# **USM - Coppin State University**

## MISSION

Coppin State University (CSU) is an urban, comprehensive, and Historically Black Institution. Building on a legacy of excellence in teacher preparation in the metropolitan community, the university offers quality undergraduate and graduate programs in teacher education, liberal arts, health professions, technology and STEM (science, technology, engineering and mathematics) disciplines. Coppin, as an anchor institution, is committed to providing educational access and diverse opportunities for all students while emphasizing its unique role in educating residents of Metropolitan Baltimore and first-generation college students. Coppin is committed to community engagement and partnering with businesses, governmental and non-governmental agencies to meet workforce demands; preparing globally competent students; strengthening the economic development of Baltimore, Maryland and developing stronger streatesies contracted by the streatesies of the economic development of Baltimore, Maryland and developing stronger streatesies.

## VISION

Coppin State University's goal, over the next decade, is to apply the highest levels of academic excellence and creativity for its students. While serving all students in the state of Maryland, Coppin State University will continue to enhance its special connections to first generation college students and to the City of Baltimore. Coppin State University will embody excellence in urban education, in the use of technology to make learning more effective and its administration more productive, and in liberal arts teaching that contributes models for inner city academic achievement to the city, the State and the nation.

## **KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES**

#### Goal 1. Provide access to higher education for diverse citizens of Maryland.

Obj. 1.1 Increase the percentage of non-African-American students from 7 percent in fiscal year 2014 to 8 percent or greater in fiscal year 2017.

Obj. 1.2 Increase the number of students enrolled in programs delivered off-campus or through distance education from 1,072 in fiscal year 2014 to 1,130 in fiscal year 2017.

Performance Measures	2012 Act.	2013 Act.	2014 Act.	2015 Act.	2016 Act.	2017 Est.	2018 Est.
Percentage of non-African-American students enrolled	8%	6%	7%	8%	14%	≥14%	≥14%
Number of students enrolled in off-campus or distance	education						
courses	1,472	1,057	1,072	1,130	1,169	≥1,169	≥1,169

## Goal 2. Promote economic development in Maryland's areas of critical need in particular, and the inner city in general.

Obj. 2.1 Increase the number of students completing CSU's teacher training program and eligible for state licenses, from 10 in fiscal year 2014 to 15 in fiscal year 2017.

Performance Measures	2012 Act.	2013 Act.	2014 Act.	2015 Act.	2016 Act.	2017 Est.	2018 Est.
Undergraduates who intend to get a teacher education degree	379	331	319	170	155	≥155	≥155
Number of undergraduate students completing teacher training program and eligible for state licenses	8	9	10	12	12	≥12	≥12
Percent of undergraduate students who completed teacher training program and passed Praxis II exam	100%	100%	100%	100%	100%	100%	100%

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- Obj. 2.2 Increase student enrollment in STEM programs from 207 in fiscal year 2014 to 220 in fiscal year 2017, and increase the number of baccalaureate degrees awarded in STEM programs from 15 in fiscal year 2014 to 25 in fiscal year 2017.
- Obj. 2.3 Increase the NCLEX (nursing licensure) examination pass rate from 67 percent in 2014 to 75 percent in 2017.

Performance Measures	2012 Act.	2013 Act.	2014 Act.	2015 Act.	2016 Act.	2017 Est.	2018 Est.
Number undergraduates enrolled in STEM programs	241	235	220	207	206	≥206	≥206
Number of baccalaureate degrees awarded in STEM programs	17	24	15	22	19	≥19	≥19
Number of baccalaureate degrees awarded in nursing	131	101	136	85	85	≥85	≥85
NCLEX (Nursing licensure) exam passing rate	80%	79%	67%	N/A	NA	≥62%	≥62%

#### Goal 3. Improve the retention and graduation rates of undergraduate students.

- Obj. 3.1 Increase the six-year graduation rate for all students from 16.1 percent in fiscal year 2014 (2008 cohort) to 18 percent in fiscal year 2017 (2007 cohort).
- Obj. 3.2 Increase the six-year graduation rate for all African-American students to 23 percent in fiscal year 2014 (2007 cohort).
- Obj. 3.3 Maintain a second-year retention rate of 69 percent or greater for all undergraduate students from fiscal year 2014 (2012 cohort) through fiscal year 2017 (2015 cohort).
- Obj. 3.4 Maintain a second-year retention rate of 59 percent or greater for African-American students from fiscal year 2014 (2012 cohort) through fiscal year 2017 (2015 cohort).

Performance Measures	2012 Act.	2013 Act.	2014 Act.	2015 Act.	2016 Act.	2017 Est.	2018 Est.
Six-year graduation rate of all students	18.5%	19.6%	16.1%	18.7%	17.7%	≥17.7%	≥17.7%
Six-year graduation rate of all minority students	18.2%	19.2%	14.7%	18.3%	17.1%	≥17.1%	≥17.1%
Six-year graduation rate of African-American students	18.3%	19.1%	14.8%	17.8%	16.6%	≥16.6%	≥16.6%
Second-year retention rate of all students	64%	66%	61%	69%	69%	≥69%	≥69%
Second-year retention rate of all minority students	67%	64%	60%	67%	69%	≥69%	≥69%
Second-year retention rate of African-American students	67%	64%	59%	67%	69%	≥69%	≥69%

## Goal 4. Achieve and sustain national eminence in providing quality liberal arts and sciences education.

**Obj. 4.1** Maintain the percentage of graduates satisfied with education received in preparation for graduate and professional study at 70 percent or greater through fiscal year 2017.

Performance Measures	2012 Act.	2013 Act.	2014 Act.	2015 Act.	2016 Act.	2017 Est.	2018 Est.
Percent of alumni satisfied with education received for graduate or							
professional school one year after graduation (triennial survey)	N/A	N/A	N/A	N/A	≥90%	≥90%	N/A

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- Obj. 4.2 Maintain percent of CSU graduates employed in Maryland at 85 percent or greater though fiscal year 2017.
- **Obj. 4.3** Increase the number of students enrolled in urban teacher education, natural sciences, nursing and health sciences, criminal justice, management science, and information technology programs from 1,905 in fiscal year 2014 to 1,905 in fiscal year 2017.

Performance Measures	2012 Act.	2013 Act.	2014 Act.	2015 Act.	2016 Act.	2017 Est.	2018 Est.
Number of graduates employed in Maryland (triennial survey)	N/A	N/A	N/A	N/A	N/A	≥359	N/A
Employment rate of graduates in Maryland (triennial survey)	N/A	N/A	N/A	N/A	≥92%	≥92%	N/A
Percent of alumni satisfied with education received for employment one year after graduation (triennial survey)	N/A	N/A	N/A	N/A	75%	≥75%	N/A
Total number of students enrolled in urban teacher education, natural sciences, nursing and health sciences, criminal justice, and							
IT academic programs	2,043	2,054	1,905	1,818	1,824	≥1,824	≥1,824

## Goal 5. Increase revenue from alternative sources to State appropriations.

**Obj. 5.1** Increase the percent of alumni giving from 9 percent in fiscal year 2014 to 10 percent or greater in fiscal year 2017.

Obj. 5.2 Save at least two percent of operating budget through cost containment measures from fiscal year 2014 through fiscal year 2017.

Performance Measures	2012 Act.	2013 Act.	2014 Act.	2015 Act.	2016 Act.	2017 Est.	2018 Est.
Percent of alumni giving	4%	7%	9%	9%	9%	≥9%	≥9%
Percentage of operational budget savings achieved	4%	2%	2%	2%	2%	≥2%	≥2%

#### Goal 6. Maximize the efficient and effective use of State resources.

Obj. 6.1 Expend at least 0.2 percent of replacement cost for facility renewal and renovation through fiscal year 2017.

**Obj. 6.2** Increase total philanthropic funding on the basis of a moving three-year average by 2017 to \$2.2 million.

Performance Measures	2012 Act.	2013 Act.	2014 Act.	2015 Act.	2016 Act.	2017 Est.	2018 Est.
Percentage of replacement cost expended in facility renewal and							
renovation	0.4%	0.4%	0.4%	0.4%	0.4%	≥0.4%	≥0.4%
Total philanthropic funding (\$ millions)	\$2.0	\$1.9	\$1.8	\$1.8	\$1.8	≥\$1.8	≥\$1.8