# **BUDGETARY AND PERSONNEL ADMINISTRATION**

Department of Budget and Management

Office of the Secretary

**Office of Personnel Services and Benefits** 

Office of Information Technology

Office of Budget Analysis

Office of Capital Budgeting

Major Information Technology Development Project Fund

### MISSION

The Department of Budget and Management (DBM) helps the Governor, State agencies, and their employees provide effective, efficient and fiscally sound government to the citizens of Maryland. We support agency efforts to achieve results by helping them obtain the fiscal, capital, personnel, and information technology resources needed to provide services to Maryland citizens. We are dedicated to providing advice and assistance with professionalism, state of the art technology, modern management techniques, and teamwork.

### VISION

We will advance the interests of the citizens of Maryland in a State government that is well regarded, responsive, and contributes to environmentally sound communities whose residents are well-educated, healthy, safe, and gainfully employed. Our success depends on our employees. The recognition we give to individual effort and teamwork will make our agency a very desired place to work. Our advice and assistance will be actively sought. We will emphasize getting the job done with utmost professionalism.

### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

In its strategic budgeting review, DBM identified three key outcomes.

- 1. Effective budgeting,
- 2. Effective resource management, and
- 3. Effective public policy.

Goal 1 and its measure tracks the outcomes related to effective budgeting and effective public policy. Goals 2 and 3 and their measures are directed at DBM's management of the State's two key resources: personnel and information technology.

Goal 1. Allocated resources contribute to achievement of outcome goals by State agencies.

Performance Measures	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Outcome: Index of 30 outcome-related performance measures				
reported by State agencies and other sources*	102	100**	101	102

Goal 2. Executive branch agencies have a high quality workforce that reflects the diversity of the State.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Retention Rate	90.8%	89.9%	91%	91%

Goal 3. State government maximizes the benefit and value from investments in the information technology (IT) supporting State business processes.

Derfermennen Mannennen	2005 A stual	2006	2007 Estimated	2008
<b>Performance Measures</b> <b>Outcome:</b> Percent of new major IT development projects	Actual	Actual	Estimated	Estimated
executed by units of the Executive Branch that are successful	100%	100%	100%	100%

**Note:** \* The Index, an aggregate of 30 performance measures, indicates overall performance of the State in key performance areas. The Index is calculated using the most recent data available. Various time periods are used depending on the data availability for individual measures and whether a measure is an average of multiple years of data.

\*\* Current data not yet available for two measures included in the Index. Data for the prior period was used for these two measures.

## F10A01.01 EXECUTIVE DIRECTION - OFFICE OF THE SECRETARY

#### **PROGRAM DESCRIPTION**

The Secretary of the Department of Budget and Management, under the direction of the Governor, is responsible for the overall review, analysis and final preparation of the State Budget for Chief Executive approval and submission to the General Assembly. The Office of the Secretary coordinates the functions of the various Departmental divisions and formulates policies and guidelines to promote efficient budgetary, fiscal, personnel and information technology management within State government. The Office provides legal counsel and representation and coordinates legislative activities for the Department.

This program directs the Department in the attainment of the mission, vision, goals, objectives, and performance measures for the Department as a whole.

#### EQUAL EMPLOYMENT OPPORTUNITY

#### PROGRAM DESCRIPTION

The Office of the Statewide Equal Employment Opportunity Coordinator administers and enforces the State Equal Employment Opportunity Program under the authority of the Secretary of the Department of Budget and Management established by Annotated Code of Maryland State Personnel and Pensions, Article § 5-202. The Office reviews appealed discrimination complaints, investigates whistleblower complaints, monitors agencies' fair practices and equal employment opportunity (EEO) programs and policies, provides training and technical assistance to managers and supervisors, ensures compliance with Federal, State and local laws prohibiting discrimination, evaluates State agencies' EEO efforts, and reports annually to the Governor.

The Office manages the Employee Assistance Program, which provides confidential and professional referral and assessment services to State employees who are experiencing personal difficulties that are adversely affecting their work performance.

#### MISSION

The mission of the Office of the Statewide Equal Employment Opportunity Coordinator is to ensure a fair and equitable personnel system, in which:

- State employees are able to pursue their careers without discrimination or harassment;
- Job applicants have an equal opportunity to compete for State employment; and
- Individuals requesting services from the State are provided those services without discrimination.

#### VISION

A State personnel system based on fairness and equity, free of discrimination and harassment.

#### **KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES**

Goal 1. Executive Branch and independent agencies have a workforce that reflects the diversity of the State.

**Objective 1.1** Annually, 55 percent of the protected groups in the State's workforce will reflect their proportional composition in Maryland's Civilian Labor Force.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of protected groups in the State's workforce				
that reflect their proportional composition in Maryland's				
Civilian Labor Force	57%	*	55%	55%

Note: \*Data not yet available. The Annual EEO Report is still being compiled.

### F10A01.01 EXECUTIVE DIRECTION — OFFICE OF THE SECRETARY (Continued)

Goal 2. EEO complaints are resolved with the agency and/or with the Office of the Statewide Equal Employment Opportunity Coordinator.

**Objective 2.1** Annually, at least 75 percent of EEO complaints will be resolved with the agency and/or with the Office of the Statewide Equal Employment Opportunity Coordinator.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
<b>Outcomes:</b> Percent of EEO complaints resolved with the agency				
and/or with the Office of the Statewide Equal Employment				
Opportunity Coordinator	75%	*	77%	77%

Note: \*Information not yet available. The fiscal year 2006 Annual EEO Report is still being compiled.

Goal 3. The Employee Assistance Program (EAP) helps employees referred by management resolve personal matters adversely affecting their job performance.

**Objective 3.1** Annually, at least 60 percent of EAP participants will judge the EAP services as having significantly helped with the problem for which the referral was made.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
<b>Quality:</b> Percent of EAP participants who judge the EAP services as having significantly helped with the problem for which the				
referral was made	67%	69%**	70%	70%

**Objective 3.2** Annually, at least 50 percent of employees referred to EAP by their supervisors will improve their post-referral work performance as assessed by their supervisors.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of employees referred to EAP who improved				
post-referral work performance as assessed by their supervisors	50%	85%**	70%	70%

Note: \*\*Data only available for the first quarter of fiscal year 2006.

## F10A01.02 DIVISION OF FINANCE AND ADMINISTRATION – OFFICE OF THE SECRETARY

#### **PROGRAM DESCRIPTION**

The Division of Finance and Administration is responsible for the accounting, budgeting, payroll, purchasing and related functions for the Department. It manages the automated budget system, provides support to Departmental staff and State agencies that use the system, and is responsible for printing the State Budget and Fiscal Digest. In addition, the Division maintains a master position control file for all authorized State positions to enable position, classification, and salary level for the annual State Budget.

#### MISSION

The mission of the Division of Finance and Administration is to provide high quality, efficient and timely financial, purchasing, payroll and administrative support for the goals and objectives of the Divisions in the Department of Budget and Management.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Manage database to support the preparation, analysis and printing of the State Budget.

**Objective 1.1** Annually provide budget, personnel and fund data files and software to financial agencies and their employees who use the State Budget System (HOBO) for the preparation of their budget request.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of agencies that received files and software	40	42	42	42
Number of individual users who received files and software	283	293	295	295

**Objective 1.2** Annually transfer to the Department of Legislative Services (DLS) budget, personnel and non-general fund source records from the HOBO database that contain the three years of data used to create the Governor's allowance.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of budget records transferred	114,274	110,361	110,500	110,500
Number of personnel records transferred	80,969	81,910	82,000	82,000
Number of non-General Fund source records transferred	5,699	4,139	4,200	4,200

**Objective 1.3** The State Budget Books will be published and delivered by the third Wednesday in January each year.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Delivered on schedule	Yes	Yes	Yes	Yes

# F10A01.03 CENTRAL COLLECTION UNIT – OFFICE OF THE SECRETARY

#### **PROGRAM DESCRIPTION**

The Central Collection Unit is the unit of State Government responsible for the collection of all-delinquent debts, claims and accounts of the State other than taxes, child support, unemployment insurance contributions and overpayments. Typical debts are student tuition and fees, restitution for damage to State property, reimbursement for institutional care, local health department fees, workers' compensation premiums, Home Improvement Commission awards, and State grant overpayments.

#### MISSION

The mission of the Central Collection Unit is to collect all delinquent debts, claims and accounts of the State other than taxes child support, unemployment insurance contributions and overpayments in the quickest and most cost effective manner while employing the highest professional standards.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Maximize returns on debt collection.

Objective 1.1 The unit will increase or maintain its net profit (gross collections - operating expenses) annually.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcomes: Net profit increased or maintained (Y/N)	No	Yes	No	No
Net profit *	\$2,947,693	\$8,240,308	\$8,232,726	\$7,705,000
Change in net profit from prior fiscal year	. (\$2,629,328)	\$5,292,615	(\$7,582)	(\$527,726)

**Objective 1.2** The unit will collect some or all of the debt from at least 40% of the debt accounts received by the unit.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcomes: Percent of debt accounts collected upon.	41.5%	44.7%	44.7%	44.7%

Objective 1.3 The unit will collect at least 33% of the total debt from debt referrals received by the unit.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcomes: Percent of total dollar value of debt collected.	31.8%	32.6%	32.7%	32.8%

Note: \* The net profit reflects the annual net profit attained each year. Previously, cumulative net profit was displayed each year.

# F10A01.04 DIVISION OF PROCUREMENT POLICY AND ADMINISTRATION – OFFICE OF THE SECRETARY

#### **PROGRAM DESCRIPTION**

The Division of Procurement Policy and Administration provides centralized review and approval or rejection of procurements for services and information technology submitted by Executive State agencies; procurement of services and information technology for statewide use; and internal support for all DBM procurements; policy and procedural direction and contract management services that ensure effective and efficient statewide fleet operations; and statewide compliance oversight on certain audits.

#### MISSION

We enable State agencies to achieve their missions in an effective, efficient and fiscally responsible manner through fleet and procurement endeavors.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

- Goal 1. Maximize the benefit and value from procurements of services and information technology supporting performance of State agency functions.
  - **Objective 1.1** Beginning in fiscal year 2005 at least 35% of initial submissions, and 75% of second submissions of agency solicitations that must be reviewed by the Procurement Unit meet or exceed the standards of a well-prepared solicitation.

Performance Measures	2005 Actual	2006 Estimated	2007 Estimated	2008 Estimated
Quality: Percent of reviewed initial submissions of agency solicitations that meet standards for a well prepared solicitation	41%	41%*	40%	40%
Percent of reviewed second submissions of agency solicitations that meet standards for a well prepared solicitation	74%	74%*	75%	75%

- Note: \* Estimated data is provided because actual statistics for fiscal year 2006 are not available due to data entry problems.
- Goal 2. State agencies use fleet vehicles efficiently.
  - **Objective 2.1** Each year at least 90% of the State vehicles that must be driven a minimum number of official miles per year will meet or exceed the official mileage standard set by the Fleet Administration Unit staff for that year.

Performance Measures	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Efficiency: Percent of State vehicles that must be driven a minimum				
number of official miles per year that meet or exceed the official				
mileage standard	90%	98%	95%	95%

### F10A02.01 EXECUTIVE DIRECTION - OFFICE OF PERSONNEL SERVICES AND BENEFITS

#### **PROGRAM DESCRIPTION**

The Office of Personnel Services and Benefits (OPSB) provides policy direction for the human resources system established by the State Personnel and Pensions Article. The Executive Director manages the Office of Personnel Services and Benefits within the Department of Budget and Management and administers State personnel policies and health benefit programs. The Divisions of Employee Medical Services, Management and Personnel Services, and Labor Relations provide direct support to the Executive Director on critical issues.

#### MISSION

The Office of Personnel Services and Benefits promotes the recruitment, development, and retention of a competent, motivated workforce for Maryland State Government that strives for excellence through efficient, effective services that are responsive to the needs of the State's citizens. We provide a variety of services including: salary administration and classification, recruitment and examination, employee relations, employee benefits, and medical services. OPSB shares responsibility with State agencies for the administration of personnel functions through policy development, guidance, and interpretation that strive to manage effectively the key statewide resource of State employees.

We are a team that serves our customers with the same regard that we treat our fellow team members. We are committed to acting with responsibility, integrity, fairness, and sensitivity.

#### VISION

We will manage a high performance governmental personnel system that delivers timely, accurate, and reliable services in response to our customers. We will emphasize acquiring new skills that enhance our capability to effectively manage our operations and solve problems. To do so, we will use modern personnel techniques and state-of-the-art information systems.

We will strive to make Maryland government a first-class employer who attracts and retains the best and the brightest. Our expertise and our reputation for excellence will make us highly influential in shaping public policy affecting the personnel system.

### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Retain employees in the State Personnel Management System.

**Objective 1.1** Annually, maintain or improve the retention rate of permanent employees in the State Personnel Management System and certain Maryland Department of Transportation agencies who are in grades 1-26.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcomes: Retention rate	90.8%	89.9%	91%	91%

# F10A02.02 DIVISION OF EMPLOYEE BENEFITS – OFFICE OF PERSONNEL SERVICES AND BENEFITS

#### **PROGRAM DESCRIPTION**

The Division of Employee Benefits administers health care related benefit programs for: State employees and retirees, satellite agencies, Consolidated Omnibus Budget Reconciliation Act (COBRA) continuation of coverage of participants, and contractual employees. This program also administers the flexible benefits program for State employees. The State's share of the estimated fiscal year cost of the health benefits programs is appropriated in the various agency budgets.

#### MISSION

The Employee Benefits Division (EBD) provides coverage for State employees, retirees, and their dependents to protect them from financial loss and to provide for health care expenses. This coverage includes: the administration of medical benefits, other health related insurance programs, flexible spending accounts, and life insurance. Our program provides many options for multiple types of benefits that meet the unique needs of a diverse workforce. Our efforts make a major contribution toward the recruitment and retention of productive State employees serving State citizens.

We emphasize education, training, and information about the available benefits coverage. To do so, we work with other State agencies through continuing education and training of Agency Benefits Coordinators and Human Resource Directors. We also educate and assist the State workforce in receiving and understanding their benefits. These services are provided through multiple means of communication, including: training sessions, benefits booklets, Web-site information, and benefit fairs.

The Employee Benefits Division strives to administer benefit program laws and regulations in a manner that is sensitive, responsible, knowledgeable, and timely.

#### VISION

We will administer a benefits program that provides a variety of choices and options for the unique needs of our customers, the employees and retirees of the State of Maryland. We will utilize state-of-the-art technology systems to administer the benefits program in a timely and accurate manner. We will emphasize continuous training and education of our staff, our customers, and the agency staff with whom we work to constantly expand our knowledge and improve our skills.

We will strive to work cooperatively with our fellow State agencies through continuing education, training and communication. We will strive to make a significant contribution to the recruitment and retention of the State workforce by providing a benefits program that is responsive to their needs.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Services provided by our health plan vendors meet quality standards of performance.

**Objective 1.1** Annually, 100 percent of health plan vendors will receive a "satisfactory" rating by at least 85 percent of all plan survey respondents in their overall plan satisfaction.

Performance Measures	CY 2004 Actual	FY 2005 Actual	FY 2006 Estimated	FY 2007 Estimated
Quality: Percent of health plan vendors who received a				
"satisfactory" rating by at least 85 percent of all plan survey				
respondents	81.8%	*	82%	82%

Note: \*Effective July 1, 2005 the State Employees/Retirees Health Benefits Program switched from a calendar year basis to a fiscal year basis. The fiscal year 2005 data represents a shortened plan year of January 1 – June 30, 2005. Survey data not available due to the short plan year.

# F10A02.02 DIVISION OF EMPLOYEE BENEFITS – OFFICE OF PERSONNEL SERVICES AND BENEFITS (Continued)

**Objective 1.2** Each calendar year at least 85 percent or more of health plan vendors will meet 80 percent of contractual Performance Standards criteria as defined in the State's contract.

Performance Measures	CY 2004 Actual	FY 2005 Actual	FY 2006 Estimated	FY 2007 Estimated
<b>Quality:</b> Percent of health plan vendors who meet 80 percent of the contractual Performance Standards on an annual basis, as reported in the Quarterly Performance Standard Report				
submitted by each vendor	100%	91.8%*	100%	100%

Goal 2. Enroll State participants in their benefit programs accurately and on time.

Objective 2.1 Each calendar year accurately process at least 90 percent of all enrollment applications.

	CY 2004	FY 2005	FY 2006	FY 2007
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of enrollment applications processed accurately	98.6%	98%*	99%	99%

Note:\* Effective July 1, 2005 the State Employees/Retirees Health Benefits Program switched from a calendar year basis to a fiscal year basis. The fiscal year 2005 data represents a shortened plan year of January 1 – June 30, 2005.

# F10A02.04 DIVISION OF EMPLOYEE RELATIONS- OFFICE OF PERSONNEL SERVICES AND BENEFITS

#### **PROGRAM DESCRIPTION**

The Division of Employee Relations provides mediation services and advice and assistance on the interpretation of State personnel laws, regulations and policies. The Division of Employee Relations administers the State Employees Leave Bank. In addition, the Division reviews and processes various personnel transactions by State agencies.

#### MISSION

To mediate disputes between employers and employees within the State Personnel Management System in order to facilitate better working relationships, improve morale and increase productivity, to aid in the retention of employees whose illnesses might otherwise result in separation from State service, and to support the effective functioning of State government through efficient processing of personnel transactions.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Provide effective mediation services for third step grievances and disciplinary action appeals. Objective 1.1 Annually, the Division will achieve a resolution rate of at least 32 percent for third-step grievance mediations.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcomes: Percent of resolved third-step grievance mediations	41%	47%	45%	45%

**Objective 1.2** Annually, the Division will achieve a resolution rate of at least 57 percent for disciplinary action appeal mediations.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of disciplinary action appeal mediation cases				
in which resolution is reached	53%	50%	57%	57%

# F10A02.06 DIVISION OF SALARY ADMINISTRATION AND CLASSIFICATION – OFFICE OF PERSONNEL SERVICES AND BENEFITS

#### **PROGRAM DESCRIPTION**

The Division of Salary Administration and Classification develops and maintains the State's position classification plan and provides for the development and operation of the State's salary and wage program.

#### MISSION

In order to support the recruitment and retention of a competent, motivated workforce that meets the needs of Maryland's citizens for quality public services, the Division of Salary Administration and Classification develops and maintains uniform and competitive classification and compensation systems and assists agencies with system administration. We provide a variety of services which include: maintenance of the classification plan, publication of new and revised class specifications, development of classification standards and guidelines, recommendations for changes to the salary plan, development of salary guidelines and procedures, and technical training of agency staff with responsibilities for classification and compensation activities. We continue to provide leadership, and expert advice and guidance to State personnel officers and managers in developing solutions to classification and compensation issues and problems.

We are a team that believes in accurate, open, honest and continuing communication with our customers and among ourselves. In our actions, we emphasize responsibility, integrity, fairness and sensitivity.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Agency requests for reclassification actions meet the needs of the agency and are completed in a timely fashion.

**Objective 1.1** Annually, at least 90 percent of reclassification actions will be completed within 45 days from the date requests are logged-in.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of actions completed within 45 days	94.9%	93.2%	90%	90%

Goal 2. The salary system promotes recruitment and retention of a qualified State workforce.

**Objective 2.1** During each fiscal year no more than 10 percent of the appointments to new and/or salary-adjusted classifications implemented as a result of the Annual Salary Review (ASR) will be above the mid-point of the salary scale.

Performance Measures	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Outcomes: Percent of appointments to new and/or salary adjusted				
classifications implemented as a result of the ASR that are above				
the mid-point of the salary scale	3.9%	*	10%	10%

**Note:** \*No new classifications were implemented in the fiscal year 2006 ASR. Funding was allowed for fiscal year 2005 to increase salaries for classifications covering juvenile services counselors and direct care staff; assistant public defenders and related attorneys; assessors; public health lab scientists and related chemists; administrative law judges; financial examiners; and entry level classifications requiring a college degree.

# F10A02.07 DIVISION OF RECRUITMENT AND EXAMINATION - OFFICE OF PERSONNEL SERVICES AND BENEFITS

#### **PROGRAM DESCRIPTION**

The Division of Recruitment and Examination evaluates applications, analyzes jobs, and creates appropriate testing instruments to provide a ranking system for placement of candidates on eligible lists; conducts tests at various sites throughout the State; and provides consultation, training, and technical assistance to agencies conducting selection processes for unique classifications.

#### MISSION

The Recruitment and Examination Division assists Maryland's State agencies by developing, or empowering them to establish interested pools of the best-qualified applicants for filling skilled and professional services vacancies. This is accomplished by providing a variety of services for recruitment, examination, and selection. We share with State agencies our expert knowledge of recruitment and selection processes, understanding of legal and technical standards regarding recruitment and employee selection, and recent renovations and best practices in personnel selection. We add value by helping to staff Maryland State agencies so that they more effectively achieve missions, vision and goals that meet the needs and concerns of Maryland citizens.

The Recruitment and Examination Division supports the merit principles of open competition and communication, equal access, fairness, and customer service and compliance with relevant employment laws. We foster continuous improvement of selection methods and technology to deliver high quality services in a timely and cost effective manner.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

- Goal 1. Recruit candidates for the Skilled and Professional service with the capabilities to satisfactorily perform the essential work functions for positions used by State Agencies.
  - **Objective 1.1** Annually, at least 90 percent of individuals appointed to vacant positions under OPSB's classification system included in the Annual Salary Review (ASR) will have taken up-to-date examinations that reflect the work competencies currently required of these positions.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
<b>Outcomes:</b> Percent of individuals appointed to vacant positions under OPSB's classifications system for the ASR classifications				
who took up-to-date examinations.	90%	*	90%	90%

Goal 2. State Agencies administer recruitment and examination activities under the State Personnel Management System consistent with OPSB guidelines.

**Objective 2.1** Annually agencies perform a complete verification of minimum qualifications for at least 85 percent of skilled and professional appointments sampled.

	2005	2006	2007	2008
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Percent of appointments sampled for which agencies				
performed a complete verification of minimum qualifications	87%	**	85%	85%

Note: \*There was no ASR package to report for the fiscal year 2006 timeframe.

\*\*The audit for the fiscal year 2006 period from 7/1/05 through 12/31/05 is currently underway. All audits are completed at least six months after the specified timeframe to ensure the probationary period (at least six months in duration) has been fulfilled.

# F10A04.01 STATE CHIEF OF INFORMATION TECHNOLOGY - OFFICE OF INFORMATION TECHNOLOGY

#### **PROGRAM DESCRIPTION**

The State Chief of Information Technology makes budgetary and priority recommendations to the Secretary and Governor, and plans the effective, comprehensive, and coordinated use of information technology to achieve State objectives. The Chief provides policy direction for information technology throughout the Executive Branch of State government and manages the Enterprise Information Systems, Application Systems Management, Networks, Strategic Planning, Web Systems and Telecommunications Access of Maryland divisions of the Office of Information Technology and the Major Information Technology Development Projects program. The Finance unit, in addition to processing the budgetary and financial transactions of the Office of Information Technology, administers the Major Information Technology Development Project Fund, a non-lapsing fund that enables State agencies to be more effective in their use of information technology.

#### MISSION

The mission of the State Chief of Information Technology is to provide information technology leadership to the Executive Branch agencies and commissions of State government so that key State information technology resources may be effectively managed. This leadership encompasses the establishment and management of: technology standards, long range target technology architecture, best practices for program management, business case process for determining the viability of programs, efficacious procurement of information technology services and products, cross agency collaboration for the mutual benefit of all agencies and industry liaison. It is also its mission to identify and promulgate opportunities for State agencies to become more efficient, reduce costs and better serve the citizens of Maryland.

#### VISION

The State Chief of Information Technology applies best business practice principles to evolve information technology systems, projects and contracts that assist all State agencies improve constituent services and operational efficiencies.

#### **KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES**

The State Chief of Information Technology directs attainment of the goals, objectives and measures for all programs in the Office of Information Technology. The State Chief of Information Technology key goals, objectives and measures are below.

#### Goal 1. Effective Resource Management

Objective 1.1 All new major IT development projects (MITDPs) executed by units of the Executive Branch are successful.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
<b>Outcome:</b> Percent of new MITDPs executed by				
units of the Executive Branch that are successful	100%	100%	100%	100%

# F10A04.02 ENTERPRISE INFORMATION SYSTEMS – OFFICE OF INFORMATION TECHNOLOGY

#### **PROGRAM DESCRIPTION**

The Enterprise Information Systems Division (EIS) provides application security, service desk, and database and operations management for the State Financial Management Information Systems (FMIS). The EIS Division also manages State enterprise architecture and voice systems, and maintains and operates the Department local area networks in Baltimore and Annapolis.

#### MISSION

The mission of the EIS Division is to provide exceptional leadership in the areas of Application Security, Database and Operations Management for the State Financial Management Information Systems (FMIS), Customer Service and Help Desk Operations, and installation, State voice systems, IT security and enterprise architecture, and operation and maintenance of Local Area Networks (LAN). EIS Division personnel will serve as recognized subject matter experts to all other agencies in these areas and provide prompt professional consultative services to other agencies for technical and operational issues such as advising on the procurement and project management of complex systems and infrastructures. This mission is accomplished using a customer/supplier model.

#### VISION

We in the EIS Division envision transparent statewide FMIS service delivery, a unified and living statewide technical architecture body of knowledge, and a secure, well-trained and well-served State workforce.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

#### Goal 1. Effective Resource Management

**Objective 1.1** Annually, infrastructure directly operated and maintained by the EIS Division, and used by DBM persons, that support critical business processes will experience no substantial disruptions during regular business hours.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: The number of substantial disruptions experienced				
during regular business hours to critical business processes				
due to the unavailability of infrastructure directly maintained				
by the EIS Division and used by DBM persons	0	1	1	1
Outcome: Percent of time FMIS systems are available during				
scheduled availability hours	99%	99%	99%	99%
Quality: Annual percent of routine requests for voice systems service				
completed within three business days	95%	90%	90%	90%

Objective 1.2 All new major IT development projects (MITDPs) executed by units of the Executive Branch are successful.

Performance Measures	2005	2006	2007	2008
	Actual	Actual	Estimated	Estimated
Quality: Percent of new MITDPs executed by units of the Executive Branch that are successful*	100%	100%	100%	100%

Note: \* Compliant with the State's IT Security Policy and Standards

# F10A04.03 APPLICATION SYSTEMS MANAGEMENT – OFFICE OF INFORMATION TECHNOLOGY

#### **PROGRAM DESCRIPTION**

The Application Systems Management (ASM) Division designs, develops, implements, maintains, and operates a fully integrated statewide Financial Management Information System (FMIS) consisting of accounting, budgeting, financial management, personnel, timekeeping, position control, purchasing, and fixed asset functions. The FMIS provides secure, current, complete, and consistent information to assist policy makers, program executives, and financial managers in decision-making and accurate assessment of the financial position and results of operation of their respective agencies.

#### MISSION

The mission of the ASM Division is to develop, implement, maintain and operate the secure automated FMIS supporting statewide administrative processes. The FMIS and adjunct applications and operations facilitate entry and access to management, financial and human resource data at statewide and agency levels.

#### VISION

The ASM Division envisions statewide administrative systems meeting the needs of system users, our partners in determining system design and business requirements. We will ensure that decision-makers have ready access to current, complete, and consistent information. Our systems will process administrative transactions in a timely and efficient manner to meet business needs, statutory and other requirements. Through our professionalism and technical competence, our systems will promote open communication and "user friendly" operations.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

#### Goal 1. Effective Resource Management

**Objective 1.1** Customer satisfaction with the information technologies managed by the Division increases, and at least 85 percent of respondents to the annual ASM MFR survey of systems users rate the availability and accuracy of ASM systems as "strongly agree" or "agree" or "acceptable".

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of respondents to the ASM MFR survey				
who rate the availability and accuracy of ASM systems as				
strongly agree" or "agree" or "acceptable"	92%	89%	90%	90%

### F10A04.04 NETWORKS DIVISION – OFFICE OF INFORMATION TECHNOLOGY

#### **PROGRAM DESCRIPTION**

The Networks Division is responsible for the State telecommunications high-speed network, a shared resource providing affordable and cost effective high-speed bandwidth to public sector entities in all geographical areas of the State. In addition, the Division is responsible for the administration of State capital investments in wireless telecommunications. Program resources coordinate joint network build-outs and consolidation of services, and provide oversight for proper network growth in the State public sector.

#### MISSION

The mission of the Networks Division is to develop and administer affordable and cost-effective high-speed land and wireless networks for public sector entities in all geographical areas of the State. To accomplish the mission, the Networks Division provides engineering and strategic planning expertise to State agency and local jurisdictions requesting access to State-operated fiber and wireless telecommunications systems.

#### VISION

The Networks Division envisions a stable infrastructure for equitable and appropriate access to information, unconstrained by geography, supporting Maryland government agencies and educational institutions.

### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

#### Goal 1. Effective Resource Management

**Objective 1.1** By fiscal year 2008, 100 percent of applicable State agencies requesting transport or Internet services through the Department use networkMaryland<sup>TM</sup>.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
<b>Outcome:</b> Percent of all applicable State agency requests for transport				
or Internet services through the Department that were fulfilled				
by networkMaryland <sup>™</sup>	79%	100%	100%	100%

**Objective 1.2** Annually, infrastructure directly operated and maintained by the Networks Division that support critical State business processes will experience no substantial disruptions during regular business hours.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: The number of substantial disruptions experienced				
during regular business hours to critical State business processes				
due to the unavailability of infrastructure directly maintained				
by the Networks Division	0	1	1	1

### F10A04.05 STRATEGIC PLANNING – OFFICE OF INFORMATION TECHNOLOGY

#### **PROGRAM DESCRIPTION**

The Strategic Planning Division is responsible for developing, implementing and maintaining a statewide oversight program for information technology (IT) procurement, project management and policies and planning. The Division supports Office of Information Technology customers by establishing and managing statewide IT and telecommunication contracts, overseeing the State's inventory of major IT projects, and establishing and monitoring compliance with statewide policies and strategic plans.

#### MISSION

The mission of the Strategic Planning Division is to oversee the planning, funding and execution of technology services in State agencies, ensuring effective management of State information technology resources through collaboration, consolidation and strategic planning.

#### VISION

The Strategic Planning Division will provide the integrated framework through which State agencies can meet business needs by the efficient and effective application of information technology resources. We envision a thoughtfully considered, pragmatically applied and well-executed State information technology program.

#### **KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES**

#### Goal 1. Effective Resource Management

**Objective 1.1** All new major IT development projects (MITDPs) executed by units of the Executive Branch are successful.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of new MITDPs executed by				
units of the Executive Branch that are successful	100%	100%	100%	100%
Quality: Percent of IT Task Order Request for Proposals and				
Request for Proposals approved by the OIT that meet				
all the criteria for a well documented and approved contract	100%	100%	100%	100%

# F10A04.06 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS - OFFICE OF INFORMATION TECHNOLOGY

#### **PROGRAM DESCRIPTION**

This program identifies defined, current Major IT Development Projects (MITDPs) in the Department of Budget and Management (DBM).

#### MISSION

The mission of the MITDP program is to manage defined, current major information technology development projects executed by the DBM separately from departmental information technology operations and maintenance activities.

#### VISION

As the State leader in information technology management, the Department will execute major information technology development projects efficiently and effectively.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

#### Goal 1. Effective Resource Management

Objective 1.1 All new major IT development projects (MITDPs) executed by units of the Executive Branch are successful.

<b>Performance Measures</b>	2005	2006	2007	2008
<b>Outcome:</b> Percent of new MITDPs executed by DBM that	Actual	Actual	Estimated	Estimated
are successful	NA	100%	100%	100%

## F10A04.07 WEB SYSTEMS – OFFICE OF INFORMATION TECHNOLOGY

#### PROGRAM DESCRIPTION

The Web Systems Division manages the State web portal (Maryland.gov) and designs, develops, integrates and maintains DBM web sites and selected statewide web applications and systems. In collaboration with State leaders, the Division develops and administers web standards and procedures, providing a consistent and reliable web presence for citizens and visitors to access Maryland State government data and online services as well as local and Federal government information. The Division is the central point of contact for State agency web site developers and managers. In addition, the Division operates and enhances the Department of Budget and Management web sites and develops secure and effective Internet and Intranet applications.

#### MISSION

The mission of the Web Systems Division is to develop and manage an effective and efficient web technologies framework so that Maryland government information is readily accessible to citizens and agencies. Within the framework, the Division develops and operates Departmental web communities and secure applications.

#### VISION

The Web Systems Division envisions a superior State web environment providing citizens with easy access to Maryland government data and State agencies with secure and reliable statewide web applications.

### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

#### Goal 1. Effective Resource Management

**Objective 1.1** Customer satisfaction with the information technologies managed by the Division increases Maryland Portal utilization by at least 5 percent over the previous year for each of the next two years.

Performance Measures	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Outcome: Percentage change from the previous year's utilization of				
the Maryland Portal based on monthly average of unique visitors	525%	74%	5%	5%
Quality: Percent of respondents to a public survey rating the ease of				
use of the Maryland Portal as 3 or higher	80%	87%	90%	92%
Percent of respondents to a public survey rating the usefulness of				
information on the Maryland Portal homepage as 3 or higher	85%	91%	94%	96%

# F10A04.09 TELECOMMUNICATIONS ACCESS OF MARYLAND – OFFICE OF INFORMATION TECHNOLOGY

#### **PROGRAM DESCRIPTION**

The Division, in consultation with the Governor's Advisory Board for Telecommunication Relay, administers the Telecommunications Access of Maryland (TAM) program that provides cost-effective, unrestricted 24 hours a day, 365 days a year telecommunication relay service for Maryland's hearing and speech disabled citizens.

#### MISSION

The mission of the TAM Division is to administer a dual party relay service that facilitates communication through the use of a telephone between Maryland citizens with speech or hearing loss and anyone in the world. We are committed to providing services that are responsive, dependable, and professional as we work cooperatively with customers, stakeholders and contractors to meet the needs of Maryland Government and its citizens.

#### VISION

The TAM Division envisions unrestricted telephonic access to all Maryland citizens with or without hearing or speech disabilities through the public switched telephone network.

#### **KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES**

#### Goal 1. Effective Resource Management

**Objective 1.1** Annually, ninety-five percent of calls coming into the dual party telephone relay service will adhere to the "Call Quality Standard" as established by the Federal Communications Commission.

Performance Measures	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Quality: The annual percent of calls coming into the dual party				
telephone relay service that adhere to the "Call Quality Standard"				
established by Federal Communications Commission	100%	100%	90%	90%

### F10A05.01 BUDGET ANALYSIS AND FORMULATION - OFFICE OF BUDGET ANALYSIS

#### **PROGRAM DESCRIPTION**

The Office of Budget Analysis (OBA) analyzes State agency and department programs, expenditures, revenues, and performance, and recommends funding allocations to the Secretary of Budget and Management and the Governor. OBA develops the annual operating budget in accordance with both legal requirements and the Governor's priorities. The annual operating budget is presented to the General Assembly for consideration and enactment.

#### MISSION

To ensure effective budgeting by allocating state resources in ways that provide the most benefits at the least cost to the citizens of the State.

The Office of Budget Analysis achieves this purpose by analyzing State programs, their expenditures, revenues, and performance; by recommending funding allocations to the Secretary of Budget and Management, State agencies, and the Governor; and by preparing a complete, balanced, and economical budget for the operations of State government in accord with both legal requirements and the Governor's priorities. The Governor presents this budget for the consideration of the General Assembly.

#### VISION

The Office of Budget Analysis envisions a Maryland State budget process in which people trust the State budget process, knowing that it is fair, open, and professional, and recognize OBA as the best source for answers, advice, assistance, and leadership regarding fiscal issues.

OBA envisions a State government that contributes to environmentally sound communities whose people are well educated, healthy, safe, and gainfully employed.

#### KEY GOALS, OBJECTIVES, PERFORMANCE MEASURES AND STRATEGIES

#### Goal 1. Effective budgeting

**Objective 1.1** State agencies improve their performance annually as measured by an index of performance measures reported by state agencies and other sources.

Performance Measures	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Outcome: Index of 30 outcome-related performance measures				
reported by State agencies and other sources*	102	100**	101	102

**Note:** \* The Index, an aggregate of 30 performance measures, indicates overall performance of the State in key performance areas. The Index is calculated using the most recent data available. Various time periods are used depending on the data availability for individual measures and whether a measure is an average of multiple years of data.

\*\* Current data not yet available for two measures included in the Index. Data for the prior period was used for these two measures.

# F10A06.01 CAPITAL BUDGET ANALYSIS AND FORMULATION – OFFICE OF CAPITAL BUDGETING

#### **PROGRAM DESCRIPTION**

The Office of Capital Budgeting (OCB): develops the annual Capital Budget; prepares the five-year Capital Improvement Program; and strengthens master planning in other State agencies.

#### MISSION

The Office of Capital Budgeting assists in the planning of facilities that meets the needs of Maryland's citizens. We accomplish this mission by providing analytical, advisory, and technical services to the Governor, Department Secretary, State agencies, local governments and private organizations in the development of the annual capital budget and five-year capital improvement program.

#### VISION

The State's capital investments enhance the ability of public and private organizations to provide their services.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

- Goal 1. State-owned capital projects included in the capital budget are consistent with the principles of sound capital budget planning.
  - **Objective 1.1** Annually, 90% of State-owned capital projects included in the capital budget will be consistent with agency facilities master plans.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Actual	Estimated
Quality: Percent of State-owned capital projects consistent with				
agency facilities master plans	80%	78%	73%	90%

**Objective 1.2** Annually, 90% of State-owned capital projects included in the capital budget will have an approved facility program.

Performance Measures	2005 Actual	2006 Actual	2007 Actual	2008 Estimated
Quality: Percent of State-owned capital projects with approved				
facility programs.	94%	94%	70%	90%

# SUMMARY OF DEPARTMENT OF BUDGET AND MANAGEMENT

	2006	2007	2008
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	430.80	441.80	444.80
Total Number of Contractual Positions	16.45	16.00	22.00
Salaries, Wages and Fringe Benefits	44,531,574	44,149,091	109,129,159
Technical and Special Fees	640,525	668,083	1,176,242
Operating Expenses	31,102,175	35,149,533	35,007,152
Original General Fund Appropriation	97,830,198	125,231,607	
Transfer/Reduction	-54,417,960	-85,879,542	
Total       General Fund Appropriation         Less:       General Fund Reversion/Reduction	43,412,238 826,891	39,352,065	
Net General Fund Expenditure	42,585,347	39,352,065	91,477,652
Special Fund Expenditure	12,268,722	18,627,675	31,405,939
Reimbursable Fund Expenditure	21,420,205	21,986,967	22,428,962
Total Expenditure	76,274,274	79,966,707	145,312,553

### SUMMARY OF OFFICE OF THE SECRETARY

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	2006	2007	2008
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	155.00	165.00	165.00
Total Number of Contractual Positions	11.85	11.60	15.60
Salaries, Wages and Fringe Benefits	9,817,466	11,261,904	11,155,282
Technical and Special Fees	383,861	364,541	586,122
Operating Expenses	4,002,116	4,521,148	4,200,390
Original General Fund Appropriation	5,343,576	5,896,321	
Transfer/Reduction	375,504	422,262	
Total       General Fund Appropriation         Less:       General Fund Reversion/Reduction	5,719,080 223,400	6,318,583	
Net General Fund Expenditure	5,495,680	6,318,583	5,906,604
Special Fund Expenditure	8,477,191	9,546,280	9,779,773
Reimbursable Fund Expenditure	230,572	282,730	255,417
Total Expenditure	14,203,443	16,147,593	15,941,794

#### F10A01.01 EXECUTIVE DIRECTION—OFFICE OF THE SECRETARY

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	12.00	12.00	12.00
Number of Contractual Positions	.15		
01 Salaries, Wages and Fringe Benefits	1,223,573	1,626,337	1,291,901
02 Technical and Special Fees	24,968		
04 Travel 13 Fixed Charges	4,671 42,710	11,700 48,000	7,000 48,000
Total Operating Expenses	47,381	59,700	55,000
Total Expenditure	1,295,922	1,686,037	1,346,901
Original General Fund Appropriation Transfer of General Fund Appropriation	1,155,149 -7,146	1,957,346 -503,783	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	1,148,003 3,653	1,453,563	
Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure	1,144,350 151,572	1,453,563 79,744 152,730	1,191,484 155,417
Total Expenditure	1,295,922	1,686,037	1,346,901
Special Fund Income: swf312 Section 40 Pension Costs		79,744	
Reimbursable Fund Income: F10901 Transfer from Employees and Retirees' Health Insur- ance Non-Budgeted Accounts F10905 Assessments for Telecommunications Expenses	75,786 75,786	76,365 76,365	77,708 77,709
Total	151,572	152,730	155,417

#### F10A01.02 DIVISION OF FINANCE AND ADMINISTRATION—OFFICE OF THE SECRETARY

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	12.00	12.00	12.00
Number of Contractual Positions	4.00	4.00	8.00
01 Salaries, Wages and Fringe Benefits	997,827	918,968	951,880
02 Technical and Special Fees	32,629	171,794	363,800
03       Communication         04       Travel         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         13       Fixed Charges         Total Operating Expenses	1,058,971 199 8,974 555,951 123,482 91,222 18,781 1,857,580	755,461 500 11,219 735,877 151,500 23,000 33,362 1,710,919	646,144 500 10,838 410,971 140,000 7,000 35,720 1,251,173
Total Expenditure	2,888,036	2,801,681	2,566,853
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	2,658,959 446,601 3,105,560	2,361,680 440,001 2,801,681	
Less: General Fund Reversion/Reduction Net General Fund Expenditure	217,524	2,801,681	2,566,853

#### F10A01.03 CENTRAL COLLECTION UNIT-OFFICE OF THE SECRETARY

#### **Appropriation Statement:**

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	112.00	112.00	112.00
Number of Contractual Positions	7.60	7.60	7.60
01 Salaries, Wages and Fringe Benefits	6,208,316	6,755,260	6,834,734
02 Technical and Special Fees	318,500	192,747	222,322
03       Communication         04       Travel         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement	461,820 5,019 2,972 1,043,005 125,498 83,368	710,841 3,540 2,382 1,210,287 213,534 131,277	797,990 1,200 2,213 1,370,912 210,942 75,350
13 Fixed Charges Total Operating Expenses	228,693	246,668 2,518,529	264,110
Total Expenditure	8,477,191	9,466,536	9,779,773
Special Fund Expenditure	8,477,191	9,466,536	9,779,773
Special Fund Income: F10301 Collection Fees	8,477,191	9,466,536	9,779,773

#### F10A01.04 DIVISION OF PROCUREMENT POLICY AND ADMINISTRATION—OFFICE OF THE SECRETARY

			Allowance
Number of Authorized Positions	19.00	29.00	29.00
– Number of Contractual Positions	.10		
01 Salaries, Wages and Fringe Benefits	1,387,750	1,961,339	2,076,767
02 Technical and Special Fees	7,764	<u> </u>	
04 Travel	6,098 137,271 3,411	15,000 215,000 2,000	8,000 160,000 3,500
Total Operating Expenses	146,780	232,000	171,500
Total Expenditure	1,542,294	2,193,339	2,248,267
	1,529,468 63,951	1,577,295 486,044	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	1,465,517 2,223	2,063,339	
Net General Fund Expenditure Reimbursable Fund Expenditure	1,463,294 79,000	2,063,339 130,000	2,148,267
Total Expenditure	1,542,294	2,193,339	2,248,267
Reimbursable Fund Income: F10902 Tuition Fees F10904 Various State Agencies	79,000	30,000 100,000	100,000
	79,000	130,000	100,000

# SUMMARY OF OFFICE OF PERSONNEL SERVICES AND BENEFITS

	2006	2007	2008
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	121.00	121.00	121.00
Total Number of Contractual Positions	.15	.10	1.10
Salaries, Wages and Fringe Benefits	23,245,048	20,125,534	85,103,839
Technical and Special Fees	89,078	79,042	210,150
Operating Expenses	4,272,908	4,743,890	3,506,873
Original General Fund Appropriation	77,106,592	103,679,254	
Transfer/Reduction	-54,910,621	-86,460,326	
Total       General Fund Appropriation         Less:       General Fund Reversion/Reduction	22,195,971 360,886	17,218,928	
Net General Fund Expenditure	21,835,085	17,218,928	68,352,177
Special Fund Expenditure	9,082	1,480,618	14,651,016
Reimbursable Fund Expenditure	5,762,867	6,248,920	5,817,669
Total Expenditure	27,607,034	24,948,466	88,820,862

#### F10A02.01 EXECUTIVE DIRECTION

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	15.00	15.00	15.00
Number of Contractual Positions	.05		1.00
01 Salaries, Wages and Fringe Benefits	1,077,361	1,178,488	1,216,137
02 Technical and Special Fees	3,380		101,055
04 Travel 08 Contractual Services 13 Fixed Charges	4,750 807,651 12,349	4,500 652,277 11,000	5,000 283,007 13,000
Total Operating Expenses	824,750	667,777	301,007
Total Expenditure	1,905,491	1,846,265	1,618,199
Original General Fund Appropriation Transfer of General Fund Appropriation	1,579,211 188,148	1,584,243 12,022	
Total       General Fund Appropriation         Less:       General Fund Reversion/Reduction	1,767,359 5,962	1,596,265	
Net General Fund Expenditure Reimbursable Fund Expenditure	1,761,397 144,094	1,596,265 250,000	1,468,199 150,000
Total Expenditure	1,905,491	1,846,265	1,618,199
Reimbursable Fund Income: F10901 Transfer from Employees and Retirees' Health Insur- ance Non-Budgeted Accounts	144,094	250,000	150,000

### F10A02.02 DIVISION OF EMPLOYEE BENEFITS—OFFICE OF PERSONNEL SERVICES AND BENEFITS

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	41.00	41.00	41.00
01 Salaries, Wages and Fringe Benefits	2,260,448	2,546,057	2,582,053
03 Communication	157,254 4,938 2,976,633 19,188 177,591 22,721 3,358,325	294,875 17,000 3,021,503 44,658 42,400 32,427 3,452,863	253,391 10,500 2,745,900 25,000 18,400 32,425 3,085,616
Total Expenditure	5,618,773	5,998,920	5,667,669
Reimbursable Fund Expenditure Total Expenditure	5,618,773 5,618,773	5,998,920 5,998,920	5,667,669 5,667,669
Reimbursable Fund Income: F10901 Transfer from Employees and Retirees' Health Insur- ance Non-Budgeted Accounts	5,618,773	5,998,920	5,667,669

#### F10A02.04 DIVISION OF EMPLOYEE RELATIONS—OFFICE OF PERSONNEL SERVICES AND BENEFITS

#### **Appropriation Statement:**

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	17.00	17.00	17.00
01 Salaries, Wages and Fringe Benefits	1,002,651	1,129,561	1,079,062
04 Travel	2,409	1,500	2,000
Total Operating Expenses	2,409	1,500	2,000
Total Expenditure	1,005,060	1,131,061	1,081,062
Original General Fund Appropriation Transfer of General Fund Appropriation	1,042,825 3,304	1,111,966 19,095	
Total       General Fund Appropriation         Less:       General Fund Reversion/Reduction	1,046,129 41,069	1,131,061	
Net General Fund Expenditure	1,005,060	1,131,061	1,081,062

# F10A02.06 DIVISION OF SALARY ADMINISTRATION AND CLASSIFICATION—OFFICE OF PERSONNEL SERVICES AND BENEFITS

	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	18.00	18.00	18.00
01 Salaries, Wages and Fringe Benefits	1,086,645	1,297,106	1,275,095
04 Travel 08 Contractual Services	453	2,000 500,500	2,000
13 Fixed Charges	404	650	750
Total Operating Expenses	857	503,150	2,750
Total Expenditure	1,087,502	1,800,256	1,277,845
Original General Fund Appropriation Transfer of General Fund Appropriation	1,246,943 -143,645	1,278,858 521,398	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	1,103,298 15,796	1,800,256	
Net General Fund Expenditure	1,087,502	1,800,256	1,277,845

#### F10A02.07 DIVISION OF RECRUITMENT AND EXAMINATION-OFFICE OF PERSONNEL SERVICES AND BENEFITS

#### **Appropriation Statement:**

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	30.00	30.00	30.00
Number of Contractual Positions	.10	.10	.10
01 Salaries, Wages and Fringe Benefits	2,008,902	2,062,409	2,052,818
02 Technical and Special Fees	85,698	79,042	109,095
04 Travel 08 Contractual Services 12 Grants, Subsidies and Contributions	11,013 65,404 9,082	10,000 107,000	12,000 102,000
13 Fixed Charges	1,068	1,600	1,500
Total Operating Expenses	86,567	118,600	115,500
Total Expenditure	2,181,167	2,260,051	2,277,413
Original General Fund Appropriation Transfer of General Fund Appropriation	2,161,418 64,701	2,225,969 34,082	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	2,226,119 54,034	2,260,051	
Net General Fund Expenditure Special Fund Expenditure	2,172,085 9,082	2,260,051	2,277,413
Total Expenditure	2,181,167	2,260,051	2,277,413

Special Fund Income: F10907 IPMA Grant.....

9,082

#### F10A02.08 STATEWIDE EXPENSES—OFFICE OF PERSONNEL SERVICES AND BENEFITS

#### **Program Description:**

This program contains statewide expenses that are later distributed to state agencies. The expenses may include cost of living adjustments, annual salary reviews, state law enforcement officers' death benefits and other salary-related items.

Appropriation Statement.	2006 Actual	2007 Appropriation	2008 Allowance
01 Salaries, Wages and Fringe Benefits	15,809,041	11,911,913	76,898,674
Total Operating Expenses	2,181,167	2,260,051	2,277,413
Total Expenditure	15,809,041	11,911,913	76,898,674
Original General Fund Appropriation Transfer of General Fund Appropriation	71,076,195 -55,023,129	97,422,468 -86,991,173	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	16,053,066 244,025	10,431,295	
Net General Fund Expenditure Special Fund Expenditure	15,809,041	10,431,295 1,480,618	62,247,658 14,651,016
Total Expenditure	15,809,041	11,911,913	76,898,674
Special Fund Income: F10310 Various State Agencies		1,480,618	14,651,016

# SUMMARY OF OFFICE OF INFORMATION TECHNOLOGY

	2006	2007	2008
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	118.00	119.00	119.00
Total Number of Contractual Positions	4.15	4.00	5.00
Salaries, Wages and Fringe Benefits	8,385,255	9,539,135	9,463,491
Technical and Special Fees	152,036	214,394	369,864
Operating Expenses	22,390,843	25,842,795	27,267,389
Original General Fund Appropriation	12,238,970	12,418,924	
Transfer/Reduction	-262,896	121,306	
Total       General Fund Appropriation         Less:       General Fund Reversion/Reduction	11,976,074 233,655	12,540,230	
Net General Fund Expenditure	11,742,419	12,540,230	13,769,718
Special Fund Expenditure	3,782,449	7,600,777	6,975,150
Reimbursable Fund Expenditure	15,403,266	15,455,317	16,355,876
Total Expenditure	30,928,134	35,596,324	37,100,744

#### F10A04.01 STATE CHIEF OF INFORMATION TECHNOLOGY

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	11.00	11.00	11.00
Number of Contractual Positions	1.00	1.00	1.00
01 Salaries, Wages and Fringe Benefits	896,713	925,495	930,791
02 Technical and Special Fees	29,744	36,380	36,380
03 Communication 04 Travel 08 Contractual Services	517,444 2,766 161,414	313,000 8,000 369,833	138,000 5,000 613,900
09 Supplies and Materials         10 EquipmentReplacement         13 Fixed Charges	147 7,647 107,930	15,873 14,243 105,148	900 9,159 122,836
Total Operating Expenses	797,348	826,097	889,795
Total Expenditure	1,723,805	1,787,972	1,856,966
Original General Fund Appropriation Transfer of General Fund Appropriation	439,775 111,159	519,769 3,845	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	550,934 43,965	523,614	
Net General Fund Expenditure Reimbursable Fund Expenditure	506,969 1,216,836	523,614 1,264,358	540,116 1,316,850
Total Expenditure	1,723,805	1,787,972	1,856,966
Reimbursable Fund Income: F10A04 DBM-Office of Information Technology	1,216,836	1,264,358	1,316,850

# F10A04.02 ENTERPRISE INFORMATION SYSTEMS—OFFICE OF INFORMATION TECHNOLOGY

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	38.00	39.00	39.00
01 Salaries, Wages and Fringe Benefits	2,732,891	3,018,334	3,088,170
03 Communication	5,935,460 17,983 1,002,768 27,193 595,338	5,749,874 28,000 1,574,590 99,178 24,000	5,922,000 22,500 1,952,957 431,204
13 Fixed Charges	1,034	12,000	<u> </u>
Total Operating Expenses Total Expenditure	7,579,776	10,505,976	11,417,931
Original General Fund Appropriation Transfer of General Fund Appropriation	2,188,749 1,191,099	2,699,111 56,933	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	3,379,848 56,246	2,756,044	
Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure	3,323,602 31,315 6,957,750	2,756,044 60,726 7,689,206	3,255,257 62,666 8,100,008
Total Expenditure	10,312,667	10,505,976	11,417,931
Special Fund Income: F10308 PBX User Fees	31,315	60,726	62,666
Reimbursable Fund Income: F10A04 DBM-Office of Information Technology	6,957,750	7,689,206	8,100,008

### F10A04.03 APPLICATION SYSTEMS MANAGEMENT—OFFICE OF INFORMATION TECHNOLOGY

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	29.00	29.00	29.00
Number of Contractual Positions	1.00	1.00	2.00
01 Salaries, Wages and Fringe Benefits	2,119,034	2,244,816	2,245,542
02 Technical and Special Fees	67,718	54,041	207,164
04 Travel 08 Contractual Services 10 Equipment—Replacement 13 Fixed Charges	2,216 3,322,992 24,230 18	11,145 3,804,674 500	6,000 4,557,750 500
Total Operating Expenses	3,349,456	3,816,319	4,564,250
Total Expenditure	5,536,208	6,115,176	7,016,956
Original General Fund Appropriation Transfer of General Fund Appropriation	9,610,446 -4,329,674	5,765,368 30,995	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	5,280,772 26,238	5,796,363	
Net General Fund Expenditure Reimbursable Fund Expenditure	5,254,534 281,674	5,796,363 318,813	6,691,129 325,827
Total Expenditure	5,536,208	6,115,176	7,016,956
Reimbursable Fund Income: F10901 Transfer from Employees and Retirees' Health Insur- ance Non-Budgeted Accounts	281,674	318,813	325,827

F10901	Transfer from Employees and Retirees' Health Insur-			
ance Non-Budgeted Accounts				

#### F10A04.04 NETWORKS DIVISION—OFFICE OF INFORMATION TECHNOLOGY

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	12.00	12.00	12.00
Number of Contractual Positions	2.00	2.00	2.00
01 Salaries, Wages and Fringe Benefits	888,385	1,066,526	921,351
02 Technical and Special Fees	40,549	123,973	126,320
03       Communication         04       Travel         05       Fuel and Utilities         06       Fuel and Utilities         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         13       Fixed Charges         Total Operating Expenses         Total Expenditure	1,523,757 1,404 17,169 1,376 2,001,046 300,411 <u>679</u> <u>3,845,842</u> 4,774,776	1,948,103 8,300 20,500 3,440 2,523,586 7,213 23,577 5,858 4,540,577 5,731,076	1,955,450 22,500 30,500 3,560 2,284,500 165,477 6,332 4,468,319 5,515,990
Special Fund Expenditure Reimbursable Fund Expenditure Total Expenditure	23,651 4,751,125 4,774,776	79,812 5,651,264 5,731,076	183,191 5,332,799 5,515,990
Special Fund Income: F10309 Network Maryland User Fees	23,651	79,812	183,191
Reimbursable Fund Income: F10905 Assessments for Telecommunications Expenses	4,751,125	5,651,264	5,332,799

# F10A04.05 STRATEGIC PLANNING—OFFICE OF INFORMATION TECHNOLOGY

## **Appropriation Statement:**

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	16.00	16.00	16.00
Number of Contractual Positions	.15		
01 Salaries, Wages and Fringe Benefits	1,037,519	1,454,559	1,415,388
02 Technical and Special Fees	14,025		
04 Travel 08 Contractual Services 13 Fixed Charges	20,132 913,082 119	6,000 500,000 2,500	20,000 1,378,000 18,000
Total Operating Expenses	933,333	508,500	1,416,000
Total Expenditure	1,984,877	1,963,059	2,831,388
Original General Fund Appropriation Transfer of General Fund Appropriation	1,352,944	1,410,174 21,209	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	1,352,944 17,029	1,431,383	
Net General Fund Expenditure Reimbursable Fund Expenditure	1,335,915 648,962	1,431,383 531,676	1,550,996 1,280,392
Total Expenditure	1,984,877	1,963,059	2,831,388
Reimbursable Fund Income: F10A04 DBM-Office of Information Technology F50A01 Major Information Technology Development Projects	648,962	531,676	80,392 1,200,000
Total	648,962	531,676	1,280,392

# F10A04.06 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS—OFFICE OF INFORMATION TECHNOLOGY

## **Appropriation Statement:**

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
08 Contractual Services	1,546,919	57,243	675,040
Total Operating Expenses	1,546,919	57,243	675,040
Total Expenditure	1,546,919	57,243	675,040
Special Fund Expenditure Reimbursable Fund Expenditure	1,546,919	57,243	675,040
Total Expenditure	1,546,919	57,243	675,040
Special Fund Income: F10301 Collection Fees	·*·-	57,243	675,040

Reimbursable Fund Income: F50A01 Major Information Technology Development Projects..

1,546,919

# F10A04.07 WEB SYSTEMS—OFFICE OF INFORMATION TECHNOLOGY

#### **Appropriation Statement:**

2006 Actual	2007 Appropriation	2008 Allowance
7.00	7.00	7.00
424,185	506,826	527,820
57 867,114 29,793	6,600 1,519,000	6,500 1,197,500
250	400	400
897,214	1,526,000	1,204,400
1,321,399	2,032,826	1,732,220
1,411,576	2,024,502 8,324	
1,411,576 90,177	2,032,826	
1,321,399	2,032,826	1,732,220
	Actual 7.00 424,185 57 867,114 29,793 250 897,214 1,321,399 1,411,576 1,411,576 90,177	Actual         Appropriation           7.00         7.00           424,185         506,826           57         6,600           867,114         1,519,000           29,793         250           250         400           897,214         1,526,000           1,321,399         2,032,826           2,024,502         8,324           1,411,576         8,324           90,177

# F10A04.09 TELECOMMUNICATIONS ACCESS OF MARYLAND—OFFICE OF INFORMATION TECHNOLOGY

## **Appropriation Statement:**

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	5.00	5.00	5.00
01 Salaries, Wages and Fringe Benefits	286,528	322,579	334,429
03       Communication         04       Travel         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         12       Grants, Subsidies and Contributions         13       Fixed Charges	12,625 11,367 2,029 3,380,544 2,324 605 31,461	70,519 18,000 2,360 6,927,990 6,800 9,759 10,000 34,989	15,500 13,000 3,560 5,638,150 1,500 600 10,000 37,514
Total Operating Expenses	3,440,955	7,080,417	5,719,824
Total Expenditure	3,727,483	7,402,996	6,054,253
Special Fund Expenditure	3,727,483	7,402,996	6,054,253
Special Fund Income: F10306 Public Telephone Utilities	3,727,483	7,402,996	6,054,253

# **OFFICE OF BUDGET ANALYSIS**

# F10A05.01 BUDGET ANALYSIS AND FORMULATION

# **Appropriation Statement:**

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	25.80	25.80	27.80
Number of Contractual Positions	.30	.30	.30
01 Salaries, Wages and Fringe Benefits	2,156,281	2,248,029	2,388,342
02 Technical and Special Fees	15,550	10,106	10,106
04 Travel 08 Contractual Services	22,144 396,003	16,000	23,000
13 Fixed Charges	2,739	2,500	3,000
Total Operating Expenses	420,886	18,500	26,000
Total Expenditure	2,592,717	2,276,635	2,424,448
Original General Fund Appropriation Transfer of General Fund Appropriation	2,134,102 437,040	2,248,566 28,069	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	2,571,142 1,925	2,276,635	
Net General Fund Expenditure Reimbursable Fund Expenditure	2,569,217 23,500	2,276,635	2,424,448
Total Expenditure	2,592,717	2,276,635	2,424,448

Reimbursable Fund Income: M00A01 Department of Health and Mental Hygiene.....

23,500

# **OFFICE OF CAPITAL BUDGETING**

# F10A06.01 CAPITAL BUDGET ANALYSIS AND FORMULATION

# **Appropriation Statement:**

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	11.00	11.00	12.00
01 Salaries, Wages and Fringe Benefits	927,524	974,489	1,018,205
04 Travel 08 Contractual Services 13 Fixed Charges	1,923 13,499	2,700 20,000 500	2,000 4,000 500
Total Operating Expenses	15,422	23,200	6,500
Total Expenditure	942,946	997,689	1,024,705
Original General Fund Appropriation Transfer of General Fund Appropriation	1,006,958 -56,987	988,542 9,147	
Total       General Fund Appropriation         Less:       General Fund Reversion/Reduction	949,971 7,025	997,689	
Net General Fund Expenditure	942,946	997,689	1,024,705

# F50A01.01 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECT FUND

#### **Program Description:**

This program identifies a nonlapsing fund administered by the Office of Information Technology's State Chief Information Technology. The Fund was established on June 1, 2002, replacing the Information Technology Investment Fund. The Fund is used for two main purposes: (1) to fund State Major Information Technology Development Projects, and (2) to fund educationally related State Information Technology projects, application service provider initiatives, or other Information Technology projects such as pilots and prototypes.

The program is linked to the Managing for Results Goal 1, Objective 2, its measures and strategies in the Office of Information Technology, State CIO, and Managing for Results Goal 1, Objective 2 in the Office of Information Technology, Division of Strategic Planning.

#### FISCAL YEAR 2007

2007 Lotinated Revenues initiality of the second se	13,723,903 11,127 15,000
Subtotal Revenues	33,726,127
Subtotal Available for Projects	47,450,030
2007 Estimated Revenue Transfers for Approved Projects:	
2005 Carryover Obligations (see detail)	05,184 66,851 23,568 15,000
Subtotal Transfers	45,110,603
2007 Estimated Ending Balance	2,339,427

#### FISCAL YEAR 2008

2008 Estimated Beginning Balance         2008 Estimated Revenues (see detail)         2008 General Fund Allowance	9,493,000 0	2,339,427
Subtotal Revenues		9,493,000
Subtotal Available for Projects		11,832,427
2008 Estimated Transfers for Requested Projects (see detail)	9,194,230	
Subtotal Transfers		9,194,230
2008 Estimated Ending Balance		2,638,197

# F50A01.01 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECT FUND

	2007 Estimated	2008 Estimated
Projected Revenues-Special Funds		
Sale, Lease, or Exchange of Communication Sites or Communi- cation Frequencies		11,000
Commissions, Rebates, Refunds, Rate Reductions or Telecommu-		8,900,000
nication Bypass Agreements Payphone Commissions	-111,973	22,000
Investment Interest	2,423,100	560,000
Total Special Fund Revenues	2,311,127	9,493,000
FY 2007-Revenue Transfers for Approved Projects		
2004 Commitments		
DBM Major Project IV &Vs DPSCS-NCIC 2000 Switch	24,812 280,372	
Total	305,184	
	····· <u></u> ·····2	
2005 Commitments	57,964	
DPSCS-NCIC	564,453	
DPSCS-Infrastructure Stabilization.	18,851	
DPSCS-Network Live Scan	525,583	
Total	1,166,851	
FY 2006-Approved/Pending Projects	100.000	
DBM - Major Project IV &Vs	400,000	
DBM - Statewide Business Processes Systems Planning	876,816 1,000,000	
DBM - Statewide Radio Systems Planning DBM - Statewide Disaster Recovery Center Planning	309,953	
DPSCS - System Infrastructure Stabilization	843,549	
DPSCS - Offender Case Management System	1,285,592	
DPSCS - Maryland Automated Fingerprint Information System	5,736,871	
DHR - CHESSIE Development/Implementation	470,787	
Total	10,923,568	
FY 2007-Approved/Pending Projects		
Comp-Computer Assisted Collection System	9,065,000	
SDAT-Assessments Administration and Valuation System	2,000,000	
DBM-Major Project IV &Vs	400,000	
DBM-Statewide Personnel System	2,000,000	
DBM-Statewide Disaster Recovery Center Planning	1,000,000 1,300,000	
DBM-Federal Vendor Offset DHMH-Hospital Management Information System Census and	1,500,000	
Billing	2,300,000	
DHR - MD CHESSIE	3,900,000	
DPSCS-Offender Case Management System	1,500,000	
DPSCS-Maryland Automated Fingerprint Information System	6,250,000	
MHEC-Student Financial Aid System	1,700,000	
DJS-Video Surveillance Implementation	1,300,000	
Total 2007	32,715,000	
FY 2008-Requested Projects		
SDAT-Assessment Administration and Valuation System		2,847,230
(AAVS)		2,150,000
DBM-Statewide Personnel System DHMH-Hospital Management Information System Census and		2,130,000
Billing		2,110,000
DHMH-Electronic Vital Records System		1,137,000
MHEC-Student Financial Aid System		650,000
DJS-Statewide Education Technology Implementation		150,000
MDE-Enterprise Environmental Management System		150,000
Total 2008 Estimated Revenue Transfers for Approved Projects		9,194,230

# F50A01.01 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECT FUND

## **Appropriation Statement:**

	2006 Actual	2007 Appropriation	2008 Allowance
03 Communication			40,000
04 Travel	12,206		
08 Contractual Services	16,084,330	30,656,295	9,154,230
09 Supplies and Materials	330,389	42,857	
10 Equipment—Replacement	26,235		
11 Equipment—Additional	116,401	614,349	
13 Fixed Charges		101,499	
Total Operating Expenses	16,569,561	31,415,000	9,194,230
Total Expenditure	16,569,561	31,415,000	9,194,230
Net General Fund Expenditure	16,569,561	31,415,000	
Special Fund Expenditure			9,194,230
Total Expenditure	16,569,561	31,415,000	9,194,230

Special Fund Income: swf302 Major Information Technology Development Project Fund......

9,194,230

## PERSONNEL DETAIL

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
f10a01 Office of the Secretary							
f10a0101 Executive Direction							
secy dept budget mgmt	1.00	147,587		154,963		154,963	
dep sec dept budget mgmt	1.00	112,043		135,353		135,353	
div dir ofc atty general	1.00	108,399		111,926		114,094	
administrator vii	1.00	70,816		57,948		60,177	
asst attorney general vi	4.00	320,384	4.00	326,756	4.00	333,010	
administrator iii	2.00	108,882	2.00	118,603	2.00	120,886	
exec assoc iii	1.00	57,156	1.00	59,427	1.00	60,570	
management assoc	1.00	34,097	1.00	46,732	1.00	47,623	
TOTAL f10a0101*	12.00	959,364	12.00	1,011,708	12.00	1,026,676	
f10a0102 Division of Finance and	Administrati	ion					
prgm mgr senior iii 🗁	1.00	107,525	1.00	111,031	1.00	113,178	
administrator vii	1.00	82,410	1.00	85,421	1.00	87,060	
admin prog mgr ii	1.00	77,284	1.00	80,185	1.00	81,715	
fiscal services administrator i	1.00	61,007	1.00	63,433	1.00	64,657	
accountant supervisor i	.00	0		42,026		43,585	
accountant, lead specialized	1.00	36,128	1.00	59,993		61,147	
accountant, advanced	1.00	0		0	.00	0	
accountant ii	1.00	67,654		102,411		104,371	
admin officer iii	2.00	83,253		101,460		103,400	
admin officer i	1.00	19,039		. 0		. 0	
admin spec iii	1.00	33,062		35,564		36,863	
admin aide	1.00	36,695		38,289		38,994	
TOTAL f10a0102*	12.00	604,057	12.00	719,813	12.00	734,970	
f10a0103 Central Collection Unit							
asst attorney general viii	1.00	94,955	1.00	98,211	1.00	100,105	
prgm mgr senior ii	1.00	99,016	1.00	104,005	1.00	106,013	
asst attorney general vi	2.00	164,047	2.00	170,048	2.00	173,308	
fiscal services administrator i	1.00	76,663	1.00	80,823	1.00	82,368	
prgm mgr iii	2.00	144,131	2.00	152,108	2.00	155,006	
dp functional analyst superviso	1.00	64,029	1.00	63,433	1.00	64,657	
fiscal services administrator i	1.00	43,934	1.00	63,433	1.00	64,657	
staff atty ii attorney genral	4.00	92,611	3.00	157,900	3.00	161,754	
accountant supervisor i	2.00	102,635	2.00	93,070	2.00	95,605	
computer network spec ii	1.00	57,705	1.00	59,993	1.00	61,147	
staff atty i attorney general	1.00	68,691	2.00	105,036	2.00	107,049	
administrator i	2.00	101,718	2.00	105,760	2.00	107,787	
administrator i	.00	32,669	1.00	54,118	1.00	55,156	
accountant ii	2.00	0		74,190	2.00	76,916	
admin officer iii	1.00	48,793	1.00	50,720	1.00	51,691	
admin officer iii	2.00	63,232	1.00	44,470	1.00	45,298	

Classification Title	FY 2006 Positions	FY 2006 Expendîture	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
	· ·····		<b>.</b>				
f10a0103 Central Collection Unit							
financial compliance auditor ii	1.00	46,982	1.00	48,837	1.00	49,769	
admin officer ii	2.00	92,798		96,464		98,306	
admin officer ii	1.00	87,790		130,353		133,538	
admin officer i	1.00	44,117		45,864		46,732	
admin officer i	3.00	180,281		223, 181		227,372	
collection agent iv	1.00	44,536		46,291		47,173	
collection agent iv	5.00	159,379		129,189		131,609	
admin spec iii	1.00	40,605		42,276		43,060	
admin spec iii	2.00	54,003		110,030		112,685	
collection agent iii	9.00	266,402		240,405		244,845	
admin spec ii	1.00	38,809		40,444		41,192	
admin spec ii	5.00	147,134		189,105		195,277	
collection agent ii	7.00	269,088		361,382		369,133	
administrative specialist i	.00	17,604		0		0	
collection agent i	6.00	154,451		148,182		153,497	
obs-admin spec i	2.00	20,222		0		0	
paralegal ii	2.00	84,042		86,953		88,569	
paralegal ii	1.00	15,561		43,060		43,861	
fiscal accounts technician ii	1.00	17,384		45,000 0		0,001	
fiscal accounts technician ii	3.00	109,011	1.00	35,929		36,586	
fiscal accounts technician i	3.00	101,104		126,853		130,227	
fiscal accounts clerk i	2.00	31,858		25,791		26,701	
management assoc	1.00	48,944	1.00	50,877		51,849	
admin aide	3.00	84,282		111,646		113,696	
office secy iii	2.00	63,246		72,361		73,685	
fiscal accounts clerk ii	8.00	215,452		230,767		238,466	
office secy ii	.00	6,343		230,101		238,400	
office secy i	3.00	62,457		81,219		83,542	
office services clerk	1.00	28,257		29,891		30,426	
office services clerk	1.00	57,241	4.00	117,083	4.00	119,668	
data entry operator ii	1.00	23,690	1.00	25,791	1.00	26,701	
office clerk ii	5.00	107,747		30,746	1.00	31,299	
office clerk i	4.00	53,910	7.00	164,298	7.00		
office clerk f	4.00	55,910	7.00	104,270	7.00	169,082	
TOTAL f10a0103*	112.00	4,029,559	112.00	4,562,586	112.00	4,667,063	
f10a0104 Division of Procurement	Policy and A	dministration					
prgm mgr senior iii	1.00	89,864	1.00	93,490	1.00	95,289	
prgm mgr senior ii	1.00	89,578	1.00	94,536	1.00	96,355	
admin prog mgr iv	1.00	80,064	1.00	83,022	1.00	84,610	
prgm mgr iv	1.00	96,599	2.00	158,730	2.00	161,764	
dp asst director ii	1.00	57,104	1.00	68,149	1.00	69,468	
administrator v	1.00	80,227	1.00	65,695	1.00	66,965	
procurement analyst iii bdgt	2.00	94,209	.00	0,000	.00	00,905	
internal auditor super	.00	0	1.00	44,754	1.00	46,432	
meetine duated super	.00	U	1.00	44,104	1.00	40,432	

## PERSONNEL DETAIL

	FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
f10=010/ Division of Decoupoment	Deliev and	Administration					
f10a0104 Division of Procurement	.00	Administration 0	2.00	125 654	2.00	128 078	
prgm analyst iii bdgt & mgmt		189,342		125,654 111,542		128,078 113,685	
procurement analyst ii bdgt & m		-					
internal auditor lead internal auditor ii	.00	0		42,026		43,585	
	.00	0		236,868		245,610	
procurement analyst i bdgt & mg		96,621		253,872		258,727	
admin officer ii	2.00	71,931		87,296		89,650	
admin officer i	1.00	43,705		45,436		46,291	
admin spec ii	1.00	36,356		37,940		38,638	
admin aide	1.00	43,029	1.00	44,746	1.00	45,578	
TOTAL f10a0104*	19.00	1,068,629	29.00	1,593,756	29.00	1,630,725	
TOTAL f10a01 **	155.00	6,661,609		7,887,863		8,059,434	
f10a02 Office of Personnel Serv	vices and Be	nefits					
f10a0201 Executive Direction							
executive viii	1.00	126,542	1.00	127,942		127,942	
prgm mgr senior iii	1.00	96,313	1.00	97,123	1.00	98,996	
prgm mgr senior i	2.00	128,110	2.00	178,070	2.00	181,488	
prgm mgr iv	1.00	75,570	1.00	78,439	1.00	79,935	
administrator iii	1.00	0	1.00	44,754	1.00	46,432	
personnel administrator i	2.00	80,797	1.00	58,305	1.00	59,427	
personnel officer ii	.00	0	1.00	48,837	1.00	49,769	
admin officer ii	1.00	47,056	1.00	48,917	1.00	49,851	
admin spec iii	.00	0	1.00	42,276	1.00	43,060	
personnel associate ii	1.00	38,449	1.00	40,074	1.00	40,814	
exec assoc i	1.00	48,244	1.00	49,379	1.00	50,322	
obs-executive associate i	1.00	45,742	1.00	47,547	1.00	48,455	
management associate	1.00	40,543	1.00	42,210	1.00	42,993	
admin aide	1.00	58,694	1.00	35,284	1.00	35,929	
office secy iii	1.00	13,803	.00	0	.00	. 0	
TOTAL (10,0001#	45.00		45.00	070 457	45.00	OFF / 47	
TOTAL f10a0201*	15.00	799,863	15.00	939,157	15.00	955,413	
f10a0202 Division of Employee Ben	nefits						
prgm mgr senior iii	1.00	47,471	1.00	98,996	1.00	100,903	
prgm mgr senior i	2.00	113,675	2.00	172,264	2.00	175,566	
prgm mgr i	1.00	69,646	1.00	72,395	1.00	73,769	
administrator iii	1.00	52,888	2.00	106,937	2.00	109,980	
administrator iii	1.00	22,889		44,754	1.00	46,432	
comm hlth educator v	1.00	62,184	1.00	64,657	1.00	65,905	
personnel administrator ii	.00	02,104	1.00	45,593	1.00	47,317	
personnel administrator ii	2.00	114,681	2.00	119,233	2.00	121,529	
accountant supervisor i	1.00	50,516	1.00	52,512	1.00	53,519	
financial compliance auditor su		56,693	1.00	59,993	1.00	61,147	
financial compliance auditor, l		54,074	1.00	56,215	1.00	57,294	
TIMANCIAL COMPLIANCE AUGITOR, L	1.00	54,074	1.00	50,215	1.00	57,294	

	FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
f10-0202 Division of Employee Dep							
f10a0202 Division of Employee Ben accountant ii	1.00	/4 410	1.00	/9 700	1 00	/0.707	
admin officer iii	3.00	46,610 119,941		48,380		49,303	
financial compliance auditor ii		•		40,609		42,111	
personnel officer ii	1.00 1.00	46,540		48,380		49,303	
admin officer ii	1.00	50,677		52,680		53,689	
		42,823		44,541		45,370	
admin officer i	1.00	30,058		45,436		46,291	
admin spec ii	3.00	94,499		109,914		112,450	
obs-admin spec i	1.00	35,741		0		0	
fiscal accounts technician ii	1.00	37,386		38,994		39,712	
personnel associate ii	7.00	231,184		277,795		284,510	
personnel clerk	5.00	92,918		144,871		148,634	
office secy ii	2.00	68,661		61,780		63,346	
data entry operator ii	1.00	0		22,871		23,664	
office clerk ii	1.00	28,291	1.00	29,672	1.00	30,204	
TOTAL f10a0202*	41.00	1,570,046	41.00	1,859,472	41.00	1,901,948	
f10a0204 Division of Employee Rel	ations						
prgm mgr senior i	1.00	85,699	1.00	88,584	1.00	90,284	
prgm mgr iv	1.00	77,617	.00	0	.00	0	
prgm mgr ii	.00	0		64,451		66,195	
personnel analyst supv budget &	1.00	62,184		64,657		65,905	
personnel analyst adv/lead budg		56,616		58,860		59,993	
administrator i	2.00	89,171		47,850		48,763	
personnel analyst budget & mgmt		96,112		134,112		138,085	
admin officer ii	1.00	47,006		48,917		49,851	
dp production control spec ii	1.00	34,120		35,659		36,311	
personnel associate iii	3.00	112,966		170,664		173,833	
admin aide	2.00	69,912		80,163		81,644	
data entry operator ii	1.00	12,227		22,871		23,664	
TOTAL f10a0204*	17.00	743,630	 17.00	816,788	17.00	834,528	
f10-0206 Division of Solony Admin	istration of	d Clossificati	~~				
f10a0206 Division of Salary Admin prgm mgr senior i	1.00	85,518	1.00	88,584	1.00	90,284	
personnel administrator iv				•		•	
procurement analyst supv bdgt	1.00 .00	46,959 0	1.00 1.00	50,893	1.00	52,842	
		188,599		54,301	1.00	56,385	
personnel analyst supv budget &		•	4.00	240,576	4.00	246,037	
personnel analyst adv/lead budg		114,622	2.00	119,420	2.00	121,717	
personnel analyst budget & mgmt		243,614	4.00	213,677	4.00	217,772	
personnel officer ii	.00	0	1.00	46,147	1.00	47,027	
personnel officer i	1.00	46,614	1.00	48,455	1.00	49,379	
personnel specialist	.00	16,950	1.00	37,169	1.00	38,532	
admin spec iii	1.00	40,227	1.00	41,888	1.00	42,664	
office secy ii	1.00	34,171	1.00	35,714	1.00	36,368	
TOTAL f10a0206*	18.00	817,274	18.00	976,824	18.00	999,007	

## PERSONNEL DETAIL

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Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
f10a0207 Division of Recruitment	and Examinat	tion					
prgm mgr senior i	1.00	83,882	1.00	86,918	1.00	88,584	
administrator iv	2.00	131,509		136,746		139,392	
personnel analyst supv budget	4.00	227,066		243,122		247,805	
personnel analyst adv/lead budg		185,968		177,714		181,133	
personnel analyst budget mgmt		407,972		477,238		487,787	
admin officer ii	1.00	43,637		45,370		46,223	
personnel officer i	1.00	43,230		44,951		45,788	
admin spec iii	1.00	39,399		41,127		41,888	
personnel associate iii	1.00	40,988		41,121		47,000 4 <b>3,</b> 456	
•							
personnel technician iii	1.00	39,851		41,508		42,276	
personnel associate ii	2.00	76,181		79,424		80,888	
personnel technician ii	2.00	76,181		68,738		70,510	
personnel associate i	2.00	69,259	2.00	72,361	2.00	73,685	
TOTAL f10a0207*	30.00	1,465,123	30.00	1,557,881	30.00	1,589,415	
TOTAL f10a02 **	121.00	5,395,936		6,150,122		6,280,311	
		-,,		-,,.==		-,,	
f10a04 Office of Information Te	chnology						
f10a0401 State Chief of Informati		ay a					
executive ix	1.00	136,305	1.00	137,705	1.00	137,705	
prgm mgr senior iv	1.00	99,908		104,674	1.00	106,697	
prgm mgr senior i	1.00	87,562		89,434		91,152	
dp programmer analyst manager	1.00	71,565		74,354	1.00	75,770	
administrator iii	1.00	53,164		56,034		57,112	
administrator i	2.00	102,481		107,298		109,355	
accountant ii	1.00	16,021		42,111	1.00	43,674	
admin officer i	2.00	81,151		87,623		89,256	
fiscal accounts clerk superviso		40,427		42,664		43,456	
·····							
TOTAL f10a0401*	11.00	688,584	11.00	741,897	11.00	754,177	
f10a0402 Enterprise Information S		4// 750	4 00	4// 750	4 00	4// 750	
asst dir state enterprise netwo		146,352		146,352		146,352	
dp asst director iii	2.00	108,832		145,835	2.00	149,751	
dp asst director ii	2.00	137,128		157,890	2.00	160,905	
prgm mgr iii	1.00	71,847		75,654	1.00	77,096	
data base spec manager	1.00	68,211		70,927		72,285	
dp asst director i	1.00	72,510		75,770	1.00	77,212	
dp technical support spec manag		72,954		75,770	1.00	77,212	
exec asst ii exec dept	1.00	49,547		80,185	1.00	81,715	
administrator iii	2.00	112,028		179,922	3.00	183,386	
computer network spec supr	1.00	68,322		71,039	1.00	72,395	
data base spec supervisor	1.00	67,668		70,364	1.00	71,717	
it systems technical spec	1.00	20,606		56,502	1.00	58,120	
computer network spec lead	3.00	146,861	2.00	117,542	2.00	119,804	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
f10a0402 Enterprise Information S	•	F ( ) 07F	4 00	<b>57</b> 440	4 00	50.040	
data base spec ii	1.00	54,935		57,112		58,210	
dp functional analyst superviso		59,853		62,233		63,433	
dp quality assurance spec	1.00	61,007		63,433		64,657	
dp technical support spec ii	3.00	156,338		171,346		174,642	
administrator ii	1.00	56,381		59,427		60,570	
computer network spec ii	3.00	125,580		155,159		158,596	
dp staff spec	1.00	50,995		53,016		54,033	
administrator i	.00	0		54,118		55,156	
administrator i	1.00	0	.00	0		0	
computer network spec i	1.00	59,475		61,249		62,427	
dp functional analyst ii	3.00	165,537		161,975		165,081	
admin officer iii	1.00	46,338		48,837	1.00	49,769	
dp functional analyst i	1.00	47,581	1.00	37,095	1.00	38,458	
admin officer i	1.00	43,926	1.00	46,291	1.00	47,173	
admin spec iii	1.00	49,868	2.00	77,870	2.00	79,305	
TOTAL f10a0402*	38.00	2,120,680	39.00	2,432,913	39.00	2,479,460	
f10a0403 Application Systems Mana	gement		•				
prgm mgr senior i	1.00	86,892	1.00	88,584	1.00	90,284	
dp asst director ii	1.00	80,927	1.00	73,541	1.00	74,940	
dp programmer analyst manager	3.00	202,171	3.00	224,505	3.00	228,778	
it systems technical spec super	1.00	54,250	1.00	72,285	1.00	73,660	
dp programmer analyst superviso	4.00	174,937	2.00	134,304	2.00	136,892	
dp functional analyst superviso	2.00	148,287	2.00	127,507	2.00	129,968	
dp programmer analyst lead/adva	6.00	245,047	4.00	230,656	4.00	235,093	
dp programmer analyst ii	5.00	306,266	9.00	478,342	9.00	489,039	
dp functional analyst ii	5.00	243,037	5.00	260,931	5.00	266,638	
admin aide	1.00	38,449	1.00	29,026	1.00	30,066	
TOTAL f10a0403*	29.00	1,580,263	29.00	1,719,681	29.00	1,755,358	
f10a0404 Networks Division							
dp asst director iv	1.00	78,413	1.00	82,109	1.00	83,680	
administrator vi	1.00	69,143	.00	0	.00	0	
dp asst director ii	.00	0	1.00	74,940	1.00	76,367	
administrator iv	2.00	87,581	2.00	95,418	2.00	99,060	
administrator iv	.00	0	1.00	47,709	1.00	49,530	
computer network spec mgr	1.00	70,417	1.00	72,965	1.00	74,354	
prgm analyst sr bdgt mgmt	1.00	70,881	1.00	75,062	1.00	76,491	
computer network spec lead	1.00	60,149	1.00	67,821	1.00	69,132	
data base spec ii	1.00	61,595	1.00	64,039	1.00	65,274	
computer network spec ii	1.00	52,545	1.00	42,026	1.00	43,585	
administrator i	1.00	50,910	.00	0	.00	0	
admin officer i	1.00	33,666	1.00	42,602	1.00	43,392	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
f10a0404 Networks Division							
management associate	1.00	39,802	1.00	40,320	1.00	41,066	
·							
TOTAL f10a0404*	12.00	675,102	12.00	705,011	12.00	721,931	
f10a0405 Strategic Planning							
dp asst director iv	1.00	88,527	1.00	92,904	1.00	94,691	
dp asst director iii	3.00	69,762	1.00	83,022	1.00	84,610	
prgm mgr iv	1.00	67,861	1.00	80,700	1.00	82,243	
dp asst director ii	2.00	75,475	2.00	132,868	2.00	136,451	
administrator v	2.00	139,200	2.00	146,667		149,456	
administrator v	1.00	61,959	1.00	71,605	1.00	72,965	
dp asst director i	2.00	91,499	2.00	144,570	2.00	147,319	
dp programmer analyst manager	1.00	65,372	1.00	68,914	1.00	70,248	
administrator iv	1.00	42,556	1.00	63,328	1.00	64,551	
administrator iii	.00	0	3.00	171,895	3.00	175,202	
computer network spec supr	1.00	58,630	1.00	60,956	1.00	62,131	
dp quality assurance spec	1.00	41,371	.00	0	.00	0	
TOTAL f10a0405*	16.00	802,212	16.00	1,117,429	16.00	1,139,867	
f10a0407 Web Systems							
dp asst director iii	1.00	71,788	1.00	75,532	1.00	76,970	
webmaster supr	1.00	27,022	1.00	67,718	1.00	69,028	
dp programmer analyst lead/adva	1.00	60,136	1.00	59 <b>,3</b> 31	1.00	60,473	
dp functional analyst lead	1.00	53,755	1.00	56,659	1.00	57,749	
dp programmer analyst ii	1.00	51,750	1.00	54,546	1.00	55,593	
webmaster ii	1.00	26,385	1.00	44,395	1.00	46,058	
dp functional analyst ii	1.00	31,819	1.00	46,289	1.00	47,527	
TOTAL f10a0407*	7.00	322,655	7.00	404,470	7.00	413,398	
f10a0409 Telecommunications Acces	s of Marylan	d					
prgm mgr iii	1.00	64,037	1.00	67,502	1.00	68,809	
administrator i	2.00	82,869	2.00	96,621	2.00	99,206	
admin spec iii	1.00	30,439	1.00	36,214	1.00	37,201	
obs-admin spec i	1.00	27,525	1.00	29,834	1.00	30,905	
TOTAL f10a0409*	5.00	204,870	5.00	230,171	5.00	236,121	
TOTAL f10a04 **	118.00	6,394,366	119.00	7,351,572	119.00	7,500,312	
f10a05 Office of Budget Analysi	s						
f10a0501 Budget Analysis and Form	ulation						
executive viii	1.00	117,232	1.00	124,432	1.00	124,432	
prgm mgr senior iii	1.00	95,804	1.00	99,950	1.00	101,877	
prgm mgr senior ii	1.00	93,530	1.00	96,355	1.00	98,211	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
							•••••
f10a05 Office of Budget Analysi	s						
f10a0501 Budget Analysis and Form	ulation						
prgm mgr senior i	1.00	84,124	1.00	85,282	1.00	86,918	
administrator vii	2.00	96,635	1.00	57,948	1.00	60,177	
administrator iii	.80	49,276	.80	51,231	.80	52,219	
supv budget examiner	3.00	229,650	3.00	238,326	3.00	242,878	
prgm analyst supv bdgt mgmt	1.00	77,909	1.00	80,823	1.00	82,368	
budget analyst iv operating	5.00	344,813	8.00	540,427	9.00	601,747	New
obs-budget analyst iv operating	1.00	63,791	1.00	66,323	1.00	67,606	
budget analyst iii operating	3.00	163,519	1.00	54,981	1.00	56,034	
administrator i	1.00	24,469	.00	0	.00	0	
budget analyst ii operating	3.00	142,233	4.00	182,019	4.00	187,952	
research statistician ii	.00	0	.00	0	1.00	37,095	New
admin spec ii	1.00	38,091	1.00	39,712	1.00	40,444	
exec assoc i	1.00	42,423	1.00	44,130	1.00	44,951	
TOTAL f10a0501*	25.80	1,663,499	25.80	1,761,939	27.80	1,884,909	
TOTAL f10a05 **	25.80	1,663,499	25.80	1,761,939	27.80	1,884,909	
f10a06 Office of Capital Budget	ing						
f10a0601 Capital Budget Analysis	and Formulat	ion					
exec vii	1.00	99,543	1.00	103,949	1.00	103,949	
supv budget examiner	2.00	168,907	2.00	170,842	2.00	174,120	
budget analyst lead, capital pr	2.00	114,444	2.00	149,099	2.00	151,963	
obs-budget analyst lead,capital	2.00	145,150	2.00	147,375	2.00	150,177	
budget analyst iii, capital pro	.00	0	.00	0	1.00	44,754	New
budget analyst ii,capital progr	.00	0	2.00	93,063	2.00	95,700	
obs-budget analyst iii,capital	1.00	62,184	.00	0	.00	0	
obs-budget analyst ii,capital p	1.00	54,074	.00	0	.00	0	
obs-executive associate i	1.00	47,056	1.00	48,917	1.00	49,851	
admin aide	1.00	34,941	1.00	38,638	1.00	39,349	
TOTAL f10a0601*	11.00	726,299	11.00	751,883	12.00	809,863	
TOTAL f10a06 **	11.00	726,299	11.00	751,883	12.00	809,863	