STATE OF MARYLAND

Selected State Officials

LAWRENCE J. HOGAN JR. Governor of Maryland

BOYD K. RUTHERFORD Lieutenant Governor of Maryland

PETER FRANCHOT Comptroller of Maryland

NANCY K. KOPP State Treasurer

DEPARTMENT OF BUDGET AND MANAGEMENT

David R. Brinkley Secretary

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Support Staff

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Local Area Network Support Division of Finance and Administration

Jerome Archibald Ken Smith
Antoine Wilson Mary O'Neill
Rob Hayden

Office of the Secretary Robin Sabatini

CONTENTS

Volume I

Payments to Civil Divisions of the State

Legislative

Judicial and Legal Review

Executive and Administrative Control

Financial and Revenue Administration

Budget, Personnel and Information Technology

Retirement and Pension Systems Administration

General Services

Transportation

Natural Resources and Recreation

Volume II

Agriculture

Health, Hospitals and Mental Hygiene

Human Resources

Labor, Licensing, and Regulation

Public Safety and Correctional Services

Volume III

Public Education

Housing and Community Development

Business and Economic Development

Environment

Juvenile Services

State Police

Public Debt

State Reserve Fund

2015 Deficiency Appropriations

PERSONNEL DETAIL

General Information About Personnel Detail

Personnel detail can be found at the end of most "tabbed" sections of Volumes One, Two and Three.

In accordance with Section 7-121 of the State Finance and Procurement Article, the numbers and classifications of all permanent positions of State employment are arrayed with the amounts paid in 2014, appropriated for 2015, and recommended for 2016. The Personnel Detail also includes similar information for non-budgeted programs and State agencies where funds are not appropriated, such as the Maryland Stadium Authority, Maryland Food Center Authority, Maryland Transportation Authority, Local Health-Nonbudgeted, State Department of Education Headquarters, College Savings Plan of Maryland and Maryland Environmental Service. Consultant and contractual employee positions are not included in the Personnel Detail.

The Personnel Detail provides a listing of authorized positions for every department and agency listed in the Budget Books Parts One, Two and Three. The personnel are summarized by agency, program and position classification. The sequence of the position classifications in each agency program is:

- personnel position category (officials and administrators, professionals, etc.),
- salary (from high to low based on the base salary for the position classification), and,
- · alphabetically by position classification.

Agencies that are not part of the Department of Budget and Management-Office of Personnel Services and Benefits computerized database may have their position classifications listed alphabetically and information in the symbol column may be omitted.

The Personnel Detail includes the following information in the "Symbol" column:

New Indicates additional position(s). Abolish Indicates abolished position(s).

BPW Indicates a position(s) authorized by the Board of Public Works since the

submission of the 2015 budget.

Transfer Indicates differences resulting from transfers between agencies/programs

New and Abolish apply to the full difference between the 2015 appropriation and 2016 allowance vears unless otherwise indicated.

Appendix E in the Budget Highlights volume contains two charts:

Table 1This table tracks position changes from the July 1, 2014 authorized position

count to the FY 2016 allowance. It indicates various adjustments; positions approved by the Board of Public Works; agency abolitions and transfers; the current FY 2015 appropriated position count; budgetary transfers, abolitions

and new positions.

Table 2 This table shows increases/decreases in contractual positions by financial

agency.

CONTENTS VOLUME III

Public Education
Housing and Community Development
Business and Economic Development
Environment
Juvenile Services
State Police
Public Debt
State Reserve Fund
2015 Deficiency Appropriations

PUBLIC EDUCATION

State Departmen	t of	Education
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Headquarters

Aid to Education

Funding for Educational Organizations

Children's Cabinet Interagency Fund

Maryland Longitudinal Data System Center

Morgan State University

St. Mary's College of Maryland

Maryland Public Broadcasting Commission

University System of Maryland

College Savings Plans of Maryland

Maryland Higher Education Commission

Support for State-Operated Institutions of Higher Education

Baltimore City Community College

Maryland School for the Deaf

SUMMARY OF STATE DEPARTMENT OF EDUCATION

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	1,446.10	1,458.40	1,459.40
Total Number of Contractual Positions	175.12	214.80	174.29
Salaries, Wages and Fringe Benefits	112,425,628 39,132,451 7,094,087,114	123,339,014 49,663,943 7,219,303,863	131,005,093 48,817,112 7,327,545,553
Original General Fund Appropriation	5,942,596,467 -148,120,029	5,911,306,313 -154,133	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	5,794,476,438 5,258,967	5,911,152,180	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure Non-Budgeted Funds	5,789,217,471 406,339,250 1,044,667,779 2,763,324 2,657,369	5,911,152,180 425,607,571 1,051,323,723 2,642,377 1,580,969	6,010,592,047 412,899,666 1,080,870,573 3,005,472
Total Expenditure	7,245,645,193	7,392,306,820	7,507,367,758

SUMMARY OF HEADQUARTERS

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	1,439.10	1,444.90	1,445.90
Total Number of Contractual Positions	175.12	213.30	172.79
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	112,034,869 39,132,451 242,839,121	121,826,961 49,552,235 140,670,299	129,761,160 48,705,404 119,628,915
Original General Fund Appropriation Transfer/Reduction	99,312,896 12,695,168	90,484,534 235,740	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	112,008,064 1,471,311	90,720,274	
Net General Fund Expenditure	110,536,753 6,476,060 275,229,459 1,764,169	90,720,274 7,390,089 211,486,755 2,452,377	101,417,246 7,258,066 186,554,695 2,865,472
Total Expenditure	394,006,441	312,049,495	298,095,479

R00A01.01 OFFICE OF THE STATE SUPERINTENDENT

PROGRAM DESCRIPTION

The Office of the State Superintendent provides overall direction and coordination of the Department's activities, staff support for the State Board of Education, and administrative services for MSDE. Included are the Deputy State Superintendent for Teaching and Learning/Chief Academic Officer, the Deputy State Superintendent for Finance and Administration/Chief Operating Officer, the Deputy Superintendent for School Effectiveness/Chief Performance Officer, Legal Counsel, staff support through the Office of the State Board, Special Assistant to the State Superintendent, Teacher Principal Evaluation Planning and Development, Government Relations, and the Chief of Staff.

MISSION

The mission of the Maryland State Department of Education (MSDE) is to provide leadership, support, and accountability for effective systems of public education, library services, and rehabilitation services.

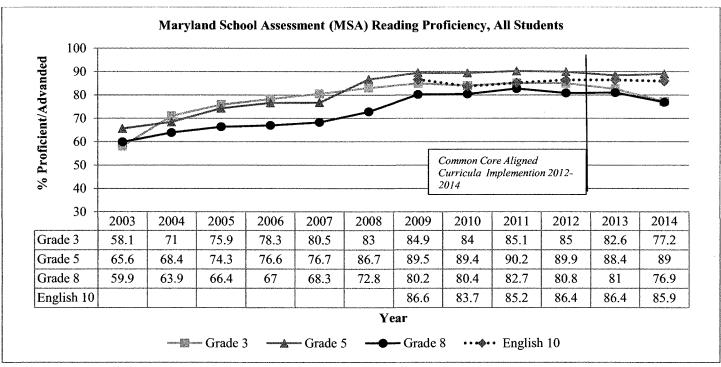
VISION

The Maryland State Department of Education exemplifies energetic leadership and innovative products and services to improve public education, library services, and rehabilitation services.

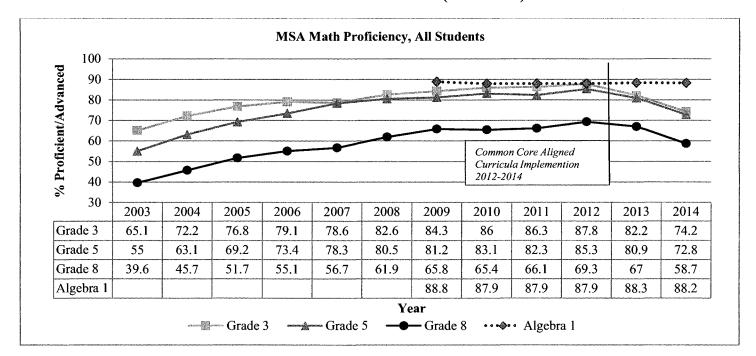
KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Achievement will improve for each student.

Objective 1.1 By 2016-2017, the percentage of non-proficient students in English/language arts and mathematics on State Assessments will be reduced from baseline data which will be established following the 2014-15 administration of the new PARCC assessments.¹



Academic year (AY) 2012-13 and AY 2013-14 were years of transition for Maryland public schools. Curriculum aligned with the new Maryland College and Career-Ready Standards (CCRS) was introduced in some Maryland classrooms in AY 2012-13 and fully implemented across the State in AY 2013-14. However, students continued to take the Maryland School Assessments in both years. The Maryland School Assessments are not aligned with the instruction students received and proficiency levels have declined.



R00A01.01 OFFICE OF THE STATE SUPERINTENDENT (Continued)

Since the Maryland School Assessments (MSAs) were first administered in grades 3 through 8 in the 2002-2003 school year, Reading and Mathematics proficiency levels have increased substantially for all students, as well as for all special service subgroups - Economically Disadvantaged Students, English Language Learners and Students with Disabilities - and racial subgroups. In the elementary grades, the performance of all special service subgroups has increased at a higher rate than the All Students subgroup, resulting in across-the-board reductions of the achievement gap. Reduction of the achievement gap in middle schools has been more challenging. The achievement gap has narrowed for eighth grade Economically Disadvantaged Students in both Reading and Mathematics and for Students with Disabilities in Reading. The gap has remained the same in Reading for English Language Learners and has widened in Mathematics for eighth grade Students with Disabilities and English Language Learners.

Objective 1.2 By June 30, 2016, the participation and performance of all high school student subgroups in challenging instructional programs will increase.

	437 2012	AY 2014	AY 2015	AY 2016
	AY 2013	AY 2014		
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Students enrolled in online courses (non-MSDE funded)	4,517	4,602	5,500	6,000
Number of students using MSDE High School Assessment				
content in web-enhanced classroom (MSDE funded) ²	6,806	7,000	6,675	6,500
Outcome: SAT Reasoning Test – Public school participants	39,824	41,620	42,249	43,516
Advanced Placement (AP) – Public school participants	57,236	58,039	59,200	60,384
AP – Number of exams	108,471	109,279	111,465	113,694
AP Exams – Receiving grade 3, 4 or 5 ³	65,460	66,538	66,879	68,216
Dual Completion – Career and Technology Education/USM ⁴	6,635	4	7,315	7,680
Increase in number of students enrolled in online AP courses ⁵	377	256	325	425
Increase in number of students enrolled in online higher-level				
mathematics, science, and technology courses	148	160	200	350
Increase in number of Special Education and alternative education				
students enrolled in online courses	266	428	450	500
Increase in number of students taking the online SAT Prep course ⁶	19	0	0	0

R00A01.01 OFFICE OF THE STATE SUPERINTENDENT (Continued)

Objective 1.3 By 2015-16, the percentage of children entering kindergarten ready to learn will increase from the new baseline established in 2014-15.⁷

	AY 2013	AY 2014	AY 2015	AY 2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Enrollment in:				
Prekindergarten	29,671	29,811	31,101	31,311
Kindergarten	66,896	67,548	68,020	68,496
Maryland Infants and Toddlers Program	16,296	16,547	17,043	17,554
Preschool Special Education	$13,062^{8}$	13,136	13,530	13,935
Head Start	12,731	12,747	12,747	12,747
Number of Judith P. Hoyer Enhancement Centers ("Judy Centers") ⁹	25	26	31	32
Number of Judith P. Hoyer Preschool Services Grants 10	13	13	30	30
Number of Head Start Supplemental Grant recipients	21	22	22	22
Output:				
Capacity of child care providers ¹¹	218,480	218,632	218,007	217,415
Children and families served by Child Care Subsidy (POC) Program:				
Total number of children served	16,843	18,488	17,891	18,120
Total number of families served	10,026	11,004	10,650	10,650
Percentage of regulated providers enrolling children eligible				
for child care subsidy	28.6%	30.1%	29.5%	29.3%
Outcome: Percentage of children entering Kindergarten rated				
"fully ready" 12	82.0%	83.0%	7	7
Percentage of children by subgroup entering Kindergarten rated				
"fully ready"			_	
Special Education	57.0%	56.0%	7	7
ELL (English Language Learners)	69.0%	72.0%	7	7
FARMS (Free and Reduced-Price Meals)	76.9%	77.0%	7	7
Percentage of income-eligible families receiving child care subsidies	15.0%	18.1%	21.4%	22.2%
Quality: Percent of child care providers participating in the				
credentialing program	19.9%	23.0%	28.7%	37.0%
Percentage of child care facilities in compliance with critical health				
and safety standards 14	94.5%	95.3%	95.0%	95.0%
Number of early childhood programs participating in MD EXCELS ¹¹	330	2,867	3,100	3,200
Number of early childhood programs published in MD EXCELS ¹⁶	0	748	1,496	2,000

Objective 1.4 As of June 30, 2016, the number of students in the Juvenile Services Education Program earning a Maryland high school diploma (HSD) and demonstrating academic gains will increase annually by 5 percent or more.

	AY 2013	AY 2014	AY 2015	AY 2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: July 1 enrollment ¹⁷	318	576	586	596
Output: Total students served per year	5,064	5,482	5,492	5,502
Number of students pre- and post-tested: Reading	1,090	1,097	1,122	1,147
Number of students pre- and post-tested: Math	1,012	985	1,010	1,035
Outcome: Number of students earning a Maryland HSD	56	47	62	75
Number of students completing a Career Technology Education mo	dule 1,172	1,554	1,579	1,604
Number of students demonstrating academic gains - Reading 18	629	589	679	729
Number of students demonstrating academic gains – Mathematics 18	580	592	642	692

R00A01.01 OFFICE OF THE STATE SUPERINTENDENT (Continued)

Goal 2. Instruction, curriculum, and assessment will be aligned and students will graduate college- and career-ready.

Objective 2.1 By 2016-2017, schools, school systems, and the State will improve student performance in accordance with *No Child Left Behind* and the approved Maryland Elementary and Secondary Education (ESEA) Flexibility Request.¹⁹

	AY 2013	AY 2014	AY 2015	AY 2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of high school dropouts (Cohort Rate) 20	9.36 %	21	8.86%	8.61%
Four-Year High School graduation rate (Cohort Rate)	84.97%	21	85.97%	86.47%
Five-Year High School graduation rate (Cohort Rate) 22	87.48%	23	87.82%	88.32%

Goal 3. All educators will have the skills to improve student achievement.

Objective 3.1 By June 30, 2016, all schools will be 100 percent staffed with highly qualified teachers in core academic classes.

	AY 2013	AY 2014	AY 2015	AY 2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of public school teachers obtaining National				
Board for Professional Teaching Standards Certification	2,519	2,570	2,600	2,700
Number of Resident Teacher certificates	444	447	450	450
Outcome: Percent of core academic subject classes staffed				
with highly qualified teachers	93.8%	92.4%	100%	100%

Objective 3.2 By June 30, 2016, all schools will be 100 percent staffed with fully certificated principals.

	AY 2013	AY 2014	AY 2015	AY 2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of principals	1,428	1,438	1,460	1,460
Output: Number of principals with Administrator II certification	1,409	1,421	1,460	1,460
Outcome: Percent of schools with fully certificated principals	$98.7\%^{24}$	98.8%	100%	100%

Goal 4. All schools will be safe, drug-free and conducive to learning.

Objective 4.1 By June 30, 2016, more than 99 percent of Maryland's schools will be safe as defined by Code of Maryland Regulation (COMAR) 13A.08.01.18B (5).²⁵

	AY 2013	AY 2014	AY 2015	AY 2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of public schools on "probationary status"	4	2	2	2
Number of public schools designated as "persistently dangerous"	4	3	3	2
Outcome: Percent of Maryland schools that are defined as safe	99.4%	99.7%	99.7%	99.7%

Objective 4.2 By June 30, 2016, the level of alcohol use by adolescents in grades 9 -12 will be reduced by 1.0 percentage point (from 31.2 to 30.2) and the level of marijuana use will be reduced by 1.0 percentage point (from 19.8 to 18.8) as measured by the biennial Maryland Youth Risk Behavior Survey (YRBS).

	AY 2013	AY 2014	AY 2015	AY 2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Students surveyed with YRBS	53,785	26	53,700	26
Outcome: Percent of students reporting alcohol use (last 30 days)	31.2%	26	30.2%	26
Percent of students reporting marijuana use (last 30 days)	19.8%	26	18.8%	26

Goal 5. Parents will be involved in education.

Objective 5.1 By June 30, 2016, Maryland will have 52 high-quality public charter schools serving 20,000 students statewide.²⁷

	AY 2013	AY 2014	AY 2015	AY 2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of public charter schools operating	52	48	47	52
Number of students enrolled in public charter schools	18,943	18,175	18,778	20,239

¹The Partnership for Assessment of Readiness for College and Careers (PARCC) Assessment, aligned with new Maryland College and Career-Ready Standards (CCRS), will be administered starting in AY 2015. New proficiency level baselines will be established after the results of the AY 2015 PARCC assessments are received.

²The number of students is an estimate based on the number of times the site was accessed.

³Achievement of a grade of 3, 4, or 5 may qualify the student to receive college credit or advanced placement.

⁴This includes high school graduates completing courses for University System of Maryland (USM) admission and an approved career and technical education program. AY 2014 data will be available late January 2015.

⁵Participation in online Advanced Placement (AP) courses is determined at the local school system level and is dependent upon local funding allocations.

⁶The MSDE online SAT prep course has transitioned to an updated vendor-sponsored course, available to school systems for a fee of \$750 per student. Until school systems reallocate funds for this purpose, the number of students participating in this online program is expected to be limited.

⁷Under Maryland's Race to the Top–Early Learning Challenge Grant award, MSDE has partnered with the State of Ohio to develop an enhanced kindergarten readiness assessment (KRA) system. Beginning in AY 2015, this new system replaces the Maryland Model for School Readiness (MMSR) Kindergarten Assessment System.

⁸Actual was revised since last year's budget book due to typographical error.

⁹Number of school-based or school-linked centers. Through the combination of Pre-Kindergarten Expansion Funds and public-private partnerships, new centers are anticipated to open in Somerset, Caroline, and Garrett Counties and in Baltimore City in the next two years.

¹⁰Preschool Services Grants fund pre-K services for 3 and 4 year old children in community-based early childhood programs in collaboration with local school systems. The Pre-Kindergarten Expansion Act of 2014 added 17 additional prekindergarten sites for implementation in fiscal year 2015.

¹¹Refers to the maximum authorized number of child care spaces in licensed family and center-based child care programs.

¹²"Fully ready" means students consistently demonstrate skills, behaviors, and abilities that are needed to meet kindergarten expectations successfully in seven developmental and curricular domains.

¹³The AY 2014 Actual is based on monthly data through March 2014.

¹⁴"Critical health and safety standards" comprise: 1) remaining within maximum authorized child capacity; 2) providing proper child supervision and; 3) meeting child protection requirements; and (4) in center-based care, maintaining proper staff/child ratios.

¹⁵ Maryland (MD) EXCELS" is the State's tiered Quality Rating Improvement System (QRIS) for licensed child care centers, family child care providers, and public pre-kindergarten programs. Under this system, an early care program achieves a specific quality rating level according to its ability to meet a predetermined set of quality criteria. Ratings are made available to the general public through an online portal at www.marylandexcels.org. "Participating in MD Excels" means the program is registered in MD Excels, but has not necessarily achieved a quality rating. After registering, a program has 12 months to achieve and publish a rating. Full statewide implementation began on July 1, 2013.

¹⁶Online publication of quality ratings started in mid-fiscal year 2014.

¹⁷The enrollment increase is attributed to MSDE completing assumption of the education programs in the DJS residential facilities during fiscal year 2013.

¹⁸A student demonstrates academic gain when pre- and post- test scores show a minimum of two months growth for every 30 days enrollment.

¹⁹For AY 2014 and AY 2015, MSDE will not be reporting the Outcome: *Percent of Schools that improved performance according to the State's federally approved and updated accountability system* due to the transition from the MSA to the PARCC assessments.

²⁰The Cohort Dropout Rate is based on a cohort of students who entered Grade 9 for the first time and reports the percentage of students who dropped out by the end of high school. This includes students who did not reenroll for a fifth year.

²¹AY 2014 actual data will be available late January 2015.

²²Federal accountability requirements now utilize cohorts based on the number of students who entered Grade 9 for the first time in any given year, adjusted for carefully defined enrollment changes over the next five years.

²³AY 2014 actual data will be available October 2015.

²⁴Fiscal year 2013 actual data has been changed from last year's MFR submission (from 99 percent to 98.7 percent).

²⁵Safe school means a school that is not on probationary status or designated as persistently dangerous.

²⁶Objective 4.2 reports data from the Maryland Youth Risk Behavior Survey (YRBS) which is administered every two years. The most recent survey data available is for AY 2013 and the next administration will occur in AY 2015. The YRBS results are representative of all Maryland's public school students in grades 9 through 12. The Maryland YRBS was developed by the U.S. Centers for Disease Control and Prevention (CDC) and monitors several categories of priority health-risk behaviors among youth.

²⁷Maryland did not meet eligibility requirements for the most recent US Department of Education Charter School Program grant competition in 2011. There were no federal grant competitions in 2012, 2013 or 2014.

R00A01.01 OFFICE OF THE STATE SUPERINTENDENT—HEADQUARTERS

Appropriation	Statement:
Appropriation	Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	75.10	82.10	82.10
Number of Contractual Positions	58.68	57.15	4.20
01 Salaries, Wages and Fringe Benefits	6,969,571	8,416,341	8,523,951
02 Technical and Special Fees	3,610,362	4,602,093	324,073
03 Communication	46,178 269,012 69,404 10,961,419 247,006 858 21,876 11,384,206 416,770	139,885 646,126 60,732 17,547,724 378,956 292,932 8,468,248 427,581	105,072 52,982 65,248 2,252,345 12,120 3,200 4,900 220,685 553,520
Total Operating Expenses	23,416,729	27,962,184	3,270,072
Total Expenditure	33,996,662	40,980,618	12,118,096
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	6,498,787 -168,282 6,330,505 255,138	6,285,966 83,221 6,369,187	
Net General Fund Expenditure	6,075,367 448,336 27,472,959	6,369,187 745,881 33,865,550	6,161,505 403,748 5,552,843
Total Expenditure	33,996,662	40,980,618	12,118,096
Special Fund Income: R00327 Crista McAuliffe Fellowship Program R00347 Public Education Partnership Fund R00355 Teacher of the Year R00361 Ethics in the High School	11,328 268,466 143,790	12,681 425,000 259,552 9,259	8,742 225,000 131,118 9,259
R00366 Licensing Feesswf326 Public Utility Customer Investment Fund	4,000 20,752	39,389	29,629
Total	448,336	745,881	403,748

R00A01.01 OFFICE OF THE STATE SUPERINTENDENT—HEADQUARTERS

Federal Fu	nd Income:			
84.027	Special Education-Grants to States	19,147	452,076	969,485
84.048	Vocational Education-Basic Grants to States	19,156	60,851	221,733
84.126	Rehabilitation Services—Vocational Rehabilitation			
	to Grants to States	3,942,139	1,964,356	1,385,836
84.173	Special Education-Preschool Grants		47,911	54,895
84.181	Special Education-Grants for Infants and			
	Families with Disabilities		61,459	133,039
84.369	Grants for State Assessments and Related			237,802
93.575	Child Care and Development Block Grant		277,237	156,580
96.001	Social Security-Disability Insurance	176	2,350,474	2,393,473
96.006	Supplemental Security Income		636	
ר	Fotal	3,980,618	5,215,000	5,552,843
Federal Fur 84.395	nd Recovery Income: State Fiscal Stabilization Fund (SFSF)—Race-to-the -Top Incentive Grants	02.400.241	20 (50 550	
	Recovery Act	23,492,341	28,650,550	

R00A01.02 DIVISION OF BUSINESS SERVICES—HEADQUARTERS

Program Description:

The Division of Business Services includes accounting, procurement, budgeting, pupil transportation services, school facilities, administrative support, local financial reporting, and program and finance coordination activities.

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	66.50	67.50	67.50
Number of Contractual Positions	4.71	3.50	4.10
01 Salaries, Wages and Fringe Benefits	4,948,334	5,368,046	6,508,346
02 Technical and Special Fees	205,180	138,576	190,529
03 Communication	289,411 5,791 329	133,683 17,888	91,721 3,258
07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional	161,148 92,264,441 92,561 23,382 7,310	172,124 905,309	234,234 680,443 382
12 Grants, Subsidies and Contributions	43,169 142,215	987,451 284,936	315,845
Total Operating Expenses	93,029,757	2,501,391	1,325,883
Total Expenditure	98,183,271	8,008,013	8,024,758
Original General Fund Appropriation Transfer of General Fund Appropriation	935,568 292,829	1,974,188 23,694	
Total General Fund Appropriation	1,228,397 58,583	1,997,882	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	1,169,814 15,902 96,997,555	1,997,882 42,935 5,967,196	1,701,286 22,212 6,301,260
Total Expenditure	98,183,271	8,008,013	8,024,758
Special Fund Income: swf305 Cigarette Restitution Fund	15,902	42,935	22,212

R00A01.02 DIVISION OF BUSINESS SERVICES—HEADQUARTERS

Federal Fund Income:

deral Fu	nd Income:			
AB.R00	National Association of Education Professionals			
	(NAEP)	22,476	24,804	6,699
10.558	Child and Adult Care Food Program	178,809	180,022	114,772
10.559	Summer Food Service Program for Children	35,866	27,004	42,255
10.560	State Administrative Expenses for Child Nutrition	280,242	307,978	386,802
10.574	Team Nutrition Grants	301	1,357	1,887
10.582	Fresh Fruit and Vegetable Program	11,793		14,797
45.310	Grants to States	-7,987	155,691	
84.010	Title I Grants to Local Educational Agencies	415,323	185,102	388,214
84.011	Migrant Education-State Grant Program	29		
84.013	Title I Program for Neglected and			
	Delinquent Children and Youth	139,830	72,456	115,085
84.027	Special Education-Grants to States	953,560	198,021	91,075
84.048	Vocational Education-Basic Grants to States	266,538	80,405	15,818
84.051	Career and Technical Education-National Pro-			
	grams	18,815	5,314	
84.126	Rehabilitation Services—Vocational Rehabilitation			
	to Grants to States	-436,508	671,493	634,602
84.161	Rehabilitation Services-Client Assistance Program.	35,713	17,057	36,594
84.169	Independent Living Services-States Grants	20,184	5,260	19,325
84.173	Special Education-Preschool Grants	42,221		
84.177	Rehabilitation Services-Independent Living Ser-			
	vices for Older Individuals that are Blind	62,769	42,773	63,296
84.181	Special Education-Grants for Infants and			
	Families with Disabilities	82,894		
84.184	Safe and Drug-Free Schools and Communities-			
	National Programs	61,010	35,386	55,950
84.196	Education for Homeless Children and			
	Youth- Grants for State and Local	24,748	22,086	28,088
84.265	Rehabilitation Training State Vocational Rehabili-			
	tation Unit in-Service Training	8,084	6,984	11,277
84.287	After School Learning Centers	-24,675	71,050	70,989

R00A01.02 DIVISION OF BUSINESS SERVICES—HEADQUARTERS

Federal Fu	nd Income:			
84.323	State Improvement Grants for Students with Disa-			
	bilities	19,763	40,027	48,159
84.330	Advanced Placement Test Fee Payment Program	3,508		
84.365	English Language Acquisition State Grants	56,004	40,314	75,358
84.366	Mathematics and Science Partnership	9,354		10,518
84.367	Improving Teacher Quality State Grants	124,952	89,844	139,915
84.368	Grants for Enhanced Assessment Instruments	460		20,366
84.369	Grants for State Assessments and Related	105,071	252,065	
84.372	Statewide Data Systems	57,135	154,657	
84.377	School Improvement Grants	68,680	43,938	57,966
93.575	Child Care and Development Block Grant	1,738,164	1,374,836	2,528,081
93.596	Child Care Mandatory and Matching Funds of the			
	Child Care and Development Fund		230,380	495,728
93.600	Head Start	373	3,691	2,041
93.938	Cooperative Agreements to Support Comprehensive School Health Programs to Prevent the Spread of HIV and Other Important Health			
	Problems		36,260	9,845
96.001	Social Security-Disability Insurance	1,375,323	549,371	815,758
96.006	Supplemental Security Income		7,414	
•	Total	5,750,822	4,933,040	6,301,260
	nd Recovery Income:			
84.388 84.395	School Improvement Grants, Recovery Act State Fiscal Stabilization Fund (SFSF)—Race-to-the -Top Incentive Grants	18,333	18,667	
	Recovery Act	90,911,605	1,015,489	
84.412	Race to the Top-Early Learning Challenge	313,723		
93.708	ARRA - Head Start	3,072		
•	Total	91,246,733	1,034,156	

R00A01.03 DIVISION OF ACADEMIC POLICY AND INNOVATION—HEADQUARTERS

Program Description:

The Division aims to drive academic reform and innovation in order to increase and sustain student achievement through cross-divisional collaboration, professional development, and support. The Division is responsible for the overall implementation of the federal Race to the Top Grant.

App	ropri	ation	Statement:
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	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	6.00	5.80	5.80
Number of Contractual Positions		.20	
01 Salaries, Wages and Fringe Benefits	539,843	671,180	507,824
02 Technical and Special Fees		15,357	
03 Communication	3,080 514 3,704	6,906 775 4,485	11,614 1,016 7,114
08 Contractual Services	353,775	125,487	2,961
09 Supplies and Materials	1,772 12,905	19,170	36,577
Total Operating Expenses	375,750	156,823	59,282
Total Expenditure	915,593	843,360	567,106
Original General Fund Appropriation Transfer of General Fund Appropriation	905,981 -54,760	764,029 10,575	
Total General Fund Appropriation	851,221 1	774,604	
Net General Fund ExpenditureFederal Fund Expenditure	851,220 64,373	774,604 68,756	492,261 74,845
Total Expenditure	915,593	843,360	567,106
Federal Fund Income:			
84.367 Improving Teacher Quality State Grants	64,373	68,756	74,845

R00A01.04 DIVISION OF ACCOUNTABILITY AND ASSESSMENT — HEADQUARTERS

Program Description:

The Division of Accountability, Assessment, and Data Systems administers the Maryland School Performance Program's annual Report Card. The Maryland School Performance Program requires the collection of data on an annual basis to provide accountability on the State, school system, and school levels. The analysis and interpretation of these data provide the basis for school improvement efforts at each level. The Division delivers the annual student assessments and provides information management, data analysis and interpretation services.

Appropriation Statement:	2014	2015	2016
	Actual	Appropriation	Allowance
Number of Authorized Positions	27.00	29.00	29.00
01 Salaries, Wages and Fringe Benefits	2,508,124	3,226,625	3,049,411
03 Communication	22,662 16,347	31,828 798	41,650 898
07 Motor Vehicle Operation and Maintenance	27,181 49,061,486	24,691 33,987,655	28,743 40,348,401
09 Supplies and Materials	7,532 822	9,349	9,742
12 Grants, Subsidies and Contributions	227,751 134,083	1,039 106,426	1,039 147,666
Total Operating Expenses	49,497,864	34,161,786	40,578,139
Total Expenditure	52,005,988	37,388,411	43,627,550
Original General Fund Appropriation	28,175,423	28,969,459	
Transfer of General Fund Appropriation	13,384,141	31,472	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	41,559,564 76,050	29,000,931	
Net General Fund Expenditure	41,483,514	29,000,931	35,465,346
Special Fund Expenditure	402,647	299,826	564,583
Federal Fund ExpenditureReimbursable Fund Expenditure	9,997,580 122,247	8,087,654	7,276,324 321,297
Total Expenditure	52,005,988	37,388,411	43,627,550
Special Fund Income: R00300 Special Indirect Costs	-50,740		
R00301 Third Party Recoveries-Vocational Rehabilitation	-50,740	9,420	12,587
R00303 Royalties	264		2.145
R00305 FeesR00312 Maryland Public Secondary School Athletic Asso-			3,147
R00320 Fees	47,642 25,054	31,112 20,725	47,464 21,846
R00327 Crista McAuliffe Fellowship Program R00355 Teacher of the Year	15.632	1,319 16,486	1,258 18,882
R00356 Web Based Learning	5,347	18,275	15,666
R00361 Ethics in the High School	3,347	741	741
R00364 Medical Assistance Administration Recoveries	113,525	81,511	117,931
R00366 Licensing Fees	145,115	- ,	174,924
R00378 The Schoolwide Integrated Framework for Transformation (SWIFT)	682		12,587
swf305 Cigarette Restitution Fund	***	7,065	8,685
swf309 Chesapeake Bay Restoration Fund	100,126	111,561	126,494
swf326 Public Utility Customer Investment Fund	•	1,611	2,371
Total	402,647	299,826	564,583

R00A01.04 DIVISION OF ACCOUNTABILITY AND ASSESSMENT — HEADQUARTERS

Federal Fund Income:			
AB.R00 National Association of Education Professionals (NAEP)	141,067	239,600	256,600
to Grants to States	1,315,079	612,331	349,421
84.369 Grants for State Assessments and Related	5,840,412 2,474,806	5,748,637 1,487,086	6,426,977
96.001 Social Security-Disability Insurance	226,216	1,487,080	243,326
Total	9,997,580	8,087,654	7,276,324
Deladamenta Food Income			
Reimbursable Fund Income: M00A01 Department of Health and Mental Hygiene	3,743		5.035
S50B01 Maryland African American Museum Corporation	3,807		6,925
V00D01 Department of Juvenile Services	114,697		309,337
Total	122,247		321.297

R00A01.05 OFFICE OF INFORMATION TECHNOLOGY—HEADQUARTERS

Program Description:

The Office of Information Technology provides technology leadership and services to support MSDE programs in achieving their goals. The Office develops and maintains technology plans, strategies, policies and standards to maximize the benefits from MSDE technology plans, strategies, policies and standards to maximize the benefits from MSDE technology. nology investments.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	21.30	22.00	22.00
01 Salaries, Wages and Fringe Benefits	1,426,803	2,283,983	2,031,307
02 Technical and Special Fees	9,468		
03 Communication 04 Travel	19,051 1,036 20,371 2,461,669 16,049 14,698 70 -266,728 92,270	36,910 880 18,838 3,441,225 73,745 111,279 7,785	37,105 858 20,976 3,958,675 28,448 111,279 7,785
Total Operating Expenses	2,358,486	3,784,879	4,273,075
Total Expenditure	3,794,757	6,068,862	6,304,382
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	1,897,110 116,288 2,013,398	3,681,355 7,455 3,688,810	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Total Expenditure	413,110 1,600,288 2,194,469 3,794,757	3,688,810 45,297 2,334,755 6,068,862	3,608,306 2,696,076 6,304,382
Special Fund Income: R00366 Licensing Fees		45,297	
Federal Fund Income: 10.560 State Administrative Expenses for Child Nutrition 45.310 Grants to States		65,414 39,203 222,998	
to Grants to States	367,008 1,827,461	474,252 515,923 665,768 85,120 266,077	1,608,043 501,057 261,068
Total	2,194,469	2,334,755	2,370,168
Federal Fund Recovery Income: 84.412 Race to the Top-Early Learning Challenge			325,908

R00A01.06 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS—HEADQUARTERS

Program Description:

The program contains Federal fund allowances for State-approved Major Information Technology Development Projects which support critical business functions associated with the mission of MSDE.

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
08 Contractual Services	2,497,983 903	2,097,564	300,000
Total Operating Expenses	2,498,886	2,097,564	300,000
Total Expenditure	2,498,886	2,097,564	300,000
Federal Fund Expenditure	2,498,886	2,097,564	300,000
Total Expenditure	2,498,886	2,097,564	300,000
Federal Fund Income:			
84.372 Statewide Data Systems	780,781		
93.575 Child Care and Development Block Grant	175,964	1,325,000	300,000
Child Care and Development Fund	794,122		
Total	1,750,867	1,325,000	300,000
Federal Fund Recovery Income:			
84.395 State Fiscal Stabilization Fund (SFSF)—Race-to-the -Top Incentive Grants Recovery Act	748,019	772,564	

R00A01.07 OFFICE OF SCHOOL AND COMMUNITY NUTRITION PROGRAMS—HEADQUARTERS

Program Description:

The Office of School and Community Nutrition Program administers seven federal food and nutrition programs in Maryland, including the Child and Adult Care Food Program, Food Distribution Program, National School Lunch Program, School Breakfast Program, Special Milk Program, and the Summer Food Service Program, as well as the Maryland Meals for Achievement program.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	24.00	24.00	24.00
Number of Contractual Positions	5.00	9.00	9.00
01 Salaries, Wages and Fringe Benefits	1,931,430	2,031,634	2,249,585
02 Technical and Special Fees	231,936	658,359	768,181
03 Communication	19,508 80,239 56,849 710,656 48,090 782 116 560,097 173,547	38,263 125,187 56,951 988,369 178,500 87,760 6,771 2,058,100 207,033	40,684 212,784 64,179 2,768,499 133,647 10,000 1,989,544 111,561
Total Operating Expenses	1,649,884	3,746,934	5,330,898
Total Expenditure	3,813,250	6,436,927	8,348,664
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	110,922	265,100	
Less: General Fund Reversion/Reduction	1,142		
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure.	109,780 3,703,470	265,100 6,171,827	264,741 21,853 8,062,070
Total Expenditure	3,813,250	6,436,927	8,348,664
Special Fund Income: R00320 Fees			21,853
Federal Fund Income: 10.558 Child and Adult Care Food Program	463,342 247,545 2,571,386 347,401 73,796 3,703,470	730,993 290,940 4,351,101 698,643 100,150	785,228 304,245 6,170,281 698,113 104,203
10441	3,703,770	0,171,027	0,002,070

R00A01.10 DIVISION OF EARLY CHILDHOOD DEVELOPMENT—HEADQUARTERS

Program Description:

The Division of Early Childhood Development provides leadership for early care and education programs statewide. Its major responsibilities include: 1) measuring accountability of improving school readiness skills of all entering kindergarteners; 2) providing long-term, intensive, and research-based professional development for early educators; 3) improving the quality and access to child care; and 4) licensing, monitoring, and enforcement of child care providers.

Appropriation	Statement:
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Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	174.70	175.50	175.50
Number of Contractual Positions	27.75	33.50	41.00
01 Salaries, Wages and Fringe Benefits	13,127,138	13,966,049	15,140,426
02 Technical and Special Fees	1,667,074	3,204,670	3,243,220
03 Communication 04 Travel	781,151 220,204 21,983 49,570 7,351,630 159,246 437 110,566 27,367,420 880,155 36,942,362 51,736,574	439,994 338,320 24,257 56,310 6,929,650 80,183 27,504,480 999,026 36,372,220 53,542,939	691,307 296,910 24,257 56,608 12,401,764 69,261 331,479 20,548,126 1,085,027 35,504,739 53,888,385
Original General Fund Appropriation	13,251,811 -12,718 13,239,093 22,771 13,216,322 38,520,252 51,736,574	13,272,931 -334,864 12,938,067 12,938,067 40,604,872 53,542,939	13,366,557 40,521,828 53,888,385
Federal Fund Income: 84.368 Grants for Enhanced Assessment Instruments 93.575 Child Care and Development Block Grant Child Care Mandatory and Matching Funds of the Child Care and Development Fund 93.600 Head Start Total	1,617,483 19,982,031 4,047,530 130,794 25,777,838	1,570,847 18,286,026 4,661,155 121,309 24,639,337	1,104,939 27,404,806 4,235,101 119,268 32,864,114
Federal Fund Recovery Income: 84.412 Race to the Top-Early Learning Challenge	12,712,020 30,394 12,742,414	15,965,535	7,657,714
I Vial	12,742,414	13,703,333	7,037,714

R00A01.11 DIVISION OF CURRICULUM, ASSESSMENT AND ACCOUNTABILITY—HEADQUARTERS

Program Description:

The Division of Instruction provides leadership, resources, and technical assistance in the areas of curriculum development, instructional delivery, research-based practices, instructional assessments, and education policy to ensure program access, educational equity and quality learning opportunities for all students. Funding provides support to four priorities: 1) Developing the Voluntary State Curriculum; 2) Developing the Maryland School Assessments and High School Assessments; 3) Teacher Professional Development; and 4) Instructional Programs.

Appropriation Statement:

Number of Authorized Positions 38.00 38.00 Number of Contractual Positions 7.64 8.90 01 Salaries, Wages and Fringe Benefits 3,313,997 3,696,315 02 Technical and Special Fees 634,002 753,504 03 Communication 26,865 50,594 04 Travel 127,026 111,334 07 Motor Vehicle Operation and Maintenance 36,101 33,252 08 Contractual Services 547,074 803,505 09 Supplies and Materials 43,845 140,691 10 Equipment—Replacement 56	2016 Allowance
01 Salaries, Wages and Fringe Benefits 3,313,997 3,696,315 02 Technical and Special Fees 634,002 753,504 03 Communication 26,865 50,594 04 Travel 127,026 111,334 07 Motor Vehicle Operation and Maintenance 36,101 33,252 08 Contractual Services 547,074 803,505 09 Supplies and Materials 43,845 140,691	38.00
02 Technical and Special Fees 634,002 753,504 03 Communication 26,865 50,594 04 Travel 127,026 111,334 07 Motor Vehicle Operation and Maintenance 36,101 33,252 08 Contractual Services 547,074 803,505 09 Supplies and Materials 43,845 140,691	8.90
03 Communication 26,865 50,594 04 Travel 127,026 111,334 07 Motor Vehicle Operation and Maintenance 36,101 33,252 08 Contractual Services 547,074 803,505 09 Supplies and Materials 43,845 140,691	3,949,767
04 Travel 127,026 111,334 07 Motor Vehicle Operation and Maintenance 36,101 33,252 08 Contractual Services 547,074 803,505 09 Supplies and Materials 43,845 140,691	728,936
11 Equipment—Replacement 30 1 1 1 1 1 1 1 1 1	48,031 207,887 34,806 453,843 201,240 324,523 215,587 1,485,917 6,164,620
Original General Fund Appropriation 1,867,603 1,738,900 Transfer of General Fund Appropriation -63,821 26,686 Total General Fund Appropriation 1,803,782 1,765,586 Less: General Fund Reversion/Reduction 861 Net General Fund Expenditure 1,802,921 1,765,586 Special Fund Expenditure 1,473,353 1,903,128 Federal Fund Expenditure 1,984,464 2,313,547 Reimbursable Fund Expenditure 47,190 56,806	2,092,290 1,604,388 2,384,902 83,040
Total Expenditure	6,164,620

R00A01.11 DIVISION OF CURRICULUM, ASSESSMENT AND ACCOUNTABILITY—HEADQUARTERS

Special Fund Income:			
R00312 Maryland Public Secondary School Athletic Association	298.427	562,741	327,649
R00356 Web Based Learning	131,986	175,725	188,334
R00366 Licensing Fees	1,042,940	1,164,662	1,088,405
Total	1,473,353	1,903,128	1,604,388
Federal Fund Income:			
11.457 Chesapeake Bay Studies	166,848		
84.027 Special Education-Grants to States	51,965	42,369	106,262
84.126 Rehabilitation Services—Vocational Rehabilitation			
to Grants to States		68,110	
84.184 Safe and Drug-Free Schools and Communities-			
National Programs	85,381	95,000	
84.330 Advanced Placement Test Fee Payment Program	37,604	107,300	
84.365 English Language Acquisition State Grants	532,219	450,862	681,286
84.366 Mathematics and Science Partnership	61,730	126,262	80,284
84.367 Improving Teacher Quality State Grants	962,124	1,170,157	1,321,815
84.369 Grants for State Assessments and Related	86,593	253,487	195,255
Total	1,984,464	2,313,547	2,384,902
Reimbursable Fund Income:			
M00A01 Department of Health and Mental Hygiene	23,396	10,000	34,965
S50B01 Maryland African American Museum Corporation	23,794	46,806	48,075
Total	47,190	56,806	83,040

R00A01.12 DIVISION OF STUDENT, FAMILY AND SCHOOL SUPPORT—HEADQUARTERS

Program Description:

The Division of Student, Family, and School Support is responsible for the development of guidelines and evaluation of comprehensive master plans; administering and supervising State and Federal education programs for children and families who are deprived of social and economic advantages; administering State and Federal initiatives for charter schools; facilitating the emotional, mental, social, and physical health of students; and facilitating the engagement of students in programs and activities that develop character and civic responsibility. The Division also assists local school systems in promoting positive student behavior in environments that are safe, orderly, and conducive to learning.

Appropriation Statement:

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	48.50	47.00	47.00
Number of Contractual Positions	6.50	7.00	7.00
01 Salaries, Wages and Fringe Benefits	3,632,578	4,512,046	4,937,092
02 Technical and Special Fees	442,330	485,667	436,451
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement	35,454 62,876 45,455 446,929 23,888 403 23,351 209,073	66,544 31,087 43,553 1,001,006 8,600 18,061 180,026	78,227 24,530 41,110 514,911 21,659 651,795 215,733
Total Operating Expenses	847,429	1,348,877	1,547,965
Total Expenditure	4,922,337	6,346,590	6,921,508
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	2,204,866 -530,109 1,674,757	1,850,152 26,938 1,877,090	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	204,994	1,877,090	
Net General Fund Expenditure	1,469,763 9,739 3,442,835	1,877,090 25,877 4,443,623	2,027,293 38,103 4,856,112
Total Expenditure	4,922,337	6,346,590	6,921,508

R00A01.12 DIVISION OF STUDENT, FAMILY AND SCHOOL SUPPORT—HEADQUARTERS

Special Fur	nd Income:			
swf305	Cigarette Restitution Fund	9,739	25,877	38,103
Federal Fu	nd Income:			
84.010	Title I Grants to Local Educational Agencies	1,617,188	2,159,776	2,430,571
84.027	Special Education-Grants to States	2,952	66,910	75,879
84.184		,	•	,
	National Programs	321,357	252,778	944,050
84.196				
	Youth- Grants for State and Local	165,902	204,797	214,412
84.287	After School Learning Centers	443,847	648,178	714,01 I
84.377	School Improvement Grants	429,960	487,089	402,034
93.938	Cooperative Agreements to Support Comprehen-			
	sive School Health Programs to Prevent the			
	Spread of HIV and Other Important Health			
	Problems	261,714	352,332	75,155
,	Tota1	3,242,920	4,171,860	4,856,112
Fodoral Fu	nd Deservery Incomes			
84,388	nd Recovery Income: School Improvement Grants, Recovery Act	199,915	271,763	
04.300	school improvement Grains, Recovery Act	199,913	271,703	

R00A01.13 DIVISION OF SPECIAL EDUCATION/EARLY INTERVENTION SERVICES—HEADQUARTERS

Program Description:

The Division of Special Education/Early Intervention Services administers and supervises State and Federal programs for infants, toddlers and students with disabilities, assesses the educational needs of children with profound or complex disabilities, and reviews all residential placements of special education students in out-of-state private schools.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	61.50	60.50	60.50
Number of Contractual Positions	11.45	14.55	16.09
01 Salaries, Wages and Fringe Benefits	5,041,670	6,021,232	6,371,254
02 Technical and Special Fees	628,349	1,091,285	1,074,323
03 Communication 04 Travel	50,638 53,939 58,548 1,303,892 51,610 2,140 1,297 1,503,249 348,101 3,373,414 9,043,433 579,890 -57,732 522,158 8,552	100,550 170,012 54,270 2,435,128 302,378 18,040 3,980 5,713,334 342,028 9,139,720 16,252,237 614,572 6,646 621,218	113,772 147,289 55,176 2,441,518 250,566 15,310 2,114,000 467,560 5,605,191 13,050,768
Net General Fund Expenditure	513,606 836,162 7,693,665	621,218 783,716 14,847,303	706,730 1,031,028 11,313,010
Special Fund Income: R00364 Medical Assistance Administration Recoveries	9,043,433	<u>16,252,237</u> 783,716	943,615
R00378 The Schoolwide Integrated Framework for Transformation (SWIFT)	22,804		87,413
Total	836,162	783,716	1,031,028
Federal Fund Income: 84.027 Special Education-Grants to States	5,215,616 284,653 600,436 1,363,594	10,286,505 1,677,034 1,648,527 1,149,239	9,317,145 419,045 1,175,841 400,979
semination- to Improvement Services and Results for Children with Disabilities 96.001 Social Security-Disability Insurance	229,366	85,998	
Total	7,693,665	14,847,303	11,313,010
		•	

R00A01.14 DIVISION OF CAREER AND COLLEGE READINESS—HEADQUARTERS

Program Description:

The Division of Career and College Readiness provides leadership and technical assistance to local school systems, community colleges, State agencies, and other institutions (including business, industry, employment and training, and economic development organizations) in the planning, development, improvement, evaluation, and expansion of career and technology education programs. It also administers the Juvenile Services Education Program. The delivery of services and programs enables students to prepare for careers and pursue lifelong learning.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	23.00	23.00	23.00
01 Salaries, Wages and Fringe Benefits	2,331,405	2,451,721	2,574,048
02 Technical and Special Fees	69,212	32,160	30,811
03 Communication	17,778 20,709 25,917 347,207 24,164 189 55 227,739	32,361 11,409 20,665 300,455 10,500 1,000	32,747 8,004 20,996 75,138 25,684
13 Fixed Charges	85,154	114,942	122,467
Total Operating Expenses	748,912	814,150	539,164
Total Expenditure	3,149,529	3,298,031	3,144,023
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	1,125,543 -5,307 1,120,236	1,148,352 18,732 1,167,084	
Net General Fund ExpenditureFederal Fund ExpenditureReimbursable Fund Expenditure	1,120,185 1,970,839 58,505 3,149,529	1,167,084 2,005,947 125,000 3,298,031	1,204,729 1,939,294 3,144,023
Federal Fund Income: 84.048 Vocational Education-Basic Grants to States	1,667,943 302,896 1,970,839	1,912,115 93,832 2,005,947	1,939,294
Reimbursable Fund Income: R62I00 Maryland Higher Education Commission	58,505	125,000	

R00A01.15 JUVENILE SERVICES EDUCATION PROGRAM—HEADQUARTERS

Program Description:The Juvenile Services Education Program provides academic and career technology education instruction and transition services to youth in 14 Department of Juvenile Services facilities.

Appropriation Statement	Apı	prop	riatio	n Stat	tement
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Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	172.00	171.00	172.00
Number of Contractual Positions	4.83	5.00	5.00
01 Salaries, Wages and Fringe Benefits	13,835,477	14,931,248	16,184,749
02 Technical and Special Fees	56,520	94,788	64,066
03 Communication	105,784 94,531 18,304 291,109 285,681 27,563 111,992	169,231 41,090 10,825 306,555 137,666 113,600 179,240	158,704 72,000 14,632 346,902 293,208 66,674 182,759
13 Fixed Charges	316,764	291,724	314,704
Total Operating Expenses	1,251,728	1,249,931	1,449,583
Total Expenditure	15,143,725	16,275,967	17,698,398
Original General Fund Appropriation Transfer of General Fund Appropriation	12,294,965 387,294	12,853,482 211,570	
Total General Fund Appropriation	12,682,259 408,167	13,065,052	
Net General Fund ExpenditureFederal Fund Expenditure	12,274,092 1,333,406 1,536,227	13,065,052 940,344 2,270,571	13,894,381 1,342,882 2,461,135
Total Expenditure	15,143,725	16,275,967	17,698,398
Federal Fund Income: 84.013 Title I Program for Neglected and Delinquent Children and Youth	1,141.981	700,909	984,915
84.027 Special Education-Grants to States	146,172	198,174	295,799
84.048 Vocational Education-Basic Grants to States	45,253	41,261	62,168
Total	1,333,406	940,344	1,342,882
Reimbursable Fund Income:	1 526 227	2 270 571	2 461 125
V00D01 Department of Juvenile Services	1,536,227	2,270,571	2,461,135

R00A01.17 DIVISION OF LIBRARY DEVELOPMENT AND SERVICES - HEADQUARTERS

PROGRAM DESCRIPTION

The Division of Library Development and Services (DLDS) administers State and Federal programs to improve library services; operates the Maryland State Library for the Blind and Physically Handicapped; approves plans for the State Library and the Regional Resource Centers; coordinates Sailor--the State's on-line electronic information network that provides free Internet access to Maryland residents; and oversees the State Library Network where residents can obtain materials and services not available at their local library. The AskUsNow! program is a 24/7 live online interactive service which uses librarians to provide answers to questions, research guidance, and help in navigating the Internet to Maryland residents in a live chat and email follow-up format. Partner libraries contribute existing staff and Internet workstations. AskUsNow! has been adopted as a service model for chat reference services nationwide.

MISSION

We commit ourselves to providing leadership and consultation in technology, training, marketing, funding, resource sharing, research, and planning, so that Maryland libraries can fulfill their missions now and in the future to the people of Maryland.

VISION

Maryland libraries will be the first thought of Maryland residents for information in the 21st century.

Goal 1. Libraries will anticipate and meet the digital/electronic needs of their communities.

Objective 1.1 Libraries will be linked electronically with educational, social, and informational services to provide equitable access to library resources.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of libraries providing 24/7 online services	44	42	45	46
Number of hours/week live chat provided by libraries	290	233	250	300
Output: Number of questions answered through AskUsNow!	31,143	32,322	35,000	41,000
Outcome: Percent of AskUsNow! users that report satisfaction				
with the answer to their question	88%	89%	90%	91%

Goal 2. The Maryland Library for the Blind and Physically Handicapped (LBPH) will increase access to materials in appropriate formats for registered readers and institutions.

Objective 2.1 LBPH will coordinate statewide library services for all blind, visually impaired, physically disabled, and reading disabled Maryland residents and for institutions serving these individuals.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patrons using LBPH services	9,057	$8,109^{2}$	8,200	8,500
Number of individuals attending LBPH outreach programs	4,565	3,356	3,000	3,500
Output: Number of outreach programs presented	396	114	100	125
Outcome: Percent increase in patrons using LBPH services	-37.6%	-16.0%	-2.0%	7.0%

¹ The total number of hours per week of live chat provided by libraries decreased largely as a result of staffing shifts at our local partner institutions due to budget reductions at the local level, retirements and the inability to hire more staff. Fiscal year 2016 data projections are expected to increase with additional partner recruitment and increased budgets at the local library system level.

² The fiscal year 2014 decrease is partially due to the annual deletion of non-active patron records (i.e., withdrawn, deceased, and suspended patrons) from the Keystone Library Automation System (KLAS) database. In addition, the curtailment of outreach opportunities adversely affected the number of users. Budget constraints and critical vacancies limit participation in outreach opportunities, such as conferences, reducing opportunities for outreach to large numbers of diverse populations. It is expected the number of patrons will gradually increase over the next two years due to the development of affordable technology that enables enhanced access for print disabled patrons.

R00A01.17 DIVISION OF LIBRARY DEVELOPMENT AND SERVICES — HEADQUARTERS

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	16.00	16.00	16.00
Number of Contractual Positions	6.50	8.00	8.00
01 Salaries, Wages and Fringe Benefits	1,336,672	1,407,262	1,453,705
02 Technical and Special Fees	282,224	374,155	388,321
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement	11,714 34,890 139,692 9,680 310,706 90,121 1,345	18,650 58,835 113,160 63,579 284,968 31,000	19,001 16,618 133,828 6,384 3,105,105 257,700
11 Equipment—Additional	209 45,108	61,660	48,512
Total Operating Expenses	643,465	631,852	3,587,148
Total Expenditure	2,262,361	2,413,269	5,429,174
Original General Fund Appropriation Transfer of General Fund Appropriation	549,772 30,322	540,569 7,529	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	580,094 1,824	548,098	
Net General Fund ExpenditureFederal Fund Expenditure	578,270 1,684,091	548,098 1,865,171	3,120,087 2,309,087
Total Expenditure	2,262,361	2,413,269	5,429,174
Federal Fund Income: 45.310 Grants to States	1,679,801 4,290	1,865,171	2,309,087
Total	1,684,091	1,865,171	2,309,087

R00A01.18 DIVISION OF CERTIFICATION AND ACCREDITATION—HEADQUARTERS

Program Description:

The Division of Certification and Accreditation licenses teachers, specialists and administrators, approves teacher education programs offered by colleges and universities in Maryland, coordinates certification assessments of teacher and principal candidates, and approves the educational programs of nonpublic schools.

Appropriation Statement:

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	26.00	25.00	25.00
Number of Contractual Positions	1.00	1.00	1.00
01 Salaries, Wages and Fringe Benefits	2,225,159	2,516,779	2,568,408
02 Technical and Special Fees	27,365	40,664	33,998
03 Communication	21,116 11,089 26,719 38,337 13,160 1,051 100	41,525 11,268 23,384 137,103 8,058	31,981 15,832 21,928 159,285 11,408
13 Fixed Charges	132,555	105,494	126,606
Total Operating Expenses	244,127	326,832	367,040
Total Expenditure	2,496,651	2,884,275	2,969,446
Original General Fund Appropriation	2,597,271 -411,206	2,452,717 37,393	
Total General Fund Appropriation	2,186,065 667	2,490,110	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Total Expenditure	2,185,398 176,519 134,734 2,496,651	2,490,110 211,693 182,472 2,884,275	2,584,477 229,770 155,199 2,969,446
Special Fund Income: R00320 Fees	176,519	211,693	229,770
Federal Fund Income: 84.027 Special Education-Grants to States	115,858 18,876 134,734	158,296 24,176 182,472	136,536 18,663 155,199

R00A01.19 HOME AND COMMUNITY BASED WAIVER FOR CHILDREN WITH AUTISM SPECTRUM DISORDER — HEADQUARTERS

Program Dscription:

Chapter 134, Laws of Maryland, 1999 established the Autism Waiver Program and designates that the state matching funds shall be certified or otherwise provided by the Maryland State Department of Education, Local School Systems and Local Lead Agencies. The program provides services to children with autism spectrum disorder in the most appropriate environment for this type of disability and in the least restrictive environment. This Waiver also maximizes the use of Medical Assistance funding to cover the cost of providing services to this population. This Federal funding is provided in the budget of the Department of Health and Mental Hygiene (DHMH). The State has a 50 percent State match requirement. In FY 2015, this program moves to Aid to Education, program R00A02.07.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	12,044,080		
Total Operating Expenses	12,044,080		
Total Expenditure	12,044,080		
Original General Fund Appropriation	12,044,080		
Total General Fund Appropriation	12,044,080		
Net General Fund Expenditure	12,044,080		
Total Expenditure	12,044,080		

R00A01.20 DIVISION OF REHABILITATION SERVICES -- HEADQUARTERS

PROGRAM DESCRIPTION

The primary function of this office is the overall administration and direction of the rehabilitation services (An. Code, Ed. §21-301) and independent living rehabilitation services provided by the Division of Rehabilitation Services (DORS). The Office of Business Support Services provides executive direction and fiscal management; collects and tabulates case service and fiscal statistics; provides Federal fiscal reporting; conducts and monitors procurement activities; is responsible for human resources and facilities management, including the Workforce and Technology Center; manages the Division's information technology services; initiates requests for research and other projects; and directs the activities of the Business Enterprise Program for the Blind (An. Code, Ed. §21-304(c). The Office of Program and Community Support is responsible for the administration of the Client Assistance Program, and coordinates public relations, communications and volunteer services; coordinates the Division's program planning and evaluation activities; coordinates staff development and training; coordinates and monitors community rehabilitation programs (An. Code, Ed. §21-401); and develops cooperative working relationships with other public and voluntary agencies working in the rehabilitation, worker's compensation, health, education, and other related fields. It is responsible for providing direction to program development and coordination of the services of the Division of Rehabilitation Services.

MISSION

The mission of the Division of Rehabilitation Services is to provide leadership and support in promoting the employment, economic self-sufficiency, and independence of individuals with disabilities. Our charge is to maintain and enhance opportunities for individuals with disabilities by:

- Promoting employment and independent living through the administration of the State's rehabilitation services program;
- Maximizing independence and self-sufficiency through the development and administration of the State's Disability Determination Services program;
- Promoting empowerment and inclusion in all of Maryland's communities;
- Building collaborative relationships with public agencies, private organizations, employers, and community groups; and
- Fostering a skilled workforce that reflects the diversity of Maryland's communities and the people we serve.

Goal 1. The employment and independent living of people with disabilities will be promoted through DORS' rehabilitation programs.

Objective 1.1 By June 30, 2016, DORS will help 2,650 people with disabilities obtain employment.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of eligibility decisions	7,847	$7,485^{1}$	8,100	9,300
Outcome: Number who achieve an employment outcome	2,533	2,545	2,600	2,650
Employment Success rate	61.5%	59.1%	60.0%	60.0%
Quality: One year retention	82.4%	85.8%	87.0%	87.0%

Goal 2. The self-sufficiency of people with disabilities will be maximized through DORS' disability determination program.

Objective 2.1 By June 30, 2016, the Maryland Disability Determination Services (DDS) will adjudicate annually 78,000 claims for Social Security Disability Insurance (SSDI/Title II) and Supplemental Security Income (SSI/Title XVI).

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Claims received	76,209	78,805	81,300	81,000
Outcome: Claims cleared accurately	80,783	75,434	77,000	78,000
Efficiency: Title II mean processing time (days)	96.4	86.8	80.0	80.0
Title XVI mean processing time (days)	101.5	92.0	85.0	85.0
Quality: Net accuracy rate	99.5%	97.7%	99.0%	99.0%

¹ Decrease in number of eligibility decisions is attributable to a corresponding decrease in applications received.

R00A01.20 DIVISION OF REHABILITATION SERVICES—HEADQUARTERS

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	68.00	68.00	68.00
Number of Contractual Positions	12.50	16.75	17.75
01 Salaries, Wages and Fringe Benefits	5,078,482	5,007,622	5,510,387
02 Technical and Special Fees	477,488	648,004	755,494
03 Communication 04 Travel	584,016 40,141 438,270 97,984 1,536,775 260,816 127,531 47,009 1,192,145 26,807 4,351,494 9,907,464	601,600 46,740 539,794 106,258 1,544,759 254,200 227,117 100,850 1,118,104 25,318 160,000 4,724,740 10,380,366	593,500 54,241 479,012 105,707 1,920,937 258,250 236,338 105,350 1,154,463 27,676 160,000 5,095,474 11,361,355
Original General Fund Appropriation Transfer of General Fund Appropriation	1,691,818 -69,581	1,564,560 14,072	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	1,622,237 660	1,578,632	
Net General Fund Expenditure	1,621,577 104,531 8,181,356 9,907,464	1,578,632 90,580 8,711,154 10,380,366	1,717,528 87,413 9,556,414 11,361,355
Special Fund Income: R00301 Third Party Recoveries-Vocational Rehabilitation Federal Fund Income:	104,531	90,580	87,413
84.126 Rehabilitation Services—Vocational Rehabilitation to Grants to States	7,256,686 223,384 499,101 87,375 114,810	8,023,716 160,366 336,252 128,406 62,414	8,647,725 255,347 329,229 124,113 200,000
Total	8,181,356	8,711,154	9,556,414

R00A01,21 DIVISION OF REHABILITATION SERVICES—CLIENT SERVICES

Program Description:

The Client Services program provides vocational rehabilitation services for individuals with disabilities so that they can maintain or achieve economic self-sufficiency through productive employment, and specialized services for individuals who are blind or deaf. The program also conducts an independent living program, and operates the Maryland Rehabilitation Center which provides comprehensive vocational and independent living rehabilitation services.

Number of Authorized Positions 208.00 208.00 208.00 Number of Contractual Positions 12.75 16.50 16.50 01 Salaries, Wages and Fringe Benefits 13.823,147 14.661,643 15.631,421 02 Technical and Special Fees 17.520,467 19,911,030 13.488,582 03 Communication 275,824 332,377 341,793 04 Travel 98.686 118,960 115,960 05 Fuel and Utilities 35,490 48,610 46,460 07 Motor Vehicle Operation and Maintenance 253,980 319,388 278,86 09 Supplies and Materials 107,267 123,703 134,395 09 Supplies and Materials 107,267 123,703 134,395 11 Equipment—Additional 123,205 50,500 53,000 12 Grants, Subsidies and Contributions 1,217,386 1,479,500 877,473 13 Fixed Charges 1,551,605 1,414,883 1,393,373 14 Land and Structures 66,705 53,000 13,000 Total Operating Expenses 3,809,207 4,121,377 <th>Appropriation Statement:</th> <th>2014 Actual</th> <th>2015 Appropriation</th> <th>2016 Allowance</th>	Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Salaries, Wages and Fringe Benefits	Number of Authorized Positions	208.00	208.00	208.00
Technical and Special Fees 17,520,467 19,911,030 13,488,582	Number of Contractual Positions	12.75	16.50	16.50
Oxformunication	01 Salaries, Wages and Fringe Benefits	13,823,147	14,661,643	15,631,421
115,960 115,960 115,960 116,	02 Technical and Special Fees	17,520,467	19,911,030	13,488,582
Original General Fund Appropriation 10,469,998 9,989,652 Transfer of General Fund Appropriation 2-773,958 30,255 Total General Fund Appropriation 9,696,040 10,019,907 Less: General Fund Reversion/Reduction 4,348 Net General Fund Expenditure 9,691,692 10,019,907 9,699,480 Special Fund Expenditure 800,000 800,000 22,655,129 28,674,143 22,819,065 Total Expenditure 35,146,821 38,694,050 32,518,545 Special Fund Income: swf307 Dedicated Purpose Fund 800,000 Federal Fund Income: 84.126 Rehabilitation Services—Vocational Rehabilitation to Grants to States 22,643,832 26,313,652 19,809,065 84.187 Supported Employment Services for Individuals with Severe Disabilities 288,607 470,000 470,000 96.006 Supplemental Security Income 1,722,690 1,890,491 2,540,000	04 Travel	98,686 35,490 253,980 107,267 73,059 123,205 1,217,386 1,551,605 66,705 3,803,207	118,960 48,610 306 319,388 123,703 180,450 50,500 1,479,500 1,414,583 53,000 4,121,377	115,960 46,408 1,540 277,836 134,395 143,764 53,000 877,473 1,393,373 13,000 3,398,542
Special Fund Expenditure	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	10,469,998 773,958 9,696,040	9,989,652 30,255	32,310,343
Total Expenditure	Special Fund Expenditure	800,000		
Federal Fund Income: 800,000 84.126 Rehabilitation Services—Vocational Rehabilitation to Grants to States	•			
84.126 Rehabilitation Services—Vocational Rehabilitation to Grants to States 22,643,832 26,313,652 19,809,065 84.187 Supported Employment Services for Individuals with Severe Disabilities 288,607 470,000 470,000 96.006 Supplemental Security Income. 1,722,690 1,890,491 2,540,000	swf307 Dedicated Purpose Fund	800,000		
96.006 Supplemental Security Income	84.126 Rehabilitation Services—Vocational Rehabilitation to Grants to States	22,643,832	26,313,652	19,809,065
		,	, ,	,
				

R00A01.22 DIVISION OF REHABILITATION SERVICES—WORKFORCE AND TECHNOLOGY CENTER

Program Description:

This program operates the Workforce and Technology Center, a comprehensive vocational rehabilitation facility, providing services designed to support the employment goals of persons with severe disabilities, including comprehensive medical-function and vocational evaluation, career training and job placement rehabilitation technology services and community living skills training.

Appropriation Statement:	Appro	priation	Statement:
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pp. op. m. o	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	99.00	99.00	99.00
Number of Contractual Positions	3.67	6.00	6.50
01 Salaries, Wages and Fringe Benefits	7,485,079	7,964,270	8,352,078
02 Technical and Special Fees	607,795	688,564	739,515
03 Communication	1,051 21,639 150 60,079 94,999 29,215 25,401 283,012 8,116 10,741 534,403	3,505 28,142 449 92,390 100,449 82,474 30,999 290,975 22,815	3,195 28,142 25,000 78,979 79,851 84,576 30,458 290,975 20,145
Total Expenditure	8,627,277	9,305,032	9,732,914
Original General Fund Appropriation	1,657,613 79,625 1,737,238 12,466	1,570,465 26,119 1,596,584	
Net General Fund ExpenditureFederal Fund Expenditure	1,724,772 6,902,505 8,627,277	1,596,584 7,708,448 9,305,032	1,720,695 8,012,219 9,732,914
Federal Fund Income: 84.126 Rehabilitation Services—Vocational Rehabilitation to Grants to States	6,902,505	7,708,448	8,012,219

R00A01,23 DIVISION OF REHABILITATION SERVICES—DISABILITY DETERMINATION SERVICES

Program Description:

Disability Determination Services is a Federal program administered by the State of Maryland. The Social Security Amendments of 1972 provide cash payments to qualified beneficiaries who are totally and permanently disabled, and unable to engage in substantial gainful employment. The amendments also provide for welfare recipients who are blind, or permanently and totally disabled to be paid by the Social Security Administration. The initial determination of the existence or non-existence of disability for the Social Security, or Supplemental Security Income applicant is done by the Division of Rehabilitation Services. Recommendations are made to the Social Security Administration which makes the final determination of eligibility for benefits and notifies applicants.

Appropriation Statement:

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	240.50	239.50	239.50
Number of Contractual Positions	7.93	22.25	23.25
01 Salaries, Wages and Fringe Benefits	19,131,532	19,336,099	20,612,144
02 Technical and Special Fees	10,713,005	14,968,433	24,014,456
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	92,045 6,208 97,759 -9 365,576 150,184 4,660 26,851 75,916 882,192	165,000 50,000 86,398 17,721 462,295 250,000 5,000 15,000 72,000 1,213,333	165,000 50,000 100,692 2,709 461,750 284,308 5,000 15,000 72,000 1,214,127
Total Operating Expenses	1,701,382	2,336,747	2,370,586
Total Expenditure	31,545,919	36,641,279	46,997,186
Federal Fund Expenditure	31,545,919	36,641,279	46,997,186
Total Expenditure	31,545,919	36,641,279	46,997,186
Federal Fund Income: 96.001 Social Security-Disability Insurance	31,545,919	36,641,279	46,997,186

R00A01.24 DIVISION OF REHABILITATION SERVICES—BLINDNESS AND VISION SERVICES

Program Description:

The Office of Blindness and Vision Services (OBVS) oversees programs and services for individuals whose primary disability is vision loss. OBVS provides services through rehabilitation counselors, rehabilitation technologists, case managers and rehabilitation teachers with specialized training in issues of importance to people who are blind. Programs and services include career guidance and assessment, assistive technology, vocational or academic education, orientation and mobility and/or job placement. OBVS also administers the Maryland Business Enterprise Program for the Blind, which prepares individuals to operate successful vending and food service operations in public facilities.

Appropriation Statement:	2014	2015	2016
	Actual	Appropriation	Allowance
Number of Authorized Positions	44.00	44.00	44.00
Number of Contractual Positions	4,21	4.00	4.50
01 Salaries, Wages and Fringe Benefits	3,348,428	3,356,866	3,605,257
02 Technical and Special Fees	1,949,674	1,844,926	2,424,448
03 Communication	142 72,142	53,000	53,000 280
08 Contractual Services	389,258 91,233 94,212 99,111 1,408,789	416,349 115,000 270,340 167,774 1,917,896	410,762 115,000 270,340 186,500 1,852,865
13 Fixed Charges	2,165,833	2,950,846	2,898,896
Total Expenditure	7,463,935	8,152,638	8,928,601
Original General Fund Appropriation Transfer of General Fund Appropriation	564,797 441,221	948,085 8,247	
Total General Fund AppropriationLess: General Fund Reversion/Reduction	1,006,018 1,926	956,332	
Net General Fund Expenditure	1,004,092 2,208,871 4,250,972 7,463,935	956,332 3,241,156 3,955,150 8,152,638	1,589,554 3,254,968 4,084,079 8,928,601
Special Fund Income: R00309 Blind Vendors Program	2,208,871	3,241,156	3,254,968
Federal Fund Income: 84.126 Rehabilitation Services—Vocational Rehabilitation to Grants to States	3,491,289	3,203,547	3,274,815 883
vices for Older Individuals that are Blind	542,639	561,603	538,381
Individuals with Severe Disabilities	217,044	10,000 180,000	10,000 260,000

Total

4,250,972

3,955,150

4,084,079

SUMMARY OF AID TO EDUCATION

		2014 Actual	2015 Appropriation	2016 Allowance
Operat	ing Expenses	6,794,649,752	7,022,734,483	7,219,733,864
	al General Fund Appropriationer/Reduction	5,794,199,308 -159,378,776	5,770,753,033	
Total Less:	General Fund Appropriation	5,634,820,532 3,548,310	5,770,753,033	
	Net General Fund Expenditure	5,631,272,222 394,153,476 769,124,899 99,155	5,770,753,033 412,177,482 839,673,968 130,000	5,925,676,386 399,601,600 894,315,878 140,000
	Total Expenditure	6,794,649,752	7,022,734,483	7,219,733,864

R00A02.01 STATE SHARE OF FOUNDATION PROGRAM

Program Description:

Section 5-202 of the Education Article establishes the Foundation Program which is the major State aid program for primary and secondary education. This program also includes the Geographic Cost of Education Index which provides grants to local school systems to reflect regional differences in the cost of education that are due to factors outside the control of the local jurisdiction. Pursuant to House Bill 1 of the 2007 Special Session, the Foundation Program also includes supplemental grants that ensured each school system at least one percent annual increases in State Aid in fiscal year 2009 and 2010. In fiscal year 2011 and future years, the grants are scheduled to continue at the 2010 level. Finally, as established by Chapter 425 of 2013, FY 2014 represented the first year of a phased in change in the calculation of the net taxable income component of the education aid funding formula, ensuring greater equity across jurisdictions. This change will be fully phased in as of FY 2018. Legislation to be introduced at the 2015 Session proposes to delay the phase in by one year.

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
Enrollment Used for Calculations	823,452	827,999	834,524	842,229
Total Fund Allocation (\$) Foundation Program Geographic Cost of Education Index Supplemental Grant Net Taxable Income Adjustment Other Grants Total	2,810,405,122 128,752,660 46,496,416 1,161,009 2,986,815,207	2,850,471,490 130,789,740 46,496,416 8,325,400 3,036,083,046	2,882,444,199 132,684,798 46,620,083 26,860,206 593,055 3,089,202,341	2,947,082,596 68,100,236 46,620,083 35,732,115 86,321 3,097,621,351
Appropriation Statement:	2014 Actual	Appr	2015 opriation	2016 Allowance
12 Grants, Subsidies and Contributions	3,036,083,046	3,089	,202,341	3,097,621,351
Total Operating Expenses	3,036,083,046	3,089	,202,341	3,097,621,351
Total Expenditure	3,036,083,046	3,089	,202,341	3,097,621,351
Original General Fund Appropriation Transfer of General Fund Appropriation	2,685,773,653 -34,847,983	,	,321,804 593,055	
Total General Fund Appropriation	2,650,925,670 7,396	2,681	,914,859	
Net General Fund ExpenditureSpecial Fund Expenditure	2,650,918,274 385,164,772		,914,859 ,287,482	2,703,614,751 394,006,600
Total Expenditure	3,036,083,046	3,089	202,341	3,097,621,351
Special Fund Income:				
swf318 Maryland Education Trust Fund	385,164,772	407	,287,482	394,006,600

R00A02.02 COMPENSATORY EDUCATION — AID TO EDUCATION

Program Description:
Section 5-207 of the Education Article provides a formula for the allocation of compensatory education funds to local school systems based on Free and Reduced Priced Meal Eligibility counts.

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
General Fund Allocation (\$):				
Allegany	20,280,874	20,307,012	20,723,718	21,216,359
Anne Arundel	55,598,724	58,733,683	63,082,582	68,048,251
Baltimore City	314,689,465	323,375,146	327,714,001	322,245,503
Baltimore	121,772,644	128,745,337	135,832,813	144,159,464
Calvert	10,471,965	10,202,343	10,770,908	10,487,892
Caroline	12,557,935	13,157,712	13,702,149	14,087,999
Carroll	13,767,488	13,891,697	14,224,610	14,568,362
Cecil	21,475,003	20,915,225	21,834,914	22,052,285
Charles	25,657,787	27,535,278	28,928,798	30,264,547
Dorchester	9,226,061	9,699,191	10,677,511	11,521,552
Frederick	29,042,613	30,979,818	32,534,923	33,604,368
Garrett	4,750,615	4,899,110	4,692,401	4,703,311
Harford	31,188,983	31,139,458	32,715,145	33,711,240
Howard	22,811,347	24,029,222	25,817,520	27,734,155
Kent	2,735,998	2,654,899	2,648,292	2,625,543
Montgomery	115,208,321	121,839,206	128,619,158	136,727,928
Prince George's	221,064,141	235,525,743	254,495,324	281,138,643
Queen Anne's	4,818,818	4,944,154	5,051,717	5,140,452
St. Mary's	15,023,643	15,563,093	16,216,711	17,001,477
Somerset	7,042,868	8,683,253	8,906,534	8,879,475
Talbot	4,239,091	4,332,096	4,663,123	4,892,199
Washington	39,505,656	40,281,259	41,906,935	42,858,521
Wicomico	36,291,995	37,322,878	38,615,082	40,085,992
Worcester	7,030,176	7,228,109	7,300,769	7,377,426
Total Funds	1,146,252,211	1,195,984,922	1,251,675,638	1,305,132,944

Appropriation Statement:

· · · · · · · · · · · · · · · · · · ·	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	1,195,984,922	1,251,675,638	1,305,132,944
Total Operating Expenses	1,195,984,922	1,251,675,638	1,305,132,944
Total Expenditure	1,195,984,922	1,251,675,638	1,305,132,944
Original General Fund Appropriation	1,195,984,922	1,251,675,638	
Total General Fund Appropriation	1,195,984,922	1,251,675,638	
Net General Fund Expenditure	1,195,984,922	1,251,675,638	1,305,132,944
Total Expenditure	1,195,984,922	1,251,675,638	1,305,132,944
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R00A02.03 AID FOR LOCAL EMPLOYEE FRINGE BENEFITS — AID TO EDUCATION

Program Description:

The Aid for Local Employee Fringe Benefits program provides funds for the employers' share of retirement costs for local school system and library employees in the Teachers' Retirement and Pensions Systems maintained by the State. Local school systems are required to pay the retirement cost of employees funded under federal programs and, pursuant to Chapter 1 of the 2012 Special Legislation Session, school systems are also required to pay normal retirement costs for their employees. The requirements of Chapter 1 are phased in beginning in FY 2013 and will be fully realized in FY 2017.

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
Local Boards of Education (\$)	757,283,045	728,115,715	738,575,041	767,473,386
Optional Library Retirement (\$) Local Libraries (\$) Local Libraries Administration Charge (\$)	1,946,695 12,851,841	2,002,397 14,951,276 350,698	2,667,853 15,988,410 371,994	2,201,245 17,180,760 360,100
Total Library Retirement/Pensions	14,798,536	17,304,371	19,028,257	19,742,105
Total Retirement/Pensions (\$)	772,081,581	745,420,086	757,603,298	787,215,491
Appropriation Statement:	2014 Actual	·	2015 priation	2016 Allowance
Appropriation Statement: 12 Grants, Subsidies and Contributions		Appro		
	Actual	757,	priation	Allowance
12 Grants, Subsidies and Contributions	745,420,086	757, 757,	opriation 603,298	Allowance 787,215,491
12 Grants, Subsidies and Contributions	745,420,086 745,420,086	757, 757, 757,	603,298 603,298	787,215,491 787,215,491
12 Grants, Subsidies and Contributions Total Operating Expenses Total Expenditure Original General Fund Appropriation	745,420,086 745,420,086 745,420,086 873,136,954	757, 757, 757, 757,	603,298 603,298 603,298	787,215,491 787,215,491
12 Grants, Subsidies and Contributions	745,420,086 745,420,086 745,420,086 745,420,086 873,136,954 -126,747,602 746,389,352	757, 757, 757, 757, 757,	603,298 603,298 603,298 603,298	787,215,491 787,215,491

R00A02.04 CHILDREN AT RISK — AID TO EDUCATION

Program Description:

The Children At Risk program provides funds to reduce the number of students who drop out of school each year, provide services for pregnant and parenting teenagers, prevent youth suicides, reduce the incidence of child alcohol and drug abuse and reduce AIDS among students. In accordance with Section 8-702 of the Education Article, the Maryland State Department of Education shall supervise the operation of a public residential boarding school for at-risk youth beginning in fiscal year 2009.

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	29,638,904	31,910,913	33,227,967
Total Operating Expenses	29,638,904	31,910,913	33,227,967
Total Expenditure	29,638,904	31,910,913	33,227,967
Original General Fund Appropriation	10,100,000	10,146,460	
Total General Fund Appropriation	10,100,000	10,146,460	
Net General Fund Expenditure	10,100,000 4,567,593 14,971,311	10,146,460 4,400,000 17,364,453	10,285,467 4,800,000 18,142,500
Total Expenditure	29,638,904	31,910,913	33,227,967
Special Fund Income: R00365 Public Boarding School - SEED School	4,567,593	4,400,000	4,800,000
Federal Fund Income: 84.184 Safe and Drug-Free Schools and Communities-			
National Programs	2,921,362	2,913,363	2,500,000
Youth- Grants for State and Local	638,933	676,090	727,500
84.287 After School Learning Centers	11,411,016	13,775,000	14,915,000
Total	14,971,311	17,364,453	18,142,500

R00A02.05 FORMULA PROGRAMS FOR SPECIFIC POPULATIONS — AID TO EDUCATION

Program Description:

In accordance with the Education Article, the State funds programs for the basic support of specific student populations. The funds included in this program and the relevant statutory citations are Children in Out-of-County Living Arrangements (Section 4-122) and Schools near the boundary of two counties (Section 4-121).

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
General Fund Allocation: Schools Near the Boundaries of Two Counties (\$) Out-of-County Placements (\$)	7,642 2,932,584	2,252 2,580,312	38,229 3,842,771	5,000 2,995,000
Total	2,940,226	2,582,564	3,881,000	3,000,000
Appropriation Statement:	2014 Actual	201 Appropri	_	2016 Allowance
12 Grants, Subsidies and Contributions	2,582,564	3,88	,000	3,000,000
Total Operating Expenses	2,582,564	3,88	,000	3,000,000
Total Expenditure	2,582,564	3,88	,000	3,000,000
Original General Fund Appropriation	3,843,426	3,88	,000	
Total General Fund AppropriationLess: General Fund Reversion/Reduction	3,843,426 1,260,862	3,88	,000	
Net General Fund Expenditure	2,582,564	3,88	,000	3,000,000

R00A02.06 MARYLAND PREKINDERGARTEN EXPANSION PROGRAM FINANCING FUND — AID TO EDUCATION

Program Description:

The Bridge to Excellence in Education Act requires local school systems to provide prekindergarten to all 4-year-olds at or below 185% of the federal poverty level (FPL). The Maryland Prekindergarten Expansion Program, created as of FY 2015, will serve to expand access to free public prekindergarten programs throughout Maryland.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions		4,300,000	18,550,000
Total Operating Expenses		4,300,000	18,550,000
Total Expenditure		4,300,000	18,550,000
Original General Fund Appropriation		4,300,000	
Total General Fund Appropriation		4,300,000	
Net General Fund ExpenditureFederal Fund Expenditure	 -	4,300,000	4,300,000 14,250,000
Total Expenditure		4,300,000	18,550,000
Federal Fund Income: 84.419 Preschool Development Grants		T 1000 100 100 100 100 100 100 100 100 1	14,250,000

R00A02.07 STUDENTS WITH DISABILITIES — AID TO EDUCATION

Program Description:

Sections 8-401, et.seq., of the Education Article requires the identification, diagnosis, examination and education of all students with disabilities age 3 through 20 who are in need of special education services. Section 8-414 mandates the funding level by the State. Section 8-406 requires the State and local educational agencies to fund nonpublic special education programs for students with disabilities for whom neither the State nor local agencies can provide an appropriate program. In FY 2015, the Home and Community Based Waiver for Children with Autism Spectrum Disorder moves to this program from MSDE Headquarters. The Autism Waiver Program provides services to children with autism spectrum disorder in the most appropriate environment for this type of disability and in the least restrictive environment. The Waiver also maximizes the use of Medical Assistance funding to cover the cost of providing services to this population. Related Federal funding is provided in the budget of the Department of Health and Mental Hygiene (DHMH), and the State has a 50 percent State match requirement.

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
Use of Funds: Formula (\$) Nonpublic (\$) Infants and Toddlers (\$) Autism Waiver.	266,494,716 109,565,213 10,389,102	269,309,239 109,941,487 10,389,103	271,702,888 110,917,896 10,389,104 12,044,080	275,997,329 120,917,896 10,389,104 18,244,080
Total	386,449,031	389,639,829	405,053,968	425,548,409
Appropriation Statement:	2014 Actual		2015 priation	2016 Allowance
12 Grants, Subsidies and Contributions	389,639,829	405,	053,968	425,548,409
Total Operating Expenses	389,639,829	405,	053,968	425,548,409
Total Expenditure	389,639,829	405,	053,968	425,548,409
Original General Fund Appropriation Transfer of General Fund Appropriation	389,517,794 122,035	405,	053,968	
Total General Fund Appropriation	389,639,829	405,	053,968	
Net General Fund Expenditure	389,639,829	405,	053,968	425,548,409

${\tt R00A02.08}$ ASSISTANCE TO STATE FOR EDUCATING STUDENTS WITH DISABILITIES — AID TO EDUCATION

Program Description:

The Individuals with Disabilities Education Act (Public Law 101-476) authorizes federal grants which enable states and local education agencies to initiate, expand and improve programs at the preschool, elementary and secondary levels in order to provide full educational opportunities to all students with disabilities. Most of the State allocation will be distributed to local school systems on a formula basis. Medicaid funds are provided by the Department of Health and Mental Hygiene for school health related services, service coordination and transportation services. These funds are transferred to local school systems and nonpublic schools as the funds are received.

Appropriat	ion Statement:			
		2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Su	ubsidies and Contributions	201,423,516	201,898,733	202,365,484
Total	Operating Expenses	201,423,516	201,898,733	202,365,484
	Total Expenditure	201,423,516	201,898,733	202,365,484
F	ederal Fund Expenditure	201,423,516	201,898,733	202,365,484
Federal Fu	nd Income:			
84.027	Special Education-Grants to States	188,489,423	190,314,439	189,378,226
84.173	Special Education-Preschool Grants	5,818,269	4,822,517	5,753,517
84.181	Special Education-Grants for Infants and			
	Families with Disabilities	7,115,824	6,761,777	6,261,778
84.323	State Improvement Grants for Students with Disa-			
	bilities			741,963
84.326	Special Education Technical Assistance and Dis-			
	semination- to Improvement Services and			
	Results for Children with Disabilities			230,000

201,423,516

Total

201,898,733

202,365,484

R00A02.09 GIFTED AND TALENTED — AID TO EDUCATION

Program Description:

In accordance with Title 8 Subtitle 2 of the Education Article, the State Department of Education provides technical assistance and funding for programs serving gifted and talented children in all 24 jurisdictions. Federal funding ends for this program in FY 2016.

Approp	riation	Statement:
TYPUITOR	LIGHTOIR	Dutchillion.

	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	619,835	916,850	
Total Operating Expenses	619,835	916,850	
Total Expenditure	619,835	916,850	
Federal Fund Expenditure	619,835	916,850	
Federal Fund Income: 84.330 Advanced Placement Test Fee Payment Program	619,835	916,850	· · · · · · · · · · · · · · · · · · ·

R00A02.12 EDUCATIONALLY DEPRIVED CHILDREN — AID TO EDUCATION

Program Description:Federal Funds are allocated under Title 1 of the Elementary and and Secondary Education Act of 1988, to establish and improve programs to meet the special educational needs of educationally deprived children.

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	187,168,890	207,414,579	204,840,000
Total Operating Expenses	187,168,890	207,414,579	204,840,000
Total Expenditure	187,168,890	207,414,579	204,840,000
Federal Fund Expenditure	187,168,890	207,414,579	204,840,000
Federal Fund Income:			
84.010 Title I Grants to Local Educational Agencies	179,545,777	197,560,000	197,600,000
84.011 Migrant Education-State Grant Program 84.013 Title I Program for Neglected and	527,803	523,254	500,000
Delinquent Children and Youth	664,164	800,000 130,000	500,000
84.377 School Improvement Grants	6,431,146	8,101,325	6,240,000
Total	187,168,890	207,114,579	204,840,000
Federal Fund Recovery Income: 84.388 School Improvement Grants, Recovery Act		300,000	

R00A02.13 INNOVATIVE PROGRAMS — AID TO EDUCATION

Program Description:Innovative Programs consist of a number of projects designed to explore new ways of addressing education issues and problems.

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
Smith Island School Boat R.C. Byrd Scholarship Program. School Based Health Centers Healthy Families/Home Visiting Fine Arts Grants Rural and Low Income Schools Lacrosse Opportunities Program Digital Learning Innovation Fund Early College Innovation Fund	35,000 37,824 2,594,160 4,590,343 786,530 185,088	35,000 99,155 2,594,803 4,590,343 731,530 3,500,000 1,998,588	35,000 130,000 2,594,803 4,590,667 731,530 186,028 40,000 3,500,000 1,406,945	35,000 140,000 2,594,803 4,590,667 731,530 220,000 40,000
Total Program	8,228,945	13,549,419	13,214,973	8,352,000
Appropriation Statement:	2014 Actual	201 Appropr	-	2016 Allowance
12 Grants, Subsidies and Contributions	13,549,419	13,21	4,973	8,352,000
Total Operating Expenses	13,549,419	13,21	4,973	8,352,000
Total Expenditure	13,549,419	13,21	4,973	8,352,000
Original General Fund Appropriation Transfer of General Fund Appropriation	13,452,000 40,000	13,499 -599	2,000 3,055	
Total General Fund Appropriation	13,492,000 41,736	12,89	8,945	
Net General Fund ExpenditureFederal Fund Expenditure	13,450,264 99,155		8,945 6,028 0,000	7,992,000 220,000 140,000
Total Expenditure	13,549,419	13,21		8,352,000
Federal Fund Income: 84.358 Rural Education		18	6,028	220,000
Reimbursable Fund Income: M00A01 Department of Health and Mental Hygiene	99,155	130	0,000	140,000

R00A02.15 LANGUAGE ASSISTANCE — AID TO EDUCATION

Program Description:

The Language Assistance Program supports instruction in public and nonpublic schools for students whose native language is not English. Funds are provided to local education agencies for speakers of other language (ESOL) or bilingual instruction, inservice training for ESOL/bilingual teachers and curriculum and materials.

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	8,790,381	9,820,000	9,363,356
Total Operating Expenses	8,790,381	9,820,000	9,363,356
Total Expenditure	8,790,381	9,820,000	9,363,356
Federal Fund Expenditure	8,790,381	9,820,000	9,363,356
Federal Fund Income: 84.365 English Language Acquisition State Grants	8,790,381	9,820,000	9,363,356

R00A02.18 CAREER AND TECHNOLOGY EDUCATION — AID TO EDUCATION

Program Description:

Federal funds are provided to local school systems and community colleges for career and technology education.

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	12,883,605	12,800,461	13,056,307
Total Operating Expenses	12,883,605	12,800,461	13,056,307
Total Expenditure	12,883,605	12,800,461	13,056,307
Federal Fund Expenditure	12,883,605	12,800,461	13,056,307
Federal Fund Income: 84.048 Vocational Education-Basic Grants to States	12,883,605	12.650.461	13.056.307
84.051 Career and Technical Education-National Programs	12,003,003	150,000	13,030,307
Total	12,883,605	12,800,461	13,056,307

R00A02.24 LIMITED ENGLISH PROFICIENT — AID TO EDUCATION

Program Description:Section 5-208 of the Education Article provides for the funding of additional support for students with limited English proficiency.

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
	71000	Accuar	Similar	Somueo
Performance Measures/Performance Indicators				
General Fund Allocation (\$):				
Allegany	101,128	131,091	85,434	91,104
Anne Arundel	8,305,336	8,782,160	9,669,091	10,703,243
Baltimore City	14,492,297	17,814,422	17,323,418	19,446,655
Baltimore	12,091,512	13,656,777	13,357,527	14,386,077
Calvert	495,085	555,481	433,512	450,597
Caroline	1,187,907	1,299,119	1,544,169	1,824,819
Carroll	660,005	757,258	712,078	858,690
Cecil	660,175	624,175	611,658	715,534
Charles	827,929	928,904	1,126,076	1,311,728
Dorchester	291,147	426,363	505,296	612,644
Frederick	6,460,598	6,530,079	6,744,127	7,055,301
Garrett	2,712	5,408	8,150	8,261
Harford	1,503,546	1,467,548	1,270,097	1,452,205
Howard	6,917,664	6,550,797	6,136,505	6,902,343
Kent	206,175	202,800	176,592	145,941
Montgomery	55,107,686	57,776,368	55,599,312	60,287,318
Prince George's	61,516,886	68,564,225	74,469,456	81,882,976
Queen Anne's	362,481	412,690	446,378	502,414
St. Mary's	521,895	606,608	696,586	840,767
Somerset	352,227	500,286	465,256	512,772
Talbot	543,553	659,776	725,386	834,341
Washington	1,705,670	1,674,217	1,773,214	1,973,738
Wicomico	2,722,386	3,092,879	3,407,287	4,009,066
Worcester	369,509	408,304	372,202	371,736
Total Funds	177,405,509	193,427,735	197,658,807	217,180,270

Appropriation Statement:

pp. op	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	193,427,735	197,658,807	217,180,270
Total Operating Expenses	193,427,735	197,658,807	217,180,270
Total Expenditure	193,427,735	197,658,807	217,180,270
Original General Fund Appropriation	193,427,735	197,658,807	
Total General Fund Appropriation	193,427,735	197,658,807	
Net General Fund Expenditure	193,427,735	197,658,807	217,180,270
Total Expenditure	193,427,735	197,658,807	217,180,270

R00A02.25 GUARANTEED TAX BASE — AID TO EDUCATION

Program Description:

The program provides additional State education aid to counties that 1) have less than 80 percent of the statewide average wealth per pupil, and 2) provide local education funding above the local share required by the Foundation Program. The program encourages less wealthy jurisdictions to maintain or increase local education tax effort.

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
General Fund Allocation (\$):				
Allegany	3,580,662	3,491,422	3,476,539	3,235,190
Baltimore City	31,539,724	38,064,494	39,426,835	31,420,381
Caroline	327,722	584,692	865,817	908,120
Cecil	269,220	71,283	568,817	99,623
Charles	832,998	306,032	•	,
Dorchester	42,241	144,572	402,251	662,973
Prince George's			3,348,211	6,212,311
Somerset	488,365	1,045,719	1,143,649	1,333,696
Washington	4,700,747	4,939,133	5,578,712	4,943,541
Wicomico	2,423,992	3,670,117	4,579,323	4,946,307
Total Funds	44,205,671	52,317,464	59,390,154	53,762,142
Appropriation Statement:	2014 Actual	201 Appropr	-	2016 Allowance
12 Grants, Subsidies and Contributions	52,317,464	59,39	0 154	53,762,142
				
Total Operating Expenses	52,317,464	59,39	0,154	53,762,142
Total Expenditure	52,317,464	59,39	0,154	53,762,142
Original General Fund Appropriation	52,317,464	59,39	0,154	
Total General Fund Appropriation	52,317,464	59,39	0,154	
Net General Fund Expenditure	52,317,464	59,39	0,154	53,762,142

R00A02.27 FOOD SERVICES PROGRAM — AID TO EDUCATION

Program Description:

Title 7, Subtitles 6 and 7, of the Education Article establish the free and reduced price meal program. State funds are used to expand food and nutrition programs for needy children throughout Maryland and supplement currently available Federal and local funds. Various federal funds are allocated to the Department which, in turn, disburses the money to public and nonpublic schools, residential child care institutions, child care centers, summer programs and charitable institutions.

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
General Fund Allocation: State Food Services Program School Breakfast Pilot Program Total	4,336,584 3,380,056 7,716,640	4,336,664 5,180,000 9,516,664	4,336,664 6,900,000 11,236,664	4,336,664 6,900,000 11,236,664
Appropriation Statement:	2014 Actual	201 Appropr	_	2016 Allowance
12 Grants, Subsidies and Contributions	276,397,256	319,872	2,764	354,946,344
Total Operating Expenses	276,397,256	319,872	2,764	354,946,344
Total Expenditure	276,397,256	319,872	2,764	354,946,344
Original General Fund Appropriation	9,516,664	11,230	 6,664	
Total General Fund Appropriation	9,516,664	11,236	5,664	
Net General Fund Expenditure	9,516,664	11,236	5,664	11,236,664
Special Fund Expenditure Federal Fund Expenditure	266,880,592	25 308,61	5,000 1,100	343,709,680
Total Expenditure	276,397,256	319,872	2,764	354,946,344
				-
Special Fund Income: R00305 Fees		2:	5,000	
Federal Fund Income:				
10.553 School Breakfast Program	54,971,266 149,464,740	63,429 170,42	•	71,000,000 190,244,100
10.555 National School Lunch Program	298,264		7,000 5,700	666,700
10.558 Child and Adult Care Food Program	51,002,869	62,139		68,826,000
10.559 Summer Food Service Program for Children	7,997,510		9,400	8,812,880
10.582 Fresh Fruit and Vegetable Program	3,145,943		0,000	4,160,000
Total	266,880,592	308,61	1,100	343,709,680

R00A02.31 PUBLIC LIBRARIES — AID TO EDUCATION

45.310 Grants to States.....

Program Description:

Title 23 Subtitle 4 of the Education Article mandates State funding for public libraries. The Museum and Library Services Act provides federal financial assistance to promote the development of public library services and interlibrary cooperation and assist in providing specialized State library services to physically disabled persons and residents and staffs of State institutions.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	34,586,371	35,046,212	37,799,438
Total Operating Expenses	34,586,371	35,046,212	37,799,438
Total Expenditure	34,586,371	35,046,212	37,799,438
Original General Fund Appropriation	34,014,134	34,446,212	
Total General Fund Appropriation	34,014,134	34,446,212	
Net General Fund ExpenditureFederal Fund Expenditure	34,014,134 572,237	34,446,212 600,000	37,199,438 600,000
Total Expenditure	34,586,371	35,046,212	37,799,438
Federal Fund Income:			

572,237

600,000

600,000

R00A02.32 STATE LIBRARY NETWORK — AID TO EDUCATION

Program Description:

The Maryland State Library Network ensures that the major library resources of the State will be readily available to all Maryland citizens, thus improving the capacity of each library to meet the specific informational needs of its clientele and provide maximum use of existing collections. By cooperative efforts it is possible to provide additional resources and services for all library users at the lowest reasonable cost. The State Library Network has implemented a long-term program to electronically connect libraries and other resources within the State, plus provide connection to the Internet. The network includes the Enoch Pratt Central Library designated as the State Library Resource Center, three regional resource centers and metropolitan cooperative service programs.

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
State General Fund Allocation: Resource Center (\$)	9,641,832 6,352,904 29,479 34,605	9,733,243 6,399,452 29,479 34,605	9,827,220 6,431,967 29,479 34,605 16,323,271	9,901,119 7,173,848 29,479 34,605 17,139,051
1944	10,038,820	10,170,777	10,323,211	17,132,031
Appropriation Statement:	2014 Actual	201 Appropr	-	2016 Allowance
12 Grants, Subsidies and Contributions	16,196,779	16,32	3,271	17,139,051
Total Operating Expenses	16,196,779	16,32	3,271	17,139,051
Total Expenditure	16,196,779	16,32	3,271	17,139,051
Original General Fund Appropriation	16,196,779	16,32	3,271	
Total General Fund Appropriation	16,196,779	16,32	3,271	
Net General Fund Expenditure	16,196,779	16,32	3,271	17,139,051

R00A02.39 TRANSPORTATION — AID TO EDUCATION

Program Description:

Section 5-205 of the Education Article mandates State funding for public school transportation based on a statutory formula that increases funding by the change in the Consumer Price Index for private transportation in the Washington-Baltimore area for the second preceding fiscal year. The increase may not be more than 1% in fiscal years 2012-2015.

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
Regular Student Ridership Funds (\$)	226,596,919 1,467,926 23,263,000	228,064,845 1,746,647 24,715,000	232,109,607 2,078,085 24,192,000	238,824,609 2,595,315 24,827,000
Total Funds	251,327,845	254,526,492	258,379,692	266,246,924
Appropriation Statement:	2014 Actual	-	2015 opriation	2016 Allowance
12 Grants, Subsidies and Contributions	254,526,492	258,	379,692	266,246,924
Total Operating Expenses	254,526,492	258,	379,692	266,246,924
Total Expenditure	254,526,492	258,	379,692	266,246,924
Original General Fund Appropriation Transfer of General Fund Appropriation	256,733,718 -2,205,226	258,	379,692	
Total General Fund Appropriation	254,528,492 2,000	258,	379,692	
Net General Fund Expenditure	254,526,492	258,	379,692	266,246,924

R00A02.52 SCIENCE AND MATHEMATICS EDUCATION INITIATIVE — AID TO EDUCATION

Program Description:

The Science and Mathematics Education Initiative strengthens science and mathematics programs through activities such as summer sessions for teachers and an equipment incentive fund.

Appropriation	Statamente
Appropriation	Statement:

		2014 Actual	2015 Appropriation	2016 Allowance
12 Grants	s, Subsidies and Contributions	3,267,299	4,076,230	3,475,247
T	otal Operating Expenses	3,267,299	4,076,230	3,475,247
	Total Expenditure	3,267,299	4,076,230	3,475,247
Origin	al General Fund Appropriation	2,521,230	2,621,230	
Total Less:	General Fund AppropriationGeneral Fund Reversion/Reduction	2,521,230 951	2,621,230	
	Net General Fund ExpenditureFederal Fund Expenditure	2,520,279 747,020	2,621,230 1,455,000	2,000,000 1,475,247
	Total Expenditure	3,267,299	4,076,230	3,475,247
Federal 84.3	Fund Income: 66 Mathematics and Science Partnership	747,020	1,455,000	1,475,247

R00A02.55 TEACHER DEVELOPMENT — AID TO EDUCATION

Program Description:This program provides grants to encourage teacher development.

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
Quality Teacher Incentives	11,863,670 33,151,534 96,000 18,920	9,502,907 31,326,992 96,000 991,128	12,304,000 33,500,000 96,000 900,000	22,904,000 31,650,000 96,000 900,000
Total	45,130,124	41,917,027	46,800,000	55,550,000
Appropriation Statement:	2014 Actual	201 Appropr		2016 Allowance
12 Grants, Subsidies and Contributions	41,917,027	46,800,000		55,550,000
Total Operating Expenses	41,917,027	46,800,000		55,550,000
Total Expenditure	41,917,027	46,80	0,000	55,550,000
Original General Fund Appropriation Transfer of General Fund Appropriation	5,390,000 6,310,000	13,00	0,000	
Total General Fund Appropriation	11,700,000 1,266,093	13,000	0,000	
Net General Fund Expenditure	10,433,907 156,128 31,326,992	13,00 30 33,50	0,000	23,600,000 300,000 31,650,000
Total Expenditure	41,917,027	46,80	0,000	55,550,000
Special Fund Income: R00332 National Board for Professional Teaching Standards	156,128	30	0,000	300,000
Federal Fund Income: 84.367 Improving Teacher Quality State Grants	31,326,992	33,50	0,000	31,650,000

R00A02.57 TRANSITIONAL EDUCATION FUNDING PROGRAM — AID TO EDUCATION

Program Description:

This program is funded in accordance with legislation enacted during the 2000 legislative session (HB1249-Judith P. Hoyer Early Child Care and Education Enhancement). This program establishes grants to be awarded to providers of early child care and education services who have voluntarily obtained accreditation or have voluntarily initiated and are actively pursuing accreditation; for statewide implementation of the Department's early childhood assessment system; and to cover the costs incurred by the Department in implementing the Program.

Appropr	iation Statement:			
		2014 Actual	2015 Appropriation	2016 Allowance
12 Grants	, Subsidies and Contributions	10,739,994	10,740,000	11,070,000
Te	otal Operating Expenses	10,739,994	10,740,000	11,070,000
	Total Expenditure	10,739,994	10,740,000	11,070,000
Origin	al General Fund Appropriation	10,575,000	10,575,000	
Total Less:	General Fund AppropriationGeneral Fund Reversion/Reduction	10,575,000	10,575,000	
	Net General Fund ExpenditureSpecial Fund Expenditure	10,574,994 165,000	10,575,000 165,000	10,575,000 495,000
	Total Expenditure	10,739,994	10,740,000	11,070,000
	Fund Income: 344 Baltimore Community Foundation—Judy Center	165,000	165,000	495,000

R00A02.58 HEAD START — AID TO EDUCATION

Program Description:

To enhance school readiness of Head Start children by providing expanded and improved Head Start services to children, birth to five, of low-income families. Expansion and improvement of services include expanding the hours of services, increasing the number of children served, and developing quality improvement measures such as staff development and program improvement.

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	5,899,983	1,800,000	1,800,000
Total Operating Expenses	5,899,983	1,800,000	1,800,000
Total Expenditure	5,899,983	1,800,000	1,800,000
Original General Fund Appropriation	1,800,000	1,800,000	
Total General Fund Appropriation	1,800,000	1,800,000	
Net General Fund ExpenditureSpecial Fund Expenditure	1,800,000 4,099,983	1,800,000	1,800,000
Total Expenditure	5,899,983	1,800,000	1,800,000
Special Fund Income: swf307 Dedicated Purpose Fund	4,099,983		
50150. Dedicates a arpose I and minimum.	1,077,703		

R00A02.59 CHILD CARE SUBSIDY PROGRAM — AID TO EDUCATION

Program Description:

In accordance with the Governor's executive order in February 2006, Maryland's Purchase of Care program has been transferred to the Maryland State Department of Education (MSDE). The program, formerly managed by the Department of Human Resources, is now titled the Child Care Subsidy Program and provides financial assistance to low-income families to help them pay for childcare services. The program is under the oversight of the Child Care Coordinating Council.

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	81,588,355	82,954,599	92,491,139
Total Operating Expenses	81,588,355	82,954,599	92,491,139
Total Expenditure	81,588,355	82,954,599	92,491,139
Original General Fund Appropriation Transfer of General Fund Appropriation	39,897,835 -2,050,000	37,847,835	
Total General Fund Appropriation	37,847,835	37,847,835	
Net General Fund ExpenditureFederal Fund Expenditure	37,847,835 43,740,520	37,847,835 45,106,764	37,847,835 54,643,304
Total Expenditure	81,588,355	82,954,599	92,491,139
Federal Fund Income: 93.575 Child Care and Development Block Grant	15,962		
Child Care and Development Fund	43,724,558	45,106,764	54,643,304
Total	43,740,520	45,106,764	54,643,304

SUMMARY OF FUNDING FOR EDUCATIONAL ORGANIZATIONS

		2014 Actual	2015 Appropriation	2016 Allowance
Operating Expen	nses	31,671,538	32,118,406	32,373,328
Original Genera	l Fund Appropriation	25,961,824	26,078,406	
Total General	Fund Appropriation	25,961,824	26,078,406	
	neral Fund ExpenditureFund Expenditure	25,961,824 5,709,714	26,078,406 6,040,000	26,333,328 6,040,000
	Total Expenditure	31,671,538	32,118,406	32,373,328

R00A03.01 MARYLAND SCHOOL FOR THE BLIND –FUNDING FOR EDUCATIONAL ORGANIZATIONS

PROGRAM DESCRIPTION

The Maryland School for the Blind (MSB) educates students whose needs cannot be met in their respective 24 local school systems though community-based outreach and comprehensive on-campus programs on a day or residential basis. The school serves students from birth to age 21 who are blind or visually impaired, including some with multiple disabilities. Each student has a mandated Individualized Education Plan (IEP) tailored to his or her needs. MSB's program includes general education subjects and, in addition, special instruction in the disability-specific areas of the Expanded Core Curriculum that includes braille, orientation and mobility, career education and independent living skills. Exit goals for students, depending on their abilities, are to earn either a high school diploma or a certificate of attendance at graduation or, prior to graduation, return to their local school systems with increased skill levels essential for successful reintegration and academic achievement.

MISSION

The Maryland School for the Blind--a statewide resource center--provides outreach, school and residential services for students to reach their fullest potential by preparing them with the abilities to be successful, independent and well-rounded contributing members of their communities.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. All students who complete their education at MSB will receive a diploma or certificate with zero dropouts.

Objective 1.1 All students will complete a diploma or certificate program.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Students earning a diploma	2	1	4	10
Students earning a certificate	11	13	4	11
Students dropping out	0	0	0	0
Total number of graduates	13	14	8	21
Outcome: Percent achieving goal	100%	100%	100%	100%

Goal 2. Students will learn independent, real-life skills that will allow them to achieve success as graduates or in their local schools after leaving the Maryland School for the Blind.

Objective 2.1 Students will acquire academic and blindness skills necessary to return and achieve success in their local schools.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Average length of stay (in years)	6.0	6.0	6.0	6.0

Objective 2.2 All students will achieve projected post-graduate transition outcomes as specified by their IEPs.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of graduates in school or training	17%	14%	7%	25%
Percent of graduates employed	33%	36%	14%	25%
Percent of graduates in a day or residential program	50%	50%	79%	50%
Outcome: Post-graduation outcomes achieved	100%	100%	100%	100%

Objective 2.3 Students will participate in co-curriculum activities to foster team-work, responsibility, leadership, social interaction, self-determination, and community involvement.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Athletic team competitors	24	30	35	35
School play participants	42	32	35	35
Chorus or instrumental group participants	46	42	50	50
Output: Number of student participants	112	104	120	120

R00A03.01 MARYLAND SCHOOL FOR THE BLIND

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
Cost per Student:				
Residential	\$167,277	158,711	185,606	184,940
Day	104,814	102,386	101,183	102,234
Students Residential	81	93	89	92
Day	94	93	103	105
Recap:	74	73	103	105
Total Residential Cost	13,549,421	14,760,114	16,518,892	17,014,458
Total Day Cost	9,852,531	9,521,892	10,421,894	10,734,551
Appropriation Statement:	2014 Actual		2015 priation	2016 Allowance
12 Grants, Subsidies and Contributions	19,299,263	19,	365,845	19,620,767
Total Operating Expenses	19,299,263	19,	365,845	19,620,767
Total Expenditure	19,299,263	19,	365,845	19,620,767
Original General Fund Appropriation	19,299,263	19,	365,845	
Total General Fund Appropriation	19,299,263	19,	365,845	
Net General Fund Expenditure	19,299,263	19,	365,845	19,620,767
Total Expenditure	19,299,263	19,	365,845	19,620,767

R00A03.02 BLIND INDUSTRIES AND SERVICES OF MARYLAND – FUNDING FOR EDUCATIONAL ORGANIZATIONS

PROGRAM DESCRIPTION

Blind Industries and Services of Maryland (BISM) was established in 1908 to provide training and employment opportunities to blind Marylanders. BISM provides training in the skills of blindness via two training programs. The Comprehensive Orientation, Rehabilitation, and Empowerment (CORE) program serves blind or low vision adults who are the age of employability. CORE is a comprehensive program that teaches alternative techniques of blindness, builds confidences, and incorporates a positive philosophy of blindness. It prepares graduates for the next stage of life whether employment, continuing education, and/or achieving independent living goals. The Senior programs serve blind or low vision citizens who are age 55 and over. The programs are less intensive but teach the same skills of Braille, cane travel, independent living, computer technology, and arts and crafts. Seniors gain skills necessary to stay in their own homes, live independently, and continue to be active in family and community.

MISSION

The Mission of BISM is two-fold: 1) to provide stable career opportunities, innovative rehabilitation programs, and quality products and services; and 2) to develop resources for training and education. The Mission of the Rehabilitation Department is to empower blind consumers through comprehensive rehabilitation and adjustment programs that instill a positive philosophy of blindness and a fundamental belief that with proper training and opportunity the blind can compete on terms of equality with their sighted counterparts.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To assist consumers who are blind or low vision to gain skills of blindness and confidence necessary to live independently.

Objective 1.1 Annually BISM will provide at least 45,540 hours of training in blindness skills -- Braille, cane travel, computer, Independent Living, career exploration, physical fitness, adjustments to blindness, and community-based training -- to adult and senior citizens who are blind or low vision.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of participants ¹	251	285	200	200
Output: Number of training hours	51,989	60,406	45,540	45,540
Number of participants completing programs	51	46	50	50
Outcome: Percent of participants achieving independent living goals	86%	. 88%	88%	88%
Consumer satisfaction ²	91%	93%	89%	89%

Goal 2. To assist blind or low vision consumers to be successful in career paths commensurate with their skills, abilities, interests.

Objective 2.1 In 2015, BISM will continue to assist consumers to obtain employment, higher education, or independent living goals.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of participants in the CORE program	25	27	22	22
Output: Number of graduations and completions in the CORE program ³	12	14	13	13
Outcome: Number gaining employment or higher education ⁴	9	13 ⁵	10	10
Success rate of graduates ⁶	100%	100%	77%	77%
CORE consumer satisfaction	90%	93%	88%	88%

¹ Refers to blind or partially blind Marylanders who participated in the two-day CORE evaluation tours, CORE training, and all the senior training programs in Baltimore, Salisbury, and Cumberland.

² Data collected through consumer satisfaction surveys.

³ Individuals who graduated from the CORE program and successfully completed at least 75 percent of training requirements, but discontinued training for reasons beyond their control, e.g. unstable medical condition, return to employment, felt they had gone as far as they could go, etc.

⁴ Refers to individuals who are a) on a successful career path; b) successfully employed in a job commensurate with their skills; c) actively pursuing post-secondary or other education; d) accepted into a community college, university, or trade school; and/or e) achieving independent living goals.

⁵ Four (4) seniors or others not counted above also obtained employment, higher education, or achieved independent living goals.

⁶ Individuals who graduated from the CORE program in fiscal year 2014 and successfully gained employment, continued on to higher education, or achieved independent living goals in fiscal year 2014.

R00A03.02 BLIND INDUSTRIES AND SERVICES OF MARYLAND—FUNDING FOR EDUCATIONAL ORGANIZATIONS

Appropriation Satement.	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	531,115	531,115	531,115
Total Operating Expenses	531,115	531,115	531,115
Total Expenditure	531,115	531,115	531,115
Original General Fund Appropriation	531,115	531,115	
Total General Fund Appropriation	531,115	531,115	
Net General Fund Expenditure	531,115	531,115	531,115
Total Expenditure	531,115	531,115	531,115

R00A03.03 OTHER INSTITUTIONS—FUNDING FOR EDUCATIONAL ORGANIZATIONS

Program Description:

The State Aided Educational Institutions program provides annual grants to educational institutions which have statewide implications and merit support.

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
Alice Ferguson Foundation	53,486	79,378	79,378	79,378
Alliance of Southern P.G. Communities, Inc.	21,395	31,752	31,752	31,752
American Visionary Art Museum	10,134	15,040	15,040	15,040
Baltimore Symphony Orchestra	42,789	63,503	63,503	63,503
B&O Railroad Museum	40,537	60,161	60,161	60,161
Baltimore Museum of Industry	54,049	80,214	80,214	80,214
Best Buddies International (MD Program)	106,972	158,756	158,756	158,756
Calvert Marine Museum			50,000	50,000
Chesapeake Bay Foundation	280,943	416,945	416,945	416,945
Chesapeake Bay Maritime Museum	13,512	20,053	20,053	20,053
Citizenship Law-Related Education	19,705	29,244	29,244	29,244
College Bound Foundation	24,210	35,930	35,930	35,930
The Dyslexia Tutoring Program, Inc	24,210	35,930	35,930	35,930
Echo Hill Outdoor School	36,033	53,476	53,476	53,476
Imagination Stage	160,459	238,136	238,136	238,136
Jewish Museum of Maryland	8,445	12,533	12,533	12,533
Junior Achievement of Central Maryland	27,024	40,106	40,106	40,106
Living Classrooms Inc.	204,937	304,145	304,145	304,145
Maryland Academy of Sciences	588,352	873,169	873,169	873,169
Maryland Historical Society	80,510	119,484	119,484	119,484
Maryland Humanities Council	28,150	41,777	41,777	41,777
Maryland Leadership	29,277	43,450	43,450	43,450
Maryland Math, Engineering and Science Achievement	51,233	76,035	76,035	76,035
Maryland Zoo in Baltimore-Education Component	547,251	812,171	812,171	812,171
National Aquarium in Baltimore	319,792	474,601	474,601	474,601
National Great Blacks in Wax Museum	27,024	40,106 20,053	40,106	40,106
National Museum of Ceramic Art and Glass	13,512	,	20,053	20,053
Northbay Olney Theater	625,000 94,023	927,558 139,539	927,558 139,539	927,558 139,539
Outward Bound	85,578	127,006	127,006	127,006
Port Discovery	74,881	111,130	111,130	111,130
Salisbury Zoological Park	11,823	17,546	17,546	17,546
Sotterly Foundation	8,445	12,533	12,533	12,533
South Baltimore Learning Center	27,024	40,106	40,106	40,106
State Mentoring Resource Center	51,234	76,036	76,036	76,036
Sultana Projects	13,512	20,053	20,053	20,053
Superkids Camp	263,490	391,043	391,043	391,043
The Village Learning Place, Inc.	29,277	43,450	43,450	43,450
Walters Art Museum	10,697	15,875	15,875	15,875
Ward Museum	22,521	33,423	33,423	33,423
Total	4,131,446	6,131,446	6,181,446	6,181,446
Appropriation Statement:	2014 Astrol		2015	2016
12 Grants, Subsidies and Contributions	Actual 6,131,446		priation 181,446	Allowance 6,181,446
Total Operating Expenses	6,131,446		181,446	6,181,446
Total Expenditure	6,131,446	6,	181,446	6,181,446
Original General Fund Appropriation	6,131,446	6,	181,446	<u></u>
Total General Fund Appropriation	6,131,446	6,	181,446	

6,131,446

6,131,446

6,181,446

6,181,446

6,181,446 6,181,446

Net General Fund Expenditure.....

Total Expenditure

R00A03.04 AID TO NON-PUBLIC SCHOOLS—FUNDING FOR EDUCATIONAL ORGANIZATIONS

Program Description:Grants to support the purchase of text books and technology for non-public schools statewide.

	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	5,709,714	6,040,000	6,040,000
Total Operating Expenses	5,709,714	6,040,000	6,040,000
Total Expenditure	5,709,714	6,040,000	6,040,000
Special Fund Expenditure	5,709,714	6,040,000	6,040,000
Total Expenditure	5,709,714	6,040,000	6,040,000
Special Fund Income: swf305 Cigarette Restitution Fund	5,709,714	6,040,000	6,040,000

R00A04.01 CHILDREN'S CABINET INTERAGENCY FUND

PROGRAM DESCRIPTION

The Children's Cabinet works to ensure the effective, efficient and comprehensive delivery of services to Maryland's children and families by coordinating the programs and policies of the State child-serving agencies. The Children's Cabinet includes the Secretaries of the Departments of Budget and Management, Disabilities, Health and Mental Hygiene, Human Resources, Juvenile Services, and the State Superintendent of Schools, and is chaired by the Executive Director of the Governor's Office for Children (GOC). The Children's Cabinet maintains an Interagency Fund, enters into Community Partnership Agreements (CPAs) with Local Management Boards (LMBs), assists in the development of plans for a continuum of services that is family and child-oriented, and implements an interagency effort to maximize available resources. The Children's Cabinet Interagency Fund is administered by GOC on behalf of the Children's Cabinet. Additional goals, objectives, and performance measures pertinent to the Children's Cabinet can be found in Program D18A18.01, Governor's Office for Children.

MISSION

The Children's Cabinet develops and implements coordinated State policies to improve the health and well-being of all Maryland children and families. The Children's Cabinet provides support and funding for localities through their LMB to increase the capacity of communities to meet the specific needs of children and families in all jurisdictions; establishes priorities and strategies for the coordinated delivery of State interagency services, including best practices for implementation of integrated systems of care that are child-centered and family-focused, individualized, culturally and linguistically competent, and community-based; works collaboratively to ensure a safe, stable and healthy environment for children and families through coordinated policy recommendations to the Governor; and chairs, supports and coordinates statutorily-mandated councils and committees.

VISION

All Maryland's children will be successful in life.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Use a collaborative, Results Accountability framework to track and evaluate the well-being of children across the State and in each jurisdiction through eight (8) identified *Results for Child Well-Being*.

Result 1. Babies Born Healthy

Indicator 1.1 Infant Mortality (per 1,000 live births)

	CY2009	CY2010	CY2011	CY2012
Performance Measures	Actual	Actual	Actual	Actual
Outcome: Rate of deaths occurring to infants under 1 year of age	7.2	6.7	6.7	6.3
Infant mortality rate for African-American mothers	13.6	11.8	12.0	10.3
Infant mortality rate for white mothers	4.1	4.1	4.0	4.1
Infant mortality ratio between African-American and white mothers	3.3:1	2.9:1	3.0:1	2.5:1

Indicator 1.2 Low Birth Weight

	CY2009	CY2010	CY2011	CY2012
Performance Measures	Actual	Actual	Actual	Actual
Outcome: Percent of babies born at low birth weight, weighing				
less than 2,500 grams (about 5.5 lbs.), and very low birth weight,				
weighing less than 1,500 grams (about 3.3 lbs.)	9.2%	8.8%	8.9%	8.8%
Percent of low birth weight babies born to African-American mothers	13.0%	12.1%	12.4%	12.5%
Percent of low birth weight babies born to white mothers	7.0%	6.9%	6.3%	6.8%
Low birth weight ratio between African-American and white mothers	1.9:1	1.8:1	2.0:1	1.8:1

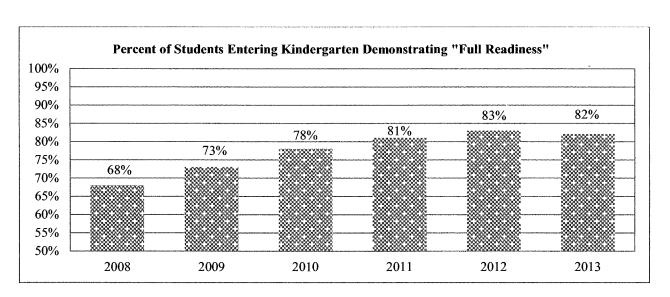
R00A04.01 CHILDREN'S CABINET INTERAGENCY FUND (Continued)

Indicator 1.3 Births to Adolescents				
	CY2009	CY2010	CY2011	CY2012
Performance Measures	Actual	Actual	Actual	Actual
Outcome: Rate of births to adolescent women ages 10 to 14	0.5	0.4	0.2	0.3
Rate of births to adolescent women ages 15 to 19	31.2	27.2	24.7	22.1
Daniel 2 Hardelay Children				
Result 2. Healthy Children Indicator 2.1 Immunizations				
Indicator 2.1 Immunizations	C7/2000	CNAO10	CEVAGAA	C3/2012
n c	CY2009	CY2010	CY2011	CY2012
Performance Measures	Actual	Actual	Actual	Actual
Outcome: Percent of children 19-35 months of age who have received		50.00 /	01.1.07	53 00/
the full schedule of appropriate immunizations (4:3:1:3:3:1 series)	79.9%	73.3%	81.1.%	73.0%
Indicator 2.2 Deaths and Hospitalizations				
	CY2009	CY2010	CY2011	CY2012
Performance Measures	Actual	Actual	Actual	Actual
Outcome: Rate of deaths (per 100,000) in children	63.4	57.9	59.0	57.2
Rate of unintentional child injuries per 100,000 that require	05.1	57.5	33.0	37.2
inpatient hospitalization	256.6	224.1	211.9	205.6
Rate of child injuries per 100,000 due to assault that require	230.0	227,1	211.7	203.0
inpatient hospitalization	45.0	41.8	35.3	33.2
Rate of child injuries per 100, 000 due to self-inflicted	43.0	71.0	33.3	33.2
injuries (suicide attempts) that require inpatient hospitalization	46.6	48.5	47.1	42.9
injuries (suicide attempts) that require inpatient hospitalization	40.0	46.5	47,1	42.7
Indicator 2.3 Substance Abuse				
	AY2007	AY2009	AY2011	AY2013
Performance Measures	Actual	Actual	Actual	Actual
Outcome: Percent of Maryland youth grades 9-12 who are current				
drinkers	42.9%	37.0%	34.8%	31.2%
Percent of Maryland youth grades 9-12 who are current cigarette				
smokers	16.8%	11.9%	12.5%	11.9%
Are current smokeless tobacco users (used chewing tobacco, snuff,				
or dip on at least 1 day during the 30 days before the survey)	4.2%	5.4%	7.2%	7.4%
Are current cigar smokers (smoked cigars on at least 1 day during				
the 30 days before the survey)	11.0%	12.7%	12.9%	12.5%
Percent of Maryland youth grades 9-12 who are current				
marijuana users	19.4%	21.9%	23.2%	19.8%
Percent of Maryland youth grades 9-12 who have reported using the				
following drugs 1 or more times:				
Inhalants (glue, aerosol cans, paint)	12.9%	11.0%	9.4%	10.4%
Ecstasy	6.3%	6.4%	6.9%	8.3%
Cocaine	5.5%	6.3%	5.9%	6.5%
Methamphetamines	3.0%	4.3%	4.5%	5.0%
Heroin	2.4%	4.1%	4.2%	4.9%
Steroids	2.5%	3.9%	5.0%	5.1%
270,0140	2.5 / 0	2.770	2.070	2.170

R00A04.01 CHILDREN'S CABINET INTERAGENCY FUND (Continued)

Indicator	2.4	Obesity
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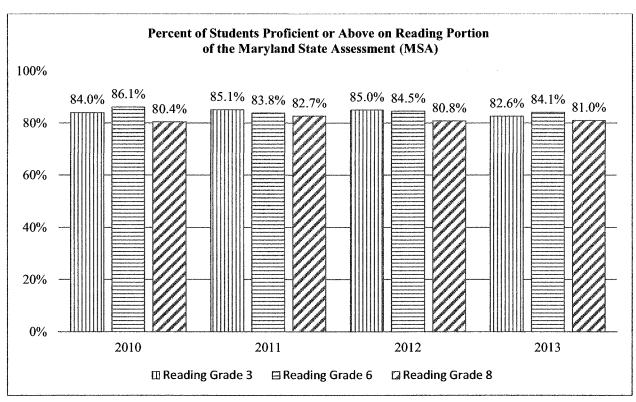
indicator 211 Goodley	AY2007	AY2009	AY2011	AY2013
Performance Measures	Actual	Actual	Actual	Actual
Outcome: Percentage of Maryland youth grades 9-12				
who report being overweight or obese	28.3%	27.8%	27.4%	25.8%
Describe themselves as overweight	27.5%	27.5%	26.3%	26.7%
Are trying to lose weight	42.6%	43.7%	44.2%	44.7%
Indicator 2.5 Asthma Prevalence				
	CY2006	CY2008	CY2010	CY2012
Performance Measures	Actual	Actual	Actual	Actual
Outcome: Percent of middle school students who have asthma	18.6%	18.7%	19.9%	23.5%
African American	23.0%	22.8%	24.9%	28.9%
Asian	16.1%	16.6%	16.7%	17.7%
Hispanic	20.5%	17.9%	20.7%	23.6%
White	15.4%	17.0%	17.7%	19.7%
Percent of high school students who have asthma	19.9%	21.2%	21.5%	26.3%
African American	23.0%	22.8%	24.6%	30.5%
Asian	16.1%	16.6%	16.9%	19.2%
Hispanic	20.5%	17.9%	21.4%	27.6%
White	15.4%	17.0%	20.0%	22.9%
Result 3. Children Enter School Ready to Learn				
Indicator 3.1 Kindergarten Assessment				
	AY2010	AY2011	AY2012	AY2013
Performance Measures	Actual	Actual	Actual	Actual
Outcome: Percent of students demonstrating one of three levels of				
School Readiness on the composite score of the Work Sampling				
System Kindergarten Assessment:				
Full Readiness	78%	81%	83%	82%
Approaching Readiness	19%	16%	15%	15%
Developing Readiness	3%	3%	3%	3%



R00A04.01CHILDREN'S CABINET INTERAGENCY FUND (Continued)

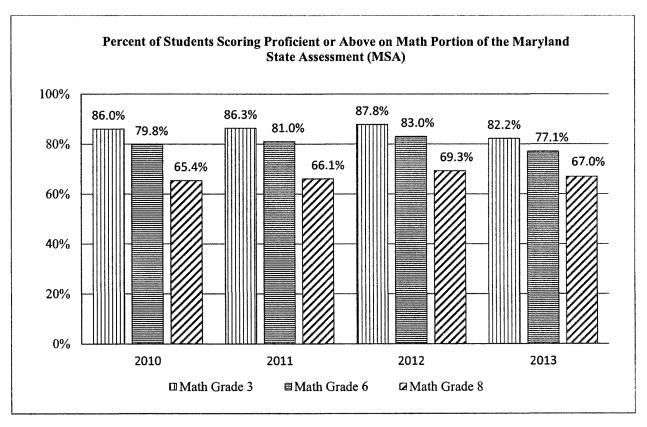
Result 4. Children Successful in School **Indicator 4.1** Academic Performance

	AY2010	AY2011	AY2012	AY2013
Performance Measures	Actual	Actual	Actual	Actual
Outcome: Percent of children scoring proficient or above on the				
reading portion of the Maryland State Assessment (MSA)				
3 rd grade	84.0%	85.1%	85.0%	82.6%
4 th grade	87.4%	88.7%	89.8%	88.2%
5 th grade	89.4%	90.2%	89.9%	88.4%
6 th grade	86.1%	83.8%	84.5%	84.1%
7 th grade	81.9%	84.0%	76.3%	85.0%
8 th grade	80.4%	82.7%	80.8%	81.0%
Percent of children scoring proficient or above on the				
mathematics portion of the Maryland State Assessment (MSA)				
3 rd grade	86.0%	86.3%	87.8%	82.2%
4 th grade	90.2%	90.3%	89.9%	88.8%
5 th grade	83.1%	82.3%	85.3%	80.9%
6 th grade	79.8%	81.0%	83.0%	77.1%
7 th grade	72.6%	74.3%	76.3%	72.6%
8 th grade	65.4%	66.1%	69.3%	67.0%
Percent of high school students passing the High School				
Assessment (HSA)				
EnglishHigh School - Total all groups - student status	83.7%	85.2%	86.4%	83.0%
BiologyHigh School - Total all groups - student status	80.9%	84.6%	84.9%	82.6%
AlgebraHigh School - Total all groups - student status	87.9%	87.9%	87.9%	84.2%
GovernmentHigh School - Total all groups - student status	91.9%	1	1	1



¹ Data is unavailable.

R00A04.01 CHILDREN'S CABINET INTERAGENCY FUND (Continued)



Indicator 4.2 Bullying and Harassment Performance Measures Outcome: Percent of children who have been:	AY2007 Actual	AY2009 Actual	AY2011 Actual	AY2013 Actual
Bullied on school property Teased because of weight/size Harassed because of perceived sexual orientation Teased because of ethnicity	25.7% 28.7% 13.0% 17.1%	20.9% 20.9% 8.9% 14.7%	21.2% 29.7% 11.2% 14.4%	19.6%
Result 5. School Completion Performance Measures	AY2010 Actual	AY2011 Actual	AY2012 Actual	AY2013 Actual
Outcome: Percentage of students in grades 9 through 12 who drop out of school Percent of public high school graduates completing minimum	2.5%	3.2%	3.5%	3.0%
course requirements needed to enter the University System of MD Percent of public high school graduates completing minimum		58.4%	57.9%	61.2%
career and technology requirements Percent of children with serious emotional disabilities who graduate/complete high school	9.2% 29.8%	9.1% 28.3%	9.4% 28.9%³	8.1% 29.7%
Percentage of students with disabilities graduating/completing high school	47.5%	47.0%	45.3%	49.9%

² The 2013 MD Youth Risk Behavior Survey does not include this data.
³ Data updated to include both diploma and certificate.

R00A04.01 CHILDREN'S CABINET INTERAGENCY FUND (Continued)

Result 6. School Transition Indicator 6.1 Educational Attainment Performance Measures Outcome: Percentage of young adults 18 to 24 years old who have attained a high school diploma, associate's degree, or higher degree:	AY2009	AY2010	AY2011	AY2012
	Actual	Actual	Actual	Actual
Less than high school graduate High school graduate (includes equivalency) Some college or associate's degree Bachelor's degree or higher	13.3%	14.2%	13.0%	12.3%
	31.6%	29.3%	29.2%	29.0%
	41.6%	43.3%	45.8%	46.5%
	13.5%	13.2%	12.0%	12.3%
Result 7. Safety Indicator 7.1 Maltreatment Performance Measures Outcome: Rate of investigations of child abuse or neglect ruled as indicated or unsubstantiated (per 1,000 children under 18)	FY2010 Actual 9.7%	FY2011 Actual	FY2012 Actual	FY2013 Actual
Indicator 7.2 Juvenile Violent Offense Referral Rates Performance Measures Outcome: Rate of referral for violent felony offenses per 100,000 youth between ages 10 and 14	FY2010	FY2011	FY2012	FY2013
	Actual	Actual	Actual	Actual
Rate of referral for violent felony offenses per 100,000 youth between ages 15 and 17	993	814	756	750
Performance Measures Outcome: Rate of referral for non-violent felony offenses per 100,000 youth between ages 10 and 14 Rate of referral for non-violent felony offenses per 100,000 youth between ages 15 and 17	FY2010 Actual 202	FY2011 Actual 157	FY2012 Actual 158	FY2013 Actual 139 815
Result 8 Stability Indicator 8.1 Child Poverty Performance Measures Outcome: Percent of "related" children and youth (under 18 years) living in poverty	CY2009	CY2010	CY2011	CY2012
	Actual	Actual	Actual	Actual
Indicator 8.2 Childhood Hunger/Food insecurity Performance Measures Outcome: Prevalence of household-level very low food security	CY07-09	CY08-10	CY09-11	CY10-12
	Actual	Actual	Actual	Actual
	11.1%	12.5%	12.5%	13%
Indicator 8.3 Homeless Children Performance Measures Outcome: Percent of children enrolled in school who are homeless	AY2010 Actual 1.55%	AY2011 Actual 1.63%	AY2012 Actual 1.69%	AY2013 Actual 1.73%
Indicator 8.4 Out-of-home placement Performance Measures Outcome: Rate of children placed in out-of-home care	FY2010	FY2011	FY2012	FY2013
	Actual	Actual	Actual	Actual
	11.6	11.2	12.3	11.2

CHILDREN'S CABINET INTERAGENCY FUND

R00A04.01 CHILDREN'S CABINET INTERAGENCY FUND

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	23,615,379	23,080,041	23,020,000
Total Operating Expenses	23,615,379	23,080,041	23,020,000
Total Expenditure	23,615,379	23,080,041	23,020,000
Original General Fund Appropriation Transfer of General Fund Appropriation	21,529,953 -1,415,388	21,839,072 -400,000	
Total General Fund Appropriation	20,114,565 56,555	21,439,072	
Net General Fund Expenditure Reimbursable Fund Expenditure Non-Budgeted Funds	20,058,010 900,000 2,657,369	21,439,072 60,000 1,580,969	23,020,000
Total Expenditure	23,615,379	23,080,041	23,020,000
Reimbursable Fund Income: M00L01 DHMH-Behavioral Health Administration	900,000	60,000	- The state of the
Non-budgeted Fund Income: R00701 Local Management Board Earned Reinvestment	2,657,369	1,580,969	

MARYLAND LONGITUDINAL DATA SYSTEM CENTER

R00A05.01 MARYLAND LONGITUDINAL DATA SYSTEM CENTER

Program Description:

The Maryland Longitudinal Data System (MLDS) Center manages and analyzes education and workforce data on each individual student in the State to determine how students are performing and to what extent they are prepared for higher education and the workforce. The Center collaborates with five entities—the Maryland State Department of Education (MSDE), Maryland Higher Education Commission (MHEC), the Department of Labor, Licensing and Regulation (DLLR), and the School of Social Work (SSW) and College of Education (COE) at the University of Maryland (UM)—to provide this information to policy makers, education professionals, and the general public to enhance education and support services and promote transparency.

Appropr	ristion	Staten	ent•
AUULUUI	lauvu	Staten	ıcıı.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	7.00	13.50	13.50
Number of Contractual Positions		1.50	1.50
01 Salaries, Wages and Fringe Benefits	390,759	1,512,053	1,243,933
02 Technical and Special Fees		111,708	111,708
03 Communication	511 2,617 198 905,328 14,097 210,311 26,064 152,198	7,200 5,000 21,600 496,298 3,600 4,200 162,237 499	6,032 6,000 21,600 781,389 3,600 4,200 32,237 375
Total Operating Expenses	1,311,324	700,634	855,433
Total Expenditure	1,702,083	2,324,395	2,211,074
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	1,592,486 -21,033 1,571,453	2,151,268 10,127 2,161,395	
Less: General Fund Reversion/Reduction	182,791	2,101,393	
Net General Fund ExpenditureFederal Fund Expenditure	1,388,662 313,421	2,161,395 163,000	2,211,074
Total Expenditure	1,702,083	2,324,395	2,211,074
Federal Fund Income: 84.372 Statewide Data Systems	313,421	163,000	

PROGRAM DESCRIPTION

Morgan State University, founded in 1867, is a doctoral/research university. With an enrollment of more than 7,600 students, the northeast Baltimore campus is the largest of the State's four historically black institutions. Morgan offers baccalaureate, master's and doctorate programs in the fields of liberal arts, the sciences, engineering, public health, nursing, education, and business.

MISSION

Morgan State University is, by legislative statute, Maryland's public urban university. Morgan serves the community, region, State, nation, and world as an intellectual and creative resource by supporting, empowering and preparing high-quality, diverse graduates to lead the world. The University offers innovative, inclusive, and distinctive educational experiences to a broad cross-section of the population in a comprehensive range of disciplines at the baccalaureate, master's, doctoral, and professional degree levels. Through collaborative pursuits, scholarly research, creative endeavors, and dedicated public service, the University gives significant priority to addressing societal problems, particularly those prevalent in urban communities. The goals and objectives in this report reflect the legislatively mandated mission as well as the University's ten-year strategic plan entitled, *Growing the Future, Leading the World: The Strategic Plan for Morgan State University, 2011 – 2021*.

This Performance Accountability Report focuses on the five strategic plan goals including:

- 1. Enhancing Student Success,
- 2. Enhancing Morgan's Status as a Doctoral Research University,
- 3. Improving and Sustaining Morgan's Infrastructure and Operational Processes,
- 4. Growing Morgan's Resources, and
- 5. Engaging with the Community.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Enhancing Student Success – Morgan will create an educational environment that enhances student success.

Objective 1.1 Increase the graduation rate of Morgan undergraduates to 40 percent by 2017.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Six-year graduation rate ¹	31%	34%	35%	35%
Six-year graduation rate of African-Americans	30%	32%	34%	34%

Objective 1.2 Increase the graduation rate of PELL recipients to 35 percent by 2017.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Six-year graduation rate of PELL recipients	26%	33%	33%	35%

Objective 1.3 Increase the second-year retention rate of Morgan undergraduates to 78 percent by 2017.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: FTE student-authorized faculty ratio	20.6:I	17.9:1	18.2:1	18.5:1
Average class size of first year course offering	24	25	25	25
Percent of authorized faculty in first year of study	32%	32%	34%	36%
Output: Second-year retention rate ²	72%	72%	73%	74%
Second-year retention rate of African-Americans	72%	72%	73%	74%

¹ Actual graduation rates are based on the fall 2007, 2008, 2009 and 2010 freshman cohorts. Rates include students beginning at Morgan but graduating from other institutions.

²Actual second-year retention rates are based on the fall 2011, 2012, 2013, and 2014 entering freshman cohorts.

Objective 1.4 Increase the percent of high ability freshmen to 22 percent by 2017.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of high ability freshmen enrolled ³	165	157	159	162
Percent of high ability freshmen enrolled	16.2%	15.1%	15.5%	16.5%

Objective 1.5 Increase the diversity of undergraduate students to 15 percent by 2017.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Total percent of diverse students	$10.5\%^4$	11.2%	11.5%	11.8%
Percent of Asian or Native Hawaiian students enrolled	$1.6\%^{4}$	1.5%	1.8%	2.0%
Percent of Native American students enrolled	$0.3\%^{4}$	0.3%	0.3%	0.3%
Percent of Caucasian students enrolled	1.9%	2.0%	2.2%	2.6%
Percent of Hispanic students enrolled	2.6%	2.9%	3.0%	3.3%
Percent of International students enrolled	4.1%	4.4%	4.6%	4.8%

Objective 1.6 Increase the percentage of Maryland community college transfer students as a percent of undergraduate enrollment to 8 percent by 2017.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of Maryland community college transfer students	3.4%	2.7%	3.3%	3.6%

Objective 1.7 Maintain the pool of college applicants to Morgan from urban school districts in Maryland⁵ at 40 percent in 2017.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of freshman applicants from urban districts	34.2%	33.8%	38.0%	40.0%
Percent of students accepted from urban districts	57.1%	56.8%	57.0%	59.0%
Percent of students enrolled from urban districts	51.0%	50.6%	52.0%	54.0%

Objective 1.8 Increase the number of bachelor's recipients in the STEM fields to 200 by 2017.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Total number of STEM bachelor's recipients ⁶	190^{4}	185	190	192
Number of underrepresented minority STEM bachelor's recipients ⁷	178 ⁴	173	174	178
Number of women STEM bachelor's recipients	81	79	79	81

Objective 1.9 Increase the number of baccalaureates awarded in teacher education to 65 by 2017.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of baccalaureates awarded in teacher education	45 ⁴	67	51	54
Praxis pass rate	100%	100%	100%	100%
Number of new hires teaching in Maryland schools	18	19 ⁸	20	22

³ High ability students are considered those with combined SAT scores of 1,000 or higher or ACT scores of 22 or higher.

⁵ Baltimore City, Baltimore County, and Prince George's County based on membership in the Council of Urban Boards of Education.

⁴ Corrected since the publication last year.

⁶ STEM fields include Biology, Computer Science, Information Systems, Civil Engineering, Electrical Engineering, Industrial Engineering, Mathematics, Physics, Engineering Physics, and Chemistry.

⁷ Underrepresented minorities include Hispanics, Native Americans, Native Hawaiians/Pacific Islanders, African Americans, and Asians.

⁸ Estimated data.

Objective 1.10 Maintain the percentage of bachelor's recipients satisfied with education received in preparation for graduate/professional study at 98 percent or better.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percent of students who attend graduate/professional schools	26%	23%	25%	28%
Outcome: Percent of students rating preparation for graduate/				
professional school excellent, good, or fair	100%	96%	97%	99%

Objective 1.11 Increase the percentage of bachelor's recipients satisfied with education received in preparation for the workforce to 98 percent by 2017.

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nated	1
84%)
72%)
84%)
8	34% 2%

Objective 1.12 Increase the percentage of employers satisfied with employees who are Morgan bachelor's recipients to 95 percent by 2017.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of employers satisfied with employees who are				
Morgan bachelor's recipients	86%	95%	95%	95%

Goal 2. Enhancing Morgan's Status as a Doctoral Research University: Morgan will enhance its status as a doctoral research university.

Objective 2.1 Increase research grants and contract awards to \$37 million by 2017.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of faculty engaged as Principal Investigators in funded				
research or contracts	84	85^{10}	85	86
Output: Value of grants and contracts (millions)	\$28	\$29	\$33	\$35

Objective 2.2 Increase scholarly publications and activities to 3.5 per full-time tenured/tenure track faculty by 2017.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of scholarly publications and activities per full-time				
tenured/tenure track faculty	3.2	2.8	2.8	3.0

Objective 2.3 Increase the number of doctorate degrees awarded to 45 by 2017.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Total doctoral degree recipients	33	52	40	42
Doctoral degree recipients in STEM	4	11	8	12
Doctoral degree recipients in non-STEM	29	41	32	30

⁹ Data source is online and paper alumni survey.

¹⁰ This data is not yet final.

Goal 3. Improving and Sustaining Morgan's Infrastructure and Operational Processes: Morgan will enhance its infrastructure and processes.

Objective 3.1 Reduce campus electricity usage by 10 percent by 2017 through effective conservation measures, persistent curtailment, and enhanced efficiency services for the expanding number of facilities on its campus.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Reduced electricity usage ¹¹	2.0%	3.0%	6.0%	8.0%

Objective 3.2 Reduce campus natural gas usage by 10 percent by 2017.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Reduced natural gas usage ¹¹	2.0%	4.0%	6.0%	8.0%

Goal 4. Growing Morgan's Resources: Morgan will expand its human capital as well as its financial resources.

Objective 4.1 Increase cumulative private and philanthropic donations to \$30 million by 2017.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Cumulative private and philanthropic donations (millions)	\$18.1	\$22.8	\$26.0	\$31.0

Objective 4.2 Maintain the alumni giving rate at 15 percent by 2017.

	CY 2013	CY 2014	CY 2015	CY 2016
Performance Measures		Estimated		
Output: Calendar year alumni giving rate	$16.5\%^{12}$	17.0%	17.0%	17.5%

Goal 5. Engaging with the Community: Morgan will engage with community residents and officials in the use of knowledge derived from faculty and student research.

Objective 5.1 Increase partnerships with Baltimore City public schools, government agencies, businesses and industries, non-profits and community organizations to 375 by 2017.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of partnerships with Baltimore City public schools	121	130	135	140
Number of partnerships with other State public schools	2	9	10	12
Number of partnerships with government agencies, businesses and				
industries, non-profits, and community organizations	337	340	350	360

Objective 5.2 Increase the number of students participating in University-sponsored community service to 600 by 2017.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of students participating in University-sponsored				
community service	425	500	550	600

¹² Corrected since last year's publication.

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¹¹ Usage per square foot/degree days. Degree days are the total degrees for the year above or below 60.

R13M00.00

SUMMARY OF MORGAN STATE UNIVERSITY

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	1,149.00	1,138.00	1,138.00
Total Number of Contractual Positions	473.00	479.00	479.00
Salaries, Wages and Fringe Benefits	98,208,104	106,096,354	112,646,063
Technical and Special Fees	27,330,464	28,350,294	28,790,026
Operating Expenses	<u>85,481,444</u>	89,603,203	91,237,581
Beginning Balance (CUF)	26,140,832	27,475,609	27,475,609
Current Unrestricted Revenue			
Tuition and Fees	54,414,089	53,801,452	56,106,433
State General Funds	74,387,949	82,153,363	85,831,447
Higher Education Investment Fund	4,766,450	4,308,000	4,531,972
Federal Grants and Contracts	2,822,238	2,700,000	2,700,000
State and Local Grants and Contracts	275,770	225,000	225,000
Sales and Services of Educational Activities	189,997	417,719	189,997
Sales and Service of Auxiliary Enterprise	30,594,733	31,960,122	31,960,122
Other Sources	-1,905,508	1,912,949	2,589,749
Transfer (to)/from Fund Balance Transfer (to) Fund Balance	2,000,000		
Transfer (to) Fund Barance			
Total Unrestricted Revenue	164,210,941	177,478,605	184,134,720
Current Restricted Revenue			
Federal Grants and Contracts	40,759,470	41,498,837	43,466,541
State and Local Grants and Contracts	5,402,392	4,089,953	4,089,953
Other Sources	647,209	982,456	982,456
Total Restricted Revenue	46,809,071	46,571,246	48,538,950
Total Revenue	211,020,012	224,049,851	232,673,670
Ending Balance (CUF)	27,475,609	27,475,609	27,475,609

	2013	2014	2015	2016
	Actual	Actual	Estimated	Estimated
Institutional Profile: MSU Mandatory Tuition and Fees (\$):				
Full-Time Undergraduate: Resident (per year) Non-Resident (per year)	7,012	7,218	7,378	7,635
	16,356	16,632	16,862	17,087
Part-Time Undergraduate: Resident (per credit)	285	293	301	316
	625	635	644	654
Part-Time Graduate: Resident (per credit) Non-Resident (per credit)	421	435	447	469
	751	777	802	814
Room Charge (double)	5,688	5,860	6,094	6,277
	2,738	2,804	2,916	2,989
	2,946	3,016	3,138	3,216
	3,190	3,266	3,398	3,483
State Appropriation per FTES	10,788	12,150	13,261	13,739
	55	59	59	59

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
Total Student Headcount	7,952	7,546	7,558	7,671
% Resident	78	78	78	78
% Undergraduate	83	83	83	83
% Financial Aid	95	95	95	95
% Other Race	16	18	16	16
% Full-Time	83	81	81	81
Full-Time Teaching Faculty Headcount	333	363	363	363
% Tenured	40	37	40	40
% Terminal Degree	80	70	80	80
Total Hour Credits	202,950	188,743	192,518	193,386
% Undergraduate	90	90	90	90
Full-time Equivalent (FTE) Students	6,859	6,515	6,520	6,577
Full-time Equivalent (FTE) Faculty	553	553	553	553
% Part-time	39.8	34.4	34.4	34.4
FTE Student/FTE Faculty Ratio	12.4	11.8	11.8	11.9
Research Grants Received				
* Dollar Value (\$ millions)	27.8	29.0	29.2	30.1
Number of Grants	271	254	270	280
Number Campus Buildings	46	46	46	47
Gross Square Feet Total (millions)	2.8	2.9	2.9	3.0
% Gross Square Feet Non-Auxiliary	67	67	67	69

Degree Information (Academic Year 2013-2014):

Total Number of Programs: 1,199 Total Awarded: 97 % Bachelors: 46 % Masters: 38 % Doctorate: 15

Most Awarded Degrees by Discipline:

	Bachelor	Master	Doctorate	Total
Business and Management	158	45	5	208
Education	67	11	18	96
Engineering	100	28	11	139
Health Professions	72	39	4	115
Public Affairs and Services	39	44	7	90
Social Sciences	87	18	4	109
Telecommunications	86	9		95

R13M00.01 INSTRUCTION—MORGAN STATE UNIVERSITY

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	409.00	400.00	400.00
Number of Contractual Positions	182.00	182.00	182.00
01 Salaries, Wages and Fringe Benefits	37,590,798	41,742,965	43,490,899
02 Technical and Special Fees	8,659,927	8,882,265	9,023,846
03 Communication	76,408 283,138 1,650	74,904 454,039	74,053 454,352
08 Contractual Services	730,883 406,759 -131,308 334,042	739,946 410,826 157,867 461,885	747,325 414,935 159,445 461,884
Total Operating Expenses	1,701,572	2,299,467	2,311,994
Total Expenditure	47,952,297	52,924,697	54,826,739
Unrestricted Fund Expenditure	47,839,557 112,740	52,795,637 129,060	54,697,679 129,060
Total Expenditure	47,952,297	52,924,697	54,826,739

R13M00.02 RESEARCH—MORGAN STATE UNIVERSITY

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	103.00	103.00	103.00
Number of Contractual Positions	118.00	122.00	122.00
01 Salaries, Wages and Fringe Benefits	8,837,803	10,178,401	10,466,150
02 Technical and Special Fees	8,271,480	8,264,468	8,431,678
03 Communication 04 Travel	20,176 643,340 42,057 3,210 5,267,229 1,593,455 2,100,811 2,721,673 414,718 3,898	75,711 680,985 28,798 13,225 5,272,094 1,249,777 1,124,889 2,716,490 458,276 5,816	75,761 681,631 42,477 3,243 5,299,567 1,154,714 1,715,552 2,709,079 558,619 3,937
Total Operating Expenses	12,810,567	11,626,061	12,244,580
Total Expenditure	29,919,850	30,068,930	31,142,408
Unrestricted Fund Expenditure	975,779 28,944,071	902,184 29,166,746	1,039,775 30,102,633
Total Expenditure	29,919,850	30,068,930	31,142,408

R13M00.03 PUBLIC SERVICE—MORGAN STATE UNIVERSITY

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	1.00	1.00	1.00
Number of Contractual Positions	2.00	3.00	3.00
01 Salaries, Wages and Fringe Benefits	91,697	83,846	95,454
02 Technical and Special Fees	138,464	189,749	204,841
03 Communication. 04 Travel. 06 Fuel and Utilities. 08 Contractual Services. 09 Supplies and Materials. 11 Equipment—Additional. 13 Fixed Charges. 14 Land and Structures.	2,434 3,706 11,577 2,270 160 404 4,279	3,109 139 10,862 238,445 14,940 8,595 2,385	3,140 3,743 12,156 240,830 15,090 8,680 2,409
Total Operating Expenses	24,830	278,475	286,048
Total Expenditure	254,991	552,070	586,343
Unrestricted Fund Expenditure	254,991	552,070	586,343

R13M00.04 ACADEMIC SUPPORT—MORGAN STATE UNIVERSITY

Appropriation statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	137.00	137.00	137.00
Number of Contractual Positions	33.00	33.00	33.00
01 Salaries, Wages and Fringe Benefits	11,422,437	12,894,749	14,111,334
02 Technical and Special Fees	2,348,285	2,365,537	2,398,876
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges 14 Land and Structures.	186,197 329,155 520 7,930 1,910,672 444,705 2,119,866 2,030 95,971 3,125	184,832 352,278 1,855 5,813 1,973,693 581,002 2,503,061 56,599 136,572 3,156	187,289 346,446 1,694 5,868 1,997,042 584,165 2,521,151 57,165 138,024 3,188
Total Operating Expenses	5,100,171	5,798,861	5,842,032
Total Expenditure	18,870,893	21,059,147	22,352,242
Unrestricted Fund ExpenditureRestricted Fund Expenditure	18,754,950 115,943	20,976,389 82,758	22,238,673 113,569
Total Expenditure	18,870,893	21,059,147	22,352,242

R13M00.05 STUDENT SERVICES—MORGAN STATE UNIVERSITY

Appropriation Statement:

2014 Actual	2015 Appropriation	2016 Allowance
66.00	65.00	65.00
12.00	12.00	12.00
4,258,180	4,443,718	4,829,287
921,387	930,601	925,854
154,675 76,678 224 1,062,489 124,600 7,453 1,426,119 6,605,686	129,966 77,445 1,315 1,073,115 126,501 66,022 22,383 1,496,747 6,871,066	129,966 78,220 1,328 1,083,847 127,766 66,682 22,608 1,510,417 7,265,558
6,499,534 106,152 6,605,686	6,697,376 173,690 6,871,066	7,074,415 191,143 7,265,558
	Actual 66.00 12.00 4,258,180 921,387 154,675 76,678 224 1,062,489 124,600 7,453 1,426,119 6,605,686 6,499,534 106,152	Actual Appropriation 66.00 65.00 12.00 12.00 4,258,180 4,443,718 921,387 930,601 154,675 129,966 76,678 77,445 224 1,315 1,062,489 1,073,115 124,600 126,501 66,022 7,453 22,383 1,426,119 1,496,747 6,605,686 6,499,534 6,697,376 106,152 173,690

R13M00.06 INSTITUTIONAL SUPPORT—MORGAN STATE UNIVERSITY

2014 Actual	2015 Appropriation	2016 Allowance
252.00	252.00	252.00
33.00	33.00	33.00
22,862,246	23,082,774	25,455,401
2,048,965	2,123,206	2,149,986
505,226 309,248 23,143 259,484 3,739,182 182,559	426,335 312,341 362,018 3,795,062 286,224 149,766	403,912 315,465 365,638 3,829,828 311,674 150,763
357,649	343,134 240	344,103 242
5,486,889	5,675,120	5,721,625
30,398,100	30,881,100	33,327,012
30,299,050 99,050	30,753,104 127,996	33,219,016 107,996
30,398,100	30,881,100	33,327,012
	Actual 252.00 33.00 22,862,246 2,048,965 505,226 309,248 23,143 259,484 3,739,182 182,559 110,398 357,649 5,486,889 30,398,100 30,299,050 99,050	Actual Appropriation 252.00 252.00 33.00 33.00 22,862,246 23,082,774 2,048,965 2,123,206 505,226 426,335 309,248 312,341 23,143 259,484 3,739,182 3,795,062 182,559 286,224 110,398 149,766 357,649 343,134 240 5,486,889 5,675,120 30,398,100 30,881,100 30,299,050 30,753,104 99,050 127,996

R13M00.07 OPERATION AND MAINTENANCE OF PLANT—MORGAN STATE UNIVERSITY

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	102.00	102.00	102.00
Number of Contractual Positions	53.00	53.00	53.00
01 Salaries, Wages and Fringe Benefits	6,542,260	6,959,171	7,190,732
02 Technical and Special Fees	1,425,518	1,753,251	1,776,998
03 Communication	51,463 13,049 6,633,937 84,597 1,536,221 748,673 53,497 344,566 1,893,820	66,114 13,181 6,700,276 99,696 1,601,584 776,783 54,032 349,435 1,800,000	66,775 13,312 6,832,954 93,363 1,567,099 809,802 54,571 342,117 1,800,000
Total Expanditure	11,359,823	<u>11,461,101</u> 20,173,523	11,579,993
Total Expenditure Unrestricted Fund Expenditure Restricted Fund Expenditure Total Expenditure	19,327,601 19,325,383 2,218 19,327,601	20,173,323 20,152,466 21,057 20,173,523	20,547,723 20,526,666 21,057 20,547,723

R13M00.08 AUXILIARY ENTERPRISES—MORGAN STATE UNIVERSITY

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	79.00	78.00	78.00
Number of Contractual Positions	40.00	40.00	40.00
01 Salaries, Wages and Fringe Benefits	6,020,935	6,295,864	6,591,940
02 Technical and Special Fees	3,374,870	3,672,834	3,709,564
03 Communication 04 Travel	129,378 1,685,022 2,115,831 425,960 6,248,816 2,761,859 424,562 3,050,732 368,287	171,298 1,771,200 2,182,056 458,364 6,492,651 2,931,861 497,511 3,131,310 439,350	171,505 1,817,355 2,182,384 460,946 6,407,523 2,801,865 499,178 3,064,622 443,744
Total Operating Expenses Total Expenditure	17,210,447 26,606,252	18,075,601 28,044,299	17,849,122 28,150,626
Unrestricted Fund Expenditure	26,549,760 56,492	27,991,360 52,939	28,094,134 56,492
Total Expenditure	26,606,252	28,044,299	28,150,626

R13M00.17 SCHOLARSHIPS AND FELLOWSHIPS—MORGAN STATE UNIVERSITY

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Contractual Positions		1.00	1.00
01 Salaries, Wages and Fringe Benefits	581,748	414,866	414,866
02 Technical and Special Fees	141,568	168,383	168,383
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 12 Grants, Subsidies and Contributions. 13 Fixed Charges	160 5,455 1,252 1,833 30,352,248 78	32,891,771 -1	33,891,771 -1
Total Operating Expenses	30,361,026	32,891,770	33,891,770
Total Expenditure	31,084,342	33,475,019	34,475,019
Unrestricted Fund Expenditure	13,711,937 17,372,405 31,084,342	16,658,019 16,817,000 33,475,019	16,658,019 17,817,000 34,475,019
.			, ,

PROGRAM DESCRIPTION

St. Mary's College of Maryland (SMCM) is an independent public institution in the liberal arts tradition. As a state college, St. Mary's is committed to the ideals of affordability, access, and diversity. As Maryland's public honors college, St. Mary's offers a liberal arts education and small-college experience like those found at exceptional private colleges. Largely residential, St. Mary's College of Maryland awards the Bachelor of Arts degree in 22 disciplines, a student-designed major, and a Master of Arts in Teaching degree.

MISSION

Designated a public honors college, St. Mary's College of Maryland seeks to provide an excellent undergraduate liberal arts education and small-college experience: a faculty of gifted teachers and distinguished scholars, a talented and diverse student body, high academic standards, a challenging curriculum rooted in the traditional liberal arts, small classes, many opportunities for intellectual enrichment, and a spirit of community.

VISION

We aspire to continue matriculating a highly qualified, diverse student body, maintaining access by meeting all documented financial need. We plan to maintain or strengthen the quality of instructional offerings; in particular to implement the curricular proposals embodied in the Honors College plan approved by the faculty; to increase the effectiveness of academic support resources with emphasis on improving information technology services; to enhance the quality of co-curricular and extra-curricular student life; to improve the efficiency of and service provided by administrative units; and to maintain or improve our physical plant facilities to accommodate these goals.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Ensure a high quality and rigorous academic program.

Objective 1.1 80 percent of the graduating class will participate in a one-on-one learning experience. This is typically fulfilled through a St. Mary's Project, directed research, independent study, or credit-bearing internship.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of the graduating class successfully completing a				
one-on-one learning experience	78%	82%	82%	82%

Objective 1.2 Maintain a full-time faculty of which 95 percent are tenured or tenure-track and 98 percent have terminal degrees.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percent of all full-time faculty who are tenured or tenure-track	92%	94%	97%	97%
Percent of all full-time faculty who have terminal degrees	97%	100%	100%	100%

Objective 1.3 Maintain an environment that promotes individual contact between faculty and students by maintaining a student-faculty ratio of no more than 12 to 1 and average class size to not exceed 15.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Undergraduate student to faculty ratio (IPEDS ¹ calculation)	10:1	10:1	10:1	10:1
Average undergraduate class size	12.2	12.3	12.3	12.3

¹ The Integrated Postsecondary Education Data System.

Goal 2. Recruit, support, and retain a diverse and qualified group of students, faculty and administrative staff who will contribute to and benefit from the enriched academic and cultural environment provided by St. Mary's.

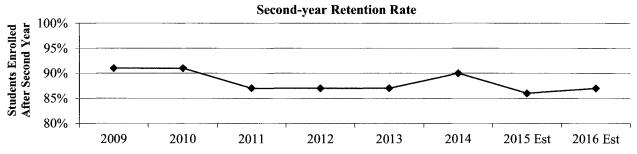
Objective 2.1 Recruit a qualified and diverse entering class with the following attributes: Median verbal and math combined SAT score of at least 1250, average high school grade point average (GPA) of at least 3.40 (4 point scale), minority enrollment of at least 25 percent, out of state student enrollment of at least 20 percent, students from first generation households enrollment of at least 20 percent, and Pell Grants disbursed during their first year student enrollment of at least 20 percent

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Median (verbal and mathematics combined) SAT scores of				
first year entering class	1,210	1,190	1,165	1,150
Average high school GPA	3.34	2	3.38	3.33
Percent of entering first year class who are minorities	17%	27%	31%	20%
Percent of entering first year class who originate from outside				
of Maryland	15%	10%	6%	8%
Percent of entering first year class who come from first				
generation households	15%	19%	18%	20%
Percent of entering first year class receiving Pell Grants disbursed	12%	25%	20%	20%

Objective 2.2 Maintain 4-year graduation rates for all students (75 percent), all minorities (63 percent), African-American students (55 percent), all first generation students (70 percent), and all students with a Pell Grant disbursed during their first year (62 percent). Maintain 6-year graduation rates for all students (82 percent), all minorities (74 percent), African-American students (71 percent), all first generation students (80 percent) and all Pell Grants disbursed during their first year (70 percent).

2013	2014	2015	2016
Actual	Actual	Estimated	Estimated
67%	65%	67%	72%
58%	58%	52%	61%
54%	43%	42%	44%
63%	58%	65%	70%
42%	55%	53%	71%
79%	81%	78%	71%
69%	80%	84%	69%
70%	77%	88%	63%
73%	84%	76%	66%
64%	80%	67%	83%
	67% 58% 54% 63% 42% 79% 69% 70% 73%	Actual Actual 67% 65% 58% 58% 54% 43% 63% 58% 42% 55% 79% 81% 69% 80% 70% 77% 73% 84%	Actual Actual Estimated 67% 65% 67% 58% 58% 52% 54% 43% 42% 63% 58% 65% 42% 55% 53% 79% 81% 78% 69% 80% 84% 70% 77% 88% 73% 84% 76%

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: First to second-year retention rate	87%	90%	86%	87%



Definition: 2014 Actual = Fall 2012 cohort re-enrolled in Fall 2013

² Due to unforeseen circumstances in the collection of the high school GPA for the fall 2013 class data, this metric is unavailable.

Objective 2.4 The College will strive for diversity in the faculty and staff so that the composition reflects the aspired diversity of the student body. The aspirant goal for full-time faculty and staff will be: all minorities (15 percent and 28 percent), and women (50 percent and 50 percent).

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percent minority of all full-time tenured or tenure-track faculty	14%	17%	16%	16%
Percent women of all full-time tenured or tenure-track faculty	47%	49%	49%	49%
Percent minority of all full-time (non-faculty) staff	25%	24%	26%	26%
Percent women of all full-time (non-faculty) staff	56%	56%	56%	56%

Goal 3. Ensure access for students with financial need through a strategic combination of federal, state, private, and institutional funds

Objective 3.1 68 percent of student need is met by awarding any need-based aid.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of full-time degree-seeking student need met by				
awarding need-based aid	65%	71%	70%	70%

Objective 3.2 Create a sustainable strategy through institutional need-based awards and connecting students to external scholarships and grants to allow for an average need-based award of \$9,975.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Average need-based scholarship and grant award for those				
awarded need based aid	\$9,703	\$11,349	\$10,500	\$10,500

Goal 4. Increase student contributions to the Maryland community and to the state and national workforce.

Objective 4.1 80 percent of graduating seniors will have performed voluntary community service while at SMCM.

	2013	2014	2015	2016
	Survey	Survey	Survey	Survey
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of graduating seniors who will have performed				
voluntary community service while at SMCM	75%	62%	75%	75%

Objective 4.2 60 percent of graduating seniors will have participated in a paid or unpaid internship.

	2013	2014	2015	2016
	Survey	Survey	Survey	Survey
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of graduating seniors who fulfilled a paid or unpaid				
internship	50%	47%	50%	53%

Objective 4.3 The rate of employment among five-year out alumni will exceed 95 percent.

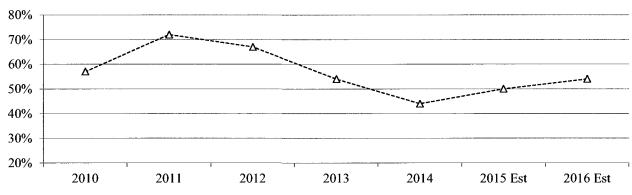
	2013	2014	2015	2016
	Survey	Survey	Survey	Survey
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Employment rate of five-year-out alumni	95%	3	95%	95%

³ Due to unforeseen issues with the Spring 2014 Alumni Survey administration, this metric is not available.

Objective 4.4 At least 65 percent of the five-year-out alumni of St. Mary's College of Maryland will pursue an advanced degree.

	2013	2014	2015	2016
	Survey	Survey	Survey	Survey
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of alumni pursuing or obtained an advanced				
degree five years after graduation	54%	44%	50%	54%

Percentage of 5-year-out Alumni pursuing or obtained advanced degree five years after graduation



Goal 5. Obtain additional external funds to support institutional goals.

Objective 5.1 Grow endowment market value to \$35 million by fiscal year 2018.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Amount of endowment value (millions)	\$27.0	\$29.1	\$32.9	\$35.1

Objective 5.2 Maintain total philanthropic commitments of \$3.5 million by fiscal year 2018.

	2013	2014	2015	2016
Performance Measures	Actual	Áctual	Estimated	Estimated
Outcome: Annual total philanthropic commitments (millions)	\$3.8	\$2.0	\$2.5	\$3.0

Objective 5.3 Maintain scholarship philanthropic commitments of \$1 million by fiscal year 2018.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Annual scholarship philanthropic commitments	\$2,227,478	\$646,281	\$500,000	\$1,000,000

Objective 5.4 Maintain the amount of annual federal funds and private grants at a minimum of \$2.5 million.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Total dollars: federal, state, and private grants (millions)	\$2.7	\$3.6	\$4.2	\$4.2

Objective 5.5 Reach annual requested grant amounts of at least \$4.5 million.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Dollar amount of annual grants requested by faculty (n	nillions) \$2.8	\$2.8	\$3.5	\$3.8

R14D00.00

SUMMARY OF ST. MARY'S COLLEGE OF MARYLAND

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	434.00	423.00	424.00
Total Number of Contractual Positions	31.02	31.39	30.35
Salaries, Wages and Fringe Benefits	33,247,459	34,353,907	35,700,870
Technical and Special Fees	3,476,594	4,465,279	4,140,090
Operating Expenses	28,314,310	34,209,438	32,958,510
Beginning Balance (CUF)	6,640,181	7,903,539	6,508,586
Current Unrestricted Revenue:			
Tuition and Fees	28,236,502	25,081,307	24,781,701
State General Funds	18,358,802	20,198,218	20,954,334
Higher Education Restoration Fund	1,483,840	2,549,840	2,549,840
Federal Grants and Contracts		41,250	41,250
Private Gifts, Grants and Contracts	10,024		
Sales and Services—Educational Activities	496,650	612,944	612,944
Sales and Services—Auxiliary Activities	18,787,826	19,182,112	19,757,575
Other Sources	-4,885,327	-232,000	-98,174
Transfer (to)/from Fund Balance	-1,263,358	1,394,953	
Total Unrestricted Revenue	61,224,959	68,828,624	68,599,470
Current Restricted Revenues:			
Federal Contracts and Grants	1,863,282	2,184,815	2,184,815
Private Gifts, Grants and Contracts	1,545,340	1,812,008	1,812,008
State and Local Grants and Contracts	173,276	203,177	203,177
Sales and Service - Educational Activities	39,980		
Sales and Service - Auxiliary Enterprises	12,909		
Endowment Income	220		
Other	33,040		
Transfers (to)/from Fund Balance	145,357		
Total Restricted Revenue	3,813,404	4,200,000	4,200,000
Total Revenue	65,038,363	73,028,624	72,799,470
Ending Balance (CUF)	7,903,539	6,508,586	6,508,586

Institutional Profile: SMCM				
	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Mandatory Tuition and Fees (\$):	Actual	Actual	Estimated	Estillated
E.II Time He demandes				
Full-Time Undergraduate Resident (per year)	14,773	14,864	13,824	13,895
Non-Resident (per year)	27,573	28,573	28,674	28,745
Part-Time Undergraduate:				
Resident (per credit)	195	195	195	195
Non-Resident (per credit)	195	195	195	195
Room Charge (double)	6,385	6,575	6,770	6,975
Board Charge (19 meals)	4,920	4,860	4,955	5,105
State Appropriation	18,382,876	19,842,642	22,748,058	23,504,174
State Appropriation per FTES (all)	9,732	10,951	12,910	13,531
State Appropriation as Percent of Non-Auxilliary Unrestricted Funds	42	47	46	48
	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
	1.072	1.701	1 717	1.704
Total Student Headcount	1,862 87	1,791 89	1,717 91	1,704 91
% Undergraduate	98	98	98	98
% Financial Aid	58	59	59	59
% Other Race	18	22	24	24
% Full Time	97	96	96	96
Full-Time Teaching Faculty Headcount	150	153	141	139
% Tenured	71	72	68	70
% Terminal Degree	99	100	100	100
Total Credit Hours				
% Undergraduate	98	98	98	98
Full-Time Equivalent (FTE) Students	1,889	1,812	1,762	1,737
Full-Time Equivalent (FTE) Faculty	177	177	170	168
% Part-Time	35	32	33	33
FTE Student/FTE Faculty Ratio	10.7:1	10.2:1	10.4:1	10.3:1
Number Campus Buildings		5 4		
	55	54	54	54
Gross Square Feet Total (millions)	55 1 53.1	54 1 51,4	54 1 51.4	54 1 51.4

Degree Information (Academic Year 2013-2014):

Total Number Programs: 25 Total Awarded: 530 % Bachelor: 95

Most Awarded Degrees by Discipline:

Bachelor	Total
10	49
9	46
16	82
7	35
10	50
	10 9 16 7

R14D00.01 INSTRUCTION—ST. MARY'S COLLEGE OF MARYLAND

Appropriation Statement:

Number of Authorized Positions 189.00 188.00 189.00 Number of Contractual Positions 12.82 18.21 17.07 01 Salaries, Wages and Fringe Benefits 16,144,375 16,385,581 17,279,352 02 Technical and Special Fees 1,495,309 2,158,061 1,832,872 03 Communication 1,604 108 108 04 Travel 1,377,934 1,763,060 1,864,033 06 Fuel and Utilities 2,994 07 Motor Vehicle Operation and Maintenance 2,860 93 93 08 Contractual Services 856,926 390,833 390,832 09 Supplies and Materials 403,272 530,700 578,602 10 Equipment—Replacement 31,544 92,861 92,861 11 Equipment—Additional 91,866 353,770 224,468 12 Grants, Subsidies and Contributions 97,851 83,881 83,881 13 Fixed Charges 59,938 22,053 22,054 Total Operating Expenses 2,926,789 3,237,359 3,256,932 Total Expenditure <th></th> <th>2014 Actual</th> <th>2015 Appropriation</th> <th>2016 Allowance</th>		2014 Actual	2015 Appropriation	2016 Allowance
01 Salaries, Wages and Fringe Benefits 16,144,375 16,385,581 17,279,352 02 Technical and Special Fees 1,495,309 2,158,061 1,832,872 03 Communication 1,604 108 108 04 Travel 1,377,934 1,763,060 1,864,033 06 Fuel and Utilities 2,994 93 93 07 Motor Vehicle Operation and Maintenance 2,860 93 93 08 Contractual Services 856,926 390,833 390,832 09 Supplies and Materials 403,272 530,700 578,602 10 Equipment—Replacement 31,544 92,861 92,861 11 Equipment—Additional 91,866 353,770 224,468 12 Grants, Subsidies and Contributions 97,851 83,881 83,881 13 Fixed Charges 59,938 22,053 22,054 Total Operating Expenses 2,926,789 3,237,359 3,236,932 Total Expenditure 20,566,473 21,781,001 22,369,156 Unrestricted Fund Expenditure 20,003,976 21,375,156 21,963,318 Restricted Fund Expenditure 562,497 405,845	Number of Authorized Positions	189.00	188.00	189.00
02 Technical and Special Fees 1,495,309 2,158,061 1,832,872 03 Communication 1,604 108 108 04 Travel 1,377,934 1,763,060 1,864,033 06 Fuel and Utilities 2,994 07 07 Motor Vehicle Operation and Maintenance 2,860 93 93 08 Contractual Services 856,926 390,833 390,832 09 Supplies and Materials 403,272 530,700 578,602 10 Equipment—Replacement 31,544 92,861 92,861 11 Equipment—Additional 91,866 353,770 224,468 12 Grants, Subsidies and Contributions 97,851 83,881 83,881 13 Fixed Charges 59,938 22,053 22,054 Total Operating Expenses 2,926,789 3,237,359 3,256,932 Total Expenditure 20,566,473 21,781,001 22,369,156 Unrestricted Fund Expenditure 20,003,976 21,375,156 21,963,318 Restricted Fund Expenditure 562,497 405,845 405,838	Number of Contractual Positions	12.82	18.21	17.07
03 Communication 1,604 108 108 04 Travel 1,377,934 1,763,060 1,864,033 06 Fuel and Utilities 2,994	01 Salaries, Wages and Fringe Benefits	16,144,375	16,385,581	17,279,352
04 Travel 1,377,934 1,763,060 1,864,033 06 Fuel and Utilities 2,994 7 07 Motor Vehicle Operation and Maintenance 2,860 93 93 08 Contractual Services 856,926 390,833 390,832 09 Supplies and Materials 403,272 530,700 578,602 10 Equipment—Replacement 31,544 92,861 92,861 11 Equipment—Additional 91,866 353,770 224,468 12 Grants, Subsidies and Contributions 97,851 83,881 83,881 13 Fixed Charges 59,938 22,053 22,053 Total Operating Expenses 2,926,789 3,237,359 3,256,932 Total Expenditure 20,566,473 21,781,001 22,369,156 Unrestricted Fund Expenditure 20,003,976 21,375,156 21,963,318 Restricted Fund Expenditure 562,497 405,845 405,838	02 Technical and Special Fees	1,495,309	2,158,061	1,832,872
08 Contractual Services 856,926 390,833 390,832 09 Supplies and Materials 403,272 530,700 578,602 10 Equipment—Replacement 31,544 92,861 92,861 11 Equipment—Additional 91,866 353,770 224,468 12 Grants, Subsidies and Contributions 97,851 83,881 83,881 13 Fixed Charges 59,938 22,053 22,054 Total Operating Expenses 2,926,789 3,237,359 3,256,932 Total Expenditure 20,566,473 21,781,001 22,369,156 Unrestricted Fund Expenditure 20,003,976 21,375,156 21,963,318 Restricted Fund Expenditure 562,497 405,845 405,838	04 Travel	1,377,934		
12 Grants, Subsidies and Contributions 97,851 83,881 83,881 13 Fixed Charges 59,938 22,053 22,054 Total Operating Expenses 2,926,789 3,237,359 3,256,932 Total Expenditure 20,566,473 21,781,001 22,369,156 Unrestricted Fund Expenditure 20,003,976 21,375,156 21,963,318 Restricted Fund Expenditure 562,497 405,845 405,838	08 Contractual Services	856,926 403,272 31,544	390,833 530,700 92,861	390,832 578,602 92,861
Total Expenditure 20,566,473 21,781,001 22,369,156 Unrestricted Fund Expenditure 20,003,976 21,375,156 21,963,318 Restricted Fund Expenditure 562,497 405,845 405,838	12 Grants, Subsidies and Contributions	97,851	83,881	83,881
Unrestricted Fund Expenditure 20,003,976 21,375,156 21,963,318 Restricted Fund Expenditure 562,497 405,845 405,838	Total Operating Expenses	2,926,789	3,237,359	3,256,932
Restricted Fund Expenditure 562,497 405,845 405,838	Total Expenditure	20,566,473	21,781,001	22,369,156
Total Expenditure	Unrestricted Fund Expenditure			, ,
	Total Expenditure	20,566,473	21,781,001	22,369,156

R14D00.02 RESEARCH—ST. MARY'S COLLEGE OF MARYLAND

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Contractual Positions	2.50	2.00	2.50
01 Salaries, Wages and Fringe Benefits	102,595	112,995	112,382
02 Technical and Special Fees	291,483	321,032	321,032
04 Travel	14,611	15,166	15,166
06 Fuel and Utilities	173	191	191
07 Motor Vehicle Operation and Maintenance	1,795	1,977	1,977
08 Contractual Services	43,571	47,987	47,988
09 Supplies and Materials	36,739	40,463	40,463
11 Equipment—Additional	14,020	15,441	15,441
12 Grants, Subsidies and Contributions	32,367	35,648	35,648
13 Fixed Charges	625	688	688
Total Operating Expenses	143,901	157,561	157,562
Total Expenditure	537,979	591,588	590,976
Unrestricted Fund Expenditure	841		
Restricted Fund Expenditure	537,138	591,588	590,976
Total Expenditure	537,979	591,588	590,976

R14D00.03 PUBLIC SERVICE—ST. MARY'S COLLEGE OF MARYLAND

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
02 Technical and Special Fees	12,553	9,083	9,083
08 Contractual Services	44,225 4,192	87,542 5,772 721	87,543 5,772 721
Total Operating Expenses	48,417	94,035	94,036
Total Expenditure	60,970	103,118	103,119
Unrestricted Fund ExpenditureRestricted Fund Expenditure	56,170 4,800	97,833 5,285	97,833 5,286
Total Expenditure	60,970	103,118	103,119

R14D00.04 ACADEMIC SUPPORT—ST. MARY'S COLLEGE OF MARYLAND

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	16.00	16.00	16.00
Number of Contractual Positions	1.23	1.63	1.57
01 Salaries, Wages and Fringe Benefits	1,237,931	1,231,838	1,156,987
02 Technical and Special Fees	120,031	115,035	115,035
03 Communication	365 24,602 387,278 78,092 500 437,111 2,638 930,586	16,697 430,246 102,305 42,400 428,030 1,731	16,698 430,246 102,305 42,400 428,030 1,731 1,021,410
Total Expenditure	2,288,548	2,368,282	2,293,432
Unrestricted Fund ExpenditureRestricted Fund Expenditure	2,191,379 97,169	2,261,260 107,022	2,186,409 107,023
Total Expenditure	2,288,548	2,368,282	2,293,432

R14D00.05 STUDENT SERVICES—ST. MARY'S COLLEGE OF MARYLAND

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	59.00	59.00	58.00
Number of Contractual Positions	5.92		
01 Salaries, Wages and Fringe Benefits	3,627,838	3,850,999	4,101,511
02 Technical and Special Fees	697,582	844,889	844,889
03 Communication 04 Travel	5,408 375,706 48,902 659,439 351,985 50,027 14,458 49,579	339,763 11,593 406,381 401,927 3,601 51,290 51,911	339,763 11,593 363,592 361,927 3,601 51,290 51,761 1,183,527
Total Expenditure	5,880,924	5,962,354	6,129,927
Unrestricted Fund Expenditure Restricted Fund Expenditure Total Expenditure	5,538,001 342,923 5,880,924	5,584,666 377,688 5,962,354	5,752,238 377,689 6,129,927

R14D00.06 INSTITUTIONAL SUPPORT—ST. MARY'S COLLEGE OF MARYLAND

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	90.00	89.00	90.00
Number of Contractual Positions	7.21	9.55	9.21
01 Salaries, Wages and Fringe Benefits	7,843,911	8,323,568	8,955,881
02 Technical and Special Fees	432,353	496,330	496,330
03 Communication 04 Travel	320,975 133,608 104,114 2,014,988 110,280 53,516 40,014 -38,443 54,337	330,904 179,942 93,965 2,491,410 759,201 104,500 413,446 6,123 196,112	330,904 179,942 93,965 1,606,317 353,860 104,500 209,613 6,123 196,112
Total Operating Expenses	2,793,563	4,575,603	3,081,336
Total Expenditure	11,069,827	13,395,501	12,533,547
Unrestricted Fund Expenditure	10,739,191 330,636 11,069,827	13,031,346 364,155 13,395,501	12,168,778 364,769 12,533,547

R14D00.07 OPERATION AND MAINTENANCE OF PLANT—ST. MARY'S COLLEGE OF MARYLAND

Appropriation Statement:

2014 Actual	2015 Appropriation	2016 Allowance
37.00	31.00	32.00
.47		
2,117,423	2,286,384	2,139,683
30,318	62,034	62,034
1,342 14,241 1,989,185 96,117 313,543 280,801 28,438 34,703 179,664	25,046 1,887,184 76,943 247,679 236,677 12,385 14,783 152,889	25,046 2,151,970 76,943 239,808 236,677 12,385 9,883 152,889 13,940
2,938,034	2,667,526	2,919,541
5,085,775	5,015,944	5,121,258
5,052,219 33,556 5,085,775	4,978,987 36,957 5,015,944	5,084,300 36,958 5,121,258
	37.00 .47 2,117,423 30,318 1,342 14,241 1,989,185 96,117 313,543 280,801 28,438 34,703 179,664 2,938,034 5,085,775 5,052,219 33,556	Actual Appropriation 37.00 31.00 .47 2,117,423 2,286,384 30,318 62,034 1,342 14,241 25,046 1,989,185 1,887,184 96,117 76,943 313,543 247,679 280,801 236,677 28,438 12,385 34,703 14,783 179,664 152,889 13,940 2,938,034 2,667,526 5,085,775 5,015,944 5,052,219 4,978,987 33,556 36,957

R14D00.08 AUXILIARY ENTERPRISES—ST. MARY'S COLLEGE OF MARYLAND

Appropriation Seatement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	43.00	40.00	39.00
Number of Contractual Positions	.87		
01 Salaries, Wages and Fringe Benefits	2,079,754	2,162,542	1,955,074
02 Technical and Special Fees	396,965	458,815	458,815
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials	5,699 267,158 1,976,299 126 5,274,762 1,247,437	58,288 203,020 1,887,075 5,439,214 1,245,443	58,288 203,020 2,180,813 5,548,300 1,245,443
10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges 14 Land and Structures	12,474 142,159 88,569	21,556 5,894 140,644 3,272,885 50,120	20,156 5,894 140,644 2,974,147 50,120
Total Operating Expenses Total Expenditure	9,014,683	12,324,139	12,426,825
Unrestricted Fund Expenditure	11,491,402	14,945,496	14,840,714

R14D00.17 SCHOLARSHIPS AND FELLOWSHIPS—ST. MARY'S COLLEGE OF MARYLAND

	2014 Actual	2015 Appropriation	2016 Allowance
01 Salaries, Wages and Fringe Benefits	93,632		
08 Contractual Services	90 7,818,480 144,263	8,865,340	8,817,341
Total Operating Expenses	7,962,833	8,865,340	8,817,341
Total Expenditure	8,056,465	8,865,340	8,817,341
Unrestricted Fund Expenditure	6,151,780 1,904,685	6,553,880 2,311,460	6,505,880 2,311,461
Total Expenditure	8,056,465	8,865,340	8,817,341

MISSION

The mission of Maryland Public Television (MPT) is to educate, entertain and engage the people of Maryland and beyond through creative programs and services of the highest quality delivered through traditional public broadcasting and new multimedia technologies. Integral to this mission is MPT's enduring commitment to excellence, innovation, diversity and the values of Marylanders.

VISION

Maryland Public Television, as an institution and a source of programming and services, must embrace change and shape it in ways that enhance our products and satisfy the expectations of our constituencies. Maryland Public Television's image must be clear, our mission well defined, our technology cutting edge, and our programs and services innovative. We must build strategic alliances that strengthen our role within the community, create new products and services, develop new funding sources, open new audiences, create new program partnerships, better serve business, contribute to community renewal, and clarify and enhance our image within our own industry and among viewers.

KEY GOALS

- Goal 1. To create and continuously enhance programming and services that:
 - (a) recognize the values and meet the needs of the people of Maryland and surrounding areas, and
 - (b) secure high-quality programming for Marylanders.
- Goal 2. To effectively use the conversion to a digital environment as the foundation upon which to create and innovate, especially in
 the area of educational multimedia delivery systems, in ways that extend MPT's reach and increase its value.
- Goal 3. To build MPT into an organization with the vision, leadership, and institutional capacity to fulfill its mission and ensure its long-term growth and stability.

SUMMARY OF MARYLAND PUBLIC BROADCASTING COMMISSION

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	144.00	149.00	149.00
Total Number of Contractual Positions	21.26	17.22	17.60
Salaries, Wages and Fringe Benefits	11,982,832 931,994 13,013,995	12,364,665 895,610 16,888,491	13,256,278 856,453 18,771,254
Original General Fund AppropriationTransfer/Reduction	7,724,541 -106,221	8,001,917 42,777	
Total General Fund Appropriation	7,618,320	8,044,694	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	7,618,320 16,378,487 798,194 1,133,820	8,044,694 18,746,506 971,566 2,386,000	8,420,775 19,204,162 3,999,323 1,259,725
Total Expenditure	25,928,821	30,148,766	32,883,985

R15P00.01 EXECUTIVE DIRECTION AND CONTROL

PROGRAM DESCRIPTION

The Executive Direction and Control program embraces the critical leadership and enabling roles of the Maryland Public Television network's Chief Executive Officer, together with his/her legal counsel, in the accomplishment of Commission-endorsed mission activities.

MISSION

The mission of the Executive Direction and Control program is to ensure that Maryland Public Television has sufficient financial, human, and other resources to support Maryland Public Television's mission and ensure its prosperity. The program works to continue and expand Maryland Public Television's 40-year presence as a valued "quality of life" resource.

VISION

Harnessing the capabilities of television, computers, the Internet, and future technologies, Maryland Public Television will be a convener of community and a recognized focal point for telecommunications.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Maintain a high performing organization.

Objective 1.1 MPT will meet Federal broadcasting (FCC) requirements for digital transmission.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Signal transmission in digital	Yes	Yes	Yes	Yes
Quality: Number of transmitters meeting FCC signal transmission				
standards	6	6	6	6

Objective 1.2 Annually all four MPT units will achieve 65 percent of their outcome objectives.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of objectives	11	11	11	11
Outcome: Percent of objectives achieved	91%1	91%	91%	91%

¹ Actual figure updated to correct rounding error.

R15P00.01 EXECUTIVE DIRECTION AND CONTROL

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	3.00	3.00	3.00
Number of Contractual Positions	.72	.72	.72
01 Salaries, Wages and Fringe Benefits	431,171	532,612	555,628
02 Technical and Special Fees	27,483	79,407	79,539
03 Communication	6,043 5,546 1,005 73,030 7,042 29,144 7,838 115,335	4,283 13,097 2,372 53,318 1,813	4,283 13,222 2,373 85,309 7,030 8,000 4,000 125,383
Total Operating Expenses	244,983	199,217	249,600
Total Expenditure	703,637	811,236	884,767
Special Fund Expenditure	703,637	811,236	884,767
Special Fund Income: R15307 Viewer Support	703,637	811,236	884,767

R15P00.02 ADMINISTRATION AND SUPPORT SERVICES

PROGRAM DESCRIPTION

The Administration and Support Services program embraces those responsibilities falling with Maryland Public Television's financial administration, human resources, information services, production operations, and technical/engineering units – all entities within the operating infrastructure of the Maryland Public Television network.

MISSION

The mission of this program is to ensure that Maryland Public Television secures or develops the resources and the capabilities to deliver a statewide system of broadcasting and non-broadcast products and services.

VISION

Harnessing the capabilities of television, computers, the Internet, and future technologies, Maryland Public Television will be a convener of community and a recognized focal point for telecommunications.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Maintain financial viability of the Maryland Public Broadcasting Commission.

Objective 1.1 Achieve a Special and Federal fund increase of at least a \$100,000 over the fiscal year 2014 base year.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of fundraising events	4	4	4	4
Output: Number of contributors (approximate)	60,970	60,500	61,750	62,500
Outcome: Special and Federal Funds (\$)	16,510,095	17,176,680	19,718,072	23,182,001

Goal 2. Maintain staffing of key commission positions.

Objective 2.1 At least 75 percent of engineering positions will be filled at any given time in any given point in any fiscal year.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of engineering positions	19	15	15	15
Output: Number of filled positions	17	14	14	14
Efficiency: Percentage filled	89%	93%	93%	93%

Goal 3. Maintain continuous delivery of MPT telecommunications signal.

Objective 3.1 Achieve no more than ten non-scheduled major interruptions (15 or more minutes) per transmitter of MPT's broadcast service annually.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Average number of non-scheduled interruptions	2	4	4	4

¹ Increase is due to additional federal fund attainment.

R15P00.02 ADMINISTRATION AND SUPPORT SERVICES

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	71.00	71.00	71.00
Number of Contractual Positions	2.53	2.94	2.87
01 Salaries, Wages and Fringe Benefits	5,481,213	5,382,182	5,800,963
02 Technical and Special Fees	173,607	205,357	191,328
03 Communication 04 Travel	185,303 4,980 969,407 59,826 681,220 168,992 49,011 581,200 46,364 2,746,303 8,401,123 7,724,541 -106,221 7,618,320	267,406 10,398 810,491 53,624 1,219,917 317,029 254,836 755,726 25,310 3,714,737 9,302,276 8,001,917 42,777 8,044,694	259,848 6,215 1,000,634 62,143 1,660,225 182,375 2,535,315 439,075 26,891 6,172,721 12,165,012
Net General Fund Expenditure	7,618,320 782,803	8,044,694 1,257,582	8,420,775 744,237 3,000,000
Total Expenditure	8,401,123	9,302,276	12,165,012
Special Fund Income: R15301 Other Participation in Costs, Return of Prepaid Expenses	634,072 148,731	747,357 150,000 160,225 200,000	277,235 150,000 217,002 100,000
Total	782,803	1,257,582	744,237
Federal Fund Income: 11.558 State Broadband Data and Development Grant Program			3,000,000

R15P00.03 BROADCASTING

PROGRAM DESCRIPTION

The Broadcasting program captures Maryland Public Television efforts in securing private/public funding and in establishing alliances with outside organizations from which educational enterprises are undertaken. This program also includes on-air programming and outreach activities.

MISSION

The mission of this program is to increase voluntary support (special funds) for Maryland Public Television and attract educational partnerships. The mission also includes the programming of quality broadcasts and the scheduling and execution of community-building outreach activities.

VISION

Harnessing the capabilities of television, computers, the Internet, and future technologies, Maryland Public Television will be a convener of community and a recognized focal point for telecommunications.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Increase the number of members and viewers of Maryland Public Television (MPT).

Objective 1.1 By the end of fiscal year 2016, maintain MPT membership consistent with its fiscal year 2013 base.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of pledge drives	4	4	4	4
Number of pieces of direct mail	1,650,000	1,650,000	1,650,000	1,650,000
Outcome: Number of members	60,970	60,500	61,750	62,500

Objective 1.2 By the end of the fiscal year 2016, increase MPT member financial contributions by at least \$100,000 over its base in fiscal year 2013.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Dollars contributed (millions)	\$6.0	\$6.1	\$6.2	\$6.3

Objective 1.3 In fiscal year 2016, maintain base of viewing households at 736,000. In view of expanding channels, maintain any decline of viewership to no more than 10 percent of viewing households.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Non-PBS hours	16,362	16,362	16,362	16,362
PBS hours	7,333	7,333	7,333	7,333
Output: Viewing households ¹	1,000,000	1,000,000	1,000,000	1,000,000

Goal 2. Provide lifelong learning opportunities through educational programs and services.

Objective 2.1 Maintain number of hours educational programs broadcast for teachers and students.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Hours of educational programs broadcast	1,095	1,095	1,092	1,092

Objective 2.2 Maintain the number of visits/sessions to MPT education online to the level of 2013 baseline.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Online education sites	1	1	1	1
Output: Online visits and sessions	1,704,677	1,755,469	1,720,000	1,770,000
Outcome: Increase site activity	4.6%	3.0%	(2.0%)	2.9%

¹ People meters now used.

R15P00.03 BROADCASTING

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	38.00	37.00	37.00
Number of Contractual Positions	13.17	12.15	13.17
01 Salaries, Wages and Fringe Benefits	2,927,550	3,233,242	3,415,422
02 Technical and Special Fees	538,386	433,259	527,569
03 Communication	353,134 45,727 232 6,325,885	342,401 60,107 8,876,264	353,133 45,728 8,207,476
09 Supplies and Materials	888,934 14,391 3,919 115,381	629,242 32,867 4,671 113,260	888,934 14,375 3,919 114,507
Total Operating Expenses	7,747,603	10,058,812	9,628,072
Total Expenditure	11,213,539	13,725,313	13,571,063
Special Fund ExpenditureFederal Fund ExpenditureReimbursable Fund Expenditure	9,812,266 267,453 1,133,820	10,860,592 478,721 2,386,000	11,871,325 440,013 1,259,725
Total Expenditure	11,213,539	13,725,313	13,571,063
Special Fund Income: R15301 Other Participation in Costs, Return of Prepaid Expenses	368,622 869,634 3,050,062	800,000 1,365,000 3,250,000	2,031,662 1,200,000 3,250,000
R15304 Community Service Grant and CPB Grant	3,030,062	3,230,000 40,000	3,250,000
R15307 Viewer Support	5,019,753 472,570	5,405,592	5,349,663
Total	9,812,266	10,860,592	11,871,325
Federal Fund Income: 47.076 Education and Human Resources	267,453	478,721	440,013
Reimbursable Fund Income: R00A01 State Department of Education-Headquarters	1,133,820	2,386,000	1,259,725

R15P00.04 CONTENT ENTERPRISES

PROGRAM DESCRIPTION

The Content Enterprises program is the area within which Maryland Public Television forms alliances to develop, or creates with its own resources, the content that cuts across all available media platforms to serve Marylanders. It also embraces Maryland Public Television's work to leverage content and services to produce net revenue.

MISSION

The mission of the program is to ensure that Maryland Public Television provides or creates content and services for, about, and to the benefit of citizens of Maryland.

VISION

Harnessing the capabilities of television, computers, the Internet, and future technologies, Maryland Public Television will be a convener of community and a recognized focal point for telecommunications.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Produce quality entertainment and educational programming at the national and local level.

Objective 1.1 Annually maintain MPT's standing of being among the top 15 percent of public television stations that produce local programs.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Local programs produced	228	251	251	228
Output: Hours of local programming produced	122	129	129	122
Outcome: Within top 15 percent of stations ¹	Yes	Yes	Yes	Yes

Objective 1.2 Receive at least six Emmy Awards nominations annually.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of programs entered	15	14	14	14
Quality: Number of Emmy nominations	15	6	6	6
Number of national underwriters	15	7	10	10
Number of local underwriters	147	106	115	115

¹ There are approximately 200 public television stations in the nation.

R15P00.04 CONTENT ENTERPRISES

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	32.00	38.00	38.00
Number of Contractual Positions	4.84	1.41	.84
01 Salaries, Wages and Fringe Benefits	3,142,898	3,216,629	3,484,265
02 Technical and Special Fees	192,518	177,587	58,017
03 Communication	64,468 113,087 22,419 1,637,618	33,905 104,635 2,327,074	60,960 112,863 2,133,700
09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional	125,168 16,956 21,758 273,632	114,796 13,533 77,650 244,132	122,979 21,827 268,532
13 Fixed Charges	2,275,106	2,915,725	2,720,861
Total Expenditure	5,610,522	6,309,941	6,263,143
Special Fund ExpenditureFederal Fund Expenditure	5,079,781 530,741	5,817,096 492,845	5,703,833 559,310
Total Expenditure	5,610,522	6,309,941	6,263,143
Special Fund Income: R15301 Other Participation in Costs, Return of Prepaid Expenses	1,510,389 600,000 2,969,392 5,079,781	1,352,643 572,995 3,891,458 5,817,096	1,347,302 96,531 4,260,000 5,703,833
Federal Fund Income: 81.119 State Energy Program Special Projects	530,741	492,845	559,310

R30B00.00 UNIVERSITY SYSTEM OF MARYLAND

PROGRAM DESCRIPTION

The University System of Maryland (USM) was established July 1, 1988 under Subtitle 12-10 of the Education Article and is comprised of the former University of Maryland and the State Universities and Colleges. The USM's twelve institutions and two regional higher education centers along with its headquarters provide a continuum of education, research and public services.

MISSION

The University System of Maryland seeks to improve the quality of life for the people of Maryland by providing a comprehensive range of high quality, accessible, and affordable educational opportunities; engaging in research and creative scholarship that expand the boundaries of current knowledge; and providing knowledge-based programs and services that are responsive to the needs of the citizens of Maryland and the nation. The University System of Maryland fulfills its mission through the effective and efficient management of its resources and the focused missions and activities of each of its component institutions.

VISION

USM strives to be a pre-eminent system of public higher education, admired around the world for its leadership in promoting and supporting education at all levels, fostering the discovery and dissemination of knowledge for the benefit of the state and the nation, and instilling in all members of its community a respect for learning, diversity, and services to others.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

(taken from the Maryland Annotated Code, §10-209)

Goal 1. Create and maintain a well-educated citizenry $(\S 10-209(c)(5))$.

Objective 1.1 Increase the percent of USM graduates employed in Maryland to 65 percent or greater through survey year 2017.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total undergraduate enrollment at USM institutions	111,674	111,100	120,640 ¹	≥120,600
Output: Bachelor's degree recipients produced by USM institutions	21,887	22,605	23,047	≥23,100
	2008	2011	2014	2017
	Survey	Survey	Survey	Estimated
Outcome: Employment rate of USM graduates ²	Survey 93%	Survey 90%	Survey 91%	Estimated ≥ 90%

Objective 1.2 Maintain the number of students completing teacher training at USM institutions and available to be hired by Maryland public schools teacher at 1,700 or greater through fiscal year 2016.

Performance Measures	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Input: Number of students in teacher training programs				
(undergraduate and post baccalaureate)	6,159	5,836	5,725	5,700
Output: Number of students completing teaching training				
programs (undergraduate and post baccalaureate)	1,701	1,718	1,683	1,700
Quality: Percent of students who completed teacher training				
and passed Praxis II (undergraduate and post baccalaureate)	98%	98%	99%	98%

Fiscal year 2015 and beyond enrollment numbers include, for the first time, University of Maryland University College (UMUC) overseas enrollments that traditionally had been excluded from USM's stateside enrollment reporting. The change was made by UMUC in response to Federal Integrated Postsecondary Education Data System (IPEDS) reporting requirements.

² All data for this indicator are from the triennial Maryland Higher Education Commission (MHEC) Follow Up Survey of Graduates, which surveys alumni one year after graduation. The next survey is expected to be in fiscal year 2017.

R30B00.00 UNIVERSITY SYSTEM OF MARYLAND (Continued)

Objective 1.3 Address the State's need for more graduates in STEM fields (science, technology, engineering, and mathematics—areas that are key to success in the knowledge economy) by increasing the number of graduates produced in these fields.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of students enrolled in STEM programs ¹	37,136	38,405	39,300	≥40,000
Output: Number of graduates of STEM programs ¹	6,662	7,714	8,216	≥8,100

Objective 1.4 Maintain the total number of nursing graduates, baccalaureate through doctorate, produced annually by USM nursing programs at 1,200 or greater through fiscal year 2016.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of undergraduate students enrolled in nursing programs	2,813	3,028	3,160	3,218
Number of graduate students enrolled in nursing programs	1,390	1,368	1,285	1,233
Output: Number of graduates of nursing programs at baccalaureate leve		830	816	832
Number of graduates of nursing programs at master's or doctorate leve	1 441 ²	419	440	440
Total number of nursing program graduates (bachelor's through				
doctorate)	$1,179^2$	1,249	1,256	1,272
Quality: Percent of nursing program graduates passing the licensure				
examination	$88\%^{3}$	NA^3	88%	88%

Goal 2. Promote economic development $(\S10-209(c)(5))$

Objective 2.1 Increase the proportion of State residents who have a bachelor's degree.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total undergraduate enrollment at USM institutions	111,674	111,100	120,640 ⁴	≥120,600
Output: Total number bachelor's degree recipients produced by				
USM institutions	21,887	22,605	23,047	≥23,100
Outcome: Percent of State residents who have a bachelor's degree ⁵	36.9%	37.4%	37.5%	≥ 37.5%

Objective 2.2 Maintain the ratio of median annual salary of USM graduates to the median annual salary of civilian work force with a bachelor's degree at .88 or greater through 2017.

	2008	2011	2014	2017
Performance Measure	Survey	Survey	Survey	Estimated
Output: Median salary of USM graduates ⁶	\$38,120	\$37,778	\$44,342	≥ \$46,000
Outcome: Ratio of median salary of USM graduates to median				
salary of U.S. civilian work force with a bachelor's degree ⁶	0.93	0.79	0.88	≥ 0.88

STEM includes bachelor, master, or doctoral programs in biological sciences, computer and information sciences, engineering, mathematics, physical sciences, and natural sciences programs.

²Fiscal year 2013 number reported last year has been corrected to align with the correct fiscal year time frame.

³Fiscal year 2013 was updated in fiscal year 2014 to reflect the final, updated numbers for the July 1, 2012-June 30, 2013 time period. See www.mbon.org/education/nclex rn stats fy13.pdf. Data for fiscal year 2014 have not yet been released.

⁴Fiscal year 2015 and beyond enrollment numbers include UMUC enrollments in online courses that traditionally had been excluded from USM's stateside enrollment reporting. The change was made by UMUC in response to Federal IPEDS reporting requirements.

⁵Percent of Maryland residents age 25 and over who have completed at least a bachelor's degree is derived from the U.S. Bureau of the Census American Community Survey (ACS). Data are the most recent estimates available for the reported fiscal year: 2014 equals 2013. (http://factfinder2.census.gov/faces/tableservices/jsf/pages/productview.xhtml?pid=ACS_13_1YR_CP02&prodType=table.)

⁶USM alumni salary data are self-reported and taken from the triennial MHEC Follow Up Survey of Graduates. The next survey will be in 2017. Data represent the median salary earned by USM graduates one year after graduation. National median salary data taken from U.S. Census Bureau Current Population Survey. (https://www.census.gov/hhes/www/cpstables/032014/perinc/pinc03_000.htm) and represent the median annual earnings of all people in the U.S. age 25 years and older who have a bachelor's degree.

R30B00.00 UNIVERSITY SYSTEM OF MARYLAND (Continued)

Objective 2.3 Through 2016 maintain the number of new start-up companies formed annually as a result of technology developed by USM research institutions at 8 or greater.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: New start-up companies formed by USM institutions (annual) 14	8	≥ 8	≥8

Goal 3. Increase access for economically disadvantaged and minority students. $(\S10-209(c)(6))$

Objective 3.1 Through 2016 the percentage of economically disadvantaged students attending USM institutions will be at least 40 percent.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percentage of economically disadvantaged students				
attending USM institutions (undergraduate only) ²	49%	51%	≥ 50%	≥50%

Objective 3.2 Maintain the percentage of minority undergraduate students at 40 percent or greater through 2016.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percentage of minority undergraduate students enrolled in				
USM institutions	43%	44%	45%	≥ 45%

Objective 3.3 Increase the percentage of African-American undergraduate students to 27 percent or greater by fiscal year 2016.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percentage of African-American undergraduate				
students enrolled in USM institutions	26%	26%	26%	≥27 %

Objective 3.4 Maintain the second-year retention rate of minority students, system-wide, at 84 percent or greater, and maintain the second-year retention rate of African-American students, system-wide, at 80 percent or greater, through fiscal year 2016.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Second-year retention rate of minority students ³	84%	84%	≥86%	≥84%
Second-year retention rate of African-American students ³	80%	80%	≥ 82%	≥80 %

Objective 3.5 Increase the six-year graduation rate of minority students, system-wide, to at least 55 percent, and increase the six-year graduation rate of African-American students, system-wide, to at least 48 percent by fiscal year 2016.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Six-year graduation rate of minority students ³	55%	57%	≥56%	≥56%
Six-year graduation rate of African-American students ³	47%	48%	≥48%	≥48%

¹Per data reported to the USM Association of University Technology Managers (AUTM). Actuals reflect most recent AUTM data. Thus, 2014 actual reflects data contained in the 2012 AUTM report; 2013 data reflect data contained in the 2011 AUTM report, etc.

²Bowie State University (BSU) does not report this measure so the percentages have been adjusted to take BSU out of the denominator when calculating for USM.

³All second-year retention and six-year graduation rates represent first-time, full-time students only, per the Federal IPEDS reporting requirements.

R30B00.00 UNIVERSITY SYSTEM OF MARYLAND (Continued)

Goal 4. Achieve and sustain national eminence in providing quality education, research and public service (§10-209(b))

Objective 4.1 Increase the retention rate of USM undergraduates, system-wide, to at least 87 percent by fiscal year 2016.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Second-year retention rate for USM undergraduates ¹	86%	86%	87%	87%

Objective 4.2 Increase the graduation rate of USM undergraduates, system-wide, to at least 68 percent by fiscal year 2016.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Six-year graduation rate for USM undergraduates ¹	66%	67%	67%	68%

Objective 4.3 Increase the prestigious awards and national academy memberships held by USM faculty to 75 or more by 2016.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of prestigious awards or national academy				
memberships held by USM faculty ²	75	69	70	≥ 75

Objective 4.4 Increase the level of student satisfaction with education received for employment to 90 percent or greater by the 2017 survey year.

	2008	2011	2014	2017
Performance Measure	Survey	Survey	Survey	Estimated
Quality: Percentage of students satisfied with education received				
for employment (undergraduate level only) ³	89%	88%	87%	≥ 90%

Objective 4.5 Maintain the level of student satisfaction with education received for graduate/professional school at 98 percent or greater through the 2017 survey year.

	2008	2011	2014	2017
Performance Measure	Survey	Survey	Survey	Estimated
Quality: Percentage of students satisfied with education received for				
graduate/professional school (undergraduate level only) ³	99%	98%	98%	≥ 98%

All second-year retention and six-year graduation rates represent first-time, full-time students only, per the Federal IPEDS reporting requirements.

²Awards included in the indicator are Fulbright Scholarships, National Endowment for the Humanities Fellowships, Guggenheim Fellowships, National Science Foundation CAREER/Presidential Young Investigator Awards, and Sloan Foundation Fellowships. National academy memberships included in the total are the following: the Institute of Medicine, the American Academy of Arts and Sciences, the National Academy of Education, the National Academy of Engineering, and the National Academy of Science.

³All data for this indicator are from the triennial MHEC Follow Up Survey of Graduates. The next survey is expected to be in fiscal year 2017.

SUMMARY OF UNIVERSITY SYSTEM OF MARYLAND

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	23,309.80	23,531.06	23,531.06
Total Number of Contractual Positions	5,876.89	5,272.49	5,320.61
Salaries, Wages and Fringe Benefits	2,824,987,820 118,754,093 1,845,729,758	2,961,176,853 120,710,484 1,956,563,904	3,088,456,885 121,400,119 1,987,803,462
Beginning Balance (CUF)	867,060,178 -31,000,000	881,084,712	900,779,918
Revised Beginning Balance (CUF)	836,060,178	881,084,712	900,779,918
Current Unrestricted Revenue			
Tuition and Fees	1,438,134,103 1,070,085,580 64,197,629 123,973,113 43,550,593 15,564,028	1,466,822,628 1,189,949,592 53,812,939 119,912,189 46,248,120 14,675,315	1,510,376,632 1,258,747,891 56,605,028 119,746,914 46,173,120 14,850,415
Sales and Services of Educational Activities	214,412,578 609,343,036 83,343,188 -45,024,534	224,886,085 633,254,838 83,234,330 -19,695,206	236,092,227 653,106,739 82,505,381 -23,690,468
Total Unrestricted Revenue	3,617,579,314	3,813,100,830	3,954,513,879
Current Restricted Revenue			
Federal Grants and Contracts Private Gifts, Grants and Contracts State and Local Grants and Contracts State Special Funds (Restricted). Sales and Services of Educational Activities. Endowment Income Other Sources Total Restricted Revenue Total Revenue.	667,884,801 173,964,186 180,572,726 7,679,195 138,977,577 2,535,875 277,997 1,171,892,357	703,819,874 179,971,651 185,345,697 8,076,992 144,754,474 3,358,996 22,727 1,225,350,411 5,038,451,241	714,555,077 181,606,587 187,232,020 8,161,493 148,209,687 3,358,996 22,727 1,243,146,587 5,197,660,466
Ending Fund Balance (CUF)	881,084,712	900,779,918	924,470,386

INSTRUCTION

This program includes expenditures for all formally organized activities that are part of an institution's instruction program carried out during the academic year. The program also includes special sessions offered during the summer and other periods not common to the institution's regular term.

RESEARCH

This program includes expenditures for the implementation of all separately sponsored projects. These research projects, financed by Federal agencies and private foundations, are limited to the specific functions for which funds were granted.

PUBLIC SERVICE

This program includes expenditures for activities that are established primarily to provide non-instructional services beneficial to individuals and groups external to the institution.

ACADEMIC SUPPORT

This program includes funds expended primarily to provide support services for the institution's instruction program. The program includes libraries, museums, educational media services, academic computing support and academic administration.

STUDENT SERVICES

This program includes expenditures for offices of admissions and registrar and those activities whose primary purpose is to contribute to student emotional and physical well-being as well as intellectual, cultural and social development. It includes counseling, career guidance, financial aid administration, student admissions, student records and student health services.

INSTITUTIONAL SUPPORT

This program provides for expenditures for executive management, fiscal operations, general administration, logistical services, administrative computing support, public relations, and public safety.

OPERATION AND MAINTENANCE OF PLANT

This program includes expenditures for the operation and maintenance of the physical plant for State-supported programs. Included in this program are physical plant administration, building maintenance, custodial services, utilities, landscape and grounds maintenance, and major repairs and renovations.

AUXILIARY ENTERPRISES

The auxiliary enterprises activity is a self-supporting entity which provides goods and services to students, faculty and staff. Included in these services are residence halls, food services, college stores, and intercollegiate athletics, as well as support services directly related to these activities.

SCHOLARSHIPS AND FELLOWSHIPS

This category includes expenditures for scholarships and fellowships from restricted or unrestricted current funds, in the form of grants to students, resulting from selection by the institution or from an entitlement program. Scholarships include grants-in-aid, trainee stipends, and prizes to undergraduate students. Fellowships include grants-in-aid and trainee stipends to graduate students.

HOSPITALS

This category includes all expenditures associated with patient care, including nursing, professional services and administration.

R30B21.00 UNIVERSITY OF MARYLAND, BALTIMORE

PROGRAM DESCRIPTION

The University of Maryland, Baltimore (UMB) comprises six professional schools and an inter-disciplinary graduate school that educates students, conducts research, and provides clinical services in dentistry, law, medicine, nursing, pharmacy, and social work.

MISSION

The University of Maryland, Baltimore is the State's public academic health and law university devoted to professional and graduate education, research, patient care, and public service. Using state-of-the-art technological support, UMB educates leaders in health care delivery, biomedical science, social services and law. By conducting internationally recognized research to cure disease and to improve the health, social functioning and just treatment of the people we serve, the campus fosters economic development in the State. UMB is committed to ensuring that the knowledge it generates provides maximum benefit to society, directly enhancing the community.

VISION

The University of Maryland, Baltimore is the State's public academic health and law university dedicated to excellence in professional and graduate education, research, public service and patient care. We educate leaders in health care delivery, biomedical science, social services and law. We carry out internationally recognized research to cure disease and improve the health, social functioning and treatment of the people we serve. We are committed to ensuring that the knowledge we generate provides maximum benefit to society.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Evolve and maintain competitive edge as a center of excellence in the life and health sciences, law and social work and as a campus of professionals committed to addressing complex social issues at local, State, and international levels.

Objective 1.1 By fiscal year 2015, demonstrate the quality and preeminence of all UMB professional schools by achieving Top 10 status among public schools.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: National Ranking – National Institutes of Health total awards				
to dental schools ¹	5	3	3	3
National Ranking - National Institutes of Health total awards to				
public Schools of Medicine ¹	13	12	12	12
National Ranking (US News & World Report)				
School of Law (highest ranked specialty) ²	4 th	1^{st}	2^{nd}	2 nd
School of Law (specialty programs ranked in top 10) ²	3	2	3	3
School of Nursing (M.S. Program) ³	11 th	11 th	10^{th}	$10^{\rm th}$
School of Nursing (highest ranked specialty) ³	3^{rd}	3^{rd}	$3^{\rm rd}$	3^{rd}
School of Nursing (specialty programs ranked in top 10) ³	5	5	5	5
School of Pharmacy ⁴	17 th	17 th	10 th	10^{th}
School of Social Work ⁴	16 th	16^{th}	16^{th}	10^{th}

Objective 1.2 By fiscal year 2015, increase nationally recognized memberships and awards to UMB faculty to 16.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of nationally recognized memberships and awards ⁵	13	5	16	16

¹ Fiscal year 2013 ranking was updated to reflect final actual values. Fiscal year 2014 ranking is an estimate.

² Rankings for Law were updated for 2014 and each previous year.

³ Rankings for nursing MS program and nursing specialties were not updated for 2014. 2011 rankings are used for 2013 and 2014.

⁴ Pharmacy and Social Work program rankings were not updated for 2014. 2012 ranking is used for 2013 and 2014.

⁵ Rankings for fiscal year 2013 have been updated based on recently-released 2012 report. Data are not yet available for fiscal year 2014.

R30B21.00 UNIVERSITY OF MARYLAND, BALTIMORE (Continued)

Objective 1.3 By fiscal year 2015, increase scholarly productivity by increasing scholarly publications and activities per full-time faculty member to 7.5.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of scholarly publications and activities per				
full-time faculty	7.4	7.1	7.5	7.5

Goal 2. Conduct recognized research and scholarship in the life and health sciences, law and social work that fosters social and economic development.

Objective 2.1 By fiscal year 2015, increase extramural funding for research, service and training projects to \$530 million.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Grant/contract awards (millions)	\$479	\$499	\$519	\$535

Objective 2.2 By fiscal year 2015, produce and protect intellectual property, retain copyright, and transfer university technologies at a level appropriate to budgeted resources by maintaining the number of U.S. patents issued and the number of licenses or options executed annually at 100 percent of 2009 levels (which was 21 for both measures).

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of U.S. patents issued per year	25	27	18	18
Number of licenses or options executed per year	23	30	28	32
Cumulative number of active licenses or options	153	157	168	178

Goal 3. Recruit outstanding students, increase access for disadvantaged students, provide excellent graduate and professional education, and graduate well-trained professionals who will be leaders in their fields and in the development of public policy.

Objective 3.1 By fiscal year 2015, increase the number of master's and doctorate nursing graduates, Pharmacy graduates, and Dental graduates by 10 percent on average, compared to the 2009 level of 524.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Nursing (MS, DNP and PhD) Graduates	339	303	324	293
Pharmacy (PharmD) Graduates	163	153	164	152
Dental (DDS) Graduates	127	128	122	125

Objective 3.2 By fiscal year 2015, maintain support for financial aid scholarships and grants at the 2009 level of \$22.6 million.

	2013	2014	2015	2016
Performance Measures	Actual	Estimated	Estimated	Estimated
Input: Scholarships, grants, and assistantships (millions)	$$25^6$	\$23	\$23	\$23

Objective 3.3 By fiscal year 2014, maintain high rates of graduate employment and educational satisfaction compared to 2008 levels.

	2008	2011	2014	2017
Performance Measures	Survey	Survey	Survey	Estimated
Outcome: Employment rate of graduates	95%	94%	93%	95%
Quality: Graduates' satisfaction with education (Nursing)	92%	84%	90%	92%

⁶ Data for fiscal year 2013 have been updated to reflect actual values.

III — 126

R30B21.00 UNIVERSITY OF MARYLAND, BALTIMORE (Continued)

Goal 4. Encourage, support and reward faculty entrepreneurship and increase fundraising and philanthropic support.

Objective 4.1 By fiscal year 2015, attain the capital campaign goal of \$80 million per year and increase university endowment (all sources) to \$310 million.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Campaign giving, annual (millions)	\$114	\$71	\$80	\$85
Endowment, annual (millions)	\$291	\$341	\$310	7

Objective 4.2 By fiscal year 2015, increase the number of grant applications and the average grant award from Federal and other sources supporting traditional research and technology transfer to 2,900.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of grant applications	2,667	2,740	2,850	2,940
Outcome: Average grant award	\$197,053	\$182,029	\$200,000	\$200,000

Goal 5. Provide public service to citizens in all sectors and geographic regions of Maryland and provide outstanding clinical care appropriate to mission.

Objective 5.1 By fiscal year 2015, maintain the number of days faculty spend in public service with Maryland's governments, businesses, schools, and communities at 10 days per full-time faculty member, and maintain a level of charity patient care at 2009 levels of 3,107 days.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of days in public service per full-time faculty member	9.3	10.1	10.0	10.0
Days of charity patient care provided by clinical medical faculty	2,894	2,909	2,981	3,032

Goal 6. Increase efficiency, effectiveness and accountability, and respond creatively to fiscal pressures, both those that are unique to academic health centers and those affecting higher education generally.

Objective 6.1 From fiscal year 2009 through fiscal year 2015, attain annual cost savings of at least 3 percent of the total budget based on enhanced efficiency and effectiveness.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Efficiency: Annual cost savings as a percentage of actual budget	2.3%	2.0%	3.0%	3.0%

Objective 6.2 By fiscal year 2015, achieve a completion rate of annual action items in the campus Strategic Information Technology (IT) Plan of at least 95 percent.

Performance Measures Outcome: Percent of annual IT plan completed	2013 Actual ⁷	2014 Actual ⁷	2015 Estimated 95%	2016 Estimated 95%
USM Core Indicators				
	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total enrollment (undergraduates)	728	746	792	801
Percent minority of all undergraduates	38%	39%	7	7
Percent African-American of all undergraduates	15%	14%	7	7
Applicants to undergraduate nursing programs	741	827	700	700
Qualified applicants to undergraduate nursing programs				
denied admission	37	82	30	30

⁷ Data not available.

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R30B21.00

SUMMARY OF UNIVERSITY OF MARYLAND, BALTIMORE

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	4,880.88	4,892.64	4,892.64
Total Number of Contractual Positions	293.47	293.34	283.16
Salaries, Wages and Fringe Benefits	721,494,315	741,466,892	761,653,917
Technical and Special Fees	1,250,398	1,111,584	1,273,584
Operating Expenses	295,913,376	330,623,819	327,076,625
Peginning Polones (CHE)	120 161 707	145 229 007	147 507 209
Beginning Balance (CUF)	139,161,797 -5,453,839	145,228,007	147,507,308
	-3,433,639		
Revised Beginning Balance (CUF)	133,707,958	145,228,007	147,507,308
Current Unrestricted Revenue			
Tuition and Fees	116,721,059	119,524,902	119,870,873
State General Funds	185,610,318	206,134,276	216,977,036
Higher Education Investment Fund	11,058,107	9,310,177	9,786,968
Federal Grants and Contracts	47,249,239	43,740,819	43,740,819
Private Gifts, Grants and Contracts	15,075,367	15,599,381	15,599,381
State and Local Grants and Contracts	6,075,699	4,659,800	4,659,800
Sales and Services of Educational Activities	145,515,046	158,216,485	159,763,369
Sales and Services of Auxiliary Enterprises	31,016,118	28,800,908	29,843,650
Other Sources	5,099,665	6,943,386	6,943,386
Transfer (to)/from Fund Balance	-11,520,049	-2,279,301	-3,187,831
Total Unrestricted Revenue	551,900,569	590,650,833	603,997,451
Current Restricted Revenue			
Federal Grants and Contracts	168,238,209	174,632,410	174,632,410
Private Gifts, Grants and Contracts	83,271,802	84,790,398	84,790,398
State and Local Grants and Contracts	73,790,628	75,097,184	75,097,184
Sales and Services of Educational Activities	138,977,577	144,754,474	148,209,687
Endowment Income	2,479,304	3,276,996	3,276,996
Total Restricted Revenue	466,757,520	482,551,462	486,006,675
Total Revenue	1,018,658,089	1,073,202,295	1,090,004,126
Ending Balance (CUF)	145,228,007	147,507,308	150,695,139

Institutional Profile: UMB				
	2013	2014	2015	2016
	Actual	Actual	Estimated	Estimated
Mandatory Tuition and Fees (\$):				
Residents: Full-Time (per year)				
Dentistry (D.D.S.)	28.023	29,327	31,566	35,479
Dentistry (Postgraduate)	26,001	27,212	29,279	32,859
Law JD Full time	26,093	27,174	28,657	30,159
Law JD Part Time	19,958	20,791	22,000	23,157
Law LLM Full Time	26,093	27,174	26,083	26,238
Medicine (M.D.)	29,883	31,355	32,835	34,481
Medicine—Genetic Counseling	15,989	16,629	17,373	18.247
e	,	, -	,	14,325
Allied Health (Med/Res Tech Certificate)	12,470	13,072	13,638	- ,
Pharmacy (Pharm-D)	20,353	21,346	22,514	23,541
Social Work (Masters)	12,929	13,448	14,030	14,651
Undergraduate:	0.405	0.740	0.050	0.400
Allied Health (Med/Res Tech)	8,487	8,742	8,952	9,400
Dental Hygiene	6,371	6,562	6,706	7,041
Nursing	9,173	9,448	9,680	10,082
Residents: Part-Time (per credit)				
Graduate-Masters	551	572	606	632
Graduate-PhD	459	476	495	516
Law JD	769	1,099	1,167	1,228
Law LLM			958	962
Law Masters of Science at Collage Park				750
Allied Health (Graduate Med/Res Tech)	554	580	620	651
Physical Therapy (Doctorate)	498	517	549	573
Public Health-Masters	646	671	711	740
Undergraduate		•,-		,
Dental Hygiene	329	338	348	365
Allied Health (Med/Res Tech)	328	338	348	365
Nursing	328	338	348	365
Nursing-Masters CNL	540	561	595	631
Nursing-Masters Other	582	604	641	680
Nursing-PhD and DNP	601	624	662	690
Pharm D.	728	763	808	845
Social Work-Masters	556	703 577	611	640
Social Work-PhD.	463	480	495	517
Social Work-Fill)	403	460	493	317
Non-Residents: Full-Time (per year)			<. aa.	
Dentistry (D.D.S.)	59,224	60,204	61,331	64,399
Dentistry (Postgraduate)	46,629	47,411	48,296	50,712
Law JD Full Time	37,710	39,256	41,464	43,639
Law JD Part Time	28,671	29,852	31,604	33,246
Law LLM Full Time	37,710	39,256	26,803	26,238
Medicine (M.D.)	53,532	56,186	58,907	59,593
Medicine—Genetic Counseling	25,419	26,436	27,671	28,933
Allied Health (Med/Res Tech Certificate)	23,867	25,039	26,203	26,563
Pharmacy (Pharm-D)	36,052	37,154	38,574	39,962
Social Work (Masters)	26,345	27,401	28,680	29,726
Undergraduate:				
Allied Health (Med/Res Tech)	21,105	21,950	22,963	23,287
Dental Hygiene	23,816	24,751	25,901	27,203
Nursing	28,687	29,821	31,210	32,474
-	•			•

Institutional Profile: UMB				
	2013	2014	2015	2016
N. D. H. D. (M. C. 150)	Actual	Actual	Estimated	Estimated
Non-Residents: Part-Time (per credit)	004	4.000		4 400
Graduate-Masters	991	1,030	1,087	1,132
Graduate-PhD	809	840	868	904
Law JD	1,259	1,603	1,702	1,790
Law LLM			958	962
Law Masters of Science at College Park				750
Allied Health (Graduate Med/Res Tech)	977	1,025	1,087	1,101
Physical Therapy (Doctorate)	865	899	950	990
Public Health-Prior to Fall 2013	994	1,033	1,091	1,136
Public Health-After Fall 2013		1,188	1,193	1,311
Undergraduate				
Dental Hygiene	697	725	768	809
Allied Health (Med/Res Tech)	697	725	768	779
Nursing	697	725	768	801
Nursing-Masters CNL	1,044	1,085	1,146	1,215
Nursing-Masters Other	1,074	1,116	1,178	1,249
Nursing-PhD and DNP	1,074	1,116	1,178	1,249
Pharm D	1,172	1,207	1,274	1,320
Social Work - Masters	1,000	1,039	1,096	1,142
Social Work - PhD	816	848	868	905
*Room Charge (1-BR Apt. per month)	1,052	1,101	1,101	1,101
State Appropriation per FTES	28,593	30,558	34,411	36,516
State % Non-Auxiliary, Unrestricted	36	38	38	39

^{*} Students are charged by the week for housing because the length of the school year varies in each school

^{**} Rates apply to Pascault Row apartments

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
Total Full-Time Student Headcount	6,368	6,284	6,182	6,131
% Resident	74	75	75	75
% Undergraduate	11	12	13	13
% Receiving Financial Aid	82	82	82	82
% Other Race	36	37	37	37
% Full Time	80	80	80	80
Full-Time Teaching Faculty Headcount	567	550	550	550
% Tenured	69	71	71	71
% Terminal Degree	88	88	88	88
Total Credit Hours	166,595	164,118	160,065	158,954
% Undergraduate	12	12	13	13
Full-Time Equivalent (FTE) Students	6.518	6,436	6,261	6,210
Full-Time Equivalent (FTE) Faculty	728	743	722	721
% Part-Time	6.0	6.1	6.1	6
FTE Student/FTE Faculty Ratio	9.0	8.7	8.7	8.6
Research Grant Awards Received	2,112	2,366	2,466	2,566
Dollar Value (millions)	479	499	519	535
Number Campus Buildings	68	68	68	68
Gross Square Feet Total	6.475.994	6,477,594	6,477,594	6,477,594
% Non-Auxiliary	61.70	62.25	62.25	62

Degree Information (Academic Year 2013-2014):

Total Number Programs: 49 Total Awarded: 2,051

% Bachelor: 16 % Master: 38

% Doctorate: 4

% Professional: 39

% Certificate: 2

Most Awarded Degrees by Discipline:

Most Awarded Degrees by Discipline.	Bachelor	Master	Doctorate	Professional	Total
Dentistry	32	14	1	128	175
Law		5		300	305
Medicine		54	42	165	261
Nursing	287	286	5	12	590
Pharmacy		9	10	153	172
Social Work		413	5		418
Allied Health	18	4		54	76

^{*} Note: Due to the change in federal degree category designations, the Doctor of Physical Therapy (DPT), Doctor of Science in Physical Therapy (DScPT), and the Doctor of Nursing Practice (DNP) degrees, previously reported under the category of "Doctorate" are now reported under the category of "Professional".

R30B21.01 INSTRUCTION—UNIVERSITY OF MARYLAND, BALTIMORE

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	1,209.40	1,185.34	1,185.34
Number of Contractual Positions	87.55	65.27	62.91
01 Salaries, Wages and Fringe Benefits	176,467,298	181,101,605	184,042,907
02 Technical and Special Fees	864,979	856,890	856,890
03 Communication 04 Travel	1,706,693 2,242,567 82,424 30,389,328 4,749,224 137,030 636,454 2,781,848 1,884,072 44,609,640	1,714,814 1,621,621 55,178 27,932,005 9,262,241 39,759 1,022,539 2,740,660 1,558,133 45,946,950	1,714,814 2,121,621 85,178 30,941,010 5,032,241 39,759 1,022,539 3,040,660 1,956,409
Total Expenditure	221,941,917	227,905,445	230,854,028
Unrestricted Fund Expenditure	194,400,810 27,541,107	200,708,141 27,197,304	203,656,724 27,197,304
Total Expenditure	221,941,917	227,905,445	230,854,028

R30B21.02 RESEARCH—UNIVERSITY OF MARYLAND, BALTIMORE

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	1,525.70	1,474.17	1,474.17
Number of Contractual Positions	137.45	139.48	133.90
01 Salaries, Wages and Fringe Benefits	215,188,745	214,894,303	221,228,818
02 Technical and Special Fees	319,167	190,671	340,671
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions	1,628,189 5,684,387 474,079 515,361 99,030,063 27,478,681 808,049 4,945,216 2,042,903 4,310,382	1,639,188 6,360,400 537,314 578,774 109,109,614 29,499,448 359,125 5,791,955 2,025,327 3,943,079	1,639,188 6,210,400 512,314 553,774 104,569,999 29,499,448 359,125 5,791,955 2,025,327 3,943,079
13 Fixed Charges	5,000,000	10,000,000	10,000,000
Total Operating Expenses	151,917,310	169,844,224	165,104,609
Total Expenditure	367,425,222	384,929,198	386,674,098
Unrestricted Fund Expenditure	80,133,931 287,291,291	89,182,355 295,746,843	90,927,255 295,746,843
Total Expenditure	367,425,222	384,929,198	386,674,098

R30B21.03 PUBLIC SERVICE—UNIVERSITY OF MARYLAND, BALTIMORE

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	72.57	71.78	71.78
Number of Contractual Positions	1.30	3.61	1.92
01 Salaries, Wages and Fringe Benefits	8,898,926	9,217,004	9,350,889
03 Communication 04 Travel	36,032 16,000 283,028 39,960 770,201 12,275	10,448 11,911 345,568 3,264 760,835 3,301	35,448 15,911 208,722 38,264 768,835 3,301
Total Operating Expenses	1,157,496	1,135,327	1,070,481
Total Expenditure	10,056,422	10,352,331	10,421,370
Unrestricted Fund Expenditure	3,599,211 6,457,211	3,736,258 6,616,073	3,805,297 6,616,073
Total Expenditure	10,056,422	10,352,331	10,421,370

R30B21.04 ACADEMIC SUPPORT—UNIVERSITY OF MARYLAND, BALTIMORE

•	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	449.23	455.35	455.35
Number of Contractual Positions	12.14	14.22	17.99
01 Salaries, Wages and Fringe Benefits	50,792,691	52,493,498	54,484,424
02 Technical and Special Fees	14,600	15,910	15,910
03 Communication	583,014 400,854 78 1,449	623,910 338,897	623,910 338,897
08 Contractual Services	718,962 -1,223,056 419,610 3,817,454 124,806 892,805	411,208 -1,668,178 471,849 3,733,132 132,578 1,152,724	301,178 -2,216,818 471,849 3,733,132 132,578 1,152,724
Total Operating Expenses Total Expenditure	5,735,976 56,543,267	5,196,120 57,705,528	4,537,450 59,037,784
Unrestricted Fund Expenditure	56,332,981 210,286	57,498,022 207,506	58,830,278 207,506
Total Expenditure	56,543,267	57,705,528	59,037,784

R30B21.05 STUDENT SERVICES—UNIVERSITY OF MARYLAND, BALTIMORE

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	34.92	36.80	36.80
Number of Contractual Positions	3.01	1.97	2.04
01 Salaries, Wages and Fringe Benefits	3,386,729	3,637,804	3,757,404
02 Technical and Special Fees	11,525	115	12,115
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 12 Grants, Subsidies and Contributions 13 Fixed Charges	46,677 38,179 102,875 92,998 41,012 102,680	46,913 28,047 424,039 50,226 48,766 12,538	46,913 40,047 256,593 95,226 43,766 112,538
Total Operating Expenses	424,421	610,529	595,083
Total Expenditure	3,822,675	4,248,448	4,364,602
Unrestricted Fund Expenditure	3,822,675	4,248,448	4,364,602

R30B21.06 INSTITUTIONAL SUPPORT—UNIVERSITY OF MARYLAND, BALTIMORE

2014 Actual	2015 Appropriation	2016 Allowance
586.07	621.79	621.79
15.37	15.15	14.35
62,570,231	67,991,427	70,251,856
-1,275	4,060	4,060
1,658,647 354,960 231,855 -5,405,443 -1,238,815 160,498 122,902 238,430 2,819,976	1,819,619 386,631 264,594 4,899,359 -698,665 115,674 97,929 484,324 2,897,998	1,819,590 386,631 263,469 5,285,903 -788,424 115,674 97,929 484,324 2,884,046
-1,056,990	10,267,463	10,549,142
61,511,966	78,262,950	80,805,058
61,511,966	78,262,950	80,805,058
	Actual 586.07 15.37 62,570,231 -1,275 1,658,647 354,960 231,855 -5,405,443 -1,238,815 160,498 122,902 238,430 2,819,976 -1,056,990 61,511,966	Actual Appropriation 586.07 621.79 15.37 15.15 62,570,231 67,991,427 -1,275 4,060 1,658,647 1,819,619 354,960 386,631 231,855 264,594 -5,405,443 4,899,359 -1,238,815 -698,665 160,498 115,674 122,902 97,929 238,430 484,324 2,819,976 2,897,998 -1,056,990 10,267,463 61,511,966 78,262,950

R30B21.07 OPERATION AND MAINTENANCE OF PLANT—UNIVERSITY OF MARYLAND, BALTIMORE

Appropriation Statement:

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	344.50	381.73	381.73
Number of Contractual Positions	.99	9.21	8.12
01 Salaries, Wages and Fringe Benefits	23,318,938	24,743,857	26,160,789
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges 14 Land and Structures	222,843 53,985 21,156,365 47,753 1,682,584 2,412,433 106,347 142,783 12,530,289 4,969,809	195,196 28,035 19,473,176 21,687 5,377,850 2,570,369 461,203 86,382 12,922,151 6,125,661	225,196 58,035 21,412,840 51,687 3,209,010 2,650,369 461,203 156,382 13,483,903 7,333,358
Total Operating Expenses	43,325,191	47,261,710	49,041,983
Total Expenditure	66,644,129	72,005,567	75,202,772
Unrestricted Fund Expenditure	66,644,129	72,005,567	75,202,772

R30B21.08 AUXILIARY ENTERPRISES—UNIVERSITY OF MARYLAND, BALTIMORE

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	65.34	67.76	67.76
Number of Contractual Positions	5.46	13.87	14.50
01 Salaries, Wages and Fringe Benefits	5,562,662	5,997,844	6,278,174
02 Technical and Special Fees	37,202	39,438	39,438
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions	167,209 32,385 1,344,838 1,151,026 12,419,288 3,063,669 89,318 165,470 14,630	179,708 35,266 1,374,968 1,176,096 9,608,277 2,899,272 260,000 42,500 15,100	179,708 35,266 1,381,968 1,176,096 9,514,021 2,917,272 235,000 42,500 15,100
13 Fixed Charges	6,199,012	6,216,386	6,216,386
Total Operating Expenses	24,646,845	21,807,573	21,713,317
Total Expenditure	30,246,709	27,844,855	28,030,929
Unrestricted Fund Expenditure	30,246,709	27,844,855	28,030,929

R30B21.17 SCHOLARSHIPS AND FELLOWSHIPS—UNIVERSITY OF MARYLAND, BALTIMORE

Appropriation Statement:

Allowance
21,287,918
21,287,918
21,287,918
14,086,347 7,201,571
21,287,918

R30B21.18 HOSPITALS—UNIVERSITY OF MARYLAND, BALTIMORE

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	593.15	597.92	597.92
Number of Contractual Positions	30.20	30.56	27.43
01 Salaries, Wages and Fringe Benefits	175,308,095	181,389,550	186,098,656
02 Technical and Special Fees	4,200	4,500	4,500
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 12 Grants, Subsidies and Contributions 13 Fixed Charges	60,930 46,757 5,223,354 740,578 8,157 1,167,609	63,750 51,353 5,896,043 795,820 15,325 1,185,984	63,750 51,353 5,110,179 795,820 15,325 1,185,984
Total Operating Expenses Total Expenditure	7,247,385	8,008,275 189,402,325	7,222,411
Unrestricted Fund Expenditure	43,582,103 138,977,577	43,820,160 145,582,165	44,288,189 149,037,378
Total Expenditure	182,559,680	189,402,325	193,325,567

R30B22.00 UNIVERSITY OF MARYLAND, COLLEGE PARK

PROGRAM DESCRIPTION

The University of Maryland, College Park (UMCP), a comprehensive public research university, is the flagship institution of USM and Maryland's 1862 land-grant institution. UMCP offers baccalaureate, master's and doctoral programs in the liberal arts and sciences, social sciences, the arts, and selected professional fields. UMCP also serves the State's agricultural, industrial, and commercial communities, as well as school systems, governmental agencies, and citizens.

MISSION

As the State's premier public research university, its original land grant institution, and the legislatively mandated flagship institution of USM, the University of Maryland, College Park serves the citizens of the State through three broad mission areas of research, teaching, and outreach. The University is the State's primary center for graduate study and research, and it is responsible for advancing knowledge through research, providing highest quality undergraduate instruction across a broad spectrum of academic disciplines, and contributing to the economic development of the State.

VISION

The University of Maryland, College Park serves the citizens of the State by joining the ranks of the nation's premier public research universities and is nationally and internationally recognized for the quality of its faculty and students, for its outstanding academic programs in key research areas across the disciplines, for programs in the arts that are a national model of excellence and community involvement, and for outreach and service that are a key resource for the well-being of the citizens of the State. It provides the highest quality undergraduate education, noted for a breadth and depth that are the hallmark of first-rate research universities, and its many special programs attract and graduate students of the highest academic caliber from every ethnic and racial group.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Provide the citizens of Maryland with a public research university whose programs and faculty are nationally and internationally recognized for excellence in research and the advancement of knowledge.

Objective 1.1 Increase the number of UMCP's graduate colleges, programs, or specialty areas ranked in the top 25 nationally to 69 in 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of UMCP's colleges, programs, or specialty				
areas ranked among nation's top 25 at the graduate level	57	56	56	56

Objective 1.2 Increase total research and development (R&D) expenditures reported by the National Science Foundation (NSF) to \$470 million in fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Total R&D expenditures, as reported by NSF(\$ millions)	\$465	\$458	\$458	\$458

Objective 1.3 Increase the number of faculty receiving prestigious awards and recognition to 71 in 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of faculty receiving prestigious awards				
and recognition	74	64	64	64

R30B22.00 UNIVERSITY OF MARYLAND, COLLEGE PARK (Continued)

Goal 2. Provide an enriched educational experience to our students that takes full advantage of the special strengths of a diverse research university and promotes retention and graduation.

Objective 2.1 Increase percentage of full-time, degree-seeking entering freshmen who participate in enrichment programs within six years of entering to 82 percent by 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Degree recipients who participated in enrichment programs ¹	85%	87%	87%	87%

Objective 2.2 Increase the average degree credits earned through non-traditional options by bachelor's degree recipients to 30 in 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Average credits earned by degree recipients through				
non-traditional options	28	29	30	30

Objective 2.3 Reduce the difference in six-year graduation rates between all students and African-American students, and between all students and Hispanic students, to seven percentage points in 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percentage point difference in graduation rates between:				
African-American students and all students	8	6	6	6
Hispanic students and all students	3	6	6	6

Objective 2.4 Create an ethnically and racially diverse community by achieving and maintaining a critical mass of at least 35 percent minority undergraduate students through increased recruitment and retention efforts of minority students through 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percentage of minority undergraduate students enrolled				
in UMCP	38%	41%	41%	41%

Objective 2.5 By 2014, increase the second-year retention rate of all students and minority students to 95 percent, increase the second-year retention rate of African-American students and Hispanic students to 94 percent, and maintain a second-year retention rate for Asian-American undergraduate students at 96 percent or higher.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Second-year freshman retention rate: all students	93.9%	94.7%	95.0%	95.0%
All minority students	94.8%	95.1%	95.0%	95.0%
All African-American students	94.9%	93.6%	94.0%	94.0%
All Hispanic students	92.8%	94.6%	94.0%	94.0%
All Asian-American students	96.7%	97.2%	97.0%	97.0%

Reflects percentage of full-time, degree-seeking entering freshmen who participated in enrichment programs such as living and learning programs, research activities, internships, independent study experiences, study abroad, or special projects off-campus within six years of entry. The list of special undergraduate experiences included in the measure fluctuates from year to year as old programs are terminated and new programs are added. The University continues to improve the institutional recording processes that track special experiences, thus previous years' data have been modified as a result of those improvements.

R30B22.00 UNIVERSITY OF MARYLAND, COLLEGE PARK

Objective 2.6 By 2014, increase the first time freshman six-year graduation rate for all students to 83 percent, minority students to 80 percent, African-American students to 76 percent, Hispanic students to 76 percent, and Asian-American students to 87 percent.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: First-time freshman six-year graduation rate: all students	82.0%	84.1%	84.0%	84.0%
All minority students	80.4%	82.2%	82.0%	82.0%
All African-American students	74.1%	78.0%	78.0%	78.0%
All Hispanic students	79.0%	77.7%	78.0%	78.0%
All Asian-American students	86.1%	87.1%	87.0%	87.0%

Goal 3. Expand our Maryland family of alumni and constituents to achieve a network of support that is the hallmark of an outstanding research institution.

Objective 3.1 Annual giving to the University from all sources will increase to over \$150 million by 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Total annual giving from all sources (\$ millions)	\$114	\$142	\$140	\$150

Objective 3.2 The total number of annual alumni donors to the University will increase to 33,000 by 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Total number of annual alumni donors ²	17,940	20,523	25,500	25,000

Goal 4. Promote economic development in Maryland, especially in areas of critical need, by engaging in a range of partnerships with private companies, government agencies and laboratories, and other research universities.

Objective 4.1 The cumulative number of license agreements executed with Maryland companies will increase to 70 by 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of license agreements executed with Maryland				
companies (cumulative)	63	68	70	72

Goal 5. Prepare our graduates to be productive members of the labor force, particularly in areas considered vital to the economic success of the State.

Objective 5.1 The percentage of UMCP alumni employed in Maryland one year after graduation will increase to 43 percent by 2014.

	2008	2011	2014	2017
Performance Measures	Survey	Survey	Survey	Estimated
Outcome: Percentage of UMCP graduates employed in Maryland one		_		
year after graduation ³	41%	41%	49%	49%
Percentage of UMCP alumni employed full - or part-time				
one year after graduation ³	82%	80%	83%	83%

² Historically, performance reporting included Alumni Association memberships in donor counts. As of 2013, reporting changed to align with Voluntary Support of Education/Council for Aid to Education (VSE/CAE) standards used by the University of Maryland System office.

³ Refers to baccalaureate recipients only. Data are based upon graduates who completed the Maryland Higher Education Commission (MHEC) Follow-Up Survey one year after graduation, indicated that they were employed full or part-time, and were working in Maryland. The 2014 Survey reports on students who graduated in fiscal year 2013.

R30B22.00 UNIVERSITY OF MARYLAND, COLLEGE PARK (Continued)

Objective 5.2 Increase or maintain the number of UMCP baccalaureate-level graduates in STEM fields (science, technology, engineering, and mathematics) to 3,950 in 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of UMCP baccalaureate-level STEM field				
graduates	4,004	4,104	4,100	4,100

Objective 5.3 Increase the number of UMCP teacher education program completers to 405 or higher in 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of UMCP teacher education completers (including				
undergraduate, master's, post-baccalaureate/non-degree) ⁴	357	337	340	350

Objective 5.4 Increase the percentage of UMCP students satisfied with education received for employment from 93 percent in 2008 to 95 percent by 2014.

	2008	2011	2014	2017
Performance Measures	Survey	Survey	Survey	Estimated
Quality: Percent of alumni satisfied with education received				
for employment one year after graduation ⁵	93%	94%	95%	95%

Objective 5.5 Maintain the percentage of UMCP students satisfied with education received for graduate or professional school at or above 96 percent between the 2008 alumni survey and the 2014 alumni survey.

	2008	2011	2014	2017
Performance Measures	Survey	Survey	Survey	Estimated
Quality: Percent of alumni satisfied with education received				
for graduate or professional school one year after graduation ⁶	98%	98%	98%	98%

⁴ The fiscal year reporting cycle under represents the number of teachers immediately ready to enter the workforce the following fall. The year-long internship of a large number of UMCP's master's and post-baccalaureate programs occurs during the fall, spring, and summer. In using the fiscal year as the reporting cycle, these summer graduates are moved into the next reporting year. In addition, the College of Education is reassessing its overall targets for program completers in response to the changing context and demands of public school partners.

⁵ Data are based upon graduates who completed the MHEC Follow-Up Survey one year after graduation. Thus, the 2014 Survey reports on students who graduated in fiscal year 2013; the 2011 Survey reports on students who graduated in fiscal year 2010, etc. Data reflect only bachelor's degree recipients who graduated the previous year, were employed full time, and rated their educational preparation for employment as excellent, good, or adequate/fair on a UMCP alumni survey administered one year after graduation. In order to avoid data contamination, anonymous responses were excluded from the satisfaction rate calculations.

⁶ Data are based upon graduates who completed the MHEC Follow-Up Survey one year after graduation and reflect only bachelor's degree recipients who graduated the previous year, were enrolled in graduate or professional school and who rated their preparation for advanced education as excellent, good, or adequate/fair on a UMCP alumni survey administered one year after graduation.

R30B22.00

SUMMARY OF UNIVERSITY OF MARYLAND, COLLEGE PARK

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	8,749.64	8,820.80	8,820.80
Total Number of Contractual Positions	1,510.98	1,123.89	1,132.05
Salaries, Wages and Fringe Benefits	1,108,393,758	1,169,521,237	1,226,192,000
Technical and Special Fees	6,478,244	6,957,229	6,957,229
Operating Expenses	668,075,518	684,901,422	701,289,109
Beginning Balance (CUF)	405,841,660	395,263,392	398,234,630
Fund Balance Reversion to the State	-12,159,075	373,203,372	370,231,030
Revised Beginning Balance (CUF)	393,682,585	395,263,392	398,234,630
Current Unrestricted Revenue			
Tuition and Fees	486,211,696	501,034,829	519,441,424
State General Funds	413,400,551	461,187,509	486,640,864
Higher Education Investment Fund	24,711,562	20,777,748	21,878,101
Federal Grants and Contracts	64,371,158	63,187,657	63,187,657
Private Gifts, Grants and Contracts	24,889,269	26,309,254	26,309,254
State and Local Grants and Contracts	4,196,193	3,830,438	3,830,438
Sales and Services of Educational Activities	40,965,821	40,823,846	44,686,125
Sales and Services of Auxiliary Enterprises	251,851,223	263,330,277	274,770,737
Other Sources	59,220,174	54,786,920	54,640,042
Transfer (to)/from Fund Balance	-1,580,807	-2,971,238	-2,971,238
Total Unrestricted Revenue	1,368,236,840	1,432,297,240	1,492,413,404
Current Restricted Revenue			
Federal Grants and Contracts	298,457,012	310,131,257	319,665,113
Private Gifts, Grants and Contracts	56,400,277	58,063,001	59,847,937
State and Local Grants and Contracts	52,174,196	52,811,398	54,350,391
State Special Funds (Restricted)	7,679,195	8,076,992	8,161,493
Total Restricted Revenue	414,710,680	429,082,648	442,024,934
Total Revenue	1,782,947,520	1,861,379,888	1,934,438,338

Ending Balance (CUF)	395,263,392	398,234,630	401,205,868

R30B22.00

Institutional Profile: UMCP				
	2013	2014	2015	2016
Mandatory Tuition and Fees (\$):	Actual	Actual	Estimated	Estimated
Full-Time Undergraduate: Resident (per year)	8,908	9,161	9,427	9,844
Non-Resident (per year)	27,287	28,347	29,720	31,151
Part-Time Undergraduate:				
Resident (per credit)	299	308	317	333
Non-Resident (per credit)	1,065	1,108	1,163	1,221
Mandatory Fees (year)	799	818	840	858
Part-Time Graduate:				
Resident (per credit)	551	573	602	632
Non-Resident (per credit)	1,188	1,236	1,298	1,363
Mandatory Fees (year)	788	806	829	850
Room Charge (double)*	5,918	6,153	6,424	
Board Charge (18 meals)	3,975	4,127	4,209	
State Appropriation per FTES**	10,805	11,402	12,539	13,270
State % Non-Auxiliary, Unrestricted Funds	39	39	41	42

Note: FY 2016 tuition and fees pending approval of the Board of Regents.

^{*}Room and board charges for next year have not been set.

^{**} UMCP has significant Public Service and State-Supported Research. This number is presented so that appropriate comparisons may be made to other campuses who do not have similar activities. The computation is "state support for instruction mission" from the Institutional Profile divided by student FTES from the Profile.

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
Total Student Headcount	36,586	36,687	36,775	36,803
% Resident	64	65	66	65
% Undergraduate	72	72	74	74
% Financial Aid	62	63	63	63
% Other Race	39	41	41	41
% Full Time	86	86	87	86
Full-Time Teaching Faculty Headcount	1,677	1,694	1,694	1,694
% Tenured	64	64	64	64
% Terminal Degree	92	92	92	92
Total Credit Hours	885,853	887,724	895,704	896,358
% Undergraduate	84	83	83	84
Full-Time Equivalent (FTE) Students	31,331	31,353	31,550	31,575
Full-Time Equivalent (FTE) Faculty	2,722	2,849	2,806	2,806
% Part-Time	4.6	5.2	3.8	3.8
FTE Student/FTE Faculty Ratio	12	11	11	11
Research Grants Received	4,827	4,996	4,996	4,996
Dollar Value (millions)	457	479	479	479
Number Campus Buildings	263	251	248	248
Gross Square Feet Total (millions)	13,716,422	14,008,036	13,996,033	13,996,033
% Non-Auxiliary	56	56	55	55

Degree Information (Academic Year 2013-2014):

Total Number Programs: 275
Total Awarded: 10,687
% Bachelor: 68
% Master: 26

% Doctorate: 6

Most Awarded Degrees by Discipline:

	Bachelor	Master	Doctorate	Total
Business & Management	1,019	1,058	14	2,091
Social Sciences	1,374	243	62	1,679
Engineering	893	459	147	1,499
Biological Sciences	685	43	52	780
Education	636	272	76	984
Communication and Journalism	497	138	16	651
Health Professions	123	61	40	224
Foreign Languages	154	1	11	166
Home Economics	177	1	10	188
Mathematics	124	13	16	153
Library Science		105	4	109
Architecture and Environmental Design	65	58	1	124
Public Affairs		33		33
Area Studies	57	1	6	64

R30B22.01 INSTRUCTION—UNIVERSITY OF MARYLAND, COLLEGE PARK

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	2,329.58	2,338.58	2,338.58
Number of Contractual Positions	352.13	253.79	237.06
01 Salaries, Wages and Fringe Benefits	391,436,840	401,870,205	419,685,621
02 Technical and Special Fees	1,586,208	1,483,941	1,483,941
03 Communication 04 Travel	3,324,677 8,863,257 2,520 29,334 31,146,976 7,754,767 1,774,716 11,511,090 1,016,430 2,020,991 67,444,758	1,329,985 6,269,125 1,212 -67,870 44,365,816 7,445,025 1,598,387 14,192,268 1,360,792 397,195	1,329,985 6,269,125 1,212 -68,750 39,481,728 8,936,109 1,598,387 14,600,511 1,361,527 397,195
Total Expenditure	460,467,806	480,246,081	495,076,591
Unrestricted Fund Expenditure	444,578,789 15,889,017 460,467,806	465,348,297 14,897,784 480,246,081	479,986,599 15,089,992 495,076,591

R30B22.02 RESEARCH—UNIVERSITY OF MARYLAND, COLLEGE PARK

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	1,713.12	1,680.57	1,680.57
Number of Contractual Positions	387.24	340.26	338.26
01 Salaries, Wages and Fringe Benefits	261,471,630	258,642,437	268,631,558
02 Technical and Special Fees	2,956,370	3,043,367	3,043,367
03 Communication	2,220,010	1,246,252	1,246,252
04 Travel	15,469,010	13,859,049	13,859,049
06 Fuel and Utilities	445,631	259,914	261,690
07 Motor Vehicle Operation and Maintenance	524,345	297,897	297,962
08 Contractual Services	85,475,545	97,556,913	100,199,863
09 Supplies and Materials	21,541,723	18,922,289	18,922,289
10 Equipment—Replacement	77		
11 Equipment—Additional	10,671,325	13,988,058	13,988,058
12 Grants, Subsidies and Contributions	3,785,303	4,291,536	6,545,627
13 Fixed Charges	6,718,668	14,893,584	14,892,707
14 Land and Structures	2,530,273	336,897	336,897
Total Operating Expenses	149,381,910	165,652,389	170,550,394
Total Expenditure	413,809,910	427,338,193	442,225,319
Unrestricted Fund Expenditure	121,155,709	118,137,742	121,011,791
Restricted Fund Expenditure	292,654,201	309,200,451	321,213,528
Total Expenditure	413,809,910	427,338,193	442,225,319

R30B22.03 PUBLIC SERVICE—UNIVERSITY OF MARYLAND, COLLEGE PARK

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	530.96	535.96	535.96
Number of Contractual Positions	143.53	134.44	134.44
01 Salaries, Wages and Fringe Benefits	58,007,240	62,443,871	65,631,635
02 Technical and Special Fees	1,024,061	1,341,791	1,341,791
03 Communication 04 Travel	5,146,161 4,737,792 125,646 269,116 14,074,030 3,319,645 40,100 642,452 2,671,424 1,109,252	2,648,964 3,515,273 158,013 266,598 10,305,200 3,735,411 405,003 1,106,514 2,765,626 4,494,903	2,648,964 3,515,273 158,013 266,633 9,533,212 3,735,411 405,003 1,107,210 2,765,470 4,494,903
Total Operating Expenses	32,135,618	29,401,505	28,630,092
Total Expenditure	91,166,919	93,187,167	95,603,518
Unrestricted Fund Expenditure	33,313,048 57,853,871 91,166,919	37,043,585 56,143,582 93,187,167	38,723,364 56,880,154 95,603,518

R30B22.04 ACADEMIC SUPPORT—UNIVERSITY OF MARYLAND, COLLEGE PARK

2014 Actual	2015 Appropriation	2016 Allowance
949.74	959.74	959.74
95.77	55.58	64.59
106,652,577	117,582,293	123,868,194
345,375	375,489	375,489
1,551,787 3,876,524 37,463 14,356,019 9,429,436 18,035,781 1,688,318 -3,886,030	3,899,510 2,557,378 114,986 185,200 4,611,447 7,340,320 22,761,235 1,593,012 -4,341,587	4,162,010 2,557,378 114,986 185,330 2,952,239 7,340,320 22,761,235 1,650,114 -4,341,619 2,206,673
47,005,282	40,928,174	39,588,666
154,003,234	158,885,956	163,832,349
153,577,386 425,848	158,464,658 421,298	163,410,622 421,727
154,003,234	158,885,956	163,832,349
	949.74 95.77 106,652,577 345,375 1,551,787 3,876,524 37,463 14,356,019 9,429,436 18,035,781 1,688,318 -3,886,030 1,915,984 47,005,282 154,003,234 153,577,386 425,848	Actual Appropriation 949.74 959.74 95.77 55.58 106,652,577 117,582,293 345,375 375,489 1,551,787 3,899,510 3,876,524 2,557,378 114,986 185,200 14,356,019 4,611,447 9,429,436 7,340,320 18,035,781 22,761,235 1,688,318 1,593,012 -3,886,030 -4,341,587 1,915,984 2,206,673 47,005,282 40,928,174 154,003,234 158,885,956 153,577,386 158,464,658 425,848 421,298

R30B22.05 STUDENT SERVICES—UNIVERSITY OF MARYLAND, COLLEGE PARK

Appropriation Statement:

2014 Actual	2015 Appropriation	2016 Allowance
397.10	391.81	391.81
31.19	17.60	28.08
33,810,037	45,722,261	48,875,068
38,307	128,642	128,642
621,243 1,383,148 682,941 29,055 9,987,069 3,216,913 -76 126,049 475,182 1,033,389	662,200 1,442,662 542,850 4,600 440,930 2,862,183 241,431 118,096 764,770 757,912	662,200 1,442,662 542,850 4,609 315,290 2,862,183 241,431 120,669 764,770 757,912
17,554,913	7,837,634	7,714,576
51,403,257	53,688,537	56,718,286
50,529,624 873,633 51,403,257	52,830,569 857,968 53,688,537	55,860,318 857,968 56,718,286
	397.10 31.19 33,810,037 38,307 621,243 1,383,148 682,941 29,055 9,987,069 3,216,913 -76 126,049 475,182 1,033,389 17,554,913 51,403,257 50,529,624 873,633	Actual Appropriation 397.10 391.81 31.19 17.60 33,810,037 45,722,261 38,307 128,642 621,243 662,200 1,383,148 1,442,662 682,941 542,850 29,055 4,600 9,987,069 440,930 3,216,913 2,862,183 -76 241,431 126,049 118,096 475,182 764,770 1,033,389 757,912 17,554,913 7,837,634 51,403,257 53,688,537 50,529,624 52,830,569 873,633 857,968

R30B22.06 INSTITUTIONAL SUPPORT—UNIVERSITY OF MARYLAND, COLLEGE PARK

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	860.98	895.98	895.98
Number of Contractual Positions	56.99	9.28	11.08
01 Salaries, Wages and Fringe Benefits	90,311,915	93,483,006	98,528,287
02 Technical and Special Fees	207,598	175,699	175,699
03 Communication 04 Travel	1,109,949 1,337,326 261,826 2,485,730 -11,444,565 5,861,625 265,004 50,814 5,285,904	578,533 1,285,489 376,961 1,866,498 -10,059,434 5,545,420 436,982 452,090 6,518,227	690,913 1,285,489 376,961 1,867,442 -10,814,266 5,545,420 436,982 452,090 6,501,426
14 Land and Structures	3,600,767	7,546,075	7,546,075
Total Operating Expenses Total Expenditure	8,814,380 99,333,893	14,546,841	13,888,532 112,592,518
Unrestricted Fund ExpenditureRestricted Fund Expenditure	99,259,379 74,514	108,205,546	112,592,518
Total Expenditure	99,333,893	108,205,546	112,592,518

R30B22.07 OPERATION AND MAINTENANCE OF PLANT—UNIVERSITY OF MARYLAND, COLLEGE PARK

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	826.13	844.13	844.13
Number of Contractual Positions	26.15	27.96	34.05
01 Salaries, Wages and Fringe Benefits	62,908,747	74,217,731	79,038,888
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges 14 Land and Structures	214,395 267,473 43,611,424 861,566 -5,584,608 9,859,909 3,653,944 172,655 30,475,454 11,190,126	151,529 230,908 46,752,389 651,640 -11,545,778 4,599,623 3,776,764 186,350 30,771,477 13,922,342	211,477 230,908 49,792,717 653,370 -13,415,792 4,711,940 6,437,613 186,350 31,939,642 18,482,462
Total Operating Expenses	94,722,338	89,497,244	99,230,687
Total Expenditure	157,631,085	163,714,975	178,269,575
Unrestricted Fund ExpenditureRestricted Fund Expenditure	157,617,183 13,902	163,714,975	178,269,575
Total Expenditure	157,631,085	163,714,975	178,269,575

R30B22.08 AUXILIARY ENTERPRISES—UNIVERSITY OF MARYLAND, COLLEGE PARK

2014 Actual	2015 Appropriation	2016 Allowance
1,142.03	1,174.03	1,174.03
417.98	284.98	284.49
103,542,305	115,559,433	121,932,749
320,325	408,300	408,300
5,652,109	4,172,055	4,172,055
7,227,094	, ,	7,157,991
12,896,409	13,152,975	13,384,025
1,296,671	1,315,957	1,317,096
32,895,544	33,999,128	38,841,142
26,745,915	24,105,557	24,105,557
432,403	273,980	273,980
10,483,607	12,874,560	12,874,560
9,274,879	8,382,993	8,375,934
35,311,605	41,927,346	41,927,346
142,216,236	147,362,542	152,429,686
246,078,866	263,330,275	274,770,735
246,039,448 39,418	263,330,275	274,770,735
246,078,866	263,330,275	274,770,735
	1,142.03 417.98 103,542,305 320,325 5,652,109 7,227,094 12,896,409 1,296,671 32,895,544 26,745,915 432,403 10,483,607 9,274,879 35,311,605 142,216,236 246,078,866 246,039,448 39,418	Actual Appropriation 1,142.03 1,174.03 417.98 284.98 103,542,305 115,559,433 320,325 408,300 5,652,109 4,172,055 7,227,094 7,157,991 12,896,409 13,152,975 1,296,671 1,315,957 32,895,544 33,999,128 26,745,915 24,105,557 432,403 273,980 10,483,607 12,874,560 9,274,879 8,382,993 35,311,605 41,927,346 142,216,236 147,362,542 246,078,866 263,330,275 246,039,448 39,418

R30B22.17 SCHOLARSHIPS AND FELLOWSHIPS—UNIVERSITY OF MARYLAND, COLLEGE PARK

	2014 Actual	2015 Appropriation	2016 Allowance
01 Salaries, Wages and Fringe Benefits	252,467		
12 Grants, Subsidies and Contributions	108,800,083	112,783,158	115,349,447
Total Operating Expenses	108,800,083	112,783,158	115,349,447
Total Expenditure	109,052,550	112,783,158	115,349,447
Unrestricted Fund ExpenditureRestricted Fund Expenditure	62,166,274 46,886,276	65,221,593 47,561,565	67,787,882 47,561,565
Total Expenditure	109,052,550	112,783,158	115,349,447

R30B23.00 BOWIE STATE UNIVERSITY

PROGRAM DESCRIPTION

Established in 1865 as Maryland's first Historically Black Institution, Bowie State University (BSU) has become a regional university offering broad undergraduate and selected professionally-oriented graduate programs, including the doctorate in educational leadership and computer science.

MISSION

Bowie State University, through the effective and efficient management of its resources, provides high-quality and affordable educational opportunities at the baccalaureate, master's and doctoral levels for a diverse student population of Maryland citizens and the global community. The educational programs are designed to broaden the knowledge base and skill set of students across disciplines and to enable students to think critically, value diversity, become effective leaders, function competently in a highly technical world, and pursue advanced graduate study. The University is committed to increasing the number of students from underrepresented minorities who earn advanced degrees in computer science, mathematics, information technology, and education. Constituent needs, market demands, and emerging challenges confronting socioeconomic cultures serve as important bases in the University's efforts to develop educational programs and improve student access to programs of instruction.

VISION

Building on its image as a student-centered institution, Bowie State University will provide its diverse student population with a course of study that ensures a broad scope of knowledge and understanding that is deeply rooted in expanded research activities. The University excels in teacher education and will become the premier teacher of teachers. Through the integration of internal business processes, technology, and the teamwork of administrators, faculty, and staff, the University will be recognized statewide as a model of excellence in higher education for the effective and efficient use of human, fiscal, and physical resources.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Provide high-quality academic programs and affordable academic programs.

Objective 1.1 Maintain the percentage of new tenure-track faculty with terminal degrees through 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of faculty with terminal degrees	100%	100%	100%	100%

Objective 1.2 Increase the number of professionally-accredited programs to seven, and maintain the USM Board of Regents' comprehensive institution goal of seven to eight course units taught by full-time equivalent (FTE) core faculty through 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of professionally-accredited programs	5	5	6	7
Course units taught by FTE core faculty (per academic year)	7.6	7.6	7.6	7.6

Objective 1.3 Maintain the satisfaction level of bachelor's degree graduates with academic preparation for employment and lifelong learning.

	2008	2011	2014	2017
Performance Measures	Survey	Survey	Survey	Estimated
Outcome: Students satisfied with education received for employment	95%	95%	87%	95%
Students satisfied with education for graduate/professional school	98%	97%	100%	98%

Objective 1.4 Maintain the proportion of in-state undergraduate tuition and fees as a percentage of Prince George's County median income to less than 8.75 percent.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: BSU tuition and fees as a percentage of Prince George's				
County median income	8.98%	9.59%	9.75%	9.90%

R30B23.00 BOWIE STATE UNIVERSITY (Continued)

Goal 2. Support growth by enhancing access and retention efforts university-wide for Maryland's diverse citizenry.

Objective 2.1 Increase the undergraduate second-year student retention rate to 76 percent, and increase the undergraduate six-year graduation rate to 50 percent in 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Second-year undergraduate retention rate (MHEC) ¹	71%	70%	74%	75%
Six-year undergraduate graduation rate (MHEC) ¹	35%	35%	34%	37%

Objective 2.2 Increase the number of online and hybrid courses annually to 90 in 2014 and offer at least four predominantly or fully online programs by 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of online programs	0	0	1	2
Number of online and hybrid courses running in academic year	167	183	190	200

Goal 3. Promote regional economic and workforce development by increasing the qualified graduates in high-demand fields or areas.

Objective 3.1 By 2014, increase the number of STEM (science, technology, engineering, mathematics) program students to 650, and the number of STEM graduates to 100.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of undergraduates in STEM programs	589	597	680	700
Output: Number of degrees awarded in undergraduate STEM programs	77	80	83	87

Objective 3.2 Increase the number of teacher education graduates to 80 in 2014 and maintain teacher licensure pass rates.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Undergraduates and master of arts (MAT) in teacher education	249	239	246	252
Undergraduates and master of arts (MAT) completing teacher training	36	42	45	44
Quality: PRAXIS II pass rates for undergraduate candidates	100%	100%	100%	100%

Objective 3.3 By 2014, increase the number of bachelor of science in nursing (BSN) graduates to 75, and increase nursing licensure pass rate to at least the statewide BSN average.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of undergraduates enrolled in nursing ²	563	647	614	620
Number of qualified applicants admitted into nursing program	105	145	145	145
Number of qualified applicants not admitted into nursing program	17	20	20	20
Output: Number of BSN graduates	69	84	90	94
Quality: Percent of nursing graduates passing the licensure exam	56%	71%	75%	80%

Goal 4. Increase the University's external funding.

Objective 4.1 By fiscal year 2014, increase alumni giving to \$150,000, increase gift dollars received to \$1.5 million, and increase amount of grant and contract funding received to \$11 million.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Dollars of alumni giving	\$133,269	\$156,656	NA	NA
Number of alumni donors	1,148	1,325	NA	NA
Total gift dollars received (\$ millions)	\$3.70	\$1.28	NA	NA
Outcome: Total external grant and contract revenue (\$ millions)	\$8.5	\$8.9	NA	NA

¹2014 second-year retention rates are based on 2012 cohort; 2013 based on 2011 cohort; etc. 2014 six-year graduation rates based on 2007 cohort; 2013 based on 2006 cohort; etc.

²Includes all undergraduate Nursing majors. Does not indicate acceptance into the program.

R30B23.00

SUMMARY OF BOWIE STATE UNIVERSITY

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	517.00	532.00	532.00
Total Number of Contractual Positions	140.90	139.98	146.09
Salaries, Wages and Fringe Benefits	45,566,021	49,724,476	51,523,917
Technical and Special Fees	11,581,952	11,916,972	12,294,783
Operating Expenses	51,654,735	55,599,450	57,813,996
Beginning Balance (CUF)	20,406,464 -1,062,596	22,490,233	23,603,711
Revised Beginning Balance (CUF)	19,343,868	22,490,233	23,603,711
Current Unrestricted Revenue			
Tuition and Fees	35.012.005	35,190,959	36,810,699
State General Funds	36,389,700	40.110.076	41,981,270
Higher Education Investment Fund	2,137,094	1,822,441	1,893,111
Federal Grants and Contracts	333,025	251,630	336,355
Sales and Services of Educational Activities	166,719	319,627	186,272
Sales and Services of Auxiliary Enterprises	17,284,047	17,786,443	18,745,252
Other Sources	890,878	873,200	901,707
Transfer (to)/from Fund Balance	-3,146,365	-1,113,478	-1,221,970
Total Unrestricted Revenue	89,067,103	95,240,898	99,632,696
Current Restricted Revenue			
Federal Grants and Contracts	17,482,571	19,500,000	19,500,000
Private Gifts, Grants and Contracts	454,274	500,000	500,000
State and Local Grants and Contracts	1,798,760	2,000,000	2,000,000
Total Restricted Revenue	19,735,605	22,000,000	22,000,000
Total Revenue	108,802,708	117,240,898	121,632,696
Ending Balance (CUF)	22,490,233	23,603,711	24,825,681

Institutional Profile: BSU				
222	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Mandatory Tuition and Fees (\$):				
Full-Time Undergraduate:				
Resident (per year)	6,639	6,971	7,299	7,655
Non-Resident (per year)	17,195	17,538	17,875	18,138
Part-Time Undergraduate:				
Resident (per credit)	207	213	219	230
Non-Resident (per credit)	641	647	653	660
Part-Time Graduate:				
Resident (per credit)	354	361	372	390
Non-Resident (per credit)	660	667	674	680
Room Charge (double)	4,483	4,662	4,849	5,043
Board Charge (19 meals)	3,400	3,604	3,730	3,842
State Appropriation per FTES	8,317	8,683	9,451	9,888
State % Non-Auxiliary, Unrestricted Funds	51	54	54	54
Note: FY 2016 tuition and fees pending approval of the Board of Regents.				
Total Student Headcount	5,421	5,561	5,695	5,695
% Resident	90	90	90	90
% Undergraduate	79	79	79	79
% Financial Aid	78	78	78	78
% Other Race	13	13	14	14
% Full Time	72	71	74	74
Full-Time Teaching Faculty Headcount	216	228	232	232
% Tenured	70	71	71	71
% Terminal Degree	92	92	92	92
Total Credit Hours	123,676	126,870	124,016	132,451
% Undergraduate	88	88	88	88
Full-Time Equivalent (FTE) Students	4,308	4,437	4,437	4,437
Full-Time Equivalent (FTE) Faculty	280	289	289	289
% Part-Time	47	43	43	43
FTE Student/FTE Faculty Ratio	15	15	15	15
Research Grants Received	20	20	20	20
Dollar Value (millions)	1.8	1,1	1.2	1.2
Number Campus Buildings	23	24	24	23
Gross Square Feet Total (millions)	1,398,960	1,494,655	12,494,655	1,432,689
% Non-Auxiliary	67	62	62	65

Degree Information (Academic Year 2013-2014):

Total Number Programs: 44
Total Awarded: 1,026
% Bachelor: 72
% Master: 27
% Doctoral: 1

Most Awarded Degrees by Discipline:

	Bachelor	Master	Doctoral	Total
Communications	86	12		98
Nursing	84	53		137
Child and Adolescent Studies	38			38
Sociology	57			57
Counseling		55		55
Business	150	66		216
Education	32	44	5	81

R30B23. INSTRUCTION—BOWIE STATE UNIVERSITY

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	223.80	229.55	229.55
Number of Contractual Positions	77.72	74.19	79.86
01 Salaries, Wages and Fringe Benefits	20,542,725	22,201,796	23,027,456
02 Technical and Special Fees	5,713,432	5,539,867	5,930,524
03 Communication 04 Travel	56,044 173,362 309,051 203,212 28,863 133,835 71,557 123,761 7,600	65,267 180,747 626,750 190,811 31,254 139,980 75,445 121,110 250 1,431,614	65,267 180,747 973,633 190,811 31,254 239,648 75,445 121,110 250
Total Operating Expenses Total Expenditure	27,363,442	29,173,277	30,836,145
Unrestricted Fund Expenditure	27,118,343 245,099	28,954,635 218,642	30,617,503 218,642
Total Expenditure	27,363,442	<u>29,173,277</u>	30,836,145

R30B23.02 RESEARCH—BOWIE STATE UNIVERSITY

Appropriation Statements	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	1.35	1.00	1.00
Number of Contractual Positions	2.22	3.38	3.36
01 Salaries, Wages and Fringe Benefits	144,884	97,614	100,307
02 Technical and Special Fees	261,934	332,669	342,669
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	1,978 34,855 125,000 32,211 161,160 20,173	3,946 23,336 289,408 81,271 68,082 121,277 615	3,946 23,336 261,483 81,271 68,082 121,277 615
Total Operating Expenses	375,377	587,935	560,010
Total Expenditure	782,195	1,018,218	1,002,986
Restricted Fund Expenditure	782,195	1,018,218	1,002,986

R30B23.03 PUBLIC SERVICE—BOWIE STATE UNIVERSITY

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	.35	.25	.25
Number of Contractual Positions	2.62	2.92	2.92
01 Salaries, Wages and Fringe Benefits	5,919	12,162	12,346
02 Technical and Special Fees	284,113	299,406	299,406
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials	2,104 11,324 219,189 12,841 11,256 3,290	82,167 269,379 41,333 67,500 40,959	82,167 269,195 41,333 67,500 40,959
Total Operating Expenses	260,004	501,338	501,154
Total Expenditure	550,036	812,906	812,906
Restricted Fund Expenditure	550,036	812,906	812,906

R30B23.04 ACADEMIC SUPPORT—BOWIE STATE UNIVERSITY

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	67.00	67.70	67.70
Number of Contractual Positions	24.72	25.63	26.31
01 Salaries, Wages and Fringe Benefits	5,721,932	6,260,804	6,506,496
02 Technical and Special Fees	2,374,258	2,413,809	2,393,809
03 Communication 04 Travel	34,970 195,220 25,861 2,115,152 700,711 323,801 1,230,974 360,467 514,241 3,875	48,481 249,072 25,656 2,321,381 661,923 737,626 1,467,839 385,382 546,760 20,000	48,481 249,072 25,656 2,366,084 876,923 838,290 1,467,839 385,382 546,760 20,000
Total Operating Expenses	5,505,272	6,464,120	6,824,487
Total Expenditure	13,601,462	15,138,733	15,724,792
Unrestricted Fund Expenditure	8,248,412 5,353,050 13,601,462	9,544,074 5,594,659 15,138,733	10,113,064 5,611,728 15,724,792

R30B23.05 STUDENT SERVICES—BOWIE STATE UNIVERSITY

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	54.00	53.00	53.00
Number of Contractual Positions	12.80	11.12	11.28
01 Salaries, Wages and Fringe Benefits	3,987,213	4,287,325	4,413,920
02 Technical and Special Fees	1,187,025	1,333,090	1,333,090
03 Communication 04 Travel	55,766 82,839 643,017 130,365 10,029 30,664 79,421 11,464 15,000	80,619 116,289 733,557 137,886 5,082 16,880 119,127 12,813 15,000	80,619 116,289 733,557 137,886 5,082 16,880 119,127 12,813 15,000
Total Operating Expenses	1,058,565	1,237,253	1,237,253
Total Expenditure	6,232,803	6,857,668	6,984,263
Unrestricted Fund Expenditure	4,848,338 1,384,465	5,396,288 1,461,380	5,514,720 1,469,543
Total Expenditure	6,232,803	6,857,668	6,984,263

R30B23.06 INSTITUTIONAL SUPPORT—BOWIE STATE UNIVERSITY

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	108.39	115.39	115.39
Number of Contractual Positions	10.89	12.30	11.91
01 Salaries, Wages and Fringe Benefits	10,231,370	11,536,973	11,942,394
02 Technical and Special Fees	708,460	788,905	773,905
03 Communication	56,646	90,809	88,617
04 Travel	125,073	117,334	117,334
06 Fuel and Utilities	25,804	25,804	25,804
07 Motor Vehicle Operation and Maintenance	45,991	47,580	48,409
08 Contractual Services	1,274,326	1,998,472	1,991,517
09 Supplies and Materials	136,396	140,430	140,430
10 Equipment—Replacement	77,679	163,307	163,307
11 Equipment—Additional	475,911	359,913	359,913
12 Grants, Subsidies and Contributions		1,518	1,518
13 Fixed Charges	591,119	837,175	838,554
14 Land and Structures	12,629	3,914	3,914
Total Operating Expenses	2,821,574	3,786,256	3,779,317
Total Expenditure	13,761,404	16,112,134	16,495,616
Unrestricted Fund Expenditure	13,658,826	15,917,235	16,310,717
Restricted Fund Expenditure	102,578	194,899	184,899
Total Expenditure	13,761,404	16,112,134	16,495,616

R30B23.07 OPERATION AND MAINTENANCE OF PLANT—BOWIE STATE UNIVERSITY

Appropriation Statement:

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	19.30	22.67	22.67
Number of Contractual Positions	1.46	.78	.78
01 Salaries, Wages and Fringe Benefits	1,459,916	1,608,968	1,677,587
02 Technical and Special Fees	94,482	50,817	50,817
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges 14 Land and Structures	6,548 10,794 3,105,350 37,680 2,278,791 124,173 7,060 171,645 2,331,504 4,838,384	10,488 7,650 2,781,919 42,971 2,716,278 101,848 9,534 141,824 2,649,516 2,913,035	10,488 7,650 2,895,430 42,971 2,490,926 101,848 9,534 141,824 2,731,747 3,151,326
Total Operating Expenses	12,911,929	11,375,063	11,583,744
Total Expenditure	14,466,327	13,034,848	13,312,148
Unrestricted Fund Expenditure Restricted Fund Expenditure Total Expenditure	13,038,755 1,427,572 14,466,327	11,495,538 1,539,310 13,034,848	11,772,838 1,539,310 13,312,148

R30B23.08 AUXILIARY ENTERPRISES—BOWIE STATE UNIVERSITY

Appropriation Statement	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	42.81	42.44	42.44
Number of Contractual Positions	8.47	9.66	9.67
01 Salaries, Wages and Fringe Benefits	3,472,062	3,718,834	3,843,411
02 Technical and Special Fees	958,248	1,158,409	1,170,563
03 Communication. 04 Travel	32,030 393,565 820,017 5,168,064 332,128 70,157 52,895 857,837 1,498,765 2,570,013	49,727 372,483 864,942 200 5,642,880 349,415 108,123 178,852 879,000 3,312,798 821,345	49,727 372,483 864,942 200 6,094,569 427,915 108,123 178,852 889,000 3,682,798 821,345
Total Operating Expenses	11,795,471	12,579,765	13,489,954
Total Expenditure	16,225,781	17,457,008	18,503,928
Unrestricted Fund Expenditure	16,225,781	17,457,008	18,503,928

R30B23.17 SCHOLARSHIPS AND FELLOWSHIPS—BOWIE STATE UNIVERSITY

	2014	2015	2016
	Actual	Appropriation	Allowance
08 Contractual Services	11,940	40,084	40,084
	15,807,318	17,596,022	17,919,828
Total Operating Expenses	15,819,258	17,636,106	17,959,912
Total Expenditure	15,819,258	17,636,106	17,959,912
Unrestricted Fund Expenditure	5,928,648	6,476,120	6,799,926
	9,890,610	11,159,986	11,159,986
Total Expenditure	15,819,258	17,636,106	17,959,912

R30B24.00 TOWSON UNIVERSITY

PROGRAM DESCRIPTION

Towson University (TU), serving both residential and commuter students, provides a broad range of undergraduate programs in both the traditional arts and sciences and applied professional fields, as well as in applied master and doctoral level programs.

MISSION

Towson University fosters intellectual inquiry and critical thinking preparing graduates who will serve as effective, ethical leaders and engaged citizens. Through a foundation in the liberal arts, an emphasis on rigorous academic standards, and the creation of small learning environments, we are committed to providing a collaborative, interdisciplinary and inter-professional atmosphere, excellence in teaching, leadership development, civic engagement, and applied and sponsored research opportunities at the undergraduate and graduate levels. Our graduates leave Towson University with the vision, creativity and adaptability to craft solutions that enrich the culture, society, economy, and environment of Maryland, the region, and beyond.

VISION

With nearly 23,000 students, Towson University, a regionally and nationally ranked large comprehensive university, will continue to foster intellectual inquiry and critical thinking preparing graduates who will serve as effective, ethical leaders and engaged citizens. Through a foundation in the liberal arts, an emphasis on rigorous academic standards, and the creation of small learning environments, we are committed to providing a collaborative, interdisciplinary and inter-professional atmosphere, excellence in teaching, leadership development, civic engagement, and applied and sponsored research opportunities at both the undergraduate and graduate levels. Our graduates will leave Towson University with the vision, creativity and adaptability to craft innovative, evidence-based solutions that enrich the culture, society, economy, and environment of Maryland, the region, and beyond.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Create and maintain a well-educated work force.

Objective 1.1 Increase the estimated number of TU graduates employed in Maryland from 2,340 in Survey Year 2008 to 2,650 in Survey Year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total enrollment	21,960	22,499	22,285	22,419
Output: Total degree recipients	5,339	5,425	5,358	5,325
	2008	2011	2014	2017
Performance Measures	Survey	Survey	Survey	Estimated
Outcome: Employment rate of graduates ¹	92.4%	87.9%	85.7%	85.7%
Estimated number of graduates employed in Maryland ¹	2,340	2,490	3,245	3,377

Objective 1.2 Increase number of TU students receiving degrees or certificates in teacher training programs from 561 in fiscal year 2009 to 650 in fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of students in teacher training programs ²	1,760	1,866	1,782	1,760
Output: Number of students receiving degrees or certificates in teacher				
training programs	697^{3}	709	667	667
Quality: Percent of students who completed a degree or certificate in				
a teacher training program and passed Praxis II	98%	98%	98%	98%

¹All survey data obtained from the Maryland Higher Education Commission (MHEC) Alumni Survey – one year follow-up of Bachelor's degree recipients. The next scheduled cycle for the MHEC Alumni Survey is 2017.

²Includes fall data only.

³Data have been corrected for prior year.

R30B24.00 TOWSON UNIVERSITY (Continued)

Objective 1.3 Increase the number of TU students receiving degrees or certificates in STEM (science, technology, engineering, mathematics) programs from 526 in fiscal year 2009 to 660 in fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of undergraduate students enrolled in STEM programs ⁴	2,763	3,051	3,121	3,150
Number of graduate students enrolled in STEM programs ⁴	751	794	750	750
Output: Number of students graduating from STEM programs	798^{5}	864	875	890

Objective 1.4 Increase the number of TU graduates of nursing programs from 140 in fiscal year 2009 to 170 in fiscal year 2014

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of qualified applicants who applied to nursing program ⁴	195	271	311	450
Number accepted into nursing programs ⁴	111	172	187	200
Number of undergraduates enrolled in nursing programs ⁴	364	438	509	580
Number of graduate students enrolled in nursing programs ⁴	85	83	65	70
Output: Number of students graduating from nursing programs	210^{5}	215	220	220
Quality: Percent of nursing program graduates passing the				
licensing examination	86%	NA^6	90%	90%

Goal 2. Promote economic development.

Objective 2.1 Maintain the ratio of median TU graduates' salary to the median annual salary of civilian work force with a bachelor's degree at or above 85 percent through Survey Year 2014.

	2008	2011	2014	2017
Performance Measures	Survey	Survey	Survey	Estimated
Outcome: Median salary of TU graduates employed full-time ⁷	\$40,035	\$38,059	\$39,999	\$40,000
Ratio of median salary of TU graduates to civilian work force with				
bachelor's degree ⁸	84.7%	79.3%	78.8%	78.8%

Goal 3. Increase access for and success of minority, disadvantaged and Veteran students.

Objective 3.1 Increase the percent of minority undergraduate students from 19 percent in fiscal year 2009 to 23 percent in fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percent of minority undergraduate students enrolled ⁹	26.1%	28.9%	31.3%	31.3%

Objective 3.2 Increase the percent of African-American undergraduate students from 11.7 percent in 2009 to 13.5 percent in 2014.9

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percent of African-American undergraduate students enrolled ⁴	14.1%	15.2%	16.1%	16.1%

⁴Includes fall data only.

⁵Data have been corrected for prior year.

⁶Data for fiscal year 2014 are not yet available.

⁷Survey data obtained from the MHEC Alumni Survey. The next scheduled cycle for the MHEC Alumni Survey is 2017. Median salary is based on salaries of those employed full time.

⁸Based on salaries of those employed full time.

⁹Race and ethnicity definitions follow MHEC's Recommendations for the Standard Reporting of Multi-Race Data, adopted in July 2010, which follow the guidance of the U.S. Department of Education on race/ethnicity reporting, issued October 19, 2007.

R30B24.00 TOWSON UNIVERSITY (Continued)

Objective 3.3 Maintain the retention rate of minority students and African-American students at or above 85 percent through fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Second-year retention rate of minority students ¹⁰	91.8%	90.9%	90.0%	90.0%
Second-year retention rate of African-American students ¹⁰	93.0%	92.0%	90.0%	90.0%

Objective 3.4 Maintain the six-year graduation rate of minority students at or above 70 percent through fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Six-year graduation rate of minority students ¹⁰	64.8%	66.0%	67.0%	67.0%

Objective 3.5 Maintain the six-year graduation rate of African-American students at or above 70 percent through fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Six-year graduation rate of African-American students ¹¹	63.8%	63.8%	67.0%	67.0%

Objective 3.6 Increase the number of first-generation undergraduate students from 2,993 in fiscal year 2009 to 3,300 in fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: First-generation undergraduate students enrolled ¹¹	3,388	3,427	3,332	3,345
Output: Six-year graduation rate of first-generation students	62.7%	62.8%	65.0%	67.0%

Objective 3.7 Increase the number of low-income undergraduate students from 1,807 in fiscal year 2009 to 2,450 in fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Low-income undergraduate students enrolled ¹¹	2,782	2,932	2,991	3,005
Output: Six-year graduation rate of low-income students	49.8%	50.0%	63.2%	63.0%

Objective 3.8 Increase the number of veterans and service members from 246 in fiscal year 2009 to 300 in fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Veterans and service members enrolled ¹¹	237	219	233	245
Output: Number of veterans and service members earning degrees	48	73	77	80

Goal 4. Achieve and sustain national eminence in providing quality education, research and public service.

Objective 4.1 Maintain the second-year retention rate of TU undergraduates at or above 85 percent through fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Second-year retention rate of students ¹⁰	87.8%	88.1%	86.5%	86.5%

¹⁰ MHEC data.

¹¹ Includes fall data only.

R30B24.00 TOWSON UNIVERSITY (Continued)

Objective 4.2 Maintain the six-year graduation rate of TU undergraduates at or above 70 percent through fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Six-year graduation rate of students 12	70.8%	68.7%	70.0%	70.0%

Objective 4.3 Maintain the level of student satisfaction with education received for employment at or above 92 percent through Survey Year 2014.

	2008	2011	2014	2017
Performance Measures	Survey	Survey	Survey	Estimated
Quality: Percent of students satisfied with education received				
for employment ¹³	91.6%	90.6%	89.5%	90.0%

Objective 4.4 Maintain the level of student satisfaction with education received for graduate/professional school at or above 98 percent through Survey Year 2014.

	2008	2011	2014	2017
Performance Measures	Survey	Survey	Survey	Estimated
Quality: Percent of students satisfied with education received				
for graduate/professional school ¹³	98.7%	99.2%	99.2%	99.0%

Goal 5. Maximize the efficient and effective use of State resources.

Objective 5.1 Maintain expenditures on facility renewal at one percent through fiscal year 2014.¹⁴

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Efficiency: Percent of replacement cost expended in facility renewal				
and renovation	1.8%	5.0%	3.6%	2.0%

Objective 5.2 Increase the number of full-time equivalent students enrolled in TU courses delivered off campus or through distance education from 1,037 in fiscal year 2009 to 1,300 in fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Full-time equivalent students enrolled in distance education				
and off campus courses ¹⁵	1,375	1,405	1,388	1,422

¹²MHEC data.

¹³Data for 2008, 2011, and 2014 Survey Actual were obtained from the MHEC Alumni Survey, which is a one year follow-up of Bachelor's degree recipients. The next scheduled cycle for the MHEC Alumni Survey is 2017.

¹⁴The value of the campus infrastructure is expected to increase with the addition of new facilities.

¹⁵ Fall data only.

R30B24.00

SUMMARY OF TOWSON UNIVERSITY

	2014 Actual		2015 opriation	2016 Allowance
Total Number of Authorized Positions	2,090.00	2	2,123.00	2,123.00
Total Number of Contractual Positions	955.60		948.60	937.60
Salaries, Wages and Fringe Benefits	171,864,366	184,	306,193	196,842,092
Technical and Special Fees	43,406,173		649,419	43,051,461
Operating Expenses	215,262,386	228,	520,912	232,989,478
Beginning Balance (CUF)	63,030,985	61	403,442	68,453,442
Fund Balance Reversion to the State	-2,711,241		403,442	00,433,442
Revised Beginning Balance (CUF)	60,319,744	64,	403,442	68,453,442
Current Unrestricted Revenue				
Tuition and Fees	173,286,169	177,	110,609	183,339,866
State General Funds	91,059,447	,	812,911	109,060,868
Higher Education Investment Fund	5,507,516	,	625,807	4,892,205
Federal Grants and Contracts	682,606 218,599		950,000	700,000 500,000
State and Local Grants and Contracts	23,552		500,000 75,000	75,000
Sales and Services of Educational Activities	5,174,720	4	584,013	5,000,000
Sales and Services of Auxiliary Enterprises	112,430,228		615,273	117,325,719
Other Sources	5,501,349		080,861	5,884,528
Transfer (to)/from Fund Balance	-4,083,698		050,000	-4,067,205
Total Unrestricted Revenue	389,800,488	406,	304,474	422,710,981
Current Restricted Revenue		<u></u>	_	
Federal Grants and Contracts	29,182,974	30,	494,225	30,494,225
Private Gifts, Grants and Contracts	6,965,836	,	645,100	7,645,100
State and Local Grants and Contracts	4,535,117	11,	957,725	11,957,725
Endowment Income	48,510		75,000	75,000
Total Restricted Revenue	40,732,437	50,	172,050	50,172,050
Total Revenue	430,532,925	456,	476,524	472,883,031
Ending Balance (CUF)	64,403,442	68,	453,442	72,520,647
Institutional Profile: TU				
	2013	2014 Actual	2015	2016 Estimated
Mandatory Tuition and Fees (\$): Full-Time Undergraduate:	Actual	Actuai	Estimated	Estimated
Resident (per year)	8,132	8,342	8,590	9,056
Non-Resident (per year)	19,754	20,020	20,268	20,788
Part-Time Undergraduate:				
Resident (per credit)	349	358	371	391
Non-Resident (per credit)	826	838	851	874
Part-Time Graduate:				
Resident (per credit)	453	470	476	490
Non-Resident (per credit)	839	856	866	888
Room Charge (double)	5,910	6,056	6,238	
Board Charge (14 meals)	4,428	4,606	4,698	
State Appropriation per FTES	5,057	5,158	5,677	5,988
State % Non-Auxiliary, Unrestricted Funds	35	35	36	37

Note: FY 2016 tuition and fees pending approval of the Board of Regents. * Room and board charges for next year not yet set.

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
Total Student Headcount	21,960	22,499	22,285	22,653
% Resident	82	82	82	82
% Undergraduate	82	83	84	82
% Financial Aid	49	49	49	49
% Other Race	25	25	25	25
% Full Time	78	79	80	78
Full-Time Teaching Faculty Headcount	848	870	848	848
% Tenured	39	39	37	37
% Terminal Degree	74	74	75	75
Total Credit Hours	532,119	548,699	565,160	582,115
% Undergraduate	91.6	92.1	91.8	91.8
Full-Time Equivalent (FTE) Students	18,147	18,722	18,750	19,031
Full-Time Equivalent (FTE) Faculty	1,174	1,219	1,223	1,223
% Part-Time	22.2	21.0	20.9	20.9
FTE Student/FTE Faculty Ratio	15.5	15.4	15.3	15.6
Research Grants Received	219	219	199	225
Dollar Value (millions)	24.8	24.8	27.3	28.6
Number Campus Buildings*	54	53	54	54
Gross Square Feet Total (millions)	5,618,312	5,618,312	5,619,312	5,619,312
% Non-Auxiliary	38.8	39.4	39.4	39.4

Note: in FY 13 added SECU Arena, 7400 and Public Safety were added. In FY 14, Ward and West were fully connected and became a single non-auxiliary facility. In FY 15, the softball complex should be completed.

Degree Information (Academic Year 2013-2014):

Total Number Programs: 114
Total Awarded: 5,339
% Bachelor: 77.7
% Master: 21.7

% Doctorate: 0.6

Most Awarded Degrees by Discipline:

	Bachelor	Master	Doctorate	Total
Business & Management	569	42		611
Education	499	417	6	922
Health Care	438	218	14	670
Psychology	444	16		460
Social Sciences	538	16		554
Communications	345	169		514

^{*} Data has changed since previous year's publication

R30B24.01 INSTRUCTION—TOWSON UNIVERSITY

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	785.64	792.64	792.64
Number of Contractual Positions	658.70	623.80	623.80
01 Salaries, Wages and Fringe Benefits	70,261,941	74,630,025	79,053,754
02 Technical and Special Fees	24,920,463	20,995,005	20,995,005
03 Communication 04 Travel	539,377 364,578 9,715 996,406 2,370,836 1,858,989 1,501,471 73,560 196,555	880,189 580,282 17,625 1,470,574 3,783,187 1,905,141 3,049,644 144,371 468,621	880,189 580,282 18,534 1,470,584 3,783,187 1,905,141 3,049,644 144,371 408,621
Total Operating Expenses	7,911,487	12,299,634	12,240,553
Total Expenditure	103,093,891	107,924,664	112,289,312
Unrestricted Fund Expenditure	103,093,891	107,924,664	112,289,312

R30B24.02 RESEARCH—TOWSON UNIVERSITY

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	10.47	10.47	10.47
Number of Contractual Positions	48.30	86.30	75.30
01 Salaries, Wages and Fringe Benefits	744,660	878,508	924,556
02 Technical and Special Fees	2,572,045	5,080,986	4,583,028
03 Communication	33,481 128,551 -158,053 218,258 1,941 147,964 95,825 30,675	149,313 223,099 2,035 -302,360 285,899 75,511 455,147 65,680 285,112	149,313 223,099 2,035 -116,587 285,899 75,511 455,147 65,680 102,600
Total Operating Expenses	498,642	1,239,436	1,242,697
Total Expenditure	3,815,347	7,198,930	6,750,281
Unrestricted Fund ExpenditureRestricted Fund Expenditure	1,310,907 2,504,440 3,815,347	1,586,487 5,612,443 7,198,930	1,392,943 5,357,338 6,750,281
Total Expelicituic	3,013,347	7,196,930	0,730,281

R30B24.03 PUBLIC SERVICE—TOWSON UNIVERSITY

Appropriation Statement:

•	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	22.82	22.82	22.82
Number of Contractual Positions	137.00	139.90	139.90
01 Salaries, Wages and Fringe Benefits	1,947,757	1,899,538	2,097,426
02 Technical and Special Fees	6,179,857	8,201,923	8,201,923
03 Communication	53,534 249,775	259,643 594,989 498	259,643 594,989 498
08 Contractual Services	3,652,231 434,571 32,653	7,980,594 1,489,907 75,087	7,980,594 1,489,907 75,087
10 Equipment—Replacement	183,905 1,274,192 591,094	437,866 1,783,233 258,488	437,866 1,783,233 858,488
Total Operating Expenses	6,471,955	12,880,305	13,480,305
Total Expenditure	14,599,569	22,981,766	23,779,654
Unrestricted Fund Expenditure	3,858,181 10,741,388	4,205,639 18,776,127	4,756,996 19,022,658
Total Expenditure	14,599,569	22,981,766	23,779,654

R30B24.04 ACADEMIC SUPPORT—TOWSON UNIVERSITY

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	290.86	296.86	296.86
Number of Contractual Positions	41.20	38.50	38.50
01 Salaries, Wages and Fringe Benefits	25,795,838	27,237,883	29,428,138
02 Technical and Special Fees	2,698,850	2,514,575	2,514,575
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges 14 Land and Structures.	410,771 599,282 63 1,595,633 3,547,211 342,838 7,900,208 265,479 190,405 964	473,204 888,467 2,881 4,523,145 2,958,046 145,058 3,823,583 147,021 741,971	473,204 888,467 2,881 3,240,155 2,958,046 145,058 3,823,583 147,021 801,971
Total Operating Expenses	14,852,854	13,703,376	12,480,386
Total Expenditure	43,347,542	43,455,834	44,423,099
Unrestricted Fund ExpenditureRestricted Fund Expenditure	43,324,953 22,589	43,431,265 24,569	44,398,530 24,569
Total Expenditure	43,347,542	43,455,834	44,423,099

R30B24.05 STUDENT SERVICES—TOWSON UNIVERSITY

Appropriation Statement:

2014 Actual	2015 Appropriation	2016 Allowance
186.00	189.00	189.00
9.30	15.00	15.00
12,352,565	13,608,370	14,587,933
1,089,194	1,616,003	1,616,003
274,601 243,901 75 1,867,296 648,280 14,702 102,497 88,422 120,505 3,360,279	369,412 216,160 12,969 2,718,769 774,330 18,827 51,412 96,289 55,863 4,314,031	369,412 216,160 12,969 2,718,769 774,330 18,827 51,412 96,289 55,863 4,314,031
16,802,038	19,538,404	20,517,967
16,759,128 42,910 16,802,038	19,480,706 57,698 19,538,404	20,451,695 66,272 20,517,967
	Actual 186.00 9.30 12,352,565 1,089,194 274,601 243,901 75 1,867,296 648,280 14,702 102,497 88,422 120,505 3,360,279 16,802,038 16,759,128 42,910	Actual Appropriation 186.00 189.00 9.30 15.00 12,352,565 13,608,370 1,089,194 1,616,003 274,601 369,412 243,901 216,160 75 12,969 1,867,296 2,718,769 648,280 774,330 14,702 18,827 102,497 51,412 88,422 96,289 120,505 55,863 3,360,279 4,314,031 16,802,038 19,538,404 16,759,128 19,480,706 42,910 57,698

R30B24.06 INSTITUTIONAL SUPPORT—TOWSON UNIVERSITY

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	340.71	341.71	341.71
Number of Contractual Positions	18.60	4.60	4.60
01 Salaries, Wages and Fringe Benefits	30,017,379	32,157,868	34,097,127
02 Technical and Special Fees	781,266	515,712	515,712
03 Communication	-798,098 339,614 51	-757,899 437,994	-757,912 437,994
07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions. 13 Fixed Charges 14 Land and Structures	524,619 -871,664 1,480,479 56,027 281,232 27,923 1,214,054 -36,379	735,473 -1,928,633 1,421,584 53,761 640,588 21,238 1,214,480	740,209 -1,688,864 1,421,584 53,761 640,588 21,238 926,494
Total Operating Expenses Total Expenditure	2,217,858	1,838,586 34,512,166	1,795,092 36,407,931
Unrestricted Fund Expenditure	33,016,503	34,512,166	36,407,931

R30B24.07 OPERATION AND MAINTENANCE OF PLANT—TOWSON UNIVERSITY

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	131.25	132.25	132.25
Number of Contractual Positions	2.00	2.00	2.00
01 Salaries, Wages and Fringe Benefits	9,325,715	10,144,398	11,085,687
02 Technical and Special Fees	112,289	85,136	85,136
03 Communication	114,252	190,873	190,873
04 Travel	37,704	29,120	29,120
06 Fuel and Utilities	7,301,775	8,719,383	8,492,922
07 Motor Vehicle Operation and Maintenance	41,685	120,571	120,571
08 Contractual Services	7,236,312	7,497,352	7,497,352
09 Supplies and Materials	1,480,718	1,035,941	1,035,941
10 Equipment—Replacement	386,247	349,561	349,561
11 Equipment—Additional	671,143	1,705,473	1,705,473
12 Grants, Subsidies and Contributions	3,625	13,000	13,000
13 Fixed Charges	9,290,543	10,433,423	10,862,067
14 Land and Structures	11,397,404	8,310,716	9,227,910
Total Operating Expenses	37,961,408	38,405,413	39,524,790
Total Expenditure	47,399,412	48,634,947	50,695,613
Unrestricted Fund Expenditure	47,399,412	48,634,947	50,695,613

R30B24.08 AUXILIARY ENTERPRISES—TOWSON UNIVERSITY

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	322.25	337.25	337.25
Number of Contractual Positions	40.50	38.50	38.50
01 Salaries, Wages and Fringe Benefits	21,515,392	23,749,603	25,567,471
02 Technical and Special Fees	4,625,868	4,148,608	4,048,608
03 Communication	902,875	1,101,577	1,101,577
04 Travel	2,403,558	1,803,030	1,803,030
06 Fuel and Utilities	4,913,501	3,824,898	5,101,978
07 Motor Vehicle Operation and Maintenance	1,099,503	835,644	835,489
08 Contractual Services	30,063,616	30,626,974	31,037,668
09 Supplies and Materials	9,676,473	9,908,547	10,158,547
10 Equipment—Replacement	1,226,794	1,481,458	1,031,458
11 Equipment—Additional	998,390	1,807,576	2,357,576
12 Grants, Subsidies and Contributions	475,409	550,152	550,152
13 Fixed Charges	18,752,383	22,657,078	22,907,078
14 Land and Structures	12,978,177	8,095,128	8,095,128
Total Operating Expenses	83,490,679	82,692,062	84,979,681
Total Expenditure	109,631,939	110,590,273	114,595,760
Unrestricted Fund Expenditure	109,627,121	110,565,273	114,570,760
Restricted Fund Expenditure	4,818	25,000	25,000
Total Expenditure	109,631,939	110,590,273	114,595,760

R30B24.17 SCHOLARSHIPS AND FELLOWSHIPS—TOWSON UNIVERSITY

2014 Actual	2015 Appropriation	2016 Allowance
-96,881		
426,341	491,471	491,471
64,367 58,432,857	61,148,069	62,931,943
58,497,224	61,148,069	62,931,943
58,826,684	61,639,540	63,423,414
31,410,392 27,416,292	35,963,327 25,676,213	37,747,201 25,676,213
58,826,684	61,639,540	63,423,414
	Actual -96,881 426,341 64,367 58,432,857 58,497,224 58,826,684 31,410,392 27,416,292	Actual Appropriation -96,881 426,341 491,471 64,367 58,432,857 61,148,069 58,497,224 61,148,069 58,826,684 61,639,540 31,410,392 27,416,292 25,676,213

R30B25.00 UNIVERSITY OF MARYLAND EASTERN SHORE

PROGRAM DESCRIPTION

The University of Maryland Eastern Shore (UMES) is the 1890 Land-Grant institution for the State. As such, it maintains a legacy of a historically black institution that offers equal education opportunity to all students who qualify for admission. Degree programs are offered in liberal arts, the social, natural and agricultural sciences, business, technology, education, allied health, and hospitality. The University offers programs leading to baccalaureate degrees in 32 disciplines in the arts and sciences, professional studies and agricultural sciences. In addition, UMES offers 15 teaching degree programs, 9 pre-professional programs and an Honors Program designed in cooperation with the University of Maryland-Baltimore and the Maryland/Virginia Regional College of Veterinary Medicine at Virginia Tech to prepare students for professional school studies. UMES offers graduate degrees in Agricultural and Extension Education, Applied Computer Science, Food and Agricultural Sciences, Guidance and Counseling, Rehabilitation Counseling, Career and Technology Education, Criminology and Criminal Justice, and Special Education. Marine-Estuarine and Environmental Sciences and Toxicology are offered at master and doctoral levels, and Physical Therapy, Pharmacy, Food Science and Technology, Organizational Leadership, and Educational Leadership are offered at the doctoral level. A Master of Arts in Teaching is also offered. UMES programs in Construction Management Technology, Aviation Sciences, Hotel and Restaurant Management, and Professional Golf Management are unique to both the State and the region.

MISSION

The University of Maryland Eastern Shore, a Historically Black Land Grant University, emphasizes selected baccalaureate programs in the liberal arts and sciences and career fields with particular relevance to its land grant mandate, offering distinctive academic emphases in agriculture, marine and environmental science, hospitality, and technology. Degrees are offered at the master and doctoral levels. UMES is committed to providing quality education to persons who demonstrate the potential to become quality students, particularly from among minority communities, while fostering multi-cultural diversity. The University serves education and research needs of government agencies, business and industry, while focusing on the economic development needs on the Eastern Shore. UMES aspires to become an educational model of a teaching/research institution that nurtures and launches leaders. It will continue to enhance its interdisciplinary curriculum-sponsored research, outreach to the community (e.g. the public schools and rural development) and expand its collaborative arrangements both within the system and with external agencies and constituencies.

VISION

UMES moves into the twenty-first century poised to become a Carnegie Doctoral Research University and a Four-Year 3 classified institution. As an 1890 Land Grant University, it continues to be accessible to all groups, especially those of disadvantaged backgrounds. The University's faculty members are well-respected scholars and artists who contribute to the University's productivity and to their professions in areas of learning, performance, teaching, research, and service. With this firm infrastructure, the University is committed to sound academic quality and development of values-based leaders.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Sustain, design, and implement quality undergraduate and graduate academic programs to meet the challenges of a highly competitive and global workforce.

Objective 1.1 Maintain a minimum passing rate on the Praxis II of 95 percent.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of undergraduate students who completed				
teacher training and passed Praxis II ¹	100%	100%	100%	100%

Objective 1.2 Increase the percentage of students expressing satisfaction with job preparation from 89 percent in 2008 to 90 percent in 2014.

	2008	2011	2014	2017
Performance Measures	Survey	Survey	Survey	Estimated
Quality: Students satisfied with education received for employment	89%	82%	76%	90%

¹ Praxis pass rate source: Educational Testing Service (ETS). ETS reports outcomes for previous year on an annual basis in October.

R30B25.00 UNIVERSITY OF MARYLAND EASTERN SHORE (Continued)

Objective 1.3 Maintain the percentage of students expressing satisfaction with graduate/professional school preparation at a minimum of 90 percent in 2014.

	2008	2011	2014	2017
Performance Measures	Survey	Survey	Survey	Estimated
Quality: Percentage of students satisfied with education received				
for graduate/professional school	96%	88%	85%	90%

Goal 2. Promote and sustain access to higher education for a diverse student population.

Objective 2.1 Maintain the percentage of first generation students at a minimum of 40 percent through 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percentage of first generation students enrolled	55%	55%	40%	40%

Objective 2.2 Increase the percentage of non African-American undergraduate students from 18 percent in 2009 to 22 percent in 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total undergraduate enrollment	3,758	3,531	3,890	3,890
Outcome: Percent of non African-American undergraduate				
students enrolled	26%	27%	22%	22%

Objective 2.3 Increase the number of students enrolled in courses using distance education technology from 648 in 2009 to 1,000 in 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of students enrolled in distance education courses	1.373	1,852	1,000	1.000

Objective 2.4 Increase the number of students enrolled in courses at off-campus sites from 225 in 2009 to 300 in 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of students enrolled in courses at off-campus sites	207	247	273	300

Objective 2.5 Maintain enrollment of economically disadvantaged students at a minimum of 43 percent through 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total undergraduate enrollment	3,758	3,531	3,758	3,890
Outcome: Percent of economically disadvantaged students	55%	54%	43%	43%

Goal 3. Enhance quality of life in Maryland in areas of critical need to facilitate sustainable domestic and international economic development.

Objective 3.1 Increase total number of teacher education graduates from 23 per year in 2009 to 30 per year in 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Undergraduates enrolled in teacher education programs	48	52	44	48
Output: Students who completed all teacher education programs	21	18	25	30

R30B25.00 UNIVERSITY OF MARYLAND EASTERN SHORE (Continued)

Objective 3.2 Increase the total number of STEM (science, technology, engineering, mathematics) graduates from 109 in 2009 to 120 in 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of graduates of STEM graduates	103	131	120	120

Goal 4. Redesign and sustain administrative systems to accelerate learning, inquiry, and engagement.

Objective 4.1 Increase the second-year retention rate for all UMES students from 71 percent in 2009 to 80 percent in 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Second-year retention rates for all students ¹	73%	73%	76%	80%

Objective 4.2 Increase the six-year graduation rate for all UMES students from 42 percent in 2009 to 50 percent in 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Six-year graduation rate ¹	37%	39%	38%	40%

Objective 4.3 Increase the second-year retention rate for all African-American students from 70 percent in 2009 to 80 percent in 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Second-year retention rate for African-American students ¹	72%	73%	75%	80%

Objective 4.4 Increase the six-year graduation rate for African-Americans from 43 percent in 2009 to 50 percent in 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Six-year graduation rate for African-American students ¹	38%	39%	39%	40%

Goal 5. Efficiently and effectively manage University resources and pursue public/private funds to support the enterprise.

Objective 5.1 Raise \$2 million annually through 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Campaign funds raised (\$ millions)	\$0.9	\$1.7	\$2.5	\$2.5

Objective 5.2 Maintain a minimum of 1 percent efficiency on operating budget savings (e.g., rate of operating budget savings achieved through efficiency measures) through 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Efficiency: Percentage rate of operating budget savings	1.8%	2.8%	1.0%	1.0%

¹Retention and Graduation Rates – Source: Maryland Higher Education Commission (MHEC) Enrollment Information System (EIS) and Degree Information System (DIS)

R30B25.00

SUMMARY OF UNIVERSITY OF MARYLAND EASTERN SHORE

	2014 Actual	Appro	2015 opriation	2016 Allowance
Total Number of Authorized Positions	797.82		794.82	794.82
Total Number of Contractual Positions	135.00		135.00	135.00
Salaries, Wages and Fringe Benefits	71,108,749	78,	680,241	80,557,281
Technical and Special Fees	173,862		288,142	288,142
Operating Expenses	50,558,652	61,	581,275	63,517,158
Beginning Balance (CUF)	6 707 456	5	129,705	6,179,705
Fund Balance Reversion to the State	6,797,456 970,410	5,	129,703	0,179,703
Revised Beginning Balance (CUF)	5,827,046	5,	129,705	6,179,705
Current Unrestricted Revenue				
Tuition and Fees	30,511,890		864,925	34,913,460
State General Funds	33,013,384		191,460	38,563,543
Higher Education Investment Fund	1,919,998		641,303	1,730,692
Federal Grants and Contracts	998,511		729,073	729,073
Private Gifts, Grants and Contracts State and Local Grants and Contracts	9,912		245,078 247,003	245,078 1,247,003
Sales and Services of Educational Activities	99,522	1,	113,280	113,280
Sales and Services of Auxiliary Enterprises	25,797,734	33.	736,437	33,958,370
Other Sources	1,863,995	,	286,318	287,135
Transfer (to)/from Fund Balance	697,341		050,000	-1,104,000
Total Unrestricted Revenue	94,912,287	107,	004,877	110,683,634
Current Restricted Revenue				22 000
Federal Grants and Contracts	23,465,213		755,611	32,889,777
Private Gifts, Grants and Contracts	64,750		765,983	765,983
State and Local Grants and Contracts Other Sources	3,261,269 137,744		2,470 20,717	2,470 20,717
Total Restricted Revenue	26,928,976	33,	544,781	33,678,947
Total Revenue	121,841,263	140,	549,658	144,362,581
Ending Balance (CUF)	5,129,705	6	179,705	7,283,705
Eliding Buttine (COT)	3,123,703	0,	177,703	7,203,703
Institutional Profile: UMES				
institutional Frome. OMES	2013	2014	2015	2016
	Actual	Actual	Estimated	Estimated
Mandatory Tuition and Fees (\$):				
Full-Time Undergraduate:				
Resident (per year)	6,713	6,998	7,287	7,625
Non-Resident (per year)	14,849	15,504	16,311	16,687
Proposed New Rate for Eastern Shore of Virginia and Delaware				9,654
Part-Time Undergraduate:				
Resident (per credit)	186	192	198	208
Non-Resident (per credit)	465	484	508	518
Part-Time Graduate:	27/	205	201	20-
Resident (per credit)	276	287	301 537	307
Non-Resident (per credit)	491	511	537	548
Room Charge (double)	4,324	4,756	4,994	5,194
Board Charge (19 meals)	3,750	3,900	4,000	4,100
State Appropriation per FTES	7,837	8,802	9,192	9,441
State % Non-Auxiliary, Unrestricted Funds	48	51	52	53

Note: FY 2016 tuition and fees pending approval of the Board of Regents.

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
Total Student Headcount	4,292	4.077	4.228	4,384
% Resident	79	79	82	85
% Undergraduate	84	83	86	90
% Financial Aid	81	88	88	88
% Other Race	30	34	35	36
% Full Time	87	84	87	91
Full-Time Teaching Faculty Headcount	217	215	223	231
% Tenured	41	46	47	49
% Terminal Degree	77	80	83	86
Total Credit Hours	119,099	113,697	117,904	122,266
% Undergraduate	87	86	89	92
Full-Time Equivalent (FTE) Students	4,131	3,969	4,116	4,268
Full-Time Equivalent (FTE) Faculty	260	265	269	269
% Part-Time	21	24	24	24
FTE Student/FTE Faculty Ratio	16	15	16	16
Research Grants Received	79	74	81	89
Dollar Value (millions)	19	17	19	21
Number Campus Buildings				
Gross Square Feet Total	1,794,574	1,819,464	1,985,455	1,985,455
% Non-Auxiliary	56	56	60	60

Degree Information (Academic Year 2013-2014):

Total Number Programs: 57 Total Awarded: 754 % Bachelor: 78 % Master: 9

% Doctorate: 13

Most Awarded Degrees by Discipline:

Most Awarded Degrees by Discipline.	Bachelor	Master	Doctorate	Total
Biological Science	61	7	2	70
Business Management	113			113
Education	13	24	1	38
Public Affairs and Services/Criminal Justice	96			96
Health Professions	82	22	81	185
Social Sciences	35	5		40

R30B25.01 INSTRUCTION—UNIVERSITY OF MARYLAND EASTERN SHORE

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	298.05	298.55	298.55
Number of Contractual Positions	61.00	56.00	57.00
01 Salaries, Wages and Fringe Benefits	28,464,564	29,919,413	31,221,562
02 Technical and Special Fees	61,074	8,350	8,350
03 Communication	3,966 341,590 1,157,755 597,172 65,769 178,390 276,288	93,327 176,558 600 781,043 605,025 44,492 577,886	93,327 176,558 600 781,043 605,025 44,492 577,886
13 Fixed Charges	159,051	16,705	16,705
Total Operating Expenses	2,779,981	2,295,646	2,295,646
Total Expenditure	31,305,619	32,223,409	33,525,558
Unrestricted Fund Expenditure	28,278,476 3,027,143	29,174,849 3,048,560	30,468,411 3,057,147
Total Expenditure	31,305,619	32,223,409	33,525,558

R30B25.02 RESEARCH—UNIVERSITY OF MARYLAND EASTERN SHORE

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	60.56	60.56	60.56
Number of Contractual Positions	17.00	26.00	26.00
01 Salaries, Wages and Fringe Benefits	8,111,440	12,767,908	12,928,702
02 Technical and Special Fees	48,733	266,292	266,292
03 Communication	20,440 617,632 38,606 1,197,284 1,201,551 183,633 111,267 302,360	65,667 624,748 11,918 1,738,221 1,792,866 11,694 942,057 328,444 155,140	65,667 624,748 11,918 1,738,221 1,792,866 11,694 942,057 328,444 155,140
Total Operating Expenses	3,672,773	5,670,755	5,670,755
Total Expenditure	11,832,946	18,704,955	18,865,749
Unrestricted Fund Expenditure	1,706,178 10,126,768	2,108,291 16,596,664	2,167,627 16,698,122
Total Expenditure	11,832,946	18,704,955	18,865,749

R30B25.03 PUBLIC SERVICE—UNIVERSITY OF MARYLAND EASTERN SHORE

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	4.00	4.00	4.00
Number of Contractual Positions	2.00	2.00	2.00
01 Salaries, Wages and Fringe Benefits	831,450	927,878	940,396
02 Technical and Special Fees	28,199	13,500	13,500
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	910 19,904 86,692 79,407 4,280 6,049 79,472 124,494	3,000 10,500 38,264 15,500 4,298 10,000	3,000 10,500 38,264 15,500 4,298 10,000
Total Operating Expenses	401,208	401,062	401,062
Total Expenditure	1,260,857	1,342,440	1,354,958
Restricted Fund Expenditure	1,260,857	1,342,440	1,354,958

R30B25.04 ACADEMIC SUPPORT—UNIVERSITY OF MARYLAND EASTERN SHORE

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	91.10	91.60	91.60
Number of Contractual Positions	1.00	5.00	5.00
01 Salaries, Wages and Fringe Benefits	6,848,341	7,666,068	7,886,336
02 Technical and Special Fees	22,529		
03 Communication	11,120	22,795	22,795
04 Travel	149,748	118,228	118,228
07 Motor Vehicle Operation and Maintenance		22,526	22,526
08 Contractual Services	1,205,908	1,175,450	1,175,450
09 Supplies and Materials	868,327	222,184	222,184
11 Equipment—Additional	355,438	912,668	912,668
12 Grants, Subsidies and Contributions	24,997	5,000	5,000
13 Fixed Charges	436,802	494,273	494,273
14 Land and Structures	4,200		
Total Operating Expenses	3,056,540	2,973,124	2,973,124
Total Expenditure	9,927,410	10,639,192	10,859,460
Unrestricted Fund Expenditure	7,646,278	8,913,164	9,127,574
Restricted Fund Expenditure	2,281,132	1,726,028	1,731,886
Total Expenditure	9,927,410	10,639,192	10,859,460

R30B25.05 STUDENT SERVICES—UNIVERSITY OF MARYLAND EASTERN SHORE

Appropriation Statement:

Tappropriation Statements	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	45.90	43.90	43.90
Number of Contractual Positions	1.00	2.00	2.00
01 Salaries, Wages and Fringe Benefits	3,293,923	3,294,747	3,406,710
02 Technical and Special Fees	2,750		
03 Communication 04 Travel	3,767 128,073 353,532 127,782 22,985 11,978 20,111 668,228 3,964,901	14,357 48,881 251,818 94,700 5,800 72,049 1,749 489,354 3,784,101	14,357 48,881 251,818 94,700 5,800 72,049 1,749 489,354 3,896,064
Unrestricted Fund ExpenditureRestricted Fund Expenditure	2,880,633 1,084,268	2,555,405 1,228,696	2,662,023 1,234,041
Total Expenditure	3,964,901	3,784,101	3,896,064

R30B25.06 INSTITUTIONAL SUPPORT—UNIVERSITY OF MARYLAND EASTERN SHORE

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	96.20	97.20	97.20
Number of Contractual Positions	2.00	1.00	1.00
01 Salaries, Wages and Fringe Benefits	7,863,539	8,711,625	9,205,295
02 Technical and Special Fees	10,577		
03 Communication 04 Travel	346,459 197,334 70,610 1,174,569 433,207 30,427 87,904 25,975 540,029	356,440 72,756 117,923 615,947 181,112 29,382 22,613 4,850 458,120	356,436 72,756 120,983 699,854 181,112 29,382 22,613 4,850 439,184
Total Operating Expenses	2,906,514	1,859,143	1,927,170
Total Expenditure	10,780,630	10,570,768	11,132,465
Unrestricted Fund Expenditure	10,539,227 241,403	10,444,505 126,263	11,005,802 126,663
Total Expenditure	10,780,630	10,570,768	11,132,465

R30B25.07 OPERATION AND MAINTENANCE OF PLANT—UNIVERSITY OF MARYLAND EASTERN SHORE

Appropriation Statement:

2014 Actual	2015 Appropriation	2016 Allowance
75.00	84.00	84.00
16.00	13.00	16.00
5,143,698	5,296,599	5,722,369
3,114 13,769 3,583,106 109,780 1,022,128 974,335 24,921	9,003 406 3,182,650 22,600 785,539 967,504 289,621 500	9,003 406 3,281,776 22,600 785,539 967,504 673,560 500 1,167,360
	2,453,083	2,563,285
7,203,490	8,818,031	9,471,533
12,347,188	14,114,630	15,193,902
12,324,725 22,463	14,105,888 8,742	15,185,160 8,742
12,347,188	14,114,630	15,193,902
	75.00 16.00 5,143,698 3,114 13,769 3,583,106 109,780 1,022,128 974,335 24,921 1,472,337 7,203,490 12,347,188 12,324,725 22,463	Actual Appropriation 75.00 84.00 16.00 13.00 5,143,698 5,296,599 3,114 9,003 13,769 406 3,583,106 3,182,650 109,780 22,600 1,022,128 785,539 974,335 967,504 24,921 289,621 500 1,472,337 1,107,125 2,453,083 7,203,490 8,818,031 12,347,188 14,114,630 12,324,725 14,105,888 22,463 8,742

R30B25.08 AUXILIARY ENTERPRISES—UNIVERSITY OF MARYLAND EASTERN SHORE

Appropriation Statements	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	127.01	115.01	115.01
Number of Contractual Positions	35.00	30.00	26.00
01 Salaries, Wages and Fringe Benefits	10,551,794	10,096,003	9,245,911
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges 14 Land and Structures	30,011 1,261,558 2,642,064 3,844 3,562,686 3,709,131 63,086 1,133,372 2,481,534	37,717 863,284 2,007,263 4,570 3,239,616 3,718,574 56,000 122,100 2,723,900 8,017,410 1,800,000	37,717 863,284 2,007,263 4,570 4,451,173 3,525,042 56,000 122,100 2,723,900 8,017,410 1,800,000
Total Operating Expenses	14,887,286	22,590,434	23,608,459
Total Expenditure	25,439,080	32,686,437	32,854,370
Unrestricted Fund ExpenditureRestricted Fund Expenditure	25,395,198 43,882	32,686,437	32,854,370
Total Expenditure	25,439,080	32,686,437	32,854,370

R30B25.17 SCHOLARSHIPS AND FELLOWSHIPS—UNIVERSITY OF MARYLAND EASTERN SHORE

Appropriation Statement	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	14,982,632	16,483,726	16,680,055
Total Operating Expenses	14,982,632	16,483,726	16,680,055
Total Expenditure	14,982,632	16,483,726	16,680,055
Unrestricted Fund Expenditure	6,141,572 8,841,060	7,016,338 9,467,388	7,212,667 9,467,388
Total Expenditure	14,982,632	16,483,726	16,680,055

R30B26.00 FROSTBURG STATE UNIVERSITY

PROGRAM DESCRIPTION

Frostburg State University (FSU) offers a comprehensive array of undergraduate and graduate degrees emphasizing arts and humanities, business, applied technologies, education, environmental sciences, human services, and social and behavioral sciences.

MISSION

Frostburg State University is a student-centered teaching and learning institution featuring experiential opportunities. The University offers students a distinctive and distinguished baccalaureate education along with a select set of applied master's and doctoral programs. Frostburg serves regional and statewide economic and workforce development; promotes cultural enrichment, civic responsibility, and sustainability; and prepares future leaders to meet the challenges of a complex and changing global society.

VISION

Frostburg State University will be recognized as a student-centered teaching and learning institution. The University will be known nationally for its emphasis on experiential education, its commitment to sustainability, and for the quality of its graduates as critical thinkers, life-long learners, and technologically competent global citizens.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Address Statewide and regional workforce needs by preparing a changing student population for an era of complexity and globalization.

Objective 1.1 Increase the number of STEM (science, technology, engineering, mathematics) program graduates from 60 in 2009 to 70 in 2014.

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Input: Number of undergraduates enrolled in STEM programs	752	858	911	923
Output: Number of graduates of STEM programs (annually)	114	150	155	162

Objective 1.2 Increase the number of teacher education graduates from 161 in 2009 to 185 in 2014.

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Input: Number of undergraduates and Master of Arts (MAT)				
post-bachelor's enrolled in teacher education	512	482	421	422
Output: Number of undergraduates and MAT post-bachelor's				
completing teacher training	161	129	137	142
Quality: Pass rates for undergraduates and MAT post-bachelor's on				
Praxis II exam ¹	97%	96%	97%	97%

Objective 1.3 Increase the number of baccalaureate-level nursing graduates from 0 in 2009 to 10 in 2014.

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Input: Number of undergraduates enrolled in Nursing (RN to BSN)				
program	100	224	376	401
Output: Number of graduates of the Nursing (RN to BSN) program	16	51	64	75
Number of Nursing (RN to BSN) program graduates employed				
in Maryland	16	25	47	56

¹ PRAXIS II program completer cohorts are based on the degree year (DY) of August, December, January and May; fiscal year 2014 pass rate data=the DY 2013; fiscal year 2013 pass rate data = DY 2012, etc.

R30B26.00 FROSTBURG STATE UNIVERSITY (Continued)

Objective 1.4 Through 2014, maintain the number of students enrolled in courses delivered off campus at a level equal to or greater than the 2009 level of 3,487.

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Input: Number of annual off-campus course enrollments ¹	5,990	6,769	6,900	6,900

Goal 2. Promote an institutional image of academic distinction and ensure stable institutional enrollment through admission of students prepared to succeed in college and persist to graduation.

Objective 2.1 Increase the second-year retention rate of FSU undergraduates and minority students to 76 percent in 2014, and increase the second-year retention rate of African-American students at a level equal to 78 percent.

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Output: Second-year retention rate all students	72%	77%	76%	78%
Second-year retention rate for minority students	74%	78%	78%	80%
Second year retention rate for African-American students	76%	80%	79%	80%

Objective 2.2 Increase the six-year graduation rate of FSU undergraduates to 61.7 percent in 2014, attain a six-year graduation rate for African-American students of 54 percent in 2014, and realize a six-year graduation rate for minority students of 52 percent through 2014.

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Output: Six-year graduation rate all students	52.6%	56.0%	58.5%	61.7%
Six-year graduation rate for African-American students	47.4%	53.0%	54.0%	55.0%
Six-year graduation rate for minority students	46.3%	52.6%	53.0%	54.0%

Objective 2.3 Through 2014, to maintain the percentage of African-American undergraduates at a level equal to or greater than 21.9 percent and sustain the percentage of minority undergraduates at a level equal to or greater than 26.1 percent.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percent African-American (Fall undergraduate in fiscal year)	25.0%	27.0%	29.0%	29.0%
Percent minority (Fall undergraduate in fiscal year)	33.6%	36.5%	39.7%	39.7%

Objective 2.4 Maintain the approximate percentage of economically disadvantaged students at 50 percent through 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percent of economically disadvantaged students	57%	61%	60%	60%

Goal 3. Recruit and retain diverse and talented faculty and staff committed to student learning and University goals.

Objective 3.1 Attain greater faculty diversity: women from 38.8 percent in 2009 to 40.0 percent in 2014; African-Americans from 3.7 percent in 2009 to 4.5 percent in 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Faculty diversity: Women (full-time faculty)	41.0%	40.0%	40.0%	40.0%
African-American (full-time faculty)	3.7%	3.6%	4.5%	4.5%

Off campus duplicative course enrollments for fiscal year (summer, fall, and spring).

R30B26.00 FROSTBURG STATE UNIVERSITY (Continued)

Objective 3.2 Increase the number of programs awarded professional accreditation (e.g., NCATE and AACSB) from 7 in 2009 to 9 in 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Achievement of professional accreditation by program ¹	9	9	9	9

Objective 3.3 By the survey year 2014, maintain or surpass the percentage of graduates expressing satisfaction with education received for work at the 2008 level of 89 percent.

	2008	2011	2014	2017
Performance Measures	Survey	Survey	Survey	Estimated
Outcome: Satisfaction with education for work ²	89%	95%	92%	95%

Objective 3.4 By the survey year 2014, maintain or surpass the percentage of graduates expressing satisfaction with education received for graduate/professional school at the 2008 level of 95 percent.

	2008	2011	2014	2017
Performance Measures	Survey	Survey	Survey	Estimated
Outcome: Satisfaction with education for graduate or				
professional school ²	95%	94%	100%	100%

Goal 4. Enhance facilities and the campus environment in order to support and reinforce student learning.

Objective 4.1 Maintain effective use of resources through 2014 by allocating at least two percent of replacement costs to facilities renewal and achieve at least two percent of operating budget for reallocation to priorities.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of replacement cost expended in facility renewal ³	1.1%	0.6%	2.0%	2.0%
Rate of operating budget reallocation	2%	2%	2%	2%

Goal 5. Promote economic development in Western Maryland and in the region.

Objective 5.1 Increase the percentage of graduates employed one year out from 94 percent in survey year 2008 to 97 percent in survey year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Headcount enrollment (Fall total in fiscal year)	5,421	5,474	5,645	5,701
Output: Number of graduates with a bachelor's degree	969	1,011	1,034	1,040
	2008	2011	2014	2017
	Survey	Survey	Survey	Estimated
Outcome: Number of graduates working in Maryland ²	606	586	669	692
Percent of graduates employed one year out ²	94%	90%	80%	97%

¹Cumulative number of program accreditations at the University.

²Column headings used for this measure reflect the survey years in which the data were gathered. Data are taken from the Maryland Higher Education Commission (MHEC) Alumni Follow Up Survey, which is now administered triennially to alumni who graduated the prior year (for instance, the 2014 survey was of 2013 graduates, the 2011 survey was of 2010 graduates, etc).

³ Data are based upon updated information supplied by the USM office. Fiscal years 2013 and 2014 represent budgeted amounts only.

R30B26.00 FROSTBURG STATE UNIVERSITY (Continued)

Objective 5.2 Prepare graduates to obtain higher initial median salaries from \$32,500 in 2008 to \$36,800 in 2014.

	2008	2011	2014	2017
Performance Measures	Survey	Survey	Survey	Estimated
Outcome: Median salary of graduates ¹	\$32,500	\$32,500	\$35,700	\$36,800

Objective 5.3 Increase the number of economic development initiatives from 9 in 2009 to 10 in 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of initiatives ²	9	10	10	10

Goal 6. Promote activities that demonstrate the University's educational distinction.

Objective 6.1 By 2012 meet or exceed the System campaign goal of at least \$15 million cumulative for the length of the campaign (beginning in fiscal year 2005).

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Funds raised in annual giving (\$ millions)	\$2.1	\$2.4	\$2.0	\$2.0

Objective 6.2 Increase the number of students involved in community service outreach to 4,000 in 2014 from 3,538 in 2009.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of students involved in community outreach	4,055	4,121	4,200	4,200

Objective 6.3 Increase the number of faculty awards from 33 in 2009 to 50 in 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number faculty awards	23	20	24	33

Objective 6.4 Sustain the Regents' goal of seven to eight course units taught by full-time equivalent (FTE) core faculty through 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Course units taught by FTE core faculty	7.4	7.1	7.5	7.5

Objective 6.5 By 2014, increase the number of days spent in public service per FTE faculty to 11 from 10.5 in 2009.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Days of public service per FTE faculty	13.0	11.6	11.0	11.0

¹The weighted average of the mid-point of the salary ranges. Data are taken from the triennial MHEC Alumni Follow Up Survey, which surveys graduates one year out from graduation (2014 survey, for instance was of 2013 graduates, 2011 survey was of 2010 graduates, etc.).

²Cumulative number of initiatives attracted to FSU.

R30B26.00

SUMMARY OF FROSTBURG STATE UNIVERSITY

	2014 Actual		2015 opriation	2016 Allowance
Total Number of Authorized Positions	736.00		739.00	739.00
Total Number of Contractual Positions	156.40		157.40	157.40
Salaries, Wages and Fringe Benefits	56,051,380	56,	250,000	60,597,567
Technical and Special Fees	7,529,214		398,669	7,398,669
Operating Expenses	40,676,796	45,	655,642	45,695,593
Beginning Balance (CUF)	7,123,936	8,	607,946	9,587,946
Fund Balance Reversion to the State	<u>-984,385</u>			0.505.046
Revised Beginning Balance (CUF)	6,139,551	8,	607,946	9,587,946
Current Unrestricted Revenue				
Tuition and Fees	34,552,770		150,472	37,041,242
State General Funds	33,447,992 2,023,686		951,523 681,817	39,094,877 1,748,415
Sales and Services of Educational Activities	1,217,358		234,990	1,234,990
Sales and Services of Auxiliary Enterprises	22,425,884		080,421	22,343,515
Other Sources	1,270,634		825,088	848,790
Transfer (to)/from Fund Balance	-2,468,395		980,000	-980,000
Total Unrestricted Revenue	92,469,929	96,	944,311	101,331,829
Current Restricted Revenue				
Federal Grants and Contracts	8,955,744	9,	559,000	9,559,000
Private Gifts, Grants and Contracts	793,867		821,000	821,000
State and Local Grants and Contracts	1,898,625	1,	979,000	1,979,000
Endowment Income			1,000	1,000
Other Sources	139,225			
Total Restricted Revenue	11,787,461	12,	360,000	12,360,000
Total Revenue	104,257,390	109,	304,311	113,691,829
Ending Balance (CUF)	8,607,946	9,	587,946	10,567,946
Institutional Profile: FSU	2012	2014	2015	2016
Mandatory Tuition and Fees (\$):	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Full-Time Undergraduate:				
Resident (per year)	7,436	7,728	7,982	8,364
Non-Resident (per year)	17,624	18,376	19,274	20,220
Part-Time Undergraduate:				
Resident (per credit)	226	233	240	252
Non-Resident (per credit)	440	457	480	504
Part-Time Graduate: Resident (per credit)	327	340	357	275
Non-Resident (per credit)	420	340 437	459	375 482
The Resident (per creatification)	420	437	433	402
Room Charge (double) Board Charge (14 meals)	3,652 3,700	3,762 3,774	3,876 3,868	
State Appropriation per FTES	7,350	7,781	8,474	8,918
State % Non-Auxiliary, Unrestricted Funds	48.7	50.6	51.6	51.7

Note: FY 2016 tuition and fees pending approval of the Board of Regents.

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
Total Student Headcount	5,251	5,288	5,288	5,311
% Resident	87.6	87.5	87.5	87.6
% Undergraduate	85.3	85.7	85.7	85.8
% Financial Aid	73.8	73.9	74.9	74.9
% Other Race	33.1	37.0	37.0	37.0
% Full Time	82.3	79.7	79.7	79.8
Full-Time Teaching Faculty Headcount	212.0	214.0	214.0	214.0
% Tenured	71.2	72.4	72.4	72.4
% Terminal Degree	84.0	85.0	85.0	85.0
Total Credit Hours	134,715	134,336	134,336	134,966
% Undergraduate	92.7	93.2	93.2	93.2
Full-Time Equivalent (FTE) Students	4,573	4,559	4,559	4,580
Full-Time Equivalent (FTE) Faculty*	258	268	268	268
% Part-Time*	18.2	18.2	18.2	18.2
FTE Student/FTE Faculty Ratio*	17.7:1	17.0:1	17.0:1	17.1:1
Research Grants Received	54	54	60	65
Dollar Value (millions)	3.40	5.70	5.80	6.00
Number Campus Buildings	47	47	48	48
G.S.F. Total	1,388,809	1,388,809	1,515,809	1,515,809
% Non-Auxiliary	61.0	61.0	64.0	64.0

^{*} Data has changed since previous year's publication

Degree Information (Academic Year 2013-2014):

Total Number Programs: 55 Total Awarded: 1,246 % Bachelor: 81.1 % Master: 18.9

Most Awarded Degrees by Discipline:

	Bachelor	Master	Total
Business and Management	136	98	234
Education	124	106	230
Public Affairs and Services	105	9	114
Social Sciences	100		100
Psychology	94	8	102
Interdisciplinary Studies	91		91

R30B26.01 INSTRUCTION—FROSTBURG STATE UNIVERSITY

Appropriation Statement:

2014 Actual	2015 Appropriation	2016 Allowance
263.00	264.00	264.00
105.20	104.90	104.90
22,894,051	24,100,000	25,186,634
4,900,354	5,040,911	5,040,911
126,028 290,395 1,009,832 373,237 104,015 193,424 51,289 2,148,220 29,942,625	137,459 156,828 952,564 827,895 136,709 188,460 166,059 2,565,974	137,459 156,828 952,564 827,895 99,333 15,311 166,059 2,355,449 32,582,994
29,876,156 66,469 29,942,625	31,632,885 74,000 31,706,885	32,508,994 74,000 32,582,994
	263.00 105.20 22,894,051 4,900,354 126,028 290,395 1,009,832 373,237 104,015 193,424 51,289 2,148,220 29,942,625 29,876,156 66,469	Actual Appropriation 263.00 264.00 105.20 104.90 22,894,051 24,100,000 4,900,354 5,040,911 126,028 137,459 290,395 156,828 1,009,832 952,564 373,237 827,895 104,015 136,709 193,424 188,460 51,289 166,059 2,148,220 2,565,974 29,942,625 31,706,885 29,876,156 31,632,885 66,469 74,000

R30B26.02 RESEARCH—FROSTBURG STATE UNIVERSITY

••	2014 Actual	2015 Appropriation	2016 Allowance
Number of Contractual Positions	1.00	1.70	1.70
01 Salaries, Wages and Fringe Benefits	16,698		
02 Technical and Special Fees	78,066	34,000	34,000
03 Communication. 04 Travel	11 10,918 8,282 6,407 2,783 2,168	30,000 58,000	30,000 58,000
Total Operating Expenses	30,569	88,000	88,000
Total Expenditure	125,333	122,000	122,000
Unrestricted Fund ExpenditureRestricted Fund Expenditure	16,698 108,635 125,333	122,000	122,000

R30B26.03 PUBLIC SERVICE—FROSTBURG STATE UNIVERSITY

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	23.00	25.00	25.00
Number of Contractual Positions	26.10	23.30	23.30
01 Salaries, Wages and Fringe Benefits	1,766,862	1,495,000	1,759,323
02 Technical and Special Fees	932,596	648,541	648,541
03 Communication	15,783 62,536 805	69,000 223,373	69,000 223,373
08 Contractual Services	321,531 129,739	194,080 453,382	194,080 189,059
10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions. 13 Fixed Charges	1,412 26,045 120,725 163,193	145,000 390,576 43,000 128,548	145,000 390,576 43,000 128,548
Total Operating Expenses	841,769	1,646,959	1,382,636
Total Expenditure	3,541,227	3,790,500	3,790,500
Unrestricted Fund ExpenditureRestricted Fund Expenditure	289,985 3,251,242	55,500 3,735,000	55,500 3,735,000
Total Expenditure	3,541,227	3,790,500	3,790,500

R30B26.04 ACADEMIC SUPPORT—FROSTBURG STATE UNIVERSITY

· · · · · · · · · · · · · · · · · · ·	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	82.00	87.00	87.00
Number of Contractual Positions	3.10	3.90	3.90
01 Salaries, Wages and Fringe Benefits	6,598,852	6,400,000	7,286,195
02 Technical and Special Fees	321,595	332,296	332,296
03 Communication	80,926 270,879 1,333,393 169,938 2,000 730,502 54,211 2,641,849	101,542 97,420 1,373,327 379,846 248,833 345,353 53,872 2,600,193	101,542 97,420 1,373,327 379,846 248,833 345,353 53,872 2,600,193
Total Expenditure	9,562,296	9,332,489	10,218,684
Unrestricted Fund Expenditure	9,553,253 9,043	9,317,489 15,000	10,203,684 15,000
Total Expenditure	9,562,296	9,332,489	10,218,684

R30B26.05 STUDENT SERVICES—FROSTBURG STATE UNIVERSITY

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	53.00	51.00	51.00
Number of Contractual Positions	3.50	3.30	3.30
01 Salaries, Wages and Fringe Benefits	3,518,481	3,310,000	3,719,123
02 Technical and Special Fees	258,169	196,478	196,478
03 Communication	112,245 146,800 1,000	102,416 83,630	102,416 83,630
08 Contractual Services	1,060,465 158,337 795	592,355 312,600	592,355 312.600
11 Equipment—Additional	7,048 80,449	16,000 66,724	16,000 66,724
Total Operating Expenses	1,567,139	1,173,725	1,173,725
Total Expenditure	5,343,789	4,680,203	5,089,326
Unrestricted Fund Expenditure	5,312,200 31,589	4,647,203 33,000	5,056,326 33,000
Total Expenditure	5,343,789	4,680,203	5,089,326

R30B26.06 INSTITUTIONAL SUPPORT—FROSTBURG STATE UNIVERSITY

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	117.00	113.00	113.00
Number of Contractual Positions	6.00	6.30	6.30
01 Salaries, Wages and Fringe Benefits	9,743,462	9,450,000	10,190,140
02 Technical and Special Fees	282,407	256,395	256,395
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges	-101,381 149,582 252,972 -1,031,375 235,277 41,155 28,285 513,956	146,980 120,449 198,187 -506,449 502,603 19,264 104,013 820,066	146,980 120,449 198,187 -426,807 502,603 19,264 104,013 820,066
Total Operating Expenses	88,471	1,405,113	1,484,755
Total Expenditure	10,114,340	11,111,508	11,931,290
Unrestricted Fund Expenditure	10,107,823 6,517 10,114,340	11,095,508 16,000 11,111,508	11,915,290 16,000 11,931,290

R30B26.07 OPERATION AND MAINTENANCE OF PLANT—FROSTBURG STATE UNIVERSITY

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	94.00	97.00	97.00
Number of Contractual Positions	.80	2.10	2.10
01 Salaries, Wages and Fringe Benefits	5,019,939	5,000,000	5,628,047
02 Technical and Special Fees	36,564	81,884	81,884
03 Communication	31,026	19,700	19,700
04 Travel	2,904	2,500	2,500
06 Fuel and Utilities	2,376,883	2,555,331	2,613,976
07 Motor Vehicle Operation and Maintenance	200,168	69,128	69,128
08 Contractual Services	342,391	503,025	503,025
09 Supplies and Materials	400,910	1,121,543	1,121,543
10 Equipment—Replacement	809	93,000	93,000
11 Equipment—Additional	1,286,213	60,000	60,000
13 Fixed Charges	3,292,101	6,076,215	6,208,105
14 Land and Structures	178,415	927,665	999,502
Total Operating Expenses	8,111,820	11,428,107	11,690,479
Total Expenditure	13,168,323	16,509,991	17,400,410
Unrestricted Fund Expenditure	13,168,323	16,500,991	17,391,410
Restricted Fund Expenditure		9,000	9,000
Total Expenditure	13,168,323	16,509,991	17,400,410

R30B26.08 AUXILIARY ENTERPRISES—FROSTBURG STATE UNIVERSITY

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	104.00	102.00	102.00
Number of Contractual Positions	10.70	11.90	11.90
01 Salaries, Wages and Fringe Benefits	5,960,622	6,000,000	6,333,105
02 Technical and Special Fees	719,463	808,164	808,164
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges	126,690 316,296 1,401,918 11,000 6,039,913 2,339,552 106,994 93,564 461,630	77,940 267,381 1,386,738 10,000 5,989,350 1,894,946 48,381 162,893 381,165	77,940 267,381 1,386,738 10,000 5,939,350 1,894,946 48,381 74,789 381,165
Total Operating Expenses	10,897,557	10,218,794	10,080,690
Total Expenditure	17,577,642	17,026,958	17,221,959
Unrestricted Fund Expenditure	17,549,074 28,568	16,981,958 45,000	17,176,959 45,000
Total Expenditure	<u>17,577,642</u>	<u>17,026,958</u>	17,221,959

R30B26.17 SCHOLARSHIPS AND FELLOWSHIPS—FROSTBURG STATE UNIVERSITY

	2014 Actual	2015 Appropriation	2016 Allowance
01 Salaries, Wages and Fringe Benefits	532,413 9,135	495,000 7.881	495,000 7,881
12 Grants, Subsidies and Contributions	14,340,267	14,520,896	14,831,785
Total Operating Expenses	14,349,402	14,528,777	14,839,666
Total Expenditure	14,881,815	15,023,777	15,334,666
Unrestricted Fund ExpenditureRestricted Fund Expenditure	6,596,417 8,285,398	6,712,777 8,311,000	7,023,666 8,311,000
Total Expenditure	14,881,815	15,023,777	15,334,666

R30B27.00 COPPIN STATE UNIVERSITY

PROGRAM DESCRIPTION

Coppin State University (CSU) is a public, urban, historically black institution offering undergraduate and graduate programs in the liberal arts and sciences, humanities, education and nursing.

MISSION

Coppin State University is a comprehensive, urban, institution offering programs in liberal arts, sciences and professional disciplines. The University is committed to excellence in teaching, research and continuing service to its community. CSU provides educational access and diverse opportunities for students with a high potential for success and for students whose promise may have been hindered by a lack of social, personal or financial opportunity. High quality academic programs offer innovative curricula and the latest advancements in technology prepare students for new workforce careers in a global economy. To promote achievement and competency, CSU expects rigorous academic achievement and the highest standards of conduct with individual support, enrichment and accountability. By creating a common ground of intellectual commitment in a supportive learning community, CSU educates and empowers a diverse student body to lead by the force of its ideas to become critical, creative and compassionate citizens of the community and leaders of the world, with a heart for lifelong learning and dedicated public service. Coppin State University applies its resources to meet urban needs, especially those of Baltimore City, wherever those applications mesh well with its academic programs.

VISION

Coppin State University's goal, over the next decade, is to apply the highest levels of academic excellence and creativity for its students. While serving all students in the state of Maryland, Coppin State University will continue to enhance its special connections to first generation college students and to the City of Baltimore. Coppin State University will embody excellence in urban education, in the use of technology to make learning more effective and its administration more productive, and in liberal arts teaching that contributes models for inner city academic achievement to the city, the state and the nation.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Provide access to higher education for diverse citizens of Maryland.

Objective 1.1 Increase the percentage of non-African-American students from 12 percent in fiscal year 2010 to 15 percent or greater in fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percentage of non-African-American students enrolled ¹	6%	7%	7%	8%

Objective 1.2 Increase the number of students enrolled in programs delivered off-campus or through distance education from 1,378 in fiscal year 2010 to 1,670 in fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of students enrolled in off-campus or distance				
education courses	1,057	1,183	1,200	1,220

¹Refers to students whose race/ethnicities are not "African-American." This includes Hispanic, Asian, Native American, White, foreign, and others.

R30B27.00 COPPIN STATE UNIVERSITY (Continued)

Goal 2. Promote economic development in Maryland's areas of critical need in particular, and the inner city in general.

Objective 2.1 Increase the number of students completing CSU's teacher training program and eligible for state licenses, from nine in fiscal year 2010 to 18 in fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Undergraduates who intend to get a teacher education degree ¹	331	319	319	320
Output: Number of undergraduate students completing teacher training				
program and eligible for state licenses	9	10	10	15
Quality: Percent of undergraduate students who completed teacher				
training program and passed Praxis II exam	$100\%^{2}$	100%	100%	100%

Objective 2.2 Increase student enrollment in STEM (science, technology, engineering, mathematics) programs from 241 in fiscal year 2010 to 260 in fiscal year 2014, and increase number of baccalaureate degrees awarded in STEM programs from 20 in fiscal year 2010 to 26 in fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number undergraduates enrolled in STEM programs	220	207	220	225
Output: Number of baccalaureate degrees awarded in STEM programs	24	15	16	18

Objective 2.3 Increase the NCLEX (nursing licensure) examination pass rate from 68.5 percent in 2009 to 75 percent in 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of baccalaureate degrees awarded in Nursing	101	105	136	138
Quality: NCLEX (Nursing licensure) exam passing rate	79%	NA^3	80%	85%

Objective 2.4 Maintain the percentage of nursing graduates employed in Maryland at 85 percent or greater through 2014 survey year.

	2008	2011	2014	2017
Performance Measures	Survey	Survey	Survey	Estimated
Outcome: Baccalaureate nursing graduates employed in Maryland ⁴	85%	95%	NA^3	95%

Goal 3. Improve the retention and graduation rates of undergraduate students.

Objective 3.1 Increase the six-year graduation rate for all students from 18.3 percent in fiscal year 2009 (2003 cohort) to 26 percent in fiscal year 2014 (2007 cohort).⁵

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Six-year graduation rate of all students ⁵	19.6%	16.1%	18.2%	19.1%
Six-year graduation rate of all minority students ⁵	19.2%	14.7%	16.7%	17.2%

¹ Includes fall data only.

² Fiscal year 2013 data, reported as 83 percent last year, were updated based on final information.

³ Fiscal year 2014 data not yet available.

⁴ Data represent estimates based on percentage of alumni (baccalaureate recipients only) responding to the Maryland Higher Education Center (MHEC) Follow Up Survey of alumni, who graduated from a CSU Nursing program, and who indicated they were working in Maryland one year after graduation. Data are supplied for 2008 and 2011 survey actuals, along with one year of estimates. The column headings indicate the actual survey year in which the data were or will be reported.

⁵ Based on graduation data supplied by MHEC. Actuals are for fall 2006 and 2007 freshmen cohorts, respectively, 2015 estimate is based on 2008 cohort. Baseline year was adjusted in fiscal year 2012 to reflect 5-year Performance Accountability/Managing for Results framework used with other measures. Graduation rates reflect the percentage of first-time, full-time degree seeking undergraduates who started at Coppin and who graduated from Coppin or any other Maryland public university within six years.

R30B27.00 COPPIN STATE UNIVERSITY (Continued)

Objective 3.2 Increase the six-year graduation rate for all African-American students to 23 percent in fiscal year 2014 (2007 cohort).

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Six-year graduation rate of African-American students	19.1%	14.8%	16.2%	17.1%

Objective 3.3 Maintain a second-year retention rate of 60 percent or greater for all undergraduate students from fiscal year 2010 (2008 cohort) through fiscal year 2014 (2012 cohort).

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Second-year retention rate of all students ²	66%	61%	69%	70%
Second-year retention rate of all minority students ²	64%	60%	67%	69%

Objective 3.4 Maintain a second-year retention rate of 60 percent or greater for African-American students from fiscal year 2010 (2008 cohort) through fiscal year 2014 (2012 cohort).

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Second-year retention rate of African-American students ²	64%	59%	68%	69%

Goal 4. Achieve and sustain national eminence in providing quality liberal arts and sciences education.

Objective 4.1 Maintain the percentage of graduates satisfied with education received in preparation for graduate and professional study at 70 percent or greater through fiscal year 2014.

	2008	2011	2014	2017
Performance Measures	Survey	Survey	Survey	Estimated
Outcome: Percent of alumni satisfied with education received for				
graduate or professional school one year after graduation ³	97%	89%	NA^4	90%

Objective 4.2 Maintain percent of CSU graduates employed in Maryland at 85 percent or greater though fiscal year 2014.

	2008	2011	2014	2017
Performance Measures	Survey	Survey	Survey	Estimated
Outcome: Number of graduates employed in Maryland ⁵	331	359	NA^4	370
Employment rate of graduates in Maryland ⁵	88%	95%	NA^4	92%
Percent of alumni satisfied with education received for				
employment one year after graduation ⁵	81%	98%	NA^4	95%

¹Based on statewide graduation data supplied by MHEC. Actuals are for fall 2006 and 2007 freshmen cohorts respectively. The 2015 estimate is based on the 2008 cohort. The baseline year was adjusted in fiscal year 2012 to reflect the five-year Performance Accountability/Managing for Results framework used with other measures. Graduation rates reflect the percentage of first-time, full-time degree seeking undergraduates who started at Coppin and who graduated from the University, or any other Maryland public university, within six years per the published definition.

²Based on data supplied by MHEC. 2014 actual is based on 2012 cohort; 2013 actual on 2011 cohort, etc. Data were revised in 2012 to align with the five-year Performance Accountability/Managing for Results definition: "the percentage of first-time, full-time degree seeking undergraduates who started at Coppin and who re-enrolled at the institution one year after matriculation."

³Reflects only bachelor's degree recipients who graduated the previous year and rated the education they received from CSU as excellent, good or adequate/fair preparation for graduate school on the MHEC alumni survey administered one year after graduation.

⁴2014 Survey data not available.

⁵Based on percentage of alumni responding to the MHEC Follow Up Survey of alumni, and reflect percentage of baccalaureate degree recipients responding to the survey who indicated they are employed full-time one year after graduation.

R30B27.00 COPPIN STATE UNIVERSITY (Continued)

Objective 4.3 Increase the number of students enrolled in urban teacher education, natural sciences, nursing and health sciences, criminal justice, management science, and information technology programs from 2,186 in fiscal year 2010 to 2,400 in fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Total number of students enrolled in urban teacher education,				
natural sciences, nursing and health sciences, criminal justice, and				
IT academic programs	2,054	1,905	1,996	2,032

Goal 5. Increase revenue from alternative sources to state appropriations.

Objective 5.1 Increase the percent of alumni giving from 3 percent in fiscal year 2010 to 6 percent in fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percent of alumni giving	7%	9%	9%	9%

Objective 5.2 Save at least two percent of operating budget through cost containment measures from fiscal year 2010 through fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Efficiency: Percentage of operational budget savings achieved	2%	2%	2%	2%

Goal 6. Maximize the efficient and effective use of State resources.

Objective 6.1 Expend at least 0.2 percent of replacement cost for facility renewal and renovation through fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Estimated	Estimated	Estimated	Estimated
Efficiency: Percentage of replacement cost expended in facility				
renewal and renovation ¹	0.4%	0.4%	0.4%	0.4%

Objective 6.2 Increase total philanthropic funding on the basis of a moving three-year average by 2014 to \$3 million.

	2013	2014	2015	2016
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Total philanthropic funding (\$ millions)	\$1.9	\$1.8	\$1.8	\$1.8

Fiscal years 2013 and 2014 are based on budgeted amount.

R30B27.00

SUMMARY OF COPPIN STATE UNIVERSITY

	2014 Actual		2015 opriation	2016 Allowance
Total Number of Authorized Positions	458.50		456.50	456.50
Total Number of Contractual Positions	164.33		159.97	159.97
Salaries, Wages and Fringe Benefits	38,684,109	42,	158,457	43,591,787
Technical and Special Fees	8,380,009		160,911	8,160,911
Operating Expenses	34,912,550	40,	544,818	41,758,306
Beginning Balance (CUF)	738,423	1,	438,423	
Fund Balance Reversion to the State	-642,583			
Revised Beginning Balance (CUF0	95,840	1,	438,423	2,173,423
Current Unrestricted Revenue				
Tuition and Fees	16,461,784		664,769	16,538,253
State General Funds	38,467,220 2,268,343		833,749 904,822	44,937,880 2,027,271
Higher Education Investment Fund Federal Grants and Contracts	125,116		133,000	133,000
Sales and Services of Auxiliary Enterprises	12,402,673		125,346	12,672,100
Other Sources	-2,369,170		-62,500	-62,500
Transfer (to)/from Fund Balance	-1,342,583		735,000	-735,000
Total Unrestricted Revenue	66,013,383	72,	864,186	75,511,004
Current Restricted Revenue		- ;.		
Federal Grants and Contracts	13,560,567	15,	585,000	15,585,000
Private Gifts, Grants and Contracts	683,437		650,000	700,000
State and Local Grants and Contracts	1,719,281	1,	765,000	1,715,000
Total Restricted Revenue	15,963,285	18,	000,000	18,000,000
Total Revenue	81,976,668	90,	864,186	93,511,004
Ending Balance (CUF)	1,438,423	2,	173,423	2,908,423
Institutional Profile: CSU	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Mandatory Tuition and Fees (\$):				
Full-Time Undergraduate:				
Resident (per year)	5.720	5,882	6,132	6,362
Non-Resident (per year)	10,511	10,816	11,393	11,886
Part-Time Undergraduate:				
Resident (per credit)	165	170	175	184
Non-Resident (per credit)	482	496	521	547
Part-Time Graduate:				
Resident (per credit)	270	278	292	307
Non-Resident (per credit)	496	511	536	563
Room Charge (double)	5,068	5,270	5,534	5,700
Board Charge (19 meals)	3,253	3,383	3,552	3,658
State Appropriation per FTES	13,780	15,337	16,333	17,222
State % Non-Auxiliary, Unrestricted Funds	71	76	73	75
•				

Note: FY 2016 tuition and fees pending approval of the Board of Regents.

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
Total Student Headcount	3,612	3,383	3,133	3,535
% Resident	90	88	88	88
% Undergraduate	87	86	86	86
% Financial Aid	86	87	88	88
% Other Race	6	6	6	6
% Full Time	69	70	70	70
Full-Time Teaching Faculty Headcount	155	127	127	127
% Tenured	36	60	60	60
% Terminal Degree	70	67	67	67
Total Credit Hours	96,528	86,885	90,356	93,215
% Undergraduate	93	93	93	93
Full-Time Equivalent (FTE) Students	2,773	2,656	2.678	2,727
Full-Time Equivalent (FTE) Faculty	219	219	211	211
% Part-Time	21	20	19	19
FTE Student/FTE Faculty Ratio	13:1	12:1	13:1	13:1
Research Grants Received	2	1	2	2
Dollar Value	56,768	9,980	52,905	52,905
Number Campus Buildings	13	13	14	14
Gross Square Feet Total (millions)	1,140,596	1,140,596	1,275,478	1,277,206
% Non-Auxiliary	74	75	77	77

Degree Information (Academic Year 2013-2014):

Total Number Programs: 36 Total Awarded: 561 % Bachelor: 85 % Master: 15

Most Awarded Degrees by Discipline:

Most Awarded Degrees by Discipline.	Bachelor	Master	Total
Nursing	136	8	144
Applied Psychology	55		55
Criminal Justice	50	12	62
Social Work	44		44
Rehabilitation Counseling	6	29	35

R30B27.01 INSTRUCTION—COPPIN STATE UNIVERSITY

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	169.66	170.66	170.66
Number of Contractual Positions	79.93	74.88	74.88
01 Salaries, Wages and Fringe Benefits	14,360,896	15,315,476	16,121,960
02 Technical and Special Fees	4,284,994	4,041,985	4,041,985
03 Communication	10,705 123,821 731,008 470,570 305,784 272,600 5,631 1,920,119 20,566,009	30,000 150,000 1,547,250 700,000 250,000 210,000 11,000 2,898,250 22,255,711	30,000 150,000 1,390,213 736,539 250,000 210,000 11,000 2,777,752 22,941,697
Unrestricted Fund Expenditure	18,084,649 2,481,360 20,566,009	19,017,245 3,238,466 22,255,711	19,703,231 3,238,466 22,941,697

R30B27.02 RESEARCH—COPPIN STATE UNIVERSITY

	2014 Actual	2015 Appropriation	2016 Allowance
04 Travel	3,672	30,000	30,000
08 Contractual Services	-422	10,000	10,000
09 Supplies and Materials	2,207	5,000	5,000
12 Grants, Subsidies and Contributions	4,523	7,905	7,905
Total Operating Expenses	9,980	52,905	52,905
Total Expenditure	9,980	52,905	52,905
Restricted Fund Expenditure	9,980	52,905	52,905

R30B27.04 ACADEMIC SUPPORT—COPPIN STATE UNIVERSITY

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	55.93	55.93	55.93
Number of Contractual Positions	12.31	10.76	10.76
01 Salaries, Wages and Fringe Benefits	4,936,264	5,457,217	5,592,930
02 Technical and Special Fees	694,536	635,472	635,472
03 Communication	14,776 40,512 1,164,409 144,801 120,862 48,795 5,062 9,204	15,500 52,000 1,202,647 140,000 120,000 50,000 10,000	18,500 52,000 1,113,016 160,000 140,000 50,000 10,000
Total Operating Expenses	1,548,421	1,590,147	1,543,516
Total Expenditure	7,179,221	7,682,836	7,771,918
Unrestricted Fund ExpenditureRestricted Fund Expenditure	6,491,963 687,258 7,179,221	6,932,334 750,502 7,682,836	7,021,416 750,502 7,771,918
Total Experience manner		.,552,550	.,,,,,,

R30B27.05 STUDENT SERVICES—COPPIN STATE UNIVERSITY

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	55.00	54.00	54.00
Number of Contractual Positions	19.62	11.75	11.75
01 Salaries, Wages and Fringe Benefits	3,514,137	4,463,861	4,573,993
02 Technical and Special Fees	988,142	694,509	694,509
03 Communication	38,743 31,844 8,766 285,656 107,864 3,310 49,866 36,909 562,958	40,000 65,000 10,000 364,000 105,000 5,810 50,000 40,000 679,810	50,000 70,000 10,000 317,710 125,000 5,810 50,000 40,000 668,520
Total Expenditure	5,065,237	5,838,180	5,937,022
Unrestricted Fund Expenditure Restricted Fund Expenditure Total Expenditure	4,362,462 702,775 5,065,237	5,027,157 811,023 5,838,180	5,125,999 811,023 5,937,022

R30B27.06 INSTITUTIONAL SUPPORT—COPPIN STATE UNIVERSITY

Appropriation Statement:

2014 Actual	2015 Appropriation	2016 Allowance
108.41	107.41	107.41
23.63	23.35	23.35
11,028,413	11,560,465	11,787,358
1,056,794	1,046,183	1,046,183
206,590 181,139 46,561 1,547,035 311,852 113,358 404,594 16,337 1,093,666	220,000 190,000 45,000 1,365,704 295,000 110,000 250,000 32,154 1,000,000	229,987 205,000 65,000 1,518,837 335,000 135,000 250,000 32,154 1,100,000
3,921,132	3,507,858	3,870,978
16,006,339	16,114,506	16,704,519
13,553,842 2,452,497 16,006,339	13,623,590 2,490,916 16,114,506	14,213,603 2,490,916 16,704,519
	108.41 23.63 11,028,413 1,056,794 206,590 181,139 46,561 1,547,035 311,852 113,358 404,594 16,337 1,093,666 3,921,132 16,006,339 13,553,842 2,452,497	Actual Appropriation 108.41 107.41 23.63 23.35 11,028,413 11,560,465 1,056,794 1,046,183 206,590 220,000 181,139 190,000 46,561 45,000 1,547,035 1,365,704 311,852 295,000 113,358 110,000 404,594 250,000 16,337 32,154 1,093,666 1,000,000 3,921,132 3,507,858 16,006,339 16,114,506 13,553,842 13,623,590 2,452,497 2,490,916

R30B27.07 OPERATION AND MAINTENANCE OF PLANT—COPPIN STATE UNIVERSITY

Tappa Optimization Statements	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	36.00	35.00	35.00
Number of Contractual Positions	2.13	2.98	2.98
01 Salaries, Wages and Fringe Benefits	2,333,111	2,708,197	2,742,101
02 Technical and Special Fees	97,216	131,500	131,500
03 Communication 04 Travel	13,374 905 2,500,827 9,219 2,864,686 124,169 46,905 202 3,271,431	15,000 900 2,738,251 10,000 3,592,983 200,000 100,000 500 5,069,573 268,203	15,000 1,000 3,141,963 10,429 3,358,711 200,000 150,000 500 4,987,871 268,203
Total Operating Expenses	8,831,718	11,995,410	12,133,677
Total Expenditure	11,262,045	14,835,107	15,007,278
Unrestricted Fund Expenditure	11,253,519 8,526	14,789,807 45,300	14,961,978 45,300
Total Expenditure	11,262,045	14,835,107	15,007,278

R30B27.08 AUXILIARY ENTERPRISES—COPPIN STATE UNIVERSITY

Appropriation Statement:

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	33.50	33.50	33.50
Number of Contractual Positions	26.71	36.25	36.25
01 Salaries, Wages and Fringe Benefits	2,511,288	2,653,241	2,773,445
02 Technical and Special Fees	1,252,330	1,611,262	1,611,262
03 Communication	15,350 600,992 788,118 66,087 3,681,969 342,318 79,881 13,416 1,506,928 -183,772	16,000 670,000 798,666 100,000 3,890,771 380,000 100,000 23,500 1,610,992 55,000	16,000 670,000 845,350 120,000 3,944,607 380,000 100,000 73,500 1,860,992 55,000
Total Operating Expenses	6,911,287	7,644,929	8,065,449
Total Expenditure	10,674,905	11,909,432	12,450,156
Unrestricted Fund ExpenditureRestricted Fund Expenditure	9,860,967 813,938 10,674,905	11,084,053 825,379 11,909,432	11,624,777 825,379 12,450,156

R30B27.17 SCHOLARSHIPS AND FELLOWSHIPS—COPPIN STATE UNIVERSITY

2014 Actual	2015 Appropriation	2016 Allowance
5,997		
15	12 175 500	12,645,509
		12,645,509
11,212,932	12,175,509	12,645,509
2,405,981	2,390,000	2,860,000 9,785,509
11,212,932	12,175,509	12,645,509
	5,997 15 11,206,920 11,206,935 11,212,932 2,405,981 8,806,951	Actual Appropriation 5,997 15 11,206,920 12,175,509 11,206,935 12,175,509 11,212,932 12,175,509 2,405,981 2,390,000 8,806,951 9,785,509

R30B28.00 UNIVERSITY OF BALTIMORE

PROGRAM DESCRIPTION

The University of Baltimore (UB) provides career-oriented education at the bachelor's, master's, and professional levels, offering degree programs in law, business, and liberal arts with an emphasis on applied and professional degrees.

MISSION

The University of Baltimore provides innovative education in business, public affairs, the applied liberal arts and sciences, and law to serve the needs of a diverse population in an urban setting. A public university, UB offers excellent teaching and a supportive community for undergraduate, graduate and professional students in an environment distinguished by academic research and public service. The University makes excellence accessible to traditional and nontraditional students motivated by professional advancement and civic awareness; establishes a foundation for lifelong learning, personal development, and social responsibility; combines theory and practice to create meaningful, real-world solutions to 21st-century urban challenges; and is an anchor institution, regional steward and integral partner in the culture, commerce, and future development of Baltimore and the region.

VISION

The University of Baltimore is a leader in the development and dissemination of knowledge in the applied disciplines that form the core of its academic programs. Any qualified Marylander has access to UB's academic programs and services without regard to geographic location, economic means, or other limiting circumstances. UB's students are highly satisfied with their preparation for productive professional lives. The University maintains a lifelong relationship with its graduates and continues to meet their educational needs in a rapidly changing world. Maryland's businesses, governments, and not-for-profit organizations value UB's talents. UB is a major contributor to sustaining mid-town Baltimore as a flourishing urban environment.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. The University of Baltimore will enhance the quality of learning, teaching, and research.

Objective 1.1 Through 2014 maintain the percentage of UB graduates employed in their field one year after graduation at a level equal to or greater than the 95.4 percent recorded in Survey Year 2008.

	2008	2011	2014	2017
Performance Measures	Survey	Survey	Survey	Estimated
Output: Percent of graduates employed one year after graduation	95.4%	88.7% ¹	85.0%	95.4%

Objective 1.2 Through 2014, maintain a 75 percent or greater first-time attempt passage rate on the Maryland Bar examination.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: UB law graduates who pass the Bar exam on first attempt	84%	83%	84%	84%

Objective 1.3 Through 2014, maintain the percentage of students earning credits in at least one learning activity outside the traditional classroom at 42 percent or greater.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Efficiency: Students earning credits outside of traditional classroom. ²	44%	44%	>44%	>44%

Objective 1.4 Through 2014, maintain the second-year retention rate of all students and African-American students at 70 percent or greater.³

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Second-year retention rate: All students	72.9%	67.4%	78.8%	79%
Second-year retention rate: African-American students	74.7%	70.7%	81.9%	82%

¹ Data for the 2011 survey year have been corrected based on discovery of a coding error in the original number.

² Represents students registered for online, independent study, internships and study abroad divided by total number of students.

³ The University is using national norms published by the Consortium for Student Retention Data Exchange (CRSDE) to establish benchmarks which it expects to exceed, under this objective.

R30B28.00 UNIVERSITY OF BALTIMORE (Continued)

Objective 1.5 Increase the percentage of students satisfied with educational preparation for employment to 88 percent, and maintain the percentage of students satisfied with educational preparation for graduate or professional school at 100 percent in survey year 2014.

	2008	2011	2014	2017
Performance Measures	Survey	Survey	Survey	Estimated
Quality: Student satisfaction with education received for employment ¹	87%	78%	83%	88%
Student satisfaction with education received for graduate				
or professional school ¹	100%	100%	100%	100%

Objective 1.6 Through 2014, UB will exceed the national benchmark six-year graduation rate for similar selective institutions of first-time, full-time degree seeking for all undergraduate students and African-American students.²

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Six-year retention rate: All students	NA	37.0%	43.0%	45%
Six-year graduation rate: African-American students	NA	31.0%	30.0%	33%

Goal 2. The University of Baltimore will increase student enrollment in response to state and regional demand.

Objective 2.1 By fiscal year 2014, increase the number of minority students, including African Americans, graduating from UB to 500. Maintain the percentage of African-American undergraduates at 42.8 percent, and increase the percentage of economically disadvantaged students to 68.5 percent in fall 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of minority students, including African Americans,				
who graduate from UB	604	635	650	650
Percentage of African-American undergraduates	46.1%	47.1%	48.0%	50.0%
Percentage of economically disadvantaged students	74.9%	69.7%	72.7%	72.7%

Objective 2.2 Through 2014, maintain the percentage of UB STEM (science, technology, engineering, mathematics) employed in Maryland at 91.4 percent or greater.

	2008	2011	2014	2017
Performance Measures	Survey	Survey	Survey	Estimated
Output: Percentage of STEM graduates employed in Maryland ³	91%	100%	86%	92%

Goal 3. The University of Baltimore meets community, businesses, government, and not-for-profit needs in the Baltimore metropolitan area and Maryland.

Objective 3.1 Increase UB's entrepreneurial revenues by 5 percent a year or greater through 2014 (from \$174,427 in 2009) and increase the percentage of research dollars coming from federal sources to 20 percent or greater by 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Entrepreneurial revenues per year	\$385,000	\$307,076	\$316,000	\$340,000
Input: Number of federal awards	2	4	4	4
Output: Percentage of research dollars from federal sources	6%	4%	4%	4%

¹ Refers to baccalaureate recipients only who completed the Maryland Higher Education Commission (MHEC) Follow Up Survey one year after graduation.

Fiscal year 2014 is the first year in which a traditional first-time, full-time six-year graduation rate is available for UB. The comparison group used by UB to establish its benchmark is the CSRDE institutions. The "within-institution" rate is used, rather than the MHEC statewide rate. If the MHEC rate were used, UB six year graduation rates would rise to 44.8 percent (for all students) and 34.6 percent (for African American students) for the fiscal year 2014 reporting period.

³ STEM currently consists of: Applied Information Technology (HEGIS Code 07202), Management Information Systems (HEGIS Code 070200) and Simulation and Digital Technology (HEGIS CODE 079910). UB STEM programs began in 1999.

R30B28.00

SUMMARY OF UNIVERSITY OF BALTIMORE

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	706.50	726.50	726.50
Total Number of Contractual Positions	116.49	108.97	101.47
Salaries, Wages and Fringe Benefits	67,819,003	72,212,883	76,651,289
Technical and Special Fees	9,279,743	8,541,690	8,086,690
Operating Expenses	50,293,469	57,417,740	57,201,882
Positaring Polones (CLIE)	14,380,435	14.555.501	15,693,414
Beginning Balance (CUF)	-895,437	14,555,591	13,073,414
			
Revised Beginning Balance (CUF)	13,484,998	14,555,591	15,693,414
Current Unrestricted Revenue			
Tuition and Fees	66,227,985	69,242,164	71,020,250
State General Funds	30,235,753	33,057,801	35,234,780
Higher Education Investment Fund	1,823,268	1,496,590	1,573,675
Federal Grants and Contracts	32,665	110,000	110,000
Private Gifts, Grants and Contracts	-92,340	308,000	308,000
State and Local Grants and Contracts	756,829	720,000	720,000
Sales and Services of Educational Activities	285,131	329,437	330,000
Sales and Services of Auxiliary Enterprises	8,643,849	8,338,720	8,451,720
Other Sources	246,712	253,390	253,390
Transfer (to)/from Fund Balance		-1,137,823	-1,164,564
Total Unrestricted Revenue	107,089,259	112,718,279	116,837,251
Current Restricted Revenue			
Federal Grants and Contracts	6,994,821	8,069,533	8,102,610
Private Gifts, Grants and Contracts	6,277,150	9,500,000	9,300,000
State and Local Grants and Contracts Other Sources	7,030,985	7,884,501	7,700,000
Total Restricted Revenue	20,302,956	25,454,034	25,102,610
Total Revenue	127,392,215	138,172,313	141,939,861
Ending Balance (CUF)	14,555,591	15,693,414	16,857,978

Institutional Profile: UofB	2013	2014	2015	2016
Mandatory Tuition and Fees (\$):	Actual	Actual	Estimated	Estimated
Full-Time Undergraduate:	7.664	7,838	8,018	8,326
Resident (per year) Non-Resident (per year)	17,914	18,396	18,892	19,744
Full Time Law (J.D.): Resident (per year)	26,156	26,884	27.884	28,738
Non-Resident (per year)	38,440	39,538	41,044	42,220
Full Time Law (LL.M): Resident (per year)	26,156	20,000	20,000	20,000
Non-Resident (per year)	38,440	20,000	20,000	20,000
Part-Time Undergraduate: Resident (per credit)	266	274	282	296
Non-Resident (per credit)	839	864	890	935
Part-Time Graduate: Resident Business (per credit)	645	671	705	733
Non-Resident Business (per credit)	900	936	983	1,022
Resident-Arts II-75 Sciences (per credit)	618	643	675	702
Non-Resident Arts II-75 Science (per credit)	896	932	979	1,018
Resident-Public Affairs (per credit)	618	643	675	702
Non-Resident Public Affairs (per credit)	896	932	979	1,018
Part-Time Law: Resident-J.D. (per credit)	1,006	1,036	1,077	1,109
Non-Resident-J.D. (per credit)	1,430	1,473	1,532	1,578
Resident-LL.M.US (per credit)	1,006	610	610	610
Non-Resident-LL.M.US (per credit)	1,430	610	610	610
Resident-LL.M. Taxation (per credit)	1,129	1,163	1,210	1,246
Non-Resident-LL.M. Taxation (per credit)	1,608	1,656	1,722	1,774
Part-Time Doctoral:				
Resident Arts II-75 Sciences (per credit)	813	846	888	924
Non-Resident Arts II-75 Sciences (per credit)	1,339	1,393	1,463	1,522
Resident Public Affairs (per credit)	813	846	888	924
Non-Resident Public Affairs (per credit)	1,339	1,393	1,463	1,522
State Appropriation per FTES	6,689	7,224	7,746	8,149
State % Non-Auxiliary, Unrestricted Funds	32	33	33	34

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
Total Student Headcount	6,558	6.518	6,422	6,761
% Resident	91	91	91	91
% Undergraduate	53	54	54	55
% Financial Aid	85	80	80	80
% Other Race	45	46	46	46
% Full Time	53	53	53	53
Full-Time Teaching Faculty Headcount	198	197	198	198
% Tenured	59	59	59	59
% Terminal Degree	88	88	88	88
Total Credit Hours	129.878	120,840	121,510	123,000
% Undergraduate	57	59	59	59
Full-Time Equivalent (FTE) Students	4,458	4,438	4,461	4,517
Full-Time Equivalent (FTE) Faculty	267.74	279.84	273.82	269.88
% Part-Time	13	14	12	11
FTE Student/FTE Faculty Ratio	17.90	15.86	16.29	16.74
Research Grants Received	91	76	90	100
Dollar Value (millions)	7.0	6.1	6.5	7.0
Number Campus Buildings	13	13	13	13
Gross Square Feet Total	1,059,757	1,059,757	1,059,757	1,059,757
% Non-Auxiliary	78	78	78	78

Degree Information (Academic Year 2013-2014):

Total Number Programs: 54 Total Awarded: 1,492 % Bachelor: 45.9 % Master: 31.6

% Doctorate: 0.5

% Professional: 20.8 % Post-Bach Certificate: 1.2

Most Awarded Degrees by Discipline:

	Bachelor	Master	Doctorate	Professional	Total
Business and Commerce	299	207			506
Law	29	51		310	390
Social Sciences	96	116	4		216
Criminal Justice	106	10			116

R30B28.01 INSTRUCTION—UNIVERSITY OF BALTIMORE

Appropriation Statement:

2014 Actual	2015 Appropriation	2016 Allowance
261.68	276.98	275.98
61.60	50.25	44.10
29,072,565	31,959,794	33,676,987
4,770,944	3,878,742	3,484,742
33,272 696,079 1,303,021 401,317 161,509 660,460 235,096 373,805 3,035,880	25,221 494,312 2,494,980 394,005 345,326 685,251 165,759 564,971 4,075,000	25,221 494,312 2,294,980 394,005 345,326 685,251 165,759 539,971 4,075,000
6,900,439	9,244,825	9,019,825
40,743,948	45,083,361	46,181,554
36,132,833 4,611,115 40,743,948	38,619,664 6,463,697 45,083,361	39,716,808 6,464,746 46,181,554
	Actual 261.68 61.60 29,072,565 4,770,944 33,272 696,079 1,303,021 401,317 161,509 660,460 235,096 373,805 3,035,880 6,900,439 40,743,948 36,132,833 4,611,115	Actual Appropriation 261.68 276.98 61.60 50.25 29,072,565 31,959,794 4,770,944 3,878,742 33,272 25,221 696,079 494,312 1,303,021 2,494,980 401,317 394,005 161,509 345,326 660,460 685,251 235,096 165,759 373,805 564,971 3,035,880 4,075,000 6,900,439 9,244,825 40,743,948 45,083,361 36,132,833 38,619,664 4,611,115 6,463,697

R30B28.02 RESEARCH—UNIVERSITY OF BALTIMORE

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	22.56	22.49	24.49
Number of Contractual Positions	25.15	25.06	25.06
01 Salaries, Wages and Fringe Benefits	2,132,750	2,140,239	2,315,425
02 Technical and Special Fees	1,745,061	1,753,030	1,753,030
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	13,379 170,302 939,080 138,870 29,134 27,010 8,758 693,282	250 148,047 4,923,543 203,769 29,183 90,557 8,758 293,797	250 148,047 4,447,036 203,769 29,183 90,557 8,758 293,797
Total Operating Expenses	2,019,815	5,697,904	5,221,397
Total Expenditure	5,897,626	9,591,173	9,289,852
Unrestricted Fund Expenditure Restricted Fund Expenditure	524,375 5,373,251	921,027 8,670,146	970,939 8,318,913
Total Expenditure	5,897,626	9,591,173	9,289,852

R30B28.04 ACADEMIC SUPPORT—UNIVERSITY OF BALTIMORE

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	110.67	114.53	114.53
Number of Contractual Positions	2.67	1.10	1.10
01 Salaries, Wages and Fringe Benefits	10,105,051	10,388,665	11,094,313
02 Technical and Special Fees	611,446	459,722	459,722
03 Communication	53,934 154,067 1,043,503 668,802 59,801 387,458 151,396 2,518,961	60,353 82,787 753,635 676,498 75,419 300,067 13,499 205,512 2,167,770	60,353 82,823 748,134 676,498 75,419 300,067 13,499 205,512 2,162,305
Total Expenditure	13,235,458	13,016,157	13,716,340
Unrestricted Fund Expenditure	13,108,897 126,561 13,235,458	12,888,023 128,134 13,016,157	13,588,206 128,134 13,716,340

R30B28.05 STUDENT SERVICES—UNIVERSITY OF BALTIMORE

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	78.70	76.00	76.00
Number of Contractual Positions	5.47	3.15	3.15
01 Salaries, Wages and Fringe Benefits	6,386,875	6,398,492	6,853,928
02 Technical and Special Fees	833,568	750,714	750,714
03 Communication	96,324 111,076 554 2,022,990 66,267 14,911 798 19,981 2,332,901	51,485 87,401 350 1,914,384 100,447 17,514 1,500 57,873 2,230,954	51,485 83,430 350 1,639,384 100,447 17,514 1,500 57,873
Total Expenditure	9,553,344	9,380,160	9,556,625
Unrestricted Fund Expenditure	9,200,034 353,310	8,903,972 476,188	9,081,677 474,948
Total Expenditure	9,553,344	9,380,160	9,556,625

R30B28.06 INSTITUTIONAL SUPPORT—UNIVERSITY OF BALTIMORE

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	169.22	168.67	167.67
Number of Contractual Positions	7.53	12.18	10.83
01 Salaries, Wages and Fringe Benefits	16,555,646	16,982,243	18,027,602
02 Technical and Special Fees	483,003	698,648	637,648
03 Communication	254,991 229,902 44 49,538 1,392,176 726,946 432,989 350,670 21,409 997,246 25,000	334,450 265,528 850 51,900 1,623,539 851,124 472,618 401,637 21,409 2,323,448	330,864 265,528 850 51,050 1,575,638 851,124 472,618 401,637 21,409 2,312,159
Total Operating Expenses	4,480,911	6,346,503	6,282,877
Total Expenditure	21,519,560	24,027,394	24,948,127
Unrestricted Fund Expenditure	21,336,644 182,916	23,837,139 190,255	24,757,872 190,255
Total Expenditure	21,519,560	24,027,394	24,948,127

R30B28.07 OPERATION AND MAINTENANCE OF PLANT—UNIVERSITY OF BALTIMORE

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	43.00	46.00	46.00
Number of Contractual Positions	9.68	12.74	12.74
01 Salaries, Wages and Fringe Benefits	2,345,326	2,878,370	3,124,534
02 Technical and Special Fees	282,806	382,386	382,386
03 Communication	19,321 4,389 2,569,432 17,635 864,186 228,714 –966 1,178,051 650,888	27,121 6,200 2,525,809 62,041 1,247,639 215,265 2,933 2,252,767 274,950	27,121 6,200 2,566,558 62,041 1,244,639 215,265 2,933 2,397,115 810,099
Total Operating Expenses	5,531,650	6,614,725	7,331,971
Total Expenditure	8,159,782	9,875,481	10,838,891
Unrestricted Fund Expenditure	8,159,782	9,875,481	10,838,891

R30B28.08 AUXILIARY ENTERPRISES—UNIVERSITY OF BALTIMORE

Appropriation Statement:

2014 Actual	2015 Appropriation	2016 Allowance
20.67	21.83	21.83
4.39	4.49	4.49
1,220,790	1,465,080	1,558,500
552,915	618,448	618,448
23,634 14,106 278,966 667 1,060,724 99,528 6,194 7,988 4,496,766 885,952	33,050 20,200 334,392 3,500 1,574,849 160,838 90,000 48,926 2,529,861 1,085,815	33,050 20,200 334,392 3,500 1,574,849 160,838 90,000 48,926 2,529,861 1,085,815
6,874,525	5,881,431	5,881,431
8,648,230	7,964,959	8,058,379
8,643,833 4,397 8,648,230	7,950,584 14,375 7,964,959	8,044,004 14,375 8,058,379
	Actual 20.67 4.39 1,220,790 552,915 23,634 14,106 278,966 667 1,060,724 99,528 6,194 7,988 4,496,766 885,952 6,874,525 8,648,230 8,643,833	Actual Appropriation 20.67 21.83 4.39 4.49 1,220,790 1,465,080 552,915 618,448 23,634 33,050 14,106 20,200 278,966 334,392 667 3,500 1,060,724 1,574,849 99,528 160,838 6,194 90,000 7,988 48,926 4,496,766 2,529,861 885,952 1,085,815 6,874,525 5,881,431 8,648,230 7,964,959 8,643,833 7,950,584 4,397 14,375

R30B28.17 SCHOLARSHIPS AND FELLOWSHIPS—UNIVERSITY OF BALTIMORE

	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	19,634,267	19,233,628	19,350,093
Total Operating Expenses	19,634,267	19,233,628	19,350,093
Total Expenditure	19,634,267	19,233,628	19,350,093
Unrestricted Fund Expenditure	9,982,861 9,651,406	9,722,389 9,511,239	9,838,854 9,511,239
Total Expenditure	19,634,267	19,233,628	19,350,093

R30B29.00 SALISBURY UNIVERSITY

PROGRAM DESCRIPTION

Salisbury University (SU) serves the State of Maryland by providing undergraduate liberal arts, sciences, pre-professional and professional programs, and select, mostly applied, graduate programs.

MISSION

Salisbury University is a premier comprehensive Maryland public university, with four privately endowed schools, offering excellent, affordable education in undergraduate liberal arts, sciences, business, nursing, education, social work, and applied master's and doctoral programs. Our highest purpose is to empower students with the knowledge, skills, and core values that contribute to active citizenship, gainful employment, and life-long learning in a democratic society and interdependent world.

VISION

Salisbury University, a Maryland university of national distinction, will be acknowledged by its peers as a globally oriented, widely recognized comprehensive university for excellence in education both in and out of the classroom and for its commitment to model programs in civic engagement. Undergraduate research, international experiences, and a broad range of internships and community outreach activities will be the hallmark of the institution, enriching the traditional academic curriculum and enabling students to connect research to practice and theory to action. Salisbury University will grow to meet the education and workforce needs of the State by providing nationally distinguished undergraduate programs as well as specialized master and doctoral programs that uniquely serve the region. We will attract superior students who are academically exceptional and who embrace their role as involved citizens. We will empower students for a life of leadership and cultural appreciation through their participation in campus artistic and athletic activities and in campus clubs and organizations. We will graduate students who are recruited by the best employers and graduate schools and who will contribute to the economic and social vitality of the State and the nation.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Provide a quality undergraduate and graduate academic and learning environment that promotes intellectual growth and success.

Objective 1.1 Maintain the percentage of nursing graduates who pass the nursing licensure exam on the first attempt at the 2009 rate of 95 percent.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Nursing National Council Licensure Exam (NCLEX)				
pass rate	95%	89%	91%	95%

Objective 1.2 Increase the percentage of teacher education graduates who pass the teacher licensure exam from 95 percent in 2009 to 100 percent in 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Teaching (Praxis II) pass rate ¹	100%	100%	100%	100%

Objective 1.3 Through 2014, the percentage of SU graduates who are satisfied with their level of preparation for graduate or professional school will be no less than 98 percent.

	2008	2011	2014	2017
Performance Measures	Survey	Survey	Survey	Estimated
Quality: Satisfaction with preparation for graduate school ²	100%	100%	97%	100%

¹ Praxis II test results are reported on a cohort basis. The test period for the 2014 Actual ran between October 1, 2012 and September 30, 2013.

²Data from Maryland Higher Education Commission (MHEC) triennial Follow Up Survey of Graduates. Next survey will be conducted in fiscal year 2017.

R30B29.00 SALISBURY UNIVERSITY (Continued)

Objective 1.4 Through 2014, the percentage of SU graduates who are satisfied with their level of preparation for employment will be no less than the 98 percent.

	2008	2011	2014	2017
Performance Measures	Survey	Survey	Survey	Estimated
Quality: Satisfaction with preparation for employment ¹	99%	95%	95%	98%

Goal 2. Utilize strategic collaborations and targeted community outreach to benefit the University, Maryland, and the region.

Objective 2.1 In 2014, the percentage of graduates employed in Maryland one year after graduation will increase to 70.8 percent, and those employed one year after graduation will be no less than 95 percent.

	2008	2011	2014	2017
Performance Measures	Survey	Survey	Survey	Estimated
Outcome: Percentage of bachelor's degree graduates employed				
in Maryland one year after graduation ¹	70.5%	75.2%	77.1%	77.4%
Percentage of bachelor's degree graduates employed				
one year after graduation ¹	95%	87%	100%	95%

Objective 2.2 The number of Teacher Education graduates will increase from 277 in fiscal year 2009 to 286 in fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of Teacher Education enrollments ²	1,348	1,276	1,234	1,223
Outcome: Number of Teacher Education graduates	299	332	328	336

Objective 2.3 The number of graduates in STEM-related fields (science, technology, engineering, mathematics) will increase from 225 in 2009 to 250 in 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of STEM enrollments ²	1,376	1,403	1,418	1,481
Outcome: Number of STEM graduates	260	287	295	336

Objective 2.4 The number of Nursing degree recipients will increase from 84 in 2009 to 100 in 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of undergraduate nursing majors ²	570	583	601	580
Output: Number of baccalaureate degree recipients in Nursing	87	93	86	93
Input: Number of graduate nursing majors ²	49	28	33	34
Output: Number of graduate degree recipients in Nursing	8	17	6	13
Total number of Nursing degree recipients	95	110	92	106

Goal 3. The University will foster inclusiveness as well as cultural and intellectual pluralism.

Objective 3.1 Increase the percentage of African-American undergraduates to 12.5 percent and the percentage of minority undergraduates to 21 percent in 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percentage of African-American undergraduates ²	11.3%	12.0%	12.9%	13.3%
Percentage of minority undergraduates ²	21.6%	23.2%	23.9%	24.3%

¹ All data for this indicator are from the MHEC triennial Follow Up Survey of Graduates.

² Actual 2014 data are from Fall 2013.

R30B29.00 SALISBURY UNIVERSITY (Continued)

Objective 3.2 Increase the percentage of economically disadvantaged students attending SU to 43.5 percent in 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percentage of economically disadvantaged students ¹	50.2%	52.6%	53.4%	54.0%

Goal 4. Improve retention and graduation rates while advancing a student-centered environment.

Objective 4.1 In 2014, second-year retention rates of all first-time, full-time freshmen will increase to 86.1 percent, to 84.1 percent for African-American freshmen, and to 84.6 percent for minority freshmen.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Second-year first-time, full-time retention rate: All students ²	85.9%	82.5%	84.5%	85.6%
African-American students ²	84.6%	85.0%	85.2%	85.4%
Minority students ²	84.4%	81.1%	84.4%	84.8%

Objective 4.2 The six-year graduation rate of all first-time, full-time freshmen will increase to 76.7 percent, to 66 percent for African-American freshmen, and to 69.3 percent for minority freshmen in 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Six-year graduation rate of first-time, full-time freshmen:				
All students ²	73.1%	73.2%	74.3%	75.2%
African-American students ²	70.4%	62.0%	64.0%	65.2%
Minority students ²	65.5%	59.5%	61.0%	62.3%
Additional Performance Measures	2008	2011	2014	2017
Performance Measures	Survey	Survey	Survey	Estimated
Outcome: Median salary of SU graduates (one year after graduation)	\$39,814	\$34,422	\$37,500	\$39,375
Ratio of median salary of SU graduates (one year after graduation) to				
the median salary of the civilian workforce with a bachelor's degre	$e^3 = 0.84$	0.72	0.75	0.75
Estimated number of Nursing graduates employed in Maryland as nu	rses 55	71	51	55
	2013	2014	2015	2016
	Actual	Actual	Estimated	Estimated
Input: Number of applicants to the professional nursing program	234	215	195	195
Applicants accepted into the professional nursing program	102	102	102	102
Applicants not accepted into the professional nursing program	132	113	93	93
Number of applicants enrolled in the professional nursing program	102	102	102	102

¹ Percentages are based on headcounts as of fall census. Actual data for 2014 reflects Fall 2013 enrollment.

²MHEC data. For second-year retention rates, 2014 actual data reflect the number of students in the fall 2012 cohort who returned in Fall 2013. For graduation rates, 2014 actual data reflect the number of students in the fall 2007 cohort who graduated by Spring 2013.

³ All data for this indicator are from the MHEC triennial Follow Up Survey of Graduates. The next MHEC survey will be conducted in fiscal year 2017.

R30B29.00

SUMMARY OF SALISBURY UNIVERSITY

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	1,009.00	1,030.00	1,030.00
Total Number of Contractual Positions	426.00	413.50	435.00
Salaries, Wages and Fringe Benefits	75,751,760	83,514,924	89,034,062
Technical and Special Fees	22,326,323	21,531,073	22,733,855
Operating Expenses	74,272,931	75,392,845	77,258,132
Beginning Balance (CUF)	53,443,974	54,412,799	56,104,100
Fund Balance Reversion to the State	-1,164,066	54,412,777	30,104,100
Revised Beginning Balance (CUF)	52,279,908	54,412,799	56,104,100
Current Unrestricted Revenue			
Tuition and Fees	66,800,036	68,618,776	71,939,944
State General Funds	39,214,380	44,383,021	48,147,971
Higher Education Investment Fund	2,608,617	2,018,532	2,147,262
Private Gifts, Grants and Contracts	57,777	135,000	60,000
State and Local Grants and Contracts	638,138	465,000	640,000
Sales and Services of Educational Activities	329,273	202,800	296,050
Sales and Services of Auxiliary Enterprises	50,879,223	52,938,192	54,164,364
Other Sources	1,101,419	368,822	375,000
Transfer (to)/from Fund Balance	-2,132,891	-1,691,301	-1,744,542
Total Unrestricted Revenue	159,495,972	167,438,842	176,026,049
Current Restricted Revenue			
Federal Grants and Contracts	8,874,620	9,225,000	9,225,000
Private Gifts, Grants and Contracts	1,215,657	1,025,000	1,025,000
State and Local Grants and Contracts	2,764,765	2,750,000	2,750,000
Total Restricted Revenue	12,855,042	13,000,000	13,000,000
Total Revenue	172,351,014	180,438,842	189,026,049
Ending Balance (CUF)	54,412,799	56,104,100	57,848,642

R30B29.00

Institutional Profile: SU	2013	2014	2015	2016
Note that the control of the control	Actual	Actual	Estimated	Estimated
Mandatory Tuition and Fees (\$): Full-Time Undergraduate:	7.700	0.100	0.500	0.056
Resident (per year)	7,700	8,128	8,560	8,956
Non-Resident (per year)	16,046	16,474	16,906	17,302
Part-Time Undergraduate:				
Resident (per credit)	302	318	334	348
Non-Resident (per credit)	649	665	681	695
Tron Resident (per create)	017	003	001	0,5
Part-Time Graduate:				
Resident (per credit)	397	418	436	450
Non-Resident (per credit)	686	707	725	739
<u> </u>				
Part-Time Graduate (DNP and Nursing)				
Resident (per credit)	657	672	686	700
Non-Resident (per credit)	815	833	850	867
'				
Part-Time Doctoral (EdD)				
Resident (per credit)			603	603
Non-Resident (per credit)			1,003	1,003
Room Charge (double)	5,750	5,940	6,150	6,360
Board Charge (21 meals)*	4,150	4,300	4,470	4,650
State Appropriation per FTES	5,131	5,308	5,886	6,379
State % Non-Auxiliary, Unrestricted Funds	41	39	41	41

^{*} Data has changed since last year's publication

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
Total Student Headcount				
Enrollment	8,606	8,643	8,770	8,770
% Resident	85	84	83	83
% Undergraduate	92	93	91	91
% Financial Aid	73	70	71	71
% Other Race	20	22	23	23
% Full Time	88	89	88	88
Full-Time Teaching Faculty Headcount	392	410	416	416
% Tenured	56	57	56	56
% Terminal Degree	83	83	81	81
Total Credit Hours	233,483	234,206	233,870	233,870
% Undergraduate	95	96	95	95
Full-Time Equivalent (FTE) Students	7,862	7,879	7,884	7,884
Full-Time Equivalent (FTE) Faculty	452.3	479.5	485.0	485.0
% Part-Time	12	14	14	14
FTE Student/FTE Faculty Ratio	17.4	16.4	16.3	16.3
Research Grants Received	64	92	85	85
Dollar Value (millions)	3.5	4.6	4.2	4.2
Number Campus Buildings	70	73	74	74
Gross Square Feet Total (millions)	2,206,748	2,209,921	2,158,078	2,158,078
% Non-Auxiliary	52	51	50	50

Degree Information (Academic Year 2013-2014):

Total Number Programs: 59 Total Awarded: 2,170 % Bachelor: 88 % Master: 12

Most Awarded Degrees by Discipline:

most Awarded Degrees by Discipline.	Bachelor	Master	Total
Education	252	74	326
Psychology	125		125
Biology	110	6	116
History	53	9	62
Communications	185		185
Social Work	91	79	170
English	46	20	66
Business	279	27	306

R30B29.01 INSTRUCTION—SALISBURY UNIVERSITY

Appropriation Statement:

2014 Actual	2015 Appropriation	2016 Allowance
413.00	434.00	434.00
197.00	198.00	208.00
36,760,428	40,394,720	43,308,455
9,699,108	9,680,351	10,204,771
150,555 1,039,926 2,291 25,531 472,918 491,741 -300 422,641 9,750 205,329	167,000 1,420,000 2,200 746,271 662,800 9,500 515,913 10,000 205,672	167,000 1,368,000 2,200 766,874 628,244 9,500 515,913 10,000 1,080,672
4,479,382	3,739,356	4,548,403
50,938,918	53,814,427	58,061,629
50,938,918	53,814,427	58,061,629
	Actual 413.00 197.00 36,760,428 9,699,108 150,555 1,039,926 2,291 25,531 472,918 491,741 -300 422,641 9,750 205,329 1,659,000 4,479,382 50,938,918	Actual Appropriation 413.00 434.00 197.00 198.00 36,760,428 40,394,720 9,699,108 9,680,351 150,555 167,000 1,039,926 1,420,000 2,291 2,200 25,531 746,271 491,741 662,800 -300 9,500 422,641 515,913 9,750 10,000 205,329 205,672 1,659,000 4,479,382 50,938,918 53,814,427

R30B29.02 RESEARCH—SALISBURY UNIVERSITY

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	6.00	6.00	6.00
Number of Contractual Positions	2.00	1.00	1.00
01 Salaries, Wages and Fringe Benefits	526,209	588,438	618,857
02 Technical and Special Fees	192,210	72,679	72,679
03 Communication	3,031 33,145 88,697 17,091 50,571 78,156 1,000 271,691 990,110	3,900 15,000 99,250 22,927 40,413 20,000 1,250 202,740 863,857	3,900 15,000 99,250 22,927 40,413 20,000 1,250 202,740 894,276
Unrestricted Fund Expenditure Restricted Fund Expenditure Total Expenditure	559,008 431,102 990,110	624,276 239,581 863,857	654,695 239,581 894,276

R30B29.03 PUBLIC SERVICE—SALISBURY UNIVERSITY

Appropriation Statement:

2014 Actual	2015 Appropriation	2016 Allowance
3.00	3.00	3.00
98.00	87.00	98.50
236,559	260,233	275,118
4,083,713	3,614,409	4,122,646
33,237 172,967 15,489 1,679 1,838,032 109,549 1,127 63,431 520,779 48,531	32,300 154,500 15,000 1,774,909 155,919 5,000 118,504 744,510 35,210	32,300 159,500 15,000 1,924,909 155,919 5,000 118,504 744,510 35,210
2,804,821	3,035,852	3,190,852
7,125,093	6,910,494	7,588,616
2,369,601 4,755,492 7,125,093	2,073,591 4,836,903 6,910,494	2,751,713 4,836,903 7,588,616
	3.00 98.00 236,559 4,083,713 33,237 172,967 15,489 1,679 1,838,032 109,549 1,127 63,431 520,779 48,531 2,804,821 7,125,093 2,369,601 4,755,492	Actual Appropriation 3.00 3.00 98.00 87.00 236,559 260,233 4,083,713 3,614,409 33,237 32,300 172,967 154,500 15,489 15,000 1,679 1,838,032 1,774,909 109,549 155,919 1,127 5,000 63,431 118,504 520,779 744,510 48,531 35,210 2,804,821 3,035,852 7,125,093 6,910,494 2,369,601 2,073,591 4,755,492 4,836,903

R30B29.04 ACADEMIC SUPPORT—SALISBURY UNIVERSITY

Appropriation Switchisting	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	83.00	82.00	82.00
Number of Contractual Positions	6.00	8.00	8.00
01 Salaries, Wages and Fringe Benefits	6,483,191	6,879,244	7,235,856
02 Technical and Special Fees	634,511	706,124	706,124
03 Communication	54,914 182,037 2,128 437	57,100 179,870	57,100 159,870
08 Contractual Services	1,383,331 194,629 -1,437	975,440 328,115	975,440 308,115
11 Equipment—Additional	1,005,240 39,006	959,735 61,051	991,345 61,051
Total Operating Expenses	2,860,285	2,561,311	2,552,921
Total Expenditure	9,977,987	10,146,679	10,494,901
Unrestricted Fund Expenditure	9,977,987	10,146,679	10,494,901

R30B29.05 STUDENT SERVICES—SALISBURY UNIVERSITY

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	67.00	67.00	67.00
Number of Contractual Positions	8.00	9.00	9.00
01 Salaries, Wages and Fringe Benefits	4,466,109	5,093,704	5,356,968
02 Technical and Special Fees	930,304	936,529	936,529
03 Communication	131,380 134,931 421,714 -1,204 39,860 15,654 742,335	166,850 125,000 36,147 383,001 48,306 250 15,000 30,056 804,610	166,850 125,000 36,147 383,001 48,306 250 15,000 30,056
Total Expenditure	6,138,748	6,834,843	7,098,107
Unrestricted Fund Expenditure	6,038,523 100,225	6,699,843 135,000	6,963,107 135,000
Total Expenditure	6,138,748	6,834,843	7,098,107

R30B29.06 INSTITUTIONAL SUPPORT—SALISBURY UNIVERSITY

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	148.00	149.00	149.00
Number of Contractual Positions	10.00	6.00	6.00
01 Salaries, Wages and Fringe Benefits	11,658,361	12,859,972	13,665,077
02 Technical and Special Fees	687,500	640,267	640,267
03 Communication	-121,666 110,984 71,239	22,247 103,750	22,241 78,750
07 Motor Vehicle Operation and Maintenance	86,594 1,443,114 214,686	85,676 1,739,035 188,286	86,307 1,837,402 188,286
10 Equipment—Replacement	4,882 886,427 1,010,091	157,853 884,920	157,853 1,077,555
Total Operating Expenses	3,706,351	3,181,767	3,448,394
Total Expenditure	16,052,212	16,682,006	17,753,738
Unrestricted Fund Expenditure	16,052,212	16,682,006	17,753,738

R30B29.07 OPERATION AND MAINTENANCE OF PLANT—SALISBURY UNIVERSITY

Appropriation Statement:

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	102.00	99.00	99.00
Number of Contractual Positions	17.00	15.50	15.50
01 Salaries, Wages and Fringe Benefits	5,414,450	5,912,824	6,333,610
02 Technical and Special Fees	802,484	796,086	796,086
03 Communication	19,702 25,796 2,758,903 1,023 938,341 458,208 5,968 63,127 3,509,148 1,462,439	20,420 55,000 3,084,677 11,974 1,217,645 478,561 20,000 130,341 3,543,340 1,787,697	20,420 27,000 3,084,677 11,974 1,217,645 478,561 20,000 106,087 3,636,507 1,705,322
Total Operating Expenses	9,242,655	10,349,655	10,308,193
Total Expenditure	15,459,589	17,058,565	17,437,889
Unrestricted Fund Expenditure	15,459,589	17,058,565	17,437,889

R30B29.08 AUXILIARY ENTERPRISES—SALISBURY UNIVERSITY

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	187.00	190.00	190.00
Number of Contractual Positions	88.00	89.00	89.00
01 Salaries, Wages and Fringe Benefits	10,206,453	11,525,789	12,240,121
02 Technical and Special Fees	5,296,493	5,084,628	5,254,753
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges 14 Land and Structures	230,723 609,656 1,810,206 80,595 3,524,941 8,880,017 22,483 792,015 500 10,043,686 9,271,421	238,000 575,000 1,877,226 86,206 3,610,380 10,192,453 125,000 896,621 1,000 11,598,405 6,359,049	238,000 615,000 1,884,033 86,206 3,594,408 10,928,351 75,000 795,582 1,000 11,598,405 6,019,335
Total Operating Expenses	35,266,243	35,559,340	35,835,320
Total Expenditure	50,769,189	52,169,757	53,330,194
Unrestricted Fund Expenditure	50,769,189	52,169,757	53,330,194

R30B29.17 SCHOLARSHIPS AND FELLOWSHIPS—SALISBURY UNIVERSITY

	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	14,899,168	15,958,214	16,366,699
Total Operating Expenses	14,899,168	15,958,214	16,366,699
Total Expenditure	14,899,168	15,958,214	16,366,699
Unrestricted Fund ExpenditureRestricted Fund Expenditure	7,330,945 7,568,223	8,169,698 7,788,516	8,578,183 7,788,516
Total Expenditure	14,899,168	15,958,214	16,366,699

R30B30.00 UNIVERSITY OF MARYLAND UNIVERSITY COLLEGE

PROGRAM DESCRIPTION

University of Maryland University College (UMUC) is one of 11 degree-granting institutions in the University System of Maryland. UMUC provides undergraduate and graduate education to Maryland citizens and individuals throughout the world.

MISSION

University of Maryland University College is a public university with more than half a century of experience providing open access to high quality educational programs and world class services to qualified students in the state of Maryland, the nation, and the world. The university is committed to students' success as its paramount goal and to an educational partnership with them for life.

VISION

The University of Maryland University College will be the leading global university distinguished by the quality of our education, commitment to our students' success, and accessibility to our programs.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES¹

Goal 1. Create and maintain a well-educated workforce.

Objective 1.1 Increase the number of graduates employed in Maryland from 1,229 in fiscal year 2009 to equal to or greater than 1,300 in fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total undergraduate enrollment	28,273	26,740	25,000	24,600
Output: Total bachelor's degree recipients	3,880	4,209	4,300	4,300
	2008	2011	2014	2017
Performance Measures	Survey	Survey	Survey	Estimated
	·	0001	0001	000/
Outcome: Employment rate of graduates	92%	89%	90%	90%

Objective 1.2 Maintain the number of students enrolled in STEM (science, technology, engineering, and mathematics) programs at or above 4,900, and maintain the number of students enrolled in the Master of Arts in Teaching (MAT) program at or above 110 by fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of undergraduates enrolled in STEM programs	7,210	7,454	7,500	7,550
Output: Number of baccalaureate graduates of STEM programs	1,004	1,125	1,200	1,250
Number of students enrolled in MAT program	143	150	139	150

Objective 1.3 Maintain or increase the level of student satisfaction with education received for employment and graduate school.

	2008	2011	2014	2017
Performance Measures	Survey	Survey	Survey	Estimated
Quality: Percent of students satisfied with education for employment	98%	96%	95%	96%
Students satisfied with education received for graduate school	100%	98%	99%	99%

¹ All data are for stateside only unless otherwise noted.

R30B30.00 UNIVERSITY OF MARYLAND UNIVERSITY COLLEGE (Continued)

Goal 2. Promote economic development in Maryland.

Objective 2.1 Maintain or increase the ratio of median graduates' salary to the average annual salary of civilian work force with a bachelor's degree at 1.2 from fiscal year 2009 through fiscal year 2014.

	2008	2011	2014	2017
Performance Measures	Survey	Survey	Survey	Estimated
Outcome: Median salary of graduates	\$57,554	\$63,333	\$59,165	\$60,500
Ratio of median salary of UMUC graduates to U.S. civilian				
workforce with bachelor's degree	1.2	1.3	1.2	1.2

Goal 3. Increase access for economically disadvantaged and minority students.

Objective 3.1 Maintain the percentage of minority undergraduate students at 40 percent or greater, maintain the percentage of African-American undergraduate students at 30 percent or greater, and maintain the percentage of economically disadvantaged students at 38 percent or greater through fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percent minority of all undergraduates	44%	46%	46%	46%
Percent African-American of all undergraduates	31%	29%	30%	30%
Percent economically disadvantaged students	47%	50%	51%	52%

Goal 4. Maximize the efficient and effective use of State resources.

Objective 4.1 Maintain current annual rate of operating budget savings achieved through efficiency and cost containment measures at two percent.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percent of operating budget savings achieved through				
efficiency and cost containment measures	2%	2%	2%	2%

Goal 5. Broaden access to educational opportunities through online education.

Objective 5.1 Increase the percentage of courses taught online to 87 percent, African-American enrollment in online courses to 19,000, the number of worldwide online enrollments to 240,000 in fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percentage of courses taught online	86%	86%	87%	90%
African-American students enrolled in online courses	20,123	18,741	18,000	17,750
Number of worldwide online enrollments	261,101	243,303	230,000	227,000

Objective 5.2 Maintain undergraduate tuition for Maryland residents at an affordable level.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Undergraduate resident tuition rate per credit hour	\$251	\$258	\$266	$$280^{2}$
Percent increase from previous year	3%	3%	3%	5%

² The fiscal year 2016 estimate of \$280 has not yet been approved by the State.

R30B30.00

SUMMARY OF UNIVERSITY OF MARYLAND UNIVERSITY COLLEGE

	2014 Actual		2015 opriation	2016 Allowance
Total Number of Authorized Positions	1,041.71	:	1,037.71	1,037.71
Total Number of Contractual Positions	1,418.65		1,323.60	1,364.63
Salaries, Wages and Fringe Benefits	210,274,814 7,031,921 154,801,602	9,	470,706 989,399 550,497	211,077,675 9,989,399 173,072,231
Operating Expenses	134,801,002	= 1/1,	330,497	173,072,231
Beginning Balance (CUF) Fund Balance Reversion to the State	85,473,836 -979,564	92,	238,058	92,238,058
Revised Beginning Balance (CUF)	84,494,272	92,	238,058	92,238,058
Current Unrestricted Revenue Tuition and Fees	295,554,884 33,697,608		418,178 258,566	296,887,793 39,710,360
Higher Education Investment Fund	2,005,959		731,657	1,798,951
Federal Grants and Contracts	_,000,,00		125,000	125,000
Sales and Services of Educational Activities	16,267,070		681,876	19,521,876
Sales and Services of Auxiliary Enterprises Other Sources	4,671,761 -6,592,530		221,000 700,407	6,221,000 -2,700,407
Transfer (to)/from Fund Balance	-0,392,330 -7,743,786	-2,	700,407	-2,700,407
Total Unrestricted Revenue	337,860,966	351,	735,870	358,864,573
Current Restricted Revenue				
Federal Grants and Contracts	31,798,473	32,	564,721	32,564,721
Private Gifts, Grants and Contracts	2,372,961	2,	680,001	2,680,001
State and Local Grants and Contracts	67,876		22,000	22,000
Endowment Income	8,061		6,000 2,010	6,000 2,010
Total Restricted Revenue	34,247,371	35.	274,732	35,274,732
Total Revenue	372,108,337		010,602	394,139,305
	=	====		
Ending Balance (CUF)	92,238,058	92,	238,058	94,938,058
Institutional Profile: UMUC				
institutional Profile: UMUC	2013	2014	2015	2016
Mandatory Tuition and Fees (\$): (Statewide)	Actual	Actual	Estimated	Estimated
Full Time Undergraduate:				
Resident	6,024	6,192	6,384	6,720
Non-Resident	11,796	11,976	11,976	11,976
Part-Time Undergraduate:	251	250	266	200
Resident (per credit) Non-Resident (per credit)	251 499	258 499	266 499	280 499
Non-Resident (per credit)	499	477	499	499
Part-Time Graduate:	.=-	.=-		
Resident (per credit)	458	458	458	458
Non-Resident (per credit)	659 15	659 15	659 15	659 15
reciniology rec (per credit)	13	13	13	13
State Appropriation as Percent Non Auxiliary Unrestricted Funds	9	11	12	12
State Appropriation per FTES	996	1,144	1,350	1,406

Note: FY 2016 tuition and fees pending approval by the Board of Regents.

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
Statewide:				
Total Student Headcount	42,268	39,557	36,986	36,431
% Resident	77	78	80	81
% Undergraduate	67	68	68	69
% Receiving Financial Aid	69	66	66	67
% Other Race	47	46	46	46
% Full Time	15	16	16	16
Other Countries	20,396	16,066	14,500	14,000
Total	62,664	55,623	51,486	50,431
Full time Teaching Faculty Headcount	218	214	210	210
% with Terminal Degree	86.6	88.3	88.0	88.0
Total Credit Hours	973,864	900,566	824,018	794,000
% Undergraduate	80.0	80.35	81.00	81.00
Full-Time Equivalent (FTE) Students				
FTE Students Stateside	25,110	23,766	22,626	22,626
Other Countries	9,009	7,444	6,997	6,900
Total-Worldwide	34,119	31,210	29,623	29,526
Full-Time Equivalent (FTE) Faculty Stateside	1,049	1,012	992	982
% Part-Time	90.7	91.8	92.5	92.5
FTE Student/FTE Faculty Ratio Statewide	24	23	23	23

Degree Information (Academic Year 2014-2015):Worldwide

Total Number of Degree Programs: 49

Total Awarded: 8,823 % Bachelor: 57.5 % Master: 41.9 % Doctorate: 0.6

Most Awarded Degrees by Discipline:

	Bachelor	Master	Doctoral	Total
Stateside:				
General Studies	1,629	2,232	49	3,910
Computer and Information Sciences	1,101	944		2,045
Business	297	15		312
Psychology	281			281
Other Countries:				
General Services	346			346
Computer and Information Sciences	174	50		224
Business	113			113
Psychology	48			48

R30B30.01 INSTRUCTION—UNIVERSITY OF MARYLAND UNIVERSITY COLLEGE

Appropriation Statement:

Appropriation Statement	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	215.00	213.00	213.00
Number of Contractual Positions	1,002.34	935.18	965.17
01 Salaries, Wages and Fringe Benefits	89,479,797	85,740,515	88,130,501
02 Technical and Special Fees	307,563	231,554	231,554
03 Communication	67,654 845,492 6,277,851 357,729 45,510 2,094,339 9,688,575 99,475,935	65,830 1,232,497 7,860,786 681,743 20,000 55,598 1,753,575 11,670,029	65,830 1,232,497 8,953,288 681,744 20,000 55,598 1,751,011 12,759,968
Unrestricted Fund ExpenditureRestricted Fund Expenditure	98,941,496 534,439 99,475,935	97,359,589 282,509 97,642,098	100,842,251 279,772 101,122,023

R30B30.02 RESEARCH—UNIVERSITY OF MARYLAND UNIVERSITY COLLEGE

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	3.00	3.00	3.00
01 Salaries, Wages and Fringe Benefits	361,156	363,938	365,790
03 Communication	1,348	11,548 1,626 7,193 1,002	11,548 1,626 7,193 1,002
Total Operating Expenses	1,348	21,369	21,369
Total Expenditure	362,504	385,307	387,159
Unrestricted Fund Expenditure	362,504	385,307	387,159

R30B30.03 PUBLIC SERVICE—UNIVERSITY OF MARYLAND UNIVERSITY COLLEGE

		ment:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions		2.00	2.00
01 Salaries, Wages and Fringe Benefits		206,289	209,729
03 Communication 04 Travel 08 Contractual Services 13 Fixed Charges	-22 15,221,321	-44 2,174 12,563,745 735	-44 2,174 12,563,745 735
Total Operating Expenses	15,221,299	12,566,610	12,566,610
Total Expenditure	15,221,299	12,772,899	12,776,339
Unrestricted Fund Expenditure	15,221,299	12,772,899	12,776,339

R30B30.04 ACADEMIC SUPPORT—UNIVERSITY OF MARYLAND UNIVERSITY COLLEGE

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	299.00	295.00	295.00
Number of Contractual Positions	153.64	143.34	147.79
01 Salaries, Wages and Fringe Benefits	40,033,272	40,903,547	41,543,015
02 Technical and Special Fees	3,950,884	8,471,761	8,471,761
03 Communication 04 Travel 06 Fuel and Utilities 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	-178,439 536,449 10,567 17,004,162 838,919 1,552,381 1,100 3,125,735	22,639 1,044,246 490 17,185,757 1,299,765 4,482,240 82,543 2,524,734	22,639 1,044,246 490 17,319,808 1,299,765 4,482,240 82,543 2,524,648
Total Operating Expenses	22,890,874	26,642,414	26,776,379
Total Expenditure	66,875,030	76,017,722	76,791,155
Unrestricted Fund ExpenditureRestricted Fund Expenditure	66,875,030	75,931,060 86,662	76,704,493 86,662
Total Expenditure	66,875,030	76,017,722	76,791,155

R30B30.05 STUDENT SERVICES—UNIVERSITY OF MARYLAND UNIVERSITY COLLEGE

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	279.71	279.71	279.71
Number of Contractual Positions	221.69	213.44	216.01
01 Salaries, Wages and Fringe Benefits	43,385,379	41,605,043	42,038,425
02 Technical and Special Fees	510,217	40,565	40,565
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional 12 Grants, Subsidies and Contributions. 13 Fixed Charges	521,279 189,740 4,536 38,474,866 209,798 13,999 861,786 37,894	658,992 477,886 4,177 35,638,435 338,434 10,199 633,549 44,205	658,992 477,886 4,177 36,056,268 338,434 10,199 633,549 44,189
Total Operating Expenses Total Expenditure	40,313,898 84,209,494	37,805,877 79,451,485	38,223,694 80,302,684
Unrestricted Fund ExpenditureRestricted Fund Expenditure	83,855,622 353,872 84,209,494	78,741,050 710,435 79,451,485	79,589,224 713,460 80,302,684

R30B30.06 INSTITUTIONAL SUPPORT—UNIVERSITY OF MARYLAND UNIVERSITY COLLEGE

Арргоргіаціон Зтатеніс:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	229.00	229.00	229.00
Number of Contractual Positions	39.57	30.23	34.25
01 Salaries, Wages and Fringe Benefits	33,943,172	34,267,510	36,375,250
02 Technical and Special Fees	1,963,289	1,163,903	1,163,903
03 Communication 04 Travel	449,009 906,606 100,159 5,046,006 705,728 124,379 20,680 1,751,290 13,054	968,609 936,180 375 171,882 5,755,921 1,705,253 204,510 210 1,957,478 14,742	968,609 936,180 375 171,882 5,735,830 1,705,253 204,510 210 1,928,501 14,742
Total Operating Expenses	9,116,911	11,715,160	11,666,092
Total Expenditure	45,023,372	47,146,573	49,205,245
Unrestricted Fund Expenditure	44,779,339 244,033	47,011,568 135,005	49,070,528 134,717
Total Expenditure	45,023,372	47,146,573	49,205,245

R30B30.07 OPERATION AND MAINTENANCE OF PLANT—UNIVERSITY OF MARYLAND UNIVERSITY COLLEGE

Appropriation Statement:

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	16.00	16.00	16.00
Number of Contractual Positions	1.41	1.41	1.41
01 Salaries, Wages and Fringe Benefits	2,681,418	1,897,157	1,926,986
02 Technical and Special Fees	299,968	81,616	81,616
03 Communication	35,321 2,560 2,504,331 15,677 7,095,208 317,789 486,051 158,091	26,374 8,068 2,512,949 14,072 10,303,885 323,694 118,975 1,327,945 9,200,128	26,374 8,068 2,663,157 14,072 10,303,885 323,694 118,975 1,327,945 8,658,699
Total Operating Expenses	10,615,028	23,836,090	23,444,869
Total Expenditure	13,596,414	25,814,863	25,453,471
Unrestricted Fund Expenditure	13,596,414	25,814,863	25,453,471

R30B30.08 AUXILIARY ENTERPRISES—UNIVERSITY OF MARYLAND UNIVERSITY COLLEGE

	2014 Actual	2015 Appropriation	2016 Allowance
01 Salaries, Wages and Fringe Benefits	390,620	486,707	487,979
03 Communication	122,344	154,792	154,792
04 Travel	2,772	3,507	3,507
07 Motor Vehicle Operation and Maintenance	322	408	408
08 Contractual Services	935,992	157,941	157,941
09 Supplies and Materials	3,558,193	3,701,878	3,701,878
13 Fixed Charges	24,069	30,453	30,453
Total Operating Expenses	4,643,692	4,048,979	4,048,979
Total Expenditure	5,034,312	4,535,686	4,536,958
Unrestricted Fund Expenditure	5,034,312	4,535,686	4,536,958

R30B30.17 SCHOLARSHIPS AND FELLOWSHIPS—UNIVERSITY OF MARYLAND UNIVERSITY COLLEGE

Appropriation Statements	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	42,309,977	43,243,969	43,564,271
Total Operating Expenses	42,309,977	43,243,969	43,564,271
Total Expenditure	42,309,977	43,243,969	43,564,271
Unrestricted Fund ExpenditureRestricted Fund Expenditure	9,194,950 33,115,027	9,183,848 34,060,121	9,504,150 34,060,121
Total Expenditure	42,309,977	43,243,969	43,564,271

R30B31.00 UNIVERSITY OF MARYLAND BALTIMORE COUNTY

PROGRAM DESCRIPTION

The University of Maryland Baltimore County (UMBC) offers undergraduate, master's and doctoral programs in the arts and sciences and engineering. Within a strong interdisciplinary framework, UMBC programs link the cultures of the sciences, social sciences, visual and performing arts and humanities, and the professions.

MISSION

UMBC is a dynamic public research university integrating teaching, research, and service to benefit the citizens of Maryland. As an Honors University, the campus offers academically talented students a strong undergraduate liberal arts foundation that prepares them for graduate and professional study, entry into the workforce, and community service and leadership. UMBC emphasizes science, engineering, information technology, human services, and public policy at the graduate level. UMBC contributes to the economic development of the State and the region through entrepreneurial initiatives, workforce training, K-16 partnerships, and technology commercialization in collaboration with public agencies and the corporate community. UMBC is dedicated to cultural and ethnic diversity, social responsibility, and lifelong learning.

VISION

An Honors University in Maryland, UMBC will be one of the nation's best public research universities of its size as it combines the traditions of the liberal arts academy, the creative intensity of the research university, and the social responsibility of the public university. UMBC will be known for integrating research, teaching and learning, and civic engagement so that each advances the others for the benefit of society.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Prepare students for work and/or graduate/professional school.

Objective 1.1 Increase the employment rate of UMBC graduates from 81 percent in Survey Year 2008 to 85 percent in Survey Year 2014.

	2008	2011	2014	2017
Performance Measures	Survey	Survey	Survey	Estimated
Outcome: Employment rate of graduates	81.3%	80.7%	74.7%	81.0%

Objective 1.2 Increase the percentage of bachelor's degree recipients satisfied with the preparation for employment from 85 percent in Survey Year 2008 to 90 percent in Survey Year 2014.

	2008	2011	2014	2017
Performance Measures	Survey	Survey	Survey	Estimated
Quality: Percent of bachelor's degree recipients satisfied with				
education received for employment	84.9%	85.3%	88.0%	90.0%

Objective 1.3 Maintain the graduate/professional school-going rate for UMBC's bachelor's degree recipients at 40 percent or higher.

	2008	2011	2014	2017
Performance Measures	Survey	Survey	Survey	Estimated
Outcome: Graduate/professional school-going rate of bachelor's				
degree recipients within one year of graduation	43%	35%	43%	43%
Graduate/professional school-going rate of African-				
American bachelor's degree recipients within one year of graduation	42%	39%	55%	43%

R30B31.00 UNIVERSITY OF MARYLAND BALTIMORE COUNTY (Continued)

Objective 1.4 Maintain the percentage of bachelor's degree recipients satisfied with the preparation for graduate/professional school at 95 percent or higher.

	2008	2011	2014	2017
Performance Measures	Survey	Survey	Survey	Estimated
Quality: Percent of bachelor's degree recipients satisfied with				
education received for graduate/professional school	98%	96%	99%	98%

Objective 1.5 Increase the percent of UMBC's bachelor's degree recipients employed and/or going to graduate/professional school from 94 percent in Survey Year 2008 to 95 percent in Survey Year 2014.

	2008	2011	2014	2017
Performance Measures	Survey	Survey	Survey	Estimated
Outcome: Percent of bachelor's degree recipients employed and/or				
going to graduate/professional school within one year of graduation	94%	91%	93%	95%
Percent of African-American bachelor's degree recipients employed				
and/or going to graduate/professional school within one year				
of graduation	89%	95%	91%	95%

Goal 2. Increase the estimated number of UMBC graduates in key state workforce areas.

Objective 2.1 Increase the number of students completing teacher training at UMBC and available to be hired by Maryland public schools from 92 in fiscal year 2009 to 100 in fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of undergraduates in teacher training programs	262	220	250	250
Number of post-bachelor's students in teacher training programs	382	243	240	240
Output: Number of undergraduates completing teacher training				
program	48	42	45	45
Number of post-bachelor's students completing teacher training				
program	42	33	45	45
Quality: Percent of undergraduate teacher candidates passing Praxis II				
or National Teacher's Examination (NTE)	100%	100%	100%	100%
Percent of post-bachelor's teacher candidates passing Praxis II				
or NTE	100%	100%	100%	100%

Objective 2.2 Increase the number of UMBC bachelor's degree recipients in STEM fields (science, technology, engineering, mathematics from 700 in fiscal year 2009 to 800 in fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of undergraduates enrolled in STEM programs	5,517	5,873	6,212	6,223
Output: Number of baccalaureate graduates of STEM programs	910	997	1,114	1,115
Quality: Rank in STEM bachelor's degrees awarded compared				
to peer institutions	2^{nd}	2^{nd}	2^{nd}	2^{nd}

R30B31.00 UNIVERSITY OF MARYLAND BALTIMORE COUNTY (Continued)

Goal 3. Promote economic development.

Objective 3.1 Maintain through 2014 the number of companies graduating from UMBC incubator programs each year at three.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Companies graduating from UMBC incubator programs	5	8	4	4

Objective 3.2 Increase the number of jobs created through UMBC's Technology Center and Research Park from 1,000 in fiscal year 2009 to 1,550 in fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of jobs created by UMBC's Technology				
Center and Research Park	1,050	1,200	1,250	1,300

Objective 3.3 Maintain through fiscal year 2014 UMBC's rank of top 20 percent among public research peer institutions in the ratio of number of invention disclosures per millions of dollars in research and development (R and D) expenditures.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Rank in ratio of invention disclosures to millions of dollars	Middle	Middle	Тор	Тор
in research and development expenditures ¹	$3^{\rm rd}$	3 rd	3 rd	3^{rd}

Goal 4. Enhance access and success of minority students.

Objective 4.1 Increase the percentage of African-American undergraduate students from 16.7 percent in fiscal year 2009 to 17.0 percent in fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percent African-American of undergraduate students enrolled	16.3%	15.8%	16.4%	17.0%
Percent minority of undergraduate students enrolled	45.3%	45.3%	46.3%	46.0%

Objective 4.2 Maintain a retention rate of African-American students at 90 percent or greater through fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Second-year retention rate of African-American students	85.5%	91.8%	90.0%	90.0%

Objective 4.3 Increase the graduation rate of African-American students from 62.2 percent in fiscal year 2009 to 68 percent in fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Six-year graduation rate of African-American students	65.6%	67.3%	68.0%	68.0%

Data based on latest available National Science Foundation (NSF) peer data. 2014 actual reflects data from fiscal year 2012; 2013 actual reflects data from fiscal year 2011, etc.

R30B31.00 UNIVERSITY OF MARYLAND BALTIMORE COUNTY (Continued)

Goal 5. Enhance success of all students.

Objective 5.1 Maintain a retention rate of UMBC undergraduate students at 90 percent or greater through fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Ratio of full-time equivalent students to full-time				
instructional faculty	23.21	23.5	23.5	23.5
Output: Second-year retention rate of students	86.3%	87.4%	90.0%	90.0%
Quality: Rank among peer institutions in ratio of full-time				
equivalent students to full-time instructional faculty	9 th	9^{th}	9 th	9 th

Objective 5.2 Increase the graduation rate of UMBC undergraduates from 66.3 percent in fiscal year 2009 to 68 percent in fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Six-year graduation rate of students	68.0%	68.8%	68.0%	68.0%

Objective 5.3 Increase the number of Ph.D. degrees awarded from 86 in fiscal year 2009 to 96 in fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of Ph.D. degrees awarded	95 ¹	102	90	90

Goal 6. Provide quality research.

Objective 6.1 Increase the dollars in total Federal research and development (R&D) expenditures per full-time faculty from \$127,400 in fiscal year 2009 to \$155,000 in fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Total Federal R&D expenditures per full-time faculty ^{2,3}	\$114,500	\$110,900	\$114,100	\$114,100

Objective 6.2 Rank among the top three public research peer institutions (3rd in 2009) in five-year average growth rate in Federal research and development (R&D) expenditures.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Rank among public research peer institutions in five-year				
average growth rate in Federal R&D expenditure ³	$7^{ ext{th}}$	9 th	5 th	5 th

¹ Fiscal 2013 data have been revised from the previous publication.

² Data based on previous year's fiscal year NSF data and the corresponding Fall faculty data. For instance, fiscal year 2014 reflects Fall 2012 faculty and fiscal year 2013 expenditures, while fiscal year 2013 reflects Fall 2011 faculty and fiscal year 2012 expenditures, etc.

³ Data based on the latest available NSF peer data. 2013 actual reflects data for fiscal years 2006 – 2011; 2012 actual reflects data from fiscal years 2005 – 2010; etc.

R30B31.00

SUMMARY OF UNIVERSITY OF MARYLAND BALTIMORE COUNTY

	2014 Actual		2015 opriation	2016 Allowance
Total Number of Authorized Positions	1,944.89		1,995.23	1,995.23
Total Number of Contractual Positions	514.07		425.24	425.24
Salaries, Wages and Fringe Benefits	216,494,390	232,	839,000	243,261,636
Technical and Special Fees	1,138,560		509,896	509,896
Operating Expenses	176,629,849	<u>171,</u>	557,609	175,838,916
Beginning Balance (CUF)	54,405,204 2,833,574	62,	237,027	65,464,092
Revised Beginning Balance (CUF)	51,571,630	62,	237,027	65,464,092
Current Unrestricted Revenue				
Tuition and Fees	116,793,825	117.	002,045	122,572,828
State General Funds	95,903,147		897,971	112,612,462
Higher Education Investment Fund	5,790,539		848,467	5,067,244
Federal Grants and Contracts	7,466,651		280,000	7,280,000
Private Gifts, Grants and Contracts	2,933,456		860,000	2,860,000
State and Local Grants and Contracts	2,701,894		660,000	2,660,000
Sales and Services of Educational Activities	2,711,335		920,000	2,920,000
Sales and Services of Auxiliary Enterprises	71,943,313		281,821	74,610,312
Other Sources	11,655,733		183,266	8,565,785
Transfer (to)/from Fund Balance	-10,665,397		227,065	-3,354,118
Total Unrestricted Revenue	307,234,496	322,	706,505	335,794,513
Current Restricted Revenue				
Federal Grants and Contracts	47,608,144	45.	090,000	46,124,104
Private Gifts, Grants and Contracts.	12,126,437		180,000	11,180,000
State and Local Grants and Contracts	27,292,694		930,000	26,511,831
Transfer (to)/from Fund Balance	1,028	25,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	20,511,051
Total Restricted Revenue	87,028,303	82.	200,000	83,815,935
Total Revenue	394,262,799		906,505	419,610,448
Total Revenue	371,202,777	====		117,010,110
Ending Balance (CUF)	62,237,027	65,	464,092	68,818,210
Institutional Profile: UMBC				
	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Mandatory Tuition and Fees (\$):	Actual	Actual	Estillateu	Esumateu
Full-Time Undergraduate:				
Resident (per year)	9,764	10,068	10,384	10.875
Non-Resident (per year)	20,825	21,642	22,682	23,787
Part-Time Undergraduate:				
Resident (per credit)	414	427	440	461
Non-Resident (per credit)	873	907	950	996
Part-Time Graduate:				
Resident (per credit)	625	649	679	712
Non-Resident (per credit)	959	997	1,044	1,095
Room Charge (double)	6 106	6.050	6 276	6 601
Room Charge (double)	6,126	6,250	6,376	6,631
Board Charge (18 meals)	3,238	3,320	3,368	3,503
State Appropriation per FTES	8,732	9,058	9,814	10,335
State % Non-Auxiliary, Unrestricted Funds	44	43	45	45

Note: FY 2016 tuition and fees pending approval of the Board of Regents.

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
Total Student Headcount	13,637	13,908	13,979	13,979
% Resident	89	89	89	89
% Undergraduate	80	80	81	81
% Financial Aid	64	65	65	65
% Other Race	41	41	42	42
% Full Time	77	77	78	78
Full-Time Teaching Faculty Headcount	482	497	501	501
% Tenured	59	57	56	56
% Terminal Degree	86	86	86	86
Total Credit Hours	320,411	324,450	329,074	329,074
% Undergraduate	90	90	90	90
Full-Time Equivalent (FTE) Students	11,082	11,227	11,387	11,387
Full-Time Equivalent (FTE) Faculty	643	654	628	628
% Part-Time	16	16	11	11
FTE Student/FTE Faculty Ratio	17.2	17.2	18.1	18.1
Research Grants Received	456	497	497	497
Dollar Value (millions)	79	74	74	74
Number Campus Buildings	70	70	70	70
Gross Square Feet Total (millions)	3.6	3.6	3.7	3.7
% Non-Auxiliary	49	50	52	52

Degree Information (Academic Year 2013-2014)

Total Number Programs: 118 Total Awarded: 2,942 % Bachelor: 76.48 % Master: 20.05 % Doctorate: 3.47

Most Awarded Degrees by Discipline:

	Bachelor	Master	Doctorate	Total
Social Sciences	364	83	16	463
Computer Information Sciences	345	141	17	503
Psychology	287	25	13	325
Biological Sciences	403	16	12	431
Engineering	148	36	19	203
Fine and Applied Arts	173	6		179
Education	5	138		143

R30B31.01 INSTRUCTION—UNIVERSITY OF MARYLAND BALTIMORE COUNTY

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	777.62	800.62	800.62
Number of Contractual Positions	208.41	162.94	162.94
01 Salaries, Wages and Fringe Benefits	93,029,572	101,855,687	106,362,629
02 Technical and Special Fees	380,793	114,300	114,300
03 Communication	122,855 911,622 32,186 3,916 2,822,873 2,524,223 142,756 1,299,093 621,430 8,480,954 101,891,319	211,015 326,136 32,186 2,000 2,958,518 1,608,915 179,749 112,896 372,980 5,804,395	211,015 326,136 32,186 2,000 2,879,376 1,676,633 179,749 112,896 372,980 5,792,971
Total Expenditure	101,891,319	=======================================	112,269,900
Unrestricted Fund Expenditure	100,592,446 1,298,873	107,665,188 109,194	112,156,331 113,569
Total Expenditure	101,891,319	107,774,382	112,269,900

R30B31.02 RESEARCH—UNIVERSITY OF MARYLAND BALTIMORE COUNTY

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	220.26	232.58	232.58
Number of Contractual Positions	181.20	168.48	168.48
01 Salaries, Wages and Fringe Benefits	40,196,241	38,738,764	40,120,496
02 Technical and Special Fees	298,846	245,162	245,162
03 Communication	87,393	66,096	66,096
04 Travel	1,616,591	1,032,735	1,032,735
06 Fuel and Utilities	1,504,852	1,533,000	1,533,000
07 Motor Vehicle Operation and Maintenance	667		
08 Contractual Services	7,548,023	7,247,398	7,254,204
09 Supplies and Materials	3,951,147	3,382,135	3,382,135
11 Equipment—Additional	3,826,964	3,350,028	3,350,028
12 Grants, Subsidies and Contributions	394,730	785,049	785,049
13 Fixed Charges	238,663	166,429	166,429
Total Operating Expenses	19,169,030	17,562,870	17,569,676
Total Expenditure	59,664,117	56,546,796	57,935,334
Unrestricted Fund Expenditure	16,223,825	16,476,494	16,819,779
Restricted Fund Expenditure	43,440,292	40,070,302	41,115,555
Total Expenditure	59,664,117	56,546,796	57,935,334

R30B31.03 PUBLIC SERVICE—UNIVERSITY OF MARYLAND BALTIMORE COUNTY

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	98.55	99.92	99.92
Number of Contractual Positions	36.76	30.53	30.53
01 Salaries, Wages and Fringe Benefits	10,980,632	11,245,054	11,731,459
02 Technical and Special Fees	61,420	46,856	46,856
03 Communication	143,001 371,344 363,596 24,695 5,831,866 975,366 73,660 1,079,701 1,038,723	116,477 301,083 384,155 9,937 4,941,361 840,629 4,297 907,001 896,944	116,477 301,083 421,993 9,937 4,602,421 840,629 4,297 907,001 896,944
Total Operating Expenses	9,901,952	8,401,884	8,100,782
Total Expenditure	20,944,004	19,693,794	19,879,097
Unrestricted Fund Expenditure	4,369,943	4,232,608	4,083,831
Restricted Fund Expenditure	16,574,061	15,461,186	15,795,266
Total Expenditure	20,944,004	19,693,794	19,879,097

R30B31.04 ACADEMIC SUPPORT—UNIVERSITY OF MARYLAND BALTIMORE COUNTY

Appropriation Statement	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	149.05	150.70	150.70
Number of Contractual Positions	18.44	12.05	12.05
01 Salaries, Wages and Fringe Benefits	13,234,591	14,656,853	15,452,648
02 Technical and Special Fees	7,337	19,984	19,984
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	15,060 71,027 1,981,532 784,268 4,312,870 361 283,270	37,720 26,809 2,378,519 414,059 3,859,058 45,750 61,141	37,720 26,809 2,477,197 414,059 3,859,058 45,750 61,141
Total Operating Expenses	7,448,388	6,823,056	6,921,734
Total Expenditure	20,690,316	21,499,893	22,394,366
Unrestricted Fund Expenditure	20,690,316	21,499,893	22,394,366

R30B31.05 STUDENT SERVICES—UNIVERSITY OF MARYLAND BALTIMORE COUNTY

Appropriation Statement:

Appropriation Seatements	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	141.76	144.93	144.93
Number of Contractual Positions	23.56	8.77	8.77
01 Salaries, Wages and Fringe Benefits	9,742,102	11,951,800	12,566,992
02 Technical and Special Fees	13,804		
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges Total Operating Expenses	140,120 268,696 10,671 4,138,343 597,315 927,052 119,706 6,201,903	111,194 146,299 10,100 3,515,197 456,488 2,311 812,895 83,048 5,137,532	111,194 146,299 10,100 4,314,056 456,488 2,311 812,895 83,048 5,936,391
Total Expenditure	15,957,809	17,089,332	18,503,383
Unrestricted Fund Expenditure Restricted Fund Expenditure Total Expenditure	15,063,874 893,935 15,957,809	14,827,585 2,261,747 17,089,332	16,040,675 2,462,708 18,503,383

R30B31.06 INSTITUTIONAL SUPPORT—UNIVERSITY OF MARYLAND BALTIMORE COUNTY

Арргориации значени.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	290.09	294.57	294.57
Number of Contractual Positions	13.61	9.69	9.69
01 Salaries, Wages and Fringe Benefits	25,905,361	29,269,611	30,826,268
02 Technical and Special Fees	27,355	26,050	26,050
03 Communication	240,521 176,145 336	216,278 122,369	215,800 122,369
07 Motor Vehicle Operation and Maintenance	59,648 3,737,214 512,720 817,792	116,326 3,914,364 555,520 19,436	116,938 4,240,597 555,520 19,436
12 Grants, Subsidies and Contributions	15,412 2,250,885	38,500 2,792,256	38,500 2,730,680
Total Operating Expenses	7,810,673	7,775,049	8,039,840
Total Expenditure	33,743,389	37,070,710	38,892,158
Unrestricted Fund Expenditure	33,743,389	37,070,710	38,892,158

R30B31.07 OPERATION AND MAINTENANCE OF PLANT—UNIVERSITY OF MARYLAND BALTIMORE COUNTY

Appropriation Statement:

Appropriation statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	94.60	96.20	96.20
Number of Contractual Positions	.96		
01 Salaries, Wages and Fringe Benefits	7,097,711	7,782,672	8,212,673
02 Technical and Special Fees	289,963		
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges 14 Land and Structures	52,617 20,810 7,190,837 119,386 5,357,564 849,034 335,335 10,039 6,616,632 2,837,213	63,676 10,550 7,729,438 180,000 6,021,036 581,976 10,200 7,140,778 3,857,213	63,676 10,550 8,551,263 180,000 6,220,206 581,976 10,200 7,140,778 4,240,152
Total Operating Expenses	23,389,467	25,594,867	26,998,801
Total Expenditure	30,777,141	33,377,539	35,211,474
Unrestricted Fund Expenditure	30,772,662 4,479	33,377,539	35,211,474
Total Expenditure	30,777,141	33,377,539	35,211,474

R30B31.08 AUXILIARY ENTERPRISES—UNIVERSITY OF MARYLAND BALTIMORE COUNTY

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	171.26	174.71	174.71
Number of Contractual Positions	29.41	32.29	32.29
01 Salaries, Wages and Fringe Benefits	14,656,392	16,425,722	16,990,271
02 Technical and Special Fees	6,055	12,925	12,925
03 Communication	79,237 1,571,364 4,206,982 644,445 16,877,622 10,371,365 1,084,699 10,399,815	79,549 1,341,027 4,182,513 1,360,133 18,064,815 7,308,575 376,552 1,184,888 11,085,031	79,549 1,341,027 4,576,822 1,360,133 18,752,083 7,308,575 376,552 1,184,888 11,085,031
14 Land and Structures.	4,543,463	4,943,618	4,943,618
Total Operating Expenses	49,778,992	49,926,701	51,008,278
Total Expenditure	64,441,439	66,365,348	68,011,474
Unrestricted Fund Expenditure	64,441,439	66,365,348	68,011,474

R30B31.17 SCHOLARSHIPS AND FELLOWSHIPS—UNIVERSITY OF MARYLAND BALTIMORE COUNTY

FFF	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	1.70	1.00	1.00
Number of Contractual Positions	1.72	.49	.49
01 Salaries, Wages and Fringe Benefits	1,651,788	912,837	998,200
02 Technical and Special Fees	52,987	44,619	44,619
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials	109 82,038 116,313 202,937 44,046,827 266 44,448,490	38 62,691 102,068 39,705 44,326,753	38 62,691 102,068 39,705 45,265,941 45,470,443
Total Operating Expenses Total Expenditure	46,153,265	45,488,711	46,513,262
Unrestricted Fund Expenditure Restricted Fund Expenditure Total Expenditure	21,336,602 24,816,663	21,191,140 24,297,571	22,184,425 24,328,837
Total Expenditure	46,153,265	45,488,711	46,513,262

R30B34.00 UNIVERSITY OF MARYLAND CENTER FOR ENVIRONMENTAL SCIENCE

PROGRAM DESCRIPTION

The University of Maryland Center for Environmental Science (UMCES) engaging in research, education, and public service consists of three laboratories, two of which are located on the Chesapeake Bay: The Chesapeake Biological Laboratory (CBL) at Solomons, the Horn Point Laboratory (HPL) at Cambridge, and the Appalachian Laboratory (AL) at Frostburg. In addition, UMCES is one of three partner institutions at the Institute of Marine and Environmental Technology (IMET). The Research Fleet Operations (RFO) is based at CBL. The Maryland Sea Grant College coordinates the research efforts of the University System of Maryland that are associated with the U.S. Department of Commerce's National Oceanic and Atmospheric Administration.

MISSION

The University of Maryland Center for Environmental Science is a research institution that advances knowledge in environmental and natural sciences through scientific discovery, integration, application and teaching. UMCES is the only institution of USM whose statutory mission is the development of a comprehensive program of environmental research, education and service. Through these functions, UMCES will maintain its national and international reputation for the excellence and multidisciplinary nature of its research, its success in applying scientific knowledge to the management of the Chesapeake Bay and its watershed, and its multifaceted collaborations in education. While UMCES does not grant degrees, its faculty members advise, teach, and serve as mentors to many graduate students enrolled in USM institutions.

VISION

UMCES will continue to evolve as a globally eminent yet locally relevant institution dedicated to discovery, integration, application and teaching concerning the environment and natural resources.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Strengthen the predictive ecology for Maryland through highly relevant research programs.

Objective 1.1 By 2016 increase to 235 the number of Chesapeake Bay restoration research projects from 229 in 2014.

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Output: Number of Chesapeake Bay restoration projects	183	229	225	235

Goal 2. Strengthen the K-12 education and teacher training in environmental education programs.

Objective 2.1 Maintain the number of K-12 students participating in UMCES' environmental education program at 11,000 in 2016.

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Output: K-12 students participating in environmental education				
program	11,000	11,000	11,000	11,000

Objective 2.2 By 2016 increase STEM teacher training to 625 teachers from 608 teachers in 2014 in UMCES' environmental education program.

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Output: K-12 teachers trained in environmental education program	442	608	615	625

Goal 3. Increase extramural support from government and private sources.

Objective 3.1 By 2016 improve private support to \$4.0 million from \$2.6 million in 2014.

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Input: Private support (\$ millions)	\$3.5	\$2.6	\$3.5	\$4.0

R30B34.00 UNIVERSITY OF MARYLAND CENTER FOR ENVIRONMENTAL SCIENCE

Objective 3.2	By 2016 increase the total extramural research funding that was received to \$22.5 million from \$21.2 million
	in 2014.

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Input: Two-year running average of total extramural research				
funding (\$ million)	\$21.0	\$21.2	\$22.0	\$22.5

Objective 3.3 By 2016, increase research expenditures from all sources to \$55 million from an estimate of \$54 million in 2013.

	2013	2014	2015	2016
Performance Measure	Actual	Estimated	Estimated	Estimated
Input: Research expenditures (\$ millions) as calculated for				
National Science Foundation report	\$53.7 ¹	\$54.0	\$54.5	\$55.0

Goal 4. Provide quality research and graduate education.

Objective 4.1 By 2016 increase to at least 220 annual peer-reviewed publications produced by UMCES faculty from an estimate of 200 in 2014.

	2013	2014	2015	2016
Performance Measure	Actual	Estimated	Estimated	Estimated
Output: Number of peer-reviewed publications produced by faculty	168 ¹	200	210	220

Objective 4.2 By 2016, increase the mean number of citations in peer-review publications attributed to UMCES faculty members to 39.0 from an estimate of 38.3 in 2014.

	2013	2014	2015	2016
Performance Measure	Actual	Estimated	Estimated	Estimated
Quality: Mean number of citations per peer-reviewed publications				
attributed to UMCES faculty	35.9^{1}	38.3	39.0	40.0

Objective 4.3 By 2016, increase the average GRE (Verbal and Quantitative) scores for incoming students under the direction of UMCES faculty to 1,320 from an estimate of 1,250 in 2014.

	2013	2014	2015	2016
Performance Measure	Actual	Estimated	Estimated	Estimated
Output: Average GRE scores (Verbal and Quantitative) of incoming				
students under the direction of UMCES faculty	1,232	1,250	1,310	1,320

Objective 4.4 By 2016, increase the number of new large competitive extramural research awards in excess of \$300,000 to 27 from 19 in 2014.

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Quality: Number of grants awarded in excess of \$300,000	14	19	25	27

Objective 4.5 By 2016, improve faculty salaries to the 40th percentile for Carnegie Research I universities in order to attract and retain outstanding faculty from the 36th percentile in 2014.

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Output: Percentile rank of UMCES faculty salaries, on average,				
compared to those at Carnegie Research I universities	12%	36%	38%	40%

Objective 4.6 Continue through 2016 to maintain research expenditures per faculty member at above the 85th percentile for Carnegie Research I Universities.

	2013	2014	2015	2016
Performance Measure	Actual	Estimated	Estimated	Estimated
Output: Percentile rank of UMCES expenditures per faculty member				
as compared to Carnegie Research I universities	>85% ¹	>85% ²	>85%	>85%

Fiscal 2013 data reported last year as estimated have been updated with final numbers.

R30B34.00

UNIVERSITY OF MARYLAND CENTER FOR ENVIRONMENTAL SCIENCE

	2014 Actual	20: Appropr		2016 Allowance
Beginning Balance (CUF)	14,166,160 -565,682	14,61	4,919	14,894,919
Revised Beginning Balance (CUF)	13,600,478	14,61	4,919	14,894,919
Current Unrestricted Revenue				
State Appropriation	19,525,955	21,32	*	22,226,238
Higher Education Investment Fund	1,164,363		5,231	1,006,287
Federal Grants and Contracts Private Gifts, Grants and Contracts	2,638,452 458,553		5,010 1,407	3,315,010 291,407
State and Local Grants and Contracts	1,171,723		8,074	1,018,174
Sales and Services of Educational Activities	1,680,583		9,731	2,040,265
Other Sources	999,762		8,289	760,828
Transfer (to)/from Fund Balance	-1,014,441	-28	0,000	-280,000
Total Unrestricted Revenue	26,624,950	28,67	8,777	30,378,209
Current Restricted Revenue				
Federal Grants and Contracts	10,596,816	13,56	3,548	13,563,548
Private Gifts, Grants and Contracts	2,392,587	,	3,102	1,413,102
State and Local Grants and Contracts	4,230,830		8,719	3,138,719
Total Restricted Revenue	17,220,233	18,115,369		18,115,369
Total Revenue	43,845,183	46,794,146		48,493,578
Ending Balance (CUF)	14,614,919	14,894,919		15,174,919
	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
Number of Federal Grants Received	557	565	580	580
Gifts and Grants Received	19,007,978	23,325,499	21,000,000	21,000,000
Number of Campus Buildings	78	78	78	78
Gross Square Feet Total	398,822	398,822	398,822	398,822
% Non-Auxiliary	100	100	100	100
State Appropriations:				
Central Administration*	4,677,605	5,380,488	5,891,706	6,152,003
Horn Point Lab (HPL)	5,736,411	5,872,242	6,299,566	6,531,613
Chesapeake Biological Lab (CBL)	4,238,792	4,331,585	4,649,668	4,824,358
Appalachian Lab (AL)	2,135,133	2,180,491	2,336,113	2,459,675
Research Fleet Operations (RFO)	1,115,628	1,112,814	1,172,344	1,248,780
Sea Grant College	1,027,887	1,044,440	1,119,870	1,164,648
Institute of Marine and Environmental Technology	729,476	768,258	816,999	851,448
Total	19,660,932	20,690,318	22,286,266	23,232,525

^{*}Fiscal year 2013 revised to include the Integration Application Network.

R30B34.02 RESEARCH—UNIVERSITY OF MARYLAND CENTER FOR ENVIRONMENTAL SCIENCE

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	273.86	272.86	272.86
Number of Contractual Positions	37.00	37.00	37.00
01 Salaries, Wages and Fringe Benefits	27,358,737	29,362,693	31,065,371
02 Technical and Special Fees	154,193	645,500	645,500
03 Communication	287,876	321,285	321,283
04 Travel	1,042,452	822,709	822,709
06 Fuel and Utilities	2,312,582	2,291,454	2,366,556
07 Motor Vehicle Operation and Maintenance	1,041,344	1,403,151	1,403,135
08 Contractual Services	6,677,006	7,977,581	7,684,607
09 Supplies and Materials	2,152,706	1,303,264	1,303,264
11 Equipment—Additional	1,214,840	723,759	723,759
12 Grants, Subsidies and Contributions	54,683	105,630	105,630
13 Fixed Charges	1,137,443	908,220	896,889
14 Land and Structures	411,321	928,900	1,154,875
Total Operating Expenses	16,332,253	16,785,953	16,782,707
Total Expenditure	43,845,183	46,794,146	48,493,578
Unrestricted Fund Expenditure	26,624,950	28,678,777	30,378,209
Restricted Fund Expenditure	17,220,233	18,115,369	18,115,369
Total Expenditure	43,845,183	46,794,146	48,493,578

R30B36.00 UNIVERSITY SYSTEM OF MARYLAND OFFICE

PROGRAM DESCRIPTION

The University System of Maryland Office (USM Office) is staff to the Board of Regents.

MISSION

The University System of Maryland Office provides strategic vision, leadership, and planning designed to foster communication, cooperation and operational synergies within and among its three principal constituencies: the citizens of Maryland, the Board of Regents of the University System of Maryland (USM), and the family of twelve diverse institutions and two regional higher education centers that constitute the USM. In addition, it strives to enhance both the resources available to the System's institutions and the outcomes achieved through financial stewardship of investments and economic support from public and private sources.

VISION

The University System of Maryland Office promotes and supports its constituent institutions, individually and collectively, to achieve national and international recognition. USM Office proactively foresees and addresses higher education issues of critical importance to the citizens of Maryland and forges productive linkages between USM knowledge resources in ways that meet the educational, economic, and social well being of the State.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Promote access to USM institutions through cooperation.

Objective 1.1 Promote greater access to higher education in Maryland by increasing total enrollment at USM's regional higher education centers at Shady Grove and Hagerstown to 4,400 or greater by fiscal year 2016.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total enrollment at USM's regional higher education centers ¹	4,339	4,347	4,400	≥4,400

Objective 1.2 By fiscal year 2016, the number of students transferring from Maryland community colleges to USM institutions will be 9,600 or greater.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of Maryland community college transfers	11,033	11,882	12,000	≥12,200

Objective 1.3 Continue to maintain at 280 or greater the number of Professional Development School (PDS) partnerships supported by USM and designed to improve teacher training in Maryland.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of Professional Development School (PDS)				
partnerships supported by USM	284^{2}	286	298	≥290

Goal 2. Promote operational synergies.

Objective 2.1 Through fiscal year 2016, maintain or surpass the level of savings achieved through centrally-negotiated, leveraged procurement of information technology (IT) software products at \$4.0 million per year estimated.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Efficiency: Savings achieved through centrally-negotiated leveraged				
procurement of IT products and services (\$ millions)	\$3.6	NA^3	≥\$4.0	≥\$4.0

¹ Enrollment totals are based on fall enrollment and reflect total headcount enrollment at the centers, both day and evening, graduate and undergraduate. Growth estimates at the two centers continue to be contingent upon the availability of resources and programs.

² This measure is based upon data and definitions reported by the institutions under the Maryland State Department of Education (MSDE)-mandated Teacher Preparation Improvement Plan. Fiscal year 2013 actual data has been updated.

³ Data are not available.

R30B36.00 UNIVERSITY SYSTEM OF MARYLAND OFFICE (Continued)

Goal 3. Promote private support for USM.

Objective 3.1 Beginning in fiscal year 2009 and continuing through fiscal year 2016, the risk-adjusted returns for the combined University System of Maryland Foundation (USMF) and the Common Trust Fund (CTF) investments will exceed established national financial market indices.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Combined USMF and CTF risk-adjusted return versus				
return from selected 60/40 stock/bond portfolio (SBP) ⁴	7.0/10.0	12.3/15.5	$>SBP^5$	>SBP ⁵

Objective 3.2 Through 2016, continue to raise at least \$250 million annually through private giving.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Annual funds raised by USM (millions)	\$298	\$256	\$262	\$280

Goal 4. Provide financial stewardship to maximize effective and efficient USM operations.

Objective 4.1 Maintain USM's current bond rating of Aa2 through fiscal year 2016.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Efficiency: Bond rating (Moody's) ⁶	Aa1	Aa1	Aa1	Aa1

Objective 4.2 Maintain at least a two percent annual cost efficiency effort through fiscal year 2016.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Efficiency: Cost efficiency factor as percentage of USM's annual				
State-supported budget	4%	3%	≥ 3%	≥3%

Objective 4.3 Through fiscal year 2016, progress toward the Board of Regents' goal of increasing annual institutional spending on facilities renewal to two percent of the current replacement value of institutional capital assets.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Capital and operating funds budgeted for facilities renovation				
and renewal as percentage of replacement value	1.0%	$1.1\%^{7}$	1.1%	1.3%
Objective 4.4 Maintain a diverse and skilled workforce.				
	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percent of minorities in professional and executive positions				
within the USM Office	32%	32%	≥ 30%	≥30%

⁴ Measures the annual return of the combined USM Foundation and USM Common Trust Fund endowment versus the annual return of a passive 60/40 stock/bond portfolio selected for comparison. The Endowment strives to achieve attractive risk-adjusted returns and has achieved top quartile risk-adjusted performance. For fiscal year 2014 the endowment returned approximately +12.3% versus the 60/40 stock/bond portfolio return of +15.5%.

⁵ Combined USMF and CTF risk-adjusted return versus the annual return from a passive 60/40 stock/bond portfolio (SBP) selected for comparison.

⁶ Although the USM uses a number of credit rating services, each with its own rating scale, the System's primary national credit rating service is Moody's. This measure reflects Moody's rating.

⁷ The percentage for fiscal year 2014 is based on budgeted funds and will be updated as appropriate when final fiscal year data are finalized and reported in fiscal year 2015.

R30B36.00

SUMMARY OF UNIVERSITY SYSTEM OF MARYLAND OFFICE

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	104.00	110.00	110.00
Total Number of Contractual Positions	8.00	6.00	6.00
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	14,126,418 23,501 16,345,641	15,669,151 10,000 16,431,922	16,408,291 10,000 17,509,329
Beginning Balance (CUF)	3,635,096 -577,548	2,904,313	3,084,313
Revised Beginning Balance (CUF)	3,057,548	2,094,313	3,084,313
Current Unrestricted Revenue State General Funds	20,120,125 1,178,577 75,690 5,345,445 153,235 26,873,072	21,809,694 988,347 90,000 5,807,697 -180,000 28,515,738	23,559,742 1,054,846 90,000 5,807,697 -180,000 30,332,285
Current Restricted Revenue Federal Grants and Contracts Private Gifts, Grants and Contracts State and Local Grants and Contracts Total Restricted Revenue Total Revenue	2,669,637 945,151 7,700 3,622,488 30,495,560	2,649,569 938,066 7,700 3,595,335 32,111,073	2,649,569 938,066 7,700 3,595,335 33,927,620
Ending Balance (CUF)	2,904,313	3,084,313	3,264,313

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
University System of Maryland Office State Appropriations:				
Shady Grove	7,260,990	7,719,272	8,006,354	9,032,246
Hagerstown	1,891,592	1,876,804	1,895,098	1,916,749
Subtotal	9,152,582	9,596,076	9,901,452	10,948,995
Teacher Education	361,334	357,693	359,456	368,656
System Office Operations	9,841,018	11,344,933	12,537,133	13,296,937
Total State Appropriation (GF, HEIF & BRF)	19,354,934	21,298,702	22,798,041	24,614,588
Shady Grove Regional Education Center:				
Day and Evening Programs (Headcount)			400	~~ ~
UM, Baltimore (UMB)	468	415	483	507
UM, College Park (UMCP)	1,376	1,441	1,503	1,523
Bowie State Univ. (BSU)	25	25	25	35
Towson University (TU)	197	180	185	185
UM Eastern Shore (UMES)	93	91	125	135
Univ. of Baltimore	212	217	220	280
Salisbury University (SU)	29	47	70	82
UM University College (UMUC)	1,022	945	945	945
UM Baltimore County (UMBC)	429	490	512	551
Total	3,851	3,851	4,068	4,243
Hagerstown Regional Center:				
Day and Evening Programs (Headcount)				
UM, College Park (UMCP)	14	16	3	3
Towson University (TU)	90	83	105	110
Frostburg State (FSU)	296	299	300	315
UM University College (UMUC)	32	37		
Coppin State University (CSU)			15	20
Salisbury (SU)	56	61	60	62
Total	488	496	483	510

R30B36.04 ACADEMIC SUPPORT—UNIVERSITY SYSTEM OF MARYLAND OFFICE

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	1.98	1.98	1.98
01 Salaries, Wages and Fringe Benefits	195,827	251,558	260,758
04 Travel	739 10,346,420 1,132 25	10,601,452	11,648,995
12 Grants, Subsidies and Contributions	160,000	107,898	107,898
Total Operating Expenses	10,508,316	10,709,350	11,756,893
Total Expenditure	10,704,143	10,960,908	12,017,651
Unrestricted Fund Expenditure	10,704,143	10,960,908	12,017,651

R30B36.06 INSTITUTIONAL SUPPORT—UNIVERSITY SYSTEM OF MARYLAND OFFICE

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	102.02	108.02	108.02
Number of Contractual Positions	8.00	6.00	6.00
01 Salaries, Wages and Fringe Benefits	13,930,591	15,417,593	16,147,533
02 Technical and Special Fees	23,501	10,000	10,000
03 Communication	596,882 193,626 8,119 3,975,248 249,806 -44,963 647,630 202,251 8,726	679,668 182,878 8,610 3,559,052 170,961 30,082 680,502 410,819	650,173 182,878 8,610 3,430,838 170,961 30,082 380,502 407,224 491,168
Total Operating Expenses	5,837,325	5,722,572	5,752,436
Total Expenditure Unrestricted Fund Expenditure Restricted Fund Expenditure	19,791,417 16,168,929 3,622,488	21,150,165 17,554,830 3,595,335	21,909,969 18,314,634 3,595,335
Total Expenditure	19,791,417	21,150,165	21,909,969

COLLEGE SAVINGS PLANS OF MARYLAND

PROGRAM DESCRIPTION

The College Savings Plans of Maryland (CSPM) is an independent State agency established in 1997 (Maryland Annotated Code, Education Article, Section 18-1901 through 18-1916 and 18-19A-01 through 18-19A-07). The agency serves the College Savings Plans of Maryland Board, a 10-member body created under Article 18. Five Board members serve by virtue of the State office they hold, including the State Treasurer, the State Comptroller, the Secretary of the Maryland Higher Education Commission, the State Superintendent of Schools and the Chancellor of the University System of Maryland. The Governor appoints the five remaining members of the Board.

The Board administers the Maryland Prepaid College Trust and oversees the administration of the Maryland College Investment Plan. Participation in the Maryland Prepaid College Trust began in spring 1998; the Trust's fifteenth enrollment period is December 4, 2014 through April 15, 2015. Participation in the Maryland College Investment Plan began in December 2001 and is available for enrollment year round.

The College Savings Plans of Maryland offers a wide variety of features and benefits designed to encourage all families who have college dreams for their children to choose to save for future higher education costs. Using the Prepaid College Trust, families can choose to lock in future college tuition at today's prices, backed by a Maryland legislative guarantee. Or, by using the College Investment Plan, managed by T. Rowe Price, families can choose how much they wish to invest in a variety of flexible investment options, ranging from conservative to aggressive. By choosing either plan - or both plans – most families should find an option within the College Savings Plans of Maryland that suits their individual investing style and savings goals. Both plans are Section 529 plans – named after the section of the Internal Revenue Code that permits states to establish and administer tax-deferred college savings plans. Both plans benefit from generous federal and Maryland state tax incentives, including:

- Tax-deferred growth at the Maryland state and federal level;
- Tax-free earnings at the Maryland State and Federal level when the funds are used for eligible college expenses;
- Maryland State income deduction of contributions to either or both plans, up to \$2,500 annually per account or beneficiary, depending upon the plan. Contributions above \$2,500 annually in either plan may be carried forward to future years.

While tax-deferred growth and federally tax-free earnings are features of all states' 529 plans, the ability to deduct contributions from Maryland State income applies only to the College Savings Plans of Maryland.

Both plans can be used toward eligible college expenses at nearly any college in the country. Finally, unlike some 529 plans offered by other states, the College Savings Plans of Maryland does not currently offer any investment options that have a sales "load" or broker commission. Both plans are marketed as the College Savings Plans of Maryland so that families can learn about the features and advantages of both plans and then choose the plan or combination of plans that best meet their needs. Combined assets as of June 30, 2014 were \$4.8 billion.

MISSION

The College Savings Plans of Maryland's mission is to provide simple, convenient options for Maryland families to save in advance for college and reduce future reliance on loans.

VISION

A state in which all families with college dreams for their children are motivated to save in advance for future college costs.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Create and maintain statewide awareness of the College Savings Plans of Maryland that includes the two programs administered and/or overseen by the Board: the Maryland Prepaid College Trust and the Maryland College Investment Plan.

Objective 1.1 Inform all parents of public elementary and middle school children in Maryland about the College Savings Plans of Maryland.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: CSPM brochures or fliers distributed to parents, informing				
them of presentations in their communities	450,000	450,000	450,000	450,000
Parents contacted via school system e-mail or newsletter	373,000	375,000	375,000	375,000

COLLEGE SAVINGS PLANS OF MARYLAND

Objective 1.2 Communicate the benefits of the College Savings Plans of Maryland to parents of elementary and middle school children in the State of Maryland.

2013	2014	2015	2016
Actual	Actual	Estimated	Estimated
2,310	2,200	2,100	2,100
2,750	2,800	3,000	3,250
15%	7%	8%	8%
12%	10%	11%	12%
	2,310 2,750 15%	Actual Actual 2,310 2,200 2,750 2,800 15% 7%	Actual Actual Estimated 2,310 2,200 2,100 2,750 2,800 3,000 15% 7% 8%

Objective 1.3 Conduct a multi-faceted marketing campaign to highlight CSPM benefits and reinforce presentations and other public meetings held by the College Savings Plans of Maryland.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Paid television and/or radio spots	2,650	2,750	1,750	1,800
Paid Web banner advertising	5,500	6,575	6,700	6,800
Direct mailings to targeted audience	20,000	25,000	40,000	40,000
Number of enrollment kits distributed by mail	18,500	17,000	16,000	16,000
Number of accounts	218,253	232,402	246,000	260,000
Number of unique account holders	134,483	145,843	156,000	162,500
Number of unique visitors to the website	270,155	274,320	300,000	310,000
Number of web video viewings	6,000	6,241	7,000	7,500
Number of brochures distributed	80,000	95,000	95,000	95,000
Number of e-mails distributed through mailing list	9,455	10,545	12,500	12,500
Number of communication pieces sent to unconverted inquirers	6,421	7,815	8,000	8,500
Percent of new enrollments received online:				
Maryland Prepaid College Trust	89%	91%	91%	91%
Maryland College Investment Plan	59%	60%	61%	62%

Goal 2. Achieve measurable increases in college savings among Maryland families.

Objective 2.1 Increase number of Maryland students enrolled in College Savings Plans of Maryland.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Students enrolled in the Maryland Prepaid College Trust	30,572	31,567	33,000	34,500
Students enrolled in the Maryland College Investment Plan	134,209	145,691	160,000	172,500
Total number of students in at least one plan	164,781	177,258	193,000	207,000
Enrolled students as a percentage of State population under age 24	7.0%	7.0%	7.5%	7.5%

Objective 2.2 Increase average account size per beneficiary enrolled in the College Investment Plan.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Average account balance	\$17,804	\$19,654	\$18,500	\$19,000
Average automatic monthly contribution	\$142	\$146	\$146	\$146
Percent of account holders who contribute monthly automatically	46%	46%	47%	47%

Objective 2.3 Increase the number of students who attend a Maryland public college with Prepaid College Trust account.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Students attending a Maryland public college using the				
Maryland Prepaid College Trust	2,296	2,071	2,250	2,250

R60H00.41 MARYLAND PREPAID COLLEGE TRUST

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	18.00	20.00	20.00
Number of Contractual Positions	.20	.20	.20
01 Salaries, Wages and Fringe Benefits	1,291,129	1,921,026	1,970,701
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional	110,108 20,887 5,940 845,665 38,812 67,704 214,932	134,220 15,000 9,460 1,101,650 39,500 105,000 225,040	138,247 20,000 9,459 1,127,300 40,685 50,000 237,830
Total Operating Expenses	1,304,048	1,629,870	1,623,521
Total Expenditure	2,595,177	3,550,896	3,594,222
Non-budgeted Fund Income: R60701 Application Fees	898,108 1,697,069	1,104,432 2,446,464	1,193,651 2,400,571
Total	2,595,177	3,550,896	3,594,222

MARYLAND HIGHER EDUCATION COMMISSION

MISSION

The mission of the Maryland Higher Education Commission is to ensure that the people of Maryland have access to a high-quality, adequately funded, effectively managed, and capably led system of postsecondary education which adheres to the principle and law governing equal educational opportunity and enables its citizens to make positive contributions to society and to thrive in the economy. It accomplishes this mission through the provision of statewide planning, leadership, coordination and advocacy for the State's postsecondary education institutions and their students directly. Stakeholders include the Governor and General Assembly, Maryland business and industry, and the citizenry as a whole.

VISION

The vision of the Maryland Higher Education Commission is a State in which all citizens are equally prepared to be productive, socially engaged, and responsible members of a healthy economy and an open and democratic society in which all citizens make contributions to creating and maintaining that economy and society.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

- **Goal 1.** Maryland will enhance its array of postsecondary education institutions and programs, which are recognized nationally and internationally for academic excellence, and more effectively fulfill the evolving educational needs of its students, the State, and the nation.
 - **Objective 1.1** From 2012 to 2017, the percentage of the funding guideline attained for public four-year institutions will reach 75 percent.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percentage of full funding guideline attained for public				
four-year institutions	73.8%	74.3%	74.5%	74.5%

Objective 1.2 The six-year graduation rate of first-time, full-time students at public four-year colleges and universities will increase to 67 percent by fiscal year 2018.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Six-year graduation rate	61.6%	63.8%	64.2%	65.0%

Objective 1.3 The percentage of bachelor's degree recipients at Maryland campuses who enroll for graduate or professional study will increase to 33 percent by fiscal year 2018.

	2008	2011	2014	2017
Performance Measures	Actual	Actual	Actual	Estimated
Output: Baccalaureate recipients enrolling for advanced study	30.5%	30.2%	31.5%	33.0%

Objective 1.4 The percentage of community college transfer students who earn a bachelor's degree from a Maryland public four-year college or university within four years of transferring will be at least 60 percent in fiscal year 2017.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percentage of community college transfer students who				
earned a bachelor's degree from a public four-year college or				
university within four years of transferring	56.4%	55.9%	57.0%	59.1%

Goal 2. Maryland will achieve a system of postsecondary education that advances the educational goals of all by promoting and supporting access, affordability, and completion.

Objective 2.1 In fiscal year 2018, the percentage of Maryland median family income (MFI) required to cover tuition and fees at community colleges will remain at or below 4 percent, and the MFI required to cover tuition and fees and public four-year institutions will stay below 10 percent.

	2013	2014	2015	2016
Performance Measures	Actual ¹	Actual	Estimated	Estimated
Outcome: Percentage of MFI covering tuition and fees at				
community colleges	5.1%	5.2%	5.1%	5.0%
Percentage of MFI covering tuition and fees				
at public four-year colleges	11.2%	11.3%	11.1%	11.0%

Objective 2.2 Percent of students with household income at or below 40 percent of median household income (MHI) and who have unmet financial need after accounting for expected family contribution (EFC) and financial assistance including loans, will decrease to 36.5 percent in 2017.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percentage of students with household income at or below				
40 percent of MHI who have unmet need after accounting for				
EFC and financial aid	38.0%	43.5%	39.0%	37.5%

Objective 2.3 By 2025, 55% of Maryland residents ages 25 to 64 will possess a college degree.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Degree attainment rate for Marylanders ages 25 to 64	45.5%	44.7%	45.5%	46.5%

Objective 2.4 The number of community college students who transfer to a Maryland four-year institution will increase to 11,000 by fiscal year 2018.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of community college students who transfer to a				
public four-year campus	9,807	9,875	10,027	10,455

Goal 3. Maryland will ensure equitable opportunity for academic success and cultural competency for Maryland's population.

Objective 3.1 From 2012 to 2017, the percentage of the funding guideline attained for the State's Historically Black Institutions (HBIs) will at least remain at the 2013 level of 83 percent.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percentage of full funding guideline attained for HBIs	83%	96%	88%	88%

Objective 3.2 By fiscal year 2018, the percentage of bachelor's degrees awarded to racial/ethnic minorities at Maryland colleges and universities will increase to 38 percent.

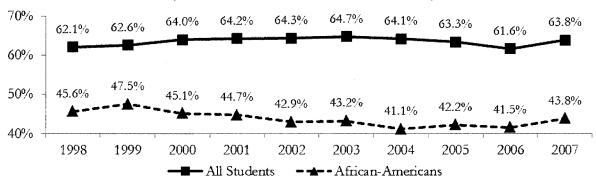
	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percentage of bachelor's degrees awarded to racial/ethnic				
minorities.	34.4%	34.5%	34.7%	34.8%

¹ 2013 data updated to reflect annual tuition for community colleges.

Objective 3.3 By fiscal year 2018, the gap between the six-year graduation rate of African Americans and the average of all students at Maryland public four-year colleges and universities will drop below 16 percentage points.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Difference between six-year graduation rate of African				
Americans and all students at Maryland public four-year colleges				
and universities	20.1 pts	20.0 pts	19.5 pts	18.8 pts

Six-Year Graduation Rate at Maryland Public Four-Year Campuses (All Students and African-American Students)



Objective 3.4 The gap between the four-year transfer and graduation rate of minorities and of all community college students will decrease to 7.0 percentage points by fiscal year 2018.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Gap between four-year transfer/graduation rate of all				
minorities and all community college students	7.5 pts	7.5 pts	7.3 pts	7.2 pts

Goal 4. Maryland will seek to be a national leader in the exploration, development, and implementation of creative and diverse education and training opportunities that will align with State goals, increase student engagement and improve learning outcomes and completion rates.

Objective 4.1 By fiscal year 2018, Maryland colleges and universities will have redesigned a minimum of 95 courses.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of courses that have been redesigned	52	46	2	2

Objective 4.2 By fiscal year 2018, over 75 percent of Maryland public colleges and universities will agree to participate in reverse transfer.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percentage of institutions participating in reverse transfer	3	93%	100%	100%

Objective 4.3 By fiscal year 2018, over 50 percent of Maryland public institutions will utilize competency-based learning (CBL) approaches to award academic credit.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of institutions using CBL approaches to award credit	3	3	30%	50%

² The grant program supporting this objective has expired and the objective will be deleted in future fiscal years.

³ New measure for which data is not available.

Goal 5. Maryland will stimulate economic growth, innovation, and vitality by supporting a knowledge-based economy, especially through increasing education and training and promoting the advancement and commercialization of research.

Objective 5.1 The percentage of Maryland teacher candidates who pass Praxis II will be 98 percent in fiscal year 2017.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percentage of teacher candidates who pass Praxis II	100%	98%	98%	98%

Objective 5.2 By fiscal year 2018, the number of teacher candidates prepared by Maryland colleges and universities exceed and remain above 3,250.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: The number of teacher candidates prepared by Maryland				
colleges and universities	2,555	2,823	2,738	3,179

Objective 5.3 By fiscal year 2018, the number of graduates in engineering, science, mathematics and technology prepared by Maryland colleges and universities will exceed and remain above 13,000.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of graduates in engineering, science, mathematics				
and technology	$11,850^4$	13,082	13,255	13,520

Goal 6. Maryland will create and support an open and collaborative environment of quality data use and distribution that promotes constructive communication, effective policy analysis, informed decision-making, and achievement of State goals.

Objective 6.1 Through improved web-enabled processes and software tools, ensure that 70 percent of data submissions from higher education institutions are received error-free by fiscal year 2017.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of institutional submissions	438	329	529	529
Quality: Percent of submissions requiring no error correction	45%	40%	5	5
Percent of submissions received on time	77%	70 %	5	5

Objective 6.2 By fiscal year 2018, 90 percent of information and analytical reports to various stakeholders will be delivered on time.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of informational reports delivered	21	20	21	22
Quality: Percentage of reports delivered on time	81%	80%	86%	86%

III — 255

⁴ Updated to reflect addition of "Data Processing Technologies" to STEM definition of disciplines.

⁵ Estimates are not available at this time.

SUMMARY OF MARYLAND HIGHER EDUCATION COMMISSION

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	55.60	56.60	58.60
Total Number of Contractual Positions	7.34	13.00	6.83
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	4,543,120 432,546 463,615,527	5,196,891 722,879 477,343,036	5,520,029 455,149 479,073,586
Original General Fund Appropriation Transfer/Reduction	443,858,178 5,934,730	457,923,306 -3,261,086	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	437,923,448 131,949	454,662,220	
Net General Fund Expenditure	437,791,499 28,144,841 2,111,540 543,313	454,662,220 24,307,134 3,572,013 721,439	471,857,719 9,680,138 2,764,634 746,273
Total Expenditure	468,591,193	483,262,806	485,048,764

R62I00.01 GENERAL ADMINISTRATION

PROGRAM DESCRIPTION

The General Administration of the agency provides the professional staff services necessary to accomplish the work of the Maryland Higher Education Commission in support of the goals in the 2013 Maryland State Plan for Postsecondary Education.

MISSION

To support the State's quality, access, economic development, research, teacher education, diversity, information technology, and accountability goals by conducting statewide postsecondary education planning, coordination and assessment; maintaining a postsecondary education information system; coordinating performance accountability reporting; and administering statewide financial aid programs for postsecondary education.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Ensure that institutions of post-secondary education and residents of Maryland have the information and resources needed to provide and benefit from equal access to a postsecondary education.

Objective 1.1 Maintain or increase the number of State financial aid publications distributed to the public.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of organizations receiving State financial aid				
publications	559	647	877	892

Objective 1.2 Maintain or increase the proportion of on-time Free Application for Federal Student Aid (FAFSA) application submissions relative to the number of high school seniors.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total dollars (in millions) appropriated for disbursement as				
State financial aid grant awards	\$111	\$121	\$122	\$124
Output: Number of FAFSA applications submitted on time by				
applicants 19 years of age or younger	42,175	42,033	44,328	46,125
Quality: Ratio of on-time FAFSA applications to high school graduates	70.7%	$71.9\%^{1}$	72.3%	72.3%

Objective 1.3 By fiscal year 2018, process 98 percent of financial aid payments to institutions within five business days for payment requests submitted to Office of Student Financial Assistance via its automated financial aid system.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of payments processed within five business days	100%	98%	100%	100%

Goal 2. Ensure that quality postsecondary academic programs are provided in Maryland.

Objective 2.1 By fiscal year 2018, process 100 percent of complete academic program proposals received from colleges and universities in Maryland, 100 percent of complete applications from out-of-state institutions offering courses to Maryland residents, and 96.5 percent of Private Career School training provider questionnaires within prescribed timeframes.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of complete academic program proposals	262	259	260	260
Quality: Percent of academic program proposals processed in 60 days	69%	40%	70%	80%
Percent of complete out-of-state applications processed within 180 days	100%	51%	70%	80%
Percent of career school questionnaires processed within 30 days	94%	95%	94%	94%

¹ Estimated.

R62I00.01 GENERAL ADMINISTRATION (Continued)

- Goal 3. Ensure institutional compliance with State regulations for funding programs for eligible community colleges and for the use of State aid by independent institutions, in addition to grantor compliance reporting regarding State special and Federal funds.
 - Objective 3.1 Ensure that all community colleges fully comply with State regulations for funding programs and address identified material weaknesses, verify that all counties provide funds in compliance with the statutory "Maintenance of Effort" requirement, and ensure that all State aided independent institutions comply with regulations for use of State aid.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of community colleges submitting reports	15	15	15	15
Number of counties receiving compliance certification	14	14	15	15
Number of eligible State aided independent institutions				
submitting reports	15	15	15	15
Quality: Percent of community colleges in full compliance	100%	100%	100%	100%
Percent of counties in compliance with "Maintenance of Effort"	90.9%	86.4%	95.5%	95.5%
Percent of State aided independent institutions in compliance with				
regulations for use of State aid	93.3%	93.3%	92.9%	92.9%

Objective 3.2 By fiscal year 2018, 100 percent of required grantor compliance reporting will be filed on time by the established due date, and 100 percent of all sub-grant funded projects will receive at least one monitoring site visit per year.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of reports delivered to grantors	6	4	5	4
Number of sub-grant projects receiving a monitoring site visit	105	65	59	39
Quality: Percent of reports delivered on time	86%	100%	100%	100%
Percent of sub-grant projects receiving an annual monitoring visit	100%	96%	100%	100%

R62I00.01 GENERAL ADMINISTRATION

Appropriation Statement:			
Appropriation statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	54.60	55.60	57.60
Number of Contractual Positions	6.18	11.50	5.33
01 Salaries, Wages and Fringe Benefits	4,472,144	5,165,686	5,491,782
02 Technical and Special Fees	349,627	626,185	358,280
03 Communication	55,777 60,933	35,502 49,050	66,211 52,444
07 Motor Vehicle Operation and Maintenance	64,212	72,920	55,120
08 Contractual Services	728,855	548,805	426,665
09 Supplies and Materials	22,801 22,898	16,269 3,750	11,600 8,500
11 Equipment—Additional	22,070	2,480	2,500
12 Grants, Subsidies and Contributions	202,151	·	156,080
13 Fixed Charges	466,072	408,698	413,728
Total Operating Expenses	1,623,699	1,137,474	1,192,848
Total Expenditure	6,445,470	6,929,345	7,042,910
Original General Fund Appropriation	5,359,053	5,343,653	
Transfer of General Fund Appropriation	-116,573	-261,086	
Total General Fund Appropriation	5,242,480	5,082,567	
Less: General Fund Reversion/Reduction	131,461		
Net General Fund Expenditure	5,111,019	5,082,567	5,218,737
Special Fund Expenditure	672,889	1,053,326	943,266 534,634
Federal Fund Expenditure Reimbursable Fund Expenditure	441,807 219,755	472,013 321,439	346,273
Total Expenditure	6,445,470	6,929,345	7,042,910
Special Fund Income:			
R62305 Guaranteed Student Tuition Fund	170,788	186,474	185,000
R62308 United Student Aid Fund	91,510	134,863	
R62312 Academic Program Review Fees	373,665	699,221	593,266
R62313 Complete College America	36,926	32,768	165,000
Total	672,889	1,053,326	943,266
1000		1,033,320	7-13,200
Federal Fund Income: 16.816 John R. Justice Prosecutors and Defenders Incen-			
tive Act	6,588	5,000	6,588
64.110 Veterans Dependency and Indemnity Compensation for Service-Connected Death	228,057	268,766	303,655
84.367 Improving Teacher Quality State Grants	74,082	32,963	53,000
84.378 College Access Challenge Grant Program	133,080	165,284	171,391
Total	441,807	472,013	534,634
,			
Reimbursable Fund Income:			
P00A01 Department of Labor, Licensing, and Regulation	128,014	186,939	195,000
R00A05 Maryland Longitudinal Data System Center	91,741	134,500	151,273
Total	219,755	321,439	346,273

R62I00.02 COLLEGE PREP/INTERVENTION PROGRAM

PROGRAM DESCRIPTION

The purpose of the College Preparation Intervention Program is to raise the level of academic preparedness of economically and environmentally disadvantaged students to enable them to attend and succeed in college. Funds from this program provide State matching funds for the federal GEAR UP grant program (Gaining Early Awareness and Readiness for Undergraduate Programs), which is administered in partnership with the Maryland State Department of Education.

MISSION

This mission of the College Preparation Intervention Program is to ensure that disadvantaged middle school and secondary school students are prepared for, pursue, and suceed in postsecondary education.

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	750,000	750,000	750,000
Total Operating Expenses	750,000	750,000	750,000
Total Expenditure	750,000	750,000	750,000
Original General Fund Appropriation	750,000	750,000	
Total General Fund Appropriation	750,000	750,000	
Net General Fund Expenditure	750,000	750,000	750,000
Total Expenditure	750,000	750,000	750,000

R62100.03 JOSEPH A. SELLINGER FORMULA FOR AID TO NON-PUBLIC INSTITUTIONS OF HIGHER EDUCATION

PROGRAM DESCRIPTION

Sections 17-101 to 17-105 of the Education Article of the Maryland Annotated Code established the Joseph A. Sellinger Formula for Aid to Non-Public Institutions of Higher Education, which provides unrestricted funds to eligible independent institutions. The aid is computed by multiplying each independent institution's enrollment for the prior fall semester by a percent of State funds provided per student at specified four-year public colleges and universities in Maryland in the same fiscal year.

MISSION

The mission of the Joseph A. Sellinger Formula for Aid to Non-Public Institutions of Higher Education is to ensure that the State's system of postsecondary education provides a diverse choice of higher education institutions and programs and contributes to the excellence and financial vitality of the segment, recognizing the importance of the independent segment as an education resource vital to the provision of postsecondary education in Maryland.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Promote access and affordability by making educational programs and financial aid available to qualified Maryland citizens at State-aided institutions.

Objective 1.1 Through fiscal year 2017, the total amount of institutional financial aid (grants, scholarships and employment) provided to undergraduate students at independent colleges and universities will increase at least at the rate of inflation.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total dollars (in millions) in institutional grants, scholarships				
and employment provided to undergraduates	\$311.0 ¹	\$330.6	\$342.5	\$349.3
Annual percent change	12.0%	6.3%	3.6%	2.0%
Percent change in consumer price index annual average	1.6%	2.0%	1.9%	1.5%

Objective 1.2 By fiscal year 2018, at least 75 percent of Sellinger State aid will be used for student financial aid to recruit and retain Maryland students.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percentage of Sellinger aid used for student financial aid	86%	89%	92%	92%

Goal 2. Contribute to the economic growth in Maryland by addressing work force demands through graduating students who can serve the business and industry needs of the State, as well as reinforce the growth of Maryland's economy overall.

Objective 2.1 By fiscal year 2018, State-aided independent institutions will produce at least 1,000 newly eligible teacher certificate candidates.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of newly eligible Maryland teacher certificate				
candidates produced by State-aided independent institutions	861	993	866	989

¹ Updated to include only independent institutions rather than all private institutions.

R62100.03 JOSEPH A. SELLINGER FORMULA FOR AID TO NON-PUBLIC INSTITUTIONS OF HIGHER EDUCATION (Continued)

Objective 2.2 By fiscal year 2018, State-aided independent institutions will produce at least 950 nursing graduates

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of graduates of nursing programs at State-aided				
independent institutions	868	1,001	1,088	1,125

Goal 3. Admit, educate, and graduate an undergraduate student population that reflects the racial, ethnic, and gender diversity of the State.

Objective 3.1 By fiscal year 2018, African-Americans enrolled as undergraduates at State-aided independent institutions will account for at least 22 percent of total undergraduate enrollment.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: African-Americans as percentage of all undergraduates				
at state-aided independent institutions	$14.7\%^{1}$	13.7%	13.0%	12.4%

Objective 3.2 By fiscal year 2018, Hispanics/Latinos enrolled as undergraduates at State-aided independent institutions will account for at least eight percent of total undergraduate enrollment.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Hispanics/Latinos as percentage of all undergraduates				
at state-aided independent institutions	$7.3\%^{1}$	7.8%	8.1%	8.4%

Objective 3.3 By fiscal year 2018, the percentage of all minorities enrolled as undergraduates at State-aided independent institutions will be at least 33 percent of total undergraduate enrollment.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Minority students as percentage of all undergraduates				
at State-aided independent institutions	$29.3\%^{1}$	29.1%	29.8%	30.7%

¹ Data point from 2013 has changed due to the exclusion of private, non-State-aided independent institutions.

$R62I00.03\,$ JOSEPH A. SELLINGER PROGRAM FOR JOSEPH A. SELLINGER FORMULA FOR AID TO NON-PUBLIC INSTITUTIONS OF HIGHER EDUCATION

Appropriation outcomes.	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	41,291,975	41,422,240	47,883,915
Total Operating Expenses	41,291,975	41,422,240	47,883,915
Total Expenditure	41,291,975	41,422,240	47,883,915
Original General Fund Appropriation Transfer of General Fund Appropriation	41,291,975	44,422,240 -3,000,000	
Total General Fund Appropriation	41,291,975	41,422,240	
Net General Fund Expenditure	41,291,975	41,422,240	47,883,915
Total Expenditure	41,291,975	41,422,240	47,883,915

AID TO NON-PUBLIC INSTITUTIONS OF HIGHER EDUCATION

	2014 Actual		2015 Estimated		ual 2015 Estimated 2016 Allowance		vance
	FTES	\$	FTES	\$	FTES	\$	
Baltimore International College					· · · · · · · · · · · · · · · · · · ·		
Capitol College	543.93	508,166	524.13	497,379	489.40	536,784	
College of Notre Dame	1,521.20	1,421,181	1,538.53	1,460,006	1,496.73	1,641,643	
Washington Adventist University	1,026.00	958,541	879.53	834,640	758.60	832,048	
National Labor College	250.33	233,874	-	-	-		
Goucher College	1,790.97	1,673,214	1,727.07	1,638,923	1,741.33	1,909,926	
Hood College	1,629.17	1,522,052	1,625.90	1,542,917	1,635.17	1,793,487	
Johns Hopkins University	18,943.53	17,697,993	19,082.53	18,108,588	19,411.93	21,291,393	
Loyola College	5,005.07	4,675,987	5,050.33	4,792,569	5,130.47	5,627,202	
Maryland Institute College of Art	2,154.63	2,012,963	2,149.77	2,040,049	2,227.07	2,442,695	
McDaniel College	2,287.93	2,137,498	2,301.80	2,184,320	2,318.00	2,542,429	
Mount St. Mary's College	1,939.93	1,812,380	1,849.00	1,754,630	1,918.50	2,104,249	
St. John's College	595.93	556,747	577.93	548,433	562.40	616,852	
Sojourner-Douglass College	1,055.93	986,503	901.93	855,897	612.67	671,989	
Stevenson University	3,804.57	3,554,419	3,850.35	3,653,834	3,782.50	4,148,722	
Washington College	1,648.87	1,540,457	1,591.27	1,510,055	1,572.27	1,724,497	
Total	44,197.99	41,291,975	43,650.07	41,422,240	43,657.04	47,883,915	

Totals may not add due to rounding.

Note: National Labor College is closed in fiscal year 2015 and no longer receive the formula funding.

R62100.05 THE SENATOR JOHN A. CADE FUNDING FORMULA FOR THE DISTRIBUTION OF FUNDS TO COMMUNITY COLLEGES

PROGRAM DESCRIPTION

Section 16-305 of the Education Article mandates State funding for local community colleges through an aid formula. This program also includes funding for West Virginia students attending Garrett Community College, statewide programs, and English for Speakers of Other Languages grants.

MISSION

The mission of the program is to ensure that the State's diverse system of postsecondary education contains a segment of strong, economically viable community colleges.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Ensure that Maryland community college students are progressing successfully toward their goals.

Objective 1.1 By fiscal year 2017, the "successful persister" rate after four years will be at least 75 percent.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Four-year "successful persister" rate	73.7%	71.1%	72.8%	73.9%

Objective 1.2 By fiscal year 2018, the graduation and transfer rate of first-time community college students after four-years will be 38 percent.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Four-year transfer and graduation rate of first-time students	33.5%	33.7%	34.4%	35.6%

Goal 2. Support regional economic and workforce development by producing graduates.

Objective 2.1 By fiscal year 2018, at least 80 percent of Maryland community college career program graduates will hold full-time employment in areas related to their academic majors.

	2008	2011	2014	2017
Performance Measures	Actual	Actual	Actual	Estimated
Outcome: Maryland community college career program graduates				
with full-time employment in areas related to their major	76%	75%	83%	85%

R62I00.05 THE SENATOR JOHN A. CADE FUNDING FORMULA FOR THE DISTRIBUTION OF FUNDS TO COMMUNITY COLLEGES

2014 Actual	2015 Appropriation	2016 Allowance
228,989,184	242,732,222	248,436,368
228,989,184	242,732,222	248,436,368
228,989,184	242,732,222	248,436,368
228,989,184	242,732,222	
228,989,184	242,732,222	
228,989,184	242,732,222	248,436,368
228,989,184	242,732,222	248,436,368
	228,989,184 228,989,184 228,989,184 228,989,184 228,989,184 228,989,184	Actual Appropriation 228,989,184 242,732,222 228,989,184 242,732,222 228,989,184 242,732,222 228,989,184 242,732,222 228,989,184 242,732,222 228,989,184 242,732,222 228,989,184 242,732,222

FY 2016 Community College Aid Formula Calculation

	FY 2	014		2015	FY	2016
	FY 2012	FY 2014	FY 2013	FY 2015	FY 2014	FY 2016
	Audited FTES	Direct Grants	Audited FTES	Direct Grants	Audited FTES	Direct Grants
Formula Aid:						
Allegany College	1,839.39	4,773,622	1,860.71	4,927,263	1,663.38	4,927,26
Anne Arundel Community College	14,509.89	28,108,493	14,049.14	29,322,472	12,867.33	29,322,47
Community College of Baltimore County	19,953.15	37,412,633	19,009.40	39,425,000	18,252.75	40,352,24
Carroll Community College	3,173.31	7,119,212	3,167.11	7,572,094	2,920.44	7,608,73
Cecil Community College	2,081.16	4,940,229	2,059.96	5,275,899	1,850.88	5,275,89
College of Southern Maryland	6,520.47	12,088,572	6,553.40	13,264,985	6,227.84	13,695,55
Chesapeake College	2,741.27	6,134,108	2,364.54	6,147,488	2,410.01	6,355,07
Frederick Community College	4,707.76	8,839,216	4,332.34	9,111,352	4,200.54	9,301,26
Garrett College	831.37	2,497,547	758.37	2,624,458	714.36	2,660,65
Hagerstown Community College	3,343.94	7,365,786	3,326.08	7,875,038	3,070.44	7,932,16
Harford Community College	5,352.10	10,345,649	5,361.05	11,035,744	5,166.13	11,373,26
Howard Community College	7,628.57	14,073,509	7,651.16	15,470,852	7,679.39	16,543,24
Montgomery College	19,759.87	37,835,547	19,991.87	40,852,935	19,022.27	41,962,41
Prince George's Community College	13,169.09	24,412,144	12,625.71	26,009,164	12,525.46	27,284,31
Wor-Wic Community College	3,125.15	7,020,911	2,903.88	7,195,570	2,663.98	7,195,57
Total	108,736.49	212,967,178	106,014.72	226,110,314	101,235.20	231,790,13
ADD:						
Small Community College/Appalachian Grants		4,079,435		4,426,335		4,599,77
Statewide and Health Manpower		6,000,000		6,000,000		6,000,00
Garrett/WVa Reciprocity Grant		91,794		59,995		66,54
ESOL Grants		5,278,024		5,516,743		5,624,76
Somerset Grant		572,753		618,835		355,15
		228,989,184		242,732,222		248,436,36

R62100.06 AID TO COMMUNITY COLLEGES – FRINGE BENEFITS

PROGRAM DESCRIPTION

The State provides support for eligible Teacher Retirement payments as well as reimbursement for eligible optional retirement costs.

MISSION

The mission of the Aid to Community Colleges - Fringe Benefits Program is to ensure that faculty at the State's community colleges are of the highest quality.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Achieve a competitive optional retirement program to recruit and retain quality faculty.

Objective 1.1 By fiscal year 2018, the percentage of full-time faculty with a master's degree or greater at Maryland community colleges will be 94 percent.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percentage of full-time faculty with a master's degree or				
greater at Maryland community colleges	92.2%	92.7%	93.1%	93.5%

Objective 1.2 The satisfaction of community college graduates with the quality of instruction at their institutions will be at least 92 percent through fiscal year 2018.

	2008	2011	2014	2017
Performance Measures	Actual	Actual	Actual	Estimated
Outcome: The percentage of community college graduates who rated				
the quality of instruction at their institution as excellent or good	90.0%	89.7%	92.0%	92.0%

R62I00.06 AID TO COMMUNITY COLLEGES—FRINGE BENEFITS

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
Teachers Retirement - GFOptional Retirement - GF	37,172,076 17,104,000	38,061,146 14,260,987	40,292,676 14,301,000	44,146,199 14,730,000
Total	54,276,076	52,322,133	54,593,676	58,876,199
Appropriation Statement:	2014 Actual	201 Appropr		2016 Allowance
12 Grants, Subsidies and Contributions	52,322,133	54,59	3,676	58,876,199
Total Operating Expenses	52,322,133	54,59	3,676	58,876,199
Total Expenditure	52,322,133	54,593	3,676	58,876,199
Original General Fund Appropriation Transfer of General Fund Appropriation	57,589,531 -5,267,398	54,59	3,676	
Total General Fund Appropriation	52,322,133	54,59	3,676	
Net General Fund Expenditure	52,322,133	54,59	3,676	58,876,199
Total Expenditure	52,322,133	54,59	3,676	58,876,199

R62I00.07 EDUCATIONAL GRANTS

PROGRAM DESCRIPTION

This program provides miscellaneous educational grants and special financial assistance to various State, local, and private entities. The grants foster new ways to enrich, expand, or replace current educational practices in order to improve the quality of higher education within the goals set by the 2013-2017 State Plan for Postsecondary Education – Maryland Ready.

MISSION

The mission of the Educational Grants Program is to ensure the achievement of the Commission's and the State's goals in the areas of quality, diversity, access, economic development, PreK-16, and technology.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Expand access to higher education in unserved and underserved areas of the State

Objective 1.1 From 2012 to 2017, upper-division undergraduate and graduate enrollments in the regional higher education centers will continue to increase by at least five percent annually.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percentage increase in upper-division				
undergraduate and graduate enrollments				
at the regional higher education centers	-6.5%	-2.3%	2.7%	4.7%

Goal 2. Improve retention and graduation rates in higher education, particularly at historically black institutions (HBIs).

Objective 2.1 By fiscal year 2018, the second year retention rate of students at HBIs will reach 75 percent.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Second-year retention rate of students at HBIs	69.7%	69.8%	70.1%	70.7%

Objective 2.2. By fiscal year 2018, the six-year graduation rate of students at historically black institutions will reach 37 percent.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Six-year graduation rate of students at HBIs	32.4%	32.4%	32.9%	33.8%

R62I00.07 EDUCATIONAL GRANTS				
	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Programs				
Complete College Maryland	250,000	250,000	250,000	250,000
Complete College America Grant	-537	132,979	136,605	
Improving Teacher Quality	1,027,015	626,847	1,500,000	1,000,000
OCR Enhancement Fund	4,900,000	4,900,000	4,900,000	4,900,000
Washington Center for Internships and Academic Seminars	75,000	125,000	175,000	175,000
Interstate Educational Compacts in Optometry	82,750	41,375		
UMB - WellMobile	285,250	285,250	285,250	285,250
Regional Higher Education Centers	1,750,000	2,550,000	2,550,000	2,150,000
Harry Hughes Center for Agro-EcologyHigher Education Investment Workforce Initiatives	200,000 -40,397			
College Access Challenge Grant	1,230,060	984,886	1,600,000	1,200,000
John R. Justice Grant	136,000	58,000	1,000,000	30,000
St. Mary's College of Maryland Stabilization Grant		<u> </u>	1,500,000	
Total	9,895,141	9,954,337	12,896,855	9,990,250
General	7,543,000	8,151,625	9,660,250	7,760,250
Special	-40,933	132,979	136,605	
Federal	2,393,074	1,669,733	3,100,000	2,230,000
Total	9,895,141	9,954,337	12,896,855	9,990,250
	2014 Actual		2015 priation	2016 Allowance
		Appro	2015 opriation 896,855	Allowance
	Actual	Аррго 12,	priation	Allowance 9,990,250
12 Grants, Subsidies and Contributions	Actual 9,954,337	12, 12,	opriation 896,855	2016 Allowance 9,990,250 9,990,250 9,990,250
	9,954,337 9,954,337	12, 12, 12,	896,855 896,855	9,990,250 9,990,250
12 Grants, Subsidies and Contributions Total Operating Expenses Total Expenditure	9,954,337 9,954,337 9,954,337	12, 12, 12, 9,	896,855 896,855 896,855	9,990,250 9,990,250
12 Grants, Subsidies and Contributions	9,954,337 9,954,337 9,954,337 9,954,337 8,151,725 8,151,725	12, 12, 12, 12, 9,	896,855 896,855 896,855 660,250	Allowance 9,990,250 9,990,250 9,990,250
12 Grants, Subsidies and Contributions	9,954,337 9,954,337 9,954,337 8,151,725 8,151,725 100 8,151,625 132,979	12, 12, 12, 9, 9,	896,855 896,855 896,855 660,250 660,250 136,605	Allowance 9,990,250 9,990,250 9,990,250 7,760,250
12 Grants, Subsidies and Contributions	9,954,337 9,954,337 9,954,337 8,151,725 8,151,725 100 8,151,625	12, 12, 12, 9, 9,	896,855 896,855 896,855 660,250 660,250	Allowance 9,990,250 9,990,250 9,990,250 7,760,250
Total Operating Expenses	9,954,337 9,954,337 9,954,337 8,151,725 8,151,725 100 8,151,625 132,979	12, 12, 12, 9, 9,	896,855 896,855 896,855 660,250 660,250 136,605	Allowance 9,990,250 9,990,250 9,990,250
Total Operating Expenses	9,954,337 9,954,337 9,954,337 8,151,725 8,151,725 100 8,151,625 132,979 1,669,733	12, 12, 12, 9, 9,	896,855 896,855 896,855 660,250 660,250 660,250 136,605 100,000	Allowance 9,990,250 9,990,250 9,990,250 7,760,250 2,230,000
12 Grants, Subsidies and Contributions	9,954,337 9,954,337 9,954,337 8,151,725 8,151,725 100 8,151,625 132,979 1,669,733	12, 12, 12, 9, 9, 3, 12,	896,855 896,855 896,855 660,250 660,250 660,250 136,605 100,000	Allowance 9,990,250 9,990,250 9,990,250 7,760,250 2,230,000
12 Grants, Subsidies and Contributions	9,954,337 9,954,337 9,954,337 8,151,725 8,151,725 100 8,151,625 132,979 1,669,733 9,954,337	12, 12, 12, 9, 9, 3, 12,	896,855 896,855 896,855 660,250 660,250 660,250 136,605 100,000 896,855	Allowance 9,990,250 9,990,250 9,990,250 7,760,250 2,230,000
12 Grants, Subsidies and Contributions	9,954,337 9,954,337 9,954,337 8,151,725 8,151,725 100 8,151,625 132,979 1,669,733 9,954,337	12, 12, 12, 9, 9, 3, 12,	896,855 896,855 896,855 660,250 660,250 136,605 100,000 896,855	Allowance 9,990,250 9,990,250 9,990,250 7,760,250 2,230,000
12 Grants, Subsidies and Contributions	9,954,337 9,954,337 9,954,337 8,151,725 8,151,725 100 8,151,625 132,979 1,669,733 9,954,337	12, 12, 12, 9, 9, 3, 12,	896,855 896,855 896,855 896,855 660,250 660,250 136,605 100,000 896,855 136,605	7,760,250 2,230,000 9,990,250
12 Grants, Subsidies and Contributions	9,954,337 9,954,337 9,954,337 8,151,725 8,151,725 100 8,151,625 132,979 1,669,733 9,954,337	12, 12, 12, 9, 9, 12,	896,855 896,855 896,855 896,855 660,250 660,250 136,605 136,605 136,605 136,605	Allowance 9,990,250 9,990,250 9,990,250 7,760,250 2,230,000 9,990,250
12 Grants, Subsidies and Contributions	9,954,337 9,954,337 9,954,337 8,151,725 8,151,725 100 8,151,625 132,979 1,669,733 9,954,337 136,605 -3,626 132,979	12, 12, 12, 9, 9, 3, 12,	896,855 896,855 896,855 896,855 660,250 660,250 136,605 100,000 896,855 136,605 136,605	Allowance 9,990,250 9,990,250 7,760,250 2,230,000 9,990,250
12 Grants, Subsidies and Contributions	9,954,337 9,954,337 9,954,337 8,151,725 8,151,725 100 8,151,625 132,979 1,669,733 9,954,337	12, 12, 12, 9, 9, 12,	896,855 896,855 896,855 896,855 660,250 660,250 136,605 136,605 136,605 136,605	Allowance 9,990,250 9,990,250 9,990,250 7,760,250 2,230,000

R62I00.10 EDUCATIONAL EXCELLENCE AWARDS

PROGRAM DESCRIPTION

Section 18-301 of the Education Article establishes the Educational Excellence Awards which include the Educational Assistance Grant for low and moderate income students with awards ranging from \$400 to \$3,000, the campus-based Educational Assistance Grant for low and moderate income students who for extenuating circumstances miss the application filing deadline, and the Guaranteed Access Grant for students whose family income is below a designated poverty index and who meet certain academic requirements. Funds for the campus-based Educational Assistance Grant are allocated to eligible institutions that then select recipients. The Guaranteed Access Grant provides 100 percent of financial need up to the annual expenses of a full-time resident undergraduate at the four-year public institution with the highest annual expenses for a full-time resident undergraduate within the University System of Maryland, other than the University of Maryland University College and University of Maryland, Baltimore. A College Readiness Outreach Program has been authorized to allow a ninth or tenth grade student to prequalify on the basis of financial need for a Guaranteed Access Grant. The Guaranteed Access Grant would be awarded at the time of enrollment in an institution of higher education in the State of Maryland.

MISSION

The mission of the Educational Excellence Awards Program is to ensure that all students, regardless of income, have the opportunity and means to achieve their educational goals.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEAUSURES

Goal 1. Promote financial assistance programs throughout the State as a resource for meeting college costs.

Objective 1.1 Through fiscal year 2017, maintain or increase the percentage of State grant recipients to on-time eligible State grant applicants from the fiscal year 2012 level of 19 percent.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of on-time State grant applicants	139,984 ¹	134,669	134,579	136,785
Output: Number of State grant recipients	27,044	33,744	28,261	34,214
State grant recipients as percent of on-time State grant applicants	19%	25%	21%	25%

Goal 2. Emphasize the availability of state financial assistance programs to communities with the highest financial need.

Objective 2.1 By fiscal year 2017, maintain or increase the number of on-time Guaranteed Access Grant applications received to 4,615 from the fiscal year 2012 actual level of 3,879.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of on-time applicants	3,127 ¹	3,344	4,119	4,312
Output: Number of recipients	$1,316^2$	1,406	1,532	1,750
Recipients as percent of on-time grant applicants	$42\%^{2}$	42%	37%	41%

¹ Revised to include only on-time applications.

² Data updated.

R62100.10 EDUCATIONAL EXCELLENCE AWARDS

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	89,876,936	80,008,868	80,009,603
Total Operating Expenses	89,876,936	80,008,868	80,009,603
Total Expenditure	89,876,936	80,008,868	80,009,603
Original General Fund Appropriation	76,963,593	77,008,868	***************************************
Total General Fund Appropriation	76,963,593	77,008,868	
Net General Fund ExpenditureSpecial Fund Expenditure	76,963,593 12,913,343	77,008,868 3,000,000	80,009,603
Total Expenditure	89,876,936	80,008,868	80,009,603
Special Fund Income: R62310 Need-Based Student Financial Assistance Fund	12,913,343	3,000,000	

R62I00.12 SENATORIAL SCHOLARSHIPS

PROGRAM DESCRIPTION

Section 18-404 of the Education Article provides each State Senator \$34,500 in funds to award as scholarships each year. Combined with continuing awards, annual funding per legislative district totals \$138,000. Individual awards range from \$400 per year to a maximum not to exceed tuition and mandatory fees of a full-time undergraduate Maryland resident at the four-year public institution with the highest annual expenses for a full-time resident undergraduate within the University System of Maryland, other than the University of Maryland University College and University of Maryland, Baltimore. Awards may be used out of state under certain circumstances.

MISSION

The mission of the Senatorial Scholarship Program is to ensure that students from all legislative districts have access to financial assistance for postsecondary education.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Emphasize the availability of State financial assistance programs in all 23 counties and Baltimore City.

Objective 1.1 By fiscal year 2018, at least one state financial assistance presentation will be conducted in each county and in Baltimore City.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percentage of jurisdictions (including 23 counties and				
Baltimore City) in which at least one state financial assistance				
presentation is conducted	46%	54%	62%	68%

Goal 2. Ensure that awards reach a substantial portion of high-need students.

Objective 2.1 Maintain or increase the percentage of new awardees who are eligible for federal Pell grants at the fiscal 2012 level of 43 percent.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of new awardees who are eligible for federal Pell grants	1,350¹	1,389	1,524	1,612
Percentage of new awardees who are eligible for federal Pell grants	37%¹	40%	42%	43%

1

¹ Corrected data.

R62I00.12 SENATORIAL SCHOLARSHIPS

	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	6,486,000	6,486,000	6,486,000
Total Operating Expenses	6,486,000	6,486,000	6,486,000
Total Expenditure	6,486,000	6,486,000	6,486,000
Original General Fund Appropriation	6,486,000	6,486,000	
Total General Fund Appropriation	6,486,000	6,486,000	
Net General Fund Expenditure	6,486,000	6,486,000	6,486,000
Total Expenditure	6,486,000	6,486,000	6,486,000

R62100.14 EDWARD T. CONROY MEMORIAL SCHOLARSHIP PROGRAM

PROGRAM DESCRIPTION²

Section 18-601 of the Education Article provides scholarships to: (1) children of members of the United States Armed Forces who died or who suffered a service connected 100 percent permanent disability as a result of military service, (2) a POW/MIA of the Vietnam Conflict or his/her child; (3) a veteran who suffers a service-related disability of 25 percent or greater and who has exhausted or is no longer eligible for federal veteran's educational benefits; (4) children or surviving spouses (who have not remarried) of a State or local public safety employee or volunteer who died in the line of duty or who was 100 percent disabled in the line of duty; (5) a State or local public safety employee or volunteer who became 100 percent disabled in the line of duty; and, (6) spouses (who have not remarried) or children of victims of the September 11, 2001 terrorist attacks who died as a result of the attacks on the World Trade Center in New York City, the attack on the Pentagon in Virginia, or the crash of United Airlines Flight 93 in Pennsylvania. Awards may not exceed tuition and mandatory fees of a full-time undergraduate Maryland resident at the 4-year public institution with the highest annual expenses for a full-time resident undergraduate within the University System of Maryland, other than the University of Maryland University College and University of Maryland, Baltimore.

MISSION

The mission of the Edward T. Conroy Memorial Scholarship Program is to ensure that dependents of military, public safety personnel and victims of the September 11, 2001 terrorist attacks have access to financial assistance for postsecondary education.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Promote financial assistance programs throughout the State as a resource for meeting college costs.

Objective 1.1 Maintain or increase the number of grants awarded at the fiscal 2008 level of 121.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of grants awarded	140	161	150	150

The Edward T. Conroy Memorial scholarship was decentralized to the institutions in fiscal year 2011. The institutions are now responsible for the application process and funding the students. The institutions only report expenditures to the Office of Student Financial Assistance (OSFA) for the purpose of reimbursement. Applicant data is no longer collected as of fiscal year 2012.

R62I00.14 EDWARD T. CONROY MEMORIAL SCHOLARSHIP PROGRAM

Appropriation Statement:			
Pro-Promot 2.00	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	1,120,474	820,474	570,474
Total Operating Expenses	1,120,474	820,474	570,474
Total Expenditure	1,120,474	820,474	570,474
Original General Fund Appropriation	570,474	570,474	
Total General Fund Appropriation	570,474	570,474	
Net General Fund ExpenditureSpecial Fund Expenditure	570,474 550,000	570,474 250,000	570,474
Total Expenditure	1,120,474	820,474	570,474
Special Fund Income: R62310 Need-Based Student Financial Assistance Fund	550,000	250,000	

R62I00.15 DELEGATE SCHOLARSHIPS

PROGRAM DESCRIPTION

Section 18-501 of the Education Article provides that each member of the House of Delegates may award scholarships to students attending approved Maryland postsecondary institutions. Awards may not exceed tuition and mandatory fees of a full-time undergraduate Maryland resident at the four-year public institution with the highest annual expenses for a full-time resident undergraduate within the University System of Maryland, other than the University of Maryland University College and University of Maryland, Baltimore. Awards can be used out of state under certain circumstances.

MISSION

The mission of the Delegate Scholarships Program is to ensure that students of all legislative districts have access to financial assistance for postsecondary education.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Emphasize the availability of state financial assistance programs in all 23 counties and Baltimore City.

Objective 1.1 By fiscal year 2018, at least one state financial assistance presentation will be conducted in each county and in Baltimore City.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percentage of jurisdictions (including 23 counties and				
Baltimore City) in which at least one state financial assistance				
presentation is conducted	46%	54%	62%	68%

R62I00.15 DELEGATE SCHOLARSHIPS

	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	5,459,501	5,625,000	5,906,250
Total Operating Expenses	5,459,501	5,625,000	5,906,250
Total Expenditure	5,459,501	5,625,000	5,906,250
Original General Fund Appropriation	5,459,501	5,625,000	
Total General Fund Appropriation	5,459,501	5,625,000	
Net General Fund Expenditure	5,459,501	5,625,000	5,906,250

R62100.16 CHARLES W. RILEY FIRE AND EMERGENCY MEDICAL SERVICES SCHOLARSHIP PROGRAM

PROGRAM DESCRIPTION

Section 18-603 of the Education Article establishes the Charles W. Riley Fire and Emergency Medical Services Scholarship Program to encourage members of the fire-fighting, ambulance, and rescue organizations serving Maryland communities to pursue credited courses that lead to a degree in fire service technology, emergency medical technology, fire service management, or public safety administration with a minor or concentration in fire service technology or fire service management.

MISSION

The mission of the Program is to ensure that personnel in these lines of work operate as efficiently and effectively as possible, with the greatest degree of ability in maximizing human health and safety.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Promote financial assistance programs throughout the State as a resource for meeting college costs.

Objective 1.1 By fiscal year 2018, the number of eligible volunteer firefighters and rescue squad personnel receiving scholarships will be maintained at or above the fiscal year 2012 level of 117.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of eligible volunteer firefighters and rescue squad				
personnel receiving reimbursement	108	103	0_1	0^1

¹ Program transitions to a scholarship program beginning with fiscal year 2016. There will be no recipients/participants during fiscal year 2015. This objective will be updated in 2016.

R62I00.16 CHARLES W. RILEY FIRE AND EMERGENCY MEDICAL SERVICES SCHOLARSHIP PROGRAM

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	358,000	358,000	358,000
Total Operating Expenses	358,000	358,000	358,000
Total Expenditure	358,000	358,000	358,000
Special Fund Expenditure	358,000	358,000	358,000
Total Expenditure	358,000	358,000	358,000
Special Fund Income: D50331 Moving Violations Surcharge-Volunteer Company Assistance Fund	358,000	358,000	358,000

R62I00.17 GRADUATE AND PROFESSIONAL SCHOLARSHIP PROGRAM

PROGRAM DESCRIPTION

Section 18-2601 of the Education Article establishes the Graduate and Professional Scholarship Program to provide financial assistance to full-time and part-time students in the fields of medicine, dentistry, law, pharmacy, nursing, social work and veterinary medicine. This program became decentralized beginning in academic year 2002-2003. Funds are allocated to eligible institutions that then select recipients.

MISSION

The mission of the Graduate and Professional Scholarship Program is to help ensure that Maryland produces sufficient numbers of physicians, dentists, pharmacists, nurses, social workers, veterinarians, and lawyers to serve the State's needs.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Promote financial assistance programs throughout the State as a resource for meeting college costs.

Objective 1.1 By fiscal year 2018, the percentage of professional scholarship recipients compared to eligible students reported by the institutions of higher education will increase to 23 percent.

	2013 ¹	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of applicants for awards	2,869	3,119	3,119	3,119
Number of eligible students receiving awards	601	658	658	658
Scholarship recipients as a percent of the number of eligible students	21%	21%	21%	21%

Goal 2. Maintain or increase the number of awards in each targeted field.

Objective 2.1 By fiscal year 2018, the number of students receiving awards in each targeted field will be maintained at or above the fiscal year 2012 level of 584.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of awards to students studying medicine	61	71	71	71
Number of awards to students studying dentistry	22	22	22	22
Number of awards to students studying law	228	235	235	235
Number of awards to students studying pharmacy	62	72	72	72
Number of awards to students studying nursing	93	101	101	101
Number of awards to students studying social work	110	122	122	122
Number of awards to students studying veterinary medicine	25	35	35	35

¹ Revised data; not all institutions provided data last year.

R62I00.17 GRADUATE AND PROFESSIONAL SCHOLARSHIP PROGRAM

	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	1,174,473	1,174,473	1,174,473
Total Operating Expenses	1,174,473	1,174,473	1,174,473
Total Expenditure	1,174,473	1,174,473	1,174,473
Original General Fund Appropriation	1,174,473	1,174,473	
Total General Fund Appropriation	1,174,473	1,174,473	
Net General Fund Expenditure	1,174,473	1,174,473	1,174,473
Total Expenditure	1,174,473	1,174,473	1,174,473

R62I00.20 DISTINGUISHED SCHOLAR PROGRAM

PROGRAM DESCRIPTION

Section 18-1101 of the Education Article established the Distinguished Scholar Program that provides 350 four-year scholarships in the amount of \$3,000 each to Maryland residents for use at postsecondary institutions of higher education in the State. This program was repealed and the last year for new applications was fiscal year 2011, with the first payments occurring in fiscal 2012. There was no applicant data after fiscal year 2011.

MISSION

The mission of the Distinguished Scholar Program is to educate the most promising and gifted high school graduates in the State at Maryland's colleges and universities, and to encourage them to remain in the State after graduation.

DISTINGUISHED SCHOLAR COMMUNITY COLLEGE TRANSFER SCHOLARSHIP

PROGRAM DESCRIPTION

Section 18-1106 of the Education Article establishes the Distinguished Scholar Community College Transfer Scholarship which provides awards to Maryland students attending Maryland community colleges to continue their education at a Maryland four-year college or university. The program provides \$3,000 per year and awards are based on students having at least a 3.0 cumulative grade point average. This program was discontinued. No new awards were made beginning in fiscal year 2012. Renewal awards continued through fiscal year 2015.

MISSION

The mission of the Distinguished Scholar Community College Transfer Scholarship is to ensure that community college student have access to continuing education to complete their Bachelor's degree at a Maryland four-year college university.

Appropriation Statements	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	1,491,000	771,000	
Total Operating Expenses	1,491,000	771,000	
Total Expenditure	1,491,000	771,000	
Original General Fund Appropriation Transfer of General Fund Appropriation	2,041,000 -550,000	771,000	
Total General Fund Appropriation	1,491,000	771,000	
Net General Fund Expenditure	1,491,000	771,000	
Total Expenditure	1,491,000	771,000	

R62100.21 JACK F. TOLBERT MEMORIAL STUDENT GRANT PROGRAM

PROGRAM DESCRIPTION

Title 18, Subtitle 12 of the Education Article provides need-based grants up to \$500 to Maryland private career school students. Students must be enrolled for at least 18 clock hours per week. The award may be renewed once.

MISSION

The mission of the Jack F. Tolbert Memorial Student Grant Program is to help ensure that students in need of training at the State's private career schools have the financial assistance necessary to meet their educational objectives.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Maintain or increase the number of individuals receiving Tolbert Grants.

Objective 1.1 By fiscal year 2018, maintain or increase the number of Tolbert Grant awards from the fiscal year 2012 level of 340.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of eligible students receiving awards	348	384	402	402

R62I00.21 JACK F. TOLBERT MEMORIAL STUDENT GRANT PROGRAM

-FFF	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	200,000	200,000	200,000
Total Operating Expenses	200,000	200,000	200,000
Total Expenditure	200,000	200,000	200,000
Original General Fund Appropriation	200,000	200,000	
Total General Fund Appropriation	200,000	200,000	
Net General Fund Expenditure	200,000	200,000	200,000
Total Expenditure	200,000	200,000	200,000

R62100.26 JANET L. HOFFMAN LOAN ASSISTANCE REPAYMENT PROGRAM

PROGRAM DESCRIPTION

Title 18, Subtitle 15 of the Education Article provides educational loan repayment assistance to individuals who enter public service. Priority is given to individuals employed in certain eligible employment fields. Awards are up to \$10,000 per year, for three years, to candidates who are employed full time by the State, local governments or non-profit organizations in Maryland.

MISSION

The mission of the Loan Assistance Repayment Program is to help ensure that underserved areas of the State have sufficient numbers of dentists and professionals serving low-income families in State and local government, or nonprofit organizations.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Promote financial assistance programs throughout the State as a resource for meeting college costs.

Objective 1.1 By fiscal year 2018, the number of awards as a percentage of the number of eligible applicants will remain above 20 percent.

	2013 ¹	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of applications	60	820	900	900
Output: Number of eligible applicants receiving awards	128	260	350	350
Outcome: Recipients as a percentage of applicants	21%	32%	39%	39%

¹ Corrected data.

R62I00.26 JANET L. HOFFMAN LOAN ASSISTANCE REPAYMENT PROGRAM

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	1,492,895	1,732,895	1,567,895
Total Operating Expenses	1,492,895	1,732,895	1,567,895
Total Expenditure	1,492,895	1,732,895	1,567,895
Original General Fund Appropriation	1,492,895	1,492,895	
Total General Fund Appropriation	1,492,895	1,492,895	
Net General Fund ExpenditureSpecial Fund Expenditure	1,492,895	1,492,895 240,000	1,492,895 75,000
Total Expenditure	1,492,895	1,732,895	1,567,895
Special Fund Income: R62316 Pro Hac Vice Fees		240,000	75,000

R62100.28 MARYLAND LOAN ASSISTANCE REPAYMENT PROGRAM FOR PHYSICIANS

MISSION

The mission of the Maryland Loan Assistance Repayment Program for Physicians is to help ensure that underserved areas of the State have sufficient numbers of primary care physicians or other medical specialists serving low-income families in the State and local government or nonprofit organizations.

Program Description:

Title 18, Subtitle 2803 of the Education Article provides educational loan repayment assistance to physicians and medical residents. Priority is given to physicians and medical residents specializing in primary care in a federally designated geographic area of the State. Assistance may be provided to primary care physicians and medical residents practicing in State designated geographical areas if funds are available. In addition, assistance may be provided to physicians practicing in a medical specialty identified as a shortage area by the Department of Health and Mental Hygiene. Physicians and medical residents up to \$35,000 per year for a four-year commitment.

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	672,116	1,432,282	1,432,282
Total Operating Expenses	672,116	1,432,282	1,432,282
Total Expenditure	672,116	1,432,282	1,432,282
Special Fund ExpenditureReimbursable Fund Expenditure	348,558 323,558	1,032,282 400,000	1,032,282 400,000
Total Expenditure	672,116	1,432,282	1,432,282
Special Fund Income: R62304 Health Care Professional License Fees	348,558	1,032,282	1,032,282
Reimbursable Fund Income: M00A01 Department of Health and Mental Hygiene	323,558	400,000	400,000

R62I00.33 PART-TIME GRANT PROGRAM

PROGRAM DESCRIPTION

Title 18, Subtitle 14 of the Education Article provides need-based grants for students enrolled on a part-time basis. Funds are allocated to institutions of higher education based upon the number of undergraduate part-time students with financial need enrolled in degree-granting programs. Awards are made by the institutions according to guidelines established by the Maryland Higher Education Commission and are renewable for up to eight years.

MISSION

The mission of the Part-Time Grant Program is to help ensure that the growing numbers of non-traditional students in Maryland are able to achieve their educational and career objectives.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Promote financial assistance programs throughout the state as a resource for meeting college costs.

Objective 1.1 By fiscal year 2018, award recipients as a percentage of eligible students reported by the institutions will be above 20 percent.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of applications	42,802	45,127	47,528	47,528
Output: Number of eligible applicants receiving awards	$6,293^{1}$	7,253	8,127	9,506
Recipients as a percentage of eligible students	15%	16%	17%	20%

¹ Revised data; not all institutions provided data last year.

R62I00.33 PART-TIME GRANT PROGRAM

	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	5,087,780	5,087,780	5,087,780
Total Operating Expenses	5,087,780	5,087,780	5,087,780
Total Expenditure	5,087,780	5,087,780	5,087,780
Original General Fund Appropriation	5,087,780	5,087,780	
Total General Fund Appropriation	5,087,780	5,087,780	
Net General Fund Expenditure	5,087,780	5,087,780	5,087,780
Total Expenditure	5,087,780	5,087,780	5,087,780

R62I00.34 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS

General Fund Appropriation.....

General Fund Reversion/Reduction.....

Program Description:

Total

Less:

This program identifies a defined, current Major Information Technology Development Project in the Higher Education Commission.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
08 Contractual Services	200,622		
Total Operating Expenses	200,622		
Total Expenditure	200,622		
Original General Fund Appropriation	201,010		

201,010

200,622

200,622

388

R62100.36 WORKFORCE SHORTAGE STUDENT ASSISTANCE GRANTS

PROGRAM DESCRIPTION

Section 18-708 established the Workforce Shortage Student Assistance Grants to aid students studying in areas with critical workforce needs. This grant program encompasses the following programs: (1)The Child Care Provider Scholarship, (2)Developmental Disabilities, Mental Health, Child Welfare, and Juvenile Justice Workforce Tuition Assistance Program, (3)Distinguished Scholar Teacher Education, (4)Sharon Christa McAuliffe Memorial Teacher Education Scholarship, (5)State Nursing Scholarship and Living Expenses Grant, (6)Physical and Occupational Therapists and Assistants Grant, (7)William Donald Schaefer Scholarship, and (8)Parren J. Mitchell Public Service Scholarship. Individuals who have received scholarships under these programs in prior academic years will continue to receive their awards as long as they remain eligible. All awards made in these majors or occupational fields beginning with academic year 2007-2008 will be made as Workforce Shortage Student Assistance Grants. Eligible majors and employment fields will be determined by an Advisory Council biennially and will address statewide and regional workforce needs. Both merit and need-based criteria will be used when making awards. The award amount minimum is \$1,000 up to a maximum to be established by MHEC and awards will be automatically renewed for up to the maximum of five years as long as eligibility is maintained. Recipients must fulfill a service obligation in the employment field for which the award was received after they complete their degree.

MISSION

The mission of the Workforce Shortage Student Assistance Grants Program is to help attract students to careers in fields experiencing workforce shortages in Maryland, and to provide sufficient numbers of qualified professionals in these occupations.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Emphasize the availability of awards to targeted communities.

Objective 1.1 By fiscal year 2018, the number of applications received for the Workforce Shortage Student Assistance Grant will be above 1,300.

2013	2014	2015	2016
Actual	Actual	Estimated	Estimated
1,315	858	1,223	1,320
4	Actual	Actual Actual	Actual Estimated

Goal 2. Contribute to the further development of Maryland's economic health and vitality.

Objective 2.1 By fiscal year 2018, maintain or increase the number of graduates from workforce shortage area degree programs from the fiscal year 2012 actual level of 8,040.

Performance Measures	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Output: Number of graduates in workforce shortage area degree				
programs	8,781	8,996	9,054	9,123

Objective 2.2 The number of Workforce Shortage Student Assistance Grant recipients who enter the workforce in a critical needs area will increase from the fiscal year 2012 level of 3,500 to 6,000 by fiscal year 2018.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of Workforce Shortage Student Assistance Grant				
recipients in the workforce in a critical needs area	4,835	5,100	5,425	5,700

R62I00.36 WORKFORCE SHORTAGE STUDENT ASSISTANCE GRANTS

	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	1,254,775	1,254,775	1,254,775
Total Operating Expenses	1,254,775	1,254,775	1,254,775
Total Expenditure	1,254,775	1,254,775	1,254,775
Original General Fund Appropriation	1,254,775	1,254,775	
Total General Fund Appropriation	1,254,775	1,254,775	
Net General Fund Expenditure	1,254,775	1,254,775	1,254,775
Total Expenditure	1,254,775	1,254,775	1,254,775

R62100.37 VETERANS OF THE AFGHANISTAN AND IRAQ CONFLICTS SCHOLARSHIPS

PROGRAM DESCRIPTION

Section 18-604 of the Education Article establishes the Veterans of the Afghanistan and Iraq Conflicts Scholarships, which provides scholarship assistance to veterans of the conflicts, active duty members of the reserve or Maryland National Guard who were activated as a result of the conflicts, as well as their children and spouses. The annual amount of a scholarship may not exceed 50 percent of the equivalent annual tuition, mandatory fees, and room and board at the University System of Maryland institution with the highest annual expenses for full-time resident undergraduates, excluding the University of Maryland University College and the University of Maryland, Baltimore.

MISSION

The mission of the Veterans of the Afghanistan and Iraq Conflicts Scholarship is to ensure that veterans of these conflicts have access to financial assistance for postsecondary education.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Emphasize the availability of awards to targeted communities.

Objective 1.1 Increase the number of students who receive Veterans of the Afghanistan and Iraq Conflicts Scholarships from the fiscal year 2012 level of 127 to 145 by fiscal year 2018.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of applications	315 ¹	342	484	512
Number of award recipients	127	171	201	235

¹ Corrected data.

R62100.37 VETERANS OF THE AFGHANISTAN AND IRAQ CONFLICTS SCHOLARSHIPS

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	1,410,177	1,500,000	750,000
Total Operating Expenses	1,410,177	1,500,000	750,000
Total Expenditure	1,410,177	1,500,000	750,000
Original General Fund Appropriation	750,000	750,000	
Total General Fund Appropriation	750,000	750,000	
Net General Fund ExpenditureSpecial Fund Expenditure	750,000 660,177	750,000 750,000	750,000
Total Expenditure	1,410,177	1,500,000	750,000

Special Fund Income:
R62310 Need-Based Student Financial Assistance Fund......

R62I00.38 NURSE SUPPORT PROGRAM II

PROGRAM DESCRIPTION

Code of Maryland, Education Article, Section 11-405, establishes the Nurse Support Program II (NSP II) to fund initiatives to expand the number of bedside nurses in the State by increasing the number of nurse graduates. NSP II is funded through a 0.1 percent increase in hospital patient revenue, which will generate approximately \$8.8 million per year for the next ten years. The Health Services Cost Review Commission has contracted with the Maryland Higher Education Commission to administer the NSP II which consists of two parts: the competitive institutional grants, which are designed to increase the structural capacity of Maryland nursing schools through shared resources, innovative educational designs, and streamlining the process to produce more nurse faculty; and the Statewide initiatives, which include graduate nursing faculty scholarships and living expenses grants, new nursing faculty fellowships, and funding to supplement the State Nursing Scholarship and Living Expenses Grants for undergraduate students.

MISSION

The mission of NSP II is to increase the number of bedside nurses at Maryland hospitals by expanding the capacity of nursing programs at the colleges and universities.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Impact the nursing shortage in Maryland in a timely manner by expanding the capacity of nursing programs.

Objective 1.1 By fiscal year 2018, maintain the number of nursing students who enroll in Maryland nursing programs above the fiscal year 2012 level of 23,015 students.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of students who enroll in Maryland nursing programs	22,008	21,656	21,832	22,065
Percent change from fiscal year 2012 level of 23,015	-4.4%	-5.9%	-5.1%	-4.1%

Objective 1.2 Increase the number of nursing students who enroll in Maryland nursing programs as a result of NSP II grants.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of additional students who enroll in Maryland				
nursing programs as a result of NSP II grants	1,270	1,610	1,650	1

Objective 1.3 By fiscal year 2018, maintain the number of graduates qualified to be nursing faculty for Maryland nursing programs above 600.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of master's and doctoral degrees awarded by				
Maryland nursing programs	595	675	694	741
Percent change from fiscal year 2012 level of 572	4.0%	18.0%	21.3%	29.5%

Goal 2. Impact the nursing shortage in Maryland in a timely manner by expanding the number of graduates from nursing programs.

Objective 2.1 By fiscal year 2018, increase the number of nursing students who graduate from Maryland nursing programs to 4,300 from the fiscal year 2012 level of 3,748 students.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of students who graduate from Maryland nursing				
programs	4,097	4,016	4,058	4,094
Percent change from fiscal year 2012 level of 3,748	9.3%	7.2%	8.3%	9.2%

Objective 2.2 Increase the number of graduates from nursing programs receiving NSP II funds.

Performance Measures	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Output: Number of additional graduates from programs receiving	Actual	2 KCCCCCC	Estimated	Dimated
NSP II grants	731	1,512	1,500	1

¹ Grant program expires after fiscal year 2015 and has not been renewed.

R62I00.38 NURSE SUPPORT PROGRAM II

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	1.00	1.00	1.00
Number of Contractual Positions	1.16	1.50	1.50
01 Salaries, Wages and Fringe Benefits	70,976	31,205	28,247
02 Technical and Special Fees	82,919	96,694	96,869
03 Communication 04 Travel	45 852 3,720 5,559 743 4,840 11,809,928 506 11,826,193 11,980,088	1,100 600 3,500 700 3,750 15,345,872 3,500 15,359,022 15,486,921	1,100 600 3,500 700 3,750 6,386,824 6,396,474 6,521,590
Original General Fund Appropriation	45,209 -759 44,450 44,450 11,935,638 11,980,088	15,486,921 15,486,921	6,521,590 6,521,590
Special Fund Income: R62309 Nurse Support Program Assistance Fund	11,935,638	15,486,921	6,521,590

R62I00.39 HEALTH PERSONNEL SHORTAGE INCENTIVE GRANT PROGRAM

PROGRAM DESCRIPTION

Section 18-803 of the Education Article provides funds to institutions that produce graduates eligible to take the appropriate national examination for licensure, certification or registration in certain health occupations determined to be in short supply. The Health Personnel Shortage Incentive Grant Program is funded through fees collected by the Maryland Board of Physicians.

MISSION

The mission of the Health Personnel Shortage Incentive Grant Program is to facilitate the expansion or enhancement of academic programs in health shortage fields to help ensure that Maryland is served by sufficient numbers of physical, occupational, and respiratory therapists; radiographers; laboratory technicians; medical technologists; pharmacists; nurses; and family practice physicians.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Contribute to the further development of Maryland's economic health and vitality.

Objective 1.1 By fiscal year 2018, maintain the number of students who graduate from target programs of the Health Personnel Shortage Incentive Grant above the fiscal year 2012 level of 5,947.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of students who graduate from target programs				
of the Health Personnel Shortage Incentive Grant Program	5,894	6,352	6,519	6,887
Quality: Percent change from fiscal year 2012 level of 5,947	-0.9%	6.8%	9.6%	15.8%

R62I00.39 HEALTH PERSONNEL SHORTAGE INCENTIVE GRANT PROGRAM

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	573,257	2,000,000	750,000
Total Operating Expenses	573,257	2,000,000	750,000
Total Expenditure	573,257	2,000,000	750,000
Special Fund Expenditure	573,257	2,000,000	750,000
Total Expenditure	573,257	2,000,000	750,000
Special Fund Income: R62304 Health Care Professional License Fees	573,257	2,000,000	750,000

HIGHER EDUCATION INSTITUTIONS

R75T00.01 SUPPORT FOR STATE OPERATED INSTITUTIONS OF HIGHER EDUCATION

Program Description:

Appropriation Statement:

This program contains general fund appropriations for the State-operated institutions of higher education which also appear as current unrestricted funds (State General Funds) within the individual unit budgets. The special fund appropriation includes funds from the Higher Education Investment Fund, established by the Tax Reform Act of 2007, which appears as current unrestricted funds; and from a surcharge on motor vehicle registrations for the Maryland Emergency Medical System Operations Fund, which appears as current restricted funds (State Special Funds-Restricted) under the University of Maryland, College Park.

	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	1,283,129,688	1,400,884,065	1,479,198,626
Total Operating Expenses	1,283,129,688	1,400,884,065	1,479,198,626
Total Expenditure	1,283,129,688	1,400,884,065	1,479,198,626
Original General Fund Appropriation Transfer of General Fund Appropriation	1,217,853,156 -12,850,582	1,323,919,181 8,217,113	
Total General Fund Appropriation	1,205,002,574	1,332,136,294	
Net General Fund Expenditure	1,205,002,574 78,127,114	1,332,136,294 68,747,771	1,407,350,293 71,848,333
Total Expenditure	1,283,129,688	1,400,884,065	1,479,198,626

Special	Fund	Income:
Opeciai	I WIIW	micomic.

cial Fund Income:			
swf313 Higher Education Investment Fund	70,447,919	60,670,779	63,686,840
swf317 Maryland Emergency Medical System Operations			
Fund	7,679,195	8,076,992	8,161,493
Total	78,127,114	68,747,771	71,848,333

HIGHER EDUCATION INSTITUTIONS

R75T00.01 SUPPORT FOR STATE OPERATED INSTITUTIONS OF HIGHER EDUCATION

Distribution of Allowance:

	General Funds	Special Funds	All Funds
University of Maryland, Baltimore	216,977,036	9,786,968	226,764,004
University of Maryland, College Park	486,640,864	30,039,594	516,680,458
Bowie State University	41,981,270	1,893,111	43,874,381
Towson University	109,060,868	4,892,205	113,953,073
University of Maryland Eastern Shore	38,563,543	1,730,692	40,294,235
Frostburg State University	39,094,877	1,748,415	40,843,292
Coppin State University	44,937,880	2,027,271	46,965,151
University of Baltimore	35,234,780	1,573,675	36,808,455
Salisbury University	48,147,971	2,147,262	50,295,233
University of Maryland University College	39,710,360	1,798,951	41,509,311
University of Maryland Baltimore County	112,612,462	5,067,244	117,679,706
University of Maryland Center for Environmental Science	22,226,238	1,006,287	23,232,525
University of Maryland System Office	23,559,742	1,054,846	24,614,588
Subtotal University of Maryland System	1,258,747,891	64,766,521	1,323,514,412
Baltimore City Community College	41,816,621		41,816,621
St. Mary's College of Maryland	20,954,334	2,549,840	23,504,174
Morgan State University	85,831,447	4,531,972	90,363,419
Grand Total-All Institutions	1,407,350,293	71,848,333	1,479,198,626

^{*}Note: \$8,161,493 in Special Funds for UMCP are restricted for the Maryland Fire and Rescue Institute.

BALTIMORE CITY COMMUNITY COLLEGE

R95C00.00 BALTIMORE CITY COMMUNITY COLLEGE

PROGRAM DESCRIPTION

Baltimore City Community College (BCCC) provides the citizens of Baltimore with quality, accessible, and affordable education and skills-training that will allow them to achieve their full potential, become liberally educated, appreciate contemporary issues, earn a living wage, and become productive and socially engaged citizens of their time. To achieve these goals, BCCC provides transfer preparation in the arts and sciences, business, computer science, and engineering so that its graduates may continue their education at any public or private four-year college or university. The College also provides technical, liberal arts, science, and skill-based education in a user-friendly environment for life-long continuing education by which students may upgrade their knowledge, change careers, and master critical thinking skills. Associate degree programs, certificate programs, specific skills training, and national and industry certification programs are developed to meet both the present and future needs of citizens, industries, and businesses.

MISSION

BCCC provides outstanding educational, cultural, and social experiences to the residents of Baltimore, the State of Maryland, and surrounding areas. The College's accessible, affordable, comprehensive programs include college transfer and career preparation, technical training, and life skills training. The College provides a variety of student services that meet and support the learning needs of an increasingly diverse student population. BCCC is a dynamic higher education institution that is responsive to the changing needs of its stakeholders: individuals, businesses, government, and educational institutions of the community at large.

VISION

BCCC strives to be the leader in providing quality education that responds to and meets the needs of a diverse population of learners, adding value to lives and the community.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To increase student retention and success.

Objective 1.1 By fiscal year 2016 (2011 Cohort), increase the four-year developmental-completer rate to 20 percent.

2013	2014	2015	2016
Actual	Actual	Estimated	Estimated
92% ²	90%	90%	90%
76%	76%	76%	76%
$18\%^{2}$	17%	19%	20%
	Actual 92% ²	Actual Actual 92%² 90% 76% 76%	Actual Actual Estimated 92%² 90% 90% 76% 76% 76%

Objective 1.2 By fiscal year 2016 (2011 cohort), increase the four-year successful-persister rate to 75 percent for college-ready students and 85 percent for developmental completers.

	2013	2014	2015	2016
Performance Measures ¹	Actual	Actual	Estimated	Estimated
Output: Graduation-transfer rate of entering study cohort 4 years later	37.6%	35.5%	40.0%	35.5%
Outcome: Four-year successful persister-rate - percent of first-time fall				
entrants (attempting 18 or more hours during the first two years) who)			
graduated, transferred, earned at least 30 hours with a cumulative				
GPA of 2.0 or better, or were still enrolled four years later:				
College-ready (including students not tested)	73%	73%	75%	75%
Developmental completers	80%	73%	85%	85%

¹ Measures (four-year developmental completer rate, graduation-transfer rate, and four-year successful persister rate) are calculated four years after students enter BCCC. For 2013 and 2014, the measures reflect the outcomes for 2008 and 2009 entering cohorts.

² Fiscal year 2013 measures have changed since the publication last year.

³ These data are now based on the entire entry cohort, rather than only those who attempted 18 hours or more in 2 years.

BALTIMORE CITY COMMUNITY COLLEGE

R95C00.00 BALTIMORE CITY COMMUNITY COLLEGE (Continued)

Goal 2. To improve the responsiveness to Baltimore's workforce needs.

Objective 2.1 By fiscal year 2016, 2,600 seats in contract training courses will be filled; 100 percent of employers will report satisfaction with contract training; and 90 percent of career program graduates will be employed full-time in a related or somewhat related field.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Enrollment (seats taken) in contract training courses	2,323 ⁴	2,464	2,513	2,600
	2008	2011	2014	2017
	Survey	Survey	Actual	Estimated
Outcome: Percent of career program graduates employed full-time in				
related or somewhat related field ⁵	80%	90%	90%	90%
Percent of organizations reporting satisfaction with training	100%	100%	100%	100%

Objective 2.2 By fiscal year 2016, licensure/certification exam pass rates will be 100 percent in Registered Nursing and 100 percent in Dental Hygiene (minimum of 10 candidates).

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Nursing (RN) licensure exam pass rate	$77\%^{4}$	6	100%	100%
Dental Hygiene licensure exam pass rate	95% ⁴	6	100%	100%

Goal 3. Respond proactively to community needs.

Objective 3.1 By fiscal year 2016, enrollment will increase to 1,300 in unduplicated enrollment in non-credit community service and lifelong learning courses, and 8,000 in non-credit basic skills and literacy courses.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Enrollment in non-credit community service or lifelong				
learning courses	$1,718^4$	1,232	1,257	1,300
Enrollment in non-credit basic skills and literacy courses	$7,820^4$	7,736	7,891	8,000

Goal 4. Ensure affordability and accessibility for Baltimore City residents.

Objective 4.1 From fiscal year 2015 to fiscal year 2016, the annual eligible full time students (FTES) will increase by two percent in credit, and increase by 12 percent in non-credit courses.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Eligible credit full-time equivalent enrollment	$3,310^4$	3,165	3,159	3,222
Eligible non-credit full-time equivalent enrollment	$2,636^4$	2,596	3,069	3,437
Percent of credit students receiving Pell Grants	50% ⁴	58%	58%	58%
Percent of credit students receiving any financial aid	60% ⁴	65%	65%	65%

Objective 4.2 Ensure that BCCC tuition and fees for State residents remain one of the lowest of all Maryland community colleges by maintaining the ranking of sixth lowest or lower through fiscal year 2016.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Average tuition and fees per credit hour for all Maryland				
community colleges	\$127 ⁴	\$127	\$127	\$127
Average tuition and fees per credit hour for BCCC	\$104	\$104	\$104	\$104
Output: BCCC ranking for tuition and fees for 15-credits (1 st is lowest)	$2nd^4$	2nd	2nd	2nd

⁴ Fiscal year 2013 measures have changed since the publication last year.

⁶ Not available at time of printing.

III — 304

⁵ The measure is based on a survey from the Maryland Higher Education Commission administered every 3 – 4 years. The most recent administrations were for the 2008 and 2011 alumni.

R95C00.00

SUMMARY OF BALTIMORE CITY COMMUNITY COLLEGE

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	451.00	451.00	451.00
Total Number of Contractual Positions	264.00	238.00	175.00
Salaries, Wages and Fringe Benefits	35,853,835	39,261,475	41,203,271
Technical and Special Fees	11,781,114	10,820,835	8,170,632
Operating Expenses	37,645,275	41,001,447	40,281,990
Beginning Balance (CUF)	31,763,862	29,172,705	23,790,981
Current Unrestricted Revenue			
Tuition and Fees	11,960,791	13,564,921	13,125,313
State General Funds	42,170,243	41,335,121	41,816,621
Federal Grants and Contracts	84,662	90,000	90,000
State and Local Grants and Contracts	37,785	80,000	80,000
Sales and Services of Auxiliary Enterprises	3,503,665	4,000,000	4,000,000
Other Sources	2,642,401	4,063,351	3,654,846
Transfer (to)/from Fund Balance	2,591,157	5,381,724	5,228,996
Total Unrestricted Revenue	62,990,704	68,515,117	67,995,776
Current Restricted Revenues:			
Federal Contracts and Grants	18,190,289	18,843,493	17,477,709
State and Local Grants and Contracts	29,885	20,000	76,005
Private Gifts, Grant and Contracts	2,503,141	2,640,147	2,631,403
Sales and Services-Educational	1,415,351	1,065,000	1,475,000
Transfer (to)/from Fund Balance	150,854		
Total Restricted Revenue	22,289,520	22,568,640	21,660,117
Total Revenue	85,280,224	91,083,757	89,655,893
Ending Balance (CUF)	29,172,705	23,790,981	18,561,985

BALTIMORE CITY COMMUNITY COLLEGE

Institutional Profile: BCCC				
	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Mandatory Tuition and Fees (\$):				
Full-Time Undergraduate:				
Resident (per year)	3,062	3,062	3,062	3,062
Non-Resident (per year)	6,722	6,722	6,722	6,722
Part-Time Undergraduate:				
Resident (per credit)	88	88	88	88
Non-Resident (per credit)	210	210	225	225
Fees Charge:				
Resident	422	422	422	422
Non-Resident	422	422	422	422
State Formula Aid per FTES	5,947	6,063	6,667	6,505
State Appropriation per FTES (all)	6,659	7,320	6,979	6,854
Funds	72	71	64	65
	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators Total Student Headcount	5.474	5,394	5,604	5,840
% Resident ————————————————————————————————————	3,474 94	3,394 94	5,004 94	5,640 94
% Kestdeitt	100	100	100	100
% Financial Aid	58	58	58	58
% Minority	79	90	90	90
% Full Time.	33	33	33	33
	33	55	55	
Full-Time Teaching Faculty Headcount (credit)	117	117	122	127
% Terminal Degree (Masters Degree or Higher)	94	94	94	94
Total Credit Hours (including ineligible students)	108,794	102,391	106,384	110,811
Full-Time Equivalent Students (credit)	3,324	3,165	3,288	3,427
Full-Time Equivalent Students (non-credit)	2,637	2,596	2,635	2,674
Total FTE Students	5,961	5,761	5,923	6,101
Full-Time Equivalent Faculty (credit)	208	163	169	176
%Part-Time Faculty (credit)	44	72	72	72
FTE Student credit/FTE Faculty (credit) Ratio	16	19	19	19
Number Campus Buildings	19	19	18	18
Gross Square Feet Total (millions)	881,846	881,846	841,702	874,524
Percent Non-Auxiliary	99	99	99	99

Degree Information (Academic Year 2013-2014):

Total Number Programs: 27
Total Number of Certificate Programs: 13
Total Awarded: 592
% Associate: 75
% Certificate: 25

Most Awarded Degrees by Discipline:

Most Awarded Degrees by Discipline.	Associate	Certificate	Total
General Studies Transfer	106		106
Information Tech Basic		88	88
Nursing	80		80
Addition Counseling	18	26	44
Allied Human Services Transfer	12	25	37
Early Childhood Education	23		23
Dental Hygiene	20		20

^{*} Data are corrected

R95C00.01 INSTRUCTION—BALTIMORE CITY COMMUNITY COLLEGE

Appropriation Statement:

•	propriation	Allowance
175.93	175.00	175.00
157.37	140.00	99.21
035,926	15,081,327	16,056,649
196,249	6,371,273	4,536,491
48,070 540,546 757,410 17,437 274,787 329,180	9,465 253,314 160,114 1,350,011 481,560 11,979 266,981 505,259 1,478,386	9,465 253,314 160,114 881,489 424,662 11,979 266,981 497,069 1,502,240
	4,517,069	4,007,313
110,269	25,969,669	24,600,453
635,607	4,006,598	20,867,521 3,732,932 24,600,453
	175.93 157.37 035,926 196,249 6,653 172,158 48,070 540,546 757,410 17,437 274,787 329,180 723,453 8,400 878,094 110,269	175.93 175.00 157.37 140.00 035,926 15,081,327 196,249 6,371,273 6,653 9,465 172,158 253,314 48,070 160,114 540,546 1,350,011 757,410 481,560 17,437 11,979 274,787 266,981 329,180 505,259 723,453 1,478,386 8,400 4,517,069 110,269 25,969,669 474,662 21,963,071 43655,607 4,006,598

R95C00.03 PUBLIC SERVICE—BALTIMORE CITY COMMUNITY COLLEGE

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	11.00	11.00	11.00
Number of Contractual Positions	.36		
01 Salaries, Wages and Fringe Benefits	927,832	968,476	981,008
02 Technical and Special Fees	36,621		
03 Communication 04 Travel	35,099 5,835 41,824 134,582 22,907 8,990 12,000 98,466	35,500 6,000 35,065 66,078 27,852 54,851 11,692 12,000 247,486	35,500 6,000 35,065 77,082 27,852 54,851 11,692 12,000 236,875
Total Operating Expenses	359,703	496,524	496,917
Total Expenditure	1,324,156	1,465,000	1,477,925
Restricted Fund Expenditure	1,324,156	1,465,000	1,477,925

R95C00.04 ACADEMIC SUPPORT—BALTIMORE CITY COMMUNITY COLLEGE

Appropriation Statement:

pp. op	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	46.00	46.00	46.00
Number of Contractual Positions	3.00	7.00	7.00
01 Salaries, Wages and Fringe Benefits	3,971,461	4,231,820	4,479,182
02 Technical and Special Fees	169,805	380,605	358,442
03 Communication	1,809 88,111 195 182,054	1,898 33,673 115,674	1,898 33,673 120,145
09 Supplies and Materials	108,436 1,541 134,671	93,919 36,501 14,230 143,270	93,919 36,501 14,230 143,270
Total Operating Expenses	516,817	439,165	443,636
Total Expenditure	4,658,083	5,051,590	5,281,260
Unrestricted Fund Expenditure	4,658,083	5,051,590	5,281,260

R95C00.05 STUDENT SERVICES—BALTIMORE CITY COMMUNITY COLLEGE

2014 Actual	2015 Appropriation	2016 Allowance
66.07	67.00	67.00
16.00	21.00	15.00
5,126,717	5,522,221	5,748,503
677,934	805,333	579,833
39,353 224,493 2,000	64,451 199,159	64,451 199,159
574,262 190,825 44,397	729,964 238,118 85,425	747,007 238,118 85,425
21,725 25,421	4,838 42,153 31,592	4,838 42,153 31,592
1,164,758	1,395,700	1,412,743
6,969,409	7,723,254	7,741,079
6,426,040 543,369	7,723,254	7,741,079
6,969,409	7,723,254	7,741,079
	Actual 66.07 16.00 5,126,717 677,934 39,353 224,493 2,000 574,262 190,825 44,397 42,282 21,725 25,421 1,164,758 6,969,409 6,426,040 543,369	Actual Appropriation 66.07 67.00 16.00 21.00 5,126,717 5,522,221 677,934 805,333 39,353 64,451 224,493 199,159 2,000 574,262 729,964 190,825 238,118 44,397 85,425 42,282 4,838 21,725 42,153 25,421 31,592 1,164,758 1,395,700 6,969,409 7,723,254 6,426,040 7,723,254 543,369 7,723,254

R95C00.06 INSTITUTIONAL SUPPORT—BALTIMORE CITY COMMUNITY COLLEGE

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	94.00	94.00	94.00
Number of Contractual Positions	27.00	18.00	14.34
01 Salaries, Wages and Fringe Benefits	7,935,080	9,298,972	9,477,571
02 Technical and Special Fees	1,153,233	780,460	612,883
03 Communication 04 Travel	507,114 157,574 3,570 2,199,930 279,509 9,410 390,532 82,598 356,485 6,705	346,324 186,477 4,080 7,028,594 365,918 243,435 723,364 95,600 470,638	421,725 186,477 3,910 7,349,122 365,918 243,435 723,364 95,600 419,997
Total Operating Expenses	3,993,427	9,464,430	9,809,548
Total Expenditure	13,081,740	19,543,862	19,900,002
Unrestricted Fund Expenditure	13,081,740	19,543,862	19,900,002

R95C00.07 OPERATION AND MAINTENANCE OF PLANT—BALTIMORE CITY COMMUNITY COLLEGE

•	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	54.00	54.00	54.00
Number of Contractual Positions	53.27	43.00	33.00
01 Salaries, Wages and Fringe Benefits	3,579,564	3,869,311	4,161,794
02 Technical and Special Fees	1,644,951	1,341,206	1,011,804
03 Communication	152 10,359 2,395,003 61,094 836,540 121,950 137,414 8,918 4,613 4,517,159	145 10,630 1,749,548 62,196 1,247,824 278,120 154,178 324,852 3,862 808,998	145 10,630 1,749,548 142,196 1,228,948 278,120 154,178 324,852 3,862 808,998
Total Operating Expenses	8,093,202	4,640,353	4,701,477
Total Expenditure	13,317,717	9,850,870	9,875,075
Unrestricted Fund Expenditure	13,317,717	9,850,870	9,875,075

R95C00.08 AUXILIARY ENTERPRISES—BALTIMORE CITY COMMUNITY COLLEGE

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	4.00	4.00	4.00
Number of Contractual Positions	7.00	9.00	6.45
01 Salaries, Wages and Fringe Benefits	277,255	289,348	298,564
02 Technical and Special Fees	174,317	241,958	171,179
03 Communication. 04 Travel. 08 Contractual Services. 09 Supplies and Materials. 11 Equipment—Additional. 13 Fixed Charges. 14 Land and Structures.	25 854 136,001 2,420,911 3,001 940,381 14,426	48 1,575 74,090 2,591,509 3,990 1,087,952	48 1,575 84,022 2,591,509 3,990 1,087,952
Total Operating Expenses	3,515,599	3,759,164	3,769,096
Total Expenditure	3,967,171	4,290,470	4,238,839
Unrestricted Fund Expenditure	3,967,171	4,290,470	4,238,839

R95C00.17 SCHOLARSHIPS AND FELLOWSHIPS—BALTIMORE CITY COMMUNITY COLLEGE

	2014 Actual	2015 Appropriation	2016 Allowance
02 Technical and Special Fees	728,004	900,000	900,000
03 Communication	349 2,856 29,390 7,236 15,083,844	16,289,042	15,641,260
Total Operating Expenses	15,123,675	16,289,042	15,641,260
Total Expenditure	15,851,679	17,189,042	16,541,260
Unrestricted Fund Expenditure	65,291 15,786,388	92,000 17,097,042	92,000 16,449,260
Total Expenditure	15,851,679	17,189,042	16,541,260

MARYLAND SCHOOL FOR THE DEAF

SUMMARY OF MARYLAND SCHOOL FOR THE DEAF

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	319.50	319.50	319.50
Total Number of Contractual Positions	99.50	94.20	97.30
Salaries, Wages and Fringe Benefits	25,113,228 3,839,225 3,636,951	26,452,506 3,630,964 3,903,543	28,415,646 3,889,429 3,767,052
Original General Fund AppropriationTransfer/Reduction	28,456,511 8,280	29,800,864 201,253	
Total General Fund Appropriation	28,464,791	30,002,117	
Net General Fund Expenditure	28,464,791 341,045 506,355 3,277,213	30,002,117 324,934 539,160 3,120,802	31,475,865 325,654 522,174 3,748,434
Total Expenditure	32,589,404	33,987,013	36,072,127

R99E01.00 SERVICES AND INSTITUTIONAL OPERATIONS – MARYLAND SCHOOL FOR THE DEAF - FREDERICK CAMPUS

PROGRAM DESCRIPTION

The Frederick Campus of the Maryland School for the Deaf provides a comprehensive Pre-Kindergarten through Grade 12 program to deaf students from all areas of the State. The School utilizes the Maryland College and Career-Ready Standards. The School is fully accredited by the Middle States Association of Colleges and Schools and the Conference of Educational Administrators of Schools and Programs for the Deaf (CEASD). The Maryland High School Diploma or Certificate of Completion is awarded to graduating high school seniors. All students follow one of two levels of curriculum: Essential or Life-Based Education (LBE). Each curriculum has different goal levels and requires different levels of student support services, which are documented in each student's Individual Education Plan (IEP). Enhanced Program Services are available for students who have multiple disabilities, are medically fragile, and/or developmentally disabled. These services include aides for mobility issues, occupational or physical therapy, behavioral therapy, and other mechanisms to provide a free and appropriate public education. For the 2009-2010 school year a Pilot Program for deaf students who are emotionally disturbed was developed. Approximately 30 percent of the enrolled students reside on campus weeknights during the school term (late August through mid-June). The school's Family Education/Early Childhood Department, through cooperative agreements with local health departments, works with young deaf children (ages 0-5) and their families in the development of early language skills. Emphasis is placed on establishing communication between children and their parents using a bilingual approach, which includes American Sign Language (ASL) and English.

MISSION

The Maryland School for the Deaf, a diverse, bilingual community, in partnership with families, provides an equitable and exemplary education in a nurturing, engaging, and challenging environment to ensure students achieve personal excellence and become responsible lifelong learners.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Students in Pre-K through Grade 12 achieve their developmental potential.

Objective 1.1 Seventy percent of students in the Essential Curriculum will receive a Maryland State High School diploma and attend college.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Essential curriculum graduates	25	24	33	30
Maryland HS Diplomas Awarded	25	24	33	30
Outcome: Percent of essential curriculum graduates to				
receive MD HS Diploma	100%	100%	100%	100%
Percent of essential curriculum graduates to attend college	88%	83%	90%	90%

Objective 1.2 Seventy percent of students in the Special Needs Program using the Life-Based Education (LBE) Curriculum will receive a Maryland State Certification of Program Completion and go to work or a training program.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: LBE Graduates	11	31	8	17
Outcome: Percent of LBE graduates to go to work				
or training program	91%	100%	100%	100%

Objective 1.3 Kindergarteners will meet 75 percent of "Full" benchmark as outlined in the Maryland Model for School Readiness (MMSR) Language and Literacy and MMSR Mathematical Thinking checklist by 2016.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Language and Literacy Checklist	85%	88%	85%	90%
Mathematical Thinking Checklist	100%	88%	100%	100%

¹ A decline in LBE graduates in fiscal year 2014 is due to standard enrollment fluctuations.

MARYLAND SCHOOL FOR THE DEAF

R99E01.00 SERVICES AND INSTITUTIONAL OPERATIONS – MARYLAND SCHOOL FOR THE DEAF - FREDERICK CAMPUS (Continued)

OTHER PERFORMANCE MEASURES

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Enrollment:				
Elementary	106	117	127	125
Middle	64	56	65	70
High	149	151	159	155
Total Students	319	324	351	350
Family Education/Early Intervention Children	21	28	17	20
Output: Seniors Graduated	36	27	41	47
MD State High School Diplomas Awarded	25	24	33	30
Efficiency: Per Student/Child Cost	\$59,928	\$59,507	\$59,570	\$59,595
Students receiving Enhanced Services	22	23	24	24
Per student Enhanced Service cost	\$80,278	\$89,857	\$84,734	\$108,193

MARYLAND SCHOOL FOR THE DEAF—FREDERICK CAMPUS

R99E01.00 SERVICES AND INSTITUTIONAL OPERATIONS

Project Summary:

1 togete Summary	2014 Actual	2015 Appropriation	2016 Allowance
General Administration	2,756,258	2,748,732	2,849,620
Instruction *	15,815,720	16,317,349	17,327,498
Dietary Services	783,694	793,703	874,238
Plant Operation and Maintenance	1,998,695	2,418,047	2,337,851
Information Technology	560,988	636,787	680,405
Total	21,915,355	22,914,618	24,069,612

^{*}Note: Family Education/Early Intervention is now included in Instruction.

R99E01.00 SERVICES AND INSTITUTIONAL OPERATIONS—MARYLAND SCHOOL FOR THE DEAF—FREDERICK CAMPUS

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	210.00	210.50	210.50
Number of Contractual Positions	62.40	59.80	59.30
01 Salaries, Wages and Fringe Benefits	16,951,273	17,808,447	19,055,882
02 Technical and Special Fees	2,490,448	2,336,078	2,430,987
03 Communication. 04 Travel	131,438 22,566 833,522 76,591 705,786 545,903 109,139 48,689	75,211 4,000 873,271 52,693 1,021,851 618,530 71,200 53,337	150,907 4,000 861,569 58,212 792,786 604,818 60,250 50,201
Total Operating Expenses	2,473,634	2,770,093	2,582,743
Total Expenditure	21,915,355	22,914,618	24,069,612
Original General Fund Appropriation Transfer of General Fund Appropriation	19,374,555 161,875	20,468,076 136,410	
Total General Fund Appropriation	19,536,430	20,604,486	
Net General Fund Expenditure	19,536,430 183,526 219,920 1,975,479	20,604,486 208,816 171,615 1,929,701	21,128,696 200,145 265,759 2,475,012
Total Expenditure	21,915,355	22,914,618	24,069,612

MARYLAND SCHOOL FOR THE DEAF

R99E01.00 SERVICES AND INSTITUTIONAL OPERATIONS—MARYLAND SCHOOL FOR THE DEAF—FREDERICK CAMPUS

Special Fund Income: R99301 Gifts and Grants	30,494 25,119 90,926 16,229 20,758	24,684 15,000 103,932 26,000 39,200	24,678 14,996 101,485 25,994 32,992
Total	183,526	208,816	200,145
Federal Fund Income: 10.556 Special Milk Program for Children	29,099 125,910 25	15,500 45,305	15,814 155,083
Families with Disabilities	5,574 59,312	15,000 95,810	15,304 79,558
Total	219,920	171,615	265,759
Reimbursable Fund Income: R00A02 Aid to Education	1,975,479	1,929,701	2,475,012

MARYLAND SCHOOL FOR THE DEAF

R99E02.00 SERVICES AND INSTITUTIONAL OPERATIONS – MARYLAND SCHOOL FOR THE DEAF - COLUMBIA CAMPUS

PROGRAM DESCRIPTION

The Columbia Campus of the Maryland School for the Deaf provides a comprehensive Pre-Kindergarten through Grade 8 program to deaf students from all areas of the State. The School utilizes the Maryland College and Career-Ready Standards. The School is fully accredited by the Middle States Association of Colleges and Schools and the Conference of Educational Administrators of Schools and Programs for the Deaf (CEASD). The Columbia Campus is located near the population center of the State making it possible for a majority (72 percent) of the children enrolled to attend as day students. A residential program is available to students not able to commute daily. All students follow one of two levels of curriculum: Essential or Life-Based Education (LBE). Each curriculum has different goal levels and requires different levels of student support services, which are documented in the student's Individual Education Plan (IEP). Enhanced Program Services are available for students who have multiple disabilities, are medically fragile, and/or developmentally disabled. These services include aides for mobility issues, occupational or physical therapy, behavioral therapy, and other mechanisms to provide a free and appropriate public education. The school's Family Education/Early Childhood Department, through cooperative agreements with local health departments, works with young children (ages 0-5) and their families in the development of early language skills. Emphasis is placed on establishing communication between children and their parents using a bilingual approach, which includes American Sign Language (ASL) and English.

MISSION

The Maryland School for the Deaf, a diverse, bilingual community, in partnership with families, provides an equitable and exemplary education in a nurturing, engaging, and challenging environment to ensure students achieve personal excellence and become responsible lifelong learners.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Students achieve their developmental potential.

Objective 1.1 Kindergarteners will meet 75 percent of "Full" benchmark as outlined in the Maryland Model for School Readiness (MMSR) Language and Literacy and MMSR Mathematical Thinking checklist by 2016.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Language and Literacy Checklist	38%	67%	85%	90%
Mathematical Thinking Checklist	45%	72%	100%	100%

OTHER PERFORMANCE MEASURES

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Elementary enrollment	81	80	81	80
Transitional/Life-Based Education enrollment	34	33	22	25
Enrollment Total	115	113	103	105
Family Education/Early Intervention Children	49	42	41	45
Output: Promotion Rate ¹	100%	100%	100%	100%
Efficiency: Per Student/Child cost	\$71,308	\$68,767	\$78,213	\$82,755
Students receiving Enhanced Services	21	21	22	22
Per student Enhanced Service costs	\$53,579	\$66,393	\$58,090	\$61,411

¹Rate of 8th grade students promoted to high school. Columbia Campus only goes to the 8th grade.

MARYLAND SCHOOL FOR THE DEAF—COLUMBIA CAMPUS

R99E02.00 SERVICES AND INSTITUTIONAL OPERATIONS

Project Summary:

•	2014 Actual	2015	2016 Allowance
	Actuai	Appropriation	Anowance
General Administration	221,884	232,966	239,834
Instruction *	8,503,272	8,861,758	9,490,562
Dietary Services	303,993	329,734	362,947
Plant Operation and Maintenance	1,357,614	1,359,190	1,526,948
Information Technology	287,286	288,747	382,224
Total	10,674,049	11,072,395	12,002,515

^{*}Note: Family Education/Early Intervention is now included in Instruction.

R99E02.00 SERVICES AND INSTITUTIONAL OPERATIONS—MARYLAND SCHOOL FOR THE DEAF—COLUMBIA CAMPUS

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	109.50	109.00	109.00
Number of Contractual Positions	37.10	34.40	38.00
01 Salaries, Wages and Fringe Benefits	8,161,955	8,644,059	9,359,764
02 Technical and Special Fees	1,348,777	1,294,886	1,458,442
03 Communication	135,560	45,751	118,346
04 Travel	426		
06 Fuel and Utilities	425,781	346,560	411,527
07 Motor Vehicle Operation and Maintenance	38,747	52,040	22,210
08 Contractual Services	267,778	377,112	331,518
09 Supplies and Materials	237,957	271,337	246,228
10 Equipment—Replacement	35,902	20,250	35,250
13 Fixed Charges	21,166	20,400	19,230
Total Operating Expenses	1,163,317	1,133,450	1,184,309
Total Expenditure	10,674,049	11,072,395	12,002,515
Original General Fund Appropriation	9,081,956	9,332,788	
Transfer of General Fund Appropriation	-153,595	64,843	
Total General Fund Appropriation	8,928,361	9,397,631	
Net General Fund Expenditure	8,928,361	9,397,631	10,347,169
Special Fund Expenditure	157,519	116,118	125,509
Federal Fund Expenditure	286,435	367,545	256,415
Reimbursable Fund Expenditure	1,301,734	1,191,101	1,273,422
Total Expenditure	10,674,049	11,072,395	12,002,515
Special Fund Income: R99303 Reimbursement from Local Educational Agencies R99304 Employee and Visitor Food Sales	92,510 6,459 58,550	86,868 9,000 20,250	101,509 9,000 15,000
Total	157,519	116,118	125,509
Federal Fund Income: 10.556 Special Milk Program for Children	11,046 128,534 46,069	4,650 178,810 27,000	4,679 132,822 28,174
84.181 Special Education-Grants for Infants and Families with Disabilities	20,977	15,000	15,093
93.778 Medical Assistance Program	79,809	142,085	75,647
Total	286,435	367,545	256,415

1,301,734

1,191,101

1,273,422

R00A02 Aid to Education....

PERSONNEL DETAIL

Public Education

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
-00-04 W - 1 - 1							
r00a01 Headquarters							
r00a0101 Office of the State Supe							
state superintendent schools	1.00	210,000	1.00	210,000	1.00	210,000	
dep state supt of schools	3.00	148,311	2.00	307,064	2.00	307,064	
asst state supt dept of educ	.00	113,179	1.00	123,236	1.00	120,939	
exec vi	.00	8,592	.00	0	.00	0	
div dir ofc atty general	1.00	116,580	1.00	124,789	1.00	127,207	
asst attorney general viii	1.00	108,342	1.00	115,959	1.00	117,078	
designated admin mgr senior ii	4.00	419,307	4.00	415,407	4.00	420,283	
educ program manager ii	1.00	27,699	1.00	73,612	1.00	76,460	
asst attorney general vii	4.60	364,501	3.60	363,478	3.60	368,892	
educ program manager i	1.00	16,419	2.00	171,554	2.00	176,187	
fiscal services admin vi	1.00	82,387	1.00	88,146	1.00	88,988	
prgm mgr senior i	3.00	195,458	3.00	311,771	3.00	315,756	
asst attorney general vi	3.00	174,671	3.00	256,724	3.00	260,766	
hr director i	1.00	97,947	1.00	103,743	1.00	103,743	
prgm mgr iii	2.00	75,185	1.00	80,463	1.00	81,229	
dir personnel services	.00	2,281	.00	0	.00	0	
prgm mgr ii	1.00	28,500	1.00	91,107	1.00	91,107	
educ program spec ii	5.00	398,543	5.00	493,190	5.00	496,672	
educ program supv	1.00	91,569	1.00	97,988	1.00	99,869	
educ program spec i	.00	61,873	6.00	363,258	6.00	377,202	
asst attorney general iv	.00	48,344	1.00	69,825	1.00	71,172	
hr administrator ii	2.00	108,304	2.00	159,920	2.00	162,207	
financial compliance auditor pr		202,866	3.00	188,278	3.00	192,068	
internal auditor super	1.00	74,821	1.00	80,078	1.00	80,078	
personnel administrator ii	.00	3,018	.00	0	.00	0	
administrator ii	1.00	67,456	1.00	72,199	1.00	72,896	
hr officer iii	1.00	62,267	1.00	68,175	1.00	68,834	
webmaster ii	.00	49,785	1.00	56,374	1.00	57,451	
webmaster ii	1.00	0	.00	0	.00	0	
financial compliance auditor le		110,053	2.00	102,108	2.00	104,843	
hr officer ii	3.00	160,255	3.00	175,430	3.00	178,235	
internal auditor ii	1.00	47,865	1.00	52,846	1.00	53,351	
personnel officer iii	.00	1,443	. 00	0	.00	0	
admin officer iii	3.00	175,430	3.00	187,729	3.00	189,530	
admin officer iii oag	1.00	59,219	1.00	41,358	1.00	42,880	
financial compliance auditor ii	4.00	110,890	5.00	245,796	5.00	251,375	
hr officer i	1.00	46,637	1.00	47,807	1.00	48,695	
staff specialist i education	1.00	48,122	1.00	51,452	1.00	51,943	
personnel officer ii	.00	3,716	.00	0	.00	0	
admin officer ii	1.00	54,349	1.00	58,276	1.00	59,392	
admin officer ii oag	2.00	72,516	1.00	53,012	1.00	53,519	
personnel officer i	.00	1,317	.00	0	.00	0	
admin officer i	.00	73,884	2.00	91,176	2.00	93,546	
admin spec iii	1.00	38,095	1.00	39,654	1.00	41,102	

Classification Title Positions Expenditure	Positions	Appropriation			
		Appi opi Tation	Positions	Allowance	Symbol

r00a01 Headquarters					
r00a0101 Office of the State Superintendent					
admin spec ii 1.00 5,886	.00	0	.00	0	
paralegal ii oag 1.00 45,326	1.00	48,453	1.00	49,355	
personnel associate iii 1.00 52,343	1.00	54,186	1.00	54,186	
personnel associate iii 1.00 8,366	.00	0	.00	0	
paralegal i oag .00 0	1.00	30,472	1.00	31,553	
exec assoc iii 1.00 0	.00	, 0	.00	0	
exec assoc ii 2.00 108,160	2.00	128,006	2.00	129,198	
exec assoc i 1.00 92,169	2.00	108,052	2.00	110,112	
management assoc 1.00 49,169	1.00	52,596	1.00	53,097	
management associate 1.00 35,638	1.00	39,264	1.00	39,981	
admin aide 1.00 45,817	1.00	48,980	1.00	49,890	
office secy iii 1.50 41,079	1.50	54,665	1.50	55,656	
•••••••••••••••••••••••••••••••••••••••					
TOTAL r00a0101* 75.10 4,845,949	82.10	6,197,656	82.10	6,285,587	
		, ,			
r00a0102 Division of Business Services					
dep state supt of schools .00 134,947	1.00	130,416	1.00	128,016	
exec vii 1.00 0	.00	0	.00	0	
asst state supt dept of educ .00 38,215	1.00	114,844	1.00	112,731	
dir dept of education 1.00 58,272	1.00	78,595	1.00	81,600	
prgm mgr senior i 1.00 103,458	1.00	110,729	1.00	110,729	
admin prog mgr iv 1.00 86,508	1.00	92,564	1.00	93,450	
fiscal services admin v 2.00 169,113	2.00	145,706	2.00	148,963	
admin prog mgr iii 1.00 84,223	1.00	90,112	1.00	90,974	
prgm mgr iii 1.00 211,568	2.00	177,374	2.00	179,845	
admin prog mgr ii 1.00 42,094	1.00	75,377	1.00	76,834	
fiscal services admin iii 1.00 73,170	1.00	78,322	1.00	79,835	
prgm mgr ii 2.00 117,734	2.00	147,259	2.00	150,076	
prgm mgr i 1.00 0	.00	0	.00	0	
administrator iii 1.00 73,492	1.00	75,617	1.00	76,348	
accountant manager ii 2.00 135,128	2.00	146,826	2.00	148,904	
educational coordinator i .00 447,671	.00	0	.00	0	
accountant supervisor ii 3.00 137,609	3.00	206,720	3.00	210,091	
staff specialist iii education 2.00 568,062	1.00	49,899	1.00	51,770	
accountant supervisor i 1.00 67,456	1.00	72,199	1.00	72,896	
agency procurement spec supv 1.00 57,921	1.00	61,983	1.00	63,171	
accountant supervisor i 1.00 0	.00	0	.00	0	
accountant advanced 3.00 170,319	4.00	211,568	4.00	216,375	
agency budget spec lead 2.00 57,111	2.00	110,380	2.00	112,642	
fiscal services officer i 3.00 171,980	3.00	184,029	3.00	187,558	
staff specialist ii education 2.00 272,382	2.00	111,656	2.00	114,580	
accountant ii 2.00 84,257	2.00	82,716	2.00	85,760	
agency budget spec ii 2.00 94,428	1.00	57,633	1.00	58,185	
agency procurement spec ii 3.00 175,430	3.00	187,729	3.00	190,734	

PERSONNEL DETAIL

Public Education

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r00a0102 Division of Business Ser	vices						
admin officer iii	.00	104,756	.00	0	.00	0	
admin officer ii	1.00	50,493		-		· -	
agency budget spec i	.00	6,493	1.00	54,026 36,557	1.00	54,541 37,884	
admin officer i	.00	44,673	.00	0,337		07,884	
admin spec iii	.00	41,365	.00	0		0	
admin spec ii	1.00	12,423	1.00	42,301	1.00	42,691	
admin spec ii	1.00	44,984	1.00	48,086	1.00	48,980	
admin spec i	1.00	36,548	1.00	39,046	1.00	39,403	
fiscal accounts technician supv		145,842	3.00		3.00	•	
fiscal accounts technician ii	6.00	252,613	6.00	137,903		140,677	
exec assoc ii	.00	•	1.00	270,501	6.00 1.00	274,686	
management associate	1.00	58,105 44,845	1.00	62,179 47,935		62,775	
fiscal accounts clerk, lead	1.00	40,744	1.00	47,935	1.00	48,380	
office secy iii	1.50	63,384	1.50	•	1.00 1.50	44,343	
fiscal accounts clerk ii	6.00	•	6.00	67,740		68,366	
office services clerk lead	1.00	201,162 23,405	1.00	217,302		220,523	
office services clerk	1.00	31,213	1.00	28,702	1.00 1.00	29,713	
office clerk ii	1.00		1.00	33,327	1.00	33,925	
Office Clerk II	1.00	29,909	1.00	31,931	1.00	32,217	
TOTAL r00a0102*	66.50	4,865,505	67.50	3,961,330	67.50	4,021,171	
r00a0103							
asst state supt dept of educ	1.00	0	.00	0	.00	0	
educ program manager ii	.80	0	.00	0	.00	0	
educ program manager i	1.00	0	.00	0	.00	0	
educ program spec ii	.00	52,067	1.00	69,679	1.00	72,369	
educ program spec i	1.00	79,586	2.80	194,122	2.80	199,930	
exec assoc i	1.00	8,818	.00	0	.00	0	
management associate	1.20	83,150	2.00	92,845	2.00	95,350	
T0TAL r00a0103*	6.00	223,621	5.80	356,646	5.80	367,649	
r00a0104							
dep state supt of schools	.00	133,497	.00	0	.00	0	
educ program manager ii	2.00	218,773	2.00	147,224	2.00	152,920	
prgm mgr iv	2.00	193,539	2.00	168,351	2.00	170,837	
prgm mgr i	.00	64,724	1.00	68,618	1.00		
educ program spec ii	2.00	91,361	2.00	162,596	2.00	69,940 166,023	
educ program supv	1.00	95,115	1.00	•	1.00	•	
educ program supv	14.00	860,365	15.00	101,786 1,162,897	15.00	102,765	
database specialist supervisor	1.00	12,939	1.00	79,205	1.00	1,186,628 79,960	
it programmer analyst lead/adva	1.00	17,118	1.00	79,205 49,899	1.00	79,960 51,771	
it quality assurance spec	1.00	61,811	1.00	=	1.00	•	
staff specialist iii education	1.00	59,503	1.00	66,151 63,678	1.00	67,425 64,290	
agency procurement spec supv	1.00	61,320	1.00	65,625	1.00	66,888	
agono, processioners open out	1.00	01,020	1.00	05,025	1.00	00,000	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r00a0104							
exec assoc i	1.00	50,493	1.00	54,026	1.00	55,056	
TOTAL r00a0104*	27.00	1,920,558	29.00	2,190,056	29.00	2,234,503	
r00a0105 Office of Information To	echnology						
it asst director iii	1.00	1,064	2.00	129,216	2.00	134,188	
it asst director ii	1.00	-184		0	.00	0	
educ program spec ii	1.00	96,941	1.00	103,743	1.00	103,743	
computer network spec mgr	1.00	81,999	1.00	87,729	1.00	88,565	
it programmer analyst supervise		76,880		82,247	1.00	83,811	
it staff specialist supervisor		69,863		74,779	1.00	75,502	
it systems technical spec	.00	05,000		0	.00	0,502	
hum ser admin ii	1.00	73,402		78,568	1.00	79,323	
computer network spec ii	4.00	195,918		376,422	6.00	383,518	
it functional analyst lead	.00	15,840	1.00	69,492	1.00	70,161	
it programmer analyst ii	3.00	67,718		174,465	3.00	178,060	
it staff specialist	1.00	64,928	1.00	69,492	1.00	70,161	
computer network spec ii	1.00	0.,525		00,402	.00	0	
it functional analyst ii	.00	15,298		62,676	1,00	63,278	
it functional analyst ii	1.00	45,340	.00	02,010	.00	00,270	
computer info services spec ii		64,339	1.00	41,358	1.00	42,880	
computer info services spec ii		36,581	.00	0	.00	0	
computer user support spec ii	2.00	64,903		80,245	2.00	81,908	
instructional assistant ii	.00	1,134	.00	00,2.0	.00	01,555	
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TOTAL r00a0105*	21.30	971,964	22.00	1,430,432	22.00	1,455,098	
r00a0107 Office of School and Cor	mmunity Nutr	ition Programs					
prgm mgr iii	1.00	43,349	1.00	95,380	1.00	97,203	
educational coordinator i	6.00	0	6.00	479,028	6.00	485,832	
staff specialist iii education	8.00	23,869	9.00	597,748	9.00	609,159	
staff specialist ii education	5.00	0	4.00	213,644	4.00	218,490	
admin officer iii	2.00	0	2.00	112,084	2.00	113,156	
admin officer i	1.00	0	1.00	47,935	1.00	48,380	
admin spec iii	1.00	0	1.00	44,205	1.00	45,023	
TOTAL r00a0107*	24.00	67,218	24.00	1,590,024	24.00	1,617,243	
r00a0110 Division of Early Child	hood Develop	ment					
asst state supt dept of educ	1.00	111,329	1.00	123,236	1.00	120,976	
educ program manager ii		,		•		•	
	1.00	100.382	1.00	107,429	1.00	108.464	
prgm mgr senior ii	1.00 1.00	100,382 94,812	1.00 1.00	107,429 101.463	1.00 1.00	108,464 103.413	
prgm mgr senior ii prgm mgr iv	1.00	94,812	1.00	101,463	1.00	103,413	
prgm mgr senior ii prgm mgr iv prgm mgr iii		•		•		•	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r00a0110 Division of Early Childho	ood Develop	ment					
nursing prgm conslt/admin i	1.00	74,549	1.00	80,715	1.00	82,247	
educ program supv	1.00	91,569	1.00	97,988	1.00	98,929	
educ program spec i	3.00	164,007	3.00	273,782	3.00	277,261	
child care licensing reg mgr ms	6.00	365,612	5.00	391,538	5.00	397,557	
child care licensing reg mgr ms	5.00	335,243	6.00	436,357	6.00	444,790	
hum ser admin iii	1.00	22,795	1.00	55,223	1.00	57,335	
staff specialist iv education	3.00	220,459	3.00	234,934	3.00	239,419	
fiscal services admin i	1.00	68,413	1.00	77,078	1.00	77,823	
staff specialist iii education	1.00	113,361	2.00	138,824	2.00	141,500	
hum ser admin ii	1.00	54,770	.00	0	.00	0	
administrator ii	2.00	108,724	2.00	117,121	2.00	118,791	
child care licensing supv msde	4.00	248,936	4.00	266,409	4.00	270,295	
child care licensing supv msde	9.00	524,758	9.00	550,070	9.00	560,443	
research statistician iv	.00	0	1.00	46,857	1.00	48,595	
administrator i	.00	0	1.00	66,363	1.00	67,639	
child care licensing spec ld ms	9.00	488,504	8.00	511,465	8.00	518,974	
child care licensing spec ld ms	3.00	113,983	2.00	121,971	2.00	123,757	
staff specialist ii education	1.00	62,008	1.00	66,363	1.00	67,639	
it functional analyst ii	1.00	-1,895	.00	0	.00	0	
agency grants spec ii	1.00	51,863	1.00	55,491	1.00	56,550	
child care licensing spec msde	39.90	1,873,544	32.50	1,911,307	32.50	1,936,573	
child care licensing spec msde	37.80	1,833,588	42.00	2,244,800	42.00	2,286,234	
hum ser spec iv	.00	53,564	1.00	58,736	1.00	59,299	
hum ser spec iv child devlpmnt	1.00	1,327	.00	0	.00	0	
admin officer i	2.00	95,727	2.00	102,330	2.00	103,756	
child care licensing spec trn m	13.00	525,507	17.00	778,337	17.00	793,076	
exec assoc i	1.00	51,457	1.00	55,056	1.00	56,108	
admin aide	3.00	89,545	2.00	96,172	2.00	97,960	
office secy iii	6.00	247,335	8.00	340,003	8.00	347,133	
office secy ii	6.00	211,587	6.00	240,912	6.00	245,860	
office services clerk	1.00	34,117	1.00	36,441	1.00	37,100	
office processing clerk ii	1.00	11,067	.00	0	.00	0.,.00	
TOTAL r00a0110*	174.70	9,069,602	175.50	10,523,365	175.50	10,693,913	
		, ,		,,-		,,	
r00a0111							
exec vii	1.00	128,061	1.00	132,569	1.00	129,970	
educ program manager ii	5.00	505,614	5.00	541,125	5.00	547,151	
educ program manager i	2.00	97,710	1.00	104,567	1.00	105,574	
educ program spec ii	2.00	244,835	3.00	260,584	3.00	265,892	
educ program supv	5.00	449,566	5.00	395,555	5.00	404,894	
educ program spec i	13.00	674,232	14.00	1,103,885	14.00	1,129,592	
admin spec iii	.00	47,900	1.00	51,209	1.00	51,696	
admin spec iii	1.00	. 0	.00	, 0	.00	0	
exec assoc i	2.00	56,567	1.00	60,530	1.00	61,691	
						•	

D000111	FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
management associate 3.00 137,858 3.00 147,989 3.00 149,888 office secy iii 4.00 137,527 4.00 146,528 4.00 149,978 DTAL rO000111* 38.00 2,479,870 38.00 2,944,541 38.00 2,996,336 DTAL rO000111* 38.00 2,275 1.00 199,898 1.00 108,088 dir dept of education 1.00 .257 1.00 78,595 1.00 81,600 educ program manager ii 5.50 223,870 2.00 231,918 2.00 235,275 educ program space ii 21.00 1,510,548 23.00 2,061,302 23.00 2,998,427 educ program spec ii 21.00 57,114 1.00 66,363 1.00 67,001 admin officer iii 1.00 57,114 1.00 66,363 1.00 67,001 admin spec iii 1.00 38,321 1.00 51,209 1.00 52,775 admin spec iii 1.00 38,321 1.00 51,209 1.00 51,696 management associate 2.00 89,834 2.00 96,025 2.00 99,188 Office secy iii 3.00 59,984 2.00 70,988 2.00 77,820 DTAL rO000112* 48.50 2,533,144 47.00 3,582,636 47.00 3,648,255 DO00113 Division of Special Education/Early Intervent Svcs asst state supt dept of educ 1.00 107,918 1.00 116,745 1.00 114,554 educ program space i 2.05 1,292,259 20.50 1,677,405 20.50 1,707,374 staff specialist ii education 2.00 72,911 1.00 77,078 1.00 78,568 educ program spec i 20.50 1,292,259 20.50 1,677,405 20.50 1,707,374 staff specialist ii education 2.00 79,981 2.00 100,362 admin spec ii 1.00 55,442 1.00 69,273 1.00 63,171 educ program spec i 20.50 1,292,259 20.50 1,677,405 20.50 1,707,374 staff specialist ii education 2.00 75,981 1.00 61,993 1.00 61,993 1.00 63,171 educ program spec i 1.00 55,842 1.00 68,276 1.00 58,344 agency grants spec ii 1.00 55,842 1.00 68,276 1.00 58,344 agency grants spec ii 1.00 55,842 1.00 68,276 1.00 58,844 agency grants spec ii 1.00 55,842 1.00 68,276 1.00 58,844 agency grants spec ii 1.00 55,842 1.00 68,276 1.00 58,844 agency grants spec ii 1.00 68,610 2.00 79,881 2.00 119,471 agency grants spec ii 1.00 68,610 2.00 79,881 2.00 119,471 agen	Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbo:
management associate 3.00 137,858 3.00 147,989 3.00 149,888 office secy iii 4.00 137,527 4.00 146,528 4.00 149,978 DTAL rO000111* 38.00 2,479,870 38.00 2,944,541 38.00 2,996,336 DTAL rO000111* 38.00 2,275 1.00 199,898 1.00 108,088 dir dept of education 1.00 .257 1.00 78,595 1.00 81,600 educ program manager ii 5.50 223,870 2.00 231,918 2.00 235,275 educ program space ii 21.00 1,510,548 23.00 2,061,302 23.00 2,998,427 educ program spec ii 21.00 57,114 1.00 66,363 1.00 67,001 admin officer iii 1.00 57,114 1.00 66,363 1.00 67,001 admin spec iii 1.00 38,321 1.00 51,209 1.00 52,775 admin spec iii 1.00 38,321 1.00 51,209 1.00 51,696 management associate 2.00 89,834 2.00 96,025 2.00 99,188 Office secy iii 3.00 59,984 2.00 70,988 2.00 77,820 DTAL rO000112* 48.50 2,533,144 47.00 3,582,636 47.00 3,648,255 DO00113 Division of Special Education/Early Intervent Svcs asst state supt dept of educ 1.00 107,918 1.00 116,745 1.00 114,554 educ program space i 2.05 1,292,259 20.50 1,677,405 20.50 1,707,374 staff specialist ii education 2.00 72,911 1.00 77,078 1.00 78,568 educ program spec i 20.50 1,292,259 20.50 1,677,405 20.50 1,707,374 staff specialist ii education 2.00 79,981 2.00 100,362 admin spec ii 1.00 55,442 1.00 69,273 1.00 63,171 educ program spec i 20.50 1,292,259 20.50 1,677,405 20.50 1,707,374 staff specialist ii education 2.00 75,981 1.00 61,993 1.00 61,993 1.00 63,171 educ program spec i 1.00 55,842 1.00 68,276 1.00 58,344 agency grants spec ii 1.00 55,842 1.00 68,276 1.00 58,344 agency grants spec ii 1.00 55,842 1.00 68,276 1.00 58,844 agency grants spec ii 1.00 55,842 1.00 68,276 1.00 58,844 agency grants spec ii 1.00 55,842 1.00 68,276 1.00 58,844 agency grants spec ii 1.00 68,610 2.00 79,881 2.00 119,471 agency grants spec ii 1.00 68,610 2.00 79,881 2.00 119,471 agen								
management associate 3.00 137,858 3.00 147,989 3.00 149,888 office secy iii 4.00 137,527 4.00 146,528 4.00 149,978 DTAL rO000111* 38.00 2,479,870 38.00 2,944,541 38.00 2,996,336 DTAL rO000111* 38.00 2,275 1.00 199,898 1.00 108,088 dir dept of education 1.00 .257 1.00 78,595 1.00 81,600 educ program manager ii 5.50 223,870 2.00 231,918 2.00 235,275 educ program space ii 21.00 1,510,548 23.00 2,061,302 23.00 2,998,427 educ program spec ii 21.00 57,114 1.00 66,363 1.00 67,001 admin officer iii 1.00 57,114 1.00 66,363 1.00 67,001 admin spec iii 1.00 38,321 1.00 51,209 1.00 52,775 admin spec iii 1.00 38,321 1.00 51,209 1.00 51,696 management associate 2.00 89,834 2.00 96,025 2.00 99,188 Office secy iii 3.00 59,984 2.00 70,988 2.00 77,820 DTAL rO000112* 48.50 2,533,144 47.00 3,582,636 47.00 3,648,255 DO00113 Division of Special Education/Early Intervent Svcs asst state supt dept of educ 1.00 107,918 1.00 116,745 1.00 114,554 educ program space i 2.05 1,292,259 20.50 1,677,405 20.50 1,707,374 staff specialist ii education 2.00 72,911 1.00 77,078 1.00 78,568 educ program spec i 20.50 1,292,259 20.50 1,677,405 20.50 1,707,374 staff specialist ii education 2.00 79,981 2.00 100,362 admin spec ii 1.00 55,442 1.00 69,273 1.00 63,171 educ program spec i 20.50 1,292,259 20.50 1,677,405 20.50 1,707,374 staff specialist ii education 2.00 75,981 1.00 61,993 1.00 61,993 1.00 63,171 educ program spec i 1.00 55,842 1.00 68,276 1.00 58,344 agency grants spec ii 1.00 55,842 1.00 68,276 1.00 58,344 agency grants spec ii 1.00 55,842 1.00 68,276 1.00 58,844 agency grants spec ii 1.00 55,842 1.00 68,276 1.00 58,844 agency grants spec ii 1.00 55,842 1.00 68,276 1.00 58,844 agency grants spec ii 1.00 68,610 2.00 79,881 2.00 119,471 agency grants spec ii 1.00 68,610 2.00 79,881 2.00 119,471 agen	r00a0111							
### TALL POWN TOTAL FOWN THE PRINCIPLE OF THE PRINCIPLE O		3.00	137,858	3.00	147,989	3.00	149,898	
### DTAL r00a0111* 38.00	office secy iii	4.00	137,527	4.00	146,528	4.00	149,978	
Color of Student, Family and School Support asst state supt dept of educ 1.00 -257 1.00 109,898 1.00 108,088 dir dept of education 1.00 -1,672 1.00 78,595 1.00 81,600 educ program manager i 5.50 229,870 2.00 231,918 2.00 235,275 educ program spec i 1.00 0 .00 0 .00 0 .00 0 educ program spec i 7.00 369,950 8.00 568,651 8.00 582,262 administrator i 1.00 57,114 1.00 66,363 1.00 67,001 admin spec iii 1.00 38,321 1.00 61,299 1.00 51,696 management associate 2.00 89,834 2.00 96,025 2.00 97,820 admin side 2.00 89,834 2.00 96,025 2.00 97,820 admin spec iii 3.00 59,964 2.00 70,958 2.00 72,781	<u>-</u>							
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asst state supt dept of educ 1.00 -257 1.00 109,898 1.00 108,088 dir dept of education 1.00 -1,672 1.00 78,595 1.00 81,600 educ program manager ii 5.50 223,870 2.00 231,918 2.00 235,275 educ program manager i 1.00 0 0.00 0 0.00 0 0.00 0 educ program spec ii 21.00 1,510,548 23.00 2,061,302 23.00 2,098,427 educ program spec i 7.00 389,950 8.00 568,051 8.00 582,262 administrator i 1.00 57,114 1.00 66,363 1.00 67,001 administrator i 1.00 57,114 1.00 66,363 1.00 67,001 administrator i 1.00 38,105 1.00 52,179 1.00 52,775 admin spec iii 1.00 38,321 1.00 51,209 1.00 51,696 management associate 2.00 89,834 2.00 96,025 2.00 97,820 admin spec iii 3.00 59,964 2.00 88,653 2.00 99,188 office secy iii 3.00 59,964 2.00 70,958 2.00 72,781 office secy iii 3.00 59,964 2.00 70,958 2.00 72,781 office secy ii 2.00 44,506 3.00 97,585 3.00 100,342 office secy ii 1.00 107,918 1.00 116,745 1.00 114,554 educ program manager i 4.00 273,665 5.00 471,459 5.00 481,115 educ program manager i 1.00 16,919 1.00 102,595 1.00 103,581 educ program supv 6.00 474,333 6.00 544,462 6.00 551,721 educ program sup 6.00 474,333 6.00 544,462 6.00 551,721 educ program sup 6.00 474,333 6.00 544,462 6.00 551,721 educ program spec ii 1.00 10,37,921 1.00 77,078 1.00 78,568 it staff specialist ii education 1.00 72,9259 2.05 1,677,405 2.05 1,707,374 staff specialist ii education 1.00 72,921 1.00 69,273 1.00 70,607 staff specialist ii education 4.00 210,237 4.00 227,163 4.00 231,314 agency grants spec ii 1.00 54,462 1.00 57,808 1.00 57,808 it staff specialist ii education 4.00 57,921 1.00 67,808 1.00 57,808 it staff specialist ii education 4.00 57,814 1.00 57,821 1.00 57,808 it staff specialist ii education 4.00 57,814 1.00 57,821 1.00 57,808 it staff specialist ii education 4.00 67,814 1.00 67,814 1.00 67,808 1.00 57,808 it staff specialist ii education 4.00 67,814 1.00 67,818 1.00 67,808 1.00 57,808 it staff specialist ii education 4.00 67,814 1.00 67,814 1.00 67,808 1.00 67,808 it staff specialist ii education 4.00 67,814 1.00 67,814 1.00 67,808 1.00 67,808 1.00	r00a0112 Division of Student, Fam	nily and Sch	ool Support					
educ program manager ii 5.50 223,870 2.00 231,918 2.00 235,275 educ program manager i 1.00 0 0 0 0 0 0 0 0 0 0 0 0 educ program spaec ii 21.00 1,510,548 23.00 2,061,302 23.00 2,098,427 educ program spec i 7.00 369,950 8.00 568,051 8.00 582,262 administrator i 1.00 57,114 1.00 66,363 1.00 67,001 admin officer iii 1.00 58,105 1.00 62,179 1.00 62,775 admin spec ii 1.00 38,321 1.00 51,209 1.00 51,696 management associate 2.00 89,834 2.00 96,025 2.00 97,820 admin aide 2.00 82,861 2.00 88,553 2.00 99,188 office secy iii 3.00 59,964 2.00 70,958 2.00 72,781 office secy iii 3.00 59,964 2.00 70,958 2.00 72,781 office secy iii 3.00 100,342 office secy iii 3		-		1.00	109,898	1.00	108,088	
educ program manager i 1.00 0 .00 0 .00 0 .00 0 educ program spec ii 21.00 1,510,548 23.00 2,061,302 23.00 2,098,427 educ program spec i 7.00 389,950 8.00 568,051 8.00 552,262 administrator i 1.00 57,114 1.00 66,363 1.00 67,001 admin officer iii 1.00 38,105 1.00 62,179 1.00 52,775 admin spec iii 1.00 38,321 1.00 51,599 1.00 51,696 management associate 2.00 89,834 2.00 96,025 2.00 97,820 admin aide 2.00 82,861 2.00 88,553 2.00 90,188 office secy iii 3.00 59,664 2.00 70,958 2.00 72,781 office secy ii 2.00 44,506 3.00 97,585 3.00 100,342 ottle secy ii 2.00 44,506 3.00 97,585 3.00 100,342 ottle secy ii 48.50 2,533,144 47.00 3,582,636 47.00 3,648,255 ottle program manager i 4.00 273,665 5.00 471,459 5.00 481,115 educ program manager i 1.00 16,919 1.00 102,595 1.00 103,581 educ program spec ii 10.00 632,893 9.00 792,891 9.00 803,170 educ program spec i 20.50 1,292,259 20.50 1,677,405 20.50 1,707,374 staff specialist iii education 1.00 -156 1.00 69,273 1.00 70,667 staff specialist ii education 4.00 210,237 4.00 227,163 4.00 231,144 agency grants spec i 1.00 5,842 1.00 5,842 1.00 5,842 1.00 63,843 4.00 231,144 agency grants spec ii 1.00 5,842 1.00 5,842 1.00 5,842 1.00 5,843 4.00 231,144 agency grants spec ii 1.00 5,844 2.00 79,981 2.00 70,667 exec assoc i 1.00 5,842 1.00 5,842 1.00 5,842 1.00 5,843 4.00 231,314 agency grants spec ii 1.00 5,842 1.00 5,842 1.00 5,842 1.00 5,843 4.00 231,314 agency grants spec ii 1.00 5,842 1.00 5,842 1.00 5,842 1.00 5,843 4.00 231,314 agency grants spec ii 1.00 5,842 1.00 5,842 1.00 5,842 1.00 5,843 4.00 231,314 agency grants spec ii 1.00 5,842 1.00 5,842 1.00 5,842 1.00 5,843 4.00 231,314 agency grants spec ii 1.00 5,842 1.00 5,842 1.00 5,842 1.00 5,843 4.00 231,314 agency grants spec ii 1.00 5,842 1.00 5	dir dept of education	1.00	-1,672	1.00	78,595	1.00	81,600	
educ program spec ii 21.00 1,510,548 23.00 2,061,302 23.00 2,098,427 educ program spec i 7.00 369,950 8.00 568,051 8.00 552,262 administrator i 1.00 57,114 1.00 66,363 1.00 67,001 admin officer iii 1.00 58,105 1.00 62,179 1.00 62,775 admin spec ii 1.00 38,321 1.00 51,209 1.00 51,696 management associate 2.00 89,834 2.00 96,025 2.00 97,820 admin aide 2.00 82,861 2.00 88,853 2.00 90,188 office secy iii 3.00 59,964 2.00 70,958 2.00 72,781 office secy ii 2.00 44,506 3.00 97,585 3.00 100,342 office secy ii 2.00 44,506 3.00 97,585 3.00 100,342 office secy ii 4.00 273,665 5.00 471,459 5.00 481,115 educ program manager i 1.00 16,919 1.00 102,595 1.00 103,581 educ program supv 6.00 474,333 6.00 544,462 6.00 551,721 educ program spec i 2.05 1,292,259 20.50 1,677,405 20.50 1,707,374 staff specialist ii education 1.00 10,111 1.00 10,237 4.00 270,007,007 1.00 70,607 staff specialist ii education 4.00 210,237 4.00 277,018 1.00 70,607 staff specialist ii education 4.00 210,237 4.00 227,163 4.00 237,174 4.00 277,078 1.00 70,607 staff specialist ii education 4.00 210,237 4.00 227,163 4.00 237,174 agency grants spec ii 1.00 54,462 1.00 58,243 1.00 70,607 staff specialist ii education 4.00 210,237 4.00 227,163 4.00 231,314 agency grants spec ii 1.00 54,462 1.00 58,242 1.00 58,243 management assoc 1.00 55,842 1.00 57,808 management assoc 1.00 55,842 1.00 57,808 management assoc 2.00 68,610 2.00 73,905 2.00 73,905 2.00 76,825 office secy iii 2.00 68,654 3.00 122,525 3.00 124,423 office secy iii 2.00 68,654 3.00 122,525 3.00 124,423 office secy iii 2.00 68,654 3.00 122,525 3.00 124,423 office secy iii 2.00 68,654 3.00 122,525 3.00 124,423 office secy iii 2.00 68,650 3.00 0.00 0.00 0.00 0.00 0.00 0.00 0.	educ program manager ii	5.50	223,870	2.00	231,918	2.00	235,275	
educ program spec i 7.00 369,950 8.00 568,051 8.00 582,262 administrator i 1.00 57,114 1.00 66,363 1.00 67,001 admin officer iii 1.00 58,105 1.00 66,363 1.00 67,001 admin officer iii 1.00 38,321 1.00 51,209 1.00 51,696 management associate 2.00 89,834 2.00 96,025 2.00 97,820 admin spec iii 3.00 59,964 2.00 96,025 2.00 97,820 admin aide 2.00 82,861 2.00 70,958 2.00 72,781 office secy iii 3.00 59,964 2.00 70,958 2.00 72,781 office secy ii 2.00 44,506 3.00 97,585 3.00 100,342 admin aide 2.00 100,342 admin aide 3.00 124,423 admin aide 3.00 100 8,009 0.00 0.00 0.00 0.00 admin aide 3.00 100,360 0.00 0.00 0.00 0.00 admin aide 3.00 124,423 admin aide 3.00 120,584 3.00 122,525 3.00 124,423 admin aide 3.00 100,809 0.00 0.00 0.00 0.00 0.00 admin aide 3.00 100,809 0.00 0.00 0.00 0.00 0.00 admin aide 3.00 124,423 admin aide 3.00 120,584 3.00 122,525 3.00 124,423 admin aide 3.00 100,00 0.00 0.00 0.00 0.00 0.00 0.00	educ program manager i	1.00	0	.00	0	.00	0	
administrator i 1.00 57,114 1.00 66,363 1.00 67,001 admin officer iii 1.00 58,105 1.00 62,179 1.00 62,778 admin spec iii 1.00 38,321 1.00 51,209 1.00 51,696 management associate 2.00 89,834 2.00 96,025 2.00 97,820 admin aide 2.00 82,861 2.00 88,553 2.00 90,188 office secy iii 3.00 59,964 2.00 70,958 2.00 72,781 office secy ii 2.00 44,506 3.00 97,585 3.00 100,342 asst state supt dept of educ 1.00 107,918 1.00 116,745 1.00 114,554 educ program manager i 4.00 273,665 5.00 471,459 5.00 481,115 educ program spec ii 10.00 622,893 9.00 792,891 9.00 803,170 educ program spec ii 10.00 632,893 9.00 792,891 9.00 803,170 educ program spec ii 20.50 1,292,259 20.50 1,677,405 20.50 1,707,374 staff specialist iv education 1.00 10,362 ii 1.00 69,273 1.00 70,607 staff specialist ii education 2.00 72,011 1.00 77,078 1.00 78,568 it staff specialist ii education 2.00 72,011 1.00 77,078 1.00 78,568 it staff specialist ii education 2.00 72,011 1.00 77,078 1.00 78,568 it staff specialist ii education 4.00 210,237 4.00 227,163 4.00 231,314 agency grants spec i 1.00 57,921 1.00 69,273 1.00 70,607 staff specialist ii education 4.00 210,237 4.00 227,163 4.00 231,314 agency grants spec ii 1.00 57,921 1.00 58,276 1.00 58,834 management associate 2.00 79,381 2.00 73,905 2.00 75,825 office secy ii 1.00 86,54 3.00 122,525 3.00 124,423 office secy ii 1.00 86,954 3.00 122,525 3.00 124,423 office secy ii 1.00 86,954 3.00 122,525 3.00 124,423 office secy ii 1.00 86,954 3.00 122,525 3.00 124,423 office secy ii 1.00 86,954 3.00 122,525 3.00 124,423 office secy ii 1.00 86,954 3.00 122,525 3.00 124,423 office secy ii 1.00 86,954 3.00 122,525 3.00 124,423 office secy ii 1.00 86,954 3.00 122,525 3.00 124,423 office secy ii 1.00 86,954 3.00 122,525 3.00 124,423 office secy ii 1.00 86,954 3.00 122,525 3.00 124,423 office secy ii 1.00 86,954 3.00 122,525 3.00 124,423 office secy ii 1.00 86,954 3.00 100 0.00 0.00 0.00 0.00 0.00 0.00	educ program spec ii	21.00	1,510,548	23.00	2,061,302	23.00	2,098,427	
admin officer iii	educ program spec i	7.00	369,950	8.00	568,051	8.00	582,262	
admin spec iii	administrator i	1.00	57,114	1.00	66,363	1.00	67,001	
management associate 2.00 89,834 2.00 99,025 2.00 97,820 admin aide 2.00 82,861 2.00 88,553 2.00 90,188 office secy iii 3.00 59,964 2.00 70,958 2.00 72,781 office secy iii 2.00 44,506 3.00 97,585 3.00 100,342 office secy ii 2.00 44,506 3.00 97,585 3.00 100,342 office secy ii 2.00 44,506 3.00 97,585 3.00 100,342 office secy ii 2.00 100,342 office secy ii 3.00 88,934 office secy ii 3.00 88,934 office secy ii 3.00 100,342 office secy ii 3.00 88,934 office secy ii 3.00 88,099 office secy ii 3.00 88,099 office secy ii 3.00 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	admin officer iii	1.00	58,105	1.00	62,179	1.00	62,775	
admin aide	admin spec iii	1.00	38,321	1.00	51,209	1.00	51,696	
office secy iii 3.00 59,964 2.00 70,958 2.00 72,781 office secy ii 2.00 44,506 3.00 97,585 3.00 100,342 office secy ii 2.00 44,506 3.00 97,585 3.00 100,342 office secy ii 2.00 44,506 3.00 97,585 3.00 100,342 office secy ii 2.00 44,506 3.00 97,585 3.00 100,342 office secy ii 2.00 44,506 3.00 97,585 3.00 100,342 office secy ii 2.00 44,506 3.00 97,585 3.00 100,342 office secy ii 1.00 107,918 1.00 3,582,636 47.00 3,648,255 office secy ii 2.00 107,918 1.00 116,745 1.00 114,554 educ program manager ii 4.00 273,665 5.00 471,459 5.00 481,115 educ program space ii 1.00 10,919 1.00 102,595 1.00 103,581 educ program spec ii 1.00 632,893 9.00 792,891 9.00 803,170 educ program supv 6.00 474,333 6.00 544,462 6.00 551,721 educ program spec i 20,50 1,292,259 20.50 1,677,405 20.50 1,707,374 staff specialist iv education 1.00 -156 1.00 69,273 1.00 70,607 staff specialist iii education 2.00 72,011 1.00 77,078 1.00 78,568 it staff specialist ii education 4.00 210,237 4.00 227,163 4.00 231,314 agency grants spec ii 1.00 57,921 1.00 61,983 1.00 63,171 staff specialist ii education 4.00 210,237 4.00 227,163 4.00 221,314 agency grants spec ii 1.00 54,462 1.00 58,276 1.00 58,834 management assoc 1.00 55,842 1.00 57,808 1.00 57,808 management assoc 2.00 79,381 2.00 81,923 2.00 84,092 admin aide 2.00 68,610 2.00 73,905 2.00 75,825 office secy ii 2.00 86,954 3.00 122,525 3.00 124,423 office secy ii 1.00 8,009 .00 0 0 0 0 0 0	management associate	2.00	89,834	2.00	96,025	2.00	97,820	
OTAL rODAU112* 48.50 2,533,144 47.00 3,582,636 47.00 3,648,255 ODAU113 Division of Special Education/Early Intervent Svcs asst state supt dept of educ	admin aide	2.00	82,861	2.00	88,553	2.00	90,188	
OTAL rO0a0112* 48.50 2,533,144 47.00 3,582,636 47.00 3,648,255 D0a0113 Division of Special Education/Early Intervent Svcs asst state supt dept of educ 1.00 107,918 1.00 116,745 1.00 114,554 educ program manager ii 4.00 273,665 5.00 471,459 5.00 481,115 educ program manager i 1.00 16,919 1.00 102,595 1.00 103,581 educ program spec ii 10.00 632,893 9.00 792,891 9.00 803,170 educ program supv 6.00 474,333 6.00 544,462 6.00 551,721 educ program spec i 20.50 1,292,259 20.50 1,677,405 20.50 1,707,374 staff specialist iv education 1.00 -156 1.00 69,273 1.00 70,607 staff specialist ii education 2.00 72,011 1.00 77,078 1.00 78,568 it staff specialist ii education 4.00 210,237 4.00 227,163 4.00 231,314 agency grants spec ii 1.00 57,921 1.00 61,983 1.00 63,171 staff specialist ii education 4.00 210,237 4.00 227,163 4.00 231,314 agency grants spec ii 1.00 54,462 1.00 58,276 1.00 58,834 management assoc 1.00 55,842 1.00 57,808 1.00 57,808 management assoc 1.00 55,842 1.00 57,808 1.00 57,808 management associate 2.00 79,381 2.00 81,923 2.00 84,092 admin aide 2.00 68,610 2.00 73,905 2.00 75,825 office secy iii 2.00 86,954 3.00 122,525 3.00 124,423 office secy iii 1.00 8,009 .00 0 0 0	office secy ili	3.00	59,964	2.00	70,958	2.00	72,781	
00a0113 Division of Special Education/Early Intervent Svcs asst state supt dept of educ	office secy ii	2.00	44,506	3.00	97,585	3.00	100,342	
asst state supt dept of educ 1.00 107,918 1.00 116,745 1.00 114,554 educ program manager ii 4.00 273,665 5.00 471,459 5.00 481,115 educ program manager i 1.00 16,919 1.00 102,595 1.00 103,581 educ program spec ii 10.00 632,893 9.00 792,891 9.00 803,170 educ program supv 6.00 474,333 6.00 544,462 6.00 551,721 educ program spec i 20.50 1,292,259 20.50 1,677,405 20.50 1,707,374 staff specialist iv education 1.00 -156 1.00 69,273 1.00 70,607 staff specialist iii education 2.00 72,011 1.00 77,078 1.00 78,568 it staff specialist ii education 4.00 210,237 4.00 227,163 4.00 231,314 agency grants spec ii 1.00 57,921 1.00 61,983 1.00 63,171 staff specialist ii education 4.00 210,237 4.00 227,163 4.00 231,314 agency grants spec ii 1.00 54,462 1.00 58,276 1.00 58,834 management assoc 1.00 55,842 1.00 57,808 1.00 57,808 management associate 2.00 79,381 2.00 81,923 2.00 84,092 admin aide 2.00 68,610 2.00 73,905 2.00 75,825 office secy ii 1.00 8,009 .00 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	TOTAL r00a0112*	48.50	2,533,144	47.00	3,582,636	47.00	3,648,255	
educ program manager ii 4.00 273,665 5.00 471,459 5.00 481,115 educ program manager i 1.00 16,919 1.00 102,595 1.00 103,581 educ program spec ii 10.00 632,893 9.00 792,891 9.00 803,170 educ program supv 6.00 474,333 6.00 544,462 6.00 551,721 educ program spec i 20.50 1,292,259 20.50 1,677,405 20.50 1,707,374 staff specialist iv education 1.00 -156 1.00 69,273 1.00 70,607 staff specialist iii education 2.00 72,011 1.00 77,078 1.00 78,568 it staff specialist ii education 4.00 210,237 4.00 227,163 4.00 231,314 agency grants spec ii 1.00 57,921 1.00 61,983 1.00 63,171 square grants spec ii 1.00 110,113 2.00 117,822 2.00 119,471 agency grants spec ii 1.00 54,462 1.00 58,276 1.00 58,834 management assoc 1.00 55,842 1.00 57,808 1.00 57,808 management associate 2.00 79,381 2.00 81,923 2.00 84,092 admin aide 2.00 68,610 2.00 73,905 2.00 75,825 office secy iii 2.00 86,954 3.00 122,525 3.00 124,423 office secy iii 1.00 8,009 .00 0 0 .00	r00a0113 Division of Special Educ	cation/Early	Intervent Svcs					
educ program manager i 1.00 16,919 1.00 102,595 1.00 103,581 educ program spec ii 10.00 632,893 9.00 792,891 9.00 803,170 educ program supv 6.00 474,333 6.00 544,462 6.00 551,721 educ program spec i 20.50 1,292,259 20.50 1,677,405 20.50 1,707,374 staff specialist iv education 1.00 -156 1.00 69,273 1.00 70,607 staff specialist iii education 2.00 72,011 1.00 77,078 1.00 78,568 it staff specialist iii education 4.00 210,237 4.00 227,163 4.00 231,314 agency grants spec ii 1.00 110,113 2.00 117,822 2.00 119,471 agency grants spec ii 1.00 54,462 1.00 58,276 1.00 58,834 management assoc 1.00 55,842 1.00 57,808 1.00 57,808 management associate 2.00 79,381 2.00 81,923 2.00 84,092 admin aide 2.00 86,954 3.00 122,525 3.00 124,423 office secy iii 1.00 8,009 .00 0 .00 0	asst state supt dept of educ	1.00	107,918	1.00	116,745	1.00	114,554	
educ program manager i 1.00 16,919 1.00 102,595 1.00 103,581 educ program spec ii 10.00 632,893 9.00 792,891 9.00 803,170 educ program supv 6.00 474,333 6.00 544,462 6.00 551,721 educ program spec i 20.50 1,292,259 20.50 1,677,405 20.50 1,707,374 staff specialist iv education 1.00 -156 1.00 69,273 1.00 70,607 staff specialist iii education 2.00 72,011 1.00 77,078 1.00 78,568 it staff specialist iii education 4.00 210,237 4.00 227,163 4.00 231,314 agency grants spec ii 1.00 110,113 2.00 117,822 2.00 119,471 agency grants spec ii 1.00 54,462 1.00 58,276 1.00 58,834 management assoc 1.00 55,842 1.00 57,808 1.00 57,808 management associate 2.00 79,381 2.00 81,923 2.00 84,092 admin aide 2.00 86,610 2.00 73,905 2.00 75,825 office secy iii 2.00 86,954 3.00 122,525 3.00 124,423 office secy ii 1.00 8,009 .00 0 .00 0	• •	4.00	•		•		•	
educ program supv 6.00 474,333 6.00 544,462 6.00 551,721 educ program spec i 20.50 1,292,259 20.50 1,677,405 20.50 1,707,374 staff specialist iv education 1.00 -156 1.00 69,273 1.00 70,607 staff specialist iii education 2.00 72,011 1.00 77,078 1.00 78,568 it staff specialist 1.00 57,921 1.00 61,983 1.00 63,171 staff specialist ii education 4.00 210,237 4.00 227,163 4.00 231,314 agency grants spec ii 1.00 110,113 2.00 117,822 2.00 119,471 agency grants spec ii 1.00 54,462 1.00 58,276 1.00 58,834 management assoc 1.00 55,842 1.00 57,808 1.00 57,808 management associate 2.00 79,381 2.00 81,923 2.00 84,092 admin aide 2.00 68,610 2.00 73,905 2.00 75,825 office secy iii 2.00 86,954 3.00 122,525 3.00 124,423 office secy ii 1.00 8,009 .00 0 0 .00 0	educ program manager i	1.00	•		102,595	1.00	103,581	
educ program spec i 20.50 1,292,259 20.50 1,677,405 20.50 1,707,374 staff specialist iv education 1.00 -156 1.00 69,273 1.00 70,607 staff specialist iii education 2.00 72,011 1.00 77,078 1.00 78,568 it staff specialist 1.00 57,921 1.00 61,983 1.00 63,171 staff specialist ii education 4.00 210,237 4.00 227,163 4.00 231,314 agency grants spec ii 1.00 110,113 2.00 117,822 2.00 119,471 agency grants spec ii 1.00 0 0 0 0 0 0 0 0 exec assoc i 1.00 54,462 1.00 58,276 1.00 58,834 management assoc 1.00 55,842 1.00 57,808 1.00 57,808 management associate 2.00 79,381 2.00 81,923 2.00 84,092 admin aide 2.00 68,610 2.00 73,905 2.00 75,825 office secy iii 2.00 86,954 3.00 122,525 3.00 124,423 office secy iii 1.00 8,009 .00 0 0 0	educ program spec ii	10.00	632,893	9.00	792,891	9.00	803,170	
staff specialist iv education 1.00 -156 1.00 69,273 1.00 70,607 staff specialist iii education 2.00 72,011 1.00 77,078 1.00 78,568 it staff specialist 1.00 57,921 1.00 61,983 1.00 63,171 staff specialist ii education 4.00 210,237 4.00 227,163 4.00 231,314 agency grants spec ii 1.00 110,113 2.00 117,822 2.00 119,471 agency grants spec ii 1.00 0 .00 0 .00 0 exec assoc i 1.00 54,462 1.00 58,276 1.00 58,834 management assoc 1.00 55,842 1.00 57,808 1.00 57,808 management associate 2.00 79,381 2.00 81,923 2.00 84,092 admin aide 2.00 68,610 2.00 73,905 2.00 75,825 office secy iii 1.00 8,009 .00 0 .00 .00	educ program supv	6.00	474,333	6.00	544,462	6.00	551,721	
staff specialist iii education 2.00 72,011 1.00 77,078 1.00 78,568 it staff specialist 1.00 57,921 1.00 61,983 1.00 63,171 staff specialist ii education 4.00 210,237 4.00 227,163 4.00 231,314 agency grants spec ii 1.00 110,113 2.00 117,822 2.00 119,471 agency grants spec ii 1.00 0 .00 0 .00 0 exec assoc i 1.00 54,462 1.00 58,276 1.00 58,834 management assoc 1.00 55,842 1.00 57,808 1.00 57,808 management associate 2.00 79,381 2.00 81,923 2.00 84,092 admin aide 2.00 68,610 2.00 73,905 2.00 75,825 office secy iii 2.00 86,954 3.00 122,525 3.00 124,423 office secy ii 1.00 8,009 .00 0 .00 0	educ program spec i	20.50	1,292,259	20.50	1,677,405	20.50	1,707,374	
it staff specialist 1.00 57,921 1.00 61,983 1.00 63,171 staff specialist ii education 4.00 210,237 4.00 227,163 4.00 231,314 agency grants spec ii 1.00 110,113 2.00 117,822 2.00 119,471 agency grants spec ii 1.00 0 .00 0 .00 0 exec assoc i 1.00 54,462 1.00 58,276 1.00 58,834 management assoc 1.00 55,842 1.00 57,808 1.00 57,808 management associate 2.00 79,381 2.00 81,923 2.00 84,092 admin aide 2.00 68,610 2.00 73,905 2.00 75,825 office secy iii 2.00 86,954 3.00 122,525 3.00 124,423 office secy ii 1.00 8,009 .00 0 .00 0	staff specialist iv education	1.00	- 156	1.00	69,273	1.00	70,607	
staff specialist ii education 4.00 210,237 4.00 227,163 4.00 231,314 agency grants spec ii 1.00 110,113 2.00 117,822 2.00 119,471 agency grants spec ii 1.00 0 .00 0 .00 0 exec assoc i 1.00 54,462 1.00 58,276 1.00 58,834 management assoc 1.00 55,842 1.00 57,808 1.00 57,808 management associate 2.00 79,381 2.00 81,923 2.00 84,092 admin aide 2.00 68,610 2.00 73,905 2.00 75,825 office secy iii 2.00 86,954 3.00 122,525 3.00 124,423 office secy ii 1.00 8,009 .00 0 .00 0	staff specialist iii education	2.00	72,011	1.00	77,078	1.00	78,568	
agency grants spec ii 1.00 110,113 2.00 117,822 2.00 119,471 agency grants spec ii 1.00 0 .00 0 .00 0 exec assoc i 1.00 54,462 1.00 58,276 1.00 58,834 management assoc 1.00 55,842 1.00 57,808 1.00 57,808 management associate 2.00 79,381 2.00 81,923 2.00 84,092 admin aide 2.00 68,610 2.00 73,905 2.00 75,825 office secy iii 2.00 86,954 3.00 122,525 3.00 124,423 office secy ii 1.00 8,009 .00 0 .00 0	it staff specialist	1.00	57,921	1.00	61,983	1.00	63,171	
agency grants spec ii 1.00 0 .00 0 .00 0 exec assoc i 1.00 54,462 1.00 58,276 1.00 58,834 management assoc 1.00 55,842 1.00 57,808 1.00 57,808 management associate 2.00 79,381 2.00 81,923 2.00 84,092 admin aide 2.00 68,610 2.00 73,905 2.00 75,825 office secy iii 2.00 86,954 3.00 122,525 3.00 124,423 office secy ii 1.00 8,009 .00 0 .00 0	staff specialist ii education	4.00	210,237	4.00	227,163	4.00	231,314	
exec assoc i 1.00 54,462 1.00 58,276 1.00 58,834 management assoc 1.00 55,842 1.00 57,808 1.00 57,808 management associate 2.00 79,381 2.00 81,923 2.00 84,092 admin aide 2.00 68,610 2.00 73,905 2.00 75,825 office secy iii 2.00 86,954 3.00 122,525 3.00 124,423 office secy ii 1.00 8,009 .00 0 .00 0	agency grants spec ii	1.00	110,113	2.00	117,822	2.00	119,471	
management assoc 1.00 55,842 1.00 57,808 1.00 57,808 management associate 2.00 79,381 2.00 81,923 2.00 84,092 admin aide 2.00 68,610 2.00 73,905 2.00 75,825 office secy iii 2.00 86,954 3.00 122,525 3.00 124,423 office secy ii 1.00 8,009 .00 0 .00 0	agency grants spec ii	1.00	0	.00	0	.00	0	
management associate 2.00 79,381 2.00 81,923 2.00 84,092 admin aide 2.00 68,610 2.00 73,905 2.00 75,825 office secy iii 2.00 86,954 3.00 122,525 3.00 124,423 office secy ii 1.00 8,009 .00 0 .00 0	exec assoc i	1.00	54,462	1.00	58,276	1.00	58,834	
admin aide 2.00 68,610 2.00 73,905 2.00 75,825 office secy ii 2.00 86,954 3.00 122,525 3.00 124,423 office secy ii 1.00 8,009 .00 0 .00 0	management assoc	1.00	55,842	1.00	57,808	1.00	57,808	
office secy iii 2.00 86,954 3.00 122,525 3.00 124,423 office secy ii 1.00 8,009 .00 0 .00 0	management associate	2.00	79,381	2.00	81,923	2.00	84,092	
office secy ii 1.00 8,009 .00 0 .00 0	admin aide	2.00	68,610	2.00	73,905	2.00	75,825	
	-		•		•		•	
OTAL r00a0113* 61.50 3,601,371 60.50 4,653,313 60.50 4,725,628	office secy ii	1.00	8,009	.00	0	.00	0	
	TOTAL r00a0113*	61.50	3,601,371	60.50	4,653,313	60.50	4,725,628	

FY 2014
r00a0114 Division of Career and College Readiness asst state supt dept of educ
asst state supt dept of educ 1.00 119,045 1.00 123,236 1.00 120,820 educ program manager ii 3.00 327,154 3.00 350,157 3.00 352,353 educ program spec ii .00 0 1.00 69,679 1.00 71,024 educ program spec ii 10.00 676,913 9.00 749,242 9.00 759,527 staff specialist iv education 1.00 45,710 1.00 53,193 1.00 55,223 administrator i 1.00 62,008 1.00 66,363 1.00 67,001 management associate 3.00 149,642 3.00 160,850 3.00 162,878 admin aide 1.00 44,984 1.00 48,086 1.00 48,980 TOTAL r00a0114* 23.00 1,666,733 23.00 1,881,414 23.00 1,902,477 r00a0115 Juvenile Services Education Program dir corr educ msde 1.00 109,962 1.00 113,834 1.00 13,834 field coord corr ed msde 1.00 124,374 2.00 219,640 2.00 219,640 coord corr educ msde 5.00 314,131 5.00 523,441 5.00 523,441 principal 8.00 748,552 8.00 813,894 8.00 839,329 administrator ii 1.00 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
asst state supt dept of educ 1.00 119,045 1.00 123,236 1.00 120,820 educ program manager ii 3.00 327,154 3.00 350,157 3.00 352,353 educ program spec ii .00 0 1.00 69,679 1.00 71,024 educ program spec ii 10.00 676,913 9.00 749,242 9.00 759,527 staff specialist iv education 1.00 45,710 1.00 53,193 1.00 55,223 administrator i 1.00 62,008 1.00 66,363 1.00 67,001 management associate 3.00 149,642 3.00 160,850 3.00 162,878 admin aide 1.00 44,984 1.00 48,086 1.00 48,980 TOTAL r00a0114* 23.00 1,666,733 23.00 1,881,414 23.00 1,902,477 r00a0115 Juvenile Services Education Program dir corr educ msde 1.00 109,962 1.00 113,834 1.00 13,834 field coord corr ed msde 1.00 124,374 2.00 219,640 2.00 219,640 coord corr educ msde 5.00 314,131 5.00 523,441 5.00 523,441 principal 8.00 748,552 8.00 813,894 8.00 839,329 administrator ii 1.00 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
educ program manager ii 3.00 327,154 3.00 350,157 3.00 352,353 educ program spec ii .00 0 1.00 69,679 1.00 71,024 educ program supv 3.00 241,277 3.00 260,608 3.00 264,671 educ program spec i 10.00 676,913 9.00 749,242 9.00 759,527 staff specialist iv education 1.00 45,710 1.00 53,193 1.00 55,223 administrator i 1.00 62,008 1.00 66,363 1.00 67,001 management associate 3.00 149,642 3.00 160,850 3.00 162,878 admin aide 1.00 44,984 1.00 48,086 1.00 48,980 TOTAL r00a0114* 23.00 1,666,733 23.00 1,881,414 23.00 1,902,477 r00a0115 Juvenile Services Education Program dir corr educ msde 1.00 109,962 1.00 113,834 1.00
educ program spec ii .00 0 1.00 69,679 1.00 71,024 educ program supv 3.00 241,277 3.00 260,608 3.00 264,671 educ program spec i 10.00 676,913 9.00 749,242 9.00 759,527 staff specialist iv education 1.00 45,710 1.00 53,193 1.00 55,223 administrator i 1.00 62,008 1.00 66,363 1.00 67,001 management associate 3.00 149,642 3.00 160,850 3.00 162,878 admin aide 1.00 44,984 1.00 48,086 1.00 48,980 TOTAL ro0a0114* 23.00 1,666,733 23.00 1,881,414 23.00 1,902,477 **CO0a0115** Juvenile Services Education Program 41 100 103,962 1.00 113,834 1.00 113,834 field coord corre educ msde 1.00 124,374 2.00 219,640 2.00 219,640
educ program supv 3.00 241,277 3.00 260,608 3.00 264,671 educ program spec i 10.00 676,913 9.00 749,242 9.00 759,527 staff specialist iv education 1.00 45,710 1.00 53,193 1.00 55,223 administrator i 1.00 62,008 1.00 66,363 1.00 67,001 management associate 3.00 149,642 3.00 160,850 3.00 162,878 admin aide 1.00 44,984 1.00 48,086 1.00 48,980 TOTAL r00a0114* 23.00 1,666,733 23.00 1,881,414 23.00 1,902,477 <
educ program spec i 10.00 676,913 9.00 749,242 9.00 759,527 staff specialist iv education 1.00 45,710 1.00 53,193 1.00 55,223 administrator i 1.00 62,008 1.00 66,363 1.00 67,001 management associate 3.00 149,642 3.00 160,850 3.00 162,878 admin aide 1.00 44,984 1.00 48,086 1.00 48,980 TOTAL r00a0114* 23.00 1,666,733 23.00 1,881,414 23.00 1,902,477 c00a0115 Juvenile Services Education Program dir corr educ msde 1.00 109,962 1.00 113,834 1.00 113,834 field coord corr ed msde 1.00 124,374 2.00 219,640 2.00 219,640 coord corr educ msde 5.00 314,131 5.00 523,441 5.00 523,441 principal 8.00 748,552 8.00 813,894 8.00 839,329 administrator iii 1.00 0 0 .00 0 0 0 0 0 0 0 0 0 0 0 0 0
staff specialist iv education 1.00 45,710 1.00 53,193 1.00 55,223 administrator i 1.00 62,008 1.00 66,363 1.00 67,001 management associate 3.00 149,642 3.00 160,850 3.00 162,878 admin aide 1.00 44,984 1.00 48,086 1.00 48,980 TOTAL r00a0114* 23.00 1,666,733 23.00 1,881,414 23.00 1,902,477 r00a0115 Juvenile Services Education Program dir corr educ msde 1.00 109,962 1.00 113,834 1.00 113,834 1.00 113,834 1.00 113,834 1.00 113,834 1.00 219,640 2.00 219,640 2.00 219,640 2.00 219,640 2.00 219,640 2.00 219,640 2.00 523,441 principal 8.00 748,552 8.00 813,894 8.00 839,329 administrator iii 1.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 75,175 New educ program spec ii 1.00 88,424 1.00 89,268
administrator i 1.00 62,008 1.00 66,363 1.00 67,001 management associate 3.00 149,642 3.00 160,850 3.00 162,878 admin aide 1.00 44,984 1.00 48,086 1.00 48,980 TOTAL r00a0114* 23.00 1,666,733 23.00 1,881,414 23.00 1,902,477 r00a0115 Juvenile Services Education Program dir corr educ msde 1.00 109,962 1.00 113,834 1.00 113,834 field coord corr ed msde 1.00 124,374 2.00 219,640 2.00 219,640 coord corr educ msde 5.00 314,131 5.00 523,441 5.00 523,441 principal 8.00 748,552 8.00 813,894 8.00 839,329 administrator iii 1.00 0 0 .00 0 0 .00 0 educ program spec ii .00 82,646 1.00 88,424 1.00 89,268
management associate 3.00 149,642 3.00 160,850 3.00 162,878 admin aide 1.00 44,984 1.00 48,086 1.00 48,980 TOTAL r00a0114* 23.00 1,666,733 23.00 1,881,414 23.00 1,902,477 r00a0115 Juvenile Services Education Program dir corr educ msde 1.00 109,962 1.00 113,834 1.00 113,834 field coord corr ed msde 1.00 124,374 2.00 219,640 2.00 219,640 coord corr educ msde 5.00 314,131 5.00 523,441 5.00 523,441 principal 8.00 748,552 8.00 813,894 8.00 839,329 administrator iii 1.00 0 .00 0 .00 0 educ program spec ii .00 0 .00 0 1.00 75,175 New educ program spec ii 1.00 82,646 1.00 88,424 1.00 89,268 </td
admin aide 1.00 44,984 1.00 48,086 1.00 48,980 TOTAL r00a0114* 23.00 1,666,733 23.00 1,881,414 23.00 1,902,477 r00a0115 Juvenile Services Education Program dir corr educ msde 1.00 109,962 1.00 113,834 1.00 113,834 field coord corr ed msde 1.00 124,374 2.00 219,640 2.00 219,640 coord corr educ msde 5.00 314,131 5.00 523,441 5.00 523,441 principal 8.00 748,552 8.00 813,894 8.00 839,329 administrator iii 1.00 0 0.00 0 0.00 0 educ program spec ii .00 82,646 1.00 88,424 1.00 89,268
TOTAL r00a0114* 23.00 1,666,733 23.00 1,881,414 23.00 1,902,477 r00a0115 Juvenile Services Education Program dir corr educ msde 1.00 109,962 1.00 113,834 1.00 113,834 field coord corr ed msde 1.00 124,374 2.00 219,640 2.00 219,640 coord corr educ msde 5.00 314,131 5.00 523,441 5.00 523,441 principal 8.00 748,552 8.00 813,894 8.00 839,329 administrator iii 1.00 0 0.00 0 0.00 0 educ program spec ii .00 0 0.00 0 1.00 75,175 New educ program spec i 1.00 82,646 1.00 88,424 1.00 89,268
TOTAL r00a0114* 23.00 1,666,733 23.00 1,881,414 23.00 1,902,477 r00a0115 Juvenile Services Education Program dir corr educ msde 1.00 109,962 1.00 113,834 1.00 113,834 field coord corr ed msde 1.00 124,374 2.00 219,640 2.00 219,640 coord corr educ msde 5.00 314,131 5.00 523,441 5.00 523,441 principal 8.00 748,552 8.00 813,894 8.00 839,329 administrator iii 1.00 0 0 0 0 0 0 0 0 0 0 educ program spec ii .00 0 0 0 0 1.00 75,175 New educ program spec i 1.00 82,646 1.00 88,424 1.00 89,268
dir corr educ msde 1.00 109,962 1.00 113,834 1.00 113,834 field coord corr ed msde 1.00 124,374 2.00 219,640 2.00 219,640 coord corr educ msde 5.00 314,131 5.00 523,441 5.00 523,441 principal 8.00 748,552 8.00 813,894 8.00 839,329 administrator iii 1.00 0 .00 0 .00 0 educ program spec ii .00 0 0 0 1.00 75,175 New educ program spec i 1.00 82,646 1.00 88,424 1.00 89,268
dir corr educ msde 1.00 109,962 1.00 113,834 1.00 113,834 field coord corr ed msde 1.00 124,374 2.00 219,640 2.00 219,640 coord corr educ msde 5.00 314,131 5.00 523,441 5.00 523,441 principal 8.00 748,552 8.00 813,894 8.00 839,329 administrator iii 1.00 0 .00 0 .00 0 educ program spec ii .00 0 .00 0 1.00 75,175 New educ program spec i 1.00 82,646 1.00 88,424 1.00 89,268
field coord corr ed msde 1.00 124,374 2.00 219,640 2.00 219,640 coord corr educ msde 5.00 314,131 5.00 523,441 5.00 523,441 principal 8.00 748,552 8.00 813,894 8.00 839,329 administrator iii 1.00 0 .00 0 .00 0 educ program spec ii .00 0 .00 0 1.00 75,175 New educ program spec i 1.00 82,646 1.00 88,424 1.00 89,268
coord corr educ msde 5.00 314,131 5.00 523,441 5.00 523,441 principal 8.00 748,552 8.00 813,894 8.00 839,329 administrator iii 1.00 0 .00 0 .00 0 educ program spec ii .00 0 .00 0 1.00 75,175 New educ program spec i 1.00 82,646 1.00 88,424 1.00 89,268
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administrator iii 1.00 0 .00 0 .00 0 educ program spec ii .00 0 .00 0 1.00 75,175 New educ program spec i 1.00 82,646 1.00 88,424 1.00 89,268
educ program spec ii .00 0 .00 0 1.00 75,175 New educ program spec i 1.00 82,646 1.00 88,424 1.00 89,268
educ program spec i 1.00 82,646 1.00 88,424 1.00 89,268
11100 101,041 101.00 020,000 10.00 010,021
teacher apc plus 30 msde 33.00 2,208,629 32.00 2,479,555 32.00 2,509,108
teacher apc msde 44.00 2,587,203 45.00 3,243,915 45.00 3,301,636
teacher apc .00 2,622 .00 0 .00 0
teacher spc msde 10.00 373,958 6.00 363,487 6.00 363,487
teacher supervisor msde 8.00 635,939 12.00 944,583 12.00 942,423
computer network spec ii 1.00 51,012 1.00 56,374 1.00 56,913
teacher lead msde 4.00 195,480 2.00 163,346 2.00 163,346
teacher conditional 4.00 229,878 7.00 333,025 7.00 333,025
instructional assistant ii 18.00 580,347 17.00 622,076 17.00 629,427
obs-teacher assistant 1.00 29,472 1.00 31,464 1.00 32,024
management associate 1.00 43,231 1.00 46,208 1.00 46,636
admin aide 2.00 47,811 2.00 76,236 2.00 78,205
office secy iii 10.00 320,883 10.00 392,272 10.00 399,792
office secy ii 3.00 70,546 3.00 97,585 3.00 100,342
office services clerk 1.00 19,157 1.00 27,048 1.00 27,994
office clerk ii 4.00 115,395 4.00 125,036 4.00 127,427
TOTAL r00a0115* 172.00 9,688,869 171.00 11,587,128 172.00 11,788,093
r00a0117 Division of Library Development and Services
asst state supt dept of educ 1.00 119,045 1.00 123,236 1.00 120,820
educ program manager i 2.00 150,726 2.00 150,728 2.00 155,707
educ program spec i 4.00 279,670 4.00 283,030 4.00 289,534
educational coordinator i 1.00 75,424 1.00 80,715 1.00 82,247

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation		Allowance	Symbol
r00a0117 Division of Library Deve	lopment and	Services					
staff specialist iii education	2.00	112,803	2.00	122,621	2.00	124,402	
computer network spec ii	1.00	21,424	1.00	46,857	1.00	48,595	
admin spec ii	2.00	119,069	3.00	128,408		130,317	
admin spec ii	1.00	0	.00	. 0	.00	0	
exec assoc ii	1.00	-125	.00	0	.00	0	
exec assoc i	.00	12,575	1.00	53,012	1.00	53,519	
office secy iii	1.00	30,755	1.00	30,472		31,553	
Ž							
TOTAL r00a0117*	16.00	921,366	16.00	1,019,079	16.00	1,036,694	
r00a0118 Division of Certificatio	oneed been a	ditation					
asst state supt dept of educ	1.00		1.00	100 006	1 00	100 000	
educ program manager i	3.00	114,245 229,024	3.00	123,236	1.00	120,820	
educ program manager i educ program spec ii	8.00	•		282,121	3.00	288,890	
		589,677	8.00	704,419	8.00	717,632	
educ program spec i	5.00	360,653	5.00	384,512		391,814	
admin spec iii	3.00	116,737	3.00	127,454	3.00	130,051	
exec assoc i	2.00	25,047	1.00	48,304	1.00	49,203	
management assoc	.00	0	1.00	64,608	1.00	67,094	
management associate	1.00	51,052	1.00	54,619	1.00	55,662	
admin aide	2.00	44,165	1.00	47,209	1.00	48,086	
office services clerk	1.00	5,346	1.00	35,158	1.00	35,476	
T0TAL r00a0118*	26.00	1,535,946	25.00	1,871,640	25.00	1,904,728	
r00a0120 Div of Rehab Services-He	adquarters						
asst state supt dept of educ	1.00	102,895	1.00	116,132	1.00	114,043	
voc rehab dir iii	.00	93,029	1.00	99,549	1.00	101,463	
prgm mgr senior i	2.00	204,962	2.00	219,364	2.00	221,458	
it asst director ii	1.00	85,830	1.00	91,835	1.00	92,713	
prgm mgr ii	2.00	161,182	2.00	172,459	2.00	173,234	
admin prog mgr i	1.00	68,539	1.00	73,361	1.00	74,070	
administrator iii	1.00	65,449	1.00	49,899	1.00	51,771	
computer network spec mgr	1.00	69,087	1.00	73,946	1.00	75,377	
computer network spec supr	1.00	65,972	1.00	69,940	1.00	71,290	
computer network spec lead	1.00	58,383	1.00	62,474	1.00	63,076	
hr administrator i	1.00	69,055	1.00	75,617	1.00	77,078	
staff specialist iii education	8.00	529,249	8.00	560,261	8.00	570,599	
administrator ii	1.00	67,456	1.00	72,199	1.00	72,896	
computer network spec ii	2.00	122,175	2.00	130,747	2.00	132,005	
it programmer analyst ii	1.00	52,959	1.00	•	1.00	•	
police chief i	1.00	54,508	1.00	57,451 58,316	1.00	58,000 59,431	
personnel administrator i	.00	1,600	.00	0	.00	09,431	
accountant advanced	1.00	56,387	1.00	60,340	1.00	-	
staff specialist ii education	2.00	•		•		60,919	
computer info services spec ii	1.00	76,296	2.00	109,428	2.00	110,921	
comparer Time services shed II	1.00	58,105	1.00	62,179	1.00	62,775	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r00a0120 Div of Rehab Services-He	adayantana						
maint supv ii non lic	1.00	46,615	1.00	E0 E06	1.00	50.070	
voc rehab technical spec	1.00	-		50,506		50,979	
hr specialist	1.00	25,353 41,403	1.00 2.00	49,583 119,967	1.00 2.00	50,045	
personnel specialist	.00		.00	119,907		121,083 0	
services supervisor iii	1.00	1,125 47,900			1.00		
police officer iii	2.00	-	1.00 2.00	51,209		51,696	
building security officer ii	3.00	104,742		112,025	2.00	112,997	
personnel associate iii	1.00	94,786	3.00 1.00	103,687	3.00	105,550	
fiscal accounts technician ii	3.00	37,638	3.00	34,390	1.00	35,629	
obs-contract services asst ii	1.00	131,854 44,984	1.00	140,938	3.00 1.00	143,147	
personnel associate ii	1.00	44,964		48,086 0		48,533 0	
personnel associate i	3.00		.00		.00		
· ·		90,323	3.00	102,815 0	3.00	105,931	
personnel clerk exec assoc i	.00 1.00	2,968	.00	_	.00	0	
	2.00	54,462	1.00	58,276	1.00	58,834	
management associate admin aide	2.00	51,052	1.00	54,619	1.00	55,141	
fiscal accounts clerk ii		63,109	2.00	77,871	2.00	79,453	
office services clerk lead	3.00	98,091	3.00	105,651	3.00	106,920	
services specialist	1.00	40,434	1.00	43,209	1.00	44,004	
office services clerk	.00	0	1.00	28,702	1.00	30,239	
	1.00	38,005	1.00	40,605	1.00	40,976	
maint chief iii non lic	1.00	42,901	1.00	45,855	1.00	46,703	
carpenter trim	1.00	39,707	1.00	42,429	1.00	43,209	
electrician	1.00	35,629	1.00	38,061	1.00	38,753	
painter	1.00	37,607	1.00	40,181	1.00	40,549	
plumber	1.00	-71	.00	0	.00	0	
housekeeping supv i	1.00	34,219	1.00	36,545	1.00	37,204	
building services worker	5.00	120,962	5.00	149,319	5.00	152,074	
TOTAL r00a0120*	68.00	3,388,916	68.00	3,790,026	68.00	3,842,768	
r00a0121 Div of Rehab Services-Cl	lient Services	i					
voc rehab dir iii	1.00	87,885	1.00	94,039	1.00	94,940	
prgm mgr ii	7.00	545,955	7.00	552,459	7.00	561,747	
staff specialist iii education	3.00	193,499	3.00	209,695	3.00	212,446	
voc rehab spec supv	21.00	1,223,456	21.00	1,362,744	21.00	1,386,853	
staff specialist i education	.00	0	1.00	55,491	1.00	56,021	
voc rehab technical spec	67.50	3,267,130	60.50	3,353,006	60.50	3,403,665	
obs-voc rehab spec iii	1.00	47,386	1.00	50,659	1.00	51,612	
voc rehab spec ii	48.00	1,666,896	54.00	2,304,066	54.00	2,345,498	
admin spec iii	.00	233,983	4.00	202,982	4.00	206,334	
voc rehab spec i	4.00	163,012	5.00	198,430	5.00	203,448	
admin spec iii	5.00	0	.00	0	.00	0	
admin spec ii	1.00	45,817	1.00	48,980	1.00	49,435	
fiscal accounts technician ii	4.00	135,800	3.00	145,169	3.00	146,956	
management associate	2.00	109,311	3.00	165,943	3.00	168,581	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r00a0121 Div of Rehab Services-Cl	ient Servic	00					
admin aide	1.00	45,817	1.00	48,980	1.00	49,890	
office secy iii	42.50	1,512,127		1,727,347		1,758,217	
5.1255 505 , 121						1,700,217	
TOTAL r00a0121*	208.00	9,278,074	208.00	10,519,990	208.00	10,695,643	
r00a0122 Div of Rehab Services-Wo	rkforce and	Technology Ctr					
physician program manager iii	1.00	182,675	1.00	202,341	1.00	210,170	
voc rehab dir iii	1.00	0	.00	0	.00	0	
prgm mgr ii	4.00	247,559	3.00	264,858	3.00	267,384	
physician clinical specialist	.50	78,475		86,911	.50	90,266	
teacher apc plus 30 msde	.30	23,665	.30	27,935	.30	27,935	
teacher apc msde	6.00	448,556		452,854	6.00	452,854	
psychologist ii	.50	0	.50	26,597	.50	27,612	
registered nurse supv	1.00	72,011	1.00	77,078	1.00	78,568	
speech patholgst audiolgst iv	1.00	73,402	1.00	77,823	1.00	79,323	
staff specialist iii education	9.00	545,624	9.00	610,850	9.00	621,464	
teacher supervisor msde	1.00	79,968	1.00	85,774	1.00	85,774	
computer network spec ii	1.00	58,718	2.00	102,893	2.00	104,835	
occupational therapist iii	2.50	171,890	3.00	219,398	3.00	221,857	
voc rehab spec supv	2.00	66,033	2.00	117,687	2.00	120,110	
teacher conditional	1.00	47,596	1.00	49,272	1.00	49,272	
agency project engr-arch ii	.00	5,616	1.00	62,676	1.00	63,278	
registered nurse	2.00	79,571	2.00	132,941	2.00	134,145	
staff specialist ii education	8.00	416,854	7.50	448,393	7.50	454,425	
staff specialist i education	5.20	203,463	4.20	228,277	4.20	232,188	
voc rehab technical spec	16.00	841,015	16.00	951,935	16.00	965,588	
admin officer iii	1.00	39,138	.00	0	.00	0	
obs-voc rehab spec iii	1.00	52,025	1.00	55,662	1.00	56,725	
therapeutic recreator ii	.00	51,052	1.00	54,619	1.00	55,141	
therapeutic recreator ii	3.00	95,256	3.00	138,427	3.00	140,714	
voc rehab spec ii	8.00	163,600	7.00	294,329	7.00	300,002	
admin spec iii	1.00	38,659	1.00	41,855	1.00	42,623	
voc rehab spec i	.00	6,371	1.00	39,654	1.00	40,378	
admin spec ii	1.00	41,053	1.00	43,872	1.00	44,277	
admin spec ii	1.00	37,255	1.00	40,792	1.00	41,541	
occupational therapy asst ii	1.00	42,256	1.00	45,160	1.00	45,994	
rehab center houseparent iii	1.00	40,434	1.00	28,702	1.00	29,713	
rehab center residential adviso	9.00	290,745	9.00	330,857	9.00	335,785	
direct care asst ii	1.00	17,950	1.00	25,502	1.00	26,386	
management associate	1.00	52,025	1.00	55,662	1.00	56,725	
admin aide	4.00	261,426	6.00	281,286	6.00	286,266	
office secy iii	2.00	75,691	2.00	84,340	2.00	85,466	
office secy ii	1.00	0	.00	0	.00	0	
OTAL r00a0122*	99.00	4,947,627	99.00	5,787,212	99.00	5,874,784	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r00a0123 Div of Rehab Services-Di	cability Do	tormination Syc					
physician program manager i	2.00	313,897	2.00	347,642	2.00	361,062	
voc rehab dir iii	1.00	94,812	1.00	101,463	1.00	103,413	
	2.00	144,808	2.00	155,912	2.00	158,228	
prgm mgr ii	1.00	•	1.00	-	1.00	87,729	
psychology services chief	5.00	57,638	5.00	86,087	5.00	408,267	
prgm mgr i physician clinical specialist	.50	375,822	.50	402,148 86,911	.50	90,266	
, ,	11.50	78,475	11.50	-	11.50	1,706,902	
physician program specialist		1,497,441	1.00	1,645,444	1.00	87,729	
computer network spec mgr	1.00	80,467		86,087		•	
computer network spec supr	1.00	53,744	1.00	80,715	1.00	82,247	
psychologist ii	7.00	504,034	7.00	538,170	7.00 1.00	547,443	
it technical support spec ii	1.00	65,449	1.00	70,049		70,724	
staff specialist iii education	4.00	264,139	4.00	260,704	4.00	265,895	
computer network spec ii	2.00	187,664	3.00	200,842	3.00	204,081	
fiscal services officer ii	.00	13,373	1.00	63,171	1.00	63,779	
it programmer analyst ii	1.00	57,921	1.00	61,983	1.00	62,577	
voc rehab spec supv	13.00	822,418 0	12.00	830,129 0	12.00	840,013 0	
computer network spec ii	1.00		.00		.00		
it functional analyst ii	1.00	119,474	2.00	127,860	2.00 18.00	129,726	
staff specialist ii education	17.00 1.00	959,622	18.00 .00	1,090,557 0	.00	1,108,001 0	
accountant advanced		43,469 0		0	.00	0	
it functional analyst ii	1.00	_	.00	-	93.50		
voc rehab technical spec	96.00	4,602,016	93.50	4,828,686		4,908,720	
voc rehab spec ii	23.00	733,611	23.00	1,001,531	23.00 3.00	1,021,705	
admin spec iii	2.00	130,057	3.00 6.00	140,218	6.00	143,070 247,365	
voc rehab spec i	4.00	121,702 0	.00	239,372 0	.00	247,365	
admin spec iii	1.00 1.00	_	1.00		1.00	46,350	
admin spec ii		42,577		45,507	1.00	•	
computer operator ii	1.00	47,900	1.00	51,209	1.00	52,183 45,507	
fiscal accounts technician ii	1.00	41,808	1.00	44,681		•	
management associate admin aide	1.00 7.00	51,052 315,902	1.00 7.50	54,619 358,006	1.00 7.50	55,662 363,137	
office secy iii	18.50	638,393		698,432	17.50	711,859	
fiscal accounts clerk ii	5.00	181,037	5.00	195,035	5.00	198,193	
office services clerk lead	.00	16,802	1.00	39,458	1.00	40,181	
office services clerk lead	2.00	47,937	1.00	28,976	1.00	29,487	
office clerk ii	3.00	85,386		91,998	3.00	93,871	
stock clerk	1.00	26,086	1.00	27,833	1.00	28,078	
Stock Clark	1.00	20,000	1.00	27,000	1.00	20,070	
TOTAL r00a0123*	240.50	12,816,933	239.50	14,081,435	239.50	14,363,450	
r00a0124 Div of Rehab Services-Bl	indness and	Vision Svcs					
voc rehab dir iii	1.00	102,312	1.00	109,499	1.00	110,556	
prgm mgr ii	2.00	149,198	2.00	159,674	2.00	161,962	
staff specialist iii education	2.00	113,904	3.00	177,519	3.00	179,734	
voc rehab spec supv	4.00	253,024	4.00	270,740	4.00	274,655	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
20020104 Div of Dabah Carviana Di		Minima Our					
r00a0124 Div of Rehab Services-Bl			6 00	007.040		070 075	
staff specialist ii education	7.00	365,690		,		•	
voc rehab technical spec	15.00	744,534		857,627		869,460	
voc rehab spec ii	7.00	245,260		206,798		211,518	
admin spec iii voc rehab spec i	.00 .00	43,695		46,703		47,569	
admin spec iii	1.00	26,401 0		,		79,067	
office secy iii						03 600	
fiscal accounts clerk ii	2.00 1.00	86,068		91,988		93,690	
office secy ii	2.00	19,299		29,713		30,765	
Office Secy II	2.00	71,628	2.00	79,044	2.00	79,768	
TOTAL r00a0124*	44.00	2,221,013	44.00	2,474,367	44.00	2,511,719	
TOTAL r00a01 **	1,439.10	77,044,279	1,444.90				
r00a05 Maryland Longitudinal Da	ıta System Ce	enter					
r00a0501 Maryland Longitudinal Da	ita System Ce	enter					
exec vi	1.00	98,017	1.00	121,198	1.00	121,198	
asst attorney general vi	1.00	26,596	.50	48,994	.50	49,935	
prgm mgr iv	3.00						
it asst director ii	0.00	56,156	1.00	75,165	1.00	78,073	
Tr appl attentor II	.00	56,156 0		75,165 90,974		78,073 90,973	
database specialist manager		•	1.00			•	
	.00	0	1.00 1.00	90,974	1.00 1.00	90,973	
database specialist manager	.00 .00	0	1.00 1.00 1.00	90,974 56,743	1.00 1.00 1.00	90,973 58,915	
database specialist manager database specialist supervisor	.00 .00 .00	0 0 0	1.00 1.00 1.00 2.00	90,974 56,743 53,193	1.00 1.00 1.00 2.00	90,973 58,915 55,223	
database specialist manager database specialist supervisor database specialist ii	.00 .00 .00	0 0 0 0	1.00 1.00 1.00 2.00 1.00	90,974 56,743 53,193 99,798	1.00 1.00 1.00 2.00 1.00	90,973 58,915 55,223 125,952	
database specialist manager database specialist supervisor database specialist ii computer network spec ii	.00 .00 .00 .00	0 0 0 0	1.00 1.00 1.00 2.00 1.00	90,974 56,743 53,193 99,798 62,577	1.00 1.00 1.00 2.00 1.00	90,973 58,915 55,223 125,952 62,576	
database specialist manager database specialist supervisor database specialist ii computer network spec ii webmaster ii	.00 .00 .00 .00 .00	0 0 0 0 0	1.00 1.00 1.00 2.00 1.00 1.00	90,974 56,743 53,193 99,798 62,577 46,857	1.00 1.00 1.00 2.00 1.00 1.00	90,973 58,915 55,223 125,952 62,576 48,595	
database specialist manager database specialist supervisor database specialist ii computer network spec ii webmaster ii it functional analyst ii	.00 .00 .00 .00 .00	0 0 0 0 0 0	1.00 1.00 1.00 2.00 1.00 1.00	90,974 56,743 53,193 99,798 62,577 46,857 44,017	1.00 1.00 1.00 2.00 1.00 1.00	90,973 58,915 55,223 125,952 62,576 48,595 45,641	
database specialist manager database specialist supervisor database specialist ii computer network spec ii webmaster ii it functional analyst ii exec assoc i	.00 .00 .00 .00 .00 .00 .00	0 0 0 0 0 0 0 20,156	1.00 1.00 1.00 2.00 1.00 1.00 1.00	90,974 56,743 53,193 99,798 62,577 46,857 44,017 58,276	1.00 1.00 1.00 2.00 1.00 1.00	90,973 58,915 55,223 125,952 62,576 48,595 45,641 59,392	
database specialist manager database specialist supervisor database specialist ii computer network spec ii webmaster ii it functional analyst ii exec assoc i data entry operator i	.00 .00 .00 .00 .00 .00 .00	0 0 0 0 0 0 0 20,156	1.00 1.00 1.00 2.00 1.00 1.00 1.00 2.00 .00	90,974 56,743 53,193 99,798 62,577 46,857 44,017 58,276 48,112	1.00 1.00 2.00 1.00 1.00 1.00 1.00 2.00	90,973 58,915 55,223 125,952 62,576 48,595 45,641 59,392 49,766	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
r13m00 Morgan State University							
r13m0001 Instruction							
acting chair dept/family cons	1.00	101,095	1.00	105,639	1.00	109,352	
administrative assistant i	23.00	818,474	23.00	910,121	23.00	942,111	
administrative coord., english	1.00	59,340	1.00	63,960	1.00	66,208	
assistant professor	122.00	7,256,975	122.00	9,408,138	122.00	9,738,820	
associate professor	114.00	9,178,107	114.00	10,237,409	114.00	10,597,239	
band director/instructor	1.00	88,905	1.00	95,582	1.00	98,942	
chair and assoc. professor	1.00	96,280	1.00	101,022	1.00	104,573	
chair health analysis/professo	1.00	112,335	1.00	120,721	1.00	124,964	
chair of dept of landscape	1.00	87,950	1.00	95,942	1.00	99,314	
chairperson/ dept.of biology	1.00	106,132	1.00	108,379	1.00	112,188	
chair/bsw prog. sch. of soc.wo	1.00	77,067	1.00	84,528	1.00	87,499	
chair/dept. math sch.comp	1.00	52,095	1.00	113,120	1.00	117,096	
chair/dept. multi-platform pro	1.00	118,199	1.00	107,053	1.00	110,816	
chair/dept. strategic communic	1.00	134,734	1.00	125,033	1.00	129,428	
chair/dept.of world lang. int	1.00	148,862	1.00	167,055	1.00	172,927	
chair/msw dept./sch.sw	1.00	120,077	1.00	108,277	1.00	112,083	
chair/msw program/sch. of soc.	1.00	96,450	1.00	87,062	1.00	90,122	
chief technologist for digital	1.00	62,664	1.00	67,543	1.00	69,917	
clinical asst. professor/nursi	1.00	0		92,789	1.00	96,050	
coord. intramurals/recreation	1.00	52,200	1.00	55,570	1.00	57,523	
coord. of the graduate prog.	1.00	92,090	1.00	94,298	1.00	97,612	
dean emeritus	1.00	176,972	1.00	192,095	1.00	198,847	
dir semaa/busi	1.00	122,583	1.00	130,574	1.00	135,163	
director of english/second lan	1.00	87,416	1.00	77,648	1.00	80,377	
director of summer school	1.00	69,041	1.00	73,864	1.00	76,461	
director/asst. professor	1.00	87,613	1.00	95,159	1.00	98,504	
director, center for excellanc	1.00	82,927	1.00	87,859	1.00	90,947	
director, med. tech.	1.00	101,482	1.00	106,230	1.00	109,964	
dir. eng serv. contracts	1.00	64,761	1.00	69,470	1.00	71,912	
dir. graduate studies/sch. glo	1.00	108,706	1.00	97,525	1.00	100,952	
dir. nutritional sci. program	1.00	98,434	1.00	107,055	1.00	110,818	
dir. of msu prevention sci. re	1.00	135,592	1.00	142,640	1.00	147,654	
dir. of professional dev. sch.	1.00	72,230	1.00	83,224	1.00	86,149	
dir. of the digital media ctr.	1.00	127,350	1.00	138,258	1.00	143,117	
dir, wellness ctr coord	1.00	41,462	1.00	43,717	1.00	45,253	
instruction developer	1.00	66,706	1.00	70,335	1.00	72,808	
instructor	5.00	229,853	5.00	240,719	5.00	249,180	
interim chair/dept.psychology	1.00	108,287	1.00	97,852	1.00 1.00	101,291	
int, chair dept, world lang.	1.00	90,967	1.00	96,731		100,131	
lab manager	1.00 1.00	47,101	1.00 1.00	49,660	1.00 1.00	51,405	
laboratory technician laboratory technician	1.00	36,269	1.00	37,139	1.00	38,444	
laboratory assistant	5.00	41,805 184,404	5.00	43,888 238,921	5.00	45,430 247,319	
lecturer	41.00	2,016,018	41.00	2,504,690	41.00	2,592,726	
100 rat 61	41.00	2,010,016	41.00	2,504,690	41.00	2,002,120	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r13m00 Morgan State University							
r13m0001 Instruction							
performing arts technician	1.00	41,481	1.00	48,894	1.00	50,613	
production manager	1.00	61,416	1.00	67,706	1.00	70,086	
professor director of nursin	1.00	0	1.00	119,896	1.00	124,110	
professor	46.00	5,032,610	46.00	5,428,892	46.00	5,619,709	
professor/chairperson	1.00	130,208	1.00	138,502	1.00	143,370	
storekeeper i	1.00	838	1.00	30,517	1.00	31,590	
storekeeper iii	1.00	35,447	1.00	37,888	1.00	39,220	
TOTAL r13m0001*	400.00	28,360,010	400.00	33,046,789	400.00	34,208,334	
r13m0002 Research							
academic assess. researcher	1.00	67,594	1.00	70,502	1.00	72,980	
admin assistant	1.00	47,392	1.00	60,380	1.00	62,502	
administrative assistant i	6.00	177,601	6.00	214,852	6.00	222,403	
assistant director of nursing	1.00	56,994	1.00	59,237	1.00	61,319	
assistant professor	1.00	84,165	1.00	84,547	1.00	87,519	
assistant to the coordinator	1.00	46,460	1.00	50,922	1.00	52,712	
asst. director of development	1.00	67,796	1.00	72,463	1.00	75,010	
asst. dir. university hon. pro	1.00	78,209	1.00	83,612	1.00	86,551	
clinical skills lab coordinato	1.00	73,744	1.00	77,994	1.00	80,736	
comm. mgr. editor of nat. tr.	1.00	23,116	1.00	47,380	1.00	49,045	
computer lab. tech. coord.	1.00	36,495	1.00	41,612	1.00	43,075	
coordinator of public health	1.00	38,672	1.00	46,814	1.00	48,459	
dir national trans center	1.00	123,882	1.00	133,397	1.00	138,085	
dir prof dev ctr	1.00	64,073	1.00	67,421	1.00	69,790	
director of international rela	1.00	72,995	1.00	77,277	1.00	79,993	
director of transfer center	1.00	73,864	1.00	79,302	1.00	82,090	
director,upward bound	1.00	60,492	1.00	64,596	1.00	66,866	
dir. academic dev. ctr	1.00	102,979	1.00	112,496	1.00	116,450	
dir. educ. talent search	1.00	39,871	1.00	55,550	1.00	57,503	
dir. of technology transfer	1.00	77,270	1.00	83,223	1.00	86,148	
fiscal manager	1.00	52,139	1.00	55,741	1.00	57,700	
grant's specialist	1.00	57,196	1.00	62,091	1.00	64,273	
lecturer	5.00	236,021	5.00	245,253	5.00	253,874	
multi-media/commications speci	1.00	12,766	1.00	33,873	1.00	35,064	
office assistant	1.00	29,513	1.00	31,551	1.00	32,660	
office clerk ii	1.00	33,142	1.00	35,424	1.00	36,669	
office secretary	1.00	31,246	1.00	33,398	1.00	34,572	
outreach coordinator	1.00	. 0	1.00	39,634	1.00	41,027	
program coordinator	2.00	85,788	2.00	93,294	2.00	96,573	
program director	1.00	70,267	1.00	72,177	1.00	74,714	
prog. coord. mbrs rise program	1.00	37,306	1.00	38,200	1.00	39,543	
project manager of the int.	1.00	22,947	1.00	111,100	1.00	115,005	
project manager, nat. transp.	1.00	81,347	1.00	86,610	1.00	89,654	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r13m0002 Research							
research special prog. assoc	1.00	41,722	1.00	44,594	1.00	46,161	
research associate	49.00	3,505,071	49.00	4,542,992		4,702,672	
research associate	1.00	50,826		70,740	1.00	73,227	
research development assoc.	1.00	67,547		71,337		73,845	
sch. liaison counselor	1.00	32,975		37,916		39,249	
special projects coordinator	1.00	36,030		52,015		53,843	
sr. research associate	1.00	49,555		49,995	1.00	51,752	
sr. research engineer	1.00	122,772		131,925	1.00	136,562	
sr. research technician	1.00	31,134		42,116	1.00	43,596	
stud.supp.servs. outreach co	1.00	57,712		63,117	1.00	65,335	
title iii officer	1.00	99,967		107,633	1.00	111,416	
urban research director	1.00	100,009		109,385		113,230	
dibali research director	1.00		1.00	109,000	1.00	110,200	
TOTAL r13m0002*	103.00	6,358,662	103.00	7,845,688	103.00	8,121,452	
r13m0003 Public Service							
asst dir of student activities	1.00	61,123	1.00	65,141	1.00	67,431	
TOTAL r13m0003*	1.00	61,123	1.00	65,141	1.00	67,431	
		.,		,		,	
r13m0004 Academic Support							
acquisitions/serials librarian	1.00	33,314	1.00	59,817	1.00	61,920	
act. asst. to the dean lib.art	1.00	67,795	1.00	72,109	1.00	74,643	
administrative assistant i	18.00	595,624	18.00	693,687	18.00	718,069	
administrative assistant ii	7.00	233,978	7.00	307,004	7.00	317,794	
administrative specialist	1.00	48,807	1.00	53,104	1.00	54,970	
admin/associate professor	1.00	121,901	1.00	130,133	1.00	134,707	
art center manager	1.00	71,055	1.00	74,200	1.00	76,808	
assist spec collections tech	1.00	56,041	1.00	59,898	1.00	62,003	
assist to dean in arch plan.	1.00	73,292	1.00	79,953	1.00	82,763	
assistant budget officer	1.00	22,242	1.00	65,650	1.00	67,958	
assistant professor	6.00	450,062	6.00	473,953	6.00	490,611	
assoc dir technical services	1.00	90,998	1.00	94,912	1.00	98,248	
associate provost enrollment	1.00	175,556	1.00	190,032	1.00	196,711	
assoc. dean asst. professor	1.00	0	1.00	62,620	1.00	64,821	
assoc. dir. library pub. srvs.	1.00	83,755	1.00	90,491	1.00	93,672	
assoc. dn. sch. of global jour	1.00	101,225	1.00	97,372	1.00	100,795	
asst dean grad school	1.00	84,144	1.00	92,229	1.00	95,471	
asst dn grad sch dir cont st	1.00	86,983	1.00	92,990	1.00	96,258	
asst to the dir. cont. studies	1.00	59,903	1.00	63,794	1.00	66,036	
asst vp for sponsored programs	1.00	120,845	1.00	131,165	1.00	135,775	
asst. dean/educ urb. affairs	1.00	92,445	1.00	96,293	1.00	99,678	
asst. director library it srvs	1.00	62,737	1.00	67,542	1.00	69,916	
asst. dir. articulation spec	1.00	59,976	1.00	64,105	1.00	66,358	
asst. dir. for the mba program	1.00	62,500	1.00	66,238	1.00	68,566	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r13m0004 Academic Support							
asst. dn. sch. of computer, mat	1.00	90,132	1.00	133,158	1.00	137,839	
budget coord	1.00	0		39,634		41,027	
budget officer	1.00	55,765		57,495		59,516	
budget officer- sponsored prog	1.00	72,743		78,299		81,051	
budget technician	1.00	42,296		87,870		90,959	
circulation librarian	1.00	56,142		•		•	
dean education urban affairs	1.00	152,736		58,911 161,086		60,982 166,748	
dean school of engineering	1.00	196,529		•		•	
dean school of grad	1.00	•		211,839		219,285	
J		135,768		148,364		153,579	
dean/dir. tenured full prof.	1.00	148,287		158,301	1.00	163,865	
dean/earl g. graves school dean, public health	1.00	187,949		192,456		199,220	
	1.00 1.00	67,944		109,232		113,071	
director mba program		37,183		75,808		78,473	
director of honors program	1.00	88,712		94,991	1.00	98,329	
director of undergraduate serv	1.00	60,026		65,305		67,600	
directors	1.00	130,365		137,993		142,844	
director, eur. research center	1.00	97,149		104,594		108,270	
director, fine arts center	1.00	87,519		96,819	1.00	100,222	
dir. actuarial sci. program	1.00	33,333		63,174		65,394	
dir. of corporate underwriting	1.00	52,214		55,740		57,699	
dir. of membership, weaa-fm	1.00	22,328		44,462		46,025	
dir. pre-professional transfer	1.00	52,335		55,177		57,117	
dir. student success retenti	1.00	93,295	1.00	102,734	1.00	106,345	
dir.public afairs/comm. engage	1.00	61,698		63,178	1.00	65,398	
dn sch of business	1.00	104,522		95,950	1.00	99,323	
dn.sch. of comm. health/polic	1.00	155,054		163,327		169,068	
dn./distinguished professor	1.00	166,029		169,569	1.00	175,529	
documents librarian ii	1.00	0		50,500	1.00	52,275	
dp op tech i gen	1.00	36,347		39,634	1.00	41,028	
exec dir for enrollment	1.00	74,018		91,367	1.00	94,579	
facilities administrator	1.00	60,364		64,794	1.00	67,071	
finance/procurement mgr.	1.00	76,765		82,465	1.00	85,364	
financial mgr./budget officer	1.00	64,164	1.00	67,620	1.00	69,996	
gen. mgr. weaa radio station	1.00	56,460	1.00	116,150	1.00	120,233	
grad.recruitment adm. coord.	1.00	52,354	1.00	57,384	1.00	59,401	
grant writer	1.00	74,844		73,702	1.00	76,293	
grants adm	1.00	59,263	1.00	63,361	1.00	65,588	
interim assistant dean/stud.sr	1.00	73,668	1.00	75,716	1.00	78,377	
interim director writing ctr.	1.00	151,677	1.00	119,180	1.00	123,369	
interim general mgr. weaa-fm	1.00	75,742	1.00	73,524	1.00	76,108	
int. dn. ten. prof. sch.cmns	1.00	142,232	1.00	145,642	1.00	150,761	
lecturer	2.00	113,283	2.00	114,571	2.00	118,598	
lecture- dir. of field edu.	1.00	66,526	1.00	73,238	1.00	75,812	
library assistant	1.00	12,813	1.00	27,389	1.00	28,352	
library it support specialist	1.00	46,936	1.00	50,167	1.00	51,930	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
-10m0004 Assistants Outside							
r13m0004 Academic Support	4 00	145 100	4 00	455 404	4 00	100 570	
library technician i	4.00	145,130		155,121		160,573	
library technician ii	3.00	78,651		116,039		120,117	
library technician iii	2.00	71,356		76,268		78,949	
marketing manager	1.00	56,699		63,134		65,353	
mgr. of information systems	1.00	53,955		63,174		65,394	
network administrator	1.00	60,557		64,331	1.00	66,592	
network operations ctr. admin.	1.00	72,059		76,722		79,418	
office clerk ii	1.00	34,444		36,816		38,110	
office manager	1.00	39,160		50,479		52,253	
operations officer	1.00	43,296		45,438		47,035	
principal investigator	1.00	156,580		163,643		169,395	
professor	4.00	528,546		575,685		595,919	
prog. development specialist	1.00	57,409	1.00	61,495	1.00	63,656	
recruitment/retention coord.	1.00	72,201	1.00	77,974	1.00	80,715	
reference librarian	1.00	12,274	1.00	50,500	1.00	52,275	
research assistant	4.00	196,815	4.00	238,315	4.00	246,691	
research scientist	2.00	184,672	2.00	199,663	2.00	206,681	
retention advisor	1.00	45,581	1.00	47,040	1.00	48,693	
retention coordinator	2.00	113,105	2.00	121,165	2.00	125,423	
retention specialist	1.00	30,601	1.00	54,540	1.00	56,457	
retention specialist	1.00	44,330	1.00	47,611	1.00	49,285	
retention support specialist	1.00	62,276	1.00	66,659	1.00	69,002	
sponsor program director	1.00	86,700	1.00	92,694	1.00	95,952	
ten. prof. chr.person math dep	1.00	0	1.00	130,163	1.00	134,738	
transfer mentor	1.00	45,386	1.00	48,510	1.00	50,215	
TOTAL r13m0004*	137.00	8,832,470	137.00	10 014 940	127.00	10 570 055	
101AL 1131110004	137.00	0,032,470	137.00	10,214,340	137.00	10,573,355	
r13m0005 Student Services							
administrative assistant i	5.00	151,483	5.00	186,569	5.00	193,127	
admissions officer	5.00	168,905	5.00	188,976	5.00	195,618	
admissions officer	1.00	37,053	1.00	45,450	1.00	47,048	
assistant coordinator	1.00	41,398	1.00	44,592	1.00	46,159	
assistant director	1.00	66,274	1.00	71,137	1.00	73,638	
associate director	1.00	64,141	1.00	67,347	1.00	69,714	
assoc. director of admissions	1.00	69,480	1.00	72,817	1.00	75,376	
asst director- fin aid	1.00	51,133	1.00	55,129	1.00	57,067	
asst. dir. of financial aid	1.00	50,038	1.00	54,045	1.00	55,945	
bear necessity card manager	1.00	61,589	1.00	66,124	1.00	68,448	
career dev asst	1.00	58,188	1.00	62,193	1.00	64,379	
career development dir	1.00	93,469	1.00	92,228	1.00	95,470	
coordinator of student act.	1,00	61,484	1.00	65,716	1.00	68,025	
counseling psychologist	1,00	58,318	1.00	62,332	1.00	64,523	
counseling serv dir	1.00	87,322	1.00	93,332	1.00	96,613	
counselor	4.00	249,140	4.00	266,236	4.00	275,594	
• •		,		200,200		2,0,004	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbo
r13m0005 Student Services							
director of financial aid	1.00	67,959	1.00	73,314	1.00	75,891	
dir. of admissions recruitment	1.00	79,136	1.00	84,943	1.00	87,929	
dir. of records registration	1.00	70,662	1.00	81,143	1.00	83,995	
financial aid counselor	1.00	38,519	1.00	40,945	1.00	42,385	
financial aid counselor	5.00	190,590	5.00	198,974	5.00	205,968	
licensed pratical nurse	2.00	105,026	2.00	112,255	2.00	116,201	
medical assistant	1.00	. 0	1.00	39,634		41,027	
nurse practitioner	1.00	67,796		72,462		75,009	
nurse practitioner	1.00	94,623		99,869		103,379	
office assistant ii	1.00	25,543		27,301	1.00	28,261	
office clerk ii	14.00	442,067		519,129	14.00	537,375	
office secretary	2.00	67,553		69,406		71,846	
office supervisor iii	2.00	82,213		86,050	2.00	89,075	
prog.coord./comm.coll. liason	1.00	55,263		56,857		58,855	
quality control supervisor	1.00	52,186		56,150	1.00	•	
shuttle program supervisor	1.00	44,683		•	1.00	58,124	
student employment coordinator	1.00	•		47,759	1.00	49,438	
. ,		23,849		38,193		39,536	
technical support specialist	1.00	52,422	1.00	56,275	1.00	58,253	
OTAL r13m0005*	65.00	2,929,505	65.00	3,254,882	65.00	3,369,291	
r13m0006 Institutional Support							
academic network manager	1.00	28,684	1.00	50,670	1.00	52,451	
accountant	1.00	49,149	1.00	53,195	1.00	55,064	
accounting associate	1.00	20,152		34,340	1.00	35,547	
accounting clerk ii	5.00	171,693	5.00	183,514	5.00	189,964	
accounting clerk iii	4.00	163,039	4.00	171,224	4.00	177,243	
accounts receivable specialist	1.00	41,719	1.00	44,375	1.00	45,935	
acct rec/collection staff	1.00	70,451	1.00	76,099	1.00	78,774	
adm asst/the president	2.00	132,924	2.00	141,338	2.00	146,306	
administrative assistant i	10.00	234,173	10.00	351,862	10.00	364,229	
administrative assistant i	12.00	458,004	12.00	529,693	12.00	•	
administrative assistant ii	1.00	•	1.00	•	1.00	548,311 37,600	
administrative starr admin, purchasing card	1.00	35,558 65,927	1.00	36,411	1.00	37,690	
alumni aff director	1.00	•	1.00	71,022	1.00	73,519	
alumni development associate	1.00	91,654	1.00	97,964		101,407	
•		53,000		56,257	1.00	58,235	
alumni officer	1.00	50,431	1.00	53,904	1.00	55,798	
art supv./graphics pub.	1.00	61,937	1.00	66,201	1.00	68,528	
assistant comptroller	1.00	0 407	1.00	39,634	1.00	41,027	
assistant comptroller	1.00	88,437	1.00	92,954	1.00	96,222	
assistant coord. of univ. even	1.00	41,721	1.00	44,592	1.00	46,159	
assistant vice president	1.00	136,107	1.00	147,765	1.00	152,959	
assoc dir info services	1.00	91,719	1.00	96,379	1.00	99,767	
assoc. dir. public rel. commis	1.00	61,835	1.00	65,279	1.00	67,574	
assoc. vp student affairs	1.00	110,484	1.00	118,200	1.00	122,355	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
		•					
r13m0006 Institutional Support							
asst dir prog sys analysis	1.00	98,639	1.00	106,003	1.00	109,728	
asst to vp fin mgmt	1.00	45,211	1.00	62,418	1.00	64,612	
asst v p finance management	1.00	150,004	1.00	201,212	1.00	208,285	
asst. attorney general vi	1.00	98,940	1.00	133,427	1.00	138,117	
asst. attorney general vi	1.00	87,021	1.00	89,936	1.00	93,098	
asst. director hum. res.	1.00	74,210	1.00	79,235	1.00	82,019	
asst. director hum. res.	1.00	39,277	1.00	80,800	1.00	83,640	
asst. dir. of alumni relations	1.00	52,151	1.00	55,741	1.00	57,700	
asst. dir. web communications	1.00	68,094	1.00	73,705	1.00	76,295	
asst. graphic designer	1.00	56,160	1.00	60,026	1.00	62,136	
asst. supervisor of cashiering	1.00	41,719	1.00	44,375	1.00	45,935	
asst. to the president/gov. re	1.00	166,875	1.00	177,501	1.00	183,740	
asst. to the univ. planner	1.00	62,503	1.00	66,563	1.00	68,903	
asst. vp assessment oper.	1.00	127,030	1.00	133,288	1.00	137,973	
asst. vp for planning and eval	1.00	103,329	1.00	110,923	1.00	114,822	
asst., supv, acct. payable	1.00	45,496	1.00	49,655	1.00	51,400	
benefits coordinator	1.00	64,885	1.00	69,269	1.00	71,704	
budget officer	1.00	79,248	1.00	85,422	1.00	88,424	
budget officer	1.00	77,283	1.00	82,820	1.00	85,731	
bursar	1.00	98,252	1.00	104,130	1.00	107,790	
buyer iii	1.00	56,434	1.00	59,497	1.00	61,588	
chief of staff	1.00	156,648	1.00	168,671	1.00	174,600	
chief student jud. affrs	1.00	54,524	1.00	58,278	1.00	60,326	
collections coordinator	1.00	48,646	1.00	51,996	1.00	53,823	
commodity manager	1.00	73,648	1.00	103,424	1.00	107,059	
comptroller	1.00	100,781	1.00	107,329	1.00	111,101	
computer laboratory coord	1.00	61,029	1.00	65,467	1.00	67,768	
computer technician	1.00	50,572	1.00	53,402	1.00	55,279	
computer technician	1.00	36,922	1.00	55,791	1.00	57,752	
contractual coordinator	1.00	43,781	1.00	46,965	1.00	48,616	
coordinator/motor pool	1.00	54,046	1.00	57,767	1.00	59,797	
corporations foundation off.	1.00	94,105	1.00	100,334	1.00	103,861	
customer relations rep.	1.00	31,892	1.00	41,612	1.00	43,075	
customer relations supervisor	1.00	49,905	1.00	53,083	1.00	54,948	
customer service rep.	1.00	46,646	1.00	49,874	1.00	51,627	
data mgmt. coordinator	1.00	54,238	1.00	58,092	1.00	60,134	
data proc prog analyst	1.00	56,719	1.00	59,892	1.00	61,997	
data proc prog analyst	1.00	78,351	1.00	84,658	1.00	87,634	
deputy chief of police	1.00	84,714	1.00	90,547	1.00	93,729	
development officer	1.00	56,435	1.00	60,321	1.00	62,441	
development officer	1.00	83,441	1.00	89,186	1.00	92,321	
development officer	1.00	83,441	1.00	89,186	1.00	92,321	
dir of public relations/commu	1.00	117,607	1.00	125,705	1.00	130,123	
dir procure/inventory control	1.00	113,527	1.00	114,567	1.00	118,594	
director fiscal operations	1.00	78,209	1.00	83,612	1.00	86,551	
p		, 200		,		22,001	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r13m0006 Institutional Support							
director info services	1.00	110,882	1.00	116,518	1.00	120,613	
director institutional researc	1.00	76,095		85,201		88,195	
director of development	1.00	99,086		116,009		120,086	
director of internal audit	1.00	109,950		118,976		123,158	
director of international serv	1.00	72,343		77,324		80,041	
director of university chapel	1.00	75,932		81,159		84,011	
directors	1.00	82,698		89,067		92,197	
director, restricted funds	1.00	46,515		79,355		82,144	
dir. mgt. performan analyst	1.00	77,079		82,386		85,281	
dir. of base realignment	1.00	101,048		108,746		112,568	
dir.comm-related econ. dev. sp	1.00	83,357		88,343		91,448	
dp op tech ii	1.00	37,081		39,634		41,028	
dp programmer	1.00	07,001		39,634		41,027	
driver ii	2.00	68,410		73,120		75,690	
employment manager	1.00	08,410		56,560		58,548	
equal employment opp. officer	1.00	34,046		101,000		104,550	
executive dir. campus safety	1.00	103,891	1.00	111,509		115,428	
financial mgr. for budget oper	1.00	76,214		80,129		82,946	
fixed assets mgr., pro. inv	1.00	45,763	1.00	48,913		50,633	
frs coordinator	1.00	66,954		72,344		74,887	
general counsel	1.00	144,259		162,525		168,238	
grant accountant	6.00	318,206		343,640		355,719	
graphic artist ii	1.00	42,908	1.00	45,863		47,475	
human resources assistant ii	2.00	66,303		74,660		77,284	
human resources associate i	1.00	39,335		42,043		43,521	
human resources director	1.00	113,564		121,523		125,795	
hum. res. infor. sys. mgr.	1.00	•				•	
instructional developer	1.00	70,463		75,599		78,256	
interim assistant general coun	1.00	65,600		87,962 135,239		91,054 139,992	
interim assistant general countries interim chief infor. off.	1.00	111,619 125,162		133,780		138,482	
int. provost vp acad. affair	1.00	210,300	1.00	215,342		222,911	
it computer oper sr	1.00	41,427		44,278	1.00	45,835	
laboratory manager	1.00	38,222		51,116		52,913	
laboratory technician	2.00	56,532		76,950		79,655	
moving storage specialist	1.00	50,043		31,609		32,720	
moving storage specialist	1.00	21,279		28,577		29,581	
network analyst, telcomm serv	1.00	58,293		65,650		67,958	
network topologist	1.00	58,842		63,901	1.00	66,147	
office assistant	1.00	28,320		30,156	1.00	31,215	
office clerk ii	3.00	•	3.00	•		•	
office manager	1.00	105,502 30,552		110,644 48,963		114,533 50,684	
off. admin., inst. advancement	1.00	46,920	1.00	48,446	1.00	50,684	
paralegal	1.00	18,340	1.00	48,815	1.00	50,148	
payroll clerk ii	2.00	64,823	2.00	69,286	2.00	71,721	
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payroll processing supervisor	1.00	44,072	1.00	47,106	1.00	48,762	

Classification Title Positions Expenditure Positions Appropriation Positions Allowance Symbo r13m0006 Institutional Support police comm opr 3.00 114,016 3.00 121,867 3.00 126,150 postal service supervisor 1.00 41,698 1.00 44,568 1.00 46,135	bol
r13m0006 Institutional Support police comm opr 3.00 114,016 3.00 121,867 3.00 126,150 postal service supervisor 1.00 41,698 1.00 44,568 1.00 46,135	
police comm opr 3.00 114,016 3.00 121,867 3.00 126,150 postal service supervisor 1.00 41,698 1.00 44,568 1.00 46,135	
police comm opr 3.00 114,016 3.00 121,867 3.00 126,150 postal service supervisor 1.00 41,698 1.00 44,568 1.00 46,135	
postal service supervisor 1.00 41,698 1.00 44,568 1.00 46,135	
,	
president 1.00 388,597 1.00 397,915 1.00 411,901	
print shop manager 1.00 61,538 1.00 65,775 1.00 68,087	
proc assets cont asst dir 1.00 74,628 1.00 79,765 1.00 82,568	
professionals 1.00 50,611 1.00 54,611 1.00 56,530	
program analyst 1.00 90,413 1.00 97,901 1.00 101,342	
program coordinator 1.00 49,025 1.00 52,396 1.00 54,237	
programmer analyst 1.00 56,647 1.00 59,815 1.00 61,918	
programmer analyst 1.00 81,464 1.00 88,020 1.00 91,114	
property control manager 1.00 60,391 1.00 64,751 1.00 67,027	
ps press operator i 2.00 84,052 2.00 89,840 2.00 92,997	
publications manager 1.00 63,165 1.00 67,513 1.00 69,886	
sch of bus - senior technician 1.00 59,132 1.00 63,203 1.00 65,424	
secretary 1.00 31,160 1.00 33,743 1.00 34,929	
senior accountant 1.00 58,543 1.00 62,707 1.00 64,911	
senior accountant 1.00 71,508 1.00 76,208 1.00 78,886	
senior tech support specialist 1.00 81,705 1.00 87,647 1.00 90,727	
senior technician 1.00 57,443 1.00 62,215 1.00 64,402	
senior technology specialist 1.00 66,548 1.00 69,929 1.00 72,387	
service worker 2.00 31,922 2.00 80,214 2.00 83,034	
special asst, off. of the pres 1.00 178,051 1.00 187,786 1.00 194,387	
special events officer 1.00 51,630 1.00 55,184 1.00 57,124	
spe. asst. to vp/finance mgm 1.00 70,915 1.00 76,005 1.00 78,676	
sr. technology coordinator 1.00 63,803 1.00 69,104 1.00 71,533	
staff accountant 1.00 50,700 1.00 54,641 1.00 56,562	
staff accountant 1.00 58,276 1.00 62,641 1.00 64,843	
staff assistant 1.00 0 1.00 44,794 1.00 46,368	
staff assistant 1.00 25,217 1.00 43,430 1.00 44,957	
storekeeper i 1.00 24,613 1.00 26,307 1.00 27,232	
storekeeper ii 1.00 32,784 1.00 35,041 1.00 36,273	
storekeeper iii 2.00 88,391 2.00 92,889 2.00 96,154	
supv., prod acad sys 1.00 99,648 1.00 104,553 1.00 108,228	
tech support specialist 5.00 286,475 5.00 305,008 5.00 315,728	
telecommunciation specialist 2.00 80,079 2.00 96,715 2.00 100,114	
telecommunications manager 1.00 73,940 1.00 79,020 1.00 81,798	
third party acct. coord. 1.00 39,276 1.00 48,894 1.00 50,613	
univ facilities planner 1.00 91,643 1.00 98,090 1.00 101,538	
univ provost vp acad affairs 1.00 0 1.00 212,552 1.00 220,023	
university police officer ii 33.00 1,203,843 33.00 1,503,201 33.00 1,556,036	
university police officer iii 3.00 152,069 3.00 184,932 3.00 191,432	
university police officer iv 4.00 226,537 4.00 250,712 4.00 259,525	
university police officer v 2.00 61,171 2.00 127,731 2.00 132,221	
vice president stud. affairs 1.00 174,385 1.00 188,069 1.00 194,679	
vice president/finance and mgn 1.00 192,914 1.00 194,785 1.00 201,631	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure		Appropriation		Allowance	Symbol
				,,pp. sp. 14c1011			
r13m0006 Institutional Support							
vp academic outreach engagem	1.00	177,309	1.00	189,151	1.00	195,799	
vp inst. advancement	1.00	160,349	1.00	173,511	1.00	179,610	
vp international affairs	1.00	201,445	1.00	215,315	1.00	222,883	
vp research economic dev.	1.00	144,952	1.00	153,032	1.00	158,411	
vp research economic dev.	1.00	211,748	1.00	227,414	1.00	235,407	
vp research evaluation	1.00	174,702	1.00	185,016	1.00	191,519	
warehouse operations manager	1.00	32,673	1.00	60,337	1.00	62,458	
,							
TOTAL r13m0006*	252.00	15,103,360	252.00	17,454,640	252.00	18,068,144	
r13m0007 Operation and Maintenanc	e of Plant						
accounting clerk	1.00	27,955	1.00	32,183	1.00	33,314	
accounting clerk ii	1.00	36,578	1.00	39,096	1.00	40,470	
accounting clerk iii	1.00	20,613	1.00	35,128	1.00	36,362	
administrative assistant i	2.00	36,127	2.00	72,285	2.00	74,825	
asst. dir. of physical plant	1.00	79,613	1.00	83,261	1.00	86,188	
asst. dir.elec.distribution	1.00	72,142	1.00	78,167	1.00	80,914	
asst. vp for design construc	1.00	167,077	1.00	191,900	1.00	198,645	
automotive services technician	1.00	42,305	1.00	45,217	1.00	46,806	
automotive shop supervisor	1.00	47,470	1.00	49,544	1.00	51,285	
business manager	1.00	64,667	1.00	69,118	1.00	71,548	
carpenter	3.00	74,692	3.00	112,855	3.00	116,822	
design technician	1.00	60,388	1.00	64,552	1.00	66,821	
director of physical plant	1.00	113,465	1.00	114,529	1.00	118,554	
electrician	5.00	168,549	5.00	199,655	5.00	206,672	
environ safety program manager	1.00	48,544	1.00	53,443	1.00	55,322	
facility asst manager	1.00	49,198	1.00	51,766	1.00	53,585	
facility manager	.00	3,774	.00	0	.00	0	
grounds supervisor	3.00	102,009	3.00	108,159	3.00	111,961	
groundskeeper lead	5.00	150,606	5.00	164,427	5.00	170,206	
housekeeper	14.00	317,551	14.00	398,289	14.00	412,289	
housekeeper supervisor i	2.00	40,259	2.00	72,314	2.00	74,856	
housekeeping chief	2.00	76,959	2.00	83,080	2.00	86,000	
housekeeping manager	1.00	58,957	1.00	63,017	1.00	65,232	
hvac mechanic i	3.00	119,041	3.00	137,380	3.00	142,208	
hvac mechanic ii	2.00	69,410	2.00	112,835	2.00	116,801	
landscape technician superviso	1.00	59,049	1.00	63,726	1.00	65,966	
locksmith	1.00	38,352	1.00	41,011	1.00	42,453	
maintenance aide ii	1.00	27,524	1.00	29,357	1.00	30,389	
maintenance mech	3.00	91,346	3.00	105,707	3.00	109,422	
maintenance mechanic lead	1.00	37,391	1.00	40,012	1.00	41,419	
maintenance mechanic, senior	1.00	35,110	1.00	37,527	1.00	38,846	
maint. mech. officer	1.00	63,306	1.00	68,061	1.00	70,453	
manager design services	1.00	89,502	1.00	95,513	1.00	98,870	
manager, construction mgt	1.00	91,100	1.00	98,217	1.00	101,670	
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Classification Title Positions Expenditure Positions Appropriation Positions Allowance Symbol	FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
r13m0007 Operation and Maintenance of Plant mgr., design services 1.00 88,613 1.00 94,678 1.00 98,006 mt mechanical trades chief ii 1.00 43,382 1.00 43,735 1.00 51,484 mt multi trades supervisor ii 1.00 51,114 1.00 54,633 1.00 56,553 multi trades chief iii 6.00 276,599 6.00 304,890 6.00 315,606 office assistant 1.00 24,546 1.00 25,314 1.00 27,238 office clerk i 2.00 48,900 2.00 52,751 2.00 54,605 office supervisor 1.00 38,371 1.00 41,012 1.00 42,454 phys plant asst to director 1.00 63,837 1.00 68,233 1.00 70,631 plumber 1.00 24,237 1.00 37,779 1.00 39,107 plumbing steamfitting mgr. 1.00 63,866 1.00 68,565 1.00 70,996 professionals 1.00 64,786 1.00 69,354 1.00 71,791 project manager 2.00 146,168 5.00 162,885 5.00 168,611 services specialist 1.00 71,845 1.00 77,276 1.00 79,992 state ng ht and hp 6.00 274,356 6.00 292,197 6.00 302,467 steamfitter 1.00 44,365 1.00 51,685 1.00 70,992 state ng ht and hp 6.00 274,356 6.00 292,197 6.00 302,467 steamfitter 1.00 44,365 1.00 51,685 1.00 53,601 supervisor of grounds 1.00 66,891 1.00 70,427 1.00 72,903 work control super 1.00 42,835 1.00 43,853 1.00 45,395 structual trades superv 1.00 42,835 1.00 51,685 1.00 53,601 supervisor of grounds 1.00 66,891 1.00 70,427 1.00 72,203 work control super 1.00 42,835 1.00 53,601 supervisor of grounds 1.00 66,891 1.00 70,427 1.00 72,203 work control super 1.00 35,447 1.00 37,888 1.00 45,395 structual trades super 1.00 42,835 1.00 45,401 1.00 74,271 accounting clerk ii 1.00 35,447 1.00 37,888 1.00 45,499 accounting clerk ii 1.00 37,351 1.00 45,499 accounting clerk ii 1.00 37,351 1.00 66,590 1.00 63,177 1.00 68,397 accounting clerk ii 1.00 49,385 1.00 63,177 1.00 65,397 accounting clerk ii 1.00 49,385 1.00 68,590 1.00 49,449 act. head athletics trainer ii 0.00 63,290 2.00 67,647 2.00 70,004 assistant track field coach 1.00 64,397 1.00 68,395 1.00 44,4151 assistant track field coach 1.00 64,907 1.00 69,375 1.00 44,595 assoc director of operations 1.00 64,907 1.00 69,375 1.00 44,151 assistant track field coach 1.00 64,907 1.00 69,375 1.00 44,1								Symbol
ngr., design services								
ngr., design services								
mt mechanical trades chief ii 1.00 43,382 1.00 49,755 1.00 51,484 mt multi trades supervisor ii 1.00 276,599 6.00 304,890 6.00 315,606 office assistant 1.00 24,546 1.00 26,314 1.00 27,238 office clerk i 2.00 48,900 2.00 52,751 2.00 54,605 office supervisor 1.00 39,371 1.00 41,012 1.00 42,454 phys plant asst to director 1.00 23,377 1.00 37,779 1.00 39,107 plumber 1.00 24,237 1.00 37,779 1.00 39,107 plumbing steamfitting mgr. 1.00 63,686 1.00 68,283 1.00 77,996 professionals 1.00 64,786 1.00 69,384 1.00 71,91 professionals 1.00 146,168 5.00 162,885 5.00 168,932 service worker 5.00 146,168 <t< td=""><td>r13m0007 Operation and Maintenand</td><td>e of Plant</td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	r13m0007 Operation and Maintenand	e of Plant						
multi trades supervisor ii 1.00 51,114 1.00 54,633 1.00 56,553 multi trades chief iii 6.00 276,559 6.00 304,800 6.00 315,606 office assistant 1.00 24,546 1.00 26,314 1.00 27,238 office clerk i 2.00 48,900 2.00 52,751 2.00 54,605 office supervisor 1.00 38,371 1.00 41,012 1.00 42,454 phys plant asst to director 1.00 63,837 1.00 68,233 1.00 70,631 plumber a first plumber 1.00 24,237 1.00 37,779 1.00 39,107 plumbing steamfitting mgr. 1.00 63,686 1.00 68,585 1.00 70,996 professionals 1.00 64,786 1.00 68,585 1.00 70,996 professionals 1.00 64,786 1.00 179,618 2.00 185,932 service worker 5.00 146,168 5.00 162,885 5.00 185,101 services specialist 1.00 77,276 1.00 79,992 state mg ht and hp 6.00 274,356 6.00 292,197 6.00 302,467 steamfitter 1.00 41,018 1.00 43,863 1.00 45,395 structual trades super. 1.00 44,385 1.00 51,685 1.00 55,501 supervisor of grounds 1.00 48,355 1.00 51,685 1.00 52,903 work control super 1.00 42,835 1.00 46,401 1.00 70,220 work control super 1.00 42,835 1.00 46,401 1.00 48,032 work control super 1.00 42,835 1.00 46,401 1.00 48,032 TOTAL r13m0007* 102.00 42,835 1.00 46,401 1.00 48,032 TOTAL r13m0007* 102.00 42,617,29 102.00 4,841,525 102.00 5,011,698 cacademic coordinator, athletic 1.00 43,835 1.00 43,040 1.00 43,483 1.00 43,483 1.00 44,444 accounting clerk iii 1.00 37,351 1.00 43,385 1.00 54,401 1.00 44,444 accounting clerk iii 1.00 49,385 1.00 53,606 1.00 55,490 accountant 1.00 49,385 1.00 53,606 1.00 44,444 accounting clerk iii 1.00 37,351 1.00 40,017 1.00 41,424 accounting clerk iii 1.00 43,385 1.00 53,606 1.00 45,449 act head athletics trainer 1.00 43,835 1.00 66,957 1.00 70,024 assistant trathletic director 1.00 60,478 1.00 79,700 1.00 79,124 acsistant trathletic director 1.00 60,478 1.00 79,700 1.00 43,596 assoc. director of operations 1.00 64,677 1.00 44,552 1.00 45,596 assoc. director of operations 1.00 64,678 1.00 79,700 1.00 43,596 assoc. director of operations 1.00 64,672 1.00 65,290 1.00 69,303 assistant track field coach 1.00 63,506 1.00 69,303 1.00 69,303 assistant track field coach 1.	mgr., design services	1.00	88,913	1.00	94,678	1.00	98,006	
multi trades chief iii 6.00 276,599 6.00 304,890 6.00 315,606 office assistant 1.00 24,546 1.00 26,314 1.00 27,238 office clerk i 2.00 48,900 2.00 52,751 2.00 54,605 office supervisor 1.00 39,371 1.00 41,012 1.00 42,454 phys plant asst to director 1.00 63,837 1.00 37,779 1.00 39,107 plumber 1.00 63,866 1.00 68,235 1.00 70,996 professionals 1.00 64,786 1.00 69,354 1.00 71,791 professionals 1.00 64,786 1.00 69,354 1.00 71,791 professionals 1.00 64,786 1.00 69,354 1.00 71,791 professionals 1.00 145,166 5.00 162,885 5.00 168,611 service worker 5.00 164,861 5.00 77,276	mt mechanical trades chief ii	1.00	43,382	1.00	49,735	1.00	51,484	
office assistant office clerk i office clerk i office supervisor office supervisor 1.00 38,371 1.00 41,012 1.00 42,454 phys plant asst to director 1.00 53,837 1.00 68,233 1.00 70,631 plumbing steamfitting mgr. 1.00 63,686 1.00 68,585 1.00 70,986 professionals 1.00 64,786 1.00 69,384 1.00 71,791 project manager 2.00 166,614 2.00 179,618 2.00 185,932 service worker 5.00 146,168 5.00 179,618 2.00 185,932 service specialist 1.00 71,445 1.00 77,276 1.00 79,992 state office supervisor 1.00 41,018 1.00 77,278 1.00 79,992 state office manager 1.00 41,018 1.00 77,276 1.00 79,992 state office manager 1.00 41,018 1.00 77,276 1.00 79,992 state office manager 1.00 41,018 1.00 77,276 1.00 79,992 state office manager 1.00 41,018 1.00 77,276 1.00 79,992 state office manager 1.00 41,018 1.00 77,276 1.00 79,992 state office manager 1.00 43,655 1.00 77,276 1.00 79,992 state office manager 1.00 43,656 1.00 292,197 1.00 302,467 structual trades supvr. 1.00 44,355 1.00 51,685 1.00 53,501 supervisor of grounds 1.00 65,991 1.00 70,427 1.00 72,903 work control spec iii 1.00 35,447 1.00 37,888 1.00 39,220 work control spec iii 1.00 42,835 1.00 46,401 1.00 48,032 TOTAL r13m0007* 102.00 4,261,729 102.00 4,841,525 102.00 5,011,698 r13m008 Auxiliary Enterprises academic coordinator, athletic 1.00 49,385 1.00 63,177 1.00 65,397 accounting clerk ii 1.00 41,078 1.00 37,351 1.00 43,906 1.00 45,449 act. head athletics trainer 1.00 36,505 1.00 39,531 1.00 40,921 adm asst to bus manager 1.00 43,724 1.00 43,906 1.00 44,491 act. head athletics trainer 1.00 39,230 assistant tobus manager 1.00 40,478 1.00 70,700 1.00 71,183 assistant track field coach 1.00 69,393 1.00 69,395 1.00 69,773 1.00 69,303 assistant track field coach 1.00 69,396 1.00 69,773 1.00 69,307 1.00	mt multi trades supervisor ii	1.00	51,114	1.00	54,633	1.00	56,553	
office clerk i	multi trades chief iii	6.00	276,599	6.00	304,890	6.00	315,606	
office supervisor	office assistant	1.00	24,546	1.00	26,314	1.00	27,238	
phys plant asst to director	office clerk i	2.00	48,900	2.00	52,751	2.00	54,605	
plumbing steamfitting mgr. 1.00	office supervisor	1.00	38,371	1.00	41,012	1.00	42,454	
plumbing steamfitting mgr. 1.00 63,686 1.00 68,585 1.00 70,996 professionals 1.00 64,786 1.00 69,354 1.00 71,791 project manager 2.00 166,814 2.00 179,618 2.00 185,932 service worker 5.00 146,168 5.00 162,885 5.00 168,611 services specialist 1.00 71,845 1.00 77,276 1.00 79,992 state mg ht and hp 6.00 274,356 6.00 292,197 6.00 302,467 steamfitter 1.00 41,018 1.00 43,853 1.00 45,395 structual trades supvr. 1.00 48,355 1.00 53,601 supervisor of grounds 1.00 65,891 1.00 70,427 1.00 72,903 work control spec iii 1.00 43,855 1.00 46,401 1.00 39,220 work control spec iii 1.00 42,835 1.00 46,401 1.00 48,032 TOTAL r13m0007* 102.00 4,261,729 102.00 4,841,525 102.00 5,011,698 r13m008 Auxiliary Enterprises sacademic coordinator, athletic 1.00 49,385 1.00 46,401 1.00 45,449 accounting clerk ii 1.00 41,078 1.00 43,906 1.00 45,449 accounting clerk ii 1.00 43,724 1.00 43,906 1.00 45,449 act. head athletics trainer 1.00 43,290 2.00 67,647 2.00 70,024 assistant tratal manager 1.00 40,472 1.00 40,921 adm asst to bus manager 1.00 40,472 1.00 40,921 assistant track field coach 1.00 62,638 1.00 66,950 1.00 68,033 assistant track field coach 1.00 64,907 1.00 42,652 1.00 44,151 assistant track field coach 1.00 64,907 1.00 69,375 1.00 68,085 asst director of student life 1.00 59,101 1.00 59,711 asst. director of student life 1.00 59,396 1.00 67,721 1.00 68,085 asst. director of student life 1.00 59,396 1.00 56,299 1.00 68,085 asst. director of operations 1.00 64,907 1.00 69,375 1.00 43,596 asst. director of operations 1.00 64,907 1.00 69,375 1.00 68,085 asst. director of assignments 1.00 64,902 1.00 56,299 1.00 56,299 1.00 58,216 asst. director of student life 1.00 57,366 1.00 59,085 1.00 61,314 1.00 63,469 asst. director of student life 1.00 57,366 1.00 59,085 1.00 61,314 1.00 63,469	phys plant asst to director	1.00	63,837	1.00	68,233	1.00	70,631	
professionals 1.00	plumber	1.00	24,237	1.00	37,779	1.00	39,107	
project manager 2.00 166,814 2.00 179,618 2.00 185,932 service worker 5.00 146,168 5.00 162,885 5.00 186,611 services specialist 1.00 71,846 1.00 77,276 1.00 79,992 stat eng ht and hp 6.00 274,356 6.00 292,197 6.00 302,467 steamfitter 1.00 41,018 1.00 43,853 1.00 45,395 structual trades supvr. 1.00 48,355 1.00 51,685 1.00 53,501 supervisor of grounds 1.00 65,891 1.00 70,427 1.00 72,903 work control spec iii 1.00 35,447 1.00 73,888 1.00 39,220 work control supv 1.00 42,835 1.00 46,401 1.00 48,032 TOTAL r13m0007* 102.00 4,261,729 102.00 4,841,525 102.00 5,011,698 TOTAL r13m0007* 102.00 4,261,729 102.00 4,841,525 102.00 5,011,698 TOTAL r13m0007* 102.00 49,385 1.00 63,177 1.00 65,397 accountant 1.00 49,385 1.00 53,606 1.00 55,490 accounting clerk ii 1.00 37,351 1.00 40,017 1.00 41,424 accounting clerk ii 1.00 37,351 1.00 40,017 1.00 45,449 act. head athletics trainer 1.00 41,078 1.00 43,906 1.00 45,449 act head athletics trainer 1.00 63,505 1.00 39,531 1.00 40,921 adm asst to bus manager 1.00 63,290 2.00 67,647 2.00 70,024 assistant coach 1.00 60,478 1.00 66,850 1.00 69,303 assistant reach field coach 1.00 60,478 1.00 42,652 1.00 44,151 assistant track field coach 1.00 61,538 1.00 65,773 1.00 68,85 asst director of operations 1.00 61,538 1.00 65,239 1.00 68,85 asst director of operations 1.00 61,538 1.00 65,239 1.00 68,85 asst director assignments 1.00 53,996 1.00 59,035 asst director assignments 1.00 53,996 1.00 69,375 1.00 71,813 asst events coordinator 1.00 61,538 1.00 65,773 1.00 68,85 asst director assignments 1.00 53,996 1.00 59,085 1.00 59,711 asst. director of ssignments 1.00 53,996 1.00 59,085 1.00 59,711 asst. director of ssignments 1.00 53,996 1.00 59,085 1.00 59,085 1.00 59,741 asst. director of ssignments 1.00 54,922 1.00 59,085 1.00 51,612 asst. director of ssignments 1.00 57,366 1.00 59,085 1.00 51,614 1.00 61,612 asst. director of ssignments 1.00 57,366 1.00 59,085 1.00 51,612 asst. director of ssignments 1.00 57,366 1.00 59,085 1.00 51,614 1.00 63,469	plumbing steamfitting mgr.	1.00	63,686	1.00	68,585	1.00	70,996	
Service worker 5.00	professionals	1.00	64,786	1.00	69,354	1.00	71,791	
services specialist 1.00 71,845 1.00 77,276 1.00 79,992 state ng ht and hp 6.00 274,356 6.00 292,197 6.00 302,467 steamfitter 1.00 41,018 1.00 43,853 1.00 51,685 1.00 53,501 structual trades supvr. 1.00 48,355 1.00 70,427 1.00 72,903 work control spec iii 1.00 65,891 1.00 70,427 1.00 72,903 work control supv 1.00 42,835 1.00 46,401 1.00 48,032 TOTAL r13m0007* 102.00 4,261,729 102.00 4,841,525 102.00 5,011,698 T13m0008 Auxiliary Enterprises academic coordinator, athletic 1.00 59,108 1.00 63,177 1.00 55,397 academic coordinator, athletic 1.00 49,385 1.00 53,606 1.00 55,490 academic coordinator, athletic 1.00 37,	project manager	2.00	166,814	2.00	179,618	2.00	185,932	
services specialist 1.00 71,845 1.00 77,276 1.00 79,992 state engitter 1.00 41,018 1.00 43,853 1.00 302,467 structual trades supvr. 1.00 48,355 1.00 51,685 1.00 73,501 supervisor of grounds 1.00 65,891 1.00 70,427 1.00 72,903 work control spec iii 1.00 36,447 1.00 73,888 1.00 39,220 work control supv 1.00 42,835 1.00 46,401 1.00 48,032 TOTAL r13m0007* 102.00 4,261,729 102.00 4,841,525 102.00 5,011,698 r13m0008 Auxiliary Enterprises academic coordinator, athletic 1.00 59,108 1.00 63,177 1.00 55,397 academic coordinator, athletic 1.00 49,385 1.00 53,606 1.00 55,490 academic coordinator, athletic 1.00 49,385 1.00 <th< td=""><td>service worker</td><td>5.00</td><td>146,168</td><td>5.00</td><td>162,885</td><td>5.00</td><td>168,611</td><td></td></th<>	service worker	5.00	146,168	5.00	162,885	5.00	168,611	
state eng ht and hp 6.00 274,356 6.00 292,197 6.00 302,467 steamfitter 1.00 41,018 1.00 43,855 1.00 45,995 structual trades supvr. 1.00 48,355 1.00 70,427 1.00 72,903 supervisor of grounds 1.00 35,447 1.00 37,888 1.00 39,220 work control supv 1.00 42,835 1.00 46,401 1.00 48,332 TOTAL r13m0007* 102.00 4,261,729 102.00 4,841,525 102.00 5,011,698 **T3m0008 Auxiliary Enterprises academic coordinator, athletic 1.00 59,108 1.00 63,177 1.00 55,490 accounting clerk ii 1.00 49,385 1.00 53,606 1.00 55,490 accounting clerk iii 1.00 37,351 1.00 40,017 1.00 41,424 accounting clerk iii 1.00 36,505 1.00 43,906 <td>services specialist</td> <td>1.00</td> <td>71,845</td> <td>1.00</td> <td>•</td> <td>1.00</td> <td>•</td> <td></td>	services specialist	1.00	71,845	1.00	•	1.00	•	
steamfitter 1.00 41,018 1.00 43,853 1.00 45,395 structual trades supvr. 1.00 48,355 1.00 51,685 1.00 72,903 work control spec iii 1.00 35,447 1.00 37,888 1.00 39,220 work control supv 1.00 42,835 1.00 46,401 1.00 48,032 TOTAL r13m0007* 102.00 4,261,729 102.00 4,841,525 102.00 5,011,698 r13m0008 Auxiliary Enterprises academic coordinator, athletic 1.00 59,108 1.00 63,177 1.00 65,397 academic coordinator, athletic 1.00 49,385 1.00 53,606 1.00 55,490 academic coordinator, athletic 1.00 41,078 1.00 43,906 1.00 41,424 accounting clerk ii 1.00 37,351 1.00 40,017 1.00 41,424 accounting clerk iii 1.00 36,505 1.00 39,5	stat eng ht and hp	6.00	•	6.00	•	6.00	•	
structual trades supvr. 1.00 48,355 1.00 51,685 1.00 72,903 supervisor of grounds 1.00 65,891 1.00 70,427 1.00 72,903 work control spec iii 1.00 35,447 1.00 37,888 1.00 39,220 work control supv 1.00 42,835 1.00 46,401 1.00 48,032	•	1.00		1.00		1.00	•	
supervisor of grounds 1.00 65,891 1.00 70,427 1.00 72,903 work control spec iii 1.00 35,447 1.00 37,888 1.00 39,220 work control supv 1.00 42,835 1.00 46,401 1.00 48,032 TOTAL r13m0007* 102.00 4,261,729 102.00 4,841,525 102.00 5,011,698 r13m0008 Auxiliary Enterprises academic coordinator, athletic 1.00 59,108 1.00 63,177 1.00 65,397 accountant 1.00 49,385 1.00 53,606 1.00 55,490 accounting clerk ii 1.00 41,078 1.00 40,017 1.00 45,449 accounting clerk iii 1.00 41,078 1.00 43,906 1.00 45,449 accounting clerk iii 1.00 41,078 1.00 43,906 1.00 45,449 accounting clerk iii 1.00 43,724 1.00	structual trades supvr.	1.00	· ·	1.00	•	1.00	· · · · · · · · · · · · · · · · · · ·	
work control spec iii 1.00 35,447 1.00 37,888 1.00 39,220 work control supv 1.00 42,835 1.00 46,401 1.00 48,032 TOTAL r13m0007* 102.00 4,261,729 102.00 4,841,525 102.00 5,011,698 r13m0008 Auxiliary Enterprises academic coordinator, athletic 1.00 59,108 1.00 63,177 1.00 65,397 accountant 1.00 49,385 1.00 53,606 1.00 55,490 accounting clerk ii 1.00 37,351 1.00 40,017 1.00 41,424 accounting clerk iii 1.00 37,351 1.00 43,906 1.00 45,449 accounting clerk iii 1.00 36,505 1.00 43,906 1.00 45,449 accounting clerk iii 1.00 36,505 1.00 43,906 1.00 49,410 accounting clerk iii 1.00 36,505 1.	supervisor of grounds	1.00		1,00	•	1.00		
work control supv 1.00 42,835 1.00 46,401 1.00 48,032 TOTAL r13m0007* 102.00 4,261,729 102.00 4,841,525 102.00 5,011,698 r13m0008 Auxiliary Enterprises academic coordinator, athletic 1.00 59,108 1.00 63,177 1.00 65,397 accountant 1.00 49,385 1.00 53,606 1.00 55,490 accounting clerk ii 1.00 41,078 1.00 43,906 1.00 45,449 act. head athletics trainer 1.00 36,505 1.00 39,531 1.00 40,921 admasst to bus manager 1.00 43,724 1.00 46,822 1.00 48,467 administrative assistant i 2.00 63,290 2.00 67,647 2.00 70,024 assistant tabletic director 1.00 62,638 1.00 66,950 1.00 69,303 assistant treail manager 1.00 60,478 1.00 70,700 1.00 73,185		1.00	•		•			
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academic coordinator, athletic 1.00 59,108 1.00 63,177 1.00 65,397 accountant 1.00 49,385 1.00 53,606 1.00 55,490 accounting clerk ii 1.00 37,351 1.00 40,017 1.00 41,424 accounting clerk iii 1.00 41,078 1.00 43,906 1.00 45,449 act. head athletics trainer 1.00 36,505 1.00 39,531 1.00 40,921 adm asst to bus manager 1.00 43,724 1.00 46,822 1.00 48,467 administrative assistant i 2.00 63,290 2.00 67,647 2.00 70,024 assistant athletic director 1.00 62,638 1.00 66,950 1.00 69,303 assistant coach 1.00 60,478 1.00 70,700 1.00 73,185 assistant track field coach 1.00 40,647 1.00 42,652 1.00 44,151 assistant track field coach 1.00 39,233 1.00 42,116 1.00 43,596 assoc. director of operations 1.00 64,907 1.00 65,773 1.00 68,085 asst director, athletic 1.00 64,907 1.00 69,375 1.00 71,813 asst events coordinator 1.00 41,721 1.00 44,592 1.00 46,159 asst. athletics trainer ii 1.00 39,113 1.00 41,805 1.00 43,274 asst. coord. of univ. events 1.00 53,996 1.00 57,712 1.00 59,741 asst. director of assignments 1.00 54,922 1.00 56,239 1.00 58,216 asst. director of student life 1.00 55,280 1.00 59,085 1.00 61,162 asst. director of student life 1.00 55,280 1.00 59,085 1.00 63,469								
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,		1.00	55,280	1.00	59,085	1.00	61,162	
asst. dir. of operations 1.00 61,538 1.00 65,773 1.00 68,085			-			1.00	•	
	asst. dir. of operations	1.00	61,538	1.00	65,773	1.00	68,085	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
		•					
r13m0008 Auxiliary Enterprises							
asst. head coach/def. coord.	1.00	69,925	1.00	70,700	1.00	73,185	
asst. men's basketball coach	1.00	36,506	1.00	39,018	1.00	40,390	
asst. men's basketball coach i	1.00	31,760	1.00	37,135	1.00	38,440	
asst. men's basketball coach i	1.00	62,581	1.00	66,888	1.00	69,239	
asst. men's basketball coach i	1.00	43,807	1.00	46,822	1.00	48,467	
asst. sports information dir.	1.00	40,531	1.00	43,321	1.00	44,844	
asst. volleyball coach	1.00	29,205	1.00	31,214	1.00	32,311	
asst. womens basketball coach	1.00	43,807	1.00	46,822	1.00	48,467	
asst. women's basketball coach	1.00	43,807	1.00	46,822	1.00	48,467	
ast cord,smr pgr/spt stf/dt ad	1.00	40,050	1.00	42,806	1.00	44,310	
aux serv asst dir	1.00	83,512	1.00	88,830	1.00	91,952	
bookstore financial manager	1.00	54,490	1.00	59,828	1.00	61,931	
building manager	1.00	38,442	1.00	41,089	1.00	42,533	
buyer i	1.00	33,492	1.00	35,797	1.00	37,056	
college ctr dir	1.00	91,604	1.00	97,909	1.00	101,351	
compliance coordinator	1.00	44,920	1.00	59,590	1.00	61,685	
coordinator	1.00	42,541	1.00	54,305	1.00	56,213	
coord. of web tech. services	1.00	50,268	1.00	53,728	1.00	55,616	
director	1.00	107,554	1.00	114,958	1.00	118,999	
director residence life	1.00	78,382	1.00	83,777	1.00	86,722	
director, auxiliary services	1.00	97,112	1.00	104,271	1.00	107,936	
financial manager	1.00	62,790	1.00	67,111	1.00	69,470	
fiscal manager	1.00	43,809	1.00	47,051	1.00	48,705	
fiscal manager	1.00	53,112	1.00	56,767	1.00	58,762	
head athletic trainer	1.00	61,099	1.00	65,019	1.00	67,304	
head coach football	1.00	161,489	1.00	186,850	1.00	193,418	
head coach/cross/count/trk/fld	1.00	83,986	1.00	89,767	1.00	92,922	
head men's basketball coach	1.00	190,559	1.00	203,678	1.00	210,837	
head women's basketball coach	1.00	107,132	1.00	114,507	1.00	118,531	
housekeeper	6.00	152,085	6.00	191,032	6.00	197,747	
housekeeper supervisor i	3.00	85,903	3.00	107,386	3.00	111,161	
judicial coordinator	1.00	42,086	1.00	46,115	1.00	47,735	
maintenance mech	3.00	95,793	3.00	102,388	3.00	105,987	
mgr. maintenance/housekeeping	1.00	45,728	1.00	47,983	1.00	49,670	
office secretary	1.00	37,010	1.00	39,558	1.00	40,948	
parking transporta, ctr. mgr.	1.00	37,316	1.00	35,618	1.00	36,870	
parking enforcement supervisor	1.00	37,291	1.00	39,859	1.00	41,260	
professionals	1.00	57,848	1.00	61,830	1.00	64,003	
quality control manager	1.00	61,696	1.00	65,944	1.00	68,262	
recreation manager mckeldon ct	1.00		1.00	-	1.00	•	
retail manager	1.00	44,861	1.00	47,948 56,983	1.00	49,633	
rm assgnt coord/res life	1.00	53,313	1.00	· ·	1.00	58,986	
room assignment coord.	1.00	43,880 37,076	1.00	46,900	1.00	48,549	
sports info director	1.00	51,694	1.00	39,627	1.00	41,020	
storekeeper ii	2.00	,		55,252		57,194	
acol eyechel. II	2.00	68,499	2.00	73,215	2.00	75,788	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016 Allowance Symbol
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	
r13m0008 Auxiliary Enterprises university bookstore manager	1.00	54,579	1.00	83,224	1.00	86,149
TOTAL r13m0008*	78.00	3,958,748	78.00	4,415,158	78.00	4,570,341
TOTAL r13m00 **	1,138.00	69,865,607	1,138.00	81,138,163	1,138.00	83,990,046

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
r14d00 St. Mary's College of M	aryland						
r14d0001 Instruction administrative staff	23.00	990,976	22.00	990,976	24.00	1,193,462	Now
faculty	158.00	10,722,246		10,870,837		11,724,084	
support staff	8.00	292,237		292,237	8.00	317,213	
TOTAL r14d0001*	189.00	12,005,459	188.00	12,154,050	189.00	13,234,759	
r14d0002 Research							
administrative staff	.00	0	.00	0	.00	0	
support staff	.00	0	.00	0	.00	0	
TOTAL r14d0002*	.00	0	.00	0	.00	0	
r14d0003 Public Service							
administrative staff	.00	0	.00	0	.00	0	
support staff	.00	0	.00	0	.00	0	
TOTAL r14d0003*	.00	0	.00	0	.00	0	
r14d0004 Academic Support							
administrative staff	9.00	389,497	9.00	496,357	9.00	417,646	
faculty	7.00	447,145	7.00	447,145	7.00	447,145	
support staff	.00	0	.00	0	.00	0	
TOTAL r14d0004*	16.00	836,642	16.00	943,502	16.00	864,791	
r14d0005 Student Services							
administrative staff	51.00	2,319,414	51.00	2,538,985	50.00	2,855,094	Abol
faculty	.00	0	.00	0	.00	0	
support staff	8.00	250,088	8.00	250,088	8.00	250,088	
TOTAL r14d0005*	59.00	2,569,502	59.00	2,789,073	58.00	3,105,182	
r14d0006 Institutional Support							
administrative staff	67.00	4,621,186	66.00	5,294,280	69.00	5,563,753	New
faculty	.00	51,344	.00	0	.00	0	
support staff	23.00	714,697	23.00	714,697	21.00	652,549	Abol
TOTAL r14d0006*	90.00	5,387,227	89.00	6,008,977	90.00	6,216,302	
r14d0007 Operation and Maintenan	ce of Plant						
administrative staff	12.00	600,131	10.00	834,235	13.00	1,093,054	New
faculty	.00	0		0	.00	0	
support staff	25.00	717,054	21.00	572,325	19.00	544,961	Abol
TOTAL r14d0007*	37.00	1,317,185	31.00	1,406,560	32.00	1,638,015	

	FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
	Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r14d00	08 Auxiliary Enterprises							
	nistrative staff	9.00	216,863	8.00	332,847	8.00	416,527	
facu		.00	0		0	.00	0	
	ort staff	34.00	1,074,952		1,011,720	31.00	980,103	Aho1
очрр	or C ocurr			02.00		01.00		ADOI
TOTAL	r14d0008*	43.00	1,291,815	40.00	1,344,567	39.00	1,396,630	
TOTAL	r14d00 **	434.00	23,407,830		24,646,729	424.00	26,455,679	
r15p00	Maryland Public Broadcas	-	sion					
	01 Executive Direction and		000 404	4 00	007 574		007 57:	
mpt		1.00	226,134		237,574	1.00	237,574	
-	cipal counsel	1.00	115,652	1.00	123,792	1.00	124,989	
mpt '	technician ii	1.00	52,873	1.00	56,638	1.00	56,638	
TOTAL	r15p0001*	3.00	394,659	3.00	418,004	3.00	419,201	
TOTAL	Поросот	0.00	034,033	3.00	410,004	3.00	419,201	
r15p00	02 Administration and Suppo	rt Services						
mpt	executive i	3.00	333,581	3.00	374,792	3.00	374,792	
mpt	administrator ii	1.00	33,201	1.00	84,446	1.00	84,446	
mpt a	administrator i	5.00	378,935	5.00	439,965	5.00	439,965	
mpt i	manager	11.00	663,609	12.00	806,119	12.00	806,119	
mpt	technician iii	5.00	330,847	6.00	384,235	6.00	384,235	
mpt ·	technician ii	22.00	892,455	20.00	997,139	20.00	997,139	
mpt ·	technician i	14.00	618,076	15.00	688,985	15.00	688,985	
mpt :	specialist iii	5.00	183,210	5.00	193,578	5.00	193,578	
mpt :	specialist ii	1.00	35,479	1.00	38,005	1.00	38,005	
mpt :	specialist i	4.00	49,736	3.00	68,462	3.00	68,462	
TOTAL	r15p0002*	71.00	3,519,129	71.00	4,075,726	71.00	4,075,726	
n1En004	02 Broodcoating							
•	03 Broadcasting	1 00	142 040	1 00	156 600	1 00	156 600	
-	executive ii executive i	1.00	143,042	1.00	156,629	1.00	156,629	
•		1.00	121,223	1.00	127,356	1.00	127,356	
	administrator i	6.00	565,508	7.00	630,181	7.00	630,181	
	manager taabaisisa iii	5.00	323,780	5.00	342,923	5.00	342,923	
-	technician iii	7.00	387,808	7.00	426,753	7.00	426,753	
•	technician ii technician i	2.00	111,040	2.00	104,234	2.00	104,234	
		8.00	187,449	7.00	279,614	7.00	279,614	
•	specialist iii	4.00	101,943	3.00	117,389	3.00	117,389	
•	specialist ii	3.00	79,080	3.00	90,169	3.00	90,169	
iiipt :	specialist i	1.00	24,722	1.00	25,973	1.00	25,973	
TOTAL	r15p0003*	38.00	2,045,595	37.00	2,301,221	37.00	2,301,221	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
n15n0004 Content Estennices							
r15p0004 Content Enterprises	00	•	00		4 00	224 222	D.DW
mpt pub broadcasting talent	.00	0	.00	0		224,993	BPW
mpt executive iii	1.00	158,670	1.00	179,771	1.00	179,771	
mpt administrator ii	1.00	93,637	1.00	110,334	1.00	110,334	
mpt administrator i	3.00	247,180	3.00	261,655	3.00	261,655	
mpt manager	5.00	335,301	5.00	359,570	5.00	359,570	
mpt technician ili	9.00	506,424	9.00	540,950	9.00	540,950	
mpt technician ii	3.00	147,821	3.00	156,339	3.00	156,339	
mpt technician i	9.00	354,087	10.00	419,361	10.00	419,361	
mpt specialist iii	1.00	55,753	2.00	68,430	2.00	68,430	
mpt pub broadcasting talent	.00	136,550	.00	110,667	.00	0	
TOTAL r15p0004*	32.00	2,035,423	34.00	2,207,077	38.00	2,321,403	
TOTAL r15p00 **	144.00	7,994,806	145.00	9,002,028	149.00	9,117,551	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b21 University of Maryland,	Baltimore						
r30b2101 Instruction							
acad prog spec	9.00	353,755	9.00	400,119	9.00	400,119	
account clerk i	1.00	35,545	1.00	37,779	1.00	37,779	
account clerk ii	3.75	110,951	3.15	119,346	3.15	119,346	
account clerk iii	3.40	137,228	3.10	137,808	3.10	137,808	
accountant i	2.00	70,189	.00	0		0	
accounting assoc	7.00	298,846	9.94	451,060	9.94	451,060	
admin asst ii	20.65	895,864	23.33	1,047,698	23.33	1,047,698	
administrative assistant	6.01	222,886	6.00	238,284	6.00	238,284	
anat ser spec	1.00	40,577	.00	0	.00	0	
anat serv tech	2.00	62,392	.00	0	.00	0	
anatomy lab specialist	1.00	40,572		45,124		45,124	
assistant dean	4.41	459,163	3.00	339,441	3.00	339,441	
assistant dean	5.99	1,010,109	7.71	1,210,598	7.71	1,210,598	
assistant professor	175.15	19,697,643	150.03	19,464,646	150.03	19,464,646	
assoc prof chairperson	3.13	429,838	2.07	397,773	2.07	397,773	
assoc prof head	.32	34,151	.15	27,816	.15	27,816	
associate dean	.00	0	1.00	77,997	1.00	77,997	
associate dean	7.31	1,379,405	5.58	1,176,488	5.58	1,176,488	
associate professor	100.35	13,272,860	102.70	14,898,774	102.70	14,898,774	
asst professor directo	3.45	209,991	2.50	235,540	2.50	235,540	
asst vp	1.00	171,233	1.00	183,701	1.00	183,701	
budget associate	.51	24,550	.51	20,965	.51	20,965	
business manager	2.00	96,622	2.08	115,026	2.08	115,026	
chairperson	.00	0	.01	5,009	.01	5,009	
clinic coord	.00	0	1.00	109,778	1.00	109,778	
clinic coord	2.57	173,094	2.00	90,513	2.00	90,513	
clinical assoc professor	8.02	784,831	6.83	706,191	6.83	706,191	
clinical asst professor	21.46	2,313,283	20.66	2,179,677	20.66	2,179,677	
clinical instructor	56.07	4,757,632	66.97	6,491,108	66.97	6,491,108	
clinical professor pt	2.93	382,305	3.58	326,158	3.58	326,158	
coordinator	72.31	3,971,045	78.09	4,514,095	78.09	4,514,095	
copy ctr supv	1.00	44,740	.00	0	.00	0	
dean	.03	14,247	.22	58,751	.22	58,751	
dental asst program spec	1.00	44,871	1.00	48,681	1.00	48,681	
dental asst spec	4.00	157,286	4.00	171,870	4.00	171,870	
dev assoc	.50	18,743	.50	20,265	.50	20,265	
director	51.43	5,717,668	53.58	6,283,570	53.58	6,283,570	
dntl lab tech	1.00	60,742	1.00	66,709	1.00	66,709	
editorial asst	2.00	96,688	2.00	105,018	2.00	105,018	
eng tech iii	1.00	53,247	1.00	57,685	1.00	57,685	
engineering technician i	1.00	93,162	2.00	103,080	2.00	103,080	
epdm asst iii	.43	18,212	.78	33,893	.78	33,893	
epmd asst ii	2.00	82,020	2.00	87,544	2.00	87,544	
exec adm asst i	7.00	325,575	7.00	364,587	7.00	364,587	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b21 University of Maryland	Poltimono.						
r30b21 University of Maryland r30b2101 Instruction	, baltimore						
exec adm asst ii	1.00	49,043	1.00	53,320	1.00	53,320	
exempt/non exempt incrs	.00	0	.00	0	.00	809,501	
faculty increments	.00	0	.00	0	.00	2,694,197	
general associate	1.44	37,185	.00	0	.00	0	
grad asst ii	.00	795,731	.00	0	.00	0	
hr specialist 1	1.00	54,281	1.00	54,929	1.00	54,929	
hs wrk ii	.49	18,351	.00	0	.00	0	
human resource associate	.30	13,368	.30	15,315	.30	15,315	
instructor	15.60	1,402,425	11.12	965,820	11.12	965,820	
it data entry op	1.00	28,937	1.00	30,926	1.00	30,926	
it support assoc	4.55	165,481	3.00	159,374	3.00	159,374	
it support spec	2.00	111,654	3.00	174,286		174,286	
lab animal tech	1.00	2,864	1.00	36,425	1.00	36,425	
lab helper	.51	11,158	.00	. 0	.00	. 0	
lecturer pt	1.20	36,774	.00	0	.00	0	
lic prac nurse	2.00	71,976	1.00	49,359	1.00	49,359	
manager	47.32	3,926,297	49.93	4,162,351	49.93	4,162,351	
med photographer	1.00	52,416	1.00	57,005	1.00	57,005	
multi media tech	2.00	90,228	2.00	97,898	2.00	97,898	
nurse ii mri	2.06	146,953	2.00	153,650	2.00	153,650	
nurse research i	.00	0	1.00	60,000	1.00	60,000	
office assistant	.60	16,584	.60	16,075	. 60	16,075	
office clerk i	.00	0	1.00	22,504	1.00	22,504	
office clerk ii	4.00	95,296	3.00	102,983	3.00	102,983	
office supv i	3.00	106,278	3.17	125,488	3.17	125,488	
payroll processing assoc	1.00	42,289	1.00	61,687	1.00	61,687	
post doctoral fellow	.00	3,589,610	.00	. 0	.00	0	
post doctoral fellow	.00	0	.00	4,247,406	.00	4,247,406	
professor chairperson	13.60	3,769,604	17.22	5,473,685	17.22	5,473,685	
professor	145,02	25,463,759	150.96	29,116,149	150.96	29,116,149	
professor and head	1,00	95,312	.36	49,222	.36	49,222	
professro director	3.11	590,512	1.93	425,757	1.93	425,757	
prog mgmt spec i	.00	0	1.00	62,730	1.00	62,730	
prog mgmt spec i	11.80	560,750	8.40	404,328	8.40	404,328	
program administrative s	7.37	356,381	6.50	357,252	6.50	357,252	
res grad asst i	.00	2,049,229	.00	0	.00	0	
research assistant	.29	5,224	.00	0	.00	0	
research assoc professor	. 50	62,047	. 85	91,534	.85	91,534	
research associate	.00	7,839	.00	0	.00	0	
research associate	14.06	681,249	7.20	584,037	7.20	584,037	
research asst professor	9.71	724,775	9.56	840,279	9.56	840,279	
research asst senior	40.29	1,910,849	29.88	1,696,586	29.88	1,696,586	
research fellow	.00	80,395	.00	0	.00	0	
research grad assistant	.00	0	.00	3,289,534	.00	3,289,534	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b21 University of Maryland r30b2101 Instruction	i, Baltimore						
resident g1	.00	355,101	.00	0	.00	0	
school assoc prof	23.59	2,804,335		3,163,166		3,163,166	
school asst prof	70.12	7,517,204		8,984,395		8,984,395	
school prof	10.79	1,529,391	10.77	1,811,279	10.77	1,811,279	
secretary	1.00	39,028		41,621	1.00	41,621	
specialist	164.65	10,291,689		10,526,892		10,526,892	
specialist	2.00	116,323		86,017		86,017	
stat data asst	.15	909		0		0	
teaching lab tech	1.00	42,982		46,451	1.00	46,451	
vet facility aide	.10	208		0	.00	.0, .01	
voc radility also							
TOTAL r30b2101*	1,209.40	128,084,035	1,185.34	140,147,880	1,185.34	143,651,578	
r30b2102 Research							
acad prog spec	2.00	76,523		42,104	1.00	42,104	
account clerk i	.00	0		35,130	1.00	35,130	
account clerk ii	.00	0		86,829	2.83	86,829	
account clerk iii	2.47	51,874	2.72	102,648	2.72	102,648	
accountant i	2.00	72,903		83,617	1.80	83,617	
accounting assoc	4.60	125,178	7.28	279,997	7.28	279,997	
admin asst ii	15.42	660,963	22.16	1,006,937	22.16	1,006,937	
administrative assistant	.00	0	1.00	30,000	1.00	30,000	
administrative assistant	1.20	69,501	2.82	99,700	2.82	99,700	
assistant dean	.30	40,573	.00	0	.00	0	
assistant dean	1.86	344,246	. 49	67,472	.49	67,472	
assistant professor	-5.70	214,564	.70	44,297	.70	44,297	
assistant professor	175.12	20,889,038	173.67	21,670,298	173.67	21,670,298	
assoc prof chairperson	.00	0	.31	59,726	.31	59,726	
assoc prof head	.39	53,922	.01	8,650	.01	8,650	
assoc vice pres	.15	19,681	.00	0	.00	0	
associate dean	4.25	1,250,699	2.41	753,957	2.41	753,957	
associate professor	.00	55,816	.00	0	.00	0	
associate professor	87.92	13,571,600	92.54	15,209,972	92.54	15,209,972	
asst professor directo	.55	29,833	.00	0	.00	0	
budget analyst i	1.00	43,449	.40	17,425	.40	17,425	
budget associate	.41	13,809	.00	0	.00	0	
business manager	5.00	183,007	4.69	226,356	4.69	226,356	
chairperson	.00	0	. 48	166,736	.48	166,736	
clinic coord	2.43	90,478	3.80	140,753	3.80	140,753	
clinical assoc professor	1.47	108,405		134,204	1.25	134,204	
clinical asst professor	8.78	937,296		449,956	3.20	449,956	
clinical instructor	30.09	2,401,111	18.19	1,429,020	18.19	1,429,020	
clinical professor	3.72	329,613		130,475		130,475	
comm interviewer	8.00	157,790	.00	0	.00	0	
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FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2102 Research							
comm outreach coo	8.74	236,752	8.00	327,512	8.00	327,512	
comm outreach wkr i	1.40	39,222	2.00	56,254	2.00	56,254	
comm outreach wkr ii	7.68	257,775	4.00	136,500	4.00	136,500	
coordinator	59.84	3,510,557		4,628,389	77.46	4,628,389	
dean	.29	96,297		108,361	.01	108,361	
dev assoc	.00	0	1.00	34,485	1.00	34,485	
director	61.93	6,088,780	50.77	5,022,132	50.77	5,022,132	
driver	2.00	40,822	1.00	30,500	1.00	30,500	
epdm asst i	.00	. 0	. 49	14,746	.49	14,746	
epdm asst i	4.60	57,488	5.76	182,578	5.76	182,578	
epdm asst iii	.00	0	.05	4,328	.05	4,328	
epdm asst iii	4.22	85,599	3.65	140,855	3.65	140,855	
epmd asst ii	2.58	78,033	2.90	112,705	2.90	112,705	
exempt/non exempt incrs	.00	0	.00	. 0	.00	1,397,833	
faculty increments	.00	0	.00	0	.00	2,483,448	
faculty research asst	1.30	65,532	15.35	943,494	15.35	943,494	
general associate	3.94	172,822	.00	. 0	.00	. 0	
grad asst ii	.00	842,770	.00	0	.00	0	
housekeeper	.00	0	.51	27,767	.51	27,767	
housekeeper	2.00	108,784	.45	25,604	.45	25,604	
housekeeper	1.00	- 42	.00	0	.00	0	
housekeeping supervisor	1.70	138,303	.00	0	.00	0	
hr specialist 1	1.00	45,039	.00	0	.00	0	
hs wrk ii	2.52	77,313	.00	0	.00	0	
human resource associate	.70	34,815	.00	0	.00	0	
instructor	23.58	1,419,438	21.47	1,768,819	21.47	1,768,819	
it ctl clk	.00	0	.14	4,132	.14	4,132	
it data entry op	.88	16,506	1.00	24,500	1.00	24,500	
it programmer i	.28	41,840	.00	0	.00	0	
it programmer ii	.50	10,437	2.00	99,866	2.00	99,866	
it support asst	1.50	66,941	1.40	66,103	1.40	66,103	
lab animal tech	1.00	37,378	.00	0	.00	0	
lab assistant	4.61	79,277	5.60	237,013	5.60	237,013	
lab helper	.00	0	.50	11,840	.50	11,840	
lab res tech	.00	8,211	.00	0	.00	0	
lab res tech	6.50	189,521	3.00	119,112	3.00	119,112	
librarian i	6.24	451,616	6.80	461,069	6.80	461,069	
lic prac nurse	1.15	20,544	6.67	361,063	6.67	361,063	
manager	70.51	6,293,435	43.53	4,076,804	43.53	4,076,804	
medical asst	2.00	85,875	.00	0	.00	0	
mt maint mechanic	.00	0	1.00	31,453	1.00	31,453	
multi media asst	1.98	36,461	.00	0	.00	0	
nass accident investigat	1.00	63,179	1.00	60,569	1.00	60,569	
nurse ii mri	3.02	204,074	4.40	295,824	4.40	295,824	
nurse research i	.95	34,080	2.80	176,838	2.80	176,838	
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Classification Title	FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
office assistant .00 0 .50 13,727 .50 13,727 office clerk ii 4.82 37,804 5.00 164,879 5.00 164,879 pharmacy tech 0.00 0 7.50 315,441 7.50 315,441 post doctoral fellow 0.00 2,289 0.00 14,724,851 0.00 14,724,851 post doctoral fellow 0.00 135,569,947 0.00 0.00 0.00 14,724,851 post doctoral fellow 0.00 135,569,947 0.00 0.00 14,724,851 post doctoral fellow 0.00 135,569,947 0.00 0.00 0.00 professor 0.01,61 24,953,789 29.91 23,760,252 29.91 23,760,252 29.91 23,760,252 29.91 23,760,252 29.91 23,760,252 29.91 23,760,252 29.91 23,760,252 29.91 23,760,252 29.91 23,760,252 29.91 23,760,252 29.91 23,760,252 29.91 23,760,252 29.91	Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
office assistant .00 0 .50 13,727 .50 13,727 office clerk ii 4.82 37,804 5.00 164,879 5.00 164,879 pharmacy tech 0.00 0 7.50 315,441 7.50 315,441 post doctoral fellow 0.00 2,289 0.00 14,724,851 0.00 14,724,851 post doctoral fellow 0.00 135,569,947 0.00 0.00 0.00 14,724,851 post doctoral fellow 0.00 135,569,947 0.00 0.00 14,724,851 post doctoral fellow 0.00 135,569,947 0.00 0.00 0.00 professor 0.01,61 24,953,789 29.91 23,760,252 29.91 23,760,252 29.91 23,760,252 29.91 23,760,252 29.91 23,760,252 29.91 23,760,252 29.91 23,760,252 29.91 23,760,252 29.91 23,760,252 29.91 23,760,252 29.91 23,760,252 29.91 23,760,252 29.91								
office assistant .00 0 .50 13,727 .50 13,727 office clerk ii 4.82 37,804 5.00 164,879 5.00 164,879 pharmacy tech 0.00 0 7.50 315,441 7.50 315,441 post doctoral fellow 0.00 2,289 0.00 14,724,851 0.00 14,724,851 post doctoral fellow 0.00 135,569,947 0.00 0.00 0.00 14,724,851 post doctoral fellow 0.00 135,569,947 0.00 0.00 14,724,851 post doctoral fellow 0.00 135,569,947 0.00 0.00 0.00 professor 0.01,61 24,953,789 29.91 23,760,252 29.91 23,760,252 29.91 23,760,252 29.91 23,760,252 29.91 23,760,252 29.91 23,760,252 29.91 23,760,252 29.91 23,760,252 29.91 23,760,252 29.91 23,760,252 29.91 23,760,252 29.91 23,760,252 29.91								
office clerk ii 4.62 by 37,804 by 5.00 by 164,879 by 164,87					40 707		40.707	
pharmacy tech					•		•	
pharmacy tech			•		•		-	
post doctoral fellow			_		·		•	
post doctoral fellow program administrative s			•		•		•	
post doctoral fellow	•							
professor chairperson 9.25 2,648,097 6.35 2,447,129 9.00	·		-		•			
professor director 2.18 840,700 .81 23,760,252 92.91 23,760,252 professro director 2.18 840,700 .81 243,042 .81 243,042 prog mgmt spec i 8.95 343,540 8.43 356,601 8.43 356,601 program administratives 4.27 207,771 5.49 278,386 5.49 278,386 pres grad asst ii .00 5,470,331 .00 5,712,097 .00 5,712,097 .00 5,712,097 pres study coord 1.00 34,944 5.00 215,042 5.00 215,042 presearch assistant 17.66 514,414 .00 0 0.00 0 0 0 0 0 presearch assistant 17.66 514,414 .00 0 0.00 0 0 0 0 presearch associate 2.412 54,692 .00 0 0 0 0 0 0 0 0 presearch associate 121.76 6,304,725 113.86 7,318,499 113.86 7,318,499 presearch professor 9.93 690,103 8.26 642,903 8.26 642,903 presearch professor 4.00 56,005 .20 54,101 .20 54,101 school assoc prof 4.22 552,466 4.22 448,303 4.22 448,030 school prof 2.35 335,419 .84 165,829 .84 165,829 secretary .00 0 0 1.00 39,077 1.00 39,077 specialist 276.27 17,116,599 226.80 15,251,072 286.80 15,251,072 specialist 276.27 17,116,599 226.80 15,251,072 286.80 15,251,072 specialist 2.74 170,508 .00 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	•						_	
professor director 2.18 840,700 8.1 243,042 8.1 243,042 prog mgmt spec i 8.95 343,540 8.43 356,601 8.43 356,601 program administrative s 4.27 207,771 5.49 278,386 5.49 278,386 res grad asst ii .00 5,470,331 .00 5,712,097 .00 5,712,097 res study coord 1.00 34,444 5.00 215,042 5.00 215,042 program administrative s 1.76 5.49 278,386 5.49 278,386 res grad asst ii .00 5,470,331 .00 5,712,097 .00 5,712,097 research assistant 313.07 17,680,753 357.69 20,533,609 357.69 20,533,609 research assistant 17.66 514,414 .00 0 0 .00 0 0 0 0 research associate 1.40 204,237 1.20 223,549 research associate 24.12 54,692 .00 0 0 .00 0 0 0 0 0 research associate 121.76 6,304,725 113.86 7,318,499 113.86 7,318,499 research associate 121.76 6,304,725 113.86 7,318,499 113.86 7,318,499 research professor 9.93 690,103 8.26 642,903 8.26 642,903 research professor 4.22 557,067 2.02 235,472 2.02 235,472 school assoc prof 4.22 557,067 2.02 235,472 2.02 235,472 school asst prof 4.22 557,067 2.02 235,472 2.02 235,472 school asst prof 2.35 335,419 .84 165,829 .84 165,829 secretary 0.00 0 0 1.00 30,077 1.00 39,077 specialist 276.27 17,116,599 226.80 15,251,072 226.80 15,251,072 specialist 276.27 17,116,599 226.80 15,251,072 226.80 15,251,072 specialist 2.74 170,508 .00 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	•				, .			
prog mgmt spec i 8.95 343,540 8.43 356,601 8.43 356,601 program administrative s 4.27 207,771 5.49 278,386 5.49 278,386 res grad asst ii 0.00 5,470,331 0.00 5,712,097 0.00 5,712,097 res study coord 1.00 34,944 5.00 215,042 5.00 215,042 research assistant 313.07 17,680,753 357.69 20,533,609 357.69 20,533,609 research assistant 17.66 514,414 0.00 0.00 0.00 0.00 0 research associate 121.76 6,304,725 113.86 7,318,499 113.86 7,318,499 research associate 121.76 6,005,707 2.02 235,472 2.02 235,472 school assoc professor 4.0 56,005 2.0 54,101 2.0 54,101 school assoc prof 4.22 557,067 2.02 235,472 2.02 235,472 school assoc prof 4.22 557,067 2.02 235,472 2.02 235,472 school assoc prof 2.35 335,419 8.4 165,829 8.4 165,829 secretary 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.	professor	104.61	24,053,789	92.91	23,760,252	92.91	23,760,252	
program administrative s res grad asst ii	professro director	2.18	840,700	.81	•	.81	•	
res grad asst ii	prog mgmt spec i	8.95	343,540	8.43	356,601	8.43	356,601	
res study coord 1.00 34,944 5.00 215,042 5.00 215,042 research assistant 313.07 17,680,753 357.69 20,533,609 357.69 20,533,609 research assistant 17.66 514,414 .00 0 0 .00 0.00 0 .00 research assoc professor 1.40 204,237 1.20 223,549 1.20 223,549 research associate -24.12 54,692 .00 0 .00 .00 0 .00 research associate 121.76 6,304,725 113.86 7,318,499 113.86 7,318,499 research associate 9.93 690,103 8.26 642,903 8.26 642,903 research professor 9.93 690,103 8.26 642,903 8.26 642,903 research professor 4.00 56,005 .20 54,101 .20 54,101 school assoc prof 4.22 557,067 2.02 235,472 2.02 235,472 school asst prof 2.35 335,419 8.4 165,829 8.4 165,829 secretary .00 0 0 1.00 39,077 1.00 39,077 1.00 39,077 1.00 39,077 specialist 276.27 17,116,599 226.80 15,251,072 226.80 15,251,072 specialist 2.74 170,508 .00 0 0.00 0.00 0 0 15,251,072 specialist 2.74 170,508 .00 0 0.00 0.00 0 0 0 0 0 0 0 0 0 0 0	program administrative s	4.27	207,771	5.49	278,386	5.49	278,386	
research assistant 17.68 17,680,753 357.69 20,533,609 357.69 20,533,609 research assistant 17.66 514,414 .00 0 0.0 .00 0 0 0 0 0 research assoc professor 1.40 204,237 1.20 223,549 1.20 223,549 research associate -24.12 54,692 .00 0 0.00 0 0 0 research associate 121.76 6,304,725 113.86 7,318,499 113.86 7,318,499 research asst professor 9.93 680,103 8.26 642,903 8.26 642,903 research professor 9.93 680,103 8.26 642,903 research professor 4.22 557,067 2.02 235,472 2.02 235,472 school assoc prof 4.22 557,067 2.02 235,472 2.02 235,472 school assoc prof 4.22 557,067 2.02 235,472 2.02 235,472 school asst prof 4.22 524,160 4.22 448,030 4.22 448,030 school prof 2.35 335,419 84 165,829 84 165,829 secretary 0.00 0.100 39,077 1.00 39,077 specialist 276,27 17,116,599 226.80 15,251,072 226.80 15,251,072 specialist 276,27 17,116,599 226.80 15,251,072 226.80 15,251,072 specialist 276,27 17,116,599 226.80 15,251,072 226.80 15,251,072 specialist 3.27 4170,508 .00 0.00 0.00 0 stat data asst 6.35 132,000 5.00 207,566 5.00 207,566 vet facility asst 1.00 33,141 .00 0 0.00 0 0 0 0 0 0 0 0 0 0 0 0 0 0	res grad asst ii	.00	5,470,331	.00	5,712,097	.00	5,712,097	
research assistant 17.66 514,414 .00 0 0 .00 0 0 0 research assoc professor 1.40 204,237 1.20 223,549 1.20 223,549 research associate -24.12 54,692 .00 0 0 0 .00 0 0 research associate 121.76 6,304,725 113.86 7,318,499 113.86 7,318,499 research asst professor 9.93 690,103 8.26 642,903 8.26 642,903 research professor 4.0 56,005 .20 54,101 .20 54,101 school assoc prof 4.22 557,067 2.02 235,472 2.02 235,472 school asst prof 2.35 335,419 84 165,829 84 165,829 secretary .00 0 0 1.00 39,077 1.00 39,077 specialist 276,27 17,116,599 226.80 15,251,072 226.80 15,251,072 specialist 2.74 170,508 .00 0 0 .00 0 .00 0 .00 0 .00 10 stat data asst 6.35 132,000 5.00 207,566 5.00 207,566 vet facility asst 1.00 33,141 .00 0 0 .00	res study coord	1.00	34,944	5.00	215,042	5.00	215,042	
research associate	research assistant	313.07	17,680,753	357.69	20,533,609	357.69	20,533,609	
research associate	research assistant	17.66	514,414	.00	0	.00	0	
research associate 121.76 6,304,725 113.86 7,318,499 113.86 7,318,499 research asst professor 9.93 690,103 8.26 642,903 8.26 642,903 research professor 4.0 56,005 .20 54,101 .20 54,101 school assoc prof 4.22 557,067 2.02 235,472 2.02 235,472 school asst prof 4.22 524,160 4.22 448,030 4.22 448,030 school prof 2.35 335,419 .84 165,829 .84 165,829 secretary .00 0 0 0 1.00 39,077 1.00 39,077 specialist 276.27 17,116,599 226.80 15,251,072 226.80 15,251,072 specialist 2.74 170,508 .00 0 0.00 0 0 0 0 0 0 0 0 0 0 0 0 0	research assoc professor	1.40	204,237	1.20	223,549	1.20	223,549	
research asst professor 9.93 699,103 8.26 642,903 8.26 642,903 research professor .40 56,005 .20 54,101 .20 54,101 school assoc prof 4.22 555,067 2.02 235,472 2.02 235,472 school asset prof 4.22 557,067 2.02 235,472 2.02 235,472 school asst prof 4.22 524,160 4.22 448,030 4.22 448,030 school prof 2.35 335,419 .84 165,829 .84 165,829 secretary .00 0 0 1.00 39,077 1.00 39,077 specialist 276.27 17,116,599 226.80 15,251,072 226.80 15,251,072 specialist 2.74 170,508 .00 0 0 .00 0 0 0 stat data asst 6.35 132,000 5.00 207,566 5.00 207,566 vet facility asst 1.00 33,141 .00 0 0 .00 0 0 0 0 0 0 0 0 0 0 0 0 0	research associate	-24.12	54,692	.00	0	.00	0	
research professor	research associate	121.76	6,304,725	113.86	7,318,499	113.86	7,318,499	
school assoc prof 4.22 557,067 2.02 235,472 2.02 235,472 school asst prof 4.22 524,160 4.22 448,030 4.22 448,030 school prof 2.35 335,419 .84 165,829 .84 165,829 secretary .00 0 1.00 39,077 1.00 39,077 specialist 276.27 17,116,599 226.80 15,251,072 226.80 15,251,072 specialist 2.74 170,508 .00 0 0 .00 0 stat data asst 6.35 132,000 5.00 207,566 5.00 207,566 vet facility asst 1.00 33,141 .00 0 .00 0 TOTAL r30b2102* 1,525.70 154,774,052 1,474.17 155,251,218 1,474.17 159,132,499 r30b2103 Public Service admin asst ii .90 34,669 .00 0 .00 0 associate professor	research asst professor	9.93	690,103	8.26	642,903	8.26	642,903	
school asst prof 4.22 524,160 4.22 448,030 4.22 448,030 school prof 2.35 335,419 .84 165,829 .84 165,829 secretary .00 0 1.00 39,077 1.00 39,077 specialist 276,27 17,116,599 226.80 15,251,072 226.80 15,251,072 specialist 2.74 170,508 .00 0 .00 .00 0 stat data asst 6.35 132,000 5.00 207,566 5.00 207,566 vet facility asst 1.00 33,141 .00 0 .00 0 TOTAL r30b2102* 1,525.70 154,774,052 1,474.17 155,251,218 1,474.17 159,132,499 r30b2103 Public Service admin asst ii .90 34,669 .00 0 .00 0 associate dean .04 3,048 .00 0 .00 0 associate dean .04 3,	research professor	.40	56,005	.20	54,101	.20	54,101	
school prof 2.35 335,419 .84 165,829 .84 163,829 secretary .00 0 1.00 39,077 1.00 39,077 specialist 276.27 17,116,599 226.80 15,251,072 226.80 15,251,072 specialist 2.74 170,508 .00 0 .00 0 stat data asst 6.35 132,000 5.00 207,566 5.00 207,566 vet facility asst 1.00 33,141 .00 0 .00 0 TOTAL r30b2102* 1,525.70 154,774,052 1,474.17 155,251,218 1,474.17 159,132,499 r30b2103 Public Service admin asst ii .90 34,669 .00 0 .00 0 associate professor 7.78 762,674 7.18 807,882 7.18 807,882 associate professor 4.47 482,301 4.90 531,233 4.90 531,233 4.90 531,233 2.00 5	school assoc prof	4.22	557,067	2.02	235,472	2.02	235,472	
school prof 2.35 335,419 .84 165,829 .84 165,829 secretary .00 0 1.00 39,077 1.00 39,077 specialist 276.27 17,116,599 226.80 15,251,072 226.80 15,251,072 specialist 2.74 170,508 .00 0 .00 0 0 stat data asst 6.35 132,000 5.00 207,566 5.00 207,566 vet facility asst 1.00 33,141 .00 0 .00 0 TOTAL r30b2102* 1,525.70 154,774,052 1,474.17 155,251,218 1,474.17 159,132,499 r30b2103 Public Service admin asst ii .90 34,669 .00 0 .00 0 associate professor 7.78 762,674 7.18 807,882 7.18 807,882 associate dean .04 3,048 .00 0 .00 0 531,233 clinical assoc professor	school asst prof	4.22	524,160	4.22	448,030	4.22	448,030	
secretary .00 0 1.00 39,077 1.00 39,077 specialist 276.27 17,116,599 226.80 15,251,072 226.80 15,251,072 specialist 2.74 170,508 .00 0 .00 0 0 stat data asst 6.35 132,000 5.00 207,566 5.00 207,566 vet facility asst 1.00 33,141 .00 0 0 0 TOTAL r30b2102* 1,525.70 154,774,052 1,474.17 155,251,218 1,474.17 159,132,499 r30b2103 Public Service admin asst ii .90 34,669 .00 0 .00 0 associate dean .04 3,048 .00 0 .00 0 0 associate professor 4.47 482,301 4.90 531,233 4.90 531,233 clinical assoc professor .00 0 .51 51,200 .51 51,200 director		2.35	-	.84	165,829	.84	165,829	
specialist 276.27 17,116,599 226.80 15,251,072 226.80 15,251,072 specialist 2.74 170,508 .00 0 .00 0 stat data asst 6.35 132,000 5.00 207,566 5.00 207,566 vet facility asst 1.00 33,141 .00 0 .00 0 TOTAL r30b2102* 1,525.70 154,774,052 1,474.17 155,251,218 1,474.17 159,132,499 r30b2103 Public Service admin asst ii .90 34,669 .00 0 .00 0 assistant professor 7.78 762,674 7.18 807,882 7.18 807,882 associate dean .04 3,048 .00 0 .00 0 associate professor 4.47 482,301 4.90 531,233 4.90 531,233 clinical assoc professor .00 0 .51 51,200 .51 51,200 director	-	.00	. 0	1.00	39,077	1.00	39,077	
specialist 2.74 170,508 .00 0 .00 0 stat data asst 6.35 132,000 5.00 207,566 5.00 207,566 vet facility asst 1.00 33,141 .00 0 .00 0 TOTAL r30b2102* 1,525.70 154,774,052 1,474.17 155,251,218 1,474.17 159,132,499 r30b2103 Public Service admin asst ii .90 34,669 .00 0 .00 0 assistant professor 7.78 762,674 7.18 807,882 7.18 807,882 associate dean .04 3,048 .00 0 .00 0 associate professor 4.47 482,301 4.90 531,233 4.90 531,233 clinical assoc professor .00 0 .51 51,200 .51 51,200 director 2.11 212,469 1.62 174,844 1.62 174,844	-		17.116.599		•		•	
stat data asst 6.35 132,000 5.00 207,566 5.00 207,566 vet facility asst 1.00 33,141 .00 0 .00 0 TOTAL r30b2102* 1,525.70 154,774,052 1,474.17 155,251,218 1,474.17 159,132,499 r30b2103 Public Service admin asst ii .90 34,669 .00 0 .00 0 assistant professor 7.78 762,674 7.18 807,882 7.18 807,882 associate dean .04 3,048 .00 0 .00 0 associate professor 4.47 482,301 4.90 531,233 4.90 531,233 clinical assoc professor .00 0 .51 51,200 .51 51,200 director 2.11 212,469 1.62 174,844 1.62 174,844 epdm asst ii .69 17,532 .00 0 .00 0 .00 0	•						0	
vet facility asst 1.00 33,141 .00 0 .00 0 TOTAL r30b2102* 1,525.70 154,774,052 1,474.17 155,251,218 1,474.17 159,132,499 r30b2103 Public Service admin asst ii .90 34,669 .00 0 .00 0 assistant professor 7.78 762,674 7.18 807,882 7.18 807,882 associate dean .04 3,048 .00 0 .00 0 associate professor 4.47 482,301 4.90 531,233 4.90 531,233 clinical assoc professor .00 0 .51 51,200 .51 51,200 director 2.11 212,469 1.62 174,844 1.62 174,844 epdm asst ii .69 17,532 .00 0 .00 0 .00 exempt/non exempt incrs .00 0 .10 3,945 .10 3,945 exempt/non exempt incrs .00	•				207,566	5.00	207,566	
TOTAL r30b2102* 1,525.70 154,774,052 1,474.17 155,251,218 1,474.17 159,132,499 r30b2103 Public Service admin asst ii .90 34,669 .00 0 .00 0 0 assistant professor 7.78 762,674 7.18 807,882 7.18 807,882 associate dean .04 3,048 .00 0 .00 0 associate professor 4.47 482,301 4.90 531,233 4.90 531,233 clinical assoc professor .00 0 .51 51,200 .51 51,200 director 2.11 212,469 1.62 174,844 1.62 174,844 epdm asst ii .69 17,532 .00 0 .00 0 epmd asst ii .69 17,532 .00 0 .00 0 epmd asst ii .00 0 .10 3,945 exempt/non exempt incrs .00 0 0 .00 0 .00 74,099 faculty increments .00 0 0 0 0 0 0 0 0 100,003 faculty research asst 1.00 81,507 .06 4,426 .06 4,426			•		•		•	
r30b2103 Public Service admin asst ii			,					
admin asst ii .90 34,669 .00 0 .00 0 assistant professor 7.78 762,674 7.18 807,882 7.18 807,882 associate dean .04 3,048 .00 0 .00 0 associate professor 4.47 482,301 4.90 531,233 4.90 531,233 clinical assoc professor .00 0 .51 51,200 .51 51,200 director 2.11 212,469 1.62 174,844 1.62 174,844 epdm asst ii .69 17,532 .00 0 .00 0 epmd asst ii .00 0 .10 3,945 .10 3,945 exempt/non exempt incrs .00 0 .00 0 .00 74,099 faculty increments .00 0 .00 0 .00 .00 100,003 faculty research asst 1.00 81,507 .06 4,426 .06 4,426	TOTAL r30b2102*	1,525.70	154,774,052	1,474.17	155,251,218	1,474.17	159,132,499	
admin asst ii .90 34,669 .00 0 .00 0 assistant professor 7.78 762,674 7.18 807,882 7.18 807,882 associate dean .04 3,048 .00 0 .00 0 associate professor 4.47 482,301 4.90 531,233 4.90 531,233 clinical assoc professor .00 0 .51 51,200 .51 51,200 director 2.11 212,469 1.62 174,844 1.62 174,844 epdm asst ii .69 17,532 .00 0 .00 0 epmd asst ii .00 0 .10 3,945 .10 3,945 exempt/non exempt incrs .00 0 .00 0 .00 74,099 faculty increments .00 0 .00 0 .00 .00 100,003 faculty research asst 1.00 81,507 .06 4,426 .06 4,426								
assistant professor 7.78 762,674 7.18 807,882 7.18 807,882 associate dean .04 3,048 .00 0 .00 0 associate professor 4.47 482,301 4.90 531,233 4.90 531,233 clinical assoc professor .00 0 .51 51,200 .51 51,200 director 2.11 212,469 1.62 174,844 1.62 174,844 epdm asst ii .69 17,532 .00 0 .00 0 epmd asst ii .00 0 .10 3,945 .10 3,945 exempt/non exempt incrs .00 0 .00 0 .00 74,099 faculty increments .00 0 .00 0 .00 .00 100,003 faculty research asst 1.00 81,507 .06 4,426 .06 4,426					_		_	
associate dean .04 3,048 .00 0 .00 0 associate professor 4.47 482,301 4.90 531,233 4.90 531,233 clinical assoc professor .00 0 .51 51,200 .51 51,200 director 2.11 212,469 1.62 174,844 1.62 174,844 epdm asst ii .69 17,532 .00 0 .00 0 epmd asst ii .00 0 .10 3,945 .10 3,945 exempt/non exempt incrs .00 0 .00 0 .00 74,099 faculty increments .00 0 .00 0 .00 100,003 faculty research asst 1.00 81,507 .06 4,426 .06 4,426			•					
associate professor 4.47 482,301 4.90 531,233 4.90 531,233 clinical assoc professor .00 0 .51 51,200 .51 51,200 director 2.11 212,469 1.62 174,844 1.62 174,844 epdm asst ii .69 17,532 .00 0 .00 0 epmd asst ii .00 0 .10 3,945 .10 3,945 exempt/non exempt incrs .00 0 .00 0 .00 74,099 faculty increments .00 0 .00 0 .00 100,003 faculty research asst 1.00 81,507 .06 4,426 .06 4,426	·		•				•	
clinical assoc professor .00 0 .51 51,200 .51 51,200 director 2.11 212,469 1.62 174,844 1.62 174,844 epdm asst ii .69 17,532 .00 0 .00 0 epmd asst ii .00 0 .10 3,945 .10 3,945 exempt/non exempt incrs .00 0 .00 0 .00 74,099 faculty increments .00 0 .00 0 .00 100,003 faculty research asst 1.00 81,507 .06 4,426 .06 4,426			•					
director 2.11 212,469 1.62 174,844 1.62 174,844 epdm asst ii .69 17,532 .00 0 .00 0 epmd asst ii .00 0 .10 3,945 .10 3,945 exempt/non exempt incrs .00 0 .00 0 .00 74,099 faculty increments .00 0 .00 0 .00 100,003 faculty research asst 1.00 81,507 .06 4,426 .06 4,426	·		•		·		•	
epdm asst iii .69 17,532 .00 0 .00 0 epmd asst ii .00 0 .10 3,945 .10 3,945 exempt/non exempt incrs .00 0 .00 0 .00 74,099 faculty increments .00 0 .00 0 .00 100,003 faculty research asst 1.00 81,507 .06 4,426 .06 4,426	clinical assoc professor		0		•		•	
epmd asst ii .00 0 .10 3,945 .10 3,945 exempt/non exempt incrs .00 0 .00 0 .00 74,099 faculty increments .00 0 .00 0 .00 100,003 faculty research asst 1.00 81,507 .06 4,426 .06 4,426			•		•		•	
exempt/non exempt incrs .00 0 .00 0 .00 74,099 faculty increments .00 0 .00 0 .00 100,003 faculty research asst 1.00 81,507 .06 4,426 .06 4,426	epdm asst iii	. 69	•				=	
faculty increments .00 0 .00 0 .00 100,003 faculty research asst 1.00 81,507 .06 4,426 .06 4,426	epmd asst ii				•		•	
faculty research asst 1.00 81,507 .06 4,426 .06 4,426	exempt/non exempt incrs	.00	0	.00	0		•	
	faculty increments	.00	0	.00	0		100,003	
instructor 2.97 269,950 2.82 284,825 2.82 284,825	faculty research asst	1.00	81,507	.06	4,426	.06	4,426	
	instructor	2.97	269,950	2.82	284,825	2.82	284,825	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2103 Public Service							
manager	2.37	247,779		312,808		312,808	
office assistant	.80	18,594	.00	0	.00	0	
office clerk ii	1.00	26,431	.00	0	.00	0	
post doctoral fellow	.00	0	.00	461,750	.00	461,750	
post doctoral fellow	.00	630,867	.00	0	.00	0	
professor chairperson	.00	0	.06	18,197	.06	18,197	
professor	6.85	1,121,896	9.30	1,309,467	9.30	1,309,467	
professro director	.25	88,071	.00	0	.00	0	
program administrative s	1.00	54,355	1.00	58,855	1.00	58,855	
research assistant	22.51	965,409	22.96	1,000,208	22.96	1,000,208	
research associate	.50	7,687	.00	0	.00	0	
research associate	2.60	188,284	3.00	199,270	3.00	199,270	
research grad assistant	.00	71,152	.00	174,676	.00	174,676	
school assoc prof	.98	124,487		157,169	1.00	157,169	
specialist	13.60	1,281,402	14.17	1,413,338	14.17	1,413,338	
visiting asst prof	.15	35,920	.00	0	.00	0	
TOTAL	70.57		74 70	0.004.000		7 400 405	
TOTAL r30b2103*	72.57	6,726,484	71.78	6,964,093	71.78	7,138,195	
r30b2104 Academic Support							
acad prog spec	4.00	165,927	4.00	180,112	4.00	180,112	
account clerk ii	2.55	100,072	5.50	191,017	5.50	191,017	
account clerk iii	4.00	148,356	1.00	38,750	1.00	38,750	
accountant i	3.00	166,151	1.50	79,182	1.50	79,182	
accounting assoc	1.00	26,665	1.50	59,765	1.50	59,765	
admin asst ii	6.49	232,519	7.39	313,564	7.39	313,564	
administrative assistant	4.00	102,551	4.00	147,668	4.00	147,668	
administrator	1.00	55,819	1.00	58,939	1.00	58,939	
assistant dean	14.22	2,443,688	15.21	2,536,590	15.21	2,536,590	
assistant dean	3.43	289,173	2.47	305,957	2.47	305,957	
assistant professor	10.34	1,345,142	8.35	1,129,101	8.35	1,129,101	
assoc prof chairperson	.07	15,622	.08	16,706	.08	16,706	
assoc vice pres	.90	150,148	.95	174,206	.95	174,206	
associate dean	1.67	452,981	2.50	486,526	2,50	486,526	
associate dean	9.65	1,882,861	8.92	1,949,814	8.92	1,949,814	
associate professor	3.85	529,794	3.59	413,663	3.59	413,663	
asst lab anm tech	6.70	165,859	3.00	94,716	3.00	94,716	
asst vp	.50	53,242	.00	0.,0	.00	0 .,0	
business manager	2.00	78,961	2.00	89,503	2.00	89,503	
clinical assoc professor	.02	2,083	.02	2,232	.02	2,232	
clinical asst prof pt	.86	118,802	.81	113,160	.81	113,160	
clinical instructor	2.23	169,589	6.08	593,842	6.08	593,842	
clinical professor	.15	16,531	.15	19,325	.15	19,325	
coordinator	40.26	2,185,128	40.92	2,211,988	40.92	2,211,988	
copy ctr supv	.00	2,103,120	1.00	50,871	1.00	50,871	
PJ 02. 00P.	.00	J	1.00	30,071	1.00	30,071	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2104 Academic Support							
dean and professor	5.68	2,513,761	5,77	2,410,073	5.77	2,410,073	
dev assoc	.50	55,493	.50	20,265	.50	20,265	
director	56.56	5,981,747	58.99	6,486,142		6,486,142	
director	.95	68,894	.00	0, 100, 112		0,100,112	
exec adm asst i	7.00	353,509	8.00	411,397		411,397	
exec adm asst ii	1.00	79,217		53,139	1.00	53,139	
exempt/non exempt incrs	.00	0	.00	00,100		669,196	
faculty increments	.00	0	.00	0		311,297	
general associate	.20	5,283	.00	0	.00	0	
hr specialist 1	1.00	46,113	1.00	49,904	1.00	49,904	
human resource associate	1.00	39,074	1.00	41,814	1.00	41,814	
human resource associate	1.00	41,666	1.00	45,095	1.00	45,095	
instructor	1.00	171,851	2.00	367,748	2.00	367,748	
it data entry op	.38	9,839	.00	0	.00	0	
it support assoc	.45	23,608	2.00	91,591	2.00	91,591	
it support asst	.00	0	.60	22,800	.60	22,800	
it support spec	9.00	445,693	8.00	429,928	8.00	429,928	
lab animal tech	3.00	116,584	6.00	223,504	6.00	223,504	
librarian	3.00	212,183	2.00	161,657	2.00	161,657	
librarian i	22.86	1,580,713	27.10	1,940,683	27.10	1,940,683	
library asst	2.00	51,986	2.00	56,296	2.00	56,296	
library tech i	2.00	81,038	2.00	87,760	2.00	87,760	
library tech ii	10.00	367,646	10.00	376,841	10.00	376,841	
library tech iii	4.00	219,192	5.00	238,008	5.00	238,008	
manager	32.74	2,343,163	31.98	2,411,980	31.98	2,411,980	
manager	.00	40,627	.00	, ,	.00	, , 0	
merchandiser iii	3.00	72,440	2.00	55,851	2.00	55,851	
merchandiser iv	1.00	37,927	1.00	39,102	1.00	39,102	
mov stor spec	.60	20,392	.80	30,110	.80	30,110	
mt maint mechanic	1.00	37,448	1.00	39,878	1.00	39,878	
multi media tech	2.00	73,746	3.00	134,427	3.00	134,427	
office assistant	1.00	29,644	1.00	31,848	1.00	31,848	
office clerk ii	1.00	35,167	1.00	38,191	1.00	38,191	
post doctoral fellow	.00	0	.00	120,010	.00	120,010	
post serv supv i	1.00	35,790	1.00	38,829	1.00	38,829	
professor chairperson	.70	144,306	1.74	552,338	1.74	552,338	
professor	4.47	691,325	5.67	934,458	5.67	934,458	
professro director	.00	0	1.00	156,585	1.00	156,585	
prog mgmt spec i	3.25	135,092	2.00	87,733	2.00	87,733	
program administrative s	3.00	204,311	4.32	281,460	4.32	281,460	
ps print services supv i	1.00	39,319	1.00	37,723	1.00	37,723	
research assistant	16.91	993,901	15.64	900,743	15.64	900,743	
research assistant pt	.48	-2,161	.00	0	.00	0	
research associate	1.83	84,594	.64	44,708	.64	44,708	
research asst professor	.50	25,756	.24	24,000	.24	24,000	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2104 Academic Support							
research fellow	.00	79,313		0		0	
research grad assistant	.00	578,198	.00	649,592		649,592	
school assoc prof	.92	52,199	.42	56,049		56,049	
school asst prof	1.69	195,890	1.74	217,481		217,481	
school prof	1.09	210,652	1.07	219,123	1.07	219,123	
service worker	1.00	27,186	1.00	28,950	1.00	28,950	
specialist	92.51	6,581,129	94.63	6,831,932	94.63	6,831,932	
specialist	3.17	301,428	1.24	53,581	1.24	53,581	
vet facility aide	4.90	124,855	8.00	226,558	8.00	226,558	
vet facility asst	10.00	227,971	3.32	84,527	3.32	84,527	
work controller	2.00	63,536	2.00	68,928	2.00	68,928	
wrk controller sv	1.00	47,201	1.00	51,204	1.00	51,204	
TOTAL r30b2104*	449.23	36,895,099	455.35	39,219,741	455.35	40,200,234	
r30b2105 Student Services							
	2.00	06 606	2.00	04.046	0.00	04.046	
acad prog spec		86,686		94,046		94,046	
admin asst ii	2.00	60,165	1.00	45,272		45,272	
assistant professor	1.87	252,926	5.01	656,122		656,122	
assoc vice pres	1.00	99,032	1.00	107,218		107,218	
clinic coord	1.00	41,411	2.00	82,249		82,249	
clinical instructor	.20	12,652	.20	13,097		13,097	
coordinator	4.00	225,720	4.00	216,709		216,709	
director	3.47	324,154	4.00	363,426		363,426	
exempt/non exempt incrs	.00	0	.00	0		45,973	
faculty increments	.00	0	.00	0		19,527	
instructor	.26	10,811	.00	0	.00	0	
manager	1.00	63,674	1.00	65,640		65,640	
office clerk ii	1.00	32,370	1.00	37,535	1.00	37,535	
professor	.01	112,572	.05	11,783	.05	11,783	
prog mgmt spec i	3.00	135,711	2.00	96,515	2.00	96,515	
program administrative s	1.00	43,717	1.00	47,739	1.00	47,739	
research professor	1.00	96,268	. 44	88,392	. 44	88,392	
school asst prof	.11	17,536	.10	11,690	.10	11,690	
specialist	12.00	594,510	12.00	682,548	12.00	682,548	
TOTAL r30b2105*	34.92	2,209,915	36.80	2,619,981	36.80	2,685,481	
r30b2106 Institutional Support							
acad prog spec	1.00	42,200	1.00	45,672	1.00	45,672	
account clerk ii	2.00	46,092	2.00	72,438		72,438	
account clerk iii	3.00	78,618	5.00	184,629		· ·	
account clerk iii	2.00	84,913	2.00	•	2.00	184,629	
accounting assoc	11.00	-		91,934		91,934	
-		522,371	14.00	663,378	14.00	663,378	
admin asst ii	5.00	207,325	5.00	224,408	5.00	224,408	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2106 Institutional Support				22 404	4 00	00 404	
analyst	1.00	63,324		68,101	1.00	68,101	
assistant	5.30	306,012	4.00	253,724	4.00	253,724 0	
assistant	1.00	93,809	.00	0	.00	_	
assistant dean	1.00	208,872		281,160	2.00	281,160	
assistant director	1.00	52,971		56,128	1.00	56,128	
assistant professor	.00	0		8,013	.04	8,013	
assoc vice pres	2.00	394,415		449,995	2.15	449,995	
associate professor	.97	50,140	.23	43,130	.23	43,130	
asst vp	14.75	2,405,276		2,520,826	14.00	2,520,826	
bus fis op off	20.97	1,315,606	18.00	1,185,364		1,185,364	
buyer	3.00	132,448	1.00	66,440	1.00	66,440	
buyer i	5.00	162,754		201,466		201,466	
buyers clerk sr	2.00	74,390		80,643		80,643	
clinical asst professor	.30	13,886		0		0	
clinical instructor	2.28	104,634		700 100	.00	_	
coordinator	16.15	1,278,113		760,168	11.15	760,168	
counselor	1.00	124,935	1.00	133,459	1.00	133,459	
director	37.00	3,992,502		5,687,170	46.10	5,687,170	
editor	.00	0		82,907		82,907	
env hth sfty asst	4.00	137,124		84,692		84,692	
exec adm asst i	3.00	117,345		42,788	1.00	42,788	
exec adm asst ii	1.00	55,770		53,040		53,040	
exempt/non exempt incrs	.00	0		0		1,190,703	
faculty increments	.00	0		0		13,818 0	
faculty research asst	1.00	74,286		_		_	
financial tran su	2.00	96,704		104,168		104,168 0	
graduate fellow	.00	110,619		0			
health educator	1.00	56,952		69,680		69,680	
hr specialist 1	.00	0		51,002		51,002	
hr specialist 1	3.00	125,775		139,494	3.00	139,494 47,940	
human relations officer	.00	0		47,940		•	
human resource associate	1.00	37,126		79,266		79,266	
it com ld	1.00	52,141		56,568		56,568 48,960	
it ctl clk lead	1.00	22,249		48,960		229,933	
it support spec	5.00	258,924		229,933		•	
legal asst	4.00	170,588		93,053		93,053	
manager	67.10	5,690,849		6,608,447		6,608,447	
master marine vessel	2.00	128,855		140,427		140,427 37,018	
medial waste incin oper	1.00	34,170		37,018		•	
motor eqip op i	1.00	28,548		30,852		30,852	
motor equip op ii	1.00	33,612		36,325		36,325	
office clerk i	1.00	57,919		30,206		30,206 34,458	
office clerk ii	1.00	31,885		34,458		34,458 43,852	
payroll processing assoc	1.00	40,577		43,852 52,384		52,384	
pol comm supv	1.00	43,870	1.00	52,364	1.00	52,364	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2106 Institutional Support							
police com op	3.00	46,023	2.00	69,727	2.00	69,727	
police comm op 1d	6.00	220,602		217,782		217,782	
postal serv proc	10.50	304,235		364,980		364,980	
president	1.00	826,768		814,865		814,865	
professor	.99	209,269	.99	224,967		224,967	
prog mgmt spec i	3.00	127,424		198,984		198,984	
program administrative s	1.00	47,732		103,635		103,635	
programmer	1.00	80,489		187,056		187,056	
res grad asst *	.00	81,251	.00	0		0	
research analyst	1.00	76,431		83,599		83,599	
research asst professor	.50	486		0		0	
research asst senior	1.75	195,564		0		0	
research asst sr	1.75	60,468	1.10	71,124		71,124	
research biochemist	2.00	122,615	.00	, 0		0	
research biochemist	1.00	65,111	.00	0	.00	0	
school prof	.75	78,941	.00	0		0	
security guard superviso	.00	0	2.00	95,301	2.00	95,301	
security officer	61.00	1,996,495		2,353,090	79.00	2,353,090	
security specialist	1.00	38,058	1,00	40,111	1.00	40,111	
special asst to pres	1.00	64,590		69,463	1.00	69,463	
specialist	189.01	11,669,028		15,269,266		15,269,266	
specialist	.00	59,860		. 0		0	
storekeeper iii	1.00	43,676	1.00	47,384	1.00	47,384	
supervisor	.00	0	1.00	78,795	1.00	78,795	
tel sys spec	1.00	38,938	1.00	40,571	1.00	40,571	
univ pol off ii	17.00	1,035,498	18.00	946,087	18.00	946,087	
univ pol off iii	27.00	1,830,653	28.00	1,768,001	28.00	1,768,001	
univ pol off iv	3.00	194,047	10.00	659,673	10.00	659,673	
vice president	8.00	2,640,008	8.00	2,924,073	8.00	2,924,073	
vice provost	.00	0	1.00	276,620	1.00	276,620	
TOTAL r30b2106*	586.07	41,315,754	621.79	48,180,860	621.79	49,385,381	
r30b2107 Operation and Maintena	nce of Plant						
admin asst i	1.00	40,411	1.00	35,000	1.00	35,000	
admin asst ii	2.00	31,652		90,882		90,882	
administrator	3.00	323,028	1.50	190,422		190,422	
assistant director	.00	020,020	1.00	76,698		76,698	
associate dean	.50	127,586	.50	137,246		137,246	
asst vp	.00	0	1.00	170,000		170,000	
budget associate	1.00	23,798	.50	31,620	.50	31,620	
building systems chief	7.00	303,459	7.00	339,930	7.00	339,930	
bus fis op off	5.00	235,333	2.00	104,641	2.00	104,641	
coordinator	6.00	240,410	6.00	325,525	6.00	325,525	
director	6.00	671,705	6.00	690,411	6.00	690,411	
	0.00	0.1,700	0.00	000,411	0.00	000,411	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2107 Operation and Mainten	ance of Plant						
elect tech iii	3.00	132,633	3.00	156,464	3.00	156,464	
electl-sys reliability t	4.00	229,441	4.00	253,381	4.00	253,381	
electrician	8.00	233,962	6.00	275,883	6.00	275,883	
elevator technician i	4.00	190,806	4.00	253,185	4.00	253,185	
elevator technician ii	1.00	68,464	1.00	73,611	1.00	73,611	
exec adm asst i	2.00	102,369	2.00	110,441	2.00	110,441	
exempt/non exempt incrs	.00	0	.00	0		427,509	
facilities supervisor	1.00	43,640	1.00	70,981	1.00	70,981	
housekeeper	152.00	4,311,500	187.00	5,011,865	187.00	5,011,865	
hsekeeping supv i	2.00	111,610	3.00	127,871	3.00	127,871	
hvac mech ii	9.00	428,268	10.00	516,332		516,332	
hvac mechanic i	3.00	132,470	4.00	185,918	4.00	185,918	
hvc mc iii	1.00	59,947	1.00	65,897	1.00	65,897	
locksmith, electronic	1.00	47,563	1.00	51,108	1.00	51,108	
maintenance mechanic lea	2.00	80,896	2.00	86,077	2.00	86,077	
manager	31.00	2,488,793	28.50	2,347,028	28.50	2,347,028	
mov stor spec	4.00	125,322	4.00	134,700	4.00	134,700	
mt maint aide i	7.00	180,539	7.00	199,105	7.00	199,105	
mt maint aide ii	1.00	27,788	1.00	29,862	1.00	29,862	
mt maint mechanic	4.00	114,303	5.00	171,745	5.00	171,745	
mt mlt td chf 1	6.00	251,465	6.00	272,146	6.00	272,146	
mt multi trades chief ii	4.00	193,381	4.00	215,062	4.00	215,062	
mt multi trades chief ii	2.00	153,962	3.00	188,067	3.00	188,067	
mt multi trades supv i	2.00	109,525	2.00	117,583	2.00	117,583	
mt multi trades supv ii	1.00	56,323	1.00	60,868	1.00	60,868	
mtm mec sr	1.00	45,149	1.00	48,305	1.00	48,305	
office clerk ii	2.00	36,211	2.00	66,228	2.00	66,228	
office supv i	1.00	34,786	1.00	37,759	1.00	37,759	
painter	6.00	179,494	5.00	198,648	5.00	198,648	
pest control spec	2.00	85,600	2.00	92,735	2.00	92,735	
plumber specialist	5.00	288,912	5.00	313,975	5.00	313,975	
programmer	2.00	107,306	2.00	115,567	2.00	115,567	
specialist	34.00	2,231,449	39.73	2,854,795	39.73	2,854,795	
storekeeper ii	2.00	42,597	2.00	75,236	2.00	75,236	
storekeeper i i i	1.00	41,441	1.00	44,948	1.00	44,948	
work controller	2.00	63,832	2.00	84,588	2.00	84,588	
TOTAL r30b2107*	344.50	15,029,129	381.73	17,100,339	381.73	17,527,848	
r30b2108 Auxiliary Enterprises							
account clerk iii	2.00	46,843	2.00	82,768	2.00	82,768	
accountant i	1.00	37,513	1.00	44,910	1.00	44,910	
asst vp	.00	0	1.30	140,667	1.30	140,667	
business manager	1.00	40,938	1.00	43,054	1.00	43,054	
cook	1.25	53,792	1.25	47,625	1.25	47,625	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2108 Auxiliary Enterprises							
coordinator	10.12	488,888	13.00	654,980	13.00	654,980	
dental prep disp ai	4.00	114,257	4.00	121,018	4.00	121,018	
director	12.00	920,389		947,847	12.20	947,847	
dntl ster aide	4.00	118,291	4.00	125,103	4.00	125,103	
dntl sup pc/dt su	1.00	33,104	1.00	34,817	1.00	34,817	
dntl supp eq spec	1.00	40,554		43,132	1.00	43,132	
electronics tech i	1.00	39,060	1.00	39,839	1.00	39,839	
exempt/non exempt incrs	.00	0		0	.00	87,258	
faculty increments	.00	0		0	.00	2,170	
maintenance mechanic lea	2.00	87,748	2.00	92,212	2.00	92,212	
manager	2.20	163,396	2.20	155,917	2.20	155,917	
merchandiser iii	1.00	•	1.00	•	1.00		
		31,501		33,132		33,132	
mt maint aide i	3.00	90,672	3.00	95,017	3.00	95,017	
mt maint aide ii	2.00	65,821	2.00	69,739	2.00	69,739	
mt maint mechanic	1.00	34,657	1.00	36,952	1.00	36,952	
mt multi trades chief ii	1.00	55,013	1.00	59,814	1.00	59,814	
office clerk ii	1.00	35,428	1.00	37,537	1.00	37,537	
prog mgmt spec i	3.00	131,179	3.00	140,239	3.00	140,239	
program administrative s	2.00	98,979	2.00	110,434	2.00	110,434	
school asst prof	.60	48,893	.29	25,522	.29	25,522	
secretary	1.00	33,337	1.00	35,321	1.00	35,321	
specialist	5.65	367,393	4.00	264,602	4.00	264,602	
visiting asst prof	.52	58,720	.52	61,289	.52	61,289	
work controller	1.00	30,944	1.00	33,641	1.00	33,641	
TOTAL r30b2108*	65.34	3,267,310	67.76	3,577,128		3,666,556	
r30b2118 Hospitals							
account clerk iii	.00	0	.75	27,864	.75	27,864	
accounting clerk ii	.75	28,000	.75	31,000	.75	31,000	
administrative assistant	5.95	214,608		352,586	8.45	352,586	
assistant professor	295.92	72,778,458	290.09	70,837,031	290.09	70,837,031	
assistant specialist	.00	0	2.15	95,824	2.15	95,824	
assoc prof head	. 44	78,571	.67	524,967	.67	524,967	
associate dean	1.00	234,900	.81	195,030	.81	195,030	
chairperson	.00	0	.44	240,565	. 44	240,565	
clinic assoc prof pt	1.43	469,128	1.37	306,209	1.37	306,209	
clinic coord	.50	24,777	.00	0	.00	0	
clinical asst professor	28.11	6,526,216	29.51	6,900,864	29.51	6,900,864	
clinical instructor	7.32	765,956	2.50	200,158	2.50	200,158	
clinical professor pt	2.19	559,780	1.75	470,769	1.75	470,769	
coordinator	8.64	503,271	8.75	559,096	8.75	559,096	
director	7.33	990,885	7.40	1,071,610	7.40	1,071,610	
exempt/non exempt incrs	.00	990,883	.00	1,071,010	.00	90,901	
faculty increments	.00	0	.00	0	.00	3,588,883	
radarcy filor emerica	.00	U	.00	U	.00	3,500,003	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2118 Hospitals							
general associate	.20	10,507	.00	0	.00	0	
human resource associate	.30	32,040	.00	0		0	
instructor	50.35	7,990,105	59.15	9,704,413	59.15	9,704,413	
licensed practical nurse	4.00	171,227	4.00	200,000	4.00	200,000	
manager	6.03	485,298	7.17	698,502	7.17	698,502	
nurse ii mri	.50	43,985	.50	46,000	.50	46,000	
office assistant	.00	, 0	.25	6,698	. 25	6,698	
office clerk ii	3.00	105,705	3.10	120,921	3.10	120,921	
post doctoral fellow	.00	2,740	.00	0	.00	0	
post doctoral fellow	.00	0	.00	120,000	.00	120,000	
post doctoral fellow	.00	116,285	.00	0	.00	0	
professor chairperson	7.93	5,366,984	7.41	5,521,899	7.41	5,521,899	
professor	53.88	19,965,736	56.32	22,807,659	56.32	22,807,659	
professor and head	.23	68,993	.19	69,128	.19	69,128	
professro director	.37	164,016	.47	196,531	.47	196,531	
prog mgmt spec i	1.50	25,689	.50	25,000	.50	25,000	
program administrative s	1.43	78,108	.50	31,000	.50	31,000	
research assistant	2.82	248,144	3.00	270,000	3.00	270,000	
research associate	.60	85,714	.60	90,000	.60	90,000	
research fellow	.00	17,214	.00	0	.00	0	
resident g1	.00	187,670	.00	0	.00	0	
school assoc prof	1.28	230,356	.93	151,619	.93	151,619	
school asst prof	3.54	444,936	3.01	470,774	3.01	470,774	
school prof	.06	11,548	.00	0	.00	0	
senior res assistant	3.75	264,088	3.77	277,901	3.77	277,901	
specialist	4.10	190,135	2.50	92,071	2.50	92,071	
specialist	15.60	915,282	16.00	1,000,000	16.00	1,000,000	
visiting assoc prof	72.10	21,210,144	73.16	23,477,699	73.16	23,477,699	
TOTAL r30b2118*	593.15	141,607,199	597.92	147,191,388	597.92	150,871,172	
TOTAL r30b21 **	4,880.88	529,908,977		560,252,628		574,258,944	
	•	, ,	·				
r30b22 University of Maryland	, College Park						
r30b2201 Instruction	45.50	040 747	45 50	000 004	45 50	202 204	
acad adv	15.50	843,747	15.50	800,094		800,094	
acad prog spec	9.00	214,692	10.00	295,928	10.00	295,928	
accompanist	2.75	124,701	2.75	134,622		134,622	
account clerk i	.00	2,307	.00	0		0	
account clerk ii	1.00	28,281	1.00	2,335	1.00	2,335	
account clerk iii	1.65	46,302	1.65	58,393	1.65	58,393	
accounting assoc	10.45	393,200	10.45	371,108	10.45	371,108	
admin asst i	4.58	194,643	4.58	161,643	4.58	161,643	
admin asst ii	39.48	1,386,853	39.48	1,462,527	39.48 .50	1,462,527	
administrator adv consul	.50 .00	119,957 0	.50 .00	55,085	.00	55,085 428,442	
auv COIISUI	.00	U	.00	428,442	.00	420,442	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b22 University of Maryland,	College Park						
r30b2201 Instruction							
assistant director	70.44	3,952,491	75.44	5,021,367		5,021,367	
assoc art-in-res	.00	72,732	.00	0	.00	0	
assoc dean	3.76	740,143	3.76	745,331	3.76	745,331	
assoc dir	27.86	2,739,684	27.86	2,661,985	27.86	2,661,985	
assoc prof dir	4.25	444,537	4.25	574,642	4.25	574,642	
assoc prof chair	3.50	265,510	3.50	386,371	3.50	386,371	
assoc res scholar	.60	56,400	.60	58,390	.60	58,390	
assoc res sci	1.75	332,281	1.75	107,686	1.75	107,686	
associate agent	.00	40,407	.00	0	.00	0	
associate professor	374.84	39,383,642	374.84	46,353,293	374.84	46,353,293	
asst	1.72	0	2.72	100,179	2.72	100,179	
asst art-in-res	1.00	15,000	1.00	51,005	1.00	51,005	
asst dean	8.60	508,816	8.60	1,061,595	8.60	1,061,595	
asst mgr	.00	48,302	.00	53,948	.00	53,948	
asst prof	318.91	26,108,033	318.91	31,079,705	318.91	31,079,705	
asst res eng	.50	119,266	.50	45,647	.50	45,647	
asst res schl	1.00	83,843	1.00	0	1.00	0	
asst res sci	1.00	350,825	1.00	67,204	1.00	67,204	
asst to dean	2.00	141,185	2.00	178,855	2.00	178,855	
asst to dir	1.00	57,295	1.00	61,928	1.00	61,928	
asst vp	1.00	177,883	1.00	197,439	1.00	197,439	
business manager	31.37	1,673,078	31.37	2,025,583	31.37	2,025,583	
business serv spec	16.15	742,664	16.15	787,395	16.15	787,395	
clin assoc prof	2.00	734,789	2.00	530,032	2.00	530,032	
clin asst prof	4.00	1,325,893	4.00	932,396	4.00	932,396	
clin prof	.85	50,969	.85	139,093	.85	139,093	
clinic coord	1.00	37,764	1.00	40,843	1.00	40,843	
consultant	.00	44,558	.00	0	.00	0	
coordinator	211.95	11,639,339	211.95	12,979,068	211.95	12,979,068	
dean	3.00	545,140	3.00	780,543	3.00	780,543	
deputy dir	1.13	124,229	1.13	158,588	1.13	158,588	
director	79.67	8,491,458	81.67	8,484,146	81.67	8,484,146	
dist univ prof chair	2.66	510,557	2.66	694,942	2.66	694,942	
editorial asst	.80	26,576	.80	28,725	.80	28,725	
elect tech iii	1.00	52,616	1.00	56,872	1.00	56,872	
eng phys	3.00	478,849	3.00	264,697	3.00	264,697	
eng tech iii	2.00	99,469	2.00	107,497	2.00	107,497	
exec adm asst i	10.94	345,238	10.94	357,441	10.94	357,441	
exec adm asst ii	1.00	49,087	1.00	53,056	1.00	53,056	
exec dir	2.00	319,933	2.00	351,257	2.00	351,257	
faculty extension asst	.00	160,197	.00	0	.00	0	
faculty research asst	4.55	3,184,311	4.55	565,680	4.55	565,680	
fellow	.00	52,357	.00	0	.00	0	
graduate assistant	.00	30,658,500	.00	34,358,620	.00	34,358,620	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b22 University of Mary	land, College Park						
increments	.00	0	.00	0	.00	8,523,277	
info spec	4.00	258,511	4.00	244,042		244,042	
inst	20.58	797,026		1,323,016		1,323,016	
it support assoc	2.41	118,062		128,158	2.41	128,158	
it sys analyst	6.00	199,501	6.00	200,846	6.00	200,846	
lab animal tech	1.00	47,921	1.00	58,295	1.00	58,295	
lab animal tech asst	1.00	39,311	1.00	41,433		41,433	
lecturer	330.53	22,540,994		26,217,763		26,217,763	
librarian i	.00	2,858	.00	0		0	
locksmith elect	.00	0		0		0	
manager	28.32	1,611,686		1,964,932	28.32	1,964,932	
mt maint mechanic	.00	30,695	.00	0	.00	0	
office clerk ii	.07	16,215		0	.07	0	
office supv i	1.00	0		1	1.00	1	
office supv iii	1.00	45,308		48,972		48,972	
phys sci tech i	.00	22,962		31,903	.00	31,903	
phys sci tech ii	1.00	35,902		39,086	1.00	39,086	
phys sci tech iii	1.00	51,085		51,103	1.00	51,103	
plumber spec	.00	0.,000		01,100	1.00	0,,,00	
preparator	1.00	0	1.00	21,939	1.00	21,939	
prg admin spec	6.15	237,073	6.15	255,962	6.15	255,962	
principal agent	.20	26,452	.20	27,973	.20	27,973	
prof area chair	73.23	11,818,539	73.23	13,299,962	73.23	13,299,962	
prof dir	33.61	3,837,527	33.61	4,600,330	33.61	4,600,330	
prof	459.75	69,761,470	459.75	77,099,799	459.75	77,099,799	
prof of practice	8.95	1,171,756		1,021,996	8.95	1,021,996	
prog mgmt spec i	35.45	1,726,679	35.45	1,549,976	35.45	1,549,976	
program dir	1.00	85,718	1.00	72,187	1.00	72,187	
res analyst	1.00	05,710		0	1.00	72,107	
res assoc prof	1.75	643,850	1.75	193,460	1.75	193,460	
res asst prof	3.00	1,174,366	3.00	208,381	3.00	208,381	
res prof	2.50	1,074,814	2.50	389,082	2.50	389,082	
res prog	.53	1,074,014	.53	009,002	.53	. 005,002	
res spec	.10	671	.10	0	.10	0	
research associate	3.59	3,206,046	3.59	534,571	3.59	534,571	
research asst	1.20	20,467	1.20	84,682	1.20	84,682	
research grad assistant	.00	4,294,104	.00	5,378,370	.00	5,378,370	
resident director	.00	89,547	.00	0,070,070	.00	0,070,070	
secretary	.00	6,293	.00	0	.00	0	
secretary senior agent	.00	4,902	.00	0	.00	0	
sr res eng	.00	145,204	.00	150,370	.00		
sr res eng sr res scholar	.00	138,284	.00	150,370	.00	150,370 0	
sr res sci	.50	509,851	.50	232,090	.50	232,090	
storekeeper ii	3.00	97,661	3.00	135,378	3.00	135,378	
ocol ekeebel 11	3.00	91,001	3.00	100,070	3.00	100,076	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symt
r30b22 University of Maryland	d, College Par	k					
r30b2201 Instruction	, ,						
storekeeper iii	.00	33,016	.00	35,676	.00	35,676	
supervisor	2.80	211,206	2.80	232,008	2.80	232,008	
systems analyst	2.00	137,212	2.00	169,018	2.00	169,018	
teaching lab tech	2.00	77,208	2.00	97,281	2.00	97,281	
word proc supv	.65	34,430	.65	37,213	.65	37,213	
TOTAL r30b2201*	2,329.58	266,722,912	2,338.58	292,450,475	2,338.58	300,973,752	
r30b2202 Research							
acad adv	2.00	149,053	2.00	149,698	2.00	149,698	
acad prog spec	.00	18,277	.00	0	.00	. 0	
account clerk ii	.00	13,477	.00	0	.00	0	
accounting assoc	2.01	98,906	2.01	39,676	2.01	39,676	
admin asst i	.00	27,794	.00	0	.00	. 0	
admin asst ii	8.67	492,421	8.67	603,402	8.67	603,402	
adv consul	1.00	105,955	2.00	75,376	2.00	75,376	
agent	.69	17,060	. 69	48,841	.69	48,841	
agric tech	12.85	279,480	12.85	355,345	12.85	355,345	
agric tech lead	15.74	485,661	15.74	553,388	15.74	553,388	
agric tech supv	17.43	679,559	17.43	773,429	17.43	773,429	
agric worker ii	1.00	7,975	1.00	15,706	1.00	15,706	
assistant director	.00	1,614,370	.00	0	.00	0	
assoc prof dir	1.10	398,375	1.10	230,476	1.10	230,476	
assoc prof act chair	73.57	7,290,053	73.57	8,136,531	73.57	8,136,531	
assoc res eng	.00	125,471	.00	. 0	.00	, ,	
assoc res scholar	.00	14,100	.00	10,168	.00	10,168	
assoc res sci	40.00	5,027,885	40.00	5,906,897	40.00	5,906,897	
assoc vice pres	1.00	195,635	1.00	208,216	1.00	208,216	
associate agent	23.00	1,147,245	23.00	1,232,586	23.00	1,232,586	
associate director	9.29	1,022,092	9.29	3,043,804	9.29	3,043,804	
asst dean	.33	80,975	.33	135,719	.33	135,719	
asst dir	32.82	2,077,413	32.82	3,836,361	32.82	3,836,361	
asst lab anm tech	.00	3,994	.00	, ,	.00	. , , , , ,	
asst prof director	.55	, 0	.00	0	.00	0	
asst prof	35.00	3,589,860	35.00	4,621,818	35.00	4,621,818	
asst res eng	.00	786,448	.00	0	.00	0	
asst res schl	1.00	142,525	1.00	0	1.00	0	
asst res sci	76.51	9,723,038	76.51	5,117,603	76.51	5,117,603	
asst to dir	2.00	229,793	2.00	149,366	2.00	149,366	
asst to dir	12.00	108,645	12.00	1,086,045	12.00	1,086,045	
asst vp inst advancement	.00	105,887	.00	177,508	.00	177,508	
auto serv mech	1.00	43,521	1.00	47,041	1.00	47,041	
auto shop supv	1.00	54,062	1.00	58,435	1.00	58,435	
business manager	2.88	299,936	2.88	184,894	2.88	184,894	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2202 Research							
business serv spec	5.78	347,135	5.78	275,038	5.78	275,038	
chairperson	.00	93,659	.00	273,000		273,000	
clinical assoc professor	.00	3,277	.00	0		0	
clinical asst professor	.00	22,417	.00	0		0	
consultant	.00	145,579	.00	0		0	
cont admin	8.50	911,072		817,453		817,453	
coordinator	99.56	4,635,502		4,189,649		4,189,649	
deputy director	.00	127,082	.00	0		0	
director	46.46	3,865,744	46.46	3,924,082		3,924,082	
editor	.00	74,481	.00	0,02.,002		0,02.,002	
eng tech iii	2.79	119,933	2.79	139,093		139,093	
engineer	6.00	280,853	6.00	140,717		140,717	
exec adm asst i	.58	18,673	.58	24,906		24,906	
exec adm asst ii	.25	11,761	.25	12,712		12,712	
exec dir	1.00	281,049	1.00	149,341	1.00	149,341	
extension associate	.00	92,583	.00	0		0	
fac res asst	355.00	21,137,653	355.00	22,330,009		22,330,009	
faculty extension asst	.00	88,926	.00	0		0	
fellow	.00	350,574	.00	0		0	
graduate assistant	.00	7,787,108	.00	5,746,036	.00	5,746,036	
increments	.00		.00	0		4,568,513	
instructor	.00	1,897	.00	0	.00	. 0	
it op mgr	31.62	3,491,469	31.62	2,862,714	31.62	2,862,714	
it support assoc	2.59	135,046	2.59	153,533	2.59	153,533	
it support asst	1.80	50,824	1.80	81,432	1.80	81,432	
it support spec	.00	32,068	.00	0	.00	0	
it sys mgr	1.00	778,601	1.00	93,458	1.00	93,458	
lab animal tech	1.00	7,917	2.00	13,065	2.00	13,065	
lab helper	1.00	32,898	1.00	34,508	1.00	34,508	
lab res tech	.47	42,662	.47	0	. 47	0	
laboratory assistant	.00	0	1.00	0	1.00	0	
laboratory research tech	.00	0	1.00	0	1.00	0	
lecturer	2.95	86,002	2.95	347,505	2.95	. 347,505	
librarian i	.00	39,263	.00	0	.00	0	
mt maint mechanic	1.00	0	1.00	25,212	1.00	25,212	
office clerk ii	1.00	25,068	1.00	27,703	1.00	27,703	
prg admin spec	1.18	80,798	1.18	81,780	1.18	81,780	
principal agent	. 19	22,470	.19	20,214	.19	20,214	
prof assoc dean	2.00	331,559	2.00	368,225	2.00	368,225	
prof dir	53.76	2,731,648	24.96	3,866,164	24.96	3,866,164	
prof and dean	.25	147,237	.25	74,290	.25	74,290	
prof of practice	.00	290,691	.00	68,881	.00	68,881	
professor chairperson	12.11	1,258,334	3.91	600,826	3.91	600,826	
professor	130.00	22,492,630	130.00	25,464,614		25,464,614	
prog mgmt spec i	8.65	490,320	8.65	389,192	8.65	389,192	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2202 Research							
program dir	10.00	290,885	10.00	1,020,100	10.00	1,020,100	
res assoc prof	10.00	1,186,344	10.00	1,325,093	10.00	1,325,093	
res asst prof	22.27	2,561,442	22.27	3,761,981	22.27	3,761,981	
res mach iii	.00	53,949	.00	0	.00	0	
res prof	1.50	1,296,748	1.50	141,135	1.50	141,135	
res spec	7.09	193,708	7.09	282,268	7.09	282,268	
res study coord	.00	0	1.00	0	1.00	0	
research associate	463.15	24,387,281	463.15	25,347,348	463.15	25,347,348	
research asst	.80	90,094	.80	7,007	.80	7,007	
research grad assistant	.00	24,743,295	.00	27,710,992	.00	27,710,992	
secretary	1.50	0	1.50	0	1.50	0	
senior scientist	.00	155,748	.00	0	.00	0	
specialist	6.00	589,605	6.00	489,734	6.00	489,734	
sr agent	.41	58,513	.41	36,594	.41	36,594	
sr res eng	.00	495,687	.00	. 0	.00	. 0	
sr res scholar	7.00	332,899	7.00	732,257	7.00	732,257	
sr res sci	25.00	3,470,100	25.00	3,728,232	25.00	3,728,232	
systems analyst	4.37	585,040	4.37	647,321	4.37	647,321	
tech sprv	1.10	135,496	1.10	87,210	1.10	87,210	
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TOTAL r30b2202*	1,713.12	170,048,238	1,680.57	174,437,953	1,680.57	179,006,466	
r30b2203 Public Service							
account clerk iii	.00	0	.00	108,001	.00	108,001	
accountant i	2.00	50,388	2.00	82,012	2.00	82,012	
accounting assoc	.75	11,649	.75	65,731	.75	65,731	
act assoc dean	1.00	129,900	1.00	191,938	1.00	191,938	
admin asst i	3.75	0	4.75	83,544	4.75	83,544	
admin asst i	22.28	717,168	22.28	786,189	22.28	786,189	
admin asst ii	47.24	1,805,173	47.24	1,874,783	47.24	1,874,783	
advisor consultant	.00	31,921	.00	, , 0	.00	, o	
agent	29.29	948,579	29.29	1,838,446	29.29	1,838,446	
agric tech	1.15	47,354	1.15	51,182	1.15	51,182	
agric tech lead	2.00	45,085	2.00	48,731	2.00	48,731	
agric tech supv	.27	15,859	.27	17,141	.27	17,141	
agric worker ii	.00	8,254	.00	0	.00	0	
assistant	.00	69,840	.00	0	.00	0	
assoc agent	1.00	306,060	1.00	156,124	1.00	156,124	
assoc dir	5.70	656,872	5.70	583,280	5.70	583,280	
assoc prof director	.00	18,015	.00	0	.00	0	
assoc prof	19.00	1,098,447	19.00	2,419,856	19.00	2,419,856	
assoc prof	.00	28,107	.00	2,419,650	.00	2,419,630	
assoc res eng	.00	123,210	.00	0	.00	0	
assoc res sci	1.00	123,210	1.00	525,123	1.00	525,123	
asst dean	.33	106,249	.33	•	.33	•	
asst deall	.55	100,249		133,265	.33	133,265	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
r30b2203 Public Service							
asst dir	40.55	995,174	40.55	3,020,964	40.55	3,020,964	
asst prof	7.79	482,861	7.79	587,584	7.79	587,584	
asst res sci	.00	29,155	.00	0	.00	0	
auto serv mech	1.00	44,654	1.00	49,231	1.00	49,231	
business manager	7.45	498,618	7.45	442,304	7.45	442,304	
business serv spec	5.47	246,103	5.47	227,700	5.47	227,700	
cio	.00	44,373	.00	0	.00	0	
coordinator	51.57	2,634,353	51.57	4,375,726	51.57	4,375,726	
counselor	.00	372,921	.00	0	.00	0	
deputy director	.00	12,226	.00	0	.00	0	
dev ofc	1.00	60,566	1.00	64,897	1.00	64,897	
director	11.66	1,900,892	11.66	1,554,370	11.66	1,554,370	
editor	1.00	36,578	1.00	40,523	1.00	40,523	
editorial asst	.00	29,646	.00	0	.00	0	
eng tech ii	1.00	38,986	1.00	42,982	1.00	42,982	
eng tech iii	1.00	44,467	1.00	51,902	1.00	51,902	
engineer	.00	36,993	.00	0	.00	0	
ex nutr asst	11.20	0	11.20	218,758	11.20	218,758	
exec adm asst i	1.97	56,001	1.97	64,502	1.97	64,502	
exec adm asst ii	.25	11,761	.25	12,712	. 25	12,712	
exec director	.00	77,982	.00	0	.00	0	
ext assoc	1.00	79,054	1.00	83,523	1.00	83,523	
ext prog asst	18.45	567,982	22.45	638,666	22.45	638,666	
fac ext asst	7.49	1,491,775	7.49	1,333,950	7.49	1,333,950	
fac res asst	71.30	5,407,501	71.30	5,809,751	71.30	5,809,751	
fac supv	1.00	53,033	1.00	57,058	1.00	57,058	
graduate assistant	.00	0	.00	14,939	.00	14,939	
graduate assistant	.00	259,632	.00	300,169	.00	300,169	
increments	.00	0	. 00	0	.00	1,005,844	
inst	5.00	452,493	5.00	550,881	5.00	550,881	
it consult	1.00	53,320	1.00	69,452	1.00	69,452	
it support asst	2.00	104,454	2.00	88,475	2.00	88,475	
it support spec	.00	13,399	.00	0	.00	. 0	
it sys analyst	2.00	436,913	2.00	96,199	2.00	96,199	
lecturer	23.00	1,302,596	23.00	1,597,217	23.00	1,597,217	
librarian i	.00	27,724	.00	0	.00	0	
manager	4.35	885,069	4.35	447,305	4.35	447,305	
mt mlt td chf ii	1.00	39,431	1.00	14,470	1.00	14,470	
office clerk ii	1.00	23,468	1.00	31,406	1.00	31,406	
prg admin spec	1.72	74,108	1.72	80,100	1.72	80,100	
principal agent	14.25	1,167,654	14.25	1,280,002	14.25	1,280,002	
prof chair	.76	148,890	.76	163,293	.76	163,293	
prof dir	5.40	64,604	5.40	293,275	5.40	293,275	
prof	7.82	1,340,781	7.82	1,225,904	7.82	1,225,904	
prof and dean	.50	126,797	.50	129,147	.50	129,147	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2203 Public Service							
prof of the practice	.00	43,239	.00	45,920	.00	45,920	
prog mgmt spec i	7.86	290,223	7,86	369,022	7.86	369,022	
prog spec	1.00	452,433	1.00	49,373	1.00	49,373	
program director	.00	182,617	.00	0	.00	0	
ps prt srv tch i	.96	, o	.96	59,448	.96	59,448	
res analyst	1.00	0	1.00	85,381	1.00	85,381	
research assoc professor	.00	46,620	.00	. 0	.00	. 0	
research associate	20.00	1,294,667	20.00	1,390,974	20.00	1,390,974	
research asst professor	.00	19,610	.00	0	.00	0	
research grad assistant	.00	238,694	.00	0	.00	0	
research professor	.00	8,261	.00	0	.00	0	
sr agent	48.80	2,846,661	48.80	3,431,595	48.80	3,431,595	
sr res eng	.00	26,460	.00	0	.00	0	
sr res sci	.00	393,823	.00	33,205	.00	33,205	
systems analyst	2.63	349,935	2.63	249,675	2.63	249,675	
TOTAL r30b2203*	530.96	34,186,361	535.96	39,739,276	535.96	40,745,120	
r30b2204 Academic Support							
acad adv	17.00	858,736	17.00	965,771	17.00	965,771	
acad prog spec	1.00	36,378	1.00	38,637	1.00	38,637	
account clerk iii	1.50	53,984	1.50	58,350	1.50	58,350	
accountant	14.95	823,099	14.95	1,029,335	14.95	1,029,335	
accountant i	1.00	0	1.00	37,122	1.00	37,122	
accounting assoc	4.00	182,881	4.00	197,018	4.00	197,018	
admin asst i	2.50	47,189	2.50	68,529	2.50	68,529	
admin asst ii	16.72	507,392	16.72	653,341	16.72	653,341	
administrator	3.00	410,825	3.00	345,832	3.00	345,832	
assoc dir	30.50	2,434,251	30.50	2,722,289	30.50	2,722,289	
assoc prof assoc dean	20.47	2,964,786	20.47	3,427,619	20.47	3,427,619	
assoc prof dir	2.00	0	2.00	197,550	2.00	197,550	
assoc prof	7.75	118,515	7.75	1,082,641	7.75	1,082,641	
assoc vice pres	2.00	440,514	2.00	470,788	2.00	470,788	
asst	.00	0	.00	16,358	.00	16,358	
asst dean	29.49	3,863,581	29.49	4,461,529	29.49	4,461,529	
asst dir	65.58	4,765,695	66.58	6,168,602	66.58	6,168,602	
asst mgr	9.50	433,500	9.50	555,553	9.50	555,553	
asst prof	7.59	215,820	7.59	521,612	7.59	521,612	
asst res sci	.00	6,662	.00	0	.00	0	
asst to dean	10.00	487,858	10.00	688,591	10.00	688,591	
asst vp	2.00	459,003	2.00	442,475	2.00	442,475	
business serv spec	8.00	239,722	8.00	331,735	8.00	331,735	
clin prof	.15	0	.15	24,546	.15	24,546	
comp spec	20.00	1,453,472	20.00	2,091,833	20.00	2,091,833	
coordinator	232.44	12,901,922	232.44	15,183,657	232.44	15,183,657	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2204 Academic Support		_		_		_	
cyc teacher	1.00	0		0	1.00	0	
dean	13.25	3,095,271		3,574,920	13.25	3,574,920	
deputy dir	.88	0		11,003	.88	11,003	
dev ofc	1.42	0		26,887	1.42	26,887	
director	78.28	7,393,381		9,202,350	78.28	9,202,350	
elect tech iii	1.00	49,481	1.00	53,483	1.00	53,483	
engineer	13.00	1,242,093		1,329,888	13.00	1,329,888	
evaluator	.00	24,875	.00	11,635	.00	11,635	
exec adm asst i	3.50	125,276	3.50	172,921	3.50	172,921	
exec adm asst ii	1.50	78,241	1.50	84,569	1.50	84,569	
exec asst to vp	2.00	136,129	2.00	148,869	2.00	148,869	
exec dir	5.25	853,017	5.25	976,766	5.25	976,766	
exec sec dir cp sen	1.00	103,678	1.00	112,914	1.00	112,914	
fac ext asst	.50	28,000	.50	29,934	.50	29,934	
fac res asst	1.00	491,051	1.00	221,009	1.00	221,009	
graduate assistant	.00	4,688,145	.00	7,845,991	.00	7,845,991	
increments	.00	0	.00	0	.00	2,558,052	
it com op sh supv	1.00	0	1.00	27,995	1.00	27,995	
it data entry opr	1.00	0	1.00	8,199	1.00	8,199	
it support assoc	.00	0	1.00	0	1.00	0	
it support assoc	.50	61,746	.50	29,777	.50	29,777	
it support asst	2.00	159,978	3.00	133,565	3.00	133,565	
it support spec	2.00	46,858	2.00	77,509	2.00	77,509	
it sys analyst	32.00	3,397,897	35.00	3,815,922	35.00	3,815,922	
it telecom asst	1.00	44,179	1.00	44,041	1.00	44,041	
it telecom spec	9.00	532,741	9.00	562,274	9.00	562,274	
lab animal tech	1.00	34,324		35,330	1.00	35,330	
lab res tech	1.00	36,593		39,569	1.00	39,569	
lan system admin	.00	, 0		0	1.00	0	
lecturer	.00	552,385		1,608,843	.00	1,608,843	
librarian iii	72.80	4,826,381	72.80	5,552,500	72.80	5,552,500	
librarian (open rank)	1.00	0		22,158	1.00	22,158	
library tech ii	39.00	846,385		1,248,499	39.00	1,248,499	
library tech iii	13.00	507,536	13.00	492,525	13.00	492,525	
library technician i	13.50	234,024		265,578	15.50	265,578	
manager	65.48	5,205,671	65.48	5,720,248	65.48	5,720,248	
multi media tech	2.00	81,314		90,508	2.00	90,508	
office clerk ii	6.00	147,537		199,801	6.00	199,801	
office supv i	1.00	40,062		43,302	1.00	43,302	
ombuds ofc	.50	0		10,201	.50	10,201	
prg admin spec	3.00	92,763		122,663	3.00	122,663	
prof chair	1.00	2,000	1.00	189,793	1.00	189,793	
prof dir	6.00	206,517	6.00	21,938	6.00	21,938	
prof	9.00	239,231	9.00	967,546	9.00	967,546	
prog mgmt spec i	18.50	800,358	19.50	744,247	19.50	744,247	
brod mamr shee I	10.50	000,000	15.50	144,241	19.30	144,241	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016	FY 2016 Allowance	Symbol
						ATTOWATION	
2001-0004-4							
r30b2204 Academic Support	74	17 160	7.4	10 550	74	10 550	
ps hg sp cp op ii	.74 1.00	17,169	.74	18,558	.74	18,558	
public rel assoc	1.00	44,699	1.00	51,519 75,411	1.00 1.00	51,519 75,411	
res spec		68,050	.00	75,411	.00	75,411	
research analyst research associate	.00 .00	78,729	.00	46,002	.00	46,002	
research asst	1.00	279,913 53,789	1.00	59,768	1.00	59,768	
research asst professor	.00	15,976	.00	09,700		0	
research grad assistant	.00	168,516	.00	0	.00	0	
research professor	.00	60,241	.00	0	.00	0	
sr graph art design	2.00	82,235	2.00	92,568	2.00	92,568	
storekeeper iii	1.00	37,464	1.00	36,300	1.00	36,300	
systems analyst	4.00	37,464 379,916	4.00	410,058	4.00	410,058	
tech consult	1.00	0/9,910	1.00	109,828	1.00	109,828	
tech dir	1.00	62,543	1.00	68,714	1.00	68,714	
vice president	1.00	312,910	1.00	337,790	1.00	337,790	
vice president vp cio	1.00	277,474	1.00	333,025		333,025	
Vp C10	1.00	277,474	1.00	333,023			
TOTAL r30b2204*	949.74	72,050,527	959.74	89,298,524		91,856,576	
r30b2205 Student Services							
account clerk iii	5.00	176,893	5.00	190,330	5.00	190,330	
accountant	4.52	134,115	4.52	289,294	4.52	289,294	
accounting assoc	.00	28,480	.00	0	.00	0	
adm couns	44.06	2,014,135	44.06	2,446,696	44.06	2,446,696	
admin asst i	1.00	46,183	1.00	55,786	1.00	55,786	
admin asst ii	7,92	180,624	7.92	285,889	7.92	285,889	
analyst	3.00	64,899	3.00	234,951	3.00	234,951	
assoc dir	25.00	1,807,682	25.00	2,475,774	25.00	2,475,774	
assoc prof	1.00	28,963	1.00	98,197	1.00	98,197	
asst	16.00	632,217	16.00	748,263	16.00	748,263	
asst coor	5.05	322,047	5.05	352,572	5.05	352,572	
asst dir	36.75	2,029,156	36.75	2,919,380	36.75	2,919,380	
asst registrar	4.00	312,230	4.00	362,957	4.00	362,957	
asst to dir	2.00	116,818	2.00	164,216	2.00	164,216	
asst vp	2.00	301,719	2.00	289,206	2.00	289,206	
business serv spec	2.00	172,591	2.00	124,653	2.00	124,653	
clinic coord	4.00	124,812	4.00	138,314	4.00	138,314	
collections spec	2.00	91,493	2.00	98,891	2.00	98,891	
coordinator	83.69	3,790,573	78.40	4,758,203	78.40	4,758,203	
director	24.20	2,448,352	24.20	3,016,137	24.20	3,016,137	
editorial asst	2.00	44,626	2.00	48,235		48,235	
exec adm asst i	1.00	40,308	1.00	43,568	1.00	43,568	
exec dir	1.00	122,597	1.00	133,119	1.00	133,119	
housekeeper	2.00	58,062	2.00	61,271	2.00	61,271	
housekeeper lead	1.00	16,763		26,963		26,963	
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FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2205 Student Services							
housekeeping supv ii	1.00	32,296	1.00	32,602	1.00	32,602	
increments	.00	0	.00	0	.00	1,003,104	
interpreter	1.00	72,326	1.00	77,585	1.00	77,585	
it consult	2.00	0	2.00	204,020	2.00	204,020	
it ctl ck lead	4.50	59,021	4.50	63,794	4.50	63,794	
it data entry opr	1.00	, o	1.00	38,878	1.00	38,878	
it pc spec ii	1.00	53,012	1.00	57,300	1.00	57,300	
manager	8.00	348,928	8.00	616,635	8.00	616,635	
medical asst	2.00	59,626	2.00	63,615	2.00	63,615	
nurse	12.90	786,107	12.90	991,483	12.90	991,483	
office assistant	.65	41,195	.65	45,688	.65	45,688	
office clerk ii	8.06	222,467	8.06	262,859	8.06	262,859	
office supv i	8.00	246,799	8.00	268,133	8.00	268,133	
office supv ii	2.00	77,880	2.00	84,171	2.00	84,171	
office supv iii	.00	1,614	.00	0	.00	. 0	
pharmacy tech	.50	27,800	.50	30,488	.50	30,488	
physician	8.20	1,063,932	8.20	1,345,475	8.20	1,345,475	
physician's asst	2.60	214,331	2.60	228,214	2.60	228,214	
prg admin spec	7.75	357,448	7.75	389,198	7.75	389,198	
prof	.75	0	.75	5,279	.75	5,279	
professor	1.00	0	1.00	153,015	1.00	153,015	
prog mgmt spec i	14.00	528,250	14.00	605,329	14.00	605,329	
program dir	8.00	339,409	8.00	465,490	8.00	465,490	
psychometrist	1.00	63,986	1.00	70,181	1.00	70,181	
research associate	.00	17,797	.00	0	.00	0	
research asst	1.00	0	1.00	25,503	1.00	25,503	
research grad assistant	.00	1,825	.00	0	.00	0	
specialist	1.00	52,086	1.00	56,298	1.00	56,298	
sr fincl aid couns	14.00	356,899	14.00	553,956	14.00	553,956	
storekeeper ii	1.00	41,138	1.00	43,349	1.00	43,349	
student	.00	1,540,193	.00	8,789,862	.00	8,789,862	
supervisor	.50	38,459	.50	42,523	.50	42,523	
web svcs developer	2.00	61,171	2.00	91,809	2.00	91,809	
word proc op	1.50	59,016	1.50	63,789	1.50	63,789	
TOTAL r30b2205*	397.10	21,871,349	391.81	35,129,386	391.81	36,132,490	
r30b2206 Institutional Support							
account clerk i	1.00	0	1.00	0	1.00	0	
account clerk ii	1.00	32,033	2.00	34,623	2.00	34,623	
accountant i	7.00	267,264	8.00	308,272	8.00	308,272	
accounting associate	6.00	253,126	7.00	280,511	7.00	280,511	
admin asst ii	8.25	293,732	11.25	464,951	11.25	464,951	
administrator	2.00	139,026	2.00	151,622	2.00	151,622	
analyst	.00	0	1.00	0	1.00	, 0	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
n20h2206 Institutional Support							
r30b2206 Institutional Support assoc	1.00	95,196	1.00	98,703	1.00	98,703	
assoc bursar	1.00	104,827	1.00	115,344	1.00	115,344	
assoc comptroller	2.00	275,956		321,689	2.00	321,689	
assoc dir	28.06	2,461,185	28.06	3,245,240	28.06	3,245,240	
assoc prov	4.00	733,065	4.00	954,008	4.00	954,008	
assoc vice pres	6.00	1,196,453	6.00	1,326,958	6.00	1,326,958	
associate professor	.00	1,000	.00	0	.00	0	
asst	3.00	103,706	3.00	190,823	3.00	190,823	
asst bursar	1.00	67,101	1.00	72,001	1.00	72,001	
asst comptroller	3.00	354,290	3.00	396,416	3.00	396,416	
asst dean	6.00	760,518	6.00	891,020	6.00	891,020	
asst dir	59.72	4,612,421	62.72	5,674,817	62.72	5,674,817	
asst mgr	1.00	46,760	1.00	50,175	1.00	50,175	
asst pres chief of sta	2.00	429,158	2.00	467,549	2.00	467,549	
asst to comptroller	1.00	59,185	1.00	51,005	1.00	51,005	
asst to comptroller	2.00	70,689	2.00	90,050	2.00	90,050	
asst vp	11.00	1,531,278	11.00	2,426,456	11.00	2,426,456	
auto serv mech	3.00	128,352	3.00	150,425	3.00	150,425	
bursar	1.00	129,034	1.00	140,979	1.00	140,979	
bus mgr i um	.00	129,004	1.00	0	1.00	0	
business manager	29.00	1,625,382	30.00	1,839,683	30.00	1,839,683	
business serv spec	11.00	463,057	11.00	522,989	11.00	522,989	
buyer	7.00	404,374	7.00	449,091	7.00	449,091	
buyer associate	2.00	77,831	2.00	84,125	2.00	84,125	
buyer i	4.00	174,215	4.00	192,358	4.00	192,358	
camp compl ofc	1.00	80,166	1.00	88,208	1.00	88,208	
chemist	3.00	228,067	3.00	244,711	3.00	244,711	
collections spec	8.00	315,678	8.00	343,463	8.00	343,463	
comm dev spec	7.20	437,077	7.20	515,437	7.20	515,437	
comptroller	1.00	187,752	1.00	203,321	1.00	203,321	
coordinator	137.75	6,949,245	153.75	9,461,091	153.75	9,461,091	
counselor	.50	28,713	.50	31,035	.50	31,035	
deputy dir	1.00	95,754	1.00	111,029	1.00	111,029	
dev assoc	1.00	33,955	1.00	36,911	1.00	36,911	
dev associ	15.00	440,081	15.00	1,170,535	15.00	1,170,535	
director	78.25	6,571,329	78.25	9,492,826	78.25	9,492,826	
editor	4.00	260,335	5.00	279,336	5.00	279,336	
elec tech i	1.00	29,656	1.00	31,082	1.00	31,082	
elect tech ii	2.00	72,853	2.00	78,170	2.00	78,170	
elect tech iii	6.00	327,933	6.00	389,810	6.00	389,810	
	3.00	-	3.00	•	3.00	•	
engineer exec adm asst i	2.00	227,896 87,323	2.00	267,839	2.00	267,839 94,386	
exec adm asst i	2.00	121,826	2.00	94,386 95,540	2.00	95,540	
exec asst to prov	8.00	1,064,542	8.00	1,165,005	8.00	1,165,005	
exec asst to prov	5.00		5.00		5.00		
έλου ασσι το γρ	5.00	382,647	5.00	431,294	5.00	431,294	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2206 Institutional Support							
exec dir	11.00	1,489,150	11.00	1,829,878	11.00	1,829,878	
faculty research asst	.00	4,591	.00	0	.00	. 0	
graph art design	1.00	31,058	1.00	46,313	1.00	46,313	
health physicist	2.00	248,670	2.00	261,255	2.00	261,255	
housekeeping supv i	1.00	35,374	1.00	37,654	1.00	37,654	
hum res assoc ii	1.00	0	1.00	. 0	1.00	0	
human res spec i	5.00	201,286	5.00	224,758	5.00	224,758	
increments	.00	0	.00	0	.00	2,138,656	
it com op	3.00	35,203	3.00	102,401	3.00	102,401	
it com op lead	2.00	99,781	2.00	96,014	2.00	96,014	
it com op sh supv	9.00	471,054	9.00	482,381	9.00	482,381	
it com op sr	3.00	79,640	3.00	126,632	3.00	126,632	
it consult sr	1.00	127,284	1.00	205,021	1.00	205,021	
it data enty supv	3.00	115,971	3.00	125,347	3.00	125,347	
it dta enty op ld	2.00	18,991	2.00	62,028	2.00	62,028	
it dta enty sf sv	1.00	64,123	1.00	35,403	1.00	35,403	
it pc spec i	1.00	38,724	1.00	44,548	1.00	44,548	
it support assoc	3.00	129,362	3.00	152,328	3.00	152,328	
it support asst	1.00	41,109	1.00	45,322	1.00	45,322	
it support spec	5.00	255,717	5.00	271,113	5.00	271,113	
it sys prog	45.00	3,743,574	48.00	4,544,735	48.00	4,544,735	
it telecom spec	2.00	109,270	2.00	116,653	2.00	116,653	
lan sys admin	1.00	64,180	1.00	68,195	1.00	68,195	
manager	56.00	4,337,442	56.00	4,987,975	56.00	4,987,975	
office assistant	.00	0	1.00	0	1.00	0	
office clerk ii	2.00	82,839	2.00	89,805	2.00	89,805	
office supv i	1.00	30,788	1.00	34,254	1.00	34,254	
office supv iii	.00	9,236	.00	0	.00	0	
ombuds ofc	. 50	26,125	.50	28,516	.50	28,516	
pol comm supv	.00	14,181	.00	0	.00	0	
police com op	4.00	38,420	4.00	124,122	4.00	124,122	
police comm op ld	1.00	32,285	1.00	35,403	1.00	35,403	
post serv supv i	11.00	371,445	11.00	451,229	11.00	451,229	
post serv supv ii	2.00	96,188	2.00	103,910	2.00	103,910	
postal serv proc	3.00	0	3.00	0	3.00	0	
president	1.00	471,627	1.00	506,387	1.00	506,387	
prg admin spec	8.25	435,254	8.25	435,962	8.25	435,962	
professor	.00	1,000	.00	0	.00	0	
prog mgmt spec i	24.00	887,023	24.00	1,145,417	24.00	1,145,417	
ps fin/bind spec	2.00	0	2.00	0	2.00	0	
ps hg sp cp op ii	.00	0	.00	32,496	.00	32,496	
ps photolithogph	1.00	117,469	1.00	103,920	1.00	103,920	
ps press oper i	1.00	46,588	1.00	50,356	1.00	50,356	
ps press oper ii	1.00	49,735	1.00	53,757	1.00	53,757	
ps prt serv sv ii	7.00	352,630	7.00	381,149	7.00	381,149	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symb
r30b2206 Institutional Support							
ps prt srv sv i	1.00	118,811	1.00	95,042	1.00	95,042	
ps prt srv tch i	1.00	0		0	1.00	0	
ps typesetter	1.00	0		0	1.00	0	
res analyst	5.00	353,001	5.00	386,739	5.00	386,739	
research asst	5.00	164,957		230,060	5.00	230,060	
security officer	.00	0		0	1.00	0	
spec asst to vp	.90	228,194		246,928	.90	246,928	
staff attorney	6.00	653,473		843,346	6.00	843,346	
storekeeper ii	2.00	28,557		37,527	2.00	37,527	
storekeeper iii	5.00	193,916		210,414	5.00	210,414	
student	.00	346,116		1,066,793	.00	1,066,793	
supervisor	.00	350	.00	1,000,790	.00	1,000,730	
systems analyst	14.60	1,070,514		1,473,566	15.60	1,473,566	
tech consult	1.00	179,431	1,00	84,104	1.00	84,104	
univ pol off i	15.00	377,072		704,614	15.00	704,614	
univ pol off ii	5.00	253,408		304,752		304,752	
univ pol off iii	41.00	2,208,927		2,662,693	41.00	2,662,693	
•	11.00				11.00	737,091	
univ pol off iv		952,905		737,091		•	
univ police officer	13.00	1,230,620		1,209,151	13.00	1,209,151	
vice president	4.00	1,531,129	4.00	1,506,383	4.00	1,506,383	
TOTAL r30b2206*	860.98	59,528,810	895.98	74,764,752	895.98	76,903,408	
r30b2207 Operation and Mainten	nance of Plant						
accountant i	4.00	172,579	4.00	186,208	4.00	186,208	
accounting assoc	2.00	84,295	2.00	91,112	2.00	91,112	
admin asst ii	5.00	144,241	5.00	211,447		•	
assoc				411,771	5.00	211,447	
	1.00	9,536		•		•	
		9,536 1,057,439	1.00	110,249	1.00	110,249	
assoc dir	1.00 9.00 27.00	1,057,439	1.00	110,249 1,063,778	1.00 9.00	•	
assoc dir asst dir	9.00 27.00	1,057,439 2,471,261	1.00 9.00 27.00	110,249 1,063,778 3,609,187	1.00 9.00 27.00	110,249 1,063,778 3,609,187	
assoc dir asst dir asst mgr	9.00 27.00 22.00	1,057,439 2,471,261 1,307,988	1.00 9.00 27.00 22.00	110,249 1,063,778 3,609,187 1,595,041	1.00 9.00 27.00 22.00	110,249 1,063,778 3,609,187 1,595,041	
assoc dir asst dir asst mgr asst to dir	9.00 27.00 22.00 2.00	1,057,439 2,471,261 1,307,988 100,817	1.00 9.00 27.00 22.00 2.00	110,249 1,063,778 3,609,187 1,595,041 108,970	1.00 9.00 27.00 22.00 2.00	110,249 1,063,778 3,609,187 1,595,041 108,970	
assoc dir asst dir asst mgr asst to dir asst vp	9.00 27.00 22.00 2.00 1.00	1,057,439 2,471,261 1,307,988 100,817 360,452	1.00 9.00 27.00 22.00 2.00 1.00	110,249 1,063,778 3,609,187 1,595,041 108,970 395,512	1.00 9.00 27.00 22.00 2.00 1.00	110,249 1,063,778 3,609,187 1,595,041 108,970 395,512	
assoc dir asst dir asst mgr asst to dir asst vp auto serv tech	9.00 27.00 22.00 2.00	1,057,439 2,471,261 1,307,988 100,817 360,452 310,598	1.00 9.00 27.00 22.00 2.00 1.00 6.00	110,249 1,063,778 3,609,187 1,595,041 108,970 395,512 333,857	1.00 9.00 27.00 22.00 2.00 1.00	110,249 1,063,778 3,609,187 1,595,041 108,970	
assoc dir asst dir asst mgr asst to dir asst vp auto serv tech auto shop supv	9.00 27.00 22.00 2.00 1.00 6.00 2.00	1,057,439 2,471,261 1,307,988 100,817 360,452 310,598 58,883	1.00 9.00 27.00 22.00 2.00 1.00 6.00 2.00	110,249 1,063,778 3,609,187 1,595,041 108,970 395,512 333,857 123,477	1.00 9.00 27.00 22.00 2.00 1.00 6.00 2.00	110,249 1,063,778 3,609,187 1,595,041 108,970 395,512 333,857 123,477	
assoc dir asst dir asst mgr asst to dir asst vp auto serv tech auto shop supv brick/stone mason	9.00 27.00 22.00 2.00 1.00 6.00 2.00 1.00	1,057,439 2,471,261 1,307,988 100,817 360,452 310,598 58,883 48,181	1.00 9.00 27.00 22.00 2.00 1.00 6.00 2.00 1.00	110,249 1,063,778 3,609,187 1,595,041 108,970 395,512 333,857 123,477 52,058	1.00 9.00 27.00 22.00 2.00 1.00 6.00 2.00 1.00	110,249 1,063,778 3,609,187 1,595,041 108,970 395,512 333,857 123,477 52,058	
assoc dir asst dir asst mgr asst to dir asst vp auto serv tech auto shop supv brick/stone mason business manager	9.00 27.00 22.00 2.00 1.00 6.00 2.00 1.00 3.00	1,057,439 2,471,261 1,307,988 100,817 360,452 310,598 58,883 48,181 193,415	1.00 9.00 27.00 22.00 1.00 6.00 2.00 1.00 3.00	110,249 1,063,778 3,609,187 1,595,041 108,970 395,512 333,857 123,477 52,058 218,781	1.00 9.00 27.00 22.00 1.00 6.00 2.00 1.00 3.00	110,249 1,063,778 3,609,187 1,595,041 108,970 395,512 333,857 123,477 52,058 218,781	
assoc dir asst dir asst mgr asst to dir asst vp auto serv tech auto shop supv brick/stone mason business manager business serv spec	9.00 27.00 22.00 2.00 1.00 6.00 2.00 1.00 3.00 4.00	1,057,439 2,471,261 1,307,988 100,817 360,452 310,598 58,883 48,181 193,415 219,771	1.00 9.00 27.00 22.00 1.00 6.00 2.00 1.00 3.00 4.00	110,249 1,063,778 3,609,187 1,595,041 108,970 395,512 333,857 123,477 52,058 218,781 238,410	1.00 9.00 27.00 22.00 1.00 6.00 2.00 1.00 3.00 4.00	110,249 1,063,778 3,609,187 1,595,041 108,970 395,512 333,857 123,477 52,058 218,781 238,410	
assoc dir asst dir asst mgr asst to dir asst vp auto serv tech auto shop supv brick/stone mason business manager business serv spec cabinetmaker	9.00 27.00 22.00 1.00 6.00 2.00 1.00 3.00 4.00	1,057,439 2,471,261 1,307,988 100,817 360,452 310,598 58,883 48,181 193,415 219,771	1.00 9.00 27.00 22.00 1.00 6.00 2.00 1.00 3.00 4.00	110,249 1,063,778 3,609,187 1,595,041 108,970 395,512 333,857 123,477 52,058 218,781 238,410 35,065	1.00 9.00 27.00 22.00 1.00 6.00 2.00 1.00 3.00 4.00 1.00	110,249 1,063,778 3,609,187 1,595,041 108,970 395,512 333,857 123,477 52,058 218,781 238,410 35,065	
assoc dir asst dir asst mgr asst to dir asst vp auto serv tech auto shop supv brick/stone mason business manager business serv spec cabinetmaker carpenter	9.00 27.00 22.00 1.00 6.00 2.00 1.00 3.00 4.00 1.00 8.00	1,057,439 2,471,261 1,307,988 100,817 360,452 310,598 58,883 48,181 193,415 219,771 0 162,011	1.00 9.00 27.00 22.00 1.00 6.00 2.00 1.00 3.00 4.00 1.00 8.00	110,249 1,063,778 3,609,187 1,595,041 108,970 395,512 333,857 123,477 52,058 218,781 238,410 35,065 322,571	1.00 9.00 27.00 22.00 1.00 6.00 2.00 1.00 3.00 4.00 1.00 8.00	110,249 1,063,778 3,609,187 1,595,041 108,970 395,512 333,857 123,477 52,058 218,781 238,410 35,065 322,571	
assoc dir asst dir asst mgr asst to dir asst vp auto serv tech auto shop supv brick/stone mason business manager business serv spec cabinetmaker carpenter coordinator	9.00 27.00 22.00 1.00 6.00 2.00 1.00 3.00 4.00 1.00 8.00 56.40	1,057,439 2,471,261 1,307,988 100,817 360,452 310,598 58,883 48,181 193,415 219,771 0 162,011 3,287,706	1.00 9.00 27.00 22.00 1.00 6.00 2.00 1.00 3.00 4.00 1.00 8.00 63.40	110,249 1,063,778 3,609,187 1,595,041 108,970 395,512 333,857 123,477 52,058 218,781 238,410 35,065 322,571 4,603,159	1.00 9.00 27.00 22.00 1.00 6.00 2.00 1.00 3.00 4.00 1.00 8.00 63.40	110,249 1,063,778 3,609,187 1,595,041 108,970 395,512 333,857 123,477 52,058 218,781 238,410 35,065 322,571 4,603,159	
assoc dir asst dir asst mgr asst to dir asst vp auto serv tech auto shop supv brick/stone mason business manager business serv spec cabinetmaker carpenter coordinator director	9.00 27.00 22.00 1.00 6.00 2.00 1.00 3.00 4.00 1.00 8.00 56.40 6.40	1,057,439 2,471,261 1,307,988 100,817 360,452 310,598 58,883 48,181 193,415 219,771 0 162,011 3,287,706 868,528	1.00 9.00 27.00 22.00 1.00 6.00 2.00 1.00 3.00 4.00 1.00 8.00 63.40 6.40	110,249 1,063,778 3,609,187 1,595,041 108,970 395,512 333,857 123,477 52,058 218,781 238,410 35,065 322,571 4,603,159 1,105,501	1.00 9.00 27.00 22.00 1.00 6.00 2.00 1.00 3.00 4.00 1.00 8.00 63.40 6.40	110,249 1,063,778 3,609,187 1,595,041 108,970 395,512 333,857 123,477 52,058 218,781 238,410 35,065 322,571 4,603,159 1,105,501	
assoc dir asst dir asst mgr asst to dir asst vp auto serv tech auto shop supv brick/stone mason business manager business serv spec cabinetmaker carpenter coordinator	9.00 27.00 22.00 1.00 6.00 2.00 1.00 3.00 4.00 1.00 8.00 56.40	1,057,439 2,471,261 1,307,988 100,817 360,452 310,598 58,883 48,181 193,415 219,771 0 162,011 3,287,706	1.00 9.00 27.00 22.00 1.00 6.00 2.00 1.00 3.00 4.00 1.00 8.00 63.40 6.40 3.00	110,249 1,063,778 3,609,187 1,595,041 108,970 395,512 333,857 123,477 52,058 218,781 238,410 35,065 322,571 4,603,159	1.00 9.00 27.00 22.00 1.00 6.00 2.00 1.00 3.00 4.00 1.00 8.00 63.40 6.40 3.00	110,249 1,063,778 3,609,187 1,595,041 108,970 395,512 333,857 123,477 52,058 218,781 238,410 35,065 322,571 4,603,159	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2207 Operation and Mainten	ance of Plant						
elect high volt	4.00	316,478	4.00	424,423	4.00	424,423	
elect tech iii	1.00	39,242	1.00	69,367	1.00	69,367	
electrician	1.00	52,942	1.00	56,318	1.00	56,318	
eng tech iii	6.00	313,528	6.00	336,629	6.00	336,629	
engineer	12.00	1,496,459	12.00	2,136,200	12.00	2,136,200	
exec adm asst i	3.00	141,338	3.00	153,304	3.00	153,304	
exec adm asst ii	1.00	51,315	1.00	56,908	1.00	56,908	
exec dir	1.00	151,026	1.00	170,353	1.00	170,353	
fac supv	1.00	65,345	1.00	70,619	1.00	70,619	
graph art design	3.00	127,641	3.00	172,217	3.00	172,217	
grounds supv	10.00	330,627	10.00	401,562	10.00	401,562	
groundskeeper	19.00	382,092	22.00	521,159	22.00	521,159	
groundskeeper ld	6.56	216,597	6.56	239,182	6.56	239,182	
housekeeper	165.30	3,783,431	166.30	4,478,241	166.30	4,478,241	
housekeeper lead	1.00	33,380	1.00	33,703	1.00	33,703	
housekeeping supv i	1.00	37,014	1.00	39,989	1.00	39,989	
housekeeping supv ii	31.00	934,409	31.00	1,160,471	31.00	1,160,471	
hvac chief	41.00	2,659,228	41.00	2,924,882	41.00	2,924,882	
hvac mech i	5.00	228,297	5.00	277,257	5.00	277,257	
hvac mech ii	9.00	417,934	9.00	509,899	9.00	509,899	
hvac mech iii	17.00	786,965	17.00	960,021	17.00	960,021	
hvac zone suprv	1.00	71,040	1.00	76,772	1.00	76,772	
increments	.00	0	.00	0	.00	1,487,080	
it support asst	2.00	85,051	2.00	91,935	2.00	91,935	
it sys analyst	6.00	401,600	6.00	448,528	6.00	448,528	
landscape tech sv	9.00	415,166	11.00	448,520	11.00	448,520	
manager	65.00	4,855,033	65.00	6,629,587	65.00	6,629,587	
motor equip op i	1.00	26,027	1.00	27,912	1.00	27,912	
motor equip op iii	2.00	38,775	2.00	76,363	2.00	76,363	
mt maint aide i	6.00	74,583	6.00	183,309	6.00	183,309	
mt maint mech ld	3.00	74,874	3.00	124,375	3.00	124,375	
mt maint mech sr	1.00	31,094	1.00	33,605	1.00	33,605	
mt maint mechanic	3.00	123,526	5.00	185,497	5.00	185,497	
mt mec trd chf i	.00	24,263	.00	46,789	.00	46,789	
mt mlt td chf i	.00	0	1.00	0	1.00	0	
mt mlt td chf i	14.00	392,906	14.00	705,344	14.00	705,344	
mt mlt td chf ii	31.00	1,538,987	31.00	1,838,619	31.00	1,838,619	
mt mlt td chf iii	2.00	107,880	2.00	217,657	2.00	217,657	
mt mlt trd sv i	1.00	41,816	1.00	45,177	1.00	45,177	
mt mlt trd sv ii	13.00	512,081	13.00	659,664	13.00	659,664	
mt mlt trd sv iii	10.00	431,372	10.00	528,467	10.00	528,467	
mt strc trd chf i	2.00	94,988	2.00	102,605	2.00	102,605	
office clerk ii	2.00	54,872	2.00	58,474	2.00	58,474	
office supv i	1.00	30,656	1.00	33,798	1.00	33,798	
painter	7.00	280,610	7.00	364,446	7.00	364,446	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2207 Operation and Mainte							
pest control spec	6.00	238,807	6.00	311,684	6.00	311,684	
phys plant sprint	40.00	2,841,903	41.00	3,494,397	41.00	3,494,397	
pl - piped sys tech	9.00	469,128	9.00	564,286	9.00	564,286	
planner	9.00	580,152	9.00	1,007,691	9.00	1,007,691	
planner i	.00	0	1.00	0	1.00	0	
plumber	4.02	203,477	4.02	267,947	4.02	267,947	
prg admin spec	3.00	132,162	3.00	143,037	3.00	143,037	
prog mgmt spec i	20.45	821,140	20.45	936,299	20.45	936,299	
project architect	9.00	878,750	9.00	1,082,739	9.00	1,082,739	
prot cov mechanic	3.00	93,576	3.00	117,664	3.00	117,664	
specialist	6.00	274,681	6.00	548,815	6.00	548,815	
storekeeper ii	6.00	153,950	6.00	198,073	6.00	198,073	
student	.00	80,275	.00	265,632	.00	265,632	
work controller	6.00	167,568	6.00	221,377	6.00	221,377	
TOTAL r30b2207*	826.13	41,128,240	844.13	52,918,750	844.13	54,405,830	
		,,		,,		,,	
r30b2208 Auxiliary Enterprise	s						
account clerk i	2.00	29,487	3.00	60,785	3.00	60,785	
account clerk ii	8.50	266,996	8.50	294,472	8.50	294,472	
account clerk iii	10.50	279,400	10.50	363,561	10.50	363,561	
accountant	6.00	443,388	6.00	514,127	6.00	514,127	
accounting assoc	4.00	119,685	4.00	129,364	4.00	129,364	
admin asst i	1.00	0	1.00	31,340	1.00	31,340	
admin asst i	2.00	79,582	2.00	86,018	2.00	86,018	
admin asst ii	16.00	561,313	16.00	649,621	16.00	649,621	
architect	2.00	167,836	2.00	182,733	2.00	182,733	
assoc dir	30.00	2,809,356	30.00	3,501,940	30.00	3,501,940	
asst	6.00	245,112	6.00	357,909	6.00	357,909	
asst coach	52.00	4,410,245	52.00	5,969,625	52.00	5,969,625	
asst coor	6.00	115,068	6.00	262,987	6.00	262,987	
asst dir	76.98	5,258,189	76.98	6,499,379	76.98	6,499,379	
asst mgr	7.00	325,426	7.00	348,252	7.00	348,252	
asst train	8.00	508,925	8.00	571,256	8.00	571,256	
auto serv mech	8.00	257,166	10.00	389,740	10.00	389,740	
auto serv tech	1.00	21,276	1.00	54,663	1.00	54,663	
auto shop supv	3.00	155,508	3.00	179,324	3.00	179,324	
baker	2.00	33,670	2.00	76,317	2.00	76,317	
brick/stone mason	1.00	47,669	1.00	51,523	1.00	51,523	
business serv spec	10.00	357,019	8.00	389,127	8.00	389,127	
cabinetmaker	2.00	·	2.00	•	2.00	•	
		76,800	1.00	85,699 51,935	1.00	85,699 51,935	
cad spec ii	1.00	48,050				•	
carpenter	2.00	70,930	2.00	76,661	2.00	76,661	
cdl instructor	9.00	287,284	9.00	352,081	9.00	352,081	
coach	1.00	119,045	1.00	128,533	1.00	128,533	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
0010000 4 /31 5 / 22/22							
r30b2208 Auxiliary Enterprises	4 00	FO 407	4 00	04 000	4 00	04 000	
collections supv	1.00	56,197	1.00	61,206	1.00	61,206	
cook	22.63	716,739	24.63	814,088	24.63	814,088	
coordinator	141.93	5,052,291	141.93	6,491,047	141.93	6,491,047	
counselor	4.00	194,291	4.00	219,322	4.00	219,322	
cyc teacher	.00	544,490	.00	662,759	.00	662,759	
din serv coord	12.00	363,327	12.00	459,975	12.00	459,975	
director	22.40	2,339,768	22.40	2,815,127	22.40	2,815,127	
driver	.00	0	4.00	0	4.00	0	
driver	36.00	823,399	36.00	1,232,912	36.00	1,232,912	
elect high volt	1.00	41,830	1.00	45,176	1.00	45,176	
elect mech i	3.00	92,271	3.00	137,850	3.00	137,850	
elect tech iii	3.00	162,478	3.00	168,418	3.00	168,418	
electrician	4.00	153,380	5.00	170,568	5.00	170,568	
envir spec	2.00	100,040	2.00	112,484	2.00	112,484	
exec adm asst i	3.00	115,417	3.00	134,634	3.00	134,634	
exec dir	1.00	169,243	1.00	182,930	1.00	182,930	
fac admin	1.00	26,135	1.00	88,815	1.00	88,815	
fac supv	1.00	50,387	1.00	54,646	1.00	54,646	
food serv aide ii	9.14	159,953	9.14	237,378	9.14	237,378	
food serv spec	2.50	78,043	2.00	84,354	2.00	84,354	
food serv supv	37.88	972,796	39.88	1,189,550	39.88	1,189,550	
food service aide i	34.81	612,667	37.31	1,105,030	37.31	1,105,030	
grounds supv	2.00	67,248	2.00	73,026	2.00	73,026	
head coach	17.00	3,375,727	17.00	7,643,609	17.00	7,643,609	
housekeeper	121.50	2,635,578	124.50	3,139,889	124.50	3,139,889	
housekeeper lead	18.00	428,601	18.00	530,841	18.00	530,841	
housekeeping chf	1.00	52,334	1.00	56,552	1.00	56,552	
housekeeping supv ii	13.00	414,492	13.00	479,525	13.00	479,525	
hvac chief	3.00	178,724	3.00	191,942	3.00	191,942	
hvac mech ii	3.00	90,230	3.00	151,024	3.00	151,024	
hvac mech iii	6.00	235,702	6.00	339,106	6.00	339,106	
increments	.00	0	.00	0	.00	1,683,175	
it com op	3.50	99,858		127,294	3.50	. 127,294	
it programmer ii	.00	0	1.00	79,568	1.00	79,568	
it support assoc	.00	0	1.00	0	1.00	0	
it support assoc	3.00	145,420	3.00	168,736	3.00	168,736	
it support asst	4.00	159,780	4.00	173,842	4.00	173,842	
it support spec	2.00	99,089	2.00	103,384	2.00	103,384	
it sys prog	18.00	788,058	21.00	1,074,730	21.00	1,074,730	
landscape tech sv	1.00	46,431	1.00	50,689	1.00	50,689	
lecturer	.40	0	.40	0	.40	0	
library tech ii	.00	0	1.00	0	1.00	0	
library tech ii	1.00	0	1.00	0	1.00	0	
manager	97.00	4,952,089	97.00	6,372,975	97.00	6,372,975	
motor equp op iii	.00	9,873	.00	0	.00	0	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2208 Auxiliary Enterprises							
mt elc trd chf i	1.00	44 202	1 00	47 066	1 00	47.066	
mt maint aide i	1.00	44,383 25,694	1.00 1.00	47,966 27,765	1.00 1.00	47,966 27,765	
mt maint aide i	4.00	•	6.00	•	6.00	•	
mt maint aide ii mt maint mech ld		106,275		113,796		113,796	
mt maint mech iu mt maint mech sr	3.00	108,654	3.00	132,467	3.00	132,467	
mt maint mech si	2.00 2.00	68,559	2.00	74,069	2.00	74,069	
mt maint mechanic mt mlt td chf i	4.00	65,070	2.00 4.00	70,449	2.00	70,449	
mt mlt td chf ii	29.00	147,114		175,403	4.00	175,403	
mt mlt td chf iii	10.00	1,156,101 441,914	29.00 10.00	1,296,819 493,418	29.00 10.00	1,296,819 493,418	
mt mlt td GM III	1.00	441,914	1.00	•	1.00	•	
mt mlt trd sv ii	15.00	688,621	15.00	43,222	15.00	43,222	
mt strc td chf ii	1,00	50,346	1.00	789,321 54,679	1.00	789,321	
mt stro tu chi ii	2.00	69,068		54,678 107,568		54,678 107,568	
multi media tech	1,00	09,000	2.00 1.00	107,568	2.00 1.00	107,566	
nurse pract	1.00	95,685	1.00		1.00		
office clerk i	2.56	57,479	2.56	102,312 64,042	2.56	102,312 64,042	
office clerk i	1.93	64,236	1.93	67,303	1.93	67,303	
office supv i	2.00	60,142	2.00	64,992	2.00	64,992	
office supv ii	1,00	41,625	1.00	44,992	1.00	44,992	
office supv iii	3.00	99,509	3.00	•	3.00	•	
painter	4.00	116,650	4.00	107,776 154,477	4.00	107,776 154,477	
parking control aide	.00	0	1.00	0	1.00	0	
parking control alde	6.00	196,787	6.00	202,103	6.00	202,103	
parking enforcement supv	3.00	82,473	3.00	124,326	3.00	124,326	
phys plant sprint	12.00	675,658	12.00	896,012	12.00	896,012	
plumber	1,00	42,607	1.00	46,165	1.00	46,165	
plumber spec	3.00	94,128	3.00	150,984	3.00	150,984	
prep cook/baker	2.00	25,624	4.00	56,395	4.00	56,395	
prg admin spec	4.50	182,242	5.50	184,271	5.50	184,271	
prog mgmt spec i	18.00	656,944	18.00	717,709	18.00	717,709	
program dir	1.00	53,909	1.00	58,852	1.00	58,852	
res dir	22,00	673,140	22.00	797,641	22.00	797,641	
security guard	1,00	3,500	1.00	29,918	1.00	29,918	
service worker	15.00	316,879	15.00	384,730	15.00	384,730	
sheet metal wrk	1.00	35,985	1.00	38,894	1.00	38,894	
signage tech ii	1.00	35,877	1.00	38,778	1.00	38,778	
specialist	4.00	193,554	4.00	225,326	4.00	225,326	
sport turf tech	3.00	116,344	3.00	121,392	3.00	121,392	
sr graph art design	2.00	100,230	2.00	108,394	2.00	108,394	
storekeeper i	7.44	148,841	11.44	208,433	11.44	208,433	
storekeeper ii	3.93	118,418	4.93	127,182	4.93	127,182	
storekeeper iii	2.00	35,852	2.00	73,672	2.00	73,672	
student	.00	358,930	.00	323,472	.00	323,472	
systems analyst	2.00	107,298	2.00	168,827	2.00	168,827	
TOTAL r30b2208*	1,142.03	51,461,146	1.174.03	68,000,284	1.174.03	69,683,459	
TOTAL r30b22 **	8,749.64	716,997,583		826,739,400	-	849,707,101	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
n20h02 Rowin Ctata University							
r30b23 Bowie State University r30b2301 Instruction							
admin asst i	1.00	41,162	.00	0	.00	0	
admin asst ii	14.00	586,451	1.00	57,993	1.00	57,993	
administrative assistant	.00	0	1.00	41,629	1.00	41,629	
administrative assistant	.00	0	1.00	44,646	1.00	44,646	
administrative assistant	.00	0	11.00	511,582	11.00	511,582	
advisor - student	1.00	54,932	1.00	59,582	1.00	59,582	
assistant director	1.00	51,998	1.00	56,400	1.00	56,400	
assistant professor	89.75	5,543,291	100.25	7,062,889	100.25	7,062,889	
associate professor	56.40	4,067,080	52.30	4,294,970	52.30	4,294,970	
dir - ctr for perform	1.00	60,926	1.00	67,331	1.00	67,331	
dir, academic resources	1.00	78,131	1.00	84,745	1.00	84,745	
dir, it info tech	1.00	68,819	1.00	76,172	1.00	76,172	
exempt/nonexempt incr	.00	0	.00	0	.00	30,725	
faculty increments	.00	0	.00	0	.00	397,306	
instructor	8.00	494,720	8.00	561,280	8.00	561,280	
lecturer	9.00	555,464	9.00	622,365	9.00	622,365	
multimedia tech	2.00	81,776	1.00	41,199	1.00	41,199	
multimedia tech	.00	0	2.00	90,056	2.00	90,056	
professor	35.65	3,285,565	35.00	3,486,852	35.00	3,486,852	
prog mgmt spec i	.00	0	1.00	49,538	1.00	49,538	
program admin specialist	1.00	44,740	.00	0	.00	0	
program administrative s	.00	0	1.00	48,527	1.00	48,527	
program mgmt spec i	2.00	87,727	.00	0	.00	0	
typist clerk	.00	0	1.00	29,570	1.00	29,570	
TOTAL r30b2301*	223.80	15,102,782	229.55	17,287,326	229.55	17,715,357	
r30b2302 Research							
assoc prof	.00	4,121	.00	0	.00	0	
asst prof	.00	17,596	.00	0	.00	0	
dir - center	1.00	72,478	1.00	78,332	1.00	78,332	
exempt/nonexempt incr	.00	0	.00	0	.00	. 1,958	
professor	.35	23,598	.00	0	.00	0	
TOTAL r30b2302*	1.35	117,793	1.00	78,332	1.00	80,290	
r30b2303 Public Service							
assistant professor	.35	4,252	.25	7,226	.25	7,226	
TOTAL r30b2303*	.35	4,252	.25	7,226	.25	7,226	
r30b2304 Academic Support							
	.00	0	.00	79,371	.00	79,371	
admin asst ii	5.00	209,133	1.00	46,366	1.00	46,366	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2304 Academic Support							
admin asst ii	.00	0	3.00	135,384	3.00	135,384	
admin - it database u	1.00	43,681	1.00	89,063	1.00	89,063	
admin, it help desk	2.00	73,123		75,381	1.00	75,381	
analyst - it systems	.00	0		94,764	1.00	94,764	
assistant dean	1.00	128,392		139,261	1.00	139,261	
assistant vice president	2.00	209,861	2.00	225,164	2.00	225,164	
assoc prof	.20	22,342		0	.00	0	
asst prof	.00	193		0	.00	0	
asst to the dean	5.00	239,926		247,921	5.00	247,921	
continuous quality impro	1.00	86,500	1.00	89,739	1.00	89,739	
coord - acad supp	10.00	587,995	12.00	747,924	12.00	747,924	
dean assoc	.70	84,869	.70	88,379	.70	88,379	
dean - arts	1.00	127,050	1.00	137,805	1.00	137,805	
dean - business	1.00	151,931	1.00	168,912	1.00	168,912	
dean, education	1.00	129,749	1.00	140,733	1.00	140,733	
dean, grad studies	1.00	125,628	1.00	130,331	1.00	130,331	
dean, prof studies	1.00	134,939	1.00	146,362	1.00	146,362	
dir - academic resources	1.00	83,040	1.00	86,149	1.00	86,149	
director	1.00	67,470	1.00	69,947	1.00	69,947	
dir, center	1.00	85,622	1.00	92,870	1.00	92,870	
dir, it academic computi	1.00	86,818	1.00	94,167	1.00	94,167	
exec adm asst i	2.00	89,713	1.00	49,891	1.00	49,891	
exec adm asst i	.00	0		56,415	1.00	56,415	
exempt/nonexempt incr	.00	0	.00	0	.00	120,671	
it network control s	1.00	89,815	1.00	96,918	1.00	96,918	
librarian	4.00	276,390		303,393	4.00	303,393	
librarian assoc	2.00	105,384	2.00	114,902	2.00	114,902	
library tech ii	3.00	118,217	.00	0	.00	0	
library tech iii	1.00	46,023	.00	0	.00	0	
library tech iii	.00	0	1.00	49,919	1.00	49,919	
library technician ii	.00	0	1.00	45,858	1.00	45,858	
library technician ii	.00	0	2.00	79,576	2.00	79,576	
manager	1.00	57,090	1.00	69,303	1.00	69,303	
mgr - it operations	1.00	28,991	1.00	81,600	1.00	81,600	
multimedia assistant	.00	0	1.00	48,993	1.00	48,993	
multimedia asst	1.00	35,595	.00	0	.00	40,990	
professor	.10	4,638	.00	0	.00	0	
prog mgmt spec i	.00	4,000	1.00	55,148	1.00	55,148	
program admin specialist	1.00	9,221	.00	0	.00	0	
program administrative s	.00	0,221	1.00	49,662	1.00	49,662	
program coordinator	6.00	324,427	6.00	294,751	6.00	294,751	
program mgmt spec i	2.00	52,522	1.00	49,023	1.00	49,023	
program specialist	3.00	105,492	3.00	133,919	3.00	133,919	
spec, audio visual	1.00	53,630	1.00	55,639	1.00	55,639	
spec, it education	1.00	68,370	1.00	70,930	1.00	70,930	
TOTAL r30b2304*	67.00	4,143,780	67.70	4,831,833	67.70	4,952,504	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
r30b2305 Student Services							
academic program spec	2.00	73,327	.00	0	.00	0	
academic program spec	.00	0		90,580	2.00	90,580	
accounting clerk ii	1.00	30,551	.00	0	.00	0	
accounting clerk ii	.00	0		78,732	2.00	78,732	
accounting clerk iii	2.00	77,457	.00	, 0	.00	, 0	
accounting clerk iii	.00	, 0		40,703	1.00	40,703	
admin asst ii	3.00	124,603		0	.00	0	
admin asst ii	.00	0		135,150	3.00	135,150	
advisor - student	1.00	11,708		0	.00	, 0	
analyst - it systems	3.00	225,157		145,071	2.00	145,071	
assistant director	1.00	68,828		77,266	1.00	77,266	
asst to the vp	1.00	51,058		55,380	1.00	55,380	
asst vp enrolmnt mgmt	1.00	110,269		117,378	1.00	117,378	
bursar	1.00	75,748		88,868	1.00	88,868	
cashier	1.00	24,574		´ o	.00	, 0	
cashier	.00	, 0		36,543	1.00	36,543	
collections spec	1.00	46,282		0	.00	0	
collections spec	.00	0		50,200	1.00	50,200	
coord	4.00	226,742		295,248	4.00	295,248	
counselor, admissions	5.00	188,341	6.00	328,975	6.00	328,975	
dir asst, admissions	2.00	121,801	2.00	132,111	2.00	132,111	
dir - admissions	1.00	71,368	1.00	86,149	1.00	86,149	
dir - student health	1.00	134,939	1.00	146,362	1.00	146,362	
dir, career dev placem	1.00	72,219	1.00	78,332	1.00	78,332	
dir, center	1.00	72,219	1.00	74,923	1.00	74,923	
dir, int'l advising	1.00	60,813	1.00	67,593	1.00	67,593	
dir, student counseling	1.00	78,750	1.00	85,416	1.00	85,416	
dir, student financial a	1.00	49,229	1.00	87,210	1.00	87,210	
exempt/nonexempt incr	.00	0	.00	0	.00	81,140	
financial aid counselor	5.00	201,961	4.00	213,495	4.00	213,495	
it computer oper sr	1.00	47,586	.00	0	.00	0	
it computer oper sr	.00	0	1.00	51,660	1.00	51,660	
manager	1.00	51,998	1.00	56,400	1.00	56,400	
nurse, health center	2.00	107,186	2.00	123,688	2.00	123,688	
office clerk i	2.00	64,074	.00	0	.00	0	
office clerk i	.00	0	1.00	30,751	1.00	30,751	
office clerk i	.00	0	1.00	36,827	1.00	36,827	
office clerk ii	3.00	109,179	.00	0	.00	0	
office clerk ii	.00	0	3.00	116,011	3.00	116,011	
program mgmt spec i	1.00	66,120	.00	0	.00	0	
program mgmt spec i	.00	0	2.00	116,726	2.00	116,726	
registrar	1.00	84,700	1.00	91,870	1.00	91,870	
registrar asst	1.00	59,685	1.00	64,737	1.00	64,737	
writer	1.00	43,596	1.00	45,228	1.00	45,228	
TOTAL r30b2305*	54.00	2,832,068	53.00	3,245,583	53.00	3,326,723	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2306 Institutional Support		•	4 00	07.010	4 00	07.010	
account clerk iii	.00	0		37,319		37,319	
accountant	3.00	158,733		172,170		172,170	
accounting assoc	2.00	94,854		0		0	
accounting assoc	.00	0		102,884		102,884	
accounting clerk ii	1.00	34,407		0		0	
admin asst i	2.00	49,154	.00	0	.00	0	
admin asst ii	3.00	131,634		0	.00	0	
admin - gov't/leg rel	1.00	72,714		91,534	1.00	91,534	
administrative assistant	.00	0		82,178	2.00	82,178	
administrative assistant	.00	0		185,849	3.00	185,849	
admin, annual giving	1.00	46,710		49,428	1.00	49,428	
admin, it help desk	.00	49,665		0	.00	0	
admin, it lan	1.00	79,836		86,149	1.00	86,149	
admin, police	.63	36,708	. 63	40,544	. 63	40,544	
analyst, it systems	2.00	123,393	2.00	133,839	2.00	133,839	
architect, it enterprise	1.00	96,458	1.00	104,624	1.00	104,624	
assistant director	2.00	83,616	1.00	60,796	1.00	60,796	
assistant vice president	2.00	200,201	2.00	223,023	2.00	223,023	
assoc vice pres	1.00	124,295	1.00	134,816	1.00	134,816	
associate director	1.00	82,803	1.00	102,204	1.00	102,204	
associate provost	.00	0	1.00	149,268	1.00	149,268	
asst to the vp	5.00	257,932	5.00	278,907	5.00	278,907	
budget analyst	1.00	51,900	1.00	56,293	1.00	56,293	
bus fis op off	1.00	83,020	1.00	90,048	1.00	90,048	
buyer i	1.00	44,495	.00	0	.00	0	
buyer i	.00	0	1.00	48,261	1.00	48,261	
chief assoc-police	.63	43,260	. 63	48,330	.63	48,330	
chief staff	1.00	160,703	1.00	173,658	1.00	173,658	
chief, budget	1.00	83,842	1.00	100,200	1.00	100,200	
chief, human resources	1.00	101,424	1.00	110,010	1.00	110,010	
chief, police	.63	51,661	.63	56,034	.63	56,034	
comptroller	1.00	108,686	1.00	117,886	1.00	117,886	
coord	1.00	31,638	3.00	237,072	3.00	237,072	
counsel - general	1.00	166,084	1.00	180,138	1.00	180,138	
designer, graphic	1.00	51,900	2.00	56,293	2.00	56,293	
dir corp relations	1.00	96,534	1.00	104,706	1.00	104,706	
dir - affirmative act	1.00	67,470	1.00	73,181	1.00	73,181	
dir - annual giving	2.00	159,160	2.00	172,633	2.00	172,633	
dir - center	1.00	70,441	1.00	77,141	1.00	77,141	
dir - institutional m	1.00	103,800	1.00	112,587	1.00	112,587	
dir - institutional re	1.00	85,115	1.00	92,321	1.00	92,321	
dir - sponsored res	1.00	88,230	1.00	95,699	1.00	95,699	
dir, purch/mat'l mgmt	1.00	94,433	1.00	102,427	1.00	102,427	
executive administrative	1.00	56,162	.00	0	.00	0	
executive administrative	1.00	49,883	2.00	115,022	2.00	115,022	
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FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2306 Institutional Support							
exempt/nonexempt incr	.00	0	.00	0	.00	218,597	
human resources assoc ii	1.00	46,824	1.00	51,591	1.00	51,591	
it support assoc	2.00	92,592	1.00	59,911	1.00	59,911	
it support assoc	.00	0	1.00	63,470	1.00	63,470	
it support asst	1.00	44,875	.00	0	.00	0	
it support asst	.00	0	1.00	48,674	1.00	48,674	
it telecom assoc	.00	0	1.00	61,410	1.00	61,410	
it telecommu assoc	2.00	112,164	.00	0	.00	0	
it telecommu assoc	.00	0	1.00	60,368	1.00	60,368	
it - database administra	1.00	97,874	1.00	106,965	1.00	106,965	
labor relations	1.50	67,470	1.50	73,181	1.50	73,181	
manager	2.00	119,463	2.00	137,737	2.00	137,737	
mgr - employment	1.00	55,948	1.00	60,684	1.00	60,684	
mgr - it database adm	1.00	124,627	1.00	126,935	1.00	126,935	
mgr, accounting	2.00	161,564	3.00	262,812	3.00	262,812	
motor equipment operator	1.00	32,922	.00	0	.00	0	
motor equipment operator	1.00	37,368	.00	0	.00	0	
motor equipment operator	.00	0	1.00	37,834	1.00	37,834	
motor equipment operator	.00	0	1.00	41,686	1.00	41,686	
moving storage spec	2.00	61,226	.00	0	.00	0	
mt maintenance mechanic	1.00	8,944	.00	0	.00	0	
mt maintenance mechanic	.00	0	1.00	32,440	1.00	32,440	
office clerk i	2.00	62,876	.00	0	.00	0	
office clerk i	.00	0	1.00	34,731	1.00	34,731	
office clerk i	.00	0	1.00	32,087	1.00	32,087	
pay proc assoc	1.00	47,903	1.00	55,190	1.00	55,190	
payroll processing supv-	1.00	58,187	.00	0	.00	0	
payroll processing supv-	.00	0	1.00	63,113	1.00	63,113	
police communications op	1.26	38,882	.00	0	.00	0	
police communications op	.00	0	1.26	42,912	1.26	42,912	
police communications su	.63	24,972	.00	0	.00	0	
police communications su	.00	0	.63	29,129	.63	29,129	
post serv supv ii	1.00	24,693	1.00	35,500	1.00	35,500	
president	1.00	283,508	1.00	310,892	1.00	310,892	
program admin specialist	.00	31,574	.00	0	.00	0	
program administrative s	.00	0	1.00	49,662	1.00	49,662	
program mgmt spec i	2.63	110,773	.00	0	.00	0	
program mgmt spec i	1.00	49,668	2.63	180,655	2.63	180,655	
provost	1.00	213,032	1.00	230,731	1.00	230,731	
purchasing agent	1.00	37,158	1.00	55,500	1.00	55,500	
security officer	1.89	59,259	.00	0	.00	0	
security officer	.00	0	1.89	64,294	1.89	64,294	
spec - public relation	.00	0	1.00	56,000	1.00	56,000	
spec, employment	1.00	46,536	1.00	49,536	1.00	49,536	
spec, it network control	.00	19,866	.00	0	.00	0	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2306 Institutional Support							
spec, program	1.00	31,323	.00	0	.00	0	
spec, training	1.00	57,090	1.00	64,736		64,736	
spec:benefits	1.00	51,900	1.00	56,293	1.00	56,293	
storekeeper ii	1.00	25,203	.00	0	.00	0 0	
storekeeper ii	.00	25,200	1.00	55,379	1.00	55,379	
storekeeper iii	2.00	81,911	.00	00,579	.00	0	
storekeeper iii	1.00	36,448	3.00	127,938	3.00		
systems, it programmer	2.00	192,151	5.00	•	5.00	127,938	
- · · · -		192,151		483,221		483,221	
telephone operator	.00		1.00	29,118	1.00	29,118	
telephone services supv	1.00	49,198	.00	0	.00	0	
telephone services supv	.00	0	1.00	49,824	1.00	49,824	
telephone system spec	1.00	37,070	.00	0	.00	0	
telephone system spec	.00	0	1.00	40,467	1.00	40,467	
univ pol off i	.00	0	.63	25,729	.63	25,729	
univ pol off ii	.00	0	2.52	116,520	2.52	116,520	
univ pol off iii	.00	0	1.26	65,847	1.26	65,847	
univ police officer i	.63	23,721	.00	0	.00	0	
univ police officer ii	3.15	125,541	.63	27,632		27,632	
univ police officer iii	1.26	60,547	.00	0	.00	0	
univ police officer iv	1.89	104,006	.00	0	.00	0	
university police office	.00	0	.63	33,493	.63	33,493	
university police office	.00	0	1.26	84,623	1.26	84,623	
vice president	1.00	172,150	1.00	199,939	1.00	199,939	
vp it	1.00	181,224	1.00	194,152	1.00	194,152	
vp student affairs	.73	104,545	.73	113,392	.73	113,392	
vp, admin finance	.93	175,796	.93	192,345	.93	192,345	
web master - it	.00	0	1.00	56,000	1.00	56,000	
T0744 001 00001							
TOTAL r30b2306*	108.39	7,255,526	115.39	8,787,750	115.39	9,006,347	
r30b2307 Operation and Maintenan	ce of Plant						
admin asst i	2.00	73,744	.00	0	.00	0	
administrative assistant	.00	0	2.00	79,131	2.00	79,131	
architectural tech i	1.00	54,262	1.00	56,293	1.00	56,293	
automotive services mech	1.00	48,323	.00	0	.00	. 0	
automotive services mech	.00	, 0	1.00	52,414	1.00	52,414	
dir, phys plant/facil mg	.63	73,241	.63	79,441	.63	79,441	
electrician	1.00	49,709	.00	0	.00	0	
electrician	.00	0	1.00	51,962	1.00	51,962	
electrician high voltage	.00	0	1.00	63,033	1.00	63,033	
exempt/nonexempt incr	.00	0	.00	00,000	.00	28,267	
groundskeeper	3.15	76,862	.00	0	.00	28,207	
groundskeeper	.00	70,802	3.52	116,487	3.52	116,487	
landscape tech	.63	22,775	.00	110,487	.00	110,467	
landscape tech	.00	22,775	.63		.63	=	
Tanuscape Lecil	.00	U	.63	23,052	.63	23,052	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2307 Operation and Maintena	nce of Plant						
landscape tech supv	.63	35,278	.00	0	.00	0	
landscape tech supv	.00	0	.63	36,598		36,598	
locksmith	1.00	43,629		0		0	
locksmith	.00	0	1.00	47,322		47,322	
mgr, facil mgmt/phys pla	.63	57,051	.63	61,881	.63	61,881	
moving storage special	.00	0,,00.	1.00	30,900	1.00	30,900	
mt maint mech	1.00	31,386	.00	0		0	
mt maint mech ld	.00	0.,555	1.00	43,434		43,434	
mt maint mech lead	2.00	83,223	.00	0		0	
mt maint mech lead	1.00	40,054	.00	0		0	
mt maintenance mechanic	.00	0		31,745		31,745	
mt maintenance mechanic	.00	0		89,072		89,072	
mt mec trd chf ii	.00	0	1.00	57,518		57,518	
mt mechanical trades chi	1.00	44,808	.00	, o		, 0	
mt mechanical trades chi	1.00	53,029	.00	0	.00	0	
mt multi trades chief i	.00	0		48,601	1.00	48,601	
planner, facil utilizati	.63	51,037	. 63	55,357	.63	55,357	
plumber	1.00	42,839	.00	, o	.00	0	
plumber	.00	, 0	1.00	45,941	1.00	45,941	
project manager administ	.00	0		60,475	1.00	60,475	
spec, program	.00	32,073	.00	0	.00	0	
TOTAL r30b2307*	19.30	913,323	22.67	1,130,657	22.67	1,158,924	
r30b2308 Auxiliary Enterprises							
admin asst ii	2.00	78,514	.00	0	.00	0	
administrative assistant	.00	0	1.00	43,742		43,742	
admin, police	.37	21,558	.37	21,516		21,516	
assistant director	1.00	51,998	1.00	60,109	1.00	60,109	
assistant vice president	1.00	106,852	1.00	110,775	1.00	110,775	
asst athletic trainer	1.00	49,824	1.00	51,690	1.00	51,690	
chief assoc-police	.37	25,406	.37	28,384	.37	28,384	
chief, police	.37	30,340	.37	31,476	.37	31,476	
chief, student affairs	.27	38,667	.27	41,940	.27	41,940	
coach asst - major sport	4.00	212,547	4.00	218,755		218,755	
coach head, major sport	3.00	240,815	3.00	253,999	3.00	253,999	
coord	4.00	191,131	4.00	264,884	4.00	264,884	
dir assoc, athletics	1.00	72,660	1.00	96,545	1.00	96,545	
dir assoc, student union	1.00	60,923	1.00	63,205	1.00	63,205	
dir asst- auxiliary	1.00	64,356	1.00	69,803	1.00	69,803	
dir - phys plant/faci	.37	43,014	.37	46,656		46,656	
dir - student union	1.00	72,922	1.00	79,095	1.00	79,095	
dir, academic resources	1.00	65,655	1.00	71,213	1.00	71,213	
dir, athletics	1.00	135,103	1.00	144,192	1.00	144,192	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2308 Auxiliary Enterprises							
exempt/nonexempt incr	.00	0	.00	0	.00	66,308	
facilities planner	.37	29,974	.37	32,512	.37	32,512	
groundskeeper	1.85	44,947	.00	0	.00	0	
groundskeeper	.00	0	1.48	41,503	1.48	41,503	
housekeeping chief	1.00	41,566	1.00	43,121	1.00	43,121	
landscape tech	.37	13,376	.00	0	.00	0	
landscape tech	.00	0	.37	13,876	.37	13,876	
landscape tech supv	.37	20,719	.00	0	.00	0	
landscape tech sv	.00	0	.37	21,495	.37	21,495	
mgr, facil mgmt/phys pla	.37	33,506	.37	36,343	.37	36,343	
mgr, printing services	1.00	55,900	1.00	61,244	1.00	61,244	
mgr, residence hall/non-	1.00	62,634	1.00	67,936	1.00	67,936	
mt maintenance mechanic	.00	13,545	.00	0	.00	0	
office assistant	.00	0	2.00	60,702	2.00	60,702	
office asst	1.00	26,988	.00	0	.00	0	
pol comm supv	.00	0	.37	17,108	.37	17,108	
police communications op	.74	22,836	.00	0	.00	0	
police communications op	.00	0	.74	23,883	.74	23,883	
police communications su	.37	14,666	.00	0	.00	0	
prog mgmt spec i	.00	0	1.37	66,439	1.37	66,439	
program mgmt spec i	1.37	69,665	.00	0	.00	0	
resident director	3.00	104,382	3.00	136,895	3.00	136,895	
security officer	1.11	34,801	.00	0	.00	0	
security officer	.00	0	1.11	36,123	1.11	36,123	
univ pol off i	.00	0	.37	13,971	.37	13,971	
univ pol off ii	.00	0	1.11	51,005	1.11	51,005	
univ pol off iii	.00	0	.37	17,420	.37	17,420	
univ police officer i	.37	13,932	.00	0	.00	0	
univ police officer ii	1.85	73,730	.74	32,456	.74	32,456	
univ police officer iii	.74	35,559	.37	19,614	.37	19,614	
univ police officer iv	1,11	69,733	.00	0	.00	0	
university police office	.00	0	1.11	66,036	1.11	66,036	
vp - admin finance	.07	13,232	.07	13,711	.07	13,711	
TOTAL r30b2308*	42.81	2,432,626	42.44	2,652,342	42.44	2,718,650	
TOTAL r30b23 **	517.00	32,802,150	532.00	38,021,049		38,966,021	
r30b24 Towson University r30b2401 Instruction							
acad prog spec	3.00	99,519	3.00	105,945	3.00	105,945	
accounting assoc	2.00	74,693	2.00	80,706	2.00	80,706	
admin asst i	11.05	353,437	12.05	420,827	12.05	420,827	
admin asst ii	37.00	1,310,164	37.00	1,395,923	37.00	1,395,923	
advisor, student	2.00	99,169	2.00	107,152		107,152	
assistant professor	219.00	13,970,429	219.00	16,143,376		16,143,376	
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FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015	FY 2015 Appropriation	FY 2016	FY 2016 Allowance	Symbol
				7,ppr opr 14:1011			
- COLOL - Tarras - Hadana - Ala							
r30b24 Towson University r30b2401 Instruction							
associate professor	173.48	11 000 050	177 40	12 516 700	177 40	10 516 700	
athl equip spec	1,00	11,820,258	177.48 1.00	13,516,788		13,516,788	
clinical assistant professor	32.00	34,960	32.00	37,774		37,774	
clinical assistant professor	1.00	1,669,871	1.00	2,046,073		2,046,073	
clinical associate professor	7.33	47,190 561,783	7.33	52,405	1.00	52,405	
clinical associate professor	7.00	146,150	7.00	605,177	7.33	605,177	
clinical instructor	.33	41,094	.33	351,207	7.00 .33	351,207	
coord	10.00	•		45,094		45,094	
coord coord, academic support	2.00	557,220 138,001	12.00 2.00	705,305	12.00	705,305	
counselor, admissions	1.00	•	1.00	149,110	2.00	149,110	
dean asst	1.00	44,805 46,342	1.00	48,412 81,183	1.00 1.00	48,412	
dean, general	1.00	-	1.00	•		81,183	
dir asst	1.00	109,416		137,300	1.00	137,300	
dir, center	5.00	50,256	1.00	59,227	1.00	59,227	
dir, center dir, ctr for performing arts	1.00	360,060	5.00	394,959	5.00	394,959	
dir, satellite fac	1.00	56,226 86,052	1.00 1.00	60,752	1.00	60,752	
exec adm asst i	1.00	40,284	1.00	92,718	1.00	92,718	
faculty merit		40,284		43,526	1.00	43,526	
faculty merit	.00 .00	0	.00	0		1,294,489	
general associate	.50				.00	3,197	
instructor	2.00	21,361 67,264	.50 2.00	23,081 118,774	.50 2.00	23,081	
mgr	1.00	14,649	1.00	71,400		118,774	
mgr, it lab	1.00			•	1.00	71,400	
multi media tech	1.00	55,924	1.00	60,427	1.00	60,427	
professor	188.95	36,567 16,458,673	1.00 188.95	39,512	1.00 188.95	39,512	
prog mgmt spec	2.50	89,441	2.50	17,863,337 102,977	2.50	17,863,337	
program adm spec	1.00	24,993	1.00	•		102,977	
res machinist ii	1.00	47,925		27,005	1.00	27,005	
secretary	3.00	72,532	1.00 3.00	51,782	1.00	51,782	
secretary senior lecturer	7.00	374,638	7.00	88,857 412,546	3.00 7.00	88,857	
spec, audio visual	1.00	29,361	1.00	42,300	1.00	412,546 42,300	
spec, it education	1.00	52,897	1.00	57,156	1.00	•	
spec, it personal computers	1.00	82,453	1.00	89,090	1.00	57,156 89,090	
spec, performing arts	1.00	36,092	1.00	38,999	1.00	38,999	
spec, program	6.00	271,228	6.00	332,842	6.00	332,842	
staff merit	.00	271,220	.00	002,842	.00	140,410	
supv. electronic technician	1.00	59,321	1.00	64,097	1.00	64,097	
supv, technical lab support	9.00	511,568	9.00	552,751	9.00	552,751	
vet tech	1.00	44,132	1.00	47,684	1.00	47,684	
visiting assistant professor	18.00	905,633	18.00	1,081,889	18.00	1,081,889	
visiting instructor	15.50	625,055	15.50	874,822	15.50	874,822	
visiting instructor	1.00	28,199	1.00	75,480	1.00	•	
web master, it	1.00	52,499	1.00	56,725	1.00	75,480 56,725	
TOTAL r30b2401*	785.64	51,679,784	792.64	58,854,472	792.64	60,292,568	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure		Appropriation		Allowance	Symbol
							-,
r30b2402 Research							
admin asst i	1.00	31,513	1.00	34,049	1.00	34,049	
dir, center	1.00	80,313	1.00	75,381	1.00	75,381	
dir, sponsored res prog	1.00	104,198	1.00	112,587	1.00	112,587	
mgr, budget	.47	38,766	.47	24,399	.47	24,399	
spec, contract grant	6.00	213,060		293,303	6.00	293,303	
staff merit	.00	, 0	.00	, 0		17,305	
vp assoc	1.00	110,190	1.00	152,462		152,462	
·		- <i>-</i>					
TOTAL r30b2402*	10.47	578,040	10.47	692,181	10.47	709,486	
r30b2403 Public Service							
admin asst i	1.00	34,670	1.00	31,803	1.00	31,803	
admin asst ii	1.00	41,860	1.00	45,230	1.00	45,230	
assistant professor	1.00	72,217	1.00	67,226	1.00	67,226	
associate professor	1.00	82,628	1.00	93,341	1.00	93,341	
clinical assistant professor	1.00	52,408	1.00	66,382	1.00	66,382	
clinical instructor	2.00	145,463	2.00	164,888	2.00	164,888	
coord	3.83	234,961	3.83	237,123	3.83	237,123	
dean asst	1.00	140,757	1.00	152,089	1.00	152,089	
dir, center	2.46	203,765	2.46	223,391	2.46	223,391	
dir, satellite fac	1.00	82,020	1.00	88,623	1.00	88,623	
faculty merit	.00	0	.00	0	.00	14,082	
instructor, non credit	4.00	147,522	4.00	146,894	4.00	146,894	
mgr	1.00	60,473	1.00	70,640	1.00	70,640	
mgr, budget	.53	61,734	.53	56,107	.53	56,107	
professor	.00	6,320	.00	0	.00	0	
prog mgmt spec	.50	9,901	.50	17,802	.50	17,802	
spec, community outreach edu	1.00	16,769	1.00	47,663	1.00	47,663	
staff merit	.00	0	.00	0	.00	24,265	
visiting instructor	.50	21,061	.50	24,480	.50	24,480	
TOTAL r30b2403*	22.82	1,414,529	22.82	1,533,682	22.82	1,572,029	
101AL 13002403	22.02	1,414,529	22.02	1,555,662	22.62	1,572,029	
r30b2404 Academic Support						•	
acad prog spec	4.00	129,342	4.00	145,804	4.00	145,804	
accountant	1.00	39,635	1.00	61,179	1.00	61,179	
admin asst i	.50	15,455	.50	16,698	.50	16,698	
admin asst i	8.00	256,957	8.00	280,789	8.00	280,789	
admin asst i	4.45	123,438	4.45	133,492	4.45	133,492	
admin asst ii	1.00	31,659	1.00	34,287	1.00	34,287	
admin asst ii	1.00	43,204	1.00	34,973	1.00	34,973	
admin, it database unit	4.00	300,509	4.00	356,597	4.00	356,597	
admin, it lan	9.00	668,576	9.00	736,026	9.00	736,026	
admin, it tele/networking	2.00	100,599	2.00	123,867	2.00	123,867	
admin, it web	1.00	76,160	1.00	82,589	1.00	82,589	
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FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
r30b2404 Academic Support							
advisor, student	6.50	291,899	6.50	331,584	6.50	331,584	
advisor, study abroad	2.00	72,938	2.00	78,810	2.00	78,810	
analyst, it programmer	2.00	143,893	2.00	155,642	2.00	155,642	
analyst, it programmer	1.00	79,481	1.00	50,921	1.00	50,921	
analyst, it systems	2.00	124,495	2.00	144,184	2.00	144,184	
architect, it enterprise	2.00	206,173	2.00	223,153	2.00	223,153	
assistant professor	.00	6,032	.00	0	.00	0	
associate professor	9.52	843,555	9.52	955,430	9.52	955,430	
asst to the dean	1.00	44,464	1.00	53,582	1.00	53,582	
chief, enrollment mgmt	1.00	144,557	1.00	156,186	1.00	156,186	
chief, it info sys	1.00	156,379	1.00	168,968	1.00	168,968	
chief, it technology architect	1.00	130,758	1.00	141,284	1.00	141,284	
clinic coord	1.00	32,367	1.00	34,973	1.00	34,973	
clinical assistant professor	1.00	46,142	1.00	58,881	1.00	58,881	
clinical assistant professor	6.00	402,039	6.00	428,188	6.00	428,188	
clinical associate professor	.67	101,251	.67	101,075	.67	101,075	
clinical associate professor	2.00	150,148	2.00	163,318	2.00	163,318	
clinical professor	.67	83,434	.67	91,555	.67	91,555	
coord	2.00	147,457	2.00	159,327	2.00	159,327	
coord	7.00	352,875	7.00	405,929	7.00	405,929	
coord	6.00	315,547	6.00	388,757	6.00	388,757	
coord, academic support	1.00	40,605	1.00	44,600	1.00	44,600	
counselor, admissions	1.00	46,776	1.00	50,542	1.00	50,542	
dean assoc	6.00	707,097	6.00	764,022	6.00	764,022	
dean asst	1.00	74,955	1.00	93,822	1.00	93,822	
dean, arts	1.00	172,861	1.00	184,959	1.00	184,959	
dean, business	1.00	193,150	1.00	208,699	1.00	208,699	
dean, education	1.00	196,615	1.00	212,444	1.00	212,444	
dean, fine arts	1.00	156,297	1.00	168,879	1.00	168,879	
dean, grad school	1.00	130,247	1.00	140,732	1.00	140,732	
dean, health rec	1.00	159,997	1.00	188,700	1.00	188,700	
dean, library	1.00	145,877	1.00	157,621	1.00	157,621	
dean, science technology	1.00	162,548	1.00	175,635	1.00	175,635	
dir assoc	3.00	125,344	3.00	176,174	3.00	176,174	
dir assoc, it aca computing	1.00	76,282	1.00	82,423	1.00	82,423	
dir assoc, it admin computin	2.00	212,242	2.00	228,550	2.00	228,550	
dir assoc, library	1.00	79,711	1.00	86,129	1.00	86,129	
dir asst	1.00	65,602	2.00	118,726	2.00	118,726	
dir asst	1.00	45,680	1.00	48,459	1.00	48,459	
dir asst, admissions	.00	13,782	.00	0	.00	0	
dir, center	2.00	202,108	2.00	218,378	2.00	218,378	
dir, center	5.00	305,485	5.00	505,606	5.00	505,606	
dir, center	.00	38,616	.00	0	.00	0	
dir, center	3.00	243,006	3.00	264,518	3.00	264,518	
dir, community outreach	1.00	109,343	1.00	118,146	1.00	118,146	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2404 Academic Support							
dir, ctr for performing arts	1.00	55,746	1.00	60,233	1.00	60,233	
dir, international educ	1.00	00,7.10		102,000		102,000	
dir, it academic computing	1.00	107,262	1.00	115,896		115,896	
educator, non-credit courses	2.00	56,362	2.00	90,372		90,372	
exec adm asst i	1.00	41,163	1.00	44,478	1.00	44,478	
exec adm asst i	1.00	34,467		37,242		37,242	
exec adm asst i	8.00	323,851	8.00	340,475		340,475	
faculty merit	.00	0		0		88,804	
faculty merit	.00	0	.00	0	.00	18,425	
it support assoc	1.00	42,993	1.00	47,786		47,786	
it support assoc	1.00	52,455	1.00	56,677	1.00	56,677	
it support spec	15.00	761,994	18.00	994,757	18.00	994,757	
it telecom spec	2.00	107,854	2.00	116,536		116,536	
lab assistant	.00	0	1.00	35,402	1.00	35,402	
lab assistant	1.00	29,227	1.00	31,580	1.00	31,580	
librarian i	8.00	412,001	8.00	448,082	8.00	448,082	
librarian ii	8.50	520,180	8.50	556,023	8.50	556,023	
librarian iii	4.00	259,822	4.00	290,971	4.00	290,971	
librarian iv	1.00	75,364	1.00	80,363	1.00	80,363	
library tech i	6.00	179,551	6.00	205,092	6.00	205,092	
library tech ii	5.00	175,421	5.00	166,300	5.00	166,300	
library tech iii	2.00	88,569	2.00	95,700	2.00	95,700	
manager, it quality assurance	2.00	133,221	2.00	144,326	2.00	144,326	
mgr	1.00	104,111	1.00	112,223	1.00	112,223	
mgr	5.00	344,325	5.00	372,044		372,044	
mgr, educational media	1.00	94,094	1.00	102,403	1.00	102,403	
mgr, it database admin	1.00	96,100	1.00	118,252	1.00	118,252	
mgr, it lab	3.00	208,993	3.00	225,949	3.00	225,949	
mgr, it lab	1.00	67,388	1.00	77,349	1.00	77,349	
mgr, it lab	2.00	125,038	2.00	135,104	2.00	135,104	
mgr, it operations	1.00	82,028	1.00	88,632	1.00	88,632	
mgr, it operations	2.00	198,156	2.00	213,383	2.00	213,383	
mgr, it production control	1.00	84,708	1.00	91,394	1.00	91,394	
mgr, it tel sys user support	1.00	41,499	1.00	75,125	1.00	75,125	
mgr, it tele/networking	1.00	94,214	1.00	104,442	1.00	104,442	
mgr, radio station	1.00	9,389	1.00	117,300	1.00	117,300	
multi media asst	1.00	40,216	1.00	43,454	1.00	43,454	
office clerk ii	1.00	23,965	1.00	28,217	1.00	28,217	
professor	21.05	2,091,803	21.05	2,345,236	21.05	2,345,236	
professor	1.00	136,449	1.00	145,473	1.00	145,473	
program manager, technical	1.00	115,434	1.00	124,727	1.00	124,727	
project mgr, technical	2.00	152,626	2.00	183,034	2.00	183,034	
provost asst	1.00	124,629	1.00	134,662	1.00	134,662	
spec, community outreach edu	2.00	98,585	2.00	110,878	2.00	110,878	
spec, film video prod	1.00	58,921	1.00	63,663	1.00	63,663	
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FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
montos of the second							
r30b2404 Academic Support	0.00	111 110	0.00	110.050	0.00	110.050	
spec, it education	2.00	111,418		119,952		119,952	
spec, it education	3.00	172,526	3.00	186,415		186,415	
spec, it personal computers	1.00	53,801	1.00	57,074		57,074	
spec, it personal computers	1.00	62,225	1.00	67,235		67,235	
spec, program	8.00	306,278	9.00	401,033		401,033	
spec, program	9.00	303,244	9.00	467,864		467,864	
spec, program	3.00	92,861	3.00	136,856		136,856	
spec, program	4.00	110,097	4.00	162,698		162,698	
staff merit	.00	0	.00	0		71,047	
staff merit	.00	0	.00	0	.00	160,689	
staff merit	.00	0	.00	0	.00	147,973	
staff merit	.00	0	.00	0	.00	54,673	
supv, technical lab support	1.00	46,889	1.00	50,663		50,663	
systems, it programmer	1.00	90,486		97,440	1.00	97,440	
visiting assistant professor	.00	7,066		0		0	
vp asst	1.00	106,282		114,838		114,838	
web master, it	1.00	0		38,760	1.00	38,760	
web master, it	3.00	181,149		207,021	3.00	207,021	
web master, it	1.00	38,493	1.00	49,428	1.00	49,428	
TOTAL r30b2404*	290.86	18,898,633	296.86	21,766,324	296.86	22,307,935	
r30b2405 Student Services							
acad prog spec	1.00	45,025	1.00	48,649	1.00	48,649	
account clerk ii	2.00	60,432	2.00	65,298	2.00	65,298	
admin asst i	13.50	372,084	13.50	454,048	13.50	454,048	
admin asst ii	9.00	310,407	9.00	338,899	9.00	338,899	
advisor, student	3.00	106,379	3.00	124,814	3.00	124,814	
analyst, it programmer	2.00	117,632		167,893	2.00	167,893	
coord	12.00	590,124		770,966		770,966	
coord, academic	4.00	181,240	4.00	197,581	4.00	197,581	
coord, academic support	1.00	52,497		56,723		56,723	
coord, cooperative program	1.00	33,280	1.00	51,374		51,374	
counselor, admissions	11.00	374,147	11.00	438,359	11.00	438,359	
counselor, financial aid	3.00	116,629	3.00	126,019	3.00	126,019	
counselor, student careers	4.00	144,582		181,379	4.00	181,379	
designer, graphic	4.00	220,409	4.00	246,447	4.00	246,447	
dir assoc, admissions	5.00	222,333	5.00	355,158	5.00	355,158	
dir assoc, career dev plac	1.00	69,973	1.00	76,336		76,336	
dir assoc, stud health serv	1.00	50,257		85,676		85,676	
dir assoc, student fin aid	4.00	267,655		322,136		322,136	
dir asst	7.00	323,507	7.00	401,249	7.00	401,249	
dir asst, admissions	9.00	345,642		416,333	9.00	416,333	
dir asst, athletics	1.00	57,560	1.00	60,760	1.00	60,760	
dir, admissions	1.00	97,047	1.00	104,859	1.00	104,859	
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FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
n20h240E Student Senvices							
r30b2405 Student Services dir, career dev placement	1.00	84,400	1.00	91,195	1.00	91,195	
dir, center	7.00	466,746	7.00	560,756	7.00	560,756	
dir, minority affairs	1.00	104,208	1.00	113,685	1.00	113,685	
dir, student activities	1.00	72,939	1.00	78,810	1.00	78,810	
dir, student activities	1.00	104,429	1.00	112,835	1.00	112,835	
dir, student foundering	1.00	109,305	1.00	118,105	1.00	118,105	
dir, student financial alu	1.00	137,448	1.00	112,200	1.00	112,200	
educator, health	.50	25,889	.50	27,974	.50	27,974	
•	2.00			•		•	
exec adm asst i		87,874	2.00	94,949	2.00 .50	94,949	
general associate	.50	19,225	.50	20,772		20,772	
health care provider	4.00	257,627		411,915	5.00	411,915	
it data entry opr	1.00	37,475	1.00	40,492	1.00	40,492	
it support asst	1.00	47,022	1.00	49,932	1.00	49,932	
medical asst	3.00	95,488	3.00	103,176	3.00	103,176	
mgr	3.00	148,343	3.00	226,408	3.00	226,408	
nurse, health center	2.00	98,169	2.00	122,242	2.00	122,242	
office clerk i	1.00	26,865	1.00	29,154	1.00	29,154	
office clerk ii	12.00	315,398	12.00	347,226	12.00	347,226	
office supv i	1.00	35,003	1.00	37,821	1.00	37,821	
physician	1.00	136,016	1.00	146,966	1.00	146,966	
prog mgmt spec	9.00	337,417	9.00	380,375	9.00	380,375	
program adm spec	1.00	48,779	1.00	56,988	1.00	56,988	
psychologist, counseling	1.00	83,144	1.00	88,303	1.00	88,303	
psychologist, counseling	8.50	423,133	8.50	565,410	8.50	565,410	
registrar	1.00	95,758	1.00	104,859	1.00	104,859	
registrar assoc	3.00	218,146	3.00	238,285	3.00	238,285	
registrar asst	1.00	58,177	1.00	63,259	1.00	63,259	
secretary	6.00	169,914	6.00	194,825	6.00	194,825	
spec, it education	1.00	52,099	1.00	56,293	1.00	56,293	
spec, program	7.00	268,325	7.00	317,717	7.00	317,717	
staff merit	.00	0	.00	0	.00	254,792	
vp assoc	1.00	113,997	1.00	123,174	1.00	123,174	
web master, it	2.00	107,222	2.00	116,049	2.00	116,049	
TOTAL r30b2405*	186.00	8,544,821	189.00	10,243,106	189.00	10,497,898	
r30b2406 Institutional Support							
account clerk ii	1.00	26,597	1.00	29,619	1.00	29,619	
account clerk iii	15.00	504,981	15.00	565,855	15.00	565,855	
accountant	6.00	326,852	6.00	386,209	6.00	386,209	
accounting assoc	6.00	192,650	6.00	258,494	6.00	258,494	
admin asst i	3.00	80,408	3.00	83,097	3.00	83,097	
admin asst i	5.50	154,510	5.50	196,869	5.50	196,869	
admin asst ii	7.00	234,064	7.00	268,772	7.00	268,772	
admin, annual giving	1.00	53,972	1.00	57,787	1.00	57,787	
admin, annuar grving	1.00	30,912	1.00	51,101	1.00	51,101	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2406 Institutional Support							
admin, business	3.00	288,897	3.00	313,177	3.00	313,177	
admin, corp/foundation rel	2.00	203,317	2.00	220,092	2.00	220,092	
admin, gov't/leg relations	1.00	81,724	1.00	88,303	1.00	88,303	
admin, it database unit	3.00	263,603	3.00	284,829	3.00	284,829	
admin, it tele/networking	2.50	161,183	2.50	174,261	2.50	174,261	
admin, major gifts	5.00	288,779	5.00	431,047	5.00	431,047	
admin, publications	1.00	77,104	1.00	82,784	1.00	82,784	
admin, resource development	1.00	108,452	1.00	117,606	1.00	117,606	
admin, special events	1.00	77,466	1.00	84,005	1.00	84,005	
agent, purchasing	3.00	201,917	3.00	216,784	3.00	216,784	
analyst, budget	3.00	188,088	3.00	219,320	3.00	219,320	
analyst, it programmer	1.00	62,718	1.00	69,439	1.00	69,439	
analyst, it programmer	3.00	273,934	3.00	293,645	3.00	293,645	
architect, it enterprise	1.00	15,273	1.00	121,191	1.00	121,191	
asst to the pres/single inst	2.00	316,750	2.00	341,843	2.00	341,843	
asst to the vp	3.00	268,802	3.00	291,637	3.00	291,637	
attorney, staff	1.00	106,808	1.00	121,417	1.00	121,417	
auto serv mech	1.00	4,097	1.00	37,198	1.00	37,198	
auto serv tech	1.00	52,393	1.00	56,785	1.00	56,785	
auto shop supv	1.00	55,488	1.00	61,437	1.00	61,437	
budget associate	1.00	27,728	1.00	32,925	1.00	32,925	
bursar	1.00	108,442	1.00	117,174	1.00	117,174	
business serv spec	2.00	74,466	2.00	80,462	2.00	80,462	
buyers clerk	1.00	27,091	1.00	29,619	1.00	29,619	
chief assoc, student affairs	1.00	144,868	1.00	156,531	1.00	156,531	
chief, assoc police	2.00	122,214	2.00	189,984	2.00	189,984	
chief, budget	1.00	120,632	1.00	131,439	1.00	131,439	
chief, dev public relations	1.00	219,942	1.00	237,649	1.00	237,649	
chief, human resources	1.00	121,890	1.00	131,702	1.00	131,702	
chief, police	1.00	143,272	1.00	154,806	1.00	154,806	
chief, student affairs	1.00	186,525	1.00	201,542	1.00	201,542	
collections supv	3.00	138,110	3.00	149,227	3.00	149,227	
comptroller	1.00	124,517	1.00	134,541	1.00	. 134,541	
coord	27.17	1,292,447	28.17	1,659,139	28.17	1,659,139	
coord	1.00	73,919	1.00	79,679	1.00	79,679	
counsel, general	1.00	156,630	1.00	169,239	1.00	169,239	
deputy chief, police	1.00	105,518	1.00	114,040	1.00	114,040	
dir assoc	2.00	135,107	2.00	139,146	2.00	139,146	
dir assoc, budget	1.00	88,453	1.00	94,860	1.00	94,860	
dir assoc, human resources	1.00	107,183	1.00	103,164	1.00	103,164	
dir assoc, purch/mat'l mgmt	1.00	91,706	1.00	99,089	1.00	99,089	
dir asst	1.00	46,668	1.00	67,331	1.00	67,331	
dir asst, annual giving	1.00	13,995	1.00	44,600	1.00	44,600	
dir, affir action/equal emp	1.00	92,795	1.00	100,266	1.00	100,266	
dir, annual giving	1.00	38,547	1.00	81,600	1.00	81,600	
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FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2406 Institutional Support	C 54	540, 600	0.54	F77 000	6.54	C77 000	
dir, center	6.54	513,689	6.54	577,082		577,082	
dir, development	1.00	108,951	1.00	118,456		118,456	
dir, env health safety	1.00	109,554	1.00	118,374	1.00	118,374	
dir, institutional research	1.00	94,512	1.00	102,100	1.00	102,100	
dir, it info tech	1.00	79,528	1.00	134,322		134,322	
dir, public relations	2.00	233,743	2.00	248,275		248,275	
dir, purchasing	1.00	99,366	1.00	107,365	1.00	107,365	
editor	4.00	190,963	4.00	224,665	4.00	224,665	
engineer, it systems	1.00	93,700	1.00	101,001	1.00	101,001	
exec adm asst i	8.00	319,807	8.00	379,872	8.00	379,872	
exec adm asst ii	7.00	325,006	7.00	359,658	7.00	359,658	
exec adm asst iii	1.00	50,061	1.00	55,190	1.00	55,190	
fin tran supv	3.00	117,667	3.00	127,472	3.00	127,472	
hum res assoc ii	6.00	210,633	6.00	237,329	6.00	237,329	
human res assoc i	1.50	56,001	1.50	61,193	1.50	61,193	
human res spec i	2.00	89,524	2.00	100,566	2.00	100,566	
it ctl clk lead	1.00	22,114	1.00	29,741	1.00	29,741	
it support spec	2.00	107,496	2.00	116,150	2.00	116,150	
it telecom assoc	. 50	25,627	.50	27,690	.50	27,690	
it telecom spec	2.50	142,526	2.50	155,941	2.50	155,941	
legal asst	1.00	49,232	1.00	53,195	1.00	53,195	
manager, it quality assurance	1.00	113,690	1.00	122,549	1.00	122,549	
mgr	2.00	150,397	2.00	172,926	2.00	172,926	
mgr	4.00	282,026	4.00	361,326	4.00	361,326	
mgr	6.00	587,872	6.00	635,043	6.00	635,043	
mgr, accounting	3.00	262,531	3.00	283,667	3.00	283,667	
mgr, benefits	1.00	52,331	1.00	81,600	1.00	81,600	
mgr, business	1.00	66,932	1.00	72,961	1.00	72,961	
mgr, client services	2.00	161,491	2.00	174,494	2.00	174,494	
mgr, comp class	1.00	76,106	1.00	82,232	1.00	82,232	
mgr, employee relations	1.00	85,025	1.00	91,870	1.00	91,870	
mgr, env health safety	1.00	85,432	1.00	92,309	1.00	92,309	
mgr, hr info systems	1.00	82,841	1.00	89,510	1.00	. 89,510	
mgr, it database admin	1.00	85,833	1.00	92,944	1.00	92,944	
mgr, it tel sys user support	3.00	352,187	3.00	380,540	3.00	380,540	
mgr, postal services	1.00	61,477	1.00	66,425	1.00	66,425	
mgr, training development	1.00	72,939	1.00	78,811	1.00	78,811	
motor equip op ii	2.00	51,423	2.00	76,220	2.00	76,220	
mov stor spec	1.00	33,501	1.00	38,577	1.00	38,577	
office clerk i	1.00	26,618	1.00	28,761	1.00	28,761	
office supv i	1.00	27,936	1.00	43,545	1.00	43,545	
pay proc assoc	1.00	37,149	1.00	40,081	1.00	40,081	
payroll proc supv	1.00	38,672	1.00	41,790	1.00	41,790	
police com op	9.00	247,660	9.00	332,651	9.00	332,651	
police comm op 1d	2.00	72,324	2.00	79,746	2.00	79,746	
,		, , ,	2.30	,		,	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2406 Institutional Support							
post serv supv ii	3.00	128,337	3.00	138,668	3.00	138,668	
postal serv proc	4.00	100,132	4.00	116,563	4.00	116,563	
president/ceo, single instit	1.00	286,834	1.00	342,195	1.00	342,195	
prog mgmt spec	2.00	42,887	2.00	72,898	2.00	72,898	
program adm spec	1.00	46,402	1.00	49,030	1.00	49,030	
provost	1.00	234,955	1.00	253,872	1.00	253,872	
provost assoc	2.00	317,249	2.00	312,046	2.00	312,046	
provost asst	1.00	104,198	1.00	112,587	1.00	112,587	
secretary	1.00	38,704	1.00	41,820	1.00	41,820	
security guard	6.00	138,938	6.00	168,348	6.00	168,348	
spec, business	3.50	147,603	3.50	249,879	3.50	249,879	
spec, client services	1.00	57,670	1.00	64,211	1.00	64,211	
spec, compensation	1.00	62,519	1.00	67,552	1.00	67,552	
spec, employment	2.00	100,622	2.00	108,723	2.00	108,723	
spec, employment spec, env health safety	2.00	123,322	2.00	133,248	2.00	133,248	
spec, it education	1.00	52,033	1.00	56,019	1.00	56,019	
spec, program	11.00	512,480	11.00	591,364		591,364	
staff merit	.00	0	.00	0		541,323	
staff merit	.00	0	.00	0	.00	57,545	
statistician	3.00	143,198	3.00	189,654	3.00	189,654	
storekeeper i	1.00	16,650	1.00	25,118	1.00	25,118	
storekeeper ii	2.00	52,634	2.00	65,156	2.00	65,156	
storekeeper iii	1.00	47,680	1.00	51,518	1.00	51,518	
supervisor, financial services	1.00	57,309	1.00	61,923	1.00	61,923	
supv. shipping receiving	1.00	61,693	1.00	66,660	1.00	66,660	
systems, it programmer	1.00	0,,000	1.00	89,760	1.00	89,760	
tel serv supv	1.00	41,135	1.00	44,447	1.00	44,447	
telephone optr	1.00	27,509	1.00	31,680	1.00	31,680	
univ pol off ii	5.00	214,362	5.00	241,923	5.00	241,923	
univ pol off iii	26.00	1,554,206	26.00	1,860,062	26.00	1,860,062	
univ pol off iv	6.00	427,088	6.00	509,259	6.00	509,259	
vp assoc	2.00	289,383	2.00	297,089	2.00	297,089	
vp assoc, financial affairs	1.00	77,892	1.00	140,181	1.00	140,181	
vp, admin fnance	1.00	179,792	1.00	194,266		194,266	
vp, economic community init	1.00	177,136	1.00	191,397		191,397	
web master, it	1.00	42,632	1.00	79,780	1.00	79,780	
nob master, it						,	
TOTAL r30b2406*	340.71	20,532,769	341.71	23,988,367	341.71	24,587,235	
r30b2407 Operation and Maintenanc	e of Plant						
admin, business	1.00	81,210	1.00	86,149	1.00	86,149	
analyst, budget	1.00	64,602	1.00	69,803	1.00	69,803	
architect	1.00	22,630	1.00	71,400	1.00	71,400	
business serv spec	2.00	82,235	2.00	88,984	2.00	88,984	
cabinetmaker	1.00	50,276	1.00	54,323	1.00	54,323	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b25 University of Maryland	I Eastern Shore	•					
r30b2501 Instruction							
act asst dean	4.00	479,914		525,325		525,325	
admin asst i	26.50	801,497		975,624		975,624	
admin asst ii	2.00	71,775	2.00	79,627		79,627	
assistant coordinator	1.00	8,079	.00	0		0	
assistant coordinator	.00	0		49,470		49,470	
assistant director	1.50	69,251	1.50	75,227	1.50	75,227	
assistant professor	75.75	4,865,778	80.75	6,319,155		6,319,155	
assoc dean	1.00	143,386	2.00	301,693	2.00	301,693	
assoc prof chair	7.00	780,508	8.00	946,238	8.00	946,238	
assoc prof dir	1.00	64,984	1.00	77,761	1.00	77,761	
associate professor	57.00	3,803,464	58.50	4,756,404		4,756,404	
chair	3.00	297,788	3.00	317,289	3.00	317,289	
coordinator	18.80	852,273	19.80	1,167,964		1,167,964	
director	5.50	334,737		424,674		424,674	
exempt/non exempt incrs	.00	0		0		26,381	
graduate assistant	.00	388,977		660,517		660,517	
instructor	3.00	192,137		71,775		71,775	
lecturer	57.00	2,810,268	51.00	2,854,351	51.00	2,854,351	
manager	2.00	94,679	2.00	101,981	2.00	101,981	
other prof increments	.00	0	.00	0	.00	538,762	
prof chair	5.00	624,339	5.00	666,957		666,957	
prof dir	.12	16,828	.12	13,827		13,827	
professor	24.49	2,063,283	24.49	2,264,204		2,264,204	
research asst professor	.39	23,738	.39	27,315		27,315	
research grad assistant	.00	228,423	.00	0		0	
specialist	2.00	83,383	2.00	96,095	2.00	96,095	
TOTAL r30b2501*	298.05	19,099,489	298.55	22,773,473	298.55	23,338,616	
101AL 130D2301	290.05	19,099,469	290.55	22,773,473	296.55	23,338,010	
r30b2502 Research							
admin asst i	.50	20,142	. 50	20,221	.50	20,221	
advisor	3.00	347,756	3.00	437,786	3.00	437,786	
agric tech	6.00	201,094	6.00	246,053	6.00	246,053	
agric tech lead	2.00	94,199	2.00	101,808	2.00	101,808	
analyst	1.00	77,659	1.00	80,570	1.00	80,570	
assistant professor	6.01	129,049	5.51	337,191	5.51	337,191	
associate	.00	0	2.00	88,161	2.00	88,161	
associate	4.00	155,454	2.00	93,946	2.00	93,946	
associate professor	1.25	68,405	1.75	127,359	1.75	127,359	
asst to dir	1.00	69,197	1.00	70,520	1.00	70,520	
coordinator	4.00	227,568	4.00	233,763	4.00	233,763	
dean	.50	78,463	. 50	78,811	.50	78,811	
director	3.50	344,520	5.50	681,329	5.50	681,329	
exec director	1.00	161,132	1.00	171,744	1.00	171,744	
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FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2502 Research							
	00	0	00	^	00	54 000	
exempt/non exempt incrs faculty increments	.00	0	.00	0		51,320	
lab res tech	.00	-	.00	0		65,417	
	4.00	130,886	4.00	181,600		181,600	
manager	3.00	144,152		177,011	3.00	177,011	
prof chair	1.00	115,162	1.00	126,543	1.00	126,543	
prof dir	1.88	172,622	.88	101,405		101,405	
professor	3.26	255,317	3.26	339,981	3.26	339,981	
res spec	2.50	108,837	2.50	116,938	2.50	116,938	
research assoc professor	1.00	36,081	1.00	67,954	1.00	67,954	
research associate	1.00	53,848	1.00	63,385	1.00	63,385	
research asst professor	1.61	95,157	1.61	106,942		106,942	
research asst senior	1.00	52,403	1.00	37,690	1.00	37,690	
research grad assistant	.00	443,167	.00	0	.00	0	
secretary	1.00	38,149	1.00	42,288	1.00	42,288	
specialist	.00	0	1.00	47,283	1.00	47,283	
specialist	5.55	431,909	3.55	402,682	3.55	402,682	
student	.00	48,651	.00	88,548	.00	88,548	
TOTAL r30b2502*	60.56	4,100,979	60.56	4,669,512	60.56	4,786,249	
r30b2503 Public Service							
advisor	1.00	88,785	1.00	106,235	1.00	106,235	
director	1.00	143,039	1.00	148,326	1.00	148,326	
faculty increments	.00	, 0	.00	0	.00	12,518	
specialist	2.00	244,883	2.00	246,165	2.00	246,165	
TOTAL =2050502+	4.00	470 707					
T0TAL r30b2503*	4.00	476,707	4.00	500,726	4.00	513,244	
r30b2504 Academic Support							
admin asst i	3.50	98,409	5.25	177,338	5.25	177,338	
admin asst ii	5.00	191,454	4.25	179,992	4.25	179,992	
administrator	2.00	127,090	2.00	137,354	2.00	137,354	
analyst	1.00	62,307	1.00	66,727	1.00	66,727	
assoc dir	1.00	70,099	1.00	73,186	1.00	73,186	
cont/grant assoc	1.00	51,145	1.00	55,277	1.00	55,277	
coordinator	5.00	196,010	5.50	331,238	5.50	331,238	
counselor	3.00	94,877	3.00	158,542	3.00	158,542	
dean	5.50	686,097	5.50	831,462	5.50	831,462	
director	8.10	554,712	7.10	620,228	7.10	620,228	
driver	1.00	29,000	1.00	31,468	1.00	31,468	
exec adm asst i	1.00	48,346	1.00	52,251	1.00	52,251	
exempt/non exempt incrs	.00	0	.00	0	.00	65,717	
fincl aid couns	1.00	40,144	1.00	43,634	1.00	43,634	
it data entry opr	2.00	30,993	2.00	57,001	2.00	57,001	
it support assoc	6.00	292,761	6.00	316,862	6.00	316,862	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2504 Academic Support							
it support asst	6.00	252,215	6.00	272,577	6.00	272,577	
it support asst	2.00	111,186	2.00	120,154		120,154	
it telecom asst	1.00	40,575	1.00	43,852	1.00	43,852	
librarian ii	9.00	414,509	9.00	471,525		471,525	
library asst	2.00	29,524	2.00	58,661	2.00	58,661	
library tech i	4.00	90,705	4.00	131,514	4.00	131,514	
library tech ii	8.00	290,340	8.00	313,791	8.00	313,791	
manager	3.00	179,313	3.00	185,236	3.00	185,236	
other prof increments	.00	179,313	.00	165,230	.00	•	
prog admin spec	3.00	146,527	3.00	158,359	3.00	68,423 158,359	
prog asst	1.00	53,264	1.00	57,566	1.00	•	
secretary	1.00	30,376	1.00	•	1.00	57,566	
•		•		32,829 66,727		32,829	
specialist stat data asst	1.00 1.00	62,307	1.00 1.00	•	1.00 1.00	66,727	
vice president	1.00	33,437 157,704		36,137 167,761		36,137	
•		•	1.00	•	1.00	167,761	
web svcs developer	2.00	86,525	2.00	116,301	2.00	116,301	
TOTAL r30b2504*	91.10	4,551,951	91.60	5,365,550	91.60	5,499,690	
r30b2505 Student Services							
admin asst i	7.00	247,188	7.00	268,866	7.00	268,866	
admissions recruiter	3.00	95,381	3.00	111,783	3.00	111,783	
assistant director	2.00	114,340	2.00	122,197	2.00	122,197	
assistant registrar	1.00	35,785	1.00	46,327	1.00	46,327	
assoc dir	2.00	91,970	2.00	101,953	2.00	101,953	
asst vp	1.00	102,329	1.00	110,038	1.00	110,038	
coordinator	2.00	34,825	2.00	73,603	2.00	73,603	
counselor	7,00	256,462	6.00	283,757	6.00	283,757	
director	4.90	335,815	4.90	362,833	4.90	362,833	
exempt/non exempt incrs	.00	0	.00	0	.00	11,025	
fincl aid couns	5.00	214,454	5.00	231,775	5.00	231,775	
it data entry opr	1.00	29,567	1.00	31,163	1.00	31,163	
it dta enty op 1d	1.00	36,312	1.00	41,022	1.00	41,022	
nurse	2.00	126,274	2.00	136,084	2.00	136,084	
office assistant	1.00	29,729	1.00	31,347	1.00	31,347	
office clerk ii	1.00	31,758	1.00	34,323	1.00	34,323	
other prof increments	.00	0	.00	0	.00	44,214	
registrar	1.00	69,103	1.00	75,540	1.00	75,540	
secretary	1.00	31,708	1.00	34,269	1.00	34,269	
specialist	3.00	104,115	2.00	112,668	2.00	112,668	
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TOTAL r30b2505*	45.90	1,987,115	43.90	2,209,548	43.90	2,264,787	

Classification Title Positions Expenditure Positions Appropriation Positions Allowance	FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
account clerk i	Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
account clerk i								
account clerk i								
account clerk ii 2.00 71,566 2.00 76,746 2.00 76,746 accountant i 1.00 49,402 1.00 53,392 accountant i 1.00 49,402 1.00 53,392 accounting assoc 2.00 71,038 2.00 77,797 2.00 77,797 admin asst i 3.00 107,904 4.00 147,036 4.00 147,036 assoc comptroller 1.00 81,252 1.00 88,074 1.00 86,074 assoc vp acad aff 1.00 114,531 1.00 124,318 1.00 124,318 asst dir 6.00 337,417 6.00 385,935 asst to compt 1.00 60,475 1.00 65,668 1.00 65,668 asst vp 2.00 228,554 2.00 249,994 2.00 229,994 auto serv mech 2.00 84,469 2.00 91,291 2.00 91,291 bursar 1.00 65,428 1.00 71,054 bus fis op off 7.00 348,899 7.00 383,777 7.00 383,777 buyer i 1.00 46,780 1.00 50,558 buyers clerk 1.00 46,780 1.00 50,558 1.00 50,558 buyers clerk 1.00 6,668 1.00 93,447 coordinator 2.20 77,635 3.20 199,479 3.20 199,479 director 11.00 86,463 1.00 93,447 1.00 132,600 comptroller 2.20 77,635 3.20 199,479 3.20 199,479 director 11.00 706,541 10.00 55,422 1.00 39,497 9.00 321,955 7.00	• •	_						
accountant i 1.00 49,402 1.00 53,392 1.00 53,392 accounting assoc 2.00 71,038 2.00 77,797 admin asst i 3.00 107,904 4.00 147,036 4.00 147,036 assoc comptroller 1.00 81,252 1.00 88,074 1.00 88,074 assoc comptroller 1.00 114,531 1.00 124,318 1.00 124,318 1.00 124,318 asst dir 6.00 337,417 6.00 385,935 6.00 385,935 asst threshold of the comptroller 1.00 60,475 1.00 65,668 1.00 65,668 asst threshold of the comptroller 1.00 60,475 1.00 65,668 1.00 56,668 asst threshold of the comptroller 1.00 60,475 1.00 65,668 1.00 65,668 asst threshold of the comptroller 1.00 65,428 1.00 71,054 1.00 1.00 132,600 1.			•		•		•	
accounting assoc 2.00 71,038 2.00 77,797 2.00 77,797 admin asst i 3.00 107,904 4.00 147,036 4.00 147,036 assoc comptroller 1.00 81,252 1.00 88,074 1.00 88,074 assoc oparad aff 1.00 114,531 1.00 124,318 1.00 124,318 1.00 124,318 asst dir 6.00 337,417 6.00 385,935 6.00 385,935 asst to compt 1.00 60,475 1.00 65,668 1.00 65,668 asst vp 2.00 228,554 2.00 249,994 auto serv mech 2.00 84,469 2.00 91,291 2.00 249,994 auto serv mech 2.00 84,469 2.00 91,291 2.00 91,291 bursar 1.00 65,428 1.00 71,054 1.00 71,054 bus fis op off 7.00 348,899 7.00 383,777 7.00 383,777 buyer i 1.00 46,780 1.00 50,558 1.00 50,558 buyers clerk 1.00 26,658 1.00 29,619 1.00 29,619 cio 0.00 0 1.00 132,600 1.00 132,600 comptroller 1.00 86,463 1.00 93,447 0.00 93,447 0.00 93,447 0.00 93,447 1.00 93,447 0.00 94,693 1.00 93,447 1.00 93,447 0.00 94,693 1.00 93,447 1.00 93,447 0.00 95,500 1.00 132,600 0.00 0 1.00 132,600 0.00 93,447 0.00 93,447 0.00 95,500 1.00 132,600 0.00 0 1.00 132,600 0.00 93,447 0.00 93,447 0.00 95,500 1.00 132,600 0.00 132,600 0.00 93,447 1.00 93,447 0.00 95,500 1.00 132,600 0.00 1.00 132,600 0.00 0.00 0.00 0.00 0.00 0.00 0.00			•		•		•	
admin asst i 3.00 107,904 4.00 147,036 4.00 147,036 assoc comptroller 1.00 81,252 1.00 88,074 1.00 88,074 assoc comptroller 6.00 337,417 6.00 385,935 6.00 385,935 asst to compt 1.00 60,475 1.00 65,668 1.00 65,668 asst vp 2.00 228,554 2.00 249,994 2.00 249,619 1.00 25,658 2.00 29,619 1.00 29,619 2			49,402	1.00	53,392	1.00	53,392	
assoc comptroller 1.00 81,252 1.00 88,074 1.00 88,074 assoc vp acad aff 1.00 114,531 1.00 124,318 1.00 124,31	_	2.00		2.00	77,797	2.00	77,797	
assoc vp acad aff		3.00	107,904	4.00	147,036	4.00	147,036	
asst dir 6.00 337,417 6.00 385,935 6.00 385,935 asst to compt 1.00 60,475 1.00 65,668 1.00 65,668 asst vp 2.00 228,554 2.00 249,994 2.00 249,994 auto serv mech 2.00 84,469 2.00 191,291 2.00 91,291 bursar 1.00 65,428 1.00 71,054 1.00 71,054 bus fis op off 7.00 348,899 7.00 383,777 7.00 383,777 buyer i 1.00 46,780 1.00 50,558 1.00 50,558 buyers clerk 1.00 26,658 1.00 29,619 1.00 29,619 1.00 29,619 1.00 29,619 1.00 29,619 1.00 29,619 1.00 29,619 1.00 29,619 1.00 33,447 1.00 93,459 1.00 93,955 1.00 93,1955 1.	•	1.00	81,252	1.00	88,074	1.00	88,074	
asst to compt asst to compt asst vp asst vp asst vp asst vp auto serv weech auto serv weech auto serv weech auto serv weech 2.00 B4,469 2.00 91,291 2.00 92,619 1.00 92,619 1.00 93,447 1.00 93,447 1.00 93,447 2.00 29,619 20 29,619 20 20 21,7635 20 21,955 20 20 21,05 21,955 20 20 21,955 20 20 21,955 20 20 20 20 20 20 20 20 20 20 20 20 20	assoc vp acad aff	1.00	114,531	1.00	124,318	1.00	124,318	
asst vp	asst dir	6.00	337,417	6.00	385,935	6.00	385,935	
auto serv mech	asst to compt	1.00	60,475	1.00	65,668	1.00	65,668	
bursar 1.00 65,428 1.00 71,054 1.00 71,054 buy fis op off 7.00 348,899 7.00 383,777 7.00 383,777 buyer i 1.00 46,780 1.00 29,619 1.00 29,619 cio .00 0 0 1.00 132,600 1.00 132,600 comptroller 1.00 86,463 1.00 93,447 1.00 93,447 coordinator 2.20 77,635 3.20 199,479 3.20 199,479 director 11.00 706,541 10.00 854,499 10.00 854,499 exec adm asst i 7.00 265,082 7.00 321,955 7.00 321,955 exec adm asst ii 2.00 99,570 2.00 107,608 2.00 107,608 exec vice pres 1.00 113,739 1.00 151,838 1.00 151,838 exempt/non exempt incrs 0.0 0 0 0 0	asst vp	2.00	228,554	2.00	249,994	2.00	249,994	
bus fis op off 7.00 348,899 7.00 383,777 7.00 383,777 buyer i 1.00 46,780 1.00 50,558 1.00 50,558 buyers clerk 1.00 26,658 1.00 50,558 1.00 29,619 cio .00 0 1.00 132,600 1.00 132,600 comptroller 1.00 86,463 1.00 93,447 1.00 93,447 coordinator 2.20 77,635 3.20 199,479 3.20 199,479 director 11.00 706,541 10.00 854,499 10.00 854,499 exec adm asst i 7.00 265,082 7.00 321,955 7.00 321,955 exec asst to president 1.00 7,790 .00 0 .00 0 exec asst to president 1.00 113,739 1.00 151,838 1.00 151,838 exempt/non exempt incrs .00 0 .0 0 .0 .0	auto serv mech	2.00	84,469	2.00	91,291	2.00	91,291	
buyer i 1.00 46,780 1.00 50,558 1.00 29,619 1.00 29,619 cio	bursar	1.00	65,428	1.00	71,054	1.00	71,054	
buyers clerk 1.00 26,658 1.00 29,619 1.00 29,619 cio .00 0 1.00 132,600 1.00 132,600 comptroller 1.00 86,463 1.00 33,447 1.00 93,447 coordinator 2.20 77,635 3.20 199,479 3.20 199,479 director 11.00 706,541 10.00 854,499 10.00 854,499 exec adm asst i 7.00 265,082 7.00 321,955 7.00 321,955 exec adm asst ii 2.00 99,570 2.00 107,608 2.00 107,608 exec vice pres 1.00 113,739 1.00 0 0 0 0 exempt/non exempt incrs .00 0 0 0 0 0 65,421 human res assoc ii 1.00 33,007 1.00 35,671 1.00 35,671 human res assoc ii 1.00 41,864 1.00 32,320	bus fis op off	7.00	348,899	7.00	383,777	7.00	383,777	
cio .00 <td>buyer i</td> <td>1.00</td> <td>46,780</td> <td>1.00</td> <td>50,558</td> <td>1.00</td> <td>50,558</td> <td></td>	buyer i	1.00	46,780	1.00	50,558	1.00	50,558	
comptroller 1.00 86,463 1.00 93,447 1.00 93,447 coordinator 2.20 77,635 3.20 199,479 3.20 199,479 director 11.00 706,541 10.00 854,499 10.00 854,499 exec adm asst i 7.00 265,082 7.00 321,955 7.00 321,955 exec adm asst ii 2.00 99,570 2.00 107,608 2.00 107,608 exec vice pres 1.00 113,739 1.00 151,838 1.00 151,838 exempt/non exempt incrs .00 0 .00 0 .00 65,421 human res assoc i 1.00 33,007 1.00 35,671 1.00 35,671 human res assoc ii 1.00 41,864 1.00 45,244 1.00 45,244 it da enty op ld 1.00 29,904 1.00 32,320 1.00 32,320 it programmer ii 5.00 231,474 5.00 266,145	buyers clerk	1.00	26,658	1.00	29,619	1.00	29,619	
coordinator 2.20 77,635 3.20 199,479 3.20 199,479 director 11.00 706,541 10.00 854,499 10.00 854,499 exec adm asst i 7.00 265,082 7.00 321,955 7.00 321,955 exec adm asst ii 2.00 99,570 2.00 107,608 2.00 107,608 exec asst to president 1.00 7,790 .00 0 .00 0 exe vice pres 1.00 113,739 1.00 151,838 1.00 151,838 exempt/non exempt incrs .00 0 .00 0 .00 65,421 human res assoc i 1.00 33,007 1.00 35,671 1.00 35,671 human res assoc ii 1.00 41,864 1.00 45,244 1.00 45,244 it de entry op ld 1.00 29,904 1.00 32,320 1.00 32,320 it programmer ii 5.00 231,474 5.00 266,145	cio	.00	0	1.00	132,600	1.00	132,600	
director 11.00 706,541 10.00 854,499 10.00 854,499 exec adm asst i 7.00 265,082 7.00 321,955 7.00 321,955 exec adm asst ii 2.00 99,570 2.00 107,608 2.00 107,608 exec asst to president 1.00 7,790 .00 0 .00 0 exec vice pres 1.00 113,739 1.00 151,838 1.00 151,838 exempt/non exempt incrs .00 0 .00 0 .00 65,421 human res assoc i 1.00 33,007 1.00 35,671 1.00 35,671 human res assoc ii 1.00 41,864 1.00 45,244 1.00 45,244 it da enty op ld 1.00 29,904 1.00 32,320 1.00 32,320 it programmer ii 5.00 231,474 5.00 266,145 5.00 266,145 it support assoc 2.00 102,874 2.00 111,378	comptroller	1.00	86,463	1.00	93,447	1.00	93,447	
director 11.00 706,541 10.00 854,499 10.00 854,499 exec adm asst i 7.00 265,082 7.00 321,955 7.00 321,955 exec adm asst ii 2.00 99,570 2.00 107,608 2.00 107,608 exec asst to president 1.00 7,790 .00 0 .00 0 exec vice pres 1.00 113,739 1.00 151,838 1.00 151,838 exempt/non exempt incrs .00 0 .00 0 .00 65,421 human res assoc i 1.00 33,007 1.00 35,671 1.00 35,671 human res assoc ii 1.00 41,864 1.00 45,244 1.00 45,244 it da enty op ld 1.00 29,904 1.00 32,320 1.00 32,320 it programmer ii 5.00 231,474 5.00 266,145 5.00 266,145 it support assoc 2.00 102,874 2.00 111,378	coordinator	2.20	77,635	3.20	199,479	3.20	199,479	
exec adm asst i 7.00 265,082 7.00 321,955 7.00 321,955 exec adm asst ii 2.00 99,570 2.00 107,608 2.00 107,608 exec asst to president 1.00 7,790 .00 0 .00 0 .00 0 exec vice pres 1.00 113,739 1.00 151,838 1.00 151,838 exempt/non exempt incrs .00 0 .00 0 .00 65,421 human res assoc i 1.00 33,007 1.00 35,671 1.00 35,671 human res assoc ii 1.00 33,007 1.00 35,671 1.00 35,671 human res assoc ii 1.00 41,864 1.00 45,244 1.00 45,244 it dta enty op 1d 1.00 29,904 1.00 32,320 1.00 32,320 it programmer ii 5.00 231,474 5.00 266,145 5.00 266,145 it support assoc 2.00 102,874 2.00 111,378 2.00 111,378 it support assoc 1.00 19,135 1.00 40,771 1.00 40,771 it sys analyst 2.00 128,653 2.00 139,044 2.00 139,044 manager 3.00 154,235 3.00 177,424 3.00 177,424 other prof increments .00 0 0 .00 92,911 post serv supv i 1.00 42,200 1.00 45,608 1.00 45,608 postal serv proc 1.00 31,240 1.00 33,763 1.00 305,972 provost .00 0 122,966 .00 0 .00 92,915 post security guard 3.00 172,966 .00 0 .00 0 .00 93,571 univ pol off ii 5.00 161,620 5.00 244,239 3.00 164,584 3.00 164,584 univ pol off ii 1.00 60,200 1.00 64,881 1.00 64,881 univ pol off ii 1.00 60,200 1.00 64,881 1.00 64,881 univ pol off ii 1.00 60,200 1.00 64,881 1.00 64,881 univ pol off ii 1.00 60,200 1.00 64,881 1.00 64,881 univ pol off ii 1.00 60,200 1.00 64,881 1.00 64,881 univ pol off ii 1.00 60,200 1.00 643,478 3.00 481,239 3.00	director	11.00	•	10.00	-		•	
exec adm asst ii	exec adm asst i	7.00	•				•	
exec asst to president 1.00 7,790 .00 0 .00 0 .00 0 .00 exec vice pres 1.00 113,739 1.00 151,838 1.00 151,838 exempt/non exempt incrs .00 0 .00 0 .00 65,421 human res assoc i 1.00 33,007 1.00 35,671 1.00 35,671 human res assoc ii 1.00 41,864 1.00 45,244 1.00 45,244 it dta enty op 1d 1.00 29,904 1.00 32,320 1.00 32,320 it programmer ii 5.00 231,474 5.00 266,145 5.00 266,145 it support assoc 2.00 102,874 2.00 111,378 2.00 111,378 it support assoc 1.00 19,135 1.00 40,771 1.00 40,771 it sys analyst 2.00 128,653 2.00 139,044 2.00 139,044 manager 3.00 154,235 3.00 177,424 3.00 177,424 other prof increments .00 0 .00 0 .00 92,911 post serv supv i 1.00 42,200 1.00 45,608 1.00 45,608 postal serv proc 1.00 31,240 1.00 305,972 1.00 305,972 provost .00 0 12,966 .00 0 .00 0 .00 0 .00 provost 1.00 172,966 .00 0 .00 0 .00 0 .00 92,911 univ pol off ii 5.00 161,620 5.00 224,035 5.00 224,035 univ pol off iv 1.00 60,200 1.00 64,881 1.00 64,881 vice president .00 60,200 1.00 64,881 1.00 64,881 vice president .00 64,881 1.00 64,881 vice president .00 434,478 3.00 481,239 3.00 481,239	exec adm asst ii	2.00	99,570	2.00				
exec vice pres	exec asst to president		•		•		,	
exempt/non exempt incrs	•		•					
human res assoc i 1.00 33,007 1.00 35,671 1.00 35,671 human res assoc ii 1.00 41,864 1.00 45,244 1.00 45,244 it dta enty op ld 1.00 29,904 1.00 32,320 1.00 32,320 it programmer ii 5.00 231,474 5.00 266,145 5.00 266,145 it support assoc 2.00 102,874 2.00 111,378 2.00 111,378 it support asst 1.00 19,135 1.00 40,771 1.00 40,771 it sys analyst 2.00 128,653 2.00 139,044 2.00 139,044 manager 3.00 154,235 3.00 177,424 3.00 177,424 other prof increments .00 0 .00 0 .00 92,911 post serv supv i 1.00 42,200 1.00 45,608 1.00 45,608 post serv supv i 1.00 31,240 1.00 33,763	•		•		•		•	
human res assoc ii 1.00 41,864 1.00 45,244 1.00 45,244 it dta enty op ld 1.00 29,904 1.00 32,320 1.00 32,320 it programmer ii 5.00 231,474 5.00 266,145 5.00 266,145 it support assoc 2.00 102,874 2.00 111,378 2.00 111,378 it support asst 1.00 19,135 1.00 40,771 1.00 40,771 it sys analyst 2.00 128,653 2.00 139,044 2.00 139,044 manager 3.00 154,235 3.00 177,424 3.00 177,424 other prof increments .00 0 .00 0 .00 92,911 post serv supr i 1.00 42,200 1.00 45,608 1.00 45,608 postal serv proc 1.00 31,240 1.00 305,972 1.00 305,972 provost .00 0 1.00 360,752 1.00	• •		33.007				•	
it dta enty op ld 1.00 29,904 1.00 32,320 1.00 32,320 it programmer ii 5.00 231,474 5.00 266,145 5.00 266,145 it support assoc 2.00 102,874 2.00 111,378 2.00 111,378 it support asst 1.00 19,135 1.00 40,771 1.00 40,771 it sys analyst 2.00 128,653 2.00 139,044 2.00 139,044 manager 3.00 154,235 3.00 177,424 3.00 177,424 other prof increments .00 0 .00 0 .00 92,911 post serv supv i 1.00 42,200 1.00 45,608 1.00 45,608 postal serv proc 1.00 31,240 1.00 33,763 1.00 33,763 president 1.00 260,758 1.00 305,972 1.00 305,972 provost .00 0 0 0 0 0 0 provost 1.00 172,966 .00 0	human res assoc ii	1.00	•		•		•	
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univ pol off iv 1.00 60,200 1.00 64,881 1.00 64,881 vice president 3.00 434,478 3.00 481,239 3.00 481,239	,		•		•		•	
vice president 3.00 434,478 3.00 481,239 3.00 481,239	-		•				•	
	•		*		•		•	
	ATOO bi estraile	3.00	454,476	3.00	401,239	3.00	•	
TOTAL r30b2506* 96.20 5,302,153 97.20 6,333,284 97.20 6,491,616	TOTAL r30b2506*	96.20	5,302,153	97.20	6,333,284	97.20		

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2507 Operation and Maintena	ance of Plant						
admin asst i	1.00	36,799	1.00	39,771	1.00	39,771	
architect	1.00	59,111	1.00	64,255	1.00	64,255	
asst dir	1.00	62,622		70,380	1.00	70,380	
asst mgr	1.00	43,807		56,100	1.00	56,100	
asst to vp	1.00	104,761	1.00	113,262		113,262	
carpenter	1.00	37,789	1.00	40,839	1.00	40,839	
coordinator	1.00	63,035		69,122	1.00	69,122	
dir phy plant	1.00	91,337		101,057	1.00	101,057	
driver	1,00	25,975		28,061	1.00	28,061	
elec tech i	1.00	28,127	1.00	30,485	1.00	30,485	
elect high volt	1.00	50,822	1.00	54,204	1.00	54,204	
electrician	1.00	40,329		43,275	1.00	43,275	
engineer	2.00	134,067		144,729	2.00	144,729	
exempt/non exempt incrs	.00	0		0	.00	65,963	
groundskeeper	5.00	108,553		140,801	5.00	140,801	
groundskeeper 1d	3.00	97,578	3.00	100,698	3.00	100,698	
housekeeper	12.00	322,083		393,410	14.00	393,410	
housekeeping chief	1.00	50,604	1.00	54,685	1.00	54,685	
housekeeping supv i	2.00	59,302		93,704	3.00	93,704	
hvac chief	1.00	55,248	1.00	59,191	1.00	59,191	
hvac mech i	1.00	43,850	1.00	46,845	1.00	46,845	
hvac mech ii	3.00	146,483	3.00	157,251	3.00	157,251	
locksmith elect	1.00	50,330	1.00	54,393	1.00	54,393	
maint mech senior	2.00	76,971	2.00	82,454	2.00	82,454	
manager	2.00	108,946	2.00	99,768	2.00	99,768	
motor equip op ii	1.00	39,683	1.00	42,288	1.00	42,288	
mt elec trd sv i	1.00	53,299	1.00	57,215	1.00	57,215	
mt maint aide ii	1.00	27,451	1.00	29,885	1.00	29,885	
mt maint mech ld	2.00	80,305	2.00	86,803	2.00	86,803	
mt maint mechanic	3.00	87,650	6.00	184,035	6.00	184,035	
mt mlt trd sv i	2.00	93,139		97,199	2.00	97,199	
other prof increments	.00	, 0		, 0	.00	17,967	
painter	2.00	38,081	2.00	74,987	2.00	74,987	
plumber	1.00	45,279	1.00	48,412	1.00	48,412	
prog mgmt spec i	1.00	37,286	1.00	40,296	1.00	40,296	
roofer	1.00	32,449	1.00	35,068	1.00	35,068	
service worker	5.00	100,398	8.00	194,582	8.00	194,582	
sta eng 1st gd	4.00	140,477	4.00	173,166	4.00	173,166	
stat eng 2nd gd	1.00	30,184	1.00	32,598	1.00	32,598	
storekeeper i	1.00	35,866	1.00	36,521	1.00	36,521	
storekeeper iii	1.00	47,879		51,744	1.00	51,744	
work controller	1.00	33,189	1.00	33,660	1.00	33,660	
TOTAL r30b2507*	75.00	2,821,144	84.00	3,357,199	84.00	3,441,129	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2508 Auxiliary Enterprises							
account clerk i	1.00	26,551	1.00	28,695	1.00	28,695	
accounting assoc	1.00	30,975	1.00	34,940	3.00	114,005	
admin asst i	5.00	158,419	5.00	171,882	5.00	171,882	
admin asst ii	1.00	20,261	1.00	31,527	1.00	31,527	
assistant	1.00	34,934	2.00	74,076	2.00	74,076	
assistant coach	6.00	278,812	6.00	305,923	6.00	305,923	
assoc vice pres	1.00	105,343	1.00	112,290	1.00	112,290	
associate director	3.00	166,560	5.00	304,689	5.00	304,689	
asst athletic dir	7.50	261,854	5.50	294,918	5.50	294,918	
asst manager	1.00	43,394		46,844	1.00	46,844	
asst vp	1.00	32,920	.00	0	.00	0	
bus fis op off	1.00	41,880	1.00	45,263	2.00	100,654	
buyer i	1.00	33,713	1.00	36,548	1.00	36,548	
child care worker	1.00	22,764	1.00	24,617	1.00	24,617	
cook	4.00	110,210	2.00	72,777	.00	0	
coordinator	3.00	65,685	4.00	182,350	4.00	182,350	
counselor	1.00	47,320	1.00	49,984	1.00	49,984	
din serv coord	3.00	74,629	2.00	79,065	.00	0	
dir of athletics	13.00	659,033	12.00	666,591	12.00	666,591	
elec tech ii	1.00	39,514	1.00	42,689	1.00	42,689	
exempt/non exempt incrs	.00	0	.00	0	.00	93,621	
food serv aide i	2.00	52,276	1.00	55,391	.00	0	
food serv supv	4.00	126,115	1.00	63,925	.00	0	
graduate assistant	.00	92,629	.00	65,952	.00	65,952	
head coach	6.00	468,980	6.00	500,996	6.00	500,996	
head train	2.00	74,862	2.00	106,934	2.00	106,934	
housekeeper	12.00	254,306	7.00	197,832	9.00	270,609	
housekeeper lead	1.00	30,773	1.00	33,257	1.00	33,257	
housekeeping supv i	2.00	58,368	1.00	33,525	2.00	97,450	
manager	5.00	149,444	3.00	123,057	3.00	123,057	
mt maint mechanic	11.00	316,584	12.00	389,315	12.00	389,315	
mt mlt td chf i	1.00	43,587	1.00	47,107	1.00	47,107	
office clerk ii	1.00	14,334	.00	0	.51	. 26,494	
other prof increments	.00	0	.00	0	.00	33,063	
prep cook/baker	.51	25,062	.51	26,494	.00	0	
service worker	11.00	292,212	14.00	339,926	14.00	339,926	
specialist	6.00	150,146	6.00	224,261	6.00	224,261	
storekeeper ii	1.00	36,530	1.00	39,480	1.00	39,480	
univ pol off ii	5.00	179,745	5.00	214,225	5.00	214,225	
TOTAL r30b2508*	127.01	4,620,724	115.01	5,067,345	115.01	5,194,029	
T0TAL r30b25 **	797.82	42,960,262	794.82	50,276,637	794.82	51,529,360	
	. 37.102	,000,202	. 54.02	55,275,007	. 57.02	31,323,000	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b26 Frostburg State Univer	rsity						
r30b2601 Instruction	00	0	00	0	00	40 OFF	
	.00	0		0	.00	40,255	
admin acat i	.00	_		_	.00	433,966	
admin asst i	4.00	123,492		133,455	4.00	133,455	
admin asst ii	20.00	767,014		831,064	20.00	831,064	
advisor, student	5.00	239,809		318,547	6.00	318,547	
assistant professor	72.00	3,944,816		5,304,014	80.00	5,304,014	
assoc prof	63.00	4,074,341	60.00	4,464,218	60.00	4,464,218	
coordinator	1.00	52,313		44,472	1.00	44,472	
instructor	4.00	264,411	7.00	423,329	7.00	423,329	
lecturer	3.00	161,473		166,517	3.00	166,517	
professor	85.00	6,831,001	77.00	7,000,570	77.00	7,000,570	
prog mgmt spec	2.00	84,167		90,981	2.00	90,981	
spec., program	1.00	42,871	1.00	46,386	1.00	46,386	
spec, geographic info	.00	64		0	.00	0	
spec, it education	1.00	42,625		45,449	1.00	45,449	
spec, research lab/sci	.00	153		0	.00	0	
supv., technical lab sup	2.00	92,221	2.00	99,828	2.00	99,828	
TOTAL r30b2601*	263.00	16,720,771	264.00	18,968,830	264.00	19,443,051	
r30b2602 Research							
assistant professor	.00	6,440	.00	0	.00	0	
*	.00	1,578		0		0	
assoc prof professor	.00	4,617		0		0	
proressor	.00	4,017	.00		.00		
TOTAL r30b2602*	.00	12,635	.00	0	.00	0	
r30b2603 Public Service							
	.00	0	.00	0	.00	31,843	
acad prog spec	.00	151	.00	0	.00	0	
admin asst i	1.00	15,399	2.00	65,199	2.00	65,199	
admin asst ii	3.00	95,111	3.00	116,163	3.00	116,163	
advisor, student	6.00	305,905		318,223	6.00	318,223	
assistant director	.00	488	.00	. 0	.00	. 0	
assistant professor	.00	58,530	.00	0	.00	0	
assistant vice president	.00	1,777		0	.00	0	
assoc prof	.00	49,831	.00	0	.00	0	
associate director, athl	.00	3,337	.00	0	.00	0	
coach asst, major sport	.00	1,708		0	.00	0	
consultant, business sta	1.00	41,947		105,750	2.00	105,750	
coordinator	4.00	237,356		190,550	3.00	190,550	
coordinator, coop. progr	.00	2,434		. 0	.00	0	
dir., community outreach	2.00	126,271	2.00	137,615	2.00	137,615	
dir, admissions	.00	1,357	.00	0	.00	0	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2603 Public Service							
dir, center	1.00	79,602		86,129	1.00	86,129	
professor	.00	81,619		0	.00	0	
prog mgmt spec	.00	1,686		0	.00	0	
provost assoc	.00	4,640		0	.00	0	
provost asst	.00	10,913		0	.00	0	
psychologist, counseling	.00	2,698	.00	0	.00	0	
registrar assoc.	.00	1,189	.00	0	.00	0	
spec., program	2.00	73,380	2.00	79,894	2.00	79,894	
spec, geographic info	2.00	73,941	2.00	80,072	2.00	80,072	
spec, it education	.00	2,298	1.00	47,277	1.00	47,277	
spec, research lab/sci	1.00	43,135	1.00	46,837	1.00	46,837	
TOTAL r30b2603*	23.00	1,316,703	25.00	1,273,709	25.00	1,305,552	
r30b2604 Academic Support							
respect readonies support	.00	0	.00	0	.00	122,134	
	.00	0		0	.00	14,725	
acad prog spec	1.00	44,363		48,211	1.00	48,211	
admin asst ii	4.00	154,194	4.00	166,876	4.00	166,876	
admin, it web	.00	0	1.00	68,371	1.00	68,371	
analyst, it programmer	3.00	149,726	3.00	162,229	3.00	162,229	
assistant vice president	1.00	90,930	1.00	100,309	1.00	100,309	
associate director, athl	1.00	67,722	1.00	76,885	1.00	76,885	
athl equip spec	1.00	22,298	1.00	34,466	1.00	•	
carpenter	1.00	37,607	1.00	40,778	1.00	34,466	
coordinator	3.00	•		•		40,778	
coord, academic	1.00	104,515	3.00 1.00	130,041	3.00 1.00	130,041	
•	3.00	53,793		58,205		58,205	
dean assoc.		283,806	3.00	362,642	3.00	362,642	
dean, behavioral soc s	1.00	156,248	1.00	169,060	1.00	169,060	
dean, business	1.00	163,365	1.00	176,761	1.00	176,761	
dean, education	1.00	137,872	1.00	149,177	1.00	149,177	
dean, grad. school	1.00	73,879	1.00	79,936	1.00	79,936	
developer, it web servic	1.00	48,344	1.00	52,308	1.00	52,308	
dir assoc, instit resear	1.00	54,645	1.00	59,125	1.00	59,125	
dir., cis	1.00	74,784	1.00	79,760	1.00	79,760	
dir., ctr. for performin	1.00	63,701	1.00	68,652	1.00	68,652	
dir, center	1.00	106,505	1.00	113,135	1.00	113,135	
dir, it academic computi	1.00	98,880	1.00	106,989	1.00	106,989	
dir, library services	2.00	114,940	1.00	107,687	1.00	107,687	
dir, sponsored res pro	1.00	96,459	1.00	104,368	1.00	104,368	
educator, physical educa	1.00	28,657	1.00	51,678	1.00	51,678	
exec adm asst i	4.00	158,572		171,600	4.00	171,600	
exec adm asst ii	1.00	37,578	1.00	40,659	1.00	40,659	
it support asst	.00	0	1.00	45,447	1.00	45,447	
it telecom assoc	1.00	42,737	1.00	47,786	1.00	47,786	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions			Allowance	Symbol
200b0C04 Anadomin Outrook							
r30b2604 Academic Support	4 00	54 000	0.00	440 504			
it telecom spec	1.00	51,628		110,501		110,501	
librarian	8.00	485,256	.00	0	.00	0	
librarian assoc	.00	0		589,012	9.00	589,012	
library asst	1.00	13,613	1.00	29,657	1.00	29,657	
library tech i	1.00	39,684	1.00	42,940	1.00	42,940	
library tech ii	6.00	199,156	6.00	219,720	6.00	219,720	
library tech iii	5.00	194,552	5.00	210,483	5.00	210,483	
manager	1.00	35,438	1.00	38,344	1.00	38,344	
mgr, broadcast program	1.00	37,969	1.00	41,082	1.00	41,082	
mgr, educational media	1.00	54,846	1.00	58,732	1.00	58,732	
mgr, it lab	1.00	48,582	1.00	52,566	1.00	52,566	
mgr, it operations	1.00	74,017	.00	0	.00	0	
multi media tech	1.00	40,270	1.00	43,400	1.00	43,400	
office clerk i	1.00	23,857	1.00	25,804	1.00	25,804	
office clerk ii	1.00	26,226	1.00	28,376	1.00	28,376	
prog mgmt spec	2.00	68,665	3.00	123,842	3.00	123,842	
provost	.00	64,314	.00	0	.00	0	
provost assoc	1.00	137,129	2.00	258,357	2.00	258,357	
provost asst	2.00	191,846	2.00	219,137	2.00	219,137	
spec., it network contro	.00	0	1.00	66,100	1.00	66,100	
spec., program	3.00	133,955	3.00	146,652	3.00	146,652	
spec, contract grant	1.00	61,676	1.00	66,734	1.00	66,734	
spec, it education	4.00	195,456	4.00	229,851	4.00	229,851	
TOTAL r30b2604*	82.00	4,644,255	87.00	5,474,431	87.00	5,611,290	
r30b2605 Student Services							
	.00	0	.00	0	.00	68,373	
admin asst i	5.00	128,918	4.00	154,488	4.00	154,488	
admin asst ii	8.00	277,056	8.00	327,831	8.00	327,831	
assistant director	1.00	15,781	.00	0	.00	02.,001	
associate director	1.00	57,955	1.00	68,883	1.00	68,883	
chief assoc., student af	1.00	89,340	1.00	96,664	1.00	96,664	
cont/grant assoc	1.00	20,932	1.00	37,958	1.00	37,958	
coordinator	2.00	117,622	1.00	55,837	1.00	55,837	
coordinator, coop. progr	1.00	40,928	2.00	95,194	2.00	95,194	
coord., academic support	1.00	49,837	1.00	53,923	1.00	53,923	
counselor, admissions	5.00	116,992	4.00	153,716	4.00	153,716	
counselor, financial aid	2.00	72,616	2.00	78,570	2.00	78,570	
dean-students	1.00	79,581	1.00	89,872	1.00	89,872	
dir assoc, stud health s	1.00	67,361	.00	09,072	.00	09,672	
dir asst, admissions	1.00	40,788	1.00	44,600	1.00	44,600	
dir., career dev. plac	1.00	70,950	1.00	76,767	1.00	•	
dir., minority affairs	1.00	50,296	1.00	54,205	1.00	76,767 54,205	
dir., student health ser	1.00	76,771	1.00	83,640	1.00	83,640	
,		,		23,040		55,040	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2605 Student Services							
dir, admissions	1.00	81,194		89,319	1.00	89,319	
dir, student counseling	1.00	89,539		96,881	1.00	96,881	
dir, student financial a	1.00	77,341	1.00	83,682	1.00	83,682	
it ctl clk lead	1.00	36,693	1.00	39,701	1.00	39,701	
mgr, news bureau	1.00	64,524	1.00	69,815	1.00	69,815	
nurse, health center	3.00	176,778	4.00	284,792		284,792	
office clerk i	1.00	27,138	2.00	49,771	2.00	49,771	
office clerk ii	2.00	40,152		54,723		54,723	
prog mgmt spec	2.00	97,727	2.00	105,648	2.00	105,648	
provost assoc	2.00	197,547		111,841	1.00	111,841	
psychologist, counseling	2.00	109,838	3.00	179,881	3.00	179,881	
registrar assoc.	1.00	60,850	1.00	67,126		67,126	
secretary	1.00	27,118	1.00	29,619		29,619	
T0TAL r30b2605*	53.00	2,460,163	51.00	2,734,947		2,803,320	
		, ,		, ,		, ,	
r30b2606 Institutional Support							
	.00	0	.00	0	.00	181,326	
account clerk ii	3.00	83,979	3.00	91,820	3.00	91,820	
account clerk iii	7.00	209,558	7.00	236,113	7.00	236,113	
accountant	1.00	43,030	1.00	46,604	1.00	46,604	
accountant i	2.00	78,494	2.00	84,860	2.00	84,860	
accountant, staff cpa	2.00	107,016	2.00	115,790	2.00	115,790	
admin asst ii	3.00	129,166	3.00	133,021	3.00	133,021	
admin., annual giving	1.00	41,393	.00	0	.00	0	
admin, it database unit	2.00	145,196	2.00	157,873	2.00	157,873	
admin, it web	1.00	63,189	.00	0	.00	0	
admin, major gifts	1.00	14,930	1.00	47,277	1.00	47,277	
admin, resource developm	1.00	45,108	1.00	48,807	1.00	48,807	
analyst, it programmer	4.00	243,839	4.00	254,496	4.00	254,496	
analyst, it systems	2.00	123,426	2.00	138,654	2.00	138,654	
assoc vp for admin fin	1.00	110,334	1.00	119,382	1.00	119,382	
associate director of bu	2.00	136,692	2.00	147,899	2.00	147,899	
auto shop supv	1.00	54,797	1.00	59,290	1.00	59,290	
bursar	1.00	73,165	1.00	79,164	1.00	79,164	
bursar, associate	1.00	50,939	1.00	55,116	1.00	55,116	
chief, dev. pr	1.00	213,311	1.00	210,120	1.00	210,120	
chief, human resources	1.00	125,192	1.00	136,779	1.00	136,779	
chief, it technology arc	2.00	207,358	2.00	230,324	2.00	230,324	
chief, police	1.00	83,062	1.00	89,873	1.00	89,873	
chief, student affairs	1.00	149,307	1.00	161,550	1.00	161,550	
coordinator	1.00	36,144	1.00	46,306	1.00	46,306	
counsel, general	1.00	123,541	1.00	133,937	1.00	133,937	
dev assoc	1.00	6,641	1.00	33,345	1.00	33,345	
director publications	1.00	64,209	1.00	68,206	1.00	68,206	

Classification Title Positions Expenditure Positions Appropriation Positions Allowance Symbol	FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
dir., purch./mat'l. mgmt dir., accounting dir., accounting dir., alumni affairs 1.00 82,603 1.00 89,375 dir., alumni affairs 1.00 65,865 1.00 70,143 1.00 70,143 dir., development 2.00 120,209 2.00 135,116 2.00 135,116 dir., institutional mktg 1.00 125,332 1.00 135,609 dir., it tele/networking 2.00 72,413 1.00 83,303 1.00 83,303 exec adm asst i 5.00 210,409 5.00 236,807 5.00 236,807 exec adm asst ii 1.00 54,014 1.00 58,442 1.00 58,442 it support asst 1.00 42,170 .00 0 0.00 0 graphic artist ii 1.00 42,170 .00 0 0.00 0 manager 1.00 42,170 .00 0 0.00 0 manager 1.00 42,170 .00 0 0.00 0 manager, benefits 1.00 52,349 1.00 56,641 1.00 56,641 mgr., printing services 1.00 52,349 1.00 56,641 1.00 57,169 mgr., radio station 1.00 59,630 1.00 64,519 1.00 57,169 mgr, comp class 1.00 64,312 1.00 64,519 1.00 64,519 mgr, it operations 0.00 0 1.00 64,519 1.00 65,664 mgr, it operations 0.00 0 0.00 63,163 1.00 64,519 mgr, promabureau 1.00 58,055 1.00 63,584 1.00 65,641 mgr, comp class 1.00 64,312 1.00 64,519 1.00 65,641 mgr, comp class 1.00 64,312 1.00 64,519 1.00 65,641 mgr, operations 0.00 0 0.00 62,762 motor equip op ii 1.00 28,525 1.00 30,864 1.00 69,584 1.00 62,762 motor equip op ii 1.00 28,525 1.00 30,864 1.00 30,864 1.00 30,864 07fice clerk ii 1.00 34,891 1.00 37,752 1.00 37,752 motor equip op ii 1.00 34,891 1.00 37,752 1.00 37,752 motor equip op ii 1.00 34,891 1.00 37,752 1.00 37,752 motor equip op ii 1.00 34,891 1.00 37,752 1.00 37,752 motor equip op ii 1.00 34,891 1.00 31,150 1.00 31,150 programms spec 2.00 81,419 1.00 34,891 1.00 34,437 1.00 34,437 programs spec 2.00 81,419 1.00 31,828 1.00 34,437 1.00 34,437 programs spec 2.00 81,419 1.00 42,634 1.00 42,745 ps press oper ii 1.00 31,828 1.00 34,437 1.00 34,437 ps press oper ii 1.00 47,665 1.00 54,602 1.00 54,032 provoot 1.00 49,820 1.00 54,032 1.00 54,032 proyeout 1.00 49,820 1.00 54,032 1.00 54,032 proyeoment ii 1.00 41,884 1.00 42,634 ps press oper ii 1.00 47,665 1.00 54,503 psec, human resources 1.00 49,820 1.00 54,032 1.00 54,032 psec, it network control 2.00 116,961	Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
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specialist, public relat 2.00 89,668 1.00 42,634 1.00 42,634 spec., affirmative actio 1.00 80,301 2.00 191,946 2.00 191,946 spec., it network contro 2.00 116,961 2.00 134,055 2.00 134,055 spec, employment 1.00 41,984 1.00 45,503 1.00 45,503 spec, human resources 1.00 49,820 1.00 54,032 1.00 54,032 storekeeper ii 2.00 67,638 2.00 76,045 2.00 76,045 systems, it programmer 3.00 198,280 3.00 214,538 3.00 214,538 univ pol off ii 11.00 401,965 12.00 512,227 12.00 512,227 univ pol off iii 4.00 178,541 3.00 147,437 3.00 147,437 univ pol off iv 2.00 104,822 2.00 124,221 2.00 124,221 vp/econ. comm. init. 1.00 203,306 1.00 223,994 1.00 223,994 vp, admin			•		•		•	
spec., affirmative actio 1.00 80,301 2.00 191,946 2.00 191,946 spec., it network contro 2.00 116,961 2.00 134,055 2.00 134,055 spec, employment 1.00 41,984 1.00 45,503 1.00 45,503 spec, human resources 1.00 49,820 1.00 54,032 1.00 54,032 storekeeper ii 2.00 67,638 2.00 76,045 2.00 76,045 systems, it programmer 3.00 198,280 3.00 214,538 3.00 214,538 univ pol off ii 11.00 401,965 12.00 512,227 12.00 512,227 univ pol off iii 4.00 178,541 3.00 147,437 3.00 147,437 univ pol off iv 2.00 104,822 2.00 124,221 2.00 124,221 vp/econ. comm. init. 1.00 203,306 1.00 223,994 1.00 223,994 vp, admin finance 1.00 172,276 1.00 188,221 1.00 188,221	•		-		•			
spec., it network contro 2.00 116,961 2.00 134,055 2.00 134,055 spec, employment 1.00 41,984 1.00 45,503 1.00 45,503 spec, human resources 1.00 49,820 1.00 54,032 1.00 54,032 storekeeper ii 2.00 67,638 2.00 76,045 2.00 76,045 systems, it programmer 3.00 198,280 3.00 214,538 3.00 214,538 univ pol off ii 11.00 401,965 12.00 512,227 12.00 512,227 univ pol off iii 4.00 178,541 3.00 147,437 3.00 147,437 univ pol off iv 2.00 104,822 2.00 124,221 2.00 124,221 vp/econ. comm. init. 1.00 203,306 1.00 223,994 1.00 223,994 vp, admin finance 1.00 172,276 1.00 188,221 1.00 188,221			•		•		•	
spec, employment 1.00 41,984 1.00 45,503 1.00 45,503 spec, human resources 1.00 49,820 1.00 54,032 1.00 54,032 storekeeper ii 2.00 67,638 2.00 76,045 2.00 76,045 systems, it programmer 3.00 198,280 3.00 214,538 3.00 214,538 univ pol off ii 11.00 401,965 12.00 512,227 12.00 512,227 univ pol off iii 4.00 178,541 3.00 147,437 3.00 147,437 univ pol off iv 2.00 104,822 2.00 124,221 2.00 124,221 vp/econ. comm. init. 1.00 203,306 1.00 223,994 1.00 223,994 vp, admin finance 1.00 172,276 1.00 188,221 1.00 188,221			•		•		-	
spec, human resources 1.00 49,820 1.00 54,032 1.00 54,032 storekeeper ii 2.00 67,638 2.00 76,045 2.00 76,045 systems, it programmer 3.00 198,280 3.00 214,538 3.00 214,538 univ pol off ii 11.00 401,965 12.00 512,227 12.00 512,227 univ pol off iii 4.00 178,541 3.00 147,437 3.00 147,437 univ pol off iv 2.00 104,822 2.00 124,221 2.00 124,221 vp/econ. comm. init. 1.00 203,306 1.00 223,994 1.00 223,994 vp, admin finance 1.00 172,276 1.00 188,221 1.00 188,221			•		•		•	
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systems, it programmer 3.00 198,280 3.00 214,538 3.00 214,538 univ pol off ii 11.00 401,965 12.00 512,227 12.00 512,227 univ pol off iii 4.00 178,541 3.00 147,437 3.00 147,437 univ pol off iv 2.00 104,822 2.00 124,221 2.00 124,221 vp/econ. comm. init. 1.00 203,306 1.00 223,994 1.00 223,994 vp, admin finance 1.00 172,276 1.00 188,221 1.00 188,221	• •		•		•		•	
univ pol off ii 11.00 401,965 12.00 512,227 12.00 512,227 univ pol off iii 4.00 178,541 3.00 147,437 3.00 147,437 univ pol off iv 2.00 104,822 2.00 124,221 2.00 124,221 vp/econ. comm. init. 1.00 203,306 1.00 223,994 1.00 223,994 vp, admin finance 1.00 172,276 1.00 188,221 1.00 188,221	•		-		•		•	
univ pol off iii 4.00 178,541 3.00 147,437 3.00 147,437 univ pol off iv 2.00 104,822 2.00 124,221 2.00 124,221 vp/econ. comm. init. 1.00 203,306 1.00 223,994 1.00 223,994 vp, admin finance 1.00 172,276 1.00 188,221 1.00 188,221	- · · · · · · ·		•		•		•	
univ pol off iv 2.00 104,822 2.00 124,221 2.00 124,221 vp/econ. comm. init. 1.00 203,306 1.00 223,994 1.00 223,994 vp, admin finance 1.00 172,276 1.00 188,221 1.00 188,221	•		•		•			
vp/econ. comm.init. 1.00 203,306 1.00 223,994 1.00 223,994 vp, admin finance 1.00 172,276 1.00 188,221 1.00 188,221	·		•		•		•	
vp, admin finance 1.00 172,276 1.00 188,221 1.00 188,221	•		•		•		•	
	• •		•		•		•	
	vp, admin illiance		•		•		•	
	TOTAL r30b2606*	117.00	6,516,657	113.00				

Classification Title Positions Expenditure Positions Appropriation Positions Allowance Symbol Classification Title Positions Allowance Symbol Classification Title Positions Allowance Compensation and Waintenance Of Plant addain asst ii	FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
admin asst ii	Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
admin asst ii								
admin asst ii								
admin asst ii	r30b2607 Operation and Maintena							
auto serv mech 1.00 38,943 1.00 42,136 1.00 42,136 auto serv tech 1.00 45,760 1.00 49,512 1.00 49,512 1.00 49,512 carpenter 2.00 73,531 2.00 79,550 2.00 79,550 coord, construction proj 1.00 51,630 1.00 54,898 1.00 54,898 dir, phys plant/facil mg 1.00 101,779 1.00 108,116 1.00 108,116 electrician 3.00 119,401 3.00 129,235 3.00 129,235 and 12							•	
auto serv tech					•		-	
carpenter 2.00 73,531 2.00 79,560 2.00 79,560 coord, construction proj 1.00 51,630 1.00 54,898 1.00 54,898 dir, phys plant/facil mg 1.00 101,779 1.00 108,116 1.00 108,116 electrician 3.00 119,401 3.00 129,235 3.00 129,235 engineer, facilities 1.00 58,917 1.00 40,008 1.00 40,008 groundskeeper 7.00 141,724 7.00 186,301 7.00 40,008 groundskeeper 3.00 84,556 3.00 80,095 3.00 80,095 housekeeper 34.00 749,700 35.00 923,518 3.00 80,095 housekeeper lead 1.00 22,786 1.00 26,030 1.00 26,030 hace chif 1.00 22,786 1.00 26,030 1.00 26,030 hace per supv ii 3.00 61,066 1.00 66,007 <td></td> <td></td> <td>-</td> <td></td> <td></td> <td></td> <td></td> <td></td>			-					
Coord Construction proj 1.00					•		•	
dir, phys plant/facil mg	•		•		•		-	
electrician			•		=		=	
engineer, facilities			•		•		•	
groundskeeper 7.00 36,977 1.00 40,008 1.00 40,008 groundskeeper 7.00 141,724 7.00 186,301 7.00 186,301 groundskeeper 1d 3.00 84,556 3.00 80,095 3.00 80,095 housekeeper 84.00 749,700 35.00 923,518 35.00 923,518 housekeeper 1d 3.00 101,000 32,000 120,415 3.00 120,415 housekeeper supv ii 3.00 101,000 3.00 120,415 3.00 120,415 house chief 1.00 61,066 1.00 66,007 1.00 66,007 house mech 1 2.00 82,442 3.00 133,214 3.00 133,214 landscape tech sv 1.00 48,367 1.00 52,385 1.00 52,385 locksmith 1.00 54,739 .00 0 0 0 0 0 0 0 0 33,345 mc first firs			•		•		•	
groundskeeper 7.00			•		•		•	
groundskeeper ld 3.00 84,556 3.00 80,095 3.00 80,095 housekeeper 34.00 749,700 35.00 923,518 35.00 923,518 housekeeper lead 1.00 22,786 1.00 26,030 1.00 26,030 hskeeper supv ii 3.00 101,080 3.00 120,415 3.00 120,415 hvac chief 1.00 61,066 1.00 66,007 1.00 66,007 hvac mech i 2.00 82,442 3.00 133,214 3.00 133,214 landscape tech sv 1.00 48,367 1.00 52,385 1.00 52,385 locksmith 1.00 39,487 1.00 52,385 1.00 52,385 mov stor spec 2.00 78,867 2.00 85,371 2.00 85,371 mt elc trd chf i 1.00 43,703 1.00 47,286 mt maint aide ii 3.00 84,136 4.00 132,915 4.00 132,915 mt maint mech sr 1.00 30,446 1.00 32,943 1.00 32,943 mt meint aide ii 1.00 76,669 1.00 24,578 1.00 24,578 mt meint did ii 1.00 45,448 1.00 49,223 1.00 49,223 mt strc td chf i 1.00 45,448 1.00 49,223 1.00 49,223 mt strc td chf i 1.00 45,448 1.00 49,223 1.00 49,223 mt strc td chf i 1.00 33,508 1.00 33,508 1.00 39,082 painter 3.00 32,233 3.00 101,663 1.00 35,235 service worker 3.00 35,233 1.00 42,835 1.00 39,082 sta eng nist gd 2.00 95,485 2.00 181,769 5.00 181,769 service worker 1.00 22,696 1.00 24,557 spec., program str gd 3.00 176,275 5.00 181,769 5.00 181,769 5.00 181,769 5.00 181,769 5.00 181,769 5.00 181,769 5.00 181,769 5.00 181,769 5.00 181,769 5.00 181,769 5.00 181,769 5.00 181,769 5.00 181,769 5.00 181,769 5.00 181,769 5.00 199,196 1.00 24,932 1.00 24,932 1.00 24,957 spec., program str gd 2.00 95,485 2.00 103,313 2.00 103,313 sta eng 2nd gd 5.00 176,275 5.00 181,769 5.0		1.00	36,977	1.00	40,008	1.00	40,008	
housekeeper 34.00 749,700 35.00 923,518 35.00 923,518 housekeeper lead 1.00 22,786 1.00 26,030 1.00 26,030 hskeeper supv ii 3.00 101,080 3.00 120,415 3.00 120,415 hvac chief 1.00 61,066 1.00 66,007 1.00 66,007 hvac mech i 2.00 82,442 3.00 133,214 3.00 133,214 landscape tech sv 1.00 48,367 1.00 52,385 1.00 52,385 locksmith 1.00 39,487 1.00 33,345 1.00 33,345 mgr, custodial services 1.00 67,887 1.00 73,453 1.00 73,453 mov stor spec 2.00 78,865 2.00 85,371 2.00 85,371 mt elc trd chf i 1.00 43,703 1.00 47,286 1.00 47,286 mt maint mech sr 1.00 30,446 1.00 32,945			141,724		186,301	7.00	186,301	
housekeeper lead		3.00	84,556	3.00	80,095	3.00	80,095	
hskeeper supv ii 3.00 101,080 3.00 120,415 3.00 120,415 hvac chief 1.00 61,066 1.00 66,007 1.00 66,007 hvac mech i 2.00 82,442 3.00 133,214 3.00 133,214 1.00 52,385 1.00 52,385 1.00 52,385 1.00 52,385 1.00 52,385 1.00 52,385 1.00 52,385 1.00 52,385 1.00 52,385 1.00 33,345 1.00 33,345 1.00 33,345 1.00 33,345 1.00 33,345 1.00 33,345 1.00 33,345 1.00 70 0.00 0.00 0.00 0.00 0.00 0.00 0	housekeeper	34.00	749,700	35.00	923,518	35.00	923,518	
hvac chief 1.00 61,066 1.00 66,007 1.00 66,007 hvac mech i 2.00 82,442 3.00 133,214 3.00 133,214 landscape tech sv 1.00 48,367 1.00 52,385 1.00 52,385 locksmith 1.00 39,487 1.00 33,345 1.00 33,345 mgr, custodial services 1.00 54,739 .00 0 .00 0 mgr, technical trades 1.00 67,887 1.00 73,453 1.00 73,453 mov stor spec 2.00 78,865 2.00 85,371 2.00 85,371 mt elc trd chf i 1.00 43,703 1.00 47,286 1.00 47,286 mt maint aide ii 3.00 84,136 4.00 132,915 4.00 132,915 mt maint aide ii 1.00 7,669 1.00 32,543 1.00 32,943 mt maint aide ii 1.00 7,669 1.00 32,578 1.00<	housekeeper lead	1.00	22,786	1.00	26,030	1.00	26,030	
hvac mech i 2.00 82,442 3.00 133,214 3.00 133,214 landscape tech sv 1.00 48,367 1.00 52,385 1.00 52,385 locksmith 1.00 39,487 1.00 33,345 1.00 33,345 mgr, custodial services 1.00 54,739 .00 0 .00 0 mgr, technical trades 1.00 67,887 1.00 73,463 1.00 73,483 mov stor spec 2.00 78,865 2.00 85,371 2.00 85,371 mt elc trd chf i 1.00 43,703 1.00 47,286 1.00 47,286 mt maint mech sr 1.00 30,446 1.00 32,943 1.00 32,943 mt maint aide ii 1.00 7,669 1.00 32,943 1.00 32,943 mt maint aide ii 1.00 7,669 1.00 32,943 1.00 24,578 mt maint mech sr 1.00 30,446 1.00 32,943	hskeeper supv ii	3.00	101,080	3.00	120,415	3.00	120,415	
landscape tech sv	hvac chief	1.00	61,066	1.00	66,007	1.00	66,007	
locksmith	hvac mech i	2.00	82,442	3.00	133,214	3.00	133,214	
mgr, custodial services 1.00 54,739 .00 0 .00 70 mgr, technical trades 1.00 67,887 1.00 73,453 1.00 73,453 mov stor spec 2.00 78,865 2.00 85,371 2.00 85,371 mt elc trd chf i 1.00 43,703 1.00 47,286 1.00 47,286 mt maint aide ii 3.00 84,136 4.00 132,915 4.00 132,915 mt maint mech sr 1.00 30,446 1.00 32,943 1.00 32,943 mt maint. aide i 1.00 7,669 1.00 24,578 1.00 32,943 mt mec trd chf i 2.00 61,743 1.00 46,024 1.00 46,024 mt lt td chf i 1.00 33,508 1.00 39,082 1.00 39,082 painter 3.00 32,323 3.00 101,663 3.00 101,663 plumber .00 0 1.00 40,771 1.00	landscape tech sv	1.00	48,367	1.00	52,385	1.00	52,385	
mgr, technical trades 1.00 67,887 1.00 73,453 1.00 73,453 mov stor spec 2.00 78,865 2.00 85,371 2.00 85,371 mt elc trd chf i 1.00 43,703 1.00 47,286 1.00 47,286 mt maint aide ii 3.00 84,136 4.00 132,915 4.00 132,915 mt maint mech sr 1.00 30,446 1.00 32,943 1.00 32,943 mt maint. aide i 1.00 7,669 1.00 24,578 1.00 24,578 mt mec trd chf i 2.00 61,743 1.00 46,024 1.00 46,024 mt tlt d chf i 1.00 33,508 1.00 39,082 1.00 39,082 painter 3.00 32,323 3.00 101,663 3.00 101,663 plumber .00 0 1.00 40,771 1.00 42,835 service worker 1.00 35,233 1.00 42,835 1.00	locksmith	1.00	39,487	1.00	33,345	1.00	33,345	
mov stor spec 2.00 78,865 2.00 85,371 2.00 85,371 mt elc trd chf i 1.00 43,703 1.00 47,286 1.00 47,286 mt maint aide ii 3.00 84,136 4.00 132,915 4.00 132,915 mt maint mech sr 1.00 30,446 1.00 32,943 1.00 32,943 mt maint aide i 1.00 7,669 1.00 24,578 1.00 24,578 mt mec trd chf i 2.00 61,743 1.00 46,024 1.00 46,024 mt strc td chf i 1.00 33,508 1.00 39,082 1.00 39,082 painter 3.00 32,323 3.00 101,663 3.00 101,663 plumber .00 0 1.00 40,771 1.00 40,771 program adm spec 1.00 35,233 1.00 42,835 1.00 42,835 service worker 1.00 22,696 1.00 24,557 1.00	mgr, custodial services	1.00	54,739	.00	0	.00	0	
mt elc trd chf i 1.00 43,703 1.00 47,286 1.00 47,286 mt maint aide ii 3.00 84,136 4.00 132,915 4.00 132,915 mt maint mech sr 1.00 30,446 1.00 32,943 1.00 32,943 mt maint aide i 1.00 7,669 1.00 24,578 1.00 24,578 mt met trd chf i 2.00 61,743 1.00 46,024 1.00 46,024 mt mlt td chf i 1.00 45,448 1.00 49,223 1.00 49,223 mt strc td chf i 1.00 33,508 1.00 39,082 1.00 39,082 painter 3.00 32,323 3.00 101,663 3.00 101,663 plumber .00 0 0 40,771 1.00 40,771 program adm spec 1.00 35,233 1.00 42,835 1.00 42,835 service worker 1.00 63,057 1.00 68,227 1.00	mgr, technical trades	1.00	67,887	1.00	73,453	1.00	73,453	
mt maint aide ii 3.00 84,136 4.00 132,915 4.00 132,915 mt maint mech sr 1.00 30,446 1.00 32,943 1.00 32,943 mt maint. aide i 1.00 7,669 1.00 24,578 1.00 24,578 mt mec trd chf i 2.00 61,743 1.00 46,024 1.00 46,024 mt lt d chf i 1.00 45,448 1.00 49,223 1.00 46,024 mt strc td chf i 1.00 33,508 1.00 39,082 1.00 39,082 painter 3.00 32,323 3.00 101,663 3.00 101,663 plumber .00 0 1.00 40,771 1.00 40,771 program adm spec 1.00 35,233 1.00 42,835 1.00 42,835 service worker 1.00 22,696 1.00 24,557 1.00 24,557 spec., program 1.00 45,640 1.00 49,382 1.00	mov stor spec	2.00	78,865	2.00	85,371	2.00	85,371	
mt maint mech sr 1.00 30,446 1.00 32,943 1.00 32,943 mt maint. aide i 1.00 7,669 1.00 24,578 1.00 24,578 mt mec trd chf i 2.00 61,743 1.00 46,024 1.00 46,024 mt mlt td chf i 1.00 45,448 1.00 49,223 1.00 49,223 mt strc td chf i 1.00 33,508 1.00 39,082 1.00 39,082 painter 3.00 32,323 3.00 101,663 3.00 101,663 plumber .00 0 1.00 40,771 1.00 40,771 program adm spec 1.00 35,233 1.00 42,835 1.00 42,835 service worker 1.00 22,696 1.00 24,557 1.00 24,557 spec., env health safe 1.00 45,640 1.00 49,382 1.00 49,382 sta eng n1st gd 2.00 95,485 2.00 103,313 2.00 <td>mt elc trd chf i</td> <td>1.00</td> <td>43,703</td> <td>1.00</td> <td>47,286</td> <td>1.00</td> <td>47,286</td> <td></td>	mt elc trd chf i	1.00	43,703	1.00	47,286	1.00	47,286	
mt maint. aide i 1.00 7,669 1.00 24,578 1.00 24,578 mt mec trd chf i 2.00 61,743 1.00 46,024 1.00 46,024 mt mlt td chf i 1.00 45,448 1.00 49,223 1.00 49,223 mt strc td chf i 1.00 33,508 1.00 39,082 1.00 39,082 painter 3.00 32,323 3.00 101,663 3.00 101,663 plumber .00 0 1.00 40,771 1.00 40,771 program adm spec 1.00 35,233 1.00 42,835 1.00 42,835 service worker 1.00 22,696 1.00 24,557 1.00 24,557 spec., env health safe 1.00 63,057 1.00 68,227 1.00 68,227 spec., program 1.00 45,640 1.00 49,382 1.00 49,382 sta eng ntst gd 2.00 95,485 2.00 103,313 2.00 103,313 sta eng 2nd gd 5.00 176,275 5.00	mt maint aide ii	3.00	84,136	4.00	132,915	4.00	132,915	
mt mec trd chf i 2.00 61,743 1.00 46,024 1.00 46,024 mt mlt td chf i 1.00 45,448 1.00 49,223 1.00 49,223 mt strc td chf i 1.00 33,508 1.00 39,082 1.00 39,082 painter 3.00 32,323 3.00 101,663 3.00 101,663 plumber .00 0 1.00 40,771 1.00 40,771 program adm spec 1.00 35,233 1.00 42,835 1.00 42,835 service worker 1.00 22,696 1.00 24,557 1.00 24,557 spec., env health safe 1.00 63,057 1.00 68,227 1.00 24,557 spec., program 1.00 45,640 1.00 49,382 1.00 49,382 sta eng n1st gd 2.00 95,485 2.00 103,313 2.00 103,313 sta eng 2nd gd 5.00 176,275 5.00 181,769 5.00 <td>mt maint mech sr</td> <td>1.00</td> <td>30,446</td> <td>1.00</td> <td>32,943</td> <td>1.00</td> <td>32,943</td> <td></td>	mt maint mech sr	1.00	30,446	1.00	32,943	1.00	32,943	
mt mec trd chf i 2.00 61,743 1.00 46,024 1.00 46,024 mt mlt td chf i 1.00 45,448 1.00 49,223 1.00 49,223 mt strc td chf i 1.00 33,508 1.00 39,082 1.00 39,082 painter 3.00 32,323 3.00 101,663 3.00 101,663 plumber .00 0 1.00 40,771 1.00 40,771 program adm spec 1.00 35,233 1.00 42,835 1.00 42,835 service worker 1.00 22,696 1.00 24,557 1.00 24,557 spec., env health safe 1.00 63,057 1.00 68,227 1.00 49,382 sta eng n1st gd 2.00 95,485 2.00 103,313 2.00 103,313 sta eng 2nd gd 5.00 176,275 5.00 181,769 5.00 181,769 temp cnt tech i 2.00 100,921 2.00 109,196 2.0	mt maint. aide i	1.00	7,669	1.00	24,578	1.00	24,578	
mt mlt td chf i 1.00 45,448 1.00 49,223 1.00 49,223 mt strc td chf i 1.00 33,508 1.00 39,082 1.00 39,082 painter 3.00 32,323 3.00 101,663 3.00 101,663 plumber .00 0 1.00 40,771 1.00 40,771 program adm spec 1.00 35,233 1.00 42,835 1.00 42,835 service worker 1.00 22,696 1.00 24,557 1.00 42,835 spec., env health safe 1.00 63,057 1.00 68,227 1.00 68,227 spec., program 1.00 45,640 1.00 49,382 1.00 49,382 sta eng n1st gd 2.00 95,485 2.00 103,313 2.00 103,313 sta eng 2nd gd 5.00 176,275 5.00 181,769 5.00 181,769 temp cnt tech i 2.00 100,921 2.00 109,196 2.00<	mt mec trd chf i	2.00	61,743	1.00	46,024	1.00	46,024	
mt strc td chf i 1.00 33,508 1.00 39,082 1.00 39,082 painter 3.00 32,323 3.00 101,663 3.00 101,663 plumber .00 0 1.00 40,771 1.00 40,771 program adm spec 1.00 35,233 1.00 42,835 1.00 42,835 service worker 1.00 22,696 1.00 24,557 1.00 24,557 spec., env health safe 1.00 63,057 1.00 68,227 1.00 68,227 spec., program 1.00 45,640 1.00 49,382 1.00 49,382 sta eng n1st gd 2.00 95,485 2.00 103,313 2.00 103,313 sta eng 2nd gd 5.00 176,275 5.00 181,769 5.00 181,769 temp cnt tech i 2.00 100,921 2.00 109,196 2.00 109,196 TOTAL r30b2607* 94.00 2,937,320 97.00 3,473,868 </td <td>mt mlt td chf i</td> <td>1.00</td> <td>45,448</td> <td>1.00</td> <td>· · · · · · · · · · · · · · · · · · ·</td> <td>1.00</td> <td>· · · · · · · · · · · · · · · · · · ·</td> <td></td>	mt mlt td chf i	1.00	45,448	1.00	· · · · · · · · · · · · · · · · · · ·	1.00	· · · · · · · · · · · · · · · · · · ·	
painter 3.00 32,323 3.00 101,663 3.00 101,663 plumber .00 0 1.00 40,771 1.00 40,771 program adm spec 1.00 35,233 1.00 42,835 1.00 42,835 service worker 1.00 22,696 1.00 24,557 1.00 24,557 spec., env health safe 1.00 63,057 1.00 68,227 1.00 68,227 spec., program 1.00 45,640 1.00 49,382 1.00 49,382 sta eng n1st gd 2.00 95,485 2.00 103,313 2.00 103,313 sta eng 2nd gd 5.00 176,275 5.00 181,769 5.00 181,769 temp cnt tech i 2.00 100,921 2.00 109,196 2.00 109,196 TOTAL r30b2607* 94.00 2,937,320 97.00 3,473,868 97.00 3,560,715 r30b2608 Auxiliary Enterprises .00 0 .00 0 .00 109,730 account clerk iii	mt strc td chf i	1.00	-		•		•	
plumber .00 0 1.00 40,771 1.00 40,771 program adm spec 1.00 35,233 1.00 42,835 1.00 42,835 service worker 1.00 22,696 1.00 24,557 1.00 24,557 spec., env health safe 1.00 63,057 1.00 68,227 1.00 68,227 spec., program 1.00 45,640 1.00 49,382 1.00 49,382 sta eng n1st gd 2.00 95,485 2.00 103,313 2.00 103,313 sta eng 2nd gd 5.00 176,275 5.00 181,769 5.00 181,769 temp cnt tech i 2.00 100,921 2.00 109,196 2.00 109,196 TOTAL r30b2607* 94.00 2,937,320 97.00 3,473,868 97.00 3,560,715 r30b2608 Auxiliary Enterprises .00 0 .00 0 .00 109,730 account clerk iii 3.00 96,485 <td>painter</td> <td>3.00</td> <td>-</td> <td></td> <td>· ·</td> <td></td> <td></td> <td></td>	painter	3.00	-		· ·			
program adm spec 1.00 35,233 1.00 42,835 1.00 42,835 service worker 1.00 22,696 1.00 24,557 1.00 24,557 spec., env health safe 1.00 63,057 1.00 68,227 1.00 68,227 spec., program 1.00 45,640 1.00 49,382 1.00 49,382 sta eng n1st gd 2.00 95,485 2.00 103,313 2.00 103,313 sta eng 2nd gd 5.00 176,275 5.00 181,769 5.00 181,769 temp cnt tech i 2.00 100,921 2.00 109,196 2.00 109,196 TOTAL r30b2607* 94.00 2,937,320 97.00 3,473,868 97.00 3,560,715 r30b2608 Auxiliary Enterprises .00 0 .00 0 .00 109,730 account clerk iii 3.00 96,485 3.00 103,817 3.00 103,817	•	.00	•					
service worker 1.00 22,696 1.00 24,557 1.00 24,557 spec., env health safe 1.00 63,057 1.00 68,227 1.00 68,227 spec., program 1.00 45,640 1.00 49,382 1.00 49,382 sta eng n1st gd 2.00 95,485 2.00 103,313 2.00 103,313 sta eng 2nd gd 5.00 176,275 5.00 181,769 5.00 181,769 temp cnt tech i 2.00 100,921 2.00 109,196 2.00 109,196 TOTAL r30b2607* 94.00 2,937,320 97.00 3,473,868 97.00 3,560,715 r30b2608 Auxiliary Enterprises .00 0 .00 0 .00 109,730 account clerk iii 3.00 96,485 3.00 103,817 3.00 103,817	program adm spec	1.00	35.233		•		•	
spec., env health safe 1.00 63,057 1.00 68,227 1.00 68,227 spec., program 1.00 45,640 1.00 49,382 1.00 49,382 sta eng n1st gd 2.00 95,485 2.00 103,313 2.00 103,313 sta eng 2nd gd 5.00 176,275 5.00 181,769 5.00 181,769 temp cnt tech i 2.00 100,921 2.00 109,196 2.00 109,196 TOTAL r30b2607* 94.00 2,937,320 97.00 3,473,868 97.00 3,560,715 r30b2608 Auxiliary Enterprises .00 0 .00 0 .00 109,730 account clerk iii 3.00 96,485 3.00 103,817 3.00 103,817	. •		•		•		· · · · · · · · · · · · · · · · · · ·	
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TOTAL r30b2607* 94.00 2,937,320 97.00 3,473,868 97.00 3,560,715 r30b2608 Auxiliary Enterprises					·		· ·	
r30b2608 Auxiliary Enterprises .00				2.00	, 150			
.00 0 .00 0 .00 109,730 account clerk iii 3.00 96,485 3.00 103,817 3.00 103,817	TOTAL r30b2607*	94.00	2,937,320	97.00	3,473,868	97.00	3,560,715	
account clerk iii 3.00 96,485 3.00 103,817 3.00 103,817	r30b2608 Auxiliary Enterprises							
, , , , , , , , , , , , , , , , , , , ,		.00	0	.00	0	.00	109,730	
admin asst i 1.00 30,865 1.00 33,396 1.00 33,396	account clerk iii	3.00	96,485	3.00	103,817	3.00	103,817	
	admin asst i	1.00	30,865	1.00	33,396	1.00	33,396	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2608 Auxiliary Enterprises							
admin asst ii	5.00	135,889		191,808	5.00	191,808	
admin, business	1.00	38,966	1.00	41,392	1.00	41,392	
admin, it help desk	1.00	57,180	1.00	61,868	1.00	61,868	
admin, sports info	2.00	82,805	1.00	48,412	1.00	48,412	
analyst, it systems	1.00	62,507	1.00	73,116	1.00	73,116	
architect	1.00	79,999	1.00	94,841	1.00	94,841	
assistant director	2.00	89,835	2.00	89,142	2.00	89,142	
assistant vice president	1.00	89,036	1.00	95,957	1.00	95,957	
asst. dir. athletics	1.00	56,028	1.00	60,623	1.00	60,623	
ath trnr asst/phys thera	3.00	119,955	2.00	88,625	2.00	88,625	
athl equip spec	.00	9,556	.00	0	.00	0	
athletic trainer	.00	0		87,200	2.00	87,200	
carpenter	1.00	34,385	1.00	37,242	1.00	37,242	
cashier	1.00	1,906	.00	0	.00	0	
coach asst, major sport	5.00	175,191	5.00	226,737	5.00	226,737	
coach head, major sport	13.00	650,332	13.00	757,307	13.00	757,307	
coordinator	2.00	74,577	2.00	79,994	2.00	79,994	
coordinator, coop. progr	2.00	104,530	2.00	114,683	2.00	114,683	
designer, graphic	1.00	39,786	1.00	43,047	1.00	43,047	
dir assoc, bookstore	2.00	83,885	2.00	90,790	2.00	90,790	
dir assoc, resident life	3.00	119,758	3.00	131,855	3.00	131,855	
director, residence life	1.00	75,855	1.00	82,075	1.00	82,075	
dir., community outreach	.00	916	.00	0	.00	0	
dir., conference servi	1.00	59,539	1.00	64,420	1.00	64,420	
dir., day care center	1.00	21,208	.00	0	.00	0	
dir., student activities	1.00	53,801	1.00	57,982	1.00	57,982	
dir., student union	1.00	65,937	1.00	71,061	1.00	71,061	
dir, athletics	1.00	117,061	1.00	126,661	1.00	126,661	
dir, bookstore	1.00	822	.00	0	.00	0	
educator, physical educa	.00	19,104	.00	0	.00	0	
electrician	1.00	28,131	1.00	42,615	1.00	42,615	
housekeeper	1.00	19,685	.00	0	.00	0	
housekeeper	23.00	535,770	25.00	634,333	25.00	634,333	
housekeeper lead	1.00	30,464	1.00	33,663	1.00	33,663	
housekeeping chf	1.00	45,183	1.00	49,045	1.00	49,045	
hskeeper supv ii	1.00	25,064	1.00	31,803	1.00	31,803	
it data ctl supv	1.00	38,988	1.00	41,790	1.00	41,790	
it prog asst	1.00	31,180	1.00	33,397	1.00	33,397	
locksmith	1.00	45,308	1.00	49,022	1.00	49,022	
manager	1.00	52,125	1.00	56,400	1.00	56,400	
merchandiser ii	2.00	40,476	2.00	56,718	2.00	56,718	
mt maint aide i	1.00	23,849	1.00	25,804	1.00	25,804	
mt maint aide ii	1.00	29,986	1.00	32,445	1.00	32,445	
multi media asst	1.00	37,273	1.00	40,709	1.00	40,709	
office assistant	1.00	24,550	1.00	26,563	1.00	26,563	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2608 Auxiliary Enterprises							
office clerk ii	1.00	26,226	1.00	28,376	1.00	28,376	
plumber	1.00	38,580	1.00	41,790	1.00	41,790	
prog mgmt spec	2.00	84,797	2.00	91,937	2.00	91,937	
service worker	1.00	24,807	1.00	26,841	1.00	26,841	
spec., program	.00	602	.00	0	.00	. 0	
spec, student activities	2.00	85,845	2.00	91,896	2.00	91,896	
TOTAL r30b2608*	104.00	3,916,588	102.00	4,389,198	102.00	4,498,928	
T0TAL r30b26 **	736.00	38,525,092	739.00	43,567,995	739.00	44,657,194	
r30b27 Coppin State University							
r30b2701 Instruction	7.00	007 075	7.00	044 400	7 00	044 400	
admin asst ii	7.00	287,975	7.00	311,192	7.00	311,192	
admin asst 1	.00	0	1.00	43,775	1.00	43,775	
assoc prof	34.00	2,151,910	34.00	2,409,459	34.00	2,409,459	
asst prof	83.00	4,805,043	84.00	5,557,509	84.00	5,557,509	
coord	4.00	200,825	4.00	242,720	4.00	242,720	
dean assoc	1.00	120,468	2.00	237,281	2.00	237,281	
dean asst	1.00	75,273	1.00	81,341	1.00	81,341	
dir, center	2.00	110,619	2.00	146,066	2.00	146,066	
dir, satellite fac	.66	50,561	.66	52,005	.66	52,005	
exec admin asst ii	1.00	58,380	1.00	62,875	1.00	62,875	
exec admin asst iii	1.00	49,816	1.00	53,832	1.00	53,832	
exempt/non exempt incrs	.00	0	.00	0	.00	37,764	
faculty increments	.00	0	.00	0	.00	247,366	
instructor	4.00	110,341	3.00	65,366	3.00	65,366	
manager	1.00	52,093	1.00	0	1.00	0	
nurse, health center	1.00	88,559	1.00	95,698	1.00	95,698	
performing arts speciali	1.00	49,267	1.00	53,239	1.00	53,239	
professor	25.00	1,924,652	24.00	1,862,291	24.00	1,862,291	
psychologist, counseling	1.00	38,629	1,00	0	1.00	0	
research asst, lab/sci	1.00	46,700	1.00	50,465	1.00	50,465	
spec, program	1.00	74,114	1.00	80,090	1.00	80,090	
TOTAL r30b2701*	169.66	10,295,225	170.66	11,405,204	170.66	11,690,334	
r30b2704 Academic Support	<u> </u>						
admin asst ii	2.00	103,823	2.00	115,814	2.00	115,814	
admin asst 1	1.00	41,385	1.00	44,721	1.00	44,721	
admin, it help desk	1.00	53,030	1.00	61,317	1.00	61,317	
admin, it lan	2.00	198,764	2.00	214,788	2.00	214,788	
admin, it web	1.00	83,392	1.00	90,116	1.00	90,116	
assistant director	1.00	68,290	1.00	73,796	1.00	73,796	
asst prof	3.00	144,470	3.00	241,797	3.00	241,797	
coord	3.00	112,427	3.00	121,493	3.00	121,493	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2704 Academic Support							
dean, education	1.00	135,443		142,792	1.00	142,792	
dean, general	3.00	393,118	3.00	424,813	3.00	424,813	
dean, grad school	1.00	111,169	1.00	120,132	1.00	120,132	
dean, nursing	1.00	146,701	1.00	154,662	1.00	154,662	
dir, center	1.00	61,286	1.00	64,612	1.00	64,612	
dir, library services	1.00	142,655	1.00	154,156	1.00	154,156	
dir, satellite fac	.34	26,047	.34	26,790	.34	26,790	
exec adm asst ii	3.00	143,911	3.00	171,745	3.00	171,745	
exec admin asst i	4.00	189,350	4.00	204,616	4.00	204,616	
exempt/non exempt incrs	.00	0	.00	0	.00	88,477	
faculty increments	.00	0	.00	0	.00	8,595	
library asst	1.00	28,724	.00	0	.00	0	
library tech i	3.00	101,608	3.00	109,801	3.00	109,801	
library tech iii	1.00	40,273	2.00	79,220	2.00	79,220	
library technician ii	2.00	82,488	2.00	89,138	2.00	89,138	
mgr, business	1.00	. 0	1.00	66,300	1.00	66,300	
mgr, it database admin	1.00	87,062	1.00	94,081	1.00	94,081	
mgr, it lab	.93	61,303	.93	66,245	.93	66,245	
mgr, training - developm	.54	33,143	.54	34,700	.54	34,700	
non teaching faculty	2.00	100,943	2.00	102,000	2.00	102,000	
prog administrative spec	1.00	52,777	1.00	57,032	1.00	57,032	
secretary	.50	02,,,,	.50	0,,002	.50	07,002	
spec, audio visual	2.00	120,857	2.00	129,090	2.00	129,090	
spec, client services	3.00	148,758	3.00	169,169	3.00	169,169	
spec, it network control	3.50	254,249	3.50	274,747	3.50	274,747	
spec, it personal comput	3.00	183,480	3.00	129,493	3.00	129,493	
spec, program	1.12	49,724		53,716	1.12	53,716	
spec, program	1,12	49,724	1.12	55,710	1.12	55,716	
TOTAL r30b2704*	55.93	3,500,650	55.93	3,882,892	55.93	3,979,964	
r30b2705 Student Services							
admin asst i	.00	0	1.00	31,793	1.00	31,793	
admin asst ii	2.00	70,481	2.00	76,163	2.00	76,163	
advisor, student	2.00	70,993	2.00	76,717	2.00	76,717	
assistant director	1.00	0	1.00	71,910	1.00	71,910	
assoc director	1.00	58,743	1.00	65,700	1.00	65,700	
associate vice president	1.00	50,215	1.00	0	1.00	0	
chief assoc, student aff	1.00	116,340	1.00	125,719	1.00	125,719	
chief, enrollment mgmt	1.00	11,786	1.00	127,500	1.00	127,500	
chief, student affairs	1.00	166,699	1.00	180,138	1.00	180,138	
coord	10.00	417,318	10.00	511,184	10.00	511,184	
coord	1.00	20,107	1.00	51,000	1.00	51,000	
counselor, admissions	1.00	17,652	1.00	52,191	1.00	•	
counselor, financial aid		•		•		52,191	
· · · · · · · · · · · · · · · · · · ·	3.00	126,718	4.00	180,862	4.00	180,862	
dir assoc, student fin a	1.00	0	.00	0	.00	0	

Classification Title Positions Expenditure Positions Appropriation Positions Allowance Symbol	FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
dir, admissions	Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
dir, admissions								
dir, admissions	n20h2705 Student Senvices							
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registrar assoc			•		•		•	
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TOTAL r30b2705* 55.00 2,446,541 54.00 3,094,469 54.00 3,171,831 r30b2706 Institutional Support accountant 1.00 122,905 2.00 191,463 2.00 191,463 accountant i .00 0 0 1.00 45,012 1.00 45,012 accounting assoc 1.00 36,122 2.00 45,900 2.00 45,900 accounting clerk ii 4.00 146,405 3.00 114,046 3.00 114,046 accounting clerk iii 1.00 37,770 1.00 40,815 1.00 40,815 admin asst i 2.00 73,614 2.00 79,549 2.00 79,549 admin asst ii 1.00 44,660 1.00 48,261 1.00 48,261 admin, annual giving 1.00 46,313 1.00 0 1.00 51,000 admin, it database unit 1.00 53,135 1.00 57,419 1.00 57,419 admin, special events 1.00 81,266 1.00 87,817 1.00 87,817 analyst, budget 1.00 93,768 1.00 101,328 analyst, it programmer 1.00 93,768 1.00 101,328 1.00 101,328 analyst, it systems 2.00 176,933 2.00 188,907 assistant director 2.00 196,559 2.00 212,405 assistant vice president 3.00 275,250 3.00 356,103 3.00 379,041 asst to the pre/single 2.00 208,373 2.00 225,172 asst to the pre/single 2.00 208,373 2.00 225,172 asst to the vp 1.00 64,596 1.00 69,803 bursar 1.00 69,803 bursar					•		,	
r30b2706 Institutional Support accountant	spec, program	1.00	30,730	1.00	39,714	1.00	39,714	
accountant 1.00 122,905 2.00 191,463 2.00 191,463 accountant i .00 0 1.00 45,012 1.00 45,012 accounting assoc 1.00 36,122 2.00 45,900 2.00 45,900 accounting clerk ii 4.00 146,405 3.00 114,046 3.00 114,046 accounting clerk iii 1.00 37,770 1.00 40,815 1.00 40,815 admin asst i 2.00 73,614 2.00 79,549 2.00 79,549 admin asst ii 1.00 44,660 1.00 48,261 1.00 48,261 admin, annual giving 1.00 46,313 1.00 0 1.00 0 admin, it database unit 1.00 53,135 1.00 51,000 1.00 51,000 admin, special events 1.00 81,266 1.00 87,817 1.00 57,419 analyst, budget 1.00 0 .00 0 .00 0 analyst, it programmer 1.00 93,768 1.00	TOTAL r30b2705*	55.00	2,446,541	54.00	3,094,469	54.00	3,171,831	
accountant i .00 0 1.00 45,012 1.00 45,012 accounting assoc 1.00 36,122 2.00 45,900 2.00 45,900 accounting clerk ii 4.00 146,405 3.00 114,046 3.00 114,046 accounting clerk iii 1.00 37,770 1.00 40,815 1.00 40,815 admin asst i 2.00 73,614 2.00 79,549 2.00 79,549 admin asst ii 1.00 44,660 1.00 48,261 1.00 48,261 admin, annual giving 1.00 46,313 1.00 0 1.00 0 admin, it database unit 1.00 0 1.00 51,000 1.00 51,000 admin, it tele/networkin 1.00 53,135 1.00 57,419 1.00 57,419 admin, special events 1.00 81,266 1.00 87,817 1.00 87,817 analyst, budget 1.00 0 0 0 0 0 0 analyst, it systems 2.00 176,933	r30b2706 Institutional Support							
accounting assoc 1.00 36,122 2.00 45,900 2.00 45,900 accounting clerk ii 4.00 146,405 3.00 114,046 3.00 114,046 accounting clerk iii 1.00 37,770 1.00 40,815 1.00 40,815 admin asst i 2.00 73,614 2.00 79,549 2.00 79,549 admin asst ii 1.00 44,660 1.00 48,261 1.00 48,261 admin, annual giving 1.00 46,313 1.00 0 1.00 0 admin, it database unit 1.00 0 1.00 51,000 1.00 51,000 admin, it tele/networkin 1.00 0 1.00 57,419 1.00 57,419 admin, special events 1.00 81,266 1.00 87,817 1.00 87,817 analyst, budget 1.00 0 0 0 0 0 0 analyst, it programmer 1.00 93,768 1.00 1	accountant	1.00	122,905	2.00	191,463	2.00	191,463	
accounting clerk ii 4.00 146,405 3.00 111,046 3.00 114,046 accounting clerk iii 1.00 37,770 1.00 40,815 1.00 40,815 admin asst i 2.00 73,614 2.00 79,549 2.00 79,549 admin asst ii 1.00 44,660 1.00 48,261 1.00 48,261 admin, annual giving 1.00 46,313 1.00 0 1.00 0 admin, it database unit 1.00 0 1.00 51,000 1.00 51,000 admin, it tele/networkin 1.00 53,135 1.00 57,419 1.00 57,419 admin, special events 1.00 81,266 1.00 87,817 1.00 87,817 analyst, budget 1.00 0 .00 0 .00 0 analyst, it programmer 1.00 93,768 1.00 101,328 1.00 101,328 analyst, it systems 2.00 176,933 2.00 188,907 2.00 188,907 assistant director 2.00 196,55	accountant i	.00	0	1.00	45,012	1.00	45,012	
accounting clerk iii 1.00 37,770 1.00 40,815 1.00 40,815 admin asst i 2.00 73,614 2.00 79,549 2.00 79,549 admin asst ii 1.00 44,660 1.00 48,261 1.00 48,261 admin, annual giving 1.00 46,313 1.00 0 1.00 0 admin, it database unit 1.00 0 1.00 51,000 1.00 51,000 admin, it tele/networkin 1.00 53,135 1.00 57,419 1.00 57,419 admin, special events 1.00 81,266 1.00 87,817 1.00 87,817 analyst, budget 1.00 0 0 0 0 0 0 analyst, it programmer 1.00 93,768 1.00 101,328 1.00 101,328 analyst, it systems 2.00 176,933 2.00 188,907 2.00 188,907 assistant director 2.00 196,559 2.00 212,405 2.00 212,405 associate director 1.00	accounting assoc	1.00	36,122	2.00	45,900	2.00	45,900	
admin asst i 2.00 73,614 2.00 79,549 2.00 79,549 admin asst ii 1.00 44,660 1.00 48,261 1.00 48,261 admin, annual giving 1.00 46,313 1.00 0 1.00 0 0 0 0 0 0 0 0 0 0 0 0 0 0	accounting clerk ii	4.00	146,405	3.00	114,046	3.00	114,046	
admin asst ii 1.00 44,660 1.00 48,261 1.00 48,261 admin, annual giving 1.00 46,313 1.00 0 1.00 0 0 0 0 0 0 0 0 0 0 0 0 0 0	accounting clerk iii	1.00	37,770	1.00	40,815	1.00	40,815	
admin, annual giving 1.00 46,313 1.00 0 1.00 0 admin, it database unit 1.00 0 1.00 51,000 1.00 51,000 admin, it tele/networkin 1.00 53,135 1.00 57,419 1.00 57,419 admin, special events 1.00 81,266 1.00 87,817 1.00 87,817 analyst, budget 1.00 0 .00 0 .00 0 .00 0 analyst, it programmer 1.00 93,768 1.00 101,328 1.00 101,328 analyst, it systems 2.00 176,933 2.00 188,907 2.00 188,907 assistant director 2.00 196,559 2.00 212,405 2.00 212,405 assistant vice president 3.00 312,029 3.00 356,103 3.00 356,103 associate director 1.00 59,460 1.00 64,254 1.00 64,254 associate vice president 3.00 275,250 3.00 379,041 3.00 379,041 <t< td=""><td>admin asst i</td><td>2.00</td><td>73,614</td><td>2.00</td><td>79,549</td><td>2.00</td><td>79,549</td><td></td></t<>	admin asst i	2.00	73,614	2.00	79,549	2.00	79,549	
admin, it database unit 1.00 0 1.00 51,000 1.00 51,000 admin, it tele/networkin 1.00 53,135 1.00 57,419 1.00 57,419 admin, special events 1.00 81,266 1.00 87,817 1.00 87,817 analyst, budget 1.00 0 .00 0 .00 0 .00 0 analyst, it programmer 1.00 93,768 1.00 101,328 1.00 101,328 analyst, it systems 2.00 176,933 2.00 188,907 2.00 188,907 assistant director 2.00 196,559 2.00 212,405 2.00 212,405 assistant vice president 3.00 312,029 3.00 356,103 3.00 356,103 associate director 1.00 59,460 1.00 64,254 1.00 64,254 associate vice president 3.00 275,250 3.00 379,041 3.00 379,041 asst to the pres/single 2.00 208,373 2.00 225,172 2.00 225,172	admin asst ii	1.00	44,660	1.00	48,261	1.00	48,261	
admin, it tele/networkin 1.00 53,135 1.00 57,419 1.00 57,419 admin, special events 1.00 81,266 1.00 87,817 1.00 87,817 analyst, budget 1.00 0 .00 0 .00 0 .00 0 analyst, it programmer 1.00 93,768 1.00 101,328 1.00 101,328 analyst, it systems 2.00 176,933 2.00 188,907 2.00 188,907 assistant director 2.00 196,559 2.00 212,405 2.00 212,405 assistant vice president 3.00 312,029 3.00 356,103 3.00 356,103 associate director 1.00 59,460 1.00 64,254 1.00 64,254 associate vice president 3.00 275,250 3.00 379,041 3.00 379,041 asst to the pres/single 2.00 208,373 2.00 225,172 2.00 225,172 asst to the vp 1.00 64,596 1.00 69,803 1.00 69,803 <	admin, annual giving	1.00	46,313	1.00	0	1.00	0	
admin, special events 1.00 81,266 1.00 87,817 1.00 87,817 analyst, budget 1.00 0 .00 0 .00 0 0 analyst, it programmer 1.00 93,768 1.00 101,328 1.00 101,328 analyst, it systems 2.00 176,933 2.00 188,907 2.00 188,907 assistant director 2.00 196,559 2.00 212,405 2.00 212,405 assistant vice president 3.00 312,029 3.00 356,103 3.00 356,103 associate director 1.00 59,460 1.00 64,254 1.00 64,254 associate vice president 3.00 275,250 3.00 379,041 3.00 379,041 asst to the pres/single 2.00 208,373 2.00 225,172 2.00 225,172 asst to the vp 1.00 64,596 1.00 69,803 1.00 69,803 bursar 1.00 70,847 1.00 76,559 1.00 76,559	admin, it database unit	1.00	0	1.00	51,000	1.00	51,000	
analyst, budget 1.00 0 .00 0 .00 0 analyst, it programmer 1.00 93,768 1.00 101,328 1.00 101,328 analyst, it systems 2.00 176,933 2.00 188,907 2.00 188,907 assistant director 2.00 196,559 2.00 212,405 2.00 212,405 assistant vice president 3.00 312,029 3.00 356,103 3.00 356,103 associate director 1.00 59,460 1.00 64,254 1.00 64,254 associate vice president 3.00 275,250 3.00 379,041 3.00 379,041 asst to the pres/single 2.00 208,373 2.00 225,172 2.00 225,172 asst to the vp 1.00 64,596 1.00 69,803 1.00 69,803 bursar 1.00 70,847 1.00 76,559 1.00 76,559	admin, it tele/networkin	1.00	53,135	1.00	57,419	1.00	57,419	
analyst, it programmer 1.00 93,768 1.00 101,328 1.00 101,328 analyst, it systems 2.00 176,933 2.00 188,907 2.00 188,907 assistant director 2.00 196,559 2.00 212,405 2.00 212,405 assistant vice president 3.00 312,029 3.00 356,103 3.00 356,103 associate director 1.00 59,460 1.00 64,254 1.00 64,254 associate vice president 3.00 275,250 3.00 379,041 3.00 379,041 asst to the pres/single 2.00 208,373 2.00 225,172 2.00 225,172 asst to the vp 1.00 64,596 1.00 69,803 1.00 69,803 bursar 1.00 70,847 1.00 76,559 1.00 76,559	admin, special events	1.00	81,266	1.00	87,817	1.00	87,817	
analyst, it systems 2.00 176,933 2.00 188,907 2.00 188,907 assistant director 2.00 196,559 2.00 212,405 2.00 212,405 assistant vice president 3.00 312,029 3.00 356,103 3.00 356,103 associate director 1.00 59,460 1.00 64,254 1.00 64,254 associate vice president 3.00 275,250 3.00 379,041 3.00 379,041 asst to the pres/single 2.00 208,373 2.00 225,172 2.00 225,172 asst to the vp 1.00 64,596 1.00 69,803 1.00 69,803 bursar 1.00 70,847 1.00 76,559 1.00 76,559	analyst, budget	1.00	0	.00	0	.00	0	
assistant director 2.00 196,559 2.00 212,405 2.00 212,405 assistant vice president 3.00 312,029 3.00 356,103 3.00 356,103 associate director 1.00 59,460 1.00 64,254 1.00 64,254 associate vice president 3.00 275,250 3.00 379,041 3.00 379,041 asst to the pres/single 2.00 208,373 2.00 225,172 2.00 225,172 asst to the vp 1.00 64,596 1.00 69,803 1.00 69,803 bursar 1.00 70,847 1.00 76,559 1.00 76,559	analyst, it programmer	1.00	93,768	1.00	101,328	1.00	101,328	
assistant vice president 3.00 312,029 3.00 356,103 3.00 356,103 associate director 1.00 59,460 1.00 64,254 1.00 64,254 associate vice president 3.00 275,250 3.00 379,041 3.00 379,041 asst to the pres/single 2.00 208,373 2.00 225,172 2.00 225,172 asst to the vp 1.00 64,596 1.00 69,803 1.00 69,803 bursar 1.00 70,847 1.00 76,559 1.00 76,559	analyst, it systems	2.00	176,933	2.00	188,907	2.00	188,907	
associate director 1.00 59,460 1.00 64,254 1.00 64,254 associate vice president 3.00 275,250 3.00 379,041 3.00 379,041 asst to the pres/single 2.00 208,373 2.00 225,172 2.00 225,172 asst to the vp 1.00 64,596 1.00 69,803 1.00 69,803 bursar 1.00 70,847 1.00 76,559 1.00 76,559	assistant director	2.00	196,559	2.00	212,405	2.00	212,405	
associate vice president 3.00 275,250 3.00 379,041 3.00 379,041 asst to the pres/single 2.00 208,373 2.00 225,172 2.00 225,172 asst to the vp 1.00 64,596 1.00 69,803 1.00 69,803 bursar 1.00 70,847 1.00 76,559 1.00 76,559	assistant vice president	3.00	312,029	3.00	356,103	3.00	356,103	
asst to the pres/single 2.00 208,373 2.00 225,172 2.00 225,172 asst to the vp 1.00 64,596 1.00 69,803 1.00 69,803 bursar 1.00 70,847 1.00 76,559 1.00 76,559	associate director	1.00	59,460	1.00	64,254	1.00	64,254	
asst to the vp 1.00 64,596 1.00 69,803 1.00 69,803 bursar 1.00 70,847 1.00 76,559 1.00 76,559	associate vice president	3.00	275,250	3.00	379,041	3.00	379,041	
bursar 1.00 70,847 1.00 76,559 1.00 76,559	asst to the pres/single	2.00	208,373	2.00	225,172	2.00	225,172	
	asst to the vp	1.00	64,596	1.00	69,803	1.00	69,803	
buyers clerk 1.00 31,974 1.00 40,800 1.00 40,800	bursar	1.00	70,847	1.00	76,559	1.00	76,559	
	buyers clerk	1.00	31,974	1.00	40,800	1.00	40,800	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2706 Institutional Support							
chief, budget	1.00	122,455	1.00	132,327	1.00	132,327	
chief, development	2.00	228,037	2.00	246,421	2.00	246,421	
chief, police	1.00	99,236	1.00	107,236	1.00	107,236	
comptroller	1.00	104,187	1.00	109,840	1.00	109,840	
coord	2.00	54,784	1.00	59,200	1.00	59,200	
counsel, general	1.00	130,233	1.00	140,733	1.00	140,733	
designer, graphic	1.00	69,635	1.00	82,202	1.00	82,202	
dir purch/mat'l mgmt	1.00	89,887	1.00	97,133	1.00	97,133	
dir. alumni affairs	1.00	61,286	1.00	64,612	1.00	64,612	
dir, annual giving	1.00	82,521	1.00	90,069	1.00	90,069	
dir, athletics	.50	76,608	.50	82,784	.50	82,784	
dir, center	1.00	39,778	.00	0	.00	0	
dir, it info tech	.88	79,152	.88	85,534	.88	85,534	
engineer, it tele/networ	1.00	51,051	1.00	55,167	1.00	55,167	
exec adm asst ii	3.00	124,312	3.00	166,474	3.00	166,474	
exec admin asst i	1.00	38,662	1.00	49,376	1.00	49,376	
exempt/non exempt incrs	.00	0	.00	0	.00	205,100	
financial services super	1.00	58,968	1.00	63,722	1.00	63,722	
financial transaction su	1.00	51,714	.00	0	.00	0	
it prod control spec i	1.00	48,130	1.00	0	1.00	0	
it subject matter adviso	2.00	259,005	2.00	279,885	2.00	279,885	
manager	3.00	246,120	3.00	264,168	3.00	264,168	
mgr, accounting	2.00	170,381	2.00	184,117	2.00	184,117	
mgr, business	2.00	59,137	2.00	130,205	2.00	130,205	
mgr, comp class	1.00	67,721	1.00	73,181	1.00	73,181	
mgr, hr info systems	1.00	83,349	1.00	87,872	1.00	87,872	
mgr, it database admin	1.00	87,303	1.00	94,342	1.00	94,342	
mgr, it lab	.07	4,291	.07	4,637	.07	4,637	
mgr, it tele/networking	2.00	166,150	2.00	179,546	2.00	179,546	
mgr, training - developm	.46	28,192	.46	29,560	.46	29,560	
postal services processo	3.00	117,487	3.00	126,959	3.00	126,959	
president/ceo, single in	1.00	419,127	1.00	296,082	1.00	296,082	
prog administrative spec	1.00	14,961	1.00	36,070	1.00	36,070	
provost	1.00	183,859	1.00	198,682	1.00	198,682	
security guard	3.00	62,849	4.00	97,357	4.00	97,357	
security systems spec	1.00	34,817	1.00	37,624	1.00	37,624	
spec, it network control	.50	45,842	.50	49,538	.50	49,538	
spec, program	4.00	239,436	4.00	268,306	4.00	268,306	
spec, training	1.00	68,094	1.00	66,227	1.00	66,227	
systems, it programmer	2.00	147,444	2.00	166,713	2.00	166,713	
telephone operator	1.00	35,960	1.00	38,859	1.00	38,859	
univ pol off ii	11.00	492,127	11.00	567,684	11.00	567,684	
univ police officer iii	4.00	222,429	4.00	251,111	4.00	251,111	
univ police officer iv	5.00	309,259	5.00	373,749	5.00	373,749	
vp for admin - fin	1.00	178,752	1.00	193,048	1.00	193,048	
TOTAL r30b2706*	108.41	7,486,707	107.41	8,204,006	107.41	8,409,106	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions		Positions	Allowance	Symbol
m20h0707 Operation and Maintenan	f Dl						
r30b2707 Operation and Maintena admin asst ii		45 047	4 00	40.000	4 00	40.000	
assoc director	1.00	45,217		48,862		48,862	
	1.00	90,455		97,748		97,748	
carpenter	1.00	34,463		81,933		81,933	
dir assoc, phy plant/fac	1.00	100.000		0		0	
dir, bldg landscape se	1.00	130,233	1.00	137,300		137,300	
dir, capital planning	2.00	208,805	2.00	225,640		225,640	
electrician	2.00	88,102	2.00	95,205		95,205	
exec admin asst i	,00	7,030	.00	0		0	
exec admin asst ii	1.00	41,044		52,385		52,385	
exempt/non exempt incrs	.00	0	.00	0		45,321	
groundskeeper	1.00	30,464		32,117		32,117	
housekeeper	6.00	126,707	6.00	129,546		129,546	
housekeeper lead	1.00	25,211	1.00	27,244		27,244	
housekeeping supv i	2.00	63,268	2.00	68,369	2.00	68,369	
housekeeping supv ii	1.00	33,418	1.00	36,113	1.00	36,113	
locksmith	1.00	22,009	1.00	44,690	1.00	44,690	
manager	3.00	252,810	3.00	273,193	3.00	273,193	
manager	1.00	78,537	1.00	84,869	1.00	84,869	
mgr, business	1.00	58,136	1.00	62,823	1.00	62,823	
mgr, facil mgmt/phys pla	1.00	60,428	1.00	65,300	1.00	65,300	
mgr, landscape grounds	1.00	0	1.00	0	1.00	0	
mgr, technical trades	1.00	57,312	1.00	61,923	1.00	61,923	
mt maint aíde i	4.00	120,622	4.00	141,696	4.00	141,696	
plumber	1.00	6,926	1.00	45,900	1.00	45,900	
risk manager	1.00	7,578	.00	0	.00	0	
TOTAL r30b2707*	36.00	1,588,775	35.00	1,812,856	35.00	1,858,177	
r30b2708 Auxiliary Enterprises							
admin asst i	1.00	31,534	1.00	34,076	1.00	34,076	
admin asst ii	2.00	82,966	2.00	88,574	2.00	88,574	
admin, sports info	1.00	48,233	1.00	56,100	1.00	56,100	
advisor, student	1.00	28,221	.00	0		0	
assistant manager, equip	1.00	34,924	1.00	37,715	1.00	37,715	
associate director	1.00	84,391	1.00	91,134	1.00	91,134	
athletic equipment spec	1.00	30,151	1.00	32,582	1.00	32,582	
coach asst, major sport	4.00	147,585	5.00	255,259	5.00	255,259	
coach head, major sport	5.00	403,492	4.00	366,702	4.00	366,702	
coach head, minor sport	1.00	90,851	1.00	44,600	1.00	44,600	
coord	1.00	26,558	1.00	50,184	1.00	50,184	
dir asst, athletics	1.00	45,931	1.00	48,459	1.00	48,459	
dir, athletics	.50	76,608	.50	82,784	.50	82,784	
dir, auxiliary services	1.00	112,072	1.00	121,107	1.00	121,107	
dir, center	2.00	104,186	2.00	112,586	2.00	112,586	
exempt/non exempt incrs	.00	0	.00	0	.00	49,341	
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FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2708 Auxiliary Enterprises							
graphic artist ii	1.00	43,973	1.00	51,795	1.00	51,795	
manager	2.00	82,573	3.00	174,707	3.00	174,707	
mgr, business	1.00	62,512	1.00	67,552	1.00	67,552	
parking enforcement asso	1.00	20,916	1.00	33,956	1.00	33,956	
parking enforcement asso	1.00	36,650	1.00	39,605	1.00	39,605	
post serv supv i	1.00	42,900	1.00	46,360	1.00	46,360	
ps print services tech i	1.00	38,385	1.00	41,479	1.00	41,479	
spec, program	2.00	85,420	2.00	96,312	2.00	96,312	
TOTAL r30b2708*	33.50	1,761,032	33.50	1,973,628	33.50	2,022,969	
TOTAL r30b27 **	458.50	27,078,930	456.50	30,373,055	456.50	31,132,381	
TOTAL TOOBLE	430.00	27,070,900	430.30	00,070,000	450.50	01,102,001	
r30b28 University of Baltimore							
r30b2801 Instruction							
academic program spec	6.50	261,234	6.50	290,422	6.50	290,422	
admin asst ii	13.08	501,430	22.00	894,578	22.00	894,578	
admin, business	1.00	69,673	1.00	75,228	1.00	75,228	
admin, it database unit	.03	2,164	.00	0	.00	0	
analyst, budget	.82	35,936	1.00	46,942	1.00	46,942	
analyst, it programmer	.56	44,768	1.00	86,640	1.00	86,640	
analyst, it systems	.24	13,350	1.13	56,585	1.13	56,585	
assoc prof	35.80	3,106,892	32.00	3,133,565	32.00	3,133,565	
assoc prof law	15.80	1,870,594	16.00	2,216,080	16.00	2,216,080	
asst prof	63.25	4,004,134	63.00	4,898,143	63.00	4,898,143	
asst prof law	7.00	829,022	7.00	913,430	7.00	913,430	
business svcs specialist	1.70	88,657	1.70	91,120	1.70	91,120	
coord	1.00	51,222	2.00	111,569	2.00	111,569	
coord, academic	5.00	247,050	8.00	423,356	7.00	372,356	
coord, academic support	3.05	184,326	3.00	199,460	3.00	199,460	
counselor, admissions	1.00	50,303	.00	0	.00	0	
dean assoc	2.16	272,128	.00	0	.00	0	
dean assoc	.00	0	1.00	105,476	1.00	105,476	
dean, law	.00	0	1.00	395,760	1.00	395,760	
designer, graphic	.46	3,470	1.00	47,328	1.00	47,328	
dir assoc, it aca comput	1.00	109,211	.00	0	.00	0	
dir, academic resources	1.00	84,597	1.00	92,546	1.00	92,546	
dir, admissions	.00	0	1.00	77,141	1.00	77,141	
dir, center	2.75	230,955	3.00	327,421	3.00	327,421	
dir, educ media services	1.00	82,219	1.00	89,051	1.00	89,051	
exempt/non exempt incr	.00	0	.00	0	.00	100,403	
facutly increment	.00	0	.00	0	.00	563,326	
human resource associate	.00	0	1.00	37,691	1.00	37,691	
instruct law sch	6.00	324,088	5.00	325,464	5.00	325,464	
instructor	.00	0	2.00	152,490	2.00	152,490	
lecturer	16.76	741,673	18.00	1,142,533	18.00	1,142,533	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b28 University of Baltimore							
r30b2801 Instruction	1.00	95,708	1.00	104,590	1.00	104,590	
manager	.90	48,456		52,042		52,042	
mgr, business	.00	48,430 800		0 32,042		0 0	
miscellaneous adjustment	32.00	4,477,719	_	5,354,802		5,354,802	
prof law	33.99	4,477,719		4,199,240	33.00	4,199,240	
professor program admin. specialis	1.00	4,046,026		4,199,240 51,354		51,354	
senior lecturer	3.00	•		196,624		196,624	
		179,447		190,024		190,024	
spec, research lab/sci	.16	7,712		-		_	
supv, research soc/clini	2.60	128,897		334,444	1.00	334,444	
web master, it	.07	4,613	1.00	76,341	1.00	76,341	
TOTAL r30b2801*	261.68	22,246,037	276.98	26,599,456	275.98	27,212,185	
r30b2802 Research							
admin asst ii	1.00	39,802	2.00	77,520	2.00	77,520	
admin, it database unit	.97	80,154		88,693		88,693	
analyst, budget	1.18	71,575		68,882		68,882	
analyst, it programmer	. 44	35,476		, 0		0	
analyst, it systems	1.73	94,863		60,616	.84	60,616	
assoc prof	.20	14,338		. 0		, o	
assoc prof law	.20	26,376		0	.00	0	
asst prof	1.00	52,255	.00	0	.00	0	
asst prof	.25	19,304	2.00	154,578	2.00	154,578	
business svcs specialist	.30	14,323	.30	15,630	.30	15,630	
coord	4.00	227,920	2.00	129,635	2.00	129,635	
coord, academic	.00	. 0	4.00	204,000	6.00	306,000	
designer, graphic	.04	267	.00	0	.00	0	
dir, center	.30	36,971	.00	0	.00	0	
dir, it academic computi	.07	8,325		0	.00	0	
dir, sponsored res pro	1.00	104,414	1.00	113,581	1.00	113,581	
exempt/non exempt incr	.00	0	.00	0	.00	35,220	
facutly increment	.00	0	.00	0	.00	8,779	
mgr, business	1.10	74,267	1.10	83,257	1.10	83,257	
mgr, it database admin	.31	17,855	1.00	96,900	1.00	96,900	
professor	1.30	186,042	1.00	196,569	1.00	196,569	
spec, contract grant	1.00	66,456	1.00	71,774	1.00	71,774	
spec, research lab/sci	.84	40,162	1.00	56,100	1.00	56,100	
spec, research soc/clini	2.00	45,440	2.00	110,354	2.00	110,354	
supv, research soc/clini	2.40	191,506	1.25	129,799	1.25	129,799	
web master, it	.93	66,242	.00	0	.00	0	
TOTAL r30b2802*	22.56	1,514,333	22.49	1,657,888	24.49	1,803,887	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2804 Academic Support							
academic program special	1.05	32,211	1.00	38,229	1.00	38,229	
accounting clerk iii	1.00	30,249	1.00	38,552	1.00	38,552	
admin asst ii	3.00	111,500	6.00	244,613	6.00	244,613	
admin, publications	1.00	54,225	1.00	59,310	1.00	59,310	
analyst, budget	1.00	61,077	1.00	69,360	1.00	69,360	
analyst, it systems	.03	2,234	.03	1,783	.03	1,783	
business svcs specialist	3.00	145,479	3.00	157,075	3.00	157,075	
coord	4.40	243,595	3.00	205,231	3.00	205,231	
coord, academic	7.52	404,691	9.00	543,798	9.00	543,798	
coord, academic support	7.00	391,739	8.00	495,936	8.00	495,936	
counselor, admissions	.00	0	1.00	45,767	1.00	45,767	
dean assoc	4.00	561,471	4.00	652,663	4.00	652,663	
dean asst	3.00	244,492	3.00	293,716	3.00	293,716	
dean, business	.10	21,760	1.00	300,900	1.00	300,900	
dean, general	2.00	400,005	2.00	446,476	2.00	446,476	
dean, law	1.00	367,284	.00	0	.00	0	
designer, graphic	.50	3,738	.00	0	.00	0	
dir assoc, it aca comput	.00	0	1.00	118,216	1.00	118,216	
dir assoc, library	1.00	83,116	1.00	90,792	1.00	90,792	
dir asst, development	.50	22,486	.00	0	.00	0	
dir, academic resources	3.00	214,594	3.00	300,153	3.00	300,153	
dir, accounting	2.00	185,292	2.00	200,567	2.00	200,567	
dir, development	1.50	115,854	1.00	81,152	1.00	81,152	
dir, it academic computi	.93	118,768	1.00	140,760	1.00	140,760	
dir, library services	2.00	185,236	2.00	257,780	2.00	257,780	
dir, public relations	2.00	107,289	1.00	84,440	1.00	84,440	
exec admin asst i	2.00	94,635	2.00	102,181	2.00	102,181	
exempt/non exempt incr	.00	0	.00	0	.00	199,956	
facutly increment	.00	0	.00	0	.00	8,999	
instruct law sch	1.00	58,861	.00	0	.00	0	
instruct law sch	.00	0	1.00	56,100	1.00	56,100	
it support assoc	3.00	126,068	3.00	147,962	3.00	147,962	
it support asst	1.00	35,363	1.00	43,075	1.00	43,075	
it support spec	1.00	55,789	1.00	60,236	1.00	60,236	
labor research tech	.00	0	1.00	51,000	1.00	51,000	
librarian	20.00	1,151,761	18.50	1,182,591	18.50	1,182,591	
library asst	1.00	18,508	1.00	19,978	1.00	19,978	
library tech ii	4.00	114,706	4.00	132,396	4.00	132,396	
library tech iii	6.60	258,830	7.00	298,605	7.00	298,605	
mgr, accounting	1.00	86,351	1.00	92,871	1.00	92,871	
mgr, it lab	3.00	176,978	3.00	192,484	3.00	192,484	
mgr, it tele sys user	1.00	82,843	1.00	89,446	1.00	89,446	
miscellaneous adjustment	.00	0	.00	3,333	.00	3,333	
miscellaneous adjustment	.00	-321	.00	0	.00	. 0	
office clerk ii	1.00	27,909	1.00	33,150	1.00	33,150	
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FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2804 Academic Support							
prof law	.84	210,748	.00	0	.00	0	
professor	.70	125,963	2.00	303,842	2.00	303,842	
program admin. specialis	1.00	51,616	1.00	55,731	1.00	55,731	
spec, it education	2.00	70,564	2.00	109,349	2.00	109,349	
spec, it personal comput	6.00	319,524	6.00	361,299	6.00	361,299	
supv, library	1.00	86,723	1.00	94,818	1.00	94,818	
web master, it	1.00	59,541	1.00	63,878	1.00	63,878	
TOTAL r30b2804*	110.67	7,321,345	114.53	8,361,594	114.53	8,570,549	
r30b2805 Student Services							
admin asst i	1.00	30,930	1.00	33,396	1.00	33,396	
admin asst i admin asst ii	4.12	157,532		157,346	4.00	157,346	
	1.00	54,359		54,101	1.00	54,101	
admin, business	1.00	•		114,237	1.00	114,237	
chief assoc, student aff	1.00	104,696			1.00	252,469	
chief, enrollment mgmt		231,260		252,469		444,271	
coord	9.08	389,157		444,271	9.00	•	
counselor, admissions	6.90	263,649	7.00	313,814	7.00	313,814	
counselor, financial aid	3.03	144,220		201,462	4.00	201,462	
counselor, student caree	3.22	106,489	3.00	138,568	3.00	138,568	
dean asst	2.00	193,434		208,854	2.00	208,854	
dir assoc, admissions	3.00	174,610		214,305	3.00	214,305	
dir assoc, career dev	4.78	277,599		352,654	5.00	352,654	
dir assoc, it admin comp	1.00	103,259		112,587	1.00	112,587	
dir assoc, student fin a	2.00	144,259		157,903		157,903	
dir asst, admissions	4.33	234,468	4.00	230,417		230,417	
dir asst, athletics	1.00	43,684	.00	0		0	
dir, academic resources	1.00	72,992	1.00	79,195	1.00	79,195	
dir, admissions	3.77	377,551	3.00	365,312	3.00	365,312	
dir, career dev placem	2.00	146,675	2.00	174,424	2.00	174,424	
dir, international educ	1.00	68,297	1.00	73,115	1.00	73,115	
dir, minority affairs	1.00	72,405	1.00	78,460	1.00	78,460	
dir, student activities	1.50	98,085	1.50	112,205	1.50	112,205	
dir, student financial a	1.97	84,322	.00	0	.00	0	
exempt/non exempt incr	.00	0	.00	0	.00	125,268	
librarian	.00	0	1.00	74,013	1.00	74,013	
manager	1.00	41,475	.00	0	.00	0	
mgr, business	1.00	94,199	1.00	103,312	1.00	103,312	
miscellaneous adjustment	.00	800	.00	0	.00	0	
office clerk ii	2.35	69,332	2.00	63,071	2.00	63,071	
program mgnt spec i	. 45	17,238		0	.00	0	
program mgnt spec i	5.30	225,806		292,610	6.50	292,610	
psychologist, counseling	1.00	65,760		71,210		71,210	
registrar	1.00	87,811		95,031	1.00	95,031	
registrar assoc	2.00	148,108		159,661	2.00	159,661	
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FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
n20h2005 Student Convices							
r30b2805 Student Services registrar asst	2.90	140 600	2 00	177 451	2 00	177 451	
spec, student activities	1.00	140,680	3.00 1.00	177,451		177,451	
spec, student activities	1.00	53,596	1.00	58,572	1.00	58,572	
TOTAL r30b2805*	78.70	4,518,737	76.00	4,964,026	76.00	5,089,294	
r30b2806 Institutional Support							
accountant	2.00	120,873	2.00	130,508	2.00	130,508	
accounting assoc	1.00	45,681	1.00	49,323	1.00	49,323	
accounting clerk ii	2.00	68,691	2.00	74,637	2.00	74,637	
admin asst i	2.00	55,169	2.00	70,477	2.00	70,477	
admin asst ii	5.85	205,359	6.00	249,216	6.00	249,216	
admin, gov't/leg relatio	1.00	137,737	1.00	153,998	1.00	153,998	
admin, it database unit	2.00	150,911	2.00	164,210	2.00	164,210	
admin, it lan	2.00	152,318	2.00	163,525	2.00	163,525	
admin, it web	1.00	71,372	1.00	77,757	1.00	77,757	
admin, publications	1.00	78,866	1.00	87,132	1.00	87,132	
agent, purchasing	1.00	52,267	1.00	56,967	1.00	56,967	
analyst, budget	1.66	82,658	2.00	128,674	2.00	128,674	
analyst, it programmer	6.00	571,654	6.00	615,810	6.00	615,810	
analyst, it systems	5.34	353,250	5.00	478,132	5.00	478,132	
assoc prof	1.00	127,920	.00	0	.00	0	
assoc prof	.00	0	1.00	101,439	1.00	101,439	
asst director, purchasin	1.00	60,700	1.00	65,454	1.00	65,454	
asst to the pres/single	3.00	334,254	3.00	435,050	3.00	435,050	
budget assoc dir	1.00	93,542	1.00	101,549	1.00	101,549	
bursar	1.00	87,643	1.00	94,522	1.00	94,522	
bursar assoc	1.00	58,635	1.00	63,247	1.00	63,247	
business svcs specialist	1.00	47,334	1.00	51,107	1.00	51,107	
chief assoc, police	2.00	127,652	2.00	153,210	2.00	153,210	
chief, development	1.00	197,630	1.00	216,240	1.00	216,240	
chief, human resources	1.00	163,241	1.00	177,780	1.00	177,780	
chief, it info sys	1.00	183,195	1.00	205,769	1.00	205,769	
chief, police	1.00	90,769	1.00	100,010	1.00	100,010	
chief, student affairs	1.00	133,972	1.00	146,935	1.00	146,935	
collections spec	1.00	42,995	1.00	46,423	1.00	46,423	
comptroller	1.00	102,068	1.00	110,203	1.00	110,203	
coord	9.02	514,321	9.67	623,431	9.67	623,431	
coord, academic	2.00	41,509	2.00	105,053	1.00	54,053	
designer, graphic	2.00	109,253	2.00	118,826	2.00	118,826	
development assoc	1.00	0	1.00	33,660	1.00	33,660	
dir assoc, human resourc	2.00	194,517	2.00	211,199	2.00	211,199	
dir assoc, it admin comp	1.00	99,257	1.00	108,527	1.00	108,527	
dir asst, alumni affairs	2.00	84,020	2.00	93,123	2.00	93,123	
dir asst, athletics	.00	0	1.00	46,532	1.00	46,532	
dir asst, development	3.50	155,206	4.00	192,690	4.00	192,690	

Classification Title Positions Expenditure Positions Allowane Symbol	FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
director, annual giving 1.00 72,901 1.00 78,425 1.00 78,425 dir, center 1.05 99,249 1.00 107,748 1.00 197,748 dir, center 1.95 209,758 2.00 235,295 2.00 235,295 dir, it center 1.93 362,983 6.00 511,607 6.00 511,607 dir, it info tech 1.33 145,367 2.00 257,370 2.00 211,934 dir, it info tech 1.33 145,367 2.00 174,512 2.00 211,934 dir, purch/mat'l mgmt 1.00 99,736 2.00 174,512 2.00 174,512 dir, purch/mat'l mgmt 1.00 75,172 1.00 81,854 1.00 98,229 dir, student counseling 1.00 75,172 1.00 81,854 1.00 181,854 exec admin asst i 2.65 116,113 3.00 146,282 3.00 147,783 exec admin asst i 2.65 161,113	Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
director, annual giving 1.00 72,901 1.00 78,425 1.00 78,425 dir, center 1.05 99,249 1.00 107,748 1.00 197,748 dir, center 1.95 209,758 2.00 235,295 2.00 235,295 dir, it center 1.93 362,983 6.00 511,607 6.00 511,607 dir, it info tech 1.33 145,367 2.00 257,370 2.00 211,934 dir, it info tech 1.33 145,367 2.00 174,512 2.00 211,934 dir, purch/mat'l mgmt 1.00 99,736 2.00 174,512 2.00 174,512 dir, purch/mat'l mgmt 1.00 75,172 1.00 81,854 1.00 98,229 dir, student counseling 1.00 75,172 1.00 81,854 1.00 181,854 exec admin asst i 2.65 116,113 3.00 146,282 3.00 147,783 exec admin asst i 2.65 161,113								
director, annual giving 1.00 72,901 1.00 78,425 1.00 78,425 dir, center 1.05 99,249 1.00 107,748 1.00 197,748 dir, center 1.95 209,758 2.00 235,295 2.00 235,295 dir, it center 1.93 362,983 6.00 511,607 6.00 511,607 dir, it info tech 1.33 145,367 2.00 257,370 2.00 211,934 dir, it info tech 1.33 145,367 2.00 174,512 2.00 211,934 dir, purch/mat'l mgmt 1.00 99,736 2.00 174,512 2.00 174,512 dir, purch/mat'l mgmt 1.00 75,172 1.00 81,854 1.00 98,229 dir, student counseling 1.00 75,172 1.00 81,854 1.00 181,854 exec admin asst i 2.65 116,113 3.00 146,282 3.00 147,783 exec admin asst i 2.65 161,113								
dir, alumni affairs dir, center 1.95 209,758 2.00 235,295 dir, development 5.19 362,983 6.00 511,607 6.00 511,607 dir, institutional resea 1.00 8,824 0.0 0 0 0 0 0 0 0 0 0 0 174,512 dir, intititutional resea 1.00 8,824 0.0 257,370 2.00 257,370 2.00 257,370 dir, it tele/networking 2.00 196,178 2.00 211,934 2.00 211,934 2.00 211,934 dir, purch/sat'l mgnt 1.00 91,214 1.00 98,229 1.00 98,229 dir, stitele/networking 1.00 75,172 1.00 81,884 1.00 107,774 2.00 174,512 dir, purch/sat'l mgnt 1.00 75,172 1.00 81,884 1.00 81,884 1.00 81,885 engineer, it tele/networ 2.00 118,303 2.00 127,774 2.00	• •							
dir, center 1.95 209,758 2.00 235,285 2.00 235,295 dir, development 5.19 362,983 6.00 511,607 6.00 511,607 dir, it info tech 1.33 145,367 2.00 257,370 2.00 257,370 dir, it tele/networking 2.00 196,178 2.00 211,934 2.00 211,934 dir, public relations 1.00 99,736 2.00 174,512 2.00 174,512 dir, purch/wat'l mgnt 1.00 91,214 1.00 81,854 1.00 81,229 dir, student counseling 1.00 75,172 1.00 81,854 1.00 81,854 engianer, it tele/networ 2.00 118,303 2.00 127,774 exec admin asst i 2.65 116,113 3.00 146,282 3.00 146,282 exec admin asst i 1.00 43,473 1.00 47,383 1.00 47,383 housekeeper 2.00 73,023 00 0 0		1.00	72,901	1.00	78,425	1.00	78,425	
dir, development 5.19 382,983 6.00 511,607 6.00 511,607 dir, institutional resea 1.00 8,824 .00 0 0 0 dir, it tinfo tech 1.33 145,367 2.00 257,370 2.00 211,934 2.00 211,934 2.00 211,934 2.00 211,934 2.00 211,934 2.00 211,934 2.00 211,934 2.00 211,934 2.00 211,934 2.00 211,934 2.00 211,934 2.00 211,934 2.00 211,934 2.00 211,934 2.00 211,934 2.00 211,934 2.00 211,934 2.00 211,4512 2.00 314,512 2.00 38,285 1.00 38,289 1.00 38,289 1.00 38,289 1.00 38,289 1.00 38,289 1.00 38,289 1.00 38,289 1.00 31,48,282 3.00 127,774 2.00 127,774 2.00 127,774 2.00 127,774 2.00	•	1.00	99,249	1.00	107,746	1.00	107,746	
dir, institutional resea 1.00 8,824 .00 0 .00 0 dir, it info tech 1.33 145,867 2.00 257,370 2.00 257,370 dir, it tele/networking 2.00 198,178 2.00 211,934 2.00 211,934 dir, purch/mart'l mgmt 1.00 39,736 2.00 174,512 2.00 174,512 dir, purch/mart'l mgmt 1.00 75,172 1.00 81,854 1.00 88,229 dir, student counseling 1.00 75,172 1.00 81,854 1.00 81,854 enjaneer, it tele/networ 2.00 118,303 2.00 127,774 2.00 127,774 exec admin asst i 2.65 116,113 3.00 146,282 3.00 146,282 exec admin asst ii 2.65 116,113 3.00 146,282 3.00 147,383 exec admin asst ii 2.05 35,230 0.0 0 0.0 2.25 facutly increment .00 0	dir, center	1.95	209,758	2.00	235,295	2.00	235,295	
dir, it info tech 1.33 145,367 2.00 257,370 2.00 257,370 dir, it tele/networking 2.00 196,178 2.00 211,934 2.00 211,934 dir, public relations 1.00 99,736 2.00 174,512 2.00 174,512 dir, purch/mar'l mgmt 1.00 91,214 1.00 98,229 1.00 98,229 dir, purch/mar'l mgmt 1.00 75,172 1.00 81,854 1.00 81,854 engineer, it rele/networ 2.00 118,303 2.00 127,774 2.00 127,774 exec admin asst ii 1.00 43,473 1.00 47,383 1.00 47,383 exempt/non exempt incr .00 0 0.00 0 0.00 352,765 housekeeper 2.00 73,023 .00 0 .00 0 human resources ssociate 2.16 67,410 1.00 36,210 1.00 36,210 human resources mgr 1.00 91,648 <td< td=""><td>dir, development</td><td>5.19</td><td>362,983</td><td>6.00</td><td>511,607</td><td>6.00</td><td>511,607</td><td></td></td<>	dir, development	5.19	362,983	6.00	511,607	6.00	511,607	
dir, it tele/networking 2.00 196,178 2.00 211,934 2.00 211,934 dir, public relations 1.00 99,736 2.00 174,512 2.00 174,512 dir, purch/mat'l agmt 1.00 91,214 1.00 98,229 1.00 98,229 dir, student counseling 1.00 75,172 1.00 81,854 1.00 81,854 engineer, it tele/networ 2.00 118,303 2.00 127,774 2.00 127,774 exec admin asst i 2.65 116,113 3.00 146,282 3.00 146,282 exec admin asst ii 1.00 43,473 1.00 47,383 1.00 47,383 exempt/non exempt incr .00 0 .00 0 .00 2.556 facutly increment .00 0 .00 0 .00 2.556 facutly increment .00 93,625 1.00 36,210 1.00 36,210 human resource associate 2.16 67,410	dir, institutional resea	1.00	8,824	.00	0	.00	0	
dir, public relations 1.00 99,736 2.00 174,512 2.00 174,512 dir, purch/mat'l mgmt 1.00 91,214 1.00 98,229 1.00 81,854 1.00 81,854 engineer, it tele/networ 2.00 118,303 2.00 127,774 2.00 127,774 exec admin asst i 2.65 116,113 3.00 146,282 3.00 146,282 exempt/non exempt incr 0.0 0 0.0 0 0.00 332,765 facutly increment .00 0 0.00 0 0.00 2,536 housekeeper 2.00 73,023 .00 0 .00 0 human resource associate 2.16 67,410 1.00 36,210 1.00 39,862 manager 2.00 85,656 2.00 129,862 1.00 99,862 manager 1.00 91,661 1.00 97,454 1.00 77,454 mgr, budget 1.00 71,551 1.00 <td>dir, it info tech</td> <td>1.33</td> <td>145,367</td> <td>2.00</td> <td>257,370</td> <td>2.00</td> <td>257,370</td> <td></td>	dir, it info tech	1.33	145,367	2.00	257,370	2.00	257,370	
dir, purch/mart'l mgmt 1.00 91,214 1.00 98,229 1.00 98,229 dir, student counseling 1.00 75,172 1.00 81,854 1.00 81,854 engineer, it tele/networ 2.00 118,303 2.00 127,774 2.00 127,774 exec admin asst i 2.65 116,113 3.00 146,282 3.00 47,383 1.00 47,383 exempt/non exempt incr .00 0 .00 0 .00 332,765 facutly increment .00 0 .00 0 .00 2,536 housekeeper 2.00 73,023 .00 0 .00 36,210 human resources associate 2.16 67,410 1.00 36,210 1.00 36,210 human resources mgr 1.00 85,658 2.00 129,132 2.00 129,132 mgr, budget 1.00 71,561 1.00 77,454 1.00 77,454 mgr, budget 1.00 71,561	dir, it tele/networking	2.00	196,178	2.00	211,934	2.00	211,934	
dir, student counseling 1.00 75,172 1.00 81,854 1.00 81,854 engineer, it tele/networ 2.00 118,303 2.00 127,774 2.00 127,774 exec admin asst i 2.65 116,113 3.00 146,282 3.00 146,282 exem trinner 0.00 0 0.00 0 0.00 332,765 facutly increment 0.00 0 0.00 0 0.00 0 human resource associate 2.16 67,410 1.00 36,210 1.00 36,210 human resources mgr 1.00 91,646 1.00 99,862 1.00 99,862 manager 2.00 85,656 2.00 129,132 2.00 158,955 mgr, budget 1.00 71,561 1.00 77,454 1.00 77,454 mgr, it operations 3.00 264,899 3.00 330,634 3.00 330,634 mgr, postal services 1.00 49,964 1.00 76,412 </td <td>dir, public relations</td> <td>1.00</td> <td>99,736</td> <td>2.00</td> <td>174,512</td> <td>2.00</td> <td>174,512</td> <td></td>	dir, public relations	1.00	99,736	2.00	174,512	2.00	174,512	
engineer, it tele/networ 2.00 118,303 2.00 127,774 2.00 127,774 exec admin asst i 2.65 116,113 3.00 146,282 3.00 146,282 exec admin asst ii 1.00 43,473 1.00 47,383 1.00 47,383 exempt/non exempt incr .00 0 0.00 0 .00 0 .00 332,765 facutly increment .00 0 0.00 0 0.00 2,536 housekeeper 2.00 73,023 .00 0 0.00 0 .00 2,536 housekeeper 2.00 73,023 .00 0 0.00 0 .00 0 0 human resource associate 2.16 67,410 1.00 36,210 1.00 36,210 human resources mgr 1.00 91,666 1.00 99,862 1.00 99,862 manager 2.00 85,656 2.00 129,132 2.00 129,132 mgr, accounting 2.00 155,161 2.00 168,955 2.00 168,955 mgr, budget 1.00 71,561 1.00 77,454 1.00 77,454 1.00 77,454 mgr, it database admin 1.67 205,630 1.00 125,883 1.00 125,863 mgr, it operations 3.00 264,899 3.00 330,634 3.00 330,634 mgr, news bureau 1.00 80,571 1.00 86,568 1.00 86,568 mgr, postal services 1.00 49,964 1.00 54,142 1.00 54,142 mgr, training developm 1.00 92,272 1.00 100,672 1.00 100,672 miscellaneous adjustment .00 0.00 51,500 .00 47,500 miscellaneous adjustment .00 50,483 .00 0.0 0.0 0.0 0 0 0 0 0 0 0 0 0 0 0	dir, purch/mat'l mgmt	1.00	91,214	1.00	98,229	1.00	98,229	
exec admin asst i	dir, student counseling	1.00	75,172	1.00	81,854	1.00	81,854	
exec admin asst ii	engineer, it tele/networ	2.00	118,303	2.00	127,774	2.00	127,774	
exempt/non exempt incr faculty increment	exec admin asst i	2.65	116,113	3.00	146,282	3.00	146,282	
facutly increment .00 0 .00 0 .00 2,536 housekeeper 2.00 73,023 .00 0 .00 0 human resource associate 2.16 67,410 1.00 36,210 1.00 99,862 human resources mgr 1.00 91,646 1.00 99,862 1.00 99,862 manager 2.00 85,656 2.00 129,132 2.00 129,132 mgr, accounting 2.00 155,161 2.00 168,955 2.00 128,863 mgr, budget 1.00 71,561 1.00 77,454 1.00 77,454 mgr, it database admin 1.67 205,630 1.00 125,863 1.00 125,863 mgr, it deratase admin 1.67 205,630 1.00 125,863 1.00 125,863 mgr, postal services 1.00 80,571 1.00 86,568 1.00 86,568 mgr, training developm 1.00 49,964 1.00 54,142	exec admin asst ii	1.00	43,473	1.00	47,383	1.00	47,383	
housekeeper 2.00 73,023 .00 0 .00 0 human resources mgr 1.00 91,646 1.00 99,862 1.00 99,862 manager 2.00 85,656 2.00 129,132 2.00 129,132 mgr, accounting 2.00 155,161 2.00 168,955 2.00 168,955 mgr, budget 1.00 71,561 1.00 77,454 1.00 77,454 mgr, it database admin 1.67 205,630 1.00 125,863 1.00 125,863 mgr, it operations 3.00 264,899 3.00 330,634 3.00 330,634 mgr, postal services 1.00 49,964 1.00 86,568 1.00 86,568 mgr, postal services 1.00 49,964 1.00 54,142 1.00 54,142 mgr, training developm 1.00 92,272 1.00 100,672 1.00 100,672 miscellaneous adjustment .00 0 .00 51,5	exempt/non exempt incr	.00	0	.00	0	.00	332,765	
human resource associate 2.16 67,410 1.00 36,210 1.00 36,210 human resources mgr 1.00 91,646 1.00 99,862 1.00 99,862 manager 2.00 85,656 2.00 129,132 2.00 129,132 mgr, accounting 2.00 155,161 2.00 168,955 2.00 168,955 mgr, budget 1.00 71,561 1.00 77,454 1.00 77,454 mgr, it database admin 1.67 205,630 1.00 125,863 1.00 125,863 mgr, it operations 3.00 264,899 3.00 330,634 3.00 330,634 mgr, pestal services 1.00 49,964 1.00 54,142 1.00 54,142 mgr, training developm 1.00 92,272 1.00 100,672 1.00 100,672 miscellaneous adjustment .00 0 .0 10,0672 1.00 100,672 miscellaneous adjustment .00 50,483 <	facutly increment	.00	0	.00	0	.00	2,536	
human resources mgr 1.00 91,646 1.00 99,862 1.00 99,862 manager 2.00 85,656 2.00 129,132 2.00 129,132 mgr, accounting 2.00 155,161 2.00 168,955 2.00 168,955 mgr, budget 1.00 71,561 1.00 77,454 1.00 77,454 mgr, it database admin 1.67 205,630 1.00 125,863 1.00 125,863 mgr, it operations 3.00 264,899 3.00 330,634 3.00 330,634 mgr, postal services 1.00 49,964 1.00 54,142 1.00 54,142 mgr, training developm 1.00 92,272 1.00 100,672 1.00 100,672 miscellaneous adjustment .00 0 0.0 51,500 .00 47,500 miscellaneous adjustment .00 50,483 .00 0 .00 66,699 payroll processing assoc 1.00 32,558 1.00 </td <td>housekeeper</td> <td>2.00</td> <td>73,023</td> <td>.00</td> <td>0</td> <td>.00</td> <td>0</td> <td></td>	housekeeper	2.00	73,023	.00	0	.00	0	
manager 2.00 85,656 2.00 129,132 2.00 129,132 mgr, accounting 2.00 155,161 2.00 168,955 2.00 168,955 mgr, budget 1.00 71,561 1.00 77,454 1.00 77,454 mgr, it database admin 1.67 205,630 1.00 125,863 1.00 125,863 mgr, it operations 3.00 264,899 3.00 330,634 3.00 330,634 mgr, perstal services 1.00 80,571 1.00 86,568 1.00 86,568 mgr, postal services 1.00 49,964 1.00 54,142 1.00 54,142 mgr, training developm 1.00 92,272 1.00 100,672 1.00 100,672 miscellaneous adjustment .00 0 .00 51,500 .00 47,500 miscellaneous adjustment .00 50,483 .00 0 .00 0 0 mjcelaric cark ii 1.00 32,558 <	human resource associate	2.16	67,410	1.00	36,210	1.00	36,210	
mgr, accounting 2.00 155,161 2.00 168,955 2.00 168,955 mgr, budget 1.00 71,561 1.00 77,454 1.00 77,454 mgr, it database admin 1.67 205,630 1.00 125,863 1.00 125,863 mgr, it operations 3.00 264,899 3.00 330,634 3.00 330,634 mgr, news bureau 1.00 80,571 1.00 86,568 1.00 86,568 mgr, postal services 1.00 49,964 1.00 54,142 1.00 54,142 mgr, training developm 1.00 92,272 1.00 100,672 1.00 100,672 miscellaneous adjustment .00 0 0 51,500 .00 47,500 miscellaneous adjustment .00 50,483 .00 0 .00 47,500 miscellaneous adjustment .00 50,483 .00 0 .00 57,032 payroll processing assoc 1.00 32,558 1.00	human resources mgr	1.00	91,646	1.00	99,862	1.00	99,862	
mgr, budget 1.00 71,561 1.00 77,454 1.00 77,454 mgr, it database admin 1.67 205,630 1.00 125,863 1.00 125,863 mgr, it operations 3.00 264,899 3.00 330,634 3.00 330,634 mgr, news bureau 1.00 80,571 1.00 86,568 1.00 86,568 mgr, postal services 1.00 49,964 1.00 54,142 1.00 54,142 mgr, training developm 1.00 92,272 1.00 100,672 1.00 100,672 miscellaneous adjustment .00 0 .00 51,500 .00 47,500 miscellaneous adjustment .00 50,483 .00 0 .00 0 0 office clerk ii 1.00 32,558 1.00 36,699 1.00 36,699 payroll processing assoc 1.00 52,822 1.00 57,032 1.00 57,032 police communications op 2.00 72,631<	manager	2.00	85,656	2.00	129,132	2.00	129,132	
mgr, it database admin 1.67 205,630 1.00 125,863 1.00 125,863 mgr, it operations 3.00 264,899 3.00 330,634 3.00 330,634 mgr, news bureau 1.00 80,571 1.00 86,568 1.00 86,568 mgr, postal services 1.00 49,964 1.00 54,142 1.00 54,142 mgr, training developm 1.00 92,272 1.00 100,672 1.00 100,672 miscellaneous adjustment .00 50,483 .00 0 .00 47,500 miscellaneous adjustment .00 50,483 .00 0 .00 .00 .00 office clerk ii 1.00 <	mgr, accounting	2.00	155,161	2.00	168,955	2.00	168,955	
mgr, it operations 3.00 264,899 3.00 330,634 3.00 330,634 mgr, news bureau 1.00 80,571 1.00 86,568 1.00 86,568 mgr, postal services 1.00 49,964 1.00 54,142 1.00 54,142 mgr, training developm 1.00 92,272 1.00 100,672 1.00 100,672 miscellaneous adjustment .00 0 .00 51,500 .00 47,500 miscellaneous adjustment .00 50,483 .00 0 .00 0 miscellaneous adjustment .00 50,483 .00 0 .00 0 miscellaneous adjustment .00 50,483 .00 0 .00 0 office clerk ii 1.00 32,558 1.00 36,699 1.00 36,699 payroll processing assoc 1.00 52,822 1.00 57,032 1.00 27,802 police communications op 2.00 72,631 2.00	mgr, budget	1.00	71,561	1.00	77,454	1.00	77,454	
mgr, news bureau 1.00 80,571 1.00 85,568 1.00 86,568 mgr, postal services 1.00 49,964 1.00 54,142 1.00 54,142 mgr, training developm 1.00 92,272 1.00 100,672 1.00 100,672 miscellaneous adjustment .00 50,483 .00 0 .00 47,500 miscellaneous adjustment .00 50,483 .00 0 .00 0 office clerk ii 1.00 32,558 1.00 36,699 1.00 36,699 payroll processing assoc 1.00 52,822 1.00 57,032 1.00 57,032 police commun oper lead 1.00 44,284 1.00 47,808 1.00 47,808 police communications op 2.00 72,631 2.00 78,664 2.00 78,664 2.00 78,664 2.00 78,664 2.00 78,664 2.00 78,664 2.00 78,664 2.00 78,664 2.00	mgr, it database admin	1.67	205,630	1.00	125,863	1.00	125,863	
mgr, postal services 1.00 49,964 1.00 54,142 1.00 54,142 mgr, training developm 1.00 92,272 1.00 100,672 1.00 100,672 miscellaneous adjustment .00 0 .00 51,500 .00 47,500 miscellaneous adjustment .00 50,483 .00 0 .00 0 office clerk ii 1.00 32,558 1.00 36,699 1.00 57,032 payroll processing assoc 1.00 52,822 1.00 57,032 1.00 57,032 police commun oper lead 1.00 44,284 1.00 47,808 1.00 47,808 police communications op 2.00 72,631 2.00 78,664 2.00 78,664 postal services processo 1.00 9,957 1.00 21,203 1.00 21,203 program admin. specialis .19 9,693 .00 0 .00 0 program mgnt spec i 2.00 87,939	mgr, it operations	3.00	264,899	3.00	330,634	3.00	330,634	
mgr, training developm 1.00 92,272 1.00 100,672 1.00 100,672 miscellaneous adjustment .00 0 .00 51,500 .00 47,500 miscellaneous adjustment .00 50,483 .00 0 .00 0 office clerk ii 1.00 32,558 1.00 36,699 1.00 36,699 payroll processing assoc 1.00 52,822 1.00 57,032 1.00 57,032 police communications op police c	mgr, news bureau	1.00	80,571	1.00	86,568	1.00	86,568	
miscellaneous adjustment .00 0 .00 51,500 .00 47,500 miscellaneous adjustment .00 50,483 .00 0 .00 0 office clerk ii 1.00 32,558 1.00 36,699 1.00 36,699 payroll processing assoc 1.00 52,822 1.00 57,032 1.00 57,032 police commun oper lead 1.00 44,284 1.00 47,808 1.00 47,808 police communications op 2.00 72,631 2.00 78,664 2.00 78,664 postal services processo 1.00 9,957 1.00 21,203 1.00 21,203 president/ceo, single in 2.00 453,141 2.00 628,763 2.00 628,763 program admin. specialis .19 9,693 .00 0 .00 0 program mgnt spec i 2.00 87,939 2.00 94,950 2.00 94,950 provost 1.00 229,407 1.00	mgr, postal services	1.00	49,964	1.00	54,142	1.00	54,142	
miscellaneous adjustment .00 50,483 .00 0 .00 0 office clerk ii 1.00 32,558 1.00 36,699 1.00 36,699 payroll processing assoc 1.00 52,822 1.00 57,032 1.00 57,032 police communications op 2.00 72,631 2.00 78,664 2.00 78,664 postal services processo 1.00 9,957 1.00 21,203 1.00 21,203 president/ceo, single in 2.00 453,141 2.00 628,763 2.00 628,763 program admin. specialis .19 9,693 .00 0 .00 0 program mgnt specialis .81 41,467 1.00 61,237 1.00 61,237 program mgnt specialis .81 41,467 1.00 245,274 1.00 245,274 provost 1.00 229,407 1.00 245,274 1.00 245,274 provost assoc 1.00 122,895 1.00 <td>mgr, training developm</td> <td>1.00</td> <td>92,272</td> <td>1.00</td> <td>100,672</td> <td>1.00</td> <td>100,672</td> <td></td>	mgr, training developm	1.00	92,272	1.00	100,672	1.00	100,672	
office clerk ii 1.00 32,558 1.00 36,699 1.00 36,699 payroll processing assoc 1.00 52,822 1.00 57,032 1.00 57,032 police commun oper lead 1.00 44,284 1.00 47,808 1.00 47,808 police communications op 2.00 72,631 2.00 78,664 2.00 78,664 postal services processo 1.00 9,957 1.00 21,203 1.00 21,203 president/ceo, single in 2.00 453,141 2.00 628,763 2.00 628,763 program admin. specialis .19 9,693 .00 0 .00 0 program mgnt specialis .81 41,467 1.00 61,237 1.00 61,237 program mgnt specialis .81 41,467 1.00 94,950 2.00 94,950 provost 1.00 229,407 1.00 245,274 1.00 245,274 provost assc 1.00 122,895 <t< td=""><td>miscellaneous adjustment</td><td>.00</td><td>0</td><td>.00</td><td>51,500</td><td>.00</td><td>47,500</td><td></td></t<>	miscellaneous adjustment	.00	0	.00	51,500	.00	47,500	
payroll processing assoc 1.00 52,822 1.00 57,032 1.00 57,032 police commun oper lead 1.00 44,284 1.00 47,808 1.00 47,808 police communications op 2.00 72,631 2.00 78,664 2.00 78,664 postal services processo 1.00 9,957 1.00 21,203 1.00 21,203 president/ceo, single in 2.00 453,141 2.00 628,763 2.00 628,763 program admin. specialis .19 9,693 .00 0 .00 0 program mgnt specialis .81 41,467 1.00 61,237 1.00 61,237 program mgnt specialis .81 41,467 1.00 61,237 1.00 61,237 proyest 1.00 229,407 1.00 245,274 1.00 245,274 provost assoc 1.00 122,895 1.00 151,692 1.00 151,692 provost asst 4.90 566,850 <	miscellaneous adjustment	.00	50,483	.00	0	.00	0	
police commun oper lead 1.00	office clerk ii	1.00	32,558	1.00	36,699	1.00	36,699	
police communications op 2.00 72,631 2.00 78,664 2.00 78,664 postal services processo 1.00 9,957 1.00 21,203 1.00 21,203 president/ceo, single in 2.00 453,141 2.00 628,763 2.00 628,763 program admin. specialis .19 9,693 .00 0 .00 0 program admin. specialis .81 41,467 1.00 61,237 1.00 61,237 program mgnt spec i 2.00 87,939 2.00 94,950 2.00 94,950 provost 1.00 229,407 1.00 245,274 1.00 245,274 provost assoc 1.00 122,895 1.00 151,692 1.00 151,692 provost asst 4.90 566,850 4.00 443,324 4.00 443,324 security officer 10.00 278,316 10.00 301,459 10.00 301,459 spec, business 2.00 129,303 2.00<	payroll processing assoc	1.00	52,822	1.00	57,032	1.00	57,032	
postal services processo 1.00 9,957 1.00 21,203 1.00 21,203 president/ceo, single in 2.00 453,141 2.00 628,763 2.00 628,763 program admin. specialis .19 9,693 .00 0 .00 0 program admin. specialis .81 41,467 1.00 61,237 1.00 61,237 program mgnt spec i 2.00 87,939 2.00 94,950 2.00 94,950 provost 1.00 229,407 1.00 245,274 1.00 245,274 provost assoc 1.00 122,895 1.00 151,692 1.00 151,692 provost asst 4.90 566,850 4.00 443,324 4.00 443,324 security officer 10.00 278,316 10.00 301,459 10.00 301,459 spec, business 2.00 129,303 2.00 139,834 2.00 139,834 spec, employment 1.00 60,901 1.00	police commun oper lead	1.00	44,284	1.00	47,808	1.00	47,808	
president/ceo, single in 2.00 453,141 2.00 628,763 2.00 628,763 program admin. specialis .19 9,693 .00 0 .00 0 program admin. specialis .81 41,467 1.00 61,237 1.00 61,237 program mgnt spec i 2.00 87,939 2.00 94,950 2.00 94,950 provost 1.00 229,407 1.00 245,274 1.00 245,274 provost assoc 1.00 122,895 1.00 151,692 1.00 151,692 provost asst 4.90 566,850 4.00 443,324 4.00 443,324 security officer 10.00 278,316 10.00 301,459 10.00 301,459 spec, business 2.00 129,303 2.00 139,834 2.00 139,834 spec, employment 1.00 60,901 1.00 65,214 1.00 65,214 spec, human resources 1.00 77,086 1.00	police communications op	2.00	72,631	2.00	78,664	2.00	78,664	
program admin. specialis .19 9,693 .00 0 .00 0 program admin. specialis .81 41,467 1.00 61,237 1.00 61,237 program mgnt spec i 2.00 87,939 2.00 94,950 2.00 94,950 provost 1.00 229,407 1.00 245,274 1.00 245,274 provost assoc 1.00 122,895 1.00 151,692 1.00 151,692 provost asst 4.90 566,850 4.00 443,324 4.00 443,324 security officer 10.00 278,316 10.00 301,459 10.00 301,459 spec, business 2.00 129,303 2.00 139,834 2.00 139,834 spec, employment 1.00 60,901 1.00 65,214 1.00 65,214 spec, human resources 1.00 77,086 1.00 86,126 1.00 86,126	postal services processo	1.00	9,957	1.00	21,203	1.00	21,203	
program admin. specialis .81 41,467 1.00 61,237 1.00 61,237 program mgnt spec i 2.00 87,939 2.00 94,950 2.00 94,950 provost 1.00 229,407 1.00 245,274 1.00 245,274 provost assoc 1.00 122,895 1.00 151,692 1.00 151,692 provost asst 4.90 566,850 4.00 443,324 4.00 443,324 security officer 10.00 278,316 10.00 301,459 10.00 301,459 spec, business 2.00 129,303 2.00 139,834 2.00 139,834 spec, employment 1.00 60,901 1.00 65,214 1.00 65,214 spec, human resources 1.00 77,086 1.00 86,126 1.00 86,126	president/ceo, single in	2.00	453,141	2.00	628,763	2.00	628,763	
program mgnt spec i 2.00 87,939 2.00 94,950 2.00 94,950 provost 1.00 229,407 1.00 245,274 1.00 245,274 provost assoc 1.00 122,895 1.00 151,692 1.00 151,692 provost asst 4.90 566,850 4.00 443,324 4.00 443,324 security officer 10.00 278,316 10.00 301,459 10.00 301,459 spec, business 2.00 129,303 2.00 139,834 2.00 139,834 spec, employment 1.00 60,901 1.00 65,214 1.00 65,214 spec, human resources 1.00 77,086 1.00 86,126 1.00 86,126	program admin. specialis	.19	9,693	.00	0	.00	0	
provost 1.00 229,407 1.00 245,274 1.00 245,274 provost assoc 1.00 122,895 1.00 151,692 1.00 151,692 provost asst 4.90 566,850 4.00 443,324 4.00 443,324 security officer 10.00 278,316 10.00 301,459 10.00 301,459 spec, business 2.00 129,303 2.00 139,834 2.00 139,834 spec, employment 1.00 60,901 1.00 65,214 1.00 65,214 spec, human resources 1.00 77,086 1.00 86,126 1.00 86,126	program admin. specialis	.81	41,467	1.00	61,237	1.00	61,237	
provost assoc 1.00 122,895 1.00 151,692 1.00 151,692 provost asst 4.90 566,850 4.00 443,324 4.00 443,324 security officer 10.00 278,316 10.00 301,459 10.00 301,459 spec, business 2.00 129,303 2.00 139,834 2.00 139,834 spec, employment 1.00 60,901 1.00 65,214 1.00 65,214 spec, human resources 1.00 77,086 1.00 86,126 1.00 86,126	program mgnt spec i	2.00	87,939	2.00	94,950	2.00	94,950	
provost asst 4.90 566,850 4.00 443,324 4.00 443,324 security officer 10.00 278,316 10.00 301,459 10.00 301,459 spec, business 2.00 129,303 2.00 139,834 2.00 139,834 spec, employment 1.00 60,901 1.00 65,214 1.00 65,214 spec, human resources 1.00 77,086 1.00 86,126 1.00 86,126	provost	1.00	229,407	1.00	245,274	1.00	245,274	
security officer 10.00 278,316 10.00 301,459 10.00 301,459 spec, business 2.00 129,303 2.00 139,834 2.00 139,834 spec, employment 1.00 60,901 1.00 65,214 1.00 65,214 spec, human resources 1.00 77,086 1.00 86,126 1.00 86,126	provost assoc	1.00	122,895	1.00	151,692	1.00	151,692	
spec, business 2.00 129,303 2.00 139,834 2.00 139,834 spec, employment 1.00 60,901 1.00 65,214 1.00 65,214 spec, human resources 1.00 77,086 1.00 86,126 1.00 86,126	provost asst	4.90	566,850	4.00	443,324	4.00	443,324	
spec, employment 1.00 60,901 1.00 65,214 1.00 65,214 spec, human resources 1.00 77,086 1.00 86,126 1.00 86,126	security officer	10.00	278,316	10.00	301,459	10.00	301,459	
spec, human resources 1.00 77,086 1.00 86,126 1.00 86,126	spec, business	2.00	129,303	2.00	139,834	2.00	139,834	
spec, human resources 1.00 77,086 1.00 86,126 1.00 86,126	spec, employment	1.00	60,901	1.00	65,214	1.00	65,214	
spec, public relations 1.00 72,072 1.00 78,229 1.00 78,229	spec, human resources	1.00	77,086	1.00	86,126	1.00		
	spec, public relations	1.00	72,072	1.00	78,229	1.00	78,229	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation		Allowance	Symbol

r30b2806 Institutional Support							
telephone system spec	1.00	4,028	1.00	28,952	1.00	28,952	
univ police officer ii	13.00	641,856	13.00	695,190	13.00	695,190	
univ police officer iii	1.00	32,194	1.00	52,530	1.00	52,530	
univ police officer iv	2.00	129,818	2.00	136,486	2.00	136,486	
vp assoc, admin financ	2.00	401,120	2.00	448,211	2.00	448,211	
web master, it	3.00	203,868	3.00	220,208	3.00	220,208	
TOTAL r30b2806*	169.22	11,878,192	168.67	13,560,833	167.67	13,841,134	
r30b2807 Operation and Maintenan	nce of Plant						
accounting assoc	1.00	39,330	1.00	42,700	1.00	42,700	
admin asst ii	1.00	43,866	1.00	47,675	1.00	47,675	
cabinet maker	1.00	43,229	1.00	46,675	1.00	46,675	
chief, capital planning	1.00	136,174	1.00	165,240	1.00	165,240	
coord, construction proj	1.00	0	1.00	81,600	1.00	81,600	
dean assoc	.00	0	1.00	129,846	1.00	129,846	
dir assoc, phy plant/fac	2.00	73,785	2.00	168,406	2.00	168,406	
electrician high voltage	3.00	96,370	3.00	130,267	3.00	130,267	
exempt/non exempt incr	.00	0	.00	0	.00	52,947	
groundskeeper	3.00	76,208	3.00	88,505	3.00	88,505	
heat vent air cond mech	1.00	18,575	1.00	55,162	1.00	55,162	
housekeeper	15.00	324,410	16.00	408,840	16.00	408,840	
housekeeper lead	1.00	32,852	1.00	35,361	1.00	35,361	
housekeeping supv i	1.00	26,581	1.00	29,177	1.00	29,177	
housekeeping supv ii	1.00	42,754	1.00	46,162	1.00	46,162	
landscape tech	1.00	37,759	1.00	47,932	1.00	47,932	
manager	.00	0	1.00	49,669	1.00	49,669	
mgr, budget	1.00	65,172	1.00	70,023	1.00	70,023	
mgr, custodial services	1.00	58,137	1.00	62,464	1.00	62,464	
mgr, facil mgmt/phys pla	1.00	73,628	1.00	79,232	1.00	79,232	
mt elec trades chief ii	1.00	50,722	1.00	54,765	1.00	54,765	
mt maint mechanic	2.00	67,256	2.00	72,483	2.00	72,483	
mt maintenance aide ii	1.00	28,901	1.00	31,204	1.00	31,204	
mt multi trades chief ii	1.00	51,762	1.00	55,888	1.00	55,888	
mt multi trades chief ii	1.00	50,002	1.00	53,993	1.00	53,993	
mt multi trades supv ii	1.00	59,712	1.00	64,478	1.00	64,478	
TOTAL r30b2807*	43.00	1,497,185	46.00	2,117,747	46.00	2,170,694	
r30b2808 Auxiliary Enterprises							
accountant i	1.00	22,136	1.00	49,055	1.00	49,055	
admin asst ii	.00	0	1.00	38,760	1.00	38,760	
admin, business	1.00	57,351	1.00	62,528	1.00	62,528	
assoc dir, aux enterpris	2.00	129,363	2.00	143,368	2.00	143,368	
coord	.33	15,829	.33	17,174	.33	17,174	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2808 Auxiliary Enterprises							
coord, academic	.00	0	1.00	51,000	1.00	51,000	
dir asst, conferences	1.00	63,252	1.00	68,961	1.00	68,961	
dir, auxiliary services	1.00	37,709		96,408	1.00	96,408	
dir, conference servic	1.00	. 0	1.00	56,914	1.00	56,914	
dir, student activities	.50	44,461	.50	48,740	.50	48,740	
exempt/non exempt incr	.00	0	.00	0	.00	26,780	
housekeeper	2.00	44,842	2.00	48,505	2.00	48,505	
manager	1.00	59,332	1.00	67,200	1.00	67,200	
mgr, ticket	1.00	50,284	1.00	54,293	1.00	54,293	
moving storage spec	2.00	61,145	2.00	66,040	2.00	66,040	
mt maint mechanic	1.00	36,217		39,104	1.00	39,104	
program mgnt spec i	1.84	65,767	2.00	83,914	2.00	83,914	
security officer	3.00	71,693		79,170		79,170	
security officer	1.00	0		0		0	
TOTAL r30b2808*	20.67	759,381	21.83	1,071,134	21.83	1,097,914	
TOTAL r30b28 **	706.50	49,735,210		58,332,678		59,785,657	
r30b2901 Instruction admin asst i	7.00	217,420	7.00	235,257	7.00	235,257	
admin asst i	12.00	402,055		449,376		449,376	
advisor, student	.00	0		52,941	1.00	52,941	
assistant professor	.00	0		59,310		59,310	
assistant professor	100.00	5,661,520		7,213,728		7,213,728	
associate professor	125.00	8,694,039		10,428,875		10,428,875	
coordinator	3.00	165,323		182,457		182,457	
dir, honors program	1.00	92,013		99,168		99,168	
elect tech ii	1.00	55,036		59,546		59,546	
exempt/non exempt incrs	.00	0		0		11,129	
exempt/non exempt incrs	.00	0		0		32,378	
faculty increments	.00	0		0		766,227	
instructor	9.00	552,502		671,198		671,198	
it database admin, unit	.00	, 0		51,000		51,000	
lecturer	44.00	1,913,532		2,499,663		2,499,663	
professor	97.00	8,555,707		9,776,304		9,776,304	
prog mgmt spec	13.00	505,974		550,928		550,928	
specialist, program	1.00	45,317		59,605		59,605	
TOTAL r30b2901*	413.00	26,860,438	434.00	32,389,356	434.00	33,199,090	
r30b2902 Research							
admin asst ii	1.00	23,490	1.00	34,178	1.00	34,178	
dean, grad school	1.00	140,669		154,566		154,566	
dir, sponsored res pro	1.00	69,113		97,706		97,706	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2902 Research							
exempt/non exempt incrs	.00	0	.00	0	.00	10,677	
exempt/non exempt incrs	.00	0	.00	0	.00	854	
specialist, contract g	3.00	157,169	3.00	174,799	3.00	174,799	
TOTAL r30b2902*	6.00	390,441	6.00	461,249	6.00	472,780	
r30b2903 Public Service							
dir, center	2.00	56,645	2.00	122,808	2.00	122,808	
exempt/non exempt incrs	.00	0	.00	0	.00	4,586	
mgr, radio station	1.00	57,031	1.00	64,362	1.00	64,362	
TOTAL r30b2903*	3.00	113,676	3.00	187,170	3.00	191,756	
r30b2904 Academic Support							
admin asst ii	2.00	66,796	2.00	72,270	2.00	72,270	
advisor, student	4.00	180,222	3.00	156,045	3.00	156,045	
advisor, study abroad	1.00	46,081	1.00	50,516	1.00	50,516	
archivist	1.00	41,914	1.00	45,360	1.00	45,360	
assoc dean	1.00	70,405	1.00	81,846	1.00	81,846	
assoc dir	1.00	56,833	1.00	62,485	1.00	62,485	
assoc provost	1.00	130,052	1.00	137,489	1.00	137,489	
asst provost	2.00	183,874	2.00	208,965	2.00	208,965	
asst to the president	1.00	0	1.00	76,500	1.00	76,500	
coordinator	2.00	108,943	2.00	118,931	2.00	118,931	
counselor, admissions	1.00	23,410	1.00	46,360	1.00	46,360	
dean science techonolo	1.00	144,079	1.00	161,700	1.00	161,700	
dean - arts	1.00	137,629	1.00	161,234	1.00	161,234	
dean - business	1.00	186,372	1.00	189,353	1.00	189,353	
dean - education	1.00	148,020	1.00	158,288	1.00	158,288	
dean - library	1.00	122,883	1.00	134,972	1.00	134,972	
dir, academic resources	1.00	59,905	1.00	65,928	1.00	65,928	
eng tech ii	1.00	54,475	1.00	58,939	1.00	58,939	
engineer, broadcast	2.00	102,596	2.00	103,693	2.00	103,693	
exec adm asst i	4.00	148,454	4.00	160,731	4.00	160,731	
exec adm asst ii	1.00	38,910	1.00	42,123		42,123	
exempt/non exempt incrs	.00	0		0		72,919	
exempt/non exempt incrs	.00	0		0	.00	37,028	
faculty increments	.00	0	_	0	.00	19,566	
it admin, database unit	1.00	2,006		82,984	1.00	82,984	
it admin, network system	2.00	125,055	2.00	136,232		136,232	
it admin, web	1.00	64,100		70,399	1.00	70,399	
it chief information sys	1.00	139,712	1.00	151,526		151,526	
it dir, information tech	1.00	109,789	1.00	111,545		111,545	
it specialist, education	2.00	73,393		107,508		107,508	
it support assoc	5.00	229,066	5.00	252,118	5.00	252,118	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
r30b2904 Academic Support							
it support asst	4.00	131,898		166,169		166,169	
it support spec	2.00	94,445	2.00	103,457	2.00	103,457	
it web master	1.00	48,401	1.00	52,075		52,075	
librarian i	4.00	181,824	5.00	282,830	5.00	282,830	
librarian ii	6.00	261,281	5.00	239,491	5.00	239,491	
librarian iii	4.00	237,605	4.00	260,317	4.00	260,317	
library tech i	1.00	32,314	1.00	34,962	1.00	34,962	
library tech ii	3.00	112,194	3.00	121,387	3.00	121,387	
library tech iii	3.00	141,517	3.00	136,443	3.00	136,443	
mgr	4.00	223,080	4.00	244,846	4.00	244,846	
multi media tech	1.00	39,706	1.00	42,959	1.00	42,959	
prg adm spec	1.00	49,220	1.00	53,252	1.00	53,252	
prog mgmt spec	4.00	175,334	4.00	189,703	4.00	189,703	
storekeeper iii	1.00	29,878	1.00	46,620	1.00	46,620	
TOTAL r30b2904*	83.00	4,553,671	82.00	5,180,551	82.00	5,310,064	
r30b2905 Student Services							
acad proj spec	1.00	41,187	1.00	44,563	1.00	44,563	
admin asst i	3.00	42,756	3.00	90,292	3.00	90,292	
admin asst ii	6.00	208,367	6.00	239,315	6.00	239,315	
assoc chief, stu affairs	1.00	113,667	1.00	124,970	1.00	124,970	
assoc dir, admissions	2.00	121,752	2.00	133,844	2.00	133,844	
assoc dir, career dev	1.00	63,422	1.00	69,729	1.00	69,729	
assoc dir, stu financial	1.00	59,383	1.00	65,280	1.00	65,280	
assoc registrar	1.00	56,321	1.00	61,923	1.00	61,923	
asst dean, students	1.00	32,326	1.00	56,100	1.00	56,100	
asst dir	1.00	43,656	1.00	51,058	1.00	51,058	
chief enrollment managem	1.00	110,541	1.00	121,527	1.00	121,527	
chief student affairs of	1.00	181,623	1.00	199,685	1.00	199,685	
coordinator	9.00	295,645	9.00	422,246	9.00	422,246	
coord, academic	1.00	50,662	1.00	64,024	1.00	64,024	
counselor, admissions	5.00	198,077	5.00	214,588	5.00	214,588	
counselor, financial aid	1.00	15,343	1.00	40,800	1.00	40,800	
counselor, student caree	1.00	51,781	1.00	56,930	1.00	56,930	
dean, students	1.00	80,836	1.00	105,060	1.00	105,060	
dir, academic resources	1.00	76,760	1.00	84,394	1.00	84,394	
dir, admissions	1.00	92,162	1.00	101,328	1.00	101,328	
dir, career dev placem	1.00	74,100	1.00	81,469	1.00	81,469	
dir, minority affairs	1.00	72,244	1.00	79,209	1.00	79,209	
dir, student activities	1.00	62,291	1.00	66,713	1.00	66,713	
dir, student counseling	1.00	80,631	1.00	88,650	1.00	88,650	
dir, student financial a	1.00	81,877	1.00	90,020	1.00	90,020	
dir, student financial a	1.00	98,768	1.00	90,020 83,130	1.00	90,020 83,130	
exec adm asst i	1.00	16,096	1.00	34,787	1.00	34,787	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
r30b2905 Student Services							
exec adm asst ii	1.00	47,998	1.00	51,930	1.00	51,930	
exempt/non exempt incrs	.00	0		0.,000		74,215	
exempt/non exempt incrs	.00	0		0		22,006	
health care provider	4.00	189,695		249,081	4.00	249,081	
it support assoc	2.00	91,806		98,790	2.00	98,790	
mgr	1.00	47,640		52,327	1.00	52,327	
mgr, database administra	1.00	61,441	1.00	70,546		70,546	
office clerk ii	5.00	100,815		146,769	5.00	146,769	
office supv iii	1.00	48,181	1.00	52,130	1.00	52,130	
prog mgmt spec	1.00	0		30,600	1.00	30,600	
prog mgmt spec	2.00	84,182		91,080	2.00	91,080	
registrar	1.00	86,059		94,434	1.00	94,434	
specialist, student act	1.00	8,745		39,535	1.00	39,535	
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TOTAL r30b2905*	67.00	3,188,836	67.00	3,848,856	67.00	3,945,077	
r30b2906 Institutional Support							
account clerk i	1.00	15,293	1.00	16,545	1.00	16,545	
account clerk ii	1.00	24,541	1.00	34,382	1.00	34,382	
account clerk iii	6.00	218,278	6.00	237,293	6.00	237,293	
accountant	3.00	163,315	3.00	179,553	3.00	179,553	
accounting assoc	3.00	103,433	3.00	111,908	3.00	111,908	
admin asst i	2.00	62,422	2.00	67,538	2.00	67,538	
admin asst ii	7.00	240,126	7.00	261,064	7.00	261,064	
admin, annual giving	1.00	29,853	1.00	46,201	1.00	46,201	
admin, corp/foundation r	1.00	65,556	1.00	72,075	1.00	72,075	
admin, govt/legislative	1.00	76,371	1.00	73,953	1.00	73,953	
admin, major gifts	1.00	43,103	1.00	60,935	1.00	60,935	
admin, public relations	2.00	91,812	2.00	103,267	2.00	103,267	
admin, sports informatio	2.00	52,635	2.00	90,577	2.00	90,577	
assistant vice president	2.00	178,889	2.00	196,910	2.00	196,910	
assoc dir, admn computin	2.00	59,603	2.00	165,860	2.00	165,860	
assoc vp	1.00	109,187	1.00	142,280	1.00	142,280	
assoc vp for admin fin	1.00	127,232	1.00	132,600	1.00	132,600	
asst dir	2.00	116,037	2.00	129,639	2.00	129,639	
asst dir, purchasing	1.00	61,441	1.00	67,552	1.00	67,552	
asst to the president	2.00	211,910	2.00	244,311	2.00	244,311	
auto serv mech	1.00	35,937	1.00	39,512	1.00	39,512	
benefits specialist	1.00	51,075	1.00	56,155	1.00	56,155	
bursar	1.00	61,352	1.00	68,204	1.00	68,204	
buyer i	1.00	50,276	1.00	54,396	1.00	54,396	
buyers clerk	2.00	65,242	2.00	70,596	2.00	70,596	
buyers clerk sr	2.00	57,647	2.00	62,370	2.00	62,370	
ceo of a single inst - p	1.00	316,531	1.00	363,209	1.00	363,209	
chief budget officer	1.00	110,559	1.00	121,530	1.00	121,530	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2906 Institutional Support							
chief dev/pr officer	1.00	208,791	1.00	217,402	1.00	217,402	
comptroller	1.00	93,333	1.00	103,376	1.00	103,376	
coordinator	2.00	63,516	2.00	83,127	2.00	83,127	
copy ctr supv	1.00	0	1.00	31,936	1.00	31,936	
counsel, general	1.00	116,669	1.00	149,011	1.00	149,011	
dev assoc	1.00	32,325	1.00	34,974	1.00	34,974	
development asst dir	2.00	46,948	2.00	104,040	2.00	104,040	
dir, alumni affairs	1.00	69,562	1.00	76,395	1.00	76,395	
dir, env health safety	1.00	83,345	1.00	91,614	1.00	91,614	
dir, institutional resea	1.00	103,426	1.00	114,268	1.00	114,268	
dir, purchasing/material	1.00	76,802	1.00	84,440	1.00	84,440	
editor	1.00	51,309	1.00	56,458	1.00	56,458	
exec adm asst i	2.00	84,726	2.00	93,286	2.00	93,286	
exec adm asst iii	1.00	54,445	1.00	58,907	1.00	58,907	
exempt/non exempt incrs	.00	0	.00	0	.00	163,318	
exempt/non exempt incrs	.00	0	.00	0	.00	73,477	
graphic artist i	1.00	16,797	1.00	29,019	1.00	29,019	
graphic designer	3.00	120,035	3.00	142,759	3.00	142,759	
human res assoc ii	1.00	42,308	1.00	42,822	1.00	42,822	
it admin, database unit	3.00	218,784	3.00	242,802	3.00	242,802	
it admin, network system	2.00	123,894	2.00	136,215	2.00	136,215	
it com op lead	2.00	78,065	2.00	84,743	2.00	84,743	
it dir, telecom networ	1.00	87,601	1.00	96,314	1.00	96,314	
it mgr, telecom/networki	1.00	75,266	1.00	90,419	1.00	90,419	
it programmer, analyst	8.00	499,767	8.00	570,572	8.00	570,572	
it specialist, network c	2.00	128,500	2.00	141,264	2.00	141,264	
it support spec	2.00	97,210	2.00	104,717	2.00	104,717	
it telecom assoc	2.00	86,922	2.00	95,576	2.00	95,576	
it telecom spec	1.00	50,313	1.00	54,650	1.00	54,650	
mgr, hris	1.00	60,233	1.00	37,500	1.00	37,500	
mgr, news bureau	1.00	70,347	1.00	77,337	1.00	77,337	
mgr, payroll institution	1.00	72,149	1.00	79,324	1.00	79,324	
office clerk ii	2.00	16,865	2.00	56,259	2.00	. 56,259	
pay proc assoc	3.00	126,585	3.00	136,176	3.00	136,176	
police administrator	2.00	130,171	2.00	142,003	2.00	142,003	
police assoc chief	1.00	70,290	1.00	77,266	1.00	77,266	
police chief	1.00	90,048	1.00	99,003	1.00	99,003	
police com op	2.00	63,954	2.00	69,012	2.00	69,012	
police comm op ld	1.00	40,544	1.00	40,526	1.00	40,526	
post serv supv ii	1.00	41,763	1.00	45,184	1.00	45,184	
prog admin spec	.00	Ó	1.00	45,000	1.00	45,000	
prog mgmt spec	2.00	91,972	2.00	99,511	2.00	99,511	
provost	1.00	240,645	1.00	264,578	1.00	264,578	
ps hg sp cp op ii	2.00	57,598	2.00	62,318	2.00	62,318	
purchasing agent	1.00	55,685	1.00	61,222	1.00	61,222	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2906 Institutional Support							
resource dev admin	1.00	58,667	1.00	71,571	1.00	71,571	
secretary	2.00	57,842		62,583	2.00	62,583	
specialist, aa/ee	1.00	25,300	1.00	69,360		69,360	
specialist, human resour	3.00	183,017	3.00	218,255		218,255	
specialist, public relat	1.00	45,057	1.00	50,461	1.00	50,461	
specialst, program	2.00	96,289	2.00	100,356		100,356	
storekeeper i	1.00	24,355	1.00	25,708	1.00	25,708	
storekeeper iii	1.00	22,291	1.00	35,547		35,547	
supv, financial services	2.00	93,748	2.00	108,172		108,172	
univ pol off i	2.00	75,844	2.00	79,846	2.00	79,846	
univ pol off ii	6.00	257,095	6.00	-		•	
univ pol off iv	5.00	•		301,581	6.00	301,581	
vp for admin finance		249,383		286,296	5.00	286,296	
vp for admith finance	1.00	200,789	1.00	224,838	1.00	224,838	
TOTAL r30b2906*	148.00	8,128,841	149.00	9,428,314	149.00	9,665,109	
101712 1 0002000	140.00	0,120,041	143.00	3,420,014	143.00	3,003,103	
r30b2907 Operation and Maintenand	ce of Plant						
admin asst ii	2.00	75,898	2.00	81,832	2.00	81,832	
architect	4.00	289,799	4.00	318,620	4.00	318,620	
assoc vp	1.00	130,541	1.00	143,493	1.00	143,493	
asst dir	2.00	114,795	2.00	121,406	2.00	121,406	
cad spec i	1.00	41,981	1.00	45,422	1.00	45,422	
carpenter	3.00	118,834	3.00	131,378	3.00	131,378	
coordinator	2.00	40,130	2.00	97,532	2.00	97,532	
coordinator, constr proj	1.00	66,762	1.00	73,401	1.00	73,401	
dir, physical plant/fac	2.00	186,718	2.00	204,754	2.00	204,754	
electrician	2.00	88,478	2.00	98,970	2.00	98,970	
engineer, facilities	2.00	55,845	2.00	126,480	2.00	126,480	
exempt/non exempt incrs	.00	. 0	.00	, 0	.00	31,813	
exempt/non exempt incrs	.00	0	.00	0	.00	6,850	
groundskeeper	5.00	51,921	5.00	120,216	5.00	120,216	
horticulturist	.00	0	1.00	37,966	1.00	37,966	
housekeeper	27.00	547,057	25.00	651,575	25.00	651,575	
housekeeper lead	9.00	195,204	9.00	251,911	9.00	251,911	
housekeeping chf	2.00	80,972	2.00	89,025	2.00	89,025	
hsekeeping supv i	8.00	200,562	8.00	239,668	8.00	239,668	
hskeeper supv ii	1.00	30,151	1.00	33,396	1.00	33,396	
hvac mech ii	2.00	80,682	2.00	96,770	2.00	96,770	
landscape tech	2.00	55,623	1.00	46,939	1.00	46,939	
locksmith elect	1.00	46,274	1.00	50,877	1.00	50,877	
mgr, building maint trad	1.00	67,079	1.00	73,751	1,00	73,751	
mgr, technical trades	1.00	68,372	1.00	75,172	1.00	75,172	
mt maint mech ld	3.00	122,089	3.00	134,221	3.00	134,221	
mt maint mech sr	5.00	164,710	5.00	187,752	5.00	187,752	
mt maint mechanic	1.00	10,428	1.00	29,019	1.00	29,019	
		,		20,010	1.00	20,019	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure		Appropriation	Positions	Allowance	Symbol
r30b2907 Operation and Maintena	nce of Plant						
mt maint mechanic	5.00	84,058	4.00	143,984	4.00	143,984	
mt mech td sv ii	1.00	57,751	1.00	63,494	1.00	63,494	
mt strc td chf i	1.00	37,735	1.00	41,310	1.00	41,310	
office clerk i	1.00	29,087	1.00	27,216	1.00	27,216	
plumber specialist	1.00	49,925	1.00	54,891	1.00	54,891	
prog mgmt spec	1.00	51,364	1.00	55,573	1.00	55,573	
roofer	1.00	36,262		40,116	1.00	40,116	
service worker	1.00	22,465		24,672	1.00	24,672	
TOTAL r30b2907*	102.00	3,299,552	99.00	4,012,802	99.00	4,051,465	
2000000 Auviliany Entenniana							
r30b2908 Auxiliary Enterprises	4 00	00 505	4 00	20 540	1 00	20 540	
account clerk i	1.00	29,505	1.00	32,548	1.00	32,548	
account clerk ii	3.00	59,976	3.00	95,746	3.00	95,746	
account clerk iii	2.00	70,690	2.00	76,482	2.00	76,482	
admin asst i	2.00	65,351	2.00	70,707	2.00	70,707	
admin asst ii	2.00	66,119	2.00	71,537	2.00	71,537	
assoc dean	1.00	87,546		96,487	1.00	96,487	
assoc dir, athletics	1.00	11,300	1.00	53,570	1.00	53,570	
assoc dir, food services	1.00	76,587	1.00	83,382	1.00	83,382	
assoc dir, resident life	1.00	58,229	1.00	64,176	1.00	64,176	
asst athletic trainer	2.00	79,880	2.00	81,947	2.00	81,947	
asst coach - minor sport	3.00	120,166	4.00	174,720	4.00	174,720	
asst dir	3.00	143,139	3.00	157,364	3.00	157,364	
asst dir, athletics	2.00	150,743	2.00	165,986	2.00	165,986	
asst dir, purchasing	1.00	61,441	1.00	67,552	1.00	67,552	
athl equip spec	1.00	40,047	1.00	43,329	1.00	43,329	
athletic trainer	1.00	65,040	1.00	71,508	1.00	71,508	
auto shop supv	1.00	50,031	1.00	52,682	1.00	52,682	
buyers clerk sr	1.00	35,621	1.00	38,540	1.00	38,540	
cabinetmaker	1.00	45,923	1.00	49,976	1.00	49,976	
carpenter	1.00	49,759	1.00	51,237	1.00	51,237	
cashier	2.00	23,372	2.00	50,913	2.00	50,913	
chef, sous	1.00	46,115	1.00	50,701	1.00	50,701	
cook	9.00	290,583	9.00	320,847	9.00	320,847	
coordinator	3.00	118,055	3.00	128,307	3.00	128,307	
dietician	1.00	35,391	1.00	38,531	1.00	38,531	
director, food services	1.00	0	1.00	81,258	1.00	81,258	
dir, athletics	1.00	114,868	1.00	126,292	1.00	126,292	
dir, bookstore	1.00	65,486	1.00	72,000	1.00	72,000	
dir, conferences servi	1.00	56,328	1.00	61,918	1.00	61,918	
dir, residence life	1.00	80,113	1.00	89,916	1.00	89,916	
electrician	1.00	51,037	1.00	45,631	1.00	45,631	
exempt/non exempt incrs	.00	0	.00	0	.00	86,071	
exempt/non exempt incrs	.00	0	.00	0	.00	115,206	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b2908 Auxiliary Enterprises							
food serv aide i	9.00	185,540	9.00	252,433	9.00	252,433	
food serv aide ii	2.00	53,548	2.00	58,876	2.00	58,876	
food serv spec	3.00	114,130	3.00	126,142	3.00	126,142	
food serv supv	9.00	270,986	9.00	295,613	9.00	295,613	
groundskeeper	1.00	23,487	1.00	25,959	1.00	25,959	
head coach - minor sport	13.00	830,044	14.00	942,890	14.00	942,890	
horticulturist	3.00	58,517	3.00	150,034	3.00	150,034	
housekeeper	22.00	561,772	22.00	611,136	22.00	611,136	
housekeeper lead	4.00	75,976	4.00	105,630	4.00	105,630	
hsekeeping supv i	3.00	98,224	3.00	95,843	3.00	95,843	
hvac mech ii	3.00	152,652	3.00	161,974	3.00	161,974	
hvac zone suprv	1.00	56,203	1.00	60,174	1.00	60,174	
it support assoc	2.00	103,365	2.00	111,792	2.00	111,792	
it support asst	1.00	44,787	1.00	48,573	1.00	48,573	
locksmith elect	1.00	49,355	1.00	50,948	1.00	50,948	
merchandiser i	1.00	23,041	1.00	25,193	1.00	25,193	
merchandiser ii	3.00	79,818	3.00	91,865	3.00	91,865	
merchandiser iii	1.00	28,722	1.00	31,075	1.00	31,075	
merchandiser iv	1.00	34,471	1.00	37,296	1.00	37,296	
mgr	3.00	91,417	3.00	146,442	3.00	146,442	
mgr, food service	9.00	358,987	9.00	397,589	9.00	397,589	
mgr, textbook	1.00	47,614	1.00	52,349	1.00	52,349	
mt maint aide i	1.00	24,761	1.00	27,183	1.00	27,183	
mt maint mech ld	2.00	85,889	2.00	89,733	2.00	89,733	
mt maint mech sr	3.00	118,511	3.00	124,967	3.00	124,967	
mt maint mechanic	1.00	26,495	1.00	30,488	1.00	30,488	
mt mech td sv ii	1.00	59,517	1.00	51,658	1.00	51,658	
mt mlt td chf i	1.00	51,307	1.00	55,573	1.00	55,573	
mt mlt trd sv ii	1.00	47,327	1.00	51,193	1.00	51,193	
mt mlt trd sv iii	1.00	67,241	1.00	67,306	1.00	67,306	
mt strc td chf i	1.00	42,078	1.00	45,553	1.00	45,553	
multi media asst	1.00	28,800	1.00	31,160	1.00	31,160	
office clerk i	1.00	23,070	1.00	25,193	1.00	25,193	
office clerk ii	3.00	69,059	3.00	85,194	3.00	85,194	
office supv i	1.00	37,154		40,849	1.00	40,849	
office supv ii	1.00	0		38,388	1.00	38,388	
plumber	1.00	34,417		44,835	1.00	44,835	
police com op	1.00	36,574	1.00	33,397	1.00	33,397	
police com supv	.00	0		46,487	1.00	46,487	
prg adm spec	1,00	50,868	1.00	55,036	1.00	55,036	
prog mgmt spec	3.00	125,411	3.00	135,688	3.00	135,688	
security guard	7.00	115,461	7.00	189,284	7.00	189,284	
specialist, audio visual	1.00	44,033	1.00	48,530	1.00	48,530	
specialist, program	1.00	35,841	1.00	39,405	1.00	39,405	
sport turf tech	1.00	20,356		31,529	1.00	31,529	
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FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance Sym	mbol
r30b2908 Auxiliary Enterprises							
steamfitter	1.00	20,509	1.00	45,900	1.00	45,900	
storekeeper i	1.00	33,376	1.00	36,521	1.00	36,521	
storekeeper ii	1.00	31,810	1.00	34,417	1.00	34,417	
TOTAL r30b2908*	187.00	6,820,962	190.00	8,051,083	190.00	8,252,360	
TOTAL r30b29 **	1,009.00	53,356,417	1,030.00	63,559,381	1,030.00	65,087,701	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m20h20 University of Menules	d University C	011000					
r30b30 University of Maryland r30b3001 Instruction	oniversity C	ollege					
admin asst ii	3.00	125,034	3.00	117,942	3.00	120,891	
advisor	1.00	41,082	1.00	38,750	1.00	38,617	
assistant dean	7.00	828,770	7.00	781,758	7.00	801,300	
assistant director	9.00	646,823	9.00	610,086	9.00	607,988	
assoc dean	1.00	160,850	1.00	151,726	1.00	155,519	
assoc director	5.00	375,499	5.00	354,180	5.00	352,961	
asst director	6.00	415,650	6.00	392,047	6.00	390,702	
business srvc specialist	1.00	45,970	1.00	43,362	1.00	44,446	
collegiate assoc prof	33.00	2,991,766	33.00	3,065,486	33.00	3,073,473	
collegiate asst prof	9.00	742,303	9.00	761,478	9.00	763,460	
collegiate professor	89.00	9,549,646	89.00	9,796,372	89.00	9,821,873	
coordinator	12.00	651,410	12.00	614,422	12.00	612,311	
director	5.00	426,802	5.00	402,565	5.00	401,184	
exec adm asst i	7.00	319,987	7.00	301,835	7.00	309,380	
exec adm asst ii	1.00	58,375	1.00	55,064	1.00	56,440	
faculty increments	.00	0	.00	0	.00	335,169	
librarian i	1.00	58,245	1.00	54,941	1.00	56,314	
manager	3.00	129,064	1.00	121,737	1.00	121,318	
professor of the practic	1.00	100,430	1.00	103,025	1.00	103,293	
prog admin spec	1.00	60,872	1.00	57,419	1.00	58,854	
prog mgmt spec i	2.00	90,390	2.00	85,263	2.00	87,394	
program admin specialist	1.00	55,992	1.00	52,816	1.00	54,136	
specialist	14.00	929,047	14.00	876,295	14.00	873,284	
storekeeper i	2.00	53,264	2.00	50,243	2.00	51,499	
systems analyst	1.00	73,158	1.00	155,551	1.00	155,016	
TOTAL p20b2001*	015.00	19 090 400	012.00	10.044.262	010.00	40.446.000	
T0TAL r30b3001*	215.00	18,930,429	213.00	19,044,363	213.00	19,446,822	
r30b3002 Research							
assoc vice pres	1.00	112,485	1.00	153,001	1.00	152,475	
research assoc	1.00	92,501	1.00	66,482	1.00	66,254	
research asst	1.00	97,608	1.00	88,593	1.00	88,289	
TOTAL r30b3002*	3.00	302,594	3.00	308,076	3.00	307,018	
r30b3003 Public Service							
director	.00	0	1.00	110,803	1.00	110,422	
food serv supv	.00	0	1.00	42,098	1.00	43,150	
				,		,	
TOTAL r30b3003*	.00	0	2.00	152,901	2.00	153,572	
r30b3004 Academic Support							
acad prog spec	8.00	302,538	8.00	315,404	8.00	323,289	
admin asst i	3.00	105,835	3.00	110,336	3.00	113,094	

Classification Title	FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
admin asst ii 2.00 73,565 2.00 76,693 2.00 78,611 administrator 1.00 100,975 1.00 105,283 1.00 104,902 assistant dean 3.00 239,858 5.00 240,665 5.00 239,837 assistant director 7.00 503,486 7.00 524,837 7.00 523,037 assistant vice president 1.00 93,785 1.00 97,767 1.00 97,431 assoc dean 2.00 310,710 2.00 323,925 2.00 332,023 assoc director 3.00 206,832 3.00 215,616 3.00 244,675 associate provost 2.00 263,932 2.00 275,166 2.00 282,036 asst registrar 3.00 280,520 3.00 292,434 3.00 291,430 asst registrar 3.00 280,520 3.00 292,434 3.00 291,430 asst vp 1.00 117,252 1.00 132,	Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
admin asst ii 2.00 73,565 2.00 76,693 2.00 78,611 administrator 1.00 100,975 1.00 105,283 1.00 104,902 assistant dean 3.00 239,858 5.00 240,665 5.00 239,837 assistant director 7.00 503,486 7.00 524,837 7.00 523,037 assistant vice president 1.00 93,785 1.00 97,767 1.00 97,431 assoc dean 2.00 310,710 2.00 323,925 2.00 332,023 assoc director 3.00 206,832 3.00 215,616 3.00 244,675 associate provost 2.00 263,932 2.00 275,166 2.00 282,036 asst registrar 3.00 280,520 3.00 292,434 3.00 291,430 asst registrar 3.00 280,520 3.00 292,434 3.00 291,430 asst vp 1.00 117,252 1.00 132,								
admin asst ii 2.00 73,665 2.00 76,693 2.00 76,611 administrator 1.00 100,975 1.00 105,283 1.00 104,992 advisor 5.00 230,858 5.00 240,665 5.00 239,837 assistant director 7.00 503,458 7.00 524,837 7.00 523,037 assistant vice president 1.00 39,785 1.00 97,767 1.00 97,431 assoc dean 2.00 310,710 200 232,925 2.00 332,023 assoc director 3.00 206,832 3.00 215,616 3.00 241,675 associate provost 2.00 263,932 2.00 275,156 2.00 282,036 asst registrar 3.00 280,520 3.00 292,434 3.00 291,430 asst registrar 3.00 280,520 3.00 292,434 3.00 291,430 asst registrar 3.00 280,521 1.00 176,5	acchange Anadamia Commant							
administrator 1.00 100,975 1.00 105,283 1.00 104,902 advisor 5.00 230,858 5.00 220,655 5.00 239,837 assistant den 3.00 297,343 3.00 309,989 3.00 317,740 assistant vice president 1.00 93,785 1.00 97,767 1.00 97431 assoc den 2.00 310,710 2.00 323,925 2.00 332,023 assoc director 3.00 266,832 3.00 215,616 3.00 2214,875 assoc der 4.00 526,160 4.00 548,491 4.00 546,607 assoc der 2.00 263,932 2.00 275,166 2.00 282,036 asst director 10.00 604,115 10.00 629,767 10.00 627,603 asst vp 1.00 267,211 1.00 176,431 1.00 175,824 collegiate sosc prof 1.00 117,252 1.00 132,936	• •	0.00	70 505	0.00	70 000	0.00	70 011	
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associate provost 2.00 263,932 2.00 275,156 2.00 282,056 asst director 10.00 604,115 10.00 629,767 10.00 627,603 asst registrar 3.00 280,520 3.00 292,434 3.00 291,430 asst vp 1.00 117,522 1.00 176,431 1.00 175,824 collegiate assoc prof 1.00 117,252 1.00 132,936 1.00 133,285 collegiate professor 2.00 281,708 2.00 319,393 2.00 1549,564 director 32.00 1,491,555 32.00 1,554,910 32.00 1,549,564 director 7.00 372,054 7.00 3,367,869 33.00 3,366,302 editor 7.00 372,054 7.00 439,280 7.00 437,771 exec director 5.00 559,243 5.00 582,995 5.00 580,989 executive asst 1.00 61,931 1.00 <t< td=""><td></td><td></td><td>•</td><td></td><td>•</td><td></td><td></td><td></td></t<>			•		•			
asst director 10.00 604,115 10.00 629,767 10.00 627,603 asst registrar 3.00 280,520 3.00 292,434 3.00 291,430 asst vp 1.00 267,211 1.00 176,431 1.00 175,524 collegiate assoc prof 1.00 117,252 1.00 132,936 1.00 133,285 collegiate professor 2.00 281,708 2.00 319,393 2.00 1,549,564 director 32.00 1,491,555 32.00 1,554,910 32.00 1,549,564 director 33.00 3,230,678 33.00 3,367,869 33.00 3,356,302 editor 7.00 372,054 7.00 439,280 7.00 437,771 exe director 5.00 559,243 5.00 582,995 5.00 580,989 executive asst 1.00 61,931 1.00 64,561 1.00 64,339 instruc designer 12.00 797,374 12.00	•		•		•		•	
asst registrar asst vp 1.00 280,520 3.00 292,434 3.00 291,430 asst vp 1.00 176,431 1.00 175,824 collegiate assoc prof 1.00 117,252 1.00 132,936 1.00 133,285 collegiate professor 2.00 281,708 2.00 319,393 2.00 325,596 coordinator 32.00 1,491,555 32.00 1,554,910 32.00 1,549,564 director 33.00 3,230,678 33.00 3,367,869 33.00 3,355,302 editor 7.00 372,054 7.00 439,280 7.00 437,771 exc director 5.00 599,243 5.00 599,243 5.00 582,995 5.00 580,999 executive asst 1.00 61,931 1.00 64,561 1.00 64,399 instruc designer 12.00 797,374 12.00 831,238 12.00 828,383 it support assoc 1.00 43,511 1.00 43,511 1.00 43,511 1.00 44,561 1.00 44,456 it support asst 1.00 101,268 2.00 105,575 2.00 108,215 librarian i 1.00 771,268 10.00 804,073 10.00 824,174 librarian iii 6.00 560,280 6.00 584,108 6.00 598,709 library associate 2.00 80,684 2.00 80,735 10.00 86,219 library tech iii 1.00 48,687 1.00 59,735 2.00 2.066,821 programmer 80.00 81,728 83.00 82,935 83.00 87,332 office supv iii 1.00 48,687 1.00 689,688 7.00 689,688 7.00 687,332 office supv iii 1.00 48,687 1.00 689,688 7.00 689,688 7.00 687,332 office supv iii 1.00 48,687 1.00 689,688 7.00 689,688 7.00 687,332 office supv iii 1.00 48,687 1.00 689,688 7.00 689,688 7.00 687,332 office supv iii 1.00 48,687 1.00 48,687 1.00 689,688 7.00 689,688 7.00 689,789 100 101,788,280 100 101,788,280 100 101,788,280 100 101,788,280 100 101,788,280 100 101,788,280 100 101,788,280 100 101,788,280 100 101,788,280 100 101,788,280 100 101,788,280 100 101,788,280 100 101,798,280 100 101,798,280 100 101,798,280 100 101,798,280 100 101,798,280 100 100 101,798,280 100 101,798,280 100 100 101,798,280 100 100 101,798,280 100 101,798,	associate provost	2.00	263,932	2.00	275,156	2.00	282,036	
asst vp			604,115		629,767		627,603	
collegiate assoc prof	asst registrar		280,520	3.00	292,434	3.00	291,430	
collegiate professor 2.00 281,708 2.00 319,393 2.00 325,596 coordinator 32.00 1,491,555 32.00 1,554,910 32.00 1,549,664 director 33.00 3,230,678 33.00 3,367,869 33.00 3,356,802 editor 7.00 372,054 7.00 439,280 7.00 437,771 exect director 5.00 559,243 5.00 582,995 5.00 580,989 executive asst 1.00 61,931 1.00 64,561 1.00 64,339 instruc designer 12.00 797,374 12.00 831,238 12.00 828,383 it support assoc 1.00 41,417 1.00 45,361 1.00 46,495 it support assoc 1.00 41,417 1.00 43,179 1.00 46,495 it support assoc 1.00 41,417 1.00 43,511 1.00 44,258 librarian ii 1.00 47,417 1.00 <th< td=""><td>asst vp</td><td>1.00</td><td>267,211</td><td>1.00</td><td>176,431</td><td>1.00</td><td>175,824</td><td></td></th<>	asst vp	1.00	267,211	1.00	176,431	1.00	175,824	
coordinator 32.00 1,491,555 32.00 1,554,910 32.00 1,549,564 director 33.00 3,230,678 33.00 3,367,869 33.00 3,356,302 editor 7.00 372,054 7.00 439,280 7.00 437,771 exec director 5.00 559,243 5.00 582,995 5.00 580,989 executive asst 1.00 61,931 1.00 64,561 1.00 64,339 instruc designer 12.00 797,374 12.00 831,233 12.00 828,983 it support assoc 1.00 43,511 1.00 45,361 1.00 46,495 it support asst 1.00 41,417 1.00 43,179 1.00 44,258 librarian i 1.00 771,268 10.00 804,073 10.00 824,174 librarian ii 10.00 771,268 10.00 804,108 6.00 589,709 librarian iii 10.00 771,268 10.00 84,	collegiate assoc prof	1.00	117,252	1.00	132,936	1.00	133,285	
director 33.00 3,230,678 33.00 3,367,869 33.00 3,356,302 editor 7.00 372,054 7.00 439,280 7.00 437,771 exec director 5.00 559,243 5.00 582,995 5.00 580,989 executive asst 1.00 61,931 1.00 64,561 1.00 64,339 instruc designer 12.00 797,374 12.00 831,238 12.00 828,383 it support assoc 1.00 43,511 1.00 45,361 1.00 46,495 it support asst 1.00 41,417 1.00 43,179 1.00 44,258 librarian ii 10.00 771,268 10.00 804,073 10.00 824,174 librarian iii 10.00 771,268 10.00 804,073 10.00 824,174 librarian iii 10.00 36,842 2.00 84,116 2.00 86,219 library associate 2.00 80,684 2.00 84,116<	collegiate professor	2.00	281,708	2.00	319,393	2.00	325,596	
editor 7.00 372,054 7.00 439,280 7.00 437,771 exec director 5.00 559,243 5.00 582,995 5.00 580,989 executive asst 1.00 61,931 1.00 64,561 1.00 64,339 instruc designer 12.00 797,374 12.00 831,238 12.00 828,383 it support assoc 1.00 43,511 1.00 45,361 1.00 46,495 it support assoc 1.00 41,417 1.00 43,179 1.00 44,258 librarian i 2.00 101,268 2.00 105,575 2.00 108,215 librarian ii 10.00 771,268 10.00 804,073 10.00 824,174 librarian iii 6.00 560,280 6.00 584,108 6.00 598,709 library associate 2.00 80,684 2.00 84,116 2.00 86,219 library tech iii 1.00 34,953 1.00 36,440 1.00 37,351 manager 23.00 1,890,804 20.00 2,073,950 20.00 2,066,821 office assistant 3.00 81,728 3.00 85,203 3.00 87,332 office supv iii 1.00 49,903 1.00 52,025 1.00 53,325 prog mgmt spec i 3.00 127,580 3.00 133,006 3.00 136,332 program admin specialist 1.00 48,687 1.00 50,758 1.00 52,027 programmer 8.00 642,389 7.00 669,668 7.00 667,364 specialist 33.00 2,257,687 33.00 2,355,566 33.00 2,345,480 systems analyst 52.00 4,608,998 52.00 437,674 2.00 436,169 vice president 2.00 66,120 2.00 62,677 2.00 64,243 vice president 2.00 419,844 2.00 437,674 2.00 436,169 cacount clerk iii 2.00 66,315 2.00 68,810 2.00 70,530	coordinator	32.00	1,491,555	32.00	1,554,910	32.00	1,549,564	
exec director 5.00 559,243 5.00 582,995 5.00 580,989 executive asst 1.00 61,931 1.00 64,561 1.00 64,339 instruc designer 12.00 797,374 12.00 831,238 12.00 828,383 it support assoc 1.00 43,511 1.00 45,361 1.00 46,495 it support asst 1.00 41,417 1.00 43,179 1.00 44,258 librarian i 2.00 101,268 2.00 105,575 2.00 108,215 librarian i 10.00 771,268 10.00 804,073 10.00 824,174 librarian ii 6.00 560,280 6.00 584,108 6.00 598,709 library associate 2.00 80,684 2.00 84,116 2.00 86,219 library tech iii 1.00 34,953 1.00 36,440 1.00 37,351 manager 23.00 1,890,804 20.00 2,073,950 20.00 2,066,821 office assistant 3.00 81,728 3.00 85,203 3.00 87,332 office supv iii 1.00 49,903 1.00 52,025 1.00 53,325 program admin specialist 1.00 49,903 1.00 52,025 1.00 53,325 program admin specialist 1.00 48,687 1.00 50,758 1.00 52,027 program admin specialist 3.00 642,389 7.00 669,668 7.00 667,364 specialist 3.00 2,257,687 33.00 2,353,566 33.00 2,345,480 systems analyst 52.00 4,608,998 52.00 4,804,739 52.00 436,169 cumuc team assoc i 2.00 419,844 2.00 437,674 2.00 436,169 cumuc team assoc i 2.00 60,120 2.00 62,677 2.00 64,243 vice president 2.00 419,844 2.00 437,674 2.00 436,169 cumuc team assoc i 2.00 66,315 2.00 68,810 2.00 70,530	director	33.00	3,230,678	33.00	3,367,869	33.00	3,356,302	
executive asst 1.00 61,931 1.00 64,561 1.00 64,339 instruc designer 12.00 797,374 12.00 831,238 12.00 828,383 it support assoc 1.00 43,511 1.00 45,361 1.00 46,495 it support assot 1.00 41,417 1.00 43,179 1.00 44,258 librarian i 2.00 101,268 2.00 105,575 2.00 108,215 librarian ii 10.00 771,268 10.00 804,073 10.00 824,174 librarian iii 6.00 560,280 6.00 584,108 6.00 598,709 library associate 2.00 80,684 2.00 84,116 2.00 86,219 library tech iii 1.00 34,953 1.00 36,440 1.00 37,351 manager 23.00 1,890,804 20.00 2,073,950 20.00 2,066,821 office supv iii 1.00 49,903 1.00 52,025 1.00 53,325 prog mgmt spec i 3.00 127,580 3.00 133,006 3.00 136,332 program admin specialist 1.00 48,687 1.00 50,758 1.00 52,027 programmer 8.00 642,389 7.00 669,668 7.00 667,364 specialist 33.00 2,257,687 33.00 2,353,566 33.00 2,345,480 systems analyst 2.00 41,688,988 52.00 4,804,739 52.00 44,788,225 umuc team assoc i 2.00 60,120 2.00 62,677 2.00 64,243 vice president 2.00 419,844 2.00 437,674 2.00 43,6169 TOTAL r30b3004* 299.00 22,900,753 295.00 23,962,074 295.00 23,987,307	editor	7.00	372,054	7.00	439,280	7.00	437,771	
instruc designer 12.00 797,374 12.00 831,238 12.00 828,383 it support assoc 1.00 43,511 1.00 45,361 1.00 46,495 it support asst 1.00 41,417 1.00 43,179 1.00 44,258 librarian i 2.00 101,268 2.00 105,575 2.00 108,215 librarian ii 10.00 771,268 10.00 804,073 10.00 824,174 librarian iii 6.00 560,280 6.00 584,108 6.00 598,709 library associate 2.00 80,684 2.00 84,116 2.00 86,219 library tech iii 1.00 34,953 1.00 36,440 1.00 37,351 manager 23.00 1,890,804 20.00 2,073,950 20.00 2,066,821 office assistant 3.00 81,728 3.00 85,203 3.00 87,332 office supv iii 1.00 49,903 1.00 52,025 1.00 53,325 prog mgmt spec i 3.00 127,580 3.00 133,006 3.00 136,332 program admin specialist 1.00 48,687 1.00 50,758 1.00 52,027 programmer 8.00 642,389 7.00 669,668 7.00 667,364 specialist 33.00 2,257,687 33.00 2,353,566 33.00 2,345,480 systems analyst 52.00 4,608,998 52.00 4,804,739 52.00 4,788,225 umuc team assoc i 2.00 419,844 2.00 437,674 2.00 436,169 TOTAL r30b3004* 299.00 22,900,753 295.00 23,962,074 295.00 23,987,307	exec director	5.00	559,243	5.00	582,995	5.00	580,989	
it support assoc	executive asst	1.00	61,931	1.00	64,561	1.00	64,339	
it support asst 1.00 41,417 1.00 43,179 1.00 44,258 librarian i 2.00 101,268 2.00 105,575 2.00 108,215 librarian ii 10.00 771,268 10.00 804,073 10.00 824,174 librarian iii 6.00 560,280 6.00 584,108 6.00 598,709 library associate 2.00 80,684 2.00 84,116 2.00 86,219 library tech iii 1.00 34,953 1.00 36,440 1.00 37,351 manager 23.00 1,890,804 20.00 2,073,950 20.00 2,066,821 office assistant 3.00 81,728 3.00 85,203 3.00 87,332 office supv iii 1.00 49,903 1.00 52,025 1.00 53,325 program admin specialist 1.00 48,687 1.00 50,758 1.00 52,027 programmer 8.00 642,389 7.00 669,668 7.00 667,364 specialist 33.00 2,257,687 33.00 2,353,566 33.00 2,345,480 systems analyst 52.00 4,608,998 52.00 4,804,739 52.00 4,788,225 umuc team assoc i 2.00 60,120 2.00 62,677 2.00 64,243 vice president 2.00 419,844 2.00 437,674 2.00 436,169 TOTAL r30b3004* 299.00 22,900,753 295.00 23,962,074 295.00 23,987,307	instruc designer	12.00	797,374	12.00	831,238	12.00	828,383	
Dibrarian i 2.00	it support assoc	1.00	43,511	1.00	45,361	1.00	46,495	
librarian ii 10.00 771,268 10.00 804,073 10.00 824,174 librarian iii 6.00 560,280 6.00 584,108 6.00 598,709 library associate 2.00 80,684 2.00 84,116 2.00 86,219 library tech iii 1.00 34,953 1.00 36,440 1.00 37,351 manager 23.00 1,890,804 20.00 2,073,950 20.00 2,066,821 office assistant 3.00 81,728 3.00 85,203 3.00 87,332 office supv iii 1.00 49,903 1.00 52,025 1.00 53,325 prog mgmt spec i 3.00 127,580 3.00 133,006 3.00 136,332 program admin specialist 1.00 48,687 1.00 50,758 1.00 52,027 programmer 8.00 642,389 7.00 669,668 7.00 667,364 specialist 33.00 2,257,687 33.00 2,353,566 33.00 2,345,480 systems analyst 52.00 4,608,998 52.00 4,804,739 52.00 4,788,225 umuc team assoc i 2.00 60,120 2.00 62,677 2.00 64,243 vice president 2.00 419,844 2.00 437,674 2.00 436,169	it support asst	1.00	41,417	1.00	43,179	1.00	44,258	
librarian iii 6.00 560,280 6.00 584,108 6.00 598,709 library associate 2.00 80,684 2.00 84,116 2.00 86,219 library tech iii 1.00 34,953 1.00 36,440 1.00 37,351 manager 23.00 1,890,804 20.00 2,073,950 20.00 2,066,821 office assistant 3.00 81,728 3.00 85,203 3.00 87,332 office supv iii 1.00 49,903 1.00 52,025 1.00 53,325 prog mgmt spec i 3.00 127,580 3.00 133,006 3.00 136,332 program admin specialist 1.00 48,687 1.00 50,758 1.00 52,027 programmer 8.00 642,389 7.00 669,668 7.00 667,364 specialist 33.00 2,257,687 33.00 2,353,566 33.00 2,345,480 systems analyst 52.00 4,608,998 52.00 4,804,739 52.00 4,788,225 umuc team assoc i 2.00 60,120 2.00 62,677 2.00 64,243 vice president 2.00 419,844 2.00 437,674 2.00 436,169	librarian i	2.00	101,268	2.00	105,575	2.00	108,215	
library associate 2.00 80,684 2.00 84,116 2.00 86,219 library tech iii 1.00 34,953 1.00 36,440 1.00 37,351 manager 23.00 1,890,804 20.00 2,073,950 20.00 2,066,821 office assistant 3.00 81,728 3.00 85,203 3.00 87,332 office supv iii 1.00 49,903 1.00 52,025 1.00 53,325 prog mgmt spec i 3.00 127,580 3.00 133,006 3.00 136,332 program admin specialist 1.00 48,687 1.00 50,758 1.00 52,027 programmer 8.00 642,389 7.00 669,668 7.00 667,364 specialist 33.00 2,257,687 33.00 2,353,566 33.00 2,345,480 systems analyst 52.00 4,608,998 52.00 4,804,739 52.00 4,788,225 umuc team assoc i 2.00 60,120 2.00 62,677 2.00 64,243 vice president 2.00 419,844 2.00 437,674 2.00 436,169 TOTAL r30b3004* 299.00 22,900,753 295.00 23,962,074 295.00 23,987,307	librarian ii	10.00	771,268	10.00	804,073	10.00	824,174	
library tech iii 1.00 34,953 1.00 36,440 1.00 37,351 manager 23.00 1,890,804 20.00 2,073,950 20.00 2,066,821 office assistant 3.00 81,728 3.00 85,203 3.00 87,332 office supv iii 1.00 49,903 1.00 52,025 1.00 53,325 prog mgmt spec i 3.00 127,580 3.00 133,006 3.00 136,332 program admin specialist 1.00 48,687 1.00 50,758 1.00 52,027 programmer 8.00 642,389 7.00 669,668 7.00 667,364 specialist 33.00 2,257,687 33.00 2,353,566 33.00 2,345,480 systems analyst 52.00 4,608,998 52.00 4,804,739 52.00 4,788,225 umuc team assoc i 2.00 60,120 2.00 62,677 2.00 64,243 vice president 2.00 419,844 2.00 437,674 2.00 436,169	librarian iii	6.00	560,280	6.00	584,108	6.00	598,709	
library tech iii 1.00 34,953 1.00 36,440 1.00 37,351 manager 23.00 1,890,804 20.00 2,073,950 20.00 2,066,821 office assistant 3.00 81,728 3.00 85,203 3.00 87,332 office supv iii 1.00 49,903 1.00 52,025 1.00 53,325 prog mgmt spec i 3.00 127,580 3.00 133,006 3.00 136,332 program admin specialist 1.00 48,687 1.00 50,758 1.00 52,027 programmer 8.00 642,389 7.00 669,668 7.00 667,364 specialist 33.00 2,257,687 33.00 2,353,566 33.00 2,345,480 systems analyst 52.00 4,608,998 52.00 4,804,739 52.00 4,788,225 umuc team assoc i 2.00 60,120 2.00 62,677 2.00 64,243 vice president 2.00 419,844 2.00 437,674 2.00 436,169 TOTAL r30b3004* 299.00 22,900,753 295.00 23,962,074 295.00 23,987,307	library associate	2.00	80,684	2.00	84,116	2.00	86,219	
manager 23.00 1,890,804 20.00 2,073,950 20.00 2,066,821 office assistant 3.00 81,728 3.00 85,203 3.00 87,332 office supv iii 1.00 49,903 1.00 52,025 1.00 53,325 prog mgmt spec i 3.00 127,580 3.00 133,006 3.00 136,332 program admin specialist 1.00 48,687 1.00 50,758 1.00 52,027 programmer 8.00 642,389 7.00 669,668 7.00 667,364 specialist 33.00 2,257,687 33.00 2,353,566 33.00 2,345,480 systems analyst 52.00 4,608,998 52.00 4,804,739 52.00 4,788,225 umuc team assoc i 2.00 60,120 2.00 62,677 2.00 64,243 vice president 2.00 419,844 2.00 437,674 2.00 23,987,307 TOTAL r30b3004* 299.00 22,900,753 </td <td>library tech iii</td> <td>1.00</td> <td>· · · · · · · · · · · · · · · · · · ·</td> <td>1.00</td> <td>•</td> <td>1.00</td> <td>•</td> <td></td>	library tech iii	1.00	· · · · · · · · · · · · · · · · · · ·	1.00	•	1.00	•	
office assistant 3.00 81,728 3.00 85,203 3.00 87,332 office supv iii 1.00 49,903 1.00 52,025 1.00 53,325 prog mgmt spec i 3.00 127,580 3.00 133,006 3.00 136,332 program admin specialist 1.00 48,687 1.00 50,758 1.00 52,027 programmer 8.00 642,389 7.00 669,668 7.00 667,364 specialist 33.00 2,257,687 33.00 2,353,566 33.00 2,345,480 systems analyst 52.00 4,608,998 52.00 4,804,739 52.00 4,788,225 umuc team assoc i 2.00 60,120 2.00 62,677 2.00 64,243 vice president 2.00 419,844 2.00 437,674 2.00 436,169 TOTAL r30b3004* 299.00 22,900,753 295.00 23,962,074 295.00 23,987,307 r30b3005 Student Services <	_	23.00	•	20.00	•	20.00		
office supv iii 1.00 49,903 1.00 52,025 1.00 53,325 prog mgmt spec i 3.00 127,580 3.00 133,006 3.00 136,332 program admin specialist 1.00 48,687 1.00 50,758 1.00 52,027 programmer 8.00 642,389 7.00 669,668 7.00 667,364 specialist 33.00 2,257,687 33.00 2,353,566 33.00 2,345,480 systems analyst 52.00 4,608,998 52.00 4,804,739 52.00 4,788,225 umuc team assoc i 2.00 60,120 2.00 62,677 2.00 64,243 vice president 2.00 419,844 2.00 437,674 2.00 436,169 TOTAL r30b3004* 299.00 22,900,753 295.00 23,962,074 295.00 23,987,307 r30b3005 Student Services acad prog spec 9.71 336,795 9.71 349,465 9.71 358,201	office assistant	3.00				3.00		
prog mgmt spec i 3.00 127,580 3.00 133,006 3.00 136,332 program admin specialist 1.00 48,687 1.00 50,758 1.00 52,027 programmer 8.00 642,389 7.00 669,668 7.00 667,364 specialist 33.00 2,257,687 33.00 2,353,566 33.00 2,345,480 systems analyst 52.00 4,608,998 52.00 4,804,739 52.00 4,788,225 umuc team assoc i 2.00 60,120 2.00 62,677 2.00 64,243 vice president 2.00 419,844 2.00 437,674 2.00 436,169 TOTAL r30b3004* 299.00 22,900,753 295.00 23,962,074 295.00 23,987,307 r30b3005 Student Services acad prog spec 9.71 336,795 9.71 349,465 9.71 358,201 account clerk iii 2.00 66,315 2.00 68,810 2.00 70,530 </td <td></td> <td></td> <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td>			•					
program admin specialist 1.00 48,687 1.00 50,758 1.00 52,027 programmer 8.00 642,389 7.00 669,668 7.00 667,364 specialist 33.00 2,257,687 33.00 2,353,566 33.00 2,345,480 systems analyst 52.00 4,608,998 52.00 4,804,739 52.00 4,788,225 umuc team assoc i 2.00 60,120 2.00 62,677 2.00 64,243 vice president 2.00 419,844 2.00 437,674 2.00 436,169 TOTAL r30b3004* 299.00 22,900,753 295.00 23,962,074 295.00 23,987,307 r30b3005 Student Services acad prog spec 9.71 336,795 9.71 349,465 9.71 358,201 account clerk iii 2.00 66,315 2.00 68,810 2.00 70,530	-	3.00	•		•		•	
programmer 8.00 642,389 7.00 669,668 7.00 667,364 specialist 33.00 2,257,687 33.00 2,353,566 33.00 2,345,480 systems analyst 52.00 4,608,998 52.00 4,804,739 52.00 4,788,225 umuc team assoc i 2.00 60,120 2.00 62,677 2.00 64,243 vice president 2.00 419,844 2.00 437,674 2.00 436,169 TOTAL r30b3004* 299.00 22,900,753 295.00 23,962,074 295.00 23,987,307 r30b3005 Student Services acad prog spec 9.71 336,795 9.71 349,465 9.71 358,201 account clerk iii 2.00 66,315 2.00 68,810 2.00 70,530					•			
specialist 33.00 2,257,687 33.00 2,353,566 33.00 2,345,480 systems analyst 52.00 4,608,998 52.00 4,804,739 52.00 4,788,225 umuc team assoc i 2.00 60,120 2.00 62,677 2.00 64,243 vice president 2.00 419,844 2.00 437,674 2.00 436,169 TOTAL r30b3004* 299.00 22,900,753 295.00 23,962,074 295.00 23,987,307 r30b3005 Student Services acad prog spec 9.71 336,795 9.71 349,465 9.71 358,201 account clerk iii 2.00 66,315 2.00 68,810 2.00 70,530	. •		•		•			
systems analyst 52.00 4,608,998 52.00 4,804,739 52.00 4,788,225 umuc team assoc i 2.00 60,120 2.00 62,677 2.00 64,243 vice president 2.00 419,844 2.00 437,674 2.00 436,169 TOTAL r30b3004* 299.00 22,900,753 295.00 23,962,074 295.00 23,987,307 r30b3005 Student Services acad prog spec 9.71 336,795 9.71 349,465 9.71 358,201 account clerk iii 2.00 66,315 2.00 68,810 2.00 70,530	. •	33.00	•	33.00	•	33.00	•	
umuc team assoc i 2.00 60,120 2.00 62,677 2.00 64,243 vice president 2.00 419,844 2.00 437,674 2.00 436,169 TOTAL r30b3004* 299.00 22,900,753 295.00 23,962,074 295.00 23,987,307 r30b3005 Student Services acad prog spec 9.71 336,795 9.71 349,465 9.71 358,201 account clerk iii 2.00 66,315 2.00 68,810 2.00 70,530	•				• •			
vice president 2.00 419,844 2.00 437,674 2.00 436,169 TOTAL r30b3004* 299.00 22,900,753 295.00 23,962,074 295.00 23,987,307 r30b3005 Student Services acad prog spec account clerk iii 9.71 336,795 9.71 349,465 9.71 358,201 account clerk iii 2.00 66,315 2.00 68,810 2.00 70,530	-							
TOTAL r30b3004* 299.00 22,900,753 295.00 23,962,074 295.00 23,987,307 r30b3005 Student Services acad prog spec 9.71 336,795 9.71 349,465 9.71 358,201 account clerk iii 2.00 66,315 2.00 68,810 2.00 70,530			-				-	
r30b3005 Student Services acad prog spec 9.71 336,795 9.71 349,465 9.71 358,201 account clerk iii 2.00 66,315 2.00 68,810 2.00 70,530	processing							
acad prog spec 9.71 336,795 9.71 349,465 9.71 358,201 account clerk iii 2.00 66,315 2.00 68,810 2.00 70,530	TOTAL r30b3004*	299.00	22,900,753	295.00	23,962,074	295.00	23,987,307	
acad prog spec 9.71 336,795 9.71 349,465 9.71 358,201 account clerk iii 2.00 66,315 2.00 68,810 2.00 70,530	r30b3005 Student Services							
account clerk iii 2.00 66,315 2.00 68,810 2.00 70,530	acad prog spec	9.71	336,795	9.71	349,465	9.71	358,201	
,			•		•		•	
4000 010,070 14100 000,210 14100 007,020	accountant	14.00	616,079	14.00	639,219	14.00	637,023	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b3005 Student Services							
accountant i	1.00	39,458	1.00	40,942	1.00	41,965	
accounting assoc	5.00	165,378	5.00	171,601	5.00	175,891	
admin asst i	1.00	31,926	1.00	33,127	1.00	33,955	
admin asst ii	1.00	39,004	1.00	40,471	1.00	41,483	
administrator	1.00	42,104	1.00	43,686	1.00	43,535	
advisor	18.00	747,160	18.00	775,228	18.00	772,562	
assistant bursar	1.00	91,434	1.00	94,868	1.00	94,542	
assistant director	23.00	1,274,234	23.00	1,322,083	23.00	1,317,537	
assistant manager	1.00	59,910	1.00	62,161	1.00	61,947	
assoc director	15.00	1,026,522	15.00	1,065,068	15.00	1,061,410	
assoc vice pres	3.00	446,723	3.00	463,500	3.00	461,908	
associate provost	3.00	387,784	3.00	402,372	3.00	412,432	
asst director	32.00	1,725,877	32.00	1,790,697	32.00	1,784,542	
asst provost	1.00	114,720	1.00	119,029	1.00	118,619	
asst to v p	1.00	49,124	1.00	50,969	1.00	50,794	
asst vp	3.00	325,923	3.00	338,163	3.00	337,001	
bursar	1.00	111,716	1.00	115,912	1.00	115,514	
business srvc specialist	2.00	71,984	2.00	74,692	2.00	76,559	
collections spec	4.00	147,406	4.00	152,952	4.00	156,775	
coordinator	18.00	876,044	18.00	908,950	18.00	905,824	
director	27.00	2,215,259	27.00	2,298,441	27.00	2,290,545	
editor	5.00	291,312	5.00	302,251	5.00	301,213	
evaluator	11.00	458,760	11.00	475,992	11.00	474,354	
exec director	1.00	121,744	1.00	126,316	1.00	125,882	
executive vp	1.00	218,925	1.00	227,147	1.00	226,367	
financial aid couns	18.00	708,231	18.00	734,834	18.00	732,308	
instruc designer	4.00	220,984	4.00	229,278	4.00	228,491	
manager	15.00	926,169	15.00	960,952	15.00	957,653	
prog mgmt spec i	8.00	313,665	8.00	325,464	8.00	333,601	
program admin specialist	3.00	148,172	3.00	153,746	3.00	157,590	
programmer	2.00	111,064	2.00	115,235	2.00	114,839	
specialist	9.00	413,432	9.00	428,964	9.00	427,488	
systems analyst	4.00	237,006	4.00	245,905	4.00	245,060	
technical director	1.00	80,507	1.00	83,531	1.00	83,244	
umuc team assc ii	3.00	108,029	3.00	112,095	3.00	114,897	
umuc team assoc i	3.00	100,582	3.00	104,366	3.00	106,975	
umuc team asst	1.00	29,926	1.00	31,052	1.00	31,828	
umuc tm st cs asc	1.00	37,159	1.00	38,557	1.00	39,521	
vice president	1.00	160,189	1.00	166,205	1.00	165,634	
vice provost	1.00	140,163	1.00	145,435	1.00	149,071	
TOTAL r30b3005*	279.71	15,834,898	279.71	16,429,731	279.71	16,437,110	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
0010000 Taskitukisas 1 0							
r30b3006 Institutional Support	11 00	CO4 500	11 00	650 004	11 00	647.057	
accountant	11.00	634,599	11.00	650,091	11.00	647,857	
admin asst i	1.00	32,336	1.00	33,127	1.00	33,955	
admin asst i	1.00	32,982	1.00	33,789	1.00	34,634	
admin asst ii	2.00	75,530	2.00	77,378	2.00	79,312	
administrator	2.00	130,348	2.00	133,529	2.00	133,069	
assistant director	7.00	500,809	7.00	513,035	7.00	511,272	
assoc director	2.00	201,494	2.00	206,413	2.00	205,704	
assoc vice pres	11.00	1,722,886	11.00	1,764,940	11.00	1,758,878	
asst comptroller	1.00	97,660	1.00	100,045	1.00	99,700	
asst director	6.00	555,538	6.00	569,096	6.00	567,143	
asst provost	2.00	258,508	2.00	264,818	2.00	263,910	
asst to president	1.00	187,890	1.00	192,477	1.00	191,816	
asst to v p	2.00	143,517	2.00	147,020	2.00	146,515	
asst vp	17.00	2,392,159	17.00	2,450,553	17.00	2,442,136	
buyer	1.00	71,389	1.00	73,131	1.00	72,880	
collegiate assoc prof	1.00	76,118	1.00	84,805	1.00	85,026	
collegiate professor	3.00	329,775	3.00	370,440	3.00	368,371	
computer engineer	1.00	78,773	1.00	80,696	1.00	80,418	
consultant	3.00	203,129	3.00	208,088	3.00	207,373	
coordinator	24.00	1,201,473	24.00	1,230,798	24.00	1,226,568	
curator spec coll	2.00	128,374	2.00	131,508	2.00	131,055	
director	19.00	1,872,792	19.00	1,918,506	19.00	1,911,915	
exec adm asst ii	2.00	107,556	2.00	110,188	2.00	112,943	
exec adm asst iii	2.00	96,890	2.00	99,261	2.00	101,743	
exec director	1.00	140,611	1.00	144,045	1.00	143,549	
exempt/non exempt incs	.00	0	.00	0	.00	1,719,194	
human res assoc i	1.00	32,663	1.00	33,463	1.00	34,300	
it com op sh supv	1.00	54,806	1.00	56,147	1.00	57,551	
it com optr lead	1.00	41,367	1.00	42,380	1.00	43,439	
it comp optr snr	2.00	82,061	2.00	84,070	2.00	86,172	
it support assoc	2.00	93,765	2.00	96,060	2.00	98,462	
it support asst	1.00	65,572	1.00	67,176	1.00	68,855	
manager	23.00	1,959,748	23.00	1,988,643	23.00	1,981,810	
office clerk i	1.00	27,967	1.00	28,651	1.00	29,367	
president	1.00	331,845	1.00	339,946	1.00	338,776	
prog mgmt spec i	3.00	138,657	3.00	142,049	3.00	145,600	
programmer	9.00	703,643	9.00	720,817	9.00	718,345	
provost	1.00	220,827	1.00	226,231	1.00	231,887	
research assoc	1.00	73,550	1.00	75,345	1.00	75,086	
research asst	1.00	53,175	1.00	54,472	1.00	54,285	
specialist	18.00	1,247,690	18.00	1,278,140	18.00	1,273,751	
storekeeper iii	1.00	35,753	1.00	36,628	1.00	37,544	
systems analyst	24.00	1,826,901	24.00	1,871,503	24.00	1,865,071	
trainer	2.00	130,815	2.00	134,010	2.00	133,548	
univ. counsel	3.00	360,833	3.00	369,641	3.00	368,370	
	0.00	555,500	0.00	000,041	0.00	555,576	

Classification Title Positions Expenditure Positions Appropriation Positions Allowance	Symbol
r30b3006 Institutional Support	
vice president 8.00 1,867,439 8.00 1,968,190 8.00 1,906,44	
TOTAL r30b3006* 229.00 20.622.213 229.00 21.201.339 229.00 22.825.60	
TOTAL r30b3006* 229.00 20,622,213 229.00 21,201,339 229.00 22,825,60	
r30b3007 Operation and Maintenance of Plant	
assoc vice pres 1.00 229,329 1.00 166,205 1.00 165,63	
asst vp 1.00 194,173 1.00 140,720 1.00 140,23	
business srvc specialist 2.00 128,019 2.00 92,783 2.00 95,10	
coordinator 5.00 344,010 5.00 249,310 5.00 248,45	
director 2.00 236,434 2.00 171,347 2.00 170,75	
manager 3.00 410,975 3.00 297,840 3.00 296,81	
mt maint mechanic 2.00 102,860 2.00 74,548 2.00 76,41	
TOTAL r30b3007* 16.00 1,645,800 16.00 1,192,753 16.00 1,193,41	
TOTAL r30b30 ** 1,041.71 80,236,687 1,037.71 82,291,237 1,037.71 84,350,84	
r30b31 University of Maryland Baltimore County	
r30b3101 Instruction	
acad prog spec 2.00 68,969 2.00 79,739 2.00 79,73	
academic advisor 8.25 445,781 10.25 575,393 10.25 575,39	
accountant i 4.00 184,667 4.00 200,912 4.00 200,91	
accounting assoc 3.20 125,109 2.20 90,874 2.20 90,87	
admin asst i 2.00 66,209 3.00 110,882 3.00 110,88	
admin asst ii 35.01 1,316,415 34.50 1,386,859 34.50 1,386,85	
assistant 1.00 53,882 1.00 53,974 1.00 53,97	
assistant coach 1.90 76,504 1.90 79,821 1.90 79,82	
assistant dean 2.00 211,606 2.00 234,267 2.00 234,26	
assistant trainer .50 21,714 .50 21,699 .50 21,69	
assoc prof chprsn 12.00 1,090,023 11.00 1,160,345 11.00 1,160,34	
assoc prof dir 4.00 321,371 4.00 374,426 4.00 374,42	
assoc prof dir .00 0 1.00 103,379 1.00 103,37	
assoc prof 139.53 9,954,972 143.62 12,254,455 143.62 12,254,45	
associate dean 4.00 396,104 5.00 495,379 5.00 495,37	
associate provost .10 13,717 .10 12,452 .10 12,45	
associate vice provost 4.00 375,047 5.00 498,319 5.00 498,31	
asst art0in-res 2.00 76,914 2.00 88,484 2.00 88,48	
asst director 16.94 1,080,836 15.69 1,004,854 15.69 1,004,85	
asst manager 1.00 38,526 1.00 38,115 1.00 38,11	
asst prof 107.50 6,992,306 109.75 8,570,910 109.75 8,570,91	
asst registrar 1.00 54,388 .00 0 .00	
asst vp .00 0 2.00 293,278 2.00 293,27	
athl equip spec 1.00 30,437 1.00 32,305 1.00 32,30	
business manager 5.00 359,398 5.50 385,441 5.50 385,44	
business serv spec 13.00 638,784 12.23 655,874 12.23 655,87	
camp compl officr 1.00 94,864 1.00 94,715 1.00 94,71	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b31 University of Maryland	d Baltimore Co	unty					
r30b3101 Instruction							
chairperson	1.00	129,030	1.00	174,365	1.00	174,365	
clin assoc prof	6.00	418,119	7.00	600,750	7.00	600,750	
clinic asst prof	6.00	297,179	7.00	486,696	7.00	486,696	
clinical prof	.60	47,698	.60	55,843	.60	55,843	
coach	.50	27,822	.50	28,396	.50	28,396	
dean	3.00	629,430	3.00	672,410	3.00	672,410	
dir athletics	14.52	1,392,738	15.00	1,331,507	15.00	1,331,507	
eng tech iii	3.00	191,562	3.00	208,415	3.00	208,415	
exec adm asst i	2.10	91,945	2.10	99,074	2.10	99,074	
exec adm asst ii	3.00	146,317	4.00	219,370	4.00	219,370	
faculty res asst	3.00	140,059	3.25	156,766	3.25	156,766	
fin tran supv	1.00	46,491	1.00	50,580	1.00	50,580	
graduate assistants/fell	.00	5,812,793	.00	6,678,042	.00	6,678,042	
groundskeeper	.70	19,091	.00	0	.00	0	
head coach	2.85	198,313	3.00	213,022	3.00	213,022	
instructor	8.50	468,406	8.00	497,337	8.00	497,337	
lab animal tech	2.00	72,070	2.00	76,499	2.00	76,499	
lan sys admin	1.00	95,197	1.00	95,779	1.00	95,779	
lect asst dir	93.12	4,794,023	92.74	5,712,577	92.74	5,712,577	
maintenance aide ii	.00	0	.70	22,696	.70	22,696	
manager	8.50	523,441	9.50	602,529	9.50	602,529	
multi media asst	1.00	35,413	1.00	38,528	1.00	38,528	
office clerk ii	1.00	26,040	1.00	28,147	1.00	28,147	
office supv iii	6.10	249,567	5.60	278,163	5.60	278,163	
prof chairpersn	14.54	1,991,235	16.78	2,668,608	16.78	2,668,608	
prof director	9.10	1,156,360	9.43	1,479,005	9.43	1,479,005	
prof of practice	5.50	574,923	6.55	802,427	6.55	802,427	
professor	133.10	12,877,698	129.80	14,728,561	129.80	14,728,561	
prog coordinator	24.21	1,408,982	27.58	1,552,180	27.58	1,552,180	
prog mgmt spec i	18.50	775,251	20.00	874,907	20.00	874,907	
prog spec	9.25	623,509	10.25	672,790	10.25	672,790	
res asst prof	.08	6,710	.08	7,717	.08	7,717	
research assoc	.92	52,478	1.42	57,757	1.42	57,757	
research asst	2.00	113,150	1.00	55,236	1.00	55,236	
research prof	.00	0	.50	70,930	.50	70,930	
sport turf tech	.25	8,593	.25	5,948	.25	5,948	
sr assoc athl dir	3.75	284,582	6.75	502,504	6.75	502,504	
sr res sci	1.00	69,492	1.00	81,600	1.00	81,600	
supv tch sup srv	1.00	57,128	1.00	56,761	1.00	56,761	
systems analyst	1.00	81,859	1.00	80,611	1.00	80,611	
teaching lab tech	1.00	55,825	1.00	60,736	1.00	60,736	
tech director	1.00	56,656	2.00	109,497	2.00	109,497	
vice president	.00	, 0	1.00	281,214	1.00	281,214	
vice provost	1.00	178,507	1.00	192,898	1.00	192,898	
•		•		•		•	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Sym
r30b31 University of Maryland	N Paltimona Co	untv					
r30b31 University of Maryland r30b3101 Instruction	a partimore co	unty					
vice provost	1.00	183,731	1.00	203,173	1.00	203,173	
visit clin instr	9.00	529,051	8.00	589,002	8.00	589,002	
TOTAL r30b3101*	777.62	61,027,007	800.62	72,358,704	800.62	72,358,704	
		, ,		, ,		, ,	
r30b3102 Research				•	0.0	•	
academic advisor	.40	28,536		0	.00	0	
accountant i	3.40	177,959		147,605		147,605	
accounting assoc	1.60	59,658		78,301	1.60	78,301	
admin asst ii	5.00	155,702		232,586	6.00	232,586	
administrator	2.00	167,224		200,086		200,086	
assoc director	2.00	153,283	2.00	183,270	2.00	183,270	
assoc prof	2.51	269,292		189,956	1.88	189,956	
assoc res eng	2.00	276,940	1.50	191,476	1.50	191,476	
assoc res sci	21.40	2,639,234	21.00	2,395,908	21.00	2,395,908	
asst director	4.04	252,471	2.04	141,996	2.04	141,996	
asst manager	1.90	100,621	2.00	111,775	2.00	111,775	
asst prof	.50	62,316	.25	27,150	.25	27,150	
asst res sci	19.00	1,814,237	16.63	1,391,869	16.63	1,391,869	
asst vp	2.00	206,640	.00	0	.00	0	
business manager	4.25	227,941	5.75	385,504	5.75	385,504	
clinic asst prof	.00	0	.50	42,549	.50	42,549	
cont/grant assoc	1.00	28,848	1.00	43,299	1.00	43,299	
coordinator	5.95	310,509		244,854	3.90	244,854	
dir facilities	5.46	556,681	4.75	579,156	4.75	579,156	
director	.20	30,789	.00	. 0	.00	. 0	
exec adm asst i	2.00	90,882	2.00	98,655	2.00	98,655	
exec adm asst ii	1,00	35,239		0	.00	0	
exec director	.00	0		15,208	.09	15,208	
faculty res asst	1.50	152,262		76,470	1.00	76,470	
faculty res asst	12.50	786,336		762,977	14.75	762,977	
graduate assistants/fell	.00	4,947,204		4,310,360	.00	4,310,360	
health educator	1.00	54,970		55,248	1.00	55,248	
inst designer	.00	01,570		79,762		79,762	
lecturer	1.00	72,498		56,013	1.00	56,013	
manager	12.00	721,613		941,485	12.00	941,485	
policy analyst	2.47	219,856		300,633	3.48	300,633	
post doc res asso	19.90	1,359,528		1,783,709	31.34	1,783,709	
prof chairpersn	2.46	286,097		533,724	2.21	533,724	
·	2.46	•		•	2.47	•	
prof director		670,225 0		586,583		586,583	
prof of practice	.00	-		94,372		94,372	
professor	4.36	627,477		889,951	5.62	889,951	
prog asst	1.00	47,798	1.00	48,041	1.00	48,041	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
2062100 Decemb							
r30b3102 Research programmer	.22	20,011	1.62	145,262	1.62	145,262	
	8.04	•		•	7.33	813,114	
res assoc prof	8.93	970,987		813,114	13.42		
res asst prof		793,923		1,147,974	4.25	1,147,974	
research analyst	3.49	254,904		305,095 0	.00	305,095 0	
research analyst	1.00	60,108	.00				
research assoc	14.58	885,647	17.58	964,278	17.58	964,278	
research asst	13.50	673,280		584,724	11.76	584,724	
research prof	3.50	564,159	5.01	756,708	5.01	756,708	
research supv	1.00	69,448	1.00	84,145	1.00	84,145	
specialist	6.00	236,229		204,094	4.25	204,094	
sr res sci	9.55	1,556,046		1,381,527	9.40	1,381,527	
univ counsel	.25	35,955		51,578		51,578	
vice president	1.00	251,019	.00	0	.00	0	
TOTAL r30b3102*	220.26	23,989,389	232.58	23,713,178	232.58	23,713,178	
r30b3103 Public Service							
accounting assoc	1.00	44,938		103,641	2.50	103,641	
admin asst i	1.00	32,759		0	.00	0	
admin asst ii	4.59	166,435	4.25	164,158	4.25	164,158	
analyst	19.53	1,473,297	20.51	1,758,929	20.51	1,758,929	
assoc director	2.13	129,584	1.00	68,211	1.00	68,211	
associate provost	.20	21,580	.20	24,904	. 20	24,904	
asst art0in-res	.00	0	1.00	53,581	1.00	53,581	
asst director	5.04	219,377	5.33	243,478	5.33	243,478	
asst res sci	1.00	240,338	.87	78,360	.87	78,360	
business manager	1.36	85,474	1.15	80,637	1.15	80,637	
business mgr	1.00	85,165	1.00	83,946	1.00	83,946	
business serv spec	1.00	59,961	1.00	60,415	1.00	60,415	
clinic asst prof	.00	0	.40	34,040	.40	34,040	
coordinator	11.00	431,780	17.35	683,698	17.35	683,698	
counselor	3.00	115,877	4.00	169,858	4.00	169,858	
director	18.23	1,550,266	13.51	1,433,863	13.51	1,433,863	
exec adm asst i	2.00	85,876	1.00	43,129	1.00	43,129	
exec director	1.00	157,816	2.91	344,354	2.91	344,354	
faculty res asst	.50	1,713	1.00	61,200	1.00	61,200	
graduate assistants/fell	.00	397,742	.00	402,103	.00	402,103	
it telecom spec	.60	56,195		55,322	1.00	55,322	
lan sys admin	2.00	148,261	2.00	171,513		171,513	
mt elc trd chf i	1.00	48,196		52,080	1.00	52,080	
office supv iii	.09	4,127		4,559	.09	4,559	
plumber	1.00	46,750		46,471	1.00	46,471	
post doc res asso	.00	0		7,396	.18	7,396	
prog mamt spec i	.25	8,682		82,215	1.80	82,215	
program director	1.00	68,291	.00	02,210	.00	02,2.0	
 		55,251		J		ū	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b3103 Public Service							
programmer	11.78	846,708	8.37	713,719		713,719	
research analyst	1.00	58,535	.00	0	.00	0	
research asst	.75	43,901	1.00	67,547	1.00	67,547	
spec asst to v p	1.00	148,927	1.00	174,669	1.00	174,669	
specialist	4.50	199,060	3.50	156,063	3.50	156,063	
TOTAL r30b3103*	98.55	6,977,611	99.92	7,424,059	99.92	7,424,059	
r30b3104 Academic Support							
account clerk i	1.00	24,851	.00	0	.00	0	
account clerk iii	2.00	66,770	2.00	76,236	2.00	76,236	
accounting assoc	1.70	55,819	1.45	65,429	1.45	65,429	
admin asst i	2.00	68,819	2.00	76,767	2.00	76,767	
admin asst ii	4.00	169,610	4.00	183,263	4.00	183,263	
advisor	4.00	182,648	4.00	201,304	4.00	201,304	
assistant dean	1.00	102,543	1.00	114,167	1.00	114,167	
assoc director	4.00	324,955	4.00	417,296	4.00	417,296	
associate vice president	1.00	161,489	1.00	161,262	1.00	161,262	
asst art0in-res	.50	39,702	.50	28,147	.50	28,147	
asst director	4.00	258,724	4.00	311,191	4.00	311,191	
asst vp	1.00	108,609	1.00	139,529	1.00	139,529	
business manager	4.60	311,880	5.00	397,053	5.00	397,053	
business serv spec	6.00	271,551	5.00	252,872	5.00	252,872	
coordinator	13.50	651,615	14.00	933,104	14.00	933,104	
dean	1.00	235,191	2.00	506,113	2.00	506,113	
director	6.00	493,861	5.00	516,400	5.00	516,400	
elect tech iii	1.00	46,265	1.00	60,442	1.00	60,442	
exec adm asst i	2.00	84,701	2.00	108,110	2.00	108,110	
exec adm asst ii	3.00	141,080	3.00	177,424	3.00	177,424	
exec director	1.00	85,663	1.00	103,981	1.00	103,981	
graduate assistants/fell	.00	32,519	.00	22,455	.00	22,455	
inst designer	1.00	45,467	1.00	76,500	1.00	76,500	
it support assoc	.00	0	1.00	50,663	1.00	50,663	
it support assoc	5.00	188,459	3.00	148,132	3.00	148,132	
it systms progrmr	1.00	76,645	1.00	102,217	1.00	102,217	
lan sys admin	1.00	46,745	1.00	57,053	1.00	57,053	
lect director	.00	. 0	.50	26,922	.50	26,922	
librarian i	6.00	343,071	5.00	319,822	5.00	319,822	
librarian i	.00	. 0	1.00	57,120	1.00	57,120	
librarian ii	4.00	258,307	3.00	180,855	3.00	180,855	
librarian iii	9.50	803,457	11.50	1,020,958	11.50	1,020,958	
library tech i	5.50	164,174	4.50	156,369	4.50	156,369	
library tech ii	11.50	401,958	11.75	443,968	11.75	443,968	
library tech iii	6.75	288,322	7.75	362,568	7.75	362,568	
manager	5.00	293,921	5.00	359,453	5.00	359,453	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
2001-040-4 A - 2 d - 2 - 2 - 2 - 2 - 2 - 2 - 2 - 2 -							
r30b3104 Academic Support							
phys sci tech iii	2.00	114,388		142,949		142,949	
prog mgmt spec i	1.00	45,842		49,538	1.00	49,538	
research analyst	.50	25,573		50,634		50,634	
research prof	.50	94,512	. 50	67,552		67,552	
security guard	1.00	33,024	1.00	37,434		37,434	
specialist	20.50	1,037,141	22.50	1,471,079		1,471,079	
supervisor	1.00	50,492	1.00	2,060	1.00	2,060	
tech director	1.00	51,014	1.00	61,613	1.00	61,613	
vice president	1.00	201,284	1.00	226,790	1.00	226,790	
TOTAL r30b3104*	149.05	8,482,661	150.70	10,324,794	150.70	10,324,794	
r30b3105 Student Services							
acad prog spec	7.00	231,128	7.00	257,478	7.00	257,478	
academic advisor	11.00	481,687	9.00	413,292	9.00	413,292	
account clerk ii	1.00	29,749	1.00	33,835	1.00	33,835	
account clerk iii	1.00	27,596	1.00	31,787	1.00	31,787	
accounting assoc	1.00	36,544	2.00	81,915	2.00	81,915	
admin asst i	1.00	17,606	.00	0	.00	0	
admin asst i	1.00	27,173	2.00	51,104	2.00	51,104	
admin asst ii	10.84	369,127	9.54	374,496	9.54	374,496	
analyst	1.00	39,080	.00	0.7,700	.00	0,1,100	
assistant vice provost	.00	0	2.00	243,662	2.00	243,662	
assoc director	15.55	948,962	13.87	988,457	13.87	988,457	
associate provost	1.70	225,636	.70	87,162	.70	87,162	
asst director	8.35	407,696	15.51	956,403	15.51	956,403	
asst registrar	5.00	291,626	5.00	332,217	5.00	332,217	
asst to v p	1.00	58,335	1.00	68,540	1.00	68,540	
asst vp	.50	60,766	.50	71,227	.50	71,227	
business manager	.72	48,546	.78	67,056	.78	67,056	
business serv spec	2.00	102,123	2.00	116,152	2.00	116,152	
clinic coord	1.00	41,440	1.00	47,131	1.00	47,131	
coordinator	11.39	479,595	14.52	700,360	14.52	700,360	
director	10.45	836,242	7.60	•	7.60	•	
evaluator	3.00	104,625	3.00	787,252		787,252	
exec adm asst i	3.00	126,195	3.00	115,818	3.00 3.00	115,818	
exec adm asst ii	1.00	*		139,003		139,003	
graduate assistants/fell	.00	49,467 130,114	1.00	56,262	1.00	56,262	
it support assoc	1.00	47,135	1.00	197,056	1.00	197,056	
manager	3.00	· ·		53,610		53,610	
medical asst	1.00	201,462	3.00	236,665	3.00	236,665	
office clerk ii	4.75	23,395	1.00	27,699	1.00	27,699	
office supv i	1.00	143,445	4.50	157,292	4.50	157,292	
office supv iii		35,139	1.00	31,524	1.00	31,524	
prog asst	.81	35,207	.81	40,047	.81	40,047	
prog asse	1.00	45,237	1.00	52,129	1.00	52,129	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b3105 Student Services							
prog mgmt spec i	3.60	151 600	3.00	124 265	3.00	124 265	
	5.00	151,620	5.00	134,365		134,365	
psychologist	.50	285,573	.00	315,227 0	5.00 .00	315,227 0	
research prof	10.60	32,286		_		_	
specialist		552,151	11.60	655,285	11.60	655,285	
sr fin aid couns	8.00	286,438	7.00	269,368	7.00	269,368	
vice pres stu aff	1.00	197,126	1.00	222,861	1.00	222,861	
vice provost	.00	0	1.00	175,643	1.00	175,643	
word proc op	1.00	37,709	1.00	42,288	1.00	42,288	
TOTAL r30b3105*	141.76	7,244,981	144.93	8,631,668	144.93	8,631,668	
r30b3106 Institutional Support							
accountant	16.00	770,481	16.50	951,938	16.50	951,938	
accountant i	6.00	215,102	9.00	385,129	9.00	385,129	
accounting assoc	2.00	64,414	1.00	37,638	1.00	37,638	
accounting assoc	14.00	444,721	13.00	511,671	13.00	511,671	
admin asst ii	8.75	290,273	5.75	235,379	5.75	235,379	
assistant dean	2.00	155,924	1.00	115,699	1.00	115,699	
assoc director	5.00	280,530	4.00	284,397	4.00	284,397	
assoc prof	1.00	19,880	1.00	24,845	1.00	24,845	
associate dean	.60	59,169	.60	88,970	.60	88,970	
associate provost	.00	0	1.00	122,746	1.00	122,746	
associate vice president	4.00	615,469	4.00	758,906	4.00	758,906	
associate vice provost	4.00	376,971	4.00	438,006	4.00	438,006	
asst comptroller	1.00	106,623	1.00	126,531	1.00	126,531	
asst director	17.32	1,343,108	17.32	1,486,782	17.32	1,486,782	
asst provost	1.00	93,091	.00	0	.00	0	
asst to president	4.00	392,830	3.00	418,081	3.00	418,081	
asst vp	4.50	533,096	4.50	599,651	4.50	599,651	
auto serv mech	2.00	68,303	1.00	37,198	1.00	37,198	
auto serv tech	2.00	78,799	.00	0	.00	0	
auto shop supv	1.00	42,659	.00	0	.00	0	
bus serv admin	5.00	367,077	5.00	388,458	5.00	388,458	
business serv spec	1.00	37,589	1.00	46,963	1.00	46,963	
coordinator	10.10	491,042	12.10	700,613	12.10	700,613	
dev assoc	.00	0	3.00	113,537	3.00	113,537	
develop officer	1.75	131,486	2.55	176,506	2.55	176,506	
director	21.00	1,800,174	27.00	2,743,523	27.00	2,743,523	
director	1.00	70,732	1.00	97,453	1.00	97,453	
driver	1.00	19,753	1.00	25,193	1.00	25,193	
exec adm asst i	10.50	420,914	10.50	519,308	10.50	519,308	
exec adm asst ii	6.00	253,147	5.00	261,991	5.00	261,991	
exec adm asst iii	1.00	56,810	1.00	70,977	1.00	70,977	
fin tran supv	3.00	92,961	3.00	113,967	3.00	113,967	
graduate assistants/fell	.00	12,695	.00	139,229	.00	139,229	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b3106 Institutional Suppo	ırt						
human res assoc i	1.00	28,964	1.00	33,440	1.00	33,440	
human res assoc i	1.00	32,920	1.00	41,128	1.00	41,128	
human res spec i	3.00	122,323	2.00	109,102	2.00	109,102	
it ctl clk lead	1.00	34,856	1.00	30,090	1.00	30,090	
it support assoc	1.00	39,636	1.00	49,520	1.00	49,520	
it support spec	.00	05,000	1.00	55,529	1.00	55,529	
it telecom assoc	1.00	39,536	1.00	49,395	1.00	49,395	
it telecom spec	5.00	226,570	5.00	287,734	5.00	287,734	
manager	2.00	107,647	1.00	78,461	1.00	78,461	
manager	25.80	1,638,935	25.00	1,923,538	25.00	1,923,538	
merchandiser i	1.00	19,753	1.00	25,193	1.00	25,193	
mgt analyst	2.00	123,583	2.00	151,837	2.00	151,837	
mt elc trd sv ii	.00	123,363	1.00	68,960	1.00	68,960	
mt strc td chf ii	1.00	42,740	1.00	53,398	1.00	53,398	
office assistant	1.00	22,168	.00	0	.00	0.396	
pay proc assoc	4.00	150,562	4.00	185,245	4.00	185,245	
pol comm supv	1.00	37,883	1.00	47,330	1.00	47,330	
police com op	4.00	124,552	4.00	155,611	4.00	155,611	
post serv supv ii	2.00	77,827	2.00	97,235	2.00	97,235	
postal serv proc	2.00	46,177	2.00	57,691	2.00	•	
president	1.00	439,370	1.00	491,952	1.00	57,691 491,952	
prg adm spec	.00	439,370	1.00	57,396	1.00	57,396	
prog asst	3.00	149,448	3.00	164,833	3.00	164,833	
prog mgmt spec i	3.00	104,880	3.00	126,564	3.00	126,564	
programmer	1.00	46,870	1.00	52,821	1.00	52,821	
provost	1.00	280,093	1.00	309,091	1.00	309,091	
research analyst	1.00	52,689	2.00	139,418	2.00	139,418	
security guard	3.00	64,069	3.00	82,734	3.00	82,734	
specialist	22.02	1,391,171	25.00	1,720,427	25.00	1,720,427	
storekeeper ii	1.00	24,703	1.00	30,863	1.00	30,863	
storekeeper iii	1.00	36,156	1.00	46,300	1.00	46,300	
supervisor	1.00	43,286	1.00	47,010	1.00	47,010	
systems analyst	1.00	58,550	.00	47,010	.00	. 47,010	
univ counsel	2.75	333,329	2.75	394,878	2.75	394,878	
univ counsel univ pol off ii	6.00	238,299	8.00	393,253	8.00	•	
univ pol off iii	13.00	619,880	12.00	717,368	12.00	393,253 717,368	
univ pol off iv	4.00	•	3.00	•	3.00	•	
univ police offer	2.00	241,230		226,411		226,411	
•		131,244	2.00	156,500	2.00	156,500	
v p univ adv vice provost	2.00	464,178	2.00	518,748	2.00	518,748	
vice provost	1.00 2.00	144,655	1.00	177,469	1.00	177,469	
•		350,571	2.00	387,035	2.00	387,035	
visit asst prof	1.00	36,926	1.00	46,860	1.00	46,860	
writer/editor	1.00	81,710	1.00	97,204	1.00	97,204	
TOTAL r30b3106*	290.09	17,955,762	294.57	21,906,857	294.57	21,906,857	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	e Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b3107 Operation and Mai	ntenance of Plant						
account clerk ii	1.00	30,231	1.00	35,746	1.00	35,746	
admin asst ii	2.00	71,057	2.00	73,442	2.00	73,442	
assoc director	1.00	69,566	2.00	236,018	2.00	236,018	
asst director	2.00	187,341	2.00	212,712	2.00	212,712	
asst vp	1.00	130,233	1.00	143,489	1.00	143,489	
auto serv mech	.00	0	1.00	47,545	1.00	47,545	
auto serv tech	.00	0	2.00	104,697	2.00	104,697	
auto shop supv	.00	0	1.00	54,202		54,202	
business manager	1.00	75,267	1.00	81,335	1.00	81,335	
business serv spec	1.00	49,451	1.00	58,473	1.00	58,473	
cad spec i	1.00	38,621	1.00	44,554	1.00	44,554	
director	1.00	118,408	1.00	129,204	1.00	129,204	
elect high volt	5.00	201,555	5.00	228,863	5.00	228,863	
facilities coord	1.00	67,079	1.00	72,486	1.00	72,486	
grounds supv	3.00	80,050	1.00	36,491	1.00	36,491	
groundskeeper ld	3.00	90,565	4.00	135,899	4.00	135,899	
hum res assoc ii	1.00	36,249	1.00	42,861	1.00	42,861	
hvac chief	2.00	103,427	2.00	122,296	2.00	122,296	
hvac mech i	5.00	217,165	3.00	154,720	3.00	154,720	
hvac mech ii	1.00	46,675	1.00	55,190	1.00	55,190	
it support assoc	1.00	40,502	1.00	47,891	1.00	47,891	
it support spec	1.00	51,718	1.00	61,152	1.00	61,152	
lab helper	1.00	30,967	1.00	35,723	1.00	35,723	
landscape tech sv	3.00	122,065	3.00	143,737	3.00	143,737	
locksmith elect	1.00	34,215	.00	0	.00	0	
manager	12.00	960,478	12.00	1,041,215	12.00	1,041,215	
mov stor spec	1.00	30,743	1.00	36,351	1.00	36,351	
mt elc trd chf ii	1.00	45,156	1.00	53,393	1.00	53,393	
mt elc trd sv ii	2.00	113,617	1.00	65,383	1.00	65,383	
mt maint aide i	1.60	37,499	3.20	80,948	3.20	80,948	
mt maint mech ld	3.00	96,064	3.00	111,921	3.00	111,921	
mt maint mech sr	1.00	27,555	1.00	32,582	1.00	32,582	
mt maint mechanic	1.00	27,774	1.00	32,038	1.00	. 32,038	
mt mech td sv ii	3.00	154,363	3.00	179,538	3.00	179,538	
mt mlt trd sv i	1.00	43,623	1.00	51,579	1.00	51,579	
mt mlt trd sv ii	2.00	102,745	2.00	121,489	2.00	121,489	
mt strc td chf i	2.00	78,655	2.00	96,846	2.00	96,846	
mt strc td sv ii	2.00	104,054	2.00	123,038	2.00	123,038	
office assistant	.00	0	1.00	27,696	1.00	27,696	
office clerk ii	.00	0	1.00	27,024	1.00	27,024	
office supv iii	1.00	35,503	1.00	41,980	1.00	41,980	
painter	1.00	27,014	.00	41,300	.00	41,900	
painter	1.00	34,456	1.00	40,742	1.00	40,742	
planner	2.00	140,073	2.00	163,607	2.00	163,607	
plumber	5.00	198,271	4.00	194,047	4.00	194,047	
L = 4	3.00	100,271	7.00	137,047	4.00	134,047	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b3107 Operation and Maintena							
sign shop supv	1.00	51,892	1.00	61,358	1.00	61,358	
signage tech i	1.00	30,120	1.00	35,614	1.00	35,614	
signage tech ii	1.00	33,734	1.00	39,887	1.00	39,887	
sta eng ht hp	6.00	240,638	6.00	309,425	6.00	309,425	
steamfitter	2.00	85,874	2.00	100,328	2.00	100,328	
temp cnt tech i	1.00	35,632	1.00	59,628	1.00	59,628	
work controller	1.00	27,014	1.00	31,803	1.00	31,803	
TOTAL r30b3107*	94.60	4,654,954	96.20	5,518,186	96.20	5,518,186	
r30b3108 Auxiliary Enterprises							
academic advisor	1.75	57,989	1.75	68,691	1.75	68,691	
account clerk ii	3.00	82,689	3.00	93,225	3.00	93,225	
account clerk iii	1.00	30,850	1.00	34,292		34,292	
accountant	2.00	102,661	2,00	125,196	2.00	125,196	
accounting assoc	8.80	327,574	8.80	352,005	8.80	352,005	
admin asst i	1.00	31,001	1.00	34,460	1.00	34,460	
admin asst ii	10.26	371,167	10.26	411,529	10.26	411,529	
assistant coach	12.10	483,563	13.10	612,364	13.10	612,364	
assistant trainer	3.50	126,975	4.50	183,636	4.50	183,636	
assoc director	5.75	411,159	6.50	512,922	6.50	512,922	
associate vice president	1.00	143,334	1.00	171,296	1.00	171,296	
asst coordinator	1.00	33,137	1.00	37,740	1.00	37,740	
asst director	20.25	1,102,756	21.75	1,341,569	21.75	1,341,569	
athl equip spec	1.00	31,905	1.00	38,684	1.00	38,684	
buyer associate	1.00	32,191	1.00	36,140	1.00	36,140	
buyer i	3.00	117,916	3.00	132,386	3.00	132,386	
coach	2.50	112,355	1.50	85,186	1.50	85,186	
coordinator	21.75	876,175	21.50	965,205	21.50	965,205	
director	16.50	1,045,292	16.50	1,024,440	16.50	1,024,440	
driver bus	.00	0	4.50	156,720	4.50	156,720	
eng tech iii	2.00	90,775	2.00	102,913	2.00	102,913	
exec adm asst i	1.40	56,423	1.40	62,718	1.40	62,718	
exec director	1.00	96,967	1.00	107,219	1.00	107,219	
fin tran supv	1.00	32,045	1.00	36,726	1.00	36,726	
graduate assistants/fell	.00	310,955	.00	386,588	.00	386,588	
groundskeeper	.30	8,008	.00	000,000	.00	000,500	
head coach	11.05	884,693	10.25	1,024,052	10.25	1,024,052	
hvac mech i	1.00	48,086	1.00	53,449	1.00	53,449	
hvac mech ii	1.00	49,956	1.00	55,531	1.00	55,531	
it support asst	1.00	35,950	1.00	40,770	1.00	40,770	
it support spec	1.00	45,578	1.00	51,098	1.00	51,098	
it telecom asst	1.00	33,502	1.00	37,240	1.00	37,240	
it telecom spec	1.00	54,109	1.00	60,147	1.00	60,147	
locksmith	.00	0+,103	1.00	42,534	1.00	42,534	
		Ū	1.00	72,504	1.00	72,004	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
220h2100 Auviliany Entannia							
r30b3108 Auxiliary Enterpris locksmith elect	es 1.00	53,382	1.00	58,798	1.00	58,798	
maintenance aide ii	1.00	28,300		9,727		9,727	
manager	4.50	•		305,271	5.50	305,271	
merchandiser ii	2.00	215,472 65,850		73,929		73,929	
merchandiser iv	1.00	42,518		47,733		47,733	
motor equip op ii	5.50	141,197		63,207		63,207	
motor equip op ii	1.00	38,090		03,207		03,207	
mt maint aide ii	.00	36,090		28,229		28,229	
mt maint aide ii mt mlt td chf ii	2.00			•		•	
multi media tech	2.00	77,184		85,797		85,797 77,507	
		69,423		77,507		•	
office clerk ii	1.00	24,839	1.00	27,699		27,699	
office supv iii	1.00	45,924	1.00	51,050	1.00	51,050	
park ctrl aide	2.85	62,829		70,064	2.85	70,064	
plumber	1.00	40,656		45,193	1.00	45,193	
prog mgmt spec i	3.00	119,269	3.00	132,578		132,578	
specialist	1.75	89,307		114,484		114,484	
sport turf tech	.75	25,235		0	.00	0	
TOTAL r30b3108*	171.26	8,407,211	174.71	9,669,937	174.71	9,669,937	
r30b3117 Scholarships and Fe	llowehine						
asst director	.00	0	1.00	55,997	1.00	55,997	
asst director	.60	4,825		0	.00	0	
coordinator	.60	43,235	.00	0		0	
graduate assistants/fell	.00	968,686	.00	732,066		732,066	
research prof	.50	-1,800		752,000		752,000	
research prof		-1,000					
TOTAL r30b3117*	1.70	1,014,946	1.00	788,063	1.00	788,063	
TOTAL r30b31 **	1,944.89	139,754,522	1,995.23	160,335,446	1,995.23	160,335,446	
r30b34 Univ of MD Center f	or Environmental	Science					
r30b3402 Research	or Environmental	Colonido					
accountant	5.00	313,843	5.00	377,002	5.00	377,002	
accountant i	1.00	42,093	1.00	46,608	1.00	46,608	
accounting assoc	2.00	94,697	2.00	103,786	2.00	103,786	
admin asst ii	1.00	43,446		48,106	1.00	48,106	
administrator	1.00	51,173		62,686	1.00	62,686	
assistant professor	8.25	877,526		715,777		715,777	
assoc dir	2.00	202,269		227,594	2.00	227,594	
		•		· · · · · · · · · · · · · · · · · · ·		•	
assoc prof assoc vice pres	10.18 1.00	1,163,495	10.18	1,128,814		1,128,814	
•		112,930		128,247		128,247	
asst dir	7.75	696,616	7.75	775,957		775,957	
asst to dir	1.00	45,281	1.00	53,215	1.00	53,215	
asst to vp	2.00	122,859		135,853	2.00	135,853	
auto serv mech	1.00	36,998	1.00	42,565	1.00	42,565	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
r30b34 Univ of MD Center for	Environmental	Science					
r30b3402 Research							
chief info office	1.00	101,488	1.00	110,864	1.00	110,864	
comptroller	1.00	109,243	1.00	121,110	1.00	121,110	
coordinator	19.20	1,272,199	19.20	1,319,090	19.20	1,319,090	
coordinator	.00	31,211	.00	0	.00	0	
director	10.50	1,265,507	10.50	1,561,227	10.50	1,561,227	
editor	.75	41,658	.75	43,254	.75	43,254	
eng tech ii	2.00	76,931	2.00	84,883	2.00	84,883	
eng tech iii	1.00	66,413	1.00	73,532		73,532	
exec adm asst ii	2.00	57,790	2.00	108,876	2.00	108,876	
faculty research asst	125.68	3,908,947	125.68	7,595,094	125.68	7,595,094	
graduate assistant	.00	1,198,837	.00	1,404,659	.00	1,404,659	
housekeeper lead	1.00	25,912	1.00	28,271	1.00	28,271	
housekeeping supv i	1.00	31,351	1.00	34,713	1.00	34,713	
human res assoc ii	1.00	43,833	1.00	50,838	1.00	50,838	
hvac mech ii	1.00	54,572	1.00	61,066	1.00	61,066	
increment	.00	0		0	.00	304,143	
it support spec	1.00	56,059	1.00	62,071	1.00	62,071	
librarian	.25	18,395	.25	20,195	.25	20,195	
librarian i	1.00	81,100	1.00	89,639	1.00	89,639	
manager	6.00	481,615	6.00	495,527	6.00	495,527	
mr res vess eng	3.00	66,340	2.00	97,743	2.00	97,743	
mt maint mech sr	2.00	70,543	2.00	78,105	2.00	78,105	
mt maint mechanic	4.00	143,139	4.00	161,940	4.00	161,940	
mt mlt trd sv iii	1.00	59,407	1.00	65,776	1.00	65,776	
mt mlti trds chf i	1.00	38,187	1.00	42,283	1.00	42,283	
phys sci tech ii	1.00	39,954	1.00	44,238	1.00	44,238	
phys sci tech iii	1.00	69,875	1.00	77,370	1.00	77,370	
president	1.00	317,731	1.00	363,381	1.00	363,381	
prg admin spec	3.00	154,721	3.00	170,123	3.00	170,123	
principal agent	. 59	79,302	.59	76,866	.59	76,866	
prof	16.64	2,467,901	16.64	2,375,728	16.64	2,375,728	
prog mgmt spec i	.00	0	.00	35,391	.00	35,391	
prog mgmt spec i	7.00	297,739	7.00	326,590	7.00	326,590	
program administrative s	.00	54,572	.00	0	.00	0	
res asst prof	1.82	446,228	1.82	130,613	1.82	130,613	
res machinist ii	.60	29,875	.60	34,605	.60	34,605	
res spec	1.00	11,262	1.00	66,688	1.00	66,688	
research assoc professor	1.77	306,534	1.77	173,242	1.77	173,242	
research professor	3.63	913,082	3.63	411,839	3.63	411,839	
service worker	1.00	26,755		29,084	1.00	29,084	
sr agent	.75	85,094	.75	80,788	.75	80,788	
vice president	3.50	645,540	3.50	723,089	3.50	723,089	
TOTAL r30b3402*	273.86	19,050,068		22,676,601	272.86	22,980,744	
TOTAL r30b34 **	273.86	19,050,068	272.86	22,676,601	272.86	22,980,744	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r30b36 University System of Ma	ervland Offic	•					
r30b3604 Academic Support	arytand Offic	6					
asc vc spec asst to th	.50	76,688	.50	82,704	.50	82,704	
exempt/non exempt incrs	.00	, 0		0		4,517	
manager	.38	6,771	.38	25,589		25,589	
prog mgmt spec i	.65	31,829	. 65	34,400		34,400	
prog spec	.45	35,158		37,998		37,998	
student	.00	, 0		14,485		14,485	
TOTAL r30b3604*	1,98	150,446	1.98	105 176	1 00	100 602	
101AL 13003004	1,90	150,446	1.90	195,176	1.98	199,693	
r30b3606 Institutional Support							
admin asst ii	3.00	118,871	3.00	133,015	3.00	133,015	
assoc dir	2.00	168,141	2.00	182,010	2.00	182,010	
assoc vc	10.30	1,404,577	9.30	1,552,787	9.30	1,552,787	
asst comptroller	.00	0	1.00	78,448	1.00	78,448	
asst dir	1.00	117,178	1.00	127,661	1.00	127,661	
asst to vc	2.00	218,779	2.00	242,172	2.00	242,172	
asst vc	3.00	379,204	3.00	411,265	3.00	411,265	
auditor	14.00	1,120,442	14.00	1,248,648	14.00	1,248,648	
auditor	2.00	170,471	2.00	207,835	2.00	207,835	
chancellor	1.00	513,653	1.00	573,398	1.00	573,398	
comptroller	1.00	125,007	1.00	135,763	1.00	135,763	
coo and vcaf	4.00	930,208	4.00	1,026,697	4.00	1,026,697	
coordinator	3.79	286,638	4.79	383,774	4.79	383,774	
director	11.60	1,404,529	12.60	1,623,157	12.60	1,623,157	
exec accountant	2.00	181,068	2.00	196,608	2.00	196,608	
exec adm asst i	2.00	96,505	2.00	105,164	2.00	105,164	
exec admin asst iii	1.00	94,506	1.00	55,870	1.00	55,870	
exec asst	3.00	155,287	3.00	220,125	3.00	220,125	
exec dir	2.00	285,283	2.00	314,714	2.00	314,714	
exec sec camp sen	2.00	222,091	2.00	245,692	2.00	245,692	
exempt/non exempt incrs	.00	0	.00	0	.00	298,663	
graduate assistant	.00	52,407	.00	212,904	.00	212,904	
hum resource ofc for usm	1.00	108,628	1.00	117,401	1.00	117,401	
human res spec	3.55	243,419	3.55	258,563	3.55	258,563	
it asst admin	1.00	96,008	1.00	104,121	1.00	104,121	
it sys prog/net supp	5.00	305,378	5.00	426,883	5.00	426,883	
it telecom spec	1.00	55,192	1.00	59,650	1.00	59,650	
mt maint mech ld	1.00	46,987	1.00	50,765	1.00	50,765	
postal serv proc	1.00	0	1.00	40,199	1.00	40,199	
postal services processo	.00	34,650	.00	0	.00	0	
prog mgmt spec i	1.00	52,350	1.00	62,068	1.00	62,068	
proj mgr	10.78	1,043,862	14.78	1,308,524	14.78	1,308,524	
prospect res	1.00	46,878	1.00	50,960	1.00	50,960	
public rel assoc	1.00	37,456	1.00	53,843	1.00	53,843	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance S	Symbol
r30b3606 Institutional Support							
res analyst	2.00	119,233	2.00	132,267	2.00	132,267	
sr writer	1.00	98,140	1.00	107,214	1.00	107,214	
staff attorney	1.00	88,172	1.00	109,244	1.00	109,244	
TOTAL r30b3606*	102.02	10,421,198	108.02	12,159,409	108.02	12,458,072	
TOTAL r30b36 **	104.00	10,571,644	110.00	12,354,585	110.00	12,657,765	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbo
r60h00 College Savings Plans of	f Marvland						
r60h0041 Maryland Prepaid College							
agency procurement specialist	.00	0	1.00	0	1.00	36,557	
exec vii	1.00	117,262	1.00	115,543	1.00	127,341	
asst attorney general vii	1.00	20,737	1.00	95,811	1.00	101,786	
prgm mgr senior i	1.00	106,963	1.00	105,395	1.00	118,197	
prgm mgr i	1.00	. 0	1.00	74,313	1.00	79,205	
administrator iii	1.00	66,710	1.00	65,412	1.00	72,088	
accountant manager i	1.00	69,863	1.00	68,504		76,224	
fiscal services admin i	1.00	64,212		62,964		70,049	
accountant advanced	1.00	0	2.00	41,896		117,339	
administrator i	1.00	52,266	1.00	0		61,497	
accountant ii	2.00	74,937	2.00	39,366	2.00	85,760	
accountant ii	1.00	44,948	1.00	43,877		50,506	
admin officer iii	.00	4,137	.00	0		, o	
admin officer ii	1.00	46,027		45,140	1.00	50,120	
pub affairs officer i	.00	44,028		, 0	.00	, o	
pub affairs officer i	1.00	0	1.00	42,399	1.00	47,499	
pub affairs specialist	1.00	41,365	1.00	40,569		44,614	
office services clerk	3.00	70,120	3.00	94,520	3.00	105,109	
**************************************	18.00	823,575	20.00	935,709	20.00	1,243,891	
	18.00 18.00	823,575 823,575	20.00				
TOTAL r60h00 **	18.00	823,575	20.00	935,709		1,243,891	
TOTAL r60h00 ** r62i00 Maryland Higher Educatio	18.00	823,575	20.00	935,709		1,243,891	
OTAL r60h00 ** r62i00 Maryland Higher Educatio r62i0001 General Administration	18.00 on Commission	823,575 n	20.00	935,709 935,709	20.00	1,243,891 1,243,891	
OTAL r60h00 ** 62i00 Maryland Higher Education 62i0001 General Administration secy dept higher education	18.00 on Commission	823,575 n 140,618	20.00 20.00	935,709 935,709 158,222	1.00	1,243,891 1,243,891 158,222	
OTAL r60h00 ** **C2i00 Maryland Higher Education **C2i0001 General Administration **secy dept higher education **asst secy higher educ	18.00 on Commission 1.00 1.00	823,575 n 140,618 96,897	20.00 20.00 1.00	935,709 935,709 158,222 99,275	1.00 1.00	1,243,891 1,243,891 158,222 99,275	
OTAL r60h00 ** **C2i00 Maryland Higher Education **C2i0001 General Administration **secy dept higher education **asst secy higher educ div dir ofc atty general	18.00 on Commission 1.00 1.00 1.00	823,575 n 140,618 96,897 107,726	20.00 20.00 1.00 1.00	935,709 935,709 158,222 99,275 123,603	1.00 1.00 1.00	1,243,891 1,243,891 158,222 99,275 125,998	
OTAL r60h00 ** 62i00 Maryland Higher Education 62i0001 General Administration secy dept higher education asst secy higher educ div dir ofc atty general administrator vii	18.00 on Commission 1.00 1.00 1.00	823,575 n 140,618 96,897 107,726 11,710	20.00 20.00 1.00 1.00 1.00	935,709 935,709 158,222 99,275 123,603 92,564	1.00 1.00 1.00 1.00	1,243,891 1,243,891 158,222 99,275 125,998 93,450	
TOTAL r60h00 ** r62i00 Maryland Higher Education r62i0001 General Administration secy dept higher education asst secy higher educ div dir ofc atty general administrator vii asst attorney general vi	18.00 on Commission 1.00 1.00 1.00 1.00 .60	823,575 n 140,618 96,897 107,726 11,710 53,910	20.00 20.00 1.00 1.00 1.00 60	935,709 935,709 158,222 99,275 123,603 92,564 57,686	1.00 1.00 1.00 1.00 1.00	1,243,891 1,243,891 158,222 99,275 125,998 93,450 58,793	
OTAL r60h00 ** 62i00 Maryland Higher Education 62i0001 General Administration secy dept higher education asst secy higher educ div dir ofc atty general administrator vii asst attorney general vi it director ii	18.00 on Commission 1.00 1.00 1.00 1.00 .60 1.00	823,575 n 140,618 96,897 107,726 11,710 53,910 95,115	20.00 20.00 1.00 1.00 1.00 60 1.00	935,709 935,709 158,222 99,275 123,603 92,564 57,686 101,786	1.00 1.00 1.00 1.00 60 1.00	1,243,891 1,243,891 158,222 99,275 125,998 93,450 58,793 103,743	
TOTAL r60h00 ** **E2i00 Maryland Higher Education **E2i0001 General Administration **secy dept higher education **asst secy higher educ **div dir ofc atty general **administrator vii **asst attorney general vi **it director ii **prgm mgr iv	18.00 on Commission 1.00 1.00 1.00 1.00 .60 1.00 5.00	823,575 n 140,618 96,897 107,726 11,710 53,910 95,115 439,722	20.00 20.00 1.00 1.00 1.00 60 1.00 5.00	935,709 935,709 158,222 99,275 123,603 92,564 57,686 101,786 454,716	1.00 1.00 1.00 1.00 .60 1.00 5.00	1,243,891 1,243,891 158,222 99,275 125,998 93,450 58,793 103,743 462,827	
TOTAL r60h00 ** r62i00 Maryland Higher Education r62i0001 General Administration secy dept higher education asst secy higher educ div dir ofc atty general administrator vii asst attorney general vi it director ii prgm mgr iv prgm mgr iii	18.00 on Commission 1.00 1.00 1.00 1.00 60 1.00 5.00 1.00	823,575 n 140,618 96,897 107,726 11,710 53,910 95,115 439,722 87,469	1.00 1.00 1.00 1.00 1.00 5.00	935,709 935,709 158,222 99,275 123,603 92,564 57,686 101,786 454,716 93,590	1.00 1.00 1.00 1.00 .60 1.00 5.00	1,243,891 1,243,891 158,222 99,275 125,998 93,450 58,793 103,743 462,827 95,380	
TOTAL r60h00 ** r62i00 Maryland Higher Education r62i0001 General Administration secy dept higher education asst secy higher educ div dir ofc atty general administrator vii asst attorney general vi it director ii prgm mgr iv prgm mgr iii designated admin mgr ii	18.00 on Commission 1.00 1.00 1.00 1.00 60 1.00 5.00 1.00 1.00	823,575 n 140,618 96,897 107,726 11,710 53,910 95,115 439,722 87,469 78,964	1.00 1.00 1.00 1.00 1.00 5.00	935,709 935,709 935,709 158,222 99,275 123,603 92,564 57,686 101,786 454,716 93,590 84,479	1.00 1.00 1.00 1.00 .60 1.00 5.00 1.00	1,243,891 1,243,891 158,222 99,275 125,998 93,450 58,793 103,743 462,827 95,380 85,283	
TOTAL r60h00 ** *******************************	18.00 on Commission 1.00 1.00 1.00 1.00 60 1.00 5.00 1.00 1.00 1.00	823,575 n 140,618 96,897 107,726 11,710 53,910 95,115 439,722 87,469 78,964 78,916	1.00 1.00 1.00 1.00 1.00 5.00 1.00	935,709 935,709 935,709 158,222 99,275 123,603 92,564 57,686 101,786 454,716 93,590 84,479 76,834	1.00 1.00 1.00 1.00 .60 1.00 5.00 1.00 1.00	1,243,891 1,243,891 158,222 99,275 125,998 93,450 58,793 103,743 462,827 95,380 85,283 78,322	
TOTAL r60h00 ** 162i00 Maryland Higher Education 162i0001 General Administration 162i0001 General Administration 162i0001 General Administration 163iose secy higher educ 163io dir ofc atty general 163io administrator vii 163iose attorney general viit director ii 165io prgm mgr iv 165io prgm mgr iii 166io designated admin mgr ii 165io prgm mgr ii 166io administrator iv	18.00 on Commission 1.00 1.00 1.00 1.00 5.00 1.00 1.00 1.00	823,575 n 140,618 96,897 107,726 11,710 53,910 95,115 439,722 87,469 78,964 78,916 58,060	1.00 1.00 1.00 1.00 1.00 5.00 1.00 1.00	935,709 935,709 935,709 158,222 99,275 123,603 92,564 57,686 101,786 454,716 93,590 84,479 76,834 64,184	1.00 1.00 1.00 1.00 .60 1.00 5.00 1.00 1.00	1,243,891 1,243,891 158,222 99,275 125,998 93,450 58,793 103,743 462,827 95,380 85,283 78,322 65,416	
***OTAL r60h00 ** ***OTAL r60h00 ** ***C2i00 Maryland Higher Education ***Secy dept higher education ***asst secy higher educ **div dir ofc atty general **administrator vii **asst attorney general vi **it director ii **prgm mgr iv **prgm mgr ii **designated admin mgr ii **prgm mgr ii **administrator iv **staff spec iv higher education	18.00 on Commission 1.00 1.00 1.00 1.00 60 1.00 5.00 1.00 1.00 1.00 4.00	823,575 n 140,618 96,897 107,726 11,710 53,910 95,115 439,722 87,469 78,964 78,916 58,060 268,582	1.00 1.00 1.00 1.00 1.00 5.00 1.00 1.00	935,709 935,709 935,709 158,222 99,275 123,603 92,564 57,686 101,786 454,716 93,590 84,479 76,834 64,184 286,067	1.00 1.00 1.00 1.00 .60 1.00 5.00 1.00 1.00 1.00 4.00	1,243,891 1,243,891 158,222 99,275 125,998 93,450 58,793 103,743 462,827 95,380 85,283 78,322 65,416 293,049	
***OTAL r60h00 ** ***OTAL r60h00 ** ***C62i00 Maryland Higher Education ***secy dept higher education **asst secy higher educ **div dir ofc atty general **administrator vii **asst attorney general vi **it director ii **prgm mgr iv **prgm mgr ii **designated admin mgr ii **prgm mgr ii **administrator iv **staff spec iv higher education **it programmer analyst supervisor	18.00 on Commission 1.00 1.00 1.00 1.00 5.00 1.00 1.00 1.00	823,575 n 140,618 96,897 107,726 11,710 53,910 95,115 439,722 87,469 78,964 78,916 58,060 268,582 69,863	20.00 20.00 1.00 1.00 1.00 .60 1.00 5.00 1.00 1.00 1.00 4.00	935,709 935,709 935,709 158,222 99,275 123,603 92,564 57,686 101,786 454,716 93,590 84,479 76,834 64,184 286,067 74,779	1.00 1.00 1.00 1.00 .60 1.00 5.00 1.00 1.00 1.00 4.00 1.00	1,243,891 1,243,891 158,222 99,275 125,998 93,450 58,793 103,743 462,827 95,380 85,283 78,322 65,416 293,049 76,224	
***COTAL r60h00 ** ***C62i00 Maryland Higher Education** ***C62i0001 General Administration** **secy dept higher education** asst secy higher educ** div dir ofc atty general** administrator vii** asst attorney general viit director ii** prgm mgr iv** prgm mgr iii** designated admin mgr ii** prgm mgr ii administrator iv** staff spec iv* higher education** it programmer analyst supervisor staff spec iii higher educ**	18.00 on Commission 1.00 1.00 1.00 1.00 5.00 1.00 1.00 1.00	823,575 n 140,618 96,897 107,726 11,710 53,910 95,115 439,722 87,469 78,964 78,916 58,060 268,582 69,863 300,812	20.00 20.00 1.00 1.00 1.00 60 1.00 5.00 1.00 1.00 4.00 4.00	935,709 935,709 935,709 158,222 99,275 123,603 92,564 57,686 101,786 454,716 93,590 84,479 76,834 64,184 286,067 74,779 321,841	1.00 1.00 1.00 1.00 .60 1.00 5.00 1.00 1.00 1.00 4.00 1.00	1,243,891 1,243,891 158,222 99,275 125,998 93,450 58,793 103,743 462,827 95,380 85,283 78,322 65,416 293,049 76,224 327,280	
***TOTAL r60h00 ** ***TOTAL r60h00 ** ***C62i00 Maryland Higher Education secy dept higher education asst secy higher educ div dir ofc atty general administrator vii asst attorney general vi it director ii prgm mgr iv prgm mgr iii designated admin mgr ii prgm mgr ii administrator iv staff spec iv higher education it programmer analyst superviso staff spec iii higher educ database specialist ii	18.00 on Commission 1.00 1.00 1.00 1.00 5.00 1.00 1.00 1.00	823,575 n 140,618 96,897 107,726 11,710 53,910 95,115 439,722 87,469 78,964 78,916 58,060 268,582 69,863 300,812 39,844	20.00 20.00 1.00 1.00 1.00 60 1.00 5.00 1.00 1.00 4.00 1.00 4.00	935,709 935,709 935,709 158,222 99,275 123,603 92,564 57,686 101,786 454,716 93,590 84,479 76,834 64,184 286,067 74,779 321,841 62,474	1.00 1.00 1.00 1.00 .60 1.00 5.00 1.00 1.00 4.00 1.00 4.00 1.00	1,243,891 1,243,891 158,222 99,275 125,998 93,450 58,793 103,743 462,827 95,380 85,283 78,322 65,416 293,049 76,224 327,280 63,076	
rotal reohoo ** recaioo Maryland Higher Education recaioooo General Administration secy dept higher education asst secy higher educ div dir ofc atty general administrator vii asst attorney general vi it director ii prgm mgr iv prgm mgr iii designated admin mgr ii prgm mgr ii administrator iv staff spec iv higher education it programmer analyst supervise staff spec ii higher educ database specialist ii staff spec ii higher education	18.00 on Commission 1.00 1.00 1.00 1.00 5.00 1.00 1.00 1.00	823,575 n 140,618 96,897 107,726 11,710 53,910 95,115 439,722 87,469 78,964 78,916 58,060 268,582 69,863 300,812 39,844 262,391	20.00 20.00 20.00 1.00 1.00 1.00 5.00 1.00 1.00 1.00	935,709 935,709 935,709 158,222 99,275 123,603 92,564 57,686 101,786 454,716 93,590 84,479 76,834 64,184 286,067 74,779 321,841 62,474 321,029	1.00 1.00 1.00 1.00 .60 1.00 5.00 1.00 1.00 4.00 1.00 4.00 1.00 5.00	1,243,891 1,243,891 158,222 99,275 125,998 93,450 58,793 103,743 462,827 95,380 85,283 78,322 65,416 293,049 76,224 327,280 63,076 325,318	
rotal reohoo ** recaioo Maryland Higher Education recaioooo General Administration secy dept higher education asst secy higher educ div dir ofc atty general administrator vii asst attorney general vi it director ii prgm mgr iv prgm mgr iii designated admin mgr ii prgm mgr ii administrator iv staff spec iv higher education it programmer analyst supervisor staff spec ii higher educ database specialist ii staff spec ii higher education it programmer analyst ii	18.00 on Commission 1.00 1.00 1.00 1.00 5.00 1.00 1.00 4.00 4.00 1.00 5.00 1.00	823,575 140,618 96,897 107,726 11,710 53,910 95,115 439,722 87,469 78,964 78,916 58,060 268,582 69,863 300,812 39,844 262,391 63,702	20.00 20.00 20.00 1.00 1.00 1.00 5.00 1.00 1.00 1.00	935,709 935,709 935,709 158,222 99,275 123,603 92,564 57,686 101,786 454,716 93,590 84,479 76,834 64,184 286,067 74,779 321,841 62,474 321,029 68,175	1.00 1.00 1.00 1.00 1.00 5.00 1.00 1.00	1,243,891 1,243,891 1,243,891 158,222 99,275 125,998 93,450 58,793 103,743 462,827 95,380 85,283 78,322 65,416 293,049 76,224 327,280 63,076 325,318 68,834	N ew N ew
r62i0001 General Administration secy dept higher education asst secy higher educ div dir ofc atty general administrator vii asst attorney general vi it director ii prgm mgr iv prgm mgr ii designated admin mgr ii prgm mgr ii administrator iv staff spec iv higher education it programmer analyst supervisc staff spec iii higher educ database specialist ii staff spec ii higher education	18.00 on Commission 1.00 1.00 1.00 1.00 5.00 1.00 1.00 1.00	823,575 n 140,618 96,897 107,726 11,710 53,910 95,115 439,722 87,469 78,964 78,916 58,060 268,582 69,863 300,812 39,844 262,391	20.00 20.00 20.00 1.00 1.00 1.00 5.00 1.00 1.00 1.00	935,709 935,709 935,709 158,222 99,275 123,603 92,564 57,686 101,786 454,716 93,590 84,479 76,834 64,184 286,067 74,779 321,841 62,474 321,029	1.00 1.00 1.00 1.00 1.00 5.00 1.00 1.00	1,243,891 1,243,891 158,222 99,275 125,998 93,450 58,793 103,743 462,827 95,380 85,283 78,322 65,416 293,049 76,224 327,280 63,076 325,318	New

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r62i00 Maryland Higher Educati r62i0001 General Administration	on Commissio	n					
computer info services spec ii	1.00	49,019	1.00	52,434	1.00	52,933	
admin officer ii	1.00	31,518	1.00	59,392	1.00	60,530	
admin officer i	1.00	51,052	1.00	54,619	1.00	55,141	
admin spec iii	8.00	268,784	7.00	322,876	7.00	327,715	
job service spec iii	.00	0	.00	0	1.00	67,425	New
admin spec ii	3.00	128,160	4.00	169,373	4.00	172,088	
admin spec i	.00	-509	.00	0	.00	0	
exec assoc i	1.00	48,643	1.00	52,020	1.00	53,012	
admin aide	1.00	40,313	1.00	43,080	1.00	43,872	
TOTAL r62i0001*	54.60	3,228,511	55.60	3,812,838	57.60	3,991,055	
r62i0038 Nurse Support Program I	I						
prgm mgr iv	.00	0	1.00	96,144	1.00	97,066	
admin officer ili	1.00	0	.00	0	.00	0	
TOTAL r62i0038*	1.00		1.00	96,144	1.00	97,066	
T0TAL r62i00 **	55.60	3,228,511		3,908,982		4,088,121	
r95c0001 Instruction administrative assistant	6.00	257,218	6.00	271,285	6.00	286,850	
		-		•		•	
administrative coordinato	1.31	64,251	1.00	53,594		55,737 0	
advisor	.31	16,290		0 000 007		_	
assistant professor	67.00	3,570,862		3,980,997		4,253,559	
assistant to the presiden	1.00	74,831		78,923		83,722	
associate director associate professor	2.00 24.00	140,175 1,505,779		147,841 1,679,390	2.00 24.00	155,332 1,798,659	
coordinator	13.00	672,117		746,104		781,715	
counselor	1.00	45,145		46,662		48,547	
director	8.00	518,015		628,746		645,477	
instructor	4.00	181,171		199,404		211,854	
instructor	1.00	53,472		55,302		58,040	
manager	5.00	168,724		274,116		285,824	
professor	25.00	1,754,634		2,007,099		2,118,615	
specialist	16.31	691,704		772,716		815,479	
vice president	1.00	76,118		122,974		130,449	
vice president			1.00	122,574	1.00		
TOTAL r95c0001*	175.93	9,790,506	175.00	11,065,153	175.00	11,729,859	
r95c0003 Public Service							
announcer/producer wbjc	4.00	187,876	4.00	198,148	4.00	210,200	
director	4.00	239,761	4.00	251,684	4.00	261,349	
		•		•		•	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbo
r95c0003 Public Service							
wbjc mem/operation assoc	1.00	46,048	1.00	48,566	1.00	51,519	
TOTAL r95c0003*	11.00	638,272	11.00	670,820	11.00	702,919	
r95c0004 Academic Support							
academic department chair	9.00	611,191	9.00	738,914	9.00	772,622	
administrative assistant	14.00	611,715	14.00	646,037	14.00	683,523	
administrative coordinato	2.00	95,793	2.00	101,032	2.00	107,174	
application support manager	1.00	56,583	1.00	59,677	1.00	63,306	
assistant professor	1.00	42,243	1.00	122,974	1.00	130,449	
associate director	1.00	72,086	1.00	74,862	1.00	76,359	
coordinator	2.00	120,231	2.00	126,806	2.00	134,516	
dean	4.00	343,129	4.00	408,159	4.00	426,511	
director	3.00	247,262	3.00	259,800	3.00	272,040	
dir. admissions	1.00	73,363	1.00	77,376	1.00	82,079	
engineer, wbjc-fm	1.00	53,320	1.00	56,235	1.00	59,654	
specialist	6.00	306,854	6.00	323,703	6.00	342,117	
vice president	1.00	88,720	1.00	143,296	1.00	144,732	
OTAL r95c0004*	46.00	2,722,490	46.00	3,138,871	46.00	3,295,082	
°95c0005 Student Services							
administrative assistant	9.69	427,078	10.00	467,547	10.00	495,229	
administrative coordinato	1.00	47,908	1.00	50,528	1.00	53,601	
advisor	20.00	1,001,736	20.00	1,074,590	20.00	1,127,532	
associate director	2.00	123,656	2.00	130,418	2.00	138,346	
auditor	1.00	1,901	1.00	40,466	1.00	42,926	
coordinator	11.69	731,894	12.00	789,348	12.00	826,259	
coordinator/cooperative ed.	1.00	8,004	1.00	40,830	1.00	41,240	
counselor	1.00	41,707	1.00	43,988	1.00	46,662	
dean	2.00	131,067	2.00	199,545	2.00	206,500	
diagnostician	1.00	58,251	1.00	61,437	1.00	65,171	
director	4.00	294,974	4.00	329,442	4.00	349,471	
director of testing cente	1.00	70,515	1.00	72,884	1.00	75,828	
dir. capital projects	1.00	42,311	1.00	44,625	1.00	46,409	
executive director	1.00	87,167	1.00	90,096	1.00	93,736	
specialist	7.69	316,550	8.00	364,730	8.00	384,743	
vice president	1.00	81,576	1.00	-	1.00	•	
1200 prooducite		01,576	1.00	122,974		130,449	
OTAL r95c0005*	66.07	3,466,295	67.00	3,923,448	67.00	4,124,102	
95c0006 Institutional Support							
accountant	3.00	104,482	3.00	143,288	3.00	151,999	
accounts clerk	7.00	299,540	7.00	316,582	7.00	335,796	
administrative assistant	2.00	85,082	2.00	89,736	2.00	95,190	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r95c0006 Institutional Support							
administrative assistant	2.00	88,808	2.00	95,802		104,932	
administrative coordinato	3.00	118,753	3.00	163,983	3.00	173,954	
assistant attorney genera	1.00	92,630	1.00	96,143	1.00	98,066	
assistant to the presiden	1.00	47,908	1.00	50,528	1.00	53,601	
associate director	3.00	20,971	3.00	214,438	3.00	217,458	
auditor	1.00	84,272	1.00	88,846	1.00	90,623	
budget analyst	1.00	49,844	1.00	52,571	1.00	54,673	
chief budget officer	1.00	0	1.00	103,388	1.00	104,425	
chief information officer	1.00	116,597	1.00	122,974	1.00	127,892	
clerk	1.00	32,331	1.00	34,496	1.00	36,593	
controller -chief fiscal	1.00	99,515	1.00	104,957	1.00	111,337	
coordinator	10.00	468,693	10.00	608,731	10.00	641,089	
counselor,disability supp	1.00	69,132	1.00	72,913	1.00	77,346	
director	10.00	557,317	10.00	842,670	10.00	878,724	
dir.of community relations	1.00	73,363	1.00	77,376	1.00	82,079	
enviormental services tec	1.00	40,087	1.00	42,279	1.00	44,850	
executive director	1.00	60,713	1.00	96,965	1.00	102,859	
human resources associate	1.00	40,068	1.00	42,259	1.00	44,828	
information technology en	11.00	538,693	11.00	604,844	11.00	630,746	
lead recruiter	1.00	0	1.00	47,840	1.00	48,319	
manager	2.00	165,519	2.00	174,570	2.00	185,184	
membership director,wbjc	1.00	62,615	1.00	66,039	1.00	70,054	
president	1.00	211,029	1.00	214,858	1.00	219,155	
public relation writer/we	2.00	57,109	2.00	112,431	2.00	116,616	
research analyst	1.00	56,583	1.00	59,677	1.00	63,306	
senior accountant	3.00	147,134	3.00	155,181	3.00	164,614	
senior budget analyst	2.00	140,906	2.00	148,612	2.00	157,647	
senior research analyst	1.00	69,615	1.00	73,423	1.00	76,359	
specialist	4.00	176,589	4.00	219,720	4.00	229,138	
supervisor	7.00	370,238	7.00	438,255	7.00	458,787	
team lead	1.00	54,386	1.00	57,360	1.00	60,848	
technician	2.00	34,677	2.00	92,786	2.00	98,451	
vice president	2.00	117,963	2.00	264,208	2.00	291,207	
TOTAL r95c0006*	94.00	4,753,162	94.00	6,190,729	94.00	6,498,745	
r95c0007 Operation and Maintenan	ce of Plant						
administrative assistant	2.00	85,082	2.00	89,736	2.00	95,190	
associate director	1.00	53,320	1.00	56,235	1.00	59,654	
deputy police chief	1.00	58,443	1.00	69,034	1.00	69,726	
director	2.00	64,358	2.00	182,733	2.00	188,964	
enviormental services tec	8.00	272,048	8.00	286,997	8.00	304,448	
information technology en	1.00	72,906	1.00	74,862	1.00	76,359	
maintenance - mechanic	6.00	242,864	6.00	256,115	6.00	270,617	
manager	1.00	69,889	1.00	74,751	1.00	83,692	
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FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
05 000 0 1100 1141 1100	6 D1 .						
r95c0007 Operation and Maintenanc							
police officer	10.00	408,013	10.00	478,986		505,983	
security officer	10.00	380,389	10.00	405,076	10.00	434,196	
senior maintenance mechanic	2.00	87,954	2.00	99,274		105,310	
supervisor	9.00	365,548	9.00	445,352		472,424	
team lead	1.00	37,537	1.00	39,591	1.00	41,996	
TOTAL r95c0007*	54.00	2,198,351	54.00	2,558,742		2,708,559	
r95c0008 Auxiliary Enterprises							
assistant professor	1.00	58,869	1.00	62,088	1.00	64,572	
classroom assistant teach	1.00	32,183	1.00	34,464	1.00	36,559	
coordinator	1.00	41,530	1.00	43,801	1.00	46,464	
manager	1.00	52,274	1.00	55,133		58,485	
3							
TOTAL r95c0008*	4.00	184,856	4.00	195,486	4.00	206,080	
TOTAL r95c00 **	451.00	23,753,932	451.00	27,743,249		29,265,346	
r99e01 Maryland School for the	Deaf-Freder:	ick Campus					
r99e0100 Services and Institution	al Operation	ns					
supt school for the deaf	1.00	0	1.00	132,569	1.00	132,569	
msd non-faculty manager iii	1.00	0	1.00	113,659	1.00	113,659	
msd non-faculty manager ii	1.00	0	1.00	106,026	1.00	106,026	
msd non-faculty manager i	1.00	0	1.00	89,126	1.00	89,126	
computer network spec lead	1.00	0	1.00	67,425	1.00	68,074	
fiscal services admin i	1.00	0	1.00	67,425	1.00	68,723	
hr administrator i	1.00	0	1.00	64,902	1.00	65,527	
registered nurse supv med	1.00	0	1.00	49,899	1.00	51,771	
computer network spec ii	1.00	0	1.00	59,670	1.00	60,815	
fiscal services officer ii	1.00	0	1.00	68,175	1.00	69,492	
it programmer analyst ii	1.00	0	1.00	58,548	1.00	59,670	
maint supv iii	1.00	0	.00	. 0	.00	. 0	
maint supv ii non lic	.00	0	1.00	65,827	1.00	65,827	
faculty msd	97.50	0	95.50	7,155,015	95.50	7,351,908	
agency procurement spec ii	1.00	0	1.00	54,451	1.00	54,971	
hr officer i	1.00	0	1.00	62,179	1.00	62,775	
food administrator ii	1.00	0	1.00	55,056	1.00	56,108	
admin officer i	1.00	0	1.00	55,662	1.00	56,194	
msd registered nurse	4.50	0	4.50	214,763		219,515	
publications spec ii	1.00	0	1.00	42,753	1.00	43,541	
student life couns supv sch for		0	.00	0	.00	0	
msd student life couns supv	4.00	0	5.00	205,433	5.00	209,315	
msd student life couns ii	18.50	0	18.50	615,294	18.50	627,398	
personnel associate ii	1.00	0	1.00	48,086	1.00	48,533	
teacher aide msd	27.50	0	31.00	1,222,105	31.00	1,305,960	
exec assoc iii	.00	0	1.00	63,171	1.00	63,779	
	-	_	· -	, /		,	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r99e01 Maryland School for the	Deaf-Freder	ick Campus					
r99e0100 Services and Institution		•					
exec assoc ii	1.00	0	.00	0	.00	0	
fiscal accounts clerk superviso	1.00	0	1.00	46,703	1.00	47,569	
admin aide	1.00	0	2.00	88,001	2.00	89,627	
office secy iii	4.00	0	3.00	116,607	3.00	118,379	
fiscal accounts clerk ii	1.00	0	1.00	36,715	1.00	37,380	
supply officer ii	1.00	0	1.00	34,281	1.00	34,590	
maint chief iii non lic	1.00	0	1.00	45,023	1.00	45,439	
stationary engineer 1st grade	1.00	0	1.00	45,160	1.00	45,994	
electrician	1.00	0	1.00	38,061	1.00	38,407	
painter	1.00	0	1.00	41,664	1.00	42,429	
maint mechanic	4.00	0	3.00	89,060	3.00	91,632	
housekeeping manager	1.00	0	1.00	43,541	1.00	44,343	
building services worker	9.00	22,229	9.00	256,776	9.00	262,354	
groundskeeper	1.00	. 0	1.00	25,983	1.00	26,435	
msd food service supv i	2.50	10,331	2.50	59,406	2.50	60,852	
msd food service worker	7.50	. 0	7.50	168,758	7.50	172,053	
msd stock clerk	1.00	0	1.00	22,419		22,814	
TOTAL r99e0100*	210.00	32,560	210.50	11,895,377		12,231,573	
r99e0101							
supt school for the deaf	.00	128,061	.00	0	.00	0	
computer network spec lead	.00	63,000	.00	0	.00	0	
hr administrator i	.00	59,278	.00	0	.00	0	
computer network spec ii	.00	55,765		0	.00	0	
fiscal services officer ii	.00	63,702		0	.00	0	
it programmer analyst ii	.00	54,720		0	.00	0	
personnel administrator i	.00	1,374		0	.00	0	
faculty msd	.00	84,852		0	.00	0	
agency procurement spec ii	.00	49,610		0	.00	0	
hr officer i	.00	56,797		0	.00	0	
personnel officer i	.00	1,317		0	.00	0	
admin officer i	.00	52,025		0	.00	. 0	
publications spec ii	.00	40,010		0	.00	0	
faculty	.00	298,310		0	.00	0	
msd student life couns ii	.00	42,364		0	.00	0	
personnel associate ii	.00	44,984		o o	.00	0	
exec assoc iii	.00	33,452	.00	0	.00	0	
exec assoc ii	.00	28,651	.00	0	.00	0	
fiscal accounts clerk superviso		43,695	.00	0	.00	0	
admin aide	.00	38,178	.00	0	.00	0	
fiscal accounts clerk ii	.00	34,374		0	.00	ő	
msd food service worker	.00	24,492		0	.00	ō	
TOTAL r99e0101*	.00	1,299,011	.00	0	.00	0	
		- ,					

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance Symi
r99e0102						
registered nurse supv med	.00	57,959	.00	0	.00	0
faculty msd	.00	6,513,085		0	.00	0
msd registered nurse	.00	225,915		0	.00	0
student life couns supv sch for	.00	33,005		0	.00	0
msd student life couns supv	.00	173,083		0		0
msd student life couns ii	.00	548,034	.00	0		0
teacher aide msd	.00	1,053,595		0	.00	0
admin aide	.00	13,235		0		0
office secy iii	.00	139,095		0	.00	0
electrician	.00	35,629		0		0
TOTAL r99e0102*	.00	8,792,635	.00	0	.00	0
r99e0103						
food administrator ii	.00	51,457	.00	0	.00	0
msd food service supv i	.00	47,912	.00	0	.00	0
msd food service worker	.00	140,378	.00	0	.00	0
msd stock clerk	.00	22,749	.00	0	.00	0
TOTAL r99e0103*	.00	262,496	.00	0	.00	0
~99e0104						
fiscal services admin i	.00	63,000	.00	0	.00	0
maint supv iii	.00	10,483	.00	0	.00	0
maint supv ii non lic	.00	35,113	.00	0	.00	0
supply officer ii	.00	32,064	.00	0	.00	0
maint chief iii non lic	.00	43,637	.00	0	.00	0
stationary engineer 1st grade	.00	41,938	.00	0	.00	0
painter	.00	39,032	.00	0	.00	0
maint mechanic	.00	76,991	.00	0	.00	0
housekeeping manager	.00	40,744	.00	0	.00	0
building services worker	.00	213,263	.00	0	.00	0
groundskeeper	.00	17,227	.00	0	.00	. 0
OTAL r99e0104*	.00	613,492	.00	0	.00	0
TOTAL r99e01 **	210.00	11,000,194		11,895,377	210.50	12,231,573
r99e02 Maryland School for the	Deaf-Columb	ia Campus				
-99e0200 Services and Institution	nal Operatio	ns				
registered nurse supv med	1.00	0	1.00	67,425	1.00	68,723
computer network spec ii	2.00	0	2.00	134,182		136,170
faculty msd	50.50	0	49.50	3,545,496		3,683,438
maint supv i non lic	.00	0	1.00	52,020	1.00	53,012
msd registered nurse	3.00	0	3.00	122,681	3.00	126,377
food service mgr ii	1.00	0	1.00	39,654		40,378

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
r99e02 Maryland School for the	e Deaf-Columb	ia Campus					
r99e0200 Services and Institution		•					
agency buyer ii	1.00	0	1.00	44,681	1.00	45,507	
msd student life couns supv	.00	0	1.00	39,328	1.00	40,060	
msd student life couns ii	6.00	0	2.00	64,263	2.00	65,439	
personnel associate iii	1.00	0	1.00	54,186	1.00	54,186	
teacher aide msd	27.00	0	29.50	1,154,273	29.50	1,229,258	
admin aide	1.00	0	2.00	90,387	2.00	91,224	
office secy iii	2.00	0	1.00	44,343	1.00	45,160	
office secy ii	1.00	0	1.00	38,061	1.00	38,407	
msd cook ii	2.00	0	2.00	44,686	2.00	45,803	
maint chief ii non lic	1.00	0	1.00	43,872	1.00	44,277	
electrician	1.00	0	1.00	37,380	1.00	37,721	
plumber	1.00	0	1.00	38,061	1.00	38,753	
maint mechanic	1.00	0	1.00	31,372	1.00	31,931	
housekeeping supv iv	1.00	0	1.00	38,061	1.00	38,407	
building services worker	5.00	0	5.00	150,098	5.00	152,758	
msd food service worker	1.00	0	1.00	19,895	1.00	20,580	
TOTAL r99e0200*	109.50	0	109.00	5,894,405	109.00	6,127,569	
r99e0201							
teacher aide msd	.00	44,920	.00	0	.00	o	
TOTAL r99e0201*	.00	44,920	.00	0	.00	0	
r99e0202							
registered nurse supv med	.00	56,618	.00	0	.00	0	
computer network spec ii	.00	95,641	.00	0	.00	0	
faculty msd	.00	3,285,315	.00	0	.00	0	
msd registered nurse	.00	126,452	.00	0	.00	0	
msd student life couns supv	.00	86,256	.00	0	.00	0	
msd student life couns ii	.00	61,017	.00	0	.00	0	
personnel associate iii	.00	52,343	.00	0	.00	. 0	
teacher aide msd	.00	1,045,085	.00	0	.00	0	
admin aide	.00	58,270	.00	0	.00	0	
office secy iii	.00	58,409	.00	0	.00	0	
office secy ii	.00	26,355	.00	0	.00	0	
TOTAL r99e0202*	.00	4,951,761	.00	0	.00	0	
r99e0203							
food service mgr ii	.00	35,990	.00	0	.00	0	
msd cook ii	.00	28,915		0	.00	0	
msd food service worker	.00	19,020	.00	0	.00	0	
TOTAL r99e0203*	.00	83,925	.00	0	.00	 0	
		,		_		•	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance Symbol
r99e0204						
maint supv i non lic	.00	23,652	.00	0	.00	0
agency buyer ii	.00	41,808	.00	0	.00	0
maint chief ii non lic	.00	37,435	.00	0	.00	0
electrician	.00	28,581	.00	0	.00	0
plumber	.00	35,629	.00	0	.00	0
maint mechanic	.00	20,606	.00	0	.00	0
housekeeping supv iv	.00	35,629	.00	0	.00	0
building services worker	.00	138,815	.00	0	.00	0
T0TAL r99e0204*	.00	362,155	.00	0	.00	0
TOTAL r99e02 **	109.50	5,442,761	109.00	5,894,405	109.00	6,127,569

HOUSING AND COMMUNITY DEVELOPMENT

Department of Housing and Community Development

Office of the Secretary

Division of Credit Assurance

Division of Neighborhood Revitalization

Division of Development Finance

Division of Information Technology

Division of Finance and Administration

Maryland African American Museum Corporation

MISSION

The Maryland Department of Housing and Community Development (DHCD) works with partners to finance housing opportunities and revitalize great places for Maryland citizens to live, work and prosper.

VISION

All Maryland citizens will have the opportunity to live and prosper in affordable, desirable and secure housing in thriving communities.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Encourage and support new homeownership and home retention among low and moderate income residents of Maryland.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Households purchasing a home using DHCD financing	1,559	1,537	1,700	2,000
Total dollars expended (in millions)	\$271	\$273	\$300	\$350

Goal 2. Support the expansion and improvement of Maryland's supply of affordable/workforce rental housing.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of total units produced	2,158	2,407	2,500	2,591
Number of disabled units produced ¹	178	155	165	165
Number of total units preserved ²	1,152	1,776	1,573	1,573

Goal 3. Foster the vitality, development, and revitalization of designated communities in Maryland.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Ratio of financial resources leveraged (Neighborhood				
Revitalization financial resources CL, NBW, CITC to public				
and private financial resources) ³	\$1:\$9	\$1:\$6	\$1:\$5	\$1:\$5
Percentage of community revitalization projects completed annually	35%	36%	30%	30%
Small businesses assisted through NBW and MSM ⁴	198	209	219	219
Total number of projected and actual jobs created/retained	977	1,108	1,170	1,170

Goal 4. Manage revenue bond-funded programs in a financially sound and sustainable manner in support of the DHCD mission.

Performance Measure	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Outcome: DHCD's Community Development Administration (CDA)	710000	Actual	Dimateu	Listinated ,
bond rating on June 30 of each year as reported by Moody's				
Investors Service, Inc.	Aa	Aa	Aa	Aa

¹ Disabled units are included in total units produced or preserved as a subset of family units, senior units and special needs units.

² Number of total units preserved is a subset of number of total units produced.

³ Neighborhood Revitalization financial resources include Community Legacy (CL), Neighborhood Business Works (NBW), and Community Investment Tax Credit Programs (CITC).

⁴ NBW= Neighborhood Business Works program; MSM=Main Street Maryland program.

SUMMARY OF DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	337.00	339.00	345.00
Total Number of Contractual Positions	47.94	79.50	54.50
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	28,350,656 2,681,205 317,432,835	31,177,971 3,560,738 342,117,360	33,135,218 2,462,240 350,259,803
Original General Fund Appropriation	6,710,000	9,706,075	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	6,710,000 30,000	9,706,075	
Net General Fund Expenditure	6,680,000 88,862,461 252,137,505 784,730	9,706,075 101,838,595 263,286,399 2,025,000	7,198,519 114,273,320 262,220,422 2,165,000
Total Expenditure	348,464,696	376,856,069	385,857,261

SUMMARY OF OFFICE OF THE SECRETARY

	2014	2015	2016
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	57.00	59.00	59.00
Total Number of Contractual Positions	2.53	4.00	3.00
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	5,511,558	6,400,221	6,697,685
	132,075	167,405	103,601
	1,094,407	1,033,304	3,163,986
Special Fund ExpenditureFederal Fund Expenditure	4,432,375	4,276,325	7,002,651
	2,305,665	3,324,605	2,962,621
Total Expenditure	6,738,040	7,600,930	9,965,272

S00A20.01 OFFICE OF THE SECRETARY — OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Secretariat Services program supervises and coordinates the Department's activities, approves all revenue bonds issued by the Community Development Administration for housing and local infrastructure projects, and provides support services to the Department including legislative affairs, communications and marketing, research, legal services, fair practices, personnel management and performance management.

MISSION

The Secretariat within DHCD's Office of the Secretary provides leadership, policy direction, and resources to ensure the Department accomplishes its mission and goals.

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	29.00	29.00	29.00
01 Salaries, Wages and Fringe Benefits	3,068,087	3,245,021	3,408,735
03 Communication	14,496 56,681 270,436 20,916 643	14,800 46,100 132,532 17,100	14,800 35,250 155,811 19,600
12 Grants, Subsidies and Contributions	33,812 105,423	36,350 109,918	37,312 109,775
Total Operating Expenses	502,407	356,800	372,548
Total Expenditure	3,570,494	3,601,821	3,781,283
Special Fund ExpenditureFederal Fund Expenditure	2,449,283 1,121,211 3,570,494	2,030,855 1,570,966 3,601,821	2,672,636 1,108,647 3,781,283
Special Fund Income: swf322 Housing Counseling and Forcelosure Mediation Fund	1,353,905 90,000 573,378	30,000 813,855 180,000 575,000	30,000 1,455,636 180,000 575,000
S00315 Neighborhood Business Development Fund	42,000 300,000 90,000	42,000 300,000 90,000	42,000 300,000 90,000
Total	2,449,283	2,030,855	2,672,636
Federal Fund Income: 14.195 Section 8 Housing Assistance Payments Program 14.871 Section 8 Housing Choice Vouchers	971,211 150,000	1,420,966 150,000	958,647 150,000
Total	1,121,211	1,570,966	1,108,647

S00A20.03 OFFICE OF MANAGEMENT SERVICES – OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

Office of the Secretary provides support services to the Department and includes the Offices of Communication and Marketing, Fair Practices, Outreach, Research, and Human Resources. Special projects are as assigned by the Secretary.

MISSION

DHCD's Office of the Secretary provides leadership, policy direction, and resources to ensure the Department accomplishes its mission and goals.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Promote the use of Minority Business Enterprises (MBEs) doing business as prime and subcontractors with DHCD.

Objective 1.1 Maintain a minimum of 29 percent of procurement dollars awarded to certified Minority Business Enterprises.

Performance Measures	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Outcome: Percentage of dollars awarded to Minority Business				
Enterprises	30.5%1	40.0%	30.0%	30.0%

¹ Figure changed since last year's publication.

S00A20.03 OFFICE OF MANAGEMENT SERVICES — OFFICE OF THE SECRETARY

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	28.00	30.00	30.00
Number of Contractual Positions	2.53	4.00	3.00
01 Salaries, Wages and Fringe Benefits	2,443,471	3,155,200	3,288,950
02 Technical and Special Fees	132,075	167,405	103,601
03 Communication 04 Travel	20,861 17,675 458,252 28,851 1,329 61,013 4,019	22,850 23,750 536,236 25,600 63,768 4,300	22,850 11,250 2,663,183 25,600 64,255 4,300
Total Operating Expenses	592,000	676,504	2,791,438
Total Expenditure	3,167,546	3,999,109	6,183,989
Special Fund Expenditure	1,983,092 1,184,454 3,167,546	2,245,470 1,753,639 3,999,109	4,330,015 1,853,974 6,183,989
Special Fund Income: swf322 Housing Counseling and Foreclosure Mediation Fund	314,550 984,875 90,000 161,667 42,000 300,000 90,000	360,000 1,171,470 120,000 162,000 42,000 300,000 90,000	2,458,368 1,127,647 150,000 162,000 42,000 300,000 90,000
Total	1,983,092	2,245,470	4,330,015
Federal Fund Income: 14.195 Section 8 Housing Assistance Payments Program 14.871 Section 8 Housing Choice Vouchers Total	1,034,454 150,000 1,184,454	1,603,639 150,000 1,753,639	1,703,974 150,000 1,853,974

SUMMARY OF DIVISION OF CREDIT ASSURANCE

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	49.00	54.00	55.00
Total Number of Contractual Positions	12.82	14.00	3.00
Salaries, Wages and Fringe Benefits	4,618,524 613,374 955,390	4,955,135 470,605 936,732	5,345,284 92,202 940,390
Special Fund ExpenditureFederal Fund Expenditure	3,498,310 2,688,978	6,304,972 57,500	6,377,876
Total Expenditure	6,187,288	6,362,472	6,377,876

S00A22.01 MARYLAND HOUSING FUND – DIVISION OF CREDIT ASSURANCE

PROGRAM DESCRIPTION

The Maryland Housing Fund (MHF) was created in 1971 as a unique mortgage insurance program. MHF maintains existing primary and pool insurance for residential mortgages financed with revenue bond proceeds issued by the Community Development Administration (CDA), as well as primary insurance for certain permanent loans by public and private lenders. In 2002 the Department reopened a limited multi-family program of MHF, insuring mortgage loans known as "SHOP" (Special Housing Opportunity Program). The SHOP loans finance or refinance the acquisition, construction, or rehabilitation of shared living and related facilities for the special needs population, which are owned and sponsored by nonprofit organizations. The Department continues expanding its MHF insurance program to authorize insurance on a case by case basis, financed by bonds, with Credit Enhancement under the U.S. Department of Housing and Urban Development (HUD) Risk Sharing Program. In 2007 the Department opened a limited single-family program for 35 percent loss coverage on 30 year loans, and the newest loans offer "loss of job protection" for the borrower. On January 1, 2011 MHF entered into a limited Reinsurance Program for loans that CDA had originated between 2005 and 2010 which had only 35 percent mortgage insurance coverage.

MISSION

The Maryland Housing Fund helps to assure the Department's continued financial health through careful stewardship of its financial resources and mortgage insurance programs. MHF supports the Department's goals of increasing home ownership by insuring the Department's investments in single-family homes purchased by Marylanders and multi-family housing projects that expand the availability of decent, affordable rental and special needs housing.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Increase homeownership and affordable rental opportunities while managing the MHF portfolio effectively.

Objective 1.1 Annually achieve an average recovery rate of 60 percent on single family claims.

1

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Average recovery rate: single family loan claims	58%	65%	62%	62%

Objective revised from last year's publication.

S00A22.01 MARYLAND HOUSING FUND—DIVISION OF CREDIT ASSURANCE

Appropriation Statement:

Appropriation Statement	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	4.00	4.00	4.00
01 Salaries, Wages and Fringe Benefits	431,999	401,285	423,343
03 Communication 04 Travel	2,210 1,743 11,822 15,094 1,798 4,488 8,533 45,688	2,200 3,000 11,850 10,000 4,440 7,193 38,683	2,200 1,550 13,350 10,000 4,574 9,318 40,992
Total Expenditure	477,687	439,968	464,335
Total Expenditure	477,687	439,968	464,335
Special Fund Income: S00309 Maryland Housing Fund	477,687	439,968	464,335

S00A22.02 ASSET MANAGEMENT – DIVISION OF CREDIT ASSURANCE

PROGRAM DESCRIPTION

Asset Management manages the Department's single family, multi-family, and small business portfolios and real estate assets; collection of mortgage debt; and compliance with applicable Federal and State loan requirements, including requirements for tax exempt and tax credit projects.

MISSION

Asset Management helps to assure the Department's continued financial health through careful stewardship of its financial resources and mortgage insurance programs. While managing the Department's various financial investments, Asset Management supports the Department's efforts to revitalize communities, encourage home ownership, and expand decent, affordable housing.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Manage the Community Development Administration (CDA) loan portfolio effectively.

Objective 1.1 Annually maintain the DHCD portfolio with delinquency rates below Maryland Federal Housing Administration (FHA) levels to assist low and moderate income Maryland families retain their homes. \(^1\)

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: MMP delinquency rates (90+days including in foreclosure) ²	8.50%	7.22%	6.98%	6.54%
Benchmark: Percent of Maryland FHA (HUD) single family				
"all types" portfolio loans in foreclosure as of June 30 of				
each year (reported by the Mortgage Bankers Association)	10.60%	8.50%	8.21%	7.85%

Goal 2. Manage multifamily rental housing projects effectively.

Objective 2.1 Annually maintain 95 percent of the projects in the multifamily portfolio in satisfactory or better physical condition.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of projects rated satisfactory or above	98%	99%	95%	95%

¹ Objective revised since last year's publication.

² Effective 2013, mortgage-backed securities (MBS) data is included.

S00A22.02 ASSET MANAGEMENT—DIVISION OF CREDIT ASSURANCE

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	39.00	43.00	44.00
Number of Contractual Positions	12.82	14.00	3.00
01 Salaries, Wages and Fringe Benefits	3,603,655	3,849,725	4,179,088
02 Technical and Special Fees	613,374	470,605	92,202
03 Communication 04 Travel	30,925 10,506 725,581 12,358 1,106 46,497 4,902 831,875 5,048,904	29,250 10,900 674,000 13,750 47,806 5,500 781,206 5,101,536	29,250 5,200 699,700 13,750 48,920 5,500 802,320 5,073,610
Special Fund ExpenditureFederal Fund Expenditure	2,378,327 2,670,577	5,044,036 57,500	5,073,610
Total Expenditure	5,048,904	5,101,536	5,073,610
Special Fund Income: S00304 General Bond Reserve Fund	765,127 48,000 1,319,200 48,000 150,000 48,000	3,358,036 90,000 1,350,000 48,000 150,000 48,000	3,387,610 90,000 1,350,000 48,000 150,000 48,000
Total	2,378,327	5,044,036	5,073,610
Federal Fund Income: 14.195 Section 8 Housing Assistance Payments Program 14.323 Emergency Homeowners' Loan Program Total	2,405,006 265,571 2,670,577	57,500 57,500	

S00A22.03 MARYLAND BUILDING CODES – DIVISION OF CREDIT ASSURANCE

PROGRAM DESCRIPTION

The Maryland Building Codes Administration (MBCA) helps to ensure buildings erected in Maryland meet applicable standards for health and safety. MBCA establishes and enforces standards for industrialized/modular buildings and is responsible for inspecting and certifying these building units at the factory. MBCA assists HUD by processing consumer complaints for the Manufactured/Mobile Home Program. MBCA provides technical assistance and training to local governments, industry and the public to ensure that buildings are energy efficient and accessible to individuals with disabilities.

MISSION

Develop and administer statewide Building, Energy, and Accessibility Codes to promote safety, efficiency, and accessibility in all buildings. To accomplish this, MBCA works with other State agencies and local governments to fulfill the intent of the Maryland Building Performance Standards (MBPS) legislation; encourages local governments to adopt the current version of the International Building Code (IBC) and International Residential Code (IRC). The MBCA also manages MBPS and provides training for building officials, design and construction professionals.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Provide Codes training to local Maryland Code Enforcement jurisdictions and Maryland State agencies' staff.

Objective 1.1 Annually provide code training on new, revised and /or updated state adopted building codes and regulations, for 100 percent of the local Maryland Code Enforcement jurisdictions and appropriate Maryland State agencies.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of Maryland Code Enforcement staff in the				
local jurisdictions trained	100%	100%	100%	100%
Percent of appropriate Maryland State agencies	100%	100%	100%	100%
completing training				

S00A22.03 MARYLAND BUILDING CODES — DIVISION OF CREDIT ASSURANCE

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	6.00	7.00	7.00
01 Salaries, Wages and Fringe Benefits	582,870	704,125	742,853
03 Communication	2,593 1,867 65,559 374 6,341 1,093	2,850 2,000 102,600 400 7,793 1,200	2,850 1,500 83,100 400 8,028 1,200
Total Operating Expenses	77,827	116,843	97,078
Total Expenditure	660,697	820,968	839,931
Special Fund ExpenditureFederal Fund Expenditure	642,296 18,401	820,968	839,931
Total Expenditure	660,697	820,968	839,931
Special Fund Income: S00304 General Bond Reserve Fund S00312 Maryland Building Codes Administration Revenues	447,296 195,000	620,968 200,000	634,931 205,000
Total	642,296	820,968	839,931
Federal Fund Recovery Income: 81.128 Energy Efficiency and Conservation Block Grant Program	18,401		

SUMMARY OF DIVISION OF NEIGHBORHOOD REVITALIZATION

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	34.00	32.00	32.00
Total Number of Contractual Positions	7.75	13.00	12.00
Salaries, Wages and Fringe Benefits	2,994,802 445,054 38,323,444	2,997,707 616,650 36,417,035	3,070,640 576,906 35,318,816
Original General Fund Appropriation	5,010,000	3,210,000 1,700,000	_
Total General Fund Appropriation	5,010,000	4,910,000	
Net Gencral Fund Expenditure	5,010,000 14,533,692 22,219,608	4,910,000 13,214,399 21,906,993	4,910,000 12,107,201 21,949,161
Total Expenditure	41,763,300	40,031,392	38,966,362

S00A24.01 NEIGHBORHOOD REVITALIZATION - DIVISION OF NEIGHBORHOOD REVITALIZATION

PROGRAM DESCRIPTION

The Division of Neighborhood Revitalization provides local communities, nonprofit and community development organizations, and small businesses with access to resources that leverage new investment for priority Smart Growth initiatives including: improving basic infrastructure, creating small business and housing opportunities, rejuvenating traditional business districts and cultural amenities, reusing historic sites, upgrading parks and playgrounds, providing supportive social services and building family assets.

MISSION

The Division of Neighborhood Revitalization works with state and local partners to build thriving places for Marylanders to live, work and prosper.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Support local partners in creating vibrant and diverse communities.

Objective 1.1 Annually utilize Neighborhood Revitalization financial resources to leverage other public and private resources, achieving a minimum match of \$5 for every \$1 invested through Community Legacy (CL), Neighborhood Business Works (NBW) and Community Investment Tax Credit (CITC) Programs.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Ratio of financial resources leveraged (Neighborhood				
Revitalization financial resources to public and private financial				
resources)	\$1:\$9	\$1:\$6	\$1:\$5	\$1:\$5

Objective 1.2 The Neighborhood Business Works (NBW) program which includes the Microenterprise Loan Program (MLP), and Maryland Capital Access Program (MCAP), will along with the Main Street Maryland Program (MSM), help to create or expand a minimum of 200 small businesses that create and retain 700 projected and actual jobs annually.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Small businesses created or expanded through NBW	13	11	19	19
Small businesses created or expanded in MSM Communities	185	198	200	200
Small businesses assisted through NBW and MSM	198	209	219	219
Jobs created/retained as a result of NBW funding	321	285	370	370
Jobs created/retained in MSM designated communities	656	823	800	800
Total number of projected and actual jobs created/retained	977	1,108	1,170	1,170

Objective 1.3 Provide the capacity building assistance necessary to help local partners bring a minimum of 25 percent of approved capital community revitalization projects to completion annually.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percentage of community revitalization projects				
completed annually	35%	36%	30%	30%

S00A24.01 NEIGHBORHOOD REVITALIZATION - DIVISION OF NEIGHBORHOOD REVITALIZATION (Continued)

Goal 2. Assist local partners to increase and preserve the wealth and well-being of individuals and families.

Objective 2.1 Annually utilize Neighborhood Revitalization financial resources to leverage other public and private revitalization resources, achieving a minimum \$10 match for every \$1 invested through Community Development Block Grants, Community Services Block Grants, Emergency Shelter Grants, and Home Owners Preserving Equity (HOPE) Programs.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Ratio of financial resources leveraged (Neighborhood				
Revitalization financial resources to public and private financial				
resources)	\$1:\$6	\$1:\$6	\$1:\$6	\$1:\$6

Objective 2.2 Assist HOPE Network Counseling Agencies provide loss mitigation counseling for 12,500 Marylanders and prevent 4,450 foreclosures through allocation of Home Owners Preserving Equity Program resources to local nonprofit partners.¹

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of people counseled	12,508	11,153	12,000	12,000
Number of people that avoided foreclosure	3,600	3,432	4,250	4,250

Objective revised from prior year publication.

S00A24.01 NEIGHBORHOOD REVITALIZATION—DIVISION OF NEIGHBORHOOD REVITALIZATION

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	34.00	32.00	32.00
Number of Contractual Positions	7.75	13.00	12.00
01 Salaries, Wages and Fringe Benefits	2,994,802	2,997,707	3,070,640
02 Technical and Special Fees	445,054	616,650	576,906
03 Communication 04 Travel	68,386 50,682 1,449,611 31,610 6,121 7,517	107,900 47,050 1,642,550 33,350	107,900 26,900 1,664,700 33,350
12 Grants, Subsidies and Contributions	22,221,116 138,401	22,474,772 161,413	22,274,641 161,325
Total Operating Expenses	23,973,444	24,467,035	24,268,816
Total Expenditure	27,413,300	28,081,392	27,916,362
Original General Fund Appropriation Transfer of General Fund Appropriation	2,010,000	3,210,000 1,700,000	
Total General Fund Appropriation	2,010,000	4,910,000	
Net General Fund Expenditure	2,010,000 13,183,692 12,219,608	4,910,000 11,264,399 11,906,993	4,910,000 11,057,201 11,949,161
Total Expenditure	27,413,300	28,081,392	27,916,362
Special Fund Income: swf322 Housing Counseling and Forcelosure Mediation Fund	5,052,558 5,657,421 688,713 640,000 700,000 445,000	4,191,169 3,350,000 2,883,230 640,000 200,000	5,846,780 1,500,000 2,725,421 835,000 150,000
Total	13,183,692	11,264,399	11,057,201
Federal Fund Income: AB.S00 NeighborWorks America	1,016,515 1,696,260 884,997	900,000 1,525,000 850,000	900,000 1,500,000 850,000
93.569 Community Services Block Grant	8,593,965	8,631,993	8,699,161
Total	12,191,737	11,906,993	11,949,161
Federal Fund Recovery Income: 14.228 Community Development Block Grants/States Program and Non-Entitlement Grants in Hawaii . 81.128 Energy Efficiency and Conservation Block Grant Program	356 27,515 27,871		
1 Utal	41,011		

${\bf S00A24.02\ NEIGHBORHOOD\ REVITALIZATION-CAPITAL\ APPROPRIATION:} DIVISION\ OF\ NEIGHBORHOOD\ REVITALIZATION$

Program Description:

The Capital Appropriation provides funds for the Neighborhood Business Development Program, which provides flexible gap financing for small businesses starting up or expanding in locally designated neighborhood revitalization areas throughout Maryland, and the Community Development Block Grant Program which provides competitive grants to local governments in non-entitlement areas of the State for use in revitalizing neighborhoods, expanding affordable housing and economic opportunities, and/or improving facilities and services. Performance measures for these two programs are captured in S00A24.01 Goal 1, Objectives 1.2 and 1.3, and Goal 2, Objectives 2.1.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	13,000,000 1,350,000	10,000,000 1,950,000	10,000,000 1,050,000
Total Operating Expenses	14,350,000	11,950,000	11,050,000
Total Expenditure	14,350,000	11,950,000	11,050,000
Original General Fund Appropriation	3,000,000		(2)(2)
Total General Fund Appropriation	3,000,000		
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	3,000,000 1,350,000 10,000,000	1,950,000 10,000,000	1,050,000 10,000,000
Total Expenditure	14,350,000	11,950,000	11,050,000
Special Fund Income: S00315 Neighborhood Business Development Fund	1,350,000	1,950,000	1,050,000
Federal Fund Income: 14.228 Community Development Block Grants/States Program and Non-Entitlement Grants in Hawaii.	10,000,000	10,000,000	10,000,000

SUMMARY OF DIVISION OF DEVELOPMENT FINANCE

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	137.00	136.00	138.00
Total Number of Contractual Positions	14.74	32.50	26.50
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	10,226,029 979,093 272,687,969	11,768,042 1,664,619 293,114,388	12,606,991 1,301,240 302,711,021
Original General Fund Appropriation	1,700,000	1,700,000 -1,700,000	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	1,700,000 30,000		
Net General Fund Expenditure	1,670,000 59,907,600 221,530,761 784,730	70,582,383 233,939,666 2,025,000	80,168,388 234,285,864 2,165,000
Total Expenditure	283,893,091	306,547,049	316,619,252

S00A25.01 ADMINISTRATION – DIVISION OF DEVELOPMENT FINANCE

PROGRAM DESCRIPTION

CDA Finance provides critical division support through its management of the CDA tax-exempt revenue bond program. In conjunction with the Department's Chief Financial Officer (CFO), CDA Finance provides advice, analysis and technical support for all revenue bond financial matters to the CDA Director and the Secretary.

MISSION

This program supports the mission of all programs within the Division of Development Finance.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Manage revenue bond-funded programs in a financially sound and sustainable manner in support of the DHCD mission.

Objective 1.1 Maintain DHCD's Community Development Administration (CDA) housing bond rating at Aa or higher.

Performance Measure	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Outcome: DHCD's CDA bond rating on June 30 of each year as				
reported by Moody's Investors Service, Inc.	Aa	Aa	Aa	Aa

S00A25.01 ADMINISTRATION — DIVISION OF DEVELOPMENT FINANCE

Total.....

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	22.00	21.00	22.00
Number of Contractual Positions	5.48	8.00	8.00
01 Salarics, Wages and Fringe Benefits	1,991,213	1,993,353	2,188,856
02 Technical and Special Fees	295,412	340,797	320,080
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges Total Operating Expenses Total Expenditure Special Fund Expenditure Federal Fund Expenditure	15,324 22,868 594,922 30,379 505 26,082 5,591 695,671 2,982,296 2,965,169 17,127	15,750 23,200 683,800 30,600 26,128 6,900 786,378 3,120,528 3,095,528 25,000	15,750 8,300 698,800 30,600 27,173 6,900 787,523 3,296,459 3,271,459 25,000
Total Expenditure	2,982,296	3,120,528	3,296,459
Special Fund Income: S00304 General Bond Reserve Fund	2,102,884 174,000 300,000 174,000 214,285 2,965,169	2,222,528 174,000 300,000 174,000 225,000 3,095,528	2,398,459 174,000 300,000 174,000 225,000 . 3,271,459
Federal Fund Income: 14.195 Section 8 Housing Assistance Payments Program 14.239 Home Investment Partnerships Program	17,047 80	25,000	25,000

80 17,127

25,000

25,000

S00A25.02 HOUSING DEVELOPMENT PROGRAM – DIVISION OF DEVELOPMENT FINANCE

PROGRAM DESCRIPTION

The Multi-Family Housing Development Program administers financing programs to provide affordable rental housing. Financing is provided for the acquisition, construction, and renovation of multifamily rental housing, transitional housing and emergency shelters. The Housing Development Program provides financing using the proceeds from the issuance of tax-exempt and taxable bonds and administers Federal programs including the Low Income Housing Tax Credit.

MISSION

Working with public, private and non-profit partners, the Multi-Family Housing Development Program expands opportunities for quality, affordable housing for Marylanders by financing the development, rehabilitation, and preservation of quality rental housing, transitional housing and emergency shelters.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Expand and preserve affordable rental opportunities throughout Maryland.

Objective 1.1 Annually produce 2,500 units of affordable rental housing for families, the disabled, seniors and special needs individuals. ¹

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of family units produced	1,461	1,401	1,159	1,350
Number of senior units produced	670	988	1,180	1,150
Number of special needs units produced	27	18	161	91
Number of total units produced ²	2,158	2,407	2,500	2,591
Number of disabled units produced ³	178	155	165	165
Number of rental housing works units produced	710^{4}	1,361	1,073	1,073

Objective 1.2 Annually preserve 1,560 units of affordable rental housing.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of family units preserved	868	974	1,015	1,015
Number of senior units preserved	284	802	558	558
Number of total units preserved	1,152	1,776	1,573	1,573

Objective corrected from prior year publication. Disabled units and Rental Housing Works units are included in total units produced or preserved as a subset of family units, senior units and special needs units.

² Number of total units preserved is a subset of number of total units produced.

³ Disabled units are included in total units produced or preserved as a subset of family units, senior units and special needs units.

⁴ Figure changed from prior year publication.

S00A25.02 HOUSING DEVELOPMENT PROGRAM — DIVISION OF DEVELOPMENT FINANCE

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	33.00	34.00	34.00
Number of Contractual Positions	.79	3.00	3.00
01 Salaries, Wages and Fringe Benefits	2,761,354	3,198,468	3,328,597
02 Technical and Special Fees	70,396	167,948	162,941
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	9,893 33,717 1,055,920 7,533 2,204 131,051 1,861	12,500 45,400 1,159,544 10,000 9,000 436,689 5,448	12,500 13,450 1,190,700 10,000 436,867 6,050
Total Operating Expenses	1,242,179	1,678,581	1,669,567
Total Expenditure	4,073,929	5,044,997	5,161,105
Special Fund Expenditure Federal Fund Expenditure Total Expenditure	3,780,129 293,800 4,073,929	4,599,997 445,000 5,044,997	4,716,105 445,000 5,161,105
Special Fund Income: swf326 Public Utility Customer Investment Fund	33,795 2,055,493 1,303,000 90,000 297,841 3,780,129	530,021 2,269,900 1,324,000 80,000 396,076 4,599,997	452,930 2,473,507 1,324,000 70,000 395,668 4,716,105
Federal Fund Income: 14.239 Home Investment Partnerships Program 14.319 Multifamily Energy Innovation Fund Total	124,142 142,728 266,870	445,000	445,000
Federal Fund Recovery Income: 81.128 Energy Efficiency and Conservation Block Grant Program	26,930		

S00A25.03 SINGLE FAMILY HOUSING – DIVISION OF DEVELOPMENT FINANCE

PROGRAM DESCRIPTION

The Single Family Housing Program works with a network of lenders statewide to originate homeownership loans and to make commitments of mortgage funds to stimulate homeownership in all areas of the State. The Program has two major financing sources: the bond/mortgage-backed securities (MBS)-funded Maryland Mortgage Program (MMP) and the State-funded Maryland Home Financing Program.

MISSION

Working with partners, the Single Family Housing Program encourages homeownership and revitalizes and strengthens communities throughout Maryland by financing mortgages for working families.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Promote sustainable homeownership.

Objective 1.1 Annually provide a minimum \$300 million in loans to enable 1,700 home purchases based on \$175k annual average loan amount.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Households purchasing a home with DHCD financing	1,559	1,537	1,700	2,000
Total dollars expended (in millions)	\$271	\$273	\$300	\$350

Objective 1.2 Annually provide at least 20 percent of DHCD's mortgage loans to homebuyers in Federally-defined economically distressed targeted areas.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Households purchasing a home with DHCD assistance	1,559	1,537	1,700	2,000
Output Number of households purchasing a home with DHCD				
assistance within Federally-defined targeted area	381	418	340	400
Outcome: Percentage of households purchasing a home with DHCD				
assistance located within Federally-defined targeted area	24%	27%	20%	20%

Objective 1.3 Annually provide 90 percent of DHCD's mortgage loans to homebuyers purchasing within Priority Funding Areas, including designated Sustainable Communities, in support of Maryland's Smart Growth initiative.

	2013	2014	2015	2016
Performance Measures:	Actual	Actual	Estimated	Estimated
Input: Households purchasing a home with DHCD assistance	1,559	1,537	1,700	2,000
Output: Number of households purchasing a home with DHCD				
assistance within Priority Funding Areas (PFAs)	1,489	1,496	1,530	1,800
Outcome: Percentage of households that purchased within PFAs	96%	97%	90%	90%

Objective 1.4 Annually improve existing housing stock to meet basic livability housing requirements for households with low and moderate incomes, including persons with special housing needs.²

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of group home beds ³	10	14	9	9
Units assisted state-wide for lead-paint abatement or hazard control	91	105	103	68
Number of households assisted through Indoor Plumbing Program	12	3	13	12
Households assisted through Accessible Homes for Seniors Program	13	8	30	32
Number of households assisted with basic livability housing needs ⁴	69	61	82	75

Objective changed from prior year publication.

² Objective was formerly in S00A25.04.

³ Includes both State and bond funded resources.

⁴ Basic livability means that housing meets local and State building code requirements.

S00A25.03 SINGLE FAMILY HOUSING — DIVISION OF DEVELOPMENT FINANCE

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	30.00	29.00	30.00
Number of Contractual Positions	3.75	9.00	5.00
01 Salaries, Wages and Fringe Benefits	2,291,311	2,508,395	2,732,137
02 Technical and Special Fees	338,528	594,117	400,118
03 Communication	19,617 28,541 2,914 573,995 47,275 2,088 941,834 6,957 —18 1,623,203 4,253,042 3,968,529 284,513 4,253,042	20,300 29,100 6,160 879,650 47,100 1,282,165 6,600 2,271,075 5,373,587 4,977,476 396,111 5,373,587	20,300 18,350 5,880 893,650 47,100 1,282,635 6,600 2,274,515 5,406,770 4,987,524 419,246 5,406,770
Special Fund Income: S00304 General Bond Reserve Fund	1,364,072 836,000 1,014,457 754,000 3,968,529	1,882,416 1,032,000 1,409,060 654,000 4,977,476	1,677,329 1,212,000 1,414,195 684,000 4,987,524
Federal Fund Recovery Income: 81.128 Energy Efficiency and Conservation Block Grant Program	588		

S00A25.04 HOUSING AND BUILDING ENERGY PROGRAMS – DIVISION OF DEVELOPMENT FINANCE

PROGRAM DESCRIPTION

The Housing and Building Energy Programs (HBEP) administer multiple funding sources to provide weatherization and energy efficiency services to increase energy efficiency and improve indoor air quality for households with low income.

MISSION

The mission of the HBEP is to improve the energy efficiency of the existing housing stock, educate low income families on energy efficiency, and reduce the utility bills of the energy burdened population.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Improve existing housing stock by providing energy efficiency improvements for households with low incomes.

Objective 1.1 Annually assist more than 3,000 low income households with energy efficiency improvements.

	2013	2014	2015 ²	2016 ²
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of single family households/units completed	1,695	3,707	2,578	1,148
Number of multi-family households/units completed	0	1,309	3,623	1,554
Number megawatt-hour (MWH) usage reduced ³	8,238	13,432	16,618	7,241

Objective changed from prior year publication.

² Estimates based on fluctuating funding levels.

³ Represents EmPower verified annualized energy savings.

S00A25.04 HOUSING AND BUILDING ENERGY PROGRAMS — DIVISION OF DEVELOPMENT FINANCE

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	25.00	25.00	25.00
Number of Contractual Positions	3.66	6.00	4.00
01 Salaries, Wages and Fringe Benefits	1,253,432	1,945,178	2,130,510
02 Technical and Special Fees	219,184	265,117	165,184
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional 12 Grants, Subsidies and Contributions	18,883 14,203 11,255 12,045,554 14,055 3,901 12,670,857	19,700 24,600 57,400 18,131,600 18,900 31,350 16,838,463	21,200 5,550 144,700 21,288,200 20,200 17,449,266
13 Fixed Charges	4,108	25 122 012	29 020 116
Total Operating Expenses	24,782,816	35,122,013	38,929,116
Total Expenditure	26,255,432	37,332,308	41,224,810
Special Fund Expenditure	23,723,043 2,263,181 269,208	28,784,382 7,047,926 1,500,000	36,143,300 3,581,510 1,500,000
Total Expenditure	26,255,432	37,332,308	41,224,810
Special Fund Income: swf316 Strategic Energy Investment Fund swf326 Public Utility Customer Investment Fund S00304 General Bond Reserve Fund S00347 Empower Maryland Total	274,389 15,531 7,198 23,425,925 23,723,043	1,225,614 7,782,553 19,776,215 28,784,382	1,500,000 8,075,260 26,568,040 36,143,300
Federal Fund Income: 81.042 Weatherization Assistance for Low-Income Persons	212,033	6,322,200	2,959,200
Federal Fund Recovery Income: 81.042 Weatherization Assistance for Low-Income Persons	473,399 1,577,749	725,726	622,310
Total	2,051,148	725,726	622,310
Reimbursable Fund Income: N00100 DHR-Family Investment Administration	269,208	1,500,000	1,500,000

S00A25.05 RENTAL SERVICES PROGRAMS – DIVISION OF DEVELOPMENT FINANCE

PROGRAM DESCRIPTION

Rental Services Programs administer the Federal Section 8 Housing Choice Voucher Program in partnership with local governments not served by a public housing authority. Participating families are provided rent subsidies to lease safe, decent and affordable housing in the private rental market. Rental Services Programs also administer the State-funded Rental Allowance Program in partnership with local governments state-wide in order to provide rental assistance to households with emergency needs or at risk of homelessness. Rental Services Programs also administer other rental assistance programs, including the Bridge Subsidy Demonstration Program and, as needed, assistance for households displaced or otherwise affected by disasters. Under a contract with the U.S. Department of Housing and Urban Development, Rental Services performs contract administration and monitors compliance with tenant occupancy requirements for federally assisted multifamily housing within the State.

MISSION

Rental Services Programs work with local governments and owners of private rental housing to prevent homelessness and to assist families with limited incomes to live in safe, decent, affordable housing while promoting family self-sufficiency.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Provide rental subsidies for very low income families.

Objective 1.1 Annually optimize use of annual federal funding for the Housing Choice Voucher Program at 95 percent or above.

	CY2012	CY2013	CY2014	CY2015
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of funds utilized	102%	100%	100%	100%

Objective 1.2 Annually optimize disbursement of Rental Allowance Programs (RAP) funding to eligible families.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of funds disbursed or encumbered ¹	100%	100%	100%	100%

¹ Changed from prior year publication.

S00A25.05 RENTAL SERVICES PROGRAMS — DIVISION OF DEVELOPMENT FINANCE

Number of Authorized Positions 27.00 27	Appropriation Statement:			
Number of Contractual Positions 1.06				
1,928,719	Number of Authorized Positions	27.00	27.00	27.00
22 Technical and Special Fees. 55,573 296,640 223,917 30 Communication 34,246 42,300 42,300 42,300 42,300 42,300 42,300 82,000 8	Number of Contractual Positions	1.06	6.50	6.50
33,246	01 Salaries, Wages and Fringe Benefits	1,928,719	2,122,648	2,226,891
Marchetal Services 12,3999 302,290 309	02 Technical and Special Fees	55,573	296,640	252,917
12 Grants, Subsidies and Contributions	04 Travel	8,177 123,990 11,413 226	17,500 302,290	10,500 309,290
Total Expenditure	12 Grants, Subsidies and Contributions	209,156,074 65,702		
Original General Fund Appropriation 1,700,000 1,700,000 Transfer of General Fund Appropriation 1,700,000 Total General Fund Appropriation 1,700,000 Less: General Fund Reversion/Reduction 30,000 Net General Fund Expenditure 1,670,000 Special Fund Expenditure 209,172,140 219,100,629 223,115,108 Reimbursable Fund Expenditure 211,403,392 219,675,629 223,830,108 Special Fund Income: S00318 Rental Subsidy Loan Fund 45,730 50,000 50,000 Federal Fund Income: 14.181 Supportive Housing for Persons with Disabilities 315,243 325,000 325,000 14.195 Section 8 Housing Assistance Payments Program 190,908,904 199,705,950 203,671,027 14.856 Lower Income Housing Assistance Program—Section 8 Moderate Rehailitation 345,679 460,000 460,000 14.871 Section 8 Housing Choice Vouchers 17,602,314 18,609,679 18,659,081 Total 209,172,140 219,100,629 223,115,108 Reimbursable Fund Income: M00F02 DHMH-Health Systems and	Total Operating Expenses	209,419,100	217,256,341	221,350,300
Transfer of General Fund Appropriation	Total Expenditure	211,403,392	219,675,629	223,830,108
Net General Fund Expenditure		1,700,000		
Special Fund Expenditure		, ,		
Special Fund Income: S00318 Rental Subsidy Loan Fund 45,730 50,000 50,000 50,000	Special Fund ExpenditureFederal Fund Expenditure	45,730 209,172,140	219,100,629	223,115,108
Solo	Total Expenditure	211,403,392	219,675,629	223,830,108
14.181 Supportive Housing for Persons with Disabilities 315,243 325,000 325,000 14.195 Section 8 Housing Assistance Payments Program 190,908,904 199,705,950 203,671,027 14.856 Lower Income Housing Assistance Program-Section 8 Moderate Rehailitation		45,730	50,000	50,000
14.871 Section 8 Housing Choice Vouchers 17,602,314 18,609,679 18,659,081 Total 209,172,140 219,100,629 223,115,108 Reimbursable Fund Income: M00F02 DHMH-Health Systems and Infrastructure Administration 230,446 265,000 265,000 M00M01 DHMH-Developmental Disabilities Administration 285,076 260,000 400,000	 14.181 Supportive Housing for Persons with Disabilities 14.195 Section 8 Housing Assistance Payments Program 14.856 Lower Income Housing Assistance Program- 	190,908,904	199,705,950	203,671,027
Reimbursable Fund Income: M00F02 DHMH-Health Systems and Infrastructure Administration		•		
M00F02 DHMH-Health Systems and Infrastructure Administration 230,446 265,000 265,000 M00M01 DHMH-Developmental Disabilities Administration 285,076 260,000 400,000	Total	209,172,140	219,100,629	223,115,108
Total	M00F02 DHMH-Health Systems and Infrastructure Adminis- tration		,	,
	Total	515,522	525,000	665,000

S00A25.07 RENTAL HOUSING PROGRAMS—CAPITAL APPROPRIATION—DIVISION OF DEVELOPMENT **FINANCE**

Program Description:

The Rental Housing Capital Appropriation provides funding for the rehabilitation and creation of affordable rental housing for low-income and moderate-income families. Financing is provided in the form of loans for affordable rental housing development including apartments, rental town homes, congregate housing, single-room occupancy, emergency shelters, assisted living and shared living facilities. Programs include the Elderly Rental Program, the Rental Housing Production Program, the Maryland Housing Rehabilitation Program-Multifamily Rehabilitation Program (5+ units), and the Nonprofit Rehabilitation Program.

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
14 Land and Structures	27,475,000	27,500,000	27,750,000
Total Operating Expenses	27,475,000	27,500,000	27,750,000
Total Expenditure	27,475,000	27,500,000	27,750,000
Special Fund ExpenditureFederal Fund Expenditure	21,475,000 6,000,000	24,275,000 3,225,000	24,750,000 3,000,000
Total Expenditure	27,475,000	27,500,000	27,750,000
Special Fund Income: swf326 Public Utility Customer Investment Fund	350,000 15,500,000 4,625,000 1,000,000	4,650,000 15,500,000 4,125,000	2,400,000 15,500,000 6,850,000
Total	21,475,000	24,275,000	24,750,000
Federal Fund Income: 14.239 Home Investment Partnerships Program	1,321,564	3,225,000	3,000,000
Federal Fund Recovery Income: 81.128 Energy Efficiency and Conservation Block Grant Program	4,678,436	NO. 1844	

S00A25.08 HOMEOWNERSHIP PROGRAMS—CAPITAL APPROPRIATION—DIVISION OF DEVELOPMENT FINANCE

Program Description:

The Homeownership Capital Appropriation provides preferred interest rate mortgages and down payment assistance for low and moderate income, generally first-time homebuyers, who might otherwise lack the resources to purchase a home. These programs encourage affordable homeownership opportunities in Maryland. Programs include the Maryland Home Financing Program, Down Payment Settlement Expense Loan Program, and Homeownership for Individuals with Disabilities Program.

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
14 Land and Structures	1,400,000	1,700,000	1,900,000
Total Operating Expenses	1,400,000	1,700,000	1,900,000
Total Expenditure	1,400,000	1,700,000	1,900,000
Special Fund ExpenditureFederal Fund Expenditure	900,000 500,000	1,000,000 700,000	1,200,000 700,000
Total Expenditure	1,400,000	1,700,000	1,900,000
Special Fund Income: S00306 Homeownership Loan Program Fund	900,000	1,000,000	1,200,000
Federal Fund Income: 14.239 Home Investment Partnerships Program	243,363		
Federal Fund Recovery Income: 81.128 Energy Efficiency and Conservation Block Grant Program	256,637	700,000	700,000

S00A25.09 SPECIAL LOAN PROGRAMS—CAPITAL APPROPRIATION—DIVISION OF DEVELOPMENT FINANCE

Program Description:

The Special Loan Capital Appropriation provides funds for the Department's financing programs to improve the basic livability of homes and meet special housing needs. Specific programs include the Maryland Housing Rehabilitation Program-Regular Rehabilitation Program (1-4 units), Indoor Plumbing Program, Lead Hazard Reduction Grant and Loan Program, and Group Home Financing Program.

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
			1
14 Land and Structures	3,800,000	3,800,000	4,550,000
Total Operating Expenses	3,800,000	3,800,000	4,550,000
Total Expenditure	3,800,000	3,800,000	4,550,000
Special Fund Expenditure	800,000	800,000	1,550,000
Federal Fund Expenditure	3,000,000	3,000,000	3,000,000
Total Expenditure	3,800,000	3,800,000	4,550,000
Special Fund Income:			
S00321 Special Loan Program Fund	800,000	800,000	1,550,000
Federal Fund Income:			
14.239 Home Investment Partnerships Program	3,000,000	3,000,000	3,000,000

S00A25.14 MD BRAC PRESERVATION LOAN FUND-CAPITAL APPROPRIATION—DIVISION OF DEVELOPMENT FINANCE

Program Description:

The purpose of the MD BRAC Preservation Loan Fund is to preserve the supply of affordable housing for low income families in Base Realignment and Closure (BRAC) areas through a partnership between the State and local governments.

Appropriation Statement	propriation Statement	:
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	2014 Actual	2015 Appropriation	2016 Allowance
14 Land and Structures	2,250,000	3,000,000	3,500,000
Total Operating Expenses	2,250,000	3,000,000	3,500,000
Total Expenditure	2,250,000	3,000,000	3,500,000
Special Fund Expenditure	2,250,000	3,000,000	3,500,000
Total Expenditure	2,250,000	3,000,000	3,500,000
Special Fund Income: S00345 MacArthur Foundation Loan Fund	2,250,000	3,000,000	3,500,000

SUMMARY OF DIVISION OF INFORMATION TECHNOLOGY

2014 Actual	2015 Appropriation	2016 Allowance
16.00	16.00	16.00
1.00	1.00	1.00
1,474,249 64,691 2,090,728	1,462,074 45,577 2,476,870	1,536,074 47,789 2,875,331
	240,000	
	240,000	
2,074,259 1,555,409	240,000 2,220,322 1,524,199	149,207 2,709,214 1,600,773
3,629,668	3,984,521	4,459,194
	Actual 16.00 1.00 1,474,249 64,691 2,090,728 2,074,259 1,555,409	Actual Appropriation 16.00 16.00 1.00 1.00 1,474,249 1,462,074 64,691 45,577 2,090,728 2,476,870 240,000 240,000 2,074,259 2,220,322 1,555,409 1,524,199

S00A26.01 INFORMATION TECHNOLOGY – DIVISION OF INFORMATION TECHNOLOGY

PROGRAM DESCRIPTION

The Information Technology program is responsible for providing technology products and services to DHCD staff. The program has three key organizational units: the Information Systems Unit, the Network Operations Unit, and the Customer Service Unit. The Information Systems Unit is responsible for assessing data needs, having knowledge of business processes and data systems, and identifying technological opportunities. In addition this unit is responsible for the design, development, implementation, and maintenance of databases/applications that meet the needs of the internal and external user community. The Network Operations Unit is responsible for providing hardware, software, help desk services, and training to the Department's user community. This unit is also responsible for the administration of DHCD's network infrastructure, local area networks, and wide area network. The Customer Service Unit provides front line technical support on the desktop operating system and applications.

MISSION

Information Technology (IT) will provide technology that will align itself with the mission of the agency, provide responsive service to the people of Maryland, and ensure public access to resources. It will further dedicate its services to the empowerment of DHCD staff by providing effective user support and instituting training programs to maximize efficiency. Through a collaborative team effort, services will be rendered in a professional and courteous manner to our customers.

This program supports the achievement of the mission, vision, goals, objectives and performance measures for the Department as a whole.

DIVISION OF INFORMATION TECHNOLOGY

S00A26.01 INFORMATION TECHNOLOGY

Appropriation Statement:	2014	2015	2016
	Actual	Appropriation	Allowance
Number of Authorized Positions	16.00	16.00	16.00
Number of Contractual Positions	1.00	1.00	1.00
01 Salaries, Wages and Fringe Benefits	1,474,249	1,462,074	1,536,074
02 Technical and Special Fees	64,691	45,577	47,789
03 Communication	78,078 4,652 1,688,613	81,980 4,700 1,942,849	77,169 500 2,283,090
09 Supplies and Materials	83,929	54,000	54,000
10 Equipment—Replacement	197,350	375,000	441,905
12 Grants, Subsidies and Contributions	16,465	16,548	16,910
13 Fixed Charges	1,641	1,793	1,757
Total Operating Expenses	2,070,728	2,476,870	2,875,331
Total Expenditure	3,609,668	3,984,521	4,459,194
Original General Fund Appropriation		240,000	
Total General Fund Appropriation		240,000	
Net General Fund Expenditure		240,000	149,207
Special Fund Expenditure	2,054,259	2,220,322	2,709,214
Federal Fund Expenditure	1,555,409	1,524,199	1,600,773
Total Expenditure	3,609,668	3,984,521	4,459,194
Cassial Fund Incomes			
Special Fund Income: S00304 General Bond Reserve Fund	1.194.943	1,314,322	1,803,214
S00306 Homeownership Loan Program Fund	54.000	54,000	54,000
S00309 Maryland Housing Fund	146,578	174,000	174,000
S00315 Neighborhood Business Development Fund	18,000	18,000	18,000
S00317 Rental Housing Loan Program Fund	187,000	186,000	186,000
S00321 Special Loan Program Fund	54,000	54,000	54,000
S00347 Empower Maryland	399,738	420,000	420,000
Total	2,054,259	2,220,322	2,709,214
Federal Fund Income:			
14.195 Section 8 Housing Assistance Payments Program14.228 Community Development Block Grants/States	1,130,409	1,274,200	1,350,773
Program and Non-Entitlement Grants in Hawaii .	100,000	100.000	100.000
14.239 Home Investment Partnerships Program	100,000 150,000	100,000 149,999	100,000 150,000
Total	1,480,409	1,524,199	1,600,773
	-,,	-7	-,555,70
Federal Fund Recovery Income:			
81.128 Energy Efficiency and Conservation Block Grant Program	75,000		

DIVISION OF INFORMATION TECHNOLOGY

S00A26.02 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS

Program Description:

This program is responsible for the implementation of Major Information Technology Development Projects across the Department of Housing and Community Development.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
08 Contractual Services	20,000		
Total Operating Expenses	20,000		
Total Expenditure	20,000		
Special Fund Expenditure	20,000		
Special Fund Income: S00317 Rental Housing Loan Program Fund	20,000		

S00A27.01 FINANCE AND ADMINISTRATION – DIVISION OF FINANCE AND ADMINISTRATION

PROGRAM DESCRIPTION

The program provides critical departmental support through the Office of the Chief Financial Officer (CFO) and the Division of Finance and Administration (DFA). The CFO is responsible for all financial activities of the Department. This includes functional oversight over DFA and the financial activities of the Community Development Administration and the Maryland Housing Fund. DFA provides advice and technical support in fiscal matters to the Department's Executive Staff, senior program directors and managers of the various program and support units. DFA oversees the financial management and central support services in the Department, providing financial, analytical, internal review and reporting; preparing and managing operating and capital budgets; accounting for the Department's expenditures and revenues for budgetary and grant accounting; as well as preparing audited financial statements for the Maryland Housing Fund and the State-funded loan and grant programs; coordinating and providing procurement and purchasing services; and providing other support services to the Department, including facilities and fleet management, emergency preparedness, records retention, and telecommunications.

MISSION

The Division of Finance and Administration ensures and oversees the financial health of the Department and provides policy and decision-makers with information and analyses for management, financial, and administrative decision-making. The Division also assists the Department's operating units by preparing and managing the Department's budget, procurement and State accounting functions; and providing support services, including facilities and fleet management, emergency preparedness, records retention, and telecommunications. The Division of Finance and Administration is committed to providing exemplary customer service through the provision of analyses, information and services that are accurate, reliable, timely and cost-effective.

This program supports the achievement of the mission, vision, goals, objectives and performance measures for the Department as a whole.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Objective 1.1 Annually ensure a minimum of 10 percent of DHCD reportable procurement expenditures are made to Small Business Reserve (SBR) certified small business.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total reportable expenditures (in millions)	\$11.464	\$19.843	\$15.000	\$15.000
Output: Reportable expenditures made to SBR certified small				
businesses (in millions)	\$1.210	\$4.338	\$3.000	\$3.000
Outcome: Percentage of reportable expenditures made to SBR				
certified small business	11%	22%	20%	20%

DIVISION OF FINANCE AND ADMINISTRATION

S00A27.01 FINANCE AND ADMINISTRATION

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	44.00	42.00	45.00
Number of Contractual Positions	9.10	15.00	9.00
01 Salaries, Wages and Fringe Benefits	3,525,494	3,594,792	3,878,544
02 Technical and Special Fees	446,918	595,882	340,502
03 Communication 04 Travel	65,519 6,343 70,483 318,572 34,114 989 44,142 1,740,735 2,280,897	57,150 5,400 61,250 98,803 799,019 32,750 4,167,750 45,422 2,871,487 8,139,031	57,150 1,250 253,000 193,391 412,350 27,750 25,000 45,230 4,235,138
Total Expenditure	6,253,309	12,329,705	9,469,305
Original General Fund Appropriation		4,556,075	
Total General Fund Appropriation		4,556,075	
Net General Fund Expenditure	4,416,225 1,837,084 6,253,309	4,556,075 5,240,194 2,533,436 12,329,705	2,139,312 5,907,990 1,422,003 9,469,305

DIVISION OF FINANCE AND ADMINISTRATION

50,000 132,000	50,000	50,000
	,	50,000
132,000	0.40.000	
	240,000	300,000
1,291,601	1,890,194	2,407,990
408,000	450,000	540,000
876,172	900,000	900,000
60,000	60,000	60,000
540,000	540,000	540,000
270,000	270,000	270,000
788,452	840,000	840,000
4,416,225	5,240,194	5,907,990
18,951 828,494	20,000 1,858,436	20,000 902,003
	,	
,		125,000
185,285	190,000	195,000
	100 000	50,000
112,735	125,000	130,000
1,753,264	2,513,436	1,422,003
	408,000 876,172 60,000 540,000 270,000 788,452 4,416,225 18,951 828,494 168,617 116,122 323,060 185,285	408,000 450,000 876,172 900,000 60,000 60,000 540,000 540,000 270,000 270,000 788,452 840,000 4,416,225 5,240,194 18,951 20,000 828,494 1,858,436 168,617 50,000 116,122 120,000 323,060 50,000 185,285 190,000 112,735 125,000

MARYLAND AFRICAN AMERICAN MUSEUM CORPORATION

S50B01.01 GENERAL ADMINISTRATION

Program Description:

The Maryland African American Museum Corporation was created by legislative statute in 1998 to oversee the development and future programs of the Reginald F. Lewis Museum of Maryland African American History and Culture. The museum's primary mission is to inform and educate the general public about the contributions and experience of African American history and culture, and to serve the local and statewide community through public programming, educational opportunities and community outreach efforts.

Appropriation Statement:

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	2,000,000	2,000,000	2,000,000
Total Operating Expenses	2,000,000	2,000,000	2,000,000
Total Expenditure	2,000,000	2,000,000	2,000,000
Original General Fund Appropriation	2,000,000	2,000,000	
Total General Fund Appropriation	2,000,000	2,000,000	
Net General Fund Expenditure	2,000,000	2,000,000	2,000,000
Total Expenditure	2,000,000	2,000,000	2,000,000

MARYLAND AFRICAN AMERICAN MUSEUM CORPORATION

GRANT ALLOCATION

	2014 Actual	2015 Appropriation	2016 Allowance
Salaries and Wages	2,165,884	2,192,000	2,139,204
Technical and Special Fees	124,212	130,793	202,561
Fuel and Utilities	302,216	288,194	370,000
Contractual Services	1,166,500	1,162,400	1,152,290
Other Operating Costs	211,188	226,613	228,932
Total	3,970,000	4,000,000	4,092,987
General Funds	2,000,000	2,000,000	2,000,000
Privately Raised Revenue	1,970,000	2,000,000	2,092,987
Total	3,970,000	4,000,000	4,092,987

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation		Allowance	Symbol
s00a20 Office of the Secretary							
s00a2001 Office of the Secretary							
secy dept housing and comm dev	1.00	154,012	1.00	156,307	1.00	159,433	
dep secy dept housing comm dvlp	1.00	137,795	1.00	142,646	1.00	142,646	
div dir ofc atty general	1.00	116,580	1.00	124,789	1.00	127,207	
prgm mgr senior iv	1.00	130,166	1.00	134,749	1.00	134,749	
designated admin mgr senior iii	1.00	121,894	1.00	126,186	1.00	126,186	
asst attorney general viii	1.00	163,671	2.00	217,924	2.00	222,168	
asst attorney general vii	1.00	4,121	.00	. 0	.00	0	
administrator vii	.00	38,473	1.00	96,144	1.00	97,066	
asst attorney general vi	7.00	451,090	6.00	577,753	6.00	584,209	
prgm mgr iv	2.00	165,102	2.00	175,802	2.00	179,151	
designated admin mgr iii	1.00	84,223	1.00	90,112	1.00	90,974	
prgm mgr iii	.00	7,764	.00	, 0	.00	0	
administrator iv	1.00	73,992	1.00	79,205	1.00	80,715	
prgm mgr i	1.00	51,881	1.00	55,223	1.00	57,335	
internal auditor prog super	1.00	67,243	1.00	71,972	1.00	73,361	
admin officer iii	2.00	99,913	2.00	106,885	2.00	108,402	
admin officer ii oag	1.00	79,000	2.00	118,201	2.00	121,060	
admin officer i oaq	2.00	75,023	1.00	51,106	1.00	52,596	
paralegal ii	.00	40,995	1.00	46,703	1.00	47,569	
paralegal ii oag	3.00	88,197	2.00	94,272	2.00	95,147	
exec assoc iii	1.00	63,702	1.00	68,175	1.00	69,492	
TOTAL s00a2001*	29.00	2,214,837	29.00	2,534,154	29.00	2,569,466	
s00a2003 Office of Management Serv							
designated admin mgr senior i	1.00	97,710	1.00	104,567	1.00	105,574	
prgm mgr iv	2.00	197,156	2.00	207,486	2.00	207,486	
prgm mgr iii	4.00	259,514	5.00	422,358	5.00	428,601	
admin prog mgr ii	.00	80,543	1.00	91,107	1.00	91,107	
hr administrator iii	1.00	78,654	1.00	86,087	1.00	87,729	
prgm mgr ii	3.00	193,939	3.00	256,717	3.00	260,787	
prgm mgr i	1.00	65,972	1.00	69,914	1.00	71,972	
personnel administrator iii	.00	1,824	.00	0	.00	0	
administrator iii	3.00	152,080	3.00	212,564	3.00	215,932	
administrator iii	1.00	10,449	.00	0	.00	0	
hcd community program admin iii	1.00	38,091	.00	0	.00	0	
administrator ii	2.00	128,291	2.00	135,370	2.00	137,283	
hr officer iii	1.00	46,319	1.00	52,304	1.00	53,301	
webmaster ii	1.00	62,500	1.00	66,888	1.00	68,175	
hr officer ii	.00	30,336	1.00	53,855	1.00	54,370	
personnel officer iii	.00	1,071	.00	0	.00	0	
admin officer iii	1.00	77,193	2.00	105,997	2.00	108,002	
admin officer iii	1.00	54,547	1.00	42,880	1.00	44,457	
hr officer i	1.00	83,385	2.00	93,792	2.00	95,052	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
s00a2003 Office of Management Ser	vices						
pub affairs officer ii	.00	16,180	2.00	108,922	2.00	110,472	
admin officer ii	1.00	0	.00	0	.00	0	
personnel officer i	.00	1,317	.00	0	.00	0	
personnel associate ii	2.00	3,791	.00	0	.00	0	
exec assoc ii	1.00	59,219	1.00	63,371	1.00	63,980	
T0TAL s00a2003*	28.00	1,740,081	30.00	2,174,179	30.00	2,204,280	
TOTAL s00a20 **	57.00	3,954,918	59.00	4,708,333	59.00	4,773,746	
s00a22 Division of Credit Assur	ance						
s00a2201 Maryland Housing Fund							
exec vi	1.00	118,925	1.00	123,111	1.00	123,111	
administrator iv	1.00	76,880	1.00	82,247	1.00	83,029	
admin officer i	1.00	49,169	1.00	52,596	1.00	53,097	
management assoc	1.00	51,052	1.00	54,619	1.00	55,141	
TOTAL s00a2201*	4.00	296,026	4.00	312,573	4.00	314,378	
s00a2202 Asset Management							
prgm mgr senior i	.00	105,017	2.00	217,310	2.00	218,337	
prgm mgr iv	3.00	198,754	1.00	97,988	1.00	98,929	
prgm mgr ii	4.00	310,394	4.00	333,863	4.00	336,945	
prgm mgr i	3.00	160,310	3.00	220,796	3.00	224,393	
hcd community program admin ii	7.00	512,307	9.00	626,346	9.00	636,399	
hcd community program admin ii	3.00	488,220	8.00	532,373	8.00	538,583	
hcd community program admin i	6.00	273,310	4.00	253,544	4.00	257,268	
administrator ii	1.00	0	.00	0	.00	0	
loan/insur underwriter ii s fa	1.00	63,202	1.00	68,939	1.00	70,265	
admin officer iii	1.00	58,105	1.00	62,179	1.00	62,775	
administrative officer III	6.00	241,317	6.00	344,090	7.00	404,496	New
asset management officer ii	1.00	51,375	1.00	55,491	1.00	56,550	
dev ofc ii comm assist	1.00	0	.00	0	.00	0	
admin officer ii	1.00	54,462	1.00	58,276	1.00	58,834	
admin spec iii	.00	37,829	1.00	45,855	1.00	46,279	
admin spec i	1.00	0	.00	0	.00	0	
fiscal accounts technician ii	.00	0	1.00	43,080	1.00	43,476	
TOTAL s00a2202*	39.00	2,554,602	43.00	2,960,130	44.00	3,053,529	
s00a2203 Maryland Building Codes							
p r gm mgr iv	1.00	100,214	1.00	103,743	1.00	103,743	
agency project engr-arch supv	2.00	112,875	2.00	166,234	2.00	167,832	
agency project engr-arch iii	2.00	142,656	2.00	152,695	2.00	154,901	
dev ofc supv comm assist	.00	8,556	1.00	67,639	1.00	68,289	
exec assoc ii	1.00	52,853	1.00	56,550	1.00	57,092	
T0TAL s00a2203*	6.00	417,154	7.00	546,861	7.00	551,857	
T0TAL s00a22 **	49.00	3,267,782		3,819,564	55.00	3,919,764	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
s00a24 Division of Neighborhood	Povitelize:	tion					
s00a2401 Neighborhood Revitalizat		CION					
exec vi	1.00	110,468	1.00	112,114	1.00	114,356	
prgm mgr senior i	1.00	99,588		105,536	1.00	108,635	
prgm mgr iv	1.00	100,650	1.00	101,786	1.00	102,765	
prgm mgr iii	3.00	407,504	5.00	436,059	5.00	441,069	
prgm mgr ii	2.00	14,924	.00	430,039	.00	441,009	
prom mar i	.00	46,188	1.00	66,677	1.00	67,320	
hed community program admin iii		210,198		211,657	3.00	215,739	
hcd community program admin ii	2.00	67,350	1.00	68,175	1.00	68,834	
hed community program admin i	11.00	654,727	13.00	763,795	13.00	775,277	
administrator ii	1.00	76,021	1.00	65,625	1.00	66,888	
loan/insur underwriter ii m fam		66,693	1.00	73,593	1.00	74,303	
dev ofc ii comm assist	2.00	79,821	.00	75,595	.00	74,303	
admin officer ii	1.00	-732	.00	0	.00	0	
admin spec iii	1.00	45,326	1.00	48,453	1.00	-	
loan processor	1.00	45,326	1.00	48,453	1.00	49,355 49,355	
exec assoc iii	1.00	63,702	1.00	68,175	1.00	•	
admin aide	1.00	40,313	1.00	43,080	1.00	69,492 43,872	
ddiilli dide		40,515	1.00	43,080	1.00	43,672	
T0TAL s00a2401*	34.00	2,128,067	32.00	2,213,178	32.00	2,247,260	
TOTAL s00a24 **	34.00	2,128,067	32.00	2,213,178	32.00	2,247,260	
s00a25 Division of Development	Einonoo						
s00a2501 Division of Development		inistration					
exec vi	1.00	115,726	1.00	117,450	1.00	119,799	
prgm mgr senior ii	1.00	104,281	1.00	111,612	1.00	113,763	
prgm mgr senior i	1.00	105,452	1.00	110,729	1.00	110,729	
fiscal services admin v	1.00	81,741	1.00	89,936	1.00	92,564	
fiscal services admin iv	1.00	81,100	1.00	90,112	1.00	90,974	
fiscal services admin iii	2.00	157,957	2.00	168,144	2.00	171,419	
prgm mgr ii	1.00	76,028	1.00	84,479	1.00	86,087	
designated admin mgr i	1.00	68,539	1.00	72,641	1.00	74,779	
administrator iii	1.00	83,413	2.00	129,899	2.00	131,752	
accountant supervisor ii	1.00	118,628	2.00	131,197	2.00	132,462	
accountant advanced	3.00	95,429	1.00	59,202	1.00	59,771	
administrator i	2.00	100,288	1.00	66,363	1.00	67,639	
accountant i	1.00	48,643	1.00	52,202	1.00	•	
admin officer ii	3.00	132,300	3.00	149,826	3,00	59,771 152,653	
dev ofc i housing dvlp	1.00	49,552	1.00	53,012	1.00	54,026	
accountant trainee	.00	49,552	.00	03,012	1.00	48,825	Now
fiscal accounts technician ii	1.00	35,446	1.00	43,080	1.00	48,825	New
III III III III III III			1.00	45,000	1.00	45,672	
T0TAL s00a2501*	22.00	1,454,523	21.00	1,529,884	22.00	1,610,885	
		•		•			

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
		_					
s00a2502 Housing Development Prog							
prgm mgr senior i	1.00	103,458	1.00	102,595	1.00	104,567	
prgm mgr iv	1.00	71,853	2.00	207,486	2.00	207,486	
prgm mgr iii	4.00	317,057	4.00	355,417	4.00	360,501	
prgm mgr ii	1.00	80,467	1.00	86,087	1.00	86,908	
prgm mgr i	1.00	78,345	1.00	83,811	1.00	85,401	
hcd community program admin iii	4.00	197,032	2.00	137,446	2.00	140,098	
hcd community program admin ii	6.00	271,170	3.00	192,549	3.00	195,087	
hcd community program admin i	1.00	43,469	3.00	147,749	3.00	150,809	
capital const engr-arch ii	1.00	69,087	1.00	73,221	1.00	75,377	
loan/insur underwriter supv m f	1.00	46,578	.00	0	.00	0	
agency project engr-arch iii	1.00	65,449	1.00	70,049	1.00	70,724	
loan/underwriter lead/adv, mult	1.00	150,226	5.00	343,776	5.00	347,722	
administrator ii	5.00	176,277	3.00	197,333	3.00	201,759	
loan/insur underwriter ii m fam	.00	81,670	3.00	198,619	3.00	200,427	
administrator i	1.00	11,742	.00	, 0	.00	, 0	
admin officer iii	2.00	111,083	2.00	118,862	2.00	120,530	
cda financial analyst ii	1.00	48,398	1.00	46,857	1.00	47,726	
loan processor	.00	9,107	.00	0	.00	0	
admin aide	1.00	36,288		48,086	1.00	48,533	
TOTAL s00a2502*	33.00	1,968,756	34.00	2,409,943	34.00	2,443,655	
s00a2503 Homeownership Programs							
prgm mgr senior i	1.00	103,458	1.00	110,729	1.00	110,729	
prgm mgr iv	2.00	153,876	2.00	185,443	2.00	187,218	
prgm mgr iii	2.00	201,557	3.00	264,342	3.00	266,713	
prgm mgr ii	.00	20,116	1.00	69,825	1.00	71,172	
prgm mgr i	2.00	115,601	2.00	154,076	2.00	156,260	
hcd community program admin iii		47,389	1.00	53,744	1.00	54,770	
hcd community program admin iii		72,011	1.00	77,078	1.00	77,823	
hcd community program admin ii	3.00	58,676	1.00	64,387	1.00	65,625	
hed community program admin i	2.00	48,815	1.00	60,340	1.00	61,497	
loan/insur underwriter ii m fam		14,339	.00	00,040	.00	01,437	
administrator i	2.00	99,943	1.00	57,521	1.00	59,202	
loan/insur underwriter ii s fam		283,930	6.00	348,517	6.00	355,450	
admin officer iii	1.00	59,219	1.00	63,371	1.00	64,588	
dev ofc ii housing dvlp	1.00	40,856	1.00	•	1.00		
<u> </u>		-		55,491		56,021	
cda financial analyst ii cda financial analyst I	3.00	149,652 0	3.00	160,088 0	3.00	162,124	Now
5	2.00	_		_	1.00	51,612	MEM
loan processor	=	81,695	2.00	97,064	2.00	98,399	
admin aide	.00	11,322	1.00	43,872	1.00	44,277	
office secy iii office services clerk	1.00 1.00	30,320 0	.00 1.00	0 38,462	.00 1.00	0 39,162	
T0TAL s00a2503*	30.00	1,592,775	29.00	1,904,350	30.00	1,982,642	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symb
s00a2504 Special Loan Programs							
prgm mgr senior i	1.00	88,862	1.00	95,084	1.00	96,909	
prgm mgr iv	.00	19,434	.00	95,004		90,909	
prgm mgr iv prgm mgr iii	1.00	75,185		80,463		81,994	
	1.00	52,137		78,322		79,835	
prgm mgr ii	1.00	52,137		78,322		79,655	
administrator iv	.00	•			1.00		
prgm mgr i	2.00	21,499		73,361		74,070	
administrator iii		87,755		203,880		206,456	
hcd community program admin iii		70,884	1.00	61,301	1.00	61,888	
hcd community program admin ii	3.00	88,189	1.00	63,171	1.00	63,779	
hcd community program admin i	1.00	21,416	1.00	60,340	1.00	61,497	
administrator ii	1.00	0		63,171	1.00	63,779	
accountant advanced	1.00	0	.00	0		0	
administrator i	2.00	55,327		47,333		48,211	
dev ofc supv comm assist	1.00	56,428		0		0	
loan/insur underwriter ii s fam		23,710		0		0	
accountant ii	.00	0	2.00	115,460	2.00	116,565	
admin officer iii	3.00	73,297	3.00	151,300	3.00	153,640	
dev ofc ii housing dvlp	5.00	244,451	6.00	310,198	6.00	314,953	
admin officer ii	1.00	0	1.00	50,120	1.00	51,051	
admin spec iii	.00	0	1.00	53,175	1.00	53,681	
loan processor	.00	9,621	.00	0	.00	0	
TOTAL s00a2504*	25.00	988,195	25.00	1,506,679	25.00	1,528,308	
s00a2505 Rental Services Programs							
prgm mgr iv	1.00	68,644	1.00	87,455	1.00	88,289	
prgm mgr iii	.00	66,853	1.00	75,982		77,453	
administrator iv	4.00	177,411	4.00	279,371	4.00	282,786	
hcd community program admin iii		65,449	1,00	70,049	1.00	70,724	
administrator i	1.00	45,199	1.00	44,017	1.00	44,829	
asset management officer lead	1.00	45,199	1.00	44,017	1.00	44,829	
dev ofc supv comm assist	1.00	58,570	1.00	62,676		63,278	
admin officer iii	5.00	197,225	4.00	205,918		209,334	
admin officer iii	1,00	51,863	1.00	55,491	1.00	56,021	
agency grants spec ii	1.00	54,492	1.00	58,736		59,299	
asset management officer ii	1.00	53,862		57,633		58,736	
dev ofc ii comm assist	1.00	52,853	1.00	56,550	1.00	57,092	
dev ofc ii housing dvlp	6.00	311,433	6.00	333,843	6.00	339,233	
admin officer ii	1.00	311,433	.00	333,643		339,233	
admin officer i	1.00		1.00				
		46,511		49,734	1.00	50,197	
loan processor	1.00	35,705	1.00	48,453		49,355	
office secy ii	.00	29,842	1.00	36,061	1.00	36,388	
TOTAL s00a2505*	27.00	1,361,111	27.00	1,565,986	27.00	1,587,843	
T0TAL s00a25 **	137.00	7,365,360	136.00	8,916,842	138.00	9,153,333	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
s00a26 Division of Information s00a2601 Information Technology	Technology						
prgm mgr senior iii	1.00	99,272	1.00	106,240	1.00	108,286	
prgm mgr iv	1.00	89,849		96,144		97,988	
prgm mgr iii	1.00	85,830		91,835		92,713	
it systems technical spec	.00	57,209	2.00	137,236	2.00	138,558	
database specialist ii	2.00	106,903	1.00	80,078		80,078	
it programmer analyst lead/adva	2.00	92,529		51,771		53,744	
computer info services spec sup		52,675		56,887		58,548	
computer network spec ii	2.00	112,641	2.00	120,531		122,841	
it programmer analyst ii	2.00	111,086	2.00	125,102		128,774	
computer network spec i	1.00	58,570		62,676		63,880	
it programmer analyst i	2.00	115,829	2.00	124,914		127,410	
computer info services spec ii	1.00	44,620	1.00	50,506		51,452	
TOTAL s00a2601*	16.00	1,027,013	16.00	1,103,920	16.00	1,124,272	
TOTAL S00a2601	16.00	1,027,013	16.00	1,103,920		1,124,272	
TOTAL SOUAZO	10.00	1,027,013	10.00	1,105,920	10.00	1,124,212	
s00a27 Division of Finance and s00a2701 Finance and Administrati		ion					
fiscal services admin vi	1.00	95,870	1.00	101,589	1.00	104,567	
fiscal services admin v	1.00	96,675		103,743		103,743	
prgm mgr iii	3.00	244,774	3.00	242,490		245,392	
prgm mgr ii	1.00	83,687	1.00	71,172		71,859	
prgm mgr i	1.00	76,880	1.00	82,247		83,029	
administrator iii	1.00	13,249		66,151		66,788	
accountant manager ii	1.00	71,781	1.00	76,834		77,578	
accountant supervisor ii	5.00	324,950	5.00	333,550		337,759	
fiscal services admin i	1.00	63,000	1.00	67,425		68,074	
accountant lead specialized	1.00	67,456		71,491	1.00	73,593	
administrator ii	.00	58,270	1.00	61,983		62,577	
agency procurement spec supv	1.00	36,111	1.00	61,983		62,577	
accountant advanced	8.00	396,398	7.00	386,169		496,967	
administrator i	5.00	230,846		215,291	4.00	219,335	
accountant ii	1.00	59,219	1.00	63,371	1.00	64,588	
admin officer iii	2.00	114,111	2.00	122,107		124,449	
admin officer ii	1.00	55,505		59,392		60,530	
admin officer i	1.00	52,033	1.00	55,662		56,725	
admin spec ii	2.00	85,114	2.00	91,166		92,852	
fiscal accounts technician supv		16,980		0		0	
fiscal accounts technician ii	1.00	46,546	1.00	50,818		50,818	
admin aide	1.00	45,817	1.00	48,980	1.00	49,435	
fiscal accounts clerk, lead	1.00	42,256	1.00	45,160	1.00	45,994	
service specialist	.00	0	.00	0		36,388	
fiscal accounts clerk ii	3.00	107,799	3.00	115,205		116,587	
TOTAL s00a2701*	44.00	2 405 207	40.00	2 502 070	45 OC	9 770 004	
	44.00	2,485,327	42.00	2,593,979	45.00	2,772,204	
TOTAL s00a27 **	44.00	2,485,327	42.00	2,593,979	45.00	2,772,204	

BUSINESS AND ECONOMIC DEVELOPMENT

Department of Business and Economic Development

Office of the Secretary

Division of Marketing and Communications

Division of Business and Enterprise Development

Division of Tourism, Film and the Arts

Maryland Technology Development Corporation

PROGRAM DESCRIPTION

The Department of Business and Economic Development (DBED) consists of four (4) Divisions: (1) Office of the Secretary, (2) Business and Enterprise Development, (3) Marketing and Communications and (4) Tourism, Film, and the Arts.

MISSION

The mission of the Department of Business and Economic Development is to create, attract and retain jobs while promoting the State's vibrant cultural economics.

VISION

A Maryland where all citizens across the State have an opportunity to share in the benefits of a thriving economy that is recognized as a premiere location to do business, live, work, and visit.

SUMMARY OF BUSINESS AND ECONOMIC DEVELOPMENT

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	222.00	221.00	221.00
Total Number of Contractual Positions	18.25	18.25	17.95
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	21,928,585 890,501 118,013,095	23,302,656 938,200 152,657,232	24,947,818 862,715 117,925,460
Original General Fund Appropriation	67,073,227 190,000	79,337,326 -930,122	
Total General Fund Appropriation	67,263,227 2,361,295	78,407,204	
Net General Fund ExpenditureSpecial Fund ExpenditureFederal Fund ExpenditureReimbursable Fund Expenditure	64,901,932 70,489,484 5,254,997 185,768	78,407,204 87,944,610 10,104,568 441,706	75,766,574 66,162,476 1,540,716 266,227
Total Expenditure	140,832,181	176,898,088	143,735,993

SUMMARY OF OFFICE OF THE SECRETARY

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	84.00	84.00	84.00
Total Number of Contractual Positions	1.30	.25	.25
Salaries, Wages and Fringe Benefits	8,483,213 119,177 4,785,697	9,282,201 5,068 4,883,993	9,689,775 5,038 4,819,002
Original General Fund Appropriation	7,210,079 2,605,435	9,807,134 21,235	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	9,815,514 303,555	9,828,369	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	9,511,959 3,731,916 144,212	9,828,369 4,233,843 109,050	10,021,914 4,310,277 181,624
Total Expenditure	13,388,087	14,171,262	14,513,815

T00A00.01 SECRETARIAT SERVICES – OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Office of the Secretary provides leadership and direction for all Department of Business and Economic Development (DBED) activities and maintains working relationships with State and Federal agencies, county and municipal governments, businesses, and organizations. Included in the program are: the Deputy Secretary, the Office of the Attorney General, the BioMaryland Center, the Enterprise Investment Fund Administration, and the Office of Administration and Technology.

KEY GOALS

DBED's mission is to create, attract, and retain jobs while promoting Maryland's vibrant cultural economies. To achieve this mission, the Department serves as a one-stop economic development shop that strives to attract new businesses, stimulate private investment, encourage the expansion and retention of existing companies, and provide Maryland business with workforce training and financial assistance. The Department markets local products and services at home and abroad. DBED is home to Maryland's official tourism marketing, arts and film offices. These offices ensure that the arts, culture and heritage of Maryland are available and accessible to all residents.

The Department has five overarching goals that drive strategic action plans.

- Goal 1. Implement immediate and long-term business development strategies designed to leverage and strengthen Maryland's position as a top-tier state to start, expand or relocate technology, life sciences, defense and information technology companies; and provide enhanced support for seed and early stage enterprises with capacity to start new businesses, especially in targeted industries.
- **Goal 2.** Ensure that the State's finance program portfolio is appropriately aligned with customer demand; advocate for adequate funding to maximize business success; and, aggressively communicate program benefits and available resources to targeted, eligible businesses.
- **Goal 3.** Enhance and expand programs and services available to small and minority businesses; ensure regular outreach to and communication on technical services, contracting and procurement opportunities.
- **Goal 4.** Effectively communicate and collaborate with the Department's economic development partners at local, county and regional levels to ensure that available resources are aligned and appropriate strategies deployed to maximize job creation, job retention and business expansion.
- **Goal 5.** Effectively market Maryland's business assets, workforce strengths and quality of life assets that promote Maryland as an outstanding location to visit, start or expand a business, invest in, or live.

T00A00.01 SECRETARIAT SERVICES — OFFICE OF THE SECRETARY

Appropriation Statement:			
Appropriation Statements	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	16.00	16.00	16.00
Number of Contractual Positions	.25	.25	.25
01 Salaries, Wages and Fringe Benefits	1,723,848	1,888,836	1,875,367
02 Technical and Special Fees	15,977	5,068	5,038
03 Communication	30,405 44,545 26,967	39,132 39,360 23,274	34,146 41,675 24,211
08 Contractual Services	54,166	48,525	53,040
09 Supplies and Materials	4,712 440 36,801	12,911 16,500	10,280 20,500
13 Fixed Charges	266,391	229,974	226,216
Total Operating Expenses	464,427	409,676	410,068
Total Expenditure	2,204,252	2,303,580	2,290,473
Original General Fund Appropriation Transfer of General Fund Appropriation	2,168,839 -208,176	1,985,850 15,093	
Total General Fund Appropriation	1,960,663 29,866	2,000,943	
Net General Fund Expenditure	1,930,797 227,346 46,109	2,000,943 270,587 32,050	2,003,547 233,926 53,000
Total Expenditure	2,204,252	2,303,580	2,290,473
Special Fund Income: T00304 Maryland Industrial Development Financing Authority (MIDFA)	75,024	89,294	77,196
Authority (MSBDFA)	27,282	32,470	28,070
T00310 Economic Development Opportunity Program	9,094	10,823	9,357
T00311 Maryland Enterprise Fund (MEF) T00324 Maryland Economic Development Assistance	40,922	48,706	42,107
Authority and Fund	75,024	89,294	77,196
Total	227,346	270,587	233,926
Federal Fund Income: 12.607 Community Economic Adjustment Assistance for Establishment, Expansion, Realignment, or Closure of a Military Installation	6,266 34,757 5,086	32,050	21,000 32,000
Total	46,109	32,050	53,000

T00A00.03 OFFICE OF THE ATTORNEY GENERAL – OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Office of the Attorney General provides legal counsel and advice to the Secretary of the Department of Business and Economic Development (DBED) in negotiations, administrative proceedings, and litigation. The office also supports DBED staff by advising on and drafting legal documentation for financial assistance, tax credits, procurement, personnel matters, legislation, and regulations.

MISSION

The mission of the Office of the Attorney General is to represent the legal interests of the State. The Office provides legal counsel and advice to the Secretary and Department staff for programs within the Department regarding its financial assistance and tax credit programs, administrative proceedings (including procurement and personnel matters), and litigation by drafting and negotiating agreements, legislation and regulations.

KEY GOALS AND OBJECTIVES

Goal 1. To continue to provide the level of legal guidance and assistance required by the Secretary and the Department staff to fulfill DBED policy objectives.

Objective 1.1 With regard to financial assistance transactions initiated by the Department:

- Ensure that the transaction is structured to comply with applicable law.
- Advise the programs of legal risks the transaction poses to the Department.
- Draft and review the documentation necessary to consummate the transaction.
- Provide legal assistance in any modification or collection activities required for the transaction.

Objective 1.2 With regard to other programs of the Department, provide assistance in matters relating to Department-administered tax credits, procurement, personnel, public ethics laws, the open meetings law, the Public Information Act, and other laws to which Maryland agencies are subject.

The Office of the Attorney General supports the attainment of the goals and objectives for the Department.

T00A00.03 OFFICE OF THE ATTORNEY GENERAL — OFFICE OF THE SECRETARY

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	13.00	13.00	13.00
01 Salaries, Wages and Fringe Benefits	1,301,971	1,637,266	1,705,480
03 Communication	6,654 392 11,256 50,892 5,491 743 106,815	9,901 3,735 12,000 47,895 7,650	9,125 3,735 12,000 57,180 6,650
Total Operating Expenses	182,243	224,026	229,054
Total Expenditure	1,484,214	1,861,292	1,934,534
Original General Fund Appropriation	91,664	91,664	
Total General Fund Appropriation	91,664	91,664	
Net General Fund Expenditure	91,664 1,387,550 5,000	91,664 1,764,064 5,564	91,664 1,834,306 8,564
Total Expenditure	1,484,214	1,861,292	1,934,534
Special Fund Income: T00304 Maryland Industrial Development Financing Authority (MIDFA)	273,902 134,315 27,335 209,659 742,339	348,297 170,708 34,752 266,532 926,134	298,549 141,389 12,181 550,861 7,252 805,731
Investment Account		17,641	18,343
Total	1,387,550	1,764,064	1,834,306
Federal Fund Income: 12.607 Community Economic Adjustment Assistance for Establishment, Expansion, Realignment, or Closure of a Military Installation	1,000 3,250 750	5,564	3,000 5,564
Total	5,000	5,564	8,564

T00 α 00.04 MARYLAND ENTERPRISE INVESTMENT FUND ADMINISTRATION — OFFICE OF THE SECRETARY

Program Description:

The Maryland Enterprise Investment Fund and Challenge Programs are maintained by the Department of Business and Economic Development to provide incentives to high technology firms within Maryland. Commonly referred to as the Maryland Venture Fund ("MVF"), activities began in 1994 through the establishment of the Enterprise Fund, authorized by the General Assembly in fiscal year 1993. The Fund was developed to make equity investments in early enterprises located in the State or willing to move to the State. This initiative was enhanced to target investments in early stage, high technology companies experiencing difficulties attracting private sector investment dollars. Today, MVF activities are provided through six types of program activity: the Enterprise Investment Fund, the Challenge Investment Program, the Enterprise Venture Capital Limited Partnership Fund, the InvestMaryland Fund, the Maryland/Israel Development Fund and the Federal Information Procesing Standard Certification Grant Program.

Appro	priation	Statement:
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Appropriation statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	6.00	6.00	6.00
Number of Contractual Positions	.40		
01 Salaries, Wages and Fringe Benefits	848,545	869,762	912,975
02 Technical and Special Fees	38,377		
03 Communication	6,678 25,030 -4,262 293,103 6,820 3,091 374 8,745	6,338 37,400 -488 246,678 11,300	6,073 47,125 -475 235,644 9,950
13 Fixed Charges	79,900	77,336	89,210
Total Operating Expenses Total Expenditure	1,306,401	473,564 1,343,326	1,350,502
Special Fund Expenditure	1,306,401	1,343,326	1,350,502
Total Expenditure	1,306,401	1,343,326	1,350,502
Special Fund Income: T00311 Maryland Enterprise Fund (MEF)	1,306,401	1,343,326	1,350,502

T00A00.05 BIOMARYLAND CENTER - OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The BioMaryland Center (BMC) coordinates a host of State, university, and private-sector initiatives to better showcase and support biotechnology innovation and entrepreneurship in Maryland. Working closely with industry partners, the BMC concentrates on efforts to create new biotechnology companies, sustain the growth of successful enterprises, and leverage Maryland's unique life sciences assets in the academic and federal sectors to advance Maryland's role as a global biotechnology leader. The Center's efforts are guided by the Maryland Life Sciences Advisory Board.

MISSION

As Maryland's bioscience industry has grown to more than 500 companies, there is a continuing need to consolidate and coordinate the various State, university, and private sector initiatives underway. The BioMaryland Center aspires to be the one-stop facility that supports biotechnology innovation and entrepreneurship in Maryland.

VISION

Maryland is a recognized global leader in scientific discovery, medical invention, and technology innovation, fueled by more than 25 years of investment in public and private initiatives. In the life sciences field specifically, Maryland has created a number of models for industry growth – now emulated by other states wishing to jump start their biotechnology clusters. BMC's vision is to offer a wide range of programs and investments designed to expand Maryland's role in life sciences and related fields.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Become the first stop resource center for all early stage biotechnology companies forming in Maryland.

Objective 1.1 Increase the number of early stage biotechnology companies using the resources of the BMC.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Instances of biotechnology companies utilizing				
the Center's resources	323 ¹	363	400	425

Objective 1.2 Prepare early stage biotechnology companies to be successful, leading to job creation.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Level of Center resource utilization (database usage/individual)	147	139	150	175
	CY2013	CY2014	CY2015	CY2016
	Actual	Estimated	Estimated	Estimated
Outcome: Number of people employed by life sciences companies				
based on North American Industry Classification System (NAICS)		34.802^2		

¹ Revised since last year's submission.

² This is an estimate because actual employment numbers are not available until six months after the close of the calendar year.

T00A00.05 BIOMARYLAND CENTER - OFFICE OF THE SECRETARY (Continued)

Goal 2. Build Maryland's biotechnology brands through the elevation of Maryland's visibility in the State, national, and international bio-communities, build on the successes of *BioMaryland*, a statewide marketing partnership, and increase company participation in Center sponsored and co-sponsored events.

Objective 2.1 Marketing and branding of the BMC to raise in-state visibility of programs and resources to the Maryland bioscience community, as well as Maryland's life sciences assets globally.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total number of unique visitors to the Center's website	66,011	$58,461^3$	60,000	65,000

Objective 2.2 Build on the successes of BioMaryland, a statewide marketing partnership, to consolidate and maximize statewide marketing and outreach efforts to raise Maryland's global visibility at national and international venues, and increase company participation.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total number of individuals attending Center and				
BioMaryland-partnered outreach efforts ⁴	$2,230^{1}$	10,318	6,000	6,000
Total number of individuals attending non-partnered outreach efforts	2,585	3,170	3,200	3,200
Output: Total number of statewide, national, and international Center				
and BioMaryland-partnered marketing outreach efforts				
(events, conferences, etc.)	20^{1}	34	40	50
Total number of statewide, national, and international Center	_			
and BioMaryland non-partnered events	33 ¹	81	95	95

³ In fiscal year 2014, BMC went through a re-branding and website redesign, which resulted in a loss of visitors and reduced traffic while search engine optimization took place.

⁴ Attendance of conferences fluctuates from year to year.

T00A00.05 BIOMARYLAND CENTER — OFFICE OF THE SECRETARY

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	9.00	9.00	9.00
Number of Contractual Positions	.25		
01 Salaries, Wages and Fringe Benefits	927,541	968,757	1,079,689
02 Technical and Special Fees	41,584	G Biriniani	
03 Communication	29,472	29,579	30,890
04 Travel	55,877	46,143	50,684
07 Motor Vehicle Operation and Maintenance	13,503	14,552	14,781
08 Contractual Services	555,004	613,399	572,666
09 Supplies and Materials	19,691	26,535	9,465
10 Equipment—Replacement	2,333 1.537		
11 Equipment—Additional	1,910,375	1,930,480	1,904,663
12 Grants, Subsidies and Contributions	135,904	1,930,480	1,904,663
13 Pixeu Charges	133,904	149,304	120,320
Total Operating Expenses	2,723,696	2,810,252	2,711,669
Total Expenditure	3,692,821	3,779,009	3,791,358
Original General Fund Appropriation	1,235,336	3,792,759	
Transfer of General Fund Appropriation	2,573,437	-13,750	
Total General Fund Appropriation	3,808,773	3,779,009	
Less: General Fund Reversion/Reduction	115,952	3,773,003	
Net General Fund Expenditure	3,692,821	3,779,009	3,791,358
Total Expenditure	3,692,821	3,779,009	3,791,358

T00A00.08 OFFICE OF ADMINISTRATION AND TECHNOLOGY – OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Office of Administration and Technology provides administrative and support services for the Department, including budget and finance, contracts and procurement, general services, human resources, information technology, and performance management and process improvement.

MISSION

The Office of Administration and Technology provides cost effective and proactive administrative services in a centralized location using a highly technical and specialized staff in support of the Department's programs. The Office serves as the primary representative of the Department to other State administrative agencies such as the Department of Budget and Management, the Department of Information Technology, the Department of General Services, the Governor's Office of Minority Affairs, the Maryland State Retirement and Pension Systems, the State Ethics Commission, and the Comptroller of the Treasury, concerning the development and implementation of statewide administrative policies and procedures, and the communication of essential departmental information.

The Office of Administration and Technology additionally works to strategically manage the Department's information technology and telecommunications assets on behalf of the user community and to improve the effectiveness and efficiency of internal processes. The Division delivers new technologies of increased quality, functionality, and ease-of-use while continuously improving customer service, managing risk, and maximizing the returns on the Department's technology investments.

The Office of Administration and Technology supports the attainment of the goals and objectives of the Department.

T00A00.08 OFFICE OF ADMINISTRATION AND TECHNOLOGY — OFFICE OF THE SECRETARY

	,	
2014 Actual	2015 Appropriation	2016 Allowance
40.00	40.00	40.00
.40		
3,681,308	3,917,580	4,116,264
23,239		
45,536 13,303 44,736 259,821 25,124 83,616	42,748 3,832 49,438 376,039 26,550	42,060 7,988 49,574 445,010 23,635
44,051 450	467.868	462,417
		1,030,684
4,700,399	4,884,055	5,146,948
3,714,240 240,174	3,936,861 19,892	
3,954,414 157,737	3,956,753	
3,796,677 810,619 93,103	3,956,753 855,866 71,436	4,135,345 891,543 120,060
4,700,399	4,884,055	5,146,948
267,505 97,274 32,425 145,911	282,436 102,703 34,235 154,056	294,209 106,985 35,662 160,478
267.504	282.436	294,209
810,619	855,866	891,543
23,419 63,124 6,560 93,103	71,436	48,624 71,436 ————————————————————————————————————
	Actual 40.00 .40 3,681,308 23,239 45,536 13,303 44,736 259,821 25,124 83,616 44,051 450 479,215 995,852 4,700,399 3,714,240 240,174 3,954,414 157,737 3,796,677 810,619 93,103 4,700,399 267,505 97,274 32,425 145,911 267,504 810,619	Actual Appropriation 40.00 40.00 .40 3,681,308 3,917,580 23,239 45,536 42,748 13,303 3,832 44,736 49,438 259,821 376,039 25,124 26,550 83,616 44,051 450 479,215 467,868 995,852 966,475 4,700,399 4,884,055 3,714,240 3,936,861 19,892 3,954,414 3,956,753 157,737 3,796,677 3,956,753 810,619 855,866 93,103 71,436 4,700,399 4,884,055 267,505 282,436 97,274 102,703 32,425 34,235 145,911 154,056 267,504 282,436 810,619 855,866

T00E00.01 DIVISION OF MARKETING AND COMMUNICATIONS

PROGRAM DESCRIPTION

The Division of Marketing and Communications serves as a comprehensive "one stop shop" to develop, coordinate, implement, and evaluate proactive and integrated marketing activities for DBED. Using research, brand assets, and technology, the Division will effectively communicate Maryland's competitive business advantages and assets and outstanding quality of life. A centralized marketing resource, the Division operates a full service creative and production shop as well as an interactive program and business research and information services office. A Public Relations and Media Resources program serves to effectively communicate the Department's message and secure broadcast and print media coverage on Maryland's competitive business advantages. The Research and Information Services unit provides research for DBED units and makes information available through reports and communication tools to the business community and others.

MISSION

The Division markets Maryland's business assets through defining and differentiating Maryland as a great place to do business; effectively communicates Maryland's competitive strengths and advantages by conducting economic research and through targeted and integrated marketing campaigns; creates an information hub for Maryland businesses and DBED stakeholders; and provides an avenue for feedback to increase customer service.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Promote Maryland as a great place to do business through targeted and integrated marketing and public relations and promote Maryland business resources and successes.

Objective 1.1 Utilize proactive public relations to secure media coverage of the agency's initiatives or sponsored resources, services, activities, and accomplishments of Maryland business assets, increasing the number of media features by 10 percent each year.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of press releases	52	50	55	60
Number of media features placed by DBED	$1,722^{1}$	861	1,000	1,100
Number of speaking engagements and speeches written	85	69	70	75
Audience size reached at speaking engagements	8,859	7,320	7,400	7,400
Outcome: Value of media coverage (\$ millions)	2.4	1.5^{2}	1.7	2.0

Objective 1.2 Promote Maryland's competitive business advantages through events and advertising, leveraging at least \$1 for every \$1 spent.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of external events	45	57	60	63
Total audience reach at shows	205,000	191,110	195,000	197,000
Number of ad placements	113	249	255	260
Number of impressions for advertising placements (\$ millions)	41.5	24.8^{3}	25.0	25.0
Dollars leveraged for every dollar spent	\$1.8	\$1.0	\$1.5	\$1.5

¹In fiscal year 2013, the number of media placements was disproportionately high due to three international trade missions for which DBED provided media relations support.

²The value of media covered decreased in fiscal year 2014 due to shift away from print placements and towards digital publications which have lesser value.

³Advertising impressions are decreasing as DBED shifts away from large print media outlet placements to more strategic online targeting and paid search advertising.

T00E00.01 DIVISION OF MARKETING AND COMMUNICATIONS (Continued)

Objective 1.3 Increase digital communication audience (email subscribers, social audience and web visitors) by 15 percent each year.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of blog posts to MDBIZNews	268	257	270	75
Open rate of the new monthly Business Pulse Newsletter	4	4	15%	17%
Social networking audience size (Twitter, Facebook, LinkedIn)	16,582	19,000	21,500	24,000
Outcome: Number of unique email subscribers	26,537	18,000 ⁴	21,000	24,000
Number of choosemaryland.org unique web visitors	462,538	358,000 ⁵	410,000	470,000

Goal 2 Effectively communicate Maryland business strengths through economic research and leverage in-house expertise.

Objective 2.1 Provide timely, relevant and unique independent data and analysis to internal and external stakeholders with a 24-hour return response to all requests.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of requests completed for service for economic data				
and research products	362	308	380	380

Objective 2.2 Leverage marketing funds by using in-house expertise to produce graphic materials including website design, collateral, tradeshow displays, event materials and creative advertising.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Value of creative projects on the open market	\$352,000	\$630,135	\$600,000	\$650,000

⁴A new email strategy and new Business Pulse Newsletter was put in place at the end of fiscal year 2014 combining all newsletter subscribers into one primary newsletter outlet. The list was scrubbed and updated. Starting in 2015, all of the Pulse newsletters will be merged into one Business Pulse as part of a larger content strategy to build DBED's MDBIZNews blog.

⁵Starting in 2014 this measure was reported using Google Analytics. This tool counts web visits and unique visitors differently and more accurately than the reporting mechanism that was used prior to 2014. Also, web visitors and MDBIZNews numbers will be combined in the web visitor count.

DIVISION OF MARKETING AND COMMUNICATIONS

T00E00.01 DIVISION OF MARKETING AND COMMUNICATIONS

Appropriation Stat	tement:
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	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	26.00	25.00	25.00
Number of Contractual Positions	.15		
01 Salaries, Wages and Fringe Benefits	2,575,089	2,470,880	2,796,405
02 Technical and Special Fees	3,043		
03 Communication	33,243 21,899 12,648 675,321 27,161 4,810 1,267	41,869 14,311 13,500 539,400 19,072	34,671 19,839 13,500 522,313 15,243
12 Grants, Subsidies and Contributions	15,350 153,321	169,324	169,071
Total Operating Expenses	945,020	797,476	774,637
Total Expenditure	3,523,152	3,268,356	3,571,042
Original General Fund Appropriation Transfer of General Fund Appropriation	2,531,491 281,809	2,573,359 -91,117	
Total General Fund Appropriation	2,813,300 72,882	2,482,242	
Net General Fund Expenditure Special Fund Expenditure	2,740,418 782,734	2,482,242 786,114	2,773,092 797,950
Total Expenditure	3,523,152	3,268,356	3,571,042
Special Fund Income: T00304 Maryland Industrial Development Financing Authority (MIDFA)	258,302	259,418	263,324
Authority (MSBDFA)T00310 Economic Development Opportunity Program	93,928 31,310	94,332 31,445	95,753 31,918
T00311 Maryland Enterprise Fund (MEF) T00324 Maryland Economic Development Assistance	140,892	141,501	143,631
Authority and Fund	258,302	259,418	263,324
Total	782,734	786,114	797,950

SUMMARY OF DIVISION OF BUSINESS AND ENTERPRISE DEVELOPMENT

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	72.00	72.00	72.00
Total Number of Contractual Positions	5.15	5.70	4.60
Salaries, Wages and Fringe Benefits	7,327,563 349,494 82,719,719	7,869,833 487,607 109,178,928	8,493,320 408,827 83,862,164
Original General Fund Appropriation	27,555,961 -2,750,506	35,914,956 -870,437	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	24,805,455 1,816,815	35,044,519	
Net General Fund Expenditure	22,988,640 65,379,730 2,028,406	35,044,519 73,574,653 8,917,196	33,563,389 58,454,249 746,673
Total Expenditure	90,396,776	117,536,368	92,764,311

T00F00.01 ASSISTANT SECRETARY OF BUSINESS AND ENTERPRISE DEVELOPMENT – DIVISION OF BUSINESS AND ENTERPRISE DEVELOPMENT

PROGRAM DESCRIPTION

The Assistant Secretary coordinates and leads the efforts of five offices within the Division of Business and Enterprise Development (DBED) to be responsive to local, national, and global opportunities while carrying out the vision and goals of the Governor and DBED. Included in the program are: the Office of International Investment and Trade, Office of Business Development, Office of Finance Programs, Office of Military Affairs, and Office of Strategic Industries and Innovation.

MISSION

The Division of Business and Enterprise Development promotes Maryland's economic health by creating, attracting, retaining, and expanding jobs in the State, while positioning Maryland as a business-friendly environment to in-state companies, and national and international businesses.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Promote job creation, attraction, retention, and expansion by:

- Developing and executing a comprehensive strategy to develop technology clusters;
- Increasing Maryland companies' access to new clients; and,
- Leveraging external resources, expanding partnerships, innovating, and collaborating for job creation and retention.
- Objective 1.1 Develop and maintain a pipeline of projects resulting in successful facility location decisions and other projects creating and retaining jobs in Maryland.
- **Objective 1.2** Create, attract or retain jobs resulting from successful facility location decisions and resolving issues for Maryland businesses.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of facility location opportunities	258 ¹	243	250	250
Number of successful facility location decisions	70	50	55	55
Outcome: Number of jobs created/retained from facility location	_		•	
decisions and issues resolved ²	$10,834^3$	10,627	11,500	11,500
Number of issues resolved for Maryland businesses	799	1,019	900	900

Goal 2. Promote Maryland as a business-friendly state by:

- Maximizing coverage of the Division's activities and successes;
- Enhancing responsiveness to business community needs; and,
- Streamlining operations to enhance flexibility, better define responsibility, and improve accountability.

¹Revised since last year's submission.

²Created and retained jobs are associated with facility location decisions and/or successfully resolved issues. Jobs are counted at the time of the decision or successful resolution in accordance with DBED's Jobs Data Validation Procedures. The procedures require that the company or other entity outside of DBED with knowledge of the transaction verify the jobs through a document such as a press release, signed proposal letter, email, etc., which is entered into DBED's customer relationship management system. Analysis of prior years' performance indicates that a handful of transactions with large jobs numbers occur each year that contributes to the jobs total. Accordingly, annual jobs numbers may vary if the mix of transactions includes fewer large companies or conversely, more companies with a smaller employment base at the time of DBED assistance.

³Fiscal year 2013 actual has been adjusted to represent the jobs for the entire Department. The previous number reported represented solely the Division of Business and Enterprise Development.

T00F00.01 ASSISTANT SECRETARY OF BUSINESS AND ENTERPRISE DEVELOPMENT

Total

Appropriation Statement:	2014	2015	2016
	Actual	Appropriation	Allowance
Number of Authorized Positions	4.00	4.00	4.00
01 Salaries, Wages and Fringe Benefits	444,951	550,551	579,243
03 Communication	4,083 10,763 3,812 3,280 243 233 3,500	5,008 6,631 1,467 5,350 660	6,190 8,705 1,908 7,220 660 2,500
13 Fixed Charges	18,532	19,306	19,095
Total Operating Expenses	44,446	40,922	46,278
Total Expenditure	489,397	591,473	625,521
Original General Fund Appropriation Transfer of General Fund Appropriation	491,578 -11,091	550,431 4,147	
Total General Fund Appropriation	480,487 20,447	554,578	
Net General Fund ExpenditureSpecial Fund Expenditure	460,040 29,357	554,578 36,895	585,950 39,571
Total Expenditure	489,397	591,473	625,521
Special Fund Income: T00304 Maryland Industrial Development Financing	0.499	12.175	12.050
Authority (MIDFA)T00305 Maryland Small Business Development Financing	9,688	12,175	13,058
Authority (MSBDFA)	3,524	4,428	4,749
T00310 Economic Development Opportunity Program	1,174	1,476	1,583
T00311 Maryland Enterprise Fund (MEF) T00324 Maryland Economic Development Assistance	5,284	6,641	7,123
Authority and Fund	9,687	12,175	13,058

36,895

9,687 29,357

39,571

T00F00.02 OFFICE OF INTERNATIONAL INVESTMENT AND TRADE – DIVISION OF BUSINESS AND ENTERPRISE DEVELOPMENT

PROGRAM DESCRIPTION

Through its main office in Baltimore and several offices around the globe, the Office of International Investment and Trade (OIIT) works to stimulate foreign direct investment in Maryland, offers export assistance for small and mid-sized Maryland companies, and coordinates international trade and investment missions and trade show opportunities for Maryland companies.

MISSION

To support DBED's mission to create, attract, and retain jobs while promoting the State's vibrant cultural economies, OIIT promotes Maryland's global profile and long-term economic health through foreign direct investment attraction (FDI) efforts aimed at foreign companies within targeted industries and export assistance to Maryland firms prepared to increase their sales in foreign markets.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

- Goal 1. Influence international businesses in targeted industry sectors to invest in Maryland.
 - Objective 1.1 Engage no less than 400 foreign corporations per year to consider Maryland as an ideal location for their U.S. operations.
 - **Objective 1.2** Attract no less than 40 potential Foreign Direct Investment (FDI) business decision makers to explore potential sites in Maryland per year.
 - Objective 1.3 Generate no less than 15 investment decisions as FDI "wins" per year.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of foreign companies engaged	1	417	400	400
Number of prospects visiting Maryland buildings and/or sites	45	48	40	40
Outcome: Number of facility location decisions	12	13	15	15

- **Goal 2.** Promote export efforts of targeted knowledge-based industries in Maryland that have the greatest potential in succeeding in the global marketplace and increase the export volumes of Maryland small and medium enterprises.
 - Objective 2.1 Organize or participate in at least 80 outreach activities per year, either domestically or internationally, that would promote export opportunities for Maryland companies and promote Maryland as a gateway to the U.S. market.
 - Objective 2.2 Award 20-30ExportMD Grants per year to Maryland businesses, subject to funding availability.
 - Objective 2.3 Complete a minimum of 100 export assistance projects (FlexEx) per year.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of marketing and/or outreach activities	93^{2}	82	80	80
Number of ExportMD grants awarded	39	35	20	20
Number of export assistance projects (FlexEx) completed by OIIT staff and foreign representatives in overseas offices	160^2	171	100	100
Outcome: Value of private sector export sales resulting from DBED assistance (\$ millions) ³	\$60	\$73	\$65	\$65

¹New measure.

²Revised since last year's submission

³The export sales measure for a specific State fiscal year is comprised of all the sales first reported to DBED in the State fiscal year even though some sales occurred in previous fiscal years.

T00F00.02 OFFICE OF INTERNATIONAL INVESTMENT AND TRADE

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	7.00	7.00	7.00
Number of Contractual Positions	.25	-	
01 Salaries, Wages and Fringe Benefits	713,862	749,295	807,894
02 Technical and Special Fees	8,564	717,270	
•	20,571	22.679	20.945
03 Communication	100,392	23,678 186,908	20,845 186,908
07 Motor Vehicle Operation and Maintenance	3,148	1,500	1,500
08 Contractual Services	560,296	800,450	773,855
09 Supplies and Materials	3,206	1,772	1,476
10 Equipment—Replacement	1,240	•	•
11 Equipment—Additional			
12 Grants, Subsidies and Contributions	739,179	873,012	862,921
13 Fixed Charges	129,174	136,225	138,135
Total Operating Expenses	1,557,206	2,023,545	1,985,640
Total Expenditure	2,279,632	2,772,840	2,793,534
Original General Fund Appropriation	1,874,818	2,551,206	
Transfer of General Fund Appropriation	81,485	116,166	
Total General Fund Appropriation	1,956,303	2,667,372	
Less: General Fund Reversion/Reduction	19,633	2,007,372	
Net General Fund Expenditure	1,936,670	2,667,372	2,688,066
Special Fund Expenditure	85,697	105,468	105,468
Federal Fund Expenditure	257,265	105,100	105,100
Total Expenditure	2,279,632	2,772,840	2,793,534
Special Fund Income: T00304 Maryland Industrial Development Financing			
Authority (MIDFA)T00305 Maryland Small Business Development Financing	28,280	34,804	34,804
Authority (MSBDFA)	10,284	12,657	12,657
T00310 Economic Development Opportunity Program	3,428	4,219	4,219
T00311 Maryland Enterprise Fund (MEF)	15,425	18,984	18,984
T00324 Maryland Economic Development Assistance			
Authority and Fund	28,280	34,804	34,804
Total	85,697	105,468	105,468
Federal Fund Income: 59.061 State Trade and Export Promotion Pilot Grant Program	257,265		

T00F00.03 MARYLAND SMALL BUSINESS DEVELOPMENT FINANCING AUTHORITY – DIVISION OF BUSINESS AND ENTERPRISE DEVELOPMENT

PROGRAM DESCRIPTION

The Maryland Small Business Development Financing Authority (MSBDFA) was established to provide financing incentives to create and expand small businesses with a focus on those owned by socially or economically disadvantaged persons in the State. The program offers a variety of incentives in the form of loans and guarantees with the primary goal of providing access to capital resulting in the creation and retention of jobs.

The Department has contracted with Meridian Management Group, Inc. (MMG) to manage the marketing, underwriting, and monitoring of the MSBDFA program.

MISSION

The mission of MSBDFA is to contribute to the State's economy by promoting the development, expansion and viability of small businesses, particularly those owned by economically or socially disadvantaged individuals.

VISION

State-wide economic improvement and stable communities as a result of expanded small business ownership and employment opportunity, particularly for economically or socially disadvantaged individuals.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Effectively manage the Division's portfolio of active MSBDFA accounts.

Objective 1.1 Expand visibility and familiarity of the program in all regions of the State through direct outreach efforts in the fiscal year.

Objective 1.2 Facilitate job creation, retention and capital expenditure in the fiscal year.

Objective 1.3 Increase the amount of program asset exposure in the form of actual loan and guaranty commitments outstanding by 10 percent during the fiscal year.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of active accounts	77	76	80	85
Current dollar value of active accounts (in millions)	\$21.6	\$18.0 ¹	\$25.0	\$27.0
Jobs created	2	131	125	140
Jobs retained	2	223	150	160
Capital expenditure	2	\$3.8	\$3.9	\$4.0
Asset exposure	2	\$25.0	\$27.8	\$30.5

¹Total dollar value of active accounts may increase or decrease annually based upon the financing needs of program applicants.

²New measure.

T00F00.03 MARYLAND SMALL BUSINESS DEVELOPMENT FINANCING AUTHORITY — DIVISION OF BUSINESS AND ENTERPRISE DEVELOPMENT

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
02 Technical and Special Fces	275		
08 Contractual Services	1,646,333 13,543	1,802,716 25,000	1,802,716 25,000
Total Operating Expenses	1,659,876	1,827,716	1,827,716
Total Expenditure	1,660,151	1,827,716	1,827,716
Special Fund Expenditure	1,660,151	1,827,716	1,827,716
Total Expenditure	1,660,151	1,827,716	1,827,716
Special Fund Income: T00305 Maryland Small Business Development Financing Authority (MSBDFA)	1,660,151	1,827,716	1,827,716

T00F00.04 OFFICE OF BUSINESS DEVELOPMENT - DIVISION OF BUSINESS AND ENTERPRISE DEVELOPMENT

PROGRAM DESCRIPTION

The Office of Business Development (OBD) focuses on retaining existing Maryland business; providing support for business to expand through assistance with business development, workforce, financing and regulatory issues; as well as actively recruiting new businesses nationally.

MISSION

OBD's mission is to assist in the creation and retention of jobs by retaining existing business in the State, facilitating the growth of existing Maryland companies and recruiting new companies to Maryland.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Attract new businesses to Maryland and support the growth of businesses in Maryland.

Objective 1.1 Develop and maintain a pipeline of projects resulting in facility location decisions and other projects creating and retaining jobs in Maryland.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of substantive company interactions by the				
Regional Growth and Retention Team	756¹	828	800	800
Number of conferences, trade shows and missions by the				
Business Attraction Team	19¹	21	20	20
Number of group outreach activities to small business constituencies				
by the Small Business Resources Team	46	43	35	35

Revised since last year's submission.

T00F00.04 OFFICE OF BUSINESS DEVELOPMENT — DIVISION OF BUSINESS AND ENTERPRISE DEVELOPMENT

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	19.00	19.00	19.00
Number of Contractual Positions	.10		
		2.050.005	2 174 401
01 Salaries, Wages and Fringe Benefits	1,929,789	2,050,885	2,174,401
02 Technical and Special Fees	2,044		
03 Communication	36,071 38,277 498 41,566	50,707 37,392 684 66,725	38,726 38,277 498 50,009
08 Contractual Services	168,876 5,146 8,535	164,963 4,394	174,412 5,146
12 Grants, Subsidies and Contributions	1,323,922 227,864	1,301,055 210,705	1,150,960 182,405
Total Operating Expenses	1,850,755	1,836,625	1,640,433
Total Expenditure	3,782,588	3,887,510	3,814,834
Original General Fund Appropriation	3,296,041 -216,319	3,115,636 5,125	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	3,079,722 54,086	3,120,761	
Net General Fund ExpenditureSpecial Fund Expenditure	3,025,636 756,952	3,120,761 766,749	3,043,960 770,874
Total Expenditure	3,782,588	3,887,510	3,814,834
Special Fund Income: T00304 Maryland Industrial Development Financing Authority (MIDFA) T00305 Maryland Small Business Development Financing Authority (MSBDFA)	249,794 90.835	253,027 92,010	254,388 92,506
T00310 Economic Development Opportunity Program	30,278	30,670	30,835
T00311 Maryland Enterprise Fund (MEF)T00324 Maryland Economic Development Assistance	136,251	138,015	138,757
Authority and Fund	249,794	253,027	254,388
Total	756,952	766,749	770,874

T00F00.05 OFFICE OF STRATEGIC INDUSTRIES AND INNOVATION - DIVISION OF BUSINESS AND ENTERPRISE DEVELOPMENT

PROGRAM DESCRIPTION

The Office of Strategic Industries and Innovation (OSII) focuses on positioning Maryland's existing and new companies towards industry sector growth and markets the State's competitive programs and initiatives to attract new businesses into the State. OSII focuses on increasing jobs in the burgeoning growth sectors of clean technology, renewable energy and sustainability, life sciences and healthcare, earth and space sciences, cyber-security, information technology, and manufacturing. OSII works to establish collaborative partnerships with relevant stakeholders across Maryland, a pivotal role to advancing OSII's objectives in these target areas. In forming these relationships OSII is able to identify sector assets, understand industry trends, and develop industry growth strategies for small businesses. OSII's role will effectively build, leverage and link businesses to resources, stakeholders, and investors. OSII efforts are geared towards creating a systematic approach for locating and assisting innovative new and existing Maryland based companies and domestic and international companies planning to locate or expand into Maryland.

MISSION

OSII's mission is to stimulate and accelerate the creation of high-growth businesses, their revenue growth, associated intellectual capital, and employment.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Small Business and Entrepreneurship. Facilitate the attraction, formation and growth of promising companies in Maryland, from early stage through maturity.

Objective 1.1 Engage with 250 Maryland entrepreneurs, startups, early stage and small businesses in the current fiscal year.

Objective 1.2 Support 12 companies with customized strategic research through the Advance Maryland program in the current fiscal year.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of business engagements with a focus on				
start-ups and early stage companies	425 ¹	662	250^2	300
Number of companies supported through the Advance Maryland Pro	ogram ³	5	12	12

Goal 2. Business Retention and Attraction. Contribute to DBED's business retention, attraction and investment activities by providing industry-specific expertise to internal and external partners.

Objective 2.1 Conduct 100 outreach/retention visits to Maryland businesses in targeted industry sectors in the fiscal year.

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Output: Number of outreach/retention visits to Maryland				
businesses in targeted industry sectors	80¹	123	100	150

Goal 3. Industry Focus. Grow the targeted industry sectors. Identify and support connections among them.

Objective 3.1 Assist 100 Maryland businesses in targeted sectors by resolving issues and facilitating successful location decisions in the fiscal year.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of Maryland businesses assisted	44	122	100	150

¹Revised since last year's submission.

²Methodology will change for counting participants attending large events in fiscal year 2015.

³Program initiated in fiscal year 2014.

$\textbf{T00F00.05 OFFICE OF STRATEGIC INDUSTRIES AND INNOVATION} \\ \textbf{— DIVISION OF BUSINESS AND ENTERPRISE DEVELOPMENT}$

Number of Authorized Positions 12.00 10.00 Number of Contractual Positions 3.00 3.00 01 Salaries, Wages and Fringe Benefits 1,276,468 1,179,799 02 Technical and Special Fees 188,504 300,732 03 Communication 25,412 43,645 04 Travel 68,033 65,091 06 Fuel and Utilities 55 07 Motor Vehicle Operation and Maintenance 27,378 19,323 08 Contractual Services 551,366 362,650 09 Supplies and Materials 8,342 4,935 10 Equipment—Replacement 6,875	10.00 3.00 1,262,978 273,134 30,863 84,615 20,204
01 Salaries, Wages and Fringe Benefits 1,276,468 1,179,799 02 Technical and Special Fees 188,504 300,732 03 Communication 25,412 43,645 04 Travel 68,033 65,091 06 Fuel and Utilities 55 07 Motor Vehicle Operation and Maintenance 27,378 19,323 08 Contractual Services 551,366 362,650 09 Supplies and Materials 8,342 4,935	1,262,978 273,134 30,863 84,615 20,204
02 Technical and Special Fees. 188,504 300,732 03 Communication. 25,412 43,645 04 Travel. 68,033 65,091 06 Fuel and Utilities. 55 07 Motor Vehicle Operation and Maintenance 27,378 19,323 08 Contractual Services. 551,366 362,650 09 Supplies and Materials 8,342 4,935	273,134 30,863 84,615 20,204
03 Communication 25,412 43,645 04 Travel 68,033 65,091 06 Fuel and Utilities 55 07 Motor Vehicle Operation and Maintenance 27,378 19,323 08 Contractual Services 551,366 362,650 09 Supplies and Materials 8,342 4,935	30,863 84,615 20,204
04 Travel 68,033 65,091 06 Fuel and Utilities 55 07 Motor Vehicle Operation and Maintenance 27,378 19,323 08 Contractual Services 551,366 362,650 09 Supplies and Materials 8,342 4,935	84,615 20,204
08 Contractual Services 551,366 362,650 09 Supplies and Materials 8,342 4,935	
10 Equipment—Replacement 6 X/5	479,970 4,624
11 Equipment—Additional	827,000 107,470
Total Operating Expenses	1,554,746
Total Expenditure	3,090,858
Original General Fund Appropriation 2,776,142 2,730,103 Transfer of General Fund Appropriation 190,980 -105,579	
Total General Fund Appropriation 2,967,122 2,624,524 Less: General Fund Reversion/Reduction 203,261	
Net General Fund Expenditure 2,763,861 2,624,524 Special Fund Expenditure 425,098 433,725	2,640,241 450,617
Total Expenditure	3,090,858
Special Fund Income: T00304 Maryland Industrial Development Financing Authority (MIDFA)	148,704
T00305 Maryland Small Business Development Financing 51,012 52,047 Authority (MSBDFA)	54,073 18,025 81,111
Authority and Fund	148,704
Total	450,617

$\textbf{T00F00.07 PARTNERSHIP FOR WORKFORCE QUALITY} \\ \textbf{— DIVISION OF BUSINESS AND ENTERPRISE DEVELOPMENT}$

Program Description:

The Partnership of Workforce Quality (PWQ) program provides matching skill upgrade training grants and support services targeted to improve the competitive position of small and mid-sized manufacturing and technology companies. PWQ grants are used to increase the skills of existing workers for new technologies and production processes, and to improve employee productivity and increase industry employment stability. PWQ matching grants are made directly to companies as well as through a number of manufacturing, software industry and International Organization for Standardization 9000 consortia programs working in cooperation with DBED.

Appropriation Statement:			
•• •	2014 Actual	2015 Appropriation	2016 Allowance
	Actual	Арргоргіацов	Anowance
12 Grants, Subsidies and Contributions	124,989	100,000	
Total Operating Expenses	124,989	100,000	
Total Expenditure	124,989	100,000	
Special Fund Expenditure	124,989	100,000	
Total Expenditure	124,989	100,000	
			
Special Fund Income: T00327 Partnership for Workforce Quality Fund	124,989	100,000	

T00F00.08 OFFICE OF FINANCE PROGRAMS - DIVISION OF BUSINESS AND ENTERPRISE DEVELOPMENT

PROGRAM DESCRIPTION

The Office of Finance Programs (OFP) includes the Maryland Economic Development Assistance Authority and Fund (MEDAAF), Maryland Industrial Development Financing Authority (MIDFA), Economic Development Opportunities Fund (Sunny Day), Community Development Block Grants (CDBG), Maryland Economic Adjustment Fund (MEAF), Maryland Small Business Development Financing Authority (MSBDFA) and Military Personnel and Service Disabled Veterans No-Interest Loan Program (MPSDVLP). These multi-purpose programs provide incentives, access to capital, and assistance to local governments resulting in job creation, job retention, and capital investment to the State.

MISSION

To identify and provide financing and incentive based solutions for economic development projects that reflect our CARE mission to create, attract, retain, and increase capital expenditure for businesses and jurisdictions in Maryland.

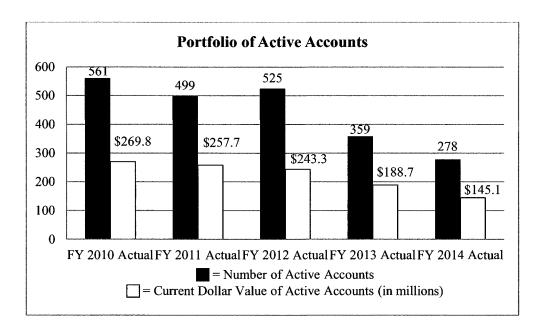
VISION

An Agency that provides incentive based solutions that will target core strategic industries within the State, provide structure and accountability for the use and repayment of any discretionary funds, allow flexibility for the changing dynamics of the marketplace, and spur economic development throughout the entire State.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Administer economic development programs for businesses and jurisdictions in Maryland in a manner to maximize the impact of economic development projects, while fulfilling all fiduciary and statutory requirements.
 Objective 1.1 Monitor the portfolio of OFP's active account quarterly.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of active accounts managed ¹	359	278	250	250
Current dollar value of active accounts (\$ millions)	\$188.7	\$145.1	\$150.0	\$150.0



¹Does not include MSBDFA or the Venture Fund Accounts; may fluctuate based on current composition of portfolio.

T00F00.08 OFFICE OF FINANCE PROGRAMS - DIVISION OF BUSINESS AND ENTERPRISE DEVELOPMENT (Continued)

Objective 1.2 Monitor employment contract obligations under MEDAAF Capability 2, 3, and Sunny Day annually.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of companies contractually obligated to report				
by December 31	2	37	45	45
Number of companies who achieved established employment goals				
by December 31 reporting	2	6	3	3
Number of companies who did not achieve established employment				
goals by December 31 reporting	2	4	2	2
Outcome: Actual number of employees reported by December 31	2	9,678	9,500	9,500
Dollar amount satisfied	2	\$933,582	\$500,000	\$500,000
Dollar amount recovered	2	\$700,333	\$500,000	\$500,000

Goal 2. Identify strategic economic development projects in the Finance programs.

Objective 2.1 Increase the number of finance opportunities in the finance programs in the fiscal year.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of financing transaction opportunities created ³	82	73	60	60
Number of financing transactions approved	2	45	50	50
Number of financing transactions settled	61	41 ⁴	50	50

Objective 2.2 Leverage private sector capital of least 5:1 in the fiscal year for settled MEDAAF, MIDFA, Sunny Day, MEAF, MDSPVLP, and CDBG.

Objective 2.3 Create a return on incentive of at least 10:1 on settled transactions with contractually obligated employment reporting in the fiscal year for MEDAAF Capability 1, 2, 3 and Sunny Day.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Dollar amount of total project costs (capital investment)				
anticipated for projects settled (\$ millions)	\$399.0	\$348.2	\$350.0	\$350.0
Outcome: Private sector dollars leveraged	2	15:1	15:1	15:1
Return On incentive (ROi) over 5 years	2	9.42:1	10.00:1	10.00:1

Goal 3. Promote the economic development efforts of local jurisdictions.

Objective 3.1 Approve financing incentives under MEDAAF Capability 3 and 4 within the fiscal year.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of financing incentives approved to assist local				
economic development efforts	16	10	12	12

²New measure.

³Eliminated Tax Group and MSBDFA from count.

⁴Does not include the MSBDFA settled transactions.

$\textbf{T00F00.08 OFFICE OF FINANCE PROGRAMS} \\ \textbf{-- DIVISION OF BUSINESS AND ENTERPRISE DEVELOPMENT}$

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	25.00	25.00	25.00
Number of Contractual Positions	.20	1.00	
01 Salaries, Wages and Fringe Benefits	2,524,728	2,659,004	2,895,483
02 Technical and Special Fees	11,644	56,423	2,600
03 Communication 04 Travel	17,360 17,914 26,837 364,108 12,156 2,616 2,000 231,572 674,563 3,210,935 3,210,935	42,981 71,918 29,469 580,150 49,923 15,300 288,797 1,078,538 3,793,965 3,793,965 3,793,965	41,258 71,918 51,985 648,430 43,923 15,300 286,241 1,159,055 4,057,138 4,057,138
Special Fund Income: T00304 Maryland Industrial Development Financing Authority (MIDFA)	1,021,856 436,148 201,874 236,429 1,264,628 50,000	1,248,949 586,994 236,373 367,885 1,321,405	1,344,952 611,579 251,242 407,285 1,410,423 31,657
Total	3,210,935	3,793,965	4,057,138

T00F00.09 MD SMALL BUSINESS DEVELOPMENT FINANCING AUTHORITY—BUSINESS ASSISTANCE — DIVISION OF BUSINESS AND ENTERPRISE DEVELOPMENT

Program Description:

This program provides funds for the Department's financing programs targeted to socially and economically disadvantaged persons.

The Maryland Small Business Development Financing Authority includes: the Contract Financing, Long-Term Guaranty, Surety Bonding and Equity Participation Investment Programs.

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
14 Land and Structures	6,289,553	6,255,000	6,255,000
Total Operating Expenses	6,289,553	6,255,000	6,255,000
Total Expenditure	6,289,553	6,255,000	6,255,000
Original General Fund Appropriation	1,500,000	1,500,000	
Total General Fund Appropriation	1,500,000	1,500,000	
Net General Fund ExpenditureSpecial Fund ExpenditureFederal Fund Expenditure	1,500,000 4,748,753 40,800	1,500,000 4,755,000	1,500,000 4,755,000
Total Expenditure	6,289,553	6,255,000	6,255,000
Special Fund Income: T00305 Maryland Small Business Development Financing Authority (MSBDFA)	4,748,753	4,755,000	4,755,000
Federal Fund Income: AA.T00 State Small Business Credit Initiative	40,800		

T00F00.09 MARYLAND SMALL BUSINESS DEVELOPMENT FINANCING AUTHORITY (MSBDFA)

FY 2016 Loan and Guarantee Programs Summary

FUND BALANCE WORKSHEET FOR FY 2013 - FY2016

	FY 2013	FY 2014	FY 2015	FY 2016
BEGINNING BALANCE	12,775,041	15,623,414	17,373,873	13,969,864
REVENUE INCOME				
Loan Interest Payments	155,642	100,693	274,328	274,328
Investment Income	86,953	71,722	162,004	162,004
Guarantees & other fees	89,560	71,850	87,003	87,003
Direct Bond Fees	8,795	-	10,001	10,001
Other Fees	25,086	7,854	15,002	15,002
TOTAL REVENUE INCOME*	366,036	252,119	548,338	548,338
OTHER REVENUE				
General Funds	2,500,000	1,500,000	1,500,000	1,500,000
InvestMaryland Revenue	2,287,717	2,310,000	_	-
SSBCI Revenue	-	40,800	_	-
Direct Loan Repayments	1,211,441	2,236,417	1,500,000	1,500,000
Loan Recoveries	7,596	126,355	40,502	40,503
Investment Liquidations	-	21,811		-
Loan Recissions	-	336,031	-	_
TOTAL OTHER REVENUE	6,006,754	6,571,414	3,040,502	3,040,503
TOTAL FUNDS AVAILABLE*	19,147,831	22,446,947	20,962,713	17,558,705
EXPENDITURES				
Operating Expenses	258,561	320,381	544,453	542,773
Management Fee	1,434,819	1,628,024	1,625,000	1,625,000
Indirect Admin. Expenses	686,278	708,421	818,396	807,231
Claims Paid	456,591	234,930	50,000	50,000
Prior Period Adjustment	(4,982)	(373)	-	-
TOTAL EXPENDITURES	2,831,267	2,891,383	3,037,849	3,025,004
LOAN/CREDIT ACTIVITY				
Direct Loan Disbursements	477,000	-	600,000	600,000
InvestMaryland Investments	-	280,000	2,255,000	2,255,000
Revolving Line of Credit Disbursements	4,515,395	4,071,878	3,500,000	3,500,000
Line of Credit Repayment	(4,299,245)	(2,170,187)	(2,400,000)	(2,400,000)
TOTAL LOAN ACTIVITY	693,150	2,181,691	3,955,000	3,955,000
TOTAL EXPENDITURES/LOAN ACTIVITY	3,524,417	5,073,074	6,992,849	6,980,004
ENDING BALANCE**	15,623,414	17,373,873	13,969,864	10,578,701

^{*}Numbers may not add due to rounding

^{**}The fund balance, while not encumbered, supports commitments for lines of credit, and is a reserve to guarantee small business loans and bonds

T00F00.11 MARYLAND NOT-FOR-PROFIT DEVELOPMENT FUND — DIVISION OF BUSINESS AND ENTERPRISE DEVELOPMENT

Program Description:

The Maryland Not-For-Profit Development Fund Program shall foster, support, and assist the economic growth and revitalization of qualifying not-for-profit entities in the State by providing training and technical assistance services.

Appropriation S	Statement:
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	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	110,000	110,000	110,000
Total Operating Expenses	110,000	110,000	110,000
Total Expenditure	110,000	110,000	110,000
Special Fund Expenditure	110,000	110,000	110,000
Total Expenditure	110,000	110,000	110,000
Special Fund Income: T00330 Not-for-Profit Development Fund	110,000	110,000	110,000

T00F00.12 MARYLAND BIOTECHNOLOGY INVESTMENT TAX CREDIT RESERVE FUND – DIVISION OF BUSINESS AND ENTERPRISE DEVELOPMENT

PROGRAM DESCRIPTION

The Biotechnology Investment Tax Credit Reserve Fund is a special continuing, non-lapsing fund that is not subject to 7-302 of the State Finance and Procurement Article. This tax credit was established against State income tax for investors as an incentive to invest in qualified biotechnology firms. The value of the credit is equal to 50 percent of an eligible investment made in a qualified biotechnology business during the taxable year. The maximum credit is \$250,000 per investor. The amount of credits to be awarded in each fiscal year cannot exceed the amount of money in the fund. The statute established an application and certification process and created a reserve fund. The money in this Fund is invested and reinvested by the Treasurer, and interest and earnings are credited to the General Fund. The Secretary of Department of Business and Economic Development (DBED) issues an initial tax credit certificate for each approved investment in a qualified Maryland Biotechnology Company (QMBC) eligible for the tax credit.

MISSION

The mission of the Biotechnology Investment Tax Credit Reserve Fund is to offer incentives for investment in seed and early stage, privately held Maryland biotechnology companies.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. By fiscal year 2015, the Maryland Biotechnology Investment Tax Credit Reserve Fund will have stimulated private investment annually that is at least 200 percent of the tax credit amount that is issued each year.

Objective 1.1 Quantify equity investments in QMBCs.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Appropriation (\$ millions)	\$8.0	\$10.0	\$12.0	\$12.0
Number of applications: Biotechnology Companies	36	35	45	50
Number of applications: Investors	191	233	200	250
Output: Private Investment in QMBCs (\$ millions)	\$14.6	\$19.9	\$24.0	\$24.0
Number of investors	134	147	175	200
Number of QMBCs receiving investment	23	25	40	45
New jobs created	26	25	45	45
Outcome: Number of QMBCs receiving investment that have remained				
viable in Maryland for 5 years or more	17	20	25	25

T00F00.12 MARYLAND BIOTECHNOLOGY INVESTMENT TAX CREDIT RESERVE FUND — DIVISION OF BUSINESS AND ENTERPRISE DEVELOPMENT

1,1-1,1-1	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	10,000,000	12,000,000	12,000,000
Total Operating Expenses	10,000,000	12,000,000	12,000,000
Total Expenditure	10,000,000	12,000,000	12,000,000
Original General Fund Appropriation	10,000,000	12,000,000	
Total General Fund Appropriation	10,000,000	12,000,000	
Net General Fund Expenditure	10,000,000	12,000,000	12,000,000
Total Expenditure	10,000,000	12,000,000	12,000,000

T00F00.13 OFFICE OF MILITARY AFFAIRS – DIVISION OF BUSINESS AND ENTERPRISE DEVELOPMENT

PROGRAM DESCRIPTION

The Office of Military Affairs has two major functions: Base Realignment and Closure (BRAC) support, and business development associated with Maryland bases and defense facilities.

MISSION

The mission of the Office of Military Affairs is to enhance the economic viability and partnering capabilities of Maryland's military facilities and defense agencies, to protect these important economic engines from federal realignment and closure actions, and – in collaboration with DBED's field, business development and international teams – to assist businesses with opportunities in the federal arena, in support of the Department's core focus of job creation and economic growth.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Provide mission support, enhancement and protection of Maryland's military facilities.

Objective 1.1 Initiate or expand outreach efforts to 10 Maryland military installations and defense agencies in fiscal year 2015.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of direct federal agency outreaches	12	12	10	10

Objective 1.2 Annually prepare for future Department of Defense (DoD) and other federal initiatives that would adversely affect Maryland's federal facilities through a grants program that directly supports defense communities in their advocacy of military installations; grants to be fully executed by Quarter 2 of fiscal year 2015.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of alliance grants	9	9	9	9

Goal 2. Foster business and community relationships with Maryland's federal defense facilities to create business opportunities.

Objective 2.1 Annually increase the awareness of business opportunities by identifying and promoting federal contracting and partnering opportunities to Maryland businesses.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of new procurement contacts	8	9	5	5
Number of targeted contract promotions	1	1	10	12
Number of contract-related forums	1	4	2	2
Number of attendees at contract-related forums	258	479	350	350
Outcome: Percentage of attending businesses participating in the				
federal procurement system.	1	1	30	40

Goal 3. Operate as the point of contact and liaison between the State and military installations and defense communities.

Objective 3.1 Expand outreach efforts to military commands, defense communities and defense contractors in fiscal year 2015.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of assists to federal agencies and contractors	121^{2}	142	220	220

¹New measure.

²Revised since last year's submission.

T00F00.13 OFFICE OF MILITARY AFFAIRS — DIVISION OF BUSINESS AND ENTERPRISE DEVELOPMENT

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	5.00	7.00	7.00
Number of Contractual Positions	1.60	1.70	1.60
01 Salaries, Wages and Fringe Benefits	437,765	680,299	773,321
02 Technical and Special Fees	138,463	130,452	133,093
03 Communication	6,870 18,332 7,020 18,545 3,259 1,759	14,123 23,963 7,500 918,595 3,079	13,332 20,554 7,500 469,072 3,485
11 Equipment—Additional	225 472	7,500	224 000
12 Grants, Subsidies and Contributions	225,473 65,050	234,000 79,232	234,000 77,542
Total Operating Expenses	346,308	1,287,992	825,485
Total Expenditure	922,536	2,098,743	1,731,899
Original General Fund Appropriation	817,382 -68,795 748,587 19,388	744,346 109,704 854,050	991 029
Net General Fund ExpenditureSpecial Fund Expenditure	729,199 93,971	854,050 98,203	881,938 103,288
Federal Fund Expenditure	99,366	1,146,490	746,673
Total Expenditure	922,536	2,098,743	1,731,899
Special Fund Income: T00304 Maryland Industrial Development Financing Authority (MIDFA)	31,010 11,277 3,759 16,915 31,010 93,971	32,407 11,784 3,928 17,677 32,407 98,203	34,085 12,394 4,132 18,592 34,085 103,288
Federal Fund Income: 12.607 Community Economic Adjustment Assistance for Establishment, Expansion, Realignment, or Closure of a Military Installation	99,366	1,146,490	746,673

T00F00.15 SMALL, MINORITY, AND WOMEN-OWNED BUSINESS INVESTMENT ACCOUNT — DIVISION OF BUSINESS AND ENTERPRISE DEVELOPMENT

Program Description:

Title 9, Subtitle 1A of the State Government Article, provides for the establishment of a Small, Minority, and Women-Owned Businesses Account under the authority of the Board of Public Works. The Account is to receive 1.5% from the proceeds of video lottery terminals at each of the State's video lottery facilities. Money in the Account will be used to make grants to eligible fund managers to provide investment capital and loans to small, minority, and women-owned businesses in the State.

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
14 Land and Structures	9,100,000	11,110,811	10,602,811
Total Operating Expenses	9,100,000	11,110,811	10,602,811
Total Expenditure	9,100,000	11,110,811	10,602,811
Special Fund Expenditure	9,100,000	11,110,811	10,602,811
Total Expenditure	9,100,000	11,110,811	10,602,811
Special Fund Income: T00329 Small, Minority and Women-Owned Business	0.100.000	11.110.811	10.602.811
Investment Account	9,100,000	11,110,011	10,002,811

T00F00.16 ECONOMIC DEVELOPMENT OPPORTUNITY FUND — DIVISION OF BUSINESS AND ENTERPRISE DEVELOPMENT

Program Description:

Appropriation Statement:

The Economic Development Opportunity Fund (Sunny Day) was created by statute in 1988 to enable Maryland to act on extraordinary conomic development proposals that require financial assistance beyond the capabilities of other state and local financing programs. The Sunny Day Fund is a non-lapsing revolving fund administered by the Department of Business and Economic Development. Under the program, funds are loaned, granted or invested to assist in the retention and expansion of existing business, or the establishment and attraction of new business in Maryland.

The Department is required to submit an analysis of each Sunny Day proposal as part of the approval request process to the Legislative Policy Committee of the Maryland General Assembly. The analysis must include, among other things, a description of the projected economic impact and the number and type of jobs to be created and/or retained as a result of the project. The Department focuses significant attention on the analysis of a request and the projected economic impact before approval.

Additionally, the Department requires the local jurisdiction to participate by providing any one or a combination of the following: a loan, a conditional loan, a grant, an in-kind contribution, job training funds, tax credits, tax increment financing or below market contributions.

This program is offered to the Maryland business community by the Economic Development Operations staff. Economic Development Opportunity Fund performance measures are a part of the goals and performance measures in the Assistant Secretary of Business and Enterprise Development (T00F00.01) and Office of Finance Programs (T00F00.08) sections of this document.

2014 2015 2016 Allowance Appropriation Actual 12 Grants, Subsidies and Contributions..... 1,071,429 1,071,429 1,071,429 1,071,429 Total Operating Expenses..... 1,071,429 1,071,429 Total Expenditure..... Special Fund Expenditure..... 1,071,429 1,071,429

Total Expenditure 1,071,429 1,071,429 **Special Fund Income:** T00310 Economic Development Opportunity Program....... 1,071,429 1,071,429

T00F00.16 ECONOMIC DEVELOPMENT OPPORTUNITY FUND (Sunny Day)

FY 2016 Grant and Loan Program

FUND BALANCE WORKSHEET FOR FY 2013 - FY 2016

	FY	FY		
	2013	2014	2015	2016
BEGINNING BALANCE	2,584,955	9,195,672	8,636,759	4,350,973
REVENUE				
Interest Income	14,015	11,736	4,412	7,039
Loan Repayments	113,108	115,388	59,150	120,085
Loan Recoveries and Grant Repayments	10,758	334,211	828,500	1,842,750
Investment Liquidation	396,816	408,723	213,146	342,596
Cancelled Encumbrances	7,500,000	-	-	-
TOTAL REVENUE	8,034,697	870,058	1,105,208	2,312,470
TOTAL FUNDS AVAILABLE	10,619,652	10,065,730	9,741,967	6,663,443
EXPENDITURES/ENCUMBRANCES				
Encumbrances/Approval Activity - Other	1,071,429	1,071,429	-	-
Operating Expenses	113,303	119,266	154,621	160,734
Indirect Expenses	240,912	238,413	236,373	248,943
Prior Period Operating/Indirect Adjustment	(1,664)	(137)		_
Film Production Rebate Grant	-	••	5,000,000	-
TOTAL EXPENDITURES/ENCUMBRANCES	1,423,980	1,428,971	5,390,994	409,677
Ending Balance of Uncommitted Funds*	9,195,672	8,636,759	4,350,973	6,253,766

^{*}Ending balances shown are balances in the State Reserve Fund.

T00F00.17 MARYLAND ENTERPRISE INVESTMENT FUND AND CHALLENGE PROGRAMS - DIVISION OF BUSINESS AND ENTERPRISE DEVELOPMENT

PROGRAM DESCRIPTION

The Enterprise Investment Fund (EIF) is an investment financing instrument which allows the Division to make investments in emerging high-technology businesses which are either located in or relocating to the State. Investments may be in the form of equity, convertible debt, or limited partnership interests and venture capital investments. The Challenge Investment Program (CIP) provides early stage technology companies with seed financing in the form of an investment tied to a contingent royalty repayment agreement. Investments are based on the market potential of the technology.

MISSION

The mission of the Enterprise Investment Fund is to create, attract, and retain emerging high-tech companies in Maryland by providing early-stage capital to assist in the development of these businesses.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Assist in the creation and success of high technology firms within Maryland.

Objective 1.1 Approve financing and seed capital investments for emerging high technology businesses.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of Challenge Investments approved	3	3	3	3
Number of Enterprise Investments approved	27	30	15	15
Amount of EIF commitments to small tech businesses	\$8.5	\$16.2	\$10.0	\$5.0
Amount of EIF funded investments into small tech businesses	\$8.4	\$8.8	\$8.0	\$5.0
Amount of investment by private investors into small businesses	\$58	\$36.7	\$16.0	\$15.0
Amount of EIF commitments to private venture capital firms	\$31.0	\$17.0	\$8.0	\$0.0
Amount of EIF funded investments in private venture capital firms	\$4.7	\$9.5	\$11.0	\$11.0
Amount invested by private venture capital firms into Maryland				
small businesses	\$5.9	\$12.7	\$10.0	\$10.0
Amount of private investment leveraged by private venture				
capital firm investments	\$23.2	\$42.1	\$30.0	\$30.0

Objective 1.2 Manage the active financing and seed capital investments provided to emerging high technology businesses.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of technology investment companies in the				
active IFG portfolio at the end of the fiscal year	115	129	130	130
Number of private venture capital firms in the active EIF				
portfolio at the end of the year	12	12	15	15

¹Dollar figures are in millions.

$\textbf{T00F00.17 MARYLAND ENTERPRISE INVESTMENT FUND AND CHALLENGE PROGRAMS} \color{red} \textbf{DIVISION OF BUSINESS AND ENTERPRISE DEVELOPMENT}$

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	27,207,274	300,000 36,858,632	15,055,000
Total Operating Expenses	27,207,274	37,158,632	15,055,000
Total Expenditure	27,207,274	37,158,632	15,055,000
Special Fund ExpenditureFederal Fund Expenditure	25,576,299 1,630,975	29,887,926 7,270,706	15,055,000
Total Expenditure	27,207,274	37,158,632	15,055,000
Special Fund Income: T00311 Maryland Enterprise Fund (MEF)	25,576,299	29,887,926	15,055,000
Federal Fund Income: AA.T00 State Small Business Credit Initiative	1,630,975	7,270,706	

T00F00.17 MARYLAND ENTERPRISE INVESTMENT FUND AND CHALLENGE PROGRAMS

FUND BALANCE WORKSHEET FOR FY 2013 - FY2016

	FY 2013	FY 2014	FY 2015	FY 2016
BEGINNING BALANCE	27,986,258	41,120,874	43,587,728	15,098,859
REVENUE				
Federal SSBCI Funds	1,700,001	1,630,975	7,270,706	-
InvestMaryland Revenue	25,712,283	25,690,000		-
Equity Investment Earnings	3,207,340	1,653,738	1,690,598	1,425,521
Royalties	226,062	-	71,483	21,892
Interest Income on Balance	300,369	366,754	563,807	542,028
Loan Repayments	121,446	671,899	816,793	884,386
Grant Repayments	72,207	83,297	87,770	88,873
Prior Encumbrance Cancellations	250,002	-	750,000	750,000
Other Revenue	8,580	40,210	-	-
TOTAL REVENUE	31,598,290	30,136,873	11,251,157	3,712,700
TOTAL FUNDS AVAILABLE	59,584,548	71,257,747	54,838,885	18,811,559
EXPENDITURES/ENCUMBRANCES				
Enterprise Investments/Grants Encumbrance	300,000	300,000	300,000	-
InvestMaryland - VC Investments**	9,446,074	8,841,302	22,657,926	15,055,000
InvestMaryland - Direct Investments**	5,348,789	14,565,971	6,930,000	-
SSBCI Activity	1,700,001	1,630,975	7,270,706	-
Operating Expenses	853,040	1,306,401	1,343,326	1,335,481
Indirect Expenses	820,753	1,024,211	1,238,068	1,543,902
Prior Year Adjustment	(4,983)	1,159		-
TOTAL EXPENDITURES/ENCUMBRANCES	18,463,674	27,670,019	39,740,026	17,934,383
ENDING BALANCE*	41,120,874	43,587,728	15,098,859	877,176

^{*}Numbers may not add due to rounding

^{**}FY 2013 entry revised from last year's submission

T00F00.18 MILITARY PERSONNEL AND SERVICE-DISABLED VETERAN LOAN PROGRAM — DIVISION OF BUSINESS AND ENTERPRISE DEVELOPMENT

Program Description:

In consultation with the Maryland Department of Veterans Affairs, DBED administers the Military Personnel and Service-Disabled Veteran No-Interest Loan Program to offer loans to service-disabled veterans and specified businesses owned or employing military reservists or National Guard personnel called to active duty.

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
14 Land and Structures	300,000	300,000	300,000
Total Operating Expenses	300,000	300,000	300,000
Total Expenditure	300,000	300,000	300,000
Original General Fund Appropriation	300,000	300,000	
Total General Fund Appropriation	300,000	300,000	
Net General Fund Expenditure	300,000	300,000	300,000
Total Expenditure	300,000	300,000	300,000

T00F00.19 CYBERMARYLAND INVESTMENT INCENTIVE TAX CREDIT PROGRAM—DIVISION OF BUSINESS AND ENTERPRISE DEVELOPMENT

The objective of the CyberMaryland Investment Incentive Tax Credit Program (the Program) is to stimulate and attract private investments in early-stage cybersecurity technology businesses in Maryland. The Program allows Maryland cybersecurity businesses to move forward in their technology development cycle to reach a stage at which they become attractive targets for acquisition and/or equity investment

The Program provides an income tax credit for qualified, early-stage Maryland-based companies that create cybersecurity products and receive qualifying investments. To be eligible for the credit, companies must be a Qualified Maryland Cybersecurity Company (headquartered and operating in Maryland; in operation for five years or less; and have at least one full-time employee primarily engaged in the development of discrete cybersecurity products for commercial and federal markets). Companies may participate for no more than two years.

The Program provides a 33% refundable tax credit to the cybersecurity firms not to exceed \$250,000 (33% of maximum allowable).

The Program provides a 33% refundable tax credit to the cybersecurity firms not to exceed \$250,000 (33% of maximum allowable investment \$757,576). Each company is limited to 15% of the total Program appropriation. Funds are subject to appropriation by the Maryland General Assembly; and are available for taxable years beginning after December 31, 2013, but before January 1, 2019.

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	2,000,000	4,000,000	2,000,000
Total Operating Expenses	2,000,000	4,000,000	2,000,000
Total Expenditure	2,000,000	4,000,000	2,000,000
Original General Fund Appropriation	3,000,000	4,000,000	
Total General Fund Appropriation	3,000,000 1,000,000	4,000,000	
Net General Fund Expenditure	2,000,000	4,000,000	2,000,000
Total Expenditure	2,000,000	4,000,000	2,000,000

$\textbf{T00F00.20 MARYLAND E-NNOVATION INITIATIVE} \\ \textbf{DIVISION OF BUSINESS AND ENTERPRISE} \\ \textbf{DEVELOPMENT}$

Program Description:

The Maryland E-Nnovation Initiative program is a special, nonlapsing fund that provides matching funds to nonprofit institutions of higher education for the creation of research endowments. Funds must be spent to advance basic and applied research in scientific and tecnical fields of study. The program is funded through a portion of the State admissions and amusement tax.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
14 Land and Structures			8,500,000
Total Operating Expenses			8,500,000
Total Expenditure			8,500,000
Net General Fund ExpenditureSpecial Fund Expenditure			500,000 8,000,000
Total Expenditure			8,500,000
Special Fund Income: T00322 Maryland E-Nnovation Initiative			8,000,000

T00F00.21 MARYLAND ECONOMIC ADJUSTMENT FUND — DIVISION OF BUSINESS AND ENTERPRISE DEVELOPMENT

Program Description:

This program assists in the funding of projects to address economic adjustment problems resulting from closure or downsizing of defense facilities.

Appropriation S	Statement:
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Арргоргиион Statement:	2014 Actual	2015 Appropriation	2016 Allowance
14 Land and Structures	310,000	400,000	
Total Operating Expenses	310,000	400,000	
Total Expenditure	310,000	400,000	
Special Fund Expenditure	310,000	400,000	
Total Expenditure	310,000	400,000	
Special Fund Income: T00312 Maryland Economic Adjustment Fund (MEAF)	310,000	400,000	

T00F00.21 MARYLAND ECONOMIC ADJUSTMENT FUND (MEAF)

FY 2016 Grant and Loan Program

FUND BALANCE WORKSHEET FOR FY 2013 - FY2016

_	FY 2013	FY 2014	FY 2015	FY 2016
BEGINNING BALANCE	484,586	714,370	442,051	102,051
REVENUE				
Investment Income	4,585	7,759	5,000	5,000
Loan Interest Income	13,909	7,545	5,000	5,000
Loan Repayment	216,147	22,277	50,000	50,000
Loan Recoveries	300	100	***	-
TOTAL REVENUE	234,941	37,681	60,000	60,000
TOTAL FUNDS AVAILABLE*	719,527	752,051	502,051	162,051
EXPENDITURES				
Encumbrances/Approval Activity	-	310,000	400,000	_
Indirect Cost-Admin	5,280	- -	-	-
Prior Period Operating/Indirect Adjustment	(123)	-	-	-
TOTAL EXPENDITURES/ENCUMBRANCES	5,157	310,000	400,000	-
ENDING BALANCE*	714,370	442,051	102,051	162,051

^{*}Numbers may not add due to rounding.

T00F00.23 MARYLAND ECONOMIC DEVELOPMENT ASSISTANCE AUTHORITY AND FUND — DIVISION OF BUSINESS AND ENTERPRISE DEVELOPMENT

Program Description:

Appropriation Statement

The Maryland Economic Development Assistance Authority Fund (MEDAAF) was designed to be a non-lapsing revolving loan fund to provide below market, fixed rate financing to businesses locating or expanding in priority funding areas of the State. The MEDAAF program is administered under five capabilities that address economic development opportunities for the business community and for local political jurisdictions.

- Capability 1 Significant Strategic Economic Development Opportunities—A project that provides eligible industries with a significant economic development opportunity on a statewide or regional level.
- Capability 2 Local Economic Development Opportunities —A project that provides a valuable economic development opportunity to the jurisdiction in which the project is located and is a priority for the governing body of that jurisdiction.
- Capability 3 Direct Assistance to Local Jurisdictions or MEDCO —The Department may provide assistance to a local jurisdiction or to MEDCO for local economic development needs including feasibility studies, economic development strategic plans, and infrastructure. The Smart Growth Economic Development Infrastructure Fund (One Maryland) was consolidated into this capability.
- Capability 4 Regional or Local Revolving Loan Funds —This capability provides assistance to local jurisdictions to help capitalize local revolving loan funds.
- Capability 5 Special Purpose Grants and Loans —This capability targets specific funding initiatives that are deemed critical to the State's economic health and development. (Day Care, Animal Waste Technology, Brownfield, Aquaculture, and the Arts and Entertainment Districts).

This program is offered to the Maryland business community and to local jurisdictions by the Financing Programs Operations staff. MEDAAF performance measures are a part of the goals and performance measures in the Assistant Secretary Business and Enterprise Development (T00F00.01) and Office of Finance Programs (T00F00.08) sections of this document.

Appropriation statement.	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	1,649,600 16,699,733	1,500,000 25,000,000	1,500,000 18,500,000
Total Operating Expenses	18,349,333	26,500,000	20,000,000
Total Expenditure	18,349,333	26,500,000	20,000,000
Original General Fund Appropriation Transfer of General Fund Appropriation	3,500,000 -2,726,766	8,423,234 -1,000,000	
Total General Fund Appropriation	773,234 500,000	7,423,234	
Net General Fund ExpenditureSpecial Fund Expenditure	273,234 18,076,099	7,423,234 19,076,766	7,423,234 12,576,766
Total Expenditure	18,349,333	26,500,000	20,000,000
Special Fund Income: T00324 Maryland Economic Development Assistance			

Authority and Fund.....

18,076,099

19,076,766

12,576,766

T00F00.23 MARYLAND ECONOMIC DEVELOPMENT ASSISTANCE AUTHORITY AND FUND (MEDAAF)

FY 2016 Grant and Loan Program

FUND BALANCE WORKSHEET FOR FY 2013 - FY2016

	FY	FY	FY	FY
_	2013	2014	2015	2016
BEGINNING BALANCE	23,476,464	23,468,120	12,191,325	6,438,867
REVENUE				
General Funds	4,500,000	273,234	7,423,234	7,423,234
Investment Income	423,257	498,346	1,294,973	737,189
Interest Income	698,669	465,317	388,495	285,755
Loan Repayments	7,369,468	2,979,907	4,087,353	4294188
Loan Recoveries and Grant Repayments	762,310	41,436	553,098	533,612
Other Income	73,835	226,821	113,682	63,873
Brownfields Local Property Tax Contributions	-	2,754,092	528,764	1,136,633
Investment Liquidation	229,759	229,759	209,172	256,319
Canceled Encumbrances/Recissions	6,130,981	2,654,749	3,000,000	3,000,000
TOTAL REVENUE*	20,188,279	10,123,661	17,598,771	17,730,803
TOTAL FUNDS AVAILABLE*	43,664,743	33,591,781	29,790,096	24,169,670
EXPENDITURES/ENCUMBRANCES				
Encumbrances/Approval Activity	15,000,000	18,349,333	20,000,000	20,000,000
Operating Expenses	488,480	513,627	643,950	663,734
Indirect Expenses	4,743,131	2,553,226	2,707,279	2,629,757
Prior Period Operating/Indirect Adjustment	(34,988)	(15,730)	-	_
TOTAL EXPENDITURES/ENCUMBRANCES*	20,196,623	21,400,456	23,351,229	23,293,491
Ending Balance of Uncommitted Funds*	23,468,120	12,191,325	6,438,867	876,179

^{*}Numbers may not add due to rounding

T00F00.42 MARYLAND INDUSTRIAL DEVELOPMENT FINANCING AUTHORITY (MIDFA) — DIVISION OF BUSINESS AND ENTERPRISE DEVELOPMENT

Program Description:

The Maryland Industrial Development Financing Authority (MIDFA) was established by the General Assembly in 1965 to promote significant economic development by providing financing support to manufacturing, industrial and technology businesses located in or moving to Maryland. MIDFA stimulates private sector financing of economic development by issuing Bonds and providing credit enhancements that increase access to capital for small and mid-sized companies.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions		500,000	
Total Operating Expenses		500,000	
Total Expenditure		500,000	
Federal Fund Expenditure Total Expenditure		500,000 500,000	
Federal Fund Income: AA.T00 State Small Business Credit Initiative		500,000	

T00F00.42 MARYLAND INDUSTRIAL DEVELOPMENT FINANCING AUTHORITY (MIDFA)

FY 2016 Grant and Loan Program

FUND BALANCE WORKSHEET FOR FY 2013 - FY2016

_	FY 2013	FY 2014	FY 2015	FY 2016
BEGINNING BALANCE	38,536,949	37,155,266	35,581,130	33,698,304
REVENUE				
Federal SSBCI Funds	-	-	500,000	-
Interest Income	334,795	378,071	362,053	342,895
Insurance Premiums	56,515	34,435	32,063	28,778
Issuance & Other Fees	596,259	366,443	425,702	377,523
Miscellaneous Income**	1,925	488	1,292	919
TOTAL REVENUE	989,494	779,437	1,321,110	750,115
TOTAL FUNDS AVAILABLE*	39,526,443	37,934,703	36,902,240	34,448,419
EXPENDITURES				
SSBCI - Transfer to DHCD	-	_	500,000	-
Operating Expenses	394,840	267,580	574,494	598,263
Indirect Cost-Admin	1,991,324	2,085,993	2,129,442	2,131,148
Prior Period Operating/Indirect Adjustment	(14,987)	-	-	-
Claims	· -		- ·	-
TOTAL EXPENDITURES/ENCUMBRANCES	2,371,177	2,353,573	3,203,936	2,729,411
ENDING BALANCE (Before Reserve for Losses)	37,155,266	35,581,130	33,698,304	31,719,008
Prior Reserve	4 076 422	2 265 666	2.050.240	2.050.240
Additional Reserve for Loan Losses	4,076,422 (1,810,756)	2,265,666	2,050,249 1,000,000	3,050,249 500,000
		(215,417)		
Ending Reserve for Loan Losses	2,265,666	2,050,249	3,050,249	3,550,249
ENDING BALANCE (AFTER RESERVE)*	34,889,600	33,530,881	30,648,055	28,168,759

^{*}Numbers may not add due to rounding.

^{**}Previously listed as loan recoveries - corrected from last year's submission

SUMMARY OF DIVISION OF TOURISM, FILM AND THE ARTS

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	40.00	40.00	40.00
Total Number of Contractual Positions	11.65	12.30	13.10
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	3,542,720 418,787 29,562,659	3,679,742 445,525 37,796,835	3,968,318 448,850 28,469,657
Original General Fund Appropriation	29,775,696 53,262	31,041,877 10,197	
Total General Fund Appropriation	29,828,958 168,043	31,052,074	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	29,660,915 595,104 3,082,379 185,768	31,052,074 9,350,000 1,078,322 441,706	29,408,179 2,600,000 612,419 266,227
Total Expenditure	33,524,166	41,922,102	32,886,825

T00G00.01 OFFICE OF THE ASSISTANT SECRETARY

MISSION

The mission of the Division of Tourism, Film and the Arts is to strengthen our outstanding quality of life and encourage economic development by investing in and promoting Maryland's unique historic, cultural and natural assets.

VISION

Maryland is recognized as an outstanding destination for tourism and film production as well as for being a state in which the arts thrive. Maryland is one of the top destination states, one of the top states for the production of films and is recognized for the vitality of its artistic and cultural assets.

KEY GOALS AND OBJECTIVES

To support the units of the Division so that they achieve their stated goals and objectives:

- Increase focus on and interest in the creative sector.
- Increase divisional synergy and communication.
- Increase inter-agency and jurisdictional coordination.
- Increase interdepartmental cooperation.
- Replicate industry best practices.
- · Ensure accountability.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	4.00	4.00	4.00
Number of Contractual Positions	.10		
01 Salaries, Wages and Fringe Benefits	502,246	483,194	522,062
02 Technical and Special Fees	3,091		
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges Total Operating Expenses Total Expenditure	4,762 7,547 7,456 40,934 1,922 2,720 1,592 660,610 65,372 792,915	9,335 13,103 6,913 49,018 8,604 157,500 73,681 318,154 801,348	5,198 13,403 6,751 63,301 4,170 64,000 74,592 231,415 753,477
Original General Fund Appropriation	1,357,169 8,753 1,365,922 67,670 1,298,252 1,298,252	798,555 2,793 801,348 801,348	753,477 753,477

T00G00.02 OFFICE OF TOURISM DEVELOPMENT – DIVISION OF TOURISM, FILM AND THE ARTS

PROGRAM DESCRIPTION

The Maryland Office of Tourism Development (MOTD) serves as the State's official travel marketing agency, promoting Maryland attractions, accommodations, and services. Operations include:

- Advertising & Communications: Generating consumer interest in Maryland as a regional, national, and international travel destination.
- Technical Assistance: Ensuring the marketability and consumer readiness of Maryland tourism products.
- Outreach: One-on-one marketing to third party distribution channels (e.g. tour operators) via domestic and international tradeshows and sales missions.

MISSION

MOTD's mission is to increase tourism expenditures to the State by promoting Maryland's attractions, accommodations, and visitor services; providing resident and out-of-state visitors with information and services to ensure a positive trip experience (spurring return visitation); and positioning Maryland as a competitive tourism destination worldwide.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Influence prospective visitors in targeted markets to plan a trip to Maryland.

Objective 1.1 Generate more than 3 million web visits and quality leads from potential high-value visitors in key feeder markets by fiscal year 2017.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of unique web users	1,778,974	1,808,708	2,000,000	2,200,000
Total number of advertising-generated inquiries	696,503	858,088	900,000	1,000,000
Output: Travel media exposure (dollars)	\$13,868,844 ¹	\$9,604,256	\$17,000,000	\$12,000,000

Objective 1.2 Provide outstanding customer service and visitor experience at welcome centers, call centers, and online.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of welcome center visitors	333,001	295,484	340,000	350,000
Output: Literature distribution	1,085,610	727,417	1,000,000	1,000,000

Revised since last year's publication.

T00G00.02 OFFICE OF TOURISM DEVELOPMENT – DIVISION OF TOURISM, FILM AND THE ARTS (Continued)

Goal 2. To contribute to the State's economy by increasing tax revenue and jobs generated by visitor spending.

Objective 2.1 Generate an additional \$30 million in State sales tax revenue in tourism tax categories determined in the Tourism Promotion Act by fiscal year 2017.

	2013 ²	2014	2015	2016
Performance Measures (\$ millions)	Actual	Actual	Estimated	Estimated
Outcome: Restaurants, lunchrooms, delis without				
beer, wine, and liquor (BWL)	\$107.9	\$112.4	\$115.6	\$120.3
Hotels, motels selling food with BWL	\$42.8	\$41.5	\$42.7	\$44.0
Restaurants and night clubs with BWL	\$82.3	\$83.3	\$85.6	\$89.1
General merchandise	\$7.8	\$8.3	\$8.8	\$9.1
Automobile, bus and truck rentals	\$56.2	\$58.1	\$60.1	\$62.0
Airlines – commercial	\$0.1	\$0.2	\$0.3	\$0.3
Hotels, motels, apartments, cottages	\$91.8	\$94.4	\$99.1	\$102.1
Recreation and amusement places	\$3.1	\$3.2	\$3.4	\$3.5
Total Tourism Sales Tax revenue attributable to tourism:	\$392.0	\$401.4	\$415.6	\$430.4

Objective 2.2 Increase leisure and hospitality jobs (U.S. Bureau of Labor Statistics (BLS) estimates) by 2 percent by fiscal year 2017.

	2013 ³	2014	2015	2016
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Jobs generated:				
Arts, entertainment, and recreation	40,008	41,600	42,150	42,550
Accommodation	24,175	24,700	24,900	25,150
Food services and drinking places	185,666	190,700	192,750	194,700
Total jobs generated:	249,849	257,000	259,800	262,400

² The Comptroller's Office is no longer adjusting the tourism tax codes in response to the increase on alcohol in fiscal year 2012. Fiscal year 2013 numbers have been revised accordingly.

³ The methodology for calculating the employment figures represents the average number of non-seasonally adjusted employment in these sub-sectors over the twelve months of the fiscal year. The most recent revised data as of August 9, 2014 from the U.S. Bureau of Labor Statistics has been included. Fiscal year 2013 actuals have been revised.

T00G00.02 OFFICE OF TOURISM DEVELOPMENT — DIVISION OF TOURISM, FILM AND THE ARTS

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	25.00	24.00	24.00
Number of Contractual Positions	8.55	9.30	11.10
01 Salaries, Wages and Fringe Benefits	2,039,041	2,200,391	2,283,031
02 Technical and Special Fees	250,097	247,923	324,484
03 Communication 04 Travel	255,976 90,600 8,302 25,107 178,436 27,358 11,637 267,299 289,868 1,154,583	264,794 78,343 10,210 31,137 198,730 32,328 185,873 292,013 1,093,428	267,677 87,423 8,302 29,608 215,275 21,745 196,373 282,504 1,108,907
Total Expenditure	3,443,721 3,487,968 34,753 3,522,721 79,000	3,541,742 3,531,936 9,806 3,541,742	3,716,422
Net General Fund Expenditure	3,443,721	3,541,742	3,716,422
Total Expenditure	3,443,721	3,541,742	3,716,422

T00G00.03 MARYLAND TOURISM DEVELOPMENT BOARD — DIVISION OF TOURISM, FILM AND THE **ARTS**

Program Description:

The Maryland Tourism Development Board was created to advise and implement state tourism marketing and development programs through the Office of Tourism Development in order to stimulate and promote travel and tourism in Maryland.

The Maryland Tourism Development Board shares the mission, vision, and key goals and objectives of the Office of Tourism Develop-

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
08 Contractual Services	4,943,325 7,532,853	6,385,753 5,357,818	5,838,417 2,885,577
Total Operating Expenses	12,476,178	11,743,571	8,723,994
Total Expenditure	12,476,178	11,743,571	8,723,994
Original General Fund Appropriation	9,500,000	10,500,000	
Total General Fund Appropriation	9,500,000	10,500,000	
Net General Fund Expenditure	9,500,000 300,000 2,490,410 185,768	10,500,000 300,000 501,865 441,706	8,157,767 300,000 266,227
Total Expenditure	12,476,178	11,743,571	8,723,994
Special Fund Income: T00319 Tourism Board Revolving Fund	300,000	300,000	300,000
Federal Fund Income: AB.T00 US Mint Star-Spangled Banner Commemorative Coin Sales	2,490,410	501,865	
Reimbursable Fund Income: J00B01 DOT-State Highway Administration	185,768	441,706	266,227

T00G00.05 MARYLAND STATE ARTS COUNCIL – DIVISION OF TOURISM, FILM AND THE ARTS

PROGRAM DESCRIPTION

The Maryland State Arts Council (MSAC) supports the visual, literary and performing arts by providing grants, technical assistance, and other support services to arts organizations and presenters; county arts councils; schools; Arts & Entertainment Districts; and individual artists. MSAC also manages the Maryland Public Art Initiative, Maryland Traditions and other programs that advance the arts across the State.

MISSION

The mission of the MSAC is to encourage and invest in the advancement of the arts for our citizens in order to contribute to the economy and cultural vitality of the State.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To contribute to the economy of the State of Maryland.

Objective 1.1 Maximize gross sales by the Maryland non-profit arts industry.

	2013	2014	2015	2016
Performance Measures	Actual ¹	Estimated	Estimated	Estimated
Outcomes: Gross sales by Maryland non-profit arts industry (billions)	\$1.0	\$1.3	\$1.4	\$1.5
Total number of full-time equivalent jobs supported by non-profit				
arts industry	12,000	14,000	14,500	15,000
Grants for Organizations (GFO) – matching funds (millions)	\$275	\$225	\$227	\$230
Community Arts Development (CAD) – matching funds (millions)	\$18.5	\$18.9	\$19.0	\$19.2
Arts-in-education matching funds	\$520,000	\$525,000	\$525,000	\$530,000
Number of attendees at arts events supported by MSAC (millions)	7.6	8.0	8.1	8.2
Individual artists program – number of participants	593	400	425	500
Maryland Traditions Folklife program – institutions served	139	135	140	145

Goal 2. To contribute to the tax revenues of the State of Maryland.

Objective 2.1 Maximize State and local taxes generated by Maryland's non-profit arts industry.

	2013	2014	2015	2016
Performance Measures	Actual ¹	Estimated	Estimated	Estimated
Outcomes: State and local taxes paid by Maryland non-profit				
arts industry (millions)	\$45	\$50	\$52	\$54
Arts organizations payroll (millions)	\$102	\$101	\$102	\$103
Per capita arts investment	\$2.24	\$2.60	\$2.70	\$2.78

Goal 3. To enhance the educational experiences of Maryland students.

Objective 3.1 Provide quality arts-in-education programs for Maryland students.

	2013	2014	2015	2016
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcomes: Number of schools served	507	528	530	545
Number of children served through performances/residencies	199,000	194,000	200,000	220,000
Number of teaching artists and ensembles on MSAC roster	135	124	135	140

Estimated at time of last year's publication.

T00G00.05 MARYLAND STATE ARTS COUNCIL — DIVISION OF TOURISM, FILM AND THE ARTS

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	11.00	12.00	12.00
Number of Contractual Positions	3.00	3.00	2.00
01 Salaries, Wages and Fringe Benefits	1,001,433	996,157	1,163,225
02 Technical and Special Fees	165,599	197,602	124,366
03 Communication	44,928	39,031	43,523
04 Travel	76,922	91,119	78,307
06 Fuel and Utilities	14,750	15,167	15,340
08 Contractual Services	491,933	400,878	527,978
09 Supplies and Materials	19,850	20,374	26,691
10 Equipment—Replacement	2,475		19,874
11 Equipment—Additional	3,497	493	,
12 Grants, Subsidies and Contributions	14,331,313	15,160,634	15,528,666
13 Fixed Charges	153,315	163,986	164,962
Total Operating Expenses	15,138,983	15,891,682	16,405,341
Total Expenditure	16,306,015	17,085,441	17,692,932
Original General Fund Appropriation	15,430,559	16,211,386	
Transfer of General Fund Appropriation	9,756	-2,402	
Total General Fund Appropriation	15,440,315	16,208,984	
Less: General Fund Reversion/Reduction	21,373	******************************	
Net General Fund Expenditure	15,418,942	16,208,984	16,780,513
Special Fund Expenditure	295,104	300,000	300,000
Federal Fund Expenditure	591,969	576,457	612,419
Total Expenditure	16,306,015	17,085,441	17,692,932
Special Fund Income: T00313 Artist in Education Local Sponsors (AIELS)	295,104	300,000	300,000
Federal Fund Income: 45.025 Promotion of the Arts—Partnership Agreements	591,969	576,457	612,419

T00G00.06 FILM PRODUCTION REBATE PROGRAM — DIVISION OF TOURISM, FILM AND THE ARTS

Program Description:

The Film Production Rebate Fund was created to retain and encourage the expansion of the film industry in Maryland. Grant recipients are chosen by the Secretary based on merit and economic benefit to the State. This production of films, television series, and commercials stimulates Maryland's economy including job growth, business sales, and an increased tex base.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions		7,500,000	
Total Operating Expenses		7,500,000	
Total Expenditure		7,500,000	
Special Fund Expenditure		7,500,000	
Total Expenditure		7,500,000	
		-	
Special Fund Income:			
T00310 Economic Development Opportunity Program		5,000,000	
T00328 Preservation of Cultural Arts		2,500,000	
Total		7,500,000	

T00G00.08 PRESERVATION OF CULTURAL ARTS PROGRAM — DIVISION OF TOURISM, FILM AND THE ARTS

Program Description:

Established in 2009 in response to the impact of the recession on private and philanthropic support, the purpose of this program is to provide emergency grants to eligible cultural arts organizations, including museums, or similar entities in the State to prevent the closure or termination of a cultural arts organization. The Department of Business and Economic Development (DBED) administers the Fund. These funds are supplemental and are not intended to take the place of funding that would otherwise be appropriated for these organizations.

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions		1,250,000	2,000,000
Total Operating Expenses		1,250,000	2,000,000
Total Expenditure		1,250,000	2,000,000
Special Fund Expenditure		1,250,000	2,000,000
Total Expenditure		1,250,000	2,000,000
Special Fund Income: T00328 Preservation of Cultural Arts		1,250,000	2,000,000

SUMMARY OF MARYLAND TECHNOLOGY DEVELOPMENT CORPORATION

	2014 Actual	2015 Appropriation	2016 Allowance
Operating Expenses	18,388,192	20,073,192	18,923,192
Original General Fund Appropriation	18,573,192 -185,000	19,073,192 1,000,000	
Total General Fund Appropriation	18,388,192	20,073,192	
Net General Fund Expenditure	18,388,192	20,073,192	18,923,192
Total Expenditure	18,388,192	20,073,192	18,923,192

T50T01.01 TECHNOLOGY DEVELOPMENT, TRANSFER AND COMMERCIALIZATION

PROGRAM DESCRIPTION

The Maryland Technology Development Corporation (TEDCO) was created by the General Assembly to "assist in transferring to the private sector and commercializing the results and products of scientific research and development conducted by colleges and universities; assist in the commercialization of technology developed in the private sector; and foster the commercialization of research and development to create and sustain businesses throughout all regions of the State." TEDCO administers the Maryland Technology Incubator Program, which promotes entrepreneurship and the creation of jobs in technology-related industries by establishing and operating effective incubators throughout the State that provide adequate programs and physical space designed and intended to increase or accelerate business success in the field of technology.

MISSION

To facilitate the creation and foster the growth of businesses throughout all regions of the State through the commercialization of technology. To be Maryland's leading source of funding for technology transfer and development programs and entrepreneurial business assistance. To respond to the needs of the Research and Development community by establishing and managing programs that fill gaps in the innovation process, focusing on those critical areas where the organization can add unique value, and operating in partnership with other organizations through a flexible, technically oriented professional staff.

VISION

Maryland will become internationally recognized as one of the premier 21st century locations for technology and technology-based economic development.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Increase technology transfer and commercialization.

Objective 1.1 Encourage collaboration between research institutions and early-stage companies.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of Technology Commercialization Fund awards	18	20	18	18
Number of University Technology Development Fund awards	5	5	2	2
Objective 1.2 Promote institutional research to entrepreneurs via showc	ases.			
	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of showcases	3	3	3	3
Goal 2. Increase the future financial viability of start-up companies. Objective 2.1 Assist start-up companies to receive downstream funding				
	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Cumulative amount of downstream funding leveraged	Actual	Actual	Estimateu	Estimateu
	632^{2}	670	600	600
by TEDCO Maryland Technology Transfer Fund (\$ millions) ¹	032	670	680	690

¹ Leverage tracking began in fiscal year 2004.

² Revised from last year's publication.

T50T01.01 TECHNOLOGY DEVELOPMENT, TRANSFER AND COMMERCIALIZATION — MARYLAND TECHNOLOGY DEVELOPMENT CORPORATION

Appropriation Statement:

Appropriation Statement	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	3,173,192	3,673,192	3,623,192
Total Operating Expenses	3,173,192	3,673,192	3,623,192
Total Expenditure	3,173,192	3,673,192	3,623,192
Original General Fund Appropriation	3,173,192	3,673,192	
Total General Fund Appropriation	3,173,192	3,673,192	
Net General Fund Expenditure	3,173,192	3,673,192	3,623,192
Total Expenditure	3,173,192	3,673,192	3,623,192
		······································	

MARYLAND TECHNOLOGY DEVELOPMENT CORPORATION

GRANT ALLOCATION

	2014 Actual	2015 Appropriation	2016 Allowance
Salaries and Wages	1,540,624	1,388,917	1,416,740
Contractual Services	40,565	29,300	29,300
Equipment	10,000	9,000	9,000
Other Operational Costs	1,582,003	2,245,975	2,168,152
Total Expenditure	3,173,192	3,673,192	3,623,192

T50T01.03 MARYLAND STEM CELL RESEARCH FUND

PROGRAM DESCRIPTION

The Stem Cell Research Fund supports stem cell research and development at Maryland's research universities and private sector research corporations. The Maryland Stem Cell Commission has established an independent scientific peer review committee that reviews, evaluates, ranks and rates research proposals for State-funded stem cell research based on procedures and guidelines established by the Commission and in a manner that gives due consideration to the scientific, medical, and ethical implications of the research.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Maryland Stem Cell Research Fund

Objective 1.1 In fiscal year 2016, TEDCO will manage the Maryland Stem Cell Research Fund and work with the Maryland Stem Cell Commission.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Research proposals received	180	180	180	180
Output: Research projects awarded	36	36	36	36
Research funding appropriated (\$ millions) ¹	9.8	9.8	9.8	9.2

¹ Excludes operational costs of program.

T50T01.03 MARYLAND STEM CELL RESEARCH FUND — MARYLAND TECHNOLOGY DEVELOPMENT CORPORATION

FKF	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	10,215,000	10,400,000	9,400,000
Total Operating Expenses	10,215,000	10,400,000	9,400,000
Total Expenditure	10,215,000	10,400,000	9,400,000
Original General Fund Appropriation Transfer of General Fund Appropriation	10,400,000 -185,000	10,400,000	
Total General Fund Appropriation	10,215,000	10,400,000	
Nct General Fund Expenditure	10,215,000	10,400,000	9,400,000
Total Expenditure	10,215,000	10,400,000	9,400,000

T50T01.04 MARYLAND INNOVATION INITIATIVE

PROGRAM DESCRIPTION

The purpose of the Maryland Innovation Initiative is to promote the commercialization of research conducted in participating universities, encourage qualifying universities to partner on commercialization proposals, strategies, and funding sources, including with federal laboratories located in Maryland; and facilitate technology transfer from university labs to start-up companies.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Maryland Innovation Initiative

Objective 1.1 In fiscal year 2016, TEDCO will manage the Maryland Innovation Initiative and work with the Maryland Innovation Initiative Board of Directors.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Commercialization proposals received	100	125	125	125
Output: Commercialization projects awarded	29	62	40	40
Program funding appropriated (\$ millions) ¹	5	5	5	5
Number of start-up companies created	8	8	10	10

¹ Excludes operational costs of program.

${\bf T50T01.04~MARYLAND~INNOVATION~INITIATIVE - MARYLAND~TECHNOLOGY~DEVELOPMENT~CORPORATION}$

	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	5,000,000	5,000,000	4,900,000
Total Operating Expenses	5,000,000	5,000,000	4,900,000
Total Expenditure	5,000,000	5,000,000	4,900,000
Original General Fund Appropriation	5,000,000	5,000,000	
Total General Fund Appropriation	5,000,000	5,000,000	
Net General Fund Expenditure	5,000,000	5,000,000	4,900,000
Total Expenditure	5,000,000	5,000,000	4,900,000

MARYLAND TECHNOLOGY DEVELOPMENT CORPORATION

T50T01.05 CYBERSECURITY INVESTMENT FUND

PROGRAM DESCRIPTION

The purpose of the Cybersecurity Investment Fund is to provide seed/early-stage investments in emerging technology companies to encourage the development of new cybersecurity technologies and product development.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Cybersecurity Investment Fund.

Objective 1.1 In fiscal year 2016, TEDCO will manage the Cybersecurity Investment Fund to build upon the cybersecurity assets of the region.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Cybersecurity proposals received	1	1	30	40
Output: Cybersecurity projects awarded	1	1	9	10
Program funding appropriated (\$ millions)	Ī	1	1	1

¹ New measures for which data not available for fiscal years 2013 and 2014.

MARYLAND TECHNOLOGY DEVELOPMENT CORPORATION

T50T01.05 CYBERSECURITY INVESTMENT FUND — MARYLAND TECHNOLOGY DEVELOPMENT CORPORATION

Appropriation Statements	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions		1,000,000	1,000,000
Total Operating Expenses		1,000,000	1,000,000
Total Expenditure		1,000,000	1,000,000
Transfer of General Fund Appropriation		1,000,000	
Total General Fund Appropriation		1,000,000	
Net General Fund Expenditure		1,000,000	1,000,000
Total Expenditure		1,000,000	1,000,000

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
t00a00 Office of the Secretary							
t00a0001 Secretariat Services	4 00	104 005	4 00	477.077	4 00	477.077	
secy dept busn econ devlp	1.00	164,625		177,977		177,977	
dep secy dept busn econ devlp	1.00	147,441		153,532		153,532	
prgm mgr senior iv	1.00	129,199		134,749		134,749	
exec assoc iii	.00	0		46,857		46,857	
administrator vii	1.00	71,663		81,098		82,640	
admin prog mgr iii	1.00	0		0		0	
administrator vi	1.00	90,844		97,203		97,203	
prgm mgr iii	1.00	93,898		97,203	1.00	97,203	
admin prog mgr ii	1.00	84,936		89,400	1.00	91,107	
administrator iii	1.00	74,730		0		0	
administrator iii	2.00	149,365	2.00	141,368		143,350	
administrator i	.00	0	1.00	60,340	1.00	60,919	
administrator i	1.00	57,383	1.00	47,333	1.00	49,088	
exec assoc ii	2.00	84,507	2.00	95,809	2.00	96,329	
admin prog mgr i	.00	0	1.00	55,662	1.00	53,193	
management associate	2.00	91,674	1.00	43,738	1.00	44,545	
TOTAL t00a0001*	16.00	1,240,265	16.00	1,322,269	16.00	1,328,692	
t00a0003 Office of the Attorney G	eneral						
div dir ofc atty general	1.00	130,166	1.00	134,749	1.00	134,749	
asst attorney general viii	2.00	107,177	2.00	236,394	2.00	236,394	
asst attorney general vii	6.00	420,343		651,970	6.00	648,263	
administrator ii oag	1.00	67,456		72,199	1.00	73,593	
admin officer ii oag	1.00	55,505	1.00	59,392	1.00	59,961	
paralegal ii oag	1.00	47,025		50,272		50,741	
admin aide oag	1.00	44, 165		47,209	1.00	47,648	
TOTAL t00a0003*	13.00	871,837	13.00	1,252,185	13.00	1,251,349	
		•					
t00a0004 Maryland Enterprise Inves							
managing dir equity funds	1.00	214,799		222,360	1.00	. 222,360	
prgm mgr senior iii	1.00	107,139		114,671	1.00	116,883	
prgm mgr senior ii	2.00	208,563	2.00	223,224	2.00	226,451	
administrator vi	1.00	59,052	1.00	65,286	1.00	66,541	
management associate	1.00	50,097	1.00	53,598	1.00	54,109	
TOTAL t00a0004*	6.00	639,650	6.00	679,139	6.00	686,344	
t00a0005 BioMaryland Center							
exec dir md biotech ctr	1.00	156,710	1.00	162,226	1.00	162,226	
prgm mgr senior i	1.00	111,661	2.00	213,324		214,310	
administrator v	1.00	60,474	.00	, 0		, 0	
administrator iii	1.00	14,993		0	.00	0	

t00a0005 BioMaryland Center industrial dev supervisor	FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
industrial dev supervisor 1.00 88,008 3.00 266,694 3.00 289,943 management assoc .00 0 1.00 36,557 1.00 36,557 administrator ii 1.00 79,481 .00 0 0 0 0 administrator ii 1.00 59,032 .00 0 1.00 44,017 1.00 45,641 administrator ii 1.00 29,068 0.00 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 780,984 9.00 787,511 1 0 665,793 9.00 780,994 9.00 787,511 1 0 122,417 1.00 124,789 1 0 124,789 1 0 124,789 1 0 124,789 1 0 124,789 1 0 124,789 1 0 124,789 1 0 124,789 <th>Classification Title</th> <th>Positions</th> <th>Expenditure</th> <th>Positions</th> <th>Appropriation</th> <th>Positions</th> <th>Allowance</th> <th>Symbol</th>	Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
industrial dev supervisor 1.00 88,008 3.00 266,594 3.00 289,943 management assoc .00 0 1.00 36,557 1.00 36,557 administrator ii 1.00 79,932 .00 0 0.00 0 administrator ii 1.00 59,932 .00 44,017 1.00 45,641 administrator ii 1.00 59,336 1.00 59,775 1.00 58,834 exec assoc i 1.00 29,068 0.00 780,994 9.00 787,511 t00a0006 Office of Administration and Technology programqr senior iv 1.00 103,721 1.00 113,763 1.00 112,417 1.00 124,789 hc director ii 1.00 103,721 1.00 132,641 1.00 115,859 prgm mgr senior ii 2.00 199,583 2.00 227,013 2.00 124,789 hc director iv 1.00 80,869 1.00 33,299 1.00 95,084 admin prog mgr i								
industrial dev supervisor 1.00 88,008 3.00 266,694 3.00 289,943 management assoc .00 0 1.00 36,557 1.00 36,557 administrator ii 1.00 79,481 .00 0 0 0 0 administrator ii 1.00 59,032 .00 0 1.00 44,017 1.00 45,641 administrator ii 1.00 29,068 0.00 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 780,984 9.00 787,511 1 0 665,793 9.00 780,994 9.00 787,511 1 0 122,417 1.00 124,789 1 0 124,789 1 0 124,789 1 0 124,789 1 0 124,789 1 0 124,789 1 0 124,789 1 0 124,789 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>								
management assoc .00 0 1.00 36,557 1.00 36,557 administrator ii 1.00 59,032 .00 0 .00 0 administrator ii 1.00 59,032 .00 44,017 1.00 45,641 admin officer ii 1.00 53,386 1.00 58,276 1.00 55,834 exe cassoc i 1.00 29,068 .00 0 .00 0 TOTAL t00a0005* 9.00 645,793 9.00 780,994 9.00 787,511 t00a0008 0ffice of Administration and Technology prgm ggr senior iv 1.00 117,377 1.00 122,417 1.00 124,789 hr director iii 1.00 193,721 1.00 113,763 1.00 15,959 prgm ggr senior iv 1.00 199,583 2.00 217,013 2.00 220,178 it asst director iv 1.00 91,589 1.00 93,289 1.00 99,869 administrator vi 1.00 90,844 <td>-</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	-							
administrator ii 1.00 72,461 .00 0 .00 0 administrator i 1.00 59,032 .00 0 .00 0 administrator i 1.00 59,032 .00 0 .00 58,834 exec assoc i 1.00 53,386 1.00 58,8276 1.00 58,834 exec assoc i 1.00 29,068 .00 0 .00 0 TOTAL t00a0005* 9.00 645,793 9.00 780,994 9.00 787,511 t00a008 Office of Administration and Technology prgm mgr senior iv 1.00 117,377 1.00 112,4789 nh director iii 1.00 103,721 1.00 113,763 1.00 115,959 prgm mgr senior ii 2.00 199,588 2.00 217,013 2.00 220,178 it asst director iv 1.00 68,069 1.00 93,299 1.00 99,869 admin prog mgr ii 1.00 90,844 1.00 97,203 1.00 <td< td=""><td>•</td><td></td><td>·</td><td></td><td>•</td><td></td><td>•</td><td></td></td<>	•		·		•		•	
administrator ii	_				•		-	
administrator i	administrator ii	1.00	72,461	.00	0	.00	0	
admin officer ii	administrator ii		•		0	.00	0	
Exec assoc i	administrator i	.00	0	1.00	44,017	1.00	45,641	
TOTAL t00a0005* 9.00 645,793 9.00 780,994 9.00 787,511 t00a0008 Office of Administration and Technology prgm mgr senior iv 1.00 117,377 1.00 122,417 1.00 124,789 hr director iii 1.00 103,721 1.00 113,763 1.00 115,959 prgm mgr senior ii 2.00 199,583 2.00 217,013 2.00 220,178 it asst director iv 1.00 68,069 1.00 93,289 1.00 95,084 admin prog mgr iv 1.00 91,569 1.00 97,988 1.00 99,869 admin prog mgr iii 1.00 90,844 1.00 97,203 1.00 97,203 administrator vi 1.00 99,844 2.00 189,593 2.00 190,793 amanagement associate .00 0 0 1.00 36,557 1.00 36,557 admin prog mgr ii 1.00 43,765 .00 0 0 .00 0 0 administrator v 3.00 116,124 .00 0 0 .00 0 0 administrator v 3.00 166,183 3.00 233,769 3.00 238,280 administrator v 3.00 166,183 3.00 233,769 3.00 238,280 administrator v 1.00 63,596 1.00 85,401 .00 85,805 .00 85,401 .00 85,805 .00 85,401 .00 85,805 .00 85,401 .00 85,805 .00 85,805 .00 85,805 .00 85,805 .00 85,805 .00 85,805 .00 85,805	admin officer ii	1.00	53,386	1.00	58,276	1.00	58,834	
TOTAL t00a0005* 9.00 645,793 9.00 780,994 9.00 787,511 t00a0008 Office of Administration and Technology prom mar senior iv him director iii 1.00 117,377 1.00 122,417 1.00 124,789 hr director iii 1.00 103,721 1.00 113,763 1.00 115,959 prgm mgr senior ii 2.00 199,583 2.00 217,013 2.00 220,178 it asst director iv 1.00 68,069 1.00 93,299 1.00 95,084 admin prog mgr iv 1.00 90,844 1.00 97,203 1.00 99,869 admin prog mgr iii 1.00 90,844 1.00 97,203 1.00 99,898 administrator vi 1.00 90,844 2.00 189,038 2.00 190,793 management associate .00 0 0 0 0 0 0 administrator vi 1.00 43,765 .00 0 .00 0 administrator vi 1.	exec assoc i	1.00	29,068	.00	0	.00		
prgm mgr senior iv 1.00 117,377 1.00 122,417 1.00 124,789 hr director iii 1.00 103,721 1.00 113,763 1.00 115,959 hr director iii 2.00 199,583 2.00 217,013 2.00 220,178 it asst director iv 1.00 68,069 1.00 93,299 1.00 95,084 admin prog mgr iv 1.00 91,569 1.00 97,988 1.00 99,869 admin prog mgr iii 1.00 90,844 1.00 97,203 1.00 97,203 administrator vi 1.00 90,844 1.00 97,203 1.00 97,203 administrator vi 1.00 90,844 2.00 189,038 2.00 190,793 amanagement associate .00 0 0 1.00 36,557 1.00 36,557 admin prog mgr ii 1.00 43,765 .00 0 0 .00 0 .00 0 0 .00 0 .	TOTAL t00a0005*	9.00	645,793	9.00	780,994	9.00		
prgm mgr senior iv 1.00 117,377 1.00 122,417 1.00 124,789 hr director iii 1.00 103,721 1.00 113,763 1.00 115,959 hr director iii 2.00 199,583 2.00 217,013 2.00 220,178 it asst director iv 1.00 68,069 1.00 93,299 1.00 95,084 admin prog mgr iv 1.00 91,569 1.00 97,988 1.00 99,869 admin prog mgr iii 1.00 90,844 1.00 97,203 1.00 97,203 administrator vi 1.00 90,844 1.00 97,203 1.00 97,203 administrator vi 1.00 90,844 2.00 189,038 2.00 190,793 amanagement associate .00 0 0 1.00 36,557 1.00 36,557 admin prog mgr ii 1.00 43,765 .00 0 0 .00 0 .00 0 0 .00 0 .	t00a0008 Office of Administration	and Technol	logy					
hr director iii			0,	1.00	122,417	1.00	124,789	
prgm mgr senior ii 2.00 199,583 2.00 217,013 2.00 220,178 it asst director iv 1.00 68,069 1.00 93,299 1.00 95,084 admin prog mgr iv 1.00 91,569 1.00 97,988 1.00 99,869 admin prog mgr iii 1.00 90,844 1.00 97,203 1.00 97,203 admin prog mgr iii 1.00 90,844 2.00 189,038 2.00 190,793 management associate .00 0 0 1.00 36,557 admin prog mgr ii 1.00 43,765 .00 0 0.00 0 .00 0 administrator v 1.00 11,124 .00 0 0 .00 0 0 administrator v 3.00 166,183 3.00 233,769 3.00 288,260 administrator iv 1.00 63,596 1.00 65,416 1.00 66,677 administrator iv 1.00 79,832 1.00 85,401 1.00 85,401 computer network spec mgr 1.00 80,467 1.00 71,172 1.00 72,546 obs-data proc mgr v 1.00 79,832 1.00 85,401 1.00 85,401 computer network spec lead 1.00 58,383 .00 0 0 .00 0 0 hr administrator i 1.00 79,832 1.00 85,401 1.00 85,401 computer network spec lead 1.00 69,055 1.00 77,078 1.00 77,078 it programmer analyst lead/adva 1.00 69,055 1.00 75,617 1.00 77,078 it programmer analyst lead/adva 1.00 63,000 1.00 67,425 1.00 68,723 administrator i 1.00 60,165 1.00 64,387 1.00 65,625 computer info services spec sup 1.00 47,384 1.00 52,304 1.00 53,301 computer network spec i 1.00 60,512 1.00 60,815 1.00 63,525 computer info services spec sup 1.00 47,384 1.00 52,304 1.00 53,301 computer network spec i 1.00 60,512 1.00 60,815 1.00 61,399 it programmer analyst ii 2.00 108,876 3.00 156,885 3.00 160,969 administrator i 2.00 116,550 2.00 125,242 2.00 128,413 administrator i 2.00 16,550 2.00 125,242 2.00 128,413 administrator i 2.00 16,550 2.00 125,242 2.00 128,413 administrator i 1.00 62,684 1.00 65,827 1.00 65,827 1.00 65,827 admin officer ii 1.00 49,746 1.00 54,451 1.00 54,951 admin officer ii 1.00 47,632 1.00 54,451 1.00 54,951 admin officer ii 1.00 49,746 1.00 54,451 1.00 54,951 admin officer ii 1.00 49,746 1.00 54,451 1.00 54,951 admin officer ii 1.00 49,746 1.00 54,451 1.00 54,951 admin officer ii 1.00 49,746 1.00 54,451 1.00 54,951 admin officer ii 1.00 49,746 1.00 54,451 1.00 54,951 admin officer ii 1.00 49,746 1.00 54,451 1.00 54,951 admin officer ii 1.00		1.00					•	
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admin prog mgr ii			•		•		•	
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,			93,012		101,870	_	103,361	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbo
t00a0008 Office of Administration	n and Techno	logy					
computer info services spec i	1.00	34,562	.00	0	.00	0	
fiscal accounts clerk manager	1.00	57,650		61,691	1.00	61,691	
TOTAL t00a0008*	40.00	2,523,273	40.00	2,871,538	40.00	2,889,657	
TOTAL t00a00 **	84.00	5,920,818	84.00	6,906,125	84.00	6,943,553	
t00e00 Division of Marketing a	nd Communica	tions					
t00e0001 Division of Marketing a	nd Communica	tions					
exec viii	1.00	140,906	1.00	142,646	1.00	142,646	
prgm mgr senior i	1.00	88,764	1.00	98,766	1.00	100,660	
administrator vi	1.00	82,646	1.00	88,424	1.00	90,112	
prgm mgr iii	1.00	93,509	1.00	97,203	1.00	97,203	
administrator v	1.00	66,496	1.00	71,172	1.00	72,546	
administrator v	1.00	77,649	1.00	84,479	1.00	86,087	
prgm mgr ii	1.00	67,253	1.00	84,479	1.00	86,087	
administrator iv	1.00	44,383	1.00	64,184	1.00	64,800	
administrator iii	6.00	383,648		434,787	6.00	440,376	
industrial dev supervisor	1.00	77,490	1.00	82,901	1.00	84,479	
industrial dev representative	3.00	153,100		169,212	2.00	170,802	
administrator ii	1.00	34,833		46,857		48,595	
administrator ii	2.00	122,665		194,446		197,544	
administrator i	.00	0		104,332		106,302	
administrator i	1.00	52,970		, 0		. 0	
admin officer iii	1.00	58,105		62,179	1.00	62,775	
admin officer ii	1.00	40,342		, 0		, 0	
admin officer ii	1.00	6,300		0	.00	0	
admin officer i	1.00	48,268		51,612		52,104	
TOTAL t00e0001*	26.00	1,639,327	25.00	1,877,679	25.00	1,903,118	
TOTAL t00e00 **	26.00	1,639,327		1,877,679		1,903,118	
100500 Piviting of Project	4 5-4	D					
t00f00 Division of Business and t00f0001 Assistant Secretary of	•	•					
exec viii	1.00	137,795	1.00	142,646	1.00	142,646	
pram mar senior iii	1.00	19,480		121,444		122,618	
administrator vii	1.00	100,214		103,743		103,743	
exec assoc ii	1.00	58,105		62,179		63,371	
exec assoc 11	1.00	30,100	1.00	02,170			
TOTAL t00f0001*	4.00	315,594	4.00	430,012	4.00	432,378	
t00f0002 Office of International	Investment	and Trade					
prgm mgr senior iii	1.00	96,500	1.00	106,240	1.00	108,286	i
administrator v	1.00	71,113		78,322		79,835	
administrator v	3.00	224,716		247,155		251,071	
administrator ili	1.00	55,534		0		0	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Posítions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
t00f0002 Office of International	Investment	and Trade					
industrial dev supervisor	.00	0	1.00	84,479	1.00	85,283	
administrator i	1.00	52,309	1.00	58,091	1.00	58,647	
TOTAL t00f0002*	7.00	500,172	7.00	574,287	7.00	583,122	
t00f0004 Office of Business Deve	lopment						
prgm mgr senior iii	1.00	101,180	1.00	108,286	1.00	110,373	
prgm mgr iv	4.00	370,500	4.00	392,752	4.00	394,527	
administrator v	1.00	78,964	1.00	84,479	1.00	86,087	
administrator iii	1.00	76,265	1.00	80,078	1.00	80,078	
industrial dev supervisor	2.00	165,499	2.00	174,008	2.00	174,797	
industrial dev representative	8.00	478,926	8.00	598,485	8.00	605,780	
management assoc	1.00	54,028	1.00	57,808	1.00	57,808	
management associate	1.00	52,025	1.00	55,662	1.00	56,194	
TOTAL t00f0004*	19.00	1,377,387	19.00	1,551,558	19.00	1,565,644	
t00f0005 Office of Strategic Ind	ustries and	Innovation					
dir cybersecurity	1.00	146,439	1.00	183,855	1.00	183,855	
prgm mgr senior iii	1.00	112,111	1.00	121,444	1.00	•	
administrator vii	2.00	=	.00	121,444	.00	123,792 0	
prgm mgr iv	1.00	97,403 22,835	.00	0	.00	0	
industrial dev supervisor	4.00	318,756	4.00	315,914	4.00	318,416	
industrial dev supervisor	1.00	69,222	2.00	•		•	
administrator i	1.00	•		157,373	2.00	158,762	
exec assoc i	1.00	59,694	1.00	63,880	1.00	64,495	
exec assuc 1	1.00	54,462	1.00	58,276	1.00	58,834	
TOTAL t00f0005*	12.00	880,922	10.00	900,742	10.00	908,154	
t00f0008 Office of Finance Progra	ams						
prgm mgr senior iv	1.00	125,877	1.00	134,749	1.00	134,749	
prgm mgr senior ii	5.00	474,435	5.00	573,381	5.00	577,706	
administrator v	.00	0	1.00	91,108	1.00	91,108	
administrator iv	7.00	518,461	6.00	484,941	6.00	488,633	
administrator iii	1.00	43,783	1.00	60,147	1.00	60,724	
administrator iii	1.00	70,175	2.00	157,156	2.00	158,646	
administrator ii	1.00	66,178	1.00	70,830	1.00	72,199	
administrator ii	2.00	149,773	2.00	128,774	2.00	130,012	
fiscal services officer ii	2.00	124,521	2.00	133,263	2.00	134,546	
administrator i	1.00	49,641	1.00	53,855	1.00	54,370	
administrator i	2.00	90,948	1.00	56,999	1.00	58,091	
exec assoc i	1.00	55,505	1.00	59,392	1.00	59,961	
management associate	1.00	47,386	1.00	50,659	1.00	51,612	
TOTAL t00f0008*	25.00	1,816,683	25.00	2,055,254	25.00	2,072,357	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
t00f0013 Office of Military Affa			0.00	00.700		00 700	
administrator iii	.00	0	2.00	99,798	2.00	99,798	
prgm mgr senior iv	1.00	130,166	1.00	134,749	1.00	134,749	
industrial dev supervisor	.00	0	1.00	103,743	1.00	88,565	
administrator v	1.00	78,964	1.00	84,479	1.00	86,087	
agency grants specialist ii	.00	0	1.00	41,358	1.00	41,358	
administrator iv	2.00	76,880	.00	0	.00	0	
management assoc	1.00	39,677	1.00	43,738	1.00	44,142	
TOTAL t00f0013*	5.00	325,687	7.00	507,865	7.00	494,699	
TOTAL t00f00 **	72.00	5,216,445	72.00	6,019,718	72.00	6,056,354	
t00g00 Division of Tourism, Fi	lm and the ∆	rts					
t00g0001 Office of the Assistant							
exec viii	1.00	131,893	1.00	142,646	1.00	142,646	
administrator vii	1.00	93,324	1.00	99,869	1.00	100,828	
administrator iii	1.00	72,020	1.00	77,078	1.00	78,568	
admin officer iii	1.00	57,013	1.00	61,009	1.00	62,179	
44						02,173	
TOTAL t00g0001*	4.00	354,250	4.00	380,602	4.00	384,221	
t00g0002 Office of Tourism Devel	opment						
prgm mgr senior ii	1.00	106,291	1.00	113,763	1.00	115,959	
prgm mgr senior i	1.00	106,963	1.00	110,729	1.00	110,729	
administrator v	1.00	88,008	1.00	91,107	1.00	91,107	
administrator iv	2.00	152,305	2.00	162,962	2.00	165,276	
administrator iii	2.00	125,065	2.00	135,764	2.00	137,072	
administrator ii	4.00	226,759	4.00	276,149	4.00	279,440	
administrator i	1.00	58,570	1.00	62,676	1.00	63,278	
admin officer iii	2.00	64,384	2.00	114,183	2.00	115,828	
admin officer iii	2.00	55,049	2.00	98,991	2.00	101,616	
computer info services spec ii	1.00	52,853	1.00	56,550	1.00	57,633	
industrial dev officer iii	1.00	57,013	1.00	61,009	1.00	62,179	
admin officer ii	1.00	52,009	1.00	53,012	1.00	54,026	
admin officer i	1.00	27,754	.00	, 0	.00	. 0	
admin spec iii	1.00	47,025	1.00	50,272	1.00	50,741	
admin spec ii	1.00	38,015	1.00	43,872	1.00	44,681	
travel information aide ii	1.00	34,835	1.00	40,181	1.00	40,549	
management associate	1.00	51,052	1.00	54,619	1.00	55,141	
admin aide	1.00	42,577	1.00	45,507	1.00	45,929	
TOTAL t00g0002*	25.00	1,386,527	24.00	1,571,346	24.00	1,591,184	
t00g0005 Maryland State Arts Cou	ncil						
prgm mgr senior i	.00	0	1.00	110,729	1.00	110,729	
prgm mgr iv	1.00	101,027	.00	0	.00	0	

PERSONNEL DETAIL

Business and Economic Development

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
t00g0005 Maryland State Arts (Council						
administrator ii	.00	0	.00	0	.00	0	
administrator ii	3.00	195,907	3.00	215,284	3.00	218,726	
administrator i	1.00	42,118	.00	0	.00	0	
administrator i	2.00	159,049	4.00	270,630	4.00	273,194	
admin officer iii	1.00	58,105	1.00	62,179	1.00	63,371	
admin officer ii	1.00	52,440	1.00	56,108	1.00	56,645	
admin spec ii	1.00	44,984	1.00	48,086	1.00	48,980	
office secretary iii	.00	0	.00	0	.00	0	
management associate	.00	0	1.00	36,557	1.00	37,884	
management assoc	1.00	44,363	.00	0	.00	0	
TOTAL t00g0005*	11.00	697,993	12.00	799,573	12.00	809,529	
TOTAL t00g00 **	40.00	2,438,770		2,751,521		2,784,934	

ENVIRONMENT

Department of the Environment

Office of the Secretary

Operational Services Administration

Water Management Administration

Science Services Administration

Land Management Administration

Air and Radiation Management Administration

Coordinating Offices

Maryland Environmental Service

SUMMARY OF DEPARTMENT OF THE ENVIRONMENT

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	937.00	955.00	958.00
Total Number of Contractual Positions	25.43	53.00	48.00
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	79,037,552 1,453,840 292,460,495	84,893,449 1,931,055 306,180,505	90,733,508 2,131,184 307,170,350
Original General Fund Appropriation	37,235,974 -440,406	36,483,554 -1,783,557	
Total General Fund Appropriation	36,795,568 227,335	34,699,997	
Net General Fund Expenditure	36,568,233 249,373,221 73,363,563 13,646,870	34,699,997 267,490,185 76,526,503 14,288,324	34,939,093 271,534,497 79,612,807 13,948,645
Total Expenditure	372,951,887	393,005,009	400,035,042

SUMMARY OF OFFICE OF THE SECRETARY

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	14.00	14.00	14.00
Total Number of Contractual Positions		1.00	1.00
Salaries, Wages and Fringe Benefits	1,695,480 696 256,028,618	1,581,570 249,628,272	1,900,772 41,351 249,299,246
Original General Fund Appropriation	1,367,325 97,670	2,022,715 -16,495	219,299,240
Total General Fund Appropriation	1,464,995 6,498	2,006,220	
Net General Fund Expenditure	1,458,497 201,196,878 45,397,419 9,672,000	2,006,220 197,997,182 42,133,440 9,073,000	1,781,213 193,907,340 45,767,816 9,785,000
Total Expenditure	257,724,794	251,209,842	251,241,369

U00A01.01 OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Office of the Secretary provides direction and establishes State environmental policies to be implemented by the operating units. Functions in this program include internal MDEStat and MFR programs. Data is used to manage for improved effectiveness and efficiency; internal and external audits; policy and planning coordination; enforcement and compliance policy coordination; operations oversight; intergovernmental relations relating to regulations and legislation; environmental justice coordination; and equal opportunity in employment.

MISSION

To protect and restore the quality of Maryland's air, water, and land resources, while fostering economic development, safe communities, and quality environmental education for the benefit of the environment, public health, and future generations.

VISION

The Maryland Department of the Environment's (MDE's) vision is to ensure a clean environment and excellent quality of life for all Marylanders.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Reducing Maryland citizens' exposure to hazards.

Objective 1.1 Reduce the number of exceedances of the elevated blood lead levels statewide, with an emphasis in Baltimore City, to sporadic occurences by the year 2016. The regulatory standard in Maryland is currently at at 10 micrograms per deciliter or greater.

	CY2012	CY2013	CY2014	CY2015
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of children tested for elevated blood lead	110,539	110,082	115,000	115,000
Outcome: Reported exceedances of elevated blood lead standard	364	371	300	250

Goal 2. Ensuring safe and adequate drinking water.

Objective 2.1 At least 97 percent of the population served by public water systems (community and non-transient non-community) will be in compliance with the drinking water regulations.

	FY2013	FY2014	FY2015	FY2016
Performance Measure	Actual	Actual	Estimated	Estimated
Outcome: Percent of Marylanders served by public water				
systems in compliance with all rules adopted as of 2009 ¹	98%	96%	90%	90%

Goal 3. Ensuring the air is safe to breathe.

Objective 3.1 Achieve attainment of the eight-hour ozone and PM2.5² standards in the Baltimore and Washington metropolitan areas and Cecil County.

	CY2012	CY2013	CY2014	CY2015
Performance Measure	Actual	Actual	Estimated	Estimated
Input: Number of exceedences of the eight-hour ozone standard ³	30	9	5	16

Goal 4. Customer service and community outreach.

Objective 4.1 Respond to 75 percent of Public Information Act (PIA) requests within 30 days of receipt.

	FY2013	FY2014	FY2015	FY2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of PIA responses issued within 30 days	65% ⁴	80%	75%	75%

During fiscal years 2015 and 2016, more than 500 water systems will be implementing new monitoring requirements for two new maximum contaminant levels. The estimates have been adjusted to account for short-term compliance issues as a result.

² Particulate Matter 2.5 (PM2.5) is an air pollutant with a diameter of 2.5 micrometers or less and is small enough to invade human airways. All ozone data reflect the current eight-hour ozone standard of 75 parts per billion. Ozone is monitored during the ozone season only, from April 1st through October 31st per EPA guidelines.

³ The decline in the number of exceedance days in calendar years 2013 and 2014 is partly due to cooler temperatures. The cooler weather trend is not expected to continue.

⁴ Fiscal year 2013 percentages were lower because MDE's PIA coordinator retired September 1, 2012.

U00A01.01 OFFICE OF THE SECRETARY

Appropriation Statement:	2014	2015	2016
	Actual	Appropriation	Allowance
Number of Authorized Positions	14.00	14.00	14.00
Number of Contractual Positions		1.00	1.00
01 Salaries, Wages and Fringe Benefits	1,695,480	1,581,570	1,900,772
02 Technical and Special Fees	696		41,351
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional	7,107 11,918 7,622 643,246 3,791 6,884 678	8,084 2,500 5,877 551,783 6,176 7,052	8,684 2,500 8,418 524,413 3,407 7,259
13 Fixed Charges	48,286	46,800	44,565
Total Operating Expenses	729,532	628,272	599,246
Total Expenditure	2,425,708	2,209,842	2,541,369
Original General Fund Appropriation Transfer of General Fund Appropriation	1,067,325 97,670	1,022,715 -16,495	
Total General Fund Appropriation	1,164,995 6,498	1,006,220	
Net General Fund Expenditure	1,158,497 466,878 800,333	1,006,220 377,182 826,440	1,081,213 561,340 898,816
Total Expenditure	2,425,708	2,209,842	2,541,369
Special Fund Income: U00311 Special Indirect Cost Recoveries	466,878	377,182	561,340
Federal Fund Income: AA.U00 Federal Indirect Cost Recoveries	800,333	826,440	898,816

U00A01.03 CAPITAL APPROPRIATION-WATER QUALITY REVOLVING LOAN FUND—OFFICE OF THE SECRETARY

Program Description:

This program provides funds for low interest loans to Maryland's local jurisdictions and private entities for capital projects that improve water quality. These projects include upgrades and expansions to wastewater treatment plants, interceptors and collectors, pump stations, capping of old landfills, and creation of storm water management facilities. State funds are required to provide the 20% match to the federal funds. All projects funded through the program are reviewed for consistency with the Governor's Smart Growth Strategy.

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	147,537		
14 Land and Structures	129,852,463	130,000,000	130,000,000
Total Operating Expenses	130,000,000	130,000,000	130,000,000
Total Expenditure	130,000,000	130,000,000	130,000,000
Special Fund Expenditure	88,960,000	91,250,000	89,308,000
Federal Fund Expenditure	34,200,000	32,291,000	33,910,000
Reimbursable Fund Expenditure	6,840,000	6,459,000	6,782,000
Total Expenditure	130,000,000	130,000,000	130,000,000
Special Fund Income: U00335 Water Quality Financing Administration Capital Projects	88,960,000	91,250,000	89,308,000
Federal Fund Income: 66.458 Capitalization Grants for Clean Water State Revolving Funds	34,200,000	32,291,000	33,910,000
Reimbursable Fund Income: U00901 Maryland Department of the Environment-Capital Programs	6,840,000	6,459,000	6,782,000

${\bf U00A01.04\ CAPITAL\ APPROPRIATION\text{-}HAZARDOUS\ SUBSTANCE\ CLEAN\text{-}UP\ PROGRAM}{\color{red}\textbf{—}\ OFFICE\ OF\ THE\ SECRETARY}$

Program Description:

This program provides funding for State participation in the Federal Comprehensive Response, Compensation and Liability Act Program (Superfund). In addition the State funds are utilized to clean up other uncontrolled waste sites within the State which do not qualify for federal funding, but which pose a substantial threat to public health and the environment where there is no viable financially responsible party.

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
08 Contractual Services	300,000	1,000,000	700,000
Total Operating Expenses	300,000	1,000,000	700,000
Total Expenditure	300,000	1,000,000	700,000
Original General Fund Appropriation	300,000	1,000,000	
Total General Fund Appropriation	300,000	1,000,000	
Net General Fund Expenditure	300,000	1,000,000	700,000
Total Expenditure	300,000	1,000,000	700,000

U00A01.05 CAPITAL APPROPRIATION-DRINKING WATER REVOLVING LOAN FUND—OFFICE OF THE **SECRETARY**

Program Description:

This program provides funds for low-interest loans to local jurisdictions and private entities throughout the State for drinking water capital projects. State funds are required to provide the 20% match to the federal funds. All projects funded through the program are reviewed for consistency with the Governor's Smart Growth Strategy.

Appropriation Statement:			
	2014 Actual	2015 Арргоргіаtіол	2016 Allowance
12 Grants, Subsidies and Contributions	329,218 21,669,868	22,000,000	24,000,000
Total Operating Expenses	21,999,086	22,000,000	24,000,000
Total Expenditure	21,999,086	22,000,000	24,000,000
Special Fund Expenditure	8,770,000 10,397,086 2,832,000 21,999,086	10,370,000 9,016,000 2,614,000 22,000,000	10,038,000 10,959,000 3,003,000 24,000,000
Special Fund Income: U00390 Drinking Water State Revolving Fund	8,770,000	10,370,000	10,038,000
Federal Fund Income: 66.468 Capitalization Grants for Drinking Water State Revolving Fund	10,397,086	9,016,000	10,959,000
Reimbursable Fund Income: U00901 Maryland Department of the Environment-Capital Programs	2,832,000	2,614,000	3,003,000

U00A01.11 CAPITAL APPROPRIATION-BAY RESTORATION FUND-WASTEWATER

Program Description:

This program provides grant funds for enhanced nutrient removal (ENR) upgrades to existing wastewater facilities and for sewer infrastructure rehabilitation. The Bay Restoration Fund (BRF) program is one of several MDE programs that provide funds for priority projects to address sewerage system upgrades and nutrient reduction.

Appropriation Statement:

1. pp. op. milon Statement.	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	88,000,000	81,000,000	80,000,000
Total Operating Expenses	88,000,000	81,000,000	80,000,000
Total Expenditure	88,000,000	81,000,000	80,000,000
Special Fund Expenditure	88,000,000	81,000,000	80,000,000
Total Expenditure	88,000,000	81,000,000	80,000,000
Special Fund Income: swf309 Chesapcake Bay Restoration Fund	88,000,000	81,000,000	80,000,000

U00A01.12 CAPITAL APPROPRIATION-BAY RESTORATION FUND-SEPTIC SYSTEMS

Program Description:

This program will provide grant funds for septie system upgrades. The Bay Restoration Fund (BRF) program is one of several MDE funding programs that provide funds for priority projects to address nutrient reduction.

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	15,000,000	15,000,000	14,000,000
Total Operating Expenses	15,000,000	15,000,000	14,000,000
Total Expenditure	15,000,000	15,000,000	14,000,000
Special Fund Expenditure	15,000,000	15,000,000	14,000,000
Total Expenditure	15,000,000	15,000,000	14,000,000
Special Fund Income: swf309 Chesapeake Bay Restoration Fund	15,000,000	15,000,000	14,000,000

OPERATIONAL SERVICES ADMINISTRATION

U00A02.02 OPERATIONAL SERVICES ADMINISTRATION

PROGRAM DESCRIPTION

This program provides general administrative and fiscal services to the Department, including general accounting and reporting, payroll and salary cost allocation, grant and loan financial reporting, personnel and staff development, procurement, facilities management, and health and safety.

MISSION

The Operational Services Administration (OSA) is committed to supporting the Maryland Department of the Environment in its mission of protecting and restoring the quality of Maryland's air, water, and land resources by providing quality and timely administrative and fiscal services to the Department.

OSA supports the Department in the attainment of its goals and objectives and shares the goals, objectives, and performance measures found in the Office of the Secretary.

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	45.00	46.00	46.00
Number of Contractual Positions	2.15	3.00	3.00
01 Salaries, Wages and Fringe Benefits	3,283,223	3,425,833	3,777,068
02 Technical and Special Fees	111,225	112,789	110,506
03 Communication 04 Travel	15,636 241 479,776 1,417 434,883 42,733 9,831 405 3,964,419 4,949,341 8,343,789	17,831 374 393,623 7,284 587,016 25,690 24,224 4,168,885 5,224,927 8,763,549	16,826 494,170 1,247 345,799 28,598 21,015 4,340,680 5,248,335 9,135,909
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	5,372,529 -230,420 5,142,109	5,316,047 10,727 5,326,774	
Less: General Fund Reversion/Reduction Net General Fund Expenditure	216,711 4,925,398 2,151,495 1,266,896 8,343,789	5,326,774 2,036,085 1,400,690 8,763,549	5,345,096 2,361,758 1,429,055 9,135,909
Special Fund Income: U00311 Special Indirect Cost Recoveries	2,151,495	2,036,085	2,361,758
Federal Fund Income: AA.U00 Federal Indirect Cost Recoveries	1,266,896	1,400,690	1,429,055

U00A04.01 WATER MANAGEMENT ADMINISTRATION

PROGRAM DESCRIPTION

The Water Management Administration manages water pollution control and drinking water protection activities, including implementation of Total Maximum Daily Loads (TMDL) for pollutants in impaired waterways and industrial/municipal wastewater and storm water discharge regulatory functions. The program is responsible for environmental reviews and Coastal Zone Consistency determinations and regulatory functions associated with erosion and sediment control, dam safety, storm water management, and non-tidal and tidal wetlands. The program administers the Well Drillers, Waterworks and Waste Systems Operators, and the Marine Contractors Licensing Boards. It administers various regulatory functions that manage water supply quantity and quality. Key water-supply program elements include source protection, standard setting, compliance and enforcement activities, technical/compliance assistance, inspection services, sanitary surveys, comprehensive performance evaluations, emergency response to water supply outages and contamination incidents, and related services to aid local governments in providing a safe and adequate water supply to their customers. Elements of the program relate to pollution control activities that are part of source protection efforts and county water and sewer planning.

MISSION

To restore, preserve, and manage ground and surface waters through a variety of water resource management and pollution control programs, to ensure safe and adequate drinking water, to achieve fishable and swimmable waters, and to support beneficial uses of state waters.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Improving and protecting Maryland's water quality.

Objective 1.1 Reduce the volume of sewage overflows by an amount equal to a 50 percent reduction of the three-year average amount (2002, 2003, 2004: 521,761,000 gallons).¹

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of collection systems with significant SSOs	26	18	22	22
Number of collection systems with CSOs	6	6	5	5
Outcome: Number of overflows (CSOs and SSOs)	1,811	1,493	1,500	1,450
Net change in the number of gallons of sewage overflows (+/-)				
compared to three-year average amount above (in millions)	-227	-139	-140	-145
Percent change in gallons of sewage overflow from three-year average	-44%	-27%	-27%	-28%

Goal 2. Ensuring safe and adequate drinking water.

Objective 2.1 At least 97 percent of the population served by public water systems (community and non-transient non-community) will be in compliance with the drinking water regulations.

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Outcome: Percent of Marylanders served by public water				
systems in compliance with all rules adopted as of 2009 ²	98%	96%	90%	90%

Objective 2.2 Ensure that each water appropriation permit is sustainable based on sound scientific analysis of the capabilities and protection of the water source for in-stream living resources and other uses.

Performance Measures	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Output: Percentage of large ground water appropriation permits issued				
for which the 80 percent water management level was evaluated or				
a water balance analysis performed.	100%	100%	100%	100%
Outcome: Percent of permittees in compliance with pumpage				
reporting requirements.	96%	95%	92%	94%

¹ This includes combined sewer overflows (CSOs) and sanitary sewer overflows (SSOs).

² During fiscal years 2015 and 2016, more than 500 water systems will be implementing new monitoring requirements for two new maximum contaminant levels. The estimates have been adjusted to account for resulting short-time compliance issues.

U00A04.01 WATER MANAGEMENT ADMINISTRATION — WATER MANAGEMENT ADMINISTRATION

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	263.50	271.50	274.50
Number of Contractual Positions	9.96	18.00	13.00
01 Salaries, Wages and Fringe Benefits	22,420,504	24,370,546	26,059,555
02 Technical and Special Fees	512,215	827,763	660,584
03 Communication	194,452 29,998 5,723 466,151 1,942,655 91,002 117,293 8,078 3,360,149 183,695 6,399,196 29,331,915	188,362 19,968 7,116 434,960 1,957,894 144,325 119,633 3,342,883 154,272 6,369,413 31,567,722	187,837 22,837 5,895 489,159 1,615,986 143,985 108,260 12,045 2,659,890 158,678 5,404,572
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	13,846,358 -515,573 13,330,785 2,953	13,823,429 105,345 13,928,774	
Net General Fund Expenditure	13,327,832 7,625,004 7,440,935 938,144	13,928,774 8,896,850 7,758,333 983,765	14,024,542 9,515,738 7,568,686 1,015,745
Special Fund Income: swf309 Chesapeake Bay Restoration Fund	<u>29,331,915</u> <u>634,821</u>	<u>31,567,722</u> <u>975,839</u>	910,000
U00302 Maryland Clean Water Fund	2,175,521 719,523 1,026,236 1,054,694 200,000 1,814,209 7,625,004	1,712,422 550,000 1,455,833 1,875,094 211,000 2,116,662 8,896,850	2,483,012 550,000 1,467,103 1,071,252 211,000 2,823,371 9,515,738

U00A04.01 WATER MANAGEMENT ADMINISTRATION — WATER MANAGEMENT ADMINISTRATION

Federal Fund Income:				
66.466 Chesapeake Bay Program	•••••	732,565	672,907	743,768
66.468 Capitalization Grants for				
Revolving Fund	•••••	2,856,602	3,650,599	3,680,070
66.605 Performance Partnership Gra	ants	2,474,338	2,237,801	2,352,857
97.041 National Dam Safety Progra	ım	104,057	69,470	54,022
97.045 Cooperating Technical Partr	ners	1,273,373	1,127,556	737,969
Total		7,440,935	7,758,333	7,568,686
Reimbursable Fund Income:				
D50H01 Military Department Operation		122,920	120,510	118,032
K00A14 DNR-Watershed Services		815,224	863,255	897,713
Total		938,144	983,765	1,015,745

U00A05.01 SCIENCE SERVICES ADMINISTRATION

PROGRAM DESCRIPTION

The Science Services Administration (SSA) provides scientific and technical analysis and services for regulatory programs in other MDE administrations and within other State departments as well as implements its own technical programs. SSA may also provide technical guidance on interpretation of water quality standards to local governments and private industry. Its programmatic areas include multi-media health and environmental reporting and risk assessment responsibilities; federal/state/local Chesapeake Bay Program coordination including the State's Bay Watershed Implementation Plan (WIP); development and promulgation of water quality standards and goal-setting for environmental restoration and protection; identification and updating of the State's Sec. 303(d) list of impaired waters; developing Total Maximum Daily Loads (TMDLs) pursuant to the federal Clean Water Act for pollutants in impaired waterways and supporting TMDL implementation by MDE and local governments (e.g., Section 319 Non-Point Source Grant and Chesapeake Bay Reporting and Accountability Grant); federal BEACH Act program activities; Community Right-to-Know, Hazardous Materials Security, and Worker Right-to-Know tracking and coordination; technical support and analysis for dredging projects permitted by MDE; shellfish-growing water certifications, including support of Maryland's emerging aquaculture industry; algal bloom and fish-kill investigations; and development and issuance of fish consumption health guidelines.

MISSION

SSA's mission is to provide multi-media scientific and technical leadership and coordination within MDE concerning existing and emergent environmental and public health issues, and to set long-range goals and standards for State environmental restoration and protection.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Improving and protecting water quality.

Objective 1.1 Annually maintain that the freshwater fish tissue concentrations of mercury in all sampled areas will allow at least three meals per month to be safely eaten. (EPA criterion is 0.30 mg per kg in fish tissue, which equates to 3.4 meals per month.)

	FY2013	FY2014	FY2015	FY2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Five-year median fish tissue concentrations of mercury				
$(mg/kg)^{1}$	0.26	0.31	0.30	0.30

Objective 1.2 Ensure that Maryland shellfish are harvested from waters that are clean enough to meet National Shellfish Sanitation Program requirements.

· · · · · · · · · · · · · · · · · · ·	CY2013	CY2014	CY2015	CY2016
Performance Measures	Actual	Estimated	Estimated	Estimated
Efficiency: Percent of required sampling achieved	$90\%^{2}$	90%	90%	90%
Outcome: Shellfish harvesting acres approved or conditionally approve	d 94%	94%	94%	94%

Objective 1.3 Develop TMDLs for all identified impaired bodies of water, complete the number of TMDLs per U.S. Environmental Protection Agency (EPA) submission schedule, and incorporate approved TMDLs into the permits in the impaired watersheds.

	FFY2012	FFY2013	FFY2014	FFY2015
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of TMDLs submitted (listings resolved) ³	37	4	50	8

¹ Estimated fish tissue concentrations are expected to decline over time. Some inter-annual variability (up and down fluctuations) may be seen depending on areas sampled each year.

² Throughout 2013 and 2014, several areas previously classified as "restricted" or "conditionally approved" were reclassified to "approved." The new reported actual is calculated on the updated number of areas classified as "approved."

³ A number of Biological Stressor Identification (BSID) Studies were conducted over 2011-2012, enabling the identification of substances causing the impairment and refinement of the biological listings in the Integrated Report. Several high profile projects for federal fiscal year (FFY) 2013 were delayed due to public comments that are being addressed. The projects now appear in the FFY2014 estimate. BSID studies were conducted over the 2012-2013 period but will not appear in this metric until 2014 because a refinement of the Integrated Report listings based on these studies will not occur until federal fiscal year 2014. BSID studies will be conducted over the 2014-2015 period but will not appear in the metric until 2016 because a refinement of the Integrated Report listings based on these studies will not occur until federal fiscal year 2016.

U00A05.01 SCIENCE SERVICES ADMINISTRATION (Continued)

	FY2013	FY2014	FY2015	FY2016
Performance Measures	Actual	Estimated ⁴	Estimated	Estimated
Outcome: Water bodies impaired by nutrients with completed TMDL ⁵	79	86	86	93
Water bodies impaired by nutrients without TMDL	. 21 ⁶	14 ⁷	14	7

Objective 1.4 Achieve an annual Maryland nitrogen load to the Bay of less than 47.57 M lbs/year in fiscal year 2015.

	FY2013	FY2014	FY2015	FY2016
Performance Measures	Actual	Estimated ⁸	Estimated	Estimated
Outcome: Annual MD nitrogen load to Bay	47.57	47.33	47.09	47.00
Annual MD phosphorus load to Bay	2.99	2.99	2.99	2.99

⁴ The 2014 Integrated Report has not yet been approved by EPA. Therefore these numbers could potentially change as a result of EPA review.

⁵ The Integrated Report (IR) is only submitted once every two years, so, depending on when EPA approves the IR, these numbers will normally only change once every two years.

⁶ The 2013 actual printed last year did not include one impairment listing in category 5 and is now updated.

⁷ The estimate for this statistic increased from 2 to 14 between the 2013 MFR and the 2014 MFR because not all TMDLs anticipated for submission and approval were approved by EPA in time for the submission of this 2014 MFR update. This scenario also has a direct bearing on the number above being 86 instead of the anticipated 93 (from the 2013 MFR submission).

⁸ Fiscal year 2014 actual data is not available yet. The data is compiled by local governments and others around the state and submitted to MDE late in the calendar year. Final numbers are generally available in March of the following year. Future estimates are based on a linear trend towards meeting 2017 WIP goals. In the case of phosphorus, the fiscal year 2013 progress goes slightly beyond the 2017 goal. Because of this, a linear projection from fiscal year 2013 to 2017 would show an increase; therefore, rather than project an increase, the fiscal year 2014 actual and 2015 estimate is being reported as the same progress as in fiscal year 2013.

U00A05.01 SCIENCE SERVICES ADMINISTRATION

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	84.00	85.00	85.00
Number of Contractual Positions	2.34	4.00	5.00
01 Salaries, Wages and Fringe Benefits	7,170,490	7,674,184	8,072,826
02 Technical and Special Fees	97,783	112,091	194,182
03 Communication	57,425	44,988	55,474
04 Travel	20,750	2,996	2,526
06 Fuel and Utilities	13,455	14,040	13,859
07 Motor Vehicle Operation and Maintenance	454,429	292,918	292,612
08 Contractual Services	2,623,441	2,992,894	2,617,568
09 Supplies and Materials	75,230	99,252	105,890
10 Equipment—Replacement	155,726	127,943	99,202
11 Equipment—Additional	98,772	25,807	49,692
12 Grants, Subsidies and Contributions	634,351	1,729,500	1,737,330
13 Fixed Charges	153,052	149,717	153,536
Total Operating Expenses	4,286,631	5,480,055	5,127,689
Total Expenditure	11,554,904	13,266,330	13,394,697
Original General Fund Appropriation	5,199,730	5,100,883	***************************************
Transfer of General Fund Appropriation	-49,447	18,526	
Total General Fund Appropriation	5,150,283	5,119,409	
Less: General Fund Reversion/Reduction	973		
Net General Fund Expenditure	5,149,310	5,119,409	5,318,869
Special Fund Expenditure	911,594	1,265,027	1,024,593
Federal Fund Expenditure	5,146,100	6,534,616	6,781,500
Reimbursable Fund Expenditure	347,900	347,278	269,735
Total Expenditure	11,554,904	13,266,330	13,394,697

U00A05.01 SCIENCE SERVICES ADMINISTRATION—SCIENCE SERVICES ADMINISTRATION

Special Fund Income:			
swf309 Chesapeake Bay Restoration Fund	232.354	388.992	400.000
U00302 Maryland Clean Water Fund	174,435	352,206	108,564
U00304 Oil Disaster Containment, Clean-Up and Contin-	ŕ	ŕ	,
gency Fund	66,761		
U00313 Water Quality Financing Administrative Fees	241,964	250,000	255,000
U00352 Community Right to Know Fund	196,080	273,829	261,029
Total	911,594	1,265,027	1,024,593
Federal Fund Income:			
10.912 Environmental Quality Incentives Program	26.737		
66.454 Water Quality Management Planning	289,292	326,000	300,000
66.460 Nonpoint Source Implementation Grants	1,494,800	2,450,048	2,711,907
66.466 Chesapeake Bay Program	1,877,000	1,580,725	1,918,022
66.472 Beach Monitoring and Notification		,	
Program Implementaiton Grants	222,541	254,000	250,000
66.605 Performance Partnership Grants	1,223,808	1,331,843	1,601,571
66.608 Environmental Information Exchange Network			
Grant Program and Related Assistance	11,922	592,000	
Total	5,146,100	6,534,616	6,781,500
Reimbursable Fund Income:			
J00D00 DOT-Maryland Port Administration	291,275	272,278	197,244
L00A15 DAGR-Office of Resource Conservation	4,610		
M00F02 DHMH-Health Systems and Infrastructure Adminis-			
tration	52,015	75,000	72,491
Total	347,900	347,278	269,735

U00A06.01 LAND MANAGEMENT ADMINISTRATION

PROGRAM DESCRIPTION

The Land Management Administration ensures that all hazardous wastes and non-hazardous solid wastes are managed to protect public health and the environment. It issues permits and conducts inspections pertaining to design, construction, and operation of solid waste management systems and facilities; natural wood waste and scrap tire recycling facilities; sewage sludge utilization sites; hazardous waste treatment, storage, and disposal facilities; petroleum storage facilities; installation and operation of aboveground and underground petroleum storage facilities; transportation and delivery of petroleum; and transportation of hazardous wastes. It provides regulatory oversight of mining and reclamation of lands and waters impacted by mining; and permitting and inspection oversight of animal feeding operations to reduce nutrient pollution. The program tracks and identifies generators and transporters of hazardous and special medical waste, encourages waste minimization and pollution prevention, oversees remediation of contamination at federal facilities, and monitors low-level radioactive waste management. It undertakes action when hazardous substances are released, and addresses sites that do not qualify for the Federal Superfund Program and those that pose a significant threat to public health or the environment. It oversees cleanup of commercial and industrial properties under the Voluntary Cleanup/Brownfields initiative and provides oversight of certain remedial activities at sites listed on the National Priorities List. The program manages the State's lead poisoning prevention and lead paint abatement services accreditation programs, investigates lead poisoning cases, maintains lead poisoning registries, tracks the incidence of lead poisoning, conducts paint surveys of residential buildings, and educates healthcare providers and the public. It coordinates lead poisoning prevention efforts of DHMH and DHCD, and coordinates enforcement activities with Baltimore City. The program provides technical assistance and guidance to local governments, businesses, industry, and the general public.

MISSION

The Land Management Administration protects human health and preserves and restores our land and water resources by reducing the quantity and toxicity of generated wastes, ensuring the control and proper disposal of waste, managing lead paint compliance activities, ensuring that oil is handled in an environmentally-safe manner, and overseeing the remediation of contaminated sites for viable economic development. This is achieved by maintaining a highly-visible presence in the regulated community, providing assistance to stakeholders, and developing long-term strategies for waste management needs.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Ensuring safe and adequate drinking water.

Objective 1.1 Maintain 80 percent significant compliance with groundwater standards for all active municipal solid waste landfills each year.

	FY2013	FY2014	FY2015	FY2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percentage of municipal solid waste landfills in significant				
compliance with groundwater standards ¹	91%	85%	85%	85%
Percentage of all landfill water quality reports reviewed within				
five months	100%	100%	100%	100%

Objective 1.2 Complete cleanup of 96 percent of underground storage tank (UST) releases and maintain inventory of open UST release cleanups at less than 4 percent of the cumulative release number thereafter.

	FY2013	FY2014	FY2015	FY2016
Performance Measure	Actual	Actual	Estimated	Estimated
Outcome: Percentage of oil-contaminated sites cleaned up (cumulative	e) 97.1%	97.8%	98.0%	98.0%

Goal 2. Reducing Maryland citizens' exposure to hazards.

Objective 2.1 Reduce the number of exceedances of the elevated blood lead levels statewide, with an emphasis in Baltimore City, to sporadic occurrences by the year 2016.

	CY2012	CY2013	CY2014	CY2015
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of children tested for elevated blood lead	110,539	110,082	115,000	115,000
Outcome: Reported exceedances of elevated blood lead				
standard (10 micrograms per deciliter or greater)	364	371	300	250

Fiscal years 2015 and 2016 estimates have decreased because three additional active municipal landfills may be added in calendar year 2014, increasing the likelihood of groundwater standards not in compliance with regulations.

U00A06.01 LAND MANAGEMENT ADMINISTRATION—LAND MANAGEMENT ADMINISTRATION

A PP OF MINOR SWITCH	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	237.00	246.00	246.00
Number of Contractual Positions	4.12	6.00	6.00
01 Salaries, Wages and Fringe Benefits	18,523,692	20,387,459	22,178,507
02 Technical and Special Fees	387,664	176,487	226,041
03 Communication	183,897	222,027	223,145
04 Travel	43,555	15,960	13,980
06 Fuel and Utilities	15,297	16,056	15,756
07 Motor Vehicle Operation and Maintenance	327,501	401,789	446,329
08 Contractual Services	4,289,315	9,343,561	9,098,859
09 Supplies and Materials	297,807	446,137	409,897
10 Equipment—Replacement	159,727	188,410	345,556
11 Equipment—Additional	11,850	20,520	11,200
12 Grants, Subsidies and Contributions	2,258,133	2,906,000	2,058,843
13 Fixed Charges	135,275	143,741	135,186
Total Operating Expenses	7,722,357	13,704,201	12,758,751
Total Expenditure	26,633,713	34,268,147	35,163,299
Original General Fund Appropriation	6,227,237	4,763,834	
Transfer of General Fund Appropriation	3,185	-1,969,075	
Total General Fund Appropriation	6,230,422	2,794,759	
Less: General Fund Reversion/Reduction	16		
Net General Fund Expenditure	6,230,406	2,794,759	2,941,169
Special Fund Expenditure	13,696,655	21,255,390	20,977,060
Federal Fund Expenditure	6,644,411	10,117,998	11,145,070
Reimbursable Fund Expenditure	62,241	100,000	100,000
Total Expenditure	26,633,713	34,268,147	35,163,299

U00A06.01 LAND MANAGEMENT ADMINISTRATION—LAND MANAGEMENT ADMINISTRATION

cial Fund Income: U00302 Maryland Clean Water Fund	837,461	973,434	445,40
U00303 State Hazardous Substance Control Fund	850,765	767,315	726,94
U00304 Oil Disaster Containment, Clean-Up and Contin-	050,705	707,515	, 20,5
gency Fund	2,480,051	4,015,329	4,347,39
U00308 Used Tire Cleanup and Recycling Fund	2,972,787	5,685,413	5,675,6
U00317 Oil Contaminated Site Environmental Clean-Up	3 3	-,,	, ,
Fund	787,960	825,000	390,00
U00320 Lead Accreditation Fund	182,074	103,420	222,08
U00321 Lead Poisoning Prevention Fund	1,917,172	4,955,311	4,987,93
U00322 Maryland Recycling Trust Fund	756,041	876,605	1,083,14
U00325 Bituminous Coal Open-Pit Mining Reclamation			
Fund	406,757	222,440	244,02
U00326 Deep Mining Fund	99,696	121,113	122,94
U00327 Surface Mined Land Reclamation Fund	243,784	218,988	234,88
U00331 Leaking Underground Storage Tanks Cost			
Recovery	12,470		
U00336 Oil Reserve Fund	6,119	****	20
J00340 Brownfields Voluntary Clean-up Fund	355,765	296,261	325,79
U00347 Acid Mine Drainage Fund	775,468	691,538	700,20
U00363 Coal Combustion By-Product Fund	1,012,285	1,503,223	1,470,69
Total	13,696,655	21,255,390	20,977,06
Reimbursement of Technical Services	573,090	1,059,618	926,60
		-,,	,
Surface Effects of Underground Coal Mining	572,647	955,588	956,29
15.252 Abandoned Mine Land Reclamation Program	1,918,076	3,090,148	2,827,44
17.600 Mine Health and Safety Grants		50,000	57,84
66.460 Nonpoint Source Implementation Grants		450,000	250,00
66.466 Chesapeake Bay Program	149,668	143,690	
66.605 Performance Partnership Grants	1 5 4 5 4 6 5	*	,
	1,565,287	1,563,575	,
1 /	1,565,287	*	,
Indian Tribe Site-Specific Cooperative Agree-	, ,	1,563,575	2,095,73
Indian Tribe Site-Specific Cooperative Agreements	1,565,287 219,230	*	2,095,73
Indian Tribe Site-Specific Cooperative Agreements	219,230	1,563,575 428,859	2,095,73
Indian Tribe Site-Specific Cooperative Agreements	219,230 252,319	1,563,575 428,859 339,408	2,095,73 448,17 365,63
Indian Tribe Site-Specific Cooperative Agreements	219,230	1,563,575 428,859	2,095,73 448,17 365,63
Indian Tribe Site-Specific Cooperative Agreements	219,230 252,319 680,466	1,563,575 428,859 339,408 1,241,948	2,095,75 448,17 365,66 1,988,49
Indian Tribe Site-Specific Cooperative Agree- ments	219,230 252,319 680,466 242,357	1,563,575 428,859 339,408 1,241,948 500,069	2,095,73 448,17 365,63 1,988,49 536,51
Indian Tribe Site-Specific Cooperative Agreements	219,230 252,319 680,466	1,563,575 428,859 339,408 1,241,948	2,095,73 448,17 365,63 1,988,49 536,51
Indian Tribe Site-Specific Cooperative Agreements	219,230 252,319 680,466 242,357 466,793	1,563,575 428,859 339,408 1,241,948 500,069 280,470	2,095,73 448,17 365,63 1,988,49 536,51
Indian Tribe Site-Specific Cooperative Agreements	219,230 252,319 680,466 242,357	1,563,575 428,859 339,408 1,241,948 500,069	2,095,73 448,17 365,63 1,988,49 536,51
Indian Tribe Site-Specific Cooperative Agreements	219,230 252,319 680,466 242,357 466,793	1,563,575 428,859 339,408 1,241,948 500,069 280,470	2,095,73 448,17 365,63 1,988,49 536,51
Indian Tribe Site-Specific Cooperative Agreements	219,230 252,319 680,466 242,357 466,793	1,563,575 428,859 339,408 1,241,948 500,069 280,470	2,095,73 448,17 365,63 1,988,49 536,51 292,49
Indian Tribe Site-Specific Cooperative Agreements	219,230 252,319 680,466 242,357 466,793 4,478	1,563,575 428,859 339,408 1,241,948 500,069 280,470 14,625	2,095,73 448,1° 365,60 1,988,4° 536,5 292,4° 232,9°
Indian Tribe Site-Specific Cooperative Agreements	219,230 252,319 680,466 242,357 466,793	1,563,575 428,859 339,408 1,241,948 500,069 280,470	2,095,7. 448,1 365,6. 1,988,4 536,5 292,4
Indian Tribe Site-Specific Cooperative Agreements	219,230 252,319 680,466 242,357 466,793 4,478	1,563,575 428,859 339,408 1,241,948 500,069 280,470 14,625	2,095,73 448,17 365,63 1,988,49 536,5 292,49
Indian Tribe Site-Specific Cooperative Agreements	219,230 252,319 680,466 242,357 466,793 4,478	1,563,575 428,859 339,408 1,241,948 500,069 280,470 14,625	2,095,73 448,17 365,63 1,988,49 536,51 292,49 232,94
Indian Tribe Site-Specific Cooperative Agreements	219,230 252,319 680,466 242,357 466,793 4,478 6,644,411	1,563,575 428,859 339,408 1,241,948 500,069 280,470 14,625 10,117,998	2,095,73 448,17 365,63 1,988,49 536,51 292,49 11,145,07
Indian Tribe Site-Specific Cooperative Agreements	219,230 252,319 680,466 242,357 466,793 4,478	1,563,575 428,859 339,408 1,241,948 500,069 280,470 14,625	166,90 2,095,73 448,17 365,63 1,988,49 536,51 292,49 11,145,07

U00A07.01 AIR AND RADIATION MANAGEMENT ADMINISTRATION

PROGRAM DESCRIPTION

The Air and Radiation Management Administration ensures that air quality and radiation levels in Maryland sustain public health, safety, and the environment. It operates an air-monitoring network to obtain up-to-the minute data on air quality, develops plans to attain and maintain health-based national ambient air quality standards, and promulgates regulations to implement these plans. The program works with other states to ensure that transport of air pollution is minimized, issues construction and operating permits for air pollution sources to ensure compliance with air quality standards and to control emissions of toxic air pollutants, conducts site inspections to determine compliance with regulatory and permitting requirements, takes enforcement actions as appropriate, and investigates citizens' complaints. In addition, the Administration is implementing significant programmatic initiatives relating to climate change.

The Administration licenses asbestos removal contractors, inspects asbestos removal projects, accredits asbestos removal training providers, and trains and coordinates medical monitoring of State employees who work with asbestos. Through its mobile source emission control effort, the program provides oversight of the Vehicle Emissions Inspection Program. The Administration sets standards and test procedures; audits exhaust analyzers at test stations and repair facilities; administers the State's certification regimen for repair facilities, repair technicians, and fleet emission certification programs; oversees diesel emission reduction programs; and investigates other mobile source emission control strategies such as cleaner-burning fuels.

The Administration monitors radiation use to protect the public from radiation's potential harmful effects by licensing the sources of radiation; establishing x-ray machine certification standards; registering machines that generate radiation; ensuring compliance with regulatory requirements; and responding to any medical, industrial, or transportation radiation emergency.

MISSION

The mission of the Air and Radiation Management Administration is to improve and maintain air quality and to control sources of radiation to protect the health and welfare of the people and the environment of Maryland.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Ensuring the air is safe to breathe.

Objective 1.1 Achieve attainment with the eight-hour ozone and PM2.5¹ standards in the Baltimore and Washington metropolitan areas and Cecil County.

	CY2012	CY2013	CY2014	CY2015
Performance Measure	Actual	Actual	Estimated	Estimated
Outcome: Number of exceedences of the eight-hour ozone standard ²	30	9	5	16

Goal 2. Reducing Maryland citizens' exposure to hazards.

Objective 2.1 Improve the initial significant compliance rate at radiation machine facilities to at least 80 percent and ensure that radiation machine facilities comply with all applicable laws and regulations.³

	FY2013	FY2014	FY2015	FY2016
Performance Measure	Actual	Actual	Estimated	Estimated
Outcome: Percent of inspected radiation machines in initial compliance	77%	80%	80%	80%

¹ Particulate Matter 2.5 (PM2.5) is an air pollutant with a diameter of 2.5 micrometers or less and is small enough to invade human airways. All ozone data reflect the current eight-hour ozone standard of 75 parts per billion. Ozone is monitored during the ozone season only, from April 1st through October 31st per EPA guidelines.

² Although there is a decline in the number of exceedance days in calendar years 2013 and 2014, it is partly due to cooler temperatures. The cooler weather trend is not expected to continue.

³ Dental x-ray machines constitute the majority of x-ray machines, and the number of significant violations found during inspection of dental x-ray machines is consistently high. The dental machine compliance rate has remained below 60 percent for the past three years, which is among the lowest rates found by MDE inspection programs. The low dental machine compliance rate coupled with the high volume of dental x-ray machines makes it difficult to increase the overall compliance rate (dental and non-dental machines) beyond 80 percent.

AIR AND RADIATION MANAGEMENT ADMINISTRATION

U00A07.01 AIR AND RADIATION MANAGEMENT ADMINISTRATION

	2014 Actual	2015 Арргоргіаtіол	2016 Allowance
Number of Authorized Positions	171.00	170.00	170.00
Number of Contractual Positions	3.06	12.50	12.50
01 Salaries, Wages and Fringe Benefits	14,617,639	15,474,269	16,175,021
02 Technical and Special Fees	153,292	358,256	495,552
03 Communication	116,008 47,994 34,700 263,122 2,484,593 245,681 212,743 16,849 258,239 34,906 3,714,835	124,256 16,910 33,859 118,288 2,470,916 283,087 472,946 228,800 253,942 32,489	129,850 16,407 35,742 129,014 2,542,403 263,530 541,499 12,000 273,900 34,300 3,978,645
Total Expenditure	18,485,766	19,868,018	20,649,218
Original General Fund Appropriation	1,211,603 500,776	1,251,616 10,458	
Total General Fund Appropriation	1,712,379 183	1,262,074	
Net General Fund Expenditure	1,712,196 10,399,094 3,801,921 2,572,555 18,485,766	1,262,074 11,859,859 3,891,412 2,854,673 19,868,018	999,451 13,061,290 3,831,642 2,756,835 20,649,218

U00A07.01 AIR AND RADIATION MANAGEMENT ADMINISTRATION

Special Fund Income:			
swf316 Strategic Energy Investment Fund	2,510,546	3,000,000	3,243,521
U00301 Maryland Clean Air Fund	4,586,351	5,672,103	6,348,027
U00304 Oil Disaster Containment, Clean-Up and Contin-			
gency Fund	100,000	100,000	100,000
U00305 State Radiation Control Fund	3,185,773	3,037,756	3,319,742
U00357 Southern States Energy Board	16,424	50,000	50,000
Total	10,399,094	11,859,859	13,061,290
Federal Fund Income: 66.034 Surveys, Studies Investigations, Demonstrations,			
and Special Purpose Activities Relating to the			
Clean Air Act	509,382	714,300	526,820
66.040 State Clean Diesel Grant Program	121,344	80,000	80,000
66.605 Performance Partnership Grants	3,016,947	2,893,800	3,017,532
93.103 Food and Drug Administration-Research	152,498	197,312	201,290
97.005 State and Local Homeland Security National	,	· ,	
Training Program	1,750	6,000	6,000
Total	3,801,921	3,891,412	3,831,642
Reimbursable Fund Income:			
J00A01 Department of Transportation	1,277,555	1,275,000	1,401,835
J00E00 DOT-Motor Vehicle Administration	1,055,000	1,329,673	1,105,000
K00A12 DNR-Resource Assessment Service	240,000	250,000	250,000
Total	2,572,555	2,854,673	2,756,835

SUMMARY OF COORDINATING OFFICES

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	122.50	122.50	122.50
Total Number of Contractual Positions	3.80	8.50	7.50
Salaries, Wages and Fringe Benefits	11,326,524 190,965 9,359,517	11,979,588 343,669 21,738,144	12,569,759 402,968 25,353,112
Original General Fund Appropriation	4,011,192 -246,597	4,205,030 56,957	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	3,764,595 1	4,261,987	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	3,764,594 13,392,501 3,665,881 54,030	4,261,987 24,179,792 4,690,014 929,608	4,528,753 30,686,718 3,089,038 21,330
Total Expenditure	20,877,006	34,061,401	38,325,839

U00A10.01 COORDINATING OFFICES

PROGRAM DESCRIPTION

The Coordinating Offices are responsible for: coordinating the Department's budget matters, the State Revolving Funds, capital project management, and Board of Public Works activities; coordinating public information and outreach, community assistance, public participation, media relations, and Public Information Act and State Clearinghouse activities; promoting pollution prevention; coordinating the Department's information technology activities; responding to environmental emergencies; and providing legal advice and investigating and prosecuting violations of Maryland's environmental statutes and regulations.

MISSION

To keep the public well informed of the Department's policies, procedures, and actions; administer budgetary matters; perform legal services and criminal investigations; coordinate the Department's information technology activities; and respond timely to environmental emergencies.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Customer service and community outreach.

Objective 1.1 Respond to 75 percent of Public Information Act (PIA) requests within 30 days of receipt.

	FY2013	FY2014	FY2015	FY2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of PIA responses issued within 30 days	65% ¹	80%	75%	75%

Objective 1.2 By fiscal year 2016, MDE will meet permit turnaround times for 90 percent of permits processed.

	FY2013	FY2014	FY2015	FY2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of permit applications received	18,705	20,187	20,000	20,000
Output: Number of permits issued	18,869	$20,695^2$	20,000	20,000
Outcome: Percentage of permits processed within established time	82.1%	90.6%	90.0%	90.0%

Objective 1.3 Respond to environmental emergencies in the State of Maryland to reduce risk to public health and the environment.

	CY2013	CY2014	CY2015	CY2016
Performance Measures	Actual	Estimate	Estimated	Estimated
Input: Number of environmental emergency calls received ³	2,550	2,500	2,500	2,500
Output: Number of environmental emergencies responded to	571	500	500	500

¹ Fiscal year 2013 percentages were lower because MDE's PIA coordinator retired September 1, 2012. MDE experienced a drop in efficiency due to the transition time and hiring period.

² Issuing more permits than applications received, by a small amount, is not unusual depending on when applications come in.

³ MDE's emergency response staff provides technical advice over the phone to local jurisdictions and do not have to necessarily respond to the emergency in-person. Additionally, some of the calls are assessed by the receiver of the call as non-emergencies and are directed to the appropriate MDE office via telephone.

COORDINATING OFFICES

U00A10.01 COORDINATING OFFICES

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	122.50	122.50	122.50
Number of Contractual Positions	3.80	8.50	7.50
01 Salaries, Wages and Fringe Benefits	11,326,524	11,979,588	12,569,759
02 Technical and Special Fees	190,965	343,669	402,968
03 Communication	134,432	107,467	106,811
04 Travel	45,737	18,120	11,810
06 Fuel and Utilities	8,295	9,752	8,544
07 Motor Vehicle Operation and Maintenance	221,187	151,407	174,439
08 Contractual Services	1,617,810	4,197,281	4,511,034
09 Supplies and Materials	253,848	217,738	178,371
10 Equipment—Replacement	451,838	363,727	384,482
11 Equipment—Additional	5,576		
12 Grants, Subsidies and Contributions	1,886,578	6,020,000	5,435,000
13 Fixed Charges	44,789	44,374	42,621
Total Operating Expenses	4,670,090	11,129,866	10,853,112
Total Expenditure	16,187,579	23,453,123	23,825,839
Original General Fund Appropriation	4,011,192	4,205,030	
Transfer of General Fund Appropriation	-246,597	56,957	
Total General Fund Appropriation	3,764,595	4,261,987	
Less: General Fund Reversion/Reduction	1		
Net General Fund Expenditure	3,764,594	4,261,987	4,528,753
Special Fund Expenditure	8,778,392	14,479,792	16,186,718
Federal Fund Expenditure	3,632,285	4,690,014	3,089,038
Reimbursable Fund Expenditure	12,308	21,330	21,330
Total Expenditure	16,187,579	23,453,123	23,825,839

COORDINATING OFFICES

2,756,127 172 58,971 ,257,818 189,020 ,994,728 ,577,173	7,175,365 25,000 175,000 1,043,294 480,000 2,002,742	7,286,892 50,000 175,000 1,224,865 480,000 50,000
58,971 ,257,818 189,020 ,994,728	175,000 1,043,294 480,000 2,002,742	175,000 1,224,865 480,000 50,000
,257,818 189,020 ,994,728	1,043,294 480,000 2,002,742	1,224,865 480,000 50,000
189,020 ,994,728	480,000 2,002,742	480,000 50,000
189,020 ,994,728	480,000 2,002,742	480,000 50,000
,994,728	2,002,742	50,000
,577,173	0.005.056	2,004,097
	2,225,876	3,526,875
	50,000	150,000
456,207	550,000	550,000
347,581	502,515	438,989
140,595	200,000	200,000
	50,000	50,000
3,778,392	14,479,792	16,186,718
2,202,292 98,661	2,092,198 493,000	2,290,919 212,000
774,715	1,554,816	
493,778	470,000	386,119 100,000
1.845		
60,994	80,000	100,000
,632,285	4,690,014	3,089,038
,	140,595 3,778,392 2,202,292 98,661 774,715 493,778 1,845	140,595 200,000 50,000 50,000 3,778,392 14,479,792 2,202,292 2,092,198 98,661 493,000 774,715 1,554,816 493,778 470,000 1,845 60,994 80,000

COORDINATING OFFICES

U00A10.02 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS

Program Description:

This program provides analysis, design, development and implementation plans and activities with prescribed milestones and deliverables defined for department-wide information systems. Key development elements include project management, leadership on matters of enterprise information management, enterprise information policy and technology, data stewardship, data quality, and risk management.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
08 Contractual Services	75,318	908,278	
Total Operating Expenses	75,318	908,278	
Total Expenditure	75,318	908,278	
Federal Fund Expenditure	33,596 41,722 75,318	908,278 908,278	
Federal Fund Income: 66.468 Capitalization Grants for Drinking Water State Revolving Fund	33,596		
Reimbursable Fund Income: F50A01 Major Information Technology Development Projects	41,722	908,278	

COORDINATING OFFICES

U00A10.03 BAY RESTORATION FUND DEBT SERVICE

Program Description:

This program is utilized to account for annual debt service payments on the Bay Restoration Fund (BRF) revenue bonds. The BRF was established during the 2004 Legislative Session by amending Title 9, Subtitle 16: Maryland Water Quality Financing Administration. The revenue source for the BRF and for the debt service payments is a fee of \$5.00 per month per Equivalent Dwelling Unit for users of sewer systems.

Annron	ristion	Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
14 Land and Structures	4,614,109	9,700,000	14,500,000
Total Operating Expenses	4,614,109	9,700,000	14,500,000
Total Expenditure	4,614,109	9,700,000	14,500,000
Special Fund Expenditure	4,614,109	9,700,000	14,500,000
Total Expenditure	4,614,109	9,700,000	14,500,000
Special Fund Income: swf309 Chesapeake Bay Restoration Fund	4,614,109	9,700,000	14,500,000

MARYLAND ENVIRONMENTAL SERVICE

PROGRAM DESCRIPTION

The Maryland Environmental Service (MES) is established under Title 3, Subtitle 1 of the Natural Resources Article to provide water supply, wastewater treatment and waste management to State agencies, counties, municipalities and private entities. Service capabilities include: engineering, design, finance, construction, project management and operation and maintenance. The Service is an instrumentality of the State and a public corporation.

MISSION

The mission of the Maryland Environmental Service is to provide operational and technical services to protect and enhance the environment for the benefit of the people of Maryland.

VISION

The Maryland Environmental Service is:

- an innovative and leading-edge solver of environmental problems;
- a responsible and successful manager of environmental operations; and
- a great place to work.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Improve the environment through MES activities.

Objective 1.1 Reduce the nutrient problems in the Chesapeake Bay watershed.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Gallons of used antifreeze recycled (in thousands)	36	27	37	37
Gallons of used oil recycled (in thousands)	630	488	630	500
Number of corporate and State National Pollution Discharge				
Elimination System (NPDES) violations	177 ¹	180	100	150

Goal 2. Work more safely.

Objective 2.1 MES will improve its safety performance by limiting accidents and related lost work time and by reducing the number of preventable vehicle accidents.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of accidents resulting in lost work time	13	39^{2}	<18	<18
Number of accidents resulting in more than 40 hours of accident leave	6	6	<8	<8
Number of preventable vehicle accidents	24	31	<25	<25
Outcome: Accident leave as a percent of total hours worked	.25%	.24%	<.25%	<.25%

Goal 3. Provide excellent customer service and satisfaction.

Objective 3.1 MES will achieve a client satisfaction result of 75 percent or more.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Client satisfaction rate	97%	3	>85%	>85%

¹ NPDES violations were misprinted in fiscal year 2014. Violations occurred at troublesome facilities with plant design problems.

² Number of accidents increased due to expansion of MES projects and the type of work employees are required to perform. Environmental projects expanded in the field resulting in tick bites, poison ivy/sumac exposure, and severe weather conditions causing slip and fall injuries on ice. Two major accidents resulted in a high number of lost work hours.

³ MES revamped the client satisfaction survey for fiscal year 2014. The customer service representative made contact with clients to discuss service, in lieu of performing an actual survey.

U10B00.41 GENERAL ADMINISTRATION

Appropriation Statement:

Appropriation Statement.	2014 Actual	2015 Estimated	2016 Estimated
Number of Authorized Positions	700.40	709.40	715.40
01 Salaries, Wages and Fringe Benefits	62,513,703	60,000,000	69,500,000
02 Technical and Special Fees	10,932,101	10,000,000	10,000,000
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 13 Fixed Charges	491,420 279,966 5,829,931 3,286,365 23,400,147 10,565,952 3,251,644 3,040,819	478,800 255,000 4,850,000 5,200,000 24,832,000 6,600,000 940,000 2,200,000	500,000 255,000 6,000,000 5,000,000 25,200,000 7,300,000 2,500,000 3,700,000
Total Operating Expenses	50,146,244	45,355,800	50,455,000
Total Expenditure	123,592,048	115,355,800	129,955,000
Non-budgeted Fund Income: U10701 User Charges	123,592,048	115,355,800	129,955,000

U10B00.41 GENERAL ADMINISTRATION—MARYLAND ENVIRONMENTAL SERVICE

REIMBURSABLE PROJECTS

FY 2016 AGENCY FUNDING SCHEDULE—TOTAL

Facilities	Budget Code	FY 2014 Expenditures	FY 2015 Allocation	FY 2016 Allowance
Military Department	D50H01	191,082	224,497	239,504
Maryland Veterans' Home Commission	D55P00	377,309	418,136	434,575
Maryland Aviation Administration	J00101	25,247	24,466	33,269
DNR-Public Lands	K00A04	2,463,353	2,774,629	2,651,834
DNR-Fisheries Service	K00A17	48,333	52,363	54,754
DHMH-Springfield Hospital Center	M00L08	513,904	720,995	745,470
DHMH-Clifton T. Perkins Hospital Center	M00L10	190,466	231,556	220,267
DHMH-Crownsville Hospital Center	M00L15	465,825	363,564	428,793
DHMH-Rosewood Hospital	M00M15	5,808	6,146	8,612
DPSCS-Maryland Correctional Institution - Hagerstown	Q00R02	1,611,463	1,688,376	1,839,087
DPSCS-Patuxent Institution	Q00R02	486,745	591,754	562,904
DPSCS-Western Correctional Institution	Q00R02	111,981	120,966	125,117
DPSCS-Dorsey Run Correctional Facility	Q00S02	1,569,211	1,880,207	1,899,820
DPSCS-Eastern Correctional Institution	Q00S02	2,025,858	2,013,886	2,143,458
DPSCS-Eastern Correctional Institution Co-Generation Facility	Q00S02	6,234,570	7,889,696	6,769,021
DPSCS-Maryland Correctional Institution - Jessup	Q00S02	571,397	694,668	660,800
DPSCS-Maryland Correctional Institute of Women - Jessup	Q00S02	232,791	283,013	269,215
St. Mary's College of Maryland	R14D00	75,847	69,793	73,039
U of MD Center for Environmental Studies-Horn Point	R30B34	65,531	58,549	60,021
DJS-O'Farrell Center	V00H01	6,582		
DJS-Juvenile Services Administration Youth Centers	V00I01	345,165	368,197	392,165
DJS-Victor Cullen Center	V00101	272,818	305,186	323,035
DJS-Boys' Village of Maryland and RICA Cheltenham	V00L01	446,569	434,944	449,203
Reimbursable Total		18,337,855	21,215,587	20,383,963

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
00.04 000000000000000000000000000000000							
u00a01 Office of the Secretary							
u00a0101 Office of the Secretary	1 00	145 007	1 00	150 710	1 00	450 740	
secy dept environment	1.00	145,987		158,713	1.00	158,713	
dep secy dept environ exec viii		134,103		138,825	1.00	138,825	
	1.00	130,271		137,501	1.00	137,501	
administrator vii admin prog mgr ii	1.00	93,325		99,869	1.00	101,786	
admin prog mgr ii administrator iv	1.00	63,683		73,946	1.00	74,662	
		72,589		77,699	1.00	79,205	
fiscal services admin ii	1.00	48,963		69,273	1.00	69,940	
internal auditor super	1.00	72,011		77,078	1.00	78,568	
internal auditor ii	1.00	62,008		66,363	1.00	67,639	
exec assoc iii	2.00	130,469		138,183	2.00	139,399	
obs-executive associate iii	1.00	66,178		70,830	1.00	72,199	
obs-executive associate ii	1.00	51,864		55,491	1.00	56,550	
management associate	1.00	35,638	1.00	39,264	1.00	40,698	
T0TAL u00a0101*	14.00	1,107,089	14.00	1,203,035	14.00	1,215,685	
TOTAL u00a01 **	14.00	1,107,089		1,203,035	14.00	1,215,685	
u00a02 Operational Services Adm u00a0202 Operational Services Adm prgm mgr senior iii			1.00	108,286	1.00	109,330	
prgm mgr senior i	1.00	99,507		104,567	1.00	106,581	
hr director i	1.00	86,508		92,564	1.00	94,335	
fiscal services admin iv	1.00	87,469		93,590	1.00	95,380	
admin prog mgr ii	1.00	66,496		71,172	1.00	72,546	
administrator v	1.00	58,435		87,729	1.00	-	
hr administrator iii	1.00	65,745		91,107	1.00	88,565 91,107	
administrator iv	1.00	78,345		83,811	1.00	84,606	
administrator iii	2.00	96,408		114,801	2.00	117,922	
accountant supervisor ii	2.00	101,848		121,169	2.00	123,870	
hr administrator i	1.00	72,011	1.00	77,078	1.00	77,823	
hr officer iii	1.00	57,252		63,171	1.00	63,779	
accountant advanced	.00	28,623		00,171	.00	00,779	
administrator i	4.00	200,949		221,955	4.00	225,913	
agency budget spec lead	1.00	61,973		67,639	1.00	68,939	
admin officer iii	3.00	110,198		127,173	3.00	131,038	
agency procurement spec ii	1.00	12,282		51,452	1.00	52,434	
hr officer i	1.00	20,059		49,583	1.00	50,506	
accountant i	1.00	51,178		41,774	1.00	43,307	
admin officer ii	1.00	52,440		56,108	1.00	56,645	
accountant trainee	2.00	•	2.00	•		•	
admin officer i	2.00	10,201		73,114	2.00	75,768	
agency budget spec i	1.00	103,455	1.00	88,169	2.00 1.00	90,480	
admin spec iii	1.00	47,911		53,598	1.00	54,109	
admin spec ii	2.00	49,705 51,168		53,175	2.00	54,186	
admin spec ii	2.00	51,100	2.00	77,396	2.00	78,403	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure		Appropriation		Allowance	Symbol
u00a02 Operational Services Adm	inistration						
u00a0202 Operational Services Adm							
fiscal accounts technician ii	4.00	167,149	4.00	181,209	4.00	183,685	
fiscal accounts technician i	2.00	57,636	2.00	84,702	2.00	85,372	
fiscal accounts clerk manager	2.00	101,342	2.00	108,396	2.00	109,420	
office secy ii	.00	0	1.00	35,423	1.00	35,742	
fiscal accounts clerk ii	1.00	27,851	1.00	30,765	1.00	31,858	
office clerk ii	2.00	30,666	2.00	67,356	2.00	68,562	
011100 0101K 11			2.00		2.00		
T0TAL u00a0202*	45.00	2,155,990	46.00	2,578,032	46.00	2,622,211	
TOTAL u00a02 **	45.00	2,155,990	46.00	2,578,032	46.00	2,622,211	
		. ,				, ,	
u00a04 Water Management Adminis	tration						
u00a0401 Water Management Adminis	tration						
exec vi	1.00	114,259	1.00	118,282	1.00	120,819	
asst attorney general viii	1.00	110,431	1.00	118,197	1.00	118,197	
asst attorney general vii	1.00	103,458	1.00	110,729	1.00	110,729	
prgm mgr senior i	1.00	106,963	1.00	110,729	1.00	110,729	
asst attorney general vi	3.00	248,401	3.00	265,766	3.00	270,027	
prgm mgr iv	6.00	456,631	6.00	583,323	6.00	585,809	
envrmntl prgm mgr ii water mgt	3.00	248,714	3.00	279,184	3.00	281,852	
prgm mgr iii	7.00	408,949	7.00	589,476	7.00	616,746	
envrmntl prgm mgr i water mgt	7.00	476,264	7.00	541,303	7.00	558,620	
prgm mgr ii	2.00	153,780	2.00	164,563	2.00	167,722	
administrator iv	1.00	67,910	1.00	74,779	1.00	76,224	
administrator iii	1.00	23,949	1.00	49,899	1.00	51,771	
reg compliance engr-arch supv	12.00	930,552	13.00	1,132,288	13.00	1,148,947	
geol prgm consultant envr prgms		153,519	2.00	164,253	2.00	166,606	
geol supervisor envr prgms	1.00	83,561	1.00	89,400	1.00	91,107	
reg compliance engr-arch sr	26.00	1,943,478	26.00	2,130,107	26.00	2,166,705	
geol lead/adv envr prgms	3.00	211,589	3.00	223,393	3.00	227,957	
nat res planner v	7.00	505,667	7.00	562,710	7.00	569,563	
reg compliance engr-arch iii	36.50	2,138,287	41.50	2,706,596	44.50	2,934,230	New
envrmntl spec iv	1.00	2,100,207	1.00	49,899	1.00	51,771	HOW
it programmer analyst lead/adva		143,633	2.00	154,185	2.00	155,671	
management specialist supv ii	2.00	141,399	2.00	128,467	2.00	131,849	
nat res planner iv	23.50	1,495,002	23.50	1,610,919	23.50	1,634,659	
sanitarian vi registered	6.00	408,672	6.00	437,408	6.00	443,819	
administrator ii	2.00	59,032	1.00	63,171	1.00	64,387	
agency budget spec supv	2.00	132,357	2.00	141,660	2.00	143,714	
geol iii envr prgms	4.00	208,949	4.00	229,040	4.00	232,865	
hr officer iii	2.00	· · · · · · · · · · · · · · · · · · ·	2.00	229,040 144,398	2.00		
	6.00	134,911		•		145,792	
reg compliance engr-arch ii		132,666	7.00	360,649	7.00	369,657	
chemist iii	1.00	53,273	1.00	56,999	1.00	58,091	
it functional analyst ii	2.00	99,915	2.00	118,404	2.00	120,111	
nat res planner iii	5.00	204,700	8.00	416,836	8.00	425,454	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
u00a04 Water Management Adminis	tration						
u00a0401 Water Management Adminis							
sanitarian iv registered	2.00	119,588	2.00	111,656	2.00	114,580	
accountant ii	1.00	40,324		44,457	1.00	46,098	
admin officer iii	2.00	114,111		122,107		123,841	
agency budget spec ii	2.00	109,969		117,670		118,796	
nat res planner ii	1.00	50,894		54,451	1.00	55,491	
reg compliance engr-arch i	3.00	109,023		148,543	3.00	151,587	
admin officer ii	5.00	244,305		269,966		276,767	
sanitarian ii registered	2.00	64,726		83,781	2.00	86,858	
admin officer i	3.00	62,587		127,733		131,430	
admin spec iii	4.00	164,947		178,568	4.00	182,783	
envrmntl compliance spec supv	6.00	362,205		423,907	6.00	430,165	
envrmntl compliance spec iv	13.00	780,004		786,180	13.00	800,269	
envrmntl compliance spec iii	16.00	689,839		824,810	16.00	838,932	
envrmntl compliance spec ii	1.00	59,593		61,691	1.00	61,691	
envrmntl compliance spec i	1.00	27,389		48,825	1.00	49,734	
management associate	1.00	46,801	1.00	51,612		52,596	
admin aide	5.00	215,842		231,874		234,470	
office secy iii	10.50	291,843		353,580		361,050	
office secy ii	2.00	67,529		72,122		73,430	
data entry operator ii	1.00	· ·		•		•	
obs-office clerk ii	2.00	24,850		27,304		27,782	
ODS-OTTICE CIEFK II	2.00	68,489	2.00	73,150	2.00	74,120	
TOTAL u00a0401*	263.50	15,415,729	271.50	18,140,999	274.50	18,644,670	
TOTAL u00a04 **	263.50	15,415,729	271.50	18,140,999	274.50	18,644,670	
u00a05 Science Services Adminis							
u00a0501 Science Services Adminis							
prgm mgr senior iii	1.00	97,401	1.00	104,235	1.00	106,240	
prgm mgr senior i	1.00	82,387		88,146	1.00	89,829	
prgm mgr iv	4.00	260,276		361,203	4.00	366,328	
prgm mgr iii	1.00	76,636		81,994	1.00	82,774	
envrmntl prgm mgr i general	7.00	528,645		561,264	7.00	571,458	
administrator iv	1.00	71,213		76,224		76,962	
administrator iii	2.00	141,319		151,261	2.00	152,723	
physician program staff	1.00	115,981		128,404	1.00	133,335	
reg compliance engr-arch supv	1.00	19,668		60,543	1.00	62,867	
reg compliance engr-arch sr	5.00	318,039		345,569	5.00	352,793	
nat res planner v	10.00	661,309		728,415	10.00	740,562	
reg compliance engr-arch iii	3.00	192,360		206,562	3.00	210,810	
envrmntl spec iv	1.00	70,646		49,899	1.00	51,771	
it programmer analyst lead/adva		110,951		165,949	3.00	170,330	
nat res planner iv	9.00	522,679	9.00	564,090	9.00	572,380	
planner v	1.00	77,354		85,401	1.00	85,401	
agency budget spec supv	1.00	66,178	1.00	70,830	1.00	71,515	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbo1
u00a05 Science Services Adminis							
u00a0501 Science Services Adminis							
administrator i	2.00	113,303		121,247	2.00	122,932	
nat res planner iii	22.00	1,082,993	22.00	1,200,443	22.00	1,221,746	
admin officer iii	1.00	54,126		58,736	1.00	59,299	
agency budget spec ii	1.00	53,862		57,633	1.00	58,736	
research statistician ii	1.00	59,219	1.00	63,371	1.00	64,588	
nat res planner i	1.00	0	2.00	73,114	2.00	75,768	
admin spec iii	1.00	39,888	1.00	42,623	1.00	43,016	
agency bg spec trainee	1.00	0	1.00	34,390	1.00	35,629	
envrmntl enforcement inspec ii	1.00	48,704	1.00	52,183	1.00	52,679	
management associate	1.00	48,268	1.00	51,612	1.00	52,596	
TOTAL u00a0501*	84.00	4,913,405	85.00	5,585,341	85.00	5,685,067	
T0TAL u00a05 **	84.00	4,913,405	85.00	5,585,341	85.00	5,685,067	
u00a06 Land Management Administ	ration						
u00a0601 Land Management Administ	ration						
exec vi	1.00	118,184	1.00	122,344	1.00	122,344	
asst attorney general viii	1.00	108,342	1.00	115,959	1.00	118,197	
asst attorney general vii	3.00	185,148	3.00	301,872	3.00	311,788	
prgm mgr senior i	1.00	61,868	1.00	110,729	1.00	110,729	
administrator vii	1.00	67,467	.00	0	.00	0	
asst attorney general vi	6.00	585,350	7.00	651,273	7.00	661,744	
prgm mgr iv	6.00	515,967	6.00	559,436	6.00	564,511	
administrator vi	1.00	89,141	1.00	95,380	1.00	96,292	
prgm mgr iii	5.00	431,591	5.00	461,792	5.00	467,875	
administrator v	1.00	70,421	1.00	75,377	1.00	76,834	
envrmntl prgm mgr i general	2.00	158,027	3.00	225,824	3.00	231,217	
envrmntl prgm mgr i waste mgt	4.00	313,971	4.00	352,808	4.00	356,947	
nursing prgm conslt/admin ii	1.00	77,490	1.00	82,901	1.00	84,479	
administrator iii	4.00	189,978		205,005	3.00	207,493	
asst attorney general v	1.00	18,723		78,952	1.00	79,708	
geol manager envr prgms	3.00	178,281	3.00	251,303	3.00	256,362	
reg compliance engr-arch supv	3.00	272,123	3.00	287,996	3.00	288,891	
asst attorney general iv	.00	. 0	1.00	56,743	1.00	58,916	
geol prgm consultant envr prgms	4.00	313,314		335,286	4.00	341,694	
geol supervisor envr prgms	11.00	866,668		927,320	11.00	940,205	
reg compliance engr-arch sr	8.00	615,222		696,702	9.00	709,535	
geol lead/adv envr prgms	12.00	967,490		1,031,785	15.00	1,049,359	
nat res planner v	1.00	65,972		70,607	1.00	71,290	
reg compliance engr-arch iii	13.00	879,041	13.00	894,840	13.00	911,230	
epidemiologist iii	1.00	73,402		78,568	1.00	80,078	
nat res planner iv	3.00	209,366		224,094	3.00	227,678	
sanitarian vi registered	1.00	72,011		77,078		77,823	
administrator ii	1.00	66,178		70,830	1.00	72,199	
auministrator ii	1.00	00,170	1.00	70,000	1.00	12,199	

Classification Title Positions Expenditure Positions Appropriation Positions Allowance Appropriation Appropr	FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
geol ii in erv pryms 11.00 429,500 9.00 514,250 9.00 525,250 hr officer iii 1.00 429,500 1.00 66,888 1.00 67,532 it programmer analyst ii 2.00 120,376 2.00 128,990 2.00 131,475 reg compliance engr-arch ii 1.00 46,254 .00 0 0.00 0 0.00 0 sanitarian v registered 1.00 63,702 1.00 66,175 1.00 68,834 administrator i 3.00 103,570 2.00 110,815 2.00 112,407 agency grants spec lead 1.00 51,295 1.00 54,884 1.00 55,408 geol ii 2.00 44,713 1.00 46,211 it functional analyst ii 1.00 60,839 1.00 66,110 1.00 66,363 nat res planer iii 2.00 86,023 2.00 99,248 2.00 100,092 sanitarian iv registered 4.00 174,268 3.00 188,124 3.00 189,229 admin officer iii 4.00 281,158 5.00 300,855 5.00 306,460 agency grants spec ii 1.00 50,894 1.00 54,451 1.00 55,491 geol i 4.00 50,992 4.00 174,674 4.00 177,894 reg compliance engr-arch i 5.00 34,113 5.00 214,455 5.00 219,165 admin officer ii 3.00 155,804 3.00 186,72 3.00 186,719 envermments per i general 1.00 27,399 1.00 52,020 1.00 55,055 1.00 56,108 sanitarian ii registered 1.00 27,399 1.00 52,020 1.00 55,055 1.00 56,108 sanitarian ii registered 1.00 27,399 1.00 52,020 1.00 55,055 1.00 56,108 sanitarian ii registered 1.00 27,399 1.00 52,020 1.00 40,698 admin officer ii 3.00 344,043 18.00 674,848 18.00 222,668 nat res planer i 1.00 424,103 1.00 392,64 1.00 40,698 admin officer i 4.00 204,940 4.00 218,498 4.00 222,668 nat res planer i 1.00 434,043 18.00 674,848 18.00 688,619 admin spec ii 1.00 436,811 10.00 466,889 10.00 476,919 admin spec ii 1.00 40,698 admin sp	Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
geol ii in erv pryms 11.00 429,500 9.00 514,250 9.00 525,250 hr officer iii 1.00 429,500 1.00 66,888 1.00 67,532 it programmer analyst ii 2.00 120,376 2.00 128,990 2.00 131,475 reg compliance engr-arch ii 1.00 46,254 .00 0 0.00 0 0.00 0 sanitarian v registered 1.00 63,702 1.00 66,175 1.00 68,834 administrator i 3.00 103,570 2.00 110,815 2.00 112,407 agency grants spec lead 1.00 51,295 1.00 54,884 1.00 55,408 geol ii 2.00 44,713 1.00 46,211 it functional analyst ii 1.00 60,839 1.00 66,110 1.00 66,363 nat res planer iii 2.00 86,023 2.00 99,248 2.00 100,092 sanitarian iv registered 4.00 174,268 3.00 188,124 3.00 189,229 admin officer iii 4.00 281,158 5.00 300,855 5.00 306,460 agency grants spec ii 1.00 50,894 1.00 54,451 1.00 55,491 geol i 4.00 50,992 4.00 174,674 4.00 177,894 reg compliance engr-arch i 5.00 34,113 5.00 214,455 5.00 219,165 admin officer ii 3.00 155,804 3.00 186,72 3.00 186,719 envermments per i general 1.00 27,399 1.00 52,020 1.00 55,055 1.00 56,108 sanitarian ii registered 1.00 27,399 1.00 52,020 1.00 55,055 1.00 56,108 sanitarian ii registered 1.00 27,399 1.00 52,020 1.00 55,055 1.00 56,108 sanitarian ii registered 1.00 27,399 1.00 52,020 1.00 40,698 admin officer ii 3.00 344,043 18.00 674,848 18.00 222,668 nat res planer i 1.00 424,103 1.00 392,64 1.00 40,698 admin officer i 4.00 204,940 4.00 218,498 4.00 222,668 nat res planer i 1.00 434,043 18.00 674,848 18.00 688,619 admin spec ii 1.00 436,811 10.00 466,889 10.00 476,919 admin spec ii 1.00 40,698 admin sp								
geol iii envr pryms 11.00 429,500 9.00 514,250 9.00 525,250 hr officer iii 1.00 429,500 1.00 66,888 1.00 67,532 it programmer analyst ii 2.00 120,376 2.00 128,990 2.00 131,475 reg compliance engr-arch ii 1.00 46,254 .00 0 0.00 0 0.00 131,475 reg compliance engr-arch ii 1.00 46,254 .00 0 0.00 0.00 124,475 1.00 68,834 administrator i 3.00 103,570 2.00 110,815 2.00 112,407 agency grants spec lead 1.00 51,295 1.00 54,884 1.00 55,408 geol ii 2.00 44,712 1.00 47,333 1.00 48,211 it functional analyst ii 1.00 60,839 1.00 65,110 1.00 66,363 nat res planner iii 2.00 66,033 2.00 99,248 2.00 100,092 sanitarian iv registered 4.00 174,268 3.00 188,124 3.00 189,929 admin officer iii 4.00 281,158 5.00 300,855 5.00 306,460 agency grants spec ii 1.00 50,894 1.00 54,451 1.00 55,491 geol i 4.00 50,992 4.00 174,674 4.00 177,894 reg compliance engr-arch i 5.00 34,143 5.00 214,455 5.00 219,165 admin officer ii 3.00 155,804 3.00 166,72 3.00 168,719 envrmmtl spec ii general 1.00 27,399 1.00 52,020 1.00 53,012 admin officer ii 1.00 24,103 1.00 52,020 1.00 55,056 1.00 56,108 sanitarian ii registered 1.00 27,399 1.00 52,020 1.00 53,012 admin officer i 1.00 24,103 1.00 39,264 1.00 55,056 1.00 56,108 sanitarian ii registered 1.00 27,399 1.00 52,020 1.00 40,699 admin officer i 4.00 204,940 4.00 218,498 4.00 222,668 nat res planner i 1.00 43,131 1.00 392,644 1.00 40,699 admin spec ii 1.00 344,043 18.00 674,848 18.00 688,619 admin spec ii 1.00 40,699 admin								
geol iii envr prgms	3							
re officer iii	u00a0601 Land Management Adminis	tration						
it programmer analyst ii 2.00 120,376 2.00 128,990 2.00 131,475 reg compliance engr-arch ii 1.00 46,254 .00 0 0.00 0 0 sanitarian v registered 1.00 63,702 1.00 68,175 1.00 88,834 administrator i 3.00 103,570 2.00 110,815 2.00 112,407 agency grants spec lead 1.00 51,295 1.00 54,884 1.00 55,408 geol ii 2.00 84,772 1.00 47,333 1.00 48,211 if functional analyst ii 1.00 60,839 1.00 65,110 1.00 66,363 nat res planner iii 2.00 86,023 2.00 98,248 2.00 100,092 sanitarian iv registered 4.00 174,268 3.00 188,124 3.00 189,929 admin officer iii 4.00 281,158 5.00 300,855 5.00 305,460 agency grants spec ii 1.00 50,894 1.00 54,451 1.00 55,491 geol i 4.00 50,894 1.00 54,451 1.00 55,491 reg compliance engr-arch i 5.00 34,143 5.00 214,455 5.00 219,165 admin officer ii 3.00 155,804 3.00 186,672 3.00 188,719 envirantly spec ii general 1.00 27,339 1.00 52,020 1.00 56,108 sanitarian ii registered 1.00 27,339 1.00 52,020 1.00 56,108 sanitarian ii registered 1.00 24,103 1.00 39,264 1.00 56,108 sanitarian ii registered 1.00 24,103 1.00 39,264 1.00 40,698 admin spec ii 1.00 40,698 40,00 22,668 nat res planner i 1.00 24,103 1.00 39,264 1.00 40,698 admin spec ii 1.00 40,698 admin spec ii 1.00 344,443 18.00 674,848 18.00 688,819 admin spec ii 1.00 40,698 admin spec ii 1.00 40			•	9.00	514,250	9.00	525,250	
reg compliance engr-arch ii 1.00 46,254 .00 0 0.00 0 0 sanitarian v registered 1.00 63,702 1.00 68,175 1.00 68,834 administrator i 3.00 103,570 2.00 110,815 2.00 112,407 agency grants spec lead 1.00 51,295 1.00 54,884 1.00 55,408 geol ii 2.00 84,772 1.00 47,333 1.00 48,211 it functional analyst ii 1.00 60,839 1.00 65,110 1.00 66,363 nat res planner iii 2.00 86,023 2.00 98,248 2.00 100,092 sanitarian iv registered 4.00 174,268 3.00 188,124 3.00 189,929 admin officer iii 4.00 50,992 4.00 174,674 4.00 177,894 reg compliance engr-arch i 5.00 34,143 5.00 174,674 4.00 177,894 reg compliance engr-arch i 5.00 34,143 5.00 124,455 5.00 219,165 admin officer ii 3.00 155,804 3.00 166,672 3.00 168,719 envremtl spec ii general 1.00 27,339 1.00 52,020 1.00 53,012 admin officer i 1.00 27,339 1.00 55,065 1.00 56,108 sanitarian ii registered 1.00 27,339 1.00 52,020 1.00 53,012 admin officer i 1.00 24,103 1.00 53,924 4.00 177,894 4.00 177,894 envremtl spec ii general 1.00 27,339 1.00 52,020 1.00 53,012 admin officer i 1.00 24,103 1.00 39,264 1.00 40,688 admin spec ii 1.00 24,103 1.00 55,064 1.00 53,012 admin officer i 1.00 24,103 1.00 39,264 1.00 40,688 admin spec ii 1.00 34,434 1.00 668,619 admin spec ii 1.00 34,043 18.00 674,848 18.00 688,619 admin spec ii 1.00 34,043 18.00 674,848 18.00 688,619 admin spec ii 1.00 34,043 18.00 674,848 18.00 688,619 admin spec ii 1.00 34,043 18.00 674,848 18.00 688,619 admin spec ii 1.00 35,629 1.00 561,831 1.00 38,061 1.00 38,097 envremtl compliance spec ii 7.00 173,309 9.00 381,401 9.00 380,999 envremtl compliance spec ii 7.00 173,309 9.00 381,401 9.00 380,999 envremtl compliance spec ii 7.00 173,309 9.00 381,401 9.00 380,999 envremtl compliance spec ii 7.00 173,309 9.00 381,401 9.00 380,999 envremtl compliance spec ii 7.00 173,309 9.00 381,401 9.00 380,999 envremtl compliance spec ii 7.00 173,309 9.00 381,401 9.00 380,999 envremtl compliance spec ii 7.00 173,309 9.00 381,401 9.00 380,999 envremtl compliance spec ii 7.00 173,309 9.00 181,401 9.00 38,601 1.00 42,369 office secy ii 1.00 34,478 1	hr officer iii	1.00	62,500	1.00	66,888	1.00	67,532	
sanitarian v registered d.0.0 63,702 1.00 68,175 1.00 68,834 administrator i 3.00 103,570 2.00 110,815 2.00 112,407 agency grants spec lead 1.00 51,295 1.00 54,884 1.00 55,408 geol ii 2.00 84,772 1.00 47,333 1.00 48,211 it functional analyst ii 1.00 60,839 1.00 65,110 1.00 66,363 nat res planner iii 2.00 86,023 2.00 98,248 2.00 100,092 admin officer iii 4.00 281,158 5.00 300,855 5.00 305,460 agency grants spec ii 1.00 50,894 1.00 54,451 1.00 55,491 geol i 1.00 65,491 reg compliance engr-arch i 5.00 34,143 5.00 214,455 5.00 219,165 admin officer iii 3.00 155,804 3.00 126,674 4.00 177,894 reg compliance engr-arch i 5.00 34,143 5.00 214,455 5.00 219,165 admin officer ii 3.00 155,804 3.00 166,672 3.00 168,719 envremtl spec ii general 1.00 51,457 1.00 55,056 1.00 55,108 sanitarian ii registered 1.00 27,339 1.00 55,056 1.00 53,012 admin officer i 4.00 204,940 4.00 218,498 4.00 222,668 nat res planner i 1.00 24,103 1.00 39,264 1.00 476,919 admin spec ii 10.00 344,043 18.00 674,848 18.00 688,619 admin spec ii 10.00 344,043 18.00 674,848 18.00 688,619 admin spec ii 10.00 344,043 18.00 674,848 18.00 688,619 admin spec ii 10.00 58,091 12.00 551,891 12.00 666,022 envremtl compliance spec vi 10.00 58,091 12.00 551,891 12.00 666,022 envremtl compliance spec ii 7.00 73,309 9.00 381,401 9.00 390,999 envremtl compliance spec ii 7.00 173,309 9.00 381,401 9.00 390,999 envremtl compliance spec ii 7.00 173,309 9.00 381,401 9.00 390,999 envremtl compliance spec ii 7.00 173,309 9.00 381,401 9.00 390,999 envremtl compliance spec ii 7.00 173,309 9.00 381,401 9.00 390,999 envremtl compliance spec ii 7.00 41,808 1.00 44,681 1.00 45,094 conservation assoc v 1.00 48,433 1.00 55,656 1.00 56,108 dadin office secy iii 1.00 34,433 1.00 55,656 1.00 56,108 dadin office secy iii 1.00 34,448 2.00 15,435,006 246.00 15,703,662 doffice secy iii 1.00 34,448 2.00 15,435,006 246.00 15,703,662 doffice secy iii 1.00 34,448 2.00 15,435,006 246.00 15,703,662 doffice secy iii 1.00 43,448 2.46.00 15,435,006 246.00 15,703,662 doffice secy iii 1.00 34,448 2.46.	. 9		•		128,990	2.00	131,475	
administrator i 3.0.0 103,570 2.00 110,815 2.00 112,407 agency grants spec lead 1.00 51,295 1.00 54,884 1.00 55,408 geol ii 2.00 84,772 1.00 47,333 1.00 48,211 it functional analyst ii 1.00 60,839 1.00 65,110 1.00 66,363 nat res planner iii 2.00 86,023 2.00 98,248 2.00 100,092 sanitariani vi registered 4.00 174,288 3.00 188,124 3.00 189,929 admin officer iii 4.00 281,158 5.00 300,855 5.00 305,460 agency grants spec ii 1.00 50,894 1.00 54,451 1.00 55,491 geol i 4.00 50,992 4.00 174,674 4.00 177,894 reg compliance engr-arch i 3.00 155,804 3.00 166,672 3.00 168,719 envrmntl spec ii general 1.00 51,457 1.00 55,002 1.00 56,108 sanitariani ir registered 1.00 27,339 1.00 55,056 1.00 56,108 sanitariani ir registered 1.00 24,103 1.00 35,202 1.00 53,012 admin officer ii 4.00 204,940 4.00 218,498 4.00 222,668 nat res planner i 1.00 453,151 1.00 39,264 1.00 40,698 admin spec ii 1.00 34,403 18.00 674,848 18.00 688,619 admin spec ii 1.00 34,043 18.00 674,848 18.00 688,619 admin spec ii 2.00 708,771 18.00 648,640 10.00 660,405 envrmntl compliance spec iii 2.000 708,771 18.00 869,991 18.00 890,937 envrmntl compliance spec ii 7.00 173,309 9.00 381,401 9.00 390,999 envrmntl compliance spec ii 7.00 41,808 1.00 44,681 1.00 39,040 envrmntl compliance spec ii 7.00 41,808 1.00 44,681 1.00 39,040 envrmntl compliance spec ii 7.00 41,808 1.00 66,022 envrantl compliance spec ii 7.00 173,309 9.00 381,401 9.00 390,999 envrmntl compliance spec ii 7.00 41,808 1.00 649,640 1.00 660,045 envrantl compliance spec ii 7.00 41,808 1.00 649,640 1.00 660,045 envrantl compliance spec ii 7.00 41,808 1.00 649,640 1.00 660,045 envrantl compliance spec ii 7.00 41,808 1.00 649,640 1.00 650,045 envrantl compliance spec ii 7.00 41,808 1.00 649,640 1.00 660,022 envrantl compliance spec ii 7.00 41,808 1.00 649,640 1.00 649,640 1.00 660,022 envrantl compliance spec ii 7.00 660,045 envrantl compliance spec ii 7.00 660,045 exe assoc i 1.00 44,803 1.00 660,045 exe assoc i 1.00 44,803 1.00 660,045 exe vii 1.00 660,045 2.00 74,454 2.00 74,361 data entry operator ii	- · ·	1.00	46,254	.00	0	.00	0	
agency grants spec lead	sanitarian v registered	1.00	63,702	1.00	68,175	1.00	68,834	
geol if 1	administrator i	3.00	103,570	2.00	110,815	2.00	112,407	
It functional analyst ii 1.00 60,839 1.00 65,110 1.00 66,363 nat res planner iii 2.00 86,023 2.00 98,248 2.00 100,092 sanitarian iv registered 4.00 174,268 3.00 188,124 3.00 189,929 admin officer iii 4.00 281,158 5.00 300,855 5.00 305,460 agency grants spec ii 1.00 50,894 1.00 54,451 1.00 55,491 geol i 4.00 50,992 4.00 174,674 4.00 177,894 reg compliance engr-arch i 5.00 34,143 5.00 214,455 5.00 219,165 admin officer ii 3.00 155,804 3.00 166,672 3.00 168,719 envrmntl spec ii general 1.00 51,457 1.00 55,056 1.00 56,108 sanitarian ii registered 1.00 27,339 1.00 55,056 1.00 56,108 sanitarian ii registered 1.00 27,339 1.00 55,056 1.00 53,012 admin officer i 4.00 204,940 4.00 218,488 4.00 222,668 nat res planner i 1.00 42,103 1.00 39,264 1.00 40,698 admin spec ii 10.00 344,043 18.00 674,848 18.00 688,619 admin spec ii 10.00 344,043 18.00 674,848 18.00 688,619 admin spec ii 10.00 344,043 18.00 674,848 18.00 688,619 admin spec ii 20.00 708,771 18.00 661,801 12.00 666,022 envrmntl compliance spec supv 9.00 516,381 10.00 681,640 10.00 666,025 envrmntl compliance spec ii 7.00 708,771 18.00 869,91 18.00 89,937 envrmntl compliance spec ii 7.00 713,309 9.00 381,401 9.00 390,999 envrmntl compliance spec ii 10.00 41,808 1.00 46,861 1.00 45,094 conservation assoc v 1.00 48,433 1.00 55,066 1.00 56,108 admin aide 3.00 73,155 3.00 111,212 2.00 73,114 2.00 75,768 conservation assoc v 1.00 48,433 1.00 55,066 1.00 56,108 admin aide 3.00 73,155 3.00 111,792 3.00 113,880 office secy ii 1.00 39,290 1.00 41,984 1.00 42,369 office secy ii 1.00 39,478 1.00 36,826 1.00 37,161	agency grants spec lead	1.00	51,295	1.00	54,884	1.00	55,408	
nat res planner iii 2.00 86,023 2.00 98,248 2.00 100,092 sanitarian iv registered 4.00 174,268 3.00 188,124 3.00 189,329 admin officer iii 4.00 281,585 5.00 300,855 5.00 305,460 agency grants spec ii 1.00 50,894 1.00 54,451 1.00 55,491 geol i 4.00 50,992 4.00 174,674 4.00 177,894 reg compliance engr-arch i 5.00 34,143 5.00 214,455 5.00 219,165 admin officer ii 3.00 155,804 3.00 166,672 3.00 168,719 envrentl spec ii general 1.00 51,457 1.00 55,056 1.00 56,108 sanitarian ii registered 1.00 27,339 1.00 52,020 1.00 53,012 admin officer i 4.00 204,940 4.00 218,498 4.00 222,668 nat res planner i 1.00 24,103 1.00 39,264 1.00 40,698 admin spec ii 10.00 44,031 18.00 674,848 18.00 688,619 admin spec ii 10.00 344,043 18.00 674,848 18.00 688,619 admin spec ii 10.00 344,043 18.00 674,848 18.00 688,619 admin spec ii 10.00 508,091 12.00 651,891 12.00 666,022 envrentl compliance spec supv 9.00 516,381 10.00 648,640 10.00 660,405 envrentl compliance spec ii 7.00 708,771 18.00 689,991 18.00 890,937 envrentl compliance spec ii 7.00 173,309 9.00 381,401 9.00 390,999 envrentl compliance spec i 3.00 111,212 2.00 73,114 2.00 75,768 conservation assoc v 1.00 41,808 1.00 44,661 1.00 45,094 conservation assoc v 1.00 41,808 1.00 55,056 1.00 56,108 admin aide 3.00 73,155 3.00 111,792 3.00 113,680 office secy ii 1.00 34,483 1.00 55,056 1.00 38,407 paralegal ii oag 2.00 91,493 2.00 97,808 2.00 99,176 exec assoc i 1.00 48,433 1.00 55,056 1.00 38,407 paralegal ii oag 2.00 61,859 2.00 72,454 2.00 74,361 data entry operator ii 1.00 34,478 1.00 36,826 1.00 37,161	geol ii	2.00	84,772	1.00	47,333	1.00	48,211	
sanitarian iv registered 4.00 174,268 3.00 188,124 3.00 189,929 admin officer iii 4.00 281,158 5.00 300,855 5.00 305,460 agency grants spec ii 1.00 50,894 1.00 54,451 1.00 55,491 geol i 4.00 50,992 4.00 174,674 4.00 177,894 reg compliance engr-arch i 5.00 34,143 5.00 214,455 5.00 219,165 admin officer ii 3.00 155,804 3.00 166,672 3.00 168,719 envrmntl spec ii general 1.00 27,339 1.00 52,020 1.00 53,012 admin officer i 4.00 204,940 4.00 218,498 4.00 222,668 nat res planner i 1.00 27,339 1.00 52,020 1.00 469,689 and sadmin spec iii 10.00 453,151 10.00 39,264 1.00 469,689 and sadmin spec iii 10.00 453,151 10.00 469,689 10.00 476,919 admin spec iii 10.00 344,043 18.00 674,848 18.00 688,619 admin spec ii 4.00 8,715 3.00 105,204 3.00 107,103 envrantl compliance spec supv 9.00 516,381 10.00 648,640 10.00 660,405 envrantl compliance spec ii 20.00 708,771 18.00 689,991 18.00 660,025 envrantl compliance spec ii 7.00 713,309 9.00 381,401 9.00 390,999 envrantl compliance spec ii 3.00 111,212 2.00 73,114 2.00 75,768 conservation assoc v 1.00 48,433 1.00 38,061 1.00 38,407 paralegal ii oag 2.00 91,493 2.00 97,808 2.00 99,176 exec assoc i 1.00 48,433 1.00 36,826 1.00 37,161 TOTAL u00a0601* 237.00 12,984,483 246.00 15,435,006 246.00 15,703,262 TOTAL u00a0601* 1.00 116,438 1.00 122,900 1.00 1.00 122,900	it functional analyst ii	1.00	60,839	1.00	65,110	1.00	66,363	
admin officer iii 4.00 281,158 5.00 300,855 5.00 305,460 agency grants spec ii 1.00 50,894 1.00 54,451 1.00 55,491 geol i 4.00 50,992 4.00 177,894 reg compliance engr-arch i 5.00 34,143 5.00 214,455 5.00 219,165 admin officer ii 3.00 155,804 3.00 166,672 3.00 168,719 envremtl spec ii general 1.00 51,457 1.00 55,056 1.00 56,108 sanitarian ii registered 1.00 27,339 1.00 55,056 1.00 56,108 sanitarian ii registered 1.00 24,103 1.00 39,264 1.00 40,698 admin officer i 4.00 204,940 4.00 218,498 4.00 222,668 nat res planner i 1.00 24,103 1.00 39,264 1.00 40,698 admin spec iii 10.00 453,151 10.00 469,689 10.00 476,919 admin spec iii 10.00 344,043 18.00 674,848 18.00 688,619 admin spec ii 10.00 344,043 18.00 674,848 18.00 688,619 admin spec ii 4.00 8,715 3.00 105,204 3.00 107,103 envremtl compliance spec supv 9.00 516,381 10.00 648,640 10.00 660,405 envremtl compliance spec ii 20.00 706,771 18.00 689,991 12.00 666,022 envremtl compliance spec ii 20.00 706,771 18.00 869,991 18.00 890,937 envremtl compliance spec ii 3.00 111,212 2.00 75,768 conservation assoc v 1.00 41,808 1.00 44,681 1.00 45,094 conservation assoc v 1.00 41,808 1.00 44,681 1.00 45,094 conservation assoc v 1.00 48,433 1.00 55,056 1.00 56,108 admin aide 3.00 73,155 3.00 111,792 3.00 113,880 office secy iii 1.00 39,290 1.00 41,984 2.00 79,808 2.00 99,176 exec assoc i 1.00 48,433 1.00 55,056 1.00 56,108 admin aide 3.00 73,155 3.00 111,792 3.00 113,880 office secy iii 1.00 39,448 32 2.00 72,454 2.00 74,361 data entry operator ii 1.00 34,478 1.00 36,826 1.00 37,161	nat res planner iii	2.00	86,023	2.00	98,248	2.00	100,092	
agency grants spec ii 1.00 50,894 1.00 54,451 1.00 55,491 geol i 4.00 50,992 4.00 174,674 4.00 177,894 reg compliance engr-arch i 5.00 34,143 5.00 214,455 5.00 219,165 admin officer ii 3.00 155,804 3.00 166,672 3.00 168,719 envrmntl spec ii general 1.00 51,457 1.00 55,056 1.00 56,108 sanitarian ii registered 1.00 27,339 1.00 52,020 1.00 53,012 admin officer i 4.00 204,940 4.00 218,498 4.00 222,668 nat res planner i 1.00 453,151 10.00 49,869 10.00 476,819 admin spec iii 10.00 453,151 10.00 489,889 10.00 476,819 admin spec ii 10.00 344,043 18.00 674,848 18.00 688,619 admin spec ii 10.00 344,043 18.00 674,848 18.00 688,619 admin spec ii 4.00 8,715 3.00 105,204 3.00 107,103 envrmntl compliance spec supv 9.00 516,381 10.00 651,691 12.00 666,050 envrmntl compliance spec ii 20.00 708,771 18.00 869,991 18.00 899,937 envrmntl compliance spec ii 20.00 708,771 18.00 869,991 18.00 899,937 envrmntl compliance spec ii 3.00 111,212 2.00 73,114 2.00 75,768 conservation assoc v 1.00 47,808 1.00 44,681 1.00 45,094 conservation assoc v 1.00 47,808 1.00 44,681 1.00 45,094 conservation assoc v 1.00 48,433 1.00 55,629 1.00 38,061 1.00 38,061 1.00 67,094 conservation assoc v 1.00 48,433 1.00 55,656 1.00 56,108 admin aide 3.00 73,155 3.00 113,780 office secy iii 1.00 39,290 1.00 41,984 1.00 42,369 office secy iii 2.00 61,859 2.00 72,454 2.00 74,361 data entry operator ii 1.00 34,478 1.00 35,826 1.00 37,161 TOTAL u00a0601* 237.00 12,984,483 246.00 15,435,006 246.00 15,703,262 TOTAL u00a06 ** 237.00 12,984,483 246.00 15,435,006 246.00 15,703,262 1000a07 Air and Radiation Management Administration exec vi 1.00 116,438 1.00 122,900 1.00 1.00 122,900	sanitarian iv registered	4.00	174,268	3.00	188,124	3.00	189,929	
geol i 4.00 50,992 4.00 174,674 4.00 177,894 reg compliance engr-arch i 5.00 34,143 5.00 214,455 5.00 219,165 admin officer ii 3.00 155,804 3.00 166,672 3.00 168,719 envrmntl spec ii general 1.00 51,457 1.00 55,056 1.00 56,108 sanitarian ii registered 1.00 27,339 1.00 52,020 1.00 53,012 admin officer i 4.00 204,940 4.00 218,498 4.00 222,668 nat res planner i 1.00 24,103 1.00 39,264 1.00 40,698 admin spec ii 10.00 344,043 18.00 674,848 18.00 688,619 admin spec ii 10.00 344,043 18.00 674,848 18.00 688,619 admin spec i 4.00 8,715 3.00 105,204 3.00 107,103 envrmntl compliance spec supv 9.00 516,381 10.00 648,640 10.00 660,405 envremtl compliance spec ii 20.00 708,771 18.00 869,991 18.00 899,937 envrmntl compliance spec ii 7.00 173,309 9.00 381,401 9.00 390,999 envremntl compliance spec ii 7.00 173,309 9.00 381,401 9.00 390,999 envremtl compliance spec ii 7.00 41,808 1.00 44,681 1.00 45,094 conservation assoc v 1.00 45,808 1.00 48,433 1.00 55,056 1.00 38,407 paralegal ii oag 2.00 91,493 2.00 97,808 2.00 99,176 exec assoc i 1.00 48,433 1.00 55,056 1.00 56,108 admin aide 3.00 73,155 3.00 111,792 3.00 113,680 office secy ii 1.00 34,478 1.00 36,826 1.00 37,161 TOTAL u00a0601* 237.00 12,984,483 246.00 15,435,006 246.00 15,703,262 U00a07 Air and Radiation Management Administration exec vi 1.00 116,438 1.00 122,900 1.00 122,900	admin officer iii	4.00	281,158	5.00	300,855	5.00	305,460	
reg compliance engr-arch i 5.00 34,143 5.00 214,455 5.00 219,165 admin officer ii 3.00 155,804 3.00 166,672 3.00 168,719 envrmntl spec ii general 1.00 51,457 1.00 55,056 1.00 56,108 sanitarian ii registered 1.00 27,339 1.00 52,020 1.00 53,012 admin officer i 4.00 204,940 4.00 218,498 4.00 222,668 nat res planner i 1.00 24,103 1.00 39,264 1.00 40,698 admin spec iii 10.00 453,151 10.00 469,689 10.00 476,919 admin spec ii 10.00 344,043 18.00 674,848 18.00 688,619 admin spec i 4.00 8,715 3.00 105,204 3.00 107,103 envremntl compliance spec supv 9.00 516,381 10.00 648,640 10.00 560,405 envremntl compliance spec ii 20.00 708,771 18.00 669,991 18.00 890,937 envremntl compliance spec ii 7.00 173,309 9.00 381,401 9.00 390,999 envremntl compliance spec i 3.00 111,212 2.00 73,114 2.00 75,768 conservation assoc v 1.00 41,808 1.00 44,681 1.00 45,094 conservation assoc iv 1.00 48,433 1.00 55,056 1.00 38,407 paralegal ii oag 2.00 91,493 2.00 97,808 2.00 99,176 exec assoc i 1.00 48,433 1.00 55,056 1.00 56,108 admin aide 3.00 74,361 data entry operator ii 1.00 39,290 1.00 41,984 1.00 42,369 office secy iii 2.00 61,859 2.00 72,454 2.00 74,361 data entry operator ii 1.00 34,483 246.00 15,435,006 246.00 15,703,262 100000701 Air and Radiation Management Administration exec vi 1.00 Alanagement Administration exec vi 1.00 116,438 1.00 122,900 1.00 122,900	agency grants spec ii	1.00	50,894	1.00	54,451	1.00	55,491	
admin officer ii 3.00 155,804 3.00 168,672 3.00 168,719 envrmmtl spec ii general 1.00 51,457 1.00 55,056 1.00 56,108 sanitarian ii registered 1.00 27,339 1.00 52,020 1.00 53,012 admin officer i 4.00 204,940 4.00 218,498 4.00 222,668 nat res planner i 1.00 24,103 1.00 39,264 1.00 40,698 admin spec iii 10.00 453,151 10.00 469,689 10.00 476,919 admin spec ii 10.00 344,043 18.00 674,848 18.00 688,619 admin spec i 4.00 8,715 3.00 105,204 3.00 107,103 envrmmtl compliance spec supv 9.00 516,381 10.00 648,640 10.00 660,405 envrmntl compliance spec ii 20.00 708,771 18.00 661,869 112.00 666,022 envrmntl compliance spec ii 7.00 173,309 9.00 381,401 9.00 390,999 envrmntl compliance spec i 3.00 111,212 2.00 73,114 2.00 75,768 conservation assoc v 1.00 43,438 1.00 44,681 1.00 45,094 conservation assoc v 1.00 43,408 1.00 44,681 1.00 38,407 paralegal ii oag 2.00 91,493 2.00 97,808 2.00 99,176 exec assoc i 1.00 48,433 1.00 55,056 1.00 56,108 admin aide 3.00 73,155 3.00 111,792 3.00 113,680 office secy iii 1.00 39,290 1.00 41,984 1.00 42,369 office secy iii 1.00 39,290 1.00 41,994 1.00 42,369 office secy iii 1.00 34,478 1.00 36,826 1.00 37,161 TOTAL u00a0601* 237.00 12,984,483 246.00 15,435,006 246.00 15,703,262 u00a07 Air and Radiation Management Administration exec vi 1.00 116,438 1.00 122,900 1.00 122,900	geol i	4.00	50,992	4.00	174,674	4.00	177,894	
envrmntl spec ii general 1.00 51,457 1.00 55,056 1.00 56,108 sanitarian ii registered 1.00 27,339 1.00 52,020 1.00 53,012 admin officer i 4.00 204,940 4.00 218,498 4.00 222,668 nat res planner i 1.00 24,103 1.00 39,264 1.00 40,698 admin spec iii 10.00 453,151 10.00 469,689 10.00 476,919 admin spec iii 10.00 344,043 18.00 674,848 18.00 688,619 admin spec ii 4.00 8,715 3.00 105,204 3.00 107,103 envrmntl compliance spec supv 9.00 516,381 10.00 648,640 10.00 660,405 envrmntl compliance spec ii 20.00 708,771 18.00 869,991 18.00 889,991 envrmntl compliance spec ii 7.00 173,309 9.00 381,401 9.00 390,999 envrmntl compliance spec i 3.00 111,212 2.00 73,114 2.00 75,768 conservation assoc v 1.00 44,808 1.00 44,861 1.00 45,094 conservation assoc v 1.00 48,433 1.00 55,056 1.00 38,407 paralegal ii oag 2.00 91,493 2.00 97,808 2.00 99,176 exec assoc i 1.00 48,433 1.00 55,056 1.00 56,108 admin aide 3.00 73,155 3.00 111,792 3.00 113,680 office secy ii 1.00 34,478 1.00 36,826 1.00 37,161 TOTAL u00a0601* 237.00 12,984,483 246.00 15,435,006 246.00 15,703,262 u00a07 Air and Radiation Management Administration exec vi 1.00 Administration exec vi 1.00 116,438 1.00 122,900 1.00 122,900	reg compliance engr-arch i	5.00	34,143	5.00	214,455	5.00	219,165	
sanitarian ii registered 1.00 27,339 1.00 52,020 1.00 53,012 admin officer i 4.00 204,940 4.00 218,498 4.00 222,668 nat res planner i 1.00 24,103 1.00 39,264 1.00 40,698 admin spec ii 10.00 453,151 10.00 469,689 10.00 476,919 admin spec ii 10.00 344,043 18.00 674,848 18.00 688,619 admin spec ii 4.00 8,715 3.00 105,204 3.00 107,103 envrmntl compliance spec supv 9.00 516,381 10.00 648,640 10.00 660,405 envrmntl compliance spec ii 20.00 708,771 18.00 869,991 12.00 666,022 envrmntl compliance spec ii 7.00 173,309 9.00 381,401 9.00 390,999 envrmntl compliance spec i 3.00 111,212 2.00 73,114 2.00 75,768 conservation assoc v 1.00 41,808 1.00 44,681 1.00 45,094 conservation assoc v 1.00 41,808 1.00 44,681 1.00 38,407 paralegal ii oag 2.00 91,493 2.00 97,808 2.00 99,176 exec assoc i 1.00 48,433 1.00 55,056 1.00 36,108 admin aide 3.00 73,155 3.00 111,792 3.00 113,680 office secy ii 2.00 61,899 2.00 72,454 2.00 73,161 TOTAL u00a0601* 237.00 12,984,483 246.00 15,435,006 246.00 15,703,262 100a0701 Air and Radiation Management Administration exec vi 1.00 Alanagement Administrati	admin officer ii	3.00	155,804	3.00	166,672	3.00	168,719	
### admin officer i	envrmntl spec ii genera l	1.00	51,457	1.00	55,056	1.00	56,108	
nat res planner i 1.00 24,103 1.00 39,264 1.00 40,698 admin spec iii 10.00 453,151 10.00 469,689 10.00 476,919 admin spec ii 10.00 344,043 18.00 674,848 18.00 688,619 admin spec i 4.00 8,715 3.00 105,204 3.00 107,103 envrmntl compliance spec supv 9.00 516,381 10.00 648,640 10.00 660,405 envrmntl compliance spec iv 10.00 508,091 12.00 651,891 12.00 666,022 envrmntl compliance spec ii 20.00 708,771 18.00 869,991 18.00 890,937 envrmntl compliance spec ii 7.00 173,309 9.00 381,401 9.00 390,999 envrmntl compliance spec i 3.00 111,212 2.00 73,114 2.00 75,768 conservation assoc v 1.00 41,808 1.00 44,681 1.00 45,094 conservation assoc v 1.00 35,629 1.00 38,061 1.00 38,407 paralegal ii oag 2.00 91,493 2.00 97,808 2.00 99,176 exec assoc i 1.00 48,433 1.00 55,056 1.00 56,108 admin aide 3.00 73,155 3.00 111,792 3.00 113,680 office secy iii 1.00 34,478 1.00 36,826 1.00 37,161	sanitarian ii registered	1.00	27,339	1.00	52,020	1.00	53,012	
admin spec iii 10.00 453,151 10.00 469,689 10.00 476,919 admin spec ii 10.00 344,043 18.00 674,848 18.00 688,619 admin spec i 4.00 8,715 3.00 105,204 3.00 107,103 envrmntl compliance spec supv 9.00 516,381 10.00 648,640 10.00 660,405 envrmntl compliance spec ii 20.00 708,771 18.00 869,991 18.00 890,937 envrmntl compliance spec ii 7.00 173,309 9.00 381,401 9.00 390,999 envrmntl compliance spec i 3.00 111,212 2.00 73,114 2.00 75,768 conservation assoc v 1.00 41,808 1.00 44,681 1.00 45,094 conservation assoc iv 1.00 35,629 1.00 38,061 1.00 38,407 paralegal ii oag 2.00 91,493 2.00 97,808 2.00 99,176 exec assoc i 1.00 48,433 1.00 55,056 1.00 56,108 admin aide 3.00 73,155 3.00 111,792 3.00 113,680 office secy ii 1.00 39,290 1.00 41,984 1.00 42,369 office secy ii 2.00 61,859 2.00 72,454 2.00 74,361 data entry operator ii 1.00 34,478 1.00 36,826 1.00 37,161	admin officer i	4.00	204,940	4.00	218,498	4.00	222,668	
admin spec ii 10.00 344,043 18.00 674,848 18.00 688,619 admin spec i 4.00 8,715 3.00 105,204 3.00 107,103 envrmntl compliance spec supv 9.00 516,381 10.00 648,640 10.00 660,405 envrmntl compliance spec iv 10.00 508,091 12.00 651,891 12.00 666,022 envrmntl compliance spec iii 20.00 708,771 18.00 869,991 18.00 899,937 envrmntl compliance spec ii 7.00 173,309 9.00 381,401 9.00 390,999 envrmntl compliance spec i 3.00 111,212 2.00 73,114 2.00 75,768 conservation assoc v 1.00 41,808 1.00 44,681 1.00 45,094 conservation assoc iv 1.00 35,629 1.00 38,061 1.00 38,407 paralegal ii oag 2.00 91,493 2.00 97,808 2.00 99,176 exec assoc i 1.00 48,433 1.00 55,056 1.00 56,108 admin aide 3.00 73,155 3.00 111,792 3.00 113,680 office secy iii 1.00 39,290 1.00 41,984 1.00 42,369 office secy iii 2.00 61,859 2.00 72,454 2.00 74,361 data entry operator ii 1.00 34,478 1.00 36,826 1.00 37,161 TOTAL u00a0601* 237.00 12,984,483 246.00 15,435,006 246.00 15,703,262 u00a07 Air and Radiation Management Administration exec vi 1.00 116,438 1.00 122,900 1.00 1.00 122,900	nat res planner i	1.00	24,103	1.00	39,264	1.00	40,698	
admin spec i 4.00 8,715 3.00 105,204 3.00 107,103 envrmntl compliance spec supv 9.00 516,381 10.00 648,640 10.00 660,405 envrmntl compliance spec iv 10.00 508,091 12.00 651,891 12.00 666,022 envrmntl compliance spec iii 20.00 708,771 18.00 869,991 18.00 890,937 envrmntl compliance spec ii 7.00 173,309 9.00 381,401 9.00 390,999 envrmntl compliance spec i 3.00 111,212 2.00 73,114 2.00 75,768 conservation assoc v 1.00 41,808 1.00 44,681 1.00 45,094 conservation assoc iv 1.00 35,629 1.00 38,061 1.00 38,407 paralegal ii oag 2.00 91,493 2.00 97,808 2.00 99,176 exec assoc i 1.00 48,433 1.00 55,056 1.00 56,108 admin aide 3.00 73,155 3.00 111,792 3.00 113,680 office secy ii 1.00 39,290 1.00 41,984 1.00 42,369 office secy ii 2.00 61,859 2.00 72,454 2.00 74,361 data entry operator ii 1.00 34,478 1.00 36,826 1.00 37,161	admin spec iii	10.00	453,151	10.00	469,689	10.00	476,919	
envrmntl compliance spec supv 9.00 516,381 10.00 648,640 10.00 660,405 envrmntl compliance spec iv 10.00 508,091 12.00 651,891 12.00 666,022 envrmntl compliance spec iii 20.00 708,771 18.00 889,991 18.00 890,937 envrmntl compliance spec ii 7.00 173,309 9.00 381,401 9.00 390,999 envrmntl compliance spec i 3.00 111,212 2.00 73,114 2.00 75,768 conservation assoc v 1.00 41,808 1.00 44,681 1.00 45,094 conservation assoc iv 1.00 35,629 1.00 38,061 1.00 38,407 paralegal ii oag 2.00 91,493 2.00 97,808 2.00 99,176 exec assoc i 1.00 48,433 1.00 55,056 1.00 56,108 admin aide 3.00 73,155 3.00 111,792 3.00 113,680 office secy iii 1.00 39,290 1.00 41,984 1.00 42,369 office secy ii 2.00 61,859 2.00 72,454 2.00 74,361 data entry operator ii 1.00 34,478 1.00 36,826 1.00 37,161 TOTAL u00a0601* 237.00 12,984,483 246.00 15,435,006 246.00 15,703,262 U00a07 Air and Radiation Management Administration u00a0701 Air and Radiation Management Administration exec vi 1.00 116,438 1.00 122,900 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1	admin spec ii	10.00	344,043	18.00	674,848	18.00	688,619	
envrmntl compliance spec iv 10.00 508,091 12.00 651,891 12.00 666,022 envrmntl compliance spec iii 20.00 708,771 18.00 869,991 18.00 890,937 envrmntl compliance spec ii 7.00 173,309 9.00 381,401 9.00 390,999 envrmntl compliance spec i 3.00 111,212 2.00 73,114 2.00 75,768 conservation assoc v 1.00 41,808 1.00 44,681 1.00 45,094 conservation assoc iv 1.00 35,629 1.00 38,061 1.00 38,407 paralegal ii oag 2.00 91,493 2.00 97,808 2.00 99,176 exec assoc i 1.00 48,433 1.00 55,056 1.00 56,108 admin aide 3.00 73,155 3.00 111,792 3.00 113,680 office secy iii 1.00 39,290 1.00 41,984 1.00 42,369 office secy ii 2.00 61,859 2.00 72,454 2.00 74,361 data entry operator ii 1.00 34,478 1.00 36,826 1.00 37,161	admin spec i	4.00	8,715	3.00	105,204	3.00	107,103	
envrmntl compliance spec iii 20.00 708,771 18.00 869,991 18.00 890,937 envrmntl compliance spec ii 7.00 173,309 9.00 381,401 9.00 390,999 envrmntl compliance spec i 3.00 111,212 2.00 73,114 2.00 75,768 conservation assoc v 1.00 41,808 1.00 44,681 1.00 45,094 conservation assoc iv 1.00 35,629 1.00 38,061 1.00 38,407 paralegal ii oag 2.00 91,493 2.00 97,808 2.00 99,176 exec assoc i 1.00 48,433 1.00 55,056 1.00 56,108 admin aide 3.00 73,155 3.00 111,792 3.00 113,680 office secy iii 1.00 39,290 1.00 41,984 1.00 42,369 office secy iii 2.00 61,859 2.00 72,454 2.00 74,361 data entry operator ii 1.00 34,478 1.00 36,826 1.00 37,161 TOTAL u00a0601* 237.00 12,984,483 246.00 15,435,006 246.00 15,703,262 U00a07 Air and Radiation Management Administration u00a0701 Air and Radiation Management Administration exec vi 1.00 116,438 1.00 122,900 1.00 1.00 122,900	envrmnt1 compliance spec supv	9.00	516,381	10.00	648,640	10.00	660,405	
envrmntl compliance spec ii 7.00 173,309 9.00 381,401 9.00 399,999 envrmntl compliance spec i 3.00 111,212 2.00 73,114 2.00 75,768 conservation assoc v 1.00 41,808 1.00 44,681 1.00 45,094 conservation assoc iv 1.00 35,629 1.00 38,061 1.00 38,407 paralegal ii oag 2.00 91,493 2.00 97,808 2.00 99,176 exec assoc i 1.00 48,433 1.00 55,056 1.00 56,108 admin aide 3.00 73,155 3.00 111,792 3.00 113,680 office secy ii 1.00 39,290 1.00 41,984 1.00 42,369 office secy ii 2.00 61,859 2.00 72,454 2.00 74,361 data entry operator ii 1.00 34,478 1.00 36,826 1.00 37,161 TOTAL u00a0601* 237.00 12,984,483 246.00 15,435,006 246.00 15,703,262 TOTAL u00a06 ** 237.00 12,984,483 246.00 15,435,006 246.00 15,703,262 u00a07 Air and Radiation Management Administration exec vi 1.00 116,438 1.00 122,900 1.00 122,900	envrmntl compliance spec iv	10.00	508,091	12.00	651,891	12.00	666,022	
envrmntl compliance spec i 3.00 111,212 2.00 73,114 2.00 75,768 conservation assoc v 1.00 41,808 1.00 44,681 1.00 45,094 conservation assoc iv 1.00 35,629 1.00 38,061 1.00 38,407 paralegal ii oag 2.00 91,493 2.00 97,808 2.00 99,176 exec assoc i 1.00 48,433 1.00 55,056 1.00 56,108 admin aide 3.00 73,155 3.00 111,792 3.00 113,680 office secy iii 1.00 39,290 1.00 41,984 1.00 42,369 office secy ii 2.00 61,859 2.00 72,454 2.00 74,361 data entry operator ii 1.00 34,478 1.00 36,826 1.00 37,161 TOTAL u00a0601* 237.00 12,984,483 246.00 15,435,006 246.00 15,703,262 TOTAL u00a060 ** 237.00 12,984,483 246.00 15,435,006 246.00 15,703,262 u00a07 Air and Radiation Management Administration exec vi 1.00 116,438 1.00 122,900 1.00 122,900	envrmntl compliance spec iii	20.00	708,771	18.00	869,991	18.00	890,937	
conservation assoc v 1.00 41,808 1.00 44,681 1.00 45,094 conservation assoc iv 1.00 35,629 1.00 38,061 1.00 38,407 paralegal ii oag 2.00 91,493 2.00 97,808 2.00 99,176 exec assoc i 1.00 48,433 1.00 55,056 1.00 56,108 admin aide 3.00 73,155 3.00 111,792 3.00 113,680 office secy iii 1.00 39,290 1.00 41,984 1.00 42,369 office secy ii 2.00 61,859 2.00 72,454 2.00 74,361 data entry operator ii 1.00 34,478 1.00 36,826 1.00 37,161 TOTAL u00a0601* 237.00 12,984,483 246.00 15,435,006 246.00 15,703,262 TOTAL u00a07 Air and Radiation Management Administration u00a0701 Air and Radiation Management Administration exec vi 1.00 116,438 1.00 122,900 1.00 122,900	envrmntl compliance spec ii	7.00	173,309	9.00	381,401	9.00	390,999	
conservation assoc iv 1.00 35,629 1.00 38,061 1.00 38,407 paralegal ii oag 2.00 91,493 2.00 97,808 2.00 99,176 exec assoc i 1.00 48,433 1.00 55,056 1.00 56,108 admin aide 3.00 73,155 3.00 111,792 3.00 113,680 office secy iii 1.00 39,290 1.00 41,984 1.00 42,369 office secy ii 2.00 61,859 2.00 72,454 2.00 74,361 data entry operator ii 1.00 34,478 1.00 36,826 1.00 37,161 TOTAL u00a0601* 237.00 12,984,483 246.00 15,435,006 246.00 15,703,262 TOTAL u00a07 Air and Radiation Management Administration u00a0701 Air and Radiation Management Administration exec vi 1.00 116,438 1.00 122,900 1.00 122,900	envrmntl compliance spec i	3.00	111,212	2.00	73,114	2.00	75,768	
paralegal ii oag 2.00 91,493 2.00 97,808 2.00 99,176 exec assoc i 1.00 48,433 1.00 55,056 1.00 56,108 admin aide 3.00 73,155 3.00 111,792 3.00 113,680 office secy iii 1.00 39,290 1.00 41,984 1.00 42,369 office secy ii 2.00 61,859 2.00 72,454 2.00 74,361 data entry operator ii 1.00 34,478 1.00 36,826 1.00 37,161 TOTAL u00a0601* 237.00 12,984,483 246.00 15,435,006 246.00 15,703,262 TOTAL u00a06 ** 237.00 12,984,483 246.00 15,435,006 246.00 15,703,262 u00a07 Air and Radiation Management Administration u00a0701 Air and Radiation Management Administration exec vi 1.00 116,438 1.00 122,900 1.00 122,900	conservation assoc v	1.00	41,808	1.00	44,681	1.00	45,094	
exec assoc i 1.00 48,433 1.00 55,056 1.00 56,108 admin aide 3.00 73,155 3.00 111,792 3.00 113,680 office secy iii 1.00 39,290 1.00 41,984 1.00 42,369 office secy ii 2.00 61,859 2.00 72,454 2.00 74,361 data entry operator ii 1.00 34,478 1.00 36,826 1.00 37,161 TOTAL u00a0601* 237.00 12,984,483 246.00 15,435,006 246.00 15,703,262 TOTAL u00a06 ** 237.00 12,984,483 246.00 15,435,006 246.00 15,703,262 u00a07 Air and Radiation Management Administration u00a0701 Air and Radiation Management Administration exec vi 1.00 116,438 1.00 122,900 1.00 122,900	conservation assoc iv	1.00	35,629	1.00	38,061	1.00	38,407	
admin aide 3.00 73,155 3.00 111,792 3.00 113,680 office secy iii 1.00 39,290 1.00 41,984 1.00 42,369 office secy ii 2.00 61,859 2.00 72,454 2.00 74,361 data entry operator ii 1.00 34,478 1.00 36,826 1.00 37,161 TOTAL u00a0601* 237.00 12,984,483 246.00 15,435,006 246.00 15,703,262 TOTAL u00a06 ** 237.00 12,984,483 246.00 15,435,006 246.00 15,703,262 u00a07 Air and Radiation Management Administration u00a0701 Air and Radiation Management Administration exec vi 1.00 116,438 1.00 122,900 1.00 122,900	paralegal ii oag	2.00	91,493	2.00	97,808	2.00	99,176	
office secy iii 1.00 39,290 1.00 41,984 1.00 42,369 office secy ii 2.00 61,859 2.00 72,454 2.00 74,361 data entry operator ii 1.00 34,478 1.00 36,826 1.00 37,161 TOTAL u00a0601* 237.00 12,984,483 246.00 15,435,006 246.00 15,703,262 TOTAL u00a06 ** 237.00 12,984,483 246.00 15,435,006 246.00 15,703,262 u00a07 Air and Radiation Management Administration u00a0701 Air and Radiation Management Administration exec vi 1.00 116,438 1.00 122,900 1.00 122,900	exec assoc i	1.00	48,433	1.00	55,056	1.00	56,108	
office secy ii 2.00 61,859 2.00 72,454 2.00 74,361 data entry operator ii 1.00 34,478 1.00 36,826 1.00 37,161 TOTAL u00a0601* 237.00 12,984,483 246.00 15,435,006 246.00 15,703,262 TOTAL u00a06 ** 237.00 12,984,483 246.00 15,435,006 246.00 15,703,262 u00a07 Air and Radiation Management Administration u00a0701 Air and Radiation Management Administration exec vi 1.00 116,438 1.00 122,900 1.00 122,900	admin aide	3.00	73,155	3.00	111,792	3.00	113,680	
data entry operator ii 1.00 34,478 1.00 36,826 1.00 37,161 TOTAL u00a0601* 237.00 12,984,483 246.00 15,435,006 246.00 15,703,262 TOTAL u00a06 ** 237.00 12,984,483 246.00 15,435,006 246.00 15,703,262 u00a07 Air and Radiation Management Administration u00a0701 Air and Radiation Management Administration exec vi 1.00 116,438 1.00 122,900 1.00 122,900	office secy iii	1.00	39,290	1.00	41,984	1.00	42,369	
TOTAL u00a0601* 237.00 12,984,483 246.00 15,435,006 246.00 15,703,262 TOTAL u00a06 ** 237.00 12,984,483 246.00 15,435,006 246.00 15,703,262 u00a07 Air and Radiation Management Administration u00a0701 Air and Radiation Management Administration exec vi 1.00 116,438 1.00 122,900 1.00 122,900	office secy ii	2.00	61,859	2.00	72,454	2.00	74,361	
TOTAL u00a06 ** 237.00 12,984,483 246.00 15,435,006 246.00 15,703,262 u00a07 Air and Radiation Management Administration u00a0701 Air and Radiation Management Administration exec vi 1.00 116,438 1.00 122,900 1.00 122,900	data entry operator ii	1.00	34,478	1.00	36,826	1.00	37,161	
TOTAL u00a06 ** 237.00 12,984,483 246.00 15,435,006 246.00 15,703,262 u00a07 Air and Radiation Management Administration u00a0701 Air and Radiation Management Administration exec vi 1.00 116,438 1.00 122,900 1.00 122,900	TOTAL 110020601*	237 00	12 004 102	246 00	15 435 006	246 00	15 703 262	
u00a07 Air and Radiation Management Administration u00a0701 Air and Radiation Management Administration exec vi 1.00 116,438 1.00 122,900 1.00 122,900								
u00a0701 Air and Radiation Management Administration exec vi 1.00 116,438 1.00 122,900 1.00 122,900	TOTAL GOODO	237.00	12,304,403	240.00	15,455,006	240.00	15,705,202	
exec vi 1.00 116,438 1.00 122,900 1.00 122,900	u00a07 Air and Radiation Manage	ement Admini:	stration					
. ,	u00a0701 Air and Radiation Manage	ement Admini:	stration					
asst atty general vii 1.00 96,640 1.00 97,988 1.00 98,929	exec vi	1.00	116,438	1.00	122,900	1.00	122,900	
	asst atty general vii	1.00	96,640	1.00	97,988	1.00	98,929	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
u00a07 Air and Radiation Manage	ement Admini:	stration					
u00a0701 Air and Radiation Manage	ement Admini	stration					
prgm mgr senior i	1.00	106,963	1.00	110,729	1.00	110,729	
asst attorney general vi	3.00	256,275	3.00	279,642	3.00	284,997	
prgm mgr iv	6.00	584,921	6.00	622,458	6.00	622,458	
envrmntl prgm mgr ii air mgt	1.00	79,586	1.00	85,145	1.00	85,957	
envrmntl prgm mgr ii general	2.00	154,772	2.00	165,608	2.00	167,998	
prgm mgr iii	4.00	324,569	4.00	359,545	4.00	363,875	
envrmntl prgm mgr i air mgt	1.00	76,028	1.00	81,352	1.00	82,127	
envrmntl prgm mgr i general	4.00	326,802	4.00	349,653	4.00	352,070	
administrator iii	3.00	196,613	3.00	199,866	3.00	201,999	
reg compliance engr-arch supv	10.00	843,948	10.00	903,031	10.00	912,447	
reg compliance engr-arch sr	9.00	679,393	9.00	735,465	9.00	746,580	
hlth physicist supervisor	3.00	214,192	3.00	229,219	3.00	231,421	
meteorologist senior	1.00	51,881	1.00	57,335	1.00	58,431	
nat res planner v	3.00	211,559	3.00	226,390	3.00	228,563	
reg compliance engr-arch iii	31.00	1,888,815	32.00	2,115,566	32.00	2,158,734	
chemist supervisor	1.00	56,501	1.00	61,301	1.00	62,474	
nat res planner iv	2.00	91,658	1.00	49,899	1.00	51,771	
sanitarian vi registered	3.00	205,188	3.00	219,610	3.00	222,324	
administrator ii	3.00	226,138	3.00	193,671	3.00	196,109	
agency budget spec supv	1.00	67,456	1.00	72,199	1.00	73,593	
chemist advanced	1.00	67,456	1.00	72,199	1.00	73,593	
hlth physicist lead/advanced	10.00	617,922	10.00	670,635	10.00	682,282	
hr officer iii	1.00	60,165	1.00	64,387	1.00	65,625	
reg compliance engr-arch ii	2.00	35,989	1.00	50,403	1.00	52,304	
administrator i	1.00	36,811	1.00	44,017	1.00	45,641	
chemist iii	1.00	62,929	1.00	67,639	1.00	68,939	
hlth physicist ii	5.00	194,635	5.00	261,208	5.00	266,500	
meteorologist ii	1.00	43,291	1.00	50,915	1.00	51,881	
nat res planner iii	14.00	590,096	12.00	644,400	12.00	657,718	
research statistician iii	1.00	67,876	1.00	70,265	1.00	70,265	
sanitarian iv registered	1.00	47,865	1.00	52,846	1.00	53,351	
accountant ii	1.00	30,293	1.00	44,457	1.00	46,098	
admin officer iii	1.00	58,105	1.00	62,179	1.00	62,775	
agency budget spec ii	1.00	63,547	1.00	62,179	1.00	63,371	
agency grants spec ii	1.00	41,807	1.00	46,098	1.00	46,953	
nat res planner ii	1.00	64,937	1.00	44,457	1.00	45,278	
reg compliance engr-arch i	2.00	25,111	3.00	127,173	3.00	129,516	
sanitarian iii registered	3.00	186,851	4.00	201,848	4.00	205,479	
admin officer ii	2.00	109,966	2.00	117,668	2.00	119,353	
sanitarian ii registered	3.00	91,450	3.00	142,729	3.00	146,772	
nat res planner i	2.00	56,214	4.00	151,642	4.00	155,837	
sanitarian i registered	2.00	69,592	1.00	39,264	1.00	40,698	
admin spec iii	1.00	47,900	1.00	51,209	1.00	51,696	
admin spec ii	1.00	41,053	2.00	80,864	2.00	84,740	
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FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
u00a07 Air and Radiation Manage	ment Admini:	stration					
u00a0701 Air and Radiation Manage	ment Admini:	stration					
admin spec i	1.00	30,471	.00	0	.00	0	
industrial hygienist supervisor	1.00	72,011	1.00	77 <u>,</u> 078	1.00	78,568	
industrial hygienist iii	2.00	120,668	2.00	129,136	2.00	131,615	
envrmntl enforcement inspec ii	5.00	229,653	5.00	245,509	5.00	248,795	
management associate	2.00	53,826	2.00	86,709	2.00	87,854	
admin aide	3.00	124,214	3.00	132,750	3.00	134,798	
office secy iii	2.00	104,806	2.00	85,646	2.00	87,222	
office secy ii	1.00	33,168	.00	0	.00	0	
meteorologist iii	1.00	0	1.00	46,857	1.00	48,595	
T0TAL u00a0701*	171.00	10,337,014	170.00	11,362,938	170.00	11,540,598	
T0TAL u00a07 **	171.00	10,337,014		11,362,938	170.00	11,540,598	
u00a10 Coordinating Offices							
u00a1001 Coordinating Offices							
div dir ofc atty general	1.00	130,166	1.00	134,749	1.00	134,749	
prgm mgr senior iii	1.00	115,652	1.00	123,792	1.00	124,989	
prgm mgr senior ii	3.00	319,035	3.00	341,459	3.00	345,768	
asst attorney general vii	2.00	204,673	2.00	215,296	2.00	217,310	
prgm mgr senior i	1.00	106,963	1.00	110,729	1.00	110,729	
asst attorney general vi	3.00	235,809	3.00	283,440	3.00	287,893	
designated admin mgr iv	1.00	142,587	2.00	207,486	2.00	207,486	
it asst director iii	1.00	95,115	1.00	101,786	1.00	102,765	
prgm mgr iv	4.00	249,791	4.00	336,702	4.00	341,674	
administrator vi	1.00	90,850	.00	000,702	.00	041,074	
fiscal services admin iv	2.00	86,662	2.00	144,096	2.00	148,012	
prgm mgr iii	1.00	90,844	1.00	97,203	1.00	97,203	
it asst director i	2.00	85,153	2.00	147,850	2.00	150,023	
it programmer analyst manager	1.00	28,876	1.00	91,107	1.00	91,107	
admin prog mgr i	.00	20,070	1.00	71,972	1.00	73,361	
administrator iv	3.00	213,080	3.00	223,196	3.00	225,354	
administrator iv	2.00	115,196	2.00	126,204	2.00	128,631	
administrator iii	9.50	•	8.50	-			
	1.00	613,854		620,330	8.50	630,449	
administrator iii oag reg compliance engr-arch supv	2.00	66,710	1.00 2.00	71,399	1.00 2.00	72,777	
	1.00	143,747		177,374		179,066	
computer network spec mgr	4.00	85,153	1.00	91,107	1.00	91,107	
reg compliance engr-arch sr		341,303	4.00	343,114	4.00	348,800	
computer network spec supr	3.00	229,249	3.00	245,321	3.00	247,608	
it programmer analyst superviso	4.00	291,629	4.00	314,053	4.00	318,452	
reg compliance engr-arch iii	5.00	284,691	4.00	283,725	4.00	288,370	
accountant supervisor ii	2.00	140,323	2.00	148,366	2.00	150,517	
computer network spec lead	4.00	280,271	4.00	299,986	4.00	305,028	
it programmer analyst lead/adva accountant lead specialized	6.00 1.00	351,266 63,702	6.00 1.00	407,128 68,175	6.00 1.00	413,594 69,492	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
u00a10 Coordinating Offices							
u00a1001 Coordinating Offices							
administrator ii	2.00	103,661	2.00	111,218	2.00	112,753	
computer network spec ii	11.00	675,582	11.00	723,391	11.00	734,102	
it programmer analyst ii	6.00	349,772	6.00	377,823	6.00	383,932	
accountant advanced	4.00	230,744	4.00	244,538	4.00	247,316	
administrator i	4.00	150,899	4.00	213,187	4.00	218,025	
admin officer iii	1.00	100,015	1.00	58,736	1.00	59,861	
agency budget spec ii	1.00	58,105	1.00	62,179	1.00	62,775	
reg compliance engr-arch i	1.00	8,777	2.00	97,331	2.00	98,640	
admin spec iii	3.00	138,702	3.00	148,273	3.00	150,095	
admin spec ii	1.00	31,546	1.00	34,727	1.00	35,980	
envrmntl compliance spec supv	1.00	67,996	1.00	72,777	1.00	74,183	
envrmntl compliance spec iv	1.00	63,202	1.00	67,639	1.00	68,289	
haz-mat emerg response supv	2.00	126,406	2.00	135,278	2.00	137,878	
envrmntl compliance spec iii	3.00	148,734	3.00	157,727	3.00	160,915	
haz-mat emerg response off ii	4.00	214,908	4.00	229,948	4.00	232,675	
conservation assoc v	.00	-95	.00	0	.00	0	
paralegal ii oag	2.00	96,442	2.00	101,481	2.00	102,437	
management assoc oag	1.00	47,386	1.00	50,659	1.00	51,136	
management associate	1.00	47,386	1.00	50,659	1.00	51,136	
office secy iii	1.00	38,860	1.00	40,486	1.00	40,857	
hlth physicist trainee	1.00	0	1.00	38,880	1.00	40,298	
TOTAL u00a1001*	122.50	7,901,378	122.50	8,844,082	122.50	8,965,597	
TOTAL u00a10 **	122.50	7,901,378		8,844,082		8,965,597	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
u10b00 Maryland Environmental S	ervice						
u10b0041 General Administration							
accounting assistant	1.00	18,440	1.00	36,862		37,784	
accounting co-op	1.00	11,110	1.00	25,584	1.00	26,224	
administrative aide	1.00	18,440	3.00	85,237	3.00	87,368	
administrative asst	6.00	59,122	14.00	454,660	14.00	466,027	
administrative officer	1.00	68,799	1.00	71,294	1.00	73,076	
administrative specialist	4.00	88,240	7.00	266,414	7.00	273,074	
administrative specialist ii	6.00	123,056	3.00	130,349	3.00	133,608	
administrator	4.00	137,372	5.00	347,389	5.00	356,074	
application programmer	.00	0	1.00	76,326	1.00	78,234	
apprentice i	3.00	43,569	7.00	223,603	7.00	229,193	
apprentice ii	2.00	32,072	1.00	35,050	1.00	35,926	
apprentice iii	2.00	38,251	7.00	270,250	7.00	277,007	
assistant attorney general	1.00	43,813	2.00	184,055	2.00	188,657	
assistant building manager	1.00	26,931	1.00	53,450	1.00	54,786	
assistant chief, human resourc	.90	33,726	.90	59,963	.90	61,462	
assistant chief, information t	1.00	84,081	1.00	90,290	1.00	92,547	
assistant chief, procurement	1.00	71,442	1.00	78,244	1.00	80,201	
assistant director, mes	1.00	142,177	1.00	149,688	1.00	153,430	
assistant division chief, w/ww	1.00	102,222	1.00	101,953	1.00	104,501	
assistant engineer	.00	0	1.00	44,942	1.00	46,066	
assistant supervisor	1.00	31,994	1.00	47,820	1.00	49,016	
associate engineer	5.00	148,794	5.00	346,941	5.00	355,614	
a/r specialist	3.00	63,254	3.00	133,421	3.00	136,757	
boiler operator	3.00	70,745	4.00	164,164	5.00	350,268	New
buyer	1.00	41,847	1.00	42,235	1.00	43,291	
cadd engineer technician	1.00	57,888	1.00	60,932	1.00	62,455	
cfc technician	1.00	20,251	1.00	39,314	1.00	40,297	
cfc technician trainee	1.00	35,663	1.00	32,620	1.00	33,435	
chief financial officer/treasu	1.00	129,488	1.00	149,688	1.00	153,430	
chief of administrative servic	1.00	96,334	1.00	98,435	1.00	100,896	
chief of environmental complia	1.00	95,221	1.00	100,587	1.00	103,102	
chief, information technology	1.00	99,745	1.00	105,507	1.00	108,150	
chief, procurement purchasin	1.00	96,526	1.00	100,119	1.00	102,622	
chief, safety	1.00	83,624	1.00	95,897	1.00	98,294	
communications director	1.00	104,981	1.00	108,647	1.00	111,363	
communications specialist	1.00	34,684	1.00	42,064	1.00	43,116	
computer information services	1.00	64,203	1.00	67,180	1.00	68,859	
contract specialist	1.00	32,781	1.00	47,054	1.00	48,230	
•	7.00	•		•		•	
co-op	1.00	26,701	15.00	248,377	15.00	254,586	
deputy chief financial officer	1.00	116,419	1.00	118,219	1.00	121,175	
deputy division chief ode		183,092	1.00	186,422	1.00	191,082	
deputy division chief, edr	1.00	62,199	1.00	62,847	1.00	64,418	
deputy division chief, env mon	1.00	94,954	1.00	104,745	1.00	107,363	
deputy division chief, materia	1.00	59,621	1.00	104,553	1.00	107,167	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbo1
u10b00 Maryland Environmental S	ervice						
u10b0041 General Administration							
deputy division chief, solid w	1.00	105,140	1.00	110,842	1.00	113,614	
director, mes	1.00	200,101	1.00	205,205	1.00	210,335	
division chief, engineering	1.00	110,492	1.00	113,593	1.00	116,432	
division chief, env. dredging	1.00	104,780	1.00	120,223	1.00	123,229	
division chief, env. monitorin	1.00	107,999	1.00	120,223	1.00	123,229	
division chief, maintenance	1.00	61,420	1.00	63,461	1.00	63,461	
division chief, water/wastewat	1.00	110,987	1.00	110,438	1.00	113,199	
division director (oag)	1.00	126,017	1.00	128,879	1.00	132,101	
division director, operations	1.00	115,101	1.00	117,771	1.00	120,716	
division director, project man	1.00	112,176	1.00	116,258	1.00	119,164	
driver i	15.00	480,900	15.00	570,765	15.00	585,034	
driver ii	4.00	85,608	2.00	86,901	2.00	89,073	
electrician i	.00	, 0	1.00	39,740	1.00	40,734	
electrician ii	2.00	51,307	1.00	40,658	1.00	41,674	
electrician iii	5.00	189,721	4.00	203,840	4.00	208,936	
electrician trainee	1.00	18,613	1.00	34,495	1.00	35,358	
electronic control technician	1.00	52,396	1.00	66,988	1.00	68,663	
energy project manager	1.00	81,051	1.00	82,637	1.00	84,702	
engineering project consultant	.00	, 0	1.00	119,605	1.00	122,595	
engineering technician	4.00	112,813	3.00	111,332	3.00	114,116	
engineering technician ii	2.00	69,833	2.00	73,682	2.00	75,524	
engineering technician iii	2.00	108,421	2.00	108,434	2.00	111,145	
engineering technician trainee	2.00	60,001	1.00	43,195	1.00	44,274	
environmental compliance assoc	2.00	79,245	2.00	103,562	2.00	106,151	
environmental dredging tech ii	5.00	288,621	6.00	280,272	6.00	287,279	
environmental specialist	75.00	3,557,342	80.00	4,054,422	80.00	4,155,783	
environmental specialist train	3.00	99,996	3.00	95,939	3.00	98,337	
environmental specialist v	3.00	218,956	3.00	246,166	3.00	252,320	
environmental sys assist reg s	8.00	750,383	10.00	742,491	10.00	761,053	
environmental sys reg supervis	5.00	443,011	5.00	455,844	5.00	467,240	
environmental sys supervisor	24.00	1,213,537	21.00	1,205,538	24.00	1,235,877	New
equipment operator i-iii	80.00	2,909,545	70.00	2,900,119	70.00	2,972,622	
equipment operator trainee	1.00	31,677	1.00	35,881	1.00	36,778	
executive assistant	1.00	61,705	1.00	63,555	1.00	65,144	
executive director	3.00	551,265	3.00	461,429	3.00	472,965	
field operations supervisor	15.00	787,081	16.00	828,858	16.00	849,580	
financial accountant	1.00	48,432	1.00	52,319	1.00	53,627	
financial accounting manager	2.00	126,000	2.00	132,014	2.00	135,314	
financial systems business ana	1.00	72,363	1.00	77,711	1.00	79,654	
fiscal accountant	1.00	47,558	1.00	49,036	1.00	50,262	
fiscal accounts supervisor	1.00	56,624	1.00	60,719	1.00	62,237	
fiscal associate i	1.00	43,842	1.00	45,155	1.00	46,284	
fiscal associate ii	3.00	124,999	3.00	119,457	3.00	122,443	
fuel operator	1.00	42,285	1.00	42,810	1.00	43,880	
· p · · · ·		,200		,010		.5,000	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
u10b00 Maryland Environmental S	Service						
u10b0041 General Administration							
gis manager	3.00	64,811	2.00	167,745	2.00	171,939	
gis section chief	1.00	85,301	1.00	99,841	1.00	102,337	
gis specialist i	4.00	135,444	4.00	180,240	4.00	184,746	
gis specialist ii	2.00	113,836	3.00	160,561	3.00	164,575	
gis specialist iii	4.00	176,549	2.00	132,119	2.00	135,422	
gis specialist iv	1.00	70,236	1.00	77,583	1.00	79,523	
gis trainee	.00	0	1.00	45,092	1.00	46,219	
grants administrator	1.00	81,321	1.00	74,280	1.00	76,137	
hr assistant	2.00	63,275	2.00	82,743	2.00	84,812	
hr generalist	1.00	73,950	1.00	76,645	1.00	78,562	
hris specialist	.50	25,125	.50	43,868	.50	44,965	
inspector	11.00	385,462	8.00	325,897	8.00	334,044	
inspector ii	8.00	358,152	7.00	302,659	7.00	310,225	
inspector iii	4.00	299,879	6.00	312,083	6.00	319,885	
inspector iv	1.00	94,999	2.00	104,809	2.00	107,430	
internal auditor	1.00	56,892	1.00	72,190	1.00	73,994	
lab scientist	2.00	104,981	2.00	118,348	2.00	121,306	
laborer	36.00	948,587	29.00	867,097	29.00	888,774	
maintenance manager i	1.00	22,813	1.00	78,415	1.00	80,375	
maintenance manager ii	2.00	122,359	1.00	84,747	2.00	145,777	New
maintenance mechanic	2.00	52,918	1.00	33,749	1.00	34,593	
maintenance mechanic iv	3.00	153,706	3.00	156,019	3.00	159,920	
maintenance supervisor i	4.00	147,011	4.00	203,692	4.00	208,784	
maintenance supervisor ii	5.00	306,947	5.00	334,488	5.00	342,850	
maintenance supervisor iii	1.00	61,501	1.00	70,249	1.00	72,006	
management specialist i	16.00	519,820	12.00	529,615	12.00	542,856	
management specialist ii	3.00	216,790	5.00	257,085	5.00	263,513	
management specialist iii	2.00	149,652	3.00	174,973	3.00	179,347	
management specialist iv	.00	0	.00	0	.00	0	
manager, contract administrati	1.00	57,322	1.00	63,982	1.00	65,581	
marketing manager	1.00	72,309	1.00	74,450	1.00	76,311	
marketing specialist iii	.00	0	1.00	53,876	1.00	. 55,223	
mbe liason-officer	1.00	54,396	1.00	65,581	1.00	67,220	
mechanic i-v	46.00	1,813,601	43.00	1,974,092	43.00	2,023,444	
mechanic trainee	3.00	71,544	1.00	36,627	1.00	37,543	
operations manager ii	13.00	787,664	11.00	786,133	12.00	905,786	New
operations manager i	7.00	318,821	6.00	340,629	6.00	349,145	
operations training manager	2.00	83,841	2.00	99,530	2.00	102,018	
operators	44.00	2,011,488	40.00	1,986,534	40.00	2,036,197	
operators in training	14.00	334,325	20.00	556,065	20.00	569,966	
paralegal ii	1.00	62,605	1.00	63,320	1.00	64,903	
pc/lan technicían	1.00	19,512	1.00	52,277	1.00	53,584	
procurement specialist	1.00	48,646	1.00	48,311	1.00	49,519	
product marketing dispatcher	1.00	67,057	1.00	39,762	1.00	69,069	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	0
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
u10b00 Maryland Environmental S u10b0041 General Administration	Service						
project manager	3.00	246,926	4.00	352,100	4.00	360,902	
receptionist	.00	0		33,835		34,681	
recycling coordinator	1.00	84,105		•		88,461	
sampler	2.00	50,412		34,155		35,009	
sampler in-training	1.00	21,056		25,625		26,266	
senior budget analyst	1.00	81,333		81,634		83,675	
senior buyer	1.00	53,521		,		53,999	
senior electrician	.00	. 0		62,084		63,636	
senior engineer	12.00	1,122,433	11.00	•		1,086,729	
senior it support technicians	2.00	111,625		111,333		114,117	
senior operations manager	3.00	186,104	3.00	261,234	3.00	267,764	
senior operator	19.00	1,002,715	20.00	991,016	20.00	1,015,792	
senior safety officer	1.00	56,810	1.00	55,943	1.00	57,342	
senior sampler	3.00	118,741	3.00	119,947	3.00	122,945	
shift supervisor	8.00	404,269	7.00	392,311	7.00	402,118	
software applications speciali	6.00	250,763	6.00	368,600	6.00	377,815	
software specialist iv	2.00	181,921	2.00	197,040	2.00	201,966	
specialist, purchasing support	.00	0	1.00	41,659	1.00	42,701	
superintendent	2.00	198,368	2.00	201,517	2.00	206,555	
supervisor, admin, services	1.00	77,808	1.00	77,861	1.00	79,808	
systems administrator	1.00	66,260	1.00	67,541	1.00	69,230	
utility operator	3.00	75,904	3.00	84,682	3.00	86,799	
warehouse clerk	.00	0	1.00	28,441	1.00	29,152	
water tower maintenance	1.00	89,432	1.00	88,841	1.00	91,062	
weighmaster	7.00	235,987	7.00	268,014	7.00	274,714	
wood fuel laborer	1.00	28,188	1.00	26,139	1.00	26,792	
w/ww specialist	1.00	78,615	1.00	80,633	1.00	82,648	
T0TAL u10b0041*	700.40	32,531,960		36,895,252	715.40	38,185,472	
	=======================================		=======	=======================================	======= :		

JUVENILE SERVICES

Department of Juvenile Services

Office of the Secretary

Departmental Support

Residential and Community Operations

Regional Operations

Baltimore City Region

Central Region

Western Region

Eastern Region

Southern Region

Metro Region

MISSION

By law, the Department of Juvenile Services (DJS) is a child-serving agency responsible for assessing the individual needs of referred youth and providing intake, detention, probation, commitment, and after-care services. DJS collaborates with youth, families, schools, community partners, law enforcement, and other public agencies to coordinate services and resources to contribute to safer communities.

VISION

Successful youth, strong leaders, safer communities.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Reduce recidivism for supervised or committed youth.

Objective 1.1 In fiscal year 2015, 23.5 percent of youth assigned to probation will be re-adjudicated or convicted within one year after assignment.¹

	2012	2013	2014	2015
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of youth newly assigned to probation in a year	2,892	2,461	2,227	2,303
Outcome: Percent of youth re-adjudicated or convicted within one				
year of probation assignment	$19.2\%^{2}$	23.5%	23.5%	23.5%

Objective 1.2 By 2016, 75 percent of DJS detained youth will be served in their home region.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of youth referred to intake	18,656	16,883	15,955	15,900
Number of placements to detention facilities, pre-disposition	$5,790^{3}$	4,759	4,500	4,500
Outcome: Percent detained in same region as home address	76%	75%	75%	75%

Objective 1.3 19.7 percent of youth released from DJS residential programs in fiscal year 2014 will be re-adjudicated within one year after release.

	2012	2013	2014	2015
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of youth released from all residential placements	1,572	1,530	1,530	1,530
Number of committed young women released from residential				
programming	214	221	221	221
Outcome: Percent of youth re-adjudicated within				
one year after release from all residential placements	$19.7\%^{2}$	19.7%	19.7%	19.7%
Percent of young women in residential programming who				
are re-adjudicated or convicted within one year after release	14.5%	13.6%	13.6%	13.6%

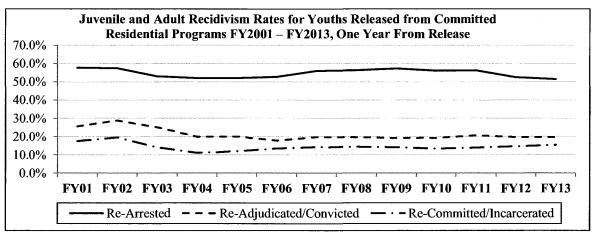
Objective 1.4 By 2016, reduce average percent of committed youth placed in an out-of-state residential setting to 10 percent.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Average number of committed youth in out-of-state				
residential placement	120	96	82	82
Outcome: Average percent of committed youth in out-of-state				
residential placement	13%	11%	10%	10%

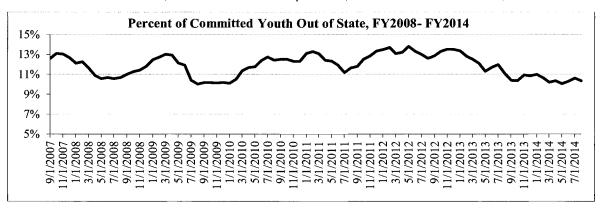
¹ All recidivism measures require a one year follow up, so reporting is for the prior year.

² Data updated since last year's publication.

³ Detention placements include adult court authorization detentions in DJS facilities.



Source: FY06 - FY09 DJS MFR, DJS Annual Statistical Report FY08, and DJS Data Resource Guides, FY11 - FY14.



Objective 1.5 By fiscal year 2016, reduce the percent of children who are in private, non-secure committed out of home care for 24 or more continuous months to 3 percent.

2013	2014	2015	2016
Actual	Actual	Estimated	Estimated
1,223	1,127	1,050	1,050
24	31	29	29
1.96%	2.75%	2.76%	2.76%
	Actual 1,223 24	Actual Actual 1,223 1,127 24 31	Actual Actual Estimated 1,223 1,127 1,050 24 31 29

Goal 2. Keep supervised and committed youth safe while holding youth accountable for their actions.

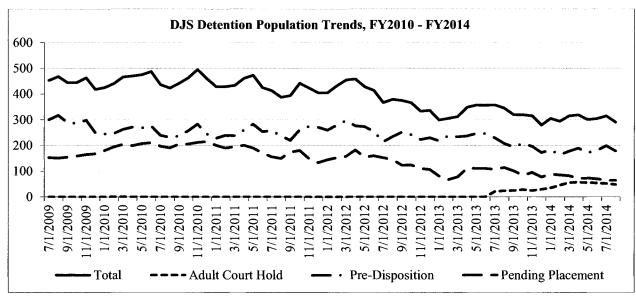
Objective 2.1 In fiscal year 2016, 100 percent of youth admitted to DJS operated or licensed residential facilities will be safe.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of placements to detention programs pre-disposition	5,790	4,374	4,250	4,250
Number of placements to shelter programs	728	848	750	750
Number of placements to committed/pending placement	1,265	1,193	1,100	1,100
Number of placements to secure committed programs ⁴	249	222	220	220
Number of placements to non-secure committed programs	1,521	1,266	1,200	1,200
Number of injuries from youth incidents (DJS licensed or operated)	445 ⁵	296	250	250

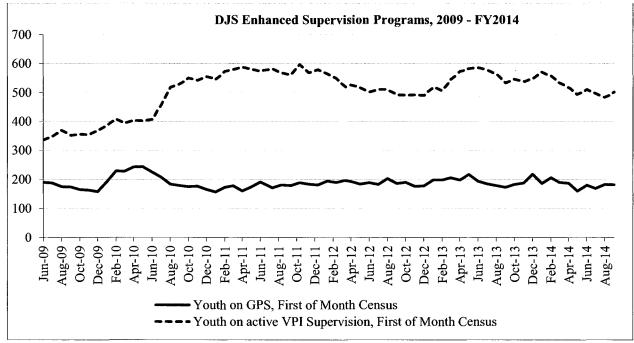
⁴ Secure committed programs include Victor Cullen Center, J. DeWeese Carter Youth Facility, out-of-state staff and hardware secure programs.

⁵ Data updated since last year's publication. The decline in injuries from youth incidents from 2013 to 2014 may be due to a combination of factors including: a decline in the youth population and the introduction of "Challenge," the Department's new behavioral management system.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Rate of escapes from secure (state-operated) facilities per 100 days of youth placement ⁶	0.000^{7}	0.001	0.000	0.000
Injuries to youth per 100 days of youth placement, resulting from youth incidents (DJS operated or licensed programs) ⁸	0.09 ⁷	0.07	0.07	0.07



Source: DJS ASSIST data - report of monthly admissions to committed programs.



Source: DJS StateStat data.

Data updated since last year's publication.

⁶ Rate per 100 days is a person-day rate of measurement. It represents one youth spending one day in a facility. For example, 30 person days of youth placement could be a single youth staying 30 days or six youths staying five days each.

⁸ DJS now reports injuries to youth resulting from youth on youth assaults, and that require medical care. Data shown here for fiscal years 2013 and 2014 reflect this change.

Objective 2.2 Less than 27.5 percent of youth newly assigned to VPI program supervision in fiscal year 2015 will be readjudicated or convicted within one year of assignment.

	2012	2013	2014	2015
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of probation youth newly assigned to VPI annually	207^{9}	229	229	229
Outcome: Percent of probation youth re-adjudicated or convicted				
within one year of VPI assignment	$27.1\%^{9}$	27.5%	27.5%	27.5%

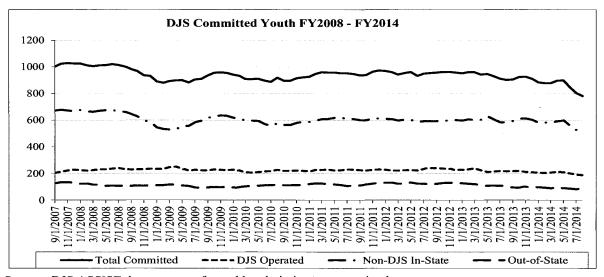
Objective 2.3 By calendar year 2015, no youth will be the victim of a homicide while under DJS supervision.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of DJS youth who are the victims of a homicide ¹⁰	2	6	4	4

Goal 3. Promote continuums of care for referred and delinquent youth.

Objective 3.1 By 2016, increase the utilization rate of active evidence-based services (EBS) to 80 percent. 11

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of DJS-funded evidence-based services slots	299	299	299	302
Number of active DJS-funded evidence-based services slots	277^{9}	272	275	275
Output: Average number of youth served in DJS-funded evidence-base	sed			
services slots	226	214	220	223
Outcome: Utilization rate of active DJS-funded evidence-based				
services slots	81%	79%	80%	81%



Source: DJS ASSIST data - report of monthly admissions to committed programs.

Objective 3.2 By 2016, the percent of youth in pending placement for under 30 days will be 70 percent.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Average daily population of youth pending placement				
in detention	1119	87	77	77
Percentage of youth in detention pending placement for under 30 days	62%	68%	70%	70%

⁹ Data updated since last year's publication

¹⁰ Homicide data is reported by calendar year.

¹¹ DJS-funded evidence-based services (EBS) include Multisystemic Therapy (MST), Multidimensional Treatment Foster Care (MTFC), and Functional Family Therapy (FFT).

Objective 3.3 By 2016 the average daily population (ADP) of youth in detention following ejection from a committed program will be 20.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: ADP of youth detained after ejection from a committed				
program	32	23	20	20

Objective 3.4 By 2016, DJS placement decisions will maintain a relative rate index (RRI) of 1.0.12

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: RRI for all minority youth as compared to white youth: ¹³				
Cases involving secure detention	2.8	7.1	7.1	7.1
Cases where petitions have been filed (formal cases)	1.3	4.3	4.3	4.3
Cases involving confinement in secure correctional facilities	4.2	3.4	3.4	3.4

Goal 4. Build, maintain and empower a diverse, competent and professional workforce.

Objective 4.1 Increase average tenure of DJS direct care staff to 9 years by fiscal year 2016.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of DJS direct care staff ¹⁴	1,471	1,489	1,489	1,489
Outcome: Percent of DJS direct care staff leaving employment				
after having served more than 12 months	68%	66%	68%	70%
Average length of tenure for DJS direct care staff (in years)	8.5	8.8	8.9	9.0

Objective 4.2 In fiscal year 2016 and thereafter, 100 percent of direct care staff are MCTC certified.

2013	2014	2015	2016
Actual	Actual	Estimated	Estimated
1,144	1,197	1,197	1,197
318	278	278	278
9	14	14	14
1,462	1,475	1,475	1,475
99%	99%	99%	99%
97%	100%	100%	100%
97%	98%	98%	98%
82%	81%	81%	81%
	1,144 318 9 1,462 99% 97%	Actual Actual 1,144 1,197 318 278 9 14 1,462 1,475 99% 99% 97% 100% 97% 98%	Actual Actual Estimated 1,144 1,197 1,197 318 278 278 9 14 14 1,462 1,475 1,475 99% 99% 99% 97% 100% 100% 97% 98% 98%

Objective 4.3 By 2016, the separation rate of new employees within six months of completing Entry Level Training (ELT) will be 16 percent.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of DJS direct care staff	1,471	1,489	1,489	1,489
Outcome: Separation rate of new employees within six months of ELT	16.0%	16.8%	16.0%	15.7%
Percentage of staff completing at least 18 hours of training annually	97%	100%	100%	100%

¹² A RRI of 1.0 indicates a decision point showing no racial disproportionality. For example, a detention RRI below 1.0 for a minority group indicates they are proportionately less likely to be detained than white youth.

¹³ Federal definition is from the U.S. Office of Justice Programs, Office of Juvenile Justice and Delinquency Prevention (OJJDP).

¹⁴ DJS direct care: Maryland Correctional Training Commission (MCTC) mandated staff include but are not limited to DJS Case Management Specialists, DJS Resident Advisors, DJS Residential Group Life Managers, DJS Youth Transportation Officers, DJS Youth Recreation Specialists, DJS Community Detention Officers, Alcohol and Drug Counselors, Social Workers (Correctional), DJS Youth Center Cooks.

SUMMARY OF DEPARTMENT OF JUVENILE SERVICES

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	2,078.05	2,062.05	2,062.05
Total Number of Contractual Positions	160.87	141.65	143.00
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	150,609,855 6,095,378 131,134,929	162,891,223 5,014,838 128,359,562	170,354,599 5,413,436 128,145,407
Original General Fund Appropriation	280,803,602 -4,093,472	285,696,868 -1,679,665	
Total General Fund Appropriation	276,710,130 1,113,463	284,017,203	
Net General Fund Expenditure	275,596,667 4,198,250 7,938,895 106,350	284,017,203 4,965,931 7,142,467 140,022	291,402,378 4,906,381 7,384,471 220,212
Total Expenditure	287,840,162	296,265,623	303,913,442

OFFICE OF THE SECRETARY

V00D01.01 OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Department of Juvenile Services operates an integrated system of juvenile justice services delivered in communities and facilities to meet the individual and particular needs of youth and their families, without compromising public safety. The Office of the Secretary provides leadership, direction and coordination toward the achievement of a balanced and restorative juvenile justice system, establishing policy, initiating legislation, allocating and deploying resources, ensuring accountability at every level and delegating authority to the lowest appropriate level of the organization.

MISSION

The Office of the Secretary ensures the health and safety of the youth and the safety of the community, holds juvenile offenders accountable to victims and communities, and assists youth in developing competency and character to aid them in becoming successful members of society.

Appropriation Statement:

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	38.00	33.00	33.00
Number of Contractual Positions		.50	.50
01 Salaries, Wages and Fringe Benefits	3,665,138	3,742,178	3,469,531
02 Technical and Special Fees	7,160	16,444	19,607
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement	-19 42,379 2 38,018 33,566 5,851	25 57,779 170 27,789 15,920 4,060	2 42,985 170 29,033 22,572 5,732
11 Equipment—Additional 12 Grants, Subsidies and Contributions	2,098 500 318,776	10,000 160,838	1,773
Total Operating Expenses	441,171	276,581	125,813
Total Expenditure	4,113,469	4,035,203	3,614,951
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	3,703,687 409,782 4,113,469	4,003,464 31,739 4,035,203	
Net General Fund Expenditure	4,113,469	4,035,203	3,614,951
Total Expenditure	4,113,469	4,035,203	3,614,951

V00D02.01 DEPARTMENTAL SUPPORT

PROGRAM DESCRIPTION

The Division of Departmental Support provides on-going financial advice and strategic recommendations, research, evaluation, policy and program development, training, quality improvement, program monitoring, procurement, facility maintenance, human resource management, information technology, investigations, youth advocacy and gang intervention programs to assist the Operations Division in carrying out the Department's mission, goals and objectives. Departmental Support includes the following offices: Resource Management and Planning, Quality Assurance and Accountability, and the Inspector General.

MISSION

The Division of Departmental Support ensures the health and safety of the youth and the safety of the community, holds juvenile offenders accountable to victims and communities, and assists youth in developing competency and character to aid them in becoming successful members of society.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	132.75	137.75	137.75
Number of Contractual Positions	4.98	7.40	8.75
01 Salaries, Wages and Fringe Benefits	12,234,168	13,137,674	14,125,675
02 Technical and Special Fees	261,541	390,302	480,512
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges 14 Land and Structures	2,120,672 41,877 1,771,801 3,962,012 179,321 633,479 3,423,565 985,677 22,895	2,465,434 38,694 1,783,151 5,150,723 217,521 455,000 169,470 999,200	2,642,035 41,787 1,891,582 4,984,440 204,678 518,784 306,893 1,021,297 38,798
Total Operating Expenses	13,141,299	11,279,193	11,650,294
Total Expenditure	25,637,008	24,807,169	26,256,481
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	24,100,510 2,502,447 26,602,957 1,203,462	24,184,581 147,459 24,332,040	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Total Expenditure	25,399,495 237,513 25,637,008	24,332,040 250,000 225,129 24,807,169	25,820,190 196,103 240,188 26,256,481
Special Fund Income: V00328 Receipts, Commissions and Donations Federal Fund Income: 93.658 Foster Care-Title IV-E	104,956 132,557	250,000 99,220 125,909	73,180 167,008
Total	237,513	225,129	240,188

SUMMARY OF RESIDENTIAL, COMMUNITY AND REGIONAL OPERATIONS

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	1,907.30	1,891.30	1,891.30
Total Number of Contractual Positions	155.89	133.75	133.75
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	134,710,549 5,826,677 117,552,459	146,011,371 4,608,092 116,803,788	152,759,393 4,913,317 116,369,300
Original General Fund Appropriation Transfer/Reduction	252,999,405 -7,005,701	257,508,823 -1,858,863	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	245,993,704 -89,999	255,649,960	
Net General Fund Expenditure	246,083,703 4,198,250 7,701,382 106,350	255,649,960 4,715,931 6,917,338 140,022	261,967,237 4,710,278 7,144,283 220,212
Total Expenditure	258,089,685	267,423,251	274,042,010

V00E01.01 RESIDENTIAL AND COMMUNITY OPERATIONS

PROGRAM DESCRIPTION

Residential and Community Operations provides community and residential services to all youth served by the Department. The Division also provides health, behavioral health, and educational services in all DJS operated residential facilities, placement services, Community Detention/Electronic Monitoring (CD/EM), violence prevention initiatives (VPI) and victim services. The Division promotes the continuity of integrated case management throughout the continuum of programs, services, care and custody, based on a youth's level of risk and need. The facilities and programs administered by this unit provide a wide range of services that include screening, counseling, education, vocational enhancement, health services and recreational activities. Residential Operations also provides secure transports of youth between facilities and court. This program shares the mission, goals, and objectives of the Department.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

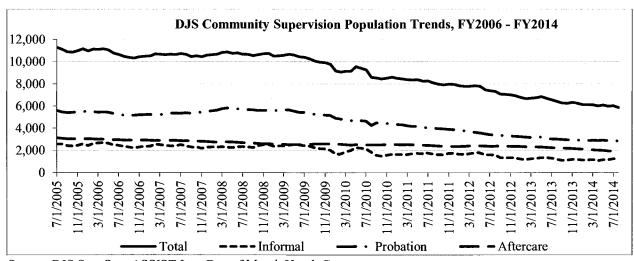
Goal 1. Provide appropriate services and interventions to all youth referred to the Department.

Objective 1.1 Ensure that more than 94 percent of youth accepted to CD/EM have no new charges while on CD/EM in fiscal year 2016.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of admissions to CD/EM program	$4,896^{1}$	3,474	4,200	4,200
Outcome: Percent of youth who have no new charges while on CD/EM	$94\%^{1}$	94%	94%	94%

Objective 1.2 During fiscal year 2016, meet 100 percent of staffing levels consistent with established caseload ratios.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Average monthly number of youth on Informal Supervision ²	1,212	1,105	1,105	1,105
Average monthly number of youth on Probation	2,983	2,630	2,590	2,590
Average monthly number of youth on Aftercare	1,642	1,457	1,370	1,370
Average monthly number of youth on VPI ³	1,035	1,024	978	978
Efficiency: Percent of Community Services supervision				
standards-level staffing achieved ⁴	4	136%	136%	136%



Source: DJS StateStat, ASSIST Last Day of Month Youth Count

¹ Data updated since last year's publication.

² VPI and Aftercare cases may be in committed placement.

³ New measure in fiscal year 2015.

⁴ Fiscal year 2013 data not yet available. Fiscal year 2014 from DJS Safe Measures.

V00E01.01 RESIDENTIAL AND COMMUNITY OPERATIONS (Continued)

Objective 1.3 During fiscal year 2016, 95 percent of Probation and Aftercare youth will have up-to-date Treatment Service Plans (TSP) according to established guidelines.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Average monthly number of youth on Probation, Aftercare,				
and VPI	5,650	5,111	4,983	4,983
Quality: Percent on Probation and Aftercare with current TSP ⁵	$92.9\%^{6}$	93.3%	95.0%	95.0%

Objective 1.4 During fiscal year 2016, 100 percent of supervised youth in the community will be held accountable for their behavior by paying for restitution or completing community service.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Average monthly number of youth on Informal Supervision,				
Probation, Aftercare and VPI	6,872	6,216	6,060	6,060
Total number of new restitution cases ordered	1,529	1,285	1,407	1,407
Restitution ordered ⁷	\$1,053,688	\$1,007,762	\$1,000,000	\$1,000,000
Output: Restitution paid to victims	\$784,665 ⁸	\$561,162	\$672,914	\$674,914
Number of Informal (pre-court) Supervision cases closed	5,130	4,652	4,652	4,652
Number of youth on Informal Supervision who successfully				
complete supervision	3,758	3,626	3,626	3,626
Number of new probation cases opened	$2,461^6$	2,227	2,303	2,303
Outcome: Percent of youth on Informal Supervision who successful	lly			
complete supervision	73%	78%	78%	78%
Percent of new probation cases with no sustained adjudicated				
offenses within a year of case start	$19.2\%^6$	23.5%	23.5%	23.5%

Goal 2. All youth with an identified health care need who enter a DJS residential program will receive treatment based on their needs.

Objective 2.1 During fiscal year 2016, 100 percent of youth who enter residential placement will be screened by DJS Health staff (physician or nurse).

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of admissions to State-operated residential programs	7,685	6,317	6,200	6,200
Output: Percent of admissions to a DJS residential program who				
received a physical performed by a physician ⁹	82%	77%	80%	80%
Percent of admissions to a DJS residential program who received				
a health screening by a nurse ⁹	100%	93%	96%	96%

Objective 2.2 During fiscal year 2016, 98 percent of youth who enter residential placement will be screened by DJS Mental Health staff (clinician).

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of youth admitted to State residential programs	7,685	6,317	6,200	6,200
Output: Percent of youth admitted to a DJS residential program who				
received a substance abuse screening	82%	79%	80%	80%
Percent of admissions to a DJS residential program who received				
a mental health screening	100%	96%	98%	98%

⁵ Data is from DJS Safe Measures.

⁶ Updated since last year's publication.

Amount ordered will be collected over a multi-year period.

⁸ Fiscal year 2013 restitution reported paid last year was over counted, and has been corrected here.

⁹ Physical exams and health assessments could take between 72 hours and seven days to complete. Therefore, youths released prior to 72 hours might not have been seen by a nurse for health assessment or physical exam.

V00E01.01 RESIDENTIAL AND COMMUNITY OPERATIONS

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	39.00	39.00	39.00
Number of Contractual Positions	5.16	6.00	10.00
01 Salaries, Wages and Fringe Benefits	3,437,541	3,730,804	3,952,868
02 Technical and Special Fees	239,007	281,133	380,178
03 Communication	4,706	257	1,796
04 Travel	104,560	149,471	102,395
07 Motor Vehicle Operation and Maintenance	11,610	21.760	34,389
08 Contractual Services	946,862	106,000	438,568
09 Supplies and Materials	91,681	163,911	102.003
10 Equipment—Replacement	8,508	12,410	8,393
11 Equipment—Additional	331,557	12,110	300
12 Grants, Subsidies and Contributions	179,455	193,000	189,000
13 Fixed Charges	2,025	24,111	1,540
			
Total Operating Expenses	1,680,964	670,920	878,384
Total Expenditure	5,357,512	4,682,857	5,211,430
Original General Fund Appropriation	3,693,159	3,842,959	
Transfer of General Fund Appropriation	941,737	30,978	
Total General Fund Appropriation	4,634,896	3,873,937	
•• •		3,873,937	4 249 224
Net General Fund ExpenditureSpecial Fund Expenditure	4,634,896 21,129	50,230	4,348,324 67,689
Federal Fund Expenditure	595,137	618,668	575,205
Reimbursable Fund Expenditure	106,350	140,022	220,212
Total Expenditure	5,357,512	4,682,857	5,211,430
			•
Special Fund Income: V00328 Receipts, Commissions and Donations	21,129	50,230	67,689
Federal Fund Income:	-	107.55	400.04
10.553 School Breakfast Program	71,580	105,334	108,024
17.261 WIA Pilots, Demonstrations, and Research			
Projects	130,056	59,148	
93.959 Block Grants for Prevention and Treatment			
of Substance Abuse	90,004	94,029	96,999
94.011 Foster Grandparent Program	303,497	360,157	370,182
Total	595,137	618,668	575,205
Reimbursable Fund Income:			
D15A05 Executive Department-Boards, Commissions and			
Offices	106,350	140,022	220,212

V00G01.01 BALTIMORE CITY REGION OPERATIONS

PROGRAM DESCRIPTION

The Baltimore Region supervises residential facilities and the programs for youth detained or committed by the court and placed at the Baltimore City Juvenile Justice Center (BCJJC), and William Donald Schaefer House. The Baltimore Region promotes the continuity of integrated case management throughout the continuum of programs, services, care and custody, based on a youth's level of risk and need. The facilities and programs administered by this region provide a wide range of services that include screening, counseling, education, vocational enhancement, health services and recreational activities. The Baltimore Region also provides secure transports of youth between facilities and court. This program shares the mission, goals, and objectives of the Department.

BALTIMORE CITY JUVENILE JUSTICE CENTER

Performance Measures ¹	2013 Actual	2014 Actual		2016 Estimated
By program type:	Actual	11Ctuu1	Estimated	Lightimuteu
Admissions				
Detention	1,960	$1,564^2$	1,700	1,700
Pending Placement	264	224	267	267
Discharges				
Detention	1,968	1,527	1,660	1,660
Pending Placement	280	238	283	283
Average Daily Population				
Detention	55	69	74	74
Pending Placement	30	21	30	30
Average Length of Stay				
Detention	11	15	15	15
Pending Placement	43	33	33	33
By facility:				
Youth on Youth assaults with injuries requiring medical care ³	118	90	104	104
Occupancy Rate	71%	75%	87%	87%
Escapes	0	0	. 0	0
Youth Days	31,025	32,850	37,960	37,960
Rate of escapes per 100 youth days	0.00	0.00		0.00
Rate of injuries per 100 youth days ³	0.380	0.274		0.274
Per Diem Cost	\$568 ⁴	\$566	\$499	\$509
Average Annual Cost	\$207,726 ⁴	\$206,622	\$183,736	\$186,258
Capacity	120	120		120
Project Summary: General Administration ⁵	\$4,376,514	\$4,585,046		
Maintenance	\$351,116	\$661,486	\$382,053	\$447,321
Educational Services ⁶	\$0	\$534,803	,	\$550,000
Somatic Health	\$1,883,857	\$1,964,528	\$1,879,692	\$2,038,756
Direct Care	\$9,670,189	, ,	\$10,348,266	
Dietary Services	\$1,897,033	\$2,155,098	\$2,006,294	\$1,969,210
Mental Health Services	\$1,756,926			
Juvenile Incentives	\$5,968	\$8,984	,	\$17,831
Total (\$)	\$19,941,603	\$21,241,930	\$21,718,247	\$22,172,570

Annual data for prior years are recalculated each year, and may include updated data entry since previously reported numbers.

² Decrease in admissions from 2013 to 2014 reflect a downward trend in juvenile crime nationwide.

³ DJS now reports injuries to youth resulting from youth on youth assaults requiring medical care. Data shown here reflect this change.

⁴ Data updated since last year's publication.

⁵ Includes cost of building operations. These costs are not factored into the per diem or annual costs.

⁶ Educational services are provided by the Maryland State Department of Education (MSDE) and are funded primarily in that budget. Figures reflect collections from school districts for educating DJS clients, which began in fiscal year 2014 for detention facilities.

V00G01.01 BALTIMORE CITY REGION OPERATIONS (Continued)

WILLIAM DONALD SCHAEFER HOUSE

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
By program type:				
Admissions				
Committed	50	36	28	28
Discharges				
Committed	49	40	28	28
Average Daily Population				
Committed	15	14	11	11
Average Length of Stay				
Committed ¹	103	124	124	124
By facility:				
Youth on Youth assaults with injuries requiring medical care ²	8	3	6	6
Occupancy Rate	79%	74%	58%	58%
Escapes ³	0	0	0	0
Youth Days	5,475	5,147	4,015	4,015
Rate of injuries per 100 youth days ²	0.146	0.058	0.149	0.149
Per Diem Cost	\$310	\$417	\$547	\$570
Average Annual Cost	\$113,297	\$152,034	\$199,553	\$207,877
Capacity	19	19	19	19
Project Summary:				
General Administration	\$231,906	\$268,902	\$225,056	\$240,849
Maintenance	\$24,200	\$103,290 ⁴	\$27,306	\$49,753
Educational Services ⁵	\$57,222	\$79,105	\$75,239	\$100,000
Somatic Health	\$259,396	\$248,568	\$336,077	\$311,519
Direct Care	\$988,258	\$1,308,286	\$1,380,596	\$1,488,074
Dietary Services	\$1,815 ⁶	\$31,976	\$25,660	\$27,239
Mental Health Services	\$136,506	\$126,210	\$127,090	\$131,868
Juvenile Incentives	\$147 ⁷	\$1,040	\$5,000	\$5,000
Total (\$)	\$1,699,450	\$2,167,377	\$2,202,024	\$2,354,302

¹ Youth admitted to the Schaefer House typically complete a 121 day treatment program.

² DJS now report injuries to youth resulting from youth on youth assaults requiring medical care. Data shown here reflect this change.

³ Not a secure facility. Escapes only counted from a secure facility.

⁴ An additional part-time maintenance person was hired and several maintenance projects were started in fiscal year 2014.

⁵ Educational services are provided by the Maryland State Department of Education (MSDE) and are funded primarily in the MSDE budget. Figures reflect collections from school districts for providing services to DJS clients.

⁶ Dietary costs were offset by food shipped from BCJJC and federal funds collected from the Child Nutrition program in 2013.

⁷ Low incentive expenditures are included in the larger project summary categories.

V00G01.01 BALTIMORE CITY REGION OPERATIONS

Appropriation	Statement:

2014 Actual	2015 Appropriation	2016 Allowance
462.60	447.10	447.10
36.37	34.20	36.20
33,653,740	35,445,153	36,208,447
1,236,069	1,171,413	1,141,964
-107,107 104,820	16,024 122,293	11,953 117,782
139,865	158,196	994,597 139,570 25,235,690
1,661,575 111,591	1,559,779 158,950	1,591,837 81,701
617,681 159,739	502,333 176,063	670,854 162,044
29,894,450	31,730,350	29,006,028
64,784,259	68,346,916	66,356,439
66,859,832 -4,595,524	66,776,927 -1,078,837	
62,264,308	65,698,090	
62,264,308 1,064,876 1,455,075	65,698,090 1,178,934 1,469,892	63,812,528 1,153,510 1,390,401
64,784,259	68,346,916	66,356,439
1,950 1,062,926 1,064,876	23,763 1,155,171 1,178,934	22,831 1,130,679 1,153,510
176,417	161,478	161,478
542,718 735,940	454,805 853,609	432,803 796,120
1,455,075	1,469,892	1,390,401
	Actual 462.60 36.37 33,653,740 1,236,069 -107,107 104,820 1,202,693 139,865 25,994,948 1,661,575 111,591 8,645 617,681 159,739 29,894,450 64,784,259 66,859,832 -4,595,524 62,264,308 1,064,876 1,455,075 64,784,259 1,950 1,062,926 1,064,876	Actual Appropriation 462.60 447.10 36.37 34.20 33,653,740 35,445,153 1,236,069 1,171,413 -107,107 16,024 104,820 122,293 1,202,693 1,055,773 139,865 158,196 25,994,948 27,980,939 1,661,575 1,559,779 111,591 158,950 8,645 617,681 502,333 159,739 176,063 29,894,450 31,730,350 64,784,259 68,346,916 66,859,832 66,776,927 -4,595,524 -1,078,837 62,264,308 65,698,090 1,064,876 1,178,934 1,455,075 1,469,892 64,784,259 68,346,916 1,950 23,763 1,062,926 1,155,171 1,064,876 1,178,934 1,064,876 1,178,934 1,064,876 1,178,934 1,76,417 161,478

V00H01.01 CENTRAL REGION OPERATIONS

PROGRAM DESCRIPTION

The Central Region supervises residential facility and the programs for youth detained or committed by the court and placed at the Charles H. Hickey Jr. School. The Central Region promotes the continuity of integrated case management throughout the continuum of programs, services, care and custody, based on a youth's level of risk and need. The facility and programs administered by this region provide a wide range of services that include screening, counseling, education, vocational enhancement, health services and recreational activities. The Central Region also provides secure transports of youth between facilities and court. This program shares the mission, goals, objectives, and performance measures of the Department.

CHARLES H. HICKEY SCHOOL

	2013	2014	2015	2016
Performance Measures ¹	Actual	Actual	Estimated	Estimated
By program type:				
Admissions				
Detention	720	667	549	549
Pending Placement	215	224	192	192
Discharges				
Detention	713	682	562	562
Pending Placement	219	227	195	195
Average Daily Population				
Detention	32	34	27	27
Pending Placement	15	14	15	15
Average Length of Stay				
Detention	16	19	19	19
Pending Placement	26	22	22	22
By facility:				
Occupancy Rate	65%	67%	58%	58%
Youth on Youth assaults with injuries requiring medical care ²	56	23	40	40
Escapes	0	0	. 0	0
Youth Days	17,155	17,520	15,330	15,330
Rate of escapes per 100 youth days	0	0	0	0
Rate of injuries per 100 youth days ²	0.326	0.131	0.261	0.261
Per Diem Cost	\$809	\$877	\$987	\$1,000
Average Annual Cost	\$295,178	\$320,258	\$360,394	\$364,891
Capacity	72	72	72	72
Project Summary:				
General Administration	\$1,319,858	\$1,425,344	\$1,360,474	\$1,578,838
Maintenance	\$1,243,964	\$2,300,223	\$1,014,784	\$958,280
Educational Services ³	\$0	\$220,340	\$200,000	\$250,000
Somatic Health	\$1,279,498	\$1,232,082	\$1,269,955	\$1,369,891
Direct Care	\$7,538,198	\$7,745,004	\$8,550,288	\$8,727,182
Dietary Services	\$1,194,792	\$1,239,956	\$1,248,944	\$1,242,623
Mental Health Services	\$1,297,060		\$1,682,792	\$1,652,204
Juvenile Incentives	\$0 ⁴	\$0 ⁴	\$9,298	\$3,803
Total (\$)	\$13,873,370	\$15,694,905	\$15,336,535	\$15,782,821

¹Annual data for prior years are recalculated anew each year, and may include updated data entry since previously reported numbers. ²DJS now reports injuries to youth resulting from youth on youth assaults requiring medical care. Data shown here reflect the change.

³Educational services are provided by the Maryland State Department of Education (MSDE) and are funded primarily in the MSDE budget. Figures reflect collections from school districts for providing services to DJS clients. Collections began in fiscal year 2014 for detention facilities.

⁴Juvenile incentive expenditures were rolled up into Mental Health Services due to the small size of these expenses.

V00H01.01 CENTRAL REGION OPERATIONS

A	C4 - 4 4 -
Appropriation	Statement:

Appropriation statement	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	284.50	287.50	287.50
Number of Contractual Positions	24.27	6.00	6.00
01 Salaries, Wages and Fringe Benefits	19,172,506	21,107,028	22,393,122
02 Technical and Special Fees	850,896	223,646	214,771
03 Communication	23,301	24,761	23,142
04 Travel	152,818	132,480	128,323
06 Fuel and Utilities	644,840	535,350	668,449
07 Motor Vehicle Operation and Maintenance	5,507	22,380	3,804
08 Contractual Services	13,996,855	14,171,999	13,474,350
09 Supplies and Materials	877,984	806,325	861,691
10 Equipment—Replacement	171,905	22,500	2,500
11 Equipment—Additional	88,387		
12 Grants, Subsidies and Contributions	256,339	209,298	275,799
13 Fixed Charges	523,492	437,837	479,542
14 Land and Structures	1,388		
Total Operating Expenses	16,742,816	16,362,930	15,917,600
Total Expenditure	36,766,218	37,693,604	38,525,493
Original General Fund Appropriation Transfer of General Fund Appropriation	38,110,973 -2,560,857	36,827,019 -277,503	
Total General Fund Appropriation	35,550,116 -89,999	36,549,516	
Net General Fund Expenditure	35,640,115	36,549,516	37,379,300
Special Fund Expenditure	418,055	490,464	484,037
Federal Fund Expenditure	708,048	653,624	662,156
Total Expenditure	36,766,218	37,693,604	38,525,493
Special Fund Income: V00328 Receipts, Commissions and Donations V00329 Local Education Reimbursement	439 417,616 418,055	5,990 484,474 490,464	484,037 484,037
Federal Fund Income:	,	,	,
10.553 School Breakfast Program	76,068	75,907	75,907
93.658 Foster Care-Title IV-E	268,240	200,814	213,914
93.778 Medical Assistance Program	363,740	376,903	372,335
Total	708,048	653,624	662,156
			

V00I01.01 WESTERN REGION OPERATIONS

PROGRAM DESCRIPTION

The Western Region supervises residential facilities and the programs for youth detained or committed by the court and placed at the Victor Cullen Academy (VCA), one of four Youth Centers, or the Western Maryland Children's Center (WMDCC). The Western Region promotes the continuity of integrated case management throughout the continuum of programs, services, care and custody, based on a youth's level of risk and need. The facilities and programs administered by this region provide a wide range of services that include screening, counseling, education, vocational enhancement, health services and recreational activities. The Western Region also provides secure transports of youth between facilities and court. This program shares the mission, goals, objectives, and performance measures of the Department.

GREEN RIDGE REGIONAL YOUTH CENTER

Performance Measures ¹	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
By program type:				
Admissions				
Committed	122	112	112	112
Discharges				
Committed	124	119	119	119
Average Daily Population				
Committed	39	35	35	35
Average Length of Stay				
Committed	117	108	108	108
By facility:				
Occupancy Rate	98%	88%	88%	88%
Youth on youth assaults with injuries requiring medical care ²	3	4	4	4
Escapes	0	0	0	0
Youth Days	14,235	12,702	12,775	12,775
Rate of escapes per 100 youth days	0	0	0	0
Rate of injuries per 100 youth days ²	0.021	0.031	0.031	0.031
Per Diem Cost	\$257	\$297	\$301	\$303
Average Annual Cost	\$93,693	\$108,422	\$109,804	\$110,662
Capacity	40	40	40	40
Project Summary:				
General Administration	\$358,160	\$325,368	\$316,900	\$346,553
Maintenance	\$42,894	\$417,275	\$118,874	\$119,048
Educational Services ³	\$347,764	\$0	\$99	\$99
Somatic Health	$\$0^4$	\$5,512	\$0 ⁴	\$3,717
Direct Care	\$2,297,140	\$2,341,517	\$2,537,962	\$2,660,761
Dietary Services	\$383,774	\$441,108	\$507,239	\$505,055
Mental Health Services	\$221,242	\$229,170	\$290,040	\$242,095
Juvenile Incentives	\$3,040 ⁵	\$2,2715	\$11,181	\$10,279
Total (\$)	\$3,654,014	\$3,762,221	\$3,782,295	\$3,887,607

¹Annual data for prior years are queried and recalculated anew each year, and may therefore include updated data entry since previously reported numbers.

²DJS now reports injuries to youth resulting from youth on youth assaults requiring medical care. Data shown here reflect this change. ³DJS administered education services at Green Ridge in fiscal year 2013. In fiscal year 2014, Maryland State Department of Education (MSDE) began providing educational services at the facility. Green Ridge education expenses are budgeted in the Statewide Youth Centers and in the MSDE budget.

⁴Somatic health services are budgeted in the Statewide Youth Centers.

⁵Incentive expenditures were rolled up into larger project summary categories.

V00I01.01 WESTERN REGION OPERATIONS (Continued)

STATEWIDE YOUTH CENTERS

Performance Measures ¹	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
By program type:	Actual	Actual	Estimated	Estimated
Admissions				
Committed	322	289	289	289
Discharges	5 -2		_0,	203
Committed	343	294	294	294
Average Daily Population				
Committed	117	105	105	105
Average Length of Stay				
Committed	134	130	130	130
By facility:				
Occupancy Rate	94%	85%	85%	85%
Youth on youth assaults with injuries requiring medical care ²	52	17	35	35
Escapes	0	2	0	0
Youth Days	42,705	38,252	38,325	38,325
Rate of escapes per 100 youth days	0.000	0.001	0.160	0.160
Rate of injuries per 100 youth days ²	0.122	0.044	0.091	0.091
Per Diem Cost	\$341	\$398	\$389	\$403
Average Annual Cost	\$124,443	\$51,753	\$50,731	\$52,599
Capacity	124	124	124	124
Project Summary:				
General Administration ³	\$693,963	\$1,130,501	\$1,130,523	\$1,099,974
Maintenance	\$1,077,777	\$2,173,273	\$861,425	\$969,736
Educational Services ⁴	\$2,427,218	\$773,286	\$813,965	\$854,340
Somatic Health	\$1,105,524	\$1,237,664	\$1,456,521	\$1,459,045
Direct Care	\$7,336,227	\$2,660,019	\$2,939,168	\$3,208,478
Dietary Services	\$1,141,488		\$1,255,968	
Mental Health Services ⁵	\$774,959	\$992,451	\$934,977	\$1,178,798
Juvenile Incentives	$$2,712^6$	\$11,089 ⁵	\$38,542	\$39,286
Total (\$)	\$14,559,868	\$10,091,607	\$9,431,089	\$10,039,456

¹Annual data for prior years are queried and recalculated anew each year, and may therefore include updated data entry since previously reported numbers.

²DJS now reports injuries to youth resulting from youth on youth assaults requiring medical care. Data shown here reflect this change.
³The increase in General Administration expenses, beginning in fiscal year 2014, is due to higher worker's compensation insurance payments.

⁴Starting in fiscal year 2014, educational services are provided by the Maryland State Department of Education (MSDE) and are funded primarily in the MSDE budget. These figures reflect collections from school districts for providing services to DJS clients.

⁵Mental Health Services expenditures increased due to the hiring of three social workers for the youth centers.

⁶Incentive expenditures are rolled up into larger project summary categories.

DEPARTMENT OF JUVENILE SERVICES

V00101.01 WESTERN REGION OPERATIONS (Continued)

WESTERN MARYLAND CHILDREN'S CENTER

	2013	2014	2015	2016
Performance Measures ¹	Actual	Actual	Estimated	Estimated
By program type:				
Admissions	220	276	220	220
Detention	339	276	239	239
Pending Placement	75	94	71	71
Discharges	221	27.5	220	220
Detention	331	275	238	238
Pending Placement	75	96	72	72
Average Daily Population				
Detention	18	15	12	12
Pending Placement	4	4	4	4
Average Length of Stay				
Detention	20	20	17.3	17.3
Pending Placement	19	14	14	14
By facility:				
Occupancy Rate	92%	79%	67%	67%
Youth on youth assaults with injuries requiring medical care ²	7	5	6	6
Escapes	0	0	0	0
Youth Days	8,030	6,935	5,840	5,840
Rate of escapes per 100 youth days	0	0	0	0
Rate of injuries per 100 youth days ²	0.087	0.072	0.103	0.103
Per Diem Cost	\$499	\$603	\$744	\$769
Average Annual Cost	\$182,054	\$220,103	\$271,449	\$280,569
Capacity	24	24	24	24
Project Summary:				
General Administration	\$397,403	\$499,708	\$478,968	\$501,831
Maintenance	\$230,335	\$283,639	\$217,011	\$256,616
Educational Services ³	\$0	\$77,044	\$60,242	\$100,000
Somatic Health	\$681,804	\$721,893	\$675,205	\$697,559
Direct Care	\$2,048,096	\$2,396,854	\$2,664,324	\$2,790,424
Dietary Services	\$426,225	\$418,991	\$422,191	\$448,165
Mental Health Services	\$221,116	\$245,467	\$250,440	\$259,353
Juvenile Incentives ⁴	\$217	\$747	\$5,214	\$5,214
Total (\$)	\$4,005,196	\$4,644,343	\$4,773,595	\$5,059,162

¹Annual data for prior years are queried and recalculated anew each year, and may therefore include updated data entry since previously reported numbers.

²DJS now reports injuries to youth resulting from youth on youth assaults requiring medical care. Data shown here reflect this change.

³Starting in fiscal year 2014, educational services are provided by the Maryland State Department of Education (MSDE) and are funded primarily in the MSDE budget. These figures reflect collections from school districts for providing services to DJS clients.

⁴Incentive expenditures are rolled up into larger project summary categories.

V00I01.01 WESTERN REGION OPERATIONS (Continued)

VICTOR CULLEN ACADEMY OPERATIONS

Performance Measures ¹	2013	2014	2015	2016
By program type:	Actual	Actual	Estimated	Estimated
Admissions				
Committed	111	111	111	111
Discharges				
Committed	111	113	113	113
Average Daily Population				
Committed	47	45	45	45
Average Length of Stay				
Committed	151	143	143	143
By facility:				
Occupancy Rate	98%	94%	94%	94%
Youth on youth assaults with injuries requiring medical care ²	1	9	5	5
Escapes	0	ó	0	0
Youth Days	17,155	16,535	16,425	16,425
Rate of escapes per 100 youth days	0	0	0	0
Rate of injuries per 100 youth days ²	0.006	0.054	0.030	0.030
Per Diem Cost	\$486	\$539	\$539	\$608
Average Annual Cost	\$177,419	\$196,909	\$196,894	\$221,856
Capacity	48	48	48	48
• •				
Project Summary:	¢1 130 744	¢1 272 (21	¢1 254 044	¢1 207 047
General Administration	\$1,128,744	, ,		\$1,307,847
Maintenance Educational Services ³	\$464,190	\$477,024	\$475,872	\$522,441
	\$0	\$188,156	\$150,000	\$200,000
Somatic Health	\$914,208	\$916,999		\$1,201,499
Direct Care	\$4,854,987			
Dietary Services	\$553,936	,	\$563,032	\$664,245
Mental Health Services	\$421,892	\$349,867	\$295,505	\$769,830
Juvenile Incentives ⁴	\$7224	\$0	\$6,212	\$6,038
Total (\$)	\$8,338,679	\$9,108,124	\$9,010,209	\$10,495,0/3

¹Annual data for prior years are queried and recalculated anew each year, and may therefore include updated data entry since

⁴Incentive expenditures are rolled up into larger project summary categories.

previously reported numbers. ²DJS now reports injuries to youth resulting from youth on youth assaults requiring medical care. Data shown here reflect this change. ³The education program at Victor Cullen has been administered by MSDE since 2007. The program is funded in the MSDE and DJS budgets. These figures reflect collections from local school districts for providing services to clients housed at the facility.

V00I01.01 WESTERN REGION OPERATIONS

Appropriation Statement:		-	
Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	404.00	403.50	403.50
Number of Contractual Positions	45.80	45.00	42.00
01 Salaries, Wages and Fringe Benefits	27,764,396	30,031,920	32,033,192
02 Technical and Special Fees	1,701,829	1,384,291	1,459,388
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges 14 Land and Structures	21,049 219,694 1,529,908 3,516 9,281,868 2,003,090 446,811 76,582 1,118,865 518,761 14,000	29,763 211,921 1,497,887 7,550 7,190,344 1,970,211 141,400 1,142,040 522,682	24,331 230,330 1,547,687 7,550 8,843,789 2,102,975 46,116 1,247,652 515,568
Total Operating Expenses	15,234,144	12,713,798	14,565,998
Total Expenditure	44,700,369	44,130,009	48,058,578
Original General Fund Appropriation	38,243,441 4,002,557 42,245,998	41,431,218 233,342 41,664,560	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Total Expenditure	42,245,997 1,162,150 1,292,222 44,700,369	41,664,560 1,237,925 1,227,524 44,130,009	45,436,739 1,310,913 1,310,926 48,058,578
Special Fund Income: V00328 Receipts, Commissions and Donations V00329 Local Education Reimbursement Total	14,107 1,148,043 1,162,150	61,149 1,176,776 1,237,925	60,817 1,250,096 1,310,913
Federal Fund Income: 10.553 School Breakfast Program	323,847 200,553 271,954 495,868	347,877 105,262 194,563 579,822	347,877 159,935 178,686 624,428
Total	1,292,222	1,227,524	1,310,926

V00J01.01 EASTERN SHORE REGION OPERATIONS

PROGRAM DESCRIPTION

The Eastern Region supervises residential facilities and the programs for youth detained or committed by the court and placed at the J. DeWeese Carter Center and the Lower Eastern Shore Children's Center (LESCC). The Eastern Region promotes the continuity of integrated case management throughout the continuum of programs, services, care and custody, based on a youth's level of risk and need. The facilities and programs administered by this region provide a wide range of services that include screening, counseling, education, vocational enhancement, health services and recreational activities. The Eastern Region also provides secure transports of youth between facilities and court. This program shares the mission, goals, objectives, and performance measures of the Department.

J. DEWEESE CARTER CENTER

	2013	2014	2015	2016
Performance Measures ¹	Actual	Actual	Estimated	Estimated
By program type:				
Admissions: Detention	0	0	0	0
Pending Placement	0	0	0	0
Committed	25	23	23	23
Discharges: Detention	0	0	0	0
Pending Placement	0	0	0	0
Committed	23	23	23	23
Average Daily Population: Detention	0	0	0	0
Pending Placement	0	0	0	0
Committed	12	11	11	11
Average Length of Stay: Detention	18^2	0	0	0
Pending Placement	21^{2}	0	0	0
Committed	189	161	161	161
By facility: Occupancy Rate	86%	79%	79%	79%
Escapes	0	0	0	0
Youth on Youth assaults with injuries requiring medical care ³	1	2	2	2
Youth Days	4,380	3,979	4,015	4,015
Rate of escapes per 100 youth days	0	0	. 0	0
Rate of injuries per 100 youth days ³	0.023	0.050	0.050	0.050
Per Diem Cost	\$705	\$708	\$787	\$782
Average Annual Cost	$$257,474^{2}$	\$258,383	\$287,398	\$285,331
Capacity	14	14	14	14
Project Summary:				
General Administration	\$328,209	\$417,463	\$387,599	\$418,204
Maintenance	\$140,760	\$112,653	\$105,582	\$108,318
Educational Services ⁴	\$0	\$39,607	\$65,000	\$50,000
Somatic Health	\$451,852	\$513,486	\$537,602	\$567,172
Direct Care	\$1,523,283	\$1,327,555	\$1,698,070	\$1,614,080.
Dietary Services	\$171,733	\$164,588	\$192,784	\$205,328
Mental Health Services	\$473,844	\$278,332	\$236,046	\$278,277
Juvenile Incentives ⁵	\$0	\$1,109	\$3,692	\$0
Total (\$)	\$3,089,681	\$2,854,793	\$3,226,375	\$3,241,379

¹ Data for prior years are recalculated each year, and may therefore include updated data entry since previously reported numbers.

² Updated since last year's publication.

³ DJS now reports injuries to youth resulting from youth on youth assaults requiring medical care. Data shown here reflect this change.

⁴ Educational services are provided by the Maryland State Department of Education (MSDE) and are funded primarily in the MSDE budget. Figures reflect collections from school districts for providing services to DJS clients.

⁵ Incentive expenditures are rolled up into larger project summary categories.

V00J01.01 EASTERN SHORE REGION OPERATIONS (Continued)

LOWER EASTERN SHORE CHILDREN'S CENTER

	2013	2014	2015	2016
Performance Measures ¹	Actual	Actual	Estimated	Estimated
By program type:				
Admissions				
Detention	379	308	308	308
Pending Placement	114	98	98	98
Discharges				
Detention	378	299	308	308
Pending Placement	118	105	98	98
Average Daily Population				
Detention	15	13	13	13
Pending Placement	6	5	5	5
Average Length of Stay				
Detention	15	15	15	15
Pending Placement	20	18	18	18
By facility:				
Occupancy Rate	88%	75%	75%	75%
Escapes	0	0	0	0
Youth on Youth assaults with injuries requiring medical care ²	4	3	4	4
Youth Days	7,665	6,570	6,570	6,570
Rate of escapes per 100 youth days	0	0	0	0
Rate of injuries per 100 youth days ²	0.052	0.046	0.061	0.061
Per Diem Cost	\$560	\$675	\$681	\$729
Average Annual Cost	\$204,227	\$246,403	\$248,551	\$266,100
Capacity	24	24	24	24
Project Summary:				
General Administration	\$481,636	\$380,653	\$417,328	\$418,752
Maintenance	\$147,913	\$233,807	\$171,262	\$236,779
Educational Services ³	\$0	\$85,486	\$100,000	\$100,000
Somatic Health	\$596,800	\$598,119	\$609,080	\$660,797
Direct Care	\$2,417,103	\$2,615,459	\$2,610,904	\$2,866,906
Dietary Services	\$371,324	\$363,668	\$336,207	\$351,896
Mental Health Services	\$273,983	\$140,165	\$180,159	\$280,103
Juvenile Incentives ⁴	\$0	\$0	\$1,699	\$0
Total (\$)	\$4,288,759	\$4,417,357	\$4,426,639	\$4,915,233

¹ Annual data for prior years are queried and recalculated each year, and may therefore include updated data entry since previously reported numbers.

² DJS now reports injuries to youth resulting from youth on youth assaults requiring medical care. Data shown here reflect this change. ³ Educational services are provided by the Maryland State Department of Education (MSDE) and are funded primarily in the MSDE budget. Figures reflect collections from school districts for providing services to DJS clients, which began in fiscal year 2014 for detention facilities.

⁴ Incentive expenses are rolled up into larger project summary categories.

V00J01.01 EASTERN SHORE REGION OPERATIONS

Annuaryiation Statements			
Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	168.70	168.70	168.70
Number of Contractual Positions	6.71	14.00	13.00
01 Salaries, Wages and Fringe Benefits	12,038,094	12,998,016	13,644,946
02 Technical and Special Fees	274,309	484,077	559,778
03 Communication	15,330	13,674	8,643
04 Travel	78,051	91,688	87,576
06 Fuel and Utilities	236,340	251,348	246,498
07 Motor Vehicle Operation and Maintenance	-2,167	4,040	3,318
08 Contractual Services	8,539,999	8,373,722	9,641,358
09 Supplies and Materials	341,245	344,243	211,464
10 Equipment—Replacement	28,626	11.000	2.1,10.
11 Equipment—Additional	4,123	11,000	
	,	170 201	150,000
12 Grants, Subsidics and Contributions	125,150	170,391	150,000
13 Fixed Charges	288,902	291,592	285,857
Total Operating Expenses	9,655,599	9,551,698	10,634,714
Total Expenditure	21,968,002	23,033,791	24,839,438
Original General Fund Appropriation	21,686,569	21,999,199	
Transfer of General Fund Appropriation	-836,776	-76,974	
Total General Fund Appropriation	20,849,793	21,922,225	
Net General Fund Expenditure	20,849,793	21,922,225	23,787,322
Special Fund Expenditure	324,989	454,374	369,025
Federal Fund Expenditure	793,220	657,192	683,091
Total Expenditure	21,968,002	23,033,791	24,839,438
Special Fund Income: V00328 Receipts, Commissions and Donations V00329 Local Education Reimbursement	1,696 323,293	5,391 448,983	369,025
Total	324,989	454,374	369,025
Federal Fund Income: 10.553 School Breakfast Program	46,390 316,987 429,843	53,273 209,922 393,997	53,273 252,789 377,029
Total	793,220	657,192	683,091

DEPARTMENT OF JUVENILE SERVICES

V00K01.01 SOUTHERN REGION OPERATIONS

PROGRAM DESCRIPTION

The Southern Region supervises residential facility and the programs for youth detained or committed by the court and placed at the Thomas J. S. Waxter Children's Center. The Southern Region promotes the continuity of integrated case management throughout the continuum of programs, services, care and custody, based on a youth's level of risk and need. The facility and programs administered by this region provide a wide range of services that include screening, counseling, education, vocational enhancement, health services and recreational activities. The Southern Region also provides secure transports of youth between facilities and court. This program shares the mission, goals, objectives, and performance measures of the Department.

THOMAS J. S. WAXTER CHILDREN'S CENTER

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
By program type:				
Admissions				
Detention	567	481	562	562
Pending Placement	104	122	137	137
Discharges				
Detention	567	487	569	569
Pending Placement	106	128	144	144
Average Daily Population				
Detention	22	17	18	18
Pending Placement	8	8	9	9
Average Length of Stay				
Detention	13	14	14	14
Pending Placement	29	24	24	24
By facility:				
Occupancy Rate	71%	60%	64%	64%
Escapes	0	0	0	0
Youth on youth assaults with injuries requiring medical care ¹	3	12	7	7
Youth Days	10,950	9,235	9,855	9,855
Rate of escapes per 100 youth days	0	0	0	0
Rate of injuries per 100 youth days ¹	0.027	0.130	0.071	0.071
Per Diem Cost	\$645	\$767	\$797	\$788
Average Annual Cost	\$235,459	\$280,045	\$291,078	\$287,703
Capacity	42	42	42	42
Project Summary:				
General Administration	\$839,993	\$1,327,887	\$1,335,249	\$1,439,001
Maintenance	\$760,699	\$454,164	\$313,468	\$264,081
Educational Services ²	\$106,087	\$107,532	\$100,369	\$125,000
Somatic Health	\$893,420	\$903,543	\$1,057,947	\$1,136,747
Direct Care	\$3,374,135	\$3,334,205	\$3,864,529	\$3,892,564
Dietary Services	\$596,066	\$506,232	\$598,965	\$564,974
Mental Health Services	\$491,338	\$487,367	\$608,044	\$608,820
Juvenile Incentives	\$2,035	\$835 ³	\$1,597	\$4,190
Total (\$)	\$7,063,773	\$7,121,765	\$7,880,168	\$8,035,377

¹ DJS now reports injuries to youth resulting from youth on youth assaults requiring medical care. Data shown here reflect this change.

² Educational services are provided by the Maryland State Department of Education (MSDE) and are funded primarily in the MSDE budget. Figures reflect collections from school districts for providing services to DJS clients.

³ Incentive expenditures are rolled up into larger project summary categories.

V00K01.01 SOUTHERN REGION OPERATIONS

Special Fund Income:

Federal Fund Income:

V00329 Local Education Reimbursement

10.553 School Breakfast Program.....

93.658 Foster Care-Title IV-E

93.778 Medical Assistance Program.....

Total

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	169.50	164.50	164.50
Number of Contractual Positions	9.92	10.55	10.55
01 Salaries, Wages and Fringe Benefits	12,182,105	13,252,887	13,660,790
02 Technical and Special Fees	405,126	410,951	463,693
03 Communication 04 Travel 05 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges 14 Land and Structures	13,869 83,975 128,674 12,367,786 362,951 119,046 1,158 107,532 204,982 590	13,298 107,698 124,183 4,930 10,582,042 411,396 44,300 100,526 286,675	10,192 89,784 130,027 4,930 13,190,680 389,143 66,125 1,877 125,000 285,663
Total Operating Expenses	13,390,563	11,675,048	14,293,421
Total Expenditure	25,977,794	25,338,886	28,417,904
Original General Fund Appropriation	24,755,884 -166,749 24,589,135 -1	24,682,779 -260,183 24,422,596	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	24,589,136 386,765 1,001,893	24,422,596 396,962 519,328	27,219,411 405,852 792,641
Total Expenditure	25,977,794	25,338,886	28,417,904

386,765

38,585

408,870

554,438

1,001,893

396,962

44,359

165,099

309,870

519,328

405,852

44,359

326,063

422,219

792,641

V00L01.01 METRO REGION OPERATIONS

PROGRAM DESCRIPTION

The Metro Region also supervises residential facilities and the programs for youth detained or committed by the court and placed at the Cheltenham Youth Facility and the Alfred D. Noyes Children's Center. The Metro Region promotes the continuity of integrated case management throughout the continuum of programs, services, care and custody, based on a youth's level of risk and need. The facilities and programs administered by this region provide a wide range of services that include screening, counseling, education, vocational enhancement, health services and recreational activities. The Metro Region also provides secure transports of youth between facilities and court. This program shares the mission, goals, objectives, and performance measures of the Department.

CHELTENHAM YOUTH FACILITY

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
By program type:				
Admissions				
Detention	1,521	1,095	1,172	1,172
Pending Placement	385	368	354	354
Discharges				
Detention	1,491	1,101	1,178	1,178
Pending Placement	397	383	368	368
Average Daily Population				
Detention	62	57	60	60
Pending Placement	33	26	30	30
Average Length of Stay				
Detention	15	19	19	19
Pending Placement	32	26	26	26
By facility:				
Occupancy Rate	83%	72%	78%	78%
Escapes	0	0	0	0
Youth on Youth assaults with injuries requiring medical care ²	55	46	51	51
Youth Days	34,675	30,295	32,850	32,850
Rate of escapes per 100 youth days	0	0	0	0
Rate of injuries per 100 youth days ²	0.159	0.152	0.155	0.155
Per Diem Cost	\$500	\$593	\$554	\$547
Average Annual Cost	\$182,505	\$216,486	\$202,047	\$199,778
Capacity	115	115	115	115
Project Summary:				
General Administration	\$2,304,820	\$2,581,803	\$2,215,475	\$2,178,230
Maintenance	\$1,446,612	\$1,136,000	\$782,716	\$766,664
Educational Services ³	\$523	\$331,532	\$200,000	\$350,000
Somatic Health	\$1,781,316		\$1,863,816	\$1,675,550
Direct Care	\$8,971,789		\$10,041,157	
Dietary Services	\$961,895	\$947,465		\$1,002,684
Mental Health Services	\$1,874,810	\$2,204,067		\$2,168,083
Juvenile Incentives	\$0	\$7,479	\$25,000	\$0
Total (\$)	\$17,341,765		•	\$18,472,886

¹ Annual data for prior years are queried and recalculated anew each year, and may therefore include updated data that differs from previously reported numbers.

² DJS now reports injuries to youth resulting from youth on youth assaults requiring medical care. Data shown here reflect this change.

³ Educational services are provided by the Maryland State Department of Education (MSDE) and are funded primarily in the MSDE budget. Figures reflect collections from school districts for providing services to DJS clients, which began in fiscal year 2014 for detention facilities.

V00L01.01 METRO REGION OPERATIONS (Continued)

ALFRED D. NOYES CHILDREN'S CENTER

	2013	2014	2015	2016
Performance Measures ¹	Actual	Actual	Estimated	Estimated
By program type:				
Admissions	5.45	41.4	42.4	42.4
Detention	545	414	434	434
Pending Placement	186	152	167	167
Discharges	5.46	126	457	455
Detention	546	436	457	457
Pending Placement	192	151	166	166
Average Daily Population	2.1	21	22	22
Detention	31	21	22	22
Pending Placement	15	10	11	11
Average Length of Stay	20	20	20	20
Detention	20	20	20	20
Pending Placement	27	25	25	25
By facility:				
Occupancy Rate ²	81%	54%	58%	58%
Youth on Youth assaults with injuries requiring medical care ³	44	21	33	33
Escapes	0	0	0	0
Youth Days	16,790	11,315	12,045	12,045
Rate of escapes per 100 youth days	0	0	0	0
Rate of injuries per 100 youth days ³	0.262	0.186	0.274	0.274
Per Diem Cost	\$441	\$615	\$639	\$647
Average Annual Cost	\$160,978	\$224,376	\$233,137	\$236,336
Capacity	57	57	57	57
Project Summary:				
General Administration	\$607,105	\$759,768	\$796,345	\$819,500
Maintenance	\$202,966	\$242,632	\$179,891	\$248,907
Educational Services ⁴	\$396,094	\$138,300	\$150,190	\$150,000
Somatic Health	\$910,506	\$754,938	\$924,322	\$936,969
Direct Care	\$3,999,997	\$3,926,319	\$4,224,982	\$4,334,230
Dietary Services	\$783,909	\$621,347	\$748,602	\$657,181
Mental Health Services	\$504,420	\$140,262	\$63,741	\$142,579
Juvenile Incentives ⁵	\$0	\$0	\$4,100	\$0
Total (\$)	\$7,404,997	\$6,583,566	\$7,092,173	\$7,289,366

¹Annual data for prior years are queried and recalculated anew each year, and may therefore include updated data that differs from previously reported numbers.

²The detention population at all DJS facilities has declined statewide. Montgomery County experienced approximately a 50 percent decrease in the detention population.

³DJS now reports injuries to youth resulting from youth on youth assaults requiring medical care. Data shown here reflect this change.

⁴ Educational services are provided by the Maryland State Department of Education (MSDE) and are funded primarily in the MSDE budget. Figures reflect collections from school districts for providing services to DJS clients, which began in fiscal year 2014 for detention facilities.

⁵Incentive expenditures are rolled up into larger project summary categories.

V00L01.01 METRO REGION OPERATIONS

2014	2015	2016
Actual	Appropriation	Allowance
379.00	381.00	381.00
27.66	18.00	16.00
26,462,167	29,445,563	30,866,028
1,119,441	652,581	693,545
14,973 147,464 1,038,108 1,806 26,613,255 1,556,449 146,615 10,315	16,679 137,633 1,247,644 16,870 30,055,244 1,290,399 85,880	14,897 134,666 1,124,937 7,928 26,815,172 1,345,589 88,028 36,428
469,622 955,491 -175	379,100 869,595	501,100 1,004,410
30,953,923	34,099,044	31,073,155
58,535,531	64,197,188	62,632,728
59,649,547 -3,790,089	61,948,722 -429,686	
55,859,458 820,286 1,855,787	61,519,036 907,042 1,771,110	59,983,613 919,252 1,729,863 62,632,728
7,479 812,807 820,286	29,100 877,942 907,042	919,252 919,252
176,965 678,790 920,457 79,575	216,570 515,197 966,959 72,384	176,570 541,317 936,102 75,874 1,729,863
	379.00 27.66 26,462,167 1,119,441 14,973 147,464 1,038,108 1,806 26,613,255 1,556,449 146,615 10,315 469,622 955,491 -175 30,953,923 58,535,531 59,649,547 -3,790,089 55,859,458 820,286 1,855,787 58,535,531 7,479 812,807 820,286	Actual Appropriation 379.00 381.00 27.66 18.00 26,462,167 29,445,563 1,119,441 652,581 14,973 16,679 147,464 137,633 1,038,108 1,247,644 1,806 16,870 26,613,255 30,055,244 1,556,449 1,290,399 146,615 85,880 10,315 469,622 955,491 869,595 -175 30,953,923 34,099,044 58,535,531 59,649,547 61,948,722 -3,790,089 -429,686 55,859,458 61,519,036 55,859,458 61,519,036 55,859,458 61,519,036 55,859,458 61,519,036 55,859,458 61,519,036 58,535,531 64,197,188 7,479 29,100 812,807 877,942 820,286 907,042 176,965 216,570 678,790 515

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
v00d01 office of the secretary							
v00d0101 office of the secretary							
secy dept juvenile services	1.00	155,445	1.00	168,994	1.00	168,994	
div dir ofc atty general	1.00	114,370	1.00	122,417	1.00	124,789	
asst attorney general viii	1.00	110,431	1.00	118,197	1.00	118,197	
designated admin mgr senior ii	1.00	104,281	1.00	111,612	1.00	113,763	
asst attorney general vii	1.00	99,588	1.00	106,581	1.00	108,635	
designated admin mgr senior i	1.00	88,862	1.00	95,084	1.00	95,997	
prgm mgr senior i	.00	45,999	1.00	89,829	1.00	90,689	
admin prog mgr iv	1.00	61,606	1.00	69,679	1.00	72,369	
asst attorney general vi	1.00	83,299	1.00	89,122	1.00	90,827	
designated admin mgr iv	2.00	171,462	2.00	183,457	2.00	186,067	
prgm mgr iv	1.00	40,438	.00	0	.00	0	
admin prog mgr iii	.00	1,421	.00	0	.00	0	
fiscal services admin iv	1.00	92,582	1.00	97,203	1.00	97,203	
prgm mgr iii	1.00	78,101	1.00	83,553	1.00	85,145	
administrator iv	2.00	139,182	2.00	148,924	2.00	151,774	
prgm mgr i	1.00	70,675	1.00	71,972	1.00	72,667	
administrator iii	.00	0	1.00	70,049	1.00	71,399	
djs case management prgm supr	2.00	138,720	.00	0	.00	0	
administrator iii	.00	0	1.00	54,298	1.00	57,929	
administrator ii	4.00	190,928	2.00	110,073	2.00	112,169	
djs program specialist	6.00	360,555	3.00	196,032	3.00	197,920	
internal auditor lead	2.00	87,891	2.00	108,678	2.00	110,752	
webmaster ii	1.00	59,825	1.00	63,171	1.00	63,779	
administrator i	1.00	53,273	1.00	56,999	1.00	57,545	
equal opportunity officer lead/	.00	1,264	.00	0	.00	0	
internal auditor ii	1.00	57,978	1.00	52,846	1.00	53,351	
admin officer ii	.00	10,137	.00	0	.00	0	
admin officer ii oag	1.00	55,505	1.00	59,392	1.00	59,961	
paralegal ii oag	1.00	46,167	1.00	49,355	1.00	49,814	
exec assoc iii	1.00	52,578	1.00	66,888	1.00	68,175	
management associate	1.00	41,130	1.00	44,545	1.00	44,956	
admin aide	1.00	35,074	1.00	38,636	1.00	38,989	
TOTAL v00d0101*	38.00	2,648,767	33.00	2,527,586	33.00	2,563,855	
TOTAL v00d01 **	38.00	2,648,767		2,527,586	33.00	2,563,855	
v00d02 departmental support v00d0201 departmental support		, ,					
dep secy dept juvenile services	1.00	124,232	1.00	131,127	1 00	121 107	
prgm mgr senior iii	1.00			•	1.00	131,127	
prgm mgr senior ii		116,671	1.00	119,142	1.00	121,444	
prom mor senior i	1.00	108,342	1.00	115,959	1.00	118,197	
admin proq mgr iv	1.00	99,588	1.00	106,581	1.00	108,635	
admin prog mgr iv fiscal services admin v	2.00	146,754		160,506	2.00	162,720	
ITSCAT SELVICES SCHILL A	1.00	84,416	1.00	92,564	1.00	94,335	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
v00d02 departmental support							
v00d0201 departmental support							
hr director i	1.00	75,159	1.00	84,213	1.00	85,015	
it asst director iii	.00	64,096	1.00	89,122	1.00	89,975	
it director ii	.00	6,105	.00	0	.00	0	
prgm mgr iv	2.00	171,783	2.00	183,805	2.00	186,505	
admin prog mgr iii	1.00	30,547	.00	0	.00	0	
fiscal services admin iv	1.00	59,841	1.00	65,286	1.00	67,796	
prgm mgr iii	1.00	82,646	1.00	88,424	1.00	90,112	
dir personnel services	.00	1,652	.00	0	.00	0	
admin prog mgr ii	1.00	65,040	1.00	56,743	1.00	69,825	
administrator v	2.00	151,340	2.00	161,946	2.00	165,053	
administrator v	1.00	83,561	1.00	89,400	1.00	91,107	
it programmer analyst manager	1.00	88,008	1.00	91,107	1.00	91,107	
prgm mgr ii	1.00	54,029	1.00	84,479	1.00	85,283	
admin prog mgr i	1.00	94,662	4.00	269,612	4.00	290,577	
administrator iii	3.00	198,973	3.00	217,552	3.00	220,200	
computer network spec mgr	2.00	136,760	2.00	177,194	2.00	178,836	
it systems technical spec super	2.00	96,957	1.00	75,377	1.00	76,834	
computer network spec supr	1.00	60,287	1.00	65,416	1.00	66,677	
database specialist supervisor	1.00	71,213	1.00	76,224	1.00	77,699	
hr administrator ii	1.00	60,899	1,00	66,677	1.00	67,320	
it systems technical spec	3.00	223,624	3.00	239,273	3.00	242,342	
agency project engr-arch iii	.00	0	1.00	49,899	1.00	66,151	
computer network spec lead	2.00	109,995	2.00	119,474	2.00	121,153	
database specialist ii	1.00	69,308	1.00	74,183	1.00	74,900	
djs case management prgm supr	.00	29,442	1.00	77,078	1.00	77,823	
hr administrator i	2.00	136,803	2.00	149,800	2.00	151,965	
hum ser admin ii	1.00	72,011	1.00	77,078	1.00	78,568	
it programmer analyst lead/adva	2.00	105,811	2.00	115,045	2.00	117,244	
personnel administrator ii	.00	1,412	.00	0	.00	0	
administrator ii	6.00	276,827	7.00	436,500	7.00	449,682	
agency procurement spec supv	1.00	64,928	1.00	69,492	1.00	70,161	
computer network spec ii	6.00	318,446	6.00	346,378	6.00	354,507	
djs case management spec supr	4.00	118,076	2.00	123,262	2.00	125,626	
djs program specialist	1.00	54,720	1.00	58,548	1.00	59,109	
hr officer iii	1.00	51,771	1.00	57,451	1.00	58,548	
it functional analyst lead	2.00	126,488	2.00	135,370	2.00	137,283	
it programmer analyst ii	4.00	219,366	4.00	238,052	4.00	241,343	
research statistician iv	1.00	56,215	1.00	75,012	1.00	75,012	
personnel administrator i	.00	3,170	.00	0	.00	0	
accountant advanced	1.75	74,235	1.75	109,900	1.75	110,278	
administrator i	10.00	549,400	13.00	752,442	13.00	776,577	
agency procurement spec lead	1.00	59,694	1.00	63,880	1.00	65,110	
djs case management spec iii	8.00	335,557	6.00	336,972	6.00	343,155	
hr officer ii	3.00	162,301	3.00	179,095	3.00	182,029	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
•••••							
v00d02 departmental support							
v00d0201 departmental support							
hum ser spec v	.00	65,125	1.00	70,265	1.00	70,265	
it functional analyst ii	1.00	47,865	1.00	52,846	1.00	53,855	
research statistician iii	1.00	58,151	1.00	59,202	1.00	60,340	
hum ser spec v income maint	1.00	1,618	.00	0	.00	0	
personnel officer iii	.00	1,195	.00	0	.00	0	
admin officer iii	6.00	263,569	5.00	280,345	5.00	283,295	
agency grants spec ii	1.00	12,958	.00	0	.00	0	
agency procurement spec ii	.00	17,137	1.00	62,179	1.00	62,775	
computer info services spec ii	2.00	86,938	2.00	94,963	2.00	97,550	
hr officer i	3.00	156,686	3.00	177,639	3.00	179,925	
hum ser spec iv	1.00	96,707	3.00	166,083	3.00	168,706	
research statistician ii	.00	38,905	2.00	96,849	2.00	97,908	
personnel officer ii	.00	3,760	.00	0	.00	0	
admin officer ii	2.00	108,494	2.00	109,082	2.00	110,123	
hr specialist	1.00	53,234	1.00	58,276	1.00	59,392	
management specialist iii	.00	44,873	1.00	38,880	1.00	40,298	
personnel officer i	.00	2,609	.00	. 0	.00	. 0	
admin officer i	.00	. 0	1.00	45,366	1.00	45,787	
agency budget spec i	1.00	35,638	1.00	39,264	1.00	40,698	
agency procurement spec i	2.00	68,606	1.00	36,557	1.00	36,557	
hum ser spec ii	2.00	72,655	1.00	36,557	1.00	36,557	
hum ser spec ii pgm plan eval	1.00	990	.00	0	.00	0	
personnel specialist	.00	646	.00	0		0	
admin spec iii	1.00	22,089		42,623		43,016	
computer user support spec ii	1,00	42,901	1.00	45,855	1.00	46,703	
djs resident advisor supv	1.00	29,295	.00	0	.00	0	
djs resident advisor ii	.00	17,001	1.00	34,390	1.00	36,557	
fiscal accounts technician ii	1.00	38,178	1.00	40,792	1.00	41,541	
personnel associate ii	1.00	26,054	1.00	40,792	1.00	41,541	
exec assoc ii	1.00	53,115	1.00	55,491	1,00	56,021	
fiscal accounts clerk manager	1.00	51,457	1.00	55,056	1.00	56,108	
management associate	7.00	266,612	6.00	276,236	6.00	280,775	
admin aide	1,00	44,984	1.00	48,086	1.00	48,980	
office secy iii	1.00	41,053	1.00	44,343	1.00	45,160	
services specialist	1.00	36,675	1.00	37,380	1.00	38,061	
office clerk ii	.00	1,915	.00	0.,000	.00	0	
577 200 0201 N 22							
TOTAL v00d0201*	132.75	7,462,849	137.75	8,698,037	137.75	8,893,439	
TOTAL v00d02 **	132.75	7,462,849	137.75	8,698,037	137.75	8,893,439	
		.,,045	100	0,000,007	107.70	0,000,400	
v00e01 residential and communit	v operations	3					
v00e0101 residential and communit	- •						
physician program manager ii	1.00	197,645	1.00	218,599	1.00	218,599	
dep secy dept juvenile services		124,232	1.00	131,127	1.00	131,127	
	50	127,202		101,121	1.50	101,121	

PERSONNEL DETAIL

Juvenile Services

FY 2014	FY 2014	FY 2014	FY 2015		FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
v00e01 residential and communit	y operations	ì					
v00e0101 residential and communit							
coord corr educ djs	.00	2,483	.00	0	.00	0	
asst secy dept juvenile service	1.00	97,484	1.00	102,895	1.00	102,895	
prgm mgr senior iv	1.00	118,834	1.00	127,207	1.00	129,672	
prgm mgr senior ii	2.00	193,263	2.00	206,826	2.00	209,808	
prgm mgr senior í	.00	0	1.00	68,959	1.00	71,620	
nursing prgm conslt/admin iv	1.00	86,508	1.00	92,564	1.00	94,335	
prgm mgr iv	1.00	86,508	1.00	92,564	1.00	94,335	
nursing prgm conslt/admin iii	1.00	76,636	1.00	81,994	1.00	82,774	
nursing prgm conslt/admin ii	1.00	0	.00	0	.00	0	
psychology services chief	1.00	28,876	1.00	91,107	1.00	97,203	
admin prog mgr i	1.00	75,424	1.00	80,715	1.00	81,481	
administrator iv	1,00	65,972	1.00	70,607	1.00	71,290	
administrator iii	1.00	65,449	1.00	70,049	1.00	70,724	
administrator iii	1.00	65,449	1.00	49,899	1.00	51,771	
social work manager, criminal j	1.00	67,965	1.00	73,361	1.00	74,070	
djs case management prgm supr	.00	0	1.00	71,399	1.00	72,777	
juvenile justice asst area dir	1.00	-1,124	.00	0	.00	0	
prgm admin iii addctn	1.00	63,000	1.00	67,425	1.00	68,074	
djs program specialist	6.00	320,991	6.00	381,979	6.00	387,482	
djs resources specialist supr	1.00	67,456	1.00	72,199	1.00	72,896	
nutritionist iv	1.00	59,032	1.00	63,171	1.00	64,387	
administrator i	1.00	55,327	1.00	59,202	1.00	60,340	
djs case management spec iii	3.00	191,886	3.00	191,209	3.00	194,877	
djs resources specialist	1.00	8,479	1.00	52,846	1.00	53,855	
admin officer iii	1.00	61,513	1.00	65,827	1.00	65,827	
management associate	3.00	135,527	3.00	144,883	3.00	146,666	
office secy iii	2.00	75,133	2.00	80,274	2.00	81,387	
office secy ii	1.00	33,168	1.00	35,423	1.00	35,742	
patient/client driver	1.00	0	1.00	24,056	1.00	24,883	
TOTAL v00e0101*	39.00	2,423,116	39.00	2,868,366	39.00	2,910,897	
TOTAL v00e01 **	39.00	2,423,116					

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
v00g01 baltimore city region							
v00g0101 baltimore city region op	perations						
prgm mgr senior ii	1.00	80,405	1.00	88,844	1.00	89,693	
prgm mgr iv	4.00	269,948	4.00	353,468	4.00	360,641	
prgm mgr iii	1.00	76,636	1.00	81,994	1.00	83,553	
prgm mgr ii	1.00	69,087	1.00	73,946	1.00	74,662	
administrator iv	1.00	0	1.00	70,607	1.00	71,290	
djs assistant area director	3.00	204,757	3.00	220,817	3.00	224,401	
djs asst supt res facility	2.00	132,860	2.00	143,944	2.00	146,028	
administrator iii	.60	37,800	.60	40,455	.60	41,234	
food administrator iv	1.00	56,387	1.00	60,340	1.00	60,919	
dentist iii residential	.50	49,637	.50	53,120	.50	54,665	
teacher apc plus 30	2.00	152,242	2.00	160,550	2.00	160,550	
fiscal services chief ii	1.00	55,777	1.00	61,808	1.00	62,996	
psychologist ii	.00	76,961	1.00	85,401	1.00	91,107	
djs case management prgm supr	2.00	108,017	1.00	70,049	1.00	71,399	
registered nurse supv med	1.00	67,996	1.00	72,777	1.00	74,183	
teacher supervisor	1.00	90,672	1.00	93,809	1.00	93,809	
administrator ii	2.00	32,557	1.00	61,983	1.00	62,577	
computer network spec ii	1.00	51,012	1.00	56,374	1.00	56,913	
djs case management spec supr	20.00	1,006,741	21.00	1,235,532	21.00	1,260,655	
djs program specialist	1.00	66,624	1.00	46,857	1.00	48,595	
djs resources specialist supr	1.00	48,217	1.00	46,857	1.00	52,304	
fiscal services officer ii	1.00	21,934	1.00	46,857	1.00	56,374	
it functional analyst lead	1.00	62,500	1.00	66,888	1.00	68,175	
obs-maint engineer ii	.00	0	1.00	72,199	1.00	72,896	
psychology associate doctorate	1.00	66,178	1.00	70,830	1.00	74,183	
registered nurse charge med	7.00	368,309	7.00	447,302	7.00	454,784	
registered nurse charge psych	3.00	198,440	3.00	211,204	3.00	215,284	
social worker adv, criminal ju	2.00	115,502	2.00	131,346	2.00	133,879	
administrator i	2.00	107,559	2.00	116,726	2.00	117,846	
djs case management spec iii	84.00	4,163,971	76.00	4,281,286	76.00	4,389,335	
djs comm detention officer sup	6.00	328,244	5.00	296,350	5.00	300,838	
djs resources specialist	2.00	120,324	2.00	129,039	2.00	130,279	
registered nurse	1.00	42,462	1.00	58,091	1.00	58,647	
admin officer iii	2.00	92,208	2.00	106,885	2.00	108,424	
a/d associate counselor, lead	1.00	44,948	1.00	49,583	1.00	50,045	
social worker i, criminal just	1.00	38,905	1.00	55,491	1.00	56,550	
admin officer ii	1.00	47,754	1.00	51,051	1.00	51,536	
a/d associate counselor	1.00	46,880	1.00	50,120	1.00	51,051	
djs case management spec ii	7.50	324,760	8.00	363,618	8.00	375,685	
hr specialist	1.00	39,035	1.00	53,012	1.00	54,026	
admin officer i	2.00	98,290		57,808	1.00	57,808	
djs case management spec i	14.00	391,178	14.00	508,296	14.00	535,792	
djs comm detention officer i	2.00	59,762	3.00	99,455	3.00	102,402	
djs comm detention officer iii	36.00	1,503,768	35.00	1,653,404	35.00	1,697,151	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
v00g01 baltimore city region							
v00g0101 baltimore city region op	erations						
food service mgr ii	1.00	42,127	1.00	45,023	1.00	45,855	
djs comm detention officer ii	6.00	187,053	.00	0	.00	0	
food service mgr i	1.00	40,999	1.00	43,872	1.00	44,277	
agency buyer ii	1.00	42,577	1.00	45,507	1.00	45,929	
djs res group life mgr ii	4.00	220,679	4.00	235,163	4.00	265,273	
djs res group life mgr i	6.00	250,375	6.00	296,775	6.00	333,263	
djs resident advisor supv	9.00	375,735	10.00	472,421	10.00	497,416	
djs youth transp off supv	1.00	48,643	1.00	52,020	1.00	53,012	
police officer ii	1.00	47,822	1.00	50,161	1.00	33,524	
djs resident advisor lead	17.00	624,326	16.00	710,453	16.00	750,505	
djs youth recreation spec ii	1.00	60,369	2.00	86,327	2.00	87,916	
djs youth transp off lead	3.00	121,629	3.00	132,097	3.00	134,126	
djs resident advisor ii	86.00	2,985,226	90.00	3,560,639	90.00	3,767,341	
djs youth transp off ii	26.00	1,048,780	26.00	1,111,234	26.00	1,131,097	
djs resident advisor i	10.00	242,992	8.00	273,968	8.00	286,421	
dis youth recreation spec i	2.00	40,562	1.00	35,980	1.00	36,630	
djs resident advisor trnee	15.00	305,130	13.00	417,622	13.00	437,058	
djs youth transp off trnee	1.00	29,699	1.00	32,679	1.00	33,850	
building security officer ii	1.00	24,144	1.00	26,635	1.00	27,561	
building security officer i	3.00	67,619	3.00	75,348	3.00	77,949	
fiscal accounts technician supv	1.00	0	.00	0	.00	0	
fiscal accounts technician ii	2.00	82,246	2.00	89,039	2.00	90,682	
fiscal accounts technician i	1.00	35,897	1.00	38,346	1.00	38,696	
instructional assistant ii	1.00	34,117	1.00	36,441	1.00	36,771	
management associate	4.00	160,440	4.00	184,153	4.00	186,713	
admin aide	3.00	131,132	3.00	135,140	3.00	136,783	
office secy iii	5.00	174,049		248,208	6.00	252,071	
office secy ii	1.00	45,262	1.00	32,996	1.00	33,588	
office secy i	1.00	38,924	1.00	40,605	1.00	41,346	
office services clerk	2.00	74,702		79,808	2.00	80,914	
obs-office clerk ii	1.00	29,909	1.00	31,931	1.00	32,502	
cook ii	7.00	207,633	7.00	221,155	7.00	234,541	
obs-typist clerk iv	1.00	28,167		30,066	1.00	30,332	
maint chief iv non lic	2.00	50,054	1.00	36,557	1.00	45,366	
food service supv ii	2.00	71,707	2.00	76,924	2.00	78,324	
food service supv i	1.00	32,081	1.00	34,281	1.00	34,898	
food service worker	7.00	177,017		200,096		204,170	
TOTAL v00g0101*	462.60	19,197,067	447.10	21,376,043	447.10	22,101,864	
TOTAL v00g01 **	462.60	19, 197, 067		21,376,043		22,101,864	
v00h01 central region							
v00h0101 central region operation		04 070		77 000	4 00	00.040	
prgm mgr senior i	1.00	64,970	1.00	77,262	1.00	80,243	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
v00h01 central region							
v00h0101 central region operation	s						
prgm mgr iii	1.00	75,185	1.00	80,463	1.00	81,994	
prgm mgr ii	1.00	61,959	1.00	68,504	1.00	69,825	
djs assistant area director	1.00	64,724	1.00	69,273	1.00	70,607	
prgm mgr i	2.00	134,485	2.00	143,944	2.00	146,028	
admin prog mgr i	1.00	61,185	.00	0	.00	0	
fiscal services chief ii	1.00	78,345	1.00	83,811	1.00	85,401	
psychologist ii	2.00	80,629	1.00	85,401	1.00	91,107	
djs case management prgm supr	4.00	259,403	6.00	427,889	6.00	442,750	
psychologist i	.00	39,344	1.00	80,078	1.00	85,401	
registered nurse supv med	1.00	21,278	1.00	68,723	1.00	69,386	
administrator ii	2.00	95,729	3.00	188,926	3.00	192,001	
djs case management spec supr	12.00	648,201	11.00	681,402	11.00	697,564	
djs program specialist	.00	0	3.00	188,980	3.00	190,591	
djs resources specialist supr	1.00	55,765	1.00	59,670	1.00	60,815	
registered nurse charge med	4.00	181,792	4.00	229,084	4.00	234,562	
social worker adv, criminal ju	1.00	29,566	2.00	112,482	2.00	114,852	
a/d professional counselor adva	.00	-3,252	.00	0	.00	0	
obs-maint engineer ii	1.00	67,456	.00	0	.00	0	
psychology associate doctorate	1.00	22,438	.00	0	.00	0	
administrator i	5.00	282,343	5.00	302,994	5.00	307,516	
djs case management spec iii	76.50	3,727,805	67.50	3,805,874	67.50	3,873,024	
djs comm detention officer sup	1.00	58,570	2.00	117,560	2.00	119,209	
djs resources specialist	3.00	158,180	3.00	193,369	3.00	195,875	
fiscal services officer i	1.00	9,492	1.00	58,091	1.00	58,647	
admin officer iii	1.00	50,894	1.00	54,451	1.00	54,971	
agency budget spec ii	1.00	44,948	1.00	49,583	1.00	50,045	
social worker i, criminal justi	1.00	46,890	.00	. 0	.00	0	
a/d professional counselor pro	1.00	52,870	1.00	53,012	1.00	54,026	
djs case management spec ii	1.00	9,516	1.00	44,901	1.00	45,731	
djs comm detention officer iii	7.00	363,766	11.00	507,030	11.00	517,876	
food administrator ii	1.00	37,904	1.00	41,774	1.00	42,541	
admin officer i	1.00	55,060	1.00	57,808	1.00	57,808	
hr specialist trn	1.00	27,819	1.00	44,545	1.00	45,366	
djs case management spec i	3.00	177,286	8.00	295,344	8.00	304,054	
djs comm detention officer ii	.00	29,077	2.00	78,773	2.00	79,827	
djs comm detention officer i	2.00	21,178	.00	. 0	.00	. 0	
djs res group life mgr ii	1.00	49,183	1.00	52,846	1.00	57,929	
djs res group life mgr i	5.00	212,994	5.00	263,683	5.00	306,351	
djs resident advisor supv	4.00	154,549	4.00	193,216	4.00	202,024	
djs resident advisor lead	10.00	274,989		450,152		483,769	
djs youth center cook lead	1.00	42,448	1.00	45,787	1.00	45,787	
djs youth recreation spec ii	2.00	82,629	2.00	89,523	2.00	91,920	
djs youth transp off lead	1.00	41,130		44,545		44,956	
djs resident advisor ii	50.00	1,423,622		1,746,360		1,827,228	
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FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015	FY 2015 Appropriation	FY 2016	FY 2016 Allowance	Symbol
VIASSITIVATION TITLE				Appropriacion		Allowance	
v00h01 central region							
v00h0101 central region operation	S						
djs resident advisor trnee	25.00	480,295	24.00	769,031	24.00	803,552	
djs youth center cook ii	2.00	75,501	2.00	83,710	2.00	84,478	
djs youth transp off ii	2.00	34,732	2.00	79,360	2.00	80,811	
djs resident advisor i	5.00	138,866	11.00	378,839	11.00	402,548	
obs juvenile justice cook lead	1.00	38,274	1.00	40,792	1.00	41,167	
fiscal accounts technicían ií	1.00	44,984	2.00	80,450	2.00	82,504	
management associate	1.00	48,268	1.00	51,612	1.00	52,596	
admin aide	3.00	86,737	3.00	127,185	3.00	129,110	
office secy iii	8.00	281,638	7.00	296,186	7.00	300,978	
fiscal accounts clerk ii	1.00	33,168	1.00	35,423	1.00	36,061	
cook ii	4.00	121,137	4.00	129,079	4.00	131,099	
maint chief iv non lic	3.00	105,483	4.00	195,735	4.00	198,490	
maint chief ii non lic	1.00	41,808	1.00	44,681	1.00	45,094	
carpenter trim	1.00	39,726	1.00	39,458	1.00	40,181	
chf steward/stewardess	1.00	41,177	1.00	44,004	1.00	44,812	
painter	1.00	30,861	1.00	28,702	1.00	29,713	
maint mechanic senior	1.00	38,005	1.00	40,605	1.00	40,976	
maint mechanic	2.00	24,699	1.00	25,502	1.00	26,386	
food service supv ii	1.00	34,734	1.00	37,100	1.00	37,774	
food service worker	2.00	52,006	2.00	55,746	2.00	56,723	
linen service worker	1.00	30,531	1.00	32,596		32,888	
TOTAL v00h0101*	284.50	11,296,974		13,852,909		14,277,548	
TOTAL v00h01 **	284.50	11,296,974	287.50	13,852,909	287.50	14,277,548	
v00i01 western region							
v00i0101 western region operation	s						
principal	.00	-1,380	.00	0	.00	0	
asst principal dhmh	.00	-1,256	.00	0	.00	0	
prgm mgr senior i	1.00	94,067	1.00	100,660	1.00	101,628	
prgm mgr ii	5.00	378,111	1.00	78,322	1.00	79,079	
prgm mgr iii	2.00	150,370	6.00	487,980	6.00	508,769	
administrator iv	1.00	64,724	1.00	69,273	1.00	69,940	
prgm mgr i	1.00	63,500	1.00	67,963	1.00	68,618	
administrator iii	1.00	72,011	1.00	77,078	1.00	78,568	
djs asst director youth center	4.00	223,077	1.00	46,857	1.00	48,595	
djs asst supt res facility	1.00	63,500	4.00	248,230	4.00	273,234	
food administrator iv	1.00	53,273	1.00	56,999	1.00	58,091	
teacher apc plus 60	.00	-1,996		0	.00	0	
teacher apc plus 30	.00	-5,285	.00	0	.00	0	
teacher apc	.00	-6,302		0	.00	0	
fiscal services chief ii	1.00	51,881	1.00	57,335	1.00	58,431	
psychologist ii	.00	0	1.00	85,401	1.00	91,107	
djs case management prgm supr	5.00	343,291	5.00	367,434	5.00	373,783	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
v00i01 western region							
v00i0101 western region operation							
nurse practitioner/midwife i	1.00	71,825		77,078	1.00	77,823	
prgm admin iii addctn	1.00	65,449		70,049	1.00	71,399	
registered nurse supv med	1.00	67,996		72,777		74,183	
social work reg supv, criminal	1.00	22,047		66,151	1.00	66,788	
teacher spc	.00	-1,424	.00	0	.00	0	
teacher supervisor	.00	-975	.00	0	.00	0	
administrator ii	2.00	115,239	2.00	115,999	2.00	117,109	
a/d professional counselor adv	2.00	52,061	1.00	61,983	1.00	62,577	
computer network spec ii	1.00	49,153	1.00	54,298	1.00	55,336	
djs case management spec supr	8.00	423,663	8.00	494,349	8.00	504,600	
djs program specialist	2.00	126,488	3.00	195,040	3.00	198,098	
djs resources specialist supr	1.00	58,214	1.00	72,199	1.00	72,896	
it programmer analyst ii	1.00	56,832	1.00	60,815	1.00	61,983	
maint supv iv	1.00	71,437	1.00	75,012	1.00	75,012	
mh professional counselor adv	1.00	64,586	3.00	172,011	3.00	175,559	
registered nurse charge med	8.00	449,508	8.00	484,015	8.00	492,567	
social worker adv, criminal ju	3.00	140,727	3.00	190,729	3.00	193,791	
teacher lead	.00	-4,755	.00	0	.00	0	
administrator i	6.00	334,226	5.00	304,949	5.00	309,613	
djs case management spec iii	47.00	2,331,207	44.50	2,488,262	44.50	2,534,020	
djs comm detention officer sup	1.00	30,070	1.00	70,265	1.00	70,265	
djs resources specialist	2.00	67,037	2.00	105,019	2.00	107,001	
maint supv iii	1.00	52,275	1.00	55,931	1.00	56,999	
a/d associate counselor supervi	1.00	0	.00	0	.00	0	
social worker ii, criminal just	1.00	36,995	.00	0	.00	0	
agency budget spec ii	1.00	54,892	1.00	41,358	1.00	41,358	
social worker i, criminal just	2.00	103,685	3.00	165,433	3.00	168,071	
a/d associate counselor, lead	.00	-623	.00	0	.00	0	
a/d associate counselor	2.00	71,588	1.00	53,012	1.00	53,519	
a/d professional counselor pro	1.00	70,873	3.00	156,060	3.00	158,044	
djs case management spec ii	3.00	113,358	2.00	98,609	2.00	103,465	
djs comm detention officer iii	3.00	140,614	3.00	163,108	3.00	166,220	
food administrator ii	1.00	48,643	1.00	52,020	1.00	53,012	
hr specialist	1.00	53,227	1.00	58,276	1.00	59,392	
personnel specialist	.00	925	.00	. 0	.00	0	
a/d associate counselor provis	1.00	25,726		45,855	1.00	46,703	
a/d supervised counselor	4.00	184,077		196,776	4.00	199,520	
djs case management spec i	2.00	69,669	3.00	110,805	3.00	114,186	
food service mgr ii	1.00	50,650	1.00	54,186	1.00	54,186	
licensed practical nurse iii a	1.00	46,522	1.00	50,197	1.00	50,197	
djs res group life mgr ii	5.00	241,096	5.00	272,438	5.00	306,550	
djs res group life mgr i	9.00	571,591	16.00	812,081	16.00	915,749	
djs coord of recreation	1.00	45,188	1.00	48,304	1.00	49,203	
djs resident advisor supv	12.00	639,356		843,172	18.00	877,090	
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PERSONNEL DETAIL

Juvenile Services

FY 2014	FY 2014		FY 2015		FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
v00i01 western region							
v00i0101 western region operation	ıs						
djs youth transp off supv	1.00	50,493	1.00	54,026	1.00	55,056	
djs resident advisor lead	20.00	477,818	13.00	549,598	13.00	583,928	
djs youth center cook lead	3.00	112,544	3.00	129,858		132,917	
djs youth recreation spec ii	2.00	92,198	3.00	135,116	3.00	136,496	
djs youth transp off lead	2.00	67,582	2.00	101,346	2.00	103,255	
djs resident advisor ii	106.00	3,481,342	114.00	4,495,477	114.00	4,768,540	
djs youth center cook ii	7.00	279,455	12.00	482,151	12.00	492,609	
djs youth transp off ii	10.00	383,062	9.00	403,356	9.00	409,180	
djs youth center cook i	7.00	200,561	2.00	74,316	2.00	76,268	
djs youth recreation spec i	5.00	68,862	4.00	151,433	4.00	154,448	
djs resident advisor i	11.00	250,363	8.00	289,899	8.00	317,586	
djs resident advisor trnee	26.00	680,341	16.00	509,983	16.00	535,396	
fiscal accounts technician sup	1.00	49,169	1.00	36,557	1.00	36,557	
fiscal accounts technician ii	2.00	69,021	2.00	75,321	2.00	76,980	
instructional assistant ii	.00	-1,887	.00	0	.00	0	
management associate	3.00	136,386	3.00	146,415	3.00	148,744	
admin aide	2.00	82,343	2.00	88,001	2.00	88,815	
office secy iii	9.00	301,972	9.00	341,275	9.00	348,942	
office secy ii	3.00	114,634	3.00	121,650	3.00	122,353	
cook ii	4.00	101,082	4.00	112,079	4.00	114,464	
maint chief iv non lic	7.00	283,616	7.00	313,339	7.00	329,784	
electrician senior	1.00	6,918	1.00	42,301	1.00	42,691	
maint chief ii non lic	1.00	43,568	1.00	45,507	1.00	46,350	
carpenter trim	1.00	33,168	1.00	35,423	1.00	36,061	
painter	1.00	33,168	1.00	35,423	1.00	36,061	
steam fitter	1.00	33,168	1.00	35,423	1.00	36,061	
maint mechanic senior	1.00	31,213	1.00	27,048	1.00	27,994	
food service worker	1.00	18,213	1.00	22,707	1.00	23,479	
TOTAL v00i0101*	404.00	16,232,897	403.50	19,107,181	403.50	19,884,942	
TOTAL v00i01 **	404.00	16,232,897	403.50	19,107,181		19,884,942	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
v00j01 eastern shore region							
v00j0101 eastern shore region ope							
prgm mgr senior i	1.00	79,747	1.00	86,495	1.00	88,146	
prgm mgr ii	2.00	150,613	2.00	161,187		162,721	
djs assistant area director	2.00	94,621	2.00	136,023	2.00	138,649	
djs asst supt res facility	1.00	67,243		71,972		72,667	
psychologist ii	1.00	36,702		85,401		91,107	
fiscal services chief ii	1.00	0	.00	0	.00	0	
djs case management prgm supr	9.00	514,475	9.00	589,284	9.00	623,731	
registered nurse supv med	2.00	140,007	2.00	149,855	2.00	152,006	
social work reg supv, criminal	.00	38,758	1.00	68,723	1.00	70,049	
a/d professional counselor adv	1.00	5,800		46,857	1.00	48,595	
computer network spec ii	1.00	51,012	1.00	56,374	1.00	56,913	
djs case management spec supr	1.00	55,348	2.00	111,974	2.00	113,544	
djs resources specialist supr	1.00	66,178	1.00	70,830	1.00	72,199	
fiscal services officer ii	1.00	54,720	1.00	58,548	1.00	59,670	
registered nurse charge med	6.00	389,082	6.00	414,967	6.00	420,890	
social worker adv, criminal ju	3.00	110,472	2.00	126,342	2.00	128,774	
djs program specialist	1.00	55,765	.00	0	.00	0	
administrator i	1.00	49,655	1.00	53,855	1.00	54,370	
djs case management spec iii	41.00	1,990,287	38.00	2,076,804	38.00	2,108,488	
djs comm detention officer sup	1.00	27,873	1.00	44,017	1.00	63,880	
djs resources specialist	2.70	128,819	2.70	164,775	2.70	167,932	
administrator i	1.00	26,012	.00	0	.00	0	
a/d professional counselor pro	1.00	51,457	1.00	55,056	1.00	56,108	
food administrator ii	1.00	50,493	1.00	54,026	1.00	54,541	
hr specialist	1.00	48,433	1.00	53,012	1.00	54,026	
maint supv i non lic	.00	5,528	1.00	61,691	1.00	61,691	
personnel specialist	.00	1,125	.00	0	.00	0	
djs case management spec i	1.00	39,905	4.00	141,277	4.00	144,451	
djs case management spec ii	1.00	37,397	1.00	36,918	1.00	42,541	
djs comm detention officer ii	1.00	23,111	1.00	43,409	1.00	44,205	
djs comm detention officer iii	5.00	186,595	5.00	236,194	5.00	242,774	
djs res group life mgr ii	1.00	53,273	1.00	56,999	1.00	63,678	
djs res group life mgr i	4.00	170,545	4.00	209,883	4.00	237,652	
djs resident advisor supv	6.00	272,385	6.00	285,830	6.00	301,600	
djs youth transp off supv	1.00	44,062	1.00	51,051	1.00	52,020	
djs resident advisor lead	5.00	235,750	5.00	252,186	5.00	264,854	
djs youth transp off lead	1.00	41,130	1.00	44,545	1.00	45,366	
djs resident advisor ii	21.00	913,775	29.00	1,205,168	29.00	1,277,165	
djs youth transp off ii	5.00	220,874	5.00	234,983	5.00	236,508	
djs resident advisor i	6.00	179,451	3.00	118,023	3.00	124,059	
djs youth recreation spec i	2.00	21,159	2.00	77,977	2.00	78,689	
djs resident advisor trnee	7.00	64,246		60,944		64,728	
fiscal accounts technician ii	1.00	37,452	1.00	45,507	1.00	46,350	
management associate	3.00	134,645		143,930		146,134	
				·		-	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
v00j01 eastern shore region	+						
v00j0101 eastern shore region ope		050 500	0.00	040 445	0.00	040 070	
office secy iii	6.00	259,583		313,145		318,272	
office services clerk	1.00	27,282		29,998		30,530	
office secy i	1.00	7,811		0		0	
cook ii	4.00	109,785		118,192		119,757	
maint chief iv non lic	2.00	98,820		53,598		54,619	
maint mechanic senior	.00	0	1.00	35,158	1.00	35,476	
TOTAL v00j0101*	168.70	7,469,261	168.70	8,592,983	168.70	8,892,125	
TOTAL v00j01 **	168.70	7,469,261	168.70	8,592,983		8,892,125	
v00k01 southern region							
v00k0101 southern region operation							
prgm mgr senior i	1.00	92,296		98,766		100,660	
prgm mgr iii	1.00	72,357		77,453		78,203	
djs assistant area director	1.00	76,880		82,247	1.00	83,029	
prgm mgr i	1.00	60,287		65,416		66,047	
psychologist ii	.00	0		53,193	1.00	91,107	
djs case management prgm supr	4.00	224,006	4.00	283,985	4.00	289,463	
registered nurse supv med	1.00	0	1.00	49,899	1.00	51,771	
social work reg supv, criminal	1.00	72,011	1.00	77,078	1.00	78,568	
djs case management spec supr	9.00	527,745	9.00	581,963	9.00	588,726	
djs resources specialist supr	1.00	52,959	1.00	57,451	1.00	58,548	
mh professional counselor adv	1.00	60,386	1.00	58,548	1.00	59,109	
registered nurse charge med	3.50	141,521	3.50	209,373	3.50	213,321	
psychology associate doctorate	1.00	66,178	.00	0	.00	0	
administrator i	1.00	55,327	1.00	59,202	1.00	59,771	
djs case management spec iii	55.00	2,552,303	51.00	2,746,226	51.00	2,807,026	
djs comm detention officer sup	1.00	54,290	1.00	58,091	1.00	58,647	
fiscal services officer i	.00	- 789	.00	0	.00	0	
social worker i, criminal just	1.00	47,848	1.00	56,550	1.00	57,633	
a/d associate counselor	1.00	47,232	1.00	55,056	1.00	56,108	
djs case management spec ii	7.00	222,385	5.00	216,407	5.00	229,036	
djs comm detention officer iii	6.00	293,858	6.00	289,144	6.00	293,881	
hr specialist	1.00	52,235	1.00	57,182	1.00	58,276	
psychology associate i corr	.00	-2,483	.00	0	.00	0	
personnel specialist	.00	1,431	.00	0	.00	0	
a/d supervised counselor	1.00	40,437	1.00	49,355	1.00	49,814	
djs case management spec i	2.00	111,357		194,502	5.00	197,562	
food service mgr ii	1.00	42,901	1.00	45,855	1.00	46,703	
admin spec ii	1.00	38,876		41,541	1.00	41,921	
djs res group life mgr ii	1.00	39,752		44,017	1.00	49,899	
djs res group life mgr i	3.00	109,150		142,365	3.00	160,431	
, , ,	5.00	•		221,793	5.00	•	
djs resident advisor supv	3.00	159,555	5.00	221.190	5.00	234,833	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
v00k01 southern region							
v00k0101 southern region operation	ons						
djs youth recreation spec ii	1.00	35,970		47,935	1.00	48,380	
djs resident advisor ii	21.00	502,870		643,888	17.00	668,760	
djs youth transp off ii	1.00	38,267	1.00	41,855	1.00	42,239	
djs resident advisor i	4.00	39,791	3.00	96,596	3.00	105,648	
djs resident advisor trnee	5.00	124,693	9.00	286,500	9.00	299,396	
fiscal accounts technician ii	1.00	31,546	1.00	34,727	1.00	35,980	
management associate	2.00	89,962	2.00	99,985	2.00	101,870	
admin aide	1.00	8,031	1.00	40,059	1.00	40,426	
office secy iii	3.00	114,706	3.00	125,019	3.00	126,496	
office secy ii	2.00	80,141	2.00	85,638	2.00	86,816	
office services clerk	1.00	38,005	1.00	40,605	1.00	40,976	
office clerk ii	.00	36,386	1.00	38,869	1.00	39,222	
obs-office clerk ii	1.00	0	.00	0	.00	0	
cook ii	3.00	68,070	3.00	89,681	3.00	90,478	
maint chief iv non lic	1.00	51,052	1.00	54,619	1.00	55,141	
maint mechanic senior	1.00	37,324	1.00	39,878	1.00	40,605	
food service supv ii	2.00	64,364	2.00	69,581	2.00	71,344	
food service worker	2.00	42,954	1.00	27,833	1.00	28,078	
T0TAL v00k0101*	169.50	6,893,791	164.50	8,048,542	164.50	8,308,577	
TOTAL v00k01 **	169.50	6,893,791	164.50	8,048,542		8,308,577	
v00101 metro region							
G							
v0010101 metro region operations	1.00	100 000	1 00	105 006	1 00	105 906	
coord corr educ djs prgm mgr senior i	1.00	102,208 82,077		105,806 88,146		105,806 88,988	
prom mar iv	1.00	91,569	1.00	97,988		99,869	
prgm mgr iii	1.00	72,357		77,453		78,203	
djs assistant area director	2.00	137,726		147,392		148,801	
-	3.00	•		-		•	
djs asst supt res facility	1.00	196,235 45,385		220,112 71,972		223,670 73,361	
prgm mgr i administrator iv	.00	21,861	.00	71,972		73,361	
dentist iii residential	.50	55,654	.50	59,571	.50	60,147	
fiscal services chief ii	.00	•		•			
psychologist ii	2.00	63,350 142,414		65,416 170,802		66,047 182,214	
	1.00	•		•		•	
<pre>djs case management prgm supr psychology associate doct corr</pre>	.50	17,593 31,500		124,082 33,713		126,671 35,986	
		•		•		•	
registered nurse supv med	2.00 1.00	101,674		144,503		146,642	
administrator ii		32,557		61,983		62,577	
computer network spec ii	1.00 18.00	55,765	1.00 17.00	59,670	1.00 17.00	60,815	
<pre>djs case management spec supr djs resources specialist supr</pre>	1.00	939,001 52,959		1,044,366 57,451	1.00	1,061,494 58,000	
	1.00	•		•		•	
psychology associate doctorate registered nurse charge med	7.00	66,178 356,841	7.00	70,830 413,286		74,183 434,477	
registered hurse charge med	7.00	330,841	7.00	413,286	7.00	434,477	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
v00101 metro region							
v0010101 metro region operations							
social worker adv, criminal ju	1.00	17,274	1.00	63,171	1.00	63,779	
fiscal services officer ii	.00	-2,690	.00	0		0	
administrator i	1.00	54,071	1.00	58,091	1.00	59,202	
djs case management spec iii	73.00	3,509,717	74.00	3,990,536		4,075,800	
djs comm detention officer sup	1.00	42,479	1.00	56,999	1.00	58,091	
djs resources specialist	1.00	46,713	1.00	52,846	1.00	53,855	
agency budget spec ii	1.00	55,131	1.00	52,434	1.00	53,431	
maint supv ii non lic	.00	0	1.00	50,506	1.00	50,979	
social worker i, criminal just	4.00	187,321	4.00	207,831	4.00	226,200	
a/d professional counselor pro	1.00	48,643	1.00	52,020	1.00	52,516	
djs case management spec ii	10.00	367,594	10.00	450,442	10.00	467,435	
djs comm detention officer iii	10.00	528,096	13.00	639,798	13.00	648,915	
hr specialist	2.00	90,159	2.00	111,208	2.00	112,270	
maint supv i non lic	1.00	43,779	.00	0	.00	0	
food administrator i	1.00	42,155	1.00	46,208	1.00	47,063	
personnel specialist	.00	1,146	.00	0	.00	0	
a/d supervised counselor	1.00	41,139	1.00	44,205	1.00	44,614	
djs case management spec i	24.00	769,536	20.00	785,346	20.00	805,497	
djs comm detention officer ii	1.00	44,295	.00	0	.00	0	
licensed practical nurse iii a	1.00	46,481	1.00	50,197	1.00	50,197	
services supervisor i	1.00	39,202	1.00	46,845	1.00	47,710	
djs res group life mgr ii	5.00	226,180	5.00	296,509	5.00	330,410	
djs res group life mgr i	7.00	261,394	7.00	356,506	7.00	403,192	
djs resident advisor supv	14.00	554,897	14.00	697,618	14.00	733,649	
djs resident advisor lead	11.00	412,444	13.00	568,335	13.00	608,966	
djs youth transp off lead	1.00	843	1.00	48,825	1.00	49,734	
djs resident advisor ii	74.00	2,420,739	72.00	3,026,920	72.00	3,203,241	
djs youth transp off ii	2.00	84,984	2.00	78,595	2.00	79,413	
djs resident advisor i	25.00	821,276	30.00	1,107,815	30.00	1,178,489	
djs youth recreation spec i	4.00	96,218	4.00	163,562	4.00	166,292	
djs resident advisor trnee	25.00	573,131	21.00	738,316	21.00	803,042	
fiscal accounts technician sup	1.00	41,177	1.00	47,935	1.00	48,380	
fiscal accounts technician ii	.00	3,936	.00	0	.00	. 0	
management associate	1.00	79,106	2.00	99,164	2.00	100,507	
admin aide	2.00	65,519	1.00	48,980	1.00	49,890	
office secy iii	3.00	102,579	3.00	111,534	3.00	114,306	
fiscal accounts clerk ii	1.00	30,569	2.00	69,590	2.00	70,218	
office secy ii	5.00	188,845	5.00	201,765	5.00	204,737	
office services clerk	2.00	49,617	2.00	70,939	2.00	71,856	
cook ii	4.00	110,776	4.00	124,863	4.00	126,823	
fiscal accounts clerk trainee	1.00	0	.00	0	.00	0	
maint chief iv non lic	1.00	43,231	1.00	36,557	1.00	36,557	
maint chief iii non lic	1.00	38,659	1.00	41,855	1.00	42,239	
electrician senior	1.00	3,405	1.00	38,636	1.00	38,989	

PERSONNEL DETAIL

Juvenile Services

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance Symbol
v00101 metro region						
v0010101 metro region operations						
electrician	1.00	33,168	1.00	35,423	1.00	35,742
painter	1.00	31,115	1.00	34,795	1.00	35,109
maint mechanic senior	3.00	63,543	2.00	70,427	2.00	71,063
maint mechanic	.00	0	1.00	25,502	1.00	26,386
food service supv ii	1.00	36,657	1.00	39,162	1.00	39,878
food service worker	2.00	53,070	3.00	83,054	3.00	84,647
TOTAL v0010101*	379.00	15,064,223	381.00	18,136,407	381.00	18,859,260
TOTAL v00101 **	379.00	15,064,223	381.00	18,136,407	381.00	18,859,260

STATE POLICE

Department of State Police

Maryland State Police

Fire Prevention Commission and Fire Marshal

MISSION

The mission of the Maryland State Police (MSP) is to protect the citizens of the State of Maryland from foreign and domestic security threats, to fight crime, and to promote roadway safety by upholding the laws of the State of Maryland. This will be accomplished through patrol, investigation, intelligence gathering and interdiction efforts; and by providing leadership and assistance to state and local agencies.

VISION

We will be the model of a responsive, coordinated, composite statewide police department; independent yet supportive of allied law enforcement agencies. We are committed to the utmost professionalism in delivering all-encompassing police services focused on traffic safety, homeland security, crime reduction and criminal apprehension. We continually strive to develop the skills of our members and to efficiently and effectively manage our resources as we carry out our public responsibilities.

KEY GOALS

- · Goal 1. Enforce the motor vehicle transportation laws of Maryland and work toward compliance of those laws.
- Goal 2. Manage traffic incidents to reduce or minimize, to the maximum extent possible, disruptions in traffic flow.
- Goal 3. Enforce the criminal laws of Maryland in conformance with jurisdictional agreements, with special emphasis on intrastate and interstate crimes.
- Goal 4. Conduct homeland security operations.
- Goal 5. Provide support to the State and local law enforcement agencies as required to meet the mission of the MSP.

SUMMARY OF DEPARTMENT OF STATE POLICE

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	2,424.50	2,445.50	2,445.50
Total Number of Contractual Positions	25.52	57.02	68.02
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	255,265,118 1,372,507 62,702,688	293,292,849 1,871,754 61,847,273	304,265,657 1,980,886 52,346,984
Original General Fund Appropriation	227,332,554 807,152	248,303,152 -757,285	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	228,139,706 1,935,936	247,545,867	
Net General Fund Expenditure	226,203,770 75,838,606 4,281,021 13,016,916	247,545,867 92,955,872 2,593,435 13,916,702	258,881,961 95,524,410 1,172,439 3,014,717
Total Expenditure	319,340,313	357,011,876	358,593,527

MARYLAND STATE POLICE

SUMMARY OF MARYLAND STATE POLICE

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	2,354.00	2,375.00	2,375.00
Total Number of Contractual Positions	20.52	50.02	61.02
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	248,113,943 1,268,840 62,095,041	285,816,653 1,699,511 61,357,576	296,730,298 1,818,886 51,858,187
Original General Fund Appropriation	219,697,415 692,204	240,383,284 -814,842	
Total General Fund Appropriation	220,389,619 1,935,935	239,568,442	
Net General Fund Expenditure	218,453,684 75,838,606 4,281,021 12,904,513	239,568,442 92,955,872 2,593,435 13,755,991	250,849,631 95,524,410 1,172,439 2,860,891
Total Expenditure	311,477,824	348,873,740	350,407,371

W00A01.01 OFFICE OF THE SUPERINTENDENT—MARYLAND STATE POLICE

Program Description:

The Office of the Superintendent establishes policy and provides the overall direction for the Department. The commanders/directors of the divisions and sections that report directly to, and perform functions as designated by, the Superintendant are as follows: Executive Protection Section, Fair Practices Section, Internal Affairs Section, Labor Relations, Legal Counsel Section, Legislative Security Section, Office of Media Communications and Marketing, and the Office of Strategic Planning. Additionally, within the Office of Strategic Planning are the Budget and Finance Division, Grants Management Section, Inspection and Compliance Division, Government Affairs Unit, Professional Policing Division, and the Planning and Research Division. The Executive Protection Section and Legislative Security Section provide protection to the Governor, Lieutenant Governor, Senate President, Speaker of the House and other elected officials. The Labor Relations Section represents the Office of the Secretary in all employee relations matters, including contract negotiations with various employee bargaining units. The Internal Affairs Section ensures thorough and objective investigations of allegations and complaints of misconduct against MSP employees. The Legal Counsel Section is directed by an assistant attorney general who provides legal counsel to the Superintendent. The Office of Media Communications and Marketing disseminates information on matters directly related to the Department. The Inspection and Compliance Division audits barracks, divisions, sections and units within the Department and ensures compliance with rules and regulations. The Planning and Research Division is responsible for developing improved reporting systems, analyzing Department programs, making recommendations for improved operating policies and procedures, and maintaining and updating the manual of Policy, Regulations and Procedures. The Office of Strategic Planning develops and manages the operating and capital budgets, administers the fiscal operations of the Department, and is responsible for the overall procurement and maintenance of property and equipment.

Project Summary:

2014 Actual	2015 Appropriation	2016 Allowance
3,154,066	3,433,144	3,224,754
3,659,890	6,171,991	5,599,914
6,010,648	5,207,596	6,888,402
4,191,902	4,444,825	4,625,157
579,835	627,083	605,000
17,596,341	19,884,639	20,943,227
	3,154,066 3,659,890 6,010,648 4,191,902 579,835	Actual Appropriation 3,154,066 3,433,144 3,659,890 6,171,991 6,010,648 5,207,596 4,191,902 4,444,825 579,835 627,083

Appropriation Statement:

•	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	159.00	162.00	162.00
Number of Contractual Positions	1.67	3.67	3.67
01 Salaries, Wages and Fringe Benefits	17,175,116	19,732,693	20,794,264
02 Technical and Special Fees	188,247	136,091	133,108
03 Communication	22 162,376 24,282 33,017 -33,971	55	55
13 Fixed Charges	47,252	15,800	15,800
Total Operating Expenses	232,978	15,855	15,855
Total Expenditure	17,596,341	19,884,639	20,943,227
Original General Fund Appropriation Transfer of General Fund Appropriation	17,647,243 -50,902	19,717,509 167,130	
Total General Fund Appropriation	17,596,341	19,884,639	
Net General Fund Expenditure	17,596,341	19,884,639	20,943,227
Total Expenditure	17,596,341	19,884,639	20,943,227

W00A01.02 FIELD OPERATIONS BUREAU

PROGRAM DESCRIPTION

The Field Operations Bureau is comprised of 22 barracks within six geographical troop areas.

MISSION

The Mission of the Field Operations Bureau (FOB), in partnership with the private and public sectors, is to protect the life and property of all individuals and organizations within Maryland by preventing, detecting and deterring crime. This is in keeping with the Department's goal to provide support to allied law enforcement agencies and communities. Effective October 31, 2012, activities were transferred from FOB to the newly created Special Operations Bureau that include the Aviation Command, Automotive Safety Enforcement Division, Commercial Vehicle Enforcement Division and the Special Operations Division that includes the STATE Team, High Risk Tracking and Search Team, K-9 Unit, Underwater Recovery, Search and Rescue, Hostage Recovery, Motor Unit Tactical Medical Unit and the Chemical Test for Alcohol Unit. For budget purposes the new bureau remains under W00A01.02.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Prevent fatalities and injuries from traffic crashes.

Objective 1.1 By 2005 and thereafter, decrease the traffic fatality rate from the 2002 base of 1.23978 deaths per 100 million Vehicle Miles Traveled (VMT).

	CY2012	CY2013	CY2014	CY2015
Performance Measures	Actual ¹	Actual ¹	Estimated	Estimated
Output: Number of traffic fatalities	511	466	460	455
Annual Vehicle Miles Traveled (VMT) in 100 millions	563.89	564.58	565.00	565.50
Outcome: Traffic fatality rate per 100 million VMT	0.9062	0.8254	0.8142	0.8046
Percent change from 2002 base rate	-26.9%	-33.4%	-34.3%	-35.1%

Objective 1.2 By 2005 and thereafter, decrease the traffic collision rate from the 2002 base of 196.055 collisions per 100 million VMT.

	CY2012	CY2013	CY2014	CY2015
Performance Measures	Actual ¹	Actual ¹	Estimated	Estimated
Output: Number of collisions	$90,512^2$	92,412	96,200	98,400
Outcome: Traffic collision rate per 100 million VMT	160.51^2	163.68	170.27	174.01
Percent change from 2002 base rate	$-18.1\%^{2}$	-16.5%	-13.2%	-11.2%

Objective 1.3 By 2005 and thereafter, decrease the injury collision rate from the 2002 base of 71.249 injurious collisions per 100 million VMT.

	CY2012	CY2013	CY2014	CY2015
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Injury producing collisions	30,230	29,130	28,900	28,300
Outcome: Collision injury rate per 100 million VMT ¹	53.609	51.596	51.15	50.04
Percent change from 2002 base rate	-24.8%	-27.6%	-28.2%	-29.8%

Objective 1.4 Promote traffic safety through awareness and enforcement of motor vehicle violations.

	CY2012	CY2013	CY2014	CY2015
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Citations issued ³	341,785	370,688	360,000	358,000
Warnings issued ³	344,218	353,762	350,000	349,000
Safety equipment repair orders issued electronially ⁴	36,057	55,617	58,100	60,000
Safety equipment repair orders issued via "paper"	11,817	5,873	4,000	3,800

¹Subject to change based on federal reporting period ending, December 31, of the following year.

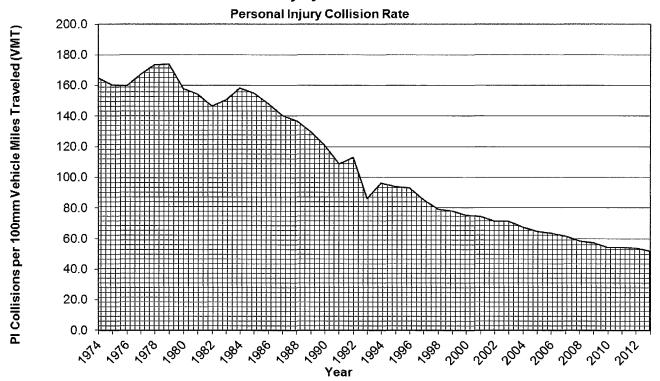
²Data revised since the last publication.

³Source: MSP Data Management System (DMS) that includes E-TIX issued and paper only issued citations and warnings.

⁴Source: MSP electronic issuing system.

W00A01.02 FIELD OPERATIONS BUREAU (Continued)

Rate of Personal Injury Due to Vehicle Collision



Objective 1.5 By 2005 and thereafter, decrease the incidence of alcohol related fatal traffic collisions from the 2002 base rate of 0.42750 collisions per 100 million VMT.

	CY2012	CY2013	CY2014	CY2015
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Alcohol related fatal collisions ¹	140^{2}	107	120	120
Maryland State Police DU1 Arrests	7,100	7,111	7,000	7,000
DUI arrests by all MD police agencies	21,286	21,197	20,000	20,000
Outcome: Alcohol-related fatal collisions per 100 million VMT	0.2483^2	0.1895	0.2124	0.2122
Percent change from 2002 base rate	-41.9% ²	-55.7%	-50.3%	-50.4%
Alcohol related fatalities ¹	165^{2}	119	120	120

Objective 1.6 By 2006 and thereafter, decrease the fatality rate for non-seat belted drivers, passengers, and occupants from the 2005 base rate of 0.34745 per 100 million VMT.

	CY2012	CY2013	CY2014	CY2015
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Seatbelt usage rate	$91.2\%^{2}$	92.0%	94.0%	95.0%
Non-seatbelt use citations issued	36,351	35,873	35,300	35,000
Outcome: Non-restraint fatalities statewide	111	109	110	110
Fatality rate for non-seat belted drivers, passengers				
and occupants per 100 million VMT ¹	0.19685	0.19306	0.19469	0.19452
Percent change from 2005 base rate	-43.3%	-44.4%	-44.0%	-44.0%

¹Annual fatality statistics not closed until December 31 of the next year. There may be more than one fatality per collision.

²Revised data since last publication.

DEPARTMENT OF STATE POLICE

W00A01.02 FIELD OPERATIONS BUREAU (Continued)

Objective 1.7 By 2005 and thereafter, decrease the commercial vehicle fatality rate from the 2002 base rate of 0.13383 deaths per 100 million VMT while maintaining inspections of chemical, biological and nuclear transporters in keeping with the goals of homeland security.

	CY2012	CY2013	CY2014	CY2015
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Trucks weighed in motion	1,419,555	1,275,695	1,290,000	1,320,000
Roadside inspections	69,050	83,195	85,000	85,000
Citations issued by Commercial Vehicle Enforcement	39,111	47,559	59,110	59,000
Warnings issued	45,514	49,956	59,300	60,254
Trucks taken out of service	10,484	12,092	13,000	13,000
Outcome: Commercial vehicle fatality rate per 100 million VMT	0.10108	0.10273	0.09735	0.09726
Commercial vehicle fatalities	57	58	55	55
Percent change from 2002 base rate	-24.5%	-23.2%	-27.3%	-27.3%

Goal 2. Prevent and reduce violent crime in Maryland.

Objective 2.1 By 2005 and thereafter, reduce Part I crime rate from the calendar year 2002 base rate of 4,800 Part I crimes per 100,000 population estimate.¹

	CY2012	CY2013	CY2014	CY2015
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Population estimate (in 100,000s)	58.84	59.28	59.50	59.70
Output: Number of Part 1 crimes ¹	189,816	185,422	185,300	185,200
Part I crime rate per 100,000 people	3,226	3,128	3,114	3,102
Outcome: Percent change from calendar year 2002 base rate	-32.8%	-34.8%	-35.1%	-35.4%

Objective 2.2 By 2005 and thereafter, reduce the Domestic Violence Crime rate from the calendar year 2004 base rate of 414.1 crimes per 100,000-population estimate. By 2014 and thereafter, reduce the Domestically Related Crime rate from the calendar year 2013 base rate of 468.7 crimes per-100,000 population estimate.

	CY2012	CY2013	CY2014	CY2015
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Domestic Violence Crimes ² (DVC)	17,614	16,817	16,300	15,800
DVC rate per 100,000 people	299.4	283.7	273.9	264.7
Domestically Related Crimes (DRC) ³	N/A	27,785	27,800	27,800
DRC rate per 100,000 people	N/A	468.7	467.2	465.7
Outcome: DVC percent change from calendar year 2004 base rate	-27.7%	-31.5%	-33.9%	-36.1%
DRC percent change from calendar year 2013 base rate	N/A	N/A	-0.32%	-0.64%

Objective 2.3 By 2005 and thereafter, reduce the rate of vehicle thefts from the calendar year 2002 base rate of 820.32 stolen vehicles per 100,000 vehicles registered in Maryland.

	CY2012	CY2013	CY2014	CY2015
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of registered vehicles in 100,000s	47.93	48.23	48.24	48.24
Output: Number of vehicle thefts	14,492	13,429	12,758	12,376
Outcome: Theft rate per 100,000 registered vehicles	302.36	278.44	264.47	256.55
Percent change from 2002 base rate	-63.1%	-66.1%	-67.8%	-68.7%

¹The MSP investigates approximately 3.5 percent of Part I crimes statewide.

²Domestic Violence Crime (DVC) involves an individual who has received deliberate physical injury or is in fear of imminent deliberate physical injury from a current or former spouse or a cohabitant to include a homosexual relationship. Source: 2012 Uniform Crime Report.

³Maryland statute expanded the definition of domestic violence in 2013 to include 10 additional relationships. The Maryland Uniform Crime Reporting Program expanded the definition, along with changing the title of the program to the Maryland Domestically Related Crime (DRC) Reporting Program. Under the Maryland Uniform Crime Reporting Program the definition for a DRC is considered to be "any crime committed by a suspect (respondent) against a victim who is a person eligible for relief, as defined in §4-501 of the Family Law Article, or who had a sexual relationship with the suspect within 12 months before the commission of the crime. This also includes homosexual relationships."

W00A01.02 FIELD OPERATIONS BUREAU (Continued)

Goal 3. Provide qualified and skilled Aviation Command personnel to provide timely and quality air medical (EMS) and airborne law enforcement services throughout the State of Maryland and conduct homeland security flights to protect against foreign and domestic threats of critical infrastructures.

Objective 3.1 Provide an effective Aviation Command that safely and efficiently delivers patients to appropriate care facilities while providing advanced life support services.

	2013	2014	2015	2016
Performance Measures (Helicopter Only)	Actual	Actual	Estimated	Estimated
Output: Number of Air Medical activities (EMS) ²	4,652	3,446	4,011	4,476
Percent of total operational activities	81.1%	76.1%	77.8%	78.9%

Objective 3.2 Provide reliable airborne law enforcement and homeland security services to the citizens of Maryland.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of law enforcement activities	695	889	917	979
Percent of total operational activities	12.1%	19.6%	17.8%	17.3%
Homeland security activities (not Air Medical related)	381	189	223	205
Percent of total operational activities	6.6%	4.2%	4.3%	3.6%
Disaster assessment activities	9	3	7	12
Percent of total operational activities	0.16%	0.07%	0.14%	0.21%
Number of Incidental Critical Infrastructure Checks				
(Homeland Security) returning from Air Medical missions ³	1,267	951	1,017	1,053
Total Aviation Command operational activities ⁴	5,737	4,527	5,158	5,672

Objective 3.3 Maintain or exceed the 2002 rate of 92.9 percent of patients delivered to the appropriate care facility within the Aviation Command's "Request to Hospital" 60 minute threshold. (Excludes inter-facility transports.)⁵

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of patients delivered from a scene (non-hospital				
environment) to a destination hospital within 60 minutes of the				
time SYSCOM ⁶ receives the request for the Medevac transport	84.4%	86.4%	89.0%	90.0%

¹The delivery of new helicopters and the associated training and the aging of the current helicopters introduce many uncontrolled variables that reduce estimated performance measures for fiscal year 2015.

²Includes patient transports, medical relays, air medical safety orientations, search and rescues, and medical related support missions.

³These Homeland Security missions (Critical Infrastructure Checks) are not included in the overall total number of air medical activities due to the fact they were conducted on the return leg from other air medical missions.

⁴Includes maintenance and training flights.

⁵Factors that are beyond the control of the Aviation Command include the location of the incident (distance to respond to scene and/or distance to return to appropriate medical receiving center) and the entrapment/extrication of the victim. Anticipated aircraft maintenance cycles have also increased the number of calls where the next closest aircraft was utilized, sometimes slightly increasing the "Request to Hospital" 60 minute threshold.

⁶SYSCOM=Systems Communications Center.

W00A01.02 FIELD OPERATIONS BUREAU — MARYLAND STATE POLICE

Special Fund Income:			
D53301 Maryland Emergency Medical System Operations			
Fund	24,616,496	28,298,842	30,245,237
J00302 Automotive Safety Enforcement Division	5,271,173	6,328,269	6,699,553
J00303 Automotive Safety Enforcement Indirect Cost			
Recovery	562,902	1,258,003	1,267,256
J00304 Commercial Vehicle Enforcement Division	18,046,528	21,191,935	21,678,410
J00305 Commercial Vehicle Enforcement Indirect Cost	, ,	, ,	, ,
Recovery	1.927,165	4,136,473	4,140,764
swf320 Speed Monitoring Systems Fund	6,144,409	9,588,670	9,559,000
W00330 John F. Kennedy Memorial Highway	5,705,307	7,118,338	7,084,975
W00331 John F. Kennedy Memorial Highway Indirect	-,,	.,,	.,,
Cost Recovery	609,262	1,369,829	1,367,384
W00340 Local Government Payments	1,167,128	1,313,676	1,231,067
W00341 Local Government Payments Indirect Cost	.,,	1,6 10,0 0	1,-01,007
Recovery	124,636	258.005	240.682
W00381 Indirect Cost/Reimbursable Overtime	9,202,425	7,916,690	9,689,273
Total	73,377,431	88,778,730	93,203,601
Reimbursable Fund Income:			
D15A05 Executive Department-Boards, Commissions and			
Offices	1,002,065	786,030	287,118
D50H01 Military Department Operations and Maintenance	305,750	632,972	,
J00A01 Department of Transportation	63,280	77,939	77.939
J00B01 DOT-State Highway Administration	739,464	2,021,376	1,210,042
J00E00 DOT-Motor Vehicle Administration	,,,,	2,092,955	- / /-
Q00A02 Deputy Secretary for Operations	177,480	386,300	150,000
W00901 County Reimbursements	1,194	,	12 3,000
Total	2,289,233	5,997,572	1,725,099

W00A01.02 FIELD OPERATIONS BUREAU — MARYLAND STATE POLICE

D	•
Project	Summary:

	2014 Actual	2015 Appropriation	2016 Allowance
Operations Command	304,061	941,052	715,954
Field Forces	111,211,985	125,026,541	137,131,273
Automotive Safety Enforcement Division	5,271,172	6,328,269	6,699,553
Commercial Vehicle Enforcement Division	18,046,528	21,191,935	21,678,410
John F. Kennedy Memorial Highway	5,705,307	7,118,338	7,084,975
Local Division	1,167,128	1,313,676	1,231,067
Special Operations Command	4,082,349	4,961,966	3,485,624
Aviation Division	30,441,972	35,713,793	37,759,553
Other Field Forces Programs and Grants	2,927,191	7,773,686	3,553,229
Total	179,157,693	210,369,256	219,339,638

Appropriation Statement:

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	1,513.00	1,548.00	1,548.00
Number of Contractual Positions	6.00	15.50	15.50
01 Salaries, Wages and Fringe Benefits	159,432,553	185,240,371	194,479,645
02 Technical and Special Fees	537,534	639,186	513,258
03 Communication	347,703	366,743	363,743
04 Travel	295,852	362,042	691,052
06 Fuel and Utilities	219,320	202,248	202,248
07 Motor Vehicle Operation and Maintenance	11,996,847	15,567,394	15,978,623
08 Contractual Services	2,577,339	2,564,743	2,097,161
09 Supplies and Materials	887,737	1,168,988	1,152,585
10 Equipment—Replacement	10,605	147,500	147,500
11 Equipment—Additional	349,172	1,348,066	795,634
12 Grants, Subsidies and Contributions	1,447,193	1,422,553	1,595,112
13 Fixed Charges	1,055,838	1,339,422	1,323,077
Total Operating Expenses	19,187,606	24,489,699	24,346,735
Total Expenditure	179,157,693	210,369,256	219,339,638
Original General Fund Appropriation	115,939,010	116,418,252	
Transfer of General Fund Appropriation	-10,512,047	-825,298	
Total General Fund Appropriation	105,426,963	115,592,954	
Less: General Fund Reversion/Reduction	1,935,934		
Net General Fund Expenditure	103,491,029	115,592,954	124,410,938
Special Fund Expenditure	73,377,431	88,778,730	93,203,601
Reimbursable Fund Expenditure	2,289,233	5,997,572	1,725,099
Total Expenditure	179,157,693	210,369,256	219,339,638

W00A01.03 CRIMINAL INVESTIGATION BUREAU

PROGRAM DESCRIPTION

The Criminal Investigation Bureau is responsible for directing the investigative, intelligence, analytical and scientific resources of the Department to reduce crime and safe-guard the citizens and the infrastructure of the state from terrorist attack. The components of the Criminal Investigation Bureau are: (1) Northern Command Criminal Enforcement Command, (2) Southern Command Criminal Enforcement Division; and the Forensic Sciences Division.

MISSION

The Criminal Investigation Bureau is committed to combining the development of accurate and timely intelligence to reduce crime and minimize the threat of terrorist attack.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Promote crime-free communities while addressing the associated fear of crime in Maryland.

Objective 1.1 By 2005 and thereafter, reduce the rate of homicide by firearm from the calendar year 2002 base rate of 6.49 per 100,000-population estimate.

	CY2012	CY2013	CY2014	CY2015
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Population estimate of Maryland (in 100,000s)	58.84	59.28	59.50	59.70
Output: Number of firearm homicides	281	272	270	268
Outcome: Firearm homicide rate/100,000 population	4.78	4.59	4.54	4.49
Percent change from 2002 base rate	-26.4%	-29.3%	-30.1%	-30.8%

Objective 1.2 By 2005 and thereafter, influence the reduction of the rate of firearm related aggravated assaults from the calendar year 2002 base rate of 68.60 firearm aggravated assaults per 100,000-estimated population²

	CY2012	CY2013	CY2014	CY2015
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of firearm-related assaults	2,275	2,099	2,050	2,025
Outcome: Firearm-related assault rate/100,000 population	38.66	35.41	34.45	33.92
Percent change from 2002 base rate	-43.6%	-48.4%	-49.8%	-50.6%

Goal 2. Enhance and facilitate the coordination of Maryland's drug control efforts among local, state, and federal agencies in order to disrupt and dismantle drug and crime organizations.

Objective 2.1 Use task forces, drug interdiction units, forensic evidence and intelligence data to identify and arrest perpetrators of criminal and drug related acts.

	CY2012	CY2013	CY2014	CY2015
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of local drug task force investigations	3,019	2,237	2,010	1,809
Number of arrests	1,562	1,142	1,025	923
Number of drug interdiction investigations – Package Unit	260	673	741	815
Number of drug interdiction arrests	51	168	185	203
Amount of seized cash assets	\$70,633,556	\$4,974,378	\$950,000	\$500,000
Amount of forfeited cash assets ³	\$990,492	\$1,369,850	\$1,150,000	\$600,000
Amount of seized non-cash assets ⁴	\$920,492	\$652,377	\$925,000	\$500,000
Amount of forfeited non-cash assets	\$105,813	\$164,472	\$115,000	\$100,000

¹The number of homicides the Maryland State Police investigates per year is negligible compared to the homicides investigated by all Maryland law enforcement agencies.

²The number of firearm related aggravated assaults the Maryland State Police investigates per year is negligible compared to those investigated by all Maryland law enforcement agencies.

³Cash seized is the total value of all cash seized during investigations. Cash forfeited is the actual amount of cash forfeited to State of Maryland at the conclusion of the investigation and forfeiture procedures, a multi-year process that often results in the forfeiture of a percentage of the actual amount seized.

⁴Non-cash assets include motor vehicles, personal property, and real estate properties seized during drug investigations. Value reported is appraised value of property. Value forfeited is less the amount of existing lien, liabilities, and costs associated with sale/transfer of asset.

W00A01.03 CRIMINAL INVESTIGATION BUREAU (Continued)

Others Bouferman of Meanway	2013	2014	2015 Estimated	2016
Other Performance Measures	Actual	Actual	Esumateu	Estimated
Forensic Lab Cases examined/analyzed				
Biology Carry over from previous year	119	83	77	39
Cases submitted to the lab	579	624	624	655
Cases analyzed by the lab	615	630	662	662
	88.1%	89.1%	94.4%	95.4%
Percent completed Evidence profiles uploaded to CODIS ¹		315	331	331
	314	313	331	331
DNA Database (Convicted Offender Program)	200	250	117	0
Carry over from previous year	288	250	117	2 220
Samples submitted for analysis	5,312	4,469	3,799	3,229
Samples entered into CODIS	5,350	4,602	3,916	3,229
Percent completed	95.5%	97.5%	100%	100%
Number of hits per year ²	214	261	222	189
DNA Database (Arrested/Charged Program) ³			400	
Carry over from previous year	64	73	193	201
Samples submitted for analysis	4,624	4,852	5,095	5,350
Samples entered into CODIS	4,615	4,732	5,087	5,469
Percent completed	98.4%	96.1%	96.2%	98.5%
Number of hits per year ⁴	71	104	112	120
Controlled Dangerous Substances (Pikesville, Berlin & Ha				
Carry over from previous year	2,287	2,212	2,199	1,285
Cases submitted to the lab	15,854	18,023	17,122	16,266
Cases analyzed by the lab	15,929	18,036	18,036	17,551
Percent completed	87.8%	89.1%	93.3%	100%
Firearms/Toolmarks				
Carry over from previous year	365	491	601	663
Cases submitted to the lab	633	673	653	653
Cases analyzed by the lab	507	563	591	650
Percent completed	50.8%	48.4%	47.1%	49.4%
Cartridge Case Profiling Database				
Received	33,449	71,875	35,938	26,954
Latent Prints	•	ĺ	ŕ	,
Carry over from previous year	1,532	1,323	887	451
Cases submitted to the lab	1,491	1,178	1,178	1,237
Cases analyzed by the lab	1,700	1,614	1,614	1,654
Percent completed	56.2%	64.5%	78.2%	98.0%
Toxicology				
Carry over from previous year	38	113	209	409
Cases submitted to the lab	1,208	1,043	1,147	1,262
Cases analyzed by the lab	1,133	947	947	1,421
Percent completed	90.9%	81.9%	69.8%	85.0%
Trace Evidence	, o., , o	01.570	07.070	03.070
Carry over from previous year	31	114	136	82
Cases submitted to the lab	201	198	188	188
Cases analyzed by the lab	118	176	242	242
Percent completed	50.9%	56.4%	74.7%	89.6%
1 Greent completed	30.770	JU.T/0	/4.//0	07.0/0

¹Not every case analyzed generates probative DNA profiles, and DNA profiles generated are not always eligible for CODIS entry, such as mixtures and partials.

²Reported number includes case-to-case hits as well as hits to State and National convicted offenders.

³Expansion of the DNA database law effective January 1, 2009, to include those arrested and charged of qualifying crimes, burglaries and attempts of those crimes. In April 2012, the Maryland Court of Appeals deemed the Arrested/Charged law unconstitutional and suspended collections. In July 2012, the US Supreme Court provided a stay re-establishing collections. It is unclear at this time if this program will continue in the future.

⁴Arrested/Charged samples may be subject to automatic expungement if there is a finding of no probable cause or a final court disposition of not guilty.

MARYLAND STATE POLICE

W00A01.03 CRIMINAL INVESTIGATION BUREAU — MARYLAND STATE POLICE

Project Summary:			
	2014 Actual	2015 Appropriation	2016 Allowance
Investigation Command	30,800,096	34,645,481	32,967,641
Homeland Security Command	988,781	1,382,907	1,486,566
Forensic Sciences Division	8,747,507	10,033,267	10,693,328
Asset Forfeiture Expenditures	479,313		
Total	41,015,697	46,061,655	45,147,535
Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	350.00	337.00	337.00
Number of Contractual Positions	4.16	6.16	6.16
01 Salaries, Wages and Fringe Benefits	39,134,449	44,347,179	43,531,876
02 Technical and Special Fees	174,468	215,369	202,562
03 Communication	5,944	5,640	5,630
04 Travel	63,866	10,000	10,000
06 Fuel and Utilities	2,469	2,361	2,361
07 Motor Vehicle Operation and Maintenance	64,162	83,000	43,000
08 Contractual Services	1,008,386 196,320	1,087,008 38,000	1,087,008 5,000
10 Equipment—Replacement	29,988	36,000	3,000
11 Equipment—Additional	104,364	38,000	25,000
12 Grants, Subsidies and Contributions	352	,	,
13 Fixed Charges	230,929	235,098	235,098
Total Operating Expenses	1,706,780	1,499,107	1,413,097
Total Expenditure	41,015,697	46,061,655	. 45,147,535
Original General Fund Appropriation	32,144,701	45,257,662	
Transfer of General Fund Appropriation	8,081,412	375,256	
•• •	40,226,113	45,632,918	
Total General Fund Appropriation	40,220,113	45,032,916	
Net General Fund Expenditure	40,226,112	45,632,918	44,837,789
Special Fund Expenditure	343,870	428,737	309,746
Federal Fund Expenditure	445,715		
Total Expenditure	41,015,697	46,061,655	45,147,535
Special Fund Income: J00A01 Department of Transportation	343,870	428,737	309,746
Federal Fund Income: AA.W00 Asset Seizure Funds	445,715		
AA. 1700 ASSA SCIEUR I UIIUS	14 3,/13		

W00A01.04 SUPPORT SERVICES BUREAU

PROGRAM DESCRIPTION

The Support Services Bureau Headquarters Staff provides direction for three distinct administrative support commands:

The Personnel Command includes the Office of the Department Prosecutor, Human Resources Division, Office of Promotional Testing, and the Education and Training Division.

The Technology & Information Management Command includes the Electronic Systems, Central Records, Licensing, Administrative Operations, Police Communications Support, and Information Technology Divisions.

The Logistics Command includes the Facilities Management, Motor Vehicle, and Quartermaster Divisions.

These commands sustain the rest of the Department by handling a host of administrative and equipment functions necessary to support crime reduction, homeland defense and roadway safety initiatives.

MISSION

The Mission of the Support Services Bureau is to serve efficiently and effectively as the Department's support bureau by striving for excellence through careful management, administration, and maintenance of the Department's human resources, training components, vehicles, and law enforcement related support services and commodities. This is in keeping with the Department's goal to develop a world-class workforce that is equipped with the technology, tools and training to serve efficiently and effectively.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Recruit and hire the highest quality employees.

Objective 1.1 Recruit trooper applicants capable and willing to complete the high intensity entry-level training program, thus filling all available academy positions.

Performance Measures Number of applicants who meet the r	ninimum processin	g standards ¹	CY20 Actu 2,0	al Ac		Y2014 imated 4,370	CY2015 Estimated 4,870
Training Program Data							
Class Number	134	135	136	137	138	139	140
Started	74	67	61	72	96	64	80
Resigned/Terminated	15	16	15	20	14	14	13
Graduated	59	51	46	52	82	50	67
Percent graduated	79.7%	76.1%	75.4%	72.2%	85.4%	78.1%	83.8%
Month/Year graduated	10/09	7/10	4/11	9/11	7/12	2/13	12/13

Goal 2. Improve the level and quality of service in procurement and distribution of supplies and equipment.

Objective 2.1 During fiscal year 2002 and thereafter, the Quartermaster Division will increase Minority Business Enterprise (MBE) participation in the Department's purchases of all contracts and expenditures.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of contracts awarded to MBE firms ²	19.3%	20.88%	20.88%	19.0%

¹Implemented computerized on-line application process.

²Based on the funds the Department has available for vendor selection.

W00A01.04 SUPPORT SERVICES BUREAU (Continued)

INFORMATION TECHNOLOGY DIVISION AND ELECTRONIC SERVICES DIVISION

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

- **Goal 1.** Serve as a catalyst for inter-agency exchange of criminal justice, homeland security and intelligence information at the federal, State and local level. This is in keeping with the Department's goal to develop a world-class workforce that is equipped with the technology, tools and training to serve efficiently and effectively.
 - Objective 1.1 By 2014¹, improve the Department's information technology and telephone communications infrastructure by designing and implementing a data communications network that provides connectivity to all MSP facilities (installations, divisions, scale houses) by complete installation of the Wide Area Network (WAN).

	CY2012	CY2013	CY2014	CY2015
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of MSP sites identified for VoIP Internetworking	24	24	24	24
Quality: Percentage of project completed	0.0%	12.5%	33.3%	54.2%
Output: Number of sites receiving hardware updates	3	13	17	24
Number of sites with network configurations updated	13	14	19	24
Number of sites completed	0	3	8	13

Goal 2. The Maryland Law Enforcement Field Computing Support program helps reduce existing gaps in services and foster collaboration and cooperation among partner departments and stakeholders throughout Maryland. The Information Technology Division (ITD) is endeavoring to continue this cooperative effort through extending the reach to more agencies, as well as through expanding the availability and variety of applications provided through the Delta Plus platform.

Objective 2.1 To provide field patrol personnel in all cooperating agencies, as budgetary resources will allow, access to Delta Plus and training in the available electronic systems. This access will result in both time savings and increased officer safety as time on the roadside is decreased and information availability is increased.

	CY2012	CY2013	CY2014	CY2015
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Allied agencies joining the Electronic Citations System	96	118	130	135
Allied personnel trained for use of the Electronic Citation System	6,095	7,740	9,000	9,250
Quality: Time (in hours) to issue traffic citation ²	54,546	64,045	65,666	66,333
Time (in hours) to issue warnings ³	64,006	75,109	81,666	82,333
Time (in hours) to issue Safety Equipment Repair Orders ²	2,403	11,373	12,000	12,333
Time (in hours) to issue all traffic enforcement documents	120,955	150,527	159,332	160,999
Output: Total number of electronic citations	818,196	960,687	985,000	995,000
Total number of electronic warnings ³	960,098	1,126,637	1,225,000	1,235,000
Total number of electronic Safety Equipment Repair Order(SERO) ⁴	36,057	170,569	180,000	185,000

¹Pending availability of funding.

²Eight minutes per hand-written document or four minutes per electronic document multiplied by yearly documents.

³A substantial increase in warnings is partially attributed to a revised method of counting warnings that began in 2008.

⁴Electronic SERO pilot in 2011.

W00A01.04 SUPPORT SERVICES BUREAU — MARYLAND STATE POLICE

	2014 Actual	2015 Appropriation	2016 Allowance
Information Technology Division	6,474,799	7,925,541	10,738,593
Administration Office	449,140	494,944	523,678
Quartermaster Division	5,541,633	4,818,206	5,195,236
Electronic Systems Division	5,190,023	5,999,932	5,914,921
Motor Vehicle Division	11,291,371	11,542,380	11,571,494
Facilities Management Division	6,458,607	5,064,137	5,218,639
Human Resources Division	7,458,000	9,253,167	8,489,870
Training Division	3,161,008	3,556,487	3,789,039
Central Records Division	1,140,862	1,487,482	1,559,038
Licensing Division	10,086,000	8,543,655	8,832,961
Other Support Services Grants and Programs	3,833,429	2,593,435	1,172,439
Total	61,084,872	61,279,366	63,005,908

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	332.00	328.00	328.00
Number of Contractual Positions	6.69	22.69	33.69
01 Salaries, Wages and Fringe Benefits	32,371,825	36,496,410	37,924,513
02 Technical and Special Fees	258,821	614,341	881,055
03 Communication	2,089,688	2,310,817	2,370,953
04 Travel	125,004	63,353	92,250
06 Fuel and Utilities	3,176,219	2,699,594	2,699,205
07 Motor Vehicle Operation and Maintenance	8,701,155	8,390,814	7,977,504
08 Contractual Services	7,474,051	5,849,470	8,546,879
09 Supplies and Materials	2,998,572	1,765,990	1,770,040
10 Equipment—Replacement	15,645	1,270,000	120,000
11 Equipment—Additional	1,085,962	1,123,912	300,000
12 Grants, Subsidies and Contributions	2,537,997	566,167	288,000
13 Fixed Charges	249,933	128,498	35,509
Total Operating Expenses	28,454,226	24,168,615	24,200,340
Total Expenditure	61,084,872	61,279,366	63,005,908
Original General Fund Appropriation	53,966,461	58,989,861	
Transfer of General Fund Appropriation	3,173,741	-531,930	
Total General Fund Appropriation	57,140,202	58,457,931	
Net General Fund Expenditure	57,140,202	58,457,931	60,657,677
Special Fund Expenditure	14,620	40,000	40,000
Federal Fund Expenditure	3,835,306	2,593,435	1,172,439
Reimbursable Fund Expenditure	94,744	188,000	1,135,792
Total Expenditure	61,084,872	61,279,366	63,005,908

MARYLAND STATE POLICE

W00A01.04 SUPPORT SERVICES BUREAU — MARYLAND STATE POLICE

Special Fund Income: W00360 CJIS Criminal Background Record Check Fees	14,620	40,000	40,000
Federal Fund Income:			
AA.W00 Asset Seizure Funds	1,877		
AB.W00 Department of Homeland Security Reimburse-			
ment	37,750		
16.004 Law Enforcement Assistance-Narcotics and Dan-			
gerous Drugs Training	17,586		
16.543 Missing Children's Assistance	364,745	255,000	288,189
16.560 National Institute of Justice Research, Evaluation,			
and Development Project Grants	335		
16.582 Crime Victim Assistance-Discretionary Grants	2,325		
16.741 DNA Backlog Reduction Program	730,336	672,703	
16.753 Congressionally Recommended Awards	454,626	450,000	213,000
97.056 Port Security Grant Program	401,843	700,732	57,250
97.067 Homeland Security Grant Program	1,815,079	515,000	614,000
Total	3,826,502	2,593,435	1,172,439
Federal Fund Recovery Income:			
16.710 Public Safety Partnership and Community Policing			
Grants	9,426		
16.800 Recovery Act-Internet Crimes Against Children	•		
Task Force Program (ICAC)	-622		
Total	8,804		
1001	0,004		
Reimbursable Fund Income:			
J00A01 Department of Transportation			150,000
J00E00 DOT-Motor Vehicle Administration	94,744	188,000	157,792
J00H01 DOT-Maryland Transit Administration	74,744	100,000	201,000
J00J00 DOT-Maryland Transportation Authority			627,000
Total	94,744	188,000	1,135,792

W00A01.08 VEHICLE THEFT PREVENTION COUNCIL

PROGRAM DESCRIPTION

Subtitle 2-702 of the Public Safety Article establishes the Vehicle Theft Prevention Council and Vehicle Theft Prevention Fund to assist in the prevention and deterrence of vehicle theft and related crimes, including vandalism and theft of property from vehicles. The Council develops statewide strategies and makes grants to support community-based law enforcement, prevention and education, juvenile and prosecution programs.

MISSION

The Mission of the Vehicle Theft Prevention Council is to assist in the prevention and deterrence of vehicle theft and related crime including vandalism and theft of property from vehicles. The Vehicle Theft Prevention Council will effectively direct resources to improve and support vehicle theft public awareness, law enforcement, prosecution and juvenile diversion programs by providing statewide capabilities and coordination of dedicated funding sources.

VISION

The Vehicle Theft Prevention Council is committed to providing a high level of vehicle theft prevention services dedicated to reducing the incidence of vehicle theft and related crime, thereby enhancing the level of public safety and improving the quality of life for all Maryland citizens.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Make grants and awards from the Vehicle Theft Prevention Fund to assist in the development of vehicle theft prevention programs consistent with statewide strategies and the Council's Plan of Operation.

Objective 1.1 In 2003 and thereafter, the Vehicle Theft Prevention Council will assist jurisdictions having the highest auto theft rates by disseminating grant funding for special enforcement and prevention projects.

	CY2012	CY2013	CY2014	CY2015
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of vehicles stolen statewide	14,492	13,429	12,758	12,376
Number of vehicles registered in 100,000s	47.93	48.23	48.24	48.24
Number of reported vehicle thefts in funded jurisdictions				
identified as high vehicle theft areas	13,317	12,386	11,774	11,421
Outcome: Yearly change in vehicle thefts in program funded areas	-10.21%	-6.99%	-4.94%	-3.00%

W00A01.08 VEHICLE THEFT PREVENTION COUNCIL (Continued)

Performance Measures	CY2012 Actual	CY2013 Actual	CY2014 Estimated	CY2015 Estimated
High Vehicle Theft Jurisdictions Receiving Funding				
Anne Arundel County:				
Number of Thefts	888	677	647	628
Percentage of Statewide Auto Thefts	6.13%	5.04%	5.07%	5.07%
Baltimore				
Number of Thefts	3,987	4,463	4,240	4,113
Percentage of Statewide Auto Thefts	27.51%	33.23%	33.23%	33.23%
Baltimore County:				
Number of Thefts	1,572	1,463	1,390	1,349
Percentage of Statewide Auto Thefts	10.85%	10.89%	10.90%	10.90%
Charles County:				
Number of Thefts	186	192	183	178
Percentage of Statewide Auto Thefts	1.28%	1.43%	1.43%	1.44%
Harford County				
Number of Thefts	206	131	125	122
Percentage of Statewide Auto Thefts	1.42%	0.98%	0.98%	0.99%
Howard County:				
Number of Thefts	313	254	242	235
Percentage of Statewide Auto Thefts	2.16%	1.89%	1.90%	1.90%
Montgomery County:				
Number of Thefts	1,073	913	868	842
Percentage of Statewide Auto Thefts	7.40%	6.80%	6.80%	6.80%
Prince George's County				
Number of Thefts	5,092	4,293	4,079	3,957
Percentage of Statewide Auto Thefts	35.14%	31.97%	31.97%	31.97%
Total vehicles stolen in funded jurisdictions	13,317	12,386	11,774	11,424
Total vehicles stolen statewide	14,492	13,429	12,758	12,376
	2012	2013	2014	2015
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of initiatives implemented to reduce vehicle				
thefts in high vehicle theft areas	19	19	21	21
Number of grants awarded	19	19	21	21
Number of programs evaluated	19	19	21	21

W00A01.08 VEHICLE THEFT PREVENTION COUNCIL — MARYLAND STATE POLICE

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Contractual Positions	2.00	2.00	2.00
02 Technical and Special Fees	109,770	94,524	88,903
03 Communication	185	22,160	5,000 8,000
09 Supplies and Materials	4,497 1,885,548	1,860,000	1,869,160
Total Operating Expenses	1,890,230	1,882,160	1,882,160
Total Expenditure	2,000,000	1,976,684	1,971,063
Special Fund Expenditure Total Expenditure	2,000,000	1,976,684	1,971,063
Special Fund Income:			
W00380 Vehicle Theft Prevention Fund	2,000,000	1,976,684	1,971,063

W00A01.12 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS — MARYLAND STATE **POLICE**

Program Description:This program reflects Major Information Technology Projects for Maryland State Police.

Appropriation Statement:			•
	2014 Actual	2015 Appropriation	2016 Allowance
08 Contractual Services	10,516,240 4,296	2,522,932	
10 Equipment—Replacement	102,685	6,779,208	
Total Operating Expenses	10,623,221	9,302,140	
Total Expenditure	10,623,221	9,302,140	
Special Fund ExpenditureReimbursable Fund Expenditure	102,685 10,520,536	1,731,721 7,570,419	
Total Expenditure	10,623,221	9,302,140	
Special Fund Income: D53301 Maryland Emergency Medical System Operations Fund	102,685	1,731,721	
Reimbursable Fund Income: swf302 Major Information Technology Development Project Fund	10,520,536	7,570,419	

W00A02.01 FIRE PREVENTION SERVICES - FIRE PREVENTION COMMISSION AND FIRE MARSHAL

PROGRAM DESCRIPTION

The Office of the State Fire Marshal (OSFM) operates in conformity with the provisions of Sections 6-301 through 6-602 inclusive of the Public Safety Article. The Agency is charged with the responsibility of safeguarding life and property from hazards of fire and explosion. The Agency evaluates buildings and occupancies to ensure compliance with the State Fire Prevention Code and associated regulations and appropriate statutes. The OSFM also investigates the cause of fires and explosions and where identified as intentional, initiates the criminal investigation and arrests the perpetrators for such acts.

MISSION

The mission of the Office of the State Fire Marshal is the protection of life and property from fire and explosion by working in partnership with other public safety agencies and the community. This is accomplished through thorough criminal investigation of fire and explosive incidents, quality fire protection engineering services, enforcement of fire and explosive laws of Maryland, the State Fire Prevention Code, data collection and analysis, and public fire safety education.

VISION

The Office of the State Fire Marshal, through a highly trained and dedicated staff who are afforded a safe and rewarding career, are committed to developing programs and providing services that will enhance the quality of life and provide for safer communities. Improved services will focus on reducing arson, loss of life, and property damage due to fire or explosion by implementing proactive fire and life safety programs.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Ensure safer communities by reducing the incidence of arson.

Objective 1.1 By 2003 and thereafter, reduce the rate of arson and arson related crime from the calendar year 2002 base rate of 44.58 arsons per 100,000-population estimate.

	CY2012	CY2013	CY2014	CY2015
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Population estimate (in 100,000's)	58.84	59.28	59.50	59.70
Output: Total arrests by Office of State Fire Marshal (OSFM)	179	167	153	139
Total fire investigations by OSFM	716	738	694	650
Fires determined as arson by OSFM	264	252	237	222
Number of cases closed by arrest by OSFM	129	144	143	142
Outcome: Total arsons statewide	1,405	1,251	1,125	998
Rate of arson per 100,000 population	23.88	21.10	18.91	16.72
Percent change from 2002 base	-46.4%	-52.7%	-57.6%	-62.5%

Goal 2. Reduce the number of fire related deaths and injuries through comprehensive fire safety inspections combined with public information and public education awareness initiatives.

Objective 2.1 By 2003 and thereafter, reduce the number of fire related deaths from the calendar year 2002 base rate of 1.37 deaths per 100,000 - population estimates.

	CY2012	CY2013	CY2014	CY2015
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Population estimate (in 100,000s)	58.84	59.28	59.5	59.7
Output: Deaths associated with arson	4	11	13	15
Deaths associated with fire	53	69	68	67
Rate of death per 100,000 population	0.90	1.16	1.14	1.12
Fire prevention inspections and re-inspections	16,186	10,171	8,446	6,721
Review of construction plans/specs	1,685	1,858	1,848	1,838
Fire prevention lectures and demonstrations	152	453	538	623

W00A02.01 FIRE PREVENTION SERVICES - FIRE PREVENTION COMMISSION AND FIRE MARSHAL (Continued)

Goal 3 Reduce the number of explosive related criminal events to ensure a safer community.

Objective 3.1 By 2014 and thereafter, reduce the number of actual or hoax explosive devices encountered and mitigated from the calendar year 2012 base rate of 1.36 investigations per 100,000 population estimate.

	CY2012	CY2013	CY2014	CY2015
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Population estimate (in 100,000s)	58.84	59.28	59.5	59.7
Output: Number of explosive incidents investigated	205	225	228	231
Number of actual or hoax explosive devices encountered and mitigated	1 80	56	50	44
Rate of actual or hoax explosive investigations per 100,000 population	1.36	0.94	0.84	0.74
Average elapsed time on explosive incidents (hours)	12.5	12.0	12.1	12.2
Percentage of Deputy Fire Marshals certified as Bomb Technicians	32.5	32.5	35.0	37.5

W00A02.01 FIRE PREVENTION SERVICES—FIRE PREVENTION COMMISSION AND FIRE MARSHAL

Appropriation	Statement:

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	70.50	70.50	70.50
Number of Contractual Positions	5.00	7.00	7.00
01 Salaries, Wages and Fringe Benefits	7,151,175	7,476,196	7,535,359
02 Technical and Special Fees	103,667	172,243	162,000
03 Communication 04 Travel	80,775 39,344 3,488 320,382 40,430 29,994 3,866 518 88,850	36,006 45,000 2,485 238,707 34,150 33,600 5,000 94,749 489,697	36,006 45,000 2,485 238,052 34,150 33,600 5,000 94,504 488,797
Total Expenditure	7,862,489 7,635,139 114,948 7,750,087 1 7,750,086 112,403 7,862,489	8,138,136 7,919,868 57,557 7,977,425 7,977,425 160,711 8,138,136	8,186,156 8,032,330 153,826 8,186,156
Reimbursable Fund Income: N00A01 Department of Human Resources	28,151 84,252 112,403	48,213 112,498 160,711	46,148 107,678 153,826

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
w00a01 Maryland State Police							
w00a0101 Office of the Superinter	ndent ^						
supt md state police	1.00	160,452	1.00	171,083	1.00	171,083	
exec viii	1.00	137,795	1.00	142,646	1.00	142,646	
dep secy dept state police	1.00	0	1.00	99,275	1.00	99,275	
div dir ofc atty general	1.00	118,834	1.00	127,207	1.00	129,672	
prgm mgr senior iv	1.00	119,703	1.00	83,836	1.00	87,034	
msp major	.00	0	1.00	77,434	1.00	78,596	
designated admin mgr senior iii	2.00	237,547	2.00	249,978	2.00	252,372	
asst attorney general viii	1.00	102,312		109,499	1.00	111,612	
prgm mgr senior ii	2.00	198,733	2.00	215,025	2.00	218,089	
designated admin mgr senior i	1.00	99,588	1.00	106,581	1.00	107,608	
administrator vii	2.00	186,790	2.00	199,887	2.00	200,809	
asst attorney general vi	1.00	193,283	3.00	277,165	3.00	279,855	
designated admin mgr iv	1.00	81,741	1.00	87,455	1.00	88,289	
fiscal services admin v	1.00	21,289	1.00	64,608	1.00	67,094	
administrator vi	1.00	87,469	1.00	93,590	1.00	94,485	
fiscal services admin iv	.00	83,216	1.00	97,203	1.00	97,203	
prgm mgr iii	1.00	12,066	1.00	60,543	1.00	62,867	
fiscal services admin iii	1.00	15,443	.00	0	.00	0	
prgm mgr ii	1.00	80,923	1.00	86,087	1.00	87,729	
admin prog mgr i	1.00	69,863	1.00	74,779	1.00	76,224	
administrator iii	.00	73,080	2.00	157,156	2.00	158,646	
msp forensic scientist mgr	.00	0	.00	0	.00	0	
msp captain	6.00	365,057	4.00	443,196	4.00	456,999	
msp lieutenant	8.00	615,051	9.00	931,493	9.00	957,380	
asst attorney general v	2.00	54,164		0	.00	0	
management specialist director	1.00	76,028	1.00	81,352	1.00	82,127	
internal auditor prog super	1.00	53,868		53,193	1.00	55,223	
administrator ii	1.00	67,456		72,199	1.00	73,593	
agency budget spec supv	1.00	57,921	1.00	61,983	1.00	63,171	
administrator i	3.00	90,884		101,016	2.00	103,186	
agency grants spec lead	1.00	56,387		60,340	1.00	60,919	
internal auditor ii	.00	30,901	2.00	109,768	2.00	111,862	
management specialist supv i	1.00	96,849		129,136	2.00	131,026	
msp criminal intelligence analy		108,579		116,182	2.00	117,294	
accountant ii	1.00	44,948		49,583	1.00	50,506	
admin officer iii	2.00	95,215		103,193	2.00	105,397	
pub affairs officer ii	1.00	59,219		63,371	1.00	63,980	
internal auditor i	2.00	67,388		0	.00	0	
msp criminal intelligence analy		326,981		376,992	7.00	381,545	
admin officer i	1.00	35,638		39,264	1.00	40,698	
admin spec iii	2.00	90,027		96,232	2.00	97,622	
inventory control specialist	1.00	29,189		34,390	1.00	35,629	
msp first sgt	2.00	91,290		226,073	3.00	230,123	
msp sergeant	28.00	1,990,928	29.00	2,363,406	29.00	2,413,602	

PERSONNEL DETAIL

State Police

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
w00a01 Maryland State Police							
w00a0101 Office of the Superinten	dent						
police communications superviso		13,470	.00	0	.00	0	
msp detective sgt	11.00	775,316		876,485	10.00	893,042	
msp corporal	11.00	717,493	11.00	775,134	11.00	792,109	
msp senior trooper	11.00	743,589	11.00	825,924	11.00	838,531	
msp trooper i/c	15.00	743,882	15.00	872,129	15.00	898,464	
exec assoc iii	1.00	61,320	1.00	65,625	1.00	66,257	
fiscal accounts clerk manager	.00	20,768	1.00	57,182	1.00	58,276	
obs-executive associate i	1.00	42,663	.00	0	.00	0	
management associate	1.00	51,052	2.00	91,176	2.00	93,546	
fiscal accounts clerk superviso	3.00	126,257	3.00	128,918	3.00	130,464	
admin aide	2.00	77,054	2.00	82,333	2.00	83,842	
fiscal accounts clerk, lead	1.00	11,065	.00	0	.00	0	
legal secretary oag	1.00	42,256	1.00	45,160	1.00	45,577	
office secy iii	1.00	42,256	1.00	45,160	1.00	45,994	
fiscal accounts clerk ii	4.00	109,761	3.00	94,526	3.00	97,304	
services specialist	1.00	34,222	1.00	36,715	1.00	37,380	
fiscal accounts clerk i	.00	0	1.00	39,574	1.00	39,574	
TOTAL w00a0101*	159.00	10,196,519	162.00	12,129,440	162.00	12,363,430	
w00a0102 Field Operations Bureau							
msp lieutenant col	2.00	247,101	2.00	273,392	2.00	278,518	
msp major	5.00	474,820	4.00	504,856		515,881	
prgm mgr senior ii	1.00	61,647	1.00	73,612		76,460	
prgm mgr senior i	1.00	01,047		68,959		71,620	
prgm mgr iv	1.00	100,214	1.00	103,743		103,743	
prgm mgr iii	1.00	89,141	1.00	95,380		97,203	
prgm mgr i	1.00	62,302		66,677	1.00	67,320	
msp captain	9.00	880,556		1,069,088		1,098,302	
msp lieutenant	31.00	2,965,986	34.00	3,552,876	34.00	3,631,544	
msp first sgt aviation	3.00	294,561	4.00	390,026		399,412	
msp sergeant aviation	12.00	815,885		818,868	9.00	838,102	
msp corporal aviation	5.00	320,493	6.00	487,030		496,028	
msp sergeant aviation trauma te		14,974	1.00	76,057		77,921	
msp senior trooper aviation	11.00	851,597	10.00	838,853	10.00	853,295	
msp trooper 1/c aviation	26.00	452,177		919,225		949,258	
computer network spec supr	1.00	72,589		77,699		78,452	
it systems technical spec	1.00	58,060	1.00	64,184	1.00	65,416	
msp corporal aviation trauma te	.00	319,603	5.00	357,417		367,107	
msp senior trooper aviation res		54,480		73,052		74,816	
msp trooper 1/c aviation rescue		219,493	5.00	279,239	5.00	293,912	
msp senior trooper aviation tra	.00	126,945	2.00	150,804		154,500	
msp trooper aviation	5.00	188,860	1.00	53,474		56,113	
msp trooper 1/c aviation trauma	.00	75,202		126,686	2.00	131,538	
Crooper 1/0 aviation trauma	.00	10,202	2.00	120,000	2.00	101,330	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
w00a0102 Field Operations Bureau							
msp trooper aviation rescue tec	.00	112,701	3.00	153,990	3.00	162,047	
administrator ii	1.00	55,765	1.00	59,670	1.00	60,243	
computer info services spec sup	1.00	64,928	1.00	69,492	1.00	70,161	
computer network spec ii	1.00	0	1.00	46,857	1.00	48,595	
msp trooper aviation trauma tec	.00	31,572	1.00	50,758	1.00	53,467	
administrator i	2.00	122,895	2.00	131,519	2.00	134,049	
msp criminal intelligence analy	2.00	0		88,034	2.00	91,282	
admin officer iii	4.00	193,326	4.00	229,323	4.00	233,140	
agency procurement spec ii	1.00	48,122	1.00	51,452	1.00	51,943	
computer info services spec ii	1.00	49,019		52,434	1.00	53,431	
admin officer ii	3.00	135,554	3.00	146,997	3.00	148,816	
emp training spec ii	.00	33,458		46,560	1.00	47,425	
msp criminal intelligence analy	5.00	. 0	5.00	194,400	5.00	201,490	
msp trooper candidate admin	1.00	66,149		83,548	2.00	86,614	
admin officer i	1.00	49,452		43,738	1.00	44,545	
admin spec iii	6.00	280,867		300,250	6.00	305,042	
inventory control specialist	1.00	47,900		51,209	1.00	51,696	
admin spec ii	8.00	350,386		374,524	8.00	380,629	
msp chief pilot	.00	0		112,084	1.00	113,205	
msp instructor pilot	.00	0		846,135	9.00	860,243	
msp pilot iv	.00	0		1,074,170	12.00	1,090,270	
msp pilot iii	.00	0		398,435	5.00	405,619	
msp pilot ii	.00	0		1,523,733		1,547,705	
msp pilot i	.00	0		654,153	10.00	660,702	
msp civilian fixed wing heli	2.00	87,480		0		0	
msp first sgt	38.00	2,744,682		3,043,972		3,114,044	
msp civilian fixed wing pilot f	2.00	153,540		0,0.0,0.0	.00	0,,0	
msp civilian helicopter pilot f	7.00	473,188		0	.00	0	
msp sergeant	142.00	10,401,218		12,072,646	145.00	12,323,639	
msp civilian helicopter pilot i	23.00	2,057,075		159,579	3.00	165,669	
msp avionics technician	3.00	189,025		202,275	3.00	205,520	
msp civilian helicopter pilot i		450,114		498,990	10.00	517,710	
msp comm veh compliance mgr	1.00	56,832		60,815	1.00	61,399	
msp comm veh compliance tech ii	6.00	296,777		318,079	6.00	324,107	
msp comm veh safety inspec supr	1.00	47,754		51,051	1.00	51,536	
police communications superviso	22.00	1,040,421	22.00	1,133,348	22.00	1,149,398	
msp comm veh safety inspec ii	26.00	986,784		1,050,412	24.00	1,064,178	
msp vehicle safety inspector ii		683,606		701,937	16.00	713,788	
police communications oper ii	68.00	2,904,163		3,079,010	76.00	3,135,062	
msp comm veh safety inspec i	2.00	-441	4.00	121,888	4.00	126,212	
msp vehicle safety inspector i	1.00	794		30,472	1.00	31,553	
police communications oper i	15.00	377,215		830,624	25.00	857,153	
msp detective sgt	20.00	1,344,606		1,722,531	19.00	1,756,217	
msp corporal	138.00	8,519,384		9,681,448	138.00	9,904,661	
msp senior trooper	94.00	6,297,498		7,266,253	102.00	7,411,383	
p conto	300	0,20.,400	.02.00	.,200,200	.02.00	,,,,,,,,,	

PERSONNEL DETAIL

State Police

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
woodana Field Operations Burgay							
w00a0102 Field Operations Bureau msp trooper i/c	289.00	15,352,785	291.00	16,499,715	291.00	17,020,211	
•	222.00	8,960,483	212.00	10,442,696		10,900,560	
msp trooper	65.00	1,903,794	77.00	2,695,000	77.00	2,695,000	
msp trooper candidate				• •			
msp cadet	41.00	652,872	41.00	1,103,212		1,132,712	
exec assoc i	1.00	37,904	1.00	41,774	1.00	43,307	
management associate	1.00	95,999	2.00	106,194	2.00	107,707	
admin aide	17.00	628,578	15.00	689,792		697,730	
office supervisor	.00	31,251	1.00	48,086	1.00	48,533	
data entry operator supr	1.00	34,292	1.00	36,992	1.00	37,662	
office secy iii	25.00	910,520	23.00	973,446	23.00	985,908	
data entry operator ii	3.00	83,897	3.00	91,270	3.00	92,887	
aviation mechanic chief inspect	1.00	74,595	1.00	79,835	1.00	80,594	
aviation maint q a inspector	4.00	303,195	4.00	324,392	4.00	329,786	
aviation technician inspector s	3.00	165,492	4.00	286,595	4.00	291,618	
aviation technician helicopter	4.00	324,506	4.00	298,688	4.00	302,313	
aviation maint technician, heli	14.00	682,785	13.00	825,603	13.00	838,573	
maint chief ii non lic	1.00	40,314	1.00	43,080	1.00	43,476	
msp breath test maint spec	4.00	176,597	4.00	215,614	4.00	218,614	
TOTAL w00a0102*	1,513.00	79,960,354	1,548.00	94,131,976	1,548.00	96,459,240	
00 0400 0 1 1 1 To 104 (104 Pictor)							
w00a0103 Criminal Investigation B		100 755	4 00	100.000	4 00	440 440	
msp lieutenant col	1.00	132,755	1.00	136,696	1.00	140,113	
msp dir forensic sciences	1.00	58,739	1.00	83,836	1.00	87,034	
msp major	3.00	231,646	3.00	329,824	3.00	337,296	
msp dep dir forensic sciences	1.00	114,797	1.00	119,142		120,293	
administrator vi	1.00	76,636	1.00	81,994	1.00	83,553	
administrator iii	1.00	58,383	1.00	62,474	1.00	63,076	
msp forensic scientist mgr	4.00	355,281	4.00	412,828	4.00	419,737	
msp captain	4.00	354,511	4.00	431,744	4.00	437,201	
msp forensic scientist supv	11.00	972,686	11.00	1,026,328	11.00	1,045,085	
msp lieutenant	8.00	715,657	8.00	841,796	8.00	857,900	
msp forensic scientist adv	9.00	776,029	9.00	833,463	9.00	847,652	
msp forensic scientist iii	28.00	1,764,689	29.00	2,077,735		2,123,943	
msp forensic scientist ii	5.00	150,528	2.00	110,528	2.00	114,750	
administrator ii	1.00	67,456	1.00	72,199	1.00	72,896	
research statistician iv	1.00	45,688	1.00	50,403	1.00	51,354	
administrator i	1.00	90,091	2.00	127,786	2.00	130,243	
msp forensic scientist i	5.00	51,902	6.00	269,042	6.00	277,262	
admin officer iii	2.00	83,149	1.00	57,633	1.00	58,736	
polygraph examiner	4.00	164,014	3.00	176,272	3.00	179,651	
polygraph examiner provisional	.00	0	1.00	38,880	1.00	40,298	
admin spec iii	2.00	78,170	1.00	51,209	1.00	51,696	
inventory control specialist	4.00	125,289	.00	0	.00	0	
admin spec ii	2.00	79,698	2.00	85,545	2.00	86,798	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Al lowance	Symbol
w00a0103 Criminal Investigation B	uroau						
msp first sgt	2.00	167,574	2.00	183,443	2.00	186,785	
msp sergeant	60.00	•	64.00	•	64.00	-	
		4,740,950		5,287,610	3.00	5,395,610	
crime scene technician supervis		169,559		181,440		183,704	
msp forensic photographer supv	1.00	54,892		58,736	1.00	59,299	
crime scene technician ii	14.00	601,587		652,654	14.00	665,563	
msp forensic photographer ii	.00	34,923		39,264	1.00	40,698	
crime scene technician i	.00	12,694		36,918	1.00	37,588	
msp forensic inventory control	.00	16,535		219,441	5.00	223,225	
msp forensic photographer i	1.00	807		0	.00	0	
crime scene technician trainee	1.00	19,788		0	.00	0	
lab tech i forensic science	1.00	73,336		161,104	6.00	165,793	
lab tech i general	2.00	33,278	1.00	34,898	1.00	35,214	
msp detective sgt	14.00	1,052,799	15.00	1,303,725	15.00	1,329,581	
msp corporal	48.00	2,959,623	47.00	3,378,229	47.00	3,449,212	
msp senior trooper	38.00	2,303,241	27.00	1,960,153	27.00	1,996,222	
msp trooper i/c	58.00	2,963,029	50.00	2,903,787	50.00	2,985,522	
msp trooper	1.00	32,436	1.00	49,258	1.00	50,613	
msp trooper candidate	3.00	0	2.00	70,000	2.00	70,000	
management associate	3.00	153,543	3.00	162,295	3.00	163,736	
office secy iii	1.00	14,670	1.00	38,346	1.00	38,696	
TOTAL w00a0103*	350.00	21,953,058	337.00	24,198,658	337.00	24,703,628	
w00a0104 Support Services Bureau							
physician program manager iii	1.00	197,374	1.00	214,403	1.00	222,868	
msp lieutenant col	1.00	124,894	1.00	136,696	1.00	140,113	
msp major	3.00	358,699	3.00	383,259	3.00	391,244	
hr director i	1.00	86,177	1.00	94,335	1.00	95,240	
admin prog mgr iii	1.00	89,141	1.00	95,380	1.00	97,203	
prgm mgr iii	4.00	246,885		329,976	4.00	335,784	
dir personnel services	.00	1,998	.00	029,970	.00	000,784	
administrator iv	1.00	•			1.00	_	
	2.00	4,076	2.00	53,193	2.00	55,223	
prgm mgr i administrator iii	3.00	98,990		149,671		152,566	
		177,300	3.00	191,423	3.00	194,480	
msp captain	4.00	450,056	6.00	671,974	6.00	686,062	
msp lieutenant	9.00	853,616	9.00	950,970	9.00	970,465	
it systems technical spec super		57,463	1.00	63,522	1.00	65,964	
computer network spec supr	1.00	75,424	1.00	80,715	1.00	82,247	
database specialist supervisor	1.00	63,500	1.00	67,963	1.00	68,618	
it systems technical spec	5.00	299,389	5.00	359,672	5.00	366,581	
computer network spec lead	.00	106,244		142,246	2.00	144,980	
database specialist ii	3.00	171,053	4.00	236,567	4.00	242,025	
hr administrator i	3.00	193,374		211,733	3.00	215,130	
it quality assurance spec	3.00	117,886	2.00	126,152	2.00	128,580	
agency procurement spec supv	1.00	66,178	1.00	70,830	1.00	72,199	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
w00a0104 Support Services Bureau							
computer network spec ii	5.00	145,248	4.00	201,612	4.00	208,266	
emp selection spec ii	.00	1,570	.00	0		0	
it staff specialist	1.00	19,764	.00	0	.00	0	
personnel administrator i	.00	2,912	.00	0	.00	0	
computer network spec i	.00	0	1.00	44,017	1.00	45,641	
administrator i	3.00	192,229	4.00	239,145	4.00	243,331	
database specialist i	1.00	13,889	.00	0	.00	0	
hr officer ii	1.00	54,081	1.00	59,202	1.00	59,771	
it functional analyst ii	.00	91,979	3.00	190,633	3.00	193,702	
admin officer iii	1.00	83,576	3.00	166,068	3.00	168,634	
agency procurement spec ii	3.00	144,035	3.00	155,458	3.00	158,402	
computer info services spec ii	1.00	35,009	.00	0	.00	0	
hr officer i	3.00	151,911	3.00	166,917	3.00	168,979	
it functional analyst i	.00	20,005	1.00	58,736	1.00	59,299	
personnel officer ii	.00	1,254	.00	0	.00	0	
admin officer ii	6.00	262,785	5.00	267,675	5.00	272,967	
emp selection spec i	.00	1,054	.00	0	.00	0	
personnel officer i	.00	2,466	.00	0	.00	0	
pub affairs officer i	.00	0	1.00	36,557	1.00	37,884	
admin officer i	5.00	218,184	4.00	199,401	4.00	201,790	
admin spec iii	4.00	262,810	8.00	370,389	8.00	376,634	
admin spec ii	1.00	0	.00	0	.00	. 0	
msp first sgt	9.00	718,588	10.00	902,554	10.00	921,581	
msp sergeant	28.00	2,251,429	34.00	2,849,521	34.00	2,919,005	
radio tech supv general	4.00	234,650	4.00	251,100	4.00	255,310	
radio tech iv	3.00	154,641	3.00	165,438	3.00	167,018	
electronic tech iv	1.00	47,386	1.00	50,659	1.00	51,612	
police comm systems tech ii	3.00	93,535	.00	0	.00	0	
police communications superviso	1.00	12,756	.00	0	.00	0	
radio tech iii	6.00	209,491	7.00	324,076	7.00	330,444	
police comm systems tech i	8.00	303,887	6.00	278,468	6.00	282,398	
radio tech ii	1.00	21,210	.00	0	.00	0	
services supervisor iii	1.00	47,900	1.00	51,209	1.00	52,183	
police communications oper ii	3.00	96,680	.00	0	.00	. 0	
field records rep i	1.00	2,940	1.00	30,472	1.00	31,553	
lab tech i	4.00	0	.00	0	.00	0	
msp detective sgt	2.00	-9,418	1.00	60,387	1.00	61,293	
msp corporal	19.00	1,474,080	22.00	1,632,008	22.00	1,664,288	
msp senior trooper	7.00	523,746	7.00	534,054	7.00	544,521	
msp trooper i/c	11.00	629,395	10.00	603,233	10.00	622,163	
msp trooper	.00	12,049	1.00	49,258	1.00	50,613	
msp trooper candidate	9.00	69,006	1.00	35,000	1.00	35,000	
personnel associate ii	2.00	51,918	3.00	114,618	3.00	117,866	
personnel associate i	2.00	68,602	2.00	74,663	2.00	75,634	
management associate	3.00	161,213	4.00	214,981	4.00	216,470	
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FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	0
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbo
w00a0104 Support Services Bureau							
office manager	1.00	35,638	1.00	39,264	1.00	40,698	
admin aide	4.00	171,128	4.00	165,668	4.00	167,841	
office supervisor	1.00	41,808	1.00	44,681	1.00	45,507	
data entry operator supr	1.00	37,893	1.00	40,486	1.00	41,228	
office secy iii	1.00	41,491	1.00	44,343	1.00	44,752	
fiscal accounts clerk ii	1.00	36,275	1.00	38,753	1.00	39,106	
office secy ii	4.00	143,786	4.00	153,652	4.00	155,740	
office services clerk lead	3.00	104,812	3.00	115,347	3.00	117,113	
services specialist	4.00	138,716	3.00	121,841	3.00	123,353	
data entry operator lead	1.00	26,359	1.00	28,976	1.00	29,487	
office services clerk	37.00	1,024,387	35.00	1,187,052	35.00	1,208,655	
supply officer iii	3.00	99,098	3.00	106,681	3.00	108,237	
data entry operator ii	3.00	55,939	2.00	66,173	2.00	67,834	
data entry operator i	3.00	73,246	4.00	102,100	4.00	103,872	
automotive services supv	6.00	256,323	6.00	300,465	6.00	305,732	
automotive services specialist	36.00	1,300,329	34.00	1,475,630	34.00	1,498,793	
maint chief ii non lic	1.00	43,363	1.00	46,350	1.00	47,209	
operator tractor trailer	.00	0	1.00	30,472	1.00	31,553	
maint chief i non lic	2.00	75,786	2.00	80,389	2.00	80,975	
maint mechanic senior	8.00	161,182	8.00	255,508	8.00	260,478	
building services worker	1.00	24,801	1.00	26,886	1.00	27,121	
FOTAL w00a0104*	332.00	16,612,522	328.00	19,478,906	328.00	19,867,108	
FOTAL w00a01 **	2,354.00	128,722,453	2,375.00	149,938,980	2,375.00	153,393,406	
	2,001100	,,	•			,,	
w00a02 Fire Prevention Commissi	•	, ,	·			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
	on and Fire	, ,	·			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
	on and Fire	, ,	1.00	103,413	1.00	105,401	
v00a0201 Fire Prevention Services	on and Fire	Marshall	1.00	103,413 110,729	1.00 1.00		
v00a0201 Fire Prevention Services state fire marshall	on and Fire	Marshall 79,542		•		105,401	
v00a0201 Fire Prevention Services state fire marshall chf fire protection engineer	on and Fire 1.00 1.00	Marshall 79,542 103,458	1.00	110,729	1.00	105,401 110,729	
v00a0201 Fire Prevention Services state fire marshall chf fire protection engineer fire protection eng reg	on and Fire 1.00 1.00 2.00	Marshall 79,542 103,458 167,480	1.00 2.00	110,729 179,197	1.00 2.00	105,401 110,729 179,977	
v00a0201 Fire Prevention Services state fire marshall chf fire protection engineer fire protection eng reg fire protection eng ii	1.00 1.00 2.00 3.00	Marshall 79,542 103,458 167,480 205,874	1.00 2.00 3.00	110,729 179,197 221,199	1.00 2.00 3.00	105,401 110,729 179,977 223,950	
v00a0201 Fire Prevention Services state fire marshall chf fire protection engineer fire protection eng reg fire protection eng ii computer info services spec ii	1.00 1.00 2.00 3.00	Marshall 79,542 103,458 167,480 205,874 0	1.00 2.00 3.00 1.00	110,729 179,197 221,199 41,358	1.00 2.00 3.00 1.00	105,401 110,729 179,977 223,950 42,880	
v00a0201 Fire Prevention Services state fire marshall chf fire protection engineer fire protection eng reg fire protection eng ii computer info services spec ii admin officer ii	1.00 1.00 2.00 3.00 .00	Marshall 79,542 103,458 167,480 205,874 0 54,462	1.00 2.00 3.00 1.00	110,729 179,197 221,199 41,358 58,276	1.00 2.00 3.00 1.00	105,401 110,729 179,977 223,950 42,880 58,834	
v00a0201 Fire Prevention Services state fire marshall chf fire protection engineer fire protection eng reg fire protection eng ii computer info services spec ii admin officer ii research analyst	1.00 1.00 2.00 3.00 .00 1.00	Marshall 79,542 103,458 167,480 205,874 0 54,462 51,052	1.00 2.00 3.00 1.00 1.00	110,729 179,197 221,199 41,358 58,276 54,619	1.00 2.00 3.00 1.00 1.00	105,401 110,729 179,977 223,950 42,880 58,834 55,662	
v00a0201 Fire Prevention Services state fire marshall chf fire protection engineer fire protection eng reg fire protection eng ii computer info services spec ii admin officer ii research analyst admin spec iii	1.00 1.00 2.00 3.00 .00 1.00 1.00 3.00	Marshall 79,542 103,458 167,480 205,874 0 54,462 51,052 147,203	1.00 2.00 3.00 1.00 1.00 4.00	110,729 179,197 221,199 41,358 58,276 54,619 197,224	1.00 2.00 3.00 1.00 1.00 1.00 4.00	105,401 110,729 179,977 223,950 42,880 58,834 55,662 199,967	
v00a0201 Fire Prevention Services state fire marshall chf fire protection engineer fire protection eng reg fire protection eng ii computer info services spec ii admin officer ii research analyst admin spec iii fire safety inspector ii	1.00 1.00 2.00 3.00 .00 1.00 1.00 3.00 7.00	Marshall 79,542 103,458 167,480 205,874 0 54,462 51,052 147,203 255,473	1.00 2.00 3.00 1.00 1.00 4.00 7.00	110,729 179,197 221,199 41,358 58,276 54,619 197,224 277,176	1.00 2.00 3.00 1.00 1.00 1.00 4.00 7.00	105,401 110,729 179,977 223,950 42,880 58,834 55,662 199,967 283,317	
v00a0201 Fire Prevention Services state fire marshall chf fire protection engineer fire protection eng reg fire protection eng ii computer info services spec ii admin officer ii research analyst admin spec iii fire safety inspector ii fire safety inspector i	1.00 1.00 2.00 3.00 .00 1.00 1.00 3.00 7.00 2.00	Marshall 79,542 103,458 167,480 205,874 0 54,462 51,052 147,203 255,473 11,503	1.00 2.00 3.00 1.00 1.00 4.00 7.00 2.00	110,729 179,197 221,199 41,358 58,276 54,619 197,224 277,176 60,478	1.00 2.00 3.00 1.00 1.00 4.00 7.00 2.00	105,401 110,729 179,977 223,950 42,880 58,834 55,662 199,967 283,317 61,551	
v00a0201 Fire Prevention Services state fire marshall chf fire protection engineer fire protection eng reg fire protection eng ii computer info services spec ii admin officer ii research analyst admin spec iii fire safety inspector ii dep st fire marshal manager	1.00 1.00 2.00 3.00 .00 1.00 1.00 3.00 7.00 2.00 1.00	79,542 103,458 167,480 205,874 0 54,462 51,052 147,203 255,473 11,503 62,748	1.00 2.00 3.00 1.00 1.00 4.00 7.00 2.00 1.00	110,729 179,197 221,199 41,358 58,276 54,619 197,224 277,176 60,478 70,361	1.00 2.00 3.00 1.00 1.00 4.00 7.00 2.00 1.00	105,401 110,729 179,977 223,950 42,880 58,834 55,662 199,967 283,317 61,551 72,933	
w00a0201 Fire Prevention Services state fire marshall chf fire protection engineer fire protection eng reg fire protection eng ii computer info services spec ii admin officer ii research analyst admin spec iii fire safety inspector ii fire safety inspector i dep st fire marshal manager dep st fire marshal supv	1.00 1.00 2.00 3.00 .00 1.00 3.00 7.00 2.00 1.00 7.00 3.00	Marshall 79,542 103,458 167,480 205,874 0 54,462 51,052 147,203 255,473 11,503 62,748 494,452	1.00 2.00 3.00 1.00 1.00 4.00 7.00 2.00 1.00 7.00	110,729 179,197 221,199 41,358 58,276 54,619 197,224 277,176 60,478 70,361 577,951	1.00 2.00 3.00 1.00 1.00 4.00 7.00 2.00 1.00 7.00	105,401 110,729 179,977 223,950 42,880 58,834 55,662 199,967 283,317 61,551 72,933 586,492	
w00a0201 Fire Prevention Services state fire marshall chf fire protection engineer fire protection eng reg fire protection eng ii computer info services spec ii admin officer ii research analyst admin spec iii fire safety inspector ii fire safety inspector i dep st fire marshal manager dep st fire marshal supv dep st fire marshal sr explos	1.00 1.00 2.00 3.00 .00 1.00 3.00 7.00 2.00 1.00 7.00 3.00	Marshall 79,542 103,458 167,480 205,874 0 54,462 51,052 147,203 255,473 11,503 62,748 494,452 161,388	1.00 2.00 3.00 1.00 1.00 4.00 7.00 2.00 1.00 7.00 2.00	110,729 179,197 221,199 41,358 58,276 54,619 197,224 277,176 60,478 70,361 577,951	1.00 2.00 3.00 1.00 1.00 4.00 7.00 2.00 1.00 7.00 2.00	105,401 110,729 179,977 223,950 42,880 58,834 55,662 199,967 283,317 61,551 72,933 586,492 145,527	
w00a0201 Fire Prevention Services state fire marshall chf fire protection engineer fire protection eng reg fire protection eng ii computer info services spec ii admin officer ii research analyst admin spec iii fire safety inspector ii fire safety inspector i dep st fire marshal manager dep st fire marshal supv dep st fire marshal sr explos dep st fire marshal sr insp i	1.00 1.00 2.00 3.00 .00 1.00 3.00 7.00 2.00 1.00 7.00 3.00 24.00	Marshall 79,542 103,458 167,480 205,874 0 54,462 51,052 147,203 255,473 11,503 62,748 494,452 161,388 1,541,542	1.00 2.00 3.00 1.00 1.00 4.00 7.00 2.00 1.00 7.00 2.00 2.00	110,729 179,197 221,199 41,358 58,276 54,619 197,224 277,176 60,478 70,361 577,951 142,340 1,577,268	1.00 2.00 3.00 1.00 1.00 4.00 7.00 2.00 1.00 7.00 2.00 24.00	105,401 110,729 179,977 223,950 42,880 58,834 55,662 199,967 283,317 61,551 72,933 586,492 145,527 1,611,700	
state fire Prevention Services state fire marshall chf fire protection engineer fire protection eng reg fire protection eng ii computer info services spec ii admin officer ii research analyst admin spec iii fire safety inspector ii fire safety inspector i dep st fire marshal manager dep st fire marshal sr explos dep st fire marshal sr insp i dep st fire marshal ii explos	1.00 1.00 2.00 3.00 .00 1.00 3.00 7.00 2.00 1.00 7.00 3.00 24.00	Marshall 79,542 103,458 167,480 205,874 0 54,462 51,052 147,203 255,473 11,503 62,748 494,452 161,388 1,541,542 39,333	1.00 2.00 3.00 1.00 1.00 4.00 7.00 2.00 1.00 7.00 2.00 24.00 2.00	110,729 179,197 221,199 41,358 58,276 54,619 197,224 277,176 60,478 70,361 577,951 142,340 1,577,268 110,768	1.00 2.00 3.00 1.00 1.00 4.00 7.00 2.00 1.00 7.00 2.00 24.00 2.00	105,401 110,729 179,977 223,950 42,880 58,834 55,662 199,967 283,317 61,551 72,933 586,492 145,527 1,611,700 112,886	

PERSONNEL DETAIL

State Police

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
w00a02 Fire Prevention Commiss:		Marshall					
office services clerk lead	1.00	38,293	1.00	40.916	1.00	41,290	
office services clerk	.50	19,003		20,303		20,488	
TOTAL w00a0201*	70.50	3,768,145	70.50	4,300,642	70.50	4,381,384	
TOTAL w00a02 **	70.50	3,768,145	70.50	4,300,642	70.50	4,381,384	

PUBLIC DEBT AND STATE RESERVE FUND

Public Debt

State Reserve Fund

X00A00.01 REDEMPTION AND INTEREST ON STATE BONDS

Program Description:

Debt service payments on the State's general obligation bonds are paid from the Annuity Bond Fund. The revenue sources for the Fund include the State property tax, premium from bond sales, and repayments from certain State agencies, subdivisions and private organizations. General funds may be appropriated directly to the Annuity Bond Fund to make up the difference between the debt service payments and funds available from property taxes and other sources. Federal funds from interest subsidies for certain bonds may also be appropriated directly to the Fund. In fiscal year 2003 and prior, general funds for the debt service on bonds sold for public school construction were appropriated to the Maryland State Department of Education and transferred to this program as reimbursable funds.

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
Balance beginning of fiscal year (\$)	192,261,650	175,193,399	127,728,609	96,935,075
Property tax receipts	730,381,535	724,810,991	725,753,986	740,839,571
Interest on property taxes	2,440,229	2,425,275	2,425,275	2,425,275
Loan repayments	525,897	239,732	386,027	135,551
Miscellaneous receipts	6,512	505,508	450,000	450,000
Bond premium	151,897,697	104,776,503	109,447,004	
Transfer to reserve	-175,193,399	-127,728,609	-96,935,075	-1,829,976
Total (\$)	902,320,121	880,222,798	869,255,826	838,955,496
Excess Appropriation			12,406,324	
* Totals may not add due to rounding				
Appropriation Statement:	2014		2015	2016

Appropriatio	n Statement
ADDITUDITATION	II Statement.

••	2014 Actual	2015 Appropriation	2016 Allowance
13 Fixed Charges	980,737,543	1,039,422,002	1,130,855,189
Total Operating Expenses	980,737,543	1,039,422,002	1,130,855,189
Total Expenditure	980,737,543	1,039,422,002	1,130,855,189
Original General Fund Appropriation	83,000,000	140,000,000	
Total General Fund Appropriation	83,000,000	140,000,000	
Net General Fund Expenditure	83,000,000 886,331,984 11,405,559 980,737,543	140,000,000 887,932,357 11,489,645 1,039,422,002	274,000,000 845,377,926 11,477,263 1,130,855,189
Special Fund Income: X00301 Annuity Bond Fund X00302 Transfer Tax	880,222,798 6,109,186	881,662,150 6,270,207	838,955,496 6,422,430
Total	886,331,984	887,932,357	845,377,926
Federal Fund Recovery Income: AA.X00 Federal Subsidy on Misc. Bonds	11,405,559	11,489,645	11,477,263

OBJECTIVES

A State Reserve Fund is authorized in Sections 7-309 through 7-311, 7-314 and 7-324 of the State Finance and Procurement Article and is comprised of the following: (1) Revenue Stabilization Account, (2) Dedicated Purpose Account, (3) Economic Development Opportunities Program Account, and (4) Catastrophic Event Account. The objectives of the Fund are to designate, provide for and appropriate certain reserve funds for future use when the magnitude and timing of fiscal requirements are uncertain and retain in escrow State revenues for future requirements to reduce the need for future tax increases.

SUMMARY OF STATE RESERVE FUND

	2014 Actual		2015 opriation	2016 Allowance
Operating Expenses	55,256,263	19,	713,999	200,000,000
Original General Fund Appropriation	55,256,263	19,	713,999	
Total General Fund Appropriation	55,256,263	19,	713,999	
Net General Fund Expenditure	55,256,263	19,	713,999	200,000,000
	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
Balance as of June 30 (in millions of \$)				
Revenue Stabilization Account	700.4	763.6	786.1	814.1
Dedicated Purpose Account	10.0			150.0
Economic Development Opportunities Account	9.2	8.6	3.6	3.6
Catastrophic Event Account	0.6	0.3	0.2	0.2
Total Reserve Fund*	720.2	772.5	789.9	967.9
From "Base" tab	720.2	772.5	789.9	967.9

^{*} Totals may not add due to rounding

Please see the Department of Business and Economic Development T00F00.16 in Volume 2 for a more detailed accounting of the Economic Development Opportunities Account activity.

Y01A01.01 REVENUE STABILIZATION ACCOUNT

Program Description:

Section 7-311 of the State Finance and Procurement Article establishes the Revenue Stabilization Account to retain revenues for future needs and reduce the need for future tax increases by moderating revenue growth. Appropriations are required when the unappropriated general fund surplus of the second preceeding fiscal year exceeds \$10 million. Appropriations are also required in years when the Account balance is less than 7.5% of general fund revenues as stated in the annual report of the Board of Revenue Estimates submitted to the Governor. If the Account balance is at least 3% but less than 7.5%, an appropriation of \$50 million or whatever lesser amount is necessary to bring the Account balance to 7.5% of estimated general fund revenues is required; if the account balance is less than 3%, the required appropriation is \$100 million. Transfer of funds from the Account that does not result in an account balance below 5% must be authorized by (1) an act of the General Assembly or (2) a specific provision of the State budget bill as enacted. Transfers resulting in an account balance below 5% must be authorized by an act of the General Assembly other the State budget bill. The use of a budget amendment for fund transfer is prohibited.

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	55,256,263	19,713,999	50,000,000
Total Operating Expenses	55,256,263	19,713,999	50,000,000
Total Expenditure	55,256,263	19,713,999	50,000,000
Original General Fund Appropriation	55,256,263	19,713,999	
Total General Fund Appropriation	55,256,263	19,713,999	
Net General Fund Expenditure	55,256,263	19,713,999	50,000,000

Y01A02.01 DEDICATED PURPOSE ACCOUNT

Program Description:

Section 7-310 of the State Finance and Procurement Article establishes the Dedicated Purpose Account to (1) retain appropriations for major, multi-year expenditures where the magnitude and timing of cash needs are uncertain and (2) meet expenditure requirements. Certain restrictions apply on the use of funds and the manner in which funds may be transferred from the Account.

Appropriation Statement:

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions			150,000,000
Total Operating Expenses			150,000,000
Total Expenditure			150,000,000
Net General Fund Expenditure			150,000,000

DEFICIENCY APPROPRIATIONS

Fiscal Year 2015

SUMMARY OF 2015 DEFICIENCY APPROPRIATIONS

DEPARTMENT SUMMMARY

Office of the Public Defender	2,467,341
Board of Public Works	200,000
Office of Deaf and Hard of Hearing	17,000
Department of Aging	416,133
Maryland Stadium Authority	2,386,223
State Board of Elections	1,264,458
Department of Planning	-562,021
Department of Veterans' Affairs	45,000
Maryland Health Benefit Exchange	5,523,727
Canal Place Preservation and Development Authority	41,572
Comptroller of Maryland	1,060,923
State Treasurer's Office	97,503
State Lottery and Gaming Control Agency	4,594,688
Department of Information Technology	1,155,458
Department of Natural Resources	-7,588,376
Department of Agriculture	68,614
Department of Health and Mental Hygiene	163,492,381
Department of Human Resources	12,439,903
Department of Labor, Licensing, and Regulation	-4,073,964
Department of Public Safety and Correctional Services	13,200,000
State Department of Education	37,488,301
St. Mary's College of Maryland	-931,000
Maryland Public Broadcasting Commission	370,115
Department of Business and Economic Development	-790,042
Maryland Technology Development Corporation	-1,000,000
Department of the Environment	0
Department of Juvenile Services	-201,666
Department of State Police	2,000,000
Total	233,182,271
	FY 2015
Appropriation Statement:	Allowance
Salaries, Wages and Fringe Benefits	7,159,775
Technical and Special Fees	2,309,661
Operating Expenses	223,712,835
Operating Expenses	
Total Expenditures	233,182,271
Constal Fund Funanditure	250 260 011
General Fund Expenditure Special Fund Expenditure	250,360,811
	-31,621,239 15 273 600
Federal Fund Expenditure	15,373,699
Current Unrestricted Fund Expenditure	-931,000
Total	233,182,271

OFFICE OF THE PUBLIC DEFENDER

C80B00.02 DISTRICT OPERATIONS

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide additional funds for case-related expenses and to cover expenses for fiscal year 2014 that exceeded the appropriation for the agency.

Appropriation Statement:	2015 Allowance
02 Technical and Special Fees08 Contractual Services	2,365,515 101,826
Total Expenditure	2,467,341
General Fund Expenditure	2,467,341

BOARD OF PUBLIC WORKS

D05E01.01 ADMINISTRATION OFFICE

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide funds for procurement training.

Appropriation Statement:	2015 Allowance
08 Contractual Services	200,000
Total Expenditure	200,000
General Fund Expenditure	200,000

OFFICE OF THE DEAF AND HARD OF HEARING

D11A04.01 EXECUTIVE DIRECTION

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide funds for interpreters and computer-assisted real time transcription services.

Appropriation Statement:	2015 Allowance
08 Contractual Services	17,000
Total Expenditure	<u>17,000</u>
General Fund Expenditure	17,000

DEPARTMENT OF AGING

D26A07.03 COMMUNITY SERVICES

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide funds to fulfill certain Maintenance of Effort requirements.

Appropriation Statement:	2015 Allowance
12 Grants, Subsidies and Contributions	416,133
Total Expenditure	416,133
General Fund Expenditure	416,133

MARYLAND STADIUM AUTHORITY

D28A03.55 BALTIMORE CONVENTION CENTER

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide funds for the State portion of the Baltimore Convention Center operating deficit.

Appropriation Statement:	2015 Allowance
12 Grants, Subsidies and Contributions	2,386,223
Total Expenditure	2,386,223
General Fund Expenditure	2,386,223

STATE BOARD OF ELECTIONS

D38I01.01 GENERAL ADMINISTRATION

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide special funds to use for operations of the Campaign Finance Division.

Appropriation Statement:	2015 Allowance
08 Contractual Services	109,000
Total Expenditure	109,000
Special Fund Expenditure	109,000
Special Fund Income: D38304 Campaign Finance Fees	109,000

STATE BOARD OF ELECTIONS

D38I01.03 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide funds for the New Voting Replacement System.

Appropriation Statement:	2015 Allowance
08 Contractual Services	1,155,458
Total Expenditure	1,155,458
Special Fund Expenditure	1,155,458
Special Fund Income: D38301 Local Election Reform Payments	1,155,458

D40W01.07 MANAGEMENT PLANNING AND EDUCATIONAL OUTREACH

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide funds for disaster relief to historic properties damaged in Maryland by Hurricane Sandy.

Appropriation Statement:	2015 Allowance
04 Travel	3,899
08 Contractual Services	63,535
11 Equipment Additional	19,205
12 Grants, Subsidies and Contributions	459,250
Total Expenditure	545,889
Federal Fund Expenditure	545,889
Federal Fund Income: 15.957 Historic Preservation Fund Grants to Provide Disaster Relief to Historic Properties Damaged by Hurricane Sandy	545,889

D40W01.07 MANAGEMENT PLANNING AND EDUCATIONAL OUTREACH

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide funds for a pocket guide to the Captain John Smith Chesapeake National Historic Trail.

Appropriation Statement:	2015 Allowance
08 Contractual Services	42,090
Total Expenditure	42,090
Federal Fund Expenditure	42,090
Federal Fund Income: 15.935 National Trails System Project	42,090

D40W01.07 MANAGEMENT PLANNING AND EDUCATIONAL OUTREACH

Program and Performance:

This deficiency appropriation is necessary to reduce the FY 2015 appropriation for Maryland Heritage Areas Authority grants.

Appropriation Statement:	2015 Allowance
12 Grants, Subsidies and Contributions	-300,000
Total Expenditure	-300,000
Special Fund Expenditure	-300,000
Special Fund Income: S00314 Maryland Heritage Areas Authority Financing Fund	-300,000

D40W01.08 MUSEUM SERVICES

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to pay for utilities at the Jefferson Patterson Park and Museum.

Appropriation Statement:	2015 Allowance
06 Fuel and Utilities	150,000
Total Expenditure	150,000
General Fund Expenditure	150,000

D40W01.12 SUSTAINABLE COMMUNITIES TAX CREDIT

Program and Performance:

This deficiency appropriation is necessary to reduce the FY 2015 appropriation to implement cost containment reductions for the Sustainable Communities Tax Credit.

Appropriation Statement:	2015 Allowance
12 Grants, Subsidies and Contributions	-1,000,000
Total Expenditure	-1,000,000
General Fund Expenditure	-1,000,000

DEPARTMENT OF VETERANS AFFAIRS

D55P00.04 CEMETERY PROGRAM-CAPITAL APPROPRIATION

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide funds for the design portion of the Eastern Shore Veterans Cemetery.

Appropriation Statement:	2015 Allowance
14 Land and Structures	45,000
Total Expenditure	45,000
General Fund Expenditure	45,000

MARYLAND HEALTH BENEFIT EXCHANGE

D78Y01.01 MARYLAND HEALTH BENEFIT EXCHANGE

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide funds for increased Call Center expenditures.

Appropriation Statement:	2015 Allowance
08 Contractual Services	2,000,000
Total Expenditure	2,000,000
General Fund Expenditure	2,000,000

MARYLAND HEALTH BENEFIT EXCHANGE

D78Y01.01 MARYLAND HEALTH BENEFIT EXCHANGE

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide funds for the retention of outside counsel for legal needs.

Appropriation Statement:	2015 Allowance
08 Contractual Services	1,200,000
Total Expenditure	1,200,000
General Fund Expenditure	1,200,000

MARYLAND HEALTH BENEFIT EXCHANGE

D78Y01.02 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide funds for the contract with Deloitte to build the new Exchange IT system.

Appropriation Statement:	2015 Allowance
08 Contractual Services	2,323,727
Total Expenditure	2,323,727
General Fund Expenditure	2,323,727

CANAL PLACE PRESERVATION AND DEVELOPMENT AUTHORITY

D90U00.01 GENERAL ADMINISTRATION

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide funds for continued operations of the Canal Place Preservation and Development Authority.

Appropriation Statement:	2015 Allowance
06 Fuel and Utilities	41,572
Total Expenditure	41,572
General Fund Expenditure	41,572

COMPTROLLER OF MARYLAND

COMPLIANCE DIVISION

E00A05.01 COMPLIANCE ADMINISTRATION

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide funds for the creation of twelve new positions related to tax compliance initiatives.

Appropriation Statement:		2015 Allowance
01 Salaries, Wages and Fringe Benefits		60,923
Total Expenditure		60,923
General Fund Expenditure		60,923
Classification of Employment:		
	Authorized	2015
	Positions	Allowance
Regular Earnings	12.00	453,819
Fringe Benefits		126,942
Turnover Expectancy		-519,838
Total	12.00	60,923

COMPTROLLER OF MARYLAND

COMPLIANCE DIVISION

E00A05.01 COMPLIANCE ADMINISTRATION

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide funds to pay vendors for finding and remitting abandoned property to the State.

Appropriation Statement:	2015 Allowance
08 Contractual Services	1,000,000
Total Expenditure	1,000,000
Special Fund Expenditure	1,000,000
Special Fund Income: E00354 Unclaimed Property	1,000,000

STATE TREASURER'S OFFICE

E20B01.01 TREASURY MANAGEMENT

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide funds for two new positions created through the Board of Public Works to manage the Injured Workers' Insurance Fund contract.

Appropriation Statement:		2015 Allowance
01 Salaries, Wages and Fringe Benefits		97,503
Total Expenditure		97,503
General Fund Expenditure		97,503
Classification of Employment:		
	Authorized	2015
	Positions	Allowance
Regular Earnings	0.00	141,839
Fringe Benefits		58,360
Turnover Expectancy		-102,696
Total	0.00	97,503

E75D00.01 ADMINISTRATION AND OPERATIONS

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide funds to pay for additional instant ticket printing.

Appropriation Statement:	2015 Allowance
08 Contractual Services	463,688
Total Expenditure	463,688
Special Fund Expenditure	463,688
Special Fund Income: E75301 Lottery Ticket Sales	463,688

E75D00.01 ADMINISTRATION AND OPERATIONS

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide funds to make payments to Instant Ticket Lottery Machine vendors and the Veterans' Trust Fund.

Appropriation Statement:	2015 Allowance
08 Contractual Services	2,531,000
Total Expenditure	2,531,000
Special Fund Expenditure	2,531,000
Special Fund Income: E75305 Instant Ticket Lottery Machine Sales	2,531,000

E75D00.02 VIDEO LOTTERY TERMINAL AND GAMING OPERATIONS

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide funds to pay for the completion of the eLicensing system.

Appropriation Statement:	2015 Allowance
08 Contractual Services	600,000
Total Expenditure	600,000
General Fund Expenditure	600,000

E75D00.02 VIDEO LOTTERY TERMINAL AND GAMING OPERATIONS

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide funds to pay for the final bond payment for state-owned Video Lottery Terminal machines.

Appropriation Statement:	2015 Allowance
13 Fixed Charges	1,000,000
Total Expenditure	1,000,000
General Fund Expenditure	1,000,000

DEPARTMENT OF INFORMATION TECHNOLOGY

F50A01.01 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECT FUND

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide funds for the New Voting Replacement System.

Appropriation Statement:	2015 Allowance
08 Contractual Services	1,155,458
Total Expenditure	1,155,458
Special Fund Expenditure	1,155,458
Special Fund Income: SWF302 Major Information Technology Development Project Fund	1,155,458

MARYLAND PARK SERVICE

K00A04.01 STATE-WIDE OPERATIONS

Program and Performance:

This deficiency appropriation is necessary to both supplement and reduce the FY 2015 appropriation to provide funds for operational expenses for the Maryland Park Service and to eliminate the Maryland Park Service's payment in lieu of taxes to local jurisdictions.

Appropriation Statement:	2015 Allowance
 Salaries, Wages and Fringe Benefits Equipment Replacement Grants, Subsidies and Contributions 	-282,000 -1,835,000
Total Expenditure	-2,117,000
General Fund Expenditure Special Fund Expenditure Total	22,783,636 -24,900,636 -2,117,000
Special Fund Income: K00351 POS Transfer Tax	-24,900,636
Classification of Employment:	2015 Allowance
Miscellaneous Adjustments	0

MARYLAND PARK SERVICE

K00A04.06 REVENUE OPERATIONS

Program and Performance:

This deficiency appropriation is necessary to reduce the FY 2015 appropriation to address a shortfall in transfer tax revenue by eliminating the Maryland Park Service's payment in lieu of taxes to local jurisdictions.

Appropriation Statement:	2015 Allowance
12 Grants, Subsidies and Contributions	-140,000
Total Expenditure	-140,000
Special Fund Expenditure	-140,000
Special Fund Income: K00351 POS Transfer Tax	-140,000

LAND ACQUISITION AND PLANNING

K00A05.10 OUTDOOR RECREATION LAND LOAN

Program and Performance:

This deficiency appropriation is necessary to reduce the FY 2015 Special Fund appropriation to address a shortfall in transfer tax revenue. The specific reductions to programs are:

Critical Maintenance	-2,088,000
Ocean City Beach Replenishment	-500,000
Natural Resources Development Fund	-4,535,821

Appropriation Statement:	2015 Allowance
14 Land and Structures	-7,123,821
Total Expenditure	-7,123,821
Special Fund Expenditure	-7,123,821
Special Fund Income: K00351 POS Transfer Tax	-7,123,821

LAND ACQUISITION AND PLANNING

K00A05.10 OUTDOOR RECREATION LAND LOAN

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide funds for various construction activities related to Harriet Tubman State Park and the Natural Resources Development Fund for construction activities on St. Clements Island.

Appropriation Statement:	2015 Allowance
14 Land and Structures	723,700
Total Expenditure	723,700
Federal Fund Expenditure	723,700
Federal Fund Income: 14.251 Economic Development Initiative	423,700
15.916 Outdoor Recreation Acquisition Development and Planning	300,000 723,700

CHESAPEAKE AND COASTAL SERVICE

K00A14.02 CHESAPEAKE AND COASTAL SERVICE

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide funds for support of the Explore and Restore Your Schoolshed Initiative.

Appropriation Statement:	2015 Allowance
08 Contractual Services	10,000
Total Expenditure	10,000
Special Fund Expenditure	10,000
Special Fund Income: K00326 Private Donation	10,000

FISHERIES SERVICE

K00A17.01 FISHERIES SERVICE

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide funds for various contracted projects under the final year of the National Oceanic and Atmospheric Administration (NOAA) Blue Crab Disaster Grant.

2015

Appropriation Statement:	2015 Allowance
08 Contractual Services	1,058,745
Total Expenditure	1,058,745
Federal Fund Expenditure	1,058,745
Federal Fund Income: 11.452 Unallied Industry Projects	1,058,745

DEPARTMENT OF AGRICULTURE

OFFICE OF MARKETING, ANIMAL INDUSTRIES, AND CONSUMER SERVICES

L00A12.18 RURAL MARYLAND COUNCIL

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide funds for development grants to non-government entities in rural jurisdictions.

Appropriation Statement:	2015 Allowance
12 Grants, Subsidies and Contributions	14,610
Total Expenditure	14,610
Special Fund Expenditure	14,610
Special Fund Income: L00300 Regular Share of Racing Revenue	14,610

DEPARTMENT OF AGRICULTURE

OFFICE OF RESOURCE CONSERVATION

L00A15.06 NUTRIENT MANAGEMENT

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide funds for the implementation, enforcement, and reporting of Chesapeake Bay watershed activities.

Appropriation Statement:	2015 Allowance
03 Communications	500
04 Travel	500
07 Motor Vehicle Operation and Maintenance	2,004
08 Contractual Services	51,000
Total Expenditure	54,004
Special Fund Expenditure	54,004
Special Fund Income: L00364 Private Grants	54,004

REGULATORY SERVICES

M00B01.03 OFFICE OF HEALTH CARE QUALITY

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide funds for five new positions to support the Developmental Disabilities Unit.

Appropriation Statement:	2015 Allowance
01 Salaries, Wages and Fringe Benefits	119,648
Total Expenditure	119,648
General Fund Expenditure Federal Fund Expenditure Total	89,737 29,911 119,648
Federal Fund Income: 93.778 Medical Assistance Program	29,911

Classification of Employment:

	Authorized	2015
	Positions	Allowance
Regular Earnings	5.00	216,805
Fringe Benefits		91,542
Turnover Expectancy		-188,699
Total	5.00	119,648

DEVELOPMENTAL DISABILITIES ADMINISTRATION

M00M01.01 PROGRAM DIRECTION

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide funds for consultant services needed to implement a new financial management system and reforms.

Appropriation Statement:	2015 Allowance
08 Contractual Services	1,922,733
Total Expenditure	1,922,733
General Fund Expenditure Federal Fund Expenditure Total	1,104,272 818,461 1,922,733
Federal Fund Income: 93.778 Medical Assistance Program	818,461

DEVELOPMENTAL DISABILITIES ADMINISTRATION

M00M01.02 COMMUNITY SERVICES

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to recognize funds from local governments for day services.

Appropriation Statement:	2015 Allowance
08 Contractual Services	2,700,000
Total Expenditure	2,700,000
Special Fund Expenditure	2,700,000
Special Fund Income: M00320 Local Share Revenue	2,700,000

MEDICAL CARE PROGRAMS ADMINISTRATION

M00Q01.03 MEDICAL CARE PROVIDER REIMBURSEMENTS

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide funds for FY 2014 medical claims that carried over into FY 2015.

Appropriation Statement:	2015 Allowance
08 Contractual Services	38,000,000
Total Expenditure	38,000,000
General Fund Expenditure	38,000,000

MEDICAL CARE PROGRAMS ADMINISTRATION

M00Q01.03 MEDICAL CARE PROVIDER REIMBURSEMENTS

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide funds for supplemental payments to Managed Care Organizations to cover the cost of specialty pharmaceuticals for Hepatitis C.

Appropriation Statement:	2015 Allowance
08 Contractual Services	17,300,000
Total Expenditure	17,300,000
General Fund Expenditure	17,300,000

MEDICAL CARE PROGRAMS ADMINISTRATION

M00Q01.03 MEDICAL CARE PROVIDER REIMBURSEMENTS

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide general funds for provider reimbursements in light of a shortfall in the Cigarette Restitution Fund.

Appropriation Statement:	2015 Allowance
08 Contractual Services	7,450,000
Total Expenditure	7,450,000
General Fund Expenditure Special Fund Expenditure Total	53,000,000 -45,550,000 7,450,000
Special Fund Income: SWF305 Cigarette Restitution Fund	-45,550,000

DEPARTMENT OF HEALTH AND MENTAL HYGIENE

MEDICAL CARE PROGRAMS ADMINISTRATION

M00Q01.03 MEDICAL CARE PROVIDER REIMBURSEMENTS

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide additional funds for provider reimbursements.

Appropriation Statement:	2015 Allowance
08 Contractual Services	112,500,000
Total Expenditure	112,500,000
General Fund Expenditure, provided that this appropriation shall be reduced by \$45,000, contingent upon the enactment of legislation authorizing the use of Maryland Health Insurance Plan Fund for Medicaid provider reimbursements. Special Fund Expenditure, provided that \$45,000,000 of this appropriation shall be contingent upon the enactment of legislation authorizing the use of Maryland Health Insurance Plan Fund for Medicaid provider reimbursements. Total	55,500,000 57,000,000 112,500,000
Special Fund Income: SWF310 Rate Stabilization Fund	12,000,000
D79306 Maryland Health Insurance Plan	45,000,000

DEPARTMENT OF HEALTH AND MENTAL HYGIENE

MEDICAL CARE PROGRAMS ADMINISTRATION

M00Q01.03 MEDICAL CARE PROVIDER REIMBURSEMENTS

Program and Performance:

This deficiency appropriation is necessary to reduce the FY 2015 appropriation to implement cost containment reductions of reducing Managed Care Organization provider payments by two percent.

Appropriation Statement:	2015 Allowance
08 Contractual Services	-16,500,000
Total Expenditure	-16,500,000
General Fund Expenditure	-16,500,000

LOCAL DEPARTMENT OPERATIONS

N00G00.01 FOSTER CARE MAINTENANCE PAYMENTS

Program and Performance:

Appropriation Statement:	2015 Allowance
08 Contractual Services	-215,000
Total Expenditure	-215,000
General Fund Expenditure	-215,000

LOCAL DEPARTMENT OPERATIONS

N00G00.02 LOCAL FAMILY INVESTMENT PROGRAM

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide funds to support 45 positions that the Board of Public Works created in November 2014 to process additional Medicaid and Health Benefit Exchange applications.

Appropriation Statement:		2015 Allowance
01 Salaries, Wages and Fringe Benefits		2,000,000
Total Expenditure		2,000,000
General Fund Expenditure Federal Fund Expenditure Total		500,000 1,500,000 2,000,000
Federal Fund Income: 93.778 Medical Assistance Program		1,500,000
Classification of Employment:	Authorized Positions	2015 Allowance
Regular Earnings	0.00	1,900,261
Fringe Benefits		1,106,132
Turnover Expectancy		-1,006,393
Total	0.00	2,000,000

LOCAL DEPARTMENT OPERATIONS

N00G00.08 ASSISTANCE PAYMENTS

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide federal contingency funds required for Temporary Cash Assistance payments.

Appropriation Statement:	2015 Allowance
12 Grants, Subsidies and Contributions	11,454,903
Total Expenditure	11,454,903
Federal Fund Expenditure	11,454,903
Federal Fund Income: 93.558 Temporary Assistance for Needy Families	11,454,903

LOCAL DEPARTMENT OPERATIONS

N00G00.10 WORK OPPORTUNITIES

Program and Performance:

This deficiency appropriation is necessary to reduce the FY 2015 appropriation to conserve federal funds for a prior year shortfall.

Appropriation Statement:	2015 Allowance
08 Contractual Services	-800,000
Total Expenditure	-800,000
Federal Fund Expenditure	-800,000
Federal Fund Income: 93.558 Temporary Assistance for Needy Families	-800,000

DEPARTMENT OF LABOR, LICENSING, AND REGULATION

DIVISION OF RACING

P00E01.06 SHARE OF VIDEO LOTTERY TERMINAL REVENUE FOR LOCAL IMPACT GRANTS

Program and Performance:

Appropriation Statement:	2015 Allowance
12 Grants, Subsidies and Contributions	-4,073,964
Total Expenditure	-4,073,964
Special Fund Expenditure	-4,073,964
Special Fund Income: SWF321 Video Lottery Terminal Proceeds	-4.073.964

DEPUTY SECRETARY FOR OPERATIONS

Q00A02.01 ADMINISTRATIVE SERVICES

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide additional funds for vehicle replacements.

Appropriation Statement:	2015 Allowance
07 Motor Vehicle Operation and Maintenance	400,000
Total Expenditure	400,000
Special Fund Expenditure	400,000
Special Fund Income: Q00303 Inmate Welfare Funds	400,000

CORRECTIONS - NORTH

Q00R02.01 MARYLAND CORRECTIONAL INSTITUTION-HAGERSTOWN

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide additional funds for utilities.

Appropriation Statement:	2015 Allowance
06 Fuel and Utilities	1,500,000
Total Expenditure	1,500,000
General Fund Expenditure	1,500,000

CORRECTIONS - NORTH

Q00R02.05 NORTH BRANCH CORRECTIONAL INSTITUTION

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide additional funds for custodial overtime expenses.

Appropriation Statement:	2015 Allowance
01 Salaries, Wages and Fringe Benefits	1,333,333
Total Expenditure	1,333,333
General Fund Expenditure	1,333,333
Classification of Employment:	2015
Overtime	Allowance 1,333,333

CORRECTIONS - SOUTH

Q00S02.01 JESSUP CORRECTIONAL INSTITUTION

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide additional funds for inmate medical care.

Appropriation Statement:	2015 Allowance
08 Contractual Services	6,500,000
Total Expenditure	6,500,000
General Fund Expenditure	6,500,000

CORRECTIONS - SOUTH

Q00S02.01 JESSUP CORRECTIONAL INSTITUTION

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide additional funds for raw food supplies.

Appropriation Statement:	2015 Allowance
09 Supplies and Materials	1,800,000
Total Expenditure	1,800,000
General Fund Expenditure	1,800,000

DETENTION - CENTRAL

Q00T04.03 BALTIMORE CITY DETENTION CENTER

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide additional funds for custodial overtime expenses.

Appropriation Statement:	2015 Allowance
01 Salaries, Wages and Fringe Benefits	1,666,667
Total Expenditure	1,666,667
General Fund Expenditure	1,666,667
Classification of Employment:	2015
Overtime	Allowance 1,666,667

HEADQUARTERS

R00A01.04 DIVISION OF ACCOUNTABILITY AND ASSESSMENT

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide funds to develop and score the State assessments.

Appropriation Statement:	2015 Allowance
08 Contractual Services	16,769,449
Total Expenditure	16,769,449
General Fund Expenditure	16,769,449

AID TO EDUCATION

R00A02.01 STATE SHARE OF FOUNDATION PROGRAM

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to replace Education Trust Fund revenues with general funds due to revised Video Lottery Terminal revenue projections.

Appropriation Statement:	2015 Allowance
12 Grants, Subsidies and Contributions	0
Total Expenditure	0
General Fund Expenditure Special Fund Expenditure Total	20,500,000 -20,500,000 0
Special Fund Income: SWF318 Maryland Education Trust Fund	-20,500,000

AID TO EDUCATION

R00A02.01 STATE SHARE OF FOUNDATION PROGRAM

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to replace general funds with Education Trust Fund revenues.

Appropriation Statement:	2015 Allowance
12 Grants, Subsidies and Contributions	0
Total Expenditure	0
General Fund Expenditure, provided that the reduction in the appropriation shall be contingent upon the enactment of legislation transferring Video Lottery Terminal revenue from local impact grants to the Education Trust Fund. Special Fund Expenditure, provided that this appropriation shall be contingent upon	-4,073,964
the enactment of legislation transferring Video Lottery Terminal revenue from local impact grants to the Education Trust Fund. Total	4,073,964 0
Special Fund Income: SWF318 Maryland Education Trust Fund	4,073,964

AID TO EDUCATION

R00A02.07 STUDENTS WITH DISABILITIES

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to fund anticipated expenditures in the Nonpublic Placements program.

Appropriation Statement:	2015 Allowance
12 Grants, Subsidies and Contributions	10,800,000
Total Expenditure	10,800,000
General Fund Expenditure	10,800,000

AID TO EDUCATION

R00A02.07 STUDENTS WITH DISABILITIES

Program and Performance:

Appropriation Statement:	2015 Allowance
12 Grants, Subsidies and Contributions	-376,995
Total Expenditure	-376,995
General Fund Expenditure	-376,995

AID TO EDUCATION

R00A02.55 TEACHER DEVELOPMENT

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide stipends for teachers in comprehensive needs schools that have obtained National Board Certification or Advanced Professional Certification as required in statute.

Appropriation Statement:	2015 Allowance
12 Grants, Subsidies and Contributions	10,600,000
Total Expenditure	10,600,000
General Fund Expenditure	10,600,000

MARYLAND LONGITUDINAL DATA SYSTEM CENTER

R00A05.01 MARYLAND LONGITUDINAL DATA SYSTEM CENTER

Program and Performance:

This deficiency appropriation is necessary to reduce the FY 2015 appropriation to implement cost containment reductions related to personnel turnover, contractual turnover, and indirect expenditures.

Appropriation Statement:	2015 Allowance
01 Salaries, Wages and Fringe Benefits	-118,299
02 Technical and Special Fees	-55,854
12 Grants, Subsidies and Contributions	-130,000
Total Expenditure	-304,153
General Fund Expenditure	-304,153
Classification of Employment:	2015 Allowance
Turnover Expectancy	-118,299

ST. MARY'S COLLEGE OF MARYLAND

R14D00.06 INSTITUTIONAL SUPPORT

Program and Performance:

This deficiency appropriation is necessary to reduce the FY 2015 appropriation to accurately reflect the college's actual expenditure need.

Appropriation Statement:	2015 Allowance
08 Contractual Services	-931,000
Total Expenditure	-931,000
Current Unrestricted Fund Expenditure	-931,000

MARYLAND PUBLIC BROADCASTING COMMISSION

R15P00.04 CONTENT ENTERPRISES

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to pay for costs incurred due to the Star-Spangled Spectacular program.

Appropriation Statement:	2015 Allowance
08 Contractual Services	370,115
Total Expenditure	370,115
General Fund Expenditure	370,115

DEPARTMENT OF BUSINESS AND ECONOMIC DEVELOPMENT

DIVISION OF TOURISM, FILM, AND THE ARTS

T00G00.05 MARYLAND STATE ARTS COUNCIL

Program and Performance:

This deficiency appropriation is necessary to reduce the FY 2015 appropriation to implement cost containment reductions by reducing grants funding to art organizations.

Appropriation Statement:	2015 Allowance
12 Grants, Subsidies and Contributions	-790,042
Total Expenditure	-790,042
General Fund Expenditure	-790,042

MARYLAND TECHNOLOGY DEVELOPMENT CORPORATION

T50T01.03 MARYLAND STEM CELL RESEARCH FUND

Program and Performance:

This deficiency appropriation is necessary to reduce the FY 2015 appropriation to implement cost containment reductions for the Maryland Stem Cell Research Fund.

Appropriation Statement:	2015 Allowance
12 Grants, Subsidies and Contributions	-1,000,000
Total Expenditure	-1,000,000
General Fund Expenditure	-1,000,000

DEPARTMENT OF THE ENVIRONMENT

AIR AND RADIATION MANAGEMENT ADMINISTRATION

U00A07.01 AIR AND RADIATION MANAGEMENT ADMINISTRATION

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to replace general funds with Strategic Energy Investment Fund for activities related to the Regional Greenhouse Gas Initiative (RGGI).

2015

Appropriation Statement:		2015 Allowance
01 Salaries, Wages and Fringe Benefits		0
Total Expenditure		0
General Fund Expenditure Special Fund Expenditure Total		-300,000 300,000 0
Special Fund Income: SWF316 Strategic Energy Investment Fund		300,000
Classification of Employment:	Authorized Positions	2015 Allowance
Regular Earnings	0.00	0

DEPARTMENT OF JUVENILE SERVICES

BALTIMORE CITY REGION OPERATIONS

V00G01.01 BALTIMORE CITY REGION OPERATIONS

Program and Performance:

Appropriation Statement:	2015 Allowance
08 Contractual Services	-75,583
Total Expenditure	-75,583
General Fund Expenditure	-75,583

DEPARTMENT OF JUVENILE SERVICES

WESTERN REGION OPERATIONS

V00I01.01 WESTERN REGION OPERATIONS

Program and Performance:

Appropriation Statement:	2015 Allowance
08 Contractual Services	-54,741
Total Expenditure	
General Fund Expenditure	-54,741

DEPARTMENT OF JUVENILE SERVICES

METRO REGION OPERATIONS

V00L01.01 METRO REGION OPERATIONS

Program and Performance:

Appropriation Statement:	2015 Allowance
08 Contractual Services	-71,342
Total Expenditure	-71,342
General Fund Expenditure	-71,342

DEPARTMENT OF STATE POLICE

MARYLAND STATE POLICE

W00A01.02 FIELD OPERATIONS BUREAU

Program and Performance:

This deficiency appropriation is necessary to supplement the FY 2015 appropriation to provide funds for a Trooper Cadet Class.

Appropriation Statement:	2015 Allowance
01 Salaries, Wages and Fringe Benefits	2,000,000
Total Expenditure	2,000,000
General Fund Expenditure	2,000,000
Classification of Employment:	2015 Allowance
Turnover Expectancy	2,000,000

BUDGET INDEX

BUSINESS AND ECONOMIC DEVELOPMENT, DEPARTMENT OF:	
OFFICE OF THE SECRETARY	509,579
DIVISION OF MARKETING AND COMMUNICATIONS	520,581
DIVISION OF BUSINESS AND ENTERPRISE DEVELOPMENT	523,581
DIVISION OF TOURISM, FILM AND THE ARTS	560,581
DEFICIENCY APPROPRIATIONS FOR FISCAL YEAR 2015	715
ENVIRONMENT, DEPARTMENT OF:	
OFFICE OF THE SECRETARY	588,617
OPERATIONAL SERVICES ADMINISTRATION	595,617
WATER MANAGEMENT ADMINISTRATION	596,618
SCIENCE SERVICES ADMINISTRATION	599,619
LAND MANAGEMENT ADMINISTRATION	603,620
AIR AND RADIATION MANAGEMENT ADMINISTRATION	606,621
COORDINATING OFFICES	609,623
HOUSING AND COMMUNITY DEVELOPMENT, DEPARTMENT OF:	
OFFICE OF THE SECRETARY	461,500
DIVISION OF CREDIT ASSURANCE	465,501
DIVISION OF NEIGHBORHOOD REVITALIZATION	472,502
DIVISION OF DEVELOPMENT FINANCE	477,502
DIVISION OF INFORMATION TECHNOLOGY	492,505
DIVISION OF FINANCE AND ADMINISTRATION	496,505
JUVENILE SERVICES, DEPARTMENT OF:	
OFFICE OF THE SECRETARY	637,661
DEPARTMENTAL SUPPORT	638,661
RESIDENTIAL AND COMMUNITY OPERATIONS	639,663
REGIONAL OPERATIONS	
BALTIMORE CITY REGION	643,665
CENTRAL REGION	646,667
WESTERN REGION	648,668
EASTERN SHORE REGION	653,671
SOUTHERN REGION	656,672
METRO REGION	658,673
MARYLAND AFRICAN AMERICAN MUSEUM CORPORATION	499
MARYLAND ENVIRONMENTAL SERVICE	615,625
MARYLAND TECHNOLOGY DEVELOPMENT CORPORATION	570
PUBLIC DEBT	709

BUDGET INDEX (continued)

PUBLIC EDUCATION:	
STATE DEPARTMENT OF EDUCATION:	
HEADQUARTERS	14,320
AID TO EDUCATION	49
FUNDING FOR EDUCATIONAL ORGANIZATIONS	72
CHILDREN'S CABINET INTERAGENCY FUND	79
MARYLAND LONGITUDINAL DATA SYSTEMS CENTER	86,331
MORGAN STATE UNIVERSITY	87,337
ST. MARY'S COLLEGE OF MARYLAND	99,345
MARYLAND PUBLIC BROADCASTING COMMISSION	110,346
UNIVERSITY SYSTEM OF MARYLAND:	
UNIVERSITY OF MARYLAND, BALTIMORE	125,348
UNIVERSITY OF MARYLAND, COLLEGE PARK	137,361
BOWIE STATE UNIVERSITY	149,378
TOWSON UNIVERSITY	158,386
UNIVERSITY OF MARYLAND EASTERN SHORE	169,395
FROSTBURG STATE UNIVERSITY	179,401
COPPIN STATE UNIVERSITY	191,408
UNIVERSITY OF BALTIMORE	200,413
SALISBURY UNIVERSITY	209,420
UNIVERSITY OF MARYLAND UNIVERSITY COLLEGE	220,429
UNIVERSITY OF MARYLAND BALTIMORE COUNTY	229,433
UNIVERSITY OF MARYLAND CENTER FOR ENVIRONMENTAL SCIENCE	240,443
UNIVERSITY SYSTEM OF MARYLAND OFFICE	244,445
COLLEGE SAVINGS PLANS OF MARYLAND	249,447
MARYLAND HIGHER EDUCATION COMMISSION	252,447
SUPPORT FOR STATE-OPERATED INSTITUTIONS OF HIGHER EDUCATION	301
BALTIMORE CITY COMMUNITY COLLEGE	303,448
MARYLAND SCHOOL FOR THE DEAF:	
MARYLAND SCHOOL FOR THE DEAF-FREDERICK CAMPUS	311,451
MARYLAND SCHOOL FOR THE DEAF-COLUMBIA CAMPUS	317,453
STATE POLICE, DEPARTMENT OF:	
MARYLAND STATE POLICE	679,701
FIRE PREVENTION COMMISSION AND FIRE MARSHAL	698,707
STATE RESERVE FUND	712