Public Health Services

M00F01	2019 Act.	2020 Act.	2021 Act.	2022 Act.	2023 Act.	2024 Est.	2025 Est.
Unclaimed bodies received	1,835	2,305	2,603	2,485	2,394	2,465	2,540
Bodies claimed	910	1,050	1,114	1,047	810	835	860
Reimbursement of expenses	\$0		\$0		\$0	\$0	\$0
Number of donated bodies available for study	1,186	1,224	1,162	1,185	1,185	1,215	1,250
Number of unclaimed bodies available for study	925	1,255	1,204	1,438	1,584	1,630	1,680
Number of requests for cadaver-specimen(s)	662	418	420	464	450	464	477
Reimbursement of expenses	\$612,118	\$514,114	\$267,971	\$0	\$0	\$0	\$0
Percent of birth certificates filed within 5 days	97%	98%	98%	97%	97%	97%	97%
Percent of death certificates filed within 72 hours	50%	34%	50%	31%	23%	35%	35%
M00F02	2019 Act.	2020 Act.	2021 Act.	2022 Act.	2023 Act.	2024 Est.	2025 Est.
State Funding by Subdivision (includes general and federal							
funds)	* 4 ·	* • • • • • • • • • • • • • • • • • • •		* • • • • • • •			4- / ·
Allegany	\$1,536,198						
Anne Arundel	\$4,318,309						
Baltimore County	\$5,518,725						
Calvert	\$658,153						
Caroline	\$784,810						
Carroll	\$1,796,826		. , ,				
Cecil	\$1,223,669						
Charles	\$1,570,553						
Dorchester	\$691,977	. ,					
Frederick	\$2,170,544						
Garrett	\$710,014	, , .					
Harford	\$2,460,920	\$2,978,815	\$3,588,948	\$3,750,671	\$5,466,528	\$5,951,476	\$6,387,072
Howard	\$1,851,364						
Kent	\$624,305	\$855,312	2 \$1,277,396	\$1,882,272	\$2,329,760	\$2,550,916	\$2,720,203
Montgomery	\$4,038,950	\$4,148,406	\$4,222,528	\$4,422,260	\$5,201,183	\$5,592,428	\$5,693,391
Prince George's	\$6,465,328	\$6,708,450	\$8,049,520	\$7,707,972	\$8,445,374	\$9,139,215	\$9,319,385
Queen Anne's	\$629,921	\$839,250	\$830,511	\$1,283,135	\$2,029,243	\$2,205,294	\$2,403,081
St. Mary's	\$1,121,792	\$1,347,144	\$1,393,211	\$1,897,634	\$3,576,838	\$3,925,929	\$4,214,796
Somerset	\$643,105	\$891,071	\$934,678	\$1,654,265	\$1,895,485	\$2,058,402	\$2,204,902
Talbot	\$525,250	\$678,255	\$743,834	\$946,887	\$1,917,027	\$2,119,360	\$2,267,643
Washington	\$1,948,406	\$2,500,689	\$3,660,594	\$3,136,281	\$4,067,776	\$4,437,154	\$4,759,871
Wicomico	\$1,417,913	\$1,859,521	\$2,214,696	\$2,851,686	\$4,756,478	\$5,182,536	\$5,647,250
Worcester	\$791,121	\$1,166,801	\$1,701,539	\$2,972,626	\$3,647,157	\$4,020,764	\$4,465,783
Baltimore City	\$8,366,564	\$8,593,298	\$8,777,841	\$8,815,066	\$10,689,790	\$11,515,049	\$11,527,926
Total	\$51,864,717	\$59,407,001	\$69,032,351	\$80,565,742	\$106,114,571	\$115,765,571	\$123,198,343
M00F03	2019 Act.	2020 Act.	2021 Act.	2022 Act.	2023 Act.	2024 Est.	2025 Est.
Consider Complemental Notificer Program for Warrant Infants							
Special Supplemental Nutrition Program for Women, Infants and Children (WIC) Average Monthly Participation							
Women served	29,500	28,716	27,246	27,087	28,393	29,245	29,537
Infants served	30,364	29,521	28,204	27,094	27,700	28,530	28,816
Children served	63,877	63,644	65,642	63,662	65,779	67,753	68,430
Total	123,741	121,881	121,092	117,843	121,872	125,528	126,783
MOOJ	2019 Act.	2020 Act.	2021 Act.	2022 Act.	2023 Act.	2024 Est.	2025 Est.
Number of hereditary disorders tested for in newborn babies	61	61	61	61	61	62	62
Number of tests	8,556,070	9,636,139	9,036,402	3,893,185	8,370,638	9,000,000	9,000,000
Turnaround time for test results (days)	3	3	3	3	3	3	3

Chronic Hospitals

	2019 Act.	2020 Act.	2021 Act.	2022 Act.	2023 Act.	2024 Est.	2025 Est.
DEER'S HEAD							
Admissions	79	83					
Discharges	79	80	86	59	25	5 59	59
Inpatients Treated	122	125					
Average Daily Inpatients Treated	43	42	42	42	2 33	3 42	42
Beds Operated	114	114	114	114	114	114	114
Occupancy Percent	38%	37%	37%	37%	29%	37%	37%
Chronic Hospital - Complex							
Patient Days	365	366	365	365	365	366	365
Average Daily Inpatients Treated	1	1	1	0) 0) 1	1
Per Diem Cost	\$636	\$639	\$571	\$261	\$488	\$792	\$469
Average Length of Stay	365	366	365	365	365	366	365
Cost per Admission	\$232,140	\$233,874	\$208,415	\$95,265	\$178,120	\$289,872	\$171,185
Chronic Hospital - Regular							
Patient Days	1,460	1,460	1,095	1,095	365	1,098	1,095
Average Daily Inpatients Treated	4	4			3 1	3	3
Per Diem Cost	\$2,069	\$1,995	\$2,568	\$2,734	\$8,415	\$2,807	\$3,203
Average Length of Stay	31	22					29
Cost per Admission	\$64,139	\$43,890	\$51,360				\$92,887
Comprehensive Care - Skilled	, , , , ,	, ,,,,,	, , , , , , ,	, , ,	, ,	, , , ,	, , , , , ,
Patient Days	13,870	13,542	13,908	14,235	5 11,680	13,908	13,870
Average Daily Inpatients Treated	38	37					
Per Diem Cost	\$921	\$975					
Average Length of Stay	365	366					
Cost per Admission	\$336,165	\$356,850					
Ancillary Services	φοσο, τοσ	ψοσο,σσο	Ψοσο,σοι	ψοσί,σοσ	γ (21,110	φοσο,σσ :	φοσο,στο
Patient Days	15,695	15,372	15,372	15,330	12,410	15,372	15,330
Ancillary Services Per Diem Cost	\$224	\$216					
Renal Dialysis Services	ΨΖΖ-τ	ΨΣ10	ΨΖΖΙ	ΨΖΖΙ	ΨΣΙΟ	Ψ200	Ψ200
Patients Treated	58	70	74	91	88	88	88
Treatments	6,949	6,373					
Average Cost Per Treatment	\$485	\$476					
Hospital Patient Recoveries*	ψτου	Ψ10	Ψ02 Ι	тот	γ ψτο-	Ψτοο	ψοσο
Medicaid, Medicare, Insurance and Sponsors	\$3,848,923	\$1,556,412	\$1,325,628	\$3,928,504	\$4,362,330	\$4,362,330	\$4,362,330
Disproportionate Share Payments	\$0,040,923 \$0	ψ1,330,412 \$0					
Project Summary:	φυ	φυ	φυ	φ40	φυ	φυ	φυ
General Administration	\$2,476,356	\$2,509,441	\$ 4,415,081	\$ 2,436,003	\$ 2,778,052	\$ 2,504,387	\$ 2,489,345
		\$1,252,991					
Dietary Services Household and Property Services	\$1,232,040						. , ,
	\$2,847,366	\$2,675,084					
Hospital Support Services	\$1,131,155	\$1,122,552					
Patient Care Services	\$9,348,391						
Ancillary Services	\$2,507,321	\$2,325,980					
Renal Dialysis Services	\$1,538,365	\$1,469,224			\$ 1,556,172		
Non-Reimbursable Services	\$2,462,970					\$ 2,073,525	
Total	\$23,543,964	\$23,177,833	\$ 25,652,069	\$ 24,219,774	\$ 24,365,907	\$ 25,431,804	\$ 26,637,226
WESTERN MARYLAND CENTER	2019 Act.	2020 Act.	2021 Act.	2022 Act.	2023 Act.	2024 Est.	2025 Est.
Admissions	60	37					
Discharges	64	40					
Inpatients Treated	106	79					
Average Daily Inpatients Treated	44	41					
Beds Operated	123						
Occupancy Percent	35.8%						
	33.070	00.070	1 7.1 /0	♥ 7.170		11.170	00.1 /0

Chronic Hospital - Complex							
Patient Days	1,977	3,001	4,392	1,937	1,537	5,856	5,840
Average Daily Inpatients Treated	5	8	12	5	5	16	16
Per Diem Cost	\$2,599	\$1,866	\$1,305.09	\$2,892.00	\$3,534.00	\$1,143.00	\$1,171.00
Average Length of Stay	44	91	38	38	38	38	38
Cost per Admission	\$114,352	\$169,811	\$49,593	\$109,904	\$134,306	\$43,426	\$44,489
Traumatic Brain Injury Unit	, ,	,,.	, .,	,,	, , , , , , , , ,	, ,,	, ,
Patient Days	1,804	0	2,562	0	0	0	0
Average Daily Inpatients Treated	5	0	7	0	0	0	0
Per Diem Cost	\$1,301	\$0	\$418	\$0	\$0	\$0	\$0
Average Length of Stay	157	0	72	0	0	0	0
Cost per Admission	\$204,235	\$0	\$30,097	\$0	\$0	\$0	\$0
Comprehensive Care - Skilled	, , , , ,	**	, ,	, ,	• •	•	, .
Patient Days	12,215	12,105	13,176	13,483	13,894	14,274	18,250
Average Daily Inpatients Treated	34	33	36	37	37	39	50
Per Diem Cost	\$839	\$855	\$827.96	\$856.00	\$874.00	\$894.00	\$789.00
Average Length of Stay	365	366	365	365	365	366	365
Cost per Admission	\$306,368	\$312,761	\$302,205	\$312,426	\$319,137	\$327,273	\$288,051
Comprehensive Care – Vent	, ,	, , ,	, ,	, , ,	, , .	, , ,	,,
Patient Days	0	0	0	0	0	0	0
Average Daily Inpatients Treated	0	0	N/A	0	0	0	0
Per Diem Cost	\$0	\$0	N/A	\$0	\$0	\$0	\$0
Average Length of Stay	365	0	N/A	0	0	0	0
Cost per Admission	\$0	\$0	N/A	\$0	\$0	\$0	\$0
Ancillary Services	•	**		, ,	• •	•	, .
Patient Days	15,996	15,106	20,130	15,420	15,431	20,130	20,075
Ancillary Services Per Diem Cost	\$253	\$274	\$214	\$309	\$314	\$230	\$241
Renal Dialysis Services							
Patients Treated	0	0	N/A	0	0	0	0
Treatments	0	0	N/A	0	0	0	0
Average Cost Per Treatment	\$0	\$0	N/A	\$0	\$0	\$0	\$0
Hospital Patient Recoveries*							
Medicaid, Medicare, Insurance and Sponsors	\$4,569,370	\$2,198,997	\$1,330,857	\$2,780,824	\$3,549,530	\$3,549,530	\$3,549,530
Disproportionate Share Payments	\$83,434	\$75,175	\$26,827	\$47,572	\$8,456	\$8,456	\$8,456
Project Summary:							
General Administration	\$3,152,618	\$3,571,253	\$4,234,858	\$3,673,471	\$3,840,756	\$3,578,624	\$3,387,896
Dietary Services	\$1,004,009	\$636,873	\$676,210	\$540,004	\$713,405	\$586,843	\$558,086
Household and Property Services	\$3,050,213	\$3,180,123	\$3,050,246	\$2,990,165	\$3,329,204	\$3,450,614	\$3,736,820
Hospital Support Services	\$1,723,174	\$1,788,485	\$2,293,104	\$1,609,601	\$1,817,363	\$1,659,622	\$2,060,119
Patient Care Services	\$9,531,031	\$8,958,228	\$9,570,990	\$9,361,773	\$8,924,235	\$11,041,845	\$12,309,235
Ancillary Services	\$3,320,113	\$3,192,783	\$3,357,718	\$3,731,395	\$3,792,009	\$3,762,860	\$4,120,115
Renal Dialysis Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Non-Reimbursable Services	\$1,255,652	\$1,529,401	\$1,665,195	\$1,941,747	\$1,834,323	\$2,154,214	\$2,392,128
Total	\$23,036,810	\$22,857,146	\$24,848,321	\$23,848,156	\$24,251,295	\$26,234,622	\$28,564,399
*Note: Outvear estimates will be available in CY 2024	*	*	*	*	*	•	

*Note: Outyear estimates will be available in CY 2024

Behavioral Health Administration

	2019 Act.	2020 Act.	2021 Act.	2022 Act.	2023 Act.	2024 Est.	2025 Est.
Number of Customers: Medicaid							
Number of Non-Medicaid Customers:	11,283	11,283	3,649	2,933	3,752	4,090	4,457
Total	11,283	11,283	3,649	3,022	3,752	4,090	4,457
Number of Consumers by Service Type: (contains duplicate counts; multiple services and coverage types)							
	_						
Residential Treatment Centers	0			0			
Outpatient	7,511	7,511	3,253	2,884	2,596	2,829	3,083
Rehabilitation	3,500	3,500	904	566	516	562	613
Case Management	272	272	149	126	117	127	138
Outpatient: Completion/Transfer/Referral Rate	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable
Average Length of Stay for Completion Discharges (days) Patients Treated	Unavailable 14,314	Unavailable 15,345	Unavailable 8,231	Unavailable 7,902	Unavailable 7,461	Unavailable 8,132	Unavailable 8,864
Intensive Outpatient: Completion/Transfer/Referral Rate	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable
Average Length of Stay for Completion Discharges (days)	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable
Patients Treated	1,244	1,368	1,414	1,681	1,442	2,829	1,587
Halfway House: Completion/Transfer/Referral Rate	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable
Average Length of Stay for Completion Discharges (days)	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable
Patients Treated	669	1,500	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable
Long Term Residential: Completion/Transfer/Referral Rate	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable
Average Length of Stay for Completion Discharges (days)		Unavailable	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable
Patients Treated	12,357	13,500	8,639	15,165	16,330	17,799	18,900
Therapeutic Community: Completion/Transfer/Referral Rate	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable
Average Length of Stay for Completion Discharges (days)		Unavailable	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable
Patients Treated	143	150	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable
Intermediate Care Facility: Completion/Transfer/Referral	143	130	Ullavallable	Ullavaliable	Ullavallable	Ullavallable	Ullavaliable
Rate	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable
Average Length of Stay for Completion Discharges (days)	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable
Patients Treated	Oriavaliable 0						
Methadone: Patients Treated	3,397	3,500	1,824	1,170	795	866	941
Total Patients Treated	30,814	31,600	20,108	23,523	28,490	31,054	33,848
Total Fatients Treated	30,014	31,000	20,100	20,020	20,430	31,034	33,040
Buprenorphine: Patients Treated	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable
Recovery Support Services: Patients Receiving Care							
Coordination	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable	Unavailable
Recovery Community Center Sites	58,315	44,064	90,467	59,965	98,206	107,044	116,678
Patients Receiving Recovery Housing	4,741	4,800	1,262	1,671	1,731	1,886	2,056
	2019 Act.	2020 Act.	2021 Act.	2022 Act.	2023 Act.	2024 Est.	2025 Est.
Number of Customers: Medicaid	29,823	31,600	33,483	30,292	26,492	30,248	29,141
Non-Medicaid	0	0	0	0	0	0	0
Number of Consumers by Service Type: (contains duplicate							
counts; multiple services and coverage types)	34,927	36,238	36,830	32,055	28,685	32,548	31,553
Inpatient	3,692	3,692	2,045	1,302	33	3,589	50
Residential Treatment Centers	2	0	13	0	0	0	0
Outpatient	18,485	19,120	28,442	26,685	24,571	22,486	26,655
Rehabilitation	12,448	13,123	6,059	3,841	3,868	4,216	4,595
Case Management	300	303	271	227	213	232	253
Total	34,927	36,238	36,830	32,055	28,685	28,692	31,553

OTHER PERFORMANCE MEASURES - All Facilities

Inpatient Ce	nsus
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Inpatient Census	2040 4-4	2020 4-4	2024 4 -4	2022 4-4	2022 4-4	2024 5-4	2025 Fat
Admissions	2019 Act.	2020 Act.	2021 Act.	2022 Act.	2023 Act.	2024 Est.	2025 Est.
Thomas B. Finan Hospital Center	99			80	78	82	108
Regional Institute for Children/Adolescents B'more	46			35	21	30	42
Eastern Shore Hospital Center	105			77	119	119	119
Springfield Hospital Center Spring Grove Hospital Center	280			281	296	325	310
. •	319			337	332	349	366 190
Clifton T. Perkins Hospital Center	141			149	179 24	185	40
JLG Regional Institute for Children/Adolescents	42	37	7 21	21	24	40	40
Discharges	2019 Act.	2020 Act.	2021 Act.	2022 Act.	2023 Act.	2024 Est.	2025 Est.
Thomas B. Finan Hospital Center	98	102	2 81	87	76	82	90
Regional Institute for Children/Adolescents B'more	36	42	2 41	31	27	35	35
Eastern Shore Hospital Center	108			72	121	121	121
Springfield Hospital Center	282		240	269	306	310	310
Spring Grove Hospital Center	319	302	2 287	321	324	340	357
Clifton T. Perkins Hospital Center	134			125	185	200	205
JLG Regional Institute for Children/Adolescents	37			34	30	35	35
Inpatients Treated	2019 Act.	2020 Act. 187	2021 Act .	2022 Act. 165	2023 Act. 160	2024 Est. 165	2025 Est. 200
Thomas B. Finan Hospital Center							
Regional Institute for Children/Adolescents B'more	82			62	44	72 202	72
Eastern Shore Hospital Center	176			203	202		202
Springfield Hospital Center	498			477	529	549	549 780
Spring Grove Hospital Center Clifton T. Perkins Hospital Center	673 424			665 409	708 465	743 470	780 475
JLG Regional Institute for Children/Adolescents	424 79			409 55	52	62	62
JEG Negional institute for Grillaren/Adolescents	19	7.1	55	55	52	02	02
Average Daily Inpatients Treated	2019 Act.	2020 Act.	2021 Act.	2022 Act.	2023 Act.	2024 Est.	2025 Est.
Average Daily Inpatients Treated Thomas B. Finan Hospital Center	2019 Act .			2022 Act. 84	2023 Act. 84	2024 Est. 84	2025 Est. 87
		83	3 83				
Thomas B. Finan Hospital Center	83	83 42	3 83 2 37	84	84	84	87
Thomas B. Finan Hospital Center Regional Institute for Children/Adolescents B'more	83 44	83 42 70	83 2 37 6 76	84 31	84 24	84 37	87 40
Thomas B. Finan Hospital Center Regional Institute for Children/Adolescents B'more Eastern Shore Hospital Center Springfield Hospital Center Spring Grove Hospital Center	83 44 78	83 42 76 210	83 2 37 6 76 0 209	84 31 76	84 24 83	84 37 83	87 40 83
Thomas B. Finan Hospital Center Regional Institute for Children/Adolescents B'more Eastern Shore Hospital Center Springfield Hospital Center Spring Grove Hospital Center Clifton T. Perkins Hospital Center	83 44 78 217	83 42 76 210 358	83 83 2 37 6 76 0 209 8 361	84 31 76 231	84 24 83 229	84 37 83 239	87 40 83 239
Thomas B. Finan Hospital Center Regional Institute for Children/Adolescents B'more Eastern Shore Hospital Center Springfield Hospital Center Spring Grove Hospital Center	83 44 78 217 353	85 42 76 210 356 23	3 83 2 37 6 76 0 209 3 361 7 269	84 31 76 231 392	84 24 83 229 394	84 37 83 239 414	87 40 83 239 415
Thomas B. Finan Hospital Center Regional Institute for Children/Adolescents B'more Eastern Shore Hospital Center Springfield Hospital Center Spring Grove Hospital Center Clifton T. Perkins Hospital Center JLG Regional Institute for Children/Adolescents	83 44 78 217 353 284 43	80 42 70 210 356 23 30	8 83 2 37 6 76 0 209 8 361 7 269 9 28	84 31 76 231 392 269 28	84 24 83 229 394 270 29	84 37 83 239 414 272 36	87 40 83 239 415 272 41
Thomas B. Finan Hospital Center Regional Institute for Children/Adolescents B'more Eastern Shore Hospital Center Springfield Hospital Center Spring Grove Hospital Center Clifton T. Perkins Hospital Center JLG Regional Institute for Children/Adolescents Beds Operated	83 44 78 217 353 284 43 2019 Act .	8: 4: 76 210 356 23: 39 2020 Act.	8 83 2 37 6 76 0 209 8 361 7 269 9 28	84 31 76 231 392 269 28	84 24 83 229 394 270 29	84 37 83 239 414 272 36 2024 Est.	87 40 83 239 415 272 41 2025 Est.
Thomas B. Finan Hospital Center Regional Institute for Children/Adolescents B'more Eastern Shore Hospital Center Springfield Hospital Center Spring Grove Hospital Center Clifton T. Perkins Hospital Center JLG Regional Institute for Children/Adolescents Beds Operated Thomas B. Finan Hospital Center	83 44 78 217 353 284 43 2019 Act .	8: 4: 76 210 356 233 39 2020 Act.	8 83 2 37 6 76 0 209 8 361 7 269 9 28 2021 Act.	84 31 76 231 392 269 28 2022 Act.	84 24 83 229 394 270 29 2023 Act.	84 37 83 239 414 272 36 2024 Est.	87 40 83 239 415 272 41 2025 Est.
Thomas B. Finan Hospital Center Regional Institute for Children/Adolescents B'more Eastern Shore Hospital Center Springfield Hospital Center Spring Grove Hospital Center Clifton T. Perkins Hospital Center JLG Regional Institute for Children/Adolescents Beds Operated	83 44 78 217 353 284 43 2019 Act.	83 44 76 210 356 233 39 2020 Act.	8 83 2 37 6 76 0 209 8 361 7 269 9 28 2021 Act. 8 88 5 31	84 31 76 231 392 269 28 2022 Act.	84 24 83 229 394 270 29	84 37 83 239 414 272 36 2024 Est.	87 40 83 239 415 272 41 2025 Est.
Thomas B. Finan Hospital Center Regional Institute for Children/Adolescents B'more Eastern Shore Hospital Center Springfield Hospital Center Spring Grove Hospital Center Clifton T. Perkins Hospital Center JLG Regional Institute for Children/Adolescents Beds Operated Thomas B. Finan Hospital Center Regional Institute for Children/Adolescents B'more	83 44 78 217 353 284 43 2019 Act .	83 44 76 210 356 233 39 2020 Act.	8 83 2 37 6 76 0 209 8 361 7 269 9 28 2021 Act. 8 88 5 31	84 31 76 231 392 269 28 2022 Act.	84 24 83 229 394 270 29 2023 Act.	84 37 83 239 414 272 36 2024 Est.	87 40 83 239 415 272 41 2025 Est.
Thomas B. Finan Hospital Center Regional Institute for Children/Adolescents B'more Eastern Shore Hospital Center Springfield Hospital Center Spring Grove Hospital Center Clifton T. Perkins Hospital Center JLG Regional Institute for Children/Adolescents Beds Operated Thomas B. Finan Hospital Center Regional Institute for Children/Adolescents B'more Eastern Shore Hospital Center	83 44 78 217 353 284 43 2019 Act.	88 42 76 210 356 233 38 2020 Act. 88 44 84 220	8 83 2 37 6 76 0 209 8 361 7 269 9 28 2021 Act. 8 88 5 31 4 80	84 31 76 231 392 269 28 2022 Act. 88 45 80	84 24 83 229 394 270 29 2023 Act. 88 45 84	84 37 83 239 414 272 36 2024 Est. 88 45 84	87 40 83 239 415 272 41 2025 Est. 132 45 84
Thomas B. Finan Hospital Center Regional Institute for Children/Adolescents B'more Eastern Shore Hospital Center Springfield Hospital Center Spring Grove Hospital Center Clifton T. Perkins Hospital Center JLG Regional Institute for Children/Adolescents Beds Operated Thomas B. Finan Hospital Center Regional Institute for Children/Adolescents B'more Eastern Shore Hospital Center Springfield Hospital Center	83 44 78 217 353 284 43 2019 Act. 88 45 80 220	88 42 76 210 356 233 38 2020 Act. 88 44 84 220	8 83 2 37 6 76 0 209 8 361 7 269 9 28 2021 Act. 8 88 5 31 4 80 0 220 7 377	84 31 76 231 392 269 28 2022 Act. 88 45 80 239	84 24 83 229 394 270 29 2023 Act. 88 45 84 239	84 37 83 239 414 272 36 2024 Est. 88 45 84 239	87 40 83 239 415 272 41 2025 Est. 132 45 84 239
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OTHER PERFORMANCE MEASURES - Regional Institutes for Children and Adolescents

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Residential Services Patient Days	2019 Act.	2020 Act.	2021 Act.	2022 Act.	2023 Act.	2024 Est.	2025 Est.
·	16,060						
Regional Institute for Children/Adolescents B'more							
JLG Regional Institute for Children/Adolescents	15,684	14,183	9,985	9,985	10,240	12,810	17,568
Average Delly Inneticute Under Treetment							
Average Daily Inpatients Under Treatment	4.4	24	27	24	0.4	40	40
Regional Institute for Children/Adolescents B'more	44						42
JLG Regional Institute for Children/Adolescents	43	39	28	28	28	35	48
Per Diem Cost							
Regional Institute for Children/Adolescents B'more	\$527		•				\$945
JLG Regional Institute for Children/Adolescents	\$600	\$654	\$932	\$1,012	\$1,251	\$906	\$751
Average Length of Stay							
Regional Institute for Children/Adolescents B'more	365	366	365	365	365	366	365
JLG Regional Institute for Children/Adolescents	199	178	189	189	197	197	244
Cost per Admission (less educational expenses)							
Regional Institute for Children/Adolescents B'more	\$192,517	\$163,968	\$264,011	\$342,565	\$341,345	\$282,596	\$344,961
JLG Regional Institute for Children/Adolescents	\$116,369	\$116,402	\$176,118	\$191,251	\$246,506	\$178,425	\$183,361
Day Treatment							
Patient Days	2019 Act.	2020 Act.	2021 Act.	2022 Act.	2023 Act.	2024 Est.	2025 Est.
Regional Institute for Children/Adolescents B'more	21,170	21,170	21,170	11,680	10,585	21,170	18,250
JLG Regional Institute for Children/Adolescents	20,089						29,200
	,					,	,
Average Daily Day School Patients Under Treatment							
Regional Institute for Children/Adolescents B'more	58	42	55	32	29	55	55
JLG Regional Institute for Children/Adolescents	55						70
020 Hogional modulato for ormatorin tableconte	00	7.5	70	70	00	10	70
Per Diem Cost							
Regional Institute for Children/Adolescents B'more	\$114	\$131	\$150	\$248	\$348	\$157	\$182
JLG Regional Institute for Children/Adolescents	\$203						\$190
OLO Regional institute for Officien/Adolescents	Ψ200	Ψ210	ΨΖΟΖ	ΨΖΙΙ	Ψ213	Ψ209	ψ190
Average Length of Stay							
Regional Institute for Children/Adolescents B'more	365	366	365	365	365	366	365
JLG Regional Institute for Children/Adolescents	205						225
JEG Regional institute for Children/Adolescents	200	244	209	300	303	223	223
Cost per Admission (less educational expenses)							
·	£44.070	£40.400	654.744	#00 FC0	\$400.00 5		
Regional Institute for Children/Adolescents B'more	\$41,673			\$90,568			
JLG Regional Institute for Children/Adolescents	\$41,698	\$46,064	\$73,587	\$79,366	\$78,331	\$46,664	\$42,657
OTHER PERFORMANCE MEASURES - Thomas B.							
Finan Hospital Center	0040 A -4	0000 A -4	0004 A -4	0000 4 -4	0000 4 -4	0004 F-4	0005 E-4
•	2019 Act.	2020 Act.	2021 Act.	2022 Act.	2023 Act.	2024 Est.	2025 Est.
Continuing Care							
Patient Days	7,956		7,794	7,955	7,915	8,052	8,030
Average Daily Inpatients Treated	22						
Per Diem Cost	\$467						\$758
Average Length of Stay	365			365	365	365	365
Cost per Admission	\$170,330	\$172,034	\$186,226	\$232,484	\$269,052	\$245,073	\$276,822
Adult Care							
Patient Days	15,721	15,238	15,458	15,818	15,695	16,104	16,000
Average Daily Inpatients Treated	43			43	43	44	43
Per Diem Cost	\$667		\$748	\$749	\$808	\$821	\$828
Average Length of Stay	289			219	231	227	225
Cost per Admission	\$192,857						
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Alternative Living Center							
Patient Days	6,589	7,326	7,387	7,059	7,210	8,052	7,869
Average Daily Inpatients Treated	18	20	20	19	20	22	22
Per Diem Cost	\$499	\$463	\$504	\$557	\$634	\$551	\$612
Average Length of Stay	218	198	365	365	320	294	294
Cost per Admission	\$108,707	\$91,701	\$184,033	\$203,212	\$202,876	\$162,166	\$179,870
Ancillary Services							
Patient Days	30,266	,	30,639	30,832	30,820	32,208	47,921
Per Diem Cost	\$111	\$112	\$141	\$132	\$129	\$127	\$133
Hospital Patient Recoveries							
Medicaid, Medicare, Insurance and Sponsors	\$601,552		\$582,437		-\$46,998	\$408,091	\$408,091
Disproportionate Share Payments	\$1,623,587	\$6,443,862	\$1,673,439	\$1,673,439	\$2,049,308	\$2,998,819	\$2,998,819
Project Summary Data							
General Administration	\$2,215,024	\$2,091,636	\$1,838,744	\$1,796,534	\$1,965,310	\$2,105,150	\$1,989,615
Dietary Services	\$794,527		\$804,204		\$830,537	\$875,027	\$902,643
lousehold and Property Services	\$2,967,728	\$2,545,991	\$3,037,733		\$3,774,255		\$4,031,351
lospital Support Services	\$5,375,082		\$6,104,682		\$6,533,537	\$6,427,000	\$6,804,435
Patient Care Services	\$6,824,312		\$8,662,849		\$10,750,780		\$11,220,848
ancillary Services	\$2,682,409		\$3,134,067	\$2,953,062	\$3,216,862		\$3,432,048
Non-Reimbursable Services	\$1,133,477	. , ,	\$1,073,356		\$1,018,391	\$1,260,196	\$1,313,592
otal	\$21,992,559	\$22,643,460	\$24,655,635	\$25,853,953	\$28,089,672	\$28,400,726	\$29,694,532
OTHER PERFORMANCE MEASURES - Regional							
nstitute for Children and Adolescents - Baltimore	2019 Act.	2020 Act.	2021 Act.	2022 Act.	2023 Act.	2024 Est.	2025 Est.
Inspiral Patient Recoveries	2010 Act.	2020 700.	ZUZ I AUG.	ZUZZ AUG.	LULU AUL	2024 LSt.	ZUZU LUL.
Medicaid, Medicare, Insurance and Sponsors	\$3,455,664	\$3,298,908	\$2,910,995	\$2,990,818	\$2,612,597	\$3,066,907	\$2,612,597
Disproportionate Share Payments	\$0		\$0		\$0	\$0	\$0
roject Summary Data	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ
General Administration	\$1,639,690	\$2,180,122	\$1,986,887	\$1 947 151	\$1 873 632 00	\$1,742,699.00	\$1 884 724 00
Dietary Services	\$759,610		\$735,131	\$753,180	\$781,090.00	\$811,632.00	\$924,082.00
lousehold and Property Services	\$1,567,822		\$1,751,830	. ,	\$2,500,939.00	. ,	\$2,681,528.00
Iospital Support Services	\$1,201,503		\$1,629,236		\$1,682,663.00		\$2,249,352.00
Educational Services	\$1,820,224	\$588	\$1,355,199			\$1,463,266.00	
Patient Care Services	\$4,893,089	\$9,313,935	\$7,476,400		\$5,526,835.00		\$11,504,135.00
	\$598,241	\$618,386	\$696,226		\$961,957.00		\$1,001,945.00
ADCIDARY SERVICES					φοσ1,σσ1.σσ		
					\$5 447 236 00		
Non-Reimbursable Services	\$4,496,572	\$2,832,206	\$3,956,742	\$3,721,081		\$4,407,140.00	\$1,463,266.00
Ion-Reimbursable Services					\$5,447,236.00 \$21,327,805		
Non-Reimbursable Services Otal OTHER PERFORMANCE MEASURES - Eastern Shore	\$4,496,572 \$16,976,751	\$2,832,206 \$18,768,258	\$3,956,742 \$19,587,651	\$3,721,081 \$20,073,235	\$21,327,805	\$4,407,140.00 \$14,480,524	\$1,463,266.00 \$24,857,413
Ion-Reimbursable Services otal OTHER PERFORMANCE MEASURES - Eastern Shore lospital Center	\$4,496,572	\$2,832,206	\$3,956,742	\$3,721,081 \$20,073,235		\$4,407,140.00	\$1,463,266.00
lon-Reimbursable Services otal OTHER PERFORMANCE MEASURES - Eastern Shore lospital Center otermediate Care	\$4,496,572 \$16,976,751 2019 Act .	\$2,832,206 \$18,768,258 2020 Act.	\$3,956,742 \$19,587,651 2021 Act .	\$3,721,081 \$20,073,235 2022 Act.	\$21,327,805 2023 Act.	\$4,407,140.00 \$14,480,524 2024 Est.	\$1,463,266.00 \$24,857,413 2025 Est.
lon-Reimbursable Services otal OTHER PERFORMANCE MEASURES - Eastern Shore lospital Center otermediate Care attent Days	\$4,496,572 \$16,976,751 2019 Act. 7,042	\$2,832,206 \$18,768,258 2020 Act. 6,990	\$3,956,742 \$19,587,651 2021 Act. 7,145	\$3,721,081 \$20,073,235 2022 Act. 7,145	\$21,327,805 2023 Act. 6,990	\$4,407,140.00 \$14,480,524 2024 Est. 7,059	\$1,463,266.00 \$24,857,413 2025 Est. 7,093
on-Reimbursable Services otal OTHER PERFORMANCE MEASURES - Eastern Shore lospital Center attermediate Care attent Days verage Daily Inpatients Treated	\$4,496,572 \$16,976,751 2019 Act. 7,042 19	\$2,832,206 \$18,768,258 2020 Act. 6,990 19	\$3,956,742 \$19,587,651 2021 Act. 7,145 20	\$3,721,081 \$20,073,235 2022 Act. 7,145 20	\$21,327,805 2023 Act. 6,990 19	\$4,407,140.00 \$14,480,524 2024 Est. 7,059 20	\$1,463,266.00 \$24,857,413 2025 Est. 7,093 20
Ion-Reimbursable Services iotal OTHER PERFORMANCE MEASURES - Eastern Shore lospital Center ntermediate Care ratient Days everage Daily Inpatients Treated rer Diem Cost	\$4,496,572 \$16,976,751 2019 Act. 7,042 19 \$772	\$2,832,206 \$18,768,258 2020 Act. 6,990 19 \$782	\$3,956,742 \$19,587,651 2021 Act. 7,145 20 \$793	\$3,721,081 \$20,073,235 2022 Act. 7,145 20 \$739	\$21,327,805 2023 Act. 6,990 19 \$716	\$4,407,140.00 \$14,480,524 2024 Est. 7,059 20 \$718	\$1,463,266.00 \$24,857,413 2025 Est. 7,093 20 \$749
Ion-Reimbursable Services iotal OTHER PERFORMANCE MEASURES - Eastern Shore lospital Center ntermediate Care ratient Days average Daily Inpatients Treated rer Diem Cost average Length of Stay	\$4,496,572 \$16,976,751 2019 Act. 7,042 19 \$772 690	\$2,832,206 \$18,768,258 2020 Act. 6,990 19 \$782 436	\$3,956,742 \$19,587,651 2021 Act. 7,145 20 \$793 188	\$3,721,081 \$20,073,235 2022 Act. 7,145 20 \$739 188	\$21,327,805 2023 Act. 6,990 19 \$716 291	\$4,407,140.00 \$14,480,524 2024 Est. 7,059 20 \$718 188	\$1,463,266.00 \$24,857,413 2025 Est. 7,093 20 \$749 222
Ion-Reimbursable Services iotal OTHER PERFORMANCE MEASURES - Eastern Shore lospital Center ntermediate Care ratient Days average Daily Inpatients Treated rer Diem Cost average Length of Stay cost per Admission	\$4,496,572 \$16,976,751 2019 Act. 7,042 19 \$772	\$2,832,206 \$18,768,258 2020 Act. 6,990 19 \$782 436	\$3,956,742 \$19,587,651 2021 Act. 7,145 20 \$793	\$3,721,081 \$20,073,235 2022 Act. 7,145 20 \$739 188	\$21,327,805 2023 Act. 6,990 19 \$716	\$4,407,140.00 \$14,480,524 2024 Est. 7,059 20 \$718	\$1,463,266.00 \$24,857,413 2025 Est. 7,093 20 \$749
con-Reimbursable Services cotal OTHER PERFORMANCE MEASURES - Eastern Shore lospital Center ntermediate Care latient Days everage Daily Inpatients Treated for Diem Cost everage Length of Stay lost per Admission lontinuing Care	\$4,496,572 \$16,976,751 2019 Act. 7,042 19 \$772 690 \$532,680	\$2,832,206 \$18,768,258 2020 Act. 6,990 19 \$782 436 \$340,952	\$3,956,742 \$19,587,651 2021 Act. 7,145 20 \$793 188 \$149,084	\$3,721,081 \$20,073,235 2022 Act. 7,145 20 \$739 188 \$138,932	\$21,327,805 2023 Act. 6,990 19 \$716 291 \$207,998	\$4,407,140.00 \$14,480,524 2024 Est. 7,059 20 \$718 188 \$134,984	\$1,463,266.00 \$24,857,413 2025 Est. 7,093 20 \$749 222 \$165,338
con-Reimbursable Services cotal OTHER PERFORMANCE MEASURES - Eastern Shore lospital Center ntermediate Care latient Days verage Daily Inpatients Treated ler Diem Cost verage Length of Stay lost per Admission lontinuing Care latient Days	\$4,496,572 \$16,976,751 2019 Act. 7,042 19 \$772 690 \$532,680	\$2,832,206 \$18,768,258 2020 Act. 6,990 19 \$782 436 \$340,952 6785	\$3,956,742 \$19,587,651 2021 Act. 7,145 20 \$793 188 \$149,084 6,331	\$3,721,081 \$20,073,235 2022 Act. 7,145 20 \$739 188 \$138,932 6,331	\$21,327,805 2023 Act. 6,990 19 \$716 291 \$207,998 \$7,047	\$4,407,140.00 \$14,480,524 2024 Est. 7,059 20 \$718 188 \$134,984 \$6,765	\$1,463,266.00 \$24,857,413 2025 Est. 7,093 20 \$749 222 \$165,338 \$6,570
on-Reimbursable Services otal THER PERFORMANCE MEASURES - Eastern Shore ospital Center ttermediate Care attent Days verage Daily Inpatients Treated er Diem Cost verage Length of Stay ost per Admission ontinuing Care attent Days verage Daily Inpatients Treated	\$4,496,572 \$16,976,751 2019 Act. 7,042 19 \$772 690 \$532,680 7180 20	\$2,832,206 \$18,768,258 2020 Act. 6,990 19 \$782 436 \$340,952 6785 19	\$3,956,742 \$19,587,651 2021 Act. 7,145 20 \$793 188 \$149,084 6,331 17	\$3,721,081 \$20,073,235 2022 Act. 7,145 20 \$739 188 \$138,932 6,331 \$17	\$21,327,805 2023 Act. 6,990 19 \$716 291 \$207,998 \$7,047 19	\$4,407,140.00 \$14,480,524 2024 Est. 7,059 20 \$718 188 \$134,984 \$6,765 20	\$1,463,266.00 \$24,857,413 2025 Est. 7,093 20 \$749 222 \$165,338 \$6,570 18
on-Reimbursable Services otal THER PERFORMANCE MEASURES - Eastern Shore ospital Center termediate Care atient Days verage Daily Inpatients Treated er Diem Cost verage Length of Stay ost per Admission ontinuing Care atient Days verage Daily Inpatients Treated er Diem Cost	\$4,496,572 \$16,976,751 2019 Act. 7,042 19 \$772 690 \$532,680 7180 20 \$527	\$2,832,206 \$18,768,258 2020 Act. 6,990 19 \$782 436 \$340,952 6785 19 \$569	\$3,956,742 \$19,587,651 2021 Act. 7,145 20 \$793 188 \$149,084 6,331 17 \$732	\$3,721,081 \$20,073,235 2022 Act. 7,145 20 \$739 188 \$138,932 6,331 \$17 671	\$21,327,805 2023 Act. 6,990 19 \$716 291 \$207,998 \$7,047 19 \$625	\$4,407,140.00 \$14,480,524 2024 Est. 7,059 20 \$718 188 \$134,984 \$6,765 20 \$692	\$1,463,266.00 \$24,857,413 2025 Est. 7,093 20 \$749 222 \$165,338 \$6,570 18 \$676
on-Reimbursable Services otal THER PERFORMANCE MEASURES - Eastern Shore ospital Center ttermediate Care attent Days verage Daily Inpatients Treated er Diem Cost verage Length of Stay ost per Admission ontinuing Care attent Days verage Daily Inpatients Treated er Diem Cost verage Length of Stay ost per Admission ontinuing Care attent Days verage Daily Inpatients Treated er Diem Cost verage Length of Stay	\$4,496,572 \$16,976,751 2019 Act. 7,042 19 \$772 690 \$532,680 7180 20 \$527 495	\$2,832,206 \$18,768,258 2020 Act. 6,990 19 \$782 436 \$340,952 6785 19 \$569 442	\$3,956,742 \$19,587,651 2021 Act. 7,145 20 \$793 188 \$149,084 6,331 17 \$732 442	\$3,721,081 \$20,073,235 2022 Act. 7,145 20 \$739 188 \$138,932 6,331 \$17 671 \$442	\$21,327,805 2023 Act. 6,990 19 \$716 291 \$207,998 \$7,047 19 \$625 344	\$4,407,140.00 \$14,480,524 2024 Est. 7,059 20 \$718 188 \$134,984 \$6,765 20 \$692 344	\$1,463,266.00 \$24,857,413 2025 Est. 7,093 20 \$749 222 \$165,338 \$6,570 18 \$676 409
on-Reimbursable Services otal THER PERFORMANCE MEASURES - Eastern Shore ospital Center termediate Care atient Days verage Daily Inpatients Treated er Diem Cost verage Length of Stay ost per Admission ontinuing Care atient Days verage Daily Inpatients Treated er Diem Cost verage Length of Stay ost per Admission ontinuing Care atient Days verage Daily Inpatients Treated er Diem Cost verage Length of Stay ost per Admission	\$4,496,572 \$16,976,751 2019 Act. 7,042 19 \$772 690 \$532,680 7180 20 \$527	\$2,832,206 \$18,768,258 2020 Act. 6,990 19 \$782 436 \$340,952 6785 19 \$569	\$3,956,742 \$19,587,651 2021 Act. 7,145 20 \$793 188 \$149,084 6,331 17 \$732	\$3,721,081 \$20,073,235 2022 Act. 7,145 20 \$739 188 \$138,932 6,331 \$17 671	\$21,327,805 2023 Act. 6,990 19 \$716 291 \$207,998 \$7,047 19 \$625	\$4,407,140.00 \$14,480,524 2024 Est. 7,059 20 \$718 188 \$134,984 \$6,765 20 \$692	\$1,463,266.00 \$24,857,413 2025 Est. 7,093 20 \$749 222 \$165,338 \$6,570 18 \$676 409 278,375
on-Reimbursable Services otal THER PERFORMANCE MEASURES - Eastern Shore ospital Center termediate Care attent Days verage Daily Inpatients Treated er Diem Cost verage Length of Stay ost per Admission ontinuing Care attent Days verage Daily Inpatients Treated er Diem Cost verage Length of Stay ost per Admission ontinuing Care attent Days verage Daily Inpatients Treated er Diem Cost verage Length of Stay ost per Admission cute Care	\$4,496,572 \$16,976,751 2019 Act. 7,042 19 \$772 690 \$532,680 7180 20 \$527 495 \$260,865	\$2,832,206 \$18,768,258 2020 Act. 6,990 19 \$782 436 \$340,952 6785 19 \$569 442 \$251,498	\$3,956,742 \$19,587,651 2021 Act. 7,145 20 \$793 188 \$149,084 6,331 17 \$732 442 \$323,544	\$3,721,081 \$20,073,235 2022 Act. 7,145 20 \$739 188 \$138,932 6,331 \$17 671 \$442 296582	\$21,327,805 2023 Act. 6,990 19 \$716 291 \$207,998 \$7,047 19 \$625 344 215,000	\$4,407,140.00 \$14,480,524 2024 Est. 7,059 20 \$718 188 \$134,984 \$6,765 20 \$692 344 238,048	\$1,463,266.00 \$24,857,413 2025 Est. 7,093 20 \$749 222 \$165,338 \$6,570 18 \$676 409 278,375 \$0
Ion-Reimbursable Services Total OTHER PERFORMANCE MEASURES - Eastern Shore Hospital Center Intermediate Care Patient Days Inverage Daily Inpatients Treated Per Diem Cost Inverage Length of Stay Post per Admission Continuing Care Patient Days Inverage Daily Inpatients Treated Per Diem Cost Inverage Daily Inpatients Treated Per Diem Cost Inverage Daily Inpatients Treated Per Diem Cost Inverage Length of Stay Post per Admission Inverte Care Patient Days	\$4,496,572 \$16,976,751 2019 Act. 7,042 19 \$772 690 \$532,680 7180 20 \$527 495 \$260,865	\$2,832,206 \$18,768,258 2020 Act. 6,990 19 \$782 436 \$340,952 6785 19 \$569 442 \$251,498 6,714	\$3,956,742 \$19,587,651 2021 Act. 7,145 20 \$793 188 \$149,084 6,331 17 \$732 442 \$323,544 6,889	\$3,721,081 \$20,073,235 2022 Act. 7,145 20 \$739 188 \$138,932 6,331 \$17 671 \$442 296582 \$6,889	\$21,327,805 2023 Act. 6,990 19 \$716 291 \$207,998 \$7,047 19 \$625 344 215,000 \$7,303	\$4,407,140.00 \$14,480,524 2024 Est. 7,059 20 \$718 188 \$134,984 \$6,765 20 \$692 344 238,048 \$6,879	\$1,463,266.00 \$24,857,413 2025 Est. 7,093 20 \$749 222 \$165,338 \$6,570 18 \$676 409 278,375 \$0 \$7,027
Non-Reimbursable Services Total OTHER PERFORMANCE MEASURES - Eastern Shore Hospital Center Intermediate Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Continuing Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Average Length of Stay Cost per Admission Average Length of Stay Cost per Admission Average Daily Inpatients Treated Patient Days Average Daily Inpatients Treated	\$4,496,572 \$16,976,751 2019 Act. 7,042 19 \$772 690 \$532,680 7180 20 \$527 495 \$260,865	\$2,832,206 \$18,768,258 2020 Act. 6,990 19 \$782 436 \$340,952 6785 19 \$569 442 \$251,498 6,714 18	\$3,956,742 \$19,587,651 2021 Act. 7,145 20 \$793 188 \$149,084 6,331 17 \$732 442 \$323,544 6,889 19	\$3,721,081 \$20,073,235 2022 Act. 7,145 20 \$739 188 \$138,932 6,331 \$17 671 \$442 296582 \$6,889 19	\$21,327,805 2023 Act. 6,990 19 \$716 291 \$207,998 \$7,047 19 \$625 344 215,000 \$7,303 20	\$4,407,140.00 \$14,480,524 2024 Est. 7,059 20 \$718 188 \$134,984 \$6,765 20 \$692 344 238,048 \$6,879 20	\$1,463,266.00 \$24,857,413 2025 Est. 7,093 20 \$749 222 \$165,338 \$6,570 18 \$676 409 278,375 \$0 \$7,027
Non-Reimbursable Services Total OTHER PERFORMANCE MEASURES - Eastern Shore Hospital Center Intermediate Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Continuing Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Acute Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Daily Inpatients Treated Per Diem Cost Average Daily Inpatients Treated Per Diem Cost	\$4,496,572 \$16,976,751 2019 Act. 7,042 19 \$772 690 \$532,680 7180 20 \$527 495 \$260,865 7,034 19 \$602	\$2,832,206 \$18,768,258 2020 Act. 6,990 19 \$782 436 \$340,952 6785 19 \$569 442 \$251,498 6,714 18 \$651	\$3,956,742 \$19,587,651 2021 Act. 7,145 20 \$793 188 \$149,084 6,331 17 \$732 442 \$323,544 6,889 19 \$706	\$3,721,081 \$20,073,235 2022 Act. 7,145 20 \$739 188 \$138,932 6,331 \$17 671 \$442 296582 \$6,889 19 \$758	\$21,327,805 2023 Act. 6,990 19 \$716 291 \$207,998 \$7,047 19 \$625 344 215,000 \$7,303 20 605	\$4,407,140.00 \$14,480,524 2024 Est. 7,059 20 \$718 188 \$134,984 \$6,765 20 \$692 344 238,048 \$6,879 20 736	\$1,463,266.00 \$24,857,413 2025 Est. 7,093 20 \$749 222 \$165,338 \$6,570 18 \$676 409 278,375 \$0 \$7,027 19 690
Ancillary Services Non-Reimbursable Services Total OTHER PERFORMANCE MEASURES - Eastern Shore Hospital Center Intermediate Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Continuing Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Daily Inpatients Treated Per Diem Cost Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Acute Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission	\$4,496,572 \$16,976,751 2019 Act. 7,042 19 \$772 690 \$532,680 7180 20 \$527 495 \$260,865	\$2,832,206 \$18,768,258 2020 Act. 6,990 19 \$782 436 \$340,952 6785 19 \$569 442 \$251,498 6,714 18	\$3,956,742 \$19,587,651 2021 Act. 7,145 20 \$793 188 \$149,084 6,331 17 \$732 442 \$323,544 6,889 19	\$3,721,081 \$20,073,235 2022 Act. 7,145 20 \$739 188 \$138,932 6,331 \$17 671 \$442 296582 \$6,889 19 \$758 76	\$21,327,805 2023 Act. 6,990 19 \$716 291 \$207,998 \$7,047 19 \$625 344 215,000 \$7,303 20	\$4,407,140.00 \$14,480,524 2024 Est. 7,059 20 \$718 188 \$134,984 \$6,765 20 \$692 344 238,048 \$6,879 20	\$1,463,266.00 \$24,857,413 2025 Est. 7,093 20 \$749 222 \$165,338 \$6,570 18 \$676 409 278,375 \$0 \$7,027

Assisted Living	4.000	7.000	7.004	7004	7.050	7.004	7.000
Patient Days	4,233	7,238	7,221	7221	7,258	7,231	7,233
Average Daily Inpatients Treated	20	20	20	\$20	\$18	\$20	\$19
Per Diem Cost	\$947	\$615	\$572	581	\$554	\$602	\$569
Average Length of Stay	1827	797	219	219	\$336	\$250	\$258
Cost per Admission	\$1,730,662	\$490,198	\$125,159	\$127,259	\$186,177	\$150,476	\$146,198
Ancillary Services							
Patient Days	28,470	23,076	27,586	\$27,586	28,105	28,105	27759
Per Diem Cost	\$153	\$187	\$176	\$172	\$161	\$122	\$170
Hospital Patient Recoveries							
Medicaid, Medicare, Insurance and Sponsors	\$765,991	\$725,350	\$473,025	\$473,025	\$421,096	\$599,188	\$455,715
Disproportionate Share Payments	\$6,472,282	\$3,588,872	\$4,279,111	\$4,279,111	\$3,588,872	\$3,933,992	\$4,049,031
Project Summary Data							
General Administration	\$1,940,908	\$2,753,950	\$2,537,986	\$2,728,734	\$2,265,800	\$2,001,937	\$2,510,840
Dietary Services	\$868,303	\$864,345		\$838,749	\$942,444	\$102,733	\$887,972
Household and Property Services	\$2,888,439	\$1,965,096	\$2,125,090	\$2,471,928	\$3,881,944	\$1,830,800	\$2,826,321
Hospital Support Services	\$3,027,846	\$3,070,806	\$4,066,871	\$3,714,864	\$3,408,269	\$2,934,999	\$3,730,001
Patient Care Services	\$11,568,467	\$12,187,997	\$12,865,801	\$12,264,616	\$15,352,759	\$14,399,139	\$13,494,392
Ancillary Services	\$1,522,710	\$1,619,041	\$1,676,304	\$1,666,504	\$1,683,229	\$1,330,588	\$1,675,346
Community Services	\$106,535	\$110,297	\$40,969	\$100,813	\$114,478	\$129,523	\$85,420
Non-Reimbursable Services	\$8,198	\$18,226	\$6,063	\$163	\$8,198	\$0	\$4,808
Total				\$23,786,371		\$22,729,719	\$25,215,100
Total	\$21,931,406	\$22,589,758	\$24,201,808	\$23,700,371	\$27,657,121	φ22,729,719	\$25,215,100
OTHER PERFORMANCE MEASURES - Springfield							
Hospital Center	2019 Act.	2020 Act.	2021 Act.	2022 Act.	2023 Act.	2024 Est.	2025 Est.
Acute Care	2010 Act.	LULU AUL	ZUZ I AUL	ZUZZ AUL.	2020 700.	ZUZ-Y LUI.	2020 LSt.
Patient Days	23,928	22,389	22,389	23,133	23,018	24,156	24,090
Average Daily Inpatients Treated	65.56	61.17	61	23,133	63.1	24,130	24,090
Per Diem Cost	\$895	\$973	\$1,202	\$1,234	\$1,388	\$1,388	\$1,388
rei Diem Cost	φυσυ	9913	Ø1.ZUZ	91.234	Φ1,300	φ1,300	φ1,300
Average Length of Ctoy	60.4					71	71
Average Length of Stay	60.4	81.4	81.4	77	77	71	71
Cost per Admission	60.4 \$59,097					71 N/A	71 N/A
Cost per Admission Subacute Care	\$59,097	81.4 \$67,170	81.4 \$97,841	77 \$95,055	77 \$106,865	N/A	N/A
Cost per Admission Subacute Care Patient Days	\$59,097 8,596	81.4 \$67,170 7,740	81.4 \$97,841 7,740	77 \$95,055 8846	77 \$106,865 8,887	N/A 9,150	N/A 9,125
Cost per Admission Subacute Care Patient Days Average Daily Inpatients Treated	\$59,097 8,596 23.55	81.4 \$67,170 7,740 21.15	81.4 \$97,841 7,740 21	77 \$95,055 8846 24	77 \$106,865 8,887 \$24	N/A 9,150 \$25	N/A 9,125 \$25
Cost per Admission Subacute Care Patient Days Average Daily Inpatients Treated Per Diem Cost	\$59,097 8,596 23.55 \$493	81.4 \$67,170 7,740 21.15 \$560	81.4 \$97,841 7,740 21 \$591	77 \$95,055 8846 24 \$502	77 \$106,865 8,887 \$24 691	N/A 9,150 \$25 691	N/A 9,125 \$25 691
Cost per Admission Subacute Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay	\$59,097 8,596 23.55 \$493 205.2	81.4 \$67,170 7,740 21.15 \$560 213	81.4 \$97,841 7,740 21 \$591 213	77 \$95,055 8846 24 \$502 196	77 \$106,865 8,887 \$24 691 \$210	N/A 9,150 \$25	N/A 9,125 \$25
Cost per Admission Subacute Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission	\$59,097 8,596 23.55 \$493	81.4 \$67,170 7,740 21.15 \$560	81.4 \$97,841 7,740 21 \$591	77 \$95,055 8846 24 \$502	77 \$106,865 8,887 \$24 691	N/A 9,150 \$25 691	N/A 9,125 \$25 691
Cost per Admission Subacute Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Continuing Care	\$59,097 8,596 23.55 \$493 205.2 \$101,065	81.4 \$67,170 7,740 21.15 \$560 213 \$136,186	81.4 \$97,841 7,740 21 \$591 213 \$125,954	77 \$95,055 8846 24 \$502 196 \$98,413	77 \$106,865 8,887 \$24 691 \$210 \$144,747	N/A 9,150 \$25 691 \$210	N/A 9,125 \$25 691 \$210
Cost per Admission Subacute Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Continuing Care Patient Days	\$59,097 8,596 23.55 \$493 205.2 \$101,065 31,514	81.4 \$67,170 7,740 21.15 \$560 213 \$136,186	81.4 \$97,841 7,740 21 \$591 213 \$125,954 31,490	77 \$95,055 8846 24 \$502 196 \$98,413	77 \$106,865 8,887 \$24 691 \$210 \$144,747	N/A 9,150 \$25 691 \$210 \$31,842	N/A 9,125 \$25 691 \$210 \$31,755
Cost per Admission Subacute Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Continuing Care Patient Days Average Daily Inpatients Treated	\$59,097 8,596 23.55 \$493 205.2 \$101,065 31,514 86.34	81.4 \$67,170 7,740 21.15 \$560 213 \$136,186 31,490 96.04	81.4 \$97,841 7,740 21 \$591 213 \$125,954 31,490 86	77 \$95,055 8846 24 \$502 196 \$98,413 \$35,396 97	77 \$106,865 8,887 \$24 691 \$210 \$144,747 \$31,387 86	N/A 9,150 \$25 691 \$210 \$31,842 87	N/A 9,125 \$25 691 \$210 \$31,755 87
Cost per Admission Subacute Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Continuing Care Patient Days Average Daily Inpatients Treated Per Diem Cost	\$59,097 8,596 23.55 \$493 205.2 \$101,065 31,514 86.34 \$745	81.4 \$67,170 7,740 21.15 \$560 213 \$136,186 31,490 96.04 \$647	81.4 \$97,841 7,740 21 \$591 213 \$125,954 31,490 86 \$827	77 \$95,055 8846 24 \$502 196 \$98,413 \$35,396 97 \$789	77 \$106,865 8,887 \$24 691 \$210 \$144,747 \$31,387 86 \$963	N/A 9,150 \$25 691 \$210 \$31,842 87 \$963	N/A 9,125 \$25 691 \$210 \$31,755 87 \$963
Cost per Admission Subacute Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Continuing Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay	\$59,097 8,596 23.55 \$493 205.2 \$101,065 31,514 86.34 \$745 365	81.4 \$67,170 7,740 21.15 \$560 213 \$136,186 31,490 96.04	81.4 \$97,841 7,740 21 \$591 213 \$125,954 31,490 86 \$827 366	77 \$95,055 8846 24 \$502 196 \$98,413 \$35,396 97 \$789 365	77 \$106,865 8,887 \$24 691 \$210 \$144,747 \$31,387 86 \$963 365	N/A 9,150 \$25 691 \$210 \$31,842 87 \$963 366	N/A 9,125 \$25 691 \$210 \$31,755 87 \$963 365
Cost per Admission Subacute Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Continuing Care Patient Days Average Daily Inpatients Treated Per Diem Cost	\$59,097 8,596 23.55 \$493 205.2 \$101,065 31,514 86.34 \$745	81.4 \$67,170 7,740 21.15 \$560 213 \$136,186 31,490 96.04 \$647	81.4 \$97,841 7,740 21 \$591 213 \$125,954 31,490 86 \$827	77 \$95,055 8846 24 \$502 196 \$98,413 \$35,396 97 \$789	77 \$106,865 8,887 \$24 691 \$210 \$144,747 \$31,387 86 \$963	N/A 9,150 \$25 691 \$210 \$31,842 87 \$963	N/A 9,125 \$25 691 \$210 \$31,755 87 \$963
Cost per Admission Subacute Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Continuing Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay	\$59,097 8,596 23.55 \$493 205.2 \$101,065 31,514 86.34 \$745 365	81.4 \$67,170 7,740 21.15 \$560 213 \$136,186 31,490 96.04 \$647 366 \$236,975	81.4 \$97,841 7,740 21 \$591 213 \$125,954 31,490 86 \$827 366 \$302,639	77 \$95,055 8846 24 \$502 196 \$98,413 \$35,396 97 \$789 365 \$287,942	77 \$106,865 8,887 \$24 691 \$210 \$144,747 \$31,387 86 \$963 365 \$351,510	N/A 9,150 \$25 691 \$210 \$31,842 87 \$963 366 N/A	N/A 9,125 \$25 691 \$210 \$31,755 87 \$963 365
Cost per Admission Subacute Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Continuing Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission	\$59,097 8,596 23.55 \$493 205.2 \$101,065 31,514 86.34 \$745 365	81.4 \$67,170 7,740 21.15 \$560 213 \$136,186 31,490 96.04 \$647 366	81.4 \$97,841 7,740 21 \$591 213 \$125,954 31,490 86 \$827 366	77 \$95,055 8846 24 \$502 196 \$98,413 \$35,396 97 \$789 365	77 \$106,865 8,887 \$24 691 \$210 \$144,747 \$31,387 86 \$963 365	N/A 9,150 \$25 691 \$210 \$31,842 87 \$963 366	N/A 9,125 \$25 691 \$210 \$31,755 87 \$963 365
Cost per Admission Subacute Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Continuing Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Daily Stay Cost per Admission Cost per Admission Deaf Unit	\$59,097 8,596 23.55 \$493 205.2 \$101,065 31,514 86.34 \$745 365 \$271,751	81.4 \$67,170 7,740 21.15 \$560 213 \$136,186 31,490 96.04 \$647 366 \$236,975	81.4 \$97,841 7,740 21 \$591 213 \$125,954 31,490 86 \$827 366 \$302,639	77 \$95,055 8846 24 \$502 196 \$98,413 \$35,396 97 \$789 365 \$287,942	77 \$106,865 8,887 \$24 691 \$210 \$144,747 \$31,387 86 \$963 365 \$351,510	N/A 9,150 \$25 691 \$210 \$31,842 87 \$963 366 N/A	N/A 9,125 \$25 691 \$210 \$31,755 87 \$963 365 N/A
Cost per Admission Subacute Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Continuing Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Deaf Unit Patient Days	\$59,097 8,596 23.55 \$493 205.2 \$101,065 31,514 86.34 \$745 365 \$271,751 7,239	81.4 \$67,170 7,740 21.15 \$560 213 \$136,186 31,490 96.04 \$647 366 \$236,975	81.4 \$97,841 7,740 21 \$591 213 \$125,954 31,490 86 \$827 366 \$302,639	77 \$95,055 8846 24 \$502 196 \$98,413 \$35,396 97 \$789 365 \$287,942	77 \$106,865 8,887 \$24 691 \$210 \$144,747 \$31,387 86 \$963 365 \$351,510	N/A 9,150 \$25 691 \$210 \$31,842 87 \$963 366 N/A 7,320	N/A 9,125 \$25 691 \$210 \$31,755 87 \$963 365 N/A 7,300
Cost per Admission Subacute Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Continuing Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Deaf Unit Patient Days Average Daily Inpatients Treated	\$59,097 8,596 23.55 \$493 205.2 \$101,065 31,514 86.34 \$745 365 \$271,751 7,239 19.83	81.4 \$67,170 7,740 21.15 \$560 213 \$136,186 31,490 96.04 \$647 366 \$236,975 7,219 19.72	81.4 \$97,841 7,740 21 \$591 213 \$125,954 31,490 86 \$827 366 \$302,639 7,219 20	77 \$95,055 8846 24 \$502 196 \$98,413 \$35,396 97 \$789 365 \$287,942	77 \$106,865 8,887 \$24 691 \$210 \$144,747 \$31,387 86 \$963 365 \$351,510	9,150 \$25 691 \$210 \$31,842 87 \$963 366 N/A 7,320 \$20	N/A 9,125 \$25 691 \$210 \$31,755 87 \$963 365 N/A 7,300 \$20
Cost per Admission Subacute Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Continuing Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Deaf Unit Patient Days Average Daily Inpatients Treated Per Diem Cost	\$59,097 8,596 23.55 \$493 205.2 \$101,065 31,514 86.34 \$745 365 \$271,751 7,239 19.83 \$504 365	81.4 \$67,170 7,740 21.15 \$560 213 \$136,186 31,490 96.04 \$647 366 \$236,975 7,219 19.72 \$488	81.4 \$97,841 7,740 21 \$591 213 \$125,954 31,490 86 \$827 366 \$302,639 7,219 20 \$460 365	77 \$95,055 8846 24 \$502 196 \$98,413 \$35,396 97 \$789 365 \$287,942 7142 20 \$457	77 \$106,865 8,887 \$24 691 \$210 \$144,747 \$31,387 86 \$963 365 \$351,510 7,219 \$20 \$515 \$365	N/A 9,150 \$25 691 \$210 \$31,842 87 \$963 366 N/A 7,320 \$20 \$515	N/A 9,125 \$25 691 \$210 \$31,755 87 \$963 365 N/A 7,300 \$20 \$515
Cost per Admission Subacute Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Continuing Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Deaf Unit Patient Days Average Daily Inpatients Treated Per Diem Cost Average Daily Inpatients Treated Per Diem Cost Average Length of Stay	\$59,097 8,596 23.55 \$493 205.2 \$101,065 31,514 86.34 \$745 365 \$271,751 7,239 19.83 \$504	81.4 \$67,170 7,740 21.15 \$560 213 \$136,186 31,490 96.04 \$647 366 \$236,975 7,219 19.72 \$488 365	81.4 \$97,841 7,740 21 \$591 213 \$125,954 31,490 86 \$827 366 \$302,639 7,219 20 \$460 365	77 \$95,055 8846 24 \$502 196 \$98,413 \$35,396 97 \$789 365 \$287,942 7142 20 \$457 365	77 \$106,865 8,887 \$24 691 \$210 \$144,747 \$31,387 86 \$963 365 \$351,510 7,219 \$20 \$515	N/A 9,150 \$25 691 \$210 \$31,842 87 \$963 366 N/A 7,320 \$20 \$515 \$366	N/A 9,125 \$25 691 \$210 \$31,755 87 \$963 365 N/A 7,300 \$20 \$515 \$365
Cost per Admission Subacute Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Continuing Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Deaf Unit Patient Days Average Daily Inpatients Treated Per Diem Cost Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission	\$59,097 8,596 23.55 \$493 205.2 \$101,065 31,514 86.34 \$745 365 \$271,751 7,239 19.83 \$504 365	81.4 \$67,170 7,740 21.15 \$560 213 \$136,186 31,490 96.04 \$647 366 \$236,975 7,219 19.72 \$488 365	81.4 \$97,841 7,740 21 \$591 213 \$125,954 31,490 86 \$827 366 \$302,639 7,219 20 \$460 365 \$168,072	77 \$95,055 8846 24 \$502 196 \$98,413 \$35,396 97 \$789 365 \$287,942 7142 20 \$457 365	77 \$106,865 8,887 \$24 691 \$210 \$144,747 \$31,387 86 \$963 365 \$351,510 7,219 \$20 \$515 \$365	N/A 9,150 \$25 691 \$210 \$31,842 87 \$963 366 N/A 7,320 \$20 \$515 \$366	N/A 9,125 \$25 691 \$210 \$31,755 87 \$963 365 N/A 7,300 \$20 \$515 \$365
Cost per Admission Subacute Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Continuing Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Deaf Unit Patient Days Average Daily Inpatients Treated Per Diem Cost Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Geriatric Unit	\$59,097 8,596 23.55 \$493 205.2 \$101,065 31,514 86.34 \$745 365 \$271,751 7,239 19.83 \$504 365 \$183,954 7,934	81.4 \$67,170 7,740 21.15 \$560 213 \$136,186 31,490 96.04 \$647 366 \$236,975 7,219 19.72 \$488 365 \$178,622	81.4 \$97,841 7,740 21 \$591 213 \$125,954 31,490 86 \$827 366 \$302,639 7,219 20 \$460 365	77 \$95,055 8846 24 \$502 196 \$98,413 \$35,396 97 \$789 365 \$287,942 7142 20 \$457 365 \$166,799	77 \$106,865 8,887 \$24 691 \$210 \$144,747 \$31,387 86 \$963 365 \$351,510 7,219 \$20 \$515 \$365 \$187,798	N/A 9,150 \$25 691 \$210 \$31,842 87 \$963 366 N/A 7,320 \$20 \$515 \$366 N/A	N/A 9,125 \$25 691 \$210 \$31,755 87 \$963 365 N/A 7,300 \$20 \$515 \$365 N/A
Cost per Admission Subacute Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Continuing Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Deaf Unit Patient Days Average Daily Inpatients Treated Per Diem Cost Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Geriatric Unit Patient Days	\$59,097 8,596 23.55 \$493 205.2 \$101,065 31,514 86.34 \$745 365 \$271,751 7,239 19.83 \$504 365 \$183,954 7,934 21.74	81.4 \$67,170 7,740 21.15 \$560 213 \$136,186 31,490 96.04 \$647 366 \$236,975 7,219 19.72 \$488 365 \$178,622 7,938 21.69	81.4 \$97,841 7,740 21 \$591 213 \$125,954 31,490 86 \$827 366 \$302,639 7,219 20 \$460 365 \$168,072 7,830 21	77 \$95,055 8846 24 \$502 196 \$98,413 \$35,396 97 \$789 365 \$287,942 7142 20 \$457 365 \$166,799 \$7,887 21.6	77 \$106,865 8,887 \$24 691 \$210 \$144,747 \$31,387 86 \$963 365 \$351,510 7,219 \$20 \$515 \$365 \$187,798 \$7,867 21.6	N/A 9,150 \$25 691 \$210 \$31,842 87 \$963 366 N/A 7,320 \$20 \$515 \$366 N/A \$8,052 22	N/A 9,125 \$25 691 \$210 \$31,755 87 \$963 365 N/A 7,300 \$20 \$515 \$365 N/A \$8,030 22
Cost per Admission Subacute Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Continuing Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Deaf Unit Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Deaf Unit Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Geriatric Unit Patient Days Average Daily Inpatients Treated Per Diem Cost	\$59,097 8,596 23.55 \$493 205.2 \$101,065 31,514 86.34 \$745 365 \$271,751 7,239 19.83 \$504 365 \$183,954 7,934 21.74 \$547	81.4 \$67,170 7,740 21.15 \$560 213 \$136,186 31,490 96.04 \$647 366 \$236,975 7,219 19.72 \$488 365 \$178,622 7,938 21.69 \$537	81.4 \$97,841 7,740 21 \$591 213 \$125,954 31,490 86 \$827 366 \$302,639 7,219 20 \$460 365 \$168,072 7,830 21	77 \$95,055 8846 24 \$502 196 \$98,413 \$35,396 97 \$789 365 \$287,942 7142 20 \$457 365 \$166,799 \$7,887 21.6 \$547	77 \$106,865 8,887 \$24 691 \$210 \$144,747 \$31,387 86 \$963 365 \$351,510 7,219 \$20 \$515 \$365 \$187,798 \$7,867 21.6 \$656	N/A 9,150 \$25 691 \$210 \$31,842 87 \$963 366 N/A 7,320 \$20 \$515 \$366 N/A \$8,052 22 \$656	N/A 9,125 \$25 691 \$210 \$31,755 87 \$963 365 N/A 7,300 \$20 \$515 \$365 N/A \$8,030 22 \$656
Cost per Admission Subacute Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Continuing Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Deaf Unit Patient Days Average Daily Inpatients Treated Per Diem Cost Average Daily Inpatients Treated Per Diem Cost Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Geriatric Unit Patient Days Average Daily Inpatients Treated Per Diem Cost Average Daily Inpatients Treated Per Diem Cost Average Daily Inpatients Treated Per Diem Cost Average Length of Stay	\$59,097 8,596 23.55 \$493 205.2 \$101,065 31,514 86.34 \$745 365 \$271,751 7,239 19.83 \$504 365 \$183,954 7,934 21.74 \$547	81.4 \$67,170 7,740 21.15 \$560 213 \$136,186 31,490 96.04 \$647 366 \$236,975 7,219 19.72 \$488 365 \$178,622 7,938 21.69 \$537 366	81.4 \$97,841 7,740 21 \$591 213 \$125,954 31,490 86 \$827 366 \$302,639 7,219 20 \$460 365 \$168,072 7,830 21 \$562 365	77 \$95,055 8846 24 \$502 196 \$98,413 \$35,396 97 \$789 365 \$287,942 7142 20 \$457 365 \$166,799 \$7,887 21.6 \$547 365	77 \$106,865 8,887 \$24 691 \$210 \$144,747 \$31,387 86 \$963 365 \$351,510 7,219 \$20 \$515 \$365 \$187,798 \$7,867 21.6 \$656 \$365	N/A 9,150 \$25 691 \$210 \$31,842 87 \$963 366 N/A 7,320 \$20 \$515 \$366 N/A \$8,052 22 \$656 \$366	N/A 9,125 \$25 691 \$210 \$31,755 87 \$963 365 N/A 7,300 \$20 \$515 \$365 N/A \$8,030 22 \$656 \$365
Cost per Admission Subacute Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Continuing Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Deaf Unit Patient Days Average Daily Inpatients Treated Per Diem Cost Average Daily Inpatients Treated Per Diem Cost Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Geriatric Unit Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Geriatric Unit Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission	\$59,097 8,596 23.55 \$493 205.2 \$101,065 31,514 86.34 \$745 365 \$271,751 7,239 19.83 \$504 365 \$183,954 7,934 21.74 \$547	81.4 \$67,170 7,740 21.15 \$560 213 \$136,186 31,490 96.04 \$647 366 \$236,975 7,219 19.72 \$488 365 \$178,622 7,938 21.69 \$537	81.4 \$97,841 7,740 21 \$591 213 \$125,954 31,490 86 \$827 366 \$302,639 7,219 20 \$460 365 \$168,072 7,830 21	77 \$95,055 8846 24 \$502 196 \$98,413 \$35,396 97 \$789 365 \$287,942 7142 20 \$457 365 \$166,799 \$7,887 21.6 \$547	77 \$106,865 8,887 \$24 691 \$210 \$144,747 \$31,387 86 \$963 365 \$351,510 7,219 \$20 \$515 \$365 \$187,798 \$7,867 21.6 \$656	N/A 9,150 \$25 691 \$210 \$31,842 87 \$963 366 N/A 7,320 \$20 \$515 \$366 N/A \$8,052 22 \$656	N/A 9,125 \$25 691 \$210 \$31,755 87 \$963 365 N/A 7,300 \$20 \$515 \$365 N/A \$8,030 22 \$656
Cost per Admission Subacute Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Continuing Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Deaf Unit Patient Days Average Daily Inpatients Treated Per Diem Cost Average Daily Inpatients Treated Per Diem Cost Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Geriatric Unit Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Geriatric Unit Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Average Length of Stay Cost per Admission Ancillary Services	\$59,097 8,596 23.55 \$493 205.2 \$101,065 31,514 86.34 \$745 365 \$271,751 7,239 19.83 \$504 365 \$183,954 7,934 21.74 \$547 365 \$199,655	81.4 \$67,170 7,740 21.15 \$560 213 \$136,186 31,490 96.04 \$647 366 \$236,975 7,219 19.72 \$488 365 \$178,622 7,938 21.69 \$537 366 \$195,955	81.4 \$97,841 7,740 21 \$591 213 \$125,954 31,490 86 \$827 366 \$302,639 7,219 20 \$460 365 \$168,072 7,830 21 \$562 365 \$205,263	77 \$95,055 8846 24 \$502 196 \$98,413 \$35,396 97 \$789 365 \$287,942 7142 20 \$457 365 \$166,799 \$7,887 21.6 \$547 365 \$199,689	77 \$106,865 8,887 \$24 691 \$210 \$144,747 \$31,387 86 \$963 365 \$351,510 7,219 \$20 \$515 \$365 \$187,798 \$7,867 21.6 \$656 \$365 \$239,540	N/A 9,150 \$25 691 \$210 \$31,842 87 \$963 366 N/A 7,320 \$20 \$515 \$366 N/A \$8,052 22 \$656 \$366 N/A	N/A 9,125 \$25 691 \$210 \$31,755 87 \$963 365 N/A 7,300 \$20 \$515 \$365 N/A \$8,030 22 \$656 \$365 N/A
Cost per Admission Subacute Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Continuing Care Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Deaf Unit Patient Days Average Daily Inpatients Treated Per Diem Cost Average Daily Inpatients Treated Per Diem Cost Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Geriatric Unit Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission Geriatric Unit Patient Days Average Daily Inpatients Treated Per Diem Cost Average Length of Stay Cost per Admission	\$59,097 8,596 23.55 \$493 205.2 \$101,065 31,514 86.34 \$745 365 \$271,751 7,239 19.83 \$504 365 \$183,954 7,934 21.74 \$547	81.4 \$67,170 7,740 21.15 \$560 213 \$136,186 31,490 96.04 \$647 366 \$236,975 7,219 19.72 \$488 365 \$178,622 7,938 21.69 \$537 366	81.4 \$97,841 7,740 21 \$591 213 \$125,954 31,490 86 \$827 366 \$302,639 7,219 20 \$460 365 \$168,072 7,830 21 \$562 365 \$205,263	77 \$95,055 8846 24 \$502 196 \$98,413 \$35,396 97 \$789 365 \$287,942 7142 20 \$457 365 \$166,799 \$7,887 21.6 \$547 365	77 \$106,865 8,887 \$24 691 \$210 \$144,747 \$31,387 86 \$963 365 \$351,510 7,219 \$20 \$515 \$365 \$187,798 \$7,867 21.6 \$656 \$365	N/A 9,150 \$25 691 \$210 \$31,842 87 \$963 366 N/A 7,320 \$20 \$515 \$366 N/A \$8,052 22 \$656 \$366	N/A 9,125 \$25 691 \$210 \$31,755 87 \$963 365 N/A 7,300 \$20 \$515 \$365 N/A \$8,030 22 \$656 \$365

\$2,967,305

\$2,935,989

\$3,018,333

\$1,854,306 \$1,273,957

\$3,574,189 \$10,475,160 \$12,387,264 \$12,222,924 \$16,365,053 \$16,365,053 \$16,365,053

\$1,273,957

\$1,273,957

Hospital Patient Recoveries

Disproportionate Share Payments

Medicaid, Medicare, Insurance and Sponsors

Project Summary Data							
General Administration	\$7,863,087	\$9,309,232	\$8,285,999	7918552	8402240	8138844	8088321
Dietary Services	\$3,879,773	\$3,444,769	\$3,761,400	\$4,063,144	\$4,446,806	\$4,258,545	\$4,429,231
Household and Property Services	\$10,362,675	\$9,283,938	\$9,570,121	\$11,449,315	\$14,413,750	\$11,910,969	\$12,714,660
Hospital Support Services	\$4,560,939	\$4,566,320	\$4,913,933	4331660	4798704	5085007	5143742
Patient Care Services	\$39,593,134	\$42,171,211	\$45,030,734	48234940	55231903	49361724	50848698
Ancillary Services	\$7,179,608	\$7,133,664	\$8,507,055	\$7,742,449	\$8,514,298	\$8,431,992	\$8,406,220
Non-Reimbursable Services	\$561,918	\$2,494,253	\$123,404	\$121,271	\$213,138	\$178,428	\$197,320
Total	\$74,001,134	\$78,403,387	\$80,192,646	\$83,861,331	\$96,020,840	\$87,365,509	\$89,828,193
OTHER PERFORMANCE MEASURES - Spring Grove							
Hospital Center	2019 Act.	2020 Act.	2021 Act.	2022 Act.			
<u>Admissions</u>							
Patient Days	42,007	46,542	43,753	42,002	50,904	79,840	83,832
Average Daily Inpatients Treated	115	127	120	115	\$139	\$140	\$140
Per Diem Cost	\$652	\$388	\$753	\$872	\$759	\$463	\$461
Average Length of Stay	231	366	365	365	\$366	\$366	\$366
Cost per Admission	\$150,543	\$142,011	\$274,959	\$318,173	\$277,978	\$264,047	\$264,047
Intermediate Care							
Patient Days	72,657	72,059	73,730	78,466	80,542	126,809	133,149
Average Daily Inpatients Treated	199	197	202	214	220	220	220
Per Diem Cost	\$530	\$324	\$542	\$549	\$539	\$368	\$351
Average Length of Stay	582	366	364	364	366	367	365
Cost per Admission	\$308,309	\$118,706	\$197,292	\$199,882	\$197,403	\$212,233	\$212,233
Intensive Medical Care							
Patient Days	10,584	10,595	10,585	10,950	10,731	12,270	12,884
Average Daily Inpatients Treated	29	29	29	30	29	33	35
Per Diem Cost	\$480	\$311	\$542	\$593	\$688	\$597	\$568
Average Length of Stay	706	365	359	359	354	386	368
Cost per Admission	\$338,814	\$113,539	\$194,575	\$212,977	\$254,532	\$221,872	\$209,194
Domiciliary Care							
Patient Days	0	0	0	0	0	0	0
Average Daily Inpatients Treated	0	0	0	0	0	0	0
Per Diem Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Average Length of Stay	0	0	0	0	\$0	\$0	\$0
Cost per Admission	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Adolescent Unit							
Patient Days	2,028	2,258	2,920	2,190	1,989	2,088	2,192
Average Daily Inpatients Treated	6	6	8	6	5	5	6
Per Diem Cost	\$1,491	\$697	\$884	\$1,370	\$1,542	\$1,675	\$1,596
Average Length of Stay	40	61	100	100	398	417	365
Cost per Admission	\$59,654	\$42,517	\$88,379	\$136,977	\$613,523	\$699,660	\$583,050
Ancillary Services							
Patient Days	127,376	128,000	144,905	144,373	144,166	221,007	232,057
Per Diem Cost	\$65	\$65	\$60	\$72	\$73	\$51	\$49
Hospital Patient Recoveries							
Medicaid, Medicare, Insurance and Sponsors	\$3,542,936	\$3,187,259	\$4,293,837	\$1,336,041	\$2,001,259	\$1,500,000	\$1,500,000
Disproportionate Share Payments	\$17,291,098	\$8,832,217	\$11,135,451	\$13,084,369	\$6,580,556	\$13,000,000	\$13,000,000
Project Summary Data							
General Administration	\$8,370,940	\$9,522,535	\$8,463,928	\$6,871,522	\$7,231,937	\$8,552,105	\$8,552,105
Dietary Services	\$5,870,688	\$6,327,750	\$6,552,999	\$6,880,913	\$7,709,652	\$7,428,267	\$7,428,267
Household and Property Services	\$10,355,836	\$8,113,276	\$8,640,476	\$10,782,804	\$12,473,917	\$11,367,593	\$11,367,593
Hospital Support Services	\$8,783,839	\$8,011,040	\$9,594,006	\$11,404,426	\$13,244,259	\$11,815,252	\$11,815,252
Patient Care Services	\$44,191,826	\$47,830,206	\$54,208,700	\$58,753,264	\$58,855,023	\$64,462,198	\$64,462,198
Ancillary Services	\$8,259,210	\$7,913,976	\$10,102,881	\$12,080,867	\$10,493,813	\$11,258,150	\$11,258,150
Non-Reimbursable Services	\$3,406,679	\$7,257,443	\$3,601,637	\$2,899,687	\$5,690,526	\$1,095,805	\$1,095,805
Total	\$89,239,018	\$94,976,226	\$101,164,627	\$109,673,483	\$115,699,127	\$115,979,370	\$115,979,370

OTHER	PERFORM/	NCE	MEASURES	- Clifton T
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OTHER PERFORMANCE MEASURES - Clifton T. Perkins Hospital Center	2019 Act.	2020 Act.	2021 Act.	2022 Act.	2023 Act.	2024 Est.	2025 Est.
Forensic Care							
Patient Days	103,660	99,253	99,253	99,253	102,796	103,578	103,944
Average Daily Inpatients Treated	284	283	271.9260274	272	281	283	285
Per Diem Cost	\$578	\$647	\$644	\$642	\$686	\$693	\$693
Average Length of Stay	1,167	1,167	1,167	1,167	1,167	1,167	1,167
Cost per Admission	\$675,015	\$755,366	\$751,687	\$749,038	\$810,123	\$815,889	\$821,655
Ancillary Services							
Patient Days	103,660	99,253	99,253	99,253	103,295	103,578	103,944
Per Diem Cost	\$129	\$168	\$163	\$158	\$188	\$164	\$127
Pretrial Services							
Inpatient Competency Evaluation Referrals	21	34	41	41	48	46	48
Inpatient Pretrial Evaluation Referrals	28	30	24	24	39	38	40
Outpatient Competency Evaluation Referrals	14	5	25	25	16	26	20
Outpatient Pretrial Evaluation Referrals	18	7	34	34	20	22	20
Total (Inpatient+Outpatient) Competency/Pretrial Evaluation							
Referrals	81	39	124	124	123	132	130
Total (Inpatient+Outpatient) Pretrial Evaluation Referrals	46	37	58	58	59	60	60
Total (Inpatient+Outpatient) Pretrial Evaluations Completed	40	88	151	151	45	48	4
Admitted Incompetent to Stand Trial	88	59	69	75	137	140	14
Adjudicated Incompetent to Stand Trial	98	n/a	73	82	28	30	3
Total Admitted/Adjudicated Incompetent to Stand Trial	186	n/a	142	157	165	170	17
Total Annual Cost per Patient	\$258,188	\$295,613	\$294,591	\$292,104	\$327,165	\$321,473	\$332,49
Hospital Patient Recoveries							
Medicaid, Medicare, Insurance and Sponsors	\$82,173	\$78,673	\$0	\$0	\$0	\$0	\$1
Disproportionate Share Payments	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Project Summary Data							
General Administration	\$6,502,268	\$8,298,364	\$6,662,201	\$5,909,600	\$6,643,762	\$6,781,612	\$7,755,020
Dietary Services	\$1,978,794	\$1,817,378	\$2,039,315	\$2,114,290	\$1,912,837	\$2,627,152	\$2,610,89
Household and Property Services	\$4,482,123	\$5,229,066	\$5,354,934	\$3,982,747	\$3,701,754	\$4,028,920	\$3,701,110
Hospital Support Services	\$6,893,514	\$6,919,623	\$6,947,211	\$7,866,631	\$7,952,274	\$8,233,137	\$8,951,735
Patient Care Services	\$42,127,842	\$44,504,623	\$45,276,714	\$45,673,820	\$50,078,547	\$52,002,176	\$51,606,606
Ancillary Services	\$11,340,815	\$14,100,973	\$13,826,475	\$13,883,470	\$16,773,964	\$14,113,802	\$15,934,984
Non-Reimbursable Services	\$31,849	\$2,788,508	\$21,664	\$10,525	\$11,611	\$23,250	\$23,250
Total	\$73,357,205	\$83,658,535	\$80,128,514	\$79,441,083	\$87,074,749	\$87,810,049	\$90,583,612
OTHER PERFORMANCE MEASURES - John L. Gildner							
Regional Institute for Children and Adolescents	2019 Act.	2020 Act.	2021 Act.	2022 Act.	2023 Act.	2024 Est.	2025 Est.
Hospital Patient Recoveries							
Medicaid, Medicare, Insurance and Sponsors	\$2,454,146	\$2,524,100	\$1,218,844	\$1,106,656	\$1,871,299	\$2,000,000	\$2,000,000
Disproportionate Share Payments	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Project Summary Data							
General Administration	\$2,191,864	\$2,364,488	\$2,459,338	\$2,525,568	\$2,568,611	\$2,447,291	\$2,606,61
Dietary Services	\$622,446	\$641,755	\$738,554	\$941,704	\$1,089,473	\$929,221	\$1,167,81
Household and Property Services	\$2,327,132	\$2,052,481	\$1,960,409	\$2,099,058	\$2,509,561	\$2,132,814	\$2,113,78
Hospital Support Services	\$97,964	\$131,564	\$112,524	\$206,136	\$211,788	\$186,120	\$250,87
							\$12,761,98
	\$8,463,691	\$9,272,200	\$9,967,505	\$10,724,066	\$12,704,221	\$12,117,623	\$12,701,90
Patient Care Services	\$8,463,691 \$610,309						
		\$635,183		\$545,429	\$702,096	\$639,614	\$761,816 \$250,484

Developmental Disabilities

	2019 Act.	2020 Act.	2021 Act.	2022 Act.	2023 Act.	2024 Est.	2025 Est.
Community Services							
Community Residential Services: Annualized Clients	6,330	6,381	6,367	6,680	6,760	6,760	6,760
Average Annual Cost Per Client	\$100,580		\$135,971	\$143,479		\$209,307	\$217,680
Day Programs: Annualized Clients	8,380		7,760	8,201	8,535	8,535	8,535
Average Annual Cost Per Client	\$22,432		\$18,670	\$26,896		\$25,915	\$26,951
Supported Employment Programs: Annualized Clients	3,958		4,043	3,761	3,817	3,811	3,811
Average Annual Cost Per Client	\$16,041	\$15,443	\$12,808	\$19,257	\$15,260	\$16,480	\$17,140
Targeted Case Management: Annualized Clients	23,012	23,445	25,294	24,754	25,138	25,138	25,138
Average Cost Per Annualized Client	\$2,453	\$2,995	\$2,825	\$3,112	\$3,735	\$4,051	\$4,213
Purchase of Care: Clients	N/A	N/A	N/A	N/A	7,941	7,941	7,941
Average Annual Cost Per Client	N/A	N/A	N/A	N/A	\$10,210	\$11,027	\$11,468
Summer Program: Clients	1,394		1,394	1,394		1,394	1,394
Average Annual Cost Per Client	\$279		\$267	\$267		\$279	\$279
Self Directed Services: Clients	983	,	1,574	2,101	2,679	2,679	2,679
Average Annual Cost Per Client	\$57,433		\$49,066			\$64,654	\$67,240
Family Support Services: Annualized Clients	84 \$20,654		56 \$4.070		158	158	158
Average Annual Cost Per Client Individual Family Care: Annualized Clients	\$38,651	\$61,498	\$4,272			\$4,348	\$4,522
Average Annual Cost Per Client	230 \$33,131	223 \$41,166	223 \$41,166	404 \$19,494	406 \$21,665	1,053 \$23,398	1,053 \$24,334
· ·							
Individual Support Services: Annualized Clients	491	422 \$34.900	362			202	202
Average Annual Cost Per Client Behavioral Support Services:	\$17,727	\$31,899	\$30,134	\$11,347	\$21,722	\$23,460	\$24,398
Behavioral Assessment Services	155	375	436	521	256	256	256
Behavioral Consultation Services	27,813		2,062			2,064	2,064
Behavioral Respite Services	2,517		2,002			12	,
Behavioral Support Services	18,047		1,149	1,052		930	930
Mobile Crisis Intervention Services	1,028		46	38		23	23
Community Support Living Arrangements: Annualized	.,						
Clients	4,212	4,212	5,925	6,338	6,253	6,253	6,253
Average Cost Per Annualized Client	\$29,648		\$31,193	\$56,908		\$45,738	\$45,738
Waiting List Equity Fund: Clients Served Fund Balance Available	40 \$8,609,746		6 \$11,383,705	14 \$12,001,234		7 \$14,847,182	7 \$14,847,182
Holly Center	2019 Act.	2020 Act.	2021 Act.	2022 Act.	2023 Act.	2024 Est.	2025 Est.
Number of people living at the Center	49		49			52	
Beds Operated	150	150	150	100	100	100	100
Residential Services							
Admissions	4	3	3	4		3	3
Discharges	5		5			1	1
Inpatients Treated	49		36	53		49	50
Average Daily Inpatients Treated	49		36	50		49	50
Patient Days	17,885	17,885	13,140	18,250		17,934	18,250
Per Diem Cost	\$750		\$1,407			\$945	\$947
Average Length of Stay Annual Cost per Average Daily Client	365 \$273,750		365 \$512,727	365	365 \$271.247	366	365
Day Services	\$273,750	\$290,540	\$513,727	\$342,832	\$371,347	\$345,907	\$345,769
Average Daily Inpatients Treated	23	25	0	47	30	30	30
Patient Days	5,612		0			30 7,350	30 7,320
Per Diem Cost	\$240		\$0			\$205	\$205
Average Length of Stay	244		244	244		245	244
Annual Cost per Average Daily Client	\$58,560		\$0	\$34,160		\$50,225	\$50,020
Hospital Patient Recoveries:	Ψ00,000	ψο 1, 100	Ψ	ψο 1, 100	Ψ00,020	Ψ00,220	Ψ00,020
Medicaid, Medicare, Insurance and Sponsors (\$)	\$5,360,334	\$5,507,224	\$5,507,224	\$7,973,823	\$4,749,329	\$4,844,316	\$4,941,202
Project Summary:	40,000,00 .	40,00 1,22.	ψο,σοι <u>,</u> == .	4 .,0.0,020	ψ .,ο,ο <u>-</u> ο	ψ 1,0 1 1,0 10	V 1,0 1 1,202
General Administration	\$3,142,429	\$3,860,336	\$4,266,572	\$3,676,511	\$3,465,883	\$3,535,201	\$3,605,905
Dietary Services	\$1,443,182		\$1,518,649			\$1,865,409	
Household and Property Services	\$2,352,254		\$2,175,129			\$2,679,676	\$2,733,269
Hospital Support Services						\$1,372,038	\$1,399,478
	\$1,143,863		\$1,236,098	ψ.,σσσ,.σ.	, ,	7 .,,	
Patient Care Services	\$1,143,863 \$7,721,470		\$1,236,098 \$8,196,432			\$7,832,452	\$7,989,101
Day Services		\$7,471,225		\$8,349,076	\$7,678,874		\$7,989,101 \$350,043
Day Services Ancillary Services	\$7,721,470 \$447,079 \$949,128	\$7,471,225 \$317,975 \$1,073,165	\$8,196,432 \$327,814 \$1,010,502	\$8,349,076 \$284,466 \$1,271,006	\$7,678,874 \$336,451 \$1,134,414	\$7,832,452 \$343,180 \$1,157,102	\$350,043 \$1,180,244
Day Services	\$7,721,470 \$447,079	\$7,471,225 \$317,975 \$1,073,165 \$149,769	\$8,196,432 \$327,814	\$8,349,076 \$284,466 \$1,271,006 \$52,793	\$7,678,874 \$336,451 \$1,134,414 \$29,229	\$7,832,452 \$343,180	\$350,043

SETT							
Beds Operated	32	32	32	32	32	32	32
Sykesville Secure Evaluation and Therapeutic Treatment							
Services (SETT)							
Admissions	34	29	27	17	29	24	24
Discharges	24	31	25	21	30	25	25
Inpatients treated	55	57	54	43	54	50	50
Average daily inpatients treated	23	28	24	21	22	30	30
Patient days	8,295	10,086	8,907	7,537	7,893	8,112	8,112
Per Diem cost	766	772	818	1,025	1,164	1,225	1,225
Average length of stay	365	365	365	315	294	300	300
Annual cost per average daily client	279,590	278,148	299,763	367,918	417,554	331,193	331,193

Jessup Secure Evaluation and Therapeutic Treatment

Services (SETT) Admissions

Discharges N/A - SETT Inpatients treated merged into Skyesville location Average daily inpatients treated Patient days Per Diem cost Average length of stay

Cost per admission

Number of people living at the Center 45 43 46 41 39 45 45 Beds Operated 62 63 63 64 64 64 64 65 <th>Potomac Center</th> <th>2019 Act.</th> <th>2020 Act.</th> <th>2021 Act.</th> <th>2022 Act.</th> <th>2023 Act.</th> <th>2024 Est.</th> <th>2025 Est.</th>	Potomac Center	2019 Act.	2020 Act.	2021 Act.	2022 Act.	2023 Act.	2024 Est.	2025 Est.
Residential Services Admissions 21 23 24 15 10 20 20 Discharges 18 24 26 18 13 24 24 Inpatients Treated 62 67 65 56 49 65 65 Average Daily Inpatients Treated 45 43 46 41 39 45 45 Patient Days 16,296 15,611 16,578 14,661 13,989 16,425 16,425 Per Diem Cost \$803 \$1,117 \$1,090 \$1,299 \$1,695 \$1,315 \$1,315	Number of people living at the Center	45	43	46	41	39	45	45
Admissions 21 23 24 15 10 20 20 Discharges 18 24 26 18 13 24 24 Inpatients Treated 62 67 65 56 49 65 65 Average Daily Inpatients Treated 45 43 46 41 39 45 45 Patient Days 16,296 15,611 16,578 14,661 13,989 16,425 16,425 Per Diem Cost \$803 \$1,117 \$1,090 \$1,299 \$1,695 \$1,315 \$1,315	Beds Operated	62	62	62	62	62	62	62
Discharges 18 24 26 18 13 24 24 Inpatients Treated 62 67 65 56 49 65 65 Average Daily Inpatients Treated 45 43 46 41 39 45 45 Patient Days 16,296 15,611 16,578 14,661 13,989 16,425 16,425 Per Diem Cost \$803 \$1,117 \$1,090 \$1,299 \$1,695 \$1,315 \$1,315	Residential Services							
Inpatients Treated 62 67 65 56 49 65 65 Average Daily Inpatients Treated 45 43 46 41 39 45 45 Patient Days 16,296 15,611 16,578 14,661 13,989 16,425 16,425 Per Diem Cost \$803 \$1,117 \$1,090 \$1,299 \$1,695 \$1,315 \$1,315	Admissions	21	23	24	15	10	20	20
Average Daily Inpatients Treated 45 43 46 41 39 45 45 Patient Days 16,296 15,611 16,578 14,661 13,989 16,425 16,425 Per Diem Cost \$803 \$1,117 \$1,090 \$1,299 \$1,695 \$1,315 \$1,315	Discharges	18	24	26	18	13	24	24
Patient Days 16,296 15,611 16,578 14,661 13,989 16,425 16,425 Per Diem Cost \$803 \$1,117 \$1,090 \$1,299 \$1,695 \$1,315 \$1,315	Inpatients Treated	62	67	65	56	49	65	65
Per Diem Cost \$803 \$1,117 \$1,090 \$1,299 \$1,695 \$1,315 \$1,315	Average Daily Inpatients Treated	45	43	46	41	39	45	45
***** ***** ***** ***** ***** *****	Patient Days	16,296	15,611	16,578	14,661	13,989	16,425	16,425
Average Length of Clay	Per Diem Cost	\$803	\$1,117	\$1,090	\$1,299	\$1,695	\$1,315	\$1,315
Average Length of Stay 365 365 365 365 365 365 365	Average Length of Stay	365	365	365	365	365	365	365
Annual Cost per Average Daily Client \$293,095 \$405,628 \$392,928 \$464,550 \$608,011 \$480,019 \$480,153	Annual Cost per Average Daily Client	\$293,095	\$405,628	\$392,928	\$464,550	\$608,011	\$480,019	\$480,153
Day Services	Day Services							
Average Daily Inpatients Treated 42 34 38 37 34 36 36	Average Daily Inpatients Treated	42	34	38	37	34	36	36
Patient Days 10,080 7,752 9,082 9,139 8,228 8,817 8,748	Patient Days	10,080	7,752	9,082	9,139	8,228	8,817	8,748
Per Diem Cost \$140 \$170 \$145 \$190 \$219 \$164 \$164	Per Diem Cost	\$140	\$170	\$145	\$190	\$219	\$164	\$164
Average Length of Stay 240 228 239 247 242 243 243	Average Length of Stay	240	228	239	247	242	243	243
Annual Cost per Average Daily Client \$33,630 \$38,670 \$34,639 \$47,003 \$53,048 \$39,768 \$39,969	Annual Cost per Average Daily Client	\$33,630	\$38,670	\$34,639	\$47,003	\$53,048	\$39,768	\$39,969
Hospital Patient Recoveries:	Hospital Patient Recoveries:							
Medicaid, Medicare, Insurance and Sponsors (\$) \$2,244,322 \$2,309,183 \$2,653,579 \$4,785,294 \$5,591,264 \$4,343,379 \$4,343,379	Medicaid, Medicare, Insurance and Sponsors (\$)	\$2,244,322	\$2,309,183	\$2,653,579	\$4,785,294	\$5,591,264	\$4,343,379	\$4,343,379
Project Summary:	Project Summary:							
General Administration \$3,615,869 \$3,570,283 \$3,396,952 \$3,705,473 \$4,089,363 \$3,382,029 \$3,382,029	General Administration	\$3,615,869	\$3,570,283	\$3,396,952	\$3,705,473	\$4,089,363	\$3,382,029	\$3,382,029
Dietary Services \$1,070,738 \$1,315,516 \$1,004,752 \$1,183,723 \$1,096,457 \$1,149,136 \$1,149,136	Dietary Services	\$1,070,738	\$1,315,516	\$1,004,752	\$1,183,723	\$1,096,457	\$1,149,136	\$1,149,136
Household and Property Services \$2,208,689 \$1,260,798 \$1,185,187 \$1,334,831 \$1,362,110 \$1,460,123 \$1,460,123	Household and Property Services	\$2,208,689	\$1,260,798	\$1,185,187	\$1,334,831	\$1,362,110	\$1,460,123	\$1,460,123
Hospital Support Services \$1,639,549 \$1,509,061 \$1,571,727 \$1,348,053 \$1,631,781 \$1,681,577 \$1,681,577		\$1,639,549	\$1,509,061	\$1,571,727	\$1,348,053	\$1,631,781	\$1,681,577	\$1,681,577
Patient Care Services \$8,207,553 \$9,589,647 \$10,708,275 \$10,894,030 \$14,610,239 \$13,226,920 \$13,226,920	Patient Care Services	\$8,207,553	\$9,589,647	\$10,708,275	\$10,894,030	\$14,610,239	\$13,226,920	\$13,226,920
Day Services \$234,672 \$130,120 \$113,970 \$316,251 \$289,164 \$263,589 \$263,589	Day Services	\$234,672	\$130,120	\$113,970	\$316,251	\$289,164	\$263,589	\$263,589
Ancillary Services \$1,564,070 \$1,380,098 \$1,409,101 \$2,002,854 \$2,436,280 \$1,877,403 \$1,877,403	Ancillary Services	\$1,564,070	\$1,380,098	\$1,409,101	\$2,002,854	\$2,436,280	\$1,877,403	\$1,877,403
Non-Reimbursable Services \$985 \$1,256 \$981 \$469 \$669 \$5,000 \$5,000	Non-Reimbursable Services	\$985	\$1,256	\$981	\$469	\$669	\$5,000	\$5,000
Total \$18,542,125 \$18,756,779 \$19,390,945 \$20,785,684 \$25,516,063 \$23,045,777 \$23,045,777	Total	\$18,542,125	\$18,756,779	\$19,390,945	\$20,785,684	\$25,516,063	\$23,045,777	\$23,045,777

Medical Care Programs

	2019 Act.	2020 Act.	2021 Act.	2022 Act.	2023 Act.	2024 Est.	2025 Est.
Provider Reimbursements							
Average Number of Medical Assistance Enrollees							
Federally Eligible	1,218,179	1,255,576	1,384,969	1,498,241	1,588,030	1,540,254	1,404,656
Non-Federally Eligible	199					211	211
Total	1,218,377	1,255,755	1,385,182	1,498,459	1,588,235	1,540,465	1,404,867
Avg. Number of Federally Eligible Enrollees by Group:							
Elderly	35,522		,	38,056	,		,
Disabled Child	23,399	,	,	,		97,389	,
Disabled Adult	100,850					20,754	
Other	68,654	,	,			71,364	
Pregnant Woman (Non-Family)	10,297					18,162	
Parents and caretakers (former Expansion Adult)	206,955						
Children	456,396						
Affordable Care Act (ACA) Adults	309,330						
Undocumented Immigrants	5,527						
Former Foster Care	1,216				,		
Hospital Presumptive Eligibility: Pregnant Women	0					0	
Hospital Presumptive Eligibility: All Others	32					10	
Total	1,218,179	1,255,576	1,384,969	1,498,241	1,588,030	1,509,129	1,439,700
Primary Adult Care Program							
Employed Individuals with Disabilities Program	840				,	1,618	,
Family Planning Program	10,129	,					
Total	10,969	13,001	14,145	14,526	13,449	14,044	15,989
Average Cost Per Enrollee by Group: Elderly	\$31,512	\$32,138	\$30,352	\$30,322	\$29,010	\$23,764	\$25,037
Disabled Child	\$17,539	\$17,931	\$18,803	\$17,915	\$18,438	\$17,916	\$16,932
Disabled Adult	\$17,061	\$16,896		\$17,269			
Other	\$1,886	\$1,274	\$1,280	\$1,263			\$797
Pregnant Woman (Non-Family)	\$23,760	\$25,756	\$18,296	\$17,031	\$14,717	\$16,894	\$15,883
Parents and caretakers (former Expansion Adult)	\$6,590	\$5,408	\$5,633	\$5,685	\$5,887	\$6,642	\$5,649
Children	\$2,962	\$3,130	\$3,004	\$3,019	\$3,129	\$2,683	\$2,509
Affordable Care Act (ACA) Adults	\$8,513		\$7,939	\$7,669	\$7,595	\$6,013	\$7,808
Primary Adult Care Program	\$0	\$0	\$0	\$7,531	\$0	\$0	\$0
Undocumented Immigrants	\$27,955	\$28,978	\$35,977	\$39,652	\$53,580	\$115,271	\$96,333
Former Foster Care	\$7,299	\$7,723	\$7,150	\$6,915	\$7,018	\$7,999	\$8,313
Hospital Presumptive Eligibility: Pregnant Women	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Hospital Presumptive Eligibility: All Others	\$14,145	\$14,373	\$12,118	\$12,625	\$12,786	\$12,401	\$1,667
Maryland Children's Heath Program							
Average Number of Enrollees	154,320	143,030	143,390	156,248	164,521	150,777	145,439
Average Cost per Enrollee	\$1,809			\$1,954		\$1,953	\$3,687
Summary of Maryland Children's Health Program Including Pregnant Women & Children in Medical Care							
Provider Reimbursements (MOOQ01.03)	2019 Act.	2020 Act.	2021 Act.	2022 Act.	2023 Act.	2024 Est.	2025 Est.
Pregnant Women (M00Q0I.03), Non-Family	-						
Estimated Enrollment	10,297	12,670	13,715	13,826	19,467	18,162	18,466
Spending: Total Funds (\$)	190,240,360			235,462,091		306,828,828	
Maryland Children's Health Program (M00Q0I.07)	,= ,500	,==.,500	, , •	, ,	, ,	, , - 20	,
Estimated Enrollment	154,320	143,030	143,390	156,248	164,521	150,777	145,439
Spending: Total Funds (\$)	279,130,308			305,284,212	,	294,491,369	536,199,501
Total Estimated Enrollment	164,617						
Total Spending: Total Funds (\$)	469,370,668			540,746,303			

Behavioral Health Services for Medicaid Recipients Number of consumers (fiscal year 2014) / Number of Medicaid and CHIP enrollees (fiscal year 2015 to 2017)

Medicaid	1,218,179	1,255,576	1,384,969	1,498,241	1,588,030	1,509,129	1,439,700
CHIP	154,320	143,030	143,390	156,248	164,521	150,777	145,439
Total	1,372,499	1,398,606	1,528,358	1,654,489	1,752,551	1,659,906	1,585,139
Number of consumers by service type:							
Inpatient	N/A						
Residential Treatment Centers	N/A						
Outpatient	N/A						
Rehabilitation	N/A						
Case Management	N/A						
Total	N/A						