MISSION

The Maryland Department of Housing and Community Development (DHCD) works with diverse partners to finance and support affordable homeownership, rental housing, small businesses, and municipal infrastructure projects that change Maryland for the better.

VISION

All Maryland citizens will have the opportunity to live and prosper in affordable, desirable and secure housing in thriving communities.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

- Goal 1. Expand DHCD loan portfolio in a fiscally sustainable manner to provide Maryland citizens and local communities with quality affordable single family and multifamily housing and strong local economies.
 - **Obj. 1.1** Annually provide a minimum of \$500 million in loans to enable at least 2,500 low-to-moderate income Marylanders to purchase homes (based on a 10-year average loan amount of \$230,000 from 2014 to 2024 with a projected growth rate of 3 to 5 percent) primarily through the Maryland Mortgage Program.
 - **Obj. 1.2** Annually increase lending for special needs and home rehabilitation based on an average loan size of approximately \$30,000 through the Special Loans program based on a 10-year average.
 - Obj. 1.3 Annually produce new units and preserve existing units of affordable rental housing for families, the disabled, seniors and special needs individuals.
 - **Obj. 1.4** Annually assist more than 3,000 single family and close to 2,000 multifamily households with energy efficiency improvements based on a 10-year average from 2015-2024.

Performance Measures	2020 Act.	2021 Act.	2022 Act.	2023 Act.	2024 Act.	2025 Est.	2026 Est.
Number of mortgages financed using DHCD funding	4,771	3,995	3,316	2,377	3,375	3,300	3,300
Total DHCD dollars invested (Maryland Mortgage Program) -							
millions	\$1,141	\$1,032	\$912	\$653	\$1,003	\$1,000	\$1,000
Total dollars invested in down payment assistance - millions	\$26.3	\$25.0	\$20.2	\$26.5	\$39.8	\$52.8	\$52.8
Number of households receiving down payment assistance	2,453	3,232	2,356	2,347	2,913	3,000	3,000
Average down payment assistance per household	\$7,303	\$7,729	\$8,572	\$11,275	\$13,670	\$13,700	\$13,700
Number of first-time home buyer households	N/A						
Number of first-time home buyers supported by DHCD mortgage							
products	4,715	3,948	3,268	2,348	3,330	3,330	3,330
Percent of minority homeownership	51.2%	59.4%	61.9%	60.5%	58.9%	58.4%	59.8%
Total DHCD dollars invested (SmartBuy Maryland Mortgage							
Program) - millions	\$66.2	\$75.2	\$45.2	\$48.1	\$86.5	\$97.0	\$97.0
Number of SmartBuy mortgages financed using DHCD funding	224	291	175	144	261	320	320
Number of SmartBuy borrowers receiving down payment							
assistance	251	258	156	132	229	281	281
Total amount of student debt retired - millions	\$6.50	\$8.30	\$4.58	\$5.00	\$7.90	\$4.00	\$4.00
Total DHCD dollars invested in HomeAbility (Disabled							
Borrowers) - millions	\$5.40	\$0.97	\$1.03	\$1.20	\$1.20	\$1.00	\$1.00

Obj. 1.4 (continued from previous page)

Number of mortgages financed for HomeAbility (Disabled							
Borrowers)	32	25	26	29	29	28	28
Total DHCD dollars invested (Group Homes) - millions	\$0.78	\$1.17	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total number of Group Homes Projects Funded	3	2	0	0	0	0	0
Total dollars invested (Special Loans) - millions	\$10.90	\$9.30	\$7.30	\$23.20	\$15.02	\$12.40	\$12.40
Number of Special Loans closed	260	155	131	1,172	752	221	221
Number of vacant structures demolished via state resources	547	197	44	4	263	250	250

Obj. 1.5 Maintain lending to municipalities and local governments at \$25 million annually for infrastructure improvements.

Performance Measures	2020 Act.	2021 Act.	2022 Act.	2023 Act.	2024 Act.	2025 Est.	2026 Est.
Total number of new rental units produced	1,923	1,206	1,390	2,203	1,806	2,300	2,300
Number of affordable rental housing units preserved using state							
and federal resources	1,119	1,144	2,388	1,264	1,143	2,250	2,250
Total number of units produced (total)	3,042	2,350	3,778	3,467	2,949	4,550	4,550
Total DHCD dollars invested (multifamily) - millions	\$43.0	\$46.2	\$66.4	\$116.6	\$87.8	\$100.0	\$85.0
Total Projects cost - millions	\$991.7	\$723.5	\$1,154.0	\$1,187.9	\$1,192.6	\$1,300.0	\$1,100.0
Number of Single Family Units Assisted (SF-Energy)	3,476	2,909	3,038	4,091	2,939	27,378	39,986
Total dollars invested (single family energy) - millions	\$19.1	\$16.7	\$21.4	\$31.9	\$24.2	\$71.7	\$99.6
Number of Multi Family Units Assisted (MF-Energy)	1,449	2,636	3,392	2,499	2,997	5,162	9,579
Total dollars invested (multifamily energy) - millions	\$5.8	\$10.9	\$16.5	\$9.6	\$12.7	\$32.0	\$46.0
Total dollars invested (Energy) - millions	\$24.9	\$27.6	\$37.9	\$41.5	\$36.9	\$103.7	\$145.6
Average loan/grant amount	\$5,266	\$4,977	\$6,915	\$6,485	\$8,226	\$6,107	\$4,817

Obj. 1.6 Increase business financing from \$5 million per year to \$50 million per year by fiscal year 2025 for small businesses and sustainable communities.

Performance Measures	2020 Act.	2021 Act.	2022 Act.	2023 Act.	2024 Act.	2025 Est.	2026 Est.
Number of local governments assisted	7	7	8	7	6	7	8
Total dollars invested (Local Government Infrastructure							
Financing) - millions	\$16.8	\$23.9	\$27.0	\$22.2	\$34.3	\$34.0	\$35.0
Number of small businesses assisted	12	26	22	28	22	50	50
Total number of jobs created	220	482	398	341	79	400	400
Total dollars invested - millions	\$10.6	\$12.7	\$37.8	\$34.6	\$26.8	\$40.0	\$40.0
Total dollars leveraged - millions	\$25.7	\$66.2	\$28.6	\$166.6	\$41.0	\$50.0	\$50.0
Total number of projects (SSBCI/Non classic NBW)	N/A	N/A	N/A	2	1	2	2
Total dollars invested (SSBCI/Non classic NBW) - millions	N/A	N/A	N/A	\$103.6	\$6.0	\$7.0	\$8.0

Obj. 1.7 Facilitate the construction of new infrastructure to provide 25,000 unserved homes annually (125,000 total) with access to actual download speeds of at least 20 megabits per second and actual upload speeds of at least 100 megabits per second by the year 2025. Provide 100,000 households with affordable broadband access annually via subsidy or other low cost options.

Performance Measures	2020 Act.	2021 Act.	2022 Act.	2023 Act.	2024 Act.	2025 Est.	2026 Est.
Total Amount Awarded (Broadband) - millions	\$9.8	\$28.5	\$100.0	\$109.5	\$39.6	\$100.0	\$100.0
Number of Broadband applications received (HCF, Fiber,							
Wireless)	28	73	96	72	26	40	43
Number of Broadband applications approved (HCF, Fiber,							
Wireless)	28	58	20	49	23	29	27
Number of Jurisdiction served with Broadband service (HCF,							
Fiber, Wireless)	14	23	25	20	23	15	15
Number of Households assisted with Broadband service (HCF,							
Fiber, Wireless)	5,614	11,845	20,000	14,483	8,120	11,300	8,500
Number of residents with no broadband access (estimated)	N/A	N/A	139,169	118,694	55,201	51,337	47,743

- Goal 2. Strengthen Maryland's older communities, decrease homelessness, increase stable housing for vulnerable citizens, and increase the number of sustainable communities.
 - Obj. 2.1 Annually utilize financial resources to leverage other public and private resources achieving a minimum \$10 match for every \$1 invested through the Community Development Block Grants (CDBG), Community Services Block Grants (CSBG), Homelessness Solutions Programs (HSP), and Maryland Housing Counseling Fund (MHCF) programs.
 - Obj. 2.2 Annually utilize financial resources to leverage other public and private resources achieving a minimum \$5 match for every \$1 invested through the Community Legacy (CL), Strategic Demolition Fund (SDF), Baltimore Regional Neighborhood Initiative (BRNI), and Community Investment Tax Credit (CITC) programs.
 - Obj. 2.3 Assist local partners in providing shelter and housing to homeless people and people at risk of homelessness.
 - Obj. 2.4 Utilize 50 to 75 percent of funds from the Seed Program, the National Capital Strategic Economic Development Program (NED), BRNI, SDF, and Creating Opportunities for Renewal and Enterprise (Project CORE) for strategic demolition of vacant units and rehabilitation of neighborhoods.
 - Obj. 2.5 Provide homeless individuals with appropriate levels of shelter and shelter services in order to move individuals in crisis to stable housing.

Performance Measures	2020 Act.	2021 Act.	2022 Act.	2023 Act.	2024 Act.	2025 Est.	2026 Est.
Leveraged ratio (CSBG, HSP, MHCF)	\$7:1	\$7:1	\$7:1	\$7:1	\$7:1	\$7:1	\$7:1
Total number of people provided with pre-purchase homeownership counseling	6,051	6,331	4,912	4,514	N/A	4,500	4,500
Total number of people provided with foreclosure prevention/mitigation counseling	2,985	1,186	1,385	4,592	N/A	4,500	4,500
Leveraged ratio (CDBG, CL, BRNI, SDF, CITC, NED, Seed Program)	\$7:1	\$7:1	\$7:1	\$7:1	\$7:1	\$7:1	\$7:1
Total amount leveraged for Division of Neighborhood Revitalization Programs (millions)	\$390	\$848	\$731	\$628	\$955	\$642	\$642
Total Projects cost (Neighborhood Revitalization) - millions	\$474	\$1,180	\$964	\$771	\$1,065	\$950	\$950
Total number of individuals provided with homelessness services (all types of services)	13,125	11,606	15,262	10,312	N/A	16,000	16,000
Total number of households provided with Homelessness prevention	2,315	1,161	2,350	2,354	N/A	1,738	1,738
Total number of households exiting homelessness to permanent housing	5,111	2,767	5,250	2,662	N/A	4,095	4,095
Number of people that experience chronic homelessness	4,133	3,285	3,666	4,383	N/A	3,945	N/A
Number of veterans experiencing chronic homelessness	1,936	1,573	1,484	1,764	N/A	1,588	N/A