

Department of Juvenile Services

MISSION

By law, the Department of Juvenile Services (DJS) is a child-serving agency responsible for assessing the individual needs of referred youth and providing intake, detention, probation, commitment, and after-care services. DJS collaborates with youth, families, schools, community partners, law enforcement, and other public agencies to coordinate services and resources to contribute to safer communities.

VISION

Successful youth, strong leaders, safer communities.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Improve public safety

Obj. 1.1 Reduce the number of DJS involved youth who are victims of homicide or non-fatal shooting.

Obj. 1.2 Reduce the average daily population (ADP) of youth detained pre-disposition for the juvenile court.

Obj. 1.3 Reduce the ADP of youth women in committed residential treatment placement.

| Performance Measures | 2020 Act. | 2021 Act. | 2022 Act. | 2023 Act. | 2024 Act. | 2025 Est. | 2026 Est. |
|---|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| ¹ Percent of youth re-adjudicated or convicted within one year after release from all residential placements | 15.9% | 15.6% | 14.6% | 14.6% | 14.6% | 14.6% | 14.6% |
| ¹ Percent of youth re-adjudicated or convicted within one year of probation assignment | 13.8% | 10.9% | 13.5% | 13.5% | 13.5% | 13.5% | 13.5% |
| Rate of referral for non-violent and violent felony offenses per 100,000 youth between ages 11 and 17 | 640 | 435 | 443 | 622 | 893 | 893 | 893 |
| Average daily population of young women in committed residential treatment placement | 43 | 18 | 12 | 10 | 10 | 10 | 10 |
| Number of youth referred to intake | 10,100 | 5,003 | 7,660 | 8,677 | 9,195 | 9,195 | 9,195 |
| Number of placements of youth detained pre-disposition, juvenile jurisdiction | 1,603 | 749 | 628 | 715 | 946 | 946 | 946 |
| Average daily population of youth in the Community Detention / Electronic Monitoring (CD/EM) program | 151 | 96 | 72 | 77 | 109 | 109 | 109 |
| Percent of youth who have no new charges while on CD/EM | 91.7% | 93.5% | 92.0% | 94.6% | 90.5% | 90.5% | 90.5% |
| Percent of youth where detention was requested, but who were not detained, with no new charges within 60 days. | 76.8% | 80.7% | 80.4% | 76.2% | 69.8% | 69.8% | 69.8% |
| Average number of youth on Informal Supervision | 583 | 220 | 306 | 378 | 388 | 388 | 388 |
| ² Number of DJS youth who are the victims of a homicide or non-fatal shootings | 9 | 4 | 10 | 6 | 7 | 7 | 7 |
| Average daily population of youth detained for the adult court | 107 | 79 | 85 | 117 | 157 | 157 | 157 |
| ADP of youth detained after removal from a committed program | 10 | 4 | 3 | 11 | 6 | 6 | 6 |
| Rate of escapes from secure (state-operated) facilities per 100 days of youth placement | 0.001 | 0.001 | 0.002 | 0.001 | 0.010 | 0.010 | 0.010 |

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<http://www.djs.maryland.gov/>

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Goal 2. Improve youth outcomes

Obj. 2.1 Increase the number of parents/caregivers who engage in treatment planning and services.

Obj. 2.2 Increase the number of justice-involved youth in the community attending educational programming and progressing towards academic completion.

Obj. 2.3 Increase the number of employment-eligible justice-involved youth who earn wages.

Obj. 2.3 Increase the use of diversion tools and programming to prevent juvenile justice system involvement.

| Performance Measures | 2020 Act. | 2021 Act. | 2022 Act. | 2023 Act. | 2024 Act. | 2025 Est. | 2026 Est. |
|---|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Percent of youth in DJS facilities completing program units in education, work readiness, life skills, wellness, specific trade, or on-the-job training | N/A | 70.0% | 82.9% | 85.6% | 93.3% | 93.3% | 93.3% |
| Number of students demonstrating academic gains - Reading | 7 | 20 | 18 | 19 | 65 | 65 | 65 |
| Number of students demonstrating academic gains – Math | 13 | 31 | 9 | 24 | 72 | 72 | 72 |
| Percent of DJS-involved youth completing a high school diploma or GED within 6 years | 42.8% | N/A | N/A | N/A | N/A | N/A | N/A |
| Percent of DJS-involved youth earning wages through part- or full-time employment | N/A | 23.3% | 46.8% | 15.2% | N/A | N/A | N/A |
| Percent of committed youth with identified behavioral health needs connected with service providers 30 days from discharge | 82.4% | 82.0% | 83.9% | 69.2% | N/A | N/A | N/A |
| Percent of committed youth seeking employment who are employed within 30 days of discharge | 24% | 23% | 47% | 15% | N/A | N/A | N/A |
| Number of youth served by THRIVE program | N/A | N/A | N/A | N/A | 108 | 108 | 108 |
| Rates of youth recidivism (percent of youth re-adjudicated within one year after release from all residential placements) | 16% | 16% | 15% | 15% | 15% | 15% | 15% |
| Percentage of DJS youth with low or moderate risk level who are diverted from court | N/A | 68% | 76% | 75% | 64% | 64% | 64% |
| Re-offense rate among diverted low- and moderate-risk youth | N/A | 13% | 13% | 14% | 16% | 16% | 16% |
| Percentage of youth supervised by DJS who received Cognitive Behavioral Theory | N/A | N/A | 14% | 39% | 41% | 41% | 41% |
| Median wages at age 25 for DJS-involved youth | N/A | N/A | N/A | N/A | N/A | N/A | N/A |

Department of Juvenile Services

Goal 3. Build partnerships to improve all outcomes

Obj. 3.1 Ensure all youth in DJS committed facilities receive appropriate services to address identified needs.

Obj. 3.2 Ensure all committed youth are placed quickly and appropriately post disposition.

Obj. 3.3 Increase the range and frequency of available pro-social activities for youth and families.

| Performance Measures | 2020 Act. | 2021 Act. | 2022 Act. | 2023 Act. | 2024 Act. | 2025 Est. | 2026 Est. |
|---|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Percent of committed youth re-enrolling in community schools at release | N/A | 88.9% | 86% | 83% | N/A | N/A | N/A |
| Percent of DJS youth enrolled in workforce development programs | N/A | 12% | 26% | 21% | 14% | 14% | 14% |

Goal 4. Reach organizational excellence

Obj. 4.1 Engage families, and communities at key case planning decision points.

Obj. 4.2 Reduce the length of stay of youth in committed treatment programs.

Obj. 4.3 Increase the percentage of youth who successfully complete community supervision.

Obj. 4.4 Support and prepare youth and families for re-entry.

| Performance Measures | 2020 Act. | 2021 Act. | 2022 Act. | 2023 Act. | 2024 Act. | 2025 Est. | 2026 Est. |
|---|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Percent of probation cases closed within 6 months (misdemeanor) or 12 months (felony) | 24% | 19% | 30% | 37% | 45% | 45% | 45% |
| Average length of stay of youth in committed treatment programs | 202 | 239 | 203 | 167 | 161 | 161 | 161 |
| Average daily population (ADP) of youth pending placement in detention | 50 | 22 | 24 | 45 | 50 | 50 | 50 |
| Percentage of youth in detention pending placement for under 30 days | 53% | 47% | 47% | 29% | 33% | 33% | 33% |
| Percent of classroom hours canceled | N/A | N/A | N/A | 6% | 1% | 1% | 1% |
| Percent of DJS Budget spent on community services | 24% | 26% | 25% | 24% | 23% | 23% | 23% |
| Injuries to youth per 100 days of youth placement, resulting from youth incidents (DJS operated or licensed programs) | 0.294 | 0.130 | 0.303 | 0.191 | 0.165 | 0.165 | 0.165 |
| Rates of key critical incidents per 100 youth days | 0.452 | 0.647 | 0.571 | 0.482 | 0.594 | 0.594 | 0.594 |
| Percent of families of committed youth attending youth re-entry planning meetings | 86% | 97% | 92% | 82% | 80% | 80% | 80% |
| Average percent of committed youth in out-of-state residential placement | 13% | 8% | 6% | 8% | 6% | 6% | 6% |

Department of Juvenile Services

Obj 4.5 The number of students in the Juvenile Services Education Program earning a Maryland high school diploma (HSD) will increase annually by 5 percent or more, and the percentage of students demonstrating academic gains in both reading and mathematics will be 60 percent or more.

| Performance Measures | 2020 Act. | 2021 Act. | 2022 Act. | 2023 Act. | 2024 Act. | 2025 Est. | 2026 Est. |
|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| July 1 enrollment | 354 | 176 | 195 | 236 | 272 | 272 | 272 |
| Total students served per year | 2,115 | 1,090 | 1,283 | 2,501 | 1,405 | 1,405 | 1,405 |
| Number of students earning a Maryland HSD | 56 | 29 | 21 | 28 | 67 | 67 | 67 |
| Number of students completing a Career Technology Education (CTE) module | 142 | 24 | 9 | 194 | 87 | 87 | 87 |
| Percent of students demonstrating academic gains - Reading | 21% | 48% | 50% | 42% | 45% | 45% | 45% |
| Percent of students demonstrating academic gains - Math | 39% | 63% | 21% | 71% | 53% | 53% | 53% |
| Teacher turnover rate | 18% | 17% | N/A | 26% | 17% | 17% | 17% |
| Average length of teacher tenure (years) | 3 | 4 | N/A | 6 | 6 | 6 | 6 |
| Number of students enrolled in post-secondary education opportunities | 50 | 50 | 34 | 36 | 72 | 72 | 72 |
| Number of students enrolled in CTE classes | 2,115 | 1,090 | 1,283 | 2,501 | 1,405 | 1,405 | 1,405 |
| Number of classroom hours cancelled due to unavailability of a teacher or substitute | 361 | 47 | 81 | 82 | 14 | 14 | 14 |

NOTES

¹ FY 2023 and FY 2024 data is an estimate.

² Prior to FY2023, non-fatal shootings were not included in this metric.

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FACILITY SUMMARIES

| <i>BALTIMORE CITY JUVENILE JUSTICE CENTER</i> | Performance Measures | 2020 Act. | 2021 Act. | 2022 Act. | 2023 Act. | 2024 Act. | 2025 Est. | 2026 Est. |
|---|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | Admissions: Detention | 382 | 213 | 200 | 226 | 335 | 335 | 335 |
| | Admissions: Pending Placement | 102 | 44 | 63 | 123 | 187 | 187 | 187 |
| | Admissions: Adult Court Detention | 108 | 40 | 111 | 146 | 182 | 182 | 182 |
| | Discharges: Adult Court Detention | 111 | 52 | 82 | 144 | 174 | 174 | 174 |
| | Operating Capacity | 120 | 120 | 120 | 120 | 120 | 120 | 120 |
| | Occupancy Rate | 58% | 30% | 41% | 55% | 77% | 77% | 77% |
| | Average Daily Population (ADP): Detention | 21 | 13 | 15 | 13 | 16 | 16 | 16 |
| | ADP: Pending Placement | 12 | 4 | 6 | 14 | 23 | 23 | 23 |
| | ADP: Adult Court Detention | 38 | 19 | 28 | 39 | 53 | 53 | 53 |
| | Average Length of Stay (ALOS): Detention | 19 | 23 | 27 | 19 | 18 | 18 | 18 |
| | ALOS: Pending Placement | 40 | 33 | 38 | 46 | 42 | 42 | 42 |
| | ALOS: Adult Court Detention | 110 | 173 | 104 | 97 | 110 | 110 | 110 |
| | Daily Cost Per Capita | \$516 | \$524 | \$521 | \$635 | \$770 | \$728 | \$728 |
| | Average Cost Per Capita | \$188,435 | \$191,218 | \$190,207 | \$231,710 | \$280,918 | \$265,745 | \$265,745 |
| | Youth on Youth assaults with injuries requiring medical care | 113 | 45 | 99 | 77 | 82 | 82 | 82 |
| | Escapes | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Rate of assaults with injuries per 100 youth days | 0.44 | 0.34 | 1.29 | 0.32 | 0.24 | 0.24 | 0.24 |

Department of Juvenile Services

*CHARLES H.
HICKEY
SCHOOL*

| Performance Measures | 2020 Act. | 2021 Act. | 2022 Act. | 2023 Act. | 2024 Act. | 2025 Est. | 2026 Est. |
|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Admissions: Detention | 345 | 147 | 105 | 133 | 174 | 174 | 174 |
| Admissions: Pending Placement | 93 | 41 | 48 | 81 | 77 | 77 | 77 |
| Admissions: Adult Court Detention | 60 | 53 | 73 | 125 | 146 | 146 | 146 |
| Discharges: Adult Court Detention | 65 | 50 | 67 | 120 | 119 | 119 | 119 |
| Operating Capacity | 72 | 72 | 72 | 72 | 72 | 72 | 72 |
| Occupancy Rate | 69% | 45% | 55% | 77% | 93% | 93% | 93% |
| Average Daily Population: Detention | 19 | 10 | 9 | 10 | 11 | 11 | 11 |
| ADP: Pending Placement | 8 | 4 | 5 | 11 | 4 | 4 | 4 |
| ADP: Adult Court Detention | 23 | 19 | 26 | 35 | 52 | 52 | 52 |
| Average Length of Stay: Detention | 20 | 24 | 32 | 24 | 24 | 24 | 24 |
| ALOS: Pending Placement | 31 | 39 | 36 | 48 | 19 | 19 | 19 |
| ALOS: Adult Court Detention | 118 | 148 | 127 | 109 | 121 | 121 | 121 |
| Daily Cost Per Capita | \$658 | \$670 | \$741 | \$999 | \$1,215 | \$1,070 | \$1,070 |
| Average Cost Per Capita | \$240,146 | \$244,568 | \$270,585 | \$364,525 | \$443,590 | \$390,417 | \$390,417 |
| Youth on Youth assaults with injuries requiring medical care | 96 | 26 | 52 | 90 | 61 | 61 | 61 |
| Escapes | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Rate of assaults with injuries per 100 youth days | 0.53 | 0.22 | 1.02 | 0.44 | 0.25 | 0.25 | 0.25 |

*GREEN RIDGE
REGIONAL
YOUTH
CENTER*

| Performance Measures | 2020 Act. | 2021 Act. | 2022 Act. | 2023 Act. | 2024 Act. | 2025 Est. | 2026 Est. |
|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Admissions: Committed | 50 | 33 | 44 | 64 | 76 | 76 | 76 |
| Operating Capacity | 40 | 24 | 24 | 40 | 30 | 30 | 30 |
| Occupancy Rate | 47% | 43% | 65% | 54% | 90% | 90% | 90% |
| Average Daily Population: Committed | 19 | 10 | 16 | 22 | 27 | 27 | 27 |
| Average Length of Stay: Committed | 132 | 131 | 124 | 116 | 137 | 137 | 137 |
| Daily Cost Per Capita | \$372 | \$808 | \$859 | \$655 | \$852 | \$732 | \$732 |
| Average Cost Per Capita | \$135,691 | \$295,038 | \$313,459 | \$239,067 | \$310,831 | \$267,059 | \$267,059 |
| Youth on Youth assaults with injuries requiring medical care | 9 | 0 | 2 | 3 | 4 | 4 | 4 |
| Escapes | 1 | 0 | 1 | 0 | 1 | 1 | 1 |
| Rate of assaults with injuries per 100 youth days | 0.13 | 0.00 | 0.04 | 0.04 | 0.04 | 0.04 | 0.04 |

Department of Juvenile Services

*STATEWIDE
YOUTH
CENTERS**

| Performance Measures | 2020 Act. | 2021 Act. | 2022 Act. | 2023 Act. | 2024 Act. | 2025 Est. | 2026 Est. |
|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Admissions: Committed | 109 | 36 | 48 | 75 | 87 | 87 | 87 |
| Operating Capacity | 96 | 32 | 48 | 48 | 28 | 28 | 28 |
| Occupancy Rate | 54% | 42% | 33% | 49% | 91% | 91% | 91% |
| Average Daily Population: Committed | 52 | 13 | 16 | 24 | 26 | 26 | 26 |
| Average Length of Stay: Committed | 140 | 154 | 130 | 111 | 114 | 114 | 114 |
| Daily Cost Per Capita | \$505 | \$780 | \$782 | \$638 | \$944 | \$791 | \$791 |
| Average Cost Per Capita | \$189,098 | \$284,861 | \$285,404 | \$232,707 | \$344,409 | \$288,578 | \$288,578 |
| Youth on Youth assaults with injuries requiring medical care | 13 | 4 | 1 | 3 | 0 | 0 | 0 |
| Escapes | 0 | 0 | 0 | 1 | 0 | 0 | 0 |
| Rate of assaults with injuries per 100 youth days | 0.07 | 0.08 | 0.02 | 0.03 | 0.00 | 0.00 | 0.00 |

* Note: Various changes occurred at DJS Youth Centers in FY 2020 and FY 2021. Meadow Mountain Youth Center closed on June 30, 2020 and youth were moved to Green Ridge Regional Youth Center. Garrett Children's Center (formerly Savage Mountain Youth Center) was temporarily closed as of 11/5/2020. Starting in FY2022, Statewide Youth Centers data only contain data for Backbone Youth Center.

*WESTERN
MARYLAND
CHILDREN'S
CENTER*

| Performance Measures | 2020 Act. | 2021 Act. | 2022 Act. | 2023 Act. | 2024 Act. | 2025 Est. | 2026 Est. |
|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Admissions: Detention | 136 | 40 | 56 | 57 | 123 | 123 | 123 |
| Admissions: Pending Placement | 40 | 20 | 27 | 26 | 33 | 33 | 33 |
| Admissions: Adult Court Detention | 20 | 16 | 26 | 29 | 43 | 43 | 43 |
| Discharges: Adult Court Detention | 19 | 20 | 18 | 33 | 44 | 44 | 44 |
| Operating Capacity | 24 | 24 | 24 | 24 | 18 | 18 | 18 |
| Occupancy Rate | 80% | 53% | 51% | 61% | 96% | 96% | 96% |
| Average Daily Population: Detention | 9 | 5 | 4 | 3 | 5 | 5 | 5 |
| ADP: Pending Placement | 2 | 2 | 4 | 3 | 3 | 3 | 3 |
| ADP: Adult Court Detention | 8 | 7 | 5 | 8 | 9 | 9 | 9 |
| Average Length of Stay: Detention | 22 | 50 | 26 | 19 | 15 | 15 | 15 |
| ALOS: Pending Placement | 21 | 32 | 44 | 49 | 35 | 35 | 35 |
| ALOS: Adult Court Detention | 92 | 163 | 75 | 92 | 90 | 90 | 90 |
| Daily Cost Per Capita | \$652 | \$644 | \$713 | \$939 | \$1,077 | \$1,023 | \$1,023 |
| Average Cost Per Capita | \$237,842 | \$234,881 | \$260,403 | \$342,662 | \$393,282 | \$373,517 | \$373,517 |
| Youth on Youth assaults with injuries requiring medical care | 18 | 9 | 16 | 12 | 10 | 10 | 10 |
| Escapes | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Rate of assaults with injuries per 100 youth days | 0.26 | 0.19 | 0.63 | 0.22 | 0.16 | 0.16 | 0.16 |

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<http://www.djs.maryland.gov/>

Department of Juvenile Services

VICTOR
CULLEN
ACADEMY

| Performance Measures | 2020 Act. | 2021 Act. | 2022 Act. | 2023 Act. | 2024 Act. | 2025 Est. | 2026 Est. |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Admissions: Committed | 44 | 30 | 34 | 64 | 79 | 79 | 79 |
| Operating Capacity | 48 | 48 | 48 | 48 | 27 | 27 | 27 |
| Occupancy Rate | 43% | 21% | 26% | 46% | 89% | 89% | 89% |
| Average Daily Population: Committed | 21 | 10 | 12 | 22 | 24 | 24 | 24 |
| Average Length of Stay: Committed | 153 | 120 | 145 | 129 | 116 | 116 | 116 |
| Daily Cost Per Capita | \$516 | \$595 | \$522 | \$656 | \$816 | \$832 | \$832 |
| Average Cost Per Capita | \$188,520 | \$217,225 | \$190,387 | \$239,504 | \$297,768 | \$303,518 | \$303,518 |
| Youth on Youth assaults with injuries requiring medical care | 5 | 1 | 2 | 4 | 4 | 4 | 4 |
| Escapes | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Rate of assaults with injuries per 100 youth days | 0.07 | 0.03 | 0.05 | 0.05 | 0.05 | 0.05 | 0.05 |

MOUNTAIN
VIEW*

(Formerly J.
DeWeese Carter
Center)

| Performance Measures | 2020 Act. | 2021 Act. | 2022 Act. | 2023 Act. | 2024 Act. | 2025 Est. | 2026 Est. |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Admissions: Detention | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Pending Placement | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Committed | 14 | 13 | 2 | N/A | N/A | N/A | N/A |
| Operating Capacity | 14 | 6 | 6 | N/A | N/A | N/A | N/A |
| Occupancy Rate | 46% | 75% | 31% | N/A | N/A | N/A | N/A |
| Average Daily Population: Detention | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Pending Placement | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Committed | 6.4 | 4.5 | 1.9 | N/A | N/A | N/A | N/A |
| Average Length of Stay: Detention | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Pending Placement | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Committed | 144.5 | 157.1 | 131.0 | N/A | N/A | N/A | N/A |
| Daily Cost Per Capita | \$579 | \$1,327 | \$871 | N/A | N/A | N/A | N/A |
| Average Cost Per Capita | \$211,186 | \$484,267 | \$317,815 | N/A | N/A | N/A | N/A |
| Youth on Youth assaults with injuries requiring medical care | 0 | 0 | 0 | N/A | N/A | N/A | N/A |
| Escapes | 0 | 1 | 0 | N/A | N/A | N/A | N/A |
| Rate of assaults with injuries per 100 youth days | 0 | 0 | 0 | N/A | N/A | N/A | N/A |

*Note: Data prior to FY 2021 represents youth located at the J. DeWeese Carter Center. These youth were relocated to Mountain View when the Carter Center closed on June 30, 2020. Mountain View became a triage quarantine unit for the Western Maryland treatment program after December 22, 2021.

Department of Juvenile Services

LOWER
EASTERN
SHORE
CHILDREN'S
CENTER

| Performance Measures | 2020 Act. | 2021 Act. | 2022 Act. | 2023 Act. | 2024 Act. | 2025 Est. | 2026 Est. |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Admissions: Detention | 163 | 103 | 93 | 64 | 112 | 112 | 112 |
| Pending Placement | 38 | 29 | 37 | 36 | 45 | 45 | 45 |
| Admissions: Adult Court Detention | 11 | 10 | 15 | 36 | 34 | 34 | 34 |
| Discharges: Adult Court Detention | 14 | 10 | 10 | 29 | 35 | 35 | 35 |
| Operating Capacity | 24 | 24 | 24 | 24 | 24 | 24 | 24 |
| Occupancy Rate | 60% | 53% | 57% | 69% | 81% | 81% | 81% |
| Average Daily Population: Detention | 9 | 7 | 8 | 7 | 9 | 9 | 9 |
| ADP: Pending Placement | 3 | 3 | 3 | 5 | 4 | 4 | 4 |
| ADP: Adult Court Detention | 2 | 3 | 3 | 5 | 6 | 6 | 6 |
| Average Length of Stay: Detention | 20 | 27 | 27 | 40 | 30 | 30 | 30 |
| ALOS: Pending Placement | 29 | 34 | 34 | 47 | 33 | 33 | 33 |
| ALOS: Adult Court Detention | 59 | 99 | 80 | 57 | 73 | 73 | 73 |
| Daily Cost Per Capita | \$725 | \$858 | \$843 | \$1,073 | \$1,141 | \$1,199 | \$1,199 |
| Average Cost Per Capita | \$264,696 | \$313,047 | \$307,831 | \$391,716 | \$416,304 | \$437,462 | \$437,462 |
| Youth on Youth assaults with injuries requiring medical care | 12 | 7 | 9 | 13 | 13 | 13 | 13 |
| Escapes | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Rate of assaults with injuries per 100 youth days | 0.23 | 0.15 | 0.22 | 0.21 | 0.18 | 0.18 | 0.18 |

Department of Juvenile Services

THOMAS J. S.
WAXTER
CHILDREN'S
CENTER

| Performance Measures | 2020 Act. | 2021 Act. | 2022 Act. | 2023 Act. | 2024 Act. | 2025 Est. | 2026 Est. |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Admissions: Detention | 199 | 63 | 44 | N/A | N/A | N/A | N/A |
| Pending Placement | 52 | 18 | 8 | N/A | N/A | N/A | N/A |
| Admissions: Adult Court Detention | 15 | 9 | 7 | N/A | N/A | N/A | N/A |
| Discharges: Adult Court Detention | 17 | 10 | 8 | N/A | N/A | N/A | N/A |
| Operating Capacity | 42 | 42 | 42 | N/A | N/A | N/A | N/A |
| Occupancy Rate | 53% | 28% | 15% | N/A | N/A | N/A | N/A |
| Average Daily Population: Detention | 12 | 6 | 3 | N/A | N/A | N/A | N/A |
| ADP: Pending Placement | 6 | 2 | 1 | N/A | N/A | N/A | N/A |
| ADP: Adult Court Detention | 5 | 4 | 2 | N/A | N/A | N/A | N/A |
| Average Length of Stay: Detention | 18 | 37 | 40 | N/A | N/A | N/A | N/A |
| ALOS: Pending Placement | 38 | 50 | 41 | N/A | N/A | N/A | N/A |
| ALOS: Adult Court Detention | 83 | 179 | 131 | N/A | N/A | N/A | N/A |
| Daily Cost Per Capita | \$661 | \$675 | \$420 | N/A | N/A | N/A | N/A |
| Average Cost Per Capita | \$241,244 | \$246,517 | \$153,466 | N/A | N/A | N/A | N/A |
| Youth on Youth assaults with injuries requiring medical care | 16 | 3 | 2 | N/A | N/A | N/A | N/A |
| Escapes | 0 | 0 | 0 | N/A | N/A | N/A | N/A |
| Rate of assaults with injuries per 100 youth days | 0.20 | 0.07 | 0.14 | N/A | N/A | N/A | N/A |

*Note: The Thomas J. S. Waxter Children's Center closed March 2, 2022.

Department of Juvenile Services

CHELTEN-
HAM YOUTH
FACILITY

| Performance Measures | 2020 Act. | 2021 Act. | 2022 Act. | 2023 Act. | 2024 Act. | 2025 Est. | 2026 Est. |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Admissions: Detention | 330 | 135 | 133 | 279 | 288 | 288 | 288 |
| Pending Placement | 128 | 52 | 47 | 94 | 120 | 120 | 120 |
| Admissions: Adult Court Detention | 93 | 61 | 102 | 122 | 135 | 135 | 135 |
| Discharges: Adult Court Detention | 99 | 61 | 90 | 115 | 129 | 129 | 129 |
| Operating Capacity | 72 | 72 | 72 | 72 | 72 | 72 | 72 |
| Occupancy Rate | 70% | 48% | 45% | 78% | 94% | 94% | 94% |
| Average Daily Population: Detention | 16 | 9 | 8 | 15 | 16 | 16 | 16 |
| ADP: Pending Placement | 13 | 5 | 4 | 11 | 15 | 15 | 15 |
| ADP: Adult Court Detention | 21 | 20 | 20 | 30 | 37 | 37 | 37 |
| Average Length of Stay: Detention | 18 | 24 | 23 | 18 | 21 | 21 | 21 |
| ALOS: Pending Placement | 35 | 39 | 32 | 43 | 46 | 46 | 46 |
| ALOS: Adult Court Detention | 76 | 125 | 74 | 83 | 106 | 106 | 106 |
| Daily Cost Per Capita | \$671 | \$686 | \$621 | \$756 | \$1,116 | \$943 | \$943 |
| Average Cost Per Capita | \$244,827 | \$250,336 | \$226,599 | \$275,869 | \$407,420 | \$344,298 | \$344,298 |
| Youth on Youth assaults with injuries requiring medical care | 69 | 26 | 32 | 47 | 70 | 70 | 70 |
| Escapes | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Rate of assaults with injuries per 100 youth days | 0.37 | 0.20 | 0.73 | 0.23 | 0.28 | 0.28 | 0.28 |

Department of Juvenile Services

ALFRED D.
NOYES
CHILDREN'S
CENTER

| Performance Measures | 2020 Act. | 2021 Act. | 2022 Act. | 2023 Act. | 2024 Act. | 2025 Est. | 2026 Est. |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Admissions: Detention | 159 | 64 | 48 | 13 | N/A | N/A | N/A |
| Pending Placement | 60 | 25 | 14 | 10 | N/A | N/A | N/A |
| Admissions: Adult Court Detention | 45 | 21 | 19 | 4 | N/A | N/A | N/A |
| Discharges: Adult Court Detention | 43 | 26 | 21 | 7 | N/A | N/A | N/A |
| Operating Capacity | 57 | 29 | 29 | 29 | N/A | N/A | N/A |
| Occupancy Rate | 48% | 46% | 21% | 10% | N/A | N/A | N/A |
| Average Daily Population: Detention | 11 | 3 | 2 | 1 | N/A | N/A | N/A |
| ADP: Pending Placement | 6 | 2 | 1 | 1 | N/A | N/A | N/A |
| ADP: Adult Court Detention | 11 | 8 | 3 | 0 | N/A | N/A | N/A |
| Average Length of Stay: Detention | 24 | 21 | 21 | 26 | N/A | N/A | N/A |
| ALOS: Pending Placement | 32 | 32 | 27 | 42 | N/A | N/A | N/A |
| ALOS: Adult Court Detention | 66 | 128 | 85 | 36 | N/A | N/A | N/A |
| Daily Cost Per Capita | \$448 | \$832 | \$748 | \$831 | N/A | N/A | N/A |
| Average Cost Per Capita | \$163,683 | \$303,786 | \$272,921 | \$303,351 | N/A | N/A | N/A |
| Youth on Youth assaults with injuries requiring medical care | 31 | 9 | 3 | 0 | N/A | N/A | N/A |
| Escapes | 0 | 0 | 0 | 0 | N/A | N/A | N/A |
| Rate of assaults with injuries per 100 youth days | 0.31 | 0.19 | 0.21 | 0.00 | N/A | N/A | N/A |