

Department of Juvenile Services

MISSION

By law, the Department of Juvenile Services (DJS) is a child-serving agency responsible for assessing the individual needs of referred youth and providing intake, detention, probation, commitment, and after-care services. DJS collaborates with youth, families, schools, community partners, law enforcement, and other public agencies to coordinate services and resources to contribute to safer communities.

VISION

Successful youth, strong leaders, safer communities.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Improve public safety

- Obj. 1.1** Reduce the number of DJS involved youth who are victims of homicide or non-fatal shooting.
- Obj. 1.2** Reduce the average daily population (ADP) of youth detained pre-disposition for the juvenile court.
- Obj. 1.3** Reduce the ADP of youth women in committed residential treatment placement.

Performance Measures	2021 Act.	2022 Act.	2023 Act.	2024 Act.	2025 Act.	2026 Est.	2027 Est.
Percent of youth re-adjudicated or convicted within one year after release from all residential placements	16.0%	15.4%	18.5%	18.5%	18.5%	18.5%	18.5%
Percent of youth re-adjudicated or convicted within one year of probation assignment	11.0%	13.5%	17.0%	17.0%	17.0%	17.0%	17.0%
Rate of referral for non-violent and violent felony offenses per 100,000 youth between ages 11 and 17	435	443	622	893	698	698	698
Average daily population of young women in committed residential treatment placement	18	12	10	10	11	11	11
Number of youth referred to intake	5,003	7,660	8,675	9,188	8,880	8,880	8,880
Number of placements of youth detained pre-disposition, juvenile jurisdiction	749	628	715	946	1,025	1,025	1,025
Average daily population of youth in the Community Detention, Electronic Monitoring, GPS (CD/EM/GPS) programs	184	133	161	232	260	260	260
Percent of youth who have no new charges or failures to appear at court (FTA) while on CD/EM/GPS	89.0%	89.2%	90.0%	87.2%	90.7%	90.7%	90.7%
Percent of youth where detention was requested, but who were not detained, with no new charges within 60 days	80.7%	80.4%	76.2%	69.8%	N/A	N/A	N/A
Average number of youth on Informal Supervision	220	306	374	386	330	330	330
Number of DJS youth who are the victims of a homicide or non-fatal shootings	4	10	6	7	5	5	5
Average daily population of youth detained for the adult court	79	85	117	157	150	150	150
ADP of youth detained after removal from a committed program	4	3	11	6	5	5	5
Rate of escapes from secure (state-operated) facilities per 100 days of youth placement	0.001	0.002	0.001	0.010	0.001	0.001	0.001

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Goal 2. Improve youth outcomes

Obj. 2.1 Increase the number of parents/caregivers who engage in treatment planning and services.

Obj. 2.2 Increase the number of justice-involved youth in the community attending educational programming and progressing towards academic completion.

Obj. 2.3 Increase the number of employment-eligible justice-involved youth who earn wages.

Obj. 2.3 Increase the use of diversion tools and programming to prevent juvenile justice system involvement.

Performance Measures	2021 Act.	2022 Act.	2023 Act.	2024 Act.	2025 Act.	2026 Est.	2027 Est.
Percent of youth in DJS facilities completing program units in education, work readiness, life skills, wellness, specific trade, or on-the-job training	70.0%	82.9%	85.6%	93.3%	85.9%	85.9%	85.9%
Number of students demonstrating academic gains - Reading	20	18	19	65	45	45	45
Number of students demonstrating academic gains – Math	31	9	24	72	57	57	57
Percent of DJS-involved youth completing a high school diploma or GED within 6 years	N/A						
Percent of DJS-involved youth earning wages through part- or full-time employment	23.3%	46.8%	15.2%	N/A	N/A	N/A	N/A
Percent of committed youth with identified behavioral health needs connected with service providers 30 days from discharge	82.0%	83.9%	69.2%	N/A	N/A	N/A	N/A
Percent of committed youth seeking employment who are employed within 30 days of discharge	23%	47%	15%	N/A	N/A	N/A	N/A
Number of youth served by THRIVE program	N/A	N/A	N/A	108	157	157	157
Number of at-risk youth reached with preventive services (e.g., summer youth employees)	N/A	N/A	N/A	N/A	123	80	N/A
Percentage of DJS youth with low or moderate risk level who are diverted from court	68%	76%	75%	64%	59%	59%	59%
Re-offense rate among diverted low- and moderate-risk youth	13%	13%	14%	16%	16%	16%	16%
Percentage of youth supervised by DJS who received Cognitive Behavioral Theory	N/A	14%	39%	41%	53%	53%	53%

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Goal 3. Build partnerships to improve all outcomes

Obj. 3.1 Ensure all youth in DJS committed facilities receive appropriate services to address identified needs.

Obj. 3.2 Ensure all committed youth are placed quickly and appropriately post disposition.

Obj. 3.3 Increase the range and frequency of available pro-social activities for youth and families.

Performance Measures	2021 Act.	2022 Act.	2023 Act.	2024 Act.	2025 Act.	2026 Est.	2027 Est.
Percent of committed youth re-enrolling in community schools at release	88.9%	86.0%	83%	N/A	N/A	N/A	N/A
Percent of DJS youth enrolled in workforce development programs	12%	26%	21%	14%	6%	6%	6%

Goal 4. Reach organizational excellence

Obj. 4.1 Engage families, and communities at key case planning decision points.

Obj. 4.2 Reduce the length of stay of youth in committed treatment programs.

Obj. 4.3 Increase the percentage of youth who successfully complete community supervision.

Obj. 4.4 Support and prepare youth and families for re-entry.

Performance Measures	2021 Act.	2022 Act.	2023 Act.	2024 Act.	2025 Act.	2026 Est.	2027 Est.
Percent of probation cases closed within 6 months (misdemeanor) or 12 months (felony)	19%	30%	37%	45%	44%	44%	44%
Average length of stay of youth in committed treatment programs	239	203	167	162	143	143	143
Average daily population (ADP) of youth pending placement in detention	22	24	45	50	47	47	47
Percentage of youth in detention pending placement for under 30 days	47%	47%	29%	33%	40%	40%	40%
Percent of classroom hours canceled	N/A	N/A	6%	1%	1%	1%	1%
Percent of DJS Budget spent on community services	26%	25%	24%	23%	22%	22%	22%
Injuries to youth per 100 days of youth placement, resulting from youth incidents (DJS operated or licensed programs)	0.130	0.303	0.191	0.165	0.269	0.269	0.269
Rates of key critical incidents per 100 youth days	0.647	0.571	0.482	0.595	0.742	0.742	0.742
Percent of families of committed youth attending youth re-entry planning meetings	97%	92%	82%	80%	87%	87%	87%
Average percent of committed youth in out-of-state residential placement	8%	6%	8%	6%	5%	5%	5%

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Obj 4.5 The number of students in the Juvenile Services Education Program earning a Maryland high school diploma (HSD) will increase annually by 5 percent or more, and the percentage of students demonstrating academic gains in both reading and mathematics will be 60 percent or more.

Performance Measures	2021 Act.	2022 Act.	2023 Act.	2024 Act.	2025 Act.	2026 Est.	2027 Est.
July 1 enrollment	176	195	236	272	346	346	346
Total students served per year	1,090	1,283	2,501	1,405	1,329	1,329	1,329
Number of students earning a Maryland HSD	29	21	28	67	49	49	49
Number of students completing a Career Technology Education (CTE) module	24	9	194	87	189	189	189
Percent of students demonstrating academic gains - Reading	48%	50%	42%	45%	42%	42%	42%
Percent of students demonstrating academic gains - Math	63%	21%	71%	53%	55%	55%	55%
Teacher turnover rate	17%	N/A	26%	17%	17%	17%	17%
Average length of teacher tenure (years)	4	N/A	6	6	6	6	6
Number of students enrolled in post-secondary education opportunities	50	34	36	72	149	149	149
Number of students enrolled in CTE classes	1,090	1,283	2,501	1,405	1,333	1,333	1,333
Number of classroom hours cancelled due to unavailability of a teacher or substitute	47	81	82	14	8	8	8

NOTES

¹ FY 2024 and FY 2025 data are estimates.

² Prior to FY2023, non-fatal shootings were not included in this metric.

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FACILITY SUMMARIES

BALTIMORE CITY JUVENILE JUSTICE CENTER	Performance Measures	2021 Act.	2022 Act.	2023 Act.	2024 Act.	2025 Act.	2026 Est.	2027 Est.
	Admissions: Detention	213	200	226	335	370	370	370
	Admissions: Pending Placement	44	63	123	187	203	203	203
	Admissions: Adult Court Detention	40	111	146	182	158	158	158
	Discharges: Adult Court Detention	52	82	144	174	163	163	163
	Operating Capacity	120	120	120	120	120	120	120
	Occupancy Rate	30%	41%	55%	77%	79%	79%	79%
	Average Daily Population (ADP): Detention	13	15	13	16	23	23	23
	ADP: Pending Placement	4	6	14	23	21	21	21
	ADP: Adult Court Detention	19	28	39	53	50	50	50
	Average Length of Stay (ALOS): Detention	23	27	19	18	22	22	22
	ALOS: Pending Placement	33	38	46	42	39	39	39
	ALOS: Adult Court Detention	173	104	97	110	111	111	111
	Daily Cost Per Capita	\$524	\$521	\$635	\$770	\$876	\$788	\$788
	Average Cost Per Capita	\$191,218	\$190,207	\$231,710	\$280,918	\$319,873	\$287,650	\$287,650
	Youth on Youth assaults with injuries requiring medical care	45	99	77	82	135	135	135
	Escapes	0	0	0	0	0	0	0
	Rate of assaults with injuries per 100 youth days	0.34	1.29	0.32	0.24	0.39	0.39	0.39

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CHARLES H.
HICKEY
SCHOOL

Performance Measures	2021 Act.	2022 Act.	2023 Act.	2024 Act.	2025 Act.	2026 Est.	2027 Est.
Admissions: Detention	147	105	133	174	177	177	177
Admissions: Pending Placement	41	48	81	77	101	101	101
Admissions: Adult Court Detention	53	73	125	146	137	137	137
Discharges: Adult Court Detention	50	67	120	119	150	150	150
Operating Capacity	72	72	72	72	72	72	72
Occupancy Rate	45%	55%	77%	93%	94%	94%	94%
Average Daily Population: Detention	10	9	10	11	12	12	12
ADP: Pending Placement	4	5	11	4	5	5	5
ADP: Adult Court Detention	19	26	35	52	51	51	51
Average Length of Stay: Detention	24	32	24	24	25	25	25
ALOS: Pending Placement	39	36	48	19	18	18	18
ALOS: Adult Court Detention	148	127	109	121	132	132	132
Daily Cost Per Capita	\$670	\$741	\$999	\$1,215	\$1,260	\$1,149	\$1,149
Average Cost Per Capita	\$244,568	\$270,585	\$364,525	\$443,590	\$459,783	\$419,337	\$419,337
Youth on Youth assaults with injuries requiring medical care	26	52	90	61	87	87	87
Escapes	0	0	0	0	0	0	0
Rate of assaults with injuries per 100 youth days	0.22	1.02	0.44	0.25	0.35	0.35	0.35

GREEN RIDGE
REGIONAL
YOUTH
CENTER

Performance Measures	2021 Act.	2022 Act.	2023 Act.	2024 Act.	2025 Act.	2026 Est.	2027 Est.
Admissions: Committed	33	44	64	76	84	84	84
Operating Capacity	24	24	40	30	30	30	30
Occupancy Rate	43%	65%	54%	90%	79%	79%	79%
Average Daily Population: Committed	10	16	22	27	24	24	24
Average Length of Stay: Committed	131	124	116	137	108	108	108
Daily Cost Per Capita	\$808	\$859	\$655	\$852	\$917	\$911	\$911
Average Cost Per Capita	\$295,038	\$313,459	\$239,067	\$310,831	\$334,551	\$332,441	\$332,441
Youth on Youth assaults with injuries requiring medical care	0	2	3	4	1	1	1
Escapes	0	1	0	1	1	1	1
Rate of assaults with injuries per 100 youth days	0.00	0.04	0.04	0.04	0.01	0.01	0.01

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STATEWIDE
YOUTH
CENTERS*

Performance Measures	2021 Act.	2022 Act.	2023 Act.	2024 Act.	2025 Act.	2026 Est.	2027 Est.
Admissions: Committed	36	48	75	87	103	103	103
Operating Capacity	32	48	48	28	28	28	28
Occupancy Rate	42%	33%	49%	91%	83%	83%	83%
Average Daily Population: Committed	13	16	24	26	23	23	23
Average Length of Stay: Committed	154	130	111	114	85	85	85
Daily Cost Per Capita	\$780	\$782	\$638	\$944	\$625	\$621	\$621
Average Cost Per Capita	\$284,861	\$285,404	\$232,707	\$344,409	\$228,028	\$226,750	\$226,750
Youth on Youth assaults with injuries requiring medical care	4	1	3	0	8	8	8
Escapes	0	0	1	0	0	0	0
Rate of assaults with injuries per 100 youth days	0.08	0.02	0.03	0.00	0.09	0.09	0.09

* Note: Various changes occurred at DJS Youth Centers in FY 2020 and FY 2021. Meadow Mountain Youth Center closed on June 30, 2020 and youth were moved to Green Ridge Regional Youth Center. Garrett Children's Center (formerly Savage Mountain Youth Center) was temporarily closed as of 11/5/2020. Starting in FY2022, Statewide Youth Centers data only contain data for Backbone Youth Center.

WESTERN
MARYLAND
CHILDREN'S
CENTER

Performance Measures	2021 Act.	2022 Act.	2023 Act.	2024 Act.	2025 Act.	2026 Est.	2027 Est.
Admissions: Detention	40	56	57	123	133	133	133
Admissions: Pending Placement	20	27	26	33	27	27	27
Admissions: Adult Court Detention	16	26	29	43	17	17	17
Discharges: Adult Court Detention	20	18	33	44	17	17	17
Operating Capacity	24	24	24	18	18	18	18
Occupancy Rate	53%	51%	61%	96%	76%	76%	76%
Average Daily Population: Detention	5	4	3	5	7	7	7
ADP: Pending Placement	2	4	3	3	4	4	4
ADP: Adult Court Detention	7	5	8	9	3	3	3
Average Length of Stay: Detention	50	26	19	15	19	19	19
ALOS: Pending Placement	32	44	49	35	52	52	52
ALOS: Adult Court Detention	163	75	92	90	57	57	57
Daily Cost Per Capita	\$644	\$713	\$939	\$1,077	\$1,293	\$1,209	\$1,209
Average Cost Per Capita	\$234,881	\$260,403	\$342,662	\$393,282	\$471,855	\$441,260	\$441,260
Youth on Youth assaults with injuries requiring medical care	9	16	12	10	15	15	15
Escapes	0	0	0	0	0	0	0
Rate of assaults with injuries per 100 youth days	0.19	0.63	0.22	0.16	0.30	0.30	0.30

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**VICTOR
CULLEN
ACADEMY**

Performance Measures	2021 Act.	2022 Act.	2023 Act.	2024 Act.	2025 Act.	2026 Est.	2027 Est.
Admissions: Committed	30	34	64	79	91	91	91
Operating Capacity	48	48	48	27	27	27	27
Occupancy Rate	21%	26%	46%	89%	93%	93%	93%
Average Daily Population: Committed	10	12	22	24	25	25	25
Average Length of Stay: Committed	120	145	129	116	103	103	103
Daily Cost Per Capita	\$595	\$522	\$656	\$816	\$881	\$872	\$872
Average Cost Per Capita	\$217,225	\$190,387	\$239,504	\$297,768	\$321,432	\$318,310	\$318,310
Youth on Youth assaults with injuries requiring medical care	1	2	4	4	6	6	6
Escapes	0	0	0	0	0	0	0
Rate of assaults with injuries per 100 youth days	0.03	0.05	0.05	0.05	0.07	0.07	0.07

**MOUNTAIN
VIEW***
*(Formerly J.
DeWeese Carter
Center)*

Performance Measures	2021 Act.	2022 Act.	2023 Act.	2024 Act.	2025 Act.	2026 Est.	2027 Est.
Admissions: Detention	N/A						
Pending Placement	N/A						
Committed	13	2	N/A	N/A	N/A	N/A	N/A
Operating Capacity	6	6	N/A	N/A	N/A	N/A	N/A
Occupancy Rate	75%	31%	N/A	N/A	N/A	N/A	N/A
Average Daily Population: Detention	N/A						
Pending Placement	N/A						
Committed	4.5	1.9	N/A	N/A	N/A	N/A	N/A
Average Length of Stay: Detention	N/A						
Pending Placement	N/A						
Committed	157.1	131.0	N/A	N/A	N/A	N/A	N/A
Daily Cost Per Capita	\$1,327	\$871	N/A	N/A	N/A	N/A	N/A
Average Cost Per Capita	\$484,267	\$317,815	N/A	N/A	N/A	N/A	N/A
Youth on Youth assaults with injuries requiring medical care	0	0	N/A	N/A	N/A	N/A	N/A
Escapes	1	0	N/A	N/A	N/A	N/A	N/A
Rate of assaults with injuries per 100 youth days	0	0	N/A	N/A	N/A	N/A	N/A

*Note: Data prior to FY 2021 represents youth located at the J. DeWeese Carter Center. These youth were relocated to Mountain View when the Carter Center closed on June 30, 2020. Mountain View became a triage quarantine unit for the Western Maryland treatment program after December 22, 2021.

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LOWER
 EASTERN
 SHORE
 CHILDREN'S
 CENTER

Performance Measures	2021 Act.	2022 Act.	2023 Act.	2024 Act.	2025 Act.	2026 Est.	2027 Est.
Admissions: Detention	103	93	64	112	122	122	122
Pending Placement	29	37	36	45	43	43	43
Admissions: Adult Court Detention	10	15	36	34	35	35	35
Discharges: Adult Court Detention	10	10	29	35	36	36	36
Operating Capacity	24	24	24	24	24	24	24
Occupancy Rate	53%	57%	69%	81%	82%	82%	82%
Average Daily Population: Detention	7	8	7	9	8	8	8
ADP: Pending Placement	3	3	5	4	3	3	3
ADP: Adult Court Detention	3	3	5	6	9	9	9
Average Length of Stay: Detention	27	27	40	30	21	21	21
ALOS: Pending Placement	34	34	47	33	22	22	22
ALOS: Adult Court Detention	99	80	57	73	79	79	79
Daily Cost Per Capita	\$858	\$843	\$1,073	\$1,141	\$1,242	\$1,226	\$1,226
Average Cost Per Capita	\$313,047	\$307,831	\$391,716	\$416,304	\$453,492	\$447,456	\$447,456
Youth on Youth assaults with injuries requiring medical care	7	9	13	13	5	5	5
Escapes	0	0	0	0	0	0	0
Rate of assaults with injuries per 100 youth days	0.15	0.22	0.21	0.18	0.07	0.07	0.07

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*THOMAS J. S.
WAXTER
CHILDREN'S
CENTER*

Performance Measures	2021 Act.	2022 Act.	2023 Act.	2024 Act.	2025 Act.	2026 Est.	2027 Est.
Admissions: Detention	63	44	N/A	N/A	N/A	N/A	N/A
Pending Placement	18	8	N/A	N/A	N/A	N/A	N/A
Admissions: Adult Court Detention	9	7	N/A	N/A	N/A	N/A	N/A
Discharges: Adult Court Detention	10	8	N/A	N/A	N/A	N/A	N/A
Operating Capacity	42	42	N/A	N/A	N/A	N/A	N/A
Occupancy Rate	28%	15%	N/A	N/A	N/A	N/A	N/A
Average Daily Population: Detention	6	3	N/A	N/A	N/A	N/A	N/A
ADP: Pending Placement	2	1	N/A	N/A	N/A	N/A	N/A
ADP: Adult Court Detention	4	2	N/A	N/A	N/A	N/A	N/A
Average Length of Stay: Detention	37	40	N/A	N/A	N/A	N/A	N/A
ALOS: Pending Placement	50	41	N/A	N/A	N/A	N/A	N/A
ALOS: Adult Court Detention	179	131	N/A	N/A	N/A	N/A	N/A
Daily Cost Per Capita	\$675	\$420	N/A	N/A	N/A	N/A	N/A
Average Cost Per Capita	\$246,517	\$153,466	N/A	N/A	N/A	N/A	N/A
Youth on Youth assaults with injuries requiring medical care	3	2	N/A	N/A	N/A	N/A	N/A
Escapes	0	0	N/A	N/A	N/A	N/A	N/A
Rate of assaults with injuries per 100 youth days	0.07	0.14	N/A	N/A	N/A	N/A	N/A

*Note: The Thomas J. S. Waxter Children's Center closed March 2, 2022.

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*CHELTON-
HAM YOUTH
FACILITY*

Performance Measures	2021 Act.	2022 Act.	2023 Act.	2024 Act.	2025 Act.	2026 Est.	2027 Est.
Admissions: Detention	135	133	279	288	302	302	302
Pending Placement	52	47	94	120	124	124	124
Admissions: Adult Court Detention	61	102	122	135	109	109	109
Discharges: Adult Court Detention	61	90	115	129	117	117	117
Operating Capacity	72	72	72	72	72	72	72
Occupancy Rate	48%	45%	78%	94%	94%	94%	94%
Average Daily Population: Detention	9	8	15	16	17	17	17
ADP: Pending Placement	5	4	11	15	14	14	14
ADP: Adult Court Detention	20	20	30	37	37	37	37
Average Length of Stay: Detention	24	23	18	21	18	18	18
ALOS: Pending Placement	39	32	43	46	42	42	42
ALOS: Adult Court Detention	125	74	83	106	108	108	108
Daily Cost Per Capita	\$686	\$621	\$756	\$1,116	\$1,208	\$1,269	\$1,269
Average Cost Per Capita	\$250,336	\$226,599	\$275,869	\$407,420	\$440,975	\$463,153	\$463,153
Youth on Youth assaults with injuries requiring medical care	26	32	47	70	76	76	76
Escapes	0	0	0	0	0	0	0
Rate of assaults with injuries per 100 youth days	0.20	0.73	0.23	0.28	0.31	0.31	0.31

Department of Juvenile Services

*ALFRED D.
NOYES
CHILDREN'S
CENTER*

Performance Measures	2021 Act.	2022 Act.	2023 Act.	2024 Act.	2025 Act.	2026 Est.	2027 Est.
Admissions: Detention	64	48	13	N/A	N/A	N/A	N/A
Pending Placement	25	14	10	N/A	N/A	N/A	N/A
Admissions: Adult Court Detention	21	19	4	N/A	N/A	N/A	N/A
Discharges: Adult Court Detention	26	21	7	N/A	N/A	N/A	N/A
Operating Capacity	29	29	29	N/A	N/A	N/A	N/A
Occupancy Rate	46%	21%	10%	N/A	N/A	N/A	N/A
Average Daily Population: Detention	3	2	1	N/A	N/A	N/A	N/A
ADP: Pending Placement	2	1	1	N/A	N/A	N/A	N/A
ADP: Adult Court Detention	8	3	0	N/A	N/A	N/A	N/A
Average Length of Stay: Detention	21	21	26	N/A	N/A	N/A	N/A
ALOS: Pending Placement	32	27	42	N/A	N/A	N/A	N/A
ALOS: Adult Court Detention	128	85	36	N/A	N/A	N/A	N/A
Daily Cost Per Capita	\$832	\$748	\$831	N/A	N/A	N/A	N/A
Average Cost Per Capita	\$303,786	\$272,921	\$303,351	N/A	N/A	N/A	N/A
Youth on Youth assaults with injuries requiring medical care	9	3	0	N/A	N/A	N/A	N/A
Escapes	0	0	0	N/A	N/A	N/A	N/A
Rate of assaults with injuries per 100 youth days	0.19	0.21	0.00	N/A	N/A	N/A	N/A

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