## HEALTH, HOSPITALS AND MENTAL HYGIENE

#### Department of Health and Mental Hygiene

Office of the Secretary Operations Deputy Secretary for Public Health Services Community Health Administration Family Health Administration

AIDS Administration

Office of the Chief Medical Examiner

**Chronic Disease Services** 

Laboratories Administration

Alcohol and Drug Abuse Administration

Mental Hygiene Administration

**Developmental Disabilities Administration** 

Deputy Secretary for Health Care Financing

Medical Care Programs Administration

Health Regulatory Commissions

## MISSION

The mission of the Department of Health and Mental Hygiene is to protect, promote and improve the health and well-being of all Maryland citizens in a fiscally responsible way.

### VISION

The Department of Health and Mental Hygiene: Leading the Way to a Healthy Maryland in the New Millennium.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

## GOAL 1. To improve the health status of Marylanders and their families by assuring the provision of quality primary, preventive and specialty care services.

	A	ctual data	a _	Estimate	
Performance Measures	2001	2002	2003	2004	Target
Infant mortality rate per 1,000 births	7.9	7.6	8.1	7.4	5.3 in 2010
Infant mortality rate for African-Americans per 1,000 births	13.4	12.7	14.7	12.1	8.0 in 2010
Percent of pregnant women receiving prenatal care in first trimester	84%	84%	83%	85%	90% in 2010
Teen birth rate, ages 15-19 per 1,000 population	36.6	35.4	33.3	35.0	33.6 in 2010
Number of children < 6 years of age with elevated blood lead levels					
(> 10 ug/dl)		2,297	1,719	1,781	230 in 2010

## GOAL 2. To promote healthy behaviors, prevent infectious diseases, and ensure accurate public health surveillance

	А	ctual dat	a	Estimate	
Performance Measures	2001	2002	2003	2004	Target
Number of reported cases of vaccine-preventable communicable diseases	1,121	1,120	1,248	1,229	1,650 in 2006
Primary/secondary syphilis rate per 100,000 population	5.0	4.7	5.7	4.9	<6.2 in 2010
Percent of 2 year-olds with up-to-date immunizations	80%	80%	82%	81%	81% in 2010

## GOAL 3. To reduce the proportion of Maryland residents currently engaged in tobacco-related risk behaviors detrimental to their health and the health of others.

	А	ctual data		Estimate	
Performance Measures	2001	2002	2003	2004	Target
Annual decrease in the percent of adults currently smoking cigarettes		15.4%			15.05% in 2007
Annual decrease in percent of under-age high school students currently					
smoking cigarettes		17.6%			16.1% in 2007
Annual decrease in percent of under-age middle school students					
currently smoking cigarettes		5.0%			4.74% in 2007

### GOAL 4. To prevent chronic diseases and disabilities, detect cancer early, and ensure accurate public health surveillance.

	A	ctual data	L	Estimate	
Performance Measures	2001	2002	2003	2004	Target
Overall cancer mortality rate per 100,000 population estimate	202.2			189.4	174.6 in 2010
Heart disease mortality rate per 100,000 population estimate		238.4		228.8	200.0 in 2010

#### GOAL 5. Reduce the incidence of HIV/AIDS in Maryland and extend life for people with HIV/AIDS in Maryland.

	1	ctual data	1	Estimate	
Performance Measures	2001	2002	2003	2004	Target
Number of new HIV cases	2,002	2,143	2,222	2,172	2,074 in 2006
Percent of people surviving at least 1 year after AIDS diagnosis	90%	93%	91%	90%	90% in 2006

## DEPARTMENT OF HEALTH AND MENTAL HYGIENE

## GOAL 6. Adopt cutting edge scientific technology to improve the quality and reliability of public health laboratory practice and detect treatable hereditary disorders to prevent mental retardation, other defects, and death.

	A	Actual dat	a	Estimate	
Performance Measures	2001	2002	2003	2004	Target
Turnaround time for newborn screening tests (days)	5	4	3	3	3 in 2006
Number of genetic amplification methods to detect emerging and re-	3				
emerging infections	7	8	14	17	20 in 2006

#### GOAL 7. Provide treatment services that decrease substance use and improves social functioning.

	A	ctual data	l	Estimate	
Performance Measures	2001	2002	2003	2004	Target
Percent of substance abuse patients using at discharge from treatment			14%	25%	14% in 2006
Percent of substance abuse patients employed at completion of treatment			43%	41%	50% in 2006
Percent decrease in patient average arrest rate at discharge as compared					
to admission			64%	70%	55% in 2006

#### GOAL 8. Increase the abilities of people with mental illness to live successfully in the community.

	A	tual data		Estimate	
Performance Measures	2001	2002	2003	2004	Target
Percent of adult consumers reporting that receiving mental health					
services has allowed them to more effectively deal with daily problems			75%	74%	75% in 2006
Percent of parents/caregivers reporting that their child is better able to					
control behavior as a result of receiving mental health services			58%	53%	58% in 2006
30-day readmission rate at State psychiatric hospitals		3.9%	4.3%	3.3%	4.1% in 2006

#### GOAL 9. Provide community-based services to an increasing number of eligible individuals with developmental disabilities.

	A	ctual dat	a	Estimate	
Performance Measures	2001	2002	2003	2004	Target
Number of developmentally disabled receiving community-based					Pe -
services		17,817	18,773	19,892	21,925 in 2006

### GOAL 10. Improve the health of Maryland's adults and children

	Α	ctual data	ι	Estimate	
Performance Measures	2001	2002	2003	2004	Target
Percent of HealthChoice adult respondents that reported medical care improved their health	79%	79%	81%	82%	84 <u>%</u> in 2006
Percent of HealthChoice children respondents that reported medical care improved their health	83%	83%	84%	85%	87% in 2006
Percent of severely disabled children who receive at least one ambulatory care visit during year	66%	66%	71%	71%	73% in 2006
Percent of severely disabled adults ages 21-64 who receive at least one ambulatory care visit during year	75.5%	76.9%	78.5%	79.5%	81.5% in 2006
Proportion of elderly and disabled receiving community-based vs. long term institutional care	28.0%	31.4%	34.9%	36.9%	40.0% in 2006
Number of HealthChoice children ages 4-20 receiving dental care	48,066	67,029	88,110	106,518	124,250 in 2006

	Ac	tual data		Estimate	
Performance Measures	2001	2002	2003	2004	Target
Percent of nursing homes with high prevalence of nosocomial pressure					
ulcers		25%	5%	4%	2% in 2006
		0.001	0.004	0.00/	100% in 2006
Percent of nursing homes monitoring residents for dehydration GOAL 12. Reduce or climinate potential causes of preventable	injuries an	90%	92%	96%	100% in 2000
			92%	96%	100% 11 2000
		d deaths	2003	N	Target
GOAL 12. Reduce or climinate potential causes of preventable	Ac	d deaths		Estimate	

	А	ctual data		Estimate	
Performance Measures	2001	2002	2003	2004	Target
Maintain hospital cost per patient below the national average					
- Maryland	\$7,086	\$7,641	\$7,981	\$8,584	\$9,716 in 2006
- Amount below National Average	\$202	\$369	S481	\$360	\$216

## M00A01.01 EXECUTIVE DIRECTION - OFFICE OF THE SECRETARY

#### PROGRAM DESCRIPTION

The Secretary of Health and Mental Hygiene establishes policy regarding health services. Personnel in this program assist the Secretary in the formulation of this policy, provide legal services to the Department, and develop compliance programs for the Department. Quality of care for the health care industry is overseen by the Office of the Secretary.

#### MISSION

The Department of Health and Mental Hygiene promotes the health of all Maryland citizens by:

- providing health and support services;
- improving the quality of health care for all;
- providing leadership in the development and enactment of responsible and progressive health care policy; and
- serving as the advocate for public health initiatives and programs to improve the quality of life for all Marylanders.
- Maryland's public health is our business.

#### VISION

The Department of Health and Mental Hygiene: Leading the Way to a Healthy Maryland in the New Millennium.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To perform timely, efficient, and effective audits and follow-up reviews of DHMH agencies and local health departments.
 Objective 1.1 To maintain the percentage of repeat department-wide Legislative Audit comments in FY 2006 at less than 30%.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of findings in prior report	36	50	29	42
Number of repeat findings in current report	17	14	8	12
Quality: Percent of repeat comments	47.2%	28.0%	28.0%	28.6%

**Goal 2.** Develop and implement an effective corporate compliance training program to prevent violations of applicable State and Federal laws and prevent fraud and abuse.

Objective 2.1 Maintain no Federal False Claims Act Sanctions in FY 2006.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of Federal False Claims Act Sanctions	0	0	0	0

**Objective 2.2** Begin inquiries and/or investigations of 90% of all referrals made to the Corporate Compliance office within 30 days.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Referrals to Hotline	42	71	120	120
Quality: Percent investigated within 30 days	100%	100%	100%	100%

## M00A01.02 FINANCIAL MANAGEMENT ADMINISTRATION - OFFICE OF THE SECRETARY

#### MISSION

The Financial Management Administration promotes the health and well-being of individuals, families and communities in Maryland by providing customer focused and results oriented financial management services to DHMH and other health service providers throughout the State. These services include budget management, general accounting, auditing, hospital recoveries, and fiscal oversight for human services contracts.

#### VISION

Simplified and expedited business processes to enhance efforts by the Department and other health service providers to promote the health of Maryland's citizens.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Improve Department business processes and customer service.

**Objective 1.1** During FY 2006, 99% of invoices will be paid within 30 days of receipt of invoice or goods.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent paid within 30 days	97.3%	98.9%	99%	99%

### M00A01.03 OFFICE OF HEALTH CARE QUALITY – OFFICE OF THE SECRETARY

#### PROGRAM DESCRIPTION

The Office of Health Care Quality (OHCQ) is the agency within the Department of Health and Mental Hygiene that is mandated by State and Federal Law to determine compliance with the quality of care and life standards for a variety of health care services and related programs. Facilities and services are reviewed on a regular basis for compliance with COMAR Regulation as well as for compliance with federal regulation of those facilities participating in Medicare and Medicaid.

#### MISSION

The Office of Health Care Quality's mission is to implement established public policy that ensures the health and safety of consumers through a fair survey and enforcement process; to license, certify and/or approve providers who provide care and services; to work cooperatively with federal and state agencies, advocates, and providers to improve quality of care and life for consumers; and to provide accurate information to the public.

OHCQ is staffed by qualified, dedicated, caring, and culturally diverse individuals. The work is based upon the principles of quality, accountability, fairness and consistency. We strive to create and nurture an environment that promotes efficiency, creativity, and cultural sensitivity and encourages participatory decision-making.

#### VISION

The ultimate goal of the Office of Health Care Quality is to assure that the citizens of Maryland are receiving the best possible care in a safe and sanitary environment. The Office of Health Care Quality will be the leader in protecting the citizens of Maryland who obtain services from nursing homes, assisted living homes, developmental disability sites and other related health care programs. This will be accomplished with innovative management and quality oversight to enhance consumers' trust and the citizen's confidence in health care services regulated by the Office of Health Care Quality.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To improve the quality of care to residents in nursing facilities.

- **Objective 1.1** By June 30, 2006, the percent of nursing homes surveyed that reported a high prevalence of nosocomial pressure ulcers will decrease from a baseline of 5% in FY 2003 to 2% in FY 2006.
- **Objective 1.2** By June 30, 2006, the percent of nursing homes surveyed that monitor residents for risk of dehydration will increase from a baseline of 92% in FY 2003 to 100% in FY 2006.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of nursing homes surveyed that report a high				
prevalence of nosocomial pressure sores	5%	4%	3%	2%
Percent of nursing homes surveyed that monitor residents				
for risk of dehydration	92%	96%	100%	100%

Goal 2. To ensure that nursing facilities will maintain their residents' autonomy.

**Objective 2.1** By June 30, 2006, the percent of nursing homes with policy and procedures to ensure that residents' advanced directives are honored, will increase from a baseline of 98 % in FY 2003 to 100% in FY 2006.

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Outcome: Percent of Nursing Homes with policies and				
procedures to ensure residents' advance directives are honored	98%	99%	100%	100%

## M00A01.03 OFFICE OF HEALTH CARE QUALITY - OFFICE OF THE SECRETARY (Continued)

Goal 3. To minimize delays in handling complaint investigations in nursing home facilities.

Objective 3.1 By June 30, 2006, complaint investigations alleging actual harm (Level II) will be completed within 30 work days.\*

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Output: Number of complaint investigations completed	709	708	750	800
Outcome: Number of days to complete investigation	23	34	30	30

Note: \*Federal regulations require that the investigations of complaints that allege actual harm be completed in 10 working days.

**Goal 4.** To provide timely and comprehensive Annual Licensure Surveys of services for the Developmentally Disabled for the continuing protection of individuals receiving services from licensed providers of the Developmental Disabilities Administration.

Objective 4.1 By June 30, 2006, the number of licensees not receiving an annual survey will not exceed 48%.

Performance Measures	2003	2004	2005	2006
	Actual	Actual	Estimated	Estimated
Outcome: Percent of annual surveys required and not performed	38%	47%	48%	48%

Goal 5. To provide timely surveying of facilities for Assisted Living pre-licensure or renewal applications for the continuing protection of individuals receiving assisted living services.

Objective 5.1 By June 30, 2006, there will be an increase of two surveys per month from a base rate of 48 surveys completed per month in FY 2003. This survey increase has a direct correlation to changes in staffing levels, and will remain consistent with staffing levels thru FY 2006.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of licensed facilities	1,371	1,677	2,012	2,347
Output: Number of licensure surveys completed by nurses	358	428	450	450
Outcome: Total number of licensure surveys completed	576	581	600	600
Number of all surveys per month	48	48	50	50

#### BOARD OF ACUPUNCTURE

#### PROGRAM DESCRIPTION

The State Board of Acupuncture (the "Board") operates under the provisions of Title 1A of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of acupuncturists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of acupuncture in Maryland, by licensing qualified acupuncturists, establishing fees, maintaining a current roster of all licensees, administration of licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the title, suggesting new changes to the title to keep abreast of trends and practice issues, adopting standards of practice for acupuncturists, verification of complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, create committees as deemed appropriate to advise the Board. The program is 100% special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of seven members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed acupuncturists, and two members represent the public.

#### MISSION

The Mission of the Board of Acupuncture is to protect the citizens of Maryland and to promote quality health care in the field of acupuncture by:

- 1) Licensing acupuncturists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding acupuncturists who may have violated Maryland Acupuncture Practice Act (Annotated Code of Maryland, Health Occupations Article, Title 1A) and its regulations found at COMAR 10.26.02; and
- 3) Setting standards for the practice of acupuncture that reflect new and emergent developments in the practice of acupuncture through regulations and legislation.

#### VISION

A state that provides citizens qualified acupuncturists to further the good health and well-being of the citizens of Maryland.

#### BOARD OF EXAMINERS FOR AUDIOLOGISTS, HEARING AID DISPENSERS AND SPEECH-LANGUAGE PATHOLOGISTS

#### **PROGRAM DESCRIPTION**

The State Board of Examiners for Audiologists, Hearing Aid Dispensers and Speech-Language Pathologists (the "Board") operates under the provisions of Title 2 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority for audiologists, hearing aid dispensers and speech-language pathologists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of audiology, the provision of hearing aid services and the practice of speech-language pathology in Maryland, by licensing qualified audiologists, hearing aid dispensers and speech-language pathologists, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the title, suggesting new changes to the title to keep abreast of trends and practice issues, adopting standards of practice for audiology, hearing aid dispensing and speechlanguage pathology, verifying credentials, issuing licenses, establishing requirements for and verification of completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, and creating committees as deemed appropriate to advise the Board. The program is 100% special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of 13 members appointed by the Governor with the advice of the Secretary. Consumer members of the Board also require advice of the Senate. Three members of the Board are licensed audiologists, three members are licensed hearing aid dispensers, three members are licensed speech-language pathologists, two members are licensed otolaryngologists, and two members represent the public. One of the public members of the Board must be hearing impaired.

#### MISSION

The Mission of the Board of Examiners for Audiologists, Hearing Aid Dispensers and Speech-Language Pathologists is to protect the citizens of Maryland and to promote quality health care in the fields of audiology, hearing aid dispensing and speech-language pathology by:

- 1) Licensing qualified audiologists, hearing aid dispensers and speech-language pathologists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding audiologists, hearing aid dispensers and speech-language pathologists who may have violated the Board's law (Annotated Code of Maryland, Health Occupations Article, Title 2) and its regulations found at COMAR 10.41.01-.11; and
- 3) Setting standards for the practice of audiology, hearing aid dispensing and speech-language pathology that reflect new and emergent developments in the practice of these three health professions through regulations and legislation.

#### VISION

A state that provides citizens qualified audiologists, hearing aid dispensers and speech-language pathologists to further the good health and well-being of the citizens of Maryland.

#### BOARD OF CHIROPRACTIC EXAMINERS

#### PROGRAM DESCRIPTION

The State Board of Chiropractic Examiners (the "Board") operates under the provisions of Title 3 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of Chiropractors, Chiropractic Assistants and Massage Therapists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of chiropractic and massage therapy in Maryland, by licensing, registering and certifying qualified chiropractors, chiropractic assistants and massage therapists, establishing fees, maintaining a current roster of all licensees, administration of licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the title, suggesting new changes to the title to keep abreast of trends and practice issues, adopting standards of practice for chiropractic and massage therapy, verification of credentials, issuance of licenses, establish requirements for and verification of completion of continuing education, investigation of complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, create committees as deemed appropriate to advise the Board. The program is 100% special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of seven members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed chiropractors, two members represent the public.

#### MISSION

The Mission of the Board of Chiropractic Examiners is to protect the citizens of Maryland and to promote quality health care in the field of chiropractic and massage therapy by:

- 1) Licensing chiropractors and certifying and registering massage therapists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensecs regarding chiropractors, chiropractic assistants, massage therapists who may have violated the law (Annotated Code of Maryland, Health Occupations Article, Title 3) and its regulations found at COMAR 10.43; and
- 3) Setting standards for the practice of chiropractic and massage therapy that reflect new and emergent developments in the practice of chiropractic and massage therapy through regulations and legislation.

#### VISION

A state that provides citizens qualified chiropractors and massage therapists to further the good health and well being of the citizens of Maryland.

#### BOARD OF DENTAL EXAMINERS

#### PROGRAM DESCRIPTION

The Maryland State Board of Dental Examiners (the "Board") operates under the provisions of Title 4 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority for dentistry in the State of Maryland. The Board is mandated to protect the public by regulating the practice of dentistry and dental hygiene in Maryland, by licensing qualified dentists, dental hygienists, and certifying dental radiation technologists, establishing fees, maintaining a current roster of all licensees, administration of licensing examinations, enforcing current statutes and regulations to carry out the provisions of the title, suggesting new changes to the title to keep abreast of trends and practice issues, adopting standards of practice for dentistry, verification of credentials, issuance of licenses, establish requirements for and verification of completion of continuing education, investigation of complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees; create committees as deemed appropriate to advise the Board. The program is 100% specially funded. The fund is supported exclusively by revenues generated from licensing fees. The Board consists of fifteen (15) members appointed by the Governor with the advice of the Secretary and advice of the Senate. Nine (9) members of the Board are licensed dentists, three (3) members are licensed dental hygienists, and three (3) members represent the public.

#### MISSION

The Mission of the Board of Dental Examiners is to protect the citizens of Maryland and to promote quality health care in the field of dentistry and dental hygiene by:

- 1) Licensing and regulating dentists, dental hygienists, and dental radiation technologists;
- Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding dentists, dental hygienists, or dental radiation technologists who may have violated the practice act law (Annotated Code of Maryland, Health Occupations Article, Title 4) and its regulations found at COMAR 10.44.01; and
- 3) Setting standards for the practice of dentistry and dental hygicne that reflect new and emergent developments in the practice of dentistry and dental hygiene through regulations and legislation.

#### VISION

A state that provides citizens qualified dental care to further the good health and well-being of the citizens of Maryland.

#### **BOARD OF DIETETIC PRACTICE**

#### PROGRAM DESCRIPTION

The State Board of Dietetic Practice (the "Board") operates under the provisions of Title 5 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of dietitians and nutritionists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of dietetics in Maryland, by licensing qualified dietitians, establishing fees, maintaining a current roster of all licensees, administration of licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the title, suggesting new changes to the title to keep abreast of trends and practice issues, adopting standards of practice for dietetics, verification of complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, create committees as decmed appropriate to advise the Board. The program is 100% special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of nine members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed dietitians or nutritionists, two members are licensed nutritionists who may not be registered dietitians, and two members represent the public.

#### MISSION

The Mission of the Board of Dietetic Practice is to protect the citizens of Maryland and to promote quality health care in the field of dietetics by:

- 1) Licensing and regulating dietitians and nutritionists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding dictitians and nutritionists who may have violated the practice act law (Annotated Code of Maryland, Health Occupations Article, Title 5) and its regulations found at COMAR 10.56.01; and
- 3) Setting standards for the practice of dietetics that reflect new and emergent developments in the practice of dietetics through regulations and legislation.

#### VISION

A state that provides citizens qualified dictitians and nutritionists to further the good health and well-being of the citizens of Maryland.

#### COMMISSION ON KIDNEY DISEASE

#### PROGRAM DESCRIPTION

The State Commission on Kidney Disease operates under the provisions of Title 13 of the Health General Article of the Annotated Code of Maryland. The Commission is the certifying authority of dialysis and transplant centers in the State of Maryland. The Commission is mandated to protect the public by regulating the practice of dialysis and transplantation in Maryland, by certifying qualified dialysis and transplant centers, establishing fees, maintaining a current roster of all certified centers, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the title, suggesting new changes to the title to keep abreast of trends and practice issues, adopting standards of practice for dialysis and transplantation, verification of credentials of health care providers in the centers, issuance of certificates, establish requirements for and verification of compliance with the medical and physical standards required for certification, investigation of compliants based on alleged violations of regulations and statutes, formal and informal disciplining of centers, create committees as deemed appropriate to advise the Commission. The program is 100% special funded. The fund is supported exclusively by revenues generated by certification of centers. The Commission consists of twelve members appointed by the Governor with the advice of the Secretary. Seven members of the Board are licensed health care providers, one is a renal administrator (CPA), and four members are consumers/public members.

#### MISSION

The Mission of the Commission of Kidney Disease is to protect the citizens of Maryland and to promote quality health care in the field of nephrology and transplantation by:

- 1) Certifying dialysis and transplant centers;
- 2) Receiving and resolving complaints from the public, patients, courts, employers, employees, insurance companies, other centers regarding the health care providers in the center who may have violated the Commission's law (Annotated Code of Maryland, Health General Article, Title 13) and its regulations found at COMAR 10.30.01; and
- 3) Setting standards for the practice of chronic dialysis and transplantation that reflect new and emergent developments in the practice of chronic dialysis and kidney transplantation through regulations and legislation.

#### VISION

A state that provides citizens qualified and certified dialysis and transplant centers to further the good health and well being of the citizens of Maryland.

#### **BOARD OF MORTICIANS**

#### PROGRAM DESCRIPTION

The State Board of Morticians (the "Board") operates under the provisions of Title 7 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of funeral service in the State of Maryland. The Board is mandated to protect the public by regulating the practice of mortuary science in Maryland by licensing qualified morticians, funeral directors, surviving spouses, apprentices, funeral establishments, establishing fees, maintaining a current roster of all licensees, administration of licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry-out provisions of the title, suggesting new changes to the title to keep abreast of trends and practice issues, adopting standards of practice for funeral service, verification of credentials, issuance of licenses, establish requirements for and verification of completion of continuing education, investigation of complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, create committees as deemed appropriate to advise the Board. The program is 100% special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of 12 members appointed by the Governor with the advice of the Secretary and advice of the Senate. Eight members of the Board are licensed and four members are consumers.

#### MISSION

The Mission of the Board of Morticians is to protect the citizens of Maryland and to promote quality funeral service practices in the field of Mortuary Science by:

- 1) Licensing qualified morticians, funeral directors, surviving spouses, apprentices, and funeral establishments;
- Receiving and resolving complaints from the public, courts, employers and other licensees regarding the practice of mortuary science who may have violated the Morticians Act law (Annotated Code of Maryland, Health Occupations Article, Title 7) and its regulations found at COMAR 10.29.01 - 10.29.14; and
- 3) Setting standards for the practice of mortuary science that reflects new and emergent developments in the practice of mortuary science through regulations and legislation.

#### VISION

A State that provides citizens qualified funeral service practitioners to further the health and welfare of the citizens of Maryland.

#### BOARD OF EXAMINERS OF NURSING HOME ADMINISTRATORS

#### PROGRAM DESCRIPTION

The State Board of Examiners of Nursing Home Administrators (the "Board") operates under the provisions of Title 9 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of nursing home administrators in the State of Maryland. The Board is mandated to protect the public by regulating the practice of nursing home administrators in Maryland, by licensing qualified nursing home administrators, establishing fees, maintaining a current roster of all licensees, administration of licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the title, suggesting new changes to the title to keep abreast of trends and practice issues, adopting standards of practice for the licensure of nursing home administrators, verification of completion of completion of continuing education, investigation of complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, create committees as deemed appropriate to advise the Board. The program is 100% general funded. The Board consists of eleven members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed nursing home administrators, two members are licensed professionals that are concerned with the care of the chronically ill, infirmed or aged individuals, and four members represent the public.

#### MISSION

The Mission of the Board of Examiners of Nursing Home Administrators is to protect the citizens of Maryland and to promote quality health care in the field of long term care by:

- 1) Licensing and certifying nursing home administrators;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding nursing home administrators who may have violated the Board's law (Annotated Code of Maryland, Health Occupations Article, Title 9) and its regulations found at COMAR 10.33.01; and
- 3) Setting standards for the practice of nursing home administrators that reflect new and emergent developments in the practice of long term care through regulations and legislation.

#### VISION

A state that provides eitizens qualified nursing home administrators to further the good health and well-being of the eitizens of Maryland.

### BOARD OF OCCUPATIONAL THERAPY PRACTICE

#### PROGRAM DESCRIPTION

The State Board of Occupational Therapy Practice (the "Board") operates under the provisions of Title 10 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of occupational therapy in the State of Maryland. The Board is mandated to protect the public by regulating the practice of occupational therapy in Maryland, by licensing qualified occupational therapists, establishing fees, maintaining a current roster of all licensees, administration of licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the title, suggesting new changes to the title to keep abreast of trends and practice issues, adopting standards of practice for occupational therapy, verification of credentials, issuance of licenses, establish requirements for and verification of completion of continuing education, investigation of complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, create committees as deemed appropriate to advise the Board. The program is 100% special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of seven members appointed by the Governor with the advice of the Secretary and advice of the Senate. Four members of the Board are licensed occupational therapys, one member is a licensed occupational therapy assistant, and two members represent the public.

#### MISSION

The Mission of the Board of Occupational Therapy Practice is to protect the citizens of Maryland and to promote quality health care in the field of occupational therapy by:

- 1) Licensing occupational therapists and occupational therapy assistants;
- Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding occupational therapists who may have violated the occupational therapy law (Annotated Code of Maryland, Health Occupations Article, Title 10) and its regulations found at COMAR 10.46; and
- 3) Setting standards for the practice of occupational therapy that reflect new and emergent developments in the practice of occupational therapy through regulations and legislation.

#### VISION

A state that provides citizens qualified occupational therapists to further the good health and well-being of the citizens of Maryland.

#### BOARD OF OPTOMETRY

#### PROGRAM DESCRIPTION

The State Board of Optometry (the "Board") operates under the provisions of Title 11 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of optometrists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of optometry in Maryland, by licensing qualified optometrists, establishing fees, maintaining a current roster of all licensees, administration of licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the title, suggesting new changes to the title to keep abreast of trends and practice issues, adopting standards of practice for optometry, verification of credentials, issuance of licenses, establish requirements for and verification of completion of continuing education, investigation of complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, create committees as deemed appropriate to advise the Board. The program is 100% special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of 7 members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed optometrists, and two members represent the public.

#### MISSION

The Mission of the Board of Optometry is to protect the citizens of Maryland and to promote quality health care in the field of optometry by:

- 1) Licensing optometrists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding optometrists who may have violated the optometry law (Annotated Code of Maryland, Health Occupations Article, Title 11) and its regulations found at COMAR 10.28; and
- 3) Setting standards for the practice of optometry that reflect new and emergent developments in the practice of optometry through regulations and legislation.

#### VISION

A state that provides citizens qualified optometrists to further the good health and well being of the citizens of Maryland.

#### **BOARD OF PHARMACY**

#### PROGRAM DESCRIPTION

The Maryland Board of Pharmacy (the "Board") operates under the provisions of Title 12 of the Health Occupations Article of the Annotated Code of Maryland. The Board is mandated to regulate the practice of Pharmacy in Maryland by licensing qualified Pharmacists, and issuing permits for the operation of Pharmacies and Distributors. The Board establishes fees, maintains a current roster of all licensees, administers licensing examinations, promulgates regulations, verifies credentials, issues licenses, establishes requirements for and verification of completion of continuing education, investigates complaints based on alleged violations of regulations and statutes, formally and informally disciplines licensees, creates committees as deemed appropriate to advise the Board, and submits an annual report to the Governor and Secretary by way of this Managing for Results report. The Board is 100% special funded. Revenues from Board licensing and permit fees support the fund, exclusively. The Board consists of 12 Commissioners appointed by the Governor with the advice of the Secretary and the Senate. Ten Commissioners are licensed Pharmacists and two are Consumer representatives.

#### MISSION

The Mission of the Maryland Board of Pharmacy is to protect Maryland consumers and to promote quality health care in the field of pharmacy through licensing pharmacists and issuing permits to pharmacies and distributors; setting standards for the practice of pharmacy through regulations and legislation; educating consumers; and receiving and resolving complaints.

#### VISION

The Maryland Board of Pharmacy - setting a standard for pharmaceutical services, which ensures safety and quality health care for the citizens of Maryland.

#### BOARD OF PHYSICAL THERAPY EXAMINERS

#### PROGRAM DESCRIPTION

The State Board of Physical Therapy Examiners (the "Board") operates under the provisions of Title 13 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of Physical Therapists and Physical Therapist Assistants in the State of Maryland. The Board is mandated to protect the public by regulating the practice of physical therapy in Maryland, by licensing qualified physical therapists and physical therapist assistants, establishing fees, maintaining a current roster of all licensees, administration of licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the title, suggesting new changes to the title to keep abreast of trends and practice issues, adopting standards of practice for physical therapists and physical therapist assistants, verification of credentials, issuance of licenses, establish requirements for and verification of completion of continuing education, investigation of complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, create committees as deemed appropriate to advise the Board. The program is 100% special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of 8 members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed physical therapists, one member is a licensed physical therapist assistant, and two members represent the public.

#### MISSION

The Mission of the Board of Physical Therapy is to protect the citizens of Maryland and to promote quality health care in the field of physical therapy by:

- 1) Licensing physical therapists and physical therapist assistants;
- Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees
  regarding physical therapists and physical therapist assistants who may have violated the physical therapy law
  (Annotated Code of Maryland, Health Occupations Article, Title 13) and its regulations found at COMAR 10.38;
  and
- 3) Setting standards for the practice of physical therapy that reflect new and emergent developments in the practice of physical therapy.

#### VISION

A state that provides citizens qualified physical therapists and physical therapist assistants to further the good health and well-being of the citizens of Maryland.

#### BOARD OF PODIATRIC MEDICAL EXAMINERS

#### PROGRAM DESCRIPTION

The State Board of Podiatric Medical Examiners (the "Board") operates under the provisions of Title 16 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of podiatrists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of podiatry in Maryland, by licensing qualified podiatrists, establishing fees, maintaining a current roster of all licensees, administration of licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the title, suggesting new changes to the title to keep abreast of trends and practice issues, adopting standards of practice for podiatrists, verification of complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, create committees as deemed appropriate to advise the Board. The program is 100% special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of seven members appointed by the Governor with the advice of the Secretary. Five members of the Board are licensed podiatrists and two members represent the consumer public.

#### MISSION

The Mission of the Board of Podiatric Medical Examiners is to protect the citizens of Maryland and to promote quality health care in the field of podiatry by:

- 1) Licensing podiatrists and podiatric residents in training;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding podiatrists who may have violated the Podiatry Act law (Annotated Code of Maryland, Health Occupations Article, Title 16) and its regulations found at COMAR 10.40.01-10.40.08; and
- 3) Setting standards for the practice of podiatry that reflect new and emergent developments in the practice of podiatry through regulations and legislation.

#### VISION

A state that provides citizens qualified podiatrists to further the good health and well-being of the citizens of Maryland.

#### BOARD OF PROFESSIONAL COUNSELORS AND THERAPISTS

#### PROGRAM DESCRIPTION

The State Board of Professional Counselors & Therapists (the "Board") operates under the provisions of Title17 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of Professional Counselors and Therapists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of counseling in Maryland, by licensing and certifying qualified professional counselors, marriage and family therapists and alcohol and drug counselors, establishing fees, maintaining a current roster of all licensees, administration of licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the title, adopting a code of ethics, verification of credentials, issuance of licenses, establish requirements for and verification of completion of continuing education, investigation of complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licenseing fees exclusively supports the fund. The Board consists of nine members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed professional counselors, one member is a licensed alcohol and drug counselor. Two members represent the public.

#### MISSION

The Mission of the Board of Professional Counselors & Therapists is to protect the citizens of Maryland and to promote quality health care in the field of counseling by:

- 1) Licensing and certifying professional counselors, alcohol and drug counselors, and marriage and family therapists;
- Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding professional counselors and therapists who may have violated the Professional Counselors Act (Annotated Code of Maryland, Health Occupations Article, Title17) and its regulations found at COMAR 10.58.; and
- 3) Setting standards for the practice of professional counseling that reflect new and emergent developments in the practice of professional counseling and therapy through regulations and legislation.

#### VISION

The Board of Professional Counselors and Therapists sets standards for professional counselors, alcohol and drug counselors and marriage and family therapists, which ensure safety and quality health care for the citizens of Maryland.

### BOARD OF EXAMINERS OF PSYCHOLOGISTS

#### PROGRAM DESCRIPTION

The State Board of Examiners of Psychologists (the "Board") operates under the provisions of Title 18 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of psychology in the State of Maryland. The Board is mandated to protect the public by regulating the practice of psychology in Maryland, by licensing qualified psychologists, establishing fees, maintaining a current roster of all licensees, administration of licensing new changes to the title to keep abreast of trends and practice issues, adopting standards of practice for psychologists, verification of complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, create committees as deemed appropriate to advise the Board. The program is 100% special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of nine members appointed by the Governor with the advice of the Secretary and advice of the Senate. Seven members of the Board are licensed psychologists, at least two are engaged primarily in providing psychological services and at least another two are primarily engaged in teaching, research and/or training in psychology. There are also two consumer members on the Board to represent the public.

#### MISSION

The Mission of the Board of Examiners of Psychologists is to protect the citizens of Maryland and to promote quality health care in the field of psychology by:

- 1) Licensing psychologists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding psychologists who may have violated the Maryland Psychologists Act (Annotated Code of Maryland, Health Occupations Article, Title 18) and its regulations found at COMAR 10.36.01-10.36.08; and
- 3) Setting standards for the practice of psychology that reflect new and emergent developments in the practice of psychology through regulations and legislation.

#### VISION

A state that provides citizens qualified psychologists to further the good health and well-being of the citizens of Maryland.

#### BOARD OF SOCIAL WORK EXAMINERS

#### PROGRAM DESCRIPTION

The State Board of Social Work Examiners (the "Board") operates under the provisions of Title 19 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of social workers in the State of Maryland. The Board is mandated to protect the public by regulating the practice of social work in Maryland, by licensing qualified social workers, establishing fees, maintaining a current roster of all licensees, administration of licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the title, suggesting new changes to the title to keep abreast of trends and practice issues, adopting standards of practice for social work, verification of complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, create committees as deemed appropriate to advise the Board. The program is 100% special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of cleven members appointed by the Governor with the advice of the Sceretary and the advice of the Senate. Nine members of the Board are licensed social workers and two members represent the public.

#### MISSION

The mission of the Board of Social Work Examiners is to protect the citizens of Maryland and to promote quality health care in the field of social work by:

- 1) Licensing social workers;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding Social workers who may have violated the Social Work Act (Annotated Code of Maryland, Health Occupations Article, Title 19) and its regulations found at COMAR 10.42; and
- 3) Setting standards for the practice of social work that reflect new and emergent developments in the practice of social work through regulations and legislation.

#### VISION

A state that provides citizens qualified social workers to further the good health and well-being of the citizens of Maryland.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To protect the public by ensuring that licensees of each Board are credentialed appropriately to provide high quality services to the citizens of Maryland through an accurate and timely licensure process.
 Objective 1.1 By July 1, 2006, issue licenses within the number of days specified in the target listed below:

Performance Measures	Licenses Issued (2004)	Targets for Ouality Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Outcomes:	135444 (2001)	Quanty moustres	iiciuui	TICUM	Listinutou	Listimated
Acupuncture	78	100% in 60 days	100%	100%	100%	100%
Audiologists, Hearing Aid		10070 00 44.50	10070	100,0	10070	100/0
Dispensers and Speech-						
Language Pathologists	292	100% in 7 days	77%	100%	100%	100%
Chiropractic	516	100% in 7 days	64%	100%	100%	100%
Dental	776	80% in 30 days	37%	75%	90%	100%
Dietetic Practice	78	100% in 30 days	100%	100%	100%	100%
Kidney Disease	4	100% in 30 days	100%	100%	100%	100%
Morticians	118	100% in 2 days	100%	100%	100%	100%
Nursing Home Administrato		100% in 2 days	100%	100%	100%	100%
Occupational Therapy	202	100% in 30 days	100%	100%	100%	100%
Optometry	56	100% in 10 days	100%	100%	100%	100%
Pharmacy	450	100% in 3 days	100%	100%	100%	100%
Physical Therapy Examiners		100% in 2 days	100%	100%	100%	100%
Podiatric	39	100% in 30 days	100%	100%	100%	100%
Counselors and Therapists	235	100% in 3 days	100%	100%	100%	100%
Psychologists	114	100% in 2 days	100%	100%	100%	100%
Social Work	1,062	91% in 10 days	76%	91%	100%	100%
	1,002	2170 III 10 days	7070	21/0	10070	10070

**Goal 2.** To protect the public by renewing licenses on a biennial basis (annual renewal applies to podiatric residents and kidney dialysis and transplant centers).

Objective 2.1 By July 1, 2006, issue renewal licenses within the number of days specified in the target listed below:

	Renewal					
	Licenses	Targets for 2003	2004	2005	2006	
Performance Measures	Issued (2004)	Quality Measures	Actual	Actual	Estimated	Estimated
Outcomes:						
Acupuncture	388	100% in 5 days	100%	100%	100%	100%
Audiologists, Hearing Ai	d					
Dispensers and Speech	292	100% in 7 days	77%	100%	100%	100%
Chiropractic	2,086	100% in 7 days	78%	100%	100%	100%
Dental	4,217	100% in 30 days	N/A	91%	95%	100%
Dietetic Practice	672	100% in 5 days	100%	100%	100%	100%
Kidney Disease	103	100% in 5 days	100%	100%	100%	100%
Morticians	851	100% in 7 days	100%	100%	100%	100%
Nursing Home Administr	ators 281	100% in 2 days	100%	100%	100%	100%
Occupational Therapy	2,000	100% in 5 days	100%	100%	100%	100%
Optometry	50	100% in 5 days	100%	100%	100%	100%
Pharmacy	3,195	90% in 6 days	79%	90%	90%	90%
Physical Therapy Examin	ers 2,318	100% in 4 days	100%	100%	100%	100%
Podiatric	407	100% in 5 days	100%	100%	100%	100%
Counselors and Therapist	s 1,333	100% in 5 days	100%	100%	100%	100%
Psychologists	1,148	100% in 5 days	100%	100%	100%	100%
Social Work	4,120	100% in 5 days	100%	100%	100%	100%

**Goal 3.** To protect the public and promote the quality of health care in the field by receiving and resolving complaints against licensees of each Board.

**Objective 3.1** By July 1, 2006, complete investigative reports and initial Board action on complaints within the number of days specified in the target listed below:

	Complaints nvestigated	Torrota for	2003	2004	2005	2006
Performance Measures	(2004)	Targets for Quality Measures	Actual	Actual	Estimated	Estimated
Outcomes:						
Acupuncture	14	100% in 180 days	100%	100%	100%	100%
Audiologists, Hearing Aid						
Dispensers and Speech-						
Language Pathologists	30	83% in 180 days	81%	90%	83%	83%
Chiropractic	105	40% in 75 days	18%	22%	30%	40%
Dental	455	85% in 180 days	100%	59%	75%	85%
Dietetic Practice	4	100% in 180 days	100%	100%	100%	100%
Kidney Disease	23	100% in 180 days	100%	100%	100%	100%
Morticians	74	100% in 60 days	20%	100%	100%	100%
Nursing Home Administrator	rs 40	100% in 195 days	100%	100%	100%	100%
Occupational Therapy	3	100% in 180 days	100%	100%	100%	100%
Optometry	18	100% in 180 days	100%	100%	100%	100%
Pharmacy	163	85% in 90 days	79%	85%	85%	85%
Physical Therapy Examiners	64	100% in 120 days	100%	100%	100%	100%
Podiatric	150	98% in 180 days	100%	100%	90%	98%
Counselors and Therapists	17	100% in 180 days	100%	100%	90%	100%
Psychologists	34	100% in 75 days	100%	100%	100%	100%
Social Work	144	75% in 90 days	49%	49%	65%	75%

**Objective 3.2** By July 1, 2006, complete Board action within the target listed below. The target represents days since the receipt of proposed decision on a case either from OAH or Board hearing panel.

	Completed ard Action	Targets for 2003	2004	2005	2006	
Performance Measures	(2004)	Quality Measures	Actual	Actual	Estimated	Estimated
Outcomes:						
Acupuncture	0	100% in 30 days	100%	100%	100%	100%
Audiologists, Hearing Aid						
Dispensers and Speech-						
Language Pathologists	0	100% in 30 days	N/A	N/A	100%	100%
Chiropractic	18	100% in 60 days	100%	100%	100%	100%
Dental	12	100% in 30 days	100%	100%	100%	100%
Dietetic Practice	0	100% in 30 days	100%	100%	100%	100%
Kidney Disease	1	100% in 30 days	100%	100%	100%	100%
Morticians	2	100% in 30 days	100%	100%	100%	100%
Nursing Home Administrator	s 15	100% in 60 days	100%	100%	100%	100%
Occupational Therapy	1	100% in 30 days	100%	100%	100%	100%
Optometry	0	100% in 30 days	N/A	100%	100%	100%
Pharmacy	12	100% in 30 days	N/A	100%	100%	100%
Physical Therapy Examiners	54	100% in 30 days	100%	100%	100%	100%
Podiatric	2	100% in 30 days	100%	100%	100%	100%
Counselors and Therapists	3	100% in 30 days	100%	100%	100%	100%
Psychologists	13	100% in 60 days	100%	100%	100%	100%
Social Work	1	100% in 60 days	100%	100%	100%	100%

**Objective 3.3** Assess the rate of complaints per active licensees.

	Number of	2003	2004	2005	2006
Performance Measures	Licensees (2004)	Actual	Actual	Estimated	Estimated
Outcomes:					
Acupuncture	740	1.136%	1.136%	1.35%	1.35%
Audiologists, Hearing Aid					
Dispensers and Speech-					
Language Pathologists	2,431	.1%	1.2%	.57%	.57%
Chiropractic	3,666	1.75%	2.36%	2.0%	2.0%
Dental	11,714	2.95%	4.10%	3.24%	2.76%
Dietetic Practice	1,362	.22%	.07%	.28%	.28%
Kidney Disease	107	22%	21%	9.68%	27%
Morticians	1,446	5.4%	3.39%	2.88%	2.88%
Nursing Home Administrators	595	6.48%	6.72%	3.94%	3.94%
Occupational Therapy	2202	.63%	.02%	.69%	0%
Optometry	800	1.92%	1.89%	1.88%	1.88%
Pharmacy	7207	2.0%	2.26%	1.77%	1.77%
Physical Therapy Examiners	9,295	.55%	.35%	.49%	.49%
Podiatric	446	29.88%	36%	26.74%	22.23%
Counselors and Therapists	3,909	.44%	.36%	.57%	.57%
Psychologists	2,323	1.91%	1.46%	2.13%	2.13%
Social Work	11,400	.86%	1.24%	1.30%	1.30%

### SPECIAL FUND REVENUE BY BOARD AND COMMISSION

	FY 2004 Beginning Balance	FY 2004 Revenue	FY 2004 Expenditure	FY 2005 Beginning Balance	FY 2005 Revenue	FY 2005 Expenditure	FY 2006 Beginning Balance	FY 2006 Revenue	FY 2006 Expenditure	FY 200 Endin Balanc
Acupuncture	93,547	190,407	204,841	79,113	200,700	218,168	61,645	210,000	222,166	49,47
Dictetic Practice	2,870	133,761	122,055	14,576	135,850	133,022	17,404	135,850	124,173	29,08
Professional Counselors	194 <b>,424</b>	322,877	383,185	134,116	356,400	383,666	106,850	345,000	426,619	25,23
Chiropractors	268,947	667,477	635,014	301,410	660,000	701,145	260,265	510,000	746,374	23,89
Dental	547,849	1,618,042	1,283,727	882,164	1,519,989	1,502,063	900,090	1,400,185	1,513,982	786,291
Morticians	50,508	461,608	363,621	148,495	330,937	372,355	107,077	476,133	386,402	196,808
Occupational Therapy	72	654,660	319,339	335,393	60,690	336,083	60,000	606,200	329,384	336,816
Optometry	258,312	44,958	213,156	90,114	421,300	239,619	271,795	56,000	259,719	68,07(
Pharmacy	382,908	1,491,969	1,181,757	693,120	1,340,585	1,334,589	699,116	1,401,970	1,597,317	503,769
Physical Therapy	445,267	682,077	532,874	594,470	685,000	616,705	662,765	630,475	626,049	667,191
Podiatry	29,300	257,625	201,521	85,404	231,650	242,461	74,593	231,700	255,502	50,791
Psychology	260,495	492,421	477,803	275,113	480,050	485,162	270,001	490,000	479,535	280,46€
Social Workers	445,295	703,919	759,484	389,730	1,150,012	780,321	759,421	1,400,000	874,707	F,284,714
Audiology, Hearing Aid Dispensers, and Speech Language Pathologists	118,098	541,041	262,837	396,302	70,875	289,297	177,880	486,150	305,072	358,958
Kidney	205,735	67,011	158,833	113,913	131,615	152,129	93,399	131,615	164,709	60,305
Total	\$3,303,627	\$8,329,853	\$7,100,047	\$4,533,433	\$7,775,653	\$7,786,785	\$4,522,301	\$8,511,278	\$8,311,710	\$4,721,869

### M00A01.05 STATE BOARD OF NURSING - OFFICE OF THE SECRETARY (Continued)

#### PROGRAM DESCRIPTION

The Board of Nursing operates under the provisions of the Health Occupations Article, Title 8. The Board is mandated to license, certify, and regulate the practice of registered nurses, licensed practical nurses, nurse anesthetists, nurse practitioners, nurse psychotherapists, nursing assistants, and electrologists. Title 8 also requires the Board to regulate nursing education programs, nursing assistant programs, and electrology programs.

#### MISSION

The mission of the Maryland Board of Nursing is to advance safe quality nursing care in Maryland through licensure, education, and accountability in practice of public protection.

#### VISION

To be pre-eminent in promoting a dynamic and future-oriented regulatory environment that advances quality nursing and health care.

#### GOALS AND OBJECTIVES

Goal 1. Provide high quality customer service to the nursing community.

Objective 1.1 In FY 2006, 90% of all licensed nurses surveyed will rate services received from the Board as satisfactory or better.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent rating services as satisfactory or better	85%	100%	N/A	90%

**Note:** This survey is a voluntary response done by the newsletter. No survey is planned for FY 2005.

**Objective 1.2** In FY 2006, 80% of licensed RN/ LPN applicants surveyed using online renewal will rate it as satisfactory or better.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent rating services as satisfactory or better	N/A	100%	88%	80%

Note: This survey is a voluntary response done by the newsletter.

Goal 2. Licensure and Discipline activities are accomplished in an efficient manner. Objective 2.1 By 2006, 90% of all routine renewal applications received by mail will be processed within 10 working days.

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Quality: Percent of sample routine applications processed within				
10 working days	80%	90%	90%	90%

## M00A01.05 STATE BOARD OF NURSING - OFFICE OF THE SECRETARY

Objective 2.2 In FY 2006, 90% of all disciplinary complaints will be resolved within 180 days.

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Input: Number of complaints received within the fiscal year	712	731	642	642
Output: Number of complaints resolved within the fiscal year	534	439	534	578
Outcome: Percent complaints resolved within 180 days	75%	60%	83%	90%

Goal 3. Assure delivery of quality nursing education and nursing assistant training through monitoring and enforcement of standards.
 Objective 3.1 In FY 2006, employers surveyed will rate all newly licensed and certified graduates as competent on a scale 1 to 5 as 3 or above.

Note: New goal for FY 2006. No survey for this goal has been done.

#### OTHER PERFORMANCE MEASURES

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Licenses	Actual	Actual	Estimateu	Estimateu
Registered Nurses (RN)	60,229	62,547	60,649	60,649
		-	<i>c</i>	
Licensed Practical Nurses (LPN)	14,379	11,790	12,000	12,000
Advanced Practice Nurses	3,036	3,317	0	0
Endorsements/Verifications	3,378	3,238	3,300	3,300
Disciplinary Activities:				
Cases Pending From Previous Year	134	178	468	433
New Cases Received	578	731	504	504
Total Cases	712	909	972	937
Cases Under Board Jurisdiction	708	908	667	932
Cases Referred to States Attorney	4	1	5	5
Cases Dismissed	104	100	105	105
Actions Taken	426	339	429	429
Pending Cases Carried to Next Year	178	468	433	398
Rehabilitation Committee Actions	358	382	360	360
Other Activities:				
Advanced Practice Agreements Activity	777	817	825	825
Practice Rulings Issued	3,750	3,763	3,800	3,800
Nursing Education Activity	160	165	175	175
Nursing Assistant				
Certifications issued	44,600	46,621	44,600	44,600

## M00A01.05 STATE BOARD OF NURSING - OFFICE OF THE SECRETARY (Continued)

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Disciplinary Activities:				
Cases Pending From Previous Year	213	131	343	349
New Cases Received	801	710	581	581
Total Cases	1,014	841	924	930
Cases Under Board Jurisdiction	994	839	924	930
Cases Referred to States Attorney	9	2	15	15
Cases Dismissed	38	35	40	40
Actions Taken	816	459	520	520
Pending Cases Carried to Next Year	131	343	349	355
Medication Assistants	24,092	30,094	24,092	24,092
Program Evaluations	125	104	110	110
Electrology Committee				
Licensed	126	105	110	110

### M00A01.06 STATE BOARD OF PHYSICIANS – OFFICE OF THE SECRETARY

#### PROGRAM DESCRIPTION

The Board of Physicians is responsible for the licensure and discipline of physicians and allied health professionals. The Board serves healthcare institutions as well as the health professionals and the public through its information/clearinghouse activities.

#### MISSION

The mission of the Board of Physicians is to assure quality healthcarc in Maryland through the efficient licensure and effective discipline of health providers under its jurisdiction, by protecting and educating clients/customers and stakeholders, and enforcing the Maryland Medical Practice Act.

#### VISION

A State where healthcare professionals are well qualified, where healthcare professionals want to live and practice, and where citizens are informed about the qualifications of their healthcare practitioners regulated by the Board of Physicians.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

**Goal 1.** To provide an effective and efficient licensure system for physicians and allied health professionals regulated by the Board of Physicians.

Objective 1.1 By June 30, 2006, issue initial medical licenses to 95% of qualified applicants within 10 days of receipt of the last qualifying document.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of applicants licensed	1,451	1,378	1,400	1,400
<b>Efficiency:</b> Number of applications completed $\leq 10$ days	N/A	N/A	980	1,330
<b>Outcome:</b> Percent of applications completed $\leq 10$ days	N/A	N/A	70%	95%

**Objective 1.2** By June 30, 2006, 90% of responses from our physician applicants will express overall satisfaction with our initial licensing process. (Rating of 10 (Good) or higher).

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of physicians satisfied	81%	88%	89%	90%
Efficiency: Computed satisfaction rating*	16.05	17.61	17.65	18.00

Note: \*Ratings: Excellent (15-20), Good (10-14), Fair (5-9) Poor (0-4)

Objective 1.3 By June 30, 2006, renew 75% of physicians online.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of renewals processed online	40%	59%	60%	75%

**Goal 2.** To enable the Board to efficiently and effectively discipline physicians and allied health practitioners through the timely completion of investigations.

Objective 2.1 By June 30, 2006, improve percent of closed complaints that were not completed within 18 months to 5%.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of complaints closed	80%	71%	78%	80%
Quality: Percent of complaints not completed in 18 months	5%	7%	6%	5%

## M00A01.06 STATE BOARD OF PHYSICIANS - OFFICE OF THE SECRETARY (Continued)

**Objective 2.2** By June 30, 2006, 90% of case reviews will be placed on the Board agenda for charging within 2 months, as recommended in the Investigative Report resulting from SB 500 (ch. 252 2003 Laws of Maryland).

	-		-	
	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of case reviews placed on Board				
agenda within 2 months	N/A	N/A	83%	90%
OTHER PERFORMANCE M	EASURES			
	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Licenses and Permits:				
Medical Practitioners (MD,DO)	1,451	1,378	1,400	1,400
Unlicensed Medical Practitioners	2,667	1,688	1,700	1,700
Allied Health Practitioners (FY 04 includes Interns)	768	951	975	995
Dispensing Permits	49	91	100	100
Professional Corporations	60	40	50	50
Renewals & Reinstatements:				
Medical Practitioners	11,911	10,258	12,200	10,200
Allied Health Practitioners	6,313	2,257	6,500	2,350
Disciplinary Activities:	*		*	,
Complaints Pending From Previous Year	419	386	464	388
New Complaints Received	1,528	1,240	1,300	1,300
Total Complaints	1,947	1,626	1,764	1,688
Complaints Closed with No Action	1,440	992	1,200	1,150
Complaints Closed with Advisory Opinion	53	102	100	100
Complaints Closed with Formal Action Against				
Physicians (Public and Non Public Action)	64	59	70	100
Complaints Closed with Formal Action Against				
Allied Health Providers	4	9	6	10
Total Complaints Closed	1,561	1,162	1,376	1,350
Complaints Pending	386	464	388	338
Physicians Under Monitoring Probationary Orders	100	100	100	100
Termination of Orders of Probation (Physicians)	24	18	20	15
Termination of Orders of Probation (Allied Health)	0	1	2	1
Other Formal Actions (Includes interim orders, reinstatements, denials of				
reinstatements, violations of orders, cease and desist orders, continuing				
conditions after termination of all other conditions of an order.)	10	14	17	10
Total Formal Actions	102	101	115	136
Information to Health Care Facilities:	1	1.0.1	1.0	100
Notices of Malpractice Claims	5,709	5,018	5,500	5,500
Notices of Board Charges & Actions	569	291	500	500
Notices of Facility Actions	0	51	60	60
Responses to Credentialing Inquiries	3,253	3,897	3,500	3,500
and a second and and a second s	2,222		-,	2,200

### M00C01.00 OPERATIONS

#### MISSION

Operations promotes the health and well-being of individuals, families and communities in Maryland by providing a customer focused and results oriented administrative infrastructure and responsive support to DHMH and other health service providers throughout the State.

To accomplish this we:

- facilitate the wise acquisition and investment of human, fiscal, and other resources to further the Department's mission;
- provide the communication, technology, and administrative support infrastructure to facilitate intra-departmental cooperation and efficiency;
- effectively implement law and policy;
- provide timely and accurate analysis, expertise, and information that supports decisions by policy makers, Department
  executives, and program managers; and,
- improve business processes to make it easier for other organizations to do business with the Department.

#### VISION

A Department with sufficient communications, technology, and administrative support infrastructure to enable DHMH programs to make decisions, use appropriate technology to simplify and expedite business processes, and manage the human, fiscal, and other resources they need in their efforts to promote the health of Maryland's citizens.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To ensure a well-qualified and high performance workforce.

Objective 1.1 During Fiscal Year 2006 maintain the retention rate within 20 key classifications at the Fiscal Year 2004 levels.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Retention rate	89.95%	91.47%	91%	91%

Goal 2. Meet Departmental requirements for information technology applications and infrastructure.

Objective 2.1 By June 30, 2005, achieve 100% compliance with identified Health Insurance Portability and Accountability Act (HIPAA) requirements.

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Outcome: Percent systems in compliance with HIPAA requirements for standardized transactions	0%	100%	100%	100%
Percent of DHMH staff and partners trained on HIPAA privacy requirements	78%	100%	100%	100%

### M00C01.00 OPERATIONS (Continued)

Goal 3. Department procurements will meet identified needs.

**Objective 3.1** During Fiscal Year 2006, the Department will continue to meet or exceed the statewide standard that 25% of all Department procurements are with Certified Minority Businesses.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent awarded to Certified Minority Businesses	34%	25%	25%	25%

**Objective 3.2** In Fiscal Year 2006, Competitive Sealed Proposal (CSP) procurements will be awarded in a timely manner (i.e., 85% within 6 months, 100% within 8 months.)

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent CSP awarded within 6 months	83%	94%	85%	92%
Percent CSP awarded within 8 months	87%	100%	100%	98%

Goal 4. Ensure Department clients and employees have safe and appropriate physical space.

**Objective 4.1** By the end of Fiscal Year 2007, 60% of residential and program buildings shall meet licensing requirements, meet standards for building infrastructure, and contain residential and program space appropriate for the complex needs of the clients/patients.

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Outcome: Percent of buildings having no licensing deficiencies and meeting client/patient needs	59%	58%	58%	69%
denoteness and mooting energy partoin needs	2270	2070	5070	0770

Objective 4.2 By the end of Fiscal Year 2007, 90% of facility infrastructure systems shall be in good to excellent condition.

Performance Measures	2003	2004	2005	2006
	Actual	Actual	Estimated	Estimated
Outcome: Percent of infrastructure systems in good to excellent condition each year	80%	85%	85%	89%

Goal 5. Provide vital records (birth, death and marriage certificates and divorce verification) in a timely and efficient manner.Objective 5.1 By Fiscal Year 2006, 95% of birth certificates and 65% of death certificates will be filed with the Division of

Vital Records within 72 hours of the time of birth or death.

	2003	2004	2005	2006
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Percent of birth certificates filed within 72 hours	95%	95%	95%	95%
Outcome: Percent of death certificates filed within 72 hours	71%	65%	65%	65%

## M00C01.01 EXECUTIVE DIRECTION – OPERATIONS

#### PROGRAM DESCRIPTION

Operations coordinates the formulation of policy and procedures concerning administrative matters, and provides administrative support services to the Department.

This program shares the mission, goals, objectives, and performance measures appearing at M00C01.00 Operations.

#### M00C01.03 INFORMATION RESOURCES MANAGEMENT ADMINISTRATION – OPERATIONS

#### PROGRAM DESCRIPTION

The Information Resources Management Administration (IRMA) is responsible for implementing the guidelines set forth in the State of Maryland Information Technology Master Plan for the Department of Health and Mental Hygiene (DHMH) and operates in conjunction with the Health Information Coordinating Council (HICC).

This program shares the mission, goals, objectives, and performance measures appearing at M00C01.00 Operations.

## M00C01.04 GENERAL SERVICES ADMINISTRATION – OPERATIONS

#### PROGRAM DESCRIPTION

The General Services Administration consists of the Central Services Division (CSD) and the Division of Engineering and Maintenance (DEM). CSD manages the central warehouse and is responsible for the procurement of commodities, inventory control, fleet management, space management, telecommunications, and small maintenance contracts. DEM ensures the effective management of all engineering/construction projects related to the treatment housing of DHMH clients, reviews, and approves architectural designs, plans, and related documents associated with state licensure of public and private health care facilities. In addition, DEM oversees the proper handling of hazardous waste for the Department.

This program shares the mission, goals, objectives, and performance measures appearing at M00C01.00 Operations.

## M00C01.05 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS - OPERATIONS

#### PROGRAM DESCRIPTION

This program is comprised of major information technology projects in the Department of Health and Mental Hygiene, other than those in the Medical Care Programs Administration (Medicaid). Projects included in this program result from federal and State mandates and/or DHMH program initiatives. Program funding is utilized for the cost of project development, implementation, operations and maintenance for the major information technology initiatives in the Department.

This program shares the mission, goals, objectives, and performance measures appearing at M00C01.00 Operations.

### M00F01.01 EXECUTIVE DIRECTION - DEPUTY SECRETARY FOR PUBLIC HEALTH SERVICES

#### PROGRAM DESCRIPTION

The Deputy Secretary for Public Health Services is responsible for policy formulation and program implementation affecting the health of Maryland's people through the action and interventions of the Community Health Administration, Family Health Administration, AIDS Administration, Laboratories Administration, Alcohol and Drug Abuse Administration, Mental Hygiene Administration, Developmental Disabilities Administration, Office of the Chief Medical Examiner, and Anatomy Board.

#### MISSION

The mission of the Office of the Deputy Secretary for Public Health Services is to improve the health status of individuals, families, and communities through prevention, early intervention, surveillance, and treatment, as well as to provide an accessible, timely, fair, and efficient administrative system to protect, advocate, and preserve the civil and legal rights of persons in State psychiatric and developmental disabilities facilities.

#### VISION

Maryland citizens, including those with special needs, have the knowledge, skills, and access to services to improve and maintain their health and well-being. We will be the leader in fostering an equitable system that maximizes individual development and community wellness and is based in public health principles and values.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. The Resident Grievance System (RGS) will conduct timely and thorough investigations.Objective 1.1 95% of all grievances will be resolved within 65 working days.

	2003	2004	2005	2006
Performance Measures	Actual	Estimated	Estimated	Estimated
Input: Number of requests for RGS services	3,106	3,786	3,700	3,700
Output: Percent of grievances processed within 65 days	95%	95%	95%	95%

**Goal 2.** The Resident Grievance System will work toward prevention of grievances by responding to residents' concerns. Grievances filed will be successfully included and resolved at the lowest possible level.

**Objective 2.1** Grievances will decline as the number of information/assistance interactions provided to residents increases.

Performance Measures	2003	2004	2005	2006
	Actual	Estimated	Estimated	Estimated
<b>Output:</b> Number of grievances	1,110	1,162	1,100	1,100
Number of Information/Assistance interactions	1,813	2,441	2,400	2,400

**Objective 2.2** 50% of all grievances will be closed by Stage 1, 72% by Stage 2, and 98% by Stage 3.

	2003	2004	2005	2006
Performance Measures	Actual	Estimated	Estimated	Estimated
Output: Percent of grievances resolved by:				
Stage 1 – Rights Advisor	64%	65%	65%	65%
Stage 2 – Unit Director	18%	13%	13%	13%
Stage 3 – Superintendent	16%	20%	20%	20%
Stage 4 – Central Review Committee	2%	2%	2%	2%

## M00F01.01 EXECUTIVE DIRECTION – DEPUTY SECRETARY FOR PUBLIC HEALTH SERVICES (Continued)

**Goal 3.** The Anatomy Board will provide an immediate response when notified of an individual's death; ascertain necessary information pertaining to the decedent and the circumstance of death; determine the Board's jurisdiction or authority and fulfill the legal requirements regarding the death; safeguard the rights of family members to claim bodies received by the Board; assure the decedent's body is granted final disposition in a dignified manner; assist individuals who are attempting to claim a body for private disposition; and release Board custody of unclaimed bodies when a legal claim for the body is made.

**Objective 3.1** To recover State expenditures of costs incurred whenever a body is claimed for private disposition, except where fees are waived when the person making the claim has a financial hardship.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Unclaimed bodies received	760	755	777	800
Outputs: Bodies claimed	368	352	359	366
Reimbursement of expenses	\$40,959	\$29,613	\$29,909	\$30,205

**Goal 4.** The Anatomy Board will provide medical education programs and research study programs the use of donated and unclaimed bodies, as well as available anatomical material, to meet their study goals and objectives.

**Objective 4.1** To fully utilize the available decedent bodies and anatomical resources under the Board's control in order to have the greatest positive impact on advancing and promoting medical science.

Objective 4.2 To recover State expenditures using cadaver and specimen fee reimbursements.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Inputs: Number of donated bodies available for study	484	570	587	605
Number of unclaimed bodies available for study	392	403	418	434
Outputs: Number of requests for cadaver-specimen(s)	355	395	414	435
Reimbursement of expenses	\$264,244	\$277,572	\$280,348	\$283,124

Note: This program shares the goals and objectives of Community Health Administration, Family Health Administration, AIDS Administration, Laboratorics Administration, Alcohol and Drug Abuse Administration, Mental Hygiene Administration, Developmental Disabilities Administration, and Office of the Chief Medical Examiner.

## M00F02.00 COMMUNITY HEALTH ADMINISTRATION

#### PROGRAM DESCRIPTION

The Community Health Administration seeks to protect the health of the community by preventing and controlling infectious diseases, investigating disease outbreaks and environmental health issues, and protecting the health and general welfare of the public from foods, substances and consumer products which may cause injury or illness. Program offices and the local health departments accomplish this through community-based health assessment, policy development and assurance of services.

#### MISSION

The mission of the Community Health Administration is to work with local health departments to improve the health of all Maryland residents by preventing communicable diseases, providing public health information, protecting the health and safety of the public through education and regulation, and communicating environmental effects on public health.

#### VISION

The Community Health Administration envisions a future in which Maryland communities organize their efforts to address the public interest in health to prevent disease and promote health.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To promote healthy behaviors, prevent infectious diseases, and ensure accurate public health surveillance. Objective 1.1 On a calendar year basis, at least 80% of two-year-olds will have up-to-date immunizations.

	CY 2002	CY 2003	CY2004	CY 2005
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent with up-to-date immunizations	80%	81%	81%	81%

**Objective 1.2** During calendar year 2005, the number of reported cases of vaccine-preventable communicable diseases reported will be no more than the following.

	CY 2002	CY 2003	CY2004	CY 2005
Performance Measurcs	Actual	Actual	Estimated	Estimated
Outcomes: Hepatitis A cases	303	179	118	141
Hepatitis B cases	130	132	163	165
Lyme Disease cases	738	691	816	1,200
Measles cases	0	1	1	5
Mumps cases	9	5	1	3
Pertussis cases	68	94	128	135
Polio cases	0	0	0	0
Rubella cases	0	0	1	0
Human Rabies cases	0	0	0	0
Tetanus cases	0	1	1	1

**Objective 1.3** On a calendar year basis, the Maryland rate of primary and secondary syphilis will not exceed 5.1 cases per 100,000 population.

Performance Measures	CY 2002 Actual	CY 2003 Actual	CY2004 Estimated	CY 2005 Estimated
Input: Number of reported cases	228	312	308	350
• •	220	512	200	500
Outcome: Rate of primary/secondary syphilis				
(Number of cases/100,000 population)	4.7	5.7	4.9	6.2
Outcome: Annual percent change in reported cases	-14%	+37%	-1%	+14%

# M00F02.00 COMMUNITY HEALTH ADMINISTRATION (Continued)

Objective 1.4 On a calendar year basis, the directly observed therapy (DOT) rate for tuberculosis cases will be at least 90%.

	CY 2002	CY 2003	CY2004	CY 2005
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of cases	306	268	290	300
<b>Output:</b> Number treated with DOT	278	252	278	270
Percent treated with DOT	91%	94%	96%	90%

**Objective 1.5** During calendar year 2005, improve the quality of communicable disease reporting by reducing the percentage of reported cases with missing data to below 20%.

Performance Measures	CY 2002 Actual	CY 2003 Actual	CY2004 Estimated	CY 2005 Estimated
Input: Number of reported cases	5,256	6,095	5,409	5,700
Quality: Percent with missing data	18%	22%	26%	19%

Goal 2. To reduce or eliminate potential causes of preventable injuries/deaths associated with food-borne contaminants, consumer products, summer camp facilities, swimming pools, and pollutants of the natural environment.

**Objective 2.1** During Fiscal Year 2006, the number of food firms inspected that receive an adverse rating will not exceed the number of adverse ratings in Fiscal Year 2004.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of food firms	979	1,039	1,050	1,050
Output: Number of food firm inspections by the				
end of the licensing cycle	2,265	2,138	2,300	2,300
Quality: Number of food firms issued closure orders	4	15	10	10
Output: Number of food firms licensed or relicensed	959	1,048	1,050	1,050

**Objective 2.2** During Fiscal Year 2006, the proportion of milk/dairy farms inspected that receive an adverse rating will not exceed the number of adverse ratings in Fiscal Year 2004.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of milk/dairy farms	710	667	650	650
Output: Number of milk/dairy farm inspections	4,018	3,620	4,500	4,500
by the end of the licensing cycle				
Quality: Number of milk/dairy farms issued closure orders	85	80	80	80
Output: Number of milk/dairy farms licensed or relicensed	710	667	650	650

**Objective 2.3** During Fiscal Year 2006, the proportion of swimming pool facilities and summer camps that receive an adverse rating will not exceed the number of adverse ratings in Fiscal Year 2004.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of swimming pool facilities and summer camps	540	552	575	600
Output: Number of swimming pool facilities and summer				
camps inspected by the end of the licensing cycle	1,297	1,298	1,500	1,500
Quality: Number of swimming pool facilities and summer				
camps issued closure orders	7	15	20	20
Outcome: Number of swimming pool facilities and summer				
camps licensed or relicensed	452	449	475	500

# M00F02.00 COMMUNITY HEALTH ADMINISTRATION (Continued)

**Objective 2.4** During Fiscal Year 2006, at least 10% of Maryland's food manufacturers will receive on-site evaluation, guidance, and collaboration on food safety and security preparedness and response, fully consistent with FDA and USDA standards.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of food manufacturer facilities	*	*	833	833
Output: Number of facilities visited	*	*	100	100
Output: Percent of facilities visited	*	*	12%	12%

Note: \*New performance measure for which data is not available.

# M00F02.03 COMMUNITY HEALTH SERVICES - COMMUNITY HEALTH ADMINISTRATION

## PROGRAM DESCRIPTION

This Program provides overall guidance and operational and administrative support to the Administration and 24 local health departments. Functions include executive direction, budget/fiscal, personnel, procurement, legislation/regulation and information technology. This Program also houses the Office of Food Protection and Consumer Health Services, the Office of Epidemiology and Disease Control Programs and the Office of Public Health Preparedness and Response for Bioterrorism. The areas of responsibility of this Program include seeking to protect the health and general welfare of the public from foods, substances, and consumer products which may cause injury or illness; preventing infectious diseases; investigating disease outbreaks; and engaging in public health preparedness.

This program shares the mission, vision, goals, objectives, and performance measures of the Community Health Administration, M00F02.00.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Milk Control:				
Permits and Licenses:				
Dairy Farms	710	667	650	650
Milk Plants	103	108	110	110
Frozen Desserts Manufacturing Plants	97	98	115	115
Receiving/Transfer/Distribution Stations	68	74	75	75
Bobtrailers	1	3	1	1
Truck Registration	292	242	300	300
Tank Truck Operator Permits	234	220	265	265
Certified Industry Fieldmen	26	30	26	26
Field Inspections, Followups & Sampling	4,018	3,620	4,500	4,500
Industry Water Sampling Reviews (1)	n/a	8,090	8,100	8,100
Food Control:				
Permits, Licenses and Registrations:				
Food Processing, Crab and Shellstock	767	833	800	800
Out of State Bottlers Registration	212	215	220	220
Plan Reviews	471	465	475	475
Field Inspections, Followups & Sampling	2,816	2,698	2,700	2,700
DHMH Dictary Programs Consulted	101	70	50	50
Water Quality Analysis Reviews (2)	38,556	10,907	11,000	11,000
Community Services:				
Permits, Licenses and Registrations:				
Bedding and Upholstery	1,322	1,540	1,500	1,500
Youth Camps (3)	446	443	525	550
Migratory Labor Camps	69	90	90	90
Swimming Pools, Spas and Hot Tubs (4)	121	90	125	125
Recreational Sanitation and Mobile Home Parks	57	55	55	55
Plan Reviews (4)	315	204	200	200
Field Inspections, Followups & Sampling (4), (5)	1,917	1,718	2,000	2,000

# M00F02.03 COMMUNITY HEALTH SERVICES – COMMUNITY HEALTH ADMINISTRATION (Continued)

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Food Surveillance: (6)				
Field Assessments, Collaborations & Evaluations	n/a	n/a	100	100
Food Safety & Security Initiatives	n/a	n/a	1	2
Preparedness & Response Exercises	n/a	n/a	1	2
Food Complaint Surveillance	n/a	n/a	15	20

(1) FY2004: New measure.

(2) FY2004: Division revised the way that the water analysis reviews are calculated and reported.

(3) FY2005: Increase in the number of certified camps due to Office initiative to locate unlicensed facilities and bring them in compliance.

(4) FY2004: Decrease due to staff reductions.

(5) FY2005: Additional summer employees hired.

(6) This is a newly created program within the Department.

# M00F02.07 CORE PUBLIC HEALTH SERVICES - COMMUNITY HEALTH ADMINISTRATION

## PROGRAM DESCRIPTION

Under Core Public Health Services Program State funds are matched with funds from each of Maryland's twenty-four local jurisdictions, in support of public health services. The types of public health services supported through this program include communicable disease prevention and control, environmental health, maternal and child health, and health promotion and wellness services.

This program shares the mission, vision, goals, objectives, and performance measures of the Community Health Administration, M00F02.00.

## OTHER PERFORMANCE MEASURES

Performance Measures State Funding by Subdivision:	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
ALLEGANY	1,654,472	1,568,011	1,588,332	1,603,307
ANNE ARUNDEL	5,610,845	5,450,747	5,521,389	5,565,372
BALTIMORE COUNTY	7,652,483	7,566,365	7,568,877	7,630,944
CALVERT	669,521	635,127	643,358	658,910
CAROLINE	969,256	925,419	937,412	949,470
CARROLL	2,197,842	2,131,369	2,158,992	2,179,834
CECIL	1,444,973	1,395,319	1,413,402	1,429,562
CHARLES	1,781,434	1,722,410	1,744,732	1,763,550
DORCHESTER	766,148	735,212	744,740	756,795
FREDERICK	2,691,193	2,620,040	2,653,996	2,678,221
GARRETT	782,886	749,571	759,285	771,301
HARFORD	3,092,742	3,012,346	3,051,386	3,076,860
HOWARD	2,162,570	2,101,244	2,128,476	2,156,120
KENT	598,251	573,573	581,007	592,331
MONTGOMERY	5,345,451	5,285,278	5,287,214	5,358,755
PRINCE GEORGE'S	8,868,103	8,758,716	8,787,020	8,853,270
QUEEN ANNE'S	747,516	716,810	726,100	739,025
ST. MARY'S	1,437,842	1,399,779	1,417,920	1,434,070
SOMERSET	758,372	733,074	742,575	754,291
TALBOT	591,253	561,676	568,955	581,274
WASHINGTON	2,475,574	2,394,167	2,425,195	2,444,315
WICOMICO	1,701,243	1,639,109	1,660,352	1,676,196
WORCESTER	577,064	534,512	541,439	554,744
BALTIMORE CITY	11,851,669	11,718,830	11,718,830	11,771,470
YEAR END ADJUSTMENTS	(21,414)	(3,218)		
TOTAL	\$66,407,289	\$64,925,486	\$65,370,984	\$65,979,987

Note: \* Includes General and Federal Funds

# M00F03.00 FAMILY HEALTH ADMINISTRATION

#### PROGRAM DESCRIPTION

The Family Health Administration protects, promotes, and improves the health and well being of all Marylanders and their families by working to assure the availability of quality primary, preventive and specialty health care services, with special attention to at-risk and vulnerable populations, including women and children. In so doing, the Administration aims to prevent and control chronic diseases, prevent injuries, provide public health information and promote healthy behaviors. Major ongoing activities include efforts in maternal and child health; reproductive health and family planning; genetics and children with special health care needs; the Maryland Women, Infants and Children (WIC) Program; primary care and rural health; chronic disease prevention; cancer surveillance and control; health promotion, education, and tobacco use prevention; oral health; and injury prevention.

#### MISSION

The mission of the Family Health Administration is to protect, promote, and improve the health and well-being of all Marylanders and their families through community-based public health efforts, giving special attention to at-risk and vulnerable populations.

#### VISION

The Family Health Administration envisions a future in which all Marylanders and their families enjoy optimal health and well-being.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

- Goal 1. To improve the health status of Marylanders and their families by assuring the provision of quality primary, preventive and specialty care services.
  - **Objective 1.1** By calendar year 2010, the infant mortality rate will be no more than 5.3 per 1,000 live births for all races and 8.0 per 1,000 live births for African-Americans.

	CY 2003	CY 2004	CY 2005	CY 2010
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Infant mortality rate for all races	8.1	7.4	6.7	5.3
Infant mortality rate for African-Americans	14.7	12.1	10.9	8.0

**Objective 1.2** By calendar year 2010, the percentage of infants born to women receiving prenatal care in the first trimester will be at least 90%.

	CY 2003	CY 2004	CY 2005	CY 2010
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Percent births with first trimester care	82.6%	85%	86%	90%

**Objective 1.3** By calendar year 2010, the teen birth rate will be no more than 33.6 per 1,000 women.

	CY 2003	CY 2004	CY 2005	CY 2010
Performance Measures	Estimated	Estimated	Estimated	Estimated
Outcome: Teen birth rate, ages 15-19	33.3	35.0	34.7	33.6

**Objective 1.4** By calendar year 2010, the number of children under age 6 years with elevated blood lead levels (> 10 ug/dl) will be no more than 230.

Performance Measures			CY 2005 Estimated	
<b>Outcome:</b> Number of children < age 6 years with elevated				
blood lead levels	1,719	1,781	1,523	230

# M00F03.00 FAMILY HEALTH ADMINISTRATION (Continued)

**Objective 1.5** By calendar year 2010, the number of deaths from causes related to sickle cell disease, among children between the ages of one and four who were identified through the newborn screening program, will be maintained at less than 2%.

Performance Measures	CY 2003 Actual		CY 2005 Estimated	CY 2010 Estimated
Input: Number of cases	280	286	285	285
Outcome: Mortality rate	0%	0.3%	0.3%	0%

**Objective 1.6** By Fiscal Year 2010, the number of infants born in Maryland screened for hearing impairment will be at least 95%.

	2003	2004	2005	2010
Performance Measures	Actual	Estimated	Estimated	Estimated
Input: Number of infants born in Maryland	69,258	70,783	70,000	70,000
Output: Percent of infants screened	96%	95%	95%	95%

Goal 2. To prevent chronic diseases and disabilities, detect cancer early, and ensure accurate public health surveillance.

**Objective 2.1** By calendar year 2010 reduce breast cancer mortality to a rate of no more than 21.5 per 100,000 persons in Maryland.

	CY 2002	CY 2004	CY 2005	CY 2010
Performance Measures	Estimated	Estimated	Estimated	Estimated
Outcome: Breast cancer mortality rate	27.8	25.2	24.6	21.5

**Objective 2.2** By calendar year 2010, reduce the oral and pharyngeal cancer mortality rate in Maryland to a rate of no more than 1.9 per 100,000 persons.

	CY 2001	CY 2004	CY 2005	CY 2010
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Oral-pharyngeal cancer mortality rate	2.8	2.5	2.4	1.9

**Objective 2.3** By calendar year 2010, reduce the heart disease mortality rate in Maryland to a rate of no more than 200 per 100,000 persons.

	CY 2002	CY 2004	CY 2005	CY 2010
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Heart disease mortality rate	238.4	228.8	224.0	200,0

# M00F03.02 FAMILY HEALTH SERVICES AND PRIMARY CARE - FAMILY HEALTH ADMINISTRATION

#### PROGRAM DESCRIPTION

The Family Health Services and Primary Care Program of the Family Health Administration seeks to assure the availability of quality health services to the citizens of Maryland, with special emphasis on women, children and their families. The Program includes the Office of Genetics and Children with Special Health Care Needs; Maryland Women, Infants and Children (WIC) Program; Center for Maternal and Child Health; and the Office of Primary Care and Rural Health.

This program shares the mission, vision, goals, objectives, and performance measures of the Family Health Administration, M00F03.00

Performance Measures FAMILY PLANNING	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Family Planning/Reproductive Health Visits	148,687	148,651	145,000	143,500
Dollars Spent	\$12,817,928	\$12,841,906	\$12,554,300	\$12,552,911
Cost per Visit	\$86	\$86	\$87	\$87
GENETICS & CHILDREN WITH SPECIAL HEALTH CARE NEE	EDS			
Screening:				
Newborn Hearing	66,297	63,005	66,200	66,200
Newhorn Bloodspot (CY)	70,528	71,741	70,000	70,000
Persons Receiving Clinical Services:				
Abnormal Metabolic Screen Follow-up (CY)	1,780	1,688	1,700	1,700
Abnormal Hemoglobin Screen Follow-up (CY)	146	247	200	200
Other Abnormal Screening Follow-up	1,557	868	1,000	1,000
Other Specialized Lab Services	23,239	27,298	27,000	27,000
Metabolic Case Management	297	246	260	260
Sickle Cell Disease Case Management	1,434	1,446	1,500	1,500
Families Receiving Birth Defect Services	591	1,114	1,000	1,000
Other Clinical Genetic Services	7,235	<u>7,361</u>	<u>7,000</u>	7,000
Total Served	36,279	40,268	39,660	39,660
Dollars Spent	S1,521,818	\$1,533,902	\$1,537,310	\$1,537,310
Cost per Individual Served	\$41.95	\$38.09	\$38.76	\$38.76
Number of Children in Infant Centers	78	79	79	79
Dollars Spent	\$809,145	\$809,208	\$810,397	\$810,397
Cost per Child	\$10,373.65	\$10,243.14	\$10,258.19	\$10,258.19
CHILD HEALTH				
Number of Families Assisted by SIDS Program	658	646	650	650
Dollars Spent	\$137,799	\$137,799	\$137,799	\$137,799
Cost per Child	\$209.42	\$213.31	\$212.00	\$212.00
MARYLAND PRIMARY CARE				
Average Monthly Enrollment	8,083	8,016	8,000	8,000
Dollars	\$7,422,086	\$7,271,968	\$7,456,554	\$7,364,868
Cost Per Client	\$918	\$907	\$932	\$921

# M00F03.02 FAMILY HEALTH SERVICES AND PRIMARY CARE - FAMILY HEALTH ADMINISTRATION (Continued)

Performance Measures WOMEN, INFANTS AND CHILDREN FOOD PROGRAM Average Monthly Participation	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Women Served	25,749	27,022	26,654	28,281
Infants Served	28,183	29,535	29,542	30,911
Children Served	45,436	49,503	44,804	51,808
Total	99,368	106,060	101,000	111,000
Average Monthly Food Cost Per Participant	\$51.59	\$56.76	\$54.22	\$57.59
Annual Food Cost (Item 0840)	\$61,514,639	\$72,245,134	\$65,720,154	\$76,709,880
Less: Infant Formula, Juice and Cereal Rebates	<u>24,878,574</u>	<u>29,336,793</u>	<u>26,078,230</u>	<u>29,357,280</u>
Net Annual Food Cost	\$36,636,065	\$42,908,341	\$39,641,924	\$47,352,600
Net Monthly Food Cost Per Participant	\$30.72	\$33.71	\$32.71	\$35.55

# M00F03.06 PREVENTION AND DISEASE CONTROL - FAMILY HEALTH ADMINISTRATION

## PROGRAM DESCRIPTION

The Prevention and Disease Control Program of the Family Health Administration is primarily concerned with the prevention of disease and injury in Maryland through education and preventive health services. The Program includes the Center for Cancer Surveillance and Control; Center for Preventive Health Services; Center for Health Promotion, Education and Tobacco Use Prevention; Office of Oral Health; and the Maryland Council on Physical Fitness.

This program shares the mission, vision, goals, objectives, and performance measures of the Family Health Administration, M00F03.00.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
CARDIOVASCULAR DISEASE PREVENTION				
Public Information Contacts	207 205	206 150	207.000	207.000
Number of Services	396,295	396,150	396,000	396,000
Dollars Spent	\$356,152 \$0.90	\$356,152 \$0.90	\$356,000 \$0,90	\$356,000 \$0.90
Cost per Service	20.20	\$0.90	20.90	50.90
Health Assessments				
Number of Services	30,470	30,360	30,000	30,000
Dollars Spent	\$575,739	\$575,739	\$576,000	\$576,000
Cost per Service	\$18.90	\$18.96	\$19.20	\$19.20
1				
HEALTH PROMOTION				
Tobacco Control				
Number of High Risk Individuals - Smoking Cessation	38,241	40,000	41,000	38,000
Dollars Spent	\$858,194	\$886,800	\$876,654	\$808,000
Cost per Student	\$22.44	\$22.17	S21.38	\$21.26
Number of Students Receiving Tobacco Education Training	69,125	65,000	66,260	65,000
Dollars Spent	\$400,000	\$460,200	\$439,980	\$420,000
Cost per Student	\$400,000	\$7.08	\$6.64 \$6.64	\$420,000 \$6.46
Cost per Stadent	$\phi \phi \phi \phi \phi$	\$7.00	\$0.04	\$0.40
KISS				
Safety Seats Distribution & Inspection	4,701	3,500	4,950	4,322
Dollars Spent	\$30,470	\$22,471	\$30,470	\$28,043
Cost per Loaner Program	\$6.48	\$6.42	\$6.16	\$6.49
Sexual Assault				
Number of Students Receiving Sexual Assault Prevention				
Education	117,000	208,097	209,000	210,000
Dollars Spent	\$240,000	\$240,000	\$240,000	\$240,000
Cost per Individual Served	\$2.05	\$1.15	\$1.15	\$1.14
Number of Individuals Dessiving Community Dess 1 5 to stirt	12 200	16 700	46 900	49.000
Number of Individuals Receiving Community-Based Education	43,680	46,788 \$200,000	46,800	48,000
Dollars Spent	\$300,000 \$6.87	\$300,000	\$300,000	\$300,000
Cost per Individual Served	\$0.87	S6.41	\$6.41	\$6.25

# M00F03.06 PREVENTION AND DISEASE CONTROL - FAMILY HEALTH ADMINISTRATION (Continued)

Performance Measures	2003 Actual	2004 Actuał	2005 Estimated	2006 Estimated
CANCER CONTROL				
Breast and Cervical Cancer Screenings				
Number of mammograms, clinical breast exams and PAP smears	30,959	33,300	34,000	34,000
Dollars Spent	S6,510,961	\$5,759,071	\$5,930,937	\$6,504,456
Cost per Screening	S210.31	\$172.95	S174.44	\$191.31
Breast and Cervical Cancer Diagnosis/Treatment				
Number of Invoices	40,615	34,618	35,000	35,000
Dollars Spent	\$11,874,472	\$10,496,394	\$12,863,920	\$12,849,741
Cost per Service	\$292.37	\$303.21	\$367.54	\$367.14
CANCER REGISTRY				
Number of Reported Cases	24,551	23,038	24,500	24,000
Dollars Spent	\$773,554	\$785,527	\$799,969	\$877,521
Cost per Report	\$31.51	\$34.10	\$32.65	\$36.56

# M00F03.06 CIGARETTE RESTITUTION FUND – CANCER PREVENTION, EDUCATION, SCREENING AND TREATMENT PROGRAM – FAMILY HEALTH ADMINISTRATION

#### PROGRAM DESCRIPTION

The Cancer Prevention, Education, Screening and Treatment Program was created under the Cigarette Restitution Fund and seeks to reduce death and disability due to cancer in Maryland through implementation of local public health and statewide academic health center initiatives.

#### MISSION

The mission of the Cancer Prevention, Education, Screening and Treatment Program is to reduce the burden of cancer among Maryland residents through enhancement of cancer surveillance, implementation of community-based programs to prevent and/or detect and treat cancer early, enhancement of cancer research, and translation of cancer research into community-based clinical care.

## VISION

The Cancer Prevention, Education, Screening and Treatment Program envisions a future in which all residents of Maryland can lead healthy, productive lives free from cancer or disability due to cancer.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To reduce overall cancer mortality in Maryland.

**Objective 1.1** By calendar year 2010, reduce overall cancer mortality to a rate of no more than 174.6 per 100,000 persons. (Age-adjusted to the 2000 U.S. standard population.)

	CY 2001	CY 2005	CY 2006	CY 2010
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Overall cancer mortality rate	202.2	189.4	186.4	174.6

Goal 2. To reduce disparities in cancer mortality between ethnic minoritics and whites.

**Objective 2.1** By calendar year 2010, reduce disparities in overall cancer mortality between minorities and whites to a rate of no more than 1.00. (Age-adjusted to the 2000 U.S. standard population.)

	CY 2001	CY 2005	CY 2006	CY 2010
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Cancer death rate ratio between nonwhites/whites	1.15	1.09	1.08	1.00

Goal 3. To reduce mortality due to each of the targeted cancers under the local public health component of the CRFP.

**Objective 3.1** By calendar year 2010, reduce colorectal cancer mortality to a rate of no more than 17.5 per 100,000 persons in Maryland. (Age-adjusted to the 2000 U.S. standard population.)

<b>Performance Measures</b> <b>Output:</b> Number screened for colorectal cancer with CRF funds Number minorities screened for colon cancer with CRF funds	<b>2003</b> Actual 4,351 1,782	<b>2004</b> <b>Actual</b> 2,808 1,132	<b>2005</b> <b>Estimated</b> 2,443 985	<b>2006</b> <b>Estimated</b> 2,443 985
Outcome: Colorectal cancer mortality rate	<b>CY 2001</b>	<b>CY 2005</b>	<b>CY 2006</b>	<b>CY 2010</b>
	Actual	<b>Estimated</b>	<b>Estimated</b>	<b>Estimated</b>
	21,6	19.7	19.2	17.5

# M00F03.06 CIGARETTE RESTITUTION FUND – CANCER PREVENTION, EDUCATION, SCREENING AND TREATMENT PROGRAM – FAMILY HEALTH ADMINISTRATION (Continued)

**Objective 3.2** By calendar year 2010, reduce breast cancer mortality to a rate of no more than 21.5 per 100,000 persons in Maryland. (Age-adjusted to the 2000 U.S. standard population.)

<b>Performance Measures</b> <b>Outputs:</b> Number of women screened for breast cancer with CRF funds Number of minority women screened for breast cancer with CRF fund		<b>2004</b> <b>Actual</b> 1,004 763	<b>2005</b> <b>Estimated</b> 873 664	<b>2006</b> <b>Estimated</b> 873 664
Outcome: Breast cancer mortality rate	<b>CY 2001</b>	<b>CY 2005</b>	<b>CY 2006</b>	<b>CY 2010</b>
	Actual	<b>Estimated</b>	<b>Estimated</b>	<b>Estimated</b>
	27.3	24,6	23.9	21.5

**Objective 3.3** By calendar year 2010, reduce prostate cancer mortality to a rate of no more than 20.4 per 100,000 persons in Maryland. (Age-adjusted to the 2000 U.S. standard population.)

Performance Measures Outputs: Number of men screened for prostate cancer with CRF funds Number of minority men screened for prostate cancer with CRF funds	<b>2003</b> Actual 486 220	<b>2004</b> Actual 681 611	<b>2005</b> <b>Estimated</b> 592 532	<b>2006</b> <b>Estimated</b> 592 532
Outcome: Prostate cancer mortality rate	<b>CY 2001</b>	<b>CY 2005</b>	<b>CY 2006</b>	<b>CY 2010</b>
	Actual	<b>Estimated</b>	<b>Estimated</b>	<b>Estimated</b>
	31.3	25.9	24.7	20.4

Goal 4. To increase access to cancer care for uninsured persons in Maryland.

**Objective 4.1** To provide treatment or linkages to treatment for uninsured persons screened for cancer under the Cancer Prevention, Education, Screening and Treatment Program.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number persons diagnosed and linked or provided treatment	45	57	50	50

**Goal 5.** To reduce the burden of cancer and tobacco-related diseases through the Maryland Statewide Health Network (MSHN) by: conducting prevention, education and control activities; promoting increased participation of diverse populations in clinical trials; developing best practice models; coordinating with local hospitals, health care providers and local health departments; and expanding telemedicine linkages.

**Objective 5.1** By Fiscal Year 2006, to increase by 17% the number of diverse individuals participating in clinical trials through University of Maryland Greenebaum Cancer Center (UMGCC).

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Outcome: Percent increase in the number of diverse individuals				
participating in clinical trials through UMGCC				
(Fiscal Year 2000 Baseline = 200)	7%	12%	15%	17%

# M00F03.06 CIGARETTE RESTITUTION FUND – TOBACCO USE PREVENTION AND CESSATION PROGRAM - FAMILY HEALTH ADMINISTRATION

## PROGRAM DESCRIPTION

The Tobacco Use Prevention, and Cessation Program seeks to reduce the use of tobacco products in Maryland through implementation of local and statewide public health initiatives, an aggressive counter-marketing and media campaign, surveillance of tobacco use as a risk behavior, and evaluation. The Program's structure, content, and activities are governed by Subtitle 10, Sections 13-1001 through 13-1014 of the Health-General Article. Program funding is through the Cigarette Restitution Fund, established under Section 7-317 of the Finance and Procurement Article.

## MISSION

The mission of the Tobacco Use Prevention and Cessation Program is to reduce the use of tobacco products in Maryland, thereby reducing the burden of tobacco related morbidity and mortality on the population.

## VISION

The Cancer Prevention, Education, Screening and Treatment Program envisions a future in which all residents of Maryland can lead healthy, productive lives free from cancer or disability due to cancer.

## GOALS AND OBJECTIVES

Goal 1. To reduce the proportion of under-age (less than eighteen years old) Maryland youth who have ever initiated tobacco use.

**Objective 1.1** By the end of calendar year 2007, reduce the proportion of under-age Maryland middle and high school students that have smoked a whole cigarette, by 34% and 25% respectively, from the calendar year 2000 Baseline Rate.

Performance Measures	CY 2000	CY 2002	CY 2005	CY 2007
	Actual	Actual	Estimated	Estimated
Input: Percent of under-age middle school students who smoked whole cigarette	16.8%	11.7%	11.42%	11.09%
Percent of under-age high school students who smoked whole eigarette	44.1%	34.7%	33.96%	33.08%
Outcome: Cumulative percentage change for middle school students	N/A	-30.4%	-32%	-34%
Outcome: Cumulative percentage change for high school students	N/A	-21.3%	-23%	-25%

**Objective 1.2** By the end of calendar year 2007, reduce the proportion of under-age Maryland middle and high school students that have ever used smokeless tobacco, 27% and 18% respectively, from the calendar year 2000 Baseline Rate.

	CY 2000	CY 2002	CY 2005	CY 2007
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percent of under-age middle school students who				
ever used smokeless tobacco	9.7%	7.4%	7.27%	7.08%
Percent of under-age high school students who ever				
used smokeless tobacco	15.2%	13.0%	12.77%	12.46%
Outcome: Cumulative percentage change for middle school students	N/A	-23.7%	-25%	-27%
Cumulative percentage change for high school students	N/A	-14.5%	-16%	-18%

# M00F03.06 CIGARETTE RESTITUTION FUND – TOBACCO USE PREVENTION AND CESSATION PROGRAM - FAMILY HEALTH ADMINISTRATION (Continued)

Goal 2. To reduce the proportion of Maryland residents currently engaged in tobacco-related risk behaviors detrimental to their health and the health of others.

**Objective 2.1** By the end of calendar year 2007, reduce the proportion of under-age Maryland middle and high school youth, and Maryland adults, that currently smoke cigarettes, by 35%, 30% and 14% respectively, from the calendar year 2000 Baseline Rate.

	CY 2000	CY 2002	CY 2005	CY 2007
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percent of under-age middle school students who				
currently smoke cigarettes	7.3%	5.0%	4.89%	4.74%
Percent of under-age high school students who				
currently smoke cigarettes	23.0%	17.6%	17.02%	16.1%
Percent of adults who currently smoke cigarettes	17.5%	15.4%	15.23%	15.05%
Outcome: Cumulative percentage change for middle school students	N/A	-31.5%	-33%	-35%
Cumulative percentage change for high school students	N/A	-23.4%	-26%	-30%
Cumulative percentage change for adults	N/A	-12.0%	-13%	-14%

**Objective 2.2** By the end of calendar year 2007, reduce by 10.9% from the calendar year 2000 Baseline Rate, the proportion of Maryland adults that currently use smokeless tobacco.

Performance Measures	CY 2000 Actual	CY 2002 Actual	CY 2005 Estimated	CY 2007 Estimated
Input: Percent currently using smokeless tobacco	1.1%	1.0%	0.99%	0.98%
Outcome: Cumulative percentage change	N/A	-9.1%	-10%	-10.9%

Goal 3. To reduce disparities in the prevalence of tobacco-related risk behaviors between population groups, especially targeted minorities.

**Objective 3.1** By the end of calendar year 2007, reduce the disparity in current tobacco use between White adults (high) and Asian adults (low), by 55.9% from the calendar year 2000 Baseline Rate.

	CY 2000	CY 2002	CY 2005	CY 2007
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of percentage points higher White tobacco use	11.35%	5.94%	5.5%	5%
Outcome: Cumulative percentage change	N/A	-47.7%	-51.5%	-55.9%

**Objective 3.2** By the end of calendar year 2007, reduce the disparity in current tobacco use between African-American adults (high) and Asian adults (low), by 53% from the calendar year 2000 Baseline Rate.

Performance Measures	CY 2000 Actual	CY 2002 Actual	CY 2005 Estimated	CY 2007 Estimated
Input: Number of percentage points higher African-American				
tobacco use	14.89%	7.79%	7.5%	7.0%
Outcome: Cumulative percentage change	N/A	-47.7%	-49.6%	-53%

**Objective 3.3** By the end of calendar year 2007, reduce the disparity in current tobacco use between Hispanic adults (high) and Asian adults (low), by 31% from the calendar year 2000 Baseline Rate.

	CY 2000	CY 2002	CY 2005	CY 2007
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of percentage points higher Hispanic tobacco use	12.76%	9.16%	9.0%	8.8%
Outcome: Cumulative percentage change	N/A	-28.2%	-29.5%	-31%

# M00F03.06 CIGARETTE RESTITUTION FUND – TOBACCO USE PREVENTION AND CESSATION PROGRAM - FAMILY HEALTH ADMINISTRATION (Continued)

Objective 3.4 By the end of calendar year 2007, reduce the disparity in current tobacco use between adult Males (high) and adult Females (low), by 13.2% from the calendar year 2000 Baseline Rate.

	CY 2000	CY 2002	CY 2005	CY 2007
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of percentage points higher Male tobacco use	3.8%	3.74%	3.5%	3.3%
Outcome: Cumulative percentage change	N/A	-1.2%	-7.9%	-13.2%

Goal 4. To counteract tobacco industry marketing and advertising efforts by exposing target audiences to sustained counter-marketing and media campaigns.

**Objective 4.1** By the end of calendar year 2007, deliver DHMH CRF Tobacco Program counter-marketing and media messages to 20% of the general population.

	CY 2000	CY 2002	CY 2005	CY 2007
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of population seeing messages	0	61.5%	20%	20%

**Objective 4.2** By the end of calendar year 2007, deliver DHMH CRF Tobacco Program counter-marketing and media messages to 20% of targeted minority populations.

	CY 2000	CY 2002	CY 2005	CY 2007
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of population seeing messages	0	67.4%	20%	20%

**Goal 5.** To change the existing environmental context in Maryland communities from toleration or promotion of tobacco use to a context which does not condone exposing youth less than eighteen years old to second hand smoke.

**Objective 5.1** By the end of calendar year 2007, increase the proportion of Maryland adults who strongly agree that cigarctte smoke is harmful to children by 5% from the calendar year 2000 Baseline Rate.

	CY 2000	CY 2002	CY 2005	CY 2007
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percent strongly agree	78.1%	79.6%	80.44%	82.01%
Outcome: Cumulative percentage change	N/A	1,9%	3%	5%

**Objective 5.2** By the end of calendar year 2005, increase the proportion of Maryland households with minor children that are smoke-free by 2% from the calendar year 2000 Baseline Rate.

	CY 2000	CY 2002	CY 2005	CY 2007
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percent of youth living in smoke-free homes	68.2%	68.1%	68.9%	69.56%
Outcome: Cumulative percentage change	N/A	-0.1%	1%	2%

**Objective 5.3** By the end of calendar year 2007, decrease the proportion of Maryland middle and high school youth who live in households with cigarette smokers by 6% from the calendar year 2000 Baseline Rate.

	CY 2000	CY 2002	CY 2005	CY 2007
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percent of middle school youth living in smoke-free homes	41.2%	39.3%	39.14%	38.73%
Percent of high school youth living in smoke-free homes	42.6%	40.8%	40.47%	40.05%
Outcome: Cumulative percentage change for middle school youth	N/A	-4.6%	-5%	-6%
Cumulative percentage change for high school youth	N/A	-4.2%	-5%	-6%

# M00F03.06 CIGARETTE RESTITUTION FUND – TOBACCO USE PREVENTION AND CESSATION PROGRAM - FAMILY HEALTH ADMINISTRATION (Continued)

**Objective 5.4** By the end of Federal Fiscal Year 2005, increase the proportion of tobacco retail establishments complying with Maryland's youth access laws by 35% from the Federal Fiscal Year 2000 Baseline Rate,.

	FFY 2002	FFY 2003	FFY 2004	FFY 2005
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Proportion complying with access laws	75.0%	89.6%	90.45%	91.13%
Outcome: Cumulative percentage change	11.11%	32.74%	34%	35%

**Notes:** The Department conducted its baseline tobacco surveys in the fall of 2000. Currently the Department is required by legislation to conduct its next tobacco surveys in the fall of 2005, and every two years thereafter.

Calendar years were used for goals and objectives whose data sources are the baseline and subsequent tobacco surveys. The majority of data collection will occur during the fourth quarter of each calendar year (the second quarter of the fiscal year). Thus, objectives more closely relate to what has occurred by the end of any particular calendar year than they would to a fiscal year which ends 6 months after the last data is collected.

Changes in program legislation, and new budgetary constraints, occurred subsequent to the formulation of the original proposed FY05 MFR document. This revised version is based upon the FY05 budget for the Tobacco Use Prevention and Cessation Program as proposed by the Administration, and existing guidance for FY06.

The source of data for objective 5.4 is the annual federally mandated SYNAR inspections of tobacco retailer compliance with Maryland's youth access to tobacco laws. Compliance data is reported by Federal Fiscal Year (FFY) through the Center for Substance Abuse Prevention of the HHS: Substance Abuse and Mental Health Administration (at <u>www.prevention.samhsa.gov/tobacco/synartable print.htm</u>). Data for FFY 2004 has not yet been published on the site.

## M00F04.01 AIDS ADMINISTRATION

#### PROGRAM DESCRIPTION

The AIDS Administration was established to provide the Department and the State with expert scientific and public health leadership to combat the spread of the human immunodeficiency virus (HIV).

## MISSION

The AIDS Administration is dedicated to working with public and private partners to reduce the transmission of HIV, and help Marylanders already infected live longer and healthier lives. This is accomplished by promoting and developing comprehensive, compassionate, and quality services, for both prevention and care. The AIDS Administration provides leadership, encourages input from affected communities, and uses scientific knowledge to guide the development of responsible, compassionate and effective policies and programs.

The AIDS Administration provides leadership to establish and advocate policy and public health programs for populations at risk for HIV disease and those already infected, as well as those whose lives are affected by the disease. We ensure the delivery of effective HIV programs in prevention, epidemiology, and patient services by providing resources, seeking funding, building partnerships, building capacity, assessing needs, and planning and evaluating services. We emphasize a focus on the HIV epidemic, in addition to AIDS, while working with each other and with the affected communities in ways that are accountable, collaborative, coordinated, and efficient. This we accomplish by gathering and analyzing data and responding with programs that target prevention services to uninfected persons, as well as intervention earlier in the course of the epidemic. The AIDS Administration contributes information to the knowledge base about HIV, including scientific research, program development, and evaluation methodologies.

Our mission involves creating a mutually respectful and professional environment where we treat others as colleagues and where diversity is respected. Our mission also involves establishment and maintenance of effective communication, working together to achieve our mission, vision and goals, and taking a pro-active, innovative, and creative approach to continually assess and strive to improve our work.

#### VISION

A State where transmission of HIV is in decline and where Marylanders already infected live longer and healthier lives.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To collect, analyze, and disseminate data needed to support, justify, or evaluate HIV prevention and treatment interventions. Objective 1.1 During calendar year 2006 there will be 2,964 new HIV/AIDS cases diagnosed in Maryland residents.

	CY 2003	CY 2004	CY 2005	CY 2006
Performance Measures	Estimated	Estimated	Estimated	Estimated
Output: Number of cases diagnosed	3,316	3,196	3,078	2,964

Goal 2. Reduce the incidence of HIV/AIDS in Maryland.

**Objective 2.1** During calendar year 2006, HIV cases will continue to decline from the calendar year 2003 level.

		CY 2004		
Performance Measures	Estimated	Estimated	Estimated	Estimated
Input: Number of new HIV cases	2,222	2,172	2,123	2,074
Outcome: Percent change	N/A	-2.25%	-2.26%	-2.31%

**Objective 2.2** By calendar year 2006, decrease the number of newly diagnosed AIDS cases by 191 from calendar year 2003 level.

	CY 2003	CY 2004	CY 2005	CY 2006
Performance Measures	Estimated	Estimated	Estimated	Estimated
Outcome: Number of newly diagnosed AIDS cases	1,364	1,297	1,233	1,173
Cumulative decrease	N/A	67	131	191

# M00F04.01 AIDS ADMINISTRATION (Continued)

Goal 3. Extend life for people with HIV/AIDS in Maryland.

**Objective 3.1** During calendar year 2006, maintain the proportion of people surviving at least one year after AIDS diagnosis to at least 90%.

	CY 2003	CY 2004	CY 2005	CY 2006
Performance Measures	Estimated	Estimated	Estimated	Estimated
Outcome: Percent of AIDS cases surviving one year	90.6%	90%	90%	90%

**Objective 3.2** During FY 2006 increase the number of HIV/AIDS patients covered by Maryland AIDS Drug Assistance Program (MADAP).

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of clients enrolled in MADAP	2,252	2,444	2,580	2,701

Objective 3.3 During FY 2006, assist HIV/AIDS patients to obtain/maintain private health insurance.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of clients enrolled in MAIAP	194	200	200	200
Output: Number of clients enrolled in MADAP-Plus	85	90	114	125

Performance Measures TREATMENT AND SUPPORT SERVICES	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Patient Service Units (PSU) Number of Clients Served	102	110	115	115
Dollars Spent	\$201,788	\$201,788	\$201,788	\$201,788
Cost per Client	\$1,978	\$1,834	S1,755	\$1,755
Medical Services/Seropositive Clinics				
Number of Visits	11,402	12,824	12,824	12,824
Dollars Spent	\$2,500,471	\$2,540,721	S2,540,721	\$2,540,721
Cost per Visit	\$219	\$198	\$198	\$198
Case Management				
Number of Clients Served	4,159	4,159	4,159	4,159
Dollars Spent	\$2,351,203	\$2,351,203	\$2,351,203	\$2,351,203
Cost per Client	\$565	\$565	\$565	\$565
Maryland AIDS Drug Assistance Program (MADAP) See Note				
Monthly Average of Enrolled Clients	2,252	2,444	2,580	2,701
Monthly Average of Active Clients	1,521	1,696	2,062	2,123
Dollars Spent	\$20,054,179	\$21,276,066	\$27,651,837	\$28,483,200
Less: Drug Rebates	(\$3,469,079)	(\$3,530,674)	(\$4,583,066)	(\$4,727,554)
Net Dollars Spent	S16,585,100	\$17,745,392	\$23,068,771	\$23,755,646
Net Yearly Cost per Active Client	\$10,904.08	\$10,463.08	\$11,187.57	\$11,189.66
MADAP-Plus See Note				
Monthly Average of Enrolled Clients	85	90	114	125
Dollars Spent	\$474,914	\$441,427	\$631,359	\$692,280
Average Monthly Premium	\$465.60	\$408.73	\$461.52	\$461.52

# M00F04.01 AIDS ADMINISTRATION (Continued)

## Maryland AIDS Insurance Assistance Program (MAIAP) See Note

Monthly Average of Enrolled Clients	194	200	200	200
Dollars Spent	\$781,431	\$803,997	\$817,821	\$817,821
Average Monthly Premium	\$335.67	\$335.00	\$340.76	\$340.76

Note: FY03 figures reflect June 2002 - May 2003 (12 months); FY04 figures reflect June 2003 - April 2004 (11 months).

Dental Services Number of Visits	2,751	2,751	2,751	2,751
Dollars Spent	\$401,789	\$401,789	S401,789	\$401,789
Cost per Visit	\$146	\$146	\$146	\$146
Communicable Disease Bulletin				
Number of Issues	1	2	2	2
Number of Recipients per Issue	11,000	11,000	11,000	11,000
Dollars Spent	\$10,030	\$22,500	S22,500	\$22,500
Cost per Recipient per Issue	S0.91	\$1.02	S1.02	\$1.02
PREVENTION/EDUCATION PROGRAMS				
Counseling, Testing, Referral and Partner Notification				
Number of Pre-Test Counseling Sessions	66,532	66,532	65,000	65,000
Dollars Spent	\$4,518,290	\$4,518,290	\$3,574,124	\$3,574,124
Cost per Session	S68	\$68	\$55	\$55
Health Education, Risk Reduction and Community Level				
Prevention Activities				
Number of Educational Contacts	104,660	104,660	104,660	104,660
Dollars Spent	\$6,251,215	\$6,251,215	\$6,251,215	\$6,251,215
Cost per Contact	\$60	\$60	\$60	\$60
Materials Distribution				
Number of Pieces of Material Distributed	8,898,508	1,900,000	620,000	0
Dollars Spent	\$1,319,849	\$285,000	\$90,000	\$0
Cost per Unit	\$0.15	\$0.15	\$0.15	\$0.00
SURVEILLANCE/EPIDEMIOLOGY				
Surveillance: Number of Reported New Cases **				
Number of Reported AIDS Cases	1,364	1,297	1,233	1,173
Number of Reported HIV Cases	2,222	2,172	2,123	2,074
Dollars Spent	\$1,013,856	\$1,013,856	\$1,013,856	\$1,013,856
Cost per Case Investigated	\$283	\$292	\$302	\$312

**Note:** \*Numbers are estimates because actuals for the entire year are unavailable.

\*\*Based on Calendar Year

# M00F05.01 POST MORTEM EXAMINING SERVICES - OFFICE OF THE CHIEF MEDICAL EXAMINER

## PROGRAM DESCRIPTION

Section 5-301 to 312, of the Health-General Article establishes the following objectives for the Office of the Chief Medical Examiner: to investigate violent and suspicious deaths or those unattended by a physician; to keep reports of all investigated deaths; to perform autopsies when necessary and in all cases to determine the cause and manner of death; to complete death certificates with the required information; to furnish the State's Attorney records relating to every death in which, in the judgment of the medical examiner, further investigation is deemed advisable and to make the Office's records available to courts, the family of the deceased and others. Title 10, Subtitle 35, of the Code of Medical Regulations mandates the involvement of the Office of the Chief Medical Examiner to investigate all deaths of firefighters and State Fire Marshal personnel; to allow for cornea tissue removal and internal organs for transplantation; to report any communicable disease related death to the appropriate health officer; and to investigate deaths in a State funded or State operated facility.

## MISSION

The mission of the Office of the Chief Medical Examiner is to:

- provide competent, professional, thorough and objective death investigations in cases mandated in Maryland statute, thus assisting State's Attorneys, courts, law enforcement agencies and especially families in understanding related issues;
- strengthen partnerships between the Federal, State and local governments, and the business community through the training and education of physicians, other health professionals, members of the legal and law enforcement profession, as well as other individuals involved in death investigations;
- cooperate with and support research programs directed at increasing knowledge of the pathology of disease and other conditions contributing to injury and death in our communities; and
- protect and promote the health of the public and assist the development of programs to prevent injury and death whenever possible.

#### VISION

The vision of the Office of the Chief Medical Examiner is a world class and professional death investigation system grounded in the principles of quality, accountability, efficiency, objectivity and sensitivity towards victim's family members.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

- Goal 1. Provide timely death investigation with sensitivity and balance towards family members.
  - **Objective 1.1** During Fiscal Year 2006, 99% of all medical examiner cases requiring further investigation will be examined and ready for release within 24 hours of admission to the Office of the Chief Medical Examiner.

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Input: Total deaths investigated	7,733	8,300	7,900	8,350
Output: Deaths that were investigated further	4,157	4,018	4,100	4,100
Quality: Percent of cases released within 24 hours	98%	99%	99%	99%

- Goal 2. Provide State's Attorney with autopsy reports on all medical examiner cases where further investigation is deemed advisable.
  - **Objective 2.1** By Fiscal Year 2006, 90% of all autopsy reports will be completed and forwarded, when necessary, to the State's Attorney's office within 60 working days following the investigation.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Autopsies performed	4,157	4,018	4,100	4,100
Output: Percent of reports completed within 60 days	70%	71%	80%	90%
Efficiency: Ratio of autopsies to Medical Examiners,				
including Chief Medical Examiner	433	346	301	301

# M00103.01 SERVICES AND INSTITUTIONAL OPERATIONS - WESTERN MARYLAND CENTER

## PROGRAM DESCRIPTION

Western Maryland Hospital Center, a specialty hospital and comprehensive care facility, operated by the State of Maryland, provides a wide range of health and rehabilitative services for the residents of Maryland. The Center operates by law as set forth in the Annotated Code of Maryland (19:501-507) for the treatment of patients who need constant medical and nursing care by reason of chronic illness or infirmity or have chronic disability amenable to rehabilitation.

## MISSON

Western Maryland Hospital Center provides specialty healthcare services tailored to improve the quality of life of individuals with a variety of needs, in a caring, family atmosphere.

## VISION

Western Maryland Hospital Center envisions that all Maryland residents who come into our care are assured of the best possible quality of life through the "Healing Environment" and other innovative healthcare initiatives.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To lower the number of patients on the waiting list, giving priority to ventilator patients.

**Objective 1.1** During FY2006, maintain the average daily census at 93 or 75% occupancy.

Objective 1.2 During FY2006, maintain filled FTE's per occupied bed at 3.00.

Performance Measures	2003 Actual	2004 Estimated	2005 Estimated	2006 Estimated
Output: Average daily consus	97	91	100	93
Quality: Maintain FTE's per occupied bed	3.00	3.10	3.00	3.00

Goal 2. Construct a new hospital facility by 2008.

Objective 2.1 Keep project planning on schedule for 2008 completion

	2003	2004	2005	2006
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: New hospital plans remain on schedule	Yes	Yes	Yes	Yes

Goal 3. Provide an individualized plan of care that improves each resident's quality of life.

**Objective 3.1** Verify quality of life using Minimum Data Sets (MDS) indicator to ensure that any need for remedial action is justified.

Objective 3.2 Complete a successful State inspection and re-certification survey in FY 2006.

Performance Measures	2003 Actual	2004 Estimated	2005 Estimated	2006 Estimated
Outcome: No unjustified needs for remedial action	Yes	Yes	No	No
Outcome: Successful State survey	Yes	Yes	Yes	Yes

# M00I03.01 SERVICES AND INSTITUTIONAL OPERATIONS – WESTERN MARYLAND CENTER (Continued)

## Goal 4. Ensure quality care for all patients

**Objective 4.1** During FY2006, the prevalence rate of pressure ulcers will remain less than the peer group rate of 17.15 percent for high risk patients.

**Objective 4.2** During FY2006, the prevalence rate of urinary tract infections (UTI) will remain less than the national peer group rate of 8.43 percent.

	2003	2004	2005	2006
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Percent of patients with pressure ulcers	4.0%	4.0%	4.0%	4.0%
Outcome: Percent of residents with UTI	4.0%	4.0%	4.0%	4.0%

Goal 5. Provide a program that emphasizes optimal Dialysis through ensuring dialysis adequacy and patient satisfaction.

**Objective 1.1** During FY 2006, 75 percent of hemodialysis patients will achieve and maintain KT/V > 1.2 and URR > 65% (kinetic models measuring renal function).

Objective 1.2 Renal Dialysis program will achieve an overall "satisfied" or better rating on the patient satisfaction survey.

	2003	2004	2005	2006
Performance Measures	Actual	Estimated	Estimated	Estimated
<b>Outcome:</b> Percentage with URR > 65%	75%	75%	75%	75%
Quality: Patient satisfaction survey achieves overall satisfied	*	Yes	Yes	Yes

Note: \*Data not available because the survey was not conducted in Fiscal Year 2003

Performance Measures	2003 Actual	2004 Estimated	2005 Estimated	2006 Estimated
Inpatient Census: Admissions	78	86	86	96
Discharges	65	63	63	63
Inpatients Treated	177	183	177	186
<b>A</b>	97	91	100	93
Average Daily Inpatients Treated	123	123	100	
Beds Operated	-		-	123
Occupancy Percent	78.9%	74.0%	81.3%	75.6%
Chronic Hospital - Complex:				
Patient Days	9,125	7,686	9,125	7,665
Average Daily Inpatients Treated	25	21	25	21
Per Diem Cost	\$611	\$668	\$599	\$692
Average Length of Stay	365	366	365	365
Cost per Admission	\$222,867	\$244,541	\$218,684	\$252,432
Chronic Hospital - Regular:				
Patient Days	4,745	4,758	5,110	5,110
Average Daily Inpatients Treated	13	13	14	14
Per Diem Cost	\$525	\$445	\$471	\$401
Average Length of Stay	365	366	365	365
Cost per Admission	S191,496	\$162,822	S172,020	\$146,543
Cost per Authosion	5191,490	φ102,022	0172,020	\$170,04J

# M00103.01 SERVICES AND INSTITUTIONAL OPERATIONS – WESTERN MARYLAND CENTER (Continued)

Performance Measures	200 Actua			2006 Estimated
Comprehensive Care - Psych:				
Patient Days	10,950	10,614	11,315	10,950
Average Daily Inpatients Treated	30	29	31	30
Per Diem Cost	\$321	\$390	\$344	\$448
Average Length of Stay	365	366	365	365
Cost per Admission	\$117,217	\$142,702	\$125,425	\$163,682
Comprehensive Care - Skilled:				
Patient Days	10,585	10,248	10,950	10,220
Average Daily Inpatients Treated	29	28	30	28
Per Diem Cost	S245	S238	S239	\$248
Average Length of Stay	365	366	365	365
Cost per Admission	\$89,396	\$87,093	\$87,135	S90,346
Ancillary Services				
Patient Days	35,405	33,306	36,500	33,945
Ancillary Services Per Diem Cost	\$101	S107	\$102	S110
Renal Dialysis Services				
Patients Treated	24	17	19	21
Treatments	3,234	2,403	2,520	2,820
Average Cost Per Treatment	\$235.09	\$305.74	\$319.20	\$242.83
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$6,374,366	\$6,796,150	\$4,629,624	\$4,367,731
Disproportionate Share Payments	S45,905	\$78,224	\$94,381	\$94,381
Project Summary:				
General Administration		1,973,230	2,007,078	2,282,590
Dietary Services		1,008,450	1,164,254	894,312
Household and Property Services		2,257,367	2,163,099	2,226,808
Hospital Support Services		1,282,290	1,297,854	1,313,032
Patient Care Services		8,177,120	8,615,864	9,024,662
Ancillary Services		2,688,974	2,844,747	2,798,267
Renal Dialysis Services		158,869	122,966	113,880
Non-Reimbursable Services	-	1,491,633	1,515,901	1,393,229
Total		\$19,037,933	\$19,731,763	\$20,046,780

# M00104.01 SERVICES AND INSTITUTIONAL OPERATIONS – DEER'S HEAD HOSPITAL CENTER

## PROGRAM DESCRIPTION

Deer's Head Hospital Center (DHHC) provides:

- Chronic hospital care and treatment to patients requiring acute rehabilitation, as well as complex medical management for respiratory, coma, traumatic brain injury, spinal cord injury, wound management, dementia, cancer care, and quarantined tuberculosis (referred by health departments throughout the State of Maryland).
- Long-term comprehensive care for patients no longer in need of hospital level care but whose needs require services that are beyond those typically offered in private sector nursing homes, and
- Inpatient and outpatient renal dialysis services.

## MISSION

Deer's Head Hospital Center provides specialized services for those in need of complex medical management, comprehensive rehabilitation, long-term care and/or dialysis to improve the quality of life for our patients and their families.

## VISION

Deer's Head Hospital Center envisions providing all the ever-changing health care needs to the community by ethically and compassionately serving our special population medically, spiritually and socially.

## GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

- Goal 1. Meet community needs for services to the special populations served.
  - **Objective 1.1** During Fiscal Year 2006, DHHC will admit at least 75% of the applicants who meet criteria for admission.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of qualified applicants for admission	320	374	350	350
Outcome: Percent qualified applicants admitted	80%	56%	75%	75%

**Objective 1.2** Include sufficient resources in Fiscal Year 2006 budget allowance to attain an average daily census of 83 by the end of Fiscal Year 2006.

Objective 1.3 Achieve economics of scale resulting in decrease of filled FTEs per occupied bed.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Average daily inpatient census	81	81	83	83
Efficiency: Filled FTEs per occupied bed	3.0	2.9	2.8	2.8

- Goal 2. Ensure quality of care for all patients.
  - **Objective 2.1** The prevalence rate of urinary tract infections (UTIs) in long-term care will remain less than the national peer group rate of 7.65 percent.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of high-risk residents	56	58	58	58
Outcome: Percent of high-risk residents with UTIs	3.14%	1.21%	3.00%	3.50%

# M00I04.01 SERVICES AND INSTITUTIONAL OPERATIONS – DEER'S HEAD HOSPITAL CENTER (Continued)

Goal 3. Improve quality and accessibility of both treatment modalities to a consistently increasing end stage renal disease population.
 Objective 3.1 The percentage of the total dialysis population on peritoneal dialysis (PD) will be at or greater than the national peer group rate of 9.8 percent.

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Input: Total number patients on dialysis	226	186	144	144
Outcome: Percent total dialysis population on PD	21%	15%	15%	15%

**Objective 3.2** The percentage of hemodialysis patients who achieve a URR (urea reduction rate measuring adequacy of dialysis) of 65 will be equal to or greater than the Mid Atlantic Renal Coalition goal of 85%.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total number patients on hemodialysis	179	136	120	120
Outcome: Percent of hemodialysis patients who achieve URR of 65.	80.1%	84%	82%	83%

	200		2005	2006
Performance Measures	Actua	l Estimated	Estimated	Estimated
Inpatient Census:	174	207	102	100
Admissions	164	207	192	192
Discharges	127	177	156	156
Inpatients Treated	210	291	274	274
Average Daily Inpatients Treated	80	81	83	81
Beds Operated	114	114	114	114
Occupancy Percent	70%	71%	73%	71%
Chronic Hospital - Complex:				
Patient Days	730	732	365	365
Average Daily Inpatients Treated	2	2	1	1
Per Diem Cost	\$810	\$851	\$1,408	\$1,548
Average Length of Stay	365	366	365	365
Cost per Admission	\$295,594	\$311,573	\$513,889	\$565,134
Chronic Hospital - Regular:				
Patient Days	4,380	4,392	5,475	6,570
Average Daily Inpatient Treated	12	12	15	18
Per Diem Cost	\$482	\$488	\$411	\$369
Average Length of Stay	78	34	34	34
Cost per Admission	\$37,588	\$16,589	\$13,969	\$12,530
Comprehensive Care - Psych:				-
Patient Days	24,090	24,522	24,455	22,630
Average Daily Inpatient Treated	66	67	67	62
Per Diem Cost	S420	\$395	\$423	\$456
Average Length of Stay	365	366	365	365
Cost per Admission	\$153,128	\$144,570	\$154,316	\$166,479
Ancillary Services	0100,120	<i>\</i>	Q12	0100,175
Patient Days	29,200	29,646	30,295	29,565
Ancillary Services Per Diem Cost	\$81	\$76	\$82	\$85
memory bervices for Diem Cost	ψ01	Ψ70	002	600

# M00I04.01 SERVICES AND INSTITUTIONAL OPERATIONS – DEER'S HEAD HOSPITAL CENTER (Continued)

Renal Dialysis Services				
Patients Treated	233	239	213	145
Treatments	20,568	19,564	21,365	17,472
Average Cost Per Treatment	\$273.27	\$237.24	\$257.31	\$287.52
Hospital Patient Recoveries:				
Medicare, Insurance and Sponsors	\$4,338,319	\$6,175,124	\$4,211,925	4,610,067
Disproportionate Share Payments	\$14,893	\$38,779	\$30,620	\$30,620
Project Summary:				
General Administration		\$1,660,954	\$1,739,791	\$1,945,537
Dietary Services		1,091,049	1,127,609	941,883
Household and Property Services		2,413,742	2,534,070	2,657,092
Hospital Support Services		821,919	983,124	875,467
Patient Care Services		7,166,349	7,455,740	7,683,177
Ancillary Services		1,543,376	1,749,155	1,731,572
Renal Dialysis Services		219,677	961,760	943,065
Non-Reimbursable Services		4,958,672	5,040,921	4,329,410
Total		\$19,875,738	\$21,592,170	\$21,107,203

# M00J02.01 LABORATORY SERVICES - LABORATORIES ADMINISTRATION

## PROGRAM DESCRIPTION

Assist the Department to protect the people in Maryland against the spread of communicable and infectious diseases by identifying the cause of disease outbreaks, by continuous laboratory-based disease surveillance and by laboratory monitoring for the emergence and reemergence of infectious disease agents in the State; provide laboratory data for enforcement of the State pure food and drug laws: ensure reliable and safe medical laboratory services; and support enforcement and surveillance programs of DHMH, local health departments, and other State agencies to protect the public health.

#### MISSION

It shall be the mission of this Administration to promote, protect and preserve the health and well-being of the people in Maryland from the consequences of communicable diseases, environmental factors, and from unsafe food, drugs, and consumer products by promoting and enforcing standards of quality in cooperation with both public and private agencies at the local, State, and Federal levels. This mission shall be accomplished with maximum public benefit at a minimum cost to the people in Maryland.

#### VISION

We envision a future in which all citizens of Maryland are protected from infectious diseases, environmental hazards, hereditary disorders and substandard consumer products through surveillance, enforcement of standards, assessment and leadership skills provided by the State Public Health Laboratory System.

## KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

- Goal 1. Adopt cutting edge scientific technology to improve the quality and reliability of public health laboratory practice for prevention of disease and promotion of health.
  - **Objective 1.1** By Fiscal Year 2006, develop twenty genetic amplification methods to detect emerging and reemerging infectious diseases such as West Nile Virus and other mosquito-borne viral diseases, foodborne viruses and enteric viruses, as well as bioterrorism agents.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of genetic amplification techniques	14	17	19	20

**Objective 1.2** In Fiscal Year 2006, maintain pulse field gel electrophoresis (PFGE) to identify eight microorganisms causing food borne and contagious diseases for submission to the National PulseNet patterns of infectious agents to allow early detection of potential disease outbreaks.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
<b>Output:</b> Types of microbes identified by PFGE	8	8	8	8

Goal 2. Maintain Newborn Screening to detect hereditary disorders that are treatable to prevent mental retardation, other defects, and death.

**Objective 2.1** In Fiscal Year 2006, maintain the number of hereditary disorders screened for in newborns to 32.

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
<b>Output:</b> Number of hereditary disorders tested for				
in newborn babies	9	32	32	32

# M00J02.01 LABORATORY SERVICES – LABORATORIES ADMINISTRATION (Continued)

Objective 2.2 By Fiscal Year 2006, maintain turnaround time for test results to 3 business days.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of tests	1,628,660	6,946,980	9,120,000	9,120,000
Quality: Turnaround time for test results (days)	3	3	3	3

Goal 3. Expand Laboratory Preparedness and Response to Bioterrorism and Chemical Terrorism.

**Objective 3.1** During Fiscal Year 2006, maintain statewide network of clinical laboratories to serve as sentinels for early detection of potential agents of bioterrorism which are linked to the National Laboratory Network through the State Public Health Laboratory.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Quantity: Number of clinical labs in Maryland linked to National				
Laboratory Bioterrorism Network	61	60	61	61

**Objective 3.2** During Fiscal Year 2006, continue responding to potential bioterrorism and chemical terrorism threats to public health.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of samples/specimens tested in response to potential				
bioterrorism threats	N/A	199	200	200
Number of samples/specimens tested in response to potential				
chemical terrorism threats	N/A	9	15	15

Goal 4. Promote quality and reliability of laboratory test results to support public health and environmental programs.

**Objective 4.1** During Fiscal Year 2006, maintain quality of infectious bacterial disease testing to 98% based on national proficiency testing service.

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Output: Number of tests	162,178	155,541	156,000	156,000
Quality: Percent accuracy in proficiency testing (samples)	98%	100%	98%	98%

**Objective 4.2** During Fiscal Year 2006, maintain quality of viral disease testing to 98% based on national proficiency testing service.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of tests	708,082	695,774	696,000	696,000
Quality: Percent accuracy in proficiency testing	100%	99%	98%	98%

Objective 4.3 During Fiscal Year 2006, maintain quality of environmental testing to 95% based on national proficiency testing service.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of tests	202,562	209,913	211,000	211,000
Quality: Percent accuracy in proficiency testing	93%	94%	95%	95%

# M00J02.01 LABORATORY SERVICES – LABORATORIES ADMINISTRATION (Continued)

**Objective 4.4** During Fiscal Year 2006, maintain quality of newborn screening for hereditary disorders to 98% based on national proficiency testing service.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of tests	1,628,660	6,946,980	9,120,000	9,120,000
Quality: Percent accuracy in proficiency testing	99%	98%	98%	98%

	2003			
Performance Measures	Actual	Actual	Estimated	Estimated
Laboratory Services:				
Public Health Microbiology	162,178	155,541	156,000	156,000
Virology and Immunology	527,369	524,338	525,000	525,000
Newborn and Childhood Screening	1,653,914	6,969,766	9,143,000	9,143,000
Molecular Biology	273,202	264,453	265,000	265,000
Environmental Microbiology	65,613	69,651	70,000	70,000
Environmental Chemistry	<u>136,949</u>	140,262	<u>141,000</u>	<u>141,000</u>
Total Tests Performed	2,819,225	8,124,011	10,300,000	10,300,000
Laboratory Fee Collections	\$1,887,976	\$3,723,805	\$3,524,000	\$3,764,000
Drug Control:				
Drug Inspections	875	868	900	900
Permits/Controlled Dangerous Substances	14,159	15,155	15,200	15,300
Drug Control Collections	\$840,102	\$888,910	\$912,000	\$918,000

# M00K02.01 ALCOHOL AND DRUG ABUSE ADMINISTRATION

## **PROGRAM DESCRIPTION**

Alcohol and Drug Abuse Administration (ADAA) is responsible for the establishment and support of a comprehensive alcohol and drug abuse service delivery system. ADAA develops, establishes, regulates and promotes, monitors and supports programs for prevention, treatment and rehabilitation related to the misuse of alcohol and drugs. This program also promotes and conducts substance abuse related education, training, data collection and research.

#### MISSION

The Alcohol and Drug Abuse Administration is committed to providing access to a quality and effective substance abuse prevention, intervention and treatment service system for the citizens of Maryland.

#### VISION

The Alcohol and Drug Abuse Administration envisions a future in which we substantially increase the numbers of Maryland citizens who enjoy a healthy drug free life by:

- Creating communities that possess the protective factors that discourage substance abuse, and
- Providing high quality addictions treatment on request.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Provide a comprehensive continuum of accessible treatment services for women with children.

**Objective 1.1** By Fiscal Year 2006, at least 80% of mothers assessed for substance abuse problems delivering newborns exposed to heroin, crack cocaine, or cocaine and living in designated jurisdictions will be placed into substance abuse treatment under the Department of Human Resources' Children in Need of Assistance–Drug-Affected Babies Pilot project.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of mothers delivering drug-affected newborns				
assessed for substance abuse problems	242	300	300	300
Output: Number of assessed mothers delivering drug-affected				
newborns placed into treatment programs	172	240	240	240
Percent of assessed mothers placed into treatment programs	71%	80%	80%	80%
Outcome: Number of mothers placed in treatment programs				
successfully completing the program	95	180	180	180
Percent of mothers placed in treatment successfully completing				
the program	55%	75%	75%	75%

Goal 2. Provide an effective length of treatment in the continuum of care.

**Objective 2.1** By Fiscal Year 2006, 62% of patients in ADAA funded outpatient and halfway house programs are retained in treatment at least 90 days.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patients admitted during the fiscal year				
to outpatient and halfway house services	29,464	34,391	35,079	35,781
Output: Number of patients retained in treatment at least 90 days	16,205	21,959	21,749	22,184
Percent of patients retained in treatment at least 90 days	55%	64%	62%	62%

# M00K02.01 ALCOHOL AND DRUG ABUSE ADMINISTRATION (Continued)

**Objective 2.2** By Fiscal Year 2006, 60% of the patients in ADAA funded intensive outpatient programs enter another level of treatment after discharge.

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Input: Number of patients completing intensive outpatient services	722	618	700	700
Output: Number of patients that enter another level of treatment				
after discharge	309	291	420	420
Outcome: Percent of patients entering another level of treatment				
after discharge	43%	47%	60%	60%

**Objective 2.3** By Fiscal Year 2006, 75% of patients in ADAA funded detoxification programs enter another level of treatment after discharge.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patients completing detoxification services	1,232	1,234	1,480	1,480
Output: Number of patients discharged to another level of treatment	743	991	1,110	1,110
Outcome: Percent of patients entering another level of treatment				
after discharge	60%	80%	75%	75%

Goal 3. Provide treatment services that decrease substance use and improves social functioning.Objective 3.1 By Fiscal Year 2006, substance use will decrease among patients completing treatment by at least 80%.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percent of patients using substances at admission	65%	68%	70%	70%
Outcome: Percent of patients using at discharge	14%	25%	17%	14%
Percent of substance use decrease during treatment	78%	63%	76%	80%

Objective 3.2 By Fiscal Year 2006, the employment of patients completing treatment will increase by at least 32%.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percent of patients employed at admission	34%	32%	38%	38%
Outcome: Percent of patients employed at completion	43%	41%	50%	50%
Percent of increase in employment at the completion of treatment	26%	28%	32%	32%

Objective 3.3 By Fiscal Year 2006, average arrest rate per patient during treatment will decrease by at least 55%.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Average arrest rate at admission	.556	.552	.600	.600
Outcome: Average arrest rate at discharge	.199	.167	.270	.270
Percent decrease in arrest rate during treatment	64%	70%	55%	55%

# M00K02.01 ALCOHOL AND DRUG ABUSE ADMINISTRATION (Continued)

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outpatient:				
Grant Programs	65	65	65	65
Clients Treated	28,710	33,227	33,892	34,570
Rate of Clients Discharged with Successful Treatment Record	42%	41%	45%	45%
Correctional:				
Grant Programs	9	9	9	9
Clients Treated	2,751	2,520	2,570	2,621
Rate of Clients Discharged with Successful Treatment Record	57%	52%	60%	60%
Residential:				
Grant Programs	23	23	23	23
Clients Treated	6,612	8,185	8,349	8,366
Rate of Clients Discharged with Successful Treatment Record	68%	67%	70%	70%
Halfway House:				
Grant Programs	18	18	18	18
Clients Treated	754	1,164	1,187	1,211
Rate of Clients Discharged with Successful Treatment Record	42%	44%	45%	45%
Methadone:				
Grant Programs	18	18	18	18
Clients Treated	7,945	8,546	8,717	8,891
Success Rate based on one year of maintenance	62%	82%	80%	80%
Detoxification:				
Grant Programs	8	8	8	8
Clients	2,691	5,599	5,711	5,825
Rate of Clients Discharged with Successful Treatment Record	66%	70%	70%	70%
Total Number of Clients Treated:	49,463	59,241	60,426	61,484

# M00L01.01 PROGRAM DIRECTION - MENTAL HYGIENE ADMINISTRATION

## PROGRAM DESCRIPTION

Health-General Article, Title 10, 11, and 12 and Title 16, Subtitle 1-3 establish the Mental Hygiene Administration (MHA) under the Secretary of Health and Mental Hygiene. The Administration is charged with the responsibility for treatment and rehabilitation of individuals with mental illness.

#### MISSION

The mission of the Mental Hygicne Administration is to create and manage a coordinated, comprehensive, accessible, culturally sensitive, and age appropriate system of publicly funded services and supports for individuals who have psychiatric disorders; and, in conjunction with stakeholders, provide treatment and rehabilitation in order to promote and maintain resiliency, health, and recovery.

#### VISION

There will be comprehensive accessible array of public and private services. These services will help individuals empower themselves to achieve the highest level of participation in community life.

#### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Mental Hygiene Administration (MHA) will increase the abilities of people with mental illness to live successfully in the community.

**Objective 1.1** By FY 2006, 75% of adult consumers surveyed will report that receiving mental health services has allowed them to deal more effectively with daily problems.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of adults receiving mental health services*	50,493	45,283	52,000	54,000
Outcome: Percent of adults who report those services has				
allowed them to deal more effectively with daily problems	75.0%	73.5%	75.0%	75.0%

**Objective 1.2** By FY 2006, 58% of parents/caretakers surveyed will report that their child is better able to control their behavior as a result of receiving mental health services.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of children receiving mental health services*	40,409	44,147	40,000	40,000
Outcome: Percent of parents/caretakers who				
report that the child is better able to control their behavior	58.0%	53.3%	58.0%	58.0%

Goal 2. MHA will promote recovery and ability of adults with Serious Mental Illness (SMI) and ability of children with Serious Emotional Disturbances (SED) to live in the community.

**Objective 2.1** By FY 2006, MHA will maintain access to public mental health services (PMHS) for 14.1% of the population of adults in Maryland who have a SMI.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Estimated number of adults whom annually have a SMI**	223,064	225,295	227,548	229,823
Output: Number of adults with a SMI who receive PMHS services				
during the year*	30,119	27,795	31,200	32,400
Outcome: Percent of adults with a SMI who receive mental health				
services thru PMHS during the year	13.5%	12.3%	13.7%	14.1%

# M00L01.01 PROGRAM DIRECTION - MENTAL HYGIENE ADMINISTRATION (Continued)

**Objective 2.2** By FY 2006, MHA will maintain access to public mental health services for 19.5% of population of children in Maryland who have a SED.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Annual estimate of children with a SED***	151,590	153,106	154,637	156,183
Output: Number of children with an SED who receive				
services in the PMS during the year*	29,974	33,051	30,500	30,500
Outcome: Percent of children with a SED who receive mental				
health services thru the PMHS during the year	19.8%	21.6%	19.7%	19.5%

## Notes:\* Data based on claims paid through 8/31/04.

\*\* According to federal prevalence of 5.4% applied to Maryland population over 18. Population estimate: July 1, 2003, Estimated Maryland Total Population by Age Group, Region, and Political Subdivision.

\*\*\* According to federal prevalence guidelines applied to Maryland population under age 18. The federal calculation for prevalence is based in part on State poverty level. Using these federal adjustments in Maryland's poverty level, the prevalence rate is now 11%. Population estimate: July 1, 2003, Estimated Maryland Total Population by Age Group, Region, and Political Subdivision

Goal 3. MHA will promote recovery and abilities of persons with mental illness in State psychiatric facilities to move into less restrictive treatment settings.

**Objective 3.1** MHA will use the latest technology in treating people in its State psychiatric facilities, expedite discharges, and expedite initiation of community-based services.

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Quality: Percent of persons treated in hospitals receiving new generation medications	80.3%	84.6%	88.8%	93.2%
Outcome: Percent of non-forensic patients discharged within 30 days of admission	62.0%	62.6%	64.0%	65.0%

# M00L01.02 COMMUNITY SERVICES - MENTAL HYGIENE ADMINISTRATION

## PROGRAM DESCRIPTION

The Mental Hygiene Administration, in conjunction with local core service agencies, operates the Public Mental Health System (PMHS) to provide mental health services to the citizens of Maryland. These services are delivered through private community based providers (profit and non-profit) and local health department clinics and State operated facilities. This program provides funding for grants-based community mental health programs using general and federal funds.

Community based services are financed through a combination of grants and contracts with vendors and direct fee for service reimbursements. The fee for service system is operated by an administrative service organization, which under contract to the Mental Hygiene Administration, provides access to services, utilization management, eligibility determination based on medical necessity, claims processing and evaluation services. Services include inpatient hospital and residential treatment facility stays, outpatient treatment, psychiatric rehabilitation, counseling, and targeted case management. Grants and contracts are administered primarily through local Core Service Agencies.

This program shares the mission, goals, objectives, and performance measures of program M00L01.01 Program Direction – Mental Hygiene Administration

#### OTHER PERFORMANCE MEASURES

Community Service (M00L01.02)

Other Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Number of Customers:				
Medicaid	0	0	0	0
Non-Medicaid	12,004	13,038	13,600	14,200
Total	12,004	13,038	13,600	14,200
Number of Consumers by Service Type (contains duplicate counts; multiple services and coverage types)				
Inpatient	153	310	335	417
Residential Treatment Centers	0	3	5	7
Outpatient	12,058	11,415	12,848	15,825
Rehabilitation	1,086	3,280	3,750	4,061
Case Management	1,327	1,176	1,265	1,325
Total	14,624	16,184	18,203	21,635

## M00L01.03 COMMUNITY SERVICES FOR MEDICAID ELIGIBLE RECIPIENTS- MENTAL HYGIENE ADMINISTRATION

## PROGRAM DESCRIPTION

The Mental Hygiene Administration, in conjunction with local core service agencies, operates the Public Mental Health System (PMHS) to provide mental health services to the citizens of Maryland. These services are delivered through private community based providers (profit and non-profit); local health department clinics and State operated facilities. This program provides funding for the community mental health programs for individuals eligible for Medicaid using general and federal funds.

Community based services are financed through direct fee for service reimbursements. The fee for service system is operated by an administrative service organization, which under contract to the Mental Hygiene Administration, provides access to services, utilization management, eligibility determination based on medical necessity, claims processing and evaluation services. Services include inpatient hospital and residential treatment facility stays, outpatient psychiatric rehabilitation, counseling and targeted case management.

This program shares the mission, goals, objectives and performance measures of program M00L01.01 Program Direction – Mental Hygiene Administration.

## OTHER PERFORMANCE MEASURES

## **Community Service for Medicaid Recipients (M00L01.03)**

	2003	2004	2005	2006
Other Measures	Actual	Actual	Estimated	Estimated
Number of Customers:				
Medicaid	77,833	76,383	79,400	82,500
Non-Medicaid	0	0	0	0
Total	77,833	76,383	79,400	82,500
Number of Consumers by Service Type				
(contains duplicate counts; multiple services and coverage types)				
Inpatient	6,649	6,403	6,658	6,915
Residential Treatment Centers	895	961	999	1,038
Outpatient	74,589	87,417	88,990	90,660
Rehabilitation	22,212	22,950	23,870	24,725
Case Management	2,974	3,274	3,405	3,536
Total	107,319	121,005	123,922	126,874

## M00L02.01 SERVICES AND INSTITUTIONAL OPERATIONS – MARYLAND PSYCHIATRIC RESEARCH CENTER

## PROGRAM DESCRIPTION

The Maryland Psychiatric Research Center, located on the grounds of Spring Grove Hospital Center in Baltimore County, is operated under contract by the University of Maryland to comply with Health General Section 10-417 et seq. of the Annotated Code of Maryland. The Center conducts research and provides treatment in all areas of schizophrenia through inpatient residential units and outpatient mental health clinics, which provide otherwise unavailable diagnostic services, evaluates new treatments, and counsels patients and families on the genetics of mental illness. The Center's neuroscience laboratories conduct research in brain development, neurochemistry, electrophysiology, environmental and biological stress factors, psychopharmacology, substance abuse, the neurobiology of social behavior, and neuroanatomy. The Maryland Psychiatric Research Center is part of the University of Maryland, Baltimore. All funds for FY 2006 are included within funding for the University of Maryland, Baltimore.

#### MISSION

The mission of the Maryland Psychiatric Research Center is to study the causes and treatment of the major psychotic illnesses, particularly schizophrenia.

#### VISION

To alleviate the suffering of Maryland citizens with severe mental illness and reduce treatment costs by conducting state-ofthe-art research in the major mental health problems in Maryland.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Acquire new knowledge regarding the brain, schizophrenia, and related disorders.

Objective 1.1 MPRC experienced loss of major contract support in FY 2004. The FY 2005-2006 objective is to rebuild a portfolio of competitive grant awards to conduct relevant research projects.

Performance Measures	2003	2004	2005	2006
	Actual	Actual	Estimated	Estimated
Output: Grant Projects Awarded	35	41	43	45
Grant Funds Awarded	\$8,201,428	\$5,578,333	\$5,700,000	\$6,000,000

**Goal 2.** Establish and operate innovative clinical services; provide model programs with statewide service. **Objective 2.1** Offer research-based treatment to patients for whom standard therapy is unsuccessful.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Individuals Evaluated	800	738	800	800
Outpatient Contacts	5,984	6,031	6,000	6,000
Inpatients Treated	74	82	80	80

Goal 3. Disseminate new knowledge concerning the causes and treatment of schizophrenia and related disorders.

**Objective 3.1** Provide direct training to 60 students, graduate students, post-doctoral fellows, residents, or clinical research fellows.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of Students/Trainees	61	59	60	60

Objective 3.2 Conduct at least 200 seminars or conferences for clinicians and the general public.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of Seminars & Conferences	217	223	220	220

## M00L03.01 SERVICES AND INSTITUTIONAL OPERATIONS -- WALTER P. CARTER COMMUNITY MENTAL HEALTH CENTER

#### PROGRAM DESCRIPTION

The Walter P. Carter Community Mental Health Center is located in the inner city of Baltimore and provides acute psychiatric care for up to thirty days for residents of Baltimore City. Admissions are limited to adults. Major objectives are to provide adequate and appropriate care; conduct physical and mental assessments that assure treatment is consistent with patient needs; provide support to families of patients; develop adequate aftercare plans; identify needs for medication therapy; and facilitate the patient and families in obtaining services in the community. The Center serves the criminal justice system by providing pre-trial and competency evaluations for the Baltimore City Court System. It maintains a management information database, which includes Medical Records and the collection and review of patient data and administrative data to assure that the facility maintains a high level of accountability.

## MISSION

To provide quality acute inpatient psychiatric facility care and services which are based upon the needs of patients, their families, and the community. These services are administered by staff committed to working collaboratively in a safe and caring environment.

## VISION

The Walter P. Carter Community Mental Health Center will promote excellence in care and services by continuous evaluation and improvement. This will be accomplished through effective leadership, consumer feedback, and team collaboration.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

## Goal 1. To maintain a high level of patient care.

Objective 1.1 In FY 2006, maintain JCAHO accreditation.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Receiving JCAHO accreditation	Yes	Yes	Yes	Yes

Note: Next triennial review will be October 2005.

Goal 2. Assess patient satisfaction, which will increase the effectiveness of treatment for the patients that is provided by the facility.\* Objective 2.1 By 2006, the percentage of clients that are satisfied with the services provided will increase.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of completed patient satisfaction surveys	198	127	300	425
Outcome: Percent of patients reporting a satisfactory or better				
rating for their care on the survey	78%	85%	90%	93%

Note: \*Performance Measures/Indicators are defined by the questions on a Patient Satisfaction Survey form. In addition, three factors and an overall scale score are measured. The three factors are: treatment effectiveness, staff helpfulness, and hospital environment. All measurements are based on a 5 point Likert rating scale with 1 = strongly disagree; 2 = disagree; 3 = neutral; 4 = agree; 5 = strongly agree.

## M00L03.01 SERVICES AND INSTITUTIONAL OPERATIONS – WALTER P. CARTER COMMUNITY MENTAL HEALTH CENTER (Continued)

Goal 3. To provide safe care to patients in the least restrictive manner, consistent with appropriate clinical treatment methods. Objective 3.1 By FY 2006, the number of patient elopements, per 1,000 patient days, will be reduced.

	2003	<b>20</b> 04	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient days	17,919	12,352	17,821	17,781
Output: Number of elopements	7	9	5	4
Outcome: Number of clopements per 1,000 patient days	0.39	0.72	0.28	0.23

Objective 3.2 By FY 2006, the number of patient seclusions, per 1,000 patient hours will be reduced.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input Number of patient hours	430,056	296,448	427,704	423,427
Output: Number of seclusion hours	206	239	148	133
Outcome: Number of seclusion hours per 1,000 patient hours	0.48	0.81	0.35	0.31

**Objective 3.3** By FY 2006, the number of patient restraints, per 1,000 patient hours, will be reduced.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	430,056	296,448	427,704	423,427
Output: Number of restraint hours	29.15	83.83	3.50	3.00
Outcome: Number of restraint hours per 1,000 patient hours	0.07	0.28	0.01	0.01

Objective 3.4 By FY 2006, the number of lost work hours due to staff injury will be reduced.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hours worked by staff	341,762	165,168	351,258	355,758
Output: Number of hours lost due to injury	68	72	51	46
Outcome: Rate of lost hours per 1,000 hours worked	0.20	0.44	0.15	0.13

### Goal 4. To improve psychiatric outcomes for patients.

**Objective 4.1** By FY 2006, the proportion of patients readmitted to the Carter Center due to decline in their psychiatric condition, within 30 days of their discharge, will be no more than 4%.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of discharges	647	423	800	800
Outcome: Percent of persons readmitted within 30 days of discharge	3.9%	2.4%	3.0%	2.5%

## M00L03.01 SERVICES AND INSTITUTIONAL OPERATIONS - WALTER P. CARTER COMMUNITY MENTAL HEALTH CENTER (Continued)

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census:				
Admissions	639	530	790	530
Discharges	647	522	789	522
Inpatients Treated	639	530	790	530
Average Daily Inpatients Treated	49	49	49	49
Beds Operated	51	51	51	51
Occupancy Percent	96.1%	96.1%	96.1%	96.1%
Acute Care:				
Patient Days	17,869	17,875	18,000	17,875
Average Daily Inpatients Treated	49	49	49	49
Per Diem Cost	\$514	\$513	\$505	\$520
Average Length of Stay	29	29	22	29
Cost per Admission	\$14,914	\$14,737	\$11,118	\$14,911
Ancillary Services				
Patient Days	17,869	17,875	18,000	17,875
Per Diem Cost	\$200	\$192	\$211	\$209
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$314,303	S881,543	\$705,739	\$719,853
Disproportionate Share Payments	\$406,639	\$3,125,833	\$3,125,833	\$3,125,833
Project Summary:	1.450.404	1 1 7 4 1 7 0	1 200 (12	1 270 540
General Administration	1,458,494	1,174,179	1,209,613	1,379,540
Dictary Services	474,654	420,030	465,640	463,856
Household and Property Services	2,068,256	1,980,565	2,045,285	1,985,462
Hospital Support Services	1,077,362	980,580	1,112,513	920,312
Patient Care Services	5,154,302	5,567,820	5,279,674	5,487,864
Ancillary Services	2,526,427	2,495,772	2,782,801	2,785,642
Non-Reimbursable Services	14,790	17,000	70,752	70,752
Total	\$12,774,285	\$12,635,946	\$12,966,278	\$13,093,428

## M00L04.01 SERVICES AND INSTITUTIONAL OPERATIONS - THOMAS B. FINAN CENTER

## PROGRAM DESCRIPTION

The Thomas B. Finan Center, located in Cumberland, operates as a mental health hospital for adult and adolescent citizens of Allegany, Frederick, Garrett, and Washington Counties and for adolescent citizens of Montgomery, Carroll, and Howard Counties. Ancillary services are provided to the Massie Unit (25-bed cottage for in-patient treatment of alcohol and drug addiction), the Jackson Unit (1 cottage for children in need of supervision and 1 cottage for juvenile drug offenders), and the Brandenburg Center (50-bed facility operated by the Department of Developmental Disabilities Administration).

#### MISSION

To provide as comprehensive an array as possible of safe and efficient mental health services to all patients admitted.

#### VISION

To figure prominently in the consumer-centered mental health care delivery system envisioned by the Mental Hygiene Administration by the year 2006, providing comprehensive services for the chronically mentally ill as part of a continuum of care that will accommodate needs ranging from long-term hospital to occasional community support, and that will emphasize case management, consumer choice and community education.

## GOALS AND OBJECTIVES

Goal 1. The Center will improve patient outcomes with the highest quality, individualized care, treatment, and rehabilitation appropriate to the patient's needs.

Objective 1.1 By FY 2006, the Center will reduce the number of seclusion hours and restraint hours.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	626,256	668,592	645,000	665,000
Outcome: Number of seclusion hours	104.6	114	99	94
Number of restraint hours	116.1	250.5	150	105
Number of seclusion hours per 1,000 patient hours	.17	.17	.15	.14
Number of restraint hours per 1,000 patient hours	.18	.37	.23	.16

Objective 1.3 By FY 2006, the Center will reduce the number of elopements per 1,000 Patient Days

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient days	26,094	27,858	26,875	27,708
Outcome: Number of elopements	9	7	6	5
Number of elopements per 1,000 patient days	.34	.25	.22	.18

**Goal 2.** The Center will maximize effective use of its resources to meet patient and other customer needs. **Objective 2.1** By the end of FY 2006, the Center's 30-day readmission rate will have a cumulative decrease of 4%.

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Input: Number of discharges	242	274	250	250
Outcome: Number of readmissions within 30 days	4	4	3	2
Percent of readmissions within 30 days	1.7%	1.5%	1.2%	.8%

## M00L04.01 SERVICES AND INSTITUTIONAL OPERATIONS - THOMAS B. FINAN CENTER (Continued)

Objective 2.2 The Center will maintain JCAHO Accreditation.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Maintain Accreditation	Yes	Yes	Yes	Yes

**Objective 2.3** By the end of FY 2006, the Center's patient satisfaction surveys will show an increased percentage of overall patient satisfaction.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of overall patient satisfaction	92%	93%	94%	95%

Goal 3. The Center will maintain a safe work environment for employees.

Objective 3.1 By FY2006, the Center will decrease the number of employee injuries.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of employee hours worked	329,466	304,841	315,000	315,000
Output: Number of employee injuries	44	37	35	31
Outcome: Percent of employee injuries per 1,000 hours worked	.13	.12	.11	.10

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Inpatient Census:				
Admissions	244	281	320	320
Discharges	242	274	340	340
Inpatients Treated	319	356	450	450
Average Daily Inpatients Treated	71	76	80	80
Beds Operated	114	114	114	114
Occupancy Percent	62.3%	66.7%	70.2%	70.2%
Adolescent Care:				
Patient Days	4,015	4,026	4,380	4,380
Average Daily Inpatients Treated	11	11	12	12
Per Diem Cost	\$542	\$536	\$530	\$539
Average Length of Stay	38	40	30	30
Cost per Admission	\$20,614	\$21,442	\$15,894	\$16,164
Geriatric Care:				
Patient Days	5,840	8,052	8,395	8,395
Average Daily Inpatient Treated	16	22	23	23
Per Diem Cost	\$445	\$349	\$335	\$351
Average Length of Stay	365	366	365	365
Cost per Admission	\$162,338	\$127,673	\$122,350	\$128,266

# M00L04.01 SERVICES AND INSTITUTIONAL OPERATIONS - THOMAS B. FINAN CENTER (Continued)

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Adult Care:	Легра	/ CLUAI	Estimated	<u>Casternate</u>
Patient Days	16,060	15,738	16,425	16,425
Average Daily Inpatient Treated	44	43	45	45
Per Diem Cost	\$444	\$438	\$430	\$445
Average Length of Stay	83	54	65	65
Cost per Admission	\$36,872	\$23,632	\$27,952	\$28,902
Ancillary Services				
Patient Days	25,915	27,816	29,200	29,200
Per Diem Cost	\$81	\$75	\$76	\$76
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$1,227,646	\$1,189,381	\$1,103,730	\$1,125,805
Disproportionate Share Payments	\$1,821,910	\$1,444,158	\$1,444,158	\$1,444,158
Project Summary:				
General Administration		1,728,895	1,642,954	1,935,962
Dietary Services		481,905	479,422	482,152
Household and Property Services		1,986,895	2,116,785	2,054,425
Hospital Support Services		3,035,933	3,216,383	3,270,518
Patient Care Services		5,120,705	5,254,978	5,410,755
Ancillary Services		1,576,314	1,705,306	1,685,700
Non-Reimbursable Services		959,734	984,496	1,016,740
Total		\$14,890,381	\$15,400,324	\$15,856,252

## M00L05.01 SERVICES AND INSTITUTIONAL OPERATIONS - REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS-BALTIMORE

#### PROGRAM DESCRIPTION

RICA-Baltimore is a mental health residential treatment facility of the Maryland State Department of Health and Mental Hygiene located in Baltimore City. This facility serves adolescents and their families from the Central Maryland region, the Eastern Shore, and parts of Western Maryland. RICA-Baltimore, staffed by qualified multidisciplinary treatment teams, provides treatment and educational programs for adolescent boys and girls (aged 11 to 18) who are experiencing emotional, behavioral and learning difficulties. Program services include: psychiatric evaluation and treatment; 24-hour nursing/residential services; individual, group and family therapy; crisis intervention; special education; extended year education program; alternative learning center; rehabilitation services; and, community reintegration.

## MISSION

We provide quality mental health treatment and educational services, in a residential and day treatment setting, to emotionally handicapped adolescents and their families with a focus on reintegrating the adolescent into the community.

## VISION

Our vision is to be a national model comprehensive care provider of quality mental health treatment and educational services to emotionally handicapped adolescents and their families. The services offered are fully integrated into the continuum of care available in Maryland.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Improve psychiatric outcomes for all children and adolescents.

**Objective 1.1** By Fiscal Year 2006, retain a re-admission rate of 5% or lower.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of Discharges	32	46	35	40
Output: Number of re-admissions within 30 days	2	2	1	2
Outcome: Percent of re-admissions within 30 days	6%	4%	3%	5%

Goal 2. To achieve successful discharge of clients (excluding court evaluation unit) to a less restrictive community based environment.

**Objective 2.1** By Fiscal Year 2006, discharges to less restrictive community based environments will exceed 75% of all discharges.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of Discharges	32	46	35	40
Output: Number of Discharges to a less restrictive setting	30	44	30	35
Outcome: Rate of successful Discharges	94%	96%	86%	88%

Goal 3. To provide a clinical environment which allows RICA to meet the needs of individuals served.

**Objective 3.1** By Fiscal Year 2006, more than 75% of all parents/guardians responding to satisfaction surveys will report overall satisfaction with services received at RICA-Baltimore

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of completed client satisfaction surveys	37	55	33	40
Output: Number of clients served during fiscal year	75	78	75	75
Outcome: Percent of survey respondents satisfied	81%	82%	77%	77%

## M00L05.01 SERVICES AND INSTITUTIONAL OPERATIONS - REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS-BALTIMORE (Continued)

## Goal 4. To provide a safe physical plant for staff.

Objective 4.1 By Fiscal Year 2006, retain a staff injury rate of less than 10 hours per 1,000 hours worked.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
<b>Input:</b> Number of hours worked by staff	259,373	255,662	252,720	236,854
Output: Number of lost hours	504	87	500	355
Outcome: Rate of lost time per thousand hours	1.9	.34	2.0	1.5

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census:	10	27	40	10
Admissions	43	37	40	40
Discharges	45	46	40	40
Inpatients Treated	75	78	80	80
Average Daily Inpatients Under Treatment	43 45	41 45	43 45	43 45
Beds Operated	45 95.6%	45 91.1%	45 95.6%	45 95.6%
Occupancy Percent	93.0%	91.170	93.0%	95.0%
Residential:				
Patient Days	15,695	15,006	15,695	15,695
Average Daily Inpatients Under Treatment	43	41	43	43
Per Diem Cost	S521	\$516	\$402	\$392
Average Length of Stay	365	366	365	365
Cost per Admission	\$190,247	\$188,675	\$146,876	\$143,148
Day Treatment:				
Patient Days	22,995	24,156	27,375	27,375
Average Daily Inpatient Treated	63	66	75	75
Per Diem Cost	S60	\$55	\$53	\$46
Average Length of Stay	365	366	365	365
Cost per Admission	\$21,763	\$20,301	\$19,426	\$16,677
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$2,724,127	\$3,441,265	\$2,121,021	\$2,163,442
Project Summary:				
General Administration		\$941,319	\$1,009,045	\$1,127,912
Dietary Services		561,416	568,524	351,702
Household and Property Services		896,252	971,934	846,694
Hospital Support Services		1,207,811	1,311,551	1,228,984
Patient Care Services		5,554,223	4,002,877	3,949,822
Ancillary Services		435,533	470,965	401,047
Non-Reimbursable Services		405,433	3,387,308	4,235,511
Total		\$10,001,987	\$11,722,204	\$12,141,672
I VIAI		\$10,001,70 <i>/</i>	04 كتوغية / و110	<i>014</i> ,141,074

## M00L06.01 SERVICES AND INSTITUTIONAL OPERATIONS - CROWNSVILLE HOSPITAL CENTER

#### PROGRAM DESCRIPTION

Crownsville Hospital Center, located approximately six miles northwest of Annapolis previously provided comprehensive psychiatric and related services to adult, geriatric, and forensic consumers of Anne Arundel, Calvert, Charles, St. Mary's and Prince George's counties, including the Eastern Shore. Additionally, it provided acute inpatient psychiatric services to adolescents from all counties cast of Carroll, Howard, and Montgomery Counties, to include the Eastern Shore and Baltimore City. Effective 6/30/04, the hospital closed after it was successfully consolidated into Spring Grove and Springfield Hospital Centers.

### MISSION

The mission of Crownsville Hospital Center is to maintain the safety and maintenance of the campus and 43 buildings that remain under the jurisdiction of DHMH.

## KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

- Goal 1. To improve psychiatric outcomes for patients.
  - **Objective 1.1** The number of patients readmitted, due to a decline in their psychiatric condition, in less than 30 days of their discharge, will be no more than 5%.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of discharges	492	673		
Output: Number of readmissions within 30 days	23	19		
Outcome: Percent of readmissions within 30 days	4.7%	2.8%		

Goal 2. To provide a safe, therapeutic, and comfortable, environment of care for patients and staff.

**Objective 2.1** The rate of hours lost from work associated with employee injuries, as reported to IWIF, per 1,000 hours worked will be no more than a rate of 1.1.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hours worked by staff	792,799	670,707		
Output: Number of hours lost due to injury	671	2579		
Outcome: Rate of time lost per 1,000 hours worked	0.85	3.85		

Goal 3. To provide care and treatment to patients in the least restrictive setting, consistent with personal and community safety needs Objective 3.1 The number of elopements per 1,000 patient days will be no more than 0.23.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient days	71,959	69,960		
Output: Number of elopements	15	12		
Outcome: Number of elopements per 1,000 patient days	0.21	0.17		

**Objective 3.2** The number of seclusion hours per 1,000 patient hours will be no more than 0.30.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	1,727,016	1,679,040		
Output: Number of seclusion hours	485	615		
Outcome: Number of seclusion hours per 1,000 patient hours	0.28	0.37		

# M00L06.01 SERVICES AND INSTITUTIONAL OPERATIONS - CROWNSVILLE HOSPITAL CENTER (Continued)

**Objective 3.3** The number of restraint hours per 1,000 patient hours will be no more than 0.75.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	1,727,016	1,679,040		
Output: Number of restraint hours	1,575	1,451		
Outcome: Number of restraint hours per 1,000 patient hours	0.91	0.86		

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census:				
Admissions	492	475		
Discharges	492	673		
Inpatients Treated	686	671		
Average Daily Inpatients Treated	197	191		
Beds Operated	222	204		
Occupancy Percent	88.8%	93.7%		
Adolescent:				
Patient Days	4,937	4,941		
Average Daily Inpatients Treated	14	14		
Per Diem Cost	\$622	\$550		
Average Length of Stay	28	24		
Cost per Admission	\$17,412	\$13,210		
Geriatric:				
Patient Days	7,591	7,470		
Average Daily Inpatient Treated	21	20		
Per Diem Cost	\$589	\$513		
Average Length of Stay	365	366		
Cost per Admission	\$215,024	\$187,800		
Adult Acute:				
Patient Days	7,408	7,046		
Average Daily Inpatient Treated	20	19		
Per Diem Cost	S439	\$475		
Average Length of Stay	51	51		
Cost per Admission	\$22,378	\$24,235		
Adult Intermediate:				
Patient Days	21,659	20,346		
Average Daily Inpatient Treated	59	56		
Per Diem Cost	\$260	\$242		
Average Length of Stay	365	366		
Cost per Admission	\$94,970	\$88,611		
Adult Extended:		r		
Patient Days	21,807	22,476		
Average Daily Inpatient Treated	60	61		
Per Diem Cost	\$301	\$274		
Average Length of Stay	365	366		
Cost per Admission	\$109;701	\$100,321		
F	****			

# M00L06.01 SERVICES AND INSTITUTIONAL OPERATIONS - CROWNSVILLE HOSPITAL CENTER (Continued)

D. C	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Adult Forensic:				
Patient Days	8,557	7,682		
Average Daily Inpatient Treated	23	21		
Per Diem Cost	S419	S421		
Average Length of Stay	45	59		
Cost per Admission	\$18,872	\$24,853		
Ancillary Services:				
Patient Days	71,959	69,961		
Per Diem Cost	\$103	\$99		
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	S1,970,085	S2,387,201		
Disproportionate Share Payments	\$2,497,704	\$5,152,010		
Project Summary:				
General Administration		\$3,594,509	(\$2,749,246)	\$1,114,750
Dietary		1,259,358	1,354,779	0
Property Services		5,153,641	5,791,239	828,552
Hospital Support		2,157,938	0	0
Patient Care Services		13,155,450	0	0
Ancillary Services		5,795,949	1,039,261	0
Non-Reimbursable Services		490,949	478,623	404,330
Total	-	\$31,607,794	\$5,914,656	\$2,347,632

## M00L07.01 SERVICES AND INSTITUTIONAL OPERATIONS - EASTERN SHORE HOSPITAL CENTER

## PROGRAM DESCRIPTION

Eastern Shore Hospital Center provides acute and long-term psychiatric services to the citizens of the four lower Eastern Shore counties of Dorchester, Wicomico, Somerset, and Worcester, while providing services to persons with a combination of psychiatric needs from the entire nine counties of the Eastern Shore. These services are provided in conjunction with, and in support of, those general hospitals on the Eastern Shore which provide psychiatric inpatient care, and with various nursing homes, clinics, and community rehabilitation programs dispersed throughout the Eastern Shore. It is the aim of the hospital to minimize disability, coordinate continuity of care within the community, and achieve these as economically as possible.

#### MISSION

The mission of the Eastern Shore Hospital Center is to provide residents with high quality hospital-based and community-linked mental health services.

## VISION

To help patients reduce their need for hospital services by: providing intensive multi-disciplinary, short-term treatment; developing more focused treatment for the patients with increasingly complex needs who have required continued long-term hospitalization; building a better partnership with the community system through staff interaction, teaching, consultation, and sharing programs to prevent relapse; energizing staff to accomplish our mission by training in the principles of continuous quality improvement; and utilizing the latest technology and specialty programming.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Eastern Shore Hospital Center will maintain its JCAHO accreditation.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: JCAHO accreditation received	Yes	Yes	Yes	Yes

Goal 2. Improved psychiatric outcomes for all patients.

Objective 2.1 By FY 2006, the annual 30 day readmission rate will not exceed a rate of 6%.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patients admitted	108	138	108	108
Output: Patients readmitted within 30 days of discharge	7	8	6	6
Outcome: Percent of patients readmitted within 30 days of discharge	6.48%	5.80%	5.56%	5.56%

Objective 2.2 By FY 2006, 90% of patients will attend the first aftercare appointment.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patients discharged and scheduled for aftercare treatment	60	61	60	60
Output: Number of patients attending the first aftercare appointment	54	52	54	54
Quality: Percent of patients participating in aftercare treatment after				
discharge	90%	85%	90%	90%

## M00L07.01 SERVICES AND INSTITUTIONAL OPERATIONS - EASTERN SHORE HOSPITAL CENTER (Continued)

Goal 3. To provide a comfortable, pleasing, and safe physical plant for patients and staff.

**Objective 3.1** By FY 2006, the overall mean score for patient satisfaction survey of items on a Likert Scale of 1-5 will be 4.00.

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Output: Number of participants in survey	94	41	50	50
Outcome: Mean score of survey	3.94	3.76	4.00	4.00

**Objective 3.2** By FY 2006, the amount of lost staff time due to patient-to-staff attacks will not exceed a rate of 0.5 per thousand hours worked.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hours worked by direct care staff	236,719	268,342	270,000	270,000
Output: Number of lost hours	559	146	135	135
Outcome: Rate of lost hours per 1,000 hours worked	2.36	.54	.50	.50

**Goal 4.** Treatment will be provided for patients in the least restrictive and least intensive setting consistent with safety needs. **Objective 4.1** By FY 2006, elopements will not exceed a rate of .22 per thousand patient days.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient days	26,959	27,413	27,740	27,740
<b>Output:</b> Number of elopements as defined/reported to Oryx	6	10	6	6
Outcome: Elopements per 1,000 patient days	.22	.36	.22	.22

Objective 4.2 By FY 2006, the rate of seclusion hours will not exceed a rate of .60 per thousand patient hours.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	647,016	657,912	665,760	665,760
Output: Number of seclusion hours as defined/reported to Oryx	496	1,042	400	400
Outcome: Seclusion hours per 1,000 patient hours	.76	1.58	.60	.60

Objective 4.3 By FY 2006, the rate of restraint hours will not exceed a rate of .02 per thousand patient hours

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	647,016	657,912	665,760	665,760
Output: Number of restraint hours as defined/reported to Oryx	9	161	10	10
Outcome: Restraint hours per 1,000 patient hours	.01	.24	.01	.01

# M00L07.01 SERVICES AND INSTITUTIONAL OPERATIONS – EASTERN SHORE HOSPITAL CENTER (Continued)

Performance Measures Inpatient Census:	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Admissions	109	138	102	140
Discharges	100	139	100	140
Inpatients Treated	76	75	76	76
Average Daily Inpatients Treated	74	75	76	76
Beds Operated	82	82	84	84
Occupancy Percent	90.2%	91.5%	90.5%	90.5%
Acute Care:				
Patient Days	6,646	6,954	6,570	6,570
Average Daily Inpatients Treated	18	19	18	18
Per Dicm Cost	\$453	\$448	S482	\$505
Average Length of Stay	17	30	30	30
Cost per Admission	\$7,701	\$13,440	\$14,460	\$15,150
Continuing Care:				
Patient Days	7,116	6,954	6,935	6,935
Average Daily Inpatient Treated	19	19	19	19
Per Diem Cost	\$403	\$379	\$419	\$399
Average Length of Stay	160	198 \$75,042	185 \$77,515	198
Cost per Admission	\$64,480	\$75,042	\$17,313	\$79,002
Secure Unit:				
Patient Days	7,102	6,954	8,030	8,030
Average Daily Inpatient Treated	20	19	22	22
Per Diem Cost	\$406	\$396	S378	\$386
Average Length of Stay Cost per Admission	52 \$21,112	58 \$22,968	35 \$13,230	58 \$22,388
Cost per Admission	\$21,112	\$22,708	\$19,290	922,300
Med Surg:				
Patient Days	6,095	6,588	6,205	6,205
Average Daily Inpatient Treated	17	18	17 #499	17
Per Diem Cost	\$481 222	\$434 225	\$488 205	\$502 225
Average Length of Stay Cost per Admission	\$106,787	\$97,622	\$100,100	\$112,843
Cost per Admission	3100,707	371,022	3100,100	\$112,045
Ancillary Services				
Patient Days	27,010	27,375	27,816	27,740
Per Diem Cost	\$109	\$109	\$111	\$110
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$726,987	\$661,621	\$642,150	\$654,993
Disproportionate Share Payments	\$725,789	\$1,791,960	\$1,791,960	\$1,791,960

# M00L07.01 SERVICES AND INSTITUTIONAL OPERATIONS – EASTERN SHORE HOSPITAL CENTER (Continued)

	2004	2005	2006
Performance Measures	Actual	Estimated	Estimated
Project Summary:			
General Administration	\$1,496,638	\$1,563,994	\$1,544,486
Dietary Services	810,731	887,046	742,011
Household and Property Services	1,718,636	1,723,182	1,821,175
Hospital Support Services	2,041,771	2,233,099	2,195,563
Patient Care Services	7,202,224	7,777,880	7,960,254
Ancillary Services	1,059,961	1,047,231	1,081,268
Community Services	168,016	180,376	180,547
Non-Reimbursable Services	190,010	223,159	49,831
Total	\$14,687,987	\$15,635,967	\$15,575,135

## M00L08.01 SERVICES AND INSTITUTIONAL OPERATIONS - SPRINGFIELD HOSPITAL CENTER

## PROGRAM DESCRIPTION

Springfield Hospital Center is a regional psychiatric facility, located in Carroll County, providing acute, sub-acute and longterm care inpatient services for residents throughout the entire State. Additionally, Springfield Hospital Center provides Stateoperated assisted living beds for clients who no longer require hospital level care. Support services are provided for Shoemaker House, a thirty-five (35) bed county operated alcohol and drug abuse rehabilitation unit located on the grounds. Prologue, a community based mental health residential services provider, operates three cottages on grounds providing ninc (9) group home beds for discharged patients.

#### MISSION

"Together we get better!" As a mental health facility, Springfield works together to create outcome-driven partnerships with patients, families, employees and community networks to promote optimal functioning, enhance personal development and enable best quality of care.

## VISION

A continually improving mental health treatment and training center.

As a progressive force in the mental health community, Springfield is measurably dedicated to providing safe, high quality patient care through its passion for continuous learning and improvement.

## KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

**Goal 1.** To maintain hospital accreditation by the Joint Commission on the Accreditation of Healthcare Organizations (JCAHO). **Objective 1.1** To maintain the hospital's accreditation by JCAHO.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: JCAHO Accreditation Received	Yes	Yes	Yes	Yes

Goal 2. To improve the quality of psychiatric outcomes for all patients/clients under care.

**Objective 2.1** 80% of discharged patients, completing the Springfield Hospital Center Patient Satisfaction Survey, will report an improvement in overall functioning as a result of their care.

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Output: Number of discharges	600	607	800	823
Percent of discharged patients completing survey	51%	55%	50%	50%
Outcome: Client satisfaction with treatment outcome	77.9%	76.9%	80.0%	80,0%

**Objective 2.2** To maintain a rate of inpatient 30-day readmissions of no more than 6.5%.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of inpatient admissions	606	642	823	883
Output: Number patients readmitted within 30 days	33	28	37	40
Outcome: 30 day readmission rate	5.45%	4.36%	4.50%	4.50%

## M00L08.01 SERVICES AND INSTITUTIONAL OPERATIONS – SPRINGFIELD HOSPITAL CENTER (Continued)

Goal 3. To maintain or improve a comfortable, pleasing and safe environment for patients and staff.Objective 3.1 The amount of lost staff time due to injury will be no more than 1 hour per 1,000 hours worked.

	2003	<b>200</b> 4	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hours worked by SHC employees	1,580,776	1,583,740	1,872,729	1,872,729
Output: Number of lost hours due to injury	1,701	3,315.5	2,809.1	1,872.7
Outcome: Rate of lost hours per 1,000 hours worked	1.076	2.093	1.500	0.999

Objective 3.2 To maintain a client satisfaction rate in the hospital environmental of at least 80%.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of completed patient satisfaction surveys	307	332	400	430
Output: Percent of discharged patients completing survey	51%	55%	50%	50%
Quality: Percent of patients reporting satisfaction in hospital				
environment	73.7%	77.9%	80.0%	80.0%

Goal 4. Treatment will be provided for patients in the least restrictive and least intensive setting consistent with safety needs.Objective 4.1 To maintain a number of elopements per hospital inpatient day (excluding assisted living) that meets or falls below 0.38 elopements per 1,000 patient days.

Performance Measures	2003 Actual	2004 Actual	200 <del>5</del> Estimated	2006 Estimated
Input: Number of registered patient days	97,602	97,952	129,575	129,575
Output: Number of elopements	46	63	65	49
Outcome: Number of elopements per 1,000 patient days	0.47	0.64	0.50	0.37

**Objective 4.2** To reduce the rate of seclusion and restraint hours per 1,000 patient hours.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	2,342,448	2,350,848	3,109,800	3,109,800
Output: Number of seclusion hours	881	895.03	1,166	1,166
Number of restraint hours	1,635.43	4,783.52	4,664.7	3,109.8
Outcome: Seclusion hours per 1,000 patient hours	0.376	0.380	0.374	0.374
Restraint hours per 1,000 patient hours	0.698	2.035	1.500	1.000

## M00L08.01 SERVICES AND INSTITUTIONAL OPERATIONS – SPRINGFIELD HOSPITAL CENTER (Continued)

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census:	750	720	010	070
Admissions Discharges	750 735	729 701	910 887	970 970
Inpatients Treated	1,055	1,052	1,269	1,375
Average Daily Inpatients Treated	313	315	405	405
Beds Operated	325	325	405	405
Occupancy Percent	96%	97%	100%	100%
Steaplandy I of cont	2070	5770	10070	100/0
Acute Care:				
Patient Days	14,742	14,550	22,995	22,995
Average Daily Inpatients Treated	40	40	63	63
Per Diem Cost	\$674	\$709	\$599	S666
Average Length of Stay	16	16	16	16
Cost per Admission	\$10,818	S11,350	\$9,589	\$10,660
Sub-Acute Care:				
Patient Days	8,646	8,685	8,760	8,760
Average Daily Inpatients Treated	24	24	24	24
Per Diem Cost	\$349	\$337	\$365	\$330
Average Length of Stay	126	110	110	110
Cost per Admission	\$44,059	\$37,108	S40,101	\$36,252
Continuing Care:				
Patient Days	60,175	61,263	83,585	83,585
Average Daily Inpatient Treated	165	167	229	229
Per Dicm Cost	\$363	\$356	\$339	\$347
Average Length of Stay	365	366	365	365
Cost per Admission	\$133,150	\$130,168	\$123,818	\$126,625
Deaf Unit:				
Patient Days	5,542	4,931	5,475	5,475
Average Daily Inpatient Treated	15	13	15	15
Per Diem Cost	\$500	\$569	\$508	\$528
Average Length of Stay	213	132	132	132
Cost per Admission	\$106,808	\$75,154	\$67,079	\$69,732
Comistria				
Geriatric:	8 406	8,523	8 760	8 760
Patient Days Average Daily Inpatient Treated	8,496 23	8,525 23	8,760 24	8,760 24
Per Diem Cost	\$386	\$358	\$365	\$372
Average Length of Stay	365	3558	365	365
Cost per Admission	\$141,709	\$131,115	\$133,294	\$135,799
Cost bes i minoprom	W171,102	∿⊥ لو⊥ ∨⊥ ψ	4100,47 <b>T</b>	41009177

## M00L08.01 SERVICES AND INSTITUTIONAL OPERATIONS – SPRINGFIELD HOSPITAL CENTER (Continued)

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Assisted Living (Domiciliary):				
Patient Days	16,709	17,515	18,250	18,250
Average Daily Inpatient Treated	46	48	50	50
Per Diem Cost	\$237	\$240	\$196	\$192
Average Length of Stay	106	161	161	161
Cost per Admission	\$25,328	\$38,619	\$31,606	\$30,859
Ancillary Services:				
Patient Days	114,287	115,467	147,825	147,825
Per Diem Cost	\$80	\$80	\$70	\$69
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$2,727,740	\$3,039,190	\$3,195,234	\$3,259,139
Disproportionate Share Payments	\$3,201,494	\$4,816,742	\$6,877,546	\$6,877,546
Project Summary:				
General Administration		\$4,575,497	\$5,438,201	\$5,952,272
Dietary Services		2,611,409	3,096,154	2,852,401
Household and Property Services		9,380,010	9,718,176	9,571,426
Hospital Support Services		4,250,840	5,044,046	4,724,433
Patient Care Services		28,420,446	35,527,138	37,775,687
Ancillary Services		5,361,352	6,668,029	6,489,326
Non-Reimbursable Services		333,111	275,837	290,507
Total	-	\$54,932,665	\$65,767,581	\$67,656,052

## M00L09.01 SERVICES AND INSTITUTIONAL OPERATIONS- SPRING GROVE HOSPITAL CENTER

## PROGRAM DESCRIPTION

Spring Grove Hospital Center is a Mental Hygiene Administration inpatient psychiatric facility located in Catonsville, Maryland. The facility operates 415 inpatient beds as well as 62 assisted living beds. The facility provides acute, subacute, and long term care to adult and geriatric patients. Additionally, it provides acute inpatient psychiatric services to adolescents. In addition to providing care to the referred civilly committed and voluntary admissions, Spring Grove also has a significant forensic mission. The hospital provides inpatient competency and criminal responsibility evaluations and additionally provides long term inpatient and domiciliary care to patients found not criminally responsible. The campus also is a home to the Maryland Psychiatric Research Center, a DHMH facility that is closely affiliated with the University of Maryland School of Medicine and is noted for its research into serious psychiatric diseases. Spring Grove Hospital and MPRC cooperatively operate two inpatient units for research purposes. These 44 beds are available to patients in all counties in the State of Maryland. The hospital also provides educational programs for the health care professions.

## MISSION

To provide quality mental health services to the citizens of Maryland in a progressive and responsible manner consistent with recognized standards of care.

## VISION

Spring Grove Hospital will be recognized as a national leader for excellence in psychiatric care, research, and education.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Spring Grove Hospital (SGH) will maintain accreditation and certification by appropriate accrediting bodies (JCAHO, CMS). Objective 1.1 The hospital will maintain triennial accreditation by the Joint Commission on Accreditation of Healthcare Organizations (JCAHO).

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: SGH is accredited by JCAHO	Yes	Yes	Yes	Yes

**Objective 1.2** Hospital units will retain certification from Center for Medicare and Medicaid Services (CMS) which provides for continuation of reimbursement for Federal programs.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: SGH is certified by CMS	Yes	Yes	Yes	Yes

Goal 2. There will be improvements in psychiatric outcomes for all patients and residents under care.

**Objective 2.1** By 2006, at least 90% of patients responding will self-report that they feel that their condition has significantly improved at the time of discharge.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Patient discharges	589	750	1449	1449
Outcome: Percent of patients who report a significantly				
improved condition	89.5%	85.0%	90.0%	90.0%

## M00L09.01 SERVICES AND INSTITUTIONAL OPERATIONS – SPRING GROVE HOSPITAL CENTER (Continued)

Objective 2.2 The 30 day readmission rate will be maintained at no more than 5% for FY 2006.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of 30 day readmissions	25	27	73	73
Output: Number of discharges	589	750	1449	1449
Outcome: Percent re-admitted to the hospital within 30 days	4.2	3.6	5.0	5.0

Goal 3. To provide a comfortable, pleasing and safe physical environment for patients and staff.

Objective 3.1 The amount of lost staff time due to employee injuries will be no more than 2.35 hours per 1,000 hours worked by FY 2006.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hours worked by SGH staff	1,467,750	1,302,019	1,759,026	1,759,026
Output: Number of lost hours of work due to injury	4,366	8,542	4,134	4,134
<b>Outcome:</b> Rate of lost time per 1,000 hours worked <sup>1</sup>	2.97	6.56	2.35	2.35

Goal 4. To provide treatment and care in the least restrictive, least intensive setting, consistent with safety needs. Objective 4.1 To maintain the rate of elopements (from hospital and residential units) at .58 per 1,000 patient days by FY 2006.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient days	116,366	118,468	161,888	161,888
Output: Number of elopements	68	36	94	94
Outcome: Rate of elopements per 1,000 patient days	.58	.30	.58	.58

Objective 4.2 The rate of seclusion hours per 1,000 patient hours will be maintained at less than 0.15 during FY 2006.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	2,435,280	2,843,232	3,885,312	3,885,312
Output: Number of seclusion hours	805	1189	544	544
<b>Outcome:</b> Seclusion rate per 1,000 patient hours <sup>2</sup>	0.33	0.42	0.14	0.14

Objective 4.3 The rate of restraint hours per 1,000 patient hours will be maintained at .50 during FY 2006.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	2,435,280	2,843,232	3,885,312	3,885,312
Output: Number of restraint hours	1,141	4,342	1,943	1,943
<b>Outcome:</b> Restraint rate per 1,000 patient hours <sup>3</sup>	.47	1.53	0.50	0.50

**Notes:** 1.10% of the reported injuries accounted for 73% of the total lost hours of work by staff. This rate is comparatively high due to length of recovery. Otherwise, overall lost hours would have remained relatively stable.

2.17 patients were seeluded for 346 hrs. representing 29% of the total seelusion hrs. This rate is comparatively high due to frequent or lengthy periods of seelusions. Otherwise hospital seelusion hrs. would have remained relatively stable. Additionally, the same 17 patients represented only 14% of the total population of secluded patients.

3.11 patients were restrained for 3,738 hrs. representing 85% of the total restraint hrs. This rate is comparatively high due to frequent or lengthy periods of restraint. Otherwise, hospital restraint hrs. would have remained relatively stable. Additionally, the same 11 patients only represented only 12% of the total population of restrained patients.

# M00L09.01 SERVICES AND INSTITUTIONAL OPERATIONS – SPRING GROVE HOSPITAL CENTER (Continued)

## **OTHER PERFORMANCE MEASURES**

Performance Measures         Actual         Estimated         Estimated           Impatient Census:         599         855         599         855           Discharges         589         845         589         845           Inpatient Streated         320         330         440         440           Beds Operated         341         341         443         439         439           Occupancy Percent         93.8%         96.8%         100.2%         100.2%         100.2%           Psychiatric Research Care:         *         *         *         *         *         *           Average Daily Inpatients Treated         13         7         *         *         *         *           Average Leight of Stay         246         214         *         *         *         *         *           Average Leight of Stay         246         214         *		2003	2004	2005	2006
Admissions       599       855       599       855         Discharges       589       845       589       845         Inpatients Treated       320       330       440       440         Beds Operated       341       341       439       439         Occupancy Percent       93.8%       96.8%       100.2%       100.2%         Psychiatric Research Care:       *       *       *         Patient Days       4,745       2,621       *       *         Average Daily Inpatients Treated       13       7       *       *         Patient Days       4,745       2,621       *       *         Average Length of Stay       246       214       *       *         Cost per Admission       \$62,895       \$89,449       *       *         Acute Care:       *       *       *       *         Patient Days       30,295       32,887       38,690       336,690         Average Daily Inpatient Treated       83       30       106       106         Per Diem Cost       \$505       \$470       \$486       \$507         Average Daily Inpatient Treated       127       135       213       213<		Actual	Actual	Estimated	Estimated
Discharges589845589845Inpatients Treated9191,1851,0391,295Average Daily Inpatients Treated341341439440Beds Operated341341439439Occupancy Percent93.8%96.8%100.2%100.2%Psychiatric Research Care:Patient Days $4,745$ 2,621*Average Daily Inpatients Treated137*Por Diem Cost82568419*Average Length of Stay246214*Cost per Admission862,895S89,449*Average Daily Inpatient Treated8390106Net Care:**Patient Days30,29532,88738,690Average Daily Inpatient Treated8390106Net Care:***Patient Days30,29532,88738,690Average Daily Inpatient Treated8390106Net Care:***Patient Days46,35549,29277,745Average Daily Inpatient Treated12713213Patient Days46,3553405\$380\$318Cost per Admission\$41,913\$16,327\$40,340\$17,612Intermediate Care:****Patient Days46,35549,29277,74577,455Average Daily Inpatient Treated12713213Per Diem Cost<	1	500	955	500	055
Inpatient Treated         919         1,185         1,039         1,295           Average Daily Inpatients Treated         320         330         440         440           Beds Operated         341         341         439         439           Occupancy Percent         93,8%         96,8%         100,2%         100,2%           Psychiatric Research Care:         *         *         *         *           Patient Days         4,745         2,621         *         *           Average Daily Inpatients Treated         13         7         *         *           Per Diem Cost         \$236         \$419         *         *           Cost per Admission         \$62,895         \$89,449         *         *           Acute Care:         *         *         *         *           Patient Days         30,295         32,887         38,690         38,690           Average Daily Inpatient Treated         83         90         106         106           Per Diem Cost         \$505         \$470         \$486         \$507           Average Daily Inpatient Treated         83         90         106         106           Per Diem Cost         \$463,55					
Average Daily Inpatients Treated320330440440Beds Operated341341439439Occupanery Percent93.8%96.8%100.2%100.2%Psychiatric Research Care:93.8%96.8%100.2%100.2%Patient Days4.7452.621**Average Daily Inpatients Treated137**Per Diem Cost\$256\$419**Average Length of Stay246214**Cost per Admission\$62.895\$89,449**Acute Care:****Patient Days30.29532,88738,69038,690Average Daily Inpatient Treated8390106106Per Diem Cost\$505\$470\$486\$507Average Length of Stay83358335Cost per Admission\$41,913\$16,327\$40,340\$17,612Intermediate Care:***Patient Days46,35549,29277,74577,745Average Daily Inpatient Treated127125213213Patient Days365365365365365Soco Staper Admission\$147,785\$138,848\$115,927\$118,031Geriartic:*****Patient Days $3,760$ 9,111 $8,030$ $8,030$ Average Daily Inpatient Treated\$13\$445\$365365 <t< td=""><td></td><td></td><td></td><td></td><td></td></t<>					
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Production       4,745       2,621       *       *         Patient Days       4,745       2,621       *       *         Average Daily Inpatients Treated       13       7       *       *         Per Diem Cost       \$256       \$419       *       *         Average Length of Stay       246       214       *       *         Cost per Admission       \$62,895       \$89,449       *       *         Acute Care:       *       *       *       *         Patient Days       30,295       32,887       38,690       38,690         Average Daily Inpatient Treated       83       90       106       106         Per Diem Cost       \$505       \$470       \$486       \$507         Average Length of Stay       83       35       83       35         Cost per Admission       \$41,913       \$16,327       \$40,340       \$17,612         Intermediate Care:       *       *       *       *       *         Patient Days       46,355       49,292       77,745       77,745       *       *         Average Length of Stay       365       365       365       365       365       365       3					
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Acute Care:       30,295       32,887       38,690       38,690         Average Daily Inpatient Treated       83       90       106       106         Per Diem Cost       \$505       \$470       \$486       \$507         Average Length of Stay       83       35       83       35         Cost per Admission       \$41,913       \$16,327       \$40,340       \$17,612         Intermediate Care:          213       213         Per Diem Cost       \$405       \$380       \$318       \$323         Average Daily Inpatient Treated       127       135       213       213         Per Diem Cost       \$405       \$380       \$318       \$323         Average Length of Stay       365       365       365       365         Cost per Admission       \$147,785       \$138,848       \$115,927       \$118,031         Geriatric:         Patient Days       8,760       9,111       8,030       8,030         Average Length of Stay       24       25       22       22         Per Diem Cost       \$513       \$481       \$833       \$856         Average Length of Stay       365       365 <td< td=""><td></td><td></td><td></td><td>*</td><td>*</td></td<>				*	*
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Cost per Admission         \$41,913         \$16,327         \$40,340         \$17,612           Intermediate Care:		\$505	\$470	\$486	\$507
Cost per Admission         \$\$41,913         \$\$16,327         \$\$40,340         \$\$17,612           Intermediate Care:         46,355         49,292         77,745         77,745           Patient Days         46,355         49,292         77,745         77,745           Average Daily Inpatient Treated         127         135         213         213           Per Diem Cost         \$405         \$380         \$318         \$323           Average Length of Stay         365         365         365         365           Cost per Admission         \$\$147,785         \$138,848         \$115,927         \$118,031           Geriatric:         ************************************	Average Length of Stay	83	35	83	35
Patient Days       46,355       49,292       77,745       77,745         Average Daily Inpatient Treated       127       135       213       213         Per Diem Cost       \$405       \$380       \$318       \$323         Average Length of Stay       365       365       365       365         Cost per Admission       \$147,785       \$138,848       \$115,927       \$118,031         Geriatric:         Patient Days       8,760       9,111       8,030       8,030         Average Daily Inpatient Treated       24       25       22       22         Per Diem Cost       \$513       \$481       \$833       \$856         Average Length of Stay       365       365       365       365         Cost per Admission       \$187,320       \$175,736       \$304,069       \$312,304         Medical/Surgical Services:         Patient Days       9,855       9,655       11,315       11,315         Average Daily Inpatient Treated       27       26       31       31         Per Diem Cost       \$313       \$321       \$290       \$301         Average Daily Inpatient Treated       27       26       31       31		\$41,913	\$16,327	S40,340	\$17,612
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Cost per Admission       \$147,785       \$138,848       \$115,927       \$118,031         Geriatric:       Patient Days       8,760       9,111       8,030       8,030         Average Daily Inpatient Treated       24       25       22       22         Per Diem Cost       \$513       \$481       \$833       \$856         Average Length of Stay       365       365       365       365         Cost per Admission       \$187,320       \$175,736       \$304,069       \$312,304         Medical/Surgical Services:       Patient Days       9,855       9,655       11,315       11,315         Patient Days       9,855       9,655       11,315       11,315       11,315         Average Daily Inpatient Treated       27       26       31       31         Per Diem Cost       \$313       \$321       \$290       \$301         Average Length of Stay       197       365       197       365					
Patient Days       8,760       9,111       8,030       8,030         Average Daily Inpatient Treated       24       25       22       22         Per Diem Cost       \$513       \$481       \$833       \$856         Average Length of Stay       365       365       365       365         Cost per Admission       \$187,320       \$175,736       \$304,069       \$312,304         Medical/Surgical Services:       Patient Days       9,855       9,655       11,315       11,315         Average Daily Inpatient Treated       27       26       31       31         Per Diem Cost       \$313       \$321       \$290       \$301         Average Length of Stay       197       365       197       365		\$147,785	\$138,848	\$115,927	\$118,031
Patient Days       8,760       9,111       8,030       8,030         Average Daily Inpatient Treated       24       25       22       22         Per Diem Cost       \$513       \$481       \$833       \$856         Average Length of Stay       365       365       365       365         Cost per Admission       \$187,320       \$175,736       \$304,069       \$312,304         Medical/Surgical Services:       Patient Days       9,855       9,655       11,315       11,315         Average Daily Inpatient Treated       27       26       31       31         Per Diem Cost       \$313       \$321       \$290       \$301         Average Length of Stay       197       365       197       365	Geriatric:				
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Per Diem Cost       \$513       \$481       \$833       \$856         Average Length of Stay       365       365       365       365         Cost per Admission       \$187,320       \$175,736       \$304,069       \$312,304         Medical/Surgical Services:       9,855       9,655       11,315       11,315         Patient Days       9,855       9,655       11,315       11,315         Average Daily Inpatient Treated       27       26       31       31         Per Diem Cost       \$313       \$321       \$290       \$301         Average Length of Stay       197       365       197       365	•	24		22	
Cost per Admission       \$187,320       \$175,736       \$304,069       \$312,304         Medical/Surgical Services:       9,855       9,655       11,315       11,315         Average Daily Inpatient Treated       27       26       31       31         Per Diem Cost       \$313       \$321       \$290       \$301         Average Length of Stay       197       365       197       365	÷ · ·	S513	\$481	\$833	\$856
Cost per Admission       \$187,320       \$175,736       \$304,069       \$312,304         Medical/Surgical Services:       9,855       9,655       11,315       11,315         Patient Days       9,855       9,655       11,315       11,315         Average Daily Inpatient Treated       27       26       31       31         Per Diem Cost       \$313       \$321       \$290       \$301         Average Length of Stay       197       365       197       365	Average Length of Stay	365	365	365	365
Patient Days       9,855       9,655       11,315       11,315         Average Daily Inpatient Treated       27       26       31       31         Per Diem Cost       \$313       \$321       \$290       \$301         Average Length of Stay       197       365       197       365		\$187,320	\$175,736	\$304,069	\$312,304
Patient Days       9,855       9,655       11,315       11,315         Average Daily Inpatient Treated       27       26       31       31         Per Diem Cost       \$313       \$321       \$290       \$301         Average Length of Stay       197       365       197       365	Medical/Surgical Services:				
Average Daily Inpatient Treated       27       26       31       31         Per Diem Cost       \$313       \$321       \$290       \$301         Average Length of Stay       197       365       197       365		9,855	9,655	11,315	11,315
Per Diem Cost         \$313         \$321         \$290         \$301           Average Length of Stay         197         365         197         365			· · ·		
Average Length of Stay         197         365         197         365					
	Average Length of Stay	197	365		
		\$61,690	\$117,155	\$57,149	\$109,956

Note: \* These patients are no longer housed together as a separate Psychiatric Research Care Unit; they are included in the counts for other patient groups.

## M00L09.01 SERVICES AND INSTITUTIONAL OPERATIONS – SPRING GROVE HOSPITAL CENTER (Continued)

## OTHER PERFORMANCE MEASURES

Performance Mcasures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Domiciliary Care:	Actual	Attua	Estimated	Estimated
Patient Days	16,790	16,363	18,250	18,250
Average Daily Inpatient Treated	46	45	50	50
Per Dicm Cost	\$229	\$228	S209	\$222
Average Length of Stay	261	210	261	210
Cost per Admission	\$59,834	\$47,818	\$54,524	\$46,533
Adolescent Care:				
Patient Days	*	732	6,570	6,570
Average Daily Inpatient Treated	*	2	18	18
Per Dicm Cost	*	\$135	\$370	\$381
Average Length of Stay	*	365	365	365
Cost per Admission	*	\$49,331	\$135,008	\$139,073
Ancillary Services				
Patient Days	116,800	120,780	160,600	160,600
Per Diem Cost	\$45	\$44	\$33	\$39
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$1,426,913	\$2,549,780	\$3,033,547	\$2,804,791
Disproportionate Share Payments	\$1,252,241	\$4,506,687	\$7,513,893	\$7,513,893
Project Summary:				
General Administration		\$4,001,104	\$5,017,337	\$5,722,687
Dietary Services		3,560,768	3,847,185	3,620,024
Household and Property Services		8,484,393	9,752,108	9,709,215
Hospital Support Services		4,265,389	5,595,953	5,809,872
Patient Care Services		27,125,395	36,371,943	37,648,061
Ancillary Services		4,498,208	5,330,303	5,761,396
Non-Reimbursable Services		985,583	1,282,585	1,276,137
Total	-	\$52,920,840	\$67,197,414	\$69,547,392

Note: \* In 2003, there were no adolescent patients at Spring Grove; the adolescent care unit was transferred from Crownsville Hospital in FY 2004.

## M00L10.01 SERVICES AND INSTITUTIONAL OPERATIONS – CLIFTON T. PERKINS HOSPITAL CENTER

#### PROGRAM DESCRIPTION

Section 10-406 of the Health-General Article establishes Clifton T. Perkins Hospital Center (CTPHC) as a State Psychiatric Hospital. CTPHC receives patients requiring psychiatric evaluation who have been accused of felonies and have raised the Not Criminally Responsible (NCR) defense and/or their Competency to Stand Trial is in question. CTPHC provides treatment to offenders who have been adjudicated NCR, and/or Incompetent to Stand Trial (IST) and CTPHC accepts, by transfer, felony immates from correctional facilities who meet the criteria for involuntary commitment (IVA). Additionally, CTPHC accepts patients from other State Regional Psychiatric Hospitals whose behavior is violent and aggressive.

## MISSION

The mission of Clifton T. Perkins Hospital Center is to perform timely pretrial evaluations of defendants referred by the judicial circuit of Maryland, provide quality assessment of and treatment for all patients, and provide maximum security custody of patients to ensure public safety.

## VISION

The State of Maryland will provide effective and efficient assessment and treatment to psychiatric patients who require hospitalization within a maximum secure environment.

## GOALS AND OBJECTIVES

Goal 1. Performance of pretrial evaluations: provide timely and cost-efficient pretrial evaluations on felony defendants for all Maryland judicial circuits.

**Objective 1.1** By end of fiscal year 2006, 70% of pretrial assessments will be accomplished within 90 days.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of Pretrial Evaluations (PTE) completed	83	115	75	100
Output: Number of PTEs completed within 90 days	73	83	66	70
Outcome: Percent of PTEs completed within 90 days	88%	72%	88%	70%

Goal 2. Provision of quality psychiatric assessment and treatment for all patients: Provide treatment for patients admitted to this maximum security facility.

Objective 2.1 By the end of fiscal year 2006, 48% of patients IST will be restored to competency.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of IST patients (patients admitted for PTE -	59	52	59	62
incompetent to stand trial + patients adjudicated incompetent to stand	l trial)			
Output: Number of IST patients restored to competency	28	30	23	30
Outcome: Percent of IST patients restored to competency	47%	58%	39%	48%

**Objective 2.2** By the end of fiscal year 2006, 7% of patients adjudicated NCR will be recommended to the court for Conditional Release.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patients adjudicated NCR	130	139	133	141
Output: Number of NCR patients recommended for Conditional Release	8	8	7	10
Outcome: Percent of NCR patients recommended for Conditional Release	6%	6%	5%	7%

## M00L10.01 SERVICES AND INSTITUTIONAL OPERATIONS – CLIFTON T. PERKINS HOSPITAL CENTER

**Objective 2.3** By the end of fiscal year 2006, 55% of involuntarily certified/committed patients will be converted to voluntary status within 6 months of their certification date.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patients certified/committed involuntarily (IVA)	19	32	29	29
Output: Number of IVA patients converted to voluntary	18	16	19	16
status within 6 months				
Outcome: Percent of IVA patients converted to voluntary	95%	50%	66%	55%
status within 6 months of certification date				

Goal 3. Provision of custody to patients in need of maximum security: strive to provide a safe, secure and violence-free environment of care for all patients requiring maximum security confinement to manage their violent behavior/ensure public safety.
 Objective 3.1 By end of fiscal year 2006, patients injured by patient-to-patient attacks will not exceed 59%.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient-to-patient attacks	113	83	118	69
Output: Number of patients injured in attacks	66	47	70	41
Outcome: Percent of patient-to-patient attacks that result in injury	58%	57%	59%	59%

**Objective 3.2** By end of fiscal year 2006, staff (clinical + security staff) injured from patient-to-staff attacks that result in lost time from work will not exceed 57%.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient-to-staff attacks	82	62	82	51
Output: Number of staff with lost time due to attack	43	32	43	29
Outcome: Percent of patient-to-staff attacks that result in lost time	52%	52%	52%	57%

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Inpatient Census:				
Admissions	69	81	70	90
Discharges	69	82	70	90
Inpatients Treated	287	297	288	305
Average Daily Inpatients Treated	218	216	218	218
Beds Operated	220	220	220	220
Occupancy Percent	99.1%	98.2%	99.1%	99.1%
Forensic Care:				
Patient Days	79,422	79,056	79,570	79,570
Average Daily Inpatients Treated	218	216	218	218
Per Diem Cost	\$321	\$312	\$337	\$347
Average Length of Stay	2,044	1,993	2,044	2,190
Cost per Admission	\$117,135	\$114,030	\$123,172	\$126,608

# M00L10.01 SERVICES AND INSTITUTIONAL OPERATIONS – CLIFTON T. PERKINS HOSPITAL CENTER (Continued)

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Ancillary Services: Patient Days Per Diem Cost	79,422 \$102	79,056 \$104	79,570 \$112	79,570 \$116
<b>Pretrial Services:</b> Inpatient Competency Evaluation Referrals Inpatient Pretrial Evaluation Referrals	8 13	17 22	20 16	20 25
Outpatient Pretrial Evaluation Referrals Outpatient Pretrial Evaluation Referrals	14 64	10 65	10 12 72	13 70
Total (Inpatient+Outpatient) Competency/Pretrial Evaluation Referrals Total (Inpatient+Outpatient) Pretrial Evaluation Referrals Total (Inpatient+Outpatient) Pretrial Evaluations Completed (MFR)	99 77 68	114 87 115	120 88 76	128 95 120
Admitted Incompetent to Stand Trial Adjudicated Incompetent to Stand Trial	2 57	1 60	6 38	5 62
Total Admitted/Adjudicated Incompetent to Stand Trial (MFR) Hospital Patient Recoveries:	59	61	44	67
Medicaid, Medicare, Insurance, and Sponsors	\$28,278	\$57,525	\$33,116	S33,778
Project Summary: General Administration Dietary Services Household and Property Services Hospital Support Services Patient Care Services Ancillary Services Non-Reimbursable Services Total		\$3,118,854 1,155,122 2,666,032 3,445,490 16,385,026 6,156,854 75,555 <b>\$33,002,933</b>	\$4,290,989 1,187,880 2,758,251 3,717,702 17,185,786 6,587,496 282,095 \$36,010,199	\$5,148,920 1,345,831 2,704,953 3,679,746 17,073,201 6,856,885 128,000 \$36,937,536

## M00L11.01 SERVICES AND INSTITUTIONAL OPERATIONS - JOHN L. GILDNER REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS

## PROGRAM DESCRIPTION

John L. Gildner Regional Institute for Children and Adolescents (RICA) is a residential and day treatment center providing mental health treatment, education and rehabilitative services to children and adolescents and the families of Montgomery, Carroll, Frederick, Howard, Prince George's and Washington Counties.

## MISSION

To provide the best possible patient care and education to all students and their families.

## VISION

Our vision for RICA is to strive for quality care for as many children as we can bring to the program, based on the resources and space available.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Improve psychiatric outcomes for all children and adolescents. Objective 1.1 By Fiscal Year 2006, retain a re-admission rate of 5% or lower.

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Input: Number of Discharges	53	72	58	55
Output: Number of re-admissions within 30 days	0	0	1	
Outcome: Percentage of re-admissions within 30 days	0%	0%	2%	2%

Goal 2. To achieve successful discharge of clients (excluding court evaluation unit) to a less restrictive community based environment.

**Objective 2.1** By Fiscal Year 2006, discharges to less restrictive community based environments will exceed 75% of all discharges.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of Discharges	43	60	50	50
Output: Number of Discharges to a less restrictive setting	38	55	40	40
Outcome: Rate of successful Discharges	88%	92%	80%	80%

Goal 3. To provide a clinical environment which allows RICA to meet the needs of individuals served.

**Objective 3.1** By Fiscal Year 2006, more than 75% of all parents/guardians responding to satisfaction surveys will report overall satisfaction with services received at JLG-RICA.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of completed client satisfaction surveys	118*	90*	40	40
Output: Number of clients served during fiscal year	118	128	120	120
Outcome: Percent of survey respondents satisfied	74%	90%	80%	80%

Note: \*FY2003 and 2004 numbers are based on surveys of patients, both day and residential, not on parents/guardians

## M00L11.01 SERVICES AND INSTITUTIONAL OPERATIONS - JOHN L. GILDNER REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS (Continued)

## Goal 4. To provide a safe physical plant for staff.

Objective 4.1 By Fiscal Year 2006, retain a staff injury rate of less than 10 hours per 1,000 hours worked.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hours worked by staff	334,136.6	339,541.1	346,220.2	346,220.2
Output: Number of lost hours	2,910	1,721	1,500	1,500
Outcome: Rate of lost time per thousand hours	8.70	5.07	4.33	4.33

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census:				
Admissions	59	62	74	74
Discharges	52	65	74	74
Inpatients Treated	137	127	140	140
Average Daily Inpatients Under Treatment	69	70	74	74
Beds Operated	80	80	80	80
Occupancy Percent	86.3%	87.5%	92.5%	92.5%
Residential:				
Patient Days	25,012	25,735	27,010	27,010
Average Daily Inpatients Under Treatment	69	70	74	74
Per Diem Cost	\$251	\$260	\$263	\$255
Average Length of Stay	365	366	365	365
Cost per Admission	\$91,721	\$94,995	\$95,943	\$93,131
Day Treatment:				
Patient Days	32,850	32,940	32,850	32,850
Average Daily Inpatient Treated	. 90	90	90	90
Per Diem Cost	\$83	\$77	S79	\$68
Average Length of Stay	365	366	365	365
Cost per Admission	\$30,185	S28,041	\$28,667	\$24,783
Hospital Patient Recoveries:				
	\$3,602,014	\$4,800,752	\$2,623,753	\$2,642,421
Project Summary:				
General Administration		\$1,323,905	S1,419,302	\$1,488,717
Dietary Services		645,367	706,993	464,231
Household and Property Services		1,615,997	1,546,353	1,417,308
Hospital Support Services		60,260	52,606	53,077
Patient Care Services		5,646,168	6,039,478	5,784,697
Ancillary Services		354,539	379,954	330,400
Non-Reimbursable Services		2,000,473	506,765	1,516,204
Total		\$11,646,709	\$10,651,451	\$11,054,634

## M00L12.01 SERVICES AND INSTITUTIONAL OPERATIONS - UPPER SHORE COMMUNITY MENTAL HEALTH CENTER

## PROGRAM DESCRIPTION

Upper Shore Community Mental Health Center provides acute and long-term psychiatric services to the citizens of the five Upper Eastern Shore counties of Talbot, Caroline, Queen Anne's, Kent, and Cecil. These services are provided in conjunction with, and in support of, the general hospitals on the Eastern Shore which provide psychiatric inpatient care and with the various nursing homes, clinics, and community rehabilitation programs dispersed throughout the shore. It is our aim to minimize disability, coordinate continuity of care within the community, and achieve these as economically as possible.

### MISSION

The mission of the Upper Shore Community Mental Health Center is to provide residents with high quality, hospital-based, community linked mental health services.

## VISION

To help patients reduce their need for hospital services by: providing intensive multi-disciplinary, short-term treatment; developing more focused treatment for the patients with increasingly complex needs who have required continued long-term hospitalization; building a better partnership with the community system through staff interaction, teaching, consultation and sharing programs to prevent relapse; energizing staff to accomplish the mission by training in the principles of continuous quality improvement; and utilizing the latest technology and specialty programming.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Upper Shore Community Mental Health Center will maintain its JCAHO accreditation.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: JCAHO accreditation received	Yes	Yes	Yes	Yes

Goal 2. To improve psychiatric outcomes for all patients

Objective 2.1 During FY 2006, the annual 30-day readmission rate will not exceed 6.00%.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patients admitted	222	223	225	225
Output: Number of patients readmitted within 30 days of discharge	11	9	13	13
Outcome: Percent of patients readmitted within 30 days of discharge	4.95%	4.04%	5.78%	5.78%

Objective 2.2 During FY 2006, 80% of patients will attend the first aftercare appointment.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patients discharged and scheduled for aftercare treatment	154	138	155	155
Output: Number of patients attending first aftercare appointment	121	99	124	124
Quality: Percent of patients participating in aftercare treatment				
after discharge	79%	72%	80%	80%

## M00L12.01 SERVICES AND INSTITUTIONAL OPERATIONS - UPPER SHORE COMMUNITY MENTAL HEALTH CENTER (Continued)

Goal 3. To maintain a comfortable, pleasing, and safe physical plant for patients and staff.

Objective 3.1 During FY 2006, the overall mean score for the patient satisfaction survey will be 4.00 or higher.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of Participants in survey	42	96	90	90
Outcome: Mean score of survey	3.82	4.12	4.00	4.00

**Objective 3.2** During FY 2006, the amount of lost staff time due to patient-to-staff attacks will not exceed a rate of 0.08 per 1,000 hours worked.

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Input: Number of hours worked by direct care staff	165,144	113,462	165,000	165,000
Output: Number of lost hours	0	0	13.2	13.2
Outcome: Rate of lost time hours per 1,000 hours worked	0	0	.08	.08

**Goal 4.** Treatment will be provided for patients in the least restrictive and least intensive setting consistent with safety needs. **Objective 4.1** By FY 2006, clopements will be lowered to a rate of .74 per 1,000 patient days.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient days	13,589	14,166	13,505	13,505
Output: Number of elopements as defined/reported to Oryx	17	12	10	10
Outcome: Elopements per 1,000 patient days	1.25	.85	.74	.74

Objective 4.2 During FY 2006, the rate of seclusion hours will not exceed a rate of .60 per 1,000 patient hours.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	326,136	339,984	325,008	325,008
Output: Number of seclusion hours	386	328	195	195
Outcome: Seclusion hours per 1,000 patient hours	1.18	.97	.60	.60

Objective 4.3 During FY 2006, the rate of restraint hours will not exceed a rate of .31 per 1,000 patient hours.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	326,136	339,984	325,008	325,008
Output: Number of restraint hours	4	48	100	100
Outcome: Restraint hours per 1,000 patient hours	.01	.14	,31	.31

## M00L12.01 SERVICES AND INSTITUTIONAL OPERATIONS - UPPER SHORE COMMUNITY MENTAL HEALTH CENTER (Continued)

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census:				
Admissions	223	223	240	240
Discharges	222	221	240	240
Inpatients Treated	285	279	270	270
Average Daily Inpatients Treated	37	39	37	37
Beds Operated	55	55	55	55
Occupancy Percent	67.3%	70.9%	67.3%	67.3%
Acute Care:				
Patient Days	13,589	14,166	13,600	13,600
Average Daily Inpatients Treated	36	39	37	37
Per Diem Cost	S484	\$462	\$511	\$513
Average Length of Stay	49	52	55	55
Cost per Admission	\$23,697	\$24,044	\$28,089	\$28,223
Ancillary Services:				
Patient Days	13,589	14,166	13,600	13,600
Per Diem Cost	\$26	\$25	S28	\$30
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$267,122	\$487,302	\$479,036	\$488,617
Disproportionate Share Payments	\$271,425	\$2,863,672	\$2,863,672	\$2,863,672
Droitest Structure				
Project Summary: General Administration		\$506,086	\$550,139	\$534,632
Dietary Services		266,880	274,774	3334,032 267,077
Household and Property Services		860,838	873,795	904,432
Household and Floperty Services Hospital Support Services		1,136,476	1,120,116	1,129,682
Patient Care Services		3,815,500	4,165,493	4,180,620
Ancillary Services		315,598	4,105,495	4,180,620
Non-Reimbursable Services		315,598	,	363,371 342,032
	-		306,443	
Total		\$7,232,532	\$7,635,540	\$7,723,846

## M00L14.01 SERVICES AND INSTITUTIONAL OPERATIONS - REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS – SOUTHERN MARYLAND

## PROGRAM DESCRIPTION

RICA Southern Maryland is a residential treatment center for seriously emotionally disturbed boys between 12 and 18 years of age. RICA Southern Maryland provides mental health treatment, educational and rehabilitative services to children and adolescents primarily from Calvert, Charles, Prince George's and St. Mary's Counties.

## MISSION

RICA Southern Maryland provides a comprehensive mental health and special education program for emotionally impaired youth and their families. This program is offered in both residential and day treatment settings in order to facilitate the productive reintegration of youth back into the community.

## VISION

Helping youth reach their full potential.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Improve psychiatric outcomes for all children and adolescents. Objective 1.1 By Fiscal Year 2006, retain a re-admission rate of 5% or lower.

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Input: Number of Discharges	42	46	60	60
Output: Number of re-admissions within 30 days	0	0	0	0
Outcome: Percent of re-admissions within 30 days	0	0	0	0

Goal 2. To achieve successful discharge of clients (excluding court evaluation unit) to a less restrictive community based environment.

**Objective 2.1** By Fiscal Year 2006, discharges to less restrictive community based environments will exceed 75% of all discharges.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of Discharges excluding the court evaluation unit	23	29	50	50
Output: Number of Discharges to a less restrictive setting	*22	*28	48	48
Outcome: Rate of successful Discharges	96	96	96	96

Note: \*Data are estimates

## M00L14.01 SERVICES AND INSTITUTIONAL OPERATIONS - REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS – SOUTHERN MARYLAND (Continued)

Goal 3. To provide a clinical environment which allows RICA to meet the needs of individuals served.

**Objective 3.1** By Fiscal Year 2006, more than 75% of all parents/guardians responding to satisfaction surveys will report overall satisfaction with services received at RICA.

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Input: Number of completed client satisfaction surveys	5	9	9	9
Output: Number of clients served during fiscal year	41	75	75	75
Outcome: Percent of survey respondents satisfied	100	86	86	86

## Goal 4. To provide a safe physical plant for staff.

Objective 4.1 By Fiscal Year 2006, retain a staff injury rate of less than 10 hours per 1,000 hours worked.

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Input: Number of hours worked by staff	127,073	131,198	132,000	132,000
Output: Number of lost hours	16	3.5	50	47.5
Outcome: Rate of lost time per thousand hours	.1260	.0267	.3788	.3599

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census:				
Admissions	41	33	50	50
Discharges	42	46	60	60
Inpatients Treated	65	58	80	80
Average Daily Inpatients Under Treatment	24	26	26	28
Beds Operated	32	32	32	32
Occupancy Percent	75.0%	81.3%	81.3%	87.5%
Residential:				
Patient Days	8,760	9,516	9,490	10,220
Average Daily Inpatients Under Treatment	24	26	26	28
Per Diem Cost	\$346	\$305	\$327	\$298
Average Length of Stay	365	366	365	365
Cost per Admission	\$126,343	\$111,712	\$119,463	\$108,917
Day Treatment:				
Patient Days	13,000	13,000	13,000	13,000
Average Daily Inpatient Treated	65	65	65	65
Per Diem Cost	\$128	\$120	\$126	\$98
Average Length of Stay	200	200	200	200
Cost per Admission	\$25,687	\$24,099	\$25,183	\$19,577
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$1,551,610	\$2,235,202	\$1,373,098	\$1,400,560

## M00L14.01 SERVICES AND INSTITUTIONAL OPERATIONS - REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS - SOUTHERN MARYLAND (Continued)

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Project Summary:				
General Administration		\$786,180	\$871,111	\$938,821
Dietary Services		300,483	308,590	304,731
Household and Property Services		571,887	581,991	613,533
Hospital Support Services		30,813	46,472	46,727
Patient Care Services		2,924,913	3,089,178	2,585,237
Ancillary Services		567,133	603,237	611,306
Non-Reimbursable Services		659,888	2,500	519,805
Total		\$5,841,297	\$5,503,079	\$5,620,160

## M00M01.01 PROGRAM DIRECTION - DEVELOPMENTAL DISABILITIES ADMINISTRATION

#### PROGRAM DESCRIPTION

The Developmental Disabilities Administration (DDA) is established in the Department of Health and Mental Hygiene at Health-General Article § 7-201. At § 7-303, the DDA is mandated to implement a Statewide plan for training and habilitation services. This is accomplished through the provision of direct services to individuals with mental retardation in institutions operated by the DDA and through funding of a coordinated service delivery system supporting individuals with developmental disabilities in the community. The focus of both models of service is on individuals receiving appropriate, needed services oriented to the goal of integration into the general community. The term "developmental disability" may mean a wide range of disabling conditions including, but not limited to: autism, blindness, cerebral palsy, deafness, epilepsy, mental retardation, and multiple sclerosis.

#### MISSION

The mission of the Developmental Disabilities Administration is to provide leadership to assure the full participation of individuals with developmental disabilities and their families in all aspects of community life and to promote their empowerment to access quality supports and services necessary to foster personal growth, independence, and productivity.

#### VISION

The Developmental Disabilities Administration takes the leadership role in building partnerships and trust with families, providers, local and State agencies, and advocates to assure that individuals with developmental disabilities and their families have access to the resources necessary to foster growth, including those resources available to the general public. Because of our inherent belief in the rights and dignity of the individual, we are committed to:

- the empowerment of all individuals with developmental disabilities and their families to choose the services and supports that meet their needs;
- the integration of individuals with developmental disabilities into community life to foster participation;
- the provision of quality supports, based on consumer satisfaction, that maximizes individual growth and development; and
- the establishment of a fiscally responsible, flexible service system that makes the best use of the resources that the citizens of Maryland have allocated for serving individuals with developmental disabilities.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

- Goal 1. Individuals receiving community services are satisfied with their personal growth, independence and productivity.
  - **Objective 1.1** By the end of Fiscal Year 2006, the percentage of respondents on the "Ask ME Survey" expressing satisfaction in the following domains will remain the same or improve.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of surveys administered	1,000	1,000	1,000	1,000
Quality: Percent of individuals expressing satisfaction with:				
Physical well-being	93.5%	94.0%	≥94.0%	≥94.0%
Material well-being	81.6%	85.3%	≥85.3%	≥85.3%
Emotional well-being	92.5%	93.9%	≥93.9%	≥93.9%
Interpersonal relations	85.4%	89.1%	≥89.1%	≥89.1%
Rights	64.9%	65.9%	≥65.9%	≥65.9%
Personal development	81.5%	85.9%	≥85.9%	≥85.9%
Social inclusion	82.1%	84.8%	≥84.8%	≥84.8%
Self-determination	72.0%	79.2%	≥79.2%	≥79.2%

## M00M01.01 PROGRAM DIRECTION - DEVELOPMENTAL DISABILITIES ADMINISTRATION (Continued)

**Objective 1.2** By the end of Fiscal Year 2006, the average score on the domain of "personal development" will increase by 5% and the average score on the other seven domains will remain the same or improve.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of surveys administered	1,000	1,000	1,000	1,000
Quality: Average score by domain:				
Personal development	4.5	5.3	≥5.6	≥5.9
Physical well-being	7.2	7.4	≥7.4	≥7.4
Material well-being	4.5	5.1	≥5.1	≥5.1
Emotional well-being	6.8	7.1	≥7.1	≥71
Interpersonal relations	5.1	5.6	≥5.6	≥5.6
Rights	2.5	2.7	≥2.7	≥2.7
Social inclusion	4.6	5.1	≥5.1	≥5.1
Self-determination	3.5	4.4	<u>≥</u> 4.4	≥4.4

Goal 2. An increasing number of eligible individuals will receive community-based services through the budget for community services. Objective 2.1 During FY 2006, the number of individuals receiving community-based service will increase by .65%.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of individuals served	18,773	19,892	21,784	21,925
Output: Percentage increase of individuals receiving community-				
based service	5.38%	5.96%	9.51%	.65%

**Objective 2.2** By the end of Fiscal Year 2006, an increasing number of individuals known to DDA to be eligible for the 1/1/98 waiting list will receive at least one DDA-funded service.

Performance Measures	2003(a)	2004	2005	2006
	Actual	Actual	Estimated	Estimated
<b>Output:</b> Number of individuals known to DDA to be eligible as of 01/01/98 served (b)	8,252	9,694	9,814	9,919

**Objective 2.3** By the end of Fiscal Year 2006, 31% of the eligible individuals applying for services after 1/1/98 will receive at least one DDA funded service.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of eligible individuals applying after 1/1/98	7,920	9,838	11,756	13,674
Output: Number of eligible individuals applying after 1/1/98				
who have received an additional service	2,308	2,945	3,582	4,219
Quality: Percent of new individuals who receive at least one service	29%	30%	30%	31%

## M00M01.01 PROGRAM DIRECTION - DEVELOPMENTAL DISABILITIES ADMINISTRATION (Continued)

**Goal 3.** Matching federal funds (Federal Financial Participation (FFP)) – are claimed for an increasing number of Home and Community Based Services (HCBS) waiver eligible individuals.

**Objective 3.1** By the end of Fiscal Year 2006, the FFP claimed for individuals enrolled in DDA's Home and Community Based Services (HCBS) waiver will have increased by 155% over the base year (Fiscal Year 1999) of \$85,750,195.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Matching federal funds from waiver (\$)	145,319,625	178,914,571	198,501,511	218,571,745
Output: Dollar increase over Fiscal Year 99	59,569,430	93,164,376	112,751,316	132,821,550
Percentage increase over Fiscal Year 99 base	69%	109%	131%	155%

Notes: (a) Fiscal Year 2003 was the fifth year of the five-year Waiting List Initiative.

(b) Wording changed following recommendations from legislative auditors.

## M00M01.02 COMMUNITY SERVICES – DEVELOPMENTAL DISABILITIES ADMINISTRATION

#### PROGRAM DESCRIPTION

Section 7-201 of the Health-General Article establishes the Developmental Disabilities Administration within the Department of Health and Mental Hygiene. The Developmental Disabilities Administration is responsible for planning, developing, and directing a statewide, comprehensive system of services for individuals with developmental disabilities and their families.

This program will share the mission, vision, goals, objectives and performance measures of program MM01.01, Program Direction.

#### OTHER PERFORMANCE MEASURES

Performance Measures Community Residential Services:	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Annualized Clients	4,529	4,634	4,814	4,930
Average Annual Cost Per Client	\$49,009	\$55,909	857,733	\$61,407
Day and Supported Employment Programs:				
Annualized Clients	5,036	5,295	5,283	5,519
Average Annual Cost Per Client	\$15,699	\$13,713	\$14,075	\$14,263
Supported Employment Programs: *				
Clients	3,238			
Average Annual Cost Per Client	\$14,186			
Supported Employment Programs: *				
Annualized Clients		3,328	4,174	4,114
Average Annual Cost Per Client		\$13,564	\$12,986	\$14,026
Resource Coordination (Includes Medicaid Waiver)				
Annualized Clients	13,048	13,915	14,539	15,475
Average Cost Per Annualized Client	\$1,266	\$1,333	\$1,362	\$1,345
Purchase of Care:				
Clients	5	2	3	2
Average Annual Cost Per Client	\$37,471	\$36,533	\$51,293	\$15,693
Summer Program:				
Clients	2,009	l,914	2,009	1,914
Average Annual Cost Per Client	\$172	\$159	\$158	\$166
Family Support Services:				
Annualized Clients	2,548	2,742	3,020	2,977
Average Annual Cost Per Client	\$3,049	\$3,102	\$2,979	\$3,041
Individual Family Care:				
Annualized Clients	201	198	202	200
Average Annual Cost Per Client	\$16,170	\$16,914	\$16,809	\$17,594
Individual Support Services:				
Annualized Clients	4,641	4,966	5,072	5,428
Average Annual Cost Per Client	\$5,637	\$5,385	\$5,603	\$4,867

# M00M01.02 COMMUNITY SERVICES – DEVELOPMENTAL DISABILITIES ADMINISTRATION (Continued)

#### **OTHER PERFORMANCE MEASURES**

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Behavioral Support Services: **				
Behavioral Respite (Number of Days)	3,196	6,119	6,119	6,119
Behavioral Consultation (Number of Consultations)	9,671	8,849	8,849	8,849
Behavioral Plans (Number of Individual Plans)	485	527	527	527
Temporary Augmentation of Staff (Number of Hours)	50,973	55,201	55,201	55,201
Training (Number of Trainings)	93	19	19	19
Sign Language Interpretations (Number of Interpretations)	423	167	167	167
Client Referrals (Number of Referrals)	131	108	108	108
Community Support Living Arrangements:				
Annualized Clients	1,232	1,356	1,353	1,397
Average Cost Per Annualized Client	\$32,665	\$32,999	\$32,881	\$34,058
Waiting List Equity Fund:				
Clients Served	14	27	91	20
Fund Balance Available	\$1,111,065	\$1,458,116	\$1,008,978	S482,890

\* During Fiscal Year 2003, DDA separated day and supported employment services into separate PCAs.

- \*\* The Administration has changed the units of measurement for Behavioral Support Services to reflect the different types of services provided.
- Note For the Fiscal Year 2006 Budget Presentation, the Administration changed the units of measurement for the following services: Residential, Day, Supported Employment, Resource Coordination, Purchase of Care, Family Support Services, Individual Family Care, Individual Support Services and Community Supported Living Arrangements with new measures of Annualized Clients as a more accurate measure.

## M00M02.01 SERVICES AND INSTITUTIONAL OPERATIONS – ROSEWOOD CENTER

#### PROGRAM DESCRIPTION

Rosewood Center is a State residential center established in the Developmental Disabilities Administration under §7-501 of the Health-General Article of the Annotated Code of Maryland. Its mandate is to provide direct service to individuals with mental retardation admitted to the facility while working to integrate these consumers into less restrictive settings in the community. Services at the Center include around the clock residential care, treatment and support. The Center is required to maintain federal certification as an Intermediate Care Facility for Individuals with Mental Retardation (ICF-MR) and to comply with all applicable federal and Maryland laws and regulations.

#### MISSION

Rosewood Center is a State residential center that serves individuals with mental retardation primarily from the Central Maryland Region. Individuals from other regions of Maryland who need forensic evaluation or supports that are more extensive may be ordered to Rosewood Center by the courts or the Department of Health and Mental Hygiene - Developmental Disabilities Administration. Through a consumer driven planning process governed by the principles of individual choice and empowerment, Rosewood Center staff provides residential care, treatment and supports intended to assist consumers to reach their maximum potential. Services are provided in a safe, secure and healthful setting.

#### VISION

Rosewood Center will meet the comprehensive support needs of Maryland individuals with mental retardation and their families in a setting that is supportive of community integration, furthered by ongoing opportunities for routine exposure and experience in the community at large, and guided by principles of consumer empowerment and choice.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

**Goal 1.** Empower individuals with mental retardation to plan for their services. **Objective 1.1** In Fiscal Year 2006, there will be self-advocacy groups for each residential living area at Rosewood Center.

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Input: Number of residential living areas	3	3	3	3
Quality: Percent of units with self-advocacy groups	100%	100%	100%	100%

Goal 2. Individuals living at the Center are safe.

**Objective 2.1** Throughout Fiscal Year 2006, the Center will maintain its record of compliance with Federal and State regulations by receiving zero citations in its annual survey by the State Licensing Office of Health Care Quality.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of citations in "Client Protections"	0	0	0	0

Goal 3. Individuals achieve his/her best health possible.

**Objective 3.1** Throughout Fiscal Year 2006 the Center will maintain its record of compliance with Federal and State regulations by receiving zero citations in its annual survey by the State Licensing Office of Health Care Quality.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of citations in "Health Care Services"	0	1	0	0

## M00M02.01 SERVICES AND INSTITUTIONAL OPERATIONS – ROSEWOOD CENTER (Continued)

Goal 4. Individuals are integrated appropriately into the community while residing at the Center.

**Objective 4.1** During Fiscal Year 2006, on average, consumers that are able to participate in off campus, social/recreational activities will do so at the rate of 60 outings per year.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals able to participate	200	165	150	145
Output: Average number off campus trips per individual per year	85	63	60	60

Goal 5. Provide quality services to people using respite services.

**Objective 5.1** In Fiscal Year 2006, 100% of families of individuals using respite services at Rosewood Center will return a completed satisfaction survey that will indicate overall satisfaction with respite service.

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Input: Number of individuals receiving respite	3	4	6	6
Number of satisfaction surveys returned	N/A	N/A	6	6
Quality: Percent with overall satisfied or above	N/A	N/A	100%	100%

#### OTHER PERFORMANCE MEASURES

Performance Measures Beds Operated	2003 Actual 275	<b>2004</b> Actual 275	<b>2005</b> Estimated 275	<b>2006</b> <b>Estimated</b> 275
Residential Services				
Admissions	21	9	15	22
Discharges	29	21	14	54*
Inpatients Treated	239	219	212	211
Average Daily Inpatients Treated	213	200	200	158*
Patient Days	77,745	73,200	73,000	57,670*
Per Diem Cost	\$328	\$371	\$378	\$377
Average Length of Stay	365	366	365	365
Amual Cost Per Average Daily Client	\$119,720	\$135,786	\$137,970	\$137,605
Day Services				
Average Daily Inpatient Treated	192	179	179	177
Patient Days	46,080	42,960	42,960	42,480
Per Diem Cost	\$129	S141	\$150	\$153
Average Length of Stay	240	240	240	240
Annual Cost Per Average Daily Client	\$30,960	\$33,840	\$36,000	\$36,720
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$22,452,874	\$15,765,716	\$17,879,865	S16,857,652
Disproportionate Share Payments				
Project Summary:				
General Administration		\$5,200,968	\$5,587,455	\$5,911,107
Dietary Services		1,622,957	1,683,440	1,524,725
Household and Property Services		6,186,049	6,353,646	6,493,642
Hospital Support Services		4,016,560	4,377,582	4,530,927
Patient Carc Services		15,503,342	15,336,885	14,681,331
Day Services		1,418,392	1,483,256	1,461,435
Ancillary Services		4,207,522	4,325,806	4,429,735
Non-Reimbursable Services		152,405	151,995	187,639
Total		\$38,308,195	\$39,300,065	\$39,220,541

Note: \*Contingent on BRFA

## M00M05.01 SERVICES AND INSTITUTIONAL OPERATIONS – HOLLY CENTER

#### PROGRAM DESCRIPTION

Holly Center, in Salisbury Maryland, is a State residential center established in the Developmental Disabilities Administration at § 7-501 of the Health-General Article of the Annotated Code of Maryland. It is responsible for the provision of needed services to individuals with mental retardation admitted to the facility while working to integrate these consumers into less restrictive settings in the community. Services provided include twenty-four hour residential care, treatment and support. The Center is required to maintain federal certification as an Intermediate Care Facility for Individuals with Mental Retardation (ICFMR) and to comply with all applicable federal and Maryland laws and regulations.

#### MISSION

Holly Center is a State residential center that serves people with mental retardation primarily from the Eastern Shore Region. Through a consumer driven planning process governed by the principles of individual choice and empowerment, Holly Center staff provides residential care, treatment and supports intended to assist consumers to reach their maximum potential. Services are provided in an environment that is safe and healthy.

#### VISION

Individuals living at Holly Center should attain the highest quality of life possible through achievement of their individual goals through:

- Promotion of growth and independence leading to community involvement and integration
- Observance of individual rights
- Promotion of optimal health and safety
- · Partnership between the Holly Center and the community
- · Empowerment of all people in the decision making process

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

- Goal 1. Empower individuals with mental retardation to plan for their services.
  - **Objective 1.1** In Fiscal Year 2006, there will be self-advocacy groups for each residential living area at Holly Center.

	2003	2004	2005	2006
Performance Measures	Actual	Estimated	Estimated	Estimated
Input: Number of residential areas	6	6	6	6
Quality: Percent of areas with self-advocacy groups	100%	100%	100%	100%

#### Goal 2. Individuals living at the Center are safe.

**Objective 2.1** Throughout Fiscal Year 2006, the Center will maintain its record of compliance with Federal and State regulations by receiving zero citations in its annual survey by the State Licensing Office of Health Care Quality.

	2003	2004	2005	2006
Performance Measures	Actual	Estimated	Estimated	Estimated
Quality: Number of citations in "Client Protections"	0	0	0	0

#### Goal 3. Individuals achieve his/her best health possible.

**Objective 3.1** Throughout Fiscal Year 2006, the Center will maintain its record of compliance with Federal and State regulations by receiving zero citations in its annual survey by the State Licensing Office of Health Care Quality.

	2003	2004	2005	2006
Performance Measures	Actual	Estimated	Estimated	Estimated
Quality: Number of citations in "Health Care Services"	0	0	0	0

## M00M05.01 SERVICES AND INSTITUTIONAL OPERATIONS - HOLLY CENTER (Continued)

Goal 4. Individuals are integrated appropriately into the community while residing at the Center.

**Objective 4.1** In Fiscal Year 2006, 100% of consumers who are not at risk medically will participate in appropriate community recreational activities at least once per quarter.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of individuals participating in appropriate	100%	100%	100%	100%
community recreational activity each quarter				

#### Goal 5. Provide quality services to people using respite.

**Objective 5.1** In Fiscal Year 2006, 100% of families and individuals using respite services at Holly Center will return a completed satisfaction survey that will indicate overall satisfaction with respite service.

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Input: Number of individuals receiving respite	0	0	8	8
Number of satisfaction surveys returned	0	0	8	8
Quality: Percent with overall satisfied or above	N/A	N/A	100%	100%

#### OTHER PERFORMANCE MEASURES

Performance Measures Beds Operated	<b>2003</b> Actual 195	<b>2004</b> Actual 195	<b>2005</b> Estimated 195	<b>2006</b> Estimated 195
Residential Services:				
Admissions	0	1	0	0
Discharges	11	4	2	3
Inpatients Treated	123	108	103	100
Average Daily Inpatients Treated	117	107	103	100
Patient Days	42,705	39,162	37,595	36,500
Per Diem Cost	\$300	S330	\$369	\$376
Average Length of Stay	365	366	365	365
Annual Cost Per Average Daily Client	\$109,425	\$120,855	\$134,516	\$137,335
Day Services:				
Average Daily Inpatient Treated	57	55	55	55
Patient Days	14,193	13,695	13,695	13,695
Per Diem Cost	\$100	\$110	\$118	\$117
Average Length of Stay	249	249	249	249
Annual Cost Per Average Daily Client	\$24,873	\$27,313	\$29,467	\$29,129
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$5,614,116	\$8,598,024	\$9,055,407	\$9,231,481
Project Summary:				
General Administration		\$2,595,693	\$2,863,270	S2,849,497
Dictary Services		1,136,018	1,159,563	1,008,298
Household and Property Services		1,805,299	1,947,074	1,956,986
Hospital Support Services		1,212,367	1,200,238	1,236,806
Patient Care Services		7,699,727	8,305,585	8,288,614
Day Services		508,253	569,386	566,951
Ancillary Services		983,104	1,059,878	1,065,755
Non-Reimbursable Services		474,438	537,911	544,416
Total		\$16,414,899	\$17,642,905	\$17,517,323

## M00M07.01 SERVICES AND INSTITUTIONAL OPERATIONS-POTOMAC CENTER

#### PROGRAM DESCRIPTION

Potomac Center is a State Residential Center established in the Developmental Disabilities Administration at §7-501 of the Health General Article of the Annotated Code of Maryland. The Center provides individuals admitted there with the appropriate service consistent with the individual's welfare, safety and plan of habilitation. Potomac Center is certified as an Intermediate Care Facility for Individuals with Mental Retardation (ICF/MR) and complies with applicable Federal and Maryland laws and regulations. The Council on Quality and Leadership accredits the Potomac Center.

#### MISSION

Potomac Center provides opportunities to individuals with mental retardation primarily from the Western Maryland region. A safe, healthful and aesthetically pleasing environment is provided where an interdisciplinary team utilizes person-centered planning emphasizing individual choice and empowerment.

#### VISION

All people with mental retardation will be empowered to choose quality supports necessary to achieve their individual outcomes.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Empower individuals with mental retardation to plan for their services.

**Objective 1.1** In Fiscal Year 2006, 70% of individuals will meet the Accreditation outcome regarding "people [who] realize personal goals."

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of individuals meeting standard	54%	60%	65%	70%

**Objective 1.2** In Fiscal Year 2006, 90% of individuals will meet the Accreditation outcome regarding "people [who] choose their daily routine."

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of individuals meeting standard	77%	82%	85%	90%

Goal 2. Individuals living at the Center are safe.

**Objective 2.1** Throughout Fiscal Year 2006, the Center will maintain its record of compliance with Federal and State regulations by receiving zero citations in its annual survey by the State licensing Office of Health Care Quality.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of citations in "Client Protections"	0	1	0	0

## M00M07.01 SERVICES AND INSTITUTIONAL OPERATIONS—POTOMAC CENTER (Continued)

Goal 3. Individuals achieve their best health possible.

**Objective 3.1** Throughout Fiscal Year 2006, the Center will maintain its record of compliance with Federal and State regulations by receiving zero citations in its annual survey by the State licensing Office of Health Care Quality.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of citations in "Health Care Services"	0	0	0	0

Goal 4. Individuals are integrated appropriately into the community while residing at the Center.

**Objective 4.1** In Fiscal Year 2006, 50% of individuals will meet the Accreditation outcome, "People perform different social roles," having, appropriate to their ability, an ongoing, contributing relationship with others.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of individuals meeting standard	34%	47%	45%	50%

Goal 5. Provide quality services to people using respite.

**Objective 5.1** In Fiscal Year 2006, 100% of families and individuals using respite services in the Center who complete a satisfaction survey will indicate overall satisfaction with respite services.

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Input: Number of individuals receiving respite.	19	15	15	15
Input: Number of satisfaction surveys returned	10	N/A	10	10
Outcome: Percentage of families expressing satisfaction	100%	N/A	100%	100%

#### OTHER PERFORMANCE MEASURES

Performance Measures Beds Operated	<b>2003</b> Actual 94	<b>2004</b> Actual 94	<b>2005</b> Estimated 94	<b>2006</b> Estimated 94
Residential Services:				
Admissions	0	2	0	0
Discharges	8	3	3	0
Inpatients Treated	95	80	73	70
Average Daily Inpatients Treated	66	60	59	59
Patient Days	24,090	22,138	21,535	21,535
Per Diem Cost	\$336	\$366	\$389	\$392
Average Length of Stay	365	366	365	365
Annual Cost Per Average Daily Client	S122,506	\$133,810	\$142,146	\$143,148
Day Services:				
Average Daily Inpatient Treated	10	9	9	9
Patient Days	2,400	2,210	2,190	2,190
Per Diem Cost	\$199	\$218	S218	\$223
Average Length of Stay	240	240	240	240
Annual Cost Per Average Daily Client	\$47,839	\$52,329	\$52,384	\$53,557

## M00M07.01 SERVICES AND INSTITUTIONAL OPERATIONS – POTOMAC CENTER (Continued)

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Hospital Patient Recoveries: Medicaid, Medicare, Insurance and Sponsors	\$3,733,747	\$5,241,738	\$5,875,216	\$6,154,532
Project Summary:				
General Administration		\$1,286,780	\$1,364,535	\$1,485,414
Dietary Services		650,239	586,697	556,890
Household and Property Services		1,429,189	1,466,457	1,553,625
Hospital Support Services		659,779	707,097	707,655
Patient Care Services		4,422,240	4,623,221	4,518,912
Day Services		208,936	206,388	209,064
Ancillary Services		303,495	452,600	448,787
Non-Reimbursable Services		5,927	5,000	10,000
Total		\$8,966,585	\$9,411,995	\$9,490,347

## M00M09.01 SERVICES AND INSTITUTIONAL OPERATIONS - JOSEPH D. BRANDENBURG CENTER

#### PROGRAM DESCRIPTION

The Joseph D. Brandenburg Center, a 24-hour residential center, is located on the grounds of the Thomas B. Finan Center, in Cumberland, Maryland. It is established in the Developmental Disabilities Administration at section 7-501 of the Health-General Article of the Annotated Code of Maryland. Its mandate is to provide direct service to individuals with mental retardation admitted to the facility while working to integrate these consumers into less restrictive settings in the community. Services at the Center include round the clock residential care, treatment and support. The Center is required to maintain federal certification as an Intermediate Care Facility for Individuals with Mental Retardation (ICFMR) and to comply with all applicable federal and Maryland laws and regulations. The Council on Quality and Leadership in Support for People with Developmental Disabilities accredits Brandenburg Center.

#### MISSION

"Brandenburg Center provides outstanding residential and habilitation services to support adults with developmental disabilities experience positive outcomes from personal choices."

#### VISION

The Brandenburg Center will support each individual in his or her personal journey with creativity, initiative, communication and teamwork.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Empower individuals with mental retardation to plan for their services.

**Objective 1.1** Based on internal self-assessments, in Fiscal Year 2006, 85% of individuals will meet the Accreditation outcome regarding "people [who] choose personal goals."

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of individuals meeting standard	100%	75%	85%	85%

**Objective 1.2** Based on internal self-assessments, in Fiscal Year 2006, 85% of individuals will meet the Accreditation outcome regarding "people [who] choose their daily routine."

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of individuals meeting standard	100%	75%	85%	85%

#### Goal 2. Individuals living at the Center are safe.

**Objective 2.1** Through Fiscal Year 2006, the Center will maintain its record of compliance with Federal and State regulations by receiving zero citations in Client Protections, in its annual survey by the State Licensing Office of Health Care Quality.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
<b>Outcome:</b> Number citations in "Client Protections"	0	0	0	0

Goal 3. Individual achieves his/her best health possible.

**Objective 3.1** Throughout Fiscal Year 2006, the Center will maintain its record of compliance with Federal and State regulations by receiving zero citations in Health Care Services, in its annual survey by the State Licensing Office of Health Care Quality.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of citations in "Health Care Services"	0	0	0	0

## M00M09.01 SERVICES AND INSTITUTIONAL OPERATIONS - JOSEPH D. BRANDENBURG CENTER (Continued)

Goal 4. Individuals are integrated appropriately into the community while residing at the Center.

**Objective 4.1** In Fiscal Year 2006, 75% of individuals will meet the Accreditation outcome regarding "people [who] participate in the life of the Community."

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of individuals meeting standard	70%	82%	75%	75%

#### Goal 5. Provide quality services to people using respite.

**Objective 5.1** Throughout Fiscal Year 2006, 100% of families and individuals using respite services in the Center, who returned a completed satisfaction survey, will indicate overall satisfaction with respite service.

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Input: Number of individuals who returned a completed survey	0	0	8	8
Outcome: Percent of individuals who express overall satisfaction	NA	NA	100%	100%

#### **OTHER PERFORMANCE MEASURES**

Performance Measures Beds Operated	<b>2003</b> Actual 45	<b>2004</b> <b>Actual</b> 45	<b>2005</b> <b>Estimated</b> 30	2006 Estimated 30
Residential Services:				
Admissions	0	0	0	0
Discharges	8	1	0	0
Inpatients Treated	30	23	22	22
Average Daily Inpatients Treated	25	22	22	22
Patient Days	9,036	8,052	8,030	8,030
Per Diem Cost	\$400	\$397	\$436	\$446
Average Length of Stay	365	366	365	365
Annual Cost Per Average Daily Client	\$146,182	\$145,128	\$159,293	\$162,633
Day Services:				
Average Daily Inpatient Treated	8	8	8	8
Patient Days	2,000	2,000	2,000	2,000
Per Diem Cost	\$121	\$113	S134	\$137
Average Length of Stay	250	250	250	250
Annual Cost Per Average Daily Client	\$30,318	\$28,273	\$33,472	\$34,315
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$4,237,217	\$3,169,126	\$3,372,319	\$3,533,248
Project Summary:				
General Administration		\$855,460	\$900,942	\$1,021,238
Dietary Services		0	0	0
Household and Property Services		0	0	0
Hospital Support Services		219,044	315,889	322,861
Patient Care Services		2,265,470	2,459,683	2,421,843
Day Services		136,564	156,303	155,182
Ancillary Services		292,610	309,049	308,982
Non-Reimbursable Services		8,000	0	0
Total		\$3,777,148	\$4,141,866	\$4,230,106

## M00P01.01 EXECUTIVE DIRECTION - DEPUTY SECRETARY FOR HEALTH CARE FINANCING

#### PROGRAM DESCRIPTION

The Deputy Secretary for Health Care Financing is responsible for the activities and missions of the Medical Care Programs, which include seven programs: Office of Operations, Eligibility and Pharmacy; Medical Care Provider Reimbursements; Office of Health Services; Office of Planning and Finance; Kidney Disease Treatment Services; Maryland Children's Health Program; and the Major Information Technology Development Program (which addresses HIPAA and e-Medicaid issues).

#### MISSION

The mission of the Deputy Secretary for Health Care Financing is to assure that Maryland citizens have access to cost-effective quality health care services. The Deputy Secretary's mission is achieved by providing leadership and oversight to Medical Care Programs.

#### VISION

The vision of the Deputy Secretary for Health Care Financing is that all Maryland citizens have access to quality health care services, regardless of financial status, through delivery systems that will be seen as models in the health care industry.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

This program shares the goals and objectives of Medical Care Programs Administration (M00Q01).

## M00Q01.00 MEDICAL CARE PROGRAMS ADMINISTRATION

#### PROGRAM DESCRIPTION

The Medical Care Programs Administration serves children, pregnant women, the elderly, and the disabled, as well as adults eligible through the Temporary Cash Assistance (TCA) Program. Children are two-thirds of all beneficiaries. In comparison to the general public, the population eligible for Medical Care Programs is characterized by poorer health and lower income. The health and economic status of the eligible population creates a greater need for services while presenting greater challenges to providing services. Access to medical care is one of multiple factors directly related to improved health. It is estimated that 50% of premature mortality of Americans is attributable to lifestyle, 20% is attributable to environment, 20% is attributable to human biology, and 10% could be avoided with improved medical care.<sup>1</sup>

In addition to serving the most vulnerable populations, Medical Care Programs Administration benefits all Marylanders by sustaining the health care system in the State.

#### MISSION

The mission of the Medical Care Programs is to improve the health and well-being of low-income Marylanders by assuring access to medically necessary and appropriate health care services. In striving to meet this mission, we serve both customers and taxpayers by assuring that quality services are provided in a cost-effective and timely manner.

#### VISION

The Medical Care Programs Administration will provide leadership to promote equal access and high quality health care services for all Marylanders.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

#### Goal 1. Improve the health of Maryland's children.

**Objective 1.1** For calendar year 2006, increase by 2 percentage points annually the proportion of HealthChoice children who have received necessary immunizations at age two.<sup>2,3</sup>

	CY 2003	CY2004	CY2005	CY2006
Performance Measures	Actual	Estimated	Estimated	Estimated
Input: Sample of HealthChoice children age two	2,100	2,100	2,100	2,100
Output: Number of HealthChoice children age two in sample who had				
received necessary immunizations	1,407	1,449	1,491	1,533
Outcome: Percent of HealthChoice children age two in sample who had				
received necessary immunizations	67%	69%	71%	73%

<sup>&</sup>lt;sup>1</sup> Adapted from Public Health Service, 1993; Institute of Medicine, 1988; and Centers for Disease Control and Prevention, 1979.

<sup>&</sup>lt;sup>2</sup> Necessary immunizations include four DtaP/DT (diptheria, tetanus, pertussis), three IPV/OPV (poliovirus), one MMR (measles, mumps, rubella), three H influenza type B, three hepatitis B, and one VZV (chicken pox).

<sup>&</sup>lt;sup>3</sup> A sample of 2,173 HealthChoice children aged 2 years was drawn for this HEDIS measure. Data were collected from a combination of medical record reviews and administrative data. 1,129 HealthChoice children aged 2 years had received all of the necessary immunizations.

**Objective 1.2** For calendar year 2006, increase by 2 percentage points annually the proportion of HealthChoice children ages 12 months through 23 months who receive a lead test during the year.

	CY2003 stimated	CY2004 Estimated	CY2005 Estimated	CY2006 Estimated
Baltimore City				
Input: Number of HealthChoice children ages 12 through 23 months <sup>4</sup>	6,832	6,812	6,793	6,773
Output: Number of HealthChoice children ages 12 through 23 months receiving lead test	4,099	4,223	4,347	4,470
Outcome: Percent of HealthChoice children ages 12 through 23 months receiving lead test	60%	62%	<b>6</b> 4%	66%
Maryland				
Input: Number of HealthChoice children ages 12 through 23 months	31,952	33,738	35,624	37,610
Output: Number of HealthChoice children ages 12 through 23 months receiving lead test	14,698	16,194	17,812	19,557
Outcome: Percent of HealthChoice children ages 12 through 23 months receiving lead test	46%	48%	50%	52%

**Objective 1.3** For calendar year 2006, increase to 73% the proportion of severely disabled children aged 0-20 years (identified by eligibility for Supplemental Security Income [SSI]) in HealthChoice who receive at least one ambulatory care service during the year.

CY2004	CY2005	CY2006
Estimated	Estimated	Estimated
12,000	12,000	12,000
8,520	8,640	8,760
71%	72%	73%
	Estimated 12,000 8,520	Estimated         Estimated           12,000         12,000           8,520         8,640

Note: \*Includes children aged 0-20 years with  $\geq$  320 days of enrollment in SSI and an MCO

**Objective 1.4** For Calendar Year 2006, reduce by 1 admission annually, the rate per thousand of asthma-related hospital admissions among HealthChoice children ages 5-20 with asthma.

Performance Measures	CY2003 Actual	CY2004 Estimated	CY2005 Estimated	CY2006 Estimated
<b>Input:</b> Number of HealthChoice children up ages 5- 20 with asthma	12,661	12,681	12,701	12,721
Output: Number of asthma-related hospital admissions among		·	·	
HealthChoice children ages 5- 20 with asthma	642	635	624	611
Outcome: Rate per thousand of asthma-related hospital admissions				
among HealthChoice children ages 5-20 with asthma	51	50	49	48

<sup>&</sup>lt;sup>4</sup>HealthChoice enrollees represent those enrolled in a managed care organization (MCO) for ≥90 days.

<sup>&</sup>lt;sup>5</sup>Ambulatory services include physician office visits and hospital outpatient visits. Do not include emergency room, hospital inpatient, substance abuse treatment, mental health, home health, lab, or x-ray visits.

**Objective 1.5** For Fiscal Year 2006, reduce by 0.1 percentage points annually the rate of low birthweight births in the Medicaid program.

	FY2003	FY2004	FY2005	FY2006
Performance Measures	Actual	Estimated	Estimated	Estimated
Input: Number of births in the Medicaid program	23,717	25,217	24,017	24,802
Output: Number of low birthweight births in the Medicaid program	518	530	480	471
Outcome: Low birthweight births in the Medicaid program as a				
proportion of total Medicaid births	2.2%	2.1%	2.0%	1.9%

**Objective 1.6** For Calendar Year 2006, increase to 41% the proportion of HealthChoice children aged 4-20 years who receive dental services.

CY2006
stimated
303,049
124,250
41%
5

**Objective 1.7** For Calendar Year 2006, increase by 1 percentage point annually the proportion of HealthChoice child respondents<sup>6</sup> who report<sup>7</sup> that the medical care they have received in the last six months has improved their health.

Performance Measures <sup>8</sup>	CY 2003 Estimated	CY 2004 Estimated	CY 2005 Estimated	CY 2006 Estimated
<b>Input:</b> Number of HealthChoice child respondents	3,300	3.300	3,300	3,300
Output: Number of HealthChoice child respondents who reported that the medical care they received in the last six months has	5,500	5,500	5,500	2,500
improved their health	2,772	2,805	2,838	2,871
<b>Outcome:</b> Percent of HealthChoice children surveyed reporting the medical care received in the last six months has				
improved their health	84%	85%	86%	87%

#### Goal 2. Improve the health of Maryland's adults.

**Objective 2.1** For Fiscal Year 2006, increase to 40% the proportion of elderly and disabled beneficiaries receiving long term care who are served in community-based options.

FY2003	FY2004	FY2005	FY2006
Actual	Estimated	Estimated	Estimated
8,591	9,274	10,000	12,200
24,617	25,100	25,570	30,500
-			
34.9%	36.9%	39.1%	40.0%
	Actual 8,591 24,617	Actual         Estimated           8,591         9,274           24,617         25,100	Actual         Estimated         Estimated           8,591         9,274         10,000           24,617         25,100         25,570

<sup>&</sup>lt;sup>6</sup> Parents respond as proxies for children.

<sup>&</sup>lt;sup>7</sup> CAHPS surveys were administered to 13,109 HealthChoice children in 2001. There were 2,489 respondents to the question in Objective 1.7, and 2,072 reporting that the medical care they had received had improved their health.

<sup>&</sup>lt;sup>8</sup> Because this is an optional question in the CAHPS survey, not all states report this data and therefore national data are not available.

**Objective 2.2** For Calendar Year 2006, increase by 1 percentage point annually the proportion of severely disabled adults aged 21-64 years (identified by eligibility for Supplemental Security Income [SSI]) in HealthChoice who receive at least one ambulatory care service during the year.

	CY 2003	CY2004	CY2005	CY2006
Performance Measures	Actual	Estimated	Estimated	Estimated
Input: Number of SSI adults aged 21-64 in HealthChoice*	35,221	41,578	46,567	52,243
Output: Number SSI adults aged 21-64 in HealthChoice				
receiving at least one ambulatory service	27,659	33,050	37,500	42,600
Quality: Percent of SSI adults aged 21-64 in HealthChoice				
receiving at least one ambulatory care service	78.5%	79.5%	80.5%	81.5%

Note: \*Includes adults ages 21-64 years with  $\geq$  320 days of enrollment in SSI and an MCO

**Objective 2.3** For Calendar Year 2006, increase by 1 percentage point annually the proportion of HealthChoice adult enrollees who report that they feel that the medical care they have received from their health care providers in the last six months has improved their health.<sup>9</sup>

	CY 2003	CY 2004	CY 2005	CY 2006
Performance Measures	Estimated	Estimated	Estimated	Estimated
Input: Number of HealthChoice adult respondents	2,600	2,600	2,600	2,600
Output: Number of HealthChoice adult respondents reporting the				
medical care they received in the last six months has improved				
their health	2,106	2,132	2,158	2,188
Outcome: Percent of HealthChoice adult respondents reporting the				
medical care received in the last six months has improved their hea	alth 81%	82%	83%	84%

**Objective 2.4** For Calendar Year 2006, reduce by 1 inpatient admissions annually, the number of inpatient admissions per thousand for diabetes among adults with diabetes in the HealthChoice program.

Performance Measures	CY2003 Estimated	CY2004 Estimated	CY2005 Estimated	CY2006 Estimated
Input: Number of adults with diabetes over age 21 in the				
HealthChoice program	7,343	7,363	7,383	7,403
Output: Number of inpatient admissions for diabetes among				
	1,615	1,612	1,609	1,606
5				
HealthChoice program	220	219	218	217
1 0		1,612	1,609	1,606

<sup>&</sup>lt;sup>9</sup> This CAHPS survey question was administered to 2,092 HealthChoice adult enrollces. 1,662 respondents reported that they feel the medical care they received in the last six months has improved their health.

**Objective 2.5** For Calendar Year 2006, reduce the gap in access to ambulatory services between Caucasians and African-Americans in Health Choice by 1 percentage point.

	CY 2003	CY 2004	CY 2005	CY 2006
Performance Measures	Actual	Estimated	Estimated	Estimated
Inputs: Number of Caucasians enrolled in HealthChoice	183,893	194,020	208,662	218,662
Number of African-Americans enrolled in HealthChoice	338,707	348,187	449,409	459,409
Output: Percentage of Caucasians in HealthChoice accessing at least				
one ambulatory service	71.8%	74.2%	77.2%	80.2%
Percentage of African-Americans in HealthChoice accessing				
at least one ambulatory service	65.2%	68.6%	72.6%	76.6%
Outcome: Percentage gap between access rate for Caucasians compared				
to the access rate for African-Americans	6.6	5.6	4.6	3.6

Note: 90% of total HealthChoice enrollment is made up of African-Americans and Caucasians; therefore comparing access to ambulatory services between these two populations is a good indicator of disparities in access to ambulatory services.

Goal 3. Maximize the efficiency and cost effectiveness of Medical Care Programs.

**Objective 3.1** For Fiscal Year 2006, recover at least \$14 million in Medicaid Third Party Liability insurance liabilities (post-payment) that were unable to be identified prior to payment.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Approp.	Estimated
Outcome: Recoveries (\$ Millions)	\$17	\$19	\$20	\$15

#### Note: \*Actuals reflect the state share of total collections

**Objective 3.2** For Fiscal Year 2006, even during HIPAA implementation, at a minimum DHMH will pay at least 90% of all clean fee-for-service claims within 30 days of receipt.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of claims processed	31,402,935	32,721,324	31,721,324	31,721,324
Outcome: Percent of clean claims processed in less than 30 days	94%	96%	96%	96%

**Objective 3.3** For Fiscal Year 2006, ensure that 90% of Medicaid pharmacy dispensed prescriptions (for drug classes subject to the Preferred Drug List) are for drugs from the Preferred Drug List (PDL)

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of pharmacy dispensed prescriptions subject to the PDL	N/A	N/A	1,991,372	2,506,498
<b>Outcome:</b> Percent of prescriptions dispensed from the PDL	N/A	N/A	90%	90%

Note: The Preferred Drug List was implemented in November, 2003 in fiscal year 2004. The first complete fiscal year in which the program will operate will be in fiscal year 2005.

## M00Q01.02 OFFICE OF OPERATIONS AND ELIGIBILITY – MEDICAL CARE PROGRAMS ADMINISTRATION

#### PROGRAM DESCRIPTION

This Program assures that eligible recipients receive the Medical Assistance benefits to which they are entitled, including HealthChoice Program, Maryland Children's Health Program and Premium Program, Pharmacy Assistance, Pharmacy Discount Program (effective in FY 2003) and Kidney Disease Program benefits. The Program provides easy access to Medical Assistance benefit information, enrollment assistance and problem resolution via a newly established Beneficiary Call Center as well as by providing various outreach services and efforts throughout the State. It also develops and oversees implementation of Medicaid eligibility policy as well as provides eligibility training to Department of Human Resources' local Department of Social Services staff and local Health Department staff. The Program develops and maintains a federally certified Medicaid Management Information System to pay claims submitted by enrolled providers, in a prompt and efficient manner, for health care services rendered to recipients. In addition, as a major function, this Program strives to minimize Program costs by exploring and pursuing possible third party liability sources for recovery of Medicaid payments or to cost avoid Medicaid payments and eliminate the need for recovery actions.

#### MISSION

The mission of the Medical Care Programs is to improve the health and well-being of low-income Marylanders by assuring access to medically necessary and appropriate health care services. In striving to meet this mission, we serve both customers and taxpayers by assuring that quality services are provided in a cost-effective and timely manner.

#### VISION

The Medical Care Programs Administration will provide leadership to promote equal access to high quality health care services for all Marylanders.

This program shares in the goals, objectives, and performance measures of M00Q01.00, the Medical Care Programs Administration.

## M00Q01.03 MEDICAL CARE PROVIDER REIMBURSEMENTS - MEDICAL CARE PROGRAMS ADMINISTRATION

#### PROGRAM DESCRIPTION

Under the provisions of Title XIX of the Social Security Act, the statewide Maryland Medical Assistance Program provides a broad range of medical services to low income persons and to those with catastrophic illness who are unable to pay for care. There are two main classifications of needy persons: (1) the categorically needy and (2) the medically needy. The categorically needy classification includes persons who receive Temporary Cash Assistance from the Department of Human Resources as well as those individuals receiving Supplemental Security Income grants from the federal Social Security Administration. Categorically needy persons are enrolled automatically under the Medical Assistance Program. Several other populations that do not receive public assistance grants are included in the categorically needy classification. These include children, pregnant women, elderly and disabled Medicare beneficiaries with income above the standard Medicaid limit but below certain percentages of the poverty level. The medically needy are those who cannot meet the cost of needed medical care but who are self-supporting in other respects. Medically needy individuals must apply to the local departments of social services for eligibility determination under established criteria for income and assets in relation to need and size of family. The program covers physician services in office and in home, hospice, hospital inpatient, hospital outpatient, pharmacy services, personal care services, day care services and many others. The Maryland Pharmacy Assistance Program is also included in this Program. Each person enrolled under the program may select the provider of his/her choice. Payments are made on the basis of allowable fees, or usual and customary charges that are declared reasonable for specific services rendered, or on the basis of prepaid monthly capitation payment.

This program provides the funding which reimburses providers under the Medical Care Programs.

#### MISSION

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#### VISION

The Medical Care Programs Administration will provide leadership to promote equal access to high quality health care services for all Marylanders.

This program shares in the goals, objectives, and performance measures of M00Q01.00, the Medical Care Programs Administration.

#### **OTHER PERFORMANCE MEASURES**

Performance Measures Average Medical Assistance Enrollees:	2003 Actual	2004 Actual	2005 Арргор.	2006 Request
Federally Eligible	480,973	502.861	533,816	547,020
Non-Federally Eligible	1,440	1,450	1,484	1,485
Total	482,413	504,311	535,300	548,505
Average Federally Eligible Enrollees by Group: Elderly Disabled Other SOBRA Women SOBRA Children TCA Total	33,022 97,110 66,655 14,136 147,140 122,910 <b>480,973</b>	32,390 100,580 68,197 14,582 172,580 114,532 <b>502,861</b>	32,500 106,400 73,216 16,700 186,700 118,300 <b>533,816</b>	33,580 105,880 69,100 18,170 200,650 119,640 <b>547,020</b>

## M00Q01.03 MEDICAL CARE PROVIDER REIMBURSEMENTS – MEDICAL CARE PROGRAMS ADMINISTRATION (Continued)

Performance Measures MPAP MPAP Adjusted Phase 1 MPDP Family Planning Total	<b>2003</b> <b>Actual</b> 43,430 0 0 49,884 <b>93,314</b>	<b>2004</b> <b>Actual</b> 48,856 0 3,976 55,392 <b>108,224</b>	2005 Approp. 50,000 0 15,018 53,000 118,018	2006 Request 24,428 12,580 7,000 57,293 101,301
Average Cost per Enrollee by Group: Elderly Disabled Other SOBRA Women SOBRA Children TCA Total average cost per enrollee	\$23,897 13,316 2,746 12,846 1,771 2,307 <b>\$6,538</b>	\$27,314 14,952 2,973 13,170 1,872 2,494 <b>\$7,055</b>	\$27,682 14,134 2,936 13,642 1,768 2,312 <b>\$6,820</b>	\$27,915 15,789 3,352 14,767 1,947 2,678 <b>\$7,354</b>
Average Cost per Enrollee by Group: MPAP MPDP Family Planning	\$1,692 0 \$70	\$1,672 135 \$84	\$1,881 \$629 \$72	\$1,510 \$81 \$90

## M00Q01.04 OFFICE OF HEALTH SERVICES - MEDICAL CARE PROGRAMS ADMINISTRATION

#### **PROGRAM DESCRIPTION**

The Office of Health Services (OHS) manages the policy and compliance functions for the Medical Care Programs Administration. Major policy areas include HealthChoice managed care, the Rare and Expensive Case Management program, acute care, and long term care, including nursing and community services as well as six Home and Community Based services waiver programs.

Policy and compliance functions are integrated through a variety of OHS activities, including the development and implementation of regulations to define covered services, provider qualifications, and provider payment rates. OHS maintains the Medicaid State Plan and waiver agreements, which are required in order to obtain federal matching funds from the Centers for Medicare and Medicaid Services. Other OHS functions include performing preauthorization and fraud and abuse prevention activities, and conducting internal audits, improvement initiatives, and program evaluation. Additionally, OHS resolves provider and recipient complaints and participates in appeals.

OHS writes policy instruction statements for the Office of Operations, Eligibility, and Pharmacy to provide guidance on how to operationalize policy changes. In addition, OHS provides input to the Office of Planning and Finance on rate setting and budgeting and assists OPF in the development and tracking of health related legislation.

#### MISSION

The mission of the Medical Care Programs is to improve the health and well-being of low-income Marylanders by assuring access to medically necessary and appropriate health care services. In striving to meet this mission, we serve both customers and taxpayers by assuring that quality services are provided in a cost-effective and timely manner.

#### VISION

The Medical Care Programs Administration will provide leadership to promote equal access to high quality health care services for all Marylanders.

This program shares in the goals, objectives, and performance measures of M00Q01.00, the Medical Care Programs Administration.

## M00Q01.05 OFFICE OF PLANNING, DEVELOPMENT AND FINANCE - MEDICAL CARE PROGRAMS ADMINISTRATION

#### PROGRAM DESCRIPTION

This administration is responsible for two major functions: Planning and Finance.

The planning component assists the Secretary of the Department of Health and Mental Hygiene and other program managers in the development and implementation of priority projects and provides information to program managers and policy makers on issues related to health care services, financing and regulation. Current priorities include the development of methods for evaluating program performance and performance of HealthChoice Managed Care Organizations. Analysis of Medicaid claims data, linking of data bases, conducting special surveys and determining the effectiveness of existing programs are all responsibilities of this unit. The unit also coordinates state and federal legislative activities for the Medicaid programs.

The finance section is charged with oversight responsibility with regard to the establishment and maintenance of management systems, logistical support systems, and financial operations for the Maryland Medicaid Program. Responsibilities include oversight for legislative and federal audits, financial analysis, preparation and monitoring of the budget, year end closeout, MCO rate setting, as well as management and procurement functions for the Division of Health Care Financing.

Also included in the Office of Planning and Finance is the Legal Services unit, which provides legal representation in the courts and before administrative adjudicative bodies for the Deputy Secretary for Health Care Financing.

#### MISSION

The mission of the Medical Care Programs is to improve the health and well-being of low-income Marylanders by assuring access to medically necessary and appropriate health care services. In striving to meet this mission, we serve both customers and taxpayers by assuring that quality services are provided in a cost-effective and timely manner.

#### VISION

The Medical Care Programs Administration will provide leadership to promote equal access to high quality health care services for all Marylanders.

## This program shares in the goals, objectives, and performance measures of M00Q01.00, the Medical Care Programs Administration.

## M00Q01.06 KIDNEY DISEASE TREATMENT SERVICES – MEDICAL CARE PROGRAMS ADMINISTRATION

#### PROGRAM DESCRIPTION

The Kidney Disease Treatment Service Program is a last-resort payer providing financial assistance to approximately 2,400 endstage renal disease patients. The program provides reimbursement for approved inpatient/outpatient hospital services, renal transplantation, chronic maintenance dialysis, home dialysis, physicians, medications and laboratory services required by Kidney Disease Program certified beneficiaries.

#### MISSION

The Kidney Disease Treatment Service Program is charged with the responsibility of assuring certified recipients access to the specialized treatment which they require as a direct result of their end-stage renal disease; providing appropriate reimbursement to providers of those services; serving as liaison between certified recipients and the potential financial resources available to them; and functioning as a source of information to recipients, professionals, and the general public.

#### VISION

The Kidney Disease Treatment Service Program envisions the provision of quality specialized health care services to all of its certified end-stage renal disease recipients.

This program shares in the goals, objectives, and performance measures of M00Q01.00, the Medical Care Programs Administration.

#### OTHER PERFORMANCE MEASURES

Performance Measures	2003 Actual	2004 Actual	2005 Арргор.	2006 Request
Kidney Disease Treatment Services:				_
Average Number of Patients	2,371	2,421	2,450	2,500
Average Cost per Patient	\$3,763	\$3,800	\$4,414	\$4,029

## M00Q01.07 MARYLAND CHILDREN'S HEALTH CARE PROGRAM – MEDICAL CARE PROGRAMS ADMINISTRATION

#### PROGRAM DESCRIPTION

The Maryland Children's Health Program provides health care coverage through the HealthChoice program for all uninsured children through age 18 in families with incomes up to 300% of the federal poverty level and pregnant women with incomes up to 250% federal poverty level. The HealthChoice program is a managed care program.

#### MISSION

The mission of the Maryland Children's Health Program is to improve the health and well-being of low-income Maryland children by assuring access to medically necessary and appropriate health care services. In striving to meet this mission, we serve both customers and taxpayers by assuring that quality services are provided in a cost-effective and timely manner.

#### VISION

The Medical Care Programs Administration will provide leadership to promote equal access and high quality health care services for all Maryland children.

This program shares in the goals, objectives, and performance measures of M00Q01.00, the Medical Care Programs Administration.

#### OTHER PERFORMANCE MEASURES

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Children's Health Care Program:				
Average Number of Patients	113,201	98,420	94,410	96,950
Average Cost per Patient	\$1,340	\$1,342	\$1,323	\$1,462

#### OTHER MEASURES

#### Summary of Maryland Children's Health Program including SOBRA Women & Children in Medical Care Provider Reimbursements (M00Q01.03)

Performance Measures	FY 2004 Actual	FY 2005 Estimated	FY 2006 Estimated
SOBRA Women (M00Q01.03, T338)			
Enrollment	14,582	16,700	18,170
General Funds	\$99,853,686	\$112,829,264	\$132,978,382
Special Funds	0	0	0
Federal Funds	<u>99,853,098</u>	<u>114,992,075</u>	<u>135,331,177</u>
Total Funds	\$199,706,784	\$227,821,339	\$268,309,559
	FY 2004	FY 2005	FY 2006
SOBRA Children (M00Q01.03, T338)	Actual	Estimated	Estimated
Enrollment	172,580	186,700	200,650
General Funds	\$87,839,416	\$163,763,137	\$193,763,066
Special Funds	0	0	0
Federal Funds	234,886,643	166,397,505	<u>196,909,051</u>
Total Funds	\$322,726,059	\$330,160,642	\$390,672,117

## M00Q01.07 CHILDREN'S HEALTH CARE PROGRAM – MEDICAL CARE PROGRAMS ADMINISTRATION (Continued)

Performance Measures	FY 2004 Actual	FY 2005 Estimated	FY 2006 Estimated
Maryland Children's Health Care Program (M00Q01.07)			
Enrollment	98,420	94,410	96,950
General Funds	\$45,661,409	\$43,279,320	\$49,322,419
Special Funds	914,729	1,269,526	846,353
Federal Funds	85,495,401	<u>80,375,879</u>	<u>91,598,779</u>
Total Funds	\$132,071,539	\$124,924,725	\$141,767,551
	FY 2004	FY 2005	FY 2006
SUMMARY	Actual	Estimated	Estimated
Enrollment	285,582	297,810	315,770
General Funds	\$233,354,511	\$319,871,721	\$376,063,867
Special Funds	914,729	1,269,526	846,353
Federal Funds	420,235,142	<u>361,765,459</u>	423,839,007
Total Funds	\$654,504,382	\$682,906,706	\$800,749,227

## M00Q01.08 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS - MEDICAL CARE PROGRAMS ADMINISTRATION

#### PROGRAM DESCRIPTION

This program is composed of major information technology projects in Medical Care Programs Administration. Projects included in this program result from federal and State mandates and/or DHMH program initiatives. Program funding is utilized for the cost of project development, implementation, operations and maintenance for the major Medical Care Programs Administration information technology initiatives.

#### MISSION

The mission of the Medical Care Programs is to improve the health and well-being of low-income Marylanders by providing access to medically necessary and appropriate health care services. In striving to meet this mission, we serve both customers and taxpayers by assuring that quality services are provided in a cost-effective and timely manner.

#### VISION

The Medical Care Programs Administration will provide leadership to promote equal access to high quality health care for all Marylanders.

This program shares in the goals, objectives, and performance measures of M00Q01.00, the Medical Care Programs Administration.

## M00R01.01 MARYLAND HEALTH CARE COMMISSION – HEALTH REGULATORY COMMISSIONS

#### PROGRAM DESCRIPTION

The Maryland Health Care Commission (MHCC), created in 1999, operates under Subtitle 1 of Title 19 of the Health General Article to develop and carry out new health policies, including: 1) developing a database on all non-hospital health care services; 2) developing the comprehensive standard health benefit plan for small employers; 3) monitoring the fiscal impact of state mandated benefits; 4) developing quality and performance measures for health maintenance organizations; 5) developing quality and performance measures for hospitals, ambulatory care facilities, and nursing homes; 6) overseeing electronic claims clearinghouses; 7) directing and administering state health planning functions to produce the State Health Plan for Facilities and Services; and 8) conducting the Certificate of Need program for regulated entities.

#### MISSION

The mission of the Maryland Health Care Commission is to plan for health system needs, promote informed decisionmaking, increase accountability, and improve access in a rapidly changing health care environment by providing timely and accurate information on availability, cost, and quality of services to policy makers, purchasers, providers and the public.

#### VISION

The Commission envisions a state in which informed consumers hold the health care system accountable and have access to affordable and appropriate health care services through programs that serve as national models.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Improve quality of care in the health care industry.

**Objective 1.1** By calendar year 2006, have all HMOs that have been operating predominantly in Maryland's commercial market for three years to be "Star Performers" in at least one preventive care performance measure and one chronic care performance measure.

3 200-	4 2005	2006
al Actua	I Estimated	Estimated
9 8	8 7	7
2 4	4 7	7
Î	al Actua 9 (	

**Objective 1.2** By calendar year 2006, plans will increase by 5 percent the rate of diabetic enrollees compliant for receiving all recommended testing and having blood glucose and cholesterol levels in control.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of plans rated.	9	8	7	7
Output: Percent of Diabetic Enrollees compliant	*	*	20%	25%
Outcome: Percent increase in enrollees compliant	*	*	0%	5%

Note: \*New performance measures for which data are available.

Goal 2. Improve access to, and affordability of, health insurance.

**Objective 2.1** Improve access to health insurance in the small group market.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of proposed new benefits	2	· 0	0	0
Outcome: Percent of Small Employers offering coverage as a				
percent of all small employers in MD.	45%	43%	45%	45%
Quality: Average cost of plan as percent of affordability cap	99%	99%	99%	97%

## M00R01.01 MARYLAND HEALTH CARE COMMISSION - HEALTH REGULATORY **COMMISSIONS (Continued)**

Goal 3. Ensure that the State Health Plan for Facilities and Services provides a framework for guiding the future development of services and facilities regulated under the Certificate of Need program.

Objective 3.1 Annually update the appropriate State Health Plan chapters.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total number of Plan Chapters	10	10	10	10
Output: Number of Plan Chapters/Special Studies	15	22	21	18
Number of Requests for Technical Assistance	245	200	240	240

Objective 3.2 Ensure that the Certificate of Need (CON) program functions as an effective health policy and planning tool.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of CON Actions by the Commission	30	28	29	28
Number determinations of CON coverage and Prelicensure reviews	152	145	148	148

## M00R01.02 HEALTH SERVICES COST REVIEW COMMISSION - HEALTH REGULATORY COMMISSIONS

#### PROGRAM DESCRIPTION

The Health Services Cost Review Commission was established to contain hospital costs, maintain fairness in hospital payment, provide for financial access to hospital care and disclose information on the operation of hospitals in the State. The Commission further concerns itself with the resolution of financial problems that may threaten the solvency of efficiently run institutions. It assures all purchasers of hospital health care services that the costs of said institutions are reasonable, that the rates are set in reasonable relationship to aggregate cost, and that rates are set without undue discrimination.

#### MISSION

The mission of the HSCRC is to promote an equitable and fair hospital payment system; constrain the costs and promote the efficiency of Maryland hospitals; and to ensure the financial access to high quality hospital care for Maryland citizens.

#### VISION

The vision of the HSCRC is to expand access to life-saving hospital care, while maintaining affordability of this hospital care for Maryland citizens.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To maintain affordable hospital care for all Maryland citizens.

Objective 1.1 In Fiscal Year 2006, maintain an absolute hospital net patient revenue per case less than the national average.

Performance Measures	2003 Actual	2004 Actual	2005 Estimated	2006 Estimated
Output: Number of hospitals "charge per case	retual	Actual	Estimated	Estimateu
	10	16	10	40
performance targets" calculated and monitored	46	46	46	46
Number of hospital partial rate review applications completed	12	14	34	34
Number of hospital full rate review applications completed	6	3	5	5
Number of Attentive Rate Methodology (ARM) applications completed	1 26	8	34	34
Hospital spenddown agreements negotiated	12	8	13	13
Outcome: Hospital net patient revenue per admission:				
National - Estimated	\$8,462	\$8,944	\$9,436	\$9,932
Maryland	\$7,981	\$8,584	\$9,124	\$9,716
Outcome: Rate of growth (%) in hospital net patient revenue				
per admission:				
National - Estimated	6.00%	5.70%	5.50%	5.25%
Maryland	4.69%	7.56%	6,28%	6.28%
Quality: Percent of Maryland hospitals meeting State				
Licensing and certification standards	100%	100%	100%	100%
Quality: Percent of Maryland hospitals meeting JCAHO				
accreditation requirements	100%	100%	100%	100%

## M00R01.02 HEALTH SERVICES COST REVIEW COMMISSION - HEALTH REGULATORY COMMISSIONS (Continued)

Goal 2. To maintain the current equitable system for financing hospital care for those without health insurance. Objective 2.1 Financing of Uncompensated Care Fund through the continuation of the Medicare Waiver.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Maryland hospitals reporting data	60	60	60	60
<b>Outcome:</b> Maryland hospitals treating patients				
regardless of ability to pay	100%	100%	100%	100%
Quality: Maryland hospitals financing funds into				
the Uncompensated Care Fund	47	47	47	47
Efficiency: Maryland hospitals financed funds				
out of the Uncompensated Care Program	8	9	13	9

#### SUMMARY OF DEPARTMENT OF HEALTH AND MENTAL HYGIENE

	2004	2005	2006
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	7,709.80	7,548.10	7,548.00
Total Number of Contractual Positions	410.98	489.26	498.65
Salaries, Wages and Fringe Benefits	415,518,026	436,887,479	441,739,239
Technical and Special Fees	17,180,549	19,110,010	19,398,803
Operating Expenses	5,457,679,871	5,590,292,000	5,989,749,616
Original General Fund Appropriation	2,978,614,100	3,128,120,962	
Transfer/Reduction	5,658,734	5,859,182	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	2,984,272,834 118,932,768	3,133,980,144	
Net General Fund Expenditure	2,865,340,066	3,133,980,144	3,335,873,956
Special Fund Expenditure	288,505,634	259,966,666	265,331,378
Federal Fund Expenditure	2,712,264,411	2,631,159,660	2,824,927,091
Reimbursable Fund Expenditure	24,268,335	21,183,019	24,755,233
Total Expenditure	5,890,378,446	6,046,289,489	6,450,887,658

## SUMMARY OF OFFICE OF THE SECRETARY-OFFICE OF THE SECRETARY

	2004	2005	2006
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	535.50	532,50	547.00
Total Number of Contractual Positions	25.78	46.70	38.75
Salaries, Wages and Fringe Benefits	31,156,169	32,824,050	34,531,057
Technical and Special Fees	1,607,212	2,472,504	2,206,906
Operating Expenses	8,447,885	9,437,094	9,835,099
Original General Fund Appropriation	16,112,350	11,175,888	
Transfer/Reduction	3,615,531	4,567,542	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	19,727,881 3,745,572	15,743,430	
Net General Fund Expenditure	15,982,309	15,743,430	16,029,201
Special Fund Expenditure	17,001,402	19,907,166	21,406,795
Federal Fund Expenditure	6,791,254	7,309,425	7,408,546
Reimbursable Fund Expenditure	1,436,301	1,773,627	1,728,520
Total Expenditure	41,211,266	44,733,648	46,573,062

#### M00A01.01 EXECUTIVE DIRECTION-OFFICE OF THE SECRETARY

#### **Appropriation Statement:**

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	40.60	42.60	38.60
Number of Contractual Positions		.50	.50
01 Salaries, Wages and Fringe Benefits	3,403,839	3,405,243	3,643,295
02 Technical and Special Fees		20,200	17,725
03       Communication         04       Travel         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional         13       Fixed Charges         Total Operating Expenses         Total Expenditure	35,247 17,293 1,323 36,710 49,628 8,630 628 18,174 167,633 3,571,472	38,066 26,593 6,301 37,281 50,398 6,200 3,100 22,525 190,464 3,615,907	44,446 21,299 3,758 123,167 50,293 5,848 3,100 21,974 273,885 3,934,905
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction Net General Fund Expenditure Reimbursable Fund Expenditure Total Expenditure	2.836.809 3,107,678 5,944,487 3,154,349 2,790,138 781,334 3,571,472	2,622,798 24,994 2,647,792 2,647,792 968,115 3,615,907	2,950,837 984,068 3,934,905
Reimbursable Fund Income: M00A01 Department of Health and Mental Hygiene	781,334	968,115	984,068

## M00A01.92 FINANCIAL MANAGEMENT ADMINISTRATION-OFFICE OF THE SECRETARY

#### **Appropriation Statement:**

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	129.00	124.00	123.00
Number of Contractual Positions	2.62	3.00	3.00
01 Salaries, Wages and Fringe Benefits	6,688,236	7.097,687	6,917,466
02 Technical and Special Fees	92,454	110,027	115,676
03 Communication	49,980 21,470 21,963 652,406 51,565 3,034 3,145	52,889 28,980 22,542 56,940 47,574 2,290 419 2,940	54,733 25,261 14,483 58,495 48,233 2,250 3,025
Total Operating Expenses	803,563	214,574	206,480
Total Expenditure	7,584,253	7,422,288	7,239,622
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	3,323,841 1,375,408 4,699,249 267	4,423,486	
Net General Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	4,698,982 2,470,483 414,788	4,423,486 2,500,502 498,300	4,274,742 2,514,994 449,886
Total Expenditure	7,584,253	7,422,288	7,239,622
Federal Fund Income: BR.M00 Indirect Costs BT.M00 CMJA Reimbursement	2,160,268 18,092 292,123 2,470,483	2,201,287 	2,201,287 313,707 2,514,994
Reimbursable Fund Income: M00A01 Department of Health and Mental Hygiene M00F03 DHMH-Family Health Administration M00M01 DHMH-Developmental Disabilities Administration Total	261,174 61,951 91,663 414,788	360,773 44,216 93,311 498,300	304,652 47,178 98,056 449,886

# M00A01.03 OFFICE OF HEALTH CARE QUALITY-OFFICE OF THE SECRETARY

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	184.40	183.40	182.40
Number of Contractual Positions	3.14	6.40	5,40
01 Salaries, Wages and Fringe Benefits	10,955,461	11,668,209	11,839,969
02 Technical and Special Fees	138,205	228,491	201,848
03 Communication	56,993 305,239 101,011 943,609 83,911 93,901 20,352 199,219 294,848 2,099,083 13,192,749 9,784,708	71,360 324,654 90,198 1,000,246 87,473 7,687 4,831 215,000 297,512 2,098,961 13,995,661 8,379,701 116,748	59,819 309,399 87,901 1,019,610 91,081 8,703 22,411 200,000 296,204 2,095,128 14,136,945
Transfer of General Fund Appropriation         Total       General Fund Appropriation         Less:       General Fund Reversion/Reduction         Net General Fund Expenditure	-872,988 8,911,720 588,833 8,322,887	8,496,449	8,582,622
Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	507,631 4,320,771 41,460	622,023 4,808,923 68,266	632,659 4,893,552 28,112
Total Expenditure	13,192,749	13,995,661	14,136,945
Special Fund Income: M00401 Civil Money Penalty Fees M00416 Organ and Tissue Donation Awareness Fund	507,631	572,023 50,000	582,659 50,000
Total	507,631	622,023	632,659
Federal Fund Income: 93.777 State Survey and Certification of Health Care Pro- viders and Suppliers	3,747,699 573,072 4,320,771	3,902,723 906,200 4,808,923	4,169,035 724,517 4,893,552
Reimbursable Fund Income: M00M01 DHMH-Developmental Disabilities Administration	41,460	68,266	28,112

# M00A01.04 HEALTH PROFESSIONALS BOARDS AND COMMISSION---OFFICE OF THE SECRETARY

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	72.50	73.50	89.00
Number of Contractual Positions	12.70	17.35	5.00
01 Salaries, Wages and Fringe Benefits	4,132,234	4,210,849	5,184,185
02 Technical and Special Fees	771,853	1,009,695	549,842
03 Communication	229,040 143,014 1,661,259 88,201 95,947 63,597 283,923 2,564,981 7,469,068 166,992 5,433 172,425 2,123 170,302 7,100,047 198,719 7,469,068	230.203 208,930 2,095,160 85,434 31,146 13,700 10,000 306,317 2,980,890 8,201,434 173,389 2,314 175,703 7,786,785 238,946 8,201,434	247,074 230,267 2,052,265 86,084 15,269 32,215 25,000 376,963 3,065,137 8,799,164 221,000 8,311,710 266,454 8,799,164
Special Fund Income:         M00366 State Board of Acupuncture	204,841 122,055 383,185 635,014 1,283,727 363,621 319,339 213,156 1,181,757 532,874 201,521 477,803 759,484 262,837 158,833 7,100,047	218,168 133.022 383.666 701.145 1,502.063 372,355 336,083 239,619 1,334,589 616,705 242,461 485,162 780,321 289,297 152,129 7,786,785	222,166 124,173 426,619 746,374 1,513,982 386,402 329,384 259,719 1,597,317 626,049 255,502 479,535 874,707 305,072 164,709 8,311,710
Reimbursable Fund Income: M00A01 Department of Health and Mental Hygiene	198,719	238,946	266,454

# M00A01.05 BOARD OF NURSING-OFFICE OF THE SECRETARY

# **Appropriation Statement:**

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	48.00	48.00	48.00
Number of Contractual Positions	5.39	10.85	10,25
01 Salaries, Wages and Fringe Benefits	2,589,140	2,813,336	2,898,054
02 Technical and Special Fees	323,550	589,073	612,120
<ul> <li>03 Communication</li></ul>	259,425 45,353 2,686 840,113 56,746 49,823 170,354	319,100 61,255 11,972 1,180,308 46,289 37,300 200,892	336,900 93,580 1,818 1,336,466 48,238 25,500 206,302
Total Operating Expenses	1,424,500	1,857,116	2,048,804
Total Expenditure	4,337,190	5,259,525	5,558,978
Special Fund Expenditure	4,337,190	5,259,525	5,558,978
Special Fund Income: M00382 State Board of Nursing Licensing Fees	4,337,190	5,259,525	5.558.978

#### M00A01.06 STATE BOARD OF PHYSICIANS-OFFICE OF THE SECRETARY

	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	61.00	61.00	66.00
Number of Contractual Positions	1.93	8.60	14.60
01 Salaries, Wages and Fringe Benefits	3,387,259	3,628,726	4,048,088
02 Technical and Special Fees	281,150	515.018	709,695
03       Communication         04       Travel         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         11       Equipment—Additional         13       Fixed Charges	102,252 24,597 20 968,750 44,861 47,653 199,992	131,311 52,424 1,016 1,611,524 36,498 57,066 205,250	120,144 66,345 1,461,210 39,889 158,824 299,253
Total Operating Expenses	1,388,125	2,095,089	2,145,665
Total Expenditure	5,056,534	6,238,833	6,903,448
Special Fund Expenditure	5,056,534	6,238,833	6,903,448

Special Fund meaner			
M00383 State Board of Physicians	5,056,534	6.238,833	6.903,448

# SUMMARY OF OPERATIONS

	2004	2005	2006
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	304.70	278.90	274.90
Total Number of Contractual Positions	12.89	17.20	14.20
Salaries, Wages and Fringe Benefits	17,024,281	16,813,270	16,603,818
Technical and Special Fees	432,964	522,202	466,513
Operating Expenses	10,922,234	11,218,643	8,699,215
Original General Fund Appropriation	16,882,565	16,969,925	
Transfer/Reduction	-4,990,745	5,003,414	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	11,891,820 302,959	11,966,511	
Nct General Fund Expenditure	11,588,861	11,966,511	11,361,146
Special Fund Expenditure	1,064,807	60,000	60,000
Federal Fund Expenditure	12,877,001	12,330,705	11,670,774
Reimbursable Fund Expenditure	2,848,810	4,196,899	2,677,626
Total Expenditure	28,379,479	28,554,115	25,769,546

# M00C01.01 EXECUTIVE DIRECTION --- OPERATIONS

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	140.30	126.50	123.50
Number of Contractual Positions	1,61	2.00	2.00
01 Salaries, Wages and Fringe Benefits	7,967,878	7,561,814	7,734,717
02 Technical and Special Fees	57,390	68,701	73,264
03       Communication         04       Travel         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional         13       Fixed Charges         Total Operating Expenses         Total Operating Expenses         Total Expenditure         Original General Fund Appropriation         Total General Fund Appropriation         Less:       General Fund Reversion/Reduction         Net General Fund Expenditure         Special Fund Expenditure	164,173           499,750           2,957           1,463,519           94,286           3,859           21,593           48,532           2,298,669           10,323,937           8,409,803           -2,997,737           5,412,066           77,959           5,334,107           20,570	$     \begin{array}{r}       176,583 \\       470,084 \\       14,692 \\       1,575,527 \\       100,693 \\       3,975 \\       4,500 \\       38,896 \\       2,384.950 \\       10,015,465 \\       \hline       7,722,268 \\       -1,797,941 \\       5,924,327 \\       5,924,327 \\       \hline       5,924,327 \\       \end{array} $	181,083 420,869 10,866 1,252,702 97,949 4,057 5,500 230,354 2,203,380 10,011,361
Federal Fund Expenditure	4,382,768 586,492	3,647,284 443,854	3,747,584
Reimbursable Fund Expenditure	10,323.937	10,015,465	398,220 10,011,361
Special Fund Income: SWF308 IWIF-Safety Incentive Grant Program	20,570		
BR.M00 Indirect Costs	2,992,233	2,267,903	2,499,442
<ul> <li>16.580 Edward Byrne Memorial State and Local Law Enforcement Assistance Discretionary Grants Programs</li> <li>93.283 Centers for Disease Control and Prevention— Investigations and Technical</li> </ul>	21,724		
Assistance	1,167,995	1,229,629	1,098,390
93.778 Medical Assistance Program	200,816	149,752	149,752
Total	4,382,768	3,647,284	3,747,584
Reimbursable Fund Income: D50H01 Military Department Operations and Maintenance M00A01 Department of Health and Mental Hygiene M00F03 DHMH-Family Health Administration Total	2,522 291,394 292,576 586,492	235,037 208,817 443,854	200,363 197,857 398,220
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# M00C01.03 INFORMATION RESOURCES MANAGEMENT ADMINISTRATION - OPERATIONS

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	80.90	73.90	72.90
Number of Contractual Positions	3.02	3.00	3.00
01 Salaries, Wages and Fringe Benefits	5,042,016	5,192,888	4,825,422
02 Technical and Special Fees	121,896	115,771	120,993
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance	457,602 8,425 56	703,636 19,750	700,160 14,880
08 Contractual Services	1,751,316 25,165 174,481 1,572,106 629	1,415,879 19,929 72,657 1,861,451 999	1,971,527 25,424 72,654 584,000 455
Total Operating Expenses	3,989,780	4,094,301	3,369,100
Total Expenditure	9,153,692	9,402,960	8,315,515
Original General Fund Appropriation Transfer of General Fund Appropriation	3,412,340 760,675	2,929,969 7,062	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	2,651,665 225,000	2,937.031	
Net General Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	2,426,665 4,995,925 1,731,102	2,937,031 4,832,057 1,633,872	2,826,688 3,892,360 1,596,467
Total Expenditure	9,153,692	9,402,960	8,315,515
Federal Fund Income: BR.M00 Indirect Costs	2,697,640	2,249,090	2,254,493
Enforcement Assistance Discretionary Grants Programs 93.283 Centers for Disease Control and Discuss Control and	291,676		
Prevention— Investigations and Technical Assistance 93.778 Medical Assistance Program	1,764,126 242,483	2,179,156 403,811	1,333,362 304,505
Тота!	4,995,925	4,832,057	3,892,360
Reimbursable Fund Income: M00A00 DHMH—IT Assessments	1,170,929 287,487 272,686	1,174,000 310,234 149,638	1,174,000 262,869 159,598
Total	1,731,102	1,633,872	1,596,467

# M00C01.04 GENERAL SERVICES ADMINISTRATION - OPERATIONS

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Aflowance
Number of Authorized Positions	83.50	78.50	78.50
Number of Contractual Positions	8.26	12.20	9.20
01 Salaries, Wages and Fringe Benefits	4,014,387	4,058,568	4,043,679
02 Technical and Special Fees	253,678	337,730	272,256
03       Communication	799,127 10,514 88,240 19,537 234,976 15,927 2,023 75,342 1,647,548	1,103,813 15,978 84,233 24,638 339,765 44,068 4,752 419 86,000 1,616,512 3,320,178	1,130,968 14,551 64,494 15,696 323,898 20,880 4,752 86,000 1,465,496
Total Operating Expenses	2,893,234	3,320,178	3,126,735
Total Expenditure	7,161,299	7,716,476	7,442,670
Original General Fund Appropriation Transfer of General Fund Appropriation	5.060.422 -1,232.333	3,242,660 137,507	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	3,828,089 23,101 2,778,893 531,216	3,105,153 60,000 2,432,150 2,119,173	2,668,901 60,000 4,030,830 682,939
Total Expenditure	7,161,299	7,716,476	7,442,670
Special Fund Income: M00301 Commemorative Birth Certificates Federal Fund Income:	23,101	60,000	60,000
<ul> <li>BA.M00 Co-op Health Statistics Contract</li> <li>BR.M00 Indirect Costs</li></ul>	458,735 2,296,350 23,808	457,921 1,974,229	492,895 3,537,935
Total	2,778,893	2,432,150	4,030,830
Reimbursable Fund Income: D50H01 Military Department Operations and Maintenance M00A01 Department of Health and Mental Hygiene M00R01 DHMH-Health Regulatory Commissions N00H00 DHR-Child Support Enforcement Administration	373 465,112 65,731	490.280 1,557,000 71,893	607,285 75,654
Total	531,216	2,119,173	682,939

# M00C01.05 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS - OPERATIONS

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
08 Contractual Services	1,740,551	1.419,214	
Total Operating Expenses	1,740,551	1,419,214	
Total Expenditure	1,740,551	1,419,214	
Special Fund Expenditure Federal Fund Expenditure Total Expenditure	1,021,136 719,415 1,740,551	<u>1,419,214</u> 1,419,214	
Special Fund Income: SWF302 Major Information Technology Development Project Fund	1,021,136		
Federal Fund Income: 10.557 Special Supplemental Nutrition Program for Women, Infants, and Children	719,415	1,419,214	

# SUMMARY OF DEPUTY SECRETARY - PUBLIC HEALTH

	2004	2005	2006
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	6,204.30	6,050.80	6,019.20
Total Number of Contractual Positions	328.80	336.77	357.26
Salaries, Wages and Fringe Benefits	327,761,995	344,709,745	346,398,081
Technical and Special Fees	13,784,649	13,141,689	13,836,443
Operating Expenses	1,581,222,481	1,582,920,735	1,610,897,613
Original General Fund Appropriation	1,214,357,309	1,227,135,899	
Transfer/Reduction	8,955,741	6,147,254	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	1,223,313,050 33,234,236	1,233,283,153	
Net General Fund Expenditure	1,190,078,814	1,233,283,153	1,249,012,195
Special Fund Expenditure	75,154,175	73,505,277	64,225,874
Federal Fund Expenditure	647,281,343	624,458,966	648,368,981
Reimbursable Fund Expenditure	10,254,793	9,524,773	9,525,087
Total Expenditure	1,922,769,125	1,940,772,169	1,971,132,137

# DEPUTY SECRETARY FOR PUBLIC HEALTH SERVICES

# M00F01.01 EXECUTIVE DIRECTION

Number of Authorized Positions         25.00         27.00         27.00           01 Salaries, Wages and Fringe Benefits         1,559,474         1,738,973         1,916,923           03 Communication         26,024         30,746         30,592           04 Travel         26,024         30,746         30,592           05 Contractual Services         8,742         39,974         31,952           06 Contractual Services         8,287,42         39,974         34,374           05 Contractual Services         1,078,820         1,169,858         1,275,145           09 Supplies and Materials         30,024         34,974         34,331           10 Equipment—Additional         2,534         609         368           12 Grans, Subsidies and Contributions         430,000         18,329         20,923         19,294           Total Operating Expenditure         3,179,910         3,039,761         3,308,770           Original General Fund Appropriation         2,801,131         2,716,424         7716,424           Transfer of General Fund Expenditure         2,739,790         2,797,389         2,955,229           Pederal Fund Lypenditure         2,739,790         2,797,389         2,955,229           Pederal Fund Income:         430,000	Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
03       Communication       26,024       30,746       30,593         04       Travel       28,742       39,974       31,952         05       Contractual Services       -,823       362       164         06       Contractual Services       1,075,830       1,169,858       1,275,145         07       Beguipment—Replacement       9,786       3,342       34,331         01       Equipment—Additional       2,534       609       368         12       Grants, Subsidies and Contributions       430,000       13       5716,423       1300,788       1,391,847         13       Fixed Charges       1,620,435       1,300,788       1,391,847       3,002,761       3,008,770         07       Original General Fund Appropriation       -61,341       80,965       146,100       180,000         14       Transfer of General Fund Appropriation       -61,341       80,965       146,100       180,000         15,580       Edward Byrne Memorial State and Local Law       8,001       146,100       180,000       3,039,761       3,308,770         93,008       Medical Reserve Corp Small Grant Program       8,001       146,100       180,000       3,179,910       3,039,761       3,308,770 <td< td=""><td>Number of Authorized Positions</td><td>25.00</td><td>27.00</td><td>27.00</td></td<>	Number of Authorized Positions	25.00	27.00	27.00
04 Travel.       28,742       39,974       31,952         07 Motor Vehicle Operation and Maintenance       -823       362       164         08 Contractual Services       1,075,820       1,169,858       1.275,143         09 Supplies and Materials       30,024       34,974       34,331         10 Equipment—Replacement       9,786       3,342         11 Equipment—Replacement       9,786       3,342         12 Grants, Subsidies and Contributions       430,000       18         13 Fixed Charges       1,620,436       1,300,778       1.391,847         Total Operating Expenses       1,620,436       1,300,776       3,308,770         Original General Fund Appropriation       -61,341       80,965       1.300,776       3,308,770         Original General Fund Expenditure       2,739,790       2,797,389       2,955,229       Federal Fund Expenditure       432,119       96,272       173,541         Reimbursable Fund Expenditure       8,001       146,100       180,000       3,039,770         30,008 Medical Reserve Corp Small Grant Program.       430,000       50,000       93,008         93,008 Medical Reserve Corp Small Grant Program.       430,000       146,100       180,000         31,279,910       3,039,770       3,039,770	01 Salaries, Wages and Fringe Benefits	1,559,474	1,738,973	1,916,923
13 Fixed Charges       18,329       20,923       19,294         Total Operating Expenses       1,620,436       1,300,788       1,391,847         Total Expenditure       3,179,910       3,039,761       3,308,770         Original General Fund Appropriation       2.801,131       2,716,424         Transfer of General Fund Appropriation       2.739,790       2,797,389       2.955,229         Federal Fund Expenditure       2.739,790       2,797,389       2.955,229         Federal Fund Expenditure       430,000       146,100       180,000         Total Expenditure       3,179,910       3,039,761       3,308,770         Federal Fund Income:       3,179,910       3,039,761       3,308,770         93,008 Medical Reserve Corp Small Grant Program.       430,000       50,000         93,008 Medical Reserve Corp Small Grant Program.       430,000       50,000         93,008 Medical Reserve Corp Small Grant Program.       430,000       50,000         93,008 Medical Reserve Corp Small Grant Program.       430,000       50,000         92,023 Centers for Disease Control and Prevention- Investigations and Technical Assistance       2,119       96,272       173,541         Keimbursable Fund Income:       8,001       73,050       90,000       90,000       90,000 <td>04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement</td> <td>28,742 </td> <td>39,974 362 1,169,858 34,974 3,342</td> <td>31,952 164 1,275,145 34,331</td>	04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement	28,742 	39,974 362 1,169,858 34,974 3,342	31,952 164 1,275,145 34,331
Total Operating Expenses       1,620,436       1,300,788       1,391,847         Total Expenditure       3,179,910       3,039,761       3,308,770         Original General Fund Appropriation       2,801,131       2,716,424         Transfer of General Fund Appropriation       -61,341       80,965         Net General Fund Expenditure       2,739,790       2,797,389       2,955,229         Federal Fund Expenditure       432,119       96,272       173,541         Reimbursable Fund Expenditure       3,179,910       3,039,761       3,308,770         Total Expenditure       2,739,790       2,797,389       2,955,229         Federal Fund Expenditure       8,001       146,100       180,000         Total Expenditure       3,179,910       3,039,761       3,308,770         State and Local Law       Enforcement Assistance Discretionary Grants Programs       430,000       50,000         93.083 Medical Reserve Corp Small Grant Program       430,000       50,000       50,000         93.283 Centers for Disease Courtod and Prevention       Investigations and Technical Assistance       2,119       96,272       123,541         Total       1000L0 HIMH-Mental Hygiene Administration       8,001       73,050       90,000         M000L01 DHIMH-Developmental Disabilities Administ			20.923	19.294
Original General Fund Appropriation       2.801,131       2.716,424         Transfer of General Fund Appropriation       61,341       80,965         Net General Fund Expenditure       2.739,790       2.797,389       2.955,229         Federal Fund Expenditure       432,119       96,272       173,541         Reimbursable Fund Expenditure       8,001       146,100       180,000         Total Expenditure       3,179,910       3,039,761       3,308,770         Federal Fund Income:       16,580       Edward Byrne Memorial State and Local Law Enforcement Assistance Discretionary Grants Programs       430,000         93,008       Medical Reserve Corp Small Grant Program.       430,000       50,000         93,283       Centers for Disease Control and Prevention— Investigations and Technical Assistance       2,119       96,272       123,541         Total				1,391,847
Transfer of General Fund Appropriation       -61,341       80,965         Net General Fund Expenditure       2,739,790       2,797,389       2,955,229         Federal Fund Expenditure       432,119       96,272       173,541         Reimbursable Fund Expenditure       3,179,910       3,039,761       3,308,770         Federal Fund Income:       3,179,910       3,039,761       3,308,770         I 6.580       Edward Byrne Memorial State and Local Law Enforcement Assistance Discretionary Grants Programs       430,000       50,000         93.008       Medical Reserve Corp Small Grant Program       430,000       50,000         93.283       Centers for Disease Control and Prevention       1432,119       96,272       123,541         Total       432,119       96,272       173,541         Reimbursable Fund Income:       2,119       96,272       173,541         Votal       432,119       96,272       173,541         Reimbursable Fund Income:       8,001       73,050       90,000         M00L01 DHMH-Mental Hygiene Administration       73,050       90,000       90,000         M00L01 DHMH-Developmental Disabilities Administration       73,050       90,000	,	3,179,910	3,039,761	3,308,770
Federal Fund Expenditure432,11996,272173,541Reimbursable Fund Expenditure8,001146,100180,000Total Expenditure3,179,9103,039,7613,308,770Federal Fund Income:3,039,7613,308,77016.580Edward Byrne Memorial State and Local Law Enforcement Assistance Discretionary Grants Programs430,00093.008Medical Reserve Corp Small Grant Program Assistance430,00093.283Centers for Disease Control and Prevention—Investigations and Technical Assistance2,11996,272123,541Total432,11996,272173,541Reimbursable Fund Income: MO0L01 DHMH-Mental Hygiene Administration8,00173,05090,000M00M01 DHMH-Developmental Disabilities Administration73,05090,00073,05090,000				<u> </u>
Federal Fund Income:       16.580 Edward Byrne Memorial State and Local Law Enforcement Assistance Discretionary Grants Programs	Federal Fund Expenditure	432,119	96,272	173,541
16.580       Edward Byrne Memorial State and Local Law Enforcement Assistance Discretionary Grants Programs       430,000         93.008       Medical Reserve Corp Small Grant Program	Total Expenditure	3,179,910	3,039,761	3,308,770
Assistance         2,119         96,272         123,541           Total         432,119         96,272         173,541           Reimbursable Fund Income:         432,119         96,272         173,541           M00L01 DHMH-Mental Hygiene Administration         8,001         73,050         90,000           M00M01 DHMH-Developmental Disabilities Administration         73,050         90,000	<ul> <li>16.580 Edward Byrne Memorial State and Local Law Enforcement Assistance Discretionary Grants Programs</li> <li>93.008 Medical Reserve Corp Small Grant Program.</li> <li>93.283 Centers for Disease Control and</li> </ul>	430,000		50.000
Reimbursable Fund Income:       8,001         D50H01 Military Department Operations and Maintenance       8,001         M00L01 DHMH-Mental Hygienc Administration       73,050       90,000         M00M01 DHMH-Developmental Disabilities Administration       73,050       90,000	0	2,119	96,272	123,541
D50H01 Military Department Operations and Maintenance8,001M00L01 DHMH-Mental Hygienc Administration73,050M00M01 DHMH-Developmental Disabilities Administration73,05090,000	Total	432,119	96,272	173,541
Total	D50H01 Military Department Operations and Maintenance M00L01 DHMH-Mental Hygiene Administration	8,001		
	Total	8,001	146,100	180,000

# SUMMARY OF COMMUNITY HEALTH ADMINISTRATION

	2004	2005	2006
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	148.90	151.40	150.40
Total Number of Contractual Positions	1.26	1.30	1.30
Salaries, Wages and Fringe Benefits	8,608,142	9,682,887	9,838,001
Technical and Special Fees	142,292	65,578	60,761
Operating Expenses	96,268,346	94,940,470	94,033,672
Original General Fund Appropriation	69,345,292	68,433,631	
Transfer/Reduction	406,494	32,886	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	69,751,786 1,705,000	68,466,517	
Net General Fund Expenditure	68,046,786	68,466,517	69,289,878
Special Fund Expenditure	48,199	10,000	10,000
Federal Fund Expenditure	36,528,977	36,044,718	34,464,856
Reimbursable Fund Expenditure	394,818	167,700	167,700
Total Expenditure	105,018,780	104,688,935	103,932,434

2004

2005

2006

# M00F02.03 COMMUNITY HEALTH SERVICES - COMMUNITY HEALTH ADMINISTRATION

	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	148.90	151.40	150.40
Number of Contractual Positions	1.26	1.30	1.30
01 Salaries, Wages and Fringe Benefits	8,608,142	9,682,887	9,838,001
02 Technical and Special Fees	142,292	65,578	60,761
03 Communication	167,535	190,080	183,347
04 Travel	119,422 170,057	183,637 85,546	202,749 135,029
07 Motor Vehicle Operation and Maintenance	18,752,720	18,132,095	16,330,656
09 Supplies and Materials	1,159,144	962,651	1,009,817
10 Equipment-Replacement	156,898	<i></i>	8,050
11 Equipment—Additional	251,913 10,548.056	66,500	70,150 10,105,944
12 Grants, Subsidies and Contributions 13 Fixed Charges	10,546.056	9,934,050 14,927	7,943
Total Operating Expenses	31,342,860	29,569,486	28,053,685
Total Expenditure	40.093,294	39,317,951	37,952,447
Original General Fund Appropriation Transfer of General Fund Appropriation	7,409,588 406,494	6,034,326 1,554,207	
Total General Fund Appropriation	7,816,082	7,588,533	
Less: General Fund Reversion/Reduction	205,000	· ,2/303,1/21/	
Net General Fund Expenditure	7,611,082	7,588,533	7,802,891
Special Fund Expenditure	48,199	10,000	10,000
Federal Fund Expenditure	32,039,195	31,551,718	29,971,856
Reimbursable Fund Expenditure Total Expenditure	<u>394,818</u> 40,093,294	167,700	167,700
	40,099,294	39,317,951	37,952,447
Special Fund Income:	10 ( 00	10.000	10.000
M00318 Grant Activity—Prior Fiscal Years	48,199	10,000	10,000
Federal Fund Income: BE.M00 US FDA Food Plant Inspection	192,062	103,000	106 176
BE.M00 US FDA Food Plant dispection	227,169	154,722	106,176 185,460
16.580 Edward Byrne Memorial State and Local Law	#=+;+++		100,100
Enforcement Assistance Discretionary Grants			
Programs	39,923		
Fund	8,954,385	8,946,914	9,016,792
93.116 Project Grants and Cooperative Agreements		-,,	- ,,
for Tuberculosis Control Programs	1,045,170	1,381,609	1,160,400
93.268 Childhood Immunization Grants 93.283 Centers for Disease Control and	4,021,506	4,210,545	4,397,367
Prevention— Investigations and Technical			
Assistance	16,610,516	15,656,761	14,168,092
93.576 Refugee and Entrant Assistance-Discretionary			
Grants	54,362	82,004	70,826
Based	-37,216		
93.977 Preventive Health Services-Sexually			
Transmitted Diseases Control Grants	931,318	1,016,163	866,743
Total	32,039,195	31,551,718	29,971,856
Reimbursable Fund Income: N00C01 DHR-Community Services Administration	394,818	167,700	167,700
(vooco)) Driveconnunky services nunninsuanon managing		107,700	107,700

# M00F02.07 CORE PUBLIC HEALTH SERVICES --- COMMUNITY HEALTH ADMINISTRATION

Appropr	Tation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
12 Grants	, Subsidies and Contributions	64,925,486	65,370,984	65,979,987
Т	otal Operating Expenses	64,925,486	65,370,984	65,979,987
	Total Expenditure	64.925.486	65,370,984	65,979,987
Total Less:	General Fund Appropriation General Fund Reversion/Reduction	61,935,704 1,500,000	60,877,984	
	Net General Fund Expenditure Federal Fund Expenditure	60,435,704 4,489,782	60,877,984 4,493,000	61,486,987 4,493,000
	Total Expenditure	64,925,486	65,370,984	65,979,987
Federal 93.9	Fund Income: 94 Maternal and Child Health Services Block Grant			

.994	Maternal and Child Health Services Block Grant			
	to the States	4,489,782	4,493.000	4,493,000

2004

2005

2006

#### M00F02.49 LOCAL HEALTH---NON-BUDGETED FUNDS --- COMMUNITY HEALTH ADMINISTRATION

#### Program Description:

Each political subdivision in Maryland operates a local health department, with funding provided by state grants and human service contracts, local funds for required match and 100% local funds, and fees generated by the program. The local health departments are responsible for operating these programs within available funding. This program reflects disbursements made by the Comptroller for local health departments, and state positions utilized by the local health departments. Local health departments also disburse funds through the local subdivisions, and employ staff in the local positions. Those local expenditures and positions are not included in this program.

	Actual	Appropriation	Allowance
Number of Authorized Positions	3,152.01	3,156.71	3,156.71
Number of Contractual Positions	605.82	599.13	612.28
01 Salarics, Wages and Fringe Benefits	154,142,611	157,227,000	160,371,000
02 Technical and Special Fees	22,793,313	23,251,000	23,714,000
03       Communication         04       Travel         06       Fuel and Utilities         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional         12       Grants, Subsidies and Contributions         13       Fixed Charges         14       Land and Structures	$\begin{array}{c} 2,071,023\\ 1,173,233\\ 611,866\\ 1,537,938\\ 61,777,777\\ 6,402,873\\ 1,133,069\\ 1,447,024\\ 385,656\\ 2,420,145\\ 14,254\end{array}$	$\begin{array}{c} 2,110,000\\ 1,197,000\\ 623,000\\ 1,566,000\\ 63,012,000\\ 6,530,000\\ 1,158,000\\ 1,476,000\\ 394,000\\ 2,470,000\\ 15,000\end{array}$	$\begin{array}{c} 2,152,000\\ 1,221,000\\ 636,000\\ 1,598,000\\ 64,271,000\\ 6.662,000\\ 1,180,000\\ 1,807,000\\ 402,000\\ 2,519,000\\ 15,000\end{array}$
Total Operating Expenses	78,974,858	80,551,000	82,163,000
Total Expenditure	255,910,782	261,029,000	266,248,000
Non-budgeted Fund Income: State Funds Local Funds Fccs	169,672,686 43,576,214 42,661,882	173,066.578 44,447,301 43,515,121	176,526,691 45,335,886 44,385,423
Total	255,910,782	261,029,000	266,248,000

# SUMMARY OF FAMILY HEALTH ADMINISTRATION

	2004	2005	2006
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	192.50	189.30	190.30
Total Number of Contractual Positions	10.51	15.82	17.91
Salaries, Wages and Fringe Benefits	12,810,247	13,002,834	13,240,202
Technical and Special Fees	453,308	638,339	756,733
Operating Expenses	161,147,937	151,276,005	151,774,510
Original General Fund Appropriation	45,054,012	44,004,380	
Transfer/Reduction	-776,405	280,941	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	44,277,607 400,000	44,285,321	
Net General Fund Expenditure	43,877,607	44,285,321	46,596,284
Special Fund Expenditure	46,351,670	40,853,006	29,755,710
Federal Fund Expenditure	84,182,707	79,728,851	89,344,451
Reimbursable Fund Expenditure	-492	50,000	75,000
Total Expenditure	174,411,492	164,917,178	165,771,445

#### M00F03.02 FAMILY HEALTH SERVICES AND PRIMARY CARE - FAMILY HEALTH ADMINISTRATION

2004 Actual	2005 Appropriation	2006 Allowance
111.50	107.50	107.50
5.22	7.82	9.91
7,798,267	7,745,506	7,885,522
242,587	404,338	524,232
305,700 146,165 40,307 86,678,685 1,604,190 158,544 239,667 990,637 57,068	262,758 145,061 32,388 82,406,736 1,190,460 1,640,096 31,413	273,465 127,410 30,918 91,263,718 1,483,228 1,654,096 42,513
90,220,963	85,708,912	94,875,348
98,261,817	93,858,756	103,285,102
24,816,148 -236,198	22,615,305 1,640,553	
24,579,950 200,000	24,255,858	
24,379,950 86,705 73,795,162 98,261,817	24,255,858 2,542 69,600,356 93,858,756	24,295,415 54,310 78,910,377 25,000 103,285,102
	Actual 111.50 5.22 7,798,267 242,587 305,700 146,165 40,307 86,678,685 1,604,190 158,544 239,667 990,637 57,068 90,220,963 98,261,817 24,816,148 -236,198 24,579,950 200,000 24,379,950 86,705 73,795,162	Actual         Appropriation           111.50         107.50           5.22         7.82           7,798,267         7,745,506           242,587         404,338           305.700         262,758           146,165         145,061           40,307         32,388           86,678,685         82.406,736           1,604,190         1,190,460           158,544         239,667           990,637         1,640,096           57,068         31,413           90,220,963         85,708,912           98,261,817         93,858,756           24,816,148         22,615,305           -236,198         1,640,553           24,257,950         24,255,858           200,000         24,255,858           86,705         2,542           73,795,162         69,600,356

#### M00F03.02 FAMILY HEALTH SERVICES AND PRIMARY CARE -- FAMILY HEALTH ADMINISTRATION

	2 Conference Fees - GCAP		2,542	51,768 2,542
M0031	9 Council of State and Territorial Epidemiologists	69,756		2,212
M0041	0 March of Dimes	16,949		
	Total	86,705	2,542	54,310
Federal Fi	nd Income:			
+-	Special Supplemental Nutrition Program for			
	Women, Infants, and Children	58,394,418	54,606,002	64,059,423
66.609	, , , , , , , , , , , , , , , , , , , ,			
	Infrastructure	19.500		
93.110	Maternal and Child Health Federal	200 505	200.070	100.000
00.100	Consolidated Programs	289,287	299,969	180,906
93.130	Primary Care Services-Resource Coordination	100.032	200.240	107 005
93,165	and Development Primary Care Offices	198.073	209,340	196,325
93.165	Grants for State Loan Repayment Family Planning-Services	160,000 3,553,073	160,000 3,493,486	160,000 3,556,308
93.217	Abstinence Education	430.204	536,169	581,873
93.241	State Rural Hospital Flexibility Program	6,088	5_6,163	
93.251	Universal Newborn Hearing Screening	226,810	159,706	152,458
93.283		420,010	152,700	152,400
20.200	Prevention Investigations and Technical			
	Assistance	423,248	297,711	459,340
93.301	Small Rural Hospital Improvement Grants	38,912		38,880
93,767	State Children's Insurance Program	169,369	183,509	135,000
93.778	Medical Assistance Program	1,536,672	1,216,491	1.365,000
93.913	Grants to States for Operation of Offices of			
	Rural Health	138,025	137,201	136,481
93.991	Preventive Health and Health Services Block			
	Grant	189,010	151,593	102,108
93.994	Fintering and the fitter of the broke of an			
	to the States	8,022,473	8,149,179	7,786,275
	Total	73,795,162	69,600,356	78,910,377

Reimbursable Fund Income: N00B00 DHR-Social Services Administration

25,000

# M00F03.06 PREVENTION AND DISEASE CONTROL -- FAMILY HEALTH ADMINISTRATION

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	81.00	81.80	82.80
Number of Contractual Positions	5,29	8.00	8.00
01 Salaries, Wages and Fringe Benefits	5,011,980	5,257,328	5,354,680
02 Technical and Special Fees	210,721	234,001	232,501
03 Communication	12,520	20,440	17,551
04 Travel	159,288	186,476	181,028
07 Motor Vehicle Operation and Maintenance	91 49,498,885	46,134,039	45,148,922
09 Supplies and Materials	213,125	205,120	201,302
10 Equipment—Replacement 11 Equipment—Additional	32,469 186,304	125,211	129,665
12 Grants, Subsidies and Contributions	20,815,323	18,886,798	11,212,298
13 Fixed Charges	8,969	9,009	8,396
Total Operating Expenses	70,926,974	65,567,093	56,899,162
Total Expenditure	76,149,675	71,058,422	62,486,343
Original General Fund Appropriation	20,237,864	19,887,874	
Transfer of General Fund Appropriation	-540,207	141,589	
Total General Fund Appropriation	19.697,657	20,029,463	
Less: General Fund Reversion/Reduction	200,000	20,020,472	33 340 840
Net General Fund Expenditure	19,497,657 46,264,965	20,029,463 40,850,464	22,300,869 29,701,400
Federal Fund Expenditure	10,387,545	10,128,495	10,434,074
Reimbursable Fund Expenditure	-492	50,000	50,000
Total Expenditure	76.149,675	71,058,422	62,486,343
Special Fund Income: M00318 Grant Activity—Prior Fiscal Years M00320 American Legacy Foundation M00363 Spinal Cord Injury Trust Fund SWF305 Cigarette Restitution Fund	8,428 449,268 405,323 45,401,946	4,956 388,664 40,456,844	8,428 29,692,972
Total	46,264,965	40,850,464	29,701,400
Federal Fund Income:         BUM00 Temporary Increase of Medicaid FMAP	835 113,802 100,000 1,362,887 6,013,819	123,939 1,022.858 6,350,277	134,148 1,009,447 6,670,237
93.988 Cooperative Agreements for State-Based Diabetes Control Programs and Evaluation of Surveillance Systems	247,551	245,967	244,267
Grant	2,548,651	2,385,454	2,375,975
Total	10,387,545	10,128,495	10.434,074
Reimbursable Fund Income: R00A04 Subcabinet Fund	-492	50,000	50,000

# AIDS ADMINISTRATION

#### M00F04.01 AIDS ADMINISTRATION

Appropriation Statement:	2004 A ctual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	64.00	62.00	58.00
01 Salaries, Wages and Fringe Benefits	3,764,962	3,943,222	3,717,691
03       Communication         04       Travel         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional	54,372 38,355 9,431 24,667,842 19,122,746 13,632 82,349	90,053 95,544 9,838 24,863,125 24,746,438	98,924 94,724 25,852 24,857,706 25,477,923
13 Fixed Charges	32,323	80,134	82,184
Total Operating Expenses	44,021,050	49,885,132	50,637,313
Total Expenditure	47,786,012	53,828,354	\$4,355,004
Original General Fund Appropriation Transfer of General Fund Appropriation	6,046,123 -63,409	5,668,359 	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	5,982,714 264,442	5.629,871	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	5,718,272 105,925 41,961,815	5,629,871 79,682 48,118,801	5,009,267 111,052 49,234,685
Total Expenditure	47,786,012	53,828,354	54,355,004
Special Fund Income: M00318 Grant Activity—Prior Fiscal Years M00346 Ryan White Title I Local Funding	105,925	5,127 74,555	5,127 105,925
Total	105,925	79,682	111,052
Federal Fund Income: 14.241 Housing Opportunities for Persons with AIDS 93.153 Coordinated HIV Services and Access to Research for Children, Youth, Women, and Families	469,752	456,568 1,303,430	456,568
93.243 Substance Abuse and Mental Health Services —— Projects of Regional and National Signif- icance ——	467,408	306,139	309,829
93.917 HIV Care Formula Grants 93.940 HIV Prevention Activities-Health Department Based	27,200,069 10,421,985	33,631,516 10,798,835	34,132,847 11,171,192
93.944 HIV/AIDS Surveillance	2,231,547	1,622,313	1,853,883
'Total	41,961,815	48,118,801	49,234,685

# OFFICE OF THE CHIEF MEDICAL EXAMINER

#### M00F05.01 POST MORTEM EXAMINING SERVICES

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	76.00	76.00	76.00
Number of Contractual Positions	1.45	1,33	7.50
01 Salarios, Wages and Fringe Benefits	5,134,246	5,508,599	5,756,702
02 Technical and Special Fees	336,761	354,546	510,962
03       Communication         04       Travel         06       Fuel and Utilities         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional         13       Fixed Charges	57,983 3,165 202,589 11,031 670,123 483,353 24,556 17,538	48,180 3,262 248,423 7,164 596,797 460,753 108,157 4,000 13,201	55,933 3,201 235,323 10,652 606,827 479,186 100,000 4,000 14,150
Total Operating Expenses	1,470.338	1,489.937	1,509,272
Total Expenditure	6,941,345	7,353,082	7,776,936
Original General Fund Appropriation Transfer of General Fund Appropriation	6,338,221 281,450	6,756,274 352,525	
Net General Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	6,619,671 119,650 202.024	7,108,799 130,783 113,500	7,492,652 155,784 128,500
Total Expenditure	6,941,345	7,353,082	7,776,936
Federal Fund Income: 93.283 Centers for Disease Control and Prevention— Investigations and Technical Assistance	119,650	130,783	155,784
Reimbursable Fund Income: D15A05 Executive Department-Boards, Commissions and Offices. D50H01 Military Department Operations and Maintenance J00B01 D0T-State Highway Administration	12,472 6.953 182,599	113,500	128,500
Total	202,024	113,500	128,500

# SUMMARY OF CHRONIC DISEASE SERVICES

	2004	2005	2006
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	584.30	575.80	572.80
Total Number of Contractual Positions	20.69	17.50	23.58
Salaries, Wages and Fringe Benefits	27,647,158	29,251,849	29,488,036
Technical and Special Fees	940,462	779,683	848,199
Operating Expenses	10,326,051	11,292,401	10,817,748
Original General Fund Appropriation	33,678,343	34,287,033	
Transfer/Reduction	-1,068,977	480,078	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	32,609,366 146,000	34,767,111	
Net General Fund Expenditure	32,463,366	34,767,111	35,431,344
Special Fund Expenditure	5,190,541	5,400,597	5,145,926
Reimbursable Fund Expenditure	1,259,764	1,156,225	576,713
Total Expenditure	38,913,671	41,323,933	41,153,983

# M00103.01 SERVICES AND INSTITUTIONAL OPERATIONS - WESTERN MARYLAND CENTER

304.50 10,34 14,490,060 480,588 70,735 14,251 377,121 26,818 901,261 2,530,082 76,924 7,957	302.50 8.41 15,297,498 386,616 67,657 10,927 332,257 27,243 776,774 2,671,167	299.50 8.40 15,469,316 363,826 76,162 10,405 404,733 28,313 819,111
14,490,060 480,588 70,735 14,251 377,121 26,818 901,261 2,530,082 76,924	15,297,498 386,616 67,657 10,927 332,257 27,243 776,774 2,671,167	15,469,316 363,826 76,162 10,405 404,733 28,313
480,588 70,735 14,251 377,121 26,818 901,261 2,530,082 76,924	386,616 67,657 10,927 332,257 27,243 776,774 2,671,167	363,826 76,162 10,405 404,733 28,313
70,735 14,251 377,121 26,818 901,261 2,530,082 76,924	67,657 10,927 332,257 27,243 776,774 2,671,167	76,162 10,405 404,733 28,313
14,251 377,121 26,818 901,261 2,530,082 76,924	10,927 332,257 27,243 776,774 2,671,167	10,405 404,733 28,313
9,245	91,500 11,563	2,718,072 91,883
52,891	58,561	52,612
4,067,285	4,047,649	4,213,638
19,037,933	19,731,763	20,046,780
17,537,554 81,746	17,823,024 392,838	
17,619,300 73,000	18,215,862	
17,546,300 733,699 757,934	18,215,862 828,327 687,574	18,653.551 842.267 550.962
19,037,933	19,731,763	20,046,780
9,900 60,281 9,245 46,651 31,793 575,829 733,699	59,796 11,563 67,654 7,891 681,423 828,327	62,037 12,347 75,152 9,490 683,241 842,267
86,853 671,081 757,934	99,341 588,233 687,574	550,962
	19,037,933         17,537,554         81,746         17,619,300         73,000         17,546,300         733,699         757,934         19,037,933         9,900         60,281         9,245         46,651         31,793         575,829         733,699         86,853         671,081	19,037,933         19,731,763           17,537,554         17,823,024           81,746         392,838           17,619,300         18,215,862           73,000         18,215,862           733,699         828,327           757,934         687,574           19,037,933         19,731,763           9,900         60,281           9,245         11,563           46,651         67,654           31,793         7,891           575,829         681,423           733,699         828,327

# M00104.01 SERVICES AND INSTITUTIONAL OPERATIONS ---- DEER'S HEAD CENTER

Appropriation Statement:	3004	2005	2005
	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	279.80	273.30	273.30
Number of Contractual Positions	10.35	9.09	15.18
01 Salaries, Wages and Fringe Benefits	13,157,098	13,954,351	14,018,720
02 Technical and Special Fees	459,874	393,067	484,373
03 Communication	54,147	56,120	55,267
04 Travel	4,075	6,830	5,470
06 Fuel and Utilities	438,705	573,143	690,682
07 Motor Vehicle Operation and Maintenance	15,212	18,288	33,814
08 Contractual Services	2,128,962	2,193,691	2,052,078
09 Supplies and Materials	3,216,586	3,996,441	3,502,307
10 Equipment—Replacement	222,629	262.229	174,221
1] EquipmentAdditional	145,730	99,608	36,549
12 Grants, Subsidies and Contributions	62	2,726	2,726
13 Fixed Charges	27,051	35,676	50,996
14 Land and Structures	5,607	,	20,000
Total Operating Expenses	6,258,766	7,244,752	6,604,110
	19,875,738	21,592,170	21,107,203
Total Expenditure	19,673,736	21,392,170	21,107,203
Original General Fund Appropriation	16,140,789	15,379,283	
Transfer of General Fund Appropriation	-1,150,723	1,171,966	
Total General Fund Appropriation	14,990,066	16,551,249	
Less: General Fund Reversion/Reduction.	73,000	10,001,010	
Net General Fund Expenditure	14.917.066	16,551,249	16,777,793
Special Fund Expenditure	4,456,842	4,572,270	4.303,659
Reimbursable Fund Expenditure	501,830	468,651	25,751
۴.			
Total Expenditure	19,875,738	21,592,170	21,107,203
Special Fund Income:			
M00308 Employee Food Sales	35,186	33,936	39,010
M00311 Donations		2,726	2,726
M00314 Renal Dialysis Collections	4,421,656	4,535,608	4,083,158
M00417 Coastal Hospice by the Lake			178,765
Total	4,456,842	4,572,270	4,303,659
Reimbursable Fund Income:			
D50H01 Military Department Operations and Maintenance	7,361		
M00104 DHMH-Dect's Head Center	466,002	443,763	
M00M05 DHMH-Holly Center	28,467	24,888	25,751
Total	501,830	468,651	25,751
t v.a.	501,050	100,007	20,701

# LABORATORIES ADMINISTRATION

#### M00J02.01 LABORATORY SERVICES

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	282.50	278.50	273.50
Number of Contractual Positions	3.34	2.78	2.78
01 Salaries, Wages and Fringe Benefits	13,503,021	14,829,486	14,572,218
02 Technical and Special Fees	110,140	114,749	95,740
03       Communication         04       Travel         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional         12       Grants, Subsidies and Contributions.         13       Fixed Charges         Total Operating Expenses         Total Expenditure	137,617 18,686 22,638 1,640,616 4,530,217 549,118 700,761 284,404 54,534 7,938,591 21,551,752	125,342 19,834 15,899 786,316 4,020,738 344,692 495,000 <u>67,722</u> <u>5,875,543</u> 20,819,778	135,749 25,435 24,286 766,490 4,032,585 177,675 280,500 30,000 97,874 5,570,594 20,238,552
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	16,260,415 -102,631 16,157,784	16,033,858 718,241 16,752,099	<u></u>
Less: General Fund Reversion/Reduction	300,000		16 000 604
Net General Fund Expenditure Special Fund Expenditure Pederal Fund Expenditure Reimbursable Fund Expenditure	15,857,784 100,854 4,866,312 726,802	16,752,099 80,000 3,422,546 565,133	16,208,604 3,249,868 780,080
Total Expenditure	21,551,752	20,819,778	20,238,552

# M00J02.01 LABORATORY SERVICES-LABORATORIES ADMINISTRATION

Special Fund Income:			
M00315 Local County Health Departments	1,014		
M00316 Baltimore City Health Department	99,840	80,000	
Total	100,854	80,000	
Federal Fund Income:			
BL.M00 U.S. Armed Forces	132,064	150,000	180,000
16.580 Edward Byrne Memorial State and Local Law Enforcement Assistance Discretionary Grants			
Programs	872,441		
93.116 Project Grants and Cooperative Agreements	0,2,441		
for Tuberculosis Control Programs	248,223	177,525	226,731
93.283 Centers for Disease Control and		.,	
Prevention- Investigations and Technical			
Assistance	2,223,782	1,838,227	1,735,409
93.778 Medical Assistance Program	3,972		
93.940 HIV Prevention Activities-Health Department			
Based	716,653	633,828	616,323
93.944 HIV/AIDS Surveillance	84,449	218,047	96,172
93.977 Preventive Health Services-Sexually Transmitted Diseases Control Grants	584,728	404,919	205 222
Transmitted Ofseases Control Orans			395,233
Total	4,866,312	3,422,546	3,249,868
Reimbursable Fund Income:			
D50H01 Military Department Operations and Maintenance	145.108		
K00A12 DNR-Resource Assessment Service	45,000	45,733	43,773
Q00B01 DPSCS -Division of Correction—Headquarters	251,520	280,000	452,000
U00A04 MDE-Water Management Administration	155,412	114,950	152,907
U00A06 MDE-Waste Management Administration	23,690	23,700	20,000
U00A07 MDE-Air and Radiation Management Administration	43,750	48,750	49,000
V00D01 Department of Juvenile Services	62,322	52,000	62.400
Total	726,802	565,133	780,080

# $\mathbf{M00K02.01}$ ALCOHOL AND DRUG ABUSE ADMINISTRATION — ALCOHOL AND DRUG ABUSE ADMINISTRATION

Appropriation Statement:	2024		<b>20</b> 07
	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	51.50	49.50	49.50
Number of Contractual Positions,	2.46	3.17	3.17
01 Salaries, Wages and Fringe Benefits	3,058,961	3,176,214	3,103,124
02 Technical and Special Fees	96,300	103,129	103,810
03 Communication	23,526	23,726	25,376
04 Travel	69,808	85,785	89,321
07 Motor Vehicle Operation and Maintenance	2,574	6,164	6,477
08 Contractual Services	127,693,982	129,737,651	128,738,004
09 Supplies and Materials	46,958	56,562	57,923
11 Equipment—Additional	16,636	10,000	10.035
13 Fixed Charges	17,809	19,980	19,837
Total Operating Expenses	127,871,293	129,929,868	128,936,938
Total Expenditure	131,026,554	133,209,211	132,143,872
Original General Fund Appropriation	77,802,531	79,408,395	
Transfer of General Fund Appropriation	1,344,284	-235,512	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	79,146,815 4,054,699	79,172,883	
Net General Fund Expenditure	75,092,116	79,172,883	78,132,883
Special Fund Expenditure	18,184,595	17,810,510	17,864,122
Federal Fund Expenditure	34,375,767	32,803,690	32,783,772
Reimbursable Fund Expenditure	3,374,076	3,422,128	3,363,095
Total Expenditure	131,026,554	133,209,211	132,143,872
Special Fund Income: M00317 Office of Education and Training for Addictions Service	267.283 804,402 <u>17,112,910</u>	390,634 176,966 130,000 17,112,910	421,212 200,000 130,000 17,112,910
Total	18,184,595	17,810,510	17,864,122
Federal Fund Income: 84.186 Safe and Drug-Free SchoolsState Grants	22,387		
93.003 Public Health and Social Services Emergency Fund	517,000		
93.179 State Data Collection-Uniform Alcohol and Drug Abuse Data	73,070	73,070	73,070
<ul> <li>93.238 Cooperative Agreements for State Treatment Out- comes Performance Pilot Studies Enhancement</li> <li>93.959 Block Grants for Prevention and Treatment</li> </ul>	100,000	100,000	
of Substance Abuse	33,663,310	32,630,620	32,710,702
Total	34,375,767	32,803,690	32,783,772
Reimbursable Fund Income: D50H01 Military Department Operations and Maintenance	3,770		
N00100 DHR-Family Investment Administration	3,370,306	3,422,128	3,363,095
Total	3,374,076	3,422,128	3,363,095

# SUMMARY OF MENTAL HYGIENE ADMINISTRATION AND STATE PSYCHIATRIC HOSPITAL CENTERS

	2004	2005	2006
	A ctual	Appropriation	Allowance
Total Number of Authorized Positions	3,530.45	3,401.15	3,386.55
Total Number of Contractual Positions	220.08	189.75	195.88
Salaries, Wages and Fringe Benefits	192,384,923	200,635,759	202,544,508
Technical and Special Fees	9,181,431	7,654,102	8,002,676
Operating Expenses	626,957,246	601,216,948	594,605,805
Original General Fund Appropriation	560,619,675	571,115,523	
Transfer/Reduction	5,954,071	3,404,244	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	566,573,746 10,187,482	574,519,767	
Net General Fund Expenditure	556,386,264	574,519,767	573,092,462
Special Fund Expenditure	2,378,362	5,903,333	7,858,777
Federal Fund Expenditure	265,895,410	225,606,479	220,386,469
Reimbursable Fund Expenditure	3,863,564	3,477,230	3,815,281
Total Expenditure	828,523,600	809,506,809	805,152,989

# SUMMARY OF MENTAL HYGIENE ADMINISTRATION

Total Number of Authorized Positions	88.15	86.15	82.15
Total Number of Contractual Positions	1.14	.06	2.06
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	5,344,202 63,341 569,842,729	5,599,003 5,725 545,687,697	5,836,117 92,149 541,670,984
Original General Fund Appropriation Transfer/Reduction	310,826,914 7,025,586	324,501,310 -163,391	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	317.852,500 10,100,001	324,337,919	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	307,752,499 265.695.931 1,801,842	324,337,919 80,000 225,374,506 1,500,000	325,616,757 31,119 220,158,284 1,793,090
Total Expenditure	575,250,272	551,292,425	547,599,250

#### M00L01.01 PROGRAM DIRECTION - MENTAL HYGIENE ADMINISTRATION

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	87.15	85.15	81.15
Number of Contractual Positions	.12	.06	.06
01 Salaries, Wages and Fringe Benefits	5,288,638	5,538,851	5,773.893
02 Technical and Special Fees	14,374	5,725	5,725
03 Communication	23,271 24,198 5,237 383,505 43,614 36,848	24,849 33,605 3,110 482,732 29,943	23,141 26,653 4,176 476,182 30,914
11 Equipment—Additional         13 Fixed Charges	5,981 20,284	20,604	20,489
Total Operating Expenses	542,938	594,843	581,555
Total Expenditure	5,845,950	6,139,419	6,361,173
Original General Fund Appropriation Transfer of General Fund Appropriation	5,282,481 -669,128	5,287,230 -163,391	
Nct General Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	4,613,353 1,232,044 553	5,123,839 1,015,580	4,975,677 1,385,496
Total Expenditure	5,845,950	6,139,419	6,361,173
Federal Fund Income: 93.778 Medical Assistance Program	1,232,044	1,015,580	1,385,496
Reimbursable Fund Income: D50H01 Military Department Operations and Maintenance	553		

# M00L01.02 COMMUNITY SERVICES - MENTAL HYGIENE ADMINISTRATION

Appropriation Statement:	2004	2005	2006
	Actual	Appropriation	Altowance
Number of Authorized Positions	1.00	1.00	1.00
Number of Contractual Positions	1.02		2.00
01 Salaries, Wages and Fringe Benefits	55,564	60,152	62,224
02 Technical and Special Fees	48,967	<u>2.10</u>	86,424
03 Communication			2,500
04 Travel	1,229	1,512	5,500
08 Contractual Services	106,424,745 176,194	106,638,100 164,981	109,040,295 170,664
10 EquipmentReplacement	5,272	35,521	11,000
11 Equipment—Additional	198	33,794	11,000
Total Operating Expenses	106,607,638	106,873,908	109,240,959
Total Expenditure	106,712,169	106,934,060	109,389,607
Original General Fund Appropriation	83,477,000	80,941,903	
Transfer of General Fund Appropriation	-5,398,490		
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	78,078,510 4,100,000	80,941,903	
Net General Fund Expenditure	73,978,510	80.941,903	83,596,010
Special Fund Expenditure	20.020.270	80,000	31,119
Federal Fund Expenditure Reimbursable Fund Expenditure	30,932,370 1,801,289	24,412,157 1,500,000	23,969,388 1,793,090
Total Expenditure	106,712,169	106,934,060	109,389,607
Special Fund Income: M00318 Grant ActivityPrior Fiscal Years		80,000	31,119
Federal Fund Income: 14.238 Shelter Plus Care	3,052,726	2,800.000	3,052,360
93.003 Public Health and Social Services Emergency Fund	535,897	2,000,000	3,052,000
93.150 Projects for Assistance in Transition	000.000	000 000	0.55 000
from Homelessness (PATH) 93.230 Consolidated Knowledge Development and Appli-	809,000	809,000	956,000
cation Program	131,145		
93.242 Mental Health Research Grants	75,000		
93.243 Substance Abuse and Mental Health Services — Projects of Regional and National Signif-			
icance	199,903	99,903	
93.778 Medical Assistance Program 93.779 Centers for Medicare and Medicaid Services	14,050,761	12,478,149	11,737,888
(CMS) Research, Demonstrations and Evalu-			
ations	30,754		
93.958 Block Grants for Community Mental Health Ser- vices	10,829,786	8,225,105	8,223,140
93.982 Mental Health Disaster Assistance and	10,029,700	0,222,102	0,222,110
Emergency Mental Health	836,576		
97.033 Disaster Legal Services	380,822		
Total	30,932,370	24.412,157	23,969,388
Reimbursable Fund Income:	1.901.200	1.500.000	1 702 000
V00E03 DJS-Community Services Supervision	1,801,289	1,500,000	1,793,090

# M00L01.03 COMMUNITY SERVICES FOR MEDICAID RECIPIENTS --- MENTAL HYGIENE ADMINISTRATION

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
08 Contractual Services	462,692,153	438,218,946	431,848,470
Total Operating Expenses	462,692,153	438,218,946	431,848,470
Total Expenditure	462,692,153	438,218,946	431,848,470
Original General Fund Appropriation Transfer of General Fund Appropriation	222,067,433 13,093,204	238,272,177	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	235,160,637 6,000,001	238,272,177	
Net General Fund Expenditure Federal Fund Expenditure	229,160,636 233,531,517	238,272,177 199,946,769	237,045,070 194,803,400
Total Expenditure	462,692,153	438,218,946	431,848,470
Federal Fund Income:			
93.767 State Children's Insurance Program	13,224,864	18,255,140	11,161,965
93.778 Medical Assistance Program	220,306,653	181,691,629	183,641,435
Total	233,531,517	199,946,769	194,803,400

Total Number of Authorized Positions	3,442.30	3,315.00	3,304.40
Total Number of Contractual Positions	218.94	189.69	193.82
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	187.040,721 9,118,090 57,114,517	195,036,756 7,648,377 55,529,251	196,708,391 7,910,527 52,934,821
Original General Fund Appropriation Transfer/Reduction	249,792,761 -1,071,515	246,614,213 3,567,635	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	248,721,246 87,481	250,181,848	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	248,633,765 2,378,362 199,479 2,061,722	250,181,848 5,823,333 231,973 1,977,230	247,475,705 7,827,658 228,185 2,022,191
Total Expenditure	253,273,328	258,214,384	257,553,739

# STATE PSYCHIATRIC HOSPITAL CENTERS

· General Administration-This project is responsible for all business functions.

• Dictary Services—This project is responsible for the planning, preparing, and serving of meals for patients and employees.

• Household and Property Services-This project consists of maintenance of the physical plant, security, transportation, laundry and housekeeping services.

Services to Children and Adolescents—This project provides inpatient psychiatric care to children and adolescent patients.

- Services to Adults—This project provides inpatient psychiatric hospital care to adult patients.
- · Security Services-This project is responsible for security at Perkins Hospital Center.
- Medical/Surgical Service—This project provides medical and surgical treatment for all patients.
- Ancillary Services-This project provides support services for patient care and treatment.
- Education and Training-This project provides in-service training programs.
- Community Services .-- This project provides community-based programs for both outpatients and inpatients.

2006 Allowance

# MARYLAND PSYCHIATRIC RESEARCH CENTER

#### M00L02.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement	2004 Actual	2005 Appropriation
08 Contractual Services	3,809,691	3,809,691
Total Operating Expenses	3,809,691	3,809,691
Total Expenditure	3,809,691	3,809,691
Net General Fund Expenditure	3,809,691	3,809,691

# WALTER P. CARTER COMMUNITY MENTAL HEALTH CENTER

#### M00L03.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	134.30	134.85	134.85
Number of Contractual Positions	25.58	12,19	11.61
01 Salaries, Wages and Fringe Benefits	7,551.390	8,000,720	8,058,568
02 Technical and Special Fees	843,601	334,065	454,168
03       Communication         04       Travel         05       Fuel and Utilities         06       Fuel and Utilities         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional         12       Grants, Subsidies and Contributions	108,294 9,617 568,398 8,688 2,966,755 449,764 12,691 4,874 10,000	120,116 6,915 577,227 5,041 3,382,058 425,485 1,700 10,000	103,948 6,755 580,102 5,845 3,219,094 452,352
13 Fixed Charges	101,874	102,951	202,596
Total Operating Expenses	4,240,955	4,631,493	4,580,692
Total Expenditure	12,635,946	12,966,278	13,093,428
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	12,397,990 221,000 12,618,990 44	12,747,052 148,474 12,895,526	
Net General Fund Expenditure Special Fund Expenditure	12,618,946	12,895,526 70,752	13,022,676 70,752
Total Expenditure	12,635,946	12,966,278	13,093,428
Special Fund Income: M00321 Donated Funds—Walter P. Carter Center M00335 Baltimore City Board of Education Total	10,000 7,000 17,000	10,000 60,752 70,752	10,000 60,752 70,752

# THOMAS B. FINAN HOSPITAL CENTER

#### M00L04.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	209.00	209.00	209.00
Number of Contractual Positions	7.60	8.61	8.01
01 Salaries, Wages and Fringe Benefits	10,852,246	11,324,301	11,772,986
02 Technical and Special Fees	1,119,254	1,232,581	1,218,225
03       Communication         04       Travel         06       Fuel and Utilities         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         13       Fixed Charges	90,392 5,407 466,021 95,909 1,493,510 612,400 105,425 49,817	108,787 4,650 471,166 31,115 1,488,148 644,868 54,183 40,525	107,539 4,239 441,071 71,999 1,487,458 652,312 12,591 87,832
Total Operating Expenses	2,918,881	2,843,442	2,865,041
Total Expenditure	14,890,381	15,400,324	15,856,252
Original General Fund Appropriation Transfer of General Fund Appropriation	13,996,924 69,711	14,183,638 218,690	<u> </u>
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	13,927,213 614,469 3,434 345,265	14,402,328 628,548 13,500 355,948	14,826,012 643,154 13,500 373,586
Total Expenditure	14,890,381	15,400.324	15,856,252
Special Fund Income: M00323 Allegany County Health Department M00331 Jefferson School at Finan	570,343 44,126 614,469	583,487 45,061 628,548	596,654 46,500 643,154
	011,109	020,010	0.0,07
Federal Fund Income: 45,310 Library Services Program	3,434	13,500	13,500
Reimbursable Fund Income: M00M09 DHMH-Joseph D. Brandenburg Center	345,265	355,948	373,586

# REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS-BALTIMORE

#### M00L05.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2004	2005	2006
	Actual	Appropriation	Allowance
Number of Authorized Positions	128.00	128.00	128.00
Number of Contractual Positions	29.45	25.77	25.77
01 Salaries, Wages and Fringe Benefits	7,536,820	7,898,425	8,138,877
02 Technical and Special Fees	613,756	604,351	604.454
03 Communication	55,538	44,793	49,573
04 Travel	9,844	5,648	7,174
06 Fuel and Utilities	250,213	198,505	245,579
07 Motor Vehicle Operation and Maintenance	11,073	19,406	18,352
08 Contractual Services	1,150,032	2,561,363	2,634,791
09 Supplies and Materials	346,803	336,471	367,485
10 Equipment—Replacement	12,564	30,059	27,755
13 Fixed Charges	15,344	23,183	47,632
Total Operating Expenses	1,851,411	3,219,428	3,398,341
Total Expenditure	10,001,987	11,722,204	12,141,672
Original General Fund Appropriation	9,512,211	8,107,199	
Transfer of General Fund Appropriation	3,539	143,829	
Not General Fund Expenditure	9,515,750	8,251,028	7,825,818
Special Fund Expenditure	351,483	3,332,234	4,180,437
Federal Fund Expenditure	80,804	83,868	80,343
Reimbursable Fund Expenditure	53,950	55,074	55,074
Total Expenditure	10,001,987	11,722,204	12,141,672
Special Fund Income:			
M00308 Employee Food Sales	8,015	7,833	8,175
M00324 Donations	5,000	5,000	5,000
M00391 Anne Arundel County Public Schools	319,438		
M00418 Local Boards of Education	10.020	3,319,401	4,167,262
SWF308 IWIF-Safety Incentive Grant Program	19,030	A 544 444	. 100 475
Total	351,483	3,332,234	4,180,437
Federal Fund Income:			
10.553 School Breakfast Program.	54,040	61,140	57,615
84.009 Education of Children with Disabilities in State Operated or Supported Schools	26,764	22,728	22,728
Total	80,804	83,868	80,343
Reimbursable Fund Income:			
D50H01 Military Department Operations and Maintenance	3,450		
M00C01 DHMH-Operations	40,000	40,000	40,000
R00A01 State Department of Education-Headquarters	10,500	15,074	15,074
Total	53,950	55,074	55,074

# **CROWNSVILLE HOSPITAL CENTER**

#### M00L06.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2004	2005	2006
	Actual	Appropriation	Allowance
Number of Authorized Positions	468.80		
Number of Contractual Positions	16.91		
01 Salaries, Wages and Fringe Benefits	24,595,681	2,101,319	1,008,108
02 Technical and Special Fees	928,272	30,265	
03 Communication	119,565	143,907	10,700
04 Travel	318	696	004 500
06 Fuel and Utilities	1,727,576	2,234,512	996,580
07 Motor Vehicle Operation and Maintenance	75,299	64,141	20,024
08 Contractual Services	2,232,326	551,113	178,134
09 Supplies and Materials	1,811,076	679,240	23,355
10 Equipment—Replacement	36,363 26,539	15,400	4,089
12 Grants, Subsidies and Contributions	20,339 54,779	94,063	106,642
-		3,783,072	
Total Operating Expenses	6,083,841		1,339,524
Total Expenditure	31,607,794	5.914.656	2,347,632
Original General Fund Appropriation	33,331,084	27,262,786	
Transfer of General Fund Appropriation	-2,231,373	~21,826,753	
Net General Fund Expenditure	31,099,711	5,436,033	1,943,302
Special Fund Expenditure	430,177	478,623	404,330
Federal Fund Expenditure	17,134		
Reimbursable Fund Expenditure	60,772		
Total Expenditure	31,607,794	5,914,656	2,347,632
Special Fund Income:			
M00325 Donations	26.539		
M00326 Anne Arundel County	72,854		
M00327 Hope House	31,193		
M00328 Second Genesis	84,918		
M00364 Employee Housing	38,442		
M00390 Koba Cottage	2,884		
M00393 Edgemeade/Adventist	172,487		
M00419 Reimbursement for Utilities and Maintenance		478.623	404,330
M00420 Chesapeake User Group	860		· · · · · ·
Total ,	430,177	478,623	404,330
	- ·		
Federal Fund Income:			
10.553 School Breakfast Program	17,134		
Default weble D and D associate			
Reimbursable Fund Income:	0.100		
D50H01 Military Department Operations and Maintenance R00A02 Aid to Education	9,100		
	51,672		
Total	60,772		

# EASTERN SHORE HOSPITAL CENTER

#### M00L07.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	214.60	214.60	214.60
Number of Contractual Positions	11.55	12.00	11.57
01 Salaries, Wages and Fringe Benefits	11,550,923	12,124,005	12,277,371
02 Technical and Special Fees	688,516	651,674	640,249
03       Communication         04       Travel         06       Fuel and Utilities         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional         12       Grants, Subsidies and Contributions	69,285 8,620 323,409 49,785 971,360 786,515 12,363 564 154,034	74,131 5,568 323,858 51,755 1,119,473 932,534 48,241 187,471	71,553 5,929 336,404 31,893 1,172,564 933,588 32,310 20,488
13 Fixed Charges	72,613	117,257	52,786
Total Operating Expenses	2,448,548	2,860,288	2,657,515
Total Expenditure	14,687,987	15,635,967	15,575,135
Original General Fund Appropriation Transfer of General Fund Appropriation	14,708,033 -210,056	15,175,815 236,993	
Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure	14,497,977 188,402 1,608	15,412,808 223,159	15,525,304 49,831
Total Expenditure	14,687,987	15,635,967	15,575,135
Special Fund Income: M00308 Employee Food Sales M00329 Donations M00330 Patient's Workshop	11,481 11,708 165,213	10,931 30,059 182,169	29,343 20,488
Total	188,402	223,159	49,831
Reimbursable Fund Income: D50H01 Military Department Operations and Maintenance	1,608		

# SPRINGFIELD HOSPITAL CENTER

#### M00L08.01 SERVICES AND INSTITUTIONAL OPERATIONS

#### **Appropriation Statement:**

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	769.50	905.50	898.50
Number of Contractual Positions	28.50	28.91	32.86
01 Salaries, Wages and Fringe Benefits	40,725,549	51,649,700	51,964,935
02 Technical and Special Fees	1,756,547	1,748,585	1,909,020
03       Communication         04       Travel         05       Fuel and Utilities         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional	623,670 31,585 2,707,769 150,312 4,212,658 4,117,045 276,783 203,577	274,212 32,497 2,460,787 115,481 3,805,332 5,351,530 118,162 49,050	220,166 35,195 2.570,205 187,639 4,443,751 5,866,559 160,819 29,872
12 Grants, Subsidies and Contributions.	22,484	23,015	24,196
13 Fixed Charges	104,686	139,230	243,695
Total Operating Expenses	12,450,569	12,369,296	13,782,097
Total Expenditure	54,932,665	65,767,581	67,656,052
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	54,742,794 -143,238 54,599,556 2	55,774,592 9.717.152 65,491,744	
Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure	54,599,554 300,116 32,995	65,491,744 275,837	67,365,545 290,507
Total Expenditure	54,932,665	65,767,581	67,656,052
Special Fund Income: M00330 Patient's Workshop M00337 Donations M00338 Contractual Food Sales M00339 Reimbursement of Electricity and Maintenance M00364 Evaluation Marine	37,788 37,444 145,968 39,526 25,736	33,834 42,040 139,251 35,977 24,725	38,994 41,059 147,837 37,620
M00364 Employee Housing SWF308 IWIF-Safety Incentive Grant Program	25,736 13,654	24,735	24,997
Total	300.116	275,837	290,507

#### **Reimbursable Fund Income:**

D50H01 Military Department Operations and Maintenance ......

32,995

# SPRING GROVE HOSPITAL CENTER

#### M00L09.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2004 Actual	2005	2006
	Асцаі	Appropriation	Allowance
Number of Authorized Positions	701.50	903.70	900.10
Number of Contractual Positions	65.09	67.50	72.00
01 Salaries, Wages and Fringe Benefits	38,520,897	51,950,506	52,528,283
02 Technical and Special Fees	1,795,923	1,729,839	1,796,568
03       Communication	115,552 15,885 2,802,334 271,869 4,466,297 4,587,011 81,933 136,965 49,001	$104,076 \\ 28,295 \\ 2,353,380 \\ 204,918 \\ 4,767,628 \\ 5,420,676 \\ 129,093 \\ 77,066 \\ 129,066 \\ 129,056 \\ 129,056 \\ 129,056 \\ 120,056 \\ $	115,582 25,369 2,923,046 220,907 5,199,559 6,126,669 159,364 44,027
<ul> <li>12 Grants, Subsidies and Contributions.</li> <li>13 Fixed Charges.</li> <li>14 Land and Structures.</li> </ul>	48,901 77,274	129,658 212,279 90,000	133,561 274,457
Total Operating Expenses	12,604,021	13,517,069	15,222,541
Total Expenditure	52,920,841	67,197,414	69,547,392
Original General Fund Appropriation Transfer of General Fund Appropriation	50,440,889 1,494,369	51,858,953 14,023,776	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	51,935,258 165,971 819,612	65,882,729 469,336 32,100 813,249	68,234,891 471,126 36,364 805,011
Total Expenditure	52,920,841	67,197.414	69,547,392
Special Fund Income: M00308 Employee Food Sales M00341 Assisted Living Services	39,619 77,451 48,901	188,129 61,549 90,000 129,658	201,584 57,981 78,000 133,561
Total	165,971	469,336	471,126
Federal Fund Income: 10.553 School Breakfast Program		18,600 13,500	22,864 13,500
Total		32,100	36,364
Reimbursable Fund Income: D50H01 Military Department Operations and Maintenance M00A01 Department of Health and Mental Hygiene M00C01 DHMH-Operations M00L02 DHMH-Maryland Psychiatric Research Center Total	23,867 326,175 366,354 103,216 819,612	335,679 366,354 111,216 813,249	327,441 366,354 111,216 805,011

# CLIFTON T. PERKINS HOSPITAL CENTER

# SUMMARY OF CLIFTON T. PERKINS HOSPITAL CENTER

	2004 Actual	2005 Appropriation	2006 Allowance
Total Number of Authorized Positions	476.50	477.25	477.25
Total Number of Contractual Positions	14.84	18.02	15.13
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	27,753,403 556,696 4,755,399	30,627,368 583.631 4,799,200	31,242,822 539,187 5,155,527
Original General Fund Appropriation Transfer/Reduction	32,852,220 225,158	35,195,639 532,465	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	33,077,378 87,435	35.728,104	
Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure	32,989,943 75,555	35,728,104 92,000 190,095	36,809,536 92,000 36,000
Total Expenditure	33,065,498	36,010,199	36,937,536

# M00L10.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	476.50	477.25	477.25
Number of Contractual Positions	14.84	18.02	15.13
01 Salaries, Wages and Fringe Benefits	27,753,403	30,627,368	31,242,822
02 Technical and Special Fees	556,696	583,631	539,187
03       Communication         04       Travel         06       Fuel and Utilities         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional         12       Grants, Subsidies and Contributions.	86,118 29,364 743,919 34,718 1,336,132 2,259,271 109,208 53,208 2,947	92,926 14,876 664,179 24,776 1,381,681 2,375,501 92,375 26,370 20,000	94,010 23,731 747,036 25,625 1,463,385 2,512,819 106,359 10,512 20,000
13 Fixed Charges	37,949	106,516	152,050
Total Operating Expenses	4,692,834 33,002,933	4,799,200 36,010,199	5,155,527 36,937,536
Original General Fund Appropriation Transfer of General Fund Appropriation Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure	32,852,220 75,158 32,927,378 75,555	35,195,639 532,465 35,728,104 92,000 190,095	36,809,536 92,000 36,000
Total Expenditure	33,002,933	36,010,199	36,937,536
Special Fund Income: M00308 Employee Food Sales M00342 Donations M00344 Medical Records Fees Total	60,143 14,459 953 75.555	70,000 20,000 2,000 92,000	70,000 20,000 2,000 92,000
Reimbursable Fund Income: M00L01 DHMH-Mental Hygiene Administration M00M02 DHMH-Rosewood Center Total		40.095 150,000 190,095	36,000
i otal		190,020	50,000

2004

2005

Appropriation

# CLIFTON T. PERKINS HOSPITAL CENTER

#### M00L10.02 SERVICES AND INSTITUTIONAL OPERATIONS-CAPITAL APPROPRIATION

#### **Appropriation Statement:**

	Actual
14 Land and Structures	62,565
Total Operating Expenses	62,565
Total Expenditure	62,565
Original General Fund Appropriation Transfer of General Fund Appropriation	150,000
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	150,000 87,435
Net General Fund Expenditure	62,565

2006 Allowance

# JOHN L. GILDNER REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS

#### M00L11.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2004	2004 2005	
	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	170.60	171.60	171.60
Number of Contractual Positions	5.16	5.70	5.70
01 Salarics, Wages and Fringe Benefits	8,655,561	9,241,650	9,522,902
02 Technical and Special Fees	167,076	183,652	183,591
03       Communication	59,793 1,568 238,396 25,029 1,768,735 569,508 133,441 1,287 11,872 14,443	59,804 1,799 226,868 18,230 370,366 476,164 46,491 5,545 20,882	61,565 1,578 254,183 19,069 378,840 558,138 44,889 8,380 21,499
Total Operating Expenses	2,824,072	1,226,149	1,348,141
Total Expenditure	11,646,709	10,651,451	11,054,634
Original General Fund Appropriation Transfer of General Fund Appropriation	11,004,555 71,724	9,893,565 182,885	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure Total Expenditure	10,932,831 70,928 63,716 579,234 11,646,709	10,076,450 99,964 68,236 406,801 10,651,451	9,473.212 936,234 65,218 579,970 11,054,634
Special Fund Income: M00308 Employee Food Salcs M00362 Donations. M00418 Local Boards of Education	59,056 11,872	94,419 5.545	102,340 8,380 825,514
Total	70,928	99,964	936,234
Federal Fund Income: 10.553 School Breakfast Program	63,716	68,236	65,218
Reimbursable Fund Income: D50H01 Military Department Operations and Maintenance V00E01 DJS-Residential Operations	3,541 575,693	406,801	579,970
Total	579,234	406,801	579,970

2004

2005

2006

# UPPER SHORE COMMUNITY MENTAL HEALTH CENTER

#### M00L12.01 SERVICES AND INSTITUTIONAL OPERATIONS

	Actual	Appropriation	Allowance
Number of Authorized Positions	98.00	98.00	98.00
Number of Contractual Positions	5.23	4,70	4.88
01 Salaries, Wages and Fringe Benefits	5,229,156	5,670,049	5,639,007
02 Technical and Special Fees	401,999	380,588	395,919
03       Communication         04       Travel         06       Fuel and Utilities         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional	21,097 3,874 158,983 21,462 971,415 371,832 19,757 1,800	27,983 1,357 162,815 12,661 969,984 389,357	21,261 1,700 178,169 10.692 1,052,025 403,860
<ol> <li>Grants, Subsidies and Contributions.</li> <li>Fixed Charges</li> <li>Land and Structures.</li> </ol>	9,171 8,698 13,288	8,375 12,371	9,171 12.042
Total Operating Expenses	1,601,377	1,584,903	1,688,920
Total Expenditure	7,232,532	7,635,540	7,723,846
Original General Fund Appropriation Transfer of General Fund Appropriation	7,014,689 -116,745	7,219,868 109,229	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	6,897,944 162,868 3,434	7,329,097 150,380	7,381,814 169,482
Reimbursable Fund Expenditure	168,286	156,063	172,550
Total Expenditure	7,232,532	7,635.540	7,723,846
Special Fund Income: M00348 Donations M00349 Kent County Clinic M00350 Kent County Alcoholism Unit Total	9,171 10,695 143,002 162,868	8,375 10,842 131,163 150,380	9,171 11,297 149,014 169,482
Federal Fund Income: 45.310 Library Services Program	3,434		
Reimbursable Fund Income: V00E01 DJS-Residential Operations	168,286	156,063	172,550

# REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS—SOUTHERN MARYLAND

# M00L14.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	71.50	72,50	72.50
Number of Contractual Positions	9.03	6.29	6.29
01 Salaries, Wages and Fringe Benefits	4,069,095	4,448,713	4,554,532
02 Technical and Special Fees	246,450	169.146	169,146
03       Communication         04       Travel         06       Fuel and Utilities         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       EquipmentReplacement         11       EquipmentAdditional         13       Fixed Charges         Total Operating Expenses         Total Expenditure	55,757 7,386 151,633 6,201 1,090,873 147,721 9,458 43,966 12,757 1,525,752 5,841,297	83,492 7,187 150,935 25,517 434,574 150,614 7,399 25,502 885,220 5,503,079	83,895 7,232 162,565 7,630 465,154 147,382 7,705 14,919 896,482 5,620,160
Original General Fund Appropriation Transfer of General Fund Appropriation	5,981,681 -172,734	5,385,415 80,895	<u> </u>
Total General Fund Appropriation Less: General Fund Reversion/Reduction	5,808,947	5,466,310	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Total Expenditure	5,808,947 1,393 30,957 5,841,297	5,466,310 2,500 34,269 5,503,079	5,067,595 519,805 32,760 5,620,160
Special Fund Income: M00351 Donations/Commissions M00418 Local Boards of Education Total	1,393	2,500	2,500 517,305 519,805
Federal Fund Income: 10.553 School Breakfast Program	30,957	34,269	32,760

# SUMMARY OF DEVELOPMENTAL DISABILITIES ADMINISTRATION AND STATE MENTAL RETARDATION CENTERS

	2004	2005	2006
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	1,249.15	1,240.15	1,235.15
Total Number of Contractual Positions	69.01	105.12	105.14
Salaries, Wages and Fringe Benefits	59,290,861	62,939,922	62,220,676
Technical and Special Fees	2,523,955	3,431,563	3,457,562
Operating Expenses	503,601,193	535,713,643	571,619,914
Original General Fund Appropriation	396,411,566	398,712,022	
Transfer/Reduction	3,042,205	1,071,374	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	399,453,771 16,176,613	399,783,396	
Net General Fund Expenditure	383,277,158	399,783,396	414,803,592
Special Fund Expenditure	2,794,029	3,368,149	3,480,287
Federal Fund Expenditure	178,918,586	198,506,826	218,575,555
Reimbursable Fund Expenditure	426,236	426,757	438,718
Total Expenditure	565,416,009	602,085,128	637,298,152

# SUMMARY OF DEVELOPMENTAL DISABILITIES ADMINISTRATION

Total Number of Authorized Positions	140.50	146.50	145.50
Total Number of Contractual Positions	19.29	33.38	33.38
Salaries. Wages and Fringe Benefits Technical and Special Fees Operating Expenses	8,192,200 755.626 489,001,357	8,644,527 1,139,379 521,804,391	8,657,100 1,139,324 557,043,411
Original General Fund Appropriation Transfer/Reduction	332,186,366 11,362	329,971,742 15,044	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	332,197,728 15,742,612	329,986,786	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	316,455,116 2,579,047 178,914,571 449	329,986,786 3,100,000 198,501,511	345,091,140 3,176,950 218,571,745
Total Expenditure	497,949,183	531,588,297	566,839,835

# M00M01.01 PROGRAM DIRECTION -- DEVELOPMENTAL DISABILITIES ADMINISTRATION

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	50.50	52.50	51.50
Number of Contractual Positions	1.92	6.38	6.38
01 Salaries, Wages and Fringe Benefits	3,192,626	3,253,671	3,331,977
02 Technical and Special Fees	80,093	191,830	191,830
03       Communication.         04       Travel.         07       Motor Vehicle Operation and Maintenance.         08       Contractual Services.         09       Supplies and Materials.         10       Equipment—Replacement.         11       Equipment—Additional         12       Grants, Subsidies and Contributions.         13       Fixed Charges.         Total Operating Expenses.	35,040 14,526 628 1,077,248 34,649 39,086 24,406 18,343 1,242,670	63,496 16,969 -556 1,049,438 28,440 4,465 36,037 22,242 1,220,531	65,568 15,385 -844 1,025,564 28,306 730 100,037 19,085 1,253,831
Total Expenditure Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	4,515,389 4,232,147 27,656 4,204,491 31,001	4,666,032 4,231,620 8,686 4,240,306	4,777,638
Net General Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	4,173,490 341,450 449	4,240,306 425,726	4,335,947 441,691
Total Expenditure Federal Fund Income: 93.778 Medical Assistance Program	4,515,389	4,666,032	4,777,638
Reimbursable Fund Income: D50H01 Military Department Operations and Maintenance	449		

# M00M01.02 COMMUNITY SERVICES — DEVELOPMENTAL DISABILITIES ADMINISTRATION

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	90.00	94.00	94.00
Number of Contractual Positions	17.37	27.00	27.00
01 Salaries. Wages and Fringe Benefits	4,999,574	5,390,856	5,325,123
02 Technical and Special Fees	675,533	947,549	947,494
03       Communication	103,399 23,048 15,116 17,340 487,267,219 40,410 85,239 4,681 202,235 487,758,687	116,98024,55415,4506,092520,130,59748,54221,24317,818202,584520,583,860	116,847 23,667 16,628 7,323 555,334,548 48,029 34,628 5,403 202,507 555,789,580
Total Expenditure	493,433,794	526,922,265	562,062,197
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	327,954,219 39,018 327,993,237	325,740,122 6,358 325,746,480	<u></u>
Less: General Fund Reversion/Reduction Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Total Expenditure	15,711.611 312,281,626 2,579,047 178,573,121 493,433,794	325,746,480 3,100,000 198,075,785 526,922,265	340,755,193 3,176,950 218,130,054 562,062,197
Special Fund Income: M00318 Grant Activity—Prior Fiscal Years M00357 Waiting List Equity Fund Total	2,218,439 360,608 2,579.047	2,500,000 600,000 3,100,000	2,500,000 676,950 3,176,950
Federal Fund Income: 93.767 State Children's Insurance Program 93.778 Medical Assistance Program Total	5,360 178,567,761 178,573,121	4,684 198,071,101 198,075,785	5,360 218,124,694 218,130,054

# SUMMARY OF STATE MENTAL RETARDATION CENTERS

	2004	2005	2006
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	1,108.65	1,093.65	1,089.65
Total Number of Contractual Positions	49.72	71.74	71.76
Salaries, Wages and Fringe Benefits	51,098,661	54,295,395	53,563,576
Technical and Special Fees	1,768,329	2,292,184	2,318,238
Operating Expenses	14,599,836	13,909,252	14,576,503
Original General Fund Appropriation	64.225,200	68,740,280	
Transfer/Reduction	3,030,843	1,056,330	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	67,256,043 434,001	69,796,610	
Net General Fund Expenditure	66,822,042	69,796,610	69,712,452
Special Fund Expenditure	214,982	268,149	303,337
Federal Fund Expenditure	4,015	5,315	3,810
Reimbursable Fund Expenditure	425,787	426,757	438,718
Total Expenditure	67,466,826	70,496,831	70,458,317

General Administration—This project provides funding for all business functions and in-service training programs.

Dietary Services—This project provides funding for planning, preparing, and serving meals for patients and employees.

- Household and Property Services—This project provides funding for physical plant maintenance, security, transportation, laundry and housekeeping services.
- Residential Services-This project provides funding for daily living services for all clients.
- Medical/Surgical Services—This project provides funding for medical and surgical treatment for all clients.
- · Ancillary Services-This project provides funding for support services for patient care and treatment.
- Education and Training—This project provides orientation and preservice training for new staff and ongoing outservice and inservice training for all staff.

# **ROSEWOOD CENTER**

#### M00M02.01 SERVICES AND INSTITUTIONAL OPERATIONS

#### **Appropriation Statement:**

	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	599.90	587.90	585.90
Number of Contractual Positions	40.77	55.89	55.91
01 Salaries, Wages and Fringe Benefits	28,432,948	29,567,686	29,135,075
02 Technical and Special Fees	1.059,129	1,414,785	1,436.912
03       Communication	96.654 966 1,521,366 206,832 5,562,754 1,135,369 142,241 96,505 10,302	95,058 9,349 1,507,042 186,546 5,222,820 1,063,344 103,189 22,256 8,760	97,169 9,015 1,621,760 208,954 5,287,289 1,092,814 120,774 10,496 10,302
13 Fixed Charges	43,128	99,230	189,981
Total Operating Expenses	8,816,117	8,317,594	8,648,554
Total Expenditure	38,308,194	39,300,065	39,220,541
Original General Fund Appropriation	36,401,076 1,854,715	38,570,354 577,716	
Total General Fund Appropriation	38,255,791 100,001	39,148,070	
Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure	38,155,790 140,315 12,089	39,148,070 151,995	39,032,902 187,639
Total Expenditure	38,308,194	39,300,065	39,220,541
Special Fund Income: M00353 Prior Year Grants M00358 Donations M00361 Employce Food Sales	9.527 46.820 65,776 18,192	8,045 86,910 55,076 1,964	10,124 88,452 69,875 19,188

D50H01 Military Department Operations and Maintenance ......

12,089

# HOLLY CENTER

#### M00M05.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	294.50	293.50	291.50
Number of Contractual Positions	7.01	13.45	13.45
01 Salaries, Wages and Fringe Benefits	13,182,494	14,202,336	13,953,152
02 Technical and Special Fees	560,633	713,635	714,139
03       Communication         04       Travel         06       Fuel and Utilities         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional         13       Fixed Charges	53,492 5,681 339,751 44,408 1,225,227 931,587 36,095 7,630 27,901	58,747 4,727 355,591 75,378 1,189,784 933,582 72,500 36,625	58,912 5,221 367,962 66,463 1,243,574 986,693 42,950 78,257
Total Operating Expenses	2,671,772	2,726,934	2,850,032
Total Expenditure	16,414,899	17,642,905	17,517,323
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	15,348,509 732,937 16,081,446	16,844,405 255,274 17,099,679	
Less: General Fund Reversion/Reduction	145,000	11,033,073	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure Total Expenditure	15,936,446 62,011 4,015 412,427 16,414,899	17,099,679 111,154 5,315 426,757 17,642,905	16,969,097 105,698 3,810 438,718 17,517,323
Special Fund Income: M00308 Employee Food Sales M00336 Wor-Wic College M00360 Adult Vocational Program M00414 Life Crisis Center. Total	28,708 32,339 964 62,011	44,348 32,339 2,128 32,339 111,154	39,030 32,339 1,990 32,339 105,698
Federal Fund Income: 10.553 School Breakfast Program	4,015	5,315	3,810
Reimbursable Fund Income: D50H01 Military Department Operations and Maintenance M00I04 DHMH-Decr's Head Center M00I02 DHMH-Laboratories Administration Total	1,259 397,407 13,761 412,427	412,251 14,506 426,757	423,736 14,982 438,718

# POTOMAC CENTER

#### M00M07.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	148.50	147.50	147.50
Number of Contractual Positions	1,29	1.50	1.50
01 Salaries, Wages and Fringe Benefits	6,558,537	7,215,981	7,099,249
02 Technical and Special Fees	94,085	108,627	112,103
03       Communication	31,340 820 178,005 35,253 1,506,023 398,884 139,557 9,288 4,656 10,137 2,313,963 8,966,585	32,027 287 184,745 35,108 1,384,667 356,445 53,348 5,000 35,760 2,087,387 9,411,995	31,340 566 199,842 35,677 1,470,744 377,575 56,620 10,000 96,631 2,278,995 9,490,347
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	8,669,740 409,918 9,079,658 119,000	9,252,943 154,052 9,406,995	
Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure	8,960,658 4,656 1,271	9,406,995 5,000	9,480,347 10,000
Total Expenditure	8,966,585	9,411,995	9,490,347
Special Fund Income: M00359 Donations	4,656	5,000	10,000
Reimbursable Fund Income: D50H01 Military Department Operations and Maintenance	1,271		

# JOSEPH D. BRANDENBURG CENTER

#### M00M09.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	65.75	64.75	64.75
Number of Contractual Positions	.65	.90	.90
01 Salaries, Wages and Fringe Benefits	2,924,682	3.309,392	3,376,100
02 Technical and Special Fees	54,482	55,137	55,084
03 Communication	2,986 2,017 630,922 103,144 50,468 1,650 6,797 797,984	4,320 2,064 631,272 109,928 20,574 9,179 777,337	4,320 1,685 647,653 109,042 20,189 16,033 798,922
Total Expenditure	3,777,148	4,141,866	4,230,106
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	3,805,875 33,273 3,839,148 70,000	4,072,578 69,288 4,141,866	
Net General Fund Expenditure	3,769,148	4,141,866	4,230,106
Total Expenditure	3,777,148	4,141,866	4,230,106

# SUMMARY OF DEPUTY SECRETARY FOR HEALTH CARE FINANCING

	2004	2005	2006
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	665.30	685.90	706.90
Total Number of Contractual Positions	43.51	88.59	88.44
Salaries, Wages and Fringe Benefits	39,575,581	42,540,414	44,206,283
Technical and Special Fees	1,355,724	2,973,615	2,888,941
Operating Expenses	3,857,087,271	3,986,715,528	4,360,317,689
Original General Fund Appropriation	1,731,261,876	1,872,839,250	
Transfer/Reduction	-1,921,793	147,800	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	1,729,340,083 81,650,001	1,872,987,050	
Net General Fund Expenditure	1.647,690,082	1,872,987,050	2,059,471,414
Special Fund Expenditure	195,285,250	166,494,223	179,638,709
Federal Fund Expenditure	2,045,314,813	1,987,060,564	2,157,478,790
Reimbursable Fund Expenditure	9,728,431	5,687,720	10,824,000
Total Expenditure	3,898,018,576	4,032,229.557	4,407,412,913

# DEPUTY SECRETARY FOR HEALTH CARE FINANCING

# M00P01.01 EXECUTIVE DIRECTION

Appropriation statement:	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	1.60	1.00	1.00
01 Salaries, Wages and Fringe Benefits	110,398	386	151,535
03 Communication	1,450	2,435 2,664	2,907 2,664
<ul> <li>07 Motor Vehicle Operation and Maintenance</li> <li>08 Contractual Services</li> <li>09 Supplies and Materials</li> <li>13 Fixed Charges</li> </ul>	91 1,369 450	442 598 863	442 598 750
Total Operating Expenses	3,360	7,002	7,361
Total Expenditure	113,758	7,388	158,896
Original General Fund Appropriation Transfer of General Fund Appropriation	274,206 217,398	3,038 724	
Net General Fund Expenditure Federal Fund Expenditure	56,808 56,950	3,762 3,626	77,091 81,805
Total Expenditure	113,758	7,388	158,896
Federal Fund Income:         93.767       State Children's Insurance Program	9,782 47,168	619 3.007	10,224 71,581
Total	56,950	3,626	81,805

# SUMMARY OF MEDICAL CARE PROGRAMS ADMINISTRATION

	2004 Actual	2005 Appropriation	2006 Allowance
Total Number of Authorized Positions	570.10	592.30	613.30
Total Number of Contractual Positions	43.51	86.59	86.44
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	32,336,997 1,327,690 3,797,806,695	35,133,530 2,860,757 3,901,906,195	36,352,486 2,750,712 4,271,513,892
Original General Fund Appropriation	1,730,987,670 -1,704,395	1,872,836,212 147,076	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	1,729,283,275 81,650,001	1,872,983,288	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	1.647,633,274 128,986,273 2,045,257,863 9,593,972	1.872.983,288 74,172,536 1,987,056,938 5,687,720	2,059,394,323 83,001,782 2,157,396,985 10,824,000
Total Expenditure	3,831,471,382	3,939,900.482	4,310,617,090

# M00Q01.02 OFFICE OF OPERATIONS AND ELIGIBILITY — MEDICAL CARE PROGRAMS ADMINISTRATION

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	351.70	361.90	367.90
Number of Contractual Positions	30.25	56.50	58.00
01 Salaries, Wages and Fringe Benefits	18,696,706	19,841,770	20,405,686
02 Technical and Special Fees	745,380	1,520,461	1,669,100
03       Communication.         04       Travel.         07       Motor Vehicle Operation and Maintenance         08       Contractual Services.         09       Supplies and Materials.         10       Equipment—Replacement         11       Equipment—Additional         13       Fixed Charges         Total Operating Expenses	1,162,817 30,601 14,680 5,612,596 277,685 231,109 2,538 18,700 7,350,726	$1,028,895 \\50,678 \\843 \\7,007,284 \\342,798 \\12,000 \\52,839 \\25,134 \\8,520,471$	I,123.401 49,315 2,259 7,315,426 326,241 10,050 6,384 38,708 8,871,784
Total Expenditure	26,792,812	29,882,702	30,946,570
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	9.026,109 405,400 9,431,509 1	10.530,445 -212,630 10,317,815	
Net General Fund Expenditure Federal Fund Expenditure Total Expenditure	9,431,508 17,361,304 26,792,812	10,317,815 19,564,887 29,882,702	10,662,353 20,284,217 30,946,570
Federal Fund Income: 93.767 State Children's Insurance Program 93.778 Medical Assistance Program Total	1,209,899 16,151,405 17,361,304	757,213 18,807,674 19,564,887	624,763 19,659,454 20,284,217

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Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
08 Contractual Services	3,634,515,775	3,747,915,756	4,102,522,832
Total Operating Expenses	3,634,515,775	3,747,915,756	4,102,522,832
Total Expenditure	3,634,515,775	3,747,915,756	4,102,522,832
Original General Fund Appropriation Transfer of General Fund Appropriation	1,641,882,662 8,510,406	1,795,007,617	
Total       General Fund Appropriation         Lcss:       General Fund Reversion/Reduction	1,650,393,068 81,650,000	1,795,007,617	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	1,568,743,068 127,402,922 1,928,812,174 9,557,611	1.795,007,61772,595,5491,874,874,8705,437,720	1,975,642,489 81,800,000 2,034,256,343 10,824,000
Total Expenditure	3,634,515,775	3,747,915,756	4,102,522,832
Special Fund Income: M00318 Grant Activity—Prior Fiscal Years M00384 Recoveries from Medicaid Providers SWF305 Cigarette Restitution Fund	19,102,201 108,300,721	135,549 20,960,000 51,500,000	15,000,000 66,800,000
Total	127,402,922	72,595,549	81,800,000
Federal Fund Income: 93.767 State Children's Insurance Program 93.778 Medical Assistance Program	1.765,491 1,927,046,683	1,799,255 1,873,075,615	2,006,909 2,032,249,434
Total	1,928,812,174	1,874,874,870	2,034,256,343
Reimbursable Fund Income: M00K02 DHMH-Alcohol and Drug Abuse Administration N00C01 DHR-Community Services Administration R00A02 Aid to Education	718,291 4,153,135 4,686,185	855,000 1,566,453 3.016,267	324,000 4,700,000 5,800,090
'fotal	9,557,611	5,437,720	10,824,000

# M00Q01.04 OFFICE OF HEALTH SERVICES - MEDICAL CARE PROGRAMS ADMINISTRATION

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	164.60	166.90	166.90
Number of Contractual Positions	11.24	27.73	22.00
01 Salaries, Wages and Fringe Benefits	9,995,174	10,655,911	10,658,884
02 Technical and Special Fees	471,853	1,085,520	822,031
03       Communication         04       Travel         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional         25       Event Charger	138,460 63,199 13,648 7,656,052 118,071 17,965 3,561 9,690	216,728 81,193 8,742 7,123,988 106,771 56,614 16,861	241,652 72,222 5.253 6,762,207 110,507 20,789
13 Fixed Charges	8,020,646	7,610,897	7,212,630
Total Operating Expenses Total Expenditure	18,487,673	19,352,328	18,693,545
Original General Fund Appropriation Transfer of General Fund Appropriation	11,472,941 -945,453	11,275,487 -164,686	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	10,527.488	11,110,801 33,429 8,208,098	10,919,370 33,429 7,740,746
Total Expenditure	18,487,673	19,352,328	18,693,545
Special Fund Income: M00318 Grant Activity—Prior Fiscal Years		33,429	33,429
Federal Fund Income: 93.767 State Children's Insurance Program	461,462 6,546,263 952,460	897,264 6,883,746 427,088	754,560 6,931,287 54,899
Total	7,960,185	8,208,098	7,740,746
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# ${\tt M00Q01.05}$ OFFICE OF PLANNING, DEVELOPMENT AND FINANCE — MEDICAL CARE PROGRAMS ADMINISTRATION

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	53.80	63.50	78.50
Number of Contractual Positions	2.02	2.36	6.44
01 Salaries, Wages and Fringe Benefits	3,645,117	4,635,849	5,287,916
02 Technical and Special Fees	110,457	254,776	259,581
03 Communication	228,329	265,792	304,150
04 Travel	42,359	45,660	57,890
07 Motor Vehicle Operation and Maintenance	5,266	7,304	5,430
08 Contractual Services	5,020,982	757,084	534,928
09 Supplies and Materials	26,899	36,167	36,233
10 Equipment—Replacement	15,508	4,115	27,589
11 Equipment—Additional	10,286		89.010
12 Grants, Subsidies and Contributions	274,787		
13 Fixed Charges	7,024	8,263	10,185
Total Operating Expenses	5,631,440	1,124,385	1,065,415
Total Expenditure	9,387,014	6,015,010	6,612,912
Original General Fund Appropriation	4,428,936	2,202,914	
Transfer of General Fund Appropriation	-35,890	524,392	
Net General Fund Expenditure	4,393,046	2,727,306	3,096,012
Special Fund Expenditure	92,122		
Federal Fund Expenditure	4,865,485	3,287,704	3,516,900
Reimbursable Fund Expenditure	36.361		
Total Expenditure	9.387.014	6,015,010	6,612,912
Special Fund Income:			
M00355 Centers for Health Care Strategies, Inc.	92,122		
Federal Fund Income: 93.256 State Planning Grant-Health Care Access for the Uninsured	514,079		
93.767 State Children's Insurance Program	320,945	371,369	483,188
93.767 State Confidence Flogram	118,706	486,441	250,332
		·	
93.778 Medical Assistance Program	3,911,755	2,429,894	2,783,380
Total	4,865,485	3,287,704	3,516,900
Reimbursable Fund Income: U00A06 MDE-Waste Management Administration	36,361		
COUNCE MEDE- waste management Administration			

# M00Q01.06 KIDNEY DISEASE TREATMENT SERVICES - MEDICAL CARE PROGRAMS ADMINISTRATION

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
08 Contractual Services	9,198,755	10,814,461	10,073,680
Total Operating Expenses	9,198,755	10,814,461	10,073,680
Total Expenditure	9,198,755	10,814,461	10,073,680
Original General Fund Appropriation Transfer of General Fund Appropriation	10,742,556 -1,865,801	10,540,429	
Net General Fund Expenditure Special Fund Expenditure	8,876,755 322,000	10,540,429 274,032	9,751,680 322,000
Total Expenditure	9,198,755	10,814,461	10,073,680
Special Fund Income: M00386 Fee Collections	322,000	274,032	322,000

# M00Q01.07 MARYLAND CHILDREN'S HEALTH PROGRAM — MEDICAL CARE PROGRAMS ADMINISTRATION

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
08 Contractual Services	132,071,539	124,924,725	141,767,551
Total Operating Expenses	132,071,539	124,924,725	141,767,551
Total Expenditure	132,071,539	124,924,725	141,767,551
Original General Fund Appropriation Transfer of General Fund Appropriation	53,434,466 7,773,057	43,279,320	<u></u>
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	45,661,409 914,729 85,495,401	43,279,320 1,269.526 80,375,879	49,322,419 846,353 91,598,779
Total Expenditure	132,071,539	124,924,725	141,767,551
Special Fund Income: M00386 Fee Collections	914,729	1,269,526	846,353
Federal Fund Income: 93.767 State Children's Insurance Program	85,495,401	80,375,879	91,598,779

# M00Q01.08 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
08 Contractual Services	1,017,814	995,500	
Total Operating Expenses	1,017,814	995,500	
Total Expenditure	1,017,814	995,500	
Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	254,500 763,314	745,500 250,000	
Total Expenditure	1,017,814	995,500	
Special Fund Income: SWF302 Major Information Technology Development Project Fund	254,500		
Federal Fund Income: 93.778 Medical Assistance Program	763,314	745,500	
Reimbursable Fund Income: F50A01 Major Information Technology Development Projects		250,000	

# SUMMARY OF HEALTH REGULATORY COMMISSIONS

	2004 Actual	2005 Appropriation	2006 Allowance
Total Number of Authorized Positions	93.60	92.60	92.60
Total Number of Contractual Positions		2.00	2.00
Salaries. Wages and Fringe Benefits Technical and Special Fees Operating Expenses	7,128,186 28,034 59,277,216	7,406,498 112,858 84,802,331	7,702,262 138,229 88,796,436
Special Fund Expenditure Reimbursable Fund Expenditure	66,298,977 134,459	92,321,687	96,636,927
Total Expenditure	66,433,436	92,321,687	96,636,927

#### M00R01.01 MARYLAND HEALTH CARE COMMISSION

#### **Appropriation Statement:**

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	66.00	65.00	65.00
Number of Contractual Positions	· · · · · · · ·	2.00	2.00
11 Salaries, Wages and Fringe Benefits	4,802,679	5,044,803	5,121,838
2 Technical and Special Fees	18,787	103,183	129,504
33       Communication         44       Travel         45       Contractual Services         46       Supplies and Materials         47       Supplies and Materials         48       EquipmentReplacement         49       Fixed Charges	68,794 49,461 6,696,523 43,630 8,467 218,739	77,445 84,883 14,539,097 49,108 15,532 210,136	73,618 70,764 13.243,551 50,541 31,000 214,080
Total Operating Expenses	7,085,614	14,976,201	13,683,554
Total Expenditure	11,907,080	20,124,187	18,934,896
Special Fund Expenditure	11,772,621 134,459	20,124,187	18,934,896
Total Expenditure	11,907,080	20,124,187	18.934,896
Special Fund Income: M00385 Maryland Health Care Commission M00415 Maryland Trauma Physician Services	7,589,691 4,182,930	10,124,187 10,000,000	8,934,896 10,000,000
Total	11,772,621	20,124,187	18,934,896

#### Reimbursable Fund Income:

M00Q01 DHMH-Medical Care Programs Administration ......

134.459

#### M00R01.02 HEALTH SERVICES COST REVIEW COMMISSION-HEALTH REGULATORY COMMISSIONS

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	27.60	27.60	27.60
01 Salaries, Wages and Fringe Benefits	2,325,507	2,361,695	2,580,424
02 Technical and Special Fees	9,247	9,675	8,725
03 Communication	30,327 25,295 51,944,141 18,789 22,401 11,052 139,597	19,057 31,961 69,609,413 25,462 140,237	43,340 33,172 74,848,073 22,388 25,000 140,909
Total Operating Expenses	52,191,602	69,826,130	75,112,882
Total Expenditure	54,526,356	72,197,500	77,702,031
Special Fund Expenditure	54,526,356	72,197,500	77,702,031
Special Fund Income: M00388 Health Services Cost Review Commission User Fees	54,526,356	72,197,500	77,702,031

Health, Hospitals and Mental Hygiene

Classification Title		FY 2004 Expenditure		FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
m00a01 Office of the Secretary							
m00a0101 Executive Direction							
secy dept hlth & mental hygiene	1.00	155,150	1.00	155,893	1.00	155,893	
exec vii	.00	33,742	1.00	109,854	1.00	109,854	
exec vi	1.00	73,900	.00	0	.00	0	
div dir ofc atty general	1.00	108,147	1.00	111,028	1.00	113,206	
prgm mgr senior iii	.00	-111	.00	0	.00	0	
asst attorney general viii	2.00	133,635	2.00	155,531	2.00	159,790	
asst attorney general vii	1.00	83,507	1.00	85,895	1.00	87,570	
asst attorney general vi	9.60	627,701	8.60	657,989	8.60	670,781	
prgm mgr iv	.00	19,639	1.00	79,648	1.00	81,198	
administrator v	1.00	70,216	1.00	72,573	1.00	73,981	
fiscal services administrator i	1.00	64,552	1.00			67,852	
prgm mgr īi	.00	16,543	1.00			68,510	
nursing program conslt/admin i	.00	0	.00	0	.00	0	
prgm mgr i	1.00	82,993	.00	0	.00	0	
administrator iii	1.00	54,192	1.00	59,535	1.00	60,684	
asst attorney general v	1.00	98,393	2.00	136,750	2.00	139,989	
administrator ii	1.00	53,978	1.00	55,779	1.00	56,852	
administrator ii	2.00	107,957	2.00	111,032	2.00	113,168	
internal auditor lead	2.00	106,926	2.00	109,980	2.00	112,095	
internal auditor officer	.00	26,827	1.00	62,546	1.00	62,546	
administrator i	2,00	79,351	2.00	101,612	2.00	103,558	
administrator i	1.00	0	,00	0	.00	0	
internal auditor ii	2.00	98,898	2.00	103,066	2.00	105,044	
admin officer iii	.00	0	1.00	47,621	1.00	48,531	
admin officer ii	1.00	40,269	1.00	41,796	1.00	42,591	
paralegal ii	1.00	16,243	.00	0	.00	0	
paralegal ii	.00	3,898	1.00	40,764	1.00	41,537	
exec assoc iii	1.00	52,947	1.00	54,727	1.00	55,779	
exec assoc i	1.00	39,507	1.00	41,019	1.00	41,796	
management assoc	1.00	42,310	1.00	43,877	1.00	44,712	
admín aíde	1.00	35,742	1.00	37,180	1.00	37,880	
admin aide	1.00	30,278	1.00	27,710	1.00	28,734	
legal secretary	1.00	10,813	1.00	31,509	1.00	32,096	
office secy iii	1.00	32,865	1.00	34,245		34,887	
data entry operator ii	1.00	19,896	1.00	27,580	1.00	28,089	
Positions to be determined	.00	0	.00	0	-4.00	0	Abolish
TOTAL mOCa0101*	40.60	2,420,904	42.60	2,730,510	38.60	2,779,203	
m00a0102 Financial Management Adm	inistration						
prom mor senior iii	.00	57,263	1.00	96,153	1.00	98,032	
prgm mgr senior íí	.00	. 0	1.00	99,148	1.00	99,148	
físcal services administrator v		117,278	1.00	85,895	1.00	87,570	
fiscal services administrator i		144,818		149,153	2.00	152,051	

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance Sy	ymbol
0a0102 Financial Management Adm	inistration						
fiscal services administrator i	1.00	68,419	1.00	70,507	1.00	71,875	
administrator ííí	3.00	173,845	3.00	180,903	3.00	184,394	
accountant manager ííi	2.00	146,224		149,871		152,783	
accountant manager ii	4.00	253,924		260,604		265,645	
accountant supervisor ii	3.00	130,621		165,381		169,523	
internal auditor super	3.00	174,110		178,618		182,064	
agency budget specialist supv	2.00	89,847		95,771		98,370	
computer info services spec sup		55,030		56,852		57,946	
internal auditor lead	3.00	122,425		153,358		157,112	
accountant, advanced	7.00	300,755		320,868		330,233	
administrator i	1.00	2,328		0		0	
administrator i	1.00	50,538		51,779		52,773	
internal auditor ii	6.00	302,268		338,800		345,996	
accountant ii	1.00	46,422		48,071		48,990	
agency budget specialist ii	3.00	130,706		134,220		136,776	
agency grants specialist ii	2.00	94,644		97,062		98,918	
computer info services spec ii	1.00	45,538		47,171			
				•		48,071	
financial agent operations chf	1.00	47,322		48,531		49,459	
obs-fiscal specialist i	1.00	44,317		45,496		46,363	
agency grants specialist i	1.00	31,334		0		0	
financial agent supervisor ii	5.00	166,027		•		174,690	
agency budget specialist train	1.00	14,010		0		0	
financial agent supervisor i	3.00	113,720		117,794		120,021	
admin spec ii	2.00	70,811		73,335		74,716	
financial agent iv	2.00	66,967		69,834		71,444	
financial agent iii	10.00	301,170		-		247,924	
financial agent ii	2.00	-2,529		0		0	
financial agent i	.00	3,273		52,789		54,186	
fiscal accounts technician supv		205,953		•		216,939	
fiscal accounts technician ii	12.00	328,093		425,194		434,210	
fiscal accounts clerk manager	1.00	44,317		45,925		<b>46,80</b> 1	
fiscal accounts clerk superviso	2.00	76,295		78,897	2.00	80,389	
admin aide	2.00	71,484	2.00	74,360	2.00	75,760	
office supervisor	1.00	33,724	1.00	35,158	1.00	35,818	
office secy iii	3.00	101,125	3.00	104,995	3.00	106,967	
fiscal accounts clerk ii	11.00	295,507	11.00	321,767	11.00	329,835	
office secy ii	1.00	31,994	1.00	33,355	1.00	33,980	
office secy i	1.00	19,430	1.00	24,282	1.00	25,168	
office services clerk	11.00	356,211	12.00	377,240		384,263	
fiscal accounts clerk i	1.00	27,694	1.00	29,404	1.00	29,949	
office clerk ii	1.00	5,107	.00	0	.00	0	
office processing clerk ii	1.00	22,488	1.00	23,661	1.00	24,523	
Positions to be determined	.00	. 0	.00	0	-1.00	0 Ab	юli
TAL m00a0102*	129.00	4,982,847	124.00	5,389,340	123.00	5,501,675	

	FY 2004	FY 2004	FY 2005	FY 2005	FY 2006	FY 2006	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00a0103 Office of Health Care Qu	alitv						
physician program manager ii	.60	75,921	.60	78,043	.60	81,080	
exec vi	1.00	97,665		101,660		101,660	
asst attorney general vi	1.00	59,567		80,415		81,980	
nursing program conslt/admin iv		66,888		68,291		69,614	
prgm mgr iv	2.00	139,231				163,178	
prgm mgr ìii	.00	0	.00	0	,00	- 0	
prgm admin v hlth services	1.00	43,371	.00	Û	.00	Ó	
administrator iv	1.00	58,128		59,444	1.00	60,590	
physician program staff	1,00	98,918	1.00	103,696		107,727	
computer network spec supr	.00	0	1.00	60,590		61,759	
data base spec supervisor	1.00	62,805	1.00	64,167		65,408	
nursing instructor	2.00	123,201		126,504		128,948	
obs-occupational therapist v	1.00	41,815	.00	0	.00	0	
computer network spec lead	1.00	47,897	.00	0	.00	0	
data base spec ii	1.00	52,356		53,614	1.00	54,644	
hlth fac surveyor nurse ii	69.80	3,616,694		4,054,093	69.80	4,029,544	Abolish
staff atty ii attorney genral	1.00	57,662		58,973		60,110	
administrator ii	1.00	52,947	1.00	54,727	1.00	55,779	
computer network spec ii	1.00	51,936	1.00	53, 191	1.00	54,212	
hlth fac survey coordinator ii	3.00	161,935	3.00	166,811	3.00	170,020	
hlth fac surveyor nurse i	10.00	373,442	7.00	368,207	10.00	521,383	Abolish(1);New(4)
administrator i	3.00	100,113	2.00	102,585	2.00	104,552	
data base spec i	1.00	43,354	1.00	45,781	1.00	46,654	
hlth fac survey coordinator i	11.00	518,167	13.00	636,841	13.00	650,882	
prgm admin i dev dsbl	1.00	0	.00	0	.00	0	
social worker ii, health svcs	.00	0	1.00	38,007	1.00	39,443	
computer info services spec ii	1.00	43,694	1.00	44,998	1.00	45,855	
coord spec prgms hith serv iv d	4.00	189,288	4.00	195,960	4.00	199,712	
coord spec prgms hith serv iv h	1.00	43,824	1.00	45,422	1.00	46,287	
coord spec prgms hith serv iv m	1.00	47,322	1.00	48,990	1.00	49,928	
hlth fac surveyor iii dietary	1.00	47,322	1.00	48,531	1.00	49,459	
ph lab scientist iv	.00	133,877	5.00	260,626	5.00	265,615	
registered dietitian iii	4.00	177,775	4.00	183,029	4.00	186,519	
sanitarian iv registered	2.00	94,644	2.00	97,062	2.00	98,918	
ph lab sci iv medical technolog	5.00	92,972	.00	0		0	
admin officer ii	4.00	178,167	4.00	181,570	4.00	185,031	
admin officer ii	1.00	44,317		45,925	1.00	46,801	
coord spec prgms hlth serv iii	3.00	96,231	3.00	114,398	1.00	42,194	Abolish
coord spec prgms hlth serv iii	1.00	75,478	2.00	85,689		87,477	
coord spec prgms hith serv iii	14.00	590,499		610,249		623,309	
admin spec iji	.60	11,643		36,097		36,776	
admin spec iii	1.40	34,445	1.00	36,097	1.00	36,776	
admin spec ii	3.00	130,260	4.00	149,110	4.00	151,920	
med care prgm spec trainee	1.00	30,427		32,143		32,744	
management associate	1.00	20,517	1.00	31,416	1.00	32,588	

	FY 2004	FY 2004	FY 2005	FY 2005	FY 2006	FY 2006	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbo
00a0103 Office of Health Care Qu	ality						
admin aide	1.00	36,430	1.00	37,530	1.00	38,238	
office secy iii	6.00	151,866	5.00	166,575	5.00	170,172	
office secy ii	8.00	200,748	7.00	209,742	7.00	215,079	
office services clerk lead	.00	0	1.00	29,587	1.00	30,135	
office services clerk	2.00	61,051	3.00	90,998	3.00	92,689	
data entry operator ii	2.00	33,873	.00	0	.00	0	
office processing clerk ii	_00	0	1.00	29,137	1.00	29,677	
OTAL m00a0103*	184.40	8,510,683	183.40	9,346,584	182,40	9,503,066	
00a0104 Health Professionals Boa	rds and Com	mission					
prgm mgr ii	3.00	188,301	3.00	202,307	3.00	206,225	
prgm mgr i	11.00	570,261		679,278		693,367	
dentist ii	1.00	75,764		77,998		79,516	
asst attorney general v	.00	23,663		64,575		65,824	
clinical pharmacist	1.00	55,904		59,444		60,590	
computer network spec supr	.00	14,600		58,320		59,444	
computer network spec supr	1.00	60,420		62,349		63,553	
data base spec ii	1.00	52,356		53,614		54,644	
staff atty ii attorney genral	1.00	34,494		0		0	
administrator ii	.00	0		-		47,938	
computer network spec ii	3.00	138,328		-		105,876	
hlth fac surveyor nurse i	1.00	54,459		•		57,946	
administrator i	.00	56,068				51,779	
data base spec i	.00	0		0		38,007	New
social worker ii, health svcs	1.00	46,018		46,654		47,544	
admin officer iii	4.50	145,588		161,707		227,301	New
agency budget specialist ii	1.00	39,097		41,356		42,926	
admin officer ii	1.00	49,735		51,452		51,452	
hith occupations invest iv	2.00	41,046		75,661		77,717	
admin officer i	.00	0		0		31,416	
hlth occupations invest iii	8.00	262,240		301,080		340,021	
admin spec iii	3.00	111,601		115,744		176,931	
admin spec ii	16.00	533,945		564,844		660,370	
admin aide	1.00	32,974		35,488		36,155	
office secy iii	6.00	192,363	6.00	193,650	7.00	223,785	New
office secy ii	2.00	56,084	2.00	59,173	4.00	109,491	
office secy i	.00	0	.00	0	.00	0	
office services clerk	3.00	63,319	3.00	80,362	6.00	151,771	New
office clerk ii	1.00	25,599	1.00	26,592	1.00	27,081	
OTAL m00a0104*	72.50	2,924,227	73.50	3,269,363	89.00	3,788,670	

#### Realth, Hospitals and Mental Hygiene

PERSONNEL DETAIL

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
m00a0105 Board of Nursing							
asst attorney general vi	2.00	147,668	2.00	151,379	2.00	154,321	
nursing program conslt/admin iv		78,133		80,415		81,980	
nursing program constr/admin ii		71,706		73,859		75,294	
nursing program construction in		207,098		311,138		319,262	
nursing program constt/admin ii		67,104		68,510		69,837	
computer network spec mgr	1.00	68,419		69,837		71,191	
computer network spec supr	1.00	61,601	1.00	63,553		64,781	
hith fac surveyor nurse ii	2.00	95,323		96,819		99,492	
staff atty ii attorney genral	1.00	16,178		0		0	
computer network spec ii	.00	39,731		42,852		44,481	
hlth fac surveyor nurse i	3.00	149,917		155,079		158,055	
staff atty i attorney general	.00	18,295		51,207		52,189	
administrator i	1.00	50,538		51,779		52,773	
computer network spec i	1.00	2,328		0		0	
admin officer ii	.00	49,580		0	.00	0	
hlth occupations invest iv	1.00	44,317		45,925		46,801	
admin officer i	1.00	56,794	2.00	80,135	2.00	81,994	
hlth occupations invest iii	2.00	74,113	2.00	72,115		74,058	
admin spec iii	1.00	32,674	1.00	38,897		39,632	
admin spec ii	5.00	183,783	5.00	189,686		192,863	
admin spec i	2.00	25,332	1.00	28,506		29,561	
fiscal accounts technician ii	1.00	35,742	1.00	37,180		37,880	
admin aide	1,00	31,185	1,00	32,654	1.00	33,564	
office supervisor	.00	18,795	1.00	33,252	1.00	33,875	
office secy iii	3.00	85,297	3.00	97,959	3.00	100,318	
fiscal accounts clerk ii	1.00	12,181	.00	0	.00	0	
office secy ii	3.00	81,712	3.00	87,833	3.00	90,206	
office services clerk	6.00	148,119	7.00	196,570	7.00	201,558	
data entry operator ii	1.00	17,536	.00	0	-00	0	
TOTAL m00a0105*	48.00	1,971,199	48.00	2,157,139	48.00	2,205,966	
m00a0106 State Board of Physician	s						
bpqa exec director	1.00	91,013	1.00	93,551	1.00	95,380	
asst attorney general vii	1,00	83,507	1.00	85,075	1.00	86,733	
asst attorney general vi	5.00	301,094	5.00	389,569	5.00	397,147	
bpqa dep director	1.00	79,668	1.00	81,980	1.00	83,578	
dp director ii	1.00	75,153	1.00	77,374	1.00	78,880	
dp asst director ii	1.00	67,649	1.00	69,060	1.00	70,398	
prgm admin v	1.00	68,419	1.00	69,837	1.00	71,191	
administrator i	1.00	15,508	1.00	55,339	1.00	<b>56,</b> 404	
asst attorney general iv	.00	0	.00	0	1.00	49,157	New
bpqa compliance analyst mgr	1.00	58,787	1.00	60,684	1.00	61,855	
dp quality assurance spec	.50	29,968	.50	30,635	,50	31,226	
staff atty ii attorney genral	1.00	53,374	1.00	55,164	1.00	56,224	

	FY 2004	FY 2004	FY 2005	FY 2005	FY 2006	FY 2006	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00a0106 State Board of Physician		70 711	1 00	(0.540	1 00	12.05/	
administrator ii	1.00	38,346				42,054	
bpqa compliance analyst supv	2.00	71,706		93,203		95,750	
computer network spec ii	.50	15,190		26,095		26,596	
dp programmer analyst ii	1.00	50,944		52,189		53,191	
hlth policy analyst ii	.50	26,474				27,890	
administrator i	1.00	50,538		52,271		53,274	
bpqa compliance analyst adv	1.50	95,501		87,618		87,894	
bpqa compliance analyst ld	2.00	90,844		110,314		111,870	
prgm admin í	1.00	50,230		52,271		53,274	
admin officer iii	1.00	40,606		42,926		43,741	
computer info services spec ii	.00	43,534		44,998		45,855	
bpqa compliance analyst ii gen	8.00	267,568		353,607		360,337	
admin officer í	4.00	157,630		163,301		166,397	
computer info services spec i	1.00	3,921				0	
admin spec iii	1.00	38,883		•		41,146	
admin spec îii	2.00	70,695		73,552		74,938	
admin spec ii	2.00	110,031		110,171		112,246	
health occup invest	.00	0		0		110,840	
admin spec i	1.00	7,106				30,658	
admin spec i	1.00	27,148		32,392		32,998	
dp production control spec ii	1.00	0		26,038		26,995	
paralegal ii	1.00	37,943		39,632		40,382	
fiscal accounts technician ii	1.00	35,187		36,836		37,530	
management assoc	1.00	33,057		35,074		36,390	
admín aide	1.00	35,742		36,836		37,530	
legal secretary	2.00	60,628		64,507		65,711	
office secy iii	1.00	34,137				36,210	
office secy ii	1.00	2,874				0	
office secy îi	3.00	87,588				93,750	
office services clerk	3.00	59,192	3.00	78,188	3.00	80,494	
TOTAL m00a0106*	61.00	2,567,383	61.00	2,945,188	66.00	3,164,114	
TOTAL m00a01 **	535.50	23,377,243	532.50	25,838,124	547.00	26,942,694	

#### Health, Hospitals and Mental Hygiene

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
				• • • • • • • • • • • • • • • • • • • •			
m00c01 Operations							
m00c0101 Executive Direction							
dep secy dept hlth mental hyg	1.00	0	.00	0	.00	0	
admin prog mgr iv	2.00	138,565		159,295		162,395	
administrator vii	1.00	0		0		0	
asst attorney general vi	1.00	78,133		80,415		81,980	
admin prog mgr iii	3.00	166,503		141,607		144,354	
administrator vi	1.00	73,112		75,294		76,757	
administrator vi	3.00	116,506		0		0	
admin prog mgr ii	2.00	124,412		127,126		129,584	
administrator v	1.00	32,903		0		0	
administrator v	.00	17,193		ů 0		0	
admin prog mgr i	1.00	58,128		0 0		ő	
administrator iv	2.00	124,266		124,792		127,202	
administrator iv	1.00	58,128		60,011		61,168	
personnel administrator iii	1.00	59,263		61,168		62,349	
prgm admin iv hlth services	1.00	64,033		65,408		66,673	
administrator iii	2.00	71,000		146,640		149,443	
administrator iii	1.00	57,949		57,859		58,973	
administrator iii	1.00	47,282		58,410		59,535	
it systems technical spec super		27,665		0,410		0	
webmaster supr	1.00	57,014		58,320		59,444	
personnel administrator ii	5.00	295,047		297,237		302,971	
planner v	1.00	58,787		60,110		61,270	
administrator ii	10.80	562,906		533,942		544,197	
administrator ii	1.00	52,203		47,938		49,303	
dp functional analyst lead	.00	21,409		54,727		55,779	
hlth planner iv	2.00	110,061		113,704		115,892	
obs-addictns prgm spec iv preve		9,836		115,704		115,672	
personnel administrator i	3.00			164,780		167,947	
personnel administrator i	.00	163,026 24,515		104,780		107,947	
prgm admin ii	1.00	55,030		0	-00	0	
prgm admin ii hlth services	1.00	0		0		0	
Webmaster ii	1.50	69,622		-		_	
administrator í	5.00	235,321		75,139		76,578	
administrator i	.00	0	1.00	194,328 55,872	1.00	198,764 56,947	
management development spec	6.00	270,588	6.00			-	
personnel officer iii	2.00	103,642	2.00	293,727 104,050	6.00 2.00	2 <b>99,3</b> 46 106,047	
prgm admin i	2.00	84,797		97,997	2.00	-	
admin officer iii	2.00	55,419	1.00	48,531	1.00	99,872 49,459	
personnel officer ii							
pub affairs officer ii	8.00 2.00	323,344 90,211	7.00 2.00	336,098	7.00	342,523	
visual communications supv	1.00	47,322	2.00	92,584	2.00	94,350	
admin officer ii				0 570	_00 2_00	0	
emp training spec ii	4.00	137,925	2.00	90,570	2.00	92,297	
	1.00	41,842	2.00	76,867	2.00	78,945	
personnel officer i	2.00	82,169	2.00	85,019	2.00	87,001	

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
00c01 Operations							
00c0101 Executive Direction							
personnel specialist iii	3.00	88,524		157,398		160,963	
pub affairs officer i	1.00	41,507		43,059		43,877	
admin spec iii	1.00	38,148		39,632		40,382	
personnel specialist ii	.00	0	1.00	29,501	1.00	30,596	
admin spec ii	1.00	35,968	1.00	37,880	1.00	38,595	
agency buyer iii	1.00	7,679	.00	0	.00	0	
agency procurement specialist l	2.00	125,052	4.00	204,242	4.00	208,980	
agency procurement specialist i	4.00	233,835	5.00	219,345	5.00	224,216	
agency procurement specialist i	2.00	53,091	1,00	39,943	1,00	40,699	
fiscal accounts technician supv	1.00	51,844	2.00	84,922	2.00	86,535	
agency procurement specialist t	.00	5,512	_00	0	.00	0	
personnel associate iii	3,00	89,429		39,265	1.00	40,007	
fiscal accounts technician ii	.00	65,809		104,840		106,808	
med care prgm assoc ii	.00	2,993		. 0		. 0	
personnel associate ii	4.00	138,296		144,448		147,165	
fiscal accounts technician i	2.00	20,883		55,582		56,253	
dírect care asst i	1.00	,		0		0	
management associate	1.00	37,723		38,837		39,572	
office manager	1.00	39,949		41,470		42,256	
admin aide	5.00	160,344		173,331		177,158	
office supervisor	1.00	33,761		35,158		35,818	
office secy iii	3.00	107,030		120,467		124,288	
fiscal accounts clerk ii	5.00	155,139		96,721		99,177	
office services clerk lead	1.00	31,994		33,355		33,980	
office secy i	1.00	29,429		0		33,980	
-		-					
office services clerk	2.00	33,712		28,303		28,826	
fiscal accounts clerk i	2.00	11,131		0		0	
office clerk ii	5.00	91,516		111,032		113,081	
patient/client driver	_00	0		22,647		23,466	
Positions to be determined	.00	0	.00	0	-3.00	0	Abolisi
OTAL m00c0101*	140.30	5,997,375	126.50	5,940,943	123.50	6,062,043	
00c0103 Information Resources Man	agement Ad	ninistration					
prgm mgr senior iv	1.00	98,080	1.00	100,760	1.00	102,734	
prgm mgr senior ii	2.00	182,059	2.00	187,139	2.00	190,797	
dp asst director ii	1.00	73,112	1.00	75,294		76,757	
admin prog mgr ii	.00	9,171	.00	. 0	.00	0	
administrator v	1.00	23,323	.00	0	_00	0	
dp programmer analyst manager	2.00	136,838	2.00	139,674	2.00	142,382	
prgm mgr i	1.00	22,556	.00	0	.00	0	
administrator iii	1.00	56,559		58,410	1.00	59,535	
computer info services spec man	.80	47,030	.80	48,088	.80	49,016	
The second secon	A 1.4 M	130,519		134,568		137,175	

Health, Hospitals and Mental Hygiene

	FY 2004	FY 2004	FY 2005	FY 2005	FY 2006	FY 2006	<b>e</b>
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbo
00c0103 Information Resources Ma	nagement Ad	ministration					
it systems technical spec super		116,148	1.00	76,141	1.00	76,141	
computer network spec supr	1.00	55,922		57,763		58,876	
do programmer analyst superviso		248,811		255,452		260,390	
dp quality assurance spec super		64,033		65,408		66,673	
dp staff spec supervisor	1.00	58,128		59,444		60,590	
webmaster supr	1.00	53,278		52,558		54,575	
data base spec ii	3.00	224,672		228,594		232,996	
dp programmer analyst lead/adva		57,662		59,535		60,684	
dp quality assurance spec	2.00	108,915		111,473		113,617	
comm hith educator iv	1,00	55,030		56,316		57,399	
computer info services spec sup		44,562		47,039		48,836	
computer network spec ii	6.00	264,003		271,877		277,100	
dp functional analyst lead	1.00	31,538		0		0	
dp programmer analyst îi	10.10	457,326		475,907		_	
dp staff spec	1.00	55,030		56,316		57,399	
webmaster ii	1.00	61,789		132,611		137,661	
administrator i	1.00	46,795		47,999		48,916	
data base spec i	1.00	0		38,007		39,443	
webmaster i	2.00	63,856		0		0	
admin officer iii	1.00	66,800		141,114		143,808	
agency budget specialist ii	1.00	47,322		48,990		49,928	
computer info services spec ii	2.00	68,307		48,531		49,459	
computer network spec trainee	.00	7,518		39,122		40,602	
admin officer i	1.00	22,698		0		40,002	
computer info services spec i	.00	5,214		38,473		39,200	
agency budget specialist traine		2,979		0		0	
admin spec ii	1.00	5,081		0		ů O	
computer operator mgr i	1.00	54,415		56,224		57,307	
computer operator supr	3.00	118,723		122,473		125,515	
dp programmer	.00	0		34,441		35,732	
computer operator ii	3.00	107,414		111,727		113,835	
computer operator i	2.00	66,385		68,849		70,140	
dp production control spec ii	1.00	31,050		32,392		32,998	
dp programmer trainee	.00	5,028		0		0	
admin aide	1.00	35,742	1.00	37,180		37,880	
data entry operator supr	1.00	30,742	1.00	32,392	1.00	32,998	
office secy iii	1.00	2,101	.00	34 <b>0,</b> 30		32,990	
office secy ii	2.00	56,479	2.00	58,883	2,00	60,449	
data entry operator lead	2.00	54,585	2.00	56,865	2,00	57,915	
		28,339	1.00	29,629		30,179	
office secy i	1.00	20,339 2,190				•	
office services clerk	1,00		1.00	23,430	1.00	24,282	
data entry operator ii	2.50	142,607	00. 00	0	.00	0	
data entry operator i Positions to be determined	.50 .00	13,437 0	00. 00	0	.00 1.00-		Abol i
OTAL m00c0103*	80.90	3,821,908	73.90	3,817,088	72.90	3,898,230	

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
m00c0104 General Services Adminis	tration						
prgm mgr senior ii	1.00	70 / 10	1.00	81,719	1.00	83,310	
	1.00	79,412		0 411,16		03,510	
admin prog mgr iv	1.00	76,627 70,326		72,453		73,859	
prgm mgr iii	2.00						
admin prog mgr ii		117,085		69,167		70,507	
administrator iv	1.00	62,805		64,781		66,034 58,739	
nursing program conslt/admin i	1.00	55,922		57,217		58,320	
administrator iii	2.00	68,499		0		0	
chf engr maint	1.00	71,127		73,270		74,691	
data base spec supervisor	.50	29,064		29,722		30,295	
architect senior	1.00	58,787		60,110		61,270	
maint engineer ii	3.00	165,091		170,020		173,291	
research statistician iv	1.00	55,030				57,399	
administrator i	4.00	173,114		•		250,051	
prgm admin i	.00	10,773		0		0	
accountant ìi	1.00	47,322		48,990		49,928	
admin officer iii	1.00	60,510		48,531		49,459	
maint engineer i	1.00	47,322		48,990		49,928	
admin officer ii	2.00	97,162		86,085		87,721	
admin officer i	4.00	143,228		160,609		164,282	
computer info services spec i	1.00	41,507		43,059		43,877	
admin spec iii	3.00	91,407		78,162		79,639	
admin spec íí	2.00	71,485		74,016		75,410	
admin spec i	2.00	65,730		67,860		69,132	
agency buyer iv	1.00	40,432		42,658		43,468	
services supervisor iii	1.00	36,026		37,123		37,822	
fiscal accounts technician ii	1.00	35,742		37,180		37,880	
management associate	.00	18,308		41,863		42,658	
office manager	2.00	55,779		0		0	
admin aide	1.00	19,923		0		0	
office supervisor	3.00	95,549		101,088		103,581	
office secy iii	3.00	93,599		62,436		64,127	
fiscal accounts clerk ii	1.00	26,514		28,269		29,315	
office secy ii	1.00	27,519		0		0	
office services clerk lead	1.00	23,160		29,315		29,858	
services specialist	1.00	31,393	1.00	32,744	1.00	33,355	
statistical asst ii	1.00	31,994	1.00	33,050	1.00	33,668	
warehouse asst supv	.00	31,555		33,355	1.00	33,980	
office services clerk	10.00	268,338		298,090	11.00	305,381	
supply officer iii	3.00	77,994		105,075	4.00	107,884	
data entry operator ii	4.00	67,422	3.00	87,852	3.00	89,483	
office clerk ii	10.00	245,906		307,635	11.50	314,584	
telephone operator supr	.00	1,096		29,677	1.00	30,228	
data entry operator i	.00	0	.50	12,495	.50	12,724	
supply officer i	3,00	2,076	1.00	20,369	1.00	21,099	
TOTAL m00c0104*	83.50	2,989,660	78.50	2,976,003	78.50	3,039,498	
TOTAL m00c01 **	304.70	12,808,943		12,734,034	274.90	12,999,771	
TOTAL MOOOT	204110	,2,000,240	210170	12,134,034	E77170	16,777,771	

	FY 2004	FY 2004	FY 2005	FY 2005	FY 2006	FY 2006	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
						••	
m00f01 Deputy Secretary for Pub	lic Kealth	Sonvicos					
m00f0101 Executive Direction	ing meanin	Services					
dep secy dept hlth mental hyg	1.00	110,673	1.00	124,671	1.00	124,671	
exec v	1.00	18,425		90,122		90,122	
asst attorney general vi	1.00	78,133		80,415		81,980	
prgm mgr īv	1.00	76,627		78,127		79,648	
prgm admin v	1.00	68,419		69,837		71,191	
prgm admin v hlth services	.00	32,996		76,141		76,141	
prgm admin i∨	1.00	64,033		66,034		67,312	
prgm admin iv hlth services	1.00	52,797				56,671	
administrator iii	.00	. 0		61,855		63,048	
obs-nursing div chief inst psyc	1.00	55,030		56,852		57,946	
social worker ii, health svcs	1.00	47,704		48,916		49,852	
coord spec prgms hlth serv iv	2.00	0		0		0	
coord spec prgms hlth serv iv h	.00	0		71,320		74,004	
obs-social worker iv	1.00	47,322				49,928	
patients rights advisor ii	7.00	307,841		330,174		335,987	
patients rights advisor i	1.00	37,723		39,200		39,943	
admin spec i	1.00	22,910		. 0		0	
admin aide iii exec dept	.00	11,777		34,151	1.00	35,431	
exec assoc ii	1.00	47,322	1.00			49,928	
exec assoc i	1.00	44,035	1.00			46,801	
management assoc	1.00	37,723				39,572	
management associate	1.00	40,720				43,059	
TOTAL m00f0101*	25.00	1,202,210	27.00	1,508,416	27.00	1,533,235	
TOTAL m00f01 **	25.00	1,202,210	27,00	1,508,416	27.00	1,533,235	
m00f02 Community Health Administ							
m00f0203 Community Health Services							
physician administration direct	1.00	144,941	1.00	151,590		157,496	
physician program manager ii	2.00	226,794		260,144		270,268	
physician program manager i	2.00	196,790		345,774		359,485	
prgm mgr senior i	1.00	86,823				90,151	
asst attorney general vi	1.00	78,133		•		81,198	
prøm mgr iv	2.00	156,266		160,063		163,178	
nursing program conslt/admin ii	1.00	66,350	1.00	68,397	1.00	69,722	
ph veterinarian	1.00	0	.00	0	.00	0	
prgm mgr ìii	1.00	73,112	1.00	75,294	1.00	76,757	
admin prog mgr ii	1.00	68,419	1.00	70,507	1.00	71,875	
nursing program constt/admin ii	2.00	131,656	2.00	135,099	2.00	137,715	
prgm admin v hlth services	1.00	62,100	1.00	63,455	1.00	64,681	
administrator iv	2.00	73,790	1.00	64,781	1.00	66,034	
envrmntl prgm mgr i	1.00	0	.00	0	.00	0	
envrmntl prgm mgr i general	3.00	176,430	3.00	181,506	3.00	186,017	
nursing program conslt/admin i	5.00	248,624	4.80	311,886	4.80	317,917	

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
m00f02 Community Health Adminis	tration						
m00f0203 Community Health Service							
prgm admin iii hlth services	2.00	57,662	1.00	58,973	1.00	60,110	
physician program specialist	1.50	121,966		161,250		167,598	
computer network spec mgr	1.00	65,815		67,852		69,167	
resident physician specialist	2.00	79,882		102,078		105,988	
computer network spec supr	2.00	117,659		120,918		123,251	
data base spec supervisor	.00	30,199		64,781		66,034	
veterinary epidemiologist ii	.00	8,353		46,081		47,840	
data base spec ii	1.00	42,456		44,027		47,840	
dp programmer analyst lead/adva		42,430		43,205		44,848	
dp technical support spec ii	.00	0		•			
	11.40			47,446		49,260	
epidemiologist iii	.50	532,885		595,877		608,165	
prgm admin iii registered dietitian v cntrl of		29,208		30,055		30,635	
staff atty is attorney genral	1.00	56,559 31,793		58,410 43,205		59,535	
· · · ·		•		•		44,848	
administrator ii	.00	24,509		61,954		62,546	
administrator ii	.00	17,843		52,685		53,696	
agency budget specialist supv	1.00	44,562		47,039		48,836	
computer network spec ii	2.00	82,669		86,535		89,825	
epidemiologist ii	8.00	349,299		491,930		502,103	
hlth planner iv	2.00	84,205		88,961	2.00	92,350	
hlth policy analyst ii	1.00	24,194		45,311		47,039	
sanitarian vi registered	7.00	427,493		504,260		512,752	
data base spec i	1.00	29,018		47,999		48,916	
epidemiologist i	10.00	281,363		437,338		450,818	
admin officer iii	3.00	120,238		43,741		44,573	
agency budget specialist ii	2.00	90,405		92,574		94,342	
coord spec prgms hith serv iv	2.00	0		71,320		74,004	
coord spec prgms hith serviv h		47,322		48,990		49,928	
research statistician ii	1.00	0		35,660		37,002	
sanitarian iv registered	23.00	1,029,275		1,129,956		1,150,879	
admin officer íi	1.00	40,269		41,796		42,591	
comm hlth educator ii	1.00	39,507		40,638		41,408	
coord spec prgms hith serv iii	1.00	44,317		45,496		46,363	
sanitarian iii registered	.50	15,741	.00	0	.00	0	
coord spec prgms hith serv ii h		78,518	2.00	81,176	2.00	82,714	
sanitarian ii registered	1.00	30,456	1.00	32,588	1.00	33,807	
admin spec iii	1.00	36,026	1.00	37,469	1.00	38,175	
admín spec ii	5.00	141,231	5.00	173,348	5.00	177,116	
agency procurement specialist s		53,978		55,779	1.00	56,852	
management assoc	1.00	31,125	1.00	39,200	1.00	39,943	
management associate	1.00	29,477		43,877	1.00	44,712	
admin aide	2.00	66,910	2.00	69,693	2.00	71,003	
office secy iii	8.00	221,257		260,826	8.00	266,742	
office secy ii	2.00	68,478	2.00	58,276	2.00	59,813	

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance S	Symbol
m00f02 Community Health Admin m00f0203 Community Health Servi							
office services clerk	4.00	116,941	5.00	155,426	5.00	158,316	
data entry operator ii	1.00	17,209	.00	. 0	.00	. 0	
Positions to be determined	.00	0	.00	0	-1.00	0 4	Abolish
TOTAL m00f0203* TOTAL m00f02 **	148.90 148.90	6,648,500 6,648,500		7,962,568 7,962,568		8,154,640 8,154,640	

Classification Title         Positions         Expenditure         Positions         Appropriation         Positions         Allowance         Symbol           m00f02         Community Health Administration         m00f0249         Local Health Non-Budgeted Funds
m00f02Community Health Administrationm00f0249Local Health Non-Budgeted Fundsphysician program manager iii1.00134,2041.00140,4171.00145,886physician program manager iii2.00268,4092.00280,8342.00291,772physician program manager ii0.00126,5921.00152,0091.00157,931physician program manager ii4.00459,3764.00539,6944.00560,802physician program manager i2.00259,6133.00368,8913.00383,337physician program manager i7.00545,3695.00600,1165.00623,556prgm mgr senior ii10.00668,2758.00688,1388.00701,557prgm mgr senior i.0043,7941.0087,5701.0089,279prgm mgr iv4.00314,7543.00228,5373.00232,981comm hith director of nursing i14.00887,97514.00949,07414.00970,480prgm mgr iii.00134,2082.00137,6772.00140,344envrmntl sanitarian dir ii12.00733,70612.00736,72912.00752,835prgm mgr ii3.00114,7271.0064,0611.0065,300prgm mgr ii3.00114,7271.0064,0611.0065,300program rig3.00114,7271.0070,5071.0071,875
m000f0249 Local Health Non-Budgeted Fundsphysician program manager iii1.00134,2041.00140,4171.00145,886physician program manager iii2.00268,4092.00280,8342.00291,772physician program manager ii.00126,5921.00152,0091.00157,931physician program manager ii4.00459,3764.00539,6944.00560,802physician program manager i2.00259,6133.00368,8913.00383,337physician program manager i7.00545,3695.00600,1165.00623,556prgm mgr senior ii10.00668,2758.00688,1388.00701,557prgm mgr senior i.0043,7941.0087,5701.0089,279prgm mgr iv4.00314,7543.00228,5373.00232,981comm hith director of nursing i14.0087,97514.00949,07414.00970,480prgm mgr iii.00134,2082.00137,6772.00140,344envrmti sanitarian dir ii12.00733,70612.00736,72912.00752,835prgm mgr ii3.00188,7263.00193,4233.00197,164prgm mgr ii3.00114,7271.0064,0611.0065,300prgm admin v hith services3.00114,7271.0070,5071.0071,875
m000f0249 Local Health Non-Budgeted Fundsphysician program manager iii1.00134,2041.00140,4171.00145,886physician program manager iii2.00268,4092.00280,8342.00291,772physician program manager ii.00126,5921.00152,0091.00157,931physician program manager ii4.00459,3764.00539,6944.00560,802physician program manager i2.00259,6133.00368,8913.00383,337physician program manager i7.00545,3695.00600,1165.00623,556prgm mgr senior ii10.00668,2758.00688,1388.00701,557prgm mgr senior i.0043,7941.0087,5701.0089,279prgm mgr iv4.00314,7543.00228,5373.00232,981comm hith director of nursing i14.0087,97514.00949,07414.00970,480prgm mgr iii.00134,2082.00137,6772.00140,344envrmti sanitarian dir ii12.00733,70612.00736,72912.00752,835prgm mgr ii3.00188,7263.00193,4233.00197,164prgm mgr ii3.00114,7271.0064,0611.0065,300prgm admin v hith services3.00114,7271.0070,5071.0071,875
physician program manager iii1.00134,2041.00140,4171.00145,886physician program manager iii2.00268,4092.00280,8342.00291,772physician program manager ii0.00126,5921.00152,0091.00157,931physician program manager ii4.00459,3764.00539,6944.00560,802physician program manager i2.00259,6133.00368,8913.00383,337physician program manager i7.00545,3695.00600,1165.00623,556prgm mgr senior ii10.00668,2758.00688,1388.00701,557prgm mgr senior i.0043,7941.0087,5701.0089,279prgm mgr iv4.00314,7543.00228,5373.00232,981comm hlth director of nursing i14.00887,97514.00949,07414.00970,480prgm mgr iii.00223,7195.00353,8125.00361,681comm hlth director of nursing i2.00134,2082.00137,6772.00140,344envrmntl sanitarian dir ii12.00733,70612.00736,72912.00752,835prgm mgr ii3.00114,7271.0064,0611.0065,300prgm mgr ii3.00114,7271.0070,5071.0071,875
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physician program manager ii.00126,5921.00152,0091.00157,931physician program manager ii4.00459,3764.00539,6944.00560,802physician program manager i2.00259,6133.00368,8913.00383,337physician program manager i7.00545,3695.00600,1165.00623,556prgm mgr senior ii10.00668,2758.00688,1388.00701,557prgm mgr senior i.0043,7941.0087,5701.0089,279prgm mgr iv4.00314,7543.00228,5373.00232,981comm hlth director of nursing i14.00887,97514.00949,07414.00970,480prgm mgr iii.00223,7195.00353,8125.00361,681comm hlth director of nursing i2.00134,2082.00137,6772.00140,344envrmntl sanitarian dir ii12.00733,70612.00736,72912.00752,835prgm mgr ii3.00114,7271.0064,0611.0065,300prgm mgr ii3.00114,7271.0070,5071.0071,875
physician program manager ii4.00459,3764.00539,6944.00560,802physician program manager i2.00259,6133.00368,8913.00383,337physician program manager i7.00545,3695.00600,1165.00623,556prgm mgr senior ii10.00668,2758.00688,1388.00701,557prgm mgr senior i.0043,7941.0087,5701.0089,279prgm mgr iv4.00314,7543.00228,5373.00232,981comm hlth director of nursing i14.00887,97514.00949,07414.00970,480prgm mgr iii.00223,7195.00353,8125.00361,681comm hlth director of nursing i2.00134,2082.00137,6772.00140,344envrmntl sanitarian dir ii12.00733,70612.00736,72912.00752,835prgm mgr ii3.00114,7271.0064,0611.0065,300prgm mgr ii3.00114,7271.0064,0611.0071,875
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physician program manager i7.00545,3695.00600,1165.00623,556prgm mgr senior ii10.00668,2758.00688,1388.00701,557prgm mgr senior i.0043,7941.0087,5701.0089,279prgm mgr iv4.00314,7543.00228,5373.00232,981comm hlth director of nursing i14.00887,97514.00949,07414.00970,480prgm mgr iii.00223,7195.00353,8125.00361,681comm hlth director of nursing i2.00134,2082.00137,6772.00140,344envrmntl sanitarian dir ii12.00733,70612.00736,72912.00752,835prgm mgr ii3.00114,7271.0064,0611.0065,300prgm mgr ii1.0068,4191.0070,5071.0071,875
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prgm mgr iv4.00314,7543.00228,5373.00232,981comm hlth director of nursing i14.00887,97514.00949,07414.00970,480prgm mgr iii.00223,7195.00353,8125.00361,681comm hlth director of nursing i2.00134,2082.00137,6772.00140,344envrmntl sanitarian dir ii12.00733,70612.00736,72912.00752,835prgm mgr ii3.00188,7263.00193,4233.00197,164prgm mgr ii3.00114,7271.0064,0611.0065,300psychology services chief1.0068,4191.0070,5071.0071,875
comm hith director of nursing i14.00887,97514.00949,07414.00970,480prgm mgr iii.00223,7195.00353,8125.00361,681comm hith director of nursing i2.00134,2082.00137,6772.00140,344envrmntl sanitarian dir ii12.00733,70612.00736,72912.00752,835prgm admin v hith services3.00188,7263.00193,4233.00197,164prgm mgr ii3.00114,7271.0064,0611.0065,300psychology services chief1.0068,4191.0070,5071.0071,875
prgm mgr iii.00223,7195.00353,8125.00361,681comm hlth director of nursing i2.00134,2082.00137,6772.00140,344envrmntl sanitarian dir ii12.00733,70612.00736,72912.00752,835prgm admin v hlth services3.00188,7263.00193,4233.00197,164prgm mgr ii3.00114,7271.0064,0611.0065,300psychology services chief1.0068,4191.0070,5071.0071,875
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envrmntl sanitarian dir ii12.00733,70612.00736,72912.00752,835prgm admin v hith services3.00188,7263.00193,4233.00197,164prgm mgr ii3.00114,7271.0064,0611.0065,300psychology services chief1.0068,4191.0070,5071.0071,875
prgm admin v hith services 3.00 188,726 3.00 193,423 3.00 197,164 prgm mgr ii 3.00 114,727 1.00 64,061 1.00 65,300 psychology services chief 1.00 68,419 1.00 70,507 1.00 71,875
prgm mgr ii3.00114,7271.0064,0611.0065,300psychology services chief1.0068,4191.0070,5071.0071,875
psychology services chief 1.00 68,419 1.00 70,507 1.00 71,875
envrmitt sanitarian dir i 7.00 406.502 7.00 418.475 7.00 426.546
prgm admin iv 3.00 61,388 .00 0 .00 0
prgm admin iv hlth services 10.00 569,821 10.00 571,591 10.00 584,388
prgm mgr i 1.00 22,255 .00 0 .00 0
therapy services mgr i 2.00 126,838 2.00 130,815 2.00 133,346
administrator iii 4.00 227,484 4.00 233,836 4.00 238,343
dir admin serv loc hlth iii 4.00 206,451 4.00 231,723 4.00 236,187
prgm admin iii hlth services 1.00 58,787 1.00 60,110 1.00 61,270
dir admin serv loc hlth ii 4.00 209,925 4.00 215,491 4.00 219,631
dir admin serv loc hlth i 4.00 157,283 3.00 144,827 3.00 148,434
physician clinical specialist 8.15 1,088,745 9.55 1,166,697 9.55 1,212,186
physician clinical specialist 10.60 785,704 8.60 1,008,203 8.60 1,047,884
physician program specialist 1.00 63,459 1.00 99,253 1.00 103,268
physician supervisor .00 29,903 1.00 93,816 1.00 97,532
physician clinical staff 3.00 213,663 3.00 309,064 3.00 321,212
physician clinical staff 3.00 211,624 1.50 167,897 1.50 174,426
dentist iii community health 5.00 402,088 3.60 328,574 3.60 334,992
dentist ii .80 66,806 .80 68,716 .80 70,056
comm hlth asst dir of nursing 6.00 216,894 3.00 206,186 3.00 210,181
nurse practitioner/midwife supe 5.00 335,521 5.00 343,864 5.00 350,525
comm hith nurse program manager 37.30 2,229,743 38.40 2,422,347 38.40 2,469,663
computer network spec supr 2.00 121,460 3.00 184,881 3.00 188,451
dp programmer analyst superviso 1.00 57,014 1.00 58,876 1.00 60,011
fiscal services chief ii 1.00 60,420 1.00 62,349 1.00 63,553
med care prgm mgr iii 1.00 64,033 1.00 66,034 1.00 67,312
nurse practitioner/midwife ii 24.65 1,249,118 22.80 1,379,156 22.80 1,407,526
prgm admin iv addctn 1.00 58,128 1.00 59,444 1.00 60,590
psychologist ii 7.50 445,897 7.50 481,621 7.50 491,372

	FY 2004	FY 2004	FY 2005	FY 2005	FY 2006	FY 2006	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
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m00f02 Community Health Adminis	tration						
m00f0249 Local Health Non-Budgete	d Funds						
registered nurse manager psych	1.00	62,805	1.00	64,167	1.00	65,408	
registered nurse quality imp me	1.00	-69	.00	0	.00	. 0	
comm hith educator v	1.00	55,475	1.00	57,307	1.00	58,410	
comm hith nurse program super	73.70	3,871,951		4,130,736		4,213,245	
comm hith nurse program super	.10	0	.10	4,321		4,485	
envrmntl sanitarian mgr ii	8.00	418,495		397,065		404,711	
epidemiologist iii	1.75	38,103		85,373		87,828	
fiscal services chief i	2.00	131,020	3.00	149,536		154,213	
home health nurse supervisor	2.00	115,323		118,508		120,794	
nurse practitioner/midwife i	.00	22,001	.80	34,564		35,878	
obs-addictns prgm spec iv alc	1.00	58,787		60,684		61,855	
occupational therapist supervis		53,387		59,535		60,684	
personnel administrator ii	1.00	58,787		60,110		61,270	
ph engineer iv	1.00	58,787		60,684		61,855	
physical therapist supervisor	1.00	58,787		60,110		61,270	
prgm admin iii addctn	5.00	322,534		339,353		345,885	
prgm admin iii mental hlth	3.00	122,305		168,202		172,259	
psychologist i	3.40	129,565		173,521		178,540	
psychologist i	.20	0		8,641		8,970	
registered nurse supv med	3.00	205,785		219,321		224,410	
social work prgm admin, health	8.00	439,983		449,478		458,133	
speech patholgst audiolgst iv	1.60	88,643		115,804		118,036	
accountant supervisor i	2.00	97,107		99,548		101,452	
administrator ii	9.00	432,675		418,538		426,127	
a/d professional counselor adva		106,531		111,767		116,015	
a/d professional counselor supe		943,338		1,133,865		1,161,841	
comm hlth educator iv	1.80	79,306		97,370		100,000	
comm hlth nurse psychiatric	4.00	215,913		262,582		268,390	
comm hlth nurse supervisor	81.80	3,860,166		4,027,823		4,109,816	
comm hith nurse supervisor	.20	0	.00	0		0	
computer info services spec sup		111,517		147,725		151,417	
computer network spec ii	8.00	563,052		682,295		699,983	
envrmntl sanîtarîan mgr i	4.00	158,901		163,747		166,895	
epidemiologist ii	2.00	101,570	3.00	139,250	3.00	143,575	
fiscal services officer ii	1.00	38,562	1.00	51,207	1.00	52,189	
hlth policy analyst ii	.80	58,238	1.00	58,504	1.00	59,632	
home health nurse	3.00	161,935	3.00	166,811	3.00	170,020	
nutritionist iv	1.00	55,030	1.00	56,852	1.00	57,946	
obs-addictns prgm spec iii alc	2.00	3,248	.00	0	.00	0	
occupational therapist iii lead		165,469	3.40	173,083	3.40	177,015	
physical therapist iii lead	2.60	144,620	2.70	152,428	2.70	155,360	
prgm admin ii addctn	3.00	194,729	4.00	197,872	4.00	202,541	
prgm admin ii hlth services	9.00	424,987	8.00	437,678	8.00	446,090	
prgm admin ii mental hlth	6.00	319,906	7.00	369,552	7.00	377,412	
promovanti i mercut itter	0.00	317,700	7.00	307,332	,	211,412	

	FY 2004	FY 2004	FY 2005	FY 2005	FY 2006	FY 2006	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00f02 Community Health Adminis							
m00f0249 Local Health Non-Budgete	ed Funds						
psychology associate doctorate	.40	0	.40		.40	16,822	
registered nurse charge med	5.00	231,673					
registered nurse charge psych	1.00	9,442		0	.00	0	
social work supv health svcs		949,586			21.40	1,105,998	
social worker adv health svcs	4.00		4.00				
speech patholgst audiolgst iii	2.00		2.00		2.00	95,750	
webmaster ii	1.00	42,901	1.00		1.00	46,175	
teacher spc	3.00	87,207	3.00	122,048	3.00	122,048	
administrator i	16.00	735,540	16.00	739,724	16.00	756,630	
a/d professional counselor	16.60	505,918	13.60	565,521	13.60	586,038	
comm hlth educator iii	4.00	138,726	4.00	177,809	4.00	182,735	
comm hlth nurse ii	400.45	18,039,397	407.95	19,587,183	407.95	20,026,211	
comm hlth nurse ii	2.70	25,104					
computer network spec i	5.00	168,841	3.00	127,957	3.00	131,929	
envrmntl health asst dir ii	1.00	50,538					
envrmntl sanitarian prg supv	36.00			1,801,778	36.00	1,839,291	
epidemiologist i	3.00	39,537	2.00	82,110	2.00	85,224	
fiscal services officer i	3.00	<b>99,</b> 741		92,556	2.00	95,160	
nutritionist iii	1.40	70,753	2.40	110,793	2.40	113,625	
obs-addictns prgm spec ii alc	7.00	275,152	5.00	225,734	5.00	231,474	
occupational therapist ii	2.60	104,961		129,472	2.60	131,952	
personnel officer iii	5.00	235,155	5.00	242,830	5,00	248,269	
physical therapist ii	1.00	47,704	1.00	48,916	1.00	49,852	
prgm admin i dev dsbl	1.00	50,538	1.00	52,271	1.00	53,274	
prgm admin i hlth services	7.00	263,079	7.00	349,378	7.00	356,790	
prgm admin i mental hlth	3.00	154,984	3.00	159,693	3.00	162,194	
registered nurse	4.50	143,167		223,555	4.50	227,836	
social worker ii fam svcs	.50	2,303	.00	0	.00	0	
social worker ii, health svcs	70.40			3,266,180	70.35	3,343,683	
webmaster i	.00		1.00	38,725	1.00	40,190	
accountant ii	1.60	69,710	2.80	109,066	2.80	112,783	
admin officer iii	7.00		6.80				
agency budget specialist ii	3.80		4.90				
agency grants specialist ii	1.00	42,975		44,573			
alcoh other drug abuse prever	13.00	425,556		560,494	13.00	574,809	
a/d associate counselor, lead	29.80	1,085,642		1,170,296	26.80	1,198,446	
comm hith nurse i	3.00	224,468		282,471	6.58	290,079	
computer info services spec ii	9.00	279,126		304,916	7.00	312,955	
computer network spec trainee	1.00	10,513		0	.00	0	
coord spec prgms hlth serv iv	.90	0	.40	14,264	.40	14,801	
coord spec proms hith serviv a		218,575	5.00	226,744	5.00	231,739	
coord spec prgms hith serv iv h		311,005	8.30	360,474	8.30	369,216	
coord spec prgms hith serv iv m		404,525	10.70	474,995	10.70	485,974	
envrmntl sanitarian supv	23.75	1,064,372		1,099,264	23.75	1,121,264	
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Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
m00f02 Community Health Adminis	tastian						
m00f02 Community Health Adminis m00f0249 Local Health Non-Budgete							
hlth planner iii	.50	23,582	.50	24,266	.50	24,730	
income maint supv i	1.00	70,340		89,621		91,328	
nutritionist ii	14.40	605,813		611,650		625,368	
nutritionist ii	.00	0		011,050		800,030 0	
obs-addictns prgm spec ii preve		47,322		48,531		49,459	
obs-comm hlth nurse iii admnstr		41,JEE 0		-0,551		,4 <i>,</i> 7,7,7,7,7,7,7,7,7,7,7,7,7,7,7,7,7,7,7	
pub affairs officer ii	1.00	40,377		36,684	.80	37,383	
research statistician ii	1.00	39,817		43,334		44,157	
sanitarian iv registered	3.00	47,322		120,310		123,932	
social worker i, health svcs	43.30	1,356,249		1,574,343		1,621,294	
social worker i, health svcs	-40	699		22,931		23,632	
Webmaster trainee	1.00	11,447		0		25,052	
accountant i	.00	43,362		42,591		43,400	
admin officer ii	13.00	568,827		633,288		647,708	
a/d associate counselor	124.05	4,297,771		4,969,182		5,093,634	
a/d professional counselor prov		459,184		590,084		609,279	
comm hlth educator ii	27.10	886,283		1,094,297		1,125,754	
comm hith educator ii	.20	000,203	.20	6,693		6,944	
coord spec prgms hith serv iii	2.00	ů O	.00	0,0/2		0,744	
coord spec prgms hith serv iii	8.00	322,774		330,773		338,425	
coord spec proms hith serv iii	18.30	665,656		794,230		813,313	
coord spec proms hith serv iii	4.00	192,188		219,224		223,401	
emp training spec ii	1.00	0		0		0	
envrmntl sanitarian ii	93.65	3,458,644		3,664,053		3,759,410	
hlth ser spec iv	1.00	44,317		45,496		46,363	
nutritionist í	2.80	69,176		174,588		180,469	
nutritionist i	.20	0		3,347		3,472	
obs-social wkr iii hlth svs	.40	0		6,693		6,944	
ph lab scientist iii	.00	26,395		45,925		46,801	
psychology associate iii master		18,431		33,467		34,721	
sanitarian iii registered	1.00	0		66,934		69,442	
ph lab sci iii microbiology	1.00	17,922		0		0	
admin officer i	7.00	231,560		195,845		200,135	
agency budget specialist i	1.00	51,470	3.00	99,736	3.00	103,471	
aids community worker ii	1.00	30,666	.00	, 0	.00	. 0	
alcoh other drug abuse preven		226,680	9.95	352,914	9.95	364,660	
art therapist ii	1.00	. 0	.00	. 0	.00	, 0	
computer info services spec i	6.00	187,596	7.00	241,686	7.00	249,602	
coord spec prgms hlth serv ii a		0	2.00	62,832	2.00	65,176	
coord spec prgms hlth serv îi d		685,859	23.00	850,703	23.00	874,938	
coord spec prgms hlth serv ii h		530,837	16.50	606,786	16.50	623,439	
coord spec prgms hlth serv ii m		523,698	15.80	567,831	15.80	584,469	
envrmntl sanitarian i	11.00	377,291	15.00	509,978	15.00	526,956	
obs-social wkr ii hlth svs	1.00	0	.00	0	.00	0	

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
•••••							
m00f02 Community Health Adminis							
m00f0249 Local Health Non-Budgete							
obs-social worker ii	.20	0		0		0	
personnel specialist iii	1.00	41,507		42,658		43,468	
psychology associate ii masters		31,838		64,614		67,029	
pub affairs officer i	1.00	40,720		42,256		43,059	
research statistician i	1.00	1,416		0		0	
therapeutic recreator ii	2.50	100,710		103,960	2.50	105,932	
admîn spec îiî	18.90	715,613	18.90	736,699	18.90	751,177	
admin spec iii	.10	0	.10	2,950	.10	3,060	
agency budget specialist traine	2.00	30,481	1.00	30,049	1.00	31,165	
agency grants specialist traine	.00	0	1.00	29,501	1.00	30,596	
a/d associate counselor provisi	19.00	602,780		816,249	26.00	845,223	
a/d supervised counselor	109.50	2,914,958	100.30	3,423,564	100.30	3,521,443	
comm hlth educator i	3.00	53,767	1.00	29,501	1.00	30,596	
comm hith educator i	.00	0	.00	0	.00	0	
coord spec prgms hlth serv ii	1.00	-181	.00	0	,00	0	
coord spec prgms hlth serv ii a	1.00	35,058	_00	0	.00	0	
coord spec prgms hlth serv ii d	3.00	63,573	2.00	59,550	2.00	61,761	
coord spec prgms hlth serv ii h	16.00	556,011	21.80	713,203	21.80	736,819	
coord spec prgms hith serv ii m	13.00	213,695	16.00	520,649	16.00	536,211	
envrmntl sanitarian trainee	33.50	979,319	34.00	1,074,979	34.00	1,112,650	
hlth ser spec iii	4.00	153,366		158,586		161,588	
income maint spec iii	7.00	254,346		263,443	7.00	268,410	
ph lab scientist ii	.00	22,720		39,632		40,382	
psychology associate i masters	1.00	0	1.00	29,501	1.00	30,596	
pub affairs specialist iii	1.00	0	.00	0		. 0	
sanitarian ii registered	1.00	0	1.00	29,501	1.00	30,596	
ph lab sci ii microbiology	1.00	15,427	.00	. 0		. 0	
admin spec ii	15.80	543,922		583,892		596,567	
admin spec ii	.40	0		0		0	
coord spec prgms hlth serv i	28.20	584,173		722,356		747,480	
coord spec prgms hlth serv i	.20	. 0		0		0	
hlth ser spec ii	.80	0	.00	0	.00	0	
income maint spec ii	38.90	1,290,172	42.40	1,425,958		1,460,017	
mental health assoc iv	2.00	71,485	2.00	74,016	2.00	75,410	
admin spec i	8.00	216,644	6.00	197,319	6.00	201,506	
admin spec i	.00	0	.40	10,415	.40	10,798	
alcoh other drug abuse preven		383,584	16.60	481,387	16.60	496,801	
a/d supervised counselor provis		86,945	5.00	138,756	5.00	143,299	
income maint spec i	14.00	207,375	10.00	281,558	10.00	290,760	
mental health assoc iii	2.00	64,545	2.00	67,279	2.00	68,540	
research analyst iii	1.00	33,495	1.00	34,887	1.00	35,542	
admin spec trainee	1.00	36,489	2.00	54,457	2.00	55,886	
licensed practical nurse iii ad		256,872	7.20	286,466	7.20	292,476	
licensed practical nurse iii ld				157,013			
croensed procercat nurse fill to	4.00	123,429	4.00	510,741	4.00	160,569	

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
	· ·						
m00f02 Community Health Administ	ration						
m00f0249 Local Health Non-Budgeted							
obs-addictns prgm spec i alc	3.80	0	1.00	31,416	1.00	32,588	
dental hygienist iii	2.80	30,518		61,207		62,902	
licensed practical nurse ii	15.80	510,486		546,069		560,509	
dental hygienist ii	1.00	44,679		69,234		70,542	
licensed practical nurse i	1.78	72,154		88,409		90,593	
services supervisor ii	2.00	73,633		103,893		105,843	
agency buyer i	1.00	28,273		30,099		31,217	
services supervisor i	2.00	66,990		69,453		70,757	
volunteer activities coord ii	1.00	32,865		34,245		34,887	
vision hearg screen tech supv i	1.00	31,393		32,744		33,355	
vision hearg screen tech supv i	2.60	63,912		50,101		51,032	
vision hearg screen tech lead	1.00	28,120		29,404		29,949	
vision hearg screen tech	4.80	126,516		146,275		149,437	
vision hearg screen tech traine	1.80	8,017		19,517		20,213	
police officer iii	2.00	77,714		43,059		43,877	
youth supv ii	1,00	29,349		31,217		31,800	
building security officer ii	4.00	77,681		81,132			
agency procurement specialist i	1.00	58,353				82,626	
camh specialist ii	.00	•		80,743		82,970	
fiscal accounts technician supv	2.80	10,621		32,588 113,830		33,807	
1	2.80 _40	105,508		•		116,578	
obs-addictns prgm spec i		0		12,566		13,035	
camh specialist í	.00	7,364		30,596		31,734	
obs-addictns counslr iii	3.50	32,127		68,936		71,506	
personnel associate iii	7.90	314,357		329,746		337,065	
camh specialist i	5.00	99,734	3.00	87,800	3.00	91,056	
fiscal accounts technician ii	12.00	452,501		478,504		488,821	
fiscal accounts technician ii	.20	0	.50	13,855	.50	14,367	
hith records tech supv	1.00	33,761	1.00	35,158	1.00	35,818	
personnel associate ii	10.90	380,391		418,285		427,269	
agency procurement associate ii	2.00	63,880		65,087		66,305	
camh associate iii	2.00	61,138		63,806	2.00	65,545	
fiscal accounts technician i	3.00	43,312		86,642		89,205	
personnel associate i	2.00	103,505		137,110		139,681	
Wic services assoc ld	7.00	235,867	8.00	272,230	8.00	277,334	
activity therapy associate iii	1.80	25,115	1.80	50,669	1.80	52,052	
camh associate íí	2.00	35,971	2.00	49,842	2.00	51,665	
envrmntl health aide iv	6.80	186,311	6.80	204,084	6.80	208,770	
hlth records tech ii	2.60	79,793	2.60	82,810	2.60	84,356	
mental health assoc ii	-00	6,870	1.00	25,368	1.00	26,297	
obs-social work associate i	.00	0	.00	0	.00	0	
personnel clerk	7.00	224,726	8.00	246,839	8.00	252,430	
wic services assoc	25.80	719,345	28.30	853,459	28.30	873,263	
camh associate i	1.00	50,158	3.00	79,687	3.00	81,585	
envrmntl health aide iii	3.00	98,768	4.00	117,126	4.00	119,757	

Classification Title	FY 2004 Positions	fY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
					roart;ona		
m00f02 Community Health Adminis							
m00f0249 Local Health Non-Budgete	d Funds						
hlth records tech i	2.00	59,980	2.00	62,054	2.00	63,208	
mental health assoc i	2.00	29,429	1.00	30,740	1.00	31,313	
Wic services assoc trn	6.00	45,174	1.60	39,477	1.60	40 <b>,919</b>	
comm hlth outreach worker ii	70.30	1,597,075	75.00	1,930,059	75.00	1,978,141	
dental assistant ii	4.60	88,330	4.60	126,709	4.60	129,438	
direct care asst ii	5.00	162,204	7.80	213,700	7.80	218,038	
hlth records tech tr	1.00	19,510	1.00	22,427	1.00	23,239	
obs-addictns counslr trainee	2.00	17,003	1.00	21,357	1.00	21,357	
comm hlth outreach worker i	16.60	279,446	17.60	389,884	17.60	401,671	
dental assistant i	1.00	24,014	1.00	24,990	1.00	25,447	
direct care asst i	3.80	92,454	.00	0	.00	0	
envrmntl health aide ii	2.00	32,929	2.00	42,956	2.00	44,504	
direct care trainee	-00	10,357	1.00	24,359		24,803	
hlth aide ii	55.20	1,070,227		1,192,811		1,219,883	
hlth aide ii	.20	0	.00	0	.00	0	
hum ser aide iii	4.00	98,981	4.00	102,477	4.00	104,357	
hlth aide i	2.10	19,625		. 0	.00	0	
teacher assistant	2.00	41,592		44,200	2.00	45,343	
fiscal accounts clerk manager	2.00	73,478		76,392		78,499	
management assoc	.00	38,652		42,256		43,059	
management associate	10.60	417,195		451,595		460,846	
fiscal accounts clerk superviso	14.00	469,626		501,740		512,687	
admin aide	24.60	730,432				712,436	
office supervisor	32.00	1,190,546		1,304,791		1,333,011	
fiscal accounts clerk, lead	12.00	408,954		428,126		437,146	
office secy iii	65.00	1,890,007		2,080,917		2,123,972	
office secy iii	.40			10,415		10,798	
fiscal accounts clerk ii	84.10	2,088,986		2,410,052		2,474,898	
fiscal accounts clerk ii	.30	0		0		0	
office secy ii	94.45	2,615,808		2,889,170		2,959,199	
office secy ii	.20			0		, . D	
office services clerk lead	9.80	245,884		262,549		268,158	
services specialist	2.00	61,656		88,524		90,615	
office processing clerk lead	1.00	30,563	1.00	31,604	1.00	32,193	
office secy i	30.58	797,985	32.40	898,638	32.40	919,949	
office services clerk	125.90	3,370,035	130.20	3,631,025	130.20	3,720,625	
office services clerk	.40	0		14,850	.60	15,393	
fiscal accounts clerk i	12.00	224,136	15.00	350,895	15.00	362,175	
obs-fiscal clerk ii	.40	0	.00	0	.00	0	
obs-office clerk ii	1.00	26,362	.00	õ	.00	ů 0	
office clerk ii	68.50	1,715,676	81.00	2,025,158	81.00	2,080,873	
office clerk ii	.20	0	.20	4,329	.20	4,485	
office processing clerk ii	22.20	541,246	22.50	577,398	22.50	592,365	
cook ii	1.00	26,870	1.00	28,129	1.00	28,649	
Soon II	1.00	£0,010	1.00	,	1.00	20,047	

	FY 2004	FY 2004	FY 2005	FY 2005	FY 2006	FY 2006	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00f02 Community Health Adminis	tration						
m00f02 Community Health Adminis m00f0249 Local Health Non-Budgets							
fiscal accounts clerk trainee	.50	0.910	.50	10 747	.50	10 730	
obs-office clerk i		9,810					
	3.40	26,577				33,197	
obs-typist clerk iv	1.00	26,870				28,389	
office clerk i	24.30	290,736				,	
office processing clerk i	10.00	43,753		,		•	
telephone operator ii	2.00	61,189		,		72,514	
obs-office assistant iii	1.00	0				0	
office clerk assistant	9.30	111,066	6.00	124,929	6.00	128 <b>,939</b>	
office processing assistant	1.80	12,358	2.00	40,425	2.00	41,872	
telephone operator i	1.00	23,373	1.00	19,517	1.00	20,213	
maint chief i non lic	_00	18,141	1.00	29,561	1,00	30,658	
maint mechanic senior	3.00	67,859	2.00	60,139	2.00	61,254	
maint mechanic	.00	7,413	1.00	26,834	1.00	27,328	
housekeeping supv i	1.00	26,371	1.00	27,620	1.00	28,129	
maint asst	1.00	21,106	1.00	22,647	1.00	23,466	
patient/client driver	21.00	409,655	20.00	497,565	20.00	508,947	
ph lab assistant iii	1.00	26,870	1.00	28,129	1.00	28,649	
building services worker ii	10.75	182,067	7.75	183,529	7.75	-	
food service worker ii	1.00	0				0	
building services worker i	1.00	11,832				19,030	
-							
TOTAL m00f0249*	3,152.01	114,930,084	3,156.71	128,788,338	3,156.71	131,945,224	
TOTAL m00f02 **	3,152.01	114,930,084	3,156.71	128,788,338	3,156.71	131,945,224	

	FY 2004	FY 2004	FY 2005	FY 2005	FY 2006	FY 2006	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
					*********		
m00f03 Family Health Administra	tion						
m00f0302 Family Health Services a	and Primary	Care					
physician administration direct	2.00	289,882	1.00	151,590	1.00	157,496	
physician program manager ii	1.00	124,265	1.00	130,072	1.00	135,134	
physician program manager ii	1.00	124,265		130,072	1.00	135,134	
physician program manager i	.00	75,572		111,469			
prgm mgr senior i	2.00	154,502		78,757		-	
prgm mgr īv	2.00	159,366		163,993			
nursing program conslt/admin ii		281,386		218,132			
prgm mgr iii	2.00	121,108		143,042		,	
administrator v	.00	71,032		70,507		71,875	
nursing program conslt/admin ii		259,932		266,787		-	
administrator iv	1.00	62,805		64,167		•	
nursing program conslt/admin i	5.00	293,159		293,151		•	
prgm admin iv hlth services	1.00	56,217		62,951		•	
administrator iii	2.00	175,016		59,535			
prgm admin iii hlth services	2.00	117,574		121,368			
physician clinical specialist	3.50	402,707		421,722			
physician program specialist	2.00	106,536		0			
physician clinical staff	3.00	320,495		335,793			
computer network spec mgr	2.00	134,208		68,510			
administrator iv	_00	-2,421	,00	0	1.00	•	Transfer f
dp programmer analyst superviso		64,033		66,034		67,312	
nurse practitioner/midwife ii	3.00	188,415		192,501		196,224	
speech patholgst audiolgst v	1.00	64,033		66,034		•	
data base spec íi	1.00	53,374		54,644			
dp programmer analyst lead/adva		58,787		60,110			
dp quality assurance spec	.00	24,101	1.00	60,110		61,270	
dp technical support spec ii	1.00	45,808	.00	0,110		01,210	
epidemiologist iii	2.00	116,275	2.00	118,520		120,805	
hlth planning dev admin i	1.00	58,787		60,110	1.00	61,270	
nutritionist v	2.00	116,448		120,219		122,539	
administrator îi	2.00	219,616	1.00	61,362		62,546	
computer info services spec sup		42,336	1.00	57,399		58,504	
computer network spec ii	2.00	88,484	2.00	92,775	2.00	95,343	
nutritionist iv	3.00	,	4.00		4.00	-	
prgm admin ii hlth services	3.00	181,030	4.00 3.00	206,411		211,137	
research statistician iv		161,956		167,358	3.00	170,577	
webmaster ii	1.00	53,978	1.00	55,779	1.00	56,852	
	1.00	82,610	1.00	43,650	1.00	45,311	
administrator i	1.00	55,509	2.00	104,542	2.00	106,548	
data base spec i	-00	0	1.00	38,007	1.00	39,443	
dp programmer analyst i	1.00	32,036	.00	0	.00	0	
obs-data proc prog analyst spec		50,538	1.00	52,271	1.00	53,274	
speech patholgst audiolgst ii	1.00	45,905	1.00	47,544	1.00	48,453	
accountant ii	1.00	0	.00	0	.00	0	
admin officer iii	3.00	148,198	2.00	92,324	2.00	94,085	

	FY 2004	FY 2004	FY 2005	FY 2005	FY 2006	FY 2006	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00f03 Family Health Administra							
m00f0302 Family Health Services a	nd Primary						
agency budget specialist ii	2.00	93,551		•		133,410	
computer info services spec ii	4.00	156,906	4.00	•		168,386	
coord spec prgms hith serv iv h	6.00	278,969	7.00	316,350	7.00	322,375	
nutritionist ii	.00	0		35,660	1.00	37,002	
admin officer ii	2.00	58,530	2.00	81,769	2.00	84,010	
coord spec prgms hith serv iii	1.00	42,651	.00	0	.00	0	
admin officer i	1.00	41,507	1.00	42,658	1.00	43,468	
agency budget specialist i	2.00	83,014	1.00	43,059	1.00	43,877	
admin spec iii	2.00	131,818	2.00	79,264	2.00	80,764	
agency budget specialist traine	-00	24,626	1.00	31,734	1.00	32,919	
admin spec ii	6.00	181,667	5.00	183,243	5.00	186,693	
computer operator ii	1.00	38,147	.00	0	.00	0	
agency procurement specialist s	1.00	107,956	1.00	55,253	1.00	56,316	
agency procurement specialist i	.00	0	1.00	41,863	1.00	42,658	
management associate	2.00	63,676	1.00	33,807	1.00	35,074	
office secy iii	5.00	198,294	6.00	209,014	6.00	212,938	
fiscal accounts clerk ii	2.00	62,099	2.00	64,605	2.00	65,811	
office secy ii	1.00	36,892	1.00	33,050	1.00	33,668	
office services clerk	.00	24,087	1.00	25,168	1.00	26,089	
office clerk ii	.00	1,353		•		. 0	
Positions to be determined	.00	0		0		0	Abolish
TOTAL m00f0302*	111.50	6,905,606	107.50	6,279,883	107.50	6,494,195	
		-11		-,,		-,,	
m00f0306 Prevention and Disease C	ontrol						
physician program manager ii	.80	121,148	.80	104,058	.80	108,107	
physician program manager íí	.20	0	.00	0	.00	0	
exec vii	1.00	105,243	1.00	109,466	1.00	109,466	
prgm mgr senior iíí	1.00	0	.00	0	.00	0	
prgm mgr iv	2.00	156,266	2.00	160,063	2.00	163,178	
nursing program conslt/admin ii	2.00	144,817	3.00	220,227	3.00	224,504	
prgm mgr iii	.00	28,802	1.00	66,461	1.00	67,748	
prgm admin v hlth services	1.00	36,422	.00	0	.00	0	
nursing program conslt/admin i	5.00	306,107		315,602	5.00	321,701	
prgm admin iv hlth services	2.00	109,906	2.00	121,452	2.00	123,797	
prgm mgr i	.00	. 0		46,081	1.00	47,840	
prgm admin iii hlth services	2.00	117,574	2.00	121,368	2.00	123,710	
dp programmer analyst superviso		62,805	1.00	64,781	1,00	66,034	
comm hlth educator v	3.00	169,761	3.00	174,214	3.00	177,571	
computer network spec lead	1.00	49,435	1.00	51,145	1.00	52,606	
data base spec ii	1.00	2,170	.00	0	.00	,	
epidemiologist iii	2.00	110,144	2.00	113,215	2.00	115,393	
administrator ii	2.00	53,978		112,631	2,00	114,798	
administrator ii	1.00	0		47,039		48,836	
						-	

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbo
) f0306 Prevention and Disease Co	ontrol						
gency budget specialist supv	1.00	49,972	1.00	51,207	1.00	52,189	
gency grants specialist superv	1.00	53,978		55,779		56,852	
comm hlth educator iv	3.00	151,513		153,651		156,597	
lp programmer analyst ii	2.00	96,579		101,442	2.00	103,386	
pidemiologist ii	.00	58,973		100,127		102,494	
nedical serv reviewing nurse ii	2.00	102,880		105,876		107,908	
nutritionist iv	1.00	55,031		56,852		57,946	
orgm admin ii	1.00	50,944		114,735		115,737	
orgm admin ii hlth services	2.00	107,978		111,579		113,725	
esearch statistician iv	1.00	111,349		112,105		114,262	
ebmaster ii	.00	33,756		45,311		47,039	
comm hlth educator iii	6.00	243,470		273,493		280,323	
lp functional analyst ii	1.00	49,575		51,287		52,271	
pidemiologist i	3.00	62,253		39,443		40,936	
orgm admin i	.00	0		0		38,007	
argm admin i hlth services	2.00	90,500		93,753		95,543	
research statistician iii	1.00	42,779		51,287		52,271	
admin officer iii	1.00	5,987		44,998		45,855	
gency budget specialist ii	2.00	106,758		86,576		88,977	
gency grants specialist ii	2.00	97,456		100,361		102,283	
coord spec prgms hith serv iv h	3,00	134,171		138,179		140,814	
idmin officer ii	1.00	19,806		40,256		41,019	
comm hlth educator ii	2.00	83,957		86,944		88,597	
admin spec iii	1.00	17,636		00,744		00,007	
admin specii	1.00	35,742		37,180		37,880	
llth ser spec ii	1.00	35,634		36,836		37,530	
gency procurement specialist i	1.00	40,720		0		0	
anagement assoc	.00	6,598		0		0	
anagement associate	.00	30,956		33,807		35,074	
amagement assocrate	.00	6,987		32,055		33,252	
idmin aide	1.00	35,742		36,836		37,530	
office secy iii	4.00	123,338		102,797		104,725	
iscal accounts clerk ii	2.00	59,324		61,956		63,110	
office secy ii	4.00	81,259		99,872		101,038	
Arrice secy II	4.00						
AL m00f0306*	81.00	3,858,179	81.80	4,284,383	82.80	4,410,459	
AL m00f03 **	192.50	10,763,785	189.30	10,564,266	190.30	10,904,654	
)fO4 AIDS Administration							
060401 AIDS Administration							
exec vi	1.00	99,811	1.00	80,210	1.00	80,210	
orgm mgr iv	2.00	165,662	2.00	169,601	2.00	172,909	
orgm mgr iii	4.00	280,008	4.00	292,653	4.00	298,335	
idmin prog mgr ii	1.00	65,815	1.00	67,208	1.00	68,510	
ursing program conslt/admin ii	1.00	64,552	1.00	66,563	1.00	67,852	

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
*							
00f04 AIDS Administration							
00f0401 AIDS Administration							
nursing program constt/admin i	2.00	123,225	2.00	126,540	2.00	128,985	
prgm admin iv hlth services	1.00	62,387	1.00	64,781	1.00	66,034	
administrator iii	1.00	57,662		58,973		60,110	
prgm admin iii hlth services	1.00	0	.00	0	.00	0	
computer network spec supr	1.00	57,014	1.00	58,876	1.00	60,011	
epidemiologist iii	6.00	195,179	5.00	256,358	5.00	262,917	
administrator ii	2.00	52,040	2.00	92,707	2.00	95,245	
computer network spec ii	3.00	108,394		100,490	2.00	102,414	
epidemiologist ii	6.00	243,952		253,729		259,357	
prgm admin ii hlth services	4.00	207,758		213,844		217,951	
epidemiologist i	.00	43,313		85,551		87,896	
prgm admin í	1.00	50,538		52,271		53,274	
prom admin i hlth services	1.00	48,630		49,852		50,806	
research statistician iii	1.00	88,902		103,558		105,546	
admin officer iii	1.00	47,322		48,531		49,459	
agency budget specialist ii	1.00	43,577		45,422		46,287	
coord spec prgms hlth serv iv	1.00	47,322		48,531		49,459	
coord spec prgms hlth serv iv h		190,183		188,374		191,971	
research statistician ii	1.00	13,707		0		0	
social worker i, health svcs	1.00	0		0		0	
admin officer ii	1,00	41,046		42,194		42,996	
coord spec prgms hlth serv iii	.00	0		33,467		34,721	
income maint spec ii	1.00	69,883		71,671		73,018	
agency procurement specialist s		49,972		51,207		52,189	
personnel associate ii	1.00	0		27,710		28,734	
management associate	1.00	39,949		41,470		42,256	
admin aide	3.00	107,227		110,852		112,940	
office supervisor	1.00	32,502		33,875		34,511	
office secy iii	7.00	195,896		203,136		206,941	
Positions to be determined	_00	0		0		-	Abolis
DTAL m00f0401*	64.00	2,893,428	62.00	3,140,205	58.00	3,203,844	
0TAL m00f04 **	64.00	2,893,428		3,140,205		3,203,844	
JIAL MUUTU4 **	64.00	2,893,428	62.00	3,140,205	58.00	3,203,844	
00f05 Office of the Chief Medi		F					
00f0501 Post Mortem Examining Se							
physician administration direct		169,528		173,725	1.00	180,633	
physician program manager ii	2.00	290,686		298,096	2.00	309,940	
chf toxicologist, post mortem	1.00	94,326		96,931	1.00	98,826	
administrator v	1.00	62,100	.00	0		0	
chf traffic invest post mortem	1.00	38,039		40,256	1.00	41,019	
physician clinical specialist	6.00	633,371	6.00	781,825	6.00	812,752	
physician clinical staff	.00	103,963	1.00	111,931	1.00	116,284	
physician clinical staff	3.60	281,898	3.60	387,554	3.60	402,281	

Health, Hospitals and Mental Hygiene

	FY 2004	FY 2004	FY 2005	FY 2005	FY 2006	FY 2006	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00f05 Office of the Chief Medi	cal Examiner						
m00f0501 Post Mortem Examining Se							
resident forensic pathologist	3.00	160,000	2.00	98,958	2.00	98,958	
asst toxicolgst pm, lead	1.00	35,502		61,657		62,848	
epidemiologist ii	1.00	55,030		56,316		57,399	
administrator i	1.00	50,538		51,779		52,773	
asst toxicolgst pm, non-board c	4.90	238,288	4.90	246,588		251,307	
serologist pm,non-board certifi	1.00	50,538	1.00	52,271		53,274	
ph lab scientist iv	.00	28,185		51,734	1.00	52,723	
ph lab sci iv biochemistry	1.00	19,137	.00	0	.00	. 0	
admin officer ii	1.00	44 <b>,3</b> 17	1.00	45,496	1.00	46,363	
admin spec ííi	.00	0	1.00	29,501	1.00	30,596	
admin spec ii	1.00	24,487	.00	0	.00	0	
forensic investigator lead	.00	127,808	5.00	163,491	5.00	167,095	
forensic investigator	14.00	253,427	9.00	255,956	9.00	264,304	
medical photographer	2.00	71,485	2.00	73,672	2.00	75,060	
agency buyer i	1.00	33,495	1.00	34,887	1.00	35,542	
lab tech i histology	1.00	24,212	1.00	25,875	1.00	26,349	
autopsy assistant,lead	3.00	101,699	4.00	117,463	4.00	119,883	
autopsy assistant	2.00	48,853	3.00	79,061	3.00	81,427	
autopsy assistant trainee	3.00	51,332	1.00	23,057	1.00	23,893	
admin aide	1.00	35,742	1.00	37,180	1.00	37,880	
office secy iii	.50	16,748	.50	17,444	.50	17,771	
office secy ii	8.00	247,575	8.00	265,173	8.00	270,269	
office services clerk	6.00	177,243	6.00	184,269	6.00	187,691	
supply officer i	.00	0	1.00	20,369	1.00	21,099	
maint chief iv non lic	1.00	38,393	1.00	39,572	1.00	40,321	
ph lab assistant iii	1.00	21,896	1.00	23,057	1.00	23,893	
building services worker ij	2.00	49,469	2.00	51,904	2.00	52,858	
TOTAL m00f0501*	76.00	3,679,310	76.00	3,997,048	76.00	4,113,311	
TOTAL m00f05 **	76.00	3,679,310	76.00	3,997,048		4,113,311	
	10100	3,077,310	10.00	3,777,040	70.00	110,001	
m00i03 Western Maryland Center							
m00i0301 Services and Institution	al Operations	5					
physician program manager iii	1.00	134,204	1.00	140,417	1.00	145,886	
prgm mgr senior ii	1.00	94,634	1.00	97,246	1.00	99,148	
dir nursing med	1.00	78,133	1.00	79,648	1.00	81,198	
asst supt ii state hospital	1.00	64,552	1.00	65,932	1.00	67,208	
registered dietitian v hith car	1.00	58,787	1.00	60,110	1.00	61,270	
physician clinical specialist	.50	53,194	.50	55,735	.50	57,902	
physician clinical staff	1.00	104,788	1.00	111,931	1.00	116,284	
asst dir of nursing med	2.00	134,208	2.00	137,020	2.00	139,674	
nurse practitioner/midwife supe	1.00	0	.00	0	.00	0	
clinical nurse specialist med	1.00	8,419	.00	0	_00	0	
nurse practitioner/midwife ii	.00	11,848	1.00	66,673	1.00	67,964	

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
20107 H . H . L . L							
00103 Western Maryland Center							
00i0301 Services and Institutiona							
nursing instructor	1.00	62,805		64,167		65,408	
registered nurse manager med	5.00	290,793		303,695		310,584	
registered nurse quality imp me	1.00	61,601		62,951		64,167	
nurse practitioner/midwife i	1.00	44,408		43,205		44,848	
occupational therapist supervis	1.00	58,787		60,684		61,855	
physical therapist supervisor	1.50	80,793	1.00	60,110		61,270	
registered nurse supv med	9.00	420,807	8.00	467,963	8.00	476,984	
administrator ii	1.00	53,978	1.00	55,253	1.00	56,316	
computer network spec ii	1.00	52,947	1.00	54,212	1.00	55,253	
physical therapist iii lead	1.00	43,843	1.50	85,354	1.50	86,997	
prgm admin ii hlth services	1.00	53,978	1.00	55,779	1.00	56,852	
registered nurse charge med	11.00	535,315	13.00	679,620	13.00	694, 195	
registered nurse charge psych	1.00	53,146		56,316	1.00	57,399	
respiratory care nurse	12.00	712,469		765,981		781,453	
speech patholgst audiolgst iii	1.50	73,160		56,584		57,673	
administrator i	1.00	50,538		51,779		52,773	
occupational therapist ii	1.00	50,538		52,271		53,274	
personnel officer iii	2.00	31,431		0		0	
physical therapist ii	1.00	46,795		48,453		49,379	
registered nurse	14.00	383,047		463,493		472,716	
social worker ii, health svcs	1.00	47,704		403,493		50,324	
activity therapy manager	1.00	•					
		47,322		48,531		49,459	
admin officer iii	1.00	36,252		38,397		39,847	
agency budget specialist ii	1.00	42,177		43,741		44,573	
computer info services spec ii	.00	4,479		46,729		47,621	
personnel officer ii	.00	0		35,660		37,002	
ph lab scientist iv	.00	0		38,014		39,444	
social worker i, health svcs	1.00	42,177		43,334		44,157	
ph lab sci iv medical technolog	1.00	7,398		0		0	
chaplain	.00	34,523		43,400	1.00	44,224	
coord spec prgms hlth serv iii	1.00	26,058	1.00	33,467	1.00	34,721	
maint supv i lic	1.00	41,024	1.00	45,925	1.00	46,801	
personnel officer i	1.00	12,170	.00	0	.00	0	
registered dietitian ii	2.00	71,991	2.00	78,963	1.00	46,363	Abolish
therapeutic recreator superviso	1.00	44,317	1.00	45,925	1.90	46,801	
therapeutic recreator ii	2.00	68,697	2.00	72,835	2.00	74,863	
respiratory care practitioner s	1.00	40,797	1.00	51,779	1.00	52,773	
respiratory care practitioner l	1.00	46,422	1.00	48,071	1.00	48,990	
data communications tech ii	1.00	42,651	1.00	44,224	1.00	45,066	
respiratory care practitioner i	9.00	345,513	9.50	406,174	9.50	414,652	
licensed practical nurse iii ad	6.00	242,173	6.00	255,151	6.00	259,998	
licensed practical nurse iii ld	3.00	109,528	4.00	164,746	4.00	167,871	
licensed practical nurse ii	9.00	193,557	7.00	266,197	7.00	271,223	
crocaled practical number in	7.00	100,001	7.00	200,191	1.00	211,223	

	FY 2004	FY 2004	FY 2005	FY 2005	FY 2006	FY 2006	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
• • • • • • • • • • • • • • • • • • • •					• ·		
00107							
m00i03 Western Maryland Center		_					
m00i0301 Services and Institution	•		( 00	470 707	( 00	4/4 50/	
licensed practical nurse i	1.50	124,648		138,723		141,584	
radiologic technologist supv	1.00	33,125		34,193		34,835	
occupational therapy asst ii	1.00	33,495		34,566		35,215	
ph lab technician lead	1.00	34,584	1.00	33,307		33,930	
physical therapy assistant ii	1.00	32,248		33,615		34,245	
volunteer activities coord ii	1.00	34,792		35,876		36,551	
ph lab technician iii	1.00	31,971		33,050		33,668	
police officer îîi	.00	28,130		42,658		43,468	
police officer ii	1.00	14,237		0		0	
agency procurement specialist i		43,824		44,998		45,855	
hlth records tech supv	1.00	33,125		34,511		35,158	
agency procurement associate ìi	.00	9,349	.50	17,608	.50	17,938	
activity therapy associate iii	1.00	26,514	1.00	28,269	1.00	29,315	
hlth records tech if	1.00	27,519	1.00	29,315	1.00	29,858	
personnel clerk	1.00	31,994	1.00	33,050	1.00	33,668	
agency procurement associate i	.50	8,358	.00	0	.00	0	
direct care asst ii	7.00	167,177	7.00	202,125	7.00	205 <b>,868</b>	
geriatric nursing assistant ii	39.00	972,478	37.00	1,026,207	37.00	1,048,262	
direct care asst i	.00	27,596	.00	0	.00	0	
geriatric nursing assistant i	10.50	229,711	17.50	409,054	17.50	422,781	
direct care trainee	13.50	207,468	9.00	197,556	9.00	203,890	
hlth records prgm mgr	1.00	39,507	1.00	40,638	1.00	41,408	
management associate	.00	34,814	1.00	42,256	1.00	43,059	
fiscal accounts clerk superviso	1.00	34,681	1.00	36,097	1.00	36,776	
admin aide	1.00	8,986	.00	0	.00	0	
office supervisor	1.00	33,761		35,158	1.00	35,818	
fiscal accounts clerk, lead	1.00	30,410		31,800		32,392	
office secy iii	3.00	108,267	4.00	144,749	4.00	146,721	
fiscal accounts clerk ii	1.00	31,994		33,050		33,668	
office secy ii	4.00	107,005		153,482		156,784	
office services clerk lead	2.00	61,066		64,605		65,811	
supply officer iv	1.00	29,662		30,978		31,555	
office secy i	.50	10,027		, 0		, o	
office services clerk	8.00	227,954		238,058		242,923	
office clerk ii	1.00	5,161	.00	0		0	
cook ii	6.50	170,027		154,075	5.50	156,920	
maint chief iii lic	1.00	38,883	1.00	40,007		40,764	
electrician high voltage	.00	34,465	1.00	37,180		37,880	
automotive services mechanic	1.00	31,050	1.00	32,096		32,695	
plumber supervisor	1.00	9,702	.00	0	.00	0	
refrigeration mechanic	1.00	3,296	.00	ů O	.00	0	
stationary engineer 1st grade	5.00	169,311	5.00	173,472		176,729	
carpenter trim	1.00	30,805	1.00	32,143		32,744	
painter	1.00	31,393		32,444	1.00	33,050	
palliter	1,00	בלכנונ	1.00	J2,444	1.00		

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
			•••••				
m00i03 Western Maryland Center							
m00i0301 Services and Institution	al Operation	s					
plumber	.00	8,754	1.00	31,267	1.00	31,849	
food service supv ii	4.00	95,634		114,155			Abolish
building services worker ii	17.50	355,755		359,734		368,607	
custom sewer ii	1.00	24,735		25,952			
food service assistant	1.00	24,735	1.00	25,952	1.00	26,429	
food service worker ii	25.50	530,294	24.00	582,662	24.00		
groundskeeper ii	1.00	25,127	1.00	25,719	1.00	26,191	
linen service worker ii	2.00	49,469	2.00	51,904	2.00	52,858	
stock clerk ii	2.00	44,831	2.00	47,556	2.00		
building services worker i	.00	12,343	2.00	36,760	2.00	38,060	
TOTAL		40.000.025	702 50	44 200 (48	200 50	44 / 50 50/	
TOTAL mOOiO301* TOTAL mOOiO3 **	304.50 304.50	10,089,625		11,299,418 11,299,418		11,458,596 11,458,596	
TOTAL INCOTOS	304.30	10,089,025	302.30	11,299,410	299.30	11,436,370	
m00i04 Deer's Head Center							
m00i0401 Services and Institution	nal Operation	s					
physician program manager ííí	1.00	134,204	1.00	140,417	1.00	145,886	
prgm mgr senior ii	1.00	89,254	1.00	90,880	1.00	92,655	
dir nursing med	1,00	70,897	1.00	72,341	1.00	73,745	
asst supt ii state hospital	1.00	67,104	1.00	68,510	1.00	69,837	
therapy services mgr i	.80	50,899	1.00	60,011	1.00	61,168	
administrator iii	1.00	58,787	1,00	60,684	1.00	61,855	
physician clinical specialist	1.00	115,059	1.00	120,492	1.00	125,180	
physician clinical staff	1.00	106,832		•		116,284	
asst dir of nursing med	1.00	115,359		-		141,712	
clinical nurse specialist psych		62,805	1.00	64,781		66,034	
nursing instructor	1.00	62,805	1.00	64,167		65,408	
registered nurse manager med	5.00	271,156		-			
registered nurse quality imp me		62,805	1.00	64,167		65,408	
social work manager, health svo		58,128				•	
occupational therapist supervis		51,357				•	
physical therapist supervisor	1.00	5,355					
registered nurse supv med	9.00	361,130		356,135		•	
computer network spec ii	1.00	50,944		52,189		53,191	
fiscal services officer ii	1.00	52,947	1.00	54,727	1.00	55,779	
personnel administrator i	1.00	55,030	1.00	56,852	1.00	57,946	
physical therapist iii lead	.00	39,111	.80	50,037	.80	50,037	
registered nurse charge med	25.00	1,220,531	26.50	1,405,485	26.50	1,433,232	
respiratory care nurse	1.00	53,978	1.00	55,779	1.00	56,852	
social work supv health svcs	1.00	46,290	1.00	47,938	1.00	49,303	
occupational therapist ii	1.00	51,522	1.00	52,773	1.00	53,786	
physical therapist ii	1.00	50,538	1.00	51,779	1.00	52,773	
prgm admin i hlth services registered nurse	1.00 15.00	35,902 572,709	.00 14.00	0 656,834	.00 14.00	0 671,176	
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Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
m00i04 Deer's Head Center m00i0401 Services and Institution	al Operation						
	•		.00	0	.00	0	
social worker ii, health svcs	.00	6,467		-		-	
activity therapy manager	1.00	47,322		48,531		49,459	
admin officer íií	1.00	43,824		44,998		45,855	
maint supv îî non lic	1.00	39,097		41,356		42,926	
ph lab scientist iv	.00	28,185		52,223		53,223	
registered dietitian iii	.00	12,165		47,621		48,531	
social worker i, health svcs	1.00	0		0		0	
ph lab scī īv biochemistry	1.00	19,137		0		0	
coord spec prgms hith serv iii	1.00	44,317		45,496		46,363	
nursing tech	1.50	3,551		0		0	
ph lab scientist iii	.00	23,530		43,726		44,555	
registered dietitian ii	1.00	41,046		42,591		43,400	
ph lab sci iii medical technolo		15,977		0		0	
therapeutic recreator ii	2.00	81,456		84,529		86,133	
volunteer activities coord iii	.00	14,834		33,535		34,791	
laundry manager i	1.00	29,049		30,905		32,055	
respiratory care practitioner s		32,286		49,379		50,324	
respiratory care practitioner i		13,720		0		0	
licensed practical nurse iii ad		122,161		126,375		128,776	
licensed practical nurse iii ld		230,412		248,117		252,823	
dialysis serv chief	1.00	38,883		40,007		40,764	
licensed practical nurse ii	4.50	188,856		340,139		351,725	
services supervisor iii	1.00	38,147		39,632		40,382	
dialysis serv tech ii	6.50	198,864		233,406		239,516	
licensed practical nurse i	2.00	36,368	1.00	34,193	1.00	34,835	
obs-dialysis serv tech ii	1.00	35,742		37,180		37,880	
volunteer activities coord ii	1.00	15,759		0	.00	0	
dialysis serv tech trainee	.00	3,614	1.00	22,427	1.00	23,239	
police officer ii	2.00	40,478	1.00	40,382	1.00	41,146	
building security officer i	.00	21,114	1.00	28,955	1.00	28,955	
personnel associate iii	1.00	38,147	1.00	39,632	1.00	40,382	
obs-contract services asst ii	1.00	33,761	1,00	34,835	1.00	35,488	
personnel associate ii	.00	9,332	1.00	37,530	1.00	38,238	
fiscal accounts technician i	.00	0	1.00	33,930	1.00	34,566	
hlth records reviewer	1.00	33,495	1.00	34,566	1.00	35,215	
personnel associate i	1.00	25,557	.00	Û	.00	0	
activity therapy associate iii	1.00	29,662	1.00	30,978	1.00	31,555	
hlth records tech ii	3.00	83,160	3.00	95,122	3.00	96,641	
hlth records tech i	.00	8,656	1.00	30,740	1.00	31,313	
direct care asst ii	9.00	161,501	5.50	149,157	5,50	152,514	
geriatric nursing assistant ii	49.50	1,264,438	56.50	1,418,968	56.50	1,458,248	
hlth records tech tr	1.00	31,049		40,156	1.50	41,094	
direct care asst i	2.00	15,294		21,099		21,857	
geriatric nursing assistant i	7.00	131,300	6.00	125,135	6.00	129,627	

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
m00i04 Deer's Head Center							
m00i0401 Services and Institution	al Operation	15					
direct care trainee	7.00	19,757	1.00	19,858	1.00	20,567	
hith records prgm supv	1.00	0		0		,	
management associate	1.00	40,720		41.863		42,658	
volunteer activities coord supv		15,550		0		0	
fiscal accounts clerk superviso		68,891		37,123		37,822	
admin aide	.00	7,875		37,180		37,880	
office secy iii	5.00	178,701		174,146		177,416	
fiscal accounts clerk ii	4.00	115,936		151,168		154,426	
office secy ii	2.00	30,988		24,921		25,833	
services specialist	1.00	30,805		31,849		32,444	
office services clerk	1.00	22,845		25,168		26,089	
supply officer iii	1.00	27,812		28,826		29,359	
data entry operator ii	1.00	19,260		. 0	.00	. 0	
telephone operator supr	1.00	26,084	1.00	27,328	1.00	27,832	
cook ii	2,00	43,030	2.00	48,354	2.00	49,607	
telephone operator ii	1.00	19,386	1.00	26,149	1.00	26,630	
maint chief iii lic	1.00	38,147	1.00	39,632	1.00	40,382	
refrigeration mechanic	1.00	33,495	1.00	34,566	1.00	35,215	
stationary engineer 1st grade	5.00	105,841	2.50	79,715	2.50	82,041	
carpenter trim	1.00	24,841	1.00	34,618	1.00	35,267	
electrician	2.00	56,940	2.00	59,525	2.00	61,122	
painter	2.00	56,011	2.00	59,041	2.00	60,619	
steam fitter	1.00	31,994	1.00	33,355	1.00	33,980	
housekeeping supv iv	1.00	33,141	1.00	33,668	1.00	34,299	
food service supv ii	3.00	85,614	3.00	88,965	3.00	90,613	
housekeeping supv ii	1.00	-536	.00	0	.00	0	
housekeeping supv i	.00	18,067	1.00	23,466	1.00	24,320	
linen service supv	1.00	26,371	1.00	27,620	1.00	28,129	
patient/client driver	1.00	26,870	1.00	28,129	1.00	28,649	
building services worker ii	16.00	321,520		373,065	16.00	381,988	
food service worker ii	7.50	173,238	8.50	203,447	8.50	207,959	
linen service worker ii	7.00	170,292	8.00	192,419	8.00	196,631	
building services worker i	.00	18,199	.00	0	.00	0	
food service worker i	2.50	37,909		27,570		28,545	
linen service worker i	.00	9,269	.00	0	.00	0	
TOTAL m00i0401*	279.80	9,240,014	273.30	10,115,071	273.30	10,348,705	
TOTAL m00i04 **	279.80	9,240,014	273.30	10,115,071		10,348,705	

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
		*******					
m00j02 Laboratories Administrat	ion						
m00j0201 Laboratory Services							
exec v	1.00	70,663	1.00	91,041	1.00	91,041	
prgm mgr iv	1.00	56,941	1.00	74,453		75,900	
prgm mgr iii	.00	. 0	1.00	74,577		76,026	
prgm admin v hlth services	.00	10,468	.00	0		0	
fiscal services administrator i	1.00	62,805		64,167	1.00	65,408	
prgm admin iv hlth services	1.00	64,033		65,408		66,673	
physician program specialist	1.00	124,609		130,431		135,508	
dp programmer analyst superviso		64,033		65,408		66,673	
ph lab sci vi biochemistry	.00	54,374		56,137		57,217	
ph lab scī vī chemistry	1.00	64,033		65,408		66,673	
ph lab sci vi microbiology	5.00	190,227		224,230		230,304	
pharmacist iii	1.00	58,787		60,684		61,855	
administrator ii	1.00	0		÷		0	
computer network spec ii	1.00	52,947		54,212		55,253	
dp programmer analyst ii	2.00	104,923		107,938		110,012	
ph lab scientist v	4.00	742,918		1,180,060		1,202,752	
pharmacist ii	5.00	246,465		252,688		258,294	
ph lab sci v biochemistry	1.00	30,188		0		250,294	
ph lab sci v microbiology	6.00	159,901		0		0	
ph lab sci v molecular biology	2.00	42,833		0		0	
ph lab sci v virology	4.00	65,488		0		0	
administrator i	4.00 .00	19,604		54,818		55,872	
computer network spec i	1.00	37,875		41,712			
admin officer iii	1.00	50,250		92,272		43,296	
	8.00	-				94,032	
ph lab scientist iv		1,056,143		1,900,406		1,888,504	ADOLISI
ph lab sci iv biochemistry	6.00	103,964		0		0	
ph lab sci iv drug chemistry	1.00	19,137		0		0	
ph lab sci iv medical technolog		46,131		0		0	
ph lab sci iv microbiology	11.00	179,119		0		0	
ph lab sci iv molecular biology		35,447		0		0	
ph lab sci iv virology	7.00	132,867		0		0	
admin officer ii	1.00	42,651		33,467		34,721	
chemist iii	1.00	26,058		0		0	
ph lab scientist iii	18.00	1,396,980		2,163,590		2,158,381	Abolisi
ph lab sci iii biochemistry	6.00	120,540	.00	0		0	
ph lab sci iii medical technolo		78,070	.00	0	.00	0	
ph lab sci iii microbiology	12.00	191,437		0	.00	0	
ph lab sci iii molecular biolog		75,299		0	.00	0	
ph lab sci iii virology	3.00	30,398	.00	0	.00	0	
admin spec iii	1.00	38,883	1.00	40,382	1.00	41,146	
chemist ii	1.00	38,883	1.00	40,382	1.00	41,146	
ph lab scientist ii	11.00	608,631	29.00	1,086,146	29.00	1,116,527	
ph lab sci ii biochemistry	1.00	14,295	.00	0	.00	0	
ph lab sci ii medical technolog	1.00	4,740	.00	0	_00	0	

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
m00j02 Laboratories Administrat	ion						
m00j0201 Laboratory Services							
ph lab scí ií mícrobiology	13.00	156,603	.00	0	.00	0	
ph lab scí ií molecular biology	5.00	37,842	.00	0	.00	0	
ph lab scí ií vírology	3.00	11,890	.00	0	.00	0	
admin spec ii	1.00	35,742	1.00	36,836	1.00	37,530	
ph lab sci i	13.00	403,936	16.00	524,418	16.00	535,744	
ph lab technician lead	9.00	268,824	8.00	271,491	7.00	241,364	Abolish
ph lab technician iii	24.00	726,297	24.00	746,277	24.00	761,100	
ph lab technician ii	2.00	103	-00	0	.00	0	
lab tech i general	1.00	14,168	.00	0	.00	0	
ph lab technician i	1.00	18,528	1.00	27,328	1.00	27,832	
fiscal accounts technician ii	1.00	35,742	1.00	37,180	1.00	37,880	
fiscal accounts clerk manager	1.00	41,842	1.00	42,996	1.00	43,812	
office manager	1.00	37,723	1.00	39,200	1.00	39,943	
fiscal accounts clerk superviso	1.00	34,681	1.00	35,764		36,437	
admin aide	2.00	67,134	2.00	68,316	2.00	70,184	
office supervisor	2.00	66,910		69,052		70,348	
fiscal accounts clerk, lead	1.00	30,467		31,509		32,096	
office secy iii	8.00	225,938		257,644		263,413	
fiscal accounts clerk ii	1.00	30,228		31,267		31,849	
office secy ii	3.00	89,535	3.00	93,669		95,917	
office services clerk lead	1.00	57,769		66,710		67,960	
office services clerk	23.00	583,382		660,933		676,000	
data entry operator ii	1.00	1,017		0		0	
office clerk ii	.50	11,234		11,831		12,262	
maint chief ii non lic	1.00	36,430		37,880		38,595	
ph lab assistant lead	2.00	51,198		53,668		54,656	
obs-lab asst íii	1.00	26,870		28,129		28,649	
ph lab assistant iii	10.00	238,600		259,747		-	Abolish
building services worker ii	1.00	20,554	1.00	22,071		22,869	
ph lab assistant ii	2.00	34,782		35,134		35,953	
ph lab assistant i	1.00	18,484	1.50	28,545		29,559	
Positions to be determined	.00	0	.00	0			Abolish
roorerond to be determined		·					Rootion
TOTAL m00i0201*	282.50	10,028,491	278.50	11,537,612	273.50	11,624,630	
TOTAL m00j02 **	282.50	10,028,491	278.50	11,537,612		11,624,630	
ISTRE MOOJOE	202.90	10,020,471	210.00	11,557,612	275.50	11,024,030	
m00k02 Alcohol and Drug Abuse A							
m00k0201 Alcohol and Drug Abuse Ad							
spec asst to the sec for drug p	1.00	114,407	1.00	115,152	1.00	115,152	
prgm mgr senior i	1.00	77,251	1.00	79,516	1.00	81,064	
prgm mgr iii	3.00	202,801	3.00	208,314	3.00	213,507	
admin prog mgr i	1.00	60,420	1.00	62,349	1.00	63,553	
administrator iii	1.00	58,787	.00	0	.00	0	
physician program specialist	.00	4,766	1.00	125,353	1.00	130,431	

	FY 2004	FY 2004	FY 2005	FY 2005	FY 2006	FY 2006
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance Symbo
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m00k02 Alcohol and Drug Abuse A						
m00k0201 Alcohol and Drug Abuse A						
accountant supervisor i	1.00	55,030				•
administrator ii	3.00	165,091				
agency grants specialist superv		53,978				
obs-addictns prgm spec iv preve	1.00	55,030	1.00			57,399
prgm admin ii addotn	4.00	236,248	5,00	266,020	5.00	271,576
prgm admin ii hlth services	2.00	0	.00	0	.00	0
research statistician iv	1.00	104,857	2.00	112,631	2.00	114,798
webmaster ii	.00	0	1.00	40,518	1.00	42,054
administrator i	1.00	54,206	1.00	38,007	1.00	39,443
computer network spec i	1.00	40,187	1.00	42,488	1.00	44,103
admin officer iii	4.00	131,156	3.00	138,438	3.00	141,079
agency grants specialist ii	1.50	35,023	1.50	63,388	1.50	65,332
coord spec prgms hith serv iv a	10.00	419,901		431,761	10.00	442,772
research statistician ii	2.00	63,077			1.00	
admin officer ii	1.00	43,475				
admin officer i	1.00	39,949				•
admin spec īji	3.00	103,844				
computer user support spec ii	.00	30,539				
agency procurement specialist i		47,322				
admin aide	1.00	35,713				•
office secy iii	3.00	103,492				
office secy ii	2.00	37,860				•
office secy fi						
TOTAL m00k0201*	51.50	2,374,410	49.50	2,516,428	49.50	2,572,833
TOTAL mOOkO2 **	51.50	2,374,410	49.50	2,516,428	49.50	2,572,833
m00l01 Mental Hygiene Administr	ation					
m00l0101 Program Direction						· · · · · ·
physician administration direct		0				•
physician program manager iii	1.00	134,204				
physician program manager iii	1.00	38,202				0
physician program manager i	.50	57,530	.50	60,246		62,590
exec vii	1.00	0	.00	0		0
prgm mgr senior ii	1.00	0	.00	0	.00	0
prgm mgr senior i	2.00	173,681	2.00	178,592	2.00	182,080
admin prog mgr iv	1.00	78,133	1.00	80,415	1.00	81,980
administrator vii	1.00	89,254	1.00	80,415	1.00	81,980
asst attorney general vi	1.60	85,150	.60	48,249	.60	49,188
dir nursing psych	.00	0	1.00	79,648	1.00	81,198
prgm mgr iv	.00	37,570		79,648		81,198
administrator vi	1.00	16,212		0	.00	0
nursing program consit/admin ii		217,929		223,730		228,077
prgm mgr ifi	3.00	231,159		237,221		238,670
nursing program conslt/admin ii		. 0		. 0		. 0
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	FY 2004	FY 2004	FY 2005	FY 2005	FY 2006	FY 2006	
Classification Title	Positions	•		Appropriation		Allowance	Symbol
m00101 Mental Hygiene Administr	ation						
m00l0101 Program Direction							
nursing program conslt/admin i	1.00	62,805	1.00	64,781	1.00	66,034	
administrator iii	3.00	58,787	1.00	60,110	1.00	61,270	
administrator iii	.00	0	1.00	63,048	1.00	64,266	
physician clinical specialist	1.50	181,687	1.80	224,693	1.80	233,437	
accountant manager iii	.00	0	1.00	69,060	1.00	70,398	
accountant manager i	1.00	62,805	1.00	64,781	1.00	66,034	
psychologist ii	1.00	64,033	1.00	66,034	1.00	67,312	
social work manager, health svc	1.00	59,263	1.00	60,590	1.00	61,759	
hlth planning dev admin i	1.00	56,559	1.00	58,410	1.00	59,535	
accountant supervisor i	1.00	53,978	1.00	55,253	1.00	56,316	
administrator íí	1.00	55,030	1.00	56,852	1.00	57,946	
administrator ii	1.00	55,030	1.00	56,316	1.00	57,399	
agency grants specialist superv	1.00	50,944	1.00	52,189	1.00	53,191	
computer info services spec sup	1.00	53,978	1.00	55,253	1.00	56,316	
computer network spec ii	1.00	48,087	1.00	49,303	1.00	50,245	
prgm admin ii mental hlth	5.00	258,111	4.80	263,300	4.80	268,362	
social work supv health svcs	5.00	207,863	4.00	214,987	4.00	219,034	
administrator i	1.00	49,575	1.00	51,287	1.00	52,271	
agency grants specialist, lead	1.00	28,050	1.00	38,007	1.00	39,443	
prgm admin i mental hlth	1.00	4,786	1.00	38,007	1.00	39,443	
social worker ii, health svcs	5.00	252,691	5.00	259,879	5.00	264,867	
admin officer iii	1.00	46,574	2.00	93,529	2.00	95,314	
agency grants specialist ii	1.00	47,322	1.00	48,531	1.00	49,459	
computer info services spec ii	1.00	47,322	1.00	48,990	1.00	49,928	
coord spec prgms hlth serv iv m	3.00	168,947	4.00	175,499	4.00	180,305	
hlth planner iii	1.00	42,992	1.00	44,573	1.00	45,422	
research statistician ii	1.00	42,992	1.00	44,573	1.00	45,422	
admin officer ii	3.00	118,421	2.00	91,850	2.00	93,602	
coord spec prgms hlth serv iii	.60	17,150		22,851	. 60	23,714	
coord spec prgms hith serv iii	1.00	773	.00	0	.00	0	
coord spec prgms hlth serv iii	.10	0	.00	0	.00	0	
admin spec ii	1.00	35,742		37,180		37,880	
business manager ii	1.00	50,538		52,271	1.00	53,274	
agency procurement specialist l		50,538	1.00	52,271	1.00	53,274	
agency procurement specialist i		45,538	1.00	47,171	1.00	48,071	
fiscal accounts technician ii	.00	0	1.00	27,710	1.00	28,734	
fiscal accounts technician i	2.00	59,184	2.00	62,210	2.00	63,865	
hlth records prgm mgr	.00	0	1.00	33,467	1.00	34,721	
admin aide	3.00	76,463	3.00	101,726	3.00	104,144	
office secy iii	7.00	186,926	5.00	167,746	5.00	171,415	
office secy ii	5.00	135,770	4.00	132,810	4.00	135,296	
office services clerk lead	1.00	28,330	1.00	29,587	1.00	30,135	
office secy i	.00	0	1.00	31,313	1,00	31,895	
office services clerk	.00	0	2.00	56,829	2.00	58,360	

Health,	Hospitals	and Mental	Hygiene
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Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
m00l01 Mental Hygiene Administr m00l0101 Program Direction	ation						
office clerk assistant	.85	15,959	.85	18,109	.85	18,760	
position to be determined	.00	. 0		. 0		-	Abolish
-							
TOTAL mOOlO101*	87.15	4,040,567	85.15	4,715,320	81.15	4,820,985	
m00l0102 Community Services	4	44 704		(0.534	4 00	10.150	
coord spec prgms hlth serv iv m	1.00	46,381	1.00	48,531	1.00	49,459	
TOTAL m00l0102*	1,00	46,381	1.00	48,531	1.00	49,459	
TOTAL mOOLO1 **	88.15	4,086,948			82.15	•	
		.,,				.,,	
m00l03 Walter P. Carter Communi	ty Mental He	alth Center					
m00l0301 Services and Institution	al Operatior	IS					
prgm mgr senior ii	1.00	94,634	1.00	97,246	1.00	99,148	
dir nursing psych	1.00	76,627	1.00	78,880	1.00	80,415	
psychology services chief	1.00	68,419	1.00	70,507	1.00	71,875	
asst supt i state hospital	1.00	62,805	1.00	64,167	1.00	65,408	
therapy services mgr i	.60	C	.60	27,649	.60	28,704	
physician clinical specialist	1.00	115,059	1.00	120,492	1.00	125,180	
physician clinical staff	. 70	74,783	.70	78,352	.70	81,399	
nursing education supervisor	1.00	67,104					
nursing instructor	1.00	45,847		•			
psychologist ii	3.00	192,099		197,476			
registered nurse manager psych	3.00	127,991		172,585	3,00	176,788	
registered nurse quality imp ps		66,938		64,781	1.00	66,034	
social work manager, health svc		59,263	1.00	60,590	1.00	61,759	
registered nurse supv psych	2.00	114,072	3.00	162,275	3.00	166,216	
social work prgm admin, health	1.00	54,415		56,224	1.00	57,307	
computer network spec ii	1.00	51,936				54,212	
obs-nursing div chief inst psyc		55,030					
registered nurse charge psych	18.00	990,716				• •	
social worker adv health svcs	1.00	50,944		52,685	1.00	53,696	
fiscal services officer i	1.00	50,538	1.00	51,779	1.00	52,773	
obs-nurse iv inst psych	1.00	50,538	1.00	51,779	1.00	52,773	
occupational therapist ii	1.00	50,538	1.00	52,271	1.00	53,274	
personnel officer ifi	1.00	50,538	1.00	52,271	1.00	53,274	
registered nurse	13.00	299,844	8.00	378,834	8.00	387,508	
social worker ii, health svcs activity therapy manager	4.00 1.00	197,039	5.00	251,408	5.00	256,224	
activity therapy manager a/d associate counselor, lead	.00	47,322 42,798	1.00	48,531	1.00 1.00	49,459	
		•	1.00	46,729 19,613		47,621	
coord spec prgms hlth serv iv a maint supv ii non lic	.00 1.00	0 47,322	.55 1.00	48,990	.55 1.00	20,351	
social worker i, health svcs	2.00	47,522 8,045	.00	40,990	.00	49,928 0	
a/d associate counselor	1.00	41,046	1.00	42,591	1.00	43,400	
a, a decorate codisetor	1.00	41,040	1.00	46,071	1.00	45,400	

m00103         Walter P. Carter Community Mental Health Center           m0010301 Services and Institutional Operations         coord spee prgms hith serviii         .80         38,360         1.00         45,496         1.00         46,343           coord spee prgms hith serviii         1.00         40,720         1.00         42,256         1.00         43,059           therapeutic recreator ii         0.00         38,147         1.00         37,180         1.00         40,000           mental health assoc iv         1.00         35,742         1.00         37,180         1.00         43,959           therapeutic recreator ii         1.00         38,147         1.00         39,255         1.00         43,952           iccmest practical nurse ii         1.00         38,147         1.00         34,566         1.00         43,952           iccmest practical nurse ii         1.00         43,425         1.00         43,556         1.00         43,556           iccensed practical nurse ii         1.00         5,550         1.00         27,710         1.00         25,552           services supervisor i         1.00         37,742         1.00         37,780         1.00         37,780           iccensed practical nursei         1.00 <th>Classification Title</th> <th>FY 2004 Positions</th> <th>FY 2004 Expenditure</th> <th>FY 2005 Positions</th> <th>FY 2005 Appropriation</th> <th>FY 2006 Positions</th> <th>FY 2006 Allowance</th> <th>Symbol</th>	Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
abol 1331 Services and Institutional Operations           coord spee prgms hith serv iii         .80         38,360         1.00         45,496         1.00         46,363           coord spee prgms hith serv iii         1.00         40,720         1.00         76,946         2.00         76,946         2.00         78,440           ard supervised counselor         1.00         35,742         1.00         37,180         1.00         43,059           mental health associati         1.00         35,742         1.00         37,180         1.00         35,215           licensed practical nurse ii         1.00         33,495         1.00         34,566         1.00         40,309           comparatical nurse ii         1.00         33,495         1.00         43,553         1.00         43,699           comparatical nurse ii         1.00         36,515         1.00         35,515         1.00         35,515         1.00         28,744           services supervisor i         1.00         45,855         1.00         35,742         1.00         46,969         1.00         45,855           personnel associate ii         1.00         27,743 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>								
coord spec prgms hith serv iii         .80         38,360         1.00         45,466         1.00         46,363           coord spec prgms hith serv iii         .20         0         .00         0         .00         0           coord spec prgms hith serv iii         .00         44,925         2.00         76,946         2.00         78,400           avd supervised counselor         1.00         35,772         1.00         37,780         1.00         37,780           therapeutic recreator i         2.00         25,804         .00         0         .00         0           mertal health assoc iii         1.00         40,720         1.00         34,566         1.00         43,059           computer operator ii         1.00         40,720         1.00         44,565         1.00         43,059           computer operator ii         1.00         48,55         1.00         35,551         1.00         36,752         1.00         47,780           ifenesed practical nurse ii         1.00         26,031         1.00         37,780         1.00         37,780           ifenesed practical nurse ii         1.00         27,70         1.00         37,780         1.00         37,780           perotom								
coord spec prgms hith serv iii         1.00         40,720         1.00         42,256         1.00         43,059           therapeutic recreator ii         1.00         44,923         2.00         76,946         2.00         78,400           a/d supervised counselor         1.00         35,742         1.00         37,180         1.00         37,880           therapeutic recreator i         2.00         25,804         .00         0         .00         0           mental health assoc iii         1.00         33,495         1.00         34,566         1.00         35,215           licensed practical nurse iii         1.00         40,720         1.00         34,566         1.00         42,256           licensed practical nurse ii         1.00         6,855         1.00         35,352         1.00         42,741           licensed practical nurse ii         1.00         20,311         1.00         35,352         1.00         25,742           agency prouterent specialist i         1.00         27,742         1.00         37,780         1.00         37,880           hith records tech ii         1.00         27,783         1.00         29,629         1.00         36,551           licenscare stili		al Operation	าร					
coord spec prime hith serv ii m         1.00         40,720         1.00         42,256         1.00         43,959           therapeutic recreator ii         .00         38,147         1.00         37,860         78,400           ard supervised counselor         1.00         38,742         1.00         37,860         1.00         37,880           therapeutic recreator i         2.00         25,804         .00         0         0         0         0           mental health assoc ii         1.00         38,147         1.00         34,566         1.00         43,059           computer operatori i         1.00         40,720         1.00         42,256         1.00         43,059           computer operatori i         1.00         6,855         1.00         35,553         1.00         34,791           licensed practical nurse ii         1.00         26,854         1.00         37,880         1.00         35,542           agency procurement specialist i         1.00         27,70         1.00         37,880         1.00         37,880           hith records tech i         1.00         43,824         1.00         37,880         1.00         37,880           hith records tech ii         1.00			38,360		45,496		46,363	
therapputic         recreator         1         00         44.925         2.00         76.946         2.00         78.400           a/d supervised counselor         1.00         35,742         1.00         37,180         1.00         37,780           mental health associti         1.00         35,742         1.00         37,780         0         0         0         0           mental health associtii         1.00         35,742         1.00         35,755         1.00         42,256         1.00         43,059           computer operatori         1.00         38,147         1.00         35,535         1.00         43,059           computer operatori         1.00         6,855         1.00         27,710         1.00         34,734           services supervisori         1.00         43,824         1.00         35,555         1.00         37,780         1.00         35,557           personnel associate ii         1.00         43,824         1.00         37,672         1.00         37,680           hith records tech ii         1.00         27,783         1.00         28,577         28.00         775,870           direct care trainee         1.00         38,450         1.00 <t< td=""><td>coord spec prgms hith serv iii</td><td>.20</td><td>0</td><td>.00</td><td>0</td><td>.00</td><td>0</td><td></td></t<>	coord spec prgms hith serv iii	.20	0	.00	0	.00	0	
a/d supervised counselor       1.00       38,147       1.00       39,265       1.00       40,007         mental health assoc iv       1.00       35,742       1.00       37,180       1.00       37,880         therapeutic recreator i       2.00       25,804       .00       0       0       0       0         mental health assoc iii       1.00       33,495       1.00       34,566       1.00       43,059         computer operator ii       1.00       6,855       1.00       35,555       1.00       33,744         Ifcensed practical nurse ii       1.00       6,855       1.00       35,551       1.00       35,542         agency procurement specialist i       1.00       20,031       1.00       36,887       1.00       45,855         agency procurement specialist i       1.00       27,710       1.00       37,180       1.00       37,180         htth records tech ii       2.00       64,222       2.00       64,317       2.00       36,779         direct care asst ii       28.00       795,888       28.00       755,976       28.00       7773,810         direct care tarsine       1.00       38,467       1.00       39,645       1.00       36,479 </td <td>coord spec prgms hlth serv ii m</td> <td>1.00</td> <td>40,720</td> <td></td> <td>42,256</td> <td>1.00</td> <td>43,059</td> <td></td>	coord spec prgms hlth serv ii m	1.00	40,720		42,256	1.00	43,059	
mental health assoc iv1.00 $35,722$ 1.00 $37,180$ 1.00 $37,800$ therapeutic recreator i2.00 $25,804$ .000.000mental health assoc iii1.00 $33,456$ 1.00 $34,565$ 1.00 $33,535$ Licensed practical nurse iii ad1.00 $40,720$ 1.00 $32,556$ 1.00 $43,5059$ computer operator ii1.00 $6,855$ 1.00 $33,535$ 1.00 $43,971$ Licensed practical nurse i.00 $5,550$ 1.00 $27,710$ 1.00 $28,734$ services supervisor i1.00 $43,824$ 1.00 $44,998$ 1.00 $45,855$ personnel associate ii1.00 $35,742$ 1.00 $37,880$ 1.00 $37,880$ hith records tech ii2.00 $64,517$ 2.00 $66,517$ 1.00 $37,780$ hith records tech ii1.00 $27,783$ 1.00 $39,943$ 1.00 $40,699$ direct care trainee1.00 $48,42$ .000.000direct care trainee1.00 $38,147$ 1.00 $39,243$ 1.00 $40,699$ fiscal accounts clerk uperviso1.00 $38,477$ 1.00 $39,243$ 1.00 $40,297$ fiscal accounts clerk uperviso1.00 $38,147$ 1.00 $39,245$ 1.00 $40,297$ fiscal accounts clerk ii.00 $76,789$ $3.00$ $90,268$ $3.00$ $92,291$ office secv ii0.00 $59,990$ 1.00 $31,027$ 1.00 <td>therapeutic recreator ii</td> <td>.00</td> <td>44,925</td> <td>2.00</td> <td>76,946</td> <td>2.00</td> <td>78,400</td> <td></td>	therapeutic recreator ii	.00	44,925	2.00	76,946	2.00	78,400	
therapeutic recreator i         2.00         25,804         .00         0         .00         0           mental health assoc iii         1.00         33,495         1.00         34,566         1.00         35,215           Licensed practical nurse iii         1.00         36,147         1.00         36,535         1.00         42,255           Licensed practical nurse ii         1.00         6,855         1.00         35,535         1.00         34,791           Licensed practical nurse i         .00         5,550         1.00         27,710         1.00         35,542           agency procurrent specialist i         1.00         35,742         1.00         44,987         1.00         35,542           agency procurrent specialist i         1.00         35,742         1.00         37,180         1.00         37,880           hith records tech i         1.00         27,783         1.00         29,629         1.00         36,179           direct care trainee         1.00         4,842         .00         0         .00         0           hith records tech i         1.00         38,450         1.00         39,431         1.00         4,842         .00         0         .00         0         <	a/d supervised counselor	1.00	38,147	1.00	39,265	1.00	40,007	
mental health associii         1.00         33,495         1.00         34,566         1.00         35,215           Licensed practical nurse iii         1.00         40,720         1.00         32,256         1.00         43,352           Licensed practical nurse ii         1.00         6,855         1.00         33,535         1.00         34,791           Licensed practical nurse ii         0.00         5,550         1.00         27,710         1.00         28,734           services supervisor i         1.00         43,824         1.00         34,887         1.00         25,552           personnel associate ii         1.00         35,742         1.00         37,880         1.00         37,880           htth records tech i         1.00         27,783         1.00         29,629         1.00         30,179           direct care trainee         1.00         38,450         1.00         39,943         1.00         40,699           fiscal accounts clerk uperviso         1.00         38,477         1.00         39,645         1.00         40,699           fiscal accounts clerk ii         1.00         38,477         1.00         33,615         1.00         40,699           fiscal accounts clerk ii	mental health assoc iv	1.00	35,742	1.00	37,180	1.00	37,880	
Licensed practical nurse iii ad 1.00 40,720 1.00 42,256 1.00 43,059 computer operator ii 1.00 38,147 1.00 39,652 1.00 40,382 Licensed practical nurse ii 1.00 6,855 1.00 27,710 1.00 28,734 services supervisor i 1.00 20,031 1.00 34,887 1.00 35,542 agency procurment specialist i 1.00 35,742 1.00 37,180 1.00 45,855 personnel associate ii 1.00 35,742 1.00 37,180 1.00 37,880 hith records tech ii 2.00 62,222 2.00 64,317 2.00 86,517 hith records tech ii 1.00 77,783 1.00 29,629 1.00 30,179 direct care trainnee 1.00 4,842 .00 0 .00 0.00 0 hith records programsupv 1.00 38,147 1.00 39,265 1.00 40,007 fiscal accounts clerk superviso 1.00 38,147 1.00 39,265 1.00 40,007 fiscal accounts clerk ii 1.00 52,748 1.00 39,265 1.00 40,007 fiscal accounts clerk ii 0.00 76,360 2.00 77,425 fiscal accounts clerk ii 0.00 16,279 1.00 25,833 1.00 26,781 office secy ii 2.00 59,244 2.00 0 0.00 71,425 fiscal accounts clerk ii 0.00 16,279 1.00 25,833 1.00 26,781 office secy ii 2.00 59,244 2.00 62,237 1.00 31,604 fiscal accounts clerk ii 0.00 16,279 1.00 25,833 1.00 26,781 office secy ii 2.00 59,244 2.00 62,253 1.00 31,604 fiscal accounts clerk i 1.00 7,157 .00 0 0.00 70 supply officer ii 1.00 35,460 1.00 37,076 1.00 38,117 maint chief iv non lic 1.00 35,461 1.00 37,076 1.00 38,117 electrician high voltage 1.00 35,442 1.00 37,076 1.00 38,117 electrician high voltage 1.00 35,449 1.00 37,076 1.00 38,117 electrician high voltage 1.00 35,449 1.00 37,076 1.00 35,208 looksmith 1.00 31,393 1.00 32,744 1.00 33,050 puther 1.00 31,393 1.00 32,744 1.00 33,055 painter 1.00 29,504 1.00 32,744 1.00 33,055 painter 1.00 29,504 1.00 32,744 1.00 33,055 painter 1.00 29,990 1.00 31,313 1.00 31,895 Linen service worker ii 1.00 2,554 1.00 22,071 1.00 22,869 Linen service worker ii 1.00 20,554 1.00 22,071 1.00 22,869 Linen service worker ii 1.00 20,554 1.00 22,071 1.00 22,869 Linen service worker ii 1.00	therapeutic recreator i	2.00			0	.00	0	
computer operator ii         1.00         38,147         1.00         39,632         1.00         40,382           licensed practical nurse ii         1.00         6,855         1.00         33,355         1.00         34,791           licensed practical nurse ii         1.00         20,031         1.00         27,710         1.00         28,734           services supervisor i         1.00         43,824         1.00         34,887         1.00         45,855           personnel associate ii         1.00         27,7783         1.00         37,180         1.00         47,880           htth records tech ii         2.00         62,222         2.00         64,317         2.00         30,179           direct care tasine         1.00         27,783         1.00         39,642         1.00         40,699           fiscal accounts clerk superviso         1.00         38,450         1.00         39,265         1.00         40,699           fiscal accounts clerk, lead         1.00         32,248         1.00         33,615         1.00         40,269           office secy ii         1.00         52,624         1.00         40,699         1.00         40,699           fiscal accounts clerk ii         0.00	mental health assoc iii	1.00	33,495	1.00	34,566	1.00	35,215	
Licensed practical nurse ii 1.00 6,855 1.00 33,535 1.00 34,791 Licensed practical nurse i .00 5,550 1.00 27,710 1.00 28,734 services supervisor i 1.00 43,824 1.00 34,887 1.00 35,542 agency procurement specialist i 1.00 43,824 1.00 44,998 1.00 45,855 personnel associate ii 1.00 35,742 1.00 37,180 1.00 37,880 hith records tech ii 2.00 62,222 2.00 64,517 2.00 65,517 hith records tech ii 1.00 27,783 1.00 29,629 1.00 30,179 direct care asst ii 28.00 795,588 28.00 755,976 28.00 773,810 direct care asst ii 28.00 795,588 28.00 0 0.00 0 hith records prem supv 1.00 38,450 1.00 39,943 1.00 40,699 fiscal accounts clerk superviso 1.00 38,477 1.00 39,265 1.00 40,007 fiscal accounts clerk, lead 1.00 52,248 1.00 33,615 1.00 34,245 office secy iii 1.00 65,830 2.00 70,108 2.00 77,425 fiscal accounts clerk ii 0.00 16,279 1.00 28,833 1.00 26,781 office secy ii 2.00 59,246 3.00 90,268 3.00 92,391 office secy ii 2.00 59,244 2.00 62,053 2.00 63,208 office services clerk 1.00 27,970 1.00 31,027 1.00 31,604 fiscal accounts clerk ii 1.00 27,970 1.00 29,137 1.00 31,604 fiscal accounts clerk ii 1.00 35,440 1.00 37,076 1.00 38,117 maint chief iv non lic 1.00 35,449 1.00 37,076 1.00 38,117 electrician high voltage 1.00 35,449 1.00 32,244 1.00 33,355 painter 1.00 31,393 1.00 32,744 1.00 33,355 painter 1.00 31,393 1.00 32,744 1.00 33,355 painter 1.00 28,565 1.00 32,444 1.00 33,555 painter 1.00 28,565 1.00 29,587 1.00 32,444 1.00 33,555 painter 1.00 28,565 1.00 22,574 1.00 33,555 painter 1.00 28,565 1.00 32,444 1.00 33,555 painter 1.00 28,565 1.00 22,071 1.00 22,649 Linen service worker ii 1.00 28,564 1.00 22,071 1.00 22,649 Linen service worker ii 1.00 20,554 1.00 22,071 1.00 22,649	licensed practical nurse iii ad	1.00	40,720	1.00	42,256	1.00	43,059	
licensed practical nurse i         .00         5,550         1.00         27,710         1.00         28,734           services supervisor i         1.00         20,031         1.00         34,887         1.00         35,542           agency procurement specialist i         1.00         35,742         1.00         37,180         1.00         35,542           personnel associate ii         1.00         35,742         1.00         37,180         1.00         37,880           hlth records tech ii         2.00         62,222         2.00         64,317         2.00         65,517           hlth records tech ii         1.00         27,783         1.00         29,629         1.00         30,179           direct care trainee         1.00         4,842         .00         0         0         0         0           direct care trainee         1.00         38,450         1.00         39,943         1.00         40,699           fiscal accounts clerk superviso         1.00         32,248         1.00         33,615         1.00         40,609           fiscal accounts clerk ii         0.00         76,529         3.00         90,268         3.00         92,331           office secy ii         4.00 </td <td>computer operator ii</td> <td>1.00</td> <td>38,147</td> <td>1.00</td> <td>39,632</td> <td>1.00</td> <td>40,382</td> <td></td>	computer operator ii	1.00	38,147	1.00	39,632	1.00	40,382	
services supervisor i         1.00         20,031         1.00         34,887         1.00         35,542           agency procurement specialist i         1.00         43,824         1.00         44,998         1.00         45,855           personnel associate ii         1.00         55,742         1.00         37,180         1.00         37,880           hlth records tech i         1.00         27,783         1.00         29,629         1.00         30,179           direct care asstii         28.00         795,888         28.00         755,976         28.00         773,810           direct care trainee         1.00         4,842         .00         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         <	licensed practical nurse ii	1.00	6,855	1.00	33,535	1.00	34,791	
agency procurement specialist i         1.00         43,824         1.00         44,998         1.00         45,855           personnel associate ii         1.00         35,742         1.00         37,180         1.00         37,880           hith records tech ii         2.00         62,222         2.00         64,317         2.00         65,517           hith records tech i         1.00         27,783         1.00         29,629         1.00         30,179           direct care asst ii         28.00         795,588         28.00         755,976         28.00         773,810           direct care trainee         1.00         4,842         .00         0         .00         0           hith records prgm supv         1.00         38,450         1.00         39,943         1.00         40,699           fiscal accounts clerk, uead         1.00         32,683         1.00         33,615         1.00         34,245           office secy iii         1.00         16,279         1.00         25,833         1.00         26,781           office secy ii         2.00         79,544         2.00         62,053         2.00         63,208           office secy ii         1.00         25,640	licensed practical nurse i	.00	5,550	1.00	27,710	1.00	28,734	
personnel associate ii         1.00         35,742         1.00         37,180         1.00         37,880           hith records tech ii         2.00         62,222         2.00         64,317         2.00         65,517           hith records tech ii         1.00         27,783         1.00         29,629         1.00         30,179           direct care trainee         1.00         4,842         .00         0         .00         0           hlth records prgm supv         1.00         38,450         1.00         39,925         1.00         40,699           fiscal accounts clerk, lead         1.00         32,248         1.00         33,615         1.00         34,245           office secy iii         1.00         65,830         2.00         70,108         2.00         71,425           fiscal accounts clerk ii         .00         76,369         3.00         90,268         3.00         92,391           office secy ii         2.00         59,244         2.00         62,053         2.00         63,208           office services clerk         1.00         26,120         1.00         37,180         37,80         92,677           maint chief iv non lic         1.00         35,742	services supervisor i	1.00	20,031	1.00	34,887	1.00	35,542	
hlth records tech ii         2.00         62,222         2.00         64,317         2.00         65,517           hith records tech i         1.00         27,783         1.00         29,629         1.00         30,179           direct care tast ii         28.00         795,588         28.00         0         0         0         0           direct care trainee         1.00         4,842         .00         0         0         0         0           hlth records prgm supv         1.00         38,150         1.00         39,943         1.00         40,699           fiscal accounts clerk, lead         1.00         32,248         1.00         33,615         1.00         34,245           office secy ii         1.00         16,279         1.00         25,833         1.00         26,781           office secy ii         2.00         76,369         3.00         90,268         3.00         92,391           office secy ii         2.00         59,244         2.00         62,053         2.00         63,208           office secy ii         1.00         28,120         1.00         29,137         1.00         36,414           office secy ii         1.00         35,640	agency procurement specialist i	1.00	43,824	1.00	44,998	1.00	45,855	
hith records tech i         1.00         27,783         1.00         29,629         1.00         30,179           direct care asst ii         28.00         795,588         28.00         755,976         28.00         773,810           direct care trainee         1.00         4,842         .00         0         .00         0           hith records prgm supv         1.00         38,450         1.00         39,943         1.00         40,699           fiscal accounts clerk superviso         1.00         38,450         1.00         39,265         1.00         34,245           office secy iii         1.00         65,830         2.00         70,108         2.00         71,425           fiscal accounts clerk ii         0.00         76,369         3.00         90,268         3.00         92,391           office secy ii         2.00         59,244         2.00         62,053         2.00         63,208           office services clerk         1.00         7,157         .00         0         .00         0           supply officer ii         1.00         28,120         1.00         37,076         1.00         38,417           electrician figh voltage         1.00         35,491         1.00	personnel associate ii	1.00	35,742	1.00	37,180	1.00	37,880	
direct care asst ii       28.00       795,588       28.00       755,976       28.00       773,810         direct care trainee       1.00       4,842       .00       0       .00       0         hlth records prgm supv       1.00       38,450       1.00       39,943       1.00       40,699         fiscal accounts clerk superviso       1.00       38,147       1.00       39,9265       1.00       40,007         fiscal accounts clerk, lead       1.00       32,248       1.00       33,615       1.00       34,245         office secy ii       1.00       65,830       2.00       70,108       2.00       71,425         fiscal accounts clerk ii       .00       16,279       1.00       25,833       1.00       26,781         office secy ii       2.00       59,244       2.00       62,053       2.00       63,208         office services clerk       1.00       28,120       1.00       29,137       1.00       36,104         supply officer ii       1.00       28,120       1.00       29,137       1.00       37,786       3.00       32,744       1.00       33,555         electrician figh voltage       1.00       31,393       1.00       32,744	hlth records tech ii	2.00	62,222	2.00	64,317	2.00	65,517	
direct care trainee1.004,842.000.000hlth records prgm supv1.0038,4501.0039,9431.0040,699fiscal accounts clerk superviso1.0038,1471.0039,2651.0040,007fiscal accounts clerk, lead1.0032,2481.0033,6151.0034,245office secy iii1.0016,2791.0025,8331.0026,781office secy ii4.0076,3693.0090,2683.0092,2391office secy ii2.0059,2442.0062,0532.0063,208office services clerk1.0029,9901.0031,0271.0031,604fiscal accounts clerk i1.007,157.000.000supply officer ii1.0035,6401.0037,0761.0038,117electrician high voltage1.0035,6491.0037,7801.0037,880refrigeration mechanic1.0031,3931.0032,7441.0033,355electrician.0029,5041.0032,7441.0033,555painter1.0031,3931.0032,7441.0033,555painter1.0028,5651.0029,5871.0030,135steam fitter1.001,889.000.000nomber1.0029,9901.0031,3131.0031,895linen service worker ii1.00 <t< td=""><td>hith records tech i</td><td>1.00</td><td>27,783</td><td>1.00</td><td>29,629</td><td>1.00</td><td>30,179</td><td></td></t<>	hith records tech i	1.00	27,783	1.00	29,629	1.00	30,179	
hlth records prgm supv       1.00       38,450       1.00       39,943       1.00       40,699         fiscal accounts clerk superviso       1.00       38,147       1.00       39,265       1.00       40,007         fiscal accounts clerk, lead       1.00       32,248       1.00       33,615       1.00       34,245         office secy iii       1.00       65,830       2.00       70,108       2.00       71,425         fiscal accounts clerk ii       .00       16,279       1.00       25,833       1.00       26,781         office secy ii       2.00       59,244       2.00       62,053       2.00       63,208         office services clerk       1.90       29,990       1.00       31,027       1.00       31,604         fiscal accounts clerk i       1.00       7,157       0.0       0       0       0         supply officer ii       1.00       25,742       1.00       37,076       1.00       38,117         electrician high voltage       1.00       35,742       1.00       37,180       1.00       37,580         refrigeration mechanic       1.00       31,393       1.00       32,744       1.00       33,355         electrician	direct care asst ii	28.00	795,588	28.00	755,976	28.00	773,810	
fiscal accounts clerk superviso1.0038,1471.0039,2651.0040,007fiscal accounts clerk, lead1.0032,2481.0033,6151.0034,245office secy iii1.0065,8302.0070,1082.0071,425fiscal accounts clerk ii.0016,2791.0025,8331.0026,781office secy ii4.0076,3693.0090,2683.0092,391office services clerk1.0029,9901.0031,0271.0031,604fiscal accounts clerk i1.007,157.00000supply officer ii1.0028,1201.0037,0761.0038,117electrician high voltage1.0035,7421.0037,7661.0038,355carpenter trim1.0031,3931.0032,7441.0033,355electrician.0029,5041.0032,7441.0033,050locksmith1.0031,3931.0032,7441.0033,050locksmith1.0031,3931.0032,7441.0033,050locksmith1.0028,5651.0029,5871.0030,135steam fitter1.001,889.000.000maint mechanic senior1.0029,5941.0031,3131.0022,869lotAL m0010301*134.305,294,139134.855,852,275134.855,982,096	direct care trainee	1.00	4,842	.00	0	.00	0	
fiscal accounts clerk, lead1.0032,2481.0033,6151.0034,245office secy iii1.0065,8302.0070,1082.0071,425fiscal accounts clerk ii.0016,2791.0025,8331.0026,781office secy ii4.0076,3693.0090,2683.0092,391office secy ii2.0059,2442.0062,0532.0063,208office services clerk1.0029,9901.0031,0271.0031,604fiscal accounts clerk i1.007,157.000.000supply officer ii1.0028,1201.0037,0761.0038,117electrician high voltage1.0035,7421.0037,1801.0035,215carpenter trim1.0031,3931.0032,7441.0033,355electrician.0029,5041.0032,7441.0033,355locksmith1.0031,3931.0032,7441.0033,355painter1.0031,3931.0032,7441.0033,050locksmith1.0031,3931.0029,5871.0030,135steam fitter1.0028,5651.0029,5871.0031,895nomechanic senior1.0029,9901.0031,3131.0031,895locksmith1.0029,9901.0031,3131.0031,895locksmith1.0028,565 <t< td=""><td>hith records prgm supv</td><td>1.00</td><td>38,450</td><td>1.00</td><td>39,943</td><td>1.00</td><td>40,699</td><td></td></t<>	hith records prgm supv	1.00	38,450	1.00	39,943	1.00	40,699	
office secy iii         1.00         65,830         2.00         70,108         2.00         71,425           fiscal accounts clerk ii         .00         16,279         1.00         25,833         1.00         26,781           office secy ii         4.00         76,369         3.00         90,268         3.00         92,391           office secy ii         2.00         59,244         2.00         62,053         2.00         63,208           office services clerk         1.00         29,990         1.00         31,027         1.00         31,604           fiscal accounts clerk i         1.00         29,177         00         0         00         0           supply officer ii         1.00         28,120         1.00         37,076         1.00         38,117           electrician high voltage         1.00         35,440         1.00         37,180         1.00         37,880           refrigeration mechanic         1.00         31,393         1.00         32,744         1.00         33,355           carpenter trim         1.00         31,393         1.00         32,744         1.00         33,355           plumber         1.00         31,393         1.00         32,744<	fiscal accounts clerk superviso	1.00	38,147	1.00	39,265	1.00	40,007	
fiscal accounts clerk ii.0016,2791.0025,8331.0026,781office secy ii4.0076,3693.0090,2683.0092,391office secy i2.0059,2442.0062,0532.0063,208office services clerk1.9029,9901.0031,0271.0031,604fiscal accounts clerk i1.007,157.000.000supply officer ii1.0028,1201.0029,1371.0029,677maint chief iv non lic1.0035,6401.0037,0761.0038,117electrician high voltage1.0035,7421.0037,1801.0037,880refrigeration mechanic1.0031,3931.0032,7441.0033,355electrician.0029,5041.0032,4441.0033,355electrician1.0031,3931.0032,7441.0033,050locksmith1.0031,3931.0029,5871.0030,135painter1.0028,5651.0029,5871.0030,135steam fitter1.0020,5541.0022,0711.0022,869TOTAL m0010301*134.305,294,139134.855,852,275134.855,982,096	fiscal accounts clerk, lead	1.00	32,248	1.00	33,615	1.00	34,245	
office secy ii4.0076,3693.0090,2683.0092,391office secy i2.0059,2442.0062,0532.0063,208office services clerk1.0029,9901.0031,0271.0031,604fiscal accounts clerk i1.007,157.000.000supply officer ii1.0028,1201.0029,1371.0029,677maint chief iv non lic1.0035,6401.0037,0761.0038,117electrician high voltage1.0035,7421.0037,1801.0037,880refrigeration mechanic1.0031,3931.0032,7441.0033,355electrician.0029,5041.0032,4441.0033,050locksmith1.0031,3931.0032,4441.0033,050locksmith1.0031,3931.0032,4441.0033,050plumber1.0028,5651.0029,5871.0030,135steam fitter1.0028,5651.0029,5871.0031,895linen service worker ii1.0020,5541.0022,0711.0022,869	office secy iii	1.00	65,830	2.00	70,108	2.00	71,425	
office secy i         2.00         59,244         2.00         62,053         2.00         63,208           office services clerk         1.00         29,990         1.00         31,027         1.00         31,604           fiscal accounts clerk i         1.00         7,157         .00         0         .00         0           supply officer ii         1.00         28,120         1.00         29,137         1.00         29,677           maint chief iv non lic         1.00         35,640         1.00         37,076         1.00         38,117           electrician high voltage         1.00         35,742         1.00         37,180         1.00         37,880           refrigeration mechanic         1.00         31,393         1.00         32,744         1.00         33,355           electrician         .00         29,504         1.00         32,244         1.00         33,050           locksmith         1.00         31,393         1.00         32,744         1.00         33,050           plumber         1.00         31,393         1.00         32,744         1.00         33,050           plumber         1.00         28,565         1.00         29,587         1	fiscal accounts clerk ii	.00	16,279	1.00	25,833	1.00	26,781	
office services clerk1.0029,9901.0031,0271.0031,604fiscal accounts clerk i1.007,157.000.000supply officer ii1.0028,1201.0029,1371.0029,677maint chief iv non lic1.0035,6401.0037,0761.0038,117electrician high voltage1.0035,7421.0037,1801.0037,880refrigeration mechanic1.0031,3931.0032,7441.0033,355carpenter trim1.0031,3931.0032,7441.0033,355electrician.0029,5041.0032,7441.0033,050locksmith1.0031,3931.0032,7441.0033,050plumber1.0031,3931.0032,4441.0033,050plumber1.0028,5651.0029,5871.0030,135steam fitter1.001,889.000.000maint mechanic senior1.0029,5941.0021,3131.0031,895linen service worker ii1.0020,5541.0022,0711.0022,869	office secy ii	4.00	76,369	3.00	90,268	3.00	92,391	
fiscal accounts clerk i1.007,157.000.000supply officer ii1.0028,1201.0029,1371.0029,677maint chief iv non lic1.0035,6401.0037,0761.0038,117electrician high voltage1.0035,7421.0037,1801.0037,680refrigeration mechanic1.0033,4951.0034,5661.0035,215carpenter trim1.0031,3931.0032,7441.0033,355electrician.0029,5041.0032,4441.0033,050locksmith1.0031,3931.0032,7441.0033,050painter1.0031,3931.0032,4441.0033,050plumber1.0028,5651.0029,5871.0030,135steam fitter1.001,889.00000maint mechanic senior1.0029,9901.0031,3131.0031,895linen service worker ii1.0020,5541.0022,0711.0022,869	office secy i	2.00	59,244	2.00	62,053	2.00	63,208	
supply officer ii1.0028,1201.0029,1371.0029,677maint chief iv non lic1.0035,6401.0037,0761.0038,117electrician high voltage1.0035,7421.0037,1801.0037,880refrigeration mechanic1.0033,4951.0034,5661.0035,215carpenter trim1.0031,3931.0032,7441.0033,355electrician.0029,5041.0032,7441.0033,050locksmith1.0031,3931.0032,7441.0033,050painter1.0031,3931.0032,4441.0033,050plumber1.0028,5651.0029,5871.0030,135steam fitter1.001,889.00000maint mechanic senior1.0029,9901.0031,3131.0031,895linen service worker ii1.0020,5541.0022,0711.0022,869TOTAL m0010301*134.305,294,139134.855,852,275134.855,982,096	office services clerk	1.00	29,990	1.00	31,027	1.00	31,604	
maint chief iv non lic1.0035,6401.0037,0761.0038,117electrician high voltage1.0035,7421.0037,1801.0037,880refrigeration mechanic1.0033,4951.0034,5661.0035,215carpenter trim1.0031,3931.0032,7441.0033,355electrician.0029,5041.0032,7441.0033,050locksmith1.0031,3931.0032,7441.0033,050locksmith1.0031,3931.0032,7441.0033,050painter1.0031,3931.0032,7441.0033,050plumber1.0031,3931.0032,7441.0033,050plumber1.0028,5651.0029,5871.0030,135steam fitter1.001,889.000.000maint mechanic senior1.0029,9901.0031,3131.0031,895linen service worker ii1.0020,5541.0022,0711.0022,869	fiscal accounts clerk i	1.00	7,157	.00	0	.00	0	
electrician high voltage1.0035,7421.0037,1801.0037,880refrigeration mechanic1.0033,4951.0034,5661.0035,215carpenter trim1.0031,3931.0032,7441.0033,355electrician.0029,5041.0032,7441.0033,050locksmith1.0031,3931.0032,7441.0033,050painter1.0031,3931.0032,4441.0033,050plumber1.0028,5651.0029,5871.0030,135steam fitter1.001,889.000.000maint mechanic senior1.0020,5541.0022,0711.0022,869TOTAL m0010301*134.305,294,139134.855,852,275134.855,982,096	supply officer ii	1.00	28,120	1.00	29,137	1.00	29,677	
refrigeration mechanic1.0033,4951.0034,5661.0035,215carpenter trim1.0031,3931.0032,7441.0033,355electrician.0029,5041.0032,4441.0033,050locksmith1.0031,3931.0032,7441.0033,355painter1.0031,3931.0032,4441.0033,050plumber1.0028,5651.0029,5871.0030,135steam fitter1.001,889.000.000maint mechanic senior1.0020,5541.0022,0711.0031,895linen service worker ii1.0020,5541.0022,0711.0022,869TOTAL m0010301*134.305,294,139134.855,852,275134.855,982,096	maint chief iv non lic	1.00	35,640	1.00	37,076	1.00	38,117	
refrigeration mechanic1.0033,4951.0034,5661.0035,215carpenter trim1.0031,3931.0032,7441.0033,355electrician.0029,5041.0032,4441.0033,050locksmith1.0031,3931.0032,7441.0033,355painter1.0031,3931.0032,4441.0033,050plumber1.0028,5651.0029,5871.0030,135steam fitter1.001,889.000.000maint mechanic senior1.0029,9901.0031,3131.0031,895linen service worker ii1.0020,5541.0022,0711.0022,869TOTAL m0010301*134.305,294,139134.855,852,275134.855,982,096	electrician high voltage	1.00	35,742	1.00	37,180	1.00	37,880	
electrician.0029,5041.0032,4441.0033,050locksmith1.0031,3931.0032,7441.0033,355painter1.0031,3931.0032,4441.0033,050plumber1.0028,5651.0029,5871.0030,135steam fitter1.001,889.000.000maint mechanic senior1.0029,9901.0031,3131.0031,895linen service worker ii1.0020,5541.0022,0711.0022,869TOTAL m00l0301*134.305,294,139134.855,852,275134.855,982,096	refrigeration mechanic	1.00	33,495	1.00			35,215	
locksmith1.0031,3931.0032,7441.0033,355painter1.0031,3931.0032,4441.0033,050plumber1.0028,5651.0029,5871.0030,135steam fitter1.001,889.000.000maint mechanic senior1.0029,9901.0031,3131.0031,895linen service worker ii1.0020,5541.0022,0711.0022,869TOTAL m00l0301*134.305,294,139134.855,852,275134.855,982,096	carpenter trîm	1.00	31,393	1.00	32,744	1.00	33,355	
locksmith1.0031,3931.0032,7441.0033,355painter1.0031,3931.0032,4441.0033,050plumber1.0028,5651.0029,5871.0030,135steam fitter1.001,889.000.000maint mechanic senior1.0029,9901.0031,3131.0031,895linen service worker ii1.0020,5541.0022,0711.0022,869TOTAL m00l0301*134.305,294,139134.855,852,275134.855,982,096	electrician	.00	29,504	1.00	32,444	1.00	33,050	
painter         1.00         31,393         1.00         32,444         1.00         33,050           plumber         1.00         28,565         1.00         29,587         1.00         30,135           steam fitter         1.00         1,889         .00         0         .00         0           maint mechanic senior         1.00         29,990         1.00         31,313         1.00         31,895           linen service worker ii         1.00         20,554         1.00         22,071         1.00         22,869	locksmith	1.00		1.00		1.00	33,355	
plumber         1.00         28,565         1.00         29,587         1.00         30,135           steam fitter         1.00         1,889         .00         0         .00         0           maint mechanic senior         1.00         29,990         1.00         31,313         1.00         31,895           linen service worker ii         1.00         20,554         1.00         22,071         1.00         22,869	painter							
steam fitter         1.00         1,889         .00         0         .00         0           maint mechanic senior         1.00         29,990         1.00         31,313         1.00         31,895           linen service worker ii         1.00         20,554         1.00         22,071         1.00         22,869           TOTAL m0010301*         134.30         5,294,139         134.85         5,852,275         134.85         5,982,096								
maint mechanic senior         1.00         29,990         1.00         31,313         1.00         31,895           linen service worker ii         1.00         20,554         1.00         22,071         1.00         22,869           TOTAL m0010301*         134.30         5,294,139         134.85         5,852,275         134.85         5,982,096	-							
linen service worker ii 1.00 20,554 1.00 22,071 1.00 22,869 TOTAL m00l0301* 134.30 5,294,139 134.85 5,852,275 134.85 5,982,096								
	TOTAL m00l0301*	134.30	5,294,139	134.85	5,852,275	134.85	5,982,096	
	TOTAL m00103 **		5,294,139	134.85		134.85		

	FY 2004	FY 2004	FY 2005	FY 2005	FY 2006	FY 2006	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
		••••••					
m00l04 Thomas B. Finan Hospital							
m00l0401 Services and Institution	al Operation						
prgm mgr senior ii	1.00	91,013		93,551		95,380	
dir nursing psych	1.00	78,133		80,415		81,980	
asst supt ii state hospital	1.00	67,104	1.00	68,510	1.00	69,837	
psychology services chief	.00	41,421	1.00	70,507		71,875	
therapy services mgr i	1.00	64,033	1.00	66,034	1.00	67,312	
asst dir of nursing psych	1.00	67,104	1.00	68,510	1.00	69,837	
nurse practitioner/midwife supe	1.00	62,508	1.00	67,208	1.00	68,510	
clínical pharmacist	1.00	64,033	1.00	<b>66</b> ,034	1.00	67,312	
psychologist ii	5.00	279,519	4.00	259,861	4.00	264,887	
registered nurse manager psych	1.00	28,282	1.00	62,951	1.00	64,167	
registered nurse quality imp ps	1.00	58,128	1.00	60,011	1.00	61,168	
fiscal services chief i	1.00	57,662	1.00	58,973	1.00	60,110	
registered nurse supv psych	5.00	280,651	5.00	294,364	5.00	300,043	
social work prgm admin, health	1,00	57,662	1.00	59,535	1.00	60,684	
computer network spec ii	.00	41,195	1.00	56,852	1.00	57,946	
occupational therapist iii lead	1.00	53,978		55,779		56,852	
personnel administrator i	.00	17,331		51,207	1.00	52,189	
, pharmacist ii	1.00	55,030		56,316		57,399	
registered nurse charge psych	8.00	426,799		443,613		452,145	
occupational therapist ii	3.00	92,972	2.00	98,925		100,818	
prgm <sup>'</sup> admin i mental hlth	1.00	47,704		49,379		50,324	
registered nurse	30.50	1,341,731		1,458,656		1,497,273	
social worker ii, health svcs	9.00	477,980		497,230		506,751	
accountant ii	1.00	35,859		38,397	1.00	39,847	
computer info services spec ii	1,00	39,914		44,998		45,855	
coord spec prgms hlth serv iv m		4,657		. 0		0	
maint supv ii lic	1.00	47,322		48,990	1.00	49,928	
occupational therapist institut		36,610		42,926		43,741	
police chief i	1.00	0		0		. 0	
social worker i, health svcs	.00	44,705		48,990	1.00	49,928	
coord spec prgms hlth serv iii	2.00	46,141		45,066		45,925	
emp training spec ii	1.00	44,317		45,496		46,363	
personnel officer i	1.00	32,617		0		0	
therapeutic recreator superviso		42,651	1,00	44,224		45,066	
music therapist ii	1.00	41,507		42,658	1.00	43,468	
therapeutic recreator ii	4.00	164,923		170,639		173,880	
assoc librarian i	1.00	38,147		39,632	1.00	40,382	
volunteer activities coord iii	1.00	38,883		40,007		40,764	
mental health assoc iv	1.00	35,068		36,155	1.00	36,836	
mental health assoc iii	1.50	50,243		52,331	1.50	53,313	
agency buyer iii	1.00	25,641	.00	0	.00	0	
licensed practical nurse ii	10.00	378,602		435,847	12.00	446,398	
licensed practical nurse i	2.00	22,384	.00	0	.00	440,575	
pharmacy technician	2.00	50,403		52,858		53,830	
pharmacy controtal	2.00	20,403	2.00	22,000	2.00	20,000	

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
m00l04 Thomas B. Finan Hospital	Center						
m00l0401 Services and Institution		าร					
police officer ii	2.00	43,826	2.00	69,508	2.00	71,360	
police officer trainee	.00	20,069		29,561		30,658	
building security officer ii	2.00	51,419		70,327		72,363	
building security officer i	1.00	7,300		. 0		0	
building security officer train	.00	8,607	.00	0	.00	0	
agency procurement specialist i		14,649		44,573		45,422	
personnel associate ii	.00	36,796		37,880		38,595	
hlth records tech ii	4.00	107,475	4.00	113,417	4.00	116,435	
personnel clerk	1.00	701	.00	0	.00	0	
direct care asst ii	31.50	833,641	34.00	944,390	34.00	964,718	
direct care asst i	3.50	81,756	2.00	41,834		43,336	
direct care trainee	2.50	28,343		58,551		60,638	
hith records prgm supv	1.00	3,784	.00	0	,00	0	
admin aide	1.00	35,742	1.00	37,180	1.00	37,880	
office secy iii	1.00	33,495	1.00	34,566	1.00	35,215	
fiscal accounts clerk ii	2.00	60,559	2.00	62,942	2.00	64,115	
office secy ii	4.00	114,167	4.00	120,346	4.00	123,085	
office services clerk	1.00	29,990	1.00	31,313	1.00	31,895	
supply officer iii	.00	6,498	1.00	29,904	1.00	30,460	
supply officer ii	1.00	21,311	.00	0	.00	0	
telephone operator supr	1.00	28,654	1.00	29,949	1.00	30,507	
telephone operator ii	3.00	79,619	3.00	82,626	3.00	84,149	
maint chief iv non lic	1.00	38,932	1.00	39,200	1.00	39,943	
maint chief iii non lic	1.00	38,883	1.00	40,382	1.00	41,146	
automotive services specialist	1.00	37,941	1.00	27,710	1.00	28,734	
electrician hi <b>gh volt</b> age	1.00	35,742	1.00	37,180	1.00	37,880	
refrigeration mechanic	1.00	22,799	1.00	26,995	1.00	27,989	
stationary engineer 1st grade	1.00	34,137	1.00	35,542	1.00	36,210	
carpenter trim	1.00	24,618	1.00	26,297	1.00	27,264	
locksmith	.00	9,414		33,050		33,668	
plumber	.00	2,863	1.00	30,135	1.00	30,695	
maint mechanic	5.00	50,405	3.00	78,630	3.00	80,465	
housekeeping supv iv	1.00	31,393	1.00	32,744	1.00	33,355	
housekeeping supv ii	1.00	28,120	1.00	29,137	1.00	29,677	
patient/client driver	1.00	26,870	1.00	28,129	1.00	28,649	
building services worker ii	19.50	415,818	18.00	446,013	18.00	454,971	
custom sewer ii	1.00	24,735	1.00	25,952	1.00	26,429	
linen service worker ii	2.00	31,811	2.00	45,128	2.00	46,287	
TOTAL m0010401*	209.00	7,575,449	209.00	8,194,726	209.00	8,374,516	
TOTAL m00l04 **	209.00	7,575,449	209.00	8,194,726	209.00	8,374,516	

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Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
m00l05 Regional Institute for C	hildren & Ad	dolescents-Balt	imore City				
m00l0501 Services and Institution	al Operation	าร					
physician program manager iii	1.00	134,204	1.00	140,417	1.00	145,886	
principal	1.00	79,119	1.00	79,866	1.00	79,866	
assistant principal dhmh	1.00	71,318	1.00	72,066	1.00	72,066	
prgm mgr senior ii	1.00	80,972	1.00	83,310	1.00	84,933	
dir nursing psych	1.00	78,133	1.00	79,648	1.00	81,198	
psychology services chief	1.00	68,419	1.00	69,837	1.00	71,191	
asst supt i state hospital	1.00	64,033	1.00	66,034	1.00	67,312	
registered dietitian v hlth car	1.00	58,787		60,110	1.00	61,270	
physician clinical specialist	1.80	207,107		216,886	1.80	225,324	
physician clinical specialist	1.20	126,566		144,590		150,216	
physician clinical staff	1.00	71,239		111,931		116,284	
asst dir of nursing psych	1.00	67,104		68,510		69,837	
psychologist ii	4.00	256,132		262,258		267,331	
registered nurse manager psych	4.00	157,146		128,334		130,816	
teacher apc plus 60	1.00	69,536		70,284		70,284	
registered nurse supv psych	3.00	172,911		177,481		180,904	
teacher apc	1.00	63,838		64,656		64,656	
administrator ii	1.00	55,030		56,852		57,946	
obs-psychologist iii doctorate	1.00	55,030		56,316		57,399	
registered nurse charge med	2.00	53,978		55,779		56,852	
registered nurse charge psych	4.00	263,553		305,470		311,346	
teacher supervisor	.00	0		72,101		72,101	
teacher lead	4.00	286,336		286,136		286,136	
administrator i	1.00	50,538		52,271		53,274	
computer network spec i	1.00	50,538		52,271		53,274	
maint supv iii	1.00	0		0		0	
obs-nurse iv inst psych	1.00	18,479		0		0	
personnel officer iii	1.00	50,538		51,779		52,773	
prgm admin i mental hlth	1.00	50,538		51,779		52,773	
registered nurse	5.50	217,424		327,209		334,891	
social worker ii, health svcs	3.00	138,142		151,594		154,500	
teacher provisional	2.00	78,867		81,240		81,240	
coord spec proms hith serv iv h		46,422		47,621		48,531	
coord spec proms hith serv iv m		40,422	1.00	48,990		49,928	
• • •	.00	4,952	1.00	37,002		38,397	
social worker i, health svcs	1.00		1.00			46,801	
art therapist supervisor	.00	44,317		45,925			
coord spec prgms hlth serv iii		33,415	1.00	45,496		46,363	
registered dietitian ii	.00	43,408	1.00	45,496		46,363	
therapeutic recreator superviso		44,317		45,925		46,801	
coord spec prgms hlth serv ii m		53,529		42,658		43,468	
dance therapist ii	1.00	39,193		40,321	1.00	41,085	
music therapist ii	.50	19,225	.50	19,972		20,350	
registered dietitian i	1.00	910	.00	0		0 295	
therapeutic recreator ii	2.00	76,205	2.00	78,794	2.00	80,285	

Classification ⊺itle	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbo
0105 Regional Institute for C	hildren & A	dolescents-Balt	imore City				
Ol0501 Services and Institution	al Operation	ns					
volunteer activities coord iii	1.00	31,195	1.00	29,501	1.00	30,596	
admin spec ii	2.00	71,485	2.00	73,672	2.00	75,060	
mental health assoc iv	4.00	143,014	4.00	147,688	4.00	150,470	
licensed practical nurse ii	7.00	278,506	8.00	308,580	8.00	314,960	
licensed practical nurse i	1.00	2,632	.00	0	.00	0	
agency buyer i	1.00	18,319	.00	0	.00	0	
building security officer ii	2.00	53,739	2.00	56,004	2.00	57,038	
agency procurement specialist i	.00	20,870	1.00	39,122	1.00	40,602	
camh specialist ii	1.00	70,201	3.00	115,078	3.00	117,253	
camh specialist i	2.00	37,949	-00	0	.00	0	
personnel associate iii	1.00	36,026	1.00	37,469	1.00	38,175	
camh specialist i	1.00	35,742	1.00	36,836	1.00	37,530	
fiscal accounts technician ii	2.00	35,068	1.00	36,492	1.00	37,180	
camh associate iii	4.00	127,886	6.00	186,601	6.00	191,757	
fiscal accounts technician i	.00	24,733	1.00	26,517	1.00	27,492	
hlth records reviewer	1.00	33,495	1.00	34,887		35,542	
activity therapy associate iii	1.00	25,547		27,264		28,269	
camh associate ii	1.00	50,735		0	.00	0	
camh associate i	1.00	31,589	.00	0	.00	0	
direct care asst ii	11.00	282,583		304,389	11.00	310,853	
admin aide	1.00	35,742		37,180		37,880	
office secy iii	4.00	129,732		134,886		137,414	
office secy ii	3.00	94,793		98,254		100,092	
office processing clerk ii	1.00	28,120		29,404		29,949	
cook ii	1.00	18,648		27,875		28,389	
maint chief iii non lic	1.00	32,169		33,535		34,791	
maint mechanic	1.00	28,120		29,404		29,949	
food service supv i	1.00	27,596		28,608		29,137	
maint asst	1.00	26,371		27,620		28,129	
building services worker ii	2.00	47,268		49,658		50,567	
food service worker ii	3.00	71,951		75,558		76,941	
TAL m0010501*	128.00	5,600,594	128.00	6,027,297	128.00	6,148,266	
TAL m00105 **	128.00	5,600,594		6,027,297		6,148,266	
0l06 Crownsville Hospital Cen	ter						
010601 Services and Institution		ns					
physician program manager iii	1.00	134,204	.00	0	.00	0	
prgm mgr senior iii	1.00	84,873		0		0	
dir nursing	1.00	73,696		0		0	
dir nursing psych	1.00	90,600		0	.00	0 0	
psychology services chief	1.00	68,419		0	.00	0	
therapy services mgr i	1.00	66,551	.00	0		0	
cicropy services light i	1.00	51,333		Ű	.00	0	

	FY 2004	FY 2004	FY 2005	FY 2005	FY 2006	FY 2006
Classification Title				Appropriation		
m00106 Crownsville Hospital Cen	ter					
m0010601 Services and Institution		ns				
obs-social work admin iii hlth	1.00	41,409	.00	0	.00	0
physician clinical specialist	5.00	705,119		0		0
physician clinical specialist	7.00	621,833		0		
physician clinical staff	4.50	513,888		0		-
physician clinical staff	1.00	51,376		0		0
asst dir of nursing psych	2.00	129,075		0		0
nursing education supervisor	1.00	0		0	.00	0
clinical nurse specialist psych		273,315		0		0
computer network spec supr	1,00	55,904		0		
fiscal services chief ii	1.00	55,904		Ő	.00	
nursing instructor	2.00	120,548		ů 0		õ
psychologist ii	5.50	369,744		0		õ
registered nurse manager psych	5.00	321,470		0		Ő
registered nurse quality imp ps		59,245		0		0
social work manager, health svc		56,996		0		Ő
occupational therapist supervis		56,538		0		õ
pharmacist iii	1.00	62,283		0		0
physical therapist supervisor	1.00	56,538		0		ũ
psychologist i	2.00	69,217		0		ũ
registered nurse supv psych	9.00	510,668		0		õ
social work prgm admin, health	1.00	52,334		0		0
teacher apc	2.00	90,950		0		0
computer network spec ii	2.00	85,779		0		0
maint supv iv	1.00	51,914		0		Ŭ
occupational therapist iii lead		43,851		0		0
personnel administrator i	1.00	52,926	.00	0		0
registered nurse charge psych	22.00	1,006,043		0		0
social work supv health svcs	5.00	244,043	.00	0	.00	0
speech patholgst audiolgst iii	1.00		.00	0	.00	0
teacher supervisor	1.00	52,926 66,758	.00	0	.00	0
lîbrarîan spc dhmh	1.00	50,031		0	.00	0
a/d professional counselor	1.00			0		0
registered nurse	26.50	37,213	.00	0		0
social worker ii, health svcs		825,594	.00	0	.00	0
•	11.00	547,528		-		-
activity therapy manager	1.00	29,997	.00	0	.00	0
admin officer iii	3.00	128,942	.00	0	.00	0
coord spec prgms hlth serv iv m		45,512	.00	0	.00	0
occupational therapist institut		24,766	.00	0	.00	0
personnel officer ii	1.00	40,563	.00	0	.00	0
police chief i	1.00	44,788	.00	0	.00	0
social worker i, health svcs	5.50	165,837	.00	0	.00	0
admin officer ii	1.00	44,317	.00	0	-00	0
art therapist supervisor	1.00	42,622	.00	0	.00	0
chaplain	1.00	39,477	.00	Û	.00	0

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance Symbol
m00106 Crownsville Hospital Cen						
m0010601 Services and Institution	•					
coord spec prgms hith serv iii	1.00	42,622		0		0
emp training spec ii	.80	31,679		0		0
registered dietitian ii	2.00	79,055		0		0
therapeutic recreator superviso		85,244		0		0
art therapist ii	2.00	69,991		0		0
dance therapist ii	.50	19,960		0		0
food administrator i	1.00	34,324		0		0
music therapist ii	1.00	36,980		0		0
therapeutic recreator ii	7,00	253,708		0	.00	0
work adjustment supervisor	1.00	39,163		0	.00	0
volunteer activities coord iii	1.00	33,692		0	.00	0
work adjustment coordinator	2.00	70,683		0	.00	0
psychologist intern	3.00	70,093		0	.00	0
licensed practical nurse iii ad	3.00	119,046	.00	0	-00	0
licensed practical nurse iii ld	2.00	79,883	.00	0	.00	0
licensed practical nurse ii	19.50	634,892	.00	0	.00	0
services supervisor iii	1.00	33,991	.00	0	.00	0
licensed practical nurse i	2.00	97,020	.00	0	.00	0
occupational therapy asst ii	2.00	64,428	.00	0	.00	0
radiologic technologist ii	1.00	33,495	.00	0	.00	0
pharmacy technician	3.00	63,920	.00	0	.00	0
police officer iii	1.00	41,507	.00	0	.00	0
police officer ii	2.00	84,117	.00	0	.00	0
police officer i	2.00	12,214	.00	0	.00	0
police officer trainee	1.00	27,239	.00	0	.00	0
agency hlth and safety spec ii	1.00	17,842	.00	0	-00	0
building security officer ii	3.00	66,531	.00	0	-00	0
building security officer train	1.00	17,310	.00	Û	.00	0
personnel associate iii	1.00	34,681	.00	0	.00	0
fiscal accounts technician ii	3.00	77,398	.00	0	.00	0
hlth records tech supv	1.00	34,363	.00	0	.00	0
personnel associate ii	2.00	69,412	.00	0	.00	0
agency procurement associate ii	1.00	11,368	.00	0	.00	0
hlth records tech ii	6.00	151,268	.00	0	.00	0
camh associate i	.00	1,121	.00	0	.00	0
direct care asst ii	71.00	1,350,478	.00	0	.00	0
direct care asst i	10.00	178,221	.00	0	.00	0
direct care trainee	25.00	411,202	.00	0	.00	0
hith records prgm mgr	1.00	18,880	.00	0	.00	0
management associate	1.00	36,980	.00	0	.00	0
admin aide	1.00	34,375	.00	0	.00	0
office supervisor	1.00	17,739	.00	0	.00	0
office secy iii	7.00	218,658	.00	0	.00	0
fiscal accounts clerk ii	1.00	2,865	.00	0	.00	0

	FY 2004	FY 2004	FY 2005	FY 2005	FY 2006	FY 2006
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance Symbol
					••	
m00l06 Crownsville Hospital Cen						
m00l0601 Services and Institution						•
office secy ii	6.00	185,049		0		0
supply officer iv	1.00	30,192		0		0
office secy i	2.00	48,618		0		0
office services clerk	8.00	215,146		0		0
office clerk ii	2.00	45,642		0		0
office processing clerk ii	1.00	27,044		0		0
supply officer ii	1.00	27,044		0		0
telephone operator supr	1.00	27,558	.00	0	.00	0
cook ii	4.00	92,653		0		0
supply officer i	1.00	14,399		0		0
telephone operator ii	1.00	19,570	.00	0	.00	0
telephone operator i	1.00	17,721	.00	0	.00	0
maint chief iv lic	1.00	36,280	.00	0	.00	0
maint chief iv non lic	1.00	39,919	.00	0	.00	0
automotive services supv ii	1.00	30,939	.00	0	.00	0
maint chief iii non lic	3.00	102,925	.00	0	.00	0
automotive services specialist	2,00	54,898	.00	0	.00	0
electrician high voltage	1.00	26,895	.00	0	.00	0
maint chief ii non lic	1.00	35,742	.00	0	.00	0
refrigeration mechanic	1.00	26,357	.00	0	.00	0
stationary engineer 1st grade	5.00	141,831	.00	0	.00	0
carpenter trim	4.00	98,284	.00	0	.00	0
chf steward/stewardess	1.00	30,315	.00	0	.00	0
electrician	1.00	0	.00	0	.00	0
locksmith	1.00	26,466	.00	0	.00	0
mason plasterer	1.00	31,393	.00	0	.00	0
painter	4.00	109,672	.00	0	.00	0
print shop supv i	1.00	30,192	.00	0	.00	0
steam fitter	2.00	46,894	.00	0	.00	0
maint mechanic	3.00	74,808	.00	0	.00	0
food service supv i	2.00	70,738	.00	0	.00	0
housekeeping supv ii	1.00	28,120	.00	0	.00	0
housekeeping supv i	1.00	29,206	.00	0	.00	0
laundry supv	1.00	26,870	.00	0	.00	0
patient/client driver	6.00	146,139	.00	0	.00	0
building services worker ii	18.00	414,244		0	.00	0
custom sewer ii	2.00	49,469		0	.00	0
food service worker ii	11.00	212,305		0	.00	0
linen service chief	1.00	23,329		0	.00	0
linen service worker ii	1.00	24,735		0	.00	0
food service worker i	2.00	43,758		0		0
linen service worker i	1.00	17,310		0		0
TOTAL m0010601*	468.80	16,205,764	.00	0	.00	0
TOTAL m00106 **	468.80	16,205,764		0		0
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Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
m00l07 Eastern Shore Hospital (	Center						
m00l0701 Services and Institution	nal Operation	าร					
physician program manager iii	1.00	112,567	1.00	124,835	1.00	129,892	
prgm mgr senior ii	1.00	91,013	1.00	93,551	1.00	95,380	
dir nursing psych	1.00	79,668	1.00	81,980	1.00	83,578	
asst supt ii state hospital	1.00	67,104	1.00	69,167	1.00	70,507	
psychology services chief	1.00	64,164	1.00	69,837	1.00	71,191	
registered dietitian v hlth car	1.00	58,787	1.00	60,110	1.00	61,270	
physician clinical specialist	5.00	514,216	6.00	687,214	6.00	714,283	
physician clinical staff	1.00	37,385	.00	0	.00	0	
asst dir of nursing psych	1.00	67,104	1.00	69,167	1.00	70,507	
nursing education supervisor	,00	70,781	1.00	69,167	1.00	70,507	
clinical nurse specialist psych	4.00	240,654		253,854		257,377	
nursing instructor	2.00	59,128	1.00	64,167	1.00	65,408	
psychologist ii	1.00	61,601		62,951		64,167	
registered nurse manager psych	2.00	125,530		128,948		131,442	
registered nurse quality imp ps		62,805		64,781		66,034	
pharmacist iii	.00	9,833		•		0	
registered nurse supv psych	6.00	341,558				361,808	
social work prgm admin, health	1.00	56,238		43,205		44,848	
computer network spec ii	2.00	110,818		112,791		113,753	
fiscal services officer ii	1.00	48,087		49,303		50,245	
obs-psychologist iii doctorate	1.00	55,030		56,316		57,399	
personnel administrator i	1.00	50,944		52,685		53,696	
registered nurse charge psych	22.00	884,724		922,203		940,758	
social work supv health svcs	3.00	152,762		156,567		159,573	
physical therapist ii	1.00	23,853		49,379		50,324	
registered nurse	11.50	426,520		595,626		611,324	
social worker ii, health svcs	2.00	102,478		133,209		137,345	
activity therapy manager	1.00	46,363		47,621		48,531	
coord spec prgms hith serv iv m		119,470		142,448		145,170	
maint supv ii non lic	1.00			48,531		49,459	
•		47,322		48,531		49,459	
police chief i	1.00	47,322		39,847		47,439	
social worker i, health svcs	2.00	60,628				· · · · ·	
admin officer ii	1.00	22,329		0		0	
psychology associate iii master		1,401		-		*	
registered dietitian ii	1.00	43,475		44,645	1.00	45,496	
art therapist ii	2.00	75,831		79,449		81,638	
music therapist ii	1.00	34,324		35,732		37,076	
psychology associate ii masters		33,011		36,390		37,761	
therapeutic recreator ii	1.00	41,507		43,059		43,877	
food service mgr ii	1.00	36,026		37,469		38,175	
obs~instr ii occ general shop l		49,321	1.00	50,070		50,070	
licensed practical nurse iii ac		81,441	2.00	84,512		86,118	
licensed practical nurse iii lo		436,545		419,809		427,783	
agency buyer iii	1.00	38,147	1.00	39,632	1.00	40,382	

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance Sy	∕mbol
m00l07 Eastern Shore Hospital C							
m00l0701 Services and Institution							
licensed practical nurse ii	13.00	384,592		•		•	
licensed practical nurse i	.00	8,156				-	
volunteer activities coord ii	1.00	33,495		34,887		•	
police officer supervisor	1.00	15,272		45,496			
police officer ii	4.00	150,191	3.00	117,801	3.00	120,028	
police officer trainee	.00	3,454	1.00	26,995	1.00	27,989	
agency hlth and safety spec ii	1.00	31,393	1.00	32,744	1.00	33,355	
hlth records tech supv	1.00	-37	.00	0	.00	0	
personnel associate ii	1.00	35,469	1.00	37,180	1.00	37,880	
hlth records reviewer	2.00	66,990	2.00	69,774	2.00	71,084	
personnel associate i	1.00	34,137	1.00	35,542	1.00	36,210	
activity therapy associate iii	4.00	123,242	4.00	127,998	4.00	130,386	
hlth records tech ii	2.00	54,655	2.00	57,676	2.00	59,247	
work adjustment associate iii	1.00	31,393	1.00	32,744	1.00	33,355	
direct care asst ii	31.10	678,220	30.60	794,792	30.60	815,3 <del>9</del> 7	
hlth records tech tr	.00	14,070	2.00	44,464	2.00	46,072	
direct care asst î	1.00	59,834	4.00	83,666	4.00	86,670	
direct care trainee	1.00	10,674	.00	0	.00	0	
management associate	1.00	39,949	1.00	41,470	1.00	42,256	
volunteer activities coord supv	1.00	41,507	1.00	42,658			
fiscal accounts clerk superviso	1.00	38,147		39,265		40,007	
admin aide	1.00	35,742		36,836		37,530	
office secy iii	2.00	66,990		69,453		70,757	
fiscal accounts clerk ii	3.00	96,281	3.00	99,452			
office secy ii	3.00	91,711		99,760		101,628	
buyers clerk	.00	31,112		30,740			
office services clerk	1.00	61,695		62,626		63,790	
supply officer ij	2.00	-3,053		. 0		0	
cook ii	2.00	62,398		73,927		75,665	
telephone operator ii	2.00	47,913		50,776		52,115	
maint chief iv non lic	1.00	41,507		43,059		43,877	
maint chief iii lic	1.00	38,883		40,382		41,146	
refrigeration mechanic	1.00	33,495		34,566		35,215	
chf steward/stewardess	1.00	31,994	1.00	33,050		33,668	
electrician	2.00	62,041	2.00	64,887	2.00	66,099	
steam fitter	1.00	31,393	1.00	32,744	1.00	33,355	
maint mechanic	.00	0	1.00	26,834	1.00	27,328	
food service supv i	1.00	8,468	1.00	29,677		30,228	
patient/client driver	1.00	11,551	1.00	28,129	1.00	28,649	
building services worker ii	8.00	155,042	7.00	164,688	7.00	168,795	
food service assistant	1.00	23,573	1.00	26,429	1.00	26,915	
food service worker ii	4.00	98,535	5.00	108,445	5.00	111,645	
food service worker i	3.00	19,853	1.00	18,380	1.00	19,030	
				.0,000			
TOTAL m0010701*	214.60	8,091,742	214.60	9,057,948	214.60	9,267,915	
TOTAL m00107 **	214.60	8,091,742	214.60	9,057,948	214.60	9,267,915	
		-1-1-1-1-		.,,			

### Health, Hospitals and Mental Hygiene

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
m00108 Springfield Hospital Cen	iter						
m0010801 Services and Institution	al Operation	IS					
physician program manager iii	.00	58,688	1.00	148,843	1.00	154,757	
prgm mgr senior iii	1.00	95,407	1.00	98,032	1.00	99,950	
dir nursing psych	1.00	78,089	1.00	79,648	1.00	81,198	
asst supt iii state hospital	1.00	57,527	1.00	75,294	1.00	76,757	
administrator v	1.00	52,984	1.00	59,498	1.00	61,116	
psychology services chief	1.00	68,419	1.00	70,507	1.00	71,875	
therapy services mgr i	1.00	66,680	2.00	136,656	2.00	138,611	
prgm admin iii hlth services	1.00	64,760	1.00	66,141	1.00	66,774	
registered dietitian v hlth car	1.00	54,415	1.00	55 <b>,69</b> 4	1.00	56,766	
physician clinical specialist	13.00	1,348,688	14.50	1,726,744	14.50	1,794,367	
physician clinical specialist	2.00	247,722	6.00	722,952	6.00	751,080	
physician supervisor	1.00	105,343	1.00	120,825	1.00	125,526	
physician clinical staff	9.50	1,005,982	11.00	1,191,946	11.00	1,238,423	
physician clinical staff	3.50	328,357	3.00	335,793	3.00	348,852	
asst dir of nursing psych	2.00	129,204		133,228		135,807	
computer network spec mgr	.00	56,440		61,657	1.00	62,848	
nursing education supervisor	1.00	67,104		69,167		70,507	
clinical nurse specialist med	2.00	61,601		109,634		112,621	
clinical nurse specialist psych	4.00	73,314		293,157		300,200	
clinical pharmacist	1.00	66,564	1.00	68,616		69,945	
computer network spec supr	1.00	3,365		0		0	
fiscal services chief ii	1.00	58,128		59,444	1.00	60,590	
nurse practitioner/midwife ii	1.00	45,585		0	.00	0	
nursing instructor	3.00	192,209		260,377	4.00	265,414	
psychologist ii	9.00	576,113		657,704	10.00	669,047	
registered nurse manager med	1.00	62,805	1.00	64,781		66,034	
registered nurse manager psych	11.00	604,976	15.00	912,255		932,498	
social work manager, health svc	1.00	58,128		60,011	1.00	61,168	
occupational therapist supervis		221,590		224,683		229,828	
personnel administrator ii	1.00	58,787		60,684		61,855	
pharmacist iii	1.00	61,264		126,251		128,044	
psychologist i	3.00	206,540		322,401		331,957	
registered nurse supv med	1.00	57,330		59,535		60,684	
registered nurse supv psych	14.00	728,011	17.00	937,872		960,137	
social work prgm admin, health	1.00	53,296	2.00	111,918	2.00	114,073	
staff atty ii attorney genral	1.00	30,922		43,205	1.00	44,848	
computer network spec ii	2.00	62,325	2.00	111,382		112,315	
maint supv iv	1.00	49,733	1.00	49,303		50,245	
obs-occupational therapist iii	1.00	55,030	1.00	56,852		57,946	
occupational therapist iii lead		211,118	6.00	311,262		318,002	
pharmacist ii	2.00	97,551	2.00	105,884	2.00	108,365	
, prgm admin ii hlth services	1.00	3,248	.00	0		0	
psychology associate doctorate	1.00	46,290	1.00	47,938		49,303	
registered nurse charge med	.00	13,287	.00	0		0	

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbo
						·····	
0108 Springfield Hospital Cen	ter						
OlO801 Services and Institution	al Operation	าร					
registered nurse charge psych	59.00	3,084,564	70.50	3,856,213	70.50	3,932,263	
social work supv health svcs	2.00	156,603	5.00	263,523	5.00	268,583	
social worker adv health svcs	.50	25,473	.50	26,343		26,848	
comm hlth educator iii	1.00	41,251	1.00	43,296	1.00	44,942	
computer network spec i	.00	11,502	1.00	38,725	1.00	40,190	
obs-addictns prgm spec ii alc	1.00	38,029		38,007		39,443	
occupational therapist ii	7.00	255,791		277,306		282,594	
personnel officer iii	1.00	50,538		52,271		53,274	
prgm admin i mental hlth	2.00	107,176		104,050		106,047	
registered nurse	39.50	1,350,864		1,917,610		1,955,376	
social worker ii, health svcs	21.50	925,350		1,202,168		1,225,413	
accountant ii	1.00	54,150		54,899		54,899	
activity therapy manager	1.00	47,322		48,531		49,459	
admin officer jii	1.00	43,853		89,163		90,860	
coord spec prgms hith serv iv m		41,345		46,287			
occupational therapist institut		•				47,171	
police chief i	4.00	65,957		89,213		90,912	
registered dietitian iii	1.00	45,402		48,990		49,928	
10-		47,322		48,531		49,459	
social worker i, health svcs	2.50	165,929		233,597		240,299	
agency buyer v	1.00	27,388		0		0	
a/d associate counselor	1.00	44,317		45,496		46,363	
chaplain	2.00	79,727		77,691		79,787	
maint supv i lic	1.00	44,317		45,496		46,363	
music therapist supervisor	1.00	44,317		45,496		46,363	
nursing tech	.00	18,461		0		0	
personnel officer i	1.00	43,475		44,645		45,4 <b>96</b>	
registered dietitian ii	2.00	90,234		134,846		137,414	
therapeutic recreator superviso	2.00	88,634	2.00	91,421	2.00	93,164	
admin officer i	1.00	42,909	1.00	42,658	1.00	43,468	
a <b>rt therapi</b> st ii	.00	2,784	2.00	75,304	2.00	77,397	
dance therapist ii	1.00	0	.00	0	.00	0	
emp training spec i	1.00	33,057	1.00	35,074	1.00	36,390	
m⊔sic therapist ii	1.00	33,602	1.00	40,699	1.00	41,470	
personnel specialist iii	1.00	41,507	1.00	42,658	1.00	43,468	
psychology associate ii masters	1.00	73,884	1.00	35,074	1.00	36,390	
therapeutic recreator ii	12,00	429,864	16.00	637,978	16.00	651,226	
work adjustment supervisor	1.00	43,064	2.00	84,521	2.00	86,126	
admin spec iii	.00	23,157	1.00	36,776	1.00	37,469	
a/d supervised counselor	1.00	33,401	1.00	34,791	1.00	35,764	
coord spec prgms hlth serv ii h	.00	6,321	1.00	34,791	1.00	35,764	
food service mgr ij	1.00	0	1.00	29,501	-00	•	Abol i
music therapist i	.00	Ő	1.00	29,501	1.00	30,596	
psychology associate i masters	3.00	84,572	3.00	95,339		98,898	
work adjustment coordinator	3.00	112,379	4.00	153,842	4.00	156,748	

	FY 2004	FY 2004	FY 2005	FY 2005	FY 2006	FY 2006	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00l08 Springfield Hospital Cen							
m00l0801 Services and Institution							
admin spec íí	.50	38,489				85,204	
coord spec prgms hlth serv i	1.00	25,831		0	- · ·	0	
emp training spec ii	1.00	37,845				39,696	
food service mgr i	.00	16,171				0	
therapeutic recreator i	3.00	84,895				68,704	
psychologist intern	3.00	68,753		72,345		72,345	
agency buyer iv	.00	8,958				38,117	
licensed practical nurse iii ad		1,275,173				1,451,277	
licensed practical nurse iii ld		122,152				127,974	
licensed practical nurse ii	21.00	706,898				1,201,441	
agency buyer ii	1.00	33,761				35,818	
licensed practical nurse i	2.00	49,507	4.00	125,601	4.00	128,977	
services supervisor ii	1.00	35,742	1.00	36,836	1.00	37,530	
occupational therapy asst ii	9.00	351,605	12.00	399,404	12.00	407,360	
ph lab technician lead	1.00	13,744	.00	0	.00	0	
radiologic technologist ii	1.00	33,495	1.00	34,887	1.00	35,542	
occupational therapy asst i	3.00	17,510	.00	0	.00	0	
pharmacy technician	4.00	102,552	5.00	126,812	5.00	129,205	
police officer iii	.00	0	1.00	43,059	1.00	43,877	
police officer ii	2.00	46,952	4.00	138,211	4.00	141,672	
police officer i	1.00	14,555	.00	0	.00	0	
agency hlth and safety spec ii	2.00	42,235	1.00	32,143	1.00	32,744	
agency hlth and safety spec i	-00	29,724	1.00	34,350	1.00	34,993	
building security officer ii	3.00	45,478	2.00	44,200	2.00	45,798	
building security officer i	.00	43,803	2.00	39,034	2.00	40,426	
building security officer train	2.00	59,109	4.00	73,520	4.00	76,120	
hlth records tech supv	1.00	26,895	1.00	27,710	1.00	28,734	
personnel associate ii	1.00	36,435	2.00	72,991	2.00	74,366	
activity therapy associate iii	6.50	171,005	6.50	200,425	6.50	204,841	
hith records tech ii	4.50	119,620	6.50	209,178	6.50	213,082	
activity therapy associate ii	1.00	23,049	1.00	25,168	1.00	26,089	
direct care asst ii	116.50	3,091,024	146,50	4,061,332	146.50	4,147,309	
hlth records tech tr	1.00	28,545	2.00	44,464	2.00	46,072	
direct care asst i	19.00	337,405	26.00	570,036	26.00	588,482	
direct care trainee	10.00	288,821	22.00	442,182	22.00	457,113	
fiscal accounts clerk manager	1.00	41,046	1,00	42,194	1.00	42,996	
hith records prgm mgr	1.00	40,269	1.00	41,796	1.00	42,591	
management associate	1.00	40,720	1.00	42,256	1.00	43,059	
volunteer activities coord supv		41,507		42,658		43,468	
fiscal accounts clerk superviso		36,026	1.00	37,469		38,175	
admin aide	3.00	136,056	4.00	148,395	4.00	151,191	
fiscal accounts clerk, lead	1.00	33,307		69,491	2.00	70,796	
office secy iii	10.00	328,489	13.00	449,129		458,115	
fiscal accounts clerk ii	3.00	56,510		26,297		27,264	
		-		-		-	

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbo
nOOLO8 Springfield Hospital Cen	nter						
0010801 Services and Institution	nal Operation	าร					
office secy ii	15.00	415,705	18.00	563,523	18.00	574,996	
office services clerk lead	1.00	31,994		33,050	1.00	33,668	
supply officer iv	1.00	14,256		32,744		33,355	
buyers clerk	1.00	26,786		28,043		28,562	
office secy i	2.00	50,898		50,548		51,891	
office services clerk	2.00	53,108		55,072		56,086	
supply officer iii	1.00	29,990		31,027		31,604	
office clerk ii	13.00	347,991		366,463		374,351	
office processing clerk ii	10.50	215,311		240,533		247,527	
supply officer ii	1.00	29,195		58,808		59,898	
cook ii	7.00	135,639		152,958		156,553	
fiscal accounts clerk trainee	.00	17,312		21,099		21,857	
office processing clerk i	.50	0		0		0	
supply officer i	4.00	77,338		55,495		56,518	
telephone operator ii	6.00	157,918		164,647		167,681	
office processing assistant	.50	1,405		104,041		0	
automotive services supv ii	.00	1,230		33,535		34,791	
maint chief iii non lic	4.00	149,206		192,930		196,573	
automotive services specialist	1.00	36,853		68,085	2.00	69,935	
electrician high voltage	2.00	36,227		68,809		70,400	
maint chief ii non lic	2.00	71,485		74,016		75,410	
automotive services mechanic	1.00	5,940		13,019		13,498	
refrigeration mechanic	2.00	67,883		102,741		104,668	
carpenter trim	6.00	183,373				194,471	
chf steward/stewardess	1.00			190,911		-	
	1.00	29,662		30,978		31,555	
electrician Lookomith		24,618		25,833		26,781	
locksmith	1.00	29,060		24,474		25,368	
painter	3.00	123,236		130,110		132,539	
print shop supv i	.00	1,201		32,744		33,355	
sheet metal worker	2.00	62,786		64,888		66,100	
steam fitter	4.00	113,800		123,979		126,734	
maint mechanic senior	3.00	56,278		55,647		57,165	
building services supervisor	1.00	38,883	.00	0	.00	0	
food service supv ii	5.00	125,895	5.00	146,336	5.00	149,467	
housekeeping supv ii	1.00	28,120	1.00	29,137	1.00	29,677	
grounds supervisor i	1.00	26,870		28,129	1.00	28,649	
housekeeping supv i	1.00	26,870	1.00	28,129	1.00	28,649	
linen service supv	1.00	26,870	1.00	28,129	1.00	28,649	
patient/client driver	13.00	312,276	13.00	344,818	13.00	351,522	
building services worker ii	30.50	625,109	30.50	782,449	30,50	796,812	
cook i	1.00	24,249	.00	0	.00	0	
food service assistant	2.00	50,403	2.00	52,620	2.00	53,587	
food service worker ii	26.00	559,120	30.00	676,917	27.00	630,326	Abol
linen service worker ii	2.00	49,469	2.00	51,904	2.00	52,858	

Health, Ho	spitals ar	nd Mental	Hygiene
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Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
m00108 Springfield Hospital Cen							
m00l0801 Services and Institution							
service work chief	1.00	25,202		26,191		•	
food service worker i	8.50	121,652		158,538	5.50	106,733	Abolist
TOTAL m00l0801*	769.50	28,465,049	905.50	36,763,555	898.50	37,470,471	
TOTAL m00108 **	769.50	28,465,049	905.50	36,763,555	898.50	37,470,471	
m00l09 Spring Grove Hospital Ce	nter						
m00l0901 Services and Institution	al Operatio	ns					
physician program manager iii	1.00	134,204	2.00	280,834	2.00	291,772	
prgm mgr senior iii	1.00	0	.00	0	.00	0	
dir nursing	.00	2,931	1.00	78,127	1.00	79,648	
dir nursing psych	1.00	23,953	1.00	86,870	1.00	86,870	
asst supt iii state hospital	1.00	73,112	1.00	75,294	1.00	76,757	
psychology services chief	1.00	68,419	2.00	141,014	2.00	143,750	
therapy services mgr i	1.00	64,033	1.00	65,408	1.00	66,673	
administrator iii	1.00	58,787	1.00	60,110	1.00	61,270	
registered dietitian v hlth car	1.00	35,272	.70	40,731	.60	37,113	Abolis
physician clinical specialist	6.00	655,155	13.00	1,557,373	13.00	1,618,141	
physician clinical specialist	7.00	805,413	7.00	841,100	7.00	873,916	
physician supervisor	5.00	432,830		454,432	4.00	472,252	
physician supervisor	2.00	235,143	2.00	241,650	2.00	251,052	
physician clinical staff	1.00	123,176	5.00	559,655	5.00	581,420	
physician clinical staff	2.00	199,904	2.00	197,133	2.00	204,927	
dentist iii, residential	1.00	89,254	1.00	91,759	1.00	93,551	
asst dir of nursing psych	5.00	313,856	7.00	478,937	7.00	488,214	
nursing education supervisor	1.00	67,104	2.00	118,324	2.00	121,546	
clinical nurse specialist psych	2.00	74,215	4.00	239,196		244 <b>,69</b> 0	
computer network spec supr	1.00	62,643		121,770		124,119	
fiscal services chief ii	1.00	61,601	1.00	63,553		64,781	
nursing instructor	4.00	253,531		319,655			
psychologist ii	11.00	718,322		1,108,321			
registered nurse manager psych	5.00	263,386		409,939			
registered nurse quality imp ps	1.00	6 <b>3,9</b> 57		126,504		128,948	
social work manager, health svc		60,394		120,612		122,939	
occupational therapist supervis		2,249		60,684	1.00	61,855	
pharmacist iii	.00	9,833		0	.00	0	
physical therapist supervisor	1.50	90,429		151,136		154,053	
psychologist i	.00	25,660		54,123		55,164	
registered nurse supv psych	16.00	902,582		1,294,346		1,319,306	
social work prgm admin, health	1.00	54,415		55,694	1.00	56,766	
librarian apc dhmh	1.00	60,996		61,744		61,744	
teacher apc	.00	0		60,288		60,288	
computer network spec ii	3.00	154,650	4.00	203,078		207,832	
maint engineer ii	1.00	55,030	1.00	56,852	1.00	57,946	

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
0109 Spring Grove Hospital Ce	nter						
Ol0901 Services and Institution	al Operatio	ns					
maint supv iv	.00	2,065	1.00	55,779	1.00	56,852	
nursing home admin ii	1.00	55,030	1.00	56,316	1.00	57,399	
personnel administrator i	1.00	33,844				57,399	
oharmacist ii	1.00	13,414	1.00	40,518	1.00	42,054	
osychology associate doctorate	1.00	25,449	.00	0	.00	0	
registered nurse charge med	13.00	581,662	13.00	714,440	13.00	727,572	
registered nurse charge psych	65.00	3,127,102		4,179,833		4,264,720	
social work supv health svcs	5.00	260,512		407,835		416,422	
social worker adv health sycs	1.00	100,980		105,370		107,392	
speech patholgst audiolgst ijj	.00	2,105		56,316		57,399	
a/d professional counselor	.00	1,480		40,936		42,488	
nulti-service center manager	1.00	65,324		104,542		106,548	
occupational therapist ii	4.00	204,613		•		214,022	
registered nurse	25.00	895,181				1,934,536	
social worker ii, health svcs	14.50	645,491				1,053,151	
activity therapy manager	1.00	47,322		84,191		86,461	
coord spec prgms hlth serv iv m		90,594		141,132		143,828	
ood administrator iii	1.00	46,422		47,621		48,531	
personnel officer ii	1.00	55,726		92,731		94,501	
sh lab scientist iv	.00	28,185		52,223		53,223	
police chief i	1.00	49,132		97,062		98,918	
egistered dietitian iii	1.00	47,322		48,990		49,928	
ocial worker i, health svcs	5.00	190,772		267,915		274,108	
h lab scí iv biochemistry	1.00	19,137		0		0	
int therapist supervisor	1.00	46,012		91,421		93,164	
A/d associate counselor	1.00	42,144		44,645		45,496	
chaplain	2.00	89,362		133,582		136,126	
coord spec prgms hith serv iii	1.00	46,012		90,992		92,726	
aint supv i non lic	1.00	-		90,992		92,120	
hanne supvir non tre bh lab scientist iii	.00	31,483				86,903	
registered dietitian ii	4.00	30,096 178,838		84,632 225,433		186,328	Abol i
herapeutic recreator superviso				273,834		279,054	ADULT
		180,658					
h lab sci iii biochemistry	1.00	17,922		0		0	
h lab sci iii medical technolo		14,171	.00	0		0	
rt therapist ii	1.00	41,507		43,059		43,877	
oord spec prgms hith serv ii m		26,758		0		0	
ance therapist ii	1.00	42,300		64,188		65,407	
mp training spec i	1.00	41,248		43,059		43,877	
usic therapist ii	.50	22,224	1.50	61,473		62,638	
personnel specialist iii	1.00	11,795		31,416		32,588	
cherapeutic recreator ii	12.00	458,913		618,360	15.00	631,324	
admin spec iii	2.00	76,295		78,897		80,389	
d supervised counselor	1.00	38,147		39,632	1.00	40,382	
food service mgr ii	3.00	109,521	3.00	113,164	3.00	115,298	

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
m00109 Spring Grove Hospital Cer	nter						
m00l0901 Services and Institutiona	al Operation	าร					
ph lab sci ii	.00	0	1.00	31,448	1.00	32,615	
ph lab scientist ii	.00	45,448	2.00	83,726	2.00	85,310	
work adjustment coordinator	.00	1,352	1.00	36,776		37,469	
ph lab sci ii biochemistry	1.00	15,724	.00	0	.00	0	
ph lab sci ii medical technolog	1.00	15,135	.00	0	.00	0	
admin spec ii	2.00	70,811	2.00	73,328	2.00	74,710	
psychologist intern	3.00	70,093		72,345		72,345	
agency buyer iv	1.00	41,507		42,658		43,468	
licensed practical nurse iii ad	9.00	296,427		396,209		404,882	
licensed practical nurse iii ld	9.00	280,687		410,541		418,916	
dental hygienist iii	1.00	38,883		40,007		40,764	
licensed practical nurse ii	42.00	1,392,815		1,934,294		1,972,073	
licensed practical nurse i	.50	25,639		214,396		219,564	
agency buyer i	2.00	61,768		64,127		65,873	
occupational therapy asst ii	2.00	66,895		103,068		105,002	
radiologic technologist ii	1.00	33,495		34,566		35,215	
services supervisor i	1.00	33,495		34,887		35,542	
occupational therapy asst i	2.00	56,536		59,716		60,824	
pharmacy technician	1,00	24,696		71,992		73,304	
police officer supervisor	1.00	44,317		45,496		46,363	
police officer iii	4.00	120,027		121,204		123,841	
police officer ii	1.00	48,880		110,265		112,888	
agency hlth and safety spec iii	1.00	35,742		37,180		37,880	
police officer i	.00	3,873		36,492		37,180	
police officer trainee	1.00	29,633		0		0	
agency hlth and safety spec ii	1.00	31,393		32,444		33,050	
building security officer ii	2.00	42,451		47,073		48,325	
building security officer train	.00	0		18,699		19,361	
personnel associate iii	1.00	38,883		40,007		40,764	
hlth records tech supy	2.00	42,338		97,380		99,710	
obs-contract services asst ii	1.00	35,742		36,836		37,530	
personnel associate ii	.00	1,393		37,530		38,238	
personnel associate i	1.00	34,137		35,542		36,210	
activity therapy associate iii	1.00	31,393	1.00	32,444	1.00	33,050	
hlth records tech ii	12.00	379,909	16.00	496,455	16.00	506,484	
personnel clerk	2.00	56,528	1.00	33,355	1.00	33,980	
work adjustment associate iii	2.00	62,786	2.00	65,188	2.00	66,405	
hlth records tech i	2.00	33,523	.00	0		0	
direct care asst ii	101.00	2,702,814	144.00	3,925,752	144.00	4,013,019	
direct care asst i	8,00	83,629	11.00	240,839	11.00	248,985	
direct care trainee	9.00	137,000	18.00	361,572	18.00	373,868	
fiscal accounts clerk manager	1.00	44,317	1.00	45,496	1.00	46,363	
hith records prom mor	1.00	40,269	1.00	41,408	1.00	40,303	
management associate	1.00	42,191	2.00	81,806	2.00	83,357	

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbo
0109 Spring Grove Hospital Ce	enter						
010901 Services and Institution	nal Operation	ns					
office manager	1.00	38,450	1.00	39,943	1.00	40,699	
volunteer activities coord supv	/ 1.00	41,507	1.00	42,658	1.00	43,468	
fiscal accounts clerk supervise	3.00	108,079	3.00	112,407	3.00	114,525	
admin aide	.00	1,367	1.00	37,180	1.00	37,880	
office supervisor	3.00	101,213	3.00	106,665	3.00	109,245	
office secy iii	4.00	131,129	6.00	203,185	6.00	206,990	
fiscal accounts clerk ii	4.00	124,444	4.00	129,227	4.00	131,640	
office secy ii	11.00	315,362		-		421,989	
office services clerk lead	1.00	31,994		33,050		33,668	
supply officer iv	1.00	25,411		29,315		29,858	
office secy i	-50	14,995		15,514		15,802	
office services clerk	12.00	355,065		-		446,383	
office clerk ii	13.00	378,207		397,231		405,429	
supply officer ii	1.00	28,521		29,137		29,677	
cook ii	4.00	121,531				169,554	
obs-office clerk i	1.00	-1,445		•		0	
office clerk i	1.00	27,066		27,875		28,389	
supply officer i	2,00	47,477		49,872		51,186	
telephone operator ii	.00	807		21,478		22,252	
telephone operator i	.00	760		19,858		20,567	
maint chief iv lic	1.00	39,166		78,400		79,886	
maint chief iv non lic	1.00	42,308		85,315		86,936	
maint chief ii non Lic	5.00			253,000			
		188,008		•		258,308	
automotive services specialist	1.00	35,742		36,836		37,530	
maint chief ii non lic	1.00	24,024		0		0	
automotive services mechanic	1.00	30,467		31,509		32,096	
stationary engineer 1st grade	4.00	137,681		239,135		243,619	
carpenter trim	4.00	113,199		162,848		165,892	
chf steward/stewardess	1.00	30,805		31,849		32,444	
electrician	2.00	64,623		67,362		68,622	
locksmith	1.00	31,393		,		33,355	
painter	3.00	94,250		129,216		131,628	
sheet metal worker	3.00	94,179		97,932		99,760	
steam fitter	3.00	90,163		94,134		95,888	
maint mechanic senior	8.00	272,578		293,903		299,793	
maint mechanic	4.00	83,353		81,694		83,656	
barber	1.00	25,105	1.00	26,429	1.00	26,915	
beauty operator	2.00	47,735	2.00	50,135	2.00	51,053	
building services supervisor	1.00	35,347	1.00	36,437	1.00	37,123	
food service supv ii	4.00	119,731	4.00	124,680	4.00	126,998	
grounds supervisor ii	1.00	29,990	1.00	31,313	1.00	31,895	
food service supv i	4.00	94,897	4.00	112,269	3.00	90,684	Abol i
housekeeping supv ii	1.00	19,040	.00	0	.00	0	
housekeeping supv i	3.00	88,036		132,122	5.00	134,915	

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Resitions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance Symbol
						Actomotice Symbol
m00109 Spring Grove Hospital (	Center					
m00l0901 Services and Institutio		าร				
linen service supv	1.00	21,186	1.00	27,620	1.00	28,129
maint asst	1.00	2,155	.00	0	.00	0
patient/client driver	2.00	26,473	2.00	56,004	2.00	57,038
building services worker ii	26.00	588,236	29.00	706,585	29.00	722,126
food service Worker ii	31.50	716,216	32.50	807,155	31.00	783,503 Abolish
linen service chief	1.00	25,202	1.00	26, 191	1.00	26,672
linen service worker ii	3.00	61,844	2.00	50,090	2.00	51,008
service work chief	1_00	27,363	1.00	26,672	1.00	27,163
stock clerk ii	1.00	22,868	1.00	24,138	1.00	24,579
building services worker i	2.00	20,814	1.00	20,767	1.00	21,512
food service worker i	1.50	19,959	1.50	28,049	1.50	29,042
linen service Worker i	.00	0	1.00	18,699	1.00	19,361
TOTAL m0010901*	701.50	26,381,359	903.70	37,756,092	900_10	38,502,777
TOTAL m00109 **	701.50	26,381,359	903.70	37,756,092	900.10	38,502,777

	FY 2004	FY 2004	FY 2005	FY 2005	FY 2006	FY 2006	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00l10 Clifton T. Perkins Hospi	tal Center						
m00l1001 Services and Institution	al Operation	าร					
physician program manager iii	2.00	279,347	2.00	292,217	2.00	303,599	
asst attorney general vi	1.00	78,133		79,648	1.00	81,198	
asst supt iii state hospital	.00	33,042		68,397		69,722	
asst supt ii state hospital	1.00	32,239		0		0	
therapy services mgr i	1.00	64,033		66,034		67,312	
registered dietitian v hlth car		2,042		55,164		56,224	
physician clinical specialist	10.00	915,274	9.00	1,071,070	9.00	1,112,909	
physician clinical specialist	5.00	373,943	4.00	466,266		484,666	
physician clinical staff	.00	154,709	2.00	207,106	2.00	215 <b>,1</b> 54	
physician clinical staff	1.00	106,832	1.00	111,931	1.00	116,284	
dentist iii, residential	1.00	89,254	1.00	90,880	1.00	92,655	
asst dir of nursing perkins	2.00	146,223	2.00	149,871	2.00	152,783	
nursing education supervisor pe	1.00	71,706	1.00	73, 156	1.00	74,577	
nursing instructor perkins	2.00	134,208	2.00	137,020	2.00	139,674	
registered nurse manager perkin	2.00	348,327	5.00	343,864	5.00	350,525	
computer network spec supr	1.00	61 <b>,6</b> 01	1.00	62,951	1.00	64,167	
fiscal services chief ii	1.00	62,805	1.00	64,781	1.00	66,034	
psychologist ii	4.00	268,564	5.00	295,410	5.00	302,424	
psychologist ii	1.00	0	.00	0	.00	0	
registered nurse supv perkins	13.00	500,947	10.00	618,094	10.00	630,907	
social work manager, health svc	1.00	59,263	1.00	61,168	1.00	62,349	
teacher apc plus 30	1.00	70,219	1.00	70,967	1.00	70,967	
occupational therapist supervis	1.00	58,787	1.00	60,684	1.00	61,855	
psychologist i	2.00	3,748	.00	0	.00	0	
registered nurse charge perkins	42.00	1,925,075	34.00	1,912,249	34.00	1,953,573	
social work prgm admin, health	1.00	54,415	1.00	56,224	1.00	57,307	
librarian apc dhmh	1.00	60,996	1.00	61,744	1.00	61,744	
administrator ii	1.00	49,020	1.00	50,721	1.00	51,693	
computer network spec ii	2.00	101,888		104,378		106,382	
occupational therapist iii adv	1.00	55,030	1.00	56,852	1.00	57,946	
personnel administrator i	1.00	55,030	1.00	56,852	1.00	57,946	
prgm admin ii mental hlth	1.00	48,997	1,00	55,779		56,852	
psychology associate doctorate	1.00	117,202		145,610		148,841	
registered nurse perkins	19.00	702,183	19.00	996,482	19.00	1,015,928	
security attend manager ii	1.00	0	1.00	40,518	1.00	42,054	
social work supv health svcs	4,00	199,909		205,820	4.00	209,767	
maint supv iii	1.00	38,693	1.00	40,936	1.00	42,488	
occupational therapist ii	1.00	45,905	1.00	47,544	1.00	48,453	
security attend manager i	6.00	295,743	6.00	305,006	6.00	310,852	
social worker ii, health svcs	4.75	224,539		280,185	6.00	285,536	
social worker ii, health svcs	.75	0	.50	19,004	.50	19,722	
accountant ii	1.00	47,322	1.00	48,531	1.00	49,459	
activity therapy manager	1.00	47,322	1.00	48,990	1.00	49,928	
admin officer iii	2.00	33,750	1.00	35,660	1.00	37,002	
				,			

	FY 2004	FY 2004	FY 2005	FY 2005	FY 2006	FY 2006	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00l10 Clifton T. Perkins Hospi							
m00l1001 Services and Institution							
a/d associate counselor, lead	1.00	44,673		46,287		47,171	
computer network spec trainee	1.00	43,824		45,422		46,287	
coord spec prgms hith serv iv m		47,322		48,531		49,459	
social worker i, health svcs	5.00	164,930		164,438		168,225	
admin officer ii	.00	14,529		45,496		46,363	
art therapist supervisor	1.00	44,317		45,925		46,801	
a/d associate counselor	1.00	41,046		42,194		42,996	
personnel officer i	1,00	39,507	1.00	41,019		41,796	
therapeutic recreator superviso	1.00	42,324	1.00	43,812	1.00	44,645	
work adjustment manager	1.00	44,317	1.00	45,925	1.00	46,801	
emp training spec i	.00	14,112	1.00	42,256	1.00	43,059	
music therapist ii	.00	34,247	1.00	42,658	1.00	43,468	
therapeutic recreator ii	4.00	154,392	3.75	159,473	3.75	162,502	
therapeutic recreator ii	.00	0	.00	0	.00	0	
work adjustment supervisor	1.00	41,507	1.00	43,059	1.00	43,877	
volunteer activities coord iii	1.00	38,883	1.00	40,382	1.00	41,146	
work adjustment coordinator	1.00	37,021	1.00	38,897	1.00	39,632	
admin spec ii	1.00	35,742	1.00	37,180	1.00	37,880	
emp training spec ii	1.00	24,024	.00	0	.00	0	
food service mgr i	1.00	31,305		33,252	1.00	33,875	
electronic tech ii	1.00	33,495		34,887		35,542	
security attend lpn	33.00	1,306,936		1,461,550	32.00	1,492,200	
security attend supv	7.00	243,175		318,305	7.00	325,042	
security attend supv hosp polic	.00	45,405	1.00	47,621	1.00	48,531	
security attend iii	16.00	566,265		619,169	15.00	631,495	
security attend iii hosp police	2.00	39,949		41,470	1.00	42,256	
security attend ii	35.00	1,092,681		1,348,053		1,383,672	
security attend ii hosp police	2.00	77,765		80,764		82,292	
security attendant nursing ii,p		3,463,101		3,900,962		3,987,087	
agency hlth and safety spec iii		33,125		34,193		34,835	
security attend i	11.00	230,507		436,908		451,813	
security attendant nursing i,pe		294,644		-		332,205	
hith records tech supv	1.00	33,761				35,818	
obs-contract services asst ii	1.00	35,742		36,836		37,530	
personnel associate ii	2.00	71,485		73,672		75,060	
agency procurement associate ii		34,403		33,307		33,930	
hlth records tech ii	4.00	119,206		124,314		126,631	
personnel clerk	1.00	9,267		0		0	
work adjustment associate iii	3.00	50,887		56,323		57,812	
hith records tech i	2.00	59,571		62,626		63,790	
físcal accounts clerk manager	1.00	39,507		40,638		41,408	
hith records prgm mgr	2.00	81,348		84,419		86,020	
management associate	1.00	40,720		41,863		42,658	
fiscal accounts clerk superviso		36,026		37,469		38,175	
Fiscal accounts Clerk superviso	, I,QU	50,020	1.00	21,409	1.00	50,175	

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
m00l10 Clifton T. Perkins Hosp							
m00l1001 Services and Institutio	•						
office processing clerk supr	1.00	34,137		•		36,210	
office secy iii	7.00	225,493				239,942	
fiscal accounts clerk ii	3.00	82,601				90,152	
office secy ii	4.00	100,075				119,356	
services specialist	3.00	78,341		•		64,587	
office services clerk	5.00	150,484	7.00			210,772	
supply officer iii	2.00	61,661	2.00	62,340	2.00	63,499	
office processing clerk ii	1.00	28,654		29,949	1.00	30,507	
supply officer ii	2.00	44,719	2.00	47,322	2.00	49,046	
cook ii	4.00	74,172	4.00	108,131	4.00	110,549	
office processing clerk i	1.00	23,569	1.00	24,764	1.00	25,216	
maint chief iii non lic	2.00	77,030	2.00	79,272	2.00	80,771	
electrician high voltage	.00	-73	.00	0	.00	0	
maint chief i non lic	1.00	32,865	1.00	33,930	1.00	34,566	
stationary engineer 1st grade	1.00	33,495	1.00	34,887	1.00	35,542	
carpenter trim	2.00	58,912	2.00	61,536	2.00	62,942	
chf steward/stewardess	1.00	31,393	1.00	32,444	1.00	33,050	
locksmith	1.00	30,714	2.00	60,293	2.00	61,413	
painter	3.00	60,501	2.00	62,579	2.00	63,745	
steam fitter	3.00	45,231	2.00	56,528	2.00	58,048	
maint mechanic	1.00	17,202	1.00	29,949	1.00	30,507	
food service supv i	2.00	46,147	2.00	52,104		53,467	
patient/client driver	1.00	10,866	.00	0	.00	0	
building services worker ii	1.00	24,735	2.00	51,904	2.00	52,858	
cook i	.00	12,383	1.00	19,858	1.00	20,567	
food service worker ii	11.00	206,000	11.00	256,160	11.00	262,084	
food service worker i	3.00	48,490	4.00	74,478	4.00	77,114	
TOTAL m0011001*	476.50	18,635,055	477.25	21,220,050	477.25	21,717,753	
TOTAL m00110 **	476.50	18,635,055		21,220,050	477.25	21,717,753	

m0011101 Services and Institutional Operations

mouthur services and institutional	Uperations					
physician program manager iii	1.00	134,204	1.00	140,417	1.00	145,886
prgm mgr senior ii	1.00	77,880	1.00	80,159	1.00	81,719
dir nursing psych	1.00	78,133	1.00	80,415	1.00	81,980
asst supt i state hospital	1.00	62,805	1.00	64,167	1.00	65,408
registered dietitian v hlth car	1.00	58,787	1.00	60,110	1.00	61,270
physician clinical specialist	2.50	252,941	2.50	289,863	2.50	301,230
physician clinical specialist	1.10	115,059	1.10	132,541	1.10	137,698
physician clinical staff	1.00	52,676	1.00	111,931	1.00	116,284
clinical nurse specialist psych	4.00	230,346	4.00	247,889	4.00	253,705
psychologist ii	5.00	312,329	5.00	328,918	5.00	335,282
registered nurse manager med	2.00	117,259	2.00	128,334	2.00	130,815

	FY 2004	FY 2004	FY 2005	FY 2005	FY 2006	FY 2006	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol

# m00l11 John L. Gildner Regional Institute for Children and Adolescents

m0011101 Services and Institutional Operations registered nurse manager psych 64,167 1.00 62,805 1.00 1.00 65,408 social work manager, health svc 1.00 58,128 1.00 60,011 1.00 61,168 psychologist i 2.00 52,717 1.00 54,123 1.00 55.164 registered nurse supv .25 10,405 .25 14,884 .25 15,171 registered nurse supv med 1.75 96,938 1.75 103,765 1.75 105,767 speech patholgst audiolgst iv .50 8,059 .00 n .00 0 prgm admin ii mental hlth 1.00 51,936 1.00 53,696 1.00 54,727 psychology associate doctorate .00 12,905 1.00 46,175 1.00 47,938 registered nurse charge med 3.00 106,926 2,00 109,465 2.00 111,569 157,208 registered nurse charge psych 4.00 166,073 3.00 3.00 161,106 social work supv health svcs 1.00 50,944 52,189 1.00 1.00 53,191 social worker adv health svcs 3.00 152,833 3.00 157,559 3.00 160,583 speech patholgst audiolgst iii .50 25,473 .50 26,343 .50 26,848 fiscal services officer i 1.00 41,739 1.00 44.103 45,781 1.00 personnel officer iii 1.00 ۵ 1.00 38.007 1.00 39,443 registered nurse .00 31,440 1.00 43,296 1.00 44,942 social worker ii, health svcs 6.00 248,265 6.00 283,513 6.00 289,647 coord spec prgms hlth serv iv m 1.00 43,880 1.00 48,990 1.00 49,928 emp training spec ii 1.00 44,317 1.00 45,925 1.00 46,801 maint supv i non lic 1.00 44,317 1.00 45,925 1.00 46.801 therapeutic recreator superviso 1.00 40,269 1.00 41.408 1.00 42,194 43,059 dance therapist ii 1.00 33,206 1.00 1.00 43,877 food administrator i 1.00 38,450 1.00 39,943 1.00 40,699 music therapist ii 1.00 37,011 1.00 38,473 1.00 39,200 admin spec ii 1.00 35,742 1.00 36,836 1.00 37,530 psychologist intern 3.00 73,006 3.00 72,345 3.00 72,345 agency buyer i 1.00 32,865 1.00 34,245 1.00 34,887 volunteer activities coord ii 1.00 32,865 1.00 34,245 1.00 34,887 camh associate supv 10.00 408,202 11.00 452,282 11.00 460,855 camh specialist i 1.00 20,582 2.00 76,408 2.00 77,851 camh associate lead 3.00 145,402 5.00 173.003 5.00 176,548 camh specialist i 3.00 109,173 2.00 67,128 2.00 68,386 personnel associate ii 1.00 41.046 1.00 37,530 1.00 38,238 camh associate iii 8.00 237.492 10.00 311,689 10.00 318,619 .00 fiscal accounts technician i 29,718 1.00 35,542 1.00 36,210 camh associate ii 7.00 114,730 4.00 116,214 4.00 118,890 hlth records tech ii 2.00 62,222 2.00 64,605 2.00 65,811 camh associate i 5.00 99,661 4.00 108,677 4.00 111,413 direct care asst ii 13.00 336,313 13.00 13.00 361,168 368,289 direct care asst i .00 4,344 .00 0 .00 0 direct care trainee .00 2,446 .00 0 .00 Û management associate .00 37,827 1.00 41,470 1.00 42,256 volunteer activities coord supv 1.00 41,507 1.00 42,658 1.00 43.468 fiscal accounts clerk superviso 1.00 34,681 1.00 36,097 1.00 36,776

	FY 2004	FY 2004	FY 2005	FY 2005	FY 2006	FY 2006	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol

m00l11 John L. Gildner Regional Institute for Children and Adolescents

m00l1101 Services and Institution	nal Operations					
admin aide	1.00	6,134	.00	0	.00	0
office secy iii	2.00	64,299	2.00	69,132	2.00	70,430
fiscal accounts clerk ii	2.00	36,366	1.00	33,355	1.00	33,980
office secy ii	6.00	182,471	6.00	195,895	6.00	199,560
supply officer ii	1.00	28,120	1.00	29,404	1.00	29,949
cook íi	5.00	134,676	5.00	139,628	5.00	142,205
telephone operator ii	1.00	26,870	1.00	28,129	1.00	28,649
maint chief iii non lic	1.00	38,883	1.00	40,382	1.00	41,146
electrician high voltage	2.00	70,150	2.00	72,324	2.00	73,685
carpenter trim	1.00	31,393	1.00	32,744	1.00	33,355
painter	1.00	30,805	1.00	32,143	1.00	32,744
maint mechanic senior	2.00	58,329	2.00	60,386	2.00	61,508
maint mechanic	.00	0	1.00	21,646	1.00	22,427
housekeeping supv iv	2.00	61,621	2.00	64,299	2.00	65,498
food service supv ii	3.00	82,500	3.00	93,949	3.00	95,699
grounds supervisor i	1.00	26,870	1.00	27,875	1.00	28,389
housekeeping supv i	2.00	53,104	2.00	55,749	2.00	56,778
patient/client driver	2.00	53,241	2.00	55,246	2.00	56,264
building services worker ii	8.00	196,293	8.00	206,243	8.00	210,030
food service worker ii	11.00	232,247	9.50	241,330	9.50	245,926
linen service worker ii	1.00	23,387	1.00	24,579	1.00	25,027
food service worker i	.00	30,342	2.00	46,218	2.00	47,060
TOTAL m00l1101*	170.60	6,319,380	171.60	6,949,769	171.60	7,102,798
TOTAL mOOl11 **	170.60	6,319,380	171.60	6,949,769	171_60	7,102,798

### m00l12 Upper Shore Community Mental Health Center

m00l1201 Services and Institutional Operations

nootreer der rices and miser tachonge	operaciona					
dir nursing psych	1.00	66,888	1.00	68,945	1.00	70,283
physician clinical specialist	3.00	230,118	3.00	348,118	3.00	361,829
clinical nurse specialist psych	3.00	182,624	3.00	186,654	3.00	190,260
nursing instructor	1.00	61,601	1.00	62,951	1.00	64,167
psychologist ii	2.00	94,942	2.00	122,092	2.00	124,888
registered nurse manager psych	2.00	122,783	2.00	127,720	2.00	130,189
registered nurse supv med	1.00	57,662	1.00	59,535	1.00	60,684
registered nurse supv psych	4.00	170,755	3.00	177,481	3.00	180,904
social work prgm admin, health	1.00	58,787	1.00	60,684	1.00	61,855
registered nurse charge psych	6.00	278,063	6.00	307,164	6.00	313,821
social work supv health svcs	2.00	99,821	2.00	103,892	2.00	105,885
registered nurse	9.50	392,215	10.50	478,761	10.50	491,330
social worker ii, health svcs	2.00	91,444	2.00	96,906	2.00	98,758
police chief i	1.00	39,641	1.00	43,741	1.00	44,573
social worker i, health svcs	1.00	41,240	1.00	40,602	1.00	42,141
maint supv i non lic	1.00	40,269	1.00	41,408	1.00	42,194
						•

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbo
100ll2 Upper Shore Community Me	ntal Health	Center					
nOOll201 Services and Institution							
registered dietitian ii	1.00	44,317	1.00	45,496	1.00	46,363	
therapeutic recreator superviso		44,317		45,925		46,801	
art therapist ii	1.00	3,609		31,416		32,588	
therapeutic recreator ii	1.00	32,924		35,074		36,390	
volunteer activities coord iii	1.00	38,883		40,007		40,764	
licensed practical nurse iii ad		162,111		167,059		170,230	
licensed practical nurse iii ld		-45		0		0	
licensed practical nurse ii	3.50	98,455		146,430		149,815	
police officer supervisor	.00	7,749		45,496		46,363	
police officer ii	5.00	114,324		77,807		79,279	
police officer i	.00	12,060		28,734		29,799	
police officer trainee	.00	26,573		26,038		26,995	
hlth records tech supv	1.00	33,125		34,193		34,835	
personnel associate ii	1.00	35,068		36,492		37,180	
hlth records reviewer	2.00	66,330		68,811		70,102	
activity therapy associate iii	2.00	59,958		62,302		63,462	
hlth records tech ii	3.00	103,594		118,461		121,151	
hith records tech i	1.00	8,463		0		0	
direct care asst ii	17.00	364,263		447,878		458,588	
supv library files	1.00	28,120		29,404		29,949	
direct care asst i	.00	13,550		20,734		21,478	
direct care trainee	1.00	33,335		9,588		9,929	
hlth records prgm mgr	1.00	38,039		40,256		41,019	
management associate	1.00	40,720		42,256		43,059	
fiscal accounts clerk, lead	1.00	26,245		27,989		29,023	
office secy iii	.00	14,288		26,038		26,995	
office secy ii	2.00	48,604		33,050		33,668	
office services clerk lead	1.00	30,228		31,267		31,849	
office services clerk	1.00	23,860		25,619		26,558	
office processing clerk i	1.00	21,106		22,647		23,466	
maint mechanic senior	.00	12,542		31,313		31,895	
patient/client driver	1.00	26,485		28,129		28,649	
motor vehicle oper ii	1.00	13,837		0		0	
OTAL m00l1201*	98.00	3,655,890	98.00	4,152,563	98.00	4,252,003	
OTAL m00l12 **	<b>98.</b> 00	3,655,890		4, 152, 563	98.00	4,252,003	

m00l14 Regional Institute for Children & Adolescents-Southern Md

m00l1401 Services and Institutional Operations

physician program manager iii	1.00	72,594	.00	0	.00	0
physician program manager iii	.00	10,560	.80	112,334	.80	116,709
prgm mgr senior ii	1.00	85,842	1.00	88,278	1.00	90,001
dir nursing psych	1.00	36,471	1.00	86,870	1.00	86,870
psychology services chief	1.00	68,419	1.00	70,507	1.00	71,875

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symb
				мрргоргтацтоп			
00l14 Regional Institute for C	hildren & A	dolescents-Sout	hern Md				
00l1401 Services and Institution							
asst supt i state hospital	1.00	66,564	1.00	68,616	1.00	69,945	
physician clinical specialist	2.00	244,980		415,043		431,275	
physician clinical specialist	2.00	121,664		21,427		22,294	
fiscal services chief ii	.00	2,223		59,444		60,590	
psychologist ii	1.00	0		0		0	
registered nurse manager psych	2.00	124,512		128,334		130,816	
social work manager, health svc		54,854		56,671		57,763	
registered nurse supv psych	4.00	206,802		235,755		240,708	
obs-psychologist iii doctorate	1.00	55,030		56,316		57,399	
prgm admin ii mental hlth	1.00	52,947		54,727		55,779	
psychology associate doctorate	.00	14,639		26,343			
registered nurse charge psych	2.00	14,839		20,343 118,147		26,848	
fiscal services officer i	2.00	13,044		110,147		120,424 0	
prgm admin i mental hlth		•					
-	1.00	47,704		48,916		49,852	
social worker ii, health svcs	5.00	251,516		260,006		264,996	
coord spec prgms hlth serv iv m		94,644		97,980		99,856	
emp training spec ii	1.00	40,269		41,796		42,591	
psychology associate iii master		88,634		90,992		92,726	
admin spec iii	1.00	33,401		35,431		36,097	
personnel specialist ii	1.00	38,883		40,007		40,764	
mental health assoc iv	1.00	35,742		36,836		37,530	
therapeutic recreator i	1.00	0		27,710		28,734	
admin spec i	1.00	31,050		32,096		32,695	
youth supv iii	1.00	35,742		37,180		37,880	
camh associate supv	5.00	133,887		192,230		197, 127	
camh associate iii	3.00	71,866		69,132		70,429	
hith records reviewer	1.00	23,793	1.00	34,887	1.00	35,542	
camh associate ii	5.00	94,529		144,133		148,297	
camh associate i	5.00	151,614		154,864		160,550	
activity therapy associate i	1.00	15,984	1.00	21,646	1.00	22,427	
direct care asst ii	5.00	140,599	5.00	145,685	5.00	148,385	
fiscal accounts clerk ii	1.00	30,203	1.00	34,618	1.00	35,267	
office secy ii	1.50	49,845	1.50	51,449	1.50	52,415	
maint chief iv non lic	.00	0	1.00	31,416	1.00	32,588	
painter	1,00	29,645	1.00	30,978	1.00	31,555	
maint mechanic senior	.00	13,457	1.00	28,303	1.00	28,826	
maint mechanic	1.00	19,165	.00	0	.00	0	
food service supv i	1.00	28,084	1.00	29,404	1.00	29,949	
food service worker ii	3.00	60,865	3.00	76,483	3.00	77,885	
OTAL mOOL1401*	71.50	2,905,250	72.50	3,392,990	72.50	3,474,259	
OTAL m00114 **	71.50	2,905,250	72.50	3,392,990	72.50	3,474,259	

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
m00m01 Developmental Disabiliti	es Administ	ration					
m00m0101 Program Direction							
exec vii	1.00	102,263	1.00	106,396	1.00	106,396	
prgm mgr senior ii	1.00	84,186	1.00	86,589	1.00	88,278	
prgm mgr senior i	4.00	294,120	4.00	301,900	4.00	309,013	
prgm mgr iv	1.00	54,881	1.00	55,971	1.00	58,125	
fiscal services administrator i	1.00	71,706	1.00	73,156	1.00	74,577	
prgm mgr íli	1.00	70,326	1.00	72,453	1.00	73,859	
prgm admin iv	.00	0	1.00	71,299	1.00	71,299	
administrator iii	.00	31,566	1.00	54,123	1.00	55,164	
data base spec supervisor	_00	45,072	1.00	60,590	1.00	61,759	
psychologist ii	1.00	64,033	1.00	65,408	1.00	66,673	
data base spec íi	1.00	16,069	.00	0	.00	0	
fiscal services administrator i	1.00	58,787	1.00	43,205	1.00	44,848	
prgm admín íií dev dsbl	.00	20,636	1.00	55,164	1.00	56,224	
staff atty ii attorney genral	2.00	54,415	1.00	55,694	1.00	56,766	
administrator ii	3.00	124,049	3.00	165,801	3.00	168,989	
administrator ii	1.00	55,030	1.00	56,316	1.00	57,399	
agency budget specialist supv	1.00	19,824	.00	0	.00	0	
computer network spec ii	1.00	50,944	1.00	52,685	1.00	53,696	
financial compliance auditor su	1,00	48,669		40,518	1.00	42,054	
prgm admin ii dev dsbl	3.00	135,211	2.00	111,558	2.00	113,704	
administrator i	1.00	50,538	1.00	52,271	1.00	53,274	
administrator i	1.00	36,982	2.00	90,278	2.00	92,717	
dp programmer analyst i	.00	15,065	1.00	39,443	1,00	40,936	
prgm admin i dev dsbl	4.00	154,266	3.00	152,503	3.00	155,426	
social worker ii, health svcs	1.00	47,704	1.00	48,916	1.00	49,852	
webmaster î	.50	11,097	.50	19,004	.50	19,722	
admin officer iii	3.00	132,291	3.00	137,368	3.00	140,743	
computer info services spec ii	1.00	42,992	1.00	44,573	1.00	45,422	
coord spec prgms hith serv iv d	1.00	47,322	1.00	48,990	1.00	49,928	
admin officer ii	1.00	39,861	2.00	75,263		77,312	
coord spec prgms hlth serv iii	1.00	41,046	1.00	42,194		42,996	
admín officer í	.00	40,202	1.00	41,863		42,658	
admin officer i	.00	8,271	1.00	35,732	1.00	37,076	
admin spec iii	1.00	36,026	1.00	37,123	1.00	37,822	
admin spec ii	1.00	0	.00	0	.00	0	
agency procurement specialist s	1.00	53,534	1.00	55,779	1.00	56,852	
agency procurement specialist i	1.00	51,980	2.00	87,907	2.00	89,579	
agency procurement specialist i	.00	20,971	.00	C	.00	0	
agency procurement specialist t	1.00	8,719	.00	0	.00	0	
admin aide	1.00	23,729	.00	0	.00	0	
office secy iii	4.00	104,680	4.00	129,072	4.00	132,020	
fiscal accounts clerk ii	1.00	46,889	2.00	59,188	2.00	60,761	
office services clerk	1.00	9,341	.00	0	.00	0	
Positions to be determined	.00	0	.00	0	-1.00	0	Abolish
TOTAL mOOmO101*	50.50	2,425,293	52.50	2,726,293	51.50	2,783,919	

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
m00m0102 Community Services							
dir nursing med	1.00	78,133		79,648		81,198	
psychology services chief	1.00	68,419	1.00	69,837		71,191	
nursing program conslt/admin i	1.00	60,420	1.00	61,759		62,951	
asst dir of nursing med	1.00	67,104	1.00	69,167	1.00	70,507	
psychologist ii	1.00	0		0		0	
registered nurse manager med	1.00	62,805	1.00	64,167	1.00	65,408	
prgm admín iii dev dsbl	4,00	180,273	4.00	229,931	4.00	234,359	
registered nurse supv med	1,00	57,662	1.00	59,535	1.00	60,684	
accountant supervisor i	3.00	167,764	4.00	191,185	4.00	196,567	
administrator ii	1.00	53,978	1.00	55,253	1.00	56,316	
comm hith nurse supervisor	1.00	53,978	1.00	55,253	1.00	56,316	
prgm admin ii dev dsbl	3.00	185,104	4.00	220,103	4.00	224,335	
social work supv health svcs	1.00	50,944	1.00	52,189	1.00	53,191	
accountant, lead	1.00	50,538	1.00	52,271	1.00	53,274	
prgm admin i dev dsbl	4.00	181,049	4.00	206,645	4,00	210,608	
social worker ii, health svcs	2.00	95,408	2.00	98,295	2.00	100,176	
accountant ii	3.00	66,214		89,213	2.00	90,912	
computer info services spec ii	3.00	138,897		145,132	3.00	147,908	
coord spec prgms hlth serv iv d	I 11.00	540,984		524,552		535,344	
social worker i, health svcs	2.00	86,849		89,596		91,302	
accountant i	1.00	3,205		42,996		43,812	
admin officer ii	2.00	88,634		158,784		163,044	
coord spec prgms hlth serv iii	5.00	212,037		219,550		223,728	
financial compliance auditor i	.00	0		. 0		. 0	
psychology associate iii master		88,634		91,421		93,164	
work adjustment manager	1.00	44,317		45,925		46,801	
admin officer i	1.00	41,507		42,658		43,468	
coord spec prgms hlth serv ii d		533,945		549,530		560,514	
fiscal accounts technician ii	1.00	32,300		33,564		34, 193	
fiscal accounts technician i	1.00	32,865		33,930		34,566	
management associate	2.00	79,171		81,828		83,380	
admin aide	2.00	71,485		64,546		66,264	
office secy iii	6.00	180,982		173,472		176,728	
fiscal accounts clerk ii	.00	27,357		30,135		30,695	
office secy ii	4.00	103,480		113,699		116,762	
office secy i	4.00	4,190		25,168		26,089	
,	.00	4,190		46,024		47,696	
office services clerk				48,024 25,875	1.00		
office processing clerk ii	1.00	23,435	1.00	23,013		26,349	
TOTAL m00m0102*	90.00	3,814,067	94.00	4,192,836	94.00	4,279,800	
TOTAL m00m01 **	140.50	6,239,360	146,50	6,919,129	145.50	7,063,719	

# Kealth, Hospitals and Mental Hygiene

	FY 2004	FY 2004	FY 2005	FY 2005	FY 2006	FY 2006	C
Classification Title	Positions	Expenditure		Appropriation		Allowance	Symbol
m00m02 Rosewood Center							
m00m0201 Services and Institution	al Operations	5					
physician program manager iii	1.00	134,204	1.00	140,417	1.00	145,886	
prgm mgr senior i	1.00	0	.00	0	.00	0	
dir nursing med	1.00	68,197	1.00	70,283	1.00	71,645	
asst supt iii state hospital	1.00	80,317	1.00	72,453	1.00	73,859	
psychology services chief	1.00	68,419	1.00	69,837	1.00	71,191	
registered dietitian v hlth car	1.00	58,787	1.00	60,110	1.00	61,270	
physician clinical specialist	1.00	115,059	1.00	118,148	1.00	122,836	
physician clinical staff	2.00	213,663	2.00	223,862	2.00	232,568	
physician clinical staff	1.00	106,832	1.00	111,931	1.00	116,284	
dentist iii residential	1.00	89,254	1.00	91,759	1.00	93,551	
fiscal services chief ii	1.00	62,805	1.00	64,781	1.00	66,034	
nursing instructor	1.00	60,420		61,759		62,951	
psychologist ii	1.00	64,033		65,408		66,673	
registered nurse manager med	4.00	186,006		237,366		242,822	
social work manager, health svc	1.00	54,854		56,671		57,763	
speech patholgst audiolgst v	1.00	62,815		64,167		65,408	
occupational therapist supervis		58,787		60,684		61,855	
physical therapist supervisor	1.00	58,787		60,684		61,855	
prgm admin iii dev dsbl	2.00	97,440		116,334		118,577	
psychologist i	.00	. 0		60,110		61,270	
registered nurse charge, rcj	_00	0		43,205		44,848	
registered nurse supv med	6.00	280,368		338,070		345,398	
computer network spec ii	1.00	49,972		51,693		52,685	
occupational therapist iii lead		198,147		207,832		211,829	
personnel administrator i	1.00	52,947		54,212		55,253	
physical therapist iii lead	.50	2,497		20,259		21,027	
prgm admin ii dev dsbl	.00	0		40,518		42,054	
psychology associate doctorate	1.00	28,560		0		0	
registered nurse charge med	5.50	221,756		298,929		305,056	
social work supv health svcs	.00	0		47,938		49,303	
speech patholgst audiolgst iii	2.70	148,275		152,053		154,978	
administrator i	.00	0	1.00	38,007		39,443	
maint supv iii	1.00	50,538		51,779		52,773	
occupational therapist ii	1.50	74,854	1.50	77,433		78,918	
prgm admin i dev dsbl	4,00	150,608	3.00	155,829	3.00	158,819	
registered nurse	.00	0	1.00	38,007	1.00	39,443	
social worker ii, health svcs	2.50	117,924	2,50	121,867	2.50	124,198	
speech patholgst audiolgst ii	1.00	50,419	1.00	53,274	1.00	54,298	
accountant ii	1.00	36,252	1.00	38,397	1.00	39,847	
admin officer iii	2.00	92,860	2.00	95,719	2.00	97,549	
computer info services spec ii	1.00	34,871	1.00	37,002	1.00	38,397	
developmental disabil assoc mgr		228,269	5.00	232,174	5.00	236,604	
personnel officer ii	1.00	46,422	1.00	47,621	1.00	48,531	
police chief i	1.00	40,422	1.00	48,531	1.00	49,459	
petros diret i	1.00	71,366	1.00	40,001	1.00	7,777	

Classification Title         Positions         Expenditure         Positions         Allowance         Symbol           m00m021         Researed Institutional Operations         registered distitianifii         1.50         73,255         1.50         74,658           social work ri, health see:         .00         0         1.00         44,071         1.00         46,990           admin officer ii         2.00         55,921         2.00         73,723         2.00         75,740           coord specifier or in         2.00         92,173         2.00         95,461         2.00         97,285           maint supvion in Clif         1.00         46,137         1.00         45,252         1.00         46,801           psychology associate (if mater         2.00         83,634         2.00         19,421         2.00         93,164           quai devolog disabit prof sup         4.00         176,420         4.00         137,546         3.00         137,946         3.00         137,946         3.00         137,946         3.00         137,952         1.00         43,687           devicemental disabit associase         1.00         43,461         1.00         34,461         1.00         36,772         1.00         43,687		FY 2004	FY 2004	FY 2005	FY 2005	FY 2006	FY 2006	
m00m021 Rosewood Center m00m0201 Services and Institutional Operations registered difetitian iii 1.50 70,983 1.50 73,256 1.50 74,658 social worker i, healt wers 1.00 0.1.00 48,071 1.00 48,990 admin officer ii 2.00 55,221 2.00 73,723 2.00 75,740 coord spec pyras hth serv iii 1.00 44,317 1.00 4,00 0.00 0.00 emp training spec ii 2.00 92,173 2.00 95,661 2.00 97,285 maint supv i non lic 1.00 44,317 1.00 45,025 1.00 46,801 psychology associate iii matter 2.00 88,634 2.00 91,421 2.00 93,164 qual develop disabil prof sup 4.00 176,420 4.00 182,842 4.00 186,328 registered distitian ii .00 0.100 35,467 1.00 34,771 therapsutic recreator superviso 1.00 44,317 1.00 45,925 1.00 46,801 work adjustment manager 300 132,999 3.00 137,346 3.00 139,965 developmental disabil assoc ass 1.00 41,507 1.00 42,658 1.00 43,688 food administrator ii .00 0.100 34,461 1.00 35,732 personnel specialist iii 1.00 41,507 1.00 43,059 1.00 43,877 qual develop disabil prof 7.00 243,062 7.00 263,922 7.00 270,121 therapsutic recreator ii 1.00 41,507 1.00 43,059 1.00 42,688 work adjustment supervisor 3.00 122,437 .00 274,210 7.00 20,901 1.00 30,566 work adjustment scondinator 7.00 262,993 7.00 274,720 7.00 279,911 admin speci ii 1.00 34,427 1.00 36,522 1.00 40,382 food service mgr ii 1.00 35,437 1.00 34,683 1.00 42,658 licensed practical nurse if 3.00 80,925 3.00 106,934 3.00 109,493 licensed practical nurse if 3.00 80,925 3.00 106,934 3.00 109,493 licensed practical nurse if 3.00 80,925 3.00 106,934 3.00 109,493 licensed practical nurse if 1.00 33,495 1.00 34,566 1.00 35,215 vulnteer activities coord ii 1.00 33,495 1.00 34,564 1.00 35,521 vulnteer activities coord ii 1.00 33,495 1.00 34,564 1.00 35,521 vulnteer activities coord ii 1.00 33,495 1.00 34,564 1.00 35,215 vulnteer activities coord ii 1.00 33,495 1.00 34,564 1.00 35,215 vulnteer activities coord ii 1.00 33,495 1.00 34,564 1.00 35,221 vulnteer activities coord ii 1.00 33,545 1.00 34,564 1.00 35,221 vulnteer activities coord ii 1.00 33,545 1.00 34,564 1.00 35,225 voloscontrate disabil assoc 34	Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
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social worker i, health svos 1.00 1.00 48,071 1.00 48,090        admin officer ii 2.00 55,921 2.00 73,723 2.00 75,740        coord spec prime hith serv iii 1.00 34,210 0.0 0 0.0 0 0 0 0 0 0 0 0 0 0 0 0 0 0				1 50	77 354	1 50	7/ 450	
admin officer ii2.0055,9212.0073,7232.0075,740coord spec prgms hith serv iii1.0034,210.000.000emp training spec ii2.0092,1732.0095,4612.0097,285maint supv i non lic1.0044,3171.0045,9251.0046,801psychology associate if i mater2.0098,6342.00182,8424.00186,338registered dictition recever superviso1.0001.0033,4671.0034,721therapeutic recreator superviso1.0044,3171.0045,9251.0045,801work adjustment manager3.00132,8993.00137,3463.00139,965developmental disabil sesso ass1.0041,6771.0043,67144,877qual develop disabil prof7.00243,6627.00243,6621.0043,677qual develop disabil prof7.00243,6627.00270,12144,6581.0042,658therapeutic recreator ii1.0040,7201.0041,8631.0042,658domin spec iii1.0027,937.000000nusic therapist i0.0001.0036,8471.0035,542licensed practical nurse iii3.0026,9537.00274,7200.0035,542licensed practical nurse iii3.0036,9523.00100,9483100,4363licensed practical	-						-	
$ \begin{array}{c} \mbox{coord} spee prgms hith serv iii 1.00 34/210 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 97,285 maint supv inon lic 10.00 44/317 1.00 45/925 1.00 45,601 psychology associate iii matter 2.00 88,634 2.00 91,642 2.00 93,164 0 .00 176,420 0 .00 132,647 1.00 34,721 0 .00 33,467 1.00 34,721 0 .00 176,420 0 .00 137,346 3.00 137,946 3.00 137,946 3.00 137,946 3.00 137,946 3.00 137,946 0 .00 137,946 3.00 137,946 3.00 137,946 0 .00 137,946 3.00 137,946 3.00 137,946 3.00 137,946 3.00 137,946 3.00 137,946 3.00 137,946 3.00 137,946 3.00 137,946 3.00 137,946 3.00 137,946 3.00 137,946 3.00 137,946 3.00 137,946 3.00 137,946 3.00 137,946 3.00 137,946 3.00 137,946 3.00 137,946 3.00 137,946 3.00 137,946 3.00 137,946 3.00 137,946 3.00 137,946 3.00 137,946 3.00 143,643 1.00 43,643 1.00 44,648 1.00 0 0 1.00 34,441 1.00 35,732 0 .00 0 1.00 34,441 1.00 35,732 0 .00 0 1.00 34,441 1.00 35,732 0 .00 0 1.00 43,059 1.00 43,057 1.00 44,658 1.00 44,658 1.00 44,658 1.00 44,658 1.00 44,658 1.00 44,658 1.00 44,658 1.00 44,658 1.00 44,658 1.00 44,658 1.00 44,658 1.00 44,658 1.00 36,147 1.00 35,147 1.00 30,996 1.00 30,996 1.00 0 0.00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .0$	•							
emp training spec if         2.00         92,173         2.00         95,461         2.00         97,825           maint supv i non lic         1.00         44,317         1.00         45,925         1.00         46,601           psychology associate iii master         2.00         86,634         2.00         97,164         93,164           qual develop disabil prof sup         4.00         176,420         4.00         182,822         4.00         186,322           therapeutic recreator superviso         1.00         44,317         1.00         45,925         1.00         46,601           work adjustment manager         3.00         122,899         3.00         137,346         3.00         137,346           develop disabil prof         7.00         243,062         7.00         263,922         7.00         270,121           therapeutic recreator ii         1.00         41,507         1.00         41,683         1.00         42,688         1.00         42,683         1.00         42,683         1.00         42,683         1.00         42,683         1.00         42,658         1.00         30,596         1.00         30,596         1.00         30,596         1.00         30,596         1.00         30,596         <					•			
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qual develop disabil prof sup       4.00       176,420       4.00       182,842       4.00       186,328         registered dietitian ii       .00       0       1.00       33,467       1.00       34,721         therapeutic recreator superviso       1.00       44,317       1.00       45,925       1.00       46,801         work adjustment manager       3.00       132,899       3.00       137,346       3.00       139,965         developmental disabil assoc ass       1.00       41,417       1.00       42,658       1.00       43,468         food administrator i       .00       0       1.00       44,441       1.00       45,722         personnel specialist iii       1.00       40,720       1.00       41,863       1.00       42,658         work adjustment supervisor       3.00       124,487       3.00       129,177       3.00       131,631         admin speci ii       1.00       27,937       .00       0       .00       0       30,556         work adjustment coordinator       7.00       29,501       1.00       30,556       1.00       35,542         licensed practical nurse ii       1.00       33,495       1.00       36,261       1.00       40,	•							
registered dietitian ii       .00       0       1.00       33,467       1.00       34,721         therapeutic recreator superviso       1.00       44,317       1.00       45,925       1.00       46,801         work adjustment manager       3.00       132,899       3.00       137,346       3.00       43,461       1.00       42,658       1.00       43,468         food administrator i       .00       0       1.00       44,41       1.00       35,732         personnel specialist iii       1.00       41,507       1.00       43,859       1.00       43,867         qual develop disabil prof       7.00       243,062       7.00       283,922       7.00       270,121         therapeutic recreator ii       1.00       40,720       1.00       41,863       1.00       42,658         work adjustment supervisor       3.00       124,487       3.00       129,177       3.00       40,382         food service mgr ii       1.00       38,147       1.00       39,632       1.00       40,382         icensed practical nurse iii       .00       0       1.00       29,501       1.00       35,542         licensed practical nurse iii       3.00       95,012       3.00<			-					
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work adjustment manager         3.00         132,899         3.00         137,346         3.00         139,965           developmental disabil assoc ass         1.00         43,461         1.00         34,441         1.00         43,468           food administrator i         0.0         0         1.00         34,441         1.00         43,877           qual develop disabil prof         7.00         243,062         7.00         243,059         1.00         43,877           qual develop disabil prof         7.00         243,062         7.00         41,863         1.00         42,658           work adjustment supervisor         3.00         124,487         3.00         129,177         3.00         131,631           admin spec iii         1.00         38,147         1.00         36,622         1.00         40,382           food service mgr ii         1.00         279,737         0.0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0	_							
developmental disabil assoc ass1.0043,4611.0042,6581.0043,468food administrator i.0001.0034,4411.0035,732personnel specialistiii1.0041,6571.0043,0591.0043,877qual develop disabil prof7.00243,0627.00263,9227.00270,121therapeutic recreator ii1.0040,7201.0041,8631.0042,658work adjustment supervisor3.00124,4873.00129,1773.00131,631admin spec iii1.0038,1471.0039,6321.0040,382food service mgr ii1.0027,937.000.000music therapist i.0001.0029,5011.0030,596work adjustment coordinator7.00262,8937.00274,7207.00270,911admin spec i1.0035,51371.00402,08610.00410,875licensed practical nurse ii3.0080,9253.00106,9343.00109,493licensed practical nurse ii1.0043,4951.0034,8871.0035,542radiologic technologist ii1.0033,4951.0034,8871.0035,542radiologic technologist ii1.0033,4951.0034,8871.0035,542radiologic technologist ii1.0033,4951.0034,8871.0035,542radiologic technologist ii1					•			
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therapeutic recreator ii1.0040,7201.0041,8631.0042,658work adjustment supervisor3.00124,4873.00129,1773.00131,631admin speci ii1.0038,1471.0039,6321.0040,382food service mgr ii1.0027,937.000.000music therapist i.0001.0029,5011.0030,596work adjustment coordinator7.00262,8937.00274,7207.00279,911admin spec i1.0033,4951.00402,08610.00410,875licensed practical nurse ii3.0080,9253.00106,9343.00109,493licensed practical nurse i1.0044,8642.0069,0522.0070,348agency buyer i3.0095,0123.0099,0793.00100,932occupational therapy assistant ii1.0033,4951.0034,8871.0035,215volunteer activities coord ii1.0034,1371.0035,5421.0036,210police officer supervisor1.0034,1371.0035,5421.0046,363security attendant nursing supv2.0058,7881.0042,4581.0046,363security attendant nursing ii,r10.0038,1371.0032,7441.0033,468police officer ii4.00151,9024.00157,0804.00160,050security attendant nursing					-			
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	FY 2004	FY 2004	FY 2005	FY 2005	FY 2006	FY 2006	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00m02 Rosewood Center							
m00m0201 Services and Institution	al Operation	าร					
direct care asst ii	263.00	6,621,788	245.00	6,824,929	245.00	6,961,109	
work adjustment associate i	.00	0	2.00	47,456	2.00	48,945	
direct care asst i	24.00	447,677	22.00	493,551	22.00	508,547	
direct care trainee	1.00	6,042				0	
management associate	1.00	43,963	1.00	45,138	1.00	45,998	
volunteer activities coord supv	1.00	41,507	1.00	43,059	1.00	43,877	
fiscal accounts clerk superviso	2.00	72,071	2.00	78,740	2.00	80,548	
office supervisor	2.00	66,189	2.00	69,585	2.00	71,490	
office secy iii	4,00	99,222	4.00	129,427	4.00	132,324	
fiscal accounts clerk ii	4.00	110,215	4.00	115,433	4.00	118,520	
office secy ii	5.00	166,861	5.50	177,523	5.50	180,839	
office services clerk lead	1.00		1.00			33,980	
services specialist	1.00	31,393	1.00	32,444	1.00	33,050	
office secy i	1.50	33,222		-		30,740	
office services clerk	10.00	233,470				262,062	Abolish
supply officer iii	1.00	29,990				31,895	
office clerk ii	1.00	28,120				29,677	
supply officer ii	1.00	26,578		27,580		28,089	
cook ii	5.00	102,422				103,869	
office processing clerk i	1.00	26,870				28,389	
telephone operator ii	2.00	46,318		•		-	
telephone operator i	1.00	20,209				•	
maint chief iii non lic	1.00	38,883		•		•	
automotive services specialist		71,459				-	
plumber supervisor	1.00	33,495				35,542	
refrigeration mechanic	1.00	33,495				35,215	
carpenter trim	3.00	63,920		•		97,655	
chf steward/stewardess	.00	0		•		25,368	
electrician	2.00	62,764				66,405	
locksmith	1.00	31,393					
painter	4.00	123,213		127,422			
plumber	1.00	30,228				31,849	
steam fitter	1.00	24,387				33,355	
maint mechanic senior	2.00	59,980		62,626		63,790	
food service supv ii	1.00	29,990	1.00	31,027	1.00	31,604	
grounds supervisor ii	1.00	29,990	1.00	31,027		31,604	
food service supv i	2.00	54,253	2.00	56,269		57,309	
linen service supv	.00	0	1.00	27,620	1.00	28,129	
patient/client driver	7.50	203,268	8.50	225,218	8.50	229,333	
cook i	1.00	40,610	2.00	46,361	1.00		Abolish
custom sewer íí	1.00	6,219	.00	-0,00 0	.00	23,475	
food service assistant	4.00	109,211	5.00	128,686	5.00	131,047	
food service worker ii	9.00	206,167	10.00	229,047	10.00	235,067	
linen service worker ii	1.00	22,118	1.00	23,077	1.00	23,495	
CIMIL OUTFICE BUIKED IT		,		23,011	,		

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Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
m00m02 Rosewood Center							
m00m02 Rosewood Center m00m0201 Services and Institution							
	1		7 00	50 4/5	7 00	(0. )7/	
food service worker i	5.00	68,721	3.00	58,165	3.00	60,234	
TOTAL m00m0201*	599.90	18,180,301	587.90	19,830,063	585.90	20,208,207	
TOTAL mCOmC2 **	599.90	18,180,301		19,830,063		20,208,207	
m00m05 Holly Center							
m00m0501 Services and Institution	al Operations	1					
physician program manager iii	1.00	156,971	1.00	160,911	1.00	167,307	
prgm mgr senior i	1.00	85,040		87,570		89,279	
dir nursing med	1.00	76,627		78,880		80,415	
asst supt ii state hospital	1.00	56,176		56,087		58,245	
registered dietitian v hlth car		57,662		58,973		60,110	
physician clinical specialist	1.00	115,059		120,492		125,180	
asst dir of nursing med	2.00	124,294		128,220		130,700	
clinical nurse specialist med	1.00	62,805		64,167		65,408	
nursing instructor	1.00	57,014		58,876			
psychologist ii	1.00	66,564				60,011	
registered nurse manager med	3.00			67,964		69,281	
		126,242		175,029		179,282	
registered nurse quality imp me physical therapist supervisor		61,601		63,553		64,781	
	1.00	58,787		60,110		61,270	
registered nurse supv med	7.00 1.00	359,212		403,212		411,940	
speech patholgst audiolgst iv		62,300		63,657		64,887	
fiscal services officer ii	1.00	39,769		42,054		43,650	
physical therapist iii lead	1.00	50,944		52,685		53,696	
registered nurse charge med	5.00	344,807		313,140		320,048	
occupational therapist ii	1.00	56,742		58,043		58,596	
personnel officer iii	1.00	41,249		0		0	
registered nurse	3.30	112,684	2.60	118,209		121,326	
registered nurse	.20	0		15,203		15,777	
social worker ii, health svcs	1.00	50,538		51,779		52,773	
computer info services spec ii	1.00	16,665	.00	0		0	
coord spec prgms hith serv iv d		47,322		48,990		49,928	
maint supv ii non lic	1.00	43,824	1.00	44,998		45,855	
coord spec prgms hlth serv iii	2.00	88,634	2.00	91,421	2.00	93,164	
emp training spec ii	1.00	-1,164	1.00	39,523	1.00	40,638	
nursing tech	.00	9,593	3.00	113,691	3.00	117,142	
psychology associate iii master		108,254	3.50	152,791	3.50	156,012	
registered dietitian ii	1.00	41,046	1.00	42,591	1.00	43,400	
admín officer i	1.00	41,507	1.00	43,059	1.00	43,877	
coord spec prgms hlth serv ii d		97,669	2.50	101,035	2.50	102,951	
psychology associate ii masters		20,182	.00	0	.00	0	
work adjustment supervisor	1.00	41,507	1.00	42,658	1.00	43,468	
admin spec iii	1.00	36,026	1.00	37,123	1.00	37,822	
volunteer activities coord iii	1.00	37,425	1.00	38,536	1.00	39,265	

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
m00m05 Holly Center							
m00m0501 Services and Institution							
work adjustment coordinator	3.00	115,912		119,654		121,917	
coord spec prgms hith serv i	.00	47,793		69,010		70,892	
licensed practical nurse iii ld		309,407		294,613		300,210	
licensed practical nurse ii	5.00	202,919		279,247		287,117	
licensed practical nurse ii	.00.	0		11,800		12,238	
licensed practical nurse i	2.00	38,399		0		0	
occupational therapy asst ii	1.00	35,298		35,542		36,210	
occupational therapy asst i	.00	-1,753		0	.00	0	
police officer ii	2.00	73,317		76,104		77,540	
building security officer ii	.00	12,166		23,057		23,893	
building security officer i	1.00	9,059		0		0	
agency procurement specialist i		41,477		41,356		42,926	
agency procurement specialist i		-1,881		0		0	
personnel associate iii	1.00	36,026		37,469		38,175	
fiscal accounts technician ii	1.00	15,045		0		0	
hlth records tech supv	1.00	32,502		33,564		34,193	
personnel associate ii	1.00	33,125		34,511		35,158	
fiscal accounts technician i	.00	4,162		31,509		32,096	
activity therapy associate iii	2.00	64,733		61,984		63,139	
developmental disabil assoc	6.00	183,029	6.00	193,518	6.00	197,654	
habilitation technician	1.00	31,393	1.00	32,444	1.00	33,050	
hlth records tech ii	2.00	49,235	2.00	51,666	2.00	53,562	
work adjustment associate iii	7.00	205,900		221,841		225,982	
activity therapy associate ii	.00	-1,495	.00	0	.00	0	
activity therapy associate i	.50	0	1.00	21,646	1.00	22,428	
dîrect care asst îi	105.50	2,397,128	100.50	2,775,853	100.50	2,834,957	
direct care asst î	8.00	156,059	10.00	209,165	10.00	216,675	
direct care trainee	9.00	181,201	10.00	194,147	10.00	201,063	
management associate	1.00	40,720	1.00	41,863	1.00	42,658	
office secy iii	4.00	120,855	4.00	139,889	4.00	142,515	
fiscal accounts clerk ii	1.00	28,565	1.00	29,587	.00	0	Abolish
office secy ii	4.00	92,570	2.00	63,767	2.00	64,958	
services specialist	1.00	28,565	1.00	29,858	1.00	30,412	
office services clerk	2.00	55,798	2.00	58,360	2.00	59,685	
supply officer iii	1.00	29,990	1.00	31,027	1.00	31,604	
fiscal accounts clerk i	.00	14,789	1.00	24,523	1.00	25,419	
office clerk ii	.00	13,649	1.00	25,875	1.00	26,349	
cook ii	7.00	149,134	6.00	145,655	6.00	149,935	
fiscal accounts clerk trainee	1.00	8,018	.00	0	.00	0	
telephone operator ii	2.00	10,055	.00	0	.00	0	
maint chief iii non lic	1.00	5,328	1.00	36,437	1.00	37,123	
carpenter trim	1.00	68,518	2.00	63,439	2.00	64,622	
chf steward/stewardess	1.00	<b>30,80</b> 5	1.00	31,849	1.00	32,444	
electrician	1.00	174	.00	0	.00	0	

Classification Title	FY 2004 Positions	FY 2004 Expenditure		FY 2005 Appropriation	FY 2006 Positions		Symbol
		•					,
m00m05 Holly Center							
m00m0501 Services and Institution	al Operation	ns					
steam fitter	1.00	31,393	1.00	32,744	1.00	33,355	
carpenter	1.00	9,120		•		0	
maint mechanic senior	1.00	23,966			1.00		
maint mechanic	1.00	45,722		49,365	2.00	50,665	
housekeeping supv iv	1.00	31,393		32,444		33,050	
food service supv ii	2.00	87,192				97,663	
food service supv i	1.00	5,012				0	
housekeeping supv i	1.00		1.00	28,129	1.00	28,649	
patient/client driver	2.00	47,976		,			
building services worker ii	14.00	321,511		•			
food service assistant	2.00	50,317		•			
food service worker ii	14.00	301,158	15.00	345,462	14.00		Abolish
linen service worker ii	1.00	24,735			1.00		
food service worker i	1.00	26,050	2.00			38,060	
TOTAL m00m0501*	294.50	8,851,681	293.50	9,782,158	291.50	9,950,251	
TOTAL m00m05 **	294.50	8,851,681	293.50	9,782,158	291.50	9,950,251	
m00m07 Potomac Center m00m0701 Services and Institution	•			87 570	4 00		
prgm mgr senior i	1.00	85,148		•		89,279	
dir nursing med	1.00	69,535		•		72,341	
occupational therapist supervis		48,382				61,270	
prgm admin iii dev dsbl	1.00	58,787		•		61,270	
registered nurse supv med		166,511					
registered nurse charge	.50	7,522				0	
registered nurse charge med	6.00	285,698		•		340,430	
fiscal services officer i	1.00	45,905		-		47,999	
personnel officer iii registered nurse	1.00	50,538				52,773	
social worker ii, health svcs	.00 2.00	<b>31,106</b> 47,704		•		50,324 89,295	
computer info services spec ii	1.00	47,704		-		49,459	
maint supv i non lic	1.00	44,317		45,496		46,363	
psychology associate iii master		44,317		45,496		46,363	
qual develop disabil prof sup	1.00	33,971	1.00	35,373	1.00	36,703	
psychology associate ii masters		28,303	1.00	39,200	1.00	39,943	
psychology associate i masters	1.00	8,887	.00	0	.00	0	
licensed practical nurse iii ad		142,522	3.50	147,110	3.50	149,905	
licensed practical nurse ii	6.50	147,205	5.00	184,395	5.00	188,418	
physical therapy assistant ii	1.00	33,415	1.00	34,887	1.00	35,542	
police officer supervisor	1.00	41,842	1.00	43,400	1.00	44,224	
police officer iii	1.00	41,507	1.00	42,658	1.00	44,224	
police officer ii	.00	47,507	3.00	88,503	3.00	91,788	
agency procurement specialist i	1.00	47,322	1.00	48,531	1.00	49,459	
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	FY 2004	FY 2004	FY 2005	FY 2005	FY 2006	FY 2006	
Classification Title	Positions			Appropriation			Symbol
				• • •			
m00m07 Potomac Center							
m00m0701 Services and Institution	al Operation	าร					
fiscal accounts technician ii	1.00	27,984	1.00	29,799	1.00	30,905	
activity therapy associate iii	1.00	47,760		•			
developmental disabil assoc	8.00	225,849		-			
hlth records tech ii	.00	638		•		•	
direct care asst ii	63,50	1,708,233		-			
direct care asst i	12.50	171,262				177,638	
direct care trainee	2.50	21,191		•			
hlth records prgm supv	1.00	33,683		-			
management associate	1.00	39,949					
office secy iii	4.00	99,966		•			
fiscal accounts clerk ii	1.00	30,528					
office secy ii	.00	1,113		-		,	
services specialist	1.00	29,662					
maint chief jii non lic	1.00	38,147		-			
carpenter trim	1.00	29,108		•		30,978	
painter	1.00	29,662				31,267	
maint mechanic senior	2.00	59,980		•		63,790	
				•			
housekeeping supv iv	1.00	31,393					
linen service supv	1.00	26,870					
building services worker ii	7.00	167,828	7.00		7.00	-	
TOTAL m00m0701*	148.50			4,941,325			
TOTAL m00m07 **	148.50	4,378,572					
		.,,				-,,	
m00m09 Joseph D. Brandenburg Ce	nter						
m00m0901 Services and Institution		าร					
prgm mgr senior i	. 1.00	85,148	1.00	87,570	1.00	89,279	
psychologist ii	1.00	0	1.00	46,081	1.00	47,840	
registered nurse manager med	1.00	60,420	1.00	61,759		62,951	
occupational therapist iii adv	1.00	53,978	1.00			56,316	
prgm admin ii dev dsbl	1.00	55,030	1.00				
registered nurse charge med		298,907					
registered nurse	1.00	83,536			2.00	93,395	
social worker ii, health svcs	1.00	. 0		38,007		39,443	
coord spec prgms hlth serv iv d		46,422	1.00	48,071	1.00	48,990	
coord spec prgms hlth serv iii	1.00	41,046		42,194	1.00	42,996	
computer info services spec i	1.00	36,575		38,837		39,572	
coord spec prgms hlth serv ii d		41,507		42,658	1.00	43,468	
coord spec prgms hlth serv ii d		11,691		39,632	1.00	40,382	
admin spec ii	1.00	30,155		31,480	1.00	32,654	
coord spec prgms hlth serv i	1.00	25,391		0	.00	0	
licensed practical nurse iii ad		40,604		42,256	1.00	43,059	
licensed practical nurse i	1.00	3,518		0	.00	0	
physical therapy assistant ii	.75	23,449		25,925	.75	26,411	
Letterent metabl approved to						,,	

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
m00m09 Joseph D. Brandenburg Ce	nter						
m00m0901 Services and Institution		าร					
developmental disabil shift coo	3.00	106,553	3.00	110,164	3.00	112,240	
activity therapy associate iii	2.00	62,535	2.00	65,794	2.00	67,023	
developmental disabil assoc	6.00	193,225	7.00	228,625	7.00	232,898	
direct care asst ii	28.00	646,146	26.00	694,379	26.00	710,380	
management associate	1.00	33,057	1.00	34,441	1.00	35,732	
office secy ii	3.00	83,236	3.00	87,733	3.00	89,823	
TOTAL m00m0901*	65.75	2,062,129	64.75	2,323,826	64.75	2,376,547	
TOTAL mOOmO9 **	65.75	2,062,129		2,323,826		2,376,547	

Health,	Hospitals	and Mental	Hygiene
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Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
m00p01 Deputy Secretary for Hea	lth Care Fir	ancing					
m00p0101 Executive Direction	the burg i fi	in in the second s					
physician program manager ii	.60	65,124	.00	C	.00	0	
dep secy dhmh hlth care financi		,		134,290		134,290	
prgm admin v	.00	16,784		0		0	
administrator iii	.00	3,274		0		0	
TOTAL m00p0101*	1.60	85,182	1.00	134,290	1.00	134,290	
TOTAL m00p01 **	1.60	85,182		134,290		134,290	
m00q01 Medical Care Programs Ad							
m00q0102 Office of Operations and							
exec vi	1.00	103,433		107,521		107,521	
dp asst director iv	1.00	83,507		85,075		86,733	
dp asst director iii	1.00	76,627		78,880		80,415	
prgm mgr iv	1.00	76,627		78,880		80,415	
dp asst director ii	1.00	71,706		73,859		75,294	
prgm mgr iii	4.00	269,073		278,513		283,913	
nursing program conslt/admin ii		0		49,157		51,039	
prgm admin v hlth services	2.00	123,601		129,755		132,265	
prgm mgr ii	.00	55,738		67,208		<b>68,</b> 510	
prgm mgr i	3.00	145,683		213,500		219,431	
administrator iii	.00	29,358		58,973		60,110	
administrator iii	2.00	119,650		126,251		128,044	
dp programmer analyst superviso		312,844		320,246		326,437	
med care prgm mgr iii	4.00	298,866		252,512		257,392	
computer network spec lead	1.00	56,559		58,410		59,535	
data base spec ii	2.00	117,933		121,202	2.00	123,540	
dp functional analyst superviso		54,415		56,224		57,307	
dp programmer analyst lead/adva		440,164		453,748		462,492	
hlth policy analyst advanced	1.00	10,086		0		0	
med care prgm mgr ii	3.00	125,855		215,380		220,339	
pharmacist iii	4.00	201,986		182,649		186,173	
administrator ii	2.00	131,935		159,809		162,876	
agency budget specialist supv	1.00	50,731	1.00	55,253	1.00	56,316	
computer network spec ii	4.00	183,551	4.00	193,693		198,164	
dp functional analyst lead	2.00	106,926		109,980	2.00	112,095	
dp programmer analyst ii	11.00	565,975		587,432	11.00	599,571	
dp staff spec	2.00	107,957		111,032	2.00	113,168	
hlth policy analyst ii	1_00	3,902		0		0	
med care prgm mgr i	4.00	171,560		111,558		113,704	
pharmacist ii	2.50	68,564		137,974	2.50	140,626	
research statistician iv	1.00	55,030		0		0	
administrator i	1.00	33,322		38,007	1.00	39,443	
computer network spec i	.00	1 <b>6,8</b> 14		46,218	1.00	47,099	
dp functional analyst ii	1.00	45,905	1.00	47,099	1.00	47,999	

	FY 2004	FY 2004	FY 2005	FY 2005	FY 2006	FY 2006	
Classification Title	Posítions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00q01 Medical Care Programs Ad							
m00q0102 Office of Operations and							
dp programmer analyst i	3.00	135,347				144,558	
hlth policy analyst i	1.00	45,905		47,544		48,453	
med care prgm supv	18.80	875,306				979,241	
webmaster i	1.00	43,354		-		46,218	
accountant ii	2.00	85,860		91,277		93,016	
admin officer iii	1.00	26,461		45,855		46,729	
agency budget specialist ii	1.00	21,896	.00	0	.00	0	
computer info services spec ii	1.00	8,990	.00	0	.00	0	
computer network spec trainee	.00	17,745	.00	0	.00	0	
dp functional analyst i	1.00	64,277	2.00	92,151	2.00	93,908	
dp programmer analyst trainee	2.00	42,140	2,00	76,262	2.00	79,143	
income maint supv i	4.00	180,382	6.00	255,872	6.00	262,077	
admin officer ii	1.00	115,866	3.00	131,970	3.00	134,482	
dp functional analyst trainee	1.00	23,774	.00	0	.00	0	
med care prgm spec ii	48.60	1,640,076	37.60	1,587,797	37.60	1,622,248	
qual develop disabil prof sup	1.00	44,317	1.00	45,925	1.00	46,801	
admin officer i	1.00	2,497	.00	0	.00	0	
hum ser spec ii income maint	.00	0	1.00	39,200	1.00	39,943	
income maint spec iv	4.00	148,781	6.00	222,228		228,223	
admin spec iii	1.00	21,428	.00	0		0	
med care prgm spec i	.00	137,518		177,659	5.00	181,544	
volunteer activities coord iii	.00	992		40,007	1.00	40,764	
admin spec ii	_ 00	2,534	1.00	27,710	1.00	28,734	
income maint spec ii	24.00	683,699				1,352,294	
income maint spec i	1.00	554		0		0	
computer operator lead	1.00	38,450	1.00	39,572	1.00	40,321	
computer operator ii	5.00	168,321		183,002		187,325	
dp production control spec ii	2.00	63,283		66,007		67,243	
dp production control spec i	1.00	29,990		31,027		31,604	
med care prgm assoc supv	8.00	311,807		323,004		330,575	
fiscal accounts technician supv		40,720		42,256		43,059	
med care prgm assoc lead	12.00	423,799		440,814		450,074	
fiscal accounts technician ii	2.00	67,977		71,003		72,338	
med care prom assoc ji	68.00	2,366,916		2,403,610		2,461,288	
fiscal accounts tech I	.00	0		0		26,038	New
medical care program assoc I	6.00	117,518		147,607		256,047	
management associate	2.00	40,159		38,837		39,572	
office manager	1.00	37,723		38,837		39,572	
admin aide	1.00	46,875		98,733		101,112	
office secy iii	13.00	369,670		330,133		337,218	
fiscal accounts clerk ii	2.00	62,222		64,910		66,123	
office secy ii	5.00	118,952		59,910		61,536	
office services clerk lead	2.00	49,419		53,561		55,533	
services specialist	1.00	10,658		0		0	
aervicea apeciatist	1.00	10,030	.00	0	.00	0	

	FY 2004	FY 2004	FY 2005	FY 2005	FY 2006	FY 2006	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00q01 Medical Care Programs Ad	ministratio	n					
m00q0102 Office of Operations and							
office secy i	1.00	29,990	1.00	31,313	1.00	31,895	
offices services clerk	18.50	463,525		•		542,664	
data entry operator ii	1.00	17,536		0		0	
office clerk ii	.50	14,327		14,839	.50	15,114	
office processing clerk ii	2.00	39,401	.00	0	.00	0	
position to be determined	.00	0	.00	0	-1.00	0	Abolish
TOTAL m00q0102*	351.70	13,614,820	361.90	14,903,587	367.90	15,422,593	
m00q0104 Office of Health Service	S						
physician program manager ii	.00	0	.60	89,429	.60	92,982	
exec vi	1.00	82,408	1.00	85,947		85,947	
prgm mgr senior i	1.00	85,148	1.00	87,570	1.00	89,279	
prgm mgr iv	3.00	302,716		158,528	2.00	161,613	
nursing program conslt/admin ii	2.00	144,817	2,00	149, 153	2.00	152,051	
prgm mgr iii	2.00	146,223		149, 154	2.00	152,052	
nursing program conslt/admin ii	1.00	67,104	2.00	117,667	2.00	120,876	
nursing program conslt/admin i	15.00	865,605	14.00	883,426	14.00	899,802	
administrator iii	1.00	57,662	1.00	58,973	1.00	60,110	
administrator iii	.00	3,896	.00	0	.00	0	
physician program specialist	1.60	170,459	.60	66,974	-60	69,578	
physician program specialist	1.50	159,805	1.50	167,435	1.50	173,946	
physician supervisor	.00	0	1.00	91,957	1.00	95,674	
dentist iii community health	1.00	89,254	1.00	90,880	1.00	92,655	
med care prgm mgr iii	7.00	363,125	5.00	308,038	5.00	313,987	
nurse practitioner/midwife ii	.00	0	1.00	46,081	1.00	47,840	
hlth policy analyst advanced	2.00	102,493	2.00	109,301	2.00	112,308	
hith policy analyst advanced	1.00	57,662	1.00	58,973	1.00	60,110	
med care prgm mgr ii	.00	0	1.00	43,205	1.00	44,848	
medical serv reviewing nurse su	3.00	113,192	2.00	102,740	2.00	105,532	
pharmacist iii	.00	10,583	.00	0	.00	0	
administrator ii	3.00	90,436	3.00	136,815	3.00	140,960	
administrator ii	1.00	0	.00	0	.00	0	
agency budget specialist supv	.00	3,248	.00	0	.00	0	
hlth policy analyst ii	5.00	163,887	3.00	163,182	3,00	166,317	
hlth policy analyst ii	1.00	46,290	1.00	48,836	1,00	49,769	
medical serv reviewing nurse ii	10.50	512,792		672,117	13.60	689,363	
pharmacist ii	.00	1,624	.00	0	.00	0	
pharmacist ii	.40	0		0	.00	0	
social work supv health svcs	1.00	53,978	1.00	55,253	1,00	56,316	
administrator i	.80	40,431	.80	41,817		42,619	
administrator i	1.00	50,538	1.00	52,271	1.00	53,274	
med care prgm supv	11.00	578,840	11.00	547,558	11.00	558,042	
prgm admin i hlth services	1.00	50,538	1.00	51,779	1.00	52,773	
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# Health, Hospitals and Mental Hygiene

	FY 2004	FY 2004	FY 2005	FY 2005	FY 2006	FY 2006			
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance Symbol			
m00q0104 Office of Health Services									
social worker ii, health svcs	.00	0	1.00	38,007	1.00	39,443			
accountant ii	.00	2,637		•		0			
admin officer iii	1.00	65,782				93,262			
admin officer iii	.00	11,446				47,621			
computer info services spec ii	1.00	40,606				43,741			
coord spec prgms hlth serv iv a		42,956				45,855			
coord spec prgms hlth serv iv h		42,992		•		44,998			
hlth planner iii	1.00	53,117		-		54,899			
hlth policy analyst assoc	2.00	62,077				77,519			
admin officer ii	2.80	78,105		-					
hlth planner ii	1.00	33,971		•		•			
med care prgm spec ii	49.00	1,831,744							
income maint spec iv	.00	1,558				0			
admin spec iii	3.00	97,635				79,639			
med care prgm spec i	.00	7,830				37,469			
admin spec ii	2.00	71,485		•		75,060			
income maint spec ii	.00	11,031				0			
med care prgm assoc ii	.00	19,968				70,782			
med care prgm assoc i	.00	5,492		27,492		28,506			
exec assoc ii	2.00	84,969		•		91,284			
management associate	2.00	71,788		•		77,330			
admin aide	3.00	113,342		-		139,085			
office supervisor	.00	4,069		•		37,880			
office secy iii	8.00	189,071				164,845			
office secy ii	4.00	137,406				183,663			
office services clerk	2.00	59,980	2.00	62,340	2.00	63,499			
TOTAL m00q0104*	164.60	7,555,811	16 <b>6.9</b> 0	8,210,899	166.90	8,397,278			
m00q0105 Office of Planning, Deve	loomont and	Financo							
exec ví	1.00	97,665	1.00	80,210	1.00	80,210			
asst attorney general vii	1.00	83,507				87,570			
admin prog mgr iv	1.00	82,831		•					
asst attorney general vi	2.00	156,266		-		163,178			
prgm mgr iv	1.00	63,505	1.00	85,208	1.00	86,870			
administrator vi	.00	-80	.00	0,200	.00	0			
administrator vi	1.00	80,575	1.00	81,322	1.00	81,322			
fiscal services administrator i	.00	35,377	1.00	73,859	1.00	75,294			
prgm mgr iii	1.00	63,827		65,824	1.00	67,098			
fiscal services administrator i	2.00	100,072	1.00	66,563	1.00	67,852			
prgm admin v	1.00	100,072	.00	00,000	.00	07,052			
administrator iii	3.00	174,006	3.00	179,754	3.00	183,223			
administrator iii	2.00	109,928	2.00	116,334	2.00	118,577			
physician program specialist	2.00	107,720	1.00	111,623	1.00	115,964			
accountant manager iii	.00	36,071	1.00	75,294	1.00	76,757			
accountant manager in	.00	30,071	1.00	10,294	1.00	10,131			

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbo
						************	
00q0105 Office of Planning, Deve							
asst attorney general v	2.00	103,222		135,037		137,653	
accountant manager ii	.00	29,292		61,657		52,848	
obs-fiscal administrator iv	1.00	34,837		0		0	
med care prgm mgr iii	.00	0		127,732		130,201	
obs-data proc mgr v	1.00	64,033		66,034		67,312	
accountant supervisor ii	1.00	27,181		0		0	
hith policy analyst advanced	4.00	276,711		284,160		290,571	
med care prgm mgr ii	1.00	58,787		60,684		61,855	
medical serv reviewing nurse su		0		58,973		60,110	
regulatory economist iii	1.00	58,787		60,684		61,855	
administrator ii	3.00	117,811		105,885		107,918	
agency budget specialist supv	1.00	55,030		56,316	1.00	57,399	
financial compliance auditor su	1.00	54,012	1.00	55,253	1.00	56,316	
hlth policy analyst ii	3.80	118,707	2.00	107,472	2.00	109,537	
med care prgm mgr í	.00	0	1.00	55,253	1.00	56,316	
medical serv reviewing nurse ii	.00	0	.50	27,890	2.50	109,462	New
accountant, advanced	1.00	59,789	2.00	91,969	2.00	94,485	
financial compliance auditor, l	1.00	50,538	1.00	52,271	1.00	53,274	
hlth policy analyst i	.00	16,398	1.00	43,296	1.00	44,942	
internal auditor ii	.00	0	.00	0	5.00	190,035	New
med care prgm supv	.00	0	1.00	51,779	2.00	90,780	New
research statistician iii	2.00	98,242	2.00	101,187	2.00	103,126	
accountant ii	1.00	29,914	.00	0	.00	0	
admin officer iii	1.00	46,422	1.00	47,621	1.00	48,531	
agency budget specialist ii	1.00	43,824		45,422		46,287	
financial compliance auditor ii		47,322		48,990		49,928	
admin officer ii	1.00	44,650		- 0		33,467	New
med care prgm spec ii	.00	. 0		247,021	11.00	420,370	
admin spec iii	1.00	38,147		39,632		40,382	
income maint spec ii	.00	591		0		0	
agency procurement specialist s		7,792		47,039		48,836	
agency procurement specialist i		45,534		0		0	
obs-fiscal accounts supervisor	1.00	38,883		40,382		41,146	
paralegal ii	1.00	34,769		36,776		37,469	
management associate	1.00	37,723		39,200		39,943	
admin aide	1.00	32,262		36,836		37,530	
office secy iii	2.00	61,376		64,238		65,975	
office secy ii	.00	01,5,0		04,200		24,474	
office processing clerk ii	1.00	28,599		29,949		30,507	11.5.11
OTAL m00q0105*	53.80	2,844,735	63.50	3,592,980	78.50	4,200,794	
OTAL m00q01 **	570.10	24,015,366		26,707,466		28,020,665	

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
<b></b>						••••	
m00r01 Health Regulatory Commis							
m00r0101 Maryland Health Care Com	mission						
exec dir hlth care access cos	1.00	116,466	1.00	121,023	1.00	121,023	
prgm mgr senior iv	.00	19,182	1.00	100,760	1.00	102,734	
prgm mgr senior iii	3.00	265,117	2.00	194,630	2.00	198,436	
prgm mgr senior ii	2.00	85 <b>,66</b> 9	1.00	91,759	1.00	93,551	
prgm mgr senior i	1.00	79,919	1.00	77,255	1.00	78,757	
admin prog mgr iv	1.00	68,924	1.00	71,645	1.00	73,036	
asst attorney general vi	3.00	235,924	3.00	239,711	3,00	244,376	
prgm mgr iv	10.00	728,528	11.00	805,385	11.00	822,884	
prgm mgr ííi	2.00	149,350	2.00	152,311	2.00	154,478	
prgm mgr i	-00	61,229	3.50	225,813	3.50	230,180	
dp programmer analyst superviso	.80	0	.00	0	.00	0	
webmaster supr	.00	55,856	1.00	69,945	1.00	71,299	
dp programmer analyst lead/adva	.00	3,057	.00	0	.00	0	
dp programmer analyst lead/adva	1.00	64,760	1.00	66,141	1.00	66,774	
fiscal services administrator i	1.00	58,787		60,110		61,270	
hlth planning dev admin i	1.00	. 0		. 0		Û	
hlth policy analyst advanced	5.50	291,555		163,999	3.00	167,973	
hlth policy analyst advanced	2.00	163,818		230,535		235,899	
computer network spec ii	1.00	49,020		50,721		51,693	
dp programmer analyst ii	2.00	104,863		107,938		110,012	
hlth planner iv	1.00	47,929		52,685		53,696	
hlth policy analyst ii	4.00	177,643		166,285		169,484	
hlth policy analyst ii	4.00	154,298		103,064		104,600	
administrator i	3.70	180,254		186,087		189,652	
admin officer iii	1.00	44,089		38,457		39,192	
computer info services spec ii	2.00	91,146		94,412		96,215	
computer info services spec ii	2.00	86,849		90,028		91,744	
admin officer ii	1.00	42,651		43,812		44,645	
admin spec jii	1.00	60,552		76,408		77,851	
admin spec iii	1.00	12,943		0		0	
management associate	3.00	119,891		124,455		126,817	
office secy iii	3.00	98,653		102,747		104,674	
office secy iii	2.00	58,420		62,021	2.00	63,714	
TOTAL m00r0101*	66.00	3,777,342	65.00	3,970,142	65.00	4,046,659	
m00r0102 Health Services Cost Rev	iou Commissi						
exec dir hscrc	1.00	113,037	1.00	117,492	1.00	117 /03	
principal deputy director hscrc		95,407	1.00	98,032		117,492	
dep director hscrc					1.00	99,950 179,290	
prgm mgr senior i	2.00	171,685	2.00	174,868	2.00	178,280	
	1.00	99,882 78 133	2.00	175,174	2.00	178,592	
assoc dir audit comp hscrc	1.00	78,133	1.00	80,415	1.00	81,980	
assoc dir inst analysis hscrc assoc dir methodology hscrc	1.00	82,831	1.00	84,393	1.00	86,039	
association methodology inscre	2.00	153,279	1.00	84,393	1.00	86,039	

Health, Hospitals and Mental Hygiene

	FY 2004	FY 2004	FY 2005	FY 2005	FY 2006	FY 2006	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
							•••••
m00r0102 Health Services Cost Rev	iew Commissi	ion					
asst attorney general vi	1.00	78,133	1.00	79,648	1,00	81,198	
prgm mgr iv	.00	42,949		84,393	1.00	86,039	
prgm mgr iii	.00	19,741	1.00	74,577	1.00	76,026	
principal chf ii hscrc	3.00	229,371	3.00	228,163	3.00	232,598	
principal chf i hscrc	3,00	81,023	2.00	99,627	2.00	103,443	
administrator iii	.00	37,588	1.00	58,410	1.00	59,535	
dp programmer analyst superviso	1.00	57,735	.00			D	
hlth svs rate analyst supv	2.00		2.00	128,334	2.00	130,815	
hith policy analyst advanced	.00	47,414	1.00	49,260	1.00	51,145	
administrator ii	1.00	21,412	.00	0	.00	0	
dp programmer analyst ii	1.00	0	.00	0	.00	0	
dp programmer analyst ii	.00	28,853	1.00	57,399	1.00	58,504	
hith policy analyst ii	.00	52,314	1.00	55,779	1.00	56,852	
hlth svs rate analyst ii	1.00	60,614	1.00	62,546	1.00	62,546	
dp programmer analyst i	1.00	27,269	.00	0	.00	0	
obs-data proc prog analyst spec	.00	3,041	.00	0	.00	0	
research statistician iii	1.00	2,511	.00	0	.00	0	
admin officer iii	1.00	46,422	1.00	48,071	1.00	48,990	
fiscal accounts technician ii	.60	21,117	.60	22,102	.60	22,518	
management associate	2.00	81,441	2.00	84,119	2.00	85,717	
TOTAL m00r0102*	27.60	1,857,608	27.60	1,947,195	27,60	1,984,298	
TOTAL m00r01 **	93.60	5,634,950				•	