# HOUSING AND COMMUNITY DEVELOPMENT

## **Department of Housing and Community Development**

Office of the Secretary

**Division of Credit Assurance** 

**Division of Historical and Cultural Programs** 

Division of Neighborhood Revitalization

**Division of Development Finance** 

**Division of Information Technology** 

Division of Finance and Administration

Maryland African American Museum Corporation

## MISSION

Working with partners, the Maryland Department of Housing and Community Development (DHCD) revitalizes communities, encourages home ownership, expands affordable housing, and enhances Maryland's historic sites and traditions by providing resources not available through the private sector.

We will achieve our mission by carefully using our financial resources and committing ourselves to fairness and efficiency. The employees of DHCD are dedicated to providing responsive and compassionate service to the people of Maryland.

## VISION

The Maryland Department of Housing and Community Development (DHCD) envisions a State of healthy and viable communities where a range of housing opportunities is available for Maryland's citizens, and where historic sites and traditions are preserved.

## KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Revitalize communities. Strengthen selected communities in need of revitalization.

Objective 1.1 Increase the number of selected communities provided DHCD financial and technical assistance with revitalization.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outputs: Number of communities provided DHCD financial				
assistance (grants and loans) to help with revitalization	66	73	78	81
Number of communities provided technical assistance				
to help with revitalization	107	110	92	92

Goal 2. Encourage home ownership. Help low and moderate-income Maryland residents purchase and/or retain their homes.

Objective 2.1 Maintain the proportion of Maryland's low and moderate-income homebuyers, who purchased their homes with DHCD assistance, at least constant through 2006.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Inputs: Number of Maryland's households				
who purchased their homes	81,623	95,060	90,000	90,000
Outputs: Number of low and moderate-income				
residents DHCD helped to purchase their homes	995	1,315	2,000	2,400
Outcome: Number of low and moderate-income homebuyers				
assisted with DHCD financing divided by the total number of				
homebuyers purchasing homes regardless of the financing source	1.2%	1.4%	2.2%	2.7%

<sup>&</sup>lt;sup>1</sup> Data are for residential sales of owner-occupied properties from the Maryland Association of Realtors (MAR). This data source replaces the source from the State Department of Assessments and Taxation that was used last year. The MAR data source is a more reliable measure of Maryland homebuyers that purchased owner-occupied houses, and can be easily retrieved from the MAR website. The MAR data is a better measure in at least three ways: (1) The MAR data show only those houses purchased that the new owners can occupy immediately (2) The MAR data are updated monthly for the entire state and (3) The MAR data are being used by the Governor's Housing Policy Commission in its analysis of state housing needs.

**Goal 3.** Expand decent, affordable rental housing. Increase the percentage of low and moderate-income Maryland families who live in decent, affordable rental housing.

Objective 3.1 Increase the availability of decent, affordable rental housing for low and moderate-income families.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outputs: Number of affordable units in the rental housing				
projects going to initial closing	2,170	2,686	2,700	3,600
Loan amount (\$ millions) for rental housing				
developments going to initial closing	\$115.0	\$137.5	\$166.0	\$207.5
Dollar amount (\$ millions) of leveraged funds	\$94.1	\$166.0	\$166.0	\$199.3
Quality: Leveraged funds as percentage of total development costs	45%	55%	50%	49%

Objective 3.2 Increase the availability of transitional housing for the homeless or housing for individuals with disabilities.

	2003	2004	2005	2006
Performance Measures	Actuai	Actual	Estimated	Estimated
Outputs: Number of transitional housing or shelters going				
to initial closing	5	4	4	6
Number of transitional or homeless beds provided	133	92	75	65
Dollar amount committed for transitional housing or shelters	\$809,000	\$1,575,856	\$1,000,000	\$1,000,000

Goal 4. Assist small business owners. Help to increase and/or maintain the number of small business owners in Maryland.

Objective 4.1 Increase the number of small businesses assisted annually by DHCD.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outputs: Number of small businesses assisted with DHCD funds	25	41	45	55
Number of Marylanders employed full-time by small				
businesses assisted with DHCD funds	276	132	250	275

Goal 5. Enhance Maryland's heritage resources. Increase economic development through heritage tourism and preservation.

Objective 5.1 Leverage a non-state match of at least 50% for selected MD Historical Trust grant awards.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of organizations assisted with Non Capital,				
MHAA, Museum Assistance, CLG and PILG grants	85	40	42	42
Amount of Non Capital, MHAA, Museum Assistance,				
CLG and PILG grant funds awarded \$	3,354,976	\$1,407,492	\$1,500,000	\$1,500,000
Amount of non-state match leveraged by Non Capital,				
MHAA, Museum Assistance, CLG, and PILG grants \$	6,583,599	\$4,057,896	\$1,500,000	\$1,500,000
Quality: Percent of non-state investment leveraged by				
Non Capital, MHAA, Museum Assistance, CLG and PILG grants	66%	74%	50%	50%

Goal 6. Restore and Preserve Maryland's heritage resources. Increase the number of historic structures, artifacts, etc. that are identified and protected.

Objective 6.1 Leverage a non-state match of at least 50% for MD Historical Trust capital grants and loans awarded.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outputs: Number of capital grants and loans awarded	16	35	25	25
Amount of capital grants and loans awarded	\$612,900	\$1,774,365	\$1,000,000	\$1,000,000
Quality: Amount of non-state match leveraged by capital				
grant and loan awards	\$544,194	\$1,796,357	\$1,000,000	\$1,000,000
Outcome: Percent of non-state investment				
leveraged by capital grants and loans	47%	50%	50%	50%

Objective 6.2 Leverage private investment of at least 80% per project in the restoration and preservation of historic properties using the State Rehabilitation Tax Credit (RTC).<sup>2</sup>

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outputs: Number of projects approved for RTC	398	459	500	645
Value of rehab expenditures approved for the				
State RTC (S millions)	\$198.4	\$160.1	\$68.0	\$174.0
Amount of credit available to applicants				
in a given calendar year (\$ millions)	\$158.7	\$124.0	\$54.4	\$137.6
Quality: Percent of private investment leveraged				
by the State RTC properties in a given calendar year.3	80%	77%	80%	79%

<sup>&</sup>lt;sup>2</sup> The State RTC Program was restructured by the 2004 General Assembly (HB679) and was extended for an additional four years. As currently structured, DHCD must budget annually for the tax credit. HB679 sets the minimum levels of \$20 million for FY2006 and \$30 million for FY2007 and FY2008. For FY2005, no commercial tax credits were authorized; thus the projected \$13.6 million in credits are only for owner-occupied structures. In addition, the application process is no longer first come, first served. DHCD must establish a competitive award process that reflects the geographic diversity of the State (Note: No more than 50% to any county or Baltimore City), favors rehabilitation projects consistent with the State's growth policies, favors projects that are National Register properties, and favors projects for structures that contribute to National Register historic districts. Finally, the program's outputs and outcomes are different form last year's MFR submission because reporting is now being conducted on a fiscal year cycle rather than a calendar year cycle.

<sup>&</sup>lt;sup>3</sup> Although the Tax Credit is 20% of total rehabilitation costs (TRC) of an approved project, the percentage of private investment leveraged may be less than 80% for commercial projects because these projects may be partially funded with State or federal grants, which are included in TRC, but are not private investment.

## S00A20.01 OFFICE OF THE SECRETARY-OFFICE OF THE SECRETARY

#### PROGRAM DESCRIPTION

The Secretariat Services program supervises and coordinates the Department's activities, approves all revenue bonds issued by the Community Development Administration for housing and local infrastructure projects, and provides support services to the Department, including intergovernmental relations, legal services, fair practices, and personnel management.

#### MISSION

The Secretariat within DHCD's Office of the Secretary provides leadership, policy direction, and resources to ensure the Department accomplishes its mission and goals.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

See S00A20.03 Management Services - Office of the Secretary

## S00A20.02 MARYLAND AFFORDABLE HOUSING TRUST – OFFICE OF THE SECRETARY

#### PROGRAM DESCRIPTION

The Maryland Affordable Housing Trust (herein referred to as the "Trust) is a charitable public corporation that was created by the Maryland General Assembly in 1992 to promote affordable housing throughout the State of Maryland. The Trust is directed by a Board of Trustees and is supported administratively by the Department of Housing and Community Development. The Trust is funded in part by a portion of the interest generated by title company escrow accounts.

The Trust promotes affordable housing for households earning less than 50% of area or statewide median income by:

- Funding capital costs of rental and ownership housing;
- Providing financial assistance for nonprofit-developer capacity building;
- Funding supportive services for occupants of affordable housing; and
- · Funding operating expenses of housing developments.

## S00A20.03 OFFICE OF MANAGEMENT SERVICES – OFFICE OF THE SECRETARY

## PROGRAM DESCRIPTION

Management Services, a program within the Office of the Secretary, provides support services to the Department. The program includes the Offices of Communication, Personnel, Customer Service, and Research. Special Projects assigned by the Secretary, as well as the Department's Continuous Quality Improvement (CQI) and Managing for Results (MFR) processes, are also managed within the Management Services program unit.

#### MISSION

The Secretariat and Management Services programs within DHCD's Office of the Secretary provide leadership, policy direction, and resources to ensure the Department accomplishes its mission and goals.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Provide leadership and policy direction for the Department.

Objective 1.1 DHCD will achieve 65% of Department-wide, division and program objectives by their target dates.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcomes <sup>4</sup> : Percent of agency objectives achieved	63%	75%	65%	65%
Percent of division and program objectives achieved	66%	68%	65%	65%

Goal 2. Ensure a well-qualified and high performance workforce.

Objective 2.1 At least 35% of permanent vacant positions will be filled by incumbent DHCD employees who are in permanent positions at a lower grade and/or contractual employees by 2006.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of permanent positions filled by				
incumbent permanent or contractual DHCD employees	25%	22%	35%	35%

Goal 3. Promote the use of Minority Business Enterprises (MBEs) doing business with the Department.

Objective 3.1 Allocate, at least, a minimum of 25% of all procurement business and all State and federal construction/rehabilitation loans, exceeding \$250,000, to certified MBE firms through 2006.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcomes: Proportion of funds allocated to MBEs				
relative to total amount of DHCD procurement business	14.3%	10.7%	25.0%	25.0%
Proportion of funds allocated to MBEs relative to total				
amount of DHCD State and federal loans awarded	26.0%	27.5%	25.0%	25.0%

<sup>&</sup>lt;sup>4</sup> Outcome Measures include meeting objectives with a target date in the current year, and meeting intermediate targets for objectives with target dates in future years.

## S00A22.01 MARYLAND HOUSING FUND – DIVISION OF CREDIT ASSURANCE

## PROGRAM DESCRIPTION

As of March 1997, the Maryland Housing Fund (MHF) ceased issuing new mortgage insurance. However, the Maryland Housing Fund maintains existing primary and pool insurance for residential mortgages financed with revenue bond proceeds issued by the Community Development Administration, as well as primary insurance for certain permanent loans by public and private lenders. The Maryland Housing Fund sets policies and strategies, which are implemented by the Asset Management function, and supports its operations through premiums collected on the loans it insures.

## MISSION

The Maryland Housing Fund helps to assure the Department's continued financial health through careful stewardship of its financial resources and mortgage insurance programs. MHF supports the Department's goals of increasing home ownership by insuring the Department's investments in single-family homes purchased by low and moderate-income Marylanders and multi-family housing projects that expand the availability of decent, affordable housing.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Protect financial health. Minimize foreclosures and corresponding losses in the MHF-insured single-family loan portfolio.

Objective 1.1 The ratio of outstanding loan balances of insured single family mortgages to available single family insurance reserves will not increase through 2006.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Ratio of outstanding insured single family				
loan balances to available single family insurance reserves	11.85	8.36	7.95	7.53

Objective 1.2 Achieve an average recovery rate of 35% on single family principal claims through 2006.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Total dollars recovered from all insured				
single family REO asset sales less all related claims				
and carrying costs expressed as a percent of total principal				
claims exclusive of direct losses <sup>4</sup>	41.0%	64.8%	59.0%	60.0%

Goal 2. Protect financial health. Minimize loan defaults and corresponding losses in the insured multi-family loan portfolio.

Objective 2.1 Achieve an average recovery rate of 50% on multi-family insured loan principal claims through 2006.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Total dollars recovered from all insured				
multi-family workouts or asset sales, less all related				
claims and carrying costs, expressed as a percent of				
total principal claims, exclusive of direct losses <sup>4</sup>	54.7%	56.4%	50.0%	50.0%

<sup>&</sup>lt;sup>4</sup> Claim and carrying costs refer to those costs associated with paying principal and interest claims to the insured mortgagee and maintaining and owning a real estate asset. Carrying costs usually include securing the property, maintenance, property taxes, insurance, utility charges, etc. Direct losses are those claims paid by MHF that do not result in the acquisition of a real estate asset.

## S00A22.02 ASSET MANAGEMENT – DIVISION OF CREDIT ASSURANCE

## PROGRAM DESCRIPTION

Asset Management manages the Department's single family, multi-family, and small business portfolios and real estate assets; collection of mortgage debt; and compliance with applicable Federal and State loan requirements, including requirements for tax exempt and tax credit projects.

#### MISSION

Asset Management helps to assure the Department's continued financial health through careful stewardship of its financial resources and mortgage insurance programs. While managing the Department's various financial investments, Asset Management supports the Department's efforts to revitalize communities, encourage home ownership, and expand decent, affordable housing.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Encourage home ownership. Help low and moderate-income Maryland families retain their own home.

Objective 1.1 The percentage of Community Development Administration (CDA) single family insured portfolio loans in foreclosure will not exceed the percentage of MD Federal Housing Administration (HUD) single family "all types" portfolio loans in foreclosure process as of June 30 of each year.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total mortgages in the CDA single family insured				
loan portfolio as of June 30 of each year	18,681	15,735	13,800	12,300
Outcome: Number of CDA single family insured portfolio				
mortgages in foreclosure as of June 30 of each year	109	59	120	120
Percent of CDA singe family insured portfolio mortgages				
in foreclosure as of June 30 of each year	0.58%	0.37%	0.87%	0.98%
Benchmark: Percent of MD FHA (HUD) single family				
"all types" portfolio loans in foreclosure as of June 30 of				
each year (reported by the Mortgage Bankers Association)	3.01%	3.18%	3.10%	3.15%

Goal 2. Expand decent, affordable rental housing. Preserve decent rental housing opportunities for Maryland's low and moderate income citizens.

Objective 3.1 Maintain the percentage of units in multi-family rental projects with current physical inspection ratings of "Below Average" or "Unsatisfactory" to less than 5% through 2006.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Total dwelling units in the multi-family				
portfolio in projects with current physical inspection				
ratings of "Satisfactory" or better, as a percentage of				
total units in the portfolio	93.6%	96.1%	95.0%	95.0%

## S00A22.03 MARYLAND BUILDING CODES – DIVISION OF CREDIT ASSURANCE

## PROGRAM DESCRIPTION

The Maryland Building Codes Administration (MBCA) helps to ensure that buildings erected in Maryland meet applicable uniform standards for health, safety, and functional adequacy; establishes and enforces construction standards for industrialized/modular buildings; inspects and certifies such units at the factory and building sites. The MBCA enforces the HUD Mobile Home Program to ensure that such homes meet the Federal Requirements and develops standards to reduce injuries from glazing materials. The Administration also provides technical assistance to governments, industry and the public to make buildings energy efficient and accessible to individuals with disabilities.

#### MISSION

Develop and administer statewide Building, Energy, Glazing and Accessibility Codes to promote safety, efficiency, and accessibility in all buildings. To accomplish this MBCA works with other State agencies and local governments to fulfill the intent of the Maryland Building Performance Standards (MBPS) legislation; encourages local governments to adopt the current version of the Building Officials and Codes Administrator's (BOCA) Building Code and the upcoming International Building Code. The MBCA also manages MBPS and provides training for building officials, design and construction professionals.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

**Goal 1**. Educate local governments and State agencies on MBCA programs, codes, and regulations. Train local governments and State agencies regularly on any new, revised and/or updated housing codes and regulations.

Objective 1.1 At a minimum, annually 70% of all local governments will receive training on any revisions and/or updated building codes and regulations.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of local governments receiving classroom				
training or being trained directly	75%	75%	80%	85%

**Objective 1.2** At a minimum, annually 75% of all State agencies will receive training on any updated and/or revised codes and regulations.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of State agencies receiving classroom training,				
attending conferences, or being trained directly	80%	80%	85%	90%

# S00A23.01 MANAGEMENT, PLANNING, AND EDUCATIONAL OUTREACH – DIVISION OF HISTORICAL AND CULTURAL PROGRAMS

#### PROGRAM DESCRIPTION

The Management, Planning and Educational Outreach Program provides direction, coordination, central administration, archeological service, outreach, and planning for the Division of Historical and Cultural Programs and administers non-capital grants and the Maryland Heritage Areas Program. The Office also provides administrative support and management for the Division.

#### MISSION

The Management, Planning and Educational Outreach Program seeks to identify and protect terrestrial and underwater archeological resources, to stimulate economic development through heritage tourism, and to assist local communities in heritage planning activities.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

**Goal 1.** Encourage economic development by enhancing historical resources. Increase economic development by leveraging non-state investment in heritage tourism and preservation activities within Certified Heritage Areas.

Objective 1.1 Leverage a non-state match of more than 50% for each MD Heritage Areas (MHAA) grant awarded within a Certified Heritage Area (CHA).

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of CHAs in Maryland	8	9	11	12
Amount of MHAA grants awarded to CHAs	\$1,289,710	\$872,305	\$900,000	\$900,000
Total amount of non-state match leveraged by MHAA grants	\$2,701,493	\$1,988,805	\$1,000,000	\$1,000,000
Quality: Percent of non-State investment leveraged by				
MHAA grants in CHAs to total project cost	68%	70%	53%	53%

**Goal 2.** Restore and Preserve Historic Properties. Provide historic preservation training and technical assistance to local communities to increase the protection of historic resources at the local jurisdiction level.

Objective 2.1 Maintain the percent of certified local governments whose annual performance evaluations meet or exceed standards at 80%.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of local communities served by on-site				
training and technical assistance annually	no data	22	28	28
Number of certified local governments evaluated annually	15	15	17	17
Outcome: Percent of certified local governments whose				
annual evaluations meet or exceed standards	86%	86%	88%	88%

# S00A23.02 OFFICE OF MUSEUM SERVICES – DIVISION OF HISTORICAL AND CULTURAL PROGRAMS

#### PROGRAM DESCRIPTION

The Office of Museum Services provides financial and technical assistance to more than 300 historical and cultural museums Statewide and operates the Banneker-Douglass Museum in Annapolis and the Jefferson Patterson Park and Museum in Calvert County.

## MISSION

The Office of Museum Services strives to measurably strengthen Maryland's heritage museums as tourism destinations and increase their professionalism in order to positively impact the state's economic development and to improve the visitor experience.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Encourage economic development by enhancing historic resources. Improve the visitor experience at Maryland's history museums.

**Objective 1.1** Annually, provide technical and financial assistance to 20%<sup>5</sup> of the State's history museums to strengthen them as tourism destinations and increase their professionalism.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of non-state history museums receiving				
Museum Assistance Grant funds	64	35 <sup>6</sup>	23	23
Number of non-state history museums receiving				
technical assistance	47	45	45	40
Percent of non-state history museums served				
by the museum assistance program on an annual basis	36%	24%	23%	21%

Objective 1.2 Restore visitation at Jefferson Park and Museum and to the Banneker-Douglass Museum.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of visitors to the Jefferson				
Patterson Park and Museum	25,755	30,251	31,763	32,000
Number of visitors to the Banneker-Douglass Museum	8,291	$6,715^7$	8,700	9,775

Goal 2. Restore and Preserve Historic Properties. Conserve and protect the State's collection of archeological artifacts and historical objects.

Objective 2.1 Maintain a 36CFR79 qualified curation facility capable of processing archeological artifacts and upgrading documents to professional standards.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of artifacts and documents upgraded at				
the MAC Lab	2,592,642	1,291,145 <sup>8</sup>	645,573	484,179

<sup>&</sup>lt;sup>5</sup> Percent has decreased from 25% to 20% due to the impact of decreasing grant funds.

<sup>&</sup>lt;sup>6</sup> The significant decrease from 2003 to 2004 is a result of a January 2004 decision by the Museum Panel to suspend the "Mini Grant Program" which was the source of 12 grant awards in 2003 and to decrease the amount of funds distributed as consultancy grants from S25,000 in FY2003 to \$16,500 in FY2004. The Mini Grant Program provided grants of under \$5,000 to qualifying institutions but required a high administrative cost (S30,000). The Museum Panel decided that due to the decreased amount of available grant funds, the \$30,000 was better spent on museum activities rather than program administration.

<sup>&</sup>lt;sup>7</sup> Decreased visitation is attributable to ongoing construction at the Banneker-Douglass Museum during FY2004.

<sup>&</sup>lt;sup>8</sup> The decreased numbers of artifacts upgraded reflect the completion of previously awarded federal grants specifically directed toward the upgrading and cataloging of collections.

# S00A23.04 RESEARCH, SURVEY, AND REGISTRATION – DIVISION OF HISTORICAL AND CULTURAL PROGRAMS

#### PROGRAM DESCRIPTION

The Office of Research, Survey, and Registration provides assistance to advance research, documentation, evaluation, and retrieval of information about Maryland's historical and cultural resources. Major activities include the Maryland Inventory of Historic Properties, the National Register of Historic Places, the Cultural Conservation Program, the library, and the GIS system.

#### MISSION

The Office of Research, Survey, and Registration seeks to identify, document, and evaluate historical, archeological, and cultural resources in order to preserve and interpret the legacy of Maryland's past.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

**Goal 1.** Restore and Preserve Historic Properties. Exercise due diligence in the identification of properties that are eligible for listing on the National Register of Historic Properties.

Objective 1.1 Maintain the number of National Register nominations denied by the Keeper of the National Register at zero.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of National Register nominations				
recommended by the Division of Historical and Cultural Programs	34	31	30	30
Outcome: Number of National Register nominations denied by the				
keeper of the National Register	0	0	0	0

# S00A23.05 PRESERVATION SERVICES – DIVISION OF HISTORICAL AND CULTURAL PROGRAMS

#### PROGRAM DESCRIPTION

The Office of Preservation Services provides assistance to protect and enhance historical and cultural properties in Maryland through State and Federal regulatory reviews, historic preservation easements, and historic rehabilitation tax credits. This program also administers capital loans and grants.

#### MISSION

The Office of Preservation Services seeks to preserve historical and archeological resources by providing financial incentives to property owners and by enforcing regulatory requirements.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

**Goal 1.** Restore and Preserve Historic Properties. Encourage private investment in the revitalization of Maryland's historic communities by means of the State Rehabilitation Tax Credit.<sup>9</sup>

Objective 1.1 Leverage private investment of at least 80% per project in the restoration and preservation of commercial historic properties using the State Rehabilitation Tax Credit incentive.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of approved proposed commercial projects				
using State Rehabilitation Tax Credits in a given calendar year	161	51	0	45
Output: Value of approved commercial rehabilitation				
expenditures incentivized by the State Rehabilitation				
Tax Credit (S millions)	\$163.6	\$104.7	S0	S92.4
Outcome: Amount of private investment leveraged				
by the State Rehabilitation Tax Credit in the rehabilitation				
of historic commercial properties (\$ millions)	\$130.9	\$79.7	\$0	\$72.4
Percent of private investment leveraged by the State				
Rehabilitation Tax Credit in the rehabilitation				
of historic commercial properties <sup>10</sup>	80%	76%	0%	78%

**Objective 1.2** Leverage private investment of at least 80% per project in the restoration and preservation of single family, owner-occupied historic properties benefiting from the State Rehabilitation Tax Credit.

	2003	2004	2005	2006
Performance Measures <sup>11</sup>	Actual	Actual	Estimated	Estimated
Output: Number of approved proposed owner occupied				
residential applications for the State Rehabilitation Tax Credit	291	408	500	600
Value of residential rehabilitation expenditures approved				
for the State Rehabilitation Tax Credit (\$ millions)	\$34.7	\$55.4	\$68.0	\$81.5
Outcome: Amount of private investment leveraged by				
the State Rehabilitation Tax Credit in the rehabilitation				
of historic owner occupied residential properties (\$ millions)	\$27.8	\$44.4	\$54.4	\$65.2
Percent of private investment leveraged by the				
State Rehabilitation Tax Credit in the rehabilitation				
of historic residential properties	80%	80%	80%	80%

<sup>9</sup> See footnote 2.

<sup>&</sup>lt;sup>10</sup> See footnote 3.

<sup>&</sup>lt;sup>11</sup> These outputs and outcomes are slightly different from last year's MFR submission due to legislative changes to the program that occurred during the 2004 legislative session. The primary change involves the reporting period, which is now being conducted on a fiscal year cycle rather than a calendar year cycle. In addition, these outputs have been amended to mimic the output schedule for commercial tax credit properties.

# S00A23.05 PRESERVATION SERVICES – DIVISION OF HISTORICAL AND CULTURAL PROGRAMS (Continued)

**Goal 2.** Manage environmental change. Exercise due diligence in the evaluation and generation of alternatives to proposed development which might have adverse effects on heritage resources.

Objective 2.1 Maintain the number of successful adverse effect determinations below 1% annually.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of Federal and/or State Environmental		- 4		
Reviews completed.	5,031	$3,978^{12}$	5,000	5,000
Outcome: Percent of project reviews that result in adverse				
effects on heritage resources in cases where the adverse				
effects cannot be satisfactorily reduced	0%	0.025%	0%	0%

<sup>&</sup>lt;sup>12</sup> The significant decrease between FY2003 and FY2004 actuals is due to the fact that: (1) annual workload is unpredictable; and (2) higher interest rates may be affecting activity on private property and decreases in state and federal budgets is affecting agency spending on projects that would trigger this review.

# S00A24.01 NEIGHBORHOOD REVITALIZATION - DIVISION OF NEIGHBORHOOD REVITALIZATION

#### PROGRAM DESCRIPTION

The Division of Neighborhood Revitalization assists local communities to identify targeted revitalization areas, to develop revitalization strategies and projects, and to provide financial assistance to develop and expand small businesses, revitalize communities, develop affordable housing and support community services.

## MISSION

The mission of the Division of Neighborhood Revitalization is to revitalize and strengthen Maryland's communities by focusing on local needs, defining opportunities and building on assets.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Increase the skills, resources, and capacity of local governments, community-based organizations and small business owners. Catalyze and accelerate revitalization of Maryland's neighborhoods through provision of direct technical assistance and support to the State's partners, including local governments, non-profit community-based organizations and small businesses.

Objective 1.1 Provide training, technical, or capacity building support to a minimum of 33% of the State's non-profit organizations and community-based organizations (CBOs) focused on neighborhood revitalization.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of non-profit organizations and CBOs				
involved in revitalization activities	150	150	150	150
Output: Number of non-profit organizations served	105	105	105	100
Outcome: Percent of non-profits and CBOs receiving				
neighborhood revitalization training	70%	70%	70%	67%

**Objective 1.2** Provide training, technical, or capacity building support to government officials and other governmental staff working in a minimum of 50% of the State's local jurisdictions

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of local governments served	107	110	92	92
Percent of local governments assisted	58.5%	60.1%	50.2%	50.2%
Number of local government staff attending a DHCD Catalyst training	0	203	205	210

**Objective 1.3** Provide training, technical, or capacity building support to at least 50 of the State's small businesses or potential small businesses annually.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of small businesses assisted	25	136	65	70

# S00A24.01 NEIGHBORHOOD REVITALIZATION - DIVISION OF NEIGHBORHOOD REVITALIZATION (Continued)

Goal 2. Revitalize selected neighborhoods. Strengthen Maryland's neighborhoods through managing and administering financial assistance programs that expand housing, commercial activities, and social services.

Objective 2.1 Provide direct project management assistance to help complete a minimum of 100 neighborhood revitalization projects or activities annually.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of approved projects or activities completed	111	115	120	115

Objective 2.2 Leverage a match of at least 75% for capital grants and loans to support neighborhood revitalization.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Amount leveraged by DHCD capital				
grants and loans (\$ millions)	\$51.0	\$189.4	S72.0	\$92.0
Quality: Percent of funds leveraged by DHCD				
capital grants and loans	85%	83%	86%	86%

Objective 2.3 Help create or maintain a minimum of 150 full-time small business jobs in the State annually.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of small businesses funded	25	41	45	55
Outcomes: Number of full-time staff employed by small				
businesses receiving DHCD support	276	132	250	275

## S00A25.01 ADMINSTRATION - DIVISION OF DEVELOPMENT FINANCE

## PROGRAM DESCRIPTION

The Administration Program of the Division of Development Finance provides administrative and management support to all Division programs, monitors and manages the financial health of the Community Development Administration's mortgage revenue bond loan portfolio and oversees the issuance of revenue bonds on behalf of the Community Development Administration.

#### MISSION

This program supports the mission of all programs within the Division of Development Finance, S00A25.

## KEY GOALS AND OBJECTIVES

This program shares the key goals and objectives of all the programs within the Division of Development Finance, S00A25.

# S00A25.02 HOUSING DEVELOPMENT PROGRAM – DIVISION OF DEVELOPMENT FINANCE

#### PROGRAM DESCRIPTION

The Housing Development Program administers financing programs to provide affordable rental housing and promote neighborhood preservation. Financing is provided for the acquisition, construction, and renovation of multi-family rental housing and emergency shelters, rehabilitation of nonresidential properties, operating and rent subsidies and operating assistance for non-profit sponsors. The Housing Development Program issues tax-exempt and taxable bonds and administers three Federal programs.

#### MISSION

Working with partners, Housing Development Programs expands quality, affordable rental and transitional housing opportunities for Marylanders by financing the development, rehabilitation, and preservation of quality rental communities and transitional housing.

## VISION

The Housing Development Program of the Community Development Administration (CDA) envisions a State of healthy and viable communities that include:

- quality affordable rental housing opportunities for families and elderly households with a range of low and moderate-incomes; and
- transitional housing opportunities for the homeless, those at risk of homelessness, and other special needs populations.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

**Goal 1.** Expand the availability of decent, affordable rental housing. Decent housing, at a minimum, meets all State and local health, housing, and building codes and provides an environment that is generally safe and secure, similar or better than the safety and security of its immediate surroundings.

Objective 1.1 Increase the production of decent, affordable rental housing for low and moderate-income Maryland families.

2002

2005

2007

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outputs: Number of affordable units in the rental housing				
projects going to initial closing	2,170	2,686	2,700	3,600
Loan amount (\$ millions) for rental housing developments				
going to initial closing	\$115.0	\$137.5	\$166.0	\$207.5
Dollar amount (\$ millions) of leveraged funds	\$94.1	\$166.0	\$166.0	\$199.3
Quality: Leveraged funds as percent of total development costs	45%	55%	50%	49%

Objective 1.2 Increase the availability of transitional housing for the homeless or housing for individuals with disabilities.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outputs: Number of transitional housing or shelters going				
to initial closing	5	4	4	6
Number of transitional or homeless beds provided	133	92	75	65
Dollar amount committed for transitional housing or shelters	\$809,000	\$1,575,856	\$1,000,000	\$1,000,000
Net number of low income families receiving homeless prevention				
funds from the federal Emergency Shelter Grants Program	1,440	1,345	1,350	1,350
Number of units in rental housing projects to be held and				
marketed to the disabled	98	100	100	100

## S00A25.03 HOMEOWNERSHIP PROGRAMS – DIVISION OF DEVELOPMENT FINANCE

## PROGRAM DESCRIPTION

The Homeownership Program works with a network of lenders Statewide to originate homeownership loans and makes forward commitments of mortgage funds to stimulate homeownership in difficult to develop areas of the State. The Program has two major financing sources: the bond-funded Maryland Mortgage Program (MMP) and the State-appropriated Maryland Home Financing Program (MHFP).

#### MISSION

Working with partners, the Homeownership Program encourages homeownership, revitalizes and strengthens communities throughout Maryland by financing mortgages for borrowers not served by the private sector.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Encourage homeownership. Help low and moderate-income Maryland residents purchase their own homes.

Objective 1.1 Maintain the number (proportion) of Maryland's low and moderate-income homebuyers, who purchased their homes with DHCD assistance, at least constant through 2006.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Inputs: Number of Maryland's residents who purchased				
their homes <sup>13</sup>	84,175	95,060	90,000	90,000
Outputs: Number of low and moderate-income				
residents DHCD helped to purchase their homes	995	1,315	2,000	2,400
Outcome: Number of low and moderate-income homebuyers				
assisted with DHCD financing divided by the total number of				
homebuyers purchasing homes regardless of the financing source	1.2%	1.4%	2.2%	2.7%

Goal 2. Encourage homeownership. Help low and moderate-income Maryland families retain their own homes.

Objective 2.1 Maintain the delinquency rates of the MD Mortgage Program (MMP) and the MD Home Financing Program (MHFP) at rates that are at least 1 percent below the Federal Housing Administration (FHA) rate through 2006.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outputs: Number of homebuyers served	995	1,315	2,000	2,400
Dollar amount of bond loans purchased (\$ millions).	\$96.3	\$139.5	\$212.5	\$255.0
Outcomes: MMP and MHFP delinquency rates (60+days)				
of homebuyers who lose their homes in the first				
five years compared to the FHA rate				
MD Mortgage Program	5.44%	6.25%	1.0% less	1.0% less
MD Home Financing Program	4.34%	5.76%	1.0% less	1.0% less
Federal Housing Administration	6.49%	7.59%		

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<sup>&</sup>lt;sup>13</sup> See footnote 1.

## S00A25.04 SPECIAL LOAN PROGRAMS – DIVISION OF DEVELOPMENT FINANCE

#### PROGRAM DESCRIPTION

Special Loan Programs provide rehabilitation and weatherization assistance to improve basic livability, increase energy conservation, and meet unique housing needs, including lead paint abatement, accessory housing, and group homes.

#### MISSION

Special Loan Programs promotes neighborhood revitalization and conservation by improving the existing housing stock and meeting housing requirements of persons with special housing needs.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

**Goal 1.** Expand decent, affordable housing. Increase the percentage of low and moderate-income Maryland households who live in decent housing.

Objective 1.1 Relative to available funding levels, increase the percentage of low and moderate-income Maryland households who live in decent housing by 5%.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outputs: Number of housing units rehabilitated	279	167	200	200
Number of housing units weatherized	1,091	1,014	1,065	$1,305^{14}$

Objective 1.2 Increase the number of people with special housing needs who live in housing that meets their needs,

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of special needs housing units created	43	57	55	55

Objective 1.3 Increase the number of housing units that are lead safe by 5% by 2006.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outputs: Number of housing units abated in Baltimore City	109	13	55	0
Funding awarded in target neighborhoods in Baltimore City	\$341,389	\$1,675,000	\$820,000	\$0
Number of housing units committed for full and partial				
abatement Statewide	48	55	140	140
Dollars committed for full and partial abatement Statewide	\$541,389	\$607,912	\$1,500,000	\$1,500,000

<sup>&</sup>lt;sup>14</sup> The increase in FY 2006 reflects the proposed transfer of \$1 million of DHR's Electric Universal Service Program to DHCD to administer the weatherization component of the program.

## S00A25.05 RENTAL SERVICES PROGRAMS – DIVISION OF DEVELOPMENT FINANCE

## PROGRAM DESCRIPTION

Rental Service Programs provide rent subsidies in partnership with local governments and the private sector for households in need of rental assistance or at risk of homelessness. Rental Service Programs also administers the State-funded Rental Allowance Program; the Federal Section 8 rent subsidy program; and monitors compliance with tenant occupancy requirements for all DHCD-financed affordable housing.

## MISSION

Rental Housing Programs works with local governments and owners of private rental housing to prevent homelessness and relieve housing burdens of families with limited incomes while promoting family self-sufficiency.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

**Goal 1.** Expand decent, affordable housing. Ease the financial burden from housing costs on very low-income Maryland families who rent their homes.

**Objective 1.1** Provide financial assistance to Maryland families to help address their critical housing needs and/or to reduce their rent burden.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcomes: Number of households served with funds from the				
Rental Allowance Program (RAP)	1,591	1,124	1,000	1,000
Number of Section 8 vouchers awarded	2,226	2,215	2,215	2,215
Number of project-based Section 8 units	21,742	22,323	24,000	31,000

## S00A26.01 INFORMATION TECHNOLOGY – DIVISION OF INFORMATION TECHNOLOGY

## PROGRAM DESCRIPTION

The Information Technology program is responsible for providing technology products and services to DHCD staff. The program has three key organizational units: the Information Systems Unit, the Network Operations Unit, and the Customer Service Unit. The Information Systems Unit is responsible for assessing data needs, having knowledge of business processes and data systems, and identifying technological opportunities. In addition, this unit is responsible for the design, development, implementation, and maintenance of databases/applications that meet the needs of the internal and external user community. The Network Operations Unit is responsible for providing hardware, software, helpdesk services, and training to the Department's user community. This unit is also responsible for the administration of DHCD's network infrastructure, local area networks, and wide area network. The Customer Service Unit provides front line tech support on the desktop operating system and applications.

#### VISION

Provide services through technology excellence.

## MISSION

Information Technology (IT) will provide technology that will align itself with the mission of the agency, provide responsive service to the people of Maryland, and ensure public access to resources. It will further dedicate its services to the empowerment of DHCD staff by providing effective user support and instituting training programs to maximize efficiency. Through a collaborative team effort, services will be rendered in a professional and courteous manner to our customers.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Increase electronic access to information and services by the public.

Objective 1.1 Provide 85% of DHCD information and services over the Internet by the end of calendar year 2006.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of DHCD information and services				
provided over the Internet by calendar year	74%	74%	85%	86%

Goal 2. Increase customer satisfaction with Information Technology services.

**Objective 2.1** Resolve 90% of helpdesk calls within 24 hours by 2006.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Total number of helpdesk tickets	2,500	2,700	2,600	2,600
Outcome: Percent of help desk tickets closed out within 24 hours	52%	80%	80%	90%

**Objective 2.1** Proactively monitor and diagnose 90% of infrastructure problems before they impact the users.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcomes: Decreased percent of downtime on servers	74%	72%	80%	90%

Goal 3. Provide universal accessibility and increase staff productivity by using information technology best practices.

**Objective 3.1** Convert at least 45% of essential legacy software applications to enterprise SQL databases and browser based technology.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of essential software applications converted	0%	20%	30%	45%

# S00A27.01 FINANCE AND ADMINISTRATION – DIVISION OF FINANCE AND ADMINISTRATION

#### PROGRAM DESCRIPTION

The program has two key departmental support functions. There is the Office of the Chief Financial Officer (CFO) and the Division of Finance and Administration. The Chief Financial Officer is responsible for all financial activities of the Department. This includes direct management of the Division of Finance and Administration as well as functional oversight over the financial activities of the Community Development Administration. The second support function is the Division of Finance and Administration, which oversees the financial management and central support services in the Department. The Division provides advice and technical support in fiscal matters to the Department's senior program directors and managers of the various operating units. The Division accounts for the Department's expenditures and revenues through the State's Financial Management Information System (FMIS); manages operating and capital budgets; manages the financial activities of the Maryland Housing Fund; processes contracts, purchasing and procurement requests; and provides financial analytical internal review and reporting services. The Division also provides support services to the Department including and facilities and fleet management, emergency preparedness, and telecommunication systems.

#### MISSION

The Division of Finance and Administration ensures and oversees the financial health of the Department and provides DHCD's policy and decision-makers information and analyses for management, financial, and administrative decision-making. The Division also assists the Department's operating units by preparing and managing the Department's budget; processing contracts, purchasing, and procurement requests; and providing support services, including facilities and fleet management, emergency preparedness and telecommunication systems. The Division of Finance and Administration is committed to customer service through the provision of analyses, information and services that are accurate, reliable, and timely.

#### VISION

The Division of Finance and Administration envisions providing effective and efficient services that support the key mission, goals and objectives of the Department.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Protect financial health. Ensure DHCD's financial resources and portfolios are healthy.

Objective 1.1 Keep DHCD's (CDA) housing bond rating at Aa through 2006.

	2003	2004	2005	2006
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: DHCD's (CDA) bond rating on June 30 of each year,				
as reported by Moody's Investors Service, Inc.	Aa	Aa	Aa	Aa

Goal 2. Maintain emergency preparedness. All DHCD staff will be prepared for various emergencies.

Objective 2.1 Finance will prepare and maintain an up-to-date Emergency Response Plan (ERP) for DHCD.

	2002	2003	2004	2005
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Annually the DHCD ERP will be reviewed and				
communicated to all DHCD employees via the Intranet				
and by hard copy upon request	*	100%	100%	100%

Note: \*New performance measure for which data is not available

## SUMMARY OF DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT

	2004 Actual	2005 Appropriation	2006 Allowance
Total Number of Authorized Positions	365,50	385.90	384.90
Total Number of Contractual Positions	49.29	61.74	66.10
Salaries, Wages and Fringe Benefits Technical and Special Fees. Operating Expenses	24,023,231 2,068,730 198,631,312	25,226,041 2,581,696 213,447,444	26,195,400 3,026,218 295,283,891
Original General Fund Appropriation	10,598,795	8,784,216 66,363	
Total General Fund Appropriation	10,598,795 949,982	8,850,579	
Net General Fund Expenditure	9,648,813 46,717,241 167,272,910 1,084,309	8,850,579 50,855,176 180,318,534 1,230,892	28,252,733 55,106,142 240,125,469 1,021,165
Total Expenditure	224,723,273	241,255,181	324,505,509

## SUMMARY OF OFFICE OF THE SECRETARY

Total Number of Authorized Positions	50.90	55.00	56.00
Total Number of Contractual Positions	1.87	2.80	1.80
Salarics, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	3,809,150 100,635 3,494,642	4,095,723 97,234 2,802,519	4,423,284 97,922 2,836,409
Original General Fund Appropriation	956,382	384,004 -9,575	
Total General Fund Appropriation	956,382 202,510	374,429	
Net General Fund Expenditure  Special Fund Expenditure  Federal Fund Expenditure  Reimbursable Fund Expenditure	753,872 6,132,507 518,048	374,429 6,097,081 494,022 29,944	181,236 6,588,808 559,689 27,882
Total Expenditure	7,404,427	6,995,476	7,357,615

## S00A20.01 OFFICE OF THE SECRETARY — OFFICE OF THE SECRETARY

Appropriation Statement:			
	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	28.00	32.00	31.00
Number of Contractual Positions	.49	1.80	1.80
01 Salaries. Wages and Fringe Benefits	2,205,935	2,458,724	2,595,850
02 Technical and Special Fees	37,243	54,714	88,928
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges  Total Operating Expenses  Total Expenditure  Original General Fund Appropriation  Transfer of General Fund Appropriation  Total General Fund Appropriation	29,149 54,278 87,475 30,793 1,351 4,621 71,384 60,024 339,075 2,582,253 514,209	26,871 40,254 115,654 20,805 1,450 2,826 89,663 67,711 365,234 2,878,672 90,311 1,512 91,823	26,530 53,743 104,931 26,329 4,321 2,423 111,869 75,381 405,527 3,090,305
Less: General Fund Reversion/Reduction  Net General Fund Expenditure  Special Fund Expenditure  Federal Fund Expenditure  Reimbursable Fund Expenditure  Total Expenditure	48,670 465,539 1,938,776 177,938 2,582,253	91,823 2,574,567 182,338 29,944 2,878,672	2,854,695 207,728 27,882 3,090,305
Special Fund Income: S00304 General Bond Reserve Fund	1,046,939 19,388 368,367 116,326 213,266 174,490 1,938,776	1,660,596 77,237 334,694 25,746 321,820 154,474 2,574,567	2,030,093 88,350 382,851 147,250 206,151 2,854,695
Federal Fund Income:  14.182 Section 8 New Construction/Substantial Rehabilitation  14.239 HOME Investment Partnerships Program  Total	164,696 13,242 177,938	168,769 13,569 182,338	192,269 15,459 207,728
Reimbursable Fund Income:  D90U00 Canal Place Preservation and Development Authority  S50B01 Maryland African American Museum Corporation		17,780 12,164	27,882
Total		29,944	27,882

## S00A20.02 MARYLAND AFFORDABLE HOUSING TRUST — OFFICE OF THE SECRETARY

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
12 Grants, Subsidies and Contributions	2,800,000	2,000,000	2,000,000
Total Operating Expenses	2,800,000	2,000,000	2,000,000
Total Expenditure	2,800,000	2,000,000	2,000,000
Special Fund Expenditure	2,800,000	2,000,000	2,000,000
Special Fund Income: S00310 Maryland Affordable Housing Trust	2,800,000	2,000,000	2,000,000

## S00A20.03 OFFICE OF MANAGEMENT SERVICES — OFFICE OF THE SECRETARY

22.90 1.38 1,603,215 63,392	23.00 1.00	25.00
1,603,215	1.00	
<u> </u>		
63,392	1,636,999	1,827,434
	42,520	8,994
18,687 26,431 181,282 63,387 1,604 876 57,368 5,932 355,567 2,022,174 442,173	33,594 28,144 267,411 28,580 6,300 300 67,397 5,559 437,285 2,116,804 293,693 -11,087	19,220 28,499 233,290 63,290 500 300 78,921 6,862 430,882 2,267,310
153,840 288,333 1,393,731 340,110 2,022,174	282,606 1,522,514 311,684 2,116,804	181,236 1,734,113 351,961 2,267,310
780,489 6,969 250,872 76,655 153,310 125,436	974,408 45,675 197,927 15,226 197,927 91,351 1,522,514	1,265,902 52,023 208,094 86,706 121,388 1,734,113
246,239 45,401 48,470	271,165 40,519	306,206 45,755 ——————————————————————————————————
	26,431 181,282 63,387 1,604 876 57,368 5,932 355,567 2,022,174 442,173 442,173 153,840 288,333 1,393,731 340,110 2,022,174  780,489 6,969 250,872 76,655 153,310 125,436 1,393,731	26,431       28,144         181,282       267,411         63,387       28,580         1,604       6,300         876       300         57,368       67,397         5,932       5,559         355,567       437,285         2,022,174       2,116,804         442,173       293,693         -11,087         442,173       282,606         153,840       282,606         288,333       282,606         1,393,731       1,522,514         340,110       311,684         2,022,174       2,116,804         780,489       974,408         6,969       45,675         250,872       197,927         76,655       15,226         153,310       197,927         125,436       91,351         1,393,731       1,522,514          246,239       271,165         45,401       40,519         48,470       40,519

## SUMMARY OF DIVISION OF CREDIT ASSURANCE

	2 <del>004</del> Actual	2005 Appropriation	2006 Allowance
Total Number of Authorized Positions	54.60	56.90	56.90
Total Number of Contractual Positions	1.50	1.50	1.50
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	3,699,002 38,789 928,393	3,758,247 43,755 1,576,985	3,905,979 46,678 1,457,125
Original General Fund Appropriation	129,990	93,559 1,514	
Total General Fund Appropriation	129,990 42	95,073	
Net General Fund Expenditure	129,948 4,536,236	95,073 5,283,914	5,409,782
Total Expenditure	4,666,184	5,378,987	5,409,782

## S00A22.01 MARYLAND HOUSING FUND

## Appropriation Statement:

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	5.00	6.00	6.00
01 Salaries, Wages and Fringe Benefits	341,580	402,884	448,014
03 Communication. 04 Travel	5,964 1,464 3,356 1,955 2,748 77 13,189 900	5,591 5,306 2,008 3,425	5,535 10,145 4,724 2,555 17,850 7,534
Total Operating Expenses	29,653	41,051	48,343
Total Expenditure	371,233	443,935	496,357
Special Fund Expenditure	371,233	443,935	496,357
Special Fund Income: S00309 Maryland Housing Fund	371,233	443,935	496,357

## S00A22.02 ASSET MANAGEMENT—DIVISION OF CREDIT ASSURANCE

Appropriation Statement:			
•	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	42.25	43.90	43.90
Number of Contractual Positions	1.50	1.50	1.50
01 Salaries, Wages and Fringe Benefits	2,834,443	2,872,519	2,949,790
02 Technical and Special Fees	38,789	43,755	46,678
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	28,793 6,492 656,152 10,031 537 495 108,727 6,789	30,908 20,376 1,252,280 14,341 116,728 6,317	27,985 7,077 1,091,996 14,981 118,058 6,765
Total Operating Expenses	818,016	1,440,950	1,266,862
Total Expenditure	3,691,248	4,357,224	4,263,330
Special Fund Expenditure	3,691,248	4,357,224	4,263,330
Special Fund Income: S00301 Administrative Fees	1,916,896 2,179	2,293,334 2,000	2,221,998
S00304 General Bond Reserve Fund	479,224 182,527 799,734 31,906 97,671 157,969 10,024 12,427 691	764,445 186,081 764,445 37,216 111,649 175,447 10,633 11,830 144	814,733 195,531 667,459 39,106 117,655 184,358 11,173 11,173
Total	3,691,248	4,357,224	4,263,330

# S00A22.03 MARYLAND BUILDING CODES — DIVISION OF CREDIT ASSURANCE

# Appropriation Statement:

	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	7.35	7.00	7.00
01 Salaries, Wages and Fringe Benefits	522,979	482,844	508,175
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 12 Grants, Subsidies and Contributions	6,281 3,282 46,853 4,526 14,952	5,103 7,572 57,330 2,793 17,361	6,281 7,728 97,872 4,850 20,169
13 Fixed Charges	4,830	4,825	5,020
Total Operating Expenses	80,724	94,984	141,920
Total Expenditure	603,703	577,828	650,095
Original General Fund Appropriation  Transfer of General Fund Appropriation	129,990	93,559 1,514	
Total General Fund Appropriation	129,990 42	95,073	
Net General Fund Expenditure	129,948 473,755	95,073 482,755	650,095
Total Expenditure	603,703	577,828	650,095
Special Fund Income: S00312 Maryland Building Codes Administration Revenues S00315 Neighborhood Business Development Fund	460,675 13,080	467,755 15,000	634,095 16,000
Total	473,755	482,755	650,095

## SUMMARY OF DIVISION OF HISTORICAL AND CULTURAL PROGRAMS

	2004 Actual	2005 Appropriation	2006 Allowance
Total Number of Authorized Positions	72.50	75.00	75.00
Total Number of Contractual Positions	15.12	14.94	13.30
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	4,341,770 473,398 2,618,747	4,492,654 468,287 2,640,439	4,624,734 441,351 23,062,301
Original General Fund Appropriation	5,253,365	4,912,820 40,410	
Total General Fund Appropriation	5,253,365 376,688	4,953,230	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	4,876,677 1,602,299 773,785 181,154	4,953,230 1,559,773 771,779 316,598	24,966,458 1,928,150 1,085,495 148,283
Total Expenditure	7,433,915	7,601,380	28,128,386

# \$00A23.01 Management, Planning and Educational Outreach—division of historical and cultural programs

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Altowance
Number of Authorized Positions	17.15	18.00	18.00
Number of Contractual Positions	.83	1.00	
01 Salaries, Wages and Fringe Benefits	1,125,313	1,180,404	1,227,583
02 Technical and Special Fees	24,803	30,119	
03 Communication	14,336	20.384	15,194
04 Travel	22,201	13,223	16,533
06 Fuel and Utilities	4,474	5,112	5,112
07 Motor Vehicle Operation and Maintenance	8,632	2,780	5,205
08 Contractual Services	40,135	39,346	43,030
09 Supplies and Materials	11,772 27,793	12,590 1,993	16,215
11 Equipment—Additional	300	1,993	
12 Grants, Subsidies and Contributions	1,185,874	1,258,011	1,267,355
13 Fixed Charges	6,760	8,186	7,621
14 Land and Structures	7,745		
Total Operating Expenses	1,330,022	1,361,625	1,376,265
Total Expenditure	2,480,138	2,572,148	2,603,848
Original General Fund Appropriation	1,345,698	1,160,259	
Transfer of General Fund Appropriation	-25,400	61,660	
Total General Fund Appropriation	1,320,298	1,221,919	
Less: General Fund Reversion/Reduction	105,157		
Not General Fund Expenditure	1,215,141	1,221,919	1,187,393
Special Fund Expenditure	1,040,737	1,048,861	1,086,492
Federal Fund Expenditure	202,260	242,378	286,614
Reimbursable Fund Expenditure	22,000	58,990	43,349
Total Expenditure	2,480,138	2,572,148	2,603,848
Special Fund Income:  S00314 Maryland Heritage Areas Authority Financing Fund S00320 Revenues from Publications S00332 Grey Gable S00333 Archaeology Donations	991,407 17,741 8,565 1,124	984,409 14,452	990,357 38,234 7,901
S00336 Town of Sykesville	21,900	50,000	50,000
Total	1,040,737	1,048,861	1,086,492
Federal Fund Income:  11.460 Special Oceanic and Atmosheric Projects	9,706 171,221 21,333 202,260	218,077 24,301 242,378	266,970 19,644 286,614
Reimbursable Fund Income: J00B01 DOT-State Highway Administration	22,000	58,990	43,349
Total	22,000	58,990	43,349
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# ${\bf 800A23.02~OFFICE~OF~MUSEUM~SERVICES -- DIVISION~OF~HISTORICAL~AND~CULTURAL~PROGRAMS}$

Appropriation Statement:			
- Per of annual control of the contr	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	32.65	34.00	34.00
Number of Contractual Positions	12.59	9.94	11.30
01 Salarics, Wages and Fringe Benefits	1,819,003	1,880,122	1,949,163
02 Technical and Special Fees	387,593	302,088	367,636
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement	46,101 13,423 201,192 14,792 293,957 58,838 3,166	42,968 21,014 181,905 7,018 231,775 78,705	47,465 20,549 238,188 8,316 265,358 70,840
11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges 14 Land and Structures.	294 413,470 27,134 700	400,636 26,952	409,737 36,977
Total Operating Expenses	1,073,067	990,973	1,097,430
Total Expenditure	3,279,663	3,173,183	3,414,229
Original General Fund Appropriation	2,891,426 -35,900	2,718,892 -10,907	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	2,855,526 175,325	2,707,985	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure  Total Expenditure	2,680,201 323,173 209,787 66,502 3,279,663	2,707,985 214,715 174,860 75,623 3,173,183	2,797,149 249,786 336,075 31,219 3,414,229
Special Fund Income: S00308 Jefferson Patterson Park and Museum Revenues	323,173	214,715	249,786
Federal Fund Income:  AA.S00 Defense Legacy Resource Management Program  15.904 Historic Presorvation Fund Grants-In-Aid	108,268 185 48,693 52,641	82,184 80,436 12,240	183,267 65,220 42,495 45,093
Total	209,787	174,860	336,075
Reimbursable Fund Income:  D17B01 Historic St. Mary's City Commission  J00B01 DOT-State Highway Administration  R14D00 St. Mary's College of Maryland  Total	1,393 45.225 19,884 66,502	55,229 20,394 75,623	31,219 31,219
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# $800\mathrm{A}23.04$ RESEARCH, SURVEY AND REGISTRATION — DIVISION OF HISTORICAL AND CULTURAL PROGRAMS

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	11.00	11.00	11.00
Number of Contractual Positions	1.70	3.00	2.00
01 Salaries, Wages and Fringe Benefits	691,565	696,671	725,889
02 Technical and Special Fees	61,002	110,825	73,715
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 12 Grants, Subsidies and Contributions 13 Fixed Charges  Total Operating Expenses	7,159 5,449 25,630 15,847 1,501 2,548	7,304 6,613 26,057 11,131 3,009 54,114	7.105 5,303 53,449 12,765 9,400 3,705
			891,331
Total Expenditure  Original General Fund Appropriation  Transfer of General Fund Appropriation  Total General Fund Appropriation  Less: General Fund Reversion/Reduction  Net General Fund Expenditure  Special Fund Expenditure  Federal Fund Expenditure  Reimbursable Fund Expenditure  Total Expenditure  Total Expenditure	514,106 55,500 569,606 46,670 522,936 48,000 162,070 77,695 810,701	861,610 512,582 8,550 521,132 521,132 182,601 157,877 861,610	543,513 76,553 197,550 73,715 891,331
Special Fund Income:  S00330 Preservation Fund	4,080 427 43,493 48,000		76,553 76,553
Federal Fund Income: 15.904 Historic Preservation Fund Grants-In-Aid	162,070	182,601	197,550
Reimbursable Fund Income: J00B01 DOT-State Highway Administration	77,695	157,877	73,715

# ${\bf 800A23.05~PRESERVATION~SERVICES - DIVISION~OF~HISTORICAL~AND~CULTURAL~PROGRAMS}$

Appropriation Statement:	2004	2005	2006
	Actual	Appropriation	Allowance
Number of Authorized Positions	11.70	12.00	12.00
Number of Contractual Positions		1.00	
01 Salaries, Wages and Fringe Benefits	705,889	735,457	722,099
02 Technical and Special Fees		25,255	
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges Total Operating Expenses	11,502 1,619 6,784 4,003 560 2,171 885 27,524	11,354 4,122 9,596 2,796 950 3,784 1,125 33,727	11,560 8,343 6,970 4,631 398 567 12,310 2,100 46,879
Total Expenditure	733,413	794,439	768,978
Original General Fund Appropriation  Transfer of General Fund Appropriation  Total General Fund Appropriation  Less: General Fund Reversion/Reduction	502,135 5,800 507,935 49,536	521,087 -18,893 502,194	<del></del>
Net General Fund Expenditure  Special Fund Expenditure  Federal Fund Expenditure  Reimbursable Fund Expenditure	458,399 60,389 199,668 14,957	502,194 96,197 171,940 24,108	438,403 65,319 265,256
Total Expenditure	733,413	794,439	768,978
Special Fund Income: S00302 Historic Preservation-Capital Projects S00337 State House Historical Structure Report Total	57,759 2,630 60,389	96,197 96,197	65,319
Federal Fund Income: 15.904 Historic Preservation Fund Grants-In-Aid	199,668	171,940	265,256
Reimbursable Fund Income: J00B01 DOT-State Highway Administration	14,957	24,108	· · · ·

# S00A23.06 HISTORICAL PRESERVATION—CAPITAL APPROPRIATION — DIVISION OF HISTORICAL AND CULTURAL PROGRAMS

#### Program Description:

The Maryland Historic Trust Revolving Loan Fund provides loans to nonprofit organizations, local jurisdictions, business entities, and individuals to assist in the protection of historic property. Loan funds can be used to acquire, rehabilitate, or restore historic property listed on, or eligible for, the National Register of Historic Places. As of July 1, 2004, loan funds can also be used to refinance historic properties if it can be demonstrated that this is in the best interest of the property for proper preservation. They may also be used for short-term financing of studies, surveys, plans and specifications, and architectural, engineering, or other special services directly related to preconstruction work required or recommended by the Trust or the State Historic Preservation Officer on projects being funded with the federal or state monies. Successful applicants must convey a perpetual historic preservation easement to the Trust.

# Appropriation Statement:

	2004 Actual	2005 Appropriation	2006 Allowance
14 Land and Structures	130,000	200,000	450,000
Total Operating Expenses	130,000	200,000	450,000
Total Expenditure	130,000	200,000	450,000
Special Fund Expenditure	130,000	200,000	450,000
Special Fund Income: S00302 Historic Preservation-Capital Projects	130,000	200,000	450,000

# S00A23.07 HERITAGE STRUCTURE REHABILITATION TAX CREDIT RESERVE FUND — DIVISION OF HISTORICAL AND CULTURAL PROGRAMS

#### **Program Description:**

This appropriation funds the Heritage Structure Rehabilitation Tax Credit Reserve Fund as required by Chapter 76 of the Acts of 2004. The Maryland Heritage Structure Rehabilitation Tax Credit Program provides Maryland income tax credits equal to 20% of the qualified capital costs expended in the rehabilitation of certified heritage structures, both residential and commercial. The Reserve Fund is used to reimburse the State General Fund in the year the income tax credits are claimed.

#### Appropriation Statement:

P. P. C.	2004 Actual	2005 Appropriation	2006 Allowance
12 Grants, Subsidies and Contributions			20,000,000
Total Operating Expenses			20,000,000
Total Expenditure			20,000,000
Net General Fund Expenditure			20,000,000

## DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT

## SUMMARY OF DIVISION OF NEIGHBORHOOD REVITALIZATION

	2004 Actual	2005 Appropriation	2006 Allowance
Total Number of Authorized Positions	34.35	38.00	38.00
Total Number of Contractual Positions	1.90	3.00	3.00
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	2,261,003 77,104 22,457,528	2,452,448 109,266 26,937,466	2,546,804 184,943 27,105,550
Original General Fund Appropriation	1,983,556	1,629,086 26,125	
Total General Fund Appropriation	1,983,556 156,626	1,655,211	
Net General Pund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	1,826,930 3,565,937 19,364,576 38,192	1,655,211 7,507,952 20,336,017	1,352,639 7,417,152 21,067,506
Total Expenditure	24,795,635	29,499,180	29,837,297

## S00A24.01 NEIGHBORHOOD REVITALIZATION-DIVISION OF NEIGHBORHOOD REVITALIZATION

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	34.35	38.00	38.00
Number of Contractual Positions	1.90	3.00	3.00
01 Salaries, Wages and Fringe Benefits	2,261,003	2,452,448	2,546,804
02 Technical and Special Fees	77,104	109,266	184,943
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges 14 Land and Structures	42,529 48,976 1,229 183,105 17,810 1,373 39,197 10,870,489 76,095 2,000	38,568 58,456 1,100 356,007 22,403 6,145 10,276,373 87,414	34,549 67,661 2,200 307,022 22,661 6,333 4,052 10,568,023 93,049
Total Operating Expenses	11,282,803	10,846,466	F1,105,550
Total Expenditure	13,620,910	13,408,180	13,837,297
Original General Fund Appropriation	1,983,556	1,629,086 26,125	
Total General Fund Appropriation	1,983,556 156,626	1,655,211	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	1,826,930 763,937 10,991,851 38,192	1,655,211 1,416,952 10,336,017	1,352,639 1,417,152 11,067,506
Total Expenditure	13,620,910	13,408,180	13,837,297
Special Fund Income:  S00304 General Bond Reserve Fund	55,767 708,170 ————————————————————————————————————	77,480 1,031,393 308,079 1,416,952	262,931 852,220 302,001 1,417,152
Federal Fund Income: 10.769 Rural Development Grants	25,000	25,000	
Cities Program  14.231 Emergency Shelter Grants Program  93.569 Community Services Block Grant  93.571 Community Services Block Grant	1,682,494 511,195 8,708,218	2,036,346 8,188,638	1,702,586 514,000 8,794,887
Discretionary Awards-Community Food and Nutrition	43,886 21,058	56,033 30,000	56,033
Total	10,991,851	10,336,017	11,067,506
Reimbursable Fund Income: T00A00 Department of Business and Economic Development	38,192		

# S00A24.02 NEIGHBORHOOD REVITALIZATION—CAPITAL APPROPRIATION DIVISION OF NEIGHBORHOOD REVITALIZATION

## **Program Description:**

The Capital Appropriation provides funds for the Neighborhood Business Development Program, which provides flexible gap financing for small businesses starting up or expanding in locally designated neighborhood revitalization areas throughout Maryland, and the Community Development Block Grant Program, which provides competitive grants to local governments in non-entitlement areas of the State for use in revitalizing neighborhoods, expanding affordable housing and economic opportunities, and/or improving facilities and services.

Appropriation Statement:			
	2004 Actual	2005 Appropriation	2006 Allowance
12 Grants, Subsidies and Contributions	8,818,153 2,356,572	10,000,000 6,091,000	10,000,000 6,000,000
Total Operating Expenses	11,174,725	16,091,000	16,000,000
Total Expenditure	11,174,725	16,091,000	16,000,000
Special Fund Expenditure	2,802,000 8,372,725 11,174,725	6,091,000 10,000,000 16,091,000	6,000,000 10,000,000 16,000,000
Special Fund Income: S00315 Neighborhood Business Development Fund	2,802,000	6,091,000	6,000,000
Federal Fund Income:  14.219 Community Development Block Grants/Small Citics Program	8,372,725	10,000,000	10,000,000

## SUMMARY OF DIVISION OF DEVELOPMENT FINANCE

	2 <del>0</del> 04 Actual	2005 Appropriation	2006 Allowance
Total Number of Authorized Positions	91.70	97.00	95.00
Total Number of Contractual Positions	23.10	30.00	37.00
Salaries, Wages and Fringe Benefits  Technical and Special Fees  Operating Expenses	5,937,716 1,138,839 166,131,528	6,421,379 1,480,728 176,326,193	6,380,890 1,881,040 237,706,767
Original General Fund Appropriation	1,332,218	1,746,347 863	
Total General Fund Appropriation	1,332,218 19	1,747,210	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	1,332,199 25,869,086 145,141,835 864,963	1,747,210 24,599,485 156,997,255 884,350	1,700,000 28,405,180 215,018,517 845,000
Total Expenditure	173,208,083	184,228,300	245,968,697

## S00A25.01 ADMINISTRATION — DIVISION OF DEVELOPMENT FINANCE

Appropriation Statement:			
	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	22.10	24.00	24.00
Number of Contractual Positions	.40	1.00	4.00
01 Salaries, Wages and Fringe Benefits	1,466,668	1,587,109	1,647,655
02 Technical and Special Fees	15,911	30,749	171,727
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges  Total Operating Expenses  Total Expenditure  Special Fund Expenditure. Federal Fund Expenditure.  Total Expenditure	15,675 23,482 467,604 8,789 620 50,744 9,098 576,012 2,058,591 1,913,521 145,070 2,058,591	16,216 28,766 447,875 10,250 2,060 68,622 13,933 587,722 2,205,580 2,007,485 198,095 2,205,580	17,445 26,161 446,091 10,250 2,060 73,287 13,930 589,224 2,408,606 2,160,697 247,909 2,408,606
Special Fund Income:  S00304 General Bond Reserve Fund	1,492.546 133,946 153,082 133,947 1,913,521	1,706,363 60,225 180,673 60,224 2,007,485	1.858,199 64,821 172,856 64,821 2,160,697
Total	145,070	198,095	247.909
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## S00A25.02 HOUSING DEVELOPMENT PROGRAM — DIVISION OF DEVELOPMENT FINANCE

Appropriation Statement:			
•	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	23.25	24.00	24.00
Number of Contractual Positions	1.85	3.00	2.00
01 Salaries, Wages and Fringe Benefits	1,618,109	1,754,455	1,738,467
02 Technical and Special Fees	79,209	186,651	136,732
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges  Total Operating Expenses  Total Expenditure	16,677 22,096 116,039 8,772 389 390 1,086,679 1,334 1,252,376 2,949,694	44,890 21,414 189,995 8.650 1,756 5,570 1,271,094 1,540 1,544,909	46,060 25,445 200,495 8,650 1,756 5,570 682,066 1,540 971,582 2,846,781
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	100,000 2,363,021 486,673	2,209,309 1,276,706	2,193,789 652,992
Total Expenditure	2,949,694	3,486,015	2,846,781
Special Fund Income:  S00304 General Bond Reserve Fund	1,095,532 512,891 754,598 2,363,021	1,292,588 13,000 903,721 2,209,309	1,030,239 13,000 1,150,550 2,193,789
Federal Fund Income:  14.231 Emergency Shelter Grants Program	486,673 486,673	514,000 762,706 1,276,706	652,992 652,992

## S00A25.03 HOMEOWNERSHIP PROGRAMS — DIVISION OF DEVELOPMENT FINANCE

Appropriation Statement:	***		***
	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	18.85	20.00	18.00
Number of Contractual Positions	2.60	4.00	5.00
01 Salaries, Wages and Fringe Benefits	1,162,466	1,225,812	1,095,400
02 Technical and Special Fees	339,152	340,992	420,507
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges  Total Operating Expenses  Total Expenditure  Special Fund Expenditure  Federal Fund Expenditure  Total Expenditure	38,947 25,331 394,557 13,380 613 2,080 49,268 9,336 533,512 2,035,130 2,018,049 17,081 2,035,130	19,000 14,879 426,130 8,000 1,709 52,135 1,825 523,678 2,090,482 1,986,217 104,265 2,090,482	19,960 21,165 395,170 8,000 1,709 52,618 1,825 500,447 2,016,354 1,933,891 82,463 2,016,354
Special Fund Income: S00304 General Bond Reserve Fund	1,330,555 687,494 2,018,049	1,350,934 635,283 1,986,217	1,325,463 608,428 1,933,891
14.239 HOME Investment Partnerships Program	17,081	104,265	82,463

## S00A25.04 SPECIAL LOAN PROGRAMS — DIVISION OF DEVELOPMENT FINANCE

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
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Number of Authorized Positions	9.50	10.00	10.00
Number of Contractual Positions	1.00	2.00	1.00
01 Salaries, Wages and Fringe Benefits	641,913	673,817	697,027
02 Technical and Special Fees	66,471	193,536	121,595
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges  Total Operating Expenses  Total Expenditure  Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	6,060 9,746 4,209,212 781 443 734 11,641 6,540 4,245,157 4,953,541 1,323,771 2,932,188 697,582	11,500 27,052 4,689,450 9,800 690 20,000 17,672 7,800 4,783,964 5,651,317 1,488,392 3,373,575 789,350	11,500 10,565 5,667,635 9,800 690 20,000 29,783 7,800 5,757,773 6,576,395 2,407,773 3,418,622 750,000
Total Expenditure	4,953,541	5,651,317	6,576,395
N00318 Universal Services Benefit Program S00304 General Bond Reserve Fund S00321 Special Loan Program Fund S00323 Utility Company Revenues Total	228,733 247,417 847,621 1,323,771	184,937 453,455 850,000 1,488,392	1,000,000 134,332 423,441 850,000 2,407,773
Federal Fund Income:  14.239 HOME Investment Partnerships Program	143,797 135,014 2.653,377 2,932,188	3,239,576 3,373,575	106,760 121,000 3,190,862 3,418,622
Reimbursable Fund Income: N00C01 DHR-Community Services Administration	697,582	789,350	750,000

## S00A25.05 RENTAL SERVICES PROGRAMS — DIVISION OF DEVELOPMENT FINANCE

Appropriation Statement:			
	2004 Actual	2005 Appropriation	2006 Allowance
Number of Authorized Positions	18.00	19.00	19.00
Number of Contractual Positions	17.25	20.00	25.00
01 Salaries, Wages and Fringe Benefits	1,048,560	1,180,186	1,202,341
02 Technical and Special Fees	638,096	728,800	1,030,479
03 Communication 04 Travel 06 Fuel and Utilities 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional	76,785 31,948 8,063 746,758 17,673 667 4,032	66,787 38,658 9,000 603,061 27,445 3,269 946	67,080 35,722 616,517 27,445 3,269 946
12 Grants, Subsidies and Contributions	131,601,780 154,983	145,031,042 153,712	201,673,352 63,410
Total Operating Expenses	132,642,689	145,933,920	202,487,741
Total Expenditure	134,329,345	147,842,906	204,720,561
Original General Fund Appropriation  Transfer of General Fund Appropriation	557,218	1,746,347 863	
Total General Fund Appropriation	557,218 19	1,747,210	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure  Total Expenditure	557,199 2,694,724 130,910,041 167,381 134,329,345	1,747,210 800,082 145,200,614 95,000 147,842,906	1,700,000 559,030 202,366,531 95,000 204,720,561
Special Fund Income:  S00304 General Bond Reserve Fund S00306 Homeownership Loan Program Fund S00310 Maryland Affordable Housing Trust S00317 Rental Housing Loan Program Fund S00318 Rental Subsidy Loan Fund S00321 Special Loan Program Fund Total	604,955 6,757 1,800,000 27,027 249,679 6,306 2,694,724	389,124 18,626 37,253 343,903 11,176 800,082	400,100 250 500 158,030 150 559,030
Federal Fund Income:  14.182 Section 8 New Construction/Substantial Rehabilitation	118,690,826 11,189,143 594,120 435,952 130,910,041	131,573,577 12,532,305 684,732 410,000 145,200,614	188,279,244 13,535,851 551,436 202,366,531
Reimbursable Fund Income: M00F04 DHMH-AIDS Administration	167,381	95,000	95,000

### S00A25.07 RENTAL HOUSING PROGRAMS—CAPITAL APPROPRIATION—DIVISION OF DEVELOPMENT FINANCE

### Program Description:

The Rental Housing Capital Appropriation provides funding for the rehabilitation and creation of affordable rental housing for low-income and moderate-income families. Finance is provided in the form of loans for affordable rental housing development including apartments, rental town homes, congregate housing, single-room occupancy, emergency shelters, assisted living and shared living facilities. Programs include the Elderly Rental Housing Program, the Rental Housing Production Program, the Maryland Housing Rehabilitation Program-Multifamily Rehabilitation Program (5+ units), and the Nonprofit Rehabilitation Program.

Appropriation Statement:			
W. W	2004 Actual	2005 Appropriation	2006 Allowance
	Actual	sphrahranan	Allowance
12 Grants, Subsidies and Contributions	55,700		
14 Land and Structures	13,189,086	9,791,000	13,455,000
Total Operating Expenses	13,244,786	9,791,000	13,455,000
Total Expenditure	13,244,786	9,791,000	13,455,000
Special Fund Expenditure	5,021,000	4,247,000	7,605,000
Federal Fund Expenditure	8,223,786	5,544,000	5,850,000
Total Expenditure	13,244,786	9,791,000	13,455,000
Special Fund Income:			
S00317 Rental Housing Loan Program Fund	5,021,000	4,247,000	7,605,000
Federal Fund Income:			
14.239 HOME Investment Partnerships Program	8,223,786	5,544,000	5,850,000

# ${\bf S00A25.08\ HOMEOWNERSHIP\ PROGRAMS-CAPITAL\ APPROPRIATION-DIVISION\ OF\ DEVELOPMENT\ FINANCE}$

### **Program Description:**

The Homeownership Capital Appropriation provides a reservation of preferred interest rate mortgages and down payment assistance for low and moderate income, generally first-time homebuyers, who would otherwise lack the resources to purchase a home. These programs encourage innovative development of affordable homeownership opportunities in Maryland that serve a high public purpose, leverage non-State resources and focus on neighborhoods in need of conservation and revitalization. Programs include the Maryland Home Financing Program, Downpayment Settlement Expense Loan Program, and Homeownership for Individuals with Disabilities Program.

Appropriation Statement:	2004 Actual	2005 Appropriation	2006 Allowance
12 Grants, Subsidies and Contributions	75,000		
14 Land and Structures	7,666,936	4,611,000	_6,395,000
Total Operating Expenses	7,741,936	4,611,000	6,395,000
Total Expenditure	7,741,936	4,611,000	6,395,000
Special Fund ExpenditureFederal Fund Expenditure	6,941,936 800,000	4,511,000 100,000	6,295,000 100,000
Total Expenditure	7,741,936	4,611,000	6,395,000
Special Fund Income: S00306 Homeownership Loan Program Fund	6,941,936	4,511,000	6,295,000
Federal Fund Income: 14.239 HOME Investment Partnerships Program	800,000	100,000	100,000

# ${\bf S00A25.09~SPECIAL~LOAN~PROGRAMS} \color{red} \color{blue}{-} {\bf CAPITAL~APPROPRIATION} \color{blue}{-} \color{blue}{-} {\bf DIVISION~OF~DEVELOPMENT~FINANCE}$

Program Description:

The Special Loan Capital Appropriation provides funds for the Department's financing programs to improve the basic livability of homes and meet special housing needs. Specific program include the Maryland Housing Rehabilitation Program-Regular Rehabilitation Program (1-4 units), Indoor Plumbing Program, Accessory Shared and Sheltered Housing Program, Lead Hazard Reduction Grant and Loan Program, and Group Home Financing Program.

Appropriation Statement:			
	2004 Actual	2005 Appropriation	2006 Allowance
	retuat	трычнасти	Allowance
12 Grants, Subsidies and Contributions	2,167,951	0.5-0.000	W ##0 000
14 Land and Structures	3,727,109	8,550,000	7,550,000
Total Operating Expenses	5,895,060	8,550,000	7,550,000
Total Expenditure	5,895,060	8,550,000	7,550,000
Net General Fund Expenditure	675,000		
Special Fund Expenditure	3,593,064	7,350,000	5,250,000
Federal Fund Expenditure	1,626,996	1,200,000	2,300,000
Total Expenditure	5,895,060	8,550,000	7,550,000
Special Fund Income:			
S00321 Special Loan Program Fund	3,593,064	7,350,000	5,250,000
Federal Fund Income:			
14.239 HOME Investment Partnerships Program	1,583,436	1,200,000	1,600,000
Owned Housing	43,560	. <u> </u>	700,000
Total	1,626,996	1,200,000	2,300,000

## DIVISION OF INFORMATION TECHNOLOGY

## S00A26.01 INFORMATION TECHNOLOGY

2004 Actual	2005 Appropriation	2006 Allowance
17.55	17.00	17.00
1,00	3.00	3.00
1,200,924	1,098,529	1,135,615
39,660	120,382	162,422
74,427 10,174 755,646 140,129 359,289 201,577 40,826 1,000 1,583,068 2,823,652 366,370 162,814 203,556 1,850,693 769,403 2,823,652	159,342 9,753 1,010,219 98,465 286,772 144,530 48,105 1,916 1,759,102 2,978,013 2,015,939 962,074 2,978,013	95,999 13,294 944,931 73,100 340,800 101,300 52,468 3,677 1,625,569 2,923,606
1,165,937 37,014 185,069 92,535 185,069 185,069	1,431,317 40,319 201,594 20,159 262,072 60,478 2,015,939	1,244,286 33,181 199,086 99,543 82,952 1,659,048
665,001 88,914 15,488 769,403	846,625 115,449 	1,121,663 142,895 ————————————————————————————————————
	17.55  1.00  1,200,924  39,660  74,427 10,174 755,646 140,129 359,289 201,577 40,826 1,000  1,583,068  2,823,652  366,370 162,814  203,556 1,850,693 769,403  2,823,652  1,165,937 37,014 185,069 92,535 185,069 1,850,693 1,850,693	Actual Appropriation  17.55 17.00  1.00 3.00  1,200,924 1,098,529  39,660 120,382  74,427 159,342 10,174 9,753 755,646 1,010,219 140,129 98,465 359,289 286,772 201,577 144,530 40,826 48,105 1,000 1,916  1,583,068 1,759,102  2,823,652 2,978,013  366,370 162,814  203,556 1,850,693 2,015,939 769,403 962,074  2,823,652 2,978,013  1,165,937 1,431,317 37,014 40,319 185,069 201,594 92,535 20,159 185,069 201,594 185,069 201,594 185,069 60,478  1,850,693 2,015,939  1,850,693 2,015,939  1,850,693 2,015,939

## DIVISION OF FINANCE AND ADMINISTRATION

## S00A27.01 FINANCE AND ADMINISTRATION

Appropriation Statement:	2004 Actuał	2005 Appropriation	2006 Allowance
Number of Authorized Positions	43.90	47.00	47,00
Number of Contractual Positions	4.80	6.50	6.50
01 Salaries, Wages and Fringe Benefits	2,773,666	2,907,061	3,178,094
02 Technical and Special Fees	200,305	262,044	211,862
03 Communication 04 Travel 05 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional	29,303 9,786 1,507 72,297 283,370 24,653 724 13,442	34,636 20,520 2,440 86,789 172,435 28,825	37,940 17,920 2,600 86,330 197,412 25,450
12 Grants, Subsidies and Contributions	94.538 887.786	119,216 939,879	131,087 991,431
Total Operating Expenses	1,417,406	1,404,740	1,490,170
Total Expenditure	4,391,377	4,573,845	4,880,126
Original General Fund Appropriation	576,914	18,400 7,026	
Total General Fund Appropriation	576,914 51,283	25,426	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure  Total Expenditure	525,631 3,160,483 705,263 4,391,377	25,426 3,791,032 757,387 4,573,845	52,400 3,698,022 1,129,704 4,880,126
Special Fund Income:  S00304 General Bond Reserve Fund S00306 Homeownership Loan Program Fund S00309 Maryland Housing Fund S00315 Neighborhood Business Development Fund S00317 Rental Housing Loan Program Fund S00321 Special Loan Program Fund Total	1,371,077 48,967 1,103,869 122,417 244,835 269,318 3,160,483	1,960,798 59,418 1,206,344 59,418 386,218 118,836 3,791,032	2,049,763 84,227 1,227,126 168,453 168,453 3,698,022
Federal Fund Income:  AA.S00 Defense Legacy Resource Management Program 14.182 Section 8 New Construction/Substantial Rehabili-	801		
tation	539,995	580,763	810,372
14,239 HOME Investment Partnerships Program	3,000 48,366	3,222 51,941	146,829
20.205 Highway Planning and Construction	5,385 1,578	5,783 1,695	2,527
81.042 Weatherization Assistance for Low-Income Persons	15,000 91,138	16,109 97,874	24,022 145,954
Total	705,263	757,387	1,129,704

#### MARYLAND AFRICAN AMERICAN MUSEUM CORPORATION

#### S50B01.01 GENERAL ADMINISTRATION

## Program Description:

The Maryland African American Museum Corporation was created by legislative statute in 1998 to oversee the development and future programs of the Reginald F. Lewis Museum of Maryland African American History and Culture. The museum's primary mission is to inform and educate the general public about the contributions and experiences of African American Marylanders; to provide research facilities for scholars, students and others interested in African American history and culture; and to service the local and statewide community through public programming, educational opportunities and community outreach efforts.

#### Appropriation Statement:

Appropriation Statement.	2004 Actual	2005 Appropriation	2006 Allowance
12 Grants, Subsidies and Contributions	1,074,559	2,165,366	2,375,007
Total Operating Expenses	1,074,559	2,165,366	2,375,007
Total Expenditure	1,074,559	2,165,366	2,375,007
Total General Fund Appropriation	1,161,685 87,126	2,165.366	
Net General Fund Expenditure	1,074,559	2,165,366	2,375,007

## MARYLAND AFRICAN AMERICAN MUSEUM CORPORATION

#### GRANT ALLOCATION

	2004 Actual	2005 Appropriation	2006 Allowance
Salaries and Wages	621,318	1,529,055	1,680,471
Contractual Services	44,585	111,065	246,232
Fuel and Utilities	38,706	400,000	400,000
Contractual Services	967,474	562,500	558,500
Other Operating Costs	158,979	284,535	281,473
Total	1,831,062	2,887,155	3,166,676
General Funds	1,074,559	2,165,366	2,375,007
Privately Raised Revenue	756,503	721,789	791,669
Total	1,831,062	2,887,155	3,166,676

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
						•	
s00a20 Office of the Secretary							
s00a2001 Office of the Secretary							
secy dept housing and comm dev	1.00	125,796	1.00	126,266	1.00	126,266	
dep secy dept housing comm dvlp		107,241		112,090		115,453	
div dir ofc atty general	1.00	94,532		96,931		98,826	
prgm mgr senior iii	.00	0		97,093		-	Transfer to
asst attorney general viii	.75	57,278		90,880		92,655	
prgm mgr senior i	2.00	165,838		170,181		173,500	
asst attorney general vi	9.00	672,955		759,054		773,807	
prgm mgr iv	.00	0,2,755		81,980		83,578	
prgm mgr ii	1.00	48,697		62,848			Transfer to d15a05
administrator i	1.00	50,649		52,271		53,274	
dev ofc ii comm assist	.25	11,949		48,531		49,459	
admin officer ii	.00	0		0		•	Transfer from
admin officer ii	1.00	44,414		45,925		46,801	
dev ofc i housing dvlp	.00	0,4,4		42,591		-	Transfer to s00a25
admin officer i	1.00	41,597				43,468	
admin spec iii	2.00	•		42,658		-	
•		77,936		80,764		82,292	
paralegal ii	2.00	63,765		37,469		38,175	
paralegal ii	3.00	114,693		118,162		120,396	
exec assoc iii	1.00	50,799		52,685		53,696	
exec assoc ii	1.00	33,095		48,531		49,459	
TOTAL s00a2001*	28.00	1,761,234	32.00	2,166,910	31.00	2,099,887	
s00a2003 Office of Management Ser	vices						
prgm mgr senior iii	_00	0	.00	0	1.00	98.991	Transfer from
prgm mgr senior i	. 10	6,900		83,448		85,075	
prgm mgr i∨	2.00	151,609		157,052		160,107	
prgm mgr lii	3.00	176,347		147,733		•	Transfer from
prgm mgr ii	2.30	173,368		140,623		143,348	
administrator iv	.25	16,169		0		0	
prgm mgr i	2.00	115,855		119,770		122,079	
administrator ii	1.75	86,324		52,685		53,696	
planner iv	1.00	54,097		55,253		56,316	
personnel officer iii	1.00	46,005		47,544	1.00	48,453	
webmaster i	.00	0		46,218	1.00	47,099	
admin officer iii	.00	0		0	1.00		Transfer from
dev ofc ii comm assist	.75	35,477		0	.00	0	s00a22
dev ofc ii housing dvlp	1.00	46,524		47,621	1.00	48,531	<del></del>
pub affairs officer ii	2.00	94,852		97,521	2.00	99,387	
admin officer i	1.00	38,376		39,943	1.00	40,699	
admin officer i	.00	0		39,943	1.00	40,699	
computer info services spec i	1.00	41,597		42,658	1.00	43,468	
personnel specialist iii	1.00	38,534		39,943	1.00	40,699	
pub affairs officer i	.00	0		37,076	1.00	38,117	
•				•		•	

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation		FY 2006 Allowance	Symbol
s00a2003 Office of Management Ser	vices						
pub affairs officer i	.00	0	1.00	35,732	1.00	37,076	
admin spec iii	.00	0		39,632		·	Transfer to s00a22
pub affairs specialist i	1.00	33,568		37,032		0	
pub affairs specialist i	1.00	30,534		0		0	
management associate	.75	25,909		0		0	
office secy iii	.00	0		0		0	
TOTAL s00a2003*	22.90	1,212,045	23.00	1,270,395	25.00	1,452,239	
TOTAL s00a20 **	50.90	2,973,279				3,552,126	
s00a22 Division of Credit Assur	ance						
s00a2201 Maryland Housing Fund							
exec v	1.00	88,086	1.00	91,532		94,278	
prgm mgr iv	.00	0		74,453		75,900	
administrator ii	1.00	54,140	1.00	55,253	1.00	56,316	
admin officer iii	1.00	47,426		48,990		49,928	
admin officer i	1.00	38,315		42,256		43,059	
admín aide	1.00	35,821	1.00	36,836	1.00	37,530	
TOTAL s00a2201*	5.00	263,788	6.00	349,320		357,011	
s00a2202 Asset Management							
prgm mgr iv	1.00	81,411	1.00	83,578	1.00	85,208	
prgm mgr iii	.70	45,412	2.00	127,743	2.00	131,219	
prgm mgr ii	3.00	200,487	2.00	135,060	2.00	137,677	
prgm mgr i	3.95	244,749	5.00	311,857	5.00	318,394	
hod community program admin iii	4.00	221,164	4.00	228,986	4.00	233,395	
hod community program admin ii	6.00	313,607		322,991		329,195	
hed community program admin i	7.45	358,363		346,569	7.00	353,203	
administrator i	2.00	101,298		103,558	2.00	105,546	
engr iii civil-general	1.00	44,748		48,453		49,379	
loan/insur underwriter ii s fam		50,649		52,271	1.00	53,274	
reviewing appraiser ii	.75	37,738		0	.00	0	
admin officer iii	.00	0		42,141	.00		Transfer to s00a20
asset management officer ii	1.00	43,920		45,422	1.00	46,287	
loan/insur underwriter i m fam	2.90	130,684	2.90	134,250	2.90	136,812	
admin officer ii	2.00	81,461	2.00	86,441	2.00	88,087	
admin spec iii	.00	0		0	1.00		Transfer from
admin spec i	1.00	30,534	1.00	31,509	1.00	32,096	s00a20
loan processor	1.00	38,231	1.00	39,265	1.00	40,007	
loan/insur underwriter asst	1.00	31,681	1.00	32,695	1.00	33,307	
office secy iii	1.35	43,417	2.00	66,958	2.00	68,213	
office secy ii	1.00	32,064	1.00	33,355	1.00	33,980	
TOTAL s00a2202*	42.25	2,131,618	43.90	2,273,102	43.90	2,315,661	

	FY 2004	FY 2004	FY 2005	FY 2005	FY 2006	FY 2006	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Atlowance	Symbol
s00a2203 Maryland Building Codes							
prgm mgr iii	.00	0	1.00	74,577	1.00	75,026	
prom mgr ii	1.00	68,569		•		75,025	
capital projects eng civil gen	1.00					**	
engr sr registered civil		64,173				67,312	
	2.00	116,703		-		121,954	
engr iii civil-general	1.00	49,684				52,271	
engr iii electrical	1.00	50,649		•		52,773	
office secy iii	.35	12,530				0	
office services clerk lead	1.00	31,462	1.00	32,444	1.00	33,050	
TOTAL s00a2203*	7.35	393,770	7.00	395,766	7.00	403,386	
TOTAL s00a22 **	54.60	2,789,176		•			
		_,,		-,,		.,,	
s00a23 Division of Historical a	nd Cultural	Programs					
s00a2301 Management, Planning and	Educationa	l Outreach					
exec v	1.00	95,695	1.00	96,232	1.00	99,119	
prgm mgr iv	1.00	64,510	1.00	67,636	1.00	68,945	
prgm mgr i	1.00	64,173	1.00	66,034	1.00	67,312	
hod community program admin i	1.00	45,130	1.00	46,218	1.00	47,099	
dp technical support spec super	.25	13,303	1.00	58,876	1,00	60,011	
archaeologist iv	2.00	117,831	2.00	121,368	2.00	123,710	
administrator ii	1.00	55,151		56,316		57,399	
administrator i	1.00	50,648	1.00			52,773	
research preservation supv	1.00	47,809	1.00	48,916	1.00	49,852	
admin officer iii	1.00	43,920		45,422		46,287	
agency grants specialist ii	1.00	47,426	1.00	48,531	1.00	49,459	
archaeologist iii	1.00	47,426	1.00	48,990		49,928	
admin officer ii	1.00	34,046	1.00	•		36,703	
research preservation spec ii	1.00	44,414	1.00	•		46,801	
admin officer i	1.00	38,534		0	.00	. 0	
agency grants specialist i	.40	17,065				43,059	
admin aide	.25	6,778		,		32,055	
office secy iii	1.25	43,310		35,215		35,876	
TOTAL s00a2301*	17.15	877,169	18.00	945,992	18.00	966,388	
s00a2302 Office of Museum Service	e						
prgm mgr iii	1.00	73,272	1.00	75,294	1.00	76,757	
prgm mgr ii	2.00	128,442	2.00	132,164	2.00	134,723	
prom mor i	1.00	62,942	1.00	64,781	1,00	66,034	
hed community program admin iii	1.00	53,491	1.00	55,164	1.00		
administrator ii	1.00		1.00			56,224 57 300	
administrator i	1.00	55,151 47,992	1.00	56,316 50,324	1.00 1.00	57,399 51,287	
education exhibition supv	3.00	139,872	3.00			51,287	
research preservation supv	3.00	•	3.00	144,522	3.00	147,284	
archaeologist iii		131,257		137,310	3.00	141,543	
archaeotograt 311	.40	17,927	.00	0	.00	0	

	FY 2004	FY 2004	FY 2005	FY 2005	FY 2006	FY 2006	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance S	Symbol
s00a2302 Office of Museum Service	s						
obs-archaeologist iii general	1.00	47,426	1.00	48,990	1.00	49,928	
research preservation spec le	2.00	78,906		82,424		84,684	
education exhibition spec ii	2.00	84,007	2.00	86,944	2.00	88,597	
maint supv i	1.00	38,123	1.00	40,256		41,019	
research preservation spec ii	2.00	82,781	2.00	74,105	2.00	76,129	
admin officer i	1.00	40,037	1.00	41,470	1.00	42,256	
research preservation spec i	1.00	35,718	1.00	37,076	1.00	38,117	
admin spec ii	1.00	35,821	1.00	36,836	1.00	37,530	
education exhibition trainee	1.75	51,598	3.00	89,696	3.00	92,408	
lab tech íi	1,00	29,172	1.00	30,135	1.00	30,695	
office secy ii	1.00	26,572	1.00	28,269	1.00	29,315	
maint chief iv non lic	1.00	31,908	1.00	33,807	1.00	35,074	
maint chief iii	1.00	35,204	1.00	36,776	1.00	37,469	
maint mechanic senior	1.00	30,056	1.00	31,313	1.00	31,895	
maint mechanic	1.00	21,724	1.00	23,239	1.00	24,083	
maint asst	.50	9,652	1.00	21,099	1.00	21,857	
TOTAL s00a2302*	32.65	1,389,051	34.00	1,458,310	34.00	1,492,307	
s00a2304 Research, Survey & Regis	tration						
prgm mgr i	1.00	64,173	1.00	•		66,673	
administrator iii	1.00	58,915		60,684		61,855	
had community program admin เม่ง	1.00	43,506	1.00	59,535		60,684	
hod community program admin i	2.00	96,654	2.00	99,370	2.00	101,273	
administrator i	1.00	50,649	1.00	52,271	1.00	53,274	
research preservation supv	1.00	50,649	1.00	52,271	1.00	53,274	
assoc librarian ii	1.00	44,414	1.00	45,925	1.00	46,801	
research preservation spec ii	2.00	85,158	2.00	88,119	2.00	89,797	
office secy iii	1.00	32,937	1.00	34,245	1.00	34,887	
			••••				
TOTAL s00a2304*	11.00	527,055	11.00	557,828	11.00	568,518	
s00a2305 Preservation Services							
prgm mgr ii	1.00	65,959		67,852		69,167	
hod community program admin iii	1.00	58,915	1.00	60,684	1.00	61,855	
hed community program admin ii	1.00	50,865	1.00	42,054	1.00	43,650	
hod community program admin i	.00	0	1.00	38,007	1.00	39,443	
administrator i	1.00	46,897	1.00	48,453	1.00	49,379	
research preservation supv	1.00	50,649	1.00	51,779	1.00	52,773	
archaeologist iii	1.00	42,269	1.00	43,334	1.00	44,157	
research preservation spec le	1.00	44,771	1.00	45,855	1.00	46,729	
research preservation spec ii	3.70	151,984	3.00	117,854	3.00	120,712	
office secy iii	1.00	27,299	1.00	28,506	1.00	29,561	
TOTAL s00a2305*	11.70	539,608	12.00	544,378	12.00	557,426	
TOTAL s00a23 **	72.50	3,332,883	75.00	3,506,508	75.00	3,584,639	

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions	FY 2006 Allowance	Symbol
s00a24 Division of Neighborhood	Revitaliza	tion					
s00a2401 Neighborhood Revitalizat							
exec v	1.00	93,068	1.00	97,949	1.00	100,887	
prgm mgr ív	1.00	75,317	1.00	77,374	2.00	147,171	Transfer fm s00a25
prgm mgr iii	.00	0	1.00	52,449	.00	0	Transfer to s00a20
prgm mgr ii	2.60	166,990	4.00	227,094	4.00	233,347	
administrator iv	1.00	62,948	1.00	65,408	1.00	66,673	
prem mer i	3.00	174,615	4.00	234,473	4.00	239,870	
hed community program admin iii	.00	0	1.00	43,025	1.00	44,848	
hed community program admin ii	5.75	305,097	6.00	295,901	6.00	303,100	
hod community program admin i	6.75	314,343	6.00	297,618	5,00	303,317	
hod community program admin i	1.00	52,640	1.00	54,297	1.00	55,339	
loan/insur underwriter lead m f	1.00	54,445	.00	0	.00	0	
loan/insur underwriter ii m fam	1.00	53,063	1.00	54,212	1.00	55,253	
admin officer iii	2.00	94,657	2.00	97,980	2.00	99,856	
dev ofc ii comm assist	1.00	45,638	1.00	47,171	1.00	48,071	
admin officer ii	.00	0	1.00	44,645	1.00	45,496	
admin officer i	1.00	45,638	1.00	43,059	1.00	43,877	
admin spec iii	1.00	39,311	.00	0	.00	0	
loan processor	1.25	44,111				74,951	
loan/insur underwriter asst	1.00	31,636				33,615	
admin aide	1.00		2.00		2.00	72,688	
office secy iii	1.00	32,802			.00	0	
office secy ii	1.00	25,685	1.00		1.00	31,267	
TOTAL s00a2401*	34.35	1,746,028					
TOTAL s00a24 **	34.35	1,746,028	38.00	1,941,261	38.00	1,999,626	
s00a25 Division of Development	Einance						
s00a2501 Administration							
exec v	.50	44,874	1.00	98,644	1.00	101,603	
prgm mgr senior i	1.50	135,264				171,921	
fiscal services administrator v		75,317		-		78,880	
fiscal services administrator i		89,885				111,529	
prgm mgr i	1.15	61,412		110,862		113,874	
fiscal services administrator i	2.00	111,217		113,553		115,739	
administrator ii	1.00	54,096		55,253	1.00	56,316	
accountant, advanced	1.00	44,915		122,232	3.00	125,985	
accountant, lead	1.00	46,005		47,099	1.00	47,999	
administrator i	1.00	49,684	1.00	51,287	1.00	52,271	
admín officer iii	2.70	125,308		96,611	2.00	98,459	
admin officer i	1.50	51,568		35,732	1.00	37,076	
admin spec ii	1.00	35,821	1.00	37,180	1.00	37,880	
fiscal accounts technician ii	4.00	135,813		108,871	3.00	110,918	
admin aide	1.00	36,076		37,180	1.00	37,880	
office secy iii	. 25	8,968	.00	0	.00	0	
TOTAL -00-2504*	00.46	4 407 777	5, 64	4 348 644	37.00	A 555 775	
TOTAL s00a2501*	22.10	1,106,223	24.00	1,269,014	24.00	1,298,330	

	FY 2004		FY 2005	FY 2005	FY 2006	FY 2006	
				Appropriation		Allowance	Symbol
s00a2502 Housing Development Prog	ram						
prgm mgr iv	1.10	84,591	1.00	80,415	1.00	81,980	!
prgm mgr iii	1.00	71,862	1.00	73,859	1.00	75,294	
ргдж mgr ii	2.20	141,228	2.00	135,099	2.00	137,715	
prgm mgr i	3.00	183,024	3.00	187,824	3.00	191,453	
administrator îii	.15	7,199	.00	0	.00	0	
hcd community program admin iii	3.00	180,284	3.00	185,025	3.00	188,597	ı
hcd community program admin ii	2.00	91,610	2.00	104,089	2.00	106,085	
hod community program admin i		9,121	1.00	47,099	1.00	47,999	ı
loan/insur underwriter supv m f	1.00	64,173	1.00	66,034	1.00	67,312	
loan/insur underwriter lead m f	2.00	110,385	2.00	113,215	2.00	115,393	
administrator ii	1.00	51,517	1.00	55,779	1.00	56,852	
engr sr	1.00	55,151	1.00	56,316	1.00	57,399	
loan/insur underwriter ii m fam	1.10	46,586	1.00	55,253	1.00	56,316	
engr iii civil-general	.00	0	1.00	47,099	1.00	47,998	
loan processor	3.20	115,891	3.00	112,814	3.00	115,569	
admin aide	.25	7,521	_00	0	.00	0	
office secy iii	1.00	31,349	1.00	32,998	1.00	33,615	
TOTAL s00a2502*	23.25	1,251,492	24.00	1,352,918	24.00	1,379,577	
s00a2503 Homeownership Programs							
prgm mgr iv	3.00	214,138	2.00	146,025	1.00	81.198	Transfer to s00a24
prgm mgr íí	1.00	71,283		•			Transfer to s00a20
prgm mgr í	2.00	113,199		_		119,870	
hed community program admin ii	2.00	91,144		•		146,432	
hed community program admin i	1.25	60,993				52,271	
accountant, advanced	.00	0	1.00	38,007		39,443	
loan/insur underwriter ii s fam	1.00	45,130	2.00			86,987	
cda financial analyst i	4.00	154,612				163,183	
loan processor	2.80	103,003				117,836	
loam/insur underwriter asst	.00	. 0	.00	. 0		. 0	
management associate	1.00	37,806		39,200		39,943	
office secy ii	.80	19,934		. 0	.00	0	
TOTAL s00a2503*	18.85	911,242	20.00	966,481	18.00	847,163	
s00a2504 Special Loan Programs							
prgm mgr iv	1.00	71,053	2.00	129,007	2.00	132,578	
prgm mgr ii	.80	53,196	1.00	69,167	1.00	70,507	
hcd community program admin iii	1.00	60,067	1.00	61,270	1.00	62,452	
loan/insur underwriter ii m fam	1.20	62,621	1.00	52,685	1.00	53,696	
dev ofc supv comm assist	1.00	50,649	1.00	51,779	1.00	52,773	
dev ofc ii housing dvlp	1.00	47,426	1.00	48,990	1.00	49,928	
loan/insur underwriter i m fam	.25	9,390	.00	0	.00	-7,728	
admin officer ii	1.75	77,810	2.00	78,963	1.00	_	Transfer to s00a20
	1212	77,010	L.00	, 0, 703	1100	-0,505	TIGHTS TO SUUGED

Classification Title	FY 2004 Positions	FY 2004 Expenditure	FY 2005 Positions	FY 2005 Appropriation	FY 2006 Positions		Symbol
s00a2504 Special Loan Programs							
dev ofc i housing dvlp	.00	0	.00	0	1.00	43 400	Transfer from
loan processor	1.50	54,736				38,536	
tour processor	,,,,,				1.00		300420
TOTAL s00a2504*	9.50	486,948	10.00	529,683	10.00	550,233	
s00a2505 Rental Services Programs							
prgm mgr iii	1.00	60,380	1,00	63,350	1,00	64,575	
prgm mgr ii	.00	0	1,00	49,157	1.00	51,039	
prgm mgr i	2.00	120,537	1,00	64,781	1,00	66,034	
hed community program admin iii	.00	0	1.00	52,106	1.00	53,105	
hcd community program admin ii	2.00	93,793	2.00	98,246		101,025	
hod community program admin i	1.40	65,576				47,999	
agency budget specialist supv	1.00	49,127	1.00			51,693	
admin officer iii	.00	0		48,531		49,459	
dev ofc ii housing dvlp	.00	0	7.00			329,756	
loan/insur underwriter i m fam	.75	34,530	1.00			46,287	
admin officer ii	1.00	44,414		. 0		. 0	
dev ofc i housing dvlp	6.85	284,522		0	-00	0	
dev ofc trainee	1.00	31,785				37,180	
admin aide	1.00	27,135		36,836		37,530	
	45.00						
TOTAL s00a2505*	18.00	811,799		•		•	
TOTAL s00a25 **	91.70	4,567,704	97.00	5,034,422	95.00	5,010,985	
s00a26 Division of Information	Technology						
s00a2601 Information Technology							
prgm mgr senior iii	1.75	122,401	1.00	82,378	1.00	83,982	
prgm mgr iv	.00	0	1.00	55,971	1.00	58,125	
prgm mgr iii	1.00	63,828	1.00	70,398	1.00	71,764	
prgm mgr ī	2.40	141,599		62,349	1.00	63,553	
computer network spec supr	1.00	58,255	1.00	60,011	1.00	61,168	
dp technical support spec super	.75	43,837		0	_00	0	
computer network spec lead	1.00	54,535		55,694	1.00	56,766	
data base spec ii	1.15	68,105	2.00	103,889		106,703	
dp programmer analyst lead/adva	.00	0	2.00	86,410	2.00	89,696	
computer info services spec sup		42,092	.00	0	.00	0	
webmaster i	1.45	74,418	.00	0	.00	0	
computer info services spec ii	2.00	81,480	2.00	85,600		87,996	
computer network spec trainee	1.00	39,183		41,356		42,926	
dp programmer analyst trainee	1.00	46,524	1.00	48,071		48,990	
dp technical support spec train		42,269		43,334	1.00	44,157	
computer info services spec i	1.00	39,869		72,808		75,193	
office secy iii	.25	8,081	.00	0		0	
TOTAL s00a2601*	17.55	926,476	17.00	868,269		891,019	
TOTAL s00a26 **	17.55	926,476	17.00	868,269	17.00	891,019	

	FY 2004			FY 2005			
Classification Title			Positions	Appropriation	Positions	Allowance	Symbol
s00a27 Division of Finance and	Administrat	ion					
s00a2701 Finance and Administrati	on						
prgm mgr senior ii	<i>-</i> 75	70,874	1.00	99,148	1.00	99,148	
fiscal services administrator v	1,00	83,690	1.00	85,075	1.00	86,733	
fiscal services administrator v	1.00	72,447	1.00	74,453	1.00	75,900	
prgm mgr iii	1.00	73,272	1.00	75,294	1.00	76,757	
fiscal services administrator i	.05	3,660	1.00	49,157	1.00	51,039	
þrgm mgr i	.00	0	1.00	53,548	1.00	55,603	
hed community program admin iii	1.00	49,298	.00	0	.00	0	
accountant manager ii	1.00	63,452	1.00	64,681	1.00	65,932	
internal auditor prog super	.90	58,785		0	.00	0	
accountant supervisor ii	2.00	109,257	2.00	112,640	2.00	114,807	
fiscal services administrator i	2.00	109,069	2.00	111,918	2.00	114,073	
administrator ii	2.00	108,193	2.00	111,032	2.00	113,168	
accountant, advanced	4.25	192,700		326,152	7.00	333,214	
administrator i	3.00	147,175		150,991	3.00	153,882	
agency budget specialist lead	1.00	38,497	1.00	45,781	1.00	46,654	
accountant ii	1.00	47,426	1.00	48,990	1.00	49,928	
agency budget specialist ii	.85	31,239		0	.00	0	
financial compliance auditor ii	1.00	47,426	1.00	48,531	1.00	49,459	
admin officer ii	2.00	90,368	3.00	133,217	3.00	135,755	
admin officer i	2.70	112,190	3.00	129,177	3.00	131,631	
admin spec ii	1.00	35,821	1.00	37,180	1.00	37,880	
agency procurement specialist s	1.00	54,097	1.00	55,253	1.00	56,316	
fiscal accounts technician supv		40,342	1.00	41,863	1.00	42,658	
fiscal accounts technician ii	4.05	156,564	4.00	149,442	4.00	152,261	
management associate	.35	11,184	1.00	38,117	1.00	38,837	
admin aide	1.00	36,510	1.00	37,530	1.00	38,238	
fiscal accounts clerk, lead	1.00	33,159	1.00	34,887	1.00	35,542	
fiscal accounts clerk ii	2.00	59,845	2.00	62,856	2.00	64,028	
office services clerk lead	3.00	93,211	2.00	64,888	2.00	66,100	
office clerk ii	1.00	28,181	1.00				
TOTAL s00a2701*	43.90	2,057,932	47.00	2,270,938	47.00	2,315,220	
TOTAL s00a27 **	43,90	2,057,932	47.00	2,270,938	47.00	2,315,220	