## **BUSINESS AND ECONOMIC DEVELOPMENT**

**Department of Business and Economic Development** 

Office of the Secretary

**Division of Administration and Information Technology** 

Division of Economic Policy, Research and Legislative Affairs

**Division of Small Business Development** 

**Division of Business Development** 

**Division of Financing Programs** 

Division of Tourism, Film and the Arts

**Division of Regional Development** 

**Maryland Technology Development Corporation** 

#### PROGRAM DESCRIPTION

The Department of Business & Economic Development (DBED) consists of eight (8) Divisions: (1) Office of the Secretary, (2) Administrative & Information Services, (3) Economic Policy, Research and Legislative Policy, (4) Small Business Assistance (5) Business Development, (6) Financing Programs, (7) Tourism, Film, & the Arts; and (8) Regional Development.

#### MISSION

The Department of Business and Economic Development (DBED) is the state's business advocate to stimulate and strengthen Maryland's economy for the benefit of its citizens.

#### VISION

A Maryland where all citizens across the state have an opportunity to share in the benefits of a thriving economy which is recognized as a premiere location to do business, live, work, and visit.

#### T00A00.01 SECRETARIAT SERVICES – OFFICE OF THE SECRETARY

#### PROGRAM DESCRIPTION

The Office of the Secretary provides leadership and direction to the activities of the Department and maintains working relationships with local, State and federal agencies, county and municipal governments and businesses and organizations. Included in the program are: the Deputy Secretary, Executive Director of the Maryland Economic Development Commission and the Offices of Attorney General, Communications, Equal Opportunity, and Internal Audits.

#### MISSION

To lead the Department in achieving its mission, vision, goals and objectives by setting policies, priorities, and empowering employees to strive for excellence. The Office works diligently to inform the Department, government entities, and the public of the policies and priorities set for the enhancement of Maryland's economy.

#### KEY GOALS AND OBJECTIVES

- Goal 1. In FY 2007, DBED will continue to advocate policies that benefit Maryland's economy and business community
  - Objective 1.1 Increase the number of DBED's public policy partners in the business community.
  - Objective 1.2 Identify the issues and concerns of small and minority businesses and provide business assistance through training, financing programs and growth opportunities as needed.
  - **Objective 1.3** Continue to improve the policy environment and provide the infrastructure conducive to the growth and competitiveness of technology-based companies.
- **Goal 2.** In FY 2007, DBED will continue to increase the range of activities associated with the agency's role and visibility as the primary state economic development agency.
  - Objective 2.1 Increase awareness of Maryland as a location of choice for business expansion through advertisements in local and national publications.
  - Objective 2.2 Market DBED's business web site, www.choosemaryland.org, as the business portal for site location professionals and current Maryland business owners, large and small.

# T00A00.02 MARYLAND ECONOMIC DEVELOPMENT COMMISSION – OFFICE OF THE SECRETARY

#### PROGRAM DESCRIPTION

Article 83A creates the Maryland Economic Development Commission to develop and update a strategic plan for economic development, recommend to the Governor program and funding priorities, assist in marketing the State, and review regulations for business financing programs.

#### T00A00.03 OFFICE OF ASSISTANT ATTORNEY GENERAL – OFFICE OF THE SECRETARY

#### PROGRAM DESCRIPTION

The Office of Assistant Attorney General provides legal counsel and advice to the Secretary in negotiations, administrative proceedings and litigation and assists department staff in drafting documentation for financial assistance, legislation and regulations.

#### MISSION

To vigorously, and with the utmost professionalism, represent the legal interests of the State. More specifically, the role of the Office is to provide legal counsel and advice to the Secretary and programs within the Department, to represent the Department in negotiations, administrative proceedings, and litigation to structure and draft documentation for financial assistance; and to draft and interpret legislation and regulations.

#### KEY GOALS, AND OBJECTIVES

- **Goal 1.** To continue to provide the level of legal guidance and assistance required by the Secretary and the Department staff to fulfill the policy objectives they have set for the Department.
  - Objective 1.1 With regard to financial assistance transactions initiated by the Department:
    - Ensure that the transaction is structured to comply with applicable law.
    - Advise the programs of legal risks the transaction poses to the Department.
    - Draft and review the documentation necessary to consummate the transaction.
    - Provide legal assistance in any modification or collection activities required for the transaction.
  - Objective 1.2 With regard to other programs of the Department, this Office will provide assistance in matters relating to procurement, personnel, public ethics laws, the open meetings law, the Public Information Act, and other laws to which Maryland agencies are subject.

The Office of the Assistant Attorney General supports the attainment of the goals and objectives for the Department. Performance measures/performance indicators of this program are therefore not presented.

# T00B00.01 OFFICE OF ADMINISTRATION – DIVISION OF ADMINISTRATION AND INFORMATION TECHNOLOGY

#### PROGRAM DESCRIPTION

The Division of Administration and Information Technology provides administrative and support services for the Department including contracts and procurement, human resources, general services, budget and finance, and information technology services.

#### MISSION

To provide cost effective and proactive administrative services in a centralized location using a highly technical and specialized staff in support of the Department's programs (internal customers). The Division serves as the primary representative of the Department to other state administrative agencies, e.g. Departments of Budget and Management, General Services and Comptroller of the Treasury (external customers) involving the development and implementation of statewide administrative policies and procedures and the communication of essential departmental information.

The Division of Administration and Information Technology supports the attainment of the goals and objectives of the Department.

#### T00C00.01 DIVISION OF ECONOMIC POLICY, RESEARCH AND LEGISLATIVE AFFAIRS

#### PROGRAM DESCRIPTION

The Division of Economic Policy, Research and Legislative Affairs (EPRLA) is comprised of research economists, tax policy specialists, urban planners and public policy professionals. The Division ties together the related functions of government relations, policy development, research and economic analysis. The Division maintains ongoing relationships with Maryland's General Assembly members, keeps abreast of emerging issues in economic development and conducts economic modeling and analysis.

#### MISSION

To provide timely and accurate analysis of Maryland's economy and business policy issues and legislative initiatives for the Department of Business and Economic Development, the Governor's Office and other government agencies.

#### KEY GOALS AND OBJECTIVES

- Goal 1. In FY 2007, EPRLA will continue to advocate policies that benefit Maryland's economy and business community.
  - Objective 1.1 Develop and maintain working relationships with economic development stakeholders.
  - Objective 1.2 Increase the policy alternatives that enhance Maryland's business climate.
  - Objective 1.3 Increase the number of DBED's public policy partners in the business community.
  - Objective 1.4 Continue to improve the policy environment and provide the infrastructure conducive to the growth and competitiveness of technology-based companies.
- Goal 2. In FY 2007, EPRLA will continue to support the Department's in-state, national and international business development activities.
  - Objective 2.1 Produce accurate and timely measurement of cost savings and tax credits to businesses seeking to locate or expand in Maryland, using DBED's Resource Allocation Model (RAM) and other tax analysis models.
  - Objective 2.2 Compare Maryland's business climate with that of competing states, and highlight Maryland's comparative advantages over other locations.
- Goal 3. In FY 2007, EPRLA will continue to respond to the Governor, Legislature, and public on time, 100 % of the time.
  - Objective 3.1 Conduct on-going and ad-hoc analysis and reporting of the State's economy including labor market trends, industry sector analysis, and various economic indicators.
  - Objective 3.2 Create effective partnerships by collaborating with and providing policy analysis and staff support to study committees, work groups, and task forces.

#### T00D00.01 DIVISION OF SMALL BUSINESS DEVELOPMENT

#### PROGRAM DESCRIPTION

The Division of Small Business Development serves as the Department's primary resource for assisting Maryland's small business community. This division addresses the unique needs of small businesses – such as start-up guidance, financing, marketing, advocacy, and other strategic and technical assistance.

#### MISSION

To create a rich economic development environment by serving as an advocate within State government for all Maryland businesses, especially small and minority owned. The division seeks to help businesses and local communities achieve their economic goals and objectives.

#### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Promote, develop, and assist small and minority businesses in Maryland.

Objective 1.1 Work with customers to help foster their development and growth by providing financing, marketing, procurement, technical, start-up, and other assistance.

|  | 2004*  | 2005    | 2006      | 2007      |
|--|--------|---------|-----------|-----------|
| Performance Measures                                       | Actual | Actual  | Estimated | Estimated |
| Inputs: Seminars, workshops, conferences, and other events |        |         |           |           |
| planned, conducted, or participated in                     | 874    | 2,043   | 1,838**** | 1,912     |
| Outputs: Number of businesses assisted                     | 775    | 6,022** | 6,262     | 6,512     |

**Objective 1.2** Provide access to available financing resources for small and minority businesses to help them achieve their business and economic development objectives.

|   | 2004*  | 2005   | 2006      | 2007      |
|---|--------|--------|-----------|-----------|
| Performance Measures  | Actual | Actual | Estimated | Estimated |
| Outputs: Number of small businesses with financing needs assisted | 568    | 115    | 52***     | NA        |

Goal 2. Serve as an effective advocate within government for Maryland's business community.

Objective 2.1 Assist businesses with issues that involve federal, state, and local governments to resolve issues – especially licensing, permitting and other informational matters.

| Performance Measures                                  | 2004*<br>Actual | 2005<br>Actual | 2006<br>Estimated | 2007<br>Estimated |
|---|-----------------|----------------|-------------------|-------------------|
| Outputs: Number of companies assisted with licensing, |                 |                |                   |                   |
| permitting, and other issues                          | 158             | 278            | 289               | 301               |

#### Note:

- \*2004 actual includes 3<sup>rd</sup> and 4<sup>th</sup> quarter data only.
- \*\*Maryland With Pride: Governor's Office of Business Advocacy and Small Business Assistance (GOBA) acquired Maryland With Pride in May 2004 with 1,114 clients and added 4,426 Clients in FY 2005
- \*\*Small Business Forums: The Small Business Forums started in February 2005 and assisted 251 clients in FY 2005.
- \*\*\*Financing Needs: 2006 actual represent one month. The financing unit moved August 5, 2005. The Small Business Financing unit was in GOBA for 12 full months in FY 2005.
- \*\*\*\*2006 Inputs: Seminars, workshops, conferences, and other events 2006 estimated reflect loss of the finance unit.

Note: GOBA (Goal 1 & 2) estimated numbers for FY 2006 and 2007 reflect a 4% growth rate in service demand.

Small Business Financing: GOBA will continue to assist small businesses seeking financing by providing advice and consulting services and identifying funding at other state agencies and financing institutions such as: SBA, Banks, DHCD, Local Loan Funds, etc. The Small Business Lending Unit at DBED is still intact to assist in working with DBED and its small business partners.

#### T00E00.01 DIVISION OF BUSINESS DEVELOPMENT

#### PROGRAM DESCRIPTION

The division provides site selection assistance to foreign and domestic firms, produces market data and economic studies and promotes international trade opportunities to Maryland firms.

#### MISSION

The Division of Business Development markets the assets of the State of Maryland and builds relationships with chief business decision-makers to strengthen the State's economy for the benefit of all Marylanders. The purpose of this activity is to attract businesses in target industry sectors to locate in Maryland, to expand/retain existing Maryland companies, and to promote the growth of companies through international trade of their products and services.

#### GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Influence businesses in targeted industry sectors to invest in Maryland.

Objective 1.1 Develop and maintain a pipeline of at least 200 projects resulting in at least 68 business location investment decisions to Maryland in FY 2007.

|   | 2004   | 2005   | 2006      | 2007      |
|---|--------|--------|-----------|-----------|
| Performance Measures  | Actual | Actual | Estimated | Estimated |
| Inputs: Number of impressions from advertisements in millions         | 30     | 3      | 1         | i         |
| Number of impressions from trade shows and events sponsored           |        |        |           |           |
| in thousands  | 70     | 96     | 98        | 100       |
| Number of call missions conducted                                     | 22     | 57     | 58        | 61        |
| Outputs: Number of prospect visits in Maryland                        | 80     | 137    | 214       | 222       |
| Number of business location projects in the pipeline, which           | 361    | 280    | 300       | 350       |
| would include domestic and international                              |        |        |           |           |
| Outcome: Number of business location investment decisions to Maryland | l 60   | 76     | 68        | 70        |

Objective 1.2 Promote export efforts of Maryland businesses and increase the dollar value of international sales transactions to \$50 million from Maryland companies in FY 2007.

|   | 2004   | 2005   | 2006      | 2007      |
|---|--------|--------|-----------|-----------|
| Performance Measures  | Actual | Actual | Estimated | Estimated |
| <b>Inputs:</b> Number of marketing events held by the international trade |        |        |           |           |
| program   | 22     | 8      | 20        | 20        |
| Outputs: Number of Export MD grants awarded                               | 20     | 20     | 20        | 20        |
| Number of companies assisted  | 122    | 87     | 100       | 120       |
| Number of Maryland companies assisted by DBD that export                  |        |        |           |           |
| goods or services   | 42     | 22     | 40        | 42        |
| Number of foreign companies qualified and referred to industry            |        |        |           |           |
| Sector Teams  | *      | 8      | 12        | 14        |
| Outcomes: The value of all International Sales Transactions estimated     |        |        |           |           |
| value for Maryland companies assisted by DBD rounded to million           | \$74   | \$35   | \$50      | \$60      |
| Number of foreign companies visiting Maryland on Investment               |        |        |           |           |
| Missions <sup>2</sup>   | *      | 485    | 8         | 10        |
| Inputs: Number of foreign companies contacted with Investment offer       |        |        |           |           |
| and put in the pipeline report  | *      | 4      | 30        | 36        |

Note: \* New performance measure for which data is not available;

<sup>&</sup>lt;sup>1</sup> Decreased numbers reflect budget cuts

<sup>&</sup>lt;sup>2</sup> Mostly as a result of Corporate Council of Africa (CCA) Conference held in Baltimore, MD (CCA Conf. is held every two years in different location)

#### T00E00.02 MARYLAND BIOTECHNOLOGY INVESTMENT TAX CREDIT RESERVE FUND

#### PROGRAM DESCRIPTION

Per House Bill 664, this Reserve Fund, the Biotechnology Investment Tax Credit Reserve Fund is a special continuing, nonlapsing fund that is not subject to 7-302 of the State Finance and Procurement Article. This bill establishes a tax credit against State income tax for individuals, corporations, and venture capital firms as an incentive to invest in qualified biotechnology firms. The value of the credit is equal to 50% of an eligible investment made in a qualified biotechnology during the taxable year. The maximum credit is \$50,000 for individuals and \$250,000 for corporations and venture capital firms; the amount of credits to be awarded in each fiscal year cannot exceed the amount of money in the fund. Tax credits can be claimed beginning in tax year 2007. This bill establishes an application and certification process and creates a reserve fund to which the Governor must appropriate funds. The money in this fund shall be invested and reinvested by the Treasurer, and interest and earnings shall be credited to the General Fund. The Secretary shall issue an initial tax credit certificate for each approved investment in a qualified Maryland Biotechnology Company eligible for tax credit.

#### T00E00.03 NANOTECH BIOTECH INITIATIVE FUND

#### PROGRAM DESCRIPTION

The Nano-Biotech Initiative Fund is structured to encourage joint nano-biotechnology business development in Maryland. Nanotechnology, the science of manipulating extremely small particles (one-50,000th the width of a human hair) and Biotechnology, the science of manipulating organisms both offer new prospects to enhance job opportunities and economic growth in Maryland. The goal of the Nano-Bio Initiative is to develop nano-bio science in specific medical areas such as drug delivery, gene therapy, medical devices and coatings, and other medical areas where nanotechnology has a direct application. The future global applications of Nanotechnology are of extreme importance to Maryland's leadership in the Life Sciences.

# T00F00.01 ASSISTANT SECRETARY FOR FINANCING PROGRAMS – DIVISION OF FINANCING PROGRAMS

#### PROGRAM DESCRIPTION

The division administers incentive programs, provides access to capital for companies and infrastructure assistance to local government resulting in job creation, retention and capital investment in the State.

#### MISSION

To promote economic development by providing:

- Access to capital markets
- Assistance with the funding of local jurisdictions' economic development efforts
- Employment opportunities through the attraction, creation, expansion and retention of new business
- Incentives that encourage continued capital investment

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Administer economic development programs for businesses and jurisdictions in Maryland.

Objective 1.1 Effectively manage the Division's portfolio of 650 active accounts during fiscal year 2007.

|  | 2004      | 2005      | 2006      | 2007      |
|--|-----------|-----------|-----------|-----------|
| Performance Measures                       | Actual    | Actual    | Estimated | Estimated |
| Outputs: Number of active accounts         | 649       | 662       | 650       | 650       |
| Maximum exposure of dollar value of active |           |           |           |           |
| accounts (in thousands) <sup>1</sup>       | \$338,256 | \$340,361 | 325,000   | \$310,000 |

<sup>&</sup>lt;sup>1</sup> Maximum exposure of dollar value is the sum of: (a) the maximum amount of any line of credit available; (b) the actual outstanding amount of direct loans; (c) the maximum insured amount on insured/guaranteed lines of credit guaranteed by a program and (d) the insured portion of the outstanding balance of any term loan, installment loan or equity investment guaranteed by a program.

# T00F00.03 MARYLAND SMALL BUSINESS DEVELOPMENT FINANCING AUTHORITY – DIVISION OF FINANCING PROGRAMS

#### PROGRAM DESCRIPTION

The Maryland Small Business Development Financing Authority (MSBDFA) was established to provide financing incentives to create and expand small businesses with a focus on those owned by socially or economically disadvantaged persons in the State of Maryland. The program offers a variety of incentives in the form of loans and guarantees with the primary goal of providing access to capital resulting in the creation and retention of jobs.

The Department has contracted with Meridian Management Group, Inc. (MMG) to oversee the marketing and monitoring of the MSBDFA program and its clients.

#### MISSION

The Maryland Small Business Development Financing Authority's (MSBDFA) mission is to support the State's overall economy by promoting the viability of small businesses, particularly for those owned by socially or economically disadvantaged citizens.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. MSBDFA transactions will produce economic impact including the creation and retention of jobs.

Objective 1.1 A minimum of 250 new jobs is projected to be created and a minimum of 300 jobs are projected to be retained with fiscal year 2007's MSBDFA transaction approvals.

|   | 2004   | 2005   | 2006      | 2007      |
|---|--------|--------|-----------|-----------|
| Performance Measures                            | Actual | Actual | Estimated | Estimated |
| Outputs: Number of jobs projected to be created | 358    | 324    | 250       | 250       |
| Number of jobs projected to be retained         | 557    | 315    | 300       | 300       |

Objective 1.2 The net maximum exposure of MSBDFA's portfolio will increase by 7 percent in fiscal 2007.

|   | 2004     | 2005     | 2006      | 2007      |
|---|----------|----------|-----------|-----------|
| Performance Measures                      | Actual   | Actual   | Estimated | Estimated |
| Outputs: Number of accounts               | 55       | 69       | 70        | 70        |
| Maximum Exposure Dollar Value of accounts | \$11,612 | \$13,436 | \$13,000  | \$13,000  |

#### T00F00.05 CONSOLIDATED OPERATIONS – DIVISION OF FINANCING PROGRAMS

#### PROGRAM DESCRIPTION

The Consolidated Operations fund includes Maryland Economic Development Assistance Authority and Fund (MEDAAF), Maryland Industrial Development Financing Authority (MIDFA), Smart Growth Economic Development Infrastructure Fund (One Maryland), Economic Development Opportunities Fund (Sunny Day), Community Development Block Grants (CDBG) and Maryland Economic Assistance Fund (MEAF) ("Consolidated Operations Programs").

These are multi-purpose programs that provide incentives, access to capital, and assistance to local governments resulting in job creation, retention and capital investment to the State.

#### MISSION

The Division of Financing Program's Consolidated Operations Group administers a variety of capital assistance programs for businesses and jurisdictions in Maryland. In doing so, the Division seeks to:

- 1. Create new and retain existing jobs for Maryland citizens,
- 2. Increase levels of private investment,
- 3. Promote the local economic development efforts of jurisdictions, and
- 4. Promote the viability of small to middle-market businesses with private capital limitations.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. The Consolidated Operations Programs' transactions will increase new jobs and retain existing jobs.

**Objective 1.1** A minimum of 1,500 new jobs is projected to be created and a minimum of 2,500 jobs are projected to be retained with fiscal year 2007's approvals.

|   | 2004   | 2005   | 2006      | 2007      |
|---|--------|--------|-----------|-----------|
| Performance Measures                                | Actual | Actual | Estimated | Estimated |
| Outputs: Number of new jobs projected to be created | 2,414  | 2,907  | 1,500     | 1,500     |
| Number of jobs projected to be retained             | 4,329  | 1,362  | 2,500     | 2,500     |

Objective 1.2 A minimum of \$300,000,000 of projected Total Project Costs (Capital Investment) will be reported with fiscal year 2007's approvals.

|  | 2004      | 2005      | 2006      | 2007      |
|--|-----------|-----------|-----------|-----------|
| Performance Measures   | Actual    | Actual    | Estimated | Estimated |
| Outputs: Dollar Amount of Total Project Costs (Capital Investment) |           |           |           |           |
| anticipated for projects approved (in thousands)                   | \$461,323 | \$611,139 | \$300,000 | \$300,000 |

Goal 2. Promote the economic development efforts of local jurisdictions.

Objective 2.1 Approve 25 financing incentives in fiscal year 2007.

|   | 2004   | 2005   | 2006      | 2007      |
|---|--------|--------|-----------|-----------|
| Performance Measures  | Actual | Actual | Estimated | Estimated |
| Outputs: Number of sites approved for the Brownfield Revitalization |        |        |           |           |
| Incentive Program   | 6      | 12     | 5         | 5         |
| Number of financing incentives approved to assist local             |        |        |           |           |
| economic efforts  | 26     | 23     | 20        | 20        |

#### T00F00.08 INVESTMENT FINANCE GROUP - DIVISION OF FINANCING PROGRAMS

#### PROGRAM DESCRIPTION

The Enterprise Fund is an investment financing instrument which allows the Division to make investments in emerging high-technology businesses which are either located in, or relocating to, the State. Investments may be in the form of equity, convertible debt or limited partnership interests and venture capital investments. The Challenge Investment Program provides early stage technology companies with seed financing in the form of an investment tied to a contingent royalty repayment agreement. Investments are based on the market potential of the technology.

#### MISSION

The mission of the Investment Financing Group is to create, attract and retain emerging high-tech companies in Maryland by providing early-stage capital to assist in the development of these businesses.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Assist in the creation and success of high technology firms within Maryland.

Objective 1.1 Approve at least 40 investments in fiscal year 2007

|   | 2004   | 2005   | 2006      | 2007      |
|---|--------|--------|-----------|-----------|
| Performance Measures                              | Actual | Actual | Estimated | Estimated |
| Outputs: Number of Challenge Investments approved | 21     | 26     | 25        | 25        |
| Number of Enterprise Investments approved         | 19     | 22     | 15        | 15        |

**Objective 1.2** The active IFG portfolio of technology investments will consist, at minimum, of 150 investments at the end of fiscal year 2007.

|   | 2004   | 2005   | 2006      | 2007      |
|---|--------|--------|-----------|-----------|
| Performance Measures  | Actual | Actual | Estimated | Estimated |
| Outputs: The number of technology investments in the active IFG |        |        |           |           |
| portfolio at the end of the fiscal year                         | 181    | 183    | 185       | 185       |

# T00F00.16 ECONOMIC DEVELOPMENT OPPORTUNITY FUND - DIVISION OF FINANCING PROGRAMS

#### PROGRAM DESCRIPTION

This account receives funds by budget amendment from the Economic Development Opportunities Fund of the State Reserve Fund and makes grants and loan payments to approved recipients.

# T00G00.01 ASSISTANT SECRETARY AND ADMINISTRATION – DIVISION OF TOURISM, FILM AND THE ARTS

#### MISSION

To promote economic development of Maryland by enhancing the attractiveness of cultural activities, historical sites, recreational centers and sites for film and television productions.

#### VISION

Maryland is recognized as an outstanding destination for tourism and film production as well as for being a state in which the arts thrive. Maryland is one of the top destination states, one of the top states for the production of films and is recognized for the vitality of its artistic and cultural assets.

#### **KEY GOAL**

Goal 1. To support the units of the division so that they achieve their stated goals and objectives.

# T00G00.02 OFFICE OF TOURISM DEVELOPMENT – DIVISION OF TOURISM, FILM AND THE ARTS

#### PROGRAM DESCRIPTION

The Maryland Office of Tourism Development is created and organized in Article 83A of the Annotated Code. The Office develops packages, promotes and delivers the resources of Maryland to a buying tourist audience for specific revenue benefits to be derived by the State.

#### MISSION

The Office of Tourism Development's (OTD) mission is to promote Maryland's attractions, accommodations, and other visitor services; to provide resident and non-resident visitors with information and other services to ensure a positive trip experience; and to generally position Maryland as a competitive tourism destination worldwide. OTD promotes the economic development of the State by increased tourism activity and increased State revenues.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To influence managed growth of Maryland tourism by focusing on increasing expenditures by travelers to the State.

Objective 1.1 Increase total travel expenditures, length of stay, and average visitor spending in the State of Maryland.

|   | CY2004              | CY2005              | CY2006       | CY2007     |
|---|---------------------|---------------------|--------------|------------|
| Performance Measures  | Actual              | Estimated           | Estimated    | Estimated  |
| Outcomes: Total travel expenditures <sup>1</sup> (Sbillion) | \$9.75 <sup>2</sup> | $$10.2^{3}$         | $$10.8^{3}$  | $11.2^{3}$ |
| Visitation (thousands)                                      | $21.015^4$          | 21,477 <sup>5</sup> | $21,842^{5}$ | $22,235^5$ |

Direct total travel expenditures including domestic and international travel are measured by the economic impact model produced by Travel Industry Association of America (TIA), a nationally recognized non-profit organization.

This number was estimated based on the actual direct total travel expenditure, \$9.3 billion, presented in the 2003 Economic Impact of Travel on Maryland Counties Report studied by TIA and published in winter 2004. CY2004 actual number is expected to be published in December 2005.

Total travel expenditures are computed by applying national annual growth rates for the travel industry as projected by TIA, an industry leader in travel data. In addition, to more accurately reflect Maryland's travel market, these projected growth rates are adjusted by applying forecasted state economic growth trends, visitation data, energy costs, and competitor's spending on tourism promotion. 2004-2005 TIA survey of U.S. State & Territory Tourism Office Budgets: Virginia's total budget - \$13.5 million, West Virginia's total budget - \$23.1 million, Pennsylvania's total budget - \$33 million vs. Maryland's total budget - \$11.9 million.

<sup>4</sup> Visitation volumes come from TravelScope 2004, National Traveler Data Program managed by TIA.

<sup>5</sup> Visitations are computed by applying national domestic travel volume change rates as forecasted by TIA.

Objective 1.2 Assist tourism growth in Maryland by utilizing various tourism promotion sources – a combination of welcome center, literature distribution, and web site service.

|                                      | FY2004    | FY2005      | FY2006                 | FY2007                 |
|--------------------------------------|-----------|-------------|------------------------|------------------------|
| Performance Measures                 | Actual    | Actual      | Estimated              | Estimated              |
| Outputs: Literature distribution     | 1,958,986 | 1,943,903   | 1,943,903 <sup>2</sup> | 1,943,903 <sup>2</sup> |
| Travel media exposure (Smillion)     | \$16.0    | $$17.0^{2}$ | $$17.0^{2}$            | $$17.0^{2}$            |
| Advertising conversion rate          | 62%       | $64\%^{3}$  | 64% <sup>4</sup>       | 64% <sup>4</sup>       |
| Outcomes: Number of unique web users | 798,005   | 875,763     | 893,278 <sup>1</sup>   | 911,144 <sup>1</sup>   |

<sup>&</sup>lt;sup>1</sup> These numbers were estimated by 2% growth based on the TIA's domestic person-trip forecasting

<sup>&</sup>lt;sup>2</sup> Due to budget constraints, the OTD expects these numbers to remain flat.

This is updated from the conversion study done in FY2005.

<sup>&</sup>lt;sup>4</sup> This number is not subject to be estimated.

# T00G00.02 OFFICE OF TOURISM DEVELOPMENT – DIVISION OF TOURISM, FILM AND THE ARTS (Continued)

**Goal 2.** To contribute to the state's economy by increasing tax revenue and increasing jobs generated by traveler spending to the State of Maryland.

Objective 2.1 Increase state and local tax revenue in the State of Maryland in 2007 from \$938.1 Million in 2006.

|  | CY2004             | CY2005             | CY2006            | CY2007           |
|--|--------------------|--------------------|-------------------|------------------|
| Performance Measures   | Estimated $^2$     | Estimated          | Estimated         | Estimated        |
| Outcome: State & Local Tax Revenue <sup>1</sup> (\$ million) | \$825 <sup>3</sup> | \$872 <sup>3</sup> | S913 <sup>3</sup> | 964 <sup>3</sup> |

<sup>&</sup>lt;sup>1</sup> State & Local Tax Revenue is measured by the economic impact model produced by TIA.

## T00G00.03 MARYLAND TOURISM BOARD - DIVISION OF TOURISM, FILM AND THE ARTS

#### PROGRAM DESCRIPTION

The Maryland Tourism Board was created by HB 1590 to advise and implement state tourism marketing and development programs through the Office of Tourism Development in order to stimulate and promote travel and tourism in Maryland.

The Maryland Tourism Board shares the Mission, Vision, and Key Goals and Objectives of the Office of Tourism Development.

This number was estimated based on the actual state & local tax revenue, \$787.9 million, presented in the 2003 Economic Impact of Travel on Maryland Counties Report studied by TIA and published in winter 2004. CY2004 actual number is expected to be published in December 2005.

These numbers represent an estimated number. These figures were calculated to reflect potential tourism growth in each year based on the TIA's total travel expenditures forecasting; as of January 2005, 7.9% growth for 2004, 5.6% for 2005, 4.5% for 2006, and 5.5% for 2007. Since forecasting is a national average, numbers were adjusted to fit Maryland situation based on the judgment. TIA updates its forecasting periodically. Thus, these estimates were updated based on TIA's updated forecasting percentages.

#### T00G00.04 MARYLAND FILM OFFICE - DIVISION OF TOURISM, FILM AND THE ARTS

#### PROGRAM DISCRIPTION

Section 4 of Article 83A establishes the Maryland Film Office to attract feature film, television, commercial and video production companies to Maryland.

#### MISSION

The Maryland Film Office's (MFO) mission is to increase economic development with enhanced direct expenditures from the attraction of feature film, television and commercial production companies to the state. Achievement of this mission is attained through effective marketing techniques and experienced staff serving the needs of the production companies.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To promote and generate business activity for the State of Maryland from film, television, and other production activities.

Objective 1.1 To maintain business from production activities at approximately the average level of direct expenditures for FY 2000 to FY 2004 (\$35 million) equaling 2007 direct expenditures in the State of Maryland of approximately \$35 million.

|  | 2004                | 2005                | 2006              | 2007              |
|--|---------------------|---------------------|-------------------|-------------------|
| Performance Measures                       | $\mathbf{Actual}^2$ | $\mathbf{Actual}^2$ | Estimated         | Estimated         |
| Outcomes: Direct Expenditures (\$ Million) | \$34.7              | \$30.5              | \$35 <sup>3</sup> | \$35 <sup>3</sup> |

Measured by data reported on Direct Expenditure Reports and Tax Exemption Applications completed, signed and submitted by production companies filming on-location in Maryland.

<sup>&</sup>lt;sup>2</sup> This actual represents an estimated number.

<sup>&</sup>lt;sup>3</sup> Previously estimated direct expenditures for FY 2006 have increased as a result of the implementation of the Employer Wage Rebate Grant Program, a production incentive enacted July 1, 2005. The S4 million fund is intended to enable the state to sustain direct expenditures from production activity at previous years' level. All funds for the program were committed upon inception, attracting 1 major feature and 1 television series (which generously released a portion of its grant in order to recruit a small feature). Production activity may drop in the 3<sup>rd</sup> and 4<sup>th</sup> quarters as there are no additional funds to attract productions. Direct Expenditures for FY 2007 will most likely continue at this level if funding for the Grant Program remains flat.

# T00G00.04 MARYLAND FILM OFFICE – DIVISION OF TOURISM, FILM AND THE ARTS (Continued)

#### OTHER PERFORMANCE MEASURES

| Performance Measures   | 2004<br>Actual <sup>d</sup> | 2005<br>Actual <sup>4</sup> | 2006<br>Estimated | 2007<br>Estimated |
|--|-----------------------------|-----------------------------|-------------------|-------------------|
| Outputs: Feature Films:                                      | Actual                      | / totall                    | Egumeto           | Listinated        |
| Photos sent/photo scouts                                     | 35                          | 31                          | 25                | 25                |
| Surveys  | 14                          | 21                          | 12                | 12                |
| Productions  | 7                           | 3                           | 35                | 6 <sup>5</sup>    |
| Film days  | 152                         | 65                          | 100               | 100               |
| National Television:   |                             |                             |                   |                   |
| Photos sent/Photo scouts                                     | 12                          | 12                          | 7                 | 7                 |
| Surveys  | 5                           | 3                           | 2                 | 2                 |
| Productions  | 8                           | 5                           | 1                 | 25                |
| Film days  | 136                         | 95                          | $110^{6}$         | $110^{6}$         |
| Other Film & TV Productions:                                 |                             |                             |                   |                   |
| Productions (ie. shorts, local cable, cable reality tv, etc) | 5                           | 6                           | 6                 | 6                 |
| Film days  | 19                          | 78                          | 45                | 45                |
| Other productions:   |                             |                             |                   |                   |
| Commercials: 7   | 43                          | 52                          | 50                | 50                |
| Documentaries: 7   | 11                          | 2                           | 5                 | 5                 |
| Industrials: 7   | 9                           | 3                           | 5                 | 5                 |
| Music videos: <sup>7</sup>                                   | 1                           | 6                           | 3                 | 3                 |
| Other productions: 7   | <u>23</u>                   | <u>15</u>                   | <u>15</u>         | $\frac{15}{78^8}$ |
| Total of Other Productions                                   | 87                          | 78                          | $\frac{15}{78^8}$ | 78 <sup>8</sup>   |

<sup>&</sup>lt;sup>4</sup> This actual represents an estimated number.

<sup>&</sup>lt;sup>5</sup> The Employer Wage Rebate Program was enacted as a direct result of production incentives offered by tax credit and rebate legislation in other states and foreign countries. With additional funding of \$4 million, the MFO expects four to six productions to benefit from the program. Therefore, the MFO expects the amount of on-location filming in Maryland to increase.

<sup>&</sup>lt;sup>6</sup> The number of production days for national television will continue at this level though FY 2007 assuming HBO's series "The Wire" is renewed for a 5<sup>th</sup> season in FY 2007.

<sup>&</sup>lt;sup>7</sup> Figures are based on information submitted on tax exemption applications filed by production companies filming in Maryland or using Maryland vendors to supply their productions. Although, the MFO offers exemptions to all productions, many companies do not file a tax exemption and, therefore, we have no written record of their filming in Maryland.

<sup>8</sup> Due to budget reductions, numbers are expected to remain flat.

## T00G00.05 MARYLAND STATE ARTS COUNCIL – DIVISION OF TOURISM, FILM AND THE ARTS

#### PROGRAM DESCRIPTION

The Maryland State Arts Council (MSAC) (established in sections 4-601 to 4-609 of Article 83A) supports the performing, visual and creative arts and provides grants to individual artists, arts organizations, and county arts councils, and promotes statewide awareness of arts resources and opportunities.

#### MISSION

The mission of the Maryland State Arts Council is to encourage and invest in the advancement of the arts for our citizens in order to contribute to the economy and cultural vitality of the state.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Contribute to the economy of the State of Maryland.

**Objective 1.1** Increase gross sales by Maryland's non-profit arts industry by six percent over 2004 to \$965 million in fiscal year 2007.

|  | 2004   | 2005   | 2006      | 2007      |
|--|--------|--------|-----------|-----------|
| Performance Measures   | Actual | Actual | Estimated | Estimated |
| Output: Gross Sales by MD Non-Profit Arts Industry (\$ millions) | \$911  | \$923  | \$941     | S965      |

Goal 2. Contribute to the tax revenues of the State of Maryland.

Objective 2.1 Increase state and local taxes paid by Maryland's non-profit arts industry by six percent over 2004 to S35.6 million in FY 2007.

|  | 2004    | 2005    | 2006      | 2007      |
|--|---------|---------|-----------|-----------|
| Performance Measures   | Actual  | Actual  | Estimated | Estimated |
| Output: Grants to Organizations - Matching Funds (\$ millions)   | \$151.4 | \$153.5 | \$156.8   | \$161.2   |
| Community Arts Development - Matching Funds (\$ millions)        | \$9.4   | \$9.4   | \$9.7     | \$10.0    |
| Artists in Education (Estimated)                                 |         |         |           |           |
| Children served through performances and residencies (thousands) | 255.2   | 225.08  | 245.0     | 260.0     |
| Matching Funds (\$ thousands)                                    | \$480.0 | \$443.7 | \$455.0   | \$469.0   |
| Individual Artists Programs - Number of Artists Participating    | 737     | 870     | 920       | 970       |
| Folklife Program - Institutions Served                           | 65      | 67      | 80        | 90        |
| Outcome: State & Local Taxes Paid by MD Non-Profit               |         |         |           |           |
| Arts Industry (\$ millions)                                      | \$33.4  | \$33.9  | \$34.6    | \$35.6    |

Note: 2005 aggregate actuals are subject to change.

# T00G00.06 FILM PRODUCTION WAGE CREDIT PROGRAM – DIVISION OF TOURISM, FILM AND THE ARTS

## PROGRAM DISCRIPTION

The Film Production Wage Credit Program was created to retain and encourage the expansion of the film industry in Maryland. The credit allows a qualified film production company to claim a rebate on gross wages paid to employees of film production companies. The production of films, television series and commercials stimulates Maryland's economy including job growth, business sales and increased tax base.

The Film Production Wage Credit Program shares the Mission, Vision, and Key Goals and Objectives of the Maryland Film Office, T00G00.04.

#### T00100.01 DIVISION OF REGIONAL DEVELOPMENT

#### PROGRAM DESCRIPTION

The Division of Regional Development consists of three major functions: Regional Operations, Maryland World Class Manufacturing Consortium (WCMC), and Military and Federal Affairs. The Division supports the economic health and growth of communities by providing assistance designed to improve the quality, productivity, and competitive position of new and existing Maryland businesses, ensure continued Federal investments, and improve the business climate.

#### MISSION

Ensure the growth and retention of new and existing Maryland businesses and support the economic vitality of all Maryland's jurisdictions.

#### VISION

A Maryland where all citizens across the state have an opportunity to share in the benefits of a thriving economy recognized globally as a premiere location to live, work, and visit.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Aid business retention, expansion and growth.

**Objective 1.1** By June 30, 2007 assist approximately 1,000 Maryland businesses through the Business Call Program yielding increased transactions, job creation and retention, increased numbers of skilled workers, and an improved business climate.

|  | 2004   | 2005   | 2006      | 2007      |
|--|--------|--------|-----------|-----------|
| Performance Measures:                                      | Actual | Actual | Estimated | Estimated |
| Outputs: Total businesses assisted                         | 1,094  | 1,146  | 1,000     | 1,000     |
| Number of grants through Maryland Industrial Training      |        |        |           |           |
| Program (MITP) and Partnership for Workforce Quality (PWQ) | 207    | 146    | 140       | 140       |
| Number of workers trained through MITP and PWQ grants      | 9,101  | 9,694  | 9,100     | 9,100     |
| Outcomes: Projected retained jobs from MITP grants         | 5,618  | 7,674  | 5,600     | 5,600     |
| Projected new jobs from MITP grants                        | 1,661  | 4,209  | 3,100     | 3,100     |

Goal 2. Stimulate economic activity through development of stronger manufacturing community in the State.

Objective 2.1 By June 30, 2007, implement grant agreement with partner organization providing statewide coverage for the development of manufacturers utilizing world class business practices and processes.

|   | 2004   | 2005   | 2006      | 2007      |
|---|--------|--------|-----------|-----------|
| Performance Measures                                    | Actual | Actual | Estimated | Estimated |
| Outputs: Manufacturing businesses assisted through WCMC | 55     | 61     | 61        | 61        |
| Number of training slots provided                       | 1,035  | 1,623  | 006,1     | 1,300     |

Goal 3. Grow and maintain business enterprise in the military and federal sector

Objective 3.1 Maintain the economic viability of Maryland's federal assets by supporting 24 congressional funding priorities and 7 partnering opportunities during Fiscal Year 2007.

|   | 2004   | 2005   | 2006      | 2007      |
|---|--------|--------|-----------|-----------|
| Performance Measures  | Actual | Actual | Estimated | Estimated |
| Outputs: Projected number of partnering opportunities initiated | 9      | 7      | 6         | 7         |
| Projected number of congressional funding priorities created    | *      | 18     | 20        | 24        |

## **T00100.01 DIVISION OF REGIONAL DEVELOPMENT (Continued)**

Objective 3.2 Broaden the high-tech opportunities on the Eastern Shore by continued federal and state support of the Mid-Atlantic Institute for Space and Technology (MIST). MIST is a non-profit organization that is expected to increase the number of high - tech business on the Lower Shore.

|   | 2003   | 2004   | 2005      | 2006      |
|---|--------|--------|-----------|-----------|
| Performance Measures  | Actual | Actual | Estimated | Estimated |
| Outcomes: Projection of new high - tech businesses on Lower Shore | *      | 4      | 4         | 5         |

Note: \*New performance measure for which data is not available

## SUMMARY OF BUSINESS AND ECONOMIC DEVELOPMENT

|  | 20 <b>0</b> 5<br>Actual                        | 2006<br>Appropriation                         | 2007<br>Allowance                              |
|--|--|---|--|
| Total Number of Authorized Positions   | 298.00   | 292.00  | 292.00   |
| Total Number of Contractual Positions  | 36.10  | 32.20   | 35.20  |
| Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses                            | 21,378,933<br>1,689,568<br>61,316,679          | 22,497,297<br>1,317,485<br>71,081,089         | 23,055,574<br>1,426,150<br>117,959,810         |
| Original General Fund Appropriation  | 57,401,927<br>188,136                          | 54,963,233<br>225,055                         |  |
| Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure | 57,590,063<br>25,649,352<br>707,497<br>438,268 | 55,188,288<br>39,064,801<br>592,782<br>50,000 | 89,975,733<br>51,585,320<br>695,713<br>184,768 |
| Total Expenditure  | 84,385,180                                     | 94,895,871                                    | 142,441,534                                    |

## SUMMARY OF OFFICE OF THE SECRETARY

|  | 2005<br>Actual                   | 2006<br>Appropriation            | 2007<br>Allowance                |
|--|----------------------------------|----------------------------------|----------------------------------|
| Total Number of Authorized Positions   | 33.00                            | 31.00                            | 31.00                            |
| Salaries, Wages and Fringe Benefits  | 2,705,044                        | 2,917,908<br>8.887               | 2,861,178<br>7,387               |
| Operating Expenses   | 625,137                          | 624,736                          | 606,536                          |
| Original General Fund Appropriation  | 2,305,138<br>-371,706            | 1,989,466<br>21,273              |                                  |
| Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure | 1,933,432<br>1,372,631<br>24,118 | 2,010,739<br>1,517,602<br>23,190 | 2,016,639<br>1,435,235<br>23,227 |
| Total Expenditure  | 3,330,181                        | 3,551,531                        | 3,475,101                        |

## T00A00.01 SECRETARIAT SERVICES — OFFICE OF THE SECRETARY

| Appropriation Statement:  | 2005<br>Actual   | 20 <del>06</del><br>Appropriation                                  | 2007<br>Allowance  |
|---|--|--|--|
| Number of Authorized Positions  | 19.00  | 18.00  | 18.00  |
| 01 Salaries, Wages and Fringe Benefits  | 1,565,459  | 1,650,613  | 1,601,077  |
| 02 Technical and Special Fees   |  | 7,387  | 7,387  |
| 03 Communication 04 Travel  | 63,752<br>63,490<br>16,139<br>24,687<br>111,387<br>9,925<br>7,307<br>843<br>30,175 | 84,985<br>48,400<br>16,064<br>18,125<br>103,240<br>21,352<br>1,006 | 77,443<br>64,115<br>17,703<br>18,757<br>91,147<br>11,530           |
| 13 Fixed Charges  | 133,174  | 144,300  | 145,835  |
| Total Operating Expenses  | 460,879  | 460,722  | 446,530  |
| Total Expenditure   | 2,026,338  | 2,118,722  | 2,054,994  |
| Original General Fund Appropriation   | 2,206,225<br>-371,706  | 1,891,426<br>21,273  |  |
| Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure  Total Expenditure | 1,834,519<br>170,099<br>21,720<br>2,026,338  | 1,912,699<br>185,231<br>20,792<br>2,118,722                        | 1,919,056<br>115,109<br>20,829<br>2,054,994                        |
| Special Fund Income:  T00304 Maryland Industrial Development Financing Authority (MIDFA)          | 34,020 12,366 30,924 30,924 12,366 49,499 170,099                                  | 37,046<br>12,966<br>18,523<br>37,046<br>5,557<br>74,093            | 30,311<br>10,609<br>15,155<br>30,312<br>4,547<br>24,175<br>115,109 |
| Federal Fund Income: 45.025 Promotion to the Arts—Partnership Agreements                          | 21,720   | 20,792   | 20,829   |

## T00A00.02 MARYLAND ECONOMIC DEVELOPMENT COMMISSION — OFFICE OF THE SECRETARY

| Appropriation Statement:      | 2005<br>Actual             | 2006<br>Appropriation | 2007<br>Allowance |
|-------------------------------|----------------------------|-----------------------|-------------------|
| 02 Technical and Special Fees |                            | 1,500                 |                   |
| 03 Communication 04 Travel    | 420<br>707<br>8,343<br>530 | 1,096<br>2,914        | 5,510             |
| Total Operating Expenses      | 10,000                     | 4,010                 | 5,510             |
| Total Expenditure             | 10,000                     | 5,510                 | 5,510             |
| Net General Fund Expenditure  | 10,000                     | 5,510                 | 5,510             |

#### T00A00.03 OFFICE OF ASSISTANT ATTORNEY GENERAL — OFFICE OF THE SECRETARY

| Appropriation Statement:   | 2005             | 2906               | 2007               |
|--|------------------|--------------------|--------------------|
|  | Actual           | Appropriation      | Allowance          |
| Number of Authorized Positions   | 14.00            | 13.00              | 13.00              |
| 01 Salaries, Wages and Fringe Benefits   | 1,139,585        | 1,267,295          | 1,260,101          |
| 03 Communication   | 12,869           | 9,445              | 8,339              |
| 04 Travel  | 1,876            | 1,775              | 3,491              |
| 06 Fuel and Utilities  | 11,937           | 12,453             | 13,369             |
| 07 Motor Vehicle Operation and Maintenance   | 12,480           | 10,920             | 10,920             |
| 08 Contractual Services  | 7,847            | 15,478             | 14,040             |
| 09 Supplies and Materials  | 6,349            | 6,891              | 6,349              |
| 10 Equipment—Replacement   | 1,990            |                    |                    |
| 13 Fixed Charges   | 98,910           | 103,042            | 97,988             |
| Total Operating Expenses   | 154,258          | 160,004            | 154,496            |
| Total Expenditure  | 1,293,843        | 1,427,299          | 1,414,597          |
| Net General Fund Expenditure   | 88,913           | 92,530             | 92,073             |
| Special Fund Expenditure   | 1,202,532        | 1,332,371          | 1,320,126          |
| Federal Fund Expenditure   | 2,398            | 2,398              | 2,398              |
| Total Expenditure  | 1,293,843        | 1,427,299          | 1,414,597          |
| Special Fund Income: T00304 Maryland Industrial Development Financing Authority ( MIDFA) | 200,462          | 222,106            | 218,093            |
| T00305 Maryland Small Business Development Financing                                     | 00.220           | 110.054            | 100 065            |
| Authority(MSBDFA)T00310 Economic Development Opportunity Program                         | 99,329<br>94,880 | 110,054<br>105,124 | 108,065<br>103,225 |
| T00311 Maryland Enterprise Fund (MEF)  | 89,348           | 98,995             |                    |
| T00312 Maryland Economic Adjustment Fund (MEAF)  | 87,905           | 90,993<br>97,396   | 97,208             |
|  | 81,903           | 91,390             | 95,637             |
| T00324 Maryland Economic Development Assistance  | 620,600          | 600 606            | <b>702</b> 000     |
| Authority and Fund   | 630,608          | 698,696            | 697,898            |
| Total  | 1,202,532        | 1,332,371          | 1,320,126          |
| Federal Fund Income:   |                  |                    |                    |
| 45.025 Promotion to the Arts—Partnership Agreements                                      | 2,398            | 2,398              | 2,398              |

## DIVISION OF ADMINISTRATION AND INFORMATION TECHNOLOGY

## T00B00.01 OFFICE OF ADMINISTRATION

| Number of Authorized Positions   | Appropriation Statement:   | 4005      | 2007      | ****      |
|--|--|-----------|-----------|-----------|
| Number of Contractual Positions   2.70   2.25   2.60   |  |           |           |           |
| Salarics, Wages and Fringe Benefits   3,014,441   3,433,318   3,691,077  | Number of Authorized Positions                                     | 44.00     | 48.00     | 48.00     |
| O2 Technical and Special Pees  | Number of Contractual Positions                                    | 2.70      | 2.25      | 2.60      |
| 3  | 01 Salaries, Wages and Fringe Benefits                             | 3,014,441 | 3,433,318 | 3,691,077 |
| 14 Travel  | 02 Technical and Special Fees                                      | 113,423   | 86,563    | 92,396    |
| 10   | 03 Communication   | 76,126    | 118,736   | 102,222   |
| 67 Motor Vehicle Operation and Maintenance         40,075         50,467         49,805           08 Contractual Services         219,172         163,453         149,292           99 Supplies and Materials         45,370         41,972         36,397           10 Equipment—Replacement         60,870         893           11 Equipment—Additional         893         125           12 Grants, Subsidies and Contributions         125         438,370           Total Operating Expenses         302,669         282,954         438,370           Total Operating Expenses         787,217         693,194         823,366           Total Expenditure         3,915,081         42,13,075         4,606,839           Original General Fund Appropriation         2,846,301         3,389,706         3,604,906         3,675,386           Transfer of General Fund Appropriation         2,846,301         3,389,706         3,604,906         3,675,386           Special Fund Expenditure         3,360,571         3,604,906         3,675,386         3,604,906         3,675,386           Special Fund Expenditure         32,241         35,412         35,412         35,412           Reimbursable Muschier         3,915,081         42,213,075         4,606,839           103090   |  |           |           | 9,917     |
| 1909   Supplies and Materials   145,370   141,972   36,397   | 06 Fuel and Utilities  | 33,280    | 28,927    | 37,273    |
| 99 Supplies and Materials  | 07 Motor Vehicle Operation and Maintenance                         | 40,075    | 50,467    | 49,895    |
| 10 Equipment—Replacement   | 08 Contractual Services  | 219,172   | 163,453   | 149,292   |
| 10 Equipment—Replacement   | 09 Supplies and Materials  | 45,370    |           | 36,397    |
| 11 Equipment—Additional   893   12 Grants, Subsidies and Contributions   125   125   125   13 Fixed Charges   302,609   282,954   438,370   13 Fixed Charges   787,217   693,194   823,366   70tal Expenditure   3,915,081   4,213,075   4,606,839   14,60 | 1 1  | ·         | •         |           |
| 125   32,669   282,954   438,370   Total Operating Expenses   787,217   693,194   823,366   Total Expenditure   3,915,081   4,213,075   4,606,839   A2,606,839   A2,606,839  |  | 893       |           |           |
| Total Operating Expenses.   302,609   282,954   438,370  |  | 125       |           |           |
| Total Expenditure  |  | 302,609   | 282,954   | 438,370   |
| Original General Fund Appropriation         2,846,301         3,389,706           Transfer of General Fund Appropriation         514,270         215,200           Nct General Fund Expenditure         3,360,571         3,604,906         3,675,386           Special Fund Expenditure         522,089         572,757         761,273           Federal Fund Expenditure         32,421         35,412         35,412           Reimbursable Fund Expenditure         3,915,081         4,213,075         4,606,839           Special Fund Income:           Total Expenditure         3,915,081         4,213,075         4,606,839           Special Fund Income:           T00304 Maryland Industrial Development Financing Authority (MIDFA)         104,418         114,551         151,466           T00305 Maryland Small Business Development Financing Authority (MSBDFA)         37,956         40,093         53,013           T00310 Economic Development Opportunity Program         94,916         57,276         75,733           T00312 Maryland Enterprise Fund (MEF)         94,915         114,551         151,466           T00324 Maryland Economic Development Assistance Authority and Fund         151,928         229,103         306,874           Total         522,089         572,757         761,273  | Total Operating Expenses   | 787,217   | 693,194   | 823,366   |
| Transfer of General Fund Appropriation   | Total Expenditure  | 3,915,081 | 4,213,075 | 4,606,839 |
| Transfer of General Fund Appropriation   | Original Covered Found Appropriation                               | 2.946.201 | 2 290 706 |           |
| Special Fund Expenditure   |  |           |           |           |
| Special Fund Expenditure   | Net General Fund Expenditure                                       | 3 360 571 | 3 604 906 | 3 675 386 |
| Federal Fund Expenditure   | 1  |           | , ,       |           |
| Reimbursable Fund Expenditure  | •  |           |           |           |
| Special Fund Income:   T00304 Maryland Industrial   Development   Financing   Authority (MIDFA)   104,418   114,551   151,466   T00305   Maryland   Small   Business   Development   Financing   Authority(MSBDFA)   37,956   40,093   53,013   T00310   Economic   Development   Opportunity   Program   94,916   57,276   75,733   T00311   Maryland   Enterprise   Fund (MEF)   94,915   114,551   151,467   T00312   Maryland   Economic   Development   Assistance   Authority   and   Fund   Economic   Development   Assistance   Authority   and   Fund   Fund   S22,089   572,757   761,273   Total   S22,089   S72,757   Total   S22,089   Total   S22,089   Total   S23,412   Total   S24,025   Promotion to the Arts   Partnership   Agreements   S24,025   Reimbursable   Fund   Income:  |  | 32,721    | 55,712    | ·         |
| T00304 Maryland   Industrial   Development   Financing   Authority (MIDFA)   151,466   | Total Expenditure  | 3,915,081 | 4,213,075 | 4,606,839 |
| T00311 Maryland Enterprise Fund (MEF)   94,915   114,551   151,467   T00312 Maryland Economic Adjustment Fund (MEAF)   37,956   17,183   22,720   T00324 Maryland Economic Development Assistance Authority and Fund   151,928   229,103   306,874   Total   522,089   572,757   761,273   Total   522,089   572,757   761,273   Total   761,2 | T00304 Maryland Industrial Development Financing Authority (MIDFA) | 37,956    | 40,093    | 53,013    |
| T00312 Maryland Economic Adjustment Fund (MEAF)  | 1 · · · · · · ·  |           |           |           |
| T00324 Maryland   Economic   Development   Assistance   Authority   and Fund   |  |           | •         |           |
| Authority and Fund   |  | 37,930    | 17,183    | 22,120    |
| Federal Fund Income: 45.025 Promotion to the Arts - Partnership Agreements 32,421 35,412 35,412  Reimbursable Fund Income:   |  | 151,928   | 229,103   | 306,874   |
| 45.025 Promotion to the Arts - Partnership Agreements 32,421 35,412 35,412  Reimbursable Fund Income:  | Total  | 522,089   | 572,757   | 761,273   |
|  |  | 32,421    | 35,412    | 35,412    |
|  |  |           |           | 134,768   |

## DIVISION OF ECONOMIC POLICY, RESEARCH AND LEGISLATIVE AFFAIRS

## T00C00.01 DIVISION OF ECONOMIC POLICY, RESEARCH AND LEGISLATIVE AFFAIRS

| Appropriation Statement:  | 20 <del>0</del> 5<br>Actual                                     | 2006<br>Appropriation                                 | 2007<br>Allowance                                       |
|---|---|---|---|
| Number of Authorized Positions  | 13.00   | 12.00   | 12.00   |
| 01 Salaries, Wages and Fringe Benefits  | 961,326   | 1,037,257   | 1,037,740   |
| 03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement                | 23,064<br>20,092<br>10,273<br>9,741<br>57,373<br>4,673<br>4,007 | 23,107<br>14,040<br>8,405<br>9,402<br>44,339<br>4,829 | 19,364<br>20,092<br>11,506<br>19,762<br>55,792<br>4,673 |
| 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges   | 551<br>31,540<br>105,275  | 129,721   | 108,933   |
| Total Operating Expenses  | 266,589   | 233,843   | 240,122   |
| Total Expenditure   | 1,227,915   | 1,271,100   | 1,277,862   |
| Original General Fund Appropriation   | 1,236,505<br>-133,660   | 1,109,036<br>12,265                                   |   |
| Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure  | 1,102,845<br>116,521<br>8,549                                   | 1,121,301<br>141,250<br>8,549                         | 1,152,833<br>116,480<br>8,549                           |
| Total Expenditure   | 1,227,915   | 1,271,100   | 1,277,862   |
| Special Fund Income:  T00304 Maryland Industrial Development Financing Authority ( MIDFA)   | 23,304<br>8,471   | 28,250<br>9,888                                       | 22,840<br>7,994   |
| T00310 Economic Development Opportunity Program T00311 Maryland Enterprise Fund (MEF) T00312 Maryland Economic Adjustment Fund (MEAF) T00324 Maryland Economic Development Assistance | 21,184<br>21,184<br>8,471                                       | 14,125<br>28,250<br>4,238                             | 11,420<br>22,840<br>3,426                               |
| Authority and Fund  | 33,907  | 56,499  | 47,960  |
| Total   | 116,521   | 141,250   | 116,480   |
| Federal Fund Income: 45.025 Promotion to the Arts—Partnership Agreements  | 8,549   | 8,549   | 8,549   |

## DIVISION OF SMALL BUSINESS DEVELOPMENT

## T00D00.01 DIVISION OF SMALL BUSINESS DEVELOPMENT

| Appropriation Statement:   | 2005<br>Actual  | 2006<br>Appropriation                                   | 2007<br>Allowance                                       |
|--|---|---|---|
| Number of Authorized Positions   | 16.00   | 13.00   | 13.00   |
| Number of Contractual Positions  | 1.00  | 1.00  | 1.00  |
| 01 Salaries, Wages and Fringe Benefits   | 1,077,020   | 1,022,488   | 989,394   |
| 02 Technical and Special Fees  | 43,771  | 44,997  | 45,104  |
| 03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions. | 23,514<br>14,984<br>10,021<br>13,228<br>87,305<br>20,477<br>3,557<br>459<br>295,000 | 8,982<br>10,085<br>4,632<br>19,519<br>20,909<br>7,274   | 13,011<br>14,984<br>11,224<br>20,130<br>33,232<br>7,995 |
| 13 Fixed Charges   | 88,431  | 88,918  | 82,581  |
| Total Operating Expenses   | 556,976   | 620,319   | 643,157   |
| Total Expenditure  | 1,677,767   | 1,687,804   | 1,677,655   |
| Original General Fund Appropriation  | 1,495,966   | 1,609,813<br>-165,310<br>1,444,503<br>243,301           | 1,502,022   |
| Total Expenditure  | 181,801   | 1,687,804   | 1,677,655   |
| Special Fund Income:  T00304 Maryland Industrial Development Financing Authority (MIDFA)   | 36,360<br>13,217<br>33,051<br>33,052<br>13,217<br>52,904                            | 48.660<br>17,031<br>24,330<br>48,660<br>7,299<br>97,321 | 35,091<br>12,282<br>17,545<br>35,091<br>5,264<br>70,360 |
| Total  | 181,801   | 243,301   | 175,633   |
| rotal,   | 101,001   | 243,301   | 173,033   |

## SUMMARY OF DIVISION OF BUSINESS DEVELOPMENT

|   | 2005<br>Actual                    | 2006<br>Appropriation             | 2007<br>Allowance                  |
|---|-----------------------------------|-----------------------------------|------------------------------------|
| Total Number of Authorized Positions  | 55.00                             | 55.00                             | 55.00                              |
| Total Number of Contractual Positions   | 3.40                              | 2.00                              | 2.00                               |
| Salaries, Wages and Fringe Benefits.  Technical and Special Fees.  Operating Expenses | 4,123,754<br>247,807<br>4,173,562 | 4,257,609<br>111,404<br>3,800,349 | 4,464,535<br>120,620<br>12,294,260 |
| Original General Fund Appropriation   | 7,259,204<br>463,092              | 7,626,102<br>55,431               |                                    |
| Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure   | 7,722,296<br>487,829<br>334,998   | 7,681,533<br>487,829              | 16,391,586<br>487,829              |
| Total Expenditure   | 8,545,123                         | 8,169,362                         | 16,879,415                         |

## DIVISION OF BUSINESS DEVELOPMENT

## T00E00.01 DIVISION OF BUSINESS DEVELOPMENT

| Appropriation Statement:   | 2005  | 2006  | 2007  |
|--|---|---|---|
|  | Actual  | Appropriation   | Allowance   |
| Number of Authorized Positions   | 55.00   | 55.00   | 55.00   |
| Number of Contractual Positions  | 3.40  | 2.00  | 2.00  |
| 01 Salaries, Wages and Fringe Benefits   | 4,123,754   | 4,257,609   | 4,464,535   |
| 02 Technical and Special Fees  | 247,807   | 111,404   | 120,620   |
| 03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional   | 107,085<br>485,283<br>40,650<br>49,555<br>2,304,667<br>138,227<br>17,830<br>6,584 | 72,828<br>392,327<br>49,059<br>50,195<br>2,184,524<br>135,573 | 78,337<br>323,566<br>45,528<br>60,790<br>2,156,971<br>128,963 |
| 12 Grants, Subsidies and Contributions   | 657,217<br>366,464  | 554,864<br>360,979  | 599,684<br>400,421  |
| _  |   | <u>-</u>  | 3,794,260   |
| Total Operating Expenses   | 4,173,562   | 3,800,349   |   |
| Total Expenditure  | <u>8,545,123</u>  | 8,169,362   | 8,379,415   |
| Original General Fund Appropriation  Transfer of General Fund Appropriation  | 7,259,204<br>463,092  | 7,626,102<br>55,431   |   |
| Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure  | 7,722,296<br>487,829<br>334,998   | 7,681,533<br>487,829  | 7,891,586<br>487,8 <b>2</b> 9                                 |
| Total Expenditure  | 8,545,123   | 8,169,362   | 8,379,415   |
| Special Fund Income:  T00304 Maryland Industrial Development Financing Authority (MIDFA)  T00305 Maryland Small Business Development Financing Authority(MSBDFA)  T00310 Economic Development Opportunity Program T00311 Maryland Enterprise Fund (MEF)  T00312 Maryland Economic Adjustment Fund (MEAF) | 97,566<br>35,465<br>88,687<br>88,688<br>35,465                                    | 97,566<br>34,148<br>48,783<br>97,566<br>14,635                | 97,566<br>34,148<br>48,783<br>97,566<br>14,635                |
| T00324 Maryland Economic Development Assistance  | •   | •   |   |
| Authority and Fund   | 141,958   | 195,131   | 195,131   |
| Total  | 487,829   | 487,829   | 487,829   |
| Reimbursable Fund Income:  D50H01 Military Department Operations and Maintenance J00D00 DOT-Maryland Port Administration  Total  | 21,998<br>313,000<br>334,998  |   |   |
|  |   | ····  |   |

## DIVISION OF BUSINESS DEVELOPMENT

## T00E00.02 MARYLAND BIOTECHNOLOGY INVESTMENT TAX CREDIT RESERVE FUND

| Appropriation Statement:               | 2005<br>Actual | 2006<br>Appropriation | 2007<br>Allowance |
|--|----------------|-----------------------|-------------------|
| 12 Grants, Subsidies and Contributions |                |                       | 6,000,000         |
| Total Operating Expenses               |                |                       | 6,000,000         |
| Total Expenditure                      |                |                       | 6,000,000         |
| Net General Fund Expenditure           |                |                       | 6,000,000         |

## DIVISION OF BUSINESS DEVELOPMENT

## T00E00.03 NANOTECH BIOTECHNOLOGY INITIATIVE FUNDS

| Appropriation Statement:               | 2005<br>Actual | 2006<br>Appropriation | 2007<br>Allowance |
|--|----------------|-----------------------|-------------------|
| 12 Grants, Subsidies and Contributions |                |                       | 2,500,000         |
| Total Operating Expenses               |                |                       | 2,500,000         |
| Total Expenditure                      |                |                       | 2,500,000         |
| Net General Fund Expenditure           |                |                       | 2,500,000         |

## SUMMARY OF DIVISION OF FINANCING PROGRAMS

|   | 2065<br>Actual                    | 20 <b>06</b><br>Appropriation      | 2907<br>Allowance                 |
|---|-----------------------------------|------------------------------------|-----------------------------------|
| Total Number of Authorized Positions  | 35.00                             | 35.00                              | 35.00                             |
| Total Number of Contractual Positions   | .50                               | 1.50                               | .50                               |
| Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses | 2,736,614<br>78,188<br>27,385,804 | 2,689,279<br>110,907<br>34,628,708 | 2,819,434<br>63,082<br>63,260,769 |
| Original General Fund Appropriation   | 8,600,000<br>200,000              | 2,855.750                          | •                                 |
| Net General Fund Expenditure  Special Fund Expenditure                            | 8,400,000<br>21,800,606           | 2,855,750<br>34,573,144            | 18,432,222<br>47,711,063          |
| Total Expenditure   | 30,200,606                        | 37,428,894                         | 66,143,285                        |

## T00F00.01 ASSISTANT SECRETARY FOR FINANCING PROGRAMS

| Appropriation Statement:  |                 |                       |                    |
|---|-----------------|-----------------------|--------------------|
|   | 2005<br>Actual  | 2006<br>Appropriation | 2007<br>Allowance  |
| Number of Authorized Positions  | 12.00           | 14.00                 | 14.00              |
| Number of Contractual Positions   |                 | 1.00                  | _                  |
| 01 Salaries, Wages and Fringe Benefits  | 971,057         | 1,007,388             | 1,058,722          |
| 02 Technical and Special Fees   | 13,573          | 53,126                |                    |
| 03 Communication.   | 27,716          | 35,019                | 34,266             |
| 04 Travel   | 4,261           | 29,822                | 21,872             |
| 06 Fuel and Utilities   | 10,331          | 12,218                | 11,570             |
| 07 Motor Vehicle Operation and Maintenance  | 9,670<br>35,598 | 4,680<br>161.645      | 4,680<br>257,225   |
| 08 Contractual Services   | 55,598<br>8,892 | 9.210                 | 231,223<br>9,985   |
| 09 Supplies and Materials   | 63,297          | 2.091                 | 9,903<br>8,091     |
| 11 Equipment—Additional   | 2,427           | 40,000                | 60,000             |
| 12 Grants, Subsidies and Contributions  | 125             | 40.000                | 00,000             |
| 13 Fixed Charges  | 84,869          | 89,715                | 80,362             |
| Total Operating Expenses  | 247,186         | 384,400               | 488,051            |
| Total Expenditure   | 1,231,816       | 1,444,914             | 1,546,773          |
| Net General Fund Expenditure  |                 | <del></del>           | 50,000             |
| Special Fund Expenditure  | 1,231,816       | 1,444,914             | 1,496,773          |
| Total Expenditure   | 1,231,816       | 1.444,914             | 1,546,773          |
| Special Fund Income: T00304 Maryland Industrial Development Financing                 |                 |                       |                    |
| Authority ( MIDFA)  | 246,363         | 288,983               | 305,524            |
| T00305 Maryland Small Business Development Financing Authority(MSBDFA)                | 89,553          | 101,144               | 106,933            |
|   | 223,944         |                       |                    |
| T00310 Economic Development Opportunity Program T00311 Maryland Enterprise Fund (MEF) | 223,944         | 144,491<br>288,983    | 152,762<br>305,524 |
| T00311 Maryland Enterprise Pund (MEAF)  | 89,553          | 43,347                | 45,829             |
| T00312 Maryland Economic Development Assistance                                       | 67,333          | 43,341                | 45,829             |
| Authority and Fund  | 358,459         | 577,966               | 580,201            |
| Total   | 1,231,816       | 1,444,914             | 1,496,773          |

## ${\bf T00F00.03~MARYLAND~SMALL~BUSINESS~DEVELOPMENT~FINANCING~AUTHORITY-DIVISION~OF~FINANCING~PROGRAMS}\\$

| Appropriation Statement:  | 20 <del>0</del> 5<br>Actual | 20 <del>0</del> 6<br>Appropriation | 2007<br>Allowance   |
|---|-----------------------------|------------------------------------|---------------------|
| 03 Communication  | 1,420,045                   | 12,905<br>1,485,700                | 13,893<br>1,500,721 |
| Total Operating Expenses  | 1,420,045                   | 1,498,605                          | 1,514,614           |
| Total Expenditure   | 1,420,045                   | 1,498,605                          | 1,514,614           |
| Special Fund Expenditure  | 1,420,045                   | 1,498,605                          | 1,514,614           |
| Special Fund Income: T00305 Maryland Small Business Development Financing Authority(MSBDFA) | 1,420,045                   | 1,498,605                          | 1,514,614           |

## T00F00.05 CONSOLIDATED OPERATIONS — DIVISION OF FINANCING PROGRAMS

| Appropriation Statement:   |   |   |   |
|--|---|---|---|
|  | 2005<br>Actual  | 2006<br>Appropriation   | 2007<br>Allowance   |
| Number of Authorized Positions   | 18.00   | 15.00   | 15.00   |
| 01 Salaries, Wages and Fringe Benefits   | 1,366.637   | 1.305,779   | 1,252,203   |
| 02 Technical and Special Fees  | 25  | 2,430   | 2,700   |
| 03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges  Total Operating Expenses  Total Expenditure | 31,394<br>12,888<br>11,963<br>19,579<br>223,073<br>6,241<br>29,212<br>18,321<br>99,938<br>452,609 | 35,289<br>22,632<br>14,155<br>17,152<br>403,786<br>31,930<br>838<br>105,814<br>631,596<br>1,939,805 | 28,399<br>21,479<br>13,399<br>14,540<br>392,500<br>25,152<br>6,838<br>88,138<br>590,445 |
| Special Fund Expenditure   | 1,819,271   | 1,939,805   | 1,845,348   |
| Special Fund Income:  T00304 Maryland Industrial Development Financing Authority (MIDFA)   | 519,121<br>139,766<br>432,486<br>139,765  | 508,976<br>493,599<br>302,078   | 503,484<br>276,474<br>225,893   |
| Authority and Fund   | 588,133   | 635,152   | 839,497   |
| Total  | 1,819,271   | 1,939,805   | 1,845,348   |

#### T00F00.08 INVESTMENT FINANCE GROUP — DIVISION OF FINANCING PROGRAMS

| Appropriation | Statement: |
|---------------|------------|
|---------------|------------|

| - Ipp op allow to the second s | 2005<br>Actual   | 2006<br>Appropriation   | 2007<br>Allowance  |
|--|--|---|--|
| Number of Authorized Positions   | 5.00   | 6.00  | 6.00   |
| Number of Contractual Positions  | .50  | .50   | .50  |
| 01 Salaries, Wages and Fringe Benefits   | 398,920  | 376,112   | 508,509  |
| 02 Technical and Special Fees  | 64,590   | 55,351  | 60,382   |
| 03 Communication. 04 Travel. 06 Fuel and Utilities. 07 Motor Vehicle Operation and Maintenance. 08 Contractual Services. 09 Supplies and Materials. 10 Equipment—Replacement. 11 Equipment—Additional. 12 Grants, Subsidies and Contributions. 13 Fixed Charges.   | 14,944<br>61,642<br>3,418<br>1,624<br>100,344<br>3,375<br>6,000<br>5,987<br>58,300<br>30,896 | 12,680<br>47,497<br>3,217<br>4,448<br>305,662<br>3,276<br>419<br>25,000<br>31,158 | 12,434<br>68,347<br>3,828<br>22,700<br>306,642<br>3,275<br>2,819<br>60,000<br>31,864 |
| Total Operating Expenses   | 286,530  | 433,357   | 511,909  |
| Total Expenditure  | 750,040  | 864,820   | 1,080,800  |
| Special Fund Expenditure   | 750,040  | 864,820   | 1,080,800  |
| Special Fund Income: T00311 Maryland Enterprise Fund (MEF)   | 750,040  | 864,820   | 1,080,800  |

#### T00F00.09 MARYLAND SMALL BUSINESS DEVELOPMENT FINANCING AUTHORITY—BUSINESS ASSISTANCE — DIVISION OF FINANCING PROGRAMS

## **Program Description:**

This program provides funds for the Department's financing programs targeted to socially and economically disadvantaged persons. The Maryland Small Business Development Financing Authority includes: the Contract Financing, Long-Term Guaranty, Surety Bonding and Equity Participation Investment Programs.

#### Appropriation Statement:

|   | 2005<br>Actual         | 2006<br>Appropriat <del>i</del> on | 2007<br>Allowance       |
|---|------------------------|------------------------------------|-------------------------|
| 14 Land and Structures  | 7,324,710              | 17,930,750                         | 17,905,750              |
| Total Operating Expenses  | 7,324,710              | 17,930,750                         | 17,905,750              |
| Total Expenditure   | 7,324,710              | 17,930,750                         | 17,905,750              |
| Original General Fund Appropriation Transfer of General Fund Appropriation                  | 1,750,000<br>-323,000  | 1,355,750                          |                         |
| Net General Fund Expenditure  | 1,427,000<br>5,897,710 | 1,355,750<br>16,575,000            | 3,382,222<br>14,523,528 |
| Total Expenditure   | 7,324.710              | 17,930,750                         | 17,905,750              |
| Special Fund Income: T00305 Maryland Small Business Development Financing Authority(MSBDFA) | 5,897,710              | 16,575,000                         | 14,523,528              |

T00F00.09 Maryland Small Business Development Financing Authority (MSBDFA)

FY 2007 Loan and Guarantee Programs Summary\*

#### FUND BALANCE WORKSHEET FOR FY 2004 - FY 2007

|                                 | FY         | FY         | FY         | FY         |
|---------------------------------|------------|------------|------------|------------|
|                                 | 2004       | 2005       | 2006       | 2007       |
| BEGINNING BALANCE               | 2,771,128  | 3,295,810  | 3,387,950  | 3,118,678  |
| REVENUE INCOME                  |            |            |            |            |
| Loan Interest Payments          | 136,042    | 175,156    | 291,649    | 271,619    |
| Investment Income               | 75,123     | 52,987     | 63,000     | 72,000     |
| Guarantees & other fees         | 93,393     | 105,168    | 110,220    | 112,000    |
| Direct Bond Fees                | 23,516     | 15,316     | 20,000     | 20,000     |
| Loan Recoveries                 | 387,284    | 214,931    | 280,000    | 200,000    |
| Other Fees                      | 85,624     | 5,150      | 15,000     | 15,000     |
| TOTAL REVENUE INCOME            | 800,982    | 568,708    | 779,869    | 690,619    |
| OTHER REVENUE                   |            |            |            |            |
| General Funds                   | 2,225,000  | 1,427,000  | 1,355,750  | 3,382,222  |
| Revolving Loan Repayments       | 5,815,061  | 5,936,023  | 14,952,912 | 15,052,995 |
| Recoveries                      | 3,220      | 4,548      | 7,500      | 7,500      |
| TOTAL OTHER REVENUE             | 8,043,281  | 7,367,571  | 16,316,162 | 18,442,717 |
| TOTAL FUNDS AVAILABLE           | 11,615,391 | 11,232,089 | 20,483,981 | 22,252,014 |
| EXPENDITURES                    |            |            |            |            |
| Operating Expenses              | 31,842     | 193,247    | 226,317    | 145,893    |
| Management Fee                  | 1,218,386  | 1,226,798  | 1,272,288  | 1,368,721  |
| Indirect Admin. Expenses        | 363,820    | 452,701    | 341,348    | 350,605    |
| Prior Period Adjustment         | (2,840)    | (4,317)    | 341,540    | 550,005    |
| Claims Paid                     | 13,752     | (4,517)    | 50,000     | 50,000     |
| TOTAL EXPENDITURES              | 1,624,960  | 1,868,429  | 1,889,953  | 1,915,219  |
| OTHER ENCUMBRANCES              |            |            |            |            |
| New Loan Encumbrances           | 6.694,621  | 5,975,710  | 15,475,350 | 15,481,350 |
| New Earth Encuringues           | 0,074,021  | 3,713,110  | 13,413,330 | 13,461,330 |
| TOTAL EXPENDITURES/ENCUMBRANCES | 8,319,581  | 7,844,139  | 17,365,303 | 17,396,569 |
| ENDING BALANCE                  | 3,295,810  | 3,387,950  | 3,118,678  | 4,855,445  |

<sup>\*</sup> Includes the following programs - Contract Financing, Guaranty Fund, Surety Bond, and Equity Participation Investment.

## T00F00.16 ECONOMIC DEVELOPMENT OPPORTUNITY FUND — DIVISION OF FINANCING PROGRAMS

| Appropriation Statement:   | 2005<br>Actual | 2006<br>Appropriation | 2007<br>Allowance |
|--|----------------|-----------------------|-------------------|
| 14 Land and Structures   | 2,000,000      |                       |                   |
| Total Operating Expenses   | 2,000,000      |                       |                   |
| Total Expenditure  | 2,000,000      |                       |                   |
| Special Fund Expenditure   | 2,000,000      |                       |                   |
| Special Fund Income: T00310 Economic Development Opportunity Program | 2,000.000      |                       |                   |

### T00F00.17 MARYLAND ENTERPRISE INVESTMENT FUND AND CHALLENGE PROGRAMS—BUSINESS ASSISTANCE—DIVISION OF FINANCING PROGRAMS

Program Description:

This program provides funds for the Enterprise Investment Fund that makes direct equity investments in start-up companies developing innovative technologies.

| Appropriation Statement:                                   | 2005<br>Actual       | 2006<br>Appropriation | 2097<br>Allowance |
|--|----------------------|-----------------------|-------------------|
|  |                      | . dain obsessions     | monunce           |
| 12 Grants, Subsidies and Contributions                     | 25,000               |                       |                   |
| 14 Land and Structures                                     | 6,703,500            | 2,000,000             | 6,500,000         |
| Total Operating Expenses                                   | 6,728,500            | 2,000,000             | 6,500,000         |
| Total Expenditure  | 6,728,500            | 2,000,000             | 6,500,000         |
| Original General Fund Appropriation                        | 6,550,000<br>178,500 | 1,500,000             |                   |
| Net General Fund Expenditure                               | 6,728,500            | 1,500,000<br>500,000  | 6,500,000         |
| Total Expenditure  | 6,728,500            | 2,000,000             | 6,500,000         |
| Special Fund Income: T00311 Maryland Enterprise Fund (MEF) |                      | 500,000               | 6,500,000         |

### T00F00.17 Investment Finance Group (Enterprise and Challenge Fund)

### FY 2006 Equity Investment Program

### FUND BALANCE WORKSHEET FOR FY 2003 - FY 2006

|   | FY          | FY          | FY         | FY        |
|---|-------------|-------------|------------|-----------|
|   | 2003        | 2004        | 2005       | 2006      |
| BEGINNING BALANCE                         | 7,355,349   | 2,082,747   | 3,443,477  | 3,215,955 |
| REVENUE                                   |             |             |            |           |
| General Funds                             | 4,500,000   | 4,500,000   | 6,928,910  | 3,500,000 |
| General Funds Rescission                  | (171,085)   | -           | -          | -         |
| Budget Reconcilliation Transfer Act       | (2,000,000) | -           | -          | -         |
| Equity Investment Earnings                | 122,200     | 709,842     | 500,000    | 1,000,000 |
| Investment Liquidation                    | 444,562     | -           | -          | -         |
| Royaltics                                 | 26,170      | 28,692      | 41,561     | 55,717    |
| Interest Income on Balance                | 228,510     | 63,065      | 77,636     | 63,239    |
| Other Income                              | 15,837      | 42          | -          |           |
| TOTAL REVENUE                             | 3,166,195   | 5,301,640   | 7,548,107  | 4,618,956 |
| TOTAL FUNDS AVAILABLE                     | 10,521,544  | 7,384,387   | 10,991,584 | 7,834,911 |
| EXPENDITURES/ENCUMBRANCES                 |             |             |            |           |
| Enterprise Investments/Grants Encumbrance | 3,560,001   | 3,095,017   | 5,094,000  | 3,250,000 |
| Challenge Encumbrances                    | 1,025,000   | 1,300,000   | 1,834,000  | 1,250,000 |
| Prior Encumbrance Canceled                | (550,000)   | (1,850,000) | (600,000)  | (600,000) |
| Operating Expenses                        | 925,953     | 839,299     | 857,418    | 869,874   |
| Indirect Expenses                         | 664,976     | 561,333     | 590,211    | 606,827   |
| Transfer to / Encumbereed by MIPS         | 200,000     | -           | -          | -         |
| Transfer to TEDCO - Operating Expenses    | 2,615,250   | -           | -          | -         |
| Prior Year Adjustment                     | (2,384)     | (4,739)     |            |           |
| TOTAL EXPENDITURES/ENCUMBRANCES           | 8,438,797   | 3,940,910   | 7,775,629  | 5,376,701 |
| ENDING BALANCE                            | 2,082,747   | 3,443,477   | 3,215,955  | 2,458,210 |

### T00F00.21 MARYLAND ECONOMIC ADJUSTMENT FUND-BUSINESS ASSISTANCE—DIVISION OF FINANCING PROGRAMS

This program assists in the funding of projects to address economic adjustment problems resulting from closure or downsizing of defense facilities.

| Appropriation Statement:   | 2005<br>Actual     | 2006<br>Appropriation | 2007<br>Attowance |
|--|--------------------|-----------------------|-------------------|
| 12 Grants, Subsidies and Contributions                               | 569,500<br>225,000 |                       | 750,000           |
| Total Operating Expenses   | 794,500            |                       | 750,000           |
| Total Expenditure  | 794,500            |                       | 750,000           |
| Original General Fund Appropriation                                  | 300,000<br>-55,500 |                       |                   |
| Net General Fund Expenditure Special Fund Expenditure                | 244,500<br>550,000 |                       | 750,000           |
| Total Expenditure  | 794,500            |                       | 750,000           |
| Special Fund Income: T00312 Maryland Economic Adjustment Fund (MEAF) | 550,000            |                       | 750,000           |

### T00F00.21 Maryland Economic Adjustment Fund (MEAF)

### FY 2007 Grant and Loan Program

### FUND BALANCE WORKSHEET FOR FY 2004 - FY 2007

|                                      | FY<br>2004 | FY<br>2005 | FY<br>2006 | FY<br>2007 |
|--------------------------------------|------------|------------|------------|------------|
| BEGINNING BALANCE                    | 1,140,394  | 1,861,464  | 1,954,285  | 1,425,865  |
| REVENUE                              |            |            |            |            |
| Investment Income                    | 34,706     | 57,122     | 20,681     | 22,000     |
| General Funds                        | -          | 244,500    | -          | -          |
| Transfer of Funds from MCAFF Program | 897,411    | -          | -          | -          |
| Loan Interest Income                 | 115,400    | 63,342     | 60,000     | 50,000     |
| Loan Repayment                       | 600,079    | 361,692    | 400,000    | 400,000    |
| Loan Recoveries                      | -          | 243,195    | -          | -          |
| Other Fees                           | 37,906     | 3,317      | -          |            |
| TOTAL REVENUE                        | 1,685,502  | 973,168    | 480,681    | 472,000    |
| TOTAL FUNDS AVAILABLE                | 2,825,896  | 2,834,632  | 2,434,966  | 1,897,865  |
| EXPENDITURES/ENCUMBRANCES            |            |            |            |            |
| Encumbrances                         | 710,000    | 794,500    | 510,500    | 750,000    |
| Rescinded/Expired Encumbrances       | (351,265)  | (351,265)  | -          | -          |
| Operating Expenses                   | 247,792    | 139,765    | 302,078    | 225,893    |
| Indirect Expenses                    | 357,905    | 301,398    | 196,523    | 199,443    |
| Prior Period Adjustments             |            | (4,051)    |            |            |
| TOTAL EXPENDITURES/ENCUMBRANCES      | 964,432    | 880,347    | 1,009,101  | 1,175,336  |
| ENDING BALANCE                       | 1,861,464  | 1,954,285  | 1,425,865  | 722,529    |

<sup>\*</sup> A budget amendment will be submitted at a later date to increase Special Fund appropriations for encumbrances for the current year.

# ${\bf T00F00.23~MARYLAND~ECONOMIC~DEVELOPMENT~ASSISTANCE~AUTHORITY~AND~FUND\_BUSINESS~ASSISTANCE\_DIVISION~OF~FINANCING~PROGRAMS}$

### Program Description:

This capital appropriation provides funds for the Maryland Economic Development Assistance Fund, which will make loans for major economic development projects.

| Appropriation Statement:   | 2005                   | 2906                    | 2007                     |
|--|------------------------|-------------------------|--------------------------|
|  | Actual                 | Appropriation           | Allowance                |
| 12 Grants, Subsidies and Contributions   | 4,426,724<br>3,705,000 | 1,500,000<br>10.250,000 | 1,500,000<br>33,500,000  |
| Total Operating Expenses   | 8,131,724              | 11,750,000              | 35,000,000               |
| Total Expenditure  | 8,131,724              | 11,750,000              | 35,000,000               |
| Net General Fund Expenditure Special Fund Expenditure                                    | 8,131,724              | 11,750,000              | 15,000,000<br>20,000,000 |
| Total Expenditure  | 8,131,724              | 11,750,000              | 35,000,000               |
| Special Fund Income:  T00324 Maryland Economic Development Assistance Authority and Fund | 8,131,724              | 11,750,000              | 20,000,000               |

### T00F00.23 Maryland Economic Development Assistance Authority and Fund (MEDAAF)

### FY 2007 Grant and Loan Program

### FUND BALANCE WORKSHEET FY 2004 - FY 2007

|  | FY<br>2004  | FY<br>2005  | FY<br>2006  | FY<br>2007  |
|--|-------------|-------------|-------------|-------------|
| BEGINNING BALANCE*                         | 14,093,303  | 18,434,244  | 30,589,768  | 23,539,241  |
| REVENUE                                    |             |             |             |             |
| General Funds                              | -           | _           | -           | 15,000,000  |
| GO Bonds                                   | 7,500,000   | 12,000,000  | -           | -           |
| Investment Income                          | 499,284     | 1,039,182   | 500,000     | 500,000     |
| Interest Income                            | 3,502,336   | 2,863,554   | 3,500,000   | 3,500,000   |
| Loan Repayments                            | 15,795,912  | 7,366,756   | 6,500,000   | 6,500,000   |
| Loan Recoveries & Grant Repayments         | 295,345     | 2,314,872   | 250,000     | 250,000     |
| Other Income                               | 18,470      | 5,220       | 5,000       | 5,000       |
| TOTAL REVENUE                              | 27,611,347  | 25,589,584  | 10,755,000  | 25,755,000  |
| TOTAL FUNDS AVAILABLE                      | 41,704,650  | 44,023,828  | 41,344,768  | 49,294,241  |
| EXPENDITURES/ENCUMBRANCES                  |             |             |             |             |
| Encumbrances/Approval Activity - Other     | 28,131,986  | 19,216,724  | 21,000,000  | 40,000,000  |
| Canceled Encumbrances/Rescissions          | (6,699,991) | (7,840,711) | (5,850,000) | (5,400,000) |
| Operating Expenses                         | 593,143     | 553,254     | 635,152     | 855,048     |
| Indirect Expenses                          | 1,249,987   | 1,520,500   | 2,020,375   | 2,072,628   |
| Prior Period Operating/Indirect Adjustment | (4,719)     | (15,707)    |             |             |
| TOTAL EXPENDITURES/ENCUMBRANCES            | 23,270,406  | 13,434,060  | 17,805,527  | 37,527,676  |
| ENDING BALANCE OF UNCOMMITTED FUNDS        | 18,434,244  | 30,589,768  | 23,539,241  | 11,766,565  |

<sup>\*</sup> Presentation includes consolidation of One Maryland into MEDAAF as of 2004.

### SUMMARY OF DIVISION OF TOURISM, FILM AND THE ARTS

|   | 2005<br>Actual                             | 2006<br>Appropriation                      | 2007<br>Allowance                          |
|---|--|--|--|
| Total Number of Authorized Positions  | 65.00                                      | 63.00                                      | 63.00                                      |
| Total Number of Contractual Positions   | 23.50                                      | 20.70                                      | 23.10                                      |
| Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses                               | 3,912,067<br>859,850<br>20,812,929         | 4,116,532<br>652,280<br>23,899,636         | 4,252,783<br>709,122<br>34,155,633         |
| Original General Fund Appropriation   | 23,987,661<br>-52,564                      | 27,243,741<br>49,076                       |  |
| Net General Fund Expenditure  Special Fund Expenditure  Federal Fund Expenditure  Reimbursable Fund Expenditure | 23,935,097<br>940,340<br>642,409<br>67,000 | 27,292,817<br>800,000<br>525,631<br>50,000 | 38,139,013<br>300,000<br>628,525<br>50,000 |
| Total Expenditure   | 25,584,846                                 | 28,668,448                                 | 39,117,538                                 |

### T00G00.01 ASSISTANT SECRETARY AND ADMINISTRATION

### Appropriation Statement:

|   | 2 <del>0</del> 05<br>Actual   | 2006<br>Appropriation                              | 2007<br>Allowance                                  |
|---|---|--|--|
| Number of Authorized Positions  | 6.00  | 6.00   | 6.00   |
| 01 Salaries, Wages and Fringe Benefits  | 529,947   | 565,238  | 586,532  |
| 02 Technical and Special Fees   | 65  |  |  |
| 03 Communication 04 Travel 05 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions | 9,538<br>6,616<br>2,923<br>47<br>47,882<br>1,587<br>208<br>459<br>125 | 2,723<br>6,985<br>2,855<br>3,419<br>7,379<br>3,660 | 5,936<br>3,244<br>3,274<br>3,052<br>4,701<br>1,038 |
| 13 Fixed Charges  | 26,072  | 27,440   | 29,047   |
| Total Operating Expenses  | 95,457  | 54,461   | 1,850,292  |
| Total Expenditure   | 625,469   | 619,699  | 2,436,824  |
| Original General Fund Appropriation   | 620,645<br>4,824  | 612,157<br>7,542                                   |  |
| Net General Fund Expenditure  | 625,469   | 619,699  | 2,436,824  |

### T00G00.02 OFFICE OF TOURISM DEVELOPMENT — DIVISION OF TOURISM, FILM AND THE ARTS

### Appropriation Statement:

| Appropriation Statement:  | 2005<br>Actual   | 2006<br>Appropriation   | 2007<br>Allowance   |
|---|--|---|---|
| Number of Authorized Positions  | 40.00  | 38.00   | 38.00   |
| Number of Contractual Positions   | 21.50  | 18.70   | 21.10   |
| 01 Salaries, Wages and Fringe Benefits  | 2,149,724  | 2,365,001   | 2,362,272   |
| 02 Technical and Special Fees   | 671,033  | 466,186   | 536,261   |
| 03 Communication. 04 Travel. 06 Fuel and Utilities. 07 Motor Vehicle Operation and Maintenance. 08 Contractual Services. 09 Supplies and Materials. 10 Equipment—Replacement. 11 Equipment—Additional. 12 Grants, Subsidies and Contributions. 13 Fixed Charges.  Total Operating Expenses.  Total Expenditure. | 469,765<br>155,249<br>39,713<br>33,886<br>1,059,434<br>66,719<br>5,468<br>12,436<br>1,032,773<br>199,163<br>3,074,606<br>5,895,363 | 409,626<br>123,023<br>45,346<br>31,705<br>1,579,871<br>40,804<br>372,308<br>161,083<br>2,763,766<br>5,594,953 | 402,145<br>109,753<br>44,479<br>30,882<br>1,446,310<br>40,438<br>372,308<br>209,072<br>2,655,387<br>5,553,920 |
| Original General Fund Appropriation  Transfer of General Fund Appropriation  Net General Fund Expenditure  Reimbursable Fund Expenditure  | 5,924,811<br>-69,448<br>5,855,363<br>40,000  | 5,515,329<br>29,624<br>5,544,953<br>50,000  | 5,503,920<br>50,000   |
| Total Expenditure   | 5,895,363  | 5,594,953   | 5,553,920   |
| J00100 DOT-State Aviation Administration  | 40,000   | 50,000  | 50,000  |

### T00G00.03 MARYLAND TOURISM BOARD — DIVISION OF TOURISM, FILM AND THE ARTS

| Appropriation Statement:               |           |               |           |
|--|-----------|---------------|-----------|
|  | 2005      | 2006          | 2007      |
|  | Actual    | Appropriation | Allowance |
| 08 Contractual Services                | 5,104,196 | 4,500,000     | 5,000,000 |
| 12 Grants, Subsidies and Contributions | 999,716   | 1,000,000     | 2,000,000 |
| Total Operating Expenses               | 6,103,912 | 5,500,000     | 7,000,000 |
| Total Expenditure                      | 6,103,912 | 5,500,000     | 7,000,000 |
| Net General Fund Expenditure           | 5,497,549 | 5,000,000     | 7,000,000 |
| Special Fund Expenditure               | 606,363   | 500,000       |           |
| Total Expenditure                      | 6,103,912 | 5,500,000     | 7,000,000 |
|  |           |               |           |
| Special Fund Income:                   |           |               |           |
| T00319 Tourism Board Revolving Fund    | 606,363   | 500,000       |           |

### T00G00.04 MARYLAND FILM OFFICE - DIVISION OF TOURISM, FILM AND THE ARTS

### **Appropriation Statement:** 2805 2006 2007 Appropriation Allowance Actual Number of Authorized Positions 7.00 7.00 7.00 1.00 1.00 Number of Contractual Positions 1.00 01 Salaries, Wages and Fringe Benefits..... 460,726 398,763 537,697 02 Technical and Special Fees 64.140 65,415 65,247 17,400 10,458 12,031 03 Communication 49,697 42,291 47,050 06 Fuel and Utilities ..... 3.519 1.540 3,941 07 Motor Vehicle Operation and Maintenance 10,873 9,781 9,832 08 Contractual Services 303,424 271,059 130,150 5,589 09 Supplies and Materials 11,690 7,078 10 Equipment—Replacement 747 2,000 12 Grants, Subsidies and Contributions 13 Fixed Charges 30,978 34,747 36,127 376,954 Total Operating Expenses..... 430,328 244,720 955,194 841,132 847,664 Total Expenditure Original General Fund Appropriation 950,370 836,118 5,014 Transfer of General Fund Appropriation..... 4,824 955,194 841.132 Net General Fund Expenditure 847,664

### T00G00.05 MARYLAND STATE ARTS COUNCIL — DIVISION OF TOURISM, FILM AND THE ARTS

| Appropriation Statement:   | 2005<br>Actual  | 2006<br>Appropriation                           | 2007<br>Allowance                               |
|--|---|---|---|
| Number of Authorized Positions   | 12.00   | 12.00   | 12.00   |
| Number of Contractual Positions  | 1.00  | 1.00  | 1.00  |
| 01 Salaries, Wages and Fringe Benefits   | 771,670   | 787,530   | 766,282   |
| 02 Technical and Special Fees  | 124,612   | 120,679   | 107,614   |
| 03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement | 35,476<br>31,840<br>13,340<br>127<br>264,462<br>17,182<br>401 | 24,080<br>37,144<br>14,133<br>194,199<br>11,852 | 29,342<br>39,330<br>14,941<br>276,120<br>16,381 |
| 11 Equipment—Additional  | 7,634<br>10,626,988<br>111,176                                | 10,811,665<br>111,382                           | 13,915,492<br>113,628                           |
| Total Operating Expenses,  | 11,108,626  | 11,204,455                                      | 14,405,234                                      |
| Total Expenditure  | 12,004,908  | 12,112,664                                      | 15,279,130                                      |
| Original General Fund Appropriation  | 10,994,286<br>7,236   | 11,280,137<br>6,896                             |   |
| Nct General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure   | 11,001,522<br>333,977<br>642,409<br>27,000                    | 11,287,033<br>300,000<br>525,631                | 14,350,605<br>300,000<br>628,525                |
| Total Expenditure  | 12,004,908  | 12,112,664                                      | 15,279,130                                      |
| Special Fund Income: T00313 Artist in Education Local Sponsors (AIELS) T00320 Cherry Adler Fund Total  | 331,977<br>2,000<br>333,977                                   | 300,000   | 300,000   |
| Federal Fund Income: 45.025 Promotion to the Arts—Partnership Agreements 45.026 Promotion of the Arts—Leadership Initiatives  Total                                    | 617,409<br>25,000<br>642,409                                  | 500,631<br>25,000<br>525,631                    | 598,525<br>30,000<br>628,525                    |
| Reimbursable Fund Income:<br>S00A23 DHCD-Division of Historical and Cultural Programs  | 27,000  |   |   |

## ${\tt T00G00.06}$ FILM PRODUCTION WAGE CREDIT PROGRAM — DIVISION OF TOURISM, FILM AND THE ARTS

| Appropriation Statement:               | 2005<br>Actual | 2006<br>Appropriation | 2007<br>Allowance |
|--|----------------|-----------------------|-------------------|
| 12 Grants, Subsidies and Contributions |                | 4,000,000             | 8,000,000         |
| Total Operating Expenses               |                | 4,000,000             | 8,000,000         |
| Total Expenditure                      |                | 4,000,000             | 8,000,000         |
| Net General Fund Expenditure           |                | 4,000,000             | 8,000,000         |

### SUMMARY OF DIVISION OF REGIONAL DEVELOPMENT

|   | 20 <del>0</del> 5<br>Actual       | 20 <b>0</b> 6<br>Appropriation    | 2007<br>Allowance                 |
|---|-----------------------------------|-----------------------------------|-----------------------------------|
| Total Number of Authorized Positions  | 37.00                             | 35.00                             | 35.00                             |
| Total Number of Contractual Positions   | 5.00                              | 4.75                              | 5.00                              |
| Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses     | 2,848,667<br>346,529<br>6,708,465 | 3,022,906<br>302,447<br>6,580,304 | 2,939,433<br>388,439<br>5,935,967 |
| Original General Fund Appropriation   | 11,167,118<br>-1,527,262          | 9,139,619<br>37,120               |                                   |
| Net General Fund Expenditure  Special Fund Expenditure  Reimbursable Fund Expenditure | 9,639,856<br>227,535<br>36,270    | 9,176,739<br>728,918              | 8,666,032<br>597,807              |
| Total Expenditure   | 9,903,661                         | 9,905,657                         | 9,263,839                         |

### T00100.01 DIVISION OF REGIONAL DEVELOPMENT — DIVISION OF REGIONAL DEVELOPMENT

| 37.00<br>5.00<br>2,848,667 | 35.00<br>4.75<br>3,022,906  | 35.00<br>5.00  |
|----------------------------|---|--|
| 2,848,667                  |   | 5.00   |
| <del></del>                | 3.022.906   |  |
| 244 520                    | 3,022,700   | 2,939,433  |
| 346,529                    | 302,447   | 388,439  |
| 89,196                     | 81,061  | 69,001   |
| •                          | ,   | 80,150   |
| 20,416                     | 31,455  | 22,866   |
| 66,455                     | 61,583  | 65,725   |
| 175,956                    | 157,234   | 115,365  |
| 26.917                     | 23,427  | 21,985   |
| 4.172                      | •   | ** **  |
| ·                          |   |  |
|                            | 4 516 282   | 4.054,390  |
|                            |   | 268,531  |
|                            | <del></del>   |  |
|                            | <del></del>   | 4,698,013  |
| 8,565,707                  | 8,517,703   | 8,025,885  |
| 10,029,164                 | 8,251,665   |  |
| -1,727,262                 | 37,120  |  |
| 8,301,902                  | 8,288,785   | 7,778,078  |
| 227.535                    | 228,918   | 247,807  |
| 36,270                     | ,   |  |
| 8,565,707                  | 8,517,703   | 8,025,885  |
| 45,507                     | 45,784  | 49,232   |
| 16.545                     | 16.024  | 17.001   |
|                            | •   | 17,231   |
|                            | ,   | 24,616   |
|                            |   | 49,232   |
| 16,542                     | 6,868   | 7,385  |
| 66.212                     | 91,566  | 100.111  |
|                            |   |  |
|                            | 175,956<br>26,917<br>4,172<br>51,741<br>4,660,567<br>191,325<br>5,370,511<br>8,565,707<br>10,029,164<br>-1,727,262<br>8,301,902<br>227,535<br>36,270<br>8,565,707 | 20,416 66,455 66,455 61,583 175,956 157,234 26,917 23,427 4,172 51,741 4,660,567 4,516,282 191,325 249,262 5,370,511 5,192,350 8,565,707 8,517,703  10,029,164 -1,727,262 8,301,902 8,301,902 8,288,785 227,535 228,918 36,270 8,565,707 8,517,703  45,784  16,542 41,366 42,892 41,366 41,366 45,784 16,542 6,868 |

### T00100.03 PARTNERSHIP FOR WORKFORCE QUALITY — DIVISION OF REGIONAL DEVELOPMENT

### Program Description:

The Partnership for Workforce Quality provides grants to Maryland employers for training of the workforce to improve the competitiveness and productivity of Maryland's workforce and business community, to upgrade employee skills for new technologies or production processes and to assist Maryland businesses in promoting employment stability.

| Appropriation Statement:                               |                      |                       |                    |
|--|----------------------|-----------------------|--------------------|
|  | 2005<br>Actual       | 2006<br>Appropriation | 2007<br>Allowance  |
| 12 Grants, Subsidies and Contributions                 | 1,337,954            | 1,387,954             | 1,237,954          |
| Total Operating Expenses                               | 1,337,954            | 1,387,954             | 1,237,954          |
| Total Expenditure                                      | 1,337,954            | 1,387,954             | 1,237,954          |
| Original General Fund Appropriation                    | 1,137,954<br>200,000 | 887,954               |                    |
| Net General Fund Expenditure  Special Fund Expenditure | 1,337,954            | 887,954<br>500,000    | 887,954<br>350,000 |
| Total Expenditure                                      | 1,337,954            | 1,387,954             | 1,237,954          |
| Special Fund Income:                                   |                      | 500,000               | 350,000            |
| T00327 Partnership for Workforce Quality Fund          |                      | 300,000               | 330,000            |

### T50T01.01 TECHNOLOGY DEVELOPMENT, TRANSFER, AND COMMERCIALIZATION

### PROGRAM DESCRIPTION

TEDCO was created by the General Assembly to "assist in transferring to the private sector and commercializing the results and products of scientific research and development conducted by colleges and universities; assist in the commercialization of technology developed in the private sector, and foster the commercialization of research and development to create and sustain businesses throughout all regions of the State."

TEDCO administers the Maryland Technology Incubator Program, which promotes entrepreneurship and the creation of jobs in technology-related industry by establishing and operating effective incubators throughout the State that provide adequate physical space designed, and programs intended, to increase or accelerate business success in the field of technology.

### MISSION

To facilitate the creation of businesses and foster their growth throughout all regions of the State through the commercialization of technology.

To be Maryland's leading source of funding for technology transfer and development programs and entrepreneurial business assistance.

To respond to the needs of the R&D community by establishing and managing programs that fill gaps in the innovation process, focusing on those critical areas where the organization can add unique value, operating in partnership with other organizations through a flexible, technically oriented professional staff.

### VISION

Maryland will become internationally recognized as one of the premier 21st century locations for technology and technology-based economic development.

### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

### Goal 1. Increase Technology Transfer

Objective 1.1 By the end of FY2006 programs will result in 100 patent applications and 25 partnering agreements.

|  | 2004   | 2005   | 2006      | 2007      |
|--|--------|--------|-----------|-----------|
| Performance Measure (Annual)                                   | Actual | Actual | Estimated | Estimated |
| Outputs: Number of Patents Supported by TEDCO's Patent Program | 88     | 103    | 100       | 20        |
| Number of Partnering Agreements between Companies              |        |        |           |           |
| and Research Institutions                                      | 29     | 41     | 21        | 24        |

### Goal 2. Technology Development and Commercialization

Objective 2.1 At least 6 awardees who receive pre-seed and seed stage commercialization funding will reach product sales.

|  | 2004                | 2005   | 2006                   | 2007                   |
|--|---------------------|--------|------------------------|------------------------|
| Performance Measures                           | Actual <sup>1</sup> | Actual | Estimated <sup>2</sup> | Estimated <sup>3</sup> |
| Outputs: TEDCO awardees reaching product sales | 8                   | 24     | 6                      | 6                      |
| TEDCO awardees executing license agreements    | 10                  | 5      | 4                      | 4                      |

### Goal 3. Technology Business Formation

Objective 3.1 Facilitate the formation of technology companies

|                                       | 2004   | 2005   | 2006      | 2007      |
|---------------------------------------|--------|--------|-----------|-----------|
| Performance Measures                  | Actual | Actual | Estimated | Estimated |
| Outputs: Early stage companies funded | 29     | 41     | 21        | 24        |
| Average award (S thousands)           | 50     | 49.6   | 70        | 70        |

<sup>&</sup>lt;sup>1</sup> Figures are cumulative for FY 2002 – FY 2004.

<sup>&</sup>lt;sup>2</sup> Projected outputs through FY 2008 for companies/universities assisted in FY 2006.

<sup>&</sup>lt;sup>3</sup> Projected outputs through FY 2009 for companies/universities assisted in FY 2007.

<sup>&</sup>lt;sup>4</sup> Actual to date for awards made in FY 2005.

# T50T01.01 TECHNOLOGY DEVELOPMENT, TRANSFER, AND COMMERCIALIZATION (Continued)

Objective 3.2 Assist companies to leverage follow-on technology development funding and revenues.

|  | 2004                 | 2005   | 2006      | 2007      |
|--|----------------------|--------|-----------|-----------|
| Performance Measures                         | Actual               | Actual | Estimated | Estimated |
| Outputs: TEDCO match funding (in \$ million) | \$34.5M <sup>5</sup> | \$20.7 | \$15 M    | \$20 M    |

Objective 3.3 Sponsor Technology Showcases to connect companies with resources in federal laboratories.

|  | 2004   | 2005   | 2006      | 2007      |
|--|--------|--------|-----------|-----------|
| Performance Measures                   | Actual | Actual | Estimated | Estimated |
| Inputs: Technology Showcases           | 5      | 4      | 5         | 5         |
| Output: Technology Showcase attendance | 822    | 648    | 900       | 900       |

### Goal 4. Technology Diversification - Business Incubation Facilities

Objective 4.1 In FY 2007 TEDCO will commit \$1,345,000 to incubation projects that support the State's strategic priorities in wet labs and information assurance, leveraging \$1,345,000 in non-State funds, and creating 50,000 gross sq. ft.

|   | 2004                | 2005        | 2006        | 2007        |
|---|---------------------|-------------|-------------|-------------|
| Performance Measures                        | Actual <sup>s</sup> | Actual      | Estimated   | Estimated   |
| Outputs: Commitments to Incubator Projects: |                     |             |             |             |
| Total dollar amount                         | \$3,775,000         | \$1,655,000 | \$2,225,000 | \$1,345,000 |
| Non State funds leverage <sup>6</sup>       | \$9,749,000         | \$5,255,000 | \$2,225,000 | \$1,345,000 |
| Gross square feet                           | 130,000             | 48,000      | 30,000      | 50,000      |

# T50T01.03 STEM CELL RESEARCH FUND – MARYLAND TECHNOLOGY DEVELOPMENT CORPORATION

### PROGRAM DESCRIPTION

The Stem Cell Research Fund will support stem cell research and development at Maryland's research universities and private sector research corporations.

<sup>&</sup>lt;sup>5</sup> Cumulative as of 6/04.

<sup>-</sup>

<sup>&</sup>lt;sup>6</sup> Minimum 1:1 cash match required.

### MARYLAND TECHNOLOGY DEVELOPMENT CORPORATION

### SUMMARY OF MARYLAND TECHNOLOGY DEVELOPMENT CORPORATION

|                              | 2005<br>Actual | 2006<br>Appropriation | 2007<br>Allowance |
|------------------------------|----------------|-----------------------|-------------------|
| Operating Expenses           | 5,467,000      | 4,811,000             | 25,861,000        |
| Net General Fund Expenditure | 5,467,000      | 4,811,000             | 25,861,000        |

## T50T01.01 TECHNOLOGY DEVELOPMENT, TRANSFER AND COMMERCIALIZATION — MARYLAND TECHNOLOGY DEVELOPMENT CORPORATION

| Appropriation Statement:               | 2005<br>Actual | 20 <del>0</del> 6<br>Appropriation |  |
|--|----------------|------------------------------------|--|
| 12 Grants, Subsidies and Contributions | 5,467,000      | 4,811,000                          |  |

 Total Operating Expenses
 5,467,000
 4,811,000
 5,861,000

 Total Expenditure
 5,467,000
 4,811,000
 5,861,000

 Net General Fund Expenditure
 5,467,000
 4,811,000
 5,861,000

2007 Allowance 5,861,000

## MARYLAND TECHNOLOGY DEVELOPMENT CORPORATION

### GRANT ALLOCATION

|                         | 2005<br>Actual | 2006<br>Appropriation | 2007<br>Allowance |
|-------------------------|----------------|-----------------------|-------------------|
| Salaries and Wages      | 1,082,360      | 1,284,522             | 1,350,000         |
| Contractual Services    | 92,970         | 84,478                | 86,000            |
| Equipment               | 35,100         | 33,000                | 35,000            |
| Other Operational Costs | 4,256,570      | 3,409,000             | 4,390,000         |
| Total                   | 5,467,000      | 4,811,000             | 5,861,000         |

### T50T01.03 STEM CELL RESEARCH FUND — MARYLAND TECHNOLOGY DEVELOPMENT CORPORATION

| Appropriation Statement:               | 2005<br>Actual | 2006<br>Appropriation | 2007<br>Allowance |
|--|----------------|-----------------------|-------------------|
| 12 Grants, Subsidies and Contributions |                |                       | 20,000,000        |
| Total Operating Expenses               |                |                       | 20,000,000        |
| Total Expenditure                      |                |                       | 20,000,000        |
| Net General Fund Expenditure           |                |                       | 20,000,000        |

| Classification Title              | FY 2005<br>Positions | FY 2005<br>Expenditure | FY 2006<br>Positions | FY 2006<br>Appropriation | FY 2007<br>Positions | FY 2007<br>Allowance | Symbol |
|-----------------------------------|----------------------|------------------------|----------------------|--------------------------|----------------------|----------------------|--------|
|                                   |                      |                        |                      |                          |                      |                      |        |
| t00a00 Office of the Secretary    |                      |                        |                      |                          |                      |                      |        |
| t00a0001 Secretariat Services     |                      |                        |                      |                          |                      |                      |        |
| secy dept busn econ devlp         | 1.00                 | 142,847                | 1.00                 | 144,997                  | 1.00                 | 144,997              |        |
| dep secy dept busn econ devip     |                      | 132,815                |                      | 136,305                  |                      | 136,305              |        |
| prgm mgr senior ii                | 1.00                 | 69,578                 |                      | 0                        |                      | 0                    |        |
| prgm mgr senior i                 | 1.00                 | 66,677                 |                      | 79,168                   |                      | 80,709               |        |
| admin prog mgr iv                 | 1.00                 | 75,166                 |                      | 78,535                   |                      | 80,064               |        |
| administrator v                   | 2.00                 | 153,370                |                      | 148,169                  |                      | 149,544              |        |
| fiscal services administrator i   | 1.00                 | 64,781                 |                      | 67,025                   |                      | 68,322               |        |
| administrator iii                 | 4.00                 | 279,939                |                      | 251,941                  |                      | 256, 148             |        |
| administrator i                   | 1.00                 | 52,271                 |                      | 54,074                   |                      | 55,112               |        |
| administrator i                   | 1.00                 | 17,314                 |                      | 47,806                   |                      | 48,719               |        |
| admin officer iii                 | 1.00                 | 43,365                 |                      | 44,820                   |                      | 45,673               |        |
| industrial dev officer iii        | 2.00                 | 50,574                 | 2.00                 | 92,320                   | 2.00                 | 94,079               |        |
| exec assoc i                      | 1.00                 | 41,431                 | 1.00                 | 46,178                   | 1.00                 | 47,059               |        |
| management associate              | 1.00                 | 42,654                 | 1.00                 | 44,121                   | 1.00                 | 44,960               |        |
| TOTAL t00a0001*                   | 19.00                | 1,232,782              | 18.00                | 1,235,459                | 18.00                | 1,251,691            |        |
| t00a0003 Office of Assistant Atto | rnev General         |                        |                      |                          |                      |                      |        |
| div dir ofc atty general          | 1.00                 | 108,892                | 1.00                 | 112,694                  | 1.00                 | 114,905              |        |
| asst attorney general viii        | 1.00                 | 91,759                 |                      | 94,955                   |                      | 96,811               |        |
| asst attorney general vii         | 4.00                 | 241,099                |                      | 352,986                  |                      | 359,875              |        |
| asst attorney general vi          | 4.00                 | 284,699                |                      | 244,347                  |                      | 249,106              |        |
| admin officer iii                 | 1.00                 | 48,990                 |                      | 50,677                   |                      | 51,647               |        |
| paralegal i                       | 1.00                 | 33,928                 | 1.00                 | 35,085                   |                      | 35,744               |        |
| management associate              | 1.00                 | 42,654                 |                      | 44,121                   |                      | 44,960               |        |
| admin aide                        | 1.00                 | 36,152                 | 1.00                 | 37,389                   |                      | 38,094               |        |
| TOTAL t00a0003*                   | 14.00                | 888,173                | 13.00                | 972,254                  | 13.00                | 991,142              |        |
| TOTAL t00e00 **                   | 33.00                | 2,120,955              |                      | 2,207,713                |                      | 2,242,833            |        |
| t00b00 Division of Administration |                      | ition Technolol        | gy                   |                          |                      |                      |        |
| prgm mgr senior iv                | 2.00                 | 190,454                | 2.00                 | 194,958                  | 2.00                 | 198,771              |        |
| prgm mgr senior ii                | 1.00                 | 26,643                 | 1.00                 | 91,352                   | 1,00                 | 93,136               |        |
| prgm mgr senior i                 | 1.00                 | 145,400                | 1.00                 | 92,388                   | 1.00                 | 94,194               |        |
| admin prog mgr iv                 | 2.00                 | 138,835                | 2.00                 | 157,070                  | 2.00                 | 160,128              |        |
| admin prog mgr iii                | 1.00                 | 66,373                 | 1.00                 | 82,542                   | 1.00                 | 82,542               |        |
| administrator vi                  | 3.00                 | 223,221                | 3.00                 | 229,330                  | 3.00                 | 233,785              |        |
| fiscal services administrator i   | 2.00                 | 147,747                | 2.00                 | 152,876                  | 2.00                 | 155,847              |        |
| admin prog mgr ii                 | 1.00                 | 69,832                 | 1.00                 | 72,260                   | 1.00                 | 73,662               |        |
| administrator v                   | 2.00                 | 102,464                | 3.00                 | 203,534                  | 3.00                 | 207,475              |        |
| fiscal services administrator i   | 1.00                 | 28,425                 | 2.00                 | 133,427                  | 2.00                 | 136,009              |        |
| administrator iii                 | 1.00                 | 60,684                 | 1.00                 | 62,783                   | 1.00                 | 63,994               |        |
| computer network spec mgr         | 1.00                 | 67,852                 | 1.00                 | 70,205                   | 1.00                 | 71,565               |        |

| Classification Title               | FY 2005<br>Positions | FY 2005<br>Expenditure | FY 2006<br>Positions | FY 2006<br>Appropriation | FY 2007<br>Positions | FY 2007<br>Allowance | Symbol |
|------------------------------------|----------------------|------------------------|----------------------|--------------------------|----------------------|----------------------|--------|
| t00b00 Division of Administratio   | n & Informa          | tion Technolog         | у                    |                          |                      |                      |        |
| t00b0001 Office of Administration  |                      |                        | •                    |                          |                      |                      |        |
| obs-data proc mgr ν                | 1.00                 | 66,034                 | 1.00                 | 68,322                   | 1.00                 | 69,646               |        |
| computer network spec lead         | 1.00                 | 64,266                 | 1.00                 | 66,491                   | 1.00                 | 67,776               |        |
| fiscal services administrator i    | 1_00                 | 99,361                 | .00                  | 0                        | .00                  | 0                    |        |
| personnel administrator ii         | 1.00                 | 60,684                 | 1.00                 | 62,783                   | 1.00                 | 63,994               |        |
| accountant, advanced               | 1.00                 | 50,143                 | 1.00                 | 53,565                   | 1.00                 | 54,593               |        |
| administrator i                    | 3.00                 | 117,649                | 3.00                 | 160,695                  | 3.00                 | 163,779              |        |
| administrator i                    | 2.00                 | 64,993                 | 2.00                 | 106,112                  | 2.00                 | 108,148              |        |
| computer network spec i            | 1.00                 | 40,193                 | 1.00                 | 47,806                   | 1.00                 | 48,719               |        |
| admin officer iii                  | 1.00                 | 43,252                 | 1.00                 | 52,142                   | 1.00                 | 53,141               |        |
| admin officer iii                  | 1.00                 | 36,572                 | 1.00                 | 51,647                   | 1,00                 | 52,636               |        |
| industrial dev officer iii         | .00                  | 0                      | 1.00                 | 36,195                   | 1.00                 | 37,558               |        |
| admin officer ii                   | 4.00                 | 133,606                | 5.00                 | 210,619                  | 5.00                 | 215,327              |        |
| industrial dev officer ii          | 1.00                 | 31,960                 | 1.00                 | 38,656                   | 1.00                 | 40,116               |        |
| mənagement specialist iii          | 1.00                 | 45,925                 | 1.00                 | 47,504                   | 1.00                 | 48,410               |        |
| admin spec iii                     | 1.00                 | 36,613                 |                      | 29,944                   |                      | 31,055               |        |
| services supervisor iii            | 1.00                 | 39,632                 |                      | 40,988                   |                      | 41,764               |        |
| computer user support spec i       | .00                  | Û                      |                      | 27,905                   |                      | 28,934               |        |
| services supervisor i              | 1.00                 | 33,800                 |                      | 36,076                   |                      | 36,754               |        |
| fiscal accounts technician ii      | .00                  | 0                      |                      | 33,144                   |                      | 34,068               |        |
| fiscal accounts technician i       | 1.00                 | 23,042                 |                      | 0                        |                      | 0                    |        |
| fiscal accounts clerk manager      | 1.00                 | 48,994                 |                      | 48,873                   |                      | 49,808               |        |
| management assoc                   | 1.00                 | 16,443                 |                      | 39,420                   |                      | 40,166               |        |
| office secy iii                    | 1.00                 | 31,506                 | 1.00                 | 32,578                   | 1.00                 | 33,186               |        |
| TOTAL t00b0001*                    | 44.00                | 2,352,598              | 48.00                | 2,834,190                | 48.00                | 2,890,686            |        |
| TOTAL t00b00 **                    | 44.00                | 2,352,598              | 48.00                | 2,834,190                | 48.00                | 2,890,686            |        |
| t00c00 Division of Economic Poli   | cy, Researc          | h and Legislat         | ive Affairs          | i                        |                      |                      |        |
| t00c0001 Division of Economic Poli | cy, Researc          | h and Legislat         | ive Affairs          | <b>:</b>                 |                      |                      |        |
| exec vi                            | 1.00                 | 100,379                | 1.00                 | 104,946                  | 1.00                 | 104,946              |        |
| prgm mgr senior i                  | 1.00                 | 81,085                 | 1.00                 | 88,034                   | 1.00                 | 89,752               |        |
| administrator vii                  | 1.00                 | 69,840                 | 1.00                 | 83,210                   | 1.00                 | 84,832               |        |
| administrator vi                   | 2.00                 | 46,335                 | .00                  | 0                        | .00                  | 0                    |        |
| admin prog mgr ii                  | 1.00                 | 69,144                 | 1.00                 | 71,565                   | 1.00                 | 72,954               |        |
| administrator v                    | 1.00                 | 116,648                |                      | 142,092                  | 2.00                 | 144,846              |        |
| administrator iv                   | 1.00                 | 58,872                 |                      | 60,912                   | 1.00                 | 62,086               |        |
| administrator îii                  | 2.00                 | 98,219                 |                      | 122,161                  | 2.00                 | 124,517              |        |
| admin officer ii                   | 1.00                 | 43,809                 |                      | 45,315                   | 1.00                 | 46,178               |        |
| admin officer i                    | 1.00                 | 41,470                 |                      | 42,890                   |                      | 43,705               |        |
| admin aide                         | 1.00                 | 36,833                 | 1.00                 | 38,094                   | 1.00                 | 38,812               |        |
| TOTAL t00c0001*                    | 13.00                | 762,634                | 12.00                | 799,219                  | 12.00                | 812,628              |        |
| TOTAL t00c00 **                    | 13.00                | 762,634                | 12.00                | 799,219                  | 12.00                | 812,628              |        |

| Classification Title             | FY 2005<br>Positions | FY 2005<br>Expenditure | FY 2006<br>Positions | FY 2006<br>Appropriation | FY 2007<br>Positions | FY 2007<br>Allowance Symbo |
|----------------------------------|----------------------|------------------------|----------------------|--------------------------|----------------------|----------------------------|
|                                  |                      |                        |                      |                          |                      |                            |
| t00d00 Division of Small Busin   | ess Developme        | ent                    |                      |                          |                      |                            |
| t00d0001 Division of Small Busin | ess Developme        | ent                    |                      |                          |                      |                            |
| prgm mgr senior i                | 1.00                 | 60,107                 | 1.00                 | 91,504                   | 1.00                 | 93,291                     |
| admin prog mgr iv                | 1.00                 | 68,486                 | .00                  | 0                        |                      | 0                          |
| administrator v                  | 1.00                 | 62,010                 | 1.00                 | 75,091                   | 1.00                 | 76,548                     |
| administrator iv                 | 1.00                 | 61,765                 | 1.00                 | 62,686                   | 1.00                 | 63,896                     |
| administrator iii                | .00                  | 0                      | 1.00                 | 64,612                   | 1,00                 | 65,861                     |
| industrial dev supervisor        | 1.00                 | 67,471                 | 1.00                 | 72,260                   | 1.00                 | 73,662                     |
| industrial dev representative    | 4.00                 | 234,865                | 2.00                 | 129,173                  | 2,00                 | 131,670                    |
| administrator ii                 | .00                  | 0                      | 1.00                 | 58,816                   | 1,00                 | 59,948                     |
| industrial dev officer ív        | 1.00                 | 53,298                 | 1.00                 | 47,354                   | 1.00                 | 48,258                     |
| admin officer iii                | 1.00                 | 50,502                 | 1.00                 | 52,142                   | 1.00                 | 53,141                     |
| industrial dev officer iii       | 1.00                 | 48,172                 | .00                  | 0                        | .00                  | 0                          |
| industrial dev officer ii        | 1.00                 | 41,156                 | .00                  | 0                        | .00                  | 0                          |
| admin officer i                  | .00                  | 0                      | 1.00                 | 42,093                   | 1.00                 | 42,890                     |
| exec assoc i                     | .00                  | 0                      | 1.00                 | 42,827                   | 1.00                 | 43,641                     |
| management assoc                 | 2.00                 | 79,270                 | .00                  | 0                        | .00                  | 0                          |
| office secy ii                   | 1.00                 | 22,461                 | 1.00                 | 34,173                   | 1.00                 | 34,814                     |
| TOTAL t00d0001*                  | 16.00                | 849,563                | 13.00                | 772,731                  | 13.00                | 787,620                    |
| TOTAL t00d00 **                  | 16.00                | 849,563                | 13.00                | 772,731                  | 13.00                | 787,620                    |
| 400-00 Pivilian of Overland be   |                      |                        |                      |                          |                      |                            |
| t00e00 Division of Business De   | ,                    |                        |                      |                          |                      |                            |
| t00e0001 Division of Business De | •                    | 40E /7E                | 1 00                 | 113 (00                  | 1 00                 | 112 / 00                   |
| exec vii                         | 1.00<br>1.00         | 105,435                |                      | 112,408<br>0             |                      | 112,408<br>0               |
| prgm mgr senior iii              |                      | 73,362<br>0            |                      |                          |                      | •                          |
| prgm mgr senior ii               | .00                  | _                      |                      | 92,244                   |                      | 94,046                     |
| prgm mgr senior i                | 4.00                 | 305,690                |                      | 372,280                  |                      | 375,873                    |
| administrator vii                | 3.00                 | 241,544                |                      | 232,316                  |                      | 235,345<br>82,416          |
| prgm mgr iv                      | 1.00                 | 67,946                 |                      | 80,843                   |                      |                            |
| administrator vi                 | 1.00                 | 77,605                 |                      | 76,424                   |                      | 77,909                     |
| administrator v                  | 3.00                 | 238,275                |                      | 200,384                  |                      | 204,262                    |
| administrator iv                 | 4.00                 | 225,191                | 4.00                 | 235,524                  |                      | 240,954                    |
| administrator iii                | 2.00                 | 127,234                |                      | 171,543                  |                      | 174,845                    |
| industrial dev supervisor        | 5.00                 | 332,504                |                      | 368,142                  |                      | 373,784                    |
| industrial dev representative    | 10.00                | 626,989                |                      | 613,918                  |                      | 627,179                    |
| administrator ii                 | 1.00                 | 61,483                 | 1.00                 | 58,261                   | 1.00                 | 59,382                     |
| industrial dev officer iv        | 6.00                 | 285,688                |                      | 254,889                  |                      | 259,771                    |
| admin officer iii                | 2.00                 | 86,673                 |                      | 90,088                   |                      | 91,802                     |
| industrial dev officer iii       | 1.00                 | 55,977                 |                      | 46,543                   |                      | 47,431                     |
| industrial dev officer i         | 4.00                 | 159,613                |                      | 152,930                  |                      | 157,176                    |
| fiscal accounts technician i     | 1.00                 | 34,887                 |                      | 36,076                   | 1.00                 | 36,754                     |
| exec assoc ii                    | .00                  | 0                      |                      | 49,725                   |                      | 50,677                     |
| management assoc                 | 3.00                 | 78,308                 |                      | 165,257                  |                      | 168,387                    |
| admin aide                       | 1.00                 | 36,798                 |                      | 0                        | .00                  | 0                          |
| office secy iii                  | 1.00                 | 29,854                 | .00                  | 0                        | .00                  | 0                          |
| TOTAL t00e0001*                  | 55.00                | 3,251,056              | 55.00                | 3,409,795                | 55.00                | 3,470,401                  |
| TOTAL t00e00 **                  | 55.00                | 3,251,056              | 55.00                | 3,409,795                | 55.00                | 3,470,401                  |

| Classification Title                                   | FY 2005<br>Positions | FY 2005<br>Expenditure | FY 2006<br>Positions | FY 2006<br>Appropriation | FY 2007<br>Positions | FY 2007<br>Allowance | Symbol |
|--|----------------------|------------------------|----------------------|--------------------------|----------------------|----------------------|--------|
|  |                      |                        |                      |                          |                      |                      |        |
| 400000 PV I for a C Result of D                        |                      |                        |                      |                          |                      |                      |        |
| t00f00 Division of Financing P                         | _                    |                        |                      |                          |                      |                      |        |
| t00f0001 Assistant Secretary for<br>prgm mgr senior ii | -                    |                        | 1_00                 | 100 676                  | 1.00                 | 100 474              |        |
| ,  | 1.00<br>2.00         | 98,452                 |                      | 100,636                  |                      | 100,636              |        |
| admin prog mgr iv                                      |                      | 168,383                |                      | 144,985                  |                      | 147,171              |        |
| admin prog mgr ili                                     | 1.00                 | 69,779                 |                      | 70,768<br>0              |                      | 72,141               |        |
| administrator v  | 1.00                 | 73,801                 |                      | _                        |                      | 0                    |        |
| administrator îîî                                      | .00                  | 0                      |                      | 54,419                   |                      | 55,464               |        |
| administrator ii                                       | 1.00                 | 55,249                 |                      | 57,161                   |                      | 58,261               |        |
| fiscal services officer ii                             | 2.00                 | 111,916                |                      | 113,809                  |                      | 115,998              |        |
| administrator i  | 1.00                 | 43,706                 |                      | 52,057                   |                      | 53,056               |        |
| admin officer iii                                      | 1.00                 | 45,422                 |                      | 46,982                   |                      | 47,879               |        |
| fiscal accounts technician i                           | 1.00                 | 34,887                 |                      | 36,076                   |                      | 36,754               |        |
| exec assoc i   | .00                  | 0                      |                      | 47,059                   |                      | 47,957               |        |
| management associate                                   | 1.00                 | 51,529                 | 2,00                 | 85,079                   | 2.00                 | 86,693               |        |
| TOTAL t00f0001*  | 12.00                | 753,124                | 14.00                | 809,031                  | 14.00                | 822,010              |        |
| t00f0005 Consolidated Operations                       |                      |                        |                      |                          |                      |                      |        |
| prgm mgr senior ii                                     | 1.00                 | 40,746                 | .00                  | 0                        | .00                  | 0                    |        |
| prgm mgr senior i                                      | 2.00                 | 106,109                |                      | 171,916                  | 2.00                 | 175,270              |        |
| admin prog mgr iv                                      | 1.00                 | 61,610                 |                      | 88,174                   |                      | 88,174               |        |
| administrator vi                                       | .00                  | 60,334                 |                      | . 0                      |                      | . 0                  |        |
| administrator iv                                       | 6.00                 | 367,815                |                      | 389,146                  |                      | 396,668              |        |
| administrator iii                                      | 5.00                 | 294,580                |                      | 224,628                  |                      | 229,780              |        |
| admin officer iii                                      | 1.00                 | 49,928                 |                      | 51,647                   |                      | 52,636               |        |
| management associate                                   | 2.00                 | 81,858                 |                      | 44,536                   |                      | 45,383               |        |
| TOTAL t00f0005*  | 18.00                | 1,062,980              | 15.00                | 970,047                  | 15.00                | 987,911              |        |
| t00f0008 Investment Finance Grou                       | _                    |                        |                      |                          |                      |                      |        |
| administrator vii                                      | 1.00                 | 81,922                 | 1.00                 | 88,174                   | 1.00                 | 88,174               |        |
| administrator vi                                       | 3.00                 | 200,185                |                      | 151,421                  | 2.00                 | 154,362              |        |
| administrator iv                                       | ,00                  | 200,103                |                      | 118,955                  |                      | 121,248              |        |
| management assoc                                       | 1,00                 | 35,667                 |                      | 36,936                   |                      | 38,328               |        |
|  |                      |                        |                      |                          |                      | ,                    |        |
| TOTAL t00f0008*  | 5.00                 | 317,774                | 6.00                 | 395,486                  | 6.00                 | 402,112              |        |
| TOTAL t00f00 **  | 35.00                | 2,133,878              | 35.00                | 2,174,564                | 35.00                | 2,212,033            |        |
| t00g00 Division of Tourism, Fi                         | lm and the A         | rts                    |                      |                          |                      |                      |        |
| t00g0001 Assistant Secretary and                       |                      |                        |                      |                          |                      |                      |        |
| exec vii   | 1.00                 | 107,520                | 1.00                 | 112,408                  | 1.00                 | 112,408              |        |
| prgm mgr senior ii                                     | 1.00                 | 87,426                 | 1.00                 | 90,478                   | 1.00                 | 92,244               |        |
| administrator vii                                      | 1.00                 | 86,870                 |                      | 88,174                   | 1.00                 | 88,174               |        |
| admin prog mgr ii                                      | 1.00                 | 72,567                 |                      | 75,091                   | 1.00                 | 76,548               |        |
| administrator ii                                       | 1.00                 | 55,779                 |                      | 57,705                   | 1.00                 | 58,816               |        |
| admin officer ii                                       | 1.00                 | 45,492                 |                      | 47,059                   | 1.00                 | 47,957               |        |
| TOTAL t00g0001*  | 6.00                 | 455,654                | 6.00                 | 470,915                  | 6.00                 | 476, 147             |        |

|                                   | FY 2005   | FY 2005     | FY 2006   | FY 2006       | FY 2007   | FY 2007   |        |
|-----------------------------------|-----------|-------------|-----------|---------------|-----------|-----------|--------|
| Classification Title              | Positions | Expenditure | Positions | Appropriation | Positions | Allowance | Symbol |
| +00-0002 Office of Touries Develo |           |             |           |               |           |           |        |
| t00g0002 Office of Tourism Develo | •         | 90.753      | 1 00      | 100 / 77      | 1.00      | 405 777   |        |
| prom mor senior iii               | 1.00      | 80,752      |           | •             |           | •         |        |
| administrator vii                 | 1.00      | 76,631      |           | •             |           | 80,843    |        |
| administrator v                   | 1.00      | 69,832      |           | _             |           | 73,662    |        |
| administrator v                   | 1.00      | 72,121      |           | •             |           | 77,284    |        |
| administrator iv                  | 1.00      | 55,670      |           | •             |           | 62,686    |        |
| administrator ii                  | 1.00      | 56,311      |           | -             |           | 59,382    |        |
| administrator ii                  | 4.00      | 191,558     |           | •             |           | 230,616   |        |
| administrator i                   | 1.00      | 52,271      |           | •             |           | 55,112    |        |
| administrator i                   | 1.00      | 51,775      | 1.00      | •             |           | 54,593    |        |
| industrial dev officer iv         | 2.00      | 110,656     | 3.00      | 143,192       | 3.00      | 146,656   |        |
| admin officer iii                 | .00       | 0           | 1.00      | 46,543        | 1.00      | 47,431    |        |
| admin officer iii                 | 1.00      | 38,995      | .00       | 0             | .00       | 0         |        |
| computer info services spec ii    | 1.00      | 50,883      | 1.00      | 52,636        | 1.00      | 53,645    |        |
| industrial dev officer iii        | 2.00      | 85,337      | 1.00      | 48,793        | 1.00      | 49,725    |        |
| admin officer ii                  | 1.00      | 34,606      | .00       | 0             | .00       | 0         |        |
| admin officer i                   | 1.00      | 39,569      | 1.00      | 40,927        | 1.00      | 41,702    |        |
| admin spec iii                    | 1.00      | 39,632      | 1.00      | 40,988        |           | 41,764    |        |
| admin spec ii                     | 1.00      | 33,875      |           | 35,029        |           | 35,686    |        |
| travel information aide ii        | 3.00      | 87,496      |           | 289,251       |           | 294,645   |        |
| travel information aide i         | 1.00      | 32,790      |           | 88,324        |           | 89,958    |        |
| management assoc                  | 1.00      | 37,761      |           | 39,051        |           | 39,788    |        |
| admin aide                        | 1.00      | 36,833      |           |               |           | 38,812    |        |
| admin aide                        | 2.00      | 70,663      |           | •             |           | 74,450    |        |
| office secy iii                   | 1.00      | 31,420      |           | 31,982        |           | 32,578    |        |
| obs-office supervisor ii          | 6.00      | 152,614     |           | 0             |           | 0         |        |
| obs-office supervisor i           | 3.00      | 75,857      |           | 0             |           | 0         |        |
| ous office supervisor :           |           |             |           |               |           |           |        |
| TOTAL t00g0002*                   | 40.00     | 1,665,908   | 38.00     | 1,748,504     | 38.00     | 1,783,461 |        |
| t00g0004 Maryland Film Office     |           |             |           |               |           |           |        |
| prgm mgr senior ii                | .00       | 0           | 1.00      | 96,811        | 1.00      | 98,705    |        |
| administrator vii                 | 1.00      | 73,739      |           | 79,300        |           | 80,843    |        |
| administrator iv                  | 1.00      | 61,168      |           | 63,285        |           | 64,507    |        |
| administrator ii                  | 1.00      | 53,865      |           | 56,616        |           | 57,705    |        |
| industrial dev officer iv         | 1.00      | 53,300      |           | 0             | .00       | 0         |        |
| industrial dev officer if         | 1.00      | 38,789      |           | 40,860        | 1.00      | 41,635    |        |
| industrial dev officer i          | 1.00      | 35,074      | 1.00      | 36,936        | 1.00      | 38,328    |        |
| admin aide                        | 1.00      |             | 1.00      |               | 1.00      |           |        |
| admin arde                        |           | 36,833      | 1.00      | 38,094        | 1.00      | 38,812    |        |
| TOTAL t00g0004*                   | 7.00      | 352,768     | 7.00      | 411,902       | 7.00      | 420,535   |        |
| t00g0005 Maryland State Arts Cour | ncîl      |             |           |               |           |           |        |
| prgm mgr iv                       | 1.00      | 70,283      | 1.00      | 72,720        | 1.00      | 74,132    |        |
| administrator iv                  | 1.00      | 65,911      | .00       | . 0           | .00       | 0         |        |
| administrator i                   | 4.00      | 186,434     | 5.00      | 253,446       | 5.00      | 259,027   |        |
|                                   |           | ,           | 3.00      | ,             | 2.00      | E3., VC   |        |

|                                   | FY 2005    | FY 2005      | FY 2006   | FY 2006       | FY 2007   | FY 2007   |        |
|-----------------------------------|------------|--------------|-----------|---------------|-----------|-----------|--------|
| Classification Title              | Positions  | Expendi ture | Positions | Appropriation | Positions | Allowance | Symbol |
|                                   |            |              |           |               |           | ••••      |        |
| t00g0005 Maryland State Arts Coun | cil        |              |           |               |           |           |        |
| admin officer ii                  | 2.00       | 89,381       | 2.00      | 92,801        | 2.00      | 94,571    |        |
| admin officer i                   | 1.00       | 41,860       | 1.00      | 43,298        | 1.00      | 44,121    |        |
| fiscal accounts technician i      | 1.00       | 34,887       | 1.00      | 36,076        | 1.00      | 36,754    |        |
| admin aide                        | 1.00       | 36,833       | 1.00      | 38,094        | 1.00      | 38,812    |        |
| admin aide                        | 1.00       | 37,180       | 1.00      | 38,449        |           | 39,174    |        |
| TOTAL t00g0005*                   | 12.00      | 562,769      | 12.00     | 574,884       | 12.00     | 586,591   |        |
| TOTAL t00g00 **                   | 65.00      | 3,037,099    |           | 3,206,205     |           |           |        |
| t00i00 Division of Regional Dev   | re! coment |              |           |               |           |           |        |
| t00i0001 Division of Regional Dev | '          |              |           |               |           |           |        |
| asst secy business development    | 1.00       | 96,427       | 1.00      | 112,694       | 1.00      | 112,694   |        |
| exec vii                          | 2.00       | 203,436      | 2.00      | 227,209       | 2.00      | 227,209   |        |
| prgm mgr senior iv                | 1.00       | 107,836      | .00       | 0             | .00       | 0         |        |
| prgm mgr senior ii                | 1.00       | 37,004       | 1.00      | 91,352        | 1.00      | 93,136    |        |
| admin prog mgr iv                 | 2.00       | 148,536      | 2.00      | 164,053       | 2.00      | 167,248   |        |
| prgm mgr iv                       | 1.00       | 124,189      | 1.00      | 88,174        | 1.00      | 88,174    |        |
| admin prog mgr iii                | 1.00       | 52,494       | 1.00      | 53,236        | 1.00      | 55,279    |        |
| administrator v 1                 | 1.00       | 80,591       | 1.00      | 65,022        | 1,00      | 66,280    |        |
| administrator iv                  | 2.00       | 79,182       | 2.00      | 115,598       | 2.00      |           |        |
| administrator iii                 | 1.00       | 64,701       | 1.00      | 59,287        | 1.00      | 60,429    |        |
| industrial dev supervisor         | 4.00       | 259,138      | 4.00      | 276,529       | 4.00      | 281,887   |        |
| industrial dev representative     | 11.00      | 593,011      | 10.00     | 620,883       | 10.00     | 633,760   |        |
| administrator i                   | 1.00       | 99,096       | 1.00      | 55,641        | 1.00      | 56,711    |        |
| industrial dev officer iv         | 2.00       | 62,874       | 2.00      | 98,369        | 2.00      | 100,250   |        |
| admin officer iii                 | 2.00       | 64,087       | 2.00      | 100,440       | 2.00      | 102,361   |        |
| exec assoc i                      | 2.00       | 61,320       | 2.00      | 78,021        | 2.00      |           |        |
| management assoc                  | 1.00       | 39,943       |           | 41,310        | 1.00      | 42,093    |        |
| management associate              | 1.00       | 37,097       | 1.00      | 44,121        | 1.00      | 44,960    |        |
| TOTAL t00i0001*                   | 37.00      | 2,210,962    | 35.00     | 2,291,939     | 35,00     | 2,330,426 |        |
| TOTAL t00100 **                   | 37.00      | 2,210,962    | 35.00     | 2,291,939     | 35.00     | 2,330,426 |        |