



Maryland Stadium Authority

Fiscal Year 2021 Operating Budget
Response to Department of Legislative Budget Analysis

Senate Budget and Taxation Committee
Education, Business & Administration Subcommittee
Chair, Senator Craig Zucker
February 28, 2020

House Appropriations Committee
Education & Economic Development Subcommittee
Chair, Delegate Ben Barnes
March 4, 2020

Legislative Services/ Analysis Issue & Response

1. MSA concurs with operating budget recommended actions.
2. MSA is prepared to brief the committees on its strategies to manage any additional workload realized from Built to Learn Act of 2020 legislation.



Maryland Stadium Authority (MSA)

Mission

- To plan, finance, build and manage sports and entertainment facilities in Maryland.
- Provide enjoyment, enrichment, education, and business opportunities for citizens.
- Develop partnerships with local governments, universities, private enterprise and the community.

Priorities

- Safety and security
- Fiduciary responsibility
 - Financial management
 - Property management
- Diversity of stadium events
- On-time and on-budget construction management



MSA - What We Do

1. Operate and maintain Camden Yards Sports Complex (CYSC) real estate assets on behalf of the State of Maryland.
2. Oversee feasibility studies and construction projects for local municipalities or state agencies upon request.
3. Oversee Baltimore City Schools Construction Program (21st Century School Buildings Program).
4. Oversee Project C.O.R.E. demolition program.
5. Promote the use of sports-related facilities across Maryland to foster economic development.



Security & Public Safety

Public Safety & Security

- While the safety and security of our fans and employees is our highest priority, MSA does not release specifics regarding recent investments, staffing, deployment strategies or security measures implemented in and around the Camden Yards Sports Complex (CYSC).
- MSA constantly monitors local and national events, as well as international threats, and uses any incidents as an opportunity to reassess our security plans, and work closely with our federal, state and local law enforcement partners to keep our fans, tenants and employees safe.

Emergency Preparedness

- Spring Oriole Park at Camden Yards and Fall M&T Bank Stadium tabletop exercises involve nearly 100 first responders and private stakeholders that focused on pertinent threats to the complex during sporting and entertainment events.
- University of Maryland Shock Trauma provides MSA staff “Stop the Bleed” training in the event of a mass casualty emergency. Bleed control kits are located throughout the CYSC.
- Maryland State Police provides MSA staff Opioid Overdose Response training with distribution of individual emergency overdose kits upon successful completion of class.
- MSA staff and its Warehouse tenants also participate in active shooter training provided by our partners in law enforcement.

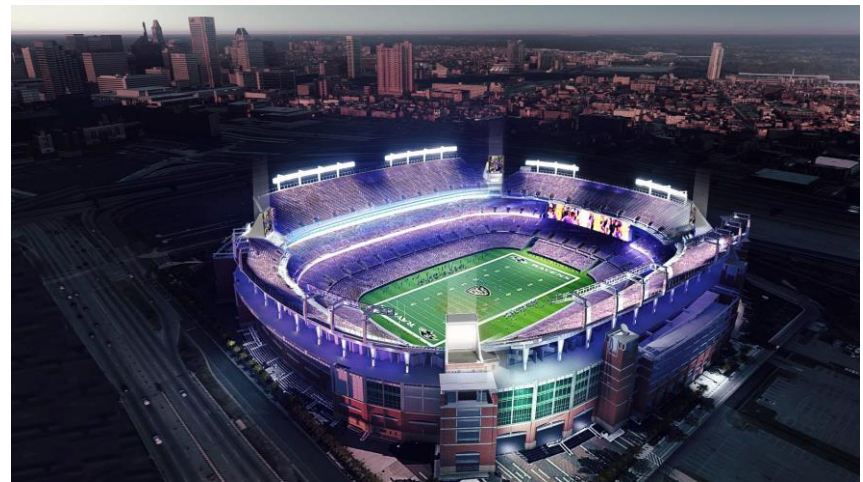


Maintaining Real Estate Assets

MSA operates and maintains the Camden Yards Sports Complex (CYSC) which includes M&T Bank Stadium, Oriole Park at Camden Yards, the B&O Warehouse and historic Camden Station real estate assets on behalf of the State of Maryland.

Capital Projects:

- MDOT MTA MARC Camden Station Replacement Project
- M&T Bank Stadium Infrastructure Improvements
- Pedestrian Spine Renovation
- Warehouse Improvement Project



Lease between MSA & the Orioles



- Lease expires December 31, 2021
- Baltimore Orioles have one 5-year option to renew
- Option must be exercised by February 1, 2021
- Currently discussing terms of new agreement



General Administrative Funding

	Camden Yards		Hippodrome Performing Arts Center		Montgomery County Conference Center		Total	
	Principal	Debt Service	Principal	Debt Service	Principal	Debt Service	Principal	Debt Service
2020	\$22,890,006	\$27,531,695	\$1,475,000	\$1,581,443	\$1,220,000	\$1,557,000	\$25,585,006	\$30,670,137
2021	\$10,791,092	\$15,216,978	\$1,505,000	\$1,578,993	\$1,280,000	\$1,556,000	\$13,576,092	\$18,351,971
2022	\$11,304,841	\$15,223,033	\$1,545,000	\$1,583,625	\$1,345,000	\$1,557,000	\$14,194,841	\$18,363,658
2023	\$11,291,576	\$14,637,225	\$0	\$0	\$1,410,000	\$1,554,750	\$12,701,576	\$16,191,975
2024	\$11,360,000	\$14,151,701	\$0	\$0	\$1,485,000	\$1,559,250	\$12,845,000	\$15,710,951
2025-2047	\$54,910,000	\$68,302,154	\$0	\$0	\$0	\$0	\$54,910,000	\$68,302,154
	\$122,547,515	\$155,062,786	\$4,525,000	\$4,744,060	\$6,740,000	\$7,784,000	\$133,812,515	\$167,590,846

	Baltimore City Public Schools - Series 2016		Baltimore City Public Schools - Series 2018A		Baltimore City Public Schools - Total			
	Principal	Debt Service	Principal	Debt Service	Principal	Debt Service		
2020	\$5,575,000	\$20,807,500	\$6,705,000	\$27,327,750	\$12,280,000	\$48,135,250		
2021	\$5,850,000	\$20,803,750	\$7,045,000	\$27,332,500	\$12,895,000	\$48,136,250		
2022	\$6,145,000	\$20,806,250	\$7,390,000	\$27,325,250	\$13,535,000	\$48,131,500		
2023	\$6,450,000	\$20,804,000	\$7,765,000	\$27,330,750	\$14,215,000	\$48,134,750		
2024	\$6,775,000	\$20,806,500	\$8,150,000	\$27,327,500	\$14,925,000	\$48,134,000		
2025-2047	\$273,855,000	\$457,705,750	\$375,400,000	\$649,371,000	\$649,255,000	\$1,107,076,750		
	\$304,650,000.00	\$561,733,750.00	\$412,455,000.00	\$786,014,750.00	\$717,105,000.00	\$1,347,748,500.00		

Debt Issuances in Fiscal Year 2020

Ocean City Convention Facility Expansion - Series 2019C - Paramount of \$20.9 million dated November 13, 2019

Third Series of the Baltimore City Public Schools Construction and Revitalization Program - Series 2020 – projected par amount of \$247.2 million to be sold in June 2020



Capital Projects & Studies

Projects

MSA was established by the General Assembly in 1986 to build, manage and maintain quality facilities and to retain Major League Baseball, and return the National Football League to Maryland. MSA's mission has been increased numerous times in the last 34 years, to include sports, economic development and more recently, a school initiative. To date, MSA has completed \$3 billion of projects around the state.

Recently completed projects:

- Fair Hill Special Event Zone
- New Pedestrian Bridge North Bethesda Conference Center Parking Structure

Current projects:

- Department of Legislative Services Annapolis State Government Complex
- Leidos Field at Ripken Stadium Capital Improvements
- Ocean City Convention Center Expansion, Phase III

Studies

MSA's studies provide information, not recommendations, to local officials to assist in the decision making process about investment and benefits for their communities and constituents.

Completed studies:

- Baltimore City Circuit Court Complex Renovation and / or Relocation / Alternative Use Studies
- Hagerstown MiLB Ballpark Market and Site
- Assessment Pimlico Race Course Study, Phase 2

In progress:

- Hagerstown MiLB Ballpark Multi-Use Sports and Events Facility Effort
- Ocean City Indoor Fieldhouse and Outdoor Field Complex Study
- Baltimore Convention Center Modernization Effort
- St. Mary's County Youth Sports Tournament Complex Study
- Wicomico Youth & Civic Center Renovation / Expansion Study



MSA's strategies to manage any additional workload realized from Built to Learn Act of 2020 legislation

- MSA briefed the legislature during the FY20 session that capacity would be available to undertake additional school projects in FY 21. As the Baltimore City school program remains on schedule for substantial completion, this capacity is still available.
- MSA engaged a program manager for staff augmentation during the Baltimore City Schools Program. We will conduct a new procurement for program support with this new state wide initiative.
- With the combination staff capacity, from the existing program and a new contract for program management services, we anticipate a smooth transition.



Baltimore City Public School Construction

- The 21st Century School Buildings Program continues to create inspiring educational and recreational environments in Baltimore City. The program is a partnership between MSA, Baltimore City Public Schools, the City of Baltimore, and the Interagency Committee on Public School Construction.
- The original goal of the 21st Century School Buildings Program was to deliver a projected 23-28 replacement and/or renovated schools by 2020. Due to efficient project management and financial transactions on the bond issuances, we now forecast that this program will deliver 28 school buildings.
- **The program remains projected to be substantially complete, on schedule, in 2021.**
- The remaining last few schools are transitioning from feasibility study to design which is directly related to delivering on the higher end of the original projection. It is important to note that numerous school buildings contain more than one school, therefore the program will impact 28 new or renovated school buildings but will be home to 32 schools.
- Concurrent with this mission is the planned reduction by City Schools of 26 school facilities from the inventory in order to right-size the portfolio, thereby increasing District-wide utilization to 86% by the end of the program.





Baltimore City Public School Construction

- Currently, of the 11 Year 1 buildings, two opened in the summer of 2017, two opened in the spring of 2018, five opened in the summer of 2018, one opened in the summer of 2019 and one is under construction. **Currently, the Year 1 schools are approximately 5% under budget.**
- Of the 17 Year 2 schools, one opened in the summer of 2019, three opened in the winter of 2019, three are under construction, six are in design, two are in procurement, and two are finalizing the feasibility study phase.
- As reported in the 2018 Annual Report, 283 position commitments were made for Year 1 schools in construction at that time. As of July 2019, 569 Baltimore City residents were hired to fill 711 new positions on Year 1 schools. Job retention was a priority for the Program partners. Of the 569 local residents hired on Year 1 schools, 142 residents worked on multiple job sites or with multiple contractors across multiple projects. To date, there are 166 position commitments for eight Year 2 schools currently in construction. Out of the \$861.8 million contracted within the program, we have \$289.5 million of MBE contracts which realizes a 34.6% goal.
- MSA also implemented an Owner Controlled Insurance Program (OCIP). Current projections indicate significant cost savings from the OCIP, as well as a greater pool of trade contractors and safer project sites.
- **We anticipate that capacity will be available in FY21 to undertake additional work at our current staffing level. Our department will begin downsizing in FY22 if additional projects are not assigned.**



Project C.O.R.E.



- The state has provided \$ 75 million for blight removal activities, matched by more than \$ 50 million from Baltimore City.
- This historic investment by the State of Maryland is being conducted under the leadership of Maryland Department of Housing and Community Development in partnership with Baltimore City Housing, with MSA being tasked to demolish almost 900 properties.



Projects & Studies 1992 - 2019

1. Camden Yards Sports Complex
 - Oriole Park at Camden Yards/Warehouse (1992)
 - M&T Bank Stadium (1998)
 - Camden Station Restoration (2005)
 - Veterans Memorial (2003)
 - Baltimore Gran Prix Pit Lane Improvements (2011)
 - MDOT MTA/MARC Camden Station Replacement (2019)
2. Baltimore City Convention Center
 - BCCC Expansion (1997)
 - BCCC Expansion/Arena Study (2011)
 - BCCC Expansion Study (2016)
 - BCCC Modernization Effort (2020)
3. Ocean City Convention Center
 - OCCC Expansion (1997)
 - OCCC Study & Expansion (2011)
 - OCCC Performing Arts Center (2014)
 - OCCC Phase 3, Expansion Study (2015)
 - OCCC Phase 3, Expansion & Improvements (2019)
4. University of Maryland, College Park
 - Comcast Center (2002)
 - Softball Field (2002)
 - Parking Garage (2002)
5. UMBC Commons (2002)
6. Ripken Stadium (2005)
7. Uinitas Stadium at Towson University (2002)
8. Hippodrome Theater/France-Merrick Center (2004)
9. Montgomery County Conference Center (2004)
 - North Bethesda Conference Center Parking Structure (2018)
 - New Pedestrian Bridge North Bethesda Conference Center Parking Structure (2019)
10. Charles County Minor League Stadium (2008)
11. Allegany Motor Sports Park Feasibility Study (2007)
12. Maryland Horse Park Feasibility Study (2007)
13. Coppin State University Physical Education Complex (2010)
14. National Sailing Hall of Fame Feasibility Study (2008)



Projects & Studies 1992 - 2019

15. Baltimore Arena Feasibility Study (2007)
16. MLS Stadium Study in Prince George's County (2009)
17. Baltimore City Circuit Courthouse Study
 - Baltimore City Circuit Courthouse (2011)
 - Baltimore City Circuit Courthouse (2016, 2019)
18. Wicomico County Youth and Civic Center Study (2012)
19. Baltimore City Soccer Stadium Study (2010)
20. Troy Park Tennis Feasibility Study (2012)
21. City of Frederick Conference Center Study (2012)
22. Washington Redskins Training Center/Headquarters Study (2012)
23. Show Place Arena Study (2012)
24. Annapolis Arts Center Study (2012)
25. Bowie Lacrosse Stadium Study (2012)
 - Green Branch Multi-Field Sports Complex Study (2014)
 - Collington Stream Valley Park Lacrosse Complex (2015)
26. Hagerstown Stadium Lease Study (2012)
27. Perdue Stadium Improvements Study (2012)
28. State Center (2014)
 - Baltimore State Center Alternative Land Use Study (2017)
29. Market and Economic Analysis for the Proposed New Maryland Horse Park System (2015)
30. Market and Economic Analysis for a Proposed New Multi-Purpose Civic Center in Waldorf (2015)
31. Market and Economic Study of Pimlico Racecourse (2016) (2018)
32. Worcester County Arena & Sports Complex (2017)
33. Fair Hill Special Event Zone (2019)
34. Ocean City Indoor Fieldhouse and Outdoor Field Complex Study
35. Wicomico Youth & Civic Center Renovation / Expansion Study
36. St. Mary's County Youth Sports Tournament Complex Study
37. Hagerstown MiLB Ballpark – Multi-Use Sports and Events Facility Effort
38. Leidos Field at Ripken Stadium Capital improvements
39. Department of Legislative Services Annapolis State Government Complex



Maryland's Sports Commission

Maryland's Sports Commission, now in its 10th year, continues connecting TEAM Maryland county and city partners to sport tourism industry partners to develop new business, awarding grant funds to 40 events in FY19 through the Amateur & Youth Sports Grant, and pursuing new economic activity for the state.

Events:

The following events received bid, promotional, financial and / or on-site logistical support from Maryland's Sports Commission:

- Baltimore-Maryland 2026 FIFA World Cup Host Destination
- Governor's Challenge
- Maryland 5 Star at Fair Hill
- Maryland Cycling Classic
- Maryland Sports Spelling Bee
- USA Cycling Amateur Road Nationals

Maryland's Sports Commission played a role in over 300 events across the state that generated nearly \$198.4 million in direct spending in Maryland.

TEAM Maryland Partners:

- Visit Annapolis & Anne Arundel County CVB
- Visit Baltimore
- Baltimore County Tourism and Promotion
- Cecil County Tourism and Recreation & Parks
- Dorchester County Tourism
- Visit Frederick
- Visit Harford
- Visit Howard
- Visit Montgomery
- Town of Ocean City
- Experience Prince George's
- Visit St. Mary's
- Talbot County Office of Tourism
- Visit Hagerstown & Washington County CVB
- Wicomico County Recreation, Parks & Tourism
- Worcester County Tourism, Recreation and Parks





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(410) 333-1560
www.MDStad.com

