



**TO: House Appropriations Committee
Capital Budget Subcommittee
Delegate Mark Chang, Chair
March 4, 2024**

**Senate Budget and Taxation Committee
Capital Budget Subcommittee
Senator Craig Zucker, Chair
March 5, 2024**

**FROM: Kristin J. Bryce, SVP Chief External Affairs Officer
University of Maryland Medical System**

DATE: March 4, 2024

RE: RQ00 University of Maryland Medical System – Capital Budget

The University of Maryland Medical System (UMMS) deeply appreciates its partnership with the State and thanks, the Governor for the inclusion of funding in the FY25 Capital Budget and the Legislature for its ongoing support of key projects that are critical to our shared goal of improving access to high quality health care in Maryland.

UMMS is especially grateful to the teams at both the Department of Budget and Management (DBM) and the Department of Legislative Services (DLS) for their professionalism and accessibility throughout the Capital Budget process each year.

UMMS agrees with the recommended actions included in the DLS FY25 analysis to “approve the proposed general obligation bond authorizations for the University of Maryland (UM) Shore Regional Health – New Easton Regional Medical Center project. Additionally, the recent inclusion of an additional \$8 million for R Adams Cowley Shock Trauma Center Renovation – Phase III projects” included in the 5-year Capital Improvement Plan (CIP) for FYs 2026 – 2027.

UNIVERSITY of MARYLAND MEDICAL SYSTEM

University of Maryland Medical Center • UMMC Midtown Campus • UM Baltimore Washington Medical Center • UM Capital Region Health • UM Bowie Health Center
UM Laurel Regional Hospital • UM Prince George's Hospital Center • UM Charles Regional Medical Center • UM Shore Medical Center at Easton
UM Shore Medical Center at Dorchester • UM Shore Medical Center at Chestertown • UM St. Joseph Medical Center • UM Upper Chesapeake Medical Center
UM Harford Memorial Hospital • UM Rehabilitation & Orthopaedic Institute • Mt. Washington Pediatric Hospital

Funding for these major facility redevelopment programs recognizes UMMS's close partnership with the State to improve access to care in communities where health disparities exist and in the case of Shock Trauma, to provide lifesaving care and treatment to the most severely injured as the State's statutorily designated Primary Adult Resource Center (PARC). These projects support our unique mission to provide academic-level medical care to all Maryland residents, the Mid-Atlantic region and beyond. The University of Maryland (UM) Shore Regional Health – New Easton Regional Medical Center and the improvements to the R Adams Cowley Shock Trauma Center further the provision of world class clinical care to prevent, diagnose, evaluate and treat complex health and medical conditions delivered in best-in-class patient facilities supported by state-of-the-art clinical support infrastructure and the latest advances in medical technology.

University of Maryland Shore Regional Health – New Easton Regional Medical Center

The University of Maryland Shore Regional Health (UM SRH) stands as the primary healthcare provider for the residents of Mid-Shore, a rural community designated as a Medically Underserved Area by the Health Resources and Services Administration (HRSA). Our commitment to healthcare excellence encompasses the provision of 52.7% of hospital-based care to over 172,000 residents spread across more than 2,000 square miles.

The additional \$20 million in the Capital Budget for this project is a pivotal step toward addressing the challenges posed by a 70-year-old aging infrastructure and meeting the healthcare needs of our Mid-Shore community. As the current, sole full-service acute care hospital in the Mid-Shore counties, UM Shore Medical Center at Easton serves as the regional hub of hospital-based care.

The proposed replacement and relocation project will significantly enhance our capacity to provide regional access to crucial clinical specialties, including obstetrics, pediatrics, cancer treatment, interventional cardiology, orthopedics, neurology and neurosurgery, stroke care, acute rehab, behavioral health, and critical/intensive care. The strategic location of the new regional medical center, approximately 230 acres just north of the Easton Municipal Airport, will contribute to improved accessibility for the community.

The project encompasses a comprehensive plan with 110 acute care beds, 12 special hospital rehabilitation beds, 25 short-stay observation beds, and 27 emergency department treatment spaces. The Multi-Services Building

(MSB) attached to the hospital will further enhance our ability to provide regulated outpatient clinics, a full-service clinical laboratory, and administrative and educational functions.

We understand the difficulties in recruiting and retaining a dedicated workforce of nurses, providers, and allied health professionals in the rural Mid-Shore region. The prospect of a new, state-of-the-art Shore Regional Medical Center, equipped with modern technology, will undoubtedly enhance our ability to attract the high-caliber talent we are eager to bring to the area.

R Adams Cowley Shock Trauma Center Renovation – Phase III

Funding for this project is vital to UMMS's mission as the State's statutorily designated Primary Adult Resource Center (PARC). The renovations will enable us to continue providing lifesaving care and treatment to the most severely injured, addressing critical health disparities and enhancing our capabilities to meet evolving healthcare needs.

The R Adams Cowley Shock Trauma Center provides care to over 6,500 individuals each year, with a survival rate of 97%. The Shock Trauma Center Renewal – Phase III capital program continues the significant facility improvements of the Phase I and Phase II renewal programs at the R. Adams Cowley Shock Trauma Center. The projects include the replacement, upgrade and expansion of The Trauma Resuscitation Unit, the acute care transfusion services, as well as other investments in major mechanical infrastructure and clinical equipment technologies that are required to support the lifesaving medical services.

Funding included the 5-year Capital Improvement Plan (CIP) for FYs 2026 – 2027, will allow Shock Trauma to renovate and upgrade the hyperbaric medicine unit and to renovate and expand the orthopedic acute care unit from 10 beds to 16 single-occupancy patient rooms. Shock Trauma is the State's designated referral center for hyperbaric medicine. The hyperbaric, multi-place chamber provides hyper-oxygenation treatment for patients with injuries such as deep soft tissue infection, carbon monoxide poisoning and decompression sickness – and can be used to treat multiple patients at the same time. The hyperbaric medicine unit serves a continuum of patient needs ranging from critical care inpatients to ambulatory outpatients.

Again, the University of Maryland Medical System deeply appreciates the continued support of the budget

committees and the General Assembly as a whole. We thank you for your continued partnership and support. These projects align with UMMS's unique mission to provide academic-level medical care to provide access to high-quality healthcare, address health disparities and contribute to the well-being of all Marylanders.

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**FROM: Kenneth Kozel, MBA, FACHE
President & CEO, University of Maryland Shore Regional Health**

DATE: March 4, 2024

RE: RQ00 University of Maryland Medical System – Capital Budget

University of Maryland Shore Regional Health deeply appreciates its partnership with the State and thanks, the Governor for the inclusion of funding in the FY25 Capital Budget and the Legislature for its ongoing support of key projects that are critical to our shared goal of improving access to high quality health care in Maryland.

Our gratitude extends to the dedicated professionals at DBM and DLS for their exemplary professionalism and accessibility throughout the entire Capital Budget process. Your collaboration has been invaluable to the ongoing success of our initiatives, particularly the University of Maryland Shore Regional Medical Center replacement hospital project.

The inclusion of an additional \$20 million in the Capital Budget for this project marks a pivotal step towards addressing the critical issues posed by a 70-year old aging infrastructure and the healthcare needs of our Mid-Shore community. As the sole full-service acute care hospital in the Mid-Shore counties, UM SMC at Easton serves as the regional hub of hospital-based care, offering a comprehensive array of specialties designed to meet the diverse health needs of our community.

The proposed replacement and relocation project is poised to significantly enhance and expand our capacity to provide regional access to crucial clinical specialties. These include obstetrics, pediatrics, cancer treatment, interventional cardiology, orthopedics, neurology and neurosurgery, stroke care, acute rehab, behavioral health, and critical/intensive care. The new regional medical center will be strategically located on approximately 230

acres, just north of the Easton Municipal Airport, contributing to improved accessibility for the community.

The project boasts a comprehensive plan with 110 acute care beds, 12 special hospital rehabilitation beds, 25 short-stay observation beds, and 27 emergency department treatment spaces. Furthermore, the Multi-Services Building (MSB) attached to the hospital will house regulated outpatient clinics, a full-service clinical laboratory, administrative and educational functions.

We understand the difficulties in recruiting and retaining a dedicated workforce of nurses, providers, and allied health professionals in the rural Mid-Shore region. The prospect of a new, state-of-the-art Shore Regional Medical Center, equipped with modern technology, will undoubtedly enhance our ability to attract the high-caliber talent we are eager to bring to the area.

Our project timeline remains on track, with an estimated opening date to the community in the summer of 2028. Having received Certificate of Need (CON) approval earlier this year, we anticipate Health Services Cost Review Commission (HSCRC) approval in the coming months. We are eager to commence road and field work this summer, with the groundbreaking ceremony scheduled for next year.

The UM SRH team envisions the Shore Regional Medical Center project as a transformative endeavor that will address critical needs such as increasing accessibility, replacing outdated infrastructure, eliminating semi-private rooms, and accommodating modern healthcare capabilities. Additionally, the construction project is expected to generate nearly 5,000 jobs, supporting Minority Business Enterprise (MBE), and aiding in the recruitment efforts for healthcare professionals in our region.

In closing, I wish to reiterate our sincere appreciation for your partnership and support. Together, we will improve access to high-quality rural care on the Eastern Shore, and I look forward to the continued achievements our collaboration will bring.

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FROM: Kristie Snedeker, DPT, VP UM R Adams Cowley Shock Trauma Center

DATE: March 4, 2024

RE: RQ00 University of Maryland Medical System – Capital Budget

I stand before you today representing the University of Maryland Medical Center (UMMC) and the R Adams Cowley Shock Trauma Center, extending our heartfelt gratitude for your steadfast support. The recent inclusion of an additional \$8 million in the Capital Budget for the Shock Trauma Center Renovation - Phase III within the 5-year Capital Improvement Plan (CIP) is a significant stride forward. This allocation addresses increased cost projections, ensuring the successful realization of this pivotal project.

Our gratitude extends to the Department of Budget and Management (DBM) and the Department of Legislative Services (DLS) for their unwavering professionalism and accessibility during the Capital Budget process. Their collaboration is instrumental in navigating the complexities of such crucial endeavors.

The R Adams Cowley Shock Trauma Center, a cornerstone in healthcare, annually provides care to over 6,500 individuals with an exceptional 97% survival rate. The ongoing Phase III capital program is a testament to our commitment to enhancing patient care operations, expanding capacity, and sustaining the delivery of unparalleled trauma care. The project comprises vital components, including the replacement, upgrade, and expansion of the Trauma Resuscitation Unit, renovations to the Acute Care Orthopedic and Hyperbaric Units, relocation of acute care transfusion services, and strategic investments in major mechanical building infrastructure.

Acknowledging the adjustments made to project plans, notably the deferral of two critical components in 2021,

we emphasize our unwavering dedication to project completion. The deferred components, totaling \$17 million, underscore our commitment to delivering a state-of-the-art facility that surpasses expectations.

The ongoing support from the budget committees and the General Assembly exemplifies our collective dedication to the health and well-being of Maryland residents. We are enthusiastic about the remarkable progress of the Shock Trauma Center Renewal - Phase III and eagerly anticipate its completion, marking a significant enhancement in our facility's capacity to provide critical care.

In closing, I wish to reiterate our sincere appreciation for your partnership and support. Together, we are effecting substantial positive change in the lives of those we serve. I eagerly anticipate the continued success that our collaboration will bring.