

MARYLAND DEPARTMENT OF JUVENILE SERVICES

FISCAL YEAR 2025 OPERATING BUDGET

RESPONSE TO DEPARTMENT OF LEGISLATIVE SERVICES ANALYSIS

APPROPRIATIONS COMMITTEE HOUSE PUBLIC SAFETY AND ADMINISTRATION SUBCOMMITTEE DELEGATE JAZZ LEWIS February 15, 2024

BUDGET AND TAXATION COMMITTEE SENATE PUBLIC SAFETY, TRANSPORTATION AND ENVIRONMENT SUBCOMMITTEE SENATOR SARAH K. ELFRETH February 16, 2024

Introduction

Thank you for the opportunity to respond to the Department of Legislative Services Fiscal Year 2025 Budget Analysis. The Department of Juvenile Services would like to thank our assigned analyst, Ms. Miller, for her thorough analysis.

The Department of Juvenile Services continues to implement reforms and initiatives aimed at improving public safety through direct community engagement. Over the past year DJS partnered with local communities to ensure that young people returning home and those served in the community were supported through strong community connections. DJS initiated new community-based and facility programming to better meet the needs of youth in our care while holding them accountable, all to improve public safety. DJS is committed to improving outcomes for the youth we serve, not just by reducing their recidivism rates, but also by achieving outcomes related to educational attainment, workforce development, civic engagement, and other positive youth development opportunities.

Community Enhancements:

The Thrive Academy is the first program in the country where a juvenile justice agency is applying a Group Violence Reduction Strategy (GVRs) specifically focused on youth in the juvenile justice system. The Thrive Academy started in Baltimore City and Baltimore County in September 2023, and expanded to Prince George's and Anne Arundel Counties in January of 2024. Those four jurisdictions represented 85% of the gun violence against young people last year.

Each Thrive youth is paired with a specialized DJS case manager and a life coach from a non-profit employing people with lived experiences in the justice system. The life coaches are people who have often walked in their shoes, who meet with them and their parents or guardians to very clearly explain the ramifications of gun violence, including possibly going to prison, and harming others, themselves, or their families. This is not just an empty lecture, because the life coaches then help develop a life plan that moves the youth away from gun violence and towards success. Once that plan is developed and agreed upon, the life coach is in contact with the youth and family frequently to provide support and assure they're staying on the right path.

Thrive Academy youth are also provided with what we call a "Suitcase for Success" that is individualized for each youth's needs, and may include:

- Stipended employment with local employers or paid service opportunities along with workplace support and coaching,
- Assistance with attending college or vocational training,
- Confidential relocation assistance for youth and families who are in danger of gun violence,
- Trauma therapy,
- Opportunities for prosocial activities such as camping and museum tours, public speaking, and junior life coaching jobs for youth who become part of the "Thrive Academy Alumni Association",
- Fiscal incentives for participation and achieving agreed upon milestones.

DJS is focused on re-building a continuum of services to meet the needs of justice-involved youth, families, and our communities. During the prior administration, in response to a significant reduction in the population of youth arrested, detained, and committed to out-of-home placement, DJS closed five state-operated secure facilities and reduced spending on contracted out-of-home placements. Unfortunately, instead of using the cost savings to invest and increase the availability and funding for services, supports, and opportunities for youth in the community, the prior administration returned more than \$100 million in savings to the general fund over the last decade.

To dig out of that hole, DJS implemented a two-pronged approach to enhance the service continuum and meet the diverse needs of our youth and communities. First, in the short term, the department is quickly identifying gaps in the service continuum and mechanisms to fill those gaps. As an example, DJS expanded partnerships

with the Boys and Girls Clubs to serve youth at the front end of the system. Additionally, DJS is working with state and local partners at the Governor's Office of Crime Control and Prevention (GOCCP) and Local Management Boards (LMBs) to align grant and program opportunities that fill service gaps.

The second prong of the approach is a Community Investment Initiative (CII). DJS, in partnership with the Department of Public Safety and Correctional Services and the Department of Human Services, is working to identify the neighborhoods in Maryland with the highest needs and concentrations of our shared clients and work together – with the community – to provide youth and families services in an innovative and collaborative way. The collaborative CII initiative will ensure the Department no longer serves youth in isolation but rather works to help youth, families, and their communities to be healthier and safer.

Residential Enhancements

DJS improved its residential treatment programs by launching a new treatment program in July 2023.

The treatment program uses evidence-based treatment - a form of cognitive behavioral therapy shown to reduce recidivism - as its foundational framework. The goal is to teach young people skills to develop healthy ways to cope with stress, regulate their emotions, and improve relationships.

At the same time DJS:

- Partnered with the Juvenile Services Education Program to reduce idle time by launching after-school programming.
- Restarted off-grounds outings and trips for eligible youth.
- Launched an employment program with the Department of Natural Resources and the Department of the Environment to provide year-round jobs for youth.
- Significantly reduced staff vacancy rates in facilities, from 18% in January 2023 to 8% in December 2023, and
- Launched Innovation Teams to implement cutting-edge reforms in DJS facilities and enhance services, supports, and interventions.

Responses

Safe Summer Initiative

The fiscal 2024 working appropriation grew by \$3,144,329 in federal American Rescue Plan Act (ARPA) funds for the Safe Summer Initiative. This initiative was launched in June 2023 and is a DJS-led program that prioritizes early intervention for youth in the juvenile justice system. DJS coordinated with the Governor's Office of Crime Prevention and Policy (formerly known as the Governor's Office of Crime Prevention, Youth, and Victim Services) and the Department of Human Services (DHS) to allocate funds. The spending plan for the initiative, shown in Exhibit 11, includes \$5.0 million in ARPA funds. Despite its name, the initiative is expected to last for the duration of fiscal 2024. One of the elements funded through DJS – Thrive Academy – is expected to expand operations and is funded with general funds in fiscal 2025. Additional information about the Thrive Academy can be found in the Proposed Budget Change section of this analysis. **DJS should comment on how ARPA funds are being used by local governments to support the initiative.**

Response:

The statement of work for each of the four agreements funded through the DJS ARPA allocation is attached.

Medical Expenditures for Youth Are Aligned with Fiscal 2023 Actuals

Between fiscal 2024 and 2025, expenditures related to medical care increased by approximately \$1.6 million, or 46.3%. Based on the first four months of data, the detained and committed ADPs for youth may increase by 20.6% and 5.3% in fiscal 2024, respectively. Though it is too early to determine how the populations may change in fiscal 2025, it is likely that medical expenditures are under budgeted in the working appropriation. As

shown in Exhibit 14, corresponding with the 33.0% and 4.5% increases in the populations from fiscal 2022 to 2023, actual expenditures rose 74.4%. Compared with fiscal 2023, the allowance is 1.7% lower. **DJS should comment on whether a deficiency is required to meet the costs of medical care for youth in fiscal 2024 or how funding will be realigned.**

Response:

DJS does not require a deficiency to meet the costs of medical care for the youth in FY 2024.

Thrive Academy

The Thrive Academy is a community-based gun violence prevention program and case management model. Youth who are identified as being at high risk of being a victim or perpetrator of gun violence are provided with services such as life coaches, financial incentives, work and service stipends, relocation assistance, and college tuition or vocational training. Though it began as part of the Safe Summer Initiative, DJS will continue and expand its operations in fiscal 2025.

In the Thrive Academy model, youth in need of services are identified, and DJS contracts with organizations in different regions to provide services. DJS identifies potential participants for the program by reviewing its information about youth who were in some way involved with DJS over the past few years and through conversations with the following: law enforcement; community members; DJS staff; public defenders; and prosecutors. DJS issued the first notice of funding availability on August 10, 2023, and launched the program on September 1, 2023, in Baltimore City and Baltimore County with two partner organizations. In January 2024, operations began in Anne Arundel and Prince George's counties with two additional partner organizations.

In fiscal 2024, DJS is supporting this initiative with \$1.6 million in ARPA funds. DJS reports that fiscal 2024 operations in Prince George's County are being funded by a private foundation. General funds will be used for the cost of the program in all jurisdictions in fiscal 2025; and the cost increases by \$2.7 million between fiscal years. Across the four jurisdictions in fiscal 2024, there are 49 youths who are enrolled. **DJS should comment on how it will procure services in fiscal 2025, the expected youth participation in fiscal 2025, the estimated cost of the program per participant in fiscal 2024 and 2025, and how the use of the Thrive Academy will be evaluated over time for efficacy and affordability.**

Response:

DJS plans to procure services for the Thrive Academy by issuing an expression of interest to all programs that have a non-residential rate. A non-residential rate is issued by the Interagency Rate Committee (IRC). IRC membership includes representatives from the Department of Budget and Management, Department of Health, Department of Human Services, Department of Juvenile Services, Governor's Office for Children, and Maryland State Department of Education. The IRC is charged with developing and operating a fair, equitable, and predictable rate process for residential childcare and child placement agency programs. DJS will work with the Maryland Department of Education, the lead agency for the rates committee, to support credible messenger programs receiving a rate through the IRC.

DJS has three current agreements for the Thrive Academy which are estimated to serve a total of 150 youth over the course of FY24. Using that figure, the estimated cost per youth is \$10,000. For FY 2025 the total funding is \$4,350,000. This amount continues the existing funding for the 150 youth and expands the program to an additional 150 youth across the State. The estimated cost per youth, based on a budget of \$4,350,000 and serving 300 youth, is \$14,500 per youth.

DJS is working with the University of Pennsylvania's Crime and Justice Policy Lab (CJP) to conduct an evaluation of the Thrive Academy. CJP is recognized as one of the leading researchers of gun violence

reduction strategies (GVRS) in the country. The evaluation will assist DJS in assessing the efficacy and affordability of the program.

Enhance Services Continuum

The DPA includes \$7.0 million in general funds in the fiscal 2025 allowance for the effort to enhance the DJS services continuum in fiscal 2025. The funding would allow DJS to provide additional services to youth who cannot be prosecuted, youth on probation and placed in the community, and youth who are on aftercare following their OOHP. Funds would be used to fill service gaps and provide additional community-based programming. **DJS should provide a spending plan for this funding enhancement in fiscal 2025 and describe the services needed by youth in these populations.**

DJS will direct funds to support the needs of three populations:

- 1. Youth diverted from prosecution, including Children in Need of Supervision (CINS)**

DJS will expand services provided at the front end of the system to include interventions that provide family functioning, behavioral health, educational services, and specific interventions for youth under 12 who possess a gun. The number of CINS complaints increased tenfold over the last fiscal year due to the statutory changes enacted in the Juvenile Justice Reform Act, and the outreach to educate law enforcement, child-serving agencies, parents, and community members about the CINS process.

- 2. Youth Diverted from Pre-adjudication Detention**

During the analysis for the Thrive program, DJS identified many youths who did not meet Thrive criteria who reoffended during the pretrial release period. Often youth who reoffended were placed on electronic monitoring in the community for long lengths of time without service or programming interventions. To better support youth in the community, DJS will contract with local service providers to help youth and families navigate the services continuum and connect to appropriate programming and support.

- 3. Youth on Community Supervision or Aftercare**

There is a percentage of youth that are at moderate risk for gun violence but don't meet the Thrive Academy criteria. DJS will expand the supports and opportunities designed to prevent gun violence and meet the needs of moderate-risk youth in partnership with local communities. By working with the local communities DJS will enhance the current services to create a robust continuum of post-adjudication services in each county.

Community Investment Initiative

Beginning in fiscal 2025, DJS intends to work with the Department of Public Safety and Correctional Services (DPSCS) and DHS to launch three opportunity networks and provide funding to nonprofits that address crime and improve communities. The DPA includes \$5.0 million in general funds in the fiscal 2025 allowance for CII in fiscal 2025. DJS will also work with community organizations, local management boards, and local care teams to establish CII and opportunity network structures. The department reports that it will increase the number of opportunity networks to 10 over the next three fiscal years. **DJS should comment on how it will work with DPSCS and DHS to launch the opportunity networks, how the site locations will be chosen, and how it will procure services.**

Response:

The Departments of Public Safety and Correctional Services, Human Services, and Juvenile Services have each identified a staff member to lead the work of CII. The agency leads have created an interagency workgroup and focused their work by identifying a target population to serve. The target population includes young people ages 13-25, and their families, who have contact with at least two of the three agencies. Additionally, the workgroup will identify potential CII sites by mapping the zip codes of each agency's target population and layered additional data to points to include public benefit utilization and poverty rates. CII plans on procuring services by identifying a backbone organization that can grant funds and support grassroots organizations and small to

medium-sized nonprofits. Often programs that reflect the communities they serve are unable to obtain State funds. A backbone organization will operate to support programs by providing technical assistance, back-office support, and creating robust data tracking systems.

Recommendations:

Department Lacks a Current Facilities Master Plan

The eighth strategy in the 2024-2028 Strategic Plan is to right-size spending and space in congregate residential facilities. This is a particularly important goal while the department's residential populations are increasing compared to their pandemic-era levels, as discussed in the performance results section of this analysis. Though ADP for detained and committed youth remains below its prepandemic levels, actions taken by DJS in recent years have reduced the total bed space available for both populations, as shown in Exhibit 15.

On different occasions, facilities were closed, or populations were moved to bring youth closer to their communities, to provide better service provision for female youth, to address staffing issues, and because of poor facility conditions. At the end of fiscal 2020, DJS closed the J. DeWeese Carter Center and the Meadow Mountain Youth Center. In fiscal 2021, there were seven open detention facilities with a total capacity of 383 youth and six open committed facilities with a total capacity of 110 youth.

In fiscal 2022, the Thomas J.S. Waxter (Waxter) Children's Center closed. Girls who were placed at Waxter then moved to the Alfred D. Noyes Children's Center (Noyes). Also in fiscal 2022, Backbone Mountain Youth Center had its capacity decreased to 18 for most of the fiscal year, Garrett Children's Center closed in November 2022, and Victor Cullen Center's capacity decreased from 48 to 18. Detention capacity stayed the same, while the capacity of committed centers fell from 110 to 66.

In fiscal 2023, Noyes was closed for renovations, and its staff relocated to the Cheltenham Youth Detention Center. This resulted in the detention capacity decreasing from 383 to 341. The Green Ridge Mountain Quest facility closed a few weeks later in November 2022. The bed space at Backbone Mountain Youth Center, Green Ridge Youth Center, and Victor Cullen Center were increased in fiscal 2023, bringing the capacity at committed treatment facilities from 66 to 84 in fiscal 2023, partially to support greater population demands.

The department has not required the use of capital funds to manage these changes in its bed capacity. The utilization of capital funds may be appropriate, and funding in the fiscal 2025 capital budget is included for a committed treatment center. Additionally, according to the strategic plan document, by the end of fiscal 2024, DJS will "launch system assessment to determine spending, space utilization, program utilization, and other resource allocation." The assessment should be a priority for the department as its most recent FMP was created in 2015 and includes projects that the department no longer intends to pursue. The current Capital Improvement Program (CIP) is shown in Exhibit 16.

The fiscal 2025 capital budget includes provisions to de-authorize funding for two projects previously provided to DJS: the Cheltenham Youth Treatment Center for male and female youth; and the Cheltenham Youth Detention Center – Addition for Females. Of the two projects in the current CIP, only one includes planned residential space. The Maryland Youth Residence Center, when completed, would increase the committed facility capacity for male youth by 24 as early as June 2028.

DJS reports that it is in the process of assessing all facilities and will have a new FMP completed by December 31, 2024. The Department of Legislative Services (DLS) recommends withholding \$100,000 in general funds pending the submission of the FMP by January 1, 2025.

Response:

DJS agrees to submit a FMP, however requests funds not be withheld.

Report on Out-of-home Placement Wait Times

DJS is the second largest youth-placing agency in Maryland for youth who require an OOHP. During the 2023 session, the budget committees were concerned that youth may require treatment and must wait for services to be provided. The committees requested that DJS provide a report by January 1, 2024, on the wait times that the youth it places experience before receiving a community-based placement, hospitalization, family home placement, or a non-community-based placement, including a breakdown of wait times by jurisdiction. Data was requested for calendar 2023 and any previous years for which data was available. DJS submitted its report on February 6, 2024, using a fiscal year format. While the provision of data in fiscal years makes it more comparable to data that the department compiles in the department's annual Data Resource Guide, it is not consistent with the calendar year format used in the annual State of Maryland Out-of-Home Placement and Family Preservation Resource Plan, to which DJS is a contributor.

DJS reports that ALOS for a youth pending placement to an OOHP was 52.2 days in fiscal 2023. The report does not specify how the 52.2 figure was calculated. Youth may be pending placement while in a DJS-operated detention facility or while home, home with additional services, home under community detention and/or electronic monitoring, in family shelter care, in structured shelter care, in acute care hospitals, or in psychiatric respite care programs. Wait times for each type of OOHP were not provided. ALOS for youth post-disposition and youth post-removal from a treatment program in each detention facility were provided for the youth in DJS-operated detention facilities only.

The report was submitted late, and though it contained information relevant to the request, the data was not provided in the requested format. DLS recommends the committees adopt language withholding \$50,000 in fiscal 2025 general funds pending the submission of an updated report by January 1, 2025.

Response:

DJS agrees to submit an updated report, however requests funds not be withheld.

Attachment 1

City of Baltimore - Group Violence Reduction Strategy (GVRs)

Baltimore's Group Violence Reduction Strategy (GVRs), also known as focused deterrence, is a proven violence reduction strategy that uses direct, respectful communication of a powerful anti-violence message to groups and individuals at the highest risk of violence. The direct, sustained engagement presented to a small number of group-involved individuals is facilitated through a partnership of community leaders, social service providers, and law enforcement standing and acting together. GVRs explicitly focuses on groups because, statistically, groups drive the majority of violence (as both victims and perpetrators) while only making up 0.5-2% of the population. By focusing on these groups, and the individuals within them, GVRs promotes a method of strategic enforcement that lowers gun violence "while subjecting smaller numbers of people and groups to criminal justice intervention."¹

The services component is a vital aspect of GVRs. Services offer those at the highest risk of shooting someone or being shot an alternative to engaging in violent social networks by giving wrap-around support and the means to create new, more constructive social networks based on community, personal safety and prosperity. Service Providers provide life coaching, relocation, education assistance, job placement, physiological counseling referral and other services as necessary. Services extend past the individual to extend to the participant's immediate family. To date we have seen only a 7% recidivism rate amongst our participants engaged with a service provider. We have seen less than a 2% revictimization rate amongst that same population.

Adding to the services of our providers will offer more opportunity for growth and prosperity, further pulling those participants further from the violent social networks with whom they had engaged.

A vital component of the Mayor's comprehensive violence reduction plan is neighborhood stabilization in neighborhoods that have experienced trauma from gun violence. CSNR is an all-hands-on-deck approach to stabilizing traumatized neighborhoods by strategically providing place-based and person-based services to deter further gun violence. Examples of such place-based services would include lighting; road repair; fencing; playground repair; garbage clean-up; grass and tree cutting; camera installation; and beautification such as murals, micro-park builds, and monument/statue installation. Person-based services include, but are not limited to: mental health treatment, addiction assistance, homeless assistance, and Narcan training and distribution. Evidence has shown that neighborhood stabilizations such as Baltimore's CSNR reduce gun violence and other violent crimes dramatically. For example, Cincinnati's PIVOT response showed vast reductions in gun violence in the time after tailored place-based measures were enacted².

With added resources the City could, with and through its community partners, further enhance these tailored place-and-persona based initiatives to further reduce gun violence and offer hope and prosperity to historically disenfranchised and traumatized communities.

¹ Andrew V. Papachristos, and David S. Kirk, "Changing the street dynamic: Evaluating Chicago's group violence reduction strategy." *Criminology and Public Policy* (2015).

² See cincinnati-oh.gov/police/community-involvement/pivot/pivot-case-studies/site2/

City of Baltimore – B'More This Summer – Integrated Summer Youth Engagement Strategy

On April 11, 2023, Mayor Brandon M. Scott committed that Baltimore would re-engage the city's youth curfew policy. Delivering on the commitment of investing in the promise of Baltimore City's young people, the Mayor and City Administrator tasked the Mayor's Office of Children and Family Success (MOCFS) and the Mayor's Office of Neighborhood Safety and Engagement (MONSE) with co-developing an integrated summer youth engagement plan that prioritizes Baltimore youth and takes an all-hands-on-deck approach to ensure their safety.

The Scott Administration has taken a distinctly different approach in the planning and execution of a summer youth strategy, one that centers the perspectives and desires of young people and reduces unnecessary interaction with law enforcement. With a goal of prioritizing the safety, wellbeing, and engagement of Baltimore youth, this strategy seeks to effectively meet young people where they are.

Summer Youth Engagement Opportunities

Hearing directly from young people was an essential component of the planning of this strategy. Over three weeks, MOCFS engaged over 300 young people in a series of discussions across eight schools and recreation centers. The following recurring themes emerged:

- *Young people want weekend engagement to "catch a vibe and link up;"*
- *Young people need and want opportunities to work and earn money during the week;*
- *Young people need a break from being at home sometimes, including to get a break from being caregivers for siblings and/or elders;*
- *Some young people indicated knowing that unacceptable behavior will happen at a given event AND with no other options for engagement, choose to go anyway...*

This strategy is also informed by lessons learned from past youth curfew attempts by the City of Baltimore, including the need to lead with structured out-of-school-time supports and immediate connections to services and resources. This strategy is designed to ultimately move away from City-based curfew management through the development of high-quality summer programming and engagement opportunities for youth tailored to their expressed interests.

Youth Curfew Engagement

Curfew engagement will happen at both static and dynamic locations. Three primary static locations have been identified, based on their popularity for youth gatherings post-curfew: Inner Harbor, Fells Point, and Federal Hill. Additionally, through the use of community information and BPD intelligence, Curfew Engagement Staff will mobilize as needed to areas in the city where large crowds of youth may be gathering to encourage them to disburse and return home and/or to share programming information with them. It is equally important that individual and/or small groups of children and youth be engaged during this strategy because, in many cases, these are the young people at most risk of harm or in need of social supports. It is with this in mind, that transportation vehicles will also travel through Baltimore's neighborhoods to assess where curfew engagement should occur.

Proposed Budget

Summer Youth Engagement (Memorial Day through Labor Day)	
Hourly Event Staffing – Community Action Partnership Staff	\$80,000
Youth Engagement for Youth Violence Prevention – Facilitation	\$20,000
Youth Engagement – Meals and Stipends for Youth	\$20,000
Youth Curfew Engagement (Memorial Day through Labor Day)	
Pre/Post Curfew Outreach and Engagement Staff – CBO – We Our Us	\$50,000
Post Curfew Outreach and Engagement Staff – BCPSS Social Workers	\$65,000
Post Curfew Outreach and Engagement Staff – University of MD School of Social Work Students	\$16,000
TOTAL ASK	\$251,000

DEPARTMENT OF JUVENILE SERVICES
24-MOU-ROCA-001
AMENDMENT #1

In 2023, the Department of Juvenile Services (“DJS”) and Roca Baltimore, LLC (“Roca”) (collectively, “the Parties”) entered into Memorandum of Understanding (“MOU”) #24-MOU-ROCA-001. Under this MOU, funds that had been appropriated expressly for a grant to Roca were allocated to it in exchange for the delivery of various services to youth, as more fully described in the MOU.

In 2023, per Appropriation Amendment No. 006-24, the General Assembly appropriated, among other funds, \$250,000 to DJS for youth services in Baltimore County. County officials have requested that DJS allocate these funds directly to Roca to support Roca’s expansion of services to Baltimore County youth, and Roca itself has requested the funds specifically to help expand its transitional employment programing in the County (Attachment 1). Consequently, the Parties now amend the Agreement, by and through this Amendment # 1, to provide for this allocation, in consideration for which Roca agrees to provide services in accordance with the approved program budget (Attachment 2). All other terms and conditions of the Agreement remain in full force and effect and apply with equal force to the funds and services provided under this Amendment #1.

This Amendment No. 1 shall become effective upon execution by the Parties.

IN WITNESS WHEREOF, the parties hereto have set their hands and seals:

For DJS:



9/18/2023

Vincent Schiraldi

(Date)

Secretary of Juvenile Services

For Roca:



Anne Healy

9/27/23

CFO

Attachment 1- Statement of Work

Department of Juvenile Services is to receive ARPA funds from Department of Budget Management and ensure to support Summer Safe Initiative. The Department will be transferring funds in the total amount of \$278,594, which is listed in the Inter Agency Agreement to all the agencies listed within the attachment to provide programming. Below is the Programs that Montgomery County will providing the funds to, a description of service, and the number of youth expected to receive the program and impact. The work that is provided is to provide funds to non-profits in Montgomery County to provide summer activities to over 3,805 youth in the county.

Below is a summary of the programs:

Program Name	Service
Action Youth Media	Summer and Afterschool Programing in film making for 75 youth in Silver Spring and Tacoma park
Arts on the Block	The apprentice program will provide 20 emerging adults (18-24) in Silver Spring paid internships in the visual arts.
Iglesias de Restauracion Apotoles y Profetas	Casa de Restauracion will provide street outreach in Silver Spring Glenmont, Wheaton, Aspen Hill and Rockville emerging adults (18-24) who are homeless or using substances. The program will provide housing, clothing and meals.
Community Bridges., Inc.	The program will provide 75 girls in Silver Spring and Gaithersburg programing to increase self-confidence by participating in community service projects
Community Use of Public Facilities	Montgomery County Recreation will provide reduced field and recreation cost along with low cost recreation programing for youth between the ages of 18-21 in Montgomery county. This will impact 2,800 youth and their families.
Crittenton Services of Greater Washington	The program will be at 6 middle schools and provide positive youth development for 42 girls.
Elite Soccer Youth Development Academy	The program will provide 250 youth between 13 and 18 in Silver Spring and Gaithersburg with year round soccer development, academic support and personal development.
Identity, Inc.	The program will provide therapeutic recreation and positive youth development for youth in Gaithersburg and Germantown. The program will serve 50 youth between the ages of 16-24 and provide them with wellbeing activities, academic support and field trips.
Latin American Youth Center	The Center will provide workforce readiness, out of school-time activities to include: stipend internships, entrepreneurship opportunities. Additionally the Center will provide case management.
Oromo Community Organization of DMV	The program will provide 200 youth with positive youth development though fitness, community engagement, educational support and career guidance though an African cultural lens. The program will serve youth in between the ages of 13-25.

Rec-Mode Fitness & Boxing	The program will teach boxing to provide a positive outlet for aggression. Provide youth with mental and physical fitness and provide educational and personal development. The program will serve 50 youth between 7-21 in Silver Spring
DHHS- Montgomery County	The Street Outreach Network will provide community engagement opportunities for youth, along with opportunities to work as a team through educational field trips. The program will serve Germantown, Montgomery Village, Glenmont and Wheaton. It will serve 75 youth between the ages of 13-24

Funds should be disturbed prior to September 30, 2023. Funds should be spent prior to December 31, 2023