



**Department of Public Safety and Correctional Services  
Office of the Secretary**

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Department of Public Safety and Correctional Services  
DOC - Q01  
Fiscal Year 2026 Capital Budget  
Response to Department of Legislative Services Analysis

Senate Budget and Taxation Committee  
Capital Budget Subcommittee  
Senator Craig Zucker, Chair  
March 4, 2025

Appropriations Committee  
Capital Budget Subcommittee  
Delegate Mark Chang, Chair  
March 3, 2025

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**Baltimore Therapeutic Treatment Center**

**ISSUE: DPSCS should provide an update on the procurement process and the expected construction contract aware date.**

**Response:** The Design Phase for BTTC is in its final stage. 100% Construction documents are expected to be completed by the end of March. The final review process will be complete by the end of April with the bid documents on-line by May. Sixty days will be allowed for bidders to respond. Award of a construction contract is expected in October 2025.

**ISSUE: DPSCS should provide an update on the most recent operating impact statement.**

**Response:** As DPSCS/DGS moves through the design phase into the bid phase a final Operating Impact statement (OIS) will be generated and forwarded to DBM. Attached is the staffing plan for BTTC that is in its final form. The staffing plan is a major component of the OIS. DPSCS/DGS will finalize the OIS over the summer of 2025.

## **New Life Skills and Reentry Center for Women Project**

**ISSUE: DPSCS should discuss the preliminary conclusions of the consultants' population forecast, needs assessment, and staffing model.**

**Response:** The Project Program Part I and Part II for the Life Skills and Reentry Center for Women undertook a comprehensive quantitative and qualitative analysis to arrive at the forecasted bedspace needed for the facility. That analysis can be found in Section B. Project Justification (Part I, Page 9). The statistical forecasting (quantitative) is presented on Page 20 of Part I, while the Qualitative Forces section is found on Page 24 of Part I, which takes the empirical models.

- In short, the Lower Bound model was selected because it represented the policy efforts of DOC to get these women out of incarceration, send them home to counties with MOUs for Electronic Monitoring (EM), and reduce the footprint of prisons in Maryland. The forecasted numbers also reflected that not all women in prerelease return to Baltimore.

With respect to the staffing model, that information is available in Section C. Project Scope (Part I, Page 28). That section describes the unique and expansive services available in this building, and then Section 3. Users & Staff present the staffing model. This model is absolutely preliminary at this point, described as follows:

- At this point in the project, it is premature to predict a comprehensive staffing plan, which will optimally occur during the Design phase of the project. What follows is the result of consultation with the user agency, review of staffing plans for DPSCS pre-release facilities no longer in operation, and review of facilities in other jurisdictions with similar missions. Below [in Table C3-1 on page 32 of Part I] is an overview of possible positions, presented in Full-Time Equivalent (FTE), without consideration for Net Annual Work Hours (NAWH), and requires further development, refinement, and validation in subsequent phases of the project as the program and design of the facility evolve.

**ISSUE: DPSCS should provide an updated timelines for spending the project's prior authorizations.**

**Response:** The Solicitation for Architectural and Engineering services was posted to eMMA on February 6, 2025. Bids for A&E design services are due on March 11, 2025. Expect Award of Contract and Notice to Proceed with the design by September 2025. Design duration 16 months. Design

complete by March 2027. The bid results will determine when and how much of the prior authorizations will be encumbered. The design group will subcontract several several consultants to support the process to include:

Scheduling Consultant  
Inspection and Testing  
Commissioning  
Photographic Document Consultant  
Surveyors  
Environmental Consultants