

Morgan State University

MISSION

Morgan State University is, by legislative statute, Maryland's public urban university. Morgan serves the community, region, State, nation, and world as an intellectual and creative resource by supporting, empowering, and preparing high-quality, diverse graduates to lead the world. The University offers innovative, inclusive, and distinctive educational experiences to a broad cross-section of the population in a comprehensive range of disciplines at the baccalaureate, master's, doctoral, and professional degree levels. Through collaborative pursuits, scholarly research, creative endeavors, and dedicated public service, the University gives significant priority to addressing societal problems, particularly those prevalent in urban communities. These goals and objectives reflect the University's ten-year strategic plan, which focuses on the five strategic goals including: Enhancing Student Success, Enhancing Morgan's Status as a Doctoral Research University, Improving and Sustaining Morgan's Infrastructure and Operational Processes, Growing Morgan's Resources, and Engaging with the Community.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Enhancing Student Success – Morgan will create an educational environment that enhances student success.

- Obj. 1.1 Increase the graduation rate of Morgan undergraduates to 40 percent by 2017.
- Obj. 1.2 Increase the graduation rate of PELL recipients to 35 percent by 2017.
- Obj. 1.3 Increase the second-year retention rate of Morgan undergraduates to 78 percent by 2017.
- Obj. 1.4 Increase the percent of high-ability freshmen to 22 percent by 2017.
- Obj. 1.5 Increase the diversity of undergraduate students to 15 percent by 2017.

Performance Measures	2013 Act.	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Est.	2019 Est.
Six-year graduation rate	31%	34%	32%	30%	32%	37%	40%
Six-year graduation rate of African-Americans	30%	32%	32%	30%	31%	37%	40%
Six-year graduation rate of PELL recipients	26%	33%	29%	30%	32%	34%	37%
FTE student-authorized faculty ratio	20.6:1	17.9:1	18.4:1	17.8:1	18.1:1	18.1:1	18.1:1
Average class size of first year course offering	24	25	24	26	31	31	31
Percent of first-year courses taught by full-time faculty	32%	32%	31%	29%	28%	29%	30%
Second-year retention rate	72%	72%	75%	75%	71%	74%	76%
Second-year retention rate of African-Americans	72%	72%	77%	75%	70%	74%	76%
Number of honor freshmen enrolled	165	157	162	162	217	220	225
Percent of honor freshmen enrolled	16.2%	15.1%	18.3%	14.0%	19.0%	19.0%	19.5%
Total percent of diverse students	10.5%	11.2%	11.0%	13.0%	18.0%	18.5%	19.0%
Percent of Asian or Native Hawaiian students enrolled	1.6%	1.5%	1.4%	0.7%	1.0%	1.0%	1.5%
Percent of Native American students enrolled	0.3%	0.3%	0.3%	0.3%	0.2%	0.3%	3.0%
Percent of Caucasian students enrolled	1.9%	2.0%	2.0%	1.8%	1.9%	2.0%	2.0%
Percent of Hispanic students enrolled	2.6%	2.9%	2.9%	3.6%	3.5%	3.7%	3.8%
Percent of International students enrolled	4.1%	4.4%	4.4%	6.6%	11.4%	11.5%	11.5%

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- Obj. 1.6** Increase the percentage of Maryland community college transfer students as a percent of undergraduate enrollment to 8 percent by 2017.
- Obj. 1.7** Maintain the pool of college applicants to Morgan from urban school districts in Maryland at 40 percent in 2017.
- Obj. 1.8** Increase the number of bachelor's recipients in science, technology, engineering, and math (STEM) fields to 200 by 2017.
- Obj. 1.9** Increase the number of baccalaureates awarded in teacher education to 65 by 2017.
- Obj 1.10** Maintain the percentage of bachelor's recipients satisfied with education received in preparation for graduate/professional study at 98 percent or better.
- Obj 1.11** Increase the percentage of bachelor's recipients satisfied with education received in preparation for the workforce to 98 percent by 2017.
- Obj 1.12** Increase the percentage of employers satisfied with employees who are Morgan bachelor's recipients to 95 percent by 2017.

Performance Measures	2013 Act.	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Est.	2019 Est.
Percent of Maryland community college transfer students	3.4%	2.7%	2.8%	3.3%	3.3%	3.4%	3.5%
Percent of freshman applicants from urban districts	34.2%	33.8%	37.5%	35.5%	29.6%	31.0%	33.0%
Percent of students accepted from urban districts	57.1%	56.8%	66.0%	65.4%	61.1%	62.0%	63.0%
Percent of students enrolled from urban districts	51.0%	50.6%	54.6%	49.5%	48.1%	50.0%	50.0%
Total number of STEM bachelor's recipients	190	185	192	192	210	210	215
Number of underrepresented minority STEM bachelor's recipients	178	173	143	155	158	160	165
Number of women STEM bachelor's recipients	81	79	73	81	67	70	73
Number of baccalaureates awarded in teacher education	45	67	70	65	90	70	80
Praxis pass rate	100%	100%	100%	100%	100%	100%	100%
Number of new hires teaching in Maryland schools	18	19	20	18	25	20	25
Percent of students who attend graduate/professional schools	26%	23%	26%	21%	48%	48%	50%
Percent of students rating preparation for graduate/professional school excellent, good, or fair	100%	96%	90%	100%	100%	98%	98%
Percent of bachelor's recipients employed one year after graduation	80%	82%	90%	87%	81%	85%	90%
Percent of bachelor's recipients employed in Maryland one year after graduation	73%	70%	64%	70%	76%	70%	75%
Percent of students rating preparation for jobs excellent, good, or fair	80%	82%	86%	82%	91%	98%	98%
Percent of employers satisfied with employees who are Morgan bachelor's recipients	86%	95%	94%	88%	89%	90%	95%

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Goal 2. Enhancing Morgan's Status as a Doctoral Research University: Morgan will enhance its status as a doctoral research university.

- Obj. 2.1 Increase research grants and contract awards to \$37 million by 2017.
- Obj. 2.2 Increase scholarly publications and activities to 3.5 per full-time tenured/tenure track faculty by 2017.
- Obj. 2.3 Increase the number of doctorate degrees awarded to 45 by 2017.

Performance Measures	2013 Act.	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Est.	2019 Est.
Number of faculty engaged as Principal Investigators in funded research or contracts	84	85	77	70	70	75	80
Value of grants and contracts (millions)	\$28	\$29	\$26	\$30	\$30	\$32	\$34
Number of scholarly publications and activities per full-time tenured/tenure track faculty	3.2	2.8	3.3	3.3	3.1	3.2	3.3
Total doctoral degree recipients	33	52	58	48	54	55	55
Doctoral degree recipients in STEM	4	11	7	7	7	10	10
Doctoral degree recipients in non-STEM	29	41	51	41	47	45	45

Goal 3. Improving and Sustaining Morgan's Infrastructure and Operational Processes: Morgan will enhance its infrastructure and processes.

- Obj. 3.1 Reduce campus electricity usage by 10 percent by 2017 through effective conservation measures, persistent curtailment, and enhanced efficiency services for the expanding number of facilities on its campus.
- Obj. 3.2 Reduce campus natural gas usage by 10 percent by 2017.

Performance Measures	2013 Act.	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Est.	2019 Est.
Reduced electricity usage	2.0%	3.0%	3.0%	3.0%	2.0%	2.0%	3.0%
Reduced natural gas usage	2.0%	4.0%	5.0%	4.0%	2.0%	2.0%	3.0%

Goal 4. Growing Morgan's Resources: Morgan will expand its human capital as well as its financial resources.

- Obj. 4.1 Increase cumulative private and philanthropic donations to \$30 million by 2017.
- Obj. 4.2 Maintain the alumni giving rate at 15 percent through 2017.

Performance Measures	2013 Act.	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Est.	2019 Est.
Cumulative private and philanthropic donations (millions)	\$18.1	\$22.8	\$28.0	\$34.0	\$40.0	\$46.0	\$50.0
Calendar year alumni giving rate	16.5%	17.0%	17.0%	17.0%	17.0%	17.0%	17.0%

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- Goal 5. Engaging with the Community: Morgan will engage with community residents and officials in the use of knowledge derived from faculty and student research.**
- Obj. 5.1** Increase partnerships with Baltimore City public schools, government agencies, businesses and industries, and non-profit and community organizations to 375 by 2017.
 - Obj. 5.2** Increase the number of students participating in University-sponsored community service to 600 by 2017.

Performance Measures	2013 Act.	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Est.	2019 Est.
Number of partnerships with Baltimore City public schools	121	130	132	155	160	165	170
Number of partnerships with other State public schools	2	9	11	21	25	30	35
Number of partnerships with government agencies, businesses and industries, and non-profit and community organizations	337	340	342	373	375	380	385
Number of students participating in University-sponsored community service	425	500	520	646	650	655	670

NOTES

¹ Data for 2017 is estimated because it is reported on a calendar year basis.

Morgan State University

R13M00.00

Program Description

Morgan State University, founded in 1867, is a doctoral/research university. With an enrollment of more than 7,600 students, the northeast Baltimore campus is the largest of the State's four historically black institutions. Morgan offers baccalaureate, master's and doctorate programs in the fields of liberal arts, the sciences, engineering, public health, nursing, education, and business.

Summary of Morgan State University

	FY 2017 Actual	FY 2018 Estimated	FY 2019 Estimated
Total Number of Authorized Positions	1,117.00	1,117.00	1,115.00
Total Number of Contractual Positions	510.00	510.00	510.00
Salaries, Wages and Fringe Benefits	113,496,185	116,080,826	115,662,091
Technical and Special Fees	31,659,702	30,258,673	32,413,908
Operating Expenses	97,231,080	102,906,975	113,275,720
Beginning Balance (CUF)	81,708,447	81,687,483	81,687,483
Current Unrestricted Revenue:			
Tuition and Fees	65,108,565	62,662,628	68,514,091
State General Funds	91,060,272	92,150,511	94,292,819
Higher Education Investment Fund	2,143,109	2,234,810	2,360,000
Federal Grants and Contracts	3,354,906	2,800,000	3,500,000
State and Local Grants and Contracts	203,906	225,000	225,000
Sales and Services of Educational Activities	261,592	300,000	300,000
Sales and Services - Auxiliary Enterprises	32,982,758	33,193,103	34,607,473
Other Sources	3,000,418	2,161,797	2,926,639
Transfer (to)/ Plant Fund	(2,607,838)	-	-
Transfer (to)/from Fund Balance	20,964	-	-
Total Unrestricted Revenue	195,528,653	195,727,849	206,726,022
Current Restricted Revenue:			
Federal Grants and Contracts	43,685,044	49,018,625	49,925,697
State and Local Grants and Contracts	1,454,139	3,100,000	3,200,000
Other Sources	1,719,131	1,400,000	1,500,000
Total Restricted Revenue	46,858,314	53,518,625	54,625,697
Total Revenue	242,386,967	249,246,474	261,351,719
Ending Balance (CUF)	81,687,483	81,687,483	81,687,483

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R13M00.00

	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimated	FY 2019 Estimated
Institutional Profile: MSU				
Mandatory Tuition and Fees (\$):				
Full-Time Undergraduate:				
Resident (per year)	7,508	7,636	7,767	8,155
Non-Resident (per year)	17,182	17,504	17,833	18,190
Part-Time Undergraduate:				
Resident (per credit)	307	313	320	336
Non-Resident (per credit)	657	670	684	698
Part-Time Graduate:				
Resident (per credit)	459	471	492	517
Non-Resident (per credit)	825	848	890	935
Room Charge (double)	6,216	6,340	6,436	6,565
Board Charge (10 meals)	2,974	3,063	3,110	3,172
Board Charge (14 meals)	3,202	3,298	3,350	3,417
Board Charge (19 meals)	3,466	3,570	3,624	3,696
State Appropriation per FTES	12,966	13,923	13,691	14,020
State % Non-Auxiliary, Unrestricted Funds	59	57	58	56

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R13M00.00

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Estimated
Performance Measures/Performance Indicators				
Total Student Headcount	7,725	7,689	7,869	7,869
% Resident	75	72	78	78
% Undergraduate	82	83	81	81
% Financial Aid	93	87	93	93
% Other Race	21	25	21	21
% Full Time	85	88	85	85
Full-Time Teaching Faculty Headcount	352	356	356	356
% Tenured	41	43	41	41
% Terminal Degree	69	71	69	69
Total Credit Hours	199,474	199,515	207,575	207,575
% Undergraduate	87	88	87	87
Full-Time Equivalent (FTE) Students	6,643	6,694	6,894	6,894
Full-Time Equivalent (FTE) Faculty	550	569	569	569
% Part-Time	34.5	34.0	33.4	33.4
FTE Student/FTE Faculty Ratio	12	12	12	12
Research Grants Received	131	104	110	115
Dollar Value (millions)	30.8	30.1	34.1	35.2
Number Campus Buildings	47	47	47	47
Gross Square Feet Total (millions)	3.0	3.0	3.1	3.1
% Non-Auxiliary	70	68	70	70
Total Number Programs:	99			
Total Degrees Awarded:	1,330			
% Bachelor:	73%			
% Master:	23%			
% Doctorate	4%			
Most Awarded Bachelor Degrees by Discipline:				
	Bachelor	Master	Doctorate	Total
Architecture/Planning	51	31	0	82
Business and Management	160	85	2	247
Education	92	30	25	147
Engineering	138	23	3	164
Public Affairs and Services	69	69	5	143
Social Sciences	82	13	3	98
Telecommunications	106	7	0	113

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R13M00.01 Instruction

Program Description

This program includes expenditures for all formally organized activities that are part of the instruction program, including summer sessions and other periods outside the regular term.

Appropriation Statement

	2017 Actual	2018 Appropriation	2019 Allowance
Number of Authorized Positions	408.00	408.00	406.00
Number of Contractual Positions	225.00	225.00	225.00
01 Salaries, Wages and Fringe Benefits	43,443,480	45,817,548	45,799,404
02 Technical and Special Fees	10,726,627	8,770,894	10,308,750
03 Communications	49,810	49,810	50,806
04 Travel	291,875	294,795	300,691
08 Contractual Services	645,363	651,817	664,852
09 Supplies and Materials	461,984	467,181	876,526
11 Equipment - Additional	36,309	36,753	237,488
12 Grants, Subsidies, and Contributions	16,870	0	0
13 Fixed Charges	554,299	588,431	600,200
14 Land and Structures	175	0	0
Total Operating Expenses	2,056,685	2,088,787	2,730,563
Total Expenditure	56,226,792	56,677,229	58,838,717
Unrestricted Fund Expenditure	56,135,188	56,543,882	58,705,370
Restricted Fund Expenditure	91,604	133,347	133,347
Total Expenditure	56,226,792	56,677,229	58,838,717

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R13M00.02 Research

Program Description

This program includes expenditures for research projects, financed by Federal agencies and private foundations, that are limited to the specific functions for which funds were granted.

Appropriation Statement

	2017 Actual	2018 Appropriation	2019 Allowance
Number of Authorized Positions	89.00	89.00	89.00
Number of Contractual Positions	121.00	121.00	121.00
01 Salaries, Wages and Fringe Benefits	9,041,505	8,915,763	8,922,735
02 Technical and Special Fees	9,260,699	9,271,445	9,797,007
03 Communications	4,476	74,840	75,834
04 Travel	1,040,173	1,022,726	1,028,300
07 Motor Vehicle Operation and Maintenance	49,808	46,594	48,972
08 Contractual Services	6,554,436	8,872,799	9,012,647
09 Supplies and Materials	1,403,394	2,035,577	2,156,039
11 Equipment - Additional	844,595	2,038,081	2,147,065
12 Grants, Subsidies, and Contributions	2,731,197	2,934,268	3,163,610
13 Fixed Charges	115,814	595,934	601,135
14 Land and Structures	168,233	404,397	404,397
Total Operating Expenses	<u>12,912,126</u>	<u>18,025,216</u>	<u>18,637,999</u>
Total Expenditure	<u>31,214,330</u>	<u>36,212,424</u>	<u>37,357,741</u>
Unrestricted Fund Expenditure	1,115,510	2,112,218	2,165,114
Restricted Fund Expenditure	<u>30,098,820</u>	<u>34,100,206</u>	<u>35,192,627</u>
Total Expenditure	<u>31,214,330</u>	<u>36,212,424</u>	<u>37,357,741</u>

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R13M00.03 Public Service

Program Description

This program includes expenditures for activities that are established primarily to provide non-instructional services beneficial to individuals and groups external to the institution.

Appropriation Statement

	2017 Actual	2018 Appropriation	2019 Allowance
Number of Authorized Positions	1.00	1.00	1.00
Number of Contractual Positions	3.00	3.00	3.00
01 Salaries, Wages and Fringe Benefits	107,783	96,260	95,970
02 Technical and Special Fees	173,110	194,687	207,800
03 Communications	4,175	4,175	4,259
04 Travel	1,246	3,820	3,897
06 Fuel and Utilities	9,648	10,510	10,720
08 Contractual Services	42,846	89,436	90,224
09 Supplies and Materials	26,194	27,546	28,096
11 Equipment - Additional	3,036	8,834	8,891
12 Grants, Subsidies, and Contributions	0	800	800
13 Fixed Charges	4,074	4,282	4,325
Total Operating Expenses	91,219	149,403	151,212
Total Expenditure	372,112	440,350	454,982
Unrestricted Fund Expenditure	372,112	440,350	454,982
Total Expenditure	372,112	440,350	454,982

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R13M00.04 Academic Support

Program Description

This program includes expenditures for support services for the instruction program. It includes libraries, museums, media services, academic computing support, and administration.

Appropriation Statement

	2017 Actual	2018 Appropriation	2019 Allowance
Number of Authorized Positions	127.00	127.00	127.00
Number of Contractual Positions	33.00	33.00	33.00
01 Salaries, Wages and Fringe Benefits	13,446,951	13,643,738	13,397,447
02 Technical and Special Fees	2,765,408	2,778,989	2,827,073
03 Communications	103,276	103,276	105,341
04 Travel	371,331	375,453	383,628
06 Fuel and Utilities	700	656	669
07 Motor Vehicle Operation and Maintenance	33,319	33,652	34,325
08 Contractual Services	2,010,298	2,026,682	2,203,163
09 Supplies and Materials	754,451	867,810	914,793
11 Equipment - Additional	758,165	787,674	802,716
12 Grants, Subsidies, and Contributions	17,000	17,170	17,513
13 Fixed Charges	1,464,813	1,480,673	1,584,150
14 Land and Structures	629	3,284	3,350
Total Operating Expenses	5,513,982	5,696,330	6,049,648
Total Expenditure	21,726,341	22,119,057	22,274,168
Unrestricted Fund Expenditure	21,636,175	22,003,663	22,158,774
Restricted Fund Expenditure	90,166	115,394	115,394
Total Expenditure	21,726,341	22,119,057	22,274,168

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R13M00.05 Student Services

Program Description

This program includes expenditures for offices of admissions and registrar. It includes counseling, career guidance, financial aid administration, student admissions and records, and student health services.

Appropriation Statement

	2017 Actual	2018 Appropriation	2019 Allowance
Number of Authorized Positions	65.00	65.00	65.00
Number of Contractual Positions	12.00	12.00	12.00
01 Salaries, Wages and Fringe Benefits	4,901,007	4,921,637	5,159,570
02 Technical and Special Fees	895,529	905,344	907,415
03 Communications	130,606	130,606	133,217
04 Travel	140,278	141,680	144,513
06 Fuel and Utilities	0	1,355	1,368
08 Contractual Services	1,406,267	1,420,329	1,465,219
09 Supplies and Materials	179,317	181,109	187,130
11 Equipment - Additional	0	25,952	26,471
13 Fixed Charges	17,615	17,790	18,147
Total Operating Expenses	<u>1,874,083</u>	<u>1,918,821</u>	<u>1,976,065</u>
Total Expenditure	<u>7,670,619</u>	<u>7,745,802</u>	<u>8,043,050</u>
Unrestricted Fund Expenditure	7,345,960	7,582,810	7,883,724
Restricted Fund Expenditure	<u>324,659</u>	<u>162,992</u>	<u>159,326</u>
Total Expenditure	<u>7,670,619</u>	<u>7,745,802</u>	<u>8,043,050</u>

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R13M00.06 Institutional Support

Program Description

This program provides for expenditures for executive management, fiscal operations, general administration, logistical services, administrative computing support, public relations, and public safety.

Appropriation Statement

	2017 Actual	2018 Appropriation	2019 Allowance
Number of Authorized Positions	262.00	262.00	262.00
Number of Contractual Positions	33.00	33.00	33.00
01 Salaries, Wages and Fringe Benefits	27,828,862	27,704,421	28,027,780
02 Technical and Special Fees	2,640,251	2,881,416	2,727,028
03 Communications	404,713	341,713	500,024
04 Travel	349,168	349,556	364,130
06 Fuel and Utilities	629	73,741	0
07 Motor Vehicle Operation and Maintenance	235,102	237,454	339,177
08 Contractual Services	7,764,940	6,698,212	10,569,432
09 Supplies and Materials	527,568	582,128	613,273
11 Equipment - Additional	528,048	1,672,183	526,119
13 Fixed Charges	356,667	381,442	2,512,084
14 Land and Structures	0	247	249
Total Operating Expenses	<u>10,166,835</u>	<u>10,336,676</u>	<u>15,424,488</u>
Total Expenditure	<u>40,635,948</u>	<u>40,922,513</u>	<u>46,179,296</u>
Unrestricted Fund Expenditure	40,555,734	40,811,671	46,050,138
Restricted Fund Expenditure	80,214	110,842	129,158
Total Expenditure	<u>40,635,948</u>	<u>40,922,513</u>	<u>46,179,296</u>

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R13M00.07 Operation and Maintenance of Plant

Program Description

This program includes costs for maintenance of the physical plant for State-supported programs. Included are building and grounds maintenance, utilities, and major repairs and renovations.

Appropriation Statement

	2017 Actual	2018 Appropriation	2019 Allowance
Number of Authorized Positions	87.00	87.00	87.00
Number of Contractual Positions	43.00	43.00	43.00
01 Salaries, Wages and Fringe Benefits	6,833,865	7,325,806	6,767,490
02 Technical and Special Fees	1,435,189	1,503,390	1,569,234
03 Communications	45,770	45,770	46,227
04 Travel	7,351	13,714	14,259
06 Fuel and Utilities	4,966,666	5,079,827	5,206,618
07 Motor Vehicle Operation and Maintenance	101,941	102,961	103,990
08 Contractual Services	1,576,679	1,592,446	1,834,671
09 Supplies and Materials	1,508,754	1,523,842	1,571,091
11 Equipment - Additional	123,366	141,448	155,844
13 Fixed Charges	364,426	360,652	475,272
14 Land and Structures	2,105,916	1,400,002	1,414,001
Total Operating Expenses	<u>10,800,869</u>	<u>10,260,662</u>	<u>10,821,973</u>
Total Expenditure	<u>19,069,923</u>	<u>19,089,858</u>	<u>19,158,697</u>
Unrestricted Fund Expenditure	19,066,611	19,068,485	19,137,324
Restricted Fund Expenditure	<u>3,312</u>	<u>21,373</u>	<u>21,373</u>
Total Expenditure	<u>19,069,923</u>	<u>19,089,858</u>	<u>19,158,697</u>

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R13M00.08 Auxiliary Enterprises

Program Description

This program is a self-supporting entity which provides goods and services to students, faculty and staff. Included are residence halls, food services, college stores, and intercollegiate athletics.

Appropriation Statement

	2017 Actual	2018 Appropriation	2019 Allowance
Number of Authorized Positions	78.00	78.00	78.00
Number of Contractual Positions	40.00	40.00	40.00
01 Salaries, Wages and Fringe Benefits	7,101,789	7,240,787	7,076,829
02 Technical and Special Fees	3,742,038	3,784,125	3,901,218
03 Communications	94,540	171,925	172,139
04 Travel	2,165,599	1,911,053	1,958,607
06 Fuel and Utilities	2,036,248	2,030,253	2,077,144
07 Motor Vehicle Operation and Maintenance	257,584	262,736	460,946
08 Contractual Services	7,176,190	7,247,018	7,265,240
09 Supplies and Materials	2,796,245	2,800,169	2,828,170
11 Equipment - Additional	423,303	431,769	436,087
13 Fixed Charges	3,506,592	3,576,724	3,272,472
14 Land and Structures	2,104,793	335,087	350,511
Total Operating Expenses	<u>20,561,094</u>	<u>18,766,734</u>	<u>18,821,316</u>
Total Expenditure	<u>31,404,921</u>	<u>29,791,646</u>	<u>29,799,363</u>
Unrestricted Fund Expenditure	31,367,439	29,734,175	29,741,892
Restricted Fund Expenditure	<u>37,482</u>	<u>57,471</u>	<u>57,471</u>
Total Expenditure	<u>31,404,921</u>	<u>29,791,646</u>	<u>29,799,363</u>

Morgan State University

R13M00.17 Scholarships and Fellowships

Program Description

This program includes expenditures for scholarships and fellowships in the form of grants to students resulting from selection by the institution or from an entitlement program.

Appropriation Statement

	2017 Actual	2018 Appropriation	2019 Allowance
01 Salaries, Wages and Fringe Benefits	790,943	414,866	414,866
02 Technical and Special Fees	20,851	168,383	168,383
03 Communications	3	0	0
09 Supplies and Materials	258	0	0
12 Grants, Subsidies, and Contributions	33,253,926	35,664,346	38,662,456
Total Operating Expenses	33,254,187	35,664,346	38,662,456
Total Expenditure	34,065,981	36,247,595	39,245,705
Unrestricted Fund Expenditure	17,933,924	17,430,595	20,428,704
Restricted Fund Expenditure	16,132,057	18,817,000	18,817,001
Total Expenditure	34,065,981	36,247,595	39,245,705

3 Year Position Summary

Classification Title	FY 2017 Positions	FY 2017 Expenditures	FY 2018 Positions	FY 2018 Appropriation	FY 2019 Positions	FY 2019 Allowance
R13 - Morgan State University						
R13M0001 - Instruction						
Acting Chair Dept/Family &Cons	1.00	106,799	1.00	106,685	1.00	106,685
Administrative Assistant I	23.00	921,798	23.00	922,351	23.00	922,351
Administrative Coord., English	1.00	66,589	1.00	66,532	1.00	66,532
Assist Spec Collections Librn	1.00	65,069	1.00	65,000	1.00	65,000
ASSISTANT PROFESSOR	108.00	7,603,336	108.00	8,509,170	108.00	8,509,170
ASSOCIATE PROFESSOR	132.00	11,191,611	132.00	12,151,909	132.00	12,151,909
Band Director/Instructor	1.00	99,989	1.00	99,908	1.00	99,908
Chair Dept. Built Environment	1.00	102,939	1.00	102,851	1.00	102,851
Chair Dept. Design&Constructio	1.00	95,253	1.00	84,000	1.00	84,000
Chair of Physics	1.00	163,350	1.00	163,200	1.00	163,200
Chair/BSW Prog. Sch. of Soc.Wo	1.00	88,850	1.00	88,780	1.00	88,780
Chair/Dept. Math Sch.Comp	1.00	120,113	1.00	120,009	1.00	120,009
Chair/Dept. Multi-Platform Pro	1.00	111,760	1.00	111,356	1.00	111,356
Chair/Dept.of World Lang.& Int	1.00	190,698	1.00	192,077	1.00	192,077
Chair/MSW Dept./Sch.SW	1.00	113,813	1.00	113,724	1.00	113,724
Chairperson/ Dept.of Biology	1.00	111,846	1.00	112,299	1.00	112,299
Coord. Intramurals/Recreation	1.00	56,181	1.00	56,121	1.00	56,121
Coord. of the Graduate Prog.	1.00	0	1.00	40,000	1.00	40,000
Dean Emeritus	1.00	201,915	1.00	201,757	1.00	201,757
Dir National Trans Center	1.00	138,610	1.00	138,490	1.00	138,490
Dir SEMAA/BUSI	1.00	135,417	1.00	135,823	1.00	135,823
Dir, Wellness Ctr & Coord...	1.00	44,636	1.00	44,592	1.00	44,592
Dir. Eng Serv. & Contracts	1.00	72,325	1.00	72,263	1.00	72,263
Dir. Graduate Studies/Sch. Glo	1.00	101,532	1.00	103,446	1.00	103,446
Dir. Nutritional Sci. Program	1.00	2,502	1.00	110,000	1.00	110,000
Dir. of MSU Prevention Sci. Re	1.00	129,685	1.00	130,000	1.00	130,000
Dir. of Professional Dev. Sch.	1.00	72,077	1.00	72,000	1.00	72,000
Dir. of the Digital Media Ctr.	1.00	140,912	1.00	142,420	1.00	142,420
Director of English/Second Lan	1.00	64,253	1.00	60,000	1.00	60,000
Director of Summer School	1.00	77,657	1.00	77,596	1.00	77,596
Director, Med. Tech.	1.00	110,381	1.00	110,286	1.00	110,286
Directors	1.00	89,705	1.00	89,616	1.00	89,616
Financial Manager & Buyer	1.00	28,438	1.00	55,000	1.00	55,000
Instruction Developer	1.00	71,108	1.00	71,032	1.00	71,032
Instructional Laboratory Assoc	1.00	55,212	1.00	55,000	1.00	55,000
Instructor	4.00	194,651	4.00	195,674	4.00	195,674
Int. Chair Dept. of Chemistry	1.00	100,051	1.00	115,000	1.00	115,000
Int. Prog. Dir. Arch. Planing	1.00	95,372	1.00	95,372	1.00	95,372
Interim Chair/Dept.of Behavior	1.00	116,104	1.00	116,003	1.00	116,003
Interim Chair/Dept.Psychology	1.00	102,854	1.00	102,774	1.00	102,774
Laboratory Manager	1.00	53,769	1.00	53,723	1.00	53,723
Laboratory Technician	1.00	45,428	1.00	45,387	1.00	45,387
Labortory Assistant	3.00	165,976	3.00	165,972	3.00	165,972
Lecturer	37.00	1,824,186	37.00	2,327,487	37.00	2,327,487
Performing Arts Technician	1.00	50,413	1.00	50,367	1.00	50,367
Production Manager	1.00	70,148	1.00	70,086	1.00	70,086
PROFESSOR	55.00	6,182,577	55.00	6,647,279	53.00	6,647,279
Professor & Director of Nursin	1.00	118,555	1.00	118,450	1.00	118,450

3 Year Position Summary

Classification Title	FY 2017 Positions	FY 2017 Expenditures	FY 2018 Positions	FY 2018 Appropriation	FY 2019 Positions	FY 2019 Allowance
Professor/Chairperson	1.00	129,314	1.00	111,841	1.00	111,841
Prog. Dir. Grad.Architec. Prog	1.00	94,622	1.00	94,276	1.00	94,276
STOREKEEPER I	1.00	28,659	1.00	34,274	1.00	34,274
STOREKEEPER II	1.00	18,340	1.00	39,000	1.00	39,000
STOREKEEPER III	1.00	39,557	1.00	39,221	1.00	39,221
Total R13M0001	408.00	32,176,935	408.00	35,197,479	406.00	35,197,479
R13M0002 - Research						
Academic Assess. Researcher	1.00	75,233	1.00	75,169	1.00	75,169
Admin Assistant	1.00	52,932	1.00	62,807	1.00	62,807
Administrative Assistant I	7.00	228,460	7.00	256,093	7.00	256,093
Admissions Officer	1.00	36,104	1.00	53,000	1.00	53,000
Assist Title III Coordinator	1.00	65,875	1.00	75,841	1.00	75,841
ASSISTANT DIRECTOR	1.00	75,439	1.00	75,377	1.00	75,377
Assistant to the Coordinator	1.00	52,504	1.00	52,456	1.00	52,456
Assoc. Research Engineer	1.00	114,605	1.00	115,000	1.00	115,000
Associate Research Scientist	34.00	2,899,726	34.00	3,156,753	34.00	3,156,753
Asst. Dir. University Hon. Pro	1.00	49,480	1.00	50,000	1.00	50,000
Asst. Director of Development	1.00	76,071	1.00	76,011	1.00	76,011
Budget Associate	1.00	35,907	1.00	35,875	1.00	35,875
Chair/Dept. Strategic Communic	1.00	130,555	1.00	132,000	1.00	132,000
Clinical Skills Lab Coordinato	1.00	80,808	1.00	80,736	1.00	80,736
Community Youth Liasion	1.00	5,441	1.00	40,000	1.00	40,000
Coor. of the ASCEND Program	1.00	50,245	1.00	50,200	1.00	50,200
Coord. Community Outrch & Engmt	1.00	46,161	1.00	46,125	1.00	46,125
Coord. Rise Program	1.00	48,940	1.00	48,899	1.00	48,899
Development Associate	1.00	40,043	1.00	40,000	1.00	40,000
Dir Prof Dev Ctr	1.00	69,853	1.00	69,791	1.00	69,791
Dir. Academic Dev. Ctr	1.00	114,860	1.00	114,746	1.00	114,746
Director & Research Professor	1.00	113,606	1.00	113,507	1.00	113,507
Director of Transfer Center	1.00	80,969	1.00	80,889	1.00	80,889
Director, Actuarial Sci.	1.00	72,577	1.00	72,500	1.00	72,500
Director,Upward Bound	1.00	66,299	1.00	66,236	1.00	66,236
Exe Dir. Ctr. Global Studies	1.00	78,102	1.00	78,030	1.00	78,030
Financial Analyst	1.00	50,467	1.00	55,000	1.00	55,000
Grant Manager	1.00	55,279	1.00	56,375	1.00	56,375
Hatchery Program Manager	1.00	30,593	1.00	47,476	1.00	47,476
Lecturer	3.00	136,723	3.00	136,722	3.00	136,722
Manager. Info. Systems	1.00	54,058	1.00	54,000	1.00	54,000
Multi-Media Communications Spe	1.00	43,112	1.00	43,074	1.00	43,074
Office Assistant	1.00	32,693	1.00	32,236	1.00	32,236
Office Clerk II	1.00	36,702	1.00	36,669	1.00	36,669
Office Secretary	1.00	34,603	1.00	34,572	1.00	34,572
Program Coordinator	1.00	51,830	1.00	51,784	1.00	51,784
Project Administrator ASCEND	1.00	48,967	1.00	48,925	1.00	48,925
Project Manager, Nat. Transp.	1.00	88,431	1.00	88,343	1.00	88,343
Project Planner	1.00	54,146	1.00	54,106	1.00	54,106
Property Control Manager	1.00	42,544	1.00	48,000	1.00	48,000
Research Asst. Professor	2.00	146,160	2.00	146,029	2.00	146,029
Research Development Assoc.	2.00	164,798	2.00	164,651	2.00	164,651
Sch. Liaison Counselor	1.00	39,911	1.00	39,880	1.00	39,880

3 Year Position Summary

Classification Title	FY 2017 Positions	FY 2017 Expenditures	FY 2018 Positions	FY 2018 Appropriation	FY 2019 Positions	FY 2019 Allowance
Sr. Research Associate	1.00	51,705	1.00	51,658	1.00	51,658
Study Abroad Advisor/Coord.	1.00	61,265	1.00	61,200	1.00	61,200
Title III Coordinator	1.00	111,515	1.00	111,416	1.00	111,416
Total R13M0002	89.00	6,096,297	89.00	6,480,157	89.00	6,480,157
R13M0003 - Public Service						
Director of Community Service	1.00	67,645	1.00	67,586	1.00	67,586
R13M0004 - Academic Support						
Infor. Tec Support Specialist	1.00	51,977	1.00	51,931	1.00	51,931
Act. Asst. to the Dean Lib.Art	1.00	75,072	1.00	75,008	1.00	75,008
Administrative Assistant I	15.00	567,144	15.00	586,067	15.00	586,067
Administrative Assistant II	7.00	317,231	7.00	316,970	7.00	316,970
Administrative Specialist	1.00	55,020	1.00	54,971	1.00	54,971
Archivist	1.00	75,080	1.00	75,000	1.00	75,000
Assist to Dean in Arch & Plan.	1.00	82,837	1.00	82,764	1.00	82,764
Assistant Director of Nursing	1.00	61,372	1.00	68,000	1.00	68,000
ASSISTANT PROFESSOR	4.00	276,673	4.00	276,672	4.00	276,672
Assistant to the Dean CMNS	1.00	54,517	1.00	58,500	1.00	58,500
Assoc Dir Technical Services	1.00	75,289	1.00	75,000	1.00	75,000
Assoc Dn. Sch. of Computer,Mat	1.00	138,228	1.00	138,108	1.00	138,108
Assoc. Dean Liberal Arts	1.00	85,937	1.00	57,000	1.00	57,000
Assoc. Dir. Library Pub. Svcs.	1.00	14,867	1.00	57,000	1.00	57,000
Assoc. Dn. Sch. of Global Jour	1.00	102,624	1.00	102,270	1.00	102,270
ASSOCIATE DEAN	1.00	179,623	1.00	181,125	1.00	181,125
ASSOCIATE PROFESSOR	1.00	79,796	1.00	79,796	1.00	79,796
Associate Research Scientist	1.00	44,732	1.00	50,000	1.00	50,000
Asst Dean Grad School	1.00	95,602	1.00	95,518	1.00	95,518
Asst Dn Grad Sch & Dir Cont St	1.00	95,585	1.00	95,495	1.00	95,495
Asst To The Dir. Cont. Studies	1.00	66,096	1.00	66,037	1.00	66,037
Asst Vp For Sponsored Programs	1.00	136,229	1.00	136,111	1.00	136,111
Asst. Clin. Skills Lab. Coord	1.00	36,078	1.00	63,000	1.00	63,000
Asst. Dean Sch.of Comm. Health	1.00	115,363	1.00	115,277	1.00	115,277
Asst. Dean/Educ & Urb. Affairs	1.00	97,351	1.00	97,247	1.00	97,247
Asst. Dean/Prof. SCMNS	1.00	132,471	1.00	148,000	1.00	148,000
Asst. Dir. & Articulation Spec	1.00	66,739	1.00	66,682	1.00	66,682
Asst. Dir. for the MBA Program	1.00	90,990	1.00	90,900	1.00	90,900
Asst. Director Library IT Svcs	1.00	71,673	1.00	71,622	1.00	71,622
Budget Officer Arch	1.00	47,498	1.00	60,000	1.00	60,000
Budget Officer- Research	1.00	81,124	1.00	81,052	1.00	81,052
Budget Officer- Sch of Ed	1.00	46,046	1.00	55,000	1.00	55,000
Budget Officer, SCMNS	1.00	62,851	1.00	62,802	1.00	62,802
Chief Technologist for Digital	1.00	70,318	1.00	70,258	1.00	70,258
Contract Administrator	1.00	73,662	1.00	73,600	1.00	73,600
Dean	1.00	125,195	1.00	255,000	1.00	255,000
Dean Education & Urban Affairs	1.00	168,512	1.00	168,375	1.00	168,375
Dean School Of Engineering	1.00	214,165	1.00	213,937	1.00	213,937
Dean, Graduate School	1.00	153,091	1.00	152,966	1.00	152,966
Dean, SCMNS	1.00	161,123	1.00	176,500	1.00	176,500
Dean/Dir. & Tenured Full Prof.	1.00	165,653	1.00	165,464	1.00	165,464
Dean/Earl G. Graves School	1.00	201,328	1.00	201,164	1.00	201,164
Dir. of Broadcast Operations	1.00	120,339	1.00	120,233	1.00	120,233

3 Year Position Summary

Classification Title	FY 2017 Positions	FY 2017 Expenditures	FY 2018 Positions	FY 2018 Appropriation	FY 2019 Positions	FY 2019 Allowance
Dir. of Corporate Underwriting	1.00	54,873	1.00	58,000	1.00	58,000
Dir. Pre-Professional&Transfer	1.00	68,290	1.00	70,000	1.00	70,000
Dir. Student Success & Retenti	1.00	107,946	1.00	107,861	1.00	107,861
Dir. Undergraduate Stud. Suppo	1.00	68,537	1.00	68,289	1.00	68,289
Dir., Office of Museums	1.00	77,249	1.00	77,183	1.00	77,183
Dir.Public Affairs/Comm. Engage	1.00	64,823	1.00	64,761	1.00	64,761
Director MBA Program	1.00	113,943	1.00	113,850	1.00	113,850
Director Morgan On-Line	1.00	91,319	1.00	91,240	1.00	91,240
Director of Honors Program	1.00	98,893	1.00	98,809	1.00	98,809
Director of Membership	1.00	52,828	1.00	52,785	1.00	52,785
Director of Undergraduate Serv	1.00	67,989	1.00	67,931	1.00	67,931
Director, Ctr for Civil Rights	1.00	134,827	1.00	134,708	1.00	134,708
Director, Eur. Research Center	1.00	108,922	1.00	108,830	1.00	108,830
Director, Fine Arts Center	1.00	100,311	1.00	100,222	1.00	100,222
Directors	1.00	143,663	1.00	143,541	1.00	143,541
Dn./Distinguished Professor...	1.00	177,387	1.00	177,242	1.00	177,242
Dn.Sch. of Comm. Health/Polic	1.00	170,857	1.00	170,718	1.00	170,718
Dp Op Tech I Gen	1.00	40,070	1.00	40,027	1.00	40,027
Facilities Administrator	1.00	67,131	1.00	67,072	1.00	67,072
Faculty and Acad. Coordinator	1.00	45,790	1.00	63,500	1.00	63,500
Finance/Procurement Mgr.	1.00	85,688	1.00	85,614	1.00	85,614
Financial Analyst	1.00	69,675	1.00	69,614	1.00	69,614
Financial Mgr./Budget Officer	1.00	56,964	1.00	70,030	1.00	70,030
Grad.Recruitment & Adm. Coord.	1.00	60,001	1.00	59,952	1.00	59,952
Grants Adm	1.00	65,945	1.00	65,889	1.00	65,889
Int. Asst. Dean/Sch. Architect	1.00	128,889	1.00	136,500	1.00	136,500
Int. Dn.&Ten. Prof. Sch.CMNS	1.00	147,241	1.00	116,442	1.00	116,442
Lecture- Dir. of Field Edu.	1.00	76,983	1.00	76,923	1.00	76,923
Lecturer	1.00	10,932	1.00	75,000	1.00	75,000
Library Technician I	5.00	171,767	5.00	186,146	5.00	186,146
LIBRARY TECHNICIAN II	1.00	42,064	1.00	43,193	1.00	43,193
Library Technician III	2.00	79,019	2.00	78,949	2.00	78,949
Marketing Manager	1.00	65,161	1.00	65,354	1.00	65,354
Mgr. of Information Systems	1.00	59,167	1.00	59,119	1.00	59,119
Network Administrator	1.00	66,726	1.00	66,668	1.00	66,668
Network Operations Ctr. Admin.	1.00	79,720	1.00	79,651	1.00	79,651
Office Clerk II	1.00	38,145	1.00	38,111	1.00	38,111
PROFESSOR	2.00	312,739	2.00	312,489	2.00	312,489
Prog. Coord./Comm. Coll. Liais	1.00	58,586	1.00	58,532	1.00	58,532
Prog. Development Specialist	1.00	63,713	1.00	63,657	1.00	63,657
PROGRAM DIRECTOR	1.00	76,176	1.00	76,108	1.00	76,108
Recruitment/Retention Coord.	1.00	66,709	1.00	56,000	1.00	56,000
Reference Librarian...	1.00	61,494	1.00	85,000	1.00	85,000
Research Assistant	2.00	148,917	2.00	148,758	2.00	148,758
Retention Advisor	1.00	49,839	1.00	49,200	1.00	49,200
Retention Coordinator	2.00	125,535	2.00	125,424	2.00	125,424
Retention Specialist...	1.00	52,321	1.00	52,275	1.00	52,275
Retention Support Specialist	1.00	69,063	1.00	69,002	1.00	69,002
Serials/Acquisition Librarian	1.00	42,409	1.00	65,000	1.00	65,000
Sponsor Program Director	1.00	96,097	1.00	96,012	1.00	96,012

3 Year Position Summary

Classification Title	FY 2017 Positions	FY 2017 Expenditures	FY 2018 Positions	FY 2018 Appropriation	FY 2019 Positions	FY 2019 Allowance
Stacks & eCol. Mgr.	1.00	43,253	1.00	43,050	1.00	43,050
Student Employment Coordinator	1.00	70,075	1.00	70,000	1.00	70,000
Transfer Mentor	1.00	39,878	1.00	47,690	1.00	47,690
Total R13M0004	127.00	9,569,640	127.00	9,956,343	127.00	9,956,343
R13M0005 - Student Services						
Act. Director Career Dev.	1.00	64,415	1.00	64,379	1.00	64,379
Administrative Assistant I	2.00	69,587	2.00	69,796	2.00	69,796
Administrative Assistant II	1.00	3,561	1.00	37,892	1.00	37,892
Admissions Officer	4.00	153,305	4.00	173,987	4.00	173,987
Assist. Dir. Undg Admissions	1.00	72,077	1.00	72,000	1.00	72,000
ASSISTANT COORDINATOR	2.00	62,470	2.00	105,000	2.00	105,000
Assistant Dir. Loans	1.00	22,537	1.00	52,000	1.00	52,000
Assoc. Director of Operations	1.00	74,504	1.00	74,425	1.00	74,425
Associate Director	2.00	90,560	2.00	101,000	2.00	101,000
Associate Medical Director	1.00	103,471	1.00	103,379	1.00	103,379
Associate Registrar	1.00	61,104	1.00	61,053	1.00	61,053
Asst. Dir. of Financial Aid	2.00	94,383	2.00	95,491	2.00	95,491
Bear Necessity Card Manager	1.00	48,363	1.00	68,115	1.00	68,115
Coordinator of Student Act.	1.00	66,070	1.00	66,000	1.00	66,000
Counseling Psychologist	1.00	4,689	1.00	62,650	1.00	62,650
Counseling Serv Dir	1.00	96,699	1.00	96,613	1.00	96,613
Counselor	4.00	275,840	4.00	275,596	4.00	275,596
Dir. of Admissions&Recruitment	1.00	88,263	1.00	88,187	1.00	88,187
Dir. of Records & Registration	1.00	95,626	1.00	95,551	1.00	95,551
Director- Career Dev	1.00	76,943	1.00	76,875	1.00	76,875
Director of Financial Aid	1.00	75,811	1.00	75,743	1.00	75,743
Financial Aid Counselor	5.00	195,863	5.00	206,239	5.00	206,239
Housekeeper	1.00	27,245	1.00	35,000	1.00	35,000
Licensed Pratical Nurse	2.00	121,293	2.00	149,621	2.00	149,621
Nurse Practitioner	1.00	75,076	1.00	75,010	1.00	75,010
Office Assistant II	1.00	28,286	1.00	28,261	1.00	28,261
Office Clerk II	12.00	406,753	12.00	436,564	12.00	436,564
Office Secretary	2.00	74,385	2.00	74,387	2.00	74,387
Office Supervisor III	2.00	89,130	2.00	89,813	2.00	89,813
Quality Control Supervisor	1.00	59,523	1.00	70,000	1.00	70,000
Records Coordinator	2.00	96,643	2.00	130,000	2.00	130,000
Recruitment Coordinator	1.00	62,066	1.00	62,000	1.00	62,000
Shuttle Program Supervisor	1.00	49,482	1.00	49,438	1.00	49,438
Staff Assistant	1.00	50,238	1.00	50,190	1.00	50,190
Student Services Coordinator	1.00	48,380	1.00	48,707	1.00	48,707
Technical Support Specialist	1.00	58,588	1.00	58,538	1.00	58,538
Total R13M0005	65.00	3,143,229	65.00	3,479,500	65.00	3,479,500
R13M0006 - Institutional Support						
Academic Network Manager	1.00	12,389	1.00	85,000	1.00	85,000
Accountant	1.00	55,339	1.00	61,000	1.00	61,000
Accounting Associate	1.00	35,579	1.00	35,547	1.00	35,547
Accounting Clerk II	5.00	189,524	5.00	189,966	5.00	189,966
Accounting Clerk III	4.00	177,401	4.00	177,244	4.00	177,244
Accounts Receivable Specialist	1.00	45,753	1.00	45,711	1.00	45,711
Acct Rec/Collection Staff	1.00	80,219	1.00	80,158	1.00	80,158

3 Year Position Summary

Classification Title	FY 2017 Positions	FY 2017 Expenditures	FY 2018 Positions	FY 2018 Appropriation	FY 2019 Positions	FY 2019 Allowance
Adm Asst To Bus Manager	1.00	8,016	1.00	55,000	1.00	55,000
Adm Asst/The President	2.00	146,965	2.00	146,839	2.00	146,839
Admin, Purchasing Card	1.00	74,784	1.00	74,726	1.00	74,726
Administrative Assistant I	9.00	320,799	9.00	347,348	9.00	347,348
Administrative Assistant II	10.00	434,155	10.00	444,231	10.00	444,231
Alumni Aff Director	1.00	101,822	1.00	101,734	1.00	101,734
ALUMNI OFFICER	1.00	55,557	1.00	55,506	1.00	55,506
Art Supv./Graphics & Pub.	1.00	68,916	1.00	68,857	1.00	68,857
Assistant Budget Officer	1.00	68,828	1.00	68,765	1.00	68,765
ASSISTANT COMPTRROLLER	1.00	95,464	1.00	95,373	1.00	95,373
Assistant General Counsel	1.00	32,725	1.00	89,000	1.00	89,000
Assistant Vice President	1.00	158,286	1.00	158,183	1.00	158,183
Assistant VP Acad Aff	1.00	137,377	1.00	175,000	1.00	175,000
Assoc Dir Info Services	1.00	100,339	1.00	100,254	1.00	100,254
Assoc. Director Hum. Res.	1.00	82,396	1.00	82,314	1.00	82,314
Associate Director	1.00	76,943	1.00	76,875	1.00	76,875
Associate General Counsel	1.00	76,056	1.00	125,500	1.00	125,500
Associate Provost Enrollment	1.00	208,248	1.00	208,000	1.00	208,000
Associate Research Scientist	1.00	107,291	1.00	107,200	1.00	107,200
Associate VP Student Affairs	1.00	122,463	1.00	122,355	1.00	122,355
Asst Dir Prog & Sys Analysis	1.00	109,295	1.00	109,194	1.00	109,194
Asst. Attorney General VI	1.00	91,623	1.00	92,564	1.00	92,564
Asst. Dir. of Alumni Relations	1.00	58,042	1.00	57,993	1.00	57,993
Asst. Dir. Web Communications	1.00	76,364	1.00	76,296	1.00	76,296
Asst. Director	1.00	92,280	1.00	92,198	1.00	92,198
Asst. Director Hum. Res.	1.00	72,077	1.00	72,000	1.00	72,000
Asst. Director Infrastructre	1.00	112,119	1.00	112,000	1.00	112,000
Asst. Graphic Designer	1.00	61,878	1.00	61,821	1.00	61,821
Asst. Supervisor of Cashiering	1.00	45,509	1.00	45,465	1.00	45,465
Asst. Telecommunications Mgr.	1.00	68,018	1.00	67,958	1.00	67,958
Asst. to the President/Gov. Re	1.00	181,437	1.00	181,259	1.00	181,259
Asst. to the Provost	1.00	80,085	1.00	80,000	1.00	80,000
Asst. to the Univ. Planner	1.00	68,965	1.00	68,904	1.00	68,904
Asst. VP Assessment & Oper.	1.00	140,101	1.00	139,992	1.00	139,992
Asst. VP Finance & Mgmt./Bud.F	1.00	194,692	1.00	194,520	1.00	194,520
Asst. Vp For Planning And Eval	1.00	117,147	1.00	117,022	1.00	117,022
Asst.,Supv, Acct. Payable	1.00	51,840	1.00	51,797	1.00	51,797
Asst.VP Research&Econ	1.00	159,482	1.00	159,348	1.00	159,348
Benefits Coordinator	1.00	72,559	1.00	72,500	1.00	72,500
Board Staff Assistant	1.00	68,050	1.00	68,000	1.00	68,000
Budget Officer	2.00	173,518	2.00	183,396	2.00	183,396
Bursar	1.00	108,005	1.00	107,884	1.00	107,884
Buyer III	2.00	116,883	2.00	116,780	2.00	116,780
Chief Counsel to MSU	1.00	135,926	1.00	134,749	1.00	134,749
Chief Info Sec Officer	1.00	109,116	1.00	109,000	1.00	109,000
Chief Information Officer	1.00	188,764	1.00	188,600	1.00	188,600
Chief of Staff	1.00	172,665	1.00	172,500	1.00	172,500
Chief Student Jud. Affrs	1.00	61,254	1.00	61,210	1.00	61,210
Collections Coordinator	1.00	53,872	1.00	53,824	1.00	53,824
Comptroller	1.00	111,985	1.00	111,892	1.00	111,892

3 Year Position Summary

Classification Title	FY 2017 Positions	FY 2017 Expenditures	FY 2018 Positions	FY 2018 Appropriation	FY 2019 Positions	FY 2019 Allowance
Computer Technician	2.00	95,392	2.00	111,354	2.00	111,354
Contract Administrator	1.00	41,230	1.00	41,199	1.00	41,199
Contractual Coordinator	1.00	26,581	1.00	35,000	1.00	35,000
Coord. Ctr. Global Studies	1.00	74,624	1.00	72,500	1.00	72,500
Coordinator/Motor Pool	1.00	60,064	1.00	60,000	1.00	60,000
Corporations & Foundation Off.	1.00	103,953	1.00	103,861	1.00	103,861
Customer Relations Rep.	1.00	37,704	1.00	37,847	1.00	37,847
Customer Relations Supervisor	1.00	58,520	1.00	60,000	1.00	60,000
Data Mgmt. Coordinator	1.00	60,692	1.00	60,642	1.00	60,642
Data Proc Prog Analyst	2.00	150,065	2.00	149,934	2.00	149,934
Deputy Title IX & EEO Coordina	1.00	81,579	1.00	100,000	1.00	100,000
Development Officer	2.00	184,320	2.00	184,644	2.00	184,644
Dir of CETL	1.00	73,930	1.00	108,500	1.00	108,500
Dir Of Public Relations/Commu	1.00	130,563	1.00	130,450	1.00	130,450
Dir Procure/Inventory Control	1.00	39,123	1.00	150,000	1.00	150,000
Dir. international Support/Ser	1.00	0	1.00	80,000	1.00	80,000
Dir. Mgt. & Performan Analyst	1.00	116,737	1.00	117,000	1.00	117,000
Dir. of Base Realignment	1.00	113,021	1.00	112,923	1.00	112,923
Dir. Stud. Disability Sup.	1.00	87,202	1.00	87,125	1.00	87,125
Dir.Comm-Related Econ. Dev. Sp	1.00	89,313	1.00	89,218	1.00	89,218
Director Fiscal Operations	1.00	86,796	1.00	86,720	1.00	86,720
Director Info Services	1.00	124,579	1.00	124,497	1.00	124,497
Director Institutional Researc	1.00	88,701	1.00	88,626	1.00	88,626
Director of Development	1.00	120,616	1.00	120,658	1.00	120,658
Director of Internal Audit ...	1.00	123,661	1.00	123,554	1.00	123,554
Director of Restricted Funds	1.00	89,177	1.00	89,100	1.00	89,100
Director of University Chapel	1.00	84,086	1.00	84,012	1.00	84,012
Div.&Equal Opportunity Off.	1.00	113,929	1.00	114,160	1.00	114,160
Dp Op Tech II	1.00	40,761	1.00	41,028	1.00	41,028
Driver II	2.00	75,758	2.00	75,691	2.00	75,691
Employment Manager	1.00	10,548	1.00	50,000	1.00	50,000
Executive Adminstrive Assist.	1.00	55,601	1.00	55,561	1.00	55,561
EXECUTIVE ASSISTANT	1.00	42,795	1.00	52,000	1.00	52,000
Executive Dir. Campus Safety	1.00	115,531	1.00	115,429	1.00	115,429
Facility Technology Specialist	1.00	65,069	1.00	65,000	1.00	65,000
Faculty & Acad Ser Coor	1.00	60,064	1.00	60,000	1.00	60,000
Financial Accounts Manager	1.00	62,497	1.00	62,442	1.00	62,442
Financial Mgr. for Budget Oper	1.00	82,216	1.00	82,137	1.00	82,137
Fiscal Manager	1.00	6,013	1.00	67,500	1.00	67,500
Fixed Assets Mgr., Pro. & Inv	1.00	53,719	1.00	53,671	1.00	53,671
Frs Coordinator	1.00	74,954	1.00	74,888	1.00	74,888
General Counsel	1.00	168,782	1.00	168,635	1.00	168,635
Grant Accountant	5.00	282,951	5.00	282,696	5.00	282,696
Grant Writer	1.00	56,076	1.00	57,000	1.00	57,000
Graphic Artist II	1.00	47,518	1.00	47,476	1.00	47,476
Hum. Res. Infor. Sys. Mgr.	1.00	80,058	1.00	80,000	1.00	80,000
Human Resources Assistant I	1.00	32,603	1.00	34,274	1.00	34,274
Human Resources Associate I	3.00	112,226	3.00	114,367	3.00	114,367
Human Resources Director	1.00	125,917	1.00	125,795	1.00	125,795
Instructional Developer	1.00	92,017	1.00	91,942	1.00	91,942

3 Year Position Summary

Classification Title	FY 2017 Positions	FY 2017 Expenditures	FY 2018 Positions	FY 2018 Appropriation	FY 2019 Positions	FY 2019 Allowance
Int. Director Restricted/Funds	1.00	72,826	1.00	72,764	1.00	72,764
Interim Chief Infor. Off.	1.00	132,141	1.00	132,000	1.00	132,000
Interim Chief of Police	1.00	92,906	1.00	92,814	1.00	92,814
Interim Director of Procuremen	1.00	108,435	1.00	112,000	1.00	112,000
IT Computer Oper Sr	1.00	45,876	1.00	45,835	1.00	45,835
IT Telecommunications Assist	1.00	43,559	1.00	43,520	1.00	43,520
Lab Manager	1.00	53,697	1.00	53,647	1.00	53,647
Laboratory Manager	1.00	53,114	1.00	53,068	1.00	53,068
Laboratory Assistant	1.00	45,940	1.00	61,000	1.00	61,000
Manager of Office Support	1.00	63,954	1.00	64,360	1.00	64,360
Moving & Storage Specialist	3.00	94,666	3.00	94,582	3.00	94,582
Network Topologist	1.00	66,206	1.00	66,147	1.00	66,147
Office Assistant	1.00	31,236	1.00	31,216	1.00	31,216
Office Clerk II	3.00	88,399	3.00	107,054	3.00	107,054
Paralegal	1.00	40,043	1.00	40,000	1.00	40,000
Payroll Clerk II	2.00	56,091	2.00	68,121	2.00	68,121
Payroll Processing Supervisor	1.00	48,805	1.00	48,762	1.00	48,762
Police Comm Opr	3.00	126,256	3.00	126,151	3.00	126,151
Postal Service Supervisor	1.00	46,176	1.00	46,135	1.00	46,135
Postal Services Processor	2.00	59,571	2.00	60,158	2.00	60,158
President	1.00	433,218	1.00	432,754	1.00	432,754
Print Shop Manager	1.00	68,148	1.00	68,088	1.00	68,088
Proc & Assets Cont Asst Dir	1.00	81,841	1.00	81,763	1.00	81,763
Professionals	1.00	56,969	1.00	56,921	1.00	56,921
Program Analyst	1.00	101,433	1.00	101,343	1.00	101,343
Programmer Analyst	2.00	151,667	2.00	151,522	2.00	151,522
Provost & Sr. VP Acad. Affairs	1.00	258,216	1.00	258,000	1.00	258,000
Ps Press Operator I	1.00	47,055	1.00	47,013	1.00	47,013
Publications Manager	1.00	69,596	1.00	69,532	1.00	69,532
Research Assistant	1.00	48,941	1.00	48,500	1.00	48,500
Retention Specialist	1.00	35,233	1.00	64,000	1.00	64,000
Sch Of Bus - Senior Technician	1.00	65,166	1.00	65,106	1.00	65,106
Scholarship Coordinator	1.00	48,731	1.00	48,688	1.00	48,688
Senior Accountant	1.00	65,035	1.00	64,978	1.00	64,978
Senior Tech Support Specialist	1.00	91,248	1.00	91,170	1.00	91,170
Senior Technician	1.00	52,056	1.00	52,000	1.00	52,000
Senior Technology Specialist	1.00	56,096	1.00	65,000	1.00	65,000
Spe. Asst. to VP/Finace & Mgm	1.00	80,616	1.00	80,558	1.00	80,558
Spec Adv for Strat Enroll Part	1.00	142,542	1.00	142,416	1.00	142,416
Special Asst, Off. Of The Pres	1.00	191,736	1.00	191,546	1.00	191,546
Special Events Officer	1.00	41,292	1.00	47,476	1.00	47,476
Sr. Coord. of Disability Supp.	1.00	80,801	1.00	80,729	1.00	80,729
Sr. Finan Reporting Accountant	1.00	25,759	1.00	62,500	1.00	62,500
Sr. Technology Coordinator	1.00	72,291	1.00	72,232	1.00	72,232
Staff Accountant	2.00	121,671	2.00	121,564	2.00	121,564
Staff Assistant	1.00	44,567	1.00	44,518	1.00	44,518
STOREKEEPER II	1.00	36,305	1.00	36,273	1.00	36,273
STOREKEEPER III	1.00	40,999	1.00	40,963	1.00	40,963
Supv., Prod & Acad Sys	1.00	109,899	1.00	109,813	1.00	109,813
Tech Support Specialist	5.00	322,095	5.00	321,859	5.00	321,859

3 Year Position Summary

Classification Title	FY 2017 Positions	FY 2017 Expenditures	FY 2018 Positions	FY 2018 Appropriation	FY 2019 Positions	FY 2019 Allowance
Telecommunication Specialist	1.00	56,644	1.00	56,594	1.00	56,594
Telecommunications Manager	1.00	81,478	1.00	81,403	1.00	81,403
Third Party Accts. Coord.	1.00	50,413	1.00	50,367	1.00	50,367
Univ Facilities Planner	1.00	101,194	1.00	101,493	1.00	101,493
University Police Officer I	7.00	230,047	7.00	275,852	7.00	275,852
University Police Officer II	25.00	970,136	25.00	1,161,584	25.00	1,161,584
University Police Officer III	4.00	179,974	4.00	224,752	4.00	224,752
University Police Officer IV	4.00	167,578	4.00	247,681	4.00	247,681
University Police Officer V	2.00	108,600	2.00	110,804	2.00	110,804
Vice President Finance & Manag	1.00	250,941	1.00	265,000	1.00	265,000
Vice President Stud. Affairs	1.00	195,600	1.00	195,432	1.00	195,432
VP Academic Outreach & Engagem	1.00	205,771	1.00	205,589	1.00	205,589
Vp Inst. Advancement	1.00	196,653	1.00	200,429	1.00	200,429
VP Research & Economic Dev.	1.00	235,873	1.00	235,666	1.00	235,666
Vp Research & Evaluation	1.00	80,699	1.00	100,000	1.00	100,000
Web Developer	1.00	59,986	1.00	59,935	1.00	59,935
Young Future Alumni Dev Assoc	1.00	58,062	1.00	58,000	1.00	58,000
Total R13M0006	262.00	18,067,785	262.00	19,288,148	262.00	19,288,148
R13M0007 - Operation and Maintenance of Plant						
ACCOUNTING CLERK	1.00	27,677	1.00	30,541	1.00	30,541
Accounting Clerk II	2.00	71,850	2.00	76,834	2.00	76,834
Act. Assoc. Director	1.00	87,113	1.00	87,042	1.00	87,042
Administrative Assistant I	1.00	33,426	1.00	33,833	1.00	33,833
Asso. VP for Design & Construc	1.00	201,459	1.00	201,300	1.00	201,300
Automotive Services Technician	1.00	46,848	1.00	46,807	1.00	46,807
BUSINESS MANAGER	1.00	71,611	1.00	71,548	1.00	71,548
Carpenter	3.00	116,708	3.00	117,878	3.00	117,878
Design Technician	1.00	66,946	1.00	66,887	1.00	66,887
Electrician	4.00	160,481	4.00	163,521	4.00	163,521
Environ Safety Program Manager	1.00	51,955	1.00	55,322	1.00	55,322
Facil Asst Manager	1.00	53,634	1.00	53,586	1.00	53,586
Grounds Supervisor	2.00	66,652	2.00	73,229	2.00	73,229
Groundskeeper	1.00	28,737	1.00	29,800	1.00	29,800
Groundskeeper Lead	4.00	146,171	4.00	146,105	4.00	146,105
Housekeeper	12.00	326,450	12.00	352,319	12.00	352,319
Housekeeping Chief	1.00	54,445	1.00	55,000	1.00	55,000
Housekeeping Manager	1.00	18,104	1.00	40,000	1.00	40,000
Housekeeping Supervisor I	1.00	19,548	1.00	38,498	1.00	38,498
HVAC Mechanic I	3.00	108,606	3.00	138,850	3.00	138,850
HVAC Mechanic II	1.00	58,799	1.00	61,905	1.00	61,905
Int. Director Physical Plant	1.00	109,244	1.00	109,146	1.00	109,146
Locksmith	1.00	42,426	1.00	42,453	1.00	42,453
Maint. & Mech. Officer	1.00	70,482	1.00	70,453	1.00	70,453
Maintenance Aide II	1.00	30,808	1.00	34,036	1.00	34,036
Maintenance Mechanic	4.00	145,261	4.00	150,077	4.00	150,077
Maintenance Mechanic, Senior	1.00	38,877	1.00	38,846	1.00	38,846
Manager Design Services	1.00	98,862	1.00	98,774	1.00	98,774
Manager, Landscape and Grounds	1.00	76,029	1.00	75,967	1.00	75,967
Mgr., Design Services	1.00	61,555	1.00	61,500	1.00	61,500
MT Multi Trades Supervisor II	3.00	108,398	3.00	186,941	3.00	186,941

3 Year Position Summary

Classification Title	FY 2017 Positions	FY 2017 Expenditures	FY 2018 Positions	FY 2018 Appropriation	FY 2019 Positions	FY 2019 Allowance
Multi Trades Chief III	4.00	211,709	4.00	211,639	4.00	211,639
Office Assistant	1.00	7,448	1.00	29,320	1.00	29,320
Office Clerk I	2.00	55,013	2.00	54,973	2.00	54,973
Office Supervisor	1.00	42,492	1.00	42,454	1.00	42,454
Phys Plant Asst To Director	1.00	70,695	1.00	70,632	1.00	70,632
Plumber	1.00	40,866	1.00	41,000	1.00	41,000
Plumbing & Steamfitting Mgr.	1.00	89,595	1.00	89,500	1.00	89,500
Project Manager	2.00	137,188	2.00	153,840	2.00	153,840
Service Worker	3.00	72,474	3.00	84,113	3.00	84,113
Services Specialist	1.00	80,064	1.00	79,993	1.00	79,993
Stationary Engineer HT & HP	6.00	302,738	6.00	302,470	6.00	302,470
STEAMFITTER	1.00	45,435	1.00	45,395	1.00	45,395
Structual Trades Supvr.	1.00	53,483	1.00	53,502	1.00	53,502
Supervisor Of Grounds	1.00	72,968	1.00	72,903	1.00	72,903
Work Control Spec III	1.00	39,527	1.00	43,927	1.00	43,927
Work Control Supv	1.00	47,928	1.00	48,033	1.00	48,033
Total R13M0007	87.00	3,968,785	87.00	4,232,692	87.00	4,232,692
R13M0008 - Auxiliary Enterprises						
Accountant	1.00	55,539	1.00	55,490	1.00	55,490
Accounting Clerk III	1.00	45,490	1.00	45,450	1.00	45,450
Administrative Assistant I	3.00	94,897	3.00	107,442	3.00	107,442
Administrative Staff	1.00	51,579	1.00	51,533	1.00	51,533
Assistant Athletic Director	1.00	69,364	1.00	69,303	1.00	69,303
Assistant Coord. Of Univ. Even	1.00	46,200	1.00	46,159	1.00	46,159
Assistant Director Operations	1.00	63,446	1.00	65,000	1.00	65,000
Assistant Retail Manager	1.00	44,191	1.00	44,152	1.00	44,152
Assistant Track & Field Coach	1.00	48,244	1.00	48,201	1.00	48,201
Asst Director, Athletic	1.00	71,327	1.00	71,814	1.00	71,814
Asst Events Coordinator	1.00	43,642	1.00	46,159	1.00	46,159
Asst. Athletics Trainer I	1.00	35,391	1.00	40,000	1.00	40,000
Asst. Athletics Trainer II	1.00	31,090	1.00	50,000	1.00	50,000
Asst. Coach Men's Basketball	1.00	66,684	1.00	66,625	1.00	66,625
Asst. Coach Women's Basketball	1.00	38,475	1.00	38,441	1.00	38,441
Asst. Coord. of Univ. Events	1.00	59,565	1.00	59,741	1.00	59,741
Asst. Dir. for Academic Enrich	1.00	71,999	1.00	71,922	1.00	71,922
Asst. Director of Assignments	1.00	0	1.00	50,000	1.00	50,000
Asst. Director, Student Life	1.00	61,216	1.00	61,162	1.00	61,162
Asst. Men's Basketball Coach	2.00	87,593	2.00	87,500	2.00	87,500
Asst. Sports Information Dir.	1.00	44,884	1.00	44,844	1.00	44,844
Asst. Volleyball Coach	1.00	24,855	1.00	27,000	1.00	27,000
Asst. Womens Basketball Coach	1.00	94,524	1.00	90,000	1.00	90,000
Asst. Women's Basketball Coach	1.00	48,511	1.00	48,468	1.00	48,468
Ast Cord, Smr Pgr/Spt Stf/Dt Ad	1.00	44,361	1.00	44,311	1.00	44,311
Athletic Marketing Dir.	1.00	76,943	1.00	76,875	1.00	76,875
Athletics Senior Women's Admin	1.00	73,882	1.00	73,803	1.00	73,803
Aux Serv Asst Dir	1.00	92,033	1.00	91,952	1.00	91,952
Bookstore Financial Manager	1.00	62,587	1.00	62,536	1.00	62,536
Building Manager	1.00	42,571	1.00	42,533	1.00	42,533
Buyer I	1.00	37,089	1.00	37,056	1.00	37,056
College Ctr Dir	1.00	101,441	1.00	101,351	1.00	101,351

3 Year Position Summary

Classification Title	FY 2017 Positions	FY 2017 Expenditures	FY 2018 Positions	FY 2018 Appropriation	FY 2019 Positions	FY 2019 Allowance
Compliance Coordinator	1.00	139,139	1.00	135,000	1.00	135,000
Coord. of Web Tech. Services	1.00	62,345	1.00	62,290	1.00	62,290
Defensive Coordinator	1.00	60,704	1.00	80,000	1.00	80,000
Director	1.00	117,340	1.00	180,000	1.00	180,000
Director Residence Life	1.00	86,799	1.00	86,722	1.00	86,722
Director, Auxiliary Services	1.00	100,458	1.00	107,304	1.00	107,304
Financial Manager	1.00	89,104	1.00	89,000	1.00	89,000
Fiscal Manager	1.00	58,815	1.00	58,763	1.00	58,763
Head Athletic Trainer	1.00	67,365	1.00	67,305	1.00	67,305
Head Coach Football	1.00	82,559	1.00	90,000	1.00	90,000
Head Coach/Cross/Count/Trk/Fld	1.00	93,004	1.00	92,922	1.00	92,922
Head Men's Basketball Coach	1.00	207,443	1.00	205,695	1.00	205,695
Head Strength&Cond. Coord.	1.00	56,264	1.00	56,214	1.00	56,214
Head Women's Basketball Coach	1.00	91,812	1.00	34,000	1.00	34,000
Housekeeper	3.00	90,186	3.00	89,700	3.00	89,700
Housekeeper Supervisor II	1.00	38,817	1.00	38,783	1.00	38,783
Housekeeping Supervisor I	2.00	60,967	2.00	70,726	2.00	70,726
HVAC Mechanic I	1.00	39,517	1.00	39,653	1.00	39,653
Judicial Coordinator	1.00	16,066	1.00	50,000	1.00	50,000
Maintenance Mechanic	3.00	105,813	3.00	105,988	3.00	105,988
Manager of Assignments	1.00	49,807	1.00	50,225	1.00	50,225
Mgr. Maintenance/Housekeeping	1.00	50,208	1.00	55,000	1.00	55,000
Offensive Coordinator	1.00	175,186	1.00	185,000	1.00	185,000
Office Secretary	1.00	40,985	1.00	40,949	1.00	40,949
Parking & Transporta Ctr. Mgr.	1.00	52,194	1.00	52,148	1.00	52,148
Parking Enforcement Supervisor	1.00	41,297	1.00	41,260	1.00	41,260
Professionals	1.00	64,061	1.00	64,004	1.00	64,004
Quality Control Manager	1.00	68,322	1.00	68,262	1.00	68,262
Recreation Manager Mckeldon Ct	1.00	55,059	1.00	55,000	1.00	55,000
Retail Manager	1.00	59,039	1.00	58,987	1.00	58,987
Rm Assgnt Coord/Res Life	1.00	48,592	1.00	48,549	1.00	48,549
Room Assignment Coord.	1.00	41,057	1.00	41,021	1.00	41,021
Sports Info Director	1.00	57,246	1.00	57,195	1.00	57,195
STOREKEEPER II	2.00	84,577	2.00	82,365	2.00	82,365
Sup.,Facility Equipment Events	1.00	38,095	1.00	38,079	1.00	38,079
University Bookstore Manager	1.00	86,808	1.00	86,735	1.00	86,735
VP International Affairs	1.00	223,080	1.00	60,000	1.00	60,000
Total R13M0008	78.00	4,729,743	78.00	4,741,667	78.00	4,741,667
Total R13 Morgan State University	1,117.00	77,820,059	1,117.00	83,443,572	1,115.00	83,443,572