## State of Maryland Performance Evaluation For Supervisory Employees

This evaluation is intended to facilitate communication between supervisors and employees regarding expectations of job performance and to provide a mechanism for the evaluation of actual performance.

Emp	loyee Name:	Ве	eginning Date:		
Supervisor's Name:		Fi	Fiscal Year:		
Emp	·	ecial Appointment ecutive Service	Management ServicePolitical Special Appoint	tment	
respo	nsibilities for the upcomin w period.)		ely reflect the current, and anticipate modify the PD as required before b		
_ :tings	<u> </u>	- Date Modified.			
3 =	= Outstanding:		mance. Achievements are clearly sormance required for the job.	superior	
2 =	= Satisfactory:	Met the required a performance which	and expected results for the job. Go h is expected of a fully experienced		
1 =	= Unsatisfactory:		lacceptable and shows no significar vement. Improvement is critical.	nt	
	rmance of Job Duties ( f Overall Work Quality is			Mid Cycle Rating	End Cycle Rating
		Overall Work Qualit	у		
1					
2 3					
4					
5					
5 6					

Behavioral Elements  Work Ethic  Maintains good attendance (The use of FMLA-qualifying leave should not be considered)  Teamwork  Works to implement the Department's goals	Cycle Rating
Work Ethic  1 Maintains good attendance (The use of FMLA-qualifying leave should not be considered)  Teamwork	
considered) Teamwork	
Teamwork	
2. Works to implement the Department's goals	
3 Proactively resolves internal complaints	
4 Promotes cooperation with other areas of the Department and other agencies	
Communication	
5 Speaks effectively	
6 Writes effectively (clear, organized, appropriate grammar, punctuation)	
7 Interacts positively with co-workers	
Customer Service	
8 Strives to meet customer requirements	
9 Is courteous to customers and co-workers	
10 Provides timely, accurate and appropriate information to internal and external	
customers	
11 Keeps commitments and follows through on customer requests	
Initiatives	
12 Generates ideas, options, and solutions for improvement	
13 Solves problems without being asked	
14 Works to continuously improve processes	
15 Engages in opportunities for self-improvement	
Work Performance	
16 Appropriately prioritizes work	
17 Completes assignments accurately and on time	
18 Maintains confidentiality	
19 Exercises appropriate judgment	
Supervision	
20 Provides timely performance feedback	
21 Follows appropriate personnel procedures relating to discipline, sick leave	
monitoring, hiring and Equal Opportunity	
22 Contributes positively to employee morale	
23 Manages resources effectively	
Number of Behavioral Elements Rated:	
Total Number of Elements Rated:	

	Mid Cycle Ra	ting:
Outstanding	Satisfactory	Unsatisfactory
3.00 - 2.75	2.74 - 1.75	1.74 - 1.00

Tasks to be Achieved Before the End of Cycle Rating:

Training Recommendat	ons:	
Supervisor's Comments	::	
Employee's Comments:		
	:Special Appointment; Management Service;E: intment position in which I serve at the pleasure of the appointing	
Employee Signature:	No personnel action shall be taken or refused as a reprisal against an employee who refuses to sign this evaluation. The supervisor shall note the refusal on the	Date:
Supervisor Signature: By my signature I attest the 01.01.2007.16.	employee's signature line.  nat I understand and adhere to the Governor's Code of Fair Emp	Date: ployment Practices,
Division Manager		Date:

	End Cycle Rating:		
Outstanding Standards	Satisfactory Standards	Unsatisfactory Improvement	
3.00 - 2.75	2.74 - 1.75	1.7	74 - 1.00

Tasks to be Achieved Before the Next Mid-Cycle Rating:

Training Recomme	ndations:	
Supervisor's Comn	nents:	
Employee's Comm	ents:	
	s is a:Special Appointment; Management Service; _ Appointment position in which I serve at the pleasure of the app	
Employee Signature:	No personnel action shall be taken or refused as a reprisal against an employee who refuses to sign this evaluation. The supervisor shall note the refusal on the employee's signature line.	
Supervisor Signature: By my signature I att Practices, 01.01.200	test that I understand and adhere to the Governor's Code of Fa 97.16.	Date: ir Employment
Appointing Authority:		Date: