MISSION

The mission of the Maryland State Department of Education (MSDE) is to provide leadership, support, and accountability for effective systems of public education, library services, and rehabilitation services.

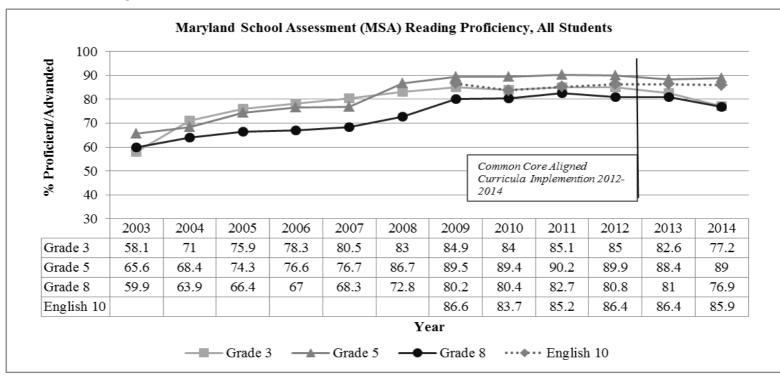
VISION

The Maryland State Department of Education exemplifies energetic leadership and innovative products and services to improve public education, library services, and rehabilitation

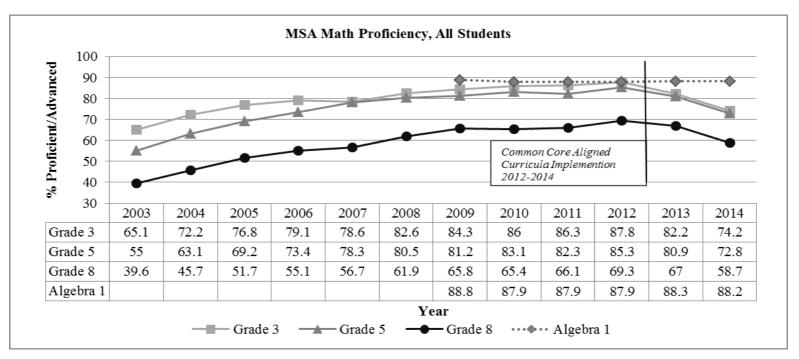
KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Achievement will improve for each student.

Obj. 1.1 By 2016-2017, the percentage of non-proficient students in English/language arts and mathematics on State Assessments will be reduced from baseline data which will be established following the 2014-15 administration of the new PARCC assessments.



Academic year (AY) 2012-13 and AY 2013-14 were years of transition for Maryland public schools. Curriculum aligned with the new Maryland College and Career-Ready Standards (CCRS) was introduced in some Maryland classrooms in AY 2012-13 and fully implemented across the State in AY 2013-14. However, students continued to take the Maryland School Assessments in both years. The Maryland School Assessments are not aligned with the instruction students received and proficiency levels have declined.



Since the Maryland School Assessments (MSAs) were first administered in grades 3 through 8 in the 2002-2003 school year, Reading and Mathematics proficiency levels have increased substantially for all students, as well as for all special service subgroups -Economically Disadvantaged Students, English Language Learners and Students with Disabilities - and racial subgroups. In the elementary grades, the performance of all special service subgroups has increased at a higher rate than the All Students subgroup, resulting in across-the-board reductions of the achievement gap. Reduction of the achievement gap in middle schools has been more challenging. The achievement gap has narrowed for eighth grade Economically Disadvantaged Students in both Reading and Mathematics and for Students with Disabilities in Reading. The gap has remained the same in Reading for English Language Learners and has widened in Mathematics for eighth grade Students with Disabilities and English Language Learners.

Obj. 1.2 By June 30, 2016, the participation and performance of all high school student subgroups in challenging instructional programs will increase.

| Performance Measures | 2011 Act. | 2012 Act. | 2013 Act. | 2014 Act. | 2015 Act. | 2016 Est. | 2017 Est. |
|-------------------------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| SAT Reasoning Test - Public school participants | 38,428 | 38,373 | 39,824 | 41,620 | 41,221 | 41,633 | 42,049 |
| Advanced Placement (AP) - Public school participants | 52,518 | 55,065 | 57,354 | 58,421 | 57,314 | 57,887 | 58,466 |
| AP – Number of exams | 97,756 | 102,774 | 108,863 | 110,397 | 109,085 | 110,176 | 111,278 |
| AP Exams – Receiving grade 3, 4 or 5 | 57,573 | 62,952 | 65,658 | 67,287 | 66,544 | 67,209 | 67,881 |
| Graduates meeting USM Entrance Requirements | 58% | 58% | 61% | 60% | 0.59 | 61% | 62% |
| Dual Completion - Career and Technology Education/USM | 6,059 | 6,921 | 6,635 | 7,225 | 7,509 | 7,370 | 7,444 |

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| Performance Measures | 2011 Act. | 2012 Act. | 2013 Act. | 2014 Act. | 2015 Act. | 2016 Est. | 2017 Est. |
|------------------------------------------------------------------------------------------------|-----------|-----------|-----------|-----------|-----------|----------------|-----------|
| Enrollment in: Prekindergarten | 27,337 | 28,850 | 29,671 | 29,811 | 30,385 | 33,531 | 34,457 |
| Kindergarten | 62,704 | 64,727 | 66,896 | 67,548 | 66,200 | 64,3 70 | 64,150 |
| Maryland Infants and Toddlers Program | 14,636 | 16,705 | 16,296 | 16,547 | 17,105 | 17,533 | 17,971 |
| Preschool Special Education | 11,870 | 11,802 | 13,062 | 13,136 | 13,105 | 13,301 | 13,500 |
| Head Start | 12,134 | 12,644 | 12,731 | 12,747 | 10,550 | 10,550 | 10,550 |
| Number of Judith P. Hoyer Enhancement Centers (Judy Centers) | 24 | 25 | 25 | 26 | 35 | 51 | 51 |
| Capacity of child care providers | 220,520 | 219,796 | 218,480 | 218,632 | 220,256 | 218,564 | 218,495 |
| Number of children served by Child Care Subsidy (POC) Program | 25,617 | 20,068 | 16,843 | 18,488 | 18,015 | 18,507 | 18,610 |
| Percentage of regulated providers enrolling children eligible for child care subsidy | 36.1% | 31.9% | 28.6% | 30.1% | 29.9% | 32.9% | 34.3% |
| Percentage of children entering Kindergarten rated "fully ready" | 81.0% | 83.0% | 82.0% | 83.0% | 46.8% | 49.0% | 51.2% |
| Special Education | 56.0% | 59.0% | 57.0% | 56.0% | 19.8% | 22.0% | 24.2% |
| ELL (English Language Learners) | 68.0% | 72.0% | 69.0% | 72.0% | 20.2% | 23.0% | 25.8% |
| FARMS (Free and Reduced-Price Meals) | 73.0% | 76.0% | 76.9% | 77.0% | 35.7% | 40.0% | 44.3% |
| Percentage of income-eligible families receiving child care | 22.5% | 17.7% | 15.0% | 18.1% | 16.0% | 17.2% | 20.4% |
| Percent of child care providers participating in the credentialing program | 17.2% | 18.6% | 19.9% | 23.0% | 18.0% | 19.8% | 21.8% |
| Percentage of child care facilities in compliance with critical health and safety standards | 96.7% | 95.0% | 94.5% | 95.3% | 98.0% | 98.0% | 98.0% |
| Number of early childhood programs participating in MD EXCELS | N/A | 45 | 330 | 2,867 | 5,249 | 6,000 | 6,500 |
| Number of early childhood programs published in MD EXCELS | N/A | N/A | N/A | 748 | 2,144 | 2,304 | 3,000 |

Obj. 1.3 By 2015-16, the percentage of children entering kindergarten ready to learn will increase from the new baseline established in 2014-15 of 47% to 50%.

Obj. 1.4 As of June 30, 2016, the number of students in the Juvenile Services Education Program earning a Maryland high school diploma (HSD) will increase annually by 5 percent or more, and the percentage of students demonstrating academic gains in both reading and mathematics will be 60 percent or more.

| Performance Measures | 2011 Act. | 2012 Act. | 2013 Act. | 2014 Act. | 2015 Act. | 2016 Est. | 2017 Est. |
|------------------------------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| July 1 enrollment | 222 | 223 | 318 | 576 | 487 | 413 | 497 |
| Total students served per year | 2,807 | 3,855 | 5,064 | 5,482 | 4,736 | 4,746 | 4,756 |
| Number of students earning a Maryland HSD | 30 | 27 | 56 | 47 | 53 | 75 | 85 |
| Number of students completing a CTE module | 841 | 1,086 | 1,172 | 1,554 | 2,169 | 2,179 | 2,189 |
| Percent of students demonstrating academic gains - Reading | N/A | N/A | 57.7% | 53.7% | 53.7% | 56.9% | 60.9% |
| Percent of students demonstrating academic gains - Math | N/A | N/A | 57.3% | 60.1% | 64.7% | 57.9% | 61.6% |

Obj. 1.5 The four-year cohort graduation rate will increase by .73 percentage points per year until it reaches the target in Maryland's approved Elementary and Secondary Education Act (ESEA) Flexibility Request of 88.49 percent by AY 2020.

Obj. 1.6 By June 30, 2016, Maryland will have 52 high-quality public charter schools serving 20,000 students statewide.

| Performance Measures | 2011 Act. | 2012 Act. | 2013 Act. | 2014 Act. | 2015 Act. | 2016 Est. | 2017 Est. |
|-------------------------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Percent of high school dropouts (Cohort Rate) | 11.22% | 10.22% | 9.36% | 8.35% | N/A | 7.85% | 7.60% |
| Four-Year High School graduation rate (Cohort Rate) | 82.82% | 83.57% | 84.97% | 86.39% | N/A | 85.59% | 86.32% |
| Five-Year High School graduation rate (Cohort Rate) | 85.51% | 86.32% | 87.48% | 88.70% | N/A | 87.46% | 88.04% |
| Number of public charter schools operating | 39 | 45 | 47 | 47 | 47 | 50 | 53 |
| Number of students enrolled in public charter schools | 13,051 | 15,410 | 16,928 | 17,829 | 19,337 | 20,500 | 22,000 |

Goal 2. All educators will have the skills to improve student achievement.

Obj. 2.1 By June 30, 2016, 92.9 percent of core academic subject classes will be taught by highly qualified teachers.

| Performance Measures | 2011 Act. | 2012 Act. | 2013 Act. | 2014 Act. | 2015 Act. | 2016 Est. | 2017 Est. |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|-----------|-----------|-----------|-----------|---------------|-----------|
| Number of public school teachers obtaining National Board for Professional Teaching Standards Certification | 1,905 | 2,213 | 2,519 | 2,570 | 2,728 | 2, 900 | 3,025 |
| Percent of core academic subject classes staffed with highly qualified teachers | 92.4% | 93.1% | 93.8% | 92.4% | 91.6% | 92.1% | 92.6% |
| Gap between percent of core academic subject classes NOT taught by highly qualified teachers in Elementary high poverty quartile v. Elementary low poverty quartile | 12.6% | 9.8% | 4.2% | 8.4% | 7.6% | 7.4% | 7.1% |
| Gap between percent of core academic subject classes NOT taught by highly qualified teachers in Secondary high poverty quartile v. Secondary low poverty quartile | 10.2% | 10.7% | 8.4% | 9.7% | 11.1% | 10.9% | 10.6% |

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Obj. 2.2 The percentage of the State's teachers rated as effective or highly effective will increase.

| Performance Measures | 2011 Act. | 2012 Act. | 2013 Act. | 2014 Act. | 2015 Act. | 2016 Est. | 2017 Est. |
|------------------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Percent of teachers evaluated Highly Effective | N/A | N/A | N/A | 40.8% | 44.6% | N/A | N/A |
| Percent of teachers evaluated Effective | N/A | N/A | N/A | 56.4% | 52.8% | N/A | N/A |
| Percent of teachers evaluated Ineffective | N/A | N/A | N/A | 2.8% | 2.6% | N/A | N/A |

Goal 3. Libraries will anticipate and meet the educational/informational needs of their communities.

Obj. 3.1 Maryland Public Libraries will provide equitable access to educational, social, and informational services through electronic and print resources.

Obj. 3.2 The Maryland Library for the Blind and Physically Handicapped (LBPH) will coordinate statewide library services for all blind, visually impaired, physically disabled, and reading disabled Maryland residents and for institutions serving these individuals.

| Performance Measures | 2011 Act. | 2012 Act. | 2013 Act. | 2014 Act. | 2015 Act. | 2016 Est. | 2017 Est. |
|-----------------------------------------------------------------|------------|------------|------------|------------|------------|------------|------------|
| Number of library materials owned by MD Public Libraries | 15,711,156 | 15,199,566 | 15,465,436 | 18,020,734 | 18,287,580 | 18,750,000 | 19,200,000 |
| Number of digital materials owned | 71,287 | 134,821 | 131,924 | 169,795 | 262,923 | 300,000 | 310,000 |
| Number of Internet terminals available for public use | 4,413 | 4,531 | 4,824 | 4,854 | 4,882 | 4,892 | 4,975 |
| Number of library materials checked out | 58,171,928 | 57,927,370 | 57,996,777 | 59,026,829 | 59,181,402 | 61,000,000 | 62,500,000 |
| Number of digital materials accessed | N/A | N/A | N/A | N/A | 5,514,017 | 5,600,000 | 5,750,000 |
| Number of Internet sessions accessed | 5,985,207 | 7,496,729 | 9,659,647 | 9,404,918 | 9,538,372 | 9,800,000 | 9,925,000 |
| Percent increase in customer access to public library materials | N/A | N/A | N/A | N/A | 0.26% | 0.28% | 0.30% |
| Number of materials owned by LBPH | 342,784 | 342,784 | 342,784 | 342,658 | 346,205 | 363,515 | 399,866 |
| Number of LBPH outreach programs presented | 368 | 372 | 31 | 114 | 40 | 125 | 150 |
| Number of LBPH materials checked out | 184,420 | 187,535 | 175,848 | 160,282 | 142,854 | 149,997 | 172,496 |
| Number of individuals attending LBPH outreach programs | 4,124 | 4,564 | 1,845 | 3,356 | 3,251 | 3,414 | 3,926 |
| Increase in customer access to LBPH materials and services | N/A | 0.05% | -0.38% | -0.16% | -0.02% | 5.00% | 15.00% |

Goal 4. The employment, economic self-sufficiency, and independent living of people with disabilities will be promoted through DORS' vocational rehabilitation and disability determination programs.

Obj. 4.1 By June 30, 2016, DORS will help 2,600 people with disabilities obtain employment.

| Performance Measures | 2011 Act. | 2012 Act. | 2013 Act. | 2014 Act. | 2015 Act. | 2016 Est. | 2017 Est. |
|------------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Number of eligibility decisions | 8,303 | 9,682 | 7,847 | 7,485 | 6,901 | 8,000 | 8,000 |
| Number who achieve an employment outcome | 2,437 | 2,506 | 2,533 | 2,545 | 2,559 | 2,600 | 2,625 |
| Employment Success rate | 44.5% | 59.4% | 61.5% | 59.1% | 59.6% | 60.0% | 60.0% |
| One year retention | 85.6% | 87.8% | 82.4% | 85.8% | 89.1% | 87.0% | 87.0% |

Goal 5. The self-sufficiency of people with disabilities will be maximized through DORS' disability determination program.

Obj. 5.1 By June 30, 2016, the Maryland Disability Determination Services (DDS) will adjudicate annually 78,000 claims for Social Security Disability Insurance (SSDI/Title II) and Supplemental Security Income (SSI/Title XVI).

| Performance Measures | 2011 Act. | 2012 Act. | 2013 Act. | 2014 Act. | 2015 Act. | 2016 Est. | 2017 Est. |
|---------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Claims cleared accurately | 75,883 | 78,246 | 80,783 | 75,434 | 76,734 | 78,000 | 80,000 |
| Title II mean processing time (days) | 79.2 | 81.8 | 96.4 | 86.8 | 91.4 | 80.0 | 80.0 |
| Title XVI mean processing time (days) | 88.2 | 86.0 | 101.5 | 92.0 | 95.1 | 85.0 | 85.0 |
| Net accuracy rate | N/A | 100.0% | 99.5% | 97.7% | 96.0% | 99.0% | 99.0% |

NOTES

School year 2015-16 is the first year of implementation of the federal PreK Development grant. Approximately 3,000 additional children will be served with the associated federal funds and matching state funds.

² A new Kindergarten Readiness Assessment (KRA) was administered statewide beginning in the 2014-15 school year. The new assessment is based on more rigorous standards than the previous MMSR assessment, so outcomes are not comparable to prior years.