## **Public Health Services**

M00F01	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Unclaimed bodies received	1,251	1,428	1,504	1,720	1,874	2,000	2,160
Bodies claimed	573	667	697	785	843	900	975
Reimbursement of expenses	\$103,607	\$120,112	\$131,209	\$160,335	\$158,966	\$169,300	\$182,845
Number of donated bodies available for study	855	995	929	995	1,089	1,160	1,255
Number of unclaimed bodies available for							
study	678	761	807	935	1,031	1,100	1,190
Number of requests for cadaver-specimen(s)	366	354	590	635	640	650	670
Reimbursement of expenses	\$550,099	\$739,199	\$777,984	\$729,300	\$636,406	\$650,000	\$665,000
Vital Statistics Administration							
Percent of birth certificates filed within 5 days	97%	97%	98%	96%	96%	97%	97%
Percent of death certificates filed within 72							
hours	61%	60%	19%	31%	41%	45%	50%
M00F02	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
State Funding by Subdivision (includes general							
and federal funds) Allegany	1 100 605	1 100 605	1 157 770	1 460 104	1 171 151	1 400 000	1 422 220
Anne Arundel	1,109,605 3,888,500	1,109,605 3,888,500	1,157,779 4,253,838	1,462,194 4,438,646	1,471,154 4,660,702	1,433,339 4,245,896	1,433,339 4,245,896
Baltimore County	5,434,327	5,434,327	4,255,656	6,043,118	6,043,118	4,245,890	4,245,690 5,518,725
Calvert	488,702	488,702	552,244	665,727	665,727	613,442	613,442
Caroline	624,760	488,702 624,760	647,571	753,099	751,174	738,894	738,894
Carroll			1,582,909				,
Cecil	1,486,178 977,836	1,486,178 977,836	1,054,686	1,782,276 1,203,029	1,782,078 1,203,029	1,697,158 1,143,992	1,697,158 1,143,992
Charles	1,215,901	1,215,901	1,340,435	1,551,262	1,569,484	1,479,234	1,479,234
Dorchester	515,921	515,921	541,111	584,625	649,332	632,164	632,164
Frederick	1,835,053	1,835,053	1,965,764	2,183,440	2,183,440	2,069,843	2,069,843
Garrett	518,717	518,717	539,496	663,276	663,276	650,814	650,814
Harford	2,109,766	2,109,766	2,257,826	2,482,778	2,457,777	2,350,158	2,350,158
Howard	1,532,149	1,532,149	1,702,921	1,907,274	1,900,168	1,764,891	1,764,891
Kent	397,830	397,830	417,778	561,189	560,721	555,834	555,834
Montgomery	3,975,153	3,975,153	4,512,742		4,434,557	4,038,950	4,038,950
Prince George's	6,305,964	6,305,964	6,934,808	7,470,841	6,933,974	6,450,044	6,450,044
Queen Anne's	498,780	498,780	529,829	608,842	608,842	585,196	585,196
St. Mary's	971,066	971,066	1,036,478	1,135,744	1,087,832	1,083,937	1,083,937
Somerset	501,735	501,735	518,586	601,594	649,506	588,947	588,947
Talbot	392,484	392,484	414,615	512,984	512,984	494,743	494,743
Washington	1,645,708	1,645,708	1,735,284	1,895,357	1,918,575	1,829,365	1,829,365
Wicomico	1,129,842	1,129,842	1,208,701	1,382,658	1,379,661	1,330,681	1,330,681
Worcester	434,456	434,456	483,202		782,695	716,456	716,456
Baltimore City	8,245,776	8,245,776	8,940,735	8,263,308	8,864,518	8,366,565	8,366,565
Total	46,236,209	46,236,209	50,318,373	53,332,380	53,734,324	50,379,268	50,379,268
M00F03	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Special Supplemental Nutrition Program for Women, Infants and Children (WIC) Average Monthly Participation							
Women served	33,401	34,293	33,527	31,969	31,079	30,457	29,848
Infants served	33,892	34,114	33,855	31,987	31,370	30,743	30,128
Children served	73,537	74,542	73,526	70,708	67,055	65,714	64,399
Total	140,830	142,949	140,908	134,664	129,504	126,914	124,375

M00J	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Number of hereditary disorders tested for in newborn babies	50	50	<b>-</b>	<b>F</b> 4		50	<u></u>
Number of tests	53 8,116,635	53 8.359.910	54 8,475,984	54 8,748,256	55 8,762,672	58 9.357.004	60 9,357,004
Turnaround time for test results (days)	3	3	3	3	3	3	3

# **Chronic Hospitals**

	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
DEER'S HEAD							
Admissions	136	111	87	100	94	105	105
Discharges	143	113	88	105	100	112	112
Inpatients Treated	194	166	138	146	137	153	147
Average Daily Inpatients Treated	58	55	51	46	43	48	42
Beds Operated	114	114	114	114	114	114	114
Occupancy Percent	51%	48%	45%	40%	38%	42%	37%
Chronic Hospital - Complex							
Patient Days	365	365	366	365	365	365	366
Average Daily Inpatients Treated	1	1	1	1	1	1	1
Per Diem Cost	\$461	\$527	\$568	\$623	\$630	\$560	\$568
Average Length of Stay	365	365	366	365	365	365	366
Cost per Admission	\$168,281	\$192,439	\$207,877	\$227,395	\$229,950	\$204,400	\$207,888
Chronic Hospital - Regular							
Patient Days	2,555	2,555	1,825	1,460	1,460	1,825	1,825
Average Daily Inpatients Treated	7	7	5	4	4	5	5
Per Diem Cost	\$1,175	\$1,226	\$1,793	\$2,345	\$2,088	\$1,750	\$1,624
Average Length of Stay	24	29	27	27	26	27	26
Cost per Admission	\$28,191	\$35,540	\$48,411	\$63,315	\$54,288	\$47,250	\$42,224
Comprehensive Care - Skilled							
Patient Days	18,250	17,155	16,425	14,965	13,870	15,330	13,176
Average Daily Inpatients Treated	50	47	45	41	38	42	36
Per Diem Cost	\$607	\$742	\$776	\$856	\$922	\$815	\$934
Average Length of Stay	365	365	366	365	365	365	365
Cost per Admission	\$221,390	\$270,678	\$284,054	\$312,440	\$336,530	\$297,475	\$340,910
Ancillary Services							
Patient Days	21,900	20,075	18,666	16,836	15,695	17,520	15,372
Ancillary Services Per Diem Cost	\$144	\$176	\$184	\$210	\$230	\$180	\$201
Renal Dialysis Services							
Patients Treated	63	58	63	62	63	65	65
Treatments	9,128	8,334	9,041	8,830	8,859	9,048	9,048
Average Cost Per Treatment	\$458	\$401	\$397	\$460	\$432	\$409	\$435
Hospital Patient Recoveries							
Medicaid, Medicare, Insurance and Sponsors	\$6,387,779	\$ 6,380,926	\$3,241,586	\$5,618,036	\$3,084,564	\$3,620,003	\$3,981,711
Disproportionate Share Payments	\$4,505	\$9,462	\$6,715	\$1,777	\$543	\$0	\$0
Project Summary:							
General Administration	\$2,098,131	\$ 2,523,327	\$2,181,246	\$2,787,149	\$2,898,134	\$2,002,999	\$2,049,760
Dietary Services	\$1,014,721	\$ 1,203,547	\$1,233,199	\$1,228,267	\$1,202,874	\$1,147,642	\$1,123,156
Household and Property Services	\$2,651,187	\$ 2,888,560	\$2,964,388	\$3,039,092	\$2,729,081	\$2,987,585	\$2,654,321
Hospital Support Services	\$1,019,075	\$ 855,975	\$1,028,498	\$1,109,660	\$1,195,624	\$1,102,251	\$1,098,576
Patient Care Services	\$8,785,486	\$ 9,591,676	\$9,790,120	\$9,456,463	\$9,114,903	\$9,596,441	\$9,452,705
Ancillary Services	\$2,276,654	\$ 2,506,272	\$2,461,356	\$2,386,186	\$2,534,363	\$2,208,431	\$2,196,671
Renal Dialysis Services	\$2,025,415	\$ 1,354,734	\$1,460,337	\$1,489,097	\$1,709,150	\$1,367,341	\$1,668,243
Non-Reimbursable Services	\$3,028,037	\$ 2,651,510	\$2,781,953	\$3,232,631	\$2,759,632	\$3,029,711	\$2,765,613
Total	\$22,898,706	\$23,575,601	\$23,901,097	\$24,728,545	\$24,143,761	\$23,442,401	\$23,009,045

	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
WESTERN MARYLAND CENTER							
Admissions	130	130	121	122	83	141	141
Discharges	133	133	123	121	90	193	193
Inpatients Treated	189	189	175	174	141	295	295
Average Daily Inpatients Treated	57	53	52	51	49	55	55
Beds Operated	123	123	123	123	123	123	123
Occupancy Percent	46.3%	43.1%	42.0%	41.5%	39.8%	4470.0%	4470.0%
Chronic Hospital - Complex							
Patient Days	4,015	3,650	3,285	4,078	4,078	4,380	4,392
Average Daily Inpatients Treated	11	10	9	11	11	12	12
Per Diem Cost	\$1,277	\$1,422	\$1,552	\$1,476	\$1,487	\$1,275	\$1,264
Average Length of Stay	50	50	38	38	38	38	38
Cost per Admission	\$63,844	\$71,121	\$58,974	\$56,078	\$56,523	\$48,458	\$48,023
Traumatic Brain Injury Unit							
Patient Days	1,825	2,555	2,555	2,432	2,432	2,555	2,562
Average Daily Inpatients Treated	5		7			7	7
Per Diem Cost	\$994		\$860	\$1,094	\$939	\$862	\$866
Average Length of Stay	91	91	99	. ,		72	72
Cost per Admission	\$90,430		\$85,133			\$62,060	\$62,351
Comprehensive Care - Skilled	<i>••••</i> , •••	<i> </i>	<i>••••</i> , •••	÷:•••,•	<i> </i>	<i> </i>	<i>••=</i> ,••
Patient Days	9,855	8,760	8,030	12,187	12,187	13,140	13,176
Average Daily Inpatients Treated	27		22			36	36
Per Diem Cost	\$670		\$817			\$690	\$690
Average Length of Stay	365		366			365	366
Cost per Admission	\$244,628		\$298,941	\$284,364			\$252,420
Comprehensive Care – Vent	Ψ2 1 1,020	Ψ200,007	Ψ200,011	φ201,001	Ψ200,100	Ψ201,110	ΨΖΟΖ, ΙΖΟ
Patient Days	5,110	4,380	5,110	0	0	0	0
Average Daily Inpatients Treated	14		14			0	0
Per Diem Cost	\$585		\$742			\$0	\$0
Average Length of Stay	4000 365		366			ф0 366	ф0 366
Cost per Admission	\$219,398		\$271,465			\$0	\$0
Ancillary Services	ψ210,000	φ270,710	ψ211,400	ψυ	ψυ	ψυ	ψΟ
Patient Days	21,330	19,345	18,980	18,697	18,697	20,075	20,130
Ancillary Services Per Diem Cost	\$262		\$309	-	-	\$225	\$210
Renal Dialysis Services	ψΖΟΖ	φουσ	ψ009	ΨΖΙΟ	ψ2.09	ψΖΖΟ	ψ210
Patients Treated	40	18	32	0	0	0	0
Treatments	2857		1630			0	0
						\$0	\$0
Average Cost Per Treatment	\$383	<b>Ф</b> 04 I	\$522	\$0	<b>ቅ</b> ሀ	φU	φυ
Hospital Patient Recoveries	¢0 407 470	¢0 022 740	¢C 704 0C2	¢7 000 445	¢C 070 200	¢4 404 677	¢ / 750 000
Medicaid, Medicare, Insurance and Sponsors	\$9,407,170		\$6,721,963			\$4,404,577	\$4,752,333
Disproportionate Share Payments	\$56,852	\$92,561	\$58,923	\$167,832	\$102,496	\$82,575	\$82,950
Project Summary:	<b>#0.004.570</b>			<b>#0.000.704</b>	<b>#0.000.404</b>	<b>#0.004.074</b>	<b>#0 400 054</b>
General Administration	\$2,981,579		\$2,762,515			\$2,381,271	\$2,126,654
Dietary Services	\$638,435		\$1,034,846			\$1,009,001	\$817,799
Household and Property Services	\$2,697,853		\$3,120,824			\$2,991,514	
Hospital Support Services	\$2,197,777		\$2,430,802				\$2,099,930
Patient Care Services	\$9,922,614		\$9,739,922				\$10,028,588
Ancillary Services	\$4,225,378		\$4,411,180			\$3,920,031	\$3,683,062
Renal Dialysis Services	\$292,703		\$532,523				\$0
Non-Reimbursable Services	\$1,979,665		\$1,500,861				\$1,749,150
Total	\$24,936,004	\$25,744,326	\$25,533,473	\$25,213,811	\$24,079,493	\$23,287,648	\$23,451,591

## **Behavioral Health Administration**

	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Number of Customers: Medicaid	-	-	-	-	-	-	-
Number of Non-Medicaid Customers:	11,297	11,505	10,467	6,395	7,811	7,811	7,811
Total	11,297	11,505	10,467	6,395	7,811	7,811	7,811
Number of Consumers by Service Type: (contains duplicate counts; multiple services and coverage types) Residential Treatment Centers	-	-					
Outpatient	10,050	10,768	10,650	5,770	6,740	6,740	6,740
Rehabilitation	3,006	2,534	2,880	2,123	2,894	2,894	2,894
Case Management	483	364	357	255	279	279	279
Outpatient: Completion/Transfer/Referral Rate	58%						
Average Length of Stay for Completion Discharges (days) Patients Treated	144 19,855	45 145 14,083	12,943	N/A	N/A	N/A	N/A
Intensive Outpatient: Completion/Transfer/Referral Rate	58%	59%					
Average Length of Stay for Completion Discharges (days)	65	68					
Patients Treated	3,855	2,976	2,440	N/A	N/A	N/A	N/A
Halfway House: Completion/Transfer/Referral Rate	59%	59%					
Average Length of Stay for Completion Discharges (days)	138	140					
Patients Treated	941	940	790	N/A	N/A	N/A	N/A
Long Term Residential: Completion/Transfer/Referral Rate	67%	65%					
Average Length of Stay for Completion Discharges (days)	142	130					
Patients Treated	845	2,008	363	N/A	N/A	N/A	N/A
Therapeutic Community: Completion/Transfer/Referral Rate	64%	64%					
Average Length of Stay for Completion Discharges (days)	136	125					
Patients Treated	630	1,689	607	N/A	N/A	N/A	N/A
Intermediate Care Facility: Completion/Transfer/Referral Rate	85%	85%					
Average Length of Stay for Completion Discharges (days)	20	21					
Patients Treated	6,991	5,360	5,794	N/A	N/A	N/A	N/A
Methadone: Patients Treated	5,998	5,035	8,431	N/A	N/A	N/A	N/A
Total Patients Treated	39,115	32,091	31,368	N/A	N/A	N/A	N/A
Buprenorphine: Patients Treated	4,174	4,126	2,781	N/A	N/A	N/A	N/A
Recovery Support Services: Patients Receiving Care Coordination	5,439	5,000	5,402	N/A	N/A	N/A	N/A
Recovery Community Center Sites	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Patients Receiving Recovery Housing	391	890	1,851	N/A	N/A	N/A	N/A
Number of Customers: Medicaid Non-Medicaid	158,643 -	22,395 -	25,230	27,265	27,265	27,265	27,265
Number of Consumers by Service Type: (contains duplicate							
counts; multiple services and coverage types) Inpatient	158,643 12,945	22,395 2,282	25,230 2,237	-	28,576 4,321	28,930 3,246	30,377 3,278
	12,940	۲,۲۵۷	۲,۲۵۱	5,950	<del>4</del> ,JZ I	5,240	5,270

Residential Treatment Centers	854	2	1	1	1	1	1
Outpatient	193,195	17,531	15,789	15,575	17,500	18,778	20,006
Rehabilitation	37,176	12,821	10,458	10,838	11,740	12,403	13,114
Case Management	5,038	253	275	282	298	343	394
Total	249,208	32,889	28,760	30,652	33,860	34,771	36,793

#### **OTHER PERFORMANCE MEASURES - All Facilities**

Inpatient Census							
Admissions	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Thomas B. Finan Hospital Center	85		78				
Regional Institute for Children/Adolescents B'more	39						
Eastern Shore Hospital Center	116		66				
Springfield Hospital Center	310						
Spring Grove Hospital Center	475	445	388	364	381	385	389
Clifton T. Perkins Hospital Center	94						
JLG Regional Institute for Children/Adolescents	43	43	43	44	40	44	48
Discharges	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Thomas B. Finan Hospital Center	84	99	79	62	60	94	94
Regional Institute for Children/Adolescents B'more	41	39	40	33	41	42	42
Eastern Shore Hospital Center	154	96	84	67	57	65	65
Springfield Hospital Center	299	267	255	284	279	268	270
Spring Grove Hospital Center	439	445	415	356	402	410	410
Clifton T. Perkins Hospital Center	95	81	73	91	125	130	130
JLG Regional Institute for Children/Adolescents	43	41	43	44	31	40	40
Inpatients Treated	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Thomas B. Finan Hospital Center	174	191	169	164	171	175	182
Regional Institute for Children/Adolescents B'more	76	75	85	60	81	85	85
Eastern Shore Hospital Center	172	163	134	137	132	145	145
Springfield Hospital Center	521	521	482	501	496	490	490
Spring Grove Hospital Center	849	871	687	700	762	775	775
Clifton T. Perkins Hospital Center	343	328	325	351	409	420	420
JLG Regional Institute for Children/Adolescents	87	84	86	88	71	84	88
Average Daily Inpatients Treated	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Thomas B. Finan Hospital Center	86	86	90	81	83	88	88
Regional Institute for Children/Adolescents B'more	36	36	36	30	37	42	42
Eastern Shore Hospital Center	69	71	69	66	63	80	80
Springfield Hospital Center	225	232	232	216	218	220	220
Spring Grove Hospital Center	374	396	384	374	364	364	364
Clifton T. Perkins Hospital Center	243	243	249	252	269	280	284
JLG Regional Institute for Children/Adolescents	30	30	30	30	33	48	48
Beds Operated	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Thomas B. Finan Hospital Center	88	88	88	88	88	88	88
Regional Institute for Children/Adolescents B'more	38	38	38	34	45	45	45
Eastern Shore Hospital Center	80	80	80	80	80	80	80
Springfield Hospital Center	232	232	232	232	220	220	220
Spring Grove Hospital Center	377	377	377	377	347	347	347
Clifton T. Perkins Hospital Center	248						
JLG Regional Institute for Children/Adolescents	32						53
				0047 4 -1	2049 4 -1	2010 Eat	2020 Est.
Occupancy Percent	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	ZUZU LSI.
Occupancy Percent Thomas B. Finan Hospital Center Regional Institute for Children/Adolescents B'more	97.7%	97.7%	102.0%	92.0%	100.0%	100.0%	100.0%
Thomas B. Finan Hospital Center		97.7% 94.7%	102.0% 94.7%	92.0% 88.2%	100.0% 93.0%	100.0% 93.0%	100.0% 93.0%

Springfield Hospital Center	97.0%	100.0%	100.0%	93.1%	95.0%		96.0%
Spring Grove Hospital Center	99.2%	105.0%	101.9%	99.2%	104.9%		100.0%
Clifton T. Perkins Hospital Center	98.0%	98.0%	100.4%	101.6%	100.0%		100.0%
JLG Regional Institute for Children/Adolescents	93.8%	93.8%	93.8%	93.8%	94.3%	92.0%	91.0%
OTHER PERFORMANCE MEASURES - Regional Institutes for Children and Adolescents Residential Services							
Patient Days	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Regional Institute for Children/Adolescents B'more	13140	13140	13,176	10,950	12,551	15,330	15,330
JLG Regional Institute for Children/Adolescents	10863	10960	10,535	10,673	12,025		17,568
Average Daily Inpatients Under Treatment							
Regional Institute for Children/Adolescents B'more	36	36	36	30	37	42	42
JLG Regional Institute for Children/Adolescents	30 30	30	30 30	30 30	33		48
Der Diem Cost							
Per Diem Cost	A	<b>*</b> ·	× ·	<b>*</b> -	<b>*</b> = / -	A / A -	*
Regional Institute for Children/Adolescents B'more	\$436	\$453	\$459	\$558	\$519		\$427
JLG Regional Institute for Children/Adolescents	\$535	\$548	\$612	\$593	\$597	\$485	\$504
Average Length of Stay							
Regional Institute for Children/Adolescents B'more	365	365	366	365	365	365	366
JLG Regional Institute for Children/Adolescents	253	252	261	217	170	244	244
Cost per Admission (less educational expenses)							
Regional Institute for Children/Adolescents B'more	\$159,042	\$165,278	\$167,866	\$203,683	\$189,426	\$156,264	\$156,327
JLG Regional Institute for Children/Adolescents	\$135,258	\$137,999	\$153,878	\$128,788	\$101,490	\$118,340	\$122,976
Day Treatment							
Patient Days	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Regional Institute for Children/Adolescents B'more	20,075	20,075	20,130	20,075	17,520		21,594
JLG Regional Institute for Children/Adolescents	29,166	32,485	30,012	29,930	23,200		25,620
Average Daily Day School Patients Under Treatment							
Regional Institute for Children/Adolescents B'more	55	55	55	55	55	59	59
JLG Regional Institute for Children/Adolescents							
	80	80	82	82	64	70	70
Per Diem Cost	80					70	70
-	80 \$113						70 \$122
Per Diem Cost		80	82	82	64	\$118	
Per Diem Cost Regional Institute for Children/Adolescents B'more	\$113	80 \$115	82 \$116	82 \$127	64 \$115	\$118	\$122
<b>Per Diem Cost</b> Regional Institute for Children/Adolescents B'more JLG Regional Institute for Children/Adolescents	\$113	80 \$115	82 \$116	82 \$127	64 \$115	\$118 \$133	\$122
Per Diem Cost Regional Institute for Children/Adolescents B'more JLG Regional Institute for Children/Adolescents Average Length of Stay	\$113 \$141	80 \$115 \$138	82 \$116 \$146	82 \$127 \$143	64 \$115 \$173	\$118 \$133 365	\$122 \$138
Per Diem Cost Regional Institute for Children/Adolescents B'more JLG Regional Institute for Children/Adolescents Average Length of Stay Regional Institute for Children/Adolescents B'more JLG Regional Institute for Children/Adolescents	\$113 \$141 365	80 \$115 \$138 365	82 \$116 \$146 366	82 \$127 \$143 365	64 \$115 \$173 365	\$118 \$133 365	\$122 \$138 365
<ul> <li>Per Diem Cost</li> <li>Regional Institute for Children/Adolescents B'more JLG Regional Institute for Children/Adolescents</li> <li>Average Length of Stay</li> <li>Regional Institute for Children/Adolescents B'more JLG Regional Institute for Children/Adolescents B'more</li> <li>JLG Regional Institute for Children/Adolescents</li> </ul>	\$113 \$141 365 365	80 \$115 \$138 365 365	82 \$116 \$146 366 366	82 \$127 \$143 365 365	64 \$115 \$173 365 213	\$118 \$133 365 225	\$122 \$138 365 225
Per Diem Cost Regional Institute for Children/Adolescents B'more JLG Regional Institute for Children/Adolescents Average Length of Stay Regional Institute for Children/Adolescents B'more JLG Regional Institute for Children/Adolescents	\$113 \$141 365	80 \$115 \$138 365	82 \$116 \$146 366 366	82 \$127 \$143 365	64 \$115 \$173 365	\$118 \$133 365 225 \$46,118	\$122 \$138 365

#### OTHER PERFORMANCE MEASURES - Thomas B. Finan

Continuing Care         Rateri Days         8.030         8.266         8.784         7.787         7.744         8.030         8.052           Average Daily Inpatients Treated         22         23         23         21         21         22         24         24         544         44         44         44         44         44         44         44         44         44         44         44         44	Hospital Center	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Average Daily Inpatients Treated         22         23         23         21         21         22         22           Per Diem Cost         \$403         \$411         \$379         \$442         \$448         \$405         \$413           Average Length of Stay         365	Continuing Care							
Per Diem Cost         \$403         \$411         \$379         \$442         \$448         \$405         \$413           Average Length of Stay         365         366         361         15.714         16.184         16.000         16.104           Average Daily Inpatients Treated         45         44         46         43         44         44         44           Per Diem Cost         \$532         \$556         \$539         \$624         \$633         \$117.25         \$112.84         \$117.825         \$117.825         \$12.940         \$12.940         \$12.940         \$242         \$242         \$242         \$242         \$242         \$242         \$242         \$242         \$242         \$242         \$242         \$242         \$242         \$2425         \$2425         \$2426 </td <td>Patient Days</td> <td>8,030</td> <td>8,266</td> <td>8,784</td> <td>7,787</td> <td>7,744</td> <td>8,030</td> <td>8,052</td>	Patient Days	8,030	8,266	8,784	7,787	7,744	8,030	8,052
Average Length of Stay         365	Average Daily Inpatients Treated	22	23	23	21	21	22	22
Cost per Admission         \$147,104         \$149,875         \$138,186         \$161,346         \$163,463         \$147,677         \$150,807           Aduit Care         Patient Days         16,245         16,192         16,836         15,714         16,184         16,060         16,104           Average Daily Inpatients Treated         45         44         46         43         44         44           Per Diem Cost         \$532         \$565         \$539         \$624         \$200         200           Cost per Admission         \$110,587         \$157,449         \$84,070         \$129,694         \$154,253         \$117,825         \$122,944           Atternative Living Center         9         9         21         17         77         722         222           Patient Days         6,833         7,037         7,686         6,175         6,188         8,030         8,052           Average Daily Inpatients Treated         19         9         21         17         77         722         222           Per Diem Cost         \$418         \$411         \$409         \$523         \$491         \$420         \$425           Average Daily Inpatients Treated         19         9         21	Per Diem Cost	\$403	\$411	\$379	\$442	\$448	\$405	\$413
Adult Care Patient Days16,24516,19216,83615,71416,18416,06016,104Average Daily Inpatients Treated45444643444444Per Diem Cost\$532\$556\$539\$6624\$630\$589\$615Average Length of Stay208283156208245200200Cost per Admission\$110,587\$157,449\$84,070\$129,694\$154,253\$117,825\$122,944Atternative Living Center9192117172222Per Diem Cost\$4418\$441\$409\$523\$491\$420\$425Average Length of Stay254203240249180180Cost per Admission\$106,076\$83,389\$98,245\$125,441\$146,869\$75,658\$76,470Ancilary Services\$106,076\$83,389\$98,245\$125,441\$146,869\$75,658\$76,470Patient Days311083149533,30629,67630,11632,12032,208Per Diem Cost\$90\$96\$92\$101\$104\$94\$96Hospital Patient Recoveries\$1,870,896\$1,90,501\$1,478,452\$1,931,463\$1,673,439\$1,927,778\$1,876,810Disproportionate Share Payments\$1,870,896\$1,90,505\$1,478,452\$1,931,463\$1,673,439\$1,927,778\$1,876,810Project Summary DataGeneral Administration\$1,922,923\$	Average Length of Stay	365	365	365	365	365	365	365
Patient Days16,24516,19216,83615,71416,18416,06016,104Average Daily Inpatients Treated454446434444Per Dien Cost\$532\$556\$539\$624\$630\$589\$615Average Length of Stay208283156208245200200Cost per Admission\$110,587\$157,449\$84,070\$129,694\$154,253\$117,825\$122,944Atternative Living CenterPatient Days6,8337,0377,6866,1756,1888,0308,052Average Daily Inpatients Treated19192117172222Per Diem Cost\$418\$411\$409\$523\$491\$420\$425Average Length of Stay254203240240299180180Cost per Admission\$106,076\$83,389\$98,245\$1125,441\$146,669\$75,658\$76,470Ancillary Services\$106,076\$83,389\$98,245\$1125,441\$146,669\$75,658\$76,471Patient Days311083149533,30629,67630,11632,12032,208Per Diem Cost\$90\$96\$92\$101\$104\$94\$96Hospital Patient Recoveries\$1,870,896\$1,986,50\$1,478,452\$1,931,463\$1,673,439\$1,920,718\$1,931,463Poiert Commary Data\$1,922,923\$1,949,66\$1,840,608\$2,31,472\$2,241,587<	Cost per Admission	\$147,104	\$149,875	\$138,186	\$161,346	\$163,463	\$147,677	\$150,807
Average Daily Inpatients Treated         45         44         46         43         44         44           Per Diem Cost         \$532         \$556         \$539         \$624         \$630         \$589         \$615           Average Length of Stay         208         283         156         208         245         200         200           Cost per Admission         \$110,587         \$157,449         \$84,070         \$129,694         \$154,253         \$117,825         \$122,944           Alternative Living Center            \$84,070         \$129,694         \$154,253         \$117,825         \$122,944           Average Daily Inpatients Treated         19         19         21         177         17         22         22           Per Diem Cost         \$418         \$411         \$409         \$523         \$491         \$420         \$420           Average Daily Inpatients Treated         19         21         177         17         22         22           Per Diem Cost         \$418         \$411         \$409         \$523         \$491         \$420         \$420           Average Length of Stay         254         203         240         249         180	Adult Care							
Per Diem Cost         \$532         \$556         \$533         \$624         \$630         \$589         \$615           Average Length of Stay         208         283         156         208         245         200         200           Cost per Admission         \$110,687         \$157,449         \$84,070         \$129,694         \$154,253         \$117,825         \$122,944           Alternative Living Center            \$84,070         \$129,694         \$154,253         \$117,825         \$122,944           Alternative Living Center            \$110,837         7,037         7,686         6,175         6,188         8,030         8,052           Average Daily Inpatients Treated         19         19         21         17         17         22         22           Per Diem Cost         \$418         \$411         \$409         \$523         \$491         \$400         \$425           Average Length of Stay         254         203         240         249         9180         1800           Cost per Admission         \$106,076         \$83,389         \$98,245         \$125,411         \$140,669         \$75,658         \$76,707           Ancillary Services<	Patient Days	16,245	16,192	16,836	15,714	16,184	16,060	16,104
Average Length of Stay         208         283         156         208         245         200         200           Cost per Admission         \$110,587         \$157,449         \$84,070         \$129,694         \$154,253         \$117,825         \$122,944           Alternative Living Center         Patient Days         6,833         7,037         7,686         6,175         6,188         8,030         8,052           Average Daily Inpatients Treated         19         19         21         17         17         22         22           Per Diem Cost         \$418         \$411         \$409         \$523         \$491         \$420         \$425           Average Length of Stay         254         203         240         240         299         180         180           Cost per Admission         \$106,076         \$83,389         \$98,245         \$125,411         \$146,689         \$75,658         \$76,700           Ancillary Services         90         \$96         \$92         \$101         \$141         \$409         \$96           Projeer Cost         \$90         \$96         \$92         \$101         \$144         \$94         \$96           Hospital Patient Recoveries         \$1,807,086         \$	Average Daily Inpatients Treated	45	44	46	43	44	44	44
Cost per Admission\$110,587\$157,449\$84,070\$129,694\$154,253\$117,825\$122,944Alternative Living CenterPatient Days6,8337,0377,6866,1756,1888,0308,052Average Daily Inpatients Treated1919211771772222Per Diem Cost\$418\$411\$409\$523\$491\$420\$425Average Length of Stay254203240240299180180Cost per Admission\$106,076\$83,389\$98,245\$125,441\$146,869\$75,658\$76,470Ancillary Services9\$90\$96\$92\$101\$104\$94\$96Patient Days311083149533,30629,67630,11632,12032,208Per Diem Cost\$90\$96\$92\$101\$104\$94\$96Hospital Patient Recoveries\$90\$1,80,563\$809,622\$746,137\$833,030\$673,611\$746,137Disproportionate Share Payments\$1,67,086\$1,949,966\$1,484,668\$1,941,663\$1,927,913\$1,927,918\$1,931,463Project Summary Data\$1,922,923\$1,949,966\$1,840,608\$2,331,472\$2,421,587\$1,897,770\$1,876,810Dietary Services\$2,603,779\$2,660,342\$2,673,927\$2,6232\$854,3373\$4,623,005\$4,837,139\$4,121,340\$4,422,542Patient Care Services\$3,629,747\$3,749,221\$3,994,196<	Per Diem Cost	\$532	\$556	\$539	\$624	\$630	\$589	\$615
Alternative Living CenterPatient Days6,8337,0377,6866,1756,1888,0308,052Average Daily Inpatients Treated19192117172222Per Diem Cost\$418\$411\$409\$523\$491\$420\$425Average Length of Stay254203240240299180180Cost per Admission\$106,076\$83,389\$98,245\$125,441\$146,869\$75,658\$76,470Ancillary Services*********************************	Average Length of Stay	208	283	156	208	245	200	200
Patient Days6,8337,0377,6866,1756,1888,0308,052Average Daily Inpatients Treated19192117172222Per Diem Cost\$418\$411\$409\$523\$491\$420\$425Average Length of Stay254203240240299180180Cost per Admission\$106,076\$83,389\$98,245\$125,441\$146,669\$75,658\$76,470Ancillary Services*********************************	Cost per Admission	\$110,587	\$157,449	\$84,070	\$129,694	\$154,253	\$117,825	\$122,944
Average Daily Inpatients Treated         19         19         21         17         17         22         222           Per Diem Cost         \$418         \$411         \$409         \$523         \$491         \$420         \$425           Average Length of Stay         254         203         240         240         299         180         180           Cost per Admission         \$106,076         \$83,389         \$98,245         \$125,441         \$146,869         \$75,658         \$76,470           Ancillary Services         ************************************	Alternative Living Center							
Per Diem Cost         \$418         \$411         \$409         \$523         \$491         \$420         \$425           Average Length of Stay         254         203         240         240         299         180         180           Cost per Admission         \$106,076         \$83,389         \$98,245         \$125,441         \$146,869         \$75,658         \$76,470           Ancillary Services          31108         31495         33,306         29,676         30,116         32,120         32,208           Per Diem Cost         \$90         \$96         \$92         \$101         \$104         \$94         \$966           Hospital Patient Recoveries         \$90         \$96         \$92         \$101         \$104         \$94         \$976,638           Medicaid, Medicare, Insurance and Sponsors         \$762,990         \$1,180,563         \$809,622         \$746,137         \$833,030         \$673,611         \$746,137           Disproportionate Share Payments         \$1,870,896         \$1,980,513         \$1,478,452         \$1,931,463         \$1,673,439         \$1,920,718         \$1,931,463           Project Summary Data         \$1,922,923         \$1,949,966         \$1,840,608         \$2,331,472         \$2,421,587         \$1,897,770	Patient Days	6,833	7,037	7,686	6,175	6,188	8,030	8,052
Average Length of Stay254203240240240299180180Cost per Admission\$106,076\$83,389\$98,245\$125,441\$146,869\$75,658\$76,470Ancillary Services311083149533,30629,67630,11632,12032,208Per Diem Cost\$90\$96\$92\$101\$104\$94\$96Hospital Patient Recoveries\$90\$1,180,563\$809,622\$746,137\$833,030\$673,611\$746,137Disproportionate Share Payments\$1,870,896\$1,908,510\$1,478,452\$1,931,463\$1,673,439\$1,920,718\$1,931,463Project Summary Data\$1,922,923\$1,949,966\$1,840,608\$2,331,472\$2,421,587\$1,897,770\$1,876,810Dietary Services\$718,896\$753,680\$822,398\$748,592\$782,308\$863,323\$854,887Household and Property Services\$2,603,779\$2,660,342\$2,673,927\$2,726,2632\$2,581,174\$2,730,91\$2,676,873Hospital Support Services\$3,629,747\$3,749,221\$3,941,96\$4,523,065\$4,837,139\$4,121,340\$4,492,542Patient Care Services\$6,468,347\$6,799,230\$6,825,380\$6,769,049\$6,738,112\$7,085,740\$7,355,069Ancillary Services\$2,183,209\$2,400,797\$2,466,452\$2,341,153\$2,467,298\$2,399,633\$2,496,744Non-Reimbursable Services\$1,210,139\$1,323,002\$1,269,473\$1,136,199\$1,	Average Daily Inpatients Treated	19	19	21	17	17	22	22
Cost per Admission Ancillary Services\$106,076\$83,389\$98,245\$125,441\$146,869\$75,658\$76,470Ancillary Services311083149533,30629,67630,11632,12032,208Per Diem Cost\$90\$96\$92\$101\$104\$94\$96Hospital Patient Recoveries\$90\$1,180,563\$809,622\$746,137\$833,030\$673,611\$746,137Disproportionate Share Payments\$1,870,896\$1,908,510\$1,478,452\$1,931,463\$1,673,439\$1,920,718\$1,931,463Project Summary Data\$1,922,923\$1,949,966\$1,840,608\$2,331,472\$2,421,587\$1,897,770\$1,876,810Dietary Services\$718,896\$753,680\$822,398\$748,592\$782,308\$863,323\$854,887Household and Property Services\$2,603,779\$2,660,342\$2,673,927\$2,762,622\$2,811,74\$2,733,091\$2,676,873Hospital Support Services\$3,629,747\$3,749,221\$3,994,196\$4,523,065\$4,837,139\$4,121,340\$4,492,542Patient Care Services\$3,629,747\$3,749,221\$3,994,196\$4,523,065\$4,837,139\$4,121,340\$4,492,542Patient Care Services\$2,646,8347\$6,799,230\$6,825,380\$6,769,049\$6,738,112\$7,085,740\$7,355,069Ancillary Services\$2,183,209\$2,400,797\$2,466,452\$2,344,153\$2,467,298\$2,399,633\$2,496,744Non-Reimbursable Services\$1,210,139\$1,323,00	Per Diem Cost	\$418	\$411	\$409	\$523	\$491	\$420	\$425
Ancillary ServicesPatient Days311083149533,30629,67630,11632,12032,208Per Diem Cost\$90\$96\$92\$101\$104\$94\$96Hospital Patient RecoveriesMedicaid, Medicare, Insurance and Sponsors\$762,990\$1,180,563\$809,622\$746,137\$833,030\$673,611\$746,137Disproportionate Share Payments\$1,870,896\$1,908,510\$1,478,452\$1,931,463\$1,673,439\$1,920,718\$1,931,463Project Summary DataGeneral Administration\$1,922,923\$1,949,966\$1,840,608\$2,331,472\$2,421,587\$1,897,770\$1,876,810Dietary Services\$718,896\$753,680\$822,398\$748,592\$782,308\$863,323\$854,887Household and Property Services\$2,603,779\$2,660,342\$2,673,927\$2,762,632\$2,581,174\$2,733,091\$2,676,873Hospital Support Services\$3,629,747\$3,749,221\$3,994,196\$4,523,065\$4,837,139\$4,121,340\$4,492,542Patient Care Services\$6,648,347\$6,799,230\$6,825,380\$6,769,049\$6,738,112\$7,085,740\$7,355,069Ancillary Services\$2,183,209\$2,400,797\$2,466,452\$2,344,153\$2,467,298\$2,399,633\$2,496,744Non-Reimbursable Services\$1,210,139\$1,323,002\$1,269,473\$1,136,199\$1,048,593\$1,315,898\$1,342,873	Average Length of Stay	254	203	240	240	299	180	180
Patient Days311083149533,30629,67630,11632,12032,208Per Diem Cost\$90\$96\$92\$101\$104\$94\$96Hospital Patient RecoveriesMedicaid, Medicare, Insurance and Sponsors\$762,990\$1,180,563\$809,622\$746,137\$833,030\$673,611\$746,137Disproportionate Share Payments\$1,870,896\$1,908,510\$1,478,452\$1,931,463\$1,673,439\$1,920,718\$1,931,463Project Summary Data\$1,922,923\$1,949,966\$1,840,608\$2,331,472\$2,421,587\$1,897,770\$1,876,810Dietary Services\$718,896\$753,680\$822,398\$748,592\$782,308\$863,323\$854,887Household and Property Services\$2,603,779\$2,660,342\$2,673,927\$2,762,632\$2,81,174\$2,733,091\$2,676,873Hospital Support Services\$3,629,747\$3,749,221\$3,994,196\$4,523,065\$4,837,139\$4,121,340\$4,492,542Patient Care Services\$6,468,347\$6,799,230\$6,825,380\$6,769,049\$6,738,112\$7,085,740\$7,355,069Ancillary Services\$2,183,209\$2,400,797\$2,466,452\$2,344,153\$2,467,288\$2,399,633\$2,496,744Non-Reimbursable Services\$1,210,139\$1,323,002\$1,269,473\$1,161,999\$1,048,593\$1,315,898\$1,342,873	Cost per Admission	\$106,076	\$83,389	\$98,245	\$125,441	\$146,869	\$75,658	\$76,470
Per Diem Cost         \$90         \$96         \$92         \$101         \$104         \$94         \$96           Hospital Patient Recoveries         Medicaid, Medicare, Insurance and Sponsors         \$762,990         \$1,180,563         \$809,622         \$746,137         \$833,030         \$673,611         \$746,137           Disproportionate Share Payments         \$1,870,896         \$1,908,510         \$1,478,452         \$1,931,463         \$1,920,718         \$1,931,463           Project Summary Data         General Administration         \$1,922,923         \$1,949,966         \$1,840,608         \$2,331,472         \$2,421,587         \$1,897,770         \$1,876,810           Dietary Services         \$718,896         \$753,680         \$822,398         \$748,592         \$782,008         \$863,323         \$854,887           Household and Property Services         \$2,603,779         \$2,660,342         \$2,673,927         \$2,726,632         \$2,581,174         \$2,733,091         \$2,676,873           Hospital Support Services         \$3,629,747         \$3,749,221         \$3,994,196         \$4,523,065         \$4,837,139         \$4,121,340         \$4,492,542           Patient Care Services         \$3,629,747         \$3,749,221         \$3,994,196         \$6,738,112         \$7,085,740         \$7,355,069           Anci	Ancillary Services							
Hospital Patient RecoveriesMedicaid, Medicare, Insurance and Sponsors\$762,990\$1,180,563\$809,622\$746,137\$833,030\$673,611\$746,137Disproportionate Share Payments\$1,870,896\$1,908,510\$1,478,452\$1,931,463\$1,673,439\$1,920,718\$1,931,463Project Summary DataGeneral Administration\$1,922,923\$1,949,966\$1,840,608\$2,331,472\$2,421,587\$1,897,770\$1,876,810Dietary Services\$718,896\$753,680\$822,398\$748,592\$782,308\$863,323\$854,887Household and Property Services\$2,603,779\$2,660,342\$2,673,927\$2,762,632\$2,581,174\$2,733,091\$2,676,873Hospital Support Services\$3,629,747\$3,749,221\$3,994,196\$4,523,065\$4,837,139\$4,121,340\$4,492,542Patient Care Services\$6,468,347\$6,799,230\$6,825,380\$6,769,049\$6,738,112\$7,085,740\$7,355,069Ancillary Services\$2,183,209\$2,400,797\$2,266,452\$2,344,153\$2,467,298\$2,399,633\$2,496,744Non-Reimbursable Services\$1,210,139\$1,323,002\$1,269,473\$1,136,199\$1,048,593\$1,315,898\$1,342,873	Patient Days	31108	31495	33,306	29,676	30,116	32,120	32,208
Medicaid, Medicare, Insurance and Sponsors\$762,990\$1,180,563\$809,622\$746,137\$833,030\$673,611\$746,137Disproportionate Share Payments\$1,870,896\$1,908,510\$1,478,452\$1,931,463\$1,673,439\$1,920,718\$1,931,463Project Summary Data\$1,922,923\$1,949,966\$1,840,608\$2,331,472\$2,421,587\$1,897,770\$1,876,810Dietary Services\$718,896\$753,680\$822,398\$748,592\$782,308\$863,323\$854,887Household and Property Services\$2,603,779\$2,660,342\$2,673,927\$2,762,632\$2,581,174\$2,733,091\$2,676,873Hospital Support Services\$3,629,747\$3,749,221\$3,994,196\$4,523,065\$4,837,139\$4,121,340\$4,492,542Patient Care Services\$6,468,347\$6,799,230\$6,825,380\$6,769,049\$6,78,112\$7,085,740\$7,355,069Ancillary Services\$2,183,209\$2,400,797\$2,466,452\$2,344,153\$2,467,298\$2,399,633\$2,496,744Non-Reimbursable Services\$1,210,139\$1,323,002\$1,269,473\$1,136,199\$1,048,593\$1,315,898\$1,342,873	Per Diem Cost	\$90	\$96	\$92	\$101	\$104	\$94	\$96
Disproportionate Share Payments\$1,870,896\$1,908,510\$1,478,452\$1,931,463\$1,673,439\$1,920,718\$1,931,463Project Summary DataGeneral Administration\$1,922,923\$1,949,966\$1,840,608\$2,331,472\$2,421,587\$1,897,770\$1,876,810Dietary Services\$718,896\$753,680\$822,398\$748,592\$782,308\$863,323\$854,887Household and Property Services\$2,603,779\$2,660,342\$2,673,927\$2,762,632\$2,581,174\$2,733,091\$2,676,873Hospital Support Services\$3,629,747\$3,749,221\$3,994,196\$4,523,065\$4,837,139\$4,121,340\$4,492,542Patient Care Services\$6,468,347\$6,799,230\$6,825,380\$6,769,049\$6,738,112\$7,085,740\$7,355,069Ancillary Services\$2,183,209\$2,400,797\$2,466,452\$2,344,153\$2,467,298\$2,399,633\$2,496,744Non-Reimbursable Services\$1,210,139\$1,323,002\$1,269,473\$1,136,199\$1,048,593\$1,315,898\$1,342,873	Hospital Patient Recoveries							
Project Summary DataGeneral Administration\$1,922,923\$1,949,966\$1,840,608\$2,331,472\$2,421,587\$1,897,770\$1,876,810Dietary Services\$718,896\$753,680\$822,398\$748,592\$782,308\$863,323\$854,887Household and Property Services\$2,603,779\$2,660,342\$2,673,927\$2,726,632\$2,581,174\$2,733,091\$2,676,873Hospital Support Services\$3,629,747\$3,749,221\$3,994,196\$4,523,065\$4,837,139\$4,121,340\$4,492,542Patient Care Services\$6,468,347\$6,799,230\$6,825,380\$6,769,049\$6,738,112\$7,085,740\$7,355,069Ancillary Services\$2,183,209\$2,400,797\$2,466,452\$2,344,153\$2,467,298\$2,399,633\$2,496,744Non-Reimbursable Services\$1,210,139\$1,323,002\$1,269,473\$1,136,199\$1,048,593\$1,315,898\$1,342,873	Medicaid, Medicare, Insurance and Sponsors	\$762,990	\$1,180,563	\$809,622	\$746,137	\$833,030	\$673,611	\$746,137
General Administration\$1,922,923\$1,949,966\$1,840,608\$2,331,472\$2,421,587\$1,897,770\$1,876,810Dietary Services\$718,896\$753,680\$822,398\$748,592\$782,308\$863,323\$854,887Household and Property Services\$2,603,779\$2,660,342\$2,673,927\$2,762,632\$2,581,174\$2,733,091\$2,676,873Hospital Support Services\$3,629,747\$3,749,221\$3,994,196\$4,523,065\$4,837,139\$4,121,340\$4,492,542Patient Care Services\$6,468,347\$6,799,230\$6,825,380\$6,769,049\$6,738,112\$7,085,740\$7,355,069Ancillary Services\$2,183,209\$2,400,797\$2,466,452\$2,344,153\$2,467,298\$2,399,633\$2,496,744Non-Reimbursable Services\$1,210,139\$1,323,002\$1,269,473\$1,136,199\$1,048,593\$1,315,898\$1,342,873	Disproportionate Share Payments	\$1,870,896	\$1,908,510	\$1,478,452	\$1,931,463	\$1,673,439	\$1,920,718	\$1,931,463
Dietary Services\$718,896\$753,680\$822,398\$748,592\$782,308\$863,323\$854,887Household and Property Services\$2,603,779\$2,660,342\$2,673,927\$2,762,632\$2,581,174\$2,733,091\$2,676,873Hospital Support Services\$3,629,747\$3,749,221\$3,994,196\$4,523,065\$4,837,139\$4,121,340\$4,492,542Patient Care Services\$6,468,347\$6,799,230\$6,825,380\$6,769,049\$6,738,112\$7,085,740\$7,355,069Ancillary Services\$2,183,209\$2,400,797\$2,466,452\$2,344,153\$2,467,298\$2,399,633\$2,496,744Non-Reimbursable Services\$1,210,139\$1,323,002\$1,269,473\$1,136,199\$1,048,593\$1,315,898\$1,342,873								
Household and Property Services\$2,603,779\$2,660,342\$2,673,927\$2,762,632\$2,581,174\$2,733,091\$2,676,873Hospital Support Services\$3,629,747\$3,749,221\$3,994,196\$4,523,065\$4,837,139\$4,121,340\$4,492,542Patient Care Services\$6,468,347\$6,799,230\$6,825,380\$6,769,049\$6,738,112\$7,085,740\$7,355,069Ancillary Services\$2,183,209\$2,400,797\$2,466,452\$2,344,153\$2,467,298\$2,399,633\$2,496,744Non-Reimbursable Services\$1,210,139\$1,323,002\$1,269,473\$1,136,199\$1,048,593\$1,315,898\$1,342,873		\$1,922,923	\$1,949,966	\$1,840,608	\$2,331,472	\$2,421,587	\$1,897,770	\$1,876,810
Hospital Support Services\$3,629,747\$3,749,221\$3,994,196\$4,523,065\$4,837,139\$4,121,340\$4,492,542Patient Care Services\$6,468,347\$6,799,230\$6,825,380\$6,769,049\$6,738,112\$7,085,740\$7,355,069Ancillary Services\$2,183,209\$2,400,797\$2,466,452\$2,344,153\$2,467,298\$2,399,633\$2,496,744Non-Reimbursable Services\$1,210,139\$1,323,002\$1,269,473\$1,136,199\$1,048,593\$1,315,898\$1,342,873	Dietary Services	\$718,896	\$753,680	\$822,398	\$748,592	\$782,308	\$863,323	\$854,887
Patient Care Services\$6,468,347\$6,799,230\$6,825,380\$6,769,049\$6,738,112\$7,085,740\$7,355,069Ancillary Services\$2,183,209\$2,400,797\$2,466,452\$2,344,153\$2,467,298\$2,399,633\$2,496,744Non-Reimbursable Services\$1,210,139\$1,323,002\$1,269,473\$1,136,199\$1,048,593\$1,315,898\$1,342,873	Household and Property Services	\$2,603,779	\$2,660,342	\$2,673,927	\$2,762,632	\$2,581,174	\$2,733,091	\$2,676,873
Ancillary Services\$2,183,209\$2,400,797\$2,466,452\$2,344,153\$2,467,298\$2,399,633\$2,496,744Non-Reimbursable Services\$1,210,139\$1,323,002\$1,269,473\$1,136,199\$1,048,593\$1,315,898\$1,342,873	Hospital Support Services	\$3,629,747	\$3,749,221	\$3,994,196	\$4,523,065	\$4,837,139	\$4,121,340	\$4,492,542
Non-Reimbursable Services         \$1,210,139         \$1,323,002         \$1,269,473         \$1,136,199         \$1,048,593         \$1,315,898         \$1,342,873	Patient Care Services	\$6,468,347	\$6,799,230	\$6,825,380	\$6,769,049	\$6,738,112	\$7,085,740	\$7,355,069
	Ancillary Services	\$2,183,209	\$2,400,797	\$2,466,452	\$2,344,153	\$2,467,298	\$2,399,633	\$2,496,744
Total \$18,737,040 \$19,636,238 \$19,892,434 \$20,615,162 \$20,876,211 \$20,416,795 \$21,095,798	Non-Reimbursable Services	\$1,210,139	\$1,323,002	\$1,269,473	\$1,136,199	\$1,048,593	\$1,315,898	\$1,342,873
	Total	\$18,737,040	\$19,636,238	\$19,892,434	\$20,615,162	\$20,876,211	\$20,416,795	\$21,095,798

# OTHER PERFORMANCE MEASURES - Regional Institute for Children and Adolescents - Baltimore

for Children and Adolescents - Baltimore	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Hospital Patient Recoveries							
Medicaid, Medicare, Insurance and Sponsors	\$2,314,567	\$2,288,790	\$2,797,459	\$2,166,276	\$2,840,987	\$3,219,644	\$3,204,991
Disproportionate Share Payments	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Project Summary Data							
General Administration	\$1,400,455	\$1,364,106	\$1,534,578	\$1,373,833	\$1,663,595	\$1,487,455	\$1,526,666
Dietary Services	\$524,251	\$528,466	\$517,237	\$571,103	\$676,168	\$720,042	\$758,874
Household and Property Services	\$1,230,090	\$1,227,018	\$1,284,486	\$1,338,157	\$1,418,230	\$1,457,618	\$1,507,656
Hospital Support Services	\$1,545,893	\$1,623,991	\$1,529,330	\$1,460,671	\$1,366,642	\$1,456,817	\$1,436,849
Educational Services	\$1,230,843	\$1,285,679	\$1,230,843	\$1,273,192	\$1,355,199	\$1,509,389	\$1,463,266
Patient Care Services	\$3,707,324	\$3,809,822	\$4,078,667	\$4,268,631	\$5,451,505	\$5,129,051	\$5,191,633
Ancillary Services	\$690,066	\$728,082	\$725,339	\$650,987	\$621,730	\$788,299	\$774,627
Non-Reimbursable Services	\$3,133,493	\$3,038,798	\$3,273,043	\$3,183,957	\$3,384,328	\$2,993,261	\$3,784,898
Total	\$13,462,415	\$13,605,962	\$14,173,523	\$14,120,531	\$15,937,397	\$15,541,932	\$16,444,469

OTHER PERFORMANCE MEASURES - Eastern Shore							
Hospital Center	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Intermediate Care							
Patient Days	6325	6429	6,163	6,496	7,085	6,362	6,648
Average Daily Inpatients Treated	17	18	17	18	19	18	18
Per Diem Cost	\$928	\$893	\$930	\$784	\$793	\$738	\$732
Average Length of Stay	333	151	147	145	436	145	291
Cost per Admission	\$309,024	\$134,843	\$136,710	\$113,680	\$345,748	\$106,641	\$212,646
Continuing Care							
Patient Days	7109	7214	7050	7317	6809	7175	7100
Average Daily Inpatients Treated	19	20	19	20	19	20	19
Per Diem Cost	\$475	\$555	\$613	\$567	\$568	\$576	\$544
Average Length of Stay	775	128	251	250	442	246	344
Cost per Admission	\$368,125	\$71,040	\$153,863	\$141,750	\$251,056	\$141,408	\$187,136
Acute Care							
Patient Days	6672	8281	8,220	8,286	7,881	8,160	8,109
Average Daily Inpatients Treated	18	22	22	23	22	20	22
Per Diem Cost	\$468	\$419	\$431	\$498	\$541	\$484	\$481
Average Length of Stay	97	210	187	180	131	182	164
Cost per Admission	\$45,396	\$87,990	\$80,597	\$89,640	\$70,871	\$88,248	\$79,044
Assisted Living							
Patient Days	5045	4081	3,588	1,940	1,301	3,250	7,258
Average Daily Inpatients Treated	14	11	10	5	14	14	18
Per Diem Cost	\$460	\$515	\$663	\$1,127	\$1,818	\$880	\$628
Average Length of Stay	130	176	282	280	797	255	336
Cost per Admission	\$59,760	\$90,604	\$186,987	\$315,590	\$1,448,861	\$224,493	\$211,063
Ancillary Services							
Patient Days	25,185	25,915	25,185	24,039	23,076	26,280	26,280
Per Diem Cost	\$152	\$158	\$167	\$172	\$189	\$161	\$162
Hospital Patient Recoveries							
Medicaid, Medicare, Insurance and Sponsors	\$345,614	\$424,329	\$613,877	\$469,772	\$289,651	\$455,235	\$289,651
Disproportionate Share Payments	\$267,271	\$272,644	\$211,207	\$275,923	\$4,968,941	\$275,923	\$275,923
Project Summary Data							
General Administration	\$1,956,510	\$1,895,268	\$2,073,462	\$2,299,898	\$2,227,322	\$1,963,852	\$2,023,471
Dietary Services	\$733,681	\$781,088	\$819,246	\$796,642	\$762,721	\$922,245	\$799,789
Household and Property Services	\$2,317,850	\$2,460,942	\$2,455,309	\$2,666,629	\$2,815,219	\$2,681,640	\$2,709,462
Hospital Support Services	\$2,702,091	\$3,005,070	\$3,223,744			\$2,976,724	
Patient Care Services	\$9,424,966		\$10,161,115			\$10,950,072	
Ancillary Services	\$1,378,610					\$1,539,036	
Community Services	\$101,480						
Non-Reimbursable Services	\$5,009						\$8,576
Total				\$19,795,502			

OTHER PERFORMANCE MEASURES - Springfield Hospital Center	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Acute Care							
Patient Days	22,794	22,794	23,380	24,178	24,353	25,185	22,995
Average Daily Inpatients Treated	62	62	64	66	67	69	69
Per Diem Cost	\$916	\$932	\$943	\$920	\$928	\$895	\$973
Average Length of Stay	69	69			69	66	69
Cost per Admission	\$63,181	\$64,308	\$64,141	\$60,736	\$64,039	\$59,097	\$67,170
Subacute Care							
Patient Days	8,287	8,287	7,413	8,561	8,890	9,125	7,300
Average Daily Inpatients Treated	23	-		-	-	23	23
Per Diem Cost	\$507	\$577	\$620	\$534	\$564	\$493	\$560
Average Length of Stay	214	214			243	346	243
Cost per Admission	\$108,470				\$135,959	\$170,651	\$136,186
Continuing Care	,, .	, -,	,,	+ - )	, <u>)</u>	+ -)	, ,
Patient Days	37,067	38,690	38,717	31,198	31,356	31,755	36,865
Average Daily Inpatients Treated	102	-	-	-		95	95
Per Diem Cost	\$646				\$772	\$745	
Average Length of Stay	365	·		-			
Cost per Admission	\$235,751				\$281,644	\$271,751	\$236,975
Deaf Unit	Ψ200,701	φ2 10,007	φ211,000	φ201,010	Ψ201,011	Ψ211,701	Ψ200,070
Patient Days	6,738	6,935	7,155	7,205	7,223	7,205	6,935
Average Daily Inpatients Treated	18	-	-	-	-	200	20
Per Diem Cost	\$456				\$470	\$504	\$488
Average Length of Stay	9430 365					365	9400 366
Cost per Admission	\$166,398				\$171,609	\$183,954	
Geriatric Unit	ψ100,090	ψ101,272	ψ100,032	ψ107,202	ψ171,003	ψ100,004	ψ170,022
Patient Days	7,383	8,030	7,935	7,923	7,830	7,923	8,030
Average Daily Inpatients Treated	20	-	-			22	
Per Diem Cost	20 \$594					\$547	
Average Length of Stay	4094 365						
Cost per Admission							
Ancillary Services	\$216,643	\$212,168	\$224,258	\$226,929	\$245,719	\$199,607	\$195,955
Patient Days	80.000	04 700	04 726	70.005	70 650	04 402	00 405
Per Diem Cost	82,269	-		-	-	-	
Hospital Patient Recoveries	\$151	\$147	\$138	\$163	\$158	\$158	\$155
		¢4 000 707	<b>MO 404 004</b>	<b>\$</b> 0.450.005			
Medicaid, Medicare, Insurance and Sponsors				\$3,450,695			
Disproportionate Share Payments	\$14,432,629	\$14,722,789	\$11,405,197	\$14,899,860	\$13,231,528	\$13,231,528	\$13,231,528
Project Summary Data	<b>A- - - - - - - - - -</b>	<b>A- - - - - - - - - -</b>	<b>*</b> • • • • • • • • •	<b>*</b> = ==0 000	<u> </u>	<b>*•</b> • • <b>• • • •</b>	<b>*</b> •••••
General Administration	\$7,396,933			\$7,772,922			
Dietary Services	\$3,539,241			\$3,391,655			
Household and Property Services		\$10,599,953		\$10,569,346			
Hospital Support Services		\$5,256,764		\$4,966,358			
Patient Care Services				\$39,227,408			
Ancillary Services				\$7,794,041			
Non-Reimbursable Services		\$1,212,401					
Total	\$71,249,706	\$74,806,549	\$73,931,557	\$74,262,858	\$74,947,368	\$73,354,942	\$72,190,338

### OTHER PERFORMANCE MEASURES - Spring Grove

Hospital Center	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Admissions							
Patient Days	42340	44895	43,800	43,070	42,705	39,785	43,920
Average Daily Inpatients Treated	116	123	120	120	117	109	120
Per Diem Cost	\$623	\$620	\$623	\$672	\$645	\$695	\$618
Average Length of Stay	128	128	232	168	163	163	163
Cost per Admission	\$79,771	\$79,408	\$144,490	\$112,942	\$105,139	\$113,271	\$100,683
Intermediate Care							
Patient Days	72635	77380	74,825	71,905	71,905	73,365	70,638
Average Daily Inpatients Treated	199	212			197	201	194
Per Diem Cost	\$436	\$444	\$464	\$509	\$511	\$474	\$474
Average Length of Stay	365						593
Cost per Admission	\$159,049						
Intensive Medical Care	,, .	¥ - ) -	,,	,,	,,	, - ,	, - ,
Patient Days	10585	11315	10,950	10,950	10,950	10,950	10,950
Average Daily Inpatients Treated	29						-
Per Diem Cost	\$419						
Average Length of Stay	145						
Cost per Admission	\$60,777						
Domiciliary Care	<i>\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\</i>	φ00,000	ψ000,200	φ/0,0/0	φ101,001	φ110,700	φ101,100
Patient Days	8030	8030	8,395	8,395	8,395	7,665	8,784
Average Daily Inpatients Treated	22				-	-	24
Per Diem Cost	\$177					\$197	
Average Length of Stay	103				121		121
Cost per Admission	\$18,247				\$20,702		
Adolescent Unit	ψ10,247	ψ10,027	Ψ20,000	Ψ20,041	ΨΖΟ,ΤΟΖ	Ψ20,007	Ψ <b>Ζ</b> Τ,00 <del>Τ</del>
Patient Days	3650	2555	2,190	2,555	2,555	2,190	3,660
Average Daily Inpatients Treated	10		,			-	-
Per Diem Cost	\$713				\$1,223		\$757
Average Length of Stay	39	. ,					
Cost per Admission	\$27,803						
Ancillary Services	φ27,000	φ+0,075	ψ+0,000	ψ+0,002	ψυΖ,υτυ	ψ00,002	ψ02,000
Patient Days	136510	144540	140,160	136,510	136,510	133,955	137,982
Per Diem Cost	\$56		,				-
Hospital Patient Recoveries	φυυ	ψυΖ	ψ07	ψ09	ψυυ	ψ0 <del>4</del>	ψΟΤ
Medicaid, Medicare, Insurance and Sponsors	¢3 971 101	\$4,193,053	¢1 103 608	¢1 125 206	¢1 195 016	¢/ 210 211	\$4,310,211
Disproportionate Share Payments		\$4,193,033 \$10,360,481					\$14,802,132
Project Summary Data	φ10,100,294	· \$10,300,401	φ0,020,000	φ10,400,007	φ19,119,170	φ14,002,131	φ14,00Z,13Z
General Administration	<u> </u>	¢7 000 067	¢7 740 060	¢0 000 062	¢0 061 110	¢6 704 601	¢6 652 400
Dietary Services	\$7,712,056 \$5,794,254						
Household and Property Services	\$5,784,351						
		\$10,519,919					
Hospital Support Services Patient Care Services	\$5,459,479 \$20,455,204						
		\$43,186,857					
Ancillary Services	\$6,570,723			\$7,165,730			
Non-Reimbursable Services	\$3,683,426						
Total	\$78,836,232	\$84,667,087	\$83,836,523	\$86,637,772	\$86,891,786	\$83,706,130	\$81,803,327

#### **OTHER PERFORMANCE MEASURES - Clifton T. Perkins Hospital Center** 2014 Act. 2015 Act. 2016 Act. 2017 Act. 2018 Act. 2019 Est. 2020 Est. Forensic Care Patient Days 88,692 88,692 88,695 91,851 99,253 102,200 103,944 Average Daily Inpatients Treated 243 243 249 252 280 280 284 Per Diem Cost \$562 \$580 \$591 \$586 \$558 \$544 \$534 Average Length of Stay 1,233 911 779 1,517 1,167 1,200 1,200 Cost per Admission \$512,211 \$715,737 \$460,634 \$889,616 \$650,864 \$681,880 \$640,720 Ancillary Services Patient Days 88.692 88,692 88,695 91,851 99,253 102,200 103.944 Per Diem Cost \$122 \$130 \$129 \$138 \$125 \$129 \$121 **Pretrial Services** Inpatient Competency Evaluation Referrals 26 23 32 16 41 35 30 Inpatient Pretrial Evaluation Referrals 35 39 33 35 24 35 30 **Outpatient Competency Evaluation Referrals** 33 29 30 42 25 30 35 **Outpatient Pretrial Evaluation Referrals** 48 40 34 41 54 34 40 Total (Inpatient+Outpatient) Competency/Pretrial Evaluation Referrals 142 125 136 147 124 140 135 Total (Inpatient+Outpatient) Pretrial Evaluation Referrals 83 73 74 89 58 75 70 Total (Inpatient+Outpatient) Pretrial Evaluations Completed 129 120 108 120 151 140 150 Admitted Incompetent to Stand Trial 27 27 39 69 75 90 100 Adjudicated Incompetent to Stand Trial 46 49 58 73 82 80 90 Total Admitted/Adjudicated Incompetent to Stand Trial 73 97 142 157 170 190 76 Total Annual Cost per Patient \$256,651 \$265,119 \$249,741 \$259,472 \$249,177 \$256,430 \$238,964 Hospital Patient Recoveries Medicaid, Medicare, Insurance and Sponsors \$80,411 \$393,478 \$82,841 \$140,194 \$2,500 \$71,347 \$71,347 **Disproportionate Share Payments** \$0 \$0 \$0 \$0 \$0 \$0 \$0 Project Summary Data **General Administration** \$6,118,782 \$6,072,775 \$5,414,814 \$6,973,065 \$6,768,498 \$5,947,928 \$5,955,003 **Dietary Services** \$1,806,644 \$1,865,014 \$1,857,252 \$1,920,327 \$2,024,247 \$2,140,981 \$2,169,112 Household and Property Services \$3,734,263 \$3,551,270 \$3,475,848 \$3,530,333 \$3,571,394 \$3,793,670 \$3,832,768 **Hospital Support Services** \$5,437,825 \$6,121,608 \$6,594,049 \$6,896,307 \$7,210,654 \$7,406,442 \$7,447,111 **Patient Care Services** \$34,574,186 \$35,616,497 \$36,741,846 \$36,372,549 \$37,585,299 \$38,042,932 \$37,844,651 **Ancillary Services** \$9,013,399 \$9,824,564 \$9,822,369 \$10,852,259 \$10,597,651 \$11,391,207 \$10,802,997 Non-Reimbursable Services \$268,853 \$233,255 \$231,122 \$143,289 \$49,149 \$41,650 \$61,266 Total \$60,953,952 \$63,284,983 \$64,137,300 \$66,688,129 \$67,806,892 \$68,764,810 \$68,112,908

#### **OTHER PERFORMANCE MEASURES - John L. Gildner**

Regional Institute for Children and Adolescents	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Hospital Patient Recoveries							
Medicaid, Medicare, Insurance and Sponsors	\$1,631,813	\$1,866,775	\$1,209,056	\$1,588,412	\$1,655,671	\$1,622,042	\$1,622,042
Disproportionate Share Payments	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Project Summary Data							
General Administration	\$1,840,411	\$1,839,600	\$1,950,642	\$1,905,316	\$2,143,631	\$1,971,090	\$1,999,241
Dietary Services	\$610,881	\$732,141	\$745,324	\$497,597	\$544,316	\$512,518	\$613,291
Household and Property Services	\$1,876,506	\$2,026,233	\$1,866,952	\$1,993,197	\$2,116,333	\$1,943,384	\$2,030,547
Hospital Support Services	\$115,615	\$85,184	\$99,791	\$57,089	\$62,373	\$91,221	\$103,670
Patient Care Services	\$5,579,648	\$5,942,420	\$6,302,113	\$6,320,221	\$6,520,044	\$7,474,812	\$7,530,967
Ancillary Services	\$298,374	\$381,180	\$360,996	\$421,135	\$465,548	\$484,259	\$608,007
Non-Reimbursable Services	\$766,368	\$714,869	\$526,127	\$690,624	\$698,165	\$675,971	\$655,711

# **Developmental Disabilities**

	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Community Services							
Community Residential Services: Annualized Clients	5,896	6,000	6,047	6,150	6,262	6,308	6,421
Average Annual Cost Per Client	79,000	79,508	84,253	87,572	95,378	99,592	100,264
Day Programs: Annualized Clients	7,635	7,998	8,550	8,573	8,502	8,496	8,420
Average Annual Cost Per Client	19,194	19,155	20,180	21,087	21,955	11,696	23,644
Supported Employment Programs:							
Annualized Clients	4,800	4,760	3,892	3,849	3,858	3,831	3,890
Average Annual Cost Per Client	15,637	15,994	15,299	15,425	15,828	16,449	16,923
Targeted Case Management: Annualized							
Clients	24,052	24,314	25,670	22,421	22,646	23,108	23,608
Average Cost Per Annualized Client	1,304	1,521	1,613	1,980	2,291	2,430	2,417
Purchase of Care: Clients	-	-					
Average Annual Cost Per Client	-	-					
Summer Program: Clients	1,375	1,375	1,385	1,385	1,394	1,394	1,394
Average Annual Cost Per Client	198	187	221	268	198	279	267
Self Directed Services: Clients	341	388	508	650	688	858	950
Average Annual Cost Per Client	47,215	50,320	51,499	52,008	62,344	46,706	55,418
Family Support Services: Annualized Clients	911	911	203	194	723	723	723
Average Annual Cost Per Client	6,288	5,232	17,105	11,934	10,393	4,141	4,141
Individual Family Care: Annualized Clients	211	209	213	217	248	211	211
Average Annual Cost Per Client	27,841	28,394	30,392	33,472	35,597	35,948	35,948
Clients	4,643	4,643	4,432	3,801	3,783	3,650	3,311
Average Annual Cost Per Client	7,991	7,533	8,456	8,677	9,387	13,064	12,369
Behavioral Support Services:							
Behavioral Assessment Services	779	545	274	359	372	1,290	1,290
Behavioral Consultation Services	25,424	15,414	50,669	67,933	51,843	50,614	50,614
Behavioral Respite Services	1,121	1,604	1,350	2,103	2,276	2,684	2,684
Behavioral Support Services	8,783	7,405	22,429	36,396	38,274	17,443	17,443
Mobile Crisis Intervention Services	625	141	566	531	646	942	942
Community Support Living Arrangements:							
Annualized Clients	2,364	2,364	2,680	2,854	3,716	3,896	4,825
Average Cost Per Annualized Client	38,235	40,336		34,613	36,085	35,184	36,290
Waiting List Equity Fund: Clients Served	24	29	23	17	36	36	36
Fund Balance Available	5,049,827	5,778,204		7,166,470	7,851,075		8,000,000

Holly Center							
Number of people living at the Center	71	68	58	54	53	52	46
Beds Operated	150	150	150	150	150	150	150
Residential Services							
Admissions	-	-	1	-	-	-	-
Discharges	7	7	4	5	3	2	1
Inpatients Treated	85	83	74	56	55	53	51
Average Daily Inpatients Treated	73	68	58	54	55	53	50
Patient Days	26,245	26,445	26,445	20,805	20,075	19,345	18,250
Per Diem Cost	\$529	\$557	\$542	\$691	\$737	\$750	\$709
Average Length of Stay	365	365	365	365	365	365	365
Annual Cost per Average Daily Client	\$193,139	\$203,138	\$197,807	\$252,215	\$269,005	\$273,750	\$258,785
Day Services							
Average Daily Inpatients Treated	38	38	27	26	25	24	23
Patient Days	9,272	9,272	9,272	6,344	6,100	5,856	5,612
Per Diem Cost	\$182	\$187	\$173	\$232	\$240	\$240	\$295
Average Length of Stay	244	244	244	244	244	244	244
Annual Cost per Average Daily Client	\$44,393	\$45,577	\$42,260	\$56,608	\$58,560	\$58,560	\$71,980
Hospital Patient Recoveries:	. ,	. ,	. ,				
Medicaid, Medicare, Insurance and							
Sponsors (\$)	7,346,764	7,610,587	7,897,476	6,122,526	6,738,151	6,915,291	4,749,500
Project Summary:							
General Administration	3,193,387	3,457,156	3,404,495	2,630,327	2,994,910	2,935,012	2,876,312
Dietary Services	1,503,632	1,491,478	1,505,383	1,540,034	1,419,529	1,391,138	1,363,315
Household and Property Services	2,480,353	2,257,177	1,868,494	2,080,158	2,088,438	2,043,729	2,002,854
Hospital Support Services	1,011,308	1,097,711	1,150,660	1,209,338	1,214,807	1,190,511	1,166,701
Patient Care Services	7,828,436	8,275,359	8,129,897	7,297,105	8,252,645	8,087,592	7,925,840
Day Services	539,778	571,469	476,752	492,277	4,252,645	417,902	409,544
Ancillary Services	888,100	938,951	922,474	915,472	989,936	970,137	950,734
Non-Reimbursable Services	101,369	118,605	62,453	104,633	113,600	111,328	112,103
Total	17,546,363	18,207,906	17,520,608	16,269,344	21,326,510	17,147,349	16,807,403
SETT	00			22		00	20
Beds Operated	32	32	32	32	32	32	32
Sykesville Secure Evaluation and Therapeutic Treatment Services (SETT)							
Admissions	20	17	20	42	65	65	65
Discharges	19	20	19	24	65	65	65
Inpatients treated	57	56	56	297	370	370	370
Average daily inpatients treated	18	19	19	29	29	29	29
Patient days	6,525	6,935	6,954	9,855	11,680	11,680	11,680
Per Diem cost	764	764	728	495	784	766	766
Average length of stay	365	365	366	365	365	365	365
Annual cost per average daily client	278,940	278,850	266,608	180,675	286,160	279,590	279,590
Jessup Secure Evaluation and Therapeutic Treatment Services (SETT)							
Admissions	35	25	30	12			
Discharges	36	23	30	16			
Inpatients treated	53	54	54	43			
Average daily inpatients treated	10	10	12	11		erged into Skyesv	ille location
Patient days	3,650	3,650	4,380	4,026		ergeu mito okyesv	
Per Diem cost	927	986	803	808			
Average length of stay	90	90	90	87			
Cost per admission	83,469	88,775	72,302	70,331			

Potomac Center							
Number of people living at the Center	54	45	40	39	42	38	50
Beds Operated	63	63	63	63	62	62	62
Residential Services							
Admissions	20	8	9	21	25	25	25
Discharges	19	12	12	24	23	23	23
Inpatients Treated	59	62	40	59	64	64	64
Average Daily Inpatients Treated	54	45	40	39	42	38	50
Patient Days	19,710	16,425	14,691	14,274	15,358	15,358	15,358
Per Diem Cost	506	674	871	598	917	803	835
Average Length of Stay	365	365	365	366	365	365	365
Annual Cost per Average Daily Client	245,844	317,907	218,868	218,868	351,188	293,142	304,745
Day Services							
Average Daily Inpatients Treated	20	30	27	29	30	37	37
Patient Days	4,980	7,470	7,020	7,163	5,727	9,213	9,213
Per Diem Cost	100	88	102	123	106	1,238	144
Average Length of Stay	249	249	260	247	249	249	249
Annual Cost per Average Daily Client	24,798	21,872	26,495	30,381	32,619	30,378	30,381
Hospital Patient Recoveries:							
Medicaid, Medicare, Insurance and							
Sponsors (\$)	5,038,119	2,909,450	3,056,633	3,730,940	2,516,593	2,516,593	2,516,593
Project Summary:							
General Administration	1,875,142	1,830,834	1,900,087	1,815,099	2,297,248	2,190,427	2,446,208
Dietary Services	768,323	924,936	956,481	999,527	998,136	1,319,895	938,133
Household and Property Services	1,712,461	1,867,160	1,500,963	1,685,072	2,151,156	2,060,257	2,164,687
Hospital Support Services	733,150	598,250	594,789	474,514	1,747,977	1,164,967	1,293,569
Patient Care Services	5,454,808	6,562,638	8,103,438	8,848,297	7,691,627	8,632,508	8,288,002
Day Services	62,721	61,334	132,620	158,021	184,765	189,670	177,477
Ancillary Services	564,524	865,881	694,662	773,494	1,221,225	1,022,759	1,248,275
Non-Reimbursable Services	879	2,026	3,540	2,566	1,208	5,000	5,000
Total	11,172,008	12,713,059	13,886,580	14,756,590	16,293,342	16,585,483	16,561,351

# Medical Care Programs

	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Provider Reimbursements							
Average Number of Medical Assistance Enrollees							
Federally Eligible	1,079,849	1,138,135	1,089,526	1,186,260	1,224,170	1,220,687	1,225,902
Non-Federally Eligible	397	397	307	265	237	270	257
Total	1,080,246	1,138,532	1,089,833	1,186,525	1,224,407	1,220,957	1,226,159
Avg. Number of Federally Eligible Enrollees by Group	:						
Elderly	33,946	34,727	35,191	35,587	35,466	35,325	35,314
Disabled Child	22,075	22,327	22,396	22,533	23,461	23,685	23,935
Disabled Adult	102,037	106,462	100,046	99,436	100,508	101,109	101,667
Other	54,062	55,907	59,409	63,095	66,507	68,589	70,340
Pregnant Woman (Non-Family)	11,132	9,815	9,613	9,145	8,710	8,047	7,835
Parents and caretakers (former Expansion Adult)	218,096	226,892	196,288	208,357	212,549	207,580	206,709
Children	450,896	455,325	420,528	449,826		-	463,033
Affordable Care Act (ACA) Adults	181,738	220,189	238,834	290,715		-	
Undocumented Aliens	5,705	5,998	6,101	6,156		-	5,664
Former Foster Care	162	303	934	1,255		-	1,243
Hospital Presumptive Eligibility: Pregnant Women		4	2	4	1	2	2
Hospital Presumptive Eligibility: All Others		186	185	152	87	53	51
Total	1,079,849	1,138,135	1,089,527	1,186,260			1,225,902
Primary Adult Care Program	-						
Employed Individuals with Disabilities Program	772	796	815	806	818	869	905
Family Planning Program	13,766	13,691	12,852	9,736			13,966
Total	14,538	14,487	13,667	10,542		-	14,871
Average Cost Per Enrollee by Group: Elderly	\$30,017	\$30,229	\$29,313	\$\$29,550	) \$29,378	3 \$31,738	\$ \$31,160
Disabled Child	\$16,342						
Disabled Adult	\$18,307						
Other	\$3,289						
Pregnant Woman (Non-Family)	\$22,329						
Parents and caretakers (former Expansion Adult)	\$5,525	\$5,521	\$4,920	\$5,943	3 \$6,014	\$6,528	\$6,108
Children	\$2,709						
Affordable Care Act (ACA) Adults	\$3,524						
Primary Adult Care Program	¢0,0⊇ \$C						
Undocumented Alien	\$3,455						
Former Foster Care	\$1,955						
Hospital Presumptive Eligibility: Pregnant Women		\$23,845	5 \$3,489	\$24,005	5 \$15,034	\$95,564	\$14,494
Hospital Presumptive Eligibility: All Others		\$17,729					
Maryland Children's Heath Program							
Average Number of Enrollees	114,648	122,955	134,932	144,293	147,838	152,599	153,722
Average Cost per Enrollee	\$1,962		\$1,753	\$1,614			

Summary of Maryland Children's Health Program Including Pregnant Women & Children in Medical Care Provider Reimbursements (MOOQ01.03)							
Pregnant Women (M00Q0I.03), Non-Family							
Estimated Enrollment	11,132	9.815	9,613	9,145	8,710	8,047	7,835
Spending: Total Funds (\$)	248,570,125	215,426,934	190,025,348	174,747,535	192,424,403	190,240,360	184,039,292
Maryland Children's Health Program (M00Q0I.07)					-		
Estimated Enrollment	114,648	122,955	134,932	144,293	147,838	152,599	153,722
Spending: Total Funds (\$)	224,974,843	243,669,332	236,507,187	232,876,799	242,826,425	258,268,999	252,867,139
Total Estimated Enrollment	125,780	132,770	144,545	153,438	156,548	160,646	161,557
Total Spending: Total Funds (\$)	473,544,968	459,096,266	426,532,535	407,624,334	435,250,828	448,509,359	436,906,431
Behavioral Health Services for Medicaid Recipients							
Number of consumers (fiscal year 2014) / Number of Medicaid and CHIP enrollees (fiscal year 2015 to							
2017)	Consumers	Enrollees	Enrollees	Enrollees	Enrollees	Enrollees	Enrollees
Medicaid	218,865	1,138,135	1,089,526	1,186,260	1,224,170	1,220,687	1,225,902
CHIP	-	122,955	134,932	144,293	147,838	152,599	153,722
Total	218,865	1,261,090	1,224,458	1,330,554	1,372,008	1,373,286	1,379,624
Number of consumers by service type:							
Inpatient	11,320	N/A	N/A	N/A	N/A	N/A	N/A
Residential Treatment Centers	853	N/A	N/A	N/A	N/A	N/A	N/A
Outpatient	175,054	N/A	N/A	N/A	N/A	N/A	N/A
Rehabilitation	26,871	N/A	N/A	N/A	N/A	N/A	N/A
Case Management	4,767	N/A	N/A	N/A	N/A	N/A	N/A
Total	218,865	N/A	N/A	N/A	N/A	N/A	N/A