MISSION

The mission of the Maryland Health Regulatory Commissions is to plan for health system needs, constrain costs, improve quality and access, and encourage informed decision-making. The Commissions promote an equitable and efficient health care system for all Maryland residents by providing timely and accurate information, enforcing accountability, improving Maryland's system of rate regulation, and the developing strategies to deliver comprehensive health care regardless of ability to pay.

VISION

The Commissions envision a state in which all residents hold the health care system accountable and have access to affordable, high quality, and integrated health care services through programs that serve as national models.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Improve quality of care in the healthcare industry.

Obj. 1.1 By the end of calendar year 2020, at least 75% of eligible Maryland acute general hospitals shall perform at or better than the nation on the prevention of surgical site infections for hip procedures, knee procedures, Coronary Artery Bi-Pass Graft (CABG), Central Line Associated Bloodstream Infection (CLABSIs) in Intensive Care Units (ICUs) , Clostridium difficile Infections (C.diff), and Catheter Associated Urinary Tract Infection (CAUTIs).

Performance Measures	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Percent of hospitals performing at or above the national average on preventing surgical site infections for hip procedures	N/A	N/A	N/A	N/A	N/A	75	80
Percent of hospitals performing at or above the national average	$1N/\Lambda$	$1N/\Lambda$	$1N/\Lambda$	$1N/\Lambda$	$1N/\Lambda$	73	00
on preventing surgical site infections for knee procedures	N/A	N/A	N/A	N/A	N/A	75	80
Percent of hospitals performing at or above the national average							
on preventing surgical site infections for CABG procedures	N/A	N/A	N/A	N/A	N/A	75	80
Percent of acute general hospitals at or above the national average on preventing CLABSIs in ICUs	N/A	N/A	N/A	N/A	N/A	75	80
Percent of acute general hospitals performing at or above the							
national average on preventing C.diff infections	N/A	N/A	N/A	N/A	N/A	75	80
Percent of acute general hospitals performing at or above the national average on preventing CAUTIs	N/A	N/A	N/A	N/A	N/A	75	80

Obj. 1.2 By the end of calendar year 2020, at least 20 Maryland hospitals will improve patient satisfaction such that at least 70% of patients report that they rate the hospital 9 or 10 on a scale of 1 to 10 and would recommend the hospital to family and friends.

Performance Measures	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Overall hospital performance on patient experience of care	68%	69%	69%	69%	69%	69%	69%
Number of hospitals improving patient satisfaction and recommending the hospital to family and friends	N/A	N/A	N/A	N/A	N/A	32	37
Number of hospitals improving patient satisfaction such that they would rate the hospital 9 or 10 on a scale of 1 to 10	N/A	N/A	N/A	N/A	N/A	32	37

Obj. 1.3 To reduce complication and hospital readmissions and improce compliance with best practices.

Performance Measures	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Overall hospital performance on best practice process measures	98%	98%	96%	97%	97%	N/A	N/A
30 Day, all hospital case-mix adjusted readmission rate	13%	12%	12%	12%	12%	12%	12%
Case-mix adjusted, potentially preventable complication rate	0.1%	0.9%	0.8%	0.7%	0.7%	0.5%	0.5%

Obj. 1.4 To improve care coordination for high needs Medicare fee-for-service beneficiaries through Integrated Care Networks.

Performance Measures	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Number of high needs Medicare fee-for-service beneficiaries with a known primary care provider	N/A	N/A	9,453	13,006	13,006	13,500	14,500
Number of high needs Medicare fee-for-service beneficiaries with a known primary care provider care manager Number of high needs Medicare fee-for-service beneficiaries with a	N/A	N/A	172	4,120	4,120	4,5 00	4,500
care alert	N/A	N/A	244	3,179	3,179	4,500	4,500

Goal 2. Improve costs in the health care industry.

Obj. 2.1 Improve consumer access to healthcare pricing so that Maryland residents can use informed decision making to choose affordable health care.

Performance Measures	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Est.	2019 Est.	2020 Est.
¹ Proportion of persons under age 65 years of age with health							
insurance	93.5%	92.5%	92.5%	93.4%	93.4%	94.0%	94.0%
¹ Proportion of individuals under 100 percent of Federal Poverty							
Level, age 19-64, without health insurance (even years only)	27.4%	N/A	18.9%	18.1%	18.1%	18.2%	18.2%
Number of consumer vists to Wear the Cost website	N/A	N/A	N/A	N/A	N/A	27,907	30,697
Percent change year over year in the number of consumer visits to							
Wear the Cost website	N/A	N/A	N/A	N/A	N/A	N/A	9.1%

Obj. 2.2 Finance the Uncompensated Care Fund through the continuation of the new All-Payer model.

Performance Measures	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Maryland hospitals regulated	54	55	55	56	56	56	56
Maryland hospitals paying into Uncompensated Care Fund	21	20	23	21	21	20	20
Maryland hospitals receiving funding from Uncompensated Care	27	28	25	28	28	29	29
Maryland hospitals operating under global (GBR) payment							
structure	48	48	51	52	52	51	51
Maryland hospitals operating under Potentially Avoidable							
Utilization	48	48	48	52	52	51	51
Percent of regulated hospitals providing treatment to all patients							
regardless of ability to pay	100%	100%	100%	100%	100%	100%	100%

Obj. 2.3 Increase access to integrated primary and behavioral health services in community-based settings.

Performance Measures	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Number of Community Health Resources Commission grantees							
who provide access to integrated behavioral health and primary care							
services in community-based settings	5	6	5	6	6	6	8

Goal 3. Reduce the rate of administrative growth in health care spending through Health Information Technology (HIT).

Obj. 3.1 Increase the use of Electronic claims to 85% by CY 2021.

Performance Measures	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Number of provider queries	N/A	N/A	1,257,956	1,346,684	1,346,684	3,000,000	3,326,100
Number of unique users	N/A	N/A	25,862	53,189	53,189	107,000	130,000
Number of Encounter Notification System (ENS) alerts to physicians	N/A	N/A	18,019,775	18,488,775	18,488,775	40,000,000	50,000,000
Percentage of Electronic Data Interchange (EDI)/ Electronic Health Netwoek (EHN) private payor electronic claims	N/A	N/A	N/A	N/A	N/A	65%	80%

Obj. 3.2 Per capita Maryland hospital revenues will grow at an annual rate that does not exceed 3.58 percent, the long term change in the per capita Gross State Product.

Performance Measures	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Alternative Rate Methodology (ARM) applications completed	35	40	37	37	37	36	36
Maryland all-payer per capita hospital revenue growth	1.5%	2.3%	0.8%	3.0%	3.0%	1.1%	3.0%

Obj. 3.3 Medicare fee-for-service hospital expenditures per Maryland Medicare fee-for-service beneficiary will grow more slowly than the national Medicare fee-for-service expenditures per beneficiary.

Performance Measures	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est
Growth in Medicare fee-for-service hospital expenditures per							
Maryland beneficiary compared to the growth in national Medicare							
fee-for-service hospital expenditures per beneficiary	< 2.20%	< 0.04%	< 0.5%	< 2.73%	< 2.73%	0.00%	0.00%
Obj. 3.4 Increase the use of health information exchange for ambulatory prac	tices by 20% f	from 2017 to	2021.				
Performance Measures	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est
Number of ambulatory practices signed Participation Agreement	N/A	N/A	N/A	N/A	N/A	1,718	2,043
Care Coordination High Need Patients - Care Alerts	N/A	N/A	N/A	N/A	N/A	145,000	22,000
Obj. 3.5 Increase the number of telehealth use cases by 20% from 2017 to 20.	21.						
Performance Measures	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est
Telehealth Use Cases - Ambulatory Care (combined)	N/A	N/A	N/A	N/A	N/A	17	20
 Obj. 3.6 Decrease use of hospital emergency departments for non-urgent care hospital partnerships. Performance Measures 		-			~	,	
hospital partnerships. Performance Measures	e and reduce a 2014 Act.	voidable hosp 2015 Act.	Ditalizations b 2016 Act.	oy establishing 2017 Act.	g reverse refer 2018 Act.	rral projects a 2019 Est.	nd other con 2020 Est
hospital partnerships.		-			~	,	2020 Est
hospital partnerships. Performance Measures Number of reverse referral pilot projects and community hospital	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	
hospital partnerships. Performance Measures Number of reverse referral pilot projects and community hospital partnerships	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est 16
hospital partnerships. Performance Measures Number of reverse referral pilot projects and community hospital partnerships R PERFORMANCE METRICS	2014 Act. 6	2015 Act. 9	2016 Act. 9	2017 Act.	2018 Act. 11	2019 Est. 14	2020 Est
hospital partnerships. Performance Measures Number of reverse referral pilot projects and community hospital partnerships R PERFORMANCE METRICS Performance Measures Funds raised through HSCRC not directly supporting hospital	2014 Act. 6	2015 Act. 9	2016 Act. 9	2017 Act.	2018 Act. 11	2019 Est. 14	2020 Est 16
hospital partnerships. Performance Measures Number of reverse referral pilot projects and community hospital partnerships R PERFORMANCE METRICS Performance Measures Funds raised through HSCRC not directly supporting hospital finance (\$)	2014 Act. 6 2014 Act.	2015 Act. 9 2015 Act.	2016 Act. 9 2016 Act.	2017 Act. 11 2017 Act.	2018 Act. 11 2018 Act.	2019 Est. 14 2019 Est.	2020 Est 16 2020 Est
hospital partnerships. Performance Measures Number of reverse referral pilot projects and community hospital partnerships R PERFORMANCE METRICS Performance Measures Funds raised through HSCRC not directly supporting hospital finance (\$) Medicaid Hospital Assessment (M00Q01.03)	2014 Act. 6 2014 Act. 412,455,978	2015 Act. 9 2015 Act. 389,825,000	2016 Act. 9 2016 Act. 389,825,000	2017 Act. 11 2017 Act. 364,825,000	2018 Act. 11 2018 Act. 364,825,000	2019 Est. 14 2019 Est. 334,825,000	2020 Est 16 2020 Est 304,825,000
hospital partnerships. Performance Measures Number of reverse referral pilot projects and community hospital partnerships R PERFORMANCE METRICS Performance Measures Funds raised through HSCRC not directly supporting hospital finance (\$) Medicaid Hospital Assessment (M00Q01.03) Health Care Coverage Fund (M00Q01 & M00L01.03)	2014 Act. 6 2014 Act. 412,455,978 158,555,141	2015 Act. 9 2015 Act. 389,825,000 164,897,347	2016 Act. 9 2016 Act. 389,825,000 165,192,897	2017 Act. 11 2017 Act. 364,825,000 175,615,840	2018 Act. 11 2018 Act. 364,825,000 175,615,840	2019 Est. 14 2019 Est. 334,825,000 186,170,476	2020 Est 16 2020 Est 304,825,000 189,893,885
hospital partnerships. Performance Measures Number of reverse referral pilot projects and community hospital partnerships R PERFORMANCE METRICS Performance Measures Funds raised through HSCRC not directly supporting hospital finance (\$) Medicaid Hospital Assessment (M00Q01.03) Health Care Coverage Fund (M00Q01 & M00L01.03) Maryland Health Insurance Plan (D79Z02.01)	2014 Act. 6 2014 Act. 412,455,978 158,555,141 103,829,280	2015 Act. 9 2015 Act. 389,825,000 164,897,347 62,213,806	2016 Act. 9 2016 Act. 389,825,000 165,192,897 N/A	2017 Act. 11 2017 Act. 364,825,000 175,615,840 N/A	2018 Act. 11 2018 Act. 364,825,000 175,615,840 N/A	2019 Est. 14 2019 Est. 334,825,000 186,170,476 N/A	2020 Est 16 2020 Est 304,825,000 189,893,885 N/A
hospital partnerships. Performance Measures Number of reverse referral pilot projects and community hospital partnerships R PERFORMANCE METRICS Performance Measures Funds raised through HSCRC not directly supporting hospital finance (\$) Medicaid Hospital Assessment (M00Q01.03) Health Care Coverage Fund (M00Q01 & M00L01.03) Maryland Health Insurance Plan (D79Z02.01) Nurse Support Program II (R60I00.38) Nurse Support Program I (non-budgeted) HSCRC User Fees (M00R01.02)	2014 Act. 6 2014 Act. 412,455,978 158,555,141 103,829,280 14,839,386	2015 Act. 9 2015 Act. 389,825,000 164,897,347 62,213,806 15,263,942	2016 Act. 9 2016 Act. 389,825,000 165,192,897 N/A 15,622,266	2017 Act. 11 2017 Act. 364,825,000 175,615,840 N/A 15,947,534	2018 Act. 11 2018 Act. 364,825,000 175,615,840 N/A 15,947,534	2019 Est. 14 2019 Est. 334,825,000 186,170,476 N/A 16,709,798	2020 Est 16 2020 Est 304,825,000 189,893,885 N/A 17,000,000
hospital partnerships. Performance Measures Number of reverse referral pilot projects and community hospital partnerships R PERFORMANCE METRICS Performance Measures Funds raised through HSCRC not directly supporting hospital finance (\$) Medicaid Hospital Assessment (M00Q01.03) Health Care Coverage Fund (M00Q01 & M00L01.03) Maryland Health Insurance Plan (D79Z02.01) Nurse Support Program II (R60I00.38) Nurse Support Program I (non-budgeted)	2014 Act. 6 2014 Act. 412,455,978 158,555,141 103,829,280 14,839,386 15,193,420	2015 Act. 9 2015 Act. 389,825,000 164,897,347 62,213,806 15,263,942 15,335,908	2016 Act. 9 2016 Act. 389,825,000 165,192,897 N/A 15,622,266 15,674,793	2017 Act. 11 2017 Act. 364,825,000 175,615,840 N/A 15,947,534 16,218,248	2018 Act. 11 2018 Act. 364,825,000 175,615,840 N/A 15,947,534 16,218,248	2019 Est. 14 2019 Est. 334,825,000 186,170,476 N/A 16,709,798 17,040,771	2020 Est 16 2020 Est 304,825,000 189,893,885 N/A 17,000,000 17,500,000

NOTES

¹ 2018 data for this measure is estimated; actual data will not be available until 2019.