MISSION

The mission of the Maryland Higher Education Commission (MHEC) is to ensure that the people of Maryland have access to a high-quality, adequately-funded, effectively-managed, and capably-led system of postsecondary education that adheres to the principle and law governing equal educational opportunity and enables its citizens to make positive contributions to society and to thrive in the economy. It accomplishes this mission through the provision of statewide planning, leadership, coordination and advocacy for the State's postsecondary education institutions and their students directly. Stakeholders include the Governor and General Assembly, Maryland business and industry, and the citizenry as a whole.

VISION

A State where all citizens are equally prepared to be productive, socially-engaged, and responsible members of a healthy economy and an open and democratic society in which all citizens make contributions to creating and maintaining that economy and society.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

- Goal 1. Ensure institutions and Maryland residents have the information and resources needed to benefit from equal access to postsecondary education.
 - Obj. 1.1 Maintain or increase the number of State financial aid publications distributed to the public.
 - Obj. 1.2 Maintain or increase the proportion of on-time Free application for Federal Student Aid (FAFSA) application submissions relative to the number of high school seniors.
 - Obj. 1.3 Maintain or increase the number of on-time FAFSA application submissions from students age 25 or older.

| Performance Measures | 2015 Act. | 2016 Act. | 2017 Act. | 2018 Act. | 2019 Act. | 2020 Est. | 2021 Est. |
|---|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Number of organizations receiving publications for | | | | | | | |
| distribution | 631 | 640 | 631 | 644 | - | 750 | 788 |
| Number of publications distributed to organizations | | | | | | | |
| receiving publications for distribution | 434,425 | 439,862 | 500,665 | 495,575 | - | 625,000 | 656,250 |
| Ratio of number of on-time FAFSA applications to number | | | | | | | |
| of high school graduates | 0.76 | 0.75 | 0.77 | 0.84 | 0.86 | 0.83 | 0.84 |
| Number of on-time FAFSA applications from students age | | | | | | | |
| 25 or older | 35,471 | 35,119 | 31,128 | 51,265 | 52,194 | 47,263 | 50,000 |

Goal 2. Improve response time to inquiries.

Obj. 2.1 By 2017, improve response time to inquiries in the Office of Student Financial Assistance (OSFA) and Program Review and Compliance (PRC).

| Performance Measures | 2015 Act. | 2016 Act. | 2017 Act. | 2018 Act. | 2019 Act. | 2020 Est. | 2021 Est. |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Number of student complaints received through formal | | | | | | | |
| process by Academic Affairs | 60 | 61 | 66 | 60 | 53 | 60 | 56 |
| Allocated number of full-time equivalent (FTE) employees | | | | | | | |
| responding to complaints (Academic Affairs) | 2.0 | 2.0 | 2.0 | 2.0 | 1.5 | 1.5 | 1.4 |
| Actual number of FTE employees responding to | | | | | | | |
| complaints (Academic Affairs) | 1.5 | 1.0 | 1.0 | 1.0 | 1.5 | 1.5 | 1.7 |
| Allocated number of FTE employees responding to | | | | | | | |
| inquiries (OSFA) | 11.5 | 11.5 | 11.5 | 11.5 | 9.5 | 12.5 | 12.5 |
| Actual number of FTE employees responding to inquiries | 9.0 | 9.0 | 9.0 | 9.0 | 6.5 | 9.5 | 9.5 |
| Number of student complaints resolved through formal | | | | | | | |
| process (Academic Affairs) | 54 | 38 | 37 | 51 | 47 | 60 | 63 |
| Median length of time to answer telephone inquiries | | | | | | | |
| received (OSFA) (minutes) | N/A | 3 | 3 | 3 | 3 | 3 | 3 |

Goal 3. Expand informational opportunities for students entering or continuing in postsecondary education to ensure success.

Obj. 3.1 By 2018, increase the number of information-sharing events attended by MHEC staff from 103 to 125.

Obj. 3.2 By 2019, expand the number of organizations participating in the information-sharing network from 48 to 60.

| Performance Measures | 2015 Act. | 2016 Act. | 2017 Act. | 2018 Act. | 2019 Act. | 2020 Est. | 2021 Est. |
|---|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Number of information events attended by MHEC staff | 103 | 112 | 121 | 132 | 163 | 175 | 184 |
| Number of participating organizations | 65 | 80 | 89 | 79 | 130 | 135 | 142 |

Goal 4. Improve MHEC's information/message delivery using multiple social media.

Obj. 4.1 Expand use of social media.

| Performance Measures | 2015 Act. | 2016 Act. | 2017 Act. | 2018 Act. | 2019 Act. | 2020 Est. | 2021 Est. |
|-------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Number of social media interactions | N/A | 1,228,942 | 667,385 | 370,023 | 255,682 | 425,000 | 446,250 |

Goal 5. Improve MHEC's responsiveness to statutory obligations.

- **Obj. 5.1** By fiscal year 2018, increase the percentage of program reviews completed on time to 100 percent.
- **Obj. 5.2** By fiscal year 2018, increase the percentage of statutorily mandated reports submitted on time to 100 percent.

| Performance Measures | 2015 Act. | 2016 Act. | 2017 Act. | 2018 Act. | 2019 Act. | 2020 Est. | 2021 Est. |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Number of complete academic program proposals received from in-state institutions | 270 | 259 | 415 | 463 | 501 | 550 | 638 |
| Number of complete proposals received from new institutions seeking to operate in Maryland (Certificate of Approvals for in-state institutions) | N/A | N/A | N/A | 2 | _ | 1 | 1 |
| Number of complete proposals received from out-of-state institutions seeking to operate in Maryland (Certificate of Approvals for out-of-state institutions) | N/A | N/A | N/A | 13 | 19 | 15 | 15 |
| Number of complete academic program proposals received from out-of-state institutions seeking to operate in Maryland | N/A | N/A | N/A | 143 | 70 | 100 | 100 |
| Number of complete proposals from institutions seeking religious exemption | N/A | N/A | N/A | 4 | 2 | 3 | 3 |

Obj. 5.2 By fiscal year 2018, increase the percentage of statutorily mandated reports submitted on time to 100 percent.

| Number of registrations from out-of-state institutions for online/distance education to Maryland residents | 27/4 | 27/4 | 27/4 | 42 | | 40 | 10 |
|--|------|------|------|------|-----|------|------|
| • | N/A | N/A | N/A | 42 | 44 | 40 | 40 |
| Number of complete Training Provider Questionnaires received | 60 | 89 | 98 | 80 | 118 | 100 | 100 |
| Percent of Training Provider Questionnaires reviewed | | | | | | | |
| within four weeks | 100% | 100% | 100% | 100% | 93% | 100% | 100% |
| Number of Private Career School applications received | 32 | 21 | 12 | 12 | 11 | 15 | 15 |
| Percent of Private Career School applications received reviewed within 30 days for completeness | 100% | 100% | 100% | 100% | 91% | 100% | 100% |
| Allocated number of FTE employees conducting program | | | | | | | |
| reviews | 5 | 5.0 | 5.0 | 3.5 | 3.5 | 3.5 | 2.8 |
| Actual number of FTE employees conducting program | | | | | | | |
| reviews | 4 | 3.5 | 3.5 | 3.5 | 3.5 | 3.5 | 3.5 |
| Number of complete in-state academic program proposals | | | | | | | |
| subject to 60-day deadline | 83 | 105 | 161 | 209 | 148 | 175 | 198 |
| Percent of complete in-state academic program proposals | | | | | | | |
| processed in 60 days | 31% | 13% | 57% | 94% | 93% | 100% | 100% |
| Percent of statutorily mandated reports submitted on time | 63% | 75% | 52% | 83% | 69% | 100% | 100% |

SELLINGER AID, GRANTS AND SCHOLARSHIPS

| Performance Measures | 2017 Act. | 2018 Act. | 2019 Act. | 2020 Est. | 2021 Est. |
|--|--------------|--------------|---------------|--------------|--------------|
| Percentage of Sellinger aid used for financial aid at state- | | | | | |
| aided independent institutions | 90% | 89% | 89% | 89% | 89% |
| Guaranteed Access Grants | | | | | |
| Number of awards | 1,609 | 2,181 | 2,2 70 | 2,600 | 2,600 |
| Total dollars awarded | \$21,495,642 | \$30,159,986 | \$30,902,825 | \$35,000,000 | \$35,000,000 |
| Number of awards declined or canceled | 238 | 457 | 278 | 200 | 200 |
| Number of applicants | 3,529 | 8,767 | 8,885 | 8,585 | 8,700 |
| Educational Assistance Grants | | | | | |
| Number of awards accepted | 23,238 | 23,544 | 22,008 | 23,000 | 23,000 |
| Total dollars awarded | \$51,434,325 | \$51,611,150 | \$47,538,448 | \$50,000,000 | \$50,000,000 |
| Number of awards declined or canceled | 26,632 | 41,095 | 38,326 | 38,000 | 38,000 |
| Number of applicants | 121,241 | 151,976 | 156,548 | 151,650 | 150,000 |
| Senatorial Scholarships | | | | | |
| Number of awards | 8,037 | 7,709 | 7,426 | 7,800 | 7,800 |
| Total dollars awarded | \$6,613,562 | \$5,950,539 | \$5,337,475 | \$5,700,000 | \$5,700,000 |
| Number of awards declined or canceled | 2,093 | 2,286 | 2,702 | 2,400 | 2,400 |

GRANTS AND SCHOLARSHIPS

| Performance Measures | 2017 Act. | 2018 Act. | 2019 Act. | 2020 Est. | 2021 Est. |
|--|-------------|-------------|-------------|-------------|-------------|
| Conroy Memorial Scholarship Program | | | | | |
| Number of awards | 218 | 243 | 276 | 250 | 250 |
| Total dollars awarded | \$1,626,758 | \$1,890,766 | \$2,168,797 | \$2,400,000 | \$2,400,000 |
| Delegate Scholarships | | | | | |
| Number of awards | 9,363 | 9,703 | 10,573 | 10,200 | 10,200 |
| Total dollars awarded | \$6,148,599 | \$6,438,048 | \$6,971,796 | \$6,700,000 | \$6,700,000 |
| Number of awards declined or canceled | 1,456 | 1,700 | 1,796 | 1,700 | 1,700 |
| Riley Fire and Emergency Medical Service (EMS) | | | | | |
| Number of awards | 34 | 31 | 34 | 60 | 70 |
| Total dollars awarded | \$92,243 | \$99,988 | \$115,131 | \$200,000 | \$200,000 |
| Number of applicants | 91 | 116 | 80 | 67 | 75 |
| Graduate and Professional Scholarship Program | | | | | |
| Number of awards | 520 | 485 | 414 | 500 | 500 |
| Total dollars awarded | \$1,168,030 | \$1,128,418 | \$1,127,587 | \$1,174,473 | \$1,174,473 |
| Number of applicants | 2,669 | 2,785 | 2,379 | 2,500 | 2,500 |
| Tolbert Grant Program | | | | | |
| Number of awards | 364 | 334 | 284 | 380 | 380 |
| Total dollars awarded | \$182,000 | \$167,000 | \$142,000 | \$200,000 | \$200,000 |
| Number of awards declined or canceled | 44 | 78 | 76 | 70 | 70 |
| Hoffman Loan Assistance Repayment Program | | | | | |
| Number of awards | 168 | 151 | 142 | 170 | 170 |
| Total dollars awarded | \$994,632 | \$934,685 | \$718,500 | \$1,305,000 | \$1,305,000 |
| Number of awards declined or canceled | 10 | 5 | 25 | 15 | 15 |
| Number of applicants | 598 | 583 | 501 | 550 | 550 |
| Loan Assistance Repayment Program (LARP) for | | | | | |
| Physicians | | | | | |
| Number of awards | 93 | 76 | 40 | 40 | 40 |
| Total dollars awarded | \$1,961,348 | \$1,715,780 | \$957,806 | \$400,000 | \$400,000 |

GRANTS AND SCHOLARSHIPS

| Performance Measures | 2017 Act. | 2018 Act. | 2019 Act. | 2020 Est. | 2021 Est. |
|---|-------------|-------------|-------------|-------------|-------------|
| Part-Time Grant Program | | | | | |
| Number of awards | 5,269 | 6,707 | 6,477 | 6,500 | 6,500 |
| Total dollars awarded | \$4,973,436 | \$5,056,993 | \$5,047,260 | \$5,047,260 | \$5,047,260 |
| Number of applicants | 30,780 | 31,052 | 37,969 | 37,500 | 37,500 |
| Workforce Shortage Students Assistance Grants | | | | | |

| Number of awards | 285 | 320 | 316 | 330 | 330 |
|--|-------------|-------------|-------------|---------------|-------------|
| Total dollars awarded | \$911,500 | \$1,014,700 | \$995,750 | \$1,229,853 | \$1,229,853 |
| Number of awards declined or canceled | 163 | 166 | 155 | 150 | 150 |
| Number of applicants | 882 | 939 | 777 | 450 | 650 |
| Veterans of Afghan and Iraq Conflicts Scholarships | | | | | |
| Number of awards | 130 | 133 | 131 | 160 | 160 |
| Total dollars awarded | \$686,340 | \$667,386 | \$672,329 | \$750,000 | \$750,000 |
| Number of awards declined or canceled | 36 | 51 | 39 | 30 | 30 |
| Number of applicants | 221 | 246 | 308 | 236 | 275 |
| Nurse Support Program II | | | | | |
| Number of awards | 235 | 272 | 274 | 280 | 280 |
| Total dollars awarded | \$2,786,738 | \$3,190,199 | \$2,948,293 | \$3,000,000 | \$3,000,000 |
| Number of awards declined or canceled | 128 | 155 | 160 | 150 | 150 |
| Number of applicants | 261 | 367 | 309 | 350 | 350 |
| 2+2 Transfer Scholarship Program | | | | | |
| Number of awards | 220 | 259 | 174 | 215 | 215 |
| Total dollars awarded | \$320,500 | \$364,500 | \$232,500 | \$300,000 | \$30,000 |
| Number of awards declined or canceled | 56 | 38 | 65 | 35 | 35 |
| Number of applicants | 1,579 | 860 | 1,353 | 1,250 | 1,250 |
| Loan Assistance Repayment Program (LARP) for Foster Care Recipients | | | | | |
| Number of awards | N/A | 2 | 2 | 2 | 2 |
| Total dollars awarded | N/A | \$4,238 | \$3,698 | \$4,000 | \$4,000 |
| Number of awards declined or canceled | N/A | N/A | W/A | Ψ1,000 N/A | N/A |
| Number of applicants | N/A | 3 | 2 | 2 | 2 |
| Loan Assistance Repayment Program (LARP) for Dentists | 11,71 | J | _ | _ | - |
| Number of awards | N/A | 14 | 13 | 15 | 15 |
| Total dollars awarded | N/A | \$300,706 | \$308,620 | \$356,100 | \$356,100 |
| Number of awards declined or canceled | N/A | N/A | N/A | N/A | N/A |
| Number of applicants | N/A | N/A | 15 | 15 | 15 |

GRANTS AND SCHOLARSHIPS

| Campus-Based Educational Assistance Grants | | | | | |
|--|-----|-------------|-------------|-------------|-------------|
| Number of awards | N/A | 988 | 1,023 | 1,100 | 1,100 |
| Total dollars awarded | N/A | \$1,952,807 | \$1,801,175 | \$2,000,000 | \$2,000,000 |
| Number of awards declined or canceled | N/A | N/A | - | - | - |
| Number of applicants | N/A | N/A | - | - | - |
| Cybersecurity Public Service Scholarship Award | | | | | |

| Number of awards | N/A | N/A | 24 | 50 | 50 |
|---------------------------------------|-----|-----|----------|-----------|-----------|
| Total dollars awarded | N/A | N/A | \$79,864 | \$160,000 | \$160,000 |
| Number of awards declined or canceled | N/A | N/A | 6 | 15 | 15 |
| Number of applicants | N/A | N/A | - | - | - |