### MISSION

The Department of Public Safety and Correctional Services protects the public, its employees, and detainees and offenders under its supervision.

### VISION

The Maryland Department of Public Safety and Correctional Services (DPSCS) will be nationally recognized as a department that believes its own employees are its greatest strength and that values the development of their talents, skills, and leadership. We will be known for dealing with tough issues like gang violence by capitalizing on the strength of interagency collaboration. We will be nationally known as the department that takes responsibility for the greatest of problems and moves quickly and quietly to bring about successful change. DPSCS will be known as one of the national leaders in the development and use of technology through system interoperability. Others will look to this department for its effective leadership and evidence-based practices. We will be known for our belief in the value of the human being and the way we protect those individuals, whether they are members of the public, our own employees, those we are obligated to keep safe and in custody, or victims of crime. DPSCS will be known as an organization that focuses on its mission and takes care of its people.

SUMMARY OF K	EY OPER	ATIONA	L DATA				
Performance Measures	2017 Act.	2018 Act.	2019 Act.	2020 Act.	2021 Act.	2022 Est.	2023 Est
Average Daily Population (ADP)	22,653	21,632	21,142	20,420	17,920	17,921	17,922
Grand Total Offenders under Jurisdiction	22,203	21,196	20,717	20,096	17,751	17,751	17,751
Offenders under Correctional Jurisdiction	19,604	18,869	18,535	18,036	15,561	15,561	15,561
Offenders under Patuxent Institution Jurisdiction	279	282	268	245	191	191	193
Offenders under Detention Jurisdiction	2,320	2,045	1,914	1,815	1,999	1,999	1,999
Federal Prisoners at Chesapeake Detention Facility	450	436	425	325	360	360	36
Offenders in local jails awaiting transfer to DPSCS	91	100	174	119	165	165	16
Arrestees processed (Baltimore Central Booking and Intake							
Center)	27,404	25,180	24,450	19,529	14,312	14,312	14,31
Commitments processed	14,527	12,504	11,422	9,682	7,834	7,834	7,83
Division of Parole and Probation (DPP) cases under supervision							
at fiscal year end	71,136	70,293	71,232	71,311	71,836	71,836	71,83
DPP Drinking Driver Monitor Program cases under supervision at							
fiscal year end	17,595	12,192	13,208	10,607	7,938	7,938	7,93

### **KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES**

#### Goal 1. Safe Communities: Help to keep Maryland communities safe.

Obj. 1.1 Reduce the number of sentenced offenders returned to correctional or community supervision for a new offense within one year of their release.

Performance Measures	2017 Act.	2018 Act.	2019 Act.	2020 Act.	2021 Act.	2022 Est.	2023 Est.
Sentenced offenders returned to correctional or community supervision for a new offense within one year of release:							
All releasees - number with new offense	464	389	317	233	N/A	N/A	N/A
All releasees - percentage with new offense	7.0%	6.2%	4.7%	4.1%	N/A	N/A	N/A
Parolees - number with new offense	119	85	48	43	N/A	N/A	N/A
Parolees - percentage with new offense	5.5%	4.0%	0.7%	0.8%	N/A	N/A	N/A
Mandatory releasees - number with new offense	203	221	126	125	N/A	N/A	N/A
Mandatory releasees - percentage with new offense	6.4%	7.2%	1.9%	2.2%	N/A	N/A	N/A
Expiration of sentence releasees - number with new offense	142	83	143	65	N/A	N/A	N/A
Expiration of sentence releasees - percentage with new offense	10.4%	7.5%	2.1%	1.1%	N/A	N/A	N/A

**Obj. 1.2** The percentage of Division of Parole and Probation (DPP) cases closed due to revocation for a new offense committed while under supervision in the community will not exceed the fiscal year 2011 levels (number in parentheses).

Performance Measures	2017 Act.	2018 Act.	2019 Act.	2020 Act.	2021 Act.	2022 Est.	2023 Est.
Total number of cases supervised during the fiscal year	105,594	97,500	95,167	91,402	77,112	77,112	77,112
Parole	8,082	7,639	7,173	6,738	6,125	6,125	6,125
Probation	90,487	83,419	81,430	77,900	64,629	64,629	64,629
Mandatory	7,025	6,442	6,564	6,764	6,358	6,358	6,358
Cases under supervision that were closed due to revocation for a							
new offense:							
All cases - number with new offense	3,413	3,172	3,336	2,689	1,633	1,633	1,633
All cases - percentage with new offense (FY 2011: 3.9%)	3.2%	3.3%	3.5%	2.9%	2.1%	2.1%	2.1%
Parole - number with new offense	224	213	206	171	63	63	63
Parole - percentage with new offense (FY 2011: 3.2%)	2.8%	2.8%	2.9%	2.5%	1.0%	1.0%	1.0%
Probation - number with new offense	2,948	2,761	2,896	2,329	1,488	1,488	1,488
Probation - percentage with new offense (FY 2011: 3.9%)	3.3%	3.3%	3.6%	3.0%	2.3%	2.3%	2.3%
Mandatory - number with new offense	241	198	234	189	82	82	82
Mandatory - percentage with new offense (FY 2011: 5.1%)	3.4%	3.1%	3.6%	2.8%	1.3%	1.3%	1.3%

**Obj. 1.3** The percentage of cases closed by the DPP Drinking Driver Monitor Program (DDMP) due to revocation for new driving while impaired (DWI) or driving under the influence (DUI) offenses will not exceed 0.7 percent.

Performance Measures	2017 Act.	2018 Act.	2019 Act.	2020 Act.	2021 Act.	2022 Est.	2023 Est.
Number of cases being monitored by DDMP	26,394	21,442	21,825	21,158	15,971	15,971	15,971
Number of DDMP cases being monitored that were closed due to revocation for a new DWI/DUI offense	N/A						
Percent of DDMP cases being monitored that were closed due to revocation for a new DWI/DUI offense	N/A						

Obj. 1.4 The percentage of DPP cases where the offender was employed when the case was closed will be at least 31 percent.

Performance Measures	2017 Act.	2018 Act.	2019 Act.	2020 Act.	2021 Act.	2022 Est.	2023 Est.
Total number of DPP cases closed	37,535	30,538	27,478	27,294	21,743	21,743	21,743
Number of cases where the offender was employed at case closing	11,700	9,793	8,496	8,427	6,481	6,481	6,481
Percent of cases where the offender was employed at case closing	31.2%	32.1%	30.9%	30.9%	29.8%	29.8%	29.8%

Obj. 1.5 The percentage of defendants under Pretrial Release Services Program (PRSP) supervision arrested on new charges each month will not exceed 4 percent.

Performance Measures	2017 Act.	2018 Act.	2019 Act.	2020 Act.	2021 Act.	2022 Est.	2023 Est.
Percent of defendants under PRSP supervision arrested on new							
charges	2.4%	2.0%	1.0%	1.0%	1.0%	1.0%	1.0%

Obj. 1.6 The percentage of defendants under PRSP supervision who fail to appear for their scheduled court date will not exceed 8 percent.

Performance Measures	2017 Act.	2018 Act.	2019 Act.	2020 Act.	2021 Act.	2022 Est.	2023 Est.
Number of defendants under PRSP supervision who fail to appear for their scheduled court date	229	257	215	112	72	79	87
Percent of defendants under PRSP supervision who fail to appear for their scheduled court date	6.4%	6.0%	5.0%	3.0%	1.5%	2.0%	2.0%

Goal 2. Offender Safety and Security: Secure and safeguard defendants and offenders confined under Departmental supervision.

**Obj. 2.1** No offender confined in a departmental facility will escape.

Obj. 2.2 The total number of offenders who walk off from correctional facilities will not exceed 11.

**Obj. 2.3** The total number of offenders who walk off from Threshold will not exceed 5.

**Obj. 2.4** The total number of offenders who walk off while supervised by the Central Home Detention Unit will not exceed 27.

Performance Measures	2017 Act.	2018 Act.	2019 Act.	2020 Act.	2021 Act.	2022 Est.	2023 Est.
Number of offenders who escape - corrections	0	0	0	0	0	0	0
Number of offenders who escape - detention	0	0	0	0	0	0	0
Number of offenders who walk off from correctional facilities	11	9	5	11	1	0	0
Number of offenders who walk off from Threshold	6	10	9	2	3	0	0
Number of individuals who walk off from home detention	8	8	6	8	29	0	0

Obj. 2.5 The total number of offender-on-offender homicides committed in the Department's facilities will be zero.

- **Obj. 2.6** During fiscal year 2014 and thereafter, the rate per 100 average daily population (ADP) of offender-on-offender assaults will not exceed the fiscal year 2013 rate in departmental facilities (number in parenthesis).
- **Obj. 2.7** During fiscal year 2014 and thereafter, the rate per 100 average daily population (ADP) of offender-on-staff assaults will not exceed the fiscal year 2013 rate in departmental facilities (number in parenthesis).

Performance Measures	2017 Act.	2018 Act.	2019 Act.	2020 Act.	2021 Act.	2022 Est.	2023 Est.
Total number of offender-on-offender homicides	5	0	6	4	2	0	0
Correctional offender-on-offender homicides	5	0	6	4	2	0	0
Detention offender-on-offender homicides	0	0	0	0	0	0	0
Overall offender-on-offender assault rate per 100 ADP (FY13: 5.58)	6.99	5.96	5.51	5.84	5.13	5.13	5.13
Correctional offender-on-offender assault rate per 100 ADP (FY13: 4.14)	4.76	4.55	4.71	4.74	3.92	4.14	4.14
Detention offender-on-offender assault rate per 100 ADP (FY13: 13.17)	26.26	19.14	12.96	14.74	13.26	13.17	13.17
Overall offender-on-staff assault rate per 100 ADP (FY13: 2.09)	2.52	1.91	1.76	2.14	1.95	1.95	1.95
Correctional offender-on-staff assault rate per 100 ADP (FY13: 1.63)	1.94	1.48	1.38	1.80	1.59	1.63	1.63
Detention offender-on-staff assault rate per 100 ADP (FY13: 4.54)	7.58	5.91	5.35	5.46	4.81	4.54	4.54

Goal 3. Offender Well-Being and Re-Entry Preparation: Ensure incarcerated offenders are confined in humane conditions and receive appropriate treatment services (medical, mental health, social work, addictions) and programming to help improve community re-entry success.

**Obj. 3.1** Maryland Correctional Enterprises (MCE) will employ 1,700 inmates by fiscal year 2022.

Obj. 3.2 By fiscal year 2024, DPSCS will have successfully entered into local reentry MOUs with at least 12 of Maryland's 23 county jurisdictions.

Performance Measures	2017 Act.	2018 Act.	2019 Act.	2020 Act.	2021 Act.	2022 Est.	2023 Est.
Number of inmates employed by MCE (June payroll)	2,010	1,786	1,516	821	833	1,700	N/A
Number of counties participating	6	6	6	7	9	N/A	N/A

#### Goal 4. Good Management: Ensure the Department operates efficiently.

**Obj. 4.1** At least 35 percent of retake warrants for parole/mandatory supervision release issued will be transmitted by the Maryland Parole Commission (MPC) to the Central Home Detention Unit for entry into the Maryland Telecommunications Enforcement Resources System (METERS)/the National Crime Information Center (NCIC) within three business days of receipt of the warrant request, and at least 10 percent of retake warrants will be transmitted within one business day.

Performance Measures	2017 Act.	2018 Act.	2019 Act.	2020 Act.	2021 Act.	2022 Est.	2023 Est.
Retake warrants issued	2,695	2,236	2,067	1,567	1,107	1,215	1,215
Percentage of requests for retake warrants transmitted within three business days	35%	25%	95%	100%	100%	100%	100%
Percentage of requests for retake warrants transmitted within one business day	7%	41%	30%	58%	47%	52%	52%

**Obj. 4.2** Ninety percent of construction and design/build contracts over \$500,000 will be completed within 120 days of the contractually scheduled completion date and for 120 percent (or less) of the original contract award.

Performance Measures	2017 Act.	2018 Act.	2019 Act.	2020 Act.	2021 Act.	2022 Est.	2023 Est.
Number of construction and design/build contracts due for							
completion within fiscal year	1	6	4	2	1	N/A	N/A
Number of contracts completed within 120 days of original date	1	3	4	0	0	N/A	N/A
Percentage completed within 120 days of original date	100%	50%	100%	0%	0%	N/A	N/A
Number of contracts completed within 120 percent of original							
contract award	1	4	4	0	0	N/A	N/A
Percentage completed within 120 percent of original contract							
award	100%	67%	100%	0%	0%	N/A	N/A

#### NOTES

DPP anticipates Offender Case Management System (OCMS) enhancements being put into production within the near future, which will mandate that this particular data be entered, thereby ensuring the capturing of this measurement.