BUSINESS AND ECONOMIC DEVELOPMENT

Department of Business and Economic Development Office of the Secretary Division of Administration and Information Technology Division of Economic Policy, Research and Legislative Affairs Division of Small Business Development Division of Business Development Division of Financing Programs Division of Tourism, Film and the Arts Division of Regional Development Maryland Technology Development Corporation

PROGRAM DESCRIPTION

The Department of Business and Economic Development (DBED) consists of eight Divisions: (1) Office of the Secretary, (2) Administrative and Information Services, (3) Economic Policy, Research and Legislative Policy, (4) Small Business Assistance (5) Business Development, (6) Financing Programs, (7) Tourism, Film, and the Arts; and (8) Regional Development.

MISSION

The Department of Business and Economic Development (DBED) is the state's business advocate to stimulate and strengthen Maryland's economy for the benefit of its citizens.

VISION

A Maryland where all citizens across the state have an opportunity to share in the benefits of a thriving economy which is recognized as a premier location to do business, live, work, and visit.

T00A00.01 SECRETARIAT SERVICES – OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Office of the Secretary provides leadership and direction to the activities of the Department and maintains working relationships with local, State and federal agencies, county and municipal governments and businesses and organizations. Included in the program are: the Deputy Secretary, Executive Director of the Maryland Economic Development Commission and the Offices of Attorney General, Communications, Equal Opportunity, and Internal Audits.

MISSION

To lead the Department in achieving its mission, vision, goals and objectives by setting policies, priorities, and empowering employees to strive for excellence. The Office works diligently to inform the Department, government entities, and the public of the policies and priorities set for the enhancement of Maryland's economy.

KEY GOALS AND OBJECTIVES

- **Goal 1.** In fiscal year 2008 DBED will continue to advocate policies that benefit Maryland's economy and business community **Objective 1.1** Increase the number of DBED's public policy partners in the business community.
 - **Objective 1.2** Identify the issues and concerns of small and minority businesses and provide business assistance through training, financing programs and growth opportunities as needed.
 - **Objective 1.3** Continue to improve the policy environment and provide the infrastructure conducive to the growth and competitiveness of technology-based companies.
- Goal 2. In fiscal year 2008 DBED will continue to increase the range of activities associated with the agency's role and visibility as the primary state economic development agency.
 - **Objective 2.1** Increase awareness of Maryland as a location of choice for business expansion through advertisements in local and national publications.
 - **Objective 2.2** Market DBED's business web site, www.choosemaryland.org, as the business portal for site location professionals and current Maryland business owners, large and small.

T00A00.02 MARYLAND ECONOMIC DEVELOPMENT COMMISSION – OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

Article 83A creates the Maryland Economic Development Commission to develop and update a strategic plan for economic development, recommend to the Governor program and funding priorities, assist in marketing the State, and review regulations for business financing programs.

T00A00.03 OFFICE OF ASSISTANT ATTORNEY GENERAL – OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Office of Assistant Attorney General provides legal counsel and advice to the Secretary in negotiations, administrative proceedings and litigation and assists department staff in drafting documentation for financial assistance, legislation and regulations.

MISSION

To vigorously, and with the utmost professionalism, represent the legal interests of the State. More specifically, the role of the Office is to provide legal counsel and advice to the Secretary and programs within the Department, to represent the Department in negotiations, administrative proceedings, and litigation to structure and draft documentation for financial assistance; and to draft and interpret legislation and regulations.

KEY GOALS, AND OBJECTIVES

Goal 1. To continue to provide the level of legal guidance and assistance required by the Secretary and the Department staff to fulfill the policy objectives they have set for the Department.

Objective 1.1 With regard to financial assistance transactions initiated by the Department:

- Ensure that the transaction is structured to comply with applicable law.
- Advise the programs of legal risks the transaction poses to the Department.
- Draft and review the documentation necessary to consummate the transaction.
- Provide legal assistance in any modification or collection activities required for the transaction.
- **Objective 1.2** With regard to other programs of the Department, this Office will provide assistance in matters relating to procurement, personnel, public ethics laws, the open meetings law, the Public Information Act, and other laws to which Maryland agencies are subject.

The Office of the Assistant Attorney General supports the attainment of the goals and objectives for the Department. Performance measures/performance indicators of this program are therefore not presented.

T00B00.01 OFFICE OF ADMINISTRATION – DIVISION OF ADMINISTRATION AND INFORMATION TECHNOLOGY

PROGRAM DESCRIPTION

The Division of Administration and Information Technology provides administrative and support services for the Department including contracts and procurement, human resources, general services, budget and finance, and information technology services.

MISSION

To provide cost effective and proactive administrative services in a centralized location using a highly technical and specialized staff in support of the Department's programs (internal customers). The Division serves as the primary representative of the Department to other state administrative agencies, e.g. Departments of Budget and Management, General Services and Comptroller of the Treasury (external customers) involving the development and implementation of statewide administrative policies and procedures and the communication of essential departmental information.

The Division of Administration and Information Technology supports the attainment of the goals and objectives of the Department.

T00C00.01 DIVISION OF ECONOMIC POLICY, RESEARCH AND LEGISLATIVE AFFAIRS

PROGRAM DESCRIPTION

The Division of Economic Policy, Research and Legislative Affairs (EPRLA) is comprised of research economists, tax policy specialists, urban planners and public policy professionals. The Division ties together the related functions of government relations, policy development, research and economic analysis. The Division maintains ongoing relationships with Maryland's General Assembly members, keeps abreast of emerging issues in economic development and conducts economic modeling and analysis.

MISSION

To provide timely and accurate analysis of Maryland's economy and business policy issues and legislative initiatives for the Department of Business and Economic Development, the Governor's Office and other government agencies.

KEY GOALS AND OBJECTIVES

- Goal 1. In fiscal year 2008 EPRLA will continue to advocate policies that benefit Maryland's economy and business community.
 - **Objective 1.1** Develop and maintain working relationships with economic development stakeholders.
 - **Objective 1.2** Increase the policy alternatives that enhance Maryland's business climate.
 - **Objective 1.3** Increase the number of DBED's public policy partners in the business community.
 - **Objective 1.4** Continue to improve the policy environment and provide the infrastructure conducive to the growth and competitiveness of technology-based companies.
- Goal 2. In fiscal year 2008 EPRLA will continue to support the Department's in-state, national and international business development activities.
 - **Objective 2.1** Produce accurate and timely measurement of cost savings and tax credits to businesses seeking to locate or expand in Maryland, using DBED's Resource Allocation Model (RAM) and other tax analysis models.
 - **Objective 2.2** Compare Maryland's business climate with that of competing states, and highlight Maryland's comparative advantages over other locations.
- Goal 3. In fiscal year 2008 EPRLA will continue to respond to the Governor, Legislature, and public on time, 100 % of the time.
 - **Objective 3.1** Conduct on-going and ad-hoc analysis and reporting of the State's economy including labor market trends, industry sector analysis, and various economic indicators.
 - **Objective 3.2** Create effective partnerships by collaborating with and providing policy analysis and staff support to study committees, work groups, and task forces.

T00D00.01 DIVISION OF SMALL BUSINESS DEVELOPMENT

PROGRAM DESCRIPTION

The Division of Small Business Development serves as the Department's primary resource for assisting Maryland's small business community. This division addresses the unique needs of small businesses – such as start-up guidance, financing, marketing, advocacy, and other strategic and technical assistance.

MISSION

To create a rich economic development environment by serving as an advocate within State government for all Maryland businesses, especially small and minority owned. The division seeks to help businesses and local communities achieve their economic goals and objectives.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Promote, develop, and assist small and minority businesses in Maryland.

Objective 1.1 Work with customers to help foster their development and growth by providing financing, marketing, procurement, technical, start-up, and other assistance.

Performance Measures	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Input: Seminars, workshops, conferences, and other events				
planned, conducted, or participated in	2,043	1,953	2,031	2,112
Output: Number of businesses assisted	6,022	6,262	6,450	6,644

Goal 2. Serve as an effective advocate within government for Maryland's business community.

Objective 2.1 Assist businesses with issues that involve federal, state, and local governments to resolve issues – especially licensing, permitting and other informational matters.

Performance Measures	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Output: Number of companies assisted with licensing, permitting, and	070	205	217	220
other issues	278	305	317	329

Notes:

Goal 1, Objective 1.1 Input estimates for fiscal year 2007 and fiscal year 2008 reflect a 4% growth.

Goal 1, Objective 1.1 Output reflects an estimated growth of 3% for fiscal year 2007 and fiscal year 2008.

Goal 2 estimated numbers for fiscal year 2007 and 2008 reflect a 4% growth rate in service demand.

<u>Small Business Financing Services:</u> The Governor's Office of Business Advocacy and Small Business Assistance will continue to assist small businesses seeking financing by providing advice and consulting services and identifying funding at other state agencies and financing institutions such as: Small Business Administration, banks, DHCD, local loan funds, etc. The Small Business Lending Unit at DBED is still intact to assist in working with DBED and its small business partners.

T00E00.01 DIVISION OF BUSINESS DEVELOPMENT

PROGRAM DESCRIPTION

The Division provides site selection assistance to foreign and domestic firms, produces market data and economic studies and promotes international trade opportunities to Maryland firms.

MISSION

The Division of Business Development markets the assets of the State of Maryland and builds relationships with chief business decision-makers to strengthen the State's economy for the benefit of all Marylanders. The purpose of this activity is to attract businesses in target industry sectors to locate in Maryland, to expand/retain existing Maryland companies, and to promote the growth of companies through international trade of products and services.

GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Influence businesses in targeted industry sectors to invest in Maryland.

Objective 1.1 Develop and maintain a pipeline of at least 200 projects resulting in at least 68 business location investment decisions to Maryland in fiscal year 2008.

Performance Measures	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Input: Number of impressions from advertisements in millions	3	0.551	1	1
Number of impressions from trade shows and events sponsored				
in thousands	96	131	100	97
Number of call missions conducted	57	35	30	28
Output: Number of prospect visits in Maryland	137	139	140	138
Number of business location projects in the pipeline, which would include domestic and international	280	119	120	115
Outcome: Number of business location investment decisions to Maryland	1 76	90	70	68

Objective 1.2 Promote export efforts of Maryland businesses and increase the dollar value of international sales transactions to \$50 million from Maryland companies in fiscal year 2008.

2005	2006	2007 Estimated	2008 Estimated
Actual	Actual	Esumateu	Estimated
0	0		
8	9	25	25
4	9	10	12
20	18	20	20
87	271	300	350
22	51	60	70
8	24	15	20
\$35	\$58	\$70	\$75
485*	35	10	12
	Actual 8 4 20 87 22 8 \$35	Actual Actual 8 9 4 9 20 18 87 271 22 51 8 24 \$35 \$58	Actual Actual Estimated 8 9 25 4 9 10 20 18 20 87 271 300 22 51 60 8 24 15 \$35 \$58 \$70

Note: * Mostly as a result of Corporate Council of Africa (CCA) Conference held in Baltimore, MD (CCA Conf. is held every two years in different location)

T00E00.02 MARYLAND BIOTECHNOLOGY INVESTMENT TAX CREDIT RESERVE FUND

PROGRAM DESCRIPTION

Per House Bill 664, this Reserve Fund, the Biotechnology Investment Tax Credit Reserve Fund is a special continuing, nonlapsing fund that is not subject to 7-302 of the State Finance and Procurement Article. This bill establishes a tax credit against State income tax for individuals, corporations, and venture capital firms as an incentive to invest in qualified biotechnology firms. The value of the credit is equal to 50% of an eligible investment made in a qualified biotechnology during the taxable year. The maximum credit is \$50,000 for individuals and \$250,000 for corporations and venture capital firms; the amount of credits to be awarded in each fiscal year cannot exceed the amount of money in the fund. Tax credits can be claimed beginning in tax year 2007. This bill establishes an application and certification process and creates a reserve fund to which the Governor must appropriate funds. The money in this fund shall be invested and reinvested by the Treasurer and interest and earnings shall be credited to the General Fund. The Secretary shall issue an initial tax credit certificate for each approved investment in a qualified Maryland Biotechnology Company eligible for tax credit.

T00E00.03 NANOTECH BIOTECH INITIATIVE FUND

PROGRAM DESCRIPTION

The Nano-Biotech Initiative Fund is structured to encourage joint nano-biotechnology business development in Maryland. Nanotechnology, the science of manipulating extremely small particles (one-50,000th the width of a human hair) and biotechnology, the science of manipulating organisms, both offer new prospects to enhance job opportunities and economic growth in Maryland. The goal of the Nano-Bio Initiative is to develop nano-bio science in specific medical areas such as drug delivery, gene therapy, medical devices and coatings, and other medical areas where nanotechnology has a direct application. The future global applications of Nanotechnology are of extreme importance to Maryland's leadership in the Life Sciences.

T00F00.01 ASSISTANT SECRETARY FOR FINANCING PROGRAMS – DIVISION OF FINANCING PROGRAMS

PROGRAM DESCRIPTION

The division administers incentive programs, provides access to capital for companies and infrastructure assistance to local government resulting in job creation, retention and capital investment in the State.

MISSION

To promote economic development by providing:

- Access to capital markets,
- Assistance with the funding of local jurisdictions' economic development efforts,
- Employment opportunities through the attraction, creation, expansion and retention of new business, and
- Incentives that encourage continued capital investment.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Administer economic development programs for businesses and jurisdictions in Maryland.Objective 1.1 Effectively manage the Division's portfolio of 650 active accounts during fiscal year 2008.

	2005	2006	2007	2007
Performance Measures	Actual	Actual	Estimated	Estimated
Outputs: Number of active accounts	662	636	650	650
Maximum exposure of dollar value of active accounts				
(in thousands)*	\$340,361	\$301,584	\$310,000	\$310,000

Note: *Maximum exposure of dollar value is the sum of: (a) the maximum amount of any line of credit available; (b) the actual outstanding amount of direct loans; (c) the maximum insured amount on insured/guaranteed lines of credit guaranteed by a program and (d) the insured portion of the outstanding balance of any term loan, installment loan or equity investment guaranteed by a program.

T00F00.03 MARYLAND SMALL BUSINESS DEVELOPMENT FINANCING AUTHORITY – DIVISION OF FINANCING PROGRAMS

PROGRAM DESCRIPTION

The Maryland Small Business Development Financing Authority (MSBDFA) was established to provide financing incentives to create and expand small businesses with a focus on those owned by socially or economically disadvantaged persons in the State of Maryland. The program offers a variety of incentives in the form of loans and guarantees with the primary goal of providing access to capital resulting in the creation and retention of jobs.

The Department has contracted with Meridian Management Group, Inc. to oversee the marketing and monitoring of the MSBDFA program and its clients.

MISSION

The Maryland Small Business Development Financing Authority's mission is to support the State's overall economy by promoting the viability of small businesses, particularly for those owned by socially or economically disadvantaged citizens.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. MSBDFA transactions will produce economic impact including the creation and retention of jobs.

Objective 1.1 At least 250 new jobs are projected to be created and at least 300 jobs are projected to be retained with fiscal year 2008's MSBDFA transaction approvals.

Performance Measures	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Output: Number of jobs projected to be created	324	171	250	250
Number of jobs projected to be retained	315	283	300	300

Objective 1.2 The net maximum exposure of MSBDFA's portfolio will increase by 5 percent in fiscal 2008.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of accounts	69	66	70	70
Maximum exposure dollar value of accounts	\$13,436	\$17,993	\$18,000	\$19,000

T00F00.05 CONSOLIDATED OPERATIONS – DIVISION OF FINANCING PROGRAMS

PROGRAM DESCRIPTION

The Consolidated Operations fund includes Maryland Economic Development Assistance Authority and Fund (MEDAAF), Maryland Industrial Development Financing Authority (MIDFA), Smart Growth Economic Development Infrastructure Fund (One Maryland), Economic Development Opportunities Fund (Sunny Day), Community Development Block Grants (CDBG) and Maryland Economic Assistance Fund (MEAF) ("Consolidated Operations Programs").

These are multi-purpose programs that provide incentives, access to capital, and assistance to local governments resulting in job creation, retention and capital investment to the State.

MISSION

The Division of Financing Program's Consolidated Operations Group administers a variety of capital assistance programs for businesses and jurisdictions in Maryland. In doing so, the Division seeks to:

- 1. Create new and retain existing jobs for Maryland citizens,
- 2. Increase levels of private investment,
- 3. Promote the local economic development efforts of jurisdictions, and
- 4. Promote the viability of small to middle-market businesses with private capital limitations.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. The Consolidated Operations Programs' transactions will increase new jobs and retain existing jobs.

Objective 1.1 A minimum of 1,500 new jobs is projected to be created and a minimum of 2,500 jobs are projected to be retained with fiscal year 2008's transactions settled.

Performance Measures	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Output: Number of new jobs projected to be created	2,907	1,346	1,500	1,500
Number of jobs projected to be retained	1,362	3,075	2,500	2,500

Objective 1.2 A minimum of \$300 million of projected total project costs (capital investment) will be reported with fiscal year 2008's transactions settled.

Performance Measures	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Output: Dollar amount of total project costs (capital investment) anticipated for projects settled (in thousands)	\$611,139	\$670,916	\$300,000	\$300,000
Goal 2. Promote the economic development efforts of local jurisdictions. Objective 2.1 Approve 27 financing incentives in fiscal year 2008.				

Performance Measures Output: Number of sites approved for the Brownfield Revitalization	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Incentive Program	12	11	7	7
Number of financing incentives approved to assist local economic				
efforts	23	20	20	20

T00F00.08 INVESTMENT FINANCE GROUP - DIVISION OF FINANCING PROGRAMS

PROGRAM DESCRIPTION

The Enterprise Fund is an investment financing instrument which allows the Division to make investments in emerging hightechnology businesses which are either located in, or relocating to, the State. Investments may be in the form of equity, convertible debt or limited partnership interests and venture capital investments. The Challenge Investment Program provides early stage technology companies with seed financing in the form of an investment tied to a contingent royalty repayment agreement. Investments are based on the market potential of the technology.

MISSION

The mission of the Investment Financing Group (IFG) is to create, attract and retain emerging high-tech companies in Maryland by providing early-stage capital to assist in the development of these businesses.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Assist in the creation and success of high technology firms within Maryland. Objective 1.1 Approve at least 40 investments in fiscal year 2008.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of Challenge Investments approved	26	23	25	25
Number of Enterprise Investments approved	22	18	15	15

Objective 1.2 The active IFG portfolio of technology investments will consist, at minimum, of 150 investments at the end of fiscal year 2008.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: The number of technology investments in the active IFG				
portfolio at the end of the fiscal year	183	149	150	150

T00F00.10 RURAL BROADBAND ASSISTANCE FUND - DIVISION OF FINANCING PROGRAMS

PROGRAM DESCRIPTION

The Rural Broadband Assistance Fund (RBAF), established as a non-lapsing special fund in DBED to support the planning, construction, and maintenance of broadband services and infrastructure in rural and underserved areas, is overseen by the Maryland Rural Broadband Coordination Board. This nine-member board established in July 2006 (Chapter 269, Acts of 2006), reviews and approves the disbursement of RBAF funds from and through cooperation with other public, private, and nonprofit entities.

T00F00.16 ECONOMIC DEVELOPMENT OPPORTUNITY FUND (SUNNY DAY)- DIVISION OF FINANCING PROGRAMS

PROGRAM DESCRIPTION

This account receives funds by budget amendment from the Economic Development Opportunities Fund of the State Reserve Fund and makes grants and loan payments to approved recipients.

T00F00.18 MILITARY RESERVISTS AND SERVICE-RELATED NO-INTEREST LOAN PROGRAM – DIVISION OF FINANCING PROGRAMS

PROGRAM DESCRIPTION

This fund serves to support legislation that took effect in July 2006 (HB1280) and requires the Department of Business and Economic Development, subject to the availability of funds and in consultation with the Department of Veterans Affairs, to establish a program to provide no-interest loans to service-disabled veterans and specified businesses owned by or employing military reservists or National Guard personnel called to active duty. The Department of Veterans Affairs and DBED respectively work to establish eligibility criteria and manage the loan program.

T00G00.01 ASSISTANT SECRETARY AND ADMINISTRATION – DIVISION OF TOURISM, FILM AND THE ARTS

MISSION

To promote economic development of Maryland by enhancing the attractiveness of cultural activities, historical sites, recreational centers and sites for film and television productions.

VISION

Maryland is recognized as an outstanding destination for tourism and film production as well as for being a state in which the arts thrive. Maryland is one of the top destination states, one of the top states for the production of films and is recognized for the vitality of its artistic and cultural assets.

KEY GOAL

Goal 1. To support the units of the division so that they achieve their stated goals and objectives.

T00G00.02 OFFICE OF TOURISM DEVELOPMENT – DIVISION OF TOURISM, FILM AND THE ARTS

PROGRAM DESCRIPTION

The Maryland Office of Tourism Development is created and organized in Article 83A of the Annotated Code. The Office develops packages, promotes and delivers the resources of Maryland to a buying tourist audience for specific revenue benefits to be derived by the State.

MISSION

The Office of Tourism Development's (OTD) mission is to promote Maryland's attractions, accommodations, and other visitor services; to provide resident and non-resident visitors with information and other services to ensure a positive trip experience; and to generally position Maryland as a competitive tourism destination worldwide. OTD promotes the economic development of the State by increased tourism activity and increased State revenues.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To influence managed growth of Maryland tourism by focusing on increasing expenditures by travelers to the State. Objective 1.1 Increase total travel expenditures, length of stay, and average visitor spending in the State of Maryland.

	CY2005	CY2006	CY2007	CY2008
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Total travel expenditures ¹ (\$billion)	$$10.87^{2}$	\$11.36 ³	$$11.82^{3}$	12.21^{3}
Visitation (thousands)	$27,780^4$	28,308 ⁵	28,987 ⁵	29,451 ⁵

Notes: ¹ Direct total travel expenditures including domestic and international travel are measured by the economic impact model produced by Travel Industry Association of America (TIA), a nationally recognized non-profit travel research organization.

² This number was estimated based on the actual direct total travel expenditure, \$10.08 billion, presented in the 2004 Economic Impact of Travel on Maryland Counties Report studied by TIA and published in winter 2005. CY2005 actual number is expected to be published in December 2006.

³ Total travel expenditures are computed by applying national annual growth rates for the travel industry as projected by TIA, an industry leader in travel data.

⁴ Visitation volumes come from TravelScope/Directions 2005, National Traveler Data Program managed by TIA. TIA changed data collection method in 2005. As a result visitation number in 2005 is not comparable to previous numbers.

Visitations are computed by applying national domestic travel volume change rates as forecasted by TIA.

Objective 1.2 Assist tourism growth in Maryland by utilizing various tourism promotion sources – a combination of welcome center, literature distribution, and web site service.

	FY2005	FY2006	FY2007	FY2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Literature distribution	1,943,903	844,192 ¹	$844,192^{1}$	$844,192^{1}$
Travel media exposure (\$million)	\$16.0	$$37.5^{2}$	$$17.0^{2}$	$$17.0^{2}$
Advertising conversion rate	64%	$58\%^{3}$	$58\%^{4}$	$58\%^{4}$
Outcome: Number of unique web users	875,763	1,092,640	1,114,492 ⁵	1,136,782 ⁵

Notes:¹ Due to recent trends with increased use of its web site, the OTD expects these numbers to remain flat.

² \$37.5 million in fiscal year 2006 includes two special media exposures, Today Show Hometown Wedding Series (\$15 million) and Miss USA coverage (\$431,918).

³ This is updated from the conversion study done in fiscal year 2006.

⁴ This number is not subject to be estimated.

⁵ These numbers were estimated by average 2% growth based on the TIA's domestic person-trip forecasting.

T00G00.02 OFFICE OF TOURISM DEVELOPMENT – DIVISION OF TOURISM, FILM AND THE ARTS (Continued)

Goal 2. To contribute to the state's economy by increasing tax revenue and increasing jobs generated by traveler spending to the State of Maryland.

Objective 2.1 Increase state and local tax revenue¹ in the State of Maryland in 2008 from \$1.023 billion in 2007.

	CY 2005	CY 2006	CY 2007	CY 2008
Performance Measures	Estimated ²			
Outcome: State & Local Tax Revenue ¹ (\$ billion)	0.940^{3}	\$0.983 ³	\$1.023 ³	1.057^{3}

Notes: ¹ State and local tax revenue is measured by the economic impact model produced by TIA.

- ² This number was estimated based on the actual state and local tax revenue, \$813.1 million, presented in the 2004 Economic Impact of Travel on Maryland Counties Report studied by TIA and published in winter 2005. CY2005 actual number is expected to be published in December 2006.
- ³ These numbers represent an estimated number. These figures were calculated to reflect potential tourism growth in each year based on the TIA's total travel expenditures forecasting; as of June 2006, 7.9% growth for 2005, 4.5% for 2006, 4.1% for 2007, and 3.3% for 2008. TIA updates its forecasting periodically. Thus, these estimates reflected TIA's updated forecasting percentages.

T00G00.03 MARYLAND TOURISM BOARD - DIVISION OF TOURISM, FILM AND THE ARTS

PROGRAM DESCRIPTION

The Maryland Tourism Board was created to advise and implement state tourism marketing and development programs through the Office of Tourism Development in order to stimulate and promote travel and tourism in Maryland.

The Maryland Tourism Board shares the mission, vision, and key goals and objectives of the Office of Tourism Development.

T00G00.04 MARYLAND FILM OFFICE – DIVISION OF TOURISM, FILM AND THE ARTS

PROGRAM DISCRIPTION

Section 4 of Article 83A establishes the Maryland Film Office (MFO) to attract feature film, television, commercial and video production companies to Maryland.

MISSION

The Maryland Film Office's mission is to increase economic development with enhanced direct expenditures from the attraction of feature film, television and commercial production companies to the state. Achievement of this mission is attained through effective marketing techniques and experienced staff serving the needs of the production companies.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To promote and generate business activity for the State of Maryland from film, television, and other production activities.Objective 1.1 To maintain business from production activities at approximately the average level of direct expenditures for fiscal year 2000 to fiscal year 2004 (\$35 million).

	2005	2006	2007	2008
Performance Measures	Estimated	Estimated	Estimated	Estimated
Outcome: Direct expenditures ¹ (millions)	\$30.5	\$73	$$40^{2}$	$$40^{2}$

OTHER PERFORMANCE MEASURES

Performance Measures	2005 Estimated ³	2006 Estimated ³	2007 Estimated	2008 Estimated
	Estimateu	Esumateu	Estimateu	Esumateu
Output: Feature Films:		• •		
Photos sent/photo scouts	31	28	25	25
Surveys (review of location sites)	21	15	12	12
Productions	3	7	5 ⁴	5 ⁴
Film days	65	107	110	110
National Television:				
Photos sent/Photo scouts	. 12	8	7	7
Surveys	3	3	2	2
Productions	5	5	1 ³	1^{3}
Film days	95	171	125 ⁵	125 ⁵
Other Film & TV Productions:				
Productions (ie. shorts, local cable, cable reality TV, etc)	6	13	8	8
Film days	78	363	100	100
Other productions: ⁵				
Commercials:	52	52	50	50
Documentaries:	2	6	5	5
Industrials:	3	1	3	3
Music videos:	6	2	3	3
Other productions:	15	16	15	15

¹ Measured by data reported on Direct Expenditure Reports and Tax Exemption Applications completed, signed and submitted by production companies filming on-location in Maryland.

² Previously estimated direct expenditures for fiscal year 2007 have increased due to the increase in the fiscal year 2007 appropriation for the Employer Wage Rebate Grant Program to \$6.875 million.

³ MFO expects the amount of on-location filming to remain flat.

⁴ The MFO expects the number of production days for national television to continue at this level though fiscal year 2008 assuming HBO's series "The Wire" is renewed for another season.

⁵ Figures are based on information submitted on tax exemption applications filed by production companies filming in Maryland or using Maryland vendors to supply their productions. Although, the MFO offers exemptions to all productions, many companies do not file a tax exemption and, therefore, we have no written record of their filming in Maryland.

T00G00.05 MARYLAND STATE ARTS COUNCIL – DIVISION OF TOURISM, FILM AND THE ARTS

PROGRAM DESCRIPTION

The Maryland State Arts Council (MSAC), established in sections 4-601 to 4-609 of Article 83A, supports the performing, visual and creative arts and provides grants to individual artists, arts organizations, and county arts councils, and promotes statewide awareness of arts resources and opportunities.

MISSION

The mission of the Maryland State Arts Council is to encourage and invest in the advancement of the arts for our citizens in order to contribute to the economy and cultural vitality of the state.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

- Goal 1. Contribute to the economy of the State of Maryland.
 - **Objective 1.1** Increase gross sales by Maryland's non-profit arts industry by ten percent over 2005 to \$999 million in fiscal year 2008.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Gross sales by MD non-profit arts industry (millions)	\$909	\$941	\$965	\$999

Goal 2. Contribute to the tax revenues of the State of Maryland.

Objective 2.1 Increase state and local taxes paid by Maryland's non-profit arts industry by eight percent over 2005 to \$36.8 million in fiscal year 2008.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Grants to Organizations - matching funds (\$ millions)	\$159.8	\$165.2	\$169.4	\$173.6
Community Arts Development - matching funds (\$ millions)	\$9.0	\$13.3	\$13.7	\$14.1
Artists in Education (Estimated)				
Children served through performances and residencies (thousands)	206	219.7	260.0	270.0
Matching funds (\$ thousands)	\$544.7	\$534.4	\$547.8	\$567.0
Individual Artists Programs - number of artists participating	831	598	648	700
Folklife Program - institutions served	83	80	90	95
Outcome: State and local taxes paid by MD non-profit				
arts industry (millions)	\$34.1	\$34.6	\$35.6	\$36.8

Note: 2006 aggregate actuals are subject to change for all measures under objectives 1.1 and 2.1.

T00G00.06 FILM PRODUCTION WAGE CREDIT PROGRAM – DIVISION OF TOURISM, FILM AND THE ARTS

PROGRAM DESCRIPTION

The Film Production Wage Credit Program was created to retain and encourage the expansion of the film industry in Maryland. The credit allows a qualified film production company to claim a rebate on gross wages paid to employees of film production companies. The production of films, television series and commercials stimulates Maryland's economy including job growth, business sales and increased tax base.

The Film Production Wage Credit Program shares the mission, vision, and key goals and objectives of the Maryland Film Office, T00G00.04.

T00100.01 DIVISION OF REGIONAL DEVELOPMENT

PROGRAM DESCRIPTION

The Division of Regional Development consists of three major functions: Regional Operations, Maryland World Class Manufacturing Consortium (WCMC), and Military and Federal Affairs. The Division supports the economic health and growth of communities by providing assistance designed to improve the quality, productivity, and competitive position of new and existing Maryland businesses, ensure continued Federal investments, and improve the business climate.

MISSION

Ensure the growth and retention of new and existing Maryland businesses and support the economic vitality of all Maryland's jurisdictions.

VISION

A Maryland where all citizens across the state have an opportunity to share in the benefits of a thriving economy recognized globally as a premiere location to live, work, and visit.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Aid business retention, expansion and growth.

Objective 1.1 By June 30, 2008 assist approximately 1,200 Maryland businesses through the Business Call Program yielding increased transactions, job creation and retention, increased numbers of skilled workers, and an improved business climate.

	2005	2006	2007	2008
Performance Measures:	Actual	Actual	Estimated	Estimated
Output: Total businesses assisted	1,146	1,295	1,200	1,200
Number of grants through Maryland Industrial Training				
Program (MITP) and Partnership for Workforce Quality (PWQ)	146	155	150	150
Number of workers trained through MITP and PWQ grants	9,694	12,425	9,700	9,700
Outcome: Projected retained jobs from MITP grants	7,674	9,204	6,500	6,500
Projected new jobs from MITP grants	4,209	4,619	3,800	3,800

Goal 2. Stimulate economic activity through development of stronger manufacturing community in the State.

Objective 2.1 By June 30, 2008 implement grant agreement with partner organization providing statewide coverage for the development of manufacturers utilizing world class business practices and processes.

Performance Measures	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Output: Manufacturing businesses assisted through WCMC	61	67	70	70
Number of training slots provided	1,623	1,475	1,400	1,400

Goal 3. Grow and maintain business enterprise in the military and federal sector.

Objective 3.1 Maintain the economic viability of Maryland's federal assets by supporting 38 congressional funding priorities and 5 partnering opportunities during fiscal year 2008.

Deutermone Measures	2005	2006 Actual	2007 Estimated	2008 Estimated
Performance Measures	Actual	Actual	Esumated	Estimated
Output: Projected number of partnering opportunities initiated	7	6	5	5
Projected number of congressional funding priorities created	18	20	38	38

T00I00.01 DIVISION OF REGIONAL DEVELOPMENT (Continued)

Objective 3.2 Broaden the high-tech opportunities on the Eastern Shore by continued federal and State support of the Mid-Atlantic Institute for Space and Technology (MIST). MIST is a non-profit organization that is expected to increase the number of high-tech business on the Lower Shore.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Projection of new high-tech businesses on Lower Shore	4	5	5	5

Objective 3.3 Serve as the principal Maryland coordination office for actions required by the November 2005 BRAC decisions. Coordination effected through the Maryland Military Installation Council, as well as via direct interaction with Congressional staff, State agencies; and local communities.

SUMMARY OF BUSINESS AND ECONOMIC DEVELOPMENT

	2006	2007	2008
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	292.00	292.00	290.00
Total Number of Contractual Positions	33.95	33.10	32.70
Salaries, Wages and Fringe Benefits	22,227,272	23,387,357	23,101,094
Technical and Special Fees	1,629,199	1,426,150	1,410,615
Operating Expenses	78,877,137	120,669,019	104,877,399
Original General Fund Appropriation	54,963,233	88,765,733	
Transfer/Reduction	164,329	-8,394,548	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	55,127,562 39	80,371,185	
Net General Fund Expenditure	55,127,523	80,371,185	77,778,477
Special Fund Expenditure	46,136,303	62,391,477	50,777,000
Federal Fund Expenditure	592,782	2,535,096	645,240
Reimbursable Fund Expenditure	877,000	184,768	188,391
Total Expenditure	102,733,608	145,482,526	129,389,108

SUMMARY OF OFFICE OF THE SECRETARY

	2006	2007	2008
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	32.00	32.00	32.00
Total Number of Contractual Positions	.30		
Salaries, Wages and Fringe Benefits	2,792,100	3,159,057	2,909,780
Technical and Special Fees	9,628	7,387	3,553
Operating Expenses	623,236	606,536	589,615
Original General Fund Appropriation	1,989,466	2,244,907	
Transfer/Reduction	21,273	19,946	
Net General Fund Expenditure	2,010,739	2,264,853	1,989,437
Special Fund Expenditure	1,391,035	1,482,208	1,490,284
Federal Fund Expenditure	23,190	25,919	23,227
Total Expenditure	3,424,964	3,772,980	3,502,948

T00A00.01 SECRETARIAT SERVICES - OFFICE OF THE SECRETARY

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	19.00	19.00	19.00
Number of Contractual Positions	.30		
01 Salaries, Wages and Fringe Benefits	1,679,258	1,897,321	1,672,182
02 Technical and Special Fees	9,628	7,387	3,553
03 Communication	70,868	77,443	81,122
04 Travel	37,008	64,115	35,430
06 Fuel and Utilities	12,531	17,703	18,797
07 Motor Vehicle Operation and Maintenance	27,719	18,757	25,681
08 Contractual Services	70.685	91,147	78,788
09 Supplies and Materials	15,522	11,530	15,405
10 Equipment—Replacement	13,587	11,000	10,100
	2,466		
11 Equipment—Additional	,	20,000	20,000
12 Grants, Subsidies and Contributions	39,500		
13 Fixed Charges	139,950	145,835	151,543
Total Operating Expenses	429,836	446,530	426,766
Total Expenditure	2,118,722	2,351,238	2,102,501
Original General Fund Appropriation	1,891,426	2,147,324	
Transfer of General Fund Appropriation	21,273	19,946	
Net General Fund Expenditure	1,912,699	2,167,270	1,891,854
Special Fund Expenditure	185,231	160,447	189,818
Federal Fund Expenditure	20,792	23,521	20,829
Total Expenditure	2,118,722	2,351,238	2,102,501
Sec. 11 Evend Income			
Special Fund Income:		40,621	
swf312 Section 40 Pension Costs		40,021	
T00304 Maryland Industrial Development Financing	27.046	22.075	27.0/2
Authority (MIDFA)	37,046	23,965	37,963
T00305 Maryland Small Business Development Financing	10.077	0.000	10 000
Authority(MSBDFA)	12,966	8,388	13,288
T00310 Economic Development Opportunity Program	18,523	11,983	18,982
T00311 Maryland Enterprise Fund (MEF)	37,046	23,965	37,963
T00312 Maryland Economic Adjustment Fund (MEAF)	5,557	3,594	5,695
T00324 Maryland Economic Development Assistance			
Authority and Fund	74,093	47,931	75,927
Total	185,231	160,447	189,818
Federal Fund Income:	20,792	23,521	20,829
45.025 Promotion to the Arts-Partnership Agreements	20,192	23,321	20,829

T00A00.02 MARYLAND ECONOMIC DEVELOPMENT COMMISSION - OFFICE OF THE SECRETARY

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
04 Travel 08 Contractual Services 09 Supplies and Materials	3,362 1,226 922	5,510	3,362 1,226 922
Total Operating Expenses	5,510	5,510	5,510
Total Expenditure	5,510	5,510	5,510
Net General Fund Expenditure	5,510	5,510	5,510

T00A00.03 OFFICE OF ASSISTANT ATTORNEY GENERAL - OFFICE OF THE SECRETARY

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	13.00	13.00	13.00
01 Salaries, Wages and Fringe Benefits	1,112,842	1,261,736	1,237,598
03 Communication	10,110	8,339	8,328
04 Travel	361	3,491	3,491
06 Fuel and Utilities	8,494	13,369	12,741
07 Motor Vehicle Operation and Maintenance	12,480	10,920	12,480
08 Contractual Services	8,471	14,040	14,074
09 Supplies and Materials	8,798	6,349	6,567
10 Equipment-Replacement	39,926		
11 Equipment—Additional	3,579		
13 Fixed Charges	95,671	97,988	99,658
Total Operating Expenses	187,890	154,496	157,339
Total Expenditure	1,300,732	1,416,232	1,394,937
Net General Fund Expenditure	92,530	92,073	92,073
Special Fund Expenditure	1,205,804	1,321,761	1,300,466
Federal Fund Expenditure	2,398	2,398	2,398
Total Expenditure	1,300,732	1,416,232	1,394,937
Special Fund Income: T00304 Maryland Industrial Development Financing Authority (MIDFA) T00305 Maryland Small Business Development Financing Authority(MSBDFA) T00310 Economic Development Opportunity Program T00311 Maryland Enterprise Fund (MEF)	201,007 99,600 95,138 89,591	220,337 109,177 104,287 98,208	216,787 107,418 102,607 96,626
		,	· · ·
T00312 Maryland Economic Adjustment Fund (MEAF)	88,144	96,622	95,065
T00324 Maryland Economic Development Assistance Authority and Fund	632,324	693,130	681,963
Total	1,205,804	1,321,761	1,300,466
Federal Fund Income:	1,203,004	1,521,701	1,500,400
45.025 Promotion to the Arts-Partnership Agreements	2,398	2,398	2,398

2006

2007

2008

DIVISION OF ADMINISTRATION AND INFORMATION TECHNOLOGY

T00B00.01 OFFICE OF ADMINISTRATION

	Actual	Appropriation	Allowance
Number of Authorized Positions	48.00	48.00	48.00
Number of Contractual Positions	1.35	1.00	1.60
01 Salaries, Wages and Fringe Benefits	3,435,526	3,676,435	3,704,653
02 Technical and Special Fees	86,677	92,396	62,130
03 Communication	86,413 8,998 22,840 46,846 146,178 37,287 305,983	102,222 9,917 37,273 49,895 149,292 36,397 438,370	117,770 4,672 34,261 43,925 170,781 33,954 448,583
Total Operating Expenses	654,545	823,366	853,946
Total Expenditure	4,176,748	4,592,197	4,620,729
Original General Fund Appropriation Transfer of General Fund Appropriation	3,389,706 178,873	3,630,021 26,361	<u>_</u>
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	3,568,579 572,757 35,412	3,656,382 765,635 35,412 134,768	3,618,927 827,998 35,413 138,391
Total Expenditure	4,176,748	4,592,197	4,620,729
Special Fund Income: T00304 Maryland Industrial Development Financing Authority (MIDFA) T00305 Maryland Small Business Development Financing Authority(MSBDFA) T00310 Economic Development Opportunity Program T00311 Maryland Enterprise Fund (MEF) T00312 Maryland Economic Adjustment Fund (MEAF) T00324 Maryland Economic Development Assistance Authority and Fund	114,551 40,093 57,276 114,551 17,183 229,103	153,127 53,594 76,564 153,127 22,969 306,254	165,599 57,960 82,800 165,599 24,841 331,199
Total	572,757	765,635	827,998
Federal Fund Income: 45.025 Promotion to the Arts—Partnership Agreements	35,412	35,412	35,413
Reimbursable Fund Income: D12A02 Department of Disabilities		134,768	138,391

DIVISION OF ECONOMIC POLICY, RESEARCH AND LEGISLATIVE AFFAIRS

T00C00.01 DIVISION OF ECONOMIC POLICY, RESEARCH AND LEGISLATIVE AFFAIRS

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	12.00	12.00	12.00
01 Salaries, Wages and Fringe Benefits	908,507	1,039,404	961,259
02 Technical and Special Fees	32,897		
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 12 Grants, Subsidies and Contributions	23,076 9,933 7,758 8,223 134,070 3,115 1,887 35,400	19,364 20,092 11,506 19,762 55,792 4,673	21,171 9,928 11,637 10,138 118,864 3,115
13 Fixed Charges	106,234	108,933	117,748
Total Operating Expenses Total Expenditure	329,696	240,122 1,279,526	292,601
Original General Fund Appropriation Transfer of General Fund Appropriation Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	1,109,036 12,265 1,121,301 141,250 8,549	1,139,258 15,062 1,154,320 116,657 8,549	1,130,505 114,806 8,549
Total Expenditure	1,271,100	1,279,526	1,253,860
Special Fund Income: T00304 Maryland Industrial Development Financing Authority (MIDFA)	28,250	23,331	22,962
 T00305 Maryland Small Business Development Financing Authority(MSBDFA)	9,888 14,125 28,250 4,238 56,499	8,166 11,666 23,331 3,500 46,663	8,035 11,480 22,962 3,445 45,922
Total	141,250	116,657	114,806
Federal Fund Income: 45.025 Promotion to the Arts—Partnership Agreements	8,549	8,549	8,549

DIVISION OF SMALL BUSINESS DEVELOPMENT

T00D00.01 DIVISION OF SMALL BUSINESS DEVELOPMENT

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	15.00	15.00	15.00
Number of Contractual Positions	1.00	1.00	1.00
01 Salaries, Wages and Fringe Benefits	1,027,102	993,885	1,186,012
02 Technical and Special Fees	31,894	45,104	35,144
03 Communication	14,160	13,011	9,927
04 Travel	7,764	14,984	7,764
06 Fuel and Utilities	7,290	11,224	10,935
07 Motor Vehicle Operation and Maintenance	12,381	20,130	12,178
08 Contractual Services	30,975	33,232	33,353
09 Supplies and Materials	8,222	7,995	7,862
10 Equipment—Replacement	1,182		
12 Grants, Subsidies and Contributions	465,720	545,400	543,900
13 Fixed Charges	81,075	82,581	107,650
Total Operating Expenses	628,769	728,557	733,569
Total Expenditure	1,687,765	1,767,546	1,954,725
Original General Fund Appropriation Transfer of General Fund Appropriation	1,609,813 -165,310	1,490,441 100,703	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	1,444,503 39	1,591,144	
Net General Fund Expenditure Special Fund Expenditure	1,444,464 243,301	1,591,144 176,402	1,708,117 246,608
Total Expenditure	1,687,765	1,767,546	1,954,725
Special Fund Income: T00304 Maryland Industrial Development Financing Authority (MIDFA) T00305 Maryland Small Business Development Financing Authority(MSBDFA) T00310 Economic Development Opportunity Program T00311 Maryland Enterprise Fund (MEF) T00312 Maryland Economic Adjustment Fund (MEAF) T00324 Maryland Economic Development Assistance Authority and Fund	48,660 17,031 24,330 48,660 7,299 97,321	35,281 12,348 17,640 35,280 5,292 70,561	49,322 17,261 24,660 49,322 7,399 98,644
Total	243,301	176,402	246,608

SUMMARY OF DIVISION OF BUSINESS DEVELOPMENT

	2006	2007	2008
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	55.00	54.00	54.00
Total Number of Contractual Positions	2.50	2.00	2.00
Salaries, Wages and Fringe Benefits	4,316,954	4,474,624	4,371,608
Technical and Special Fees	179,956	120,620	153,168
Operating Expenses	3,672,452	12,574,260	12,468,124
Original General Fund Appropriation	7,626,102	16,329,978	
Transfer/Reduction	55,431	351,697	
Net General Fund Expenditure	7,681,533	16,681,675	16,505,071
Special Fund Expenditure	487,829	487,829	487,829
Total Expenditure	8,169,362	17,169,504	16,992,900

DIVISION OF BUSINESS DEVELOPMENT

T00E00.01 DIVISION OF BUSINESS DEVELOPMENT

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	55.00	54.00	54.00
Number of Contractual Positions	2.50	2.00	2.00
01 Salaries, Wages and Fringe Benefits	4,316,954	4,474,624	4,371,608
02 Technical and Special Fees	179,956	120,620	153,168
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	87,215 266,839 33,373 57,752 2,084,195 92,832 24,634 7,013 625,798 392,801	78,337 323,566 45,528 60,790 2,156,971 128,963 879,684 400,421	80,804 274,539 50,060 46,194 2,137,609 92,832 864,315 421,771
Total Operating Expenses	3,672,452	4,074,260	3,968,124
Total Expenditure	8,169,362	8,669,504	8,492,900
Original General Fund Appropriation Transfer of General Fund Appropriation	7,626,102 55,431	7,829,978 351,697	0.005.071
Net General Fund Expenditure Special Fund Expenditure	7,681,533 487,829	8,181,675 487,829	8,005,071 487,829
Total Expenditure	8,169,362	8,669,504	8,492,900
Special Fund Income: T00304 Maryland Industrial Development Financing Authority (MIDFA) T00305 Maryland Small Business Development Financing Authority(MSBDFA)	97,566 34,148	97,566 34,148	97,566 34,148
T00310 Economic Development Opportunity Program	48,783	48,783	48,783
T00311 Maryland Enterprise Fund (MEF) T00312 Maryland Economic Adjustment Fund (MEAF) T00324 Maryland Economic Development Assistance	97,566 14,635	97,566 14,635	97,566 14,635
Authority and Fund	195,131	195,131	195,131
Total	487,829	487,829	487,829

DIVISION OF BUSINESS DEVELOPMENT

T00E00.02 MARYLAND BIOTECHNOLOGY INVESTMENT TAX CREDIT RESERVE FUND

	2006 Actual	2007 Appropriation	2008 Allowance
12 Grants, Subsidies and Contributions		6,000,000	6,000,000
Total Operating Expenses		6,000,000	6,000,000
Total Expenditure		6,000,000	6,000,000
Net General Fund Expenditure		6,000,000	6,000,000

DIVISION OF BUSINESS DEVELOPMENT

T00E00.03 NANOTECH BIOTECHNOLOGY INITIATIVE FUNDS

Appropriation statement.	2006 Actual	2007 Appropriation	2008 Allowance
12 Grants, Subsidies and Contributions		2,500,000	2,500,000
Total Operating Expenses		2,500,000	2,500,000
Total Expenditure		2,500,000	2,500,000
Net General Fund Expenditure		2,500,000	2,500,000

SUMMARY OF DIVISION OF FINANCING PROGRAMS

	2006 Actual	2007 Appropriation	2008 Allowance
Total Number of Authorized Positions	33.00	33.00	33.00
Total Number of Contractual Positions	1.10	1.00	
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	2,652,168 71,421 41,541,856	2,838,393 63,082 67,179,978	2,807,840 2,700 51,762,390
Original General Fund Appropriation Transfer/Reduction	2,855,750	18,432,222 -8,654,833	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	2,855,750 41,409,695	9,777,389 58,464,681 1,839,383	8,432,222 46,140,708
Total Expenditure	44,265,445	70,081,453	54,572,930

T00F00.01 ASSISTANT SECRETARY FOR FINANCING PROGRAMS

Appropriation	Statement:
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Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	11.00	11.00	11.00
Number of Contractual Positions	.10		
01 Salaries, Wages and Fringe Benefits	991,632	1,065,454	864,118
02 Technical and Special Fees	2,613		
03 Communication	33,468	34,266	33,826
04 Travel	9,234	21,872	18,945
06 Fuel and Utilities	6,996	11,570	10,494
07 Motor Vehicle Operation and Maintenance	11,913	4,680	7,800
08 Contractual Services	129,606	257,225	174,705
09 Supplies and Materials	8,801	9,985	9,460
10 Equipment—Replacement	4,229	8,091	6,891
11 Equipment—Additional	,	60,000	
13 Fixed Charges	81,771	80,362	68,092
Total Operating Expenses	286,018	488,051	330,213
Total Expenditure	1,280,263	1,553,505	1,194,331
Net General Fund Expenditure		50,000	50,000
Special Fund Expenditure	1,280,263	1,503,505	1,144,331
Total Expenditure	1,280,263	1,553,505	1,194,331
Special Fund Income: T00304 Maryland Industrial Development Financing			
Authority (MIDFA) T00305 Maryland Small Business Development Financing	256,053	300,701	228,866
Authority(MSBDFA)	89,618	105,245	80,103
T00310 Economic Development Opportunity Program	128,026	150,351	114,433
T00311 Maryland Enterprise Fund (MEF)	256,053	300,701	228,866
T00312 Maryland Economic Adjustment Fund (MEAF)	38,408	45,105	34,330
	30,400	45,105	54,550
T00324 Maryland Economic Development Assistance Authority and Fund	512,105	601,402	457,733
Total	1,280,263	1,503,505	1,144,331

T00F00.03 MARYLAND SMALL BUSINESS DEVELOPMENT FINANCING AUTHORITY - DIVISION OF FINANCING PROGRAMS

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
03 Communication 08 Contractual Services	1,365,776	13,893 1,500,721	13,893 1,533,695
Total Operating Expenses	1,365,776	1,514,614	1,547,588
Total Expenditure	1,365,776	1,514,614	1,547,588
Special Fund Expenditure	1,365,776	1,514,614	1,547,588
Special Fund Income: T00305 Maryland Small Business Development Financing Authority(MSBDFA)	1,365,776	1,514,614	1,547,588

T00F00.05 CONSOLIDATED OPERATIONS --- DIVISION OF FINANCING PROGRAMS

Appropriation	Statement:
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Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	16.00	16.00	16.00
01 Salaries, Wages and Fringe Benefits	1,245,550	1,261,606	1,405,317
02 Technical and Special Fees	15	2,700	2,700
03 Communication 04 Travel	29,284 6,806	28,399 21,479	27,819 11,635
06 Fuel and Utilities	7,573	13,399	9,007
07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials	17,239 123,138 7,136	14,540 392,500 25,152	41,778 311,290 25,204
10 Equipment—Replacement	15,544 1,560	6,838	8,038
13 Fixed Charges	91,365	88,138	97,941
Total Operating Expenses	299,645	590,445	532,712
Total Expenditure	1,545,210	1,854,751	1,940,729
Special Fund Expenditure	1,545,210	1,854,751	1,940,729
Special Fund Income:			
T00304 Maryland Industrial Development Financing Authority (MIDFA)	437.640	498,272	597,203
T00310 Economic Development Opportunity Program	264,706	269.072	253,549
T00312 Maryland Economic Adjustment Fund (MEAF)	196,027	228,392	223,593
T00324 Maryland Economic Development Assistance Authority and Fund	646,837	859,015	866,384
Total	1,545,210	1,854,751	1,940,729

T00F00.08 INVESTMENT FINANCE GROUP — DIVISION OF FINANCING PROGRAMS

Appropriation Statement:

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	6.00	6.00	6.00
Number of Contractual Positions	1.00	1.00	
01 Salaries, Wages and Fringe Benefits	414,986	511,333	538,405
02 Technical and Special Fees	68,793	60,382	
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 12 Grants, Subsidies and Contributions. 13 Fixed Charges	12,748 45,427 2,484 1,560 43,769 2,732 5,887 111,440 31,576	12,434 68,347 3,828 22,700 306,642 3,275 2,819 60,000 31,864	11,963 54,865 3,726 5,671 188,765 2,925 2,819 136,440 38,953
Total Operating Expenses	257,623	511,909	446,127
Total Expenditure	741,402	1,083,624	984,532
Special Fund Expenditure	741,402	1,083,624	984,532
Special Fund Income: T00311 Maryland Enterprise Fund (MEF)	741,402	1,083,624	984,532

T00F00.09 MARYLAND SMALL BUSINESS DEVELOPMENT FINANCING AUTHORITY—BUSINESS ASSISTANCE — DIVISION OF FINANCING PROGRAMS

Program Description:

This program provides funds for the Department's financing programs targeted to socially and economically disadvantaged persons. The Maryland Small Business Development Financing Authority includes: the Contract Financing, Long-Term Guaranty, Surety Bonding and Equity Participation Investment Programs.

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
14 Land and Structures	10,266,089	17,905,750	17,905,750
Total Operating Expenses	10,266,089	17,905,750	17,905,750
Total Expenditure	10,266,089	17,905,750	17,905,750
Net General Fund Expenditure Special Fund Expenditure	1,355,750 8,910,339	3,382,222 14,523,528	3,382,222 14,523,528
Total Expenditure	10,266,089	17,905,750	17,905,750
Special Fund Income: T00305 Maryland Small Business Development Financing Authority(MSBDFA)	8,910,339	14,523,528	14,523,528

T00F00.09 MARYLAND SMALL BUSINESS DEVELOPMENT FINANCING AUTHORITY (MSBDFA)

FY 2008 Loan and Guarantee Programs Summary*

FUND BALANCE WORKSHEET FOR FY 2005 - FY 2008

	FY 2005	FY 2006	FY 2007	FY 2008
BEGINNING BALANCE	3,295,810	3,387,950	2,186,769	2,932,061
Loan Interest Payments	175,156	188,803	271,619	275,581
Investment Income	52,987	117,337	72,000	72,000
Guarantees & other fees	105,168	67,712	112,000	117,000
Direct Bond Fees	15,316	20,492	20,000	20,000
Royalties	-	-	-	-
Loan Recoveries	214,931	210,772	200,000	150,000
Other Fees	5,150	1,500	15,000	15,000
Other		-	-	-
TOTAL REVENUE INCOME	568,708	606,616	690,619	649,581
OTHER REVENUE				
General Funds	1,427,000	1,355,750	3,382,222	3,382,222
Prior Year Commitment Rescissions		182,333	-	
Revolving Loan Repayments	5,936,023	7,457,081	15,182,873	15,137,547
Recoveries	4,548	57,032	7,500	7,500
TOTAL OTHER REVENUE	7,367,571	9,052,196	18,572,595	18,527,269
TOTAL FUNDS AVAILABLE	11,232,089	13,046,762	21,449,983	22,108,911
EXPENDITURES				
Operating Expenses	193,247	58,980	145,893	157,145
Management Fee	1,226,798	1,365,776	1,368,721	1,380,000
Indirect Admin. Expenses	452,701	260,388	348,430	358,299
Prior Period Adjustment	(4,317)	(6,640)	-	_
Claims Paid	-	-	50,000	50,000
TOTAL EXPENDITURES	1,868,429	1,678,504	1,913,044	1,945,444
OTHER ENCUMBRANCES				
New Loan Encumbrances	5,975,710	9,181,489	16,604,878	16,604,878
TOTAL ENCUMBRANCES.	5,975,710	9,181,489	16,604,878	16,604,878
TOTAL EXPENDITURES/ENCUMBRANCES	7,844,139	10,859,993	18,517,922	18,550,322
ENDING BALANCE	3,387,950	2,186,769	2,932,061	3,558,589

* Includes the following programs - Contract Financing, Guaranty Fund, Surety Bond, and Equity Participation Investment.

T00F00.10 RURAL BROADBAND ASSISTANCE FUND - DIVISION OF FINANCING PROGRAMS

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
12 Grants, Subsidies and Contributions		3,839,383	2,000,000
Total Operating Expenses		3,839,383	2,000,000
Total Expenditure		3,839,383	2,000,000
Original General Fund Appropriation Transfer of General Fund Appropriation		2,000,000	
Net General Fund Expenditure Federal Fund Expenditure		2,000,000 1,839,383	2,000,000
Total Expenditure		3,839,383	2,000,000
Federal Fund Income: 43.002 Technology Transfer		1,839,383	

T00F00.16 ECONOMIC DEVELOPMENT OPPORTUNITY FUND - DIVISION OF FINANCING PROGRAMS

Appropriation Statement:	2006 Actuał	2007 Appropriation	2008 Allowance
12 Grants, Subsidies and Contributions 14 Land and Structures	1,690,000 4,000,000	3,359,659 7,500,000	
Total Operating Expenses	5,690,000	10,859,659	
Total Expenditure	5,690,000	10,859,659	
Special Fund Expenditure	5,690,000	10,859,659	
Special Fund Income: T00310 Economic Development Opportunity Program	5,690,000	10,859,659	

T00F00.17 MARYLAND ENTERPRISE INVESTMENT FUND AND CHALLENGE PROGRAMS—BUSINESS ASSISTANCE—DIVISION OF FINANCING PROGRAMS

Program Description:

This program provides funds for the Enterprise Investment Fund that makes direct equity investments in start-up companies developing innovative technologies.

Appropriation Statement:

Appropriation Statement.	2006 Actual	2007 Appropriation	2008 Allowance
12 Grants, Subsidies and Contributions 14 Land and Structures	50,000 5,086,759	6,500,000	5,000,000
Total Operating Expenses	5,136,759	6,500,000	5,000,000
Total Expenditure	5,136,759	6,500,000	5,000,000
Net General Fund Expenditure Special Fund Expenditure	1,500,000 3,636,759	6,500,000	5,000,000
Total Expenditure	5,136,759	6,500,000	5,000,000
Special Fund Income: T00311 Maryland Enterprise Fund (MEF)	3,636,759	6,500,000	5,000,000

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T00F00.17 MARYLAND ENTERPRISE INVESTMENT/CHALLENGE PROGRAM AND FUND

FUND BALANCE WORKSHEET FOR FY 2005 - FY 2008

	FY	FY	FY	FY
	2005	2006	2007	2008
BEGINNING BALANCE	3,443,478	9,222,638	7,975,324	1,655,931
REVENUE				
General Funds	6,728,500	1,500,000	-	-
Equity Investment Earnings	5,862,250	2,497,182	1,250,000	4,750,000
Royalties	73,148	54,201	71,289	88,418
Interest Income on Balance	185,018	456,753	324,732	162,366
Prior Encumbrance Canceled	108,336	823,627	400,000	500,000
Other Income	70,727	-	-	-
Transfer from other funds	1,500	-	-	-
TOTAL REVENUE	13,029,479	5,331,763	2,046,021	5,500,784
TOTAL FUNDS AVAILABLE	16,472,957	14,554,401	10,021,345	7,156,715
EXPENDITURES/ENCUMBRANCES				
Enterprise Investments/Grants Encumbrance*	4,286,649	4,036,760	5,500,000	4,000,000
Challenge Encumbrances	1,600,000	1,100,000	1,000,000	1,000,000
Operating Expenses	750,040	741,402	1,083,624	984,532
Indirect Expenses	623,512	717,502	781,790	748,656
Prior Year Adjustment	(9,882)	(16,587)	-	
TOTAL EXPENDITURES/ENCUMBRANCES	7,250,320	6,579,077	8,365,414	6,733,188
ENDING BALANCE	9,222,638	7,975,324	1,655,931	423,527

T00F00.18 MILITARY RESERVISTS AND SERVICE-RELATED NO-INTEREST LOAN PROGRAM — DIVISION OF FINANCING PROGRAMS

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
12 Grants, Subsidies and Contributions			1,000,000
Total Operating Expenses			1,000,000
Total Expenditure			1,000,000
Net General Fund Expenditure			1,000,000

T00F00.21 MARYLAND ECONOMIC ADJUSTMENT FUND-BUSINESS ASSISTANCE—DIVISION OF FINANCING PROGRAMS

Program Description:

This program assists in the funding of projects to address economic adjustment problems resulting from closure or downsizing of defense facilities.

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
14 Land and Structures		625,000	1,000,000
Total Operating Expenses		625,000	1,000,000
Total Expenditure		625,000	1,000,000
Special Fund Expenditure		625,000	1,000,000
Special Fund Income: T00312 Maryland Economic Adjustment Fund (MEAF)		625,000	1,000,000

T00F00.21 MARYLAND ECONOMIC ADJUSTMENT FUND (MEAF)

FY 2008 Grant and Loan Program

FUND BALANCE WORKSHEET FOR FY 2005 - FY 2008

	FY 2005	FY 2006	FY 2007	FY 2008
BEGINNING BALANCE	1,861,464	1,954,285	2,498,221	1,945,670
REVENUE				
Investment Income	57,122	112,067	50,000	50,000
General Funds	244,500	-	-	
Rescinded/Expired Prior Year Encumbrances	351,265	-	-	
Loan Interest Income	63,342	51,102	50,000	60,000
Loan Repayment	361,692	429,796	400,000	500,000
Loan Recoveries	243,195	290,254	-	0
Other Fees	3,317	18,738	-	
Other		20,338		
TOTAL REVENUE	1,324,433	922,295	500,000	610,000
TOTAL FUNDS AVAILABLE	3,185,897	2,876,580	2,998,221	2,555,670
EXPENDITURES/ENCUMBRANCES				
Encumbrances	794,500	-	625,000	1,000,000
Operating Expenses	139,765	196,027	228,392	223,593
Indirect Expenses	301,398	182,332	199,159	192,873
Prior Period Adjustments	(4,051)	-	-	
TOTAL EXPENDITURES/ENCUMBRANCES	1,231,612	378,359	1,052,551	1,416,466
ENDING BALANCE	1,954,285	2,498,221	1,945,670	1,139,204

T00F00.23 MARYLAND ECONOMIC DEVELOPMENT ASSISTANCE AUTHORITY FUND—BUSINESS ASSISTANCE—DIVISION OF FINANCING PROGRAMS

Program Description:

This capital appropriation provides funds for the Maryland Economic Development Assistance Fund, which will make loans for major economic development projects.

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
12 Grants, Subsidies and Contributions 14 Land and Structures	8,312,446 9,927,500	1,500,000 22,845,167	1,500,000 20,500,000
Total Operating Expenses	18,239,946	24,345,167	22,000,000
Total Expenditure	18,239,946	24,345,167	22,000,000
Original General Fund Appropriation Transfer of General Fund Appropriation		15,000,000 10,654,833	
Net General Fund Expenditure Special Fund Expenditure	18,239,946	4,345,167 20,000,000	2,000,000 20,000,000
Total Expenditure	18,239,946	24,345,167	22,000,000
Special Fund Income: T00324 Maryland Economic Development Assistance Authority and Fund	18,239,946	20,000,000	20,000,000

T00F00.23 MARYLAND ECONOMIC DEVELOPMENT ASSISTANCE AUTHORITY AND FUND (MEDAAF)

FY 2008 Grant and Loan Program

FUND BALANCE WORKSHEET FY 2005 - FY 2008

	FY 2005	FY 2006	FY 2007	FY 2008
BEGINNING BALANCE*	18,434,244	30,589,769	48,871,835	31,307,689
REVENUE				
General Funds	-	-	6,345,167	2,000,000
Transfer GF to Rural Broadband Fund			(2,000,000)	(2,000,000)
Transfer from Rainy Day Fund		9,000,000		
GO Bonds	12,000,000	-	-	
Investment Income	1,039,182	2,061,212	1,500,000	1,000,000
Interest Income	2,863,555	2,408,022	2,500,000	3,000,000
Loan Repayments	7,366,756	12,334,102	6,500,000	6,800,000
Loan Recoveries & Grant Repayments	2,314,872	10,344,717	500,000	500,000
Cancelled Prior Year Encumbrances	7,840,711	1,845,744		
Other Income	5,220	36,592	10,000	10,000
TOTAL REVENUE	33,430,296	38,030,389	15,355,167	11,310,000
TOTAL FUNDS AVAILABLE	51,864,540	68,620,158	64,227,002	42,617,689
EXPENDITURES/ENCUMBRANCES				
Return of Prior Year Encumbrance	-	-		
Approvals Rolled Forward Due to Lack of Appropriation				
Encumbrances/Approval Activity - Other	19,216,724	17,239,946	35,000,000 *	25,000,000
Rescissions of New Approvals	-	-	(5,000,000)	(5,000,000)
Operating Expenses	553,254	632,324	859,015	866,384
Indirect Expenses	1,520,500	1,902,655	2,060,298	1,986,026
Transfers to Other Fund	-	-	-	0
Prior Period Operating/Indirect Adjustment	(15,707)	(26,602)		0
TOTAL EXPENDITURES/ENCUMBRANCES	21,274,771	19,748,323	32,919,313	22,852,410
ENDING BALANCE OF UNCOMMITTED FUNDS	30,589,769	48,871,835	31,307,689	19,765,279

* Assumes additional appropriation requested through budget amendment later in the year.

SUMMARY OF DIVISION OF TOURISM, FILM AND THE ARTS

	2006	2007	2008
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	63.00	63.00	63.00
Total Number of Contractual Positions	23.50	23.10	23.50
Salaries, Wages and Fringe Benefits	4,221,117	4,257,717	4,372,953
Technical and Special Fees	855,294	709,122	767,437
Operating Expenses	24,205,403	32,945,633	32,739,840
Original General Fund Appropriation	27,243,741	36,868,358	
Transfer/Reduction	189,677	68,281	
Net General Fund Expenditure	27,433,418	36,936,639	36,152,179
Special Fund Expenditure	1,245,765	300,000	1,100,000
Federal Fund Expenditure	525,631	625,833	578,051
Reimbursable Fund Expenditure	77,000	50,000	50,000
Total Expenditure	29,281,814	37,912,472	37,880,230

T00G00.01 ASSISTANT SECRETARY AND ADMINISTRATION

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	6.00	5.00	5.00
01 Salaries, Wages and Fringe Benefits	538,571	588,732	496,411
02 Technical and Special Fees	3,149		
03 Communication	8,368	5,936	5,927
04 Travel	18,190	3,244	17,429
06 Fuel and Utilities	2,554	3,274	3,831
07 Motor Vehicle Operation and Maintenance	1,833	3,052	13,925
08 Contractual Services	1,406	4,701	5,141
09 Supplies and Materials	2,533	1,038	1,563
12 Grants, Subsidies and Contributions	15,000	1,715,000	
13 Fixed Charges	28,095	29,047	24,053
Total Operating Expenses	77,979	1,765,292	71,869
Total Expenditure	619,699	2,354,024	568,280
Original General Fund Appropriation	612,157	2,345,656	
Transfer of General Fund Appropriation	7,542	8,368	
Net General Fund Expenditure	619,699	2,354,024	568,280

T00G00.02 OFFICE OF TOURISM DEVELOPMENT - DIVISION OF TOURISM, FILM AND THE ARTS

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	38.00	40.00	40.00
Number of Contractual Positions	21.50	21.10	21.50
01 Salaries, Wages and Fringe Benefits	2,331,710	2,365,503	2,640,333
02 Technical and Special Fees	699,045	536,261	603,549
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	409,466 163,972 34,236 49,614 992,682 79,487 58,475 6,216 709,263 201,388	402,145 109,753 44,479 30,882 1,446,310 40,438 372,308 209,072	386,616 168,593 51,353 48,433 913,375 71,380 425,316 207,557
Total Operating Expenses	2,704,799	2,655,387	2,272,623
Total Expenditure Original General Fund Appropriation Transfer of General Fund Appropriation	5,735,554 5,515,329 170,225	5,557,151 5,464,854 42,297	5,516,505
Net General Fund Expenditure Reimbursable Fund Expenditure	5,685,554 50,000	5,507,151 50,000	5,466,505 50,000
Total Expenditure	5,735,554	5,557,151	5,516,505
Reimbursable Fund Income: J00I00 DOT-State Aviation Administration	50,000	50,000	50,000

T00G00.03 MARYLAND TOURISM BOARD — DIVISION OF TOURISM, FILM AND THE ARTS

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
08 Contractual Services 12 Grants, Subsidies and Contributions	4,845,355 1,100,410	5,000,000 2,000,000	6,100,000 1,500,000
Total Operating Expenses	5,945,765	7,000,000	7,600,000
Total Expenditure	5,945,765	7,000,000	7,600,000
Net General Fund Expenditure Special Fund Expenditure	5,000,000 945,765	7,000,000	7,000,000 600,000
Total Expenditure	5,945,765	7,000,000	7,600,000
Special Fund Income: T00319 Tourism Board Revolving Fund	945,765		600,000

T00G00.04 MARYLAND FILM OFFICE - DIVISION OF TOURISM, FILM AND THE ARTS

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	7.00	6.00	6.00
Number of Contractual Positions	1.00	1.00	1.00
01 Salaries, Wages and Fringe Benefits	540,606	539,170	428,392
02 Technical and Special Fees	65,902	65,247	65,336
03 Communication	12,171 22,047 3,088 13,573 142,262 5,599 1,940 33,944	12,031 47,050 3,941 9,832 130,150 5,589 36,127	9,347 45,570 4,632 22,179 226,660 8,421 34,854
Total Operating Expenses	234,624	244,720	351,663
Total Expenditure	841,132	849,137	845,391
Original General Fund Appropriation Transfer of General Fund Appropriation	836,118 5,014	840,467 8,670	
Net General Fund Expenditure	841,132	849,137	845,391

T00G00.05 MARYLAND STATE ARTS COUNCIL - DIVISION OF TOURISM, FILM AND THE ARTS

Appropriation Statement:

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	12.00	12.00	12.00
Number of Contractual Positions	1.00	1.00	1.00
01 Salaries, Wages and Fringe Benefits	810,230	764,312	807,817
02 Technical and Special Fees	87,198	107,614	98,552
03 Communication 04 Travel 06 Fuel and Utilities 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement	30,992 37,193 15,147 366,119 18,758 7,378	29,342 39,330 14,941 276,120 16,381	21,348 38,786 22,721 304,497 16,304
 Equipment—Additional Grants, Subsidies and Contributions Fixed Charges 	5,089 10,570,593 190,967	13,915,492 113,628	15,017,284 147,745
Total Operating Expenses	11,242,236	14,405,234	15,568,685
Total Expenditure	12,139,664	15,277,160	16,475,054
Original General Fund Appropriation Transfer of General Fund Appropriation	11,280,137 6,896	14,342,381 8,946	•
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	11,287,033 300,000 525,631 27,000	14,351,327 300,000 625,833	15,397,003 500,000 578,051
Total Expenditure	12,139,664	15,277,160	16,475,054
Special Fund Income: T00313 Artist in Education Local Sponsors (AIELS)	300,000	300,000	500,000
Federal Fund Income: 45.024 Promotion of the Arts—Grants to Organizations and Individuals 45.025 Promotion to the Arts—Partnership Agreements 45.026 Promotion of the Arts—Leadership Initiatives Total Total	8,000 487,631 30,000 525,631	600,833 25,000 625,833	9,949 543,229 24,873 578,051
Reimbursable Fund Income: S00A23 DHCD-Division of Historical and Cultural Programs	27,000		

T00G00.06 FILM PRODUCTION WAGE CREDIT PROGRAM — DIVISION OF TOURISM, FILM AND THE ARTS

	2006 Actual	2007 Appropriation	2008 Allowance
12 Grants, Subsidies and Contributions	4,000,000	6,875,000	6,875,000
Total Operating Expenses	4,000,000	6,875,000	6,875,000
Total Expenditure	4,000,000	6,875,000	6,875,000
Net General Fund Expenditure	4,000,000	6,875,000	6,875,000

SUMMARY OF DIVISION OF REGIONAL DEVELOPMENT

	2006 Actual	2007 Appropriation	2008 Allowance
Total Number of Authorized Positions	34.00	35.00	33.00
Total Number of Contractual Positions	4.20	5.00	4.60
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	2,873,798 361,432 7,221,180	2,947,842 388,439 5,570,567	2,786,989 386,483 5,437,314
Original General Fund Appropriation Transfer/Reduction	9,139,619 -127,880	8,630,548 -321,765	<u> </u>
Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure	9,011,739 644,671 800,000	8,308,783 598,065	8,242,019 368,767
Total Expenditure	10,456,410	8,906,848	8,610,786

T00100.01 DIVISION OF REGIONAL DEVELOPMENT — DIVISION OF REGIONAL DEVELOPMENT

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	34.00	35.00	33.00
Number of Contractual Positions	4.20	5.00	4.60
01 Salaries, Wages and Fringe Benefits	2,873,798	2,947,842	2,786,989
02 Technical and Special Fees	361,432	388,439	386,483
03 Communication 04 Travel 05 Fuel and Utilities 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions	84,350 70,955 17,769 81,728 857,797 20,837 28,596 18,769 4,480,952	69,001 80,150 22,866 65,725 115,365 21,985 3,688,990	83,755 70,091 20,656 138,452 151,353 20,853 3,681,704
13 Fixed Charges	255,720	268,531	262,496
Total Operating Expenses	5,917,473	4,332,613	4,429,360
Total Expenditure	9,152,703	7,668,894	7,602,832
Original General Fund Appropriation Transfer of General Fund Appropriation	8,251,665 -127,880	7,742,594 -321,765	
Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure	8,123,785 228,918 800,000	7,420,829 248,065	7,354,065 248,767
Total Expenditure	9,152,703	7,668,894	7,602,832
Special Fund Income: T00304 Maryland Industrial Development Financing Authority (MIDFA)	45,784 16,024 22,892 45,784 6,868 91,566 228,918	49,613 17,364 24,807 49,613 7,442 99,226 248,065	49,753 17,414 24,877 49,753 7,463 99,507 248,767
		,	
Reimbursable Fund Income: P00G01 DLLR-Division of Workforce Development	800,000		<u></u>

T00100.03 PARTNERSHIP FOR WORKFORCE QUALITY - DIVISION OF REGIONAL DEVELOPMENT

Program Description:

The Partnership for Workforce Quality provides grants to Maryland employers for training of the workforce to improve the competitiveness and productivity of Maryland's workforce and business community, to upgrade employee skills for new technologies or production processes and to assist Maryland businesses in promoting employment stability.

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
12 Grants, Subsidies and Contributions	1,303,707	1,237,954	1,007,954
Total Operating Expenses	1,303,707	1,237,954	1,007,954
Total Expenditure	1,303,707	1,237,954	1,007,954
Net General Fund Expenditure Special Fund Expenditure	887,954 415,753	887,954 350,000	887,954 120,000
Total Expenditure	1,303,707	1,237,954	1,007,954
Special Fund Income: T00327 Partnership for Workforce Quality Fund	415,753	350,000	120,000

T50T01.01 TECHNOLOGY DEVELOPMENT, TRANSFER AND COMMERCIALIZATION

PROGRAM DESCRIPTION

Maryland Technology Development Corporation (TEDCO) was created by the General Assembly to "assist in transferring to the private sector and commercializing the results and products of scientific research and development conducted by colleges and universities; assist in the commercialization of technology developed in the private sector; and foster the commercialization of research and development...to create and sustain businesses throughout all regions of the State." TEDCO administers the Maryland Technology Incubator Program, which promotes entrepreneurship and the creation of jobs in technology-related industry by establishing and operating effective incubators throughout the State that provide adequate programs and physical space designed and intended to increase or accelerate business success in the field of technology.

MISSION

To facilitate the creation and foster the growth of businesses throughout all regions of the State through the commercialization of technology. To be Maryland's leading source of funding for technology transfer and development programs and entrepreneurial business assistance. To respond to the needs of the R&D community by establishing and managing programs that fill gaps in the innovation process, focusing on those critical areas where the organization can add unique value, operating in partnership with other organizations through a flexible, technically oriented professional staff.

VISION

Maryland will become internationally recognized as one of the premier 21st century locations for technology and technologybased economic development.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Increase Technology Transfer

Objective 1.1 By the end of fiscal year 2008 programs will result in 25 patent applications and 30 partnering agreements.

	2005	2006	2007	2008
Performance Measure (Annual)	Actual	Estimated	Estimated	Estimated
Output: Number of patents supported by TEDCO's patent program	103	87^{1}	20	20
Number of partnering agreements between companies and research				
institutions	41	44	30	30

Goal 2. Technology Development and Commercialization

Objective 2.1 At least 6 awardees who receive pre-seed and seed stage commercialization funding in fiscal year 2008 will reach product sales by the end of 2011.

	.2005	2006	2007	2008
Performance Measures	To Date	To Date	Estimated	Estimated
Outcome: TEDCO awardees reaching product sales ²	4^{3}	0	8	8
TEDCO awardees executing license agreements	5	4	4	4

Note: ¹ Fiscal year 2006 patents not yet finalized.

² Projected outcomes through third year after award for companies/universities assisted in the indicated fiscal year.

³ Actual to date for awards made in fiscal year 2005. Projected outcomes run through fiscal year 2007 for awards made in fiscal year 2005.

T50T01.01 TECHNOLOGY DEVELOPMENT, TRANSFER AND COMMERCIALIZATION (Continued)

Goal 3. Technology Business Formation

Objective 3.1 Facilitate the formation of technology companies

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Early stage company awards	41	44	30	30
Average award (\$ thousands)	49.6	73	75	75
Early stage companies awarded loan funds	N/A	N/A	8	3
Average award (\$ thousands)	N/A	N/A	50	50

Objective 3.2 Assist companies to leverage follow-on technology development funding and revenues.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: TEDCO match funding (in millions of dollars)	\$20.7	\$47	\$20	\$25

Objective 3.3 Sponsor Technology Showcases and other significant events to connect companies with resources in federal laboratories and extramural funding programs.

Performance Measures	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Input: Technology Showcases and other significant events	4	5	5	5
Output: Attendance at Technology Showcase and other significant				
events	648	1,095	900	900

Goal 4. Technology Diversification - Business Incubation Facilities

Objective 4.1 TEDCO will continue to support incubation projects that reflect the State's strategic priorities in wet labs and information assurance.

Performance Measures	2005 Actual ⁴	2006 Actual	2007 Estimated	2008 Estimated
Output: Commitments to incubator projects:				
Total dollar amount	\$3,775,000	\$2,225,000	\$2,345,000	*
Non-State funds leveraged ⁴	\$9,749,000	\$12,605,000	\$3,662,500	*
Gross square feet	130,000	136,000	64,800	*

Note: *Estimates not available

⁴ Minimum 1:1 cash match required.

T50T01.03 MARYLAND STEM CELL RESEARCH FUND

PROGRAM DESCRIPTION

The Stem Cell Research Fund will support stem cell research and development at Maryland's research universities and private sector research corporations. The Commission has established an independent scientific peer review committee that will review, evaluate, rank and rate research proposals for state-funded stem cell research based on procedures and guidelines established by the Commission and in a manner that gives due consideration to the scientific, medical, and ethical implications of the research.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Maryland Stem Cell Research Fund

Objective 5.1 In fiscal year 2008 TEDCO will manage the Maryland Stem Cell Research Fund and work with the Maryland Stem Cell Commission.

Deufermone of Macauna	2005	2006	2007 Estimated	2008 Estimated
Performance Measures	Actual	Actual	Estimated	
Input: Research proposals received and reviewed	N/A	N/A	30	54
Output: Research projects approved ⁵	N/A	N/A	15	25
Research funding committed (\$ million)	N/A	N/A	\$14.5	\$24.5

Note: ⁵ It is anticipated that two levels of funding will be proffered through the application process: 1) small awards, to researchers or companies with little or no preliminary data, up to \$100,000 per year for up to two years; 2) regular awards, to researchers or companies requiring preliminary data, up to \$500,000 per year for up to three years.

SUMMARY OF MARYLAND TECHNOLOGY DEVELOPMENT CORPORATION

	2006 Actual	2007 Appropriation	2008 Allowance
Operating Expenses	4,811,000	20,861,000	30,526,000
Net General Fund Expenditure	4,811,000	20,861,000	30,526,000

T50T01.01 TECHNOLOGY DEVELOPMENT, TRANSFER AND COMMERCIALIZATION — MARYLAND TECHNOLOGY DEVELOPMENT CORPORATION

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
12 Grants, Subsidies and Contributions	4,811,000	5,861,000	5,526,000
Total Operating Expenses	4,811,000	5,861,000	5,526,000
Total Expenditure	4,811,000	5,861,000	5,526,000
Net General Fund Expenditure	4,811,000	5,861,000	5,526,000

MARYLAND TECHNOLOGY DEVELOPMENT CORPORATION

GRANT ALLOCATION

	2006 Actual	2007 Appropriation	2008 Allowance
Salaries and Wages	1,284,522	1,350,000	1,426,750
Contractual Services	84,478	86,000	90,000
Equipment	33,000	35,000	35,000
Other Operational Costs	3,409,000	4,390,000	3,974,250
Total	4,811,000	5,861,000	5,526,000

T50T01.03 MARYLAND STEM CELL RESEARCH FUND — MARYLAND TECHNOLOGY DEVELOPMENT CORPORATION

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
12 Grants, Subsidies and Contributions		15,000,000	25,000,000
Total Operating Expenses		15,000,000	25,000,000
Total Expenditure		15,000,000	25,000,000
Net General Fund Expenditure		15,000,000	25,000,000

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
t00a00 Office of the Secretary							
t00a00 Office of the Secretary t00a0001 Secretariat Services							
secy dept bush econ devip	1.00	147,891	1.00	149,297	1.00	149,297	
dep secy dept bush econ devip		136,302		137,705		137,705	
prgm mgr senior i	1.00	80,126		85,282		86,918	
admin prog mgr iv	1.00	78,535		81,464		83,022	
administrator vi	1.00	77,337		82,368		83,942	
admin prog mgr ii	1.00	70,237		74,354		75,770	
administrator v	1.00	74,903		73,660		75,062	
administrator iii	5.00	234,124		327,214		333,529	
administrator i	1.00	55,106		57,294		58,397	
administrator i	1.00	48,247		51,612		-	
admin officer iii	1.00	46,247 44,817		46,587		52,600 47,475	
industrial dev officer iii	1.00	54,999		45,723		46,587	
admin officer i	1.00	28,361		37,836		39,228	
exec assoc i	1.00	46,175		48,001		48,917	
management associate	1.00	40,113		45,864		•	
management associate	1.00	44,117	1.00	42,004	1.00	46,732	
TOTAL t00a0001*	19.00	1,221,277	19.00	1,344,261	19.00	1,365,181	
t00a0003 Office of Assistant Atto	rnev Genera						
div dir ofc atty general	1.00	112,694	1.00	116,305	1.00	118,560	
asst attorney general viii	1.00	70,178		97,283		99,158	
asst attorney general vii	3.00	256,791		274,323		279,596	
asst attorney general vi	3.00	219,884		256,362		261,277	
asst attorney general v	1.00	26,224		68,809		70,140	
admin officer iii	1.00	50,677		52,680		53,689	
paralegal ii	1.00	42,143		41,508		42,276	
management associate	1.00	44,117		45,864		46,732	
admin aide	1.00	37,386		38,994		39,712	
TOTAL t00a0003*	13.00	860,094	13.00	992,128	13.00	1,011,140	
TOTAL t00a00 **	32.00	2,081,371	32.00	2,336,389	32.00	2,376,321	
t00b00 Division of Administratio	on and Info	mation Technol	ogy				
t00b0001 Office of Administration							
prgm mgr senior iv	2.00	200,953	2.00	207,698	2.00	211,711	
prgm mgr senior ii	1.00	91,352		94,536	1.00	96,355	
admin prog mgr iv	2.00	157,070		162,928	2.00	166,044	
admin prog mgr iii	1.00	82,542	1.00	85,547	1.00	87,183	
administrator vi	4.00	229,318	3.00	237,985	3.00	242,531	
fiscal services administrator i	2.00	127,152	3.00	216,735	3.00	221,923	
admin prog mgr ii	1.00	73,648	1.00	77,212	1.00	78,684	
administrator v	2.00	134,813	2.00	138,570	2.00	141,225	
fiscal services administrator i	3.00	190,728	1.00	68,366	1.00	69,689	
administrator iii	1.00	62,783	1.00	65,274	1.00	66,535	
		•		•		•	

	FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
t00b00 Division of Administration	on and Infor	mation Technol	001				
t00b0001 Office of Administration		mation recimot	ugy				
computer network spec mgr	1.00	70,205	1.00	72,965	1.00	74,354	
obs-data proc mgr v	1.00	68,322		71,039		72,395	
computer network spec lead	3.00	161,169		69,132		70,468	
fiscal services administrator i	.00	, 0		60,473		61,638	
personnel administrator ii	1.00	62,783		65,274		66,535	
accountant, advanced	1.00	53,561		, 55,686		56,755	
administrator i	3.00	85,014		55,686		56,755	
administrator i	2.00	200,150		262,281		267,305	
computer network spec i	3.00	99,444		89,172		91,579	
dp programmer analyst i	.00	. 0		96,788		99,499	
admin officer iii	2.00	95,062	1.00	54,718		55,768	
admin officer iii	.00	. 0		39,873		41,345	
computer info services spec ii	.00	0	1.00	50,720		51,691	
computer network spec trainee	.00	0	1.00	37,095		38,458	
dp programmer analyst trainee	1.00	27,296	1.00	46,147		47,027	
admin officer ii	1.00	46,000		47,547		48,455	
management specialist iii	1.00	47,504		49,379		50,322	
computer info services spec i	1.00	10,141	.00	0		0	
services supervisor iii	2.00	70,646		42,664	1.00	43,456	
services supervisor iii	.00	0	1.00	38,932		39,648	
computer user support spec i	1.00	29,646	1.00	27,815		28,805	
services supervisor i	1.00	36,076		37,654		38,345	
personnel associate iv	1.00	14,497		39,590		40,320	
exec assoc i	1.00	22,496	1.00	34,870	1.00	36,142	
fiscal accounts clerk manager	1.00	48,816	1.00	50,804	1.00	51,777	
management assoc	1.00	40,113	1.00	41,827	1.00	42,602	
TOTAL t00b0001*	48.00	2,639,300	48.00	2,892,982	48.00	2 057 72/	
TOTAL 100600 **	48.00	2,639,300		2,892,982		2,953,324 2,953,324	
TOTAL LOODOO	40.00	2,039,300	40.00	2,072,702	48.00	2,933,324	
t00c00 Division of Economic Poli	icy, Researc	h and Legislat	ive Affairs				
t00c0001 Division of Economic Poli							
exec vi	1.00	104,939	1.00	109,000	1.00	109,000	
prgm mgr senior i	1.00	89,736	1.00	94,691	1.00	96,515	
admin prog mgr ii	1.00	42,561	1.00	50,893	1.00	52,842	
administrator v	2.00	142,092	2.00	147,598	2.00	150,433	
administrator iii	2.00	107,472	2.00	127,008	2.00	129,459	
industrial dev representative	.00	0	1.00	58,120	1.00	59,238	
administrator i	1.00	52,421	1.00	47,850	1.00	48,763	
admin officer ii	2.00	70,986	2.00	81,972	2.00	84,143	
admin officer i	1.00	49,240	.00	0	.00	0	
admin aide	1.00	38,091	1.00	39,712	1.00	40,444	
TOTAL +00-0001#			40.00				
TOTAL t00c0001*	12.00	697,538	12.00	756,844	12.00	770,837	
TOTAL t00c00 **	12.00	697,538	12.00	756,844	12.00	770,837	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
t00d00 Division of Small Busir	ass Davalop	nt					
t00d0001 Division of Small Busin							
prgm mgr senior i	1.00	91,496	1.00	94,691	1.00	96,515	
administrator v	1.00	67,511		77,948		79,435	
administrator iv	1.00	64,925		67,718		69,028	
administrator iii	1.00	65,226		67,178		68,477	
industrial dev supervisor	2.00	96,017		157,383		160,385	
industrial dev representative	2.00	116,829		131,658		134,203	
administrator ii	1.00	42,219		61,147		62,328	
admin officer iii	1.00	58,788		54,204		55,243	
industrial dev officer iii	1.00			•			
admin officer i	1.00	39,590		47,027		47,922	
		42,093		43,790		44,605	
exec assoc i	1.00	44,238		47,102		48,001	
management assoc	1.00	20,528		43,790		44,605	
office secy iii	1.00	33,338	1.00	38,000	1.00	38,698	
TOTAL t00d0001*	15.00	782,798	15.00	931,636	15.00	949,445	
TOTAL ±00d00 **	15.00	782,798	15.00	931,636	15.00	949,445	
t00e00 Division of Business De t00e0001 Division of Business De exec vii	•	130,336	1.00	112,420	1.00	112,420	
prgm mgr senior i	4.00	345,578		384,236		391,640	
administrator vii	2.00	156,510	2.00	148,382	2.00	152,348	
prgm mgr iv	2.00	142,373		166,838		170,031	
administrator vi	1.00	75,062	1.00	77,096		78,567	
administrator v	2.00	148,559		143,751	2.00	146,508	
administrator iv	3.00	188,752		193,973		197,721	
administrator iii	7.00	306,679	7.00	419,375	7.00	427,454	
industrial dev supervisor	7.00	466,953	7.00	513,300	7.00	523,308	
industrial dev representative	5.00	369,569	5.00	337,929		344,421	
administrator ii	1.00	68,466		55,070		56,126	
industrial dev officer iv	5.00	250,808	4.00	208,846	4.00	212,846	
admin officer iii	4.00	138,485		174,703	4.00	178,667	
industrial dev officer iii	1.00	46,540		48,380	1.00	49,303	
admin officer ii	1.00	39,570	1.00	42,148	1.00	42,929	
admin officer i	1.00	37,974	1.00	42,602	1.00	43,392	
admin officer i	1.00	37,975	1.00	37,169	1.00	38,532	
industrial dev officer i	2.00	152,524	2.00	78,156	2.00	80,294	
admin spec iii	1.00	25,125	1.00	37,539	1.00	38,228	
exec assoc ii	1.00	49,725	1.00	51,691	1.00	52,680	
management assoc	3.00	127,649	3.00	129,378	3.00	131,778	
70741 .00 0004#						•••••	
TOTAL t00e0001*	55.00	3,305,212	54.00	3,402,982	54.00	3,469,193	
TOTAL t00e00 **	55.00	3,305,212	54.00	3,402,982	54.00	3,469,193	

	FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
	• • • • • • • • • • • •						
t00f00 Division of Financing Pr	CORSEC						
t00f0001 Assistant Secretary for		rograms					
prgm mgr senior iv	1.00	126,820	1.00	115,200	1.00	117,433	
administrator vii	1.00	88,873	1.00	73,429		74,826	
admin prog mgr iii	1.00	85,768		73,541		74,940	
administrator ii	2.00	139,926		. 117,176		119,430	
fiscal services officer ii	2.00	143,804		118,319		120,598	
administrator i	.00	145,004		52,101		53,099	
administrator i	1.00	63,882		0		0	
fiscal accounts technician i	1.00	36,076		37,654		38,345	
exec assoc i	1.00	47,056		48,917		49,851	
management associate	1.00	40,543		42,210		42,993	
	1.00	40,545		42,210		42,773	
TOTAL t00f0001*	11.00	772,748	11.00	678,547	11.00	691,515	
t00f0005 Consolidated Operations							
prgm mgr senior ii	3.00	255,487	3.00	275,188	3.00	280,478	
admin prog mgr iv	1.00	80,202		90,434		92,171	
administrator iv	7.00	415,251	7.00	476,289		485,464	
administrator iii	2.00	123,837	2.00	125,713		128,138	
administrator i	1.00	36,534	1.00	52,101		53,099	
industrial dev officer iii	1.00	31,148		50,245		51,206	
management associate	1.00	43,576		46,291		47,173	
TOTAL t00f0005*	16.00	986,035	16.00	1,116,261	16.00	1,137,729	
t00f0008 Investment Finance Group)						
prgm mgr senior ii	.00	0	1.00	94,536	1.00	96,355	
program mgr sr ii	1.00	88,174	.00	. 0		. 0	
administrator vi	2.00	126,235	2.00	162,464		165,568	
administrator v	.00	. 0	1.00	66,323	1.00	67,606	
administrator iv	2.00	92,363		61,544		62,730	
management assoc	1.00	26,638	1.00	43,790		44,605	
TOTAL t00f0008*	6.00	333,410	6.00	428,657	6.00	436,864	
TOTAL t00f00 **	33.00	2,092,193	33.00	2,223,465		2,266,108	
	33.00	2,072,173	33.00	2,223,405	33.00	2,200,100	
t00g00 Division of Tourism, Fil	.m and the A	rts					
t00g0001 Assistant Secretary and							
exec vii	1.00	112,401	1.00	116,000	1.00	116,000	
prgm mgr senior ii	1.00	94,616	1.00	97,283	1.00	99,158	
administrator vii	1.00	58,589	.00	0	.00	0	
admin prog mgr ii	1.00	75,085	1.00	77,948	1.00	79,435	
administrator ii	1.00	57,705	1.00	59,993	1.00	61,147	
admin officer ii	1.00	33,741	.00	. 0	.00	. 0	
admin officer ii	.00	, 0	1.00	48,455	1.00	49,379	
TOTAL t00g0001*	6.00	432,137	5.00	399,679	5.00	405,119	

Business and Economic Development

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
t00g0002 Office of Tourism Develo	opment						
prgm mgr senior iii	1.00	100,469	1.00	103,843	1.00	105,848	
prgm mgr senior ii	2.00	111,304		192,857	2.00	196,572	
administrator vii	1.00	83,413	1.00	87,060	1.00	88,731	
administrator v	1.00	72,254	1.00	75,062	1.00	76,491	
administrator v	1.00	75,812	1.00	78,684	1.00	80,185	
administrator iv	1.00	61,494	1.00	63,940	1.00	65,175	
administrator ii	6.00	333,942	6.00	348,482	6.00	355,952	
administrator i	1.00	54,074	1.00	56,215	1.00	57,294	
administrator i	1.00	53,561	1.00	55,686	1.00	56,755	
industrial dev officer iv	1.00	52,988	1.00	54,118	1.00	55,156	
admin officer iii	1.00	46,540	1.00	48,380	1.00	49,303	
computer info services spec ii	1.00	52,636	2.00	101,745	2.00	103,690	
industrial dev officer iii	1.00	47,630	1.00	50,720	1.00	51,691	
industrial dev officer i	.00	0	1.00	32,788	1.00	33,977	
admin spec ii	1.00	35,029	1.00	36,586	1.00	37,256	
travel information aide ii	9.00	289,240	9.00	302,745	9.00	308,248	
travel information aide i	3.00	88,322	3.00	92,658	3.00	94,329	
management assoc	3.00	71,685	2.00	73,476	2.00	75,420	
management associate	.00	0	1.00	45,021	1.00	45,864	
admin aide	2.00	73,721	2.00	76,250	2.00	77,652	
office secy iii	1.00	31,979	1.00	33,478	1.00	34,086	
TOTAL t00g0002*	38.00	1,736,093	40.00	2,009,794	40.00	2,049,675	
t00g0004 Maryland Film Office							
prgm mgr senior ii	1.00	94,821	.00	0	.00	0	
administrator vii	1.00	79,287	1.00	82,243	1.00	83,816	
administrator iv	1.00	63,285	1.00	65,798		67,069	
administrator ii	1.00	56,616	1.00	58,860	1.00	59,993	
industrial dev officer ii	1.00	38,756	1.00	42,535	1.00	43,323	
industrial dev officer i	1.00	36,936	1.00	39,228	1.00	39,951	
admin aide	1.00	38,091	1.00	39,712	1.00	40,444	
TOTAL t00g0004*	7.00	407,792	6.00	328,376	6.00	334,596	
t00g0005 Maryland State Arts Cour	ncil						
prgm mgr iv	1.00	72,720	1.00	75,532	1.00	76,970	
administrator ii	1.00	60,338	1.00	61,738	1.00	62,929	
administrator i	4.00	213,868	4.00	224,860	4.00	229,176	
admin officer ii	2.00	92,798	2.00	96,464	2.00	98,306	
admin officer i	1.00	43,294	1.00	45,021	1.00	45,864	
fiscal accounts technician i	1.00	36,076	1.00	37,654	1.00	38,345	
admin aide	1.00	38,091	1.00	39,712	1.00	40,444	
admin aide	1.00	38,449	1.00	40,074	1.00	40,814	
TOTAL t00g0005*	12.00		12.00	401 NEE	12 00	 ۵/۵ ۲۵	
TOTAL t00g00 **	63.00			621,055	12.00	632,848	
INTAL LUUGUU	00.00	3,171,656	63.00	3,358,904	63.00	3,422,238	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
t00i00 Division of Regional De t00i0001 Division of Regional De	velopment						
exec vii	3.00	339,177		343,743		343,743	
prgm mgr senior ii	1.00	94,590		95,446		97,283	
admin prog mgr iv	2.00	134,759		144,180		•	Abolish
administrator v	1.00	65,022	1.00	67,606	1.00	68,914	
administrator iv	2.00	118,083	3.00	188,226	3.00	191,856	
industrial dev supervisor	5.00	331,891	5.00	356,279	5.00	363,128	
industrial dev representative	11.00	647,181	11.00	680,836	11.00	696,026	
administrator i	3.00	148,057	3.00	166,601	3.00	169,801	
industrial dev officer iv	1.00	50,668	1.00	51,612	1.00	52,600	
admin officer iii	1.00	48,551	1.00	37,095	.00	0	Abolish
exec assoc i	2.00	75,459	2.00	85,146	2.00	87,099	
management assoc	1.00	41,310	1.00	42,993	1.00	43,790	
management associate	1.00	44,117	1.00	45,864	1.00	46,732	
TOTAL t00i0001*	34.00	2,138,865	35.00	2,305,627	33.00	2,248,859	
TOTAL ±00i00 **	34.00	2,138,865	35.00	2,305,627	33.00	2,248,859	