# HEALTH, HOSPITALS AND MENTAL HYGIENE

Department of Health and Mental Hygiene

Office of the Secretary

**Operations** 

**Deputy Secretary for Public Health Services** 

**Community Health Administration** 

**Family Health Administration** 

**AIDS Administration** 

Office of the Chief Medical Examiner

Office of Preparedness and Response

**Chronic Disease Services** 

**Laboratories Administration** 

**Alcohol and Drug Abuse Administration** 

**Mental Hygiene Administration** 

**Developmental Disabilities Administration** 

**Deputy Secretary for Health Care Financing** 

**Medical Care Programs Administration** 

**Health Regulatory Commissions** 

### **MISSION**

The mission of the Department of Health and Mental Hygiene is to protect, promote and improve the health and well-being of all Maryland citizens in a fiscally responsible way.

### **VISION**

The Department of Health and Mental Hygiene: Leading the Way to a Healthy Maryland in the New Millennium.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

# GOAL 1. To improve the health status of Marylanders and their families by assuring the provision of quality primary, preventive and specialty care services.

		Actual data				
Performance Measures	2003	2004	2005	2006	Target	
Infant mortality rate per 1,000 births	8.1	8.5	7.3	6.9	5.3 in 2010	
Infant mortality rate for African-Americans per 1,000 births	14.7	14.9	12.7	11.8	8.0 in 2010	
Percent of pregnant women receiving prenatal care in first trimester	83%	82%	81%	85%	90% in 2010	
Teen birth rate, ages 15-19 per 1,000 population	33.3	32.3	31.8	30.6	25.8 in 2010	
Number of children < 6 years of age with elevated blood lead levels						
(> 10 ug/dl)	1,719	1,811	1,331	913	230 in 2010	

# GOAL 2. To promote healthy behaviors, prevent infectious diseases, and ensure accurate public health surveillance.

Actual data			Estimate		
Performance Measures	2003	2004	2005	2006	Target
Number of reported cases of vaccine-preventable communicable					
diseases	412	428	468	454	443 in 2007
Primary/secondary syphilis rate per 100,000 population	5.7	6.8	5.6	5.5	5.3 in 2007
Percent of 2 year-olds with up-to-date immunizations	81%	80%	81%	81%	81% in 2007

# GOAL 3. To reduce the proportion of Maryland residents currently engaged in tobacco-related risk behaviors detrimental to their health and the health of others.

Actual	data	Estimate		
2000	2002	2006	Target	
17.5%	15.4%	15.05%	14.88% in 2008	
23.0%	17.6%	16.79%	15.87% in 2008	
7.3%	5.0%	4.82%	4.67% in 2008	
	2000 17.5% 23.0%	17.5% 15.4% 23.0% 17.6%	2000         2002         2006           17.5%         15.4%         15.05%           23.0%         17.6%         16.79%	

#### GOAL 4. To prevent chronic diseases and disabilities, detect cancer early, and ensure accurate public health surveillance.

	A	Actual data			
Performance Measures	2003	2004	2005	2007	Target
Overall cancer mortality rate per 100,000 population estimate	194.3	188.1	187.9	180.1	169.0 in 2010
	Actual data		Estimate		
	2003	2004	2005	2006	
Heart disease mortality rate per 100,000 population estimate	233.8	211.0	209.8	207.8	199.9 in 2010

## GOAL 5. Reduce the incidence of HIV/AIDS in Maryland and extend life for people with HIV/AIDS in Maryland.

	Actual data		Estimate		
Performance Measures	2003	2004	2005	2006	Target
Number of new HIV cases	1,939	2,134	2,226	2,023	1,916 in 2008
Percent of people surviving at least 1 year after AIDS diagnosis	86%	90%	92%	90%	90% in 2008

# GOAL 6. Adopt cutting edge scientific technology to improve the quality and reliability of public health laboratory practice and detect treatable hereditary disorders to prevent mental retardation, other defects, and death.

	Actual data		Estimate		
Performance Measures	2004	2005	2006	2007	Target
Turnaround time for newborn screening tests (days)	3	3	3	3	3 in 2008
Number of genetic amplification methods to detect emerging and re-		·			
emerging infections	_17	19	22	24	26 in 2008

## GOAL 7. Provide treatment services that decrease substance use and improves social functioning.

		Actual data				
Performance Measures	2004	2005	2006	2007	Target	
Percent decrease in adolescents substance abuse during treatment	79%	61%	68%	75%	75% in 2008	
Percent decrease in adults substance abuse during treatment	61%	63%	70%	72%	72% in 2008	
Percent increase of substance abuse patients employed at completion of treatment	26%	27%	25%	29%	29% in 2008	
Percent decrease in adolescents patient average arrest rate at discharge as compared to admission	48%	62%	73%	75%	75% in 2008	
Percent decrease in adults patient average arrest rate at discharge as compared to admission	72%	75%	91%	80%	80% in 2008	

# GOAL 8. Increase the abilities of people with mental illness to live successfully in the community.

		Actual data			
Performance Measures	2004	2005	2006	2007	Target
Percent of surveyed adults reporting that receiving mental health					
services has allowed them to more effectively deal with daily					
problems	74%	70%	76%	74%	75% in 2008
Percent of parents/caregivers reporting that their child is better able to					
control behavior as a result of receiving mental health services	53%	55%	53%	54%	55% in 2008
30-day readmission rate at State psychiatric hospitals					
	3.3%	3.0%	2.5%	2.7%	2.7% in 2008

## GOAL 9. Provide community-based services to an increasing number of eligible individuals with developmental disabilities.

	Actual data		Estimate		
Performance Measures	2004	2005	2006	2007	Target
Number of developmentally disabled receiving community-based					
services	19,892	21,625	21,695	23,037	23,690 in 2008

## GOAL 10. Improve the health of Maryland's adults and children.

		Actual data				
Performance Measures	2003	2004	2005	2006	Target	
Percent of HealthChoice adult respondents that reported medical care						
improved their health	81%	80%	79%	80%	82% in 2008	
Percent of HealthChoice children respondents that reported medical						
care improved their health	84%	83%	82%	83%	85% in 2008	
Percent of severely disabled children who receive at least one						
ambulatory care visit during year	71%	70%	70%	71%	73% in 2008	
Percent of severely disabled adults ages 21-64 who receive at least one						
ambulatory care visit during year	79%	79%	79%	80%	82% in 2008	
Proportion of elderly and disabled receiving community-based vs. long						
term institutional care	35%	37%	36%	38%	38% in 2008	
Number of HealthChoice children ages 4-20 receiving dental care	88,110	93,154	104,188	109,662	124,129 in 2008	

COAT 11	Improve the quali	ty of care to re	scidente in nu	rcina facilities

	Actual data		Estimate		
Performance Measures	2004	2005	2006	2007	Target
Average number of days to complete an investigation (Level II)	34	32	22	20	15 in 2008

# GOAL 12. Reduce or eliminate potential causes of preventable injuries and deaths

	Actual data			Estimate	
Performance Measures	2004	2005	2006	2007	Target
Number of food firms with enforcement actions	15	12	9	10	10 in 2008
Number of milk/dairy operations with enforcement actions	80	71	31	40	40 in 2008

# GOAL 13. Maintain affordable hospital care for all Maryland citizens.

	Actual data			Estimate	
Performance Measures	2004	2005	2006	2007	Target
Maintain hospital net patient revenue per admission below the national					
average					
- Maryland	\$8,259	\$8,767	\$9,328	\$9,980	\$10,531 in 2008
- Percentage below National Average	2.32%	3.65%	3.89%	3.05%	3.30% in 2008

### M00A01.01 EXECUTIVE DIRECTION - OFFICE OF THE SECRETARY

#### PROGRAM DESCRIPTION

The Secretary of Health and Mental Hygiene establishes policy regarding health services. Personnel in this program assist the Secretary in the formulation of this policy, provide legal services to the Department, and develop compliance programs for the Department. Quality of care for the health care industry is overseen by the Office of the Secretary.

#### MISSION

The Department of Health and Mental Hygiene promotes the health of all Maryland citizens by:

- providing health and support services;
- improving the quality of health care for all;
- providing leadership in the development and enactment of responsible and progressive health care policy;
- serving as the advocate for public health initiatives and programs to improve the quality of life for all Marylanders. Maryland's public health is our business.

#### VISION

The Department of Health and Mental Hygiene: Leading the Way to a Healthy Maryland in the New Millennium.

#### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To perform timely, efficient, and effective audits and follow-up reviews of DHMH agencies and local health departments.

Objective 1.1 To maintain the percentage of repeat department-wide Legislative Audit comments in fiscal year 2008 at less than 30%.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Output: Number of findings in prior report	21	48	67	36
Number of repeat findings in current report	6	13	19	10
Quality: Percent of repeat comments	28.6%	27.1%	28.4%	27.8%

**Goal 2.** Develop and implement an effective corporate compliance training program to prevent violations of applicable State and Federal laws and prevent fraud and abuse.

Objective 2.1 Maintain no Federal False Claims Act Sanctions in fiscal year 2008.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of Federal False Claims Act Sanctions	0	0	0	0

**Objective 2.2** Begin inquiries and/or investigations of 100% of all referrals made to the Corporate Compliance office within 30 days.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Referrals to Hotline	89	91	120	120
Quality: Percent investigated within 30 days	100%	100%	100%	100%

### M00A01.02 FINANCIAL MANAGEMENT ADMINISTRATION - OFFICE OF THE SECRETARY

#### PROGRAM DESCRIPTION

The Financial Management Administration's responsibilities include budget management, general accounting, auditing, hospital recoveries, and fiscal oversight for human service contracts. Reporting to the DHMH Chief Financial Officer, this administration facilitates fiscal activities in the Department and provides financial guidance and oversight to all DHMH units.

### MISSION

The Financial Management Administration promotes the health and well-being of individuals, families and communities in Maryland by providing customer focused and results oriented financial management services to DHMH and other health service providers throughout the State. These services include budget management, general accounting, auditing, hospital recoveries, and fiscal oversight for human services contracts.

#### VISION

The Financial Management Administration provides information to DHMH programs and other health service providers throughout the State that simplifies and expedites business processes, and assists in the financial management of their programs, enhancing their efforts to promote the health of Maryland's citizens.

#### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Improve Department business processes and customer service.

Objective 1.1 During fiscal year 2008, 99% of invoices will be submitted, within 25 days of receipt of invoice or goods, to General Accounting Division (GAD) for payment.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Quality: Percent submitted to GAD within 25 days	97.03%	96.43%	98.5%	99%

### M00A01.03 OFFICE OF HEALTH CARE QUALITY - OFFICE OF THE SECRETARY

#### PROGRAM DESCRIPTION

The Office of Health Care Quality (OHCQ) is the agency within the Department of Health and Mental Hygiene that is mandated by State and Federal Law to determine compliance with the quality of care and life standards for a variety of health care services and related programs. Facilities and services are reviewed on a regular basis for compliance with COMAR Regulation as well as for compliance with federal regulation of those facilities participating in Medicare and Medicaid.

#### MISSION

The Office of Health Care Quality's mission is to implement established public policy that ensures the health and safety of consumers through a fair survey and enforcement process; to license, certify and/or approve providers who provide care and services; to work cooperatively with federal and State agencies, advocates, and providers to improve quality of care and life for consumers; and to provide accurate information to the public.

#### VISION

The ultimate goal of the Office of Health Care Quality is to assure that the citizens of Maryland are receiving the best possible care in a safe and sanitary environment. The Office of Health Care Quality will be the leader in protecting the citizens of Maryland who obtain services from nursing homes, assisted living homes, developmental disability sites and other related health care programs. This will be accomplished with innovative management and quality oversight to enhance consumers' trust and the citizens' confidence in health care services regulated by the Office of Health Care Quality.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To improve the quality of care to residents in nursing facilities.

Objective 1.1 By June 30, 2007 determine the State-wide percent for facility-acquired pressure ulcers in nursing homes.

**Objective 1.2** By June 30, 2008 implement interventions to decrease the State-wide percentage for facility acquired pressure ulcers by 10% each year.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Output: Number of nursing homes	242	236	237	239
Number of nursing homes responding	N/A	N/A	201	239
Quality: Average percent of facility acquired				
pressure ulcers in nursing homes responding	N/A	N/A	14%	13%

**Note:** Beginning July 1, 2006 nursing homes were requested to submit facility-acquired pressure ulcer statistics to the Office of Health Care Quality.

## M00A01.03 OFFICE OF HEALTH CARE QUALITY – OFFICE OF THE SECRETARY (Continued)

Goal 2. To improve the quality of care for patients in hospitals.

Objective 2.1 By June 30, 2008, 100% of all root cause analysis reports receive a preliminary review within 30 days.

Objective 2.2 By June 30, 2008, 100% of all root cause analysis reports will be closed within 90 days.

**Objective 2.3** By June 30, 2008 conduct annual reviews of hospital patient safety programs in 30% of all licensed hospitals.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of licensed hospitals	69	69	69	69
Number of root cause analysis reports received	94	113	150	200
Quality: Number of root cause analysis reports reviewed within 30 days	92	69	150	200
Number of root cause analysis reports closed within 90 days	N/A	55	150	200
Number of annual reviews of hospital patient safety programs	1	1	21	21
Percent of root cause analysis reports reviewed within 30 days	98%	61%	100%	100%
Percent of root cause analysis reports closed within 90 days	N/A	49%	100%	100%
Percent of annual reviews of hospital patient safety programs in				
licensed hospitals	1%	1%	30%	30%

Goal 3. To minimize delays in handling complaint investigations in nursing home facilities.

**Objective 3.1** By June 30, 2008 complaint investigations alleging actual harm (Level II) will be completed within 15 work days.\*

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of Level II complaint investigations completed	874	1,129	1,000	1,500
Quality: Average number of days to complete an investigation (Level II)	) 32	22	20	15

Note: \*Federal regulations require that the investigations of complaints that allege actual harm be completed in 10 working days.

Goal 4. To provide timely and comprehensive Re-Licensure Surveys for the continuing protection of developmentally disabled individuals receiving services from agencies licensed by the Developmental Disabilities Administration.

**Objective 4.1** By June 30, 2008, the Developmental Disabilities Licensure Unit will perform 45% of required re-licensure surveys.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Input: Number of licensed agencies	192	200	210	220
Quality: Percent of licensed agencies with required annual survey	59%	40%	43%	45%

**Goal 5.** To provide timely and comprehensive initial and renewal surveys of Assisted Living sites for the continuing protection of individuals receiving services from community-based assisted living providers.

**Objective 5.1** By June 30, 2008, the Assisted Living Unit will perform and maintain a combined total of 36 initial and renewal surveys per month.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Input: Number of licensed sites	1,580	1,567	1,600	1,632
Output: Number of initial licensure surveys	192	176	180	190
Number of renewal surveys	303	207	240	245
Combined monthly initial and renewal surveys	41	32	35	36

# M00A01.04 HEALTH PROFESSIONALS BOARDS AND COMMISSIONS - OFFICE OF THE SECRETARY

Listed below are descriptions of each board or commission, its mission and vision. Summary goals, objectives, and performance measures appear at the end.

## **BOARD OF ACUPUNCTURE**

### PROGRAM DESCRIPTION

The State Board of Acupuncture (the "Board") operates under the provisions of Title 1A of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of acupuncturists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of acupuncture in Maryland, by licensing qualified acupuncturists, establishing fees, maintaining a current roster of all licensees, administration of licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for acupuncturists, verification of credentials, issuance of licenses, establish requirements for and verification of completion of continuing education, investigation of complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, create committees as deemed appropriate to advise the Board. The program is 100% special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of seven members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed acupuncturists, and two members represent the public.

#### **MISSION**

The Mission of the Board of Acupuncture is to protect the citizens of Maryland and to promote quality health care in the field of acupuncture by:

- 1) Licensing acupuncturists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding acupuncturists who may have violated Maryland Acupuncture Practice Act (Annotated Code of Maryland, Health Occupations Article, Title 1A) and its regulations found at COMAR 10.26.02; and
- 3) Setting standards for the practice of acupuncture that reflect new and emergent developments in the practice of acupuncture through regulations and legislation.

#### VISION

A state that provides citizens qualified acupuncturists to further the good health and well-being of the citizens of Maryland.

# M00A01.04 HEALTH PROFESSIONALS BOARDS AND COMMISSIONS – OFFICE OF THE SECRETARY (Continued)

# BOARD OF EXAMINERS FOR AUDIOLOGISTS, HEARING AID DISPENSERS AND SPEECH-LANGUAGE PATHOLOGISTS

#### PROGRAM DESCRIPTION

The State Board of Examiners for Audiologists, Hearing Aid Dispensers and Speech-Language Pathologists (the "Board") operates under the provisions of Title 2 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority for audiologists, hearing aid dispensers and speech-language pathologists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of audiology, the provision of hearing aid services and the practice of speech-language pathology in Maryland, by licensing qualified audiologists, hearing aid dispensers and speech-language pathologists, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for audiology, hearing aid dispensing and speech-language pathology, verifying credentials, issuing licenses, establishing requirements for and verification of completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, and creating committees as deemed appropriate to advise the Board. The program is 100% special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of 13 members appointed by the Governor with the advice of the Secretary. Consumer members of the Board also require advice of the Senate. Three members of the Board are licensed audiologists, three members are licensed hearing aid dispensers, three members are licensed speech-language pathologists, two members are licensed otolaryngologists, and two members represent the public. One of the public members of the Board must be hearing impaired.

#### MISSION

The Mission of the Board of Examiners for Audiologists, Hearing Aid Dispensers and Speech-Language Pathologists is to protect the citizens of Maryland and to promote quality health care in the fields of audiology, hearing aid dispensing and speech-language pathology by:

- 1) Licensing qualified audiologists, hearing aid dispensers and speech-language pathologists.
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding audiologists, hearing aid dispensers and speech-language pathologists who may have violated the Board's law (Annotated Code of Maryland, Health Occupations Article, Title 2) and its regulations found at COMAR 10.41.01-.11; and
- 3) Setting standards for the practice of audiology, hearing aid dispensing and speech-language pathology that reflect new and emergent developments in the practice of these three health professions through regulations and legislation.

#### VISION

A state that provides citizens qualified audiologists, hearing aid dispensers and speech-language pathologists to further the good health and well-being of the citizens of Maryland.

# M00A01.04 HEALTH PROFESSIONALS BOARDS AND COMMISSIONS – OFFICE OF THE SECRETARY (Continued)

### **BOARD OF CHIROPRACTIC EXAMINERS**

#### PROGRAM DESCRIPTION

The State Board of Chiropractic Examiners (the "Board") operates under the provisions of Title 3 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of Chiropractors, Chiropractic Assistants and Massage Therapists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of chiropractic and massage therapy in Maryland; by licensing, registering and certifying qualified chiropractors, chiropractic assistants and massage therapists; establishing fees; maintaining a current roster of all licensees; administration of licensing examinations; enforcing current statutes and regulations; adopting new regulations to carry out provisions of the Title; suggesting new changes to the Title to keep abreast of trends and practice issues; adopting standards of practice for chiropractic and massage therapy; verification of credentials; issuance of licenses; establish requirements for and verification of completion of continuing education; investigation of complaints based on alleged violations of regulations and statutes; formal and informal disciplining of licensees; create committees as deemed appropriate to advise the Board. The program is 100% special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of seven members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed chiropractors, two members represent the public.

#### **MISSION**

The Mission of the Board of Chiropractic Examiners is to protect the citizens of Maryland and to promote quality health care in the field of chiropractic and massage therapy by:

- 1) Licensing chiropractors and certifying and registering massage therapists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding chiropractors, chiropractic assistants, massage therapists who may have violated the law (Annotated Code of Maryland, Health Occupations Article, Title 3) and its regulations found at COMAR 10.43; and
- 3) Setting standards for the practice of chiropractic and massage therapy that reflect new and emergent developments in the practice of chiropractic and massage therapy through regulations and legislation.

#### **VISION**

A state that provides citizens qualified chiropractors and massage therapists to further the good health and well being of the citizens of Maryland.

# M00A01.04 HEALTH PROFESSIONALS BOARDS AND COMMISSIONS – OFFICE OF THE SECRETARY (Continued)

#### **BOARD OF DENTAL EXAMINERS**

#### PROGRAM DESCRIPTION

The Maryland State Board of Dental Examiners (the "Board") operates under the provisions of Title 4 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority for dentistry in the State of Maryland. The Board is mandated to protect the public by regulating the practice of dentistry and dental hygiene in Maryland; by licensing qualified dentists, dental hygienists, and certifying dental radiation technologists; establishing fees; maintaining a current roster of all licensees; administration of licensing examinations; enforcing current statutes and regulations to carry out the provisions of the Title; suggesting new changes to the Title to keep abreast of trends and practice issues; adopting standards of practice for dentistry; verification of credentials; issuance of licenses; establish requirements for and verification of completion of continuing education; investigation of complaints based on alleged violations of regulations and statutes; formal and informal disciplining of licensees; create committees as deemed appropriate to advise the Board. The program is 100% specially funded. The fund is supported exclusively by revenues generated from licensing fees. The Board consists of sixteen (16) members appointed by the Governor with the advice of the Secretary and advice of the Senate. Nine members of the Board are licensed dentists, four members are licensed dental hygienists, and three (3) members represent the public.

#### **MISSION**

The Mission of the Board of Dental Examiners is to protect the citizens of Maryland and to promote quality health care in the field of dentistry and dental hygiene by:

- 1) Licensing and regulating dentists, dental hygienists, and dental radiation technologists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding dentists, dental hygienists, or dental radiation technologists who may have violated the practice act law (Annotated Code of Maryland, Health Occupations Article, Title 4) and its regulations found at COMAR 10.44.01; and
- 3) Setting standards for the practice of dentistry and dental hygiene that reflect new and emergent developments in the practice of dentistry and dental hygiene through regulations and legislation.

#### VISION

A state that provides citizens qualified dental care to further the good health and well-being of the citizens of Maryland.

# M00A01.04 HEALTH PROFESSIONALS BOARDS AND COMMISSIONS – OFFICE OF THE SECRETARY (Continued)

#### BOARD OF DIETETIC PRACTICE

#### PROGRAM DESCRIPTION

The State Board of Dietetic Practice (the "Board") operates under the provisions of Title 5 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of dietitians and nutritionists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of dietetics in Maryland, by licensing qualified dietitians, establishing fees, maintaining a current roster of all licensees, administration of licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for dietetics, verification of credentials, issuance of licenses, establish requirements for and verification of completion of continuing education, investigation of complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, create committees as deemed appropriate to advise the Board. The program is 100% special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of nine members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed dietitians or nutritionists, two members are licensed nutritionists who may not be registered dietitians, and two members represent the public.

#### **MISSION**

The Mission of the Board of Dietetic Practice is to protect the citizens of Maryland and to promote quality health care in the field of dietetics by:

- 1) Licensing and regulating dietitians and nutritionists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding dietitians and nutritionists who may have violated the practice act law (Annotated Code of Maryland, Health Occupations Article, Title 5) and its regulations found at COMAR 10.56.01; and
- 3) Setting standards for the practice of dietetics that reflect new and emergent developments in the practice of dietetics through regulations and legislation.

## VISION

A state that provides citizens qualified dietitians and nutritionists to further the good health and well-being of the citizens of Maryland.

# M00A01.04 HEALTH PROFESSIONALS BOARDS AND COMMISSIONS – OFFICE OF THE SECRETARY (Continued)

#### COMMISSION ON KIDNEY DISEASE

#### PROGRAM DESCRIPTION

The State Commission on Kidney Disease operates under the provisions of Title 13 of the Health General Article of the Annotated Code of Maryland. The Commission is the certifying authority of dialysis and transplant centers in the State of Maryland. The Commission is mandated to protect the public by regulating the practice of dialysis and transplantation in Maryland, by certifying qualified dialysis and transplant centers, establishing fees, maintaining a current roster of all certified centers, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for dialysis and transplantation, verification of credentials of health care providers in the centers, issuance of certificates, establish requirements for and verification of compliance with the medical and physical standards required for certification, investigation of complaints based on alleged violations of regulations and statutes, formal and informal disciplining of centers, create committees as deemed appropriate to advise the Commission. The program is 100% special funded. The fund is supported exclusively by revenues generated by certification of centers. The Commission consists of twelve members appointed by the Governor with the advice of the Secretary. Seven members of the Board are licensed health care providers, one is a renal administrator (CPA), and four members are consumers/public members.

#### **MISSION**

The Mission of the Commission of Kidney Disease is to protect the citizens of Maryland and to promote quality health care in the field of nephrology and transplantation by:

- 1) Certifying dialysis and transplant centers;
- 2) Receiving and resolving complaints from the public, patients, courts, employers, employees, insurance companies, other centers regarding the health care providers in the center who may have violated the Commission's law (Annotated Code of Maryland, Health General Article, Title 13) and its regulations found at COMAR 10.30.01; and
- 3) Setting standards for the practice of chronic dialysis and transplantation that reflect new and emergent developments in the practice of chronic dialysis and kidney transplantation through regulations and legislation.

#### **VISION**

A state that provides citizens qualified and certified dialysis and transplant centers to further the good health and well being of the citizens of Maryland.

# M00A01.04 HEALTH PROFESSIONALS BOARDS AND COMMISSIONS – OFFICE OF THE SECRETARY (Continued)

#### **BOARD OF MORTICIANS**

#### PROGRAM DESCRIPTION

The State Board of Morticians (the "Board") operates under the provisions of Title 7 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of funeral service in the State of Maryland. The Board is mandated to protect the public by regulating the practice of mortuary science in Maryland by licensing qualified morticians, funeral directors, surviving spouses, apprentices, funeral establishments; establishing fees; maintaining a current roster of all licensees; administration of licensing examinations; enforcing current statutes and regulations; adopting new regulations to carry-out provisions of the Title; suggesting new changes to the Title to keep abreast of trends and practice issues; adopting standards of practice for funeral service; verification of credentials; issuance of licenses; establish requirements for and verification of completion of continuing education; investigation of complaints based on alleged violations of regulations and statutes; formal and informal disciplining of licensees; create committees as deemed appropriate to advise the Board. The program is 100% special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of 12 members appointed by the Governor with the advice of the Secretary and advice of the Senate. Eight members of the Board are licensed and four members are consumers.

#### **MISSION**

The Mission of the Board of Morticians is to protect the citizens of Maryland and to promote quality funeral service practices in the field of Mortuary Science by:

- 1) Licensing qualified morticians, funeral directors, surviving spouses, apprentices, and funeral establishments;
- 2) Receiving and resolving complaints from the public, courts, employers and other licensees regarding the practice of mortuary science who may have violated the Morticians Act law (Annotated Code of Maryland, Health Occupations Article, Title 7) and its regulations found at COMAR 10.29.01 10.29.14; and
- 3) Setting standards for the practice of mortuary science that reflects new and emergent developments in the practice of mortuary science through regulations and legislation.

#### VISION

A State that provides citizens qualified funeral service practitioners to further the health and welfare of the citizens of Maryland.

# M00A01.04 HEALTH PROFESSIONALS BOARDS AND COMMISSIONS – OFFICE OF THE SECRETARY (Continued)

### BOARD OF EXAMINERS OF NURSING HOME ADMINISTRATORS

#### PROGRAM DESCRIPTION

The State Board of Examiners of Nursing Home Administrators (the "Board") operates under the provisions of Title 9 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of nursing home administrators in the State of Maryland. The Board is mandated to protect the public by regulating the practice of nursing home administrators in Maryland, by licensing qualified nursing home administrators, establishing fees, maintaining a current roster of all licensees, administration of licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for the licensure of nursing home administrators, verification of credentials, issuance of licenses, establish requirements for and verification of completion of continuing education, investigation of complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, create committees as deemed appropriate to advise the Board. The program is 100% general funded. The Board consists of eleven members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed nursing home administrators, two members are licensed professionals that are concerned with the care of the chronically ill, infirmed or aged individuals, and four members represent the public.

#### **MISSION**

The Mission of the Board of Examiners of Nursing Home Administrators is to protect the citizens of Maryland and to promote quality health care in the field of long term care by:

- 1) Licensing and certifying nursing home administrators;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding nursing home administrators who may have violated the Board's law (Annotated Code of Maryland, Health Occupations Article, Title 9) and its regulations found at COMAR 10.33.01; and
- 3) Setting standards for the practice of nursing home administrators that reflect new and emergent developments in the practice of long term care through regulations and legislation.

## **VISION**

A state that provides citizens qualified nursing home administrators to further the good health and well-being of the citizens of Maryland.

# M00A01.04 HEALTH PROFESSIONALS BOARDS AND COMMISSIONS – OFFICE OF THE SECRETARY (Continued)

### BOARD OF OCCUPATIONAL THERAPY PRACTICE

#### PROGRAM DESCRIPTION

The State Board of Occupational Therapy Practice (the "Board") operates under the provisions of Title 10 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of occupational therapy in the State of Maryland. The Board is mandated to protect the public by regulating the practice of occupational therapy in Maryland, by licensing qualified occupational therapists, establishing fees, maintaining a current roster of all licensees, administration of licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for occupational therapy, verification of credentials, issuance of licenses, establish requirements for and verification of completion of continuing education, investigation of complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, create committees as deemed appropriate to advise the Board. The program is 100% special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of seven members appointed by the Governor with the advice of the Secretary and advice of the Senate. Four members of the Board are licensed occupational therapists, one member is a licensed occupational therapy assistant, and two members represent the public.

#### **MISSION**

The Mission of the Board of Occupational Therapy Practice is to protect the citizens of Maryland and to promote quality health care in the field of occupational therapy by:

- 1) Licensing occupational therapists and occupational therapy assistants;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding occupational therapists who may have violated the occupational therapy law (Annotated Code of Maryland, Health Occupations Article, Title 10) and its regulations found at COMAR 10.46; and
- 3) Setting standards for the practice of occupational therapy that reflect new and emergent developments in the practice of occupational therapy through regulations and legislation.

#### **VISION**

A state that provides citizens qualified occupational therapists to further the good health and well-being of the citizens of Maryland.

# M00A01.04 HEALTH PROFESSIONALS BOARDS AND COMMISSIONS – OFFICE OF THE SECRETARY (Continued)

### **BOARD OF OPTOMETRY**

#### PROGRAM DESCRIPTION

The State Board of Optometry (the "Board") operates under the provisions of Title 11 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of optometrists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of optometry in Maryland, by licensing qualified optometrists, establishing fees, maintaining a current roster of all licensees, administration of licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for optometry, verification of credentials, issuance of licenses, establish requirements for and verification of completion of continuing education, investigation of complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, create committees as deemed appropriate to advise the Board. The program is 100% special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of seven members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed optometrists, and two members represent the public.

#### **MISSION**

The Mission of the Board of Optometry is to protect the citizens of Maryland and to promote quality health care in the field of optometry by:

- 1) Licensing optometrists;
- Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding
  optometrists who may have violated the optometry law (Annotated Code of Maryland, Health Occupations Article, Title
  11) and its regulations found at COMAR 10.28; and
- 3) Setting standards for the practice of optometry that reflect new and emergent developments in the practice of optometry through regulations and legislation.

#### **VISION**

A state that provides citizens qualified optometrists to further the good health and well being of the citizens of Maryland.

# M00A01.04 HEALTH PROFESSIONALS BOARDS AND COMMISSIONS – OFFICE OF THE SECRETARY (Continued)

#### **BOARD OF PHARMACY**

#### PROGRAM DESCRIPTION

The Maryland Board of Pharmacy (the "Board") operates under the provisions of Title 12 of the Health Occupations Article of the Annotated Code of Maryland. The Board is mandated to regulate the practice of Pharmacy in Maryland by licensing qualified Pharmacists, and issuing permits for the operation of Pharmacies and Distributors. The Board establishes fees, maintains a current roster of all licensees, administers licensing examinations, promulgates regulations, verifies credentials, issues licenses, establishes requirements for and verification of completion of continuing education, investigates complaints based on alleged violations of regulations and statutes, formally and informally disciplines licensees, creates committees as deemed appropriate to advise the Board, and submits an annual report to the Governor and Secretary by way of this Managing for Results report. The Board is 100% special funded. Revenues from Board licensing and permit fees support the fund. The Board consists of 12 Commissioners appointed by the Governor with the advice of the Secretary and the Senate. Ten Commissioners are licensed Pharmacists and two are Consumer representatives.

#### MISSION

The Mission of the Maryland Board of Pharmacy is to protect Maryland consumers and to promote quality health care in the field of pharmacy through licensing pharmacists and issuing permits to pharmacies and distributors; setting standards for the practice of pharmacy through regulations and legislation; educating consumers; and receiving and resolving complaints.

#### **VISION**

The Maryland Board of Pharmacy – setting a standard for pharmaceutical services, which ensures safety and quality health care for the citizens of Maryland.

# M00A01.04 HEALTH PROFESSIONALS BOARDS AND COMMISSIONS – OFFICE OF THE SECRETARY (Continued)

### **BOARD OF PHYSICAL THERAPY EXAMINERS**

#### PROGRAM DESCRIPTION

The State Board of Physical Therapy Examiners (the "Board") operates under the provisions of Title 13 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of Physical Therapists and Physical Therapist Assistants in the State of Maryland. The Board is mandated to protect the public by regulating the practice of physical therapy in Maryland, by licensing qualified physical therapists and physical therapist assistants, establishing fees, maintaining a current roster of all licensees, administration of licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for physical therapists and physical therapist assistants, verification of credentials, issuance of licensees, establish requirements for and verification of completion of continuing education, investigation of complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, create committees as deemed appropriate to advise the Board. The program is 100% special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of 8 members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed physical therapists, one member is a licensed physical therapist assistant, and two members represent the public.

#### MISSION

The Mission of the Board of Physical Therapy is to protect the citizens of Maryland and to promote quality health care in the field of physical therapy by:

- 1) Licensing physical therapists and physical therapist assistants;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding physical therapists and physical therapist assistants who may have violated the physical therapy law (Annotated Code of Maryland, Health Occupations Article, Title 13) and its regulations found at COMAR 10.38; and
- Setting standards for the practice of physical therapy that reflect new and emergent developments in the practice of physical therapy.

#### VISION

A state that provides citizens qualified physical therapists and physical therapist assistants to further the good health and well-being of the citizens of Maryland.

# M00A01.04 HEALTH PROFESSIONALS BOARDS AND COMMISSIONS – OFFICE OF THE SECRETARY (Continued)

#### BOARD OF PODIATRIC MEDICAL EXAMINERS

#### PROGRAM DESCRIPTION

The State Board of Podiatric Medical Examiners (the "Board") operates under the provisions of Title 16 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of podiatrists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of podiatry in Maryland, by licensing qualified podiatrists, establishing fees, maintaining a current roster of all licensees, administration of licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for podiatrists, verification of credentials, issuance of licenses, establish requirements for and verification of completion of continuing education, investigation of complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, create committees as deemed appropriate to advise the Board. The program is 100% special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of seven members appointed by the Governor with the advice of the Secretary. Five members of the Board are licensed podiatrists and two members represent the consumer public.

#### MISSION

The Mission of the Board of Podiatric Medical Examiners is to protect the citizens of Maryland and to promote quality health care in the field of podiatry by:

- 1) Licensing podiatrists and podiatric residents in training;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding podiatrists who may have violated the Podiatry Act law (Annotated Code of Maryland, Health Occupations Article, Title 16) and its regulations found at COMAR 10.40.01-10.40.08; and
- 3) Setting standards for the practice of podiatry that reflect new and emergent developments in the practice of podiatry through regulations and legislation.

#### VISION

A state that provides citizens qualified podiatrists to further the good health and well-being of the citizens of Maryland.

# M00A01.04 HEALTH PROFESSIONALS BOARDS AND COMMISSIONS – OFFICE OF THE SECRETARY (Continued)

### BOARD OF PROFESSIONAL COUNSELORS AND THERAPISTS

### PROGRAM DESCRIPTION

The State Board of Professional Counselors and Therapists (the "Board") operates under the provisions of Title 17 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of Professional Counselors and Therapists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of counseling in Maryland; by licensing and certifying qualified professional counselors, marriage and family therapists and alcohol and drug counselors; establishing fees; maintaining a current roster of all licensees; administration of licensing examinations; enforcing current statutes and regulations; adopting new regulations to carry out provisions of the Title; adopting a code of ethics; verification of credentials; issuance of licenses; establish requirements for and verification of completion of continuing education; investigation of complaints based on alleged violations of regulations and statutes; formal and informal disciplining of licensees; create committees as deemed appropriate to advise the Board. The program is 100% special funded. Revenue from the Board licensing fees exclusively supports the fund. The Board consists of nine members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed professional counselors, one member is a licensed marriage and family therapist and one member is a licensed alcohol and drug counselor. Two members represent the public.

#### **MISSION**

The Mission of the Board of Professional Counselors and Therapists is to protect the citizens of Maryland and to promote quality health care in the field of counseling by:

- 1) Licensing and certifying professional counselors, alcohol and drug counselors, and marriage and family therapists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding professional counselors and therapists who may have violated the Professional Counselors Act (Annotated Code of Maryland, Health Occupations Article, Title17) and its regulations found at COMAR 10.58; and
- 3) Setting standards for the practice of professional counseling that reflect new and emergent developments in the practice of professional counseling and therapy through regulations and legislation.

## **VISION**

The Board of Professional Counselors and Therapists sets standards for professional counselors, alcohol and drug counselors and marriage and family therapists, which ensure safety and quality health care for the citizens of Maryland.

# M00A01.04 HEALTH PROFESSIONALS BOARDS AND COMMISSIONS – OFFICE OF THE SECRETARY (Continued)

### **BOARD OF EXAMINERS OF PSYCHOLOGISTS**

#### PROGRAM DESCRIPTION

The State Board of Examiners of Psychologists (the "Board") operates under the provisions of Title 18 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of psychology in the State of Maryland. The Board is mandated to protect the public by regulating the practice of psychology in Maryland, by licensing qualified psychologists, establishing fees, maintaining a current roster of all licensees, administration of licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for psychologists, verification of credentials, issuance of licenses, establish requirements for and verification of completion of continuing education, investigation of complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, create committees as deemed appropriate to advise the Board. The program is 100% special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of nine members appointed by the Governor with the advice of the Secretary and advice of the Senate. Seven members of the Board are licensed psychologists, at least two are engaged primarily in providing psychological services and at least another two are primarily engaged in teaching, research and/or training in psychology. There are also two consumer members on the Board to represent the public.

#### MISSION

The Mission of the Board of Examiners of Psychologists is to protect the citizens of Maryland and to promote quality health care in the field of psychology by:

- 1) Licensing psychologists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding psychologists who may have violated the Maryland Psychologists Act (Annotated Code of Maryland, Health Occupations Article, Title 18) and its regulations found at COMAR 10.36.01-10.36.08; and
- 3) Setting standards for the practice of psychology that reflect new and emergent developments in the practice of psychology through regulations and legislation.

#### VISION

A state that provides citizens qualified psychologists to further the good health and well-being of the citizens of Maryland.

# M00A01.04 HEALTH PROFESSIONALS BOARDS AND COMMISSIONS – OFFICE OF THE SECRETARY (Continued)

### **BOARD OF SOCIAL WORK EXAMINERS**

#### PROGRAM DESCRIPTION

The State Board of Social Work Examiners (the "Board") operates under the provisions of Title 19 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of social workers in the State of Maryland. The Board is mandated to protect the public by regulating the practice of social work in Maryland, by licensing qualified social workers, establishing fees, maintaining a current roster of all licensees, administration of licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for social work, verification of credentials, issuance of licenses, establish requirements for and verification of completion of continuing education, investigation of complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, create committees as deemed appropriate to advise the Board. The program is 100% special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of eleven members appointed by the Governor with the advice of the Secretary and the advice of the Senate. Nine members of the Board are licensed social workers and two members represent the public.

#### MISSION

The mission of the Board of Social Work Examiners is to protect the citizens of Maryland and to promote quality health care in the field of social work by:

- 1) Licensing social workers;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding Social workers who may have violated the Social Work Act (Annotated Code of Maryland, Health Occupations Article, Title 19) and its regulations found at COMAR 10.42; and
- 3) Setting standards for the practice of social work that reflect new and emergent developments in the practice of social work through regulations and legislation.

#### **VISION**

A state that provides citizens qualified social workers to further the good health and well-being of the citizens of Maryland.

# M00A01.04 HEALTH PROFESSIONALS BOARDS AND COMMISSIONS – OFFICE OF THE SECRETARY (Continued)

### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

**Goal 1.** To protect the public by ensuring that licensees of each board are credentialed appropriately to provide high quality services to the citizens of Maryland through an accurate and timely licensure process.

**Objective 1.1** By July 1, 2008 issue licenses within the number of days specified in the target listed below:

	Licenses	Targets for	2005	2006	2007	2008
Performance Measures	Issued (2006)	<b>Quality Measures</b>	Actual	Actual	Estimated	Estimated
<b>Board/Commission</b>						
Acupuncture	78	100% in 60 days	100%	100%	100%	100%
Audiologists, Hearing Aid						
Dispensers and Speech-						
Language Pathologists	328	100% in 7 days	100%	100%	100%	100%
Chiropractic	605	100% in 7 days	100%	100%	100%	100%
Dental	350	80% in 30 days	75%	75%	80%	80%
Dietetic Practice	337	100% in 30 days	100%	100%	100%	100%
Kidney Disease	1	100% in 30 days	100%	100%	100%	100%
Morticians	81	100% in 2 days	100%	100%	100%	100%
Nursing Home Administrators	32	100% in 2 days	100%	100%	100%	100%
Occupational Therapy	230	100% in 30 days	100%	100%	100%	100%
Optometry	56	100% in 10 days	100%	100%	100%	100%
Pharmacy	430	100% in 3 days	100%	100%	100%	100%
Physical Therapy Examiners	445	100% in 2 days	100%	100%	100%	100%
Podiatric	15	100% in 30 days	100%	100%	100%	100%
Counselors and Therapists	402	100% in 3 days	100%	100%	100%	100%
Psychologists	117	100% in 2 days	100%	100%	100%	100%
Social Work	1,332	100% in 10 days	91%	100%	100%	100%

**Goal 2.** To protect the public by renewing licenses on a biennial basis (annual renewal applies to podiatric residents and kidney dialysis and transplant centers).

Objective 2.1 By July 1, 2008 issue renewal licenses within the number of days specified in the target listed below:

	Renewal					
	Licenses	Targets for	2005	2006	2007	2008
Performance Measures	Issued (2006)	<b>Quality Measures</b>	Actual	Actual	Estimated	<b>Estimated</b>
<b>Board/Commission</b>						
Acupuncture	388	100% in 5 days	100%	100%	100%	100%
Audiologists, Hearing Aid						
Dispensers and Speech-						
Language Pathologists	2,367	100% in 15 days	100%	100%	100%	100%
Chiropractic	731	100% in 7 days	100%	100%	100%	100%
Dental	3,819	100% in 30 days	91%	91%	95%	100%
Dietetic Practice	601	100% in 5 days	100%	100%	100%	100%
Kidney Disease	109	100% in 5 days	100%	100%	100%	100%
Morticians	877	100% in 7 days	100%	100%	100%	100%
Nursing Home Administrators	s 253	100% in 2 days	100%	100%	100%	100%
Occupational Therapy	2,278	100% in 5 days	100%	100%	100%	100%
Optometry	39	100% in 5 days	100%	100%	100%	100%
Pharmacy	3,405	90% in 6 days	90%	90%	90%	90%
Physical Therapy Examiners	2,417	100% in 4 days	100%	100%	100%	100%
Podiatric	412	100% in 5 days	100%	100%	100%	100%
Counselors and Therapists	1,198	100% in 5 days	100%	100%	100%	100%
Psychologists	1,148	100% in 5 days	100%	100%	100%	100%
Social Work	4,461	100% in 5 days	100%	100%	100%	100%

# M00A01.04 HEALTH PROFESSIONALS BOARDS AND COMMISSIONS - OFFICE OF THE SECRETARY (Continued)

Goal 3. To protect the public and promote the quality of health care in the field by receiving and resolving complaints against licensees of each Board.

**Objective 3.1** By July 1, 2008 complete investigative reports and initial Board action on complaints within the number of days specified in the target listed below:

	Complaints	70°	2005	2006	2007	2000
Performance Measures	Investigated (2006)	Targets for Quality Measures	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Board/Commission	(2000)	Quanty Measures	rictuur	rictuur	Littlatea	Estimateu
Acupuncture	5	100% in 180 days	100%	100%	100%	100%
Audiologists, Hearing Aid		· ·				
Dispensers and Speech-						
Language Pathologists	34	100% in 180 days	90%	50%	100%	100%
Chiropractic	106	40% in 75 days	22%	22%	30%	40%
Dental	312	85% in 180 days	59%	59%	75%	85%
Dietetic Practice	1	100% in 180 days	100%	100%	100%	100%
Kidney Disease	23	100% in 180 days	100%	100%	100%	100%
Morticians	81	100% in 90 days	100%	100%	100%	100%
Nursing Home Administrator	s 59	100% in 195 days	100%	100%	100%	100%
Occupational Therapy	5	100% in 180 days	100%	100%	100%	100%
Optometry	96	100% in 180 days	100%	100%	100%	100%
Pharmacy	129	85% in 90 days	85%	85%	85%	85%
Physical Therapy Examiners	51	100% in 120 days	100%	100%	100%	100%
Podiatric	111	98% in 180 days	100%	100%	90%	98%
Counselors and Therapists	26	100% in 180 days	100%	100%	100%	100%
Psychologists	37	100% in 75 days	100%	100%	100%	100%
Social Work	100	95% in 190 days	75%	92%	95%	95%

**Objective 3.2** By July 1, 2008 complete Board action within the target listed below. The target represents days since the receipt of proposed decision on a case either from OAH or Board hearing panel.

_	Completed oard Action	Targets for	2005	2006	2007	2008
Performance Measures	(2006)	Quality Measures	Actual	Actual	Estimated	Estimated
<b>Board/Commission</b>						
Acupuncture	0	100% in 30 days	100%	100%	100%	100%
Audiologists, Hearing Aid						
Dispensers and Speech-						
Language Pathologists	0	100% in 30 days	100%	100%	100%	100%
Chiropractic	26	100% in 60 days	100%	100%	100%	100%
Dental	3	100% in 30 days	100%	100%	100%	100%
Dietetic Practice	1	100% in 30 days	100%	100%	100%	100%
Kidney Disease	23	100% in 30 days	100%	100%	100%	100%
Morticians	2	100% in 30 days	100%	100%	100%	100%
Nursing Home Administrators	s 10	100% in 60 days	100%	100%	100%	100%
Occupational Therapy	3	100% in 30 days	100%	100%	100%	100%
Optometry	0	100% in 30 days	100%	100%	100%	100%
Pharmacy	2	100% in 30 days	100%	100%	100%	100%
Physical Therapy Examiners	51	100% in 30 days	100%	100%	100%	100%
Podiatric	20	100% in 30 days	100%	100%	100%	100%
Counselors and Therapists	8	100% in 30 days	100%	100%	100%	100%
Psychologists	5	100% in 60 days	100%	100%	100%	100%
Social Work	0	100% in 60 days	100%	100%	100%	100%

# M00A01.04 HEALTH PROFESSIONALS BOARDS AND COMMISSIONS – OFFICE OF THE SECRETARY (Continued)

Objective 3.3 Assess the rate of complaints per active licensees.

	Number of	2005	2006	2007	2008
Performance Measures	Licensees (2006)	Actual	Actual	Estimated	Estimated
Board/Commission					
Acupuncture	770	1.136%	.01%	1.35%	1.35%
Audiologists, Hearing Aid					
Dispensers and Speech-					
Language Pathologists	3,063	1.2%	.01%	.57%	.57%
Chiropractic	4,150	2.36%	2.36%	2.0%	2.0%
Dental	15,078	4.10%	4.10%	3.24%	2.76%
Dietetic Practice	1,410	.07%	.07%	.28%	.28%
Kidney Disease	110	21%	21%	9.68%	27%
Morticians	1,429	3.39%	5.6%	4%	2.88%
Nursing Home Administrators	656	6.72%	6.72%	3.94%	3.94%
Occupational Therapy	2,508	.02%	.28%	.28%	.28%
Optometry	826	2%	. 11%	4%	4%
Pharmacy	7,662	2.26%	1.79%	2.02%	1.90%
Physical Therapy Examiners	12,268	.35%	.35%	.49%	.49%
Podiatric	412	36%	26.94%	28.41%	28.41%
Counselors and Therapists	4,489	.36%	.05%	.05%	.57%
Psychologists	2,371	1.91%	1.46%	2.13%	2.13%
Social Work	11,855	.86%	.85%	.95%	.95%

# M00A01.04 HEALTH PROFESSIONALS BOARDS AND COMMISSIONS – OFFICE OF THE SECRETARY (Continued)

## SPECIAL FUND REVENUE BY BOARD AND COMMISSION

	FY2006 Beginning	FY2006 Revenue	FY2006 Expenditure	FY2007 Beginning	FY2007 Revenue	FY2007 Expenditure	FY2008 Beginning	FY2008 Revenue	FY2008 Expenditure	FY2008 Ending
	Balance	Nevenue	Expenditure	Balance	rievenue	Expenditure	Balance	ricvenide	Expenditure	Balance
Acupuncture Dietetic	50,860	206,863	219,600	38,123	196,000	212,338	21,785	200,600	210,775	11,610
Practice	26,704	143,925	135,728	34,901	133,700	132,351	36,250	133,700	155,384	14,566
Professional Counselors	278,491	374,545	392,299	260,737	536,000	477,967	318,770	463,200	471,884	310,086
Chiropractors	334,260	667,259	718,059	283,460	785,000	774,255	294,205	561,000	770,494	84,711
Dental	1,205,724	1,583,258	1,502,220	1,286,762	1,969,835	1,570,711	1,685,886	1,984,395	1,634,446	2,035,835
Morticians	171,854	492,561	409,796	254,619	327,325	410,053	171,891	480,175	414,236	237,830
Occupational Therapy	116,378	703,795	377,842	442,331	63,610	335,765	170,176	540,000	371,084	339,092
Optometry	286,733	47,347	213,505	120,575	525,600	270,979	375,196	45,000	282,317	137,879
Pharmacy	880,449	1,556,918	1,346,997	1,090,370	1,654,712	1,918,896	826,186	1,480,531	1,889,453	417,264
Physical Therapy	581,717	607,345	599,587	589,475	576,350	686,785	479,040	658,000	737,038	400.002
Podiatry	101,666	228,397	210,336	119,727	237,275	252,253	104,750	232,837	291,891	45,695
Psychology	308,632	512,165	461,833	358,964	510,000	512,282	356,682	530,000	579,221	307,461
Social Workers	965,577	334,563	849,703	450,437	805,008	950,286	305,159	953,900	1,091,029	168,030
Audiology, Hearing Aid Dispensers, and Speech Language										
Pathologists	194,594	583,615	305,326	472,883	65,000	308,383	229,500	531,500	309,267	451,733
Kidney Residential	100,892	130,802	154,810	76,884	150,065	159,571	67,378	136,114	167,257	36,235
Child Care Administrators	0	0	0	0	0	0	0	123,853	73,688	50,165
Total	5,604,531	8,173,358	7,897,641	5,880,248	8,535,480	8,972,875	5,442,853	9,054,805	9,449,464	5,048,194

### M00A01.05 STATE BOARD OF NURSING - OFFICE OF THE SECRETARY

### PROGRAM DESCRIPTION

The Board of Nursing operates under the provisions of the Health Occupations Article, Title 8. The Board is mandated to license, certify, and regulate the practice of registered nurses, licensed practical nurses, nurse anesthetists, nurse practitioners, nurse psychotherapists, nursing assistants, and electrologists. Title 8 also requires the Board to regulate nursing education programs, nursing assistant programs, and electrology programs.

#### MISSION

The mission of the Maryland Board of Nursing is to advance safe quality nursing care in Maryland through licensure, education, and accountability in practice of public protection.

#### VISION

To be pre-eminent in promoting a dynamic and future-oriented regulatory environment that advances quality nursing and health care.

#### KEY GOALS AND OBJECTIVES

Goal 1. Provide high quality customer service to the nursing community.

**Objective 1.1** In fiscal year 2008, 90% of responding licensed RN/LPN applicants using online renewal will rate service as satisfactory or better on a scale of 1 to 5 as 3 or above.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Outcome: Percent rating services as satisfactory or better	90%	97%	90%	90%

**Note:** This survey is a voluntary response done by the newsletter.

Goal 2. Licensure and Discipline activities are accomplished in an efficient manner.

Objective 2.1 By 2008, 95% of all routine renewal applications received by mail will be processed within 5 business days.

Performance Measures	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Quality: Percent of sample routine applications processed within				
5 business days	76%	85%	90%	95%

Objective 2.2 In fiscal year 2008, 90% of all disciplinary complaints will be resolved within 270 days.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of complaints received within the fiscal year	N/A	1,046	1,200	1,200
Output: Number of complaints resolved within 270 days	N/A	600	980	1,080
Outcome: Percent complaints resolved within 270 days	N/A	57%	82%	90%

# M00A01.05 STATE BOARD OF NURSING - OFFICE OF THE SECRETARY (Continued)

Goal 3. Assure delivery of quality nursing education and nursing assistant training through monitoring and enforcement of standards.

Objective 3.1 Employers surveyed will rate licensed nurse and certified nursing assistants as competent on a scale 1 to 5 as 3 or above.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	Estimated
Input: Number of employers responding to survey	N/A	N/A	500	N/A
Output: Number rated as 3 or above	N/A	N/A	350	N/A
Outcome: Percent rated as 3 or above	N/A	N/A	70%	N/A

**Note:** The Survey will be done every other year.

**Objective 3.2** In fiscal year 2008, 94% of approved RN/LPN education programs and 31% of approved Nursing Assistant programs in the State will meet required pass rate for examination graduates.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
RN/LPN Programs:				
Input: Number of programs with graduates testing	36	36	37	37
Quality: Percent of schools meeting pass rate	92%	92%	94%	94%
Nursing Assistant Programs:				
Input: Number of programs with graduates testing	186	114	225	225
Quality: Percent of schools meeting pass rate	30%	44%	31%	31%

### M00A01.06 STATE BOARD OF PHYSICIANS - OFFICE OF THE SECRETARY

#### PROGRAM DESCRIPTION

The State Board of Physicians is responsible for the licensure and discipline of physicians and allied health professionals. The Board serves healthcare institutions as well as the health professionals and the public through its information/clearinghouse activities.

#### **MISSION**

The mission of the Board of Physicians is to assure quality healthcare in Maryland through the efficient licensure and effective discipline of health providers under its jurisdiction, by protecting and educating clients/customers and stakeholders, and enforcing the Maryland Medical Practice Act.

#### VISION

Maryland is the State where healthcare professionals are well qualified, where healthcare professionals want to live and practice, and where citizens are informed about the qualifications of their healthcare practitioners regulated by the Board of Physicians.

### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

**Goal 1.** To provide an effective and efficient licensure system for physicians and allied health professionals regulated by the Board of Physicians.

**Objective 1.1** By June 30, 2008 issue initial medical licenses to 95% of qualified applicants within 10 days of receipt of the last qualifying document.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Outputs: Number of applicants licensed	1,346	1,386	1,360	1,360
<b>Quality:</b> Number of applications completed $\leq 10$ days	1,011	1,118	1,292	1,292
Percent of applications completed ≤ 10 days	75%	81%	95%	95%

**Objective 1.2** By June 30, 2008, 92% of responses from our physician applicants will express overall satisfaction with our initial licensing process. (Rating of 10 (Good) or higher).

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of physicians satisfied	92%	85%	92%	92%
Computed satisfaction rating*	17.14	17.46	17.00	17.00
Number of physicians surveyed who are satisfied	168	158	253	253
Number of processes changed in response to survey	1	2	1	1

Note: \*Ratings: Excellent (15-20), Good (10-14), Fair (5-9) Poor (0-4)

**Objective 1.3** By June 30, 2008 renew 85% of physicians online.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Input: Number of renewals processed	12,241	10,471	12,000	10,000
Quality: Percent of renewals processed online	72%	81%	78%	85%

# M00A01.06 STATE BOARD OF PHYSICIANS – OFFICE OF THE SECRETARY (Continued)

Goal 2. To enable the Board to efficiently and effectively discipline physicians and allied health practitioners through the timely completion of investigations.

Objective 2.1 By June 30, 2008 improve percent of closed complaints that were not completed within 18 months to 5%.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Quality: Percent of complaints closed	64%	61%	83%	87%
Percent of complaints not completed in 18 months	10%	14%	5%	5%

**Objective 2.2** By June 30, 2008, 90% of case reviews will be placed on the Board agenda for charging within 2 months, as recommended in the Investigative Report resulting from 2003 Laws of Maryland, Chapter 252.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of case reviews on Board agenda within 2 months	57%	84%	90%	90%

### OTHER PERFORMANCE MEASURES

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Licenses and Permits:				
Medical Practitioners (MD,DO)	1,346	1,386	1,360	1,360
Unlicensed Medical Practitioners	1,856	2,251	1,900	2,300
Allied Health Practitioners (fiscal year 2006 includes Interns)	993	1,167	1,000	1,075
Dispensing Permits	101	181	100	180
Professional Corporations	44	40	45	40
Renewals and Reinstatements:				
Medical Practitioners	12,425	10,636	12,200	10,160
Allied Health Practitioners	6,903	2,331	6,955	2,672
Disciplinary Activities:				
Complaints Pending From Previous Year	464	586	572	497
New Complaints Received	1,177	873	1,200	1,200
Total Complaints	1,641	1,459	1,772	1,697
Complaints Closed with No Action	896	706	1,100	1,075
Complaints Closed with Advisory Opinion	94	118	100	100
Complaints Closed with Formal Action Against Physicians				
(Public and Non Public Action)	48	41	60	80
Complaints Closed with Formal Action Against Allied Health Providers	17	22	15	20
Total Complaints Closed	1,055	887	1,275	1,275
Complaints Pending	586	572	497	422
Physicians Under Monitoring Probationary Orders	95	78	100	100
Termination of Orders of Probation (Physicians)	16	17	15	15
Termination of Orders of Probation (Allied Health)	0	0	3	3
Other Formal Actions (Includes interim orders, reinstatements, denials of				
reinstatements, violations of orders, cease and desist orders, continuing				
conditions after termination of all other conditions of an order.)	24	31	15	25
Total Formal Actions	105	111	108	143
Information to Health Care Facilities:				
Notices of Malpractice Claims	3,742	3,715	4,000	4,000
Notices of Board Charges & Actions	422	392	400	400
Notices of Facility Actions	303	181	300	200
Responses to Credentialing Inquiries	3,985	3,962	4,000	4,000

### M00C01.00 OPERATIONS

#### **MISSION**

Operations promotes the health and well-being of individuals, families and communities in Maryland by providing a customer focused and results oriented administrative infrastructure and responsive support to DHMH and other health service providers throughout the State.

#### To accomplish this we:

- facilitate the wise acquisition and investment of human, fiscal, and other resources to further the Department's mission;
- provide the communication, technology, and administrative support infrastructure to facilitate intra-departmental cooperation and efficiency;
- effectively implement law and policy;
- provide timely and accurate analysis, expertise, and information that supports decisions by policy makers, Department executives, and program managers; and,
- improve business processes to make it easier for other organizations to do business with the Department.

#### VISION

A Department with sufficient communications, technology, and administrative support infrastructure to enable DHMH programs to make decisions, use appropriate technology to simplify and expedite business processes, and manage the human, fiscal, and other resources they need in their efforts to promote the health of Maryland's citizens.

## KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To ensure a well-qualified and high performance workforce.

Objective 1.1 During fiscal year 2008 maintain the retention rate within 20 key classifications at the fiscal year 2006 levels.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Outcome: Retention rate	91%	91%	91%	91%

**Goal 2.** Meet Department's requirements for a robust and highly available network infrastructure to ensure the Department's ability to communicate during a bio-terrorism event or other public health emergency.

Objective 2.1 By June 30, 2008 establish a fully operational back-up site to provide a high level of redundancy to the DHMH Wide Area Network core services. Provide a warm or hot back-up site for hosting mission critical network applications and services such as Internet and Intranet access, email services, NEDSS and PHIN.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of planned services available at backup site	N/A	0	60%	90%
Percent of DHMH wide area network sites with				
connectivity to services at backup site	N/A	0	50%	90%

### **M00C01.00 OPERATIONS (Continued)**

Goal 3. Department procurements will meet identified needs.

Objective 3.1 During fiscal year 2008 the Department will continue to meet or exceed the statewide standard that 25% of all Department procurements are with Certified Minority Businesses.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Outcome: Percent awarded to Certified Minority Businesses	24.6%	45.7%	25.0%	25.0%

Goal 4. Ensure Department clients and employees have safe and appropriate physical space.

**Objective 4.1** By the end of fiscal year 2008, 58% of residential and program buildings shall meet licensing requirements, meet standards for building infrastructure, and contain residential and program space appropriate for the complex needs of the clients/patients.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Quality: Percent of buildings having no licensing				
deficiencies and meeting client/patient needs	48.8%	51%	55%	58%

Objective 4.2 By the end of fiscal year 2008, 90% of facility infrastructure systems shall be in good to excellent condition.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of infrastructure systems in good				
to excellent condition each year	88%	87%	88%	90%

Goal 5. Provide vital records (birth, death and marriage certificates and divorce verification) in a timely and efficient manner.

**Objective 5.1** By fiscal year 2008, 97% of birth certificates and 66% of death certificates will be filed with the Division of Vital Records within 72 hours of the time of birth or death.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Quality: Percent of birth certificates filed within 72 hours	96%	95%	95%	95%
Percent of death certificates filed within 72 hours	66%	66%	66%	66%

### M00C01.01 EXECUTIVE DIRECTION-OPERATIONS

#### PROGRAM DESCRIPTION

Operations coordinates the formulation of policy and procedures concerning administrative matters, and provides administrative support services to the Department.

This program shares the mission, goals, objectives, and performance measures appearing at M00C01.00 Operations.

## M00C01.03 INFORMATION RESOURCES MANAGEMENT ADMINISTRATION - OPERATIONS

#### PROGRAM DESCRIPTION

The Information Resources Management Administration (IRMA) is responsible for implementing the guidelines set forth in the State of Maryland Information Technology Master Plan for the Department of Health and Mental Hygiene (DHMH) and operates in conjunction with the Health Information Coordinating Council (HICC).

This program shares the mission, goals, objectives, and performance measures appearing at M00C01.00 Operations.

### M00F01.01 EXECUTIVE DIRECTION – DEPUTY SECRETARY FOR PUBLIC HEALTH SERVICES

#### PROGRAM DESCRIPTION

The Deputy Secretary for Public Health Services is responsible for policy formulation and program implementation affecting the health of Maryland's people through the action and interventions of the Community Health Administration, Family Health Administration, AIDS Administration, Laboratories Administration, Alcohol and Drug Abuse Administration, Mental Hygiene Administration, Developmental Disabilities Administration, Office of the Chief Medical Examiner, Office of Preparedness and Response, and Anatomy Board.

#### **MISSION**

The mission of the Office of the Deputy Secretary for Public Health Services is to improve the health status of individuals, families, and communities through prevention, early intervention, surveillance, and treatment, as well as to provide an accessible, timely, fair, and efficient administrative system to protect, advocate, and preserve the civil and legal rights of persons in State psychiatric and developmental disabilities facilities.

#### **VISION**

Maryland citizens, including those with special needs, have the knowledge, skills, and access to services to improve and maintain their health and well-being. We will be the leader in fostering an equitable system that maximizes individual development and community wellness and is based in public health principles and values.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. The Resident Grievance System (RGS) will conduct timely interviews and referrals (Information/Assistance), thorough investigations (Grievances), and assist residents who refuse medication (Clinical Review Panels) in the fourteen State run facilities (ten mental hygiene and four developmental disabilities).

**Objective 1.1** 95% of all grievances will be resolved within 65 working days.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	Estimated
Input: Number of requests for RGS services	3,697	3,535	3,449	3,449
Output: Percent of grievances processed within 65 days	95%	95%	95%	95%

**Goal 2.** The Resident Grievance System will work toward prevention of grievances by responding to residents' concerns. Grievances filed will be successfully mediated and resolved at the lowest possible level.

**Objective 2.1** Grievances will decline as the number of information/assistance interactions provided to residents increases.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of grievances	993	1,073	1,000	1,000
Number of Information/Assistance interactions	2,525	2,286	2,274	2,274
Number of Clinical Review Panels	179	176	175	175

**Objective 2.2** 98% of all grievances will be closed by Stage 3.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of grievances resolved by:				
Stage 1 – Rights Advisor	62%	64%	65%	65%
Stage 2 – Unit Director	16%	14%	15%	15%
Stage 3 – Superintendent	18%	19%	18%	18%
Stage 4 – Central Review Committee	4%	3%	2%	2%

## M00F01.01 EXECUTIVE DIRECTION – DEPUTY SECRETARY FOR PUBLIC HEALTH SERVICES (Continued)

Goal 3. The Anatomy Board will provide an immediate response when notified of an individual's death; ascertain necessary information pertaining to the decedent and the circumstance of death; determine the Board's jurisdiction or authority and fulfill the legal requirements regarding the death; safeguard the rights of family members to claim bodies received by the Board; assure the decedent body is granted final disposition in a dignified manner; and assist individuals who are attempting to claim a body for private disposition and release Board custody of unclaimed bodies when a legal claim for the body is made.

**Objective 3.1** To recover State expenditures of costs incurred whenever a body is claimed for private disposition, except where fees are waived when the person making the claim has a financial hardship.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Unclaimed bodies received	777	834	859	885
Output: Bodies claimed	280	313	322	332
Reimbursement of expenses	\$33,795	\$30,867	\$31,793	\$32,747

**Goal 4.** The Anatomy Board will provide medical education programs and research study programs the use of donated and unclaimed bodies, as well as available anatomical material, to meet their study goals and objectives.

**Objective 4.1** To fully utilize the available decedent bodies and anatomical resources under the Board's control in order to have the greatest positive impact on advancing and promoting medical science.

Objective 4.2 To recover State expenditures using cadaver and specimen fee reimbursements.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Input: Number of donated bodies available for study	489	573	590	608
Number of unclaimed bodies available for study	497	521	537	553
Number of requests for cadaver-specimen(s)	476	428	441	454
Output: Reimbursement of expenses	\$292,658	\$420,543	\$496,241	\$526,015

Note: This program shares the goals and objectives of Community Health Administration, Family Health Administration, AIDS Administration, Laboratories Administration, Alcohol and Drug Abuse Administration, Mental Hygiene Administration, Developmental Disabilities Administration, Office of the Chief Medical Examiner, and Office of Preparedness and Response.

### M00F02.00 COMMUNITY HEALTH ADMINISTRATION

#### PROGRAM DESCRIPTION

The Community Health Administration seeks to protect the health of the community by preventing and controlling infectious diseases, investigating disease outbreaks and environmental health issues, and protecting the health and general welfare of the public from foods, substances and consumer products which may cause injury or illness. Program offices and the local health departments accomplish this through community-based health assessment, policy development and assurance of services.

#### **MISSION**

The mission of the Community Health Administration is to work with local health departments to improve the health of all Maryland residents by preventing communicable diseases, providing public health information, protecting the health and safety of the public through education and regulation, and communicating environmental effects on public health.

#### **VISION**

The Community Health Administration envisions a future in which Maryland communities organize their efforts to address the public interest in improving health through disease prevention and health promotion.

### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To promote healthy behaviors, prevent infectious diseases, and ensure accurate public health surveillance.

Objective 1.1 On a calendar year basis, at least 81% of two-year-olds will have up-to-date immunizations.

	CY 2004	CY 2005	CY 2006	CY 2007
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Outcome: Percent with up-to-date immunizations	80%	81%	81%	81%

**Objective 1.2** During calendar year 2007 the number of reported cases of vaccine-preventable communicable diseases will be no more than the following:

	CY 2004	CY 2005	CY 2006	CY 2007
Performance Measures	Actual	Actual	Estimated	Estimated
Outcomes: Hepatitis A cases	104	82	85	75
Hepatitis B cases	158	160	180	180
Measles cases	1	0	2	2
Mumps cases	4	5	5	4
Pertussis cases	159	219	180	180
Polio cases	0	0	0	0
Rubella cases	1	1	1	1
Human Rabies cases	0	0	0	0
Tetanus cases	1	1	1	1

**Objective 1.3** On a calendar year basis, the Maryland rate of primary and secondary syphilis will not exceed 5.0 cases per 100,000 population.

	CY 2004	CY 2005	CY 2006	CY 2007
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Input: Number of reported cases	380	313	308	305
Outcome: Rate of primary/secondary syphilis				
(Number of cases/100,000 population)	6.8	5.6	5.5	5.3
Annual percent change in reported cases	+22%	-18%	-2%	-1%

## M00F02.00 COMMUNITY HEALTH ADMINISTRATION (Continued)

**Objective 1.4** On a calendar year basis, the directly observed therapy (DOT) rate for tuberculosis cases will be at least 90%.

	CY 2004	CY 2005	CY 2006	CY 2007
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of cases	314	283	278	278
Percent treated with DOT	83%	86%	90%	90%

**Objective 1.5** During calendar year 2007 improve the quality of communicable disease reporting by reducing the percentage of reported cases with missing data to below 20%.

	CY 2004	CY 2005	CY 2006	CY 2007
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of reported cases	5,739	5,538	6,000	5,800
Quality: Percent with missing data	34%	28%	24%	20%

**Goal 2.** To reduce or eliminate potential causes of preventable injuries/deaths associated with food-borne contaminants, consumer products, summer camp facilities, swimming pools, and pollutants of the natural environment.

Objective 2.1 During fiscal year 2008 the proportion of food firms with enforcement actions (closure orders, detentions, compliance schedules) will not exceed 1%.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of food firms	963	1,002	1,050	1,050
Output: Number of food firm inspections by end of licensing cycle	2,143	2,269	2,400	2,400
Number of food firms licensed or re-licensed	963	1,002	1,050	1,050
Quality: Percent of food firms with enforcement actions	1%	1%	1%	1%

Objective 2.2 During fiscal year 2008 the proportion of milk operations with enforcement actions will not exceed 5%.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of milk operations*	1,436	1,324	1,386	1,381
Output: Number of milk operations inspections by end of licensing				
cycle	4,862	4,867	4,900	4,900
Number of milk operations licensed or re-licensed	1,436	1,324	1,386	1,381
Quality: Percent of milk operations with enforcement actions	5%	2%	3%	3%

<sup>\*</sup>Note: Milk operations include dairy farms, milk plants, frozen desserts manufacturing plants, receiving/transfer/distribution stations, milk transportation companies, truck registration, tank truck operators, bobtailers, and certified industry fieldmen.

**Objective 2.3** During fiscal year 2008 the proportion of swimming pool, spa, and hot tub facilities, and youth camps with enforcement actions will not exceed 4%.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Input: Number of swimming pool, spa, and hot tub facilities,				
and youth camps	657	728	750	780
Output: Number of swimming pool, spa, and hot tub facilities,				
and youth camps inspections by end of licensing cycle	2,706	3,014	3,000	3,150
Number of swimming pool, spa, and hot tub facilities, and				
youth camps licensed or re-licensed	622	671	696	726
Quality: Percent of swimming pool, spa, and hot tub facilities,				
and youth camps with enforcement actions	2%	1%	2%	2%

## M00F02.03 COMMUNITY HEALTH SERVICES - COMMUNITY HEALTH ADMINISTRATION

### PROGRAM DESCRIPTION

This Program provides overall guidance and operational and administrative support to the Administration and 24 local health departments. Functions include executive direction, budget/fiscal, personnel, procurement, legislation/regulation and information technology. This Program also houses the Office of Food Protection and Consumer Health Services and the Office of Epidemiology and Disease Control Programs. The areas of responsibility of this Program include seeking to protect the health and general welfare of the public from foods, substances, and consumer products which may cause injury or illness; preventing infectious diseases and investigating disease outbreaks.

This program shares the mission, vision, goals, objectives, and performance measures of the Community Health Administration, M00F02.00.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	Estimated
Milk Control:				.,,
Permits and Licenses:				
Dairy Farms	649	632	630	625
Milk Plants	109	107	110	110
Frozen Desserts Manufacturing Plants	87	81	90	90
Receiving/Transfer/Distribution Stations	69	65	70	70
Milk Transportation Companies	36	43	34	34
Truck Registration	218	191	220	220
Tank Truck Operators	240	173	200	200
Bobtailers	3	3	2	2
Certified Industry Fieldmen	25	29	30	30
Field Inspections, Follow-ups & Sampling	4,862	4,867	4,900	4,900
Industry Water Sampling Reviews	7,253	7,305	7,500	7,500
Food Control:				
Permits, Licenses and Registrations:				
Food Processing, Crab and Shellstock	785	805	840	840
Out of State Bottlers Registration	178	197	210	210
Plan Reviews	558	598	600	600
Field Inspections, Followups and Sampling	2,143	2,269	2,400	2,400
DHMH Dietary Programs Consulted	44	38	40	40
Water Quality Analysis Reviews	9,646	10,458	10,500	10,500
Community Services:				
Permits, Licenses and Registrations:				
Bedding and Upholstery	1,588	1,595	1,600	1,600
Youth Camps	566	634	650	680
Migratory Labor Camps	73	90	90	90
Swimming Pools, Spas and Hot Tubs	91	94	100	100
Recreational Sanitation and Mobile Home Parks	51	55	55	55
Plan Reviews	176	216	200	200
Field Inspections, Follow ups and Sampling	3,008	3,837	3,500	3,650
EDCP Program Administration:				
LHD Site Reviews Conducted	18	18	18	18
Health Officer Memoranda	80	82	90	90
LHD Teleconferences	8	8	8	8
Outbreak Division:				
Reported Outbreaks	300	325	325	340
Outbreaks Investigated	7	8	8	9

## M00F02.03 COMMUNITY HEALTH SERVICES – COMMUNITY HEALTH ADMINISTRATION (Continued)

	CY 2004	CY 2005	CY 2006	CY 2007
Performance Measures	Actual	Actual	Estimated	Estimated
Sexually Transmitted Diseases:				
Confirmed Primary and Secondary Syphilis Cases	380	313	308	305
Confirmed Gonorrhea Cases	8,297	7,047	6,736	6,464
Reported Chlamydia Cases	19,952	18,308	18,924	19,561
Reported Congenital Syphilis Cases	10	17	13	13
Syphilis Screenings at Baltimore Central Booking & Intake Center	18,575	21,107	20,879	21,320
Tuberculosis Control Program:				
Total Number of TB Cases	314	283	278	278
Number of Contacts to Cases Screened	2,712	3,679	3,600	3,600
Number of Class A/B Refugees Screened	131	103	130	130
Patients Initiated on Treatment for Latent TB Infection	295	311	400	400
Patient Encounters including Directly Observed Therapy	25,317	23,730	23,726	23,726
Refugee Health Program:				3
Refugees Screened	1,326	1,141	1,300	1,300
Immunization Division:				
Doses of Vaccine Ordered/Distributed	838,967	1,050,000	1,300,000	1,400,000
Suspect Immunizable Disease Cases/Investigations	482	550	570	590
Migrant Health:				
Camp Visits	115	110	115	120
Rabies Program:				
Postexposure Rabies Treatment	832	727	800	800

## M00F02.07 CORE PUBLIC HEALTH SERVICES - COMMUNITY HEALTH ADMINISTRATION

### PROGRAM DESCRIPTION

Under the Core Public Health Services Program, State funds are matched with funds from each of Maryland's twenty-four local jurisdictions, in support of public health services. Public health services supported through this program include communicable disease prevention and control, environmental health, maternal and child health, and health promotion and wellness services.

This program shares the mission, vision, goals, objectives, and performance measures of the Community Health Administration, M00F02.00.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
State Funding by Subdivision: (Includes General and Federal Funds)				
ALLEGANY	1,588,332	1,612,347	1,635,542	1,673,338
ANNE ARUNDEL	5,521,389	5,596,750	5,747,612	5,990,463
BALTIMORE COUNTY	7,568,877	7,673,968	7,920,466	8,317,615
CALVERT	643,358	662,625	686,677	726,070
CAROLINE	937,412	954,823	965,268	982,602
CARROLL	2,158,992	2,192,124	2,236,432	2,309,487
CECIL	1,413,402	1,437,622	1,467,229	1,516,146
CHARLES	1,744,732	1,773,493	1,814,068	1,880,826
DORCHESTER	744,740	761,062	772,040	790,197
FREDERICK	2,653,996	2,693,321	2,750,624	2,844,889
GARRETT	759,285	775,650	785,051	800,532
HARFORD	3,051,386	3,094,208	3,160,898	3,270,620
HOWARD	2,128,476	2,168,276	2,236,678	2,346,733
KENT	581,007	595,671	601,472	611,132
MONTGOMERY	5,287,214	5,388,968	5,625,957	6,001,739
PRINCE GEORGE'S	8,787,020	8,903,185	9,197,144	9,660,730
QUEEN ANNE'S	726,100	743,192	755,990	777,305
ST. MARY'S	1,417,920	1,442,155	1,467,868	1,510,480
SOMERSET	742,575	758,544	768,956	785,319
TALBOT	568,955	584,551	594,777	611,905
WASHINGTON	2,425,195	2,458,096	2,499,337	2,567,406
WICOMICO	1,660,352	1,685,647	1,714,706	1,762,347
WORCESTER	541,439	557,872	574,182	600,384
BALTIMORE CITY	11,718,830	11,837,837	12,181,977	12,712,018
TOTAL	\$65,370,984	\$66,351,987	\$68,160,951	\$71,050,283

## M00F02.49 LOCAL HEALTH NON-BUDGETED FUNDS—COMMUNITY HEALTH ADMINISTRATION

## PROGRAM DESCRIPTION

Each political subdivision in Maryland operates a local health department with funding provided by state grants and human service contracts, local funds for required match and 100% local funds, and fees generated by the program. The local health departments are responsible for operating these programs within available funding. This program reflects disbursements made by the Comptroller for local health departments, and state positions utilized by the local health departments. Local health departments also disburse funds through the local subdivisions, and employ staff in the local positions. Those local expenditures and positions are not included in this program.

### M00F03.00 FAMILY HEALTH ADMINISTRATION

#### PROGRAM DESCRIPTION

The Family Health Administration protects, promotes, and improves the health and well being of all Marylanders and their families by working to assure the availability of quality primary, preventive and specialty health care services, with special attention to at-risk and vulnerable populations, including women and children. In so doing, the Administration aims to prevent and control chronic diseases, prevent injuries, provide public health information and promote healthy behaviors. Major ongoing activities include efforts in maternal and child health; reproductive health and family planning; genetics and children with special health care needs; the Maryland Women, Infants and Children (WIC) Program; primary care and rural health; chronic disease prevention; cancer surveillance and control; health promotion, education, and tobacco use prevention; oral health; and injury prevention.

#### MISSION

The mission of the Family Health Administration is to protect, promote, and improve the health and well-being of all Marylanders and their families through community-based public health efforts, giving special attention to at-risk and vulnerable populations.

#### VISION

The Family Health Administration envisions a future in which all Marylanders and their families enjoy optimal health and well-being.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

**Goal 1.** To improve the health status of Marylanders and their families by assuring the provision of quality primary, preventive and specialty care services.

**Objective 1.1** By calendar year 2010 the infant mortality rate will be no more than 5.3 per 1,000 live births for all races and 8.0 per 1,000 live births for African-Americans.

	CY 2004	CY 2005	CY 2006	CY 2010
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Infant mortality rate for all races	8.5	7.3	6.9	5.3
Infant mortality rate for African-Americans	14.9	12.7	11.8	8.0

**Objective 1.2** By calendar year 2010 the percentage of infants born to women receiving prenatal care in the first trimester will be at least 90%.

	CY 2004	CY 2005	CY 2006	CY 2010
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Outcome: Percent births with first trimester care	82.3%	81.0%	85.0%	90.0%

**Objective 1.3** By calendar year 2010 the teen birth rate will be no more than 25.8 per 1,000 women.

	CY 2004	CY 2005	CY 2006	CY 2010
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Outcome: Teen birth rate, ages 15-19	32.3	31.8	30.6	25.8

**Objective 1.4** By calendar year 2010 the number of children under age 6 years with elevated blood lead levels (> 10 ug/dl) will be no more than 230.

	CY 2004	CY 2005	CY 2006	CY 2010
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of children < age 6 years with elevated				
blood lead levels	1,811	1,331	913	230

## M00F03.00 FAMILY HEALTH ADMINISTRATION (Continued)

Objective 1.5 By calendar year 2010 the number of deaths from causes related to sickle cell disease, among children between the ages of one and four who were identified through the newborn screening program, will be maintained at less than 2%.

	CY 2004	CY 2005	CY 2006	CY 2010
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Outcome: Mortality rate	0.3%	0.4%	0.3%	0%

Objective 1.6 By fiscal year 2010 the number of infants born in Maryland screened for hearing impairment will be at least 97%.

	2005	2006	2007	2010
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Input: Number of infants born in Maryland	71,013	71,000	71,000	71,000
Output: Percent of infants screened	89%	91%	95%	99%

Goal 2. To prevent chronic diseases and disabilities, detect cancer early, and ensure accurate public health surveillance.

**Objective 2.1** By calendar year 2010 reduce breast cancer mortality to a rate of no more than 23.5 per 100,000 persons in Maryland.

	CY 2004	CY 2005	CY 2006	CY 2010
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Breast cancer mortality rate	26.9	25.5	25.1	23.5

**Objective 2.2** By calendar year 2010 reduce the oral and pharyngeal cancer mortality rate in Maryland to a rate of no more than 2.2 per 100,000 persons.

	CY 2004	CY 2005	CY 2006	CY 2010
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Outcome: Oral-pharyngeal cancer mortality rate	2.5	2.7	2.6	2.2

**Objective 2.3** By calendar year 2010 reduce the heart disease mortality rate in Maryland to a rate of no more than 200 per 100,000 persons.

	CY 2004	CY 2005	CY 2006	CY 2010
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Outcome: Heart disease mortality rate for all races	211.0	209.8	207.8	199.9
Heart disease mortality rate for African Americans	256.2	253.3	241.7	200.5

## M00F03.02 FAMILY HEALTH SERVICES AND PRIMARY CARE - FAMILY HEALTH ADMINISTRATION

## PROGRAM DESCRIPTION

The Family Health Services and Primary Care Program of the Family Health Administration seeks to assure the availability of quality health services to the citizens of Maryland, with special emphasis on women, children and their families. The Program includes the Office of Genetics and Children with Special Health Care Needs; Maryland Women, Infants and Children (WIC) Program; and the Center for Maternal and Child Health.

This program shares the mission, vision, goals, objectives, and performance measures of the Family Health Administration, M00F03.00

Performance Measures	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Family Planning:				
Family planning/reproductive health visits	145,677	147,289	148,132	149,867
Dollars spent	\$12,964,720	\$12,740,882	\$12,179,567	\$12,429,913
Subsidy for each visit*	\$89.00	\$86.50	\$82.22	\$82.94
Note: * The median cost of a family planning/reproductive health	visit is \$150.			
Women, Infants and Children Food Program:				
Average monthly participation	27,602	29,614	28,219	31,159
Women served	30,247	31,854	30,923	33,515
Infants served	50,725	51,632	51,858	54,326
Children served	108,574	113,100	111,000	$1\overline{19,000}$
Total	•	,	,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Average monthly food cost per participant	\$53.00	\$54.32	\$55.19	\$55.26
Annual food cost	\$69,052,104	\$73,716,851	\$73,513,080	\$78,911,280
Less: infant formula, juice and cereal rebates	28,744,248	29,844,710	29,237,400	30,792,912
Net annual food cost	\$40,307,856	\$43,872,141	\$44,275,680	\$48,118,368
Net monthly food cost per participant	\$30.94	\$32.33	\$33.24	\$33.70

## M00F03.06 PREVENTION AND DISEASE CONTROL - FAMILY HEALTH ADMINISTRATION

### PROGRAM DESCRIPTION

The Prevention and Disease Control program of the Family Health Administration is primarily concerned with the prevention of disease and injury in Maryland through education and preventive health services. The program includes the Center for Cancer Surveillance and Control; Center for Preventive Health Services; Center for Health Promotion, Education and Tobacco Use Prevention; Office of Oral Health; and the Maryland Council on Physical Fitness.

This program shares the mission, vision, goals, objectives, and performance measures of the Family Health Administration, M00F03.00.

Performance Measures Cardiovascular Disease Prevention Blood Pressure Screenings: Number of Screenings* Number of Screenings* Dollars Spent Cost per Screening  Note: *A screening includes measuring blood pressure and providing information, referrals and follow up based on screening		2005	2006	2007	2008
Blood Pressure Screenings:       12,112       11,638       12,000       12,000         Dollars Spent       \$269,072       \$285,668       \$290,000       \$290,280         Cost per Screening       \$22.22       \$24.55       \$24.17       \$24.19	Performance Measures	Actual	Actual	Estimated	Estimated
Number of Screenings*       12,112       11,638       12,000       12,000         Dollars Spent       \$269,072       \$285,668       \$290,000       \$290,280         Cost per Screening       \$22.22       \$24.55       \$24.17       \$24.19					
Dollars Spent         \$269,072         \$285,668         \$290,000         \$290,280           Cost per Screening         \$22.22         \$24.55         \$24.17         \$24.19					
Cost per Screening \$22.22 \$24.55 \$24.17 \$24.19					
				· ·	
Note: *A screening includes measuring blood pressure and providing information, referrals and follow up based on screening	Cost per Screening	\$22.22	\$24.55	\$24.17	\$24.19
results.	· · · · · · · · · · · · · · · · · · ·	ding information	n, referrals and	follow up based	d on screening
Health Promotion Tobacco Control:					
Number of high risk individuals - smoking cessation 37,280 29,850 31,000 28,500	Number of high risk individuals - smoking cessation	37,280	29,850	31,000	28,500
Dollars spent \$869,275 \$712,586 \$712,586 \$682,000	Dollars spent	\$869,275	\$712,586	\$712,586	\$682,000
Cost per student \$23.32 \$23.87 \$22.99 \$23.93	Cost per student	\$23.32	\$23.87	\$22.99	\$23.93
Number of students receiving tobacco education training 51,139 67,032 55,000 52,000	Number of students receiving tobacco education training	51,139	67,032	55,000	52,000
		\$204,750	\$230,000	\$260,000	\$250,000
Cost per student \$4.00 \$3.43 \$4.73 \$4.81	Cost per student	\$4.00	\$3.43	\$4.73	\$4.81
Kids in Safety Seats (KISS):	Kids in Safety Seats (KISS):				
Safety seat distribution and inspection 3,777 2,080 3,600 2,080	Safety seat distribution and inspection	3,777	2,080	3,600	2,080
Dollars spent \$47,523 \$35,974 \$47,523 \$44,443	Dollars spent	\$47,523	\$35,974	\$47,523	\$44,443
Cost per family served \$12.58 \$17.30 \$13.20 \$21.37	Cost per family served	\$12.58	\$17.30	\$13.20	\$21.37
Cancer Control Breast and Cervical Cancer Screenings:					
	Number of mammograms, clinical breast exams and PAP smears	35,855	31,385		36,000
Dollars spent \$6,396,150 \$6,630,833 \$6,527,577 \$6,516,163	Dollars spent	\$6,396,150	\$6,630,833	\$6,527,577	\$6,516,163
Cost per screening \$178.39 \$211.27 \$181.32 \$181.00	Cost per screening	\$178.39	\$211.27	\$181.32	\$181.00
Breast and Cervical Cancer Diagnosis/Treatment:	Breast and Cervical Cancer Diagnosis/Treatment:				
Number of invoices 33,486 30,375 33,136 29,456	Number of invoices	33,486	30,375	33,136	29,456
Dollars spent \$11,132,448 \$10,920,935 \$12,649,350 \$11,693,960	Dollars spent	\$11,132,448	\$10,920,935	\$12,649,350	\$11,693,960
Cost per service \$332.45 \$359.54 \$381.74 \$397.00	•	\$332.45	\$359.54	\$381.74	

## M00F03.06 CIGARETTE RESTITUTION FUND – CANCER PREVENTION, EDUCATION, SCREENING AND TREATMENT PROGRAM – FAMILY HEALTH ADMINISTRATION

#### PROGRAM DESCRIPTION

The Cancer Prevention, Education, Screening and Treatment Program was created under the Cigarette Restitution Fund (CRF) and seeks to reduce death and disability due to cancer in Maryland through implementation of local public health and statewide academic health center initiatives.

#### MISSION

The mission of the Cancer Prevention, Education, Screening and Treatment Program is to reduce the burden of cancer among Maryland residents through enhancement of cancer surveillance, implementation of community-based programs to prevent and/or detect and treat cancer early, enhancement of cancer research, and translation of cancer research into community-based clinical care.

#### VISION

The Cancer Prevention, Education, Screening and Treatment Program envisions a future in which all residents of Maryland can lead healthy, productive lives free from cancer or disability due to cancer.

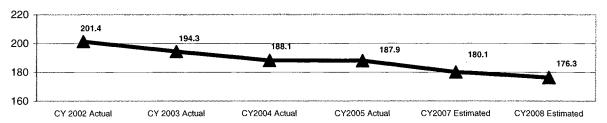
#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

**Goal 1.** To reduce overall cancer mortality in Maryland.

**Objective 1.1** By calendar year 2010 reduce overall cancer mortality to a rate of no more than 169.0 per 100,000 persons. (Ageadjusted to the 2000 U.S. standard population.)

	CY2005	CY2007	CY2008	CY2010
Performance Measures	Actual	Estimated	Estimated	<b>Estimated</b>
Outcome: Overall cancer mortality rate	187.9	180.1	176.3	169.0

# Overall Cancer Mortality Rate Per 100,000 Persons (Age Adjusted to 2000 U.S. Standard Population)



Goal 2. To reduce disparities in cancer mortality between ethnic minorities and whites.

Objective 2.1 By calendar year 2010 reduce disparities in overall cancer mortality between blacks and whites to a rate of no more than 1.14. (Age-adjusted to the 2000 U.S. standard population.)

	CY2005	CY2007	CY2008	CY2010
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Cancer death rate ratio between blacks/whites	1.12	1.16	1.15	1.14
(Cancer mortality rate for blacks = 207.7; cancer mortality rate for whites = 185.6 in CY 2005)				

# M00F03.06 CIGARETTE RESTITUTION FUND – CANCER PREVENTION, EDUCATION, SCREENING AND TREATMENT PROGRAM – FAMILY HEALTH ADMINISTRATION (Continued)

Goal 3. To reduce mortality due to each of the targeted cancers under the local public health component of the CRF program.

Objective 3.1 By calendar year 2010 reduce colorectal cancer mortality to a rate of no more than 14.7 per 100,000 persons in Maryland. (Age-adjusted to the 2000 U.S. standard population.)

	FY 2005	FY 2006	FY 2007	FY 2008
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Output: Number screened for colorectal cancer with CRF funds	2,941	2,277	2,609	2,609
Number minorities screened for colon cancer with CRF funds	1,230	973	1,102	1,102
	CY2005	CY2007	CY2008	CY2010
Performance Measures	Actual	<b>Estimated</b>	Estimated	<b>Estimated</b>
Outcome: Colorectal cancer mortality rate	18.4	16.8	16.1	14.7

**Objective 3.2** By calendar year 2010 reduce breast cancer mortality to a rate of no more than 23.5 per 100,000 persons in Maryland. (Age-adjusted to the 2000 U.S. standard population.)

	FY 2005	FY 2006	FY 2007	FY 2008
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Output: Number of women screened for breast cancer with CRF funds	1,045	1,522	1,284	1,284
Number of minority women screened for breast cancer with CRF fund	s 865	1,313	1,089	1,089
	CY2005	CY2007	CY2008	CY2010
Performance Measures	Actual	Estimated	Estimated	<b>Estimated</b>
Outcome: Breast cancer mortality rate	25.5	24.7	24.3	23.5

**Objective 3.3** By calendar year 2010 reduce prostate cancer mortality to a rate of no more than 19.5 per 100,000 persons in Maryland. (Age-adjusted to the 2000 U.S. standard population.)

	FY 2005	FY 2006	FY 2007	FY 2008
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Output: Number of men screened for prostate cancer with CRF funds	798	707	753	753
Number of minority men screened for prostate cancer with CRF funds	696	640	668	668
	CY 2005	CY 2007	CY 2008	CY 2010
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Prostate cancer mortality rate	24.6	22.4	21.4	19.5

# M00F03.06 CIGARETTE RESTITUTION FUND – CANCER PREVENTION, EDUCATION, SCREENING AND TREATMENT PROGRAM – FAMILY HEALTH ADMINISTRATION (Continued)

Goal 4. To increase access to cancer care for uninsured persons in Maryland.

Objective 4.1 To provide treatment or linkages to treatment for uninsured persons screened for cancer under the Cancer Prevention, Education, Screening and Treatment Program.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number persons diagnosed and linked or provided treatment	65	55	60	60

Goal 5. To reduce the burden of cancer and tobacco-related diseases through the Maryland Statewide Health Network (MSHN) by: conducting prevention, education and control activities; promoting increased participation of diverse populations in clinical trials; developing best practice models; coordinating with local hospitals, health care providers and local health departments; and expanding telemedicine linkages.

Objective 5.1 By fiscal year 2008 increase by 30% the number of diverse individuals participating in clinical trials through University of Maryland Greenebaum Cancer Center (UMGCC).

	2005	2006	2007	2008
Performance Measures	Actual	Estimated	Estimated	<b>Estimated</b>
Input: Number of diverse individuals participating in clinical trials				
through UMGCC	238	250	254	260
Outcome: Percentage increase				
(fiscal year 2000 Baseline = 200)	19%	25%	27%	30%

## M00F03.06 CIGARETTE RESTITUTION FUND – TOBACCO USE PREVENTION AND CESSATION PROGRAM - FAMILY HEALTH ADMINISTRATION

#### PROGRAM DESCRIPTION

The Tobacco Use Prevention, and Cessation program is a statutory program (Subtitle 10, Sections 13-1001 through 13-1014 of the Health-General Article) incorporating the best practice recommendations of the Centers for Disease Control and Prevention (CDC). The program delivers comprehensive smoking cessation assistance to Maryland smokers seeking assistance in quitting smoking, and tobacco use prevention services and counter-marketing initiatives directed at Maryland youth and young adults. Program funding is through the Cigarette Restitution Fund. The program is mandated to conduct biennial county-level youth and adult tobacco surveys, replicating the program's baseline surveys (Fall 2000), in support of State and local program accountability measures, evaluation, and program planning and development. The last surveys were conducted in the fall of 2002, and are next required to be conducted in the fall of 2006, fall 2008, etc.

#### **MISSION**

The mission of the Tobacco Use Prevention and Cessation Program is to reduce the use of tobacco products in Maryland, thereby reducing the burden of tobacco related morbidity and mortality on the population.

#### VISION

The Tobacco Use Prevention and Cessation Program envisions a future in which all residents of Maryland can lead healthy, productive lives free from disease and cancer caused by the use of tobacco.

#### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To reduce the proportion of under-age (less than eighteen years old) Maryland youth who have ever initiated tobacco use.

Objective 1.1 By the end of calendar year 2008 reduce the proportion of under-age Maryland middle and high school students that have smoked a whole cigarette, by 35% and 26% respectively, from the calendar year 2000 baseline rate.

	CY 2000	CY 2002	CY 2006	CY 2008
Performance Measures	Actual	Actual	Estimated	Projected
Input: Percentage of under-age middle school students who				
ever smoked a whole cigarette	16.8%	11.7%	11.26%	10.92%
Percentage of under-age high school students who ever				
smoked a whole cigarette	44.1%	34.7%	33.52%	32.63%
Outcome: Cumulative percentage change for middle school students	N/A	-30.4%	-33%	-35%
Cumulative percentage change for high school students	N/A	-21.3%	-24%	-26%

**Objective 1.2** By the end of calendar year 2008 reduce the proportion of under-age Maryland middle and high school students that have ever used smokeless tobacco, 28% and 19% respectively, from the calendar year 2000 baseline rate.

	CY 2000	CY 2002	CY 2006	CY 2008
Performance Measures	Actual	Actual	Estimated	Projected
Input: Percent of under-age middle school students who ever used				
smokeless tobacco	9.7%	7.4%	7.18%	6.98%
Percent of under-age high school students who ever used smokeless				
tobacco	15.2%	13.0%	12.62%	12.31%
Outcome: Cumulative percentage change for middle school students	N/A	-23.7%	-26%	-28%
Cumulative percentage change for high school students	N/A	-14.5%	-17%	-19%

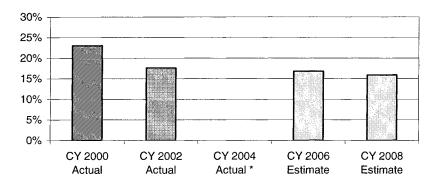
## M00F03.06 CIGARETTE RESTITUTION FUND – TOBACCO USE PREVENTION AND CESSATION PROGRAM - FAMILY HEALTH ADMINISTRATION (Continued)

Goal 2. To reduce the proportion of Maryland youth and adults who currently smoke cigarettes.

Objective 2.1 By the end of calendar year 2008 reduce the proportion of under-age Maryland middle and high school youth, and Maryland adults that currently smoke cigarettes, by 36%, 31% and 15% respectively, from the calendar year 2000 baseline rate.

	CY 2000	CY 2002	CY 2006	CY 2008
Performance Measures	Actual	Actual	Estimated	Projected
Input: Percentage of under-age middle school students who				
currently smoke cigarettes	7.3%	5.0%	4.82%	4.67%
Percentage of under-age high school students who				
currently smoke cigarettes*	23.0%	17.6%	16.79%	15.87%
Percentage of adults who currently smoke cigarettes	17.5%	15.4%	15.05%	14.88%
Outcome: Cumulative percentage change for middle school students	N/A	-31.5%	-34%	-36%
Cumulative percentage change for high school students	N/A	-23.4%	-27%	-31%
Cumulative percentage change for adults	N/A	-12.0%	-14%	-15%

## Percentage of Under-Age High School Students Who Currently Smoke Cigarettes



Goal 3. To reduce the prevalence of current smoking among minority populations.

**Objective 3.1** By the end of calendar year 2008 reduce the proportion of African-American adults who currently smoke cigarettes by 19% from the calendar year 2000 baseline rate.

	CY 2000	CY 2002	CY 2006	CY 2008
Performance Measures	Actual	Actual	Estimated	Projected
Input: Percentage of adult African-Americans that currently				
smoke cigarettes	22.0%	18.7%	18.04%	17.82%
Outcome: Cumulative percentage change	N/A	-15.0%	-18%	-19%

**Objective 3.2** By the end of calendar year 2008 reduce the proportion of Hispanic adults who currently smoke cigarettes by 7% from the calendar year 2000 baseline rate.

	CY 2000	CY 2002	CY 2006	CY 2008
Performance Measures	Actual	Actual	Estimated	Projected
Input: Percentage of adult Hispanics that currently smoke cigarettes	21.2%	20.7%	20.14%	19.72%
Outcome: Cumulative percentage change	N/A	-2.4%	-5%	-7%

## M00F03.06 CIGARETTE RESTITUTION FUND – TOBACCO USE PREVENTION AND CESSATION PROGRAM - FAMILY HEALTH ADMINISTRATION (Continued)

**Goal 4.** To counteract tobacco industry marketing and advertising efforts and promote smoking cessation for those adult smokers who are thinking about quitting smoking.

**Objective 4.1** By the end of calendar year 2008 deliver DHMH CRF Tobacco Program counter-marketing and media messages to 15% of the general population.

	CY 2000	CY 2002	CY 2006	CY 2008
Performance Measures	Actual	Actual	Estimated	Projected
Outcome: Percent of general population seeing messages	0	61.5%	15%	15%

**Objective 4.2** By the end of calendar year 2008 deliver DHMH CRF Tobacco Program counter-marketing and media messages to 15% of targeted minority populations.

	CY 2000	CY 2002	CY 2006	CY 2008
Performance Measures	Actual	Actual	Estimated	Projected
Outcome: Percent of targeted minority populations seeing messages	0	54.8%	15%	15%

**Goal 5.** To change the existing environmental context in Maryland communities from toleration or promotion of tobacco use to a context which does not condone exposing youth less than eighteen years old to second hand smoke or selling tobacco to minors.

**Objective 5.1** By the end of calendar year 2008 increase by 7% from the calendar year 2000 baseline rate, the proportion of Maryland adults who strongly agree that cigarette smoke is harmful to children.

	CY 2000	CY 2002	CY 2006	CY 2008
Performance Measures	Actual	Actual	Estimated	Projected
Input: Percent strongly agree	78.1%	79.6%	82.0%	83.57%
Outcome: Cumulative percentage change	N/A	1.9%	5%	7%

**Objective 5.2** By the end of calendar year 2008 increase by 3% from the calendar year 2000 baseline rate, the proportion of Maryland households with minor children that are smoke-free.

	CY 2000	CY 2002	CY 2006	CY 2008
Performance Measures	Actual	Actual	Estimated	Projected
Input: Percent of youth living in smoke-free homes	68.2%	68.1%	69.56%	70.25%
Outcome: Cumulative percentage change	N/A	-0.1%	2%	3%

**Notes:** Calendar years were used for goals and objectives where data sources are the baseline and subsequent tobacco surveys. Data collection occurs only during the fourth quarter of the applicable calendar year (the second quarter of the fiscal year). Thus, objectives more closely relate to what has occurred by the end of any particular calendar year than they would to a fiscal year which ends 6 months after the last data is collected.

Where data is listed as "Actual" it represents results of analysis from the relevant data source. Where data is listed as "Estimated" it represents the current estimate when analysis of existing data is not yet complete. Where data is listed as "Projected" it represents a data point on which data has not yet been collected and the figure listed is the current projection of the value of that data point. This differentiation in the use of "Estimates" and "Projections" is consistent with that used by the federal government when distinguishing between estimates of current time frames and projections for future time frames (see U.S. Census for example).

\* The Department conducted its baseline tobacco surveys in the fall of 2000 and biennially thereafter. The fall 2004 surveys were skipped pursuant to legislative amendment to program legislation introduced in response to the then existing State fiscal crisis. Currently the Department is required by legislation to conduct its next tobacco surveys in the fall of 2006, 2008, 2010, etc. The program legislation requires that subsequent tobacco surveys be conducted using the same methodologies and models as were used for the baseline surveys to ensure comparability.

### M00F04.01 AIDS ADMINISTRATION

#### PROGRAM DESCRIPTION

The AIDS Administration was established to provide the Department and the State with expert scientific and public health leadership to combat the spread of the human immunodeficiency virus (HIV).

#### **MISSION**

The AIDS Administration is dedicated to working with public and private partners to reduce the transmission of HIV, and help Marylanders already infected live longer and healthier lives. This is accomplished by promoting and developing comprehensive, compassionate, and quality services, for both prevention and care. The AIDS Administration provides leadership, encourages input from affected communities, and uses scientific knowledge to guide the development of responsible, compassionate and effective policies and programs.

The AIDS Administration provides leadership to establish and advocate policy and public health programs for populations at risk for HIV disease and those already infected, as well as those whose lives are affected by the disease. We ensure the delivery of effective HIV programs in prevention, epidemiology, and patient services by providing resources, seeking funding, building partnerships, building capacity, assessing needs, and planning and evaluating services. We emphasize a focus on the HIV epidemic, in addition to AIDS, while working with each other and with the affected communities in ways that are accountable, collaborative, coordinated, and efficient. This we accomplish by gathering and analyzing data and responding with programs that target prevention services to uninfected persons, as well as intervention earlier in the course of the epidemic. The AIDS Administration contributes information to the knowledge base about HIV, including scientific research, program development, and evaluation methodologies.

Our mission involves creating a mutually respectful and professional environment where we treat others as colleagues and where diversity is respected. Our mission also involves establishment and maintenance of effective communication, working together to achieve our mission, vision and goals, and taking a pro-active, innovative, and creative approach to continually assess and strive to improve our work.

#### VISION

A State where transmission of HIV is in decline and where Marylanders already infected live longer and healthier lives.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To collect, analyze, and disseminate data needed to support, justify, or evaluate HIV prevention and treatment interventions.

Objective 1.1 During calendar year 2008 there will be 2,924 new HIV/AIDS cases diagnosed in Maryland residents.

	CY 2005	CY 2006	CY 2007	CY 2008
Performance Measures	Actual	<b>Estimated</b>	Estimated	Estimated
Output: Number of cases diagnosed	3,202	3,108	3,015	2,924

### Goal 2. Reduce the incidence of HIV/AIDS in Maryland.

Objective 2.1 During calendar year 2008 HIV cases will continue to decline from the calendar year 2005 level.

	CY 2005	CY 2006	CY 2007	CY 2008
Performance Measures	Actual	Estimated	<b>Estimated</b>	Estimated
Input: Number of new HIV cases	2,226	2,023	1,969	1,916
Outcome: Percent change	4.31%	-9.12%	-2.67%	-2.69%

**Objective 2.2** By calendar year 2008 decrease the number of newly diagnosed AIDS cases by 114 from calendar year 2005 level.

	CY 2005	CY 2006	CY 2007	CY 2008
Performance Measures	Estimated	Estimated	Estimated	<b>Estimated</b>
Input: Number of newly diagnosed AIDS cases	1,385	1,346	1,308	1,271
Outcome: Cumulative decrease	N/A	39	77	114

## **M00F04.01** AIDS ADMINISTRATION (Continued)

## Goal 3. Extend life for people with HIV/AIDS in Maryland.

**Objective 3.1** During calendar year 2008 maintain the proportion of people surviving at least one year after AIDS diagnosis to at least 90%.

	CY 2005	CY 2006	CY 2007	CY 2008
Performance Measures	Estimated	Estimated	Estimated	Estimated
Outcome: Percent of AIDS cases surviving one year	92.3%	90%	90%	90%

**Objective 3.2** During fiscal year 2008 increase the number of HIV/AIDS patients covered by Maryland AIDS Drug Assistance Program (MADAP).

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of clients enrolled in MADAP	2,873	3,303	3,223	3,461

Objective 3.3 During fiscal year 2008 assist HIV/AIDS patients to obtain/maintain private health insurance.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of clients enrolled in Maryland AIDS Insurance	200	292	269	269
Assistance Program (MAIAP)				
Number of clients enrolled in MADAP-Plus	111	158	166	175

	2005			2008
Performance Measures	Actual	Actual	Estimated	Estimated
TREATMENT AND SUPPORT SERVICES				
Patient Service Units (PSU)				
Number of Clients Served	110		110	110
Dollars Spent	\$201,788			\$211,877
Cost per Client	\$1,834	\$1,834	\$1,834	\$1,926
Medical Services/Seropositive Clinics				
Number of Visits	12,824	12,621	13,000	13,000
Dollars Spent	\$2,540,721	\$3,273,768	\$3,371,981	\$3,371,981
Cost per Visit	\$198	\$259	\$259	\$259
Case Management				
Number of Clients Served	4,159	4,202	4,286	4,286
Dollars Spent	\$2,351,203	\$2,374,480	\$2,421,970	\$2,421,970
Cost per Client	\$565	\$565	\$565	\$565
Maryland AIDS Drug Assistance Program (MADAP) **				
Monthly Average of Enrolled Clients	2,873	3,303	3,223	3,461
Monthly Average of Active Clients	2,000	2,354	2,346	2,500
Dollars Spent	\$34,821,734	\$31,900,341	\$36,597,600	39,900,000
Monthly Cost per Active Client	\$1,243.63	\$1,231.96	\$1,300.00	\$1,330.00
MADAP-Plus See Note				
Monthly Average of Enrolled Clients	111	158	166	175
Dollars Spent	\$634,331	\$1,318,148	\$884,479	\$1,318,419
Average Monthly Premium	\$408.19	\$758.43	\$444.02	\$627.69
<b>5</b>				,

Note: \* Numbers may not add due to rounding

<sup>\*\*</sup> Fiscal year 2005 figures reflect May 2004 – June 2005 (14 months); fiscal year 2006 figures reflect July 2005 – May 2006 (11 months)

## **M00F04.01 AIDS ADMINISTRATION (Continued)**

Performance Measures *	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Maryland AIDS Insurance Assistance Program (MAIAP)				
Monthly Average of Enrolled Clients	200	292	269	269
Dollars Spent	\$969,333	\$816,466	\$908,468	\$954,068
Average Monthly Premium	\$346.19	\$254.19	\$281.43	\$295.56
MADAP-Plus (Drug Program) **				
Monthly Average of Enrolled Clients	32	32	32	32
Dollars Spent	\$74,821	\$14,711	\$60,000	\$60,000
Average Monthly Premium	\$167.01	\$41.79	\$156.25	\$156.25
Dental Services				
Number of Visits	2,751	2,521	2,521	2,521
Dollars Spent	\$401,789	\$396,332	\$396,332	\$396,332
Cost per Visit	\$146	\$157	\$157	\$157
Communicable Disease Bulletin				
Number of Issues	2	2	2	2
Number of Recipients per Issue	11,000	11,000	11,000	11,000
Dollars Spent	\$22,500	\$22,500	\$22,500	\$22,500
Cost per Recipient per Issue	\$1.02	\$1.02	\$1.02	\$1.02
PREVENTION/EDUCATION PROGRAMS				
Counseling, Testing, Referral and Partner Notification				
Number of Pre-Test Counseling Sessions	89,206	79,406	72,000	72,720
Dollars Spent	\$3,920,916	\$3,920,916	\$3,920,916	\$3,960,577
Cost per Session	\$44	\$49	\$54	\$54
Health Education, Risk Reduction and Community Level Prevention		(# 00 <b>0</b>	<b>(2.5</b> 00	(2.127
Number of Educational Contacts	67,802	67,802	62,500	63,125
Dollars Spent	\$3,814,703	\$3,814,703	\$3,814,703	
Cost per Contact	\$56	\$56	\$61	\$61
Materials Distribution				
Number of Pieces of Material Distributed	1,900,000	1,900,000	620,000	651,000
Dollars Spent	\$285,000	\$456,132	\$165,573	\$173,852
Cost per Unit	\$0.15	\$0.24	\$0.27	\$0.27
SURVEILLANCE/EPIDEMIOLOGY				
Surveillance: Number of Diagnosed New Cases ***				
Number of Diagnosed AIDS Cases	1,385	1,346	1,308	1,271
Number of Diagnosed HIV Cases	2,226	2,023	1,887	1,916
Dollars Spent	\$1,013,856	\$1,067,153	\$1,120,511	
Cost per Case Investigated	\$281	\$317	\$351	\$352

Note: \* Numbers may not add due to rounding

<sup>\*\*</sup> Fiscal year 2005 figures reflect May 2004 – June 2005 (14 months); fiscal year 2006 figures reflect July 2005 – May 2006 (11 months)

<sup>\*\*\*</sup> Based on calendar year; numbers are estimates because actuals for the entire year are unavailable.

## M00F05.01 POST MORTEM EXAMINING SERVICES - OFFICE OF THE CHIEF MEDICAL EXAMINER

### PROGRAM DESCRIPTION

Sections 5-301 to 312, of the Health-General Article establish the following objectives for the Office of the Chief Medical Examiner: to investigate violent and suspicious deaths or those unattended by a physician; to keep reports of all investigated deaths; to perform autopsies when necessary and in all cases to determine the cause and manner of death; to complete death certificates with the required information; to furnish the State's Attorney records relating to every death in which, in the judgment of the medical examiner, further investigation is deemed advisable; and to make the Office's records available to courts, the family of the deceased and others. Title 10, Subtitle 35, of the Code of Medical Regulations mandates the involvement of the Office of the Chief Medical Examiner to investigate all deaths of firefighters and State Fire Marshal personnel; to allow for cornea tissue removal and internal organs for transplantation; to report any communicable disease related death to the appropriate health officer; and to investigate deaths in a State funded or State operated facility.

#### **MISSION**

The mission of the Office of the Chief Medical Examiner is to:

- provide competent, professional, thorough and objective death investigations in cases mandated in Maryland statute, thus
  assisting State's Attorneys, courts, law enforcement agencies and especially families in understanding related issues;
- strengthen partnerships between the Federal, State and local governments, and the business community through the training and education of physicians, other health professionals, members of the legal and law enforcement profession, as well as other individuals involved in death investigations;
- cooperate with and support research programs directed at increasing knowledge of the pathology of disease and other conditions contributing to injury and death in our communities; and
- protect and promote the health of the public and assist the development of programs to prevent injury and death whenever possible.

#### **VISION**

The vision of the Office of the Chief Medical Examiner is a world class and professional death investigation system grounded in the principles of quality, accountability, efficiency, objectivity and sensitivity towards each victim's family members.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Provide timely death investigation with sensitivity and balance towards family members.

**Objective 1.1** During fiscal year 2008, 99% of all medical examiner cases requiring autopsy will be examined and ready for release within 24 hours of admission to the Office of the Chief Medical Examiner.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total deaths investigated	8,556	8,926	9,100	9,100
Output: Cases Autopsied	3,945	4,155	4,175	4,175
Quality: Percent of cases released within 24 hours	97%	99%	99%	99%

Goal 2. Provide State's Attorney with autopsy reports on all medical examiner cases where further investigation is deemed advisable.

Objective 2.1 By fiscal year 2008, 90% of all autopsy reports will be completed and forwarded, when necessary, to the State's

Attorney's office within 60 working days following the investigation.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Autopsies performed	3,945	4,155	4,175	4,175
Number of Medical Examiners (FTE)	13.6	13.6	14.6	14.6
Outcome: Percent of reports completed within 60 days	76%	85%	90%	90%
Efficiency: Ratio of autopsies to Medical Examiners, including Chief				
Medical Examiner	290	306	286	286

#### M00F06.01 OFFICE OF PREPAREDNESS AND RESPONSE

#### PROGRAM DESCRIPTION

The Office of Preparedness and Response (OP&R) is a newly created office under the Deputy Secretary for Public Health that oversees programs to enhance the preparedness activities on the State and local levels for the Department of Health and Mental Hygiene (DHMH). Projects in this office are designed to establish a process for strategic leadership, direction, coordination, and assessment of activities to ensure state and local readiness. Further, interagency collaboration and preparedness for bioterrorism, other health threats and emergencies are key aspects of the work conducted under the leadership of OP&R. Most of the projects in this new office are federally funded. Federal resources include: (1) the Centers for Disease Control and Prevention's (CDC) Public Health Preparedness and Response for Bioterrorism Grant; (2) the CDC Pandemic Influenza Grant; (3) the Cities Readiness Initiative (CRI); (4) the Health Resources and Services Administration's (HRSA) National Bioterrorism Hospital Preparedness Program; and (5) the Department of Justice program. This is the first time that all of these federal projects are being managed by a single office.

#### MISSION

The mission of the Office of Preparedness and Response is to provide expert technical guidance and leadership for DHMH as the lead for Emergency Support Function 8 (ESF8 health and medical) to coordinate a public health emergency response in the State of Maryland

#### VISION

The Office of Preparedness and Response's vision is that preparedness is a state-community partnership and that every county, neighborhood, and person in the State of Maryland is knowledgeable and prepared for any public health emergency.

#### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

**Goal 1.** To maintain and improve the Office of Preparedness and Response's technical expertise in public health preparedness and emergency response.

**Objective 1.1** By fiscal year 2008, 80% of local health department staff will receive relevant, state-of-the-art training and continuous education opportunities.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Output: Percent of staff who received the required public				
health and emergency response trainings	n/a	n/a	*	80%

Goal 2. To expand compliance with the National Incident Management System (NIMS) for our partners at the State and local levels (including hospitals).

Objective 2.1 By fiscal year 2008, 100% of the local health departments and hospitals will be compliant with the National Incident Management System (NIMS).

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	Estimated
Output: Percent of local health departments that are NIMS compliant	n/a	n/a	*	100%
Percent of hospitals that are NIMS compliant	n/a	n/a	*	100%

Goal 3. To develop and implement preparedness plans and programs to address current and emerging public health threats.

Objective 3.1 By fiscal year 2010, 100% of the State and local health department operational plans will be completed.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of local health departments that				
completed Preparedness related Operational Plans	n/a	n/a	*	80%

## M00F06.01 OFFICE OF PREPAREDNESS AND RESPONSE (Continued)

Objective 3.2 By fiscal year 2012, 100% of local health departments will have exercises every year.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of local health departments that exercised				
Preparedness related Operational plans	n/a	n/a	*	80%

Note: \* New performance measures have been established for this Office. Data will be collected for these new measures starting fiscal year 2007.

### M00103.01 SERVICES AND INSTITUTIONAL OPERATIONS – WESTERN MARYLAND CENTER

#### PROGRAM DESCRIPTION

Western Maryland Hospital Center (WMHC), a specialty hospital and comprehensive care facility, operated by the State of Maryland, provides a wide range of health and rehabilitative services for the residents of Maryland. The Center operates by law as set forth in the Annotated Code of Maryland (Health Article 19, Section 501-507) for the treatment of patients who need constant medical and nursing care by reason of chronic illness or infirmity or who have chronic disability amenable to rehabilitation.

#### **MISSION**

We give Marylanders a second chance for quality of life through exceptional rehabilitation and healthcare services in our healing environment.

#### VISION

Our exceptional people and healing environment will provide comfort in mind, body, and spirit to those whose lives we touch.

## KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

**Goal 1.** To operate with a "Culture of Safety," free from accidents, injuries, and medication errors for all who live, rehabilitate, and work at Western Maryland Hospital Center.

**Objective 1.1** During fiscal year 2008 WMHC will maintain a patient/resident fall rate of 1.2 or fewer falls per 1,000 Patient Care Days (PCDs).

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	Estimated
Input: Number of PCDs	33,403	31,405	34,310	32,940
Number of falls	31	41	41	36
Outcome: Patient/resident fall rate per 1,000 PCDs	.9	1.3	1.2	1.1

**Objective 1.2** During fiscal year 2008 WMHC will maintain a medication error rate of 5.4 or fewer errors per 1,000 Patient Care Days (PCDs).

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of PCDs	33,403	31,405	34,310	32,940
Number of medication errors	173	175	185	171
Outcome: Medication error rate per 1,000 PCDs	5.2	5.6	5.4	5.2

**Goal 2.** Provide monitoring and intervention sufficient to prevent acquired pneumonia among patients/ residents of Western Maryland Hospital Center.

**Objective 2.1** During fiscal year 2008 WMHC will maintain a pneumonia infection rate of 1.00 or fewer occurrences per 1,000 Patient Care Days (PCDs).

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of PCDs	33,403	31,405	34,310	32,940
Number of acquired pneumonia infections	33	30	34	33
Outcome: Rate of pneumonia infection occurrence per 1,000 PCDs	.99	.96	.99	1.00

## M00I03.01 SERVICES AND INSTITUTIONAL OPERATIONS – WESTERN MARYLAND CENTER (Continued)

## Goal 3. Ensure quality care for all patients

Objective 3.1 During fiscal year 2008 WMHC will maintain a nosocomial (acquired within the facility) pressure ulcer rate of .80 or fewer nosocomial pressure ulcers per 1,000 Patient Care Days. (PCDs).

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Input: Number of PCDs	33,403	31,405	34,310	32,940
Number of nosocomial pressure ulcers	27	25	27	26
Outcome: Nosocomial pressure ulcers rate per 1,000 PCDs	.81	.80	.79	.79

Goal 4. Provide a program that emphasizes optimal Dialysis through ensuring dialysis adequacy.

Objective 4.1 During fiscal year 2008 at least 85 percent of hemodialysis treatments performed at WMHC will yield a Urea Reduction Rate (URR) >65%.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Input: Number of dialysis treatments	2,906	3,020	2,820	2,820
Outcome: Percentage with URR > 65%	96%	91%	85%	85%

	2005	2006	2007 Estimated	2008 Estimated
Performance Measures	Actual	Actual		
Inpatient Census:				
Admissions	68	69	94	70
Discharges	72	50	63	52
Inpatients Treated	164	161	187	164
Average Daily Inpatients Treated	92	86	91	90
Beds Operated	123	123	123	123
Occupancy Percent	74.8%	69.9%	74.0%	73.2%
Chronic Hospital - Complex:				
Patient Days	7,300	5,475	6,570	6,588
Average Daily Inpatients Treated	20	15	18	18
Per Diem Cost	\$595	\$804	\$715	\$678
Average Length of Stay	365	365	365	366
Cost per Admission	\$217,210	\$293,332	\$261,017	\$248,265
Chronic Hospital - Regular:				
Patient Days	5,012	4,745	4,380	4,392
Average Daily Inpatients Treated	14	13	12	12
Per Diem Cost	\$589	\$618	\$707	\$728
Average Length of Stay	365	365	365	366
Cost per Admission	\$214.947	\$225,703	\$257,969	\$266,434

## M00103.01 SERVICES AND INSTITUTIONAL OPERATIONS – WESTERN MARYLAND CENTER (Continued)

Performance Measures	2005 Actual		2007 Estimated	
Comprehensive Care - Psych:				
Patient Days	10,967	11,315	13,870	13,542
Average Daily Inpatients Treated	30	31	38	37
Per Diem Cost	\$433	\$425	\$408	\$392
Average Length of Stay	365	365	365	366
Cost per Admission	\$158,100	\$155,262	\$149,059	\$143,620
Comprehensive Care - Skilled:				
Patient Days	10,124	9,855	8,395	8,418
Average Daily Inpatients Treated	28	27	23	23
Per Diem Cost	\$262	\$279	\$335	\$342
Average Length of Stay	365	365	365	366
Cost per Admission	\$95,580	\$101,663	\$122,231	\$125,001
Ancillary Services				
Patient Days	33,403	31,390	33,215	32,940
Ancillary Services Per Diem Cost	\$112	\$130	\$132	\$136
Renal Dialysis Services				
Patients Treated	41	50	40	40
Treatments	2,906	3,020	2,820	2,820
Average Cost Per Treatment	\$257.99	\$334.18	\$303.55	\$335.31
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$6,420,540	\$6,818,789	\$6,005,987	\$6,035,692
Disproportionate Share Payments	\$44,406	\$19,605	\$566,840	\$566,840
Project Summary:				
General Administration		\$2,959,025	\$2,834,694	\$2,690,667
Dietary Services		\$928,856	\$1,011,973	\$764,979
Household and Property Services		\$2,432,788	\$2,703,251	\$2,546,067
Hospital Support Services		\$1,423,136	\$1,356,755	\$1,410,630
Patient Care Services		\$8,295,241	\$9,562,545	\$9,580,972
Ancillary Services		\$2,921,052	\$3,178,641	\$3,330,243
Renal Dialysis Services		\$601,249	\$191,281	\$430,818
Non-Reimbursable Services		\$1,291,234	\$1,325,399	\$1,241,310
Total		\$20,852,581	\$22,164,539	\$21,995,686

Note: \*Data may not add due to rounding.

### M00104.01 SERVICES AND INSTITUTIONAL OPERATIONS – DEER'S HEAD CENTER

#### PROGRAM DESCRIPTION

Deer's Head Hospital Center (DHHC) provides:

- Chronic hospital care and treatment to patients requiring acute rehabilitation, as well as complex medical management for respiratory, coma, traumatic brain injury, spinal cord injury, wound management, dementia, cancer care, and quarantined tuberculosis (referred by health departments throughout the State of Maryland);
- Long-term comprehensive care for patients no longer in need of hospital level care but whose needs require services that are beyond those typically offered in private sector nursing homes; and
- Inpatient and outpatient renal dialysis services.

#### MISSION

Deer's Head Hospital Center provides compassionate interdisciplinary care to meet the needs of our community.

#### VISION

Deer's Head Hospital Center will be the provider and employer of choice, offering quality state-of-the-art care in a team environment.

#### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

**Goal 1.** To operate with a "Culture of Safety," free from accidents, injuries, and medication errors for all who reside and/or those who rehabilitate at Deer's Head Hospital Center (DHHC).

Objective 1.1 During fiscal year 2008 DHHC estimates that the patient/resident fall rate will be 8.0 falls per 1,000 Patient Care Days (PCDs).

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	Estimated
Input: Number of PCDs	29,593	29,804	29,565	31,025
Number of falls	245	228	237	248
Outcome: Fall rate per 1,000 PCDs	8.3	7.6	8.0	8.0

**Objective 1.2** During fiscal year 2008 the medication error rate will remain less than 3.5 errors per 1,000 Patient Care Days (PCDs).

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of PCDs	29,593	29,804	29,565	31,025
Number of medication errors	76	102	103	108
Outcome: Medication error rate per 1,000 PCDs	2.6	3.4	3.5	3.5

Goal 2. To ensure quality of care for all patients.

**Objective 2.1** During fiscal year 2008 the nosocomial pressure ulcer rate will remain less than 1 per 1,000 Patient Care Days (PCDs).

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of PCDs	29,593	29,804	29,565	31,025
Number of patients/residents nonsocomial pressure ulcers	*	*	29	30
Outcome: Nosocomial pressure ulcer rate per 1,000 PCD	*	*	.98	.97

Note: \* Performance Measure revised – actual data for revised measure not available for 2005 and 2006.

## M00I04.01 SERVICES AND INSTITUTIONAL OPERATIONS – DEER'S HEAD CENTER (Continued)

Goal 3. Improve quality and accessibility to a consistently increasing end stage renal disease population.

**Objective 3.1** The percentage of the total dialysis population on peritoneal dialysis (PD) will be at or greater than the national peer group rate of 8.0%.

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	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total number of patients on dialysis	177	191	177	185
Number of patients on peritoneal dialysis	19	19	18	19
Outcome: Percent total dialysis population on PD	11%	10%	10%	10%

**Objective 3.2** The percentage of hemodialysis patients who achieve a URR (urea reduction rate, measuring adequacy of dialysis) of 65 will be equal to or greater than the Mid Atlantic Renal Coalition goal of 85%.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hemodialysis patients with URR test done	989	1,011	1,000	1,000
Outcome: Percent of hemodialysis patients who achieve URR of 65	84%	90%	87%	87%

2005	2006	2007	2008
Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
229	262	225	240
198	259	198	225
243	341	243	275
81	80	81	85
114	114	114	114
71%	70%	71%	75%
730	730	730	732
2	2	2	2
\$784	\$675	\$707	\$672
365	365	365	366
\$286,264	\$246,223	\$257,903	\$245,883
4,380	4,380	4,380	5,856
12	12	12	16
\$456	\$490	\$465	\$361
34	26	30	30
\$15,491	\$12,741	\$13,957	\$10,836
24,522	24,090	24,455	24,522
67	66	67	67
\$415	\$449	\$478	\$473
365	365	365	366
\$151,629	\$164,057	\$174,589	\$173,265
29,632	29,200	29,565	31,110
\$81	\$93	\$92	\$90
	229 198 243 81 114 71%  730 2 \$784 365 \$286,264  4,380 12 \$456 34 \$15,491  24,522 67 \$415 365 \$151,629	Actual         Actual           229         262           198         259           243         341           81         80           114         114           71%         70%           730         730           2         2           \$784         \$675           365         365           \$286,264         \$246,223           4,380         4,380           12         12           \$456         \$490           34         26           \$15,491         \$12,741           24,522         24,090           67         66           \$415         \$449           365         365           \$151,629         \$164,057           29,632         29,200	Actual         Actual         Estimated           229         262         225           198         259         198           243         341         243           81         80         81           114         114         114           71%         70%         71%           730         730         730           2         2         2           2         2         2           2         2         2           365         365         365           \$286,264         \$246,223         \$257,903           4,380         4,380         4,380           12         12         12           \$456         \$490         \$465           34         26         30           \$15,491         \$12,741         \$13,957           24,522         24,090         24,455           67         66         67           \$415         \$449         \$478           365         365         365           \$151,629         \$164,057         \$174,589           29,632         29,200         29,565

## M00I04.01 SERVICES AND INSTITUTIONAL OPERATIONS – DEER'S HEAD CENTER (Continued)

	2005	2006	2007	2008
Performance Measures *	Actual	Actual	Estimated	Estimated
Renal Dialysis Services:				
Patients Treated	177	191	177	185
Treatments	14,823	16,815	16,076	16,028
Average Cost Per Treatment	\$328.22	\$275.56	\$345.39	\$311.53
Hospital Patient Recoveries:				
Medicare, Insurance and Sponsors	\$6,061,016	\$4,658,132	\$4,490,357	\$4,974,215
Disproportionate Share Payments	\$23,795	\$12,938	\$131,200	\$131,200
Project Summary:				
General Administration		1,897,155	1,944,003	1,753,692
Dietary Services		899,098	915,335	881,696
Household and Property Services		2,788,769	2,690,769	2,779,138
Hospital Support Services		941,103	986,942	943,978
Patient Care Services		7,779,404	8,551,723	8,694,500
Ancillary Services		1,867,816	1,892,478	1,986,117
Renal Dialysis Services		1,118,026	1,156,856	1,193,455
Non-Reimbursable Services		3,698,894_	4,616,289	4,015,290
Total		20,990,265	22,754,395	22,247,866

Note: \* Data may not add due to rounding.

## M00J02.01 LABORATORY SERVICES - LABORATORIES ADMINISTRATION

#### PROGRAM DESCRIPTION

Assist the Department to protect the people in Maryland against the spread of communicable and infectious diseases by identifying the cause of disease outbreaks, by continuous laboratory-based disease surveillance and by laboratory monitoring for the emergence and reemergence of infectious disease agents in the State; to provide laboratory data for environmental safety and enforcement of environmental protection laws; to ensure reliable and safe medical laboratory services; and to support enforcement and surveillance programs of DHMH, local health departments, other State agencies and various federal agencies to protect the public health.

#### MISSION

It shall be the mission of this Administration to promote, protect and preserve the health and well-being of the people in Maryland from the consequences of communicable diseases, treatable genetic disorders, environmental factors, and from unsafe food, drugs, and consumer products by promoting and enforcing standards of quality in cooperation with both public and private agencies at the local, State, and federal levels. This mission shall be accomplished with maximum public benefit at a minimum cost to the people in Maryland.

#### VISION

We envision a future in which all citizens of Maryland are protected from infectious diseases, environmental hazards, hereditary disorders and substandard consumer products through surveillance, enforcement of standards, assessment and leadership skills provided by the State Public Health Laboratory System.

#### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

**Goal 1.** Adopt cutting edge scientific technology to improve the quality and reliability of public health laboratory practice for prevention of disease and promotion of health.

**Objective 1.1** By fiscal year 2008 increase the number of genetic amplification methods to twenty-six to detect emerging and reemerging infectious diseases such as West Nile Virus and other mosquito-borne viral diseases, foodborne viruses and enteric viruses, as well as bioterrorism agents.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Output: Number of genetic amplification techniques	19	22	24	26

Objective 1.2 During fiscal year 2008 maintain pulse field gel electrophoresis (PFGE) to identify seven microorganisms causing foodborne and contagious diseases for submission to the National PulseNet patterns of infectious agents to allow early detection of potential disease outbreaks.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Output: Types of microbes identified by PFGE	7	7	7	7

Goal 2. Maintain Newborn Screening to detect hereditary disorders that are treatable to prevent mental retardation, other defects, and death.

Objective 2.1 During fiscal year 2008 maintain the number of hereditary disorders screened in newborns to 33.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Output: Number of hereditary disorders tested for in newborn babies	32	33	33	33

## M00J02.01 LABORATORY SERVICES – LABORATORIES ADMINISTRATION (Continued)

**Objective 2.2** During fiscal year 2008 maintain turnaround time for test results within 3 business days.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Output: Number of tests	7,989,075	9,257,768	9,267,000	9,267,000
Quality: Turnaround time for test results (days)*	3	3	3	3

Note: \*Newborn screenings only

**Goal 3.** Expand laboratory preparedness and response to bioterrorism and chemical terrorism.

Objective 3.1 During fiscal year 2008 maintain statewide network of clinical, environmental and veterinary laboratories to serve as sentinels for early detection of potential agents of bioterrorism which are linked to the National Laboratory Response Network through the State Public Health Laboratory.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Quantity: Number of clinical, environmental and veterinary labs				
in Maryland linked to National Laboratory Bioterrorism Network	58	56	56	56

**Objective 3.2** During fiscal year 2008, continue responding to potential bioterrorism and chemical terrorism threats to public health.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Output: Number of samples tested in response to potential bioterrorism				
threats	313	191	200	200
Number of samples tested in response to potential chemical terrorism				
threats	1	31	20	20

Goal 4. Promote quality and reliability of laboratory test results to support public health and environmental programs.

**Objective 4.1** During fiscal year 2008 maintain quality of infectious bacterial disease testing to 98% based on national proficiency testing service.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of tests	153,265	155,318	155,000	155,000
Outcome: Percent accuracy in proficiency testing (samples)	100%	100%	98%	98%

**Objective 4.2** During fiscal year 2008 maintain quality of viral disease testing to 98% based on national proficiency testing service.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Output: Number of tests	680,005	633,328	633,000	633,000
Outcome: Percent accuracy in proficiency testing	100%	98%	98%	98%

**Objective 4.3** During fiscal year 2008 maintain quality of environmental testing to 95% based on national proficiency testing service.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Output: Number of tests	216,351	214,125	214,000	214,000
Outcome: Percent accuracy in proficiency testing	97%	97%	95%	95%

## M00J02.01 LABORATORY SERVICES - LABORATORIES ADMINISTRATION (Continued)

**Objective 4.4** During fiscal year 2008 maintain quality of newborn screening for hereditary disorders to 98% based on national proficiency testing service.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Output: Number of tests*	7,989,075	9,257,768	9,267,000	9,267,000
Outcome: Percent accuracy in proficiency testing	100%	100%	98%	98%

Note: \*Newborn screenings only

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Laboratory Services:				
Public Health Microbiology	153,265	155,318	155,000	155,000
Virology and Immunology	525,297	490,124	490,000	490,000
Newborn and Childhood Screening	8,018,806	9,290,268	9,300,000	9,300,000
Molecular Biology	240,781	201,989	202,000	202,000
Environmental Microbiology	63,072	60,443	60,000	60,000
Environmental Chemistry	<u>153,279</u>	<u>153,682</u>	<u>154,000</u>	<u>154,000</u>
Total Tests Performed	9,154,500	10,351,824	10,361,000	10,361,000
Laboratory Fee Collections	\$3,092,215	\$2,789,209	\$3,080,000	\$3,412,000
Drug Control:				
Drug Inspections	503	518	525	525
Permits/Controlled Dangerous Substances	6,689	17,466	15,100	15,100
Drug Control Collections	\$760,293	\$990,142	\$1,394,480	\$1,394,480

#### M00K02.01 ALCOHOL AND DRUG ABUSE ADMINISTRATION

#### PROGRAM DESCRIPTION

Alcohol and Drug Abuse Administration (ADAA) is responsible for the establishment and support of a comprehensive alcohol and drug abuse service delivery system. ADAA develops, establishes, regulates and promotes, monitors and supports programs for prevention, treatment and rehabilitation related to the misuse of alcohol and drugs. This program also promotes and conducts substance abuse related education, training, data collection and research.

#### **MISSION**

The Alcohol and Drug Abuse Administration is committed to providing access to a quality and effective substance abuse prevention, intervention and treatment service system for the citizens of Maryland.

#### VISION

The Alcohol and Drug Abuse Administration envisions a future in which we substantially increase the number of Maryland citizens who enjoy a healthy drug free life by:

- Creating communities that possess the protective factors that discourage substance abuse, and
- Providing high quality addictions treatment on request.

### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Provide a comprehensive continuum of accessible treatment services for women with children.

Objective 1.1 By fiscal year 2008 at least 75% of mothers assessed for substance abuse problems delivering newborns exposed to heroin, crack cocaine, or cocaine and living in designated jurisdictions will be placed into substance abuse treatment under the Department of Human Resources' Children in Need of Assistance–Drug-Affected Babies Pilot project.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Input: Number of mothers delivering drug-affected newborns				
assessed for substance abuse problems	276	300	300	300
Output: Number of assessed mothers delivering drug-affected				
newborns placed into treatment programs	222	162	240	240
Outcome: Percent of assessed mothers placed into treatment programs	80%	54%	80%	80%
Quality: Number of mothers placed in treatment programs				
successfully completing the program	151	46	180	180
Percent of mothers placed in treatment successfully completing				
the program	68%	28%	75%	75%

Goal 2. Provide an effective length of treatment in the continuum of care.

**Objective 2.1** By fiscal year 2008, 62% of the patients in ADAA funded outpatient programs are retained in treatment at least 90 days.

reast 50 days.				
·	2005	2006**	2007	2008
Performance Measures	Actual	Estimated	Estimated	Estimated
ADOLESCENTS				
Output: Number of patients discharged from outpatient services	3,254	2,609	3,300	3,300
during the fiscal year				
Outcome: Percent of patients retained in treatment at least 90 days	61%	58%	62%	62%
ADULTS				
Output: Number of patients discharged from outpatient services	17,732	16,633	18,000	18,000
during the fiscal year				•
Outcome: Percent of patients retained in treatment at least 90 days	60%	58%	62%	62%

Note: \*\* During fiscal year 2006 ADAA moved from the HATS database system to a new Web based data collection system (SMART). The change into the new system has resulted in delays beyond the ordinary, thus the figures are not final.

## M00K02.01 ALCOHOL AND DRUG ABUSE ADMINISTRATION (Continued)

**Objective 2.2** By fiscal year 2008, 60% of the patients in ADAA funded halfway house programs are retained in treatment at least 90 days.

	2005	2006**	2007	2008
Performance Measures	Actual	Estimated	Estimated	<b>Estimated</b>
ADULTS*				
Output: Number of patients discharged from halfway house programs				
during the fiscal year	1,216	1,237	1,300	1,300
Outcome: Percent of patients retained in treatment at least 90 days	58%	53%	60%	60%

Note:

**Objective 2.3** By fiscal year 2008, 50% of the patients completing ADAA funded intensive outpatient programs enter another level of treatment within thirty days of discharge.

	2005	2006**	2007	2008
Performance Measures	Actual	Estimated	Estimated	Estimated
ADOLESCENTS				
Output: Number of patients completing intensive outpatient services	88	139	150	150
Outcome: Percent of patients entering another level of treatment				
within 30 days of discharge	48%	33%	50%	50%
ADULTS				
Output: Number of patients completing intensive outpatient services	1,635	3,154	3,250	3,250
Outcome: Percent of patients entering another level of treatment				
within 30 days of discharge	43%	37%	50%	50%

**Objective 2.4** By fiscal year 2008, 75% of the patients completing ADAA funded detoxification programs enter another level of treatment within 30 days of discharge.

	2005	2006**	2007	2008
Performance Measures	Actual	Estimated	<b>Estimated</b>	Estimated
Output: Number of patients completing detoxification services	2,497	1,347	2,500	2,500
Outcome: Percent of patients entering another level of treatment				
within 30 days of discharge	68%	39%	75%	75%

Goal 3. Provide treatment services that decrease substance use and improve social functioning. \*\*

**Objective 3.1** By fiscal year 2008 the number of patients using substances at completion of treatment will be reduced to 75% among adolescents and 72% among adults from the number of patients who were using substances at admission to treatment.

	2005	2006**	2007	2008
Performance Measures	Actual	Estimated	Estimated	Estimated
ADOLESCENTS				
Input: Number of patients using substances at admission	1,712	1,763	1,800	1,800
Output: Number of patients using substances at completion	667	572	450	450
Outcome: Percent decrease in substance abuse during treatment	61%	68%	75%	75%
ADULTS				
Input: Number of patients using substances at admission	14,554	14,541	15,000	15,000
Output: Number of patients using substances at completion	5,409	4,325	4,200	4,200
Outcome: Percent decrease in substance abuse during treatment	63%	70%	72%	72%

Note: \*\* During fiscal year 2006 ADAA moved from the HATS database system to a new Web based data collection system (SMART). The change into the new system has resulted in delays beyond the ordinary, thus the figures are not final.

<sup>\*</sup> Adolescent residential programs are not halfway houses.

## M00K02.01 ALCOHOL AND DRUG ABUSE ADMINISTRATION (Continued)

**Objective 3.2** By fiscal year 2008 the number of employed adult patients at completion of treatment will increase to 29% from the number of patients who were employed at admission to treatment.

	2005	2006**	2007	2008
Performance Measures	Actual	Estimated	Estimated	Estimated
Input: Number of patients employed at admission	7,662	8,337	8,500	8,500
Outcome: Number of patients employed at completion of treatment	9,706	10,443	10,965	10,965
Percent increase in employment at completion of treatment	27%	25%	29%	29%

**Objective 3.3** By fiscal year 2008 the average arrest rate per patient during treatment will decrease to 75% among adolescents and 80% among adults.

	2005	2006**	2007	2008
Performance Measures	Actual	Estimated	Estimated	Estimated
ADOLESCENTS				
Input: Average arrest rate at admission	0.730	0.900	0.900	0.900
Output: Average arrest rate at discharge	0.276	0.240	0.225	0.225
Outcome: Percent decrease in arrest rate during treatment	62%	73%	75%	75%
ADULTS				
Input: Average arrest rate at admission	0.570	0.693	0.700	0.700
Output: Average arrest rate at discharge	0.143	0.063	0.140	0.140
Outcome: Percent decrease in arrest rate during treatment	75%	91%	80%	80%

**Note: \*\*** During fiscal year 2006 ADAA moved from the HATS database system to a new Web based data collection system (SMART). The change into the new system has resulted in delays beyond the ordinary, thus the figures are not final.

## M00K02.01 ALCOHOL AND DRUG ABUSE ADMINISTRATION (Continued)

	2005	2006	2007	2008
Performance Measures	Actual	Estimated	Estimated	Estimated
Outpatient:				
Completion Rate	45%	55%	55%	55%
Average Length of Stay for Completion Discharges	183	185	185	185
Patients Treated	33,445	34,000	34,500	35,000
Intensive Outpatient:				
Completion Rate	38%	45%	45%	45%
Average Length of Stay for Completion Discharges	131	135	135	135
Patients Treated	6,847	7,000	7,100	7,150
Halfway House:		·		
Completion Rate	47%	50%	50%	50%
Average Length of Stay for Completion Discharges	182	185	185	185
Patients Treated	1,600	1,700	1,725	1,750
Long Term Residential:				
Completion Rate	60%	60%	60%	60%
Average Length of Stay for Completion Discharges	124	125	125	125
Patients Treated	1,377	1,400	1,425	1,450
Therapeutic Community:				
Completion Rate	62%	65%	65%	65%
Average Length of Stay for Completion Discharges	171	175	175	175
Patients Treated	585	600	625	650
Intensive Care Facility:				
Completion Rate	75%	75%	75%	75%
Average Length of Stay for Completion Discharges	24	30	30	30
Patients Treated	11,201	11,500	11,750	12,000
Methadone:				
Completion Rate	12%	25%	25%	25%
Average Length of Stay for Completion Discharges	940	940	940	940
Patients Treated	8,939	9,000	9,250	9,500
Total Patients Treated	63,994	65,200	66,375	67,500

## M00L01.00 MENTAL HYGIENE ADMINISTRATION

### PROGRAM DESCRIPTION

Health-General Article, Title 10, 11, and 12 and Title 16, Subtitle 1-3 establish the Mental Hygiene Administration (MHA) under the Secretary of Health and Mental Hygiene. The Administration is charged with the responsibility for treatment and rehabilitation of individuals with mental illness.

### MISSION

The mission of the Mental Hygiene Administration is to create and manage a coordinated, comprehensive, accessible, culturally sensitive, and age appropriate system of publicly funded services and supports for individuals who have psychiatric disorders; and, in conjunction with stakeholders, provide treatment and rehabilitation in order to promote and maintain resiliency, health, and recovery.

### VISION

There will be comprehensive accessible array of public and private services. These services will help individuals empower themselves to achieve the highest level of participation in community life.

## KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

**Goal 1.** Mental Hygiene Administration (MHA) will increase the abilities of people with mental illness to live successfully in the community.

**Objective 1.1** By fiscal year 2008, 75% of adult consumers surveyed will report that receiving mental health services has allowed them to deal more effectively with daily problems.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of adults receiving mental health services*	48,220	49,772	49,449	50,732
Number of adults surveyed who answered the specific				
question on effectively dealing with daily problems	438	748	500	500
Outcome: Percent of surveyed adults who report mental health services				
have allowed them to deal more effectively with daily problems	70%	76%	74%	75%

**Objective 1.2** By fiscal year 2008, 55% of parents/caretakers surveyed will report that their child is better able to control his/her behavior as a result of receiving mental health services.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of children receiving mental health services*	43,857	42,943	43,851	44,988
Number of parents/caretakers surveyed who answered				
the specific outcome question on their child's behavior	790	729	500	500
Outcome: Percentage of parents/caretakers who report that the				
child is better able to control his/her behavior	55%	53%	54%	55%

Note: \*Based on claims paid through 11/30/06

# M00L01.00 MENTAL HYGIENE ADMINISTRATION (Continued)

Goal 2. MHA will promote recovery and ability of adults with Serious Mental Illness (SMI) and ability of children with Serious Emotional Disturbances (SED) to live in the community.

**Objective 2.1** By fiscal year 2008 MHA will maintain access to public mental health services (PMHS) for 14% of the population of adults in Maryland who have SMI.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Estimated number of adults who annually have SMI*	227,264	229,537	231,832	234,150
Output: Number of adults with SMI who receive services				
in the PMHS during the year**	30,092	31,380	31,647	32,468
Outcome: Percentage of adults with SMI who receive mental				
health services thru the PMHS during the year	13%	14%	14%	14%

**Objective 2.2** By fiscal year 2008 MHA will maintain access to public mental health services for 20% of population of children in Maryland who have SED.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Estimated number of children who annually have an SED*	154,556	156,101	157,662	159,238
Output: Number of children with SED who receive services				
in the PMHS during the year**	31,732	31,700	31,572	32,391
Outcome: Percentage of children with SED who receive mental				
health services thru the PMHS during the year	21%	20%	20%	20%

**Goal 3.** MHA will use the latest technology to promote recovery and abilities of persons with mental illness in State psychiatric facilities to move into less restrictive treatment settings.

**Objective 3.1** By fiscal year 2008 at least 64% of non-forensic patients will be discharged within 30 days.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of non-forensic patients discharged in a fiscal year	1,982	1,835	1,800	1,800
Outcome: Percentage of non-forensic patients discharged				
within 30 days of admission	64%	63%	64%	64%

Note: \*Percentage of total population under 18 years of age and over 18 years of age was calculated (Source: Estimated Maryland Total Population by Age Group, DHMH, Vital Statistics, July 1, 2003). A projected average annual growth rate of 1.04% was used to calculate population estimates for 2007 and 2008 (Historical and Projected Total Population for Maryland's Jurisdictions, Maryland Department of Planning, Planning Data Sources, September 2005). The federal prevalence rate of 5.4% of adults have serious mental illness (SMI) was then applied to the population estimates to obtain estimated number of adults who have SMI. The federal prevalence rate of 11% of children and adolescents have serious emotional disorders (SED) was then applied to the population estimates to obtain estimated number of children and adolescents who have SED.

<sup>\*\*</sup>Data based on claims paid through 11/30/06

### M00L01.02 COMMUNITY SERVICES - MENTAL HYGIENE ADMINISTRATION

### PROGRAM DESCRIPTION

The Mental Hygiene Administration, in conjunction with local core service agencies, operates the Public Mental Health System (PMHS) to provide mental health services to the citizens of Maryland. These services are delivered through private community based providers (profit and non-profit) and local health departments clinics and State operated facilities. This program provides funding for grants-based community mental health programs using General and federal funds.

Community based services are financed through a combination of grants and contracts with vendors and direct fee for service reimbursements. The fee for service system is operated by an administrative service organization, which under contract to the Mental Hygiene Administration, provides access to services, utilization management, eligibility determination based on medical necessity, claims processing and evaluation services. Services include inpatient hospital and residential treatment facility stays, outpatient treatment, psychiatric rehabilitation, counseling, and targeted case management. Grants and contracts are administered primarily through local Core Service Agencies.

This program shares the mission, goals, objectives, and performance measures of program M00L01.00 Mental Hygiene Administration

### OTHER PERFORMANCE MEASURES

### **Community Services**

•	2005	2006	2007	2008
Other Measures	Actual	Actual	<b>Estimated</b>	Estimated
Number of Customers: Non-Medicaid	16,574	17,894	12,870	11,970
Number of Consumers by Service Type				
(contains duplicate counts; multiple services and coverage types)				
Inpatient	0	1	0	0
Residential Treatment Centers	1	0	0	0
Outpatient	15,365	15,832	11,560	10,750
Rehabilitation	4,244	4,234	3,090	2,880
Case Management	1,591	1,764	1,290	1,200
Total	21,201	21.831	15,940	14,830

Note: 2007 estimates reflects the combined impact of an overall enrollment increase of 3% minus the projected shift of 30% of customers from this program for the uninsured to the program for the Medicaid-eligible (M00L01.03) due to implementation of the Primary Adult Care Waiver. The 2008 estimate reflects an overall enrollment increase of 3% minus an additional 10% shift from the program for the uninsured to the program for the Medicaid-eligible.

# M00L01.03 COMMUNITY SERVICES FOR MEDICAID RECIPIENTS - MENTAL HYGIENE ADMINISTRATION

### PROGRAM DESCRIPTION

The Mental Hygiene Administration, in conjunction with local core service agencies, operates the Public Mental Health System (PMHS) to provide mental health services to the citizens of Maryland. These services are delivered through private community based providers (profit and non-profit); local health department clinics and State operated facilities. This program provides funding for the community mental health programs for individuals eligible for Medicaid using General and federal funds.

Community based services are financed through direct fee for service reimbursements. The fee for service system is operated by an administrative service organization under contract to the Mental Hygiene Administration that provides access to services, utilization management, eligibility determination based on medical necessity, claims processing and evaluation services. Services include inpatient hospital and residential treatment facility stays, outpatient psychiatric rehabilitation, counseling and targeted case management.

This program shares the mission, goals, objectives and performance measures of program M00L01.00 Mental Hygiene Administration.

## OTHER PERFORMANCE MEASURES

## **Community Service for Medicaid Recipients**

	2005	2006	2007	2008
Other Measures	Actual	Actual	Estimated	Estimated
Number of Customers: Medicaid	75,503	74,821	80,430	83,750
Number of Consumers by Service Type				
(contains duplicate counts; multiple services and coverage types)				
Inpatient	7,574	6,604	6,740	6,870
Residential Treatment Centers	975	821	830	840
Outpatient	78,054	73,240	79,710	82,320
Rehabilitation	16,398	17,738	19,600	20,600
Case Management	3,143	3,230	3,810	4,020
Total	106,144	101,633	110,690	114,650

Note:

The 2007 estimate reflects the combined impact of an enrollment increase of 3% plus the projected 30% shift of customers from the program for the uninsured (M00L01.02) to this program for the Medicaid-eligible due to the Primary Adult Care Waiver. The 2008 estimate reflects an overall enrollment increase of 3% plus an additional 10% shift from the program for the uninsured to the Medicaid-eligible program.

# M00L03.01 SERVICES AND INSTITUTIONAL OPERATIONS – WALTER P. CARTER COMMUNITY MENTAL HEALTH CENTER

### PROGRAM DESCRIPTION

The Walter P. Carter Community Mental Health Center is located in the inner city of Baltimore and provides acute psychiatric care for up to thirty days for residents of Baltimore City. Admissions are limited to adults. Major objectives are to provide adequate and appropriate care; conduct physical and mental assessments that assure treatment is consistent with patient needs; provide support to families of patients, develop adequate aftercare plans; identify needs for medication therapy; and facilitate the patient and families in obtaining services in the community. The Center serves the criminal justice system by providing pre-trial and competency evaluations for the Baltimore City Court System. It maintains a management information database, which includes Medical Records and the collection and review of patient data and administrative data to assure that the facility maintains a high level of accountability.

### **MISSION**

To provide quality acute inpatient psychiatric facility care and services which are based upon the needs of patients, their families, and the community. These services are administered by staff committed to working collaboratively in a safe and caring environment.

### VISION

The Walter P. Carter Community Mental Health Center will promote excellence in care and services by continuous evaluation and improvement. This will be accomplished through effective leadership, consumer feedback, and team collaboration.

### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To maintain a high level of patient care.

Objective 1.1 In fiscal year 2008 maintain JCAHO accreditation.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Receiving JCAHO accreditation	Yes	Yes	Yes	Yes

Goal 2. Assess patient satisfaction, which will increase the effectiveness of treatment for the patients that is provided by the facility.\*

Objective 2.1 By 2008 the percent of clients who are satisfied with services will increase.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Input: Number of inpatients served during the year	414	680	748	823
Output: Number of completed patient satisfaction surveys	313	275	303	333
Outcome: Percent of patients reporting a satisfactory or better rating				
for their care on the survey	68%	97%	97%	98%

Note: \*Performance Measures/Indicators are defined by the questions on a Patient Satisfaction Survey form. In addition, three factors and an overall scale score are measured. The three factors are: treatment effectiveness, staff helpfulness, and hospital environment. All measurements are based on a 5 point Likert rating scale with 1 = strongly disagree; 2 = disagree; 3 = neutral; 4 = agree; 5 = strongly agree.

# M00L03.01 SERVICES AND INSTITUTIONAL OPERATIONS – WALTER P. CARTER COMMUNITY MENTAL HEALTH CENTER (Continued)

Goal 3. To provide safe care to patients in the least restrictive manner, consistent with appropriate clinical treatment methods.

Objective 3.1 By fiscal year 2008 the number of patient elopements, per 1,000 patient days, will be reduced.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Input: Number of patient days	18,132	18,044	18,250	18,300
Output: Number of elopements	1	5	3	2
Outcome: Number of elopements per 1000 patient days	.05	.28	.16	.11

**Objective 3.2** By fiscal year 2008 the number of patient seclusions, per 1,000 patient hours will be reduced.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	437,736	433,044	438,000	439,200
Output: Number of seclusion hours	273	110	45	25
Outcome: Number of seclusion hours per 1,000 patient hours	.62	.25	.10	.06

**Objective 3.3** By fiscal year 2008 the number of patient restraints, per 1,000 patient hours, will be reduced.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of restraint hours	263	204	102	45
Outcome: Number of restraint hours per 1,000 patient hours	.60	.47	.23	.10

**Objective 3.4** By fiscal year 2008 the number of lost work hours due to staff injury will be reduced.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Input: Number of hours worked by staff	251,704	251,817	278,408	278,408
Output: Number of hours lost due to injury	1,744	1,696	1,665	1,583
Outcome: Rate of lost hours per 1,000 hours worked	6.93	6.74	5.98	5.69

Goal 4. To improve psychiatric outcomes for patients.

**Objective 4.1** By fiscal year 2008 the proportion of patients readmitted to the Carter Center due to decline in their psychiatric condition, within 30 days of their discharge, will be no more than 4%.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	Estimated
Input: Number of discharges	413	684	752	828
Outcome: Number of patients re-admitted within 30 days	7	27	15	10
Percent of persons re-admitted within 30 days of discharge	1.69%	3.95%	1.99%	1.21%

# M00L03.01 SERVICES AND INSTITUTIONAL OPERATIONS - WALTER P. CARTER COMMUNITY MENTAL HEALTH CENTER (Continued)

## OTHER PERFORMANCE MEASURES \*

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census				
Admissions	414	680	750	825
Discharges	413	684	752	828
Inpatients Treated	414	680	750	825
Average Daily Inpatients Treated	50	49	50	50
Beds Operated	51	51	51	51
Occupancy Percent	98.0%	96.1%	98.0%	98.0%
Acute Care				
Patient Days	18,132	18,044	18,250	18,300
Average Daily Inpatients Treated	50	49	50	50
Per Diem Cost	\$517	\$558	\$540	\$546
Average Length of Stay	47	29	26	22
Cost per Admission	\$24,280	\$16,177	\$14,045	\$12,010
Ancillary Services				
Patient Days	18,132	18,044	18,250	18,300
Per Diem Cost	\$198	\$195	\$201	\$212
Hospital Patient Recoveries				
Medicaid, Medicare, Insurance and Sponsors	\$663,927	\$403,099	\$391,862	\$399,599
Disproportionate Share Payments	\$445,886	\$315,606	\$818,694	\$818,694
Project Summary				
General Administration		1,379,271	1,218,134	1,254,272
Dietary Services		442,690	497,923	537,850
Household and Property Services		2,082,655	2,063,841	2,098,439
Hospital Support Services		893,769	928,784	956,714
Patient Care Services		6,185,133	6,091,420	6,127,283
Ancillary Services		2,604,360	2,733,837	2,889,948
Non-Reimbursable Services		83,607	92,696	95,543
Total	\$	613,671,485	\$13,626,635	813,960,049

Note: \* Numbers may not add due to rounding.

# M00L04.01 SERVICES AND INSTITUTIONAL OPERATIONS - THOMAS B. FINAN HOSPITAL CENTER

### PROGRAM DESCRIPTION

The Thomas B. Finan Center, located in Cumberland, operates as a mental health hospital for adult and adolescent citizens of the entire State of Maryland. Ancillary services are provided to the Massie Unit (25-bed cottage for in-patient treatment of alcohol and drug addiction), the Jackson Unit (1 cottage for children in need of supervision and 1 cottage for juvenile drug offenders), and the Brandenburg Center (50-bed facility operated by the Department of Developmental Disabilities Administration).

#### MISSION

To provide as comprehensive an array as possible of safe and efficient mental health services to all patients admitted.

### VISION

To figure prominently in the consumer-centered mental health care delivery system envisioned by the Mental Hygiene Administration by the year 2008, providing comprehensive services for the chronically mentally ill as part of a continuum of care that will accommodate needs ranging from long-term hospital to occasional community support, and that will emphasize case management, consumer choice and community education.

### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

**Goal 1.** The Center will improve patient outcomes with the highest quality, individualized care, treatment, and rehabilitation appropriate to the patient's needs.

**Objective 1.1** By fiscal year 2008 the Center will reduce the number of seclusion hours and restraint hours.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	Estimated
Input: Number of patient hours	673,848	650,856	683,280	698,880
Outcome: Number of seclusion hours	98	55	54	53
Number of restraint hours	138	69	67	65
Number of seclusion hours per 1,000 patient hours	.15	.08	.08	.08
Number of restraint hours per 1,000 patient hours	.20	.11	.10	.09

**Objective 1.2** By fiscal year 2008 the Center will reduce the number of elopements per 1,000 Patient Days

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient days	28,077	27,119	28,470	29,120
Outcome: Number of elopements	5	4	4	4
Number of elopements per 1,000 patient days	.18	.15	.14	.14

**Goal 2.** The Center will maximize effective use of its resources to meet patient and other customer needs.

**Objective 2.1** By the end of fiscal year 2008 the Center's 30-day readmission rate will be less than 1.5%.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of discharges	309	227	315	315
Outcome: Number of readmissions within 30 days	7	5	4	4
Percent of readmissions within 30 days	2.27%	2.20%	1.27%	1.27%

# M00L04.01 SERVICES AND INSTITUTIONAL OPERATIONS - THOMAS B. FINAN HOSPITAL CENTER (Continued)

Objective 2.2 The Center will maintain JCAHO Accreditation.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Maintain Accreditation	Yes	Yes	Yes	Yes

**Objective 2.3** By the end of fiscal year 2008 the Center's patient satisfaction surveys will show an increased percentage of overall patient satisfaction.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of overall patient satisfaction	95%	86%	95%	96%

Goal 3. The Center will maintain a safe work environment for employees.

**Objective 3.1** By fiscal year 2008 the Center will decrease the number of employee injuries.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of employee hours worked	263,309	324,377	325,000	315,000
Output: Number of employee injuries	41	41	38	35
Outcome: Percent of employee injuries per 1,000 hours worked	.16	.13	.12	.11

# OTHER PERFORMANCE MEASURES \*

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census:				
Admissions	309	204	318	318
Discharges	309	227	315	315
Inpatients Treated	389	318	396	396
Average Daily Inpatients Treated	78	74	78	80
Beds Operated	114	114	114	114
Occupancy Percent	68.4%	64.9%	68.4%	70.2%
Adolescent Care:				
Patient Days	4,773	4,278	4,491	4,594
Average Daily Inpatients Treated	13	12	12	13
Per Diem Cost	\$484	\$571	\$580	\$556
Average Length of Stay	32	48	45	40
Cost per Admission	\$15,478	\$27,406	\$26,087	\$22,241
Geriatric Care:				
Patient Days	7,862	7,704	8,088	8,418
Average Daily Inpatient Treated	22	21	22	23
Per Diem Cost	\$364	\$397	\$397	\$378
Average Length of Stay	365	365	365	366
Cost per Admission	\$133,003	\$144,864	\$144,826	\$138,335

Note: \* Numbers may not add due to rounding.

# M00L04.01 SERVICES AND INSTITUTIONAL OPERATIONS - THOMAS B. FINAN HOSPITAL CENTER (Continued)

	2005	2006	2007	2008
Performance Measures *	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Adult Care:				
Patient Days	15,442	15,137	15,891	16,254
Average Daily Inpatient Treated	43	41	44	44
Per Diem Cost	\$453	\$489	\$514	\$476
Average Length of Stay	54	86	82	75
Cost per Admission	\$24,481	\$42,077	\$42,188	\$35,707
Ancillary Services				
Patient Days	28,077	27,119	28,470	29,266
Per Diem Cost	\$83	\$86	\$87	\$88
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$1,790,832	\$1,579,110	\$994,555	\$1,136,458
Disproportionate Share Payments	\$1,069,152	\$4,739,691	\$1,597,083	\$1,597,083
Project Summary:				
General Administration		1,897,232	2,312,140	1,896,865
Dietary Services		524,704	533,627	569,947
Household and Property Services		2,131,174	2,400,305	2,286,089
Hospital Support Services		3,384,286	3,411,624	3,466,552
Patient Care Services		5,508,509	5,967,340	5,819,676
Ancillary Services		1,796,420	1,844,927	2,015,697
Non-Reimbursable Services	_	1,116,426	1,082,036	1,116,535
Total	-	16,358,751	17,551,999	17,171,361

**Note:** \* Numbers may not add due to rounding.

# M00L05.01 SERVICES AND INSTITUTIONAL OPERATIONS - REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS-BALTIMORE

### PROGRAM DESCRIPTION

RICA-Baltimore is a mental health residential treatment facility of the Maryland State Department of Health and Mental Hygiene located in Baltimore City. This facility serves adolescents and their families from the Central Maryland region, the Eastern Shore, and parts of Western Maryland. RICA-Baltimore, staffed by qualified multidisciplinary treatment teams, provides treatment and educational programs for adolescent boys and girls (aged 11 to 18) who are experiencing emotional, behavioral and learning difficulties. Program services include: psychiatric evaluation and treatment; 24-hour nursing/residential services; individual, group and family therapy; crisis intervention; special education; extended year education program; alternative learning center; rehabilitation services; and community reintegration.

### **MISSION**

We provide quality mental health treatment and educational services, in a residential and day treatment setting, to emotionally handicapped adolescents and their families with a focus on reintegrating the adolescent into the community.

### **VISION**

Our vision is to be a national model comprehensive care provider of quality mental health treatment and educational services to emotionally handicapped adolescents and their families. The services offered are fully integrated into the continuum of care available in Maryland.

### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Improve psychiatric outcomes for all children and adolescents.

**Objective 1.1** By fiscal year 2008 retain a re-admission rate of 5% or lower.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of discharges	45	41	44	44
Outcome: Percentage of re-admissions within 30 days	4%	0%	5%	5%

Goal 2. To achieve successful discharge of clients (excluding court evaluation unit) to a less restrictive community based environment.

**Objective 2.1** By fiscal year 2008 discharges to less restrictive community based environments will exceed 75% of all discharges.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of discharges	45	41	44	44
Output: Number of discharges to a less restrictive setting	40	38	35	35
Outcome: Rate of successful discharges	89%	93%	81%	80%

Goal 3. To provide a clinical environment which allows RICA to meet the needs of individuals served.

**Objective 3.1** By fiscal year 2008 more than 75% of all parents/guardians responding to satisfaction surveys will report overall satisfaction with services received at RICA-Baltimore

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of discharges	45	41	44	44
Output: Number of completed client satisfaction surveys	35	42	40	40
Outcome: Percentage of individuals surveyed satisfied	80%	88%	78%	80%

# M00L05.01 SERVICES AND INSTITUTIONAL OPERATIONS - REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS-BALTIMORE (Continued)

Goal 4. To provide a safe physical plant for staff.

**Objective 4.1** By fiscal year 2008 retain a staff injury rate of less than 10 hours per 1,000 hours worked.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hours worked by staff	245,131	250,672	245,000	250,000
Output: Number of lost hours	88	168	355	355
Outcome: Rate of lost time per thousand hours	.36	.67	1.45	1.42
-				

# OTHER PERFORMANCE MEASURES \*

Performance Measures	FY 2005 Actual	FY 2006 Actual	FY 2007 Estimated	FY 2008 Estimated
Inpatient Census:	1100001	1100441	Bounda	2350111111000
Admissions	38	41	42	44
Discharges	45	41	44	44
Inpatients Treated	75	82	80	80
Average Daily Inpatients Under Treatment	42	42	44	44
Beds Operated	45	45	45	45
Occupancy Percent	93.3%	93.3%	97.8%	97.8%
Residential:				
Patient Days	15,330	15,330	16,060	16,104
Average Daily Inpatients Under Treatment	42	42	44	44
Per Diem Cost	\$374	\$331	\$298	\$303
Average Length of Stay	365	365	365	366
Cost per Admission	\$136,366	\$120,736	\$108,669	\$110,827
Day Treatment:				
Patient Days	24,820	24,090	27,375	27,450
Average Daily Outpatients Treated	68	66	75	75
Per Diem Cost	\$74	\$85	\$84	\$88
Average Length of Stay	365	365	365	366
Cost per Admission	\$26,880	\$31,031	\$30,509	\$32,098
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$2,107,296	\$2,027,345	\$2,239,795	\$2,286,624
Project Summary:				
General Administration		1,080,446	1,052,599	1,067,961
Dietary Services		495,621	624,376	558,209
Household and Property Services		1,094,223	1,159,668	1,183,745
Hospital Support Services		1,379,703	1,432,187	1,634,635
Patient Care Services		4,368,757	4,584,249	4,325,879
Ancillary Services		585,815	600,389	593,815
Non-Reimbursable Services	_	3,026,775	3,575,509	3,332,477
Total		12,031,340	13,028,977	12,696,721

Note: \* Totals may not add due to rounding.

# M00L06.01 SERVICES AND INSTITUTIONAL OPERATIONS - CROWNSVILLE HOSPITAL CENTER

# PROGRAM DESCRIPTION

Crownsville Hospital Center, located approximately six miles northwest of Annapolis previously provided comprehensive psychiatric and related services to adult, geriatric, and forensic consumers of Anne Arundel, Calvert, Charles, St. Mary's and Prince George's counties, and the Eastern Shore. Additionally, it provided acute inpatient psychiatric services to adolescents from the Eastern Shore, Baltimore City, and all counties east of Carroll, Howard, and Montgomery. Effective June 30, 2004 the hospital closed after it was successfully consolidated into Spring Grove and Springfield Hospital Centers.

# M00L07.01 SERVICES AND INSTITUTIONAL OPERATIONS - EASTERN SHORE HOSPITAL CENTER

### PROGRAM DESCRIPTION

Eastern Shore Hospital Center provides acute and long-term psychiatric services to the citizens of the four lower Eastern Shore counties of Dorchester, Wicomico, Somerset, and Worcester while providing services to persons with a combination of psychiatric needs from the entire nine counties of the Eastern Shore. These services are provided in conjunction with, and in support of, those general hospitals on the Eastern Shore which provide psychiatric inpatient care, and with various nursing homes, clinics, and community rehabilitation programs dispersed throughout the Eastern Shore. It is the aim of the hospital to minimize disability, coordinate continuity of care within the community, and achieve these as economically as possible.

### **MISSION**

The mission of the Eastern Shore Hospital Center is to provide residents with high quality hospital-based and community-linked mental health services.

## **VISION**

To help patients reduce their need for hospital services by: providing intensive multi-disciplinary, short-term treatment; developing more focused treatment for the patients with increasingly complex needs who have required continued long-term hospitalization; building a better partnership with the community system through staff interaction, teaching, consultation, and sharing programs to prevent relapse; energizing staff to accomplish our mission by training in the principles of continuous quality improvement; and utilizing the latest technology and specialty programming.

# KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

## Goal 1. Improved psychiatric outcomes for all patients.

**Objective 1.1** By fiscal year 2008 the annual 30 day readmission rate will not exceed a rate of 6%.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	Estimated
Input: Total discharges for the fiscal year	99	101	120	101
Output: Number of readmissions in less than 30 days in the fiscal year	2	6	6	6
Outcome: Percent of patients readmitted within 30 days of discharge	2.02%	5.94%	5.00%	5.94%

### Goal 2. To provide a comfortable, pleasing, and safe physical plant for patients and staff.

**Objective 2.1** By fiscal year 2008 the percentage of patients reporting satisfaction per hospital surveys will exceed 85%.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of inpatients served during the year	181	99	100	100
Output: Number of participants in survey	101	74	88	90
Outcome: Percentage of patients responding as being satisfied	87%	86%	88%	90%

# M00L07.01 SERVICES AND INSTITUTIONAL OPERATIONS - EASTERN SHORE HOSPITAL CENTER (Continued)

**Objective 2.2** By fiscal year 2008 the amount of lost staff time due to patient-to-staff attacks will not exceed a rate of 0.5 per thousand hours worked.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hours worked by direct care staff	319,755	431,476	420,000	420,000
Output: Number of lost hours due to patient-to-staff attacks	32	0	0	0
Outcome: Rate of lost hours per 1,000 hours worked	.10	0	0	0

Goal 3. Treatment will be provided for patients in the least restrictive and least intensive setting consistent with safety needs.

Objective 3.1 By fiscal year 2008 elopements will not exceed a rate of 0.22 per thousand patient days.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Input: Number of patient days	28,359	28,218	28,470	28,470
Output: Number of elopements as defined/reported to Oryx	6	3	4	4
Outcome: Elopements per 1,000 patient days	.21	.11	.14	.14

**Objective 3.2** By fiscal year 2008, the rate of seclusion hours will not exceed a rate of 0.45 per thousand patient hours.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Input: Number of patient hours	673,032	677,232	683,280	683,280
Output: Number of seclusion hours as defined/reported to Oryx	1,867	372	310	310
Outcome: Seclusion hours per 1,000 patient hours	2.77	0.55	0.45	0.45

**Objective 3.3** By fiscal year 2008 the rate of restraint hours will not exceed a rate of 0.45 per thousand patient hours

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	673,032	677,232	683,280	683,280
Output: Number of restraint hours as defined/reported to Oryx	300	214	220	220
Outcome: Restraint hours per 1,000 patient hours	.45	.32	.32	.32

# OTHER PERFORMANCE MEASURES \*

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census:				
Admissions	144	99	140	99
Discharges	99	101	120	101
Inpatients Treated	181	99	100	100
Average Daily Inpatients Treated	77	78	78	78
Beds Operated	82	82	82	82
Occupancy Percent	93.9%	95.1%	95.1%	95.1%
Intermediate Care:				
Patient Days	7,139	7,139	7,139	7,139
Average Daily Inpatients Treated	20	20	20	20
Per Diem Cost	\$441	\$462	\$507	\$493
Average Length of Stay	30	332	280	280
Cost per Admission	\$13,230	\$153,384	\$141,960	\$138,040

# M00L07.01 SERVICES AND INSTITUTIONAL OPERATIONS – EASTERN SHORE HOSPITAL CENTER (Continued)

	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Performance Measures *	Hetaui	1100001	Listinated	Limited
Continuing Care:				
Patient Days	7,191	7,293	7,191	7,293
Average Daily Inpatients Treated	19	19	20	20
Per Diem Cost	\$374	\$393	\$429	\$407
Average Length of Stay	249	334	330	330
Cost per Admission	\$93,126	\$131,262	\$141,570	\$134,310
Acute Care Unit:				
Patient Days	7,133	7,151	7,133	7,151
Average Daily Inpatients Treated	20	20	20	20
Per Diem Cost	\$434	\$468	\$480	\$479
Average Length of Stay	65	54	50	50
Cost per Admission	\$28,210	\$25,272	\$24,000	\$23,950
Long Term - Medical:				
Patient Days	6,580	6,664	6,580	6,664
Average Daily Inpatients Treated	18	18	18	18
Per Diem Cost	\$481	\$528	\$531	\$546
Average Length of Stay	289	311	289	289
Cost per Admission	\$139,060	\$164,109	\$153,548	\$157,805
Ancillary Services				
Patient Days	28,105	28,105	28,470	28,470
Per Diem Cost	\$108	\$109	\$112	\$112
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$643,110	\$650,117	\$710,338	\$722,696
Disproportionate Share Payments	\$977,458	\$1,113,949	\$1,387,532	\$1387,532
Project Summary:				
General Administration		1,519,915	1,631,427	1,663,926
Dietary Services		798,497	848,287	799,526
Household and Property Services		2,131,720	2,233,620	2,161,894
Hospital Support Services		2,265,513	2,122,334	2,226,164
Patient Care Services		8,414,725	8,886,333	8,818,231
Ancillary Services		962,189	1,090,665	1,081,916
Community Services		205,409	175,829	195,614
Non-Reimbursable Services	<u>_</u>	76,670	50,038	47,975
Total		16,374,638	17,038,533	16,995,246

Note: \* Data may not add due to rounding.

### M00L08.01 SERVICES AND INSTITUTIONAL OPERATIONS – SPRINGFIELD HOSPITAL CENTER

### PROGRAM DESCRIPTION

Springfield Hospital Center is a state operated psychiatric facility, located in Carroll County, providing acute, sub-acute and long-term care inpatient services for residents throughout the entire State. Additionally, Springfield Hospital Center provides assisted living beds for clients who no longer require hospital level care. Support services are provided for Shoemaker House, a thirty-five (35) bed, county operated, alcohol and drug abuse rehabilitation unit located on the grounds. Prologue, a community based mental health residential services provider, operates three cottages on grounds providing nine (9) group home beds for discharged patients.

### MISSION

"Together we get better!" by providing highly specialized, interdisciplinary services tailored to meet the complex needs of patients through safe, effective care; by fostering recovery and community reintegration; by offering mental health training and teaching programs committed to professional development, continuous learning and improvement; and by being a progressive force in the mental health community.

#### VISION

Excellence in recovery-oriented mental health treatment

As a progressive force in the mental health community, Springfield is measurably dedicated to providing safe, high quality patient care through its passion for continuous learning and improvement.

### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To maintain hospital accreditation by the Joint Commission on the Accreditation of Healthcare Organizations (JCAHO).

Objective 1.1 To maintain the hospital's accreditation by JCAHO.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Output: JCAHO accreditation received	Yes	Yes	Yes	Yes

Goal 2. To improve the quality of psychiatric outcomes for all patients/clients under care.

**Objective 2.1** Seventy-five percent of discharged patients completing the Springfield Hospital Center patient satisfaction survey will report an improvement in overall functioning as a result of their care.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of discharges	673	661	675	675
Output: Number of patients completing satisfaction survey	451	339	405	510
Outcome: Percent of discharged patients reporting improvement in				
overall functioning	77%	76%	80%	80%

**Objective 2.2** To maintain a rate of inpatient 30-day readmissions of no more than 5.79.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Input: Number of inpatient admissions	704	647	699	675
Outcome: 30 day readmission rate	4.55%	4.17%	3.29%	3.40%

# M00L08.01 SERVICES AND INSTITUTIONAL OPERATIONS – SPRINGFIELD HOSPITAL CENTER (Continued)

Goal 3. To maintain or improve a comfortable, pleasing and safe environment for patients and staff.

Objective 3.1 The amount of lost staff time due to injury will be no more than 3.20 hours per 1,000 hours worked.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	Estimated
<b>Input:</b> Number of hours worked by SHC employees	1,707,441	1,718,519	1,720,000	1,720,000
Output: Number of lost hours due to injury	4,977.8	1,993.5	1,933.0	1,875.0
Outcome: Rate of lost hours per 1,000 hours worked	2.915	1.160	1.124	1.090

**Objective 3.2** To maintain a client satisfaction rate in the hospital environmental of at least 75%.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of discharges	673	661	675	675
Output: Number of completed patient satisfaction surveys	451	339	405	510
Percent of discharged patients completing survey	67.0%	51.3%	60.0%	75.6%
Quality: Percent of patients reporting satisfaction in hospital				
environment	78%	75%	80%	80%

Goal 4. Treatment will be provided for patients in the least restrictive and least intensive setting consistent with safety needs.

Objective 4.1 To maintain a number of elopements per hospital inpatient day (excluding assisted living) that meets or falls

below 0.75 elopements per 1,000 patient days.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of registered patient days	123,565	122,586	132,438	143,033
Output: Number of elopements	78	62	60	58
Outcome: Number of elopements per 1,000 patient days	0.63	0.51	0.45	0.41

**Objective 4.2** To reduce the rate of seclusion hours to 0.25 per 1,000 patient hours.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	2,965,560	2,942,064	3,178,512	3,432,792
Output: Number of seclusion hours	864	853	827	802
Outcome: Seclusion hours per 1,000 patient hours	0.291	0.290	0.260	0.234

**Objective 4.3** To reduce the rate of restraint hours to 1.65 per 1,000 patient hours.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Input: Number of patient hours	2,965,560	2,942,064	3,178,512	3,432,792
Output: Number of restraint hours	7,895	9,874	9,380	8,911
Outcome: Restraint hours per 1,000 patient hours	2.662	3.356	2.951	2.596

# M00L08.01 SERVICES AND INSTITUTIONAL OPERATIONS – SPRINGFIELD HOSPITAL CENTER (Continued)

# OTHER PERFORMANCE MEASURES \*

Performance Measures	2005	2006	2007	2008
Inpatient Census:	Actual	Actual	Estimated	Estimated
Admissions	704	647	699	675
Discharges	673	661	675	675
Inpatients Treated	1,145	1,124	1,190	1,190
Average Daily Inpatients Treated	385	384	405	400
Beds Operated	405	405	405	405
Occupancy Percent	95%	95%	100%	99%
Acute Care:				
Patient Days	21,170	22,404	22,995	22,326
Average Daily Inpatients Treated	58	61	63	61
Per Diem Cost	\$681	\$765	\$831	\$790
Average Length of Stay	17	21	16	16
Cost per Admission	\$11,572	\$16,055	\$13,299	\$12,634
Sub-Acute Care:				
Patient Days	8,301	8,670	8,760	8,784
Average Daily Inpatients Treated	23	24	24	24
Per Diem Cost	\$338	\$304	\$323	\$323
Average Length of Stay	114	177	110	110
Cost per Admission	\$38,537	\$53,812	\$35,520	\$35,534
Continuing Care:				
Patient Days	81,760	77,268	83,585	83,082
Average Daily Inpatients Treated	224	212	229	227
Per Diem Cost	\$334	\$353	\$355	\$365
Average Length of Stay	365	365	365	366
Cost per Admission	\$122,067	\$128,800	\$129,439	\$133,585
Deaf Unit:				
Patient Days	3,647	5,989	5,475	5,856
Average Daily Inpatients Treated	10	16	15	16
Per Diem Cost	\$724	\$468	\$498	\$486
Average Length of Stay	156	204	132	132
Cost per Admission	\$112,760	\$95,418	\$65,690	\$64,150
Geriatric:				
Patient Days	8,714	8,620	8,760	8,784
Average Daily Inpatients Treated	24	24	24	24
Per Diem Cost	\$341	\$348	\$361	\$342
Average Length of Stay	365	365	365	366
Cost per Admission	\$124,313	\$127,201	\$131,714	\$125,257

# M00L08.01 SERVICES AND INSTITUTIONAL OPERATIONS – SPRINGFIELD HOSPITAL CENTER (Continued)

	2005	2006	2007	2008
Performance Measures*	Actual	Actual	Estimated	<b>Estimated</b>
Assisted Living (Domiciliary):				
Patient Days	16,687	17,168	18,250	17,568
Average Daily Inpatients Treated	46	47	50	48
Per Diem Cost	\$191	\$206	\$194	\$215
Average Length of Stay	213	251	221	221
Cost per Admission	\$40,670	\$51,653	\$42,964	\$47,578
Ancillary Services:				
Patient Days	140,279	139,754	147,825	146,400
Per Diem Cost	\$70	\$75	\$75	\$77
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$2,903,671	\$2,698,891	\$3,039,769	\$3,074,363
Disproportionate Share Payments	\$4,187,847	\$6,879,074	\$4,429,897	\$4,429,897
Project Summary:				
General Administration		6,085,870	6,630,883	5,892,161
Dietary Services		3,057,697	3,391,080	3,333,385
Household and Property Services		10,309,648	9,946,994	10,298,401
Hospital Support Services		4,216,243	4,722,609	5,144,904
Patient Care Services		36,944,498	40,490,344	40,075,250
Ancillary Services		6,553,857	7,123,283	7,424,263
Non-Reimbursable Services	_	334,353	321,370	357,509
Total	•	67,502,166	72,626,563	72,525,873

Note: \* Totals may not add due to rounding.

# M00L09.01 SERVICES AND INSTITUTIONAL OPERATIONS - SPRING GROVE HOSPITAL CENTER

### PROGRAM DESCRIPTION

Spring Grove Hospital Center (SGHC) is a Mental Hygiene Administration inpatient psychiatric facility located in Catonsville, Maryland. The facility operates 396 inpatient beds as well as 50 assisted living beds. The facility provides acute, subacute, and long term care to adolescents, adult and geriatric patients. In addition to providing care to the referred civilly committed and voluntary admissions, Spring Grove also has a significant forensic mission. The hospital provides inpatient competency and criminal responsibility evaluations and additionally provides long term inpatient and domiciliary care to patients found not criminally responsible. The campus is home to the Maryland Psychiatric Research Center, a DHMH facility that is closely affiliated with the University of Maryland School of Medicine and is noted for its research into serious psychiatric diseases. The hospital also provides educational programs for the health care professions.

#### MISSION

To provide quality mental health services to the citizens of Maryland in a progressive and responsible manner consistent with recognized standards of care.

### **VISION**

Spring Grove Hospital will be recognized as a national leader for excellence in psychiatric care, research, and education.

### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Spring Grove Hospital (SGHC) will maintain accreditation and certification by appropriate accrediting bodies.

**Objective 1.1** The hospital will maintain triennial accreditation by the Joint Commission on Accreditation of Healthcare Organizations (JCAHO).

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Outcome: SGHC is accredited by JCAHO	Yes	Yes	Yes	Yes

**Objective 1.2** Hospital units will retain certification from Center for Medicare and Medicaid Services (CMS) which provides for continuation of reimbursement for Federal programs.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: SGHC is certified by CMS	Yes	Yes	Yes	Yes

Goal 2. There will be improvements in psychiatric outcomes for all patients and residents under care.

**Objective 2.1** By 2008 at least 90% of patients responding will self-report that they feel that their condition has significantly improved at the time of discharge.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Input: Patient discharges	838	673	700	700
Outcome: Percent of patients who report a significantly improved				
condition	90.0%	82.5%	90.0%	90.0%

# M00L09.01 SERVICES AND INSTITUTIONAL OPERATIONS – SPRING GROVE HOSPITAL CENTER (Continued)

Objective 2.2 The 30 day readmission rate will be maintained at no more than 5% for fiscal year 2008.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Input: Number of 30 day re-admissions	29	24	27	27
Output: Patient discharges	838	673	700	700
Outcome: Percent of hospital admissions that were re-admitted to the				
hospital within 30 days	3.46	3.57	3.86	3.86

Goal 3. To provide a comfortable, pleasing and safe physical environment for patients and staff.

**Objective 3.1** The amount of lost staff time due to injury to employees will be no more than 2.35 hours per 1,000 worked by fiscal year 2008.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	Estimated
Input: Number of hours worked by SGHC staff	1,853,602	1,793,144	1,853,602	1,853,602
Outcome: Number of lost hours of work due to injury	7,608	4,984	4,170	4,170
Rate of lost time per 1,000 hours worked	4.10	2.78	2.25	2.25

Goal 4. To provide treatment and care in the least restrictive, least intensive setting, consistent with safety needs.

**Objective 4.1** To reduce the rate of elopement (from hospital and residential units) to no more than .31 per 1,000 patient days by fiscal year 2008.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient days	141,465	158,523	161,695	161,695
Outcome: Number of elopements	49	51	50	50
Rate of elopements per 1,000 patient days	.35	.32	.31	.31

Objective 4.2 The rate of seclusion hours per 1,000 patient hours will be 0.08 or less by fiscal year 2008.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Input: Number patient hours	3,395,160	3,804,552	3,804,552	3,804,552
Outcome: Number of seclusion hours	1,001	386	150	150
Seclusion rate per 1,000 patient hours <sup>1</sup>	0.29	0.10	0.04	0.04

**Objective 4.3** The rate of restraint hours per 1,000 patient hours will be 0.2 or less by fiscal year 2008.

•	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number patient hours	3,395,160	3,804,552	3,804,552	3,804,552
Outcome: Number of restraint hours	8,144	3,866	600	600
Restraint rate per 1,000 patient hours <sup>2</sup>	2.40	1.02	0.16	0.16

Note: ¹Nine outlier patients were secluded for 151 hours, representing 40% of the seclusion hours during 116 seclusion episodes. ²Seven patients were restrained 900 hours representing 23% of the restraint hours.

# M00L09.01 SERVICES AND INSTITUTIONAL OPERATIONS – SPRING GROVE HOSPITAL CENTER (Continued)

### OTHER PERFORMANCE MEASURES \*

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census:				
Admissions	852	780	855	855
Discharges	838	673	700	700
Inpatients Treated	1,283	1,214	1,295	1,295
Average Daily Inpatients Treated	431	434	440	440
Beds Operated	439	439	439	439
Occupancy Percent	98.2%	98.9%	100.2%	100.2%
Admissions:				
Patient Days	41,245	42,340	38,690	38,690
Average Daily Inpatients Treated	113	116	106	106
Per Diem Cost	\$479	\$489	\$541	\$547
Average Length of Stay	43	58	35	58
Cost per Admission	\$20,487	\$28,097	\$18,927	\$31,475
Intermediate Care:				
Patient Days	60,955	61,685	60,225	60,225
Average Daily Inpatients Treated	167	169	165	165
Per Diem Cost	\$387	\$411	\$461	\$437
Average Length of Stay	365	365	365	366
Cost per Admission	\$141,349	\$149,855	\$168,112	\$160,001
Special Treatment Care:				
Patient Days	24,455	24,455	25,550	25,550
Average Daily Inpatients Treated	67	67	70	70
Per Diem Cost	\$323	\$368	\$339	\$351
Average Length of Stay	365	365	365	366
Cost per Admission	\$117,726	\$134,385	\$123,832	\$128,433
Intensive Medical Care:				
Patient Days	9,490	8,760	11,315	11,315
Average Daily Inpatients Treated	26	24	31	31
Per Diem Cost	\$323	\$391	\$325	\$342
Average Length of Stay	365	213	213	213
Cost per Admission	\$118,064	\$83,260	\$69,291	\$72,933
Domiciliary Care:				
Patient Days	15,695	16,060	18,250	18,250
Average Daily Inpatients Treated	43	45	50	50
Per Diem Cost	\$242	\$263	\$246	\$252
Average Length of Stay	133	235	210	235
Cost per Admission	\$32,238	\$61,891	\$51,557	\$59,318

Note: A portion of the Extended Care Division was separated, combining some units and creating two separate divisions. The Intermediate Care Division now includes Red Brick Cottages 1,2,3,4, and Noyes. The former Geriatric Unit was used to create a Special Treatment Division that includes Tawes A, Tawes B and White C. This is the reason for the decrease in Intermediate Care and increase in Special Treatment.

# M00L09.01 SERVICES AND INSTITUTIONAL OPERATIONS – SPRING GROVE HOSPITAL CENTER (Continued)

# OTHER PERFORMANCE MEASURES \*

Performance Measures	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Adolescent Care:	Actual	Actual	Estimated	Estimateu
Patient Days	5,475	5,110	6,570	6,570
Average Daily Inpatients Treated	15	3,110 14	0,570	18
Per Diem Cost	\$441	\$499	\$418	\$466
Average Length of Stay	28	28	28	28
Cost per Admission	\$12,356	\$13,837	\$11,715	\$12,920
Ancillary Services				
Patient Days	157,315	158,410	160,600	160,600
Per Diem Cost	\$40	\$44	\$44	\$43
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$4,139,175	\$3,837,632	\$3,654,382	\$3,727,470
Disproportionate Share Payments	\$15,792,304	\$9,494,013	\$14,974,473	\$14,974,473
Project Summary:				
General Administration		5,675,218	6,211,202	6,129,209
Dietary Services		4,635,520	4,229,959	4,438,330
Household and Property Services		11,943,796	11,800,265	12,036,055
Hospital Support Services		5,542,970	6,253,429	6,181,408
Patient Care Services		38,441,758	40,790,137	40,532,377
Ancillary Services		6,000,475	5,782,485	6,504,234
Non-Reimbursable Services		1,226,616	1,505,082	1,737,143
Total		73,466,353	76,572,559	77,558,756

Note: \* Numbers may not add due to rounding.

# M00L10.01 SERVICES AND INSTITUTIONAL OPERATIONS – CLIFTON T. PERKINS HOSPITAL CENTER

### PROGRAM DESCRIPTION

Section 10-406 of the Health-General Article establishes Clifton T. Perkins Hospital Center (CTPHC) as a State Psychiatric Hospital. CTPHC receives patients requiring psychiatric evaluation who have been accused of felonies and have raised the Not Criminally Responsible (NCR) defense and/or their Competency to Stand Trial is in question. CTPHC provides treatment to offenders who have been adjudicated NCR, and/or Incompetent to Stand Trial (IST) and CTPHC accepts, by transfer, felony inmates from correctional facilities who meet the criteria for involuntary commitment (IVA). Additionally, CTPHC accepts patients from other State Regional Psychiatric Hospitals whose behavior is violent and aggressive.

### **MISSION**

The mission of Clifton T. Perkins Hospital Center is to perform timely pretrial evaluations of defendants referred by the judicial circuit of Maryland, provide quality assessment of and treatment for all patients, and provide maximum security custody of patients to ensure public safety.

#### VISION

The State of Maryland will provide effective and efficient assessment and treatment to psychiatric patients who require hospitalization within a maximum secure environment.

## KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

**Goal 1.** Performance of pretrial evaluations: Provide timely and cost-efficient pretrial evaluations on felony defendants for all Maryland judicial circuits.

**Objective 1.1** By end of fiscal year 2008, 70% of Pretrial Evaluations (PTE) will be accomplished within 90 days.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of Pretrial Evaluations (PTE) completed	109	124	124	125
Outcome: Percent of PTEs completed within 90 days	88%	76%	76%	70%

Goal 2. Provision of quality psychiatric assessment and treatment for all patients: Provide treatment for patients admitted to this maximum-security facility.

**Objective 2.1** By the end of fiscal year 2008, 40% of patients IST will be restored to competency.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of IST patients	46	49	49	52
Outcome: Percent of IST patients restored to competency	35%	48%	48%	40%

**Objective 2.2** By the end of fiscal year 2008, 7% of patients adjudicated NCR will be recommended to the court for Conditional Release.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patients adjudicated NCR	138	141	141	151
Outcome: Percent of NCR patients recommended for Conditional Release	6%	7%	7%	7%

Note: \* Patients admitted for pretrial evaluation-incompetent to stand trial and patients adjudicated incompetent to stand trial.

# M00L10.01 SERVICES AND INSTITUTIONAL OPERATIONS – CLIFTON T. PERKINS HOSPITAL CENTER (Continued)

**Objective 2.3** By the end of fiscal year 2008, 52% of involuntarily certified/committed patients will be converted to voluntary status within 6 months of their certification date.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patients certified/committed involuntarily (IVA)	28	35	35	32
Outcome: Percent of IVA patients converted to voluntary status within				
6 months of certification date	64%	40%	40%	52%

Goal 3. Provision of custody to patients in need of maximum security: Strive to provide a safe, secure and violence-free environment of care for all patients requiring maximum-security confinement to manage their violent behavior/ensure public safety.
Objective 3.1 By end of fiscal year 2008 patients injured by patient-to-patient attacks will not exceed 16%.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient-to-patient attacks	102	131	118	106
Output: Number of patients injured in attacks	41	23	20	17
Outcome: Percent of patient-to-patient attacks that result in injury	40%	18%	17%	16%

Objective 3.2 By end of fiscal year 2008 patient-to-staff attacks that result in lost time from work will not exceed 33%.\*

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	Estimated
Input: Number of patient-to-staff attacks	71	69	62	55
Outcome: Percent of patient-to-staff attacks that result in lost time	45%	41%	37%	33%

Note: \* Staff include clinical and security staff.

### **OTHER PERFORMANCE MEASURES\***

Performance Measures Inpatient Census Admissions	<b>2005 Actual</b> 79	<b>2006</b> <b>Actual</b> 79	2007 Estimated 121	2008 Estimated 85
Discharges	81	82	81	85
Inpatients Treated	296	294	337	294
Average Daily Inpatients Treated	216	212	218	218
Beds Operated	218	218	218	218
Occupancy Percent	99.1%	97.2%	100.0%	100.0%
Forensic Care:				
Patient Days	78,840	77,380	81,395	79,788
Average Daily Inpatients Treated	216	212	223	218
Per Diem Cost	\$346	\$370	\$377	\$371
Average Length of Stay	365	365	365	366
Cost per Admission	\$126,274	\$135,196	\$137,449	\$135,918
Ancillary Services				
Patient Days	78,840	77,380	81,395	79,788
Per Diem Cost	\$112	\$122	\$124	\$135
Total Annual Cost Per Patient	\$167,193	\$179,874	\$182,803	\$185,412

# M00L10.01 SERVICES AND INSTITUTIONAL OPERATIONS – CLIFTON T. PERKINS HOSPITAL CENTER (Continued)

	2005	2006	2007	2008
Performance Measures*	Actual	Actual	Estimated	Estimated
Pretrial Services:				
Inpatient Competency Evaluation Referrals	15	20	25	25
Inpatient Pretrial Evaluation Referrals	30	25	35	35
Outpatient Competency Evaluation Referrals	3	13	15	15
Outpatient Pretrial Evaluation Referrals	56	70	70	70
Total (Inpatient+Outpatient) Competency/Pretrial Evaluation Referrals	104	128	145	145
Total (Inpatient+Outpatient) Pretrial Evaluation Referrals	86	95	105	105
Total (Inpatient+Outpatient) Pretrial Evaluations Completed (MFR)	109	124	124	125
Admitted Incompetent to Stand Trial	1	5	2	2
Adjudicated Incompetent to Stand Trial	53	62	61	61
Total Admitted/Adjudicated Incompetent to Stand Trial (MFR)	54	67	63	63
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance, and Sponsors	\$57,525	\$48,800	\$51,333	\$51,186
Project Summary:				
General Administration		5,027,724	4,732,074	4,396,984
Dietary Services		1,380,603	1,450,335	1,527,689
Household and Property Services		3,101,291	3,167,984	3,427,914
Hospital Support Services		3,537,792	3,890,486	3,880,279
Patient Care Services		18,245,047	20,034,335	19,177,520
Ancillary Services		6,840,725	7,489,917	8,009,328
Non-Reimbursable Services		113,800	137,000	141,000
Total		38,246,982	40,902,131	40,560,714

Note: \*Numbers may not add due to rounding.

# M00L11.01 SERVICES AND INSTITUTIONAL OPERATIONS - JOHN L. GILDNER REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS

### PROGRAM DESCRIPTION

John L. Gildner Regional Institute for Children and Adolescents (RICA) is a residential and day treatment center providing mental health treatment, education and rehabilitative services to children and adolescents and their families from counties throughout the State of Maryland and Baltimore City. The overall goal of the program is to allow adolescents to return to an appropriate living environment and academic or vocational setting. Dedicated staff, both in support and treatment disciplines, work together with a common goal to provide a therapeutic environment which will help students become successfully functioning individuals.

### **MISSION**

To provide the best possible patient care and education to all students and their families.

### **VISION**

Our vision for the John L. Gildner RICA is to be a multidisciplinary program addressing all the needs of each client in our care, helping them to strive, and being supportive in their efforts to become successfully functioning individuals.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

**Goal 1.** To improve psychiatric outcomes for all children and adolescents.

**Objective 1.1** By fiscal year 2008 retain a readmission rate of 5% or lower.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of admissions	74	64	71	71
Outcome: Percentage of readmissions within 30 days	0%	0%	1%	1%

Goal 2. To achieve successful discharge of clients (excluding court evaluation unit) to a less restrictive community based environment.

**Objective 2.1** By fiscal year 2008 discharges to less restrictive community based environments will exceed 75% of all discharges.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of discharges	59	62	55	60
Output: Number of discharges to a less restrictive setting	49	46	44	46
Outcome: Rate of successful discharges	83%	74%	80%	77%

Goal 3. To provide a clinical environment which allows JLG-RICA to meet the needs of individuals served.

**Objective 3.1** By fiscal year 2008 more than 75% of all parents/guardians responding to satisfaction surveys will report overall satisfaction with services received at JLG-RICA.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	Estimated
Input: Number of completed client satisfaction surveys	57	38	50	40
Outcome: Percentage of individuals satisfied	88%	97%	80%	80%

# M00L11.01 SERVICES AND INSTITUTIONAL OPERATIONS - JOHN L. GILDNER REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS (Continued)

Goal 4. To provide a safe physical plant for staff.

**Objective 4.1** By fiscal year 2008 retain a staff injury rate of less than 10 hours per 1,000 hours worked.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hours worked by staff	342,699	333,176	346,220	339,995
Output: Number of lost hours due to staff injury	1,155	1,390	1,500	1,475
Outcome: Rate of lost time per 1,000 hours	3.37	4.17	4.33	4.34

## OTHER PERFORMANCE MEASURES \*

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census:	7.4		7.1	7.1
Admissions	74	64	71	71
Discharges	69	75	71	71
Inpatients Treated	143	139	142	142
Average Daily Inpatients Under Treatment	62	62	71	71
Beds Operated	80	80	80	80
Occupancy Percent	77.5%	77.5%	88.8%	88.8%
Residential:				
Patient Days	22,642	22,555	25,915	25,986
Average Daily Inpatients Under Treatment	62	62	71	71
Per Diem Cost	\$306	\$323	\$316	\$307
Average Length of Stay	365	365	365	366
Cost per Admission	\$111,643	\$117,954	\$115,158	\$112,242
Day Treatment:				
Patient Days	32,850	32,850	32,850	32,940
Average Daily Inpatients Treated	90	90	90	90
Per Diem Cost	\$84	\$91	\$87	\$89
Average Length of Stay	365	365	365	366
Cost per Admission	\$30,540	\$33,127	\$31,828	\$32,444
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$2,197,078	\$2,405,226	\$2,729,139	\$3,007,929
Project Summary:				
General Administration		1,558,310	1,721,013	1,702,251
Dietary Services		641,726	672,375	614,330
Household and Property Services		1,877,098	1,872,568	1,838,640
Hospital Support Services		85,602	55,082	83,597
Patient Care Services		6,202,564	6,822,145	6,751,972
Ancillary Services		408,106	403,281	437,174
Non-Reimbursable Services		664,600	669,431	678,641
Total	-	11,438,006	12,215,895	12,106,605

Note: \* Totals may not add due to rounding.

# M00L12.01 SERVICES AND INSTITUTIONAL OPERATIONS - UPPER SHORE COMMUNITY MENTAL HEALTH CENTER

### PROGRAM DESCRIPTION

Upper Shore Community Mental Health Center provides acute and long-term psychiatric services to the citizens of the five Upper Eastern Shore counties of Talbot, Caroline, Queen Anne's, Kent, and Cecil. These services are provided in conjunction with, and in support of, the general hospitals on the Eastern Shore which provide psychiatric inpatient care and with the various nursing homes, clinics, and community rehabilitation programs dispersed throughout the shore. It is our aim to minimize disability, coordinate continuity of care within the community, and achieve these as economically as possible.

### **MISSION**

The mission of the Upper Shore Community Mental Health Center is to provide residents with high quality, hospital-based, community linked mental health services.

### VISION

To help patients reduce their need for hospital services by: providing intensive multi-disciplinary, short-term treatment; developing more focused treatment for the patients with increasingly complex needs who have required continued long-term hospitalization; building a better partnership with the community system through staff interaction, teaching, consultation and sharing programs to prevent relapse; energizing staff to accomplish the mission by training in the principles of continuous quality improvement; and utilizing the latest technology and specialty programming.

### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

## Goal 1. To improve psychiatric outcomes for all patients

Objective 1.1 During fiscal year 2008 the annual 30-day readmission rate will not exceed 3.00%.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	Estimated
Input: Total discharges for the fiscal year	225	228	228	228
Output: Number of readmissions in less than 30 days in the fiscal year	3	6	6	6
Outcome: Percent of patients readmitted within 30 days of discharge	1.33%	2.63%	2.63%	2.63%

## Goal 2. To maintain a comfortable, pleasing, and safe physical plant for patients and staff.

**Objective 2.1** By fiscal year 2008 the percentage of patients reporting satisfaction as per hospital surveys will exceed 85%.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of participants in survey	50	28	75	75
Outcome: Percentage of patients responding as being satisfied	96%	89%	88%	90%

**Objective 2.2** During fiscal year 2008 the amount of lost staff time due to patient-to-staff attacks will not exceed a rate of 0.08 per 1,000 hours worked.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hours worked by direct care staff	134,326	196,134	195,000	195,000
Output: Number of lost hours due to patient-to-staff attacks	8	0	0	0
Outcome: Rate of lost time hours per 1,000 hours worked	.059	0	0	0

# M00L12.01 SERVICES AND INSTITUTIONAL OPERATIONS - UPPER SHORE COMMUNITY MENTAL HEALTH CENTER (Continued)

Goal 3. Treatment will be provided for patients in the least restrictive and least intensive setting consistent with safety needs.

Objective 3.1 By fiscal year 2008 elopements will be lowered to a rate of 0.34 per 1,000 patient days.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient days	14,524	14,185	14,150	14,150
Output: Number of elopements as defined/reported to Oryx	6	13	6	6
Outcome: Elopements per 1,000 patient days	.41	.92	.42	.42

**Objective 3.2** During fiscal year 2008 the rate of seclusion hours will not exceed a rate of 0.6 per 1,000 patient hours.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	345,456	340,440	324,120	332,880
Output: Number of seclusion hours	273	494	232	197
Outcome: Seclusion hours per 1,000 patient hours	.79	1.45	.72	.59

**Objective 3.3** During fiscal year 2008 the rate of restraint hours will not exceed a rate of 0.4 per 1,000 patient hours.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Input: Number of patient hours	345,456	345,456	324,120	332,880
Output: Number of restraint hours	214	309	182	133
Outcome: Restraint hours per 1,000 patient hours	.62	.89	.56	.40

# M00L12.01 SERVICES AND INSTITUTIONAL OPERATIONS - UPPER SHORE COMMUNITY MENTAL HEALTH CENTER (Continued)

# OTHER PERFORMANCE MEASURES \*

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Inpatient Census:				
Admissions	224	227	227	227
Discharges	225	228	228	228
Inpatients Treated	254	361	361	361
Average Daily Inpatients Treated	39	39	39	39
Beds Operated	55	55	55	55
Occupancy Percent	70.9%	70.9%	70.9%	70.9%
Acute Care:				
Patient Days	14,394	14,185	14,185	14,185
Average Daily Inpatients Treated	39	39	39	39
Per Diem Cost	\$479	\$526	\$533	\$547
Average Length of Stay	53	56	55	55
Cost per Admission	\$25,400	\$29,459	\$29,295	\$30,106
Ancillary Services:				
Patient Days	14,394	14,185	14,185	14,185
Per Diem Cost	\$30	\$32	\$31	\$32
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$687,122	\$353,593	\$332,243	\$338,888
Disproportionate Share Payments	\$1,086,526	\$958,729	\$493,838	\$493,383
Project Summary:				
General Administration		\$615,030	\$568,928	\$622,897
Dietary Services		\$309,179	\$304,435	\$320,584
Household and Property Services		\$981,911	\$1,029,078	\$990,418
Hospital Support Services		\$1,154,167	\$1,177,439	\$1,265,805
Patient Care Services		\$4,444,997	\$4,515,576	\$4,608,845
Ancillary Services		\$417,168	\$403,674	\$415,117
Non-Reimbursable Services		\$352,690	\$347,749	\$352,735
Total	•	\$8,275,142	\$8,346,879	\$8,576,401

Note: \* Numbers may not add due to rounding.

# M00L14.01 SERVICES AND INSTITUTIONAL OPERATIONS - REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS – SOUTHERN MARYLAND

### PROGRAM DESCRIPTION

The Regional Institute for Children and Adolescents (RICA) Southern Maryland is a residential treatment center for seriously emotionally disturbed boys between 12 and 18 years of age. RICA Southern Maryland provides mental health treatment, educational and rehabilitative services to children and adolescents primarily from Calvert, Charles, Prince George's and St. Mary's Counties.

### MISSION

RICA Southern Maryland provides a comprehensive mental health and special education program for emotionally impaired youth and their families. This program is offered in both residential and day treatment settings in order to facilitate the productive reintegration of youth back into the community.

### VISION

Helping youth reach their full potential.

## KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To improve psychiatric outcomes for all children and adolescents.

**Objective 1.1** During fiscal year 2008 retain a readmission rate of 5% or lower.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Input: Number of admissions	44	42	50	50
Outcome: Percentage of readmissions within 30 days	0%	0%	0%	0%

Goal 2. To achieve successful discharge of clients to a less restrictive community based environment (excluding court evaluation unit).

**Objective 2.1** By fiscal year 2008 discharges to less restrictive community based environments will exceed 75% of all discharges.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of discharges (excluding court evaluation unit)	18	25	25	25
Output: Number of discharges to a less restrictive setting	18	22	22	22
Outcome: Rate of successful discharges	100%	88%	88%	88%

Goal 3. To provide a clinical environment which allows RICA to meet the needs of individuals served.

**Objective 3.1** By fiscal year 2008 more than 75% of all parents/guardians responding to satisfaction surveys will report overall satisfaction with services received at RICA.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of discharges	51	60	50	50
Output: Number of completed client satisfaction surveys	9	4	9	9
Outcome: Percentage of individuals satisfied	78%	100%	89%	89%

# M00L14.01 SERVICES AND INSTITUTIONAL OPERATIONS - REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS - SOUTHERN MARYLAND (Continued)

Goal 4. To provide a safe physical plant for staff.

**Objective 4.1** By fiscal year 2008 retain a staff injury rate of less than 10 hours per 1,000 hours worked.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hours worked by staff	128,435	129,933	132,000	132,000
Output: Number of lost hours	40	227	50	47.5
Outcome: Rate of lost time per 1,000 hours	0.3115	1.7471	0.3788	0.3599

# OTHER PERFORMANCE MEASURES \*

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census:		40	<b>7</b> 0	<b>*</b> 0
Admissions	44	42	50	50
Discharges	51	60	50	50
Inpatients Treated	61	68	80	80
Average Daily Inpatients Under Treatment	27	24	29	29
Beds Operated	32	32	32	32
Occupancy Percent	84.4%	75.0%	90.6%	90.6%
Residential:				
Patient Days	9,855	8,760	10,585	10,614
Average Daily Inpatients Under Treatment	27	24	29	29
Per Diem Cost	\$320	\$366	\$321	\$323
Average Length of Stay	365	365	365	366
Cost per Admission	\$116,882	\$133,498	\$117,322	\$118,095
Day Treatment:				
Patient Days	13,000	13,000	13,000	13,000
Average Daily Inpatients Treated	65	65	65	65
Per Diem Cost	\$128	\$138	\$132	\$135
Average Length of Stay	200	200	200	200
Cost per Admission	\$25,658	\$27,501	\$26,485	\$26,989
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$1,425,943	\$1,207,590	\$1,340,059	\$1,368,399
Project Summary:				
General Administration		934,284	816,694	833,232
Dietary Services		346,692	341,667	342,462
Household and Property Services		511,206	652,447	602,957
Hospital Support Services		42,345	48,977	50,769
Patient Care Services		3,316,780	3,416,534	3,455,163
Ancillary Services		670,681	669,558	690,312
Non-Reimbursable Services		2,194	2,500	2,500
Total	-	5,824,182	5,948,377	5,977,395

Note: \*Data may not add due to rounding.

### M00M01.01 PROGRAM DIRECTION - DEVELOPMENTAL DISABILITIES ADMINISTRATION

### PROGRAM DESCRIPTION

The Developmental Disabilities Administration (DDA) is established in the Department of Health and Mental Hygiene at Health-General Article §7 –201. At §7-303, the DDA is mandated to implement a Statewide plan for training and habilitation services. This is accomplished through the provision of direct services to individuals with mental retardation in institutions operated by the DDA and through funding of a coordinated service delivery system supporting individuals with developmental disabilities in the community. The focus of both models of service is on individuals receiving appropriate, needed services oriented to the goal of integration into the general community. The term "developmental disability" may mean a wide range of disabling conditions including, but not limited to: autism, blindness, cerebral palsy, deafness, epilepsy, mental retardation, and multiple sclerosis.

### **MISSION**

The mission of the Developmental Disabilities Administration is to provide leadership to assure the full participation of individuals with developmental disabilities and their families in all aspects of community life and to promote their empowerment to access quality supports and services necessary to foster personal growth, independence, and productivity.

### VISION

The Developmental Disabilities Administration takes the leadership role in building partnerships and trust with families, providers, local and State agencies, and advocates to assure that individuals with developmental disabilities and their families have access to the resources necessary to foster growth, including those resources available to the general public. Because of our inherent belief in the rights and dignity of the individual, we are committed to:

- the empowerment of all individuals with developmental disabilities and their families to choose the services and supports that meet their needs;
- the integration of individuals with developmental disabilities into community life to foster participation;
- the provision of quality supports, based on consumer satisfaction, that maximizes individual growth and development; and
- the establishment of a fiscally responsible, flexible service system that makes the best use of the resources that the citizens of Maryland have allocated for serving individuals with developmental disabilities.

### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Individuals receiving community services are satisfied with their personal growth, independence and productivity.

Objective 1.1 By the end of fiscal year 2008 the percentage of respondents on the "Ask ME Survey" expressing satisfaction in the following domains will remain the same or improve.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of surveys administered	1,000	1,000	1,000	1,000
Outcome: Percent of individuals expressing satisfaction with:				
Physical well-being	94.2%	94.9%	94.9≥%	94.9≥%
Material well-being	84.1%	84.7%	84.7≥%	84.7≥%
Emotional well-being	92.5%	93.9%	93.9≥%	93.9≥%
Interpersonal relations	88.1%	88.6%	88.6≥%	88.6≥%
Rights	66.9%	71.9%	71.9≥%	71.9≥%
Personal development	83.2%	84.5%	84.5≥%	84.5≥%
Social inclusion	86.0%	84.8%	84.8≥%	84.8≥%
Self-determination	78.1%	78.0%	78.0≥%	78.0≥%

# M00M01.01 PROGRAM DIRECTION - DEVELOPMENTAL DISABILITIES ADMINISTRATION (Continued)

Objective 1.2 By the end of fiscal year 2008 the average score on the domain of "personal development" will increase by 5% from the previous year and the average score on the other seven domains will remain the same or improve.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Outcome: Average score by domain:				
Personal development	7.4	7.5	7.6≥	7.7≥
Physical well-being	8.8	8.7	8.7≥	8.7≥
Material well-being	7.5	7.4	7.4≥	7.4≥
Emotional well-being	8.5	8.5	8.5≥	8.5≥
Interpersonal relations	7.7	7.7	7.7≥	7.7≥
Rights	6.4	6.7	6.7≥	6.7≥
Social inclusion	7.5	7.5	7.5≥	7.5≥
Self-determination Self-determination	7.1	7.2	7.2≥	7.2≥

**Note:** These scores are based on a scale of 0-10, introduced in fiscal year 2005 to replace the original scale of -10 to +10. The 5% increase was originally calculated relative to the neutral score of 0.0, and is now calculated relative to the neutral score of 5.0.

Goal 2. An increasing number of eligible individuals will receive community-based services through the budget for community services.

Objective 2.1 During fiscal year 2008 the number of individuals receiving community-based service will increase by 2.83%.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Output: Number of individuals served	21,625	21,695	23,037	23,690
Outcome: Percentage increase of individuals receiving community-				
based services	8.71%	0.32%	6.19%	2.83%

**Goal 3.** Matching Federal Funds (Federal Financial Participation (FFP)) – are claimed for an increasing number of Home and Community Based Services (HCBS) waiver eligible individuals.

**Objective 3.1** By the end of fiscal year 2008 the FFP claimed for individuals enrolled in DDA's Home and Community Based Services (HCBS) waiver will have increased by 11% over fiscal year 2007.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Matching Federal Funds from waiver (millions)	\$201.1	\$220.4	\$238.6	\$265.8
Outcome: Percentage increase over previous year base	12%	10%	8%	11%

## M00M01.02 COMMUNITY SERVICES – DEVELOPMENTAL DISABILITIES ADMINISTRATION

### PROGRAM DESCRIPTION

Section 7-201 of the Health-General Article establishes the Developmental Disabilities Administration within the Department of Health and Mental Hygiene. The Developmental Disabilities Administration is responsible for planning, developing, and directing a statewide, comprehensive system of services for individuals with developmental disabilities and their families.

This program shares the mission, vision, goals, objectives and performance measures of program M00M01.01, Program Direction.

### OTHER PERFORMANCE MEASURES

Performance Measures Community Residential Services:	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Annualized Clients	4,770	4,888	5,219	5,287
Average Annual Cost Per Client	\$62,404	\$60,555	\$63,236	\$65,975
Day Programs:				
Annualized Clients	5,506	5,778	5,951	6,079
Average Annual Cost Per Client	\$12,542	\$14,925	\$15,555	\$15,554
Supported Employment Programs:				
Annualized Clients	3,543	3,557	3,814	4,558
Average Annual Cost Per Client	\$11,781	\$13,261	\$14,218	\$13,800
Resource Coordination (Includes Medicaid Waiver)				
Annualized Clients	16,166	17,566	20,109	22,438
Average Cost Per Annualized Client	\$1,209	\$1,349	\$1,202	\$1,412
Purchase of Care:				
Clients	2	2	2	1
Average Annual Cost Per Client	\$17,873	\$17,873	\$17,873	\$6,519
Summer Program:				
Clients	1,864	1,804	1,914	1,914
Average Annual Cost Per Client	\$165	\$172	\$166	\$166
Self Directed Services:				
Clients	0	1	19	19
Average Annual Cost Per Client	\$0	\$38,975	\$46,379	\$46,379
Family Support Services:				
Annualized Clients	2,839	2,624	2,965	3,290
Average Annual Cost Per Client	\$3,098	\$3,493	\$3,033	\$3,471
Individual Family Care:				
Annualized Clients	203	207	210	215
Average Annual Cost Per Client	\$16,920	\$23,292	\$22,896	\$23,840
Individual Support Services:				
Annualized Clients	5,281	5,222	5,448	5,672
Average Annual Cost Per Client	\$5,212	\$5,567	\$5,036	\$5,633

# M00M01.02 COMMUNITY SERVICES – DEVELOPMENTAL DISABILITIES ADMINISTRATION (Continued)

## OTHER PERFORMANCE MEASURES

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Behavioral Support Services:				
Behavioral Respite (Number of Days)	23,802	4,993	4,993	4,993
Behavioral Consultation (Number of Consultations)	10,956	5,286	5,286	5,286
Behavioral Plans (Number of Individual Plans)	0	0	0	0
Temporary Augmentation of Staff (Number of Hours)	39,231	39,703	39,703	39,703
Training (Number of Trainings)	106	93	93	93
Sign Language Interpretations (Number of Interpretations)	19	0	0	0
Client Referrals (Number of Referrals)	122	0	0	0
Crisis Interventions/Assistance/Evaluations	0	354	354	354
Community Support Living Arrangements:				
Annualized Clients	1,414	1,556	1,592	1,629
Average Cost Per Annualized Client	\$31,811	\$33,935	\$32,677	34,773
Waiting List Equity Fund:				
Clients Served	33	26	40	60
Fund Balance Available	\$1,687,897	\$2,813,412	\$2,815,770	\$2,555,984

### M00M02.01 SERVICES AND INSTITUTIONAL OPERATIONS – ROSEWOOD CENTER

### PROGRAM DESCRIPTION

Rosewood Center is a State residential center established in the Developmental Disabilities Administration under §7-501 of the Health-General Article of the Annotated Code of Maryland. Its mandate is to provide direct service to individuals with mental retardation admitted to the facility while working to integrate these consumers into less restrictive settings in the community. Services at the Center include around the clock residential care, treatment and support. The Center is required to maintain federal certification as an Intermediate Care Facility for Individuals with Mental Retardation (ICF-MR) and to comply with all applicable federal and Maryland laws and regulations.

### **MISSION**

Rosewood Center is a State residential center that serves individuals with mental retardation primarily from the Central Maryland Region. Individuals from other regions of Maryland who need forensic evaluation or supports that are more extensive may be ordered to Rosewood Center by the courts or the Department of Health and Mental Hygiene - Developmental Disabilities Administration. Through a consumer driven planning process governed by the principles of individual choice and empowerment, Rosewood Center staff provides residential care, treatment and supports intended to assist consumers to reach their maximum potential. Services are provided in a safe, secure and healthful setting.

#### VISION

Rosewood Center will meet the comprehensive support needs of Maryland individuals with mental retardation and their families in a setting that is supportive of community integration, furthered by ongoing opportunities for routine exposure and experience in the community at large, and guided by principles of consumer empowerment and choice.

### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

**Goal 1.** Empower individuals to plan for their services.

Objective 1.1 In fiscal year 2008, 18% of residents living at the Center will participate in self-advocacy groups.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Input: Number of individuals living at the Center	199	190	199	195
Quality: Percent of individuals participating in self-advocacy groups	N/A	N/A	18%	18%

Goal 2. Individuals living at the Center are safe.

Objective 2.1 Throughout fiscal year 2008 the Center will maintain its record of compliance with federal and State regulations by receiving zero major citations in "Client Protections," in its annual survey by the Office of Health Care Ouality.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of major citations in "Client Protections"	0	0	0	0

Goal 3. Individuals achieve their best health possible.

Objective 3.1 Throughout fiscal year 2008 the Center will maintain its record of compliance with federal and State regulations by receiving zero major citations in "Health Care Services," in its annual survey by the Office of Health Care Quality.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of major citations in "Health Care Services"	0	0	0	0

## M00M02.01 SERVICES AND INSTITUTIONAL OPERATIONS – ROSEWOOD CENTER (Continued)

Goal 4. Individuals are integrated appropriately into the community while residing at the Center.

**Objective 4.1** During fiscal year 2008, on average, consumers who are able to participate in off campus, social/recreational activities will do so at the rate of 48 outings per year.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals able to participate	165	149	165	165
Output: Number of individual outings taken	10,395	7,003	7,920	7,920
Outcome: Average number off campus trips per individual per year	63	47	48	48

**Goal 5**. Provide quality services to people using respite services.

**Objective 5.1** In fiscal year 2008, 100% of families and individuals using respite services in the Center who complete a satisfaction survey will indicate overall satisfaction with respite services.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of satisfaction surveys completed	4	4	6	6
Output: Percent of families and individuals expressing satisfaction	100%	100%	100%	100%

### OTHER PERFORMANCE MEASURES\*

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	Estimated
Beds Operated	257	257	257	257
Residential Services:				
Admissions	25	33	25	25
Discharges	31	22	29	29
Inpatients Treated	223	225	228	224
Average Daily Inpatients Treated	199	190	199	195
Patient Days	72,635	69,350	72,635	71,370
Per Diem Cost	\$387	\$412	\$397	\$407
Average Length of Stay	365	365	365	366
Annual Cost Per Average Daily Client	\$141,266	\$150,205	\$144,853	\$148,955
Day Services:				
Average Daily Inpatient Treated	178	173	179	175
Patient Days	42,720	41,520	42,960	42,000
Per Diem Cost	\$152	\$164	\$173	\$180
Average Length of Stay	240	240	240	240
Annual Cost Per Average Daily Client	\$36,466	\$39,466	\$41,580	\$43,232
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$16,919,277	\$17,742,774	\$16,061,826	\$16,699,202
Project Summary:				
General Administration		6,000,427	6,533,117	6,694,648
Dietary Services		1,601,958	1,711,605	1,732,895
Household and Property Services		6,401,289	6,860,021	6,990,831
Hospital Support Services		4,588,093	5,327,741	5,470,485
Patient Care Services		15,977,661	14,997,752	14,894,882
Day Services		1,677,657	1,786,832	1,797,059
Ancillary Services		4,168,987	4,512,817	4,583,139
Non-Reimbursable Services		169,897	200,861	192,359
Total	•	40,585,969	41,930,746	42,356,298

Note: \* Data may not add due to rounding.

### M00M05.01 SERVICES AND INSTITUTIONAL OPERATIONS - HOLLY CENTER

### PROGRAM DESCRIPTION

Holly Center, in Salisbury Maryland, is a State residential center established in the Developmental Disabilities Administration at §7-501 of the Health-General Article of the Annotated Code of Maryland. Holly Center is responsible for the provision of habilitative services to individuals with mental retardation admitted to the facility, while working to integrate these consumers into less restrictive settings in the community. Services provided include twenty-four hour residential care, treatment and support. The Center is required to maintain federal certification as an Intermediate Care Facility for Individuals with Mental Retardation (ICFMR) and to comply with all applicable federal and Maryland laws and regulations.

#### MISSION

Holly Center is a State residential center that serves people with mental retardation primarily from the Eastern Shore Region. Through a consumer driven planning process governed by the principles of individual choice and empowerment, Holly Center staff provide residential care, treatment and supports intended to assist consumers to reach their maximum potential. Services are provided in an environment that is safe and healthy.

### **VISION**

To empower individuals living at Holly Center to attain the highest quality of life possible through achievement of their individual goals through:

- Promotion of growth and independence leading to community involvement and integration
- Observance of individual rights
- Promotion of optimal health and safety
- Partnership between the Holly Center and the community
- Empowerment of all people in the decision making process

### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Empower individuals to plan for their services.

**Objective 1.1** In fiscal year 2008, 18% of residents living at the Center will participate in self-advocacy groups.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Input: Number of individuals living at the Center	104	101	98	97
<b>Quality:</b> Percent of individuals participating in self-advocacy groups	N/A	N/A	17%	18%

### Goal 2. Individuals living at the Center are safe.

**Objective 2.1** Throughout fiscal year 2008, the Center will maintain its record of compliance with Federal and State regulations by receiving zero major citations in "Client Protections," in its annual survey by the Office of Health Care Quality.

·	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of major citations in "Client Protections"	0	0	0	0

### Goal 3. Individuals achieve their best health possible.

Objective 3.1 Throughout fiscal year 2008, the Center will maintain its record of compliance with Federal and State regulations by receiving zero major citations in "Health Care Services," in its annual survey by the Office of Health Care Quality.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of major citations in "Health Care Services"	0	0	0	0

## M00M05.01 SERVICES AND INSTITUTIONAL OPERATIONS – HOLLY CENTER (Continued)

Goal 4. Individuals are integrated appropriately into the community while residing at the Center.

**Objective 4.1** During fiscal year 2008, on average, consumers who are able to participate in off campus, social/recreational activities will do so at the rate of 48 outings per year.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Input: Number of individuals able to participate	NA	105	92	90
Outcome: Average number off campus trips per individual per year	NA	26.3	44.0	48.0

Goal 5. Provide quality services to people using respite.

**Objective 5.1** In fiscal year 2008, 100% of families and individuals using respite services in the Center who complete a satisfaction survey will indicate overall satisfaction with respite services.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of satisfaction surveys completed	1	10	8	10
Outcome: Percent of individuals and families expressing satisfaction	100%	100%	100%	100%

### OTHER PERFORMANCE MEASURES \*

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Beds Operated	195	195	195	195
Residential Services				
Admissions	2	3	1	1
Discharges	3	10	2	2
Inpatients Treated	105	110	108	108
Average Daily Inpatients Treated	104	101	98	97
Patient Days	37,960	36,865	35,770	35,405
Per Diem Cost	\$358	\$380	\$421	\$419
Average Length of Stay	365	365	365	366
Annual Cost Per Average Daily Client	\$130,558	\$138,614	\$153,761	\$153,323
Day Services				
Average Daily Inpatients Treated	55	55	51	51
Patient Days	13,695	13,695	12,699	12,699
Per Diem Cost	\$121	\$132	\$142	\$142
Average Length of Stay	249	249	249	249
Annual Cost Per Average Daily Client	\$30,231	\$32,799	\$35,447	\$35,480
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$9,420,497	\$9,685,958	\$9,013,716	\$9,105,240
Project Summary:				
General Administration		2,844,624	3,100,179	3,075,088
Dietary Services		1,234,207	1,226,567	1,257,186
Household and Property Services		2,121,150	2,327,675	2,280,620
Hospital Support Services		1,302,079	1,299,294	1,308,685
Patient Care Services		8,242,488	8,931,025	8,724,461
Day Services		670,268	658,608	653,091
Ancillary Services		1,068,682	1,072,410	1,091,276
Non-Reimbursable Services		231,701	208,611	210,272
Total		17,715,199	18,824,369	18,600,679

Note: \* Totals may not add due to rounding.

### M00M07.01 SERVICES AND INSTITUTIONAL OPERATIONS - POTOMAC CENTER

### PROGRAM DESCRIPTION

Potomac Center is a State Residential Center established in the Developmental Disabilities Administration at §7-501 of the Health General Article of the Annotated Code of Maryland. The Center provides individuals admitted there with the appropriate service consistent with the individual's welfare, safety and plan of habilitation. Potomac Center is certified as an Intermediate Care Facility for Individuals with Mental Retardation (ICF/MR) and complies with applicable Federal and Maryland laws and regulations. The Council on Quality and Leadership accredits the Potomac Center.

### **MISSION**

Potomac Center provides opportunities to individuals with mental retardation primarily from the Western Maryland region. A safe, healthful and aesthetically pleasing environment is provided where an interdisciplinary team utilizes person-centered planning emphasizing individual choice and empowerment.

#### VISION

All people with mental retardation will be empowered to choose quality supports necessary to achieve their individual outcomes.

### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

### Goal 1. Empower individuals to plan for their services.

**Objective 1.1** In fiscal year 2008, 79% of individuals will meet the Accreditation outcome regarding "people realize personal goals."

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals residing at the Potomac Center	53	46	44	42
Output: Number of individuals meeting standard	33	27	33	33
Outcome: Percent of individuals meeting standard	62%	59%	75%	79%

**Objective 1.2** In fiscal year 2008, 93% of individuals will meet the Accreditation outcome regarding "people choose their daily routine."

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	Estimated
Input: Number of individuals residing at the Potomac Center	53	46	44	42
Output: Number of individuals meeting standard	43	36	40	39
Outcome: Percent of individuals meeting standard	81%	78%	91%	93%

### Goal 2. Individuals living at the Center are safe.

**Objective 2.1** Throughout fiscal year 2008 the Center will maintain its record of compliance with Federal and State regulations by receiving zero major citations in "Client Protections," in its annual survey by the Office of Health Care Quality.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of major citations in "Client Protections"	0	0	0	0

## M00M07.01 SERVICES AND INSTITUTIONAL OPERATIONS - POTOMAC CENTER (Continued)

Goal 3. Individuals achieve their best health possible.

Objective 3.1 Throughout fiscal year 2008 the Center will maintain its record of compliance with Federal and State regulations by receiving zero major citations in "Health Care Services," in its annual survey by the Office of Health Care Quality.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Quality: Number of major citations in "Health Care Services"	0	0	0	0

Goal 4. Individuals are integrated appropriately into the community while residing at the Center.

**Objective 4.1** In fiscal year 2008, 95% of individuals will meet the Accreditation outcome "People [who] participate in the life of the Community."

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals residing at the Potomac Center	53	46	44	42
Outcome: Percent of individuals meeting standard	92%	91%	95%	95%

Goal 5. Provide quality services to people using respite.

**Objective 5.1** In fiscal year 2008, 100% of families and individuals using respite services in the Center who complete a satisfaction survey will indicate overall satisfaction with respite services.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of satisfaction surveys completed	9	N/A	10	10
Outcome: Percentage of families and individuals expressing satisfaction	n 100%	N/A	100%	100%

Note: Fiscal year 2006 data not available due to surveys conducted bi-annually. Starting in fiscal year 2007, surveys will be done annually.

### OTHER PERFORMANCE MEASURES \*

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Beds Operated	94	94	94	94
Residential Services				
Admissions	1	0	1	0
Discharges	8	3	2	2
Inpatients Treated	73	64	60	60
Average Daily Inpatients Treated	55	47	44	42
Patient Days	20,075	17,258	16,060	15,372
Per Diem Cost	\$394	\$493	\$540	\$ 545
Average Length of Stay	365	365	365	366
Annual Cost Per Average Daily Client	\$143,781	\$180,122	\$197,042	\$199,603
Day Services:				
Average Daily Inpatients Treated	8	8	7	7
Patient Days	1,920	1,920	1,680	1,680
Per Diem Cost	\$259	\$244	\$284	\$278
Average Length of Stay	240	240	240	240
Annual Cost Per Average Daily Client	\$62,103	\$58,667	\$68,135	\$66,780

## M00M07.01 SERVICES AND INSTITUTIONAL OPERATIONS - POTOMAC CENTER (Continued)

Performance Measures*	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$6,399,704	5,264,926	\$4,775,335	\$4,660,229
Project Summary:				
General Administration				
Dietary Services		1,664,311	1,602,606	1,631,833
Household and Property Services		551,806	449,540	432,787
Hospital Support Services		1,491,489	1,621,402	1,565,731
Patient Care Services		668,001	730,022	726,598
Day Services		4,518,678	4,644,417	4,406,116
Ancillary Services		185,048	197,183	186,032
Non-Reimbursable Services		383,580	438,899	427,252
Total		4,446	5,000	5,000
		9,467,359	9,689,069	9.381.349

Note: \* Data may not add due to rounding.

# M00M09.01 SERVICES AND INSTITUTIONAL OPERATIONS – JOSEPH D. BRANDENBURG CENTER

### PROGRAM DESCRIPTION

The Joseph D. Brandenburg Center, a 24-hour residential center, is located on the grounds of the Thomas B. Finan Center, in Cumberland, Maryland. It is established in the Developmental Disabilities Administration at Section 7-501 of the Health-General Article of the Annotated Code of Maryland. Its mandate is to provide direct service to individuals with mental retardation admitted to the facility while working to integrate these consumers into less restrictive settings in the community. Services at the Center include round the clock residential care, treatment and support. The Center is required to maintain federal certification as an Intermediate Care Facility for Individuals with Mental Retardation (ICFMR) and to comply with all applicable federal and Maryland laws and regulations. The Brandenburg Center is accredited by *The Council on Quality and Leadership in Support for People with Developmental Disabilities*.

#### MISSION

"Brandenburg Center provides outstanding residential and habilitation services to support adults with developmental disabilities experience positive outcomes from personal choices."

### VISION

The Brandenburg Center will support each individual in his or her personal journey with creativity, initiative, communication and teamwork.

### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Empower individuals to plan for their services.

**Objective 1.1** In fiscal year 2008, 95% of individuals will meet the Accreditation outcome regarding "people realize personal goals."

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	Estimated
Input: Number of individuals residing at the Brandenburg Center	22	20	20	20
Outcome: Percent of individuals meeting standard	86%	95%	95%	95%

**Objective 1.2** In fiscal year 2008, 95% of individuals will meet the Accreditation outcome regarding "people choose their daily routine."

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals residing at the Brandenburg Center	22	20	20	20
Outcome: Percent of individuals meeting standard	82%	100%	95%	95%

Goal 2. Individuals living at the Center are safe.

Objective 2.1 Throughout fiscal year 2008 the Center will maintain its record of compliance with Federal and State regulations by receiving zero major citations in "Client Protections," in its annual survey by the Office of Health Care Quality.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of major citations in "Client Protections"	0	0	0	0

# M00M09.01 SERVICES AND INSTITUTIONAL OPERATIONS - JOSEPH D. BRANDENBURG CENTER (Continued)

Goal 3. Individuals achieve their best health possible.

**Objective 3.1** Throughout fiscal year 2008 the Center will maintain its record of compliance with Federal and State regulations by receiving zero major citations in "Health Care Services," in its annual survey by the Office of Health Care Quality.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of major citations in "Health Care Services"	0	0	0	0

Goal 4. Individuals are integrated appropriately into the community while residing at the Center.

**Objective 4.1** In fiscal year 2008, 95% of individuals will meet the Accreditation outcome regarding "People [who] participate in the life of the Community."

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals residing at Brandenburg Center	22	20	20	20
Outcome: Percent of individuals meeting standard	73%	90%	92%	95%

Goal 5. Provide quality services to people using respite.

**Objective 5.1** In fiscal year 2008, 100% of families and individuals using respite services in the Center who complete a satisfaction survey will indicate overall satisfaction with respite services.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of satisfaction surveys completed	8	24	20	20
Outcome: Percentage of families and individuals expressing satisfaction	100%	100%	100%	100%

### OTHER PERFORMANCE MEASURES \*

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input Measures				
Beds operated	45	30	30	30
Residential Services				
Admissions	0	0	0	0
Discharges	1	1	0	0
Inpatients treated	23	23	22	22
Average daily inpatients treated	22	20	20	20
Patient days	8,030	7,300	7,300	7,320
Per diem cost	\$433	\$501	\$530	\$514
Average length of stay	365	365	365	366
Annual cost per average daily client	\$158,076	\$182,895	\$193,453	\$188,000
Day Services				
Average daily inpatients treated	8	8	8	8
Patient days	2,000	2,000	2,000	2,000
Per diem cost	\$129	\$138	\$153	\$146
Average length of stay	250	250	250	250
Annual cost per average daily client	\$32,171	\$34,555	\$38,254	\$36,523
Hospital Patient Recoveries				
Medicaid, Medicare, insurance and sponsors	\$2,704,193	\$2,870,854	\$2,890,491	2,948,301

Note: \* Totals may not add due to rounding.

# M00M09.01 SERVICES AND INSTITUTIONAL OPERATIONS - JOSEPH D. BRANDENBURG CENTER (Continued)

	2006	2007	2008
Performance Measures	Actual	<b>Estimated</b>	Estimated
Project Summary:			
General Administration	1,128,717	1,101,824	1,064,956
Dietary Services	0	0	0
Household and Property Services	0	0	0
Hospital Support Services	226,472	346,779	300,230
Patient Care Services	2,490,581	2,630,865	2,590,536
Day Services	165,885	171,085	169,399
Ancillary Services	320,922	314,956	331,287
Non-Reimbursable Services	0	0	0
Total	4,332,577	4,565,509	4,456,408

### M00P01.01 EXECUTIVE DIRECTION - DEPUTY SECRETARY FOR HEALTH CARE FINANCING

### PROGRAM DESCRIPTION

The Deputy Secretary for Health Care Financing is responsible for the activities and missions of the Medical Care Programs, which include six programs: Office of Operations and Eligibility, Medical Care Provider Reimbursements, Office of Health Services, Office of Finance, Kidney Disease Treatment Services, and Maryland Children's Health Program.

A Planning Administration is also included in the Deputy Secretary for Health Care Financing. The Planning Administration assists the Deputy Secretary and other program managers in the development and implementation of priority projects. The Administration also provides information to program managers and policy makers on issues related to health care services, financing, regulations, and coordinates State and federal legislative activities.

### **MISSION**

The mission of the Deputy Secretary for Health Care Finance is to assure that Maryland citizens have access to cost-effective quality health care services. The Deputy Secretary's mission is achieved by providing leadership and oversight to Medical Care Programs.

### VISION

The vision of the Deputy Secretary for Health Care Financing is to see that all Maryland citizens have access to quality health care services regardless of financial status through delivery systems that will be seen as models in the health care industry.

### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

This program shares the goals and objectives of Medical Care Programs Administration M00Q01.

## M00Q01.00 MEDICAL CARE PROGRAMS ADMINISTRATION

### PROGRAM DESCRIPTION

The Medical Care Programs Administration serves children, pregnant women, the elderly, and the disabled, as well as adults eligible through the Temporary Cash Assistance (TCA) Program. Children represent two-thirds of all beneficiaries. In comparison to the general public, the population eligible for Medical Care Programs is characterized by poorer health and lower income. The health and economic status of the eligible population creates a greater need for services while presenting greater challenges to providing services. Access to medical care is one of multiple factors directly related to improved health. It is estimated that 50% of premature mortality of Americans is attributable to lifestyle, 20% is attributable to environment, 20% is attributable to human biology, and 10% could be avoided with improved medical care.

In addition to serving the most vulnerable populations, Medical Care Programs Administration benefits all Marylanders by sustaining the health care system in the State.

#### MISSION

The mission of the Medical Care Programs is to improve the health and well-being of low-income Marylanders by assuring access to medically necessary and appropriate health care services. In striving to meet this mission, we serve both customers and taxpayers by assuring that quality services are provided in a cost-effective and timely manner.

### VISION

The Medical Care Programs Administration will provide leadership to promote equal access and high quality health care services for all Marylanders.

### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

### Goal 1. Improve the health of Maryland's children.

**Objective 1.1** Through calendar year 2008 increase by 2 percentage points annually the proportion of HealthChoice children who have received necessary immunizations at age two.<sup>2</sup>

	CY 2005	CY 2006	CY 2007	CY 2008
Performance Measures	Actual	Estimated	Estimated	Estimated
Input: Sample of HealthChoice children age two	2,191	2,100	2,100	2,100
Outcome: Percent of HealthChoice children age two in sample who had				
received necessary immunizations	77%	79%	81%	83%

**Objective 1.2** Through calendar year 2008, increase by 2 percentage points annually the proportion of HealthChoice children ages 12 months through 23 months who receive a lead test during the year.

	CY 2005	CY 2006	CY 2007	CY 2008
Performance Measures	Actual	Estimated	Estimated	Estimated
Input: Total number of HealthChoice children ages 12-23 months	32,828	33,228	33,668	34,068
Number of HealthChoice children ages 12-23 months <sup>3</sup> in Baltimore City	6,948	6,919	6,949	6,979
Outcome: Percent of HealthChoice children ages 12-23 months				
receiving a lead test	50%	52%	54%	56%
Percent of HealthChoice children ages 12-23 months in Baltimore City				
receiving a lead test	62%	64%	66%	68%

<sup>&</sup>lt;sup>1</sup> Adapted from Public Health Service, 1993; Institute of Medicine, 1988; and Centers for Disease Control and Prevention, 1979.

Necessary immunizations include four DtaP/DT (diptheria, tetanus, pertussis), three IPV/OPV (poliovirus), one MMR (measles, mumps, rubella), three H influenza type B, three hepatitis B, and one VZV (chicken pox).

<sup>&</sup>lt;sup>3</sup> HealthChoice enrollees represent those enrolled in a managed care organization (MCO) for at least 90 days.

## M00Q01.00 MEDICAL CARE PROGRAMS ADMINISTRATION (Continued)

**Objective 1.3** For calendar year 2008 increase to 73% the proportion of severely disabled children in HealthChoice, aged 0-20 years, eligible for Supplemental Security Income [SSI], receiving at least one ambulatory care service during year.

	CY 2005	CY 2006	CY 2007	CY 2008
Performance Measures	Actual	Estimated	<b>Estimated</b>	Estimated
<b>Input:</b> Number of SSI children aged 0-20 years in HealthChoice <sup>4</sup>	13,270	13,770	14,270	14,770
Outcome: Percent of SSI children aged 0-20 years in HealthChoice				
receiving at least one ambulatory service	70%	71%	72%	73%

**Objective 1.4** Through calendar year 2008 reduce by one admission annually the rate per thousand of asthma-related avoidable admissions among HealthChoice children ages 5-20 with asthma.

	CY 2005	CY 2006	CY 2007	CY 2008
Performance Measures	Actual	Estimated	Estimated	Estimated
Input: Number of HealthChoice children up ages 5-20 with asthma	5,603	5,827	6,060	6,303
Output: Number of asthma-related avoidable admissions among				
HealthChoice children ages 5-20 with asthma	257	262	267	271
Outcome: Rate per thousand of asthma-related avoidable admissions				
among HealthChoice children ages 5-20 with asthma	46	45	44	43

**Note:** Reasons for the difference between last year's measure and this are as follows: 1) The measure rests on HEDIS specifications and HEDIS specifications were changed to require two years of enrollment and clinical eligibility, 2) Last year's measure used both primary and secondary diagnoses for ER visits and admissions, whereas the HEDIS requirement is only for the primary diagnosis.

Objective 1.5 Through calendar year 2008 reduce by 0.1 percentage points annually the rate of very low birth weight births in the Medicaid program.

	CY 2005	CY 2006	CY 2007	CY 2008
Performance Measures	Actual	Estimated	Estimated	<b>Estimated</b>
Input: Number of births in the Medicaid program	24,912	23,900	23,476	23,700
Output: Number of very low birth weight births in the Medicaid program	555	502	476	450
Outcome: Very low birth weight births in the Medicaid program as a				
proportion of total Medicaid births	2.2%	2.1%	2.0%	1.9%

**Objective 1.6** For calendar year 2008 increase to 49% the proportion of HealthChoice children aged 4-20 years who receive dental services.

	CY 2005	CY 2006	CY 2007	CY 2008
Performance Measures	Actual	<b>Estimated</b>	Estimated	Estimated
Input: Number of HealthChoice children ages 4-20	227,562	233,324	243,324	253,324
Outcome: Percent of HealthChoice children ages 4-20 years				
receiving dental services	46%	47%	48%	49%

**Objective 1.7** Through calendar year 2008 increase by 1 percentage point annually the proportion of HealthChoice child respondents<sup>5</sup> who report that the medical care they have received in the last six months has improved their health.

	CY 2005	CY 2006	CY 2007	CY 2008
Performance Measures	Actual	Estimated	Estimated	Estimated
Input: Number of HealthChoice child respondents	3,263	3,500	3,500	3,500
Outcome: Percent of HealthChoice children surveyed reporting				
the medical care received in the last six months has				
improved their health	82%	83%	84%	85%

<sup>&</sup>lt;sup>4</sup> Includes children aged 0-20 years with ≥320 days of enrollment in SSI and an MCO

<sup>5</sup> Parents respond as proxies for children.

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## M00Q01.00 MEDICAL CARE PROGRAMS ADMINISTRATION (Continued)

Goal 2. Improve the health of Maryland's adults.

Objective 2.1 For fiscal year 2008 increase to 38.4% the proportion of elderly and disabled beneficiaries receiving long term care<sup>6</sup> who are served in community-based options.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of elderly and disabled Maryland Medicaid beneficiaries				
receiving long term community-based care	9,268	9,657	9,700	10,000
Number of elderly and disabled Maryland Medicaid beneficiaries				
receiving long term community-based or institutional care	25,631	25,751	25,760	26,050
Quality: Proportion of elderly and disabled Maryland Medicaid				
beneficiaries receiving long term care who are served in				
community-based options	36.2%	37.5%	37.7%	38.4%

**Objective 2.2** Through calendar year 2008 increase by one percentage point annually the proportion of severely disabled adults in HealthChoice, aged 21-64 years, eligible for Supplemental Security Income [SSI], who receive at least one ambulatory care service during the year.

	CY 2005	CY 2006	CY 2007	CY 2008
Performance Measures	Actual	Estimated	Estimated	Estimated
<b>Input:</b> Number of SSI adults aged 21-64 in HealthChoice <sup>7</sup>	36,880	37,680	38,480	39,280
Quality: Percent of SSI adults aged 21-64 in HealthChoice				
receiving at least one ambulatory care service	79%	80%	81%	82%

Objective 2.3 Through calendar year 2008 increase by one percentage point annually the proportion of HealthChoice adult enrollees who report that they feel that the medical care they have received from their health care providers in the last six months has improved their health.

	CY 2005	CY 2006	CY 2007	CY 2008
Performance Measures	Actual	Estimated	Estimated	Estimated
Input: Number of HealthChoice adult respondents	2,918	2,900	2,900	2,900
Outcome: Percent of HealthChoice adult respondents reporting				
the medical care received in the last six months has				
improved their health	79%	80%	81%	82%

**Objective 2.4** Through calendar year 2008 reduce by one inpatient admission per thousand annually the number of diabetes-related avoidable admissions among adults with diabetes in the HealthChoice program.

CY 2005	CY 2006	CY 2007	CY 2008
Actual	Estimated	Estimated	Estimated
7,865	8,180	8,507	8,847
199	196	196	195
S			
ram 25	24	23	22
	Actual 7,865 199	Actual         Estimated           7,865         8,180           199         196           s         196	Actual         Estimated         Estimated           7,865         8,180         8,507           199         196         196           s         196         196

**Note:** Reasons for the difference between last year's measure and this are as follows: 1) The measure rests on HEDIS specifications and HEDIS specifications were changed to require two years of enrollment and clinical eligibility, 2) Last year's measure used both primary and secondary diagnoses for ER visits and admissions, whereas the HEDIS requirement is only for the primary diagnosis.

<sup>7</sup> Includes adults ages 21-64 years with  $\geq$  320 days of enrollment in SSI and an MCO

<sup>&</sup>lt;sup>6</sup> As measured in the first month of the fiscal year

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### M00Q01.00 MEDICAL CARE PROGRAMS ADMINISTRATION (Continued)

**Objective 2.5** For calendar year 2008 reduce the gap in access to ambulatory services between Caucasians and African-Americans in HealthChoice by one percentage point.

	CY 2005	CY 2006	CY 2007	CY 2008
Performance Measures	Actual	Estimated	Estimated	<b>Estimated</b>
Input: Number of Caucasians enrolled in HealthChoice	179,378	180,000	182.000	184,000
Number of African-Americans enrolled in HealthChoice	338,681	340,000	342,000	344,000
Output: Percentage of Caucasians in HealthChoice accessing at least				
one ambulatory service	74.1%	75.1%	76.1%	77.1%
Percentage of African-Americans in HealthChoice				
accessing at least one ambulatory service	67.5%	69.5%	71.5%	73.5%
Outcome: Percentage gap between access rate for Caucasians				
compared to the access rate for African-Americans	6.6	5.6	4.6	3.6

Goal 3. Maximize the efficiency and cost effectiveness of Medical Care Programs.

**Objective 3.1** For fiscal year 2008 at least \$19.5 million in Medicaid Third Party Liability (TPL) insurance liabilities (post-payment) that were unable to be identified prior to payment and processing will be recovered.

•	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: State share of recoveries (in \$millions)	\$17.3	\$15.6	\$18.0	\$19.5

**Objective 3.2** For fiscal year 2008, even during HIPAA implementation, at a minimum DHMH will pay at least 95% of all clean fee-for-service claims within 30 days of receipt.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of clean claims processed	32,033,860	30,548,274	32,377,592	32,377,592
Output: Clean claims paid	31,713,521	29,721,241	31,406,264	31,406,264
Outcome: Percent of clean claims processed in less than 30 days	99%	97%	97%	97%

**Objective 3.3** For fiscal year 2008, 88% of Medicaid pharmacy dispensed prescriptions (for drug classes subject to the Preferred Drug List) will be for drugs from the Preferred Drug List (PDL).

D 6 M	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of pharmacy dispensed prescriptions subject				
to the PDL*	3,248,129	2,737,480	1,500,000	1,500,000
Outcome: Percent of prescriptions dispensed from the PDL	92%	88%	88%	88%

\*Note: Effective 1/1/06 approximately half of Medicaid recipients converted to Medicare Part D. As a result, the number of Medicaid prescriptions from the PDL will be reduced substantially because of that population's preponderant use of PDL.

Goal 4. Reduce the amount of fraud, waste, and abuse in total spending in Medicaid funds.

**Objective 4.1** For fiscal year 2008 the Program Integrity Unit will save the Medicaid program at least \$20 million through recoveries and cost avoidance.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Annual Program Integrity Unit savings (millions)	\$9	\$13	\$15	\$20

# M00Q01.02 OFFICE OF OPERATIONS, ELIGIBILITY AND PHARMACY – MEDICAL CARE PROGRAMS ADMINISTRATION

### PROGRAM DESCRIPTION

This Program assures that eligible recipients receive the Medical Assistance benefits to which they are entitled, including HealthChoice Program, Maryland Children's Health Program and Premium Program, Primary Adult Care Program and Kidney Disease Program benefits. The Program provides easy access to Medical Assistance benefit information, enrollment assistance and problem resolution via a Beneficiary Call Center as well as by providing various outreach services and efforts throughout the State. It also develops and oversees implementation of Medicaid eligibility policy as well as provides eligibility training to Department of Human Resources' (DHR) local Department of Social Services (LDSS) staff and local Health Department staff. The Program develops and maintains a federally certified Medicaid Management Information System (MMIS) to pay claims submitted by enrolled providers, in a prompt and efficient manner, for health care services rendered to recipients. In addition, as a major function, this Program strives to minimize Program costs by exploring and pursuing possible third party liability sources for recovery of Medicaid payments or to cost avoid Medicaid payments and eliminate the need for recovery actions.

This program shares the mission, goals, objectives, and performance measures of M00Q01.00, the Medical Care Programs Administration.

# M00Q01.03 MEDICAL CARE PROVIDER REIMBURSEMENTS – MEDICAL CARE PROGRAMS ADMINISTRATION

### PROGRAM DESCRIPTION

Under the provisions of Title XIX of the Social Security Act, the statewide Maryland Medical Assistance Program provides a broad range of medical services to low income persons and to those with catastrophic illness who are unable to pay for care. There are two main classifications of needy persons: (1) the categorically needy and (2) the medically needy. The categorically needy classification includes persons who receive Temporary Cash Assistance (TCA) from the Department of Human Resources as well as those individuals receiving Supplemental Security Income (SSI) grants from the federal Social Security Administration. Categorically needy persons are enrolled automatically under the Medical Assistance Program. Several other populations that do not receive public assistance grants are included in the categorically needy classification. These include children, pregnant women, elderly and disabled Medicare beneficiaries with income above the standard Medicaid limit but below certain percentages of the poverty level. The medically needy are those who cannot meet the cost of needed medical care but who are self-supporting in other respects. Medically needy individuals must apply to the local departments of social services for eligibility determination under established criteria for income and assets in relation to need and size of family. The program covers physician services in office and in home, hospice, hospital inpatient, hospital outpatient, pharmacy services, personal care services, day care services and many others. Each person enrolled under the program may select the provider of his/her choice. Payments are made on the basis of allowable fees, or usual and customary charges that are declared reasonable for specific services rendered, or on the basis of prepaid monthly capitation payment.

This program provides the funding which reimburses providers under the Medical Care Programs.

This program shares the mission, goals, objectives, and performance measures of M00Q01.00, the Medical Care Programs Administration.

# M00Q01.03 MEDICAL CARE PROVIDER REIMBURSEMENTS – MEDICAL CARE PROGRAMS ADMINISTRATION (Continued)

## OTHER PERFORMANCE MEASURES

Paufo muono Maganno	2005	2006	2007	2008	
Performance Measures	Actual	Actual	Estimated	Estimated	
Average Medical Assistance Enrollees:	500.07	505.055	505.050	500 450	
Federally Eligible	520,967	525,075	525,358	533,150	
Non-Federally Eligible	1,171	922	1,088	1,060	
Total	522,138	525,997	526,446	534,210	
Average Federally Eligible Enrollees by Group:					
Elderly	32,424	33,051	34,316	35,500	
Disabled Child	18,729	19,455	19,659	20,050	
Disabled Adult	85,321	88,630	89,548	91,400	
TCA Adult	28,828	27,016	25,188	24,000	
TCA Child	83,156	78,286	72,985	69,500	
Other	69,898	67,717	70,362	73,500	
SOBRA Women	15,085	15,859	16,632	17,200	
SOBRA Children	187,526	195,061	196,668	202,000	
Total	520,967	525,075	525,358	533,150	
Maryland Pharmacy Program (MPP)	57,388	49,462	0	0	
All Primary Care Services MCO & FFS	0	0	26,000	27,000	
Employed Persons with Disabilities (monthly enrollment)	0	42	1,500	1,535	
Family Planning	55,392	53,999	54,000	53,927	
Total	112,780	103,503	81,500	82,462	
Average Cost per Enrollee by Group:					
Elderly	\$25,752	\$26,992	\$25,741	\$27,017	
Disabled Child	12,232	12,756	13,371	13,715	
Disabled Adult	15,237	15,350	16,213	16,414	
TCA Adult	4,700	5,118	5,867	5,847	
TCA Child	1,954	2,126	2,520	2,386	
Other	3,064	3,870	3,355	4,341	
SOBRA Women	16,043	16,367	16,363	18,298	
SOBRA Children	1,941	2,225	2,542	2,320	
Total average cost per enrollee	\$6,684	\$7,163	\$7,495	\$7,771	
Maryland Pharmacy Program (MPP)	\$2,069	\$1,836	\$0	\$0	
All Primary Care Services MCO & FFS	0	0	2,844	2,456	
Employed Persons with Disabilities (monthly enrollment)	0	207	9,883	9,585	
Family Planning	84	85	95	86	

### M00Q01.04 OFFICE OF HEALTH SERVICES - MEDICAL CARE PROGRAMS ADMINISTRATION

### PROGRAM DESCRIPTION

The Office of Health Services (OHS) manages the policy and compliance functions for the Medical Care Programs Administration. Major policy areas include HealthChoice managed care, the Rare and Expensive Case Management (REM) program, acute care, and long term care, including nursing and community services as well as Home and Community Based services waiver programs.

Policy and compliance functions are integrated through a variety of OHS activities, including the development and implementation of regulations to define covered services, provider qualifications, and provider payment rates. The Office of Health Services maintains the Medicaid State Plan and waiver agreements, which are required in order to obtain federal matching funds from the Centers for Medicare and Medicaid Services. Other OHS functions include performing preauthorization and fraud and abuse prevention activities, improvement initiatives, and program evaluation. Additionally, OHS resolves provider and recipient complaints and participates in appeals.

The Office of Health Services writes policy instruction statements for the Office of Operations, Eligibility, and Pharmacy to provide guidance on how to implement policy changes. In addition, OHS provides input to the Office of Planning and Finance on rate setting and budgeting and assists OPF in the development and tracking of health related legislation.

This program shares the mission, goals, objectives, and performance measures of M00Q01.00, the Medical Care Programs Administration.

## M00Q01.05 OFFICE OF FINANCE - MEDICAL CARE PROGRAMS ADMINISTRATION

### PROGRAM DESCRIPTION

The Office of Finance reports directly to the Deputy Secretary for Health Care Financing. This Office is charged with oversight responsibility with regard to the establishment and maintenance of management systems, logistical support systems, and financial operations for the Maryland Medicaid Program. Responsibilities include oversight for legislative and federal audits, program integrity initiatives, financial analysis, preparation and monitoring of the budget, year end closeout, MCO rate setting, as well as management and procurement functions for the Division of Health Care Financing.

Also included in the Office of Finance is the Legal Services unit, which provides legal representation in the courts and before administrative adjudicative bodies for the Deputy Secretary for Health Care Financing.

This program shares the mission, goals, objectives, and performance measures of M00Q01.00, the Medical Care Programs Administration.

# M00Q01.06 KIDNEY DISEASE TREATMENT SERVICES – MEDICAL CARE PROGRAMS ADMINISTRATION

### PROGRAM DESCRIPTION

The Kidney Disease Treatment Service Program is a last-resort payer providing financial assistance to approximately 2,400 end-stage renal disease patients. The program provides reimbursement for approved inpatient/outpatient hospital services, renal transplantation, chronic maintenance dialysis, home dialysis, physicians, medications and laboratory services required by Kidney Disease Program certified beneficiaries.

#### MISSION

The Kidney Disease Treatment Service Program is charged with the responsibility of assuring certified recipients access to the specialized treatment which they require as a direct result of their end-stage renal disease; providing appropriate reimbursement to providers of those services; serving as liaison between certified recipients and the potential financial resources available to them; and functioning as a source of information to recipients, professionals, and the general public.

### **VISION**

The Kidney Disease Treatment Service Program facilitates the provision of quality specialized health care services to all of its certified end-stage renal disease recipients.

This program shares in the goals, objectives, and performance measures of M00Q01.00, the Medical Care Programs Administration.

### OTHER PERFORMANCE MEASURES

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	Requested
Kidney Disease Treatment Services:				_
Average number of patients	2,488	2,466	2,483	2,500
Average cost per patient	\$3,615	\$4,075	\$3,252	\$3,613

# M00Q01.07 MARYLAND CHILDREN'S HEALTH PROGRAM – MEDICAL CARE PROGRAMS ADMINISTRATION

## PROGRAM DESCRIPTION

The Maryland Children's Health Program provides health care coverage through the HealthChoice managed care program for all uninsured children through age 18 in families with incomes up to 300% of the federal poverty level and pregnant women with incomes up to 250% federal poverty level.

This program shares the mission, goals, objectives, and performance measures of M00Q01.00, the Medical Care Programs Administration.

### OTHER PERFORMANCE MEASURES

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Average Number of Patients	95,019	103,260	108,813	116,500
Outcome: Average Cost per Patient	\$1,430	\$1,563	\$1,628	\$1,633

## Summary of Maryland Children's Health Program including SOBRA Women & Children in Medical Care Provider Reimbursements (M00Q01.03)

FY 2006	FY 2007	FY 2008
Actual	Esumated	Requested
15 950	16 632	17,200
,		\$155,892,700
		\$133,892,700
• •	7.7	\$ <u>158,840,995</u>
		\$314,733,695
φ200,107,050	ΨΔ12,132,004	ψ314,733,073
195,061	196,668	202,000
\$192,601,861	\$205,419,292	\$169,331,272
\$28,859,269	\$42,705,378	\$65,000,000
\$221,496,892	\$251,719,565	\$234,331,272
\$442,958,022	\$499,844,235	\$468,662,544
103.260	108.813	116,500
•	•	\$65,859,438
		\$2,047,499
		\$122,310,383
\$161,369,678	\$177,162,563	\$190,217,320
llmont)		
· · · · · · · · · · · · · · · · · · ·	322 113	335,700
,	·	\$391,083,410
		\$67,047,499
		\$515,482,650
\$864,495,356	\$949,159,482	\$973,613,559
	15,859 \$130,080,781 \$0 \$130,086,875 <b>\$260,167,656</b> 195,061 \$192,601,861 \$28,859,269 \$221,496,892 \$442,958,022  103,260 \$54,987,174 \$2,244,019 \$104,138,485 \$161,369,678  Ilment) 314,180 \$377,669,816 \$31,103,288 \$455,722,252	Actual         Estimated           15,859         16,632           \$130,080,781         \$134,805,489           \$0         \$0           \$130,086,875         \$137,347,195           \$260,167,656         \$272,152,684           195,061         196,668           \$192,601,861         \$205,419,292           \$28,859,269         \$42,705,378           \$221,496,892         \$251,719,565           \$442,958,022         \$499,844,235           103,260         108,813           \$59,085,657         \$2,244,019         \$4,084,959           \$104,138,485         \$113,991,947           \$161,369,678         \$177,162,563           Ilment)         322,113           \$377,669,816         \$399,310,438           \$31,103,288         \$46,790,337           \$455,722,252         \$503,058,707

# M00R01.01 MARYLAND HEALTH CARE COMMISSION – HEALTH REGULATORY COMMISSIONS

### PROGRAM DESCRIPTION

The Maryland Health Care Commission (MHCC), created in 1999, operates under Subtitle 1 of Title 19 of the Health General Article to develop and carry out new health policies, including: 1) developing a database on all non-hospital health care services; 2) developing the comprehensive standard health benefit plan for small employers; 3) monitoring the fiscal impact of state mandated benefits; 4) developing quality and performance measures for health maintenance organizations; 5) developing quality and performance measures for hospitals, ambulatory care facilities, and nursing homes; 6) overseeing electronic claims clearinghouses; 7) directing and administering state health planning functions to produce the State Health Plan for Facilities and Services; and 8) conducting the Certificate of Need program for regulated entities.

### MISSION

The mission of the Maryland Health Care Commission is to plan for health system needs, promote informed decision-making, increase accountability, and improve access in a rapidly changing health care environment by providing timely and accurate information on availability, cost, and quality of services to policy makers, purchasers, providers and the public.

### **VISION**

The Commission envisions a state in which informed consumers hold the health care system accountable and have access to affordable and appropriate health care services through programs that serve as national models.

### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

**Goal 1.** Improve quality of care in the health care industry.

**Objective 1.1** By calendar year 2009 all HMOs that have been operating predominantly in Maryland's commercial market for three years will earn "Star Performer" status in at least one chronic care performance measure.

Performance Measures	CY 2005	CY 2006	CY 2007	CY 2008
	Actual	Estimated	Estimated	Estimated
Input: Number of plans rated	7	7	7	7
Quality: Number of plans with Star Performer status in				
Prevention and Chronic Care	3	3	4	7

**Objective 1.2** By calendar year 2009 plans will increase the rate of diabetic enrollees identified as compliant for receiving all recommended testing and having blood glucose and cholesterol levels in control by 30 percent over the baseline.

Performance Measures	CY 2005 Actual	CY 2006 Estimated	CY 2007 Estimated	CY 2008 Estimated
Input: Number of plans rated	7	7	7	7
Outcome: Percent of diabetic enrollees identified as compliant	0%	21%	22%	24%
Percent of increase of enrollees identified as compliant	0%	5%	10%	20%

Goal 2. Improve access to, and affordability of, health insurance.

Objective 2.1 Improve access to health insurance in the small group market.

Performance Measures	2005	2006	2007	2008
	Actual	Actual	Estimated	<b>Estimated</b>
Outcome: Percent of small employers in Maryland offering coverage	42%	40%	40%	42%
Quality: Average cost of plan as percent of affordability cap	102%	103%	103%	93%

# M00R01.01 MARYLAND HEALTH CARE COMMISSION – HEALTH REGULATORY COMMISSIONS (Continued)

Goal 3. Reduce the rate of growth in health care spending.

Objective 3.1 Eliminate unnecessary administrative expenses through electronic data interchange (EDI).

Performance Measures	2005	2006	2007	2008
	Actual	Actual	Estimated	Estimated
Input: Number of electronic health networks (EHNs) requesting				
certification	5	10	10	10
Output: Number of EHNs currently certified by MHCC	13	26	35	40
Outcome: Increase in the percentage of EDI statewide (volume of claims)	60%	60%	65%	75%
Efficiency: Volume of claims received electronically by private payers	46%	50%	53%	60%

**Goal 4.** Ensure that the State Health Plan for Facilities and Services provides a framework for guiding the future development of services and facilities regulated under the Certificate of Need program.

**Objective 4.1** Annually update the appropriate State Health Plan chapters to ensure Maryland has an effective health policy and planning tool that provides a clear set of guidelines to Certificate of Need applicants.

Performance Measures	2005	2006	2007	2008
	Actual	Actual	Estimated	Estimated
Input: Number of requests for technical assistance	240	200	210	210
Output: Number of Plan chapters/special studies	21	19	19	14
Number of determinations of CON coverage and prelicensure reviews	166	162	170	180
Number of CON actions by the Commission	31	27	35	25

# M00R01.02 HEALTH SERVICES COST REVIEW COMMISSION - HEALTH REGULATORY COMMISSIONS

### PROGRAM DESCRIPTION

The Health Services Cost Review Commission was established to contain hospital costs, maintain fairness in hospital payment, provide for financial access to hospital care and disclose information on the operation of hospitals in the State. The Commission further concerns itself with the resolution of financial problems that may threaten the solvency of efficiently run institutions. It assures all purchasers of hospital health care services that the costs of said institutions are reasonable, that the rates are set in reasonable relationship to aggregate cost, and that rates are set without undue discrimination.

### MISSION

The mission of the HSCRC is to promote an equitable and fair hospital payment system; constrain the costs and promote the efficiency of Maryland hospitals; and to ensure the financial access to high quality hospital care for Maryland citizens.

### VISION

The vision of the HSCRC is to expand access to life-saving hospital care, while maintaining affordability of this hospital care for Maryland citizens.

### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To maintain affordable hospital care for all Maryland citizens.

Objective 1.1 In fiscal year 2008, maintain absolute hospital net patient revenue per case less than the national average.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of hospitals "charge per case				
performance targets" calculated and monitored	46	50	46	50
Number of hospital partial rate review applications completed	24	17	20	15
Number of hospital full rate review applications completed	2	0	0	8
Number of Alternative Rate Methodology (ARM) applications con	npleted 13	22	10	20
Hospital spend-down agreements negotiated	. 11	0	0	0
Outcome: Hospital cost per admission in Maryland	\$8,684	\$9,204	\$9,805	\$10,339
Percent below national average	-2.58%	-3.71%	-3.74%	-3.97%
Hospital net patient revenue per admission in Maryland	\$8,767	\$9,328	\$9,980	\$10,531
Percent rate of growth	5.13%	6.40%	6.99%	5.52%
Percent Above/(Below) National Average	-3.65%	-3.89%	-3.05%	-3.30%
Cumulative growth in Medicare payment per discharge since 1981				
Maryland Medicare	236.12%	253.94%	269.22%	282.89%
US Medicare	281.46%	298.63%	316.17%	326.49%
Relative position vs. US Medicare ("Waiver Test")	13.49%	12.62%	12.72%	13.06%

# DEBYBLUEAL OF HEALTH AND MENTAL HYGIEUE $_{18E-II}$

# COMMISSIONS (Continued) COMMISSIONS (Continued)

Goal 2. To maintain the current equitable system for financing hospital care for those without health insurance.

Objective 2.1 Finance Uncompensated Care Fund through the continuation of the Medicare Waiver.

8007	<b>4007</b>	9007	2002	
Estimated	Estimated	<b>Actual</b>	<b>Actual</b>	Performance Measures
09	09	09	09	Input: Maryland hospitals regulated
Lt	Lt	Lt	Lt	Output: Maryland hospitals paying into Uncompensated Care Fund
				Maryland hospitals receiving funding from Uncompensated
SI	13	91	13	Саге Ргодгат
2001	2001	2001	2001	Outcome: Percent of regulated hospitals providing treatment to
%001	%00I	%00I	%00I	all patients regardless of ability to pay

# M00R01.03 MARYLAND COMMUNITY HEALTH RESOURCES COMMISSION – HEALTH REGULATORY COMMISSIONS

### PROGRAM DESCRIPTION

This eleven-member Commission was established during the 2005 General Assembly session by House Bill 627. The purpose of the Commission is to strengthen the safety net for low-income, uninsured and underinsured Marylanders (target population). The safety net consists of "community health resources" which could range from Federally Qualified Health Centers to smaller community-based clinics and providers. The Commission is charged with awarding and monitoring operating and information technology grants to community health resources as well as developing, supporting and monitoring strategies to strengthen their viability and improve their efficiency. If certain conditions are met, additional funding will become available for the Commission to develop a specialty care network to complement the services offered by community health resources.

### **MISSION**

To develop and implement strategies in an accountable manner, which improve availability and accessibility of comprehensive health care, with a focus on low-income, underinsured and uninsured Maryland residents regardless of ability to pay.

### VISION

All Maryland residents achieve optimal health status through timely access to an affordable, coordinated and integrated system of comprehensive health care.

### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Decrease use of hospital emergency departments for non-urgent care.

**Objective 1.1** For grants awarded by the end of fiscal year 2008 at least seven primary care grantees will have established a reverse referral pilot project with a hospital.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of reverse referral pilot projects established	*	*	3	7

**Goal 2.** Mental health and/or substance abuse treatment providers will have established a link with a primary care provider with whom mental health/substance abuse clients can establish a medical home.

**Objective 2.1** For grants awarded by the end of fiscal year 2008 at least ten mental health and/or substance abuse treatment grantees will have established links with primary care providers.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	<b>Estimated</b>	Estimated
Output: Number of mental health and/or substance abuse treatment				
providers that have established a link with a primary care provider.	*	*	3	10

Goal 3. Improve access to primary care for the target population.

**Objective 3.1** For grants awarded by the end of fiscal year 2008 at least eight grantees will have increased access to primary care for the low-income, underinsured, and uninsured Maryland residents.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of grantees that have increased access to primary				
care for low-income, underinsured, and uninsured Maryland resident	ts *	*	3	8

**Note:** Performance measures (i.e., the number of pilots and/or programs) achieved will depend on the number and type of grant applications received and actually funded by the Maryland Community Health Resources Commission.

<sup>\*</sup> New performance measures for which data are not available.

## SUMMARY OF DEPARTMENT OF HEALTH AND MENTAL HYGIENE

	2006 Actual	2007 Appropriation	2008 Allowance
Total Number of Authorized Positions	7,631.00	7,679.80	7,673.80
Total Number of Contractual Positions	461.53	457.81	478.69
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	448,347,833 19,606,239 6,136,535,368	495,540,052 19,388,529 6,515,756,040	489,443,802 19,845,508 6,958,129,514
Original General Fund Appropriation	3,288,663,761 93,832,475	3,558,477,257 8,657,294	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	3,382,496,236 898,919	3,567,134,551	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	3,381,597,317 303,369,168 2,883,571,135 35,951,820	3,567,134,551 385,557,881 3,055,489,271 22,502,918	3,737,884,078 440,363,254 3,261,850,351 27,321,141
Total Expenditure	6,604,489,440	7,030,684,621	7,467,418,824

## SUMMARY OF OFFICE OF THE SECRETARY—OFFICE OF THE SECRETARY

	2006 Actual	2007 Appropriation	2008 Allowance
Total Number of Authorized Positions	549.00	576.00	587.00
Total Number of Contractual Positions	35.52	36.00	26.25
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	34,439,371 2,050,506 8,333,547	46,262,542 1,979,781 10,259,345	39,920,394 1,902,195 10,521,744
Original General Fund Appropriation	15,573,140 1,530,198	25,150,149 -222,676	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	17,103,338 796,360	24,927,473	
Net General Fund Expenditure  Special Fund Expenditure  Federal Fund Expenditure  Reimbursable Fund Expenditure	16,306,978 19,562,233 7,280,986 1,673,227	24,927,473 23,588,837 8,305,564 1,679,794	18,533,140 24,112,862 8,080,254 1,618,077
Total Expenditure	44,823,424	58,501,668	52,344,333

## M00A01.01 EXECUTIVE DIRECTION—OFFICE OF THE SECRETARY

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	40.60	43.60	41.60
Number of Contractual Positions		.50	.50
01 Salaries, Wages and Fringe Benefits	3,826,522	11,995,032	4,634,193
02 Technical and Special Fees		15,191	15,933
03 Communication	45,455 23,486 2,114 49,454 52,968 440 1,192 24,167 199,276 4,025,798	48,517 22,242 3,855 37,050 50,479 6,002 3,100 35,187 206,432 12,216,655	41,416 23,915 4,216 38,432 51,852 5,665 2,919 24,768 193,183 4,843,309
Original General Fund Appropriation  Transfer of General Fund Appropriation  Total General Fund Appropriation  Less: General Fund Reversion/Reduction	2,685,996 1,156,345 3,842,341 788,205	10,941,428 -493,705 10,447,723	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure Total Expenditure	3,054,136 971,662 4,025,798	10,447,723 274,246 576,106 918,580 12,216,655	3,679,743 1,163,566 4,843,309
Special Fund Income: swf312 Section 40 Pension Costs		274,246	
Federal Fund Income: swf501 Section 40 Pension Costs		576,106	
Reimbursable Fund Income:  M00A01 Department of Health and Mental Hygiene	971,662	918,580	1,163,566

## M00A01.02 FINANCIAL MANAGEMENT ADMINISTRATION—OFFICE OF THE SECRETARY

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	121.00	122.00	122.00
Number of Contractual Positions	.78		
01 Salaries, Wages and Fringe Benefits	6,872,183	7,271,506	7,410,192
02 Technical and Special Fees	37,484		
03 Communication	44,952	52,074	43,501
04 Travel	29,870	28,523	32,394
07 Motor Vehicle Operation and Maintenance	14,846	12,579	15,199
08 Contractual Services	52,193	59,643	59,580
09 Supplies and Materials	48,393	48,731	49,587
10 Equipment—Replacement	1,291	1,800	1,800
13 Fixed Charges	4,826	5,156	11,953
Total Operating Expenses	196,371	208,506	214,014
Total Expenditure	7,106,038	7,480,012	7,624,206
Original General Fund Appropriation	4,101,343	4,544,475	
Transfer of General Fund Appropriation	514,820	124,431	
Net General Fund Expenditure	4,616,163	4,668,906	4,867,321
Federal Fund Expenditure	2,115,104	2,420,939	2,636,583
Reimbursable Fund Expenditure	374,771	390,167	120,302
Total Expenditure	7,106,038	7,480,012	7,624,206
Federal Fund Income:  BR M00 Indirect Costs	1,807,002	2,104,410 8,600	2,326,276 8,600
93.778 Medical Assistance Program	308,102	307,929	301,707
Total	2,115,104	2,420,939	2,636,583
Reimbursable Fund Income:  D50H01 Military Department Operations and Maintenance  M00A01 Department of Health and Mental Hygiene  M00F03 DHMH-Family Health Administration  M00M01 DHMH-Developmental Disabilities Administration	10,969 302,290 27,159 34,353	306,740 27,159 56,268	120,302
Total	374,771	390,167	120,302

## M00A01.03 OFFICE OF HEALTH CARE QUALITY—OFFICE OF THE SECRETARY

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	187.40	194.40	194.40
Number of Contractual Positions	5.69	5.40	5.40
01 Salaries, Wages and Fringe Benefits	11,974,039	13,155,116	13,372,222
02 Technical and Special Fees	198,549	205,945	195,039
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges  Total Operating Expenses	70,554 286,009 112,797 935,098 101,024 24,107 43,515 45,830 297,894 1,916,828	76,033 360,907 111,873 970,909 75,768 19,078 37,584 50,000 314,704 2,016,856	76,078 310,141 173,699 1,058,440 77,614 15,756 13,313 75,000 368,950 2,168,991
Total Expenditure  Original General Fund Appropriation  Transfer of General Fund Appropriation  Total General Fund Appropriation  Less: General Fund Reversion/Reduction  Net General Fund Expenditure	8,565,099 -125,838 8,439,261 203 8,439,058 454,964	9,426,204 144,137 9,570,341 9,570,341 471,908	9,781,278 511,303
Special Fund ExpenditureFederal Fund ExpenditureReimbursable Fund Expenditure	5,165,882 29,512 14,089,416	5,308,519 27,149 15,377,917	5,443,671
Special Fund Income:  M00401 Civil Money Penalty Fees  Federal Fund Income:  93.777 State Survey and Certification of Health Care Pro-	454,964	471,908	511,303
viders and Suppliers	4,344,226 821,656	4,403,593 904,926	4,594,990 848,681
Total	5,165,882	5,308,519	5,443,671
Reimbursable Fund Income:  M00M01 DHMH-Developmental Disabilities Administration	29,512	27,149	

## M00A01.04 HEALTH PROFESSIONALS BOARDS AND COMMISSION—OFFICE OF THE SECRETARY

Appropriation Statement:			
	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	85.00	93.00	96.00
Number of Contractual Positions	9.28	2.00	2.00
01 Salaries, Wages and Fringe Benefits	4,796,468	5,679,693	5,984,135
02 Technical and Special Fees	728,679	473,148	515,706
03 Communication	225,862 169,199 1,882,503 94,623 67,893 44,650 380,968 2,865,698 8,390,845 220,702 -15,129 205,573 7,952	256,104 289,781 2,253,127 92,718 11,933 54,015 25,000 421,757 3,404,435 9,557,276 238,042 2,461 240,503	207,512 330,053 2,267,552 95,724 15,790 94,141 25,000 452,858 3,488,630 9,988,471
Net General Fund Expenditure  Special Fund Expenditure  Reimbursable Fund Expenditure  Total Expenditure	197,621 7,897,641 295,583 8,390,845	240,503 8,972,875 343,898 9,557,276	204,798 9,449,464 334,209 9,988,471
Special Fund Income:  M00365State Board of Residential Child Care Administrators  M00366 State Board of Acupuncture  M00367 State Board of Dietetic Practice  M00368 State Board of Examiners of Professional Counselors  M00369 State Board of Chiropractic Examiners  M00370 State Board of Dental Examiners  M00372 State Board of Morticians  M00373 State Board of Occupational Therapy Practice  M00374 State Board of Examiners in Optometry  M00375 State Board of Pharmacy  M00376 State Board of Physical Therapy Examiners  M00377 State Board of Physical Therapy Examiners  M00378 State Board of Podiatric Medical Examiners  M00379 State Board of Social Work Examiners  M00380 State Board of Audiologists, Hearing Aid Dispensers and Speech-Language Pathologists  M00381 State Commission on Kidney Disease  Total	219,600 135,728 392,299 718,059 1,502,220 409,796 377,842 213,505 1,346,997 599,587 210,336 461,833 849,703 305,326 154,810 7,897,641	212,338 132,351 477,967 774,255 1,570,711 410,053 335,765 270,979 1,918,896 686,785 252,253 512,282 950,286 308,383 159,571 8,972,875	73,688 210,775 155,384 471,884 770,494 1,634,446 414,236 371,084 282,317 1,889,453 737,038 291,891 579,221 1,091,029 309,267 167,257 9,449,464
Reimbursable Fund Income:  M00A01 Department of Health and Mental Hygiene	295,583	343,898	334,209

## M00A01.05 BOARD OF NURSING—OFFICE OF THE SECRETARY

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	49.00	57.00	67.00
Number of Contractual Positions	11.91	11.00	1.25
01 Salaries, Wages and Fringe Benefits	2,962,209	3,728,300	4,098,961
02 Technical and Special Fees	510,730	377,614	101,811
03 Communication	193,723 54,450 2,995 1,122,651 56,075 22,156 199,584 1,651,634 5,124,573 5,122,874 1,699	292,845 97,615 2,399 1,242,460 56,141 27,000 206,064 1,924,524 6,030,438	325,370 100,021 2,484 1,029,850 59,386 25,500 205,760 1,748,371 5,949,143
Total Expenditure	5,124,573	6,030,438	5,949,143
Special Fund Income:  M00382 State Board of Nursing Licensing Fees  Reimbursable Fund Income:  D50H01 Military Department Operations and Maintenance	5,122,874	6,030,438	5,949,143

### M00A01.06 STATE BOARD OF PHYSICIANS—OFFICE OF THE SECRETARY

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	66.00	66.00	66.00
Number of Contractual Positions	7.86	17.10	17.10
01 Salaries, Wages and Fringe Benefits	4,007,950	4,432,895	4,420,691
02 Technical and Special Fees	575,064	907,883	1,073,706
03 Communication 04 Travel	129,374 61,425 940,150 32,305 64,562 275,924	118,730 87,534 1,829,531 44,044 89,641 329,112	129,982 107,450 1,988,683 43,952 87,170 351,318
Total Operating Expenses	1,503,740	2,498,592	2,708,555
Total Expenditure	6,086,754	7,839,370	8,202,952
Special Fund Expenditure	6,086,754	7,839,370	8,202,952
Special Fund Income: M00383 State Board of Physicians	6,086,754	7,839,370	8,202,952

## **SUMMARY OF OPERATIONS**

	2006 Actual	2007 Appropriation	2008 Allowance
Total Number of Authorized Positions	270.90	270.90	266.90
Total Number of Contractual Positions	11.21	13.30	13.30
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	16,837,681 435,519 9,121,117	17,492,134 463,612 8,072,853	17,751,427 478,331 11,163,155
Original General Fund Appropriation	8,718,129 3,550,688	12,704,716 350,870	
Total General Fund Appropriation	12,268,817 7,181	13,055,586	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	12,261,636 60,000 9,567,847 4,504,834	13,055,586 30,000 9,078,034 3,864,979	16,371,001 630,000 9,926,310 2,465,602
Total Expenditure	26,394,317	26,028,599	29,392,913

## M00C01.01 EXECUTIVE DIRECTION — OPERATIONS

2006 Actual 198.00	2007 Appropriation 197.00	2008 Allowance
	107.00	
8.33	197.00	195.00
	10.30	10.30
11,669,862	12,297,750	12,530,664
309,287	342,128	352,296
1,429,088 427,241 88,980 18,633 1,327,205 -29,621 12,261 122,999 1,876,763 5,273,549 17,252,698 5,892,992 2,156,020 8,049,012 60,000 6,160,230	1,534,860 387,709 98,025 28,243 1,151,914 89,839 9,076 131,014 1,729,559 5,160,239 17,800,117 6,837,188 2,584,955 9,422,143 30,000 5,909,034	1,755,950 389,415 1,925,447 23,072 1,487,451 92,004 9,153 4,800 139,933 1,761,762 7,588,987 20,471,947
		6,279,966 1,144,703
	<del></del>	20,471,947
536,652 5,187,606 24,307 341,551 79,114 6,169,230	30,000 510,909 5,374,704 114,321 5,999,934	30,000 538,443 5,645,533 95,990 6,279,966
2,871 815,953 197,857 1,888,200 69,575 2,974,456	885,714 197,857 1,185,000 79,469 2,348,040	1,060,812 83,891 1,144,703
	309,287 1,429,088 427,241 88,980 18,633 1,327,205 -29,621 12,261  122,999 1,876,763 5,273,549  17,252,698  5,892,992 2,156,020 8,049,012 60,000 6,169,230 2,974,456 17,252,698  60,000  536,652 5,187,606  24,307  341,551 79,114 6,169,230  2,871 815,953 197,857 1,888,200 69,575	11,669,862         12,297,750           309,287         342,128           1,429,088         1,534,860           427,241         387,709           88,980         98,025           18,633         28,243           1,327,205         1,151,914           -29,621         89,839           12,261         9,076           122,999         131,014           1,876,763         1,729,559           5,273,549         5,160,239           17,252,698         17,800,117           5,892,992         6,837,188           2,156,020         2,584,955           8,049,012         9,422,143           60,000         30,000           6,169,230         5,999,934           2,974,456         2,348,040           17,252,698         17,800,117           60,000         30,000           536,652         510,909           5,187,606         5,374,704           24,307         341,551           79,114         114,321           6,169,230         5,999,934           2,871         815,953           1,888,200         1,185,000           69,575         79,469     <

# M00C01.03 INFORMATION RESOURCES MANAGEMENT ADMINISTRATION — OPERATIONS

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	72.90	73.90	71.90
Number of Contractual Positions	2.88	3.00	3.00
01 Salaries, Wages and Fringe Benefits	5,167,819	5,194,384	5,220,763
02 Technical and Special Fees	126,232	121,484	126,035
03 Communication	476,579 6,278 645	671,994 53,650	670,918 53,816
08 Contractual Services	1,928,599 22,681 143,177 1,268,859 750	1,703,627 25,771 72,596 384,400 576	1,759,606 22,480 72,700 394,017 631
Total Operating Expenses	3,847,568	2,912,614	2,974,168
Total Expenditure	9,141,619	8,228,482	8,320,966
Original General Fund Appropriation  Transfer of General Fund Appropriation	2,825,137 1,394,668	3,544,871 88,572	
Total General Fund AppropriationLess: General Fund Reversion/Reduction	4,219,805 7,181	3,633,443	
Net General Fund Expenditure	4,212,624 3,398,617 1,530,378	3,633,443 3,078,100 1,516,939	3,353,723 3,646,344 1,320,899
Total Expenditure	9,141,619	8,228,482	8,320,966
Federal Fund Income:  BR.M00 Indirect Costs	1,716,056 588,384	1,961,092	2,559,049
Prevention— Investigations and Technical Assistance	913,960 180,217	890,149 226,859	914,766 172,529
Total	3,398,617	3,078,100	3,646,344
Reimbursable Fund Income:  M00A00 DHMH—IT Assessments	1,170,837 259,943 99,598 1,530,378	1,176,926 240,415 99,598 1,516,939	1,174,000 146,899 

## M00C01.05 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS — OPERATIONS

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
08 Contractual Services			600,000
Total Operating Expenses			600,000
Total Expenditure			600,000
Special Fund Expenditure			600,000
Special Fund Income: M00383 State Board of Physicians			600,000

# SUMMARY OF DEPUTY SECRETARY — PUBLIC HEALTH

	2006	2007	2008
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	6,099.20	6,098.70	6,086.20
Total Number of Contractual Positions	368.62	339.42	362.43
Salaries, Wages and Fringe Benefits	351,883,548	382,824,643	382,205,066
	15,464,524	14,437,139	14,722,959
	1,625,841,365	1,753,953,396	1,842,796,681
Original General Fund Appropriation	1,250,289,174	1,325,207,983	
Transfer/Reduction	17,411,441	8,183,960	
Total General Fund Appropriation	1,267,700,615 95,378	1,333,391,943	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	1,267,605,237	1,333,391,943	1,382,496,472
	60,041,111	96,551,122	91,220,610
	654,337,084	711,340,022	755,202,148
	11,206,005	9,932,091	10,805,476
Total Expenditure	1,993,189,437	2,151,215,178	2,239,724,706

## DEPUTY SECRETARY FOR PUBLIC HEALTH SERVICES

## M00F01.01 EXECUTIVE DIRECTION

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	21.00	21.00	21.00
01 Salaries, Wages and Fringe Benefits	1,702,788	1,729,662	1,814,852
03 Communication	20,117 32,450 195	25,500 26,418	24,380 29,840
08 Contractual Services	1,167,773 39,320 4,091 2,149	1,208,987 39,064 3,456	1,221,008 40,265 3,850
13 Fixed Charges	22,988	26,454	28,287
Total Operating Expenses	1,289,083	1,329,879	1,347,630
Total Expenditure	2,991,871	3,059,541	3,162,482
Original General Fund Appropriation  Transfer of General Fund Appropriation	2,950,977 -124,351	2,854,142 25,399	
Total General Fund AppropriationLess: General Fund Reversion/Reduction	2,826,626	2,879,541	
Net General Fund Expenditure	2,826,626 165,245	2,879,541 180,000	2,982,482 180,000
Total Expenditure	2,991,871	3,059,541	3,162,482
Reimbursable Fund Income:  D50H01 Military Department Operations and Maintenance	847		
M00L01 DHMH-Mental Hygiene Administration M00M01 DHMH-Developmental Disabilities Administration	82,199 82,199	90,000 90,000	90,000 90,000
Total	165,245	180,000	180,000

# SUMMARY OF COMMUNITY HEALTH ADMINISTRATION

	2006 Actual	2007 Appropriation	2008 Allowance
Total Number of Authorized Positions	130.40	127.40	126.40
Total Number of Contractual Positions	1.80	2.95	2.95
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	8,748,037 111,932 75,869,467	9,018,230 119,190 79,007,048	9,362,141 106,704 80,316,186
Original General Fund Appropriation	69,278,977 708,633	71,624,674 1,411,526	
Total General Fund Appropriation	69,987,610 67	73,036,200	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	69,987,543 9,708 14,136,591 595,594	73,036,200 10,000 14,651,768 446,500	75,353,129 10,000 13,776,887 645,015
Total Expenditure	84,729,436	88,144,468	89,785,031

### M00F02.03 COMMUNITY HEALTH SERVICES — COMMUNITY HEALTH ADMINISTRATION

Appropriation Statement:			
	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	130.40	127.40	126.40
Number of Contractual Positions	1.80	2.95	2.95
01 Salaries, Wages and Fringe Benefits	8,748,037	9,018,230	9,362,141
02 Technical and Special Fees	111,932	119,190	106,704
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement	153,609 112,415 185,584 7,578,364 604,365 11,301	134,653 138,689 107,182 7,533,283 1,920,337	136,220 139,729 205,339 7,106,902 596,851
11 Equipment—Additional	14,399 845,149 12,294	997,567 14,386	1,064,669
Total Operating Expenses	9,517,480	10,846,097	9,265,903
Total Expenditure	18,377,449	19,983,517	18,734,748
Original General Fund Appropriation  Transfer of General Fund Appropriation	7,791,990 336,633	8,533,067 835,182	-
Total General Fund Appropriation	8,128,623 67	9,368,249	
Net General Fund Expenditure	8,128,556 9,708 9,643,591 595,594	9,368,249 10,000 10,158,768 446,500	8,795,846 10,000 9,283,887 645,015
Total Expenditure	18,377,449	19,983,517	18,734,748
Special Fund Income:  M00318 Grant Activity—Prior Fiscal Years  M00389 Local Health Department Flu Vaccines  Total	9,640 68 9,708	10,000	10,000
Federal Fund Income:  BE.M00 US FDA Food Plant Inspection  BF.M00 Tuberculosis Consortium Contract	135,378 282,658 1,179,870	135,374 191,585 1,081,756	138,122 237,583 1,116,424
93.268 Immunization Grants	4,687,425 2,246,808	4,126,380 3,564,677	4,454,016 2,357,269
93.576 Refugee and Entrant Assistance-Discretionary Grants	77,774	77,315	62,496
93.977 Preventive Health Services-Sexually Transmitted Diseases Control Grants	1,033,678	981,681	917,977
Total	9,643,591	10,158,768	9,283,887
Reimbursable Fund Income: N00C01 DHR-Community Services Administration	595,594	446,500	645,015

## M00F02.07 CORE PUBLIC HEALTH SERVICES — COMMUNITY HEALTH ADMINISTRATION

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
12 Grants, Subsidies and Contributions	66,351,987	68,160,951	71,050,283
Total Operating Expenses	66,351,987	68,160,951	71,050,283
Total Expenditure	66,351,987	68,160,951	71,050,283
Original General Fund Appropriation  Transfer of General Fund Appropriation	61,486,987 372,000	63,091,607 576,344	
Net General Fund ExpenditureFederal Fund Expenditure	61,858,987 4,493,000	63,667,951 4,493,000	66,557,283 4,493,000
Total Expenditure	66,351,987	68,160,951	71,050,283
Federal Fund Income: 93.994 Maternal and Child Health Services Block Grant to the States	4,493,000	4,493,000	4,493,000

### M00F02.49 LOCAL HEALTH—NON-BUDGETED FUNDS — COMMUNITY HEALTH ADMINISTRATION

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	3,212.57	3,221.96	3,221.96
01 Salaries, Wages and Fringe Benefits	169,249,082	172,633,000	176,088,000
02 Technical and Special Fees	22,394,473	22,842,000	23,301,000
03 Communication. 04 Travel	1,860,527 1,112,358 781,082 1,753,704 61,640,193 6,795,125 1,209,180 1,285,780 353,668 2,460,527 10,592	1,898,000 1,136,000 798,000 1,787,000 62,872,000 6,119,000 1,232,000 1,312,000 361,000 2,508,000 11,000	1,933,000 1,160,000 814,000 1,825,000 64,132,000 6,241,000 1,256,000 1,337,000 369,000 2,557,000 11,000
Total Operating Expenses	79,262,736	80,034,000	81,635,000
Total Expenditure	270,906,291	275,509,000	281,024,000
Non-budgeted Fund Income: State Funds Local Funds Fees Total	156,417,596 63,525,316 50,963,379 270,906,291	158,731,384 64,794,971 51,982,645 275,509,000	161,910,328 66,091,374 53,022,298 281,024,000

## SUMMARY OF FAMILY HEALTH ADMINISTRATION

	2006 Actual	2007 Appropriation	2008 Allowance
Total Number of Authorized Positions	189.30	189.30	188.30
Total Number of Contractual Positions	9.95	15.21	15.88
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	13,501,292 439,622 158,539,322	13,694,388 612,624 177,867,955	14,220,248 673,209 171,116,684
Original General Fund Appropriation	47,824,186 2,404,742	44,258,330 5,041,196	
Total General Fund Appropriation	50,228,928 36	49,299,526	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	50,228,892 29,923,522 92,327,822	49,299,526 53,641,420 89,184,021 50,000	41,527,476 48,824,114 95,658,551
Total Expenditure	172,480,236	192,174,967	186,010,141

### M00F03.02 FAMILY HEALTH SERVICES AND PRIMARY CARE — FAMILY HEALTH ADMINISTRATION

#### **Appropriation Statement:**

Appropriation Statement.	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	107.30	112.30	111.30
Number of Contractual Positions	4.36	6.88	6.88
01 Salaries, Wages and Fringe Benefits	8,071,939	8,286,081	8,634,105
02 Technical and Special Fees	276,807	345,237	361,443
03 Communication	318,814 158,498	286,205 148,199	381,227 128,200
07 Motor Vehicle Operation and Maintenance	45,124 92,151,429 1,873,544 24,779	33,071 87,122,314 1,495,352	41,909 87,631,761 1,690,939
11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	689,765 3,197,612 43,849	12,264,053 40,527	450,000 5,538,725 41,369
Total Operating Expenses	98,503,414	101,389,721	95,904,130
Total Expenditure	106,852,160	110,021,039	104,899,678
Original General Fund Appropriation	25,910,828 -84,374	22,047,160 5,000,543	
Total General Fund Appropriation	25,826,454 36	27,047,703	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	25,826,418 51,712 80,974,030	27,047,703 5,037,542 77,935,794	20,583,700 106,192 84,209,786
Total Expenditure	106,852,160	110,021,039	104,899,678

## M00F03.02 FAMILY HEALTH SERVICES AND PRIMARY CARE — FAMILY HEALTH ADMINISTRATION

Special Fund	Income:			
M00301	Commemorative Birth Certificates		35,000	35,000
M00318	Grant Activity—Prior Fiscal Years	51,712	2,542	71,192
	Revenue Stabilization Account	·	5,000,000	·
То	otal	51,712	5,037,542	106,192
Federal Fund	d Income:			
10.557	Special Supplemental Nutrition Program for			
	Women, Infants, and Children	64,785,095	62,568,711	68,516,641
93.110 N	Maternal and Child Health Federal			
	Consolidated Programs	271,515	219,775	217,921
93.130 F	Primary Care Services Resource Coordination			
	and Development	182,416	193,344	199,841
93.165	Grants to States for Loan Repayment Program	200,000	200,000	200,000
	Family Planning-Services	4,374,860	3,782,037	4,080,909
	Abstinence Education	697,598	557,644	557,798
93.251 U	Universal Newborn Hearing Screening	97,779	122,349	125,568
	Centers for Disease Control and	,	,	,
	Prevention— Investigations and Technical			
	Assistance	461,754	471,128	448,854
93.301 8	Small Rural Hospital Improvement Grants	43,348	28,020	28,802
	State Children's Insurance Program	216,756	135,000	135,000
	Medical Assistance Program	1,542,000	1.865,000	2,123,756
	Grants to States for Operation of Offices of	, , , , , , , , , , , , , , , , , , , ,	, , , , , , , , , , , , , , , , , , , ,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	Rural Health	150,555	137,176	146,414
93,994 N	Maternal and Child Health Services Block Grant	-,	1,-11	
	to the States	7,950,354	7,655,610	7,428,282
То	tal	80,974,030	77,935,794	84,209,786

## M00F03.06 PREVENTION AND DISEASE CONTROL — FAMILY HEALTH ADMINISTRATION

Appropriati	ion Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number o	f Authorized Positions	82.00	77.00	77.00
Number o	f Contractual Positions	5.59	8.33	9.00
01 Salaries, V	Wages and Fringe Benefits	5,429,353	5,408,307	5,586,143
	and Special Fees	162,815	267,387	311,766
	cation	12,210	5,346	6,419
-	Li Louis de la Livie de la Company de la Com	205,787	220,302	232,713 479
	hicle Operation and Maintenanceal Services	202 43,968,132	55,039,351	53,748,150
09 Supplies a	and Materials	215,033	186,440	187,750
	t—Replacementt—Additional	4,500 193,286	112,068	82,030
	ubsidies and Contributions	15,426,414	20,905,382	20,945,486
13 Fixed Cha	urges	10,344	9,345	9,527
Total	Operating Expenses	60,035,908	76,478,234	75,212,554
	Total Expenditure	65,628,076	82,153,928	81,110,463
	General Fund Appropriation	21,913,358	22,211,170	
Transfer of	of General Fund Appropriation	2,489,116	40,653	
	et General Fund Expenditure	24,402,474	22,251,823	20,943,776
,	pecial Fund Expenditureederal Fund Expenditure	29,871,810 11,353,792	48,603,878 11,248,227	48,717,922 11,448,765
	eimbursable Fund Expenditure	11,555,772	50,000	
	Total Expenditure	65,628,076	82,153,928	81,110,463
M00320 M00363 M00394	Grant Activity—Prior Fiscal Years  American Legacy Foundation	135,823 41,518 65,000 2,942 29,626,527	8,428 500,000 601,187 47,494,263	8,428 500,000 669,297 47,540,197
	Fotal	29,871,810	48,603,878	48,717,922
Federal Fur 20.600 93.006	nd Income:  State and Community Highway Safety  State and Territorial and Technical Assistance Capacity Development Minority HIV/AIDS Demonstration Program	126,198 92,290	128,173 219,879	131,083 159,250
02 126	Consolidated Programs	65,000	65,000	
93.136 93.283	State and Community Based Programs  Centers for Disease Control and	1,193,040	1,123,289	1,359,114
93.988	Prevention— Investigations and Technical Assistance	7,597,157	7,603,208	7,716,564
93.991	Surveillance Systems	289,609	256,033	262,581
	Grant	1,990,498	1,852,645	1,820,173
•	Total	11,353,792	11,248,227	11,448,765
	ble Fund Income: USM-Baltimore City Campus		50,000	

# AIDS ADMINISTRATION

## M00F04.01 AIDS ADMINISTRATION

Appropriation Statement:			
	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	. 132.00	124.00	121.00
01 Salaries, Wages and Fringe Benefits	4,717,955	7,877,270	7,676,717
03 Communication	66,050	94,301	81,728
04 Travel		61,257	78,647
07 Motor Vehicle Operation and Maintenance		10,040	9,780
08 Contractual Services		23,103,185	24,567,326
09 Supplies and Materials		42,113,938	40,077,483 3,177
11 Equipment—Additional			464
12 Grants, Subsidies and Contributions		262,356	
13 Fixed Charges	87,158	90,052	97,073
Total Operating Expenses	49,724,975	65,735,129	64,915,678
Total Expenditure	54,442,930	73,612,399	72,592,395
Original General Fund Appropriation	4,878,270	10,639,935	
Transfer of General Fund Appropriation		-5,976,006	
Total General Fund Appropriation		4,663,929	
Net General Fund Expenditure	4,941,207	4,663,929	4,702,617
Special Fund Expenditure	578,706	11,395,825	10,835,281
Federal Fund Expenditure	48,923,017	57,552,645	57,054,497
Total Expenditure	54,442,930	73,612,399	72,592,395
Special Fund Income:  M00313 Maryland AIDS Drug Assistance Program Drug Rebates	383,653 195,053	11,345,194 5,127 45,504	10,500,000 5,127 330,154
Total	578,706	11,395,825	10,835,281
Federal Fund Income:  14.241 Housing Opportunities for Persons with AIDS 93.153 Coordinated HIV Services and Access to Research for Children, Youth, Women, and Families	292,725 1,329,437	532,479 1,304,991	215,770 1,367,572
93.243 Substance Abuse and Mental Health Services	(01.010	(00.970	297 509
Projects of Regional and National Significance 93.917 HIV Care Formula Grants	601,918 34,676,040	692,879 41,817,582	386,598 42,679,607
93.940 HIV Prevention Activities-Health Department	51,070,010	11,017,302	12,017,007
Based	8,935,003	10,622,747	9,757,194
sional Education Projects			55,130
Infection in Selected Population Groups	129,446	191,911	135,903
93.944 HIV/AIDS Surveillance	2,600,349	2,107,270	2,047,231
93.959 Block Grants for Prevention and Treatment of Substance Abuse	358,099	282,786	409,492
Total	48,923,017	57,552,645	57,054,497
1 Utal	70,723,017	31,332,043	J1,0J4,471

# OFFICE OF THE CHIEF MEDICAL EXAMINER

## M00F05.01 POST MORTEM EXAMINING SERVICES

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	76.00	76.00	76.00
Number of Contractual Positions	4.54	6.00	6.75
01 Salaries, Wages and Fringe Benefits	6,213,626	6,243,762	6,289,588
02 Technical and Special Fees	418,980	439,381	581,918
03 Communication	52,535 4,048 289,361 12,077 575,277 537,520 84,759 18,307 16,953	50,046 3,617 310,720 12,421 583,841 488,417 59,091	53,552 4,048 283,730 31,209 613,356 528,225 81,251 34,539 15,002
14 Land and Structures	4,774	<del></del>	
Total Operating Expenses	1,595,611	1,521,555	1,644,912
Total Expenditure	8,228,217	8,204,698	8,516,418
Original General Fund AppropriationTransfer of General Fund Appropriation	7,484,191 520,832	7,808,714 142,671	
Total General Fund AppropriationLess: General Fund Reversion/Reduction	8,005,023 206	7,951,385	
Net General Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	8,004,817 157,970 65,430	7,951,385 178,313 75,000	8,238,847 180,985 96,586
Total Expenditure	8,228,217	8,204,698	8,516,418
Federal Fund Income:  93.283 Centers for Disease Control and Prevention— Investigations and Technical Assistance	157,970	178,313	180,985
Reimbursable Fund Income:  D15A05 Executive Department-Boards, Commissions and Offices	22,307 43,123 65,430	75,000 75,000	34,539 62,047 96,586
1 0141	05,450	73,000	90,380

## OFFICE OF PREPAREDNESS AND RESPONSE

## M00F06.01 OFFICE OF PREPAREDNESS AND RESPONSE

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	31.00	35.00	35.00
Number of Contractual Positions		2.50	•
01 Salaries, Wages and Fringe Benefits	2,013,881	2,606,243	2,643,689
02 Technical and Special Fees	6,188	122,968	5,571
03 Communication	71,467 45,890 258 11,169,931 101,364	69,688 124,507 12,049,607 20,223	53,913 179,460 12,935,576 151,941
09 Supplies and Materials	695 320,720 8,644,609 664	8,737,589	39,896 216,849 7,617,742 2,704
Total Operating Expenses	20,355,598	21,001,614	21,198,081
Total Expenditure	22,375,667	23,730,825	23,847,341
Original General Fund Appropriation  Transfer of General Fund Appropriation	279,945	374,130	
Net General Fund ExpenditureFederal Fund Expenditure	279,945 22,095,722	374,130 23,356,695	23,847,341
Total Expenditure	22,375,667	23,730,825	23,847,341
Federal Fund Income:  16.580 Edward Byrne Memorial State and Local Law Enforcement Assistance Discretionary Grants Programs	280,495 25,734 12,852,528 8,936,965	1,060,169 13,563,000 8,733,526	15,324,634 8,522,707
Total	22,095,722	23,356,695	23,847,341

# SUMMARY OF CHRONIC DISEASE SERVICES

	2006 Actual	2007 Appropriation	2008 Allowance
Total Number of Authorized Positions	569.80	568.30	568.30
Total Number of Contractual Positions	18.45	21.57	19.23
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	29,642,773 842,453 11,357,620	32,277,911 853,827 11,787,196	31,968,648 835,746 11,439,158
Original General Fund Appropriation	35,338,087 1,514,632	37,922,162 1,055,084	
Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure	36,852,719 4,399,718 590,409	38,977,246 5,467,769 473,919	38,986,952 4,805,726 450,874
Total Expenditure	41,842,846	44,918,934	44,243,552

# M00103.01 SERVICES AND INSTITUTIONAL OPERATIONS — WESTERN MARYLAND CENTER

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	294.50	293.00	293.00
Number of Contractual Positions	6.56	8.75	6.00
01 Salaries, Wages and Fringe Benefits	15,554,913	16,972,217	16,869,307
02 Technical and Special Fees	336,685	392,962	313,427
03 Communication	63,764	77,040	63,764
04 Travel	18,037	12,780	12,184
06 Fuel and Utilities	524,166	706,591	581,687
07 Motor Vehicle Operation and Maintenance	13,966	28,482	22,132
08 Contractual Services	883,802	780,768	720,083
09 Supplies and Materials	2,935,491	3,040,096	3,236,471
10 Equipment—Replacement	332,001	47,100	35,132
11 Equipment—Additional	100,196	37,000	48,700
12 Grants, Subsidies and Contributions	34,837	14,376	34,837
13 Fixed Charges	54,723	55,127	57,962
Total Operating Expenses	4,960,983	4,799,360	4,812,952
Total Expenditure	20,852,581	22,164,539	21,995,686
Original General Fund Appropriation  Transfer of General Fund Appropriation	18,623,442 937,906	20,206,960 632,180	
Net General Fund Expenditure	19,561,348	20.839,140	20,754,376
Special Fund Expenditure	726,441	876,795	815,956
Reimbursable Fund Expenditure	564,792	448,604	425,354
Total Expenditure	20,852,581	22,164,539	21,995,686
Special Fund Income:  M00304 Hospice of Washington County	73,498 34,837 37,810 44,394 535,902	91,891 14,376 69,076 49,673 651,779	20,470 34,837 90,098 53,549 617,002
Total	726,441	876,795	815,956
Reimbursable Fund Income:  D50H01 Military Department Operations and Maintenance  M00M07 DHMH-Potomac Center	13,831 550,961	448,604	425,354
Total	564,792	448,604	425,354

### M00104.01 SERVICES AND INSTITUTIONAL OPERATIONS — DEER'S HEAD CENTER

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	275.30	275.30	275.30
Number of Contractual Positions	11.89	12.82	13.23
01 Salaries, Wages and Fringe Benefits	14,087,860	15,305,694	15,099,341
02 Technical and Special Fees	505,768	460,865	522,319
03 Communication	54,725	55,764	54,175
04 Travel	6,479	10,026	11,813
06 Fuel and Utilities	741,819	808,595	814,318
07 Motor Vehicle Operation and Maintenance	44,631	17,475	21,809
08 Contractual Services	1,908,564	1,643,933	1,852,210
09 Supplies and Materials	3,382,806	4,146,246	3,523,475
10 Equipment—Replacement	167,820	99,568	138,404
11 Equipment—Additional	44,123	116,161	161,315
12 Grants, Subsidies and Contributions	-2,136	55,393	101,010
13 Fixed Charges	47,806	34,675	48,687
Total Operating Expenses	6,396,637	6,987,836	6,626,206
Total Expenditure	20,990,265	22,754,395	22,247,866
Original General Fund Appropriation	16,714,645	17,715,202	
Transfer of General Fund Appropriation	576,726	422,904	
Net General Fund Expenditure	17,291,371	18,138,106	18,232,576
Special Fund Expenditure	3,673,277	4,590,974	3,989,770
Reimbursable Fund Expenditure	25,617	25,315	25,520
Total Expenditure	20,990,265	22,754,395	22,247,866
Special Fund Income: M00308 Employee Food Sales	33,988	39,010	76,202
M00311 Donations		55,393	
M00314 Renal Dialysis Collections	3,515,594	4,395,588	3,793,223
M00417 Coastal Hospice by the Lake	123,695	100,983	120,345
Total	3,673,277	4,590,974	3,989,770
Reimbursable Fund Income:			
M00M05 DHMH-Holly Center	25,617	25,315	. 25,520

# LABORATORIES ADMINISTRATION

## M00J02.01 LABORATORY SERVICES

## **Appropriation Statement:**

	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	272.50	271.50	269.50
Number of Contractual Positions	2.32	2.78	2.78
01 Salaries, Wages and Fringe Benefits	14,731,990	15,814,589	16,131,045
02 Technical and Special Fees	103,679	84,161	88,697
03 Communication 04 Travel	145,928 12,207 22,818 1,612,569 4,981,759 205,441 429,197 30,000 95,429	136,329 24,073 13,437 849,518 4,371,641 177,592 252,241 30,000 66,249 5,921,080	130,162 11,585 12,952 860,748 5,003,572 88,764 20,932 30,000 60,003
Total Expenditure	22,371,017	21,819,830	22,438,460
Original General Fund Appropriation  Transfer of General Fund Appropriation	16,077,237 780,984	17,295,110 275,083	
Net General Fund Expenditure  Special Fund Expenditure  Federal Fund Expenditure  Reimbursable Fund Expenditure	16,858,221 32,606 4,779,939 700,251	17,570,193 24,000 3,449,947 775,690	18,231,240 29,000 3,453,644 724,576
Total Expenditure	22,371,017	21,819,830	22,438,460

## M00J02.01 LABORATORY SERVICES—LABORATORIES ADMINISTRATION

Special Fur				
M0031	5 Local County Health Departments	8,606		5,000
M00310	6 Baltimore City Health Department	24,000	24,000	24,000
•	Total	32,606	24,000	29,000
Fodovol Fu	nd Income:			
	0 U.S. Armed Forces	186,115	188,000	225,400
	Edward Byrne Memorial State and Local Law Enforcement Assistance Discretionary Grants	100,113	100,000	223,400
	Programs	891,520		
93.116	Project Grants and Cooperative Agreements			
	for Tuberculosis Control Programs	198,271	212,250	201,327
93.153				
	Research for Children, Youth, Women, and	21.050		22 000
02.202	Families	31,958		32,000
93.283				
	Prevention— Investigations and Technical	1 745 007	1 (17 9(0	1 200 125
93,778	Assistance	1,745,987 3,097	1,617,860	1,390,125
93.776	HIV Care Formula Grants	392,967	200.000	393,000
93.940		392,907	200,000	393,000
23.240	Based	614,633	614,085	623,692
93.944	HIV/AIDS Surveillance	244,004	218,114	217,881
93.977	Preventive Health Services-Sexually	211,007	210,114	217,001
75.777	Transmitted Diseases Control Grants	471,387	399,638	370,219
	Total	4,779,939	3,449,947	3,453,644
D.C. I	N. B. J. L			
	ble Fund Income: 2 DNR-Resource Assessment Service	45,000	45,119	45 257
		45,000 349,171	45,119 452,400	45,257 450,245
	1 DPSCS -Division of Correction—Headquarters	349,171 124,141	432,400 102,655	63,929
	5 MDE-Technical and Regulatory Services Adminis-	124,141	102,033	03,929
UUUAU.	tration	39,491	34.981	40.020
HOOAO	6 MDE-Waste Management Administration	15,614	15,525	40,020
	7 MDE-Air and Radiation Management Administration	48,522	49,610	46,800
	Department of Juvenile Services	78,312	75,400	78,325
	•		<del></del>	<del></del>
	Total	700,251	775,690	724,576

# M00K02.01 ALCOHOL AND DRUG ABUSE ADMINISTRATION — ALCOHOL AND DRUG ABUSE ADMINISTRATION

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	64.00	65.00	64.00
Number of Contractual Positions	2.39	3.17	4.50
01 Salaries, Wages and Fringe Benefits	3,108,396	4,269,600	4,243,884
02 Technical and Special Fees	73,492	65,051	109,827
03 Communication	15,215 85,612 4,335 128,452,237 59,694 54,738 10,327	21,093 94,035 3,342 133,036,961 53,204	20,987 92,118 3,049 138,757,587 52,110
13 Fixed Charges	21,202	18,122	18,184
Total Operating Expenses	128,703,360	133,226,757	138,944,035
Total Expenditure	131,885,248	137,561,408	143,297,746
Original General Fund Appropriation	78,049,642 32,537	84,831,516 49,561	
Net General Fund Expenditure  Special Fund Expenditure  Federal Fund Expenditure  Reimbursable Fund Expenditure  Total Expenditure	78,082,179 17,791,994 32,647,980 3,363,095 131,885,248	84,881,077 17,639,087 31,678,149 3,363,095 137,561,408	90,746,072 17,747,654 31,440,925 3,363,095 143,297,746
Special Fund Income:  M00317 Office of Education and Training for Addictions Service	249,688 398,946 30,450 17,112,910 17,791,994	305,781 200,000 20,000 17,113,306 17,639,087	309,744 300,000 25,000 17,112,910 17,747,654
Federal Fund Income:  BM.M00 National Outcome Measures Incentive Initiative BN.M00 State Outcomes Measurement and Management System	100,000 75,000 73,070 9,318 50,000	200,000 150,000 73,070	200,000 150,000 73,070
93.917 HIV Care Formula Grants	-86,586		
of Substance Abuse	32,427,178	31,255,079	31,017,855
Total	32,647,980	31,678,149	31,440,925
Reimbursable Fund Income:  N00100 DHR-Family Investment Administration	3,363,095	3,363,095	3,363,095

# SUMMARY OF MENTAL HYGIENE ADMINISTRATION AND STATE PSYCHIATRIC HOSPITAL CENTERS

	2006 Actual	2007 Appropriation	2008 Allowance
Total Number of Authorized Positions	3,385.05	3,389.05	3,385.55
Total Number of Contractual Positions	243.55	210.11	235.22
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	203,819,302 10,384,720 595,792,305	220,932,984 8,659,827 634,657,062	218,845,052 9,691,741 674,429,541
Original General Fund Appropriation	571,717,883 9,543,658	598,274,266 4,174,360	
Total General Fund Appropriation	581,261,541 89,385	602,448,626	
Net General Fund Expenditure	581,172,156 4,487,090 218,864,224 5,472,857	602,448,626 4,696,783 252,728,401 4,376,063	628,746,006 4,995,048 263,983,659 5,241,621
Total Expenditure	809,996,327	864,249,873	902,966,334

## SUMMARY OF MENTAL HYGIENE ADMINISTRATION

Total Number of Authorized Positions	97.65	101.65	100.65
Total Number of Contractual Positions	2.58	2.90	4.90
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	5,985,865 210,503 538,113,600	7,654,876 211,064 576,484,925	7,385,964 294,218 615,146,779
Original General Fund Appropriation	325,108,036 -2,890,032	332,491,044 2,869,076	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure. Reimbursable Fund Expenditure	322,218,004 15,002 218,673,687 3,403,275	329,621,968 31,119 252,484,688 2,213,090	356,003,960 31,119 263,769,736 3,022,146
Total Expenditure	544,309,968	584,350,865	622,826,961

# M00L01.01 PROGRAM DIRECTION — MENTAL HYGIENE ADMINISTRATION

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	84.15	88.15	87.15
Number of Contractual Positions	.74	.90	2.90
01 Salaries, Wages and Fringe Benefits	5,860,800	6,839,083	6,568,601
02 Technical and Special Fees	120,093	120,493	196,635
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement	24,199 33,628 7,860 551,739 24,700 300	25,208 33,967 6,272 547,348 22,226	25,828 33,890 6,401 547,444 22,142
11 Equipment—Additional	26,932 20,342	20,136	19,848
Total Operating Expenses	689,700	655,157	655,553
Total Expenditure	6,670,593	7,614,733	7,420,789
Original General Fund Appropriation  Transfer of General Fund Appropriation	4,968,259 -32,387	5,942,917 77,521	
Net General Fund ExpenditureFederal Fund ExpenditureReimbursable Fund Expenditure	4,935,872 1,638,313 96,408	6,020,438 1,594,295	5,828,893 1,497,924 93,972
Total Expenditure	6,670,593	7,614,733	7,420,789
Federal Fund Income: 93.778 Medical Assistance Program	1,638,313	1,594,295	1,497,924
Reimbursable Fund Income:  N00B00 DHR-Social Services Administration	48,204 48,204 96,408		46,986 46,986 93,972

## M00L01.02 COMMUNITY SERVICES — MENTAL HYGIENE ADMINISTRATION

Appropriation Statement:			
	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	13.50	13.50	13.50
Number of Contractual Positions	1.84	2.00	2.00
01 Salaries, Wages and Fringe Benefits	125,065	815,793	817,363
02 Technical and Special Fees	90,410	90,571	97,583
03 Communication	34,433	6,700	5,500
04 Travel	8,146 121,954,405	26,424 109,510,962	23,924 111,208,430
09 Supplies and Materials	200,307	175,137	171,894
10 Equipment—Replacement	27,337	11,000 11,000	
Total Operating Expenses	122,224,628	109,741,223	111,409,748
Total Expenditure	122,440,103	110,647,587	112,324,694
•			112,324,094
Original General Fund Appropriation  Transfer of General Fund Appropriation	83,594,707 10,559,441	75,682,781 4,053,403	
Net General Fund Expenditure	94,154,148	79,736,184	81,600,541
Special Fund Expenditure	15,002	31,119	31,119
Federal Fund ExpenditureReimbursable Fund Expenditure	24,964,086 3,306,867	28,667,194 2,213,090	27,764,860 2,928,174
Total Expenditure	122,440,103	110,647,587	112,324,694
Total Experience	122,440,103	=======================================	112,324,094
Special Fund Income:  M00318 Grant Activity—Prior Fiscal Years	15,002	31,119	31,119
Wi00316 Grant Activity—Filor Fiscal Teats	13,002	31,119	31,119
Federal Fund Income: 14.238 Shelter Plus Care	3,098,764	3,282,666	3,282,666
93.150 Projects for Assistance in Transition		, ,	
from Homelessness (PATH)	907,008	1,065,000	1,053,000
cation Program	21,841		
93.234 Traumatic Brain Injury— State Demonstration Grant Program			100,000
93.242 Mental Health Research Grants	25,000		100,000
93.243 Substance Abuse and Mental Health Services - Projects of Regional and National Significance	537,405	3,104,908	2,784,020
93.778 Medical Assistance Program	12,538,568	11,705,701	12,378,620
93.779 Centers for Medicare and Medicaid Services (CMS) Research, Demonstrations and Evalu-			
ations	40,000		
93.958 Block Grants for Community Mental Health Services	7,350,357	9,508,919	8,166,554
93.982 Mental Health Disaster Assistance and	7,330,337	7,300,717	0,100,334
Emergency Mental Health	445,143		<u> </u>
Total	24,964,086	28,667,194	27,764,860
Reimbursable Fund Income:	202.417		
D50H01 Military Department Operations and Maintenance M00F06 DHMH-Office of Preparedness and Response	293,416 610,325		
V00E03 DJS-Community Services Supervision	2,403,126	2,213,090	2,928,174
Total	3,306,867	2,213,090	2,928,174
			<del>-</del>

# M00L01.03 COMMUNITY SERVICES FOR MEDICAID RECIPIENTS — MENTAL HYGIENE ADMINISTRATION

Appropriation Statement:	2006	2007	2008
•	Actual	Appropriation	Allowance
08 Contractual Services	415,199,272	466,088,545	503,081,478
Total Operating Expenses	415,199,272	466,088,545	503,081,478
Total Expenditure	415,199,272	466,088,545	503,081,478
Original General Fund AppropriationTransfer of General Fund Appropriation	236,545,070 -13,417,086	250,865,346 7,000,000	
Net General Fund ExpenditureFederal Fund Expenditure	223,127,984 192,071,288	243,865,346 222,223,199	268,574,526 234,506,952
Total Expenditure	415,199,272	466,088,545	503,081,478
Federal Fund Income: 93.767 State Children's Insurance Program	13,399,332	14,314,508	14,482,975
93.778 Medical Assistance Program	178,671,956	207,908,691	220,023,977
Total	192,071,288	222,223,199	234,506,952

#### STATE PSYCHIATRIC HOSPITAL CENTERS

### SUMMARY OF STATE PSYCHIATRIC HOSPITAL CENTERS

	2006 Actual	2007 Appropriation	2008 Allowance
Total Number of Authorized Positions	3,287.40	3,287.40	3,284.90
Total Number of Contractual Positions	240.97	207.21	230.32
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	197,833,437 10,174,217 57,678,705	213,278,108 8,448,763 58,172,137	211,459,088 9,397,523 59,282,762
Original General Fund Appropriation	246,609,847 12,433,690	265,783,222 7,043,436	
Total General Fund Appropriation	259,043,537 89,385	272,826,658	
Net General Fund Expenditure	258,954,152 4,472,088 190,537 2,069,582	272,826,658 4,665,664 243,713 2,162,973	272,742,046 4,963,929 213,923 2,219,475
Total Expenditure	265,686,359	279,899,008	280,139,373

- General Administration—This project is responsible for all business functions.
- Dietary Services—This project is responsible for the planning, preparing, and serving of meals for patients and employees.
- Household and Property Services—This project consists of maintenance of the physical plant, security, transportation, laundry and housekeeping services.
- · Services to Children and Adolescents—This project provides inpatient psychiatric care to children and adolescent patients.
- Services to Adults—This project provides inpatient psychiatric hospital care to adult patients.
- Security Services—This project is responsible for security at Perkins Hospital Center.
- Medical/Surgical Service—This project provides medical and surgical treatment for all patients.
- Ancillary Services—This project provides support services for patient care and treatment.
- Education and Training—This project provides in-service training programs.
- · Community Services—This project provides community-based programs for both outpatients and inpatients.

# WALTER P. CARTER COMMUNITY MENTAL HEALTH CENTER

## M00L03.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	133.85	133.85	133.85
Number of Contractual Positions	29.53	19.32	19.32
01 Salaries, Wages and Fringe Benefits	8,049,474	8,563,853	8,683,307
02 Technical and Special Fees	989,839	677,715	670,627
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges  Total Operating Expenses	76,121 7,257 705,748 7,067 3,061,494 509,181 45,194 3,616 9,034 207,460 4,632,172	76,442 6,047 732,874 5,884 3,042,883 433,501 10,000 77,436 4,385,067	77,533 6,463 703,165 7,413 3,168,321 551,787 3,890 10,000 77,543 4,606,115
Total Expenditure	13,671,485	13,626,635	13,960,049
Original General Fund Appropriation  Transfer of General Fund Appropriation  Total General Fund Appropriation  Less: General Fund Reversion/Reduction	12,631,905 956,878 13,588,783 905	13,235,364 298,575 13,533,939	
Net General Fund Expenditure Special Fund Expenditure  Total Expenditure	13,587,878 83,607 13,671,485	13,533,939 92,696 13,626,635	13,864,506 95,543 13,960,049
Special Fund Income:  M00321 Donated Funds—Walter P. Carter Center  M00335 Baltimore City Board of Education  Total	9,034 74,573 83,607	10,000 82,696 92,696	10,000 85,543 95,543

## THOMAS B. FINAN HOSPITAL CENTER

## M00L04.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	209.00	209.00	209.00
Number of Contractual Positions	7.76	7.94	8.36
01 Salaries, Wages and Fringe Benefits	11,803,506	13,107,341	12,516,716
02 Technical and Special Fees	1,237,670	1,245,731	1,275,528
03 Communication	110,394 3,804 625,403 63,816 1,525,192 818,330 78,428 92,208 3,317,575	93,122 4,094 686,671 78,201 1,521,696 750,777 17,188 47,178	110,375 4,749 620,050 54,675 1,589,601 925,380 19,962 54,325 3,379,117
Total Expenditure	16,358,751	17,551,999	17,171,361
Original General Fund Appropriation  Transfer of General Fund Appropriation	14,795,807 446,518 15,242,325	16,036,748 433,215 16,469,963	16,054,826
Net General Fund Expenditure  Special Fund Expenditure  Reimbursable Fund Expenditure	698,844 417,582	685,281 396,755	706,940 409,595
Total Expenditure	16,358,751	17,551,999	17,171,361
Special Fund Income:  M00323 Allegany County Health Department  M00331 Jefferson School at Finan  Total	641,355 57,489 698,844	634,315 50,966 685,281	651,388 55,552 706,940
Reimbursable Fund Income:  D50H01 Military Department Operations and Maintenance  M00M09 DHMH-Joseph D. Brandenburg Center	5,854 411,728	396,755	409,595
Total	417,582	396,755	409,595

# REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS—BALTIMORE

## M00L05.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	****	200	2000
	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	128.00	128.00	128.00
Number of Contractual Positions	32.48	26.55	27.75
01 Salaries, Wages and Fringe Benefits	8,013,410	8,935,004	8,809,861
02 Technical and Special Fees	914,598	651,239	703,343
03 Communication	52,673 7,052	51,454 19,629	54,093 27,884
06 Fuel and Utilities	309,312	395,846	331,591
07 Motor Vehicle Operation and Maintenance	28,613	22,961	24,532
08 Contractual Services	2,259,897	2,554,975 354,398	2,339,068 341,699
09 Supplies and Materials	336,231 57,386	21,144	27,179
10 Equipment—Replacement	2,098	21,1	8,095
13 Fixed Charges	50,070	22,327	29,376
Total Operating Expenses	3,103,332	3,442,734	3,183,517
Total Expenditure	12,031,340	13,028,977	12,696,721
Original General Fund Appropriation	7,806,199	10,429,269	
Transfer of General Fund Appropriation	2,102,119	351,609	
Total General Fund AppropriationLess: General Fund Reversion/Reduction	9,908,318 21,455	10,780,878	
Net General Fund Expenditure	9,886,863	10,780,878	10,441,180
Special Fund Expenditure	2,022,491	2,099,937	2,152,017
Federal Fund Expenditure	66,912	91,741	63,524
Reimbursable Fund Expenditure	55,074	56,421	40,000
Total Expenditure	12,031,340	13,028,977	12,696,721
Special Fund Income:	0.144	0.727	0.007
M00308 Employee Food Sales	8,144	8,737	9,087 5,000
M00324 Donations M00418 Local Boards of Education	2,178 2,012,169	5,000 2,086,200	2,137,930
Total	2,022,491	2,099,937	2,152,017
1000	2,022,101	2,023,227	
Federal Fund Income:			
10.553 School Breakfast Program	62,703	69,013	63,524
84.009 Education of Children with Disabilities in State Operated or Supported Schools	4,209	22,728	
Total	66,912	91,741	63,524
Reimbursable Fund Income:		40.000	40.000
M00C01 DHMH-Operations	40,000	40,000	40,000
R00A01 State Department of Education-Headquarters	15,074	16,421	
Total	55,074	56,421	40,000

# CROWNSVILLE HOSPITAL CENTER

## M00L06.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
01 Salaries, Wages and Fringe Benefits	1,008,108	726,481	733,663
03 Communication	7,734 -162	8,300	7,859
06 Fuel and Utilities	1,070,533 33,241	1,144,594 12.857	1,107,653 34,049
08 Contractual Services	254,209 17,009 106,642	125,554 7,759 14,915	100,555 11,910 14,563
Total Operating Expenses	1,489,206	1,313,979	1,276,589
Total Expenditure	2,497,314	2,040,460	2,010,252
Original General Fund Appropriation  Transfer of General Fund Appropriation	1,943,302 60,863	1,451,999 124,084	
Net General Fund ExpenditureSpecial Fund Expenditure	2,004,165 493,149	1,576,083 464,377	1,548,446 461,806
Total Expenditure	2,497,314	2,040,460	2,010,252
Special Fund Income:  M00419 Reimbursement for Utilities and Maintenance	402 140	464 277	461 906
MO0419 Remoursement for Offinies and Maintenance	493,149	464,377	461,806

## EASTERN SHORE HOSPITAL CENTER

## M00L07.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	211.60	211.60	211.60
Number of Contractual Positions	14.30	10.90	12.20
01 Salaries, Wages and Fringe Benefits	12,670,229	13,393,801	13,412,908
02 Technical and Special Fees	840,559	676,910	724,193
03 Communication	65,818	67,784	67,695
04 Travel	5,752	6,484	6,757
06 Fuel and Utilities	497,919	558,156	472,705
07 Motor Vehicle Operation and Maintenance	51,921	55,893	56,751
08 Contractual Services	1,119,862	1,125,902	1,117,517
09 Supplies and Materials	1,007,085	1,076,501	1,065,249
10 Equipment—Replacement	12,454		
11 Equipment—Additional	11,788		
12 Grants, Subsidies and Contributions	13,307	20,488	13,307
13 Fixed Charges	63,949	56,614	58,164
14 Land and Structures	13,995		
Total Operating Expenses	2,863,850	2,967,822	2,858,145
Total Expenditure	16,374,638	17,038,533	16,995,246
Original General Fund Appropriation	15,500,432	16,450,721	
Transfer of General Fund Appropriation	797,536	537,774	
Net General Fund Expenditure	16,297,968	16,988,495	16,947,271
Special Fund Expenditure	76,670	50,038	47,975
Total Expenditure	16,374,638	17,038,533	16,995,246
Special Fund Income:		<del></del>	
M00308 Employee Food Sales	21,861	29,550	23,783
M00329 Donations	13,307	20,488	13,307
M00330 Patient's Workshop	41,502	-0,.00	10,885
Total	76,670	50,038	47,975

# SPRINGFIELD HOSPITAL CENTER

## M00L08.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	891.50	892.50	892.50
Number of Contractual Positions	38.89	38.14	38.06
01 Salaries, Wages and Fringe Benefits	50,813,304	55,238,028	55,336,181
02 Technical and Special Fees	2,181,801	2,015,861	2,103,735
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	228,625 39,938 2,832,604 200,092 4,962,268 5,383,866 173,154 407,092 20,437 258,985	339,928 39,194 2,705,020 210,019 5,708,343 5,961,612 212,439 24,398 20,906 150,815	307,559 36,269 2,726,820 213,688 5,550,084 5,783,330 255,162 23,123 19,668 170,254
Total Operating Expenses	14,507,061	15,372,674	15,085,957
Total Expenditure	67,502,166	72,626,563	72,525,873
Original General Fund Appropriation  Transfer of General Fund Appropriation	67,229,848	70,729,682 1,575,511	
Total General Fund AppropriationLess: General Fund Reversion/Reduction	67,234,813 67,000	72,305,193	
Net General Fund Expenditure	67,167,813 334,353 67,502,166	72,305,193 321,370 72,626,563	72,168,364 357,509 72,525,873
Special Fund Income:  M00330 Patient's Workshop	41,658 39,964 151,963 75,330 25,438 334,353	52,562 44,013 154,822 44,976 24,997	45,559 37,883 162,724 85,776 25,567 357,509

## **SPRING GROVE HOSPITAL CENTER**

## M00L09.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:			
Appropriation determined	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	895.10	894.10	891.60
Number of Contractual Positions	81.26	72.00	82.00
01 Salaries, Wages and Fringe Benefits	53,626,714	57,385,838	56,856,668
02 Technical and Special Fees	2,426,519	1,883,904	2,243,154
03 Communication 04 Travel	103,324 23,859 4,983,981 249,554 5,981,174 5,581,520 38,613 55,614 113,864 281,617 17,413,120 73,466,353 68,045,463 4,171,351 72,216,814 413,502 22,923	115,342 27,152 4,854,708 255,415 5,510,549 5,962,091 150,978 52,069 149,244 225,269 17,302,817 76,572,559 72,712,963 2,318,150 75,031,113 590,102 36,364 914,980	117,043 28,995 4,851,330 313,470 6,191,815 6,303,357 197,443 50,290 199,244 205,947 18,458,934 77,558,756
Reimbursable Fund Expenditure  Total Expenditure	73,466,353	76,572,559	974,427 77,558,756
Special Fund Income:  M00308 Employee Food Sales  M00341 Assisted Living Services  M00354 Student Training Donated Funds  M00364 Employee Housing  M00392 Donations—Hospitals  Total	157,911 58,067 88,214 83,660 25,650 413,502	307,858 52,500 97,518 80,500 51,726 590,102	404,672 63,800 97,518 95,000 101,726 762,716
Federal Fund Income:  10.553 School Breakfast Program	22,923	22,864 13,500 36,364	26,148 13,500 39,648
Reimbursable Fund Income:  D50H01 Military Department Operations and Maintenance  M00A01 Department of Health and Mental Hygiene  M00C01 DHMH-Operations	2,294 326,175 373,429 111,216 813,114	336,979 466,785 111,216 914,980	396,426 466,785 111,216 974,427

## **CLIFTON T. PERKINS HOSPITAL CENTER**

# M00L10.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	476.25	476.25	476.25
Number of Contractual Positions	15.92	15.50	20.79
01 Salaries, Wages and Fringe Benefits	31,810,388	34,498,485	33,584,297
02 Technical and Special Fees	591,496	519,279	723,499
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	94,773 17,911 1,008,365 30,820 1,735,014 2,704,955 48,062 39,925 3,893 161,380	90,289 23,399 1,071,810 41,404 1,617,830 2,823,678 98,639 16,000 23,200 78,118	95,167 28,276 1,081,372 30,637 1,839,148 3,032,671 47,530 23,272 74,845
Total Operating Expenses	5,845,098	5,884,367	6,252,918
Total Expenditure	38,246,982	40,902,131	40,560,714
Original General Fund Appropriation  Transfer of General Fund Appropriation  Net General Fund Expenditure	36,779,573 1,353,609 38,133,182 77,800	39,997,516 767,615 40,765,131 100,000	40,419,714 105,000
Special Fund ExpenditureReimbursable Fund Expenditure	36,000	37,000	36,000
Total Expenditure	38,246,982	40,902,131	40,560,714
Special Fund Income:  M00308 Employee Food Sales  M00342 Donations.  M00344 Medical Records Fees.  Total	69,252 7,621 927 77,800	75,000 22,000 3,000 100,000	75,000 27,000 3,000 105,000
Reimbursable Fund Income:  M00L01 DHMH-Mental Hygiene Administration	36,000	37,000	36,000

## JOHN L. GILDNER REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS

### M00L11.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	171.60	171.60	171.60
Number of Contractual Positions	7.59	5.79	5.97
01 Salaries, Wages and Fringe Benefits	9,454,898	10,469,002	10,349,575
02 Technical and Special Fees	272,428	185,993	197,296
03 Communication. 04 Travel	75,990 5,693 318,485 37,385 500,344 633,114 106,354 10,126 23,189	69,607 2,218 431,373 19,279 389,283 573,705 39,566 14,729 21,140	75,799 4,270 327,720 21,127 440,231 605,954 50,778 13,194 20,661
Total Operating Expenses	1,710,680	1,560,900	1,559,734
Total Expenditure	11,438,006	12,215,895	12,106,605
Original General Fund Appropriation  Transfer of General Fund Appropriation  Net General Fund Expenditure  Special Fund Expenditure	9,450,029 1,260,285 10,710,314 84,630	11,161,141 315,543 11,476,684 72,537	11,364,749 87,697
Federal Fund Expenditure  Reimbursable Fund Expenditure	63,092 579,970	69,780 596,894	63,215 590,944
Total Expenditure	11,438,006	12,215,895	12,106,605
Special Fund Income:  M00308 Employee Food Sales  M00362 Donations.  Total	74,504 10,126 84,630	57,808 14,729 72,537	74,503 13,194 87,697
Federal Fund Income: 10.553 School Breakfast Program	63,092	69,780	63,215
Reimbursable Fund Income: V00E01 DJS-Residential Operations	579,970	596,894	590,944

## UPPER SHORE COMMUNITY MENTAL HEALTH CENTER

## M00L12.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	98.00	98.00	98.00
Number of Contractual Positions	6.11	4.78	9.87
01 Salaries, Wages and Fringe Benefits	5,876,883	6,115,515	6,303,051
02 Technical and Special Fees	461,721	395,025	540,460
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges  Total Operating Expenses  Total Expenditure	26,642 2,327 204,751 11,273 1,244,592 425,142 2,276 -478 7,634 12,379 1,936,538 8,275,142	21,335 775 218,178 23,354 1,112,883 437,729 9,171 12,914 1,836,339 8,346,879	22,520 895 201,078 10,794 1,005,500 454,620 17,000 7,886 12,597 1,732,890 8,576,401
Original General Fund Appropriation  Transfer of General Fund Appropriation	7,366,928 555,524	7,797,036 202,094	<del></del>
Net General Fund Expenditure	7,922,452 184,848 167,842 8,275,142	7,999,130 186,826 160,923 8,346,879	8,223,666 184,226 168,509 8,576,401
Special Fund Income:  M00348 Donations	7,634 11,895 165,319 184,848	9,171 11,657 165,998 186,826	7,886 11,779 164,561 184,226
Reimbursable Fund Income: V00E01 DJS-Residential Operations	167,842	160,923	168,509

# REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS—SOUTHERN MARYLAND

### M00L14.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2006	2007	2008
	Actual	Appropriation	Allowance
Number of Authorized Positions	72.50	72.50	72.50
Number of Contractual Positions	7.13	6.29	6.00
01 Salaries, Wages and Fringe Benefits	4,706,523	4,844,760	4,872,861
02 Technical and Special Fees	257,586	197,106	215,688
03 Communication 04 Travel 05 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges  Total Operating Expenses	70,716 5,421 183,763 6,120 386,929 150,775 26,855 318 29,176 860,073	62,566 7,670 240,954 7,132 413,583 148,741 6,111 19,754	69,825 8,593 209,096 5,976 395,814 149,274 24,300 25,968 888,846
Total Expenditure  Original General Fund Appropriation	5,824,182	5,948,377 5,780,783	5,977,395
Transfer of General Fund Appropriation  Total General Fund Appropriation  Less: General Fund Reversion/Reduction	724,042 5,784,403 25	5,900,049	
Net General Fund Expenditure	5,784,378 2,194 37,610 5,824,182	5,900,049 2,500 45,828 5,948,377	5,927,359 2,500 47,536 5,977,395
Special Fund Income:  M00351 Donations/Commissions  M00418 Local Boards of Education  Total	1,727 467 2,194	2,500	2,500
Federal Fund Income: 10.553 School Breakfast Program	37,610	45,828	47,536

# SUMMARY OF DEVELOPMENTAL DISABILITIES ADMINISTRATION AND STATE MENTAL RETARDATION CENTERS

	2006	2007	2008
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	1,228.15	1,232.15	1,231.15
Total Number of Contractual Positions	85.62	75.13	75.12
Salaries, Wages and Fringe Benefits	63,683,508	68,360,004	69,009,202
	3,083,458	3,480,110	2,629,546
	575,078,676	621,898,121	671,226,058
Original General Fund Appropriation	416,689,724	449,699,134	
Transfer/Reduction	1,681,561	1,610,956	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	418,371,285 353	451,310,090	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	418,370,932	451,310,090	472,981,651
	2,817,767	3,676,238	3,973,787
	220,403,819	238,560,083	265,805,659
	253,124	191,824	103,709
Total Expenditure	641,845,642	693,738,235	742,864,806

## SUMMARY OF DEVELOPMENTAL DISABILITIES ADMINISTRATION

Total Number of Authorized Positions	148.50	171.00	170.00
Total Number of Contractual Positions	21.71	8.87	8.87
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	9,383,628 935,812 559,425,098	10,003,139 1,178,790 607,546,613	11,152,448 303,896 656,613,728
Original General Fund Appropriation  Transfer/Reduction	347,076,497 -397,109	376,603,520 115,564	
Total General Fund Appropriation  Less: General Fund Reversion/Reduction	346,679,388 352	376,719,084	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	346,679,036 2,548,034 220,400,655 116,813	376,719,084 3,364,390 238,555,868 89,200	398,598,918 3,669,865 265,801,289
Total Expenditure	569,744,538	618,728,542	668,070,072

### M00M01.01 PROGRAM DIRECTION — DEVELOPMENTAL DISABILITIES ADMINISTRATION

#### **Appropriation Statement:**

Appropriation statement.	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	54.50	58.00	57.00
Number of Contractual Positions	4.06	4.37	4.37
01 Salaries, Wages and Fringe Benefits	3,772,456	4,114,680	4,207,755
02 Technical and Special Fees	205,318	156,715	166,228
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges  Total Operating Expenses	46,149 19,310 1,050 515 978,379 45,032 25,272 15,738 100,037 20,425	47,065 17,775 -497 1,043,761 36,909 6,173 300,037 19,414 1,470,637	44,875 17,886 -844 1,088,756 39,464 5,507 300,037 20,244 1,515,925
Total Expenditure  Original General Fund Appropriation  Transfer of General Fund Appropriation  Total General Fund Appropriation  Less: General Fund Reversion/Reduction  Net General Fund Expenditure  Federal Fund Expenditure  Total Expenditure	5,228,651 4,330,540 -571,868 3,758,672 1 3,758,671 1,469,980 5,228,651	5,742,032 4,814,197 -19,579 4,794,618 4,794,618 947,414 5,742,032	4,368,496 1,521,412 5,889,908
Federal Fund Income: 93.778 Medical Assistance Program	1,469,980	947,414	1,521,412

### M00M01.02 COMMUNITY SERVICES — DEVELOPMENTAL DISABILITIES ADMINISTRATION

Appropriation Statement:			
	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	94.00	113.00	113.00
Number of Contractual Positions	17.65	4.50	4.50
01 Salaries, Wages and Fringe Benefits	5,611,172	5,888,459	6,944,693
02 Technical and Special Fees	730,494	1,022,075	137,668
03 Communication	138,338 34,022 15,846 11,664 557,693,341 62,093 12,589 2,504 203,824 558,174,221 564,515,887	140,901 30,645 17,753 12,489 605,404,674 59,253 33,255 2,108 172,106 202,792 606,075,976	139,800 31,582 17,753 41,875 654,427,043 59,333 26,077 2,449 100,000 251,891 655,097,803
Total Expenditure	364,313,887	612,986,510	662,180,164
Original General Fund Appropriation  Transfer of General Fund Appropriation	342,745,957 174,759	371,789,323 135,143	
Total General Fund Appropriation	342,920,716 351	371,924,466	
Net General Fund Expenditure  Special Fund Expenditure  Federal Fund Expenditure  Reimbursable Fund Expenditure	342,920,365 2,548,034 218,930,675 116,813	371,924,466 3,364,390 237,608,454 89,200	394,230,422 3,669,865 264,279,877
Total Expenditure	564,515,887	612,986,510	662,180,164
Special Fund Income:  M00318 Grant Activity—Prior Fiscal Years	1,986,218 561,816 2,548,034	2,500,000 864,390 3,364,390	2,500,000 1,169,865 3,669,865
Federal Fund Income:  16.580 Edward Byrne Memorial State and Local Law Enforcement Assistance Discretionary Grants Programs	83,313 20,677 218,826,685 218,930,675	24,703 237,583,751 237,608,454	24,703 264,255,174 264,279,877
n., 11 n 11			
Reimbursable Fund Income: M00F02 DHMH-Community Health Administration	116,813	89,200	

#### SUMMARY OF STATE MENTAL RETARDATION CENTERS

	2006 Actual	2007 Appropriation	2008 Allowance
Total Number of Authorized Positions	1,079.65	1,061.15	1,061.15
Total Number of Contractual Positions	63.91	66.26	66.25
Salaries, Wages and Fringe Benefits	54,299,880 2,147,646 15,653,578	58,356,865 2,301,320 14,351,508	57,856,754 2,325,650 14,612,330
Original General Fund Appropriation	69,613,227 2,078,670	73,095,614 1,495,392	
Total General Fund Appropriation	71,691,897 1	74,591,006	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	71,691,896 269,733 3,164 136,311	74,591,006 311,848 4,215 102,624	74,382,733 303,922 4,370 103,709
Total Expenditure	72,101,104	75,009,693	74,794,734

- · General Administration—This project provides funding for all business functions and in-service training programs.
- Dietary Services—This project provides funding for planning, preparing, and serving meals for patients and employees.
- Household and Property Services—This project provides funding for physical plant maintenance, security, transportation, laundry and housekeeping services.
- Residential Services—This project provides funding for daily living services for all clients.
- · Medical/Surgical Services—This project provides funding for medical and surgical treatment for all clients.
- Ancillary Services—This project provides funding for support services for patient care and treatment.
- Education and Training—This project provides orientation and preservice training for new staff and ongoing outservice and inservice training for all staff.

## ROSEWOOD CENTER

## M00M02.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	582.90	584.40	584.40
Number of Contractual Positions	51.12	50.50	50.50
1 Salaries, Wages and Fringe Benefits	30,391,116	31,958,203	32,155,741
2 Technical and Special Fees	1,407,211	1,510,909	1,503,028
3 Communication	121,713	121,332	121,624
4 Travel	3,606	9,815	9,810
6 Fuel and Utilities	1,816,659	1,822,989	1,909,003
7 Motor Vehicle Operation and Maintenance	277,209	245,845	288,005
8 Contractual Services	5,265,797	5,076,520	5,136,032
9 Supplies and Materials	963,368	980,567	1,010,547
0 Equipment—Replacement	119,215	75,995	105,539
1 Equipment—Additional	19,210	840	7,385
2 Grants, Subsidies and Contributions	9,720	28,219	9,720
3 Fixed Charges	191,145	99,512	99,864
Total Operating Expenses	8,787,642	8,461,634	8,697,529
Total Expenditure	40,585,969	41,930,746	42,356,298
Original General Fund Appropriation	38,982,419	40,991,939	
Transfer of General Fund Appropriation	1,433,654	737,946	
Total General Fund Appropriation	40,416,073	41,729,885	
Net General Fund Expenditure	40,416,072	41,729,885	42,163,939
Special Fund Expenditure	165,285	200,861	192,359
Reimbursable Fund Expenditure	4,612	·	•
Total Expenditure	40,585,969	41,930,746	42,356,298
pecial Fund Income:			
M00353 Tenant Collections	109,971	103,977	113,974
M00358 Donations	55,314	96,884	78,385
Total	165,285	200,861	192,359
Reimbursable Fund Income:  D50H01 Military Department Operations and Maintenance	4.612		

## HOLLY CENTER

## M00M05.01 SERVICES AND INSTITUTIONAL OPERATIONS

Number of Authorized Positions   286.50   282.50   288	Appropriation Statement:	****	-00=	4000
Number of Contractual Positions         10.69         13.45         1           01 Salaries, Wages and Fringe Benefits         14,198.861         15,317,395         15,002           02 Technical and Special Fees         577,703         621,057         635           03 Communication         49,491         48,735         48           04 Travel         2,319         3,997         3           05 Fuel and Utilities         447,430         462,311         460           07 Motor Vehicle Operation and Maintenance         84,484         108,817         92           08 Contractual Services         1,342,889         1,364,487         1,395           09 Supplies and Materials         885,275         798,045         882           10 Equipment—Replacement         42,356         39,284         72           11 Equipment—Additional         7,032         24,100         6           13 Fixed Charges         77,359         36,141         29           Total Operating Expenses         2,938,635         2,885,917         2,962           Total Expenditure         17,715,199         18,824,369         18,600           Original General Fund Appropriation         536,498         408,125         448,125           Net General Fund Expendi				2008 Allowance
1   1   1   1   1   1   1   1   1   1	Number of Authorized Positions	286.50	282.50	282.50
20 Technical and Special Fees   577,703   621,057   635	Number of Contractual Positions	10.69	13.45	13.45
02 Technical and Special Fees         577,703         621,057         635           03 Communication         49,491         48,735         48           04 Travel         2,319         3,997         3           06 Fuel and Utilities         447,430         462,311         460           07 Motor Vehicle Operation and Maintenance         84,484         108,817         92           08 Contractual Services         1,342,889         1,364,487         1,395           08 Cuptions and Materials         885,275         798,045         852           10 Equipment—Replacement         42,356         39,284         72           11 Equipment—Additional         7,032         24,100         6           13 Fixed Charges         2,938,635         2,885,917         2,962           Total Operating Expenses         2,938,635         2,885,917         2,962           Total Expenditure         17,715,199         18,824,369         18,600           Original General Fund Appropriation         16,943,836         18,203,418         18,366           Transfer of General Fund Expenditure         17,480,334         18,611,543         18,386           Special Fund Expenditure         31,64         42,215         4           Reimbursable Fund	01 Salaries, Wages and Fringe Benefits	14,198,861	15,317,395	15,002,977
3 Communication		577,703	621,057	635,647
10		49,491	48,735	48,705
06 Fuel and Utilities         447,430         462,311         460           07 Motor Vehicle Operation and Maintenance         84,484         108,817         92           08 Contractual Services         1,342,889         1,364,487         1,395           09 Supplies and Materials         885,275         798,045         852           10 Equipment—Replacement         42,356         39,284         72           11 Equipment—Replacement         42,356         39,284         72           12 Equipment—Replacement         7,032         24,100         6           13 Fixed Charges         77,359         36,141         29           Total Operating Expenses         2,938,635         2,885,917         2,962           Total Expenditure         17,715,199         18,824,369         18,600           Original General Fund Appropriation         16,943,836         18,203,418         18,203,418           Transfer of General Fund Appropriation         536,498         408,125         408,125           Net General Fund Expenditure         17,480,334         18,611,543         18,386           Special Fund Expenditure         31,64         4,215         4           Reimbursable Fund Expenditure         131,699         102,624         103      <	•	2,319	3,997	3,825
07 Motor Vehicle Operation and Maintenance       84,484       108,817       92         08 Contractual Services       1,342,889       1,364,487       1,395         09 Supplies and Materials       885,275       798,045       852         10 Equipment—Replacement       42,356       39,284       72         11 Equipment—Additional       7,032       24,100       6         13 Fixed Charges       77,359       36,141       29         Total Operating Expenses       2,938,635       2,885,917       2,962         Total Expenditure       17,715,199       18,824,369       18,600         Original General Fund Appropriation       16,943,836       18,203,418       18,600         Original General Fund Appropriation       536,498       408,125       18,386         Net General Fund Expenditure       100,002       105,987       106         Federal Fund Expenditure       3,164       4,215       4         Reimbursable Fund Expenditure       131,699       102,624       103         Total Expenditure       17,715,199       18,824,369       18,600         Special Fund Income:         M00308 Employee Food Sales       35,260       40,309       40         M00316 Wor-Wic College       32	-	447,430	462,311	460,490
08 Contractual Services       1,342,889       1,364,487       1,395         09 Supplies and Materials       885,275       798,045       852         10 Equipment—Replacement       42,356       39,284       72         11 Equipment—Additional       7,032       24,100       6         13 Fixed Charges       77,359       36,141       29         Total Operating Expenses       2,938,635       2,885,917       2,962         Total Expenditure       17,715,199       18,824,369       18,600         Original General Fund Appropriation       536,498       408,125         Net General Fund Appropriation       536,498       408,125         Net General Fund Expenditure       17,480,334       18,611,543       18,386         Special Fund Expenditure       100,002       105,987       106         Federal Fund Expenditure       3,164       4,215       4         Reimbursable Fund Expenditure       131,699       102,624       103         Total Expenditure       35,260       40,309       40         M00308 Employee Food Sales       32,339       32,339       32,339         M00360 Adult Vocational Program       64       1,000       1         M00414 Life Crisis Center       32		84,484	108,817	92,915
10   Equipment—Replacement		1,342,889	1,364,487	1,395,306
11 Equipment—Additional	09 Supplies and Materials	885,275	798,045	852,626
11 Equipment—Additional   7,032   24,100   6   13 Fixed Charges   77,359   36,141   29   29   36,141   29   36,141   29   36,141   29   36,141	10 Equipment—Replacement	42,356	39,284	72,508
Total Operating Expenses   2,938,635   2,885,917   2,962     Total Expenditure   17,715,199   18,824,369   18,600     Original General Fund Appropriation   16,943,836   18,203,418     Transfer of General Fund Appropriation   536,498   408,125     Net General Fund Expenditure   17,480,334   18,611,543   18,386     Special Fund Expenditure   100,002   105,987   106     Federal Fund Expenditure   3,164   4,215   4     Reimbursable Fund Expenditure   131,699   102,624   103     Total Expenditure   17,715,199   18,824,369   18,600      Special Fund Income:   32,339   32,339   32     M00308 Employee Food Sales   35,260   40,309   40     M00336 Wor-Wic College   32,339   32,339   32     M00360 Adult Vocational Program   64   1,000   1     M00414 Life Crisis Center   32,339   32,339   32     Total	11 Equipment—Additional	7,032	,	6,250
Total Expenditure		77,359	36,141	29,430
Original General Fund Appropriation         16,943,836         18,203,418           Transfer of General Fund Appropriation         536,498         408,125           Net General Fund Expenditure         17,480,334         18,611,543         18,386           Special Fund Expenditure         100,002         105,987         106           Federal Fund Expenditure         3,164         4,215         4           Reimbursable Fund Expenditure         131,699         102,624         103           Total Expenditure         17,715,199         18,824,369         18,600           Special Fund Income:           M00308 Employee Food Sales         35,260         40,309         40           M00336 Wor-Wic College         32,339         32,339         32           M00360 Adult Vocational Program         64         1,000         1           M00414 Life Crisis Center         32,339         32,339         32,339           Total         100,002         105,987         106	Total Operating Expenses	2,938,635	2,885,917	2,962,055
Transfer of General Fund Appropriation         536,498         408,125           Net General Fund Expenditure         17,480,334         18,611,543         18,386           Special Fund Expenditure         100,002         105,987         106           Federal Fund Expenditure         3,164         4,215         4           Reimbursable Fund Expenditure         131,699         102,624         103           Total Expenditure         17,715,199         18,824,369         18,600           Special Fund Income:         35,260         40,309         40           M00336 Wor-Wic College         32,339         32,339         32           M00360 Adult Vocational Program         64         1,000         1           M00414 Life Crisis Center         32,339         32,339         32           Total         100,002         105,987         106	Total Expenditure	17,715,199	18,824,369	18,600,679
Transfer of General Fund Appropriation   536,498   408,125	Original General Fund Appropriation	16,943,836	18,203,418	
Special Fund Expenditure   100,002   105,987   106		536,498	408,125	
Federal Fund Expenditure   3,164   4,215   4   103   102,624   103   102,624   103   102,624   103	Net General Fund Expenditure	17,480,334	18,611,543	18,386,037
Reimbursable Fund Expenditure	Special Fund Expenditure	100,002	105,987	106,563
Total Expenditure 17,715,199 18,824,369 18,600  Special Fund Income:  M00308 Employee Food Sales 35,260 40,309 40  M00336 Wor-Wic College 32,339 32,339 32  M00360 Adult Vocational Program 64 1,000 1  M00414 Life Crisis Center 32,339 32,339 32  Total 100,002 105,987 106	Federal Fund Expenditure	3,164	4,215	4,370
Special Fund Income:	Reimbursable Fund Expenditure	131,699	102,624	103,709
M00308 Employee Food Sales       35,260       40,309       40         M00336 Wor-Wic College       32,339       32,339       32         M00360 Adult Vocational Program       64       1,000       1         M00414 Life Crisis Center       32,339       32,339       32         Total       100,002       105,987       106	Total Expenditure	17,715,199	18,824,369	18,600,679
M00308 Employee Food Sales       35,260       40,309       40         M00336 Wor-Wic College       32,339       32,339       32         M00360 Adult Vocational Program       64       1,000       1         M00414 Life Crisis Center       32,339       32,339       32         Total       100,002       105,987       106	Special Fund Income:			
M00336 Wor-Wic College       32,339       32,339       32         M00360 Adult Vocational Program       64       1,000       1         M00414 Life Crisis Center       32,339       32,339       32         Total       100,002       105,987       106		35,260	40,309	40,885
M00360 Adult Vocational Program       64       1,000       1         M00414 Life Crisis Center       32,339       32,339       32         Total       100,002       105,987       106    Federal Fund Income:		32,339	32,339	32,339
M00414 Life Crisis Center		64	1,000	1,000
Federal Fund Income:		32,339	32,339	32,339
4015	Total	100,002	105,987	106,563
4015	Endavel Fund Incomes			
10.555 SCHOOL BEPARESE PROCESIN 5.104 4.41.3 4	10.553 School Breakfast Program	3,164	4.215	4,370
10.333 School Bleaklast Hogiani	10.333 School Bleaklast Hogtain	3,104	.,,,,,,,	
Reimbursable Fund Income:				
WIOOF OF DITIVITY LIMITY ELECTRICAL PRODUCTION AND AND AND AND AND AND AND AND AND AN		· ·	84,960	84,960
M00I04 DHMH-Deer's Head Center 31,757				• • • • • •
M00J02 DHMH-Laboratories Administration	M00J02 DHMH-Laboratories Administration	14,982	17,664	18,749
Total	Total	131,699	102,624	103,709

## POTOMAC CENTER

## M00M07.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	146.50	130.50	130.50
Number of Contractual Positions	.75	1.00	1.00
01 Salaries, Wages and Fringe Benefits	6,441,691	7,389,228	7,154,949
02 Technical and Special Fees	88,803	107,827	108,518
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions	28,783 1,006 246,493 101,000 2,012,951 295,491 149,657	29,660 925 314,659 51,770 1,326,270 355,772 65,295 6,475 5,000	29,673 1,249 272,060 66,806 1,303,140 342,372 71,755
13 Fixed Charges	97,038	36,188	25,827
Total Operating Expenses	2,936,865	2,192,014	2,117,882
Total Expenditure	9,467,359	9,689,069	9,381,349
Original General Fund Appropriation  Transfer of General Fund Appropriation	9,465,325 -2,412	9,426,231 257,838	
Net General Fund Expenditure	9,462,913 4,446	9,684,069 5,000	9,376,349 5,000
Total Expenditure	9,467,359	9,689,069	9,381,349
Special Fund Income: M00359 Donations	4,446	5,000	5,000

## JOSEPH D. BRANDENBURG CENTER

## M00M09.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	63.75	63.75	63.75
Number of Contractual Positions	1.35	1.31	1.30
01 Salaries, Wages and Fringe Benefits	3,268,212	3,692,039	3,543,087
02 Technical and Special Fees	73,929	61,527	78,457
03 Communication	4,350 4,761 810,364 114,476 42,018 14,467	4,368 2,732 671,793 98,570 18,798 15,682	4,730 3,889 696,504 104,644 14,316 10,781
Total Operating Expenses  Total Expenditure	4,332,577	4,565,509	4,456,408
Original General Fund Appropriation  Transfer of General Fund Appropriation	4,221,647 110,930	4,474,026 91,483	
Net General Fund Expenditure	4,332,577	4,565,509	4,456,408

## SUMMARY OF DEPUTY SECRETARY FOR HEALTH CARE FINANCING

	2006 Actual	2007 Appropriation	2008 Allowance
Total Number of Authorized Positions	711.90	734.20	733.70
Total Number of Contractual Positions	46.18	69.09	76.71
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	45,187,233 1,655,690 4,493,239,339	48,960,733 2,507,997 4,743,470,446	49,566,915 2,742,023 5,093,647,934
Original General Fund Appropriation	2,014,083,318 71,340,148	2,195,414,409 345,140	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	2,085,423,466 223,705,824 2,212,385,218 18,567,754	2,195,759,549 265,387,922 2,326,765,651 7,026,054	2,320,483,465 324,399,782 2,488,641,639 12,431,986
Total Expenditure	4,540,082,262	4,794,939,176	5,145,956,872

## DEPUTY SECRETARY FOR HEALTH CARE FINANCING

## M00P01.01 EXECUTIVE DIRECTION

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	3.60	4.60	25.60
Number of Contractual Positions			.88
01 Salaries, Wages and Fringe Benefits	385,155	482,003	2,106,197
02 Technical and Special Fees	<del></del>		58,808
03 Communication	2,459 7,844 -284	6,369 7,052	14,322 10,518
08 Contractual Services	13,051 2,474	13,020 1,123 50,000	41,559,885 1,785
13 Fixed Charges	7,350	7,155	7,450
Total Operating Expenses	32,894	84,719	41,593,960
Total Expenditure	418,049	566,722	43,758,965
Original General Fund Appropriation  Transfer of General Fund Appropriation	77,051 129,331	196,994 105,900	
Net General Fund ExpenditureFederal Fund Expenditure	206,382 211,667	302,894 263,828	18,862,900 24,896,065
Total Expenditure	418,049		43,758,965
Federal Fund Income:		.=	2 4 2 2 2 2 2 2
93.767 State Children's Insurance Program	37,907	47,888	3,129,778 433,148
93.778 Medical Assistance Program	173,760	215,940	21,333,139
Total	211,667	263,828	24,896,065

## SUMMARY OF MEDICAL CARE PROGRAMS ADMINISTRATION

	2006 Actual	2007 Appropriation	2008 Allowance
Total Number of Authorized Positions	618.70	632.70	608.70
Total Number of Contractual Positions	45.36	66.09	72.83
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	37,267,795 1,565,508 4,411,123,499	39,797,964 2,328,315 4,642,255,090	38,630,443 2,490,360 4,942,838,076
Original General Fund Appropriation	2,014,006,267 71,210,817	2,195,217,415 239,240	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	2,085,217,084 133,998,413 2,212,173,551 18,567,754	2,195,456,655 155,396,837 2,326,501,823 7,026,054	2,301,620,565 206,160,754 2,463,745,574 12,431,986
Total Expenditure	4,449,956,802	4,684,381,369	4,983,958,879

## M00Q01.02 OFFICE OF OPERATIONS, ELIGIBILITY AND PHARMACY — MEDICAL CARE PROGRAMS ADMINISTRATION

**Appropriation Statement:** 

Net General Fund Expenditure.....

Federal Fund Expenditure....

Total Expenditure

	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	357.90	373.90	370.90
Number of Contractual Positions	26.46	39.48	46.00
01 Salaries, Wages and Fringe Benefits	20,506,504	22,050,012	22,033,388
02 Technical and Special Fees	816,465	1,206,404	1,404,211
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges	978,977 36,030 5,697 7,236,322 306,658 25,548 355,468 42,549	1,127,833 69,123 3,914 8,001,786 326,506 27,300 18,014 125,980	1,032,592 81,873 3,395 8,808,574 329,172 26,869 13,934 24,133
Total Operating Expenses	8,987,249	9,700,456	10,320,542
Total Expenditure	30,310,218	32,956,872	33,758,141
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges  Total Operating Expenses	978,977 36,030 5,697 7,236,322 306,658 25,548 355,468 42,549 8,987,249	1,127,833 69,123 3,914 8,001,786 326,506 27,300 18,014 125,980 9,700,456	10

Federal Fund Income:			
93.767 State Children's Insurance Program	904,848	979,909	811,657
93.778 Medical Assistance Program	18,857,954	20,422,297	21,091,303
Total	19,762,802	21,402,206	21,902,960

10,090,596

10,547,416

19,762,802

30,310,218

456,820

11,191,759

11,554,666

21,402,206

32,956,872

362,907

11,855,181

21,902,960

33,758,141

# $\ensuremath{\mathsf{M00Q01.03}}$ MEDICAL CARE PROVIDER REIMBURSEMENTS — MEDICAL CARE PROGRAMS ADMINISTRATION

No.   Properties   Properties	Appropriation Statement:			
Total Operating Expenses				
Total Expenditure	08 Contractual Services	4,222,238,044	4,441,074,086	4,727,576,122
Original General Fund Appropriation         1,930,842,489 (5,329,000)         2,103,118,724           Transfer of General Fund Appropriation         65,329,000           Net General Fund Expenditure         1,996,171,489 (13,18,724)         2,202,096,925           Special Fund Expenditure         2076,645,022 (2,179,981,430)         2,307,383,06           Federal Fund Expenditure         18,029,165 (7,026,054)         12,431,986           Total Expenditure         4,222,238,044 (4,441,074,086)         4,727,576,122           Special Fund Income:           M00318 Grant Activity—Prior Fiscal Years         91,807 (3,331,374)         3,031,374           M00384 Recoveries from Medicaid Providers         15,641,292 (18,000,000)         19,500,000           M00386 Fee Collections         242,500 (115,125)         300,000           swf305 Cigaretre Restitution Fund         66,800,000 (89,700,000)         116,000,000           swf307 Dedicated Purpose Fund         20,000,000         20,000,000           swf310 Rate Stabilization Fund         28,859,269 (42,705,378) (5,000,000)         65,000,000           Total         131,392,368 (150,947,878) (2,177,368,382) (2,308,309,89)         2,000,000           Federal Fund Income:         1,507,426 (2,177,368,382) (2,308,309,89)         2,177,368,382 (2,308,309,89)           Federal Fund Income:	Total Operating Expenses	4,222,238,044	4,441,074,086	4,727,576,122
Transfer of General Fund Expenditure	Total Expenditure	4,222,238,044	4,441,074,086	4,727,576,122
Special Fund Expenditure	Original General Fund Appropriation  Transfer of General Fund Appropriation		2,103,118,724	
Special Fund Income:   M00318   Grant Activity—Prior Fiscal Years	Special Fund Expenditure Federal Fund Expenditure	131,392,368 2,076,645,022	150,947,878 2,179,981,430	203,738,306 2,309,308,905
M00318   Grant Activity—Prior Fiscal Years   91,807   30,31,374   M00361   Local Healthy Start   3,3031,374   M00368   Recoveries from Medicaid Providers   15,641,292   18,000,000   19,500,000   M00386   Fee Collections   242,500   115,125   M00397   Maryland Pharmacy Discount Program   300,000   swf305   Cigarette Restitution Fund   20,000,000   Swf307   Dedicated Purpose Fund   20,000,000   Swf310   Rate Stabilization Fund   28,859,269   42,705,378   65,000,000   M0368   Fee Collections   131,392,368   150,947,878   203,738,306   Mo0801   Deficial Residency   Recompany   1,507,426   2,613,048   999,316   93,778   Medical Assistance Program   1,507,426   2,177,368,382   2,308,309,589   M00801   DHMH-Alcohol and Drug Abuse Administration   2,076,645,022   2,179,981,430   2,309,308,905   M00801   DHMH-Health Regulatory Commissions   365,000   M00C01   DHM-Community Services Administration   6,921,069   R00A02   Aid to Education   9,970,771   6,920,754   10,975,331   R30B21   USM-Baltimore City Campus   772,305   772,000	Total Expenditure	4,222,238,044	4,441,074,086	4,727,576,122
M00361   Local Healthy Start				
M00384 Recoveries from Medicaid Providers         15,641,292         18,000,000         19,500,000           M00386 Fee Collections         242,500         115,125           M00397 Maryland Pharmacy Discount Program         300,000         300,000           swf305 Cigarette Restitution Fund         66,800,000         89,700,000         116,000,000           swf307 Dedicated Purpose Fund         20,000,000         89,700,000         116,000,000           swf310 Rate Stabilization Fund         28,859,269         42,705,378         65,000,000           Total         131,392,368         150,947,878         203,738,306           Federal Fund Income:           93.767 State Children's Insurance Program         1,507,426         2,613,048         999,316           93.778 Medical Assistance Program         2,075,137,596         2,177,368,382         2,308,309,589           Total         2,076,645,022         2,179,981,430         2,309,308,905           Reimbursable Fund Income:           M00K02 DHMH-Alcohol and Drug Abuse Administration         105,300         34,655           M00R01 DHMH-Health Regulatory Commissions         365,000         650,000           N00C01 DHR-Community Services Administration         6,921,069         79,970,771         6,920,754         10,975,331 <tr< td=""><td></td><td>91,807</td><td></td><td>,</td></tr<>		91,807		,
swf305         Cigarette Restitution Fund         66,800,000         89,700,000         116,000,000           swf307         Dedicated Purpose Fund         20,000,000         42,705,378         65,000,000           swf310         Rate Stabilization Fund         28,859,269         42,705,378         65,000,000           Total         131,392,368         150,947,878         203,738,306           Federal Fund Income:           93.767         State Children's Insurance Program         1,507,426         2,613,048         999,316           93.778         Medical Assistance Program         2,075,137,596         2,177,368,382         2,308,309,589           Total         2,076,645,022         2,179,981,430         2,309,308,905           Reimbursable Fund Income:           M00K02         DHMH-Alcohol and Drug Abuse Administration         105,300         34,655           M00R01         DHMH-Health Regulatory Commissions.         365,000         650,000           N00C01         DHR-Community Services Administration         6,921,069         6,920,754         10,975,331           R30B21         USM-Baltimore City Campus         772,325         772,000	M00384 Recoveries from Medicaid Providers	15,641,292	242,500	19,500,000
Federal Fund Income:         1,507,426         2,613,048         999,316           93.767 State Children's Insurance Program         1,507,426         2,613,048         999,316           93.778 Medical Assistance Program         2,075,137,596         2,177,368,382         2,308,309,589           Total         2,076,645,022         2,179,981,430         2,309,308,905           Reimbursable Fund Income:         105,300         34,655           M00K02 DHMH-Alcohol and Drug Abuse Administration         365,000         650,000           N00R01 DHMH-Health Regulatory Commissions         365,000         650,000           N00C01 DHR-Community Services Administration         6,921,069         6,920,754         10,975,331           R30B21 USM-Baltimore City Campus         772,325         772,000	swf305 Cigarette Restitution Fund	20,000,000	89,700,000	, ,
Federal Fund Income:           93.767 State Children's Insurance Program         1,507,426         2,613,048         999,316           93.778 Medical Assistance Program         2,075,137,596         2,177,368,382         2,308,309,589           Total         2,076,645,022         2,179,981,430         2,309,308,905           Reimbursable Fund Income:           M00K02 DHMH-Alcohol and Drug Abuse Administration         105,300         34,655           M00R01 DHMH-Health Regulatory Commissions         365,000         650,000           N00C01 DHR-Community Services Administration         6,921,069         6,921,069           R00A02 Aid to Education         9,970,771         6,920,754         10,975,331           R30B21 USM-Baltimore City Campus         772,000	swf310 Rate Stabilization Fund			
93.767         State Children's Insurance Program         1,507,426         2,613,048         999,316           93.778         Medical Assistance Program         2,075,137,596         2,177,368,382         2,308,309,589           Total         2,076,645,022         2,179,981,430         2,309,308,905           Reimbursable Fund Income:           M00K02         DHMH-Alcohol and Drug Abuse Administration         105,300         34,655           M00R01         DHMH-Health Regulatory Commissions         365,000         650,000           N00C01         DHR-Community Services Administration         6,921,069         6,921,069           R00A02         Aid to Education         9,970,771         6,920,754         10,975,331           R30B21         USM-Baltimore City Campus         772,325         772,000	Total	131,392,368	150,947,878	203,738,306
93.778         Medical Assistance Program         2,075,137,596         2,177,368,382         2,308,309,589           Total         2,076,645,022         2,179,981,430         2,309,308,905           Reimbursable Fund Income:           M00K02         DHMH-Alcohol and Drug Abuse Administration         105,300         34,655           M00R01         DHMH-Health Regulatory Commissions         365,000         650,000           N00C01         DHR-Community Services Administration         6,921,069         6,920,754         10,975,331           R30B21         USM-Baltimore City Campus         772,325         772,000	Federal Fund Income:			
Reimbursable Fund Income:           M00K02 DHMH-Alcohol and Drug Abuse Administration				
M00K02 DHMH-Alcohol and Drug Abuse Administration         105,300         34,655           M00R01 DHMH-Health Regulatory Commissions         365,000         650,000           N00C01 DHR-Community Services Administration         6,921,069         6,920,754         10,975,331           R00A02 Aid to Education         9,970,771         6,920,754         10,975,331           R30B21 USM-Baltimore City Campus         772,325         772,000	Total	2,076,645,022	2,179,981,430	2,309,308,905
M00R01 DHMH-Health Regulatory Commissions       365,000       650,000         N00C01 DHR-Community Services Administration       6,921,069         R00A02 Aid to Education       9,970,771       6,920,754       10,975,331         R30B21 USM-Baltimore City Campus       772,325       772,000				
R00A02 Aid to Education       9,970,771       6,920,754       10,975,331         R30B21 USM-Baltimore City Campus       772,325       772,000	M00R01 DHMH-Health Regulatory Commissions	,	105,300	- ,
Total	R00A02 Aid to Education	9,970,771	6,920,754	
	Total	18,029,165	7,026,054	12,431,986

## M00Q01.04 OFFICE OF HEALTH SERVICES — MEDICAL CARE PROGRAMS ADMINISTRATION

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	175.80	179.80	179.80
Number of Contractual Positions	13.05	19.00	19.00
01 Salaries, Wages and Fringe Benefits	11,111,760	12,133,733	12,370,533
02 Technical and Special Fees	453,442	786,309	779,451
03 Communication	201,871 54,619 8,039 6,746,364 170,924 26,359 275 20,203	246,413 74,908 6,284 4,236,007 250,199 2,205 40,896 13,017	217,039 72,400 6,438 4,294,381 259,506 2,070
Total Operating Expenses	7,228,654	4,869,929	4,865,034
Total Expenditure	18,793,856	17,789,971	18,015,018
Original General Fund Appropriation  Transfer of General Fund Appropriation	10,908,465 -284,808	10,453,311 45,869	<del></del>
Net General Fund Expenditure  Special Fund Expenditure  Federal Fund Expenditure  Reimbursable Fund Expenditure	10,623,657 25,949 7,833,816 310,434	10,499,180 15,000 7,275,791	10,515,420 25,949 7,473,649
Total Expenditure	18,793,856	17,789,971	18,015,018
Special Fund Income:  M00318 Grant Activity—Prior Fiscal Years	25,949	15,000	25,949
Federal Fund Income:  93.767 State Children's Insurance Program	839,023 6,707,956 286,837 7,833,816	808,874 6,466,917 7,275,791	616,297 6,857,352 7,473,649
Reimbursable Fund Income: N00C01 DHR-Community Services Administration	310,434		

## M00Q01.05 OFFICE OF FINANCE — MEDICAL CARE PROGRAMS ADMINISTRATION

Appropriation Statement:	2006	2007	2008
	Actual	Appropriation	Allowance
Number of Authorized Positions	85.00	79.00	58.00
Number of Contractual Positions	5.85	7.61	7.83
01 Salaries, Wages and Fringe Benefits	5,649,531	5,614,219	4,226,522
02 Technical and Special Fees	295,601	335,602	306,698
O3 Communication	268,918 99,354 26,059 754,099 51,388 30,581 877 19,606 1,250,882 7,196,014 3,090,618 45,050 3,135,668 38,765	343,101 108,375 34,098 827,142 49,021 1,047 10,343 1,373,127 7,322,948 3,642,035 -169,536 3,472,499	286,180 113,109 7,174 362,151 46,928 10,563 826,105 5,359,325
Federal Fund Expenditure	3,793,426 228,155	3,850,449	2,749,677
Total Expenditure	7,196,014	7,322,948	5,359,325
Special Fund Income:  M00355 Centers for Health Care Strategies, Inc.	38,765	·	<del></del>
93.256 State Planning Grant-Health Care Access for the Uninsured	99,070 416,766 316,205 2,922,620	483,188 220,371 3,146,890	397,942 2,351,735
ations	38,765		
Total	3,793,426	3,850,449	2,749,677
Reimbursable Fund Income:  N00100 DHR-Family Investment Administration U00A06 MDE-Waste Management Administration  Total	198,374 29,781 228,155		

### M00Q01.06 KIDNEY DISEASE TREATMENT SERVICES — MEDICAL CARE PROGRAMS ADMINISTRATION

Appropriation Statement:			
	2006 Actual	2007 Appropriation	2008 Allowance
08 Contractual Services	10,048,992	8,074,929	9,032,953
Total Operating Expenses	10,048,992	8,074,929	9,032,953
Total Expenditure	10,048,992	8,074,929	9,032,953
Net General Fund Expenditure  Special Fund Expenditure	9,751,680 297,312	7,725,929 349,000	8,683,953 349,000
Total Expenditure	10,048,992	8,074,929	9,032,953
Special Fund Income: M00386 Fee Collections	297,312	349,000	349,000

## M00Q01.07 MARYLAND CHILDREN'S HEALTH PROGRAM — MEDICAL CARE PROGRAMS ADMINISTRATION

Appropriation Statement:			
	2006 Actual	2007 Appropriation	2008 Allowance
08 Contractual Services	161,369,678	177,162,563	190,217,320
Total Operating Expenses	161,369,678	177,162,563	190,217,320
Total Expenditure	161,369,678	177,162,563	190,217,320
Original General Fund Appropriation  Transfer of General Fund Appropriation	49,322,419 5,664,755	59,085,657	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	54,987,174 2,244,019 104,138,485	59,085,657 4,084,959 113,991,947	65,859,438 2,047,499 122,310,383
Total Expenditure	161,369,678	177,162,563	190,217,320
Special Fund Income:  M00386 Fee Collectionsswf310 Rate Stabilization Fund	1,103,288 1,140,731	1,790,337 2,294,622	2,047,499
Total	2,244,019	4,084,959	2,047,499
Federal Fund Income: 93.767 State Children's Insurance Program	104,138,485	113,991,947	122,310,383

## SUMMARY OF HEALTH REGULATORY COMMISSIONS

	2006 Actual	2007 Appropriation	2008 Allowance
Total Number of Authorized Positions	89.60	96.90	99.40
Total Number of Contractual Positions	.82	3.00	3.00
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	7,534,283 90,182 82,082,946	8,680,766 179,682 101,130,637	8,830,275 192,855 109,215,898
Special Fund Expenditure	89,707,411	109,991,085	118,239,028

#### M00R01.01 MARYLAND HEALTH CARE COMMISSION

Total .....

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	62.00	64.30	64.40
Number of Contractual Positions	.82	3.00	3.00
01 Salaries, Wages and Fringe Benefits	4,778,058	5,565,983	5,662,245
02 Technical and Special Fees	81,707	154,457	163,880
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 13 Fixed Charges	53,834 58,440 10,646,793 47,633 31,885 256,162	72,048 70,774 13,504,898 51,101 57,982 217,611	68,208 76,259 17,252,241 57,542 41,941 231,988
Total Operating Expenses	11,094,747	13,974,414	17,728,179
Total Expenditure	15,954,512	19,694,854	23,554,304
Special Fund Expenditure	15,954,512	19,694,854	23,554,304
Special Fund Income:  M00385 Maryland Health Care Commission  M00415 Maryland Trauma Physician Services	8,714,238 7,240,274	9,694,854 10,000,000	10,454,304 13,100,000

15,954,512

19,694,854

23,554,304

### M00R01.02 HEALTH SERVICES COST REVIEW COMMISSION—HEALTH REGULATORY COMMISSIONS

Appropriation Statement:			
	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	27.60	28.60	30.00
01 Salaries, Wages and Fringe Benefits	2,756,225	2,867,918	2,819,462
02 Technical and Special Fees	8,475	8,725	8,725
03 Communication	28,027 35,689 70,701,691 21,425 17,135 20,803 154,470	29,033 40,968 78,928,600 19,290 30,000 143,432	28,649 46,383 83,215,532 20,002 25,000 155,279
Total Operating Expenses	70,979,240	79,191,323	83,490,845
Total Expenditure	73,743,940	82,067,966	86,319,032

73,743,940

S	ecial Fun	d Inco	me:				
	M00388	Health	Services	Cost	Review	Commission	User
		F					

Special Fund Expenditure

82,067,966

86,319,032

## M00R01.03 MARYLAND COMMUNITY HEALTH RESOURCES COMMISSION—HEALTH REGULATORY COMMISSIONS

### **Appropriation Statement:**

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions		4.00	5.00
01 Salaries, Wages and Fringe Benefits		246,865	348,568
02 Technical and Special Fees		16,500	20,250
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	371 4,383 3,744 461	8,880 14,000 204,468 2,750 15,802 7,700,000 19,000	9,480 33,958 210,382 2,750 9,522 7,700,000 30,782
Total Operating Expenses	8,959	7,964,900	7,996,874
Total Expenditure	8,959	8,228,265	8,365,692
Special Fund Expenditure	8,959	8,228,265	8,365,692
Special Fund Income:  M00387 Community Health Resources Commission Fund	8,959	8,228,265	8,365,692

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00a01 Office of the Secretary							
m00a0101 Executive Direction							
secy dept hlth mental hygiene	1.00	158,232	1.00	159,632	1.00	159,632	
dep secy dept hith mental hyg	1.00	136,305		137,705		137,705	
div dir ofc atty general	1.00	114,905		118,560		120,859	
asst attorney general viii	2.00	183,694		190,089		193,749	
asst attorney general vii	1.00	88,884		92,019		93,788	
asst attorney general vi	10.60	613,594		766,093		781,880	
prgm mgr iv	1.00	83,813		85,421	1.00	87,060	
administrator v	1.00	68,870		71,605	1.00	72,965	
fiscal services administrator i	1.00	19,925		71,605		72,965	
prgm mgr ii	1.00	69,836		72,965		74,354	
asst attorney general v	.00	0		70,812		72,168	
administrator iv	1.00	48,459		68,366	1.00	69,689	
epidemiologist iii	.00	0		89,508	.00	•	Abolish
internal auditor super	1.00	61,007		63,433		64,657	
administrator ii	1.00	35,772		54,546	1.00	55,593	
administrator ii	1.00	112,624		59,427		60,570	
internal auditor lead	1.00	56,616	1.00	58,860	1.00	59,993	
internal auditor officer	3.00	114,967		119,525	2.00	121,826	
administrator i	1.00	86,479		54,637		55,686	
internal auditor ii	.00	227		39,478	1.00	40,935	
admin officer iii	1.00	49,255		51,206	1.00	52,186	
admin officer ii	1.00	43,230		44,951	1.00	45,788	
admin officer ii	.00	0	1.00	34,870	1.00	36,142	
hlth fac surveyor ii general	.00	6,826	.00	. 0	.00	0	
paralegal ii	1.00	42,157		43,861	1.00	44,677	
exec assoc iii	2.00	113,424	2.00	117,921	2.00	120,188	
exec assoc i	.00	5,463	.00	. 0	.00	0	
management assoc	1.00	45 <b>,</b> 383	1.00	47,173	1.00	48,072	
admin aide	1.00	38,449	1.00	40,074	1.00	40,814	
admin aide	1.00	29,844	1.00	37 <b>,</b> 256	1.00	37,940	
legal secretary	1.00	31,750	1.00	37,315	1.00	38,000	
office secy iii	1.00	35,411	1.00	36,976	1.00	37,654	
office clerk ii	1.00	28,509	1.00	29,938	1.00	30,475	
TOTAL m00a0101*	40.60	2,523,910	43.60	2,965,827	41.60	2,928,010	
m00a0102 Financial Management Admi	inistration						
prgm mgr senior iii	1.00	99,503	1.00	102,850	1.00	104,835	
prgm mgr senior ii	.00	20,679	.00	0	.00	0	
fiscal services administrator v	1.00	88,884	1.00	92,019	1.00	93,788	
fiscal services administrator i	2.00	154,333	2.00	160,132	2.00	163,191	
fiscal services administrator i	1.00	72,954	1.00	75,770	1.00	77,212	
administrator iii	3.00	187,161	4.00	258,020	4.00	263,001	
accountant manager iii	2.00	155,070	2.00	160,889	2.00	163,964	

	FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
							<b>-</b>
m00a0102 Financial Management Adm	inistration						
accountant manager ii	4.00	269,620	4.00	280,214	4.00	285,611	
accountant supervisor ii	1.00	58,167	1.00	60,473	1.00	61,638	
internal auditor super	2.00	123,779	2.00	128,696	2.00	131,179	
agency budget specialist supv	1.00	57,156	.00	0	.00	0	
computer info services spec sup	1.00	58,816	1.00	61,147	1.00	62,328	
internal auditor lead	4.00	195,314	4.00	224,964	4.00	230,198	
accountant, advanced	7.00	261,994	11.00	533,285	11.00	546,463	
administrator i	1.00	53,561	1.00	55,686	1.00	56,755	
agency budget specialist lead	1.00	48,715	1.00	50,644	1.00	51,612	
internal auditor ii	7.00	249,191	6.00	290,675	6.00	297,645	
prgm admin i	1.00	0	.00	0	.00	0	
accountant ii	1.00	49,725	1.00	51,691	1.00	52,680	
agency budget specialist ii	2.00	48,332	.00	0	.00	0	
agency grants specialist ii	2.00	100,395	2.00	104,372	2.00	106,370	
computer info services spec ii	1.00	48,793	1.00	50,720	1.00	51,691	
financial agent operations chf	1.00	34,619	1.00	37,095	1.00	38,458	
internal auditor i	.00	4,335		42,929	1.00	43,727	
obs-fiscal specialist i	1.00	47,056	1.00	48,917	1.00	49,851	
agency budget specialist i	1.00	17,543		0	.00	0	
financial agent supervisor ii	4.00	214,629	5.00	229,746	5.00	234,101	
admin spec iii	.00	12,981	1.00	41,508	1.00	42,276	
agency budget specialist traine	.00	7,598	1.00	36,214	1.00	37,201	
financial agent supervisor i	3.00	87,682		84,164	2.00	85,724	
admin spec ii	2.00	66,117	1.00	40,074	1.00	40,814	
financial agent iv	2.00	72,417	2.00	75,681	2.00	77,072	
financial agent iii	7.00	215,360	7.00	252,351	7.00	257,452	
financial agent ii	.00	36,911	2.00	67,357	2.00	68,582	
financial agent i	2.00	24,959	.00	0	.00	0	
fiscal accounts technician supv	5.00	180,108	4.00	180,596	4.00	184,000	
fiscal accounts technician ii	11.00	374,509	9.00	348,214	9.00	355,146	
fiscal accounts technician i	1.00	34,759	1.00	36,311	1.00	36,976	
fiscal accounts clerk manager	1.00	47,504	1.00	49,379	1.00	50,322	
fiscal accounts clerk superviso	2.00	97,148	4.00	169,492	4.00	172,636	
admin aide	2.00	70,669	2.00	80,148	2.00	81,628	
office supervisor	1.00	36,356	1.00	37,940	1.00	38,638	
office secy iii	3.00	108,528	3.00	113,314	3.00	115,396	
fiscal accounts clerk ii	9.00	272,843	10.00	318,685	10.00	325,873	
office secy ii	2.00	60,249	3.00	90,864	3.00	93,471	
office services clerk	12.00	383,127	12.00	401,979	12.00	409,537	
fiscal accounts clerk i	3.00	32,475	2.00	50,673	2.00	51,967	
TOTAL m00a0102*	121.00	4,942,624	122.00	5,575,878	122.00	5,691,009	

	FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00a0103 Office of Health Care Qu	•						
physician program manager ii	.60	82,298		86,472		89,807	
exec vi	1.00	48,912		96,259		96,259	
asst attorney general vi	1.00	. 83,210		86,232		87,887	
nursing program constt/admin iv		70,654		73,429		74,826	
prgm mgr iv	2.00	153,190		143,369		147,237	
admin prog mgr ii	.00	64,911		68,260	1.00	69,581	
prgm mgr ii	1.00	136,537	2.00	134,571	2.00	137,174	
administrator iv	.00	2,292	1.00	62,131	1.00	63,328	
administrator iv	1.00	834	.00	0	.00	0	
administrator iii	1.00	0	.00	0	.00	0	
physician program staff	1.00	109,343	.00	0	.00	0	
computer network spec supr	1.00	62,681	1.00	65,175	1.00	66,434	
data base spec supervisor	1.00	66,288	1.00	47,709	1.00	49,530	
nursing instructor	2.00	130,878	2.00	116,075	2.00	119,219	
psychologist ii	1.00	0	.00	0	.00	0	
data base spec ii	1.00	55,459	1.00	57,661	1.00	58,771	
hlth fac surveyor nurse ii	67.80	4,142,013	72.80	4,414,767	72.80	4,503,107	
staff atty ii attorney genral	1.00	61,007	1.00	63,433	1.00	64,657	
administrator ii	1.00	56,616	1.00	58,860	1.00	59,993	
computer network spec ii	1.00	55,021	1.00	57,204	1.00	58,305	
hlth fac survey coordinator ii	2.00	56,853	1.00	58,305	1.00	59,427	
hlth fac surveyor nurse i	11.00	177,405	20.00	916,546	20.00	945,133	
ph lab sci supervisor	1.00	51,204	1.00	55,070	1.00	56,126	
administrator i	2.00	105,877	2.00	110,323	2.00	112,441	
data base spec i	1.00	50,841	1.00	51,612	1.00	52,600	
dp functional analyst ii	1.00	49,646	1.00	51,612	1.00	52,600	
hlth fac survey coordinator i	12.00	564,657	12.00	634,658	12.00	648,296	
lab scientist surveyor ii	4.00	202,394	4.00	224,331	4.00	228,637	
med care prgm supv	.00	0	1.00	39,478	1.00	40,935	
social worker ii, health svcs	2.00	103,254	2.00	107,338	2.00	109,395	
accountant ii	.00	0	1.00	37,095	1.00	38,458	
coord spec prgms hlth serv iv d	3.00	135,876	3.00	142,455	3.00	145,836	
coord spec prgms hlth serv iv h	1.00	41,717		52,186	1.00	53,185	
hlth fac surveyor iii dietary	1.00	107	.00	0	.00	. 0	
lab scientist surveyor i	1.00	2,400	.00	0	.00	0	
registered dietitian iii	4.00	200,325	5.00	230,738	5.00	236,462	
sanitarian iv registered	3.00	138,517	3.00	152,294	3.00	155,207	
admin officer ii	4.00	150,329	3.00	146,305	3.00	149,099	
coord spec prgms hlth serv iii	2.00	42,823	1.00	44,541	1.00	45,370	
coord spec prgms hlth serv iii	2.00	79,093	2.00	88,650	2.00	90,953	
coord spec prgms hlth serv iii	14.00	532,607	13.00	594,140	13.00	605,991	
hlth fac surveyor ii general	.00	17,700	1.00	48,917	1.00	49,851	
med care prgm spec ii	1.00	0	.00	0	.00	0	
admin spec iii	1.00	41,690	1.00	38,932	1.00	39,648	
admin spec iii	1.00	37,328	1.00	38,932	1.00	39,648	
•		- · • - <del></del>		,		,	

	FY 2006	FY 2006	FY 2007		FY 2008	FY 2008	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00a0103 Office of Health Care Qu	•						
admin spec ii	4.00	154,199		•		163,681	
mental health assoc iv	1.00	0		0	.00	0	
obs-medical care prog specialis		33,236	1.00	34,756	1.00	35,390	
ph lab technician lead	1.00	0	.00	0		0	
med care prgm assoc ii	1.00	0	.00	0	.00	0	
exec assoc i	1.00	36,274		43,323	1.00	44,130	
admin aide	1.00	41,875	1.00	40,444	1.00	41,192	
office supervisor	1.00	39,174	1.00	40,814	1.00	41,570	
office secy iii	5.00	168,909	5.00	181,485	5.00	185,292	
office secy ii	7.00	192,569	7.00	220,407	7.00	225,371	
office services clerk lead	1.00	30,585	1.00	32,056	1.00	32,636	
office services clerk	3.00	94,079	3.00	98,534	3.00	•	
TOTAL m00a0103*	187.40	8,955,687	194.40	10,348,596	194.40	10,570,995	
m00a0104 Health Professionals Boa	rds and Com	nission					
asst attorney general vi	1.00	71,338	1.00	74,120	1.00	75,532	
prgm mgr ii	3.00	158,920		196,054		200,810	
prgm mgr i	12.00	724,332		757,103		773,080	
dentist ii	1.00	80,709		83,680		85,282	
asst attorney general v	.00	. 0	1.00	54,301		56,385	
computer network spec supr	1.00	60,331		62,730		63,940	
computer network spec supr	1.00	64,507		•		68,366	
data base spec ii	1.00	44,476		89,508		92,864	
administrator ii	1.00	20,799		-		43,585	
computer network spec ii	2.00	107,461		111,719		113,863	
hlth fac surveyor nurse i	1.00	57,711		61,147		62,328	
administrator i	1.00	52,553		54,637		95,164	New
data base spec i	1.00	37,794		44,026		45,665	
social worker ii, health svcs	1.00	48,258		89,642		92,058	
admin officer iii	5.00	166,616		260,173		267,101	
agency budget specialist ii	1.00	43,570		45,298		46,147	
admin officer ii	1.00	65,346		98,831		100,701	
hlth occupations invest iv	2.00	101,195		137,423		140,012	
admin officer i	1.00	36,722	1.00	42,210	1.00	42,993	
computer info services spec i	.00	0	.00	0	.00	0	
hlth occupations invest iii	8.00	265,107	7.00	296,616	7.00	302,136	
admin spec iii	5.00	236,493	8.00	316,781	8.00	323,182	
admin spec ii	17.00	361,991	17.00	601,644	17.00	615,237	
hlth occupations invest i	.00	25,190	1.00	36,258	1.00	36,921	
admin aide	1.00	30,461	1.00	29,026	1.00	30,066	
office secy iii	7.00	206,189	7.00	242,788	8.00	275,029	New
office secy ii	3.00	99,149	4.00	120,768	4.00	123,950	HCM
office secy i	.00	0	.00	120,700	1.00	24,258	New
office services clerk	6.00	83,949	5.00	128,312	5.00	132,831	ITC#
C CC CCI TICCO CCI K	0.00	03,747	5.50	120,512	5.00	132,031	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00a0104 Health Professionals Boa	ırds and Comm	nission					
office clerk ii	1.00	9,044	.00	0	.00	0	
TOTAL m00a0104*	85.00	3,260,211	93.00	4,143,890	96.00	4,329,486	
m00a0105 Board of Nursing							
asst attorney general vi	2.00	156,630	2.00	162,483	2.00	165,592	
nursing program conslt/admin iv	1.00	83,210	1.00	86,232	1.00	87,887	
nursing program conslt/admin ii	1.00	76,424	1.00	79,309	1.00	80,823	
nursing program conslt/admin ii	5.00	323,260	6.00	390,008	6.00	398,466	
nursing program conslt/admin ii	1.00	70,880	1.00	73,660	1.00	75,062	
nursing program constt/admin i	2.00	101,095	2.00	123,079	3.00	174,185	New
computer network spec mgr	1.00	72,254	1.00	50,893	1.00	52,842	
computer network spec supr	1.00	65,753	1.00	68,366	1.00	69,689	
computer network spec lead	1.00	48,151	1.00	51,000	1.00	52,951	
hlth fac surveyor nurse ii	1.00	55,459	1.00	57,661	1.00	58,771	
staff atty ii attorney genral	1.00	56,526	1.00	58,771	1.00	59,902	
hlth fac surveyor nurse i	4.00	180,880	4.00	208,805	4.00	213,562	
staff atty i attorney general	.00	0	2.00	84,052	2.00	87,170	
administrator i	1.00	53,561	1.00	55,686		56,755	
computer network spec i	.00	. 0	1.00	39,478		40,935	
dp programmer analyst i	.00	0	1.00	39,478		40,935	
admin officer ii	.00	795	.00	. 0	.00	. 0	
hlth occupations invest iv	1.00	47,504	1.00	49,379	1.00	50,322	
admin officer i	5.00	211,049	5.00	219,670	5.00	223,786	
hlth occupations invest iii	1.00	37,711	1.00	32,788	1.00	33,977	
admin spec iii	1.00	39,741	1.00	41,888	1.00	42,664	
admin spec ii	3.00	151,779	6.00	227,211	6.00	232,297	
administrative specialist i	.00	19,891	1.00	39,051	2.00	67,099	
obs-admin spec i	2.00	24,098	.00	. 0	.00	. 0	
computer operator ii	1.00	. 87		0	1.00	30,844	New
paralegal ii	.00	0	.00	0	2.00	61,688	
admin aide	1.00	33,951		35,607	1.00	36,258	
office supervisor	.00	13,799	1.00	31,708	1.00	32,853	
office secy iii	4.00	139,395	7.00	222,931	7.00	229,318	
office secy ii	1.00	1,396	.00	. 0	.00	. 0	
office services clerk	7.00	165,341	6.00	173,774	11.00	299,502	New
TOTAL m00a0105*	49.00	2,230,620	57.00	2,702,968	67.00	3,056,135	
m00a0106 State Board of Physician	s						
bpqa exec director	1.00	96,811	1.00	100,105	1.00	102,036	
asst attorney general vii	1.00	88,027	1.00	91,152	1.00	92,904	
asst attorney general vi	4.00	314,169	6.00	465,513	6.00	475,542	
bpqa dep director	1.00	84,832	1.00	87,887	1.00	89,574	
dp director ii	1.00	80,064	1.00	83,022	1.00	84,610	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007	FY 2007 Appropriation	FY 2008	FY 2008 Allowance	Symbol
m00a0106 State Board of Physician							
dp asst director ii	1.00	71,449		74,241		75,654	
prgm admin v	1.00	72,254		75,062		76,491	
administrator iii	.00	30,913		64,039		65,274	
administrator i	1.00	57,251		59,521		60,665	
asst attorney general v	1.00	95,340		0	.00	0	
asst attorney general iv	1.00	0		0		0	
bpqa compliance analyst mgr	1.00	67,776	1.00	69,800	1.00	71,145	
dp quality assurance spec	.50	13,784	.50	22,377	.50	23,216	
staff atty ii attorney genral	1.00	57,068	1.00	59,331	1.00	60,473	
administrator ii	1.00	47,745	1.00	50,561	1.00	51,527	
bpqa compliance analyst supv	1.00	54,502	1.00	56,659	1.00	57,749	
computer network spec ii	.50	0	.50	21,013	.50	21,793	
dp programmer analyst ii	1.00	53,985	1.00	56,126	1.00	57,204	
social work supv health svcs	.50	28,853	.50	29,997	.50	30,574	
staff atty i attorney general	.00	0	.00	0	.00	0	
administrator i	1.00	33,926	.00	0	.00	0	
bpqa compliance analyst adv	1.50	89,213	1.50	92,457	1.50	94,235	
bpqa compliance analyst ld	2.00	137,809	3.00	162,923	3.00	166,049	
prgm admin i	1.00	53,928	1.00	56,215	1.00	57,294	
admin officer iii	1.00	44,398	1.00	46,147	1.00	47,027	
computer info services spec ii	1.00	45,904		48,380	1.00	49,303	
bpga compliance analyst ii gen	8.00	331,916	9.00	409,632	9.00	418,024	
admin officer i	.00	. 0	.00	. 0	.00	. 0	
admin officer i	4.00	161,488	4.00	173,313	4.00	176,551	
bpqa compliance analyst i gen	.00	22,474		35,215		36,501	
admin spec iii	1.00	41,764		30,844		31,955	
admin spec iii	2.00	63,252		70,492		72,336	
admin spec ii	1.00	63,432		66,282		68,006	
admin spec ii	4.00	148,381		159,594		162,540	
hlth occupations invest i	4.00	0		29,026		30,066	
obs-admin spec i	1.00	30,963		32,882		33,478	
obs-admin spec i	1.00	3,433		0		0	
dp production control spec ii	1.00	0		27,329		28,300	
paralegal ii	1.00	38,606		42,664		43,456	
fiscal accounts technician ii	1.00	28,631	1.00	29,026		30,066	
management assoc	1.00	20,340	1.00	32,788	1.00	33,977	
admin aide	1.00	38,091	1.00	39,712		40,444	
legal secretary	2.00	72,926		76,100	2.00	77,498	
office secy ii	3.00	94,673		99,898		101,711	
office services clerk	3.00	82,293		87,740	3.00	90,284	
STITLE SETVICES CLEIK	J.00	02,293	J.00	01,140	J.00	70,204	
TOTAL m00a0106*	66.00	2,962,664	66.00	3,315,065	66.00	3,385,532	
TOTAL modactoo	549.00	24,875,716		29,052,224	587.00	29,961,167	
TOTAL IIIOOGOT	347.00	24,017,110	270.00	27,032,224	JGF .00	27,701,101	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00c01 Operations							
m00c0101 Executive Direction							
physician administration direct	.00	10,033	.00	0	.00	0	
exec vii	1.00	43,208	1.00	117,362	1.00	117,362	
prgm mgr senior ii	1.00	84,560	1.00	87,607		89,288	
prgm mgr senior i	.00	91,440	2.00	182,303	2.00	185,807	
admin prog mgr iv	2.00	145,075	2.00	158,710		163,073	
administrator vii	.00	15,868	.00	0	.00	0	
asst attorney general vi	1.00	41,993	.00	0	.00	0	
prgm mgr iv	1.00	0	1.00	57,948	1.00	60,177	
admin prog mgr iii	2.00	146,514	3.00	206,465	3.00	211,449	
administrator vi	1.00	69 <b>,</b> 798	.00	0	.00	0	
prgm mgr iii	1.00	74,967	1.00	77,824	1.00	79,309	
admin prog mgr ii	2.00	159,581	3.00	218,246	3.00	222,409	
personnel administrator iv	2.00	139,551	2.00	143,268	2.00	146,018	
admin prog mgr i	1.00	38,048	.00	0	.00	0	
administrator iv	2.00	126,628	2.00	112,260	2.00	115,328	
administrator iv	1.00	62,086	1.00	64,551	1.00	65,798	
nursing program consit/admin i	1.00	59,191	1.00	61,544	1.00	62,730	
personnel administrator iii	1.00	63,285	1.00	65,798	1.00	67,069	
prgm admin iv hlth services	1.00	67,668	1.00	70,364	1.00	71,717	
prgm mgr i	1.00	0	1.00	47,709	.00		Abolish
administrator iii	1.00	60,081	2.00	107,581	2.00	110,471	
administrator iii	1.00	60,429	2.00	129,362	2.00	131,860	
asst attorney general v	.00	21,760	1.00	75,654	1.00	77,096	
chf engr maint	1.00	81,199	1.00	78,684	1.00	80,185	
data base spec supervisor	.50	30,747	.50	31,970	.50	32,588	
webmaster supr	1.00	60,331	1.00	62,730	1.00	63,940	
architect senior	.00	130	.00	0	.00	0	
data base spec ii	.00	0	1.00	44,754	1.00	46,432	
personnel administrator ii	4.00	196,517	4.00	254,944	4.00	259,862	
planner v	1.00	62,184	1.00	64,657	1.00	65,905	
administrator ii	9.00	430,538	10.00	562,352	10.00	573,922	
administrator ii	3.00	40,415	2.00	94,046	2.00	96,601	
agency procurement specialist s	.00	45,476	2.00	124,748	2.00	127,153	
hlth planner iv	2.00	117,632	2.00	122,294	2.00	124,656	
maint engineer ii personnel administrator i	3.00 2.00	187,591	3.00	182,864	3.00	186,394	
research statistician iv	1.00	92,180	2.00 1.00	119,420	2.00 1.00	121,717 61,738	
		58 <b>,</b> 256	.50	60,570			
webmaster ii	.50	34,027		21,013	.50	21,793	
administrator i administrator i	6.00 2.00	265,916 57,798	5.00 1.00	278,978 60,093	5.00 1.00	284,332 61,249	
agency procurement specialist (	4.00	173,235		=			
		•	2.00	98,494 51,612	2.00	100,375	
dp programmer analyst i management development spec	.00 4.00	11,946	1.00 3.00	51,612	1.00	52,600	
personnel officer iii	.00	192,160 5,093	.00	161,415 0	3.00 .00	164 <b>,</b> 511 0	

Classification Title	FY 2006 Positions	FY 2006	FY 2007	FY 2007 Appropriation	FY 2008	FY 2008 Allowance Sy	mbol
ctassification fitte	POSITIONS	expenditure		Appropriation		Attowance sy	
m00c01 Operations							
m00c010 Operations							
prgm admin i	2.00	101,363	2.00	105,380	2.00	107,399	
spec asst iii exec dept	.00	0		39,478		•	olish
accountant ii	1.00	50,677		52,680		53,689	
admin officer iii	5.00	223,740		· · · · · · · · · · · · · · · · · · ·		208,062	
agency procurement specialist i	5.00	148,316		190,076		194,450	
equal opportunity officer ii	.00	19,949		46,147		47,027	
maint engineer i	1.00	50,677		•		53,689	
personnel officer ii	8.00	335,728		•		422,039	
pub affairs officer ii	2.00	90,650		0	.00	. 0	
visual communications supv	1.00	50,677	1.00	52,680	1.00	53,689	
admin officer ii	4.00	262,257	7.00	310,536	7.00	317,754	
personnel officer i	4.00	169,216	3.00	135,471	3.00	138,014	
admin officer i	7.00	292,127	8.00	351,046	8.00	358,311	
agency procurement specialist i	1.00	53,462	1.00	42,993	1.00	43,790	
computer info services spec i	1.00	44,536	1.00	46,291	1.00	47,173	
obs-personnel specialist iii	1.00	0	.00	0	.00	0	
personnel specialist	2.00	63,390	2.00	86,087	2.00	87,691	
pub affairs officer i	1.00	44,536	1.00	46,291	1.00	47,173	
admin spec iii	3.00	169,272	4.00	166,624	4.00	169,713	
admin spec ii	4.00	56,394	2.00	68,020	2.00	69,778	
agency buyer iv	1.00	25,815	1.00	32,788	1.00	33,977	
services supervisor iii	1.00	38,387	1.00	40,015	1.00	40,754	
fiscal accounts technician supv	2.00	54,903	1.00	46,291	1.00	47,173	
personnel associate iii	5.00	176,728	5.00	205,444	5.00	209,895	
fiscal accounts technician ii	4.00	166,752		190,768		194,796	
med care prgm assoc ii	1.00	0		0	.00	0	
personnel associate ii	2.00	62,588		40,074		40,814	
fiscal accounts technician i	3.00	40,091		0	.00	0	
personnel clerk	1.00	61,101		85,481		87,941	
exec assoc i	1.00	36,960		44,130		44,951	
management associate	3.00	127,162		132,284		134,757	
office manager	1.00	42,890		44,605		45,436	
admin aide	6.00	190,325		144,487		147,715	
office supervisor	5.00	110,307		149,322		152,066	
office secy iii	2.00	59,846	2.00	62,924	2.00	64,901	
fiscal accounts clerk ii	1.00	37,418	2.00	62,137	2.00	63,257	
office secy ii	1.00	53,462	2.00	67,526	2.00	68,753	
office services clerk lead	2.00	64,796	2.00	67,807	2.00	69,040	
services specialist	1.00	33,856	1.00	35,390	1.00	36,038	
statistical asst ii	1.00	34,171	1.00	35,714	1.00	36,368	
warehouse asst supv	1.00	34,490	1.00	36,038	1.00	36,697	
office services clerk	12.00	281,562	12.00	349,799	12.00	358,001	
supply officer iii	2.00	58,815	2.00	61,708	2.00	62,819	
data entry operator ii	2.00	48,941	1.00	32,298	1.00	32,882	

	FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00c01 Operations							
m00c0101 Executive Direction							
office clerk ii	15.50	443,023	17.50	488,207	17.50	499,125	
data entry operator i	.50	8,058	.00	0	.00	0	
office clerk i	.00	4,856	.50	13,602	.50	13,843	
TOTAL m00c0101*	198.00	8,249,405	197.00	9,339,804	195.00	9,444,354	
m00c0103 Information Resources Ma	nagement Adr	ministration					
prgm mgr senior iv	1.00	108,399	1.00	111,926	1.00	114,094	
prgm mgr senior ii	1.00	98,705	1.00	102,036	1.00	104,005	
dp asst director iii	.00	52,619	1.00	86,232	1.00	87,887	
dp asst director ii	1.00	78,871	1.00	73,541		74,940	
admin prog mgr ii	.00	56,528	1.00			63,230	
dp programmer analyst manager	2.00	144,508	2.00	150,124	2.00	152,982	
dp quality assurance spec manag	1.00	72,254	1.00	75,062		76,491	
nursing program constt/admin i	.00	0	1.00	47,709	.00	. 0	Abolish
administrator iii	1.00	60,429	1.00	62,827		64,039	
computer info services spec man	.80	49,748	.80	51,726		52,724	
computer network spec mgr	2.00	29,027	1.00	50,893		52,842	
it systems technical spec super	1.00	77,284	1.00	79,435	1.00	80,950	
computer network spec supr	1.00	83,555	2.00	126,682		129,126	
data base spec supervisor	.00	61,796	1.00	69,689		71,039	
dp programmer analyst superviso	4.00	264,287	4.00	274,801	4.00	280,120	
dp quality assurance spec super		65,753	1.00	68,366		69,689	
dp staff spec supervisor	1.00	61,494	1.00	63,940	1.00	65,175	
webmaster supr	1.00	6,421	1.00	53,390	1.00	55,437	
computer network spec lead	.00	9,327	1.00	64,039		65,274	
data base spec ii	4.00	149,445	4.00	236,895	4.00	242,281	
dp programmer analyst lead/adva	2.00	115,497	2.00	120,073	2.00	122,386	
dp quality assurance spec	2.00	115,313	2.00	119,894		122,204	
comm hith educator iv	.00	9,644	.00	. 0	.00	. 0	
computer info services spec sup	1.00	49,569	1.00	51,527	1.00	52,512	
computer network spec ii	5.00	267,554	4.00	225,381	4.00	230,180	
dp programmer analyst ii	8.10	445,596	8.10	463,242	8.10	473,087	
dp staff spec	1.00	34,085	.00	0	.00	0	
webmaster ii	3.00	138,199	2.00	99,261	2.00	102,088	
administrator i	1.00	49,646	1.00	51,612	1.00	52,600	
computer network spec i	1.00	64,798	1.00	55,156	1.00	56,215	
data base spec i	1.00	40,396	.00	0	.00	0	
dp programmer analyst i	.00	42,182	1.00	46,532	1.00	47,850	
admin officer iii	2.00	49,255	2.00	88,301	1.00		Abolish
agency budget specialist ii	1.00	45,401	1.00	37,095	1.00	38,458	
computer info services spec ii	2.00	102,569	2.00	95,063	2.00	97,655	
computer network spec trainee	1.00	21,489	1.00	47,027	1.00	47,922	
dp programmer analyst trainee	1.00	2,105	.00	0	.00	0	

	FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00c0103 Information Resources Ma	onagomont Ad	ministration					
computer operator mgr i	1.00	58,167	1.00	60,473	1.00	61,638	
computer operator supr	1.00	39,059		42,148		42,929	
data communications tech ii	2.00	90,646		92,027		93,770	
computer operator ii	2.00	75,123		79,296		80,762	
computer operator i	2.00	71,191		74,330		75,695	
dp production control spec ii	1.00	33,493		35,020		35,659	
admin aide	1.00	38,449		40,074		40,814	
data entry operator supr	1.00	33,434		35,020		35,659	
office secy ii	2.00	61,274		64,798		66,493	
data entry operator lead	2.00	53,154		61,674		62,785	
office secy i	1.00	30,632		32,102		32,683	
office services clerk	1.00	24,643		26,446		27,381	
data entry operator ii	1.00	114,348		31,023		31,582	
, ,						<del></del>	
TOTAL m00c0103*	72.90	3,847,361	73.90	4,085,942	71.90	4,085,518	
TOTAL m00c01 **	270.90	12,096,766	270.90	13,425,746	266.90	13,529,872	
m00f01 Deputy Secretary for Puk m00f0101 Executive Direction dep secy dhmh medical	1.00	193,408	1.00	194,808	1.00	194,808	
exec v	1.00	42,855	1.00	91,400	1.00	91,400	
asst attorney general vi	1.00	83,210	1.00	86,232	1.00	87,887	
prgm mgr iv	1.00	80,837	1.00	83,816	1.00	85,421	
prgm admin v hlth services	1.00	77,284	1.00	80,185	1.00	81,715	
prgm admin iv	1.00	68,410	1.00	71,039	1.00	72,395	
prgm admin iv hlth services	1.00	57,522	1.00	59,803	1.00	60,956	
obs-nursing div chief inst psyc	1.00	58,816	1.00	61,147	1.00	62,328	
administrator i	.00	0	1.00	53,099	1.00	54,118	
patients' rights advocate ii	.00	336,857	8.00	432,315	8.00	440,611	
social worker ii, health svcs	1.00	50,596	1.00	52,600	1.00	53,609	
obs-social worker iv	1.00	12,357	.00	0	.00	0	
patients rights advisor ii	7.00	95,973	.00	0	.00	0	
patients rights advisor i	1.00	11,441	.00	0	.00	0	
admin aide iii exec dept	.00	3,120	.00	0	.00	0	
exec assoc ii	1.00	48,332	1.00	50,245	1.00	51,206	
management assoc	1.00	39,534	1.00	41,827	1.00	42,602	
management associate	1.00	43,705	1.00	45,436	1.00	46,291	
		4 70/ 257	21.00	1,403,952	21.00	1,425,347	
TOTAL m00f0101*	21 00	1 511/4 /5/	21.00				
TOTAL m00f0101* TOTAL m00f01 **	21.00 21.00	1,304,257 1,304,257	21.00	1,403,952	21.00	1,425,347	
TOTAL m00f01 ** m00f02 Community Health Adminis	21.00 stration			1,403,952	21.00	1,425,347	
TOTAL m00f01 **  m00f02 Community Health Adminis m00f0203 Community Health Service	21.00 stration	1,304,257	21.00				
TOTAL m00f01 ** m00f02 Community Health Adminis	21.00 stration			1,403,952 167,742 269,783	1.00 2.00	1,425,347 174,225 280,286	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00f02 Community Health Adminis							
m00f0203 Community Health Service	s						
exec v	.00	0	1.00	77,047		77,047	
prgm mgr senior i	2.00	107,206	2.00	156,541	2.00	160,751	
asst attorney general vi	1.00	82,410	1.00	85,421	1.00	87,060	
prgm mgr iv	2.00	165,620	2.00	171,653	2.00	174,947	
nursing program conslt/admin ii	3.00	182,165	3.00	230,018	3.00	234,404	
admin prog mgr ii	1.00	75,954	1.00	50,893	1.00	52,842	
nursing program conslt/admin ii	3.00	39,908		0	.00	0	
prgm admin v hlth services	1.00	65,646	1.00	68,260	1.00	69,581	
prgm mgr ii	1.00	49,119	1.00	63,834	1.00	65,067	
administrator iv	1.00	49,497	.00	0	.00	0	
envrmntl prgm mgr i general	3.00	192,052	3.00	196,176	3.00	199,966	
nursing program conslt/admin i	5.00	262,766	4.00	274,646	4.00	279,930	
prgm admin iii hlth services	1.00	61,007	1.00	63,433	1.00	64,657	
physician program specialist	1.00	117,704	1.00	123,869	1.00	128,634	
resident physician specialist	2.00	32,959	2.00	103,735	2.00	107,707	
computer network spec supr	2.00	125,097	2.00	130,069	2.00	132,583	
data base spec supervisor	1.00	64,313	1.00	69,689	1.00	71,039	
data base spec ii	2.00	143,260	3.00	160,845	3.00	165,366	
epidemiologist iii	8.60	567,576	11.60	663,150	11.60	678,049	
prgm admin iii	.50	31,093	.50	32,329	.50	32,953	
registered dietitian v cntrl of	1.00	60,429	1.00	62,827	1.00	64,039	
staff atty ii attorney genral	1.00	45,270	1.00	56,034	1.00	57,112	
administrator ii	1.00	62,674	1.00	65,381	1.00	66,643	
agency budget specialist supv	1.00	48,311	1.00	53,519	1.00	54,546	
agency procurement specialist s	1.00	57,705	1.00	59 <b>,993</b>	1.00	61,147	
epidemiologist ii	7.00	331,346	7.60	394,213	7.60	403,284	
epidemiologost ii	.00	0	.40	16,810	.40	17,434	
sanitarian vi registered	11.00	585,011	10.00	599,872	10.00	611,420	
staff atty i attorney general	.00	8,442	.00	0	.00	0	
administrator i	.00	54,606	1.00	52,101	1.00	53,099	
epidemiologist i	10.30	245,621	4.30	194,808	4.30	200,318	
ph lab sci general lead	.00	0	1.00	39,478	1.00	40,935	
admin officer iii	1.00	45,242	1.00	47,027	1.00	47,922	
agency budget specialist ii	1.00	4,316	.00	0	.00	0	
coord spec prgms hlth serv iv h	2.00	94,658	2.00	98,403	2.00	100,276	
research statistician ii	.00	0	1.00	37,095	.00	0	Abolish
sanitarian iv registered	19.00	993,209	21.00	1,085,472	21.00	1,106,975	
admin officer ii	2.00	43,230	1.00	44,951	1.00	45,788	
comm hith educator ii	1.00	42,026	1.00	43,727	1.00	44,541	
coord spec prgms hlth serv iii	1.00	47,056	1.00	48,917	1.00	49,851	
agency budget specialist i	.00	19,779	1.00	45,864	1.00	46,732	
coord spec prgms hlth serv ii h	1.00	39,417	1.00	41,066	1.00	41,827	
admin spec iii	2.00	80,383	2.00	88,074	2.00	89,726	
admin spec ii	4.00	150,292	4.00	157,049	4.00	159,942	

### PERSONNEL DETAIL

## Health, Hospitals and Mental Hygiene

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance S	Symbol
m00f02 Community Health Admin	istration						
m00f0203 Community Health Servi	ces						
exec assoc ii	1.00	50,677	1.00	52,680	1.00	53,689	
management associate	1.00	16,910	1.00	47,173	1.00	48,072	
admin aide	1.00	37,040	1.00	38,638	1.00	39,349	
office secy iii	8.00	241,368	7.00	253,205	7.00	257,838	
office secy ii	2.00	60,468	2.00	60,139	2.00	61,720	
office secy i	.00	25,722	1.00	33,879	1.00	34,496	
office services clerk	6.00	160,237	5.00	164,205	5.00	167,183	
TOTAL m00f0203*	130.40	6,441,783	127.40	7,141,733	126.40	7,262,998	
TOTAL m00f02 **	130.40	6,441,783	127.40	7,141,733	126.40	7,262,998	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00f02 Community Health Adminis							
<u> </u>		1/0 075	1 00	155 / 77	1 00	141 /70	
physician program manager iii	1.00	148,075		155,477		161,479	
physician program manager iii	2.00	296,150		310,954	2.00	322,958	
physician program manager ii	1.00	5,578		118,778		123,531	
physician program manager ii	4.00	432,034		453,664		471,281	
physician program manager i	3.00	389,069		408,955	3.00	424,813	
physician program manager i	5.00	632,892		665,452		691,182	
prgm mgr senior ii	9.00	776,595	10.00	907,205	10.00	925,942	
prgm mgr senior i	1.00	90,619		93,788	1.00	95,594	
prgm mgr iv	3.00	236,471	3.00	245,277		249,966	
comm hith director of nursing i		1,036,198		1,047,766	14.00	1,068,841	
prgm mgr iii	9.00	662,836		729,681	10.00	744,873	
comm hith director of nursing i	1.00	70,407	1.00	73,660	1.00	75,062	
envrmntl sanitarian dir ii	13.00	847,990	13.00	889,426	13.00	907,670	
prgm admin v hlth services	4.00	294,825	4.00	270,717	4.00	275,926	
prgm mgr ii	1.00	66,280	1.00	68,914	1.00	70,248	
psychology services chief	1.00	72,954	1.00	75,770	1.00	77,212	
envrmntl sanitarian dir i	7.00	425,244	7.00	455,074	7.00	463,863	
prgm admin iv hlth services	18.00	997,145	19.00	1,190,180	19.00	1,218,302	
prgm mgr i	.00	70,411	1.00	69,689	1.00	71,039	
therapy services mgr i	2.00	135,347	2.00	140,728	2.00	143,434	
administrator iii	2.00	62,586	1.00	64,039	1.00	65,274	
dir admin serv loc hlth iii	7.00	342,736	7.00	387,611	7.00	396,708	
prgm admin iii hlth services	1.00	828	.00	0	.00	0	
dir admin serv loc hlth ii	5.00	230,060	5.00	278,920	5.00	285,034	
dir admin serv loc hlth i	1.00	35,290		. 0	.00	. 0	
physician clinical specialist	11.10	1,136,616		1,525,294	12.10	1,584,783	
physician clinical specialist	8.30	884,332	8.30	1,073,532	8.30	1,115,273	
physician program specialist	.00	. 0		102,142	1.00	106,218	
physician supervisor	1.00	98,980	1.00	104,322	1.00	108,402	
physician clinical staff	2.00	6,144	.50	43,941	.50	45,687	
physician clinical staff	2.00	177,045	2.00	230,252	2.00	239,165	
dentist iii community health	4.60	196,947		381,764	4.60	391,680	
dentist ii	.80	70,767	.80	73,615	.80	75,030	
comm hith asst dir of nursing	6.00	347,025	7.00	468,709	7.00	479,592	
computer network spec mgr	1.00	64,402	1.00	66,965	1.00	68,260	
hlth planning dev admin ii	1.00	69,532	1.00	72,285	1.00	73,660	
nurse practitioner/midwife supe		352,557	5.00	370,382	5.00	377,434	
teacher apc	.00	53,647	2.00	113,343	2.00	113,343	
comm hith nurse program manager		2,191,336	38.60				
• •			4.00	2,524,611	38.60 4.00	2,576,093	
computer network spec supr	3.00	207,791		262,766	4.00	267,843	
dp programmer analyst superviso		60,912	1.00	63,328	1.00	64,551	
fiscal services chief ii	1.00	64,507	1.00	67,069	1.00	68,366	
med care prgm mgr iii	1.00	45,486	.00	0	.00	0	
nurse practitioner/midwife ii	24.40	1,306,951	22.60	1,450,317	22.60	1,480,142	

	FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
		• • • • • • • • • • • • • • • • • • • •					
m00f02 Community Health Adminis	tration						
m00f0249 Local Health Non-Budgete							
psychologist ii	6.00	340,381	6.00	401,599	6.00	410,196	
registered nurse manager psych	1.00	66,384		69,028	1.00	70,364	
webmaster supr	1.00	53,338		56,502	1.00	58,120	
teacher spc	2.00	41,948		0		0	
comm hlth educator v	1.00	59,287		61,638		62,827	
comm hith nurse program super	67.80	3,773,927		4,261,279		4,347,174	
envrmntl sanitarian mgr ii	6.00	407,735		368,538		375,642	
epidemiologist iii	1.75	102,913		106,993	1.75	109,056	
fiscal services chief i	3.00	196,279		216,074	3.90	221,218	
home health nurse supervisor	2.00	122,602		127,472		129,931	
nurse practitioner/midwife i	.00	51,022		113,464		115,652	
nurse practitioner/midwife i	.40	01,022		0	.00	0	
obs-addictns prgm spec iv alc	1.00	0		0		0	
occupational therapist supervis		61,595		64,039		65,274	
personnel administrator ii	1.00	62,184		64,657		65,905	
ph engineer iv	1.00	16,031	.00	0	.00	0	
physical therapist supervisor	1.00	62,184		64,657		65.905	
prgm admin iii addctn	7.00	481,836		534,333	9.00	545,616	
prgm admin iii mental hlth	5.00	209,914		325,154	6.00	334,001	
psychologist i	3.40	87,538		135,767		139,203	
psychologist i	.20	0.,00		8,951	.20	9,286	
registered nurse supv med	4.00	227,642		237,745	4.00	243,296	
social work prgm admin, health	8.00	460,696		481,500	8.00	490,776	
speech patholgst audiolgst iv	2.00	119,797		124,559	2.00	126,961	
accountant supervisor i	1.00	50,995	2.00	95,042	2.00	97,618	
administrator ii	7.00	389,830		405,283	7.00	413,075	
agency budget specialist supv	1.00	61,848	3.00	140,596	3.00	144,910	
agency grants specialist superv		52,469		54,546	1.00	55,593	
a/d professional counselor adva		129,951	2.35	107,310	2.35	111,376	
a/d professional counselor supe		1,166,515	27.50	1,414,877	27.50	1,447,760	
comm hith educator iv	2.00	108,278		112,674	2.00	114,840	
comm hlth nurse psychiatric	6.00	242,843		318,011	6.00	325,627	
comm hlth nurse supervisor	77.14	3,980,472		4,617,603		4,715,870	
comm hlth nurse supervisor	.20	0	.20	8,405	.20	8,717	
computer info services spec sup		111,452	2.00	110,139	2.00	112,252	
computer network spec ii	16.00	785,716	17.00	876,154	17.00	895,874	
dp programmer analyst ii	1.00	0	.00	0,0,134	.00	0,5,6,4	
envrmntl sanitarian mgr i	3.00	204,846	4.00	236,105	4.00	240,645	
epidemiologist ii	4.00	106,445	4.00	204,709	4.00	209,386	
fiscal services officer ii	1.00	16,819	.00	204,709	.00	209,300	
hlth policy analyst ii	2.00	112,533	2.00	122,922	2.00	125,289	
home health nurse	3.00	195,823	4.00	225,471	4.00	230,670	
nutritionist iv	1.00	58,816	1.00	61,147	1.00	62,328	
occupational therapist iii lead		72,974	4.60	220,987	4.60	227,184	
occupational merapist iii teau	3.00	16,714	4.00	220,701	4.00	221,104	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00f02 Community Health Adminis							
m00f0249 Local Health Non-Budgete							
personnel administrator i	.00	37,110	1.00	59,427		60,570	
physical therapist iii lead	2.70	155,891	2.70	163,943		167,106	
prgm admin ii addctn	5.00	209,888	5.00	260,231		265,976	
prgm admin ii dev dsbl	1.00	57,705	1.00	59,993		61,147	
prgm admin ii hlth services	7.00	370,820	8.00	473,109		482,220	
prgm admin ii mental hlth	1.00	44,305	1.00	46,911		48,700	
psychology associate doctorate	1.40	48,650	1.40	67,854		69,454	
registered nurse charge med	5.00	139,745	5.00	221,623		228,886	
social work supv health svcs	19.40	964,452	18.30	1,011,334		1,031,685	
social worker adv health svcs	3.00	162,857	3.00	169,977		173,247	
speech patholgst audiolgst iii	.90	57,761	1.80	100,397		102,325	
webmaster ii	1.00	43,488	1.00	46,058		47,806	
teacher provisional	.00	0	1.00	40,368	1.00	40,368	
administrator i	18.00	867,230	18.50	927,542	18.50	945,630	
a/d professional counselor	13.60	578,692	15.40	709,505	15.40	729,746	
comm hith educator iii	6.00	182,452	5.00	227,575		234,162	
comm hith nurse ii	438.35	19,275,262	430.28	21,584,502		22,067,478	
comm hlth nurse ii	3.80	53,561	2.80	126,747		130,439	
computer network spec i	4.00	173,312	5.00	217,534	5.00	224,660	
envrmntl health asst dir ii	1.00	54,074	1.00	56,215	1.00	57,294	
envrmntl sanitarian prg supv	<b>35.</b> 00	1,574,248	32.00	1,705,890		1,740,713	
epidemiologist i	1.00	91,131	1.00	45,665	1.00	47,398	
fiscal services officer i	2.00	88,345	1.00	48,302	1.00	49,224	
nutritionist iii	1.40	75,294	2.40	117,756	2.40	120,715	
obs-addictns prgm spec ii alc	4.00	154,875	4.00	200,484	4.00	205,028	
occupational therapist ii	2.50	99,085	.80	42,080	.80	42,887	
personnel officer iii	5.00	215,593	3.60	184,283	3.60	188,235	
physical therapist ii	1.00	-1,218	1.00	39,478	1.00	40,935	
prgm admin i addctn	.00	0	1.00	39,478	1.00	40,935	
prgm admin i dev dsbl	.00	14,930	1.00	55,686	1.00	56,755	
prgm admin i hlth services	7.00	272,822	4.00	210,900	4.00	215,649	
prgm admin i mental hlth	1.00	51,194	1.00	53,099	1.00	54,118	
registered nurse	4.50	176,860	4.50	225,092	4.50	229,750	
social worker ii, health svcs	72.25	2,865,075	72.40	3,531,266	72.40	3,614,603	
speech patholgst audiolgst ii	1.00	37,933	.00	. 0	.00	0	
accountant ii	3.00	164,396	5.00	229,382	5.00	234,504	
admin officer iii	6.00	366,616	11.00	490,868	11.00	503,857	
agency budget specialist ii	4.90	123,330	1.00	52,680	1.00	53,689	
agency procurement specialist i		134,870	3.00	141,052	3.00	144,488	
alcoh other drug abuse preven		318,268	6.95	312,175	6.95	320,207	
a/d associate counselor, lead	26.80	1,156,659	28.80	1,339,553	28.80	1,368,152	
comm hlth nurse i	7.40	295,089	12.02	520,037	12.02	533,883	
comm hlth nurse i	.00	0	.20	7,419	.20	7,692	
computer info services spec ii	7.00	354,410	11.00	497,255	11.00	510,307	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00f02 Community Health Adminis m00f0249 Local Health Non-Budgete							
coord spec prgms hlth serv iv		0	.00	0	.00	0	
coord spec proms hith serviva	.00 1.00	54,621		96,312		98,149	
coord spec proms hith servived		286,482		304,967		310,803	
coord spec proms hith servive		417,847		574,805		588,434	
coord spec proms hith serviv m		517,121		553,248		565,624	
envrmntl sanitarian supv	24.75	1,152,067		1,261,482		1,287,003	
hlth planner iii	.50	25,099		26,093		26,593	
income maint supv i	2.00	80,733		46,587		47,475	
nutritionist ii	13.80	640,080		712,096		728,062	
nutritionist ii	.00	040,080		712,098		728,002	
obs-addictns prgm spec ii preve		50,197		52 <b>,</b> 186		53,185	
obs-addreths prom spec in preve		0,197		<i>J</i> 2,188		0	
personnel officer ii	1.00	50 <b>,</b> 197		52 <b>,</b> 186		53,185	
ph lab sci general iii	2.00	51,982		98,827		100,716	
pub affairs officer ii	.80	47,298		49,303		50,245	
research statistician ii	1.00	44,817		46,587		47,475	
sanitarian iv registered	1.00	50,677		52,680		53,689	
social worker i, health svcs	38.10	1,201,853		1,259,830		1,295,364	
social worker i, health svcs	.60	1,708		14,838		15,383	
accountant i	1.00	0,708		14,658		0	
admin officer ii	14.00	609,213		772,895		790,689	
a/d associate counselor	118.70	4,336,794		5,032,584		5,156,962	
a/d associate counselor prov		428,485		515,800		530,075	
comm high educator ii	29.80	1,170,420		1,296,029		1,328,098	
comm hith educator ii	.60	0,170,420		13,948		14,457	
coord spec prgms hlth serv iii	4.80	211,022		221,382		225,561	
coord spec proms hith serv iii	19.00	730,915		838,841		857,947	
coord spec proms hith serv iii	5.90	242,081		217,973		222,707	
emp training spec ii	1.00	46,614		48,455		49,379	
envrmntl sanitarian ii	92.35	3,900,495		4,114,935		4,210,515	
hlth ser spec iv	1.00	47,056		48,917		49,851	
nutritionist i	3.80	25,211		62,766		65,056	
nutritionist i	.20	23,217		6,974		7,228	
obs-social Wkr iii hlth svs	.20	0		0,574	.00	7,220	
ph lab sci general ii	.00	-1,111	.00	0	.00	0	
psychology associate iii master	1.00	47,056	1.00	48,917	1.00	49,851	
admin officer i	3.80	225,335	5.80	257,779	5.80	262,592	
agency budget specialist i	4.00	68,580		105,166	3.00	108,274	
agency grants specialist i	.00	20,916	1.00	44,198	1.00	45,021	
alcoh other drug abuse preven		353,172	11.00	432,312	11.00	443,210	
computer info services spec i	5.00	114,411	2.00	74,297	2.00	76,281	
coord spec prgms hlth serv ii	.00	43,144	1.00	45,436	1.00	46,291	
coord spec prgms hith serv ii a		72,682	2.00	76,924	2.00		
coord spec pryms hith serv ii d		670,412	19.90	782,039	19.90	78,996 803,782	
coold spec prisins fittif serviri d	23.00	0,0,412	17.70	102,037	17.70	303,102	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00f02 Community Health Adminis	tration						
m00f0249 Local Health Non-Budgete							
coord spec prgms hith serv ii h		748,079	24.50	944,629	24.50	971,087	
coord spec proms hith serv ii m		447,232	16.00	621,095	16.00	637,222	
envrmntl sanitarian i	13.00	576,400	29.00	1,094,157		1,127,010	
psychology associate ii masters		34,953		37,169	1.00	38,532	
pub affairs officer i	1.00	39,788	1.00	41,443	1.00	42,210	
therapeutic recreator ii	2.50	107,519		111,825	2.50	113,931	
admin spec iii	17.90	661,619		664,920	16.70	679,408	
admin spec iii	.10	0		3,084	.10	3,196	
agency budget specialist traine		34,993	1.00	33,111	1.00	34,313	
agency grants specialist traine		10,607		0		0	
a/d associate counselor provisi		1,020,999		1,213,108	36.00	1,253,737	
a/d supervised counselor	94.30	2,791,647		3,033,022		3,104,828	
comm hith educator i	1.50	76,110		153,280	4.50	157,818	
comm hith educator i	.00	0	.00	0	.00	0	
coord spec prgms hlth serv i	35.80	1,090,608	44.80	1,507,808	44.80	1,558,268	
envrmntl sanitarian trainee	41.00	1,119,371	28.00	922,471	28.00	953,547	
hlth ser spec iii	3.00	91,227	2.00	84,948	2.00	86,525	
income maint spec iii	7.00	281,064	8.80	357,347		363,955	
obs-coor spec prgm hlth serv ii		236,696	6.30	233,258	6.30	239,967	
obs-coor spec prgm hlth serv ii		117,860	2.00	76,977		79,020	
obs-coor spec prgm hlth serv ii		0	.40	12,338	.40	12,782	
psychology associate i masters	1.00	99,087	5.00	171,116	5.00	176,640	
public affairs specialist	.00	5,480	.80	25,564	.80	26,489	
admin spec ii	16.60	612,211	17.60	661,297	17.60	674,567	
hlth ser spec ii	.00	39,899	1.00	41,570	1.00	42,341	
income maint spec ii	45.50	1,382,127	40.40	1,441,618	40.40	1,475,128	
mental health assoc iv	2.00	76,540	2.00	79,786	2.00	81,258	
obs-coor spec prgm hlth serv i	2.00	28,587	.00	0	.00	01,230	
administrative specialist i	.50	77,323	5.30	171,801	5.30	175,983	
alcoh other drug abuse preven		356,541	12.23	386,872	12.23	397,439	
a/d supervised counselor provis		315,063	19.00	568,104	19.00	586,013	
hlth ser spec i	1.00	513	.00	0	.00	0	
income maint spec i	6.50	109,229	7.50	226,325	7.50	233,191	
mental health assoc iii	2.00	41,674	1.00	37,654	1.00	38,345	
obs-admin spec i	3.88	70,490	2.00	67,003	2.00	68,766	
obs-research analyst iii	1.00	36,076	1.00	37,654	1.00	38,345	
licensed practical nurse iii ad		248,171	7.60	325,158	7.60	331,812	
licensed practical nurse iii ld		86,286	2.00	89,634	2.00	91,312	
obs-addictns prgm spec i alc	1.00	0	1.00	32,788	1.00	33,977	
dental hygienist iii	2.00	41,663	2.00	73,508	2.00	75,411	
licensed practical nurse ii	21.72	710,763	20.78	807,173	20.78	825,061	
agency buyer ii	.00	9,431	1.00	44,746	1.00	45,578	
dental hygienist ii	.80	32,236	.80	34,502	.80	35,143	
licensed practical nurse i	.78	27,323	.78	28,537	.78	29,060	

	FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00f02 Community Health Adminis							
m00f0249 Local Health Non-Budgete			4 00	70 (70		70 7/0	
services supervisor ii	2.00	46,743		38,638		39,349	
agency buyer i	1.00	31,686		33,177		33,778	
dp programmer trainee	1.00	1,649		0		0	
services supervisor i	1.00	36,076		37,654		38,345	
volunteer activities coord ii	1.00	35,411		36,976		37,654	
vision hearg screen tech supv i		33,856		35,390		36,038	
interviewer-translator	.00	23,807		95,747		97,478	
vision hearg screen tech supv i		73,435		86,308		87,877	
interviewer-translator	2.00	61,011		0		0	
vision hearg screen tech lead	2.00	7,016		0		0	
vision hearg screen tech	4.60	80,685		94,127		96,528	
police officer iii	1.00	44,536		50,523		51,486	
mil youth worker lead	.00	29,274		35,929		<b>36,</b> 586	
mil youth worker ii	1.00	38,925		58,639		60,739	
mil youth worker i	1.00	21,043		26,649		27,592	
building security officer ii	3.00	56,646	3.00	88,112	3.00	89,691	
camh specialist ii	3.00	41,468	2.00	70,624	2.00	73,205	
fiscal accounts technician supv	2.00	84,629	2.00	88,038	2.00	89,683	
obs-addictns prgm spec i	.40	0	.40	13,115	.40	13,591	
camh specialist i	3.00	85,755	2.00	68,626	2.00	71,128	
obs-addictns counslr iii	.20	0	.20	6,169	.20	6,391	
personnel associate iii	12.00	348,893	10.00	394,437	10.00	402,895	
fiscal accounts technician ii	16.00	573,445	17.00	643,146	17.00	656,600	
personnel associate ii	9.00	333,758	9.00	348,692	9.00	355,114	
agency procurement associate ii	3.00	105,342	3.80	131,107	3.80	133,496	
camh associate iii	2.00	35,411	1.00	36,976	1.00	37,654	
fiscal accounts technician i	5.00	138,048	6.00	199,442	6.00	204,096	
personnel associate i	4.00	69,777	1.00	32,882	1.00	33,478	
wic services assoc ld	8.00	255,652	9.00	324,252	9.00	330,669	
activity therapy associate iii	1.60	50,462	1.60	53,057	1.60	54,020	
camh associate ii	2.00	1,185	1.00	25,742	1.00	26,649	
envrmntl health aide iv	5.25	144,223	6.25	201,705	6.25	206,265	
hlth records tech ii	3.80	124,082	3.80	130,162	3.80	132,531	
obs-social work associate i	.00	0	.00	0	.00	0	
personnel clerk	7.00	186,732	7.00	224,258	7.00	229,754	
wic services assoc	28.40	753,464	32.10	1,007,135	32.10	1,031,382	
work adjustment associate iii	1.00	29,220	1.00	30,931	1.00	31,488	
agency procurement associate i	.00	4,371	.00	0	.00	0	
camh associate i	2.00	13,039	2.00	49,364	2.00	51,093	
envrmntl health aide iii	4.00	109,014	4.00	126,928	4.00	129,709	
hlth records tech i	2.00	71,544	3.00	91,412	3.00	93,482	
mental health assoc i	1.00	11,407	.00	0	.00	0	
wic services assoc trn	5.00	105,767	4.00	102,801	4.00	106,423	
comm hlth outreach worker ii	74.55	1,732,478	66.20	1,836,469	66.20	1,880,636	
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	FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00f02 Community Health Adminis	tration						
m00f0249 Local Health Non-Budgete							
dental assistant ii	5.60	135,884	6.60	188,511	6.60	192,671	
direct care asst ii	6.80	190,061		207,581	6.80	211,316	
hlth records tech tr	1.00	29,211		50,708		52,492	
comm hlth outreach worker i	20.60	310,760		490,287		505,837	
direct care asst i	1.00	13,662		0		0	
envrmntl health aide i	.60	12,724		14,225	.60	14,594	
hlth aide ii	43.20	962,067		1,090,486		1,113,806	
hum ser aide iii	4.00	103,969		111,469		113,451	
teacher aide i	.00	4,997		0	.00	0	
teacher aide ii	.00	14,680	.00	0		0	
teacher assistant	2.00	46,024		52,025	2.00	53,347	
fiscal accounts clerk manager	3.00	169,043		213,416		218,837	
hith records prgm supv	1.00	41,310		42,993	1.00	43,790	
management assoc	1.00	43,705	1.00	45,436	1.00	46,291	
management associate	14.00	601,314	14.00	590,552	14.00	602,814	
office manager	4.00	232,944	7.00	305,488	7.00	311,195	
fiscal accounts clerk superviso		490,884	17.00	638,737	17.00	653,835	
admin aide	16.80	612,224		672,612	17.80	685,792	
office supervisor	42.75	1,572,503		1,766,289	46.75	1,803,322	
fiscal accounts clerk, lead	12.90	424,942		452,330	13.00	461,601	
office secy iii	67.70	2,159,597		2,375,360	67.70	2,426,626	
office secy iii	.40	0	.00	0	.00	0	
fiscal accounts clerk ii	84.90	2,218,019		2,571,082	82.55	2,634,715	
office secy ii	95.05	2,647,357		2,947,625	92.20	3,012,846	
office services clerk lead	7.80	243,522	9.80	297,802	9.80	305,631	
services specialist	3.00	92,577	3.00	96,858	3.00	99,101	
office processing clerk lead	2.00	61,400	2.00	64,347	2.00	65,510	
office secy i	25.60	652,446	27.80	811,727	27.80	831,695	
office services clerk	131.00	3,651,499		4,123,001	137.75	4,219,104	
office services clerk	1.00	2,749	.90	21,832	.90	22,595	
fiscal accounts clerk i	17.30	348,036		375,388	14.50	386,934	
office clerk ii	82.00	2,018,263	82.90	2,257,006	82.90	2,316,202	
office clerk ii	.20	0	.20	4,574	.20	4,733	
office processing clerk ii	20.30	403,829	18.70	504,297	18.70	518,111	
cook ii	1.00	29,079	1.00	30,518	1.00	31,067	
obs-office clerk i	.50	. 0	.50	10,788	.50	11,158	
office clerk i	19.90	339,248	16.10	378,816	16.10	390,243	
office processing clerk i	3.00	59,004	4.00	97,582	4.00	100,449	
telephone operator ii	2.00	51,800	2.00	54,967	2.00	56,378	
office clerk assistant	7.00	75,193	4.00	91,115	4.00	93,839	
office processing assistant	3.00	85,944	4.00	93,649	4.00	96,274	
telephone operator i	1.00	5,688	.00	0	.00	0	
maint chief iv non lic	.00	23,936	1.00	37,169	1.00	38,532	
maint chief i non lic	1.00	10,965	.00	0	.00	0	
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## PERSONNEL DETAIL

## Health, Hospitals and Mental Hygiene

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance Symbol
m00f02 Community Health Admin	istration					
m00f0249 Local Health Non-Budget	ted Funds					
maint mechanic senior	2.00	62,095	2.00	65,132	2.00	66,313
maint mechanic	1.00	27,738	1.00	29,150	1.00	29,672
housekeeping supv i	1.00	28,551	1.00	29,979	1.00	30,518
maint asst	1.00	23,818	1.00	25,585	1.00	26,036
patient/client driver	18.90	444,932	17.90	482,033	17.90	492,527
ph lab assistant iii	1.00	17,986	1.00	30,518	1.00	31,067
building services worker i	2.00	23,156	1.00	23,708	1.00	24,324
building services worker ii	6.75	188,178	7.75	202,003	7.75	205,947
TOTAL m00f0249*	3,212.57	122,624,160	3,221.96	140,694,106	3,221.96	144,034,928
TOTAL m00f02 **	3,212.57	122,624,160	3,221.96	140,694,106	3,221.96	144,034,928

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbot
m00f03 Family Health Administra	tion						
m00f0302 Family Health Services an		Care					
physician administration direct		159,859	1.00	167,742	1.00	174,225	
physician program manager ii	1.00	137,162		144,120		149,678	
physician program manager ii	1.00	137,162	1.00	144,120	1.00	149,678	
physician program manager i	1.00	117,433	1.00	123,700	1.00	128,458	
prgm mgr senior i	1.00	104,127	2.00	167,376	2.00	170,581	
prgm mgr iv	2.00	169,697	2.00	175,806	2.00	179,181	
nursing program conslt/admin ii	3.00	225,697	2.00	153,463	2.00	156,391	
prgm mgr iii	3.00	213,112	1.00	80,823	1.00	82 <b>,3</b> 68	
administrator v	1.00	74,895	1.00	<b>7</b> 5,770	1.00	77,212	
nursing program conslt/admin ii	3.00	205,819	3.00	213,881	3.00	217,969	
prgm mgr ii	.00	0	1.00	50,893	1.00	52,842	
administrator iv	1.00	66,384	1.00	69,028	1.00	70,364	
nursing program conslt/admin i	4.00	191,855	3.00	199,338	3.00	203,192	
prgm admin iv hlth services	1.00	64,522	1.00	67,718	1.00	69,028	
administrator iii	1.00	61,595	1.00	64,039	1.00	65,274	
prgm admin iii hlth services	2.00	125,566	2.00	130,548	2.00	133,070	
physician clinical specialist	3.50	381,767	2.50	334,013	2.50	346,877	
physician program specialist	.00	0	1.00	102,142	1.00	106,218	
physician clinical staff	3.00	354,087	2.00	248,414	1.00	128,985	Abolish
computer network spec mgr	1.00	70,880	1.00	73,660	1.00	75,062	
dp programmer analyst superviso	1.00	68,322	.00	0	.00	0	
nurse practitioner/midwife ii	3.00	199,152	3.00	207,084	3.00	211,092	
speech patholgst audiolgst v	2.00	106,150	2.00	140,728	2.00	143,434	
webmaster supr	.00	46,159	1.00	58 <b>,</b> 673	1.00	59,803	
computer network spec lead	.00	11,776	1.00	53,946	1.00	54,981	
data base spec ii	1.00	56,526	1.00	58,771	1.00	59,902	
dp programmer analyst lead/adva	1.00	62,184	1.00	64,657	1.00	65,905	
dp quality assurance spec	1.00	62,184	1.00	64,657	1.00	65,905	
epidemiologist iii	2.00	122,613	2.00	107,581	2.00	110,471	
hlth planning dev admin i	1.00	62,184	1.00	64,657	1.00	65,905	
nutritionist v	2.00	124,378	2.00	129,313	2.00	131,809	
administrator ii	.00	18,298	2.00	97,096	2.00	99,711	
administrator ii	1.00	60,542	1.00	66,006	1.00	67,280	
agency procurement specialist s	1.00	57,156	1.00	59,427	1.00	60,570	
computer info services spec sup	1.00	59,377	1.00	61,738	1.00	62,929	
computer network spec ii	2.00	89,749	1.00	54,546	1.00	55,593	
hlth policy analyst ii	1.00	20,760	1.00	52,020	1.00	53,016	
nutritionist iv	4.00	178,840	2.50	147,847	2.50	150,696	
prgm admin ii hlth services	3.00	116,641	2.00	121,140	2.00	123,475	
research statistician iv speech patholgst audiolgst iii	1.00	57,705	1.00	59,993	1.00	61,147	DDUAA
webmaster ii	.00 1.00	0 34 75/	1.00	42,026	1.00	43,585	BPW(1)
administrator i	2.00	26,754 135, 200	1.00 3.00	51,044	1.00	52,020	
comm hith educator iii	1.00	135,290 16,246	1.00	168,645 50 164	3.00 1.00	171,882	
Committee Equipator ()	1.00	10,240	1.00	50,164	1.00	51,123	

Olempi Circulium Wilde	FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00f03 Family Health Administra	tion						
m00f0302 Family Health Services a	nd Primary	Care					
hlth policy analyst i	.00	44,734	1.00	51,123	1.00	52,101	
obs-data proc prog analyst spec	1.00	54,074	1.00	56,215	1.00	57,294	
prgm admin i hlth services	1.00	45,832	1.00	48,302	1.00	49,224	
admin officer iii	1.00	35,115	.00	0	.00	0	
agency budget specialist ii	3.00	141,974	3.00	148,487	3.00	151,322	
agency grants specialist ii	.00	21,652	1.00	46,147	1.00	47,027	
computer info services spec ii	3.00	137,667	5.00	220,223	5.00	225,436	BPW(1)
coord spec prgms hith serv iv h	7.00	264,883	9.00	400,283	9.00	409,886	BPW(2)
dp functional analyst i	1.00	34,370	1.00	39,873	1.00	41,345	
nutritionist ii	1.00	56,455	2.50	97,928	2.50	101,106	
admin officer ii	2.00	85,265	2.00	89,471	2.00	91,527	
coord spec prgms hlth serv iii	.00	0	1.00	34,870	1.00	36,142	
admin officer i	1.00	0	.00	0	.00	0	
agency budget specialist i	2.00	70,601	2.00	88,501	2.00	90,166	
agency procurement specialist i	1.00	43,294	1.00	45,021	1.00	45,864	
admin spec iii	2.00	78,705	2.00	85,328	2.00	86,912	
admin spec ii	4.80	143,506	3.80	149,552	3.80	152,309	
administrative specialist i	.00	. 0		27,329	1.00		BPW(1)
management associate	1.00	31,689	1.00	37,836	1.00	39,228	
admin aide	.00	. 0	1.00	29,026	1.00	30,066	
office secy iii	6.00	221,321		253,273		258,393	
fiscal accounts clerk ii	2.00	38,414	1.00	34,136	1.00	34,756	
office secy ii	1.00	29,230	.00	0	.00	0	
office services clerk	1.00	26,477		28,354	1.00	29,107	
TOTAL 00 (0702#	407.70		448.70				
TOTAL m00f0302*	107.30	6,225,863	112.30	6,779,631	111.30	6,816,398	
m00f0306 Prevention and Disease Co	ontrol						
physician program manager ii	1.00	137,162	1.00	144,120	1.00	149,678	
exec vii	1.00	114,441	1.00	115,841	1.00	115,841	
prgm mgr iv	2.00	188,160	3.00	247,904	3.00	252,652	
nursing program conslt/admin ii	3.00	227,874	3.00	236,499	3.00	241,015	
prgm mgr iii	1.00	50,880	.00	. 0	.00	, 0	
prgm mgr ii	1.00	1,548	.00	0	.00	0	
nursing program constt/admin i	5.00	302,748	6.00	366,554	6.00	375,442	BPW(1)
prgm admin iv hlth services	2.00	112,814	2.00	130,645	2.00	133,170	
prgm mgr i	1.00	67,025	1.00	69,689	1.00	71,039	
prgm admin iii hlth services	2.00	99,765	1.00	65,274	1.00	66,535	
physician program staff	1.00	33,369	1.00	81,531	1.00	84,765	
computer network spec supr	.00	46,060	1.00	59,238	1.00	60,380	
dp programmer analyst superviso	1.00	42,309	2.00	118,748	2.00	121,925	
comm hith educator v	3.00	180,226	3.00	187,386	3.00	191,000	
computer network spec lead	1.00	10,867	.00	0	.00	171,000	
data base spec ii	.00	40,308	1.00	66,535	1.00	67,821	
<del></del>		.0,500		00,555		01,021	

	FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
			•				
m00f0306 Prevention and Disease C	ontrol						
epidemiologist iii	2.00	117,109	2.00	121,769	2.00	124,115	
administrator ii	1.00	89,024		114,539		116,740	
administrator ii	.00	0		42,026		43,585	
agency budget specialist supv	1.00	52,404		55,070		56,126	
agency grants specialist superv		42,844		0		0	
comm hlth educator iv	1.00	0		0		0	
dp programmer analyst ii	2.00	81,794		108,579		110,663	
epidemiologist ii	2.00	104,024		108,146		110,220	
medical serv reviewing nurse ii		109,523		113,863		116,054	
nutritionist iv	1.00	58,816		61,147		62,328	
prgm admin ii	2.00	94,339		98,152		100,789	
prgm admin ii hlth services	2.00	91,946		105,555		108,340	
research statistician iv	2.00	115,972		120,574		122,898	
webmaster ii	1.00	32,081		0		0	
administrator i	1.00	67,367		104,212		106,209	
comm hlth educator iii	6.00	222,333		268,789		276,049	
dp functional analyst ii	1.00	, 0		. 0		. 0	
epidemiologist i	1.00	45,610		47,850		48,763	
prgm admin i hlth services	3.00	143,881		149,571		152,429	
research statistician iii	1.00	53,056		55,156		56,215	
admin officer iii	1.00	23,628		. 0		. 0	
agency budget specialist ii	2.00	90,310	2.00	94,715	2.00	96,504	
agency grants specialist ii	2.00	103,814		52,680	1.00	53,689	
coord spec prgms hith serv iv h	3.00	126,252		46,587	1.00	47,475	
admin officer ii	1.00	22,774	.00	0	.00	0	
comm hith educator ii	2.00	89,927	2.00	93,509	2.00	95,273	
admin spec ii	1.00	38,449	1.00	40,074	1.00	40,814	
hlth ser spec ii	1.00	12,776	.00	0	.00	0	
admin aide	1.00	25,549	1.00	37,940	1.00	38,638	
admin aide	1.00	38,091	1.00	39,712	1.00	40,444	
office secy iii	4.00	145,918	4.00	153,008	4.00	155,819	
fiscal accounts clerk ii	2.00	64,058	2.00	67,052	2.00	68,272	
office secy ii	3.00	85,514	3.00	90,940	3.00	93,294	
office clerk ii	.00	10,793	1.00	27,645	1.00	28,137	
TOTAL m00f0306*	82.00	4,055,532	77.00	4,308,824	77.00	4,401,145	
TOTAL m00f03 **	189.30	10,281,395	189.30	11,088,455	188.30	11,217,543	
m00f04 AIDS Administration							
m00f0401 AIDS Administration							
prgm mgr iv	1.00	84,726	1.00	57,948	1.00	60,177	
administrator vi	2.00	0	1.00	78,567	1.00	80,066	
administrator vi	.00	37,226	1.00	73,541	1.00	74,940	BPW(1)
prgm mgr iii	3.00	164,825	3.00	211,463	3.00	216,548	U # ( 1 )
admin prog mgr ii	1.00	69,532	1.00	72,285	1.00	73,660	
admin prog mgr 11	1.00	07,332	1.00	, , , , , ,	1.00	13,000	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00f04 AIDS Administration							
m00f0401 AIDS Administration							
nursing program constt/admin ii	1.00	68,870	1.00	71,605	1.00	72,965	
nursing program constt/admin i	3.00	145,366		136,123		138,757	
administrator iii	2.00	104,488		129,968		132,478	
computer network spec supr	1.00	60,912		63,328		64,551	
epidemiologist iii	8.00	212,265		281,155		287,386	
administrator ii	2.00	102,046		116,119		118,351	
agency procurement specialist s		48,168		55,070		56,126	
computer network spec ii	2.00	95,261		96,059		98,655	
epidemiologist ii	4.00	169,943		205,769		-	Abolish
prgm admin ii	1.00	57,705	1.00	59,993		61,147	
prgm admin ii hlth services	7.00	312,219		384,805		-	Abolish
administrator i	.00	24,910		49,224		50,164	
comm hith educator iii	1.00	24,710		47,224		0,104	
computer network spec i	1.00	30,956		45,665		47,398	
data base spec i	1.00	34,667		56,215		57,294	
epidemiologist i	4.00	44,516	6.00	271,816		280,259	
prgm admin i hlth services	2.00	56,016		107,217		109,274	
research statistician iii	3.00	53,561	2.00	104,449		106,449	
admin officer iii	9.00	118,953		445,182	9.00	-	
agency budget specialist ii	1.00	46,982	1.00	48,837		453,682	
coord spec prgms hith serv iv	4.00	50,197		52,186	1.00	49,769	
coord spec proms hith serv iv h		466,278		840,920		53,185 857,655	
research statistician ii	4.00	23,355	2.00	94,527			
admin officer ii	2.00	23,612	2.00	94,658	2.00	•	BPW(1)
comm hith educator ii	8.00	52,363	7.00	312,286		•	BPW(1)
coord spec prgms hlth serv iii	3.00	85,692	7.00	316,868	7.00	318,138	
coord spec proms hith serv iii	4.00	0,092	.00	310,800	.00	323,497 0	
admin officer i	4.00	20,930	4.00		3.00	=	
research statistician i	2.00	18,668	2.00	161,854	2.00	•	BPW(2); Abolish
admin spec iii	2.00	37,486	2.00	68,003	2.00	70,478	
income maint spec ii	5.00	111,361	4.00	68,675		71,176	
hlth records reviewer	3.00	41,279	3.00	149,247 108,963	3.00	151,986	
management associate	1.00	41,219	.00	108,963		110,957	BPW(I)
admin aide	3.00		3.00		.00	121 702	
		119,847		119,498	3.00	121,702	
office supervisor	1.00	35,029	1.00	36,586	1.00	37,256	PD1/421
office secy iii	12.00	248,174	11.00	372,201	11.00	380,529	BPW(Z)
TOTAL m00f0401*	132.00	3,478,384	124.00	6,018,875	121.00	6,027,935	
TOTAL m00f04 **	132.00	3,478,384	124.00	6,018,875	121.00	6,027,935	
m00f05 Office of the Chief Medic							
m00f0501 Post Mortem Examining Ser							
chf med exam post mortem	1.00	201,210	1.00	218,819	1.00	218,819	
dep med exam post mortem	2.00	345,236	2.00	375,878	2.00	375,878	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00f05 Office of the Chief Medi	cal Examiner						
m00f0501 Post Mortem Examining Se	rvices						
asst med exam bd cert	7.00	1,052,537	8.00	1,298,930	8.00	1,298,930	
asst med exam non bd cert	3.60	474,090	3.60	509,150	3.60	509,150	
chf toxicologist, post mortem	1.00	92,834	1.00	103,672	1.00	105,676	
resident forensic pathologist	3.00	150,662	2.00	102,454	2.00	102,454	
asst toxicolgst pm, lead	1.00	65,646	1.00	68,260	1.00	69,581	
asst toxicolgst pm, board certi	.00	51,326	1.00	57,749	1.00	58,860	
epidemiologist ii	1.00	58,256	1.00	60,570	1.00	61,738	
administrator i	1.00	53,561	1.00	55,686	1.00	56 <b>,7</b> 55	
asst toxicolgst pm, non-board c	4.90	209,077	4.20	224,514	4.20	229,068	
computer network spec i	.00	18,397	1.00	46,532	1.00	47,850	
registered nurse	1.00	47,354	1.00	49,224	1.00	50,164	
serologist pm,non-board certifi	1.00	54,074	1.00	56,215	1.00	57,294	
obs-ph lab scientist iv	1.00	50,197	1.00	52,186	1.00	53,185	
admin officer ii	1.00	47,056	1.00	48,917	1.00	49,851	
admin spec ii	.00	26,156	1.00	37,940	1.00	38,638	
forensic investigator lead	5.00	185,306	6.00	210,741	6.00	214,587	
forensic investigator	10.00	219,147	9.00	271,572	9.00	279,349	
medical photographer	2.00	76,181	2.00	79,424	2.00	80,888	
agency buyer i	1.00	36,076	1.00	37,654	1.00	38,345	
lab tech i histology	1.00	26,745	1.00	28,137	1.00	28,638	
autopsy assistant,lead	4.00	55,426	2.00	59,523	2.00	60,591	
autopsy assistant	3.00	98,871	4.00	117,089	4.00	119,649	
autopsy assistant trainee	2.00	26,657	1.00	24,303	1.00	25,152	
exec assoc i	.00	35,876	1.00	44,951	1.00	45,788	
admin aide	1.00	10,850	.00	0	.00	0	
office secy iii	7.20	260,509	7.20	273,569	7.20	278,598	
fiscal accounts clerk ii	1.00	34,490	1.00	36,038	1.00	36,697	
office secy ii	1.30	34,490	1.00	36,038	1.00	36,697	
office services clerk	5.00	157,563	5.00	165,584	5.00	168,592	
maint chief iv non lic	1.00	40,872	1.00	42,602	1.00	43,392	
ph lab assistant iii	1.00	12,383	1.00	21,575	1.00	22,316	
building services worker ii	1.00	26,826	1.00	28,219	1.00	28,722	
TOTAL m00f0501*	76.00	4,335,937	76.00	4,843,715	76.00	4,891,892	
TOTAL m00f05 **	76.00	4,335,937	76.00	4,843,715	76.00	4,891,892	
m00f06 Office of Preparedness at m00f0601 Office of Preparedness at	•						
physician administration direct	1.00	55,560	1.00	158,262	1.00	164,501	
physician program manager ii	1.00	127,392	1.00	118,778	1.00	123,531	
physician program manager i	1.00	124,659	1.00	131,032	1.00	136,178	
exec v	.00	23,357	.00	0	.00	0	
envrmntl prgm mgr i general	1.00	67,025	1.00	69,689	1.00	71,039	
nursing program conslt/admin i	.00	16,343	.00	0	.00	0	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00f06 Office of Preparedness	and Rosponso						
m00f0601 Office of Preparedness	•						
prgm admin iv	1.00	62,526	1.00	65,175	1.00	66,434	
administrator iii	1.00	53,299		0		0	
prgm admin iii hlth services	1.00	50,937		53,946		54,981	
computer network spec mgr	1.00	70,205		72,965		74,354	
data base spec ii	.00	0		44,754		46,432	
dp technical support spec ii	1.00	10,081	.00	0		0	
epidemiologist iii	2.00	76,814	2.00	123,484		125,866	
accountant supervisor i	.00	0		63,529		64,755	
administrator ii	2.00	39,608	2.00	84,052		87,170	
comm hlth educator iv	1.00	49,612		60,570		61,738	
computer network spec ii	2.00	91,166		96,542		99,744	
epidemiologist ii	2.00	83,088		104,080		106,073	
hlth planner iv	2.00	93,736		99,261	2.00	102,088	
prgm admin ii hlth services	1.00	53,476		97,619		100,244	
sanitarian vi registered	.00	0		42,026		43,585	
webmaster ii	1.00	43,164	1.00	54,546		55,593	
administrator i	1.00	54,913	1.00	61,249		62,427	
data base spec i	1.00	30,035	1.00	39,478		40,935	
management development spec	1.00	43,853	1.00	54,637		55,686	
research statistician iii	.00	0		39,478		40,935	
agency budget specialist ii	1.00	38,566	1.00	47,475	1.00	48,380	
agency grants specialist ii	.00	0		37,095	1.00	38,458	
pub affairs officer ii	.00	0	1.00	50,245		51,206	
sanitarian iv registered	1.00	20,179	.00	0		0	
exec assoc i	1.00	47 <b>,</b> 388	.00	0		0	
management associate	1.00	28,473	.00	0	.00	0	
admin aide	2.00	38,218	3.00	115,983		118,118	
office secy iii	.00	0	1.00	27,329	1.00	28,300	
TOTAL m00f0601*	31.00	1,493,673	35.00	2,013,279	35.00	2,068,751	
TOTAL m00f06 **	31.00	1,493,673	35.00	2,013,279	35.00	2,068,751	
m00i03 Western Maryland Center							
m00i0301 Services and Institution	•						
physician program manager iii	1.00	148,075	1.00	155,477	1.00	161,479	
prgm mgr senior ii	1.00	100,636	1.00	104,005	1.00	106,013	
dir nursing med	1.00	82,410	1.00	85,421	1.00	87,060	
asst supt ii state hospital	1.00	53,017	1.00	54,865	1.00	56,973	
physician clinical specialist	1.00	101,013	2.00	274,929	2.00	285,853	
physician clinical specialist	.50	29,800	.50	55,071	.50	57,271	
physician clinical staff	1.00	0	.00	0	.00	0	
asst dir of nursing med	2.00	141,759	2.00	147,320	2.00	150,124	
nurse practitioner/midwife ii	1.00	68,248	2.00	118,748	2.00	121,925	
nursing instructor	1.00	66,384	1.00	69,028	1.00	70,364	

### Classification Title Positions   Expenditure   Positions   Appropriation   Positions   Allowance   Symbol		FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
registered nurse manager med 5.0 249,488 4.00 259,395 4.00 264,407 registered nurse manager med 5.0 249,488 4.00 259,395 4.00 264,407 registered nurse quality imp me 1.00 65,125 1.00 67,718 1.00 57,661 nurse practitioner/midwife i 0.0 43,339 1.00 56,573 1.00 57,661 nurse practitioner/midwife i 1.00 22,786 0.0 0 0.00	Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
registered nurse manager med 5.0 249,488 4.00 259,395 4.00 264,407 registered nurse manager med 5.0 249,488 4.00 259,395 4.00 264,407 registered nurse quality imp me 1.00 65,125 1.00 67,718 1.00 57,661 nurse practitioner/midwife i 0.0 43,339 1.00 56,573 1.00 57,661 nurse practitioner/midwife i 1.00 22,786 0.0 0 0.00								
registered nurse manager med 5.0 249,488 4.00 259,395 4.00 264,407 registered nurse manager med 5.0 249,488 4.00 259,395 4.00 264,407 registered nurse quality imp me 1.00 65,125 1.00 67,718 1.00 57,661 nurse practitioner/midwife i 0.0 43,339 1.00 56,573 1.00 57,661 nurse practitioner/midwife i 1.00 22,786 0.0 0 0.00	mnning Hostorn Maryland Contor							
registered nurse manager med registered nurse part in the services chief i now sequentity imp me now sequentit	•	al Operation	•					
registered nurse quality imp me 1.00		•		4 00	250 705	/ 00	24/ /07	
fiscal services chief i	-		•		-		•	
nurse practitioner/midwife i 1.00 32,786 .00 0 0.00 0 0 0 0 0 0 0 0 0 0 0 0 0 0								
coccupational therapist supervis   1.00   62,783   1.00   65,274   1.00   65,595   hysical therapist supervisor   1.00   62,184   1.00   64,657   1.00   65,905   1.00   62,985   1.00   64,657   1.00   65,905   1.00   62,985   1.00   63,977   1.00   64,6402   1.00			· · · · · · · · · · · · · · · · · · ·				-	
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ph lab sci general lead physical therapist ii physical worker ii, health svcs physical worker ii, health svcs physical worker ii, health svcs physical therapy manager physical worker iii physical therapy manager physical worker iii physical therapy manager physical worker iii physical therapist ii physical worker iii physical worker ii physical therapist ii physical worker ii physical worker ii physical therapist ii physical worker ii phys	administrator i	1.00	53,561	1.00	55,686	1.00	56,755	
physical therapist ii 1.00 0 .00 0 .00 0 .00 0 .00 0 registered nurse 14.50 480,039 11.00 567,468 11.00 579,402 social worker ii, health svcs 1.00 51,079 1.00 53,099 1.00 54,118 activity therapy manager 1.00 50,197 1.00 52,186 1.00 53,185 admin officer iii 1.00 40,445 1.00 42,877 1.00 44,470 agency budget specialist ii 1.00 45,862 1.00 47,027 1.00 47,922 agency procurement specialist i 1.00 46,540 1.00 48,380 1.00 49,303 chaplain 1.00 47,867 1.00 50,245 1.00 51,206 maint supv ii lic .00 39,049 1.00 50,245 1.00 51,206 maint supv ii lic .00 39,049 1.00 48,380 1.00 49,303 registered dietitian iii 1.00 44,142 1.50 80,878 1.50 82,428 social worker i, health svcs 1.00 44,817 1.00 46,587 1.00 47,475 registered dietitian ii 1.00 32,999 .00 0.00 0 0 therapeutic recreator superviso 1.00 47,504 1.00 49,379 1.00 50,322 admin officer i 1.00 23,764 1.00 38,532 1.00 39,590 therapeutic recreator ii 2.00 75,987 2.00 79,916 2.00 81,394 therapeutic recreator i 1.00 27,785 1.00 35,564 1.00 36,863 respiratory care practitioner 1 1.00 49,693 1.00 55,686 1.00 52,680 data communications tech ii 1.00 49,693 1.00 47,547 1.00 48,455 respiratory care practitioner i 7.50 340,013 7.50 356,732 7.50 363,532 licensed practical nurse iii ad 6.00 225,067 6.00 257,590 6.00 263,010 licensed practical nurse iii ad 6.00 225,067 6.00 275,595 4.00 178,865	occupational therapist ii	1.00	98,671	2.00	111,371	2.00	113,509	
registered nurse 14.50 480,039 11.00 567,468 11.00 579,402 social worker ii, health svcs 1.00 51,079 1.00 53,099 1.00 54,118 activity therapy manager 1.00 50,197 1.00 52,186 1.00 53,185 admin officer iii 1.00 40,445 1.00 42,877 1.00 44,470 agency budget specialist ii 1.00 45,862 1.00 47,027 1.00 47,922 agency procurement specialist i 1.00 46,540 1.00 48,380 1.00 49,303 chaplain 1.00 47,867 1.00 49,769 1.00 50,720 computer info services spec ii 1.00 48,332 1.00 50,245 1.00 51,206 maint supv ii lic	ph lab sci general lead	1.00	49,646	1.00	51,612	1.00	52,600	
social worker ii, health svcs         1.00         51,079         1.00         53,099         1.00         54,118           activity therapy manager         1.00         50,197         1.00         52,186         1.00         53,185           admin officer iii         1.00         40,445         1.00         42,877         1.00         44,470           agency budget specialist ii         1.00         45,862         1.00         47,027         1.00         47,922           agency procurement specialist i         1.00         46,540         1.00         48,380         1.00         49,303           chaplain         1.00         47,867         1.00         49,769         1.00         50,720           computer info services spec ii         1.00         48,332         1.00         50,245         1.00         51,206           maint supv ii lic         .00         39,049         1.00         48,380         1.00         49,303           registered dietitian iii         1.00         44,817         1.00         46,587         1.00         47,475           registered dietitian ii         1.00         32,999         .00         0         .00         0           registered dietitian ii         1.00	physical therapist ii	1.00	0	.00	0	.00	0	
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admin officer iii	social worker ii, health svcs	1.00	51,079	1.00	53,099	1.00	54,118	
agency budget specialist ii 1.00 45,862 1.00 47,027 1.00 47,922 agency procurement specialist i 1.00 46,540 1.00 48,380 1.00 49,303 chaplain 1.00 47,867 1.00 49,769 1.00 50,720 computer info services spec ii 1.00 48,332 1.00 50,245 1.00 51,206 maint supv ii lic	activity therapy manager	1.00	50,197	1.00	52,186	1.00	53,185	
agency procurement specialist i 1.00 46,540 1.00 48,380 1.00 49,303 chaplain 1.00 47,867 1.00 49,769 1.00 50,720 computer info services spec ii 1.00 48,332 1.00 50,245 1.00 51,206 maint supv ii lic	admin officer iii	1.00	40,445	1.00	42,877	1.00	44,470	
chaplain       1.00       47,867       1.00       49,769       1.00       50,720         computer info services spec ii       1.00       48,332       1.00       50,245       1.00       51,206         maint supv ii lic       .00       39,049       1.00       48,380       1.00       49,303         registered dietitian iii       1.00       44,142       1.50       80,878       1.50       82,428         social worker i, health svcs       1.00       44,817       1.00       46,587       1.00       47,475         registered dietitian ii       1.00       32,999       .00       0       .00       0         therapeutic recreator superviso       1.00       47,504       1.00       49,379       1.00       50,322         admin officer i       1.00       0       .00       0       .00       0       0         food administrator i       1.00       23,764       1.00       38,532       1.00       39,590         therapeutic recreator ii       2.00       75,987       2.00       79,916       2.00       81,394         therapeutic recreator i       1.00       27,785       1.00       35,564       1.00       36,863         respiratory ca	agency budget specialist ii	1.00	45,862	1.00	47,027	1.00	47,922	
computer info services spec ii       1.00       48,332       1.00       50,245       1.00       51,206         maint supv ii lic       .00       39,049       1.00       48,380       1.00       49,303         registered dietitian iii       1.00       44,142       1.50       80,878       1.50       82,428         social worker i, health svcs       1.00       44,817       1.00       46,587       1.00       47,475         registered dietitian ii       1.00       32,999       .00       0       .00       0       0         therapeutic recreator superviso       1.00       47,504       1.00       49,379       1.00       50,322         admin officer i       1.00       0       .00       0       .00       0       0         food administrator i       1.00       23,764       1.00       38,532       1.00       39,590         therapeutic recreator ii       2.00       75,987       2.00       79,916       2.00       81,394         therapeutic recreator i       1.00       27,785       1.00       35,564       1.00       36,863         respiratory care practitioner s       1.00       49,693       1.00       51,691       1.00       56,755	agency procurement specialist i	1.00	46,540	1.00	48,380	1.00	49,303	
computer info services spec ii       1.00       48,332       1.00       50,245       1.00       51,206         maint supv ii lic       .00       39,049       1.00       48,380       1.00       49,303         registered dietitian iii       1.00       44,142       1.50       80,878       1.50       82,428         social worker i, health svcs       1.00       44,817       1.00       46,587       1.00       47,475         registered dietitian ii       1.00       32,999       .00       0       .00       0       0         therapeutic recreator superviso       1.00       47,504       1.00       49,379       1.00       50,322         admin officer i       1.00       0       .00       0       .00       0       0         food administrator i       1.00       23,764       1.00       38,532       1.00       39,590         therapeutic recreator ii       2.00       75,987       2.00       79,916       2.00       81,394         therapeutic recreator i       1.00       27,785       1.00       35,564       1.00       36,863         respiratory care practitioner s       1.00       49,693       1.00       51,691       1.00       52,680	chaplain	1.00	47,867	1.00	49,769	1.00	50,720	
maint supv ii lic       .00       39,049       1.00       48,380       1.00       49,303         registered dietitian iii       1.00       44,142       1.50       80,878       1.50       82,428         social worker i, health svcs       1.00       44,817       1.00       46,587       1.00       47,475         registered dietitian ii       1.00       32,999       .00       0       .00       0       0         therapeutic recreator superviso       1.00       47,504       1.00       49,379       1.00       50,322         admin officer i       1.00       0       .00       0       .00       0       0         food administrator i       1.00       23,764       1.00       38,532       1.00       39,590         therapeutic recreator ii       2.00       75,987       2.00       79,916       2.00       81,394         therapeutic recreator i       1.00       27,785       1.00       35,564       1.00       36,863         respiratory care practitioner s       1.00       53,561       1.00       55,686       1.00       56,755         respiratory care practitioner l       1.00       49,693       1.00       47,547       1.00       48,455	computer info services spec ii	1.00	48,332	1.00	50,245	1.00		
registered dietitian iii 1.00 44,142 1.50 80,878 1.50 82,428 social worker i, health svcs 1.00 44,817 1.00 46,587 1.00 47,475 registered dietitian ii 1.00 32,999 .00 0 .00 0 .00 0 therapeutic recreator superviso 1.00 47,504 1.00 49,379 1.00 50,322 admin officer i 1.00 0 .00 0 .00 0 .00 0 food administrator i 1.00 23,764 1.00 38,532 1.00 39,590 therapeutic recreator ii 2.00 75,987 2.00 79,916 2.00 81,394 therapeutic recreator i 1.00 27,785 1.00 35,564 1.00 36,863 respiratory care practitioner s 1.00 53,561 1.00 55,686 1.00 56,755 respiratory care practitioner l 1.00 49,693 1.00 51,691 1.00 52,680 data communications tech ii 1.00 45,742 1.00 47,547 1.00 48,455 respiratory care practitioner i 7.50 340,013 7.50 356,732 7.50 363,532 licensed practical nurse iii ad 6.00 225,067 6.00 257,590 6.00 263,010 licensed practical nurse iii ld 3.00 135,234 4.00 175,595 4.00 178,865	maint supv ii lic	.00	39,049	1.00	48,380	1.00		
social worker i, health svcs       1.00       44,817       1.00       46,587       1.00       47,475         registered dietitian ii       1.00       32,999       .00       0       .00       0         therapeutic recreator superviso       1.00       47,504       1.00       49,379       1.00       50,322         admin officer i       1.00       0       .00       0       .00       0       0         food administrator i       1.00       23,764       1.00       38,532       1.00       39,590         therapeutic recreator ii       2.00       75,987       2.00       79,916       2.00       81,394         therapeutic recreator i       1.00       27,785       1.00       35,564       1.00       36,863         respiratory care practitioner s       1.00       53,561       1.00       55,686       1.00       56,755         respiratory care practitioner l       1.00       49,693       1.00       51,691       1.00       52,680         data communications tech ii       1.00       45,742       1.00       47,547       1.00       48,455         respiratory care practitioner i       7.50       340,013       7.50       356,732       7.50       363,532 <td>registered dietitian iii</td> <td>1.00</td> <td>44,142</td> <td>1.50</td> <td>80,878</td> <td>1.50</td> <td></td> <td></td>	registered dietitian iii	1.00	44,142	1.50	80,878	1.50		
therapeutic recreator superviso 1.00 47,504 1.00 49,379 1.00 50,322 admin officer i 1.00 0 .00 0 .00 0 0 0 0 0 0 0 0 0 0 0	social worker i, health svcs	1.00	44,817	1.00	46,587	1.00		
therapeutic recreator superviso 1.00 47,504 1.00 49,379 1.00 50,322 admin officer i 1.00 0 .00 0 .00 0 .00 0 food administrator i 1.00 23,764 1.00 38,532 1.00 39,590 therapeutic recreator ii 2.00 75,987 2.00 79,916 2.00 81,394 therapeutic recreator i 1.00 27,785 1.00 35,564 1.00 36,863 respiratory care practitioner s 1.00 53,561 1.00 55,686 1.00 56,755 respiratory care practitioner l 1.00 49,693 1.00 51,691 1.00 52,680 data communications tech ii 1.00 45,742 1.00 47,547 1.00 48,455 respiratory care practitioner i 7.50 340,013 7.50 356,732 7.50 363,532 licensed practical nurse iii ad 6.00 225,067 6.00 257,590 6.00 263,010 licensed practical nurse iii ld 3.00 135,234 4.00 175,595 4.00 178,865		1.00	32,999	.00	0	.00	<del>-</del>	
admin officer i 1.00 0 .00 0 .00 0 .00 0 food administrator i 1.00 23,764 1.00 38,532 1.00 39,590 therapeutic recreator ii 2.00 75,987 2.00 79,916 2.00 81,394 therapeutic recreator i 1.00 27,785 1.00 35,564 1.00 36,863 respiratory care practitioner s 1.00 53,561 1.00 55,686 1.00 56,755 respiratory care practitioner l 1.00 49,693 1.00 51,691 1.00 52,680 data communications tech ii 1.00 45,742 1.00 47,547 1.00 48,455 respiratory care practitioner i 7.50 340,013 7.50 356,732 7.50 363,532 licensed practical nurse iii ad 6.00 225,067 6.00 257,590 6.00 263,010 licensed practical nurse iii ld 3.00 135,234 4.00 175,595 4.00 178,865		1.00	47,504	1.00	49,379	1.00	50,322	
food administrator i       1.00       23,764       1.00       38,532       1.00       39,590         therapeutic recreator ii       2.00       75,987       2.00       79,916       2.00       81,394         therapeutic recreator i       1.00       27,785       1.00       35,564       1.00       36,863         respiratory care practitioner s       1.00       53,561       1.00       55,686       1.00       56,755         respiratory care practitioner l       1.00       49,693       1.00       51,691       1.00       52,680         data communications tech ii       1.00       45,742       1.00       47,547       1.00       48,455         respiratory care practitioner i       7.50       340,013       7.50       356,732       7.50       363,532         licensed practical nurse iii ad       6.00       225,067       6.00       257,590       6.00       263,010         licensed practical nurse iii ld       3.00       135,234       4.00       175,595       4.00       178,865	admin officer i	1.00		.00		.00		
therapeutic recreator ii 2.00 75,987 2.00 79,916 2.00 81,394 therapeutic recreator i 1.00 27,785 1.00 35,564 1.00 36,863 respiratory care practitioner s 1.00 53,561 1.00 55,686 1.00 56,755 respiratory care practitioner l 1.00 49,693 1.00 51,691 1.00 52,680 data communications tech ii 1.00 45,742 1.00 47,547 1.00 48,455 respiratory care practitioner i 7.50 340,013 7.50 356,732 7.50 363,532 licensed practical nurse iii ad 6.00 225,067 6.00 257,590 6.00 263,010 licensed practical nurse iii ld 3.00 135,234 4.00 175,595 4.00 178,865	food administrator i	1.00	23,764	1.00	38.532		39.590	
therapeutic recreator i 1.00 27,785 1.00 35,564 1.00 36,863 respiratory care practitioner s 1.00 53,561 1.00 55,686 1.00 56,755 respiratory care practitioner l 1.00 49,693 1.00 51,691 1.00 52,680 data communications tech ii 1.00 45,742 1.00 47,547 1.00 48,455 respiratory care practitioner i 7.50 340,013 7.50 356,732 7.50 363,532 licensed practical nurse iii ad 6.00 225,067 6.00 257,590 6.00 263,010 licensed practical nurse iii ld 3.00 135,234 4.00 175,595 4.00 178,865								
respiratory care practitioner s 1.00 53,561 1.00 55,686 1.00 56,755 respiratory care practitioner l 1.00 49,693 1.00 51,691 1.00 52,680 data communications tech ii 1.00 45,742 1.00 47,547 1.00 48,455 respiratory care practitioner i 7.50 340,013 7.50 356,732 7.50 363,532 licensed practical nurse iii ad 6.00 225,067 6.00 257,590 6.00 263,010 licensed practical nurse iii ld 3.00 135,234 4.00 175,595 4.00 178,865	•							
respiratory care practitioner l 1.00 49,693 1.00 51,691 1.00 52,680 data communications tech ii 1.00 45,742 1.00 47,547 1.00 48,455 respiratory care practitioner i 7.50 340,013 7.50 356,732 7.50 363,532 licensed practical nurse iii ad 6.00 225,067 6.00 257,590 6.00 263,010 licensed practical nurse iii ld 3.00 135,234 4.00 175,595 4.00 178,865	•							
data communications tech ii       1.00       45,742       1.00       47,547       1.00       48,455         respiratory care practitioner i       7.50       340,013       7.50       356,732       7.50       363,532         licensed practical nurse iii ad       6.00       225,067       6.00       257,590       6.00       263,010         licensed practical nurse iii ld       3.00       135,234       4.00       175,595       4.00       178,865								
respiratory care practitioner i       7.50       340,013       7.50       356,732       7.50       363,532         licensed practical nurse iii ad       6.00       225,067       6.00       257,590       6.00       263,010         licensed practical nurse iii ld       3.00       135,234       4.00       175,595       4.00       178,865								
licensed practical nurse iii ad 6.00 225,067 6.00 257,590 6.00 263,010 licensed practical nurse iii ld 3.00 135,234 4.00 175,595 4.00 178,865								
licensed practical nurse iii ld 3.00 135,234 4.00 175,595 4.00 178,865	· · · ·				•			
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Creensed practical finise 11 0.30 100,170 3.30 217,313 3.30 224,515	licensed practical nurse ii	6.50	186,796	5.50	219,975	5.50	224,315	

	FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00i03 Western Maryland Center							
m00i0301 Services and Institution	al Operation	ns					
respiratory care practitioner i	•	35,014	2.00	70,134	2.00	71,970	
dialysis serv tech ii	1.00	34,493		36,258		36,921	
licensed practical nurse i	2.00	41,364		0		0	
radiologic technologist supv	1.00	35,355		36,921		37,598	
occupational therapy asst ii	1.00	34,197		36,311		36,976	
physical therapy assistant ii	1.00	24,474		27,329		28,300	
services supervisor i	1.00	2,169		27,329		28,300	
volunteer activities coord ii	1.00	36,953		38,698		39,411	
ph lab technician iii	1.00	6,048		0		0	
ph lab technician ii	.00	14,403		32,979		33,577	
police officer iii	1.00	44,117		50,052		51,005	
agency hith and safety spec i	.00	10,110		35,766		36,418	
fiscal accounts technician ii	1.00	35,029 <sup>-</sup>		36,586		37,256	
hith records tech supv	1.00	35,686		37,256		37,940	
personnel associate ii	1.00	38,809		40,444		41,192	
agency procurement associate ii	.50	18,206		19,000		19,349	
personnel associate i	2.00	72,825		76,000		77,396	
direct care asst ii	7.00	202,078		219,137		223,093	
geriatric nursing assistant ii	44.50	1,035,411		1,134,385		1,155,575	
geriatric nursing assistant i	10.00	279,936		418,374		429,060	
direct care trainee	8.00	128,050	13.00	292,782	13.00	302,900	
hlth records prgm mgr	1.00	42,026	1.00	43,727	1.00	44,541	
management associate	1.00	43,705	1.00	45,436	1.00	46,291	
admin aide	1.00	60,818	2.00	80,888	2.00	82,384	
office supervisor	1.00	36,356	1.00	37,940	1.00	38,638	
office secy iii	2.00	54,224	1.00	37,315	1.00	38,000	
fiscal accounts clerk ii	1.00	34,171	1.00	35,714	1.00	36,368	
office secy ii	7.00	224,371	8.00	270,270	8.00	275,185	
office services clerk lead	1.00	27,855	1.00	35,714	1.00	36,368	
office secy i	1.00	16,561	.00	0	.00	0	
office services clerk	7.00	190,174	7.00	214,488	7.00	219,308	
cook ii	4.50	135,574	5.50	156,920	5.50	160,091	
office clerk i	.00	24,051	6.00	177,337	6.00	180,520	
maint chief iii lic	1.00	13,139	.00	0	.00	0	
electrician high voltage	1.00	38,449	1.00	40,074	1.00	40,814	
automotive services mechanic	1.00	33,183	1.00	34,707	1.00	35,340	
stationary engineer 1st grade	5.00	161,063	5.00	184,958	5.00	188,349	
carpenter trim	1.00	33,236	1.00	34,756	1.00	35,390	
painter	1.00	33,544	1.00	35,073	1.00	35,714	
plumber	1.00	32,202	1.00	33,831	1.00	34,446	
stationary engineer 2nd grade	.00	3,398	.00	0	.00	0	
food service supv ii	4.00	92,769	3.00	97,854	3.00	99,629	
maint asst	1.00	28,291	1.00	29,715	1.00	30,249	
patient/client driver	1.00	32,421	1.00	29,979	1.00	30,518	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00i03 Western Maryland Center							
m00i0301 Services and Institution	al Operations	<b>.</b>					
ph lab assistant iii	.00	4,327	1.00	27,442	1.00	27,930	
building services worker i	1.00	27,875		64,723		66,945	
building services worker ii	16.00	369,363		358,622		366,889	
cook i	1.00	6,308		0		0	
custom sewer ii	1.00	26,826		28,219		28,722	
food service worker ii	19.00	460,863		342,878		349,314	
linen service worker ii	2.00	53,652		56,438		57,444	
ph lab assistant ii	1.00	20,957		0 0		0	
stock clerk ii	2.00	49,555		52,260		5 <b>3,</b> 181	
Stock Clerk II	2.00	47,JJJ	2.00	52,200	2.00		
TOTAL m00i0301*	294.50	10,325,470	293.00	11,803,619	293.00	12,056,408	
TOTAL m00i03 **	294.50	10,325,470		11,803,619		12,056,408	
m00i04 Deer's Head Center	al Omanations						
m00i0401 Services and Institution	•		1 00	128,108	1 00	177 3/1	
physician program manager iii	1.00	126,625		-		133,241	
prgm mgr senior ii	1.00	94,038		97,283		99,158	
dir nursing med	1.00	69,926		90,434		92,171	
asst supt ii state hospital	1.00	68,211		70,927		72,285	
therapy services mgr i	1.00	62,086		64,551		65,798	
physician clinical specialist	1.00	84,252		118,942		123,700	
physician clinical staff	1.00	83,269		115,010		119,429	
asst dir of nursing med	2.00	99,832		50,893		52,842	
clinical nurse specialist psych		67,025		69,689		71,039	
computer network spec supr	.00	6,373		56,502		58,120	
nurse practitioner/midwife ii	.00	30,906		47,709		49,530	
nursing instructor	1.00	39,722		55,437		57,567	
registered nurse manager med	9.00	507,315		587,304		598,651	
registered nurse quality imp me		127,296		132,356		134,915	
social work manager, health svc		61,494		63,940		65 <b>,</b> 175	
registered nurse supv med	4.00	257,583		354,453		362,103	
computer network spec ii	1.00	29,496	.00	0	.00	0	
fiscal services officer ii	1.00	42,243	1.00	44,395	1.00	46,058	
personnel administrator i	1.00	52,968	1.00	55,070		56,126	
ph lab sci supervisor	1.00	54,502	1.00	56,659	1.00	57,749	
physical therapist iii lead	.80	38,093	.80	52,805	.80	53,824	
registered nurse charge med	17.50	917,140	18.00	1,020,115	18.00	1,040,093	
social work supv health svcs	1.00	0	.00	0	.00	0	
administrator i	1.00	47,354	1.00	49,224	1.00	50,164	
occupational therapist ii	1.00	57,502	1.00	60,093	1.00	61,249	
ph lab sci general lead	1.00	42,687		44,846		46,532	
physical therapist ii	1.00	13,547		39,478		40,935	
prgm admin i hlth services	1.00	52,553		54,637	1.00	55,686	
registered nurse	16.00	586,929		655,645		672,562	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00i04 Deer's Head Center							
m00i0401 Services and Institution	•						
social worker ii, health svcs	.00	50,977		59,521	1.00	60,665	
activity therapy manager	1.00	50,197		52,186	1.00	53,185	
agency procurement specialist i	1.00	41,205	1.00	43,674	1.00	44,884	
computer info services spec ii	1.00	18,017		37,095	1.00	38,458	
maint supv ii non lic	1.00	37,558		39,873	1.00	41,345	
ph lab sci general iii	1.00	24,963	1.00	37,095	1.00	38,458	
coord spec prgms hlth serv iii	1.00	47,056	1.00	48,917	1.00	49,851	
registered dietitian ii	2.00	73,373	2.00	96,592	2.00	98,434	
therapeutic recreator ii	2.00	87,426	2.00	90,896	2.00	92,609	
volunteer activities coord iii	1.00	17,493	.00	0	.00	0	
laundry manager i	1.00	32,536	1.00	34,651	1.00	35,284	
respiratory care practitioner s	1.00	50,949	1.00	53,099	1.00	54,118	
respiratory care practitioner i	1.50	48,501	1.00	44,951	1.00	45,788	
licensed practical nurse iii ad	3.50	107,133	3.50	144,742	3.50	148,027	
licensed practical nurse iii ld	8.00	263,940	7.00	287,494	7.00	294,023	
dialysis serv chief	1.00	41,373	1.00	43,060	1.00	43,861	
licensed practical nurse ii	7.00	183,568	10.00	361,520	10.00	370,079	
dialysis serv tech ii	5.00	224,353	7.00	245,903	7.00	251,505	
licensed practical nurse i	4.50	69,719		71,214	2.00	72,516	
obs-dialysis serv tech ii	1.00	38,449	1.00	40,074	1.00	40,814	
volunteer activities coord ii	.00	12,752	1.00	39,411	1.00	40,137	
dialysis serv tech i	2.00	51,406	2.00	57,186	2.00	59,228	
occupational therapy asst i	1.00	32,029	1.00	33,526	1.00	34,136	
dialysis serv tech trainee	2.00	17,843	.50	14,575	.50	14,836	
police officer ii	1.00	9,703	.00	0	.00	. 0	
building security officer ii	1.00	46,633	3.00	77,597	3.00	79,748	
building security officer i	1.00	18,731	.00	0	.00	0	
fiscal accounts technician supv	.00	18,176	2.00	86,800	2.00	88,413	
personnel associate iii	1.00	37,463	1.00	40,015	1.00	40,754	
agency procurement associate le	1.00	37,386	1.00	38,994	1.00	39,712	
fiscal accounts technician ii	1.00	35,939	.00	0	.00	0	
obs-contract services asst ii	1.00	30,829	1.00	29,026	1.00	30,066	
personnel associate ii	1.00	19,702	.00	0	.00	0	
fiscal accounts technician i	.00	43,419	3.00	113,763	3.00	115,853	
hlth records reviewer	1.00	35,741	1.00	37,315	1.00	38,000	
activity therapy associate iii	1.00	32,029	1.00	33,526	1.00	34,136	
hlth records tech ii	3.00	102,767	2.00	71,752	2.00	73,065	
hlth records tech i	1.00	26,252	.50	13,223	.50	13,691	
direct care asst ii	4.50	131,620	4.50	129,629	4.50	132,575	
geriatric nursing assistant ii	58.00	1,323,171	59.50	1,583,672	59.50	1,626,403	
hlth records tech tr	.50	14,832	1.00	24,076	1.00	24,917	
direct care asst i	1.00	4,011	1.00	22,316	1.00	23,085	
geriatric nursing assistant i	4.50	22,180	2.00	43,892	2.00	45,402	
direct care trainee	.00	9,007	1.00	20,710	1.00	21,416	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00i04 Deer's Head Center							
m00i0401 Services and Institution	nal Operation	s					
management associate	1.00	43,294	1.00	45,021	1.00	45,864	
fiscal accounts clerk superviso		25,436		0		0	
admin aide	2.00	75,835		79,068		80,526	
office secy iii	4.00	126,260		146,152		148,829	
fiscal accounts clerk ii	5.00	118,142		95,368		97,543	
office secy ii	2.00	47,611		81,609		84,229	
office services clerk	1.00	23,779		25,547		26,446	
supply officer iii	1.00	29,798		31,253		31,817	
telephone operator supr	1.00	28,250		29,672		30,204	
cook ii	3.00	65,753		79,559		81,369	
telephone operator ii	1.00	27,030		28,428		28,935	
maint chief iii non lic	.00	24,743		42,276		43,060	
automotive services mechanic	1.00	29,384	1.00	31,451	1.00	32,586	
refrigeration mechanic	1.00	15,426	.00	0	.00	0	
carpenter trim	1.00	35,797	1.00	37,368	1.00	38,054	
chf steward/stewardess	.00	24,782	1.00	31,206	1.00	31,769	
electrician	2.00	62,036	2.00	65,515	2.00	66,969	
painter	1.00	33,856	1.00	35,390	1.00	36,038	
steam fitter	2.00	69,955	2.00	73,071	2.00	74,408	
housekeeping supv iv	1.00	34,811	1.00	36,368	1.00	37,033	
food service supv ii	2.00	62,172	2.00	65,132	2.00	66,313	
housekeeping supv iii	.00	25,488	1.00	29,364		29,891	
food service supv i	1.00	23,173		24,917	1.00	25 <b>,79</b> 1	
housekeeping supv ii	1.00	2,375	.00	0	.00	0	
linen service supv	1.00	28,551		29,979	1.00	30,518	
patient/client driver	1.00	29,005		30,518		31,067	
building services worker i	.00	703		20,710		21,416	
building services worker ii	16.00	370,788		380,355		389,783	
food service worker i	.50	38,135		41,766		43,192	
food service worker ii	10.50	178,767		196,454		201,380	
linen service worker i	1.00	13,541		0		0	
linen service worker ii	7.00	163,848	8.00	202,222	8.00	206,871	
TOTAL m00i0401*	275.30	9,221,898		10,595,805		10,848,080	
TOTAL m00i04 **	275.30	9,221,898	275.30	10,595,805	275.30	10,848,080	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00j02 Laboratories Administra	tion						
m00j0201 Laboratory Services							
exec v	1.00	96,103	1.00	97,503	1.00	97,503	
prgm mgr iv	1.00	77,039	1.00	79,935	1.00	81,464	
prgm mgr iii	1.00	77,161	1.00	80,066	1.00	81,596	
prgm mgr ii	.00	300,700	5.00	341,946	4.00	296,610	Abolish
fiscal services administrator	i 1.00	66,384	1.00	69,028	1.00	70,364	
prgm admin iv hlth services	1.00	145	1.00	47,709	1.00	49,530	
prgm mgr i	1.00	67,668	1.00	70,364	1.00	71,717	
dp programmer analyst supervis	o 1.00	0	1.00	47,709	1.00	49,530	
ph lab sci vi biochemistry	1.00	788	.00	0	.00	0	
ph lab sci vi chemistry	1.00	918	.00	0	.00	0	
ph lab sci vi microbiology	3.00	1,872	.00	0	.00	0	
ph lab principal sci developme		60,125	1.00	65,274	1.00	66,535	
ph lab sci manager	1.00	122,841	3.00	173,461	3.00	177,624	
pharmacist iii	1.00	27,853	1.00	70,468	1.00	71,822	
agency procurement specialist		23,745	1.00	53,519	1.00	54,546	
computer network spec ii	1.00	56,078	2.00	107,936	2.00	110,471	
dp programmer analyst ii	2.00	57,156	1.00	59,427		60,570	
obs-ph lab scientist v	1.00	57,705	1.00	59,993	1.00	61,147	
ph lab sci developmental ii	1.00	75,360	2.00	112,274	2.00	114,431	
ph lab sci supervisor	20.00	874,990	18.00	1,031,904	18.00	1,053,260	
pharmacist ii	4.00	147,464	5.00	258,134	5.00	264,601	
webmaster ii	.00	0	.00	0	.00	0	
administrator i	1.00 1.00	54,850 56,706	1.00 1.00	55,686 58,959	1.00 1.00	56,755 60,093	
administrator i computer network spec i	1.00	41,809	.00	96,959	.00	00,093	
dp programmer analyst i	.00	31,529	1.00	51,123	1.00	52,101	
ph lab sci developmental i	1.00	30,971	.00	01,123	.00	J2,101 0	
ph lab sci general lead	27.00	1,444,657		1,507,931	29.00	1,540,202	
admin officer iii	1.00	27,177	.00	0	.00	0	
obs-ph lab scientist iv	1.00	50,197	1.00	52,186	1.00	53,185	
ph lab sci general iii	72.00	2,859,901	73.00	3,376,367	72.00	3,417,048	Aholish
admin officer ii	1.00	43,230	1.00	44,951	1.00	45,788	
ph lab sci general ii	16.00	592,369	17.00	682,943	17.00	702,187	
admin officer i	.00	19,578	1.00	39,590	1.00	40,320	
ph lab sci general i	12.00	303,773	8.00	286,000	8.00	295,736	
admin spec iii	1.00	41,764	1.00	43,456	1.00	44,265	
admin spec ii	1.00	38,091	1.00	39,712	1.00	40,444	
computer user support spec ii	.00	6,683	1.00	38,228	1.00	38,932	
computer user support spec i	.00	23,270	.00	0	.00	0	
ph lab technician lead	8.00	280,723	8.00	293,200	8.00	298,574	
ph lab technician iii	23.00	728,791	22.00	732,168	22.00	746,957	
fiscal accounts technician ii	1.00	38,449	1.00	29,026	1.00	30,066	
fiscal accounts clerk manager	1.00	44,466	1.00	46,223	1.00	47,102	
fiscal accounts clerk supervise	0 1.00	36,981	1.00	38,580	1.00	39,290	

Olassification Title	FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
00:03							
m00j02 Laboratories Administrat m00j0201 Laboratory Services	ion						
admin aide	2.00	71,217	2.00	74,680	2.00	76,051	
office supervisor	2.00	71,399	2.00	74,547		75,915	
fiscal accounts clerk, lead	1.00	20,325	.00	0	.00	0	
office secy iii	8.00	240,346	8.00	281,875	8.00	287,506	
fiscal accounts clerk ii	1.00	32,325	1.00	33,831	1.00	34,446	
office secy ii	3.00	93,278	3.00	97,494	3.00	99,714	
office services clerk lead	2.00	68,980	2.00	72,076	2.00	73,394	
office services clerk	23.00	5 <b>7</b> 3,328	22.00	662,682	22.00	678,210	
office clerk ii	.50	0	.50	11,436	.50	11,832	
maint chief ii non lic	1.00	13,158	.00	0	.00	0	
ph lab assistant lead	2.00	55,476	2.00	58,300	2.00	59,344	
obs-lab asst iii	1.00	29,079	1.00	30,518	1.00	31,067	
ph lab assistant iii	9.00	242,440	9.00	256,050	9.00	261,055	
building services worker ii	1.00	23,213	1.00	24,534	1.00	24,962	
ph lab assistant i	1.50	26,452	1.00	23,708	1.00	24,324	
ph lab assistant ii	1.50	25,868	1.00	27,242	1.00	27,726	
TOTAL m00j0201*	272.50	10,574,944	271.50	11,971,952	269.50	12,147,912	
TOTAL m00j02 **	272.50	10,574,944	271.50	11,971,952	269.50	12,147,912	
m00k02 Alcohol and Drug Abuse A							
m00k0201 Alcohol and Drug Abuse A							
spec asst to the sec for drug p	1.00	116,880	1.00	118,280	1.00	118,280	
prgm mgr senior i	1.00	82,280	1.00	85,282	1.00	86,918	
prgm mgr iii	3.00	216,695	3.00	225,612	3.00	229,936	
admin prog mgr ii	.00	27,564	1.00	71,605	1.00	72,965	
admin prog mgr i	1.00	42,946	.00	0	.00	0	
physician program specialist	1.00	134,943	1.00	141,728	1.00	147,302	
webmaster supr	.00	30,788	1.00	59,803	1.00	60,956	
dp functional analyst superviso		1,682	1.00	45 <b>,</b> 59 <b>3</b>	1.00	47,317	BPW(1)
accountant supervisor i	1.00	58,816	1.00	61,147	1.00	62,328	
administrator ii	2.00	117,632	2.00	122,294	2.00	124,656	
agency grants specialist superv		57,705	1.00	59,993	1.00	61,147	
computer network spec ii	1.00	35,449	1.00	42,026	1.00	43,585	
obs-addictns prgm spec iv preve		58,256	1.00	60,570	1.00	61,738	
prgm admin ii addctn	6.00	347,800	8.00	445,792	8.00	455,268	
research statistician iv	2.00	116,521	2.00	121,140	2.00	123,475	
webmaster ii	1.00	37,465	1.00	55,070	1.00	56,126	
administrator i	1.00	51,079	1.00	53,099	1.00	54,118	
agency grants specialist, lead	.00	23,362	1.00	52,101	1.00	53,099	
dp functional analyst ii	1.00	0	.00	0	.00	0	
webmaster i	1.00	42,506	.00	0	.00	0	
admin officer iii	4.00	74,205	3.00	131,014	3.00	134,548	BPW(2)
agency grants specialist ii	2.50	42,815	2.50	105,896	2.50	108,997	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
•••••				**			
m00k02 Alcohol and Drug Abuse							
m00k0201 Alcohol and Drug Abuse							
agency procurement specialist		50,677		52,680		53,689	
coord spec prgms hlth serv iv		214,249		423,235		434,563	
research statistician ii	1.00	50,677	1.00	52,680		53,689	
admin officer ii	7.00	144,025		435,773	10.00	446,361	BPW(6)
dp functional analyst trainee	.00	0	1.00	34,870	1.00	36,142	BPW(1)
admin spec iii	4.50	42,834	2.50	102,300	2.50	104,191	BPW(3)
income maint spec ii	.00	0	1.00	29,026	.00	0	Abolish
computer user support spec ii	1.00	43,128	1.00	47,248	1.00	48,146	
admin aide	1.00	38,091	1.00	39,712	1.00	40,444	
office secy iii	2.00	68,733	2.00	71,823	2.00	73,137	
office secy ii	1.00	15,512	1.00	29,594	1.00	30,655	
TOTAL m00k0201*	64.00	2,385,315	65.00	3,376,986	64.00	3,423,776	
TOTAL m00k02 **	64.00	2,385,315		3,376,986		3,423,776	
m00l01 Mental Hygiene Administ m00l0101 Program Direction							
physician administration direc		172,825		181,237		188,249	
physician program manager iv	.00	109,053		165,939		172,614	
physician program manager iii	2.00	206,899	1.00	155,477	1.00	161,479	
physician program manager i	.50	61,787	.50	66,803	.50	69,376	
prgm mgr senior ii	1.00	201	1.00	66,024	1.00	68,578	
prgm mgr senior i	3.00	318,563	4.00	373,528	4.00	380,716	
admin prog mgr iv	1.00	4,331	.00	0	.00	0	
administrator vii	.00	0	1.00	86,232	1.00	87,887	
asst attorney general vi	.60	49,926	.60	51,739	.60	52,732	
dir nursing psych	1.00	45,022	.00	0	.00	0	
nursing program conslt/admin i	i 2.00	153,585	2.00	159,375	2.00	162,419	
nursing program conslt/admin i	i 1.00	13,795	1.00	54,301	1.00	56,385	
prgm mgr iii	3.00	181,206	3.00	235,081	3.00	239,591	
nursing program conslt/admin i	.00	0	2.00	95,418	2.00	99,060	
administrator iii	2.00	62,184	1.00	64,657	1.00	65,905	
administrator iii	.00	65,230	1.00	67,821	1.00	69,132	
physician clinical specialist	.80	109,881	.80	115,454	.80	119,907	
accountant manager iii	1.00	71,449	1.00	74,241	1.00	75,654	
accountant manager i	1.00	67 <b>,</b> 025	1.00	69,689	1.00	71,039	
administrator iv	1.00	52,322	1.00	59,803	1.00	60,956	
psychologist ii	1.00	68,322	1.00	71,039	1.00	72,395	
social work manager, health sve		10,614	.00	0	.00	0	
hlth planning dev admin i	1.00	60,429	1.00	62,827	1.00	64,039	
social work prgm admin, health	.00	13,760	1.00	64,039	1.00	65,274	
accountant supervisor i	2.00	57,156	2.00	101,453	2.00	104,155	
administrator ii	2.00	123,653	3.00	179,434	3.00	182,891	
administrator ii	1.00	58,256	1.00	60,570	1.00	61,738	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00l01 Mental Hygiene Administr	ation						
m00l0101 Program Direction	461011						
agency grants specialist superv	1.00	115	1.00	42,026	1.00	43,585	
agency procurement specialist s		15,390		59,993		61,147	
computer info services spec sup		33,442		. 0		0	
computer network spec ii	1.00	50,995		107,049	2.00	109,103	
prgm admin ii mental hlth	4.80	248,560		286,720	4.80	292,242	
social work supv health svcs	4.00	212,113	4.00	197,370		202,668	
administrator i	.00	7,094		54,118		55,156	
agency grants specialist, lead	1.00	48,654		. 0		0	
agency procurement specialist l	1.00	40,148	.00	0	.00	0	
prgm admin i mental hlth	1.00	50,361		92,197	2.00	95,248	
research statistician iii	1.00	49,180	1.00	51,123	1.00	52,101	
social worker ii, health svcs	5.00	205,519		263,280	5.00	269,033	
admin officer iii	2.00	97,046	2.00	88,786	2.00	91,138	
agency grants specialist ii	1.00	46,540	1.00	48,380	1.00	49,303	
agency procurement specialist i	1.00	43,713	.00	. 0	.00	. 0	
computer info services spec ii	1.00	50,677	1.00	52,680	1.00	53,689	
coord spec prgms hith serv iv m	4.00	186,714	3.00	158,040	3.00	161,067	
hlth planner iii	1.00	46,104	1.00	47,922	1.00	48,837	
admin officer ii	2.00	95,008	2.00	98,758	2.00	100,644	
coord spec prgms hlth serv iii	.60	23,762	1.60	60,159	1.60	61,899	
admin officer i	1.00	34,521	1.00	40,688	1.00	41,443	
admin spec ii	1.00	38,449	1.00	40,074	1.00	40,814	
business manager ii	1.00	31,852	1.00	39,478	1.00	40,935	
fiscal accounts technician ii	1.00	6,215	1.00	29,026	.00	0	Abolish
fiscal accounts technician i	1.00	35,042	1.00	38,000	1.00	38,698	
management associate	1.00	61,546	2.00	88,429	2.00	90,081	
admin aide	2.00	78,863	3.00	109,552	3.00	112,080	
office secy iii	5.00	138,727	4.00	144,994	4.00	147,932	
office secy ii	3.00	102,145	3.00	107,466	3.00	109,433	
office services clerk lead	1.00	30,410	1.00	32,056	1.00	32,636	
office secy i	1.00	32,374	1.00	33,879	1.00	34,496	
office services clerk	2.00	55,599	2.00	62,381	2.00	63,507	
office clerk assistant	.85	18,917	.85	20,496	.85	20,854	
TOTAL m00l0101*	84.15	4,353,269	88.15	5,177,301	87.15	5,271,940	
m00l0102 Community Services							
exec aide v	1.00	52,937	1.00	103,021	1.00	105,009	
administrator iv	2.00	0	2.00	95,418	2.00	99,060	BPW(2)
prgm mgr i	.00	0	.00	0	.00	0	, ,
hlth policy analyst ii	2.00	0	2.00	84,052	2.00	87,170	BPW(2)
research statistician iv	1.00	0	1.00	42,026	1.00	43,585	
comm hlth educator iii	1.00	0	1.00	39,478	1.00	40,935	
social worker ii, health svcs	.00	0	.00	0	.00	0	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
		••••					
m00l0102 Community Services							
agency grants specialist ii	1.00	0	1.00	37,095	1.00	38,458	BPW(1)
coord spec prgms hlth serv iv m	4.50	50,197	4.50	182,019	4.50	187,788	BPW(3.5)
admin aide	1.00	0	1.00	32,853	1.00	34,044	BPW(1)
admin aide	.00	0	.00	0	.00	0	
TOTAL m0010102*	13.50	103,134	13.50	615,962	13.50	636,049	
m00l0106 "Old Program"							
administrator iv	.00	5,075	.00	0	.00	0	
admin officer i	.00	3,445	.00	0	.00	0	
TOTAL m00l0106*	.00	8,520	.00	0	.00	0	
TOTAL mOOLO1 **	97.65	4,464,923		5,793,263		5,907,989	
m00l03 Walter P. Carter Communi	ty Mental He	ealth Center					
m00l0301 Services and Institution							
prgm mgr senior ii	1.00	100,636	1.00	104,005	1.00	106,013	
dir nursing psych	1.00	81,622	1.00	84,610	1.00	86,232	
psychology services chief	1.00	18,788	1.00	75,062		76,491	
asst supt i state hospital	1.00	66,384	1.00	69,028		70,364	
therapy services mgr i	.60	. 0	.60	28,625		29,718	
physician clinical specialist	1.00	127,058	1.00	133,605		138,751	
physician clinical staff	.70	82,621	.70	86,945		90,290	
asst dir of nursing psych	.00	0	1.00	50,893	1.00	52,842	
nursing education supervisor	1.00	70,880	1.00	73,660		75,062	
nursing instructor	1.00	63,891	1.00	66,434	1.00	67,718	
psychologist ii	3.00	105,559	3.00	166,457	3.00	171,455	
registered nurse manager psych	3.00	130,878	2.00	136,084	2.00	138,717	
registered nurse quality imp ps	1.00	71,577	1.00	69,689	1.00	71,039	
social work manager, health svc	1.00	62,681	1.00	65,175	1.00	66,434	
registered nurse supv psych	3.00	186,855	4.00	252,590	4.00	257,460	
social work prgm admin, health	1.00	52,908	1.00	60,473	1.00	61,638	
administrator ii	.00	21,836	1.00	49,631	1.00	51,044	
computer network spec ii	1.00	55,021	1.00	57,204	1.00	58,305	
registered nurse charge psych	21.00	1,091,385	20.00	1,165,937	20.00	1,189,125	
social worker adv health svcs	1.00	54,502	1.00	56,659	1:00	57,749	
fiscal services officer i	1.00	26,784	.00	0	.00	0	
obs-nurse iv inst psych	1.00	53,561	1.00	55,686	1.00	56,755	
occupational therapist ii	1.00	11,111	1.00	39,478	1.00	40,935	
personnel officer iii	1.00	54,074	1.00	56,215	1.00	57,294	
prgm admin i mental hlth	.00	0	1.00	51,612	1.00	52,600	
registered nurse	10.00	346,500	10.00	486,866	10.00	498,652	
social worker ii, health svcs	3.00	160,326	4.00	215,781	4.00	219,921	
activity therapy manager	1.00	50,197	1.00	52,186	1.00	53,185	
agency procurement specialist i	1.00	29,934	1.00	43,674	1.00	44,884	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance Symbol
m00l03 Walter P. Carter Communi	tv Mental H	ealth Center				
m0010301 Services and Institution	•					
a/d associate counselor, lead	1.00	48,332	1.00	50,245	1.00	51,206
coord spec prgms hlth serv iv a	.55	19,892		20,402		21,152
maint supv ii non lic	1.00	50,677		52,680		53,689
social worker i, health svcs	2.00	100,047		57,384		58,485
coord spec prgms hlth serv iii	.80	4,802	.00	. 0		. 0
coord spec prgms hlth serv iii	.20	0	.00	0		0
coord spec prgms hlth serv ii m		43,705	1.00	45,436		46,291
therapeutic recreator ii	2.00	56,357		74,231		76,187
a/d supervised counselor	2.00	68,344	2.00		2.00	69,839
mental health assoc iv	.00	3,181	.00	0		0
mental health assoc iii	1.00	35,741	1.00	37,315	1.00	38,000
licensed practical nurse iii ad		43,705	1.00	45,436		46,291
computer operator ii	1.00	44,189	1.00	45,929		46,802
licensed practical nurse ii	2.00	63,431	2.00	75,616		77,006
licensed practical nurse i	.00	2,589	.00	0		0
personnel associate ii	1.00	38,449		40,074	1.00	40,814
hlth records tech ii	2.00	66,496	2.00	69,545	2.00	70,814
hlth records tech i	1.00	30,083	1.00	32,102	1.00	32,683
direct care asst ii	27.00	663,339	25.00	724,955	25.00	738,954
hlth records prgm supv	1.00	41,310	1.00	42,993	1.00	43,790
fiscal accounts clerk superviso		36,080	1.00	37,201	1.00	37,884
admin aide	1.00	33,751	1.00	35,284		35,929
office supervisor	1.00	34,704	1.00	36,258	1.00	36,921
fiscal accounts clerk, lead	1.00	7,331	.00	0	.00	0
office secy iii	2.00	71,790	2.00	75,660	2.00	77,051
fiscal accounts clerk ii	2,00	67,078	3.00	85,250	3.00	88,293
office secy ii	2.00	58,694	2.00	62,511	2.00	64,121
office secy i	2.00	64,157	2.00	57,532	2.00	58,985
office services clerk	1.00	32,076	1.00	33,577	1.00	34,188
office clerk ii	.00	34,238	2.00	63,164	2.00	64,306
supply officer ii	1.00	30,120	1.00	31,582	1.00	32,153
maint chief iv non lic	1.00	38,687	1.00	40,320	1.00	41,066
electrician high voltage	1.00	38,449	1.00	40,074	1.00	40,814
refrigeration mechanic	1.00	35,741	1.00	37,315	1.00	38,000
carpenter trim	1.00	31,346	1.00	35,390	1.00	36,038
electrician	1.00	33,544	1.00	35,073	1.00	35,714
locksmith	1.00	33,856	1.00	35,390	1.00	36,038
painter	1.00	33,544	1.00	35,073	1.00	35,714
plumber	1.00	30,585	1.00	32,056	1.00	32,636
maint mechanic senior	1.00	32,374	1.00	33,879	1.00	34,496 <sup>-</sup>
linen service worker ii	1.00	22,886	1.00	24,534	1.00	24,962
The section of the se				,,,,,		
TOTAL m0010301*	133.85	5,403,269	133.85	6,203,775	133.85	6,337,985
TOTAL m00103 **	133.85	5,403,269	133.85	6,203,775	133.85	6,337,985

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00l04 Thomas B. Finan Hospital	Center						
m00l0401 Services and Institution	al Operation	ns					
prgm mgr senior ii	1.00	100,184	1.00	100,105	1.00	102,036	
dir nursing psych	1.00	94,955	1.00	86,232	1.00	87,887	
asst supt ii state hospital	1.00	70,880	1.00	73,660	1.00	75,062	
psychology services chief	1.00	72,954	1.00	75,770	1.00	77,212	
therapy services mgr i	1.00	68,322	1.00	71,039	1.00	72,395	
asst dir of nursing psych	1.00	80,871	1.00	73,660	1.00	75,062	
nurse practitioner/midwife supe	1.00	67,211	1.00	72,285	1.00	73,660	
clinical pharmacist	1.00	68,322	1.00	71,039	1.00	72,395	
psychologist ii	4.00	252,987	4.00	260,826	4.00	266,715	
registered nurse manager psych	1.00	65,125	1.00	67,718	1.00	69,028	
registered nurse quality imp ps	1.00	62,086	1.00	64,551	1.00	65,798	
fiscal services chief i	1.00	60,903	1.00	63,433	1.00	64,657	
registered nurse supv psych	5.00	304,547	5.00	316,629	5.00	322,734	
social work prgm admin, health	1.00	61,595	1.00	64,039	1.00	65,274	
computer network spec ii	1.00	58,816	1.00	61,147	1.00	62,328	
occupational therapist iii lead	1.00	57,705	1.00	59,993	1.00	61,147	
personnel administrator i	1.00	52,968	1.00	55,070	1.00	56,126	
pharmacist ii	1.00	58,256	1.00	60,570	1.00	61,738	
registered nurse charge psych	8.00	459,700	8.00	478,246	8.00	487,445	
police chief i	1.00	46,540	1.00	52,803	1.00	53,811	
occupational therapist ii	3.00	101,428	2.00	105,439	2.00	107,458	
prgm admin i mental hlth	1.00	51,079	1.00	53,099	1.00	54,118	
registered nurse	30.50	1,441,642	30.50	1,560,873	30.50	1,593,317	
social worker ii, health svcs	10.00	514,335	10.00	534,697	10.00	544,957	
accountant ii	1.00	40,487	1.00	42,877	1.00	44,470	
agency procurement specialist i	1.00	46,104	1.00	47,922	1.00	48,837	
computer info services spec ii	1.00	46,540	1.00	48,380	1.00	49,303	
maint supv ii lic	1.00	50,677	1.00	52,680	1.00	53,689	
occupational therapist institut	.00	17,251	1.00	43,674	1.00	44,884	
social worker i, health svcs	1.00	50 <b>,67</b> 7	1.00	52,680	1.00	53,689	
coord spec prgms hlth serv iii	1.00	46,614	1.00	48,455	1.00	49,379	
emp training spec ii	1.00	47,056	1.00	48,917	1.00	49,851	
therapeutic recreator superviso	1.00	31,211	1.00	36,804	1.00	38,154	
music therapist ii	1.00	0	.00	0	.00	0	
therapeutic recreator ii	4.00	176,484	4.00	183,467	4.00	186,942	
art therapist i	.00	24,882	1.00	36,863	1.00	37,539	
assoc librarian i	1.00	40,988	1.00	42,664	1.00	43,456	
volunteer activities coord iii	1.00	0	1.00	30,844	1.00	31,955	
mental health assoc iv	1.00	37,386	1.00	38,994	1.00	39,712	
mental health assoc iii	1.50	54,114	1.50	56,481	1.50	57,518	
licensed practical nurse ii	11.00	353,437	11.00	416,213	11.00	426,824	
licensed practical nurse i	1.00	46,235	1.00	29,546	1.00	30,606	
pharmacy technician	2.00	49,395	2.00	49,432	2.00	50,650	
police officer ii	.00	24,342	1.00	35,425	1.00	36,712	

### Classification Title		FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
m0010401 Services and Institutional Operations           police officer i         1.00         5,779         .00         0         .00         0           building security officer ii         4.00         102,265         4.00         109,639         4.00         112,415           fiscal accounts technician ii         1.00         39,174         1.00         40,814         1.00         41,570           personnel associate ii         1.00         39,174         1.00         40,814         1.00         41,570           hlth records tech ii         4.00         123,874         4.00         130,285         4.00         133,163           direct care asst ii         30.00         880,551         34.50         977,307         34.50         1,000,552           direct care asst ii         5.50         81,724         3.00         67,717         3.00         70,057           direct care trainee         3.50         44,011         1.50         30,892         1.50         31,944           management associate         1.00         43,705         1.00         45,436         1.00         46,291           office secy iii         1.00         35,741         1.00         37,315         1.00         38,000	Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m0010401 Services and Institutional Operations           police officer i         1.00         5,779         .00         0         .00         0           building security officer ii         4.00         102,265         4.00         109,639         4.00         112,415           fiscal accounts technician ii         1.00         39,174         1.00         40,814         1.00         41,570           personnel associate ii         1.00         39,174         1.00         40,814         1.00         41,570           hlth records tech ii         4.00         123,874         4.00         130,285         4.00         133,163           direct care asst ii         30.00         880,551         34.50         977,307         34.50         1,000,552           direct care asst ii         5.50         81,724         3.00         67,717         3.00         70,057           direct care trainee         3.50         44,011         1.50         30,892         1.50         31,944           management associate         1.00         43,705         1.00         45,436         1.00         46,291           office secy iii         1.00         35,741         1.00         37,315         1.00         38,000								
m0010401 Services and Institutional Operations           police officer i         1.00         5,779         .00         0         .00         0           building security officer ii         4.00         102,265         4.00         109,639         4.00         112,415           fiscal accounts technician ii         1.00         39,174         1.00         40,814         1.00         41,570           personnel associate ii         1.00         39,174         1.00         40,814         1.00         41,570           hlth records tech ii         4.00         123,874         4.00         130,285         4.00         133,163           direct care asst ii         30.00         880,551         34.50         977,307         34.50         1,000,552           direct care asst ii         5.50         81,724         3.00         67,717         3.00         70,057           direct care trainee         3.50         44,011         1.50         30,892         1.50         31,944           management associate         1.00         43,705         1.00         45,436         1.00         46,291           office secy iii         1.00         35,741         1.00         37,315         1.00         38,000	m0010/ Thomas B Finan Hasnital	Conton						
police officer i         1.00         5,779         .00         0         .00         0           building security officer ii         4.00         102,265         4.00         109,639         4.00         112,415           fiscal accounts technician ii         1.00         39,174         1.00         40,814         1.00         41,570           personnel associate ii         1.00         39,174         1.00         40,814         1.00         41,570           hlth records tech ii         4.00         123,874         4.00         130,285         4.00         133,163           direct care asst ii         30.00         880,551         34.50         977,307         34.50         1,000,552           direct care asst ii         5.50         81,724         3.00         67,717         3.00         70,057           direct care trainee         3.50         44,011         1.50         30,892         1.50         31,944           management associate         1.00         43,705         1.00         45,436         1.00         46,291           office secy iii         1.00         35,741         1.00         37,315         1.00         38,000           fiscal accounts clerk ii         1.00         5	•							
building security officer ii 4.00 102,265 4.00 109,639 4.00 112,415 fiscal accounts technician ii 1.00 39,174 1.00 40,814 1.00 41,570 personnel associate ii 1.00 39,174 1.00 40,814 1.00 41,570 hlth records tech ii 4.00 123,874 4.00 130,285 4.00 133,163 direct care asst ii 30.00 880,551 34.50 977,307 34.50 1,000,552 direct care asst ii 5.50 81,724 3.00 67,717 3.00 70,057 direct care trainee 3.50 44,011 1.50 30,892 1.50 31,944 management associate 1.00 43,705 1.00 45,436 1.00 46,291 office secy iii 1.00 35,741 1.00 37,315 1.00 38,000 fiscal accounts clerk ii 1.00 52,047 2.00 62,687 2.00 64,289 office services clerk 1.00 443 .00 0 129,950 4.00 132,302 office services clerk 1.00 30,690 1.00 32,393 1.00 32,979 telephone operator supr 1.00 30,965 1.00 32,441 1.00 33,028		,		00	0	00	0	
fiscal accounts technician ii 1.00 39,174 1.00 40,814 1.00 41,570 personnel associate ii 1.00 39,174 1.00 40,814 1.00 41,570 hlth records tech ii 4.00 123,874 4.00 130,285 4.00 133,163 direct care asst ii 30.00 880,551 34.50 977,307 34.50 1,000,552 direct care asst i 5.50 81,724 3.00 67,717 3.00 70,057 direct care trainee 3.50 44,011 1.50 30,892 1.50 31,944 management associate 1.00 43,705 1.00 45,436 1.00 46,291 office secy iii 1.00 35,741 1.00 37,315 1.00 38,000 fiscal accounts clerk ii 1.00 52,047 2.00 62,687 2.00 64,289 office secy ii 4.00 123,519 4.00 129,950 4.00 132,302 office services clerk 1.00 443 .00 0 0 .00 0 supply officer iii 1.00 30,690 1.00 32,393 1.00 32,979 telephone operator supr 1.00 30,965 1.00 32,441 1.00 33,028	•				-			
personnel associate ii         1.00         39,174         1.00         40,814         1.00         41,570           hlth records tech ii         4.00         123,874         4.00         130,285         4.00         133,163           direct care asst ii         30.00         880,551         34.50         977,307         34.50         1,000,552           direct care asst ii         5.50         81,724         3.00         67,717         3.00         70,057           direct care trainee         3.50         44,011         1.50         30,892         1.50         31,944           management associate         1.00         43,705         1.00         45,436         1.00         46,291           office secy iii         1.00         35,741         1.00         37,315         1.00         38,000           fiscal accounts clerk ii         1.00         52,047         2.00         62,687         2.00         64,289           office secy ii         4.00         123,519         4.00         129,950         4.00         132,302           office services clerk         1.00         30,690         1.00         32,393         1.00         32,979           telephone operator supr         1.00         30,	- ,						•	
hlth records tech ii       4.00       123,874       4.00       130,285       4.00       133,163         direct care asst ii       30.00       880,551       34.50       977,307       34.50       1,000,552         direct care asst i       5.50       81,724       3.00       67,717       3.00       70,057         direct care trainee       3.50       44,011       1.50       30,892       1.50       31,944         management associate       1.00       43,705       1.00       45,436       1.00       46,291         office secy iii       1.00       35,741       1.00       37,315       1.00       38,000         fiscal accounts clerk ii       1.00       52,047       2.00       62,687       2.00       64,289         office secy ii       4.00       123,519       4.00       129,950       4.00       132,302         office services clerk       1.00       443       .00       0       .00       0         supply officer iii       1.00       30,690       1.00       32,393       1.00       33,028			· · · · · · · · · · · · · · · · · · ·					
direct care asst ii       30.00       880,551       34.50       977,307       34.50       1,000,552         direct care asst i       5.50       81,724       3.00       67,717       3.00       70,057         direct care trainee       3.50       44,011       1.50       30,892       1.50       31,944         management associate       1.00       43,705       1.00       45,436       1.00       46,291         office secy iii       1.00       35,741       1.00       37,315       1.00       38,000         fiscal accounts clerk ii       1.00       52,047       2.00       62,687       2.00       64,289         office secy ii       4.00       123,519       4.00       129,950       4.00       132,302         office services clerk       1.00       443       .00       0       .00       0         supply officer iii       1.00       30,690       1.00       32,393       1.00       32,979         telephone operator supr       1.00       30,965       1.00       32,441       1.00       33,028	•						-	
direct care asst i       5.50       81,724       3.00       67,717       3.00       70,057         direct care trainee       3.50       44,011       1.50       30,892       1.50       31,944         management associate       1.00       43,705       1.00       45,436       1.00       46,291         office secy iii       1.00       35,741       1.00       37,315       1.00       38,000         fiscal accounts clerk ii       1.00       52,047       2.00       62,687       2.00       64,289         office secy ii       4.00       123,519       4.00       129,950       4.00       132,302         office services clerk       1.00       443       .00       0       .00       0         supply officer iii       1.00       30,690       1.00       32,393       1.00       32,979         telephone operator supr       1.00       30,965       1.00       32,441       1.00       33,028								
direct care trainee       3.50       44,011       1.50       30,892       1.50       31,944         management associate       1.00       43,705       1.00       45,436       1.00       46,291         office secy iii       1.00       35,741       1.00       37,315       1.00       38,000         fiscal accounts clerk ii       1.00       52,047       2.00       62,687       2.00       64,289         office secy ii       4.00       123,519       4.00       129,950       4.00       132,302         office services clerk       1.00       443       .00       0       .00       0         supply officer iii       1.00       30,690       1.00       32,393       1.00       32,979         telephone operator supr       1.00       30,965       1.00       32,441       1.00       33,028					•		· · · · · ·	
management associate       1.00       43,705       1.00       45,436       1.00       46,291         office secy iii       1.00       35,741       1.00       37,315       1.00       38,000         fiscal accounts clerk ii       1.00       52,047       2.00       62,687       2.00       64,289         office secy ii       4.00       123,519       4.00       129,950       4.00       132,302         office services clerk       1.00       443       .00       0       .00       0         supply officer iii       1.00       30,690       1.00       32,393       1.00       32,979         telephone operator supr       1.00       30,965       1.00       32,441       1.00       33,028								
office secy iii       1.00       35,741       1.00       37,315       1.00       38,000         fiscal accounts clerk ii       1.00       52,047       2.00       62,687       2.00       64,289         office secy ii       4.00       123,519       4.00       129,950       4.00       132,302         office services clerk       1.00       443       .00       0       .00       0         supply officer iii       1.00       30,690       1.00       32,393       1.00       32,979         telephone operator supr       1.00       30,965       1.00       32,441       1.00       33,028							•	
fiscal accounts clerk ii 1.00 52,047 2.00 62,687 2.00 64,289 office secy ii 4.00 123,519 4.00 129,950 4.00 132,302 office services clerk 1.00 443 .00 0 .00 0 supply officer iii 1.00 30,690 1.00 32,393 1.00 32,979 telephone operator supr 1.00 30,965 1.00 32,441 1.00 33,028	_						-	
office secy ii       4.00       123,519       4.00       129,950       4.00       132,302         office services clerk       1.00       443       .00       0       .00       0         supply officer iii       1.00       30,690       1.00       32,393       1.00       32,979         telephone operator supr       1.00       30,965       1.00       32,441       1.00       33,028	•		•		-		•	
office services clerk       1.00       443       .00       0       .00       0         supply officer iii       1.00       30,690       1.00       32,393       1.00       32,979         telephone operator supr       1.00       30,965       1.00       32,441       1.00       33,028			•		· · · · · · · · · · · · · · · · · · ·		•	
supply officer iii       1.00       30,690       1.00       32,393       1.00       32,979         telephone operator supr       1.00       30,965       1.00       32,441       1.00       33,028	•				•		•	
telephone operator supr 1.00 30,965 1.00 32,441 1.00 33,028					-		-	
	•• •				•			
			•					
			85,405		89,691	3.00	91,301	
maint chief iv lic .00 25,992 1.00 42,210 1.00 42,993 maint chief iv non lic 1.00 14.551 .00 0 .00 0					-		•	
• • • • • • • • • • • • • • • • • • • •								
maint chief iii non lic 1.00 0 .00 0 .00 0								
automotive services specialist 1.00 32,536 1.00 34,651 1.00 35,284	•							
electrician high voltage 1.00 38,449 1.00 40,074 1.00 40,814	<u> </u>							
refrigeration mechanic 1.00 28,409 1.00 30,359 1.00 31,451	•		•					
stationary engineer 1st grade 1.00 36,754 1.00 38,345 1.00 39,051	• • •							
carpenter trim 1.00 8,302 1.00 28,573 1.00 29,594	•							
locksmith 1.00 34,171 1.00 35,714 1.00 36,368								
plumber 1.00 0 1.00 25,742 1.00 26,649	•							
maint mechanic senior .00 10,897 1.00 33,879 1.00 34,496								
maint mechanic 3.00 39,997 2.00 52,809 2.00 54,139								
housekeeping supv iv 1.00 33,856 1.00 35,390 1.00 36,038	, - ,		-					
housekeeping supv ii 1.00 30,120 1.00 31,582 1.00 32,153								
patient/client driver 1.00 22,185 1.00 23,887 1.00 24,718	•				-		•	
building services worker i .00 28,174 3.00 62,130 3.00 64,248	<del>-</del>				=			
building services worker ii 18.00 395,318 15.00 396,088 15.00 403,451	<del>-</del>				-		•	
custom sewer ii 1.00 26,826 1.00 28,219 1.00 28,722			•		•		· ·	
groundskeeper ii .00 13,972 1.00 21,056 1.00 21,776	-							
linen service worker ii 2.00 52,694 2.00 55,461 2.00 56,448	linen service worker ii	2.00	52,694	2.00	55,461	2.00	56,448	
TOTAL m00l0401* 209.00 8,049,561 209.00 8,668,791 209.00 8,854,384	TOTAL m0010401*	209 00	8.049 561	200 uu	8 668 701	200 00	8 854 384	
TOTAL m00104 ** 209.00 8,049,561 209.00 8,668,791 209.00 8,854,384								
207.00 0,004,304		207100	5,547,551	207100	5,000,771	207.00	0,054,504	
m00l05 Regional Institute for Children and Adolescents-Baltimore City	m00l05 Regional Institute for C	hildren and	Adolescents-Bal	timore Cit	у			
m00l0501 Services and Institutional Operations								
physician program manager iii 1.00 148,075 1.00 155,477 1.00 161,479	physician program manager iii	1.00	148,075	1.00	155,477	1.00	161,479	
principal 1.00 11,227 1.00 86,980 1.00 86,980	principal	1.00	11,227	1.00	86,980	1.00		

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00l05 Regional Institute for C	hildren and	Adolescents-Ba	ltimore Cit	;y			
m00l0501 Services and Institution	•	ns					
assistant principal dhmh	1.00	0		75,000		75,000	
prgm mgr senior ii	1.00	86,207		89,288		91,003	
dir nursing psych	1.00	82,410		85,421		87,060	
psychology services chief	1.00	72,254		75,062		76,491	
asst supt i state hospital	1.00	39,130		67,718		69,028	
registered dietitian v hlth car		62,184	1.00	64,657		65,905	
physician clinical specialist	1.80	208,390		240,489		249,752	
physician clinical specialist	1.20	139,764		160,327		166,502	
physician clinical staff	1.00	82,621	1.00	124,207		128,985	
teacher apc plus 60	1.00	42,022		59,249		59,249	
asst dir of nursing psych	1.00	70,880		73,660		75,062	
teacher apc	1.00	65,626		76,215		78,200	
psychologist ii	4.00	271,327		282,131		287,546	
registered nurse manager psych	2.00	175,529		205,774		209,756	
registered nurse supv psych	3.00	200,835	3.00	191,511		195,205	
teacher supervisor	1.00	73,140		84,381		84,381	
administrator ii	1.00	58,816		61,147		62,328	
obs-psychologist iii doctorate		34,085	.00	0	.00	0	
personnel administrator i	1.00	11,633	.00	0	.00	0	
psychology associate doctorate	.00	19,016		52,020	1.00	53,016	
registered nurse charge med	1.00	57,705	1.00	59,993		61,147	
registered nurse charge psych	5.50	266,924	6.50	378,693		385,971	
teacher lead	4.00	184,297		216,733		216,733	
teacher provisional	2.00	78,049		87,109		88,384	
administrator i	1.00	54,074	1.00	56,215		57,294	
computer network spec i	1.00	23,600	1.00	39,478		40,935	
maint supv iii	1.00	40,787		43,239	1.00	44,846	
personnel officer iii	.00	26,975	1.00	39,478	1.00	40,935	
prgm admin i mental hlth	1.00	56,194	2.00	106,330	2.00	108,367	
registered nurse	7.00	344,010	5.00	283,198	5.00	288,635	
social worker ii, health svcs	4.00	225,909	5.00	265,802	5.00	271,759	
agency procurement specialist i	1.00	0	.00	0	.00	0	
coord spec prgms hlth serv iv h	1.00	49,255	1.00	51,206	1.00	52,186	
coord spec prgms hlth serv iv m	1.00	50,677	1.00	52,680	1.00	53,689	
social worker i, health svcs	1.00	21,187	.00	0	.00	0	
art therapist supervisor	1.00	11,417	1.00	49,379	1.00	50,322	
coord spec prgms hlth serv iii	1.00	47,056	1.00	48,917	1.00	49,851	
registered dietitian ii	1.00	1,091	.00	0	.00	0	
therapeutic recreator superviso	1.00	47,504	1.00	49,379	1.00	50,322	
coord spec prgms hlth serv ii m		44,117	1.00	45,864	1.00	46,732	
dance therapist ii	1.00	41,698	1.00	43,392	1.00	44,198	
music therapist ii	.50	20,655	.50	21,497	.50	21,895	
registered dietitian i	.00	13,652	1.00	40,320	1.00	41,066	
therapeutic recreator ii	2.00	81,487	2.00	84,835	2.00	86,408	

	FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00l05 Regional Institute for C			ltimore Cit	У			
m00l0501 Services and Institution	•						
admin spec iii	.00	37,268		38,580		39,290	
volunteer activities coord iii	1.00	6,625		37,884		38,580	
admin spec ii	2.00	76,181		79,424		80,888	
mental health assoc iv	3.00	75,548		79,424		80,888	
licensed practical nurse iii ad		8,881		0		0	
licensed practical nurse ii	8.00	292,995		330,503		336,623	
building security officer ii	2.00	37,352	2.00	60,767	2.00	61,860	
camh specialist ii	2.00	79,594	2.00	82,898	2.00	84,436	
camh specialist i	1.00	55,500	2.00	80,160	2.00	81,640	
personnel associate iii	1.00	39,836	1.00	40,381	1.00	41,127	
fiscal accounts technician ii	2.00	67,440	2.00	71,057	2.00	72,927	
camh associate iii	5.00	175,975	5.00	170,493	5.00	173,594	
hlth records reviewer	1.00	36,076	1.00	37,654	1.00	38,345	
activity therapy associate iii.	1.00	28,694	1.00	30,655	1.00	31,206	
camh associate ii	.00	17,552	1.00	32,343	1.00	32,929	
camh associate i	2.00	31,819	1.00	24,258	1.00	25,106	
direct care asst ii	11.00	299,417	11.00	322,321	11.00	328,935	
management associate	1.00	43,705	1.00	45,436		46,291	
office secy iii	4.00	139,475	4.00	145,694		148,361	
office secy ii	3.00	81,542	3.00	101,346		103,720	
office services clerk	1.00	32,374	1.00	33,879	1.00	34,496	
cook ii	1.00	28,813	1.00	30,249	1.00	30,793	
maint mechanic senior	.00	2,472	1.00	33,879		34,496	
maint mechanic	1.00	29,233	.00	. 0	.00	0	
food service supv i	1.00	16,060	1.00	27,164	1.00	27,645	
maint asst	1.00	48,509		59,958		61,036	
building services worker ii	2.00	33,100	1.00	25,848		26,303	
food service worker ii	3.00	84,113	3.00	82,229		83,690	
TOTAL m00l0501*	128.00	5,649,640	128.00	6,478,935	128.00	6,609,808	
TOTAL m00l05 **	128.00	5,649,640	128.00	6,478,935	128.00	6,609,808	
m00l07 Eastern Shore Hospital Co	enter						
m00l0701 Services and Institution	al Operation	s					
physician program manager iii	1.00	148,075	1.00	155,477	1.00	161,479	
prgm mgr senior ii	1.00	96,811	1.00	100,105	1.00	102,036	
dir nursing psych	1.00	84,832	1.00	87,887	1.00	89,574	
asst supt ii state hospital	1.00	71,565	1.00	74,354	1.00	<b>75,77</b> 0	
psychology services chief	1.00	72,010	1.00	75,062	1.00	76,491	
registered dietitian v hlth car	1.00	62,184	1.00	64,657	1.00	65,905	
physician clinical specialist	6.00	738,881	6.00	777,062	6.00	807,162	
asst dir of nursing psych	1.00	71,590	1.00	74,354	1.00	75,770	
nursing education supervisor	2.00	71,565	1.00	74,354	1.00	75,770	
clinical nurse specialist psych	3.00	258,723	5.00	315,930	5.00	322,906	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00l07 Eastern Shore Hospital C	enter						
m00l0701 Services and Institution		าร					
nursing instructor	1.00	66,384	1.00	69,028	1.00	70,364	
psychologist ii	1.00	65,125		67,718		69,028	
registered nurse manager psych	2.00	133,409		138,717		141,403	
registered nurse quality imp ps	1.00	60,395		58,673	1.00	59,803	
registered nurse supv psych	6.00	416,632		449,631	7.00	458,308	
social work prgm admin, health	1.00	52,888	1.00	54,981	1.00	56,034	
computer network spec ii	2.00	115,457	2.00	120,039	2.00	122,350	
fiscal services officer ii	1.00	50,995	1.00	53,016	1.00	54,033	
obs-psychologist iii doctorate	1.00	0	.00	0	.00	0	
personnel administrator i	1.00	54,502	1.00	56,659	1.00	57,749	
psychology associate doctorate	.00	29,736	1.00	48,700	1.00	50,561	
registered nurse charge	.00	8,661	.20	11,332	.20	11,550	
registered nurse charge psych	19.00	816,455	14.80	852,358	14.80	869,116	
social work supv health svcs	3.00	161,955	3.00	168,378	3.00	171,612	
police chief i	1.00	50,197	1.00	56,956	1.00	58,046	
physical therapist ii	1.00	25,540	1.00	53,099	1.00	54,118	
registered nurse	12.00	622,961	17.00	818,608	17.00	838,273	
social worker ii, health svcs	3.00	128,978	2.00	97,446	2.00	100,141	
activity therapy manager	1.00	11,684	1.00	52,680	1.00	53,689	
coord spec prgms hlth serv iv m	3.00	99,010	2.00	102,925	2.00	104,895	
maint supv ii non lic	1.00	50,197	1.00	52,186	1.00	53,185	
social worker i, health svcs	1.00	43,528	2.00	86,581	2.00	88,972	
psychology associate iii master	1.00	31,412	1.00	42,148	1.00	42,929	
registered dietitian ii	.00	33,828	1.00	43,323	1.00	44,130	
art therapist ii	2.00	38,423	2.00	72,739	2.00	74,665	
dance therapist ii	.00	5,072	1.00	37,169	1.00	38,532	
music therapist ii	1.00	37,626	1.00	39,590	1.00	40,320	
registered dietitian i	1.00	8,024	.00	0	.00	0	
therapeutic recreator ii	1.00	34,775	1.00	32,788	1.00	33,977	
admin spec iii	1.00	40,988	1.00	42,664	1.00	43,456	
food service mgr ii	1.00	38,748	1.00	40,381	1.00	41,127	
licensed practical nurse iii ad	1.00	43,705	1.00	45,436	1.00	46,291	
licensed practical nurse iii ld	10.00	315,020	8.00	336,532	8.00	343,992	
agency buyer iii	1.00	40,988	1.00	42,664	1.00	43,456	
licensed practical nurse ii	13.50	427,458	13.00	502,515	13.00	513,449	
licensed practical nurse i	1.50	26,112	.00	0	.00	0	
volunteer activities coord ii	1.00	36,076	1.00	37,654	1.00	38,345	
police officer supervisor	1.00	47,056	1.00	53,388	1.00	54,407	
police officer ii	4.00	154,039	4.00	175,572	4.00	179,547	
agency hith and safety spec ii	1.00	0	.00	0	.00	0	
personnel associate iii	1.00	39,092	1.00	42,664	1.00	43,456	
hlth records tech supv	.00	14,555	1.00	30,606	1.00	31,708	
hith records reviewer	2.00	69,778	2.00	69,105	2.00	70,931	
personnel associate i	1.00	36,754	1.00	38,345	1.00	39,051	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00l07 Eastern Shore Hospital C	enter						
m00l0701 Services and Institution	al Operation	ns					
activity therapy associate iii	4.00	118,782	3.00	104,282	3.00	106,184	
hlth records tech ii	2.00	50,097	2.00	61,012	2.00	62,610	
work adjustment associate iii	1.00	33,856	1.00	35,390	1.00	36,038	
hlth records tech i	2.00	44,135	1.00	26,904	1.00	27,857	
direct care asst ii	30.60	701,737	30.60	848,203	30.60	870,884	
direct care asst i	2.00	62,264	4.00	88,524	4.00	91,572	
direct care trainee	1.00	0	.00	0	.00	0	
management associate	1.00	42,890	1.00	44,605	1.00	45,436	
volunteer activities coord supv	1.00	44,117	1.00	45,864	1.00	46,732	
fiscal accounts clerk superviso	1.00	40,605	1.00	42,276	1.00	43,060	
admin aide	1.00	44,661	2.00	79,424	2.00	80,888	
office secy iii	2.00	68,232	1.00	38,345	1.00	39,051	
fiscal accounts clerk ii	3.00	102,825	3.00	107,460	3.00	109,425	
office secy ii	2.00	67,931	2.00	71,752	2.00	73,065	
buyers clerk	1.00	31,783	1.00	33,274	1.00	33,879	
office services clerk	3.00	106,072	4.00	133,152	4.00	135,573	
cook ii	3.00	69,493	3.00	82,024	3.00	83,905	
telephone operator ii	2.00	54,706	2.00	60,767	2.00	61,860	
maint chief iv non lic	1.00	44,536	1.00	46,291	1.00	47,173	
maint chief iii lic	1.00	41,764	1.00	43,456	1.00	44,265	
refrigeration mechanic	1.00	35,741	1.00	37,315	1.00	38,000	
chf steward/stewardess	1.00	34,171	1.00	35,714	1.00	36,368	
electrician	2.00	67,092	3.00	95,888	3.00	98,077	
steam fitter	1.00	33,856	1.00	35,390	1.00	36,038	
food service supv i	1.00	12,076	1.00	22,871	1.00	23,664	
patient/client driver	1.00	29,079	1.00	30,518	1.00	31,067	
building services worker ii	8.00	180,848	8.00	199,366	8.00	204,186	
food service assistant	1.00	27,319	1.00	28,722	1.00	29,234	
food service worker i	1.00	1,716	.00	0	.00	0	
food service worker ii	4.00	98,331	5.00	110,494	5.00	114,300	
TOTAL m0010701*	211.60	8,551,169	211.60	9,583,519	211.60	9,810,253	
TOTAL m00107 **	211.60	8,551,169	211.60	9,583,519	211.60	9,810,253	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00l08 Springfield Hospital Cen m00l0801 Services and Institution		20					
physician program manager iii	1.00	157,053	1.00	164,725	1.00	171,217	
	1.00		1.00	104,835		-	
prgm mgr senior iii dir nursing psych	1.00	101,450 72,965	1.00	78,439		106,860 79,935	
prgm mgr iv	1.00	88,174	1.00	90,434		92,171	
asst supt iii state hospital	1.00	78,202	1.00	80,823		82,368	
administrator v	.50	36,127	.50	37,531		38,246	
psychology services chief	1.00	72,954	1.00	75,770		77,212	
therapy services mgr i	2.00	140,691	2.00	145,509		148,279	
prgm admin iii hlth services	1.00	40,508	1.00	65,274		66,535	
registered dietitian v hlth car		0.00	1.00	44,754		46,432	
physician clinical specialist	15.50	1,667,783	17.00	2,211,736		2,297,982	
physician clinical specialist	5.00	508,522	4.00	534,420		555,004	
physician supervisor	2.00	267,723	3.00	401,913		417,396	
physician clinical staff	10.00	1,043,952	9.00	1,098,507		1,140,866	
physician clinical staff	3.00	354,087	3.00	372,621		386,955	
asst dir of nursing psych	2.00	116,019	3.00	194,828		199,539	
computer network spec mgr	1.00	63,791	1.00	66,323		67,606	
nursing education supervisor	1.00	71,565	1.00	74,354		75,770	
clinical nurse specialist med	1.00	65,753	1.00	68,366		69,689	
clinical nurse specialist psych		174,075	4.00	228,959		235,183	
clinical pharmacist	.00	150	.00	0		233,103	
fiscal services chief ii	1.00	61,494	1.00	63,940		65,175	
nursing instructor	5.00	264,967	4.00	275,501	4.00	280,835	
psychologist ii	10.50	975,855	16.50	1,114,498	16.50	1,136,764	
registered nurse manager med	1.00	66,354	1.00	69,689	1.00	71,039	
registered nurse manager psych	13.00	757,696	13.00	895,690	13.00	912,969	
social work manager, health svo		11,358	1.00	63,940	1.00	65,175	
occupational therapist supervis		253,750	5.00	308,890	5.00	314,846	
personnel administrator ii	1.00	62,783	1.00	65,274	1.00	66,535	
pharmacist iii	.00	133	.00	0	.00	0	
psychologist i	7.00	176,282	2.50	137,980	2.50	140,624	
registered nurse supv med	2.00	84,655	1.00	64,039	1.00	65,274	
registered nurse supv psych	17.00	854,040	18.00	1,094,913	18.00	1,117,662	
social work prgm admin, health	2.00	47,095	1.00	44,754	1.00	46,432	
staff atty ii attorney genral	.00	19,826	1.00	56,034	1.00	57,112	
administrator ii	.00	39,473	1.00	53,519	1.00	54,546	
computer network spec ii	2.00	114,001	2.00	118,518	2.00	120,799	
maint supv iv	1.00	50,995	1.00	53,016	1.00	54,033	
obs-occupational therapist iii	1.00	44,346	1.00	42,026	1.00	43,585	
occupational therapist iii lead		307,991	6.00	337,791	6.00	344,281	
registered nurse charge med	1.00	1,855	.00	0	.00	0	
registered nurse charge psych	62.00	3,479,574	67.00	3,841,026	67.00	3,919,025	
social work supv health svcs	5.00	272,197	5.00	269,308	5.00	275,234	
social worker adv health svcs	1.00	54,502	1.00	56,659	1.00	57,749	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
00100							
m00l08 Springfield Hospital Cer m00l0801 Services and Institution							
	at operation		.00	0	00	0	
staff atty i attorney general	1.00	33,631		0 57 /04		0	
police chief i	1.00	50,677		57,496 0		58,596 0	
a/d professional counselor comm hlth educator iii	1.00	23,814 45,610		47 <b>,</b> 850		48,763	
computer network spec i	1.00	40,787		43,239			
occupational therapist ii	7.00	229,986		254,412		44,846 259,279	
personnel officer iii	1.00	54,074		56,215	1.00	57,294	
prgm admin i mental hlth	2.00	107,635		111,901	2.00	114,049	
registered nurse	42.00	1,378,659		1,653,121		1,691,416	
social worker ii, health svcs	26.00	1,153,127		1,297,239		1,323,235	
accountant ii	1.00	17,862		1,271,237	.00	1,323,233	
activity therapy manager	1.00	29,371	.00	0		0	
admin officer iii	2.00	63,220		48,837		49,769	
chaplain	1.00	20,507		37,095	1.00	38,458	
coord spec prgms hith serv iv m		47,776		49,769		50,720	
occupational therapist institut		70,715	2.00	95,397		97,217	
registered dietitian iii	1.00	56,773	1.00	52,186	1.00	53,185	
social worker i, health svcs	4.50	131,488	3.00	126,633	3.00	130,490	
admin officer ii	.00	6,799		48,001	1.00	48,917	
a/d associate counselor	1.00	47,056		48,917		49,851	
emp training spec ii	1.00	45,312		47,102		48,001	
maint supv i lic	1.00	101	1.00	34,870	1.00	36,142	
music therapist supervisor	1.00	47,056	1.00	48,917	1.00	49,851	
nursing tech	.00	11,780	1.00	36,804	1.00	38,154	
personnel officer i	1.00	46,175	1.00	48,001	1.00	48,917	
registered dietitian ii	3.00	139,475	3.00	144,981	3.00	147,746	
therapeutic recreator superviso		103,377	3.00	133,166	3.00	136,315	
admin officer i	1.00	46,824	1.00	45,864	1.00	46,732	
art therapist ii	2.00	55,048	2.00	96,153	2.00	97,986	
emp training spec i	1.00	0	1.00	32,788	1.00	33,977	
music therapist ii	2.00	69,702	2.00	72,739	2.00	74,665	
personnel specialist	1.00	32,494	1.00	38,532	1.00	39,590	
psychology associate ii masters		0	.00	0	.00	0	
therapeutic recreator ii	16.00	563,973	13.00	563,174	13.00	573,721	
work adjustment supervisor	2.00	87,412	2.00	90,885	2.00	92,596	
admin spec iii	1.00	38,032	1.00	39,648	1.00	40,381	
art therapist i	.00	0	1.00	36,214	1.00	37,201	
a/d associate counselor provisi		11,586	1.00	36,214	1.00	37,201	
a/d supervised counselor	1.00	60,227	2.00	76,808	2.00	78,222	
coord spec prgms hlth serv i	1.00	36,298	1.00	37,884	1.00	38,580	
food service mgr ii	.00	17,410	1.00	40,381	1.00	41,127	
music therapist i	.00	0	1.00	33,712	1.00	34,939	
psychology associate i masters	3.00	61,196	3.00	101,347	3.00	105,032	
therapeutic recreator i	2.00	84,974	4.00	134,342	4.00	139,226	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00l08 Springfield Hospital Cen	ter						
m00l0801 Services and Institution		ns					
work adjustment coordinator	3.00	145,404	4.00	161,063	4.00	164,040	
admin spec ii	1.50	38,203		39,712		40,444	
food service mgr i	1.00	20,021		0		. 0	
mental health assoc iii	.00	7,397		0		0	
psychologist intern	3.00	72,276		76,131	3.00	76,131	
agency buyer iv	1.00	38,687		40,320		41,066	
licensed practical nurse iii ad		1,372,642		1,519,252		1,548,334	
licensed practical nurse iii ld		129,000		135,063		137,592	
licensed practical nurse ii	27.50	1,004,279		1,154,138		1,177,618	
services supervisor iii	1.00	0		. , 0		0	
agency buyer ii	1.00	36,356		37,940		38,638	
licensed practical nurse i	6.00	196,278		218,429		226,310	
occupational therapy asst ii	10.00	280,134		292,594		297,953	
radiologic technologist ii	1.00	36,076		37,654		38,345	
pharmacy technician	4.00	31,032		30,562		31,110	
police officer supervisor	1.00	44,466		50,447		51,408	
police officer iii	1.00	44,536		50,523		51,486	
police officer ii	2.00	54,120		74,845		76,819	
agency hlth and safety spec iii		22,492		33,436		34,651	
agency hith and safety spec ii	2.00	71,089		74,222		75,582	
building security officer ii	5.00	127,075		166,608		171,478	
building security officer i	3.00	36,982		42,515		43,970	
building security officer train		. 0		. 0		. 0	
hlth records tech supv	.00	13,971	1.00	38,289	1.00	38,994	
personnel associate ii	1.00	29,115	1.00	29,026		30,066	
activity therapy associate iii	7.00	202,883	7.00	217,307		222,966	
hlth records tech ii	5.50	163,895	4.50	142,893		146,466	
mental health assoc ii	.00	23,723	1.00	27,592		28,573	
hlth records tech i	2.00	49,177		87,974		89,998	
mental health assoc i	1.50	55,617		96,678		99,500	
activity therapy associate i	1.00	33,480		44,826		45,854	
direct care asst ii	127.00	3,319,609		3,648,276		3,729,136	
hlth records tech tr	2.00	69,417		55,246		56,641	
direct care asst i	29.00	841,797		1,154,064	49.50	1,192,096	
direct care trainee	51.50	831,830	35.00	737,820	35.00	762,634	
exec assoc i	.00	. 0	1.00	49,379	1.00	50,322	
fiscal accounts clerk manager	2.00	35,335	1.00	37,466	1.00	38,841	
hith records prgm mgr	1.00	43,230	1.00	44,951	1.00	45,788	
management associate	1.00	68,123	2.00	89,634	2.00	91,312	
volunteer activities coord supv		44,117	1.00	45,864	1.00	46,732	
fiscal accounts clerk superviso		45,966	1.00	47,248	1.00	48,146	
admin aide	5.00	124,134	3.00	109,914	3.00	112,450	
office supervisor	.00	3,296	.00	0	.00	0	
fiscal accounts clerk, lead	3.00	101,979	3.00	108,494	3.00	111,048	

C	lassification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00108	Springfield Hospital Cer	nter.						
	Services and Institution		s					
	secy iii	13.00	386,220	11.00	388,399	11.00	395,977	
	accounts clerk ii	2.00	45,641	1.00	31,206		31,769	
	secy ii	12.00	380,994		438,491		448,976	
buyers	· · · · · · · · · · · · · · · · · · ·	1.00	28,991	1.00	30,426		30,974	
•	secy i	1.00	53,999		63,468		64,614	
	services clerk	3.00	90,393		113,571	4.00	116,027	
	officer iii	1.00	32,938		33,577		34,188	
	clerk ii	11.00	298,346		312,978		318,629	
	processing clerk ii	7.50	141,920		143,346		146,800	
	officer ii	3.00	60,798		63,730		64,882	
cook i		4.00	133,328		172,894	6.00	175,985	
	accounts clerk trainee	.00	37,759		44,632		46,170	
	clerk i	1.00	24,248		25,811	1.00	26,266	
	processing clerk i	.00	2,393		24,303		25,152	
	officer i	2.00	28,183		30,249		30,793	
teleph	one operator ii	6.00	141,441	5.00	148,498	5.00	151,162	
	tive services supv ii	1.00	35,308	2.00	84,449	2.00	86,030	
	chief iii non lic	5.00	172,242	6.00	238,284	6.00	243,238	
automo	tive services specialist	2.00	70,985	2.00	63,677	2.00	65,350	
electr	ician high voltage	2.00	71,492	2.00	74,601	2.00	75,970	
maint	chief ii non lic	2.00	76,540	2.00	79,786	2.00	81,258	
print :	shop supv ii	1.00	35,355	1.00	36,921	1.00	37,598	
automo	tive services mechanic	.50	0	.00	0	.00	0	
refrig	eration mechanic	3.00	70,494	2.00	73,620	2.00	74,969	
carpen	ter trim	5.00	188,027	6.00	202,021	6.00	205,696	
chf st	eward/stewardess	1.00	32,029	1.00	33,526	1.00	34,136	
electr	ician	1.00	27,179		29,084	1.00	30,125	
locksm	ith	2.00	33,467		35,390	1.00	36,038	
painte	r	3.00	100,671	3.00	105,259	3.00	107,181	
sheet i	metal worker	2.00	67,087		70,146	2.00	71,428	
steam	fitter	2.00	62,223	1.00	37,368	1.00	38,054	
	mechanic senior	4.00	98,480		109,412		112,205	
	ng services supervisor	1.00	36,150		37,201	1.00	37,884	
housek	eeping supv iv	.00	68,152	2.00	66,192	2.00	67,392	
	ervice supv ii	4.00	130,175	5.00	158,860	5.00	161,731	
	ng service manager	.00	32,386	1.00	32,441	1.00	33,028	
	e work supv	1.00	31,124	1.00	31,865	1.00	32,441	
	s supervisor i	1.00	29,079	1.00	30,518	1.00	31,067	
	eeping supv i	1.00	1,514	.00	0	.00	0	
	service supv	1.00	398	.00	0	.00	0	
•	t/client driver	12.00	315,453	12.00	352,436	12.00	358,925	
	ng services worker i	3.00	56,858	2.00	42,126	2.00	43,567	
	ng services worker ii	28.00	766,037	31.00	843,306	31.00	859,559	
cook i		1.00	26,241	1.00	27,242	1.00	27,726	

	FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00l08 Springfield Hospital Cen	iter						
m00l0801 Services and Institution		ns					
food service assistant	2.00	54,351	2.00	57,193	2.00	58,212	
food service worker i	6.50	127,172		264,334		273,102	
food service worker ii	27.50	566,098		578,534		593,189	
groundskeeper i	.00	19,095		21,416		22,151	
linen service worker ii	2.00	53,652		56,438		57,444	
service work chief	1.00	367		0		0	
TOTAL m0010801*	891.50	33,543,497	892.50	38,153,580	892.50	39,072,922	
TOTAL m00108 **	891.50	33,543,497	892.50	38,153,580	892.50	39,072,922	
m00100 Spring Crove Hearital Co							
m00l09 Spring Grove Hospital Ce m00l0901 Services and Institution		ne					
physician program manager iv	-		1.00	145 070	1 00	172 (1)	
physician program manager iv	.00	109,078		165,939		172,614	
, , , , , , , , , , , , , , , , , , , ,	2.00	121,056		128,108		133,241	
dir nursing dir nursing psych	1.00 1.00	80,837 176,059		83,816		85,421	
asst supt iii state hospital		-		175,044		178,403	
·	1.00	12,759 145,908		80,066		81,596	
psychology services chief	2.00	•		151,540		154,424	
therapy services mgr i	1.00	67,668		70,364		71,717	
administrator iii	1.00	62,184		64,657		65,905	
registered dietitian v hlth car		37,670		39,164		39,921	
physician clinical specialist	16.00	1,985,998		2,457,347		2,553,270	
physician clinical specialist	8.00	916,774		937,808	7.00	974,041	
physician supervisor	4.00	288,665		362,679		376,774	
physician supervisor	1.00	127,409		133,971	1.00	139,132	
physician clinical staff	4.00	330,253		336,295	3.00	349,343	
physician clinical staff	1.00	118,029		124,207		128,985	
dentist iii, residential	1.00	94,955	1.00	98,211	1.00	100,105	
asst dir of nursing psych	7.00	421,736		439,904	6.00	448,275	
nursing education supervisor	2.00	71,565		74,354	1.00	75,770	
librarian apc	1.00	63,408		74,530	1.00	74,530	
teacher apc	1.00	61,193		72,845	1.00	72,845	
clinical nurse specialist psych		225,066		292,255	5.00	299,701	
computer network spec supr	1.00	7,664	1.00	47,709	1.00	49,530	
fiscal services chief ii	1.00	72,751	1.00	68,366	1.00	69,689	
nursing instructor	5.00	238,686	5.00	321,888	5.00	329,015	
psychologist ii	16.00	946,791	14.00	976,947	14.00	995,651	
registered nurse manager psych	7.00	364,171	8.00	505,641	8.00	517,222	
registered nurse quality imp ps		65,264	2.00	115,427	2.00	118,558	
social work manager, health svc		124,779	2.00	129,738	2.00	132,244	
occupational therapist supervis		62,783	1.00	65,274	1.00	66,535	
ph lab sci manager	1.00	53,902	1.00	56,034	1.00	57,112	
physical therapist supervisor	2.50	156,119	2.50	162,568	2.50	165,708	
psychologist i	1.00	24,391	.00	0	.00	0	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00l09 Spring Grove Hospital Ce	nter						
m00l0901 Services and Institution		ns					
registered nurse supv psych	22.00	1,135,745	22.00	1,364,468	22.00	1,391,591	
social work prgm admin, health	2.00	115,226		119,804		122,112	
computer network spec ii	4.00	217,406		220,229		224,456	
maint engineer ii	1.00	58,816		61,147		62,328	
maint supv iv	1.00	57,705		59,993		61,147	
nursing home admin ii	1.00	58,256		60,570		61,738	
personnel administrator i	1.00	58,256		60,570	1.00	61,738	
ph lab sci supervisor	1.00	38,088	1.00	42,026		43,585	
psychology associate doctorate	.00	67,420		147,250		151,288	
registered nurse charge med	13.00	645,044	13.00	710,139	13.00	726,048	
registered nurse charge psych	78.00	3,851,854	76.00	4,272,914	76.00	4,363,351	
social work supv health svcs	8.00	423,386	7.00	396,235		403,850	
social worker adv health svcs	2.00	109,004	2.00	113,318	2.00	115,498	
speech patholgst audiolgst iii	1.00	58,256	1.00	60,570	1.00	61,738	
police chief i	1.00	16,488	1.00	62,034	1.00	62,034	
a/d professional counselor	1.00	43,126	1.00	45,665	1.00	47,398	
multi-service center manager	2.00	108,148	2.00	112,430	2.00	114,588	
occupational therapist ii	4.00	215,157	4.00	209,097	4.00	213,810	
registered nurse	40.50	1,429,464	37.50	1,728,258	37.50	1,771,839	
social worker ii, health svcs	21.50	946,321	19.50	1,010,808	19.50	1,030,879	
activity therapy manager	2.00	50,197	1.00	52,186	1.00	53,185	
chaplain	2.00	67,803	2.00	96,312	2.00	98,149	
coord spec prgms hlth serv iv m	2.00	75,630	1.00	49,303	1.00	50,245	
food administrator iii	1.00	49,255	1.00	51,206	1.00	52,186	
personnel officer ii	2.00	62,264	2.00	84,122	2.00	86,380	
ph lab sci general iii	2.00	82,375	2.00	86,460	2.00	88,820	
registered dietitian iii	1.00	50,677	1.00	52,680	1.00	53,689	
social worker i, health svcs	6.00	362,780	10.00	453,193	10.00	464,798	
art therapist supervisor	2.00	84,148	2.00	83,787	2.00	85,993	
a/d associate counselor	1.00	37,202	1.00	34,870	1.00	36,142	
coord spec prgms hlth serv iii	2.00	94,111		97,834	2.00	99,702	
maint supv i non lic	1.00	46,614		48,455		49,379	
ph lab sci general ii	1.00	40,110		42,148		42,929	
registered dietitian ii	5.00	223,102	5.00	225,810	5.00	230,707	
therapeutic recreator superviso		234,027	6.00	251,823	6.00	258,450	
art therapist ii	1.00	44,536	1.00	46,291	1.00	47,173	
dance therapist ii	1.50	66,385	1.50	69,010	1.50	70,319	
emp training spec i	1.00	44,536	1.00	46,291	1.00	47,173	
music therapist ii	1.50	66,312	2.50	105,678	2.50	107,952	
obs-personnel specialist iii	1.00	1,417	.00	0	.00	0	
personnel specialist	.00	27,203	1.00	39,590	1.00	40,320	
therapeutic recreator ii	15.00	561,649	15.00	671,590	15.00	684,609	
admin spec iii	1.00	39,627	1.00	42,276	1.00	43,060	
a/d supervised counselor	1.00	27,288	1.00	30,844	1.00	31,955	

	FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00l09 Spring Grove Hospital Ce	nter						
m00l0901 Services and Institution		ne					
food service mgr ii	3.00	117,024	3.00	121,939	3.00	124,195	
work adjustment coordinator	1.00	37,420	1.00	39,648		40,381	
admin spec ii	2.00	75,747		79,061	2.00	80,518	
psychologist intern	3.00	72,493	3.00	76,131	3.00	76,131	
agency buyer iv	1.00	-531	1.00	32,788		•	Abolish
licensed practical nurse iii ad		336,982	12.00	457,140		469,733	ADUCTSII
licensed practical nurse iii ld		302,317		316,807		322,756	
dental hygienist iii	1.00	41,373	1.00	43,060		43,861	
licensed practical nurse ii	48.00	1,668,680	48.00	1,887,020		1,925,975	
licensed practical nurse i	11.00	281,202	11.00	361,308		370,482	
agency buyer i	2.00	71,288	2.00	70,197		71,478	
computer user support spec i	1.00	13,961	1.00	32,019		32,882	
occupational therapy asst ii	5.00	136,378	5.00	170,080		173,661	
radiologic technologist ii	1.00	35,741	1.00	37,315		38,000	
services supervisor i	1.00	36,076	1.00	37,654			
pharmacy technician	.00	1,348	.00	0	.00	38,345 0	
police officer supervisor	1.00	49,259	1.00	53,388	1.00		
police officer iii	3.00		3.00	•		54,407	
police officer ii	4.00	89,015	5.00	134,409 221,056		137,586	
police officer i	1.00	161,187 19,334	.00	221,038	5.00 .00	225,198 0	
police officer trainee	1.00	17,554	1.00	-	1.00		
agency hlth and safety spec iii		38,449	1.00	29,745	1.00	30,805	
agency hith and safety specifi	1.00	•	1.00	40,074		40,814	
building security officer ii	5.00	33,544 98,749	4.00	35,073	1.00 4.00	35,714	
building security officer i	.00	-	1.00	104,554		106,815	
personnel associate iii	1.00	12,852	1.00	21,056	1.00	21,776	
•	2.00	41,373	2.00	43,060	1.00	43,861	
hlth records tech supv obs-contract services asst ii	1.00	51,068	1.00	67,315	2.00 1.00	69,060	
personnel associate ii	1.00	38,091	1.00	39,712		40,444	
camh associate iii		38,809		40,444	1.00	41,192	
	.00	38,221	2.00	65,764	2.00	66,956	
personnel associate i	1.00	36,754	1.00	38,345	1.00	39,051	
activity therapy associate iii hlth records tech ii	1.00	33,414	1.00	35,073	1.00	35,714	46 - 1 4 - 6
	16.00	442,513	17.00	555,928	16.00	540,717	Abolish
personnel clerk	1.00	34,490	1.00	36,038	1.00	36,697	
work adjustment associate iii	2.00	50,629	2.00	60,815	2.00	62,363	
activity therapy associate ii	.00	3,437	1.00	26,904	1.00	27,857	
camh associate i	2.00	9,860	.00	0	.00	0	
activity therapy associate i	.00	10,586	3.00	81,085	3.00	83,329	
direct care asst ii	138.00	3,479,111	129.50	3,774,117	129.50	3,855,369	
direct care asst i	17.00	275,955	11.00	273,955	11.00	281,554	
direct care trainee	12.00	319,844	22.00	474,449	22.00	490,732	
fiscal accounts clerk manager	1.00	31,710	1.00	42,535	1.00	43,323	
hith records prgm mgr	1.00	16,226	1.00	41,016	1.00	42,148	
management associate	3.00	112,375	2.00	90,457	2.00	92,155	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance Sy	/mbol
							·
m00l09 Spring Grove Hospital Ce	nter						
m00l0901 Services and Institution		ns					
office manager	1.00	41,221	1.00	42,993	1.00	43,790	
volunteer activities coord supv		44,117		45,864	1.00	46,732	
fiscal accounts clerk superviso		109,666	3.00	118,990		121,186	
admin aide	1.00	38,449	1.00	40,074	1.00	40,814	
office supervisor	3.00	143,886	4.00	156,353		159,238	
office secy iii	6.00	190,094	6.00	219,787		223,813	
fiscal accounts clerk ii	4.00	115,381	4.00	133,532		136,411	
office secy ii	13.00	364,217	11.00	367,764	11.00	375,413	
office services clerk lead	1.00	34,171	1.00	35,714	1.00	36,368	
supply officer iv	1.00	30,306	1.00	31,769	1.00	32,343	
office secy i	.50	16,038	.50	16,789	.50	17,094	
office services clerk	15.00	879,506	32.00	1,031,427		1,051,971	
office clerk ii	15.00	206,823	6.00	176,945		180,561	
supply officer ii	1.00	30,120	1.00	31,582	1.00	32,153	
cook ii	6.00	170,082	6.00	180,683	6.00	183,932	
office clerk i	2.00	25,029	1.00	27,203	1.00	27,686	
supply officer i	2.00	51,950	2.00	55,131	2.00	56,329	
telephone operator ii	1.00	19,132	.00	0	.00	0	
office clerk assistant	.00	11,487	.00	0	.00	0	
maint chief iv lic	2.00	81,086	2.00	84,420	2.00	85,986	
maint chief iv non lic	1.00	44,536	1.00	46,291	1.00	47,173	
maint chief iii non lic	6.00	231,127	6.00	240,891	6.00	245,345	
automotive services specialist	1.00	38,091	1.00	39,712	1.00	40,444	
maint chief ii non lic	.00	29,942	1.00	37,940	1.00	38,638	
automotive services mechanic	1.00	32,575	1.00	34,086	1.00	34,707	
stationary engineer 1st grade	7.00	221,322	7.00	243,498	7.00	248,425	
carpenter trim	5.00	129,979	5.00	160,459	5.00	164,081	
chf steward/stewardess	1.00	32,929	1.00	34,446	1.00	35,073	
electrician	3.00	96,832	3.00	101,842	3.00	104,217	
locksmith	1.00	33,856	1.00	35,390	1.00	36,038	
painter	4.00	133,599	4.00	139,703	4.00	142,256	
sheet metal worker	3.00	101,256	3.00	105,853	3.00	107,790	
steam fitter	3.00	97,328	3.00	101,845	3.00	103,700	
maint mechanic senior	12.00	323,231	11.00	348,251	11.00	354,976	
maint mechanic	2.00	56,663	2.00	59,510	2.00	60,578	
barber	1.00	11,482	1.00	20,364	1.00	21,056	
beauty operator	2.00	12,251	1.00	23,106	.50	13,152 Ab	olish
building services supervisor	1.00	37,677	1.00	39,290	1.00	40,015	
food service supv ii	4.00	115,596	3.00	101,335	3.00	103,180	
grounds supervisor ii	1.00	31,753	1.00	33,879	1.00	34,496	
food service supv i	4.00	102,926	4.00	113,587	4.00	116,471	
housekeeping supv ii	1.00	22,684	1.00	32,153	1.00	32,735	
housekeeping supv i	4.00	99,583	4.00	117,785	4.00	119,896	
linen service supv	1.00	28,551	1.00	29,979	1.00	30,518	

## PERSONNEL DETAIL

## Health, Hospitals and Mental Hygiene

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007	FY 2007 Appropriation	FY 2008	FY 2008 Allowance	Symbol
						Attowance	
m00l09 Spring Grove Hospital	Center						
m00l0901 Services and Instituti	onal Operation	ns					
patient/client driver	2.00	57,892	2.00	60,767	2.00	61,860	
ph lab assistant iii	.00	0	.50	13,602	.50	13,843	
building services worker i	1.00	56,969	4.00	83,532	4.00	86,384	
building services worker ii	26.00	537,668	23.00	606,702	23.00	619,394	
food service worker i	2.00	36,906	3.00	64,277	3.00	66,481	
food service worker ii	29.50	730,721	29.50	784,463	29.50	800,628	
linen service chief	1.00	27,071	1.00	28,471	1.00	28,978	
linen service worker i	3.00	50,945	2.00	42,832	2.00	44,302	
linen service worker ii	2.00	64,237	3.00	80,501	3.00	82,315	
stock clerk ii	1.00	24,904	1.00	26,303	1.00	26,768	
TOTAL m0010901*	895.10	34,778,182	894.10	39,450,179	891.60	40,303,376	
TOTAL m00109 **	895.10	34,778,182	894.10	39,450,179	891.60	40,303,376	

	FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance S	ymbol
						·	
m00l10 Clifton T. Perkins Hospi	tal Center						
m00l1001 Services and Institution		ns					
physician program manager iv	.00	102,518	1.00	165,939	1.00	172,614	
physician program manager iii	2.00	53,145		128,108		133,241	
asst attorney general vi	1.00	82,410		85,421	1.00	87,060	
asst supt iii state hospital	1.00	0		54,301		56,385	
psychology services chief	1.00	0		50,893		52,842	
therapy services mgr i	1.00	68,322		71,039		72 <b>,</b> 395	
registered dietitian v hlth car		57,068		59,331	1.00	60,473	
physician clinical specialist	10.00	969,636		1,347,193		1,400,070	
physician clinical specialist	4.00	392,430		398,242		413,680	
physician clinical staff	1.00	95,131		115,010		119,429	
physician clinical staff	1.00	118,029		124,207		128,985	
dentist iii, residential	1.00	94,038		97,283		99,158	
asst dir of nursing perkins	2.00	155,070		160,889		163,964	
nursing education supervisor pe	1.00	75,690		78,567		80,066	
teacher apc plus 30	1.00	72,032	1.00	83,517		83,517	
nursing instructor perkins	2.00	141,759	2.00	147,320		150,124	
registered nurse manager perkin	5.00	337,791	6.00	420,581	6.00	429,568	
librarian apc	1.00	64,148	1.00	74,530		74,530	
computer network spec supr	1.00	50,713	1.00	47,709		49,530	
fiscal services chief ii	1.00	67,025	1.00	69,689	1.00	71,039	
psychologist ii	4.00	180,192	2.75	186,255	2.75	189,829	
psychologist ii	.00	0	.25	11,927	.25	12,383	
registered nurse supv perkins	11.00	599,968	9.00	614,025	9.00	625,907	
social work manager, health svo	1.00	62,086	1.00	64,551	1.00	65,798	
occupational therapist supervis	1.00	62,783	1.00	65,274	1.00	66,535	
psychologist i	1.00	46,425	1.00	44,754	1.00	46,432	
registered nurse charge perkins	32.00	1,518,752	26.00	1,611,631	26.00	1,643,526	
social work prgm admin, health	2.00	114,693	2.00	119,244	2.00	121,540	
administrator ii	1.00	52,469	1.00	54,546	1.00	55,593	
computer network spec ii	2.00	108,822	2.00	112,252	2.00	114,408	
occupational therapist iii adv	1.00	58,816	1.00	61,147	1.00	62,328	
personnel administrator i	1.00	58,816	1.00	61,147	1.00	62,328	
psychology associate doctorate	2.00	84,516	3.00	145,206	3.00	150,753	
registered nurse perkins	25.00	1,143,743	23.00	1,235,391	23.00	1,262,139	
security attend manager ii	1.00	53,476	1.00	55,593	1.00	56,659	
social work supv health svcs	4.00	211,826	4.00	220,821	4.00	225,061	
computer network spec i	.00	43,787	1.00	52,101	1.00	53,099	
maint supv iii	1.00	43,126	1.00	45,665	1.00	47,398	
occupational therapist ii	1.00	42,963	1.00	56,215	1.00	57,294	
security attend manager i	6.00	224,074	6.00	328,972	6.00	335,284	
social worker ii, health svcs	5.50	296,543	9.00	419,900	9.00	429,678	
accountant ii	1.00	50,197	1.00	52,186	1.00	53,185	
activity therapy manager	1.00	50,677	1.00	52,680	1.00	53,689	
a/d associate counselor, lead	1.00	47,879	1.00	49,769	1.00	50,720	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00l10 Clifton T. Perkins Hospi	tal Center						
m00l1001 Services and Institution		s					
computer network spec trainee	1.00	6,050	.00	0	.00	0	
coord spec prgms hlth serv iv m	1.00	55,478		52,186		53,185	
social worker i, health svcs	5.00	149,707		98,635		102,273	
admin officer ii	1.00	47,056	1.00	48,917		49,851	
art therapist supervisor	1.00	47,504	1.00	49,379		50,322	
a/d associate counselor	1.00	43,637	1.00	45,370	1.00	46,223	
emp training spec ii	.00	13,904	1.00	48,455	1.00	49,379	
personnel officer i	1.00	42,423	1.00	44,130	1.00	44,951	
registered dietitian ii	1.00	44,051	1.00	45,788	1.00	46,657	
therapeutic recreator superviso	1.00	45,312	1.00	47,102	1.00	48,001	
work adjustment manager	1.00	47,504	1.00	49,379	1.00	50,322	
agency procurement specialist i	1.00	39,417	1.00	41,066	1.00	41,827	
emp training spec i	1.00	30,773	.00	0	.00	0	
music therapist ii	1.00	43,918	1.00	45,864	1.00	46,732	
therapeutic recreator ii	3.75	150,130	3.75	171,720	3.75	174,957	
work adjustment supervisor	1.00	44,536	1.00	46,291	1.00	47,173	
food service mgr ii	1.00	36,639	1.00	38,228	1.00	38,932	
volunteer activities coord iii	1.00	41,764	1.00	43,456	1.00	44,265	
work adjustment coordinator	1.00	40,114	1.00	41,888	1.00	42,664	
admin spec ii	1.00	38,449	1.00	40,074	1.00	40,814	
electronic tech ii	1.00	36,076	1.00	37,654	1.00	38,345	
security attend lpn	33.00	1,534,503	38.00	1,780,748	38.00	1,821,328	
security attend supv	7.00	361,039	7.00	329,829	7.00	337,445	
security attend supv hosp polic	1.00	49,255	1.00	51,206	1.00	52,186	
security attend iii	20.00	713,875	19.00	846,240	19.00	862,172	
security attend iii hosp police	1.00	42,890	1.00	44,605	1.00	45,436	
security attend ii	40.00	1,373,905	39.00	1,469,484	39.00	1,508,678	
security attend ii hosp police	1.00	78,642	2.00	87,317	2.00	88,942	
security attendant nursing ii,p	107.00	3,714,669	103.00	4,122,888	103.00	4,205,524	
agency hlth and safety spec iii	1.00	15,162	1.00	44,338	1.00	45,162	
security attend i	6.00	167,902	7.00	234,087	7.00	241,097	
security attend i hosp police	1.00	5,044	.00	0	.00	0	
security attendant nursing i,pe		255,550	13.00	402,903	13.00	416,133	
agency hith and safety spec ii	.00	5,808	.00	0	.00	0	
hith records tech supv	1.00	36,356	1.00	37,940	1.00	38,638	
obs-contract services asst ii	1.00	38,091	1.00	39,712	1.00	40,444	
personnel associate ii	2.00	75,818	2.00	79,424	2.00	80,888	
agency procurement associate ii	1.00	36,256	1.00	36,976	1.00	37,654	
hlth records tech ii work adjustment associate iii	5.00 2.00	162,071	5.00	170,570	5.00	173,674	
hlth records tech i		65,721	2.00	67,972	2.00	69,209	
fiscal accounts clerk manager	1.00 1.00	32,374	1.00	33,879	1.00	34,496	
hith records prgm mgr	2.00	42,026 57,673	1.00 2.00	43,727	1.00	44,541	
management associate	1.00	57 <b>,</b> 673		79,000 45,031	2.00	81,093 45,844	
management associate	1.00	43,294	1.00	45,021	1.00	45,864	

	FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00l10 Clifton T. Perkins Hospi	tal Center						
m00l1001 Services and Institution		s					
fiscal accounts clerk superviso	1.00	38,748	1.00	40,381	1.00	41,127	
office processing clerk supr	1.00	36,754	1.00	38,345	1.00	39,051	
office secy iii	7.00	228,360	8.00	276,931	8.00	282,948	
fiscal accounts clerk ii	3.00	86,962	3.00	95,905	3.00	97,638	
office secy ii	3.00	50,409	1.00	36,038	1.00	36,697	
services specialist	2.00	51,259	2.00	59,878	2.00	61,405	
office services clerk	7.00	178,520	7.00	211,081	7.00	215,726	
supply officer iii	2.00	65,291	2.00	67,456	2.00	68,684	
office processing clerk ii	2.00	58,202		61,079	2.00	62,178	
supply officer ii	2.00	49,694	2.00	53,402	2.00	54,810	
cook ii	5.00	134,389	6.00	157,366	6.00	160,969	
maint chief iv non lic	.00	34,600	1.00	45,864	1.00	46,732	
maint chief iii non lic	2.00	52,730	1.00	47,693	1.00	48,599	
maint chief i non lic	1.00	61,753	2.00	72,303	2.00	73,626	
refrigeration mechanic	.00	30,512		41,633	1.00	42,403	
stationary engineer 1st grade	1.00	36,076		37,654	1.00	38,345	
carpenter trim	2.00	61,591	2.00	66,878		68,094	
chf steward/stewardess	1.00	21,110		36,368	1.00	37,033	
locksmith	1.00	7,810	.00	0	.00	0	
painter	2.00	64,697	2.00	67,709	2.00	68,942	
steam fitter	2.00	58,373	2.00	62,312	2.00	63,956	
maint mechanic	1.00	30,850	1.00	32,441	1.00	33,028	
food service supv i	2.00	62,849	2.00	57,210	2.00	58,678	
grounds supervisor i	1.00	0	1.00	21,575	1.00	22,316	
building services worker ii	1.00	26,826	1.00	28,219	1.00	28,722	
food service worker i	1.00	3,015	1.00	22,151	1.00	22,914	
food service worker ii	13.00	269,110	12.00	300,891	12.00	308,517	
•						·	
TOTAL m0011001*	476.25	19,906,440	476.25	22,623,232	476.25	23,150,851	
TOTAL m00110 **	476.25	19,906,440	476.25	22,623,232	476.25	23,150,851	
m00l11 John L. Gildner Regional			d Adolescen	its			
m00l1101 Services and Institution	•		4 00	AFF /77	4 00	4/4 /70	
physician program manager iii	1.00	148,075		155,477		161,479	
prgm mgr senior ii	1.00	82,945		85,960	1.00	87,607	
dir nursing psych	1.00	83,210		86,232	1.00	87,887	
administrator iv	.00	18,969		65,798		67,069	
asst supt i state hospital	1.00	21,962		55,437		57,567	
registered dietitian v hlth car		62,184		64,657		65,905	
physician clinical specialist	3.00	364,597		403,389	3.00	419,038	
physician clinical specialist	.60	64,738		80,163	.60	83,251	
physician clinical staff	1.00	59,066		124,207		128,985	
clinical nurse specialist psych		247,309		256,776	4.00	262,647	
psychologist ii	5.50	322,396	5.00	338,108	5.00	345,032	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00l11 John L. Gildner Regional	Institute	for Children and	d Adolescer	nts			
m00l1101 Services and Institution	al Operatio	ns					
registered nurse manager med	2.00	84,231	1.00	69,689	1.00	71,039	
registered nurse manager psych	1.00	66,384	1.00	69,028	1.00	70,364	
social work manager, health svc	1.00	62,086	1.00	64,551	1.00	65,798	
registered nurse supv	.25	8,438	.25	11,189	.25	11,608	
registered nurse supv med	1.75	82,937	1.75	106,469	1.75	108,520	
computer network spec ii	.00	7,271	1.00	46,058	1.00	47,806	
prgm admin ii mental hlth	1.00	41,243	.00	0	.00	0	
psychology associate doctorate	1.50	81,764	2.00	100,675	2.00	103,064	
registered nurse charge med	2.50	178,375	3.50	186,475	3.50	190,812	
registered nurse charge psych	3.50	182,816	3.50	191,795	3.50	195,472	
social work supv health svcs	1.00	<b>53,</b> 985	1.00	56,126	1.00	57,204	
social worker adv health svcs	3.00	162,989	3.00	169,444	3.00	172,702	
speech patholgst audiolgst iii	.50	27,251	.50	28,330	.50	28,875	
fiscal services officer i	1.00	41,121	1.00	48,302	1.00	49,224	
personnel officer iii	1.00	43,126	1.00	45,665	1.00	47,398	
social worker ii, health svcs	6.00	287,682	6.00	313,222	6.00	319,227	
coord spec prgms hlth serv iv m	1.00	49,594	1.00	52,680	1.00	53,689	
emp training spec ii	1.00	47,504	1.00	49,379	1.00	50,322	
maint supv i non lic	1.00	47,504	1.00	49,379	1.00	50,322	
registered dietitian ii	1.00	18,973	1.00	43,727	1.00	44,541	
therapeutic recreator superviso	1.00	42,823	1.00	44,541	1.00	45,370	
dance therapist ii	1.00	35,629	1.00	46,291	1.00	47,173	
music therapist ii	1.00	39,287		42,602	1.00	43,392	
admin spec ii	1.00	38,091	1.00	39,712	1.00	40,444	
food service mgr i	.00	12,050	1.00	38,638	1.00	39,349	
psychologist intern	3.00	64,311	3.00	76,131	3.00	76,131	
agency buyer i	1.00	35,411	1.00	36,976	1.00	37,654	
volunteer activities coord ii	1.00	35,411	1.00	36,976	1.00	37,654	
camh associate supv	9.00	409,725	10.00	435,574	10.00	443,706	
camh specialist ii	.00	20,242	1.00	42,602	1.00	43,392	
camh specialist i	5.00	137,645	3.00	119,472	3.00	121,678	
personnel associate iii	1.00	41,373	1.00	43,060	1.00	43,861	
camh associate lead	3.00	149,014	5.50	183,008	5.50	187,373	
fiscal accounts technician ii	1.00	23,095	1.00	34,920	1.00	35,818	
obs-camh specialist i	2.00	38,436	1.00	36,258	1.00	36,921	
camh associate iii	10.50	192,483	4.50	153,033	4.50	155,815	
camh associate ii	5.50	103,909	7.00	212,644	7.00	217,448	
hlth records tech ii	1.00	33,392	1.00	35,714	1.00	36,368	
camh associate i	6.00	185,034	9.00	252,578	9.00	258,733	
hlth records tech i	.00	20,892	1.00	33,577	1.00	34,188	
direct care asst ii	12.00	264,005	8.00	241,618	8.00	245,962	
direct care asst i	.00	18,010	1.00	25,585	1.00	26,036	
direct care trainee	.00	17,628	2.00	44,072	2.00	45,380	
management associate	1.00	42,890	1.00	44,605	1.00	45,436	

	FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance Symbol
m00l11 John L. Gildner Regional	Institute	for Children an	d Adolescer	its		
m00l1101 Services and Institution						
volunteer activities coord supv	•	43,014	1.00	45,864	1.00	46,732
fiscal accounts clerk superviso	1.00	36,927		38,932		39,648
office secy iii	2.00	68,276	2.00	74,630	2.00	76,000
fiscal accounts clerk ii	1.00	22,554	1.00	35,714		36,368
office secy ii	6.00	171,822	6.00	201,776	6.00	205,896
supply officer ii	1.00	30,399		31,865		32,441
cook ii	5.00	139,645		120,995		123,171
telephone operator ii	1.00	29,079		30,518		31,067
maint chief iii non lic	1.00	41,764		43,456		44,265
electrician high voltage	2.00	74,786	2.00	78,001	2.00	79,438
carpenter trim	1.00	33,856		35,390		36,038
painter	1.00	33,236		34,756		35,390
maint mechanic senior	2.00	55,196		95,530		97,258
maint mechanic	.00	18,253		0		0
housekeeping supv iv	2.00	66,482		69,526		70,794
food service supv ii	3.00	35,860		0	.00	0
food service supv i	.00	11,142		61,335	2.00	62,439
grounds supervisor i	1.00	28,813		30,249		30,793
housekeeping supv i	2.00	57 <b>,</b> 365	2.00	60,497	2.00	61,585
patient/client driver	2.00	30,281	1.00	29,715	1.00	30,249
building services worker i	1.00	39,628		25,848	1.00	26,303
building services worker ii	7.00	162,991		193,939		197,388
cook i	.00	13,082		27,973		28,471
food service worker i	2.50	50,319		0		0
food service worker ii	9.00	235,552		290,178		295,337
linen service worker ii	1.00	25,403	1.00	26,768	1.00	27,242
		,				
TOTAL m00l1101*	171.60	6,607,236	171.60	7,402,029	171.60	7,564,049
TOTAL mOOl11 **	171.60	6,607,236	171.60	7,402,029	171.60	7,564,049
m00l12 Upper Shore Community Mer	ntal Health	Center				
m00l1201 Services and Institution						
dir nursing psych	1.00	71,338	1.00	74,120	1.00	75,532
physician clinical specialist	3.00	381,747	3.00	398,242	3.00	413,680
clinical nurse specialist psych	3.00	192,546	3.00	200,786	3.00	204,668
nursing instructor	1.00	65,125	1.00	67,718	1.00	69,028
psychologist ii	2.00	102,156	2.00	130,414	2.00	133,358
registered nurse manager psych	2.00	131,617	2.00	137,394	2.00	140,053
registered nurse supv med	1.00	61,303	1.00	64,039	1.00	65,274
registered nurse supv psych	4.00	229,883	4.00	248,566	4.00	253,359
social work prgm admin, health	1.00	62,783	1.00	65,274	1.00	66,535
registered nurse charge psych	6.00	307,047	5.00	279,514	5.00	284,879
social work supv health svcs	2.00	87,251	2.00	111,205	2.00	113,342
police chief i	1.00	45,242	1.00	51,325	1.00	52,303
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	FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00l12 Upper Shore Community Me							
m00l1201 Services and Institution	•						
registered nurse	6.50	239,825		•		395,301	
social worker ii, health svcs	2.00	112,100		•		159,633	
admin officer iii	1.00	35,256		43,674		44,884	
maint supv ii non lic	1.00	45,670		47,475		48,380	
social worker i, health svcs	1.00	9,683				0	
registered dietitian ii	1.00	47,056		48,917		49,851	
therapeutic recreator superviso		47,504		49,379		50,322	
art therapist ii	1.00	40,924		42,602		43,392	
therapeutic recreator ii	1.00	36,936		· ·		39,951	
volunteer activities coord iii	1.00	41,373	1.00	43,060	1.00	43,861	
licensed practical nurse iii ad	5.00	212,561	5.00	221,111	5.00	225,238	
licensed practical nurse ii	4.00	96,202	4.00	137,788	4.00	141,619	
licensed practical nurse i	.00	6,265		•		17,022	
police officer supervisor	1.00	47,056	1.00	53,388	1.00	54,407	
police officer ii	4.00	149,310	4.00	171,465	4.00	175,333	
hlth records tech supv	1.00	25,622	1.00	35,929	1.00	36,586	
personnel associate ii	1.00	37,738	1.00	39,349	1.00	40,074	
hlth records reviewer	2.00	56,710	2.00	69,334	2.00	70,882	
activity therapy associate iii	2.00	64,413	2.00	67,416	2.00	68,643	
hlth records tech ii	4.00	105,079	3.00	93,225	3.00	95,360	
direct care asst ii	19.50	426,662	18.00	506,209	18.00	518,729	
hith records tech tr	.00	4,461	1.00	27,405	1.00	27,891	
supv library files	1.00	30,399	1.00	31,865	1.00	32,441	
direct care asst i	1.00	36,334	2.00	45,061	2.00	46,619	
management associate	1.00	43,705	1.00	45,436	1.00	46,291	
fiscal accounts clerk, lead	1.00	11,703	.00	0	.00	0	
office secy iii	.00	23,410	1.00	32,586	1.00	33,177	
fiscal accounts clerk ii	.00	15,978	1.00	30,655	1.00	31,206	
office secy ii	2.00	65,750	2.00	71,752	2.00	73,065	
office services clerk lead	1.00	32,325	1.00	33,831	1.00	34,446	
office services clerk	1.00	6,975	.00	0	.00	0	
office processing clerk ii	.00	13,654	.00	0	.00	0	
office processing clerk i	1.00	7,874	1.00	21,946	1.00	22,701	
maint mechanic senior	1.00	32,374	1.00	33,879	1.00	34,496	
patient/client driver	1.00	27,759	1.00	30,518	1.00	31,067	
TOTAL m0011201*	98.00	3,974,684	98.00	4,503,671	98.00	4,604,879	
TOTAL m00112 **	98.00	3,974,684	98.00	4,503,671	98.00	4,604,879	
m00l14 Regional Institute for C			uthern Md				
m00l1401 Services and Institution	•						
physician program manager iii	1.00	148,075	1.00	155,477	1.00	161,479	
prgm mgr senior ii	1.00	91,352	1.00	94,536	1.00	96,355	
dir nursing psych	1.00	0	1.00	57,948	1.00	60,177	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00l14 Regional Institute for C	hildren and	Adol gecente-Soi	uthern Md				
m00l1401 Services and Institution			athern na				
psychology services chief	1.00	72,954	1.00	75,770	1.00	77,212	
asst supt i state hospital	1.00	70,995		73,769		75,170	
physician clinical specialist	3.50	449,850		472,976		491,197	
psychologist ii	.50	36,185	.50	37,235	.50	37,942	
registered nurse manager psych	2.00	131,763	2.00	138,056	2.00	140,728	
social work manager, health svc	1.00	58,602	1.00	60,956	1.00	62,131	
registered nurse supv psych	4.00	248,226	4.00	265,599	4.00	270,729	
obs-psychologist iii doctorate	1.00	58,256	1.00	60,570	1.00	61,738	
prgm admin ii mental hlth	1.00	56,616	1.00	58,860	1.00	59,993	
registered nurse charge psych	2.00	118,566	2.00	105,555	2.00	108,340	
fiscal services officer i	1.00	15,129	1.00	47,850	1.00	48,763	
prgm admin i mental hlth	1.00	51,563	1.00	53,099	1.00	54,118	
social worker ii, health svcs	5.00	289,866	6.00	332,197	6.00	338,574	
coord spec prgms hlth serv iv m	2.00	101,354	2.00	105,360	2.00	107,378	
emp training spec ii	1.00	43,230	1.00	44,951	1.00	45,788	
psychology associate iii master	2.00	60,031	1.00	48,917	1.00	49,851	
registered dietitian i	1.00	30,285	1.00	32,788	1.00	33,977	
therapeutic recreator ii	1.00	34,315	1.00	36,501	1.00	37,836	
admin spec iii	1.00	36,639	1.00	38,228	1.00	38,932	
obs personnel specialist ii	1.00	41,373	1.00	43,060	1.00	43,861	
mental health assoc iv	1.00	38,091	1.00	39,712	1.00	40,444	
obs-admin spec i	1.00	33,183	1.00	34,707		35,340	
mil youth worker lead	1.00	38,449	1.00	40,074	1.00	40,814	
camh associate supv	4.00	160,289	4.00	168,283	4.00	172,468	
camh associate iii	4.00	186,103	6.75	226,459	6.75	231,464	
camh associate iii	.00	0	.25	6,832	.25	7,075	
hlth records reviewer	1.00	36,076	1.00	37,654	1.00	38,345	
camh associate ii	5.00	77,878	2.00	68,282	2.00	69,526	
activity therapy associate ii	.00	22,962	1.00	29,891	1.00	30,426	
camh associate i	5.00	81,016	5.00	131,563	5.00	135,955	
activity therapy associate i	1.00	5,374	.00	0	.00	0	
direct care asst ii	5.00	150,487		157,910	5.00	160,765	
fiscal accounts clerk ii	1.00	24,447		31,488	1.00	32,056	
office secy ii	1.50	53,198	1.50	55 <b>,</b> 550	1.50	56,567	
maint chief iv non lic	1.00	41,310	1.00	42,993	1.00	43,790	
painter	1.00	32,029	1.00	33,526	1.00	34,136	
maint mechanic senior	1.00	29,256	1.00	30,700	1.00	31,253	
food service supv i	1.00	29,746	1.00	31,865	1.00	32,441	
food service worker ii	2.00	42,447	2.00	47,478	2.00	48,658	
TOTAL m0011401*	72.50	3,327,566	72.50	3,655,225	72.50	3,743,792	
TOTAL m00114 **	72.50		72.50		72.50		
TOTAL 1800(14	12.30	3,327,566	12.30	3,655,225	12.50	3,743,792	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00m01 Developmental Disabiliti	es Administ	ration					
m00m0101 Program Direction							
exec vii	1.00	112,312	1.00	113,712	1.00	113,712	
prgm mgr senior iii	1.00	95,723	1.00	98,996	1.00	100,903	
prgm mgr senior ii	4.00	<b>335,</b> 004	4.00	348,535	4.00	356,685	
asst attorney general vi	.00	42,853	1.00	73,429	1.00	74,826	
prgm mgr iv	1.00	67,362	1.00	70,703	1.00	72,059	
fiscal services administrator i	1.00	75,690	1.00	78,567	1.00	80,066	
prgm mgr iii	1.00	68,759	1.00	71,490	1.00	72,855	
data base spec manager	1.00	66,960	1.00	69,581	1.00	70,927	
prgm admin v	1.00	72,254	1.00	75,062	1.00	76,491	
prgm mgr ii	1.00	69,099	1.00	72,965	1.00	74,354	
prgm admin iv	1.00	72,369	1.00	75,170	1.00	76,598	
administrator iii	1.00	55,992	1.00	58,210	1.00	59,331	
data base spec supervisor	.00	850	.00	0	.00	0	
dp programmer analyst superviso	100	38,127	1.00	59,803	1.00	60,956	
psychologist ii	1.00	67,668	1.00	70,364	1.00	71,717	
dp programmer analyst lead/adva	1.00	18,038	.00	0	.00	0	
fiscal services administrator i	1.00	0	.00	0	.00	0	
hlth policy analyst advanced	1.00	58,293	1.00	44,754	1.00	46,432	
staff atty ii attorney genral	1.00	0	.00	0	.00	0	
administrator ii	3.00	171,520	3.00	178,323	3.00	181,758	
agency procurement specialist s	1.00	27,857	1.00	59,993	1.00	61,147	
computer info services spec sup	1.00	31,249	1.00	48,700	1.00	50,561	
computer network spec ii	1.00	54,049	1.00	56,659	1.00	57,749	
dp programmer analyst ii	.00	2,630	.00	0	.00	0	
prgm admin ii dev dsbl	3.00	110,471	3.00	179,407	3.00	182,860	
administrator i	2.00	82,721	1.00	55,686	1.00	56,755	
administrator i	1.00	54,074	1.00	56,215	1.00	57,294	
agency procurement specialist l	.00	0	1.00	39,478	1.00	40,935	
data base spec i	.00	16,438	1.00	50,644	1.00	51,612	
dp programmer analyst i	1.00	43,367	3.00	134,482	3.00	138,598	
prgm admin i dev dsbl	3.00	152,541		164,002	3.00	167,148	
social worker ii, health svcs	1.00	50,596	1.00	52,600	1.00	53,609	
webmaster i	.50	0	.00	0	.00	0	
admin officer iii	2.00	92,654	2.00	97,150	2.00	98,987	
agency procurement specialist i	3.00	140,416	3.00	144,754	3.00	147,518	
computer info services spec ii	1.00	46,104	1.00	47,922	1.00	48,837	
coord spec prgms hith serv iv d	1.00	50,677		52,680	1.00	53,689	
admin officer ii	2.00	92,349	2.00	96,002	2.00	97,834	
admin officer ii	1.00	539	.00	0	.00	0	
coord spec prgms hlth serv iii	1.00	43,637		45,370	1.00	46,223	
admin spec iii	1.00	38,387		40,015	1.00	40,754	
activity therapy associate iii	.00	0	1.00	25,742	.00	0	Abolish
agency procurement associate i	.00	9,019	1.00	25,987	1.00	26,904	
management associate	.00	6,803	1.00	35,215	1.00	36,501	

	FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00m01 Developmental Disabiliti	es Administ	ration					
m00m0101 Program Direction	CS Administra	acton					
admin aide	.00	22,721	3.00	115,012	3.00	117,129	
office secy iii	4.00	113,132		0		0	
fiscal accounts clerk ii	2.00	61,555		65,122		66,822	
office services clerk lead	.00	15,988		28,083			
office services clerk	.00	7,428		. 0		0	
TOTAL m00m0101*	54.50	2,856,275	58.00	3,276,584	57.00	3,318,220	
m00m0102 Community Services							
dir nursing med	1.00	82,410	1.00	85,421	1.00	87,060	
psychology services chief	1.00	72,254		75,062		76,491	
nursing program constt/admin i	3.00	154,215		184,507		188,965	
registered nurse manager med	1.00	66,384		69,028		70,364	
prgm admin iii dev dsbl	4.00	237,872		247,311		252,079	
registered nurse supv med	1.00	15,728		. 0		0	
accountant supervisor i	4.00	199,503		208,780	4.00	213,242	
administrator ii	1.00	23,794	.00	. 0		. 0	
hith fac surveyor nurse i	.00	0		0	.00	0	
prgm admin ii dev dsbl	4.00	169,011	4.00	217,605	4.00	222,538	
social work supv health svcs	1.00	53,985	1.00	56,126	1.00	57,204	
accountant, lead	1.00	54,074	1.00	56,215	1.00	57,294	
dp functional analyst ii	.00	40,119	1.00	55,156	1.00	56,215	
prgm admin i dev dsbl	4.00	216,603	5.00	270,536	5.00	275,723	
social worker ii, health svcs	2.00	101,675	2.00	92,577	2.00	95,053	
accountant ii	3.00	128,534	3.00	138,027	3.00	141,421	
computer info services spec ii	3.00	110,945	2.00	104,371	2.00	106,369	
coord spec prgms hlth serv iv d	11.00	566,875	12.00	598,564	12.00	610,652	
social worker i, health svcs	2.00	92,669	2.00	96,330	2.00	98,167	
accountant i	1.00	62,205	2.00	90,764	2.00	92,472	
admin officer ii	2.00	95,008	2.00	84,249	2.00	86,464	
coord spec prgms hlth serv iii	7.00	281,521	8.00	362,151	8.00	369,611	
psychology associate iii master		94,560	2.00	98,296	2.00	100,173	
work adjustment manager	1.00	47,504	1.00	49,379	1.00	50,322	
admin officer i	1.00	44,117		45,864	1.00	46,732	
coord spec prgms hlth serv ii d		523,141	32.00	1,305,509	32.00	1,331,549	BPW(18)
fiscal accounts technician ii	2.00	65,810	2.00	76,332	2.00	77 <b>,73</b> 5	
management associate	3.00	129,913	4.00	168,917	4.00	172,716	
admin aide	2.00	71,062	1.00	40,074	1.00	40,814	
office secy iii	4.00	110,606	4.00	133,449	4.00	136,912	
fiscal accounts clerk ii	1.00	29,707	1.00	32,636	1.00	33,228	
office secy ii	4.00	117,734	4.00	125,048	4.00	127,794	
office services clerk	2.00	50,619	2.00	59,382	2.00	60,872	
office processing clerk ii	1.00	-359	.00	0	.00	0	
TOTAL m00m0102*	94.00	4,109,798	113.00	5,227,666	113.00	5,336,231	
TOTAL m00m01 **	148.50	6,966,073	171.00	8,504,250	170.00	8,654,451	
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Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00m02 Rosewood Center							
m00m0201 Services and Institution	nal Operation	ıs					
physician program manager iii	1.00	148,075	1.00	128,108	1.00	133,241	
prgm mgr senior ii	1.00	91,491	1.00	94,536	1.00	96,355	
dir nursing med	1.00	72,441	1.00	75,532	1.00	76,970	
asst supt iii state hospital	1.00	43,971	1.00	80,823	1.00	82,368	
prgm admin v hlth services	.00	70,733	1.00	73,660	1.00	75,062	
psychology services chief	1.00	72,254	1.00	75,062	1.00	76,491	
therapy services mgr i	.00	46,923	1.00	69,689	1.00	71,039	
registered dietitian v hlth car	1.00	62,184	1.00	64,657	1.00	65,905	
physician clinical specialist	1.00	124,660	1.00	131,032	1.00	136,178	
physician clinical staff	2.00	228,100	2.00	212,088	2.00	220,358	
physician clinical staff	1.00	116,752	1.00	87,881	1.00	91,373	
dentist iii residential	1.00	94,955	1.00	98,211	1.00	100,105	
fiscal services chief ii	1.00	67,025	1.00	69,689	1.00	71,039	
nursing instructor	1.00	63,891	1.00	66,434	1.00	67,718	
psychologist ii	2.00	133,950	2.00	118,073	2.00	121,247	
registered nurse manager med	4.00	214,161		232,825		239,127	
social work manager, health svo		58,630		60,956	1.00	62,131	
speech patholgst audiolgst v	1.00	0	1.00	47,709	1.00	49,530	
occupational therapist supervis	1.00	45,886		64,039		65,274	
physical therapist supervisor	1.00	62,717		65,274	1.00	66,535	
prgm admin iii dev dsbl	2.00	59,011	1.00	60,473		61,638	
registered nurse supv med	6.00	304,755	6.00	361,313		369,099	
computer network spec ii	1.00	53,476		55,593		56,659	
occupational therapist iii lead		185,185	2.70	163,539		166,693	
personnel administrator i	1.00	56,078	1.00	58,305	1.00	59,427	
physical therapist iii lead	.50	0		21,013	.50	21,793	
prgm admin ii dev dsbl	1.00	0	.00	0	.00	0	
psychology associate doctorate	.00	23,267		58,305	1.00	59,427	
registered nurse charge med	6.50	176,724	4.50	258,737		263,710	
social work supv health svcs	1.00	50,039		52,020	1.00	53,016	
speech patholgst audiolgst iii	2.70	93,342	2.20	132,111	2.20	134,656	
police chief i	1.00	50,197		56,956	1.00	58,046	
administrator i	1.00	49,258	1.00	52,101	1.00	53,099	
maint supv iii	1.00	53,561	1.00	55,686	1.00	56,755	
occupational therapist ii	1.50	72,901	1.50	75,954	1.50	77,762	
physical therapist ii	.00	6,075	1.00	60,093	1.00	61,249	
prgm admin i dev dsbl	3.00	161,205	3.00	167,586	3.00	170,803	
registered nurse	1.00	49,606	1.00	51,612	1.00	52,600	
social worker ii, health svcs	3.50	132,237	2.50	133,102	2.50	135,655	
speech patholgst audiolgst ii	- 1.00	27,556	1.50	67,586	1.50	69,583	
webmaster i	.00	0	.50	19,739	.50	20,468	
accountant ii	1.00	41,295	1.00	42,877	1.00	44,470	
admin officer iii	2.00	99,010	2.00	102,925	2.00	104,895	
computer info services spec ii	1.00	38,824	1.00	41,345	1.00	42,877	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00m02 Rosewood Center							
m00m0201 Services and Institution	al Operation	าร					
coord spec prgms hith serv iv d	•	0	.00	0	.00	0	
developmental disabil assoc mgr		189,939		182,363		186,499	
personnel officer ii	1.00	49,474		37,095		38,458	
registered dietitian iii	1.50	75,776		78,773		80,282	
social worker i, health svcs	.00	20,428		38,458		39,873	
admin officer ii	1.00	41,635		43,323		44,130	
emp training spec ii	2.00	96,622		84,249		86,464	
maint supv i non lic	1.00	0		34,870		36,142	
psychology associate iii master		46,938		49,379		50,322	
qual develop disabil prof sup	4.00	189,097		196,592		200,346	
registered dietitian ii	1.00	44,051	1.00	45,788		46,657	
therapeutic recreator superviso		47,504		49,379		50,322	
work adjustment manager	3.00	139,986		147,675	3.00	150,495	
developmental disabil assoc ass		44,117		32,788	1.00	33,977	
food administrator i	1.00	36,263		38,532	1.00	39,590	
music therapist ii	.00	28,123		35,858	1.00	37,169	
personnel specialist	1.00	33,579		32,788	1.00	33,977	
qual develop disabil prof	6.00	194,939		233,889	6.00	240,054	
therapeutic recreator ii	1.00	43,294		45,021	1.00	45,864	
work adjustment supervisor	3.00	133,493		138,873		141,519	
admin spec iii	1.00	40,988		73,508	2.00	75,411	
music therapist i	1.00	6,381	.00	. 0	.00	. 0	
work adjustment coordinator	7.00	256,101	7.00	283,181	7.00	288,976	
administrative specialist i	1.00	0	.00	0	.00	0	
licensed practical nurse iii ad	8.00	325,757	12.00	499,847	12.00	510,959	
licensed practical nurse ii	3.00	76,935	3.00	120,826	3.00	123,060	
licensed practical nurse i	4.00	151,206	7.00	251,914	7.00	257,043	
agency buyer i	3.00	102,447	3.00	107,067	3.00	109,024	
occupational therapy asst ii	2.00	72,152	2.00	75,308	2.00	76,690	
physical therapy assistant ii	1.00	36,076	1.00	37,654	1.00	38,345	
radiologic technologist ii	1.00	35,741	1.00	37,315	1.00	38,000	
volunteer activities coord ii	1.00	22,674	2.00	62,988	2.00	64,611	
police officer supervisor	1.00	47,056	1.00	53,388	1.00	54,407	
police officer ii	4.00	122,321	4.00	172,656	4.00	176,499	
security attendant nursing supv	1.00	0	.00	0	.00	0	
security attendant nursing ii,r	10.00	370,852	9.00	389,124	9.00	396,365	
agency hith and safety spec ii	1.00	33,856	1.00	35,390	1.00	36,038	
personnel associate iii	.00	17,663	1.00	38,580	1.00	39,290	
developmental disabil assoc sup	12.00	425,997	12.00	457,556	12.00	466,489	
developmental disabil shift coo	6.00	220,104	5.00	168,322	5.00	173,006	
obs-contract services asst ii	1.00	38,809	1.00	40,444	1.00	41,192	
personnel associate ii	1.00	20,308	.00	0	.00	0	
activity therapy associate iii	4.00	131,209	4.00	137,312	4.00	139,815	
developmental disabil assoc	25.00	779,592	26.00	863,199	26.00	881,782	

Classification Title	FY 2006 Positions		FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00m02 Rosewood Center							
m00m0201 Services and Institution	al Operation	ns					
habilitation technician	4.00	110,322	4.00	131,278	4.00	134,115	
personnel clerk	2.00	68,341		71,428		72,736	
work adjustment associate iii	12.00	418,569		437,318		446,232	
work adjustment associate ii	1.00	41,508		55,878		57,330	
direct care asst ii	234.00	6,107,588		6,906,759		7,039,648	
work adjustment associate i	6.00	57,727		95,908		99,255	
direct care asst i	22.00	465,915		586,292		605,457	
direct care trainee	5.00	70,918		64,248		66,452	
hith records prgm supv	.00	31,372		45,436		46,291	
management associate	1.00	46,685		48,530		49,456	
volunteer activities coord supv		44,536		46,291		47,173	
fiscal accounts clerk superviso		81,729		85,132		86,726	
office supervisor	2.00	70,927		75,728		77,121	
office secy iii	4.00	96,896		103,328		105,696	
fiscal accounts clerk ii	4.00	122,920		128,810		131,141	
office secy ii	5.50	161,255		156,691		159,551	
office services clerk lead	2.00	57,947		61,456		63,017	
services specialist	1.00	39,169		35,073		35,714	
office secy i	1.00	31,202		32,683		33,274	
office services clerk	12.00	307,610		367,460		374,922	
supply officer iii	1.00	32,374		33,879		34,496	
supply officer ii	1.00	25,128		29,938		30,475	
cook ii	3.00	70,243		86,627		88,177	
office processing clerk i	1.00	28,813		30,249		30,793	
telephone operator ii	2.00	51,088		53,937		54,894	
telephone operator i	1.00	22,962		24,534		24,962	
maint chief iii non lic	1.00	41,373		43,060		43,861	
automotive services specialist	2.00	65,226	2.00	71,981		73,880	
plumber supervisor	1.00	36,076		37,654		38,345	
refrigeration mechanic	1.00	35,741	1.00	37,315		38,000	
carpenter trim	3.00	99,116	3.00	103,672		105,564	
chf steward/stewardess	1.00	29,220		30,931		31,488	
electrician	2.00	61,667		60,815		62,363	
locksmith	1.00	16,803	1.00	30,655	1.00	31,206	
painter	4.00	131,035	4.00	137,808	4.00	140,320	
plumber	1.00	32,325	1.00	33,831	1.00	34,446	
steam fitter	1.00	8,020	1.00	25,742	1.00	26,649	
maint mechanic senior	2.00	69	1.00	24,258	1.00	25,106	
food service supv ii	2.00	64,750	2.00	67,765	2.00	68,998	
grounds supervisor ii	1.00	32,076	1.00	33,577	1.00	34,188	
food service supv i	1.00	25,778	1.00	28,137	1.00	28,638	
linen service supv	1.00	28,551	1.00	29,979	1.00	30,518	
patient/client driver	8.50	191,381	8.50	230,288	8.50	235,330	
cook i	1.00	23,782	1.00	26,303	1.00	26,768	

	FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00m02 Rosewood Center							
m00m0201 Services and Institution	•						
food service assistant	4.00	108,283		113,884		115,912	
food service worker i	3.00	38,989		42,889		44,359	
food service worker ii	9.00	224,181		251,590	10.00	257,147	
linen service worker ii	1.00	23,846	1.00	25,182	1.00	25,625	
TOTAL m00m0201*	582.90	18,373,916	584.40	20,798,728	584.40	21,245,383	
TOTAL m00m02 **	582.90	18,373,916		20,798,728		21,245,383	
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m00m05 Holly Center							
m00m0501 Services and Institution	al Operation	ns					
physician program manager iii	1.00	169,791	1.00	177,974	1.00	184,996	
prgm mgr senior ii	1.00	67,960		92,752		94,536	
dir nursing med	1.00	81,622		84,610		86,232	
asst supt ii state hospital	1.00	60,774		62,034		63,230	
registered dietitian v hlth car		61,007		63,433		64,657	
physician clinical specialist	1.00	127,058		133,605		138,751	
asst dir of nursing med	1.00	70,880		73,660		75,062	
nursing education supervisor	1.00	65,022		67,606		68,914	
nursing instructor	1.00	68,322		71,039		, 72,395	
psychologist ii	1.00	65,190		47,709		49,530	
registered nurse manager med	2.00	133,409		138,717		141,403	
registered nurse quality imp me		65,753		68,366		69,689	
physical therapist supervisor	1.00	62,184		64,657		65,905	
registered nurse supv med	8.00	448,508		508,701		520,126	
speech patholgst audiolgst iv	1.00	65,855		68,477		69,800	
fiscal services officer ii	1.00	44,305		46,911		48,700	
physical therapist iii lead	1.00	54,502		56,659		57,749	
registered nurse charge med	7.50	382,513		421 <i>,7</i> 37		430,219	
occupational therapist ii	1.00	56,467		61,249		62,427	
registered nurse	5.00	279,365		260,754		267,640	
registered nurse	.50	. 0		. 0		. 0	
social worker ii, health svcs	1.00	53,561		55,686		56,755	
agency procurement specialist i		43,570		45,298		46,147	
computer info services spec ii	.00	15,590		39,166		40,609	
coord spec prgms hith serv iv d	1.00	50,677		52,680	1.00	53,689	
maint supv ii non lic	1.00	46,540	1.00	48,380	1.00	49,303	
admin officer ii	.00	15,410		45,370	1.00	46,223	
coord spec prgms hlth serv iii	2.00	94,560		84,249	2.00	86,464	
emp training spec ii	1.00	13,916	1.00	42,929	1.00	43,727	
nursing tech	.00	0		46,657	1.00	47,547	
psychology associate iii master		96,243	2.00	97,834	2.00	99,701	
qual develop disabil prof sup	1.00	40,110	1.00	42,148	1.00	42,929	
registered dietitian ii	1.00	44,051	1.00	45,788	1.00	46,657	
admin officer i	1.00	94	.00	, 0	.00	0	
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Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00m05 Holly Center							
m00m0501 Services and Institution	al Operation	ne					
computer info services spec i	1.00	18,884	.00	0	.00	0	
coord spec prgms hlth serv ii d		81,611		66,518		67,759	
qual develop disabil prof	1.00	44,117		45,864		46,732	
work adjustment supervisor	1.00	47,733		45,864		46,732	
admin spec iii	1.00	31,698		45,664		40,732	
food service mgr ii	.00	28,794		41,508		42,276	
psychology associate i masters	1.00	24,745		30,844			
therapeutic recreator i	.00	7,853		30,844	1.00	31,955 31,955	
volunteer activities coord iii	1.00	35,663		0		0	
work adjustment coordinator	3.00	123,742		128,792		131,186	
food service mgr i	1.00	10,452		0		131,100	
licensed practical nurse iii ld		304,098		316,807		322,756	
licensed practical nurse ii	6.60	214,585		207,640	5.00	211,502	
licensed practical nurse ii	.40	0		207,040		211,502	
occupational therapy asst ii	1.00	42,676		38,345	1.00	39,051	
occupational therapy asst i	1.00	34,171		35,714	1.00	36,368	
police officer ii	2.00	78,435		89,344	2.00	91,016	
building security officer ii	1.00	24,248		25,811	1.00	26,266	
personnel associate iii	1.00	38,748		40,381	1.00	41,127	
fiscal accounts technician ii	1.00	7,019		0	.00	0	
hlth records tech supv	1.00	25,683		0	.00	0	
personnel associate ii	1.00	35,686		37,256	1.00	37,940	
agency procurement associate ii	1.00	32,878		34,393	1.00	35,020	
fiscal accounts technician i	.00	8,787		35,659	1.00	36,311	
activity therapy associate iii	2.00	26,142		25,742	1.00	26,649	
developmental disabil assoc	6.00	186,446		198,723	6.00	203,051	
habilitation technician	1.00	33,544		35,073	1.00	35,714	
hlth records tech ii	2.00	54 <b>,</b> 357		58,168	2.00	60,250	
work adjustment associate iii	7.00	229,247		239,956	7.00	244,325	
activity therapy associate i	1.50	41,361	1.50	37,451	1.50	38,765	
direct care asst ii	94.50	2,427,811	90.50	2,668,796	90.50	2,725,200	
hlth records tech tr	.00	17,457	1.00	23,664	1.00	24,488	
direct care asst i	12.00	324,335	21.00	485,635	21.00	502,001	
direct care trainee	13.00	142,803	7.00	148,240	7.00	153,313	
hlth records prgm supv	.00	13,548	1.00	41,066	1.00	41,827	
management associate	1.00	43,294	1.00	45,021	1.00	45,864	
volunteer activities coord supv	.00	9,329	1.00	44,198	1.00	45,021	
office secy iii	4.00	137,835	4.00	148,341	4.00	151,062	
fiscal accounts clerk ii	2.00	37,617	1.00	30,931	1.00	31,488	
office secy ii	3.00	83,303	3.00	93,224	3.00	95,925	
office services clerk	1.00	25,242	.00	0	.00	. 0	
supply officer iii	1.00	32,076	1.00	33,577	1.00	34,188	
volunteer activities coord i	.00	2,963	1.00	29,628	1.00	30,159	
fiscal accounts clerk i	.00	22,685	2.00	52,028	2.00	53,865	

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office clerk ii								
office clerk ii	m00m05 Holly Conton							
office clerk ii         1.00         26,745         1.00         28,137         1.00         28,638           cook ii         5.00         127,919         5.00         135,606         5.00         138,421           maint chief iii non lic         1.00         37,677         1.00         39,290         1.00         40,015           carpenter trim         2.00         65,590         2.00         68,618         2.00         56,869           maint mechanic senior         1.00         23,3856         1.00         28,850         1.00         29,364           maint mechanic         2.00         51,423         2.00         54,589         2.00         55,995           housekeeping supvi         1.00         33,544         1.00         35,073         1.00         35,714           foad services worker         3.00         97,343         3.00         95,837         3.00         97,990           housekeeping supvi         1.00         29,079         1.00         30,518         1.00         31,067           patient/client driver         2.00         42,884         2.00         54,821         2.00         56,219           building services worker ii         13.00         297,537         13.00	•	nal Operation	15					
Cook   i		•		1 00	28 137	1 00	28 638	
maint chief iii non lic 1.00 37,477 1.00 39,200 1.00 40,015 carpenter trim 2.00 65,590 2.00 68,618 2.00 69,869 steam fitter 1.00 33,856 1.00 35,390 1.00 36,038 maint mechanic senior 1.00 26,957 1.00 28,850 1.00 29,364 maint mechanic care iii 1.00 33,856 1.00 35,390 1.00 35,390 1.00 35,390 1.00 35,390 1.00 29,364 maint mechanic care iii 3.00 51,423 2.00 54,889 2.00 55,995 housekeeping supv iv 1.00 33,544 1.00 35,073 1.00 35,714 food service supv ii 3.00 97,343 3.00 95,837 3.00 97,990 housekeeping supv i 1.00 29,079 1.00 30,518 1.00 31,067 patient/client driver 2.00 42,884 2.00 54,821 2.00 56,219 building services worker i 0.00 19,157 1.00 24,113 1.00 24,534 building services worker ii 13.00 297,537 13.00 340,077 13.00 347,211 food service assistant 2.00 56,69 2.00 57,444 2.00 58,468 food service worker ii 12.00 205,424 8.00 208,618 8.00 213,088 linen service worker ii 1.00 26,826 1.00 28,219 1.00 28,722   TOTAL m00m0501* 286.50 9,315,040 282.50 10,173,081 282.50 10,402,172 TOTAL m00m05 ** 286.50 9,315,040 282.50 10,173,081 282.50 10,402,172 m00m07 Potomac Center m00m0701 Services and Institutional Operations prgm mgr senior ii 1.00 96,811 1.00 76,251 1.00 77,705 asst supt i state hospital 1.00 39,417 1.00 62,730 1.00 63,940 occupational therapist supervis 1.00 51,098 1.00 64,657 1.00 65,905 prgm admin iii dev dabl 1.00 63,184 1.00 64,657 1.00 65,905 prgm admin iii dev dabl 1.00 63,184 1.00 64,657 1.00 65,905 prgm admin iii dev dabl 1.00 63,184 1.00 64,657 1.00 65,905 prgm admin iii dev dabl 1.00 63,184 1.00 64,657 1.00 65,905 prgm admin iii dev dabl 1.00 63,184 1.00 64,657 1.00 65,905 prgm admin iii dev dabl 1.00 63,326 6.50 351,428 6.50 358,928 fiscal services officer i 1.00 21,077 1.00 39,478 1.00 40,935 social worker ii, health svcs .00 20,946 1.00 47,960 1.00 49,631 registered nurse supv med 3.00 12,077 1.00 39,478 1.00 40,935 social worker ii, health svcs .00 20,946 1.00 47,950 1.00 48,633 agency procurement specialist i .00 24,690 .00 0 0.00 0.00 9,865 .00 9,866 2.00 95,639 qual develop disabil prof sup 1.								
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linen service worker ii 1.00 26,826 1.00 22,219 1.00 28,722  TOTAL m00m0501* 286.50 9,315,040 282.50 10,173,081 282.50 10,402,172  TOTAL m00m05 ** 286.50 9,315,040 282.50 10,173,081 282.50 10,402,172  m00m07 Potomac Center m00m0701 Services and Institutional Operations prgm mgr senior ii 1.00 96,811 1.00 100,105 1.00 102,036 dir nursing med 1.00 73,420 1.00 76,251 1.00 77,705 asst supt i state hospital 1.00 39,417 1.00 62,730 1.00 63,940 occupational therapist supervis 1.00 51,098 1.00 64,657 1.00 65,905 prgm admin iii dev dsbl 1.00 63,184 1.00 64,657 1.00 65,905 registered nurse supv med 3.00 124,350 3.00 187,293 3.00 190,905 computer network spec ii .00 11,844 1.00 47,806 1.00 49,631 registered nurse charge med 6.50 168,322 6.50 351,428 6.50 358,928 fiscal services officer i 1.00 45,098 1.00 39,478 1.00 40,935 registered nurse supv med 1.00 21,077 1.00 39,478 1.00 40,935 registered nurse specialist i 1.00 33,259 1.00 37,095 1.00 38,458 computer info services spec ii 1.00 20,946 1.00 47,850 1.00 40,935 registered nurse specialist i 1.00 33,259 1.00 37,095 1.00 38,458 computer info services spec ii 1.00 42,690 .00 0 0 0 0 maint supv i non lic 1.00 35,368 1.00 39,566 1.00 46,657 psychology associate iii master 1.00 79,817 2.00 93,868 2.00 95,639 qual develop disabil prof sup 1.00 37,248 1.00 39,556 1.00 41,016 psychology associate iii masters 1.00 9,886 .00 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0			-					
TOTAL m00m0501*			•				•	
TOTAL m00m07         Potomac Center           m00m07         Potomac Center           m00m0701         Services and Institutional Operations           prgm mgr senior ii         1.00         96,811         1.00         100,105         1.00         102,036           dir nursing med         1.00         73,420         1.00         76,251         1.00         77,705           asst supt i state hospital         1.00         39,417         1.00         62,730         1.00         63,940           occupational therapist supervis         1.00         51,098         1.00         64,657         1.00         65,905           prgm admin iii dev dsbl         1.00         63,184         1.00         64,657         1.00         65,905           registered nurse supv med         3.00         124,350         3.00         187,293         3.00         190,905           computer network spec ii         .00         11,844         1.00         47,806         1.00         49,631           registered nurse charge med         6.50         168,322         6.50         351,428         6.50         358,928           fiscal services officer i         1.00         45,098         1.00         56,755         1.00         57,846	This solving heres						•	
TOTAL m00m07         Potomac Center           m00m07         Potomac Center           m00m0701         Services and Institutional Operations           prgm mgr senior ii         1.00         96,811         1.00         100,105         1.00         102,036           dir nursing med         1.00         73,420         1.00         76,251         1.00         77,705           asst supt i state hospital         1.00         39,417         1.00         62,730         1.00         63,940           occupational therapist supervis         1.00         51,098         1.00         64,657         1.00         65,905           prgm admin iii dev dsbl         1.00         63,184         1.00         64,657         1.00         65,905           registered nurse supv med         3.00         124,350         3.00         187,293         3.00         190,905           computer network spec ii         .00         11,844         1.00         47,806         1.00         49,631           registered nurse charge med         6.50         168,322         6.50         351,428         6.50         358,928           fiscal services officer i         1.00         45,098         1.00         56,755         1.00         57,846	TOTAL m00m0501*	286.50	9.315.040	282.50	10.173.081	282.50	10 402 172	
m00m07 Potomac Center m00m0701 Services and Institutional Operations prgm mgr senior ii 1.00 96,811 1.00 100,105 1.00 102,036 dir nursing med 1.00 73,420 1.00 76,251 1.00 77,705 asst supt i state hospital 1.00 39,417 1.00 62,730 1.00 63,940 occupational therapist supervis 1.00 51,098 1.00 64,657 1.00 65,905 prgm admin iii dev dsbl 1.00 63,184 1.00 64,657 1.00 65,905 prgmin admin iii dev dsbl 1.00 63,184 1.00 64,657 1.00 65,905 computer network spec ii .00 11,844 1.00 47,806 1.00 49,631 registered nurse charge med 6.50 168,322 6.50 351,428 6.50 358,928 fiscal services officer i 1.00 45,098 1.00 56,755 1.00 57,846 personnel officer iii .00 21,077 1.00 39,478 1.00 40,935 registered nurse 1.00 16,828 1.00 39,478 1.00 40,935 social worker ii, health svcs .00 20,946 1.00 47,850 1.00 48,763 agency procurement specialist i 1.00 33,259 1.00 37,095 1.00 38,458 computer info services spec ii 1.00 50,197 1.00 37,095 1.00 38,458 computer info services spec ii 1.00 50,197 1.00 52,186 1.00 53,185 social worker i, health svcs 1.00 24,690 .00 0 0 .00 0 maint supv i non lic 1.00 35,368 1.00 45,788 1.00 46,657 psychology associate iii master 1.00 79,817 2.00 93,868 2.00 95,639 qual develop disabil prof sup 1.00 37,248 1.00 39,556 1.00 41,016 psychology associate ii masters 1.00 9,886 .00 0 0.00 0 admin spec ii .00 0 1.00 35,607 1.00 36,258 administrative specialist i 3.00 91,342 2.00 66,354 2.00 67,556								
m00m0701 Services and Institutional Operations           prgm mgr senior ii         1.00         96,811         1.00         100,105         1.00         102,036           dir nursing med         1.00         73,420         1.00         76,251         1.00         77,705           asst supt i state hospital         1.00         39,417         1.00         62,730         1.00         63,940           occupational therapist supervis         1.00         51,098         1.00         64,657         1.00         65,905           prgm admin iii dev dsbl         1.00         63,184         1.00         64,657         1.00         65,905           registered nurse supv med         3.00         124,350         3.00         187,293         3.00         190,905           computer network spec ii         .00         11,844         1.00         47,806         1.00         49,631           registered nurse charge med         6.50         168,322         6.50         351,428         6.50         358,928           fiscal services officer i         1.00         45,098         1.00         56,755         1.00         57,846           personnel officer iii         .00         21,077         1.00         39,478         1.					•		• •	
prgm mgr senior ii 1.00 96,811 1.00 100,105 1.00 102,036 dir nursing med 1.00 73,420 1.00 76,251 1.00 77,705 asst supt i state hospital 1.00 39,417 1.00 62,730 1.00 63,940 occupational therapist supervis 1.00 51,098 1.00 64,657 1.00 65,905 prgm admin iii dev dsbl 1.00 63,184 1.00 64,657 1.00 65,905 registered nurse supv med 3.00 124,350 3.00 187,293 3.00 190,905 computer network spec ii .00 11,844 1.00 47,806 1.00 49,631 registered nurse charge med 6.50 168,322 6.50 351,428 6.50 358,928 fiscal services officer i 1.00 45,098 1.00 56,755 1.00 57,846 personnel officer iii .00 21,077 1.00 39,478 1.00 40,935 registered nurse specialist i 1.00 16,828 1.00 39,478 1.00 40,935 registered nurse specialist i 1.00 33,259 1.00 37,095 1.00 48,763 agency procurement specialist i 1.00 33,259 1.00 37,095 1.00 38,458 computer info services spec ii 1.00 50,197 1.00 52,186 1.00 53,185 social worker i, health svcs 1.00 24,690 .00 0 .00 0 .00 0 maint supv i non lic 1.00 35,368 1.00 45,788 1.00 46,657 psychology associate iii master 1.00 79,817 2.00 93,868 2.00 95,639 qual develop disabil prof sup 1.00 37,248 1.00 39,556 1.00 41,016 psychology associate ii masters 1.00 9,886 .00 0 0 .00 0 admin spec ii .00 0 1.00 35,607 1.00 36,258 administrative specialist i 3.00 91,342 2.00 66,354 2.00 67,556	m00m07 Potomac Center							
dir nursing med       1.00       73,420       1.00       76,251       1.00       77,705         asst supt i state hospital       1.00       39,417       1.00       62,730       1.00       63,940         occupational therapist supervis       1.00       51,098       1.00       64,657       1.00       65,905         prgm admin iii dev dsbl       1.00       63,184       1.00       64,657       1.00       65,905         registered nurse supv med       3.00       124,350       3.00       187,293       3.00       190,905         computer network spec ii       .00       11,844       1.00       47,806       1.00       49,631         registered nurse charge med       6.50       168,322       6.50       351,428       6.50       358,928         fiscal services officer i       1.00       45,098       1.00       56,755       1.00       57,846         personnel officer iii       .00       21,077       1.00       39,478       1.00       40,935         registered nurse       1.00       16,828       1.00       39,478       1.00       40,935         registered nurse       1.00       33,259       1.00       37,095       1.00       48,763	m00m0701 Services and Institution	al Operation	ıs					
asst supt i state hospital 1.00 39,417 1.00 62,730 1.00 63,940 occupational therapist supervis 1.00 51,098 1.00 64,657 1.00 65,905 prgm admin iii dev dsbl 1.00 63,184 1.00 64,657 1.00 65,905 registered nurse supv med 3.00 124,350 3.00 187,293 3.00 190,905 computer network spec ii .00 11,844 1.00 47,806 1.00 49,631 registered nurse charge med 6.50 168,322 6.50 351,428 6.50 358,928 fiscal services officer i 1.00 45,098 1.00 56,755 1.00 57,846 personnel officer iii .00 21,077 1.00 39,478 1.00 40,935 registered nurse 1.00 16,828 1.00 39,478 1.00 40,935 social worker ii, health svcs .00 20,946 1.00 47,850 1.00 48,763 agency procurement specialist i 1.00 33,259 1.00 37,095 1.00 38,458 computer info services spec ii 1.00 50,197 1.00 52,186 1.00 53,185 social worker i, health svcs 1.00 24,690 .00 0 .00 0 maint supv i non lic 1.00 35,368 1.00 45,788 1.00 46,657 psychology associate ii master 1.00 79,817 2.00 93,868 2.00 95,639 qual develop disabil prof sup 1.00 37,248 1.00 35,607 1.00 36,258 administrative specialist i .00 9,886 .00 0 .00 0 .00 admin spec ii .00 0 1.00 35,258 administrative specialist i 3.00 91,342 2.00 66,354 2.00 67,556	prgm mgr senior ii	1.00	96,811	1.00	100,105	1.00	102,036	
occupational therapist supervis         1.00         51,098         1.00         64,657         1.00         65,905           prgm admin iii dev dsbl         1.00         63,184         1.00         64,657         1.00         65,905           registered nurse supv med         3.00         124,350         3.00         187,293         3.00         190,905           computer network spec ii         .00         11,844         1.00         47,806         1.00         49,631           registered nurse charge med         6.50         168,322         6.50         351,428         6.50         358,928           fiscal services officer i         1.00         45,098         1.00         56,755         1.00         57,846           personnel officer iii         .00         21,077         1.00         39,478         1.00         40,935           registered nurse         1.00         16,828         1.00         39,478         1.00         40,935           registered nurse         1.00         16,828         1.00         39,478         1.00         40,935           registered nurse         1.00         33,259         1.00         47,850         1.00         48,763           agency procurement specialist i	dir nursing med	1.00	73,420	1.00	76,251	1.00	77,705	
prgm admin iii dev dsbl         1.00         63,184         1.00         64,657         1.00         65,905           registered nurse supv med         3.00         124,350         3.00         187,293         3.00         190,905           computer network spec ii         .00         11,844         1.00         47,806         1.00         49,631           registered nurse charge med         6.50         168,322         6.50         351,428         6.50         358,928           fiscal services officer i         1.00         45,098         1.00         56,755         1.00         57,846           personnel officer iii         .00         21,077         1.00         39,478         1.00         40,935           registered nurse         1.00         16,828         1.00         39,478         1.00         40,935           registered nurse         1.00         16,828         1.00         39,478         1.00         40,935           registered nurse         1.00         16,828         1.00         39,478         1.00         40,935           social worker ii, health svcs         .00         20,946         1.00         47,850         1.00         38,458           computer info services spec ii	asst supt i state hospital	1.00	39,417	1.00	62,730	1.00	63,940	
registered nurse supv med 3.00 124,350 3.00 187,293 3.00 190,905 computer network spec ii .00 11,844 1.00 47,806 1.00 49,631 registered nurse charge med 6.50 168,322 6.50 351,428 6.50 358,928 fiscal services officer i 1.00 45,098 1.00 56,755 1.00 57,846 personnel officer iii .00 21,077 1.00 39,478 1.00 40,935 registered nurse 1.00 16,828 1.00 39,478 1.00 40,935 social worker ii, health svcs .00 20,946 1.00 47,850 1.00 48,763 agency procurement specialist i 1.00 33,259 1.00 37,095 1.00 38,458 computer info services spec ii 1.00 50,197 1.00 52,186 1.00 53,185 social worker i, health svcs 1.00 24,690 .00 0 .00 0 maint supv i non lic 1.00 35,368 1.00 45,788 1.00 46,657 psychology associate iii master 1.00 79,817 2.00 93,868 2.00 95,639 qual develop disabil prof sup 1.00 37,248 1.00 39,556 1.00 41,016 psychology associate ii masters 1.00 9,886 .00 0 .00 0 admin spec ii .00 0 1.00 35,258 administrative specialist i 3.00 91,342 2.00 66,354 2.00 67,556	occupational therapist supervis	1.00	51,098	1.00	64,657	1.00	65,905	
computer network spec ii         .00         11,844         1.00         47,806         1.00         49,631           registered nurse charge med         6.50         168,322         6.50         351,428         6.50         358,928           fiscal services officer i         1.00         45,098         1.00         56,755         1.00         57,846           personnel officer iii         .00         21,077         1.00         39,478         1.00         40,935           registered nurse         1.00         16,828         1.00         39,478         1.00         40,935           social worker ii, health svcs         .00         20,946         1.00         47,850         1.00         48,763           agency procurement specialist i         1.00         33,259         1.00         37,095         1.00         38,458           computer info services spec ii         1.00         50,197         1.00         52,186         1.00         53,185           social worker i, health svcs         1.00         24,690         .00         0         .00         0           maint supv i non lic         1.00         35,368         1.00         45,788         1.00         46,657           psychology associate iii master <td>prgm admin iii dev dsbl</td> <td>1.00</td> <td>63,184</td> <td>1.00</td> <td>64,657</td> <td>1.00</td> <td>65,905</td> <td></td>	prgm admin iii dev dsbl	1.00	63,184	1.00	64,657	1.00	65,905	
registered nurse charge med 6.50 168,322 6.50 351,428 6.50 358,928 fiscal services officer i 1.00 45,098 1.00 56,755 1.00 57,846 personnel officer iii .00 21,077 1.00 39,478 1.00 40,935 registered nurse 1.00 16,828 1.00 39,478 1.00 40,935 social worker ii, health svcs .00 20,946 1.00 47,850 1.00 48,763 agency procurement specialist i 1.00 33,259 1.00 37,095 1.00 38,458 computer info services spec ii 1.00 50,197 1.00 52,186 1.00 53,185 social worker i, health svcs 1.00 24,690 .00 0 .00 0 maint supv i non lic 1.00 35,368 1.00 45,788 1.00 46,657 psychology associate ii master 1.00 79,817 2.00 93,868 2.00 95,639 qual develop disabil prof sup 1.00 37,248 1.00 39,556 1.00 41,016 psychology associate ii masters 1.00 9,886 .00 0 .00 0 .00 0 admin spec ii .00 0 1.00 35,368 2.00 91,342 2.00 66,354 2.00 67,556	registered nurse supv med	3.00	124,350	3.00	187,293	3.00	190,905	
fiscal services officer i 1.00 45,098 1.00 56,755 1.00 57,846 personnel officer iii .00 21,077 1.00 39,478 1.00 40,935 registered nurse 1.00 16,828 1.00 39,478 1.00 40,935 social worker ii, health svcs .00 20,946 1.00 47,850 1.00 48,763 agency procurement specialist i 1.00 33,259 1.00 37,095 1.00 38,458 computer info services spec ii 1.00 50,197 1.00 52,186 1.00 53,185 social worker i, health svcs 1.00 24,690 .00 0 .00 0 maint supv i non lic 1.00 35,368 1.00 45,788 1.00 46,657 psychology associate iii master 1.00 79,817 2.00 93,868 2.00 95,639 qual develop disabil prof sup 1.00 37,248 1.00 39,556 1.00 41,016 psychology associate ii masters 1.00 9,886 .00 0 .00 0 admin spec ii .00 9,886 .00 0 .00 0 admin spec ii .00 9,886 .00 0 .00 36,258 administrative specialist i 3.00 91,342 2.00 66,354 2.00 67,556	computer network spec ii	.00	11,844	1.00	47,806	1.00	49,631	
personnel officer iii	registered nurse charge med	6.50	168,322	6.50	351,428	6.50	358,928	
registered nurse 1.00 16,828 1.00 39,478 1.00 40,935 social worker ii, health svcs .00 20,946 1.00 47,850 1.00 48,763 agency procurement specialist i 1.00 33,259 1.00 37,095 1.00 38,458 computer info services spec ii 1.00 50,197 1.00 52,186 1.00 53,185 social worker i, health svcs 1.00 24,690 .00 0 .00 0 .00 0 maint supv i non lic 1.00 35,368 1.00 45,788 1.00 46,657 psychology associate iii master 1.00 79,817 2.00 93,868 2.00 95,639 qual develop disabil prof sup 1.00 37,248 1.00 39,556 1.00 41,016 psychology associate ii masters 1.00 9,886 .00 0 .00 0 admin spec ii .00 0 1.00 35,368 administrative specialist i 3.00 91,342 2.00 66,354 2.00 67,556		1.00	45,098	1.00	56 <b>,75</b> 5	1.00	57,846	
social worker ii, health svcs       .00       20,946       1.00       47,850       1.00       48,763         agency procurement specialist i       1.00       33,259       1.00       37,095       1.00       38,458         computer info services spec ii       1.00       50,197       1.00       52,186       1.00       53,185         social worker i, health svcs       1.00       24,690       .00       0       .00       0         maint supv i non lic       1.00       35,368       1.00       45,788       1.00       46,657         psychology associate iii master       1.00       79,817       2.00       93,868       2.00       95,639         qual develop disabil prof sup       1.00       37,248       1.00       39,556       1.00       41,016         psychology associate ii masters       1.00       9,886       .00       0       .00       0         admin spec ii       .00       0       1.00       35,607       1.00       36,258         administrative specialist i       3.00       91,342       2.00       66,354       2.00       67,556	personnel officer iii	.00	21,077	1.00	39,478	1.00	40,935	
agency procurement specialist i 1.00 33,259 1.00 37,095 1.00 38,458 computer info services spec ii 1.00 50,197 1.00 52,186 1.00 53,185 social worker i, health svcs 1.00 24,690 .00 0 .00 0 0 maint supv i non lic 1.00 35,368 1.00 45,788 1.00 46,657 psychology associate iii master 1.00 79,817 2.00 93,868 2.00 95,639 qual develop disabil prof sup 1.00 37,248 1.00 39,556 1.00 41,016 psychology associate ii masters 1.00 9,886 .00 0 .00 0 admin spec ii .00 0 1.00 35,368 administrative specialist i 3.00 91,342 2.00 66,354 2.00 67,556	registered nurse	1.00	16,828	1.00	39,478	1.00	40,935	
computer info services spec ii       1.00       50,197       1.00       52,186       1.00       53,185         social worker i, health svcs       1.00       24,690       .00       0       .00       0         maint supv i non lic       1.00       35,368       1.00       45,788       1.00       46,657         psychology associate iii master       1.00       79,817       2.00       93,868       2.00       95,639         qual develop disabil prof sup       1.00       37,248       1.00       39,556       1.00       41,016         psychology associate ii masters       1.00       9,886       .00       0       .00       0         admin spec ii       .00       0       1.00       35,607       1.00       36,258         administrative specialist i       3.00       91,342       2.00       66,354       2.00       67,556	<u> </u>		20,946	1.00	47,850	1.00	48,763	
social worker i, health svcs       1.00       24,690       .00       0       .00       0         maint supv i non lic       1.00       35,368       1.00       45,788       1.00       46,657         psychology associate iii master       1.00       79,817       2.00       93,868       2.00       95,639         qual develop disabil prof sup       1.00       37,248       1.00       39,556       1.00       41,016         psychology associate ii masters       1.00       9,886       .00       0       .00       0         admin spec ii       .00       0       1.00       35,607       1.00       36,258         administrative specialist i       3.00       91,342       2.00       66,354       2.00       67,556	agency procurement specialist i	1.00	33,259	1.00	37,095	1.00	38,458	
maint supv i non lic       1.00       35,368       1.00       45,788       1.00       46,657         psychology associate iii master       1.00       79,817       2.00       93,868       2.00       95,639         qual develop disabil prof sup       1.00       37,248       1.00       39,556       1.00       41,016         psychology associate ii masters       1.00       9,886       .00       0       .00       0         admin spec ii       .00       0       1.00       35,607       1.00       36,258         administrative specialist i       3.00       91,342       2.00       66,354       2.00       67,556	computer info services spec ii	1.00	50,197	1.00	52,186	1.00	53,185	
psychology associate iii master       1.00       79,817       2.00       93,868       2.00       95,639         qual develop disabil prof sup       1.00       37,248       1.00       39,556       1.00       41,016         psychology associate ii masters       1.00       9,886       .00       0       .00       0         admin spec ii       .00       0       1.00       35,607       1.00       36,258         administrative specialist i       3.00       91,342       2.00       66,354       2.00       67,556	social worker i, health svcs	1.00	24,690	.00	0	.00	0	
qual develop disabil prof sup       1.00       37,248       1.00       39,556       1.00       41,016         psychology associate ii masters       1.00       9,886       .00       0       .00       0         admin spec ii       .00       0       1.00       35,607       1.00       36,258         administrative specialist i       3.00       91,342       2.00       66,354       2.00       67,556	maint supv i non lic	1.00	35,368	1.00	45,788	1.00	46,657	
psychology associate ii masters       1.00       9,886       .00       0       .00       0         admin spec ii       .00       0       1.00       35,607       1.00       36,258         administrative specialist i       3.00       91,342       2.00       66,354       2.00       67,556	psychology associate iii master	1.00	79,817	2.00	93,868	2.00	95,639	
psychology associate ii masters       1.00       9,886       .00       0       .00       0         admin spec ii       .00       0       1.00       35,607       1.00       36,258         administrative specialist i       3.00       91,342       2.00       66,354       2.00       67,556	qual develop disabil prof sup	1.00	37,248	1.00	39,556	1.00		
administrative specialist i 3.00 91,342 2.00 66,354 2.00 67,556	psychology associate ii masters	1.00	9,886	.00	0	.00		
administrative specialist i 3.00 91,342 2.00 66,354 2.00 67,556	admin spec ii	.00	0	1.00	35,607	1.00	36,258	
	administrative specialist i	3.00	91,342	2.00		2.00		
130,100 p. action (miles 1) and 3130 132,141 3130 130,170 3130 101,103	licensed practical nurse iii ad	3.50	152,147	3.50	158,196	3.50	161,165	

	FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
		• • • • • • • • • • • • • • • • • • • •					
m00m07 Potomac Center							
m00m0701 Services and Institution	al Operation	ns					
licensed practical nurse ii	4.50	185,361	4.50	185,673	4.50	189,109	
licensed practical nurse i	1.00	19,486		36,921		37,598	
physical therapy assistant ii	1.00	36,076		37,654		38,345	
police officer supervisor	1.00	44,888		50,922		51,893	
police officer iii	1.00	44,117		50,052		51,005	
personnel associate iii	1.00	33,413		35,564		36,863	
agency procurement associate ii		33,804		35,340		35,985	
hlth records reviewer	1.00	35,945	1.00	38,000		38,698	
activity therapy associate iii	4.00	67,407		70,470		71,758	
developmental disabil assoc	6.00	206,124		267,739		273,287	
direct care asst ii	65.00	1,495,822		1,689,439		1,720,460	
direct care asst i	5.00	61,716		97,646		99,387	
direct care trainee	7.00	38,988		35,808		36,604	
management associate	1.00	42,890	1.00	44,605	1.00	45,436	
office secy iii	3.00	104,715	3.00	109,432	3.00	111,436	
maint chief iii non lic	1.00	43,689	1.00	42,664	1.00	43,456	
carpenter trim	1.00	31,443	1.00	32,929	1.00	33,526	
painter	1.00	31,734	1.00	33,228	1.00	33,831	
maint mechanic senior	2.00	64,748	2.00	67,758		68,992	
housekeeping supv iv	1.00	33,544	1.00	35,073	1.00	35,714	
linen service supv	1.00	29,079	1.00	30,518	1.00		
building services worker i	.00	4,782		23,708		31,067	
building services worker ii	7.00	147,677		-		24,324	
builtuing services worker in	7.00	147,077	J.00	139,141	5.00	141,618	
TOTAL m00m0701*	146.50	4,083,797	130.50	4,857,422	130.50	4,953,760	
TOTAL m00m07 **	146.50	4,083,797		4,857,422	130.50	4,953,760	
m00m09 Joseph D. Brandenburg Cer							
m00m0901 Services and Institution	•		4 00	400 405	4 00	400.004	
prgm mgr senior ii	1.00	96,811	1.00	100,105	1.00	102,036	
registered nurse manager med	1.00	63,891	1.00	66,434	1.00	67,718	
prgm admin iii dev dsbl	.00	40,376	1.00	64,657		65,905	
occupational therapist iii adv	1.00	57,156	1.00	59,427	1.00	60,570	
prgm admin ii dev dsbl	1.00	20,711	.00	0	.00	0	
registered nurse charge med	7.00	392,252	8.00	439,776	8.00	449,143	
registered nurse	2.00	73,708	1.00	51,123	1.00	52,101	
social worker ii, health svcs	1.00	0	.00	0	.00	0	
coord spec prgms hlth serv iv d	1.00	66,690	2.00	100,071	2.00	101,983	
coord spec prgms hlth serv iii	1.00	44,744	1.00	48,455	1.00	49,379	
computer info services spec i	1.00	39,312	1.00	41,827	1.00	42,602	
coord spec prgms hlth serv ii d	2.00	76,567	2.00	84,396	2.00	86,322	
admin spec iii	.00	1,339	.00	0	.00	0	
admin spec ii	1.00	27,036	.00	0	.00	0	
licensed practical nurse iii ad	1.00	23,666	1.00	33,977	1.00	35,215	

## PERSONNEL DETAIL

## Health, Hospitals and Mental Hygiene

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance S	Symbol 
m00m09 Joseph D. Brandenburg Ce	nter						
m00m0901 Services and Institution	al Operation	ns					
licensed practical nurse ii	.00	1,149	.00	0	.00	0	
physical therapy assistant ii	.75	18,180	.75	27,233	.75	27,732	
developmental disabil shift coo	3.00	113,148	3.00	118,773	3.00	120,962	
activity therapy associate iii	2.00	66,949	2.00	71,104	2.00	72,406	
developmental disabil assoc	8.00	248,143	8.00	276,331	8.00	281,884	
direct care asst ii	22.00	508,456	20.00	580,072	20.00	592,971	
direct care asst i	1.00	35,188	3.00	66,578	3.00	68,871	
direct care trainee	1.00	0	1.00	20,364	1.00	21,056	
management associate	1.00	36,263	1.00	38,532	1.00	39,590	
office secy iii	1.00	32,277	1.00	33,778	1.00	34,393	
office secy ii	2.00	34,171	2.00	61,910	2.00	63,489	
office processing clerk i	.00	4,532	1.00	22,316	1.00	23,085	
office processing assistant	.00	9,705	.00	0	.00	0	
groundskeeper ii	1.00	12,542	1.00	20,710	1.00	21,416	
TOTAL m00m0901*	63.75	2,144,962	63.75	2,427,949	63.75	2,480,829	
TOTAL m00m09 **	63.75	2,144,962	63.75	2,427,949	63.75	2,480,829	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00p01 Deputy Secretary for Hea	lth Care Fir	nancing					
m00p0101 Executive Direction							
physician program manager ii	.60	94,362	.60	98,971	.60	102,872	
dep secy dhmh hlth care financi	1.00	96,462		111,855		111,855	
exec vi	.00	. 0		0	1.00	82,814	Transfer fm m00q01
prgm mgr iv	1.00	24,044	1.00	85,421	2.00		Transfer fm m00q01
prgm mgr iii	.00	0	1.00	80,823	1.00	82,368	·
prgm admin v hlth services	.00	30,526	.00	0		. 0	
prgm mgr ii	.00	. 0		0		130,054	Transfer fm m00q01
administrator iii	.00	0	.00	0			Transfer fm m00q01
administrator iii	.00	0		0			Transfer fm m00q01
obs-data proc mgr v	.00	0		0			Transfer fm m00q01
hith policy analyst advanced	.00	0		0			Transfer fm m00g01
hith policy analyst advanced	.00	0		0		-	Transfer fm m00q01
med care prgm mgr ii	.00	0		0			Transfer fm m00q01
regulatory economist iii	.00	0		0		-	Transfer fm m00q01
administrator ii	.00	0		0		-	Transfer fm m00q01
dp programmer analyst ii	.00	0		0		· ·	Transfer fm m00q01
hlth policy analyst ii	.00	0		0			Transfer fm m00q01
research statistician iii	.00	0		0			Transfer fm m00q01
hlth policy analyst assoc	.00	0		0	2.00		Transfer fm m00q01
admin spec iii	.00	0		0			Transfer fm m00q01
exec assoc ii	1.00	41,977		44,470		45,298	•
admin aide	.00	0		0	1.00	-	Transfer fm m00q01
office processing clerk ii	.00	0		0	1.00		Transfer fm m00q01
orrice processing every ri		·		<del>-</del>			Trunster till moodet
TOTAL m00p0101*	3.60	287,371	4.60	421,540	25.60	1,674,176	
TOTAL m00p01 **	3.60	287,371	4.60	421,540	25.60	1,674,176	
m00q01 Medical Care Programs Ad	minietration						
m00q0102 Office of Operations, El							
exec vi	1.00	105,274	1.00	110,534	1.00	110,534	
prgm mgr senior ii	1.00	90,593		81,985	1.00	83,554	
dp asst director iv	1.00	89,262		90,284	1.00	92,019	
prgm mgr senior i	1.00	165,685		167,753	2.00	170,966	
dp asst director iii	1.00	10,281	1.00	84,610	1.00	86,232	
prgm mgr iv	1.00	-991	.00	04,010	.00	0	
dp asst director ii	1.00	65,536		54,301	1.00	56 <b>,3</b> 85	
prgm mgr iii	4.00	243,064	4.00	290,272	4.00	295,830	
prgm admin v hlth services	2.00	29,198	1.00	50,893	1.00	52 <b>,</b> 842	
prgm mgr ii	2.00	90,686	2.00	122,498	2.00	125,807	
prgm mgr i	3.00	118,038	3.00	182,076	3.00	186,476	
administrator iii	1.00	61,007		63,433	1.00	64,657	
administrator iii	1.00	61,007	1.00	64,657	1.00	65,905	
dp programmer analyst superviso					5.00		
		318,050 0		343,194		349,826	
dp programmer analyst superviso	.00	U	1.00	47,709	1.00	49,530	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00q01 Medical Care Programs Adm	ministration	n					
m00q0102 Office of Operations, El							
med care prgm mgr iii	6.00	298,237	6.00	408,393	6.00	416,295	
computer network spec lead	1.00	60,429		62,827		64,039	
data base spec ii	2.00	125,389		130,370		132,878	
dp functional analyst superviso	1.00	58,167		60,473		61,638	
dp programmer analyst lead/adva	8.80	439,676		482,060	8.00	492,173	
med care prgm mgr ii	3.00	93,107		189,693	3.00	193,352	
pharmacist iii	2.00	73,478	2.00	110,028	2.00	112,967	
administrator ii	4.00	199,597	5.00	252,621	5.00	258,977	
agency budget specialist supv	1.00	57,156	1.00	59,427	1.00	60,570	
computer network spec ii	5.00	258,739	5.00	262,323	5.00	268,113	
dp functional analyst lead	2.00	105,707	2.00	101,453	2.00	104,155	
dp programmer analyst ii	9.00	474,456	12.00	628,608	12.00	643,703	
dp staff spec	2.00	114,861	2.00	119,420	2.00	121,717	
med care prgm mgr i	3.00	172,567	4.00	221,439	3.00	182,864	Abolish
medical serv reviewing nurse ii	1.00	49,569	1.00	51,527	1.00	52,512	
pharmacist ii	1.50	82,415	1.50	86,656	1.50	88,323	
dp functional analyst ii	1.00	70,429	3.00	159,319	3.00	162,373	
dp programmer analyst i	2.00	131,154	3.00	149,251	3.00	152,105	
med care prgm supv	18.00	893,648	18.00	912,425	18.00	933,677	
webmaster i	1.00	46,907	1.00	48,763	1.00	49,694	
accountant ii	2.00	78,835	2.00	96,778	2.00	98,625	
admin officer iii	1.00	27,751	.00	0		0	
dp functional analyst i	2.00	55 <b>,9</b> 55	.00	0		0	
dp programmer analyst trainee	1.00	3,795	.00	0		0	
income maint supv i	6.00	250,666	7.00	337,600		344,709	
personnel officer ii	.00	0	1.00	37,095		38,458	
admin officer ii	3.00	166,824	4.00	190,368		193,979	
med care prgm spec ii	38.60	1,648,807		1,685,524		1,719,122	
qual develop disabil prof sup	1.00	47,504	1.00	49,379		50,322	
hum ser spec ii income maint	1.00	38,544	1.00	42,210		42,993	
income maint spec iv	6.00	213,644		549,179		561,229	
med care prgm spec i	1.00	42,015	2.00	82,642		84,172	
volunteer activities coord iii	1.00	16,283	.00	78.01/	.00	70 (53	
admin spec ii	.00	44,397	2.00	78,014	2.00	79,452	Abattab
income maint spec ii	42.00	1,272,858	39.00	1,396,484	38.00	1,391,984	ADOLISH
computer operator lead	1.00	40,924	1.00	42,602	1.00	43,392	
computer operator ii dp production control spec ii	5.00	189,181	5.00	198,812	5.00	203,095	
• •	2.00	67,065	2.00	71,331	2.00	72,635	
dp production control spec i med care prgm assoc supv	1.00 8.00	32,076	1.00 9.00	33,577 368 166	1.00 9.00	34,188	
fiscal accounts technician supv		309,655 60,653		368,166 81 037		376,922 8/, 127	
•	1.00	69,653 450,358	2.00 12.00	81,937 470,836	2.00	84,127 470 517	
med care prgm assoc lead fiscal accounts technician ii	12.00 2.00	450,358 77,911	4.00	470,836 131,856	12.00 4.00	479,517 135 321	
med care prgm assoc ii	69.00	2,475,646	77.00	131,856 2,778,519	77.00	135,321 2,844,268	
med care prym assoc it	07.00	2,413,040	11.00	2,110,519	11.00	2,044,200	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00q01 Medical Care Programs	Administration						
m00q01 Medical Care Programs m00q0102 Office of Operations,							
fiscal accounts technician i	1.00	0	.00	0	.00	0	
med care prgm assoc i	9.00	161,458		188,206		193,745	
management associate	1.00	40,163		41,827		42,602	
office manager	1.00	40,163		41,827		42,602	
admin aide	4.00	139,056		147,163		150,444	
office secy iii	8.00	246,661		251,619		257,347	
fiscal accounts clerk ii	2.00	38,901		63,159		64,780	
office secy ii	2.00	33,935		30,125	1.00	30,931	
office services clerk lead	2.00	55,951		60,249		61,861	
office secy i	1.00	32,374		33,879		34,496	
office services clerk	19.50	503,098		555,339		569,237	
data entry operator ii	1.00	66		22,871		-	Abolish
office clerk ii	.50	15,340		16,077		16,368	
office every 11							
TOTAL m00q0102*	357.90	14,179,934	373.90	16,426,525	370.90	16,685,611	
m00q0104 Office of Health Servi	ces						
exec vi	1.00	89,854	1.00	91,254	1.00	91,254	
prgm mgr senior i	1.00	90,619	1.00	93,788	1.00	95,594	
prgm mgr iv	2.00	103,041	2.00	169,220	2.00	172,464	
nursing program constt/admin	ii 2.00	152,607	4.00	294,514	4.00	301,187	
prgm mgr iii	3.00	223,080	3.00	231,622	3.00	236,047	
nursing program constt/admin	ii 3.00	202,443	2.00	147,320	2.00	150,124	
prgm mgr ii	.00	43,300	1.00	60,302	1.00	62,034	
nursing program conslt/admin	i 13.00	706,523	14.00	888,638	14.00	908,466	
administrator iii	1.00	32,512	1.00	63,433	1.00	64,657	
administrator iii	1.00	0	.00	0	.00	0	
physician program specialist	.60	70,623	.60	74,321	.60	77,180	
physician program specialist	1.60	189,022	1.60	198,190	1.60	205,814	
dentist iii community health	1.00	94,038	1.00	97,283	1.00	99,158	
med care prgm mgr iii	5.00	273,882	5.00	310,038	5.00	316,928	
hlth policy analyst advanced	2.00	51,315	2.00	89,508	2.00	92,864	
hlth policy analyst advanced	.00	18,612	.00	0	.00	0	
hum ser admin ii	2.00	98,292	2.00	113,162	2.00	116,274	
med care prgm mgr ii	4.00	248,022	5.00	308,483	5.00	314,429	
medical serv reviewing nurse	su 3.00	125,527	2.00	131,217	2.00	133,751	
administrator ii	1.00	57,705	1.00	59,993	1.00	61,147	
hlth policy analyst ii	4.00	182,217	4.00	217,528	4.00	222,464	
hlth policy analyst ii	1.00	27,819	.00	0	.00	0	
medical serv reviewing nurse	ii 13.00	707,230	14.00	795,111	14.00	811,614	
administrator i	1.80	95,813	1.80	99,609	1.80	101,521	
administrator i	1.00	46,371	.00	0	.00	0	
hlth policy analyst i	.00	0	1.00	39,478	1.00	40,935	
hum ser spec v prog plng eval	2.00	84,849	2.00	100,864	2.00	102,793	

	FY 2006		FY 2007	FY 2007	FY 2008	FY 2008	
Classification Title				Appropriation		Allowance	Symbol
m00q0104 Office of Health Service	•						
med care prgm supv	8.00	397,693	8.00	425,208	8.00	434,161	
prgm admin i hlth services		53,561		•		56,755	
social worker ii, health svcs	1.00	55,637		•		58,959	
admin officer iii	2.00	94,658		-		100,276	
admin officer iii	1.00	48,332				51,206	
agency budget specialist ii		43,179				50,245	
computer info services spec ii		84,429		•		93,614	
coord spec prgms hlth serv iv a		46,540		48,380		49,303	
coord spec prgms hith serv iv h		21,443		37,095		38,458	
hlth planner iii	2.00	63,977				43,674	
hlth policy analyst assoc	1.00	32,034		•		165,143	
hum ser spec iv prog plng eval				•		151,599	
admin officer ii	1.80	64,490		•		84,597	
hlth planner ii	1.00	30,970				-	
med care prgm spec ii	45.00	1,918,461		•		36,142	
admin spec iii	3.00	• •				2,117,698	
med care prgm spec i	4.00	87,575		121,703		123,952	
admin spec ii	1.00	115,563		80,160		81,640	
•		38,091		39,712		40,444	
med care prgm assoc ii	1.00	33,751		35,284		35,929	
med care prgm assoc i	2.00	54,195		92,797		94,955	
exec assoc ii	1.00	50,677		52,680		53,689	
management associate	2.00	86,463		90,041		91,727	
admin aide	4.00	135,578		136,826		140,446	
office secy iii	7.00	240,661		281,463		287,654	
fiscal accounts clerk ii	1.00	29,334		=		35,714	
office secy ii	6.00	172,890		•		155,286	
office services clerk	1.00	32,374				34,496	
obs-office assistant ii gen	1.00		.00	0		0	
office clerk assistant	.00	3,691	.80	18,966	.80	19,459	
TOTAL m00q0104*	175.80	8,189,979	179.80	9,301,286	179.80	9,505,920	
m00q0105 Office of Finance							
exec vi	1.00	0	1.00	82,814	.00	n	Transfer to m00p01
asst attorney general vii	1.00	87,133		91,152		92,904	Transfer to mooper
admin prog mgr iv	1.00	87,324	1.00	90,434	1.00	92,171	
asst attorney general vi	3.00	188,745	2.00	166,885	2.00	170,082	
prgm mgr iv	1.00	88,174	1.00	91,294	.00		Transfer to m00p01
administrator vi	1.00	41,695	.00	91,294	.00	0	manarer to moupur
fiscal services administrator i	1.00	76 <b>,</b> 424	1.00	79,309	1.00	80,823	
prgm mgr iii	1.00	6,157	.00	79,309	.00	0,623	
fiscal services administrator i	1.00	68,870	1.00	71,605	1.00	72 <b>,</b> 965	
prgm mgr ii	2.00	137,720	3.00				Inonofon +=00-04
administrator iii		•		193,628	1.00		Transfer to m00p01
	2.00	103,676	2.00	110,028	1.00		Transfer to m00p01
administrator iii	2.00	121,569	2.00	125,130	1.00	65,905	Transfer to m00p01

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007	FY 2007 Appropriation	FY 2008	FY 2008 Allowance	Symbol
				Appropriación		Attowance	Symbot
							•
m00q0105 Office of Finance				•			
physician program specialist	1.00	117,704	1.00	123,869	1.00	128,634	
accountant manager iii	1.00	77,909	1.00	80,823	1.00	82,368	
asst attorney general v	.00	49,802	2.00	152,750	2.00	155,663	
accountant manager ii	1.00	63,791	1.00	66,323	1.00	67,606	
accountant manager i	1.00	65,753	1.00	68,366	1.00	69,689	
med care prgm mgr iii	1.00	143,644	2.00	135,436	2.00	138,056	
obs-data proc mgr v	1.00	68,322	1.00	71,039	.00	0	Transfer to m00p01
accountant supervisor ii	.00	12,976	1.00	51,000	1.00	52,951	
hlth policy analyst advanced	4.00	84,140	3.00	172,261	1.00	66,535	Transfer to m00p01
hlth policy analyst advanced	.00	7,679	1.00	56,034	.00	0	Transfer to m00p01
internal auditor super	1.00	89,291	2.00	120,006	2.00	122,318	•
med care prgm mgr ii	1.00	62,783	1.00	65,274	.00		Transfer to m00p01
medical serv reviewing nurse su	1.00	5,463		0	.00	0	•
regulatory economist iii	1.00	62,783		65,274	.00	0	Transfer to m00p01
accountant supervisor i	1.00	53,476		55,593		56,659	
administrator ii	2.00	146,369		115,553	1.00	•	Transfer to m00p01
agency budget specialist supv	1.00	58,256		60,570	1.00	61,738	
agency procurement specialist s		9,235		0	.00	0	
dp programmer analyst ii	1.00	44,186		60,570	.00	-	Transfer to m00p01
hlth policy analyst ii	2.00	105,975		55,593	.00		Transfer to m00p01
med care prgm mgr i	1.00	31,228		0	.00	0	Transfer to mooper
medical serv reviewing nurse ii	3.00	108,027		117,999	2.00	120,268	
accountant, advanced	2.00	84,787		55,686	1.00	56,755	
administrator i	1.00	70,627		110,852	2.00	112,980	
agency procurement specialist l	.00	20,741	.00	0	.00	0	
financial compliance auditor, l	1.00	54,074	1.00	56,215	1.00	57,294	
hith policy analyst i	1.00	0	.00	0	.00	0.,2,4	
internal auditor ii	5.00	86,678	4.00	198,151	4.00	202,802	
med care prgm supv	3.00	97,664	3.00	153,682	3.00	156,623	
research statistician iii	1.00	50,596	1.00	52,600	.00	•	Transfer to m00p01
financial compliance auditor ii	1.00	50,677	1.00	52,680	1.00	53,689	Transfer to incopor
hlth policy analyst assoc	.00	44,502	2.00	89,586	.00	•	Transfer to m00p01
income maint supv i	1.00	50,566	.00	0,550	.00	0	Transfer to moopor
admin officer ii	1.00	0	.00	0	.00	0	
internal auditor i	1.00	68,884	1.00	44,951	1.00	45,788	
med care prgm spec ii	9.00	385,317	11.00	466,871	11.00	478,307	
admin officer i	.00	37,384	1.00	41,066	1.00	41,827	
income maint spec iv	6.00	262,161	.00	41,000	.00	41,027	
admin spec iii	1.00	40,988	1.00	42,664	.00	_	Transfer to m00p01
med care prgm spec i	.00	39,096					Transfer to illoupui
	1.00		.00	0 /3 /56	.00	0 44 <b>34</b> 5	
obs-fiscal accounts supervisor paralegal ii	1.00	41,764	1.00	43,456	1.00	44,265	
management associate		37,077 30,417	1.00	39,648	1.00	40,381	
	1.00	39,417	1.00	41,066	1.00	41,827	T
admin aide	3.00	108,738	3.00	114,807	2.00		Transfer to m00p01
office secy ii	1.00	33,721	2.00	60,188	2.00	61,722	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
m00q0105 Office of Finance							
office processing clerk ii	1.00	30,771	1.00	32,441	.00	0	Transfer to m00p01
TOTAL m00g0105*	85.00	4,212,509	79.00	4,493,222	58.00	3,343,333	
TOTAL m00q01 **	618.70	26,582,422				29,534,864	
m00r01 Health Regulatory Commis	sions						
m00r0101 Maryland Health Care Com	mission						
exec dir hlth care access cos	1.00	124,763	1.00	127,942	1.00	127,942	
prgm mgr senior iv	.00	74,181	1.00	103,672	1.00	105,676	
prgm mgr senior iii	3.00	252,770	3.00	326,897	3.00	333,216	
prgm mgr senior ii	1.00	85,069		0	.00	0	
asst attorney general vii	1.00	88,884		92,019	1.00	93,788	
prgm mgr senior i	4.00	475,614		631,393		644,670	
asst attorney general vi	1.00	82,410		143,369	2.00	147,237	
prgm mgr iv	9.00	480,653		509,894		519,665	
administrator vi	1.00	13,071		0		0	
prgm mgr iii	1.00	74,248		77,096		78,567	
prgm mgr ii	1.00	65,820	.00	0		0	
administrator iv	.00	19,062	1.00	47,709		49,530	
fiscal services administrator i		26,228	1.00	69,028	1.00	70,364	
prgm mgr i	2.50	222,445		302,312		309,035	
administrator iii	1.00	57,068		59,331	1.00	60,473	
asst attorney general v	.00	36,252	.00	0	.00	0	
webmaster supr	1.00	72,369		75,170		76,598	
computer network spec lead	1.00	55,992		58,210		59,331	
dp programmer analyst lead/adva		16,526	.00	0	.00	0	
fiscal services administrator i		38,791		0	.00	0	
hlth policy analyst advanced	2.00	102,545		125,130	2.00	127,543	
hlth policy analyst advanced	4.00	190,128		311,814	5.00	318,748	
administrator ii	2.70	151,927		157,951	2.80	167,044	New
dp programmer analyst ii	2.00	747		0	.00	0	
dp programmer analyst ii	.00	36,831	1.00	63,529	1.00	64,755	
hlth planner iv	1.00	19,561		0	.00	0	
hlth policy analyst ii	3.00	172,018	3.00	178,847	3.00	182,287	
hlth policy analyst ii	1.00	36,432	3.00	160,300	3.00	164,137	
administrator i	1.80	51,733	2.00	93,087	2.00	95,572	
computer info services spec ii	2.00	97,659	2.00	101,517	2.00	103,458	
computer info services spec ii	2.00	93,121	2,00	96,796	2.00	98,642	
admîn officer ii	3.00	177,982	5.00	222,519	5.00	227,345	
admin spec iii	1.00	54,029	1.00	41,508	1.00	42,276	
management associate	1.00	5,319	.00	0	.00	0	
office secy iii	3.00	47,218	1.00	37,654	1.00	38,345	
office secy iii	2.00	45,380	2.00	64,464	2.00	66,145	
TOTAL m00r0101*	62.00	3,644,846	64.30	4,279,158	64.40	4,372,389	

## Health, Hospitals and Mental Hygiene

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007	FY 2007	FY 2008	FY 2008 Allowance	Combal.
ctassification fitte	Positions		POSITIONS	Appropriation		Attowance	Symbol
m00r0102 Health Services Cost Rev	view Commiss	ion					
exec dir hscrc	1.00	126,542	1.00	127,942	1.00	127,942	
prgm mgr senior iv	.00	57,288	2.00	218,623	2.00	222,852	
prgm mgr senior iii	1.00	185,089	1.00	107,893	1.00	109,978	i
principal deputy director hacro	1.00	83,106	.00	0	.00	0	
dep director hscrc	1.00	8,101	.00	0	.00	0	
asst attorney general vii	.00	72,020	1.00	91,152	1.00	92,904	
prgm mgr senior i	4.00	376,173	4.00	381,564	4.00	388,913	
assoc dir methodology hscrc	1.00	87,324	1.00	90,434	1.00	92,171	
asst attorney general vi	1.00	19,902	.00	0	.00	0	
prgm mgr iv	2.00	169,733	2.00	175,855	2.00	179,231	
prgm mgr iii	1.00	77,161	1.00	80,066	2.00	135,897	New
principal chf ii hscrc	3.00	232,565	3.00	193,347	3.00	199,135	
prgm mgr i	1.00	64,507	1.00	67,069	1.00	68,366	
principal chf i hscrc	1.00	56,438	1.00	58,673	1.00	59,803	
hlth svs rate analyst supv	2.00	132,778	2.00	138,055	2.00	140,728	
hlth policy analyst advanced	1.00	51,905	1.00	54,464	1.00	55,508	
dp programmer analyst ii	1.00	59,377	1.00	61,738	1.00	62,929	
hlth policy analyst ii	1.00	57,705	2.00	102,019	2.00	104,732	
hlth svs rate analyst ii	1.00	63,485	1.00	42,026	1.00	4 <b>3,</b> 585	
agency procurement specialist l	1.00	112	.00	0	.00	0	
admin officer iii	.00	34,702	1.00	41,345	1.00	42,877	
fiscal accounts technician ii	.60	22,855	.60	23,827	1.00	40,444	New
management associate	2.00	86,999	2.00	78,224	2.00	80,268	
TOTAL m00r0102*	27.60	2,125,867	28.60	2,134,316	30.00	2,248,263	
m00r0103 Maryland Community Healt	h Resources	Commission					
executive viii	.00	0	1.00	95,767	1.00	95,767	
prgm mgr ii	.00	0	1.00	50,893	1.00	52,842	
hlth policy analyst ii	.00	0	1.00	42,026	1.00	43,585	
management specialist iii	.00	0	1.00	34,870		36,142	
office secy iii	.00	0	.00	0	1.00	27,329	New
TOTAL m00r0103*	.00	0	4.00	223,556	5.00	255,665	
TOTAL m00r01 **	89.60	5,770,713	96.90	6,637,030		6,876,317	