HUMAN RESOURCES

Department of Human Resources Office of the Secretary Social Services Administration Community Services Administration Child Care Administration Operations Office Office of Technology for Human Services Local Department Operations Child Support Enforcement Administration Family Investment Administration

MISSION

We will aggressively pursue opportunities to assist people in economic need, increase prevention efforts and protect vulnerable children and adults.

VISION

We envision a Maryland where people independently support themselves and their families and where individuals are safe from abuse and neglect.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Maryland residents are supported by themselves and their families.

Objective 1.1 Increase the statewide percentage of current support collected by 1% per state fiscal year until we reach 80%.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of current child support paid	63.08%*	64.20%*	65.08%	66.08%

Goal 2. Persons in Maryland have access to essential services to achieve independence.Objective 2.1 For fiscal year 2008, 97% of elderly and disabled adults served by adult services are living at their maximum level of independence in the community.

Performance Measures	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Outcome: Percent of individuals served by adult services who				
remain in the community during the year	98.63%	98.56%	97.00%	97.00%

Objective 2.2 To ensure that 100% of individuals and families with TCA cases closed due to earnings subsequently receive Food Stamps, Medical Assistance, or Purchase of Care.

Performance Measures	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Outcome: Percent of TCA recipients with cases closed due to				
earnings who subsequently receive Food Stamps, Medical				
Assistance, or Purchase of Care in the following month	100%	100%	100%	100%

Goal 3. Maryland residents are safe from abuse and neglect.

Objective 3.1 By fiscal year 2008, no more than 6.3% of victims of maltreatment will have a repeat occurrence.

Performance Measures	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Outcome: Percent of children with recurrence of maltreatment				
within 6 month of a first occurrence	8.4%	6.4%**	6.3%	6.3%

Note: *Performance levels are based on Federal fiscal year. Federal fiscal year 2006 data is for the period October 1, 2005 through September 30, 2006.

** Data shown does not include Harford County due to conversion to the new data system.

Objective 3.2 By fiscal year 2008, 99.7% of children in foster and kinship care are not victims of abuse or neglect where the perpetrator is the foster parent or kinship caregiver.

Performance Measures	2005	2006	2007	2008
	Actual	Actual	Estimated	Estimated
Outcome : Percent of children in foster/kinship care who are not victims of abuse or neglect where the perpetrator is the foster parent or kinship caregiver	99.5%	99.6%	99.7%	99.7%

Objective 3.3 For fiscal year 2008, 96% of adult abuse cases will have no recurrence within six months.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of indicated or confirmed adult abuse cases				
for which there is no recurrence of abuse within 6 months	97.92%	97.27%	96.00%	96.00%

Goal 4. Maryland children live in permanent homes.

Objective 4.1 By fiscal year 2008 the median length of stay for children who enter foster care for the first time will decline to 15 months.

Performance Measures	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Outcome: Median length of stay (in months) in out-of-home care				
for children who entered out-of-home care for the first time in				
preceding fiscal year	17.0	16.0	15.0	15.0

N00A01.01 OFFICE OF THE SECRETARY – OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Office of the Secretary provides overall direction and coordination for all programs and activities of the Department of Human Resources (DHR). In addition to the Secretary's staff, this program includes the Offices of: Attorney General, Chief of Staff, Communications, Deputy Secretaries, Employment and Program Equity, Inspector General, Government, Corporate and Community Affairs, and Planning.

MISSION

The Office of the Secretary leads and supports DHR programs and operations that advance the goals of economic independence and protection from abuse and neglect for children and adults in Maryland. The Office accomplishes this by: engaging and motivating coworkers; coordinating department actions; creating and sustaining partnerships; educating and responding to the public; identifying and securing resources; and monitoring Department performance.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Increase the organizational capacity of the Department to achieve its independence and safety goals.

Objective 1.1 For fiscal year 2008 engage 450 DHR employees in organizational development activities facilitated by the Office of Planning.

Performance Measures	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Output: Number of DHR employees engaged in				
organizational development activities facilitated by				
the Office of Planning	372	482	450	450

Goal 2. Resolve critical agency-wide issues.

Objective 2.1 For fiscal year 2008 maintain at least a rate of 25% of procurement contract dollars with Minority Business Enterprises (MBE).

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of procurement contract dollars with MBEs	15%	36%	25%	25%

Objective 2.2 For fiscal year 2008 there will be no repeat high risk audit findings reported for DHR by the Office of Legislative Audits.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of repeat high risk audit findings	23	*	0	*

Note: * Performance is measured every two years.

N00A01.02 CITIZENS REVIEW BOARD FOR CHILDREN - OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Citizens Review Board for Children (CRBC) program is mandated by Sections 5-535 through 5-549 of the Family Law Article to review the cases of all children in out-of-home placement under DHR in accordance with local plans approved by the Secretary and the State Board in order to determine what efforts are being made to achieve a stable, permanent home for each child; report to juvenile courts on the status of efforts to secure permanent homes for these children; and report annually to the General Assembly on the status of children in out-of-home placement.

Chapters 355 and 356 of the Acts of 1999 authorized the State Board to examine the policies and procedures of State and local agencies and specific cases in order to evaluate their effectiveness in discharging their child protection responsibilities. The Board must issue an annual report and coordinate its efforts with the State Council on Child Abuse and Neglect, the State Child Fatality Review Team, and local citizen review panels. Under Federal CAPTA amendments of 2003, the State Board must review practices as well as policies and procedures and must conduct outreach to seek public input on the workings of child protection agencies.

MISSION

Volunteer reviewers monitor child welfare systems and review cases, make findings and recommendations, and advocate to improve the administration of the system and the management of individual cases. As a result children will be safe; be placed in stable, permanent living arrangements without undue delay; enjoy continuity of relationships; and have the opportunity to develop to their full potential.

VISION

The child welfare community, General Assembly, other key decision-makers, and the public will look to CRBC for objective reports on vital child welfare programs and for consistent monitoring of safeguards for children. The State of Maryland will investigate child maltreatment allegations thoroughly, protect children from abuse and neglect, give families the help they need to stay intact, place children in out-of-home care only when necessary, and provide placements which meet the needs of the whole child. Casework will combine effective family services with expeditious permanent placement of children.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

- **Goal 1.** Volunteer citizens review cases in order to gather information about how effectively the child welfare system discharges its responsibilities and to advocate, as necessary, for each child in out-of-home placement.
 - **Objective 1.1** During fiscal year 2008 local child protection panels or teams will review 200 cases using the DHR case review instrument.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: State-wide total number of cases reviewed by the case review				
panel/teams*	93	70	75	200

Objective 1.2 During fiscal year 2008 local out-of-home placement review boards will review 4,800 cases and send recommendation reports to the court, the local department and interested persons.

		2005	2006	2007	2008
Performance Measures		Actual	Actual	Estimated	Estimated
Output: State-wide tota	al number of cases reviewed by local	5,907	5,702	4,800	4,800
board					

Note: *In 2005 and 2006 a different case review instrument was used. The old instrument will be used for the first six months of fiscal year 2007 and afterwards the new case review instrument will be used.

N00A01.02 CITIZENS REVIEW BOARD FOR CHILDREN - OFFICE OF THE SECRETARY (Continued)

Goal 2. CRBC provides useful and timely information about the adequacy and effectiveness of efforts to promote child safety and well-being and achieve or maintain permanency for children, and about plans and efforts to improve services.

Objective 2.1 During fiscal year 2008 local boards and panels/teams will accumulate information on whether the quality of services is substantially conforming to seven key outcome indicators

Performance Measures	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
	Actual	Actual	Estimateu	Estimated
Outcome: Percent of applicable cases reviewed in which children				
are protected from abuse and neglect	*	*	*	*
Percent of applicable cases reviewed in which children are safely				
maintained in their homes when possible	*	*	*	*
Percent of applicable cases reviewed in which children have				
permanency and stability in living arrangements	*	*	*	*
Percent of applicable cases reviewed in which continuity of family				
relationships and connections are preserved	*	*	*	*
Percent of applicable cases reviewed in which families have enhanced				
capacity to meet children's needs	*	*	*	*
Percent of applicable cases reviewed in which children receive				
appropriate educational services	*	*	*	*
Percent of applicable cases reviewed in which children receive				
appropriate physical and mental health services	*	*	*	*
Percent of applicable cases reviewed in which youth slated to be				
emancipated from care are prepared to transition to adulthood	*	*	*	*

Note: * Data is currently unavailable for the indicators above because they require the use of a case review instrument that will be implemented after January 1, 2007.

N00A01.02 CITIZENS REVIEW BOARD FOR CHILDREN - OFFICE OF THE SECRETARY (Continued)

Objective 2.2 During fiscal year 2008 CRBC will report on critical indicators of safety, permanency, and well-being and include these indicators in the annual report.

•	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Incidence of child abuse or neglect for a child who in the				
prior 12 months was not removed from the home following an				
investigation that found indicated or unsubstantiated abuse or				
neglect	*	*	*	*
For all indicated and unsubstantiated cases of abuse and neglect the				
percentage of children who:				
(i) receive family preservation services;	*	*	*	*
(ii) are able to remain safely in their own homes for 18 months				
after receiving family preservation services	*	*	*	*
Incidence of indicated findings of child abuse or neglect within				
12 months following release of the child committed to DHR	*	*	*	*
Incidence of unsubstantiated findings of child abuse or neglect				
within 12 months following release of the child committed to DHR	*	*	*	*
Percent of children exiting foster care and reunified with parent or				
guardian, placed with relative who is awarded custody and				
guardianship, adopted, or placed with non-related guardian	74.5%	$73.0\%^{1}$	*	*
Percent of children in out-of-home placement living in:				
(i) kinship or foster family setting ²	*	*	*	*
(ii) congregate care setting ³	*	*	*	*
Percent of children in out-of-home placement with more than				
two out-of-home placements in a fiscal year	*	*	*	*

Note: *Data is currently unavailable for the indicators above because they require the use of a case review instrument that will be implemented after January 1, 2007.

¹ Results are likely incomplete due to lag in reporting and recording finalized adoptions.

² This category of placements includes formal (unpaid) kinship care, relative foster care, and treatment foster care.

³ This category of placements includes group homes and group shelters, residential treatment centers, and certain semi-independent living arrangements. To the extent that this category and the category above do not add to 100%, there may be children on runaway status, incarcerated, or in other types of living arrangements.

N00A01.03 COMMISSIONS – OFFICE OF THE SECRETARY

COMMISSION ON ASIAN PACIFIC AMERICAN AFFAIRS

PROGRAM DESCRIPTION

The Governor's Commission on Asian Pacific American Affairs serves as an advocacy and advisory body to the Governor, General Assembly and agencies within the Executive Department representing the needs and concerns of Maryland's Asian Pacific American population.

MISSION

To ensure equal access and equal treatment for the Asian Pacific American community in Maryland for all government services and to insure full participation of Asian Pacific Americans in the State's civic, social economic, health and political affairs.

VISION

A Maryland where all eligible residents have equal access and opportunity to participate and benefit from government programs and in the State's political and civic affairs.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To increase outreach to the Asian Pacific American community in Maryland.					
Objective 1.1	By June 2008 increase involvement/participation with the Asian Pacific American community.				

Performance Measures	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Output: Number of festivals, fairs, meetings, and other similar events	(0)	100	(0)	15
attended	60	190	60	65

Objective 1.2 By June 2008 increase the distribution of written materials provided by the Asian Pacific American Commission to the Asian Pacific American community.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of brochures, pamphlets, reports and other				
informational materials distributed	1,550	2,700	2,000	2,500

Goal 2. To promote business/economic development with the Asian Pacific American local and international community and the State of Maryland.

Objective 2.1 By June 2008 increase the number of business roundtables.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of business roundtables	2	2	6	2

N00A01.03 COMMISSIONS - OFFICE OF THE SECRETARY (Continued)

COMMISSION ON HISPANIC AFFAIRS

PROGRAM DESCRIPTION

The Governor's Commission on Hispanic Affairs serves as an advocacy and advisory body to the Governor, General Assembly and agencies within the Executive Department for the needs and concerns of Maryland's Hispanic/Latino population.

MISSION

The Governor's Commission on Hispanic Affairs will advise government, advance solutions, and serve as a resource to ensure equal access to economic, educational, health, political and social well-being of Hispanics.

VISION

The Commission envisions a Hispanic community united and empowered to prepare and integrate all its members to be viable and productive citizens.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To increase information resources for Hispanics/Latinos in Maryland.

Objective 1.1 By June 2008 increase the volume of brochures, pamphlets and other information material provided by the Commission to the Hispanic community.

Performance Measures	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Output: Number of Spanish language brochures, pamphlets and other				
information material distributed by the commission	4,000	5,000	6,000	7,000

Goal 2. To increase outreach to Hispanics/Latinos in Maryland.

Objective 2.1 By June 2008 increase the number of topic-specific workshops provided by the Commission on issues of importance to the community.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of workshops sponsored	5	5	7	9

N00A01.03 COMMISSIONS - OFFICE OF THE SECRETARY (Continued)

MARYLAND COMMISSION FOR WOMEN

PROGRAM DISCRIPTION

The Maryland Commission for Women improves the status of women through its programs and initiatives, and disseminates education and legislative resources through its outreach to Maryland women.

MISSION

The Maryland Commission for Women will advise government, advance solutions, and serve as a statewide resource to promote social, political and economic equality for women and girls.

VISION

Maryland women and girls have full social, political and economic equality.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

- **Goal 1.** To increase the visibility and enhance awareness of the Maryland Commission for Women and its programs to all Maryland women through outreach by establishing a public relations campaign.
 - **Objective 1.1** By June 2008 increase the number of Commissioners and Staff attending Local Commission for Women meetings and functions throughout the State.

	2005	2006	2007	2008
Performance Measure	Actual	Actual	Estimated	Estimated
Outcome: Attendance at local meetings	250	275	300	325

Objective 1.2 By June 2008 the total number of information units concerning Maryland women that are provided to the public will increase by 59% over fiscal year 2004.

	2005	2006	2007	2008
Performance Measure	Actual	Actual	Estimated	Estimated
Output: Number of units of public information provided annually	167,673	266,601	365,529	456,457

Goal 2. Educate Maryland women about Maryland women's history through the Hall of Fame Event, Hall of Fame web site, Women of Tomorrow Event, and Maryland Women's Heritage Center.

Objective 2.1 By June 2008 increase participation in the Hall of Fame Event and Women of Tomorrow Event.

Performance Measure	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Outcome: Number of applications submitted for Hall of Fame	19	25	30	35
Number of applications submitted for Women of Tomorrow	95	100	110	120

Goal 3. To support and help pass the initiatives in the Governor's legislative agenda on issues of importance to Maryland women and coordinate with the Governor's legislative staff.

Objective 3.1 By June 2008 increase the number of Governor's initiatives passed by the State Legislature.

	2005	2006	2007	2008
Performance Measure	Actual	Actual	Estimated	Estimated
Outcome: Number of Governor's initiatives passed	0	4	5	5

N00B00.04 GENERAL ADMINISTRATION – STATE - SOCIAL SERVICES ADMINISTRATION

PROGRAM DESCRIPTION

The Social Services Administration supervises child welfare social service programs provided through Maryland's Local Departments of Social Services that are intended to: prevent or remedy neglect, abuse, or exploitation of children; preserve, rehabilitate or reunite families; help children to begin or continue to improve their well-being; prevent children from having to enter out-of-home care when services can enable them to remain safely in their own homes; and for children who need out-of-home care, provide appropriate placement and permanency services. The Administration is responsible for Child Welfare policy development, training and staff development, monitoring and evaluation of local department programs, and all other aspects of program management.

MISSION

It is the mission of the Social Services Administration to support and enable local Departments of Social Services, in cooperation with community partners, to employ strategies to prevent child abuse and neglect, protect vulnerable children, support family stability and promote customer independence.

VISION

The Social Services Administration envisions a Maryland where all children have permanent homes, where children are safe from abuse and neglect, and where families are self-sufficient.

This program shares in the goals, objectives, and performance measures of N00G00.03, Child Welfare Services—Local Department Operations.

N00C01.01 GENERAL ADMINISTRATION - COMMUNITY SERVICES ADMINISTRATION

PROGRAM DESCRIPTION

The Office of the Executive Director (General Administration) provides central direction for all Community Services Administration programs and for several advisory and advocacy bodies.

MISSION

The Community Services Administration (CSA) delivers quality programs and services fostering independence and safety for individuals and families in their communities. CSA works in partnership with local Departments of Social Services and Maryland's community-based and faith-based organizations by providing leadership and resources.

KEY GOALS, OBJECTIVES, AND PERFORMANCE INDICATORS

Goal 1. Individuals and families in crisis will have their needs met through emergency services.

Objective 1.1 During fiscal year 2008, maintain the percentage (or number) of individuals and families served by CSA whose crisis needs are met. (Estimates listed below provide specific quantified program targets for 2008.)

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of new crime victims receiving community based				
support services to alleviate the immediate crisis, enhance victims'				
safety and help stabilize their lives after victimization through the				
Victim's Services Program	52,980	61,165	45,000	45,000
Percent of households for which eviction prevention payments were				
made that retain housing for 3 months	65%	69%	65%	65%
Percent of women and children who received emergency shelter and				
related services and moved into a more stable environment	40%	30%	30%	30%

Goal 2. Individuals and families will have their safety needs met.

Objective 2.1 During fiscal year 2008 maintain the percentage (or number) of individuals and families served by CSA who are in safe settings.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of domestic violence victims receiving counseling				
who have, at case closing, completed the appropriate steps to have				
a safety plan ready for implementation, if needed	82%	83%	78%	78%
Percent of indicated or confirmed Adult Services adult abuse cases				
for which there is no recurrence within six months	97.92%	97.27%	96.00%	96.00%
Number of eligible households that enroll in Universal Services				
Protection Program	69,104	74,647	89,500	101,500
Protection Program	69,104	74,647	89,500	101,500

Goal 3. Individuals and families served by CSA achieve their maximum level of economic and personal independence.

Objective 3.1 During fiscal year 2008 maintain the percentage (or number) of individuals and families served by CSA who are able to live independently.

Performance Measures	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Outcome: Percent of individuals served by Adult Services that remain			2.5000000	13500000
in the community during the year	98.63%	98.56%	97.00%	97.00%
Number of referred individuals served by fatherhood programs				
making their child support payment	*	832	832	832

Note: *New measure - data not available for fiscal year 2005

N00C01.01 GENERAL ADMINISTRATION – COMMUNITY SERVICES ADMINISTRATION (Continued)

Objective 3.2 During fiscal year 2008 maintain the percentage (or number) of individuals served by CSA employment related programs who obtain and retain employment.

Performance Measures	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Outcome: Percent of refugees placed in jobs through Maryland Office for New Americans who are employed on the 90th day	86%	84%	85%	85%
Number of new or ongoing women in the Displaced Homemakers Program that obtained employment during the fiscal year	533	511	583	583

Note: For sources of data see N00C01.03-N00C01.12

N00C01.03 MARYLAND OFFICE FOR NEW AMERICANS (MONA) – COMMUNITY SERVICES ADMINISTRATION

PROGRAM DESCRIPTION

The Maryland Office for New Americans (MONA) manages a federally funded refugee resettlement program that provides cash, medical assistance and social services (employment services, English language and cross-cultural training, skills training, and support services) to refugees and asylees residing in the State. Services lead to refugees and asylees' early economic independence and social adjustment. MONA also helps legal foreign-born residents successfully complete the naturalization process.

MISSION

To provide services to ensure that refugees and asylees in Maryland become economically self-sufficient and to assist refugees, asylees, and immigrants in their adjustment to mainstream society.

VISION

MONA envisions Maryland as a safe haven for refugees, asylees, and immigrants where they can build a better future and strengthen the state's economic and social fabric.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

- Goal 1. Assist refugees and asylees to attain early economic independence
 - **Objective 1.1** Place 80% of refugees registered for employment services during fiscal year 2008 in unsubsidized employment.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of individuals in employment services caseload	749	686	900	900
Outcome: Percent of employment caseload placed into jobs	68%	70%	80%	80%
Percent of full-time placements with health benefits	79%	77%	90%	90%
Average hourly wage	\$8.12	\$8.58	\$8.30	\$8.50

Objective 1.2 Ensure 85% of refugees and asylees placed in jobs during fiscal year 2008 are employed on the 90th day.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of individuals who are employed on the 90th day	86%	84%	85%	85%

Goal 2. Assist refugees and asylees to attain early social adjustment.

Objective 2.1 Ensure that 80% of refugees and asylees registered for English Language and cross-cultural instruction during fiscal year 2008 complete at least one level of training (Increased from 78% in 2007 objective).

Performance Measures Output: Number of individuals in English and cross-cultural training	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
caseload	753	791	700	750
Outcome: Percent of English and cross-cultural training caseload completing training	70%	71%	78%	80%

Goal 3. Increase the number of foreign-born residents who successfully complete the naturalization process.

Objective 3.1 Ensure that 75% of foreign-born residents registered for citizenship classes during fiscal year 2008 complete at least one level of training.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of individuals in citizenship training caseload	378	320	200	250
Outcome: Percent of citizenship training caseload completing training	79%	71%	75%	75%

Note: Measures compiled from data supplied by contract providers of service.

N00C01.04 LEGAL SERVICES – COMMUNITY SERVICES ADMINISTRATION

PROGRAM DESCRIPTION

The Maryland Legal Services Program (MLSP) is statutorily mandated to provide legal representation for children involved in Children in Need of Assistance cases and Termination of Parental Rights (CINA/TPR) proceedings and indigent adults involved in Adult Public Services (APS) Guardianship proceedings and Adult Public Guardianship Review Board hearings statewide. Services are provided by contracting with law firms that provide effective legal counsel. In situations where there is a conflict of interest, the Court will appoint private attorneys under the Court Appointed Attorney Program.

MISSION

To protect the legal rights and interests of DHR's children and adult customers in legal proceedings by providing effective legal counsel.

VISION

We envision a strong Maryland where the legal rights of its population are fully protected.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To provide quality legal representation to children in CINA and TPR cases and adults in Guardianship cases.
 Objective 1.1 By 2008 maintain the yearly level of attorney contact with the client to two in-person contacts and increase to five hours the minimum hours of case preparation and presentation.^(a)

Performance Measures Quality: Average number of in-person contacts for adult and	2005 Actual	2006 Actual	2007 Estimated	2008 Estimate
CINA/TPR cases	3.5	4	4	4
Average hours per case for adult and CINA/TPR cases	6	6	7	7

Objective 1.2 In 2008, maintain at 98% MLSP-funded CINA and adult guardianship legal representation cases handled through service contracts rather than through private court-appointed attorneys.

	2004	2005	2006	2007
Performance Measures	Actual	Actual	Estimated	Estimated
Efficiency: Percent of MLSP CINA/TPR and Adult Guardianship cases	5			
handled by contractors	98%	98%	98%	98%
Output^(b): Number of CINA/TPR clients provided with legal				
representation	14,730	15,302	15,761	16,234
Number of adult clients provided with legal representation	1,100	1,129	1,163	1,198

Objective 1.3 During 2008, achieve a 95% statewide average satisfaction rate of legal representation by MLSP service contractors based on positive feedback from each jurisdiction ^(c)

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of Maryland jurisdictions reporting at least 95%				
satisfaction rate for cases represented by contract attorneys	N/A	21	21	23

Note: ^(a)2007 objective changed to reflect minimum required by new contracts. Performance measures are not changed. ^(b)Output measures changed to reflect clients represented rather than those eligible and 2005 Actual is revised to reflect billings.

^(c)Objective changed to reflect a more realistic and sensitive measure of performance.

N00C01.05 SHELTER AND NUTRITION - COMMUNITY SERVICES ADMINISTRATION

PROGRAM DESCRIPTION

The Shelter and Nutrition Program includes Departmental initiatives to provide emergency shelter, transitional housing, emergency food, housing counseling, supportive services, and related activities for homeless persons and persons at risk of becoming homeless. The program includes the following subprograms: Emergency and Transitional Housing and Services Program; Housing Counseling Program; Service-Linked Housing Program; the Homeless Women-Crisis Shelter Home Program (budgeted in N00C01.11); the Emergency Food Assistance Program; Maryland Emergency Food Program; the Meal Delivery to Patients with AIDS Program; and the Statewide Nutrition Assistance Program. The Homelessness Prevention Program is also administered by this office but is budgeted through the Family Investment Administration. This office continues to support the efforts of local jurisdictions in applying for funds under the Supportive Housing Program of the Department of Housing and Urban Development. This effort also includes support for the implementation of a statewide Homeless Management Information System. The program administers statewide freezing weather plans, conducts an annual comprehensive data collection from emergency and transitional shelters, and provides an annual report on the status of homelessness in Maryland. This office provides lead staff support for the Governor's Interagency Council on Homelessness and played a major role in the development of Maryland's 10 Year Plan to End Homelessness. Additionally, the program staffs the Governor's Advisory Board on Homelessness, which advises the Department on funding allocations and policy issues relating to homelessness, and the State Advisory Council on Hunger which focuses on hunger and nutrition issues.

MISSION

To end hunger and homelessness in Maryland using the provision of food, emergency shelter, transitional housing, permanent housing, and supportive services administered through collaborative partnerships with federal and state programs and local governments, local Departments of Social Services, community-based organizations, the faith community and consumers.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To direct emergency resources to address the immediate needs of hungry and/or homeless persons for shelter, food and related services.

Objective 1.1 Annually, support 60,000 bednights of emergency shelter for homeless persons through the Emergency and Transitional Housing and Shelter.^(a)

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of bednights of emergency shelter provided for				
homeless persons	58,832	65,000*	60,000	60,000

Objective 1.2 Annually, distribute 900,000 meals and 400,000 bags of food to needy persons through the Maryland Emergency Food Program.^(b)

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of meals distributed to hungry Marylanders	1,327,178	1,000,000*	950,000	900,000
Number of bags of food distributed to hungry Marylanders	439,706	425,000	400,000	400,000

Note: ^(a) (ETHS) Program (Revised from 75,000 bednights in 2007 objective to reflect level funding and rising costs).

^(b) (Revised from 1,000,000 meals and 450,000 bags of food in 2007 objective to reflect level funding and rising costs).

* Estimated

N00C01.05 SHELTER AND NUTRITION – COMMUNITY SERVICES ADMINISTRATION (Continued)

Goal 2. To provide long-term solutions to the problem of homelessness by preventing new incidences of homelessness, and providing services that move homeless households into more stable housing.

Objective 2.1 Annually, through the Emergency and Transitional Housing Services Program, support 50,000 bednights transitional housing to homeless persons.^(a)

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of bednights of transitional housing provided for				
homeless persons	68,820	55,000*	50,000	50,000

Objective 2.2 Annually, through the Homelessness Prevention Program (HPP), prevent 2,000 imminent household evictions through cash grants for unpaid rent/utilities, with 65% of these households retaining their housing for at least three months.^(b)

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of evictions prevented through cash grants	2,251	2,137	2,100	2,000
Percent of households for whom eviction prevention payments were				
made that retain housing for 3 months	65%	69%	65%	65%

Objective 2.3 Annually assist 2,500 vulnerable households to maintain their existing housing for the duration of the Service Linked Housing Program year, through linkages to support services.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of vulnerable households that maintained their				
existing housing through linkages to support services	2,981	2,690	2,500	2,500

Objective 2.4 Annually, through the Housing Counselor and Aftercare Program ensure that at least 500 households that receive housing counseling because of homelessness or risk of homelessness obtain permanent housing, with 75% of those households retaining housing for at least three months.

Performance Measures	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Output: Number of households receiving housing counseling because of homelessness or risk of homelessness who obtain permanent				
housing Outcome: Percent of persons receiving housing counseling who	713	611	500	500
maintained permanent housing for 3 months	80%	83%	75%	75%

Note: Measures compiled from data supplied either by contract providers of services or statewide survey of providers of service.

^(a)Revised from 60,000 bednights in 2007 objective to reflect level funding and rising costs.

^(b)Revised from 2,300 evictions prevented in 2007 objective to reflect level funding and rising costs. *Estimated

N00C01.07 ADULT SERVICES – COMMUNITY SERVICES ADMINISTRATION

PROGRAM DESCRIPTION

Adult Services, through local departments of social services and community based agencies, provides services to the elderly and individuals with disabilities. This service delivery system protects vulnerable persons, promotes self-sufficiency, and prevents or delays institutional care. Adult Services is committed to services delivered in a manner that maximizes a person's ability to function independently. The Office of Adult Services administers Adult Protective Services, Adult Guardianship, Social Services to Adults (case management services), In-Home Aide Services, Project Home (a supportive Housing Program), and Respite Care (for unpaid caregivers of family members with disabilities. Additionally the Office of Community Initiatives, through its local partners, provides employment and services programs designed to promote the positive involvement of fathers in the lives of children. Programs supporting the development of the Healthy Relationships Initiative and after school programs for at-risk youth are also housed in this office.

MISSION

Through partnerships with families, communities, businesses, public and private agencies and local Departments of Social Services, Adult Services promotes customer independence, protects vulnerable adults, prevents or delays institutional care and supports fathers' involvement with children and non-marital birth reduction efforts.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Individuals served by adult services are safe from abuse (including neglect, self-neglect and exploitation). Objective 1.1 For fiscal year 2008, 96% of adult abuse cases will have no recurrence in six months.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of reports of adult abuse accepted	4,603	4,390	5,000	5,000
Output: Number of investigations of adult abuse completed	3,996	3,882	4,400	4,400
Number of cases of adult abuse indicated or confirmed	2,033	2,116	2,300	2,300
Outcome: Percent of indicated or confirmed adult abuse cases for				
which there is no recurrence of abuse within six months	97.92%	97.27%	96.00%	96.00%

Goal 2. Individuals served by adult services achieve their maximum level of independence.

Objective 2.1 For fiscal year 2008, 97% of elderly and disabled served by adult services are living at their maximum level of independence in the community.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of adults receiving case management services.	32,060	33,484	32,500	32,500
Outcome: Percent of individuals served by adult services who				
remain in the community during the year	98.63%	98.56%	97.00%	97.00%

Goal 3. Individuals served by parenthood programs increase their physical, emotional and financial involvement in their children's lives.

Objective 3.1 During fiscal year 2008, 900 individuals served by parenthood programs will participate in a parent-focused skills enhancement activity.^(a)

Performance Measures	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Output: Number of individuals served by parent-focused skills enhancement activity	921	900	900	900
Outcome: Percent of individuals reporting increasing parental	721	200	200	500
involvement in their children's lives	*	75	75%	75%

Note: ^(a)Revised from 850 in 2007 to reflect recent experience.

*New measure for which data not available

N00C01.07 ADULT SERVICES – COMMUNITY SERVICES ADMINISTRATION (Continued)

Objective 3.2 For fiscal year 2008, 832 individuals served by the parenthood programs will make child support payments to their children.^(b)

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals referred to the Local Child				
Support Office without current Child Support case	340	271	270	270
Number of individuals referred with active Child Support case	*	723	723	723
Outcome: Number of referred individuals making their child support				
payment	*	832	832	832

Note: *New measure for which data not available ^(b)Measures for goal 3 compiled from data supplied by contract providers of service.

N00C01.11 VICTIM SERVICES – COMMUNITY SERVICES ADMINISTRATION

PROGRAM DESCRIPTION

The Office of Victim Services (OVS) administers departmental initiatives to provide an environment of greater safety and to help stabilize the lives of victims of crime and their families, especially for victims of domestic violence, rape, sexual assault and child abuse; and to provide other needed services to assist victims in crisis and in transition. These include the following subprograms: Victims of Crime Assistance Program, Domestic Violence Program and the Rape Crisis Program which also incorporates the Community Sexual Assault Awareness and Prevention Program. The Office of Community Initiatives uses state and federal sources of funding to purchase services leading to employment and to address special needs from community-based providers in all regions of the state. These include the following subprograms: Displaced Homemaker Program, Project Retain and the Child First Authority. The Displaced Homemakers Program includes initiatives to address the special needs of displaced homemakers after separation from their income source and to meet the needs of unemployed and underemployed persons to increase their opportunity for stable employment. The Women's Crisis Shelter Program is also funded under this program.

MISSION

To meet the needs of victims in crisis and transition, the needs of former Temporary Assistance to Needy Families (TANF) customers who have exited to work and need assistance in maintaining employment and job advancement, and the needs of unemployed and underemployed individuals qualifying as displaced homemakers.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To provide community based support services to victims of domestic violence, rape/sexual assault, child abuse and other crimes to alleviate the immediate crisis, enhance victims' safety and help stabilize their lives after victimization.

Objective 1.1 During fiscal year 2008, OVS will provide community based support services to 45,000 new crime victims to alleviate the immediate crisis, enhance victims' safety and help stabilize their lives after victimization.

	2005	2006	2007	2008
Performance Measure	Actual	Actual	Estimated	Estimated
Output: Number of new crime victims receiving community based				
support services to alleviate the immediate crisis, ensure				
victims' safety and help stabilize their lives after victimization	52,980	61,165	45,000	45,000

Objective 1.2 During fiscal year 2008, 78% of domestic violence victims receiving counseling services will have, at case closing, completed the appropriate steps to have a safety plan in place ready for implementation, if needed.

Performance Measure	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Outcome: Percent of domestic violence victims receiving				
counseling who have, at case closing, completed the appropriate				
steps to have a safety plan ready for implementation if needed.	82%	83%	78%	78%

Objective 1.3 During fiscal year 2008, 65% of rape and sexual assault/abuse victims receiving counseling services will have reached their short term goals by case closing to alleviate the immediate crisis as outlined in their treatment plan.*

	2005	2006	2007	2008
Performance Measure	Actual	Actual	Estimated	Estimated
Outcome: Percentage of rape/sexual assault/abuse victims receiving				
counseling who have, as case closing, reached their short term				
goals to alleviate the immediate crisis as outlined in their treatment				
(service) plan	77.5%	65%	65%	65%

Note: *Increased from 55% in 2007 objective to reflect current experience.

N00C01.11 VICTIM SERVICES – COMMUNITY SERVICES ADMINISTRATION (Continued)

Goal 2. To assist individuals who qualify as displaced homemakers and are attempting to enter or re-enter the workforce through life skills counseling, career counseling, education, training and job placement.

Objective 2.1 In fiscal year 2008 provide life management counseling services to 650 new and ongoing displaced homemakers.

Performance Measure	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Output: Number of new and ongoing displaced homemakers				
receiving life management counseling services.	906	576*	650	650

Objective 2.2 In fiscal year 2008, 583 new and ongoing displaced homemakers receiving services will obtain job placement.

	2005	2006	2007	2008
Performance Measure	Actual	Actual	Estimated	Estimated
Output: Number of new and ongoing displaced homemakers receiving				
career counseling services.	904	629*	650	650
Number of new and ongoing displaced homemakers receiving career				
path services.	637	334*	650	650
Number of new and ongoing displaced homemakers receiving job-				
training services.	615	1115	833	833
Outcome: Number of new and ongoing displaced homemakers who				
obtained employment during the fiscal year.	533	511	583	583

Goal 3. To address the immediate needs of homeless women and their children for shelter, food and related services.

Objective 3.1 Annually, through the Homeless Women-Crisis Shelter Home Program, provide emergency shelter and related services to 2,500 homeless women and their children (households).

Performance Measure	2005	2006	2007	2008
	Actual	Actual	Estimated	Estimated
Outcome: Number of homeless women and their children receiving emergency shelter and related services	3,107	2,924	2,700	2,500

Objective 3.2 Annually, 30% of homeless women receiving emergency shelter and related services will move from the emergency shelter into a more stable living environment.**

	2005	2006	2007	2008
Performance Measure	Actual	Actual	Estimated	Estimated
Outcome: Percentage of women and children who received emergency				
shelter and related services and moved into a more stable living				
environment	40%	30%	30%	30%

Note: Measures compiled from data supplied by contract providers of service *Data is available for six months only, January-June.

**Decreased from 50% in 2007 objective to reflect level funding and rising costs.

N00C01.12 OFFICE OF HOME ENERGY PROGRAMS – COMMUNITY SERVICES ADMINISTRATION

PROGRAM DESCRIPTION

The Office of Home Energy Programs (OHEP) administers home energy assistance programs using local agencies in each jurisdiction in the State. These programs provide services for low-income families vulnerable to the costs of high energy consumption relative to their income, and associated health and safety risks. These services include: direct cash payments (benefits); indirect assistance (budget counseling, vendor arrangements, referrals, etc); and non-cash assistance (energy heating/cooling equipment repair/replacement). OHEP administers the following programs:

- The Maryland Energy Assistance Program (MEAP) under the federal Low-Income Home Energy Assistance Program Block Grant (LIHEAP) that provides: financial assistance for home energy costs for low-income citizens, crisis assistance services, and furnace repair/replacements.
- The Electric Universal Services Program (EUSP), enacted by the Legislature in 1999, was developed to help low-income electric customers pay their electric bills by making them more affordable. Services are available to: help pay past due bills (on a one time only basis) and help customers have more affordable regular bills.
- The Utility Services Protection Program (USPP), a program of the Public Service Commission, requires the State's utilities to provide a winter shutoff protection to customers who are eligible for MEAP benefits. USPP applications are taken by OHEP's agencies on behalf of utilities. The utilities establish a budget billing plan for USPP enrollees. Customers who make regular USPP payments obtain winter shutoff protection.

MISSION

To assist low-income energy cost burdened households, particularly those with the lowest incomes, that pay a high proportion of household income for home energy to:

- meet their long-term need for affordable home energy; and
- meet their immediate home energy needs in the context of energy crises.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

- Goal 1. To provide access to OHEP's benefits/services to as many low-income eligible households as possible as a means to help them reduce their home energy cost burden.
 - **Objective 1.1** During fiscal year 2008 provide access to OHEP's unified application for MEAP, EUSP, and USPP benefits to at least 29.9% of the total low-income eligible households in the state with income below 175% of the federal poverty guidelines.^(a)

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of OHEP unified applications received and				
processed from eligible households	34.7%	34.8%	29.9%	29.9%
Percent of eligible households certified for MEAP benefits	29.7%	30.1%	28.9%	30.4%
Percent of eligible households certified for EUSP Bill payment benefit	ts 28.2%	29.2%	28.6%	28.6%
Percent of eligible households certified for EUSP arrearage payments Aggregated number of units of cash benefits paid to eligible	1.4%	1.4%	2.6%	1.2%
households (all three programs)	158,322	172,874	245,000	199,000

Note: ^(a)Objective changed to reflect changes in income eligibility as a percent of federal poverty guidelines in 2005, 2006, 2007 and 2008: 150%, 150%, 200% and 175% respectively.

N00C01.12 OFFICE OF HOME ENERGY PROGRAMS – COMMUNITY SERVICES ADMINISTRATION (Continued)

Objective 1.2 During fiscal year 2008 provide MEAP and/or EUSP benefits to the following targeted groups: 21.5% of households over 60 years of age; 10.5% of disabled households; 10.4% of households with children under six years of age.^(b)

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: MEAP and/or EUSP benefits paid to the following targeted				
groups:				
Percent of eligible households over 60 years of age	13.6%	16.6%	18.6%	21.5%
Percent of eligible disabled households	6.4%	8.4%	9.4%	10.5%
Percent of eligible households with children under six	8.2%	8.2%	9.2%	10.4%

Objective 1.3 During fiscal year 2008 maintain the current number of eligible households establishing budget billing payment arrangements and obtaining winter shutoff protection upon enrollment in the Utility Services Protection Program (USPP)

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of eligible households that enroll in USPP	69,104	74,647	89,500	101,500

Goal 2. To meet the immediate home energy needs of eligible households experiencing energy related crises by preventing or remedying off-service or out-of-fuel emergencies.

Objective 2.1 During fiscal year 2008 provide 1,650 energy crisis MEAP grants.^(c)

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of energy crisis MEAP grants and services	1,240	1,277	1,510	1,650

Note: ^(b)2007 objective changed to reflect increased funding and expanded outreach. ^(c)2007 objective increased from 1,300 crisis grants to reflect additional funding.

N00D01.00 GENERAL ADMINISTRATION - CHILD CARE ADMINISTRATION

PROGRAM DESCRIPTION

Effective July 1, 2005 the Child Care Administration was transferred to R00A01.10, Division of Early Childhood Development, Maryland State Department of Education.

N00E01.01 DIVISION OF BUDGET, FINANCE AND PERSONNEL - OPERATIONS OFFICE

PROGRAM DESCRIPTION

The Division supports the programs of other Departmental units through the management and control of fiscal and personnel systems.

MISSION

To provide quality support services by aggressively seeking to maximize financial and technical resources, providing leadership in financial and personnel matters, prudently managing funds and empowering DHR central office, local departments of social services and community partners to ensure effective and efficient delivery of services.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Improve customer services provided to DHR Central office, local departments of social services and community partners. Objective 1.1 Annually customer service ratings will maintain greater than a 4.5 overall average rating (1 low to 5 high).

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Customer service ratings	4.2	4.3	4.5	4.5

Goal 2. Provide a high quality workforce of DHR employees.

Objective 2.1 Annually 70% of exempt vacant positions will be filled within a six-month timeframe.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of vacant positions filled within 6 months	90%	84%	70%	70%

Objective 2.2 All employees will receive an End of Cycle PEP evaluation (based on the Entry on Duty Date).

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of employees who received End of Cycle PEP				
evaluations in the current fiscal year	72%	71%	100%	100%

N00E01.02 DIVISION OF ADMINISTRATIVE SERVICES – OPERATIONS OFFICE

PROGRAM DESCRIPTION

The Division of Administrative Operations (DAO) is a high performance organization that provides services critical to the infrastructure of the Department of Human Resources. DAO provides core administrative services to DHR as well as disaster relief/emergency response statewide. The DAO administers statewide: the Central Distribution Center, Emergency Operations (statewide Disaster Recovery), Fleet and Forms Management, Graphics Media Center, Asset Management and Stockroom, Mail Operations, Warehousing, Real Estate (procurement, construction, remodeling and lease management), Records Management and Risk Management. It also administers the DHR Central Facility and DHR Central Parking.

MISSION

The Division of Administrative Operations ensures the accomplishment of the Department's goals by providing support and emergency services to DHR and its customers.

VISION

We envision a Division of Administrative Operations that assures a safe and high quality environment for DHR personnel and customers.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Provide a professional, well-designed and safe physical work environment.

Objective 1.1 By fiscal year 2008 ninety-nine percent of DHR leased and State-owned office space will conform to DGS and Americans with Disabilities Act (ADA) standards.

Performance Measures	2005	2006	2007	2008
	Actual	Actual	Estimated	Estimated
Output: Percent of DHR-leased and State-owned office spaces that conform to DGS and ADA standards	90%	95%	99%	99%

Goal 2. Reduce the cost of work-related injuries to DHR employees.

Objective 2.1 By fiscal year 2008 reduce work related injury costs by 18%.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Amount paid in claims	\$754,852	\$236,297	\$195,000	\$182,000

N00F00.02 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS – OFFICE OF TECHNOLOGY FOR HUMAN SERVICES

PROGRAM DESCRIPTION

The Office of Technology for Human Services (OTHS), under the direction of the Department of Human Resources (DHR) Chief Information Officer (CIO), is responsible for the overall management and direction of the Department's information systems. This includes computer applications and systems, computer and communication equipment, computer peripheral equipment, telephone systems and equipment, and support equipment, and consumables and supplies. The scope encompasses DHR locations in every jurisdiction statewide. In addition, the DHR CIO serves as the principal information technology (IT) advisor to the Secretary, Deputy Secretaries, and Executive Staff of the Department.

Major IT development projects such as the Maryland Children's Electronic Social Services Information Exchange (CHESSIE) are led by OTHS's Systems Development Unit. Its purpose is to support DHR customers by developing and maintaining DHR's IT software environment.

MISSION

OTHS will provide quality IT products, services, and tools to enable DHR to better serve its customers, empower its workers, and meet the needs of its stakeholders.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Complete statewide implementation of CHESSIE.

Objective 1.1 The full release of MD CHESSIE will be up and running in all local departments of social services (LDSS) no later than the close of fiscal year 2007.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of LDSS locations in which CHESSIE is operational	*	9	24	N/A**
Percent of child welfare staff for whom CHESSIE is operational	*	11%	100%	N/A**

Note: * Performance measure was initiated in fiscal year 2006.

** Performance measure will be achieved in fiscal year 2007.

N00F00.04 GENERAL ADMINISTRATION - OFFICE OF TECHNOLOGY FOR HUMAN SERVICES

PROGRAM DESCRIPTION

The Office of Technology for Human Services (OTHS), under the direction of the Department of Human Resources (DHR) Chief Information Officer (CIO), is responsible for the overall management and direction of the Department's information systems. This includes computer applications and systems, computer and communication equipment, computer peripheral equipment, telephone systems and equipment, ancillary facility and support equipment, and consumables and supplies. The scope encompasses DHR locations in every jurisdiction statewide. In addition, the DHR CIO serves as the principal information technology (IT) advisor to the Secretary, Deputy Secretaries, and Executive Staff of the Department.

MISSION

OTHS will provide quality IT products, services, and tools to enable DHR to better serve its customers, empower its workers, and meet the needs of its stakeholders.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Ensure delivery of high quality products and services responsive to the changing needs of DHR and its customers. Objective 1.1 By July 2008 the average wait time for incoming Help Desk calls is 60 seconds.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Average wait time for incoming Help Desk calls (in seconds)	23	22	60	60

Objective 1.2 By July 2008, 60 percent of IT related trouble calls are resolved by the Level l Help Desk.

Performance Measures	2005	2006	2007	2008
	Actual	Actual	Estimated	Estimated
Outcome: Percent of IT related trouble calls resolved by the Level I Help Desk	48%	48.2%	60%	60%

Objective 1.3 By July 2008, 80 percent of the Level 2 Help Desk calls identified as "critical" and "high priority," are resolved and closed within 24 and 48 hours respectively with the caller satisfied with the results.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percentage of "critical" work orders that are resolved and closed within 24 hours	*	*	80%	80%
Percent of "high priority" work orders that are resolved and closed within 48 hours	*	*	80%	80%

Note: * Performance measure was initiated in fiscal year 2007.

Goal 2. Ensure the access and availability of information systems that readily meet the business needs of DHR. Objective 2.1 By July 2008 mainframe DHR systems are up and available to users 99 percent of the time.

Performance Measures	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Outcome: Percentage of the scheduled time that data center systems				
are available and accessible at the DHR service point	99%	100%	99%	99%

N00F00.04 GENERAL ADMINISTRATION - OFFICE OF TECHNOLOGY FOR HUMAN SERVICES (Continued)

Objective 2.2 By July 2008 network availability as reported by the network-monitoring tool, excluding workstations and printers, is 99.5 percent.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percentage of the scheduled time network is available	*	99.7%	99.5%	99.5%

Note: * Performance measure was not available in fiscal year 2005.

Goal 3. Maintain OTHS processes to ensure seamless electronic access to services.Objective 3.1 By July 2008 eighty percent of the security forms are processed within one day of receipt.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of security forms processed within one day of receipt	98%	96%	80%	80%

N00G00.01 FOSTER CARE MAINTENANCE PAYMENTS - LOCAL DEPARTMENT OPERATIONS

PROGRAM DESCRIPTION

The Foster Care Maintenance Payments program enables Maryland children who cannot remain in the care of their parents, legal guardians, or caretakers to receive care in alternate settings. In addition, the local departments provide services to the families of children in Foster Care to facilitate stabilization and reintegration of the child back into the family when it is in the best interest of the child and facilitates the achievement of a permanent family situation for a child who is placed in foster care. The program includes payments to foster family homes, group homes, and residential facilities for neglected or dependent children and financial subsidies paid on behalf of special needs children when adoption without a subsidy has not proven feasible.

This program shares in the goals, objectives, and performance measures of N00G00.03, Child Welfare Services.

N00G00.02 LOCAL FAMILY INVESTMENT PROGRAM - LOCAL DEPARTMENT OPERATIONS

PROGRAM DESCRIPTION

The Family Investment Program in the local departments of social services (DSS) assists customers in finding jobs and determines eligibility for Temporary Cash Assistance, Food Stamps, Purchase of Care, Public Assistance to Adults, and Medical Assistance. Local departments also determine eligibility for Refugee Assistance. Each DSS administers cash assistance, food stamps, and benefit programs.

MISSION

Local departments of social services, in cooperation with the DHR Central Office and community partners, assist people in financial need as they move toward and sustain economic self-sufficiency.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Move families with an employable parent and no children under one year of age toward a speedy and lasting exit from Temporary Cash Assistance (TCA).

Objective 1.1 To ensure at least 40 percent of families leaving TCA remain independent in State fiscal year 2008 and retain this rate in subsequent fiscal years.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of TCA case closures that remain closed for 12				
consecutive months. ^(a)	46%	45%	45%	45%

Objective 1.2 To limit the number of TCA families reaching the 60 month time limit to no more than 10 percent through State fiscal year 2008.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of families with an adult receiving federally funded				
TCA who have reached the 60 th month since January 1, 1997	6.5%	9%	10%	10%

Goal 2. Assure individuals and families receive appropriate benefits.

Objective 2.1 To maintain the food stamp error rate at a level no greater than 6 percent in Federal fiscal year 2006; maintain the food stamp error rate at or below 6 percent in Federal fiscal year 2007; and continue this reduced food stamp error rate through Federal fiscal year 2008.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Food stamp error rate	5.49%	5.64%*	6.0%	6.0%

Objective 2.2 To ensure that ninety-seven percent of individuals and families with TCA cases closed due to earnings subsequently receive Food Stamps, Medical Assistance, or Purchase of Care.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percentage of individuals with TCA cases closed due to				
earnings who subsequently receive Food Stamps, Medical				
Assistance, or Purchase of Care in the following month	100%	100%	100%	100%

Note: * Estimated; the final federal error rate, determined by USDA, Food and Nutrition Services, will not be available until June 30, 2007.

^(a) Number of cases with an employable parent and no children under one year of age that close and for which the clients do not return to TCA within 12 months, compared to the total number of cases closed.

N00G00.02 LOCAL FAMILY INVESTMENT PROGRAM - LOCAL DEPARTMENT OPERATIONS (Continued)

Objective 2.3 To ensure that ninety-five percent of individuals and families, whose TCA cases are closed or denied for reasons other than earnings, subsequently receive Food Stamps, Medical Assistance, or Purchase of Care.

Performance Measures	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Quality: Percent of TCA cases closed or denied for reasons other than earnings who subsequently receive Food Stamps, Medical				
Assistance, or Purchase of Care in the following month	98%	98%	98%	98%

Goal 3. Place TCA individuals in employment where earnings increase over time.

Objective 3.1 To achieve an earnings gain rate of forty percent in federal fiscal year 2007 and retain this rate in subsequent fiscal years.

Performance Measures	2005	2006	2007	2008
	Actual	Actual	Estimated	Estimated
Outcome: Percent of increased earnings over time for employed individuals	50%	47%*	40%	40%

Goal 4. Increase the number of TCA families where an adult family member obtained and retained employment. Objective 4.1 To achieve at least 9,000 placements in State fiscal year 2008 and retain this rate in subsequent fiscal years.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Total number of job placements	9,113	9,005	9,000	9,000

Objective 4.2 To maintain a job retention rate of at least seventy-five percent in federal fiscal year 2007 and retain this rate in subsequent fiscal years.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Job retention rate ^(a)	75%	78%	75%	75%

Note: *Information contributed by RESI, Towson University and University of Baltimore

^(a) Percent of individuals who obtained employment in one calendar quarter and remain employed in the following quarter

N00G00.03 CHILD WELFARE SERVICES - LOCAL DEPARTMENT OPERATIONS

PROGRAM DESCRIPTION

This program provides services that prevent or remedy neglect, abuse, or exploitation of children; preserve, rehabilitate or reunite families; help children to begin or continue to improve their well-being; prevent children from having to enter out-of-home care when services can enable them to remain safely in their own homes; and provide appropriate placement and permanency for children who need out-of-home care. These services are primarily provided by staff in local departments of social services in all Maryland jurisdictions.

MISSION

Local departments of social services, in collaboration with community partners, employ strategies to prevent child abuse and neglect, protect vulnerable children, support family stability and promote customer independence.

VISION

Child Welfare Services envisions a Maryland where all children have permanent homes, where children are safe from abuse and neglect, and where families are self-sufficient.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Children served by DHR reside in permanent homes.

Objective 1.1 By fiscal year 2008 the median length of stay for children who enter out-of-home care for the first time will decline to 15 months.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: The median length of stay (in months) in out-of-home care				
for children who entered out-of-home care for the first time in the				
preceding fiscal year	17.0	16.0	15.0	15.0

Objective 1.2 By fiscal year 2008, 900 adoptions of children placed by DHR are finalized annually.

Performance Measures	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Outcome: The number of children leaving foster/kinship care whose				
adoption is finalized**	728	595*	900	900

Objective 1.3 By fiscal year 2008 seventy percent of the children exiting foster/kinship care through reunification do so within 12 months.

	2005	2006	2007	2008
Performance Measures Outcome: Percent of children who exit foster/kinship care through	Actual	Actual	Estimated	Estimated
reunification within 12 months of entry	60%	64%***	70%	70%

Note: *Estimated

**Data based on information received from county court clerks.

*** Data shown does not include Harford County due to conversion to the new data system.

N00G00.03 CHILD WELFARE SERVICES - LOCAL DEPARTMENT OPERATIONS (Continued)

Objective 1.4 By fiscal year 2008 thirty-two percent of children exiting foster/kinship care through adoption do so within 24 months.

	2	005	2006	2007	2008
Performance Measures	Act	ual	Actual	Estimated	Estimated
Outcome: Percent of children in foster/kinship care wh					
or are placed for adoption within 24 months of entr	у 2	4%	24%*	32%	32%
Objective 1.5 By fiscal year 2008 no more than 8.6 percenter a prior episode.	cent of foster/kinship	care ent	tries are re-	entries withir	12 months of
	2	005	2006	2007	2008
Performance Measures	Act	ual	Actual	Estimated	Estimated
Outcome: Percent of children entering foster/kinship					
care who re-enter within 12 months of a prior episo	ode 8.	1%	8.7%*	8.6%	8.6%
Objective 2.1 By fiscal year 2008, no more than seven p Performance Measures		005	nent will ha 2006 Actual	ave a repeat o 2007 Estimated	ccurrence. 2008 Estimated
Outcome: Percent of children with recurrence of maltr	eatment within 6				
months of a first occurrence	8.	4%	6.4%*	6.3%	6.3%
Objective 2.2 For fiscal year 2008 ninety-three percent receiving in-home family services (Contint that are designed to keep the family intact.	uing Child Protective				
	2	005	2006	2007	2008
Performance Measures	Act	ual	Actual	Estimated	Estimated
Outcome: Percent of children receiving in-home family remain with their families at least one year after	y services who 92.7	%*	93.0%	93.0%	93.0%
Objective 2.3 By fiscal year 2008, 99.7 percent of child where the perpetrator is the foster parent of		ship ca	re are not	victims of ab	use or neglect
	2	005	2006	2007	2008
Performance Measures	Act	ual	Actual	Estimated	Estimated
Outcome: Percent of children in foster/kinship that are abuse or neglect where the perpetrator is the foster					
			00 (0	00 70	00 50

99.5%

99.6%

99.7%

99.7%

Note: * Data shown does not include Harford County due to conversion to the new data system.

caregiver

Goal

N00G00.04 ADULT SERVICES - LOCAL DEPARTMENT OPERATIONS

PROGRAM DESCRIPTION

Local departments of social services, in partnership with the DHR central office in the Community Services Administration and community-based agencies, provide services to the elderly and individuals with disabilities. This service delivery system protects vulnerable persons, promotes self-sufficiency, and avoids or delays unnecessary institutional care. Adult Services is committed to services delivered in a manner that maximizes a person's ability to function independently.

MISSION

Local departments of social services and the DHR central office, through partnerships with families, communities, businesses, and public and private agencies, promote customer independence and protect vulnerable adults.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Individuals served by Adult Services are safe from abuse (including neglect, self-neglect and exploitation). Objective 1.1 By fiscal year 2008 ninety-six percent of adult abuse cases will have no recurrence in six months.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of reports of adult abuse accepted	4,603	4,390	5,000	5,000
Output: Number of investigations of adult abuse completed	3,996	3,882	4,400	4,400
Number of cases of adult abuse indicated or confirmed	2,033	2,116	2,300	2,300
Outcome: Percent of indicated or confirmed adult abuse cases for				
which there is no recurrence of abuse within six months	97.92%	97.27%	96.00%	96.00%

Goal 2. Individuals served by Adult Services achieve their maximum level of independence.

Objective 2.1 By fiscal year 2008 ninety-seven percent of elderly and disabled served by adult services are living at their maximum level of independence in the community.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of adults receiving case management services.	32,060	33,484	32,500	32,500
Outcome: Percent of individuals served by adult services who remain				
in the community during the year	98.63%	98.56%	97.00%	97.00%

N00G00.05 GENERAL ADMINISTRATION – LOCAL DEPARTMENT OPERATIONS

PROGRAM DESCRIPTION

The General Administration program provides essential support services and staff to operate the 24 local departments of social services, including the management of staff, finance, statistical reporting, general services, central records, fleet operations, buildings and grounds, equipment and supplies, and purchase and inventory.

MISSION

Local departments of social services, in cooperation with DHR central office and community partners, direct and support local programs and operations that advance the goals of economic independence and protection from abuse and neglect for children and adults in Maryland. Each agency secures and allocates fiscal and other resources, acquires information that supports decision making and provides administrative support to local operations.

VISION

A department in which local administrators have the flexibility, authority, and resources to manage and support local operations and the responsibility for achieving desired results.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Resolve critical agency-wide issues.

Objective 1.1 By fiscal year 2008 there will be no repeat high risk audit findings reported for local departments of social services by the DHR Office of the Inspector General.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of repeat high risk audit findings	13	*	0	*

Note: *Performance is measured every two years.

N00G00.06 LOCAL CHILD SUPPORT ENFORCEMENT ADMINISTRATION – LOCAL DEPARTMENT OPERATIONS

PROGRAM DESCRIPTION

Child support enforcement services provided by local departments of social services and other agencies include collection, location of non-custodial parents, paternity establishment, establishment and enforcement of child support orders, establishment and enforcement of medical support orders, review and adjustment of child support obligations and processing interstate cases.

MISSION

The Local Child Support Enforcement Administration enables, encourages and enforces parental responsibility through innovative programs, partnerships, and technology, thereby contributing to child and family well being.

VISION

We positively change the lives of children and families and are, as a result, national leaders among Child Support Professionals.

KEY GOALS AND OBJECTIVES

Goal 1. Enable, encourage and enforce parental responsibility.

Objective 1.1 Increase the statewide percentage of child support cases with support orders by two percent each fiscal year until we reach eighty percent.

	2005	2006	2007	2008
Performance Measures* Output: Percent of cases in the State child support caseload with	Actual	Actual	Estimated	Estimated
support orders	74.65%	75.32%	78.65%	80.65%

Objective 1.2 Increase by one percent per State fiscal year the number of cases with payment on arrears per state fiscal year until we reach eighty percent.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of cases with arrears for which a payment is				
received	63.92%	60.45%	65.92%	66.92%

Objective 1.3 Increase the statewide percentage of children in the child support caseload with paternity established by two percent per State fiscal year until we reach ninety percent.

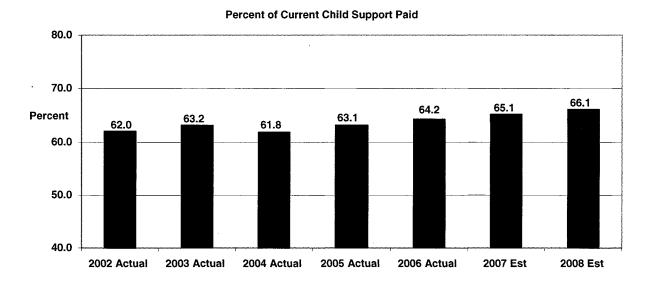
	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of children in the State child support caseload with				
paternity established	81.55%	80.73%	85.55%	87.55%

Objective 1.4 Increase the statewide percentage of current support collected by one percent per state fiscal year until we reach eighty percent.

	2005	2006	2007	2008
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of current support paid	63.08%*	64.20%*	65.08%	66.08%

Note: *Performance levels are based on Federal fiscal year. The Federal fiscal year 2006 data is for the period October 1, 2005 through September 30, 2006.

N00G00.06 LOCAL CHILD SUPPORT ENFORCEMENT ADMINISTRATION – LOCAL DEPARTMENT OPERATIONS (Continued)



Note: Performance levels are based on Federal fiscal year. The Federal fiscal year 2006 data is for the period October 1, 2005 through September 30, 2006.

N00G00.08 ASSISTANCE PAYMENTS - LOCAL DEPARTMENT OPERATIONS

PROGRAM DESCRIPTION

The Assistance Payments Program provides eligible Maryland residents with funds to maintain themselves at a decent and safe level of health, nutrition and personal independence. The program includes the following payment categories:

The Family Investment Program promotes work, independence and responsibility; encourages the exploration of available family and community resources; and sends the message that employment, not the distribution of financial assistance, is the Department's primary policy. Self-initiated job searches are expected. Temporary Cash Assistance (TCA) provides for the families' basic needs while they are pursuing their own financial independence plan established with the assistance of their case manager. The program pursues payments of child support before giving TCA.

The Burial Assistance Program subsidizes reasonable funeral expenses of public assistance recipients, children receiving foster care and Supplemental Security Income (SSI) recipients.

The Temporary Disability Assistance Program (TDAP) provides cash assistance to indigent adults with no children whose impairment precludes their employment for at least three months and who are ineligible for assistance in which there is federal financial participation.

Public Assistance to Adults provides payments to indigent clients with no children residing in licensed domiciliary care homes and Project Home customers.

The Food Stamp Program provides a monthly benefit to low-income households that may be used to purchase food from retail stores authorized by the U.S. Department of Agriculture.

The Emergency Assistance to Families Program provides financial assistance to resolve an emergency situation as defined by the local department.

The Welfare Avoidance Grant (WAG) allows the local department to divert customers from cash assistance when a one-time payment resolves a specific problem and allows the customer to remain independent.

This program shares in Goal 2 and associated objective and performance measures of N00G00.02, Local Family Investment Program.

N00G00.09 PURCHASE OF CHILD CARE – LOCAL DEPARTMENT OPERATIONS

PROGRAM DESCRIPTION

Effective July 1, 2006 the Child Care Subsidy Program (formerly known as the Purchase of Care program) was transferred to R00A02.59, Maryland State Department of Education.

N00G00.10 WORK OPPORTUNITIES - LOCAL DEPARTMENT OPERATIONS

PROGRAM DESCRIPTION

The Work Opportunities Program provides funding to each local department of social services to enable them to assist Temporary Cash Assistance (TCA) customers in preparing themselves for and finding unsubsidized employment. Local departments have considerable flexibility to design and fund their own employment related activities and support services.

MISSION

Local departments of social services, in cooperation with the DHR Central Office and community partners, prepare people for the work force and help them find, retain, and advance in jobs.

This program supports attainment of Goals 1, 3 and 4 and associated objectives and performance measures of N00G00.02, the Local Family Investment Program.

N00H00.08 SUPPORT ENFORCEMENT – STATE - CHILD SUPPORT ENFORCEMENT ADMINISTRATION

PROGRAM DESCRIPTION

The Child Support Enforcement Administration is responsible for administering and monitoring child support services provided by local departments of social services and other agencies, provides technical assistance, formulates policy, develops and implements new programs, ensures compliance with regulations and policy. The Administration also operates several centralized programs designed to locate non-custodial parents, establish paternity, enforce support orders, collect and disburse payments, and process interstate cases.

MISSION

The Maryland Child Support Enforcement Program enables, encourages and enforces parental responsibility through innovative programs, partnerships, and technology, thereby contributing to child and family well being.

VISION

We positively change the lives of children and families and are, as a result, national leaders among Child Support Professionals.

KEY GOALS AND OBJECTIVES

This program shares in the goals, objectives, and performance measures of N00G00.06, Local Child Support Enforcement Administration—Local Department Operations.

N00100.04 DIRECTOR'S OFFICE—FAMILY INVESTMENT ADMINISTRATION

PROGRAM DESCRIPTION

The Director's Office provides statewide administration of the Family Investment Program and all other maintenance programs, directs the formulation of policies and ensures compliance with these policies through training, monitoring, quality control and corrective action.

MISSION

The Department of Human Resources, Family Investment Administration supports each local department of social services through collective efforts to assist people as they move toward economic self-sufficiency, by developing and implementing social welfare programs.

VISION

We envision a Family Investment Administration that ensures strong families and strong communities by providing comprehensive supports to local departments and other partners in a seamless and dynamic environment.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

This program shares in the goals, objectives, and performance measures of N00G00.02, Local Family Investment Program—Local Department Operations.

SUMMARY OF DEPARTMENT OF HUMAN RESOURCES

	2006	2007	2008
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	7,005.40	7,021.40	7,054.40
Total Number of Contractual Positions	70.47	136.11	135.07
Salaries, Wages and Fringe Benefits	400,841,403	415,816,855	409,095,705
Technical and Special Fees	3,566,989	11,088,718	10,453,853
Operating Expenses	1,223,181,223	1,253,211,686	1,306,090,064
Original General Fund Appropriation	557,672,272	570,207,849	
Transfer/Reduction	-5,807,297	3,320,034	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	551,864,975 1,000,580	573,527,883	
Net General Fund Expenditure	550,864,395	573,527,883	576,254,001
Special Fund Expenditure	72,016,058	78,008,957	94,482,104
Federal Fund Expenditure	991,639,005	1,024,305,419	1,054,528,517
Reimbursable Fund Expenditure	13,070,157	4,275,000	375,000
Total Expenditure	1,627,589,615	1,680,117,259	1,725,639,622

SUMMARY OF OFFICE OF THE SECRETARY

Total Number of Authorized Positions	152.00	152.00	150.00
Total Number of Contractual Positions	2.27	.81	3.27
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	10,063,823 66,184 2,666,378	17,055,886 103,128 1,541,101	11,011,320 82,015 2,015,269
Original General Fund Appropriation Transfer/Reduction	7,256,530 301,824	11,263,352 70,161	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	7,558,354 30	11,333,513	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	7,558,324 11,977 5,226,084	11,333,513 107,619 7,258,983	8,351,750 4,756,854
Total Expenditure	12,796,385	18,700,115	13,108,604

N00A01.01 OFFICE OF THE SECRETARY - OFFICE OF THE SECRETARY

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	121.00	117.00	116.00
Number of Contractual Positions	2.00	.38	3.00
01 Salaries, Wages and Fringe Benefits	8,300,553	14,829,973	8,852,872
02 Technical and Special Fees	56,504	94,528	72,867
03 Communication	451,760 77,209 -1,597 954,459 136,238 1,087	145,214 96,509 17,418 651,808 63,795	450,858 103,034 15,403 592,549 138,550
 Equipment—Additional Grants, Subsidies and Contributions Fixed Charges 	34,936 48,089 676,696	67,451 156,976	37,697 239,063
Total Operating Expenses	2,378,877	1,164,335	1,577,154
Total Expenditure	10,735,934	16,088,836	10,502,893
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	5,330,067 582,543 5,912,610	9,246,773 38,111 9,284,884	
Less: General Fund Reversion/Reduction	10		
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	5,912,600 11,977 4,811,357	9,284,884 107,619 6,696,333	6,332,210 4,170,683
Total Expenditure	10,735,934	16,088,836	10,502,893
Special Fund Income: N00318 Universal Services Benefit Program swf312 Section 40 Pension Costs Total	11,977	11,189 96,430 107,619	
Federal Fund Income: swf501 Section 40 Pension Costs 10.561 State Administrative Matching Grants for Food		2,536,878	
93.556 Promoting Safe and Stable Families 93.557 Temporary Assistance for Needy Families 93.558 Temporary Assistance for Needy Families 93.563 Child Support Enforcement 93.566 Refugee and Entrant Assistance-State Adminis-	864,680 4,626 1,122,411 901,132	1,857,972 3,176 812,476 410,918	1,687,990 3,285 903,994 425,664
tered Programs 93.568 Low-Income Home Energy Assistance	10,469 11,977	6,349	6,583
 93.596 Mandatory and Matching Child Care Funds 93.658 Foster Care-Title IV-E 93.659 Adoption Assistance 	192,844 777,921 10,098	14,936 434,214	86,675 449,801
93.669 Child Abuse and Neglect State Grants 93.778 Medical Assistance Program	1,591 913,608	5,294 614,120	5,490 601,201
Total	4,811,357	6,696,333	4,170,683
i out		0,070,333	+,170,003

N00A01.02 CITIZENS REVIEW BOARD FOR CHILDREN --- OFFICE OF THE SECRETARY

Appropriation Statement:

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	22.00	23.00	23.00
01 Salaries, Wages and Fringe Benefits	1,104,278	1,380,275	1,376,425
02 Technical and Special Fees	678	168	378
03 Communication 04 Travel	27,285 30,928	38,111 30,218	34,889 38,266
 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional 	40,213 11,783 4,225 332	19,818 42,404 11,183	75,907 46,084 5,600
12 Grants, Subsidies and Contributions 13 Fixed Charges	6,740 96,000	2,800 112,780	2,995 112,748
Total Operating Expenses	217,506	257,314	316,489
Total Expenditure	1,322,462	1,637,757	1,693,292
Original General Fund Appropriation Transfer of General Fund Appropriation	1,022,389 -114,644	1,057,254 17,853	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	907,745 10	1,075,107	
Net General Fund Expenditure Federal Fund Expenditure	907,735 414,727	1,075,107 562,650	1,107,121 586,171
Total Expenditure	1,322,462	1,637,757	1,693,292
Federal Fund Income: 93.658 Foster Care-Title IV-E	414,727	562,650	586,171

N00A01.03 COMMISSIONS - OFFICE OF THE SECRETARY

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	9.00	12.00	11.00
- Number of Contractual Positions	.27	.43	.27
- 01 Salaries, Wages and Fringe Benefits	658,992	845,638	782,023
- 02 Technical and Special Fees	9,002	8,432	8,770
03 Communication	8,777 21,631 10	8,531 35,165	11,298 29,582
 07 Motor Vehicle Operation and Maintenance	18,873 14,998 4,082	40,805 12,788	40,315 18,468
12 Grants, Subsidies and Contributions 13 Fixed Charges	1,624	8,755 13,408	8,555 13,408
Total Operating Expenses	69,995	119,452	121,626
Total Expenditure	737,989	973,522	912,419
= Original General Fund Appropriation Transfer of General Fund Appropriation	904,074 -166,075	959,325 14,197	
- Total General Fund Appropriation Less: General Fund Reversion/Reduction	737,999 10	973,522	
Net General Fund Expenditure	737,989	973,522	912,419

SOCIAL SERVICES ADMINISTRATION

N00B00.04 GENERAL ADMINISTRATION—STATE

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	105.00	105.00	106.00
Number of Contractual Positions	2.70		2.00
01 Salaries, Wages and Fringe Benefits	7,869,409	8,877,282	9,652,739
02 Technical and Special Fees	-305,932	1,742,420	285,549
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges Total Operating Expenses Total Expenditure	48,847 83,307 24,004 10,231,239 67,283 11,798 141,021 332,600 423,870 11,363,969 18,927,446	31,592 61,267 16,987 14,761,921 94,148 39,275 4,576,511 410,306 19,992,007 30,611,709	33,107 248,552 25,758 15,671,134 113,823 10,825 4,513,373 470,102 21,086,674 31,024,962
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	8,432,990 -913,655 7,519,335 1,000,010	11,799,990 2,068,280 13,868,270	51,024,902
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	6,519,325 5,137 12,379,816 23,168	13,868,270 1,000,000 15,743,439	12,104,225 1,000,000 17,920,737
Total Expenditure	18,927,446	30,611,709	31,024,962

N00B00.04 GENERAL ADMINISTRATION—STATE—SOCIAL SERVICES ADMINISTRATION

Special Fund Income: N00320 Adoption Search Registry Fees swf307 Dedicated Purpose Fund	5,137	1,000,000	1,000,000
Total	5,137	1,000,000	1,000,000
Federal Fund Income:			
10.561 State Administrative Matching Grants for Food			
Stamp Program	7,460		
93.556 Promoting Safe and Stable Families	1,883,515	3,080,879	3.899.870
93.558 Temporary Assistance for Needy Families	770,335	2,869,926	2,708,265
93.563 Child Support Enforcement	29,055		, ,
93.596 Mandatory and Matching Child Care Funds	278		
93.599 Chafee Education and Training Vouchers Program.	91,124		
93.643 Children's Justice Grants to States	117,220	221,873	
93.658 Foster Care-Title IV-E	5,633,484	8,440,804	9,344,955
93.659 Adoption Assistance	428,282		
93.667 Social Services Block Grant	2,708,265		
93.669 Child Abuse and Neglect State Grants	321,121	530,452	533,037
93.674 Foster Care Independent Living	130,679	304,509	1,076,375
93.778 Medical Assistance Program	258,998	294,996	358,235
Total	12,379,816	15,743,439	17,920,737

V00D01	Department	of Juvenile	Services

23,168

SUMMARY OF COMMUNITY SERVICES ADMINISTRATION

	2006	2007	2008
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	77.53	77.53	77.53
Total Number of Contractual Positions	1.75	1.80	1.80
Salaries, Wages and Fringe Benefits	5,091,316	4,640,207	5,122,748
Technical and Special Fees	159,935	79,117	80,277
Operating Expenses	125,028,884	152,746,303	152,726,997
Original General Fund Appropriation	35,168,785	27,653,621	
Transfer/Reduction	-2,338,054	36,416	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	32,830,731 99	27,690,037	
Net General Fund Expenditure	32,830,632	27,690,037	28,446,603
Special Fund Expenditure	35,414,309	42,316,791	62,561,770
Federal Fund Expenditure	61,579,738	87,083,799	66,546,649
Reimbursable Fund Expenditure	455,456	375,000	375,000
Total Expenditure	130,280,135	157,465,627	157,930,022

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2006

2007

2008

COMMUNITY SERVICES ADMINISTRATION

N00C01.01 GENERAL ADMINISTRATION

	Actual	Appropriation	Allowance
Number of Authorized Positions	9.50	9.50	9.50
Number of Contractual Positions		.80	.80
01 Salaries, Wages and Fringe Benefits	690,800	680,244	763,429
02 Technical and Special Fees		31,212	31,295
03 Communication	67,031	96,995	104,087
04 Travel	8,891	6,052	9,577
07 Motor Vehicle Operation and Maintenance	6,923	8,221	7,728
08 Contractual Services	16,717	46,419	40,300
09 Supplies and Materials	5,988	4,686	6,051
	513	4,000	0,051
11 Equipment—Additional	515	(100	4 150
12 Grants, Subsidies and Contributions		6,420	4,150
13 Fixed Charges	5,597	5,416	6,004
Total Operating Expenses	111,660	174,209	177,897
Total Expenditure	802,460	885,665	972,621
Original General Fund Appropriation	641,265	694,290	
	-161,542	8,387	
Transfer of General Fund Appropriation	-101,342	0,307	
Total General Fund Appropriation	479,723	702,677	
Less: General Fund Reversion/Reduction	10	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Net General Fund Expenditure	479,713	702,677	770,535
Special Fund Expenditure	87,145	, 02,077	110,000
Federal Fund Expenditure	235,602	182,988	202,086
	802,460	885.665	972,621
Total Expenditure	802,400		972,021
Special Fund Income:			
N00318 Universal Services Benefit Program	87,145		
Federal Fund Income: 10.561 State Administrative Matching Grants for Food		14.102	15 262
Stamp Program	46	14,196	15,262
93.558 Temporary Assistance for Needy Families	29,063	5,499	6,597
93.563 Child Support Enforcement	293	89	98
93.566 Refugee and Entrant Assistance-State Adminis-	74.011	146 172	161 224
tered Programs	74,911	146,173	161,224
, 93.568 Low-Income Home Energy Assistance	87,145		
93.596 Mandatory and Matching Child Care Funds	10		
93.658 Foster Care-Title IV-E	33,608	12,864	14,278
93.659 Adoption Assistance	254	•	
93.778 Medical Assistance Program	10,272	4,167	4,627
Total	235,602	182,988	202,086

N00C01.03 MARYLAND OFFICE FOR NEW AMERICANS (MONA) — COMMUNITY SERVICES ADMINISTRATION

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	7.00	7.00	7.00
Number of Contractual Positions	.50	1.00	1.00
01 Salaries, Wages and Fringe Benefits	451,016	461,803	483,484
02 Technical and Special Fees	15,470	23,905	24,982
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	5,456 6,916 2,162,689 6,210 16,349 1,666,324 1,626	11,222 8,089 2,693,616 4,393 2,824 3,200,623 751	12,083 12,953 3,404,886 6,210 2,824 2,388,455 751
Total Operating Expenses	3,865,570	5,921,518	5,828,162
Total Expenditure	4,332,056	6,407,226	6,336,628
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	52,495 52,495 50	52,445	
Net General Fund Expenditure Federal Fund Expenditure Total Expenditure	52,445 4,279,611 4,332,056	52,445 6,354,781 6,407,226	52,445 6,284,183 6,336,628
Federal Fund Income: 93.566 Refugee and Entrant Assistance-State Administered Programs	3,856,333 423,278	2,311,746 4,043,035	2,597,917 3,686,266
Total	4,279,611	6,354,781	6,284,183

N00C01.04 LEGAL SERVICES — COMMUNITY SERVICES ADMINISTRATION

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	4.00	4.00	4.00
01 Salaries, Wages and Fringe Benefits	239,692	250,855	275,602
03 Communication	403 6,119 11,555,479 -365 7,456	626 12,859 13,089,713 948	809 11,236 13,089,653 344
12 Grants, Subsidies and Contributions 13 Fixed Charges	1,517	624 1,100	624 1,300
Total Operating Expenses	11,570,609	13,105,870	13,103,966
Total Expenditure	11,810,301	13,356,725	13,379,568
Original General Fund Appropriation Transfer of General Fund Appropriation	8,675,191 -378,807	9,150,425 2,738	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	8,296,384 9	9,153,163	
Net General Fund Expenditure Federal Fund Expenditure	8,296,375 3,513,926	9,153,163 4,203,562	9,176,006 4,203,562
Total Expenditure	11,810,301	13,356,725	13,379,568
Federal Fund Income: 93.658 Foster Care-Title IV-E	3,513,926	4,203,562	4,203,562

N00C01.05 SHELTER AND NUTRITION - COMMUNITY SERVICES ADMINISTRATION

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	9.50	9.50	9.50
01 Salaries, Wages and Fringe Benefits	630,188	641,478	644,001
02 Technical and Special Fees	30,500		
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	5,642 2,842 4,942,539 2,123 4,021 4,131,407 300	3,334 5,675 5,069,997 1,682 2,954,046	3,722 6,915 5,069,997 1,585 2,983,616
Total Operating Expenses	9,088,874	8,034,734	8,065,835
Total Expenditure	9,749,562	8,676,212	8,709,836
Original General Fund Appropriation Transfer of General Fund Appropriation	7,427,458 -20,597	7,828,746 9,858	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	7,406,861 10	7,838,604	
Net General Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	7,406,851 2,262,255 80,456	7,838,604 837,608	7,835,733 874,103
Total Expenditure	9,749,562	8,676,212	8,709,836
Federal Fund Income: 10.568 Emergency Food Assistance Program (Administrative Costs)	2,253,559 8,607 89	783,367 54,241	819,862 54,241
Total	2,262,255	837,608	874,103
Reimbursable Fund Income: D50H01 Military Department Operations and Maintenance	80,456		

N00C01.07 ADULT SERVICES --- COMMUNITY SERVICES ADMINISTRATION

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	14.00	14.00	14.00
01 Salaries, Wages and Fringe Benefits	873,505	812,068	982,959
02 Technical and Special Fees	1,650		
03 Communication	5,428	422 6,708	450 8,386
04 Travel 06 Fuel and Utilities	85	0,708	8,580
08 Contractual Services	9,685,080	2,327,965	470,617
09 Supplies and Materials	1,252	4,113	1,138
10 Equipment—Replacement	14		
11 Equipment—Additional	40,475	1 260 428	3,103,030
12 Grants, Subsidies and Contributions	846,474 470	1,260,428 372	3,105,050
0	10,592,479	3,600,008	3,583,993
Total Operating Expenses			
Total Expenditure	11,467,634	4,412,076	4,566,952
Original General Fund Appropriation	12,228,850	3,704,639	
Transfer of General Fund Appropriation	-2,148,363	10,002	
Total General Fund Appropriation	10,080,487	3,714,641	
Less: General Fund Reversion/Reduction	10		
Net General Fund Expenditure	10,080,477	3,714,641	3,845,883
Special Fund Expenditure		17,947	17,947
Federal Fund Expenditure	1,387,157	679,488	703,122
Total Expenditure	11,467,634	4,412,076	4,566,952
Special Fund Income: N00325 Center for Fathers, Families and Workforce Devel- opment (CFWD)		17,947	17,947
Federal Fund Income: 10.561 State Administrative Matching Grants for Food Stamp Program	104		
93.558 Temporary Assistance for Needy Families	655,421	38,669	44,486
93.563 Child Support Enforcement	240,807	250,976	251,046
93.594 Tribal Work Grants	105,562	104,093	104,093
93.596 Mandatory and Matching Child Care Funds	30		
93.597 Grants to States for Access and Visitation Pro-	101 510	17/ 170	176 050
grams	184,548	176,152	176,258
93.658 Foster Care-Title IV-E	77,907	69,354	80,942
93.659 Adoption Assistance	436 122,342	40,244	46,297
6	·		
Total	1,387,157	679,488	703,122

N00C01.11 VICTIM SERVICES — COMMUNITY SERVICES ADMINISTRATION

Appropriation Statement:

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	16.00	16.00	16.00
Number of Contractual Positions	.25		
01 Salaries, Wages and Fringe Benefits	948,278	707,083	942,380
02 Technical and Special Fees	13,852		
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance	8,121 28,712 5	2,003 6,808	2,551 8,568
08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional	9,256,892 68,760 536 30,191	7,169,790 8,078	2,095,769 7,192
12 Grants, Subsidies and Contributions 13 Fixed Charges	6,571,548 2,250	11,118,237 2,250	16,082,898
Total Operating Expenses	15,967,015	18,307,166	18,199,228
Total Expenditure	16,929,145	19,014,249	19,141,608
Original General Fund Appropriation Transfer of General Fund Appropriation	6,196,021 318,760	6,223,076 5,431	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	6,514,781 10	6,228,507	
Net General Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	6,514,771 10,039,374 375,000	6,228,507 12,410,742 375,000	6,766,001 12,000,607 375,000
Total Expenditure	16,929,145	19,014,249	19,141,608
Federal Fund Income:	0.546.000	10 507 054	10.005.006
16.575 Crime Victim Assistance 93.558 Temporary Assistance for Needy Families	8,546,809 40,231	10,507,254 203,488	10,095,826 204,781
93.671 Family Violence Prevention and Services- Grants to States and Indian Tribes	1,452,334	1,700,000	1,700,000
Total	10,039,374	12,410,742	12,000,607
Reimbursable Fund Income:			
M00F02 DHMH-Community Health Administration	375,000	375,000	375,000

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N00C01.12 OFFICE OF HOME ENERGY PROGRAMS --- COMMUNITY SERVICES ADMINISTRATION

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	17.53	17.53	17.53
Number of Contractual Positions	1.00		
01 Salaries, Wages and Fringe Benefits	1,257,837	1,086,676	1,030,893
02 Technical and Special Fees	98,463	24,000	24,000
03 Communication 04 Travel 06 Fuel and Utilities	34,742 11,144 5,058	40,709 13,872	40,817 14,313
07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional	5 73,330,503 71,233 3,000 7,015	103,465,924 75,938	103,644,562 64,254
12 Grants, Subsidies and Contributions	332,585 37,392	2,385 3,970	3,970
Total Operating Expenses	73,832,677	103,602,798	103,767,916
Total Expenditure	75,188,977	104,713,474	104,822,809
Special Fund Expenditure Federal Fund Expenditure	35,327,164 39,861,813	42,298,844 62,414,630	62,543,823 42,278,986
Total Expenditure	75,188,977	104,713,474	104,822,809
Special Fund Income: N00318 Universal Services Benefit Program swf307 Dedicated Purpose Fund	35,327,164	42,298,844	36,057,283 26,486,540
Total	35,327,164	42,298,844	62,543,823
Federal Fund Income:	20.071.012	(2.414.(20	10 079 09/
93.568 Low-Income Home Energy Assistance	39,861,813	62,414,630	42,278,986

CHILD CARE ADMINISTRATION

N00D01.01 GENERAL ADMINISTRATION

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	8.00		
01 Salaries, Wages and Fringe Benefits	446,722		
03 Communication	4,334		
04 Travel	114		
07 Motor Vehicle Operation and Maintenance	902		
08 Contractual Services	256,920		
09 Supplies and Materials	4,579		
13 Fixed Charges	1,802		
Total Operating Expenses	268,651		
Total Expenditure	715,373		
Original General Fund Appropriation	7,114,280		
Transfer of General Fund Appropriation	-6,942,527		
Total General Fund Appropriation	171,753		
Less: General Fund Reversion/Reduction	10		
Net General Fund Expenditure	171,743		
Federal Fund Expenditure	543,630		
Total Expenditure	715,373		
Federal Fund Income: 93.110 Maternal and Child Health Federal			
	3,407		
Consolidated Programs 93.596 Mandatory and Matching Child Care Funds	540,223		
75.570 manualory and matching third tatt runds			
Total	543,630		

SUMMARY OF OPERATIONS OFFICE

	2006 Actual	2007 Appropriation	2008 Allowance
Total Number of Authorized Positions	228.00	228.00	231.00
Total Number of Contractual Positions	1.25	.50	4.00
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	13,254,610 100,811 10,596,134	15,069,728 110,496 8,319,406	14,801,208 220,062 9,678,157
Original General Fund Appropriation Transfer/Reduction	11,359,514 2,023,269	13,680,136 155,936	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	13,382,783 19	13,836,072	
Net General Fund Expenditure Special Fund Expenditure	13,382,764 48,219	13,836,072	14,180,310
Federal Fund Expenditure Reimbursable Fund Expenditure	10,509,974 10,598	9,663,558	10,519,117
Total Expenditure	23,951,555	23,499,630	24,699,427

2006

2007

2008

OPERATIONS OFFICE

N00E01.01 DIVISION OF BUDGET, FINANCE AND PERSONNEL - OPERATIONS OFFICE

Number of Authorized Positions 164.00 164.00 169.00 Number of Contractual Positions .75 .50 .300 01 stairis, Wages and Pringe Benefits .10,071.662 .11,382.251 .11,382.251 02 Technical and Special Fees .83.206 .110,323 .195,173 03 Communication .103,172 .118,332 .107,062 04 Travel .30,759 .44,968 .54,521 05 Contractual Services		Actual	Appropriation	Allowance
01 States, Wages and Fringe Benefits 10,071,662 11,300,636 11,382,251 02 Technical and Special Fees 83,206 110,328 195,173 03 Communication 103,172 118,332 107,062 04 Tavel 72,400 123,120 123,120 123,120 08 Contractual Services 84,977 195,976 121,369 09 Supplies and Materials 36,277 44,866 49,276 01 Equipment—Replacement 67,003 26,5529 241,200 10 Equipment—Additional 102,428 58,215 58,639 12 Grans, Subsidies and Contributions 76,662 304,311 126,292 12 Grans, Subsidies and Contributions 76,662 304,311 126,292 13 Fixed Charges 4,224,582 3,621,355 4,330,987 Total Expenditure 74,98,656 9,346,967 117,098 15,032,319 15,908,411 Original General Fund Appropriation 78,80,267 9,356,862 9,464,065 9,679,618 Special Fund Expenditure 6,252,19	Number of Authorized Positions	164.00	164.00	169.00
02 Technical and Special Fees 83,206 110,328 195,173 03 Communication 103,172 118,332 107,062 04 Tavel 30,759 44,968 54,521 05 Contractual Services 84,977 195,976 121,130 06 Contractual Services 84,977 195,976 121,369 07 Supplies and Materials 67,003 226,529 241,200 12 Equipment—Replacement 67,003 226,529 241,200 12 Equipment—Additional 76,662 304,311 126,200 13 Fied Charges 4,224,882 3,621,355 4,330,987 14 Total Operating Expenses 4,224,882 3,621,355 4,330,987 14 Tatal Expenditure 14,379,450 15,032,319 15,908,411 Original General Fund Appropriation 7,488,656 9,346,067 9,679,618 Special Fund Appropriation 8,083,673 9,464,065 9,679,618 Special Fund Income: 10,501 34,546 6,228,793 15,032,319 15,908,411 10.5	Number of Contractual Positions	.75	.50	3.00
03 Communication 103,172 118,332 107,062 04 Travel 30,759 44,968 54,521 08 Contractual Services 84,977 195,976 121,320 123,120 123,55 58,639 11 Equipment—Replacement — Additional 104,248 58,215 58,639 124,428 3,621,355 4,330,987 Total Expenditure 14,379,450 15,032,319 15,908,411 Original General Fund Appropriation 7,498,656 9,346,967 17,038 16,674 6,	01 Salaries, Wages and Fringe Benefits	10,071,662	11,300,636	11,382,251
03 Communication 103,172 118,332 107,062 04 Tavel 30,759 44,968 54,521 08 Contractual Services 84,977 195,976 121,320 123,130 124,320 124,120 123,130 124,320 124,120 123,130 124,520 34,530,987 Total Operating Expenses 4,224,482 3,621,355 4,330,987 15,908,411 126,500 12,02,319 15,908,411 126,920 15,908,411 126,990	02 Technical and Special Fees	83,206	110,328	195,173
	-	103 172	118 332	107.062
07 Motor Vehicle Operation and Maintenance 72,400 123,120 123,120 08 Contractual Services 84,977 195,976 121,369 09 Supplies and Materials 66,277 41,866 49,226 01 Equipment—Replacement 67,003 265,529 241,200 11 Equipment—Additional 102,428 58,215 58,639 12 Grants, Subsidies and Contributions 76,662 304,311 126,220 13 Fixed Charges. 4,224,582 3,621,355 4,330,987 Total Operating Expenses 4,224,582 3,621,355 4,330,987 Total Contractual Fund Appropriation 7,498,656 9,346,967 15,032,319 15,908,411 Original General Fund Appropriation 8,083,682 9,464,065 9,679,618 Special Fund Lexpenditure 6,256,219 5,568,254 6,228,793 Total Expenditure 39,558 6,228,793 15,032,319 15,908,411 Special Fund Lexpenditure 6,256,219 5,568,254 6,228,793 15,908,411 Special Fund Spenditure 6,256,219 5,568,254 6,22		· · ·	,	,
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09 Supplies and Materials $36,277$ $41,866$ $49,276$ 10 Equipment—Replacement $67,003$ $265,529$ $241,200$ 11 Equipment—Additional $102,428$ $58,215$ $58,639$ 12 Grants, Subsidies and Contributions $36,650,904$ $2.469,038$ $3.448,800$ 13 Fixed Charges $3.650,904$ $2.469,038$ $3.448,800$ Total Operating Expenses $4.224,582$ $3.621,355$ $4.330,987$ Total Expenditure $14.379,450$ $15.032,319$ $15.908,411$ Original General Fund Appropriation $7.498,656$ $9.346,967$ 7 Transfer of General Fund Appropriation $8.083,682$ $9.464.065$ $9.679,618$ Special Fund Expenditure $8.083,673$ $9.464.065$ $9.679,618$ Special Fund Expenditure $6.256,219$ $5.568,254$ $6.228,793$ Total Expenditure $12,379,450$ $15.032,319$ $15.908,411$ $6.256,219$ $5.568,254$ $6.228,793$ Federal Fund Expenditure $12,379,450$ $15.032,319$ $15.908,411$	1			
10 Equipment Additional 67.003 255.39 241.200 11 Equipment Additional 102.428 58.215 58.639 12 Grants, Subsidies and Contributions 76.662 304.311 126.920 13 Fixed Charges 3.650.904 2.469.038 3.448.880 Total Operating Expenses 4.224.582 3.621.355 4.330.987 Total Expenditure 14.379.450 15.032.319 15.908.411 Original General Fund Appropriation 7.498.656 9.346.967 17.098 Tassfer of General Fund Appropriation 8.083.673 9.464.065 9.679.618 Special Fund Expenditure 8.983.673 9.464.065 9.679.618 Special Fund Expenditure 6.256.219 5.568.254 6.228.793 Total Expenditure 6.256.219 5.568.254 6.228.793 Total Expenditure 1.4379.450 15.032.319 15.908.411 Special Fund Income: 10.561 State Administrative Matching Grants for Food 1.085.774 1.069.178 945.493 93.558 Temporary Assistance for Needy Families 1.279.656 1.202.791 1.161.268 <td></td> <td>'</td> <td>,</td> <td>,</td>		'	,	,
11 Equipment — Additional. 102,428 58,215 58,639 12 Grants, Subsidies and Contributions. 76,662 304,311 126,226 13 Fixed Charges. 3,650,904 2,459,038 3,448,880 Total Operating Expenses. 4,224,582 3,621,355 4,330,987 Total Expenditure 14,379,450 15,032,319 15,908,411 Original General Fund Appropriation 7,498,656 9,346,967 Transfer of General Fund Appropriation 8,083,682 9,464,065 Less: General Fund Appropriation 8,083,673 9,464,065 Less: General Fund Appropriation 8,083,673 9,464,065 Less: General Fund Appropriation 8,083,673 9,464,065 Less: General Fund Expenditure 6,256,219 5,568,254 6,228,793 Federal Fund Expenditure 14,379,450 15,032,319 15,908,411 Special Fund Income: 10,561 State Administrative Matching Grants for Food 1,085,774 1,069,178 945,493 93,558 Temporary Assistance for Needy Pamilles 1,279,656 1,202,791 1,161,268				
12 Grants, Subsidies and Contributions. 76,662 304,311 126,220 13 Fixed Charges. 3,650,904 2,469,038 3,448,880 Total Operating Expenses. 4,224,582 3,621,355 4,330,987 Total Expenditure 14,379,450 15,032,319 15,908,411 Original General Fund Appropriation. 74,498,656 9,346,967 117,098 Total General Fund Appropriation. 9 9 9 9 Net General Fund Appropriation. 9 9 9 9 9 Net General Fund Expenditure. 8,083,673 9,464,065 9,679,618 39,558 6,228,793 15,032,319 15,908,411 Special Fund Expenditure. 6,256,219 5,568,254 6,228,793 15,032,319 15,908,411 Special Fund Income: 14,379,450 15,032,319 15,908,411 14,379,450 15,032,319 15,908,411 Special Fund Income: 10,051,774 1,069,178 945,493 945,493 93,556 Fromoting Safe and Stable Families. 6,674 1,207,916 1,161,268 93,556 Temporary Assistance for Needy Families 12,79,656				
13 Fixed Charges 3,650,904 2,469,038 3,448,880 Total Operating Expenses 4,224,582 3,621,355 4,330,987 Total Expenditure 14,379,450 15,032,319 15,908,411 Original General Fund Appropriation 7,498,656 9,346,967 Transfer of General Fund Appropriation 8,083,682 9,464,065 Less: General Fund Expenditure 8,083,673 9,464,065 Less: General Fund Expenditure 39,558 568,254 6,228,793 Total Expenditure 6,256,219 5,568,254 6,228,793 Total Expenditure 14,379,450 15,032,319 15,908,411 Special Fund Income: 10,513 15,032,319 15,908,411 Special Fund Income: 39,558 15,032,319 15,908,411 Special Fund Income: 10,561 12,032,319 15,908,411 Special Fund Income: 10,565 1,202,791 1,161,268 93,555 Tromoting Safe and Stable Families 6,674 1,279,656 1,202,791 1,161,268 93,556 Refugee and Entrant Assistance-State Administret reterop rograms 1,279,656 1,	1 1			,
Total Operating Expenses 4.224,582 3.621,335 4.330,987 Total Expenditure 14,379,450 15.032,319 15,908,411 Original General Fund Appropriation 7,498,656 9,346,967 Transfer of General Fund Appropriation 8,083,682 9,464,065 Less: General Fund Appropriation 8,083,673 9,464,065 Net General Fund Expenditure 39,558 5,568,254 6,228,793 Total Expenditure 6,2256,219 5,568,254 6,228,793 Total Expenditure 14,379,450 15,032,319 15,908,411 Special Fund Expenditure 6,2256,219 5,568,254 6,228,793 Total Expenditure 14,379,450 15,032,319 15,908,411 Special Fund Income: 10,35774 1,069,178 945,493 93,556 Promoting Safe and Stable Families 6,674 1,202,791 1,161,268 93,556 Child Support Enforcement 1,094,897 877,028 842,097 93,556 Refugee and Entrant Assistance-State Administret ered Programs 21,559 23,542 37,012 113,874 93,556 Rofugee and Agelect State Grants <t< td=""><td></td><td></td><td>,</td><td></td></t<>			,	
Total Expenditure 14,379,450 15,032,319 15,908,411 Original General Fund Appropriation 7,498,656 9,346,967 177,098 177,098 Total General Fund Appropriation 8,083,682 9,464,065 9,679,618 177,098 Less: General Fund Reversion/Reduction 9 9 15,032,319 15,908,411 Net General Fund Expenditure 8,083,682 9,464,065 9,679,618 39,558 Special Fund Expenditure 6,256,219 5,568,254 6,228,793 15,032,319 15,908,411 Special Fund Income: 14,379,450 15,032,319 15,908,411 15,908,411 Special Fund Income: 10,561 State Administrative Matching Grants for Food Stamp Program 39,558 945,493 93,555 Temotoray Assistance for Needy Pamilies 1,279,656 1,202,791 1,161,268 93,558 Temotoray Assistance for Needy Pamilies 21,559 23,566 1,094,897 877,028 842,097 93,558 Child Support Eaforcement 1,094,897 87,028 842,097 93,566 1,165,053 1,32	C	4,224,582	3,621,355	4,330,987
Original General Fund Appropriation 7,498,656 9,346,967 Transfer of General Fund Appropriation 8,083,682 9,464,065 Less: General Fund Appropriation 8,083,673 9,464,065 Less: General Fund Expenditure 8,083,673 9,464,065 9,679,618 Special Fund Expenditure 8,083,673 9,464,065 9,679,618 Special Fund Expenditure 6,256,219 5,568,254 6,228,793 Total Expenditure 14,379,450 15,032,319 15,908,411 Special Fund Income: 39,558 39,558 15,032,319 15,908,411 Special Fund Income: 39,558 39,558 15,032,319 15,908,411 Special Fund Income: 1,0561 State Administrative Matching Grants for Food Stamp Program 1,085,774 1,069,178 945,493 93,558 Temporary Assistance for Needy Families 1,279,656 1,202,791 1,161,268 93,558 Temporary Assistance for Needy Families 1,279,556 1,202,791 1,161,268 93,558 Temporary Assistance for Needy Families 2,1559 2,1559			15 032 319	15 908 411
Transfer of General Fund Appropriation Transfer of General Fund Appropriation 585,026 117,098 Total General Fund Appropriation 8,083,682 9,464,065 Less: General Fund Expenditure 8,083,673 9,464,065 9,679,618 Special Fund Expenditure 39,558 6,226,219 5,568,254 6,228,793 Total Expenditure 6,256,219 5,568,254 6,228,793 Total Expenditure 14,379,450 15,032,319 15,908,411 Special Fund Income: 10.561 State Administrative Matching Grants for Food 39,558 56 Stamp Program 1,085,774 1,069,178 945,493 93.556 Fremoring Safe and Stable Families 1,279,655 1,202,791 1,161,268 93.558 Temporary Assistance for Needy Families 1,279,655 1,202,791 1,161,268 93.566 Refugee and Entrat Assistance-State Administered Programs 24,837 23,502 14,339 93.568 Low-Income Home Energy Assistance 24,837 23,503 1,321,594 93.569 Mandatory and Matching Child Care Funds 23,542 37,012	Total Experience	14,379,430	15,052,519	15,708,411
Transfer of General Fund Appropriation 585,026 117,098 Total General Fund Appropriation 8,083,682 9,464,065 Less: General Fund Expenditure 9 9 Net General Fund Expenditure 8,083,673 9,464,065 9,679,618 Special Fund Expenditure 39,558 6,256,219 5,568,254 6,228,793 Total Expenditure 14,379,450 15,032,319 15,908,411 Special Fund Income: 10,561 State Administrative Matching Grants for Food 39,558 Federal Fund Income: 1,085,774 1,069,178 945,493 93,558 Temporary Assistance for Needy Families 1,279,656 1,202,791 1,161,268 93,558 Temporary Assistance for Needy Families 1,094,897 877,028 842,097 93,568 Low-Income Home Energy Assistance 24,837 24,837 24,837 93,559 Mandatory and Matching Child Care Funds 28,542 37,012 113,874 93,659 Adoption Assistance 24,837 24,837 24,837 24,837 93,659 Mandatory and Matching Child Care Funds 28,542 37,012	Original General Fund Appropriation	7,498,656	9,346,967	
Less: General Fund Reversion/Reduction 9 Net General Fund Expenditure 8,083,673 9,464,065 9,679,618 Special Fund Expenditure 39,558 5,568,254 6,228,793 Total Expenditure 6,256,219 5,568,254 6,228,793 Total Expenditure 14,379,450 15,032,319 15,908,411 Special Fund Income: 39,558 N00318 Universal Services Benefit Program 39,558 10,957,74 1,069,178 945,493 93,556 Promoting Safe and Stable Families 6,674 1,202,791 1,161,268 93,556 Promoting Safe and Stable Families 1,094,897 877,028 842,097 93,566 Refugee and Entrant Assistance-State Administret of Programs 21,559 1,050,312 113,874 93,558 Low-Income Home Energy Assistance 248,37 21,559 1,022,791 1,161,268 93,566 Refugee and Entrant Assistance 21,559 1,032,312 113,874 93,568 Low-Income Home Energy Assistance 24,837 23,542 37,012 113,874 93,569 Madatory and Matching Child Care Funds 233,542 37,012		585,026	117,098	
Less: General Fund Reversion/Reduction 9 Net General Fund Expenditure 8,083,673 9,464,065 9,679,618 Special Fund Expenditure 39,558 5,568,254 6,228,793 Total Expenditure 6,256,219 5,568,254 6,228,793 Total Expenditure 14,379,450 15,032,319 15,908,411 Special Fund Income: 39,558 N00318 Universal Services Benefit Program 39,558 10,957,74 1,069,178 945,493 93,556 Promoting Safe and Stable Families 6,674 1,202,791 1,161,268 93,556 Promoting Safe and Stable Families 1,094,897 877,028 842,097 93,566 Refugee and Entrant Assistance-State Administret of Programs 21,559 1,050,312 113,874 93,558 Low-Income Home Energy Assistance 248,37 21,559 1,022,791 1,161,268 93,566 Refugee and Entrant Assistance 21,559 1,032,312 113,874 93,568 Low-Income Home Energy Assistance 24,837 23,542 37,012 113,874 93,569 Madatory and Matching Child Care Funds 233,542 37,012	Total Constal Fund Appropriation	8 083 682	9 464 065	
Special Fund Expenditure 39,558 Federal Fund Expenditure 6,256,219 5,568,254 6,228,793 Total Expenditure 14,379,450 15,032,319 15,908,411 Special Fund Income: 39,558 39,558 15,032,319 15,908,411 Special Fund Income: 39,558 39,558 15,032,319 15,908,411 Special Fund Income: 10,561 State Administrative Matching Grants for Food Stamp Program 39,556 1,085,774 1,069,178 945,493 93,556 Temporary Assistance for Needy Families 1,279,656 1,202,791 1,161,268 93,558 Temporary Assistance or Needy Families 21,559 842,097 93,566 Low-Income Home Energy Assistance 24,837 23,542 37,012 113,874 93,568 Low-Income Home Energy Assistance 24,837 23,542 37,012 113,874 93,658 Foster Care-Title IV-E 1,386,886 1,165,053 1,321,594 93,659 Adoption Assistance 2,379 2,379 1,217,192 1,844,467		9	7,404,005	
Special Fund Expenditure 39,558 Federal Fund Expenditure 6,256,219 5,568,254 6,228,793 Total Expenditure 14,379,450 15,032,319 15,908,411 Special Fund Income: 39,558 39,558 15,032,319 15,908,411 Special Fund Income: 39,558 39,558 15,032,319 15,908,411 Special Fund Income: 10,561 State Administrative Matching Grants for Food Stamp Program 39,556 1,085,774 1,069,178 945,493 93,556 Temporary Assistance for Needy Families 1,279,656 1,202,791 1,161,268 93,558 Temporary Assistance or Needy Families 21,559 842,097 93,566 Low-Income Home Energy Assistance 24,837 23,542 37,012 113,874 93,568 Low-Income Home Energy Assistance 24,837 23,542 37,012 113,874 93,658 Foster Care-Title IV-E 1,386,886 1,165,053 1,321,594 93,659 Adoption Assistance 2,379 2,379 1,217,192 1,844,467	Net General Fund Expenditure	8.083.673	9,464,065	9.679.618
Federal Fund Expenditure 6,256,219 5,568,254 6,228,793 Total Expenditure 14,379,450 15,032,319 15,908,411 Special Fund Income: 39,558 N00318 Universal Services Benefit Program 39,558 Federal Fund Income: 39,558 10.561 State Administrative Matching Grants for Food Stamp Program 1,085,774 1,069,178 945,493 93,556 Promoting Safe and Stable Families 6,674 1,089,178 945,493 93,558 Temporary Assistance for Needy Families 1,279,656 1,202,791 1,161,268 93,556 Refugee and Entrant Assistance-State Administere tered Programs 21,559 842,097 93,568 Low-Income Home Energy Assistance 24,837 23,542 37,012 113,874 93,568 Foster Care-Title IV-E 1,386,886 1,165,053 1,321,594 93,659 Adoption Assistance 2,379 2,379 1,321,594 93,569 Child Abuse and Neglect State Grants 2,379 1,217,192 1,844,467	· · · · · ·			, ,
Special Fund Income: N00318 Universal Services Benefit Program 39,558 Federal Fund Income: 10.561 State Administrative Matching Grants for Food Stamp Program 1,085,774 1,069,178 945,493 93.556 Promoting Safe and Stable Families 6,674 1,279,656 1,202,791 1,161,268 93.563 Child Support Enforcement. 1,094,897 877,028 842,097 93.568 Low-Income Home Energy Assistance 24,837 21,559 23,542 37,012 113,874 93.568 Low-Income Home Energy Assistance 24,837 23,596 1,065,053 1,321,594 93.569 Adoption Assistance 14,639 23,579 1,386,886 1,165,053 1,321,594 93.669 Child Abuse and Neglect State Grants 2,379 2,379 1,844,467		6,256,219	5,568,254	6,228,793
N00318 Universal Services Benefit Program	Total Expenditure	14,379,450	15,032,319	15,908,411
10.561 State Administrative Matching Grants for Food Stamp Program 1,085,774 1,069,178 945,493 93.556 Promoting Safe and Stable Families 6,674 6,674 1,010,000 <th></th> <th>39,558</th> <th></th> <th></th>		39,558		
93.556 Promoting Safe and Stable Families 6,674 93.557 Temporary Assistance for Needy Families 1,279,656 1,202,791 1,161,268 93.563 Child Support Enforcement. 1,094,897 877,028 842,097 93.566 Refugee and Entrant Assistance-State Administered Programs 21,559 21,559 93.568 Low-Income Home Energy Assistance 24,837 21,354 93.568 Mandatory and Matching Child Care Funds 283,542 37,012 113,874 93.659 Mandatory and Matching Child Care Funds 1,386,886 1,165,053 1,321,594 93.659 Adoption Assistance 14,639 23,379 1,217,192 1,844,467 93.778 Medical Assistance Program 1,055,376 1,217,192 1,844,467	10.561 State Administrative Matching Grants for Food	1.005.024	1 0(0 178	045 402
93.558 Temporary Assistance for Needy Families 1,279,656 1,202,791 1,161,268 93.563 Child Support Enforcement 1,094,897 877,028 842,097 93.566 Refugee and Entrant Assistance-State Administered Programs 21,559 24,837 7 93.568 Low-Income Home Energy Assistance 24,837 37,012 113,874 93.568 Foster Care-Title IV-E 1,386,886 1,165,053 1,321,594 93.659 Adoption Assistance 14,639 2,379 93.778 Medical Assistance Program. 2,376 1,217,192 1,844,467			1,069,178	945,493
93.563 Child Support Enforcement. 1,094,897 877,028 842,097 93.563 Refugee and Entrant Assistance-State Administered Programs 21,559 21,559 93.568 Low-Income Home Energy Assistance 24,837 37,012 113,874 93.568 Foster Care-Title IV-E 1,386,886 1,165,053 1,321,594 93.669 Child Abuse and Neglect State Grants 2,379 2,379 93.778 Medical Assistance Program 1,055,376 1,217,192 1,844,467			1 202 701	1 161 268
93.566 Refugee and Entrant Assistance-State Administered Programs 21,559 93.568 Low-Income Home Energy Assistance 24,837 93.596 Mandatory and Matching Child Care Funds 283,542 37,012 113,874 93.658 Foster Care-Title IV-E 1,386,886 1,165,053 1,321,594 93.659 Adoption Assistance 2,379 1,055,376 1,217,192 1,844,467				
tered Programs 21,559 93.568 Low-Income Home Energy Assistance 24,837 93.596 Mandatory and Matching Child Care Funds 283,542 37,012 113,874 93.658 Foster Care-Title IV-E 1,386,886 1,165,053 1,321,594 93.659 Adoption Assistance 14,639 23,779 1,055,376 1,217,192 1,844,467	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1,094,897	877,028	642,097
93.568 Low-Income Home Energy Assistance 24,837 93.596 Mandatory and Matching Child Care Funds 283,542 37,012 113,874 93.658 Foster Care-Title IV-E 1,386,886 1,165,053 1,321,594 93.659 Adoption Assistance 14,639 2379 93.669 Child Abuse and Neglect State Grants 2,379 1,055,376 1,217,192 1,844,467		21 550		
93.596 Mandatory and Matching Child Care Funds 283,542 37,012 113,874 93.658 Foster Care-Title IV-E 1,386,886 1,165,053 1,321,594 93.659 Adoption Assistance 14,639 14,639 93.669 Child Abuse and Neglect State Grants 2,379 1,055,376 1,217,192 1,844,467		,		
93.658 Foster Care-Title IV-E 1,386,886 1,165,053 1,321,594 93.659 Adoption Assistance 14,639 14,639 93.669 Child Abuse and Neglect State Grants 2,379 1,055,376 1,217,192 1,844,467 93.778 Medical Assistance Program 1,055,376 1,217,192 1,844,467		,	27.012	112 974
93.659 Adoption Assistance 14,639 93.669 Child Abuse and Neglect State Grants 2,379 93.778 Medical Assistance Program 1,055,376 1,217,192 1,844,467				,
93.669 Child Abuse and Neglect State Grants			1,105,055	1,321,394
93.778 Medical Assistance Program		,		
			1 217 192	1 844 467
Total	•			·
	Total	6,256,219	5,568,254	6,228,793

N00E01.02 DIVISION OF ADMINISTRATIVE SERVICES - OPERATIONS OFFICE

Appropriation Statement:

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	64.00	64.00	62.00
Number of Contractual Positions	.50		1.00
01 Salaries, Wages and Fringe Benefits	3,182,948	3,769,092	3,418,957
02 Technical and Special Fees	17,605	168	24,889
 03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 	2,795,996 26,909 330,832	2,050,216 12,589 420,618	2,258,711 21,479 456,173
08 Contractual Services	2,169,970 497,818 548,221 1,195	1,626,994 570,039 8,000 8,965	1,668,822 580,765 350,579 9,011
13 Fixed Charges	611	630	1,630
Total Operating Expenses	6,371,552	4,698,051	5,347,170
Total Expenditure	9,572,105	8,467,311	8,791,016
Original General Fund Appropriation Transfer of General Fund Appropriation	3,860,858 1,438,243	4,333,169 38,838	
TotalGeneral Fund AppropriationLess:General Fund Reversion/Reduction	5,299,101 10	4,372,007	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	5,299,091 8,661 4,253,755	4,372,007 4,095,304	4,500,692 4,290,324
Reimbursable Fund Expenditure	10,598		
Total Expenditure	9,572,105	8,467,311	8,791,016
Special Fund Income: N00318 Universal Services Benefit Program	8,661		
Federal Fund Income: 10.561 State Administrative Matching Grants for Food	604.111	1 104 067	020.000
Stamp Program	2,668	1,124,067	929,000
 93.558 Temporary Assistance for Needy Families 93.563 Child Support Enforcement 93.566 Refugee and Entrant Assistance-State Adminis- 	546,721 1,268,597	899,402 434,050	1,093,125 462,656
tered Programs 93.568 Low-Income Home Energy Assistance	7,633 8,661	10.007	(7 0 (7
 93.596 Mandatory and Matching Child Care Funds	105,351 714,135 6,453	19,826 140,034	67,862 138,496
93.669 Child Abuse and Neglect State Grants 93.778 Medical Assistance Program	884 988,541	1,477,925	1,599,185
Total	4,253,755	4,095,304	4,290,324

Reimbursable Fund Income: D50H01 Military Department Operations and Maintenance......

10,598

	2006 Actual	2007 Appropriation	2008 Allowance
Total Number of Authorized Positions	126.00	126.00	124.00
Salaries, Wages and Fringe Benefits Technical and Special Fees	9,009,155	8,342,637	8,895,310 2.275
Operating Expenses	46,033,905	56,908,824	55,994,680
Original General Fund Appropriation Transfer/Reduction	17,891,723 4,072,240	24,841,747 62,674	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	21,963,963 11	24,904,421	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	21,963,952 444,838 27,626,526 5,009,270	24,904,421 909,727 35,537,313 3,900,000	28,092,375 116,782 36,683,108
Total Expenditure	55,044,586	65,251,461	64,892,265

SUMMARY OF OFFICE OF TECHNOLOGY FOR HUMAN SERVICES

2006

2007

2008

N00F00.02 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS

Program Description:

Major Information Technology Development Projects, under the direction of the Chief Information Officer (CIO), is responsible for the overall management and development of the department's major information systems. At present, these projects include: Maryland Children's Electronic Social Services Information Exchange, Office of Home Energy Programs information system, and the Child Care Administration Management System II.

	2006 Actual	2007 Appropriation	2008 Allowance
03 Communication	135,532		
08 Contractual Services	11,524,413	7,738,368	
09 Supplies and Materials	355	<i>,</i> ,	
11 Equipment—Additional	344,106	430,920	
13 Fixed Charges	57,164	101,499	
Total Operating Expenses	12,060,860	8,270,787	
Total Expenditure	12,060,860	8,270,787	
Special Fund Expenditure	435,770	470,787	
Federal Fund Expenditure	6,615,820	3,900,000	
Reimbursable Fund Expenditure	5,009,270	3,900,000	
Total Expenditure	12,060,860	8,270,787	
Special Fund Income: N00303 Child Support Reinvestment Fund swf302 Major Information Technology Development Project Fund	435,770	470,787	
Total	435,770	470,787	
Federal Fund Income: 93.563 Child Support Enforcement 93.596 Mandatory and Matching Child Care Funds 93.658 Foster Care-Title IV-E	845,906 760,645 5,009,269	3,900,000	
Total	6,615,820	3,900,000	
Reimbursable Fund Income: F50A01 Major Information Technology Development Projects	5,009,270	3,900,000	

N00F00.04 GENERAL ADMINISTRATION - OFFICE OF TECHNOLOGY FOR HUMAN SERVICES

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	126.00	126.00	124.00
01 Salaries, Wages and Fringe Benefits	9,009,155	8,342,637	8,895,310
02 Technical and Special Fees	1,526		2,275
03 Communication	2,832,544	3,184,244	3,358,102
04 Travel	73,486	137,136	106,949
06 Fuel and Utilities	64,837	67,160	90,911
07 Motor Vehicle Operation and Maintenance	23,947	63,106	25,966
08 Contractual Services	28,169,874	40,123,835	46,307,757
09 Supplies and Materials	50,252	41,535	61,399
10 Equipment—Replacement	25,686	78,618	
11 Equipment—Additional	532,931	2,145,365	3,507,614
12 Grants, Subsidies and Contributions	31,131	59,470	59,470
13 Fixed Charges	2,168,357	2,737,568	2,476,512
Total Operating Expenses	33,973,045	48,638,037	55,994,680
Total Expenditure	42,983,726	56,980,674	64,892,265
	10.001.000		
Original General Fund Appropriation	17,891,723	24,841,747	
Transfer of General Fund Appropriation	4,072,240	62,674	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	21,963,963 11	24,904,421	
Net General Fund Expenditure	21,963,952	24,904,421	28,092,375
Special Fund Expenditure	9,068	438,940	116,782
Federal Fund Expenditure	21,010,706	31,637,313	36,683,108
Total Expenditure	42,983,726	56,980,674	64,892,265
Special Fund Income:			
N00303 Child Support Reinvestment Fund		438,940	116,782
N00318 Universal Services Benefit Program	9,068	150,540	110,702
Total	9,068	438,940	116,782
Federal Fund Income: 10.561 State Administrative Matching Grants for Food Stamp Program 93.556 Promoting Safe and Stable Families 93.558 Temporary Assistance for Needy Families 93.563 Child Support Enforcement	6,054,756 4,339 2,482,352 6,202,603	5,362,092 1,561 11,979,389 6,297,359	6,270,065 1,723 13,730,700 7,071,652
93.566 Refugee and Entrant Assistance-State Adminis- tered Programs	10,222	3,904	4,313
93.568 Low-Income Home Energy Assistance	9,068	00	
93.596 Mandatory and Matching Child Care Funds	177,908	837,733	588,431
93.658 Foster Care-Title IV-E	1,347,834	1,467,157	2,599,118
93.659 Adoption Assistance	9,369		
93.669 Child Abuse and Neglect State Grants	1,464	2,345	2,588
93.778 Medical Assistance Program	4,710,791	5,685,773	6,414,518
Total	21,010,706	31,637,313	36,683,108

SUMMARY OF LOCAL DEPARTMENT OPERATIONS

	2006 Actual	2007 Appropriation	2008 Allowance
Total Number of Authorized Positions	6,057.37	6,081.37	6,115.37
Total Number of Contractual Positions	58.50	133.00	117.00
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	340,193,162 3,502,725 975,123,548	345,303,941 8,657,290 950,935,370	342,641,349 9,420,015 1,002,165,467
Original General Fund Appropriation Transfer/Reduction	457,455,866 -1,040,540	465,980,543 800,965	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	456,415,326 380	466,781,508	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	456,414,946 28,783,968 826,048,856 7,571,665	466,781,508 24,620,277 813,494,816	467,753,210 22,468,962 864,004,659
Total Expenditure	1,318,819,435	1,304,896,601	1,354,226,831

LOCAL DEPARTMENT OPERATIONS

N00G00.01 FOSTER CARE MAINTENANCE PAYMENTS-LOCAL DEPARTMENT OPERATIONS

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
08 Contractual Services 12 Grants, Subsidies and Contributions	6,753,496 307,197,490	8,169,167 337,833,970	7,769,167 345,302,353
Total Operating Expenses	313,950,986	346,003,137	353,071,520
Total Expenditure	313,950,986	346,003,137	353,071,520
Original General Fund Appropriation Transfer of General Fund Appropriation	216,438,059 -4,210,739	250,784,145 -2,000,000	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	212,227,320 8	248,784,145	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	212,227,312 106,863 101,616,811	248,784,145 392,651 96,826,341	248,324,805 106,863 104,639,852
Total Expenditure	313,950,986	346,003,137	353,071,520
Special Fund Income: N00300 Local Government Payments N00302 Child Support Offset	106,863	142,651 250,000	106,863
Total	106,863	392,651	106,863
Federal Fund Income:	6,876,000	6,876,000	6.876,000
93.558 Temporary Assistance for Needy Families	84,672,950	78,346,342	87,313,854
93.674 Foster Care Independent Living	1,976,949	1,374,024	2,359,086
93.778 Medical Assistance Program	8,090,912	10,229,975	8,090,912
-	101,616,811	96,826,341	104,639,852

N00G00.02 LOCAL FAMILY INVESTMENT PROGRAM—LOCAL DEPARTMENT OPERATIONS

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	1,960.42	1,960.42	1,960.42
01 Salaries, Wages and Fringe Benefits	105,283,150	103,251,451	100,215,180
02 Technical and Special Fees	366,265	100,879	113,142
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement	1,966,994 135,595 811,254 22,744 7,786,673 778,819 4,566	2,737,000 85,665 808,090 9,581 7,780,435 626,629	1,782,623 101,961 1,155,008 9,506 8,536,042 657,351
11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	16,117 430,860 12,661,585	8,100 10,686,314 12,450,360	11,392,726 12,854,326
Total Operating Expenses	24,615,207	35,192,174	36,489,543
Total Expenditure	130,264,622	138,544,504	136,817,865
Original General Fund Appropriation Transfer of General Fund Appropriation	42,199,934 13,841,869	42,321,083 853,976	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	56,041,803 10	43,175,059	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	56,041,793 3,393,413 70,829,416	43,175,059 2,168,250 93,201,195	52,321,632 2,248,637 82,247,596
Total Expenditure	130,264,622	138,544,504	136,817,865
Special Fund Income:			
N00300 Local Government Payments	3,393,413	2,168,250	2,248,637
Federal Fund Income: 10.561 State Administrative Matching Grants for Food Stamp Program 93.558 Temporary Assistance for Needy Families 93.563 Child Support Enforcement 93.596 Mandatory and Matching Child Care Funds 93.658 Foster Care-Title IV-E 93.659 Adoption Assistance 93.669 Child Abuse and Neglect State Grants	20,965,728 24,676,204 26,636 7,984,789 66,784 195 68	28,730,383 40,540,988 234,565 4,900,150 91,221	27,194,431 29,365,486 237,752 4,966,429 92,445
93.778 Medical Assistance Program	17,109,012	18,703,888	20,391,053
Total	70,829,416	93,201,195	82,247,596

N00G00.03 CHILD WELFARE SERVICES—LOCAL DEPARTMENT OPERATIONS

	2006	2007	2008
	Actual	Appropriation	Allowance
Number of Authorized Positions	2,436.70	2,436.70	2,436.70
Number of Contractual Positions	.75	.50	.50
01 Salaries, Wages and Fringe Benefits	142,291,246	147,108,111	145,245,851
02 Technical and Special Fees	808,292	3,618,481	4,027,727
03 Communication	1,526,498	2,032,251	1,294,059
04 Travel	1,619,066	1,060,025	1,398,050
06 Fuel and Utilities	273,251	295,318	408,555
07 Motor Vehicle Operation and Maintenance	977,525	2,135,469	3,166,277
08 Contractual Services	7,946,406	7,425,756	9,489,458
09 Supplies and Materials	785,334	697,214	695,826
10 Equipment—Replacement	66,616		350,000
11 Equipment—Additional	192,135	58,264	
12 Grants, Subsidies and Contributions	434,940	9,139,810	9,668,870
13 Fixed Charges	8,475,226	8,949,934	9,892,411
Total Operating Expenses	22,296,997	31,794,041	36,363,506
Total Expenditure	165,396,535	182,520,633	185,637,084
Original General Fund Appropriation	73,132,656	86,439,994	
Transfer of General Fund Appropriation	-6,856,510	1,132,557	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	66,276,146 11	87,572,551	
Net General Fund Expenditure	66,276,135	87,572,551	76,682,845
Special Fund Expenditure	2,784,286	3,864,484	2,630,589
Federal Fund Expenditure	88,764,449	91,083,598	106,323,650
Reimbursable Fund Expenditure	7,571,665	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	100,020,000
Total Expenditure	165,396,535	182,520,633	185,637,084
-			
Special Fund Income: N00300 Local Government Payments	2,784,286	3,864,484	2,630,589
N00300 Local Government Payments	2,784,286	3,864,484	2,630,589
N00300 Local Government Payments Federal Fund Income: 10.561 State Administrative Matching Grants for Food		3,864,484	2,630,589
N00300 Local Government Payments Federal Fund Income: 10.561 State Administrative Matching Grants for Food Stamp Program	45,219		
N00300 Local Government Payments Federal Fund Income: 10.561 State Administrative Matching Grants for Food Stamp Program 93.556 Promoting Safe and Stable Families	45,219 1,476,009	1,802,140	1,956,980
N00300 Local Government Payments Federal Fund Income: 10.561 State Administrative Matching Grants for Food Stamp Program 93.556 Promoting Safe and Stable Families 93.558 Temporary Assistance for Needy Families	45,219 1,476,009 23,307,437		
Federal Fund Income: 10.561 State Administrative Matching Grants for Food Stamp Program	45,219 1,476,009 23,307,437 227,958	1,802,140	1,956,980
Federal Fund Income: 10.561 State Administrative Matching Grants for Food Stamp Program 93.556 Promoting Safe and Stable Families 93.558 Temporary Assistance for Needy Families 93.563 Child Support Enforcement 93.596 Mandatory and Matching Child Care Funds	45,219 1,476,009 23,307,437 227,958 12,900	1,802,140	1,956,980
N00300 Local Government Payments Federal Fund Income: 10.561 State Administrative Matching Grants for Food Stamp Program 93.556 Promoting Safe and Stable Families 93.558 Temporary Assistance for Needy Families 93.563 Child Support Enforcement 93.596 Mandatory and Matching Child Care Funds 93.599 Chafee Education and Training Vouchers Program.	45,219 1,476,009 23,307,437 227,958 12,900 613,422	1,802,140	1,956,980
N00300 Local Government Payments Federal Fund Income: 10.561 State Administrative Matching Grants for Food Stamp Program 93.556 Promoting Safe and Stable Families 93.558 Temporary Assistance for Needy Families 93.563 Child Support Enforcement. 93.596 Mandatory and Matching Child Care Funds 93.599 Chafee Education and Training Vouchers Program. 93.643 Children's Justice Grants to States	45,219 1,476,009 23,307,437 227,958 12,900 613,422 25,202	1,802,140 11,603,487	1,956,980 16,338,610
N00300 Local Government Payments Federal Fund Income: 10.561 State Administrative Matching Grants for Food Stamp Program 93.556 Promoting Safe and Stable Families 93.558 Temporary Assistance for Needy Families 93.553 Child Support Enforcement. 93.596 Mandatory and Matching Child Care Funds 93.599 Chafee Education and Training Vouchers Program. 93.643 Child Welfare Services-State Grants	45,219 1,476,009 23,307,437 227,958 12,900 613,422 25,202 4,411,767	1,802,140 11,603,487 4,735,637	1,956,980 16,338,610 4,861,664
N00300 Local Government Payments Federal Fund Income: 10.561 State Administrative Matching Grants for Food Stamp Program 93.556 Promoting Safe and Stable Families 93.558 Temporary Assistance for Needy Families 93.553 Child Support Enforcement 93.596 Mandatory and Matching Child Care Funds 93.599 Chafee Education and Training Vouchers Program. 93.643 Child Welfare Services-State Grants 93.658 Foster Care-Title IV-E	45,219 1,476,009 23,307,437 227,958 12,900 613,422 25,202 4,411,767 27,813,881	1,802,140 11,603,487	1,956,980 16,338,610
N00300 Local Government Payments Federal Fund Income: 10.561 State Administrative Matching Grants for Food Stamp Program 93.556 Promoting Safe and Stable Families 93.558 Temporary Assistance for Needy Families 93.563 Child Support Enforcement 93.596 Mandatory and Matching Child Care Funds 93.597 Chafee Education and Training Vouchers Program 93.643 Children's Justice Grants to States 93.645 Child Welfare Services-State Grants 93.658 Foster Care-Title IV-E 93.659 Adoption Assistance	45,219 1,476,009 23,307,437 227,958 12,900 613,422 25,202 4,411,767 27,813,881 174,691	1,802,140 11,603,487 4,735,637 43,318,940	1,956,980 16,338,610 4,861,664 45,534,622
Federal Fund Income: 10.561 State Administrative Matching Grants for Food Stamp Program	45,219 1,476,009 23,307,437 227,958 12,900 613,422 25,202 4,411,767 27,813,881 174,691 10,762,554	1,802,140 11,603,487 4,735,637	1,956,980 16,338,610 4,861,664 45,534,622 10,796,532
Federal Fund Income: 10.561 State Administrative Matching Grants for Food Stamp Program 93.556 Promoting Safe and Stable Families 93.558 Temporary Assistance for Needy Families 93.559 Child Support Enforcement 93.590 Mandatory and Matching Child Care Funds 93.591 Chafee Education and Training Vouchers Program 93.643 Children's Justice Grants to States 93.645 Child Welfare Services-State Grants 93.658 Foster Care-Title IV-E 93.667 Social Services Block Grant 93.667 Child Abuse and Neglect State Grants	45,219 1,476,009 23,307,437 227,958 12,900 613,422 25,202 4,411,767 27,813,881 174,691 10,762,554 303,896	1,802,140 11,603,487 4,735,637 43,318,940 10,032,890	1,956,980 16,338,610 4,861,664 45,534,622 10,796,532 235,337
N00300 Local Government Payments Federal Fund Income: 10.561 State Administrative Matching Grants for Food Stamp Program 93.556 Promoting Safe and Stable Families 93.558 Temporary Assistance for Needy Families 93.556 Child Support Enforcement 93.596 Mandatory and Matching Child Care Funds 93.596 Chafee Education and Training Vouchers Program 93.643 Children's Justice Grants to States 93.658 Foster Care-Title IV-E 93.659 Adoption Assistance 93.667 Social Services Block Grant	45,219 1,476,009 23,307,437 227,958 12,900 613,422 25,202 4,411,767 27,813,881 174,691 10,762,554	1,802,140 11,603,487 4,735,637 43,318,940	1,956,980 16,338,610 4,861,664 45,534,622 10,796,532
Federal Fund Income: 10.561 State Administrative Matching Grants for Food Stamp Program 93.556 Promoting Safe and Stable Families 93.558 Temporary Assistance for Needy Families 93.559 Child Support Enforcement 93.590 Mandatory and Matching Child Care Funds 93.643 Children's Justice Grants to States 93.658 Foster Care-Title IV-E 93.659 Adoption Assistance 93.667 Social Services Block Grant 93.669 Child Abuse and Neglect State Grants 93.674 Foster Care Independent Living	45,219 1,476,009 23,307,437 227,958 12,900 613,422 25,202 4,411,767 27,813,881 174,691 10,762,554 303,896 1,568,152	1,802,140 11,603,487 4,735,637 43,318,940 10,032,890 1,438,848	1,956,980 16,338,610 4,861,664 45,534,622 10,796,532 235,337 1,800,365
N00300 Local Government Payments Federal Fund Income: 10.561 State Administrative Matching Grants for Food Stamp Program 93.556 Promoting Safe and Stable Families 93.558 Temporary Assistance for Needy Families 93.556 Online 93.556 Promoting Safe and Stable Families 93.557 Temporary Assistance for Needy Families 93.558 Child Support Enforcement 93.559 Mandatory and Matching Child Care Funds 93.590 Chafee Education and Training Vouchers Program 93.643 Children's Justice Grants to States 93.658 Foster Care-Title IV-E 93.659 Adoption Assistance 93.667 Social Services Block Grant 93.667 Child Abuse and Neglect State Grants 93.674 Foster Care Independent Living 93.778 Medical Assistance Program	45,219 1,476,009 23,307,437 227,958 12,900 613,422 25,202 4,411,767 27,813,881 174,691 10,762,554 303,896 1,568,152 18,021,361	1,802,140 11,603,487 4,735,637 43,318,940 10,032,890 1,438,848 18,151,656	1,956,980 16,338,610 4,861,664 45,534,622 10,796,532 235,337 1,800,365 24,799,540
N00300 Local Government Payments Federal Fund Income: 10.561 State Administrative Matching Grants for Food Stamp Program 93.556 Promoting Safe and Stable Families 93.558 Temporary Assistance for Needy Families 93.558 Octable State Control State Stat	45,219 1,476,009 23,307,437 227,958 12,900 613,422 25,202 4,411,767 27,813,881 174,691 10,762,554 303,896 1,568,152 18,021,361	1,802,140 11,603,487 4,735,637 43,318,940 10,032,890 1,438,848 18,151,656	1,956,980 16,338,610 4,861,664 45,534,622 10,796,532 235,337 1,800,365 24,799,540

N00G00.04 ADULT SERVICES-LOCAL DEPARTMENT OPERATIONS

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	525.50	525.50	525.50
Number of Contractual Positions	.50	.50	.50
01 Salaries, Wages and Fringe Benefits	29,634,123	28,981,893	29,248,850
02 Technical and Special Fees	135,114	119,314	106,915
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges Total Operating Expenses	466,489 315,194 49,664 37,367 4,404,466 235,242 13,078 20,446 138,968 1,623,539 7,304,453	402,325 221,317 162,435 3,685 5,362,824 170,862 60,750 3,909,381 3,299,412 13,592,991	303,746 279,209 76,666 3,291 5,548,251 191,215 3,107 843 4,257,298 2,336,186 12,999,812
Total Expenditure	37,073,690	42,694,198	42,355,577
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	7,837,726 -1,761,691 6,076,035 10	7,595,092 232,494 7,827,586	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	6,076,025 1,156,869 29,840,796	7,827,586 1,190,550 33,676,062	7,360,648 1,166,604 33,828,325
Total Expenditure	37,073,690	42,694,198	42,355,577
Special Fund Income: N00300 Local Government Payments	1,156,869	1,190,550	1,166,604
Federal Fund Income: 10.561 State Administrative Matching Grants for Food Stamp Program	5,804 46,098		
93.558 Temporary Assistance for Needy Families 93.563 Child Support Enforcement 93.596 Mandatory and Matching Child Care Funds	2,834,610 33,516 1,593	1,565,247	2,829,575
93.658 Foster Care-Title IV-E	4,400,468 27,089	6,800,006	6,145,014
93.667 Social Services Block Grant 93.778 Medical Assistance Program	21,261,422 1,230,196	21,964,422 3,346,387	21,200,780 3,652,956
Total	29,840,796	33,676,062	33,828,325

N00G00.05 GENERAL ADMINISTRATION—LOCAL DEPARTMENT OPERATIONS

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	528.00	528.00	524.00
Number of Contractual Positions	3.00	2.00	2.00
01 Salaries, Wages and Fringe Benefits	30,191,669	30,516,987	30,891,373
02 Technical and Special Fees	628,613	410,363	547,887
03 Communication	$\begin{array}{r} 1,652,136\\ 204,030\\ 226,002\\ 996,368\\ 3,486,341\\ 615,961\\ 48,816\\ 259,620\\ 158,936\\ 2,867,099\\ \hline 10,515,309\\ \hline 41,335,591\\ \hline 21,656,299\\ -74,812\\ \end{array}$	1,676,949 $161,009$ $301,350$ $8,844$ $3,569,150$ $556,075$ $16,200$ $2,100,905$ $4,554,189$ $12,944,671$ $43,872,021$ $21,567,527$ $344,728$	$\begin{array}{r} 1,689,677\\ 196,472\\ 358,210\\ 8,044\\ 3,467,947\\ 619,605\\ 22,904\\ 11,799\\ 1,999,679\\ 5,311,469\\ \hline 13,685,806\\ 45,125,066\\ \hline \end{array}$
Total General Fund Appropriation Less: General Fund Reversion/Reduction	21,581,487 310	21,912,255	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	21,581,177 3,501,761 16,252,653	21,912,255 3,565,739 18,394,027	25,028,866 2,887,170 17,209,030
Total Expenditure	41,335,591	43,872,021	45,125,066
N00300 Local Government Payments	3,501,761	3,565,739	2,887,170
Federal Fund Income: 10.561 State Administrative Matching Grants for Food Stamp Program 93.558 Temporary Assistance for Needy Families 93.563 Child Support Enforcement 93.564 Mandatory and Matching Child Care Funds 93.658 Foster Care-Title IV-E 93.659 Adoption Assistance 93.659 Child Abuse and Neglect State Grants 93.674 Foster Care Independent Living 93.778 Medical Assistance Program	2,587,294 3,600,869 2,675,656 854,689 3,367,871 19,688 6,766 3,139,820	2,833,055 5,261,533 2,417,151 3,955,396 49,745 3,877,147	2,703,518 3,745,158 2,521,966 3,920,804 51,072 4,266,512
C	16,252,653	18,394,027	4,200,312
Total	10,232,033	10,394,027	17,209,030

N00G00.06 LOCAL CHILD SUPPORT ENFORCEMENT ADMINISTRATION—LOCAL DEPARTMENT OPERATIONS

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	606.75	606.75	644.75
Number of Contractual Positions	2.00		
01 Salaries, Wages and Fringe Benefits	32,792,974	34,531,368	35,809,207
02 Technical and Special Fees	232,338	36,923	46,845
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Constrainting Constrainting	550,153 114,655 65,130 20,701 1,169,534 263,843 120,421 129,764 39,007	670,175 101,535 71,801 69,190 1,729,139 248,740 20,580	609,366 136,757 111,328 68,775 1,563,744 274,584 184,870 19,765
12 Grants, Subsidies and Contributions13 Fixed Charges	3,193,510	3,930,799	4,093,109
Total Operating Expenses	5,666,718	6,841,959	7,062,298
Total Expenditure	38,692,030	41,410,250	42,918,350
Original General Fund Appropriation Transfer of General Fund Appropriation	12,880,300 -98,405	13,715,972 237,210	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	12,781,895 11	13,953,182	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	12,781,884 759,476 25,150,670	13,953,182 146,651 27,310,417	14,477,684 137,147 28,303,519
Total Expenditure	38,692,030	41,410,250	42,918,350
Special Fund Income: N00300 Local Government Payments N00303 Child Support Reinvestment Fund	401,316 358,160	146,651	137,147
Total	759,476	146,651	137,147
Federal Fund Income: 93.563 Child Support Enforcement	25,150,670	27,310,417	28,303,519

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N00G00.08 ASSISTANCE PAYMENTS-LOCAL DEPARTMENT OPERATIONS

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
12 Grants, Subsidies and Contributions	478,483,649	464,577,050	501,652,971
Total Operating Expenses	478,483,649	464,577,050	501,652,971
Total Expenditure	478,483,649	464,577,050	501,652,971
Original General Fund Appropriation Transfer of General Fund Appropriation	48,630,715 -1,880,252	43,556,730	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	46,750,463 10	43,556,730	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	46,750,453 16,939,588 414,793,608	43,556,730 13,291,952 407,728,368	43,556,730 13,291,952 444,804,289
Total Expenditure	478,483,649	464,577,050	501,652,971
Special Fund Income:			
N00300 Local Government Payments	1,483,406	1,325,988	1,325,988
N00301 Interim Assistance Reimbursement N00302 Child Support Offset	5,277,805 10,178,377	5,003,276 6,962,688	5,003,276 6,962,688
Total	16,939,588	13,291,952	13,291,952
Federal Fund Income:			
10.551 Food Stamps	334,311,829	316,322,987	340,106,741
93.558 Temporary Assistance for Needy Families	80,005,443	90,715,324	104,007,491
93.566 Refugee and Entrant Assistance-State Adminis- tered Programs	476,336	690,057	690,057
Total	414,793,608	407,728,368	444,804,289

N00G00.09 PURCHASE OF CHILD CARE—LOCAL DEPARTMENT OPERATIONS

Appropriation Statement:

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
04 Travel 08 Contractual Services 12 Grants, Subsidies and Contributions	369 86,720,826 72		
Total Operating Expenses	86,721,267		
Total Expenditure	86,721,267		
Total General Fund Appropriation Less: General Fund Reversion/Reduction	34,680,177 10		
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	34,680,167 141,712 51,899,388		
Total Expenditure	86,721,267		
Special Fund Income: N00300 Local Government Payments	141,712		
Federal Fund Income: 93.596 Mandatory and Matching Child Care Funds	51,899,388		

N00G00.10 WORK OPPORTUNITIES - LOCAL DEPARTMENT OPERATIONS

Appropriation Statement:

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions		24.00	24.00
Number of Contractual Positions	52.25	130.00	114.00
01 Salaries, Wages and Fringe Benefits		914,131	1,230,888
02 Technical and Special Fees	1,332,103	4,371,330	4,577,499
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	416 50,716 24,566,501 43,583 152,535 394,486 352,607 8,118	288 5,585 28,050,152 12,356 11,920,429 537	5,360 32,387,231 27,360 8,419,523 537
Total Operating Expenses	25,568,962	39,989,347	40,840,011
Total Expenditure	26,901,065	45,274,808	46,648,398
Federal Fund Expenditure	26,901,065	45,274,808	46,648,398
Federal Fund Income: 93.558 Temporary Assistance for Needy Families	26,901,065	45,274,808	46,648,398

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CHILD SUPPORT ENFORCEMENT ADMINISTRATION

N00H00.08 SUPPORT ENFORCEMENT—STATE

	2005 Actual	2006 Actual	2007 Estimated	2008 Estimated
Performance Measures/Performance Indicators				
Support Orders Established	17,539	16,298	15,157	14,096
Paternities Established	8,187	8,049	7,888	7,730
Caseload-AFDC/TCA (Temporary Cash Assistance)	30,415	26,547	24,550	22,550
Non-AFDC/TCA	245,752	238,599	231,441	224,498
Collections:				
State Share of Collections (\$)	9,662,000	10,178,377	6,962,688	6,962,688
Reinvestment Fund	7,437,072	4,988,347	6,207,966	6,207,966
Federal Share of Collections (\$)	9,662,000	10,178,377	6,962,688	6,962,688
Local Government Share of Incentives (\$)	1,312,424	490,498	1,095,523	1,095,523
Total AFDC/TCA Collection (\$)	19,324,000	20,356,754	13,925,376	13,925,376
Total Non-AFDC/TCA Collections (\$)	453,699,404	462,241,983	478,325,335	488,170,350
Total Collections (\$)	473,023,404	482,598,737	492,250,711	502,095,726
Percent of Current Support Due That is Collected on IV-D				
Cases (%)	63.00	64.00	65.00	66.00
Percent of IV-D Cases with Orders Established (%)	75.00	78.00	80.00	82.00
Ratio of Collections to Expenditures (\$)	4.88	4.99	5.00	5.00

N00H00.08 SUPPORT ENFORCEMENT-STATE-CHILD SUPPORT ENFORCEMENT ADMINISTRATION

Appropriation Statement:

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	96.50	96.50	96.50
Number of Contractual Positions	1.00		
01 Salaries, Wages and Fringe Benefits	5,578,731	6,000,443	6,488,399
02 Technical and Special Fees	9,928		
03 Communication 04 Travel	255,007 31,354	398,189 17,387	293,869 33,836
07 Motor Vehicle Operation and Maintenance	56,771 35,612,863	85,818 44,189,336	20,836 44,256,883
09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional	124,983 449 22,139	160,185	157,058
13 Grants, Subsidies and Contributions	5,119 213,204	20,081 78,049	10,000 78,365
Total Operating Expenses	36,321,889	44,949,045	44,850,847
Total Expenditure	41,910,548	50,949,488	51,339,246
Original General Fund Appropriation Transfer of General Fund Appropriation	3,453,360 -399,215	3,598,703 33,261	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	3,054,145 11	3,631,964	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	3,054,134 7,307,610 31,548,804	3,631,964 9,054,543 38,262,981	6,603,061 8,334,590 36,401,595
Total Expenditure	41,910,548	50,949,488	51,339,246
Special Fund Income: N00302 Child Support Offset N00303 Child Support Reinvestment Fund N00304 Cooperative Reimbursement Monitoring Fees	6,873,543 434,067	3,120,927 5,550,391 383,225	3,120,927 4,803,329 410,334
Total	7,307,610	9,054,543	8,334,590
Federal Fund Income: 93.563 Child Support Enforcement	31,548,804	38,262,981	36,401,595

FAMILY INVESTMENT ADMINISTRATION

N00I00.04 DIRECTOR'S OFFICE

Appropriation Statement:

Appropriation Statement:	2006 Actual	2007 Appropriation	2008 Allowance
Number of Authorized Positions	155.00	155.00	154.00
Number of Contractual Positions	3.00		7.00
01 Salaries, Wages and Fringe Benefits	9,334,475	10,526,731	10,482,632
02 Technical and Special Fees	31,812	396,267	363,660
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials	225,262 332,126 25,282 14,812,690 39,936	395,813 197,600 39,241 16,409,128 47,473	355,361 204,741 27,196 16,903,500 45,187
 Equipment—Additional Grants, Subsidies and Contributions	119,281 171,442 51,846	717,792 12,583	22,862 13,126
Total Operating Expenses	15,777,865	17,819,630	17,571,973
Total Expenditure	25,144,152	28,742,628	28,418,265
Original General Fund Appropriation Transfer of General Fund Appropriation	9,539,224 -570,639	11,389,757 92,341	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	8,968,585 10	11,482,098	
Net General Fund Expenditure Federal Fund Expenditure	8,968,575 16,175,577	11,482,098 . 17,260,530	10,722,467 17,695,798
Total Expenditure	25,144,152	28,742,628	28,418,265
Federal Fund Income: 10.561 State Administrative Matching Grants for Food			5 (54 00)
Stamp Program 93.580 Family Resource Centers	4,007,866 908,082	5,552,577	5,654,086
93.580 Family Resource Centers 93.558 Temporary Assistance for Needy Families 93.563 Child Support Enforcement	8,027,658 7,580 263,500 1,753 847	8,663,892 33,622 111,486	8,757,727 32,231 188,805
93.778 Medical Assistance Program	2,958,291	2,898,953	3,062,949
Total	16,175,577	17,260,530	17,695,798

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
n00a01 Office of the Secretary							
n00a0101 Office of the Secretary							
secy dept human resources	1.00	105,872	1.00	129,560	1.00	129,560	
dep secy dept human resources	2.00	96,991	2.00	207,736	2.00	207,736	
div dir ofc atty general	1.00	107,593	1.00	118,560	1.00	120 ,859	
prgm mgr senior iv	1.00	96,881	1.00	118,560	1.00	120,859	
asst attorney general viii	1.00	85,791	1.00	95,446	1.00	97,283	
prgm mgr senior ii	1.00	74,363	1.00	91,878	1.00	93,644	
asst attorney general vii	6.00	494,839	6.00	546,111	6.00	556,605	
prgm mgr senior i	1.00	92,655	1.00	97,436	1.00	99,314	
admin prog mgr iv	1.00	0	1.00	57,948	1.00	60,177	
administrator vii	1.00	47,140	1.00	81,464	1.00	83,022	
asst attorney general vi	4.00	285,248	4.00	315,029	4.00	321,043	
exec aide iii	1.00	69,139	1.00	85,421	1.00	87,060	
fiscal services administrator v	1.00	66,589	1.00	70,703	1.00	72,059	
prgm mgr iv	2.00	135,783		166,932		170,130	
administrator v	1.00	112,790		75,770		77,212	
administrator iv	3.00	147,440		139,378		142,078	
administrator iv	1.00	60,280		121,478		124,700	
fiscal services administrator i		66,269		69,689		71,039	
social service admin ii	4.00	195,559		0		0	
asst attorney general v	2.00	202,855		148,537		151,366	
asst attorney general iv	1.00	63,750		70,927		72,285	
computer network spec supr	1.00	61,383		64,551		65,798	
hum ser admin iii	.00	0		47,709			Abolish
hum ser admin iii	2.00	101,770		69,028	1.00	70,364	
internal auditor prog super	1.00	66,269		69,689		71,039	
obs-fiscal administrator iii	1.00	67,553		71,039		72,395	
comm volunteer coordnatr	1.00	77,250		0	.00.	0	
internal auditor super	3.00	180,698		190,662	3.00	194,343	
administrator ii	3.00	126,691	3.00	161,446	3.00	165,302	
administrator ii internal auditor lead	1.00 2.00	49,023		59,993		61,147	
administrator i	2.00 4.00	101,658 276,756		107,799 212,276	2.00 4.00	110,778 216, 3 43	
administrator i	4.00	30,726		53,099		54,118	
internal auditor ii	4.00	147,772		196,225	4.00	201,516	
admin officer iii	3.00		3.00		3.00		
admin officer iii	1.00	127,413 44,343		147,240 48,837	1.00	150,045 49,769	
computer info services spec ii	1.00	44,719		47,027	1.00	47,922	
computer network spec trainee	1.00	49,155		51,691	1.00	52,680	
hum ser spec iv income maint	3.00	141,269		149,053	3.00	151,903	
pub affairs officer ii	1.00	67,651	1.00	50,720	1.00	51,691	
social worker i fam svcs	.00	07,051	1.00	37,095	1.00	38,458	
hum ser spec iii income maint	4.00	177,509	4.00	187,124	4.00	190,686	
hum ser spec iii pgm plnng	2.00	98,363		90,870	2.00	92,585	
internal auditor i	1.00	39,711	1.00	41,760	1.00	42,535	

	FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
						• • • • • • • • • • • • • • • • • • • •	
n00a01 Office of the Secretary							
n00a0101 Office of the Secretary							
obs-fiscal specialist i	1.00	46,956		49,379		50,322	
admin officer i	1.00	54,720		44,605		45,436	
internal auditor trainee	2.00	81,107		85,293		86,879	
admin spec iii	23.00	763,627		903,237		923,328	
administrative specialist i	1.00	39,952		42,014		42,791	
obs-admin spec i	2.00	83,665		68,197		69,437	
paralegal ii	1.00	34,067		37,539		38,228	
exec assoc iii	1.00	43,733		54,033		55,070	
exec assoc ii	1.00	33,785		42,111		43,674	
management associate	2.00	95,518		85,092		86,683	
admin aide	4.00	142,874		157,437		160,340	
office secy iii	2.00	74,684		72,296		73,620	
office secy iii	1.00	34,171		37,654		38,345	
office clerk assistant	1.00	14,957	1.00	26,076	1.00	26,536	
TOTAL n00a0101*	121.00	6,229,325	117.00	6,668,459	116.00	6,750,137	
n00a0102 Citizens Review Board fo	r Children						
prgm mgr iv	1.00	79,499	1.00	86,232	1.00	87,887	
data base spec ii	1.00	52,653		57,661		58,771	
hum ser admin ii	1.00	55,751		60,473		61,638	
hum ser spec v child dev	.00	0		39,478		40,935	
hum ser spec v prog plng eval	3.00	153,024		167,049		170,254	
staff assistant sr, crbc	1.00	48,567		52,680		53,689	
staff assistant, crbc	7.00	170,544		291,688		299,741	
admin spec ii	2.00	64,727		70,209		72,074	
management associate	1.00	41,888		45,864	1.00	46,732	
office secy iii	2.00	61,281	2.00	67,039		68,541	
office secy ii	1.00	29,288		31,769		32,343	
office clerk ii	2.00	55,317		60,002	2.00	61,079	
TOTAL n00a0102*	22.00	812,539	23.00	1,030,144	23.00	1,053,684	
n00a0103 Commissions							
prgm mgr ii	1.00	46,330	1.00	68,260	1.00	69,581	
administrator iv	3.00	191,253	3.00	195,887	3.00	199,673	
administrator iii	1.00	37,678	1.00	54,981	1.00	56,034	
hum ser admin ii	1.00	39,892	1.00	58,771	1.00	59,902	
administrator i	1.00	106,052	1.00	52,600	1.00	53,609	
hum ser spec v	.00	0	1.00	39,478	1.00	40,935	
admin officer ii	.00	0	1.00	34,870	.00	0	Abolish
admin officer i	.00	0	1.00	32,788	1.00	33,977	
management associate	1.00	31,137	1.00	45,864	1.00	46,732	
admin aide	1.00	44,218	1.00	40,074	1.00	40,814	
T0TAL n00a0103*	9.00	496,560	12.00	623,573	11.00	601,257	
TOTAL n00a01 **	152.00	7,538,424	152.00	8,322,176	150.00	8,405,078	
COME NOOD	122.00	1,550,424	172.00	0,322,170	100.00	0,400,010	

Clock ticktion Title	Docitions	Expanditure	FY 2007	FY 2007 Appropriation	FY 2008	FY 2008 Allowance	Symbol
Classification Title		•					,
0b00 Social Services Administ	tration						
10b0004 General Administration-							
exec vi	.00	0	1.00	82,814	1.00	82,814	
prgm mgr iv	1.00	74,208		79,935		81,464	
dp asst director ii	.00	0		73,541		74,940	
prgm mgr iii	.00	0		108,602		112,770	
prgm mgr ii	4.00	287,411		285,927		291,390	
social service admin iv	1.00	71,119		70,364		71,717	
administrator iii	1.00	62,783		65,274		66,535	
administrator iii	1.00	59,451		64,657		65,905	
social service admin iii	1.00	62,784				245,551	
social service admin ii	24.00	02,704		1,483,657		1,517,447	
hum ser admin iv	1.00	76,250		74,354		75,770	
hum ser admin iv	1.00	71,045		73,660		75,062	
hum ser admin ii	2.00	101,310		118,683		120,969	
administrator ii	.00	01,510		42,026		43,585	
dp programmer analyst ii	1.00	60,285		54,033		45,909 55,070	
hum ser admin i child dev	7.00	298,396		399,667		407,812	
hum ser admin i pgm plan eval	.00	0		428,466		437,446	
research statistician iv	.00	0		42,026			Aboli
administrator i	8.00	159,907		359,406		369,797	
dp functional analyst ii	1.00	53,561		55,686		56,755	
hum ser spec v child dev	1.00	53,680		0		0	
hum ser spec v pgms cordnatr	4.50	196,413		84,015		85,629	
hum ser spec v prog plng eval	8.00	402,940		111,372		113,510	
research statistician iii	1.00	68,335		0		0	
social service admin i	1.00	881,249		134,642		138,625	
admin officer iii	1.00	59,340		52,680		53,689	
hum ser spec iv prog plng eval		25,514		0		0	
pub affairs officer ii	.00	0		37,095		38,458	
research statistician ii	1.00	59,340		52,680		53,689	
admin officer ii	1.00	42,508		45,788		46,657	
family services caseworker ii	.00	42,508		43,788 69,740		72,284	
admin officer i	2.00	114,263		82,898		84,436	
admin spec ii	2.00	44,841		69,100		40,814	
obs-admin spec i	1.00	36,004		64,644	2.00	66,300	
hum ser assoc ii	.00	50,004		45,742	1.00	23,664	
exec assoc i	.00 1.00	45,841	1.00	49,379	1.00	50,322	
admin aide	6.00	287,576		237,224	6.00	241,598	
office secy iii	4.00	161,876		143,402	4.00	146,025	
office secy ii	2.00	49,691	2.00	69,850	2.00	71,124	
TAL n00b0004*	105.00	3,967,921	105.00	5,378,303	106.00	5,579,623	
TAL HUUDUUU4"	105.00	3,967,921		5,378,303	106.00	5,579,623 5,579,623	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
n00c01 Community Services Admi	nistration						
n00c0101 General Administration							
exec vi	1.00	91,544	1.00	97,741	1.00	97,741	
prgm mgr senior i	1.00	84,560		91,152		92,904	
administrator iii	2.00	119,980		128,707		131, 192	
computer network spec ii	1.00	49,183		52,512		53,519	
webmaster ii	.75	43,937		35,183		36,525	
admin spec iii	1.00	35,801		38,228		38,932	
obs-admin spec i	.75	32,800	.75	26,265		26,744	
exec assoc ii	1.00	47,504	1.00	51,206	1.00	52,186	
management associate	1.00	39,534	1.00	42,210		42,993	
TOTAL n00c0101*	9.50	544,843	9.50	563,204	9.50	572,736	
n00c0103 Maryland Office for New	Americans (MONA)					
hum ser admin iv	1.00	66,875	1.00	68,914	1.00	70,248	
hum ser admin ii	1.00	62,144	1.00	64,039	1.00	65,274	
hum ser spec v prog plng eval	1.00	51,527	1.00	53,609	1.00	54,637	
research statistician iii	1.00	53,524	1.00	55,686	1.00	56,755	
admin officer ii	1.00	47,918	1.00	49,379	1.00	50,322	
admin spec iii	1.00	39,910	1.00	41,127	1.00	41,888	
income maint spec ii	1.00	33,626	1.00	34,968	1.00	35,607	
TOTAL n00c0103*	7.00	355,524	7.00	367,722	7.00	374,731	
n00c0104 Legal Services							
prgm mgr iii	1.00	48,075	1.00	66,222	1.00	67,502	
hum ser admin ii	1.00	42,669	.00	0	.00	0	
administrator i	1.00	41,996	1.00	57,846	1.00	58,959	
admin officer iii	1.00	31,428	1.00	43,674	1.00	44,884	
family services caseworker ii	.00	0	1.00	34,870	1.00	36,142	
TOTAL n00c0104*	4.00	164,168	4.00	202,612	4.00	207,487	
n00c0105 Shelter and Nutrition							
prgm mgr iii	1.00	67,865	1.00	72,855	1.00	74,241	
hum ser admin ii	1.00	55,794	1.00	59,331	1.00	60,473	
agency budget specialist supv	1.00	62,070	1.00	66,006	1.00	67,280	
admin officer iii	1.00	22,832	1.00	46,587	1.00	47,475	
hum ser spec iv prog plng eval	3.50	164,375	3.50	180,620	3.50	184,077	
office secy iii	2.00	54,972	2.00	66,478	2.00	68,220	
TOTAL n00c0105*	9.50	427,908	9.50	491,877	9.50	501,766	

PERSONNEL DETAIL

	FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
					••••		
n00c0107 Adult Services							
prgm mgr iii	2.00	154,202	2.00	142,302	2.00	145,023	
social service admin iii	1.00	25,830		44,754		46,432	
hum ser admin iii	1.00	49,622		52,406		54,414	
hum ser admin iii	.00	. 0		47,709		49,530	
hum ser admin ii	1.00	50,758		, 59,331	1.00	60,473	
hum ser spec v prog plng eval	1.00	, 54,332		56,215		57,294	
social service admin i	1.00	53,303		55,686		56,755	
family services caseworker iii	.00	. 0		37,095		38,458	
hum ser spec iv prog plng eval	4.00	170,153		106,904	2.00	108,953	
hum ser spec iii pgm plnng	1.00	55,780		47,547		48,455	
admin officer i	1.00	49,519		42,602		43,392	
admin aide	1.00	36,606		37,940		38,638	
T0TAL n00c0107*	14.00	700,105	14.00	730,491	14.00	747,817	
n00c0111 Victim Services							
prgm mgr iii	1.00	77,486	1.00	65,588	1.00	66,855	
hum ser admin ii	.00	0	1.00	44,754	1.00	46,432	
social work therapist fam svcs	2.00	0	2.00	84,052	2.00	87,170	BPW(2)
hum ser spec v	.00	0		39,478	1.00	40,935	
hum ser spec v prog plng eval	2.00	99,928		51,123	1.00	52,101	
social worker ii fam svcs	2.00	89,258	2.00	86,010	2.00	88,785	BPW(1)
admin officer iii	1.00	90,200	1.00	46,587	1.00	47,475	
hum ser spec iv prog plng eval	2.00	61,068	2.00	89,281	2.00	91,643	
admin officer i	1.00	52,696	1.00	44,605	1.00	45,436	
hum ser spec ii pgm plan eval	1.00	76,676	1.00	39,228	1.00	39,951	
family services caseworker trai	.00	0		30,844	1.00	31,955	BPW(1)
income maint spec ii	1.00	24,590	.00	0	.00	0	
obs-admin spec i	1.00	64,848	1.00	33,177		33,778	
hum ser assoc ii	2.00	56,977	1.00	29,411	1.00	29,938	
TOTAL n00c0111*	16.00	693,727	16.00	684,138	16.00	702,454	
n00c0112 Office of Home Energy Pre	ograms						
prgm mgr iii	2.00	101,572	1.00	73,541	1.00	74,940	
hum ser admin i pgm plan eval	2.00	82,860	2.00	102,019	2.00	104,732	
accountant, advanced	1.00	, 73,338	1.00	53,099	1.00	54,118	
dp functional analyst ii	1.00	76,179	1.00	55,686	1.00	56,755	
hum ser spec v prog ping eval	2.00	142,569	2.00	104,212	2.00	106,209	
hum ser spec iv prog plng eval	2.00	71,394	2.00	89,281	2.00	91,643	
hum ser spec iii low incm engry		58,748	1.00	42,535	1.00	43,323	
admin officer i	.66	52,258	.66	24,972	.66	25,890	
income maint spec ii	1.00	44,569	1.50	48,987	1.50	50,762	
income maint spec i	1.50	46,653	1.00	33,778	1.00	34,393	
office secy iii	.00	0,055	1.00	27,329	1.00	28,300	
		v		2,327	1.00	20,000	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
n00c0112 Office of Home Energy P	rograms						
office services clerk	1.87	75,631	1.87	51,617	1.87	53,454	
office clerk ii	.50	36,237		13,119		13,582	
office clerk i	1.00	35,337		25,585		26,036	
						,	
TOTAL n00c0112*	17.53	897,345	17.53	745,760	17.53	764,137	
TOTAL n00c01 **	77.53	3,783,620	77.53	3,785,804	77.53	3,871,128	
n00d01 Child Care Administrati	on.						
n00d0101 General Administration	on						
prgm mgr ii	1.00	51,928	.00	0	.00	0	
hum ser admin ii	1.00	51,105		0		0	
dp functional analyst lead	1.00	39,569		0		0	
dp functional analyst ii	1.00	38,522		0		0	
hum ser spec v child dev	1.00	37,091		0		0	
admin officer iii	1.00	37,502		0		0	
hum ser spec iii vol pgm adm	1.00	34,770		0		0	
office secy iii	1.00	25,743		0		0	
,							
TOTAL n00d0101*	8.00	316,230	.00	0	.00	0	
TOTAL n00d01 **	8.00	316,230	.00	0	.00	0	
n00e01 Operations Office							
n00e0101 Division of Budget, Fin							
prgm mgr senior ii	1.00	97,704		104,005		106,013	
admin prog mgr iv	2.00	156,650		163,003		166,121	
fiscal services administrator	1.00	76,529		81,464		83,022	
prgm mgr iv	1.00	82,316		271,302		276,513	
fiscal services administrator		68,466		72,855		74,241	
admin prog mgr ii	1.00	60,203		70,927		72,285	
administrator v	1.00	73,373		75,062		76,491	
fiscal services administrator		69,222		72,965		74,354	
prgm mgr ii admin prog mgr i	3.00 2.00	73,373 107,181		74,354 119,377		75,770 122,742	
administrator iv	1.00	68,769		70,364		71,717	
fiscal services administrator		187,307		198,764	3.00	202,607	
administrator iii	3.00	177,404		187,339		190,951	
accountant manager iii	1.00	66,914		66,855	1.00	68,149	
computer network spec mgr	1.00	65,304		73,660		75,062	
	1.00	60,079		63,940			
accountant manager i computer network spec supr	1.00	56,679		63,940		65,175 65,175	
accountant supervisor ii	2.00	116,506	2.00	123,906	2.00	126,295	
computer network spec lead	2.00	118,508		122,908	2.00	126,293	
data base spec ii	1.00	58,548		59,331	1.00	60,473	
data base spec fi dp functional analyst supervis		55,166		62,233	1.00	63,433	
dp programmer analyst lead/adv		58,420		65,274	1.00	66,535	
approgrammer analyst teda/aav	a 1.00	50,420	1.00	05,214	1.00	00,00	

Classification Title Positions Expenditure Positions Appropriation Allowance Symbol n00e010 Operations Office n00e0101 Division of Budget, Finance and Personnel 1.00 63,194 1.00 64,039 1.00 65,274 personnel administrator ii 4.00 240,230 4.00 245,171 4.00 246,896 accountant supervisor i 3.00 177,744 3.00 364,023 3.00 187,833 administrator ii .00 201,818 4.00 237,194 4.00 241,760 hum aser admini pap plane eval 1.00 55,761 1.00 56,59 1.00 64,63 accountant, advanced 3.00 145,764 3.00 157,749 100 65,215 1.00 62,228 personnel administrator i 1.00 63,725 1.00 65,811 1.00 62,228 personnel administrator i 1.00 64,643 3.00 157,643 3.00 157,049 3.00 157,049 3.00 156,		FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
n000011 Division of Budget, Finance and Personnel hum ser admin ii 1.00 63,194 1.00 246,271 4.00 249,286 accountant supervisor i 3.00 177,744 3.00 184,293 3.00 187,843 administrator ii 7.00 340,980 6.00 354,009 6.00 350,825 administrator ii 0.00 0.1.00 42,026 1.00 43,585 agency budget specialist supv 5.00 261,814 5.00 277,553 5.00 282,884 agency budget specialist supv 5.00 261,814 5.00 277,553 5.00 282,884 agency budget specialist supv 5.00 261,814 5.00 277,553 5.00 282,884 agency budget specialist supv 5.00 261,814 5.00 277,553 5.00 57,749 bun ser administrator i 1.00 55,911 1.00 56,659 1.00 66,381 personnel administrator i 1.00 59,302 1.00 61,147 1.00 62,328 personnel administrator i 1.00 53,925 1.00 65,381 1.00 66,643 accountant, advanced 3.00 145,746 3.00 155,943 3.00 158,930 administrator i 2.00 99,401 2.00 104,331 2.00 106,330 administrator i 1.00 48,176 1.00 56,215 1.00 57,294 defunctional analyst ii 2.00 94,694 2.00 106,809 3.00 157,049 de functional analyst ii 2.00 94,694 2.00 106,809 3.00 157,049 de functional analyst ii 0.00 166,419 3.00 168,645 1.00 57,294 personnel officer iii 6.00 101,223 6.00 271,998 6.00 274,504 administrator i 0.0 5,650 1.00 57,294 personnel officer iii 6.00 101,233 6.00 271,998 6.00 274,504 admin officer iii 6.00 245,856 6.00 270,90 1.02 0.05,809 administrator i 0.0 51,660 1.00 56,215 1.00 57,294 personnel officer ii 1.00 47,216 1.00 47,296 1.00 52,427 accountant ii 6.00 245,856 6.00 270,968 6.00 274,508 agency budget specialist i 1.00 4,7,216 1.00 47,299 1.00 52,660 1.00 53,689 agency budget specialist ii 1.00 4,7,216 1.00 57,291 1.00 54,317 personnel officer ii 1.00 54,739 1.00 54,643 1.00 54,2427 accountant ii 1.00 4,7,216 1.00 57,291 1.00 54,845 agency budget specialist ii 1.00 54,739 1.00 54,041 1.00 54,370 management agecialist ii 1.00 57,809 4.00 73,680 4.00 73,568 agency budget specialist ii 1.00 54,578 1.00 77,929 1.00 44,541 1.00 54,579 management agecialist ii 1.00 57,809 4.00 75,084 4.00 76,09 78,50 hum ser speciilist 3.00 112,577 4	Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
n000011 Division of Budget, Finance and Personnel hum ser admin ii 1.00 63,194 1.00 246,271 4.00 249,286 accountant supervisor i 3.00 177,744 3.00 184,293 3.00 187,843 administrator ii 7.00 340,980 6.00 354,009 6.00 350,825 administrator ii 0.00 0.1.00 42,026 1.00 43,585 agency budget specialist supv 5.00 261,814 5.00 277,553 5.00 282,884 agency budget specialist supv 5.00 261,814 5.00 277,553 5.00 282,884 agency budget specialist supv 5.00 261,814 5.00 277,553 5.00 282,884 agency budget specialist supv 5.00 261,814 5.00 277,553 5.00 57,749 bun ser administrator i 1.00 55,911 1.00 56,659 1.00 66,381 personnel administrator i 1.00 59,302 1.00 61,147 1.00 62,328 personnel administrator i 1.00 53,925 1.00 65,381 1.00 66,643 accountant, advanced 3.00 145,746 3.00 155,943 3.00 158,930 administrator i 2.00 99,401 2.00 104,331 2.00 106,330 administrator i 1.00 48,176 1.00 56,215 1.00 57,294 defunctional analyst ii 2.00 94,694 2.00 106,809 3.00 157,049 de functional analyst ii 2.00 94,694 2.00 106,809 3.00 157,049 de functional analyst ii 0.00 166,419 3.00 168,645 1.00 57,294 personnel officer iii 6.00 101,223 6.00 271,998 6.00 274,504 administrator i 0.0 5,650 1.00 57,294 personnel officer iii 6.00 101,233 6.00 271,998 6.00 274,504 admin officer iii 6.00 245,856 6.00 270,90 1.02 0.05,809 administrator i 0.0 51,660 1.00 56,215 1.00 57,294 personnel officer ii 1.00 47,216 1.00 47,296 1.00 52,427 accountant ii 6.00 245,856 6.00 270,968 6.00 274,508 agency budget specialist i 1.00 4,7,216 1.00 47,299 1.00 52,660 1.00 53,689 agency budget specialist ii 1.00 4,7,216 1.00 57,291 1.00 54,317 personnel officer ii 1.00 54,739 1.00 54,643 1.00 54,2427 accountant ii 1.00 4,7,216 1.00 57,291 1.00 54,845 agency budget specialist ii 1.00 54,739 1.00 54,041 1.00 54,370 management agecialist ii 1.00 57,809 4.00 73,680 4.00 73,568 agency budget specialist ii 1.00 54,578 1.00 77,929 1.00 44,541 1.00 54,579 management agecialist ii 1.00 57,809 4.00 75,084 4.00 76,09 78,50 hum ser speciilist 3.00 112,577 4		• • • • • • • • • • • • •						
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personnel associate ii4.0076,3094.00135,3823.00108,820 Abolishfiscal accounts technician i.000.0003.0081,987 Newpersonnel associate i4.00136,6454.00138,3534.00141,421management associate2.0081,0102.0087,6462.0089,284fiscal accounts clerk superviso1.0039,0171.0041,5081.0042,276	fiscal accounts technician supv	, 3.00	87,674	3.00	120,802	3.00	123,631	
fiscal accounts technician i.000.0003.0081,987 Newpersonnel associate i4.00136,6454.00138,3534.00141,421management associate2.0081,0102.0087,6462.0089,284fiscal accounts clerk superviso1.0039,0171.0041,5081.0042,276	fiscal accounts technician ii	14.00	527,331	14.00	531,684	14.00	542,020	
personnel associate i4.00136,6454.00138,3534.00141,421management associate2.0081,0102.0087,6462.0089,284fiscal accounts clerk superviso1.0039,0171.0041,5081.0042,276	personnel associate ii	4.00	76,309	4.00	135,382	3.00	108,820	Abolish
management associate2.0081,0102.0087,6462.0089,284fiscal accounts clerk superviso1.0039,0171.0041,5081.0042,276	fiscal accounts technician i	.00	0	.00	0	3.00	81,987	New
fiscal accounts clerk superviso 1.00 39,017 1.00 41,508 1.00 42,276	personnel associate i	4.00	136,645	4.00	138,353	4.00	141,421	
	management associate	2.00	81,010	2.00	87,646	2.00	89,284	
admin aide 5.00 191,897 5.00 200,422 5.00 204,120	fiscal accounts clerk superviso	1.00	39,017	1.00	41,508	1.00	42,276	
	admin aide	5.00	191,897	5.00	200,422	5.00	204,120	

	FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbot
		· · · · · · · · · · · · · · · · · · ·					
n00e01 Operations Office							
n00e0101 Division of Budget, Fina							
office secy iii	3.00	103,578		•		108,089	
fiscal accounts clerk ii	1.00	32,385		•		35,073	
office secy ii	2.00	64,547			2.00	66,920	
office services clerk	3.00	92,425	3.00	99,836	3.00	101,649	
TOTAL n00e0101*	164.00	7,433,956	164.00	8,382,205	169.00	8,715,311	
n00e0102 Division of Administrat	ive Services						
admin prog mgr iv	1.00	85,424	1.00	84,610	1.00	86,232	
admin prog mgr ii	1.00	78,584		•		76,491	
administrator iv	1.00	67,443				68,366	
prgm mgr i	2.00	56,933		•			Abolish
administrator iii	1.00	50,122		•		51,956	
administrator iii	1.00	62,142		-		67,178	
administrator i	4.00	92,598		•		138,880	
administrator i	4.00 .00	<i>72,39</i> 8				•	Abolish
admin officer iii	2.00						
	1.00	95,134		95,424		97,244	
graphic arts specialist maint engineer i		51,773		51,691		52,680	
-	1.00	47,998		•		48,837	
maint supv ii non lic	1.00	52,600		•		51,206	
admin officer ii	.00	0		41,760		42,535	
hum ser spec iii pgm plnng	1.00	45,788		•		44,130	
admin officer i	3.00	79,072		•		78,711	
admin officer i	1.00	38,034		•		41,066	
agency procurement specialist i		0				47,173	
admin spec iii	4.00	151,866		156,399		159,929	
obs-admin spec i	2.00	67,688	2.00	65,844		67,606	
obs-admin spec trainee	1.00	30,474	1.00	30,700		31,253	
osh compliance officer ii	1.00	47,998	1.00	47,922		48,837	
dp production control spec sup	3.00	131,693	3.00	132,296		134,770	
services supervisor ii	1.00	27,818	1.00	39,349		40,074	
dp production control spec ii	6.00	222,889		222,873		226,961	
management associate	2.00	82,770	2.00	82,605	2.00	84,823	
office supervisor	3.00	65,538	3.00	105,728	3.00	108,179	
office secy iii	3.00	105,520	3.00	108,197	3.00	110,176	
fiscal accounts clerk ii	1.00	34,190	1.00	34,136	1.00	34,756	
office services clerk lead	1.00	34,190	1.00	34,446	1.00	35,073	
services specialist	4.00	103,753	4.00	131,927	4.00	134,585	
office secy i	1.00	31,023	1.00	30,974	1.00	31,532	
office clerk ii	4.00	82,588	4.00	108,064	4.00	110,377	
offset machine operator ii	2.00	61,996	2.00	63,735	2.00	64,888	
offset machine operator i	1.00	24,757	1.00	25,152	1.00	25,811	
print shop supv ii	2.00	77,411	1.00	39,349	1.00	40,074	
print shop supv i	1.00	35,443	1.00	35,390	1.00	36,038	
TOTAL -00-0103*							
TOTAL n00e0102*	64.00	2,323,250	64.00	2,613,794	62.00	2,579,971	
TOTAL n00e01 **	228.00	9,757,206	228.00	10,995,999	231.00	11,295,282	

	FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
						•••••	
n00f00 Office of Technology for	Human Serv	ices					
n00f0004 General Administration							
prgm mgr senior iii	1.00	86,921		•		94,390	
dp director iii	1.00	87,198		•		94,691	
dp asst director iii	1.00	74,329		•		80,700	
prgm mgr iv	2.00	165,577					
dp asst director ii	2.00	144,842		•		•	
dp director i	1.00	75,154		•		80,823	
administrator v	1.00	64,495		•		•	
dp asst director i	1.00	52,295					
administrator iv	1.00	57,762		•		•	
administrator iii	2.00	121,368				•	
computer info services spec man		60,684				•	
computer network spec mgr	4.00	257,859		•			
computer network spec supr		174,870				189,163	
dp programmer analyst superviso		195,631		•		•	
webmaster supr	1.00	64,784		•		69,689	
computer network spec lead	5.00	279,236		295,204	5.00	300,886	
data base spec ii	2.50	178,627	2.50	157,686	2.50	160,727	
dp functional analyst superviso		461,626	6.00	378,815	6.00	386,124	
dp functional analyst superviso	1.00	59,948	1.00	67,821	1.00	69,132	
dp programmer analyst lead/adva	4.00	239,289	4.00	253,744	4.00	258,640	
dp quality assurance spec	1.00	59,530	1.00	63,433	1.00	64,657	
computer info services spec sup	2.00	105,677	2.00	112,013	2.00	114,163	
computer network spec ii	11.00	583,135	12.00	668,885	12.00	683,466	
dp functional analyst lead	2.00	109,970	2.00	120,574	2.00	122,898	
dp programmer analyst ii	5.00	282,183	5.00	299,516	5.00	305,291	
dp staff spec	1.00	53,029	1.00	59,993	1.00	61,147	
dp staff spec	1.00	49,140	1.00	55,593	1.00	56,659	
administrator i	1.00	52,266	1.00	55,686	1.00	56,755	
computer network spec i	3.00	145,573	3.00	154,102	3.00	157,051	
dp functional analyst ii	16.50	941,781	12.00	602,873	12.00	616,687	
dp programmer analyst i	2.00	86,872	2.00	92,463	2.00	95,010	
admin officer iii	1.00	44,832	2.00	87,815	2.00	90,149	
agency procurement specialist i	2.00	94,394	2.00	100,108	2.00	102,022	
computer info services spec ii	3.00	126,120	3.50	153,260	3.50	157,230	
computer network spec trainee	3.00	119,682	4.00	174,156	3.00	140,434	Abolish
dp functional analyst i	2.00	95,610	2.00	104,866	2.00	106,874	
admin officer ii	1.00	45,056	1.00	48,001	1.00	48,917	
admin spec iii	3.00	113,572	3.00	119,851	3.00	122,065	
data communications tech ii	1.00	40,306	3.00	112,275	2.00	79,465	Abolish
dp production control spec supr	1.00	39,998	1.00	42,602	1.00	43,392	
dp programmer	1.00	43,055	1.00	45,436	1.00	46,291	
computer user support spec ii	8.00	297,197	8.00	313,980	8.00	319,775	
dp production control spec ii	1.00	35,681	1.00	37,654	1.00	38,345	
fiscal accounts technician ii	1.00	34,046	1.00	35,929	1.00	36,586	
		•		-		-	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance Symbol
n00f00 Office of Technology for n00f0004 General Administration	Human Serv	ices				
exec assoc iii	1.00	51,688	1.00	55,070	1.00	56,126
exec assoc ii	.00	0		37,095		38,458
exec assoc i	1.00	41,053	1.00	43,727		44,541
admin aide	2.00	68,857	2.00	75,358	2.00	76,743
office secy ii	2.00	60,818	3.00	90,228	3.00	92,301
services specialist	1.00	29,571	.00	0	.00	0
print shop supv ii	.00	0	1.00	38,289	1.00	38,994
TOTAL n00f0004*	126.00	6,753,187	126.00	6,807,561	124.00	6,876,906
TOTAL n00f00 **	126.00	6,753,187		6,807,561	124.00	6,876,906

	FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
Classification Title	Positions	Expenditure	Positions	Appropriation	POSITIONS	Allowance	Symbol
n00g00 Local Department Operati	ons						
n00g0002 Local Family Investment	Program						
prgm mgr senior ii	.00	0		•		68,578	
prgm mgr senior i	2.00	87,305		91,152		92,904	
prgm mgr iii	3.00	206,456	3.00	215,560		220,865	
prgm mgr i	10.00	628,653	10.00	652,642	10.00	666,248	
social service admin iii	2.00	65,074	1.00	64,657	1.00	65,905	
hum ser admin iv	3.00	204,969	3.00	214,885	3.00	218,997	
hum ser admin iii	17.00	1,011,890		1,109,179	17.00	1,131,521	
hum ser admin ii	15.00	771,168	15.00	894,312	15.00	913,183	
computer network spec ii	2.00	54,169	2.00	102,019	2.00	104,732	
dp programmer analyst ii	2.00	97,472	2.00	101,651	2.00	104,465	
hum ser admin i income maint	24.00	1,312,759	24.00	1,407,316	24.00	1,435,134	
hum ser admin i pgm plan eval	1.00	64,475	1.00	66,006	1.00	67,280	
hum ser spec v income maint	10.00	481,993		546,083	10.00	557,266	
hum ser spec v prog plng eval	2.00	104,484	2.00	107,338	2.00	109,395	
income maint supv ii	4.00	204,468	4.00	223,802	4.00	228,098	
social worker ii fam svcs	.00	0	1.00	47,398	1.00	48,302	
accountant īi	1.00	38,557	1.00	40,609	1.00	42,111	
admin officer iii	4.00	202,241	4.00	205,468	4.00	209,400	
agency grants specialist ii	1.00	49,604	1.00	51,691	1.00	52,680	
agency procurement specialist	1.00	44,248	1.00	45,298	1.00	46,147	
computer info services spec ii	3.00	139,826	3.00	144,380	3.00	147,135	
hum ser spec iv income maint	7.00	294,414	7.00	342,112	7.00	349,309	
hum ser spec iv prog plng eval	1.00	45,936		47,475		48,380	
income maint supv i	151.00	7,068,653		7,597,398		7,748,104	
personnel officer ii	1.00	43,803		45,723		46,587	
admin officer ii	6.00	226,613		230,109		235,174	
emp training spec ii	1.00	46,856		48,455		49,379	
family services caseworker ii	1.50	84,260		66,444	1.50	67,688	
hum ser spec iii income maint	10.00	468,499		488,917		498,249	
hum ser spec iii pgm plnng	2.00	87,413		90,739		92,445	
personnel officer i	1.00	47,750		49,379		50,322	
admin officer i	.00	0		32,788			
hum ser spec ii income maint	4.00	121,805		160,909		164,493	
hum ser spec ii pgm plan eval	1.00	40,482	1.00	41,827	1.00	42,602	
income maint spec iv	102.00	4,227,328	102.00	4,538,538	102.00	4,625,881	
admin spec iii	8.00	310,294	8.00	324,667	8.00	330,670	
hum ser spec i income maint	2.00	75,957		76,201	2.00	78,228	
income maint spec iii	62.00	2 ,387, 758	62.00	2,580,276	62.00	2,629,789	
obs-quality control reviewer ii		82,445	2.00	86,516	2.00	88,126	
admin spec ii	6.00	230,119	6.00	228,441	6.00	232,642	
income maint spec ii	868.42	29,680,837		32,048,376	868,42	32,745,123	
obs-hum ser worker iii	2.00	36,711	2.00	68,738	2.00	70,510	
income maint spec i	205.00	5,365,250	205.00	6,131,260	205.00	6,328,640	
obs-admin spec trainee	9.00	256,206	9.00	292,148	9.00	298,330	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
	<u> </u>						
n00g00 Local Department Operati	ons						
n00g0002 Local Family Investment	Program						
computer user support spec ii	2.00	35,647	1.00	36,863	1.00	37,539	
computer user support spec i	.00	0	1.00	27,329		28,300	
fiscal accounts technician supv	1.00	43,937	1.00	45,436		46,291	
paralegal ii	1.00	37,562		39,648		40,381	
fiscal accounts technician ii	3.00	104,067		112,888		115,570	
personnel associate i	1.00	32,995		33,778		34,393	
, fiscal accounts clerk superviso	4.00	152,743				163,148	
admin aide	3.50	141,666				132,659	
office supervisor	31.00	1,108,567		•		1,177,123	
fiscal accounts clerk, lead	2.00	71,938				74,989	
office secy iii	8.50	274,683				297,783	
fiscal accounts clerk ii	32.00	1,036,789				1,075,291	
office secy ii	20,50	691,693		709,368		723,292	
office services clerk lead	25.50	831,805		857,600		874,167	
office secy i	1.00	32,176		33,577		34,188	
office services clerk	168.00	4,828,608		5,175,434		5,289,101	
data entry operator ii	2.00	59,002		61,303		62,407	
obs-office clerk ii	1.00	30,814		31,865		32,441	
office clerk ii	55.00	1,509,746		•		1,639,121	
office processing clerk ii	3.00	84,068		87,382		89,401	
obs-shop clerk non typing	1.00	29,511		30,518		31,067	
office clerk i	10.50	236,620				245,601	
office clerk assistant	24.00	462,117				521,949	
TOTAL n00g0002*	1,960.42	68,835,954	1,960.42	74,510,374	1,960.42	76,151,196	
n00g0003 Child Welfare Services							
div dir ofc atty general	1.00	108,286	1.00	108,758	1.00	110,863	
prgm mgr senior ii	1.00	95,457	1.00	96,355	1.00	98,211	
prgm mgr iv	2.00	165,446	2.00	174,316	2.00	177,658	
prgm mgr iii	1.00	72,663	1.00	77,824	1.00	79,309	
administrator v	.00	0	1.00	50,893	1.00	52,842	
prgm mgr ii	22.00	1,207,063	22.00	1,481,260	22.00	1,513,115	
administrator iv	2.00	67,423	1.00	67,718	1.00	69,028	
prgm mgr i	11.00	603,553	11.00	714,167	11.00	728,874	
administrator iii	1.00	63,159	1.00	63,433	1.00	64,657	
social service admin iii	42.00	2,251,158	42.00	2,542,708	42.00	2,594,171	
social service admin ii	2.00	107,214	2.00	119,420	2.00	121,717	
social services attysupv	3.00	267,388	3.00	266,851	3.00	271,974	
social services atty iii	20.00	1,552,797	19.00	1,498,677	19.00	1,528,018	
obs-social services attorney s	1.00	81,250	1.00	80,823	1.00	82,368	
social services atty ii	.50	33,941	.50	36,428	.50	37,121	
obs-social services attorney i	1.00	76,170	1.00	75,770	1.00	77,212	
hum ser admin ii	2.00	107,829	2.00	124,512	2.00	126,912	

PERSONNEL DETAIL

Classification Title Positions Expenditure Positions Appropriation Positions Allowance Symbol n0000003 Child Welfare Services internal auditor super 1.00 64,377 1.00 64,657 1.00 65,905 administrator ii 2.00 51,786 2.00 97,618 0 43,585 hum ser admin i pgm plan eval 2.00 108,864 2.00 113,330 2.00 14,045,350 social work threngist find msvcs 7.00 346,624 8.00 146,692 1.00 42,026 1.00 43,585 administrator i 4.00 210,430 4.00 220,217 4.00 224,442 dp functional analyst ii 1.00 51,181 1.00 51,821 1.00 57,294 hum ser spec v aging 1.00 52,487 1.00 56,215 1.00 57,294 hum ser spec v nging eval 2.00 116,432 2.00 116,537 2.00 13,627,975 social worker ii fam svcs 330.05 14,067,725		FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
internal auditor super 1.00 64,377 1.00 64,657 1.00 65,905 administrator ii 2.00 51,786 2.00 95,042 2.00 97,618 computer info services spec sup 00 0 108,864 2.00 113,330 2.00 115,509 social work thrapist fam svcs 258.50 12,323,005 254.00 13,758,21 254.00 14,045,350 social work thrapist fam svcs 7.00 346,234 8.00 406,688 8.00 416,902 staff atty i attorney general .00 0 1.00 42,026 1.00 43,585 administrator i .00 51,181 1.00 51,612 1.00 52,600 hum ser spec v income maint .00 0 1.00 56,215 1.00 57,294 hum ser spec v income maint .00 2.00 146,32 .00 116,351 2.00 118,887 social worker if ma svcs 330.05 14,067,725 330.05 15,883,03 330.05 16,27	Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
internal auditor super 1.00 64,377 1.00 64,657 1.00 65,905 administrator ii 2.00 51,786 2.00 95,042 2.00 97,618 computer info services spec sup 00 0 108,864 2.00 113,330 2.00 115,509 social work thrapist fam svcs 258.50 12,323,005 254.00 13,758,21 254.00 14,045,350 social work thrapist fam svcs 7.00 346,234 8.00 406,688 8.00 416,902 staff atty i attorney general .00 0 1.00 42,026 1.00 43,585 administrator i .00 51,181 1.00 51,612 1.00 52,600 hum ser spec v income maint .00 0 1.00 56,215 1.00 57,294 hum ser spec v income maint .00 2.00 146,32 .00 116,351 2.00 118,887 social worker if ma svcs 330.05 14,067,725 330.05 15,883,03 330.05 16,27					•••••			
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management specialist iii1.0046,030.000.000obs-hum ser spec iii prgm ser.0001.0034,8701.0036,142admin officer i15.00612,85315.00644,34015.00657,658family services caseworker i69.002,260,26469.002,426,83369.002,511,978hum ser spec ii income maint9.00374,2119.00404,8019.00412,409hum ser spec ii pgm plan eval6.00198,2426.00239,8496.00244,873	• • • • •						•	
obs-hum ser spec iii prgm ser.0001.0034,8701.0036,142admin officer i15.00612,85315.00644,34015.00657,658family services caseworker i69.002,260,26469.002,426,83369.002,511,978hum ser spec ii income maint9.00374,2119.00404,8019.00412,409hum ser spec ii pgm plan eval6.00198,2426.00239,8496.00244,873			•		•		•	
admin officer i15.00612,85315.00644,34015.00657,658family services caseworker i69.002,260,26469.002,426,83369.002,511,978hum ser spec ii income maint9.00374,2119.00404,8019.00412,409hum ser spec ii pgm plan eval6.00198,2426.00239,8496.00244,873	- ,		-					
family services caseworker i69.002,260,26469.002,426,83369.002,511,978hum ser spec ii income maint9.00374,2119.00404,8019.00412,409hum ser spec ii pgm plan eval6.00198,2426.00239,8496.00244,873	• • •		-		•			
hum ser spec ii income maint9.00374,2119.00404,8019.00412,409hum ser spec ii pgm plan eval6.00198,2426.00239,8496.00244,873			•					
hum ser spec ii pgm plan eval 6.00 198,242 6.00 239,849 6.00 244,873	•							
ODS-DUM SER WORKER V 1.00 46.536 1.50 62.685 1.50 64.162								
							64,162	
obs-social work associate v 2.50 105,021 2.50 115,514 2.50 117,712					-			
admin spec iii 1.00 39,857 1.00 40,015 1.00 40,754								
admin spec iii 1.00 39,060 1.00 40,381 1.00 41,127	•							
family services caseworker trai 63.55 1,999,116 63.50 2,057,590 63.50 2,129,674	-		_					
family services caseworker trai .00 0 .05 1,542 .05 1,598								
hum ser spec i pgm plng eval .50 32,515 1.50 51,035 1.50 52,519	num ser spec i pgm plng eval	.50	32,515	1.50	51,035	1.50	52,519	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation		FY 2008 Allowance	Symbol
n00g0003 Child Welfare Services							
income maint spec iii	1.00	38,403		47,693		48,599	
obs-hum ser worker iv	1.00	35,667		37,539		38,228	
admin spec ii	1.00	33,546		36,258		36,921	
income maint spec ii	1.00	0		37,256		37,940	
obs-hum ser worker iii	1.00	38,140		37,940		38,638	
obs-social work associate iii	1.00	40,286		40,074		40,814	
administrative specialist i	2.00	34,435		65,674		67,351	
illustrator ii income maint spec i	1.00 3.00	33,956 0		34,086		34,707	
fire safety inspector i	.00	0		88,622 51,484		91,191	
agency hlth and safety spec ii	.00	0		51,484		53,298 53,298	
paralegal ii	2.00	73,526		77,215		79,274	
investigator iii human resourcs		34,575		61,723		63,320	
hum ser assoc iii	2.00	70,095		68,375		69,620	
hum ser assoc ii	119.00	3,062,800		3,466,540		3,536,654	
hum ser assoc i	10.00	232,562		269,239		277,477	
hum ser aide iii	16.00	372,732		394,861		403,870	
hum ser aide ii	3.50	74,411		92,352		94,479	
hum ser aide i	7.00	127,018		134,629		137,921	
management associate	4.00	152,938		174,157		178,115	
office manager	1.00	40,903		41,066		41,827	
fiscal accounts clerk superviso		116,706		116,444		118,586	
admin aide	7.00	237,346		265,436		270,913	
office supervisor	9.00	328,727		343,897	9.00	350,223	
fiscal accounts clerk, lead	1.00	35,847	1.00	35,985	1.00	36,644	
legal secretary	2.50	86,174	2.50	93,855	2,50	95,579	
office secy iii	23.00	749,451	23.00	824,615	23.00	841,006	
fiscal accounts clerk ii	10.00	285,041	10.00	309,139	10.00	316,745	
office secy ii	50.80	1,463,496	50.80	1,683,159	50.80	1,718,314	
office services clerk lead	4.00	141,061	4.00	140,974		143,547	
services specialist	2.00	65,757		65,687		66,878	
data entry operator lead	2.00	33,450		67,456		68,684	
office processing clerk lead	1.00	24,734		28,354		29,107	
office secy i	22.50	649,713		715,858		730,041	
office services clerk	23.00	665,069	23.00	706,456		721,043	
data entry operator ii	3.00	60,822	5.00	129,404	5.00	132,877	
office clerk ii	35.00	979,461	35.00	1,013,276	35.00	1,034,103	
office processing clerk ii	19.00	510,066	19.00	555,245	19.00	567,061	
office clerk assistant	1.00	19,567	1.00	20,710	1.00	21,416	
TOTAL n00g0003*	2,436.70	97,234,367	2,436.70	106,734,318	2,436.70	109,265,518	
TOTAL n00g00 **	4,397.12	166,070,321	4,397.12	181,244,692	4,397.12	185,416,714	

prgm mgr iv1.0072,8881.0076,2511.0077prgm mgr iii2.00134,0722.00138,9362.00144prgm mgr ii1.0060,6231.0065,0671.0066prgm mgr i1.0071,2621.0068,3661.0067social service admin iv1.0067,2491.0069,6891.0077social service admin iii10.00565,14110.00607,63410.00615social service admin iii3.00114,6933.00161,4463.00165hlth fac surveyor nurse ii1.0056,9941.0058,3051.0056social work supv fam svcs43.002,131,29843.002,383,45643.002,432comm hlth nurse ii4.00236,5174.00202,4184.00207hum ser spec v aging4.00214,8354.00220,7164.00224hum ser spec v prog plng eval10.00417,66610.00526,56010.00538	,918 ,705 ,624 ,323 ,689 ,039 ,842 ,302 ,638 ,427
n00g0004 Adult Servicesprgm mgr senior i1.0082,2971.0085,2821.0086prgm mgr iv1.0072,8881.0076,2511.0077prgm mgr iii2.00134,0722.00138,9362.00144prgm mgr iii1.0060,6231.0065,0671.0066prgm mgr ii1.0071,2621.0068,3661.0066social service admin iv1.0067,2491.0069,6891.0077social service admin iii10.00565,14110.00607,63410.00619social service admin iii3.00114,6933.00161,4463.00165hlth fac surveyor nurse ii1.0056,9941.0058,3051.0056social work supv fam svcs43.002,131,29843.002,383,45643.002,432comm hlth nurse ii4.00236,5174.00202,4184.00207hum ser spec v aging4.00214,8354.00220,7164.00224hum ser spec v prog plng eval10.00417,66610.00526,56010.00538	,705 ,624 ,323 ,689 ,039 ,842 ,302 ,638 ,427 ,909
n00g0004 Adult Servicesprgm mgr senior i1.0082,2971.0085,2821.0086prgm mgr iv1.0072,8881.0076,2511.0077prgm mgr iii2.00134,0722.00138,9362.00144prgm mgr iii1.0060,6231.0065,0671.0066prgm mgr ii1.0071,2621.0068,3661.0066social service admin iv1.0067,2491.0069,6891.0077social service admin iii10.00565,14110.00607,63410.00619social service admin iii3.00114,6933.00161,4463.00165hlth fac surveyor nurse ii1.0056,9941.0058,3051.0056social work supv fam svcs43.002,131,29843.002,383,45643.002,432comm hlth nurse ii4.00236,5174.00202,4184.00207hum ser spec v aging4.00214,8354.00220,7164.00224hum ser spec v prog plng eval10.00417,66610.00526,56010.00538	,705 ,624 ,323 ,689 ,039 ,842 ,302 ,638 ,427 ,909
n00g0004 Adult Servicesprgm mgr senior i1.0082,2971.0085,2821.0086prgm mgr iv1.0072,8881.0076,2511.0077prgm mgr iii2.00134,0722.00138,9362.00144prgm mgr iii1.0060,6231.0065,0671.0066prgm mgr ii1.0071,2621.0068,3661.0066social service admin iv1.0067,2491.0069,6891.0077social service admin iii10.00565,14110.00607,63410.00619social service admin iii3.00114,6933.00161,4463.00165hlth fac surveyor nurse ii1.0056,9941.0058,3051.0056social work supv fam svcs43.002,131,29843.002,383,45643.002,432comm hlth nurse ii4.00236,5174.00202,4184.00207hum ser spec v aging4.00214,8354.00220,7164.00224hum ser spec v prog plng eval10.00417,66610.00526,56010.00538	,705 ,624 ,323 ,689 ,039 ,842 ,302 ,638 ,427 ,909
prgm mgr iv1.0072,8881.0076,2511.0077prgm mgr iii2.00134,0722.00138,9362.00144prgm mgr ii1.0060,6231.0065,0671.0066prgm mgr i1.0071,2621.0068,3661.0067social service admin iv1.0067,2491.0069,6891.0077social service admin iii10.00565,14110.00607,63410.00615social service admin iii3.00114,6933.00161,4463.00165hlth fac surveyor nurse ii1.0056,9941.0058,3051.00565social work supv fam svcs43.002,131,29843.002,383,45643.002,432comm hlth nurse ii4.00214,8354.00202,7164.00224hum ser spec v aging4.00214,8354.00526,56010.00538	,705 ,624 ,323 ,689 ,039 ,842 ,302 ,638 ,427 ,909
prgm mgr iv1.0072,8881.0076,2511.0077prgm mgr iii2.00134,0722.00138,9362.00144prgm mgr ii1.0060,6231.0065,0671.0066prgm mgr i1.0071,2621.0068,3661.0067social service admin iv1.0067,2491.0069,6891.0074social service admin iii10.00565,14110.00607,63410.00615social service admin iii3.00114,6933.00161,4463.00165hlth fac surveyor nurse ii1.0056,9941.0058,3051.0056social work supv fam svcs43.002,131,29843.002,383,45643.002,432comm hlth nurse ii4.00214,8354.00202,7164.00224hum ser spec v gging4.00214,8354.00526,56010.00538	,705 ,624 ,323 ,689 ,039 ,842 ,302 ,638 ,427 ,909
prgm mgr iii2.00134,0722.00138,9362.00144prgm mgr ii1.0060,6231.0065,0671.0066prgm mgr i1.0071,2621.0068,3661.0067social service admin iv1.0067,2491.0069,6891.0077social service admin iii10.00565,14110.00607,63410.00615social service admin iii3.00114,6933.00161,4463.00165hlth fac surveyor nurse ii1.0056,9941.0058,3051.0067computer network spec ii1.0056,9941.0058,3051.0059social work supv fam svcs43.002,131,29843.002,383,45643.002,432comm hlth nurse ii4.00214,8354.00220,7164.00224hum ser spec v gging4.00417,66610.00526,56010.00538	,624 ,323 ,689 ,039 ,842 ,302 ,638 ,427 ,909
prgm mgr i1.0071,2621.0068,3661.0066social service admin iv1.0067,2491.0069,6891.0077social service admin iii10.00565,14110.00607,63410.00619social service admin ii3.00114,6933.00161,4463.00165hlth fac surveyor nurse ii1.0058,3561.0060,4731.0067computer network spec ii1.0056,9941.0058,3051.0059social work supv fam svcs43.002,131,29843.002,383,45643.002,432comm hlth nurse ii4.00236,5174.00202,4184.00207hum ser spec v aging4.00214,8354.00220,7164.00536hum ser spec v prog plng eval10.00417,66610.00526,56010.00536	,689 ,039 ,842 ,302 ,638 ,427 ,909
prgm mgr i1.0071,2621.0068,3661.0066social service admin iv1.0067,2491.0069,6891.0077social service admin iii10.00565,14110.00607,63410.00619social service admin ii3.00114,6933.00161,4463.00165hlth fac surveyor nurse ii1.0058,3561.0060,4731.0067computer network spec ii1.0056,9941.0058,3051.0057social work supv fam svcs43.002,131,29843.002,883,45643.002,432comm hlth nurse ii4.00236,5174.00202,4184.00207hum ser spec v aging4.00214,8354.00220,7164.00536hum ser spec v prog plng eval10.00417,66610.00526,56010.00536	,689 ,039 ,842 ,302 ,638 ,427 ,909
social service admin iii10.00565,14110.00607,63410.00619social service admin ii3.00114,6933.00161,4463.00165hlth fac surveyor nurse ii1.0058,3561.0060,4731.0067computer network spec ii1.0056,9941.0058,3051.0059social work supv fam svcs43.002,131,29843.002,883,45643.002,432comm hlth nurse ii4.00236,5174.00202,4184.00207hum ser spec v aging4.00214,8354.00220,7164.00224hum ser spec v prog plng eval10.00417,66610.00526,56010.00538	,842 ,302 ,638 ,427 ,909
social service admin iii10.00565,14110.00607,63410.00619social service admin ii3.00114,6933.00161,4463.00165hlth fac surveyor nurse ii1.0058,3561.0060,4731.0067computer network spec ii1.0056,9941.0058,3051.0055social work supv fam svcs43.002,131,29843.002,383,45643.002,432comm hlth nurse ii4.00236,5174.00202,4184.00207hum ser spec v aging4.00214,8354.00220,7164.00224hum ser spec v prog plng eval10.00417,66610.00526,56010.00538	,302 ,638 ,427 ,909
hlth fac surveyor nurse ii1.0058,3561.0060,4731.0067computer network spec ii1.0056,9941.0058,3051.0059social work supv fam svcs43.002,131,29843.002,383,45643.002,432comm hlth nurse ii4.00236,5174.00202,4184.00207hum ser spec v aging4.00214,8354.00220,7164.00224hum ser spec v prog plng eval10.00417,66610.00526,56010.00538	,638 ,427 ,909
computer network specii1.0056,9941.0058,3051.0059social work supv fam svcs43.002,131,29843.002,383,45643.002,432comm hlth nurse ii4.00236,5174.00202,4184.00207hum ser spec v aging4.00214,8354.00220,7164.00224hum ser spec v prog plng eval10.00417,66610.00526,56010.00538	,427 ,909
computer network spec ii1.0056,9941.0058,3051.0059social work supv fam svcs43.002,131,29843.002,383,45643.002,432comm hlth nurse ii4.00236,5174.00202,4184.00207hum ser spec v aging4.00214,8354.00220,7164.00224hum ser spec v prog plng eval10.00417,66610.00526,56010.00538	,909
social work supv fam svcs43.002,131,29843.002,383,45643.002,432comm hlth nurse ii4.00236,5174.00202,4184.00207hum ser spec v aging4.00214,8354.00220,7164.00224hum ser spec v prog plng eval10.00417,66610.00526,56010.00538	,909
commhlthnurseii4.00236,5174.00202,4184.00207hum ser spec v aging4.00214,8354.00220,7164.00224hum ser spec v prog plng eval10.00417,66610.00526,56010.00538	
hum ser spec v aging4.00214,8354.00220,7164.00224hum ser spec v prog plng eval10.00417,66610.00526,56010.00538	•
hum ser spec v prog plng eval 10.00 417,666 10.00 526,560 10.00 538	,952
	,066
social worker ii fam svcs 74.00 3,146,840 72.50 3,585,805 72.50 3,667	
family services caseworker iii 66.00 3,085,102 66.00 3,226,903 66.00 3,290	,203
	, 186
	, 185
	,147
social worker i fam svcs 9.00 196,790 9.00 357,512 9.00 369	,459
	,721
family services caseworker ii 57.50 2,272,621 57.00 2,445,147 57.00 2,502	,260
	,541
admin officer i 2.00 38,552 2.00 72,739 2.00 74	,665
comm volunteer coordnatr .00 0 1.00 32,788 1.00 33	,977
family services caseworker i 5.00 97,542 5.00 168,818 5.00 174	,958
	,928
obs-social work associate v 2.00 88,516 2.00 92,155 2.00 93	,905
	,276
family services caseworker trai 5.00 170,611 5.00 167,389 5.00 173	,132
hum ser spec i aging 1.00 40,581 1.00 38,932 1.00 39	,648
admin spec ii 1.00 49,471 .00 0 .00	0
obs-admin spec i 2.00 68,871 2.00 71,683 2.00 72	,994
hum ser associii 8.00 256,537 8.00 269,951 8.00 274	,863
	,028
hum ser associi 78.00 2,180,040 78.00 2,339,552 78.00 2,385	
	,072
hum ser aide iii 59.00 1,254,822 59.00 1,504,753 59.00 1,537	
	,8 40
	,589
	,066
	,861
	,020
	,336

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation		FY 2008 Allowance	Symbol
						· · · · • • • • • · · · · · · · · · · ·	
n00g00 Local Department Operati	ions						
n00g0004 Adult Services				75.454		70 (7)	
fiscal accounts clerk ii	1.00	30,657		32,056		32,636	
office secy ii	10.00	312,478		341,217		347,882	
office services clerk lead	3.00	98,234		102,103		103,958	
office secy i	1.00	30,830		33,577		34,188	
office services clerk	2.00	28,600		32,393		32,979	
office services clerk	.00	0		27,857		28,850	
office clerk ii	8.00	242,210		224,175		229,851	
office processing clerk ii	4.00	113,715	4.00	121,511	4.00	123,695	
TOTAL n00g0004*	525.50	19,306,889	525.50	21,527,381	525.50	21,999,749	
n00g0005 General Administration							
prgm mgr senior iii	1.00	111,392	1.00	111,031	1.00	113,178	
prgm mgr senior ii	22.00	1,807,737	22.00	1,957,289	22.00	1,996,178	
dir soc servs local dept iii	.00	0	1.00	85,421	1.00	87,060	
prgm mgr iv	2.00	158,907	2.00	161,580	2.00	164,671	
administrator vi	1.00	76,615	1.00	77,096	1.00	78,567	
dp asst director ii	1.00	79,567		80,066		81,596	
administrator v	3.00	216,281		219,604	3.00	223,784	
prgm mgr ii	2.00	142,748		144,587	2.00	147,347	
police chief ii	1.00	64,964	1.00	64,754		66,001	
administrator iv	15.00	884,646		922,563		940,894	
administrator iii	5.00	270,955		281,487		287,391	
social services atty iii	1.00	88,678		90,434		92,171	
accountant manager iii	1.00	79,562	1.00	80,066		81,596	
accountant manager ii	1.00	69,138		69,581		70,927	
hum ser admin iv	1.00	,202		73,660		75,062	
computer network spec supr	4.00	254,210		249,721	4.00	254,539	
fiscal services chief ii	1.00	64,730		68,366		69,689	
computer network spec lead	2.00	137,714		127,472		129,931	
dp programmer analyst lead/adva	a 1.00	63,390		65,274		66,535	
fiscal services chief i	13.00	736,895		769,258		786,033	
hum ser admin ii	3.00	182,371		181,781		185,285	
internal auditor super	1.00	64,247		64,657		65,905	
personnel administrator ii	.00	. 0		44,754		46,432	
accountant supervisor i	1.00	62,530		62,328		63,529	
administrator ii	2.00	115,962		116,119	2.00	118,351	
administrator ii	1.00	63,735		63,529		64,755	
agency budget specialist supv	1.00	56,843		99,230		101,890	
agency grants specialist super	1.00	50,673		53,519		54,546	
agency procurement specialist	2.00	51,975		96,059		98,655	
computer info services spec sup		84,241		82,343	1.50	83,923	
computer network spec ii	15.00	736,278		783,873		803,144	
dp programmer analyst ii	1.00	45,352		45,205	1.00	46,911	

PERSONNEL DETAIL

	FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
n00g0005 General Administration							
fiscal services officer ii	2.00	119,994	2.00	122,885	2.00	125,257	
hum ser admin i pgm plan eval	1.00	61,346		61,147		62,328	
personnel administrator i	1.00	60,188		59,993		61,147	
, administrator i	2.00	103,056				108,967	
computer network spec i	3.00	140,776		140,554		144,960	
fiscal services officer i	1.00	48,603		51,123		52,101	
hum ser spec v prog plng eval	1.00	56,398		56,215		57,294	
personnel officer iii	2.00	102,012		105,439		107,458	
social worker ii fam svcs	1.00	42,595		52,101		53,099	
accountant ii	10.00	452,711		469,381		479,806	
admin officer iii	10.00	267,054		428,772		439,935	
agency budget specialist ii	1.00	52,851		52,680		53,689	
agency grants specialist ii	1.00	39,146				43,674	
agency procurement specialist	3.00	140,877		•		147,593	
computer info services spec ii	12.50	537,487		-		594,378	
family services caseworker iii	1.00	42,611		52,186		53,185	
financial compliance auditor ii		38,583		76,261		•	Abolish
hum ser spec iv prog plng eval	1.00	46,297		46,587		40,007	ADULTSI
personnel officer ii	11.00	489,369		542,441		552,792	
accountant i	.00	409,309		69,740		72,284	
admin officer ii	8.00	324,931					
family services caseworker ii	3.00	132,946		•		369,475	
management specialist iii	.00	132,948		•		135,865	
personnel officer i	6.00			•		46,657	
admin officer i	.00	288,769 0	1.00	289,863 40,688		295,397	
computer info services spec i	2.00	83,599		•		41,443	
emp training spec i	.00	0		85,815		87,420	
				32,788		33,977	
hum ser spec ii pgm plan eval	1.00 1.00	43,133	1.00	42,993		43,790	
income maint spec iv		47,514	1.00	46,291		47,173	
obs-hum ser worker v	1.00	20,192		48,988		49,923	
obs-personnel specialist iii	5.00	117,747		154,803		158,875	
personnel specialist	2.00	89,145		93,093		94,852	
admin spec iii	9.00	352,661		365,195		372,269	
family services caseworker trai		42,803		42,664		43,456	
obs personnel specialist ii	1.00	42,024	1.00	42,276	1.00	43,060	
obs-pub affairs specialist iii	1.00	31,843	1.00	33,712	1.00	34,939	
admin spec ii	2.00	58,269	2.00	70,022	2.00	71,907	
income maint spec ii	5.00	192,930	4.00	137,155	4.00	140,554	
income maint spec i	.00	0	1.00	27,815	1.00	28,805	
obs-admin spec i	1.00	37,776	1.00	37,654	1.00	38,345	
obs-hum ser worker i	1.00	38,320	1.00	34,756	1.00	35,390	
computer user support spec ii	2.00	71,366	2.00	79,334	2.00	80,798	
services supervisor iii	1.00	43,791	1.00	43,060	1.00	43,861	
services supervisor ii	1.00	40,389	1.00	39,712	1.00	40,444	
agency buyer i	2.00	83,080	2.00	73,985	2.00	75,342	

	FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
						•••••	
n00g0005 General Administration							
computer user support spec i	1.00	32,220	1.00	33,177	1.00	33,778	
building security officer ii	2.00	60,164		60,233		61,316	
fiscal accounts technician supv		205,800		213,132		217,092	
personnel associate iii	2.00	84,048		84,552		86,120	
fiscal accounts technician ii	13.00	428,159		465,913		-	
obs-contract services asst ii	1.00	35,275		37,598		476,750	
personnel associate ii	12.00	375,502		•		38,289	
•		•		421,721		•	Abolish
agency procurement associate i fiscal accounts technician i	5.00 6.50	162,490 208,596		173,903		177,587	
personnel associate i	15.00	-		225,058		230,556	
obs-fiscal associate i		491,736		523,441		535,419	
	1.00	33,753		34,756		35,390	
personnel clerk	6.00	189,528		192,803		196,793	
fiscal accounts clerk manager	3.00	143,980		143,583		146,324	
management associate	12.00	407,725		496,365		505,697	
office manager	3.00	43,133		108,569		111,744	
fiscal accounts clerk superviso		577,154		654,096		668,447	
admin aide	14.00	440,709		480,250		490,137	
office supervisor	8.00	256,207		282,493		288,714	
warehouse supervisor	1.00	38,063		38,289		38,994	
fiscal accounts clerk, lead	6.00	128,169		198,336		202,908	
office secy iii	5.00	187,120		189,313		192,792	
fiscal accounts clerk ii	44.50	1,311,880		1,442,214		1,448,054	
office secy ii	16.00	458,260		510,665		523,326	
office services clerk lead	4.00	136,458		137,225		139,723	
services specialist	8.00	264,636		273,426		279,200	
data entry operator lead	1.00	33,989	.00	0	.00	0	
office services clerk	23.00	623,687		631,495		643,828	
data entry operator ii	9.00	191,876		237,846	7.00	219,241	Abolish
fiscal accounts clerk i	1.00	23,559	1.00	24,917	1.00	25,791	
office clerk ii	29.00	809,595	29.00	863,107	29.00	881,104	
office processing clerk ii	2.00	31,968	2.00	55,024	2.00	56,399	
supply officer ii	2.00	57,108	2.00	56,525	2.00	57,532	
data entry operator i	.00	0	1.00	21,575	1.00	22,316	
office clerk i	1.00	30,617	1.00	30,518	1.00	31,067	
telephone operator ii	2.00	46,646	2.00	50,450	2.00	51,745	
maint chief iii non lic	1.00	37,661	1.00	37,539	1.00	38,228	
maint mechanic	2.00	59,703	2.00	59,756	2.00	60,829	
building services supervisor	1.00	35,680	1.00	35,564	1.00	36,863	
building services worker ii	8.00	205,223	8.00	203,786	8.00	208,111	
motor vehicle oper ii	2.00	50,158	2.00	49,995	2.00	51,247	
stock clerk ii	3.00	78,506	3.00	83,206	3.00	84,686	
TOTAL n00g0005*	528.00	20,937,461	528.00	22,921,093	524.00	23,292,595	

Classification Title	FY 2006 Positions	FY 2006 Expenditure	FY 2007 Positions	FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
n00g0006 Local Child Support Enfo	orcement Adm	inistration					
prgm mgr iii	4.00	315,591	4.00	328,578	4.00	334,853	
prgm mgr i	1.00	63,090	1.00	67,069	1.00	68,366	
administrator iii	1.00	61,495	1.00	64,039	1.00	65,274	
social services attysupv	5.00	409,309		424,939			
social services atty iii	14.75	1,092,811	14.75	1,195,916	14.75	1,219,945	
social services atty ii	3.00	192,173		226,758		232,720	
hum ser admin iv	1.00	75,997		78,684		80,185	
hum ser admin iii	1.00	70,884		74,470		75,884	
fiscal services chief i	1.00	65,030		69,800		71,145	
hum ser admin ii	10.00	548,106		580,864		592,035	
hum ser admin ii	1.00	55,242		56,034		57,112	
administrator ii	2.00	99,894		105,590		107,613	
computer network spec ii	1.00	46,796		49,631		51,044	
hum ser admin i support enfrcm	5.00	295,928		303,120		309,805	
administrator i	3.00	115,229		162,559		166,383	
hum ser spec v support enfrcmt	8.00	390,555		412,328		421,055	
social worker ii fam svcs	1.00	37,696		44,846		46,532	
accountant ii	2.00	79,335		82,720		85,785	
admin officer iii	5.00	238,811		247,413		252,885	
admin officer iii	1.00	45,158		47,027		47,922	
child support specialist superv		2,102,829		2,275,931			Nou
child support specialist superv		89,806				2,359,970	New
hum ser spec iv support enfrcmt				92,734		94,502	
admin officer ii	2.00	350,900		402,894		411,242	
		103,622		103,669		105,653	
hum ser spec iii support enfrom		359,119		370,593		377,694	
admin officer i	2.00	82,156		46,291		47,173	
child support specialist, lead	34.00	1,348,429		1,453,275		1,549,178	New
child support specialist, lead	1.00	39,796		41,827		42,602	
hum ser spec ii support enfrcmt		361,702		378,234		386,056	
admin spec iii	5.50	248,987		237,399		241,832	
child support specialist ii	198.10	7,387,981		7,796,828		9,046,715	New
child support specialist ii	17.40	619,705		644,185		658,386	
hum ser spec i support enfrcmt	2.00	64,554		68,626		71,128	
admin spec ii	7.00	279,766		284,366		289,626	
child support specialist i	26.00	856,371	26.50	900,042	26.50	925,054	
child support specialist i	5.50	155,960	5.50	164,583	5.50	170,493	
income maint spec ii	1.00	40,525	1.00	38,994	1.00	39,712	
administrative specialist i	1.00	32,352	1.00	34,393	1.00	35,020	
child support specialist traine		611,659	20.00	685,383	20.00	701,436	
child support specialist traine		220,418	8.00	232,182	8.00	239,879	
income maint spec i	.00	0	1.00	34,086	1.00	34,707	
obs-admin spec i	3.00	108,404	3.00	110,648	3.00	112,675	
absent parent locator unit supv		40,107	1.00	40,074	1.00	40,814	
obs-support enforcement agent i	1.00	37,685	1.00	37,654	1.00	38,345	
absent parent locator iii	2.00	70,838	2.00	70,780	2.00	72,076	

	FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008	a
Classification Title	Positions	Expenditure	POSITIONS	Appropriation	POSITIONS	Allowance	Symbol
n00g0006 Local Child Support Enfo							
obs-support enforcement agent i		62,757		50,958		51,886	
fiscal accounts technician supv		37,518		39,951		40 ,688	
fiscal accounts technician ii	10.00	323,029		360,041		367,416	
personnel associate ii	1.00	35,228		35,607		36,258	
fiscal accounts technician i	1.00	31,814	1.00	33,778	1.00	34,393	
investigator iii human resourcs	1.00	35,112		36,976	1.00	37,654	
support enforcement aide ii	1.00	28,979	1.00	30,518	1.00	31,067	
management associate	1.00	47,858	1.00	50,877	1.00	51,849	
fiscal accounts clerk superviso	9.00	343,861	9.00	355,771	9.00	362,334	
admin aide	3.00	116,519	3.00	122,722	3.00	124,992	
office supervisor	1.00	38,670	1.00	38,994	1.00	39,712	
fiscal accounts clerk, lead	7.00	237,096	7.00	246,649	7.00	251,154	
legal secretary	3.00	96,264	3.00	105,966	3.00	108,467	
legal secretary	1.00	28,355	1.00	28,300	1.00	29,309	
office secy iii	2.00	78,105	2.00	79,668	2.00	81,136	
office secy iii	1.00	31,859	1.00	33,478	1.00	34,086	
fiscal accounts clerk ii	40.00	1,255,506	41.00	1,343,306	41.00	1,370,547	
fiscal accounts clerk ii	7.00	180,425		186,666		190,503	
office secy ii	2.00	63,343		68,587		69,836	
office services clerk lead	1.00	37,923		39,466		40,192	
office processing clerk lead	1.00	32,710		32,683		33,274	
office secy i	1.00	31,280		. 0		. 0	
office services clerk	17.00	524,383		536,345		547,383	
office services clerk	3.00	86,395		56,080		57,519	
fiscal accounts clerk i	.50	11,139		11,634		12,038	
office clerk ii	8.00	233,809		233,625		238,642	
office processing clerk ii	.50	31,392		16,221		16,514	
office clerk i	1.00	30,003		30,249		30,793	
						·····	
TOTAL n00g0006*	606.75	24,004,133	606.75	25,373,172	644.75	27,101,235	
n00g0010 Work Opportunities							
hum ser spec iv	.00	0	24.00	890,280	24.00	922,992	
TOTAL n00g0010*	.00	0	24.00	890,280	24.00	922,992	
TOTAL n00g00 **	1,660.25	64,248,483		70,711,926		73,316,571	
, ,	t Administr	ation					
n00h00 Child Support Enforcemen n00h0008 Support Enforcement-State							
exec dir child supp enforc admn		0	1.00	82,814	1.00	82,814	
admin prog mgr iv	.00	0	1.00	57,948	1.00	60,177	
prgm mgr iv	2.00	137,609	2.00	144,809	2.00	147,564	
prgm mgr ii	1.00	37,252	1.00	80,185	1.00	81,715	
social services atty iii	.80	70,541	.80	73,035	.80	74,438	
accountant manager iii	1.00	74,517		80,823	1.00	82,368	
Lessantante manager fitt		191211		00,025		02,000	

	FY 2006	FY 2006	FY 2007	FY 2007	FY 2008	FY 2008
Classification Title	Positions			Appropriation	Positions	Allowance Symbol
n00h00 Child Support Enforcemen	t Administra	ation				
n00h0008 Support Enforcement-Stat	e					
accountant manager ii	1.00	73,442	1.00	66,323	1.00	67,606
hum ser admin iii	1.00	39,293	1.00	62,730	1.00	63,940
dp functional analyst superviso	2.00	116,105	2.00	119,345	2.00	121,643
hum ser admin ii	7.00	317,476	7.00	441,861	7.00	450,385
hum ser admin ii	1.00	70,912	1.00	64,657	1.00	65,905
internal auditor super	1.00	66,966	1.00	60,473	1.00	61,638
accountant supervisor i	1.00	38,932	1.00	49,631	1.00	51,044
administrator ii	1.00	50,291	1.00	54,546	1.00	55,593
agency procurement specialist s	1.00	36,282	2.00	101,453	2.00	104,155
computer info services spec sup	1.00	77,255	1.00	59,427	1.00	60,570
obs-fiscal administrator i	1.00	37,527	1.00	61,147	1.00	62,328
administrator i	5.70	224,384	4.70	261,546	4.70	266,565
dp functional analyst ii	5.00	273,731	5.00	258,715	5.00	264,500
hum ser spec v support enfrcmt	14.00	580,603	13.00	664,374		678,584
internal auditor ii	3.00	79,688	3.00	130,568	3.00	134,470
accountant ii	2.00	30,987		52,186	1.00	53,185
admin officer iii	1.00	43,358	1.00	47,027		47,922
agency procurement specialist i	2.00	71,930	1.00	46,587		47,475
dp functional analyst i	1.00	61,724	1.00	47,027		47,922
hum ser spec iv income maint	1.00	55,055	1.00	57,929		59,041
hum ser spec iv prog plng eval	1.50	19,522	1.50	61,514	1.50	63,343
hum ser spec iv support enfrcmt	8.00	356,166	7.00	336,196		342,599
admin officer ii	2.00	92,180	2.00	85,083		86,665
dp functional analyst trainee	2.00	73,903	2.00	92,890		94,658
emp training spec ii	3.00	69,938	3.00	123,169	3.00	126,092
hum ser spec iii support enfrcm	4.00	237,009	4.00	185,703		189,219
management specialist iii	1.00	38,736	1.00	48,917	1.00	49,851
admin officer i	3.00	71,614	2.00	85,341	2.00	86,930
computer info services spec i	1.00	59,636	1.00	45,436	1.00	46,291
hum ser spec ii support enfrcmt	2.00	50,313	1.00	45,436	1.00	46,291
obs-personnel specialist iii	1.00	47,608	1.00	42,993	1.00	43,790
admin spec iii	2.00	95,637		78,947		80,402
admin spec ii	3.50	114,043	3.50	131,607		134,026
administrative specialist i	1.00	26,050	1.00	32,882	1.00	33,478
obs-admin spec i	.00	0	1.00	27,329	1.00	28,300
obs-support enforcement supr ii	.00	0	1.00	32,788	1.00	33,977
absent parent locator iii	.00	0	1.00	25,742	1.00	26,649
fiscal accounts technician supv	1.00	27,885	1.00	45,436	1.00	46,291
exec assoc i	1.00	53,656	1.00	48,455	1.00	49,379
admin aide	.00	0	1.00	29,026	1.00	30,066
office secy iii	1.00	20,361	1.00	33,478	1.00	34,086
office clerk ii	1.00	30,284	1.00	31,865	1.00	32,441
TOTAL n00h0008*	96.50	4,150,401	96.50	4,897,399	96.50	4,998,371
TOTAL n00h00 **	96.50	4,150,401	96.50	4,897,399	96.50	4,998,371
		.,,		.,,.,.,,		

n00:000 Family Investment Administration n00:0004 Director's Office exec vi 1.00 112,628 1.00 106,752 1.00 105,775 prgm mgr iv 2.00 155,795 2.00 163,191 163,191 addinistrator v 1.00 97,288 1.00 75,660 1.00 75,764 modinistrator v 1.00 64,028 1.00 67,562 2.00 137,079 hum ser admin iii 2.00 106,255 2.00 107,675 3.00 64,033,789 hum ser admin iii 2.00 106,257 2.00 107,755 3.00 161,472 agency budget specialist sup 1.00 57,774 0.00 0 0 0 of functional analyst superviso 6.00 154,699 6.00 322,434 6.00 331,789 hum ser admin ii mome maint 1.00 57,737 1.00 59,993 1.00 61,147 computer network speci ii 1.00 47,747 0.0 0 0 0 dum strator i 4.00 126,726 4.00 217,285 <th>Classification Title</th> <th>FY 2006 Positions</th> <th>FY 2006 Expenditure</th> <th></th> <th>FY 2007 Appropriation</th> <th>FY 2008 Positions</th> <th>FY 2008 Allowance</th> <th>Symbol</th>	Classification Title	FY 2006 Positions	FY 2006 Expenditure		FY 2007 Appropriation	FY 2008 Positions	FY 2008 Allowance	Symbol
n0010004 Director's Office exec vi 1.00 112,628 1.00 106,752 1.00 105,752 prgm mgr iv 2.00 156,795 2.00 172,464 2.00 175,774 prgm mgr ii 2.00 152,042 2.00 160,152 2.00 163,191 administrator v 1.00 9,258 1.00 74,660 1.00 49,550 hum ser admin ii 1.00 64,028 1.00 63,328 1.00 64,551 data base spec ii 2.00 106,255 2.00 103,7407 hum ser admin ii 2.00 106,752 1.00 64,551 data base spec ii 2.00 106,255 2.00 102,763 3.00 121,969 hum ser admin ii 2.00 120,677 3.00 121,979 1.00 61,147 agency budget specialist supv 1.00 55,371 1.00 97,993 1.00 61,147 agency budget specialist supv 1.00 45,726 4.00 214,816 4.00								
exec vi 1.00 112,628 1.00 106,752 1.00 106,752 prgm mgr ii 2.00 156,795 2.00 167,762 2.00 163,191 administrator v 1.00 93,258 1.00 47,709 1.00 47,709 hum ser admin iii 2.00 163,099 2.00 154,609 2.00 137,407 hum ser admin iii 2.00 106,255 2.00 105,763 2.00 188,675 data base specii 2.00 106,255 2.00 107,763 2.00 188,675 dp functional analyst superviso 6.00 154,699 6.00 323,434 6.00 331,789 hum ser admin ii 2.00 120,471 3.00 178,755 3.00 161,147 agency budget specialist supv 1.00 47,77 0 0 0 0 1.04 dp functional analyst lead 4.00 220,149 4.00 214,816 4.00 219,696 hum ser admin i income maint 3.00	•	stration						
prgm mgr iv 2.00 156,795 2.00 172,464 2.00 175,774 prgm mgr iii 2.00 152,042 2.00 160,152 2.00 163,191 administrator v 1.00 0 1.00 47,709 1.00 49,530 hum ser admin iii 1.00 64,028 1.00 63,328 1.00 64,551 data base spec ii 2.00 135,099 2.00 135,434 6.00 331,789 hum ser admin ii 2.00 120,871 3.00 178,755 3.00 161,147 administrator i 2.00 155,774 1.00 59,993 1.00 61,147 agency budget specialist sup 1.00 53,713 1.00 59,993 1.00 61,147 agency budget specialist sup 1.00 55,773 1.00 59,993 1.00 61,147 agency budget specialist sup 1.00 47,774 0 0 0 0 0 0 0 160,147 2200 176,089 </td <td></td> <td>1.00</td> <td>112,628</td> <td>1.00</td> <td>106.752</td> <td>1.00</td> <td>106.752</td> <td></td>		1.00	112,628	1.00	106.752	1.00	106.752	
prgm mpr iii 2.00 152.042 2.00 160.152 2.00 163.191 administrator v 1.00 93.258 1.00 73.660 1.00 47,709 1.00 49,530 hum ser admin iii 2.00 135,099 2.00 134,800 2.00 137,407 hum ser admin iii 2.00 106,255 2.00 105,763 2.00 108,675 dtructional analyst superviso 6.00 154,699 6.00 323,434 6.00 331,789 hum ser admin ii 2.00 120,871 3.00 178,755 3.00 161,147 agency budget specialist supv 1.00 53,371 1.00 59,993 1.00 61,147 agency budget specialist supv 1.00 47,747 .00 0 0 0 0 10 dp functional analyst lead 4.00 120,407 2.00 117,366 3.00 174,659 hum ser admin i income maint 8.00 312,887 8.00 440,590 244,80 <tr< td=""><td></td><td></td><td></td><td></td><td>•</td><td></td><td></td><td></td></tr<>					•			
administrator v 1.00 93,258 1.00 77,660 1.00 75,662 administrator iv .00 0 1.00 47,709 1.00 49,530 hum ser admin iii 2.00 135,099 2.00 137,407 hum ser admin iii 2.00 106,255 2.00 105,763 2.00 108,675 dp functional analyst superviso 6.00 154,699 6.00 323,434 6.00 331,789 hum ser admin ii 2.00 120,871 3.00 178,755 3.00 61,147 administrator ii 1.00 53,731 1.00 59,993 1.00 61,147 agency budget specialist supv 1.00 77,726 0 0 0 0 hum ser admin i income maint 3.00 155,848 3.00 171,366 3.00 174,659 hum ser admin i pap plan eval 2.00 122,497 2.00 122,294 2.00 122,294 administrator i 4.00 312,887 8.00 405,372 6.00 242,278 hum ser admin i pap plan eval 2.00	•		-		•			
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