## HEALTH, HOSPITALS AND MENTAL HYGIENE

## Department of Health and Mental Hygiene

Office of the Secretary **Regulatory Services Deputy Secretary for Public Health Services Community Health Administration** Family Health Administration **AIDS Administration** Office of the Chief Medical Examiner **Office of Preparedness and Response Chronic Disease Services** Laboratories Administration Deputy Secretary for Behavioral Health and Disabilities Alcohol and Drug Abuse Administration **Mental Hygiene Administration Developmental Disabilities Administration Medical Care Programs Administration Health Regulatory Commissions** 

### MISSION

The mission of the Department of Health and Mental Hygiene is to protect, promote and improve the health and well-being of all Maryland citizens in a fiscally responsible way.

#### VISION

The Department of Health and Mental Hygiene: Leading the Way to a Healthy Maryland in the New Millennium.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

## GOAL 1. To improve the health status of Marylanders and their families by assuring the provision of quality primary, preventive and specialty care services.

	Actual data			Estimate	
Performance Measures	2005	2006	2007	2008	Target
Infant mortality rate per 1,000 births	7.3	7.9	8.0	6.5	5.3 in 2010
Infant mortality rate for African-Americans per 1,000 births	12.7	12.7	14	10.1	8.0 in 2010
Percent of pregnant women receiving prenatal care in first trimester	81.3%	80.4%	79.5%	85.1%	90.0% in 2010
Teen birth rate, ages 15-19 per 1,000 population	31.8	33.6	34.4	29.4	25.8 in 2010
Number of children < 6 years of age with elevated blood lead levels					
(> 10 ug/dl)	1,331	1,274	892	541	230 in 2010

#### GOAL 2. To promote healthy behaviors, prevent infectious diseases, and ensure accurate public health surveillance.

Actual data					
Performance Measures	2005	2006	2007	2008	Target
Number of reported cases of vaccine-preventable communicable					
diseases	468	374	318	418	395 in 2009
Primary/secondary syphilis rate per 100,000 population	5.6	5.4	6.1	5.5	5.2 in 2009
Percent of 2 year-olds with up-to-date immunizations	79%	78%	91%	80%	80% in 2009

## GOAL 3. To reduce the proportion of Maryland residents currently engaged in tobacco-related risk behaviors detrimental to their health and the health of others.

	Actual data			Estimate	
Performance Measures	2000	2002	2006	2008	Target
Percentage of adults currently smoking cigarettes	17.5%	15.4%	13.8%	13.0%	12.8% in 2010
Percentage of under-age high school students currently smoking					
cigarettes	23.0%	17.6%	14.7%	13.5%	12.1% in 2010
Percentage of under-age middle school students currently smoking					
cigarettes	7.3%	5.0%	3.7%	3.0%	2.9% in 2010

#### GOAL 4. To prevent chronic diseases and disabilities, detect cancer early, and ensure accurate public health surveillance.

	A	ctual data		Estimate	
Performance Measures	2005	2006	2007	2008	Target
Overall cancer mortality rate per 100,000 population estimate	187.9	186.5	180.0	176.4	170.0 in 2010
	Actual data			Estimate	
	2005	2006	2007	2008	
Heart disease mortality rate per 100,000 population estimate	209.8	204.3	203.0	202.3	200.2 in 2010

#### GOAL 5. Reduce the incidence of HIV/AIDS in Maryland and extend life for people with HIV/AIDS in Maryland.

	Estimated data			Estimate	
Performance Measures	2005	2006	2007	2008	Target
Age-adjusted rate of new HIV diagnoses per 100,000 population	38.6	39.5	37.4	37.0	36.5 in 2009
Number of clients covered by MADAP, MADAP plus, and MAIAP	3,203	4,287	4,698	5,348	5,260 in 2009

## GOAL 6. Adopt cutting edge scientific technology to improve the quality and reliability of public health laboratory practice and detect treatable hereditary disorders to prevent mental retardation, other defects, and death.

	Actual data			Estimate	
Performance Measures	2006	2007	2008	2009	Target
Turnaround time for newborn screening tests (days)	3	3	3	3	3 in 2010
Number of genetic amplification methods to detect emerging and re-					
emerging infections	22	24	25	26	26 in 2010

#### GOAL 7. Provide treatment services that decrease substance use and improves social functioning.

	Ac	tual data		Estimate		
Performance Measures	2006	2007	2008	2009	Target	
Percent decrease in adolescents substance abuse during treatment	66%	67%	78%	70%	70% in 2010	
Percent decrease in adults substance abuse during treatment	72%	76%	78%	78%	78% in 2010	
Percent increase of substance abuse patients employed at completion of treatment	25%	28%	21%	24%	24% in 2010	
Percent decrease in adolescents patient average arrest rate at discharge as compared to admission	63%	67%	70%	70%	70% in 2010	
Percent decrease in adults patient average arrest rate at discharge as compared to admission	74%	73%	74%	75%	75% in 2010	

#### GOAL 8. Increase the abilities of people with mental illness to live successfully in the community.

	Actual data			Estimate	
Performance Measures	2006	2007	2008	2009	Target
Percent of surveyed adults reporting that receiving mental health services has allowed them to more effectively deal with daily					
problems	76%	81%	77%	80%	82% in 2010
Percent of parents/caregivers reporting that their child is better able to control behavior as a result of receiving mental health services	53%	52%	54%	55%	56% in 2010
30-day readmission rate at State psychiatric hospitals	2.5%	3.5%	5.0%	5.0%	4.0% in 2010

#### GOAL 9. Provide community-based services to an increasing number of eligible individuals with developmental disabilities.

	A	ctual data	a	Estimate	
Performance Measures	2006	2007	2008	2009	Target
Number of developmentally disabled receiving community-based					
services	21,695	22,684	23,287	24,213	25,035 in 2010

#### GOAL 10. Improve the health of Maryland's adults and children.

	Actual data				
Performance Measures	2005	2006	2007	2008	Target
Percent of HealthChoice adult respondents that reported medical care improved their health	79%	79%	80%	81%	82% in 2009
Percent of HealthChoice children respondents that reported medical care improved their health	82%	81%	85%	86%	87% in 2009
Percent of severely disabled children who receive at least one ambulatory care visit during year	70%	71%	72%	73%	74% in 2009
Percent of severely disabled adults ages 21-64 who receive at least one ambulatory care visit during year	79%	79%	80%	81%	82% in 2009
Proportion of elderly and disabled receiving community-based vs. long term institutional care	36%	38%	37%	37%	39% in 2009
Number of HealthChoice children ages 4-20 receiving dental care	104,679	223,936	216,885	232,038	237,387 in 2009

	Actual data			Estimate	
Performance Measures	2006	2007	2008	2009	Targe
Average number of days to complete an investigation (Level II)	22	19	16	13	10 in 2010
Performance Measures	2006	2007	2008	2009	Targe
	Actual data			Estimate	
Performance Measures			2008		
			11	10	10 in 2010
Number of food firms with enforcement actions	10	8	11		
Number of food firms with enforcement actions           Number of milk/dairy operations with enforcement actions	10 26	25	37	37	37 in 201
Number of milk/dairy operations with enforcement actions	26		37		
Number of milk/dairy operations with enforcement actions         GOAL 13. Maintain affordable hospital care for all Maryland citizens	26 5. <u>Ac</u>	25 tual data		37 Estimate	37 in 2
Number of milk/dairy operations with enforcement actions	26	25	2008	37	

- Maryland

- Percentage above/below national average

\$9,893 0.57%

\$9,245 -3.28% \$10,252 0.21% \$10,713 \$11,121 in 2010 0.69% 0.50% in 2010

## SUMMARY OF DEPARTMENT OF HEALTH AND MENTAL HYGIENE

	2008	2009	2010
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	7,493.85	7,236.70	6,958.30
Total Number of Contractual Positions	400.76	450.36	384.43
Salaries, Wages and Fringe Benefits	479,616,956	487,999,931	497,634,081
Technical and Special Fees	18,714,233	19,852,338	18,737,323
Operating Expenses	6,909,956,379	7,417,283,670	7,997,756,806
Original General Fund Appropriation	3,711,004,676	3,852,272,014	
Transfer/Reduction	-39,084,725	-98,239,898	
Total       General Fund Appropriation         Less:       General Fund Reversion/Reduction	3,671,919,951 20,900,914	3,754,032,116	
Net General Fund Expenditure	3,651,019,037	3,754,032,116	3,584,985,888
Special Fund Expenditure	464,127,047	587,677,541	741,677,394
Federal Fund Expenditure	3,231,616,107	3,511,929,989	4,118,650,009
Reimbursable Fund Expenditure	61,525,377	71,496,293	68,814,919
Total Expenditure	7,408,287,568	7,925,135,939	8,514,128,210

## SUMMARY OF OFFICE OF THE SECRETARY

	2008	2009	2010
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	447.20	443.00	442.00
Total Number of Contractual Positions	15.88	17.59	13.59
Salaries, Wages and Fringe Benefits	30,442,930	31,889,596	32,772,950
Technical and Special Fees	686,470	653,433	563,074
Operating Expenses	10,161,197	13,348,937	10,880,641
Original General Fund Appropriation	23,133,434	21,754,432	
Transfer/Reduction	522,858	2,517,363	
Net General Fund Expenditure	23,656,292	24,271,795	24,667,519
Special Fund Expenditure	763,778	30,000	410,000
Federal Fund Expenditure	11,858,657	13,370,693	13,291,648
Reimbursable Fund Expenditure	5,011,870	8,219,478	5,847,498
Total Expenditure	41,290,597	45,891,966	44,216,665

### M00A01.01 EXECUTIVE DIRECTION - OFFICE OF THE SECRETARY

#### PROGRAM DESCRIPTION

The Secretary of Health and Mental Hygiene establishes policy regarding health services. Personnel in this program assist the Secretary in the formulation of this policy, provide legal services to the Department, and develop compliance programs for the Department. Quality of care for the health care industry is overseen by the Office of the Secretary.

#### MISSION

The Department of Health and Mental Hygiene promotes the health of all Maryland citizens by:

- providing health and support services;
- improving the quality of health care for all;
- providing leadership in the development and enactment of responsible and progressive health care policy;
- serving as the advocate for public health initiatives and programs to improve the quality of life for all Marylanders.

Maryland's public health is our business.

#### VISION

The Department of Health and Mental Hygiene: Leading the Way to a Healthy Maryland in the New Millennium.

#### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To perform timely, efficient, and effective audits and follow-up reviews of DHMH agencies and local health departments. Objective 1.1 Maintain the percent of repeat department-wide Legislative Audit comments in 2010 at less than 30 percent.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of findings in prior report	61	38	46	29
Number of repeat findings in current report	25	12	13	8
Quality: Percent of repeat comments	41.0%	31.6%	28.3%	27.6%

Goal 2. Develop and implement an effective corporate compliance training program to prevent violations of applicable State and Federal laws and prevent fraud and abuse.

Objective 2.1 Maintain no Federal False Claims Act Sanctions in fiscal year 2010.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of Federal False Claims Act Sanctions	0	0	0	0

Objective 2.2 Begin inquiries and/or investigations of all referrals made to the Corporate Compliance office within 30 days.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
<b>Output:</b> Referrals to Hotline	42	39	50	50
Quality: Percent investigated within 30 days	100%	100%	100%	100%

Goal 3. Reduce the amount of fraud, waste, and abuse in total spending in Medicaid funds.

**Objective 3.1** For fiscal year 2010 the Program Integrity Unit will save the Medicaid program at least \$20 million through recoveries and cost avoidance.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Annual Program Integrity Unit savings (millions)	\$17.5	\$20.9	\$20.0	\$20.0

Goal 4. Department procurements will meet identified needs.

**Objective 4.1** During fiscal year 2010 the Department will continue to meet or exceed the statewide standard that 25 percent of all Department procurements are with Certified Minority Businesses.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent awarded to Certified Minority Businesses	46.18%	46.63%	25.00%	25.00%

#### M00A01.01 EXECUTIVE DIRECTION-OFFICE OF THE SECRETARY

#### **Appropriation Statement:**

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	73.60	95.60	95.60
Number of Contractual Positions	6.13	4.00	4.00
01 Salaries, Wages and Fringe Benefits	6,460,321	8,321,648	8,676,407
02 Technical and Special Fees	298,620	165,611	175,158
03       Communication         04       Travel         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional         13       Fixed Charges	69,180 48,478 11,573 77,918 111,248 6,846 8,381 25,116	59,850 105,358 41,487 299,558 86,666 9,859 1,000 20,492	58,456 104,964 31,814 301,878 90,476 10,470 3,969 25,293
Total Operating Expenses	358,740	624,270	627,320
Total Expenditure	7,117,681	9,111,529	9,478,885
Original General Fund Appropriation Transfer of General Fund Appropriation	3,449,587 1,022,219	6,518,639 50,898	
Net General Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	4,471,806 1,482,309 1,163,566	6,569,537 1,673,530 868,462	6,697,406 1,698,201 1,083,278
Total Expenditure	7,117,681	9,111,529	9,478,885
Federal Fund Income:AA.M00ASTHO Social Distancing Law Project93.767State Children's Insurance Program93.778Medical Assistance Program93.793Medicaid Transformation Grants	16,100 46,558 1,419,651	18,100 1,438,816 216,614	19,990 1,461,597 216,614
Total	1,482,309	1,673,530	1,698,201
Reimbursable Fund Income: M00B01 DHMH-Regulatory Services M00R01 DHMH-Health Regulatory Commissions	1,163,566	868,462	1,071,190 12,088
Total	1,163,566	868,462	1,083,278

## M00A01.02 OPERATIONS - OFFICE OF THE SECRETARY

#### MISSION

Operations promotes the health and well-being of individuals, families and communities in Maryland by providing a customer focused and results-oriented administrative infrastructure, and responsive support to DHMH and other health service providers throughout the State.

To accomplish this we:

- facilitate the wise acquisition and investment of human, fiscal, and other resources to further the Department's mission;
- provide the communication, technology, and administrative support infrastructure to facilitate intra-departmental cooperation and efficiency;
- effectively implement law and policy;
- provide timely and accurate analysis, expertise, and information that supports decisions by policy makers, Department executives, and program managers; and,
- improve business processes to make it easier for other organizations to do business with the Department.

#### VISION

A Department with sufficient communications, technology, and administrative support infrastructure to enable DHMH programs to make decisions, use appropriate technology to simplify and expedite business processes, and manage the human, fiscal, and other resources they need in their efforts to promote the health of Maryland's citizens.

#### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To ensure a well-qualified and high performance workforce.

**Objective 1.1** During fiscal year 2010 maintain the retention rate within 20 key classifications at the fiscal year 2008 levels.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Retention rate	89%	89%	89%	89%

**Goal 2.** Meet Department's requirements for a robust and highly available network infrastructure to ensure the Department's ability to communicate during a bio-terrorism event or other public health emergency.

**Objective 2.1** By June 30, 2010 establish a fully operational back-up site to provide a high level of redundancy to the DHMH Wide Area Network core services. Provide a warm or hot back-up site for hosting mission critical network applications and services such as Internet and Intranet access, email services, NEDSS and PHIN.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of planned services available at backup site	67%	83%	100%	100%
Percent of DHMH wide area network sites with connectivity				
to services at backup site	95%	100%	100%	100%

Goal 3. Ensure Department clients and employees have safe and appropriate physical space.

**Objective 3.1** By the end of fiscal year 2010, 28 percent of residential and program buildings shall meet licensing requirements, meet standards for building infrastructure, and contain residential and program space appropriate for the complex needs of the clients/patients.

Performance Measures	2007 Actual	2008 Actual	2009 Estimated	2010 Estimated
Quality: Percent of buildings having no licensing deficiencies and				
meeting client/patient needs	55%	45%	28%	28%

## M00A01.02 OPERATIONS - OFFICE OF THE SECRETARY(Continued)

**Objective 3.2** By the end of fiscal year 2010, 95 percent of facility infrastructure systems shall be in good to excellent condition.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of infrastructure systems in good to excellent condition	87%	87%	91%	95%

Goal 4. Provide vital records (birth, death and marriage certificates and divorce verification) in a timely and efficient manner.

**Objective 4.1** By fiscal year 2010, 96 percent of birth certificates and 66 percent of death certificates will be filed with the Division of Vital Records within 72 hours of the time of birth or death.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of birth certificates filed within 72 hours	95%	94%	95%	96%
Percent of death certificates filed within 72 hours	66%	66%	66%	66%

Goal 5. Improve Department business processes and customer service.

**Objective 5.1** During fiscal year 2010, 99 percent of invoices will be submitted within 25 days of receipt of invoice or goods to General Accounting Division (GAD) for payment.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent submitted to GAD within 25 days	95%	96%	99%	99%

#### M00A01.02 OPERATIONS-OFFICE OF THE SECRETARY

#### **Appropriation Statement:**

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	373.60	347.40	346.40
Number of Contractual Positions	9.75	13.59	9.59
01 Salaries, Wages and Fringe Benefits	23,982,609	23,567,948	24,096,543
02 Technical and Special Fees	387,850	487,822	387,916
03 Communication	2,420,413	2,411,164	2,515,202
04 Travel	464,334	422,232	422,920
06 Fuel and Utilities	107,935	177,892	159,894
07 Motor Vehicle Operation and Maintenance	66,175 3,334,288	34,768 3,531,079	50,127 4,185,587
09 Supplies and Materials	165,515	158,574	161,587
10 Equipment—Replacement	21,814	106,531	183,980
11 Equipment—Additional	303,809	323,000	314,000
12 Grants, Subsidies and Contributions	135,974	139,933	139,933
13 Fixed Charges	1,838,132	2,248,965	2,120,091
Total Operating Expenses	8,858,389	9,554,138	10,253,321
Total Expenditure	33,228,848	33,609,908	34,737,780
Original General Fund Appropriation Transfer of General Fund Appropriation	19,683,847 -499,361	4,150,909 13,551,349	
Net General Fund Expenditure	19,184,486	17,702,258	17,970,113
Special Fund Expenditure	19,710	30,000	410,000
Federal Fund Expenditure	10,376,348	11,697,163	11,593,447
Reimbursable Fund Expenditure	3,648,304	4,180,487	4,764,220
Total Expenditure	33,228,848	33,609,908	34,737,780
Special Fund Income: M00301 Commemorative Birth Certificates M00416 Organ and Tissue Donation Awareness Fund Total	19,710	30,000	30,000 380,000 410,000
Federal Fund Income:         BA.M00 Co-op Health Statistics Contract	545,861 8,550,284	537,418 9,776,208 8,168	548,882 9,665,983
Prevention— Investigations and Technical Assistance	649,280	811,279	701,612
93.778 Medical Assistance Program	630,923	564,090	676,970
Total	10,376,348	11,697,163	11,593,447
Reimbursable Fund Income: M00A00 DHMH—IT Assessments M00B01 DHMH-Regulatory Services M00R01 DHMH-Health Regulatory Commissions N00H00 DHR-Child Support Enforcement Administration Q00A01 Department of Public Safety and Correctional Ser-	1,049,000 1,357,415 1,162,163 79,726	1,210,720 1,565,151 1,320,219 84,397	1,593,327 1,676,687 1,341,763 107,443
vices			45,000
Total	3,648,304	4,180,487	4,764,220

## M00A01.08 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS

#### **PROGRAM DESCRIPTION**

This program is comprised of major information technology projects in the Department of Health and Mental Hygiene, other than those in the Medical Care Programs Administration (Medicaid). Projects included in this program result from federal and State mandates and/or DHMH program initiatives. Program funding is utilized for the cost of project development, implementation, operations, and maintenance for the major information technology initiatives in the Department.

This program shares the mission, goals, objectives and performance measures of program M00A01.02, Operations.

#### M00A01.08 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS-OFFICE OF THE SECRETARY

#### **Appropriation Statement:**

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
08 Contractual Services	944,068	3,170,529	
Total Operating Expenses	944,068	3,170,529	
Total Expenditure	944,068	3,170,529	
Special Fund Expenditure Reimbursable Fund Expenditure	744,068 200,000	3,170,529	
Total Expenditure	944,068	3,170,529	
Special Fund Income: swf302 Major Information Technology Development Project Fund	744,068		
Reimbursable Fund Income: F50A01 Major Information Technology Development Projects M00F03 DHMH-Family Health Administration	200,000	3,170,529	
Total	200,000	3,170,529	

## SUMMARY OF REGULATORY SERVICES—REGULATORY SERVICES

	2008 Actual	2009 Appropriation	2010 Allowance
Total Number of Authorized Positions	416.70	440.00	447.00
Total Number of Contractual Positions	19.00	9.40	11.55
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	27,296,858 1,335,132 10,088,451	31,245,125 1,471,848 10,634,109	33,275,366 1,625,747 10,897,698
Original General Fund Appropriation Transfer/Reduction	9,889,577 217,514	10,805,858	······································
Total       General Fund Appropriation         Less:       General Fund Reversion/Reduction	10,107,091 2,072	10,805,858	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	10,105,019 22,978,292 5,285,960 351,170	10,805,858 25,973,575 6,132,931 438,718	11,118,814 28,249,289 5,973,060 457,648
Total Expenditure	38,720,441	43,351,082	45,798,811

### M00B01.03 OFFICE OF HEALTH CARE QUALITY – REGULATORY SERVICES

#### PROGRAM DESCRIPTION

The Office of Health Care Quality (OHCQ) is the agency within the Department of Health and Mental Hygiene that is mandated by State and Federal Law to determine compliance with the quality of care and life standards for a variety of health care services and related programs. Facilities and services are reviewed on a regular basis for compliance with Maryland regulations, as well as for compliance with federal regulations for those facilities participating in Medicare and Medicaid.

#### MISSION

The Office of Health Care Quality's mission is to implement established public policy that ensures the health and safety of consumers through a fair survey and enforcement process; to license, certify and/or approve providers who provide care and services; to work cooperatively with federal and state agencies, advocates, and providers to improve quality of care and life for consumers; and to provide accurate information to the public.

#### VISION

The ultimate goal of the Office of Health Care Quality is to assure that the citizens of Maryland are receiving the best possible care in a safe and sanitary environment. The Office of Health Care Quality will be the leader in protecting the citizens of Maryland who obtain services from nursing homes, assisted living homes, sites serving individuals with developmental disabilities and other related health care programs. This will be accomplished with innovative management and quality oversight to enhance consumers' trust and the citizens' confidence in health care services regulated by the Office of Health Care Quality.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To provide timely review of the root cause analyses submitted by hospitals to self-reported Level 1 adverse events.

**Objective 1.1** By June 30, 2010, 95 percent of all root cause analysis reports receive a preliminary review within 30 days.

**Objective 1.2** By June 30, 2010, 90 percent of all root cause analysis reports will be closed within 90 days.

**Objective 1.3** By June 30, 2010, conduct annual reviews of hospital patient safety programs in 20 percent of all licensed hospitals.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of licensed hospitals	69	69	69	68
Number of root cause analysis reports received	162	193	198	215
Quality: Number of root cause analysis reports reviewed within 30 days	26	135	175	220
Number of root cause analysis reports closed within 90 days	67	178	190	208
Number of annual reviews of hospital patient safety programs	5	3	7	14
Percent of root cause analysis reports reviewed within 30 days	16%	70%	83%	95%
Percent of root cause analysis reports closed within 90 days	41%	92%	90%	90%
Percent of annual reviews of hospital patient safety programs in				
licensed hospitals	7%	4%	10%	20%

Goal 2. To minimize delays in handling complaint investigations in nursing home facilities.

**Objective 2.1** By June 30, 2010 complaint investigations alleging actual harm (Level II) will be initiated on-site within ten work days.\*

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of complaint investigations completed	1,971	2,084	2,100	2,200
Quality: Number of days to initiate investigation	19	16	13	10

Note: \* Federal regulations require that the investigations of complaints that allege actual harm be initiated within ten working days.

### M00B01.03 OFFICE OF HEALTH CARE QUALITY - REGULATORY SERVICES (Continued)

Goal 3. To provide timely and comprehensive re-licensure surveys for the continuing protection of developmentally disabled individuals receiving services from agencies licensed by the Developmental Disabilities Administration.
 Objective 3.1 By June 30, 2010 the Developmental Disabilities Licensure Unit will perform 47 percent of required re-

**Djective 3.1** By June 30, 2010 the Developmental Disabilities Licensure Unit will perform 47 percent of required relicensure surveys.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of licensed agencies	199	204	210	215
Quality: Percent of licensed agencies with required annual survey	32%	22%	33%	47%

Goal 4. To provide timely and comprehensive initial and renewal surveys of Assisted Living sites for the continuing protection of individuals receiving services from community-based assisted living providers.

**Objective 4.1** By June 30, 2010 the Assisted Living Unit will perform and maintain a combined total of 77 initial and renewal surveys per month.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of licensed sites	1,361	1,388	1,416	1,444
Output: Number of initial licensure surveys	169	235	259	285
Number of renewal surveys	569	583	612	643
Number of combined monthly initial and renewal surveys	62	68	73	77

## M00B01.03 OFFICE OF HEALTH CARE QUALITY-REGULATORY SERVICES

#### **Appropriation Statement:**

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	194.40	194.20	194.20
Number of Contractual Positions	5.05	5.15	5.40
01 Salaries, Wages and Fringe Benefits	13,027,031	14,658,510	15,140,570
02 Technical and Special Fees	191,751	189,064	196,624
03       Communication         04       Travel         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional         12       Grants, Subsidies and Contributions	77,614 343,628 206,404 996,146 79,488 3,597 -1,196 91,000	71,876 $326,397$ $169,705$ $1,084,144$ $80,146$ $14,121$ $35,482$ $75,000$	80,533 356,106 212,151 1,040,181 83,437 15,345 9,314 150,000
13 Fixed Charges	372,505	368,007	366,429
Total Operating Expenses	2,169,186	2,224,878	2,313,496
Total Expenditure	15,387,968	17,072,452	17,650,690
Original General Fund Appropriation Transfer of General Fund Appropriation	9,686,334 72,567	10,501,642	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	9,758,901 343,107 5,285,960	10,501,642 437,879 6,132,931	10,777,682 899,948 5,973,060
Total Expenditure	15,387,968	17,072,452	17,650,690
Special Fund Income: M00401 Civil Money Penalty Fees M00416 Organ and Tissue Donation Awareness Fund	343,107	387,879 50,000	899,948
Total	343,107	437,879	899,948
Federal Fund Income: 93.777 State Survey and Certification of Health Care Pro- viders and Suppliers	4,332,749	5,087,193	4,840,352
93.778 Medical Assistance Program	953,211	1,045,738	1,132,708
Total	5,285,960	6,132,931	5,973,060

Listed below are descriptions of each board or commission, its mission and vision. Summary goals, objectives, and performance measures appear at the end.

### **BOARD OF ACUPUNCTURE**

#### PROGRAM DESCRIPTION

The State Board of Acupuncture (the "Board") operates under the provisions of Title 1A of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of acupuncturists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of acupuncture in Maryland, by licensing qualified acupuncturists, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for acupuncturists, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of seven members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed acupuncturists, and two members represent the public.

#### MISSION

The Mission of the Board of Acupuncture is to protect the citizens of Maryland and to promote quality health care in the field of acupuncture by:

- 1) Licensing acupuncturists;
- Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding acupuncturists who may have violated Maryland Acupuncture Practice Act (Annotated Code of Maryland, Health Occupations Article, Title 1A) and its regulations found at COMAR 10.26.02; and
- 3) Setting standards for the practice of acupuncture that reflect new and emergent developments in the practice of Acupuncture through regulations and legislation.

#### VISION

A state that provides citizens qualified acupuncturists to further the good health and well-being of the citizens of Maryland.

## M00B01.04 HEALTH PROFESSIONALS BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

### BOARD OF EXAMINERS FOR AUDIOLOGISTS, HEARING AID DISPENSERS AND SPEECH-LANGUAGE PATHOLOGISTS

#### **PROGRAM DESCRIPTION**

The State Board of Examiners for Audiologists, Hearing Aid Dispensers and Speech-Language Pathologists (the "Board") operates under the provisions of Title 2 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority for audiologists, hearing aid dispensers and speech-language pathologists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of audiology, the provision of hearing aid services and the practice of speechlanguage pathology in Maryland; by licensing qualified audiologists, hearing aid dispensers and speech-language pathologists; establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues; adopting standards of practice for audiology, hearing aid dispensing and speech-language pathology; verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, and creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of 13 members appointed by the Governor with the advice of the Secretary. Consumer members of the Board also require advice of the Senate. Three members of the Board are licensed audiologists, three members are licensed hearing aid dispensers, three members are licensed speech-language pathologists, two members are licensed otolaryngologists, and two members represent the public. One of the public members of the Board must be hearing impaired. Effective October 1, 2007 one of the public members of the Board must be a consumer of services provided by an individual licensed by the Board.

#### MISSION

The Mission of the Board of Examiners for Audiologists, Hearing Aid Dispensers and Speech-Language Pathologists is to protect the citizens of Maryland and to promote quality health care in the fields of audiology, hearing aid dispensing and speech-language pathology by:

- 1) Licensing qualified audiologists, hearing aid dispensers and speech-language pathologists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding audiologists, hearing aid dispensers and speech-language pathologists who may have violated the Board's law (Annotated Code of Maryland, Health Occupations Article, Title 2) and its regulations found at COMAR 10.41.01-.11; and
- 3) Setting standards for the practice of audiology, hearing aid dispensing and speech-language pathology that reflect new and emergent developments in the practice of these three health professions through regulations and legislation.

#### VISION

A state that provides citizens qualified audiologists, hearing aid dispensers and speech-language pathologists to further the good health and well-being of the citizens of Maryland.

## **BOARD OF CHIROPRACTIC EXAMINERS**

#### **PROGRAM DESCRIPTION**

The State Board of Chiropractic Examiners (the "Board") operates under the provisions of Title 3 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of Chiropractors, Chiropractic Assistants and Massage Therapists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of chiropractic and massage therapy in Maryland; by licensing, registering and certifying qualified chiropractors, chiropractic assistants and massage therapists; establishing fees; maintaining a current roster of all licensees; administering licensing examinations; enforcing current statutes and regulations; adopting new regulations to carry out provisions of the Title; suggesting new changes to the Title to keep abreast of trends and practice issues; adopting standards of practice for chiropractic and massage therapy; verifying credentials; issuing licenses; establishing requirements for and verifying completion of continuing education; investigating complaints based on alleged violations of regulations and statutes; formal and informal disciplining of licensees; creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of seven members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed chiropractors, two members represent the public.

#### MISSION

The Mission of the Board of Chiropractic Examiners is to protect the citizens of Maryland and to promote quality health care in the field of chiropractic and massage therapy by:

- 1) Licensing chiropractors and certifying and registering massage therapists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding chiropractors, chiropractic assistants, massage therapists who may have violated the law (Annotated Code of Maryland, Health Occupations Article, Title 3) and its regulations found at COMAR 10.43; and
- 3) Setting standards for the practice of chiropractic and massage therapy that reflect new and emergent developments in the practice of chiropractic and massage therapy through regulations and legislation.

#### VISION

A state that provides citizens qualified chiropractors and massage therapists to further the good health and well-being of the citizens of Maryland.

### **BOARD OF DENTAL EXAMINERS**

#### **PROGRAM DESCRIPTION**

The Maryland State Board of Dental Examiners (the "Board") operates under the provisions of Title 4 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority for dentistry in the State of Maryland. The Board is mandated to protect the public by regulating the practice of dentistry and dental hygiene in Maryland; by licensing qualified dentists, dental hygienists, and certifying dental radiation technologists; establishing fees; maintaining a current roster of all licensees; administering licensing examinations; enforcing current statutes and regulations to carry out the provisions of the Title; suggesting new changes to the Title to keep abreast of trends and practice issues; adopting standards of practice for dentistry; verifying credentials; issuing licenses; establishing requirements for and verifying completion of continuing education; investigating complaints based on alleged violations of regulations and statutes; formal and informal disciplining of licensees; creating committees as deemed appropriate to advise the Board. The program is 100 percent specially funded. The fund is supported exclusively by revenues generated from licensing fees. The Board consists of sixteen (16) members appointed by the Governor with the advice of the Secretary and advice of the Senate. Nine members of the Board are licensed dentists, four members are licensed dental hygienists, and three (3) members represent the public.

#### MISSION

The Mission of the Board of Dental Examiners is to protect the citizens of Maryland and to promote quality health care in the field of dentistry and dental hygiene by:

- 1) Licensing and regulating dentists, dental hygienists, and dental radiation technologists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding dentists, dental hygienists, or dental radiation technologists who may have violated the practice act law (Annotated Code of Maryland, Health Occupations Article, Title 4) and its regulations found at COMAR 10.44.01; and
- 3) Setting standards for the practice of dentistry and dental hygiene that reflect new and emergent developments in the practice of dentistry and dental hygiene through regulations and legislation.

#### VISION

A state that provides citizens qualified dental care to further the good health and well-being of the citizens of Maryland.

## M00B01.04 HEALTH PROFESSIONALS BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

#### **BOARD OF DIETETIC PRACTICE**

#### PROGRAM DESCRIPTION

The State Board of Dietetic Practice (the "Board") operates under the provisions of Title 5 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of dietitians and nutritionists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of dietetics in Maryland, by licensing qualified dietitians, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for dietetics, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of nine members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed dietitians or nutritionists, two members are licensed nutritionists who may not be registered dietitians, and two members represent the public.

#### MISSION

The Mission of the Board of Dietetic Practice is to protect the citizens of Maryland and to promote quality health care in the field of dietetics by:

- 1) Licensing and regulating dietitians and nutritionists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding dietitians and nutritionists who may have violated the practice act law (Annotated Code of Maryland, Health Occupations Article, Title 5) and its regulations found at COMAR 10.56.01; and
- 3) Setting standards for the practice of dietetics that reflect new and emergent developments in the practice of dietetics through regulations and legislation.

#### VISION

A state that provides citizens qualified dietitians and nutritionists to further the good health and well-being of the citizens of Maryland.

## COMMISSION ON KIDNEY DISEASE

#### **PROGRAM DESCRIPTION**

The State Commission on Kidney Disease operates under the provisions of Title 13 of the Health General Article of the Annotated Code of Maryland. The Commission is the certifying authority of dialysis and transplant centers in the State of Maryland. The Commission is mandated to protect the public by regulating the practice of dialysis and transplantation in Maryland, by certifying qualified dialysis and transplant centers, establishing fees, maintaining a current roster of all certified centers, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for dialysis and transplantation, verifying credentials of health care providers in the centers, issuing certificates, establishing requirements for and verifying compliance with the medical and physical standards required for certification, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of centers, creating committees as deemed appropriate to advise the Commission. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by certification of centers. The Commission consists of twelve members appointed by the Governor with the advice of the Secretary. Seven members of the Board are licensed health care providers, one is a renal administrator (CPA), and four members are consumers/public members.

#### MISSION

The Mission of the Commission of Kidney Disease is to protect the citizens of Maryland and to promote quality health care in the field of nephrology and transplantation by:

- 1) Certifying dialysis and transplant centers;
- 2) Receiving and resolving complaints from the public, patients, courts, employers, employees, insurance companies, other centers regarding the health care providers in the center who may have violated the Commission's law (Annotated Code of Maryland, Health General Article, Title 13) and its regulations found at COMAR 10.30.01; and
- 3) Setting standards for the practice of chronic dialysis and transplantation that reflect new and emergent developments in the practice of chronic dialysis and kidney transplantation through regulations and legislation.

#### VISION

A state that provides citizens qualified and certified dialysis and transplant centers to further the good health and well-being of the citizens of Maryland.

### **BOARD OF MORTICIANS**

#### **PROGRAM DESCRIPTION**

The State Board of Morticians (the "Board") operates under the provisions of Title 7 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of funeral service in the State of Maryland. The Board is mandated to protect the public by regulating the practice of mortuary science in Maryland by licensing qualified morticians, funeral directors, surviving spouses, apprentices, funeral establishments; establishing fees; maintaining a current roster of all licensees; administering licensing examinations; enforcing current statutes and regulations; adopting new regulations to carry-out provisions of the Title; suggesting new changes to the Title to keep abreast of trends and practice issues; adopting standards of practice for funeral services; verifying credentials; issuing licenses; establishing requirements for and verifying completion of continuing education; investigating complaints based on alleged violations of regulations and statutes; formal and informal disciplining of licensees; creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of 12 members appointed by the Governor with the advice of the Secretary and advice of the Senate. Eight members of the Board are licensed and four members are consumers.

#### MISSION

The Mission of the Board of Morticians is to protect the citizens of Maryland and to promote quality funeral service practices in the field of Mortuary Science by:

- 1) Licensing qualified morticians, funeral directors, surviving spouses, apprentices, and funeral establishments;
- Receiving and resolving complaints from the public, courts, employers and other licensees regarding the practice of mortuary science by those who may have violated the Morticians Act law (Annotated Code of Maryland, Health Occupations Article, Title 7) and its regulations found at COMAR 10.29.01 - 10.29.14; and
- 3) Setting standards for the practice of mortuary science that reflects new and emergent developments in the practice of mortuary science through regulations and legislation.

#### VISION

A State that provides citizens qualified funeral service practitioners to further the health and welfare of the citizens of Maryland.

# M00B01.04 HEALTH PROFESSIONALS BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

### BOARD OF EXAMINERS OF NURSING HOME ADMINISTRATORS

#### PROGRAM DESCRIPTION

The State Board of Examiners of Nursing Home Administrators (the "Board") operates under the provisions of Title 9 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of nursing home administrators in Maryland. The Board is mandated to protect the public by regulating the practice of nursing home administrators in Maryland, by licensing qualified nursing home administrators, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for the licensure of nursing home administrators, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent general funded. The Board consists of eleven members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed nursing home administrators, two members are licensed professionals who are concerned with the care of the chronically ill, infirmed or aged individuals, and four members represent the public.

#### MISSION

The Mission of the Board of Examiners of Nursing Home Administrators is to protect the citizens of Maryland and to promote quality health care in the field of long term care by:

- 1) Licensing and certifying nursing home administrators;
- Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding nursing home administrators who may have violated the Board's law (Annotated Code of Maryland, Health Occupations Article, Title 9) and its regulations found at COMAR 10.33.01; and
- 3) Setting standards for the practice of nursing home administrators that reflect new and emergent developments in the practice of long term care through regulations and legislation.

#### VISION

A state that provides citizens qualified nursing home administrators to further the good health and well-being of the citizens of Maryland.

## M00B01.04 HEALTH PROFESSIONALS BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

### BOARD OF OCCUPATIONAL THERAPY PRACTICE

#### **PROGRAM DESCRIPTION**

The State Board of Occupational Therapy Practice (the "Board") operates under the provisions of Title 10 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of occupational therapy in the State of Maryland. The Board is mandated to protect the public by regulating the practice of occupational therapy in Maryland, by licensing qualified occupational therapists, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for occupational therapy, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of seven members appointed by the Governor with the advice of the Secretary and advice of the Senate. Four members of the Board are licensed occupational therapists, one member is a licensed occupational therapy assistant, and two members represent the public.

#### MISSION

The Mission of the Board of Occupational Therapy Practice is to protect the citizens of Maryland and to promote quality health care in the field of occupational therapy by:

- 1) Licensing occupational therapists and occupational therapy assistants;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding occupational therapists who may have violated the occupational therapy law (Annotated Code of Maryland, Health Occupations Article, Title 10) and its regulations found at COMAR 10.46; and
- 3) Setting standards for the practice of occupational therapy that reflect new and emergent developments in the practice of occupational therapy through regulations and legislation.

#### VISION

A state that provides citizens qualified occupational therapists to further the good health and well-being of the citizens of Maryland.

### **BOARD OF OPTOMETRY**

#### **PROGRAM DESCRIPTION**

The State Board of Optometry (the "Board") operates under the provisions of Title 11 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of optometrists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of optometry in Maryland, by licensing qualified optometrists, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for optometry, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of seven members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed optometrists, and two members represent the public.

#### MISSION

The Mission of the Board of Optometry is to protect the citizens of Maryland and to promote quality health care in the field of optometry by:

- 1) Licensing optometrists;
- Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding optometrists who may have violated the optometry law (Annotated Code of Maryland, Health Occupations Article, Title 11) and its regulations found at COMAR 10.28; and
- 3) Setting standards for the practice of optometry that reflect new and emergent developments in the practice of optometry through regulations and legislation.

#### VISION

A state that provides citizens qualified optometrists to further the good health and well-being of the citizens of Maryland.

### **BOARD OF PHARMACY**

#### **PROGRAM DESCRIPTION**

The Maryland Board of Pharmacy (the "Board") operates under the provisions of Title 12 of the Health Occupations Article of the Annotated Code of Maryland. The Board is mandated to regulate the practice of Pharmacy in Maryland by licensing qualified Pharmacists, and issuing permits for the operation of Pharmacies and Distributors. The Board establishes fees, maintains a current roster of all licensees, administers licensing examinations, promulgates regulations, verifies credentials, issues licenses, establishes requirements for and verifies completion of continuing education, investigates complaints based on alleged violations of regulations and statutes, formally and informally disciplines licensees, creates committees as deemed appropriate to advise the Board, and submits an annual report to the Governor and Secretary by way of this Managing for Results report. The Board is 100 percent special funded. Revenues from Board licensing and permit fees support the fund. The Board consists of 12 Commissioners appointed by the Governor with the advice of the Secretary and the Senate. Ten Commissioners are licensed Pharmacists and two are Consumer representatives.

#### MISSION

The Mission of the Maryland Board of Pharmacy is to protect Maryland consumers and to promote quality health care in the field of pharmacy through licensing pharmacists and issuing permits to pharmacies and distributors; setting standards for the practice of pharmacy through regulations and legislation; educating consumers; and receiving and resolving complaints.

#### VISION

The Maryland Board of Pharmacy – setting a standard for pharmaceutical services, which ensures safety and quality health care for the citizens of Maryland.

### **BOARD OF PHYSICAL THERAPY EXAMINERS**

#### **PROGRAM DESCRIPTION**

The State Board of Physical Therapy Examiners (the "Board") operates under the provisions of Title 13 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of Physical Therapists and Physical Therapist Assistants in the State of Maryland. The Board is mandated to protect the public by regulating the practice of physical therapy in Maryland, by licensing qualified physical therapists and physical therapist assistants, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for physical therapists and physical therapist assistants, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of 8 members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed physical therapists, one member is a licensed physical therapist assistant, and two members represent the public.

#### MISSION

The Mission of the Board of Physical Therapy is to protect the citizens of Maryland and to promote quality health care in the field of physical therapy by:

- 1) Licensing physical therapists and physical therapist assistants;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding physical therapists and physical therapist assistants who may have violated the physical therapy law (Annotated Code of Maryland, Health Occupations Article, Title 13) and its regulations found at COMAR 10.38; and
- 3) Setting standards for the practice of physical therapy that reflect new and emergent developments in the practice of physical therapy.

#### VISION

A state that provides citizens qualified physical therapists and physical therapist assistants to further the good health and well-being of the citizens of Maryland.

## BOARD OF PODIATRIC MEDICAL EXAMINERS

#### PROGRAM DESCRIPTION

The State Board of Podiatric Medical Examiners (the "Board") operates under the provisions of Title 16 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of podiatrists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of podiatry in Maryland, by licensing qualified podiatrists, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for podiatrists, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of seven members appointed by the Governor with the advice of the Secretary. Five members of the Board are licensed podiatrists and two members represent the consumer public.

#### MISSION

The Mission of the Board of Podiatric Medical Examiners is to protect the citizens of Maryland and to promote quality health care in the field of podiatry by:

- 1) Licensing podiatrists and podiatric residents in training;
- Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding podiatrists who may have violated the Podiatry Act law (Annotated Code of Maryland, Health Occupations Article, Title 16) and its regulations found at COMAR 10.40.01-10.40.08; and
- 3) Setting standards for the practice of podiatry that reflect new and emergent developments in the practice of podiatry through regulations and legislation.

#### VISION

A state that provides qualified podiatrists to further the good health and well-being of the citizens of Maryland.

## M00B01.04 HEALTH PROFESSIONALS BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

### BOARD OF PROFESSIONAL COUNSELORS AND THERAPISTS

#### **PROGRAM DESCRIPTION**

The State Board of Professional Counselors and Therapists (the "Board") operates under the provisions of Title 17 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of Professional Counselors and Therapists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of counseling in Maryland; by licensing and certifying qualified professional counselors, marriage and family therapists and alcohol and drug counselors; establishing fees; maintaining a current roster of all licensees; administering licensing a code of ethics; verifying credentials; issuing licenses; establishing requirements for and verifying completion of continuing education; investigating complaints based on alleged violations of regulations and statutes; formal and informal disciplining of licensees; creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. Revenue from the Board licensing fees exclusively supports the fund. The Board consists of nine members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed professional counselors, one member is a licensed marriage and family therapist and one member is a licensed alcohol and drug counselor.

#### MISSION

The Mission of the Board of Professional Counselors and Therapists is to protect the citizens of Maryland and to promote quality health care in the field of counseling by:

- 1) Licensing and certifying professional counselors, alcohol and drug counselors, and marriage and family therapists;
- Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding professional counselors and therapists who may have violated the Professional Counselors Act (Annotated Code of Maryland, Health Occupations Article, Title17) and its regulations found at COMAR 10.58; and
- 3) Setting standards for the practice of professional counseling that reflect new and emergent developments in the practice of professional counseling and therapy through regulations and legislation.

#### VISION

The Board of Professional Counselors and Therapists sets standards for professional counselors, alcohol and drug counselors and marriage and family therapists, which ensure safety and quality health care for the citizens of Maryland.

## **BOARD OF EXAMINERS OF PSYCHOLOGISTS**

#### **PROGRAM DESCRIPTION**

The State Board of Examiners of Psychologists (the "Board") operates under the provisions of Title 18 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of psychology in the State of Maryland. The Board is mandated to protect the public by regulating the practice of psychology in Maryland, by licensing qualified psychologists, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for psychologists, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of nine members appointed by the Governor with the advice of the Secretary and advice of the Senate. Seven members of the Board are licensed psychologists; at least two are engaged primarily in providing psychological services and at least another two are primarily engaged in teaching, research and/or training in psychology. There are also two consumer members on the Board to represent the public.

#### MISSION

The Mission of the Board of Examiners of Psychologists is to protect the citizens of Maryland and to promote quality health care in the field of psychology by:

- 1) Licensing psychologists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding psychologists who may have violated the Maryland Psychologists Act (Annotated Code of Maryland, Health Occupations Article, Title 18) and its regulations found at COMAR 10.36.01-10.36.08; and
- 3) Setting standards for the practice of psychology that reflect new and emergent developments in the practice of psychology through regulations and legislation.

#### VISION

A state that provides citizens qualified psychologists to further the good health and well-being of the citizens of Maryland.

# M00B01.04 HEALTH PROFESSIONALS BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

# STATE BOARD FOR THE CERTIFICATION OF RESIDENTIAL CHILD CARE PROGRAM PROFESSIONALS

#### **PROGRAM DESCRIPTION**

The State Board of Residential Child Care Professionals (the "Board") operates under the provisions of Title 20 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the certification authority of residential child care program administrators. The Board's purview was expanded in 2008 to include the certification of residential child and youth care practitioners (RCYCPs) by 2013. The Board is mandated to protect the children living in residential child care programs by certifying qualified program administrators and RCYCPs, establishing fees, maintaining current rosters of all certified individuals, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out the provisions of the Title, suggesting new changes to the Title to keep abreast of trends and issues, adopting standards of practice for the certification of program administrators and RCYCPs, verifying credentials, issuing certificates, establishing requirements for and verifying continuing education, investigating complaints based on alleged violations of regulations and statutes, and formal and informal disciplining of certified individuals. The program is 100 percent general funded. The Board consists of 12 members, of which 6 are representatives appointed by secretaries of the various state agencies involved in the licensing and monitoring of residential child care programs. There are 6 members appointed by Governor with the advice of the Secretary, of which 3 are residential child care program administrators, 2 are consumer members and 1 is a RCYCP.

#### MISSION

The mission of the State Board of Residential Child Care Program Professionals is to protect children living in Maryland's residential child care programs and to promote quality health care in the field of residential child care through:

- 1) Certifying and regulating residential child care program administrators and RCYCPs;
- 2) Receiving and resolving complaints from the public, licensing authorities, courts, employers, insurance companies, other certificate holders regarding residential child care administrators or RCYCPs who may have violated the practice act law (Annotated Code of Maryland, Health Occupations Article, Title 20) and its regulations; and
- 3) Setting standards for the practice of residential child care administration that reflect new and emergent developments in the practice of residential child care through regulations and legislation.

#### VISION

A state that provides qualified residential child care program administrators and RCYCPs to further the well-being of children living in Maryland's residential child care programs.

## **BOARD OF SOCIAL WORK EXAMINERS**

#### **PROGRAM DESCRIPTION**

The State Board of Social Work Examiners (the "Board") operates under the provisions of Title 19 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of social workers in the State of Maryland. The Board is mandated to protect the public by regulating the practice of social work in Maryland, by licensing qualified social workers, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for social work, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of eleven members appointed by the Governor with the advice of the Secretary and the advice of the Senate. Nine members of the Board are licensed social workers and two members represent the public.

#### MISSION

The mission of the Board of Social Work Examiners is to protect the citizens of Maryland and to promote quality health care in the field of social work by:

- 1) Licensing social workers;
- Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding social workers who may have violated the Social Work Act (Annotated Code of Maryland, Health Occupations Article, Title 19) and its regulations found at COMAR 10.42; and
- 3) Setting standards for the practice of social work that reflect new and emergent developments in the practice of social work through regulations and legislation.

#### VISION

A state that provides citizens qualified social workers to further the good health and well-being of the citizens of Maryland.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

**Goal 1.** To protect the public by ensuring that licensees of each board are credentialed appropriately to provide high quality services to the citizens of Maryland through an accurate and timely licensure process.

**Objective 1.1** By July 1, 2010 issue licenses within the number of days specified in the target listed below:

Performance Measures	Licenses Issued (2008)	Targets for Quality Measures	2007 Actual	2008 Actual	2009 Estimated	2010 Estimated
Board/Commission	1350CU (2000)	Quanty measures	Actual	netuar	Lounated	Estimated
Acupuncture	76	100% in 60 days	100%	100%	100%	100%
Audiologists, Hearing Aid						
Dispensers and Speech-						
Language Pathologists	346	100% in 7 days	100%	100%	100%	100%
Chiropractic	542	100% in 7 days	100%	100%	100%	100%
Dental	340	100% in 30 days	97%	100%	100%	100%
Dietetic Practice	128	100% in 30 days	100%	100%	100%	100%
Kidney Disease	3	100% in 30 days	100%	100%	100%	100%
Morticians	86	100% in 2 days	100%	100%	100%	100%
Nursing Home Administrate	ors 29	100% in 2 days	100%	100%	100%	100%
Occupational Therapy	201	100% in 30 days	100%	100%	100%	100%
Optometry	50	100% in 10 days	100%	100%	100%	100%
Pharmacy	388	100% in 3 days	100%	100%	100%	100%
Physical Therapy Examiners	s 522	100% in 2 days	100%	100%	100%	100%
Podiatric	29	100% in 30 days	100%	100%	100%	100%
Counselors and Therapists	397	100% in 3 days	100%	100%	100%	100%
Psychologists	135	100% in 2 days	100%	100%	100%	100%
Residential Child Care Adu	min 88	100% in 30 days	N/A	100%	100%	100%
Social Work	1,032	100% in 10 days	100%	100%	100%	100%

Goal 2. To protect the public by renewing licenses on a biennial basis (annual renewal applies to podiatric residents and kidney dialysis and transplant centers).

**Objective 2.1** By July 1, 2010 issue renewal licenses within the number of days specified in the target listed below:

	Renewal					
	Licenses	Targets for	2007	2008	2009	2010
Performance Measures	Issued (2008)	Quality Measures	Actual	Actual	Estimated	Estimated
<b>Board/Commission</b>						
Acupuncture	394	100% in 5 days	100%	100%	100%	100%
Audiologists, Hearing Aid						
Dispensers and Speech-						
Language Pathologists	2,447	100% in 15 days	100%	100%	100%	100%
Chiropractic	745	100% in 7 days	100%	100%	100%	100%
Dental	3,738	100% in 7 days	100%	100%	100%	100%
Dietetic Practice	594	100% in 5 days	100%	100%	100%	100%
Kidney Disease	112	100% in 5 days	100%	100%	100%	100%
Morticians	871	100% in 7 days	100%	100%	100%	100%
Nursing Home Administrate	ors 253	100% in 2 days	100%	100%	100%	100%
Occupational Therapy	2,904	100% in 5 days	100%	100%	100%	100%
Optometry	37	100% in 5 days	100%	100%	100%	100%
Pharmacy	3,805	90% in 6 days	95%	95%	95%	95%
Physical Therapy Examiner	s 2,635	100% in 4 days	100%	100%	100%	100%
Podiatric	443	100% in 5 days	100%	100%	100%	100%
Counselors and Therapists	1,569	100% in 5 days	100%	100%	100%	100%
Psychologists	1,148	100% in 5 days	100%	100%	100%	100%
Residential Child Care Ad	min 0	100% in 30 days	N/A	100%	100%	100%
Social Work	4,714	100% in 5 days	100%	100%	100%	100%

# M00B01.04 HEALTH PROFESSIONALS BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

Goal 3. To protect the public and promote the quality of health care in the field by receiving and resolving complaints against licensees of each Board.

**Objective 3.1** By July 1, 2010 complete investigative reports and initial Board action on complaints within the number of days specified in the target listed below:

	Complaints					
I	Investigated	Targets for	2007	2008	2009	2010
Performance Measures	(2008)	Quality Measures	Actual	Actual	Estimated	Estimated
Board/Commission						
Acupuncture	10	100% in 180 days	100%	100%	100%	100%
Audiologists, Hearing Aid						
Dispensers and Speech-						
Language Pathologists	19	100% in 180 days	72%	72%	100%	100%
Chiropractic	106	40% in 75 days	22%	22%	30%	40%
Dental	27	85% in 180 days	74%	74%	74%	80%
Dietetic Practice	21	100% in 180 days	100%	100%	100%	100%
Kidney Disease	34	100% in 180 days	100%	100%	100%	100%
Morticians	26	100% in 90 days	100%	100%	100%	100%
Nursing Home Administrate	ors 21	100% in 195 days	100%	100%	100%	100%
Occupational Therapy	10	100% in 180 days	100%	100%	100%	100%
Optometry	26	100% in 180 days	100%	100%	100%	100%
Pharmacy	130	85% in 90 days	68%	90%	90%	100%
Physical Therapy Examiners	s 139	100% in 120 days	100%	100%	100%	100%
Podiatric	39	98% in 180 days	100%	100%	90%	98%
Counselors and Therapists	31	100% in 180 days	100%	100%	100%	100%
Psychologists	35	100% in 180 days	100%	100%	100%	100%
Residential Child Care Adm	in O	100% in 30 days	N/A	100%	100%	100%
Social Work	126	95% in 190 days	92%	92%	95%	95%

# M00B01.04 HEALTH PROFESSIONALS BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

**Objective 3.2** By July 1, 2010 complete Board action within the target listed below. The target represents days since the receipt of proposed decision on a case either from OAH or Board hearing panel.

C	ompleted					
Boa	rd Action	Targets for	2007	2008	2009	2010
Performance Measures	(2008)	Quality Measures	Actual	Actual	Estimated	Estimated
<b>Board/Commission</b>						
Acupuncture	0	100% in 30 days	100%	100%	100%	100%
Audiologists, Hearing Aid						
Dispensers and Speech-						
Language Pathologists	0	100% in 30 days	100%	100%	100%	100%
Chiropractic	29	100% in 60 days	100%	100%	100%	100%
Dental	4	100% in 30 days	100%	100%	100%	100%
Dietetic Practice	0	100% in 30 days	100%	100%	100%	100%
Kidney Disease	34	100% in 30 days	100%	100%	100%	100%
Morticians	7	100% in 30 days	100%	100%	100%	100%
Nursing Home Administrators	15	100% in 60 days	100%	100%	100%	100%
Occupational Therapy	10	100% in 30 days	100%	100%	100%	100%
Optometry	0	100% in 30 days	100%	100%	100%	100%
Pharmacy	12	100% in 30 days	100%	100%	100%	100%
Physical Therapy Examiners	115	100% in 30 days	100%	100%	100%	100%
Podiatric	33	100% in 30 days	100%	100%	100%	100%
Counselors and Therapists	13	100% in 30 days	100%	100%	100%	100%
Psychologists	6	100% in 60 days	100%	100%	100%	100%
Residential Child Care Admin	0	100% in 30 days	N/A	100%	100%	100%
Social Work	6	100% in 60 days	100%	100%	100%	100%

**Objective 3.3** Assess the rate of complaints per active licensees.

	Number of	2007	2008	2009	2010
Performance Measures	Licensees (2008)	Actual	Actual	Estimated	Estimated
<u>Board/Commission</u>					
Acupuncture	842	0.01%	0.01%	1.35%	1.35%
Audiologists, Hearing Aid					
Dispensers and Speech-					
Language Pathologists	3,085	.007%	.006%	.005%	.005%
Chiropractic	4,603	2.36%	2.36%	2.00%	2.00%
Dental	13,090	9.0%	2.25%	2.52%	2.56%
Dietetic Practice	1,463	0.02%	0.01%	0.20%	0.20%
Kidney Disease	112	21.00%	3.29%	3.29%	3.29%
Morticians	1,452	3.00%	1.70%	3.00%	2.88%
Nursing Home Administrators	536	6.72%	3.90%	3.94%	3.94%
Occupational Therapy	2,904	0.28%	0.28%	0.28%	0.28%
Optometry	828	14%	3%	3%	3%
Pharmacy (Pharmacists only)	7,901	2%	2%	2%	2%
Physical Therapy Examiners	11,206	0.17%	0.12%	0.15%	0.15%
Podiatric	451	26.94%	11.56%	12.00%	12.00%
Counselors and Therapists	4,551	0.05%	0.05%	0.05%	0.57%
Psychologists	2,516	1.46%	1.46%	2.13%	2.13%
Residential Child Care Admin	88	N/A	100%	100%	100%
Social Work	11,913	1.2%	1.2%	1.2%	1.2%

# M00B01.04 HEALTH PROFESSIONALS BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

### SPECIAL FUND REVENUE BY BOARD AND COMMISSION

	FY2008 Beginning Balance	FY2008 Revenue	FY2008 Expenditure	FY2009 Beginning Balance	FY2009 Revenue	FY2009 Expenditure	FY2010 Beginning Balance	FY2010 Revenue	FY2010 Expenditure	FY2010 Ending Balance
Acupuncture	9,830	225,751	208,700	26,881	221,250	230,766	17,365	247,000	227,223	37,142
Dietetic Practice	13,532	151,499	162,363	2,668	185,000	184,635	3,033	193,500	191,390	5,143
Professional Counselors	405,657	424,664	530,582	299,739	600,600	592,406	307,933	425,000	607,955	124,978
Chiropractors	297,635	716,111	840,915	172,831	795,000	915,956	51,875	890,000	919,165	22,710
Dental	1,345,509	1,327,771	1,564,869	1,108,411	1,666,311	1,877,485	897,237	1,665,640	2,040,255	522,622
Morticians	153,731	501,634	425,168	230,197	342,555	516,231	56,521	498,700	520,253	34,968
Occupational Therapy	183,422	747,131	387,169	543,384	806,000	464,117	885,267	90,000	416,808	558,459
Optometry	318,606	47,676	270,526	95,756	450,000	294,215	251,541	45,000	281,793	14,748
Pharmacy	985,689	1,752,509	1,775,475	962,723	1,910,218	2,290,710	582,231	2,033,042	2,400,947	214,326
Physical Therapy	559,039	646,293	712,837	492,495	775,000	907,412	360,083	715,000	1,013,796	61,287
Podiatry	86,921	224,238	270,456	40,703	270,000	307,551	3,152	365,000	360,297	7,855
Psychology	383,402	566,243	573,604	376,041	580,000	621,135	334,906	589,999	663,578	261,327
Social Workers	155,804	1,034,410	1,119,638	70,576	1,398,150	1,247,454	221,272	1,292,005	1,279,443	233,834
Audiology, Hearing Aid Dispensers, and Speech Language Pathologists	280,547	629,292	329,506	580,333	95,000	354,279	321,054	575,500	359,960	536,594
Kidney	101,879	118,434	165,262	55,051	154,567	133,275	76,343	154,567	138,950	91,960
Total	5,281,203	9,113,656	9,337,070	5,057,789	10,249,651	10,937,627	4,369,813	9,779,953	11,421,813	2,727,953

## M00B01.04 HEALTH PROFESSIONALS BOARDS AND COMMISSION-REGULATORY SERVICES

## **Appropriation Statement:**

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	97.30	106.80	107.80
Number of Contractual Positions	3.61	1.00	2.47
01 Salaries, Wages and Fringe Benefits	6,073,307	7,327,102	7,752,369
02 Technical and Special Fees	424,222	507,864	591,644
<ul> <li>03 Communication</li></ul>	203,537 198,520 2,265,447 125,380 70,011	228,157 341,319 15,506 2,413,375 113,323 21,280	235,948 395,954 3,760 2,441,358 120,038 12,280
<ol> <li>Equipment—Additional.</li> <li>Grants, Subsidies and Contributions.</li> <li>Fixed Charges</li> </ol>	146,056 527,878	59,800 25,000 627,835	13,500 25,000 628,742
Total Operating Expenses	3,536,829	3,845,595	3,876,580
Total Expenditure	10,034,358	11,680,561	12,220,593
Original General Fund Appropriation Transfer of General Fund Appropriation	203,243 144,947	304,216	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	348,190 2,072	304,216	
Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure	346,118 9,337,070 351,170	304,216 10,937,627 438,718	341,132 11,421,813 457,648
Total Expenditure	10,034,358	11,680,561	12,220,593
Special Fund Income:         M00366       State Board of Acupuncture         M00367       State Board of Dietetic Practice         M00368       State Board of Examiners of Professional Counselors         M00369       State Board of Chiropractic Examiners         M00370       State Board of Dental Examiners         M00371       State Board of Dental Examiners         M00372       State Board of Occupational Therapy Practice         M00373       State Board of Pharmacy         M00374       State Board of Pharmacy         M00375       State Board of Pharmacy         M00376       State Board of Pharmacy         M00377       State Board of Pharmacy         M00378       State Board of Physical Therapy Examiners         M00379       State Board of Podiatric Medical Examiners         M00379       State Board of Social Work Examiners         M00379       State Board of Social Work Examiners         M00380       State Board of Audiologists, Hearing Aid         Dispensers and Speech-Language Pathologists       M00381         State Commission on Kidney Disease       M00381	208,700 162,363 530,582 840,915 1,564,869 425,168 387,169 270,526 1,775,475 712,837 270,456 573,604 1,119,638 329,506 165,262 9,337,070	$\begin{array}{r} 230,766\\ 184,635\\ 592,406\\ 915,956\\ 1,877,485\\ 516,231\\ 464,117\\ 294,215\\ 2,290,710\\ 907,412\\ 307,551\\ 621,135\\ 1,247,454\\ 354,279\\ 133,275\\ \hline 10,937,627\\ \end{array}$	227,223 191,390 607,955 919,165 2,040,255 520,253 416,808 281,793 2,400,947 1,013,796 360,297 663,578 1,279,443 359,960 138,950 11,421,813
Reimbursable Fund Income:			
M00B01 DHMH-Regulatory Services	351,170	438,718	457,648

# M00B01.05 BOARD OF NURSING - REGULATORY SERVICES

## PROGRAM DESCRIPTION

The Board of Nursing operates under the provisions of the Health Occupations Article, Title 8. The Board is mandated to license, certify, and regulate the practice of registered nurses, licensed practical nurses, nurse anesthetists, nurse practitioners, nurse psychotherapists, nursing assistants, and electrologists. Title 8 also requires the Board to regulate nursing education programs, nursing assistant programs, and electrology programs.

#### MISSION

The mission of the Maryland Board of Nursing is to advance safe quality nursing care in Maryland through licensure, education, and accountability in practice of public protection.

#### VISION

To be preeminent in promoting a dynamic and future-oriented regulatory environment that advances quality nursing and health care.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Provide high quality customer service to the nursing community.

**Objective 1.1** In fiscal year 2010, 90 percent of responding licensed RN/LPN applicants using online renewal will rate service as satisfactory or better on a scale of 1 to 5 as 3 or above.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent rating services as satisfactory or better	*	90%	90%	90%

Note: \* This survey is a voluntary response done by the newsletter. The survey was not administered in fiscal year 2007.

Goal 2. Licensure and Discipline activities are accomplished in an efficient manner.

**Objective 2.1** By 2010, 95 percent of all routine renewal applications received by mail will be processed within 5 business days.

Performance Measures	2007 Actual	2008 Actual	2009 Estimated	2010 Estimated
<b>Quality:</b> Percent of sample routine applications processed within	Actual	Actual	Estimateu	Estimated
5 business days	90%	95%	95%	95%

**Objective 2.2** In fiscal year 2010, 70 percent of all disciplinary complaints will be resolved within 270 days.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of complaints received within the fiscal year	1,994	2,138	1,200	3,000
Output: Number of complaints resolved within 270 days	966	1,752	1,080	2,100
Outcome: Percent complaints resolved within 270 days	48%	82%	80%	70%

**Note:** The numbers of complaints received and resolved in fiscal year 08 are mainly criminal history background checks. They are resolved in a minimum of time. Actual complaints continue to take more than 270 days to resolve.

# M00B01.05 BOARD OF NURSING - REGULATORY SERVICES (Continued)

Goal 3. Assure delivery of quality nursing education and nursing assistant training through monitoring and enforcement of standards.Objective 3.1 Employers surveyed will rate licensed nurse and certified nursing assistants as competent on a scale 1 to 5 as 3 or above.

Performance Measures	2007 Actual	2008 Actual	2009 Estimated	2010 Estimated
Input: Number of employers responding to survey	*	*	500	*
<b>Output:</b> Number rated as 3 or above	*	*	350	*
Outcome: Percent rated as 3 or above	*	*	70%	*

Note: \* The survey will be done every other year. The survey was not administered in fiscal year 2007and 2008.

**Objective 3.2** In fiscal year 2010, 98 percent of approved RN/LPN education programs and 31 percent of approved Nursing Assistant programs in the State will meet required pass rate for examination graduates.

Performance Measures	2007	2008	2009	2010
RN/LPN Programs:	Actual	Actual	Estimated	Estimated
<b>Input:</b> Number of programs with graduates testing <b>Quality:</b> Percent of schools meeting pass rate	36	36	37	37
	94%	94%	98%	98%
Nursing Assistant Programs: Input: Number of programs with graduates testing Quality: Percent of schools meeting pass rate	134 60%	115 60%	175 65%	175 75%

## M00B01.05 BOARD OF NURSING-REGULATORY SERVICES

## **Appropriation Statement:**

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	53.00	64.00	70.00
Number of Contractual Positions	9.56	1.25	1.90
01 Salaries, Wages and Fringe Benefits	3,327,641	4,251,322	4,703,264
02 Technical and Special Fees	359,401	172,818	257,466
03       Communication	208,161 50,497 1,366 924,176 58,376 693 274,851	373,702 93,396 2,451 1,081,488 62,032 153,500 237,288	361,777 96,941 1,234 1,056,503 59,673 78,932 352,183
Total Operating Expenses	1,518,120	2,003,857	2,007,243
Total Expenditure	5,205,162	6,427,997	6,967,973
Special Fund Expenditure	5,205,162	6,427,997	6,967,973
Special Fund Income: M00382 State Board of Nursing Licensing Fees	5,205,162	6,427,997	6,967,973

# M00B01.06 MARYLAND BOARD OF PHYSICIANS – REGULATORY SERVICES

## **PROGRAM DESCRIPTION**

The Maryland Board of Physicians is responsible for the licensure and discipline of physicians and allied health professionals. The Board serves healthcare institutions as well as the health professionals and the public through its information/clearinghouse activities.

#### MISSION

The mission of the Maryland Board of Physicians is to assure quality healthcare in Maryland through the efficient licensure and effective discipline of health providers under its jurisdiction, by protecting and educating clients/customers and stakeholders, and enforcing the Maryland Medical Practice Act.

#### VISION

Maryland is the State where healthcare professionals are well qualified, where healthcare professionals want to live and practice, and where citizens are informed about the qualifications of their healthcare practitioners regulated by the Maryland Board of Physicians.

### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To provide an effective and efficient licensure system for physicians and allied health professionals regulated by the Maryland Board of Physicians.

**Objective 1.1** By June 30, 2010 issue initial medical licenses to 95 percent of qualified applicants within 10 days of receipt of the last qualifying document.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of applicants licensed	1,533	1,508	1,550	1,560
<b>Quality:</b> Number of applications completed $\leq 10$ days	1,446	1,425	1,472	1,482
Percent of applications completed $\leq 10$ days	94%	95%	95%	95%

**Objective 1.2** By June 30, 2010, 92 percent of responses from our physician applicants will express overall satisfaction with our initial licensing process. (Rating of 10 (Good) or higher).

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of Physicians satisfied	86%	98%	92%	92%
Computed satisfaction rating*	17.10	17.68	17.00	17.00
Number of physicians surveyed who are satisfied	102	159	253	253
Number of processes changed in response to survey	1	3	3	1

Note: \* Ratings: Excellent (15-20), Good (10-14), Fair (5-9) Poor (0-4)

**Objective 1.3** By June 30, 2010 renew 87 percent of physicians online.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of renewals processed	12,741	11,021	13,000	11,200
Quality: Percent of renewals processed online	84%	88%	87%	87%

# M00B01.06 MARYLAND BOARD OF PHYSICIANS - REGULATORY SERVICES (Continued)

- Goal 2. To enable the Board to efficiently and effectively discipline physicians and allied health practitioners through the timely completion of investigations.
  - **Objective 2.1** By June 30, 2010 improve percent of closed complaints that were not completed within 18 months to 15 percent.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Complaints pending from previous year*	572	673	656	556
New complaints received	898	869	1,100	1,000
Total complaints	1,470	1,542	1,756	1,556
Output: Complaints closed	797	886	1,200	1,100
Complaints pending	673	656	556	456
Complaints not closed within 18 months	225	179	80	230
Outcome: Percent of complaints closed	54%	57%	68%	71%
Quality: Percent of complaints not completed in 18 months	15%	12%	5%	15%

- **Note:** \* Reporting methods were changed in fiscal year 2008. During a systems audit and reconciliation it was determined that data reported for past MFR purposes consisted of a hybrid data gathering methodology that provided unreconciled data. Some data sets were kept in manual form and were only recently reconciled with the electronic database management system employed. The value of the complaints pending from previous year for fiscal year 2007 represents reconciled figures.
  - **Objective 2.2** By June 30, 2010, 90 percent of case reviews will be placed on the Board agenda for charging within two months, as recommended in the Investigative Report resulting from 2003 legislation (SB 500).

Performance Measures	2007 Actual	2008 Actual	2009 Estimated	2010 Estimated
<b>Input:</b> Number of case reviews	64	75	90	90
<b>Output:</b> Number of case reviews placed on Board agenda within 2 months	55	67	81	81
Quality: Percent of case reviews on Board agenda within 2 months	86%	89%	90%	90%

# M00B01.06 MARYLAND BOARD OF PHYSICIANS - REGULATORY SERVICES (Continued)

## **OTHER PERFORMANCE MEASURES**

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Licenses and Permits:				
Medical Practitioners (MD,DO)	1,533	1,508	1,550	1,560
Unlicensed Medical Practitioners	2,495	2,017	2,400	2,200
Allied Health Practitioners (FY06 includes interns)	991	1,041	1,081	1,087
Dispensing Permits	271	229	295	290
Professional Corporations	36	20	40	35
Renewals & Reinstatements:				
Medical Practitioners	12,936	11,167	13,200	11,355
Allied Health Practitioners	7,500	2,404	7,645	2,540
Disciplinary Activities:				
Complaints Pending From Previous Year	572	673	656	556
New Complaints Received	898	869	1,100	1,000
Total Complaints	1,470	1,542	1,756	1,556
Complaints Closed with No Action	678	581	1,000	900
Complaints Closed with Advisory Opinion	189	234	100	100
Complaints Closed with Formal Action Against Physicians				
(Public and Non Public Action)	36	49	80	80
Complaints with Formal Action Against Allied Health Providers	16	22	20	20
Total Complaints Closed	919	886	1,200	1,100
Complaints Pending	551	656	556	456
Physicians Under Monitoring Probationary Orders	95	103	100	100
Termination of Orders of Probation (Physicians)	10	9	15	15
Termination of Orders of Probation (Allied Health)	0	1	3	3
Other Formal Actions (includes interim orders, reinstatements, deni	ials of			
reinstatements, violations of orders, cease and desist orders, conti	inuing			
conditions after termination of all other conditions of an order)	25	28	30	30
Total Formal Actions	87	109	148	148
Information to Health Care Facilities:				
Notices of Malpractice Claims	2,962	2,192	3,500	3,000
Notices of Board Charges & Actions	262	414	400	400
Notices of Facility Actions	111	90	200	100
Responses to Credentialing Inquiries	4,240	3,957	4,300	4,300

## M00B01.06 MARYLAND BOARD OF PHYSICIANS-REGULATORY SERVICES

## **Appropriation Statement:**

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	72.00	75.00	75.00
Number of Contractual Positions	.78	2.00	1.78
01 Salaries, Wages and Fringe Benefits	4,868,879	5,008,191	5,679,163
02 Technical and Special Fees	359,758	602,102	580,013
03       Communication         04       Travel         08       Contractual Services         09       Supplies and Materials         11       Equipment—Additional         13       Fixed Charges	114,589 59,448 2,197,928 39,222 40,370 412,759	141,592 94,093 1,717,491 58,665 91,323 456,615	127,445 119,177 1,864,289 42,972 76,472 470,024
Total Operating Expenses	2,864,316	2,559,779	2,700,379
Total Expenditure	8,092,953	8,170,072	8,959,555
Special Fund Expenditure	8,092,953	8,170,072	8,959,555
Special Fund Income: M00383 State Board of Physicians	8,092,953	8,170,072	8,959,555

# SUMMARY OF DEPUTY SECRETARY — PUBLIC HEALTH

	2008	2009	2010
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	1,359.70	1,335.45	1,334.45
Total Number of Contractual Positions	39.12	52.83	43.11
Salaries, Wages and Fringe Benefits	86,297,803	92,660,030	94,436,817
Technical and Special Fees	2,476,592	2,549,920	2,368,147
Operating Expenses	367,246,207	375,952,076	388,121,912
Original General Fund Appropriation	188,889,118	201,869,820	
Transfer/Reduction	2,869,864	-7,315,342	
Total       General Fund Appropriation         Less:       General Fund Reversion/Reduction		194,554,478	
Net General Fund Expenditure	191,758,728	194,554,478	190,619,134
Special Fund Expenditure	59,280,074	73,109,092	81,771,250
Federal Fund Expenditure	202,989,621	201,305,136	210,140,734
Reimbursable Fund Expenditure	1,992,179	2,193,320	2,395,758
Total Expenditure	456,020,602	471,162,026	484,926,876

# M00F01.01 EXECUTIVE DIRECTION - DEPUTY SECRETARY FOR PUBLIC HEALTH SERVICES

#### **PROGRAM DESCRIPTION**

The Deputy Secretary for Public Health Services is responsible for policy formulation and program implementation affecting the health of Maryland's people through the action and interventions of the Community Health Administration, Family Health Administration, AIDS Administration, Laboratories Administration, Office of the Chief Medical Examiner, Office of Preparedness and Response, and Anatomy Board.

#### MISSION

The mission of the Office of the Deputy Secretary for Public Health Services is to improve the health status of individuals, families, and communities through prevention, early intervention, surveillance, and treatment.

#### VISION

Maryland citizens, including those with special needs, have the knowledge, skills, and access to services to improve and maintain their health and well-being. We will be the leader in fostering an equitable system that maximizes individual development and community wellness and is based in public health principles and values.

### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

This program shares the goals and objectives of the Community Health Administration, Family Health Administration, AIDS Administration, Laboratories Administration, Office of the Chief Medical Examiner, and Office of Preparedness and Response.

- **Goal 1.** The Anatomy Board will provide an immediate response when notified of an individual's death; ascertain necessary information pertaining to the decedent and the circumstance of death; determine the Board's jurisdiction or authority and fulfill the legal requirements regarding the death; safeguard the rights of family members to claim bodies received by the Board; assure the decedent body is granted final disposition in a dignified manner; and assist individuals who are attempting to claim a body for private disposition and release Board custody of unclaimed bodies when a legal claim for the body is made.
  - **Objective 1.1** To recover State expenditures of costs incurred whenever a body is claimed for private disposition, except where fees are waived when the person making the claim has a financial hardship.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Unclaimed bodies received	726	921	939	958
Output: Bodies claimed	351	447	456	465
Reimbursement of expenses	\$40,317	\$50,468	\$45,393	\$45,393

Goal 2. The Anatomy Board will provide medical education programs and research study programs concerning the use of donated and unclaimed bodies, as well as available anatomical material, to meet specific study goals and objectives.

**Objective 2.1** To fully utilize the available decedent bodies and anatomical resources under the Board's control in order to have the greatest positive impact on advancing and promoting medical science.

Objective 2.2 To recover State expenditures using cadaver and specimen fee reimbursements.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of donated bodies available for study	451	593	605	617
Number of unclaimed bodies available for study	375	474	483	493
Number of requests for cadaver-specimen(s)	419	478	488	498
Output: Reimbursement of expenses	\$722,917	\$693,754	\$708,336	\$708,336

# DEPUTY SECRETARY FOR PUBLIC HEALTH SERVICES

# M00F01.01 EXECUTIVE DIRECTION

## **Appropriation Statement:**

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	8.00	6.00	6.00
01 Salaries, Wages and Fringe Benefits	711,167	694,499	647,900
<ul> <li>03 Communication</li> <li>04 Travel</li> <li>08 Contractual Services</li> <li>09 Supplies and Materials</li> <li>13 Fixed Charges</li> </ul>	19,006 2,332 596,114 39,360 27,171	18,472 7,947 573,020 48,985 30,054	18,609 8,239 643,500 49,281 31,380
Total Operating Expenses	683,983	678,478	751,009
Total Expenditure	1,395,150	1,372,977	1,398,909
Original General Fund Appropriation Transfer of General Fund Appropriation	2,962,526 -1,567,376	3,236,527 -1,863,550	
Net General Fund Expenditure	1,395,150	1,372,977	1,398,909

# M00F02.00 COMMUNITY HEALTH ADMINISTRATION

## **PROGRAM DESCRIPTION**

The Community Health Administration seeks to protect the health of the community by preventing and controlling infectious diseases, investigating disease outbreaks and environmental health issues, and protecting the health and general welfare of the public from foods, substances and consumer products which may cause injury or illness. Program offices and the local health departments accomplish this through community-based health assessment, policy development and assurance of services.

#### MISSION

The mission of the Community Health Administration is to work with local health departments to improve the health of all Maryland residents by preventing communicable diseases, providing public health information, protecting the health and safety of the public through education and regulation, and communicating environmental effects on public health.

#### VISION

The Community Health Administration envisions a future in which Maryland communities organize their efforts to address the public interest in improving health through disease prevention and health promotion.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To promote healthy behaviors, prevent infectious diseases, and ensure accurate public health surveillance.

**Objective 1.1** On a calendar year basis, at least 80% of two-year-olds (the CDC national goal for states) will have up-to-date immunizations.

	CY2006	CY2007	CY2008	CY2009
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent with up-to-date immunizations	78%	91%	80%	80%

**Objective 1.2** During calendar year 2009 the number of reported cases of vaccine-preventable communicable diseases will be no more than the following:

Performance Measures	CY2006 Actual	CY2007 Actual	CY2008 Estimated	CY2009 Estimated
Outcome: Hepatitis A cases	60	73	80	75
Hepatitis B cases	148	113	160	155
Measles cases	2	0	1	1
Mumps cases	11	12	15	12
Pertussis cases	152	118	160	150
Polio cases	0	0	0	0
Rubella cases	0	1	1	1
Human Rabies cases	0	0	0	0
Tetanus cases	1	1	1	1

**Objective 1.3** By calendar year 2009 the Maryland rate of primary and secondary syphilis will be reduced to 5.2 cases per 100,000 population. (**Comparison:** CDC 2006 US national rate was 3.3 cases per 100,000 population)

	CY2006	CY2007	CY2008	CY2009
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of reported cases	300	345	309	296
Maryland population (in 100,000's)	56.02	56.18	56.63	57.08
Outcome: Rate of primary/secondary syphilis				
(Number of cases/100,000 population)	5.4	6.1	5.5	5.2
Annual percent change in reported cases	-4.2%	15.0%	-10.4%	-4.2%

# M00F02.00 COMMUNITY HEALTH ADMINISTRATION (Continued)

**Objective 1.4** By calendar year 2015 the rate of chlamydia in 15-24 year olds will be reduced to 2,562.7 cases per 100,000 population.\* (**Comparison:** CDC 2006 US National rate for 15-24 year olds was 1,735 cases per 100,000 population)

Performance Measures	CY2006 Actual	CY2007 Actual	CY2008 Estimated	CY2009 Estimated
<b>Input</b> : Number of reported cases (all ages)	21.859	23.150	24,517	25,965
Number of reported cases (15-24 year olds)	16.077	17.177	18,191	19,266
Rate of chlamydia (number of cases/100,000 population)		,		,
All ages	390	412	433	455
15-24 year olds	2,023	2,141	2,290	2,407
Outcome: Annual percentage change in reported cases (all ages)	+19.4%	+5.9%	+5.9%	+5.9%
Annual percentage change in reported cases (15-24 year olds)	+17.2%	+6.8%	+5.9%	+5.9%

**Note:** \* Beginning calendar year 2009 CHA is working to increase both public and private sector screening in youth aged 15-24 years old for chlamydia which will result in a short term increase in the number of cases identified. Therefore, the rate per 100,000 population will increase over the next several years before screening, treatment and education/outreach efforts have a positive impact on the number of cases.

**Objective 1.5** On a calendar year basis, the directly observed therapy (DOT) rate for tuberculosis cases will be at least 90%.

Performance Measures	CY 2006 Actual	CY 2007 Actual	CY 2008 Estimated	CY2009 Estimated
Input: Number of cases	253	270	280	280
Percent of cases treated with DOT	90%	92%	90%	90%

**Objective 1.6** During calendar year 2009 improve the quality of communicable disease reporting by reducing the percentage of case reports with missing data to 20% or below.

	CY2006	CY 2007	CY 2008	CY2009
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of case reports sampled	4,806	6,082	7,000	7,500
Quality: Percent of case reports with missing data	26%	26%	20%	20%

Goal 2. To reduce or eliminate potential causes of preventable injuries/deaths associated with food-borne contaminants, consumer products, summer camp facilities, swimming pools, and pollutants of the natural environment.

**Objective 2.1** During fiscal year 2010 the proportion of food firms with enforcement actions (closure orders, detentions, and compliance schedules) will not exceed 1%.

	FY2007	FY2008	FY2009	FY2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of food firms	1,015	1,033	1,033	810
Output: Number of food firm inspections	1,750	1,826	2,000	2,000
Number of food firms licensed or re-licensed	1,015	1,033	830	810
Quality: Number of food firms with enforcement actions				
(closure orders, detentions, compliance schedules)	8	11	10	10
Percent of food firms with enforcement actions	1%	1%	1%	1%

Note: Legislation was passed in 2008 (effective October 1, 2008) repealing the law for the registration of out-of-state bottlers which eliminates 223 firms.

# M00F02.00 COMMUNITY HEALTH ADMINISTRATION (Continued)

**Objective 2.2** During fiscal year 2010 the proportion of milk operations with enforcement actions will not exceed 5%.

	FY2007	FY2008	FY2009	FY2010
Performance Measures	Actual	Actual	Estimated	Estimated
<b>Input:</b> Number of milk operations*	1,333	1,351	1,323	1,318
<b>Output:</b> Number of milk operations inspections	4,738	4,234	4,700	4,700
Number of milk operations licensed or re-licensed	1,333	1,351	1,323	1,318
Quality: Number of milk operations with enforcement actions				
(closure orders, detentions, compliance schedules)	25	37	37	37
Percent of milk operations with enforcement actions	2%	3%	3%	3%

Note: \* Milk operations include dairy farms, milk plants, frozen desserts manufacturing plants, receiving/transfer/distribution stations, milk transportation companies, truck registration, tank truck operators, bobtailers, and certified industry field men.

**Objective 2.3** During fiscal year 2010 the proportion of swimming pool, spa, and hot tub facilities, and youth camps with enforcement actions will not exceed 1%.

Performance Measures	FY2007 Actual	FY2008 Actual	FY2009 Estimated	FY2010 Estimated
<b>Input:</b> Number of swimming pool, spa, and hot tub facilities,	Actual	Actual	Estimated	Estimated
and youth camps	710	744	775	805
<b>Output:</b> Number of swimming pool, spa, and hot tub facilities,				
and youth camp inspections	2,994	2,990	3,000	3,000
Number of swimming pool, spa, and hot tub facilities, and				
youth camps licensed or re-licensed	660	697	724	752
Quality: Number of swimming pool, spa, and hot tub facilities,				
and youth camps with enforcement actions (closure orders,				
detentions, compliance schedules)	2	1	4	5
Percent of swimming pool, spa, and hot tub facilities,				
and youth camps with enforcement actions	0.3%	0.1%	0.5%	0.6%

# SUMMARY OF COMMUNITY HEALTH ADMINISTRATION

	2008 Actual	2009 Appropriation	2010 Allowance
Total Number of Authorized Positions	126.10	121.10	121.10
Total Number of Contractual Positions	2.00	2.74	2.23
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	9,227,672 129,633 81,159,491	9,520,166 95,705 81,012,256	9,653,427 109,477 71,633,606
Original General Fund Appropriation Transfer/Reduction	75,273,131 306,835	77,658,300 -1,512,521	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	75,579,966 14,316,667 620,163	76,145,779 10,000 13,663,392 808,956	66,171,155 10,000 14,095,453 1,119,902
Total Expenditure	90,516,796	90,628,127	81,396,510

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# M00F02.03 COMMUNITY HEALTH SERVICES - COMMUNITY HEALTH ADMINISTRATION

## **PROGRAM DESCRIPTION**

This Program provides overall guidance and operational and administrative support to the Administration and 24 local health departments. Functions include executive direction, budget/fiscal, personnel, procurement, legislation/regulation and information technology. This Program also houses the Office of Food Protection and Consumer Health Services and the Office of Epidemiology and Disease Control Programs. The areas of responsibility of this Program include seeking to protect the health and general welfare of the public from foods, substances, and consumer products which may cause injury or illness; preventing infectious diseases and investigating disease outbreaks.

This program shares the mission, vision, goals, objectives, and performance measures of the Community Health Administration, M00F02.00.

## **OTHER PERFORMANCE MEASURES**

Milk Control:         Permits and Licenses:         Image: Control of the second		FY2007	FY2008	FY2009	FY2010
Permits and Licenses:         587         569         560           Dairy Farms         587         569         560         5           Milk Plants         107         112         107         11           Frozen Desserts Manufacturing Plants         85         84         85         11           Bobtailers         2         2         1         11           Truck Registration         215         217         220         22           Tank Truck Operator Permits         206         233         215         2           Certified Industry Fieldmen         25         25         26         1           Field Inspections, Follow-ups and Sampling         4,738         4,234         4,700         4,71           Milk Transportation Company Permits         33         33         34         1         1           Industry Water Sampling Reviews         6,994         6,995         7,000         7,00           Food Control:		Actual	Actual	Estimated	Estimated
Dairy Farms         587         569         560         55           Milk Plants         107         112         107         11           Frozen Deserts Manufacturing Plants         85         84         85         3           Receiving/Transfer/Distribution Stations         73         76         75         5           Bobtailers         2         2         1         1         1           Truck Registration         215         217         220         22         1         1           Truck Operator Permits         206         233         215         22         2         1         1         1         1         1         206         233         215         2         2         1         1         1         206         233         215         2         2         1         1         1         205         25         26         5         7         000         7         0         7         0         7         0         7         0         7         0         7         0         7         0         7         0         7         0         7         0         7         0         7         0         7					
Milk Plants         107         112         107         111           Frozen Desserts Manufacturing Plants         85         84         85         86         86         84         85         9         75         Bobaliers         2         2         1         107         112         107         102         12         12         12         112         107         112         107         112         107         112         107         112         107         112         107         112         102         112         112         112         112         112         112         112         112         112         112         112         107         101         101         1					
Frozen Desserts Manufacturing Plants       85       84       85         Receiving/Transfer/Distribution Stations       73       76       75         Bobtailers       2       2       1         Truck Registration       215       217       220       2         Tank Registration       215       217       220       2         Tank Truck Operator Permits       206       233       215       2         Certified Industry Fieldmen       25       25       26       2         Field Inspections, Follow-ups and Sampling       4,738       4,234       4,700       4,7         Milk Transportation Company Permits       33       33       34       34       34         Industry Water Sampling Reviews       6,994       6,995       7,000       7,00       7,00         Food Control:					555
Receiving/Transfer/Distribution Stations         73         76         75           Bobtailers         2         2         1           Truck Registration         215         217         220         2           Tank Truck Operator Permits         206         233         215         2           Certified Industry Fieldmen         25         25         26         7           Milk Transportation Company Permits         33         33         34         4         700         4,71           Industry Water Sampling Reviews         6,994         6,995         7,000         7,00         700           Food Control:					107
Bobtailers         2         2         1           Truck Registration         215         217         220         2           Tank Truck Operator Permits         206         233         215         2           Certified Industry Fieldmen         225         225         26         2           Field Inspections, Follow-ups and Sampling         4,738         4,234         4,700         4,71           Milk Transportation Company Permits         33         33         34         3         3           Industry Water Sampling Reviews         6,994         6,995         7,000         7,00           Food Control:                Permits, Licenses and Registrations:               Food Processing, Crab and Shellstock         800         810         810         8           Out-of-State Bottlers Registration <sup>1</sup> 215         223         20            Plan Reviews         646         649         650         66         66         66         66         66         66         66         66         66         66         66         66         65         65         65         65 </td <td></td> <td></td> <td></td> <td></td> <td>85</td>					85
Truck Registration       215       217       220       22         Tank Truck Operator Permits       206       233       215       2         Certified Industry Fieldmen       25       25       26       25         Field Inspections, Follow-ups and Sampling       4,738       4,234       4,700       4,77         Milk Transportation Company Permits       33       33       34       4         Industry Water Sampling Reviews       6,994       6,995       7,000       7,00 <b>Portis, Licenses and Registrations:</b>				75	75
Tank Truck Operator Permits         206         233         215         2           Certified Industry Fieldmen         25         25         26         7           Field Inspections, Follow-ups and Sampling         4,738         4,234         4,700         4,71           Milk Transportation Company Permits         33         33         34         7           Industry Water Sampling Reviews         6,994         6,995         7,000         7,00           Food Control:			2	1	1
Certified Industry Fieldmen         25         25         26           Field Inspections, Follow-ups and Sampling         4,738         4,234         4,700         4,71           Milk Transportation Company Permits         33         33         33         34         4           Industry Water Sampling Reviews         6,994         6,995         7,000         7,00           Food Control:             4           Permits, Licenses and Registrations:               Food Processing, Crab and Shellstock         800         810         810         8           Out-of-State Bottlers Registration <sup>1</sup> 215         223         20            Plan Reviews         646         649         650         6.		215	217		220
Field Inspections, Follow-ups and Sampling $4,738$ $4,234$ $4,700$ $4,710$ Milk Transportation Company Permits333334Industry Water Sampling Reviews $6,994$ $6,995$ $7,000$ Food Control:Permits, Licenses and Registrations:Food Processing, Crab and Shellstock $800$ $810$ $810$ Out-of-State Bottlers Registration 1 $215$ $223$ $20$ Plan Reviews $646$ $649$ $650$ $6.6$ Field Inspections, Follow-ups and Sampling $2,067$ $2,176$ $2,300$ DHMH Dietary Programs Consulted $45$ $39$ $40$ Water Quality Analysis Reviews 1 $9,503$ $9,854$ $570$ Community Services: </td <td></td> <td>206</td> <td>233</td> <td>215</td> <td>215</td>		206	233	215	215
Milk Transportation Company Permits         33         33         34           Industry Water Sampling Reviews         6,994         6,995         7,000         7,00           Food Control:	Certified Industry Fieldmen	25	25	26	26
Industry Water Sampling Reviews         6,994         6,995         7,000         7,00           Food Control:	Field Inspections, Follow-ups and Sampling	4,738	4,234	4,700	4,700
Food Control:Image: Control is and Registrations:Image: Control is and ShellstockStoreFood Processing, Crab and Shellstock8008108108Out-of-State Bottlers Registration 121522320Plan Reviews64664965066Field Inspections, Follow-ups and Sampling2,0672,1762,3002,30DHMH Dietary Programs Consulted45394040Water Quality Analysis Reviews 19,5039,85457057Community Services: </td <td>Milk Transportation Company Permits</td> <td>33</td> <td>33</td> <td>34</td> <td>34</td>	Milk Transportation Company Permits	33	33	34	34
Permits, Licenses and Registrations:Image: mathematical system of the syst	Industry Water Sampling Reviews	6,994	6,995	7,000	7,000
Food Processing, Crab and Shellstock8008108108Out-of-State Bottlers Registration 121522320Plan Reviews64664965066Field Inspections, Follow-ups and Sampling2,0672,1762,3002,30DHMH Dietary Programs Consulted453940 $-$ Water Quality Analysis Reviews 19,5039,85457055Community Services: $   -$ Permits, Licenses and Registrations: $  -$ Bedding and Upholstery 22,1621,838300 $-$ Youth Camps663566569577Migratory Labor Camps909695 $-$ Swimming Pools, Spas and Hot Tubs757980 $-$ Plan Reviews28122322522Field Inspections, Follow ups and Sampling3,3743,5153,600Addition and Mobile Home Parks54545454Plan Reviews28122322522Field Inspections, Follow ups and Sampling3,3743,5153,6003,66EDCP Program Administration: $   -$ LHD Site Reviews Conducted181616 $-$ Health Officer Memoranda776970 $-$	Food Control:				
Out-of-State Bottlers Registration         215         223         20           Plan Reviews         646         649         650         66           Field Inspections, Follow-ups and Sampling         2,067         2,176         2,300         2,33           DHMH Dietary Programs Consulted         45         39         40         45           Water Quality Analysis Reviews <sup>1</sup> 9,503         9,854         570         55           Community Services:         9,503         9,854         570         55           Permits, Licenses and Registrations:         90         96         95         77           Bedding and Upholstery <sup>2</sup> 2,162         1,838         300         77           Youth Camps         635         665         695         77           Migratory Labor Camps         90         96         95         95           Swimming Pools, Spas and Hot Tubs         75         79         80         75           Recreational Sanitation and Mobile Home Parks         54         54         54         54           Plan Reviews         281         223         225         27           Field Inspections, Follow ups and Sampling         3,374         3,515         3,600	Permits, Licenses and Registrations:				
Plan Reviews       646       649       650       66         Field Inspections, Follow-ups and Sampling       2,067       2,176       2,300       2,330         DHMH Dietary Programs Consulted       45       39       40       45         Water Quality Analysis Reviews <sup>1</sup> 9,503       9,854       570       55         Community Services:             Permits, Licenses and Registrations:             Bedding and Upholstery <sup>2</sup> 2,162       1,838       300          Youth Camps       635       665       695       77         Migratory Labor Camps       90       96       95       95         Swimming Pools, Spas and Hot Tubs       75       79       80       54         Recreational Sanitation and Mobile Home Parks       54       54       54       54         Plan Reviews       281       223       225       22         Field Inspections, Follow ups and Sampling       3,374       3,515       3,600       3,600         EDCP Program Administration:              LHD Site Reviews Conducted       18       16       16	Food Processing, Crab and Shellstock	800	810	810	810
Field Inspections, Follow-ups and Sampling $2,067$ $2,176$ $2,300$ $2,300$ DHMH Dietary Programs Consulted $45$ $39$ $40$ Water Quality Analysis Reviews 1 $9,503$ $9,854$ $570$ $57$ <b>Community Services:</b> $9,503$ $9,854$ $570$ $57$ Permits, Licenses and Registrations: $2,162$ $1,838$ $300$ Sedding and Upholstery 2 $2,162$ $1,838$ $300$ Youth Camps $635$ $665$ $695$ $77$ Migratory Labor Camps $90$ $96$ $95$ $95$ Swimming Pools, Spas and Hot Tubs $75$ $79$ $80$ $376$ Recreational Sanitation and Mobile Home Parks $54$ $54$ $54$ $54$ Plan Reviews $281$ $223$ $225$ $22$ Field Inspections, Follow ups and Sampling $3,374$ $3,515$ $3,600$ $3,60$ EDCP Program Administration: $18$ $16$ $16$ Health Officer Memoranda $77$ $69$ $70$ $57$	Out-of-State Bottlers Registration <sup>1</sup>	215	223	20	0
DHMH Dietary Programs Consulted453940Water Quality Analysis Reviews 19,5039,85457055Community Services:Permits, Licenses and Registrations:Bedding and Upholstery 22,1621,838300Youth Camps63566569575Migratory Labor Camps909695Swimming Pools, Spas and Hot Tubs757980Recreational Sanitation and Mobile Home Parks545454Plan Reviews28122322522Field Inspections, Follow ups and Sampling3,3743,5153,6003,60EDCP Program Administration: </td <td>Plan Reviews</td> <td>646</td> <td>649</td> <td>650</td> <td>650</td>	Plan Reviews	646	649	650	650
DHMH Dietary Programs Consulted453940Water Quality Analysis Reviews 19,5039,85457055Community Services:Permits, Licenses and Registrations:Bedding and Upholstery 22,1621,838300Youth Camps63566569575Migratory Labor Camps909695Swimming Pools, Spas and Hot Tubs757980Recreational Sanitation and Mobile Home Parks545454Plan Reviews28122322522Field Inspections, Follow ups and Sampling3,3743,5153,6003,60EDCP Program Administration: </td <td>Field Inspections, Follow-ups and Sampling</td> <td>2,067</td> <td>2,176</td> <td>2,300</td> <td>2,300</td>	Field Inspections, Follow-ups and Sampling	2,067	2,176	2,300	2,300
Community Services:Image: Community Services:Image: Community Services:Permits, Licenses and Registrations:2,1621,838300Bedding and Upholstery 22,1621,838300Youth Camps63566569577Migratory Labor Camps90969595Swimming Pools, Spas and Hot Tubs757980Recreational Sanitation and Mobile Home Parks545454Plan Reviews28122322527Field Inspections, Follow ups and Sampling3,3743,5153,600EDCP Program Administration:181616Health Officer Memoranda77697070		45	39		40
Permits, Licenses and Registrations:Bedding and Upholstery 22,1621,838300Youth Camps6356656957Migratory Labor Camps9096959Swimming Pools, Spas and Hot Tubs757980Recreational Sanitation and Mobile Home Parks545454Plan Reviews28122322522Field Inspections, Follow ups and Sampling3,3743,5153,600LHD Site Reviews Conducted181616Health Officer Memoranda7769707	Water Quality Analysis Reviews <sup>1</sup>	9,503	9,854	570	550
Permits, Licenses and Registrations:Bedding and Upholstery 22,1621,838300Youth Camps6356656957Migratory Labor Camps9096959Swimming Pools, Spas and Hot Tubs757980Recreational Sanitation and Mobile Home Parks545454Plan Reviews28122322522Field Inspections, Follow ups and Sampling3,3743,5153,600LHD Site Reviews Conducted181616Health Officer Memoranda7769707			· · ·		
Bedding and Upholstery <sup>2</sup> 2,162       1,838       300         Youth Camps       635       665       695       7         Migratory Labor Camps       90       96       95       9         Swimming Pools, Spas and Hot Tubs       75       79       80       9         Recreational Sanitation and Mobile Home Parks       54       54       54       54         Plan Reviews       281       223       225       22         Field Inspections, Follow ups and Sampling       3,374       3,515       3,600       3,66         EDCP Program Administration:              LHD Site Reviews Conducted       18       16       16           Health Officer Memoranda       77       69       70					
Youth Camps         635         665         695         77           Migratory Labor Camps         90         96         95         95         96         96         95         96         96         95         95         96         96         95         95         96         96         96         96         95         95         96         96         96         95         95         96         96         96         96         96         95         92         92         92         92         92         92         92         92         92         92         92         96         96		2,162	1,838	300	0
Migratory Labor Camps909695Swimming Pools, Spas and Hot Tubs757980Recreational Sanitation and Mobile Home Parks545454Plan Reviews28122322522Field Inspections, Follow ups and Sampling3,3743,5153,6003,60EDCP Program Administration:18161616Health Officer Memoranda77697070				695	725
Swimming Pools, Spas and Hot Tubs757980Recreational Sanitation and Mobile Home Parks545454Plan Reviews28122322522Field Inspections, Follow ups and Sampling3,3743,5153,6003,60EDCP Program Administration: </td <td></td> <td>90</td> <td>96</td> <td>95</td> <td>95</td>		90	96	95	95
Recreational Sanitation and Mobile Home Parks54545454Plan Reviews2812232252Field Inspections, Follow ups and Sampling3,3743,5153,6003,60EDCP Program Administration:LHD Site Reviews Conducted181616Health Officer Memoranda77697070					80
Plan Reviews28122322523Field Inspections, Follow ups and Sampling3,3743,5153,6003,60EDCP Program Administration:Image: Conducted181616LHD Site Reviews Conducted18161616Health Officer Memoranda77697070		, ,			54
Field Inspections, Follow ups and Sampling3,3743,5153,6003,600EDCP Program Administration:LHD Site Reviews Conducted181616Health Officer Memoranda77697070					225
EDCP Program Administration:Image: Constraint of the second o					3,600
LHD Site Reviews Conducted181616Health Officer Memoranda776970			-,- 10		
Health Officer Memoranda776970		18	16	16	16
					70
	LHD Teleconferences	8	10	10	10

<sup>1</sup> Legislation was passed in 2008 (effective October 1, 2008) repealing the law requiring the registration of out-of-state bottlers and the subsequent water analysis. However, in-state reviews will continue to be conducted.

<sup>2</sup> Legislation was passed in 2008 (effective October, 1, 2008) repealing the law requiring a license for bedding and upholstery dealers.

# M00F02.03 COMMUNITY HEALTH SERVICES – COMMUNITY HEALTH ADMINISTRATION (Continued)

## **OTHER PERFORMANCE MEASURES**

	CY2006	CY2007	CY2008	CY2009
Performance Measures	Actual	Actual	Estimated	Estimated
Sexually Transmitted Diseases:				
Confirmed Primary and Secondary Syphilis Cases	300	345	309	296
Confirmed Gonorrhea Cases	7,328	6,768	6,251	5,773
Reported Chlamydia Cases	21,859	23,150	24,517	25,965
Reported Congenital Syphilis Cases	20	23	22	22
Syphilis Screenings at Baltimore Central Booking & Intake Center	16,878	15,959	12,770	15,324
Tuberculosis Control Program:				
Total Number of TB Cases	253	270	280	280
Number of High/Medium Priority Contacts Screened for TB	2,783	1,650	2,800	2,800
Number of Class A/B Refugees Screened	214	230	260	260
High/Medium Contacts Started on Treatment for Latent TB Infection	233	234	308	308
Patient/Health Care Provider Encounters (includes Directly Observed Therapy)	19,181	23,760	24,640	24,640
Refugee Health Program:				
Total Number of Refugees Screened	2,044	1,232	1,250	1,250
Immunization Division:				
Doses of Vaccine Ordered/Distributed	950,000	1,373,096	1,100,000	1,100,000
Suspect Immunizable Disease Cases/Investigations	567	590	819	700
Outbreak Division:				
Reported Outbreaks	318	318	348	335
Outbreaks Investigated <sup>3</sup>	69	66	71	73
Migrant Health:				
Camp Visits	118	115	120	120
Rabies Program:				
Postexposure Rabies Treatment	1,025	1,057	1,050	1,050

<sup>3</sup> Outbreaks Investigated: this measure is the number of outbreaks led by personnel in Epidemiology and Disease Control Programs which includes multi-state and nationwide outbreaks and cluster investigations. Incorporation of new technology has increased the number of outbreaks investigated.

## M00F02.03 COMMUNITY HEALTH SERVICES - COMMUNITY HEALTH ADMINISTRATION

## **Appropriation Statement:**

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	126.10	121.10	121.10
Number of Contractual Positions	2.00	2.74	2.23
01 Salaries, Wages and Fringe Benefits	9,227,672	9,520,166	9,653,427
02 Technical and Special Fees	129,633	95,705	109,477
03       Communication         04       Travel         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional	120,743 159,874 238,939 7,245,140 520,475 27,380 71,024	123,471 137,375 110,965 7,148,274 562,177	128,147 154,453 132,771 7,589,346 561,752
12 Grants, Subsidies and Contributions 13 Fixed Charges	1,274,242 17,391	942,231 13,343	1,201,859 13,071
Total Operating Expenses	9,675,208	9,037,836	9,781,399
Total Expenditure	19,032,513	18,653,707	19,544,303
Original General Fund Appropriation Transfer of General Fund Appropriation	8,715,848 -127,165	8,897,945 -233,586	p
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	8,588,683 9,823,667 620,163	8,664,359 10,000 9,170,392 808,956	8,811,948 10,000 9,602,453 1,119,902
Total Expenditure	19,032,513	18,653,707	19,544,303
Special Fund Income: M00318 Grant ActivityPrior Fiscal Years		10,000	10,000
Federal Fund Income:         BE.M00 US FDA Food Plant Inspection         BF.M00 Tuberculosis Consortium Contract         93.116 Project Grants and Cooperative Agreements	160,215 376,723	134,766 336,559	153,894 411,330
93.268 Immunization Grants Disease Control and 93.283 Centers for Disease Control and Prevention— Investigations and Technical	945,126 4,990,448	1,022,932 4,455,522	1,060,589 4,356,540
Assistance	2,486,247	2,245,374	2,610,987
Grants	96,490	82,396	104,033
Transmitted Diseases Control Grants	768,418	892,843	905,080
Total	9,823,667	9,170,392	9,602,453
Reimbursable Fund Income: N00C01 DHR-Community Services Administration	620,163	808,956	1,119,902

# M00F02.07 CORE PUBLIC HEALTH SERVICES - COMMUNITY HEALTH ADMINISTRATION

# **PROGRAM DESCRIPTION**

Under the Core Public Health Services Program, State funds are matched with funds from each of Maryland's twenty-four local jurisdictions, in support of public health services. Public health services supported through this program include communicable disease control services, environmental health services, family planning services, maternal and child health services, wellness promotion services, adult health and geriatric services, and administration.

This program shares the mission, vision, goals, objectives, and performance measures of the Community Health Administration, M00F02.00.

## **OTHER PERFORMANCE MEASURES**

	FY2007	FY2008	FY2009	FY2010
Performance Measures	Actual	Actual	Estimated	Estimated
State Funding by Subdivision: (Includes General and Federal Funds)				
ALLEGANY	1,635,542	1,683,562	1,695,102	1,456,709
ANNE ARUNDEL	5,747,612	6,027,055	6,068,380	5,214,946
BALTIMORE COUNTY	7,920,466	8,368,417	8,425,801	7,240,828
CALVERT	686,677	730,505	735,514	632,074
CAROLINE	965,268	988,606	995,382	855,395
CARROLL	2,240,797	2,323,596	2,339,526	2,010,504
CECIL	1,467,229	1,525,408	1,535,866	1,319,868
CHARLES	1,814,068	1,892,315	1,905,290	1,637,337
DORCHESTER	772,040	795,025	800,475	687,899
FREDERICK	2,750,624	2,862,268	2,881,892	2,476,593
GARRETT	785,051	805,424	810,945	696,897
HARFORD	3,160,898	3,290,600	3,313,160	2,847,210
HOWARD	2,236,678	2,361,067	2,377,257	2,042,928
KENT	601,472	614,866	619,081	532,016
MONTGOMERY	5,625,957	6,038,388	6,079,803	5,224,762
PRINCE GEORGE'S	9,197,144	9,719,735	9,786,385	8,410,064
QUEEN ANNE'S	755,990	782,054	787,415	676,676
ST. MARY'S	1,467,868	1,519,708	1,530,127	1,314,936
SOMERSET	768,956	790,118	795,534	683,653
TALBOT	589,748	615,644	619,864	532,689
WASHINGTON	2,499,337	2,583,091	2,600,800	2,235,033
WICOMICO	1,714,706	1,773,114	1,785,269	1,534,195
WORCESTER	574,182	604,052	608,193	522,659
BALTIMORE CITY	12,182,641	12,789,665	12,877,359	11,066,336
TOTAL	\$68,160,951	\$71,484,283	\$71,974,420	\$61,852,207

## M00F02.07 CORE PUBLIC HEALTH SERVICES - COMMUNITY HEALTH ADMINISTRATION

## **Appropriation Statement:**

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
12 Grants, Subsidies and Contributions	71,484,283	71,974,420	61,852,207
Total Operating Expenses	71,484,283	71,974,420	61,852,207
Total Expenditure	71,484,283	71,974,420	61,852,207
Original General Fund Appropriation Transfer of General Fund Appropriation	66,557,283 434,000	68,760,355 -1,278,935	
Net General Fund Expenditure Federal Fund Expenditure	66,991,283 4,493,000	67,481,420 4,493,000	57,359,207 4,493,000
Total Expenditure	71,484,283	71,974,420	61,852,207

#### Federal Fund Income:

93.994 Maternal and Child Health Services Block Grant			
to the States	4,493,000	4,493,000	4,493,000

# M00F02.49 LOCAL HEALTH NON-BUDGETED FUNDS – COMMUNITY HEALTH ADMINISTRATION

#### **PROGRAM DESCRIPTION**

Each political subdivision in Maryland operates a local health department with funding provided by state grants and human service contracts, local funds for required match and 100% local funds, and fees generated by the program. The local health departments are responsible for operating these programs within available funding. This program reflects disbursements made by the Comptroller for local health departments, and state positions utilized by the local health departments. Local health departments also disburse funds through the local subdivisions, and employ staff in local positions. Those local expenditures and positions are not included in this program.

## M00F02.49 LOCAL HEALTH-NON-BUDGETED FUNDS - COMMUNITY HEALTH ADMINISTRATION

## **Appropriation Statement:**

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	3,220.85	3,107.26	3,107.26
Number of Contractual Positions	481.89	464.05	485.11
01 Salaries, Wages and Fringe Benefits	178,341,390	181,907,000	185,544,000
02 Technical and Special Fees	23,332,494	23,799,000	24,276,000
03       Communication	2,352,097 1,239,677 1,005,163 1,954,589 43,828,340 9,121,550 1,191,724 1,794,551 -631,026 3,179,927	$\begin{array}{c} 2,400,000\\ 1,264,000\\ 1,027,000\\ 1,995,000\\ 44,705,000\\ 8,494,000\\ 1,217,000\\ 1,831,000\\ -644,000\\ 3,244,000\\ \end{array}$	$\begin{array}{r} 2,445,000\\ 1,290,000\\ 1,045,000\\ 2,034,000\\ 45,599,000\\ 8,665,000\\ 1,241,000\\ 1,869,000\\ -657,000\\ 3,308,000\\ \end{array}$
Total Operating Expenses	65,036,592	65,533,000	66,839,000
Total Expenditure	266,710,476	271,239,000	276,659,000
Non-budgeted Fund Income: State Funds	198,929,300	202,103,131	206,140,854

Local Funds	67,781,176	69,135,869	70,518,146
Total	266,710,476	271,239,000	276,659,000

# M00F03.00 FAMILY HEALTH ADMINISTRATION

### **PROGRAM DESCRIPTION**

The Family Health Administration protects, promotes, and improves the health and well being of all Marylanders and their families by working to assure the availability of quality primary, preventive and specialty health care services, with special attention to at-risk and vulnerable populations, including women and children. In so doing, the Administration aims to prevent and control chronic diseases, prevent injuries, provide public health information and promote healthy behaviors. Major ongoing activities include efforts in maternal and child health; reproductive health and family planning; genetics and children with special health care needs; the Maryland Women, Infants and Children (WIC) Program; primary care and rural health; chronic disease prevention; cancer surveillance and control; health promotion, education, and tobacco use prevention; oral health; and injury prevention.

#### MISSION

The mission of the Family Health Administration is to protect, promote, and improve the health and well-being of all Marylanders and their families through community-based public health efforts, giving special attention to at-risk and vulnerable populations.

#### VISION

The Family Health Administration envisions a future in which all Marylanders and their families enjoy optimal health and well-being.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To improve the health status of Marylanders and their families by assuring the provision of quality primary, preventive and specialty care services.

**Objective 1.1** By calendar year 2010 the infant mortality rate will be no more than 5.3 per 1,000 live births for all races and 8.0 per 1,000 live births for African-Americans.

Performance Measures	CY2006 Actual	CY2007 Actual	CY2008 Estimated	CY2010 Estimated
Outcome: Infant mortality rate for all races	7.9	8.0	6.5	5.3
Infant mortality rate for African-Americans	12.7	14.0	10.1	8.0

**Objective 1.2** By calendar year 2010 the percentage of infants born to women receiving prenatal care in the first trimester will be at least 90%.

	CY2006	CY2007	CY2008	CY2010
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent births with first trimester care	80.4%	79.5	85.1%	90.0%

**Objective 1.3** By calendar year 2010 the teen birth rate will be no more than 25.8 per 1,000 women.

	CY2006	CY2007	CY2008	CY2010
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Teen birth rate, ages 15-19	33.6	34.4	29.4	25.8

**Objective 1.4** By calendar year 2010 the number of children under age 6 years with elevated blood lead levels (> 10 ug/dl) will be no more than 230.

	CY2006	CY2007	CY2008	CY2010
Performance Measures	Actual	Actual	Estimated	Estimated
<b>Outcome:</b> Number of children < age 6 years with elevated				
blood lead levels	1,274	892	541	230

# M00F03.00 FAMILY HEALTH ADMINISTRATION (Continued)

**Objective 1.5** By calendar year 2010 the percent of deaths from causes related to sickle cell disease, among children between the ages of one and four who were identified through the newborn screening program, will be maintained at less than 2%.

	CY2006	CY2007	CY2008	CY2010
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Mortality rate	0%	0%	0%	0%

Objective 1.6 By fiscal year 2010 the percent of infants born in Maryland screened for hearing impairment will be at least 99%.

	2006	2007	2008	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of infants born in Maryland	72,345	74,751	75,151	77,000
Output: Percent of infants screened	91.7%	96.4%	98.0%	98.0%

Goal 2. To prevent chronic diseases and disabilities, detect cancer early, and ensure accurate public health surveillance.

**Objective 2.1** By calendar year 2010 reduce breast cancer mortality to a rate of no more than 23.1 per 100,000 persons in Maryland.

	CY2006	CY2007	CY2008	CY2010
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Breast cancer mortality rate	24.9	24.6	24.1	23.2

**Objective 2.2** By calendar year 2010 reduce the oral and pharyngeal cancer mortality rate in Maryland to a rate of no more than 2.4 per 100,000 persons.

	CY2006	CY2007	CY2008	CY2010
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Oral-pharyngeal cancer mortality rate	2.8	2.6	2.5	2.4

**Objective 2.3** By calendar year 2010 reduce the heart disease mortality rate in Maryland to a rate of no more than 200 per 100,000 persons of all races and 200 per 100,000 persons for African-Americans.

	CY2006	CY2007	CY2008	CY2010
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Heart disease mortality rate for all races	204.3	203.0	202.3	200.2
Heart disease mortality rate for African Americans	249.0	242.6	223.3	200.3

# SUMMARY OF FAMILY HEALTH ADMINISTRATION

	2008 Actual	2009 Appropriation	2010 Allowance
Total Number of Authorized Positions	185.30	187.30	191.30
Total Number of Contractual Positions	6.53	8.34	8.33
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	14,215,803 351,264 185,612,605	15,078,081 375,595 196,092,084	15,851,283 408,058 215,456,360
Original General Fund Appropriation Transfer/Reduction	41,218,815 3,161,376	48,066,650 -2,807,200	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	44,380,191 44,630,726 111,118,755 50,000	45,259,450 52,804,147 113,482,163	48,012,760 60,469,821 123,183,120 50,000
Total Expenditure	200,179,672	211,545,760	231,715,701

# M00F03.02 FAMILY HEALTH SERVICES AND PRIMARY CARE - FAMILY HEALTH ADMINISTRATION

## **PROGRAM DESCRIPTION**

The Family Health Services and Primary Care Program of the Family Health Administration seeks to assure the availability of quality health services to the citizens of Maryland, with special emphasis on women, children and their families. The Program includes the Office of Genetics and Children with Special Health Care Needs; Maryland Women, Infants and Children (WIC) Program; and the Center for Maternal and Child Health.

This program shares the mission, vision, goals, objectives, and performance measures of the Family Health Administration, M00F03.00

#### **OTHER PERFORMANCE MEASURES**

Performance Measures	2007 Actual	2008 Actual	2009 Estimated	2010 Estimated
Family Planning:				
Family planning/reproductive health visits	146,960	135,774	138,774	138,824
Dollars spent (millions of dollars)	\$12.14	\$11.87	\$12.17	\$11.76
Subsidy for each visit*	\$82.64	\$87.40	\$87.68	\$84.83

Note: \* The median cost of a family planning/reproductive health visit is \$150. Numbers may differ due to rounding.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Women, Infants and Children Food Program:				
Average monthly participation:				
Women served	32,873	35,229	35,993	38,025
Infants served	34,050	35,927	37,281	38,780
Children served	54,548	61,327	59,726	66,195
Total	121,471	132,483	133,000	143,000
Average monthly food cost per participant	\$58.51	\$61.07	\$62.77	\$64.43
Annual food cost (millions of dollars)	\$85.28	\$97.10	\$100.18	\$110.56
Less: infant formula, juice and cereal rebates (millions of dollars)	<u>33.15</u>	35.23	35.94	39.17
Net annual food cost (millions of dollars)	\$52.13	\$61.87	\$64.24	\$71.39
Net monthly food cost per participant	\$35.76	\$38.91	\$40.25	\$41.60

## M00F03.02 FAMILY HEALTH SERVICES AND PRIMARY CARE - FAMILY HEALTH ADMINISTRATION

## **Appropriation Statement:**

Appropriation Statement:			
	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	108.30	109.30	108.30
Number of Contractual Positions	2.73	2.34	2.33
01 Salaries, Wages and Fringe Benefits	8,311,095	8,847,006	9,173,975
02 Technical and Special Fees	226,490	213,815	239,826
03 Communication	296,379	307,377	264,337
04 Travel	146,034	150,169	146,523
07 Motor Vehicle Operation and Maintenance	29,722	32,891	47,770
08 Contractual Services	104,349,055	105,886,209	115,203,049
09 Supplies and Materials	2,031,240 1,281	1,791,767	2,005,911
10 Equipment—Replacement 11 Equipment—Additional	300,709	475,000	455,287
12 Grants, Subsidies and Contributions	4,280,807	16,834,710	17,093,762
13 Fixed Charges	39,790	37,086	35,800
Total Operating Expenses	111,475,017	125,515,209	135,252,439
Total Expenditure	120,012,602	134,576,030	144,666,240
Original General Fund Appropriation	20,538,787	20,710,971	
Transfer of General Fund Appropriation	-233,434	-355,740	
Net General Fund Expenditure	20,305,353	20,355,231	20,468,077
Special Fund Expenditure	7,373	12,106,192	12,106,192
Federal Fund Expenditure	99,699,876	102,114,607	112,091,971
Total Expenditure	120,012,602	134,576,030	144,666,240
Special Fund Income: M00301 Commemorative Birth Certificates M00318 Grant Activity—Prior Fiscal Years M00340 Health Care Coverage Fund Y01A01 Revenue Stabilization Account	7,373	35,000 71,192 12,000,000	35,000 71,192 12,000,000
Total	7,373	12,106,192	12,106,192
Federal Fund Income: 10.557 Special Supplemental Nutrition Program for Women, Infants, and Children	84,421,078 143,703	86,506,914 117,353	96,633,126 232,252
93.130 Primary Care Services Resource Coordination and Development	233,063	200,322	193,907
93.165 Grants to States for Loan Repayment Program	250,000	250,000	250,000
93.217 Family Planning-Services	4,022,070	4,137,030	4,301,870
93.235 Abstinence Education	532,627	569,675	542,674
93.251 Universal Newborn Hearing Screening	202,084	118,781	119,536
93.283 Centers for Disease Control and Prevention— Investigations and Technical			
Assistance	382,173	476,300	450,524
93.301 Small Rural Hospital Improvement Grants	26,835	30,000	30,000
93.767 State Children's Insurance Program 93.778 Medical Assistance Program	284,020 1,785,824	278,353 2,142,885	284,020 1,799,259
93.913 Grants to States for Operation of Offices of	1,765,624	2,142,005	1,739,239
Rural Health	150,162	139,772	126,799
93.994 Maternal and Child Health Services Block Grant to the States	7,266,237	7,147,222	7,128,004
Total	99,699,876	102,114,607	112,091,971

# M00F03.06 PREVENTION AND DISEASE CONTROL - FAMILY HEALTH ADMINISTRATION

## PROGRAM DESCRIPTION

The Prevention and Disease Control program of the Family Health Administration is primarily concerned with the prevention of disease and injury in Maryland through education and preventive health services. The program includes the Center for Cancer Surveillance and Control; Center for Preventive Health Services; Center for Health Promotion, Education and Tobacco Use Prevention; Office of Oral Health; and the Maryland Council on Physical Fitness.

This program shares the mission, vision, goals, objectives, and performance measures of the Family Health Administration, M00F03.00.

#### **OTHER PERFORMANCE MEASURES**

Performance Measures	2007	2008	2009	2010
Cardiovascular Disease Prevention	Actual	Actual	Estimated	Estimated
Blood Pressure Screenings: Number of Screenings*	10.102	10.313	10.500	11,000
Dollars Spent	\$262,192	\$262,192	\$262,192	\$250,000
Cost per Screening	\$25.95	\$25.42	\$24.97	\$22.73

**Note:** \* A screening includes measuring blood pressure and providing information, referrals and follow up based on screening results.

Health Promotion
Tobacco Control:

Tobacco Control:					
Number of high risk individuals - smoking cessation	24,650	16,968	16,000	15,292	
Dollars spent	\$576,307	\$503,643	\$520,538	\$499,499	
Cost per student	\$23.38	\$29.68	\$32.53	\$32.66	
Cost per student	φ25.56	φ29.00	\$52.55	φ52.00	
Number of students manipulate taken a duration training	- (5.110	62 567	() = (7	62 567	
Number of students receiving tobacco education training	-	63,567	63,567	63,567	
Dollars spent	\$230,000	\$210,000	\$215,000	\$215,000	
Cost per student	\$3.53	\$3.30	\$3.38	\$3.38	
Kids in Safety Seats (KISS):					
Safety seat distribution and inspection	2,399	2,611	2,550	2,550	
Dollars spent	\$36,385	\$52,167	\$53,972	\$53,972	
-					
Cost per family served	\$15.17	\$19.98	\$21.17	\$21.17	
Cancer Control					
Breast and Cervical Cancer Screenings:					
Number of mammograms, clinical breast exams and PA	P smears 30,391	30,662	26,963	26,712	
Dollars spent	\$6,435,769	\$6,297,712	\$6,302,397	\$6,192,927	
Cost per screening	\$211.77	\$205.39	\$233.74	\$231.84	
	φ211,	¢200.07	¢ <b>2</b> 33.71	¢251.01	
Breast and Cervical Cancer Diagnosis/Treatment:					
Number of invoices	24 724	22 711	26 000	24.000	
	34,724	33,711	36,000	34,000	
Dollars spent (millions of dollars)	\$12.65	\$14.95	\$12.27	\$14.80	
Cost per service	\$364	\$443	\$361	\$435	

# M00F03.06 CIGARETTE RESTITUTION FUND – CANCER PREVENTION, EDUCATION, SCREENING AND TREATMENT PROGRAM – FAMILY HEALTH ADMINISTRATION

#### PROGRAM DESCRIPTION

The Cancer Prevention, Education, Screening and Treatment Program was created under the Cigarette Restitution Fund (CRF) and seeks to reduce death and disability due to cancer in Maryland through implementation of local public health and statewide academic health center initiatives.

#### MISSION

The mission of the Cancer Prevention, Education, Screening and Treatment Program is to reduce the burden of cancer among Maryland residents through enhancement of cancer surveillance, implementation of community-based programs to prevent and/or detect and treat cancer early, enhancement of cancer research, and translation of cancer research into community-based clinical care.

#### VISION

The Cancer Prevention, Education, Screening and Treatment Program envisions a future in which all residents of Maryland can lead healthy, productive lives free from cancer or disability due to cancer.

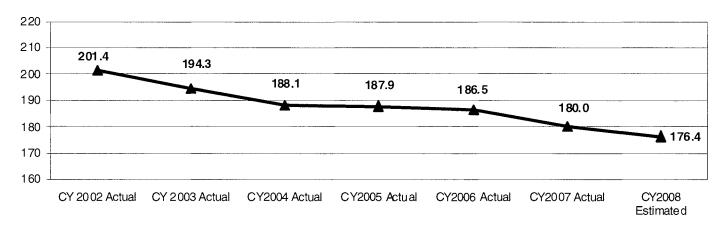
### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To reduce overall cancer mortality in Maryland.

**Objective 1.1** By calendar year 2010 reduce overall cancer mortality to a rate of no more than 170.0 per 100,000 persons. (Age-adjusted to the 2000 U.S. standard population.)

	CY2007	CY2008	CY2009	CY2010
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Overall cancer mortality rate	180.0	176.4	173.0	170.0

## Overall Cancer Mortality Rate Per 100,000 Persons (Age Adjusted to 2000 U.S. Standard Population)



## Goal 2. To reduce disparities in cancer mortality between ethnic minorities and whites.

**Objective 2.1** By calendar year 2010 reduce disparities in overall cancer mortality between blacks and whites to a rate of no more than 1.13. (Age-adjusted to the 2000 U.S. standard population.)

	CY2007	CY2008	CY2009	CY2010
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Cancer death rate ratio between blacks/whites	1.17	1.15	1.14	1.13

# M00F03.06 CIGARETTE RESTITUTION FUND – CANCER PREVENTION, EDUCATION, SCREENING AND TREATMENT PROGRAM – FAMILY HEALTH ADMINISTRATION (Continued)

Goal 3. To reduce mortality due to each of the targeted cancers under the local public health component of the CRF program.

**Objective 3.1** By calendar year 2010 reduce colorectal cancer mortality to a rate of no more than 15.4 per 100,000 persons in Maryland. (Age-adjusted to the 2000 U.S. standard population.)

<b>Performance Measures</b> <b>Output:</b> Number screened for colorectal cancer with CRF funds Number minorities screened for colon cancer with CRF funds	<b>2007</b> <b>Actual</b> 2,274 1,160	<b>2008</b> <b>Actual</b> 2,218 1,129	<b>2009</b> <b>Estimated</b> 2,246 1,146	<b>2010</b> <b>Estimated</b> 2.246 1,146
Performance Measures Outcome: Colorectal cancer mortality rate	<b>CY2007</b> <b>Actual</b> 17.3	<b>CY2008</b> <b>Estimated</b> 16.6	<b>CY2009</b> <b>Estimated</b> 16.0	<b>CY2010</b> Estimated 15.4

**Objective 3.2** By calendar year 2010 reduce breast cancer mortality to a rate of no more than 23.2 per 100,000 persons in Maryland. (Age-adjusted to the 2000 U.S. standard population.)

<b>Performance Measures</b> <b>Output:</b> Number of women screened for breast cancer with CRF funds Number of minority women screened for breast cancer with CRF funds		<b>2008</b> <b>Actual</b> 1,195 1,059	<b>2009</b> <b>Estimated</b> 1,318 1,146	<b>2010</b> <b>Estimated</b> 1,318 1,146
Performance Measures Outcome: Breast cancer mortality rate	<b>CY2007</b> <b>Actual</b> 24.6	<b>CY2008</b> <b>Estimated</b> 24.1	<b>CY2009</b> <b>Estimated</b> 23.6	CY2010 Estimated 23.2

**Objective 3.3** By calendar year 2010 reduce prostate cancer mortality to a rate of no more than 23.7 per 100,000 persons in Maryland. (Age-adjusted to the 2000 U.S. standard population.)

Performance Measures	2007 Actual	2008 Actual	2009 Estimated	2010 Estimated
Output: Number of men screened for prostate cancer with CRF funds	705	980	843	843
Number of minority men screened for prostate cancer with CRF funds	565	774	670	670
	CY2007	CY2008	CY2009	CY2010
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Prostate cancer mortality rate	26.4	25.5	24.6	23.7

Goal 4. To increase access to cancer care for uninsured persons in Maryland.

**Objective 4.1** To provide treatment or linkages to treatment for uninsured persons screened for cancer under the Cancer Prevention, Education, Screening and Treatment Program.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number persons diagnosed and linked or provided treatment	35	56	46	46

# M00F03.06 CIGARETTE RESTITUTION FUND – CANCER PREVENTION, EDUCATION, SCREENING AND TREATMENT PROGRAM – FAMILY HEALTH ADMINISTRATION (Continued)

**Goal 5.** To reduce the burden of cancer and tobacco-related diseases through the Maryland Statewide Health Network (MSHN) by: conducting prevention, education and control activities; promoting increased participation of diverse populations in clinical trials; developing best practice models; coordinating with local hospitals, health care providers and local health departments; and expanding telemedicine linkages.

**Objective 5.1** By fiscal year 2010 approximately 38% of the individuals participating in clinical trials through University of Maryland Greenebaum Cancer Center (UMGCC) will be from diverse populations.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals participating in clinical trials	577	497	520	540
Number of diverse individuals participating in clinical trials	201	190	198	205
Outcome: Percentage of diverse individuals participating in				
clinical trials	34.8%	38.2%	38.0%	38.0%

# M00F03.06 CIGARETTE RESTITUTION FUND – TOBACCO USE PREVENTION AND CESSATION PROGRAM - FAMILY HEALTH ADMINISTRATION

#### **PROGRAM DESCRIPTION**

The Tobacco Use Prevention, and Cessation Program is a statutory program (Subtitle 10, Sections 13-1001 thru 13-1014 of the Health-General Article) incorporating the *best practice* recommendations of the Center for Disease Control and Prevention (CDC). The Program delivers comprehensive smoking cessation assistance to Maryland smokers seeking assistance in quitting smoking, and tobacco use prevention services and counter-marketing initiatives directed at Maryland youth and young adults. Program funding is through the Cigarette Restitution Fund. The program is mandated to conduct biennial county-level youth and adult tobacco surveys, replicating the Program's baseline (Fall 2000) surveys, in support of state and local program accountability measures, evaluation, and program planning and development. The last surveys were conducted in the fall of 2008 and are next required to be conducted in the fall of 2010, fall 2012, etc. Results from the fall 2008 tobacco surveys are due to be reported in the fall of 2009.

### MISSION

The mission of the Tobacco Use Prevention and Cessation Program is to reduce the use of tobacco products in Maryland, thereby reducing the burden of tobacco related morbidity and mortality on the population.

#### VISION

The Tobacco Use Prevention and Cessation Program envisions a future in which all residents of Maryland can lead healthy, productive lives free from disease and cancer caused by the use of tobacco.

### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To reduce the proportion of under-age (less than eighteen years old) Maryland youth who have ever initiated tobacco use.Objective 1.1 By the end of calendar year 2010 reduce the proportion of under-age Maryland middle school students that have smoked a whole cigarette by 60% from the calendar year 2000 baseline rate.

Performance Measures	CY2000 Actual	CY2006 Actual	CY2008 Projected	CY2010 Projected
Input: Percentage of under-age middle school students who				
ever smoked a whole cigarette	16.8%	8.5%	7.5%	6.7%
Outcome: Cumulative percentage change for middle school students	N/A	-49.1%	-55.4%	-60.0%

**Objective 1.2** By the end of calendar year 2010 reduce the proportion of under-age Maryland high school students that have ever smoked a whole cigarette by 50% from the calendar year 2000 baseline rate.

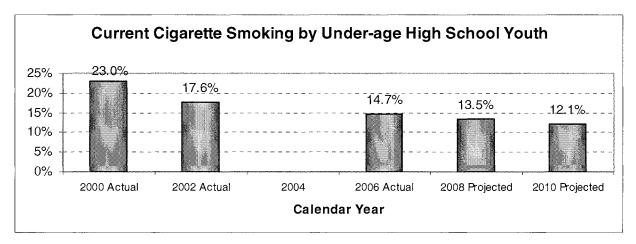
Performance Measures	CY2000 Actual	CY2006 Actual	CY2008 Projected	CY2010 Projected
Input: Percentage of under-age high school students who ever				
smoked a whole cigarette	44.1%	26.9%	24.7%	22.1%
Outcome: Cumulative percentage change for high school students	N/A	-38.0%	-43.9%	-50.0%

# M00F03.06 CIGARETTE RESTITUTION FUND – TOBACCO USE PREVENTION AND CESSATION PROGRAM - FAMILY HEALTH ADMINISTRATION (Continued)

Goal 2. To reduce the proportion of Maryland youth and adults who currently smoke cigarettes.

**Objective 2.1** By the end of calendar year 2010 reduce the proportion of under-age Maryland middle and high school youth and Maryland adults that currently smoke cigarettes by 60%, 47% and 27% respectively from the calendar year 2000 baseline rate.

Performance Measures	CY2000 Actual	CY2006 Actual	CY2008 Projected	CY2010 Projected
Input: Percentage of under-age middle school students who				
currently smoke cigarettes	7.3%	3.7%	3.0%	2.9%
Percentage of under-age high school students who				
currently smoke cigarettes	23.0%	14.7%	13.5%	12.1%
Percentage of adults who currently smoke cigarettes	17.5%	13.8%	13.0%	12.8%
Outcome: Cumulative percentage change for middle school students	N/A	-49.3%	-58.9%	-60.0%
Cumulative percentage change for high school students	N/A	-36.1%	-41.3%	-47.0%
Cumulative percentage change for adults	N/A	-21.1%	-25.7%	-27.0%



Goal 3. To reduce the prevalence of current smoking among minority populations.

**Objective 3.1** By the end of calendar year 2010 reduce the proportion of African-American adults who currently smoke cigarettes by 30% from the calendar year 2000 baseline rate.

Performance Measures	CY2000 Actual	CY2006 Actual	CY2008 Projected	CY2010 Projected
Input: Percentage of adult African-Americans who currently smoke				
cigarettes	22.0%	17.0%	16.0%	15.4%
Outcome: Cumulative percentage change	N/A	-22.7%	-27.3%	-30.0%

**Objective 3.2** By the end of calendar year 2010 reduce the proportion of Hispanic adults who currently smoke cigarettes by 40% from the calendar year 2000 baseline rate.

	CY2000	CY2006	CY2008	CY2010
Performance Measures	Actual	Actual	Projected	Projected
Input: Percentage of adult Hispanics who currently smoke cigarettes	21.2%	13.8%	13.0%	12.7%
Outcome: Cumulative percentage change	N/A	-34.9%	-38.7%	-40.0%

# M00F03.06 CIGARETTE RESTITUTION FUND – TOBACCO USE PREVENTION AND CESSATION PROGRAM - FAMILY HEALTH ADMINISTRATION (Continued)

- Goal 4. To counteract tobacco industry marketing and advertising efforts and promote smoking cessation for those adult smokers who are thinking about quitting smoking.
  - **Objective 4.1** By the end of calendar year 2010 deliver DHMH CRF Tobacco Program counter-marketing and media messages to 12% of the general population.

	CY2000	CY2006	CY2008	CY2010
Performance Measures	Actual	Actual	Projected	Projected
Outcome: Percent of general population seeing/hearing messages	0	24%	15%	12%
	D			1.

**Objective 4.2** By the end of calendar year 2010 deliver DHMH CRF Tobacco Program counter-marketing and media messages to 12% of targeted minority populations.

	CY2000	CY2006	CY2008	CY2010
Performance Measures	Actual	Actual	Projected	Projected
Outcome: Percent of minority populations seeing/hearing messages	0	29%	15%	12%

**Goal 5.** To change the existing environmental context in Maryland communities from toleration or promotion of tobacco use to a context which does not condone exposing youth less than eighteen years old to second hand smoke or selling tobacco to minors.

**Objective 5.1** By the end of calendar year 2010 increase by 25% from the calendar year 2000 baseline rate the proportion of Maryland adults who strongly agree that cigarette smoke is harmful to children.

	CY2000	CY2006	CY2008	CY2010
Performance Measures	Actual	Actual	Projected	Projected
Input: Percent strongly agree	78.1%	93.0%	95.0%	97.6%
Outcome: Cumulative percentage change	N/A	19.1%	21.6%	25.0%

**Objective 5.2** By the end of calendar year 2010 increase by 8% from the calendar year 2000 baseline rate the proportion of Maryland households with minor children that are smoke-free.

Performance Measures	CY2000	CY2006	CY2008	CY2010
	Actual	Actual	Projected	Projected
<b>Input:</b> Percent of youth living in smoke-free homes	68.2%	70.9%	72.0%	73.7%
<b>Outcome:</b> Cumulative percentage change	N/A	4.0%	5.57%	8.0%

**Notes:** Calendar years were used for goals and objectives where data sources are the baseline and subsequent tobacco surveys. Data collection occurs only during the fourth quarter of the applicable calendar year (the second quarter of the fiscal year). Thus, objectives more closely relate to what has occurred by the end of any particular calendar year than they would to a fiscal year which ends 6 months after the last data is collected. All data has been updated to reflect updated analyses and any definitional changes.

The projections for CY2008 have been updated in this document to take into account the actual results from CY2006. In many instances, the CY2006 results exceeded the CY2008 projections, thereby necessitating that the CY2008 projections be updated to reflect the latest information available.

Where data is listed as "Actual" it represents results of analysis from the relevant data source. Where data is listed as "Estimated" it represents the current estimate when analysis of existing data is not yet complete. Where data is listed as "Projected" it represents a data point on which data has not yet been collected and the figure listed is the current projection of the value of that data point. This differentiation in the use of "Estimates" and "Projections" is consistent with that used by the federal government when distinguishing between estimates of current time frames and projections for future time frames (see U.S. Census for example). Data from the fall 2008 surveys will be reported as required by Subtitle 10, Title 13, Health-General Article in the fall of 2009.

The Department conducted its baseline tobacco surveys in the fall of 2000 and biennially thereafter. The fall 2004 surveys were skipped pursuant to legislative amendment to program legislation introduced in response to the then existing State fiscal crisis. Currently the Department is required by legislation to conduct its next tobacco surveys in the fall of 2008, 2010, 2012, etc. The program legislation requires that subsequent tobacco surveys be conducted using the same methodologies and models as were used for the baseline surveys to ensure comparability.

# M00F03.06 PREVENTION AND DISEASE CONTROL -- FAMILY HEALTH ADMINISTRATION

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	77.00	78.00	83.00
Number of Contractual Positions	3.80	6.00	6.00
01 Salaries, Wages and Fringe Benefits	5,904,708	6,231,075	6,677,308
02 Technical and Special Fees	124,774	161,780	168,232
03 Communication	18,947	9,333	17,685
04 Travel	235,124	231,240	218,096
07 Motor Vehicle Operation and Maintenance	2,183 54,916,854	51,997,200	2,051 56,010,767
09 Supplies and Materials	210,490	220,756	170,288
10 Equipment—Replacement	5,693	86,246	00.282
<ol> <li>Equipment—Additional</li> <li>Grants, Subsidies and Contributions</li> </ol>	131,836 18,601,110	18,020,566	90,282 23,681,137
13 Fixed Charges	15,351	11,534	13,615
Total Operating Expenses	74,137,588	70,576,875	80,203,921
Total Expenditure	80,167,070	76,969,730	87,049,461
Original General Fund Appropriation	20,680,028	27,355,679	<del></del>
Transfer of General Fund Appropriation	3,394,810	-2,451,460	
Net General Fund Expenditure	24,074,838	24,904,219	27,544,683
Special Fund Expenditure Federal Fund Expenditure	44,623,353 11,418,879	40,697,955 11,367,556	48,363,629 11,091,149
Reimbursable Fund Expenditure	50,000	11,307,350	50,000
Total Expenditure	80,167,070	76,969,730	87,049,461
M00363 Spinal Cord Injury Trust Fund M00394 Maryland Cancer Fund M00395 Center for Health Care Strategies M00398 Prince Georges County Department of Family Services M00412 Kids in Safety Seats	415,000 602,397 12,018 310	500,000 668,234	481,783 889,552 49,854
swf305 Cigarette Restitution Fund	43,585,200	39,505,845	46,942,440
Total	44,623,353	40,697,955	48,363,629
Federal Fund Income:         20.600       State and Community Highway Safety         93.006       State and Territorial and Technical	147,305	151,528	150,015
Assistance Capacity Development Minority HIV/AIDS Demonstration Program	193,404	159,500	159,250
93.136 Injury Prevention and Control Research and State and Community Based Programs 93.283 Centers for Disease Control and	1,395,374	1,228,265	1,192,412
Prevention— Investigations and Technical Assistance	7,530,515	7,715,476	7,491,886
Diabetes Control Programs and Evaluation of Surveillance Systems	270,866	260,739	292,630
93.991 Preventive Health and Health Services Block Grant	1,881,415	1,852,048	1,804,956
Total	11,418,879	11,367,556	11,091,149
Reimbursable Fund Income:			
R00A04 Children's Cabinet Interagency Fund	50,000		50,000

# M00F04.01 AIDS ADMINISTRATION

# **PROGRAM DESCRIPTION**

The AIDS Administration was established to provide the Department and the State with expert scientific and public health leadership to combat the spread of the human immunodeficiency virus (HIV).

#### MISSION

The mission of the Maryland AIDS Administration is to reduce the transmission of HIV and help Marylanders with HIV/AIDS live longer and healthier lives. We accomplish this by working with public and private partners to develop and implement comprehensive, compassionate, and high-quality services for both prevention and care. We provide leadership, encourage input from affected communities, and use scientific knowledge to guide the development of responsible and effective policies and programs.

#### VISION

A Maryland with no new HIV infections.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Reduce the incidence of HIV/AIDS in Maryland.

**Objective 1.1** Through calendar year 2009 the number of new HIV diagnoses will continue to decline from the estimated calendar year 2006 level.

	CY2006	CY2007	CY2008	CY2009
Performance Measures	Estimated	Estimated	Estimated	Estimated
Input: Number of new HIV diagnoses*	2,144	2,028	1,997	1,966
Outcome: Percent change from CY 2006	n/a	-5.4%	-6.9%	-8.3%

**Objective 1.2** Through calendar year 2009 the number of new AIDS diagnoses will continue to decline from the estimated calendar year 2006 level.

	CY2006	CY2007	CY2008	CY2009
Performance Measures	Estimated	Estimated	Estimated	Estimated
Input: Number of new AIDS diagnoses*	1,257	1,324	1,284	1,243
Outcome: Percent change from CY 2006	n/a	5.3%	2.1%	-1.1%

**Objective 1.3** Through calendar year 2009 the age adjusted rate of HIV diagnoses per 100,000 population will continue to decline from the estimated calendar year 2006 level.

	CY2006	CY2007	CY2008	CY2009
Performance Measures	Estimated	Estimated	Estimated	Estimated
Input: Rate of diagnoses*	39.5	37.4	37.0	36.5
Outcome: Percent change from CY 2006	n/a	-5.3%	-6.3%	-7.6%

**Objective 1.4** Through calendar year 2009, the age adjusted rate of AIDS diagnoses per 100,000 population will continue to decline from the estimated calendar year 2006 level.

	CY2006	CY2007	CY2008	CY2009
Performance Measures	Estimated	Estimated	Estimated	Estimated
Input: Rate of diagnoses*	22.9	24.1	23.4	22.8
Outcome: Percent change from CY 2006	n/a	5.2%	2.2%	-0.4%

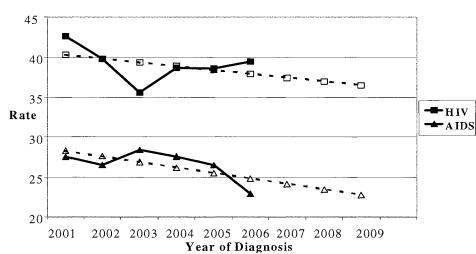
Note \* All estimates are produced from 2001 – 2007 trends in data through March 31, 2008. Figures are based on the date of diagnosis, not the date of reporting.

# M00F04.01 AIDS ADMINISTRATION (Continued)

Goal 2. Collect, analyze, and disseminate data needed to support, justify, or evaluate HIV prevention interventions and HIV/AIDS treatment services.

**Objective 2.1** During calendar year 2009, 2,131 new reports of HIV infections will be added to the Maryland HIV/AIDS reporting system.

	CY2006	CY2007	CY2008	CY2009
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of cases added to reporting system	2,448	4,376	6,604	2,131



#### Age Adjusted Incidence Rates per 100,000

**Objective 2.2** During calendar year 2009, 1,248 new reports of AIDS diagnoses will be added to the Maryland HIV/AIDS reporting system.

	CY2006	CY2007	CY2008	CY2009
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of cases added to reporting system	1,481	1,351	1,299	1,248

Goal 3. Extend life for people with HIV/AIDS in Maryland.

**Objective 3.1** Through calendar year 2009 increase the number of HIV/AIDS patients covered by Maryland AIDS Drug Assistance Program (MADAP).

	CY2006	CY2007	CY2008	CY2009
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of clients enrolled in MADAP	3,692	4,003	4,286	4,200

Objective 3.2 Through calendar year 2009 assist HIV/AIDS patients to obtain/maintain private health insurance.

Performance Measures	CY2006 Actual	CY2007 Actual	CY 2008 Estimated	CY2009 Estimated
<b>Output:</b> Number of clients enrolled in Maryland AIDS Insurance				
Assistance Program (MAIAP)	246	179	186	185
Number of clients enrolled in MADAP-Plus	349	516	876	875

# M00F04.01 AIDS ADMINISTRATION (Continued)

# OTHER PERFORMANCE MEASURES

Performance Measures TREATMENT AND SUPPORT SERVICES	CY2006 Actual	CY2007 Actual	CY2008 Estimated	CY2009 Estimated
Medical Services/Seropositive Clinics				
Number of Visits	12,621	12,036	11,447	9,932
Dollars Spent	\$3,273,768	\$3,273,768	\$3,273,768	\$2,979,515
Cost per Visit	\$259	\$272	\$286	\$300
Case Management				
Number of Clients Served	4,202	5,872	5,589	6,815
Dollars Spent	\$2,374,480	\$3,481,959	\$3,481,959	\$4,457,663
Cost per Client	\$2,374,480 \$565	\$3,481,9 <u>5</u> 93	\$3,481,939 \$623	\$654
Maryland AIDS Drug Assistance Program (MADAP)				
Monthly Average of Enrolled Clients	3,692	4,003	4,286	4,200
Monthly Average of Active Clients	2,440	2,628	2,864	2,940
Total Dollars Spent	\$33,573,124	\$32,881,935	\$31,247,566	\$32,210,640
1	\$33,373,124 \$1,147	\$32,881,933 \$1,043	\$909 \$909	\$32,210,040 \$913
Average Monthly Cost per Active Client	\$1,147	\$1,043	\$909	\$915
MADAP-Plus				
Monthly Average of Enrolled Clients	349	516	876	875
Dollars Spent	\$1,754,131	\$4,618,731	\$5,930,715	\$5,930,715
Average Monthly Premium	\$419	\$746	\$564	\$565
Maryland AIDS Insurance Assistance Program (MAIAP)				
Monthly Average of Enrolled Clients	246	179	186	185
Dollars Spent	\$834,453	\$686,984	\$748,918	\$697,924
Average Monthly Premium	\$283	\$320	\$336	\$314
Dental Services				
Number of Visits	2,524	3,377	3,221	3,435
Dollars Spent	\$396,332	\$557,155	\$557,155	\$621,696
Cost per Visit	\$157	\$165	\$337,133 \$173	\$181
PREVENTION/EDUCATION PROGRAMS				
Counseling, Testing, Referral and Partner Notification	(2.91(	61.000	(2,000	(2,000
Number of Pre-Test Counseling Sessions	62,816	61,892	63,000	63,000
Dollars Spent	\$4,065,349	\$4,053,620	\$4,065,349	\$4,065,349
Cost per Session	\$65	\$65	\$65	\$65
Health Education, Risk Reduction and Community Level Prevention Activities				
Number of Educational Contacts	62,846	53,306	54,500	53,000
Dollars Spent	\$3,936,362	\$3,586,910	\$3,433,384	\$3,433,384
Cost per Contact	\$5,950,502	\$3,380,910 \$67	\$63 \$63	\$5,455,584 \$65
Cost per Contact	φ03	φ07	<b>403</b>	\$U <b>J</b>
Materials Distribution				
Number of Pieces of Material Distributed	4,633,688	4,265,327	660,000	660,000
Dollars Spent	\$633,528	\$546,105	\$90,000	\$90,000
Cost per Unit	\$0.14	\$0.13	\$0.14	\$0.14

# AIDS ADMINISTRATION

# M00F04.01 AIDS ADMINISTRATION

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	111.00	105.00	105.00
Number of Contractual Positions	2.11	11.17	1.00
01 Salaries, Wages and Fringe Benefits	6,801,777	7,680,627	7,525,280
02 Technical and Special Fees	82,148	378,216	44,779
03       Communication         04       Travel         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement	91,329 78,689 8,534 28,874,132 31,438,403 5,222	85,773 99,348 10,505 24,799,818 37,582,986	90,802 127,081 10,104 30,619,743 32,321,392
11 Equipment—Additional 13 Fixed Charges	16,445 55,911	60,923	3,600 62,680
Total Operating Expenses	60,568,665	62,639,353	63,235,402
Total Expenditure	67,452,590	70,698,196	70,805,461
Original General Fund Appropriation Transfer of General Fund Appropriation	4,688,337 -223,163	4,514,342 -16,426	<u></u>
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	4,465,174 253	4,497,916	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	4,464,921 9,308,996 53,678,673	4,497,916 15,035,527 51,164,753	4,154,738 15,712,803 50,937,920
Total Expenditure	67,452,590	70,698,196	70,805,461
Special Fund Income: M00313 Maryland AIDS Drug Assistance Program Drug Rebates M00318 Grant Activity—Prior Fiscal Years Total	9,308,996	15,030,400 5,127 15,035,527	15,707,676 5,127 15,712,803
Federal Fund Income: 14.241 Housing Opportunities for Persons with AIDS 93.153 Coordinated HIV Services and Access to Research for Children, Youth, Women, and	971,082	843,110	932,000
Families 93.243 Substance Abuse and Mental Health Services	1,301,310	1,426,598	1,348,167
- Projects of Regional and National Significance 93.917 HIV Care Formula Grants	21,212 38,876,459	36,886,162	35,092,708
93.940 HIV Prevention Activities-Health Department Based	9,935,894	9,549,047	11,539,227
93.941 HIV Demonstration, Research, Public and Profes- sional Education Projects	122,734	127,687	131,938
<ul> <li>93.943 Epidemiological Research Studies of HIV</li> <li>Infection in Selected Population Groups</li> <li>93.944 HIV/AIDS Surveillance</li> <li>93.959 Block Grants for Prevention and Treatment</li> </ul>	1,223 1,862,819	1,911,435	1,471,285
of Substance Abuse	585,940	420,714	422,595

# M00F05.01 POST MORTEM EXAMINING SERVICES - OFFICE OF THE CHIEF MEDICAL EXAMINER

#### PROGRAM DESCRIPTION

Sections 5-301 to 312, of the Health-General Article establish the following objectives for the Office of the Chief Medical Examiner: to investigate violent and suspicious deaths or those unattended by a physician; to keep reports of all investigated deaths; to perform autopsies when necessary and in all cases to determine the cause and manner of death; to complete death certificates with the required information; to furnish the State's Attorney records relating to every death in which, in the judgment of the medical examiner, further investigation is deemed advisable; and to make the Office's records available to courts, the family of the deceased and others. Title 10, Subtitle 35, of the Code of Medical Regulations mandates the involvement of the Office of the Chief Medical Examiner to investigate all deaths of firefighters and State Fire Marshal personnel; to allow for cornea tissue removal and internal organs for transplantation; to report any communicable disease related death to the appropriate health officer; and to investigate deaths in a State funded or State operated facility.

#### MISSION

The mission of the Office of the Chief Medical Examiner is to: provide competent, professional, thorough and objective death investigations in cases mandated in Maryland statute, thus assisting State's Attorneys, courts, law enforcement agencies and especially families in understanding related issues; strengthen partnerships between the Federal, State and local governments, and the business community through the training and education of physicians, other health professionals, members of the legal and law enforcement profession, as well as other individuals involved in death investigations; cooperate with and support research programs directed at increasing knowledge of the pathology of disease and other conditions contributing to injury and death in our communities; and protect and promote the health of the public and assist the development of programs to prevent injury and death whenever possible.

# VISION

The vision of the Office of the Chief Medical Examiner is a world class and professional death investigation system grounded in the principles of quality, accountability, efficiency, objectivity and sensitivity towards each victim's family members.

# KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Provide timely death investigation with sensitivity and balance towards family members.

**Objective 1.1** During fiscal year 2010 ninety-nine percent of all medical examiner cases requiring further examination will be examined and ready for release within 24 hours of admission to the Office of the Chief Medical Examiner.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total deaths investigated	10,428	10,230	10,600	10,600
Output: Cases examined	4,567	4,378	4,600	4,600
Quality: Percent of cases released within 24 hours	99%	99%	99%	99%

Goal 2. Provide State's Attorney with autopsy reports on all medical examiner cases where further investigation is deemed advisable.Objective 2.1 By fiscal year 2010 ninety percent of all autopsy reports will be completed and forwarded, when necessary, to the State's Attorney's office within 60 working days following the investigation.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Examinations performed	4,567	4,378	4,600	4,600
Number of Medical Examiners (FTE)	14.6	15.6	15.6	15.6
Outcome: Percent of reports completed within 60 days	82%	90%	90%	90%
Efficiency: Ratio of autopsies to Medical Examiners, including Chief				
Medical Examiner	313	281	295	295

# OFFICE OF THE CHIEF MEDICAL EXAMINER

# M00F05.01 POST MORTEM EXAMINING SERVICES

2008 Actual	2009 Appropriation	2010 Allowance
80.00	81.00	81.00
5.20	6.05	6.15
6,644,680	7,014,707	7,191,632
569,843	505,343	604,116
54,132 2,885 382,836 34,954 753,820 520,448 78,615 33,620 17,784	56,140 4,386 313,520 14,801 888,787 568,078 54,896 12,418	54,467 3,773 395,241 15,244 883,368 551,357 99,420 12,807
1,879,094	1,913,026	2,015,677
9,093,617	9,433,076	9,811,425
8,173,286 577,940	9,154,621 -27,397	
8,751,226 189,743 152,648	9,127,224 193,847 112,005	9,466,658 197,851 146,916
9,093,617	9,433,076	9,811,425
8,995 	<u> </u>	<u> </u>
78,238 74,410 152,648	43,101 68,904 112,005	86,510 60,406 146,916
	Actual           80.00           5.20           6,644,680           569,843           54,132           2,885           382,836           34,954           753,820           520,448           78,615           33,620           17,784           1,879,094           9,093,617           8,173,286           577,940           8,751,226           189,743           152,648           9,093,617           8,995           180,748           189,743           78,238           74,410	ActualAppropriation $80.00$ $81.00$ $5.20$ $6.05$ $6,644,680$ $7,014,707$ $569,843$ $505,343$ $54,132$ $56,140$ $2,885$ $4,386$ $382,836$ $313,520$ $34,954$ $14,801$ $753,820$ $888,787$ $520,448$ $568,078$ $78,615$ $54,896$ $33,620$ $17,784$ $17,784$ $12,418$ $1,879,094$ $1,913,026$ $9,093,617$ $9,433,076$ $8,173,286$ $9,154,621$ $577,940$ $-27,397$ $8,751,226$ $9,127,224$ $189,743$ $193,847$ $152,648$ $112,005$ $9,093,617$ $9,433,076$ $8,995$ $8,995$ $180,748$ $193,847$ $189,743$ $193,847$ $189,743$ $193,847$ $189,743$ $193,847$ $189,743$ $193,847$ $189,743$ $193,847$

# M00F06.01 OFFICE OF PREPAREDNESS AND RESPONSE

#### **PROGRAM DESCRIPTION**

The Office of Preparedness and Response (OP&R) is an office under the Deputy Secretary for Public Health Services that oversees programs to enhance the preparedness activities for Emergency Support Function 8 (ESF8): Public Health and Medical on the State and local levels for the Department of Health and Mental Hygiene (DHMH). Projects in this Office are designed to establish a process for strategic leadership, direction, coordination, and assessment of activities to ensure state and local readiness. Further, interagency collaboration and preparedness for bioterrorism and other health threats and emergencies are key aspects of the work conducted under the leadership of OP&R. All of the projects in this office are federally funded. Federal resources include: (1) the Centers for Disease Control and Prevention's (CDC) Public Health Preparedness and Response for Bioterrorism Grant; (2) the CDC Pandemic Influenza Grant; (3) the CDC Cities Readiness Initiative (CRI); and (4) the Department of Health and Human Services, Hospital Preparedness Program.

#### MISSION

The mission of the Office of Preparedness and Response is to provide expert technical guidance and leadership for DHMH as the lead for ESF8 Health and Medical to coordinate a public health emergency response in the State of Maryland.

#### VISION

The Office of Preparedness and Response's vision is that preparedness is a state-community partnership and that every county, neighborhood, and person in the State of Maryland is knowledgeable and prepared for any public health emergency.

# KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To maintain and improve the Office of Preparedness and Response's technical expertise in public health preparedness and emergency response.

**Objective 1.1** By fiscal year 2010, 95% of local health department staff will receive relevant, state-of-the-art training and continuous education opportunities.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of staff who received the required public				
health and emergency response trainings	80%	85%	95%	95%

Goal 2. To expand compliance with the National Incident Management System (NIMS) for our partners at the State and local levels (including hospitals).

**Objective 2.1** By fiscal year 2010, 100% of the local health departments and hospitals will be compliant with the National Incident Management System (NIMS).

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of local health departments that are NIMS compliant	90%	95%	100%	100%
Percent of hospitals that are NIMS compliant	90%	95%	100%	100%

Goal 3. To develop and implement operational preparedness plans and programs to address current and emerging public health threats.

**Objective 3.1** By fiscal year 2010, 100% of the State and local health department operational plans will be completed and by fiscal year 2012, 100% of local health departments will have exercises every year.

Performance Measures	2007 Actual	2008 Actual	2009 Estimated	2010 Estimated
<b>Output:</b> Percent of local health departments that completed preparedness related operational plans	75%	80%	90%	100%
Percent of local health departments that exercised preparedness related operational plans	80%	80%	90%	100%

# OFFICE OF PREPAREDNESS AND RESPONSE

# M00F06.01 OFFICE OF PREPAREDNESS AND RESPONSE

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	29.00	27.00	27.00
01 Salaries, Wages and Fringe Benefits	1,728,496	2,202,950	2,169,399
02 Technical and Special Fees		2,029	2,907
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement	120,684 66,302 12,468,290 3,048,930 1,939	90,158 105,378 12,439,230 30,778	105,880 130,685 10,455,191 61,774
<ol> <li>Equipment—Additional</li> <li>Grants, Subsidies and Contributions</li> <li>Fixed Charges</li></ol>	23,299 3,181,856 3,834	107,500 5,038,000 1,786	140,100 5,538,419 4,848
Total Operating Expenses	18,915,134	17,812,830	16,436,897
Total Expenditure	20,643,630	20,017,809	18,609,203
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Total Expenditure	37,968 37,968 1 37,967 577,706 20,027,957 20,643,630	20,017,809 20,017,809	18,609,203 18,609,203
Special Fund Income: M00322 Baltimore County Public Schools	577,706		
Federal Fund Income:         16.580       Edward Byrne Memorial State and Local Law         Enforcement Assistance       Discretionary         Programs       Programs         93.008       Medical Reserve Corp Small Grant Program         93.283       Centers for Disease Control and Prevention— Investigations and Technical	579,579 35,499		
Assistance	14,718,189	13,432,477	11,624,119
Program	4,694,690	6,585,332	6,985,084
Total	20,027,957	20,017,809	18,609,203

# SUMMARY OF CHRONIC DISEASE SERVICES

	2008	2009	2010
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	566.30	556.05	556.05
Total Number of Contractual Positions	20.86	21.75	21.12
Salaries, Wages and Fringe Benefits	31,399,302	34,169,799	34,373,300
Technical and Special Fees	1,232,706	1,097,684	1,041,579
Operating Expenses	11,180,554	9,714,603	11,271,217
Original General Fund Appropriation	38,694,095	40,725,452	
Transfer/Reduction	330,682	-1,137,852	
Net General Fund Expenditure	39,024,777	39,587,600	41,149,796
Special Fund Expenditure	4,293,977	4,807,928	5,113,232
Reimbursable Fund Expenditure	493,808	586,558	423,068
Total Expenditure	43,812,562	44,982,086	46,686,096

# M00103.01 SERVICES AND INSTITUTIONAL OPERATIONS – WESTERN MARYLAND CENTER

#### **PROGRAM DESCRIPTION**

Western Maryland Hospital Center (WMHC), a specialty hospital and comprehensive care facility, operated by the State of Maryland, provides a wide range of health and rehabilitative services for the residents of Maryland. The Center operates by law as set forth in the Annotated Code of Maryland (Health Article 19, Section 501-507) for the treatment of patients who need constant medical and nursing care by reason of chronic illness or infirmity or who have chronic disability amenable to rehabilitation.

#### MISSION

We give Marylanders a second chance for quality of life through exceptional rehabilitation and healthcare services in our healing environment.

#### VISION

Our exceptional people and healing environment will provide comfort in mind, body, and spirit to those whose lives we touch.

# KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To operate with a "Culture of Safety," free from accidents, injuries, and medication errors for all who live, rehabilitate, and work at Western Maryland Hospital Center.

Objective 1.1 During fiscal year 2010 WMHC will maintain a patient/resident fall rate of 1.1 or fewer falls per 1,000 Patient Care Days (PCDs).

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of PCDs	31,185	26,331	32,850	32,850
Number of falls	64	38	36	36
Outcome: Patient/resident fall rate per 1,000 PCDs	2.1	1.4	1.1	1.1

Objective 1.2 During fiscal year 2010 WMHC will maintain a medication error rate of 7.5 or fewer errors per 1,000 Patient Care Days (PCDs).

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of PCDs	31,185	26,331	32,850	32,850
Number of medication errors	234	359	171	171
Outcome: Medication error rate per 1,000 PCDs	7.5	13.6	5.2	5.2

Goal 2. Provide monitoring and intervention sufficient to prevent acquired pneumonia among patients/residents of Western Maryland Hospital Center.

Objective 2.1 During fiscal year 2010 WMHC will maintain a pneumonia infection rate of 1.00 or fewer occurrences per 1,000 Patient Care Days (PCDs).

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of PCDs	31,185	26,331	32,850	32,850
Number of acquired pneumonia infections	47	34	33	33
Outcome: Rate of pneumonia infection occurrence per 1,000 PCDs	1.51	1.29	1.00	1.00

Goal 3. Ensure quality care for all patients

**Objective 3.1** During fiscal year 2010 WMHC will maintain a nosocomial (acquired within the facility) pressure ulcer rate of 80 or fewer nosocomial pressure ulcers per 1,000 Patient Care Days. (PCDs).

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of PCDs	31,185	26,331	32,850	32,850
Number of nosocomial pressure ulcers	29	22	26	26
Outcome: Nosocomial pressure ulcers rate per 1,000 PCDs	0.93	0.84	0.79	0.79

# M00103.01 SERVICES AND INSTITUTIONAL OPERATIONS – WESTERN MARYLAND CENTER (Continued)

Goal 4. Provide a program that emphasizes optimal dialysis through ensuring dialysis adequacy.

**Objective 4.1** During fiscal year 2010 at least 85 percent of hemodialysis treatments performed at WMHC will yield a Urea Reduction Rate (URR) >65%.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of dialysis treatments	2,836	3,016	2,880	3,100
<b>Outcome:</b> Percentage with URR > 65%	90%	87%	85%	91%

### **OTHER PERFORMANCE MEASURES \***

Duf	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census	05	0.4	70	70
Admissions	85	84	70	70
Discharges	90	100	52	50
Inpatients Treated	174	169	164	175
Average Daily Inpatients Treated	85	72	90	90
Beds Operated	123	123	123	123
Occupancy Percent	69.1%	58.5%	73.2%	73.2%
Chronic Hospital - Complex <sup>1</sup>				
Patient Days	5,125	7,477	10,220	10,220
Average Daily Inpatients Treated	14	20	28	28
Per Diem Cost	\$812	\$764	\$633	\$568
Average Length of Stay	365	366	365	365
Cost per Admission	\$296,487	\$279,773	\$230,895	\$207,418
Chronic Hospital – Regular <sup>1</sup>				
Patient Days	4,745	0	0	0
Average Daily Inpatients Treated	13	0	0	0
Per Diem Cost	\$717	\$0	\$0	\$0
Average Length of Stay	365	0	0	0
Cost per Admission	\$261,863	\$0	\$0	\$0
Traumatic Brain Injury Unit <sup>2</sup>				
Patient Days	0	982	2,190	2,190
Average Daily Inpatients Treated	0	3	6	6
Per Diem Cost	\$0	\$1,516	\$648	\$867
Average Length of Stay	0	366	365	365
Cost per Admission	\$0	\$554,974	\$236,375	\$316,509

Note: \* Totals may not add due to rounding.

<sup>&</sup>lt;sup>1</sup> Chronic Hospital (Complex and Regular) was combined in fiscal year 2008 as Chronic Hospital – Complex.

<sup>&</sup>lt;sup>2</sup> Traumatic Brain Injury Unit began operations in fiscal year 2008.

# M00I03.01 SERVICES AND INSTITUTIONAL OPERATIONS - WESTERN MARYLAND CENTER (Continued)

# **OTHER PERFORMANCE MEASURES \***

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Comprehensive Care - Skilled <sup>3</sup>				
Patient Days	21,315	16,868	16,060	16,060
Average Daily Inpatients Treated	58	46	44	44
Per Diem Cost	\$388	\$417	\$401	\$442
Average Length of Stay	365	366	365	365
Cost per Admission	\$141,701	\$152,634	\$146,544	\$161,175
Comprehensive Care - Ventilator <sup>4</sup>				
Patient Days	0	1,004	4,380	4,380
Average Daily Inpatients Treated	0	3	12	12
Per Diem Cost	\$0	\$1,247	\$398	\$424
Average Length of Stay	0	366	365	365
Cost per Admission	\$0	\$456,228	\$145,251	\$154,618
Ancillary Services				
Patient Days	31,185	26,331	32,850	32,850
Ancillary Services Per Diem Cost	\$146	\$178	\$139	\$139
Renal Dialysis Services				
Patients Treated	37	38	40	50
Treatments	2,836	3,016	2,880	3,100
Average Cost Per Treatment	\$335	\$345	\$362	\$353
Hospital Patient Recoveries				
Medicaid, Medicare, Insurance and Sponsors	\$5,659,821	\$7,692,577	\$7,670,690	\$7,550,799
Disproportionate Share Payments	\$59,620	\$233,332	\$311,364	\$317,592
Project Summary				
General Administration		2,881,232	2,471,074	2,387,241
Dietary Services		751,849	731,291	879,306
Household and Property Services		2,788,047	2,714,436	2,767,275
Hospital Support Services		1,420,736	1,510,926	1,658,109
Patient Care Services		8,932,174	9,808,910	10,147,814
Ancillary Services		3,416,050	3,387,829	3,382,958
Renal Dialysis Services		596,426	419,749	560,208
Non-Reimbursable Services	_	1,156,440	1,388,334	1,183,944
Total		21,942,954	22,432,549	22,966,855

Note: \* Totals may not add due to rounding.

 <sup>&</sup>lt;sup>3</sup> Comprehensive Care (Psych and Skilled) was combined as Comprehensive Care – Skilled.
 <sup>4</sup> Comprehensive Care – Ventilator Unit began operations in fiscal year 2008.

# M00I03.01 SERVICES AND INSTITUTIONAL OPERATIONS --- WESTERN MARYLAND CENTER

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	291.00	286.75	286.75
Number of Contractual Positions	8.44	9.05	8.32
01 Salaries, Wages and Fringe Benefits	16,659,736	17,871,868	17,983,965
02 Technical and Special Fees	698,310	617,769	546,042
03       Communication         04       Travel         06       Fuel and Utilities         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional	69,227 18,178 566,625 28,787 1,013,351 2,693,328 55,140 62,677	65,504 19,298 634,962 17,746 621,192 2,481,871 29,243 4,762	66,889 14,796 664,540 27,694 772,050 2,831,848
<ul> <li>12 Grants, Subsidies and Contributions</li> <li>13 Fixed Charges</li> </ul>	10,959 66,636	24,339 43,995	10,000 49,031
Total Operating Expenses	4,584,908	3,942,912	4,436,848
Total Expenditure	21,942,954	22,432,549	22,966,855
Original General Fund Appropriation Transfer of General Fund Appropriation	20,589,643 196,871	21,527,785 483,570	<u></u>
Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure	20,786,514 688,152 468,288	21,044,215 829,895 558,439	21,782,911 788,625 395,319
Total Expenditure	21,942,954	22,432,549	22,966,855
Special Fund Income: M00304 Hospice of Washington County	20,469 10,960 20,081 46,378 525,659 64,605 688,152	19,835 24,339 58,711 56,443 670,567 829,895	20,470 10,000 26,678 64,027 565,413 102,037 788,625
Reimbursable Fund Income: M00M07 DHMH-Potomac Center	468,288	558,439	395,319

# M00I04.01 SERVICES AND INSTITUTIONAL OPERATIONS – DEER'S HEAD CENTER

# **PROGRAM DESCRIPTION**

Deer's Head Hospital Center (DHHC) provides:

- Chronic hospital care and treatment to patients requiring acute rehabilitation, as well as complex medical management for respiratory, coma, traumatic brain injury, spinal cord injury, wound management, dementia, cancer care, and quarantined tuberculosis (referred by health departments throughout the State of Maryland).
- Long-term comprehensive care for patients no longer in need of hospital level care but whose needs require services that are beyond those typically offered in private sector nursing homes, and
- Inpatient and outpatient renal dialysis services.

### MISSION

Deer's Head Hospital Center provides compassionate interdisciplinary care to meet the needs of our community.

### VISION

Deer's Head Hospital Center will be the provider and employer of choice, offering quality state-of-the-art care in a team environment.

### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To operate with a "Culture of Safety," free from accidents, injuries, and medication errors for all who reside and/or those who rehabilitate at Deer's Head Hospital Center (DHHC).

**Objective 1.1** During fiscal year 2010 DHHC estimates that the patient/resident fall rate will be 8.0 falls per 1,000 Patient Care Days (PCDs).

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of PCDs	29,565	29,201	30,295	29,200
Number of falls	212	164	248	233
Outcome: Fall rate per 1,000 PCDs	7.17	5.62	8.19	7.98

**Objective 1.2** During fiscal year 2010 the medication error rate will remain less than 6.96 errors per 1,000 Patient Care Days (PCDs).

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of PCDs	29,565	29,201	30,295	29,200
Number of medication errors	114	130	108	102
Outcome: Medication error rate per 1,000 PCDs	3.86	4.45	3.56	3.49

Goal 2. To ensure quality of care for all patients.

Objective 2.1 During fiscal year 2010 the nosocomial pressure ulcer rate will be 1 per 1,000 Patient Care Days (PCDs).

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of PCDs	29,565	29,201	30,295	29,200
Number of patients/residents with Nosocomial pressure ulcers	37	45	30	29
Outcome: Nosocomial pressure ulcer rate per 1,000 PCDs	1.25	1.54	0.99	0.99

# M00I04.01 SERVICES AND INSTITUTIONAL OPERATIONS – DEER'S HEAD CENTER (Continued)

Goal 3. Improve quality and accessibility to a consistently increasing end stage renal disease population.

**Objective 3.1** The percentage of the total dialysis population on peritoneal dialysis (PD) will be at or greater than the national peer group rate of 8.0%.

Performance Measures	2007 Actual	2008 Actual	2009 Estimated	2010 Estimated
<b>Input:</b> Total number of patients on dialysis	183	169	183	175
Number of patients on peritoneal dialysis	18	16	18	16
Outcome: Percent total dialysis population on PD	9.8%	9.5%	9.8%	9.1%

**Objective 3.2** The percentage of hemodialysis patients who achieve a URR (urea reduction rate, measuring adequacy of dialysis) of 65 will be equal to or greater than the Mid Atlantic Renal Coalition goal of 85%.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hemodialysis patients with URR test done	1,031	942	1,000	1,000
Number of hemodialysis patients with URR greater than 65	900	824	900	870
Outcome: Percent of hemodialysis patients who achieve URR of 65	87%	87%	90%	87%

# M00I04.01 SERVICES AND INSTITUTIONAL OPERATIONS – DEER'S HEAD CENTER (Continued)

# **OTHER PERFORMANCE MEASURES \***

Performance Measures         Actual         Actual         Estimated         Estimated           Impatient Census         253         186         253         186           Discharges         251         181         251         181           Discharges         331         265         331         265           Average Daily Inpatients Treated         81         80         81         80           Beds Operated         114         114         114         114         114           Inpatient Census Occupancy Percent         71%         70%         71%         70%           Patient Days         365         366         730         365           Average Length of Stay         365         366         365         365           Cost per Admission         \$1,296         \$473,022         \$458,79         \$22,522         \$463,739           Patient Days         4,380         4,745         5,110         4,745           Average Length of Stay         23         50         36         365           Cost per Admission         \$11,711         \$22,042         \$13,703         \$19,052           Comprehensive Care - Psych         24         24,090         24,455         2		2007	2008	2009	2010
Admissions       253       186       253       186         Discharges       251       181       251       181         Inpatients Treated       31       265       331       265         Average Daily Inpatients Treated       81       80       81       80         Beds Operated       114       114       114       114         Inpatient Census Occupancy Percent       71%       70%       71%       70%         Chronic Hospital - Complex       365       366       730       365         Patient Days       365       366       365       366       365         Cost per Admission       \$473,022       \$458,479       \$237,622       \$463,739         Chronic Hospital - Regular       21       13       14       13         Pare Diem Cost       \$509       \$441       \$457       \$423         Average Daily Inpatients Treated       12       13       14       13         Patient Days       24,820       24,090       24,455       24,090         Average Daily Inpatients Treated       68       66       67       66         Patient Days       24,820       24,090       24,455       24,090 <td< th=""><th></th><th>Actual</th><th>Actual</th><th>Estimated</th><th>Estimated</th></td<>		Actual	Actual	Estimated	Estimated
Discharges       251       181       251       181       251       181         Inpatients Treated       331       265       331       265         Average Daily Inpatients Treated       81       80       81       80         Beds Operated       114       114       114       114       114       114         Inpatient Councesus Occupancy Percent       71%       70%       71%       70%         Chronic Hospital - Complex       1       1       2       1         Patient Days       365       366       365       365         Cost per Admission       \$473,022       \$458,479       \$237,622       \$463,739         Patient Days       4,380       4,745       \$,110       4,745         Average Daily Inpatients Treated       12       13       14       13         Patient Days       4,380       4,745       \$,110       4,745         Average Daily Inpatients Treated       12       13       14       13         Patient Days       24,820       24,090       24,457       \$423         Cost per Admission       \$11,711       \$22,042       \$13,703       \$19,051         Patient Days       24,820       24,090 <th>-</th> <th></th> <th></th> <th></th> <th></th>	-				
Inpatients Treated         331         265         331         265           Average Daily Inpatients Treated         81         80         81         80           Beds Operated         114         114         114         114           Inpatient Census Occupancy Percent         71%         70%         71%         70%           Chronic Hospital - Complex         1         1         2         1           Per Diem Cost         \$1,253         \$651         \$1,271           Average Length of Stay         365         366         365         365           Cost per Admission         \$473022         \$458,479         \$237,622         \$463,739           Chronic Hospital - Regular         1         1         2         1         4,745           Average Daily Inpatients Treated         12         13         14         13           Patient Days         2,350         30         45         500         \$441         \$457         \$423           Average Daily Inpatients Treated         11,11         \$22,042         \$13,703         \$19,052         Comprehensive Care - Psych         \$11,711         \$22,042         \$13,703         \$19,052           Patient Days         24,820         24,900					
Average Daily Inpatients Treated         81         80         81         80           Beds Operated         114         114         114         114           Inpatient Census Occupancy Percent         71%         70%         71%         70%           Chronic Hospital - Complex         365         366         730         365           Average Daily Inpatients Treated         1         1         2         1           Per Diem Cost         \$1,296         \$1,253         \$651         366         365         365           Average Length of Stay         365         366         365         365         366         365         365           Average Daily Inpatients Treated         12         13         14         13         9er Diem Cost         \$509         \$441         \$457.         \$423           Average Length of Stay         23         50         30         45         Cost per Admission         \$11.711         \$20.42         \$13.703         \$190.51           Comprehensive Care - Psych         7         7         \$423         365         366         365         365           Average Length of Stay         2655         366         365         365         365         365					
Beds Öperated       114       114       114       114       114         Inpatient Census Occupancy Percent       71%       70%       71%       70%         Chronic Hospital - Complex       365       366       370       365         Average Daily Inpatients Treated       1       1       2       1         Per Diem Cost       \$1,296       \$1,253       \$651       \$1,711         Average Length of Stay       365       366       365       365         Cost per Admission       \$473,022       \$458,479       \$223,622       \$463,739         Patient Days       4,380       4,745       \$,110       4,745         Average Daily Inpatients Treated       12       13       14       13         Per Diem Cost       \$509       \$441       \$457       \$423         Average Length of Stay       23       50       30       45         Cost per Admission       \$11,711       \$22,042       \$13,703       \$190,522         Average Daily Inpatients Treated       68       66       67       66         Patient Days       24,820       24,000       24,455       24,000         Average Daily Inpatients Treated       \$181,557       \$190,813	-				
Inpatient Census Occupancy Percent         71%         70%         71%         70%           Chronic Hospital - Complex         365         366         730         365           Average Daily Inpatients Treated         1         1         2         1           Per Diem Cost         \$1,296         \$1,253         \$651         3616         365           Average Length of Stay         365         366         365         365         366         365         365           Cost per Admission         \$473,022         \$458,479         \$237,622         \$463,739           Chronic Hospital - Regular         12         13         14         13           Patient Days         4,380         4,745         \$423         Average Length of Stay         23         50         30         45           Average Length of Stay         23         50         30         45         Cost         \$463         \$477         \$497         \$523           Average Length of Stay         24,820         24,090         24,455         24,090         Average Length of Stay         365         366         365         365         365         365         365         365         365         365         365         365					
Chonic Hospital - ComplexPatient Days $365$ $366$ $730$ $365$ Average Daily Inpatients Treated $1$ $1$ $2$ $1$ Per Diem Cost $\$1,296$ $\$1,253$ $\$651$ $\$651$ $366$ $365$ Cost per Admission $\$473,022$ $\$488,479$ $\$237,622$ $\$463,739$ Chronic Hospital - Regular $*$ $*$ $*$ $*$ Patient Days $4,380$ $4,745$ $5,110$ $4,745$ Average Daily Inpatients Treated $12$ $13$ $14$ $13$ Per Diem Cost $\$509$ $\$441$ $\$457$ $\$423$ Average Length of Stay $23$ $50$ $30$ $45$ Cost per Admission $\$11,711$ $\$22,042$ $\$13,703$ $\$19,052$ Comprehensive Care - Psych $*$ $*$ $*$ $463$ $\$477$ $\$97$ Patient Days $24,820$ $24,090$ $24,455$ $24,090$ Average Length of Stay $365$ $366$ $365$ $365$ Cost per Admission $\$168,857$ $\$174,651$ $\$181,557$ $\$190,813$ Ancillary Services $29,565$ $29,201$ $30,295$ $29,200$ Ancillary Services $\$168,857$ $\$174,651$ $\$181,557$ $\$190,813$ Ancillary Services $\$163$ $169$ $\$83$ $175$ Patient Days $$29,565$ $$29,201$ $$30,295$ $$29,200$ Ancillary Services $\$16,856$ $\$168,857$ $\$174,651$ $\$181,557$ $\$190,813$ Ancill					
Patient Days       365       366       730       365         Average Daily Inpatients Treated       1       1       2       1         Per Diem Cost       \$1,296       \$1,233       \$651       \$1,271         Average Length of Stay       365       366       365       365         Chronic Hospital - Regular       2       13       14       13         Part Diem Cost       \$509       \$441       \$457       \$423         Average Length of Stay       23       50       30       455         Cost per Admission       \$11,711       \$22,042       \$13,703       \$19,052         Comprehensive Care - Psych       23       50       30       455         Cost per Admission       \$11,711       \$22,042       \$13,703       \$19,052         Comprehensive Care - Psych       24,820       24,090       24,455       24,090         Average Length of Stay       365       366       365       365         Cost per Admission       \$168,857       \$174,651       \$181,557       \$190,813         Average Length of Stay       365       366       365       365         Cost per Admission       \$168,857       \$174,651       \$181,557       \$190,		71%	70%	71%	70%
Average Daily Inpatients Treated       1       1       2       1         Per Diem Cost       \$1,296       \$1,253       \$651       \$1,273         Average Length of Stay       365       366       365       365         Cost per Admission       \$473,022       \$458,479       \$237,622       \$463,739         Chronic Hospital - Regular       1       1       1       4,745       \$110       4,745         Average Daily Inpatients Treated       12       13       14       13       3       19052         Average Length of Stay       23       50       30       455       Cost per Admission       \$11,711       \$22,042       \$13,703       \$19,052         Comprehensive Care - Psych       24,820       24,090       24,455       24,090       24,455       24,090         Average Length of Stay       365       366       365       365       365       366       365       365         Patient Days       24,820       24,090       24,455       \$4090       344,455       \$453       346       366       365       365       365       365       365       365       365       365       365       365       366       365       365       366					
Per Diem Cost       \$1,296       \$1,253       \$651       \$1,271         Average Length of Stay       365       366       365       365         Cost per Admission       \$473,022       \$458,479       \$237,622       \$463,739         Chronic Hospital - Regular       -	•				365
Average Length of Stay       365       366       365       365         Cost per Admission       \$473,022       \$458,479       \$237,622       \$463,739         Patient Days       4,380       4,745       5,110       4,745         Average Daily Inpatients Treated       12       13       14       13         Per Diem Cost       \$509       \$441       \$457       \$423         Average Length of Stay       23       50       30       45         Cost per Admission       \$11,711       \$22,042       \$13,703       \$19,052         Comprehensive Care - Psych       24,820       24,090       24,455       24,090         Average Daily Inpatients Treated       68       66       67       66         Patient Days       24,820       24,090       24,455       24,090         Average Length of Stay       365       366       365       365         Cost per Admission       \$168,857       \$174,651       \$181,557       \$190,813         Ancillary Services       Patient Days       29,565       29,201       30,295       29,200         Ancillary Services       Point Days       \$29,565       29,201       30,295       29,200         Ancillary Services<			-		
Cost per Admission       \$473,022       \$458,479       \$237,622       \$463,739         Chronic Hospital - Regular       Patient Days       4,380       4,745       5,110       4,745         Patient Days       4,380       4,745       5,110       4,745         Average Daily Inpatients Treated       12       13       14       13         Per Diem Cost       \$509       \$441       \$457       \$423         Average Length of Stay       23       50       30       45         Cost per Admission       \$117,11       \$22,042       \$13,703       \$19,052         Comprehensive Care - Psych       24,800       24,090       24,455       24,090         Average Length of Stay       2665       366       365       365         Cost per Admission       \$168,857       \$174,651       \$181,557       \$190,813         Ancillary Services       29,565       29,201       30,295       29,200         Ancillary Services Per Diem Cost       \$94       \$106       \$89       \$107         Renal Dialysis Services       29,565       29,201       30,295       29,200         Ancillary Services Per Diem Cost       \$94       \$106       \$89       \$107         Renal Dialys					
Chronic Hospital - Regular       9					
Patient Days       4,380       4,745       5,110       4,745         Average Daily Inpatients Treated       12       13       14       13         Per Diem Cost       \$509       \$441       \$457       \$423         Average Length of Stay       23       50       30       45         Cost per Admission       \$11,711       \$22,042       \$13,703       \$19,052         Comprehensive Care - Psych       7       7       \$477       \$497       \$523         Average Langth of Stay       266       66       67       66         Patient Days       24,820       24,000       24,455       24,090         Average Length of Stay       365       366       365       365         Cost per Admission       \$168,857       \$174,651       \$181,57       \$190,813         Ancillary Services       29,655       29,201       30,295       29,200         Ancillary Services       29,655       29,201       30,295       29,200         Average Cost Per Treatment       15,932       16,056       15,932       16,056         Nergie Cost Per Treatment       \$294       \$277       \$319       \$333         Hospital Patient Recoveries:       \$294       \$277 <td>Cost per Admission</td> <td>\$473,022</td> <td>\$458,479</td> <td>\$237,622</td> <td>\$463,739</td>	Cost per Admission	\$473,022	\$458,479	\$237,622	\$463,739
Average Daily Inpatients Treated       12       13       14       13         Per Diem Cost       \$\$09       \$\$441       \$\$457       \$\$423         Average Length of Stay       23       50       30       45         Cost per Admission       \$11,711       \$\$22,042       \$\$13,703       \$\$19,052         Comprehensive Care - Psych       24,820       24,090       24,455       24,090         Average Daily Inpatients Treated       68       66       67       66         Per Diem Cost       \$443       \$447       \$447       \$\$523         Average Length of Stay       365       366       365       365         Cost per Admission       \$168,857       \$174,651       \$181,557       \$190,813         Ancillary Services       29,565       29,201       30,295       29,200         Ancillary Services Per Diem Cost       \$94       \$106       \$89       \$107         Read       183       169       183       175         Treatments       15,932       16,056       15,932       16,056         Average Cost Per Treatment       \$294       \$277       \$319       \$333         Hogital Patient Recoveries:       3087,346       \$80,364       \$96,					
Per Diem Cost       \$509       \$441       \$457       \$423         Average Length of Stay       23       50       30       45         Cost per Admission       \$11,711       \$22,042       \$13,703       \$19,052         Comprehensive Care - Psych	Patient Days	4,380	4,745	5,110	4,745
Average Length of Stay       23       50       30       45         Cost per Admission       \$11,711       \$22,042       \$13,703       \$19,052         Comprehensive Care - Psych       -       -       -       -         Patient Days       24,820       24,090       24,455       24,090         Average Daily Inpatients Treated       68       66       67       66         Per Diem Cost       \$463       \$477       \$497       \$523         Average Length of Stay       365       366       365       365         Cost per Admission       \$168,857       \$174,651       \$181,557       \$190,813         Ancillary Services       29,565       29,201       30,295       29,200         Ancillary Services Per Diem Cost       \$94       \$106       \$89       \$107         Renal Dialysis Services       183       169       183       175         Treatments       15,932       16,056       15,932       16,056         Average Cost Per Treatment       \$294       \$277       \$319       \$333         Hospital Patient Recoveries:	Average Daily Inpatients Treated	12	13	14	13
Cost per Admission       \$11,711       \$22,042       \$13,703       \$19,052         Comprehensive Care - Psych       -	Per Diem Cost	\$509	\$441	\$457	\$423
Comprehensive Care - PsychPatient Days24,82024,09024,45524,090Average Daily Inpatients Treated68666766Per Diem Cost\$463\$477\$497\$523Average Length of Stay365365365365Cost per Admission\$168,857\$174,651\$181,557\$190,813Ancillary Services29,56529,20130,29529,200Ancillary Services Per Diem Cost\$94\$106\$89\$107Renal Dialysis Services183169183175Patients Treated183169183175Treatments15,93216,05615,93216,056Average Cost Per Treatment\$294\$277\$19\$333Hospital Patient Recoveries:*********************************	Average Length of Stay	23	50	30	45
Patient Days       24,820       24,090       24,455       24,090         Average Daily Inpatients Treated       68       66       67       66         Per Diem Cost       \$463       \$477       \$497       \$523         Average Length of Stay       365       366       365       365         Cost per Admission       \$168,857       \$174,651       \$181,557       \$190,813         Ancillary Services       29,565       29,201       30,295       29,200         Ancillary Services Per Diem Cost       \$94       \$106       \$89       \$107         Renal Dialysis Services       183       169       183       175         Treatments       15,932       16,056       15,932       16,056         Average Cost Per Treatment       \$294       \$277       \$319       \$333         Hospital Patient Recoveries:       \$0       \$32,374       \$80,644       \$96,436         Project Summary:       6       \$31,175       \$1,035,644       1,073,907       1,050,369         General Administration       2,158,374       1,855,020       1,863,368       \$16437       \$2,76,221       3,176,083         Dietary Services       3,087,346       2,726,221       3,176,083       \$30,87,34	Cost per Admission	\$11,711	\$22,042	\$13,703	\$19,052
Patient Days       24,820       24,090       24,455       24,090         Average Daily Inpatients Treated       68       66       67       66         Per Diem Cost       \$463       \$477       \$497       \$523         Average Length of Stay       365       366       365       365         Cost per Admission       \$168,857       \$174,651       \$181,557       \$190,813         Ancillary Services       29,565       29,201       30,295       29,200         Ancillary Services Per Diem Cost       \$94       \$106       \$89       \$107         Renal Dialysis Services       183       169       183       175         Treatments       15,932       16,056       15,932       16,056         Average Cost Per Treatment       \$294       \$277       \$319       \$333         Hospital Patient Recoveries:       \$0       \$32,374       \$80,644       \$96,436         Project Summary:       6       \$3,087,346       2,726,221       3,176,083         Dietary Services       1,035,644       1,073,907       1,050,369         Household and Property Services       3,087,346       2,726,221       3,176,083         Patient Care Services       7,726,577       \$,591,54	Comprehensive Care - Psych				
Average Daily Inpatients Treated       68       66       67       66         Per Diem Cost       \$463       \$447       \$497       \$523         Average Length of Stay       365       366       365       365         Cost per Admission       \$168,857       \$174,651       \$181,557       \$190,813         Ancillary Services       \$168,857       \$174,651       \$181,557       \$190,813         Patient Days       29,565       29,201       30,295       29,200         Ancillary Services       \$94       \$106       \$89       \$107         Renal Dialysis Services       \$94       \$106       \$89       \$107         Renal Dialysis Services       183       169       183       175         Treatments       15,932       16,056       15,932       16,056         Average Cost Per Treatment       \$294       \$277       \$319       \$333         Hospital Patient Recoveries:       \$294       \$277       \$319       \$333         Medicare, Insurance and Sponsors       \$7,117,516       \$6,881,161       \$5,234,895       \$5,259,626         Disproportionate Share Payments       \$0       \$32,374       \$80,364       \$96,436         Dietary Services       \$1,035,6		24,820	24,090	24,455	24,090
Per Diem Cost       \$463       \$477       \$497       \$523         Average Length of Stay       365       366       365       365         Cost per Admission       \$168,857       \$174,651       \$181,557       \$190,813         Ancillary Services       29,565       29,201       30,295       29,200         Ancillary Services Per Diem Cost       \$94       \$106       \$89       \$107         Renal Dialysis Services       29,565       29,201       30,295       29,200         Ancillary Services Per Diem Cost       \$94       \$106       \$89       \$107         Renal Dialysis Services       183       169       183       175         Treatments       15,932       16,056       15,932       16,056         Average Cost Per Treatment       \$294       \$277       \$319       \$333         Hospital Patient Recoveries:       \$7,117,516       \$6,881,161       \$5,234,895       \$5,259,626         Disproportionate Share Payments       \$0       \$32,374       \$80,364       \$96,436         Project Summary:       \$3087,346       \$2,726,221       \$1,76,083       \$1035,644       1,073,907       1,050,369         Dietary Services       3,087,346       \$2,726,221       \$1,76,083	-	68	66	67	
Average Length of Stay $365$ $366$ $365$ $365$ Cost per Admission $\$168,857$ $\$174,651$ $\$181,557$ $\$190,813$ Ancillary Services $29,565$ $29,201$ $30,295$ $29,200$ Ancillary Services Per Diem Cost $\$94$ $\$106$ $\$89$ $\$107$ Renal Dialysis Services $29,565$ $29,201$ $30,295$ $29,200$ Ancillary Services Per Diem Cost $\$94$ $\$106$ $\$89$ $\$107$ Renal Dialysis Services $183$ $169$ $183$ $175$ Patients Treated $183$ $169$ $183$ $175$ Treatments $15,932$ $16,056$ $15,932$ $16,056$ Average Cost Per Treatment $\$294$ $\$277$ $\$319$ $\$333$ Hospital Patient Recoveries: $80$ $\$32,374$ $\$80,364$ $\$96,436$ Disproportionate Share Payments $\$0$ $\$32,374$ $\$80,364$ $\$96,436$ Dietary Services $1,035,644$ $1,073,907$ $1,050,369$ Household and Property Services $3,087,346$ $2,726,221$ $3,176,083$ Patient Care Services $976,831$ $1,139,541$ $936,585$ Patient Care Services $7,726,577$ $8,591,594$ $8,809,024$ Ancillary Services $2,155,684$ $1,878,790$ $2,211,179$ Renal Dialysis Services $1,097,807$ $1,278,313$ $1,577,226$ Non-Reimbursable Services $1,097,807$ $1,278,313$ $1,577,226$					
Cost per Admission $$168,857$ $$174,651$ $$181,557$ $$190,813$ Ancillary Services29,56529,201 $30,295$ 29,200Ancillary Services Per Diem Cost $$94$ $$106$ $$89$ $$107$ Renal Dialysis Services $$94$ $$106$ $$89$ $$107$ Renal Dialysis Services $$94$ $$106$ $$89$ $$107$ Renal Dialysis Services $$183, 169$ $183, 175$ Patients Treated $183, 169$ $183, 175$ Treatments $15,932$ $16,056$ $15,932$ $16,056$ Average Cost Per Treatment $$294$ $$277$ $$319$ $$333$ Hospital Patient Recoveries: $$0$ $$32,374$ $$80,364$ $$96,436$ Project Summary: $$0$ $$32,374$ $$80,364$ $$96,436$ Disproportionate Share Payments $$0$ $$32,374$ $$80,364$ $$96,436$ Project Summary: $$0$ $$32,734$ $$80,364$ $$96,436$ Dietary Services $$1,035,644$ $$1,073,907$ $$1,050,369$ Household and Property Services $$3,087,346$ $$2,726,221$ $$3,176,083$ Hospital Support Services $$7,726,577$ $$,591,594$ $$8,0024$ Ancillary Services $$7,726,577$ $$,591,594$ $$8,0024$ Ancillary Services $$1,097,807$ $$1,278,313$ $$1,577,226$ Non-Reimbursable Services $$1,097,807$ $$1,278,313$ $$1,577,226$					
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Patient Days       29,565       29,201       30,295       29,200         Ancillary Services Per Diem Cost       \$94       \$106       \$89       \$107         Renal Dialysis Services       183       169       183       175         Patients Treated       183       169       183       175         Treatments       15,932       16,056       15,932       16,056         Average Cost Per Treatment       \$294       \$277       \$319       \$333         Hospital Patient Recoveries:       ************************************	-	+ ,	<b>4</b> - · · <b>9</b>	+ ,	,,
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Average Cost Per Treatment\$294\$277\$319\$333Hospital Patient Recoveries:Medicare, Insurance and Sponsors\$7,117,516\$6,881,161\$5,234,895\$5,259,626Disproportionate Share Payments\$0\$32,374\$80,364\$96,436Project Summary:General Administration2,158,3741,855,0201,863,368Dietary Services1,035,6441,073,9071,050,369Household and Property Services3,087,3462,726,2213,176,083Hospital Support Services976,8311,139,541936,585Patient Care Services7,726,5778,591,5948,809,024Ancillary Services2,155,6841,878,7902,211,179Renal Dialysis Services1,097,8071,278,3131,577,226Non-Reimbursable Services3,631,3454,006,1514,095,407					
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Medicare, Insurance and Sponsors       \$7,117,516       \$6,881,161       \$5,234,895       \$5,259,626         Disproportionate Share Payments       \$0       \$32,374       \$80,364       \$96,436         Project Summary:       2,158,374       1,855,020       1,863,368         Dietary Services       1,035,644       1,073,907       1,050,369         Household and Property Services       3,087,346       2,726,221       3,176,083         Hospital Support Services       976,831       1,139,541       936,585         Patient Care Services       7,726,577       8,591,594       8,809,024         Ancillary Services       2,155,684       1,878,790       2,211,179         Renal Dialysis Services       1,097,807       1,278,313       1,577,226         Non-Reimbursable Services       3,631,345       4,006,151       4,095,407		$\psi = j$	φ277	ψ517	φ355
Disproportionate Share Payments       \$0       \$32,374       \$80,364       \$96,436         Project Summary:		\$7 117 516	\$6 881 161	\$5 234 895	\$5 259 626
Project Summary: General Administration2,158,3741,855,0201,863,368Dietary Services1,035,6441,073,9071,050,369Household and Property Services3,087,3462,726,2213,176,083Hospital Support Services976,8311,139,541936,585Patient Care Services7,726,5778,591,5948,809,024Ancillary Services2,155,6841,878,7902,211,179Renal Dialysis Services1,097,8071,278,3131,577,226Non-Reimbursable Services3,631,3454,006,1514,095,407	•				
General Administration2,158,3741,855,0201,863,368Dietary Services1,035,6441,073,9071,050,369Household and Property Services3,087,3462,726,2213,176,083Hospital Support Services976,8311,139,541936,585Patient Care Services7,726,5778,591,5948,809,024Ancillary Services2,155,6841,878,7902,211,179Renal Dialysis Services1,097,8071,278,3131,577,226Non-Reimbursable Services3,631,3454,006,1514,095,407		40	\$52,574	\$60,504	\$90,490
Dietary Services1,035,6441,073,9071,050,369Household and Property Services3,087,3462,726,2213,176,083Hospital Support Services976,8311,139,541936,585Patient Care Services7,726,5778,591,5948,809,024Ancillary Services2,155,6841,878,7902,211,179Renal Dialysis Services1,097,8071,278,3131,577,226Non-Reimbursable Services3,631,3454,006,1514,095,407			2 158 274	1 855 020	1 962 269
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Patient Care Services7,726,5778,591,5948,809,024Ancillary Services2,155,6841,878,7902,211,179Renal Dialysis Services1,097,8071,278,3131,577,226Non-Reimbursable Services3,631,3454,006,1514,095,407					
Ancillary Services2,155,6841,878,7902,211,179Renal Dialysis Services1,097,8071,278,3131,577,226Non-Reimbursable Services3,631,3454,006,1514,095,407					,
Renal Dialysis Services       1,097,807       1,278,313       1,577,226         Non-Reimbursable Services       3,631,345       4,006,151       4,095,407					
Non-Reimbursable Services         3,631,345         4,006,151         4,095,407	•				
Total 21,869,608 22,549,537 23,719,241		-			
	Total		21,869,608	22,549,537	23,719,241

Note: \* Data may not add due to rounding.

# M00I04.01 SERVICES AND INSTITUTIONAL OPERATIONS - DEER'S HEAD CENTER

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	275.30	269.30	269.30
Number of Contractual Positions	12.42	12.70	12.80
01 Salaries, Wages and Fringe Benefits	14,739,566	16,297,931	16,389,335
02 Technical and Special Fees	534,396	479,915	495,537
03 Communication 04 Travel 06 Fuel and Utilities	69,602 12,061 910,631	55,723 5,327 661,838	69,804 5,100 1,033,241
<ul> <li>07 Motor Vehicle Operation and Maintenance</li> <li>08 Contractual Services</li> <li>09 Supplies and Materials</li> <li>10 Equipment—Replacement</li> <li>11 Equipment—Additional</li> <li>12 Grants, Subsidies and Contributions</li> </ul>	20,737 1,800,193 3,505,626 118,489 109,584 -207	23,877 1,601,700 3,264,858 108,966 14,410	21,751 1,923,961 3,626,183 108,671 14,422
13 Fixed Charges	48,930	34,992	31,236
Total Operating Expenses	6,595,646	5,771,691	6,834,369
Total Expenditure	21,869,608	22,549,537	23,719,241
Original General Fund Appropriation Transfer of General Fund Appropriation	18,104,452 133,811	19,197,667 -654,282	
Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure	18,238,263 3,605,825 25,520	18,543,385 3,978,033 28,119	19,366,885 4,324,607 27,749
Total Expenditure	21,869,608	22,549,537	23,719,241
Special Fund Income: M00308 Employee Food Sales M00314 Renal Dialysis Collections M00320 Nursing Home Provider Fee M00417 Coastal Hospice by the Lake swf316 Strategic Energy Investment Fund	35,846 3,354,428 87,040 128,511	34,095 3,808,676 135,262	37,568 3,746,894 140,963 142,233 256,949
Total	3,605,825	3,978,033	4,324,607
Reimbursable Fund Income: M00M05 DHMH-Holly Center	25,520	28,119	27,749

# M00J02.01 LABORATORY SERVICES – LABORATORIES ADMINISTRATION

#### PROGRAM DESCRIPTION

Assist the Department to protect the people in Maryland against the spread of communicable and infectious diseases by identifying the cause of disease outbreaks, by continuous laboratory-based disease surveillance and by laboratory monitoring for the emergence and reemergence of infectious disease agents in the State; to provide laboratory data for environmental safety and enforcement of environmental protection laws; to ensure reliable and safe medical laboratory services; and to support enforcement and surveillance programs of DHMH, local health departments, other State agencies and various federal agencies to protect the public health.

#### MISSION

It shall be the mission of this Administration to promote, protect and preserve the health and well-being of the people in Maryland from the consequences of communicable diseases, treatable genetic disorders, environmental factors, and from unsafe food, drugs, and consumer products by promoting and enforcing standards of quality in cooperation with both public and private agencies at the local, State, and federal levels. This mission shall be accomplished with maximum public benefit at a minimum cost to the people in Maryland.

### VISION

We envision a future in which all citizens of Maryland are protected from infectious diseases, environmental hazards, hereditary disorders and substandard consumer products through surveillance, enforcement of standards, assessment and leadership skills provided by the State Public Health Laboratory System.

# KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

- Goal 1. Adopt cutting edge scientific technology to improve the quality and reliability of public health laboratory practice for prevention of disease and promotion of health.
  - **Objective 1.1** During fiscal year 2010 maintain the 26 genetic amplification methods required to detect emerging reemerging infectious diseases such as West Nile Virus and other mosquito-borne viral diseases, food borne viruses and enteric viruses, as well as bioterrorism agents.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of genetic amplification techniques	24	25	26	26

**Objective 1.2** During fiscal year 2010 maintain pulse field gel electrophoresis (PFGE) to identify nine microorganisms causing food borne and contagious diseases for submission to the National PulseNet Center and identify patterns of infectious agents to allow early detection of potential disease outbreaks.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Types of microbes identified by PFGE	7	8	9	9

Goal 2. Maintain Newborn Screening to detect hereditary disorders that are treatable to prevent mental retardation, other defects, and death in all babies born in Maryland.

**Objective 2.1** By fiscal year 2010 increase the number of hereditary disorders screened in newborns to 38.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of hereditary disorders tested for in newborn babies	35	35	37	38

# M00J02.01 LABORATORY SERVICES – LABORATORIES ADMINISTRATION (Continued)

**Objective 2.2** During fiscal year 2010 maintain turnaround time for test results within 3 business days.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of tests	9,311,223	10,094,513	11,609,000	13,123,000
Quality: Turnaround time for test results (days)*	3	3	3	3

Note: \* Newborn screenings only

Goal 3. Expand laboratory preparedness and response to bioterrorism and chemical terrorism.

**Objective 3.1** During fiscal year 2010 maintain statewide network of clinical, environmental and veterinary laboratories to serve as sentinels for early detection of potential agents of bioterrorism which are linked to the National Laboratory Response Network through the State Public Health Laboratory.

Performance Measures	2007	2008	2009	2010
	Actual	Actual	Estimated	Estimated
<b>Quantity:</b> Number of clinical, environmental and veterinary labs in Maryland linked to National Laboratory Bioterrorism Network	53	51	51	51

**Objective 3.2** During fiscal year 2010 continue responding to potential bioterrorism and chemical terrorism threats to public health.

<b>Performance Measures</b> <b>Output:</b> Number of samples tested in response to potential bioterrorism	2007 Actual	2008 Actual	2009 Estimated	2010 Estimated
threats	198	89	100	100
Number of samples tested in response to potential chemical terrorism threats	19	6	10	10

Goal 4. Promote quality and reliability of laboratory test results to support public health and environmental programs.

**Objective 4.1** During fiscal year 2010 maintain quality of infectious bacterial disease testing to 98% based on national proficiency testing service.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of tests	153,195	132,103	132,000	132,000
Outcome: Percent accuracy in proficiency testing (samples)	100%	99%	98%	98%

**Objective 4.2** During fiscal year 2010 maintain quality of viral disease testing to 98% based on national proficiency testing service.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of tests	521,928	488,030	488,000	488,000
Outcome: Percent accuracy in proficiency testing	98%	100%	98%	98%

**Objective 4.3** During fiscal year 2010 maintain quality of environmental testing to 95% based on national proficiency testing service.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of tests	191,231	194,369	195,000	195,000
Outcome: Percent accuracy in proficiency testing	97%	97%	95%	95%

# M00J02.01 LABORATORY SERVICES - LABORATORIES ADMINISTRATION (Continued)

**Objective 4.4** During fiscal year 2010 maintain quality of newborn screening for hereditary disorders to 98% based on national proficiency testing service.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of tests*	9,311,223	10,094,513	11,609,000	13,123,000
Outcome: Percent accuracy in proficiency testing	100%	100%	98%	98%

Note: \*Newborn screenings only

# **OTHER PERFORMANCE MEASURES**

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Laboratory Services:				
Public Health Microbiology	153,195	132,103	132,000	132,000
Virology and Immunology	404,246	380,865	381,000	381,000
Newborn and Childhood Screening	9,336,004	10,120,197	11,615,000	13,129,000
Molecular Biology	224,754	207,043	207,000	207,000
Environmental Microbiology	57,191	53,771	54,000	54,000
Environmental Chemistry	134,040	140,598	141,000	141,000
Total Tests Performed	10,309,430	11,034,577	12,530,000	14,044,000
Laboratory Fee Collections	\$2,768,755	\$2,670,862	\$4,619,000	\$5,549,000
Drug Control:				
Pharmacy Inspections	739	1,100	550	350
CDS and Other Site Inspections	180	236	700	900
Permits/Controlled Dangerous Substances	17,346	21,242	17,000	17,500
Drug Control Collections	\$1,348,741	\$1,772,903	\$2,040,000	\$2,100,000

# LABORATORIES ADMINISTRATION

# M00J02.01 LABORATORY SERVICES

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	254.00	252.00	247.00
Number of Contractual Positions	2.42	2.78	4.28
01 Salaries, Wages and Fringe Benefits	15,568,906	16,299,201	17,024,596
02 Technical and Special Fees	110,998	95,348	157,231
03       Communication	144,552 30,442 22,993 1,175,984 4,824,334 205,146 746,067 30,000 67,163	130,330 9,778 25,873 901,410 4,851,227 56,500 10,462 30,000 73,866	137,449 35,823 33,408 1,647,398 5,299,306 83,000 30,000 55,360
Total Operating Expenses Total Expenditure	7,246,681 22,926,585	6,089,446	7,321,744 24,503,571
Original General Fund Appropriation Transfer of General Fund Appropriation	17,878,928 245,602	18,513,928 49,604	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	18,124,530 468,669 3,657,826 675,560	18,563,532 451,490 2,783,172 685,801	20,265,118 465,394 3,117,187 655,872
Total Expenditure	22,926,585	22,483,995	24,503,571

# M00J02.01 LABORATORY SERVICES-LABORATORIES ADMINISTRATION

Special Fund Income:			
M00315 Local County Health Departments	468,669	451,490	465,394
Federal Fund Income:			
BF.M00 Tuberculosis Consortium Contract	32,990	4,200	7,615
BL.M00 U.S. Armed Forces	219,741	232,200	239,400
16.580 Edward Byrne Memorial State and Local Law Enforcement Assistance Discretionary Grants	217,7 11	252,200	239,100
Programs	7,000		
93.116 Project Grants and Cooperative Agreements			
for Tuberculosis Control Programs	187,784	164,786	173,659
93.153 Coordinated HIV Services and Access to Research for Children, Youth, Women, and			
Families	66,635		
93.283 Centers for Disease Control and Prevention— Investigations and Technical			
Assistance	1,474,778	1,166,719	1,285,935
93.448 Food Safety and Security Monitoring Project	230,326		162,024
93.917 HIV Care Formula Grants	350,000	250,000	350,000
93.940 HIV Prevention Activities-Health Department		500.000	<b>500 5</b> 00
Based	570,434	599,029	532,583
93.944 HIV/AIDS Surveillance	50,000		
93.977 Preventive Health Services-Sexually	160 100	266.228	0(5.051
Transmitted Diseases Control Grants	468,138	366,238	365,971
Total	3,657,826	2,783,172	3,117,187
Reimbursable Fund Income:			
K00A12 DNR-Resource Assessment Service	45,000	45,015	45,062
Q00B01 DPSCS -Division of Correction-Headquarters	300,248	395,479	299,078
R30B21 USM-Baltimore	3,264		
U00A04 MDE-Water Management Administration	149,483	90,532	124,889
U00A05 MDE-Science Services Administration	62,415	40,175	52,743
U00A07 MDE-Air and Radiation Management Administration	36,708	41,800	57,400
V00D01 Department of Juvenile Services	78,442	72,800	76,700
Total	675,560	685,801	655,872

# SUMMARY OF DEPUTY SECRETARY — BEHAVIORAL HEALTH AND DISABILITIES

	2008	2009	2010
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	4,579.65	4,308.85	4,024.45
Total Number of Contractual Positions	283.68	325.54	272.75
Salaries, Wages and Fringe Benefits	289,144,884	282,644,283	284,947,258
Technical and Special Fees	12,624,069	13,518,969	12,638,952
Operating Expenses	1,483,472,427	1,561,735,548	1,641,173,774
Original General Fund Appropriation	1,187,536,060	1,220,066,731	
Transfer/Reduction	-416,769	-10,836,097	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	1,187,119,291 31	1,209,230,634	
Net General Fund Expenditure	1,187,119,260	1,209,230,634	1,257,003,022
Special Fund Expenditure	26,023,087	30,991,667	31,399,773
Federal Fund Expenditure	560,840,172	604,334,210	635,974,768
Reimbursable Fund Expenditure	11,258,861	13,342,289	14,382,421
Total Expenditure	1,785,241,380	1,857,898,800	1,938,759,984

# M00K01.01 EXECUTIVE DIRECTION – DEPUTY SECRETARY FOR BEHAVIORAL HEALTH AND DISABILITIES

### PROGRAM DESCRIPTION

The Deputy Secretary for Behavioral Health and Disabilities is responsible for providing executive oversight and management of the three administrations under its control: Alcohol and Drug Abuse Administration (ADAA), Developmental Disabilities Administration (DDA), and Mental Hygiene Administration (MHA). The role of the Deputy Secretary and staff is to assure compliance and consistency in the area of policy and services, coordination in the area of dual diagnoses, and quality of services in the facilities operated by MHA and DDA.

#### MISSION

The mission of the Office of the Deputy Secretary for Behavioral Health and Disabilities is to develop an integrated system for planning, services and policy across the three administrations.

#### VISION

To provide the best in quality of care and services to our citizens who are mentally ill, developmentally disabled or substance abusing.

### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. The Resident Grievance System (RGS) will conduct timely interviews and referrals (Information/Assistance), thorough investigations (Grievances), and assist residents who refuse medication (Clinical Review Panels) in the thirteen State run facilities (nine mental hygiene and four developmental disabilities).

**Objective 1.1** Ninety-five percent of all grievances will be resolved within 65 working days.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of requests for RGS services	3,701	3,072	3,440	3,310
Output: Percent of grievances processed within 65 days	95%	95%	95%	95%

Goal 2. The Resident Grievance System will work toward prevention of grievances by responding to residents' concerns. Grievances filed will be successfully mediated and resolved at the lowest possible level.

**Objective 2.1** Grievances will decline as the number of information/assistance interactions provided to residents increases.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of grievances	1,045	1,000	1,000	1,000
Number of information/assistance interactions	2,450	1,933	2,200	2,150
Number of Clinical Review Panels	206	139	175	160

**Objective 2.2** Ninety-eight percent of all grievances will be closed by Stage 3.

<b>Performance Measures</b>	2007	2008	2009	2010
<b>Output:</b> Percent of grievances resolved by:	Actual	Actual	Estimated	Estimated
Stage 1 – Rights Advisor	69%	65%	65%	64%
Stage 2 – Unit Director	16%	27%	15%	14%
Stage 3 – Superintendent	13%	7%	18%	20%
Stage 4 – Central Review Committee	2%	1%	2%	2%

Note: This program shares the goals and objectives of Alcohol and Drug Abuse Administration, Mental Hygiene Administration and Developmental Disabilities Administration.

# M00K01.01 EXECUTIVE DIRECTION — DEPUTY SECRETARY FOR BEHAVIORAL HEALTH AND DISABILITIES

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	13.00	15.00	15.00
01 Salaries, Wages and Fringe Benefits	954,300	1,275,801	1,285,079
03       Communication         04       Travel         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         13       Fixed Charges	3,260 28,380 764,557 4,964 4,523 498	6,677 22,426 638,756 5,719 4,019 2,050	8,415 38,968 581,383 5,275 4,350 1,814
Total Operating Expenses	806,182	679,647	640,205
Total Expenditure	1,760,482	1,955,448	1,925,284
Original General Fund Appropriation Transfer of General Fund Appropriation Net General Fund Expenditure Reimbursable Fund Expenditure	1,575,779 1,575,779 184,703	1,955,448 1,955,448	1,925,284
Total Expenditure	1,760,482	1,955,448	1,925,284
<b>Reimbursable Fund Income:</b> M00L01 DHMH-Mental Hygiene Administration M00M01 DHMH-Developmental Disabilities Administration Total	92,351 92,352 184,703		

# M00K02.01 ALCOHOL AND DRUG ABUSE ADMINISTRATION

#### **PROGRAM DESCRIPTION**

Alcohol and Drug Abuse Administration (ADAA) is responsible for the establishment and support of a comprehensive alcohol and drug abuse service delivery system. ADAA develops, establishes, regulates and promotes, monitors and supports programs for prevention, treatment and rehabilitation related to the misuse of alcohol and drugs. This program also promotes and conducts substance abuse related education, training, data collection and research.

# MISSION

The Alcohol and Drug Abuse Administration is committed to providing access to a quality and effective substance abuse prevention, intervention and treatment service system for the citizens of Maryland.

#### VISION

The Alcohol and Drug Abuse Administration envisions a future in which we substantially increase the number of Maryland citizens who enjoy a healthy drug free life by:

- Creating communities that possess the protective factors that discourage substance abuse, and
- Providing high quality addictions treatment on request.

# KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Provide a comprehensive continuum of accessible treatment services for women with dependent children.

**Objective 1.1** By fiscal year 2010 at least 40% of women with dependent children who completed/transferred/referred from Level III.7 (Medically Monitored Intensive Inpatient Treatment) will enter another level of care within 30days.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of mothers with dependent children transferred/	953	995	1,050	1,050
referred from Level III.7				
Output: Total number of mothers with dependent children	387	359	420	420
who enter another level of care				
Outcome: Percent of mothers with dependent children who	41%	36%	40%	40%
entered another level of care				

Goal 2. Provide an effective length of treatment in the continuum of care.

**Objective 2.1** By fiscal year 2010, 62% of the patients in ADAA funded outpatient programs are retained in treatment at least 90 days.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
ADOLESCENTS				
Output: Number of patients discharged from outpatient services	2,865	2,687	3,300	3,300
during the fiscal year				
Outcome: Percent of patients retained in treatment at least 90 days	60%	59%	62%	62%
ADULTS				
<b>Output:</b> Number of patients discharged from outpatient services during the fiscal year	17,775	16,106	18,000	18,000
Outcome: Percent of patients retained in treatment at least 90 days	58%	58%	62%	62%

# M00K02.01 ALCOHOL AND DRUG ABUSE ADMINISTRATION (Continued)

**Objective 2.2** By fiscal year 2010, 60% of the patients in ADAA funded halfway house programs are retained in treatment at least 90 days.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
ADULTS				
Output: Number of patients discharged from halfway house programs				
during the fiscal year	1,296	1,336	1,300	1,300
Outcome: Percent of patients retained in treatment at least 90 days	56%	56%	60%	60%

**Objective 2.3** By fiscal year 2010, 45% of adolescent and 55% of adult patients completing/transferred/referred from ADAA funded intensive outpatient programs enter another level of treatment within thirty days of discharge.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
ADOLESCENTS				
<b>Output:</b> Number of patients completing/transferred/referred from intensive outpatient services	166	156	200	200
Outcome: Percent of patients entering another level of treatment within 30 days of discharge	42%	42%	45%	45%
ADULTS				
<b>Output:</b> Number of patients completing/transferred/referred from intensive outpatient services	3,337	3,017	3,500	3,500
<b>Outcome:</b> Percent of patients entering another level of treatment within 30 days of discharge	48%	53%	55%	55%

**Objective 2.4** By fiscal year 2010, 78% of the patients completing/transferred/referred from ADAA funded detoxification programs enter another level of treatment within 30 days of discharge.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
<b>Output:</b> Number of patients completing/transferred/referred from detoxification services	2,330	3,103	3,000	3,000
<b>Outcome:</b> Percent of patients entering another level of treatment within 30 days of discharge	74%	76%	78%	78%

Goal 3. Provide treatment services that decrease substance use and improve social functioning.

**Objective 3.1** By fiscal year 2010 the number of patients using substances at completion/transfer/referral from treatment will be reduced by 80% among adolescents and 78% among adults from the number of patients who were using substances at admission to treatment.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
ADOLESCENTS				
Input: Number of patients using substances at admission	1,883	1,570	1,700	1,700
Output: Patients using substances at completion/transfer/referral	619	350	357	340
Outcome: Percent decrease in substance abuse during treatment	67%	78%	79%	80%
ADULTS				
Input: Number of patients using substances at admission	16,718	17,960	17,000	17,000
Output: Patients using substances at completion/transfer/referral	3,949	4,011	3,740	3,740
Outcome: Percent decrease in substance abuse during treatment	76%	78%	78%	78%

# M00K02.01 ALCOHOL AND DRUG ABUSE ADMINISTRATION (Continued)

**Objective 3.2** By fiscal year 2010 the number of employed adult patients at completion/transfer/referral from treatment will increase by 24% from the number of patients who were employed at admission to treatment.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
<b>Input:</b> Number of patients employed at admission	8,327	7,920	8,500	8,500
Outcome: Number of patients employed at completion of treatment	10,675	9,584	10,540	10,540
Percent increase in employment at completion of treatment	28%	21%	24%	24%

**Objective 3.3** By fiscal year 2010 the number arrested during the 30 days before discharge will decrease by 70% for adolescents and 75% for adults from the number arrested during the 30 days before admission.

Performance Measures ADOLESCENTS	2007 Actual	2008 Actual	2009 Estimated	2010 Estimated
<b>Input:</b> Number arrested before admission	556	528	550	550
Output: Number arrested before discharge	184	161	165	165
Outcome: Percent decrease in number arrested	67%	70%	70%	70%
ADULTS				
Input: Number arrested before admission	3,297	3,160	3,300	3,300
Output: Number arrested before discharge	894	809	825	825
Outcome: Percent decrease in number arrested	73%	74%	75%	75%

# M00K02.01 ALCOHOL AND DRUG ABUSE ADMINISTRATION (Continued)

# **OTHER PERFORMANCE MEASURES**

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Outpatient:				
Completion Rate	54%	54%	55%	55%
Average Length of Stay for Completion Discharges (days)	172	171	175	175
Patients Treated	29,087	28,773	29,620	29,330
Intensive Outpatient:				
Completion Rate	51%	52%	55%	55%
Average Length of Stay for Completion Discharges (days)	102	86	100	100
Patients Treated	9,010	9,098	9,847	9750
Halfway House:				
Completion Rate	59%	59%	50%	50%
Average Length of Stay for Completion Discharges (days)	120	123	180	180
Patients Treated	2,303	2,390	1,875	1,857
Long Term Residential:				
Completion Rate	55%	55%	60%	60%
Average Length of Stay for Completion Discharges (days)	134	133	135	135
Patients Treated	986	1,074	1,036	1,025
Therapeutic Community:				
Completion Rate	66%	57%	65%	65%
Average Length of Stay for Completion Discharges (days)	109	147	125	125
Patients Treated	1,380	1,289	1,405	1,487
Intermediate Care Facility:				
Completion Rate	81%	83%	82%	82%
Average Length of Stay for Completion Discharges (days)	24	20	25	25
Patients Treated	7,997	7,798	8,196	8,116
Methadone:				
Percent in Treatment 300+ Days	86%	92%	90%	90%
Average Length of Stay for Completion Discharges (days)	1,049	1,132	1,200	1,200
Patients Treated	9,433	8,919	9,198	9,108
Buprenorphine Initiative:				
Patients Treated*	0	0	500	1,397
Total Patients Treated	60,196	59,341	61,177	62,085

**Note:** \* Patients treated with Buprenorphine are already in treatment within the existing system. It is anticipated that Buprenorphine may improve treatment outcomes for those patients. Patients treated with Buprenorphine are not included in the Total Patients Treated since they are already counted in one of the above services.

# ${\tt M00K02.01}$ ALCOHOL AND DRUG ABUSE ADMINISTRATION — ALCOHOL AND DRUG ABUSE ADMINISTRATION

Appropriation Statement:	2008	2009	2010
	Actual	Appropriation	Allowance
Number of Authorized Positions	62.00	60.00	60.00
Number of Contractual Positions	2.41	5.00	5.00
01 Salaries, Wages and Fringe Benefits	4,130,515	4,374,692	4,704,602
02 Technical and Special Fees	76,773	123,467	123,979
03 Communication 04 Travel 06 Fuel and Utilities	27,682 91,867 14	16,894 79,406	27,682 94,251
<ul> <li>07 Motor Vehicle Operation and Maintenance</li></ul>	$1,680 \\ 136,032,768 \\ 54,015 \\ 18,125 \\ 2,636 \\ 34,104$	2,816 144,024,855 50,421 18,858	4,858 145,650,387 53,202 29,087
Total Operating Expenses	136,262,891	144,193,250	145,859,467
Total Expenditure	140,470,179	148,691,409	150,688,048
Original General Fund Appropriation Transfer of General Fund Appropriation	90,621,840 -3,830,826	93,811,359 506,417	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	86,791,014 17,534,565 32,159,848 3,984,752	94,317,776 17,952,311 32,312,955 4,108,367	95,890,118 17,918,455 31,942,751 4,936,724
Total Expenditure	140,470,179	148,691,409	150,688,048
Special Fund Income: M00317 Office of Education and Training for Addictions Service	258,551 130,630 33,045 17,112,339	312,055 500,000 28,000 17,112,256	270,252 500,000 33,000 17,115,203
Total	17,534,565	17,952,311	17,918,455
Federal Fund Income: BM.M00 National Outcome Measures Incentive Initiative BN.M00 State Outcomes Measurement and Management	200,000	200,000	
System BW.M00 Drug Abuse Data Collection 93.279 Drug Abuse and Addiction Research Programs 93.959 Block Grants for Prevention and Treatment	58,037 3,439 46,110	150,000 73,070	73,070
of Substance Abuse	31,852,262	31,889,885	31,869,681
Total	32,159,848	32,312,955	31,942,751
Reimbursable Fund Income: C00A00 Judiciary	671,657	745,272	1,528,728
N00I00 DHR-Family Investment Administration	3,313,095	3,363,095	3,407,996
Total	3,984,752	4,108,367	4,936,724

# SUMMARY OF MENTAL HYGIENE ADMINISTRATION AND STATE PSYCHIATRIC HOSPITAL CENTERS

	2008	2009	2010
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	3,345.70	3,181.20	3,146.20
Total Number of Contractual Positions	218.53	237.69	230.96
Salaries, Wages and Fringe Benefits	218,121,341	218,183,490	227,748,278
Technical and Special Fees	10,006,512	9,821,660	10,007,893
Operating Expenses	670,778,410	694,674,070	730,268,369
Original General Fund Appropriation	623,164,127	641,368,960	
Transfer/Reduction	3,177,476	-11,448,242	
Total       General Fund Appropriation         Less:       General Fund Reversion/Reduction	626,341,603 3	629,920,718	
Net General Fund Expenditure	626,341,600	629,920,718	664,785,502
Special Fund Expenditure	5,080,810	8,595,454	8,639,377
Federal Fund Expenditure	261,531,136	275,034,431	286,300,372
Reimbursable Fund Expenditure	5,952,717	9,128,617	8,299,289
Total Expenditure	898,906,263	922,679,220	968,024,540

# SUMMARY OF MENTAL HYGIENE ADMINISTRATION

	2008	2009	2010
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	95.35	91.35	91.35
Total Number of Contractual Positions	1.04	3.42	3.42
Salaries, Wages and Fringe Benefits	7,028,315	7,372,196	7,835,373
Technical and Special Fees	117,368	196,544	196,477
Operating Expenses	610,397,269	635,087,564	665,919,660
Original General Fund Appropriation	352,500,671	362,097,051	
Transfer/Reduction	-174,681	-3,502,216	
Total       General Fund Appropriation         Less:       General Fund Reversion/Reduction	352,325,990 1	358,594,835	
Net General Fund Expenditure	352,325,989	358,594,835	382,344,368
Special Fund Expenditure	158,605	2,697,786	158,605
Federal Fund Expenditure	261,356,489	274,862,571	286,131,452
Reimbursable Fund Expenditure	3,701,869	6,501,112	5,317,085
Total Expenditure	617,542,952	642,656,304	673,951,510

# M00L01.01 PROGRAM DIRECTION - MENTAL HYGIENE ADMINISTRATION

# PROGRAM DESCRIPTION

Health-General Article, Title 10, 11, and 12 and Title 16, Subtitle 1-3 establish the Mental Hygiene Administration (MHA) under the Secretary of Health and Mental Hygiene. The Administration is charged with the responsibility for treatment and rehabilitation of individuals with mental illness.

#### MISSION

The mission of the Mental Hygiene Administration is to create and manage a coordinated, comprehensive, accessible, culturally sensitive, and age appropriate system of publicly funded services and supports for individuals who have psychiatric disorders; and in conjunction with stakeholders provide treatment and rehabilitation in order to promote and maintain resiliency, health, and recovery.

#### VISION

There will be comprehensive accessible array of public and private services. These services will help individuals empower themselves to achieve the highest level of participation in community life.

#### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

- Goal 1. Mental Hygiene Administration (MHA) will increase the abilities of people with mental illness to live successfully in the community.
  - **Objective 1.1** By fiscal year 2012, 85% of adult consumers surveyed will report that receiving mental health services has allowed them to deal more effectively with daily problems.

Performance Measures	2007 Actual	2008 Actual	2009 Estimated	2010 Estimated
<b>Input:</b> Number of adults receiving mental health services	*52,720	*56,257	55,775	56,332
Number of adults surveyed who answered the specific				
question on effectively dealing with daily problems	722	538	500	500
Output: Number of surveyed adults who reported those services				
have allowed them to deal more effectively with daily problems	587	414	400	410
Outcome: Percentage of adults who report mental health services				
have allowed them to deal more effectively with daily problems	81%	77%	80%	82%

**Objective 1.2** By fiscal year 2012, 60% of parents/caretakers surveyed will report that their child is better able to control his/her behavior as a result of receiving mental health services.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of children receiving mental health services	*42,223	*43,125	42,890	43,318
Number of parents/caretakers surveyed who answered				
the specific outcome question on their child's behavior	908	722	500	500
Output: Number of surveyed parents/caregivers who reported				
that their child is better able to control their behavior	473	390	275	280
Outcome: Percentage of parents/caretakers who report that the				
child is better able to control his/her behavior	52%	54%	55%	56%

Note: \* Based on claims paid through 7/31/08. Data includes purchase of care (POC) consumers.

# M00L01.01 PROGRAM DIRECTION - MENTAL HYGIENE ADMINISTRATION (Continued)

**Objective 1.3** By fiscal year 2012 outcome data of 83% of individuals engaged in outpatient treatment over a six month period will be available.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals in the fiscal year who have				
received outpatient services for at least six months. *	23,354	*24,893	25,000	26,000
Output: Number of consumers who have completed two questionnaires				
in the fiscal year at a six month interval with the same provider	10,113	20,429	20,750	21,500
Outcome: Percentage of individuals for whom outcome data				
will be available	43%	82%	83%	83%

Goal 2. MHA will promote recovery and ability of adults with Serious Mental Illness (SMI) and ability of children with Serious Emotional Disturbances (SED) to live in the community.

**Objective 2.1** By fiscal year 2012 MHA will maintain access to public mental health services (PMHS) for 17% of the population of adults in Maryland who have SMI.

2007	2008	2009	2010
Actual	Actual	Estimated	Estimated
**229,781	**230,930	232,084	233,245
*34,098	*36,607	38,165	40,454
15%	16%	16%	17%
	Actual **229,781 *34,098	Actual         Actual           **229,781         **230,930           *34,098         *36,607	Actual         Actual         Estimated           **229,781         **230,930         232,084           *34,098         *36,607         38,165

**Objective 2.2** By fiscal year 2012 MHA will maintain access to public mental health services for 22% of population of children in Maryland who have SED.

09 2010
ed Estimated
58 152,674
45 32,992
% 22%
t:

Goal 3. MHA will use the latest technology to promote recovery and abilities of hospitalized persons with mental illness in State psychiatric facilities to move into less restrictive treatment settings.

**Objective 3.1** By fiscal year 2012 at least 76% of non-forensic patients in State hospitals and in private hospitals funded through MHA purchase of care (POC) dollars will be discharged within 30 days.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of non-forensic patients discharged in a fiscal year	1,930	2,052	2,175	2,245
Output: Non-forensic patients discharged within 30 days of admission	1,347	1,548	1,635	1,695
Outcome: Percent of non-forensic patients discharged within 30 days				
of admission	70%	75%	75%	76%

Note: \* Based on claims paid through 7/31/08. Data includes purchase of care (POC) consumers.

\*\* Percentage of total population <u>under</u> and <u>over</u> 18 was calculated (*Source: Estimated Maryland Total Population by Age Group, DHMH, Vital Statistics, July 1, 2006).* A projected average annual growth rate of 0.05% was used to calculate population estimates for 2008, 2009, 2010. (2007 is from the MFR submission last year.) The other source (*Historical and Projected Total Population for Maryland's Jurisdictions, Maryland Department of Planning, Planning Data Sources, September 2006*) was considered, and then adjusted to 0.05% to reflect the lower current estimates from our Vital Statistics report: "The estimated population of Maryland in 2006 was an increase of 0.3% from the 2005 estimate." The federal prevalence rate of 5.4% of adults who have serious mental illness (SMI) was applied to the population estimates to obtain estimated number of adults who have SMI. Estimated total of number of adults in public and private sector include all adults in Maryland regardless of insurance status. The federal prevalence rate of 11% of children and adolescents who have serious emotional disorders (SED) was then applied to the population estimates to obtain estimated total of number of children and adolescents who have SED. Estimated total of number of children includes all children in Maryland regardless of insurance status.

## M00L01.01 PROGRAM DIRECTION - MENTAL HYGIENE ADMINISTRATION

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	84.35	84.35	84.35
Number of Contractual Positions	.79	1.42	1.42
01 Salaries, Wages and Fringe Benefits	6,477,010	6,559,395	7,304,437
02 Technical and Special Fees	104,341	119,022	118,955
03       Communication	28,757 47,942 3,118 582,130 42,144 173 2,268	26,157 38,433 6,341 443,547 19,961	29,773 48,267 4,073 909,276 31,911
13 Fixed Charges	21,129	20,670	19,345
Total Operating Expenses	727,661	555,109	1,042,645
Total Expenditure	7,309,012	7,233,526	8,466,037
Original General Fund Appropriation Transfer of General Fund Appropriation	5,575,604 122,499	5,788,500 -243,634	
Net General Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	5,698,103 1,512,214 98,695	5,544,866 1,594,440 94,220	6,295,910 2,078,732 91,395
Total Expenditure	7,309,012	7,233,526	8,466,037
Federal Fund Income: 93.778 Medical Assistance Program	1,512,214	1,594,440	2,078,732
Reimbursable Fund Income: N00B00 DHR-Social Services Administration V00D02 DJS-Departmental Support Total	49,348 49,347 98,695	47,110 47,110 94,220	45,697 45,698 91,395

## M00L01.02 COMMUNITY SERVICES – MENTAL HYGIENE ADMINISTRATION

## PROGRAM DESCRIPTION

The Mental Hygiene Administration, in conjunction with local core service agencies, operates the Public Mental Health System (PMHS) to provide mental health services to the citizens of Maryland. These services are delivered through private community based providers (profit and non-profit) and local health department clinics and State operated facilities. This program provides funding for grants-based community mental health programs using General and federal funds.

Community based services are financed through a combination of grants and contracts with vendors and direct fee for service reimbursements. The fee for service system is operated by an administrative service organization which, under contract to the Mental Hygiene Administration, provides access to services, utilization management, eligibility determination based on medical necessity, claims processing and evaluation services. Services include inpatient hospital and residential treatment facility stays, outpatient treatment, psychiatric rehabilitation, counseling, and targeted case management. Grants and contracts are administered primarily through local Core Service Agencies.

This program shares the mission, goals, objectives, and performance measures of program M00L01.01, Program Direction

### **OTHER PERFORMANCE MEASURES**

	2007	2008	2009	2010
Other Measures	Actual	Actual	Estimated	Estimated
Number of Customers:				
Medicaid	0	0	0	0
Non-Medicaid	15,499	17,126	17,000	17,170
Total	15,499	17,126	17,000	17,170
Number of Consumers by Service Type (contains duplicate counts; multiple services and coverage types)	0	0	0	0
Inpatient Desidential Transforment Contact	0	0	0	0
Residential Treatment Centers Outpatient Rehabilitation	0 13,723 4,402	0 15,995 4,772	15,880 4,740	0 16,040 4,790
Case Management	1,542	550	545	550
Total	19,667	21,317	21,165	21,380

## M00L01.02 COMMUNITY SERVICES — MENTAL HYGIENE ADMINISTRATION

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	11.00	7.00	7.00
Number of Contractual Positions	.25	2.00	2.00
01 Salaries, Wages and Fringe Benefits	551,305	812,801	530,936
02 Technical and Special Fees	13,027	77,522	77,522
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional 13 Fixed Charges	14,041 130,218,156 100,666 3,350	5,500 24,758 121,833,443 6,500	4,663 12,529 126,639,274 8,050 274
Total Operating Expenses	130,336,213	121,870,201	126,664,790
Total Expenditure	130,900,545	122,760,524	127,273,248
Original General Fund Appropriation Transfer of General Fund Appropriation	81,350,541 14,450,888	87,029,206 -945,518	
Total       General Fund Appropriation         Less:       General Fund Reversion/Reduction	95,801,429 1	86,083,688	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	95,801,428 158,605 31,337,338 3,603,174	86,083,688 31,119 30,238,825 6,406,892	89,296,591 158,605 32,592,362 5,225,690
Total Expenditure	130,900,545	122,760,524	127,273,248

## M00L01.02 COMMUNITY SERVICES - MENTAL HYGIENE ADMINISTRATION

#### Special Fund Income:

M00318	Grant ActivityPrior Fiscal Years	158,605	31,119	158,605
Federal Fun	d Income:			
14.238	Shelter Plus Care	3,424,230	3,282,655	3,282,655
93.003	Public Health and Social Services Emergency Fund	303,873		
93.104	Comprehensive Community Mental Health Ser- vices for Children with Serious Emotional Dis-			
	turbances			1,455,984
93.150				
	from Homelessness (PATH)	1,040,660	1,053,000	1,032,000
	Traumatic Brain Injury— State Demonstration Grant Program	114,137	115,000	115,000
93.243	Substance Abuse and Mental Health Services	0.000.004	0 500 114	0 500 506
02 770	- Projects of Regional and National Significance	2,939,204	2,589,114	2,589,586
	Medical Assistance Program Alternatives to Psychiatric Residential	13,055,493	12,630,519	13,878,223
95.769	Alternatives to Psychiatric Residential Treatment Facilities for Children		2,803,718	2,757,600
93.958	Block Grants for Community Mental Health Ser-		2,005,710	2,151,000
20.200	vices	10,461,377	7,764,819	7,481,314
93.982	Mental Health Disaster Assistance and			.,
	Emergency Mental Health	-1,636		
T	otal	31,337,338	30,238,825	32,592,362
Reimbursah	le Fund Income:			
	Military Department Operations and Maintenance	-1.321		
	DHMH-Office of Preparedness and Response	266,884		
	DPSCS -Division of Correction—Headquarters	675,000	675,000	675,000
	Children's Cabinet Interagency Fund		2,803,718	2,757,600
V00D02	DJS-Departmental Support	2,662,611	2,928,174	1,793,090
Te	otal	3,603,174	6,406,892	5,225,690

# M00L01.03 COMMUNITY SERVICES FOR MEDICAID RECIPIENTS - MENTAL HYGIENE ADMINISTRATION

### **PROGRAM DESCRIPTION**

The Mental Hygiene Administration, in conjunction with local core service agencies, operates the Public Mental Health System (PMHS) to provide mental health services to the citizens of Maryland. These services are delivered through private community based providers (profit and non-profit); local health department clinics and State operated facilities. This program provides funding for the community mental health programs for individuals eligible for Medicaid using General and federal funds.

Community based services are financed through direct fee for service reimbursements. The fee for service system is operated by an administrative service organization, which under contract to the Mental Hygiene Administration, provides access to services, utilization management, eligibility determination based on medical necessity, claims processing and evaluation services. Services include inpatient hospital and residential treatment facility stays, outpatient psychiatric rehabilitation, counseling and targeted case management.

This program shares the mission, goals, objectives and performance measures of program M00L01.01, Program Direction.

## **OTHER PERFORMANCE MEASURES**

#### **Community Service for Medicaid Recipients**

Other Measures	2007 Actual	2008 Actual	2009 Estimated	2010 Estimated
Number of Customers:	Actual	Actua	Estimateu	Estimated
Medicaid	78,434	82,256	81.665	82,480
Non-Medicaid	0,454	02,250	01,005	02,400
Total	78,434	82,256	81,655	82,480
1 0 661	/0,404	01,200	01,000	02,400
Number of Consumers by Service Type (contains duplicate counts; multiple services and coverage types)				
Inpatient	6,656	6,210	6,165	6,225
Residential Treatment Centers	786	802	795	805
Outpatient	77,785	84,156	83,550	84,385
Rehabilitation	14,033	14,569	14,464	14,610
Case Management	3,548	1,450	1,440	1,455
Total	102,808	107,187	106,414	107,480

## M00L01.03 COMMUNITY SERVICES FOR MEDICAID RECIPIENTS — MENTAL HYGIENE ADMINISTRATION

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
08 Contractual Services	479,333,395	512,662,254	538,212,225
Total Operating Expenses	479,333,395	512,662,254	538,212,225
Total Expenditure	479,333,395	512,662,254	538,212,225
Original General Fund Appropriation Transfer of General Fund Appropriation	265,574,526 -14,748,068	269,279,345 -2,313,064	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	250,826,458 228,506,937	266,966,281 2,666,667 243,029,306	286,751,867 251,460,358
Total Expenditure	479,333,395	512,662,254	538,212,225
Special Fund Income: M00340 Health Care Coverage Fund		2,666,667	
Federal Fund Income:         93.767       State Children's Insurance Program	15,131,527 213,375,410 228,506,937	16,039,934 226,989,372 243,029,306	16,261,001 235,199,357
Total	228,300,937	243,029,300	251,460,358

## STATE PSYCHIATRIC HOSPITAL CENTERS

## SUMMARY OF STATE PSYCHIATRIC HOSPITAL CENTERS

	2008	2009	2010
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	3,250.35	3,089.85	3,054.85
Total Number of Contractual Positions	217.49	234.27	227.54
Salaries, Wages and Fringe Benefits	211,093,026	210,811,294	219,912,905
Technical and Special Fees	9,889,144	9,625,116	9,811,416
Operating Expenses	60,381,141	59,586,506	64,348,709
Original General Fund Appropriation	270,663,456	279,271,909	
Transfer/Reduction	3,352,157	-7,946,026	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	274,015,613 2	271,325,883	
Net General Fund Expenditure	274,015,611	271,325,883	282,441,134
Special Fund Expenditure	4,922,205	5,897,668	8,480,772
Federal Fund Expenditure	174,647	171,860	168,920
Reimbursable Fund Expenditure	2,250,848	2,627,505	2,982,204
Total Expenditure	281,363,311	280,022,916	294,073,030

• General Administration—This project is responsible for all business functions.

• Dietary Services—This project is responsible for the planning, preparing, and serving of meals for patients and employees.

• Household and Property Services-This project consists of maintenance of the physical plant, security, transportation, laundry and housekeeping services.

• Services to Children and Adolescents—This project provides inpatient psychiatric care to children and adolescent patients.

• Services to Adults—This project provides inpatient psychiatric hospital care to adult patients.

• Security Services—This project is responsible for security at Perkins Hospital Center.

• Medical/Surgical Service-This project provides medical and surgical treatment for all patients.

• Ancillary Services-This project provides support services for patient care and treatment.

• Education and Training—This project provides in-service training programs.

· Community Services-This project provides community-based programs for both outpatients and inpatients.

## M00L03.01 SERVICES AND INSTITUTIONAL OPERATIONS – WALTER P. CARTER COMMUNITY MENTAL HEALTH CENTER

### **PROGRAM DESCRIPTION**

The Walter P. Carter Community Mental Health Center is located in the inner city of Baltimore and provides acute psychiatric care for up to thirty days for residents of Baltimore City. Admissions are limited to adults. Major objectives are to provide adequate and appropriate care; conduct physical and mental assessments that assure treatment is consistent with patient needs; provide support to families of patients, develop adequate aftercare plans; identify needs for medication therapy; and facilitate the patient and families in obtaining services in the community. The Center serves the criminal justice system by providing pre-trial and competency evaluations for the Baltimore City Court System. It maintains a management information database, which includes Medical Records and the collection and review of patient data and administrative data to assure that the facility maintains a high level of accountability.

#### MISSION

To provide quality acute inpatient psychiatric facility care and services which are based upon the needs of patients, their families, and the community. These services are administered by staff committed to working collaboratively in a safe and caring environment.

#### VISION

The Walter P. Carter Community Mental Health Center will promote excellence in care and services by continuous evaluation and improvement. This will be accomplished through effective leadership, consumer feedback, and team collaboration.

### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

#### Goal 1. To maintain a high level of patient care.

**Objective 1.1** In fiscal year 2010 maintain JCAHO accreditation.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Receiving JCAHO accreditation	Yes	Yes	Yes	Yes

Goal 2. Assess patient satisfaction, which will increase the effectiveness of treatment that is provided by the facility for the patients.\* Objective 2.1 By 2010 the percent of clients who are satisfied with services will increase.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
<b>Input:</b> Number of inpatients served during the year	516	328	273	115
Output: Number of completed patient satisfaction surveys	130	102	301	95
Outcome: Percent of patients reporting a satisfactory or better rating				
for their care on the survey	97%	97%	98%	98%

Note: \*Performance Measures/Indicators are defined by the questions on a Patient Satisfaction Survey form. In addition, three factors and an overall scale score are measured. The three factors are: treatment effectiveness, staff helpfulness, and hospital environment. All measurements are based on a 5 point Likert rating scale with 1 = strongly disagree; 2 = disagree; 3 = neutral; 4 = agree; 5 = strongly agree.

## M00L03.01 SERVICES AND INSTITUTIONAL OPERATIONS – WALTER P. CARTER COMMUNITY MENTAL HEALTH CENTER (Continued)

Goal 3. To provide safe care to patients in the least restrictive manner, consistent with appropriate clinical treatment methods. Objective 3.1 By fiscal year 2010 the number of patient elopements, per 1,000 patient days, will be reduced.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient days	13,078	10,494	12,078	2,774
Output: Number of elopements	6	3	2	0
Outcome: Number of elopements per 1,000 patient days	0.46	0.29	0.17	0

**Objective 3.2** By fiscal year 2010 the number of patient seclusions per 1,000 patient hours will be reduced.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	313,872	251,856	289,872	66,576
Output: Number of seclusion hours	126	208	187	38
Outcome: Number of seclusion hours per 1,000 patient hours	0.40	0.83	0.65	0.58

**Objective 3.3** By fiscal year 2010 the number of patient restraints, per 1,000 patient hours, will be reduced.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of restraint hours	205	135	128	28
Outcome: Number of restraint hours per 1,000 patient hours	0.65	0.54	0.44	0.42

**Objective 3.4** By fiscal year 2010 the number of lost work hours due to staff injury will be reduced.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hours worked by staff	255,085	248,424	245,300	81,766
Output: Number of hours lost due to injury	1,391	1,012	982	327
Outcome: Rate of lost hours per 1,000 hours worked	5.45	4.07	4.00	4.00

### Goal 4. To improve psychiatric outcomes for patients.

**Objective 4.1** By fiscal year 2010 the proportion of patients readmitted to the Carter Center within 30 days of discharge, due to a decline in their psychiatric condition, will be zero.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of discharges	493	293	242	115
Outcome: Number of patients re-admitted within 30 days	25	25	15	0
Percent of persons re-admitted within 30 days of discharge	5.07%	8.53%	6.20%	0

## M00L03.01 SERVICES AND INSTITUTIONAL OPERATIONS - WALTER P. CARTER COMMUNITY MENTAL HEALTH CENTER (Continued)

### **OTHER PERFORMANCE MEASURES \***

Performance Measures	2007	2008	2009	2010
Inpatient Census	Actual	Actual	Estimated	Estimated
Admissions	470	304	240	**82
Discharges	493	293	242	115
Inpatients Treated	516	328	273	115
Average Daily Inpatients Treated	36	29	33	8
Beds Operated	36	34	34	11
Occupancy Percent	100.0%	85.3%	97.1%	72.7%
Acute Care				
Patient Days	13,078	10,494	12,078	2,774
Average Daily Inpatients Treated	36	29	33	8
Per Diem Cost	\$774	\$929	\$786	\$1,967
Average Length of Stay	\$22.218	\$4 \$21.502	\$4 \$26 721	34 ¢(( 802
Cost per Admission	\$23,218	\$31,592	\$26,731	\$66,893
Ancillary Services				
Patient Days	13,078	10,494	12,078	2,774
Per Diem Cost	\$268	\$304	\$284	\$970
Hospital Patient Recoveries				
Medicaid, Medicare, Insurance and Sponsors	\$674,384	\$314,898	\$328,324	\$76,227
Disproportionate Share Payments	\$5,165,911	\$771,381	\$773,008	\$0
Dustant Summary				
Project Summary General Administration	1,303,133	1,447,944	1,327,746	436,155
Dietary Services	518,845	334,826	390,873	332,314
Household and Property Services	2,150,263	2,101,831	1,916,651	1,870,653
Hospital Support Services	1,019,723	1,052,187	999,085	480,817
Patient Care Services	6,138,652	5,667,330	5,710,561	2,859,897
Ancillary Services	2,500,949	2,339,043	2,582,201	2,168,353
Non-Reimbursable Services	84,833	168,431	628,936	1,056,525
Total	13,716,398	13,111,592	13,556,053	9,204,714

Note: \* Numbers may not add due to rounding.

\*\* Walter P. Carter Community Mental Health Center will operate for only three months during fiscal year 2010. After that time operations and patients will move to other State mental health facilities.

## WALTER P. CARTER COMMUNITY MENTAL HEALTH CENTER

## M00L03.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	130.30	123.30	123.30
Number of Contractual Positions	21.23	17.09	14.83
01 Salaries, Wages and Fringe Benefits	8,174,253	8,420,305	3,886,354
02 Technical and Special Fees	684,188	498,403	504,069
03       Communication         04       Travel         06       Fuel and Utilities         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional         12       Grants, Subsidies and Contributions         13       Find Charger	126,564 5,289 795,310 8,001 2,900,799 317,733 5,848 10,054 10,434 73,119	82,956 5,844 773,788 7,901 3,210,385 460,915 16,128 2,732 10,000 66,696	88,033 4,855 888,694 19,466 3,431,750 334,434 15,000 10,000 22,059
13 Fixed Charges Total Operating Expenses	4,253,151	4,637,345	4,814,291
Total Expenditure	13,111,592	13,556,053	9,204,714
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	13,776,102 -832,939 12,943,163 2	13,260,864 333,747 12,927,117	
Net General Fund Expenditure Special Fund Expenditure Total Expenditure	12,943,161 168,431 13,111,592	12,927,117 628,936 13,556,053	8,148,189 1,056,525 9,204,714
Special Fund Income: M00321 Donated Funds—Walter P. Carter Center M00334 Carter Tenant Collections Total	10,434 157,997 168,431	10,000 618,936 628,936	10,000 1,046,525 1,056,525

# M00L04.01 SERVICES AND INSTITUTIONAL OPERATIONS - THOMAS B. FINAN HOSPITAL CENTER

#### PROGRAM DESCRIPTION

The Thomas B. Finan Center, located in Cumberland, operates as a mental health hospital for adult citizens of the entire State of Maryland. Ancillary services are provided to the Massie Unit (25-bed cottage for in-patient treatment of alcohol and drug addiction), the Jackson Unit (1 cottage for children in need of supervision and 1 cottage for juvenile drug offenders), and the Brandenburg Center (50-bed facility operated by the Department of Developmental Disabilities Administration).

#### MISSION

To provide as comprehensive an array as possible of safe and efficient mental health services to all patients admitted.

#### VISION

To figure prominently in the consumer-centered mental health care delivery system envisioned by the Mental Hygiene Administration, providing comprehensive services for the chronically mentally ill as part of a continuum of care that will accommodate needs ranging from long-term hospital to occasional community support, and that will emphasize case management, consumer choice and community education.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. The Center will improve patient outcomes with the highest quality, individualized care, treatment, and rehabilitation appropriate to the patient's needs.

**Objective 1.1** By fiscal year 2012 the Center will reduce the number of seclusion hours and restraint hours.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
<b>Input:</b> Number of patient hours	639,528	686,544	770,880	770,880
Outcome: Number of seclusion hours	22	174	160	140
Number of restraint hours	41	161	135	115
Number of seclusion hours per 1,000 patient hours	0.03	0.25	0.21	0.18
Number of restraint hours per 1,000 patient hours <sup>1</sup>	0.06	0.23	0.18	0.15

**Objective 1.2** By fiscal year 2012 the Center will reduce the number of elopements per 1,000 Patient Days

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient days	26,647	28,606	32,120	32,120
Outcome: Number of elopements	6	11	10	8
Number of elopements per 1,000 patient days	0.23	0.38	0.31	0.25

**Goal 2.** The Center will maximize effective use of its resources to meet patient and other customer needs.

**Objective 2.1** By the end of fiscal year 2012 the Center's 30-day readmission rate will be less than 4%.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of discharges	198	187	250	250
Outcome: Number of readmissions within 30 days	0	10	10	9
Percent of readmissions within 30 days	0.0%	5.3%	4.0%	3.6%

<sup>&</sup>lt;sup>1</sup> Fiscal year 2008 actual and fiscal years 2009 and 2010 estimated restraint hours increased due to the State requiring all manual holds of any length to be included in data.

# M00L04.01 SERVICES AND INSTITUTIONAL OPERATIONS - THOMAS B. FINAN HOSPITAL CENTER (Continued)

**Objective 2.2** The Center will maintain accreditation from the Joint Commission on Accreditation of Healthcare Organizations (JCAHO).

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Maintain accreditation	Yes	Yes	Yes	Yes

**Objective 2.3** By the end of fiscal year 2012 the Center's patient satisfaction surveys will show an increased percentage of overall patient satisfaction.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of overall patient satisfaction	89%	84%	86%	88%

Goal 3. The Center will maintain a safe work environment for employees.

**Objective 3.1** By fiscal year 2012 the Center will decrease the number of employee injuries.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of employee hours worked	312,823	315,247	324,000	324,000
Output: Number of employee injuries	45	45	37	37
Outcome: Percent of employee injuries per 1,000 hours worked	0.14	0.14	0.11	0.11

# M00L04.01 SERVICES AND INSTITUTIONAL OPERATIONS - THOMAS B. FINAN HOSPITAL CENTER (Continued)

## **OTHER PERFORMANCE MEASURES \***

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census				
Admissions	204	200	231	231
Discharges	198	187	250	223
Inpatients Treated	271	287	338	338
Average Daily Inpatients Treated	73	79	88	88
Beds Operated	80	80	88	88
Occupancy Percent	91.3%	98.8%	100.0%	100.0%
Adolescent Care				
Patient Days	4,062	424	**	**
Average Daily Inpatients Treated	11	1	**	**
Per Diem Cost	\$641	\$2,694	**	**
Average Length of Stay	40	58	**	**
Cost per Admission	\$25,632	\$156,245	**	**
Geriatric Care	420,002	¢100, <u>2</u> 10		
Patient Days	7,848	7,723	8,030	8,030
Average Daily Inpatients Treated	22	21	22	22
Per Diem Cost	\$422	\$421	\$395	\$430
Average Length of Stay	209	366	209	209
Cost per Admission	\$88,132	\$154,099	\$82,541	\$89,822
Adult Care	\$60,1 <i>52</i>	\$154,099	\$62,541	\$69,622
Patient Days	14,783	20,459	20,750	16,060
	41	20,439	20,730	44
Average Daily Inpatients Treated Per Diem Cost	\$554		\$442	\$483
		\$466		
Average Length of Stay	115	87 # 40 500	100	95 ¢ 45 920
Cost per Admission	\$63,714	\$40,509	\$44,227	\$45,839
Alternative Living Center	0	0	4.015	0.020
Patient Days	0	0	4,015	8,030
Average Daily Inpatients Treated	0	0	11	22
Per Diem Cost	0	0	\$435	\$385
Average Length of Stay	0	0	180	180
Cost per Admission	0	0	\$78,300	\$69,300
Ancillary Services				
Patient Days	26,693	28,606	32,120	32,120
Per Diem Cost	\$97	\$91	\$95	\$93
Hospital Patient Recoveries				
Medicaid, Medicare, Insurance and Sponsors	\$1,590,460	\$1,591,958	\$1,471,710	\$1,331,866
Disproportionate Share Payments	\$2,287,853	\$5,328	\$5,328	\$5,328
Project Summary				
General Administration		1,991,997	2,023,253	2,046,165
Dietary Services		592,261	668,522	710,707
Household and Property Services		2,386,652	2,393,902	2,687,440
Hospital Support Services		3,513,010	3,603,934	3,466,120
Patient Care Services		6,004,028	5,709,254	6,001,565
Ancillary Services		2,025,866	2,461,858	2,379,263
Non-Reimbursable Services		1,220,477	1,199,796	1,579,850
Total		17,734,291	18,060,519	18,871,110
			,	,,

Note:\* Numbers may not add due to rounding.

\*\* Finan will not operate the Adolescent Care unit in fiscal year 2009 and 2010.

## THOMAS B. FINAN HOSPITAL CENTER

## M00L04.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	209.00	204.00	197.00
Number of Contractual Positions	8.42	8.36	8.20
01 Salaries, Wages and Fringe Benefits	12,708,593	12,576,697	13,036,648
02 Technical and Special Fees	1,331,429	1,349,275	1,292,505
03       Communication         04       Travel         05       Fuel and Utilities         06       Fuel and Utilities         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         13       Fixed Charges	97,329 4,088 882,648 48,960 1,607,771 914,044 92,689 46,740	93,268 5,869 685,651 43,322 2,052,224 1,178,457 33,271 42,485	87,249 4,896 990,965 52,974 2,278,032 1,085,412 2,646 39,783
Total Operating Expenses	3,694,269	4,134,547	4,541,957
Total Expenditure	17,734,291	18,060,519	18,871,110
Original General Fund Appropriation Transfer of General Fund Appropriation	15,933,756 580,058	17,484,255 -623,532	
Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure	16,513,814 775,989 444,488	16,860,723 759,439 440,357	17,291,260 913,432 666,418
Total Expenditure	17,734,291	18,060,519	18,871,110
Special Fund Income: M00323 Allegany County Health Department M00331 Jefferson School at Finan Total	706,754 69,235 775,989	695,806 63,633 759,439	834,701 78,731 913,432
Reimbursable Fund Income: M00M09 DHMH-Joseph D. Brandenburg Center	444,488	440,357	666,418

## M00L05.01 SERVICES AND INSTITUTIONAL OPERATIONS - REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS-BALTIMORE

#### **PROGRAM DESCRIPTION**

RICA-Baltimore is a mental health residential treatment facility of the Maryland State Department of Health and Mental Hygiene located in Baltimore City. This facility serves adolescents and their families from the Central Maryland region, the Eastern Shore, and parts of Western Maryland. RICA-Baltimore, staffed by qualified multidisciplinary treatment teams, provides treatment and educational programs for adolescent boys and girls (aged 11 to 18) who are experiencing emotional, behavioral and learning difficulties. Program services include: psychiatric evaluation and treatment; 24-hour nursing/residential services; individual, group and family therapy; crisis intervention; special education; extended year education program; alternative learning center; rehabilitation services; and community reintegration.

#### MISSION

We provide quality mental health treatment and educational services, in a residential and day treatment setting, to adolescents with emotional disabilities and their families with a focus on reintegrating the adolescent into the community.

#### VISION

Our vision is to be a national model comprehensive care provider of quality mental health treatment and educational services to emotionally handicapped adolescents and their families. The services offered are fully integrated into the continuum of care available in Maryland.

#### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Improve psychiatric outcomes for all children and adolescents.

**Objective 1.1** By fiscal year 2012 retain a re-admission rate of 5% or lower.

	2007	2007	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of discharges	31	39	40	40
<b>Output:</b> Number of re-admissions within 30 days	0	0	2	2
Outcome: Percentage of re-admissions within 30 days	0%	0%	5%	5%

Goal 2. To achieve successful discharge of clients to a less restrictive community based environment.

**Objective 2.1** By fiscal year 2012 discharges to less restrictive community based environments will exceed 75% of all discharges.

	2 <b>007</b>	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of discharges	31	39	40	40
Output: Number of discharges to a less restrictive setting	24	29	35	35
Outcome: Rate of successful discharges	77%	74%	88%	88%

Goal 3. To provide a clinical environment which allows RICA to meet the needs of individuals served.

**Objective 3.1** By fiscal year 2012 more than 80% of all parents/guardians responding to satisfaction surveys will report overall satisfaction with services received at RICA-Baltimore

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of clients served during fiscal year	68	73	65	65
<b>Output:</b> Number of completed client satisfaction surveys (by parents)	43	31	40	40
Number of satisfied client parents from the survey	39	28	31	32
Outcome: Percentage of individuals surveyed satisfied	91%	90%	78%	80%

## M00L05.01 SERVICES AND INSTITUTIONAL OPERATIONS - REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS-BALTIMORE (Continued)

## Goal 4. To provide a safe physical plant for staff.

**Objective 4.1** By fiscal year 2012 retain a staff injury rate of less than 10 hours per 1,000 hours worked.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hours worked by staff	250,672	259,786	250,000	250,000
Output: Number of lost hours	32	173	150	150
Outcome: Rate of lost time per 1,000 hours worked	0.13	0.67	0.60	0.60

## **OTHER PERFORMANCE MEASURES \***

	2007 Actual	2008 Actual	2009 Estimated	2010 Estimated
Performance Indicators	Actual	Actual	Dominica	Listimuteu
Inpatient Census				
Admissions	42	35	40	40
Discharges	31	39	40	40
Inpatients Treated	70	73	73	73
Average Daily Inpatients Under Treatment	38	37	38	38
Beds Operated	45	38	38	38
Occupancy Percent	84.4%	97.4%	100.0%	100.0%
Residential				
Patient Days	13,870	13,675	13,870	13,870
Average Daily Inpatients Under Treatment	38	37	38	38
Per Diem Cost	\$373	\$395	\$378	\$409
Average Length of Stay	365	366	365	365
Cost per Admission (Less educational expenses)	\$136,315	\$144,689	\$137,851	\$149,146
Day Treatment				
Patient Days	24,820	18,666	24,820	24,820
Average Daily Outpatients Treated	68	51	68	68
Per Diem Cost	\$95	\$124	\$99	\$97
Average Length of Stay	365	366	365	365
Cost per Admission	\$34,789	\$45,293	\$36,167	\$35,486
Hospital Patient Recoveries				
Medicaid, Medicare, Insurance and Sponsors	\$2,256,645	\$2,251,349	\$2,363,850	\$2,411,127
Project Summary				
General Administration		1,201,665	1,007,732	1,092,838
Dietary Services		567,553	568,511	578,357
Household and Property Services		1,171,076	1,215,3716	1,267,780
Hospital Support Services		1,663,585	1,629,139	1,470,272
Educational Services		1,040,501	1,103,116	1,143,393
Patient Care Services		3,496,498	3,601,295	4,022,544
Ancillary Services		560,008	546,921	639,582
Non-Reimbursable Services		3,178,734	3,383,334	3,467,520
Total		12,879,620	13,055,419	13,682,286

Note: \* Totals may not add due to rounding.

## **REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS—BALTIMORE**

## M00L05.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	128.00	128.00	128.00
Number of Contractual Positions	30.41	31.25	30.25
01 Salaries, Wages and Fringe Benefits	8,924,121	9,147,479	9,642,477
02 Technical and Special Fees	874,362	787,635	795,018
03       Communication         04       Travel         06       Fuel and Utilities         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional         13       Fixed Charges	50,643 9,510 326,644 23,672 2,201,069 386,485 49,528 10,041 23,545	51,550 7,624 307,089 23,828 2,358,865 316,083 26,999 28,267	51,657 10,523 384,449 23,143 2,353,641 369,403 21,778 3,600 26,597
Total Operating Expenses	3,081,137	3,120,305	3,244,791
Total Expenditure	12,879,620	13,055,419	13,682,286
Original General Fund Appropriation Transfer of General Fund Appropriation	10,349,553 321,906	10,845,748 129,788	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	10,671,459 2,098,233 69,928 40,000	10,715,960 2,280,218 59,241	11,292,344 2,284,127 65,815 40,000
Total Expenditure	12,879,620	13,055,419	13,682,286
Special Fund Income: M00308 Employee Food Sales M00324 Donations M00418 Local Boards of Education	10,253 14,804 2,073,176	9,610 12,000 2,258,608	7,943 15,204 2,260,980
Total	2,098,233	2,280,218	2,284,127
Federal Fund Income: 10.553 School Breakfast Program	69,928	59,241	65,815
Reimbursable Fund Income: M00A01 Department of Health and Mental Hygiene	40,000		40,000

# M00L06.01 SERVICES AND INSTITUTIONAL OPERATIONS – CROWNSVILLE HOSPITAL CENTER

#### **PROGRAM DESCRIPTION**

Crownsville Hospital Center, located approximately six miles northwest of Annapolis previously provided comprehensive psychiatric and related services to adult, geriatric, and forensic consumers of Anne Arundel, Calvert, Charles, St. Mary's and Prince George's counties, and the Eastern Shore. Additionally, it provided acute inpatient psychiatric services to adolescents from the Eastern Shore, Baltimore City, and all counties east of Carroll, Howard, and Montgomery. The hospital closed June 30, 2004 after the patients and services were successfully consolidated into Spring Grove and Springfield Hospital Centers.

## **CROWNSVILLE HOSPITAL CENTER**

## M00L06.01 SERVICES AND INSTITUTIONAL OPERATIONS

#### **Appropriation Statement:**

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
01 Salaries, Wages and Fringe Benefits	733,663	304,713	199,960
<ul> <li>03 Communication</li></ul>	3,271 1,148,758 16,120 84,133 7,420 17,098	4,814 1,058,829 30,167 91,319 6,375 9,653	3,271 1,145,840 15,401 128,241 6,992 7,386
Total Operating Expenses	1,276,800	1,201,157	1,307,131
Total Expenditure	2,010,463	1,505,870	1,507,091
Original General Fund Appropriation Transfer of General Fund Appropriation	1,548,446 -1,594	1,011,920	
Net General Fund Expenditure Special Fund Expenditure	1,546,852 463,611	1,011,920 493,950	1,027,730 479,361
Total Expenditure	2,010,463	1,505,870	1,507,091
Special Fund Income: M00419 Reimbursement for Utilities and Maintenance	463,611	493,950	479,361

# M00L07.01 SERVICES AND INSTITUTIONAL OPERATIONS - EASTERN SHORE HOSPITAL CENTER

#### **PROGRAM DESCRIPTION**

Eastern Shore Hospital Center provides acute and long-term psychiatric services to the citizens of the four lower Eastern Shore counties of Dorchester, Wicomico, Somerset, and Worcester while providing services to persons with a combination of psychiatric needs from the entire nine counties of the Eastern Shore. These services are provided in conjunction with, and in support of, those general hospitals on the Eastern Shore which provide psychiatric inpatient care, and with various nursing homes, clinics, and community rehabilitation programs dispersed throughout the Eastern Shore. It is the aim of the hospital to minimize disability, coordinate continuity of care within the community, and achieve these as economically as possible.

#### MISSION

The mission of the Eastern Shore Hospital Center is to provide residents with high quality hospital-based and community-linked mental health services.

#### VISION

To help patients reduce their need for hospital services by: providing intensive multi-disciplinary, short-term treatment; developing more focused treatment for the patients with increasingly complex needs who have required continued long-term hospitalization; building a better partnership with the community system through staff interaction, teaching, consultation, and sharing programs to prevent relapse; energizing staff to accomplish our mission by training in the principles of continuous quality improvement; and utilizing the latest technology and specialty programming.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Improved psychiatric outcomes for all patients.

**Objective 1.1** By fiscal year 2013 the annual 30 day readmission rate will not exceed a rate of 6%.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
<b>Input:</b> Total discharges for the fiscal year	107	103	103	103
Output: Number of readmissions in less than 30 days in the fiscal year	8	6	5	4
Outcome: Percent of patients readmitted within 30 days of discharge	7.48%	5.83%	4.85%	3.88%

Goal 2. To provide a comfortable, pleasing, and safe physical plant for patients and staff.Objective 2.1 By fiscal year 2013 the percentage of patients reporting satisfaction per hospital surveys will equal 90%.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of inpatients served during the year	185	167	170	170
Output: Number of participants in survey	74	77	90	90
Outcome: Percentage of patients responding as being satisfied	86%	95%	95%	95%

# M00L07.01 SERVICES AND INSTITUTIONAL OPERATIONS - EASTERN SHORE HOSPITAL CENTER (Continued)

**Objective 2.2** By fiscal year 2013 the amount of lost staff time due to patient-to-staff attacks will not exceed a rate of 0.5 per thousand hours worked.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
<b>Input:</b> Number of hours worked by staff	438,904	416,959	435,000	435,000
Output: Number of lost hours due to patient-to-staff attacks	48	105	80	80
Outcome: Rate of lost hours per 1,000 hours worked	0.11	0.25	0.18	0.18

Goal 3. Treatment will be provided for patients in the least restrictive and least intensive setting consistent with safety needs. Objective 3.1 By fiscal year 2013 elopements will not exceed a rate of 0.22 per thousand patient days.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
<b>Input:</b> Number of patient days	28,199	27,958	28,470	28,470
Output: Number of elopements as defined/reported to Oryx	1	4	3	3
Outcome: Elopements per 1,000 patient days	0.04	0.14	0.11	0.11

**Objective 3.2** By fiscal year 2013 the rate of seclusion hours will not exceed a rate of 0.45 per thousand patient hours.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	676,752	670,992	683,280	683,280
Output: Number of seclusion hours as defined/reported to Oryx	216	188	170	170
Outcome: Seclusion hours per 1,000 patient hours	0.32	0.28	0.25	0.25

**Objective 3.3** By fiscal year 2013 the rate of restraint hours will not exceed a rate of 0.45 per thousand patient hours.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	676,752	670,992	683,280	683,280
Output: Number of restraint hours as defined/reported to Oryx	4	37	35	35
Outcome: Restraint hours per 1,000 patient hours	0.01	0.06	0.05	0.05

# M00L07.01 SERVICES AND INSTITUTIONAL OPERATIONS – EASTERN SHORE HOSPITAL CENTER (Continued)

## **OTHER PERFORMANCE MEASURES \***

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census	107	100	104	102
Admissions	107	102	104	103
Discharges	107	103	103	103
Inpatients Treated	185	167	170	170
Average Daily Inpatients Treated	77	77	78	78
Beds Operated	80	80 06.20	80 07 5 %	80 07 50
Occupancy Percent	96.3%	96.3%	97.5%	97.5%
Acute Care	7 100	7 174	7 200	7 200
Patient Days	7,120	7,174	7,300	7,300
Average Daily Inpatients Treated	19	20	20	20
Per Diem Cost	\$517	\$501	\$535	\$533
Average Length of Stay	58	47	40	40
Cost per Admission	\$29,986	\$23,547	\$21,400	\$21,320
Continuing Care	7.0(1	7 170	7 200	7 200
Patient Days	7,261	7,172	7,300	7,300
Average Daily Inpatients Treated	20	20	20	20
Per Diem Cost	\$408	\$410	\$431	\$462
Average Length of Stay	340	340	340	340
Cost per Admission	\$138,720	\$139,400	\$146,540	\$157,080
Secure Unit	7.057	7 100	7 200	7 200
Patient Days	7,257	7,108	7,300	7,300
Average Daily Inpatients Treated	20	19	20	20
Per Diem Cost	\$522	\$532	\$479	\$569
Average Length of Stay	44	47	50	50 ¢28,450
Cost per Admission	\$22,968	\$25,004	\$23,950	\$28,450
Medical-Surgical	( = ( 1	6.504	( 570	6.570
Patient Days	6,561	6,504	6,570	6,570
Average Daily Inpatients Treated	18	18	18	18
Per Diem Cost	\$564	\$551	\$580	\$609
Average Length of Stay	280	286	289	289
Cost per Admission	\$157,831	\$157,620	\$167,529	\$176,016
Ancillary Services	29.105	20 102	29,470	28 470
Patient Days	28,105	28,182	28,470	28,470
Per Diem Cost	\$113	\$116	\$121	\$125
Hospital Patient Recoveries	¢000.216	¢941 497	¢720.902	¢745 510
Medicaid, Medicare, Insurance and Sponsors	\$808,316 \$1,620,276	\$841,427	\$739,892	\$745,512
Disproportionate Share Payments	\$1,620,276	\$4,195,096	\$4,195,096	\$4,195,096
Project Summary General Administration		1 040 250	1 704 605	1 769 206
		1,940,350	1,794,605	1,768,396
Dietary Services		776,639	847,922	708,847
Household and Property Services		2,321,795	2,376,557	2,611,366
Hospital Support Services		2,408,307	2,461,145	2,666,754
Patient Care Services		8,707,768	9,159,936	10,018,098
Ancillary Services		1,003,240	1,162,568	1,208,143
Community Services		159,073	206,633	154,746
Non-Reimbursable Services	-	42,141	48,760	6,805
Total		17,359,313	18,058,126	19,143,155

Note: \* Data may not add due to rounding.

## EASTERN SHORE HOSPITAL CENTER

## M00L07.01 SERVICES AND INSTITUTIONAL OPERATIONS

Number of Authorized Positions         211.60         195.60         195.60           Number of Contractual Positions         16.35         13.80         13.05           01 Salaries, Wages and Fringe Benefits         13.355.673         13.803.903         14.347,181           02 Technical and Special Fees         1.065,848         956,175         952.297           03 Communication         6.6028         7.178         7.291           04 Travel         6.6228         7.178         7.291           05 Fuel and Utilities         98,565         58,451         61,050           08 Contractual Services         1,102,297         1,214,944         1,949,733           09 Supplies and Materials         1,043,388         1,286,625         1,003,202           10 Equipment—Replacement.         8,357         9,600         8,481           11 Equipment—Additional         16,128         1         1           12 Grants, Subsidies and Contributions         1,626         13,307         6,805           13 Fixed Charges         2,937,792         3,298,048         3,843,677           13 Grant Subsidies and Contributions         16,810,433         18,681,494           Total Operating Expenditure         17,359,313         18,058,126         19,143,155	Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
01       Salaries, Wages and Fringe Benefits       13,355,673       13,803,903       14,347,181         02       Technical and Special Fees       1,065,848       956,175       952,297         03       Communication       63,002       69,252       64,156         04       Travel       6,628       7,178       7,291         05       Fuel and Utilities       530,967       581,875       680,838         07       Motor Vehicle Operation and Maintenance       98,555       58,451       61,050         08       Contractual Services       1,102,297       1,214,944       1,949,733         09       Supplies and Materials       1,046,388       1,286,625       1,003,202         10       Equipment—Replacement       8,357       9,600       8,484         12       Grants, Subsidies and Contributions       1,626       13,307       6,805         13       Fixed Charges       2,937,792       3,298,048       3,843,677         14       Expenditure       17,359,313       18,058,126       19,143,155         Original General Fund Appropriation       16,810,433       18,681,494       19,143,155         Original General Fund Appropriation       16,810,433       18,058,126       19,136,350	Number of Authorized Positions	211.60	195.60	195.60
02         Technical and Special Fees         1,065,848         956,175         952,297           03         Communication         63,002         69,252         64,156           04         Travel         6,628         7,178         7,291           06         Fuel and Utilities         530,967         581,875         680,838           07         Motor Vehicle Operation and Maintenance         98,565         58,451         61,050           08         Contractual Services         1,102,297         1,214,944         1,949,733           09         Supplies and Materials         1,046,388         1,286,625         1,003,202           10         Equipment—Replacement         8,357         9,600         8,484           12         Grants, Subsidies and Contributions         1,626         13,307         6,805           13         Fixed Charges         63,834         56,816         62,118           Total Operating Expenses         2,937,792         3,298,048         3,843,677           Total Expenditure         17,359,313         18,058,126         19,143,155           Original General Fund Appropriation         16,810,433         18,681,494         19,143,155           Total Expenditure         17,317,172         18,	Number of Contractual Positions	16.35	13.80	13.05
03         Communication         63,002         69,252         64,156           04         Travel         6,628         7,178         7,291           05         Fuel and Utilities         530,967         581,875         680,838           07         Motor Vehicle Operation and Maintenance         98,565         58,451         61,050           08         Contractual Services         1,102,297         1,214,944         1,949,733           09         Supplies and Materials         1,046,388         1,286,625         1,003,202           10         Equipment—Replacement         8,357         9,600         8,484           12         Grants, Subsidies and Contributions         1,626         13,307         6,805           13         Fixed Charges         63,834         56,816         62,118           7         Total Operating Expenses         2,937,792         3,298,048         3,843,677           17,359,313         18,058,126         19,143,155         19,143,155           Original General Fund Appropriation         506,739         -672,128         19,143,155           Original General Fund Appropriation         16,810,433         18,058,126         19,143,155           Net General Fund Appropriation         17,359,313	01 Salaries, Wages and Fringe Benefits	13,355,673	13,803,903	14,347,181
04 Travel       6,628       7,178       7,291         06 Fuel and Utilities       530,967       581,875       680,838         07 Motor Vehicle Operation and Maintenance       98,565       58,451       61,050         08 Contractual Services       1,102,297       1,214,944       1,949,733         09 Supplies and Materials       1,046,388       1,286,625       1,003,202         10 Equipment—Replacement       8,357       9,600       8,484         11 Equipment—Additional       16,128       62       13,307       6,805         13 Fixed Charges       63,834       56,816       62,118       62,118         Total Operating Expenses       2,937,792       3,298,048       3,843,677         Total Poperating Expenses       2,937,792       3,298,048       3,843,677         Total Expenditure       17,359,313       18,058,126       19,143,155         Original General Fund Appropriation       16,810,433       18,681,494       6,805         Total Expenditure       17,317,172       18,009,366       19,136,350         Special Fund Income:       42,141       48,760       6,805         Total Expenditure       17,359,313       18,058,126       19,143,155         M003038 Employee Food Sales       18,16	02 Technical and Special Fees	1,065,848	956,175	952,297
Total Expenditure       17,359,313       18,058,126       19,143,155         Original General Fund Appropriation       16,810,433       18,681,494         Transfer of General Fund Appropriation       16,810,433       18,681,494         Net General Fund Expenditure       17,317,172       18,009,366       19,136,350         Special Fund Expenditure       42,141       48,760       6,805         Total Expenditure       17,359,313       18,058,126       19,143,155         Special Fund Income:       17,359,313       18,066       19,143,155         M00308 Employee Food Sales       18,169       19,660       19,143,155         Special Fund Income:       18,169       19,660       13,307       6,805         M00308 Employee Food Sales       1,626       13,307       6,805         M00330 Patient's Workshop       22,346       15,793       6,805	04       Travel         06       Fuel and Utilities         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional         12       Grants, Subsidies and Contributions	6,628 530,967 98,565 1,102,297 1,046,388 8,357 16,128 1,626	7,178 581,875 58,451 1,214,944 1,286,625 9,600 13,307	7,291 680,838 61,050 1,949,733 1,003,202 8,484 6,805
Original General Fund Appropriation       16,810,433       18,681,494         Transfer of General Fund Appropriation       506,739       -672,128         Net General Fund Expenditure       17,317,172       18,009,366       19,136,350         Special Fund Expenditure       42,141       48,760       6,805         Total Expenditure       17,359,313       18,058,126       19,143,155         Special Fund Income:       18,169       19,660       19,143,155         M00308 Employee Food Sales       1,626       13,307       6,805         M00330 Patient's Workshop       22,346       15,793       6,805	Total Operating Expenses	2,937,792	3,298,048	3,843,677
Transfer of General Fund Appropriation       506,739       -672,128         Net General Fund Expenditure       17,317,172       18,009,366       19,136,350         Special Fund Expenditure       42,141       48,760       6,805         Total Expenditure       17,359,313       18,058,126       19,143,155         Special Fund Income:       18,169       19,660       19,660         M00308 Employee Food Sales       1,626       13,307       6,805         M00330 Patient's Workshop       22,346       15,793       6,805	Total Expenditure	17,359,313	18,058,126	19,143,155
Special Fund Income:           M00308 Employee Food Sales         18,169         19,660           M00329 Donations         1,626         13,307         6,805           M00330 Patient's Workshop         22,346         15,793	Transfer of General Fund Appropriation Net General Fund Expenditure	506,739	-672,128 18,009,366	
M00308 Employee Food Sales         18,169         19,660           M00329 Donations         1,626         13,307         6,805           M00330 Patient's Workshop         22,346         15,793	Total Expenditure	17,359,313	18,058,126	19,143,155
Total	M00308 Employee Food Sales M00329 Donations	1,626	13,307	6,805
	Total	42,141	48,760	6,805

## M00L08.01 SERVICES AND INSTITUTIONAL OPERATIONS - SPRINGFIELD HOSPITAL CENTER

### PROGRAM DESCRIPTION

Springfield Hospital Center is a state operated psychiatric facility, located in Carroll County, providing acute, sub-acute and long-term care inpatient services for residents throughout the entire State. Additionally, Springfield Hospital Center provides assisted living beds for clients who no longer require hospital level care. Support services are provided for Shoemaker House, a thirty-five (35) bed, county operated, alcohol and drug abuse rehabilitation unit located on the grounds.

#### MISSION

"Together we get better" by providing highly specialized, interdisciplinary services tailored to meet the complex needs of patients through safe, effective care; by fostering recovery and community reintegration; by offering mental health training and teaching programs committed to professional development, continuous learning and improvement; and by being a progressive force in the mental health community.

#### VISION

Excellence in recovery-oriented mental health treatment

As a progressive force in the mental health community, Springfield is measurably dedicated to providing safe, high quality patient care through its passion for continuous learning and improvement.

### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To maintain hospital accreditation by the Joint Commission on the Accreditation of Healthcare Organizations (JCAHO). Objective 1.1 To maintain the hospital's accreditation by JCAHO.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Output: JCAHO accreditation received	Yes	Yes	Yes	Yes

Goal 2. To improve the quality of psychiatric outcomes for all patients/clients under care.

**Objective 2.1** Seventy-five percent of discharged patients completing the Springfield Hospital Center patient satisfaction survey will report an improvement in overall functioning as a result of their care.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of discharges	423	387	361	371
Output: Number of patients completing satisfaction survey	218	157	141	127
Outcome: Percent of discharged patients reporting improvement in				
overall functioning	76%	74%	75%	75%

**Objective 2.2** To maintain a rate of inpatient 30-day readmissions of no more than 8.39.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of inpatient admissions	413	364	336	318
Outcome: 30 day readmission rate	6.00%	8.80%	8.83%	9.61%

## M00L08.01 SERVICES AND INSTITUTIONAL OPERATIONS – SPRINGFIELD HOSPITAL CENTER (Continued)

Goal 3. To maintain or improve a comfortable, pleasing and safe environment for patients and staff. Objective 3.1 The amount of lost staff time due to injury will be no more than 3.20 hours per 1,000 hours worked.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hours worked by SHC employees	1,689,378	1,712,657	1,724,361	1,608,788
Output: Number of lost hours due to injury	3,801	3,853	3,903	3,953
Outcome: Rate of lost hours per 1,000 hours worked	2.25	2.25	2.26	2.46

**Objective 3.2** To maintain a client satisfaction rate in the hospital environmental of at least 65 percent.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of discharges	423	387	361	371
Output: Number of completed patient satisfaction surveys	218	157	141	127
Percent of discharged patients completing survey	52%	41%	39%	34%
Quality: Percent of patients reporting satisfaction in hospital				
environment	76%	69%	72%	70%

Goal 4. Treatment will be provided for patients in the least restrictive and least intensive setting consistent with safety needs.

**Objective 4.1** To maintain a number of elopements per hospital inpatient day (excluding assisted living) that meets or falls below 0.27 elopements per 1,000 patient days.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient days	119,429	110,683	118,625	97,090
Output: Number of elopements	38	30	28	22
Outcome: Number of elopements per 1,000 patient days	0.32	0.27	0.24	0.23

**Objective 4.2** To reduce the rate of seclusion hours to 0.45 per 1,000 patient hours.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	2,866,296	2,656,392	2,847,000	2,330,160
Output: Number of seclusion hours	543	473	433	350
Outcome: Seclusion hours per 1,000 patient hours	0.19	0.18	0.15	0.15

**Objective 4.3** To reduce the rate of restraint hours to 0.54 per 1,000 patient hours.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	2,866,296	2,656,392	2,847,000	2,330,160
Output: Number of restraint hours	6,590	11,694	5,988	4,444
Outcome: Restraint hours per 1,000 patient hours	2.30	4.40	2.10	1.91

# M00L08.01 SERVICES AND INSTITUTIONAL OPERATIONS – SPRINGFIELD HOSPITAL CENTER (Continued)

### **OTHER PERFORMANCE MEASURES \***

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census Admissions	515	443	450	478
Discharges	524	44 <i>3</i> 467	430 449	478
Inpatients Treated	737	687	750	403 750
Average Daily Inpatients Treated	374	349	375	316
Beds Operated	405	405	375	340
Occupancy Percent	92%	86%	100%	93%
Acute Care				
Patient Days	22,805	24,126	22,995	22,995
Average Daily Inpatients Treated	62	24,120 66	63	63
Per Diem Cost	\$797	\$794	\$827	\$844
Average Length of Stay	30	39	39	39
Cost per Admission	\$23,918	\$30,947	\$32,264	\$32,917
Sub-Acute Care				
Patient Days	8,732	7,742	8,395	8,760
Average Daily Inpatients Treated	24	21	23	24
Per Diem Cost	\$341	\$355	\$320	\$342
Average Length of Stay	172	174	174	174
Cost per Admission	\$58,690	\$61,853	\$55,746	\$59,531
Continuing Care				
Patient Days	73,718	64,285	73,000	50,735
Average Daily Inpatients Treated	202	176	200	139
Per Diem Cost	\$395	\$437	\$388	\$541
Average Length of Stay	365	366	365	365
Cost per Admission	\$144,322	\$159,930	\$141,581	\$197,433
Deaf Unit				
Patient Days	5,456	5,727	5,475	5,840
Average Daily Inpatients Treated	15	16	15	16
Per Diem Cost	\$542	\$595	\$602	\$604
Average Length of Stay	93	119	119	119
Cost per Admission	\$50,374	\$70,811	\$71,631	\$71,850
Geriatric				
Patient Days	8,718	8,802	8,760	8,760
Average Daily Inpatients Treated	24	24	24	24 \$ 405
Per Diem Cost	\$363	\$387	\$393	\$405
Average Length of Stay	365 \$122,280	\$141,600	\$142.561	365 \$147.711
Cost per Admission	\$132,380	\$141,690	\$143,561	\$147,711

Note: \* Totals may not add due to rounding.

## M00L08.01 SERVICES AND INSTITUTIONAL OPERATIONS – SPRINGFIELD HOSPITAL CENTER (Continued)

Performance Measures*	2007 Actual	2008 Actual	2009 Estimated	2010 Estimated
Assisted Living (Domiciliary)				
Patient Days	17,204	17,038	18,250	18,250
Average Daily Inpatients Treated	47	46	50	50
Per Diem Cost	\$226	\$222	\$211	\$231
Average Length of Stay	173	119	119	119
Cost per Admission	\$39,176	\$26,456	\$25,051	\$27,490
Ancillary Services				
Patient Days	136,633	127,720	136,875	115,340
Per Diem Cost	\$86	\$89	\$85	\$106
Hospital Patient Recoveries				
Medicaid, Medicare, Insurance and Sponsors	\$2,911,289	\$2,870,166	\$3,074,635	\$2,538,665
Disproportionate Share Payments	\$6,693,971	\$7,921,308	\$7,921,307	\$8,692,688
Den bert German				
Project Summary General Administration		7,248,512	6.043.825	5,979,524
Dietary Services		3,356,219	3,631,357	3,387,778
Household and Property Services		10,500,058	10,353,092	11,137,771
Hospital Support Services		4,863,831	4,946,729	4,823,010
Patient Care Services		39,441,291	40,018,499	40,662,583
Ancillary Services		7,137,485	7,591,779	8,014,450
Non-Reimbursable Services		340,380	675,851	795,739
Total		72,887,776	73,261,132	74,800,855

Note: \* Totals may not add due to rounding.

2008

2009

2010

## SPRINGFIELD HOSPITAL CENTER

### M00L08.01 SERVICES AND INSTITUTIONAL OPERATIONS

	Actual	Appropriation	Allowance
Number of Authorized Positions	882.50	873.00	845.00
Number of Contractual Positions	38.23	39.24	39.24
01 Salaries, Wages and Fringe Benefits	55,496,673	56,376,328	57,150,476
02 Technical and Special Fees	2,494,571	2,464,209	2,515,767
03       Communication         04       Travel         06       Fuel and Utilities         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional	184,840 38,019 2,856,620 342,282 4,775,225 6,117,890 321,827 51,787	238,247 38,407 2,445,624 231,168 5,199,765 5,840,723 232,478 24,028	234,831 35,809 3,206,221 255,156 5,320,026 5,725,494 187,307 15,675
12 Grants, Subsidies and Contributions 13 Fixed Charges	24,473 183,569	21,156 148,999	22,829 131,264
Total Operating Expenses	14,896,532	14,420,595	15,134,612
Total Expenditure	72,887,776	73,261,132	74,800,855
Original General Fund Appropriation Transfer of General Fund Appropriation	71,623,367 924,029	75,155,127 -2,569,846	
Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure	72,547,396 340,380	72,585,281 423,103 252,748	73,366,493 1,095,141 339,221
Total Expenditure	72,887,776	73,261,132	74,800,855
Special Fund Income: swf316 Strategic Energy Investment Fund M00308 Employee Food Sales M00330 Patient's Workshop M00337 Donations M00338 Contractual Food Sales M00339 Reimbursement of Electricity and Maintenance M00364 Employee Housing Total	33,910 41,658 172,188 71,617 21,007 340,380	70,020 48,395 39,998 164,746 71,667 28,277 423,103	638,623 54,243 40,589 39,386 223,915 77,201 21,184 1,095,141
Reimbursable Fund Income: M00M06 DHMH-Developmental Disabilities Administration Court Involved Service Delivery System		252,748	339,221

# M00L09.01 SERVICES AND INSTITUTIONAL OPERATIONS - SPRING GROVE HOSPITAL CENTER

#### **PROGRAM DESCRIPTION**

Spring Grove Hospital Center (SGHC) is a Mental Hygiene Administration inpatient psychiatric facility located in Catonsville, Maryland. The facility operates 375 inpatient beds as well as 50 assisted living beds. The facility provides acute, subacute, and long term care to adolescents, adult and geriatric patients. In addition to providing care to the referred civilly committed and voluntary admissions, Spring Grove also has a significant forensic mission. The hospital provides inpatient competency and criminal responsibility evaluations and additionally provides long term inpatient and domiciliary care to patients found not criminally responsible. The campus also is a home to the Maryland Psychiatric Research Center, which is closely affiliated with the University of Maryland School of Medicine and is noted for its research into serious psychiatric diseases. The hospital also provides educational programs for the health care professions.

#### MISSION

To provide quality mental health services to the citizens of Maryland in a progressive and responsible manner consistent with recognized standards of care.

#### VISION

Spring Grove Hospital Center will be recognized as a national leader for excellence in psychiatric care, research, and education.

#### **KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES**

**Goal 1.** Spring Grove Hospital Center (SGHC) will maintain accreditation and certification by appropriate accrediting bodies. **Objective 1.1** The hospital will maintain triennial accreditation by The Joint Commission.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: SGHC is accredited by The Joint Commission	Yes	Yes	Yes	Yes

**Objective 1.2** Hospital units will retain certification from Center for Medicare and Medicaid Services (CMS) which provides for continuation of reimbursement for Federal programs.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: SGHC is certified by CMS	Yes	Yes	Yes	Yes

Goal 2. There will be improvements in psychiatric outcomes for all patients and residents under care.

**Objective 2.1** By fiscal year 2012 at least 90% of patients responding will self-report that they feel that their condition has significantly improved at the time of discharge.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Patient discharges	690	690	700	690
Output: Number of patients completing satisfaction survey	175	211	225	225
Number of patients reporting satisfactory or better				
regarding their service on the survey	158	170	203	203
Outcome: Percent of patients who report a significantly				
improved condition.	90.3%	80.6%	90.2%	90.2%
Number of patients reporting satisfactory or better regarding their service on the survey <b>Outcome:</b> Percent of patients who report a significantly	158	170	203	203

# M00L09.01 SERVICES AND INSTITUTIONAL OPERATIONS - SPRING GROVE HOSPITAL CENTER (Continued)

**Objective 2.2** The 30 day readmission rate will be maintained at no more than 5% for fiscal year 2012.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of 30 day re-admissions	25	26	27	27
Output: Number of discharges	690	690	700	690
Outcome: Percent of Hospital admissions that were				
re-admitted to the hospital within 30 days	3.62%	3.77%	3.86%	3.91%

Goal 3. To provide a comfortable, pleasing and safe physical environment for patients and staff.

**Objective 3.1** The amount of lost staff time due to injury to employees will be no more than 2.35 hours per 1,000 worked by fiscal year 2012.

Performance Measures	2007 Actual	2008 Actual	2009 Estimated	2010 Estimated
Input: Number of hours worked by SGHC staff	1,863,214	1,776,076	1,853,602	1,853,602
Output: Number of lost hours of work due to injury	5,244	1,163	5,003	5,003
Outcome: Rate of lost time per 1,000 hours worked	2.81	0.65	2.70	2.70

Goal 4. To provide treatment and care in the least restrictive, least intensive setting, consistent with safety needs.

**Objective 4.1** To reduce the rate of elopement (from hospital and residential units) to no more than 0.31 per 1,000 patient days by fiscal year 2012.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient days	159,437	159,462	152,570	152,570
Output: Number of elopements	32	41	49	49
Outcome: Rate of elopements per 1,000 patient days	0.20	0.26	0.32	0.32

**Objective 4.2** The rate of seclusion hours per 1,000 patient hours will be 0.05 or less by fiscal year 2012.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number patient hours	3,826,488	3,827,088	3,661,680	3,661,680
Output: Number of seclusion hours	206	65	150	150
Outcome: Seclusion rate per 1,000 patient hours	0.05	0.02	0.04	0.04

**Objective 4.3** The rate of restraint hours per 1,000 patient hours will be 0.2 or less by fiscal year 2012.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number patient hours	3,826,488	3,827,088	3,661,680	3,661,680
Output: Number of restraint hours	563	376	600	600
Outcome: Restraint rate per 1,000 patient hours	0.15	0.10	0.16	0.16

# M00L09.01 SERVICES AND INSTITUTIONAL OPERATIONS - SPRING GROVE HOSPITAL CENTER (Continued)

## **OTHER PERFORMANCE MEASURES\***

Performance Measures Inpatient Census	2007 Actual	2008 Actual	2009 Estimated	2010 Estimated
Admissions	597	597	597	597
Discharges	690	690	700	690
Inpatients Treated	1,034	1,033	1,015	1,015
Average Daily Inpatients Treated	437	436	418	418
Beds Operated	446	446	446	446
Occupancy Percent	98%	98%	94%	94%
Admissions				
Patient Days	42,705	53,070	56,210	52,925
Average Daily Inpatients Treated	117	145	154	145
Per Diem Cost	\$513	\$488	\$499	\$516
Average Length of Stay	68	82	68	82
Cost per Admission	\$34,859	\$40,027	\$33,918	\$42,313
Intermediate Care				
Patient Days	62,050	71,736	60,225	63,510
Average Daily Inpatients Treated	170	196	165	174
Per Diem Cost	\$430	\$398	\$478	\$479
Average Length of Stay	365	366	365	365
Cost per Admission	\$156,814	\$145,598	\$174,478	\$174,770
Special Treatment Care				
Patient Days	24,090	0	0	0
Average Daily Inpatients Treated	66	0	0	0
Per Diem Cost	\$380			
Average Length of Stay	365	366	365	365
Cost per Admission	\$138,624	\$0	\$0	\$0
Intensive Medical Care:				
Patient Days	8,760	10,614	11,315	10,585
Average Daily Inpatients Treated	24	29	31	29
Per Diem Cost	\$380	\$414	\$380	\$472
Average Length of Stay	175	194	175	194
Cost per Admission	\$66,494	\$80,356	\$66,505	\$91,579

# M00L09.01 SERVICES AND INSTITUTIONAL OPERATIONS - SPRING GROVE HOSPITAL CENTER (Continued)

	2007	2008	2009	2010
Performance Measures *	Actual	Actual	Estimated	Estimated
Domiciliary Care				
Patient Days	16,790	19,764	18,250	18,980
Average Daily Inpatients Treated	46	54	50	52
Per Diem Cost	\$254	\$219	\$225	\$279
Average Length of Stay	156	136	156	136
Cost per Admission	\$39,558	\$29,805	\$35,145	\$37,877
Adolescent Care				
Patient Days	5,110	4,392	6,570	6,570
Average Daily Inpatients Treated	14	12	18	18
Per Diem Cost	\$567	\$637	\$473	\$519
Average Length of Stay	44	35	44	35
Cost per Admission	\$24,933	\$22,305	\$20,820	\$18,148
Ancillary Services				
Patient Days	159,505	159,576	152,570	152,570
Per Diem Cost	\$48	\$51	\$54	\$50
Hospital Patient Recoveries				
Medicaid, Medicare, Insurance and Sponsors	\$2,769,805	\$2,857,348	\$2,870,820	\$2,882,482
Disproportionate Share Payments	\$6,418,078	\$6,792,646	\$6,792,645	\$6,792,645
Project Summary				
General Administration		7,584,833	6,341,705	6,324,034
Dietary Services		4,714,994	4,941,320	5,302,808
Household and Property Services		12,103,270	11,893,379	12,047,980
Hospital Support Services		5,736,900	5,918,744	6,107,340
Patient Care Services		39,061,193	40,302,459	42,609,692
Ancillary Services		7,085,235	6,543,270	7,220,555
Non-Reimbursable Services		1,646,053	1,657,612	1,721,178
Total		77,932,478	77,598,489	81,333,587

Note: \* Totals may not add due to rounding.

## SPRING GROVE HOSPITAL CENTER

## M00L09.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	875.60	841.10	841.10
Number of Contractual Positions	68.68	93.73	88.73
01 Salaries, Wages and Fringe Benefits	56,477,911	57,210,156	59,730,588
02 Technical and Special Fees	1,943,312	2,266,350	2,247,288
03       Communication         04       Travel         06       Fuel and Utilities         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional         12       Grants, Subsidies and Contributions         13       Fixed Charges         Total Operating Expenses         Total Operating Expenses         Total Charges         Original General Fund Appropriation         Transfer of General Fund Appropriation         Transfer of General Fund Expenditure         Special Fund Expenditure       Special Fund Expenditure         Reimbursable Fund Expenditure       Total Expenditure         Total Expenditure	75,152 17,374 4,862,007 352,796 7,415,087 6,293,099 75,602 16,851 193,046 210,241 19,511,255 77,932,478 75,225,044 1,039,720 76,264,764 651,501 21,661 994,552 77,932,478	94,481 22,823 4,631,968 277,710 6,702,747 5,844,878 140,250 59,955 200,000 147,171 18,121,983 77,598,489 78,029,337 -2,129,799 75,899,538 663,060 41,339 994,552 77,598,489	78,160 20,883 4,379,903 285,495 8,210,067 5,739,251 234,264 22,025 256,000 129,663 19,355,711 81,333,587 78,613,946 1,711,325 44,755 963,561 81,333,587
Special Fund Income: swf316 Strategic Energy Investment Fund M00308 Employee Food Sales M00341 Assisted Living Services M00354 Student Training Donated Funds M00364 Employee Housing M00392 Donations—Hospitals Total	289,461 93,309 150,163 75,685 42,883 651,501	301,645 66,415 125,000 95,000 75,000 663,060	953,708 307,417 93,500 175,000 100,700 81,000 1,711,325
Federal Fund Income:         10.553       School Breakfast Program	21,661 	31,339 10,000 41,339 466,773 416,563	34,755 10,000 44,755 435,782 416,563
R30B21 USM-Baltimore	111,216	111,216	111,216
Total	994,552	994,552	963,561

# M00L10.01 SERVICES AND INSTITUTIONAL OPERATIONS – CLIFTON T. PERKINS HOSPITAL CENTER

#### **PROGRAM DESCRIPTION**

Section 10-406 of the Health-General Article establishes Clifton T. Perkins Hospital Center (CTPHC) as a State Psychiatric Hospital. CTPHC receives patients requiring psychiatric evaluation who have been accused of felonies and have raised the Not Criminally Responsible (NCR) defense and/or their Competency to Stand Trial is in question. CTPHC provides treatment to patients who have been adjudicated NCR, and/or Incompetent to Stand Trial (IST) and CTPHC accepts, by transfer, individuals who have committed felonies from correctional facilities who meet the criteria for involuntary commitment (IVA). Additionally, CTPHC accepts patients from other State Regional Psychiatric Hospitals whose behavior is violent and aggressive.

#### MISSION

The mission of Clifton T. Perkins Hospital Center is to perform timely pretrial evaluations of defendants referred by the judicial circuit of Maryland, provide quality assessment of and treatment for all patients, provide maximum security custody of patients to ensure public safety, and to arrange for patient disposition where clinically appropriate.

#### VISION

The State of Maryland will provide effective and efficient assessment and treatment to psychiatric patients who require hospitalization within a maximum secure environment.

#### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To provide timely and cost-efficient pretrial evaluations on felony defendants for all Maryland judicial circuits.Objective 1.1 By end of fiscal year 2012, 70% of Pretrial Evaluations (PTE) will be accomplished within 60 days.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of Pretrial Evaluations (PTE) completed	132	154	157	168
Output: Number of PTEs completed within 60 days	*	67	82	98
Outcome: Percent of PTEs completed within 60 days	*	44%	52%	58%

Goal 2. To maintain JCAHO accreditation.

**Objective 2.1** JCAHO accreditation shall be received and maintained.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: JCAHO accreditation maintained	YES	YES	YES	YES

Goal 3. To provide a safe, therapeutic, and comfortable environment of care for patients and staff.Objective 3.1 By end of fiscal year 2012 patients injured by patient-to-patient attacks will not exceed 16%.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
<b>Input:</b> Number of patient-to-patient attacks	118	100	106	124
Output: Number of patients injured in attacks	21	26	24	25
Outcome: Percent of patient-to-patient attacks that result in injury	18%	26%	23%	20%

Note: \* Pretrial Evaluations completed will be evaluated using 60 days instead of 90 days.

# M00L10.01 SERVICES AND INSTITUTIONAL OPERATIONS – CLIFTON T. PERKINS HOSPITAL CENTER (Continued)

**Objective 3.2** By end of fiscal year 2012 the rate of hours lost from work associated with employee injuries, as reported to IWIF, per 1000 hours worked will be no more than a rate of 7.5.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
<b>Input:</b> Number of hours worked by staff	972,562	786,367	865,004	1,092,140
Output: Number of hours lost due to injury	9,990	5,780	6,646	8,291
Outcome: Rate of time lost per 1000 hours worked	10.3	7.4	7.7	7.6

Goal 4. To provide care and treatment to patients in the least restrictive setting, consistent with personal and community safety needs. Objective 4.1 By end of fiscal year 2012 the number of seclusion hours per 1,000 patient hours will be no more than 0.22.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	1,857,120	1,818,288	1,839,600	1,971,000
Output: Number of seclusion hours	492	363	371	405
Outcome: Number of seclusion hours per 1000 patient hours	0.26	0.20	0.20	0.21

**Objective 4.2** By the end of fiscal year 2012 the number of restraint hours per 1,000 patient hours will be no more than 18.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
<b>Input:</b> Number of patient hours	1,857,120	1,818,288	1,839,600	1,971,000
Output: Number of restraint hours	30,357	38,845	37,357	38,157
Outcome: Number of restraint hours per 1000 patient hours	16	21	20	19

# M00L10.01 SERVICES AND INSTITUTIONAL OPERATIONS – CLIFTON T. PERKINS HOSPITAL CENTER (Continued)

## **OTHER PERFORMANCE MEASURES\***

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census Admissions	102	96	85	125
Discharges	99	103	85 85	123
Inpatients Treated	317	311		
1	212	207	297 210	348 225
Average Daily Inpatients Treated Beds Operated	212	207	210	262
Occupancy Percent	97.2%	95.0%	96.3%	85.9%
Forensic Care	91.270	95.0%	90.3%	05.970
Patient Days	77,380	75,762	76,650	82,125
Average Daily Inpatients Treated	212	207	210	225
Per Diem Cost	\$422	\$420	\$422	\$501
Average Length of Stay	365	366	365	365
Cost per Admission	\$153,959	\$153,845	\$153,855	\$182,769
Ancillary Services	\$155,959	\$155,645	\$155,655	\$102,709
Patient Days	77,380	75,762	76,650	82,125
Per Diem Cost	\$109	\$119	\$129	\$131
Total Annual Cost Per Patient	\$193,835	\$197,285	\$200,805	\$230,449
Pretrial Services	\$175,655	$\psi_{1}$ ,200	\$200,005	ψ250,442
Inpatient Competency Evaluation Referrals	14	25	26	30
Inpatient Pretrial Evaluation Referrals	7	27	20	30
Outpatient Competency Evaluation Referrals	22	26	27	28
Outpatient Pretrial Evaluation Referrals	119	87	90 90	20 90
	117	07	20	20
Total (Inpatient+Outpatient) Competency/Pretrial Evaluation Referrals	162	165	167	178
Total (Inpatient+Outpatient) Pretrial Evaluation Referrals	126	114	114	120
Total (Inpatient+Outpatient) Pretrial Evaluations Completed (MFR)	132	154	157	168
Admitted Incompetent to Stand Trial	3	3	4	4
Adjudicated Incompetent to Stand Trial	45	56	61	65
5 1				
Total Admitted/Adjudicated Incompetent to Stand Trial	48	59	65	71
Hospital Patient Recoveries				
Medicaid, Medicare, Insurance, and Sponsors	\$40,750	\$68,638	\$54,916	\$55,000
Project Summary				
General Administration		4,555,322	4,389,755	4,419,424
Dietary Services		1,416,061	1,656,583	1,588,777
Household and Property Services		3,320,847	3,619,793	3,899,282
Hospital Support Services		4,639,580	4,724,991	5,464,723
Patient Care Services		19,559,411	19,739,142	27,380,087
Ancillary Services		7,346,692	8,038,877	9,098,790
Non-Reimbursable Services		105,065	244,240	256,127
Total		40,942,978	42,413,381	52,107,210

Note: \* Numbers may not add due to rounding.

# **CLIFTON T. PERKINS HOSPITAL CENTER**

## M00L10.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	471.25	458.25	458.25
Number of Contractual Positions	13.00	15.20	18.45
01 Salaries, Wages and Fringe Benefits	34,097,198	35,089,940	43,529,575
02 Technical and Special Fees	632,820	542,245	744,648
03       Communication	75,314 29,255 1,130,028 35,847 2,150,731 2,683,905 3,662 18,786 4,255	116,814 16,934 1,286,033 37,691 2,033,203 2,970,586 139,000 91,000	104,250 43,267 1,460,746 73,701 2,609,641 3,338,781 26,048 56,144
12 Grants, Subsidies and Contributions	4,955 80,477	23,241 66,694	23,389 97,018
Total Operating Expenses	6,212,960	6,781,196	7,832,985
Total Expenditure	40,942,978	42,413,381	52,107,208
Original General Fund Appropriation Transfer of General Fund Appropriation Net General Fund Expenditure Special Fund Expenditure Discussion of General Fund Expenditure	40,096,861 741,052 40,837,913 69,065 36,000	42,963,097 793,956 42,169,141 105,000 139,240	51,851,081 113,150
Reimbursable Fund Expenditure Total Expenditure	40,942,978	42,413,381	<u>142,977</u> <u>52,107,208</u>
Special Fund Income: M00308 Employee Food Sales M00342 Donations M00344 Medical Records Fees Total	63,196 3,566 2,303 69,065	75,000 27,000 3,000 105,000	83,150 27,000 3,000 113,150
Reimbursable Fund Income: M00L01 DHMH-Mental Hygiene Administration M00M06 DHMH-Developmental Disabilities Administration Court Involved Service Delivery System	36,000	36,000	36,000 106,977
Total	36,000	139,240	142,977

# M00L11.01 SERVICES AND INSTITUTIONAL OPERATIONS - JOHN L. GILDNER REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS

## PROGRAM DESCRIPTION

John L. Gildner Regional Institute for Children and Adolescents (RICA) is a residential and day treatment center providing mental health treatment, education and rehabilitative services to children and adolescents and their families from counties throughout the State of Maryland and Baltimore City. The overall goal of the program is to allow adolescents to return to an appropriate living environment and academic or vocational setting. Dedicated staff, both in support and treatment disciplines, work together with a common goal to provide a therapeutic environment which will help students become successfully functioning individuals.

#### MISSION

To provide the best possible treatment, care and education to all youth and their families.

#### VISION

The vision for the John L. Gildner-RICA is to be a fully integrated multidisciplinary program, which addresses the comprehensive needs of every youth in our care.

Our vision is to work together with youth and their families to help them become successful functioning individuals. Critical to accomplishing this vision is the integration of individual, family and group therapies, therapeutic residential treatment, educational programs, active participation and involvement and close liaisons with community services and agencies.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To improve psychiatric outcomes for all children and adolescents.

**Objective 1.1** By fiscal year 2010 retain a readmission rate of 5% or lower.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of discharges	54	86	71	60
Output: Number of readmissions within 30 days	0	0	1	1
Outcome: Percentage of readmissions within 30 days	0%	0%	1%	2%

Goal 2. To achieve successful discharge of clients to a less restrictive community based environment, excluding the court evaluation unit.

**Objective 2.1** By fiscal year 2010 discharges to less restrictive community based environments will exceed 75% of all discharges.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of discharges, excluding court evaluation unit	38	56	45	47
Output: Number of discharges to a less restrictive setting	32	42	37	37
Outcome: Rate of successful discharges	84%	75%	82%	79%

Goal 3. To provide a clinical environment which allows JLG-RICA to meet the needs of individuals served.

**Objective 3.1** By fiscal year 2010 more than 75% of all parents/guardians responding to satisfaction surveys will report overall satisfaction with services received at JLG-RICA.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of completed client satisfaction surveys	33	28	35	31
Output: Number of surveys reporting satisfaction	30	26	30	28
Outcome: Percentage of individuals satisfied	91%	93%	86%	90%

# M00L11.01 SERVICES AND INSTITUTIONAL OPERATIONS - JOHN L. GILDNER REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS (Continued)

## Goal 4. To provide a safe physical plant for staff.

Objective 4.1 By fiscal year 2010 retain a staff injury rate of less than 5 hours per 1,000 hours worked.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hours worked by staff	344,491	339,419	342,500	341,955
Output: Number of lost hours	548	501	1,200	1,197
Outcome: Rate of lost time per 1,000 hours	1.59	1.48	3.50	3.50

## **OTHER PERFORMANCE MEASURES\***

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census	(2)	75	71	(0
Admissions	62 54	75	71	60
Discharges Innational Tractoria		86 161	71	60 120
Inpatients Treated	116 60	57	142 68	120 62
Average Daily Inpatients Under Treatment	80	72		62 72
Beds Operated Occupancy Percent	75.0%	79.2%	94.4%	86.1%
Occupancy recent	73.0%	19.2%	94.470	80.1%
Residential				
Patient Days	21,917	21,015	24,820	22,630
Average Daily Inpatients Under Treatment	60	57	68	62
Per Diem Cost	\$360	\$366	\$353	\$394
Average Length of Stay	365	366	365	365
Cost per Admission	\$131,369	\$133,946	\$128,666	\$143,632
Day Treatment				
Patient Days	32,850	32,850	32,850	32,850
Average Daily Outpatients Treated	90	90	90	90
Per Diem Cost	\$98	\$100	\$102	\$111
Average Length of Stay	365	366	365	365
Cost per Admission	\$35,627	\$36,624	\$37,165	\$40,341
Hospital Patient Recoveries Medicaid Medicara Incurance and Spansora	\$2,405,226	\$2,697,974	\$2,307,274	\$2,353,419
Medicaid, Medicare, Insurance and Sponsors	\$2,403,220	\$2,097,974	\$2,507,274	\$2,555,419
Project Summary				
General Administration	1,880,840	1,687,775	1,799,570	1,678,961
Dietary Services	678,013	724,636	684,855	688,363
Household and Property Services	2,048,889	2,095,327	1,992,646	2,210,986
Hospital Support Services	91,222	68,198	91,145	92,608
Patient Care Services	6,508,197	6,506,822	7,329,571	7,578,357
Ancillary Services	414,210	409,867	459,638	462,109
Non-Reimbursable Services	656,612	665,816	728,650	756,662
Total	12,277,983	12,158,441	13,086,075	13,468,046
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Note: \* Totals may not add due to rounding.

# JOHN L. GILDNER REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS

## M00L11.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	171.60	169.60	169.60
Number of Contractual Positions	4.03	4.50	3.50
01 Salaries, Wages and Fringe Benefits	10,306,990	11,227,618	11,505,084
02 Technical and Special Fees	125,094	180,297	149,359
03       Communication	86,774 3,715 479,550 43,074 424,832 577,921 68,964 21,343 20,184	89,255 7,657 397,419 21,918 430,337 638,049 55,550 19,586 18,389	88,137 7,597 545,850 19,675 445,099 624,703 46,892 20,465 15,185
Total Operating Expenses	1,726,357	1,678,160	1,813,603
Total Expenditure	12,158,441	13,086,075	13,468,046
Original General Fund Appropriation Transfer of General Fund Appropriation	11,265,319 170,586	12,345,780 -59,635	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	11,435,905 113,377 56,720 552,439	12,286,145 104,254 71,280 624,396	12,653,034 117,193 58,350 639,469
Total Expenditure	12,158,441	13,086,075	13,468,046
Special Fund Income: M00308 Employee Food Sales M00362 Donations Total	92,034 21,343 113,377	84,668 19,586 104,254	96,728 20,465 117,193
Federal Fund Income: 10.553 School Breakfast Program	56,720	71,280	58,350
Reimbursable Fund Income: V00E01 DJS-Residential/Community Operations	552,439	624,396	639,469

# M00L12.01 SERVICES AND INSTITUTIONAL OPERATIONS - UPPER SHORE COMMUNITY MENTAL HEALTH CENTER

#### PROGRAM DESCRIPTION

Upper Shore Community Mental Health Center provides acute and long-term psychiatric services to the citizens of the five Upper Eastern Shore counties of Talbot, Caroline, Queen Anne's, Kent, and Cecil. These services are provided in conjunction with, and in support of, the general hospitals on the Eastern Shore which provide psychiatric inpatient care and with the various nursing homes, clinics, and community rehabilitation programs dispersed throughout the shore. It is our aim to minimize disability, coordinate continuity of care within the community, and achieve these as economically as possible.

#### MISSION

The mission of the Upper Shore Community Mental Health Center is to provide residents with high quality, hospital-based, community linked mental health services.

## VISION

To help patients reduce their need for hospital services by: providing intensive multi-disciplinary, short-term treatment; developing more focused treatment for the patients with increasingly complex needs who have required continued long-term hospitalization; building a better partnership with the community system through staff interaction, teaching, consultation and sharing programs to prevent relapse; energizing staff to accomplish the mission by training in the principles of continuous quality improvement; and utilizing the latest technology and specialty programming.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To improve psychiatric outcomes for all patients

**Objective 1.1** During fiscal year 2013 the annual 30-day readmission rate will not exceed 3%.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total discharges for the fiscal year	211	224	223	224
Output: Number of readmissions in less than 30 days in the fiscal year	12	17	13	11
Outcome: Percent of patients readmitted within 30 days of discharge	5.69%	7.59%	5.83%	4.91%

Goal 2. To maintain a safe environment for patients.

**Objective 2.1** By fiscal year 2013 the percentage of patients reporting satisfaction as per hospital surveys will exceed 85%.

Performance Measures	2007 Actual	2008 Actual	2009 Estimated	2010 Estimated
<b>Input:</b> Number of participants in survey	50	55	60	60
Outcome: Percentage of patients responding as being satisfied	92%	95%	95%	95%

**Objective 2.2** During fiscal year 2013 the amount of lost staff time due to patient-to-staff attacks will not exceed a rate of 0.08 per 1,000 hours worked.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hours worked by direct care staff	196,952	190,712	198,000	198,000
Output: Number of lost hours due to patient-to-staff attacks	48	149	60	40
Outcome: Rate of lost time hours per 1,000 hours worked	0.24	0.78	0.30	0.20

# M00L12.01 SERVICES AND INSTITUTIONAL OPERATIONS - UPPER SHORE COMMUNITY MENTAL HEALTH CENTER (Continued)

Goal 3. Treatment will be provided for patients in the least restrictive and least intensive setting consistent with safety needs. Objective 3.1 By fiscal year 2013 elopements will be lowered to a rate of 0.34 per 1,000 patient days.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient days	13,961	13,785	14,235	14,235
Output: Number of elopements as defined/reported to Oryx	7	9	6	5
Outcome: Elopements per 1,000 patient days	0.50	0.65	0.42	0.35

**Objective 3.2** During fiscal year 2013 the rate of seclusion hours will not exceed a rate of 0.6 per 1,000 patient hours.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	335,064	330,840	341,640	341,640
Output: Number of seclusion hours	7	48	41	41
Outcome: Seclusion hours per 1,000 patient hours	0.02	0.15	0.12	0.12

**Objective 3.3** During fiscal year 2013 the rate of restraint hours will not exceed a rate of 0.4 per 1,000 patient hours.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
<b>Input:</b> Number of patient hours	335,064	330,840	341,640	341,640
Output: Number of restraint hours	1	8	7	6
Outcome: Restraint hours per 1,000 patient hours	0.003	0.024	0.020	0.018

# M00L12.01 SERVICES AND INSTITUTIONAL OPERATIONS - UPPER SHORE COMMUNITY MENTAL HEALTH CENTER (Continued)

#### **OTHER PERFORMANCE MEASURES \***

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census				
Admissions	210	223	225	224
Discharges	211	224	223	224
Inpatients Treated	249	261	265	265
Average Daily Inpatients Treated	38	37	39	39
Beds Operated	42	42	42	42
Occupancy Percent	90.5%	88.1%	92.9%	92.9%
Acute Care				
Patient Days	13,961	13,785	14,235	14,235
Average Daily Inpatients Treated	38	38	39	39
Per Diem Cost	\$579	\$568	\$575	\$599
Average Length of Stay	61	60	60	60
Cost per Admission	\$35,331	\$34,079	\$34,515	\$35,952
Ancillary Services				
Patient Days	13,961	13,785	14,235	14,235
Per Diem Cost	\$33	\$32	\$35	\$36
Hospital Patient Recoveries				
Medicaid, Medicare, Insurance and Sponsors	\$531,484	\$348,330	\$347,933	\$348,893
Disproportionate Share Payments	\$1,514,975	\$4,015,305	\$4,015,305	\$4,015,305
Project Summary				
General Administration	614,127	765,066	621,061	639,217
Dietary Services	308,594	316,960	336,230	369,236
Household and Property Services	1,158,559	1,097,797	1,089,895	1,176,356
Hospital Support Services	1,269,152	1,125,538	1,194,248	1,301,950
Patient Care Services	4,778,890	4,578,889	4,991,604	5,088,422
Ancillary Services	417,627	382,068	454,108	468,322
Non-Reimbursable Services	380,215	382,238	390,150	445,481
Total	8,927,164	8,648,556	9,077,296	9,488,984

Note: \* Totals may not add due to rounding.

# UPPER SHORE COMMUNITY MENTAL HEALTH CENTER

## M00L12.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	96.00	95.00	95.00
Number of Contractual Positions	11.54	11.10	11.29
01 Salaries, Wages and Fringe Benefits	6,147,770	6,532,764	6,762,694
02 Technical and Special Fees	590,064	580,527	610,465
03       Communication         04       Travel         06       Fuel and Utilities         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional         12       Contractual Contributions	22,238 790 320,181 13,527 1,027,368 474,473 14,211 19,023 5,951	23,137 514 239,749 13,357 1,138,837 526,420 3,382 7,853	22,516 558 383,081 14,602 1,162,988 515,568
<ul><li>12 Grants, Subsidies and Contributions</li><li>13 Fixed Charges</li></ul>	12,960	10,756	7,146 9,366
Total Operating Expenses	1,910,722	1,964,005	2,115,825
Total Expenditure	8,648,556	9,077,296	9,488,984
Original General Fund Appropriation Transfer of General Fund Appropriation	8,159,436 106,882	8,807,229 -120,083	<u></u>
Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure	8,266,318 198,869 183,369	8,687,146 213,938 176,212	9,043,503 254,923 190,558
Total Expenditure	8,648,556	9,077,296	9,488,984
Special Fund Income: M00348 Donations M00349 Kent County Clinic M00350 Kent County Alcoholism Unit	5,951 15,029 177,889	7,853 12,987 193,098	7,146 17,866 229,911
Total	198,869	213,938	254,923
Reimbursable Fund Income: V00E01 DJS-Residential/Community Operations	183,369	176,212	190,558

# M00L14.01 SERVICES AND INSTITUTIONAL OPERATIONS - REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS – SOUTHERN MARYLAND

#### **PROGRAM DESCRIPTION**

The Regional Institute for Children and Adolescents (RICA) Southern Maryland, a residential treatment center for seriously emotionally disturbed children between 12 and 18 years of age, closed on June 30, 2008. RICA Southern Maryland provided mental health treatment, educational and rehabilitative services to children and adolescents primarily from Calvert, Charles, Prince George's and St. Mary's Counties. These services are now provided by community mental health providers, John L. Gildner RICA, or RICA Baltimore.

#### **OTHER PERFORMANCE MEASURES \***

Performance Measures	2007 Actual	2008 Actual	2009 Estimated	2010 Estimated
Inpatient Census	Actual	Actual	Esumated	Estimated
Admissions	42	21	0	0
Discharges	60	44	Ő	Ő
Inpatients Treated	68	67	0	0
Average Daily Inpatients Under Treatment	24	12	0	0
Beds Operated	32	32	0	0
Occupancy Percent	75.0%	37.5%	N/A	N/A
Residential				
Patient Days	8,760	4,392	0	0
Average Daily Inpatients Under Treatment	24	12	0	0
Per Diem Cost	\$376	\$654	N/A	N/A
Average Length of Stay	365	366	0	0
Cost per Admission	\$137,146	\$239,481	N/A	N/A
Day Treatment				
Patient Days	13,000	11,741	0	0
Average Daily Outpatients Treated	65	59	0	0
Per Diem Cost	\$141	\$159	N/A	N/A
Average Length of Stay	200	199	0	0
Cost per Admission	\$28,235	\$31,660	N/A	N/A
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$1,346,451	\$824,684	\$0	\$0
Project Summary:				
General Administration		1,147,521	26,696	17,202
Dietary Services		219,907	20,090	0
Household and Property Services		569,516	147,850	0
Hospital Support Services		51,715	0	0
Patient Care Services		2,945,527	0	ů 0
Ancillary Services		763,009	0	ů 0
Non-Reimbursable Services		608	177,010	448,790
Total	-	5,697,803	350,556	465,992

Note: \* Measures may not add due to rounding.

# REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS—SOUTHERN MARYLAND

## M00L14.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	74.50	2.00	2.00
Number of Contractual Positions	5.60		
01 Salaries, Wages and Fringe Benefits	4,670,181	121,391	121,866
02 Technical and Special Fees	147,456		<u> </u>
03 Communication	199,124 8,487	1,200	1,200
06 Fuel and Utilities	252,601	139,660	303,056
07 Motor Vehicle Operation and Maintenance	12,162	2,567	2,567
08 Contractual Services	294,404 89,800	79,301	32,184
10 Equipment—Replacement	1,565		
11 Equipment—Additional	1,898		
13 Fixed Charges	20,125	6,437	5,119
Total Operating Expenses	880,166	229,165	344,126
Total Expenditure	5,697,803	350,556	465,992
Original General Fund Appropriation Transfer of General Fund Appropriation	5,875,139 -204,282	687,058 -513,512	
Net General Fund Expenditure	5,670,857	173,546	17,202
Special Fund Expenditure Federal Fund Expenditure	608 26,338	177,010	448,790
Total Expenditure	5,697,803	350,556	465,992
Special Fund Income: M00351 Donations/Commissions M00419 Reimbursement for Utilities and Maintenance	608	177,010	448,790
Total	608	177,010	448,790
Federal Fund Income:			
10.553 School Breakfast Program	26,338		

## SUMMARY OF DEVELOPMENTAL DISABILITIES ADMINISTRATION AND STATE MENTAL RETARDATION CENTERS

	2008	2009	2010
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	1,158.95	1,052.65	803.25
Total Number of Contractual Positions	62.74	82.85	36.79
Salaries, Wages and Fringe Benefits	65,938,728	58,810,300	51,209,299
Technical and Special Fees	2,540,784	3,573,842	2,507,080
Operating Expenses	675,624,944	722,188,581	764,405,733
Original General Fund Appropriation	473,750,093	484,886,412	
Transfer/Reduction	-1,339,198	-1,849,720	
Total       General Fund Appropriation         Less:       General Fund Reversion/Reduction	472,410,895 28	483,036,692	
Net General Fund Expenditure	472,410,867	483,036,692	494,402,118
Special Fund Expenditure	3,407,712	4,443,902	4,841,941
Federal Fund Expenditure	267,149,188	296,986,824	317,731,645
Reimbursable Fund Expenditure	1,136,689	105,305	1,146,408
Total Expenditure	744,104,456	784,572,723	818,122,112

# SUMMARY OF DEVELOPMENTAL DISABILITIES ADMINISTRATION

	2008 Actual	2009 Appropriation	2010 Allowance
Total Number of Authorized Positions	175.80	174.50	174.50
Total Number of Contractual Positions	3.93	9.87	9.50
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	10,989,152 161,945 657,421,821	11,986,450 398,911 707,507,238	12,397,022 374,904 755,519,672
Original General Fund Appropriation Transfer/Reduction	398,502,670 -1,218,677	419,203,926 415,410	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	397,283,993 3,109,634 267,146,311 1,032,980	418,788,516 4,121,749 296,982,334	445,495,076 4,031,897 317,731,645 1,032,980
Total Expenditure	668,572,918	719,892,599	768,291,598

# M00M01.01 PROGRAM DIRECTION - DEVELOPMENTAL DISABILITIES ADMINISTRATION

## PROGRAM DESCRIPTION

The Developmental Disabilities Administration (DDA) is established in the Department of Health and Mental Hygiene in Health-General Article §7–201. In Article §7-303, the DDA is mandated to implement a Statewide plan for training and habilitation services. This is accomplished through the provision of direct services to individuals with mental retardation in institutions operated by the DDA and through funding of a coordinated service delivery system supporting individuals with developmental disabilities in the community. The focus of both models of service is on individuals receiving appropriate, needed services oriented to the goal of integration into the general community. The term "developmental disability" may mean a wide range of disabling conditions including, but not limited to: autism, blindness, cerebral palsy, deafness, epilepsy, mental retardation, and multiple sclerosis.

#### MISSION

The mission of the Developmental Disabilities Administration is to provide leadership to assure the full participation of individuals with developmental disabilities and their families in all aspects of community life and to promote their empowerment to access quality supports and services necessary to foster personal growth, independence, and productivity.

#### VISION

The Developmental Disabilities Administration takes the leadership role in building partnerships and trust with families, providers, local and State agencies, and advocates to ensure that individuals with developmental disabilities and their families have access to the resources necessary to foster growth, including those resources available to the general public. Because of our inherent belief in the rights and dignity of the individual, we are committed to:

- the empowerment of all individuals with developmental disabilities and their families to choose the services and supports that meet their needs;
- the integration of individuals with developmental disabilities into community life to foster participation;
- the provision of quality supports, based on consumer satisfaction, that maximizes individual growth and development; and
- the establishment of a fiscally responsible, flexible service system that makes the best use of the resources that the citizens of Maryland have allocated for serving individuals with developmental disabilities.

#### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Individuals receiving community services are satisfied with their personal growth, independence and productivity.

**Objective 1.1** By the end of fiscal year 2010 the percentage of respondents on the "Ask ME Survey" expressing satisfaction in the following domains will remain the same or improve.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of surveys administered	1,000	1,000	1,000	1,000
Outcome: Percent of individuals expressing satisfaction with:				
Physical well-being	94.6%	94.3%	≥94.6%	≥94.6%
Material well-being	82.8%	83.6%	≥82.8%	$\geq \!\! 82.8\%$
Emotional well-being	93.4%	94.0%	≥93.4%	≥93.4%
Interpersonal relations	89.9%	89.0%	$\geq \! 89.9\%$	$\geq \! 89.9\%$
Rights	72.6%	73.4%	≥72.6%	≥72.6%
Personal development	83.2%	84.0%	≥83.2%	≥83.2%
Social inclusion	85.1%	85.8%	$\geq\!\!85.1\%$	≥85.1%
Self-determination	77.2%	78.7%	≥77.2%	≥77.2%

# M00M01.01 PROGRAM DIRECTION - DEVELOPMENTAL DISABILITIES ADMINISTRATION (Continued)

**Objective 1.2** By the end of fiscal year 2010 the average score\* on the domain of "personal development" will increase by 5% from the previous year and the average score on the other seven domains will remain the same improve.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Average score by domain:				
Personal development	7.5	7.5	≥7.6	≥7.7
Physical well-being	8.7	8.7	$\geq 8.7$	$\geq 8.7$
Material well-being	7.3	7.4	≥7.3	≥7.3
Emotional well-being	8.5	8.5	$\geq 8.5$	$\geq 8.5$
Interpersonal relations	7.7	7.7	≥7.7	≥7.7
Rights	6.8	6.8	≥6.8	≥6.8
Social inclusion	7.4	7.6	≥7.4	≥7.4
Self-determination	7.2	7.2	≥7.2	≥7.2

Note: \* The scores are based on a scale of 0-10 and calculated relative to the neutral score of 5.0.

Goal 2. An increasing number of eligible individuals will receive community-based services through the budget for community services. Objective 2.1 The number of individuals receiving community-based service in fiscal year 2010 will increase by 3.39%.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of individuals served	22,684	23,287	24,213	25,035
Outcome: Percentage increase of individuals receiving community-based				
services.	4.56%	2.66%	3.98%	3.39%

**Goal 3.** Matching Federal Funds (Federal Financial Participation (FFP)) – are claimed for an increasing number of Home and Community Based Services (HCBS) waiver eligible individuals.

**Objective 3.1** By the end of fiscal year 2010 the FFP claimed for individuals enrolled in DDA's Home and Community Based Services (HCBS) waiver will have increased by 7 percent over fiscal year 2009.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Matching Federal Funds from waiver (millions)	\$249	\$267	\$297	\$318
Outcome: Percentage increase over previous year base	13%	7%	11%	7%

## M00M01.01 PROGRAM DIRECTION - DEVELOPMENTAL DISABILITIES ADMINISTRATION

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	59.80	59.00	59.00
Number of Contractual Positions	1.56	2.37	2.00
01 Salaries, Wages and Fringe Benefits	4,018,557	4,380,509	4,715,388
02 Technical and Special Fees	79,870	93,893	62,909
03 Communication 04 Travel 06 Fuel and Utilities	35,895 19,095 4,854	37,593 16,044	40,504 19,103
07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional	901 1,137,867 40,743 83,613 7,573	1,882 1,012,978 34,823 5,490	-1,630 1,015,362 37,274 5,503
12 Grants, Subsidies and Contributions 13 Fixed Charges	372,143 20,515	300,000 20,612	372,106 18,404
Total Operating Expenses	1,721,397	1,429,422	1,506,626
Total Expenditure	5,819,824	5,903,824	6,284,923
Original General Fund Appropriation Transfer of General Fund Appropriation	4,325,870 98,370	4,535,183 -194,482	
Net General Fund Expenditure Federal Fund Expenditure	4,424,240 1,395,584	4,340,701 1,563,123	4,684,542 1,600,381
Total Expenditure	5,819,824	5,903,824	6,284,923
Federal Fund Income: 93.778 Medical Assistance Program	1,395,584	1,563,123	1,600,381

# M00M01.02 COMMUNITY SERVICES – DEVELOPMENTAL DISABILITIES ADMINISTRATION

## PROGRAM DESCRIPTION

Section 7-201 of the Health-General Article establishes the Developmental Disabilities Administration within the Department of Health and Mental Hygiene. The Developmental Disabilities Administration is responsible for planning, developing, and directing a statewide, comprehensive system of services for individuals with developmental disabilities and their families.

## **OTHER PERFORMANCE MEASURES**

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Community Residential Services:	5.026	5 105	E E 10	E ( 40
Annualized Clients	5,036	5,105	5,518	5,648
Average Annual Cost Per Client	\$65,128	\$68,667	\$68,982	\$72,006
Day Programs:				
Annualized Clients	6,056	6,153	6,484	6,574
Average Annual Cost Per Client	\$15,340	\$16,455	\$16,478	\$17,013
Supported Employment Programs:				
Annualized Clients	3,712	3,932	4,633	5,241
Average Annual Cost Per Client	\$13,336	\$13,907	\$13,975	\$14,377
<b>Resource Coordination (Includes Medicaid Waiver)</b>				
Annualized Clients	20,108	21,728	23,182	23,929
Average Cost Per Annualized Client	\$1,443	\$1,371	\$1,382	\$1,391
Purchase of Care:	+-,	+ - ,+ , -	+ - ,+ + -	+-,
Clients	1	1	1	2
Average Annual Cost Per Client	\$6,537	\$38,610	\$6,649	\$59,065
Summer Program:	\$0,557	\$50,010	$\psi 0, 0 + 2$	ψυν,00υ
Clients	1,824	1 950	1,854	1,944
		1,850		
Average Annual Cost Per Client	\$174	\$173	\$175	\$164
Self Directed Services:	10	-		0.0
Clients	43	78	69	98
Average Annual Cost Per Client	\$47,337	\$49,263	\$48,561	\$50,969
Family Support Services:				
Annualized Clients	2,693	2,879	2,915	2,869
Average Annual Cost Per Client	\$3,650	\$3,636	\$3,505	\$3,566
Individual Family Care:				
Annualized Clients	213	210	213	213
Average Annual Cost Per Client	\$22,913	\$21,912	\$24,248	\$24,931
Individual Support Services:				
Annualized Clients	5,200	5,211	5,279	5,344
Average Annual Cost Per Client	\$5,694	\$5,663	\$5,679	\$5,807
Behavioral Support Services:	ψυ,004	$\psi_{2},005$	ψ5,077	\$5,007
Behavioral Respite (Number of Days)	1 706	1 222	1 222	1 222
	1,706	1,223	1,223	1,223
Behavioral Consultation (Number of Consultations)	6,545	7,451	7,451	7,451
Behavioral Plans (Number of Individual Plans)	0	0	0	0
Temporary Augmentation of Staff (Number of Hours)	35,426	22,410	22,410	22,410
Training (Number of Trainings)	137	90	90	90
Sign Language Interpretations (Number of Interpretations)	0	0	0	0
Client Referrals (Number of Referrals)	0	0	0	0
Crisis Interventions/Assistance/Evaluations	56	55	55	55
Community Support Living Arrangements:				
Annualized Clients	1,678	1,692	1,729	1,744
Average Cost Per Annualized Client	\$34,901	\$35,481	\$35,977	\$36,294
Waiting List Equity Fund:	<i>**</i> ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	+00,001	400,577	<i>420,220</i>
Clients Served	61	38	80	80
Fund Balance Available		\$3,495,854		\$1,942,208
	\$3,390,794	ψυ, του, ου 4	φ2,074,103	Ψ1,742,200

## M00M01.02 COMMUNITY SERVICES — DEVELOPMENTAL DISABILITIES ADMINISTRATION

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	116.00	115.50	115.50
Number of Contractual Positions	2.37	7.50	7.50
01 Salaries, Wages and Fringe Benefits	6,970,595	7,605,941	7,681,634
02 Technical and Special Fees	82,075	305,018	311,995
03       Communication	112,54938,19543,1958,962655,079,18547,2948,8618,985100,000253,198	116,783 30,382 24,988 18,379 705,325,626 54,420 15,473 100,000 391,765	121,003 39,400 103,668 21,499 753,080,887 56,005 15,350 100,000 475,234
Total Operating Expenses	655,700,424	706,077,816	754,013,046
Total Expenditure	662,753,094	713,988,775	762,006,675
Original General Fund Appropriation Transfer of General Fund Appropriation	394,176,800 -1,317,047	414,668,743 -220,928	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	392,859,753 3,109,634 265,750,727 1,032,980	414,447,815 4,121,749 295,419,211	440,810,534 4,031,897 316,131,264 1,032,980
Total Expenditure	662,753,094	713,988,775	762,006,675
Special Fund Income: M00318 Grant Activity—Prior Fiscal Years M00357 Waiting List Equity Fund	2,192,223 917,411	2,500,000 1,621,749	2,500,000 1,531,897
Total	3,109,634	4,121,749	4,031,897
Federal Fund Income:         93.767       State Children's Insurance Program	1,723 265,749,004	19,857 295,399,354	7,500 315,596,727 527,037
Total	265,750,727	295,419,211	316,131,264
<b>Reimbursable Fund Income:</b> M00Q01 DHMH-Medical Care Programs Administration	1,032,980		1,032,980

	2008 Actual	2009 Appropriation	2010 Allowance
Total Number of Authorized Positions	983.15	878.15	628.75
Total Number of Contractual Positions	58.81	72.98	27.29
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	54,949,576 2,378,839 18,203,123	46,823,850 3,174,931 14,681,343	38,812,277 2,132,176 8,886,061
Original General Fund Appropriation Transfer/Reduction	75,247,423 -120,521	65,682,486 -1,434,310	
Total       General Fund Appropriation         Less:       General Fund Reversion/Reduction	75,126,902 28	64,248,176	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	75,126,874 298,078 2,877 103,709	64,248,176 322,153 4,490 105,305	48,907,042 810,044 113,428
Total Expenditure	75,531,538	64,680,124	49,830,514

## SUMMARY OF STATE MENTAL RETARDATION CENTERS

• General Administration-This project provides funding for all business functions and in-service training programs.

• Dietary Services—This project provides funding for planning, preparing, and serving meals for patients and employees.

- Household and Property Services—This project provides funding for physical plant maintenance, security, transportation, laundry and housekeeping services.
- Residential Services—This project provides funding for daily living services for all clients.
- Medical/Surgical Services—This project provides funding for medical and surgical treatment for all clients.
- Ancillary Services—This project provides funding for support services for patient care and treatment.
- Education and Training—This project provides orientation and preservice training for new staff and ongoing outservice and inservice training for all staff.

# M00M02.01 SERVICES AND INSTITUTIONAL OPERATIONS – ROSEWOOD CENTER

## PROGRAM DESCRIPTION

Rosewood Center is a State residential center established in the Developmental Disabilities Administration under §7-501 of the Health-General Article of the Annotated Code of Maryland. Its mandate is to provide direct service to individuals with mental retardation admitted to the facility while working to integrate these consumers into less restrictive settings in the community. Services at the Center include around the clock residential care, treatment and support. The Center is required to maintain federal certification as an Intermediate Care Facility for Individuals with Mental Retardation (ICF-MR) and to comply with all applicable federal and Maryland laws and regulations. Rosewood Center will close on June 30, 2009. Fiscal year 2010 funding is for facility maintenance.

#### **OTHER PERFORMANCE MEASURES \***

	2007	2008	2009	2010
Residential Services	Actual	Actual	Estimated	Estimated
Beds Operated	225	225	225	0
Admissions	13	4	0	0
Discharges	43	43	130	0
Inpatients Treated	216	176	130	0
Average Daily Inpatients Treated	193	155	80	Ő
Patient Days	70,445	56,730	29,200	Ő
Per Diem Cost	\$451	\$537	\$433	\$0
Average Length of Stay	365	366	365	0
Annual Cost Per Average Daily Client	\$164,610	\$196,596	\$158,221	\$0
Day Services	,		, .	
Average Daily Inpatients Treated	172	134	58	0
Patient Days	41,280	32,160	13,920	0
Per Diem Cost	\$183	\$224	\$468	\$0
Average Length of Stay	240	240	240	0
Annual Cost Per Average Daily Client	\$43,950	\$53,820	\$112,339	\$0
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	15,965,844	15,019,529	9,007,995	
Project Summary:				
General Administration		7,871,811	6,605,099	2,039,540
Dietary Services		1,948,628	1,762,379	0
Household and Property Services		6,988,148	6,055,502	1,137,475
Hospital Support Services		5,164,504	5,253,549	0
Patient Care Services		15,173,552	(1,050,833)	0
Day Services		1,404,925	1,482,546	0
Ancillary Services		4,320,879	4,615,803	0
Non-Reimbursable Services		190,788	206,345	140,053
Total		43,063,235	24,930,390	3,317,068

**Note:** \* Totals may not add due to rounding.

## **ROSEWOOD CENTER**

## M00M02.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	512.90	310.90	3.00
Number of Contractual Positions	50.06	50.26	
01 Salaries, Wages and Fringe Benefits	29,593,058	15,524,913	2,199,017
02 Technical and Special Fees	1,702,945	1,674,723	
03       Communication         04       Travel         06       Fuel and Utilities         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional         12       Grants, Subsidies and Contributions         13       Fixed Charges	95,933 4,850 1,990,101 322,385 7,908,381 1,129,710 126,086 65,109 17,094 107,583	101,707 9,796 1,277,894 188,164 5,773,032 283,358 14,578 82,225	826,123 10,441 209,902 12,000 59,585
Total Operating Expenses	11,767,232	7,730,754	1,118,051
Total Expenditure	43,063,235	24,930,390	3,317,068
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	43,277,425 -404,951 42,872,474 27	29,398,216 -4,674,171 24,724,045	
Net General Fund Expenditure Special Fund Expenditure Total Expenditure	42,872,447 190,788 43,063,235	24,724,045 206,345 24,930,390	2,636,272 680,796 3,317,068
Special Fund Income: M00353 Tenant Collections M00359 Donations swf316 Strategic Energy Investment Fund	123,171 67,617	118,649 87,696	140,053
Total	190,788	206,345	680,796

# M00M05.01 SERVICES AND INSTITUTIONAL OPERATIONS - HOLLY CENTER

## **PROGRAM DESCRIPTION**

Holly Center, in Salisbury Maryland, is a State residential center established in the Developmental Disabilities Administration at §7-501 of the Health-General Article of the Annotated Code of Maryland. Holly Center is responsible for the provision of habilitative services to individuals with mental retardation admitted to the facility, while working to integrate these consumers into less restrictive settings in the community. Services provided include twenty-four hour residential care, treatment and support. The Center is required to maintain federal certification as an Intermediate Care Facility for Individuals with Mental Retardation (ICFMR) and to comply with all applicable federal and Maryland laws and regulations.

#### MISSION

Holly Center is a State residential center that serves people with mental retardation primarily from the Eastern Shore Region. Through a consumer driven planning process governed by the principles of individual choice and empowerment, Holly Center staff provide residential care, treatment and supports intended to assist consumers to reach their maximum potential. Services are provided in an environment that is safe and healthy.

#### VISION

To empower individuals living at Holly Center to attain the highest quality of life possible through achievement of their individual goals through:

- Promotion of growth and independence leading to community involvement and integration
- Observance of individual rights
- Promotion of optimal health and safety
- Partnership between the Holly Center and the community
- Empowerment of all people in the decision making process

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Empower individuals to plan for their services.

**Objective 1.1** In fiscal year 2010, 18% of residents living at the Center will participate in self-advocacy groups.

Performance Measures	2007 Actual	2008 Actual	2009 Estimated	2010 Estimated
<b>Input:</b> Number of individuals living at the Center	96	93	<b>Estimated</b> 92	<b>Estimated</b> 90
Quality: Percent of individuals participating in self-advocacy groups	9%	9%	18%	18%

#### Goal 2. Individuals living at the Center are safe.

**Objective 2.1** Throughout fiscal year 2010 the Center will maintain its record of compliance with Federal and State regulations by receiving zero major citations in "Client Protections," in its annual survey by the Office of Health Care Quality.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of major citations in "Client Protections"	3	0	0	0

- Goal 3. Individuals achieve their best health possible.
  - **Objective 3.1** Throughout fiscal year 2010, the Center will maintain its record of compliance with Federal and State regulations by receiving zero major citations in "Health Care Services," in its annual survey by the Office of Health Care Quality.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of major citations in "Health Care Services"	4	1	0	0

# M00M05.01 SERVICES AND INSTITUTIONAL OPERATIONS – HOLLY CENTER (Continued)

Goal 4. Individuals are integrated appropriately into the community while residing at the Center.

**Objective 4.1** During fiscal year 2010, on average, consumers who are able to participate in off campus, social/recreational activities will do so at the rate of 22 outings per year.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals able to participate	97	93	90	90
Outcome: Average number off campus trips per individual per year	20.9	24.7	22.0	22.0

Goal 5. Provide quality services to people using respite.

**Objective 5.1** In fiscal year 2010, 100% of families and individuals using respite services in the Center who complete a satisfaction survey will indicate overall satisfaction with respite services.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of satisfaction surveys completed	15	15	17	18
Outcome: Percent of individuals and families expressing satisfaction	100%	100%	100%	100%

#### **OTHER PERFORMANCE MEASURES \***

Performance Measures Beds Operated	<b>2007</b> Actual 150	<b>2008</b> Actual 150	<b>2009</b> Estimated 150	<b>2010</b> Estimated 150
Residential Services				
Admissions	2	2	1	1
Discharges	5	3	2	1
Inpatients Treated	112	112	113	112
Average Daily Inpatients Treated	96	94	92	90
Patient Days	35,040	34,404	33,580	32,850
Per Diem Cost	\$437	\$424	\$438	\$464
Average Length of Stay	365	366	365	365
Annual Cost Per Average Daily Client	\$159,363	\$155,221	\$160,025	\$169,506
Day Services				
Average Daily Inpatient Treated	53	55	55	55
Patient Days	13,197	13,695	13,695	13,695
Per Diem Cost	\$143	\$141	\$141	\$146
Average Length of Stay	249	249	249	249
Annual Cost Per Average Daily Client	\$35,532	\$35,218	\$34,993	\$36,389
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$8,506,908	\$8,526,057	\$9,089,217	\$9,060,768
Project Summary:				
General Administration		3,462,429	2,989,880	3,006,045
Dietary Services		1,356,180	1,316,819	1,366,761
Household and Property Services		2,289,140	2,295,539	2,493,497
Hospital Support Services		1,193,598	1,269,790	1,258,032
Patient Care Services		8,258,679	8,767,568	9,143,989
Day Services		701,701	697,802	728,959
Ancillary Services		1,020,012	1,114,930	1,047,250
Non-Reimbursable Services		209,138	216,113	237,676
Total		18,490,877	18,668,441	19,282,209

Note: \* Totals may not add due to rounding.

## HOLLY CENTER

## M00M05.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2008	2009	2010
	Actual	Appropriation	Allowance
Number of Authorized Positions	275.50	270.50	270.50
Number of Contractual Positions	7.09	13.02	9.52
01 Salaries, Wages and Fringe Benefits	14,801,941	15,080,948	15,538,343
02 Technical and Special Fees	467,211	593,145	527,661
03       Communication         04       Travel         06       Fuel and Utilities         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional         13       Fixed Charges         Total Operating Expenses	54,790 2,892 605,390 97,942 1,406,016 907,436 82,693 30,405 34,161 3,221,725	50,170 1,282 498,824 51,443 1,489,174 820,819 52,120 30,516 2,994,348	49,920 2,501 696,349 72,193 1,452,666 865,257 52,120 25,199 3,216,205
Total Expenditure	18,490,877	18,668,441	19,282,209
Original General Fund Appropriation Transfer of General Fund Appropriation	18,240,941 37,922	18,951,391 -503,553	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	18,278,863 105,428 2,877 103,709	18,447,838 110,808 4,490 105,305	19,044,533 124,248 113,428
Total Expenditure	18,490,877	18,668,441	19,282,209
Special Fund Income: M00308 Employee Food Sales M00336 Wor-Wic College M00345 Room and Board M00360 Adult Vocational Program M00414 Life Crisis Center. Total	36,470 32,339 4,055 225 32,339 105,428	45,130 32,339 1,000 32,339 110,808	54,170 34,689 700 34,689 124,248
Federal Fund Income: 10.553 School Breakfast Program	2,877	4,490	
Reimbursable Fund Income: M00F03 DHMH-Family Health Administration M00J02 DHMH-Laboratories Administration	84,960 18,749	84,960 20,345	84,960 28,468
Total	103,709	105,305	113,428

# M00M06.01 SERVICES AND INSTITUTIONAL OPERATIONS - DEVELOPMENTAL DISABILITIES ADMINISTRATION COURT INVOLVED SERVICE DELIVERY SYSTEM

#### **PROGRAM DESCRIPTION**

The Developmental Disabilities Administration Court Involved Service Delivery System (DDACISDS) is a State Forensic Residential Center operated by the Developmental Disabilities Administration, Department of Health & Mental Hygiene (DHMH) under Health General Article §2-102 and §7-904. Pursuant to Criminal Procedure Article Title 3, the DDACISDS is responsible for evaluating and treating individuals committed to the Department by the courts while working to integrate these consumers into less restrictive settings in the community and ensure public safety.

#### MISSION

DDACISDS is a State forensic residential center that serves people with mental retardation committed to the Department by the courts. The mission of the DDACISDS Program is to provide evaluation and assessment services, as well as active treatment to individuals with mental retardation and court involvement within a secure and safe environment. Through a therapeutic and integrative process, DDACISDS staff provide residential care, treatment and supports intended to assist consumers to reach their maximum potential. Service plans are developed to meet their health, habilitation and safety needs. Upon approval of the court, the individual subsequently moves into a community setting with the necessary services and supports.

#### VISION

Through therapeutic interventions and activities, individuals committed to the DDACISDS unit will learn new skills and behaviors that lead to movement to a less restrictive setting and improve their quality of life.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

- Goal 1. Individuals are safe.
  - **Objective 1.1** Throughout fiscal year 2010 the DDACISDS will maintain a record of compliance with State regulations by receiving zero major citations in "Client Protections," during annual survey by the Office of Health Care Quality.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of major citations in "Client Protections"	*	*	0	0

#### Goal 2. Individuals achieve their best health possible.

**Objective 2.1** Throughout fiscal year 2010 the DDACISDS will maintain its record of compliance with State regulations and Best Clinical Practices by receiving zero major citations in "Health Care Services," in its annual or interim surveys by the Office of Health Care Quality.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of major citations in "Health Care Services"	*	*	0	0

Goal 3. Individuals committed to the DDACISDS unit have a low rate of recidivism. Objective 3.1 During fiscal year 2010 repeat commitments to the DDACISDS unit will be 18% or less.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals committed to the DDACISDS	*	*	10	28
Number of repeat commitments to the DDACISDS	*	*	2	5
Outcome: Percent of total repeat commitments	*	*	20%	18%

Note: \* New measurement for which data unavailable.

# M00M06.01 SERVICES AND INSTITUTIONAL OPERATIONS - DEVELOPMENTAL DISABILITIES ADMINISTRATION COURT INVOLVED SERVICE DELIVERY SYSTEM (Continued)

Goal 4. Individuals committed as IST (Incompetent to stand trial) will develop increased skills in courtroom procedures.

**Objective 4.1** During fiscal year 2010 twenty-five percent of individuals committed as IST will achieve their training goals, reflecting increased skills in courtroom procedures.

	2007	2008	2009	2010
erformance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals committed as IST to the DDACISDS	*	*	9	20
Output: Individuals committed as IST who are reported as achieving				
their training goals, reflecting increased skills in courtroom procedures	*	*	2	5
Outcome: Percent of individuals committed as IST who are reported				
as achieving their training goals, reflecting increased skills in				
courtroom procedures	*	*	22%	25%

## **OTHER PERFORMANCE MEASURES \*\***

Performance Measures	2007 Actual	2008 Actual	2009 Estimated	2010 Estimated
Input Measures: Beds Operated	0	0	34	34
Sykesville Secure Evaluation and Therapeutic Treatment Services (SETT)				
Admissions	0	0	19	3
Discharges	0	0	0	0
Inpatients Treated	0	0	19	22
Average Daily Inpatients Treated	0	0	11	22
Patient Days	0	0	4,015	8,030
Per Diem Cost	\$0	\$0	\$910	\$651
Average Length of Stay	0	0	365	365
Annual Cost Per Average Daily Client	\$0	\$0	\$332,036	\$237,722
Jessup Secure Evaluation and Therapeutic Treatment Services (SETT)				
Admissions	0	0	19	48
Discharges	0	0	12	36
Inpatients Treated	0	0	19	48
Average Daily Inpatients Treated	0	0	9	12
Patient Days	0	0	3,285	4,380
Per Diem Cost	\$0	\$0	\$892	\$789
Average Length of Stay	0	0	90	90
Annual Cost Per Average Daily Client	\$0	\$0	\$80,244	\$71,039

**Note:** \* New measurement for which data unavailable.

\*\* Totals may not add due to rounding.

## DEVELOPMENTAL DISABILITIES ADMINISTRATION COURT INVOLVED SERVICE DELIVERY SYSTEM

#### M00M06.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement.	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions		110.00	110.00
Number of Contractual Positions		8.46	10.00
01 Salaries, Wages and Fringe Benefits		5,061,743	6,733,014
02 Technical and Special Fees		716,616	1,087,288
03       Communication         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         11       Equipment—Additional         13       Fixed Charges		13,370 20,720 487,202 216,968 62,693 2,000	16,520 25,694 563,743 259,324 1,500
Total Operating Expenses		802,953	866,781
Total Expenditure		6,581,312	8,687,083
Original General Fund Appropriation Transfer of General Fund Appropriation Net General Fund Expenditure		6,581,312 6,581,312	8,687,083

# M00M07.01 SERVICES AND INSTITUTIONAL OPERATIONS - POTOMAC CENTER

#### **PROGRAM DESCRIPTION**

Potomac Center is a 24-hour residential center located in Hagerstown, Maryland. It is established in the Developmental Disabilities Administration at Section 7-501 of the Health General Article of the Annotated Code of Maryland. Its mandate is to provide direct service to individuals with developmental disabilities entrusted to the facility while working to integrate these consumers into less restrictive settings in the community. Services at the Center include round-the-clock residential care, treatment and support. The Center is required to maintain federal certification as an Intermediate Care Facility for Individuals with Mental Retardation (ICFMR). Potomac Center implemented enumerated performance benchmarks several years ago as a means to incrementally measure progress from year to year towards achieving targeted outcomes in service areas designated herein.

#### MISSION

Potomac Center provides opportunities to individuals with mental retardation primarily from the Western Maryland region. A safe, healthful and aesthetically pleasing environment is provided where an interdisciplinary team utilizes person-centered planning emphasizing individual choice and empowerment.

#### VISION

All people with mental retardation will be empowered to choose quality supports necessary to achieve their individual outcomes.

#### **KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES**

#### Goal 1. Empower individuals to plan for their services.

**Objective 1.1** In fiscal year 2010, 80% of individuals will realize this personal goals performance standard.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals residing at the Potomac Center	52	59	57	40
Output: Number of individuals meeting standard	34	42	45	32
Outcome: Percent of individuals meeting standard	65%	71%	79%	80%

**Objective 1.2** In fiscal year 2010, 92% of individuals will choose their daily routine.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals residing at the Potomac Center	52	59	57	40
Output: Number of individuals meeting standard	43	49	53	37
Outcome: Percent of individuals meeting standard	83%	83%	93%	93%

#### Goal 2. Individuals living at the Center are safe.

**Objective 2.1** Throughout fiscal year 2010 the Center will maintain its record of compliance with Federal and State regulations by receiving zero major "Client Protection" citations in the Office of Health Care Quality Annual Survey.

	2007	2008	2009	2010	
Performance Measures	Actual	Actual	Estimated	Estimated	
Quality: Number of major citations in "Client Protections"	0	0	0	0	

- Goal 3. Individuals achieve their best health possible.
  - **Objective 3.1** Throughout fiscal year 2010 the Center will maintain its record of compliance with Federal and State regulations by receiving zero major citations in "Health Care Services" in the Office of Health Care Quality Annual Survey.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of major citations in "Health Care Services"	0	0	0	0

# M00M07.01 SERVICES AND INSTITUTIONAL OPERATIONS - POTOMAC CENTER (Continued)

Goal 4. Individuals are integrated appropriately into the community while residing at the Center. Objective 4.1 In fiscal year 2010, 95% of individuals will realize this community-involvement performance standard.

Performance Measures	2007 Actual	2008 Actual	2009 Estimated	2010 Estimated
<b>Input:</b> Number of individuals able to participate at the Potomac Center	49	43	47	40
Output: Number of individuals meeting standard	45	41	44	38
Outcome: Percent of individuals meeting standard	92%	95%	94%	95%

Goal 5. Provide quality services to people using respite.

**Objective 5.1** In fiscal year 2010, 100% of families and individuals using respite services in the Center who complete an annual satisfaction survey will indicate overall satisfaction with respite services.

Performance Measures	2007 Actual	2008 Actual	2009 Estimated	2010 Estimated
<b>Input:</b> Number of satisfaction surveys completed	12	12	12	12
Outcome: Percent of families and individuals expressing satisfaction	on 100%	100%	100%	100%
OTHER PERFORMANCE ME	ASURES *			
	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Beds Operated	63	63	63	63
Residential Services				
Admissions	7	21	6	0
Discharges	1	13	19	0
Inpatients Treated	69	69	68	53
Average Daily Inpatients Treated	49	57	52	40
Patient Days	17,891	20,862	18,980	14,600
Per Diem Cost	\$463	\$407	\$471	\$643
Average Length of Stay	365	366	365	365
Annual Cost Per Average Daily Client	\$169,088	\$148,960	\$171,802	\$234,551
Day Services **				
Average Daily Inpatient Treated	8	6	6	0
Patient Days	1,920	1,440	1,440	0
Per Diem Cost	\$230	\$273	\$277	\$0
Average Length of Stay	240	240	240	0
Annual Cost Per Average Daily Client	\$55,292	\$65,423	\$66,548	\$0
Hospital Patient Recoveries				
Medicaid, Medicare, Insurance and Sponsors	\$4,963,436	\$5,404,788	\$5,409,096	\$4,239,094
Project Summary				
General Administration		1,545,065	1,537,137	1,517,190
Dietary Services		468,568	553,846	421,826
Household and Property Services		1,649,153	1,746,447	1,841,653
Hospital Support Services		864,927	810,508	793,945
Patient Care Services		4,303,326	4,627,504	4,903,279
Day Services		145,824	152,405	0
Ancillary Services		488,269	473,150	483,284
Non-Reimbursable Services		1,862	5,000	5,000
Total		9,466,994	9,905,997	9,966,177

**Note:**\* Data may not add due to rounding.

\*\* There will no longer be Day Services at Potomac Center as of July 1, 2009.

## POTOMAC CENTER

# M00M07.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	132.00	127.00	124.50
Number of Contractual Positions	1.53	.34	.37
01 Salaries, Wages and Fringe Benefits	7,051,290	7,489,676	7,603,482
02 Technical and Special Fees	165,106	127,246	128,901
03       Communication         04       Travel         06       Fuel and Utilities         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional         12       Grants, Subsidies and Contributions.         13       Fixed Charges         Total Operating Expenses	42,305 2,259 362,822 35,154 1,328,295 413,535 37,784 759 1,862 25,823 2,250,598	31,064 1,730 316,226 52,264 1,393,221 406,618 64,778 5,000 18,174 2,289,075	31,279 1,986 450,755 51,406 1,228,739 385,802 64,778 5,000 14,049 2,233,794
Total Expenditure Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction Net General Fund Expenditure Special Fund Expenditure Total Expenditure	9,466,994 9,307,253 157,880 9,465,133 1 9,465,132 1,862 9,466,994	9,905,997 11,099,918 -1,198,921 9,900,997 5,000 9,905,997	9,966,177 9,961,177 5,000 9,966,177
Special Fund Income: M00359 Donations	1,862	5,000	5,000

## M00M09.01 SERVICES AND INSTITUTIONAL OPERATIONS – JOSEPH D. BRANDENBURG CENTER

#### **PROGRAM DESCRIPTION**

The Joseph D. Brandenburg Center, a 24-hour residential center, is located on the grounds of the Thomas B. Finan Center, in Cumberland, Maryland. It is established in the Developmental Disabilities Administration at Section 7-501 of the Health-General Article of the Annotated Code of Maryland. Its mandate is to provide direct service to individuals with mental retardation admitted to the facility while working to integrate these consumers into less restrictive settings in the community. Services at the Center include round the clock residential care, treatment and support. The Center is required to maintain federal certification as an Intermediate Care Facility for Individuals with Mental Retardation (ICFMR) and to comply with all applicable federal and Maryland laws and regulations. The Brandenburg Center is accredited by *The Council on Quality and Leadership in Support for People with Developmental Disabilities*.

#### MISSION

"Brandenburg Center provides outstanding residential and habilitation services to support adults with developmental disabilities experience positive outcomes from personal choices."

#### VISION

The Brandenburg Center will support each individual in his or her personal journey with creativity, initiative, communication and teamwork.

#### **KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES**

Goal 1. Empower individuals to plan for their services.

**Objective 1.1** In fiscal year 2010, 90 percent of individuals will meet the Accreditation outcome regarding "people realize personal goals."

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of Internal Self Assessments	19	19	*16	31
Output: Number of individuals meeting outcomes	17	19	14	28
Outcome: Percent of individuals meeting standard	89%	100%	88%	90%

**Objective 1.2** In fiscal year 2010, 90 percent of individuals will meet the Accreditation outcomes regarding "people choose their daily routine" and "people [who] participate in the life of the Community."

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of internal self assessments	19	19	*16	31
Output: Number of individuals meeting outcomes	19	19	14	28
Outcome: Percent of individuals meeting standard	100%	100%	88%	90%

#### Goal 2. Individuals living at the Center are safe.

**Objective 2.1** Throughout fiscal year 2010 the Center will maintain its record of compliance with Federal and State regulations by receiving zero major citations in "Client Protections," in the Office of Health Care Quality annual survey.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of major citations in "Client Protections"	0	0	0	0

Note: \* 16 is our current census. Last year it was 19, thus the change to 16 for 2009. For 2008, 19 is the correct number of internal self-assessments completed. However, the ADP is actually 18 due to 3 patient deaths.

# M00M09.01 SERVICES AND INSTITUTIONAL OPERATIONS - JOSEPH D. BRANDENBURG CENTER (Continued)

Goal 3. Individuals achieve their best health possible.

**Objective 3.1** Throughout fiscal year 2010 the Center will maintain its record of compliance with Federal and State regulations by receiving zero major citations in "Health Care Services," in the Office of Health Care Quality annual survey.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of major citations in "Health Care Services"	0	0	0	0

Goal 4. Provide quality services to people using respite.

**Objective 4.1** In fiscal year 2010, 100% of families and individuals using respite services in the Center who complete a satisfaction survey will indicate overall satisfaction with respite services.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of satisfaction surveys completed	15	9	9	9
Output: Number of satisfaction surveys returned	15	9	9	9
Outcome: Percent of families and individuals expressing satisfaction	100%	100%	100%	100%

## **OTHER PERFORMANCE MEASURES \***

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input Measures:	20	25	25	**40
Beds Operated	30	25	25	**40
Residential Services:	0	0	0	20
Admissions	0	0	0	20
Discharges	2	3	0	0
Inpatients Treated	22	19	16	36
Average Daily Inpatients Treated	20	18	18	31
Patient Days	7,300	6,588	6,570	11,315
Per Diem Cost	\$552	\$574	\$586	\$669
Average Length of Stay	365	366	365	365
Annual Cost Per Average Daily Client	\$201,526	\$210,050	\$213,920	\$244,072
Day Services:				
Average Daily Inpatients Treated	8	8	8	23
Patient Days	2,000	2,000	2,000	5,750
Per Diem Cost	\$160	\$159	\$164	\$105
Average Length of Stay	250	250	250	250
Annual Cost Per Average Daily Client	\$40,105	\$39,797	\$40,378	\$26,348
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$2,826,829	\$2,631,171	\$3,232,019	\$5,752,893
Project Summary:				
General Administration		1,172,414	1,132,783	1,671,410
Dietary Services		0	0	0
Household and Property Services		0	0	0
Hospital Support Services		334,532	323,024	342,815
Patient Care Services		2,499,099	2,620,811	5,813,342
Day Services		175,033	180,675	400,764
Ancillary Services		329,354	336,691	349,646
Total		4,510,432	4,593,984	8,577,977

Note: \* Totals may not add due to rounding.

\*\* In fiscal year 2010 patients who are dually diagnosed with mental health issues and developmental disability, and whose mental health issues are well contained, will be transferred to Brandenburg where their needs should be better served.

## JOSEPH D. BRANDENBURG CENTER

## M00M09.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	62.75	59.75	120.75
Number of Contractual Positions	.13	.90	7.40
01 Salaries, Wages and Fringe Benefits	3,503,287	3,666,570	6,738,421
02 Technical and Special Fees	43,577	63,201	388,326
03       Communication         04       Travel         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional         13       Fixed Charges	4,390 2,713 827,491 89,248 30,996 <u>8,730</u>	4,390 3,317 746,251 95,343 7,060 7,852	4,390 3,767 1,224,322 192,272 7,235 12,507 6,737
Total Operating Expenses Total Expenditure	963,568 4,510,432	<u>864,213</u> 4,593,984	<u>1,451,230</u> 8,577,977
Original General Fund Appropriation Transfer of General Fund Appropriation Net General Fund Expenditure	4,421,804 88,628 4,510,432	6,232,961 1,638,977 4,593,984	8,577,977

# SUMMARY OF MEDICAL CARE PROGRAMS ADMINISTRATION

	2008	2009	2010
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	600.00	614.80	614.80
Total Number of Contractual Positions	42.08	44.00	43.43
Salaries, Wages and Fringe Benefits	38,230,299	40,634,725	42,755,653
Technical and Special Fees	1,504,160	1,523,106	1,493,203
Operating Expenses	4,923,391,888	5,333,016,499	5,786,946,147
Original General Fund Appropriation	2,282,917,627	2,393,645,609	<u>,</u>
Transfer/Reduction	-23,639,332	-78,476,258	
Total       General Fund Appropriation         Less:       General Fund Reversion/Reduction	2,259,278,295 20,898,557	2,315,169,351	
Net General Fund Expenditure	2,238,379,738	2,315,169,351	2,101,577,399
Special Fund Expenditure	231,394,542	325,915,472	430,616,211
Federal Fund Expenditure	2,450,641,697	2,686,787,019	3,253,269,799
Reimbursable Fund Expenditure	42,710,370	47,302,488	45,731,594
Total Expenditure	4,963,126,347	5,375,174,330	5,831,195,003

# M00Q01.01 DEPUTY SECRETARY FOR HEALTH CARE FINANCING – MEDICAL CARE PROGRAMS ADMINISTRATION

#### **PROGRAM DESCRIPTION**

The Medical Care Programs Administration serves children, pregnant women, the elderly, and the disabled, as well as adults eligible through the Temporary Cash Assistance (TCA) Program. Children represent two-thirds of all beneficiaries. In comparison to the general public, the population eligible for Medical Care Programs is characterized by poorer health and lower income. The health and economic status of the eligible population creates a greater need for services while presenting greater challenges to providing services. Access to medical care is one of multiple factors directly related to improve health. It is estimated that 50% of premature mortality of Americans is attributable to lifestyle, 20% is attributable to environment, 20% is attributable to human biology, and 10% could be avoided with improved medical care.<sup>1</sup>

In addition to serving the most vulnerable populations, Medical Care Programs Administration benefits all Marylanders by sustaining the health care system in the State.

The Office of the Deputy Secretary for Health Care Financing administers the Maryland Medicaid Program, the Kidney Disease Program, and the Maryland Children's Health Program. In addition, the Office of Planning is housed in the Office of the Deputy Secretary. The Office of Planning assists the Medicaid program managers in the development and implementation of priority projects and provides information to program managers and policy makers on issues related to health care services, financing and regulation. It provides for the analysis and evaluation of existing programs and coordinates State and Federal legislative activities for the Medicaid programs.

#### MISSION

The mission of the Medical Care Programs is to improve the health and well-being of low-income Marylanders by assuring access to medically necessary and appropriate health care services. In striving to meet this mission, we serve both customers and taxpayers by assuring that quality services are provided in a cost-effective and timely manner.

#### VISION

The Medical Care Programs Administration will provide leadership to promote equal access and high quality health care services for all Marylanders.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

#### Goal 1. Improve the health of Maryland's children.

**Objective 1.1** Through calendar year 2009, increase by 2 percentage points annually the proportion of HealthChoice children who have received necessary immunizations at age two.<sup>2</sup>

	CY 2006	CY 2007	CY 2008	CY 2009
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Sample of HealthChoice children age two	2,333	2,157	2,100	2,100
Outcome: Percent of HealthChoice children age two in sample who				
had received necessary immunizations	79%	83%	85%	87%

<sup>&</sup>lt;sup>1</sup> Adapted from Public Health Service, 1993; Institute of Medicine, 1988; and Centers for Disease Control and Prevention, 1979.

<sup>&</sup>lt;sup>2</sup> Necessary immunizations include four DtaP/DT (diptheria, tetanus, pertussis), three IPV/OPV (poliovirus), one MMR (measles, mumps, rubella), three H influenza type B, three hepatitis B, and one VZV (chicken pox).

# M00Q01.01 DEPUTY SECRETARY FOR HEALTH CARE FINANCING – MEDICAL CARE PROGRAMS ADMINISTRATION (Continued)

**Objective 1.2** Through calendar year 2009, increase by 2 percentage points annually the proportion of HealthChoice children ages 12 months through 23 months who receive a lead test during the year.

	CY 2006	CY 2007	CY 2008	CY 2009
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total number of HealthChoice children ages 12-23 months	34,175	36,501	38,355	39,468
Number of HealthChoice children ages 12-23 months <sup>3</sup> in Baltimore City	7,052	7,646	7,700	7,700
Outcome: Percent of HealthChoice children ages 12-23 months				
receiving a lead test	51%	53%	55%	57%
Percent of HealthChoice children ages 12-23 months in Baltimore City				
receiving a lead test	62%	61%	63%	65%

**Objective 1.3** For calendar year 2009, increase to 74% the proportion of severely disabled children in HealthChoice, aged 0-20 years, eligible for Supplemental Security Income [SSI], receiving at least one ambulatory care service during the year.

	CY 2006	CY 2007	CY 2008	CY 2009
Performance Measures	Actual	Estimated	Estimated	Estimated
<b>Input:</b> Number of SSI children aged 0-20 years in HealthChoice <sup>4</sup>	14,287	14,887	15,487	16,087
Outcome: Percent of SSI children aged 0-20 years in HealthChoice				
receiving at least one ambulatory service	71%	72%	73%	74%

**Objective 1.4** Through calendar year 2009, reduce by one admission annually the rate per thousand of asthma-related avoidable admissions among HealthChoice children ages 5-20 with asthma.

	CY 2006	CY 2007	CY 2008	CY 2009
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of HealthChoice children ages 5-20 with asthma	6,226	6,823	7,319	7,864
Output: Number of asthma-related avoidable admissions among				
HealthChoice children ages 5-20 with asthma	275	330	351	370
Outcome: Rate per thousand of asthma-related avoidable admissions				
among HealthChoice children ages 5-20 with asthma	44	48	48	47

**Objective 1.5** Through calendar year 2009, reduce by 0.1 percentage points annually the rate of very low birth weight births in the Medicaid program.

	CY 2006	CY 2007	CY 2008	CY 2009
Performance Measures	Actual	Estimated	Estimated	Estimated
Input: Number of births in the Medicaid program	26,300	26,700	27,100	27,500
Output: Number of very low birth weight births in the Medicaid program	n 561	534	515	495
Outcome: Very low birth weight births in the Medicaid program as a				
proportion of total Medicaid births	2.1%	2.0%	1.9%	1.8%

<sup>&</sup>lt;sup>3</sup> HealthChoice enrollees represent those enrolled in a managed care organization (MCO) for at least 90 days.

<sup>&</sup>lt;sup>4</sup> Includes children aged 0-20 years with  $\geq$  320 days of enrollment in SSI and an MCO

# M00Q01.01 DEPUTY SECRETARY FOR HEALTH CARE FINANCING – MEDICAL CARE PROGRAMS ADMINISTRATION (Continued)

**Objective 1.6** For calendar year 2009, increase to 56% the proportion of HealthChoice children aged 4-20 years who receive dental services.

	CY 2006	CY 2007	CY 2008	CY 2009
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of HealthChoice children ages 4-20	223,936	216,885	232,038	237,387
Outcome: Percent of HealthChoice children ages 4-20 years				
receiving dental services	46%	52%	54%	56%

**Objective 1.7** Through calendar year 2009, increase by one percentage point annually the proportion of HealthChoice child respondents<sup>5</sup> who report that the medical care they have received in the last six months has improved their health.

	CY 2006	CY 2007	CY 2008	CY 2009
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of HealthChoice child respondents	3,320	3,403	3,500	3,500
Outcome: HealthChoice children surveyed reporting medical care				
received in the last six months has improved their health	81%	85%	86%	87%

#### Goal 2. Improve the health of Maryland's adults.

**Objective 2.1** For fiscal year 2010, increase to 41.3% the proportion of elderly and disabled beneficiaries receiving long-term care<sup>6</sup> who are served in community-based options.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of elderly Medicaid beneficiaries with disabilities				
receiving long term community-based care	9,424	9,355	9,975	11,141
Number of elderly Medicaid beneficiaries with disabilities				
receiving long term community-based or institutional care	25,724	25,096	25,781	26,947
Quality: Elderly and disabled Medicaid beneficiaries receiving				
long term care who are served in community-based options	36.6%	37.3%	38.7%	41.3%

**Objective 2.2** Through calendar year 2009, increase by one percentage point annually the proportion of severely disabled adults in HealthChoice, aged 21-64 years, eligible for Supplemental Security Income [SSI], who receive at least one ambulatory care service during the year.

	CY 2006	CY 2007	CY 2008	CY 2009
Performance Measures	Actual	Estimated	Estimated	Estimated
<b>Input:</b> Number of SSI adults aged 21-64 in HealthChoice <sup>7</sup>	37,034	37,334	37,634	37,934
Quality: Percent of SSI adults aged 21-64 in HealthChoice				
receiving at least one ambulatory care service	79%	80%	81%	82%

**Objective 2.3** Through calendar year 2009, increase by one percentage point annually the proportion of HealthChoice adult enrollees who report that they feel that the medical care they have received from their health care providers in the last six months has improved their health.

	CY 2006	CY 2007	CY 2008	CY 2009
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of HealthChoice adult respondents	2,205	2,567	2,500	2,500
Outcome: Percent of HealthChoice adult respondents reporting				
the medical care received in the last six months has				
improved their health	79%	80%	81%	82%

<sup>5</sup> Parents respond as proxies for children.

<sup>6</sup> As measured in the first month of the fiscal year

<sup>7</sup> Includes adults ages 21-64 years with  $\geq$  320 days of enrollment in SSI and an MCO

# M00Q01.01 DEPUTY SECRETARY FOR HEALTH CARE FINANCING – MEDICAL CARE PROGRAMS ADMINISTRATION (Continued)

**Objective 2.4** Through calendar year 2009, reduce by one inpatient admission per thousand annually the number of diabetes-related avoidable admissions among adults with diabetes in the HealthChoice program.

Performance Measures	CY 2006 Actual	CY 2007 Actual	CY 2008 Estimated	CY 2009 Estimated
<b>Input:</b> Number of adults with diabetes over age 21 in the				
HealthChoice program	8,044	8,372	8,507	8,730
Output: Number of diabetes-related avoidable admissions among				
adults with diabetes over age 21 in the HealthChoice program	204	188	179	175
Outcome: Rate per thousand of diabetes-related avoidable admissions				
among adults with diabetes over age 21 in the HealthChoice progra	.m 25	22	21	20

**Objective 2.5** Through calendar year 2009, reduce by one percentage point annually the gap in access to ambulatory services between Caucasians and African-Americans in HealthChoice.

	CY 2006	CY 2007	CY 2008	CY 2009
Performance Measures	Actual	Estimated	Estimated	Estimated
Input: Number of Caucasians enrolled in HealthChoice	177,527	174,704	182,000	184,000
Number of African-Americans enrolled in HealthChoice	338,556	335,258	342,000	344,000
Output: Percentage of Caucasians in HealthChoice accessing at least				
one ambulatory service	75.7%	76.4%	78.0%	79.0%
Percentage of African-Americans in HealthChoice				
accessing at least one ambulatory service	68.8%	69.6%	72.2%	74.2%
Outcome: Percentage point gap between access rate for Caucasians				
compared to the access rate for African-Americans	6.9%	6.8%	5.8%	4.8%

Goal 3. Maximize the efficiency and cost effectiveness of Medical Care Programs.

**Objective 3.1** For fiscal year 2010 at least \$21.5 million in Medicaid Third Party Liability (TPL) insurance liabilities (post-payment) that were unable to be identified prior to payment and processing will be recovered.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: State share of recoveries (in millions)	\$18.2	\$19.8	\$21.1	\$21.5

Objective 3.2 For fiscal year 2010 DHMH will pay at least 97% of all clean fee-for-service claims within 30 days of receipt.

	2007	2008	2009	2010
Performance Measures	Actual	Estimated	Estimated	Estimated
Input: Number of clean claims processed	27,338,951	28,622,504	28,622,504	28,622,504
Output: Clean claims paid	26,575,193	27,197,915	27,197,915	27,197,915
Quality: Percent of clean claims processed in less than 30 days	97%	95%	95%	95%

**Objective 3.3** For fiscal year 2010, 92% of Medicaid pharmacy dispensed prescriptions (for drug classes subject to the Preferred Drug List) will be for drugs from the Preferred Drug List (PDL).

Performance Measures	2007 Actual	2008 Actual	2009 Estimated	2010 Estimated
<b>Input:</b> Number of pharmacy dispensed prescriptions subject	Actual	Actual	Estimateu	Esumateu
to the PDL	1,294,800	1,309,471	1,400,000	1,400,000
<b>Outcome:</b> Percent of prescriptions dispensed from the PDL	90%	92%	92%	92%

# M00Q01.01 DEPUTY SECRETARY FOR HEALTH CARE FINANCING — MEDICAL CARE PROGRAMS ADMINISTRATION

#### **Appropriation Statement:**

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	23.60	22.60	22.60
Number of Contractual Positions	.83	.60	.68
01 Salaries, Wages and Fringe Benefits	1,828,811	1,979,884	2,042,769
02 Technical and Special Fees	62,001	45,180	48,839
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement	11,864 10,908 392,703 9,875 4,256	16,973 12,465 443,110 12,152	16,223 11,527 163,021 9,834
13 Fixed Charges	16,376	13,190	12,866
Total Operating Expenses	445,982	497,890	213,471
Total Expenditure	2,336,794	2,522,954	2,305,079
Original General Fund Appropriation Transfer of General Fund Appropriation	929,595	1,013,345 -42,781	<u> </u>
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	929,595 28,638 1,367,542 11,019	970,564 1,523,324 29,066	1,061,900 50,000 1,193,179
Total Expenditure	2,336,794	2,522,954	2,305,079
Special Fund Income: M00426 Robert Wood Johnson Foundation	28,638		50,000
Federal Fund Income:         93.767       State Children's Insurance Program	185,606 367,918 814,018 1,367,542	205,948 450,267 867,109 1,523,324	220,538 972,641 1,193,179
Reimbursable Fund Income: U00A06 MDE-Waste Management Administration	11,019	29,066	

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# M00Q01.02 OFFICE OF SYSTEMS, OPERATIONS AND PHARMACY – MEDICAL CARE PROGRAMS ADMINISTRATION

## PROGRAM DESCRIPTION

The Program develops and maintains a federally certified Medicaid Management Information System (MMIS) to pay claims submitted by enrolled providers, in a prompt and efficient manner, for health care services rendered to recipients. In addition, as a major function, this Program strives to minimize costs by exploring and pursuing possible third party liability sources for recovery of Medicaid payments or to cost avoid Medicaid payments and eliminate the need for recovery actions. Additionally, this Program assures that recipients covered under the Kidney Disease Program receive the benefits to which they are entitled.

This program shares the mission, goals, objectives, and performance measures of M00Q01.01, Deputy Secretary for Health Care Financing – Medical Care Programs Administration.

# M00Q01.02 OFFICE OF SYSTEMS, OPERATIONS AND PHARMACY — MEDICAL CARE PROGRAMS ADMINISTRATION

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	219.50	229.00	229.00
Number of Contractual Positions	20.65	19.50	18.98
01 Salaries, Wages and Fringe Benefits	13,963,391	14,867,826	15,326,751
02 Technical and Special Fees	669,067	605,312	585,056
03       Communication         04       Travel         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional	690,623 12,285 1,167 8,015,094 214,115 173,536 86,474	811,641 24,423 2,448 8,651,135 260,862 16,816 46,460	769,414 19,120 1,808 5,525,625 225,790 27,016
13 Fixed Charges	21,448	17,050	12,142
Total Operating Expenses Total Expenditure	9,214,742 23,847,200	9,830,835	6,580,915 22,492,722
Original General Fund Appropriation Transfer of General Fund Appropriation	11,751,211 -4,247,239	7,151,093 854,386	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	7,503,972 136,802	8,005,479	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	7,367,170	8,005,479 18,001 17,280,493	7,064,783 18,057 15,409,882
Total Expenditure	23,847,200	25,303,973	22,492,722
Special Fund Income: M00340 Health Care Coverage Fund		18,001	18,057
Federal Fund Income: 93.767 State Children's Insurance Program 93.778 Medical Assistance Program Total	473,849 16,006,181 16,480,030	2,249,574 15,030,919 17,280,493	1,852,336 13,557,546 15,409,882

# M00Q01.03 MEDICAL CARE PROVIDER REIMBURSEMENTS – MEDICAL CARE PROGRAMS ADMINISTRATION

#### PROGRAM DESCRIPTION

Under the provisions of Title XIX of the Social Security Act, the statewide Maryland Medical Assistance Program provides a broad range of medical services to low income persons and to those with catastrophic illness who are unable to pay for care. There are two main classifications of needy persons: (1) the categorically needy and (2) the medically needy. The categorically needy classification includes persons who receive Temporary Cash Assistance (TCA) from the Department of Human Resources as well as those individuals receiving Supplemental Security Income (SSI) grants from the federal Social Security Administration. Categorically needy persons are enrolled automatically under the Medical Assistance Program. Several other populations that do not receive public assistance grants are included in the categorically needy classification. These include children, pregnant women, elderly and disabled Medicare beneficiaries with income above the standard Medicaid limit but below certain percentages of the poverty level. The medically needy are those who cannot meet the cost of needed medical care but who are self-supporting in other respects. Medically needy individuals must apply to the local departments of social services for eligibility determination under established criteria for income and assets in relation to need and size of family. The program covers physician services in office and in home, hospice, hospital inpatient, hospital outpatient, pharmacy services, personal care services, day care services and many others. Each person enrolled under the program may select the provider of his/her choice. Payments are made on the basis of allowable fees, or usual and customary charges that are declared reasonable for specific services rendered, or on the basis of prepaid monthly capitation payment.

This program provides the funding which reimburses providers under the Medical Care Programs.

This program shares the mission, goals, objectives, and performance measures of M00Q01.01, Deputy Secretary for Health Care Financing – Medical Care Programs Administration.

# M00Q01.03 MEDICAL CARE PROVIDER REIMBURSEMENTS – MEDICAL CARE PROGRAMS ADMINISTRATION (Continued)

#### **OTHER PERFORMANCE MEASURES**

Performance Measures Average Number of Medical Assistance Enrollees:	2007 Actual	2008 Estimated	2009 Estimated	2010 Estimated
Federally Eligible	523,887	528,235	561,231	594,000
Non-Federally Eligible	2,084	3,847	4,708	5,000
Total	525,971	532,082	565,939	599,000
Average Number of Federally Eligible Enrollees by Group:				
Elderly	33,445	33,067	33,219	33,500
Disabled Child	19,993	20,132	20,608	21,114
Disabled Adult	91,079	91,713	93,883	96,186
TCA Adult	25,514	27,285	39,871	53,000
TCA Child	72,476	74,633	98,073	120,000
Other	69,383	66,764	64,147	61,000
SOBRA Women	15,913	16,004	13,207	11,700
SOBRA Children	196,084	198,637	198,223	197,500
Total	523,887	528,235	561,231	594,000
Primary Adult Care Program	23,000	29,221	29,500	30,000
Employed Individuals with Disabilities	113	270	500	658
Family Planning	46,456	37,340	31,000	25,000
Total	69,569	66,831	61,000	55,658
Average Cost per Enrollee by Group:				
Elderly	\$26,830	\$27,590	\$31,051	\$29,078
Disabled Child	\$13,107	\$15,512	\$14,799	\$16,933
Disabled Adult	\$15,897	\$16,072	\$17,010	\$17,113
TCA Adult	\$5,744	\$5,988	\$4,190	\$6,466
TCA Child	\$2,271	\$2,511	\$1,958	\$2,572
Other	\$3,932	\$3,757	\$4,451	\$4,359
SOBRA Women	\$17,813	\$19,191	\$23,755	\$20,950
SOBRA Children	\$2,361	\$2,512	\$2,586	\$2,628
(Weighted average cost per enrollee for above groups)	\$7,516	\$7,774	\$7,848	\$7,844
Primary Adult Care Program	\$2,238	\$2,589	\$2,301	\$2,251
Employed Individuals with Disabilities	\$3,397	\$2,653	\$13,194	\$9,300
Family Planning	\$91	\$105	\$136	\$140

# M00Q01.03 MEDICAL CARE PROVIDER REIMBURSEMENTS — MEDICAL CARE PROGRAMS ADMINISTRATION

Appropriation Statement:			
	2008 Actual	2009 Appropriation	2010 Allowance
08 Contractual Services 12 Grants, Subsidies and Contributions	4,714,994,395 425,000	5,015,849,870 425,000	5,378,941,072
Total Operating Expenses	4,715,419,395	5,016,274,870	5,378,941,072
Total Expenditure	4,715,419,395	5,016,274,870	5,378,941,072
Original General Fund Appropriation Transfer of General Fund Appropriation	2,183,596,925 -21,402,647	2,292,249,044 -78,082,032	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	2,162,194,278 20,085,666	2,214,167,012	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	2,142,108,612 230,124,969 2,300,486,463 42,699,351	2,214,167,012 275,629,548 2,479,204,888 47,273,422	2,004,705,818 327,786,420 3,000,717,240 45,731,594
Total Expenditure	4,715,419,395	5,016,274,870	5,378,941,072
Special Fund Income: M00318 Grant Activity—Prior Fiscal Years M00332 Nursing Home Provider Fee M00333 Maryland Health Insurance Plan Fund M00340 Health Care Coverage Fund M00361 Local Health Department Collections M00384 Recoveries from Medicaid Providers M00386 Fee Collections M00427 Lottery 2008 Over-Attainment swf305 Cigarette Restitution Fund	3,492 25,792,052 425,000 16,741,310 15,406,140 36,975 106,720,000	91,807 41,996,970 425,000 17,719,493 3,126,224 23,925,000 52,500 10,792,554 97,500,000	91,807 42,300,000 13,910,989 3,053,951 17,205,173 86,640 110,500,000
swf310 Rate Stabilization Fund	65,000,000	80,000,000	140,637,860
Total	230,124,969	275,629,548	327,786,420
Federal Fund Income:93.767State Children's Insurance Program	12,139,485 2,288,346,978	12,727,444 2,462,671,923	12,700,000 2,869,674,960
ations		3,805,521	118,342,280
Total	2,300,486,463	2,479,204,888	3,000,717,240
Reimbursable Fund Income: M00K02 DHMH-Alcohol and Drug Abuse Administration M00R01 DHMH-Health Regulatory Commissions R00A02 Aid to Education R30B21 USM-Baltimore Total	245,587 41,313,646 1,140,118 42,699,351	19,248 650,000 45,004,174 1,600,000 47,273,422	19,248 245,600 44,326,546 1,140,200 45,731,594

# M00Q01.04 OFFICE OF HEALTH SERVICES - MEDICAL CARE PROGRAMS ADMINISTRATION

#### PROGRAM DESCRIPTION

The Office of Health Services (OHS) manages the policy and compliance functions for the Medical Care Programs Administration. Major policy areas include HealthChoice managed care, the Rare and Expensive Case Management (REM) program, acute care, and long term care, including nursing and community services as well as Home and Community Based services waiver programs.

Policy and compliance functions are integrated through a variety of OHS activities, including the development and implementation of regulations to define covered services, provider qualifications, and provider payment rates. The Office of Health Services maintains the Medicaid State Plan and waiver agreements, which are required in order to obtain federal matching funds from the Centers for Medicare and Medicaid Services. Other OHS functions include performing preauthorization and fraud and abuse prevention activities, improvement initiatives, and program evaluation. Additionally, OHS resolves provider and recipient complaints and participates in appeals.

The Office of Health Services writes policy instruction statements for the Office of Systems and Operations to provide guidance on how to implement policy changes. In addition, OHS provides input to the Deputy Secretary and the Office of Finance on rate setting and budgeting and assists the Deputy Secretary in the development and tracking of health related legislation.

This program shares the mission, goals, objectives, and performance measures of M00Q01.01, Deputy Secretary for Health Care Financing – Medical Care Programs Administration.

## M00Q01.04 OFFICE OF HEALTH SERVICES - MEDICAL CARE PROGRAMS ADMINISTRATION

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	179.80	188.80	188.80
Number of Contractual Positions	9.65	11.00	10.20
01 Salaries, Wages and Fringe Benefits	12,182,193	12,767,629	13,865,858
02 Technical and Special Fees	422,278	455,421	419,427
03       Communication         04       Travel         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional         12       Equipment	125,900 48,627 10,347 4,532,649 183,857 997 30,566 14,736	146,585 61,953 6,694 4,453,358 172,003	144,029 57,198 6,829 4,440,990 176,235
13 Fixed Charges		15,312	12,666
Total Operating Expenses	4,947,679	4,855,905	4,837,947
Total Expenditure	17,552,150	18,078,955	19,123,232
Original General Fund Appropriation Transfer of General Fund Appropriation	10,448,177 -107,334	10,523,610 -133,937	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	10,340,843 491,771	10,389,673	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	9,849,072 7,703,078	10,389,673 77,957 7,611,325	10,572,986 77,615 8,472,631
Total Expenditure	17,552,150	18,078,955	19,123,232
Special Fund Income: M00318 Grant Activity—Prior Fiscal Years M00340 Health Care Coverage Fund Total		25,949 52,008 77,957	25,949 51,666 77,615
Federal Fund Income:         93.767       State Children's Insurance Program	487,762 7,215,316 7,703,078	772,490 6,838,835 7,611,325	758,880 7,713,751 8,472,631

# M00Q01.05 OFFICE OF FINANCE - MEDICAL CARE PROGRAMS ADMINISTRATION

# PROGRAM DESCRIPTION

The Office of Finance reports directly to the Deputy Secretary for Health Care Financing. This Office is charged with oversight responsibility with regard to the establishment and maintenance of management systems, logistical support systems, and financial operations for the Maryland Medicaid Program. Responsibilities include financial analysis, preparation and monitoring of the budget, yearend closeout, MCO rate setting, as well as management and procurement functions for the Deputy Secretary for Health Care Financing.

Also included in the Office of Finance is the Legal Services unit, which provides legal representation in the courts and before administrative adjudicative bodies for the Deputy Secretary for Health Care Financing.

This program shares the mission, goals, objectives, and performance measures of M00Q01.01, Deputy Secretary for Health Care Financing – Medical Care Programs Administration.

# M00Q01.05 OFFICE OF FINANCE - MEDICAL CARE PROGRAMS ADMINISTRATION

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	29.00	30.80	30.80
Number of Contractual Positions	.61	1.40	1.77
01 Salaries, Wages and Fringe Benefits	2,411,973	2,429,553	2,557,924
02 Technical and Special Fees	41,993	75,307	86,846
03       Communication         04       Travel         07       Motor Vehicle Operation and Maintenance         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         13       Fixed Charges	241,982 35,031 4,918 394,230 21,448 15,444 8,171	282,951 27,562 3,210 287,654 27,793 4,729	266,998 28,988 3,498 225,980 27,481 5,367
Total Operating Expenses	721,224	633,899	558,312
Total Expenditure	3,175,190	3,138,759	3,203,082
Original General Fund Appropriation Transfer of General Fund Appropriation	2,577,923 -1,011,821	1,528,592 -32,368	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	1,566,102	1,496,224 28,745 1,613,790	1,532,043 33,877 1,637,162
Total Expenditure	3,175,190	3,138,759	3,203,082
Special Fund Income: M00340 Health Care Coverage Fund		28,745	33,877
Federal Fund Income: 93.767 State Children's Insurance Program 93.778 Medical Assistance Program Total	218,091 1,390,997 1,609,088	248,970 1,364,820 1,613,790	244,798 1,392,364 1,637,162

# M00Q01.06 KIDNEY DISEASE TREATMENT SERVICES – MEDICAL CARE PROGRAMS ADMINISTRATION

## **PROGRAM DESCRIPTION**

The Kidney Disease Treatment Service Program is a last-resort payer providing financial assistance to approximately 2,400 endstage renal disease patients. The program provides reimbursement for approved inpatient/outpatient hospital services, renal transplantation, chronic maintenance dialysis, home dialysis, physicians, medications and laboratory services required by Kidney Disease Program certified beneficiaries.

#### MISSION

The Kidney Disease Treatment Service Program is charged with the responsibility of assuring certified recipients access to the specialized treatment which they require as a direct result of their end-stage renal disease; providing appropriate reimbursement to providers of those services; serving as liaison between certified recipients and the potential financial resources available to them; and functioning as a source of information to recipients, professionals, and the general public.

## VISION

The Kidney Disease Treatment Service Program facilitates the provision of quality specialized health care services to all of its certified end-stage renal disease recipients.

This program shares the mission, goals, objectives, and performance measures of M00Q01.01, Deputy Secretary for Health Care Financing – Medical Care Programs Administration.

## **OTHER PERFORMANCE MEASURES**

	2007	2008	2009	2010
Performance Measures	Actual	Estimated	Estimated	Requested
Kidney Disease Treatment Services:				
Average number of patients	2,325	2,263	2,300	2,350
Average cost per patient	\$4,518	\$4,062	\$3,755	\$4,600

Note: Average cost per patient for fiscal year 2008 is understated in terms of what the Program expects to expend for all service year 2008 services.

## M00Q01.06 KIDNEY DISEASE TREATMENT SERVICES - MEDICAL CARE PROGRAMS ADMINISTRATION

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
08 Contractual Services	9,192,834	8,637,581	10,810,770
Total Operating Expenses	9,192,834	8,637,581	10,810,770
Total Expenditure	9,192,834	8,637,581	10,810,770
Original General Fund Appropriation Transfer of General Fund Appropriation	8,683,953 150,000	8,269,173	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	8,833,953 38	8,269,173	
Net General Fund Expenditure Special Fund Expenditure	8,833,915 358,919	8,269,173 368,408	10,438,053 372,717
Total Expenditure	9,192,834	8,637,581	10,810,770
Special Fund Income: M00386 Fee Collections	358,919	368,408	372,717

# M00Q01.07 MARYLAND CHILDREN'S HEALTH PROGRAM – MEDICAL CARE PROGRAMS ADMINISTRATION

## PROGRAM DESCRIPTION

The Maryland Children's Health Program provides health care coverage through the HealthChoice managed care program for all uninsured children through age 18 in families with incomes up to 300% of the federal poverty level and pregnant women with incomes up to 250% federal poverty level.

This program shares the mission, goals, objectives, and performance measures of M00Q01.01, Deputy Secretary for Health Care Financing – Medical Care Programs Administration.

#### OTHER PERFORMANCE MEASURES

	2007	2008	2009	2010
Performance Measures	Actual	Estimated	Estimated	Estimated
Input: Average Number of Patients	106,009	108,504	110,564	112,000
Outcome: Average Cost per Patient	\$1,689	\$1,683	\$1,763	\$1,723

#### Summary of Maryland Children's Health Program Including SOBRA Women & Children in Medical Care Provider Reimbursements (M00Q01.03)

	2008	2009	2010
Performance Measures	Actual	Estimated	Estimated
SOBRA Women (M00Q01.03, T337)*			
Estimated Enrollment		16,004	13,207
Spending: General Funds	\$152,473,320	\$155,381,127	\$121,415,597
Special Funds	\$0	\$0	\$0
Federal Funds	\$ <u>154,990,452</u>	\$ <u>158,354,273</u>	\$ <u>123,702,821</u>
Total Funds	\$307,463,772	\$313,735,400	\$245,118,418
SOBRA Children (M00Q01.03, T338)			
Estimated Enrollment		198,637	198,223
Spending: General Funds	\$185,501,299	\$181,381,350	\$187,904,277
Special Funds	\$65,000,000	\$73,000,000	\$69,737,860
Federal Funds	\$ <u>253,958,434</u>	\$ <u>258,289,624</u>	\$ <u>261,462,065</u>
Total Funds	\$504,459,733	\$512,670,974	\$519,104,202
Maryland Children's Health Program (M00Q01.07)			
Estimated Enrollment		108,504	110,564
Spending: General Funds	\$63,595,114	\$67,768,133	\$61,772,904
Special Funds	\$882,016	\$1,277,727	\$6,503,225
Federal Funds	\$ <u>118,105,557</u>	\$ <u>125,855,104</u>	\$ <u>124,679,367</u>
Total Funds	\$182,582,687	\$194,900,964	\$192,955,496
SUMMARY (SOBRA Women, SOBRA Children & MCHP)			
Estimated Enrollment		323,145	321,994
Spending: General Funds	\$401,569,733	\$404,530,610	\$371,092,778
Special Funds	\$65,882,016	\$74,277,727	\$76,241,085
Federal Funds	\$ <u>527,054,443</u>	\$ <u>542,499,001</u>	\$ <u>509,844,253</u>
Total Funds	\$994,506,192	\$1,021,307,338	\$957,178,116

Note: \* Many of these enrollees are now covered under M00Q01.10, Health Care Coverage Fund.

# M00Q01.07 MARYLAND CHILDREN'S HEALTH PROGRAM — MEDICAL CARE PROGRAMS ADMINISTRATION

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
08 Contractual Services	182,582,686	194,900,964	193,005,242
Total Operating Expenses	182,582,686	194,900,964	193,005,242
Total Expenditure	182,582,686	194,900,964	193,005,242
Original General Fund Appropriation Transfer of General Fund Appropriation	65,859,438 -2,264,324	67,768,133	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	63,595,114 882,016 118,105,556	67,768,133 1,277,727 125,855,104	61,790,315 6,503,225 124,711,702
Total Expenditure	182,582,686	194,900,964	193,005,242
Special Fund Income: M00386 Fee Collections swf310 Rate Stabilization Fund	882,016	1,277,727	1,141,085 5,362,140
Total	882,016	1,277,727	6,503,225
Federal Fund Income: 93.767 State Children's Insurance Program	118,105,556	125,855,104	124,711,702

# M00Q01.09 OFFICE OF ELIGIBILITY SERVICES – MEDICAL CARE PROGRAMS ADMINISTRATION

## **PROGRAM DESCRIPTION**

This Program assures that eligible recipients receive the Medical Assistance benefits to which they are entitled, including HealthChoice Program, Maryland Children's Health Program and Premium Program, and Primary Adult Care Program benefits. The Program provides easy access to Medical Assistance benefit information, enrollment assistance and problem resolution via a Beneficiary Call Center as well as by providing various outreach services and efforts throughout the State. It also develops and oversees implementation of Medicaid eligibility policy as well as provides eligibility training to Department of Human Resources' (DHR) local Departments of Social Services (LDSS) staff and local Health Department staff.

This program shares the mission, goals, objectives, and performance measures of M00Q01.01, Deputy Secretary for Health Care Financing – Medical Care Programs Administration.

## M00Q01.09 OFFICE OF ELIGIBILITY SERVICES - MEDICAL CARE PROGRAMS ADMINISTRATION

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	148.10	143.60	143.60
Number of Contractual Positions	10.34	11.50	11.80
01 Salaries, Wages and Fringe Benefits	7,843,931	8,589,833	8,962,351
02 Technical and Special Fees	308,821	341,886	353,035
03 Communication	280,193 27,455	267,882 37,368 484	280,376 27,147
<ul> <li>07 Motor Vehicle Operation and Maintenance</li> <li>08 Contractual Services</li> <li>09 Supplies and Materials</li> <li>10 Equipment—Replacement</li> </ul>	433,583 88,272 6,317	527,146 37,069	513,550 41,258
11 Equipment—Additional 13 Fixed Charges	30,843 683	54,720 8,962	7,216
Total Operating Expenses	867,346	933,631	869,547
Total Expenditure	9,020,098	9,865,350	10,184,933
Original General Fund Appropriation Transfer of General Fund Appropriation	4,314,438	5,142,619 	
Total         General Fund Appropriation           Less:         General Fund Reversion/Reduction	4,314,438 184,280	4,103,093	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	4,130,158	4,103,093 289,624 5,472,633	4,411,501 209,866 5,563,566
Total Expenditure	9,020,098	9,865,350	10,184,933
Special Fund Income: M00340 Health Care Coverage Fund	. <u></u>	289,624	209,866
Federal Fund Income: 93.767 State Children's Insurance Program 93.778 Medical Assistance Program	530,038 4,359,902	550,364 4,922,269	550,126 5,013,440
Total	4,889,940	5,472,633	5,563,566

# M00Q01.10 HEALTH CARE COVERAGE FUND – MEDICAL CARE PROGRAMS ADMINISTRATION

# **PROGRAM DESCRIPTION**

The Health Care Coverage Fund (Health-General § 15-701) was created by Chapter 7 of the 2007 Special Session to support health care coverage to uninsured individuals and families in Maryland with low or moderate income.

This program shares the mission, goals, objectives, and performance measures of M00Q01.01, Deputy Secretary for Health Care Financing – Medical Care Programs Administration.

## **OTHER PERFORMANCE MEASURES**

Performance Measures	2007 Actual	2008 Actual	2009 Estimated	2010 Estimated
Medical Assistance Enrollees				
Total enrollees	0	0	20,794	31,991
Average Cost per Enrollee by Group	\$0	\$0	\$4,927	\$5,974

# M00Q01.10 HEALTH CARE COVERAGE FUND --- MEDICAL CARE PROGRAMS ADMINISTRATION

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
08 Contractual Services		96,450,924	191,128,871
Total Operating Expenses		96,450,924	191,128,871
Total Expenditure		96,450,924	191,128,871
Special Fund Expenditure Federal Fund Expenditure		48,225,462 48,225,462	95,564,434 95,564,437
Total Expenditure		96,450,924	191,128,871
Special Fund Income: M00340 Health Care Coverage Fund		48,225,462	95,564,434
Federal Fund Income: 93.778 Medical Assistance Program		48,225,462	95,564,437

# SUMMARY OF HEALTH REGULATORY COMMISSIONS

	2008 Actual	2009 Appropriation	2010 Allowance
Total Number of Authorized Positions	90.60	94.60	95.60
Total Number of Contractual Positions	1.00	1.00	
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	8,204,182 87,810 115,596,209	8,926,172 135,062 122,596,501	9,446,037 48,200 159,736,634
Special Fund Expenditure Reimbursable Fund Expenditure	123,687,274 200,927	131,657,735	169,230,871
Total Expenditure	123,888,201	131,657,735	169,230,871

# M00R01.01 MARYLAND HEALTH CARE COMMISSION – HEALTH REGULATORY COMMISSIONS

#### PROGRAM DESCRIPTION

The Maryland Health Care Commission (MHCC), created in 1999, operates under Subtitle 1 of Title 19 of the Health General Article to develop and carry out new health policies, including: 1) developing a database on all non-hospital health care services; 2) developing the comprehensive standard health benefit plan for small employers; 3) monitoring the fiscal impact of state mandated benefits; 4) developing quality and performance measures for health maintenance organizations; 5) developing quality and performance measures for health maintenance organizations; 5) developing quality and performance measures for health maintenance organizations; 5) developing quality and performance measures for health maintenance organizations; 5) developing quality and performance measures for health maintenance organizations; 5) developing quality and performance measures for health maintenance organizations; 5) developing quality and performance measures for health maintenance organizations; 5) developing quality and performance measures for health maintenance organizations; 5) developing quality and performance measures for health maintenance organizations; 6) overseeing electronic claims clearinghouses; 7) directing and administering state health planning functions to produce the State Health Plan for Facilities and Services; and 8) conducting the Certificate of Need program for regulated entities.

MHCC also issues grants to trauma physicians and trauma centers supported by the Maryland Trauma Physicians Fund. Beginning in fiscal year 2010 MHCC will also issue an operating grant to the Shock Trauma Center supported by the Maryland EMS Operations Fund (formerly budgeted in R55Q00.01).

#### MISSION

The mission of the Maryland Health Care Commission is to plan for health system needs, promote informed decisionmaking, increase accountability, and improve access in a rapidly changing health care environment by providing timely and accurate information on availability, cost, and quality of services to policy makers, purchasers, providers and the public.

#### VISION

The Commission envisions a state in which informed consumers hold the health care system accountable and have access to affordable and appropriate health care services through programs that serve as national models.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

#### Goal 1. Improve quality of care in the health care industry.

**Objective 1.1** By calendar year 2010 all HMOs that have been operating predominantly in Maryland's commercial market for three years will earn "Star Performer" status in at least one chronic care performance measure.

	CY 2007	CY 2008	CY 2009	CY 2010
Performance Measures	Actual	Actual	Estimated	Estimated
<b>Input:</b> Number of plans rated	7	7	7	7
Quality: Number of plans with Star Performer status in				
Prevention and Chronic Care	4	4	4	4

**Objective 1.2** The rate of diabetic enrollees identified as compliant for receiving all recommended testing and having blood glucose and cholesterol levels in control will increase by thirty percent compared to 2007 by the end of 2010.

	CY 2007	CY 2008	CY 2009	CY 2010
Performance Measures	Actual	Actual	Estimated	Estimated
<b>Input:</b> Number of plans rated	7	7	7	7
Outcome: Percent of diabetic enrollees identified as compliant*	13%	14%	16%	20%
Annual rate of increase of enrollees identified as compliant	0%	8%	14%	25%

Note: \* Effective reporting year 2007 the specifications for this measure changed substantially, thus requiring the establishment of a new baseline.

Goal 2. Improve access to, and affordability of, health insurance.

**Objective 2.1** Improve access to health insurance in the small group market.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of small employers in Maryland offering coverage	40%	41%	41%	43%
Quality: Average cost of plan as percent of affordability cap	92%	93%	93%	93%

# M00R01.01 MARYLAND HEALTH CARE COMMISSION – HEALTH REGULATORY COMMISSIONS (Continued)

Goal 3. Reduce the rate of growth in health care spending.

Objective 3.1 Eliminate unnecessary administrative expenses through electronic data interchange (EDI).

<b>Performance Measures</b> <b>Input:</b> Number of electronic health networks (EHNs) requesting	2007 Actual	2008 Actual	2009 Estimated	2010 Estimated
certification	12	10	12	12
Output: Number of EHNs currently certified by MHCC	31	40	42	44
<b>Outcome:</b> Increase in the percentage of EDI statewide (volume of claims)	70%	75%	75%	80%
Efficiency: Volume of claims received electronically by private payers	63%	60%	60%	70%

Goal 4. Ensure that the State Health Plan for Facilities and Services provides a framework for guiding the future development of services and facilities regulated under the Certificate of Need (CON) program.

**Objective 4.1** Annually update the appropriate State Health Plan chapters to ensure Maryland has an effective health policy and planning tool that provides a clear set of guidelines to Certificate of Need applicants.

Performance Measures	2007	2008	2009	2010
	Actual	Actual	Estimated	Estimated
Input: Number of requests for technical assistance	225	270	275	275
Output: Number of Plan chapters/special studies	15	17	15	15
Number of determinations of CON coverage and pre-licensure reviews	184	187	187	190
Number of CON actions by the Commission	27	39	50	35

#### **OTHER PERFORMANCE MEASURES**

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Individuals Subsidized by Health Insurance Partnership	*	*	6,250	12,000
Average Annual Subsidy per Covered Individual	*	*	\$1,200	\$1,250

Note: \* New measurement for which data are not available.

## M00R01.01 MARYLAND HEALTH CARE COMMISSION

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	58.60	60.60	61.60
Number of Contractual Positions	1.00	1.00	
01 Salaries, Wages and Fringe Benefits	5,105,401	5,503,011	5,911,679
02 Technical and Special Fees	80,310	106,087	20,450
<ul> <li>03 Communication</li></ul>	74,403 43,748 16,373,051 35,995 56,877 248,634	74,272 60,010 32,812,544 51,751 28,960 255,154	67,887 56,012 31,662,466 44,663 32,400 3,200,000 260,834
Total Operating Expenses	16,832,708	33,282,691	35,324,262
Total Expenditure	22,018,419	38,891,789	41,256,391
Special Fund Expenditure Reimbursable Fund Expenditure	21,817,492 200,927	38,891,789	41,256,391
Total Expenditure	22,018,419	38,891,789	41,256,391
Special Fund Income: M00340 Health Care Coverage Fund M00385 Maryland Health Care Commission M00415 Maryland Trauma Physician Services swf317 Maryland Emergency Medical System Operations Fund	9,018,772 12,798,720	15,000,000 10,791,789 13,100,000	15,000,000 11,056,391 12,200,000 3,000,000
Total	21,817,492	38,891,789	41,256,391
Reimbursable Fund Income: M00L01 DHMH-Mental Hygiene Administration	200,927		

# M00R01.02 HEALTH SERVICES COST REVIEW COMMISSION - HEALTH REGULATORY COMMISSIONS

#### **PROGRAM DESCRIPTION**

The Health Services Cost Review Commission was established to contain hospital costs, maintain fairness in hospital payment, provide for financial access to hospital care and disclose information on the operation of hospitals in the State. The Commission further concerns itself with the resolution of financial problems that may threaten the solvency of efficiently run institutions. It assures all purchasers of hospital health care services that the costs of said institutions are reasonable, that the rates are set in reasonable relationship to aggregate cost, and that rates are set without undue discrimination.

#### MISSION

The mission of the HSCRC is to promote an equitable and fair hospital payment system; constrain the costs and promote the efficiency of Maryland hospitals; and to ensure the financial access to high quality hospital care for Maryland citizens.

#### VISION

The vision of the HSCRC is to expand access to life-saving hospital care, while maintaining affordability of this hospital care for Maryland citizens.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To maintain affordable hospital care for all Maryland citizens.

**Objective 1.1** In fiscal year 2010 to have Maryland hospital net patient revenue per case at a rate slower than the growth in national hospital net patient revenue per case.

Performance Measures	2007	2008	2009	2010
	Actual	Estimated	Estimated	Estimated
Output: Number of hospitals "charge per case performance targets"				
calculated and monitored	50	50	49	49
Number of hospital partial rate review applications completed	7	20	17	17
Number of hospital full rate review applications completed	0	3	3	3
Alternative Rate Methodology (ARM) applications completed	24	23	25	25
Hospital spend down agreements negotiated	0	0	3	3
Outcome: Maryland hospital cost per admission	\$10,028	\$10,392	\$10,860	\$11.279
Percent below national average	-0.62%	-1.45%	-0.98%	-1.17%
Maryland hospital net patient revenue per admission	\$9,893	\$10,252	\$10,713	\$11,121
Percent rate of growth	6.65%	3.63%	4.50%	3.80%
Percent above/below national average	0.57%	0.21%	0.69%	0.50%
Cumulative growth in Medicare payment per discharge since 1981:				
Maryland Medicare	278.0%	282.6%	306.1%	322.1%
US Medicare	312.1%	330.1%	351.8%	369.8%
Relative position vs. US Medicare ("Waiver Test")	8.46%	9.54%	11.25%	11.28%

**Goal 2.** To maintain the current equitable system for financing hospital care for those without health insurance. **Objective 2.1** Finance Uncompensated Care Fund through the continuation of the Medicare Waiver.

	2007	2008	2009	2010
Performance Measures	Actual	Estimated	Estimated	Estimated
Input: Maryland hospitals regulated	52	52	52	52
Output: Maryland hospitals paying into Uncompensated Care Fund	47	47	47	47
Maryland hospitals receiving funding from Uncompensated Care Prog	ram 11	19	21	20
Outcome: Percent of regulated hospitals providing treatment to				
all patients regardless of ability to pay	100%	100%	100%	100%

# M00R01.02 HEALTH SERVICES COST REVIEW COMMISSION - HEALTH REGULATORY COMMISSIONS (Continued)

#### **OTHER PERFORMANCE MEASURES**

	2007	2008	2009	2010
Performance Measures	Actual	Estimated	Estimated	*Estimated
Funds Raised through HSCRC Assessments				
Not Directly Supporting Hospital Finances (\$):				
Maryland Health Insurance Plan (D79Z02.01)	78,100,422	82,554,662	107,348,280	115,936,142
Health Care Coverage Fund (M00Q01 & M00L01.03)	**	**	47,508,569	57,700,000
Nurse Support Program I (non-budgeted)	9,500,000	10,200,000	10,700,000	11,556,000
Nurse Support Program II (R60I00.38)	6,170,497	5,933,392	4,501,137	4,501,137
HSCRC User Fees (M00R01.02)	3,900,000	3,900,001	3,985,816	5,085,196
Maryland Patient Safety Center (non-budgeted)	1,134,980	1,134,110	1,927,927	1,735,134
Health Information Exchange (non-budgeted)	**	**	500,000	10,000,000

Note: \* Estimates are tentative and subject to forthcoming Commission action.

\*\* New measurements for which data are not available.

## M00R01.02 HEALTH SERVICES COST REVIEW COMMISSION—HEALTH REGULATORY COMMISSIONS

## **Appropriation Statement:**

Total .....

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	29.00	31.00	31.00
01 Salaries, Wages and Fringe Benefits	2,911,900	3,150,480	3,280,051
02 Technical and Special Fees	7,500	8,725	7,500
03       Communication         04       Travel         08       Contractual Services         09       Supplies and Materials         10       Equipment—Replacement         11       Equipment—Additional         13       Fixed Charges	29,717 25,932 89,469,746 28,029 24,513 9,073 160,206	27,643 35,266 86,337,980 24,360 25,000 156,492	30,310 30,114 121,415,737 27,547 1,463 162,352
Total Operating Expenses	89,747,216	86,606,741	121,667,523
Total Expenditure	92,666,616	89,765,946	124,955,074
Special Fund Expenditure	92,666,616	89,765,946	124,955,074
Special Fund Income: M00388 Health Services Cost Review Commission User Fees M00425 Uncompensated Care Fund	4,424,396 88,242,220	4,765,946 85,000,000	4,955,074 120,000,000

92,666,616

89,765,946

124,955,074

# M00R01.03 MARYLAND COMMUNITY HEALTH RESOURCES COMMISSION – HEALTH REGULATORY COMMISSIONS

#### **PROGRAM DESCRIPTION**

This eleven-member Commission was established by House Bill 627 during the 2005 General Assembly session. The Commission's purpose is to strengthen the safety net for low-income, uninsured and underinsured Marylanders (target population). The safety net consists of "community health resources" which could range from Federally Qualified Health Centers to local health departments, smaller community-based clinics, and providers. The Commission is charged with awarding and monitoring operating and information technology grants to community health resources as well as developing, supporting and monitoring strategies to strengthen their viability and improve their efficiency. If certain conditions are met, additional funding will become available for the Commission to develop a specialty care network to complement the services offered by community health resources.

#### MISSION

To develop and implement strategies in an accountable manner, which improve availability and accessibility of comprehensive health care, with a focus on low-income, underinsured and uninsured Maryland residents regardless of ability to pay.

#### VISION

All Maryland residents achieve optimal health status through timely access to an affordable, coordinated and integrated system of comprehensive health care.

#### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Decrease use of hospital emergency departments for non-urgent care.

**Objective 1.1** For grants awarded by the end of fiscal year 2010 at least thirteen primary care grantees will have established a reverse referral pilot project with a hospital.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of reverse referral pilot projects established	3	7	8	8

**Goal 2.** Mental health and/or substance abuse treatment providers will have established a link with a primary care provider where mental health/substance abuse clients can establish a medical home.

**Objective 2.1** For grants awarded by the end of fiscal year 2010 at least fourteen mental health and/or substance abuse treatment grantees will have established links with primary care providers.

Performance Measures	2007 Actual	2008 Actual	2009 Estimated	2010 Estimated
Output: Number of mental health and/or substance abuse treatment				
providers that have established a link with a primary care provider.	3	7	8	8

Goal 3. Improve access to primary care for the target population.

**Objective 3.1** For grants awarded by the end of fiscal year 2010 at least eighteen grantees will have increased access to primary care for the low-income, underinsured, and uninsured Maryland residents.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of grantees that have increased access to primary				
care for low-income, underinsured, and uninsured Maryland resident	s 6	10	12	12

Note: Performance measures (i.e., the number of pilots and/or programs) achieved will depend on the number and type of grant applications received and actually funded by the Maryland Community Health Resources Commission.

## M00R01.03 MARYLAND COMMUNITY HEALTH RESOURCES COMMISSION-HEALTH REGULATORY COMMISSIONS

Appropriation Statement:	2008 Actual	2009 Appropriation	2010 Allowance
Number of Authorized Positions	3.00	3.00	3.00
01 Salaries, Wages and Fringe Benefits	186,881	272,681	254,307
02 Technical and Special Fees		20,250	20,250
03       Communication         04       Travel         08       Contractual Services         09       Supplies and Materials         11       Equipment—Additional         12       Grants, Subsidies and Contributions         13       Fixed Charges	9,019 3,460 258,072 2,380 42,071 8,688,162 13,121	5,726 22,840 226,920 2,507 7,017 2,414,253 27,806	6,431 20,769 176,065 3,069 4,391 2,500,000 34,124
Total Operating Expenses	9,016,285	2,707,069	2,744,849
Total Expenditure	9,203,166	3,000,000	3,019,406
Special Fund Expenditure	9,203,166	3,000,000	3,019,406
Special Fund Income: M00387 Community Health Resources Commission Fund	9,203,166	3,000,000	3,019,406

-	M00387	Community	Health Resources	Commission Fund	. 9,203,166	3

	FY 2008	FY 2008	FY 2009			FY 20100	
Classification Title	Positions			Appropriation		Allowance	Symbol
m00a01 Office of the Secretary							
m00a0101 Executive Direction							
secy dept hlth mental hygiene	1.00	162,825	1.00	166,082	1.00	166,082	
dep secy dhmh operations	1.00	122,803	1.00	128,071	1.00	128,071	
exec v	1.00	<b>93,</b> 170	1.00	96,446	1.00	96,446	
div dir ofc atty general	1.00	123,277	1.00	125,743	1.00	125,743	
principal counsel	2.00	210 <b>,9</b> 42	2.00	219,321	2.00	220,344	
prgm mgr senior ii	2.00	140,091	2.00	215,452	2.00	216,467	
asst attorney general vii	1.00	95 <b>,</b> 664	1.00	99,457	1.00	99,457	
prgm mgr senior i	.00	0	1.00	101,373	1.00	101,373	
admin prog mgr iv	.00	0	1.00	74,265	1.00	74,265	
administrator vii	2.00	138,752	1.00	88,030	1.00	88,030	
asst attorney general vi	9.60	718,275	9.60	<b>839,66</b> 0	9.60	845,915	
fiscal services admin iv	1.00	79,381	2.00	161,225	2.00	161,975	
prgm mgr iii	.00	19,294	1.00	84,089	1.00	84,089	
fiscal services admin iii	1.00	76,583	1.00	77,359	1.00	77,359	
prgm mgr īi	2.00	186,992	2.00	125,343	2.00	126,043	
administrator iv	.00	0	1.00	<b>69,78</b> 0	1.00	69,780	
physician program specialist	1.00	81,095	1.00	106,269	1.00	106,269	
asst attorney general iv	1.00	66,369	1.00	69,003	1.00	69,003	
internal auditor prog super	1.00	78,130	1.00	79,693	1.00	79,693	
med care prgm mgr iii	1.00	37,042	.00	0	.00	0	
internal auditor super	3.00	150,060	5.00	<b>318,9</b> 20	5.00	320,883	
administrator ii	3,00	<b>192,9</b> 10	5.00	306,921	5.00	308,709	
hlth policy analyst ii	1.00	58,349	1.00	58,949	1.00	58,949	
hlth policy analyst ii	.00	0	1.00	56,216	1.00	56,756	
internal auditor lead	.00	0	3.00	1 <b>87,9</b> 81	3.00	188,554	
internal auditor officer	1.00	55,637		57 <b>,</b> 840	1.00	57 <b>,</b> 840	
med care prgm mgr i	1.00	55,623	2.00	119,915	2.00	120,535	
medical serv reviewing nurse ii	2.00	126,258		127,540		128,770	
administrator i	2.00	69,922		101,949		102,433	
administrator i	1.00	63,294		110,575		110,575	
dp functional analyst ii	.00	0		53,698		54,212	
internal auditor ii	6.00	342,547		767,974		770,709	
med care prgm supv	2.00	97,965		52,192		52,192	
admin officer iii	1.00	53,227		187,856		188,918	
equal opportunity officer ii	.00	0		40 <b>,749</b>		41,500	
med care prgm spec ii	11.00	376,625		336,936		338,699	
admin officer ii	2.00	43,931	1.00	47,204		47,648	
paralegal ii	1.00	45,314		47,348		47,794	
exec assoc iii	.00	49,111	1.00	63,018		63,626	
exec assoc ii	1.00	46,106		48,928	1.00	48,928	
management assoc	2.00	43,305		49,548	1.00	50,020	
management associate	.00	21,886		37,977		37,977	
admin aide	.00	0		30,200	1.00	30,200	
admin aide	1.00	19,638	1.00	39,837	1.00	40,204	

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symbol
m00a01 Office of the Secretary							
m00a0101 Executive Direction							
legal secretary	1.00	11,558		35,144		35,144	
office secy iii	1.00	31,608	1.00	28,434		28,434	
office secy ii	1.00	8,118	.00	0		0	
office clerk ii	1.00	31,084	2.00	66,640	2.00	66,931	
TOTAL m00a0101*	73.60	4,424,761	95.60	6,307,150	95.60	6,333,544	
m00a0102 Operations							
exec vii	1.00	121,282	1.00	123,708	1.00	123,708	
prgm mgr senior iv	1.00	116,376	1.00	121,005	1.00	121,005	
prgm mgr senior iii	1.00	877	.00	0	.00	0	
prgm mgr senior ii	2.00	197 <b>,</b> 160	2.00	204 <b>,</b> 978	1.00	•	Abolish
dp asst director iv	1.00	86,988	1.00	90,431	1.00	90,431	
fiscal services admin vi	1.00	95,664	2.00	163,806	2.00	163,806	
prgm mgr senior i	2.00	189,524	2.00	197,035	2.00	197,035	
admin prog mgr iv	2.00	166,335	1.00	96,808	1.00	96,808	
administrator vii	.00	-1,402	.00	0	.00	0	
asst attorney general vi	1.00	67,012	1.00	92,316	1.00	93,203	
dp asst director iii	1.00	89,645	1.00	93,194	1.00	93,194	
admin prog mgr iii	3.00	237,580	3.00	246,969	3.00	249,326	
dp asst director ii	1.00	83,224	1.00	86,516	1.00	87,343	
fiscal services admin iv	2.00	125,371	1.00	87,334	1.00	87,334	
prgm mgr iii	1.00	80,896	1.00	84,089	1.00	84,089	
admin prog mgr ii	4.00	280,210	4.00	299,308	4.00	299,955	
dp programmer analyst manager	1.00	78,018	1.00	81,099	1.00	81,872	
dp quality assurance spec manag	1.00	78,018	1.00	81,099	1.00	81,872	
fiscal services admin iii	1.00	78,757	1.00	81,864	1.00	81,864	
personnel administrator iv	2.00	148,939	2.00	154,832	2.00	154,832	
administrator iv	3.00	202,346	3.00	210,365	3.00	210,995	
administrator iv	1.00	67 <b>,</b> 114	.00	0		0	
nursing prgm conslt/admin i	1.00	<b>63,9</b> 81	1.00	66,524		67 <b>,</b> 167	
personnel administrator iii	1.00	69,357	1.00	71,129	1.00	71,129	
prgm admin iv hlth services	1.00	<b>73,</b> 148	1.00	76,035	1.00	76,757	
prgm mgr i	1.00	54 <b>,</b> 458	1.00	57,677		57,677	
administrator iii	4.00	225,282	3.00	207,042	3.00	207,705	
administrator iii	3.00	203,676	3.00	211,764	3.00	211,764	
computer info services spec man		53,776	-80	55,914		56,455	
administrator i	1.00	45,379	.00	0		0	
accountant manager iii	2.00	106,166	1.00	80,969		80,969	
accountant manager ii	5.00	255,322	3.00	227,946		227,946	
asst attorney general iv	.00	0	1.00	52,950		52 <b>,9</b> 50	
chf engr maint	1.00	81,789	1.00	52,950		52 <b>,9</b> 50	
computer network spec mgr	.00	0	1.00	71,699		71,699	
it systems technical spec super	1.00	82,565	1.00	85,017	1.00	85,017	

PERSONNEL DETAIL

	FY 2008	FY 2008	FY 2009	FY 2009	FY 2010	FY 20100	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00a0102 Operations							
computer network spec supr	2.00	72,922	1.00	69,780	1.00	69,780	
data base spec supervisor	2.00	105,698		109,880		110,214	
		285,716		297,053		298,467	
dp programmer analyst superviso dp quality assurance spec super		•		73,910			
		71,083				73,910	
dp staff spec supervisor	1.00	66,475		69,119		69,787	
webmaster supr	2.00	123,935		128,853		129,508	
accountant supervisor ii	1.00	84,024		122,031		122,574	
computer network spec lead	1.00	66,580		69,224		69,224	
data base spec ii	3.00	189,695		197,226		197,902	
dp programmer analyst lead/adva		223,941		186,383		186,949	
dp quality assurance spec	2.00	118,756		123,469		124,658	
internal auditor super	2.00	136,662		0		0	
personnel administrator ii	4.00	265,053		275,584		276,910	
planner v	.00	36		0		0	
administrator ii	11.00	544,511		505 <b>,83</b> 6		508,185	
administrator ii	1.00	54,074	1.00	56,216		56,756	
agency procurement spec supv	2.00	118,007	2.00	122,687	2.00	122,687	
computer info services spec sup	2.00	117,138	2.00	121,778	2.00	121,778	
computer network spec ii	7.00	323,809	8.00	467 <b>,</b> 109	8.00	468,820	
dp programmer analyst ii	5.00	312,433	5.80	357,789	5.80	359,812	
hlth planner iv	2.00	126,907	2.00	132,192	2.00	132,192	
internal auditor lead	3.00	155,752	.00	0	.00	0	
maint engineer ii	2.00	126,545	2.00	131,568	2.00	132,200	
personnel administrator i	3.00	166,157	1.00	64,847	1.00	64,847	
research statistician iv	1.00	62,969	1.00	65,472	1.00	66,104	
webmaster ii	1.50	75,952	1.50	79,429	1.50	79,797	
accountant advanced	8.00	324,716	7.00	362,137	7.00	364,257	
administrator i	6.00	290,020	6.00	342,589	6.00	342,589	
administrator i	2.00	120,358	2.00	101,257	2.00	101,837	
agency budget spec lead	1.00	52,642	1.00	54,726	1.00	55,251	
agency procurement spec lead	2.00	62,469	1.00	54,726	1.00	55,251	
dp functional analyst ii	1.00	13,768	1.00	63,117	1.00	63,117	
dp programmer analyst i	1.00	53,650		55,776	1.00	56,311	
internal auditor ii	6.00	279,459		. 0	.00	0	
management development spec	3.00	134,412	2.00	113,692	2.00	113,692	
personnel officer iii	1.00	103,949	3.00	161,440	3.00	161,440	
prgm admin i	1.00	51,654	.00	. 0	.00	, 0	
accountant ii	3.00	122,387	2.00	112,789	2.00	112,789	
admin officer iii	8.00	474,422	8.00	443,346		445,480	
agency budget spec ii	1.00	50,765	3.00	138,935	3.00	139,385	
agency procurement spec ii	4.00	194,528	4.00	208,779		209,791	
computer info services spec ii	3.00	152,331	3.00	158,333		158,874	
dp functional analyst i	.00	32,639	.00	0	.00	0	
equal opportunity officer ii	1.00	38,529		0	.00	ů 0	
financial agent operations chf	.00	54,855	1.00	55,859		55,859	
		54,000	1.00	,007		,00,	

## Health, Hospitals and Mental Hygiene

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symbol
	********						
m00a0102 Operations							
maint engineer i	1.00	54,763	1.00	56,930	1.00	56,930	
personnel officer ii	9.00	328,408	7.00	381,749	7.00	384,828	
pub affairs officer ii	1.00	54,763	1.00	56,930	1.00	56,930	
visual communications supv	1.00	54,763	1.00	56,930	1.00	56,930	
accountant i	3.00	10 <b>8,9</b> 51	6.00	245,601	6.00	248,574	
admin officer ii	5.00	206,403	5.00	246,151	5.00	246,151	
emp training spec ii	.00	8,331	1.00	45,494	1.00	45,918	
internal auditor i	1.00	12,195	.00	0	.00	0	
personnel officer i	3.00	94,799	1.00	51,866	1.00	52,362	
accountant trainee	1.00	18,247		0		0	
admin officer i	4.00	147,059	3.00	129,992		130,444	
agency budget spec i	1.00	35,616		0		0	
agency procurement spec i	.00	0		42,333		42,333	
computer info services spec i	1.00	48,117		50,015		50,015	
financial agent supervisor ii	5.00	191,288		199,126		200,070	
personnel specialist	1.00	117,363		134,148		134,536	
admin spec iii	4.00	161,183		127,279		128,121	
agency procurement spec trainee		34,706		32,091		32,091	
financial agent supervisor i	2.00	87,438		90,847		91,272	
personnel specialist trainee	2.00	86,884		121,411		121,411	
admin spec ii	2.00	71,847		85,330		85,720	
financial agent iv	2.00	78,612		81,665		82,017	
financial agent iii	7.00	174,261		224,564		225,291	
financial agent ii	1.00	82,178		69,669		69,669	
financial agent i	2.00	12,653		25,239		25,239	
computer operator mgr i	1.00	62,871		65,366		65,366	
computer operator supr	1.00	43,786		45,494		45,918	
data communications tech ii	2.00	95,643		99,420		99,888	
computer operator ii	2.00	82,378		85,578		85,578	
services supervisor iii	1.00	41,568		43,185		43,585	
computer operator i	2.00	77,208		80,202		80,558	
dp production control spec ii	1.00	36,373		37,779		37,779	
dp programmer trainee	.00	7,538		34,211			
fiscal accounts technician supv		-		•		34,521	
personnel associate iii	3.00	130,300 102,176		230,926 88,423		231,390 88,848	
fiscal accounts technician ii						-	
personnel associate ii	11.00	455,446		471,346	11.00	472,493	
	2.00	66,255		78,671	2.00	79,152	
fiscal accounts technician i	1.00	36,989		39,177		39,177	
personnel associate i	1.00	21,888		0		0	
personnel clerk	3.00	106,424		101,975	3.00	102,295	
exec assoc i	1.00	17,599		46,769		46,769	
fiscal accounts clerk manager	1.00	51,329		53,359		53,359	
management associate	3.00	138,822		142,847		143,730	
office manager	1.00	46,345		48,162		48,162	
fiscal accounts clerk superviso	4.00	177,317	4.00	182,957	4.00	184,232	

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symbol
m00a0102 Operations							
admin aide	8.00	266,523		253,949		254,339	
office supervisor	5.00	194,521		202,060		202,060	
data entry operator supr	1.00	36,170		0		0	
office secy iii	4.00	137,248		116,472		117,160	
fiscal accounts clerk ii	13.00	430,547		522,681		526,386	
office secy ii	4.00	135,929		143,546		144,497	
office services clerk lead	3.00	103,452		107,710		108,024	
services specialist	1.00	36,759		38,180		38,180	
statistical asst ii	1.00	37,093		38,530		38,883	
warehouse asst supv	1.00	22,070	1.00	26,783		26,783	
data entry operator lead	2.00	64,668	2.00	<b>66,</b> 504	2.00	66,803	
office secy i	1.00	33,337	1.00	34,619	1.00	34,619	
office services clerk	23.00	764 <b>,</b> 138	32.00	1,044,871	32.00	1,047,451	
supply officer iii	2.00	64,075	3.00	91,777	3.00	92,088	
data entry operator ii	2.00	23,679	1.50	41,290	1.50	41,290	
fiscal accounts clerk i	3.00	65,817	1.00	31,149	1.00	31,429	
office clerk ii	16.50	409,055	12.00	345,378	12.00	346,999	
office clerk i	.50	14,120	.50	14,659	.50	14,790	
TOTAL m00a0102*	373.60	17,415,500	347.40	17,820,673	346.40	17,773,955	
TOTAL m00a01 **	447.20	21,840,261		24,127,823		24,107,499	
m00b01 Regulatory Services							
m00b0103 Office of Health Care Q	uality						
physician program manager ii	.60	31,119	.00	0	.00	0	
physician program manager i	.00	3,248	.60	88,352	.60	90,090	
exec vi	1.00	104,826	1.00	108,512	1.00	108,512	
asst attorney general vi	1.00	89,645	1.00	93,194	1.00	93 <b>,</b> 194	
nursing prgm conslt/admin iv	1.00	76,319	1.00	79,333	1.00	80,089	
prgm mgr iv	2.00	168,805	2.00	175,481	2.00	176,368	
admin prog mgr ii	1.00	35,534	1.00	52,950	1.00	52,950	
prgm mgr ii	2.00	132,894	2.00	138,179	2.00	139,514	
administrator iv	3.00	194,085	3.00	201,797	3.00	203,099	
prgm admin iii hlth services	.00	16,154	.80	55,379	.80	55,379	
computer network spec supr	1.00	67,759	1.00	70,455	1.00	71,136	
data base spec supervisor	1.00	53,158	1.00	65,887	1.00	65,887	
nursing instructor	2.00	118,753	2.00	140,677	2.00	141,399	
data base spec ii	2.00	121,041	2.00	125,846		127,059	
hlth fac surveyor nurse ii	69.00	4,248,522		4,774,077		4,794,791	
ph lab sci supervisor	2.00	59,693		57,203		57,203	
prgm admin iii	.00	, 0		, 0		, 0	
staff atty ii attorney genral	1.00	65,947		68,568		69,231	
administrator ii	1.00	61,193		63,618		63,618	
computer network spec ii	1.00	59,468		61,828		62,423	
hlth fac survey coordinator ii	.00	33,075		64,847		64,847	

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symbol
m00b01 Regulatory Services							
m00b01 Regulatory Services m00b0103 Office of Health Care Qu	ality						
hlth fac surveyor nurse i	22.80	785,064	17.80	929,555	17.80	934,443	
lab scientist surveyor ii	3.00	207,262		256,945		258,173	
administrator i	2.00	69,108		101,257		101,837	
dp functional analyst ii	1.00	26,428		50,735		51,219	
hlth fac survey coordinator i	13.00	519,753		640,986		644,806	
sanitarian iv registered	4.00	158,672		238,112		239,872	
social worker ii, health svcs	2.00	43,818		41,074		41,074	
accountant ii	1.00	47,070		48,928		48,928	
coord spec prgms hlth serv iv a		86,633		95,524		95,524	
coord spec prgms hith serv iv h		54,246		56,395		56,936	
registered dietitian iii	5.00	212,124		235,439		236,574	
admin officer ii	4.00	203,901		211,963		212,479	
coord spec prgms hlth serv iii	1.00	41,833		43,851		44,258	
coord spec prgms hith serv iii	2.00	102,608		106,110		106,110	
coord spec prgms hlth serv iii	12.00	574,755		702,255		705,514	
dp functional analyst trainee	.00	12,148		36,942		37,617	
hlth fac surveyor ii general	1.00	0		0		0	
admin spec iii	1.00	57,801		134,551		134,984	
admin spec iii	1.00	40,441		42,013		42,013	
admin spec ii	4.00	160,699		130,201		130,591	
obs-medical care prog specialis		36,098		37,495		37,495	
exec assoc i	1.00	32,023		50,414		50,414	
admin aide	2.00	84,823		43,251		43,251	
office supervisor	1.00	42,402		44,052		44,052	
office secy iii	5.00	173,627		205,550		207,153	
office secy ii	5.00	104,877		163,967		165,959	
office services clerk lead	1.00	33,288		34,571		34,885	
office secy i	1.00	30,489		31,656		31,656	
office services clerk	3.00	62,393		37,212		37,212	
TOTAL m00b0103*	194.40	9,745,622	194.20	11,237,187	194.20	11,291,818	
m00b0104 Health Professionals Boa	rds and Com	mission					
asst attorney general vi	1.00	83,502	2.00	152,936	2.00	152,936	
prgm mgr iv	.00	61,457		96,808		96,808	
prgm mgr īi	3.00	219,073		391,782		393,256	
prgm mgr î	12.00	600,454		642,836		646,117	
administrator iii	2.00	128,783		133,897		134,546	
dentist ii	1.00	27,978		110,297		110,297	
asst attorney general v	1.00	61,949		0		0	
computer network spec supr	1.00	65,216		67,809		68,464	
computer network spec supr	1.00	69,734		72,505		72,505	
data base spec ii	3.00	166,376		221,083		221,626	
pharmacist iii	.00	0		46,563		46,563	
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Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symbol
m00b0104 Health Professionals Boa							
social work prgm admin, health	1.00	59,375		61,729		61,729	
staff atty ii attorney genral	.00	0		46,563		46,563	
computer network spec ii	2.00	115,712		120,744		121,328	
dp programmer analyst ii	1.80	26,401	1.00	51,637		52,373	
hlth fac surveyor nurse i	1.00	63,575	1.00	66,096		66,096	
administrator i	1.00	0		0		0	
social worker ii, health svcs	1.00	63,069		106,642	2.00	106,642	
admin officer iii	8.00	357,568	7.00	371,702	7.00	374,268	
agency budget spec ii	1.00	47,070	1.00	48,928	1.00	48,928	
hlth occupations invest iv	3.00	142,809	3.00	158,352	3.00	159,372	
admin officer ii	2.00	158,271	4.00	201,427	4.00	202,859	
hlth occupations invest iii	7.00	229,301	8.00	339,777	8.00	340,650	
admin officer i	2.00	80,501	1.00	46,408	1.00	46,408	
computer info services spec i	.00	0	.00	0	.00	0	
coord spec prgms hlth serv ii h	1.00	39,386	1.00	41,950	1.00	42,338	
hlth fac surveyor i general	.00	0	3.00	102,339	3.00	102,339	
admin spec iii	8.00	349,616	9.00	389,228	9.00	390,486	
hlth occupations invest i	2.00	36,036	1.00	41,632	1.00	42,017	
admin spec ii	14.50	455,019	12.50	485,646	12.50	487,160	
office supervisor	.00	36,248	1.00	39,837	1.00	40,204	
office secy iii	9.00	219,736	8.00	271,047	8.00	272,721	
office secy ii	3.00	108,509	6.00	193,481	6.00	193,481	
office secy i	1.00	23,365		79,462	3.00	79,462	
office services clerk	3.00	93,286		95,200		96,098	
telephone operator ii	.00	0		0		22,448	
TOTAL m00b0104*	97.30	4,189,375	106.80	5,296,343	107.80	5,339,088	
m00b0105 Board of Nursing	<b>a</b>	450 750	• • • •	404 204	<b>2</b> 00	404 00/	
asst attorney general vî	2.00	152,750		181,224		181,224	
nursing prgm conslt/admin iv	1.00	124,410		84,756		84,756	
nursing prgm conslt/admin iii	1.00	82,440		85,697		85,697	
nursing prgm conslt/admin ii	6.00	281,546		408,201		408,201	
nursing prgm conslt/admin ii	1.00	76,560		79,583		80,341	
nursing prgm conslt/admin i	2.00	129,006	2.00	135,214		135,214	
nursing prgm conslt/admin i	.00	0		49,638		49,638	
asst attorney general iv	.00	9,133		0		0	
computer network spec mgr	1.00	75,842		78,832		78,832	
computer network spec supr	1.00	57,627		60,469		61,051	
computer network spec lead	1.00	48,851	1.00	66,627		66,627	
hlth fac surveyor nurse ii	5.00	310,527		237,144		330,870	
staff atty ii attorney genral	3.00	99,832		110,086		110,699	
hlth fac surveyor nurse i	.00	7,900		55,159		55,688	
staff atty i attorney general	.00	14,729		50,668		94,393	
administrator i	1.00	57,887	1.00	60,183	1.00	60,763	

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	FY 2008	FY 2008	FY 2009	FY 2009	FY 2010	FY 20100	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
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m00b0105 Board of Nursing							
computer network spec i	1.00	0	1.00	41,074	1.00	41,074	
dp programmer analyst i	1.00	43,301	1.00	45,806	1.00	45,806	
hlth occupations invest iv	1.00	51,329	1.00	56,930	1.00	56,930	
hlth occupations invest iii	1.00	23,488	1.00	45,914	2.00	82,194	New
admin officer i	4.00	183,998		191,234		192,101	
admin spec iii	1.00	38,830	1.00	45,213	1.00	45,213	
admin spec ii	6.00	261,580	11.00	426,810		458,918	
admin spec i	1.00	10,803	.00	0		28,434	
computer operator ii	.00	0	1.00	32,091	1.00	32,091	
paralegal ii	.00	0		64,182		64,182	
admin aide	1.00	37,067	1.00	38,414	1.00	38,766	
office supervisor	1.00	67,613	2.00	74,099	2.00	74,099	
office secy iii	5.00	136,004	3.00	111,387		111,758	
office secy ii	1.00	19,011	1.00	27,726		27,726	
office secy ii	.00	0	1.00	26,783	1.00	26,783	
office services clerk	4.00	76,948	7.00	190,404	7.00	190,735	
TOTAL m00b0105*	53.00	2,479,012	64.00	3,161,548	70.00	3,400,804	
m00b0106 Maryland Board of Physic							
bpqa exec director	1.00	104,077		108,208		108,208	
asst attorney general vii	1.00	94,757		98,518		99,467	
asst attorney general vi	6.00	466,702	6.00	543,123		545,684	
bpqa dep director	1.00	88,959		93,194		93,194	
dp director ii	1.00	86,303	1.00	89,717		89,717	
dp asst director ii	1.00	77,163		80,211		80,977	
prgm admin v	1.00	78,018		81,099		81,872	
administrator iii	1.00	66,580	1.00	69,224		69,224	
administrator i	1.00	61,879	1.00	64,331	1.00	64,331	
fiscal services chief ii	.00	0		75,320		75,320	
bpqa compliance analyst mgr	1.00	61,556	.00	0		0	
staff atty ii attorney genral	1.00	61,683		64,129		64,129	
administrator ii	1.00	52,558		54,635		54,635	
bpqa compliance analyst supv	1.00	50,052	.00	0		0	
dp programmer analyst ii	1.00	58,346	1.00	60,661	1.00	61,245	
hlth policy analyst ii	1.00	57,563	1.00	69,999	1.00	69,999	
social work supv health svcs	.00	62,354	1.00	64,847	1.00	64,847	
administrator i	1.00	53,647	1.00	58,487		58,487	
bpqa compliance analyst adv	2.50	142,726	2.50	140,312		140,312	
bpqa compliance analyst ld	3.00	102,927	.00	0		0	
hlth policy analyst i	1.00	0	.00	0	.00	0	
hlth policy analyst i	.00	50,182	1.00	52,192		52,192	
admin officer iii	.00	0	1.00	54,295	1.00	54,815	
admin officer iii	1.00	47,968	1.00	49,859		49,859	
computer info services spec ii	1.00	50,287	1.00	52,276	1.00	52,776	

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symbol
m00b0106 Maryland Board of Physic	ians						
bpqa compliance analyst ii gen		314,143	1.00	49,006	1.00	49,474	
admin officer i	.00	28,177		53,944		53,944	
admin officer i	3.00	142,108				137,532	
bpqa compliance analyst i gen	1.00	32,735		34,113		34,113	
admin spec iii	1.00	. 0	.00	. 0	.00	0	
admin spec iii	4.00	182,205	5.00	186,222	5.00	186,639	
admin spec ii	1.50	. 0	.00	0	.00	. 0	
admin spec ii	1.00	38,699	1.00	40,200	1.00	40,200	
admin spec ii	3.00	118,324	3.50	133,462	3.50	133,462	
admin spec i	1.00	0	.00	0	.00	0	
obs-admin spec i	1.00	34,091	1.00	35,464	1.00	35,787	
mbp comp chief inv	.00	32,454	1.00	96,808	1.00	96,808	
mbp comp anal supr intake	.00	21,601	1.00	74,499	1.00	74,499	
mbp comp anal lead inv	.00	48,850	3.00	199,969	3.00	201,231	
mbp comp anal inv	.00	119,046	10.00	527,545	10.00	529,731	
paralegal ii	1.00	49,571	1.00	50,563	1.00	50,563	
fiscal accounts technician ii	1.00	36,648	1.00	38,065	1.00	38,065	
paralegal i	.00	23,964	1.00	28,434	1.00	28,434	
management assoc	1.00	40,751	1.00	42,333	1.00	42,333	
management associate	.00	0	1.00	43,917	1.00	43,917	
admin aide	1.00	41,252	1.00	42,858	1.00	43,255	
legal secretary	1.00	6,997	_00	0	.00	0	
office secy ii	3.00	16,660	1.00	31,895	1.00	31,895	
office secy ii	3.00	157,304	5.00	165,161	5.00	165,463	
office services clerk	4.00	80,848	3.00	86,617	3.00	86,893	
office services clerk	.00	25,521	1.00	27,515	1.00	28,002	
TOTAL m00b0106*	72.00	3,568,236	75.00	4,150,331	75.00	4,163,530	
TOTAL m00b01 **	416.70	19,982,245		23,845,409	447.00	24,195,240	

	FY 2008	FY 2008	FY 2009	FY 2009	FY 2010	FY 20100	
Classification Title	Positions			Appropriation		Allowance	Symbol
m00f01 Deputy Secretary for Pub	lie Heelth (	Sonviooo					
m00f0101 Executive Direction		Services					
dep secy dhmh medical	1.00	31,914	1.00	143,767	1.00	143,767	
exec v	1.00	101,933	1.00	100,089	1.00	100,089	
asst attorney general vi	1.00	89,645	1.00	<b>93,</b> 194	1.00	93,194	
prgm mgr iv	1.00	31,443	.00	0	.00	0	
prgm admin v hlth services	2.00	147,822	1.00	69,003	1.00	69,003	
exec assoc ii	1.00	52,227	1.00	54,295	1.00	54,815	
management assoc	1.00	43,287	1.00	45,146	1.00	45,565	
TOTAL m00f0101*	8.00	498,271	6.00	505,494	6.00	506,433	
TOTAL m00f01 **	8.00	498,271				506,433	
		•		•		·	
m00f02 Community Health Adminis	tration						
m00f0203 Community Health Service							
physician program manager i	2.00	183,406	2.00	267,637	2.00	270,651	
exec vi	1.00	110,527	1.00	115,000	1.00	115,000	
prgm mgr senior ii	2.00	188,600	2.00	212,419	2.00	213,936	
asst attorney general vi	1.00	88,797	1.00	92,316	1.00	93,203	
prgm mgr iv	2.00	178,442	2.00	<b>185,</b> 510	2.00	186,397	
nursing prgm conslt/admin iii	3.00	239,089	3.00	248,529	3.00	249,309	
prgm mgr iii	1.00	81,664	1.00	84,893	1.00	85,705	
admin prog mgr ii	1.00	76,560	1.00	79,583	1.00	80,341	
envrmntl prgm mgr i general	2.00	151,594	4.00	291,885	4.00	293,290	
nursing prgm conslt/admin ii	1.00	69,623	1.00	72,393	1.00	73,093	
prgm admin v hlth services	1.00	70,969	1.00	73,793	1.00	74,500	
prgm mgr ii	1.00	53,096	1.00	69,003	1.00	69,003	
administrator iv	.00	23,933	2.00	149,230	2.00	149,230	
nursing prgm conslt/admin i	3.00	192,907	3.00	213,710	3.00	215,124	
prgm admin iii hlth services	1.00	65,947	1.00	68,568	1.00	69,231	
physician program specialist	1.00	131,207	1.00	139,194	1.00	139,194	
resident physician specialist	2.00	113,041	.50	27,489	.50	27,489	
computer network spec supr	2.00	135,232	2.00	140,585	2.00	141,215	
data base spec supervisor	1.00	72,391	1.00	75,320	1.00	75,320	
data base spec ii	3.00	168,662	3.00	176,365	3.00	178,320	
dp programmer analyst lead/adva	1.00	44,408	1.00	60,563		60,563	
epidemiologist iii	12.00	713,902	9.00	582,042		585,131	
ph lab sci supervisor	1.00	56,168	1.00	62,323		62,923	
prgm admin iii	.50	33,610	1.00	69,894	1.00	70,569	
registered dietitian v cntrl of	1.00	65,320	1.00	67 <b>,</b> 912		67 <b>,</b> 912	
sanitarian vi registered	10.00	578,942	9.00	624,967	9.00	627,568	
staff atty ii attorney genral	1.00	0		0		0	
administrator ii	1.00	62,370		64,847		64,847	
agency budget spec supv	1.00	55,637		57 <b>,8</b> 40	1.00	57 <b>,8</b> 40	
epidemiologist ii	4.60	256,928	6.60	357,526	6.60	359,467	
prgm admin ii hlth services	.00	0	.00	0	.00	0	

	FY 2008	FY 2008	FY 2009	FY 2009	FY 2010	FY 20100	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00f02 Community Health Administ	ration						
m00f0203 Community Health Services							
epidemiologist i	7.00	241,728	6.00	286,967	6.00	287,927	
prgm admin i hlth services	1.00	44,703		0		0	
sanitarian iv registered	22.00	994,837		1,137,163		1,141,605	
admin officer iii	2.00	118,194		160,614		160,614	
agency budget spec ii	1.00	54,246		56,395		56,936	
agency procurement spec ii	1.00	49,748		53,275		53,785	
coord spec prgms hlth serv iv h	1.00	54,763		56,930		56,930	
ph engineer ii	1.00	41,919		61,427		61,427	
sanitarian iii registered	.00	0		48,012		48,012	
admin officer ii	1.00	37,407	1.00	, 40,411		40,411	
coord spec prgms hlth serv iii	1.00	50,845	1.00	52,858	1.00	53,364	
coord spec prgms hlth serv ii h	1.00	42,662	1.00	44,324		44,735	
admin spec iii	3.00	134, 194	3.00	139,357	3.00	139,357	
admin spec ii	3.00	87,512	3.00	127,795	3.00	128,979	
exec assoc ii	1.00	54,763	1.00	56,930	1.00	56,930	
admin aide	1.00	40,136	1.00	41,694		41,694	
office secy iii	6.00	240,204	5.00	189,122	5.00	189,788	
fiscal accounts clerk ii	1.00	26,258	1.00	30,259	1.00	30,801	
office secy ii	2.00	29,680	1.00	31,343	1.00	31,763	
office secy i	1.00	37,318	1.00	36,544		36,544	
office services clerk	5.00	157,551	4.00	144,875	4.00	145 <b>,</b> 530	
TOTAL m00f0203*	126.10	6,801,640	121.10	7,527,631	121.10	7,563,503	
TOTAL m00f02 **	126.10	6,801,640	121.10	7,527,631	121.10	7,563,503	

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009	FY 2009 Appropriation	FY 2010	FY 20100 Allowance	Symbol
m00f02 Community Health Adminis							
m00f0249 Local Health Non-Budgete		4// 700	1 00	474 750	4 00	474 750	
physician program manager iii	1.00	164,709		174,758		174,758	
physician program manager iii	2.00	269,161		262,137		262,137	
physician program manager ii	1.00	149,822		158,854		161,981	
physician program manager ii	3.00	480,694		509,913		513,040	
physician program manager i	4.00	501,727		574,199		577,095	
physician program manager i	4.00	354,123		300,300		300,300	
prgm mgr senior ii	9.00	861,138		1,044,858		1,045,795	
prgm mgr senior i	1.00	97,506		101,373		101,373	
prgm mgr iv	3.00	251,434		240,585		241,454	
comm hlth dir of nursing ii	14.00	1,112,901		1,154,580		1,156,867	
envrmntl sanitarian dir ii	13.00	716,652		925,841		928,858	
prgm mgr iii	10.00	678,834		812,027		816,612	
comm hlth dir of nursing i	2.00	74,483		132,533		133,291	
envrmntl sanitarian dir i	7.00	475,778	7.00	527,981	7.00	530,155	
prgm admin v hlth services	3.00	257 <b>,</b> 971	3.00	226,388	3.00	227,839	
prgm mgr ii	1.00	71,653		74,499	1.00	74,499	
psychology services chief	1.00	78,757	1.00	81,864	1.00	81,864	
prgm admin iv hlth services	19.00	1,176,409	19.00	1,316,418	19.00	1,322,853	
prgm mgr i	1.00	72,460	1.00	75,320	1.00	75 <b>,3</b> 20	
administrator iii	1.00	116,146	2.00	134,590	2.00	134,590	
dir admin serv loc hlth iii	9.00	498 <b>,</b> 637	9.00	571,482	9.00	573,996	
prgm admin iii hlth services	.00	11,541	1.00	74,725	1.00	74,725	
dīr admin serv loc hlth ii	3.00	184,643	3.00	1 <b>93,</b> 241	3.00	193,802	
physician clinical specialist	11.20	1,523,259	11.20	1,595,781	11.20	1,608,570	
physician clinical specialist	8.30	931,952	5.55	806,697	5.55	809,828	
physician program specialist	1.00	0	.00	0	.00	0	
physician supervisor	1.00	110,559	1.00	117,200	1.00	119,496	
physician clinical staff	1.00	92,062	.50	63,371	.50	64,614	
physician clinical staff	.70	108,405	.70	97,702	.70	97,702	
dentist iii community health	3.80	336,606	4.00	434,004	4.00	434,968	
dentist ii	.60	57,973	.60	60,824	.60	60,824	
comm hlth asst dir of nursing	5.00	374,394	5.00	389,180	5.00	389,924	
computer network spec mgr	1.00	69,623	1.00	72,393	1.00	73,093	
hlth planning dev admin ii	1.00	67,968	1.00	78,832	1.00	78,832	
nurse practitioner/midwife supe	e 6.00	308,459	5.00	373,532	5.00	374,290	
teacher apc	2.00	119,118		125,077		125,077	
comm hlth nurse program manager	~ 38.60	2,461,624		2,495,194		2,503,520	
computer network spec supr	5.00	306,551	5.00	315,431	5.00	316,086	
dp programmer analyst superviso	<b>1.</b> 00	65,843		68,457		68,457	
envrmntl sanitarian mgr ii	5.00	, 341,662		476,922		478,336	
fiscal services chief ii	1.00	69,734		72,505		72,505	
nurse practitioner/midwife ii	27,40	1,488,183		1,787,382		1,795,461	
psychologist ii	4.00	303,510		348,214		349,362	
registered nurse manager psych	1.00	77,554		74,615		75,325	

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symbol
m00f02 Community Health Adminis	tration						
m00f0249 Local Health Non-Budgete							
webmaster supr	1.00	59,280	1.00	61,632	1.00	62,226	
comm hlth educator v	1.00	22,587		46,563		46,563	
comm hlth nurse program super	68.80	3,758,092		4,433,820		4,452,108	
computer network spec lead	1.00	154,435		178,178		178,178	
envrmntl sanitarian mgr i	4.00	243,137		272,420		273,045	
epidemiologist iii	2.75	169,513		179,175		179,788	
fiscal services chief i	4.90	195,240		222,845		223,458	
home health nurse supervisor	2.00	132,527		137,792		138,455	
nurse practitioner/midwife i	.00	39,728		60,563		60,563	
personnel administrator ii	1.00	67,220		69,893		70,569	
prgm admin iii addctn	10.00	452,516		555,347		558,430	
prgm admin iii mental hlth	8.00	291,018		359,451		360,390	
psychologist i	1.40	83,833		56,450		56,450	
psychologist i	.20	0,05		9,313		9,313	
registered nurse supv med	4.00	257,369		258,525		259,717	
social work prgm admin, health	4.00 8.00	373,767		418,720		419,970	
speech patholgst audiolgst iv	2.00	129,493		134,641		135,942	
accountant supervisor i	1.00	55,111		57,295		57,845	
administrator ii	8.00	340,450				246,495	
agency budget spec supv	3.00	103,347		245,384 108,387		109,123	
	1.00	•				-	
agency grants spec supv		56,705		58,949		58,949	
a/d professional counselor adva		193,260		233,704		234,762	
a/d professional counselor supe	2.00	1,254,598		1,461,844		1,468,773	
comm hlth educator iv		117,138		121,778		121,778	
comm hlth nurse psychiatric	6.00 81.00	243,224		275,479		276,099	
comm hlth nurse supervisor		4,243,175		4,770,545		4,785,528	
comm hlth nurse supervisor	.20	0		0		0	
computer info services spec sup		101,234		119,032		119,032	
computer network spec ii	13.60	684,011		702,222		704,819	
dp programmer analyst ii	1.00	58,349		58,949		58,949	
envrmntl sanitarian prg supv	31.00	1,548,091		1,856,056		1,866,965	
epidemiologist ii	3.00	57,793		147,533		147,533	
hlth policy analyst ii	2.00	115,350		120,006		120,535	
home health nurse	4.00	224,949		180,717		182,073	
nutritionist iv	1.00	63,575	1.00	66,096		66,096	
personnel administrator i	1.00	61,778		64,233		64,853	
prgm admin ii addetn	5.00	262,781		235,821	4.00	236,967	
prgm admin ii dev dsbl	1.00	62,370		64,847		64,847	
prgm admin ii hlth services	9.00	. 428,135		437,390		439,250	
prgm admin ii mental hlth	1.00	49,674		52,605		52,605	
psychology associate doctorate	1.40	19,129		57,321	1.15	57,702	
registered nurse charge med	5.00	105,721		43,725		43,725	
social work supv health svcs	17.30	958,155		1,128,052		1,131,572	
social worker adv health svcs	2.00	73,582	1.00	61,239	1.00	61,239	

Classification Title	FY 2008	FY 2008	FY 2009	FY 2009	FY 2010	FY 20100	C) (mb a l
Classification Title	Positions	Expenditure	Positions	Appropriation	POSILIONS	Allowance	Symbol
m00f02 Community Health Adminis							
m00f0249 Local Health Non-Budgete							
speech patholgst audiolgst iii	2.00	56,168		102,120	2.00	102,681	
webmaster ii	2.00	48,757		95,362		96,098	
teacher conditional dhmh	.85	20,501		31,500	.75	31,500	
administrator i	20.50	976,183		1,056,658	19.50	1,059,742	
a/d professional counselor	17.40	567,855		5 <b>98,</b> 540	12.60	600,739	
comm hlth educator iii	4.00	180 <b>,</b> 984		402,938	8.00	403,998	
comm hlth nurse ii	426.38	19,906,490	408.05	21,734,869	408.05	21,807,031	
comm hlth nurse ii	2.80	57,887	2.20	109,472	2.20	110,052	
computer network spec i	3.00	167,698	6.00	288,581	6.00	290,144	
dp programmer analyst i	.00	33,333		52,691	1.00	53,195	
envrmntl health asst dir ii	1.00	5,621	.00	0	.00	0	
envrmntl sanitarian supv	28.75	1,427,784	28.75	1,571,523	28.75	1,578,482	
epidemiologist i	1.00	81,470	2.00	104,045	2.00	104 <b>,92</b> 2	
fiscal services officer i	1.00	85,603	2.00	104,384	2.00	104,384	
nutritionist iii	3.40	143,881	3.48	191,246	3.48	191,756	
obs-addictns prgm spec ii alc	2.00	110,033	2.00	95,281	2.00	95,281	
personnel officer iii	4.00	220,087	4.00	209,691	4.00	210,271	
ph lab sci general iii	1.00	98,383	2.00	116,974	2.00	116,974	
prgm admin i dev dsbl	1.00	116,798	2.00	120 <b>,9</b> 40	2.00	121,520	
prgm admin i hlth services	4,80	411,628	8.93	500,787	8.93	502,441	
prgm admin i mental hlth	2.00	139,921	3.00	160,238	3.00	160,773	
registered nurse	4.50	180,008	1.50	88,560	1.50	89,095	
sanitarian iv registered	2.00	54,763	1.00	60,757	1.00	60,757	
social worker ii, health svcs	78.60	3,430,695		3,929,960	75.72	3,943,129	
accountant ii	5.00	185,513	4.00	194,518	4.00	195,915	
admîn officer iii	10.00	421,357	10.00	497,942	10.00	502,030	
agency budget spec ii	2.00	104,108	2.00	108,226	2.00	108,716	
agency grants spec ii	1.00	119,178	4.00	201,119	4.00	202,560	
agency procurement spec ii	3.00	147,379	3.00	154,009	3.00	154,009	
alcoh other drug abuse preven	8.95	360,967	8.95	457,058	8.95	459,085	
a/d associate counselor, lead	24.80	1,193,091	25.00	1,268,130	25.00	1,272,836	
comm hlth nurse i	7.90	387,176	9.34	450,231	9.34	451,118	
comm hlth nurse i	.20	0	.00	0	.00	0	
computer info services spec ii	12.00	517,191		578,952	12.00	580,403	
computer network spec trainee	3.00	45,846	1.00	38,594	1.00	38,594	
coord spec prgms hlth serv iv	.00	0	.00	0	.00	0	
coord spec prgms hlth serv iv a	2,00	75,475	1.00	52,770	1.00	52,770	
coord spec prgms hlth serv iv d	<b>8.</b> 00	360,416	7.00	374,993	7.00	376 <b>,</b> 143	
coord spec prgms hlth serv iv h	13,93	453,707	10.00	488,551	10.00	489,984	
coord spec prgms hlth serv iv m	9,60	531,038		511,116	9.65	513,638	
envrmntl sanitarian ii	106.35	4,460,679	101.35	4,968,402	101.35	4,986,927	
hlth planner iii	.50	26,758	.50	28,198	.50	28,468	
income maint supv i	1.00	52,569	2.00	95,142	2.00	96,042	
nutritionist ii	12.60	578,827	11.40	594,080	11.40	595 <b>,3</b> 54	

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symbol
m00f02 Community Health Adminis	tration						
m00f0249 Local Health Non-Budgete	d Funds						
nutritionist ii	.00	0		0		0	
personnel officer ii	1.00	54,246		56,395		56,936	
pub affairs officer ii	1.00	47,070		48,928		48,928	
research statistician ii	1.00	63,923		44,610		44,610	
social worker i, health svcs	31.90	1,534,173	34.90	1,620,543		1,630,152	
social worker i, health svcs	.40	0		15,438	.40	15,438	
accountant i	.00	0		0		0	
admin officer ii	19.00	739,177		758,851		762,069	
a/d associate counselor	113.10	4,342,034		4,726,448		4,747,174	
a/d professional counselor prov		471,685		606,240		608,885	
comm hlth educator ii	34.30	1,397,456		1,539,575		1,546,234	
comm hlth educator ii	.60	0		19,954		19,954	
coord spec prgms hlth serv iii	3.80	141,306		141,120		141,120	
coord spec prgms hlth serv iii	16.95	798,897		867,717		872,797	
coord spec prgms hlth serv iii	5.00	268,071		271,698		272,122	
emp training spec ii	1.00	50 <b>,3</b> 67		52,356		52,356	
envrmntl sanitarian i	10.00	332,395		409,911		41 <b>3,</b> 105	
hlth planner ii	1.00	25		36,280		36,280	
hlth ser spec iv	1.00	50 <b>,</b> 845		52,858		53,364	
mh grauate professional counsel		0		73,883		73,883	
nutritionist i	1.80	0		65,304		65,304	
nutritionist i	.20	0		7,256		7,256	
psychology associate iii master		50 <b>,8</b> 45		52,858		53,364	
admin officer i	6.80	294,131		380,637		381,500	
agency budget spec i	3.00	78,143		116,204		116,600	
agency grants spec i	2.00	39,119		0		<u>،</u> 0	
agency procurement spec i	.00	66,867		48,621		49,085	
alcoh other drug abuse preven		347,918		368,125		369,746	
coord spec prgms hlth serv ii	1.00	47,217		49,080		49,080	
coord spec prgms hlth serv ii a		44,927		78,067		78,618	
coord spec prgms hlth serv ii d		848,594		942,213		948,462	
coord spec prgms hlth serv ii h		931,556		1,044,473		1,049,140	
coord spec prgms hlth serv ii m		459,105		491,551		494,882	
envrmntl sanitarian trainee	33.00	1,000,287		1,350,843		1,360,345	
psychology associate ii masters		112,490	2.80	118,166		118,957	
pub affairs officer i	.80	39,111	1.80	64,598		65,280	
therapeutic recreator ii	1.50	71,950		74,789		75,025	
admin spec iii	16.70	592,915	14.90	649,854		652,570	
admin spec iii	.00	0		3,209		3,209	
agency budget spec trainee	1.00	57,874	2.00	74,104		74,104	
agency procurement spec trainee		9,677		0		0	
a/d associate counselor provisi		1,006,069	34.00	1,209,156		1,218,351	
a/d supervised counselor	85.00	2,746,182	75.55	2,984,906		2,999,443	
comm hlth educator i	4.50	106,217	5.00	165,751	5.00	166,389	

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symbol
n00f02 Community Health Adminis							
n00f0249 Local Health Non-Budgete	d Funds						
comm hlth educator i	.00	0	.00	0	.00	0	
coord spec prgms hlth serv i	48.60	1,245,949		1,301,373	36.60	1,309,433	
hlth ser spec iii	3.00	134,246		139,481	3.00	139,914	
income maint spec iii	8.80	406,534		384,527		385,344	
nutrition program trainee	.00	20,372		33,247		33,247	
obs-coor spec prgm hlth serv ii	5.60	218,095		227,998		228,361	
obs-coor spec prgm hlth serv ii	.40	0		12,836		12,836	
psychology associate i masters	6.00	115 <b>,</b> 372		142,496		143,160	
work adjustment coordinator	1.00	37,944	1.00	39,415	1.00	39,778	
admin spec ii	16.60	681,468	19.00	760,048	19.00	764,652	
income maint spec ii	36.90	1,202,753	36.10	1,362,954	36.10	1,369,361	
mental health assoc iv	2.00	44,402	1.00	43,251	1.00	43,251	
admin spec i	5.30	161,665	6.55	217,548	6.55	217,807	
alcoh other drug abuse preven	12.23	386,037	14.73	505,139	14.73	507,855	
a/d supervised counselor provis	17.00	475,417	20.75	659,939	20.75	666,481	
income maint spec i	10.50	247,267	11.50	376,786	11.50	378,790	
mental health assoc iii	1.00	39,112	1.00	40,630	1.00	40,630	
obs-admin spec i	2.00	69,806	2.00	73,439	2.00	73,803	
obs-research analyst iii	1.00	39,112	1.00	40,630	1.00	40,630	
dental hygienist iii	1.00	44 <b>,</b> 140	2.00	83,193	2.00	83,193	
licensed practical nurse iii ad	7.60	<b>292,</b> 004	5.60	266,624	5.60	266,975	
licensed practical nurse iii ld	3.00	1 <b>36,99</b> 0	3.00	142,357	3.00	142,809	
obs-addictns prgm spec i alc	1.00	0	.00	0	.00	0	
computer user support spec ii	.00	45,574	2.00	74,054	2.00	74,054	
dental hygienist ii	.80	51,662	1.80	91,013	1.80	91,013	
licensed practical nurse ii	19.78	753,380	14.18	604,950	14.18	605,464	
licensed practical nurse ii	.00	0		0	.00	0	
agency buyer ii	1.00	46,490	1.00	47,420	1.00	47,420	
licensed practical nurse i	.78	64,592		99,343	2.78	99,916	
agency buyer i	1.00	34,454	1.00	35,783	1.00	35,783	
computer user support spec i	2.00	22,158		0	.00	0	
services supervisor i	1.00	21	.00	0	.00	0	
volunteer activities coord ii	1.00	3,253	.00	0	.00	0	
vision hearg screen tech supv i	.60	21,324	.00	0	.00	0	
interviewer-translator	10.20	342,066	15.20	462,307	15.20	464,059	
vision hearg screen tech supv i	2.00	81,573	3.00	104,267	3.00	104,566	
vision hearg screen tech lead	1.00	14,937	.00	0	.00	0	
interviewer-translator	1.00	2,504		0	.00	0	
vision hearg screen tech	3.60	92,885		76,843	2.60	77,044	
police officer iii	1.00	52,516		54,587		54,587	
' mil youth worker lead	1.00	37,318		38,763		, 38,763	
mil youth worker ii	2.00	29,576		32,155		32,734	
building security officer ii	2.00	76,836		91,404	3.00	92,224	
camh specialist ii	3.00	91,219		81,628		81,628	

Classification Title	FY 2008 Positions	FY 2008	FY 2009	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symbol
		1					
m00f02 Community Health Adminis m00f0249 Local Health Non-Budgete							
fiscal accounts technician supv		91,643	3.00	128,339	3.00	128,758	
camh specialist i	.00	, 0		. 0		. 0	
personnel associate iii	11.00	447,822	11.00	488,651		490,023	
, fiscal accounts technician ii	16.00	, 586,658		641,660		645,714	
personnel associate ii	9.00	399,009		455,128		456,290	
agency procurement assoc ii	4.00	123,256		112,673		113,359	
camh associate iii	1.00	38,408		39,895		39,895	
fiscal accounts technician i	8.00	212,168		219,839		220,573	
personnel associate i	3.00	99,029		103,402		104,304	
, wic services assoc ld	8.00	276,650		241,965		243,071	
activity therapy associate iii	.80	25,693		26,682		26,923	
camh associate ii	.00	8,236				0	
envrmntl health aide iv	4,25	177,464		226,007		227,604	
hlth records tech ii	4.00	228,299		276,783		278,635	
obs-social work associate i	.00	0		0		0	
personnel clerk	8.80	164,260				190,871	
wic services assoc	34.50	1,211,624		1,316,865		1,321,091	
camh associate i	2.00	25,174		26,580		27,048	
dental assistant ii	6.60	201,711		231,115		232,661	
envrmntl health aide iii	5.00	145,080		135,235		136,462	
hlth records tech i	5.00	185,889		162,273		163,500	
instructional assistant ii	3.00	91,310		95,279		95,766	
mental health assoc i	1.00	32,537		54,223		54,223	
wic services assoc trn	8.00	47,259		77,483		77,483	
activity therapy associate i	1.00	30,669		31,149		31,429	
comm hlth outreach worker ii	68.80	1,724,874		1,769,280		1,776,416	
dental assistant i	.00	19,915		30,328		, 30,328	
direct care asst ii	5.80	186,979		122,554		123,433	
hlth records tech tr	2.00	56,089		58,575		59,097	
comm hlth outreach worker i	15.00	184,074		192,692		194,144	
dental assistant trainee	.00	. 0	1.00	22,448		22,448	
envrmntl health aide ii	2.60	69,398		72,037		72,182	
hlth aide ii	41.40	931,692		1,019,725		1,021,539	
hum ser aide iii	4.00	89,683		91,800		92,345	
fiscal accounts clerk manager	6.00	273,226	6.00	285,456	6.00	286,452	
hlth records prgm supv	1.00	44,666		46,408	1.00	46,408	
management assoc	1.00	47,217		49,080	1.00	49,080	
management associate	16.00	726,985	17.00	776,232	17.00	779,818	
office manager	8.00	354,206	8.00	365,994	8.00	367,394	
fiscal accounts clerk superviso		668,344		760,246	19.00	764,523	
admin aide	15.80	447,668		440,453		442,357	
office supervisor	51.55	2,104,794		2,258,741	55.35	2,268,916	
fiscal accounts clerk, lead	15.00	562,632		577,982		580,846	
office secy iii	66.70	2,168,049		2,423,101	65.85	2,431,971	

	FY 2008	FY 2008	FY 2009	FY 2009	FY 2010	FY 20100	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00f02 Community Health Admini	stration						
m00f0249 Local Health Non-Budget							
fiscal accounts clerk ii	82.55	2,493,045	89.65	2,960,452	89.65	2,975,124	
office secy ii	91.20	2,535,471	85.05	2,911,156	85.05	2,922,770	
office services clerk lead	9.00	361,190	11.75	401,122	11.75	402,085	
services specialist	3.00	119,550	4.00	133,725	4.00	134,552	
office processing clerk lead	2.00	54,772	1.00	36,878	1.00	37,215	
office secy i	27.80	687,852	25.80	764,407	25.80	769,852	
office services clerk	138.55	3,788,339	132.85	4,191,084	132.85	4,210,464	
office services clerk	.60	0	.20	5,048	.20	5,048	
fiscal accounts clerk i	13.50	186,313	4.00	110,874	4.00	111,555	
office clerk ii	77.90	2,061,435	74.30	2,153,999	74.30	2,162,435	
office clerk ii	.20	0	.20	4,759	.20	4,759	
office processing clerk ii	14.10	331,151	8.70	253,112	8.70	253,662	
cook ii	1.00	18,651	1.00	23,219	1.00	23,219	
obs-office clerk i	.50	0	.50	11,224	.50	11,224	
office clerk i	17.00	336,457	18.30	443,080	18.30	446,505	
office processing clerk i	5.00	93,263	3.00	87,032	3.00	87,568	
telephone operator ii	1.00	214	.00	0	.00	0	
office clerk assistant	4.00	65,073	3.00	74,393	3.00	74,614	
office processing assistant	1.00	22,812	1.00	25,088	1.00	25,088	
maint chief iv non lic	1.00	39,299	1.00	41,191	1.00	41,571	
maint mechanic senior	2.00	64,576	2.00	67,096	2.00	67,096	
maint mechanic	1.00	30,266	1.00	31,426	1.00	31,426	
housekeeping supv i	1.00	31,129	1.00	32,323	1.00	32,323	
maint asst	1.00	26,557	1.00	27,566	1.00	27,566	
patient/client driver	19.00	398,722	17.00	472 <b>,</b> 050	17.00	473,737	
ph lab assistant iii	1.00	37,942	2.00	58,624	2.00	58,624	
building services worker ii	11.75	275,603	10.75	276,393	10.75	277,242	
ph lab assistant i	.00	2,637	.00	0	.00	0	
TOTAL m00f0249*	3,220.85	131,006,009	3,107.26	145,168,138	3,107.26	145,764,696	
TOTAL m00f02 **	3,220.85	131,006,009	3,107.26	145,168,138	3,107.26	145,764,696	

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symbol
							,
m00f03 Family Health Administra	ation						
m00f0302 Family Health Services a	and Primary (	Care					
physician administration direc	t 1.00	177,710	1.00	188,560	1.00	188,560	
physician program manager ii	1.00	152,672	1.00	161,981	1.00	161,981	
physician program manager ii	1.00	81,342	1.00	161,981	1.00	161,981	
physician program manager i	1.00	131,028	1.00	139,004	1.00	139,004	
prgm mgr senior ii	1.00	93,711		97,429	1.00	98,366	1
prgm mgr iv	2.00	182,765		250,292	3.00	250,292	
nursing prgm conslt/admin iii	3.00	37,794		73,674			Transfer to M00J02
prgm mgr îîi	2.00	168,032		174,668		174,668	6
nursing prgm conslt/admin ii	3.00	190,607		•		205,159	
administrator iv	1.00	71,768		74,615		75,325	
nursing prgm conslt/admin i	3.00	207,254		•		216,197	
prgm admin iv hlth services	1.00	68,877		73,208		73,912	
administrator iii	1.00	66,580		69,224		69,224	
prgm admin iii hlth services	4.00	200,047		139,786		139,786	
physician clinical specialist	2.50	335,905		375,376		375,376	
physician program specialist	1.00	128,764		136,513		139,194	
physician clinical staff	1.00	131,565		139,574		139,574	
<ul> <li>physician program staff</li> </ul>	.00	0		115,218		115,218	
computer network spec mgr	1.00	76,560		79,583		80,341	
nurse practitioner/midwife ii	3.00			223,845		225,975	
•	2.00	215,304		124,958		124,958	
speech patholgst audiolgst v		146,303		•			
webmaster supr	1.00	61,000		63,420		63,420	
computer network spec lead	1.00	56,081		58,299		58,299	
data base spec ii	1.00	61,097		63,523		64,136	
dp programmer analyst lead/adv		67,220		69,893		70,569	
dp quality assurance spec	1.00	67,220		69,893		70,569	
epidemiologist iii	1.00	65,320		67,912		67,912	
hlth planning dev admin i	1.00	67,220		69,893		70,569	
hlth policy analyst advanced	.00	5,848		0		C	
nutritionist v	2.00	134,446		139,786		139,786	
administrator ii	1.00	95,864		102,120		102,681	
administrator ii	1.00	67,232		69,999		69,999	
agency procurement spec supv	1.00	36,495		59,516		60,089	
computer info services spec su	o 1.00	64,184	1.00	66,735		67,380	
computer network spec ii	1.00	56,705	1.00	58,949	1.00	58,949	)
hlth policy analyst ii	2.00	88,230	1.00	58,395	1.00	58,956	)
nutritionist iv	2.50	153,709	2.50	159 <b>,</b> 805	2.50	160,389	)
nutritionist iv	.00	0	1.00	43,725	1.00	43,725	
prgm admin ii hlth services	1.00	82,331	2.00	11 <b>8,97</b> 0	2.00	119,488	5
speech patholgst audiolgst iii	1.00	61,778		64,233		64,853	
webmaster ii	1.00	53,058		55,159		55,688	
administrator i	3.00	175,320		182,271		182,271	
agency budget spec lead	2.00	112,541		116,995		116,995	
comm hlth educator iii	1.00	52,146		54,207		54,207	

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009 Positions	FY 2009 Appropriation		FY 20100 Allowance	Symbol
m00f03 Family Health Administrat		<b>.</b>					
m00f0302 Family Health Services ar				57.400	4	-7 400	
computer network spec i	.00	10,689		53,189		53,189	
epidemiologist i	1.00	42,523		96,201		97,037	
hlth policy analyst i	1.00	34,194		53,698		54,212	
obs-data proc prog analyst spec	1.00	58,440		60,757		60,757	
prgm admin i hlth services	.00	27,783		54,207		54,207	
agency budget spec ii	2.00	70,782		90,375		90,375	
agency grants spec ii	1.00	42,724		43,813		44,626	
computer info services spec ii	5.00	178,205		139,697		140,327	
coord spec prgms hlth serv iv h	9.00	400,017		434,477		437,369	
dp functional analyst i	1.00	21,362		39,304		40,027	
nutritionist ii	2.50	76,800	2.50	108,702	2.50	108,702	
admin officer ii	3.00	113,121	3.00	1 <b>33,3</b> 00	3.00	133,715	
agency budget spec i	1.00	48,117	1.00	50,015	1.00	50,015	
agency procurement spec i	1.00	35,458	1.00	43,917	1.00	43,917	
admin spec iii	1.00	44,326	1.00	46,055	1.00	46,055	
agency budget spec trainee	1.00	0	.00	0	.00	0	
admin spec ii	3.80	141,591	3.80	151,270	3.80	151,667	
admin spec i	1.00	0	.00	0	.00	0	
management associate	1.00	39,973	1.00	41,567	1.00	41,567	
office secy iii	7.00	263,298	8.00	296,922	8.00	298,593	
fiscal accounts clerk ii	1.00	35,439	1.00	36,820		36,820	
office secy i	.00	10,439		25,681		26,131	
office services clerk	1.00	29,688		30,826		31,102	
TOTAL m00f0302*	108.30	6,274,602	109.30	7,063,958	108.30	7,016,431	
m00f0306 Prevention and Disease Co	ontrol						
physician program manager ii	1.00	152,672	1.00	161,981	1.00	161,981	
exec vii	1.00	120,737	1.00	123,708	1.00	123,708	
prgm mgr iv	3.00	185,628		187,283		188,187	
nursing prgm conslt/admin iii	2.00	164,155	2.00	173,031	2.00	173,031	
prgm mgr īi	1.00	77,286	1.00	80,333		80,333	
nursing prgm conslt/admin i	7.00	458,938		494,010		496,018	
prgm admin iv hlth services	2.00	121,759		135,214		135,214	
prgm admin iii hlth services	1.00	67,866		141,124	2.00	141,124	
physician program specialist	2.00	201,886		246,101	2.00	248,681	
ph dental administrator	1.00	64,290		135,252		135,252	
physician program staff	1.00	108,786		0		0	
computer network spec supr	1.00	61,585		64,031	1.00	64,648	
dp programmer analyst superviso	1.00	73,843		76,750		76,750	
comm hith educator v	3.00	194,814		202,553		203,854	
data base spec ii	1.00	43,350	1.00	50,151	1.00	50,151	
epidemiologist iii	2.00	130,594	2.00	116,456		117,132	
hlth policy analyst advanced	.00	10,983		59,992		60,569	

	FY 2008	FY 2008	FY 2009	FY 2009	FY 2010	FY 20100	
Classification Title				Appropriation		Allowance	Symbol
m00f0306 Prevention and Disease C	ontrol						
administrator ii	3.00	127,540	3.00	163,207	3.00	163,207	
agency budget spec supv	1.00	57,246	1.00	59,516	1.00	60,089	
comm hlth educator iv	.00	43,797	2.00	115,732	3.00	170,455	Transfer fm MOOMO2
dp programmer analyst ii	2.00	112,873	2.00	117,344	2.00	117,905	
epidemiologist ii	2.00	141,158		155,100	3.00	156,169	
medical serv reviewing nurse ii		42,635		55,682	1.00	55,682	
nutritionist iv	1.00	56,453		0		0	
prgm admin ii	1.00	58,346	1.00	60,661		61,245	
prgm admin ii hlth services	2.00	108,256		117,481		117,481	
research statistician iv	2.00	125,354		130,329		130,949	
administrator i	2.00	108,328		112,622		113,703	
administrator i	1.00	23,670	1.00	41,074	1.00	41,074	
comm hlth educator iii	6.00	260,780		392,066		542,277	Transfer fm MOOMO2
epidemiologist i	2.00	49,673	.00	0	.00	0	
prgm admin i hlth services	3.00	153,517		150,007		150,532	
research statistician iii	1.00	57 <b>,3</b> 40		59,609		59,609	
agency budget spec ii	2.00	98,432		102,307		102,827	
agency grants spec ii	1.00	54,763		0		0	
coord spec prgms hlth serv iv h		48,422		50,335		50,816	
comm hlth educator ii	1.00	51,329		53,359			Transfer fm MOOMO2
admin spec iii	1.00	40 <b>,96</b> 7		43,185		43,585	
admin spec ii	.00	10,374		0		0	
admin aide	1.00	39,411		40,939		40,939	
admin aide	1.00	41,252		42,858		43,255	
office secy iii	3.00	90,878		110,573		111,466	
fiscal accounts clerk ii	2.00	69,638		72,324		72,324	
office secy ii	3.00	108,502		112,415		113,057	
office clerk ii	1.00	27,689	1.00	29,796	1.00	29,796	
TOTAL m00f0306*	77.00	4,447,795	78.00	4,836,491	83.00	5,104,348	
TOTAL m00f03 **	185.30	10,722,397		11,900,449		12,120,779	
m00f04 AIDS Administration m00f0401 AIDS Administration							
prgm mgr senior iii	1.00	102,922	1.00	107,006	1.00	107.006	
prgm mgr senior i	1.00	41,228		93,048		93,942	
administrator vi	1.00	80,135		83,302		84,098	
		0		03,302		04,098	
administrator vi	1.00	-					
prgm mgr iii admin prog mgr ii	2.00	164,888		171,409		173,048 78,840	
admin prog mgr ii	1.00	75,130		78,096			
nursing prgm conslt/admin ii	1.00	0		0		0	
administrator iv	.00	0		49,638		49,638	
nursing prgm conslt/admin i	2.00	150,421		147,137		147,833 115 70/	
administrator iii promodmin iii hith corvicos	1.00	65,947		115,131	2.00	115,794	
prgm admin iii hlth services	.00	0	1.00	46,563	1.00	46,563	

	FY 2008	FY 2008	FY 2009	FY 2009	FY 2010	FY 20100	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00f04 AIDS Administration							
m00f0401 AIDS Administration							
computer network spec supr	1.00	65,843	1.00	68,457	1.00	68,457	
epidemiologist iii	5.00	335,428		371,978		373,903	-
administrator ii	2.00	88,219		122,489		123,668	
agency procurement spec supv	1.00	57,246		59,516		60,089	
computer network spec ii	2.00	107,741		112,005		112,566	
epidemiologist ii	5.00	269,755		287,383		288,991	
prgm admin ii	1.00	62,370		64,847		64,847	
prgm admin ii hlth services	6.00	401,028		431,736		433,499	
administrator i	1.00	51,168		53,189		53,189	
data base spec i	1.00	58,440		60,757		60,757	
epidemiologist i	2.00	51,533		50,255		50,255	
prgm admin i hlth services	3.00	92,247	1.00	57,386		57,386	
research statistician iii	2.00	165,748		118,694		119,250	
admin officer iii	7.00	300,911	6.00	300,031	6.00	302,055	
agency budget spec ii	1.00	49,743	1.00	52,770	1.00	52,770	
coord spec prgms hith serv iv	1.00	54,246	1.00	56,395	1.00	56,936	
coord spec prgms hlth serv iv h	17.00	605,179	17.00	836,328	17.00	840,880	
research statistician ii	3.00	120,660	3.00	148,834	3.00	149,770	
admin officer ii	2.00	98,392	2.00	102,280	2.00	102,776	
comm hlth educator ii	7.00	271,233	5.00	238,782	5.00	241,036	
coord spec prgms hlth serv iii	4.00	190,333	3.00	154,627	3.00	156 <b>,</b> 105	
admin officer i	3.00	117,390	2.00	93,701	2.00	94,581	
research statistician i	1.00	37,232	1.00	39,365	1.00	39,365	
admin spec iii	2.00	72,069	2.00	76,058	2.00	76,058	
income maint spec ii	5.00	183,229	6.00	241,283	6.00	242,378	
hlth records reviewer	3.00	91,750	3.00	111,035		111 <b>,</b> 550	
management associate	.00	37,712		48,621	1.00	49,085	
admin aide	3.00	95,726		<b>86,</b> 109		86,506	
office supervisor	1.00	29,384		0		0	
office secy iii	8.00	260,673	7.00	243,168	7.00	244,311	
TOTAL m00f0401*	111.00	5,103,299		5,579,409		5,609,781	
TOTAL m00f04 **	111.00	5,103,299	105.00	5,579,409	105.00	5,609,781	
m00f05 Office of the Chief Medi m00f0501 Post Mortem Examining Se		r					
chf med exam post mortem	1.00	223,196	1.00	227,660	1.00	227,660	
dep med exam post mortem	2.00	383,397		406,706		406,706	
asst med exam bd cert	11.00	1,636,996		1,819,921	11.00	1,819,921	
asst med exam non bd cert	1.60	236,140	1.60	240,862		240,862	
chf toxicologist, post mortem	1.00	108,415	1.00	112,070		112,070	
resident forensic pathologist	1.00	449		53,298		53,298	
asst toxicolgst pm, lead	1.00	70,969		73,793		74,500	
asst toxicolgst pm, board certi	1.00	60,038		62,417		62,417	
		- ,				,	

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symbol
m00f05 Office of the Chief Medi		•					
m00f0501 Post Mortem Examining Se	rvices						
epidemiologist ii	1.00	62,969		65,472		<b>66,</b> 104	
administrator i	1.00	57,887	1.00	60,183	1.00	60,763	
asst toxicolgst pm, non-board o	4.20	255,906	5.20	289,804	5.20	289,955	
computer network spec i	1.00	17,040	1.00	41,074	1.00	41,074	
obs-ph lab scientist iv	1.00	54,246	1.00	60,183	1.00	60,763	
registered nurse	1.00	51,168	1.00	53,189	1.00	53,189	
serologist pm,non-board certifi	1.00	58,440	1.00	60,757	1.00	60,757	
admin officer ii	1.00	27	.00	0	.00	0	
admin spec ii	1.00	39,411	1.00	40,939	1.00	40,939	
forensic investigator lead	7.00	236,393		270,933	7.00	271,900	
forensic investigator	8.00	208,961		326,919		327,262	
medical photographer	2.00	82,503		85,716		86,510	
agency buyer i	1.00	39,112		40,630		40,630	
lab tech i histology	1.00	29,211		30,328		30,328	
autopsy assistant, lead	3.00	81,055		100,717		101,011	
autopsy assistant	6.00	86,387		115,378		115,687	
autopsy assistant trainee	1.00	9,462		47,734		48,176	
exec assoc i	1.00	8,065		36,280		36,280	
office secy iii	7.20	284,170		295,197		296,296	
fiscal accounts clerk ii	1.00	37,431		38,879		38,879	
office secy ii	2.00	37,431		78,836		79,203	
office services clerk	5.00					179,588	
maint chief iv non lic		171,882		178,595			
	1.00	44,257		45,984		46,412	
ph lab assistant iii	1.00	26,097		27,089		27,089	
building services worker ii	1.00	29,297	1.00	30,416	1.00	30,416	
TOTAL m00f0501*	80.00	4,728,408	81.00	5,417,959	81.00	5,426,645	
TOTAL m00f05 **	80.00	4,728,408	81.00	5,417,959	81.00	5,426,645	
m00f06 Office of Preparedness a	nd Response						
m00f0601 Office of Preparedness a	•						
physician administration direct		88	.00	0	.00	0	
physician program manager ii	1.00	0		ů O		0	
physician program manager i	1.00	138,888		147,254		150,150	
	.00	19,098		124,547		125,145	
prgm mgr senior iv prgm mgr iv	.00	38,840					
1		38,840		67,532		67,532	
envrmntl prgm mgr i general	1.00			0 53 050		0 53.050	
prgm mgr ii	1.00	0		52,950		52,950	
prgm admin iv	.00	67,759		70,455		71,136	
prgm admin iii hlth services	1.00	24,030		0		0	
administrator i	.00	-1,279		41,074		41,074	
computer network spec mgr	1.00	75,842		78,832		78,832	
epidemiologist iii	1.00	11,806		0		0	
hlth planning dev admin i	.00	0	.00	0	.00	0	

	FY 2008	FY 2008	FY 2009	FY 2009	FY 2010	FY 20100	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00f06 Office of Preparedness a	and Posponso						
m00f0601 Office of Preparedness a	•						
accountant supervisor i	1.00	44,490	1.00	43,725	1.00	43,725	
administrator ii	2.00	68,626		69,999		69,999	
comm hlth educator iv	.00	62,969		65,472		66,104	
computer network spec ii	2.00	101,737		106,728		107,246	
epidemiologist ii	1.00	3,937		00,720		0,240	
hlth planner iv	3.00	99,480		108,245		108,245	
prgm admin ii hlth services	1.00	53,669		63,618		63,618	
webmaster ii	1.00	31,699		43,725		43,725	
administrator i	1.00	54,161		0,72		4 <b>5,</b> 725 0	
data base spec i	1.00	0		0		0	
epidemiologist i	1.00	40,513		100,357		0 101,748	
management development spec	1.00	56,797		59,048		59,616	
agency budget spec ii	1.00	54,246		56,395		56,936	
agency grants spec ii	1.00	19,677				48,932	
pub affairs officer ii	1.00	51,388		54,295		54,815	
admin officer i	.00	19,599		0		0	
agency procurement spec i	.00	11,203		43,518		43,921	
exec assoc i	1.00	43,386		-		45,074	
admin aide	2.00	43,388 61,141		86,538		86,898	
office secy iii	1.00	30,538				39,900	
office secy the							
TOTAL m00f0601*	29.00	1,284,366	27.00	1,617,387	27.00	1,627,321	
TOTAL m00f06 **	29.00	1,284,366		• •		1,627,321	
m00i03 Western Maryland Center							
m00i0301 Services and Institution	nal Operations	i					
physician program manager iii	1.00	151,819	1.00	196,124	1.00	1 <b>96,</b> 124	
prgm mgr senior ii	1.00	108,134	1.00	110,297	1.00	110 <b>,29</b> 7	
dir nursing med	1.00	89,439	1.00	92,316	1.00	93,203	
asst supt ii state hospital	1.00	58,113	1.00	61,554	1.00	61,554	
physician clinical specialist	2.00	211,782	2.00	306,090	2.00	306,090	
asst dir of nursing med	2.00	142,390	2.00	150,489	2.00	151,933	
nurse practitioner/midwife ii	1.00	22,120	1.00	49,638	1.00	49,638	
nursing instructor	1.00	72,411		74,615		75,325	
registered nurse manager med	4.00	191,136	3.00	205,787	3.00	205,787	
registered nurse quality imp me	e 1.00	68,048	1.00	73,208	1.00	73,912	
fiscal services chief i	1.00	58,812	1.00	61,146	1.00	61,735	
occupational therapist supervis	s 1.00	67,866	1.00	70,562	1.00	70,562	
physical therapist supervisor	2.75	194,209	2.75	200,662	2.75	201,338	
registered nurse supv med	7.00	471,136	8.00	489,474	8.00	492,027	
speech patholgst audiolgst iv	.50	33,933	.50	35,281	.50	35,281	
administrator ii	2.00	62,869	1.00	64,233	1.00	64,853	
computer network spec ii	1.00	60,612	1.00	63,018	1.00	63,626	
dp programmer analyst ii	1.00	59,468	1.00	61,828	1.00	62,423	

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009	FY 2009 Appropriation	FY 2010	FY 20100 Allowance	Symbol
m00i03 Western Maryland Center							
m00i0301 Services and Institution	al Operations	5					
ph lab sci general lead	1.00	53,650		59,516		60,089	
physical therapist iii	.25	0		0		0	
prgm admin ii hlth services	2.00	124,148	2.00	129,080		129,700	
registered nurse charge med	9.00	1,043,048	24.00	1,479,921	24.00	1,486,938	
respiratory care nurse	14.00	406,140	4.00	230,235	4.00	231,165	
speech patholgst audiolgst iii	1.00	62,969	1.00	65,472	1.00	66,104	
administrator i	.00	-1 <b>,</b> 694	.00	0	.00	0	
occupational therapist ii	2.00	115 <b>,</b> 780	2.00	120,366	2.00	120,366	
registered nurse	12.50	583,973	13.00	715 <b>,</b> 136	13.00	716 <b>,99</b> 6	
social worker ii, health svcs	2.00	<b>89,</b> 046	1.00	57,386	1.00	57 <b>,</b> 386	
admin officer iii	1.00	45,360	1.00	47,129	1.00	47,129	
agency budget spec ii	1.00	48,881	1.00	50,811	1.00	50,811	
agency procurement spec ii	1.00	32,356	1.00	40,749	1.00	41,500	
chaplain	1.00	0		38,594		38,594	
maint supv ii lic	1.00	50,287		52,276		52,776	
registered dietitian iii	1.50	84,072		87,109		87,650	
social worker i, health svcs	.00	22,436		101,670		102,641	
nursing tech	1.50	15,611		. 0		. 0	
therapeutic recreator superviso		51,329		53,359		53,359	
admin officer i	.00	. 0		34,113		34,113	
food administrator i	1.00	40,367		41,950		42,338	
therapeutic recreator ii	3.00	122,323		127,441		127,821	
respiratory care practitioner s		57,887		60,183		60,763	
respiratory care practitioner l		53,734		55,859		55,859	
data communications tech ii	1.00	49,425		0		0	
respiratory care practitioner i		397,950		435,862		438,305	
licensed practical nurse iii ad		193,257		218,942		219,595	
licensed practical nurse iii ld		174,047		214,342		216,368	
licensed practical nurse ii	5.50	199,541		226,140		227,693	
respiratory care practitioner i		34,591		38,354		38,354	
dialysis serv tech ii	2.00	72,380		75,499		76,192	
licensed practical nurse i	4.00	98,202		78,946		78,946	
occupational therapy asst ii	1.00	37,716		39,177		39,177	
physical therapy assistant ii	1.00	43,647		0		0	
radiologic technologist ii	1.00	39,471	1.00	41,004		41,382	
services supervisor i	1.00	35,081		36,436		36,436	
volunteer activities coord ii	1.00	32,574		35,464		35,787	
ph lab technician ii	1.00	34,247		35,570		35,894	
police officer iii	.00	-1,280		0,0,00		0	
agency hlth and safety spec iv		0		0		0	
	1.00						
agency hlth and safety spec i	1.00	37,147		38,582		38,582	
hlth records tech supv	1.00	38,699		40,200		40,200	
personnel associate ii	1.00	42,015		43,652		44,057	
agency procurement assoc ii	.50	19,736	.00	0	.00	0	

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	FY 2008	FY 2008	FY 2009	FY 2009	FY 2010	FY 20100	
Classification Title		Expenditure		Appropriation		Allowance	Symbol
m00i03 Western Maryland Center							
m00i03 Western Maryland Center m00i0301 Services and Institution	al Operations						
hlth records reviewer	.00	2,172	1.00	38,471	1.00	38,471	
personnel associate i	2.00	70,438				74,105	
direct care asst ii	7.00	201,678				219,783	
geriatric nursing assistant ii	39.00	1,083,617		•			
geriatric nursing assistant i	7.50	155,516		244,658		246,373	
direct care trainee	21.50	334,420		431,865		436,409	
hlth records prgm mgr	1.00	45,430				47,648	
management associate	1.00	47,217		49,080		49,080	
admin aide	2.00	78,952		83,088		83,455	
office supervisor	1.00	39,411		30,200		30,200	
office secy iii	1.00	38,758		40,263		40,634	
fiscal accounts clerk ii	1.00	37,924		38,530		38,883	
office secy ii	8.00	252,737		279,879		281,255	
office services clerk lead	1.00	37,093		38,530		38,883	
office services clerk	7.00	207,862		168,822		169,484	
office clerk ii	.00	162,624		168,878		168,878	
cook ii	4.50	130,369		130,664		131,057	
office clerk i	5.00	6,608		23,619		24,028	
electrician high voltage	1.00	41,631		43,251		43,251	
automotive services mechanic	1.00	36,045		37,440		37,783	
stationary engineer 1st grade	5.00	199,387		194,477		194,848	
carpenter trim	.00	19		0		0	
painter	1.00	36,427				38,184	
plumber	1.00	35,134		36,491		36,825	
food service supv ii	4.00	107,191		105,241		105,903	
maint asst	1.00	30,853		32,038		32,327	
patient/client driver	1.00	0		0		0	
ph lab assistant iii	1.00	-827	.00	0		0	
building services worker i	2.00	26,208		22,283		22,665	
building services worker ii	15.00	384,117		417,834		419,092	
custom sewer ii	1.00	29,297				30,416	
food service worker i	.00	19,143		•		10,958	
food service worker ii	14.00	325,166		309,869		311,703	
linen service worker ii	2.00	58,595		60,832		60,832	
stock clerk ii	2.00	54,246	2.00	56,312	2.00	56,312	
TOTAL mOOiO301*	291.00	11,119,904	286.75	12,353,402	286.75	12,413,008	
TOTAL m00i03 **	291.00	11,119,904	286.75	12,353,402	286.75	12,413,008	
m00i04 Deer's Head Center	- L O						
m00i0401 Services and Institution			4 00		4 00	477 000	
physician program manager iii	1.00	123,984		133,285	1.00	133,285	
prgm mgr senior ii	1.00	101,137		105,155	1.00	106,170	
dir nursing med	1.00	48,153	1.00	77,116	1.00	77,116	

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symbol
m00i04 Deer's Head Center							
m00i0401 Services and Institution	•						
asst supt ii state hospital	1.00	73,728		76,637		77,367	
therapy services mgr i	1.00	67,114		69,780		69,780	
registered dietitian v hlth car		64,999		67,270		67,919	
physician clinical specialist	1.00	124,776	1.00	139,004	1.00	<b>139,</b> 004	
physician clinical staff	1.00	138,383	1.00	139,574	1.00	1 <b>39,</b> 574	
asst dir of nursing med	1.00	37,508		52,950	1.00	52,950	
clinical nurse specialist psych	1.00	4,050	.00	0	.00	0	
computer network spec supr	1.00	60,280	1.00	61,632	1.00	62,226	
nursing instructor	1.00	29,978	1.00	76,035	1.00	76,757	
registered nurse manager med	9.00	562,404	9.00	611,544	9.00	615,624	
registered nurse quality imp me	2.00	35,611	1.00	49,638	1.00	49,638	
social work manager, health svc	1.00	66,475	1.00	<b>69,</b> 119	1.00	69,787	
fiscal services chief i	.00	23,291	1.00	53,061	1.00	54 <b>,</b> 076	
ph lab sci supervisor	1.00	58,904	1.00	65,366	1.00	65,366	
registered nurse supv med	5.00	290,742	5.00	331,976	5.00	333,928	
speech patholgst audiolgst iv	.00	8,207	1.00	74,725	1.00	74,725	
computer network spec ii	1.00	52,558		54,635	1.00	54,635	
fiscal services officer ii	1.00	29,975	.00	0	.00	0	
personnel administrator i	1.00	57,246	1.00	59,516	1.00	60,089	
ph lab sci general lead	1.00	42,713		53,108		53,616	
physical therapist iii lead	1.80	69,661	1.80	125,999	1.80	125,999	
registered nurse charge med	21.50	1,185,401		1,434,510	23.50	1,440,107	
administrator i	1.00	54,617		53,189		53,189	
occupational therapist ii	1.00	57,897		64,950	1.00	65,259	
ph lab sci general iii	1.00	39,228	1.00	44,168	1.00	44,168	
registered nurse	16.50	513,552		477,287		481,079	
social worker ii, health svcs	2.00	68,889		64,331		64,331	
activity therapy manager	1.00	54,246		56,395	1.00	56,936	
admin officer iii	.00	26,430		52,276		52,776	
agency procurement spec ii	.00	33,732		54,295	1.00	54,815	
maint supv ii non lic	1.00	42,172		44,610		44,610	
social worker i, health svcs	.00	37,878		55,859		55,859	
registered dietitian ii	1.00	46,814		103,848		103,848	
agency procurement spec i	1.00	17,777		. 0		. 0	
registered dietitian i	1,00	25,863		0		0	
therapeutic recreator ii	2.00	94,462		98,177		98,177	
laundry manager i	1.00	35,990		37,381		37,381	
respiratory care practitioner s		55,201		57,386		57,386	
respiratory care practitioner l		52,458		51,781		51,781	
respiratory care practitioner i		11,208		50,895		51,381	
licensed practical nurse iii ad		93,996		97,701		98,165	
licensed practical nurse iii ld		266,580		283,561		284,896	
dialysis serv chief	1.00	44,736		46,483		46,916	
licensed practical nurse ii	7.00	155,111		263,371		265,280	

Classification Title	FY 2008 Positions		FY 2009	FY 2009 Appropriation	FY 2010	FY 20100 Allowance	Symbo
n00i04 Deer's Head Center							
n00i0401 Services and Institution	al Operatio	ns					
dialysis serv tech ii	9.50	334,723	10.00	370,290	10.00	372,586	
licensed practical nurse i	3.00	66,654	1.00	35,420	1.00	35,901	
obs-dialysis serv tech ii	1.00	41,631	1.00	43,251	1.00	43,251	
occupational therapy asst ii	1.00	35,215	1.00	41,004	1.00	41,382	
volunteer activities coord ii	1.00	40,938	1.00	42,530	1.00	42,923	
dialysis serv tech i	1.00	25 <b>,</b> 134	.00	0	.00	0	
building security officer ii	3.00	81,344	3.00	85,287	3.00	85,287	
fiscal accounts technician supv	2.00	69,796	1.00	47,717	1.00	48,169	
personnel associate iii	1.00	41,568	1.00	43,185	1.00	43,585	
fiscal accounts technician ii	3.00	125,785	3.00	130,682	3.00	131,508	
personnel associate ii	.00	31,127		44,052		44,052	
agency procurement assoc ii	1.00	<b>23,</b> 150	1.00	36,769	1.00	37,105	
hlth records reviewer	1.00	38,758	1.00	40,263	1.00	40,634	
personnel associate i	1.00	12,516	.00	0	.00	0	
activity therapy associate iii	1.00	34,819	1.00	36,162	1.00	36,162	
hlth records tech ii	2.00	78,592	2.50	93,081		93,644	
hlth records tech i	1.50	37,171	1.00	28,488	1.00	28,994	
direct care asst ii	4.50	66,286	2.00	62,820	2.00	63,129	
geriatric nursing assistant ii	53.00	1,101,966	43.50	1,273,307	43.50	1,280,956	
hlth records tech tr	.00	17,990	1.00	26,370	1.00	26,370	
direct care asst i	1.00	-159	.00	0	.00	0	
geriatric nursing assistant i	4.00	171,787	9.50	232,552	9.50	233,370	
direct care trainee	2.00	99,638	13.50	292,045	13.50	296,300	
management associate	1.00	46,779	1.00	48,621	1.00	49,085	
admin aide	2.00	70,140	3.00	106,460	3.00	107,470	
office secy iii	4.00	160,453	5.00	185,201	5.00	186,199	
fiscal accounts clerk ii	2.50	92,791	2.50	96,017	2.50	96,017	
office secy ii	4.00	75,486	2.00	61,580	2.00	61,580	
supply officer iv	1.00	34,506	1.00	35,839	1.00	36,165	
office services clerk	1.00	12,822	.00	0	.00	0	
telephone operator supr	1.00	30,809	1.00	31,989	1.00	31,989	
cook ii	3.00	77,030	3.00	81,390	3.00	81,390	
supply officer i	1.00	25,213	1.00	26,619	1.00	26,619	
telephone operator ii	1.00	29,514	1.00	30,642	1.00	30,642	
maint chief iii non lic	1.00	43,920	1.00	45,634	1.00	46,059	
electrician high voltage	.00	32,924	1.00	43,251	1.00	43,251	
automotive services mechanic	1.00	28,368	1.00	29,969	1.00	30,505	
carpenter trim	1.00	38,816	1.00	40,320	1.00	40,320	
chf steward/stewardess	1.00	32,405	1.00	33,650	1.00	<b>33,6</b> 50	
electrician	2.00	40,286	1.00	32,761	1.00	33,057	
painter	1.00	36,759	1.00	38,180	1.00	38,180	
steam fitter	2.00	75,895	2.00	78,836	2.00	79,203	
housekeeping supv iv	1.00	38,072	1.00	39,236	1.00	39,597	
food service supv ii	3.00	95,565	3.00	99,746	3.00	100,443	

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symbol
m00i04 Deer's Head Center							
m00i0401 Services and Institution	hal Operation	าร					
housekeeping supv iii	1.00	6,664	.00	0	.00	0	
housekeeping supv i	.00	8,845	1.00	32,323	1.00	32,323	
linen service supv	1.00	31,129	1.00	32,323	1.00	32,323	
patient/client driver	1.00	25,044	1.00	26,619	1.00	26,619	
building services worker i	1.00	33,705	2.00	44,955	2.00	45,352	
building services worker ii	15.00	378,923	14.00	387,623	14.00	387,623	
food service worker i	1.00	22,096	1.00	23,436	1.00	23,436	
food service worker ii	8.50	215,344	8.50	226,529	8.50	227,326	
linen service worker ii	8.00	205,990	8.00	215,938	8.00	216,320	
TOTAL m00i0401*	275.30	9,808,837	269.30	11,220,541	269.30	11,276,022	
TOTAL m00i04 **	275.30	9,808,837		11,220,541	269.30	11,276,022	

Classification Title	FY 2008 Positions	FY 2008 Expendîture	FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symbol
m00j02 Laboratories Administrat m00j0201 Laboratory Services	ion						
exec vi	1.00	112,306	1.00	115,000	1.00	115,000	
prgm mgr senior ii	1.00	94,608		•	1.00	98,356	
prgm mgr iv	6.00	513,411		•		519,647	
nursing prgm conslt/admin iii	.00	0				•	Transfer fm MOOFO3
fiscal services admin ii	1.00	71,768			1.00	75,325	
prgm mgr i	1.00	73,148		•	1.00	76,757	
dp programmer analyst superviso		63,144		•	1.00	73,910	
ph lab principal sci developmen		67,866		•		75,320	
ph lab sci manager	3.00	200,393				223,142	
obs-ph lab scientist v	1.00	62,370			1.00	69,224	
ph lab sci developmental ii	2.00	116,714		•	2.00	130,770	
ph lab sci supervisor	20.00	1,085,370		-		1,139,980	
pharmacist iii	1.00	73,259			1.00	74,725	
administrator ii	.00	33,791		-	1.00	68,681	
agency procurement spec supv	1.00	45,467			1.00	52,605	
computer network spec ii	2.00	35,401		57,840	1.00	57,840	
dp programmer analyst ii	2.00	118,484				123,802	
ph lab sci developmental i	.00	0			1.00	43,725	
ph lab sci general lead	23.00	1,139,714				1,336,479	
pharmacist ii	5.00	303,666		314,136		315,286	
administrator i	1.00	57,887		•	1.00	60,763	
administrator i	1.00	30,691		•		0	
dp programmer analyst i	.00	1,995			1.00	54,212	
obs-ph lab scientist iv	1.00	0		•		, 0	
ph lab sci general iii	67.00	3,191,024			70.00	3,700,583	
agency budget spec ii	.00	0		0		0	
ph lab sci general ii	22.00	628,726		855,184	19.00	861,318	
admin officer ii	1.00	46,704		48,543	1.00	48,543	
ph lab sci general i	9.00	214,666				274,764	
computer info services spec i	.00	39,266		-		43,917	
admin spec iii	1.00	26,895		•	1.00	45,213	
agency procurement spec trainee		84,400				88,072	
admin spec ii	2.00	81,023		•	2.00	84,953	
computer user support spec ii	1.00	3,364		. 0	.00	. 0	
ph lab technician lead	8.00	259,306	7.00	263,890	7.00	264,958	
ph lab technician iii	17.00	576,865	16.00	585,848	16.00	588,222	
fiscal accounts technician ii	1.00	0	.00	. 0	.00	. 0	
fiscal accounts technician i	.00	37,627		38,824	1.00	39,180	
direct care asst ii	.00	0	4.00	117,096	.00		Abolish
direct care trainee	.00	0	1.00	22,283	.00	0	Abolish
exec assoc i	.00	28,017		48,091	1.00	48,549	
fiscal accounts clerk manager	1.00	48,042	1.00	49,941	1.00	50,418	
office manager	1.00	45,080	1.00	46,840	1.00	47,279	
admin aide	2.00	56,981	1.00	37,723	1.00	38,069	

	FY 2008	FY 2008	FY 2009	FY 2009	FY 2010	FY 20100	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00j02 Laboratories Administrati m00j0201 Laboratory Services	on						
office supervisor	1.00	64,382	2.00	70,962	2.00	71,895	
office secy iii	7.00	221,224	7.00	251,723	7.00	252,437	
fiscal accounts clerk ii	1.00	7,618		32,761	1.00	33,057	
office secy ii	2.00	55,789	2.00	74,164	2.00	74,478	
office services clerk lead	3.00	107,011	3.00	113,274		113,274	
office secy i	.00	0	1.00	25,239			Abolish
office services clerk	18.00	547,308	18.00	593,592	18.00	597,517	
supply officer iii	1.00	31,877	1.00	33,104	1.00	33,403	
office clerk ii	1.00	30,266		31,426	1.00	31,426	
maint mechanic	1.00	29,533		29,796	1.00	29,796	
ph lab assistant lead	1.00	30,266		31,426		31,426	
obs-lab asst iii	1.00	31,689		32,906		32,906	
ph lab assistant iii	7.00	187,382		182,955		183,249	
TOTAL m00j0201*	254.00	11,013,784	252.00	12,598,443	247.00	12,569,536	
TOTAL m00j02 **	254.00	11,013,784		12,598,443		12,569,536	
m00k0101 Executive Direction dep secy dhmh behavioral hlth prgm mgr iv prgm admin v hlth services prgm admin iv	.00 .00 .00 1.00	0 0 49,471 (2)(57	1.00 1.00 .00	116,375 96,808 85,017 0	1.00 1.00 .00	116,375 96,808 85,017 0	
obs-nursing div chief inst psyc	1.00	62,653		66,096		66,096	
administrator i	1.00	55,201		57,386		57,386	
patients' rights advocate ii	7.00	417,987		457,854		459,614	
social worker ii, health svcs	1.00	54,678		56,846		57,392	
admin officer iii	1.00	16,099		55,859 0		55,859	
patients' rights advocate i	1.00	35,957		0		0	
management associate	.00	36,509	.00	U	.00	U	
TOTAL m00k0101*	13.00	728,555	15.00	992,241	15.00	994,547	
TOTAL m00k01 **	13.00	728,555	15.00	992,241	15.00	994,547	
m00k02 Alcohol and Drug Abuse Ac m00k0201 Alcohol and Drug Abuse Ac							
spec asst to the sec for drug p	1.00	120,646		123,059		123,059	
prgm mgr senior i	1.00	52,634		95 <b>,</b> 738		95,738	
administrator vii	.00	47,450	1.00	86,377		86,377	
prgm mgr iii	4.00	234,529		243,817	3.00	245,322	
admin prog mgr ii	1.00	74,425	1.00	77,359	1.00	77,359	
physician program specialist	1.00	150,233	1.00	159,289	1.00	162,425	
webmaster supr	1.00	62,176	1.00	64,642	1.00	64,642	
dp functional analyst superviso	1.00	48,259	1.00	51,108	1.00	52,085	

	FY 2008	FY 2008	FY 2009	FY 2009	FY 2010	FY 20100	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00k02 Alcohol and Drug Abuse A							
m00k0201 Alcohol and Drug Abuse A				(1.400	4	( 400	
prgm admin iii addctn	.00	55,648		64,129		64,129	
accountant supervisor i	1.00	54,082		54,635		54,635	
administrator ii	1.00	63,575		66,096		66,096	
agency grants spec supv	1.00	62,370		64,847		64,847	
computer network spec ii	1.00	52,558		54,635		54,635	
dp functional analyst lead	1.00	58,904		61,239		61,239	
hlth fac surveyor nurse i	.00	34,684		55,682		55 <b>,</b> 682	
obs-addictns prgm spec iv preve		0		0		0	
prgm admin ii addctn	7.00	364,926		370,066		371,729	
research statistician iv	2.00	125,945		130,943		130,943	
webmaster ii	1.00	57,246	1.00	59,516	1.00	60,089	
agency grants spec lead	1.00	54,161	1.00	56,306	1.00	56,306	
admin officer iii	4.00	140,324	3.00	146,164	3.00	147,194	
agency grants spec ii	4.00	113,735	2.00	102,380	2.00	102,830	
agency procurement spec ii	.00	-1,588	.00	0	.00	0	
computer network spec trainee	1.00	25,754	1.00	40,013	1.00	40,013	
coord spec prgms hlth serv iv a	a 10.00	<b>434,</b> 001	12.00	596,231	12.00	600,311	
dp functional analyst i	1.00	45,780	1.00	47,571	1.00	48,021	
research statistician ii	1.00	29	.00	0	.00	0	
admin officer ii	8.00	334,627	8.00	372,835	8.00	374,499	
admin spec iii	2.00	81,718	2.00	75,277	2.00	75,677	
admin aide	1.00	50,564	2.00	80,104	2.00	80,104	
office secy iii	2.00	41,187		36,110		36,440	
office secy ii	1.00	31,269	1.00	32,468		32,468	
TOTAL m00k0201*	62.00	3,071,851	60.00	3,468,636	60.00	3,484,894	
TOTAL m00k02 **	62.00	3,071,851	60.00	3,468,636	60.00	3,484,894	
m00l01 Mental Hygiene Administr	ration						
m00l0101 Program Direction							
physician administration direct	1.00	199 <b>,</b> 748	1.00	211,632	1.00	211,632	
physician program manager iv	1.00	182,874	1.00	194,042	1.00	194,042	
physician program manager iii	1.00	171,331	1.00	181,513	1.00	181,513	
physician program manager i	.50	70,719	.50	77 <b>,9</b> 70	.50	77,970	
prgm mgr senior iii	.00	25,836	1.00	7 <b>3,</b> 341	1.00	<b>73,</b> 341	
prgm mgr senior ii	.00	0	1.00	102,180	1.00	102,180	
prgm mgr senior i	3.00	272,702	2.00	204,701	2.00	204,701	
asst attorney general vi	.60	53,787	.60	55,916	.60	55,916	
prgm mgr iv	1.00	87,126	2.00	187,386	2.00	188,255	
nursing prgm conslt/admin iii	2.00	165,664		172,213		173,040	
prgm mgr iîi	3.00	246,191	3.00	222,287		222,287	
nursing prgm conslt/admin i	1.00	0		0		0	
administrator iii	1.00	36		62,917		62,917	
administrator iii	1.00	68,156		73,316		73,316	
		•		-		-	

	FY 2008		FY 2009		FY 2010	FY 20100	0
Classification Title				Appropriation		Allowance	Symbol
m00l01 Mental Hygiene Administr	ation						
m00l0101 Program Direction							
physician clinical specialist	1.00	158,761	2.00	<b>336,9</b> 30	2.00	336,930	
accountant manager iii	1.00	77,163	1.00	80,211	1.00	80,977	
accountant manager i	1.00	72,460	1.00	49,638	1.00	49,638	
administrator iv	1.00	62,176	1.00	64,642	1.00	64,642	
psychologist ii	2.00	149,088	2.00	154,958	2.00	154,958	
hlth planning dev admin i	1.00	73,612	1.00	67 <b>,</b> 912	1.00	67,912	
prgm admin iii mental hlth	.00	0	1.00	46,563	1.00	46,563	
social work prgm admin, health	1.00	66,580	1.00	69,224	1.00	69,224	
accountant supervisor i	1.00	61,778	1.00	64,233	1.00	64,853	
administrator ii	3.00	186,547	3.00	1 <b>93,</b> 947	3.00	194,567	
administrator ii	2.00	106,627	2.00	111,662	2.00	113,159	
agency procurement spec supv	1.00	62,370	1.00	64,847	1.00	64,847	
computer network spec ii	2.00	111,279	2.00	115,690	2.00	116,801	
prgm admin ii mental hlth	5.80	258,746	6.80	418,579	6.80	419,678	
social work supv health svcs	3.00	117,808	2.00	122,478		122,478	
administrator i	3.00	172,040		178,853		178,853	
agency grants spec lead	1.00	53,650		55,776		56,311	
prgm admin i mental hlth	2.00	91,089				104,462	
research statistician iii	1.00	59,950		0		0	
social worker ii, health svcs	5.00	217,965		278,016		278,596	
admin officer iii	2.00	50,765		52,770		52,770	
agency grants spec ii	1.00	46,635		48,470		48,932	
computer info services spec ii	1.00	54,763		56,930		56,930	
coord spec prgms hlth serv iv h		35,652		48,470		48,932	
coord spec prgms hlth serv iv m		106,056		147,305		147,305	
hlth planner iii	1.00	49,814		51,781		51,781	
admin officer ii	1.00	51,329		53,359		53,359	
coord spec prgms hlth serv iii	.60	25,941		27,296		27,551	
admin officer i	1.00	40,647		48,162		48,162	
admin spec iii	.00	15,080		37,678		38,192	
admin spec ii	1,00	37,012		38,763		38,763	
fiscal accounts technician i	1.00	39,332		41,004		41,382	
exec assoc iii	1.00	57,320		60,083		60,083	
management associate	1.00	47,217		49,080		49,080	
admin aide	4.00	145,839		130,161	3.00	130,558	
office secy iii	3.00	148,794	5.00	198,112		198,429	
office secy ii	4.00	134,416		115,939		116,645	
office services clerk lead	1.00	33,226		34,571		34,885	
office secy i	1.00	19,131	.00	0		0,005	
office services clerk	1.00	-619		0		0	
office clerk assistant	.85	19 <b>,</b> 649	.85	22,076		22,076	
STILLE CLEIK ASSISTANT		17,047				22,010	
TOTAL m00l0101*	84,35	4,861,858	84.35	5,660,045	84.35	5,672,374	

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symbol
m00l0102 Community Services							
exec aide v	1.00	120,366	1.00	110,297	1.00	110,297	
administrator iv	2.00	74,421		49,638		49,638	
hlth policy analyst ii	1.00	47,850		50,668		50,668	
research statistician iv	1.00	0		0		0	
comm hlth educator iii	1.00	0		0		0	
hlth policy analyst i	1.00	44,907		47,511		47,511	
agency grants spec ii	1.00	466		0		, , , , , , , , , , , , , , , , , , ,	
coord spec prgms hlth serv iv m		118,626		105,789		106,801	
admin aide	1.00	34,722		36,381		36,714	
TOTAL m00l0102*	11.00	441,358	7.00	400,284	7.00	401,629	
TOTAL mOOLO1 **	95.35	5,303,216				6,074,003	
m00l03 Walter P. Carter Communi	•						
m00l0301 Services and Institution	al Operatior	IS					
prgm mgr senior ii	1.00	104,077	1.00	108,208		108,208	
dir nursing psych	1.00	88,600	1.00	91,438	1.00	91,438	
psychology services chief	1.00	78,018	1.00	81,099	1.00	81,872	
asst supt i state hospital	1.00	71,768	1.00	74,615	1.00	75,325	
physician clinical specialist	1.00	0	.00	0	.00	0	
physician clinical staff	.70	92,096	.70	97,702	.70	97,702	
asst dir of nursing psych	.00	52,657		78,832	1.00	78,832	
nursing education supervisor	1.00	72,253	1.00	76,637	1.00	77,367	
clinical nurse specialist psych		74,067		123,548		123 <b>,</b> 548	
nursing instructor	1.00	49,896		<b>69,78</b> 0	1.00	69 <b>,</b> 780	
psychologist ii	3.00	258,043	4.00	294,671	4.00	295,042	
registered nurse manager psych	3.00	165,924	2.00	122,846	2.00	123,550	
registered nurse quality imp ps	1.00	-880		0		0	
social work manager, health svc		67,759		70,455		71 <b>,</b> 136	
registered nurse supv psych	4.00	152,437		138,448		138,448	
social work prgm admin, health	1.00	62,871		65,366		65 <b>,</b> 366	
administrator ii	1.00	52,0 <b>63</b>		54,123		54 <b>,</b> 641	
computer network spec ii	1.00	59,468	1.00	61,828		62,423	
prgm admin ii mental hlth	1.00	57,246		59,516		60,089	
registered nurse charge psych	19.00	1,021,623		1,250,389		1,252,143	
social worker adv health svcs	1.00	58,904	1.00	61,239	1.00	61,239	
obs-nurse iv inst psych	1.00	15,500	.00	0		0	
personnel officer iii	1.00	39,870		60,183	1.00	60,763	
registered nurse	9.00	304,515	5.50	300,197	5.50	302,362	
social worker ii, health svcs	4.00	184,422	3.00	169,477	3.00	170,023	
activity therapy manager	1.00	54,246	1.00	56,395	1.00	56,936	
agency procurement spec ii	1.00	45 <b>,78</b> 0	1.00	47,571	1.00	48,021	
a/d associate counselor, lead	1.00	44,029	1.00	48,928	1.00	48,928	
maint supv ii non lic	1.00	19,007	1.00	47,129	1.00	47,129	
social worker i, health svcs	1.00	59,652	1.00	61,427	1.00	61,427	

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symbol
100l03 Walter P. Carter Communi	•						
00l0301 Services and Institution							
a/d associate counselor	1.00	34,172		46,342	1.00	46,773	
computer info services spec i	.00	19,339		52,933	1.00	52,933	
coord spec prgms hlth serv ii m	1.00	46,856		49,080	1.00	49,080	
therapeutic recreator ii	2.00	91,518	2.00	95,108	2.00	95,580	
a/d supervised counselor	1.00	<b>38,6</b> 40	1.00	40,140	1.00	40,509	
mental health assoc iii	1.00	38,758	1.00	40,263	1.00	40,634	
licensed practical nurse iii ad	1.00	47,217	1.00	49,080	1.00	49,080	
computer operator ii	1.00	29,609	.00	0	.00	0	
licensed practical nurse ii	2.00	78,884	3.00	115,375	3.00	115,756	
security attend i	1.00	0	.00	0	.00	0	
personnel associate ii	1.00	41,631	1.00	43,251	1.00	43,251	
activity therapy associate iii	.60	18,930	.60	19,657	.60	19,834	
hlth records tech ii	3.00	107,679		111,841		112,528	
personnel clerk	.00	2,564		. 0	.00	. 0	
direct care asst ii	24.00	655,607		675,541	22.00	678,481	
direct care asst i	1.00	8,013		. 0		. 0	
hlth records prgm supv	1.00	, 44,666		46,408	1.00	46,408	
fiscal accounts clerk superviso		, 38,640		40,140		40,509	
admin aide	1.00	36,648		38,065		38,065	
office supervisor	.00	19,683		40,570		40,944	
office secy iii	2.00	78,261		81,641		82,012	
fiscal accounts clerk ii	3.00	89,654		94,868		95,998	
office secy ii	2.00	65,137		68,439		68,981	
office secy i	2.00	63,984		66,442		66,442	
office services clerk	1.00	34,764		36,217		36,548	
office clerk ii	2.00	65,627		68,116		68,734	
supply officer ii	1.00	32,795		34,058		34,367	
maint chief iv non lic	1.00	41,885		43,518		43,921	
electrician high voltage	1.00	41,631		43,251		43,251	
refrigeration mechanic	1.00	38,758		40,263		40,634	
carpenter trim	1.00	35,353		26,783		26,783	
electrician	1.00	36,427				•	
locksmith	1.00	•		37,838		38,184	
		36,759		38,180		38,180	
painter	1.00	36,427		37,838		38,184	
plumber	1.00	33,288		34,571		34,885	
linen service worker ii	1.00	25,368	1.00	26,429	1.00	26,429	
OTAL m00l0301*	130.30	5,561,083	123.30	6,054,293	123.30	6,077,636	
OTAL mOOlO3 **	130.30	5,561,083	123.30	6,054,293	123.30	6,077,636	

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symbo
00l04 Thomas B. Finan Hospital	Center						
00l0401 Services and Institution	al Operatior	าร					
prgm mgr senior ii	1.00	102,108	1.00	106,159	1.00	106,159	
dir nursing psych	1.00	86,918	1.00	91,438	1.00	91,438	
asst supt ii state hospital	1.00	76,560	1.00	79,583	1.00	80,341	
psychology services chief	1.00	78,757	1.00	81,864	1.00	81,864	
therapy services mgr i	1.00	73,843	1.00	76,750	1.00	76,750	
asst dir of nursing psych	1.00	65,843		74,499		74,499	
nurse practitioner/midwife supe		58,318		0		. 0	
clinical pharmacist	1.00	73,843		0	.00	0	
psychologist ii	3.00	221,529		230,250		230,250	
registered nurse manager psych	1.00	73,405		73,208		73,912	
registered nurse quality imp ps		48,843		73,910		73,910	
fiscal services chief i	1.00	65,160		68,568		69,231	
psychologist i	.00	0		57,203		57,203	
registered nurse supv psych	5.00	326,364		342,262		342,262	
social work prgm admin, health	1.00	66,580		69,224		69,224	
computer network spec ii	1.00	63,575		66,096		66,096	
occupational therapist iii lead		62,370		64,847		64,847	
pharmacist ii	1.00	62,969		04,047		0	
psychology associate doctorate	1.00	53,882		0		0	
registered nurse charge psych	8.00	547,502		570,787		452,720	
social work supv health svcs	1.00	58,904		61,239		61,239	
police chief i	1.00	46,800		49,543		50,244	
occupational therapist ii	3.00	158,413		164,681		165,165	
personnel officer iii	1.00	48,346		50,255		50,255	
prgm admin i mental hlth	1.00	55,201		57,386		57,386	
registered nurse	30.50	1,556,369		1,589,822		1,447,453	
social worker ii, health svcs	9.00	477,990		463,096		351,088	
accountant ii	1.00	•		•		•	
	1.00	42,963	1.00	47,129		47,129	
agency procurement spec ii computer info services spec ii	1.00	49,814		51,781		51,781	
maint supv ii lic	1.00	50,287		52,276		52,776	
social worker i, health svcs		51,881		56,930		56,930	
coord spec prgms hlth serv iii	1.00 1.00	61,896		96,234		96,957	
emp training spec ii		50,367		52,356		52,356	
	1.00	50,845	1.00	52,858		53,364	
therapeutic recreator superviso		38,475	1.00	41,155	1.00	41,915	
art therapist ii	.00	24,380	1.00	41,567		41,567	
therapeutic recreator ii	4.00	190,678	4.00	198,199		199,135	
art therapist i	1.00	14,571	.00	0	.00	0	
assoc librarian i	1.00	44,326	1.00	46,055	1.00	46,055	
mental health assoc iv	1.00	40,504	1.00	42,079		42,469	
mental health assoc iii	1.50	46,005	1.00	40,630		40,630	
licensed practical nurse ii	11.00	460,574	12.00	490,545	12.00	493,186	
licensed practical nurse i	1.00	6,117	.00	0	.00	0	
pharmacy technician	2.00	49,751	2.00	55,207	2.00	55,207	

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symbo
m00l04 Thomas B. Finan Hospital	Contor						
m00l0401 Services and Institution							
police officer ii	1.00	37,302	1.00	39,589	1.00	40,313	
building security officer ii	4.00	102,048		107,162		107,571	
fiscal accounts technician ii	1.00	42,402		44,052		44,052	
personnel associate ii	1.00	42,402		44,052		44,052	
hlth records tech ii	4.00	125,412		132,244		132,534	
direct care asst ii	31.00	920,580		964,557		970,550	
direct care asst i	4.00	92,796		140,542		141,737	
direct care trainee	4.00	44,450		43,096		43,832	
management associate	1.00	47,217		49,080		49,080	
admin aíde	.00	-, <b>,</b> ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		42,858		43,255	
office secy iii	1.00	15,006		42,090 0		4 <b>5,2</b> 55 0	
fiscal accounts clerk ii	2.00	65,224		68,607		68,607	
office secy ii	5.00	162,130		168,855		169,163	
supply officer iii	1.00	25,609		27,038		27,038	
telephone operator supr	1.00	33,689		34,988		34,988	
telephone operator ii	3.00	93,124		96,702		97,573	
maint chief iv lic	1.00	43,853		45,560		45,560	
automotive services specialist	1.00	27,515		0		45 <b>,</b> 500 0	
electrician high voltage	1.00	41,631		43,251		43,251	
refrigeration mechanic	1.00	32,081		33,903		33,903	
stationary engineer 1st grade	1.00	39,833		41,378		41,378	
carpenter trim	1.00	30,186		31,895		31,895	
locksmith	1.00	37,093		38,530		38,883	
maint mechanic senior	1.00	35,186		36,544		36,544	
maint mechanic	3.00	62,904		95,759		96,050	
housekeeping supv iv	1.00	36,759		38,180		38,180	
housekeeping supv ii	1.00	32,795		34,058		34,367	
patient/client driver	1.00	25,213		26,619		26,619	
building services worker i	.00	0		70,709		70,709	
building services worker ii	18.00	371,400		388,966		390,921	
custom sewer ii	1.00	29,297		30,416		30,416	
groundskeeper ii	1.00	23,405		23,436		23,436	
linen service worker ii	2.00	58,595	2.00	60,832		60,832	
TOTAL m00l0401*	209.00	8,660,963	204.00	8,971,129	197.00	8,622,282	
TOTAL mOOlO4 **	209.00	8,660,963		8,971,129		8,622,282	

m00l05 Regional Institute for Children and Adolescents-Baltimore City

m00l0501 Services and Institutional Operations

physician program manager iii	1.00	171,331	1.00	181,513	1.00	181,513
principal	1.00	77,001	1.00	91,382	1.00	91,382
asst principal dhmh	1.00	5,740	1.00	78,030	1.00	78,030
prgm mgr senior ii	1.00	92,824	1.00	96,501	1.00	<b>96,</b> 501
dir nursing psych	1.00	91,797	1.00	92,316	1.00	93,203

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symbol
m00l05 Regional Institute for C	hildren and	Adolescents-Ba	ltimore Cit	ÿ			
m00l0501 Services and Institution	al Operatior	าร					
psychology services chief	1.00	73,843	1.00	52,950	1.00	52,950	
asst supt i state hospital	1.00	70,405	1.00	73,208	1.00	73,912	1
registered dietitian v hlth car	1.00	67,220	1.00	69,893	1.00	70,569	
physician clinical specialist	1.80	254,327	1.80	280,692	1.80	280,692	
physician clinical specialist	1.20	159,087	1.20	187,733	1.20	187,733	
physician clinical staff	1.00	92,096	1.00	139,574	1.00	139,574	•
asst dir of nursing psych	1.00	<b>79,5</b> 60	1.00	79,583	1.00	80,341	
teacher apc	2.00	203,762	3.00	208,223	3.00	208,223	
psychologist ii	4.00	270,849	4.00	278,458	4.00	279,902	
registered nurse manager psych	3.00	219,941	3.00	222,438	3.00	224,562	
registered nurse supv psych	3.00	197,210	3.00	201 <b>,921</b>	3.00	202,584	
teacher supervisor	1.00	100,264	1.00	89,742	1.00	89,742	
administrator ii	1.00	63,575	1.00	66,096	1.00	66,096	
computer network spec ii	1.00	50,618	1.00	53,108	1.00	53,616	
psychology associate doctorate	1.00	54,074	1.00	56,216	1.00	56,756	
registered nurse charge med	1.00	36,774	.00	0	.00	0	
registered nurse charge psych	4.50	274,097	5.50	335,004	5.50	335,934	
social work supv health svcs	.00	7,534	1.00	62,417	1.00	62,417	
teacher lead	2.00	156,839	2.00	160,325	2.00	160,325	
teacher conditional dhmh	3.00	87,881	2.00	91,956	2.00	91,956	
administrator i	1.00	58,440	1.00	60,757	1.00	60,757	
maint supv iii	1.00	0	.00	0	.00	0	
personnel officer iii	1.00	48,778	1.00	53,189	1.00	53,189	
prgm admin i mental hlth	2.00	110,530		114,909	2.00	116,014	
registered nurse	7.00	288,582	6.00	<b>324,</b> 104	6.00	325,637	
social worker ii, health svcs	5.00	246,022		283 <b>,</b> 941	5.00	285,603	
coord spec prgms hlth serv iv h	1.00	53,227	1.00	55 <b>,</b> 334	1.00	55,865	
coord spec prgms hlth serv iv m		54,763		56,930		56,930	
social worker i, health svcs	2.00	90,494	2.00	92,181		92,631	
admin officer ii	1.00	37,537		39,696	1.00	40,426	
art therapist supervisor	1.00	15,434	1.00	53,359	1.00	53,359	
coord spec prgms hlth serv iii	1.00	50,845		52,858	1.00	53 <b>,</b> 364	
psychology associate iii master	.00	28,155		50,895	1.00	51,381	
therapeutic recreator superviso		51,329		53,359	1.00	53,359	
coord spec prgms hlth serv ii m		47,665	1.00	49,548	1.00	50,020	
dance therapist ii	1.00	45,005	1.00	46 <b>,</b> 840	1.00	47,279	
music therapist ii	.50	22,333	.50	23,204	.50	23,204	
registered dietitian i	1.00	41,885	1.00	43,518	1.00	4 <b>3,9</b> 21	
therapeutic recreator ii	2.00	87,623	2.00	91,571	2.00	92,010	
admin spec iii	1.00	40,074	1.00	41,632	1.00	42,017	
volunteer activities coord iii	1.00	39,350	1.00	40,878	1.00	41,255	
admin spec ii	2.00	82,503	2.00	85,716	2.00	86,510	
mental health assoc iv	2.00	80,337	2.00	85,716	2.00	86,510	
licensed practical nurse iii ad	1.00	47,217	1.00	49,080	1.00	49,080	

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symbol
m00l05 Regional Institute for (			ltimore Cit	:y			
m00l0501 Services and Institution	•			000 754	<b>F</b> 00		
licensed practical nurse ii	6.00	172,230		208,751		210,018	
licensed practical nurse i	2.00	110,360		112,827		113,519	
building security officer ii	1.00	37,362		56,924		56,924	
building security officer i	1.00	10,856		0		0	
camh specialist ii	2.00	86,125		89,477		89,477	
camh specialist i	3.00	156,088		166,879		167,681	
fiscal accounts technician ii	1.00	40,876		42,464		42,464	
camh associate iii	2.00	70,827		73,562		73,562	
hlth records reviewer	1.00	39,112	1.00	40,630	1.00	40,630	
activity therapy associate iii	1.00	3,914		0	.00	0	
camh associate ii	1.00	26,717	1.00	28,217	1.00	28,718	
camh associate i	1.00	23,608	1.00	27,992	1.00	27,992	
direct care asst ii	11.00	308,587	11.00	345,304	11.00	347,859	
management associate	1.00	84,073	2.00	<b>89,</b> 170	2.00	89,721	
office secy iii	4.00	118,857	3.00	119,413	3.00	119,791	
office secy ii	3.00	105,794	3.00	109,877	3.00	110,230	
office services clerk	1.00	35,186	1.00	36,544	1.00	36,544	
cook ii	1.00	31,286	1.00	32,615	1.00	32,909	
maint chief ii non lic	1.00	39,411	1.00	40,939	1.00	40,939	
maint mechanic	1.00	33,090		34,363	1.00	34,363	
food service supv i	1.00	28,198		29,274		29,274	
maint asst	1.00	36,627		61,900		61,900	
building services worker ii	1.00	21,772		. 0		. 0	
food service worker ii	3.00	85,366		88,623		88,623	
TOTAL m00l0501*	128.00	6,333,099	128.00	6,934,239	128.00	6,961,972	
TOTAL m00l05 **	128.00	6,333,099		6,934,239		6,961,972	
m00l07 Eastern Shore Hospital (	Center						
m00l0701 Services and Institution	hal Operation	IS					
physician program manager iii	1.00	161,640	1.00	171,381	1.00	174,759	
prgm mgr senior ii	1.00	104,077		108,208		108,208	
dir nursing psych	1.00	, 94,366		,983		94,983	
asst supt ii state hospital	1.00	77,286		80,333		80,333	
psychology services chief	1.00	77,969		81,099		81,872	
registered dietitian v hlth car		67,220		69,893		70,569	
physician clinical specialist	6.00	828,340		1,034,981		1,040,555	
asst dir of nursing psych	1.00	6,590		0		0	
nursing education supervisor	1.00	80,286		80,333		80,333	
clinical nurse specialist psych		237,174		261,120		261,816	
computer network spec supr	1.00	63,981		66,524		67,167	
nurse practitioner/midwife ii	.00	59,172		79,693		79,693	
nursing instructor	1.00	74,768		74,615		75,325	
		14,100	1.00	L 10, 41	1.00	ر عدر د ا	

Classification Title         Positions         Expenditure         Positions         Allowance         Symbol           m00107         Eastern Shore Mospital Center         m00107         Eastern Shore Mospital Center         m00107         Eastern Shore Mospital Center           registered nurse quality imp pp         1.00         64,000         1.00         63,420         1.00         63,420           social work manager, health svc         .00         14,295         1.00         63,420         1.00         63,420           computer nurse sup admin, health         1.00         2,063         1.00         54,041         1.00         54,641           fiscal services officer ii         1.00         0.00         0         0.00         0         0.00         0           personnel administrator i         1.00         51,673         1.00         53,610         1.00         53,640           registered nurse charge psych         12.80         764,943         12.30         764,195         12.50         767,583           social work sup athe svc         3.00         35,677         1.00         59,204         1.00         61,259         6.00         324,101           registered nurse charge psych         12.80         764,943         1.00         54		FY 2008	FY 2008	FY 2009	FY 2009	FY 2010	FY 20100	
m0010701 services and institutional Operations registered nurse manager paych 2.00 150,228 2.00 149,955 2.00 150,645 registered nurse squartly imp ps 1.00 64,000 1.00 65,420 1.00 63,420 registered nurse squartly imp ps 1.00 70.18,295 1.00 63,420 1.00 63,420 registered nurse square psych 7.00 476,168 7.00 479,197 7.00 461,186 social work prgm admin, health 1.00 46,380 .00 0 .00 0.00 0 registered nurse square psych 7.00 476,168 7.00 479,197 7.00 54,641 fiscal services officer ii 1.00 52,663 1.00 54,123 1.00 54,641 fiscal services officer ii 1.00 51,573 1.00 53,610 1.00 53,610 1.00 53,610 registered nurse charge psych 2.20 12,881 2.20 12,288 2.20 12,284 registered nurse charge psych 2.80 76,493 12.30 764,195 12.30 767,583 social work sup health svcs 3.00 34,107 .00 0 .00 0.00 0 social work sup health svcs 3.00 34,107 .00 0 .00 0.00 social work fit i 1.00 55,264 1.00 51,577 1.00 54,753 1.00 56,750 1.00 56,763 social work rit i health svcs 3.00 250,598 6.00 326,100 36,920 1.00 56,930 admin officer ii 1.00 54,763 1.00 56,750 1.00 56,930 1.00 56,930 admin officer ii 1.00 54,743 1.00 56,930 1.00 56,930 admin officer ii 1.00 54,743 1.00 56,930 1.00 56,930 admin officer ii 1.00 54,264 1.00 54,743 1.00 51,781 1.00 51,781 social worker i, health svcs 2.00 40,814 1.00 56,930 1.00 56,930 admin officer ii 1.00 45,015 1.00 46,012 1.00 45,059 3.00 167,610 maint sup i inon lic sup in on lic 3.00 230,597 1.00 46,012 1.00 45,059 3.00 167,610 maint sup i inon lic 1.00 35,747 1.00 46,012 1.00 45,059 3.00 167,610 maint sup i inon lic 1.00 35,747 1.00 46,055 1.00 36,932 2.00 30,932 2.00 30,932 2.00 30,939 2.00 30,932 2.00 30,939 2.00 30 1.00 45,045 1.00 45,055 1.00 46	Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m0010701 services and institutional Operations registered nurse manager paych 2.00 150,228 2.00 149,955 2.00 150,645 registered nurse squartly imp ps 1.00 64,000 1.00 65,420 1.00 63,420 registered nurse squartly imp ps 1.00 70.18,295 1.00 63,420 1.00 63,420 registered nurse square psych 7.00 476,168 7.00 479,197 7.00 461,186 social work prgm admin, health 1.00 46,380 .00 0 .00 0.00 0 registered nurse square psych 7.00 476,168 7.00 479,197 7.00 54,641 fiscal services officer ii 1.00 52,663 1.00 54,123 1.00 54,641 fiscal services officer ii 1.00 51,573 1.00 53,610 1.00 53,610 1.00 53,610 registered nurse charge psych 2.20 12,881 2.20 12,288 2.20 12,284 registered nurse charge psych 2.80 76,493 12.30 764,195 12.30 767,583 social work sup health svcs 3.00 34,107 .00 0 .00 0.00 0 social work sup health svcs 3.00 34,107 .00 0 .00 0.00 social work fit i 1.00 55,264 1.00 51,577 1.00 54,753 1.00 56,750 1.00 56,763 social work rit i health svcs 3.00 250,598 6.00 326,100 36,920 1.00 56,930 admin officer ii 1.00 54,763 1.00 56,750 1.00 56,930 1.00 56,930 admin officer ii 1.00 54,743 1.00 56,930 1.00 56,930 admin officer ii 1.00 54,743 1.00 56,930 1.00 56,930 admin officer ii 1.00 54,264 1.00 54,743 1.00 51,781 1.00 51,781 social worker i, health svcs 2.00 40,814 1.00 56,930 1.00 56,930 admin officer ii 1.00 45,015 1.00 46,012 1.00 45,059 3.00 167,610 maint sup i inon lic sup in on lic 3.00 230,597 1.00 46,012 1.00 45,059 3.00 167,610 maint sup i inon lic 1.00 35,747 1.00 46,012 1.00 45,059 3.00 167,610 maint sup i inon lic 1.00 35,747 1.00 46,055 1.00 36,932 2.00 30,932 2.00 30,932 2.00 30,939 2.00 30,932 2.00 30,939 2.00 30 1.00 45,045 1.00 45,055 1.00 46								
registered nurse quality imp ps       1.00       150,228       2.00       149,935       2.00       150,643         registered nurse quality imp ps       1.00       64,000       1.00       63,420       1.00       63,420         registered nurse quality imp ps       1.00       476,168       7.00       477,168       7.00       477,177       7.00       481,186         social work prgm admin, health       1.00       52,663       1.00       54,223       1.00       55,421         registered nurse supy psych       1.00       0       0.00       0       0.00       0	m00l07 Eastern Shore Hospital C	enter						
registered nurse quality imp ps       1.00       64,000       1.00       63,420       1.00       63,420         social work manager, health svc       .00       14,295       1.00       63,420       1.00       63,420         social work premadmin, health       1.00       46,580       .00       0       .00       0         computer network spec ii       1.00       52,663       1.00       54,123       1.00       54,641         fiscal services officer ii       1.00       0       .00       0       0       0       0         personnel administratori       1.00       0       .00       0<	m00l0701 Services and Institution	al Operatior	าร					
social work manager, health svc         .00         14,295         1.00         63,420         1.00         63,420           registered nurse supp paych         7.00         476,168         7.00         477,197         7.00         481,186           social work prgm admin, health         1.00         52,063         1.00         54,123         1.00         54,641           computer network spec ii         1.00         52,063         1.00         54,123         1.00         55,610           presonnel administrator i         1.00         51,573         1.00         53,610         1.00         53,610           registered nurse charge         2.0         12,811         2.0         12,248         20         12,248           registered nurse charge psych         12.80         764,943         12.30         764,195         12.30         767,583           social work sup health svcs         3.00         50,598         6.00         324,101         1.00         54,733           activity therapy manager         1.00         54,763         1.00         54,733         1.00         54,733           activity therapy manager         1.00         54,763         1.00         54,735         1.00         54,735           acti	registered nurse manager psych	2.00	150,228	2.00	149,935	2.00	150,645	
registered nurse supv psych 7.00 476,168 7.00 479,197 7.00 481,186 social work prgm admin, health 1.00 46,380 .00 0 .00 0 .00 0 computer network special 1.00 52,063 1.00 54,123 1.00 54,641 fiscal services officer ii 1.00 0 .00 0 .00 0 .00 0 psychology associate doctorate 1.00 51,573 1.00 53,610 1.00 53,610 registered nurse charge psych 12.80 764,943 12.30 764,195 12.30 767,583 social work supv health svcs 3.00 34,107 .00 0 .00 0 .00 0 police chief i 1.00 59,204 1.00 61,549 12.30 764,950 12,00 0 0 social work supv health svcs 3.00 250,598 6.00 321,539 6.00 324,101 activity therapy manager 1.00 54,763 1.00 56,950 1.00 56,950 1.00 56,950 admin officer iii 1.00 54,264 1.00 56,395 1.00 56,950 social worker ii, health svcs 3.00 260,598 6.00 321,539 6.00 324,101 activity therapy manager 1.00 54,763 1.00 56,959 1.00 56,950 1.00 56,950 admin officer iii 1.00 49,814 1.00 51,781 1.00 51,781 coord spec prgms hith serv iv m 3.00 160,217 3.00 166,559 3.00 167,610 maint supv in on lic 1.00 54,266 1.00 48,012 1.00 48,012 personnet officer i mon lic 1.00 49,813 1.00 49,814 1.00 52,356 1.00 56,956 social worker i, health svcs 2.00 48,236 1.00 48,012 1.00 48,012 personnet officer i 1.00 44,820 1.00 48,012 1.00 43,912 1.00 43,914 therapist ii 1.00 45,013 .00 0 0.00 0 art therapist ii 1.00 44,226 1.00 46,055 1.00 45,056 admin spec iii 1.00 39,055 1.00 45,146 1.00 40,814 therapeutic recreator ii 0.00 39,055 1.00 45,146 1.00 40,814 therapeutic recreator ii 1.00 3,073 .00 0 0.00 0 music therapist ii 1.00 43,527 .00 0 0.00 0 music therapist ii 1.00 47,217 1.00 49,080 1.00 49,080 licensed practical nurse iii d 5.00 236,758 7.50 288,640 7.50 289,242 volunteer activities cord ii 1.00 39,753 0.00 0 0.00 0 music therapist ii 1.00 39,753 0.00 0 0.00 0 music therapist ii 1.00 35,758 7.50 288,640 7.50 289,242 volunteer activities cord ii 1.00 35,747 1.00 34,821 1.00 36,821 personnet associate ii 1.00 35,743 1.00 57,689 1.00 58,241 police officer supervisor 1.00 55,433 1.00 57,689 1.00 58,241 police officer supervisor 1.00 55,433 1.00 57,689 1.	registered nurse quality imp ps	1.00	64,000	1.00	63,420	1.00	63,420	
social work prgm admin, health         1.00         46,580         .00         0         .00         0           computer network spec ii         1.00         52,663         1.00         54,123         1.00         54,641           fiscal services officer ii         1.00         0         .00         0         0         0           psychology associate doctorate         1.00         51,573         1.00         53,610         1.00         53,610           registered nurse charge         .20         12,581         .20         12,248         .20         12,248           registered nurse charge psych         12.80         764,943         12.30         764,195         12.30         767,583           social worker sup health svcs         3.00         34,107         .00         0         .00         0           police chief i         1.00         54,763         1.00         61,789         1.00         56,930           admin officer ii         1.00         54,763         1.00         56,395         3.00         167,610           maint supv ii non lic         1.00         54,246         1.00         56,395         1.00         56,936           social worker i, health svcs         2.00         48	social work manager, health svc	.00	14,295	1.00	63,420	1.00	63,420	
computer network spec ii         1.00         52,063         1.00         54,123         1.00         54,641           fiscal services officer ii         1.00         0         .00         0         .00         0           personnel administrator i         1.00         51,573         1.00         53,610         1.00         53,610           registered nurse charge         .20         12,381         .20         12,248         .20         12,248           registered nurse charge psych         12.80         764,943         12.30         764,195         12.30         767,583           social work supv health svcs         3.00         36,107         .00         0         .00         0           police chief i         1.00         59,204         1.00         61,549         1.00         62,140           registered nurse         20.50         815,837         22.00         1,082,880         22.00         1,086,920           social worker ii, health svcs         3.00         26,598         1.00         51,781         1.00         51,781           cord spec prgms hith serv iv m         3.00         160,217         3.00         166,559         3.00         167,610           maint supv iin on lic         1.0	registered nurse supv psych	7.00	476,168	7.00	479,197	7.00	481 <b>,</b> 186	
fiscal services officer ii       1.00       0       .00       0       .00       0         personnel administrator i       1.00       0       .00       0       .00       0         psychology associate doctorate       1.00       51,573       1.00       53,610       1.2,248       .20       12,248         registered nurse charge psych       12.80       764,943       12.30       764,195       12.30       767,583         social work supv health svcs       3.00       34,107       .00       0       .00       0         prejistered nurse       20.50       815,837       22.00       1,082,880       22.00       3,082,920         social worker ii, health svcs       3.00       250,598       6.00       321,539       6.00       324,101         activity therapy manager       1.00       47,763       1.00       56,930       1.00       56,930         admin officer iii       1.00       47,763       1.00       56,359       3.00       167,610         maint supv ii non lic       1.00       54,763       1.00       56,356       social worker i, health svcs       2.00       48,236       1.00       45,949       1.00       45,945         psochology associate iii master <td>social work prgm admin, health</td> <td>1.00</td> <td>46,380</td> <td>.00</td> <td>0</td> <td>.00</td> <td>0</td> <td></td>	social work prgm admin, health	1.00	46,380	.00	0	.00	0	
personnel administrator i         1.00         0         .00         0         .00         0           psychology associate doctorate         1.00         51,573         1.00         53,610         1.00         53,610           registered nurse charge         2.2         12,284         .20         12,248         .20         12,248           registered nurse charge psych         12.80         764,943         12.30         764,195         12.30         767,583           social work supv health svcs         3.00         34,107         .00         0         .00         62,140           registered nurse         20.50         815,837         22.00         1,086,920         326,193           social worker ii, health svcs         3.00         54,763         1.00         56,930         1.00         56,930           admin officer iii         1.00         54,763         1.00         56,935         1.00         56,936           social worker i, health svcs         2.00         48,226         1.00         56,935         1.00         56,936           social worker i, health svcs         2.00         48,236         1.00         52,356         1.00         56,936           social worker i, health svcs         2.00	computer network spec ii	1.00	52,063	1.00	54 <b>,</b> 123	1.00	54 <b>,</b> 641	J
psychology associate doctorate         1.00         \$1,573         1.00         \$3,610         1.00         \$3,610           registered nurse charge psych         2.20         12,381         20         12,248         .20         12,248           social work supv health avcs         3.00         34,107         .00         0         .00         0           police chief i         1.00         \$9,204         1.00         61,549         1.00         62,140           registered nurse         20.50         815,837         22.00         1.082,880         22.00         324,101           activity therapy manager         1.00         54,763         1.00         56,930         1.00         56,930           activity therapy manager         1.00         54,763         1.00         56,930         1.00         56,930           activity therapy manager         1.00         54,763         1.00         56,930         1.00         56,936           social worker i, health svcs         2.00         48,236         1.00         56,935         1.00         52,356           psychology associate iii master         1.00         45,620         1.00         45,944         1.00         45,948           registered dietitian ii	fiscal services officer ii	1.00	0	.00	0	.00	0	
registered nurse charge.2012,381.2012,248.2012,248registered nurse charge psych12.80764,94312.30764,19512.30767,583social work supy health svcs3.0034,107.000.000police chief i1.0059,2041.0061,5491.0062,140registered nurse20.50815,83722.001,082,88022.001,086,920social worker ii, health svcs3.00250,5986.00321,5396.0054,411activity therapy manager1.0054,7631.0056,9301.0056,930admin officer iii1.0049,8141.0051,7811.0051,781coord spec prgms hith serv iv m3.00106,2173.00166,5593.00167,610maint supv ii non lic1.0054,2461.0052,3561.0052,356personnel officer i.0010,8131.0045,4941.0045,978registered dictitian ii1.0043,6201.0045,4941.0045,595art therapist ii1.0030,0730.0000art therapist ii1.0030,073.000000art therapist i1.0030,073.000000msic therapist i1.003,073.000000msic therapist i1.003,073.000000msic t	personnel administrator i	1.00	0	.00	0	.00	0	
registered nurse charge psych       12.80       764,943       12.30       764,195       12.30       767,583         social work sup health svcs       3.00       34,107       .00       0       .00       0         police chief i       1.00       59,204       1.00       61,549       1.00       62,140         registered nurse       20.50       815,837       22.00       1,082,880       22.00       1,086,920         social worker ii, health svcs       3.00       250,598       6.00       324,101       324,101         activity therapy manager       1.00       49,614       1.00       56,939       1.00       56,930         admin officer ii       1.00       49,614       1.00       56,395       1.00       56,936         social worker i, health servix       2.00       48,236       1.00       56,395       1.00       56,936         social worker i, health servix       2.00       48,236       1.00       52,356       1.00       52,356         personnel officer i       .00       10,813       1.00       45,494       1.00       45,565         admin speci iii       1.00       45,620       1.00       46,055       1.00       46,055         registere	psychology associate doctorate	1.00	51,573	1.00	53,610	1.00	53,610	
social work supv health svcs         3.00         34,107         .00         0         .00         0           police chief i         1.00         59,204         1.00         61,549         1.00         62,140           registered nurse         20.50         815,837         22.00         1,086,920         social worker ii, health svcs         3.00         250,598         6.00         321,539         6.00         324,101           activity therapy manager         1.00         54,763         1.00         56,930         1.00         56,930           admin officer ii         1.00         54,246         1.00         51,781         1.00         56,936           social worker i, health svcs         2.00         48,236         1.00         48,012         1.00         56,936           social worker i, health svcs         2.00         48,236         1.00         48,012         1.00         48,012           personnel officer i         .00         10,813         1.00         52,356         1.00         45,494         1.00         45,918           registered dietitian ii         1.00         43,620         1.00         45,494         1.00         40,614           therapsist ii         1.00         30,73	registered nurse charge	.20	12,381	.20	12,248	.20	12,248	
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registered nurse20.50815,83722.001,082,88022.001,086,920social worker ii, health svcs3.00250,5986.00321,5396.00324,011activity therapy manager1.0054,7631.0056,9301.0056,930admin officer iii1.0049,8141.0051,7811.0051,781coord spee prgms hith serv iv m3.00160,2173.00166,5593.00167,610maint supv ii non lic1.0054,2461.0056,3951.0048,012personnel officer i.0010,8131.0052,3561.0042,5918registered dietitian ii1.0043,6201.0045,4941.0045,918registered dietitian ii1.0043,6201.0045,4941.0040,814therapist ii1.0066,9012.0083,9322.0083,952music therapist ii1.0044,3261.0046,0551.0046,055admin spec iii1.003,073.00000music therapist i1.003,073.00000music therapist i1.003,073.000.000nusc therapist i1.003,073.000.000icensed practical nurse iii1.003,073.000.000music therapist i1.003,073.000.000nusc therapist i	police chief i	1.00			61,549	1.00	62,140	
social worker ii, health svcs         3.00         250,598         6.00         321,539         6.00         324,101           activity therapy manager         1.00         54,763         1.00         56,930         1.00         56,930           admin officer iii         1.00         49,814         1.00         51,781         1.00         51,781           coord spec prgms hlth serv iv m         3.00         160,217         3.00         166,559         3.00         167,610           maint supv ii non lic         1.00         54,246         1.00         56,395         1.00         48,012           personnel officer i         .00         10,813         1.00         52,356         1.00         45,918           registered dietitian ii         1.00         45,013         .00         0         0         0           art therapist ii         1.00         56,901         2.00         83,932         2.00         83,932           music therapist i         1.00         35,747         1.00         40,814         1.00         46,055           admin spec iii         1.00         3,073         .00         0         .00         0           food service mgr ii         1.00         3,073         .0	registered nurse	20.50	-		1,082,880	22.00	1,086,920	
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Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009	FY 2009	FY 2010	FY 20100	Symbol
			POSICIONS	Appropriation		Allowance	Symbol 
m00l07 Eastern Shore Hospital C	enter						
m00l0701 Services and Institution		ns					
activity therapy associate ii	.00	23,025	1.00	36,544	1.00	36,544	
hlth records tech i	.00	16,695		27,038		27,038	
activity therapy associate i	1.00	22,308		24,209		24,630	
direct care asst ii	35.10	709,624		887,385		891,854	
hlth records tech tr	1.00	8,508		0		0	
direct care asst i	.00	14,813		57,291		57,700	
direct care trainee	1.50	12,690		21,908		21,908	
management associate	1.00	46,345		48,162		48,162	
volunteer activities coord supv		47,665		49,548		50,020	
fiscal accounts clerk superviso		51,337		45,634		46,059	
admin aide	2.00	82,503		85,716		86,510	
office secy iii	1.00	39,833		41,378		41,378	
fiscal accounts clerk ii	3.00	111,608		115,545		116,218	
office secy ii	2.00	74,370		77,409		77,762	
services specialist	.00	13,267	1.00	37,495	1.00	37,495	
buyers clerk	1.00	34,557		35,890		35,890	
office services clerk	4.00	138,282		143,617		144,259	
cook ii	1.00	40,698		55,487	2.00	56,092	
telephone operator ii	2.00	63,096		65,521		65,815	
maint chief iv non lic	1.00	48,117	1.00	50,015	1.00	50,015	
maint chief iii lic	1.00	45,151	1.00	46,911	1.00	46,911	
refrigeration mechanic	1.00	38,758	1.00	40,263	1.00	40,634	
chf steward/stewardess	1.00	37,093	1.00	38,530	1.00	38,883	
electrician	3.00	72,857	2.00	74,990	2.00	74,990	
steam fitter	1.00	36,759	1.00	38,180	1.00	38,180	
food service supv i	2.00	33,689	1.00	34,988	1.00	34,988	
patient/client driver	1.00	23,291	.00	0	.00	0	
building services worker ii	8.00	208,215	7.00	192,528	7.00	192,925	
cook i	2.00	21,919	.00	0	.00	0	
food service assistant	1.00	29,709	1.00	30,961	1.00	30,961	
food service worker i	.00	3,916	1.00	21,548	1.00	21,916	
food service worker ii	4.00	71,737	3.00	75,281	3.00	75,601	
TOTAL m00l0701*	211.60	8,930,525	195.60	9,747,205	195.60	9,791,952	
TOTAL m00l07 **	211.60	8,930,525	195.60	9,747,205	195.60	9,791,952	

	FY 2008	FY 2008	FY 2009	FY 2009	FY 2010	FY 20100	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00l08 Springfield Hospital Cer	ter						
m00l0801 Services and Institution		ns					
physician program manager iii	1.00	181,515	1.00	192,471	1.00	196,273	
prgm mgr senior iii	1.00	108,998		113,327		113,327	
dir nursing psych	1.00	84,534		84,756		84,756	
prgm mgr iv	1.00	98,765		0,750		0,,,00	
asst supt iii state hospital	1.00	84,016		87,334		87,334	
administrator v	.50	39,009		40,550		40,937	
psychology services chief	1.00	78,757		81,864		81,864	
therapy services mgr i	2.00	116,166		145,580		145,580	
administrator iii	1.00	104,937		125,252		125,865	
prgm admin iii hlth services	1.00	67,866		70,562		70,562	
registered dietitian v hlth car		62,871		65,366		65,366	
physician clinical specialist	16.50	2,392,293		2,732,295		2,741,454	
physician clinical specialist	4.00	571,787		606,390		606,390	
physician supervisor	2.00	142,085		249,126		•	Abolish
physician clinical staff	10.50	•		•			
physician clinical staff	3.00	1,073,447 394,696		1,167,966 418,722		1,170,655 418,722	
	3.00					•	
asst dir of nursing psych		209,869		242,650		243,792	
computer network spec mgr	1.00	68,959		71,699		71,699	
nursing education supervisor	1.00	80,286		80,333		80,333	
clinical nurse specialist med	.00	33,181		57,677		57,677	
clinical nurse specialist psych		141,842		144,365		145,046	
fiscal services chief ii	1.00	66,475		69,119		69,787	
nursing instructor	4.00	286,156		297,777		298,473	
psychologist ii	17.50	1,159,938		1,070,895		1,074,027	
registered nurse manager med	1.00	0		0		0	
registered nurse manager psych	13.00	1,004,955		992,144		•	Abolish
social work manager, health svo		66,475		69,119		69,787	
occupational therapist supervis		283,847		272,163		273,428	
personnel administrator ii	1.00	67,866		70,562		70,562	
psychologist i	1.00	88,029		113,202		113,491	
registered nurse supv med	1.00	69,580		69,224		69,224	
registered nurse supv psych	18.00	994,953		1,020,665		1,027,230	
social work prgm admin, health	1.00	62,274		64,748		65,373	
administrator ii	1.00	61,778		64,233		64,853	
computer network spec ii	2.00	66,440		100,475		100,475	
maint engineer ii	.00	0		0		0	
maint supv iv	1.00	15,648		0		0	
occupational therapist iii lead		549,814		603,428		606,270	
psychology associate doctorate	.50	203,171	5.00	228,421		228,421	
registered nurse charge psych	62.50	3,479,450		3,537,321		3,199,474	
social work supv health svcs	3.00	156,709		236,629		237,202	
social worker adv health svcs	1.00	58,904		0		0	
staff atty i attorney general	1.00	57,246		59,516		60,089	
police chief i	1.00	47,814	1.00	58,145	1.00	58,702	

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symbol
m00l08 Springfield Hospital Cer	iter						
m00l0801 Services and Institution	al Operation	าร					
administrator i	.00	29,757	1.00	54,207	1.00	54,207	
a/d professional counselor	.00	26,445	1.00	41,074	1.00	41,074	
comm hlth educator iii	1.00	49,900	1.00	51,703	1.00	52,197	
computer network spec i	1.00	45,739	1.00	48,412	1.00	49,098	
occupational therapist ii	2.00	64,851	1.00	60,757	1.00	60,757	
personnel officer iii	1.00	59,000	1.00	61,342	1.00	61,932	
prgm admin i mental hlth	2.00	116,327	2.00	120,940	2.00	121,520	
registered nurse	25,50	1,245,655	27.50	1,497,292	26.50	1,451,388	Abolish
social worker ii, health svcs	23.00	1,035,324		1,076,161		1,022,883	
accountant ii	.00	41,760		48,012		48,012	
activity therapy manager	1.00	54,246		56,395		56,936	
admin officer iii	2.00	86,764		91,364		91,364	
chaplain	1.00	46,412		48,928		48,928	
coord spec prgms hlth serv iv m		51,735		53,780		53,780	
occupational therapist institut		63,290		51,781		51,781	
personnel officer ii	1.00	53,227		55,334		55,865	
registered dietitian iii	1.00	28,425		113,860		113,860	
research statistician ii	1.00	39,228		41,485		41,485	
social worker i, health svcs	4.00	237,136		241,026			Abolish
admin officer ii	1.00	0		0		0	
a/d associate counselor	2.00	50,061		52,858		53,364	
a/d professional counselor prov		54,414		88,359		89,563	
maint supv i non lic	1.00	40,344		42,674		43,263	
music therapist supervisor	1.00	50,845		52,858		53,364	
nursing tech	.00	8,097		0		0	
registered dietitian ii	3.00	125,316				0	Abolish
therapeutic recreator superviso		154,030		158,573		159,079	
art therapist ii	2.00	94,229		117,693		118,326	
coord spec prgms hlth serv ii h		41,885		43,518		43,921	
dance therapist ii	.00	16,499		25,008		25,008	
emp training spec i	2.00	47,450		35,351		35,351	
music therapist ii	3.00	120,053		85,844		86,240	
qual develop disabil prof	.00	0		41,567		41,567	
therapeutic recreator ii	15.00	543,338		683,310		686,322	
work adjustment supervisor	2.00	94,443	2.00	98,169		99,105	
admin spec iii	1.00	41,189		42,789		42,789	
art therapist i	1.00	23,402		0		0	
a/d associate counselor provisi		7,500	.00	0		0	
a/d supervised counselor	1.00	39,711	1.00	41,250		41,250	
food service mgr ii	1.00	41,950	1.00	43,581		43,581	
music therapist i	1.00	66,363		72,077		72,715	
psychology associate i masters	3.00	9,064		0		0	
therapeutic recreator i	1.00	1,626		0		0	
work adjustment coordinator	4.00	167,319		173,830		174,680	
	4.00	107,017	4.00	115,000	4.00	174,000	

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symbol
m00l08 Springfield Hospital Cen	ter						
m00l0801 Services and Institution	al Operatio	ns					
admin spec ii	1.00	41,252	1.00	42,858	1.00	43,255	
admin spec i	1.00	34,146	1.00	35,464	1.00	35,787	
psychologist intern	3.00	77,025	3.00	79,209	3.00	79,209	
agency buyer iv	1.00	41,885	1.00	43,518	1.00	43,921	
licensed practical nurse iii ad	34.00	1,420,728	31.00	1,500,935	29.50	1,432,842	Abolish
licensed practical nurse iii ld	2.00	47,122	2.00	82,734	2.00	83,198	-
licensed practical nurse ii	28.00	1,037,120	26.50	1,110,827	26.00	1,099,821	Abolish
agency buyer ii	1.00	39,411	1.00	40,939	1.00	40,939	
licensed practical nurse i	15.00	553,544	23.00	832,885	23.00	837,880	
occupational therapy asst ii	8.00	209,657	7.50	274,223	6.50	234,310	Abolish
services supervisor i	1.00	36,758	1.00	37,101	1.00	37,101	
pharmacy technician	1.00	31,731	1.00	32,655	1.00	32,655	
police officer supervisor	1.00	49,337	1.00	58,236	1.00	58,236	
police officer iii	1.00	48,582	1.00	51,103	1.00	51,589	
police officer ii	2.00	56,787	.00	0	.00	0	
agency hlth and safety spec iii	1.00	0	.00	0	.00	0	
agency hlth and safety spec ii	2,00	69,786	2.00	79,311	2.00	79,311	
building security officer ii	6.00	176,256	7.00	179,052		180,490	
building security officer i	3.00	2,167	.00	0	.00	0	
building security officer train	.00	27,639	3.00	65,004	3.00	65,740	
personnel associate iii	1.00	37,601	1.00	39,056	1.00	39,056	
hlth records tech supv	1.00	52,377	2.00	75,498	2.00	76,499	
activity therapy associate iii	7.00	176,093	5.00	178,188		179,150	
hlth records tech ii	4.50	172,075	4.50	163,405	4.50	164,262	
personnel clerk	.00	8,045	1.00	32,182		32,472	
activity therapy associate ii	1.00	4,888	.50	15,008		15,008	
hlth records tech i	2.00	64,472		93,896		94,695	
mental health assoc i	.00	10,233	1.00	28,488		28,994	
activity therapy associate i	.50	13,974		25,478	1.00	25,478	
direct care asst ii	130.50	3,338,418		4,138,576		4,127,696	
hlth records tech tr	2.00	26,933	.00	0		0	
direct care asst i	38.00	1,064,891		1,273,779	47.50	1,164,373	Abolish
direct care trainee	51.00	753,412		721,207	30.00	657,460	Abolish
exec assoc i	1.00	51,111	1.00	53,359		53,359	
fiscal accounts clerk manager	1.00	39,618	1.00	41,899	1.00	41,899	
hlth records prgm mgr	1.00	46,704		48,543	1.00	48,543	
management associate	1.00	49,090		47,717		48,169	
volunteer activities coord supv		47,665		49,548		50,020	
fiscal accounts clerk superviso		49,107		50,563		50,563	
admin aide	3.00	121,015		125,717		126,069	
fiscal accounts clerk, lead	2.00	92,629		107,655		107,655	
office secy iii	9.00	340,258		353,444		355,278	
fiscal accounts clerk ii	1.00	36,226		29,728		29,728	
office secy ii	14.50	434,119		459,792		461,843	

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symbol
m00l08 Springfield Hospital Cer							
m00l0801 Services and Institution	-						
office services clerk lead	1.00	32,990	1.00	34,260	1.00	34,260	
services specialist	1.00	46,723	2.00	66 <b>,</b> 155	2.00	66,155	
supply officer iv	1.00	37,093		38,530		38,883	
office secy i	1.00	33,623	.00	0	.00	0	
office services clerk	1.00	25,609	1.00	27,038	1.00	27,038	
fiscal accounts clerk i	1.00	14,134	1.00	25,050	1.00	25,487	
office clerk ii	9.00	314,258	10.00	332,058	10.00	333,912	
office processing clerk ii	6.00	170,685	5.00	156,437	5.00	156,752	
supply officer ii	2.00	<b>66,</b> 180	2.00	68,726	2.00	68,726	
cook ii	7.00	161,310	6.00	169,150	6.00	169,706	
fiscal accounts clerk trainee	1.00	11,604	.00	0	.00	0	
office clerk i	1.00	0	.00	0	.00	0	
office processing clerk i	1.00	27,060		26,169		26,512	
supply officer i	1.00	31,408		32,615		32,909	
telephone operator ii	5.00	154,184		160,101		160,689	
automotive services supv ii	2.00	87,746		90,703		91,072	
maint chief iii non lic	5.00	214,458		223,903		224,769	
automotive services specialist		73,308		76,144		76,144	
electrician high voltage	2.00	75,226		78,460		79,183	
maint chief ii non lic	2.00	82,507		85,715		85,715	
print shop supv ii	1.00	38,349		39,837		40,204	
refrigeration mechanic	2.00	57,744		74,680		75,044	
carpenter trim	6.00	237,009		250,602		251,576	
chf steward/stewardess	1.00	34,819		36,162		36,162	
electrician	1.00	35,773		37,158		37,498	
locksmith	1.00	0		0		0	
painter	3.00	109,324		113,550		113,884	
sheet metal worker	2.00	72,854		75,676		76,368	
steam fitter	1.00	52,847		68,630		68,630	
maint mechanic senior	3.00	62,441	2.00	62,482		62,758	
maint mechanic	1.00	25,413		26,834			
building services supervisor	1.00	38,640		40,140		27,308 40,509	
housekeeping supv iv	2.00	68,740					
food service supv ii	4.00	•		71,391		71,705	
clothing service manager		161,063		174,023		174,672	
food service supv i	1.00	33,689		34,988		34,988	
•	.00	24,074	1.00	29,796		29,796	
service work supv	1.00	33,090	1.00	34,363		34,363	
grounds supervisor i	1.00	31,689		32,906		32,906	A 1 1 1-
patient/client driver	11.00	322,893		381,736		353,808	ADOLISH
building services worker i	8.00	193,730	10.00	223,665		225,224	
building services worker ii	30.00	774,750	27.00	793,754		794,151	
cook i	1.00	8,669		0		0	
food service assistant	2.00	37,638		30,961		30,961	
food service worker i	13.50	172,596	8.50	184,058	8.50	184,794	

Health,	Hospitals	and Mental	Hygiene
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	FY 2008	FY 2008	FY 2009	FY 2009	FY 2010	FY 20100	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00l08 Springfield Hospital Cen m00l0801 Services and Institution		22					
food service worker ii	22.00	639,877	29.50	759,379	29.00	740 987	Abolish
groundskeeper i	1.00	22,592		23,841		24,254	
linen service worker ii	2.00	58,595		60,832		60,832	
TOTAL mOOl0801*	882.50	36,238,641	873.00	39,626,892	845.00	38,506,079	
TOTAL mOOlO8 **	882.50	36,238,641	873.00	39,626,892	845.00	38,506,079	
m00l09 Spring Grove Hospital Ce	nter						
m00l0901 Services and Institution		ns					
physician program manager iv	1.00	182,874	1.00	194,042	1.00	194,042	
physician program manager iii	1.00	112,348		181,513		181,513	
dir nursing	1.00	87,126		90,578		91,447	
dir nursing psych	2.00	150,642		151,728		151,728	
asst supt iii state hospital	1.00	83,224		86,516		87,343	
psychology services chief	2.00	157,514		134,814		134,814	
therapy services mgr i	1.00	73,148		76,035		76,757	
administrator iii	1.00	64,389		74,725	1.00	74,725	
registered dietitian v hlth car		40,720		42,337		42,337	
physician clinical specialist	19.00	1,707,425		2,513,726		2,520,244	
physician clinical specialist	7.00	755,947		891,634		894,765	
physician supervisor	3.00	142,547		580,270		580,270	
physician supervisor	1.00	141,915		150,561		150,561	
physician clinical staff	3.00	612,865		494,430		499,604	
physician clinical staff	1.00	131,565		139,574		139,574	
dentist iii, residential	1.00	60,205		36,622		36,622	
asst dir of nursing psych	3.00	153,948		209,141		209,141	
nursing education supervisor	1.00	77,286		80,333		80,333	
librarian apc	1.00	76,021	1.00	77,542		77,542	
teacher apc	1.00	55,228		63,432		63,432	
clinical nurse specialist psych		240,216		303,927		303,927	
computer network spec supr	1.00	71,083		73,910		73,910	
fiscal services chief ii	1.00	71,083		73,910		73,910	
nursing instructor	4.00	263,458		289,815		291,865	
ph lab sci manager	1.00	14,516		0		0	
psychologist ii	14.00	901,592		948,143	13.50	949,762	
registered nurse manager psych	7.00	497,913		515,985	7.00	517,385	
registered nurse quality imp ps		73,405				73,912	
social work manager, health svc		134,886		73,208 140,248	2.00	140,916	
occupational therapist supervis		67,866		70,562		70,562	
ph lab sci supervisor	2.00	55,111		61,146		61,735	
phrtab set supervisor physical therapist supervisor							
psychologist i	2.50	169,019		175,736	2.50	176,412	
	1.00	21,583		30,865	.50	30,865	
registered nurse supv psych	23.00	1,369,978		1,483,483		1,488,746	
social work prgm admin, health	2.00	124,548	2.00	129,496	2.00	130,746	

m00109       Spring Grove Hospital Center         m0010901       Services and Institutional Operations         computer network spec ii       3.00       127,580       3.00       171,642       3.00       172,700         maint engineer ii       1.00       10,248       .00       0       .00       0         maint supv iv       1.00       62,370       1.00       64,847       1.00       57,840         nursing home admin ii       .00       5,637       1.00       57,840       1.00       57,840         psychology associate doctorate       2.00       32,055       1.00       60,7327       10.00       60,9128         registered nurse charge med       12.00       548,717       10.00       607,327       10.00       609,128         registered nurse charge psych       73.00       4,010,392       72.00       4,424,111       72.00       4,444,093         social worker adv health svcs       2.00       117,808       2.00       122,478       2.00       122,478         speech patholgst audiolgst iii       1.00       63,275       1.00       65,541       1.00       64,541         administrator i       .00       13,347       1.00       65,568       1.00       65,568 </th <th></th> <th>FY 2008</th> <th>FY 2008</th> <th>FY 2009</th> <th>FY 2009</th> <th>FY 2010</th> <th>FY 20100</th> <th></th>		FY 2008	FY 2008	FY 2009	FY 2009	FY 2010	FY 20100	
m00109       Spring Grove Hospital Center         m0010901       Services and Institutional Operations         computer network spec ii       3.00       127,580       3.00       171,642       3.00       172,700         maint engineer ii       1.00       10,248       .00       0       .00       0         mursing home admin ii       .00       5,637       1.00       64,847       1.00       64,847         psychology associate doctorate       2.00       32,055       1.00       43,725       1.00       609,728         registered nurse charge med       12.00       548,717       10.00       607,327       10.00       609,128         registered nurse charge psych       73.00       4,010,392       72.00       4,424,111       72.00       4,444,093         social worker adv health svcs       8.00       461,854       8.00       480,200       8.00       483,074         social worker adv health svcs       2.00       117,808       2.00       122,478       2.00       122,478         speech patholgst audiolgst iii       1.00       63,275       1.00       66,568       1.00       65,568         a/d professional counselor       3.00       116,875       3.00       138,840       3.00 <th>Classification Title</th> <th></th> <th></th> <th></th> <th>Appropriation</th> <th>Positions</th> <th>Allowance</th> <th>Symbol</th>	Classification Title				Appropriation	Positions	Allowance	Symbol
m0010901 Services and Institutional Operations         computer network spec ii       3.00       127,580       3.00       171,642       3.00       172,700         maint engineer ii       1.00       10,248       00       0       0       0         maint supv iv       1.00       62,370       1.00       64,847       1.00       64,847         nursing home admin ii       .00       5,283       .00       0       .00       0         personnel administrator i       1.00       55,637       1.00       67,840       1.00       60,9128         registered nurse charge med       12.00       548,717       10.00       607,327       10.00       609,128         registered nurse charge psych       73.00       4,010,392       72.00       4,424,111       72.00       4,444,093         social worker adv health svcs       8.00       461,854       8.00       480,200       8.00       483,074         spech patholgst audiolgst iii       1.00       62,969       1.00       65,5742       1.00       66,104         police chief i       1.00       63,275       1.00       64,541       1.00       65,568         a/d professional counselor       3.00       116,875       3.00								
m0010901 Services and Institutional Operations         computer network spec ii       3.00       127,580       3.00       171,642       3.00       172,700         maint engineer ii       1.00       10,248       00       0       0       0         maint supv iv       1.00       62,370       1.00       64,847       1.00       64,847         nursing home admin ii       .00       5,283       .00       0       .00       0         personnel administrator i       1.00       55,637       1.00       67,840       1.00       60,9128         registered nurse charge med       12.00       548,717       10.00       607,327       10.00       609,128         registered nurse charge psych       73.00       4,010,392       72.00       4,424,111       72.00       4,444,093         social worker adv health svcs       8.00       461,854       8.00       480,200       8.00       483,074         spech patholgst audiolgst iii       1.00       62,969       1.00       65,5742       1.00       66,104         police chief i       1.00       63,275       1.00       64,541       1.00       65,568         a/d professional counselor       3.00       116,875       3.00	moolog Spring Creve Mooritel Co	nten						
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a/d professional counselor3.00116,8753.00138,8403.00138,840computer network spec i.0026,6761.0049,7841.0050,260multi-service center manager2.0092,8971.0060,7571.0060,757occupational therapist ii3.00112,0483.00157,5633.00158,143ph lab sci general iii1.0010,508.000.000registered nurse24.00809,78521.001,030,75021.001,036,015social worker ii, health svcs18.501,024,34121.001,173,87421.001,178,215chaplain2.00100,1102.00104,0662.00104,556computer network spec trainee1.0037,079.000.000coord spec prgms hlth serv iv.0001.0056,9301.0056,930coord spec prgms hlth serv iv m1.0033,974.000.000								
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social worker ii, health svcs18.501,024,34121.001,173,87421.001,178,215chaplain2.00100,1102.00104,0662.00104,556computer network spec trainee1.0037,079.000.000coord spec prgms hlth serv iv.0001.0056,9301.0056,930coord spec prgms hlth serv iv m1.0033,974.000.000	• -							
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computer network spec trainee         1.00         37,079         .00         0         .00         0           coord spec prgms hlth serv iv         .00         0         1.00         56,930         1.00         56,930           coord spec prgms hlth serv iv         .00         33,974         .00         0         .00         0	-							
coord spec prgms hlth serv iv         .00         0         1.00         56,930         1.00         56,930           coord spec prgms hlth serv iv m         1.00         33,974         .00         0         .00         0	-		•					
coord spec prgms hlth serv iv m 1.00 33,974 .00 0 .00 0								
					•		•	
food administrator iii 1.00 53,227 1.00 55,334 1.00 55,865								
personnel officer ii 2.00 82,642 2.00 111,762 2.00 112,243	•	2.00			111,762	2.00	112,243	
ph lab sci general ii 1.00 11,973 .00 0 .00 0	• -							
registered dietitian iii 1.00 54,763 1.00 56,930 1.00 56,930	registered dietitian iii				•			
social worker i, health svcs 10.00 406,010 6.50 343,492 6.50 345,737	-							
art therapist supervisor 1.00 50,845 1.00 52,858 1.00 53,364								
coord spec prgms hlth serv iii 1.00 55,112 1.00 52,858 1.00 53,364	• • •							
dance therapist supervisor .00 3,330 1.00 52,858 1.00 53,364					52,858	1.00		
maint supv i non lic 1.00 50,367 1.00 52,356 1.00 52,356	maint supv i non lic	1.00	•		52,356	1.00	52,356	
registered dietitian ii 5.00 204,226 5.00 287,835 5.00 287,835	registered dietitian ii	5.00					•	
therapeutic recreator superviso 5.00 52,688 2.00 105,716 2.00 106,728	therapeutic recreator superviso		52,688	2.00	105,716	2.00	106,728	
art therapist ii 1.00 26,186 .00 0 .00 0	art therapist ii	1.00	26,186	.00	0	.00	0	
dance therapist ii 1.50 54,964 .00 0 .00 0	dance therapist ii		54,964	.00	0	.00	0	
emp training spec i 1.00 25 .00 0 .00 0	emp training spec i	1.00	25	.00	0	.00	0	
music therapist ii 2.00 56,172 1.00 50,015 1.00 50,015	music therapist ii	2.00	56,172	1.00	50,015	1.00	50,015	
personnel specialist 1.00 41,125 1.00 42,726 1.00 43,122	personnel specialist	1.00	41,125	1.00	42,726	1.00	43,122	
therapeutic recreator ii 19.50 720,291 14.50 674,282 14.50 678,266	therapeutic recreator ii	19.50	720,291	14.50	674,282	14.50	678,266	
admin spec iii 1.00 43,920 1.00 45,634 1.00 46,059	admin spec iii	1.00	43,920	1.00	45,634	1.00	46,059	
food service mgr ii 3.00 126,677 3.00 131,608 3.00 132,433	food service mgr ii	3.00	126,677	3.00	131,608	3.00	132,433	
therapeutic recreator i .00 33,809 2.00 86,402 2.00 86,402	therapeutic recreator i	.00	33,809	2.00	86,402	2.00	86,402	

	FY 2008	FY 2008	FY 2009	FY 2009	FY 2010	FY 20100	
Classification Title	Positions	Expenditure		Appropriation	Positions	Allowance	Symbol
m00l09 Spring Grove Hospital Ce	nton						
m00l0901 Services and Institution		e					
work adjustment coordinator	1.00	39,701	1.00	42,789	1.00	42,789	
admin spec ii	2.00	58,098		42,464		42,464	
psychologist intern	3.00	77,245		79,209		79,209	
agency buyer iv	.00	42,662		44,324		44,735	
dental hygienist iii	1.00	44,736		49,548		50,020	
licensed practical nurse iii ad		363,569		405,870		407,613	
licensed practical nurse iii ld		243,877		249,346		250,274	
data communications tech i	.00	39,556		42,789			
licensed practical nurse ii	52.00	1,920,618		1,999,093		•	
licensed practical nurse i	7.00	225,467		327,146		• •	
agency buyer i	2.00	34,146		35,464			
computer user support spec i	1.00	20,418		0		•	
occupational therapy asst ii	5.00	103,277		56,868			
radiologic technologist ii	1.00	39,112		40,630		40,630	
services supervisor i	1.00	40,378		40,630			
police officer supervisor	2.00	114,249		117,039			
police officer iii	2.00	102,594		106,642			
police officer ii	6.00	271,896		281,240			
agency hlth and safety spec iii		0		30,200		•	
agency hith and safety spec ii	1.00	36,427		37,838			
building security officer ii	4.00	108,742		113,552			
building security officer i	1.00	22,127		23,436		=	
camh specialist ii	.00	30,113		51,455		51,946	
personnel associate iii	1.00	44,736		46,483			
hlth records tech supv	1.00	77,656		82,634		83,396	
obs-contract services asst ii	1.00	40,822		42,858		43,255	
personnel associate ii	1.00	42,015		43,652		•	
camh associate iii	2.00	44,725		35,464		•	
personnel associate i	1.00	39,833		41,378		•	
activity therapy associate iii	2.00	103,678		123,719			
activity therapy associate iii	1.00	54,246		86,654			
camh associate ii	2.00	36,080		32,761		-	
hlth records tech ii	14.00	425,518		440,571		•	
personnel clerk	1.00	37,431	1.00	38,879		38,879	
work adjustment associate iii	1.00	36,427		37,838		38,184	
activity therapy associate ii	1.00	28,415	1.00	30,016		30,016	
cahm associate i	1.00	24,148		30,016		30,016	
activity therapy associate i	1.00	28,300		11,898		11,898	
direct care asst ii	135.00	3,899,536		4,215,691		4,243,802	
hlth records tech tr	.00	19,343		33,453		33,756	
direct care asst i	14.00	248,222		227,353		229,675	
direct care trainee	22.00	443,459		533,355		538,090	
fiscal accounts clerk manager	1.00	44,190		45,914		45,914	
hlth records prgm mgr	1.00	42,989		44,664		45,079	
		,,0)	1.00				

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symbol
m00l09 Spring Grove Hospital Ce	enter						
m00l0901 Services and Institution	nal Operation	าร					
management associate	2.00	93,996	2.00	97,701	2.00	98,165	
office manager	1.00	44,666	1.00	46,408	1.00	46,408	
volunteer activities coord supv	/ 1.00	47,665	1.00	49,548	1.00	50,020	
fiscal accounts clerk superviso	3.00	123,612	3.00	128,412	3.00	128,412	
admin aide	2.00	84,470	2.00	86,502	2.00	86,502	
office supervisor	4.00	137,681		164,884		164,884	
office secy iii	5.00	188,039		196,508		197,600	
fiscal accounts clerk ii	4.00	139,616		145,506		146,380	
office secy ii	11.00	401,081		403,798		405,191	
office services clerk lead	1.00	37,093		38,530		38,883	
supply officer iv	1.00	32,990		34,260		34,260	
office secy i	.50	17,435		18,109		18,274	
office services clerk	38.00	1,279,369		1,277,980		1,283,489	
office clerk ii	6.00	172,852		163,456		163,771	
supply officer ii	1.00	31,529		34,058		34,367	
cook ii	6.00	184,515		191,052		191,689	
supply officer i	2.00	61,982		64,361		64,650	
maint chief iv lic	2.00	87,706		91,120		91,120	
maint chief iv non lic	3.00	136,636		141,983		141,983	
maint chief iii non lic	5.00	209,062		217,194		218,011	
automotive services specialist	1.00	41,252		42,858		43,255	
automotive services mechanic	.00	1,334		0		43,233	
maint chief i non lic	1.00	37,716		39,177		39,177	
stationary engineer 1st grade	6.00	203,952		187,319		188,039	
carpenter trim	3.00	113,060		112,833		113,173	
chf steward/stewardess	1.00	35,773		37,158		37,498	
electrician	3.00	58,956		67,103		67,103	
locksmith	.00	19		07,103		0,105	
painter	4.00	125,752		112,180		112,526	
sheet metal worker	3.00	109,945		114,198		114,544	
steam fitter	3.00	106,904		109,858		109,858	
maint mechanic senior	10.00	323,322		303,707		304,792	
maint mechanic	3.00	95,178		98,835		99,150	
beauty operator	.50	13,415	.50	13,926		13,926	
	1.00	•		42,401		•	
building services supervisor food service supv ii	3.00	40,813	1.00	102,777	1.00	42,793	
		87,351 35,186	3.00	36,544		103,108	
grounds supervisor ii food sorvice supy i	1.00		1.00			36,544	
food service supv i	4.00	118,636	5.00	154,657		155,446	
housekeeping supv ii	1.00	33,388	1.00	34,676		34,991	
housekeeping supv i	4.00	105,199		94,659		94,958	
linen service supv	1.00	31,129		32,323		32,323	
patient/client driver	2.00	37,831	2.00	52,338		53,024	
ph lab assistant iii huilding convises worker i	.50	0	.00	0		0	
building services worker i	5.00	132,703	6.00	136,768	6.00	138,341	

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symbol
m00l09 Spring Grove Hospital C m00l0901 Services and Institutio							
building services worker ii	21.00	481,447	18.00	494,391	18.00	494,635	
food service worker i	7.50	289,585		378,534		380,812	
food service worker ii	27.00	611,048		612,139		613,482	
linen service chief	1.00	29,557		30,689		30,964	
linen service worker i	2.00	52,553		66,473		66,473	
linen service worker ii	4.00	124,825		134,423		135,249	
stock clerk ii	1.00	27,184	1.00	28,343	1.00	28,343	
TOTAL m0010901*	875.60	35,795,159	<b>8</b> 41 <b>.</b> 10	39,488,448	841.10	39,655,797	
TOTAL mOOLO9 **	875.60	35,795,159		39,488,448 39,488,448		39,655,797	

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symbol
m00l10 Clifton T. Perkins Hospi	tal Center						
m00l1001 Services and Institution	al Operation	S					
physician administration direct	.00	0	1.00	143,767	1.00	143,767	
physician program manager iv	1.00	0	.00	0	.00	0	
physician program manager iii	.00	97,837	1.00	181,513	1.00	181,513	
physician program manager ii	1.00	0	.00	0	.00	0	
prgm mgr senior iii	.00	74,361	1.00	112,253	1.00	113,338	
prgm mgr senior i	1.00	25,213	.00	0	.00	0	
asst attorney general vi	1.00	88,797	1.00	92,316	1.00	93,203	
asst supt îii state hospital	.00	74,812	1.00	84,893	1.00	85,705	
psychology services chief	.00	72,086	1.00	81,864	1.00	81,864	
therapy services mgr i	1.00	32,523		49,638	1.00	49,638	
registered dietitian v hlth car	1.00	61,683		64,129		64,129	
physician clinical specialist	11.00	1,344,402		1,798,622		1,801,518	
physician clinical specialist	3.00	309,606		300,300		300,300	
physician clinical staff	1.00	165,558		139,574		139,574	
physician clinical staff	1.00	33,923		, 0		, 0	
dentist iii, residential	1.00	101,137		112,253		113,338	
asst dir of nursing perkins	2,00	170,240		173,850		174,677	
nursing education supervisor pe		81,664		84,893		85,705	
teacher apc plus 30	1.00	85,188		86,892		86,892	
nursing instructor perkins	2.00	153,121	2.00	159,166		160,682	
registered nurse manager perkin		401,371	6.00	476,009		477,511	
librarian apc	1.00	76,021	1.00	77,542		77,542	
computer network spec supr	1.00	66,475		69,119		69,787	
fiscal services chief ii	1.00	72,460		75,320		75,320	
psychologist ii	3.00	161,120		169,820		170,181	
registered nurse manager psych	.00	01,120		74,615		75,325	
registered nurse supv perkins	9.00	681,111	12.00	866,590		870,691	
social work manager, health svc		67,114	1.00	69,780		69,780	
occupational therapist supervis		67,325		70,562		70,562	
psychologist i	2.00	75,234		103,766		103,766	
registered nurse charge perkins		1,475,937		1,678,280		1,688,127	
social work prgm admin, health	2.00	123,969		128,889		129,502	
administrator ii	1.00	56,705		58,949		58,949	
	.00	0,100		0,749		JO,747 0	
administrator ii computer network spec ii	2.00	71,098		104,386		104,970	
occupational therapist iii adv	1.00	67,824	1.00	66,096		66,096	
personnel administrator i	1.00	63,575		66,096		66,096	
		35,721	1.50	69,059			
psychology associate doctorate	2.00					69,059	
registered nurse perkins	24.00	1,132,000	23.00	1,335,333		1,342,653	
security attend manager ii	1.00	57,793		60,083		60,083	
social work supv health svcs	5.00	276,198		291,067		291,617	
computer network spec i	1.00	54,161	1.00	56,306		56,306	
maint supv iii	1.00	48,346		50,255		50,255	
occupational therapist ii	1.00	57,965	1.00	60,757	1.00	60,757	

	FY 2008	FY 2008	FY 2009	FY 2009	FY 2010	FY 20100	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
mOOl10 Clifton T. Perkins Hospi	tal Center						
m00l1001 Services and Institution	al Operation	าร					
security attend manager i	6.00	341,986	6.00	355,538	6.00	356,686	
social worker ii, health svcs	6.00	322,288	7.75	417,325	7.75	418,889	
accountant ii	1.00	54 <b>,</b> 246	1.00	56,395	1.00	56,936	
activity therapy manager	1.00	54,763	1.00	56 <b>,93</b> 0	1.00	56,930	
admin officer iii	.00	8,552	2.00	99,899	2.00	99,899	
a/d associate counselor, lead	1.00	21,661	.00	0	.00	0	
coord spec prgms hlth serv iv m	1.00	0	.00	0	.00	0	
social worker i, health svcs	4.50	159,499	2.75	119,441	2.75	120,027	
admin officer ii	1.00	50,845	1.00	52,858	1.00	53,364	
art therapist supervisor	1.00	51,329	1.00	53,359	1.00	53,359	
a/d associate counselor	1.00	47,145	1.00	49,006	1.00	49,474	
emp training spec ii	1.00	50,367		52,356		52,356	
personnel officer i	1.00	45,851	1.00	47,639		47,639	
registered dietitian ii	1.00	47,591	1.00	49,468	1.00	49,468	
therapeutic recreator superviso	1.00	48,959	1.00	50,895	1.00	51,381	
work adjustment manager	1.00	-1,042		0	.00	0	
agency procurement spec i	1.00	42,662		44,324		44,735	
art therapist ii	.00	21,287		52,933		52,933	
food administrator i	1.00	42,272		43,917		43,917	
music therapist ii	1.00	47,665		49,548		50,020	
therapeutic recreator ii	3.75	166,070		181,161		182,089	
work adjustment supervisor	1.00	54,143		98,177		, 98,177	
therapeutic recreator i	.00	0	.00	0	.00	0	
volunteer activities coord iii	1.00	45,151	1.00	46,911	1.00	46,911	
work adjustment coordinator	1.00	44,559		82,128		82,505	
admin spec ii	1.00	41,631		43,251		43,251	
electronic tech ii	1.00	39,112		40,630		40,630	
security attend lpn	<b>38.</b> 00	1,780,127		1,825,198		1,833,193	
security attend supv	7.00	283,679		385,029		386,101	
security attend supv hosp polic	1.00	53,227		55,334		55,865	
security attend iii	19.00	769,472		772,906		776,041	
security attend iii hosp police		18,859		50,015		50,015	
security attend ii	38.00	1,443,677	38.00	1,535,158		1,545,594	
security attend ii hosp police	3.00	121,763		93,831		94,710	
security attendant nursing ii,p	102.00	3,893,287	96.00	4,044,507	96.00	4,070,648	
agency hlth and safety spec iii		0		0		0	
security attend i	6.00	141,344		196,481	6.00	199,657	
security attendent nursing i,p	11.00	248,599		459,020	13.00	462,616	
personnel associate iii	2.00	83,881	2.00	91,268		, 92,118	
hlth records tech supv	1.00	37,100		40,939		40,939	
obs-contract services asst ii	1.00	41,252		42,858		43,255	
personnel associate ii	.00	0		0	.00	0	
agency procurement assoc ii	1.00	37,938		39,895	1.00	39,895	
hlth records tech ii	5.00	155,155		171,893		172,213	

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symbol
m00l10 Clifton T. Perkins Hospi	tal Center						
m00l1001 Services and Institutior	al Operatio	ns					
work adjustment associate iii	2.00	55,558	.00	0		0	
hlth records tech i	1.00	35,096	1.00	36,544	1.00	36,544	
activity therapy associate i	.00	0		24,621	1.00	24,621	
direct care asst ii	.00	0	2.00	68,116	2.00	68,734	
fiscal accounts clerk manager	1.00	45,430	1.00	47,204	1.00	47,648	
hlth records prgm mgr	1.00	44,805	1.00	47,639	1.00	47,639	
management associate	1.00	43,853	1.00	45,560	1.00	45,560	
fiscal accounts clerk superviso	1.00	41,950	1.00	43,581	1.00	43,581	
office supervisor	1.00	35,925	1.00	39,118	1.00	39,478	
office processing clerk supr	1.00	1,850	.00	0	.00	0	
office secy iii	7.00	278,263	8.00	316,200	8.00	317,272	
fiscal accounts clerk ii	2.00	64,400	2.00	67,910	2.00	68,526	
office secy ii	1.00	28,084	.00	0	.00	0	
services specialist	2.00	62,634	2.00	65,527	2.00	65,527	
office services clerk	7.00	199,182	5.00	172,056	5.00	172,798	
supply officer iii	2.00	70,056	2.00	72,761	2.00	73,092	
office processing clerk ii	2.00	63,411	2.00	65,860	2.00	65,860	
supply officer ii	1.00	27,027	1.00	29,018	1.00	29,277	
cook ii	5.00	108,893	4.00	112,104	4.00	112,698	
maint chief iv non lic	1.00	47,665	1.00	49,548	1.00	50,020	
maint chief iii non lic	1.00	49,571	1.00	50,563	1.00	50,563	
electrician high voltage	.00	0	.00	0	.00	0	
maint chief i non lic	2.00	75,098	2.00	78,007	2.00	78,371	
refrigeration mechanic	1.00	43,249		44,520	1.00	44,520	
stationary engineer 1st grade	1.00	32,042	1.00	38,824	1.00	39,180	
carpenter trim	2.00	64,610	2.00	64,963	2.00	64,963	
chf steward/stewardess	1.00	37,772	1.00	39,236	1.00	39,597	
locksmith	1.00	27,182	1.00	28,707	1.00	28,707	
painter	2.00	70,318		73,037	2.00	73,703	
steam fitter	2.00	62,994		32,182		32,472	
maint mechanic	1.00	33,689		34,988		34,988	
cook ii	.00	0		0		0	
food service supv ii	.00	0	.00	0	.00	0	
food service supv i	2.00	54,821		58,984		58,984	
patient/client driver	.00	0		0		0	
building services worker ii	1.00	29,297		30,416		30,416	
food service worker i	3.00	62,972		76,486		77,236	
food service worker ii	11.00	249,830		243,023		243,828	
TOTAL mOOl1001*	471.25	21,267,153	458.25	23,890,326	458.25	24,001,617	
TOTAL mOOl10 **	471.25	21,267,153		23,890,326		24,001,617	

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symb
		· · · · · · · · · · · · · · · · · · ·					
111 John L. Gildner Regional	Institute	for Children an	d Adolescer	its			
ll1101 Services and Institution	al Operatio	ns					
hysician program manager iii	1.00	171,331	2.00	363,026	2.00	363,026	
orgm mgr senior ii	1.00	<b>89,3</b> 60	1.00	92,896	1.00	92,896	
lir nursing psych	1.00	65,836	1.00	91,438	1.00	91,438	
sst supt i state hospital	1.00	58,719	1.00	61,044	1.00	61,044	
egistered dietitian v hlth car	1.00	67,220	1.00	69,893	1.00	70,569	
hysician clinical specialist	3.00	399,973	3.00	463,715	3.00	468,353	
hysician clinical specialist	.60	73,603	.60	93,564	.60	93,564	
hysician clinical staff	1.00	64,651	1.00	139,574	1.00	139,574	
linical nurse specialist psych	3.00	215,922	3.00	225,960	3.00	225,960	
sychologist ii	6.00	407,754	7.00	488,687	7.00	491,292	
egistered nurse manager med	2.00	140,871		146,449		146,449	
egistered nurse manager psych	1.00	71,768	1.00	74,615		75,325	
egistered nurse quality imp ps	1.00	39,492		49,638		49,638	
ocial work manager, health svc		67,114		69,780		69,780	
sychologist i	2.00	47,907		. 0		. 0	
egistered nurse supv med	2.00	64,016		69,224		69,224	
omputer network spec ii	1.00	46,975		49,738		50,688	
egistered nurse charge med	1.50	90,132		93,708		94,328	
egistered nurse charge psych	4.50	260,965		273,824		275,268	
ocial work supv health svcs	1.00	82,033		125,508		126,092	
ocial worker adv health svcs	3.00	117,281		121,900		122,484	
peech patholgst audiolgst iii	.50	25,026		21,863		21,863	
iscal services officer i	1.00	50,209		52,192		52,192	
ersonnel officer iii	1.00	47,937		50,255		50,255	
egistered nurse	.00	20,490		47,511		47,511	
ocial worker ii, health svcs	6.00	252,905		228,464		229,556	
oord spec prgms hlth serv iv m		15,690		54,809		54,809	
ocial worker i, health svcs	.00	16,694		100,670		101,632	
mp training spec ii	1.00	51,329		53,359		53,359	
aint supv i non lic	1.00	51,329		53,359		53,359	
egistered dietitian ii	1.00	15,745		47,204		47,648	
herapeutic recreator superviso		46,275		48,091		48,549	
lance therapist ii	1.00	38,494		50,015		50,015	
usic therapist ii	1.00	44,257		45,984		46,412	
sychology associate ii masters	.00	37,823	1.00	44,731		44,731	
ood service mgr ii	.00	40,841	1.00	44,389		44,389	
dmin spec ii	1.00	41,252		42,858		43,255	
ood service mgr i	1.00	1,864	.00	42,050 0		0	
sychologist intern	3.00	77,074	3.00	79,209		79,209	
gency buyer i	1.00	38,408	1.00	39,895		39,895	
olunteer activities coord ii	1.00	22,646	1.00	28,434		28,434	
amh associate supv	11.00	494,879		465,650			
amh specialist ii	3.00	117,163				468,251	
amh specialist i	3.00	67,636		133,419 112,371		134,250 113,109	

	FY 2008	FY 2008	FY 2009	FY 2009	FY 2010	FY 20100	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00l11 John L. Gildner Regional			d Adolescer	nts			
m00l1101 Services and Institution	al Operation						
personnel associate iii	1.00	44,736		•		46,916	
camh associate lead	4.00	97,829				107,059	
fiscal accounts technician ii	.50	21,201		•		22,026	
camh associate iii	1.00	416,197				416,402	
camh associate ii	19.00	133,372				134,028	
hlth records tech ii	2.00	50,904		73,411		73,764	
camh associate i	1.00	139,034		231,878		233,258	
direct care asst ii	7.00	279,172		293,433		295,224	
direct care asst i	3.00	25,093				0	
direct care trainee	.00	2,017				0	
management associate	1.00	46,345				48,162	
volunteer activities coord supv		47,665		49,548		50,020	
fiscal accounts clerk superviso		3,425		0	.00	0	
office secy iii	4.00	153 <b>,</b> 420				162,541	
fiscal accounts clerk ii	1.50	51,214		54,202		54,765	
office secy ii	3.00	70 <b>,9</b> 22		74,078	2.00	74,398	
office clerk ii	1.00	33,659	1.00	34,363	1.00	34,363	
supply officer ii	1.00	33,090	1.00	34,363	1.00	34,363	
cook ii	4.00	125,357	4.00	130,174	4.00	131,051	
telephone operator ii	1.00	31,689	1.00	32,906	1.00	32,906	
maint chief iii non lic	1.00	45,151	1.00	46,911	1.00	46,911	
electrician high voltage	2.00	81,023	2.00	84,175	2.00	84,953	
carpenter trim	1.00	36,759	1.00	38,180	1.00	38,180	
painter	1.00	36,098	1.00	37,495	1.00	37,495	
maint mechanic senior	3.00	97,869	3.00	103,023	3.00	103,958	
housekeeping supv iv	1.00	35,452	1.00	36,820	1.00	36,820	
food service supv ii	.00	34,245	1.00	37,212		37,212	
food service supv i	2.00	31,563	1.00	31,149	1.00	31,429	
grounds supervisor i	1.00	31,408	1.00	32,615	1.00	32,909	
housekeeping supv i	2.00	62,662	2.00	65,229	2.00	65,229	
patient/client driver	1.00	30,853	1.00	32,038	1.00	32,327	
building services worker ii	9.00	240,121	8.00	233,826	8.00	234,075	
cook i	1.00	25,285	1.00	27,367	1.00	27,367	
food service worker ii	10.50	278,999	10.50	306,423	10.50	307,284	
linen service worker i	.00	6,867	1.00	26,661	1.00	26,896	
linen service worker ii	1.00	27,787	1.00	28,847	1.00	28,847	
TOTAL mOOL1101*	171.60	7,167,372	169.60	8,117,833	169.60	8,152,813	
TOTAL mOOl11 **	171.60	7,167,372	169.60	8,117,833	169.60	8,152,813	
m00l12 Upper Shore Community Me	ntal Health	Center					
m00l1201 Services and Institution							
dir nursing psych	1.00	52,567	1.00	83,961	1.00	84,764	
physician clinical specialist	3.00	294,410	3.00	426,472		426,472	
	5100	2, 1, 710	2.00		5.00	420,112	

	FY 2008	FY 2008	FY 2009	FY 2009	FY 2010	FY 20100	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00l12 Upper Shore Community Me	ntal Health	Center					
m00ll201 Services and Institution							
clinical nurse specialist psych	2.00	106,239	2.00	124,253	2.00	124,963	
nursing instructor	1.00	73,405	1.00	73,208		73,912	
psychologist ii	2.00	73,843		76,750	1.00	76,750	
registered nurse manager psych	2.00	141,774		148,525	2.00	149,235	
registered nurse quality imp ps	1.00	74,083		73,910		73,910	
registered nurse supv med	1.00	69,580	1.00	69,224		69,224	]
registered nurse supv psych	4.00	277,096		285,339	4.50	287,815	
social work prgm admin, health	.00	5,748	.00	0	.00	0	
registered nurse charge psych	6.00	339,316	6.00	344,372	6.00	345,419	
social work supv health svcs	2.00	125,241		131,238		131,238	
police chief i	1.00	53,350		55,457		55,457	
registered nurse	8.00	329,006		378,605		380,768	
social worker ii, health svcs	3.00	138,576		155,617		155,880	
admin officer iii	1.00	45,780		47,571		48,021	
maint supv ii non lic	1.00	49,345		51,296		51,786	
psychology associate iii master		3,201	.50	21,926		22,129	
registered dietitian ii	1.00	50,845		52,858		53,364	
therapeutic recreator superviso		51,329		53,359		53,359	
art therapist ii	1.00	33,193		45,984		46,412	
psychology associate ii masters		17,846		17,057		17,057	
therapeutic recreator ii	1.00	21,066		0		0	
volunteer activities coord iii	.00	3,581	.00	0		0	
licensed practical nurse iii ad		229,736		238,756		240,148	
licensed practical nurse ii	5.00	156,181	5.00	187,208		188,967	
police officer supervisor	1.00	55,493		57,689		58,241	
police officer ii	4.00	138,161		136,340		136,768	
building security officer ii	.00	16,630	1.00	25,718		25,718	
building security officer i	.00	879		0		23,110	
hlth records tech supv	1.00	37,318		38,763		38,763	
personnel associate ii	1,00	40,876		42,464		42,464	
hlth records reviewer	2.00	72,296		75,094		75,782	
activity therapy associate iii	2.00	70,015		72,719		73,065	
hlth records tech ii	1.00	0,019		0		0	
hlth records tech i	2.00	30,177		31,378		31,660	
activity therapy associate i	.00	9,595	1.00	36,928	1.00	36,928	
direct care asst ii	18.00	367,677	17.00	515,900	17.00	519,552	
hlth records tech tr	1.00	10,843	2.00	48,418	2.00	49,260	
supv library files	1.00	33,090	1.00	34,363		34,363	
direct care asst i	.00	2,681	1.00	22,448	1.00	22,448	
direct care trainee	.00	18,369	.00	0		22,440	
management associate	1.00	47,217	1.00	49,080	1.00	49,080	
office secy iii	2.00	73,312	2.00	76,148		76,526	
fiscal accounts clerk ii	1.00	31,831	1.00	33,054		33,054	
office secy ii	1.00	37,431	1.00	38,879	1.00	38,879	
	1.00	5,,,5	1.00	50,079	1.00	50,079	

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symbol
m00l12 Upper Shore Community Me							
m00l1201 Services and Institution	al Operatior	าร					
office services clerk lead	1.00	35,134		36,491		36,825	
office processing clerk ii	1.00	24,556		25,924		26,379	
maint mechanic senior	1.00	35,186		36,544		36,544	
patient/client driver	1.00	27,376	1.00	32,906	1.00	32,906	
TOTAL m00l1201*	96.00	4,032,480	95.00	4,610,194	95.00	4,632,255	
TOTAL mOOl12 **	96.00	4,032,480	95.00	4,610,194	95.00	4,632,255	
m00l14 Regional Institute for C	hildren and	Adolescents-So	uthern Md				
m00l1401 Services and Institution							
physician program manager iii	1.00	171,331	.00	0	.00	0	
prgm mgr senior ii	1.00	98,283		0		0	
dir nursing psych	1.00	441		0		0	
psychology services chief	1.00	77,502		0		0	
administrator iv	.00	0		0		0	
asst supt i state hospital	1.00	66,619	.00	0	.00	0	
physician clinical specialist	3.50	, 463,844		0		0	
psychologist ii	<b>.</b> 50	38,699		0	.00	0	
registered nurse manager psych	2.00	149,536		0	.00	0	
social work manager, health svc	1.00	39,306		0	.00	0	
registered nurse charge perkins		. 0		0	.00	0	
registered nurse supv psych	4.00	256,549	.00	0	.00	0	
computer network spec ii	1.00	26,290		0	.00	0	
obs-psychologist iii doctorate	1.00	62,969		0	.00	0	
prgm admin ii mental hlth	1.00	61,193	.00	0	.00	0	
registered nurse charge psych	2.00	69,243		0	.00	0	
social work supv health svcs	.00	0	.00	0	.00	0	
comm hlth educator iii	.00	0	.00	0	.00	0	
fiscal services officer i	1.00	30,643	.00	0	.00	0	
prgm admin i mental hlth	1.00	2,564	.00	0	.00	0	
registered nurse	.00	37,061	.00	0	.00	0	
social worker ii, health svcs	6.00	131,706	.00	0	.00	0	
admin officer iii	.00	8,975	.00	0	.00	0	
agency grants spec ii	.00	0	.00	0	.00	0	
computer network spec trainee	.00	12,261	.00	0	.00	0	
coord spec prgms hlth serv iv m	2.00	73,017	.00	0	.00	0	
social worker i, health svcs	.00	35,026	.00	0	.00	0	
emp training spec ii	1.00	46,704	.00	0	.00	0	
psychology associate iii master		28,407		0	.00	0	
agency procurement spec i	.00	14,743	.00	0	.00	0	
therapeutic recreator ii	1.00	0	.00	0	.00	0	
obs personnel specialist ii	1.00	44,736		0		0	
mental health assoc iv	1.00	41,252		0	.00	0	
occupational therapy asst ii	.00	0		0	.00	0	

	FY 2008	FY 2008	FY 2009		FY 2010	FY 20100	
Classification Title			Positions	Appropriation	Positions	Allowance	Symbol
m00l14 Regional Institute for C	hildren and	Adolescents-So	uthern Md				
m00l1401 Services and Institution	nal Operation	าร					
secutity attend lpn	.00	0	.00	0	.00	0	
security attendant nursing ii,p	.00	0	.00	0	.00	0	1
mil youth worker lead	1.00	41,631	.00	0	.00	0	
camh associate supv	4.00	134,265	.00	0	.00	0	
camh specialist ii	1.00	43,452	.00	0		0	
camh associate iii	5.00	160,292	1.00	35,144	1.00	35,144	J
hlth records reviewer	1.00	28,822	.00	0	.00	0	
activity therapy associate iii	1.00	32,990	.00	0	.00	0	
camh associate ii	4.00	61,992	.00	0	.00	0	
camh associate ii	.00	0		0	.00	0	
activity therapy associate ii	1.00	27,452	.00	0	.00	0	
camh associate i	5.00	94,921	.00	0	.00	0	
activity therapy associate i	.00	14,660	.00	0	.00	0	
direct care asst ii	7.00	184,338		0	.00	0	
office secy iii	1.00	29,896	.00	0	.00	0	
fiscal accounts clerk ii	1.00	20,167	.00	0	.00	0	
office secy ii	1.50	56,967	.00	0	.00	0	
office services clerk	.00	0		0	.00	0	
painter	1.00	34,391		36,162	1.00	36,162	
maint mechanic senior	1.00	23,353	.00	0	.00	0	
food service supv i	1.00	13,817	.00	0	.00	0	
food service worker i	_00	0	.00	0	.00	0	
food service worker ii	2.00	29,314	.00	0	.00	0	
TOTAL m00l1401*	74.50	3,121,620	2.00	71,306	2.00	71,306	
TOTAL m00l14 **		3,121,620		-		71,306	
				•			
m00m01 Developmental Disabiliti	es Administr	ation					
m00m0101 Program Direction							
exec vii	1.00	80,972		120,870		120,870	
prgm mgr senior iii	1.00	17,639		96,351		97,278	
prgm mgr senior ii	4.00	184,301		365,522		366,044	
asst attorney general vi	1.00	76,319		79,333		80,089	
prgm mgr iv	1.00	67,510		60,290		60,290	
fiscal services admin iv	1.00	75,227		56,496		56,496	
prgm mgr iii	1.00	74,308		77,241		77,976	
data base spec manager	1.00	25,239		0		0	
prgm admin v	. 1.00	78,018		81,099		81,872	
prgm admin v hlth services	1.00	76,560		79,583		80,341	
prgm mgr ii	1.00	75,130		78,096		78,840	
administrator iv	1.00	76,071		67,160		67,160	
prgm admin iv	1.00	78,337		79,693		79,693	
administrator iii	1.00	58,812		61,146		61,735	
dp programmer analyst supervisc	1.00	62,176	1.00	64,642	1.00	64,642	

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symbol
m00m01 Developmental Disabiliti	es Administı	ration					
m00m0101 Program Direction							
psychologist ii	2.00	73,148	1.00	76,035	1.00	76,757	
computer network spec lead	.00	2,027	1.00	56,126	1.00	56,126	
data base spec ii	.00	38,245	1.00	62,323	1.00	62,923	
hlth policy analyst advanced	1.00	61,683	1.00	64,129	1.00	64,129	
prgm admin iii dev dsbl	.00	0	1.00	69,893	1.00	70,569	
administrator ii	3.00	188,935	3.00	192,746	3.00	193,366	
agency procurement spec supv	1.00	62,370	1.00	64,847	1.00	64,847	
computer info services spec sup	1.00	31,762	1.00	64,847	1.00	64,847	
dp programmer analyst ii	2.00	101,031	2.00	105,954	2.00	107,444	
prgm admin ii dev dsbl	2.80	158,905	2.00	128,394	2.00	128,955	
webmaster ii	1.00	47,774	.00	0	.00	0	
administrator i	2.00	116,327	2.00	120,940	2.00	121,520	
administrator i	1.00	25,380	1.00	63,117	1.00	63,117	
agency procurement spec lead	2.00	102,413	2.00	106,459	2.00	106,459	
data base spec i	1.00	14,390	.00	0	.00	0	
prgm admin i dev dsbl	2.00	112,048	2.00	116,489	2.00	117,069	
social worker ii, health svcs	1.00	54,678	2.00			98,466	
admin officer iii	1.00	53,227	1.00	55,334	1.00	55,865	
agency grants spec ii	1.00	29,140	1.00	56,395	1.00	56,936	
agency procurement spec ii	1.00	48,422	1.00	50,335	1.00	50,816	
computer info services spec ii	1.00	22,459	1.00	46,699	1.00	47,135	
coord spec prgms hlth serv iv d	2.00	131,562	3.00	159,065	3.00	159,565	
admin officer ii	1.00	23,314	1.00	50,414	1.00	50,414	
coord spec prgms hlth serv iii	1.00	23,610	.00	0	.00	0	
accountant trainee	.00	0	1.00	34,113	1.00	34,113	
agency budget spec i	1.00	21 <b>,</b> 884	1.00	34,113	1.00	34,113	
admin spec iii	1.00	41,568	1.00	43,185	1.00	43,585	
agency procurement spec trainee	1.00	16,671	.00	0	.00	0	
agency procurement assoc ii	1.00	30 <b>,</b> 967	1.00	32,723	1.00	32,723	
management associate	1.00	38,343	1,00	40,814	1.00	40 <b>,</b> 814	
admin aide	3.00	89,459	3.00	114,791	3.00	115,196	
fiscal accounts clerk ii	2.00	68,156	2.00	71,061	2,00	71 <b>,3</b> 51	
office services clerk lead	1.00	29,663	1.00	31,343	1.00	31,763	
TOTAL m00m0101*	59.80	2,966,180	59.00	3,578,126	59.00	3,594,309	
m00m0102 Community Services							
dir nursing med	1.00	88,797	1.00	92,316	1.00	93,203	
prgm mgr ii	.00	122,221	4.00	285,202		285,202	
psychology services chief	1.00	78,018		81,099		81,872	
nursing prgm conslt/admin i	3.00	211,951	3.00	220,357		221,775	
registered nurse manager med	1.00	71,768		74,615		75,325	
prgm admin iii dev dsbl	4.00	135,306		0		0	
accountant supervisor i	4.00	182,203		213,090		214,137	
		.02,203		2,0,0,0	4.00	E14,137	

	FY 2008	FY 2008	FY 2009		FY 2010	FY 20100	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00m0102 Community Services							
prgm admin ii dev dsbl	4.00	167,000	4.00	221,731	4.00	221,731	
social work supv health svcs	1.00	21,475	.00	0	.00	0	
accountant lead	1.00	49,237	1.00	57,386	1.00	57,386	1
dp functional analyst ii	1.00	59 <b>,</b> 732	1.00	59,609	1.00	59,609	
prgm admin i dev dsbl	5.00	282,195	5.00	293,373	5.00	293,953	
social worker ii, health svcs	1.00	58,194	1.00	57,386	1.00	57,386	
accountant ii	4.00	170 <b>,</b> 887	4.00	194 <b>,</b> 983	4.00	195,909	J
computer info services spec ii	2.00	104,178	2.00	112,789	2.00	112,789	
coord spec prgms hlth serv iv d	12.00	594 <b>,</b> 993	14.00	717,946	14.00	721,553	
social worker i, health svcs	2.00	100,129	2.00	104,086	2.00	104,596	
accountant i	1.00	48,042	1.00	49,941	1.00	50,418	
admin officer ii	1.00	51,329	1.00	53,359	1.00	53,359	
coord spec prgms hlth serv iii	9.00	371,374	7.00	333,206	7.00	334,580	
psychology associate iii master	2.00	102,175	2.00	106,217	2.00	106,723	
work adjustment manager	.00	-1,488	.00	0	.00	0	
admin officer i	2.00	85,635	2.00	83,661	2.00	84 <b>,</b> 133	
coord spec prgms hlth serv ii d	36.00	1,256,245	36.50	1,551,157	36.50	1,558,411	
fiscal accounts technician ii	2.00	<b>79,</b> 011	2.00	82,369	2.00	82,729	
management associate	4.00	175 <b>,98</b> 0	4.00	183 <b>,</b> 775	4.00	185,218	
admin aide	1.00	41,631	1.00	43,251	1.00	43,251	
office secy iii	5.00	169,406	5.00	1 <b>79,</b> 480	5.00	180,229	
fiscal accounts clerk ii	1.00	29,965	1.00	35,199	1.00	35,519	
office secy ii	3.00	100,837	3.00	105,107	3.00	105,409	
office services clerk	2.00	59,283	2.00	64,928	2.00	64,928	
TOTAL m00m0102*	116.00	5,067,709	115.50	5,657,618	115.50	5,681,333	
TOTAL m00m01 **	175.80	8,033,889	174.50	9,235,744	174.50	9,275,642	

	FY 2008	FY 2008	FY 2009	FY 2009	FY 2010	FY 20100	
	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00m02 Rosewood Center (Transfe	rs from Rose	wood went to M	00M09)				
m00m0201 Services and Institution							
physician program manager iii	1.00	161,631	1.00	171,381	.00	0	Abolish
prgm mgr senior īi	1.00	113,362		103,166		0	Abolish
dir nursing med	.00	39,384		0	.00	0	
asst supt iii state hospital	.00	689	.00	0	.00	0	
registered dietitian v hlth car	1.00	66,911	1.00	69,893	.00	0	Abolish
physician clinical specialist	1.00	127,218	1.00	168,465	.00	0	Abolish
physician clinical staff	2.00	262,160		279,148		0	Abolish
dentist iii residential	1.00	80,196	1.00	111,178	.00	0	Abolish
fiscal services chief ii	1.00	72,460	.00	0	.00	0	
nursing instructor	1.00	70,080	1.00	71,817	.00	0	Abolish
psychologist ii	1.00	71,985		0	.00	0	
registered nurse manager med	2,00	162,955		0	.00	0	
social work manager, health svc	1.00	63,374		0	.00	0	
speech patholgst audiolgst v	1.00	65,843	1.00	68,457	.00	0	Abolish
occupational therapist supervis	.00	24,088		69,893	.00	0	Abolish
physical therapist supervisor	1.00	67,866	1.00	70,562	.00	0	Abolish
prgm admin iii dev dsbl	1.00	47,171	.00	0	.00	0	
registered nurse supv med	4,00	255,659	2.00	137,136	.00	0	Abolish
computer network spec ii	1.00	57,793	1.00	60,083	.00	0	Abolish
occupational therapist iii lead	2.70	150,180	1.70	111,302	.00	0	Abolish
personnel administrator i	.00	38,001	1.00	64,847	.00	0	Abolish
registered nurse charge med	3.50	202,188	2.00	128,466	.00	0	Abolish
social work supv health svcs	1.00	54,074	1.00	56,216	.00	0	Abolish
speech patholgst audiolgst iii	2.20	137,342	2.20	142,799	.00	0	Abolish
police chief i	1.00	59,204	.00	0	.00	0	
administrator i	1.00	54,161	1.00	56,306	.00	0	Abolish
hlth fac survey coordinator i	.00	0	.00	0	.00	0	
maint supv iii	1.00	57,887	1.00	60,183	1.00	60,763	
occupational therapist ii	1.00	0	.00	0	.00	0	
physical therapist ii	.00	7,608	.00	0	.00	0	
prgm admin i dev dsbl	3.00	162,758	2.00	120,366	.00	0	Abolish
registered nurse	1.00	40,332	.00	0	.00	0	
social worker ii, health svcs	2.50	127,868	2.00	116,995	.00	0	Xfer 2
speech patholgst audiolgst ii	.50	29,783	.00	0	.00	0	
accountant ii	1.00	33,339	.00	0	.00	0	
admin officer iii	2.00	99,744	1.00	49,394	.00	0	Abolish
computer info services spec ii	1.00	53,227	.00	0	.00	0	
developmental disabil assoc mgr	3.00	177,100	3.00	154,139	.00	0	Xfer 2;Abol 1
personnel officer ii	1.00	0	.00	0	.00	0	
registered dietitian iii	1.50	79,691	1.50	85,128	.00	0	Abolish
social worker i, health svcs	1.00	26,781	.00	0	.00	0	
admin officer ii	1.00	45,013	1.00	46,769	.00	0	Abolish
emp training spec ii	2.00	86,784	.00	0	.00	0	
maint supv i non lic	1.00	46,777	1.00	52,858	1.00	53,364	

Health, Hospitals and Mental Hygiene

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symbol
OmO2 Rosewood Center							
Om0201 Services and Institution				_			_
personnel officer i	1.00	24,509		0	.00		
psychology associate iii master	1.00	51,329		53,359			) Abolish
qual develop disabil prof sup	4.00	183,906		52,858			) Abolîsh
registered dietitian ii	1.00	40,440		0	.00		כ
therapeutic recreator superviso		37,726		0			)
work adjustment manager	1.00	51,293		52,858			) Xfer 1
developmental disabil assoc ass	2.00	0		0	.00		)
food administrator i	1.00	40,380	1.00	41 <b>,9</b> 50	.00		) Abolish
music therapist ii	1.00	37,909	1.00	40,090	.00	l	) Abolish
qual develop disabil prof	5.00	238,567		41,567	.00	(	) Abolish
therapeutic recreator ii	1.00	37,877		0			)
work adjustment supervisor	2.00	99,208	2.00	100,030	.00	(	) Xfer 1;Abol 1
admin spec iii	2.00	14,897	.00	0	.00	ſ	כ
work adjustment coordinator	7.00	290,878	6.00	261,224	.00	ſ	D Abolish
laundry manager i	.00	29,115	1.00	37,381	.00	l	) Abolish
licensed practical nurse iii ad	9.00	346,144	5.00	239,034	.00	I	) Abolish
computer user support spec ii	.00	29,114	.00	0	.00	1	)
licensed practical nurse ii	4.00	204,465	5.00	212,644	.00	1	) Xfer <mark>3;</mark> Abol 2
licensed practical nurse i	4.00	105 <b>,993</b>	2.00	78,946	.00	1	) Abolish
services supervisor ii	1.00	41,252	1.00	42,858	.00	t	) Abolish
agency buyer i	3.00	111,206	2.00	77,731	.00	l l	) Abolish
occupational therapy asst ii	2.00	78,224	2.00	81,260	.00	l l	) Abolish
physical therapy assistant ii	1.00	39,112	1.00	40,630	.00	l l	) Abolish
radiologic technologist ii	1.00	29,243	.00	0	.00	l l	)
volunteer activities coord ii	1.00	37,038	.00	0	.00	I	)
police officer supervisor	1.00	55,493	.00	0	.00	I	)
police officer ii	3.00	144,538	.00	0	.00	I	0
security attendant nursing ii,r	9.00	404,283	9.00	420,059	.00	I	) Abolish
agency hlth and safety spec ii	1.00	36,759	1.00	38,180	1.00	38,18	כ
personnel associate iii	1.00	36,935	1.00	38,705	.00		) Abolish
developmental disabil assoc sup	11.00	485,466		299,721			) Xfer 7
developmental disabil shift coo	4.00	162,967		126,330			) Abolish
obs-contract services asst ii	1.00	42,015		43,652			) Abolish
hlth records reviewer	.00	3,339		0	.00	I	D
activity therapy associate iii	4.00	142,230	4.00	148,123	.00		) Abolish
developmental disabil assoc	22.00	750,808		214,650		1	) Abolish
habilitation technician	5.00	143,201		113,856			) Abolish
hlth records tech ii	1.00	29,295		0			כ
personnel clerk	2.00	55,676		38,530			) Abolish
work adjustment associate iii	11.00	386,873		385,181	.00		D Xfer 2;Abol 9
hlth records tech i	1.00	20,651		0	.00		)
work adjustment associate ii	2.00	45,194		28,488			) Abolish
direct care asst ii	218.00	6,163,307		4,321,645			D Xfer 41;Abol
work adjustment associate i	1.00	22,749		27,781	.00		O Abolish

	FY 2008	FY 2008	FY 2009	FY 2009	FY 2010	FY 20100	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol 
nOOmO2 Rosewood Center nOOmO2O1 Services and Institution	al Operations						
direct care asst i	19.00		4.00	106 / 76	.00	0	Abolish
direct care trainee	2.00	267,388		106,476 0		0	
		74,641		•		-	Abolish
hlth records prgm supv	1.00	47,217		49,080 0		0	
management associate	1.00	65,546				-	Abolish
volunteer activities coord supv		48,117		50,015			
fiscal accounts clerk superviso		88,457					Abolish
admin aide	.00	2,141		0		0	
office supervisor	2.00	84,029		•			Abolish
office secy iii	2.00	108,067		•			Abolish
fiscal accounts clerk ii	4.00	127,192		•			Abolish
office secy ii	5.00	203,280		•			Xfer 2;Abo
office services clerk lead	1.00	37,093		•			Abolish
office services clerk	11.00	222,410		•			Abolish
supply officer iii	1.00	<b>3</b> 5,186					Abolish
office clerk ii	.00	26,586		•			Abolish
supply officer ii	1.00	30,895		•			Abolish
cook ii	4.00	101 <b>,</b> 454		•		0	Abolish
office processing clerk i	1.00	28,686	1.00	32,615	.00	0	Abolish
telephone operator ii	3.00	75,476	2.00	56,606	.00	0	Abolish
maint chief iii non lic	.00	3,754	.00	0	.00	0	
automotive services specialist	2.00	60,758	1.00	36,052	.00	0	Abolish
plumber supervisor	.00	10,195	.00	0	.00	0	
refrigeration mechanic	1.00	38,758	.00	0	.00	0	
carpenter trim	3.00	107,673	1.00	37,838	.00	0	Abolish
chf steward/stewardess	1.00	32,117	1.00	33,352	.00	0	Abolish
electrician	1.00	36,427	.00	0	.00	0	
locksmith	1.00	31,831	1.00	33,054	.00	0	Abolish
painter	4.00	143,121		112,167	.00	0	Abolish
food service supv ii	2.00	101,749	3.00	105,321	.00	0	Abolish
grounds supervisor ii	1.00	34,870	1.00			0	Abolish
food service supv i	1.00	239		. 0	.00	0	
linen service supv	1.00	8,590	.00	0	.00	0	
patient/client driver	7.00	196,699		96,712	.00	0	Abolish
food service assistant	3.00	88,193		92,067		0	Abolish
food service worker i	3.00	64,860		70,028		0	Abolish
food service worker ii	10.00	259,502		219,202			Abolish
linen service worker ii	1.00	26,136		27,130			Abolish
OTAL m00m0201*	512 <b>.9</b> 0	17,831,604	310.90	12,305,939	3.00	152,307	
OTAL mOOmO2 **	512.90	17,831,604		12,305,939		152,307	
n00m05 Holly Center							
n00m0501 Services and Institution	al Operations	5					
physician program manager iii	1.00	, 188,677	1.00	200,074	1.00	204,024	

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009	FY 2009 Appropriation	FY 2010	FY 20100 Allowance	Symbol
						Attowance	
m00m05 Holly Center							
m00m0501 Services and Institution	al Operation						
prgm mgr senior ii	1.00	96,427		100,249		100 <b>,249</b>	
dir nursing med	1.00	90,957	1.00	91,438	1.00	91,438	
asst supt ii state hospital	1.00	61,040		52,950		52 <b>,9</b> 50	
registered dietitian v hlth car	1.00	65,947	1.00	68,568	1.00	69,231	
physician clinical specialist	1.00	141,527	1.00	150,150	1.00	150 <b>,</b> 150	
asst dir of nursing med	1.00	<b>79,</b> 560	1.00	79,583	1.00	80,341	J
nursing education supervisor	1.00	73,293	1.00	73,087	1.00	73,087	
nursing instructor	1.00	76,843	1.00	76,750	1.00	76 <b>,</b> 750	
registered nurse manager med	2.00	150,228	2.00	149,935	2.00	150,645	
registered nurse quality imp me	1.00	71,083	1.00	<b>73,9</b> 10	1.00	<b>73,9</b> 10	
physical therapist supervisor	1.00	67,220	1.00	69,893	1.00	70,569	
registered nurse supv med	7.50	436,615	7.00	453,393	7.00	456,055	
speech patholgst audiolgst iv	1.00	71,193	1.00	74,021	1.00	74,373	
fiscal services officer ii	1.00	49,674	1.00	52,605	1.00	52,605	
occupational therapist iii adv	1.00	58,973	1.00	69,999	1.00	69,999	
physical therapist iii lead	1.00	58,904	1.00	61,239	1.00	61,239	
registered nurse charge med	10.00	615,601	11.00	639,838	11.00	642,482	
registered nurse	5.50	266,593		319,459	6.50	321,022	
social worker ii, health svcs	1.00	28,986	.00	0	.00	0	
agency procurement spec ii	1.00	47,070	1.00	48,928	1.00	48,928	
computer info services spec ii	1.00	41,418		43,813		44,626	
coord spec prgms hlth serv iv d	1.00	54,763		56,930	1.00	56,930	
maint supv ii non lic	1.00	50,287	1.00	52,276	1.00	52,776	
social worker i, health svcs	.00	14,551		48,470	1.00	48,932	
admin officer ii	1.00	47,145	.00	0	.00	0	
coord spec prgms hlth serv iii	1.00	51,329	1.00	53,359	1.00	53,359	
emp training spec ii	1.00	40,035		46,342		46,773	
nursing tech	1.00	1,342	.00	0	.00	0	
psychology associate iii master	1.00	51,329		53,359	1.00	53,359	
qual develop disabil prof sup	1.00	37,804		44,664		45,079	
registered dietitian ii	1.00	47,591	1.00	49,468	1.00	49,468	
coord spec prgms hlth serv ii d	1.50	69,112		71,825		72,289	
psychology associate ii masters	.00	7,683		41,950		42,338	
qual develop disabil prof	1.00	47,665		49,548		50,020	
work adjustment supervisor	1.00	47,665	1.00	49,548	1.00	50,020	
food service mgr ii	1.00	43,120		44,801		45,218	
psychology associate i masters	1.00	30,725		0		0	
therapeutic recreator i	.00	31,163		39,415		39,778	
work adjustment coordinator	3.00	133,808		139,028		139,886	
licensed practical nurse iii ld		329,195		342,183		343,575	
licensed practical nurse ii	4.50	169,676		203,898		204,892	
occupational therapy asst ii	2.00	50,626		41,378		41,378	
volunteer activities coord ii	1.00	34,532		36,110		36,440	
police officer ii	2.00	92,834		96,472		96,954	
				, · · -			

	FY 2008	FY 2008	FY 2009	FY 2009	FY 2010	FY 20100	
Classification Title				Appropriation		Allowance	Symbol
m00m05 Holly Center							
m00m0501 Services and Institution	•		1 00	77 911	1 00	20 057	
building security officer ii	1.00	26,790		•		28,057	
personnel associate iii	1.00	41,950		43,581		43,581	
fiscal accounts technician ii	1.00	39,411		40,939		40,939	
personnel associate ii	.00	21,646		32,990		33,586	
agency procurement assoc ii	1.00	35,721		37,101		37,101	
activity therapy associate iii	.00	8,048		31,895		31,895	
developmental disabil assoc	5.00	189,254		218,572		219,641	
habilitation technician	1.00	36,427		37,838		38,184	
hlth records tech ii	2.00	0		0		0	
work adjustment associate iii	7.00	243,002		•		254,820	
activity therapy associate ii	1.00	43,072		81,882		81,882	
hlth records tech i	1.00	11,501		•		52,277	
activity therapy associate i	3.00	54,284				0	
direct care asst ii	82.50	2,116,373		• •		2,271,425	
hlth records tech tr	1.00	35,023		33,453		33,756	
direct care asst i	12.00	317,424	16.00	387,913		392,068	
direct care trainee	20.00	409,338	25.00	545,960	25.00	548,592	
hlth records prgm supv	1.00	42,662	1.00	44,324	1.00	44,735	
management associate	1.00	43,853	1.00	45,560	1.00	45 <b>,</b> 560	
volunteer activities coord supv	1.00	45,919	1.00	47,717	1.00	48,169	
office secy iii	4.00	147,455		153,196	4.00	153,574	
fiscal accounts clerk ii	3.00	60,479	1.00	32,468	1.00	32,468	
office secy ii	3.00	95 <b>,</b> 202	3.00	101,851	3.00	102,141	
supply officer iii	1.00	34,870	1.00	36,217	1.00	36,548	
office clerk ii	1.00	29,211	1.00	30,328	1.00	30,328	
cook ii	5.00	113,967	4.00	118,759	4.00	119,593	
fiscal accounts clerk trainee	.00	10,065	1.00	23,219	1.00	23,219	
maint chief iii non lic	1.00	40,813	1.00	42,401	1.00	42,793	
carpenter trim	2.00	71,266				74,345	
steam fitter	1.00	0				0	
maint mechanic senior	1.00	29,897	1.00	31,099	1.00	31,099	
maint mechanic	2.00	,71,503		•		87,434	
housekeeping supv iv	1.00	36,427		26,783		26,783	
food service supv ii	2.00	74,247		76,499		76,499	
food service supv i	1.00	32,118		34,988		34,988	
housekeeping supv i	1.00	31,689		32,906		32,906	
patient/client driver	2.00	57,342		59,760		59,997	
building services worker ii	13.00	340,947		364,974		365,195	
food service assistant	1.00	29,705	1.00	30,961	1.00	30,961	
food service worker i	1.00	21,044		22,283		22,665	
food service worker ii	9.00	225,621	9.00	247,225		247,545	
linen service worker ii	9.00 1.00	130,023		0		0 0	
CHIEF SELVICE WOLKEL IS				U			
TOTAL m00m0501*	275.50	9,637,375	270.50	10,359,730	270.50	10,411,486	
TOTAL mOOMO501*	275.50						
	273.30	9,637,375	210.00	10,359,730	210.00	10,411,486	

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symi
		•					·
00m06 DDA Court Involved Servi	ce Delivery	System					
00m0601 Services and Institution	al Operation	ns					
prgm mgr senior ii	.00	0	1.00	86,930	1.00	87,762	
prgm mgr ii	.00	0	1.00	70,339	1.00	70,339	
prgm mgr i	.00	0	1.00	75,320	1.00	75,320	
psychologist ii	.00	0	1.00	75,320	1.00	76,750	
registered nurse manager med	.00	0	2.00	140,677	2.00	141,399	
social work manager, health svc	.00	0	1.00	65,887	1.00	65,887	
registered nurse charge perkins	.00	0	7.00	423,941	7.00	423,941	
occupational therapist iii	.00	0	1.00	56,750	1.00	56,750	
prgm admin i dev dsbl	.00	0	1.00	53,189		53,189	
registered nurse	.00	0		53,189		54,207	
social worker ii, health svcs	.00	0		119,218		119,792	
coord spec prgms hlth serv ivd	.00	0		99,718		99,718	
developmental disabil assoc mgr	.00	0		49,859		50,811	
coord spec prgms hlth serv iii	.00	0		93,538		93,538	
emp training spec ii	.00	0		48,543		48,543	
psychology associate i corr	.00	0		90,148		90,148	
work adjustment manager	.00	0		46,769		46,769	
coord spec prgms hith serv iid	.00	0		87,834		87,834	
developmental disabil assoc ass		0		43,917		43,917	
emp training spec i	.00	0		42,333		42,333	
therapeutic recreator ii	.00	0		87,834		87,834	
work adjustment supervisor	.00	0		43,917		43,917	
licensed practical nurse ii	.00	0		123,750		123,750	
police officer iii	.00	0		234,870		234,870	
police officer ii	.00	0		224,680		225,512	
developmental disabil assoc sup		0		395,820		396,614	
developmental disabil shift coo		0		41,317		41,698	
developmental disabil assoc	.00	0		149,384		150,077	
work adjustment associate iii	.00	0		76,360		76,360	
direct care asst ii	.00	0		1,215,866		1,218,813	
management associate	.00	0		43,917		43,917	
office supervisor	.00	0		43,652		44,057	
office secy ii	.00	0				-	
building services worker i	.00	0		68,520 50,176		68,520 50,176	
building services worker i	.00		2.00		2.00	0,1,0	
OTAL m00m0601*	.00	0	110.00	4,623,482	110.00	4,635,062	
OTAL m00m06 **	.00	0	110.00	4,623,482		4,635,062	
00m07 Potomac Center							
100m07 Potomac Center 100m0701 Services and Institution	al Operation	ns					
prgm mgr senior ii	1.00	19,939	1.00	90,291	1.00	91,157	
dir nursing med	1.00	82,684		82,387		83,174	
asst supt i state hospital	1.00	65,216		67,809		68,464	
		0,210		0,,007	1.00	00,404	

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symbol
m00m07 Potomac Center							
m00m0701 Services and Institution	al Operatio	ns					
prgm admin iii dev dsbl	1.00	70,274	1.00	69,893	1.00	70,569	
registered nurse supv med	3.00	161,764		133,267		134,553	
computer network spec ii	1.00	50,618		53,108		53,616	
registered nurse charge med	8.50	345,137		475,570		476,740	
fiscal services officer i	1.00	59,000		61,342	1.00	61,932	
registered nurse	.00	33,173		0	.00	0	
social worker ii, health svcs	1.00	49,737	1.00	51,703	1.00	52,197	
maint supv i non lic	1.00	47,591	1.00	49,468	1.00	49,468	
psychology associate iii master	2.00	50,845	2.00	89,138	2.00	89,644	
qual develop disabil prof sup	1.00	60,662	2.00	89,328	2.00	<b>9</b> 0,158	
admin officer i	1.00	40,013	1.00	41,567	1.00	41,567	
admin spec ii	2.00	42,556	1.00	38,065	1.00	38,065	
licensed practical nurse iii ad	3.50	163,526	3.50	170,862	3.50	171,790	
licensed practical nurse ii	5.50	191,733	4.50	200,402	4.50	201,852	
licensed practical nurse i	.00	11,921	1.00	30,200	1.00	30,200	
physical therapy assistant ii	1.00	39,112	1.00	40 <b>,63</b> 0	1.00	40,630	
police officer supervisor	1.00	52,931	1.00	55,020	1.00	55,020	
polîce officer iii	1.00	0	.00	0	.00	0	
police officer ii	1.00	62,565		89,882		90,713	
personnel associate ii	.00	28,539		83,285		83,637	
agency procurement assoc ii	1.00	0		0		0	
hlth records reviewer	1.00	39,471		41,004		41,382	
activity therapy associate iii	2.00	37,389		38,530		38,883	
developmental disabil assoc	7.50	276,846		290,374		291,433	
direct care asst ii	54.50	1,476,344		1,554,902		1,563,703	
direct care asst i	2.00	102,162		160,993		161,912	
direct care trainee	7.00	198,182		242,388		-	Abolish
management associate	1.00	46,345		48,162		48,162	
office secy iii	3.00	113,664		64,870		64,870	
office clerk ii	1.00	33,689		34,988		34,988	
office processing clerk ii	.00	6,784		15,300		15,438	
office processing clerk i	.50	7,487		0		0	
maint chief iii non lic	1.00	44,326		46,055		46,055	
carpenter trim	1.00	34,197		35,516		35,516	
painter maint mechanic senior	1.00	34,506		35,839		36,165	
	2.00	70,075		73,088		73,088	
housekeeping supv iv building services worker ii	1.00	8,995 169,264		0 175,717		0 175 0/3	
building services worker 1)	6.00	169,264	0.00		0.00	175,943	
TOTAL m00m0701*	132.00	4,486,777	127.00	4,990,836	124.50	4,951,389	
TOTAL m00m07 **	132.00	4,486,777		4,990,836		4,951,389	
		.,,		.,,		.,.=.,00,	

PERSONNEL DETAIL

Health, Hospitals and Mental Hygiene

	FY 2008	FY 2008	FY 2009	FY 2009	FY 2010	FY 20100	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00m09 Joseph D. Brandenburg Ce							
m00m0901 Services and Institution	•						
prgm mgr senior ii	1.00	104,077		108,208		108,208	
registered nurse manager med	1.00	72,069		71,817		72,513	
prgm admin iii dev dsbl	1.00	67,220		0		0	
occupational therapist iii adv	1.00	61,778		64,233		64,853	
registered nurse charge med	8.00	422,855		461,052		462,201	
registered nurse	1.00	56,144	1.00	55,245	1.00	55,245	
social worker ii, health svcs	.00	0	• • •	0			Transfer fm MOOMO2
computer info services spec ii	1.00	42,949	1.00	45,439	1.00	46,069	
coord spec prgms hlth serv iv d	2.00	111,564	2.00	108,135	2.00	108,635	
developmental disabil assoc mgr	.00	0	.00	0	2.00	98,805	Transfer fm MOOMO2
admin officer ii	.00	38,884	1.00	48,091	1.00	48,549	1
coord spec prgms hlth serv iii	1.00	50,367	1.00	52,356	1.00	52,356	
work adjustment manager	.00	0	.00	0	1.00	52,858	Transfer fm MOOMO2
coord spec prgms hlth serv ii d	2.00	88,045	2.00	91,498	2.00	92,358	
work adjustment supervisor	.00	0	.00	0	1.00	50,015	Transfer fm MOOMO2
admin spec ii	1.00	37,318	1.00	38,763	1.00	38,763	
licensed practical nurse iii ad	1.00	35,920		37,977	1.00	37,977	
licensed practical nurse ii	.00	0	.00	0	3.00	130,403	Transfer fm MOOMO2
physical therapy assistant ii	.75	28,287	.75	29,383	.75	29,383	
developmental disabil assoc sup	.00	0		0	7.00	299,721	Transfer fm MOOMO2
developmental disabil shift coo	3.00	55,994	1.00	42,858	1.00	43,255	
activity therapy associate iii	2.00	93,291	3.00	116,303	3.00	116,656	i
developmental disabil assoc	8.00	277,768		294,091	8.00	296,202	
work adjustment associate iii	.00	. 0		. 0	2.00	76,360	Transfer fm MOOMO2
direct care asst ii	19.00	482,321	19.00	582,461	60.00	1.922.420	Transfer fm MOOMO2
direct care asst i	4.00	38,394		,	.00		
direct care trainee	.00	24,316		48,492		48,492	
management associate	1.00	40,380		41,950		42,338	
office secy ii	2.00	69,484		97,476			Transfer fm MOOMO2
office secy i	1.00	22,524		0		(0,,,,)	
maint mechanic	1.00	24,556		25,924		26,379	
TOTAL m00m0901*	62.75	2,346,505	59.75	2,461,752	120.75	4,707,504	
TOTAL m00m09 **	62.75	2,346,505		2,461,752		4,707,504	

Classification Title	FY 2008 Positions	FY 2008 Expenditure	FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symbol
m00q01 Medical Care Programs Ac	ministration	٦					
m00q0101 Deputy Secretary for Hea	lth Care Fir	nancing					
physician program manager ii	.60	56,324	.60	111,253	.60	113,447	
depsecy dhmh hlth care financir	1.00	123,190	1.00	143,270	1.00	143,270	
asst attorney general vii	.00	0	1.00	98,518	1.00	99,467	
prgm mgr senior i	1.00	96,596	1.00	103,328	1.00	103,328	
administrator vii	.00	0	1.00	92,316		93,203	
prgm mgr iii	1.00	59,543	.00	0		0	
prgm mgr ii	3.00	98,265		74,499	1.00	74,499	
administrator iii	1.00	25,142		. 0		. 0	
administrator iii	1.00	39,858		0		0	
obs-data proc mgr v	1.00	69,943		76,750		76,750	
hlth policy analyst advanced	2.00	102,318		178,581		179,855	
med care prgm mgr ii	1.00	64,714		70,562		70,562	
regulatory economist iii	1.00	64,714		70,562		70,562	
dp programmer analyst ii	1.00	60,072		65,472		66,104	
hlth policy analyst ii	3.00	198,688		348,508		350,209	
hlth policy analyst i	1.00	25,890		0,500		0	
research statistician iii	1.00	52,163		56,846		57,392	
hlth policy analyst assoc	1.00	10,038		0,040		0	
admin spec iii	1.00	42,267		46,055		46,055	
admin aide	1.00	39,195		42,858		43,255	
office processing clerk ii	1.00	31,446		34,988		34,988	
office processing etcik in		·					
TOTAL m00q0101*	23.60	1,260,366	22.60	1,614,366	22.60	1,622,946	
m00q0102 Office of Systems, Opera	itions and Ph	narmacy					
exec vi	1.00	112,745	1.00	115,000	1.00	115,000	
prgm mgr senior ii	1.00	96,368		0	.00	0	
dp asst director iv	1.00	93,860		97,578	1.00	97,578	
prgm mgr senior i	1.00	92,970		128,698		128,698	
dp asst director iii	1.00	87,957		91,438		91,438	
prgm mgr i∨	1.00	90,368	1.00	92,316		93,203	
dp asst director ii	.00	. 0		83,302		84,098	
prgm mgr iii	2.00	170,385	2.00	162,057		162,057	
prgm admin v hlth services	1.00	70,293		73,087	1.00	73,087	
prgm mgr ii	.00	, 0		84,221	1.00	84,619	
prgm mgr i	1.00	42,099		49,638		49,638	
administrator iii	1.00	65,947		68,568		69,231	
clinical pharmacist	.00	0		75,320		75,320	
computer network spec supr	.00	0	1.00	67,160		67,160	
dp programmer analyst superviso		333,659		434,304		437,057	
med care prgm mgr iii	3.00	154,070		219,010		220,430	
computer network spec lead	1.00	65,320		67,912		67,912	
data base spec ii	2.00	135,533		139,473		140,098	
dp functional analyst supervise		62,871	1.00	65,366		65,366	

	FY 2008	FY 2008	FY 2009	FY 2009	FY 2010	FY 20100	<b>.</b>
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00q0102 Office of Systems, Opera	tions and Pl	narmacy					
dp programmer analyst lead/adva	8.00	<b>395,</b> 031	7.00	445,790	7.00	449,243	
med care prgm mgr ii	2.00	134,934	2.00	137,136	2.00	137,136	
pharmacist iii	1.00	66,759	1.00	65,366	1.00	65 <b>,</b> 366	
administrator ii	3.00	109,272	2.00	104 <b>,38</b> 6	2.00	104 <b>,97</b> 0	
agency budget spec supv	1.00	61,778	1.00	64,233	1.00	64,853	
computer network spec ii	4.00	209,452	3.00	179,137	3.00	179,137	
dp functional analyst lead	1.00	61,778	1.00	64,233	1.00	64,853	
dp programmer analyst ii	11.00	525 <b>,</b> 825	12.00	675,746	12.00	679,120	
dp staff spec	2.00	124,148	2.00	129,080	2.00	1 <b>29,7</b> 00	
med care prgm mgr i	1.00	68,064	2.00	129,080	2.00	129,700	
medical serv reviewing nurse ii	.00	0	1.00	55,682	1.00	55,682	
pharmacist ii	1.50	31,668	.50	32,424		32,424	
dp functional analyst ii	2.00	112,453		114,243		114,799	
dp programmer analyst i	3.00	105,410	2.00	109,578	2.00	109,578	
med care prgm supv	10.00	576,067		623,696		627,565	
webmaster i	1.00	50,686	1.00	52,691	1.00	53,195	
accountant ii	2.00	64,729		91,309		91,799	
agency budget spec ii	.00	0		0	.00	0	
computer network spec trainee	.00	0		51,296		51,786	
med care prgm spec ii	19.00	905,115	18.00	960,277		965,297	
admin officer ii	2.00	103,074		104,712		104,712	
computer info services spec i	1.00	46,779	1.00	48,621	1.00	49,085	
hum ser spec ii income maint	1.00	43,761		45,560		45,560	
admin spec iii	1.00	36,935	1.00	38,705		39,060	
admin spec ii	.00	. 0	1.00	30,200		30,200	
income maint spec ii	4.00	192,640	3.00	120,924		121,647	
medical care prgm spec trainee	1.00	39,772		41,317	1.00	41,698	
computer operator lead	1.00	44,257	1.00	45,984	1.00	46,412	
computer operator ii	4.00	141,310		124,611	3.00	125,502	
dp production control spec ii	2.00	89,128		112,100		112,100	
dp production control spec i	1.00	17,431	.00	. 0	.00	0	
dp production control spec trai	1.00	23,268	.00	0	.00	0	
med care prgm assoc supv	4.00	173,943		334,103	7.00	336,303	
fiscal accounts technician supv	2.00	51,444	2.00	76,839	2.00	77,235	
med care prgm assoc lead	9.00	376,070	11.00	472,868	11.00	475,574	
fiscal accounts technician ii	5.00	186,153	5.00	177,604	5.00	179,440	
med care prgm assoc ii	49.00	2,040,778		1,959,352	51.50	1,966,469	
fiscal accounts technician i	.00	0	1.00	29,969	1.00	30,505	
hlth records reviewer	.00	0	1.00	44,520	1.00	44,520	
med care prgm assoc i	5.00	195,058	6.00	209,339		210,268	
exec assoc i	.00	, 0	1.00	48,543		48,543	
fiscal accounts clerk manager	.00	0	1.00	52,356	1.00	52,356	
management associate	1.00	9,008	.00	0	.00	0	
office manager	1.00	43,452		45,146	1.00	45,565	
admin aide	2.00	84,828		83,472	2.00	83,472	

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Health, Hospitals and Mental Hygiene

FY 2008 FY 2008 FY 2009 FY 2009 FY 2010	FY 20100	
Classification Title Positions Expenditure Positions Appropriation Positions A	llowance	Symbol
m00q0102 Office of Systems, Operations and Pharmacy		
office secy iii 4.00 141,630 4.00 151,008 4.00	151,702	
fiscal accounts clerk ii 3.00 57,676 2.00 61,049 2.00	61,591	
office secy ii 1.00 8,688 1.00 29,218 1.00	29,739	
office services clerk lead 2.00 56,009 1.00 33,054 1.00	33,054	
office secy i .00 0 1.00 36,544 1.00	36,544	
office services clerk 16.00 458,756 14.00 450,174 14.00	452,798	
TOTAL m00q0102* 219.50 9,939,462 229.00 11,207,723 229.00	11,259,847	
m00q0104 Office of Health Services		
exec vi 1.00 101,787 1.00 107,100 1.00	107,100	
prgm mgr senior i 2.00 191,366 2.00 198,951 2.00	198,951	
prgm mgr iv 1.00 87,957 1.00 91,438 1.00	91,438	
nursing prgm conslt/admin iii 4.00 245,106 3.00 254,741 3.00	255,553	
prgm mgr iii 3.00 190,988 3.00 254,463 3.00	256,025	
nursing prgm conslt/admin ii 2.00 184,380 3.00 231,472 3.00	233,681	
prgm mgr ii 1.00 83,350 1.00 85,017 1.00	85,017	
nursing prgm conslt/admin i 14.00 867,666 14.00 915,577 14.00	920,050	
administrator iii 1.00 65,947 1.00 68,568 1.00	69,231	
physician program specialist .60 98,803 1.60 242,805 1.60	245,941	
physician program specialist 1.60 209,932 1.60 222,710 1.60	222,710	
dentist iii community health 1.00 101,137 1.00 112,253 1.00	113,338	
med care prgm mgr iii 5.00 337,627 5.00 349,450 5.00	350,748	
hlth policy analyst advanced 1.00 87,566 2.00 145,969 2.00	146,658	
hum ser admin ii 2.00 64,591 .00 0 .00	0	
med care prgm mgr ii 6.00 324,955 4.00 263,133 4.00	264,948	
medical serv reviewing nurse su 3.00 246,060 4.00 272,331 4.00	272,994	
administrator ii 1.00 62,370 1.00 64,847 1.00	64,847	
hlth policy analyst ii 3.00 102,095 2.00 118,700 2.00	119,308	
medical serv reviewing nurse ii 13.00 690,142 14.00 826,910 14.00	829,319	
administrator i 1.80 103,549 1.80 107,654 1.80	108,222	
hlth policy analyst i 1.00 74,428 3.00 137,898 3.00	137,898	
hum ser spec v prog plng eval 2.00 50,490 1.00 56,306 1.00	56,306	
med care prgm supv 12.00 689,896 14.00 768,911 14.00	774,816	
occupational therapist ii 1.00 74,428 .00 0 .00	0	
prgm admin i hlth services 2.00 59,594 1.00 62,522 1.00	63,123	
admin officer iii 2.00 136,048 3.00 126,582 3.00	127,053	
admin officer iii 1.00 52,002 1.00 54,295 1.00	54,815	
agency budget spec ii 1.00 51,248 1.00 53,275 1.00	53,785	
computer info services spec ii 2.00 95,485 2.00 99,253 2.00	99,724	
coord spec prgms hlth serv iv a 1.00 50,275 1.00 52,276 1.00	52,776	
hlth planner iii 1.00 27,800 .00 0 .00	0	
hlth policy analyst assoc 3.00 235,279 7.00 351,596 7.00	353,049	
hum ser spec iv prog plng eval 3.00 36,080 1.00 38,594 1.00	38,594	
med care prgm spec ii 43.00 1,725,505 51.00 2,494,957 51.00	2,503,482	

	FY 2008	FY 2008	FY 2009	FY 2009	FY 2010	FY 20100	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance S	Symbol
m00q0104 Office of Health Service	s						
admin officer ii	1.00	27,967	.00	0	.00	0	
admin spec iii	5.00	124,517		115,658	3.00	115,658	
med care prgm spec i	.00	0		39,415		39,778	
admin spec ii	1.00	12,938	1.00	32,990	1.00	33,586	
medical care prgm spec trainee	1.00	29,754	.00	0	.00	0	
med care prgm assoc ii	2.00	129,987	4.00	154,486	4.00	155,213	
med care prgm assoc i	4.00	88,302	6.00	203,996		205,020	
direct care asst ii	.00	0	1.00	23,796	1.00	23,796	
exec assoc ii	2.00	73,675	1.00	48,012	1.00	48,012	
management associate	2.00	64,591	2.00	91,806	2.00	92,202	
admin aide	4.00	146,568	4.00	166,013	4.00	167,146	
office secy iii	6.00	198,560	7.00	261,782	7.00	262,826	
office secy ii	6.00	159,641	4.00	137,750	4.00	137,750	
office services clerk	2.00	50,624	1.00	36,544	1.00	36,544	
office clerk assistant	.80	19,848	.80	20,599	.80	20,780	
⊺OTAL m00q0104*	179.80	8,932,904	188.80	10,563,401	188.80	10,609,811	
m00q0105 Office of Finance							
asst attorney general vii	1.00	90,009	.00	0	.00	0	
prgm mgr senior i	1.00	97,402		103,328	1.00	103,328	
asst attorney general vi	2.00	201,857		376,916		379,490	
fiscal services admin iv	1.00	82,440	1.00	85,697	1.00	85,697	
administrator iii	1.00	119 <b>,</b> 595	2.00	122,989	2.00	123,555	
administrator iii	1.00	67,220	1.00	69,893	1.00	70,569	
accountant manager iii	1.00	84,016	1.00	87,334	1.00	87,334	
asst attorney general v	2.00	111,292	1.00	68,898	1.00	69,564	
accountant manager ii	1.00	68,959	1.00	71,699	1.00	71,699	
accountant manager i	1.00	80,441	1.00	<b>73,9</b> 10	1.00	73,910	
med care prgm mgr iii	1.00	68,345	1.00	73,208	1.00	73,912	
accountant supervisor ii	1.00	54,005	1.00	56,665	1.00	57,208	
hlth policy analyst advanced	1.00	64 <b>,</b> 150	1.00	70,562	1.00	70,562	
accountant supervisor i	1.00	40,474	.00	0	.00	0	
administrator ii	.00	0	1.00	64,847		64,847	
agency budget spec supv	1.00	62,969	1.00	65,472		66,104	
agency procurement spec supv	1.00	62,370	1.00	64,847		64,847	
med care prgm mgr i	1.00	47,513	.00	0	.00	0	
accountant advanced	2.00	105,228	4.00	232,911	4.00	233,491	
administrator i	1.00	56,797		59,048	1.00	59,616	
financial compliance auditor le		29,539		0	.00	0	
social worker ii, health svcs	1.00	47,573	.00	0		0	
admin officer ii	.00	0	1.00	45,074		45,074	
obs-fiscal accounts supervisor	1.00	45,151	1.00	46,911		46,911	
paralegal ii	1.00	34,145	1.00	35,075		35,713	
management associate	1.00	42,662	1.00	44,324	1.00	44,735	

Health, Hospitals and Mental Hygiene

PERSONNEL DETAIL

Classification Title	FY 2008 Positions		FY 2009 Positions	FY 2009 Appropriation	FY 2010 Positions	FY 20100 Allowance	Symbol
m00q0105 Office of Finance							
admin aide	2.00	76,523	2.00	81,033	2.00	81,438	
TOTAL m00q0105*	29.00	1,840,675	30.80	2,000,641	30.80	2,009,604	
m00q0109 Office of Eligibility Se	ervices						
exec vi	1.00	82,451	1.00	107,100	1.00	107,100	
prgm mgr senior i	1.00	66,170	1.00	85,428	1.00	85,428	
prgm mgr iii	2.00	124,708	2.00	139,010	2.00	1 <b>39,</b> 010	
prgm mgr ii	1.00	65,422	.00	0	.00	0	
prgm mgr i	1.00	62,785	1.00	68,457	1.00	68,457	
administrator iii	1.00	13,498	1.00	46,563	1.00	46,563	
med care prgm mgr iii	3.00	196,866	3.00	182,037	3.00	182,037	
med care prgm mgr ii	1.00	12,493		0	.00	0	
administrator ii	2.00	108,498	2.00	123,182	2.00	123,802	
dp functional analyst lead	.00	0	1.00	61,828		62,423	
hlth policy analyst ii	1.00	41,104	1.00	43,725		43,725	
med care prgm mgr i	1.00	56,595	1.00	43,725	1.00	43,725	
medical serv reviewing nurse ii	1.00	49,026	.00	0	.00	0	
dp functional analyst ii	1.00	16,892		41,074	1.00	41,074	
hlth policy analyst i	.00	0	1.00	47,511		47,511	
med care prgm supv	10.00	448,348	9.00	507,831	9.00	509,495	
admin officer iii	2.00	97,199		108,226	2.00	108,716	
income maint supv i	5.00	204,118				269,329	
med care prgm spec ii	21.60	925,010	24.60	1,270,963	24.60	1,275,753	
admin officer ii	1.00	48,506		52,858		53,364	
income maint spec iv	6.00	195,697		185,987		186,847	
income maint spec iii	3.00	67,086		108,825	3.00	109,339	
admin spec ii	2.00	72,433				40,939	
income maint spec ii	32.00	908,594		1,244,563		1,251,534	
income maint spec i	1.00	25,533		69,864	2.00	70,400	
med care prgm assoc supv	7.00	289,032				226,239	
med care prgm assoc lead	4.00	150,484				165,015	
med care prgm assoc ii	28.50	917,568				1,016,842	
med care prgm assoc i	1.00	23,382				29,444	
management associate	1.00	41,452	1.00	45,146	1.00	45,565	
admin aide	2.00	75,355	2.00	83,781	2.00	84,162	
office secy iii	3.00	95,156		105,758		106,424	
office secy i	1.00	32,206		0		0	
TOTAL m00q0109*	148.10	5,513,667	143.60	6,513,238	143.60	6,540,262	
TOTAL m00q01 **	600.00	27,487,074	614.80	31,899,369	614.80	32,042,470	
m00r01 Health Regulatory Commis	sions						
m00r0101 Maryland Health Care Com	mission						
exec dir hlth care access cos	s 1.00	130,501	1.00	133,112	1.00	133,112	

Classification Title         Positions         Expenditure         Positions         Appropriation         Positions         Allowance         Symbol           m00r01         Health Regulatory Commissions         2.00         380,281         4.00         484,561         4.00         484,561           prgm mgr senior iv         2.00         37,938         .00         0         0.00         0         0           ast attorney general vi         1.00         75,664         1.00         99,457         1.00         89,726         1.00         87,763         1.00         87,771           prgm mgr senior i         1.00         74,067         1.00         88,674         5.00         457,771         99,457         1.00         87,771           prgm mgr ii         1.00         74,067         1.00         52,950         100         52,950         100         52,950         100         75,325           prgm mgr i         3.80         25,989         4.80         300,139         4.80         301,078         administrator iii         1.00         76,933         1.00         76,943         1.00         76,943         1.00         76,943         1.00         76,943         1.00         76,943         1.00         76,943		FY 2008	FY 2008	FY 2009	FY 2009	FY 2010	FY 20100	0
mD0-D011 Maryland Health Care Commission           prgm mgr senior iii         2.00         380,281         4.00         484,561         4.00         484,561           prgm mgr senior iii         2.00         87,938         0.00         0         0         0         99,457           prgm mgr senior ii         1.00         95,654         1.00         99,457         1.00         99,457           prgm mgr senior i         8.00         76,822         8.00         716,822         8.00         716,8459           sast attorney general vi         1.00         74,067         1.00         88,874         1.00         88,874         1.00         88,874         1.00         88,874         1.00         88,874         1.00         89,726           prgm mgr iii         1.00         1.00         71,768         1.00         76,615         1.00         75,252           prgm mgr ia         3.80         255,989         4.80         300,139         4.80         301,078           administrator iii         1.00         77,663         1.00         79,693         1.00         79,693           computer network spec lead         1.00         66,515         1.00         62,917         1.00         64,74		Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
mD0-D011 Maryland Health Care Commission           prgm mgr senior iii         2.00         380,281         4.00         484,561         4.00         484,561           prgm mgr senior iii         2.00         87,938         0.00         0         0         0         99,457           prgm mgr senior ii         1.00         95,654         1.00         99,457         1.00         99,457           prgm mgr senior i         8.00         76,822         8.00         716,822         8.00         716,8459           sast attorney general vi         1.00         74,067         1.00         88,874         1.00         88,874         1.00         88,874         1.00         88,874         1.00         88,874         1.00         89,726           prgm mgr iii         1.00         1.00         71,768         1.00         76,615         1.00         75,252           prgm mgr ia         3.80         255,989         4.80         300,139         4.80         301,078           administrator iii         1.00         77,663         1.00         79,693         1.00         79,693           computer network spec lead         1.00         66,515         1.00         62,917         1.00         64,74								
prgm mgr senior iv       2.00       380,281       4.00       484,561       4.00       484,561         prgm mgr senior ii       2.00       87,938       0.0       0       0       0         asst attorney general vi       1.00       95,664       1.00       99,457       1.00       89,457         prgm mgr senior ii       8.00       623,189       8.00       716,822       8.00       716,659         prgm mgr iv       5.00       388,543       5.00       456,855       5.00       457,711         prgm mgr ii       1.00       74,067       1.00       76,815       2.00       150,815       2.00       160,611         prgm mgr ii       1.00       71,768       1.00       76,615       1.00       75,325         prgm mgr i       3.80       255,989       4.80       300,139       4.80       301,078         aedministrator iii       1.00       103,173       2.00       132,697       2.00       133,560         webmaster supr       1.00       60,518       1.00       62,917       1.00       62,917         http policy analyst advanced       2.00       122,674       1.80       112,913       1.80       112,913         dip porgammer </td <td>m00r01 Health Regulatory Commis</td> <td>ssions</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	m00r01 Health Regulatory Commis	ssions						
prgmmgr senior ii         2.00         87.938         .00         0         .00         0           asst attorney general vii         1.00         95,664         1.00         99,457         1.00         99,457           prgm mgr senior i         8.00         623,189         8.00         716,822         8.00         716,459           asst attorney general vi         1.00         74,067         1.00         88,543         5.00         456,159         5.00         457,711           prgm mgr iii         1.00         145,805         2.00         159,815         2.00         160,611           prgm mgr iii         1.00         1.00         52,950         160,615         1.00         75,325           prgm mgr ii         1.00         71,758         1.00         76,615         1.00         75,325           prgm mgr ii         1.00         78,130         1.00         76,693         1.00         76,933           administrator ii         1.00         60,518         1.00         62,917         1.00         62,917           htth policy analyst advanced         5.00         320,378         5.00         358,756         6.00         129,706           htth policy analyst ii         2.00	m00r0101 Maryland Health Care Cor	mmission						
asst attorney general vii       1.00       99,657       1.00       99,657         prgm mgr senior i       8.00       623,189       8.00       716,822       8.00       718,459         asst attorney general vi       1.00       74,067       1.00       88,874       1.00       89,726         prgm mgr iii       1.00       1045,805       2.00       159,815       2.00       160,611         prgm mgr iii       1.00       71,768       1.00       74,675       1.00       52,950         fiscal services admin ii       1.00       71,768       1.00       75,225       173,360         prgm mgr ii       1.00       76,137       2.00       133,360       200       79,693       1.00       79,693       1.00       79,693       1.00       79,693       1.00       79,693       1.00       79,693       1.00       79,693       1.00       79,693       1.00       79,693       1.00       79,693       1.00       79,693       1.00       79,693       1.00       79,693       1.00       79,693       1.00       79,693       1.00       79,693       1.00       79,693       1.00       79,693       1.00       79,693       1.00       79,79       70       1.00       7	prgm mgr senior iv	2.00	380,281	4.00	484,561	4.00	484,561	
prgm mgr serior i         8.00         623,189         8.00         716,452         8.00         718,459           asst attorney general vi         1.00         74,067         1.00         88,874         1.00         89,726           prgm mgr iv         5.00         389,543         5.00         456,459         5.00         467,711           prgm mgr ii         1.00         145,805         2.00         159,415         2.00         160,611           prgm mgr ii         3.80         255,989         4.80         300,139         4.80         301,078           administrator iii         1.00         71,768         1.00         74,615         1.00         75,255           prgm mgr i         3.80         255,989         4.80         300,139         4.80         301,078           administrator ii         1.00         78,130         1.00         76,693         1.00         76,693           hlth policy analyst advanced         2.00         129,487         2.00         134,590         2.00         134,590           hlth policy analyst advanced         5.00         320,378         5.00         38,674         1.00         66,74           hlth policy analyst ii         2.00         122,694	prgm mgr senior iii	2.00	87,938	.00	-		0	
asst attorney general vi       1.00       74,067       1.00       88,74       1.00       97,711         prgm mgr iv       5.00       388,543       5.00       456,859       5.00       457,711         prgm mgr ii       1.00       168,805       2.00       159,815       2.00       160,611         prgm mgr ii       1.00       71,768       1.00       74,615       1.00       75,325         prgm mgr i       3.80       255,989       4.80       300,139       4.80       301,078         administrator iii       1.00       103,173       2.00       132,360       vebmaster supr       1.00       60,518       1.00       62,917       1.00       62,917         hith policy analyst advanced       2.00       129,487       2.00       134,590       144,590       144,590       144,590       144,591       1.80       112,913       1.80       112,913       1.80       112,913       1.80       112,913       1.80       129,706       141,500       66,74       1.00       68,674       1.00       68,674       1.00       68,674       1.00       68,674       1.00       128,555       3.00       127,839       2.00       127,839       2.00       127,839       2.00	asst attorney general vii	1.00	95,664	1.00	99,457	1.00	99,457	
prgm mgr iv         5.00         388,543         5.00         456,859         5.00         457,711           prgm mgr ii         1.00         148,805         2.00         159,815         2.00         160,611           prgm mgr ii         1.00         71,768         1.00         72,950         1.00         75,325           prgm mgr i         3.80         255,989         4.80         300,139         4.80         301,078           administrator iii         1.00         71,768         1.00         78,615         1.00         79,693           computer network spc lead         1.00         78,130         1.00         79,693         1.00         79,693           computer network spc lead         1.00         78,130         1.00         78,150         2.00         134,590           hlth policy analyst advanced         2.00         125,442         1.80         112,913         1.80         112,913           dp programmer analyst ii         2.00         125,442         1.80         112,913         1.80         112,913           dp programmer analyst ii         2.00         122,694         2.00         127,839         2.00         127,839           administrator i         1.00         86,176	prgm mgr senior i	8.00	623,189	8.00	716,822	8.00	718,459	
prgm mgr iii         1.00         145,805         2.00         159,815         2.00         160,611           prgm mgr ii         1.00         0         1.00         52,950         1.00         52,950           prgm mgr i         3.80         255,989         4.80         300,139         4.80         301,078           administrator iii         1.00         13,173         2.00         132,697         2.00         133,360           webmaster supr         1.00         60,518         1.00         62,917         1.00         62,917           htth policy analyst advanced         5.00         320,378         5.00         358,765         6.00         419,328 New           administrator ii         2.00         122,487         2.00         128,466         2.00         129,705           hth policy analyst advanced         5.00         320,378         5.00         328,765         6.00         419,328 New           administrator ii         1.00         66,051         1.00         68,674         1.00         122,913         1.80         112,913           hth policy analyst ii         2.00         122,694         2.00         128,466         2.00         129,706           hthth policy analyst ii	asst attorney general vi	1.00	74,067	1.00	88,874	1.00	89,726	
prgm mgr ii         1.00         0         1.00         52,950         1.00         52,950           fiscal services admin ii         1.00         71,768         1.00         74,615         1.00         75,325           prgm mgr i         3.80         255,989         4.80         300,139         4.80         301,078           administrator iii         1.00         78,130         1.00         79,693         1.00         79,693           computer network spec lead         1.00         60,518         1.00         62,917         1.00         62,917           hlth policy analyst advanced         2.00         122,447         2.00         134,590         2.00         134,590           edministrator ii         2.00         125,442         1.80         112,913         1.80         112,913           dp programmer analyst ii         2.00         122,644         2.00         128,466         2.00         129,706           hlth policy analyst ii         2.00         122,644         2.00         127,839         2.00         127,839           administrator i         1.00         86,176         2.00         133,780         1.00         54,207           computer info services spec ii         2.00 <td< td=""><td>prgm mgr iv</td><td>5.00</td><td>388,543</td><td>5.00</td><td>456,859</td><td>5.00</td><td>457,711</td><td>I</td></td<>	prgm mgr iv	5.00	388,543	5.00	456,859	5.00	457,711	I
fiscal services admin ii       1.00       71,768       1.00       74,615       1.00       75,325         prgm mgr i       3.80       255,989       4.80       300,139       4.80       301,078         administrator iii       1.00       103,173       2.00       132,677       2.00       133,360         webmaster supr       1.00       78,130       1.00       79,693       1.00       79,693         computer network spec lead       1.00       60,518       1.00       62,917       1.00       62,917         hlth policy analyst advanced       5.00       320,378       5.00       358,765       6.00       419,328 New         administrator ii       2.80       125,442       1.80       112,913       1.80       112,913         dip organamer analyst ii       2.00       123,557       2.00       128,466       2.00       129,706         hlth policy analyst ii       2.00       122,694       2.00       127,839       2.00       127,839         administrator i       .00       47,692       1.00       54,207       1.00       52,770         computer info services spec ii       2.00       78,464       1.00       53,780       1.00       53,780         <	prgm mgr ījī	1.00	145,805	2.00	159,815	2.00	160,611	
prgm mgr i         3.80         255,989         4.80         300,139         4.80         301,078           administrator iii         1.00         103,173         2.00         132,697         2.00         133,360           webmaster supr         1.00         78,150         1.00         79,693         1.00         79,693           computer network spec lead         1.00         60,518         1.00         62,917         1.00         62,917           hlth policy analyst advanced         2.00         129,487         2.00         134,590         144,590           hlth policy analyst advanced         5.00         356,765         6.00         419,328         New           administrator ii         2.80         125,442         1.80         112,913         1.80         112,913           dp programmer analyst ii         2.00         122,694         2.00         127,839         2.00         127,839           administrator i         1.00         86,176         2.00         118,694         2.00         119,250           administrator i         0.00         47,692         1.00         53,780         1.00         53,780           administrator i         0.00         747,692         1.00         53,780	prgm mgr ii	1.00	0	1.00	52 <b>,9</b> 50	1.00	52 <b>,</b> 950	
administrator iii       1.00       103,173       2.00       132,697       2.00       133,360         webmaster supr       1.00       78,150       1.00       79,693       1.00       79,693         computer network spec lead       1.00       60,518       1.00       62,917       1.00       62,917         hlth policy analyst advanced       2.00       129,487       2.00       134,590       2.00       134,590         administrator ii       2.80       125,442       1.80       112,913       1.80       112,913         dp programmer analyst ii       2.00       123,557       2.00       128,666       2.00       129,785         administrator i       1.00       86,176       2.00       118,694       2.00       129,785         administrator i       1.00       86,176       2.00       118,694       2.00       119,250         administrator i       0.00       47,692       1.00       53,780       1.00       54,207         computer info services spec ii       2.00       138,856       1.00       53,780       1.00       53,780         administrator i       0.00       0       2.00       47,592       2.00       47,592         administrator ii<	fiscal services admin ii	1.00	71,768	1.00	74 <b>,</b> 615	1.00	75,325	
webmaster supr         1.00         78,130         1.00         79,693         1.00         79,693           computer network spec lead         1.00         60,518         1.00         62,917         1.00         62,917           hlth policy analyst advanced         2.00         129,487         2.00         134,590         2.00         134,590           hlth policy analyst advanced         5.00         320,378         5.00         358,765         6.00         419,328 New           administrator ii         2.80         125,442         1.80         112,913         1.80         112,913           dp programmer analyst ii         2.00         122,694         2.00         127,839         2.00         127,839           administrator i         1.00         86,176         2.00         127,839         2.00         127,839           administrator i         0.00         47,692         1.00         54,207         1.00         54,207           computer info services spec ii         2.00         78,446         1.00         52,770         1.00         53,780           administrator ii         0.00         74,692         1.00         53,780         1.00         133,255           administrator ii         1.00 <td>prgm mgr i</td> <td>3.80</td> <td>255,989</td> <td>4.80</td> <td>300,139</td> <td>4.80</td> <td>301,078</td> <td></td>	prgm mgr i	3.80	255,989	4.80	300,139	4.80	301,078	
computer network spec lead         1.00         60,518         1.00         62,917         1.00         62,917           hlth policy analyst advanced         2.00         129,487         2.00         134,590         2.00         134,590           hlth policy analyst advanced         5.00         320,378         5.00         358,765         6.00         419,328 New           administrator ii         2.80         125,442         1.80         112,913         1.80         112,913           dp programmer analyst ii         2.00         123,557         2.00         128,466         2.00         127,839           administrator i         1.00         86,176         2.00         127,839         2.00         127,839           administrator i         0.00         47,692         1.00         54,207         1.00         54,207           computer info services spec ii         2.00         78,446         1.00         52,770         1.00         52,770           computer info services spec ii         2.00         147,438         3.00         153,255         3.00         153,255           admin officer ii         1.00         4,809         .00         0         .00         0           office secy iii         1.00	administrator iii	1.00	103,173	2.00	132,697	2.00	133,360	
hlth policy analyst advanced       2.00       129,487       2.00       134,590       2.00       134,590         hlth policy analyst advanced       5.00       320,378       5.00       358,765       6.00       419,528 New         administrator ii       2.80       125,442       1.80       112,913       1.80       112,913         dp programmer analyst ii       1.00       66,051       1.00       68,674       1.00       68,674         hlth policy analyst ii       2.00       123,557       2.00       128,666       2.00       129,706         hlth policy analyst ii       2.00       122,694       2.00       127,839       2.00       17,839         administrator i       1.00       86,176       2.00       18,694       2.00       19,250         administrator i       .00       47,692       1.00       54,207       1.00       54,207         computer info services spec ii       2.00       78,466       1.00       53,780       1.00       53,780         admin spec iii       1.00       85,122       2.00       90,856       2.00       91,273         direct care asst ii       .00       0       0       0       0       0       0       0       0	webmaster supr	1.00	78 <b>,</b> 130	1.00	79,693	1.00	79,693	
hlth policy analyst advanced5.00320,3785.00358,7656.00419,328 Newadministrator ii2.80125,4421.80112,9131.80112,913dp programmer analyst ii1.0066,0511.0068,6741.0068,674hlth policy analyst ii2.00122,5572.00128,4662.00127,839administrator i1.0086,1762.00127,8392.00127,839administrator i.0047,6921.0054,2071.0054,207computer info services spec ii2.0078,4461.0052,7701.0052,770computer info services spec ii2.0078,4461.0053,7801.0053,780admin spec iii1.0085,1222.0090,8562.0091,273direct care asst ii.0000000office secy iii1.004,809.0070,6262.0071,205TOTAL m00r0101*58.603,954,18160.604,415,53861.604,485,342m00r0102 Health Services Cost Review Commissionexec dir hscrc1.00130,5011.00133,1121.00121,005prgm mgr senior iv1.00163,7571.0098,5181.0099,467prgm mgr senior ii2.00222,7691.0096,8081.0096,608administrator vi.0085,1341.0086,164.00580,501 <t< td=""><td>computer network spec lead</td><td>1.00</td><td>60,518</td><td>1.00</td><td>62,917</td><td>1.00</td><td>62,917</td><td></td></t<>	computer network spec lead	1.00	60,518	1.00	62,917	1.00	62,917	
administrator ii2.80125,4421.80112,9131.80112,913dp programmer analyst ii1.0066,0511.0068,6741.0068,674hlth policy analyst ii2.00123,5572.00128,4662.00129,706hlth policy analyst ii2.00122,6942.00127,8392.00127,739administrator i1.0086,1762.00118,6942.00119,250administrator i.0047,6921.0052,7701.0054,207computer info services spec ii2.0078,4461.0052,7701.0053,780admin officer ii5.00147,4383.00153,2553.00153,255admin spec iii1.0085,1222.0090,8562.0091,273direct care asst ii.0002.0047,5922.0047,592office secy iii1.004,809.000.000office secy iii1.00130,5011.00133,1121.004,485,342m00r0101*58.603,954,18160.604,415,53861.604,485,342m00r0101*50.0120,0571.00133,1121.00133,112prgm mgr senior iv1.00130,5011.00133,1121.00121,005prgm mgr senior iii2.00228,2832.00235,5022.00235,502ast attorney general vii1.0086,1341.0096,8081.00 <t< td=""><td>hlth policy analyst advanced</td><td>2.00</td><td>129,487</td><td>2.00</td><td>1<b>34,59</b>0</td><td>2.00</td><td>134,590</td><td></td></t<>	hlth policy analyst advanced	2.00	129,487	2.00	1 <b>34,59</b> 0	2.00	134,590	
dp programmer analyst ii       1.00       66,051       1.00       68,674       1.00       68,674         hlth policy analyst ii       2.00       122,557       2.00       128,466       2.00       129,706         hlth policy analyst ii       2.00       122,694       2.00       127,839       2.00       127,839         administrator i       1.00       86,176       2.00       128,694       2.00       119,694         administrator i       .00       47,692       1.00       54,207       1.00       54,207         computer info services speci i       2.00       78,466       1.00       52,770       1.00       53,780         admin officer ii       5.00       147,438       3.00       153,255       3.00       153,255         admin speciii       1.00       48,09       .00       0       0       0       0         office secy iii       1.00       4,809       .00       0	hlth policy analyst advanced	5.00	320,378	5.00	358,765	6.00	419,328	New
hlth policy analyst ii       2.00       123,557       2.00       128,466       2.00       129,706         hlth policy analyst ii       2.00       122,694       2.00       127,839       2.00       127,839         administrator i       1.00       86,176       2.00       118,694       2.00       119,250         administrator i       .00       47,692       1.00       54,207       1.00       54,207         computer info services spec ii       2.00       78,446       1.00       52,770       1.00       53,780         admin officer ii       5.00       147,438       3.00       153,255       3.00       153,255         admin spec iii       1.00       85,122       2.00       90,856       2.00       91,273         direct care asst ii       .00       0       2.00       47,592       2.00       47,592         office secy iii       1.00       4,809       .00       0       .00       0       0         office secy iii       1.00       130,501       1.00       133,112       1.00       133,112         tortAL m00r0101*       58.60       3,954,181       60.60       4,415,538       61.60       4,485,342         m00r0102 Health Servic	administrator ii	2.80	125,442	1.80	112,913	1.80	112,913	
hlth policy analyst ii       2.00       122,694       2.00       127,839       2.00       127,839         administrator i       1.00       86,176       2.00       118,694       2.00       119,250         administrator i       .00       47,692       1.00       54,207       1.00       54,207         computer info services spec ii       2.00       78,446       1.00       52,770       1.00       52,770         computer info services spec ii       2.00       78,486       1.00       53,780       1.00       53,780         admin officer ii       5.00       147,438       3.00       153,255       3.00       153,255         admin spec iii       1.00       85,122       2.00       90,856       2.00       91,273         direct care asst ii       .00       0       0       0       0       0       0         office secy iii       2.00       67,467       2.00       70,626       2.00       71,205         TOTAL m00r0101*       58.60       3,954,181       60.60       4,415,538       61.60       4,485,342         m00r0102 Health Services Cost Review Commission	dp programmer analyst ii	1.00	66,051	1.00	68,674	1.00	68,674	
administrator i1.0086,1762.00118,6942.00119,250administrator i.0047,6921.0054,2071.0054,207computer info services spec ii2.0078,4461.0052,7701.0052,770computer info services spec ii2.0053,8561.0053,7801.0053,780admin officer ii5.00147,4383.00153,2553.00153,255admin spec iii1.0085,1222.0090,8562.0091,273direct care asst ii.0002.0047,5922.0047,592office secy iii1.004,809.000.000office secy iii2.0067,4672.0070,6262.0071,205TOTAL m00r0101*58.603,954,18160.604,415,53861.604,485,342m00r0102 Health Services Cost Review Commissionexec dir hscrc1.00130,5011.00133,1121.00133,112prgm mgr senior iv1.00116,3761.00121,0051.00121,005prgm mgr senior ii2.002.00480,2246.00580,0126.00580,501prgm mgr senior i5.00480,2246.00580,0126.00580,501prgm mgr ii1.0085,1341.0086,5161.0086,808administrator vi.0085,1341.0086,5161.0086,616 <t< td=""><td>hlth policy analyst ii</td><td>2.00</td><td>123,557</td><td>2.00</td><td>128,466</td><td>2.00</td><td>129,706</td><td></td></t<>	hlth policy analyst ii	2.00	123,557	2.00	128,466	2.00	129,706	
administrator i       .00       47,692       1.00       54,207       1.00       54,207         computer info services spec ii       2.00       78,446       1.00       52,770       1.00       52,770         computer info services spec ii       2.00       53,856       1.00       53,780       1.00       53,780         admin officer ii       5.00       147,438       3.00       153,255       3.00       153,255         admin spec iii       1.00       85,122       2.00       90,856       2.00       91,273         direct care asst ii       .00       0       2.00       47,592       2.00       47,592         office secy iii       1.00       4,809       .00       0       .00       0         office secy iii       2.00       67,467       2.00       70,626       2.00       71,205         TOTAL m00r0101*       58.60       3,954,181       60.60       4,415,538       61.60       4,485,342         m00r0102 Health Services Cost Review Commission	hlth policy analyst ii	2.00	122,694	2.00	127,839	2.00	127,839	
computer info services spec ii         2.00         78,446         1.00         52,770         1.00         52,770           computer info services spec ii         2.00         53,856         1.00         53,780         1.00         53,780           admin officer ii         5.00         147,438         3.00         153,255         3.00         153,255           admin spec iii         1.00         85,122         2.00         90,856         2.00         91,273           direct care asst ii         .00         0         2.00         47,592         2.00         47,592           office secy iii         1.00         4,809         .00         0         .00         0           office secy iii         2.00         67,667         2.00         70,626         2.00         71,205   TOTAL m00r0101*    ToTAL moor0101* 58.60 3,954,181 60.60 4,415,538 61.60 4,485,342 m00r0102 Health Services Cost Review Commission exec dir hscrc 1.00 130,501 1.00 133,112 1.00 133,112 1.00 133,112 1.00 133,112 1.00 133,112 1.00 121,005 1.00 121,005 1.00 2.00 2.200 235,502 2.00 235,502 2.00 235,502 2.00 235,502 2.00 235,502 2.00 235,502 2.00 235,502 2.00 235,502	administrator i	1.00	86,176	2.00	118,694	2.00	119 <b>,</b> 250	
computer info services spec ii         2.00         53,856         1.00         53,780         1.00         53,780           admin officer ii         5.00         147,438         3.00         153,255         3.00         153,255           admin spec iii         1.00         85,122         2.00         90,856         2.00         91,273           direct care asst ii         .00         0         2.00         47,592         2.00         47,592           office secy iii         1.00         4,809         .00         0         .00         0           office secy iii         2.00         67,467         2.00         70,626         2.00         71,205   TOTAL m00r0101*    TOTAL m00r0101*      58.60     3,954,181     60.60     4,415,538     61.60     4,485,342   m00r0102 Health Services Cost Review Commission exec dir hscrc 1.00 116,376 1.00 121,005 1.00 133,112 1.00 133,112 1.00 133,112 1.00 133,112 1.00 133,112 1.00 133,112 1.00 133,112 1.00 133,112 1.00 133,112 1.00 133,112 1.00 133,112 1.00 121,005 1.00 1.01 133,112 1.00 133,112 1.00 134,275 1.00 98,518 1.00 99,467 prgm mgr senior ii 2.00 122,769 1.00 98,518 1.00	administrator i	.00	47,692	1.00	54,207	1.00	54 <b>,</b> 207	
admin officer ii5.00147,4383.00153,2553.00153,255admin spec iii1.0085,1222.0090,8562.0091,273direct care asst ii.0002.0047,5922.0047,592office secy iii1.004,809.000.000office secy iii2.0067,4672.0070,6262.0071,205TOTAL m00r0101*58.603,954,18160.604,415,53861.604,485,342m00r0102 Health Services Cost Review Commissionexec dir hscrc1.00130,5011.00133,1121.00133,112prgm mgr senior iv1.00116,3761.00121,0051.00121,005prgm mgr senior iii2.00228,2832.00235,5022.00235,502asst attorney general vii1.0094,7571.0098,5181.0099,467prgm mgr senior i5.00480,2446.00580,0126.00580,501prgm mgr iv2.00122,7691.0096,8081.0096,808administrator vi.0085,1341.0084,0891.0084,089administrator vi1.00103,1322.00158,7922.00159,619principal chf ii hscrc3.00165,2512.00170,9172.00171,683	computer info services spec ii	2.00	78,446	1.00	52,770	1.00	52,770	
admin spec iii1.0085,1222.0090,8562.0091,273direct care asst ii.0002.0047,5922.0047,592office secy iii1.004,809.000.000office secy iii2.0067,4672.0070,6262.0071,205TOTAL m00r0101*58.603,954,18160.604,415,53861.604,485,342m00r0102 Health Services Cost Review Commissionexec dir hscrc1.00130,5011.00133,1121.00133,112prgm mgr senior iv1.00116,3761.00121,0051.00121,005prgm mgr senior ii2.00228,2832.00235,5022.00235,502asst attorney general vii1.0094,7571.0098,5181.0099,467prgm mgr senior i5.00480,2446.00580,0126.00580,501prgm mgr iv2.00122,7691.0096,8081.0096,808administrator vi.0085,1341.0084,0891.0084,089administrator vi1.00103,1322.00158,7922.00159,619principal chf ii hscrc3.00165,2512.00170,9172.00171,683	computer info services spec ii	2.00	53,856	1.00	53,780	1.00	53,780	
direct care asst ii.0002.0047,5922.0047,592office secy iii1.004,809.000.000office secy iii2.0067,4672.0070,6262.0071,205TOTAL m00r0101*58.603,954,18160.604,415,53861.604,485,342m00r0102 Health Services Cost Review Commissionexec dir hscrc1.00130,5011.00133,1121.00133,112prgm mgr senior iv1.00116,3761.00121,0051.00121,005prgm mgr senior ii2.00228,2832.00235,5022.00235,502asst attorney general vii1.0094,7571.0098,5181.0099,467prgm mgr senior i5.00480,2446.00580,0126.00580,501prgm mgr iv2.00122,7691.0096,8081.0096,808administrator vi.0085,1341.0084,0891.0084,089administrator vi1.00103,1322.00158,7922.00159,619principal chf ii hscrc3.00165,2512.00170,9172.00171,683	admin officer ii	5.00	147,438	3.00			153,255	
office secy iii         1.00         4,809         .00         0         .00         0           office secy iii         2.00         67,467         2.00         70,626         2.00         71,205           TOTAL m00r0101*         58.60         3,954,181         60.60         4,415,538         61.60         4,485,342           m00r0102 Health Services Cost Review Commission         exec dir hscrc         1.00         130,501         1.00         133,112         1.00         133,112           prgm mgr senior iv         1.00         116,376         1.00         121,005         1.00         121,005           prgm mgr senior iii         2.00         228,283         2.00         235,502         2.00         235,502           asst attorney general vii         1.00         94,757         1.00         98,518         1.00         99,467           prgm mgr senior i         5.00         480,244         6.00         580,012         6.00         580,501           prgm mgr iv         2.00         122,769         1.00         84,089         1.00         84,089           administrator vi         .00         85,134         1.00         84,089         1.00         84,089           administrator vi <t< td=""><td>admin spec iii</td><td>1.00</td><td>85,122</td><td>2.00</td><td>90,856</td><td>2.00</td><td>91,273</td><td></td></t<>	admin spec iii	1.00	85,122	2.00	90,856	2.00	91,273	
office secy iii2.0067,4672.0070,6262.0071,205TOTAL m00r0101*58.603,954,18160.604,415,53861.604,485,342m00r0102 Health Services Cost Review Commission exec dir hscrc1.00130,5011.00133,1121.00133,112prgm mgr senior iv1.00116,3761.00121,0051.00121,005prgm mgr senior iii2.00228,2832.00235,5022.00235,502asst attorney general vii1.0094,7571.0098,5181.0099,467prgm mgr iv2.00122,7691.0096,8081.0096,808administrator vi.0085,1341.0084,0891.0084,089administrator vi1.00103,1322.00158,7922.00159,619prgm mgr iii1.00103,1322.00170,9172.00171,683	direct care asst ii	.00	0	2.00	47,592	2.00	47,592	
TOTAL m00r0101*58.603,954,18160.604,415,53861.604,485,342m00r0102 Health Services Cost Review Commissionexec dir hscrc1.00130,5011.00133,1121.00133,112prgm mgr senior iv1.00116,3761.00121,0051.00121,005prgm mgr senior iii2.00228,2832.00235,5022.00235,502asst attorney general vii1.0094,7571.0098,5181.0099,467prgm mgr senior i5.00480,2446.00580,0126.00580,501prgm mgr iv2.00122,7691.0096,8081.0096,808administrator vi.0085,1341.0084,0891.0084,089administrator vi1.00103,1322.00158,7922.00159,619principal chf ii hscrc3.00165,2512.00170,9172.00171,683	office secy iii	1.00	4,809	.00	0	.00	0	
m00r0102 Health Services Cost Review Commissionexec dir hscrc1.00130,5011.00133,1121.00133,112prgm mgr senior iv1.00116,3761.00121,0051.00121,005prgm mgr senior iii2.00228,2832.00235,5022.00235,502asst attorney general vii1.0094,7571.0098,5181.0099,467prgm mgr senior i5.00480,2446.00580,0126.00580,501prgm mgr iv2.00122,7691.0096,8081.0096,808administrator vi.0085,1341.0084,0891.0084,089administrator vi1.00103,1322.00158,7922.00159,619prgm mgr iii1.00103,1322.00170,9172.00171,683	office secy iii	2.00	67,467	2.00	70,626	2.00	71,205	
m00r0102 Health Services Cost Review Commissionexec dir hscrc1.00130,5011.00133,1121.00133,112prgm mgr senior iv1.00116,3761.00121,0051.00121,005prgm mgr senior iii2.00228,2832.00235,5022.00235,502asst attorney general vii1.0094,7571.0098,5181.0099,467prgm mgr senior i5.00480,2446.00580,0126.00580,501prgm mgr iv2.00122,7691.0096,8081.0096,808administrator vi.0085,1341.0084,0891.0084,089administrator vi1.00103,1322.00158,7922.00159,619prgm mgr iii1.00103,1322.00170,9172.00171,683		58 60	3 05/ 181	60 60		<b>61 6</b> 0		
exec dir hscrc1.00130,5011.00133,1121.00133,112prgm mgr senior iv1.00116,3761.00121,0051.00121,005prgm mgr senior iii2.00228,2832.00235,5022.00235,502asst attorney general vii1.0094,7571.0098,5181.0099,467prgm mgr senior i5.00480,2446.00580,0126.00580,501prgm mgr iv2.00122,7691.0096,8081.0096,808administrator vi.0085,1341.0084,0891.0084,089administrator vi1.00103,1322.00158,7922.00159,619prgm mgr iii1.00165,2512.00170,9172.00171,683		50.00	5,754,101	00.00	4,415,550	01.00	4,405,542	
prgm mgr senior iv1.00116,3761.00121,0051.00121,005prgm mgr senior iii2.00228,2832.00235,5022.00235,502asst attorney general vii1.0094,7571.0098,5181.0099,467prgm mgr senior i5.00480,2446.00580,0126.00580,501prgm mgr senior i2.00122,7691.0096,8081.0096,808administrator vi.0085,1341.0084,0891.0084,089administrator vi1.0085,6601.0086,5161.0087,343prgm mgr iii1.00103,1322.00158,7922.00159,619principal chf ii hscrc3.00165,2512.00170,9172.00171,683	m00r0102 Health Services Cost Rev	/iew Commissi	on					
prgm mgr senior iii2.00228,2832.00235,5022.00235,502asst attorney general vii1.0094,7571.0098,5181.0099,467prgm mgr senior i5.00480,2446.00580,0126.00580,501prgm mgr iv2.00122,7691.0096,8081.0096,808administrator vi.0085,1341.0084,0891.0084,089administrator vi1.0085,6601.0086,5161.0087,343prgm mgr iii1.00103,1322.00158,7922.00159,619principal chf ii hscrc3.00165,2512.00170,9172.00171,683	exec dir hscrc	1.00	130,501	1.00	1 <b>33,11</b> 2	1.00	133,112	
asst attorney general vii1.0094,7571.0098,5181.0099,467prgm mgr senior i5.00480,2446.00580,0126.00580,501prgm mgr iv2.00122,7691.0096,8081.0096,808administrator vi.0085,1341.0084,0891.0084,089administrator vi1.0085,6601.0086,5161.0087,343prgm mgr iii1.00103,1322.00158,7922.00159,619principal chf ii hscrc3.00165,2512.00170,9172.00171,683	prgm mgr senior iv	1.00	116,376	1.00	121,005	1.00	121,005	
prgm mgr senior i5.00480,2446.00580,0126.00580,501prgm mgr iv2.00122,7691.0096,8081.0096,808administrator vi.0085,1341.0084,0891.0084,089administrator vi1.0085,6601.0086,5161.0087,343prgm mgr iii1.00103,1322.00158,7922.00159,619principal chf ii hscrc3.00165,2512.00170,9172.00171,683	prgm mgr senior iii	2.00	228,283	2.00	235,502	2.00	235,502	
prgm mgr iv2.00122,7691.0096,8081.0096,808administrator vi.0085,1341.0084,0891.0084,089administrator vi1.0085,6601.0086,5161.0087,343prgm mgr iii1.00103,1322.00158,7922.00159,619principal chf ii hscrc3.00165,2512.00170,9172.00171,683	asst attorney general vii	1.00	94,757	1.00	98,518	1.00	99,467	
administrator vi.0085,1341.0084,0891.0084,089administrator vi1.0085,6601.0086,5161.0087,343prgm mgr iii1.00103,1322.00158,7922.00159,619principal chf ii hscrc3.00165,2512.00170,9172.00171,683	prgm mgr senior i	5.00	480,244	6.00	580,012	6.00	580,501	
administrator vi 1.00 85,660 1.00 86,516 1.00 87,343 prgm mgr iii 1.00 103,132 2.00 158,792 2.00 159,619 principal chf ii hscrc 3.00 165,251 2.00 170,917 2.00 171,683	prgm mgr iv	2.00	122,769	1.00	96,808	1.00	96,808	
prgm mgr iii 1.00 103,132 2.00 158,792 2.00 159,619 principal chf ii hscrc 3.00 165,251 2.00 170,917 2.00 171,683	administrator vi	.00	85,134	1.00	84,089	1.00	84,089	
prgm mgr iii 1.00 103,132 2.00 158,792 2.00 159,619 principal chf ii hscrc 3.00 165,251 2.00 170,917 2.00 171,683	administrator vi	1.00	85,660	1.00	86,516	1.00	87,343	
	prgm mgr iii	1.00	103,132	2.00	158,792	2.00	159,619	
	principal chf ii hscrc	3.00	165,251	2.00	170,917	2.00	171,683	
administrator v 2.00 (7,908 1.00 80,333 1.00 80,333	administrator v	2.00	77,908	1.00	80,333	1.00	80,333	
prgm mgr i i 1.00 71,008 1.00 77,359 1.00 77,359	prgm mgr îi	1.00	71,008	1.00	77,359	1.00	77,359	

Classification Title		FY 2008 Expenditure		FY 2009 Appropriation			Symbol
m00r0102 Health Services Cost Rev	iou Compion	ion					
prgm mgr i	.00	61,939	1.00	76,750	1.00	76,750	
dp programmer analyst lead/adva		68,126		•		71,933	
	2.00	122,177		•		•	
computer network spec ii	.00	0		•		43,725	
hlth policy analyst ii		-	.00			•	
admin officer iii	2.00	93,589				99,044	
fiscal accounts technician ii	1.00	44		•		,0,4	
fiscal accounts technician ii	.00		1.00			-	
	1.00	47,217		49,080		,	
hlth svs rate analyst ii		•	2.00	•	2.00		
TOTAL m00r0102*	<b>29.</b> 00	2,256,024	31.00	2,537,634	31.00	2,544,228	
m00r0103 Maryland Community Healt	h Resources	Commission					
exec viii	1.00	95,393	1.00	105,060	1.00	105,060	
prgm mgr iii	.00	3,214	.00	0	.00	0	
hlth policy analyst ii	1.00	6,929	1.00	47,920	1.00	48,829	
exec assoc i	1.00	17,909	1.00	40,411	1.00	40,411	
TOTAL m00r0103*	3.00	123,445	3.00	193,391	3.00	194,300	
TOTAL mOOrO1 **	90.60	6,333,650	94.60	7,146,563	95.60	7,223,870	