## **HEALTH, HOSPITALS AND MENTAL HYGIENE**

Department of Health and Mental Hygiene

Office of the Secretary

**Regulatory Services** 

**Deputy Secretary for Public Health Services** 

**Community Health Administration** 

**Family Health Administration** 

Office of the Chief Medical Examiner

Office of Preparedness and Response

**Chronic Disease Services** 

**Laboratories Administration** 

Deputy Secretary for Behavioral Health and Disabilities

**Alcohol and Drug Abuse Administration** 

**Mental Hygiene Administration** 

**Developmental Disabilities Administration** 

**Medical Care Programs Administration** 

**Health Regulatory Commissions** 

#### **MISSION**

The mission of the Department of Health and Mental Hygiene is to protect, promote and improve the health and well-being of all Maryland citizens in a fiscally responsible way.

### **VISION**

The Department of Health and Mental Hygiene: Leading the Way to a Healthy Maryland in the New Millennium.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

## GOAL 1. To improve the health status of Marylanders and their families by assuring the provision of quality primary, preventive and specialty care services.

		Actual data			
Performance Measures	2006	2007	2008	2009	Target
Infant mortality rate per 1,000 births	7.9	8.0	8.0	6.5	5.3 in 2010
Infant mortality rate for African-Americans per 1,000 births	12.7	14.0	13.4	10.4	8.0 in 2010
Percent of pregnant women receiving prenatal care in first trimester	80.4%	79.5%	80.2	85.0%	90% in 2010
Teen birth rate, ages 15-19 per 1,000 population	33.6	34.4	32.7	29.0	25.8 in 2010
Number of children < 6 years of age with elevated blood lead levels					
(> 10 ug/dl)	1,274	892	713	405	230 in 2010

## GOAL 2. To promote healthy behaviors, prevent infectious diseases, and ensure accurate public health surveillance.

		Actual data			
Performance Measures	2006	2007	2008	2009	Target
Number of reported cases of vaccine-preventable communicable					
diseases	374	318	303	325	320 in 2010
Primary/secondary syphilis rate per 100,000 population	5.4	6.1	6.7	5.7	5.4 in 2010
Percent of 2 year-olds with up-to-date immunizations	78%	91%	80%	80%	80% in 2010

## GOAL 3. To reduce the proportion of Maryland residents currently engaged in tobacco-related risk behaviors detrimental to their health and the health of others.

		ctual data	ı	Estimate	
Performance Measures	2000	2002	2006	2008	Target
Percentage of adults currently smoking cigarettes	17.5%	15.4%	13.8%	12.4%	12.1% in 2010
Percentage of under-age high school students currently smoking					
cigarettes	23.0%	17.6%	14.7%	15.3%	15.2% in 2010
Percentage of under-age middle school students currently smoking	}		5		
cigarettes	7.3%	5.0%	3.7%	3.6%	3.3% in 2010

### GOAL 4. To prevent chronic diseases and disabilities, detect cancer early, and ensure accurate public health surveillance.

	Actual data		Estimate		
Performance Measures	2006	2007	2008	2009	Target
Overall cancer mortality rate per 100,000 population estimate	186.5	180.0	180.6	177.2	170.5 in 2011
Heart disease mortality rate per 100,000 population estimate	204.3	203.0	196.7	182.8	200.2 in 2010

### GOAL 5. Reduce the incidence of HIV/AIDS in Maryland and extend life for people with HIV/AIDS in Maryland.

		imated da	ta	Estimate	
Performance Measures	2006	2007	2008	2009	Target
Number of new HIV cases	2,144	2,637	2,583	2,512	2,582 in 2010
Number of clients covered by MADAP, MADAP plus, and MAIAP	4,287	4,698	5,461	5,672	6,015 in 2010

## GOAL 6. Adopt cutting edge scientific technology to improve the quality and reliability of public health laboratory practice and detect treatable hereditary disorders to prevent mental retardation, other defects, and death.

		Actual data			
Performance Measures	2007	2008	2009	2010	Target
Turnaround time for newborn screening tests (days)	3	3	3	3	3 in 2011
Number of genetic amplification methods to detect emerging and re-					
emerging infections	24	25	28	29	30 in 2011

### GOAL 7. Provide treatment services that decrease substance use and improves social functioning.

		Actual data			
Performance Measures	2007	2008	2009	2010	Target
Percent decrease in adolescents substance abuse during treatment	67%	78%	81%	82%	82% in 2011
Percent decrease in adults substance abuse during treatment	76%	78%	79%	80%	81% in 2011
Percent increase of substance abuse patients employed at completion of treatment	28%	21%	29%	29%	30% in 2011
Percent decrease in adolescents patient average arrest rate at discharge as compared to admission	67%	70%	68%	70%	70% in 2011
Percent decrease in adults patient average arrest rate at discharge as compared to admission	73%	74%	64%	65%	66% in 2011

## GOAL 8. Increase the abilities of people with mental illness to live successfully in the community.

		Actual data			
Performance Measures	2007	2008	2009	2010	Target
Percent of surveyed adults reporting that receiving mental health					
services has allowed them to more effectively deal with daily		Ī			
problems	81%	77%	80%	82%	84% in 2011
Percent of parents/caregivers reporting that their child is better able to					
control behavior as a result of receiving mental health services	52%	54%	57%	58%	59% in 2011
30-day readmission rate at State psychiatric hospitals					
	3.5%	5.0%	4.1%	3.8%	3.0% in 2011

## GOAL 9. Provide community-based services to an increasing number of eligible individuals with developmental disabilities.

	A	ctual data	ı	Estimate	
Performance Measures	2007	2008	2009	2010	Target
Number of developmentally disabled receiving community-based					
services	22,684	23,287	24,071	24,893	25,733 in 2011

## GOAL 10. Improve the health of Maryland's adults and children.

	A	ctual data	ì .	Estimate	
Performance Measures	2006	2007	2008	2009	Target
Percent of HealthChoice adult respondents reporting that medical care					
improved their health	79%	80%	81%	82%	83% in 2010
Percent of HealthChoice children respondents reporting that medical		·			
care improved their health	81%	85%	86%	87%	88% in 2010
Percent of severely disabled children who receive at least one					
ambulatory care visit during year	71%	71%	72%	73%	74% in 2010
Percent of severely disabled adults ages 21-64 who receive at least one					
ambulatory care visit during year	79%	79%	80%	81%	82% in 2010
Proportion of elderly and disabled receiving community-based vs. long					
term institutional care	38%	37%	38%	39%	40% in 2010
Percent of HealthChoice children ages 4-20 receiving dental care	46%	52%	56%	60%	64% in 2010

	A	ctual data	ì	Estimate	
Performance Measures	2007	2008	2009	2010	Target
Average number of days to complete an investigation (Level II)	19	16	12	10	10 in 2011
GOAL 12. Reduce or eliminate potential causes of preventable inju		hs ctual data		Estimate	
Performance Measures	2007	2008	2009	2010	Target
		2000			
Number of food firms with enforcement actions	8	11	25	20	20 in 2011
Number of milk/dairy operations with enforcement actions	25	37	24	37	37 in 2011
GOAL 13. Maintain affordable hospital care for all Maryland citize		ctual data	1	Estimate	
GOAL 13. Maintain affordable hospital care for all Maryland citiz  Performance Measures		ctual data	2009	Estimate 2010	Target
Performance Measures  - Maryland hospital net patient revenue per admission	A			2010	<b>Target</b> \$11,394 in 2011

## SUMMARY OF DEPARTMENT OF HEALTH AND MENTAL HYGIENE

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	7,236.70	6,583.85	6,570.65
Total Number of Contractual Positions	542.48	352.31	329.88
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	484,738,332 20,235,755 7,628,502,459	368,116,045 16,290,753 7,718,848,079	477,211,037 16,483,267 8,374,159,883
Original General Fund Appropriation	3,852,272,014 -478,298,794	3,165,022,127 -279,831,360	
Total General Fund Appropriation	3,373,973,220 11,231,302	2,885,190,767	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	3,362,741,918 646,264,718 4,049,577,149 74,892,761	2,885,190,767 755,382,688 4,389,048,987 73,632,435	3,230,708,366 734,633,104 4,806,293,780 96,218,937
Total Expenditure	8,133,476,546	8,103,254,877	8,867,854,187

## SUMMARY OF OFFICE OF THE SECRETARY

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	443.00	420.50	417.50
Total Number of Contractual Positions	11.27	13.79	13.90
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	31,032,229 523,295 11,043,816	30,224,231 621,919 11,691,645	31,352,754 603,068 12,470,999
Original General Fund Appropriation	21,754,432 1,408,080	23,778,765 -1,887,698	
Total General Fund Appropriation	23,162,512 100,946	21,891,067	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	23,061,566 149,982 13,373,147 6,014,645	21,891,067 410,000 13,224,230 7,012,498	22,639,689 410,000 14,429,015 6,948,117
Total Expenditure	42,599,340	42,537,795	44,426,821

### M00A01.01 EXECUTIVE DIRECTION - OFFICE OF THE SECRETARY

#### PROGRAM DESCRIPTION

The Secretary of Health and Mental Hygiene establishes policy regarding health services. Personnel in this program assist the Secretary in the formulation of this policy, provide legal services to the Department, and develop compliance programs for the Department. Quality of care for the health care industry is overseen by the Office of the Secretary.

#### MISSION

The Department of Health and Mental Hygiene promotes the health of all Maryland citizens by:

- providing health and support services;
- improving the quality of health care for all;
- providing leadership in the development and enactment of responsible and progressive health care policy;
- serving as the advocate for public health initiatives and programs to improve the quality of life for all Marylanders.

Maryland's public health is our business.

#### VISION

The Department of Health and Mental Hygiene: Leading the Way to a Healthy Maryland in the New Millennium.

### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To perform timely, efficient, and effective audits and follow-up reviews of DHMH agencies and local health departments.

Objective 1.1 Maintain the percent of repeat department-wide Legislative Audit comments in 2011 at less than 30 percent.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of findings in prior report	38	29	95	34
Number of repeat findings in current report	12	4	28	10
Quality: Percent of repeat comments	31.6%	13.8%	29.5%	29.4%

**Goal 2.** Develop and implement an effective corporate compliance training program to prevent violations of applicable State and Federal laws and prevent fraud and abuse.

Objective 2.1 Maintain no Federal False Claims Act Sanctions in fiscal year 2011.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of Federal False Claims Act Sanctions	0	0	0	0

Objective 2.2 Begin inquiries and/or investigations of all referrals made to the Corporate Compliance office within 30 days.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Referrals to Hotline	39	98	100	100
Quality: Percent investigated within 30 days	100%	100%	100%	100%

Goal 3. Reduce the amount of fraud, waste, and abuse in total spending in Medicaid funds.

**Objective 3.1** For fiscal year 2011 the Program Integrity Unit will save the Medicaid program at least \$20 million through recoveries and cost avoidance.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Annual Program Integrity Unit savings (millions)	\$20.9	\$27.6	\$22.0	\$24.0

Goal 4. Department procurements will meet identified needs.

**Objective 4.1** During fiscal year 2011 the Department will continue to meet or exceed the statewide standard that 25 percent of all Department procurements are with Certified Minority Businesses.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent awarded to Certified Minority Businesses	46.63%	47.49%	35%	35%

## M00A01.01 EXECUTIVE DIRECTION—OFFICE OF THE SECRETARY

Appropriation Statement:	2009 Actual	2010	2011
	Actuai	Appropriation	Allowance
Number of Authorized Positions	95.60	99.60	99.60
Number of Contractual Positions	2.37	6.20	6.50
01 Salaries, Wages and Fringe Benefits	8,031,513	8,634,407	9,264,466
02 Technical and Special Fees	117,906	315,593	296,646
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges  Total Operating Expenses	64,353 54,241 67,577 270,574 75,100 6,117 16,514 25,358 579,834	61,361 102,012 20,068 348,417 100,855 10,470 3,969 26,403	62,121 80,726 21,881 174,373 87,470 11,363 3,274 49,479 490,687
Total Expenditure	8,729,253	9,623,555	10,051,799
Original General Fund Appropriation  Transfer of General Fund Appropriation  Net General Fund Expenditure	6,518,639 -201,336 6,317,303	6,615,762 260,453 6,876,215	7,235,499
Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	29,600 1,504,637 877,713	1,664,062 1,083,278	1,668,971 1,147,329
Total Expenditure	8,729,253	9,623,555	10,051,799
Special Fund Income:  M00426 Robert Wood Johnson Foundation	29,600		
Federal Fund Income: 93.069 Public Health Emergency Preparedness 93.767 State Children's Insurance Program. 93.778 Medical Assistance Program. 93.793 Medicaid Transformation Grants  Total	52,027 1,244,649 207,961 1,504,637	45,000 85,502 1,316,946 216,614 1,664,062	76,643 1,592,328 ————————————————————————————————————
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Reimbursable Fund Income:  M00B01 DHMH-Regulatory Services	865,994 11,719 877,713	1,070,973 12,305 1,083,278	1,135,062 12,267 1,147,329

### M00A01.02 OPERATIONS - OFFICE OF THE SECRETARY

#### MISSION

Operations promotes the health and well-being of individuals, families and communities in Maryland by providing a customer focused and results-oriented administrative infrastructure, and responsive support to DHMH and other health service providers throughout the State.

To accomplish this we:

- facilitate the wise acquisition and investment of human, fiscal, and other resources to further the Department's mission;
- provide the communication, technology, and administrative support infrastructure to facilitate intra-departmental cooperation and efficiency;
- effectively implement law and policy;
- provide timely and accurate analysis, expertise, and information that supports decisions by policy makers, Department executives, and program managers; and,
- improve business processes to make it easier for other organizations to do business with the Department.

#### VISION

A Department with sufficient communications, technology, and administrative support infrastructure to enable DHMH programs to make decisions, use appropriate technology to simplify and expedite business processes, and manage the human, fiscal, and other resources they need in their efforts to promote the health of Maryland's citizens.

### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

**Goal 1.** To ensure a well-qualified and high performance workforce.

**Objective 1.1** During fiscal year 2011 maintain the retention rate within 20 key classifications at the fiscal year 2009 levels.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Retention rate	89%	87%	87%	87%

**Goal 2.** Meet Department's requirements for a robust and highly available network infrastructure to ensure the Department's ability to communicate during a bio-terrorism event or other public health emergency.

Objective 2.1 By June 30, 2011 establish a fully operational back-up site to provide a high level of redundancy to the DHMH Wide Area Network core services. Provide a warm or hot back-up site for hosting mission critical network applications and services such as Internet and Intranet access, email services, NEDSS and PHIN.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Outcome: Percent of planned services available at backup site	83%	92%	100%	100%
Percent of DHMH wide area network sites with connectivity				
to services at backup site	100%	100%	100%	100%

Goal 3. Ensure Department clients and employees have safe and appropriate physical space.

**Objective 3.1** By the end of fiscal year 2011, 39% of residential and program buildings shall meet licensing requirements, meet standards for building infrastructure, and contain residential and program space appropriate for the complex needs of the clients/patients.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of buildings having no licensing deficiencies and				
meeting client/patient needs	45%	28%	25%	39%

## **M00A01.02 OPERATIONS - OFFICE OF THE SECRETARY (Continued)**

Objective 3.2 By the end of fiscal year 2011, 95% of facility infrastructure systems shall be in good to excellent condition.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of infrastructure systems in good to excellent condition	87%	91%	94%	95%

Goal 4. Provide vital records (birth, death and marriage certificates and divorce verification) in a timely and efficient manner.

**Objective 4.1** By fiscal year 2011, 95% of birth certificates and 66% of death certificates will be filed with the Division of Vital Records within 72 hours of the time of birth or death.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of birth certificates filed within 72 hours	94%	66%	70%	95%
Percent of death certificates filed within 72 hours	66%	66%	66%	66%

Goal 5. Improve Department business processes and customer service.

Objective 5.1 During fiscal year 2011, 99% of invoices will be submitted within 25 days of receipt of invoice or goods to General Accounting Division (GAD) for payment.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent submitted to GAD within 25 days	96%	98%	99%	99%

## M00A01.02 OPERATIONS—OFFICE OF THE SECRETARY

Appropriation Statement:			
	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	347.40	320.90	317.90
Number of Contractual Positions	8.90	7.59	7.40
01 Salaries, Wages and Fringe Benefits	23,000,716	21,589,824	22,088,288
02 Technical and Special Fees	405,389	306,326	306,422
03 Communication	2,433,422	2,439,715	2,404,297
04 Travel	380,831	379,122	68,009
06 Fuel and Utilities	162,831	159,894	171,727
07 Motor Vehicle Operation and Maintenance	55,047 3,700,798	50,127 4,019,398	56,828 6,213,895
08 Contractual Services	175,517	155,382	166,011
10 Equipment—Replacement	332,678	183,980	422,583
11 Equipment—Additional	384,772	314,000	318,000
12 Grants, Subsidies and Contributions	156,185 2,232,706	139,933 2,011,539	156,185 2,002,777
Total Operating Expenses	10,014,787	9,853,090	11,980,312
Total Expenditure	33,420,892	31,749,240	34,375,022
	4470.000	45.462.000	
Original General Fund AppropriationTransfer of General Fund Appropriation	4,150,909 12,694,300	17,163,003 -2,148,151	
** *	<del></del>		
Total General Fund Appropriation  Less: General Fund Reversion/Reduction	16,845,209 100,946	15,014,852	
Net General Fund Expenditure	16,744,263	15,014,852	15,404,190
Special Fund Expenditure	120,382	410,000	410,000
Federal Fund Expenditure	11,868,510	11,560,168	12,760,044
Reimbursable Fund Expenditure	4,687,737	4,764,220	5,800,788
Total Expenditure	33,420,892	31,749,240	34,375,022
Special Fund Income:  M00301 Commemorative Birth Certificates  M00416 Organ and Tissue Donation Awareness Fund	15,660 104,722	30,000 380,000	30,000 380,000
Total	120,382	410,000	410,000
Federal Fund Income:  BA.M00 Co-op Health Statistics Contract	537,418 9,776,208 881,696	548,567 9,665,983 699,946	550,517 9,725,397 1,023,255
Prevention— Investigations and Technical Assistance	70,000		
93.767 State Children's Insurance Program		(45 (72	378,935
93.778 Medical Assistance Program	603,188	645,672	1,017,071
Total	11,868,510	11,560,168	12,695,175
Federal Fund Recovery Income: 93.717 Preventing Healthcare-Associated Infections			64,869
Reimbursable Fund Income:			
M00A00 DHMH—IT Assessments	1,810,721	1,593,327	2,629,000
M00B01 DHMH-Regulatory Services	1,552,522	1,676,687	1,667,878
M00R01 DHMH-Health Regulatory Commissions	1,238,547	1,341,763	1,310,553
N00H00 DHR-Child Support Enforcement Administration	85,947	152,443	193,357
Total	4,687,737	4,764,220	5,800,788

## ${\tt M00A01.08}$ Major information technology development projects—office of the secretary

### **Program Description:**

This program is comprised of major information technology projects in the Department of Health and Mental Hygiene, other than those in the Medical Care Programs Administration (Medicaid). Projects included in this program result from federal and State mandates and/or DHMH program initiatives. Program funding is utilized for the cost of project development, implementation, operations, and maintenance for the major information technology initiatives in the Department.

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
08 Contractual Services	449,195	1,165,000	
Total Operating Expenses	449,195	1,165,000	
Total Expenditure	449,195	1,165,000	
Reimbursable Fund Expenditure	449,195	1,165,000	
Reimbursable Fund Income: F50A01 Major Information Technology Development Projects	449,195	1,165,000	

## SUMMARY OF REGULATORY SERVICES—REGULATORY SERVICES

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	440.00	433.50	441.80
Total Number of Contractual Positions	11.84	11.45	13.32
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	29,784,569 1,176,156 9,118,918	30,784,138 1,533,768 10,899,463	33,171,092 1,594,194 10,664,906
Original General Fund Appropriation	11,157,913	10,962,955 -1,072,677	
Total General Fund Appropriation	11,157,913 86	9,890,278	
Net General Fund Expenditure  Special Fund Expenditure  Federal Fund Expenditure  Reimbursable Fund Expenditure	11,157,827 23,532,259 5,015,223 374,334	9,890,278 27,061,012 5,810,831 455,248	10,447,678 27,771,595 6,744,969 465,950
Total Expenditure	40,079,643	43,217,369	45,430,192

## M00B01.03 OFFICE OF HEALTH CARE QUALITY - REGULATORY SERVICES

#### PROGRAM DESCRIPTION

The Office of Health Care Quality (OHCQ) is the agency within the Department of Health and Mental Hygiene that is mandated by State and Federal Law to determine compliance with the quality of care and life standards for a variety of health care services and related programs. Facilities and services are reviewed on a regular basis for compliance with Maryland regulations, as well as for compliance with federal regulations for those facilities participating in Medicare and Medicaid.

#### MISSION

The Office of Health Care Quality's mission is to implement established public policy that ensures the health and safety of consumers through a fair survey and enforcement process; to license, certify and/or approve providers who provide care and services; to work cooperatively with federal and state agencies, advocates, and providers to improve quality of care and life for consumers; and to provide accurate information to the public.

#### **VISION**

The ultimate goal of the Office of Health Care Quality is to assure that the citizens of Maryland are receiving the best possible care in a safe and sanitary environment. The Office of Health Care Quality will be the leader in protecting the citizens of Maryland who obtain services from nursing homes, assisted living homes, sites serving individuals with developmental disabilities and other related health care programs. This will be accomplished with innovative management and quality oversight to enhance consumers' trust and the citizens' confidence in health care services regulated by the Office of Health Care Quality.

### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To provide timely review of the root cause analyses submitted by hospitals to self-reported Level 1 adverse events.

Objective 1.1 By June 30, 2011, 95 percent of all root cause analysis reports receive a preliminary review within 30 days.

Objective 1.2 By June 30, 2011, 99 percent of all root cause analysis reports will be closed within 90 days.

**Objective 1.3** By June 30, 2011, conduct annual reviews of hospital patient safety programs in 15 percent of all licensed hospitals.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of licensed hospitals	69	69	69	66
Number of root cause analysis reports received	193	205	195	210
Quality: Number of root cause analysis reports reviewed within 30 days	135	183	180	200
Number of root cause analysis reports closed within 90 days	178	203	190	208
Number of annual reviews of hospital patient safety programs	3	7	8	10
Percent of root cause analysis reports reviewed within 30 days	70%	89%	92%	95%
Percent of root cause analysis reports closed within 90 days	92%	99%	97%	99%
Percent of annual reviews of hospital patient safety programs in				
licensed hospitals	4%	10%	12%	15%

Goal 2. To minimize delays in handling complaint investigations in nursing home facilities.

Objective 2.1 By June 30, 2011, complaint investigations alleging actual harm (Level II) will be initiated on-site within ten work days.\*

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of complaint investigations completed	2,084	1,871	2,000	2,100
Quality: Number of days to initiate investigation	16	12	10	10

Note: \* Federal regulations require that the investigations of complaints that allege actual harm be initiated within ten working days.

## M00B01.03 OFFICE OF HEALTH CARE QUALITY - REGULATORY SERVICES (Continued)

Goal 3. To provide timely and comprehensive re-licensure surveys for the continuing protection of developmentally disabled individuals receiving services from agencies licensed by the Developmental Disabilities Administration.

**Objective 3.1** By June 30, 2011 the Developmental Disabilities Licensure Unit will perform 27 percent of required relicensure surveys.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Input: Number of licensed agencies	233	216	220	225
Quality: Percent of licensed agencies with required annual survey	20%	22%	25%	27%

**Goal 4.** To provide timely and comprehensive initial and renewal surveys of Assisted Living sites for the continuing protection of individuals receiving services from community-based assisted living providers.

Objective 4.1 By June 30, 2011 the Assisted Living Unit will perform and maintain a combined total of 78 initial and renewal surveys per month.

D., C., M.,	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of licensed sites	1,388	1,370	1,444	1,400
Output: Number of initial licensure surveys	235	173	285	234
Number of renewal surveys	583	752	668	710
Number of combined monthly initial and renewal surveys	68	66	79	78

## M00B01.03 OFFICE OF HEALTH CARE QUALITY—REGULATORY SERVICES

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	194.20	186.20	187.70
Number of Contractual Positions	4.61	5.40	5.40
01 Salaries, Wages and Fringe Benefits	14,010,866	13,785,669	14,862,605
02 Technical and Special Fees	155,702	172,822	190,898
03 Communication	70,394 342,939 190,590 948,202 52,225 8,758 51,872 16,800 390,605 2,072,385 16,238,953	78,903 356,106 212,151 1,040,181 83,437 15,345 9,314 150,000 366,429 2,311,866 16,270,357	69,185 324,394 112,916 1,107,631 74,765 16,003 10,726 80,000 371,653 2,167,273
Total General Fund Appropriation  Less: General Fund Reversion/Reduction	10,861,562 86	9,567,469	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure  Total Expenditure	10,861,476 362,254 5,015,223 16,238,953	9,567,469 892,057 5,810,831	10,113,127 362,680 6,744,969 17,220,776
Special Fund Income:  M00401 Civil Money Penalty Fees  M00428 Travel Reimbursement Collections  Total	359,512 2,742 362,254	892,057 892,057	362,200 480 362,680
Federal Fund Income: 93.777 State Survey and Certification of Health Care Providers and Suppliers	4,147,487 867,736 5,015,223	4,810,864 999,967 5,810,831	4,876,937 968,026 5,844,963
Federal Fund Recovery Income: 93.717 Preventing Healthcare-Associated Infections			900,006

### M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION - REGULATORY SERVICES

Listed below are descriptions of each board or commission, its mission and vision. Summary goals, objectives, and performance measures appear at the end.

### **BOARD OF ACUPUNCTURE**

#### PROGRAM DESCRIPTION

The State Board of Acupuncture (the "Board") operates under the provisions of Title 1A of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of acupuncturists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of acupuncture in Maryland, by licensing qualified acupuncturists, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for acupuncturists, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of seven members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed acupuncturists, and two members represent the public.

#### MISSION

The Mission of the Board of Acupuncture is to protect the citizens of Maryland and to promote quality health care in the field of acupuncture by:

- 1) Licensing acupuncturists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding acupuncturists who may have violated Maryland Acupuncture Practice Act (Annotated Code of Maryland, Health Occupations Article, Title 1A) and its regulations found at COMAR 10.26.02; and
- 3) Setting standards for the practice of acupuncture that reflect new and emergent developments in the practice of Acupuncture through regulations and legislation.

#### **VISION**

A state that provides citizens qualified acupuncturists to further the good health and well-being of the citizens of Maryland.

# M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

## BOARD OF EXAMINERS FOR AUDIOLOGISTS, HEARING AID DISPENSERS AND SPEECH-LANGUAGE PATHOLOGISTS

#### PROGRAM DESCRIPTION

The State Board of Examiners for Audiologists, Hearing Aid Dispensers and Speech-Language Pathologists (the "Board") operates under the provisions of Title 2 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority for audiologists, hearing aid dispensers and speech-language pathologists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of audiology, the provision of hearing aid services and the practice of speechlanguage pathology in Maryland, by licensing qualified audiologists, hearing aid dispensers and speech-language pathologists, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for audiology, hearing aid dispensing and speech-language pathology, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, and creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of 13 members appointed by the Governor with the advice of the Secretary. Consumer members of the Board also require advice of the Senate. Three members of the Board are licensed audiologists, three members are licensed hearing aid dispensers, three members are licensed speech-language pathologists, two members are licensed otolaryngologists, and two members represent the public. One of the public members of the Board must be hearing impaired. Effective October 1, 2007, one of the public members of the Board must be a consumer of services provided by an individual licensed by the Board.

#### MISSION

The Mission of the Board of Examiners for Audiologists, Hearing Aid Dispensers and Speech-Language Pathologists is to protect the citizens of Maryland and to promote quality health care in the fields of audiology, hearing aid dispensing and speech-language pathology by:

- 1) Licensing qualified audiologists, hearing aid dispensers and speech-language pathologists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding audiologists, hearing aid dispensers and speech-language pathologists who may have violated the Board's law (Annotated Code of Maryland, Health Occupations Article, Title 2) and its regulations found at COMAR 10.41.01-.11; and
- 3) Setting standards for the practice of audiology, hearing aid dispensing and speech-language pathology that reflect new and emergent developments in the practice of these three health professions through regulations and legislation.

#### **VISION**

A state that provides citizens qualified audiologists, hearing aid dispensers and speech-language pathologists to further the good health and well-being of the citizens of Maryland.

# M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

### **BOARD OF CHIROPRACTIC EXAMINERS**

#### PROGRAM DESCRIPTION

The State Board of Chiropractic Examiners (the "Board") operates under the provisions of Title 3 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of Chiropractors, Chiropractic Assistants and Massage Therapists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of chiropractic and massage therapy in Maryland; by licensing, registering and certifying qualified chiropractors, chiropractic assistants and massage therapists; establishing fees; maintaining a current roster of all licensees; administering licensing examinations; enforcing current statutes and regulations; adopting new regulations to carry out provisions of the Title; suggesting new changes to the Title to keep abreast of trends and practice issues; adopting standards of practice for chiropractic and massage therapy; verifying credentials; issuing licenses; establishing requirements for and verifying completion of continuing education; investigating complaints based on alleged violations of regulations and statutes; formal and informal disciplining of licensees; creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of seven members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed chiropractors, two members represent the public.

#### MISSION

The Mission of the Board of Chiropractic Examiners is to protect the citizens of Maryland and to promote quality health care in the field of chiropractic and massage therapy by:

- 1) Licensing chiropractors and certifying and registering massage therapists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding chiropractors, chiropractic assistants, massage therapists who may have violated the law (Annotated Code of Maryland, Health Occupations Article, Title 3) and its regulations found at COMAR 10.43; and
- 3) Setting standards for the practice of chiropractic and massage therapy that reflect new and emergent developments in the practice of chiropractic and massage therapy through regulations and legislation.

### VISION

A state that provides citizens qualified chiropractors and massage therapists to further the good health and well-being of the citizens of Maryland.

# M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

### **BOARD OF DENTAL EXAMINERS**

#### PROGRAM DESCRIPTION

The Maryland State Board of Dental Examiners (the "Board") operates under the provisions of Title 4 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority for dentistry in the State of Maryland. The Board is mandated to protect the public by regulating the practice of dentistry and dental hygiene in Maryland; by licensing qualified dentists, dental hygienists, and certifying dental radiation technologists; establishing fees; maintaining a current roster of all licensees; administering licensing examinations; enforcing current statutes and regulations to carry out the provisions of the Title; suggesting new changes to the Title to keep abreast of trends and practice issues; adopting standards of practice for dentistry; verifying credentials; issuing licenses; establishing requirements for and verifying completion of continuing education; investigating complaints based on alleged violations of regulations and statutes; formal and informal disciplining of licensees; creating committees as deemed appropriate to advise the Board. The program is 100 percent specially funded. The fund is supported exclusively by revenues generated from licensing fees. The Board consists of sixteen (16) members appointed by the Governor with the advice of the Secretary and advice of the Senate. Nine members of the Board are licensed dentists, four members are licensed dental hygienists, and three (3) members represent the public.

#### MISSION

The Mission of the Board of Dental Examiners is to protect the citizens of Maryland and to promote quality health care in the field of dentistry and dental hygiene by:

- 1) Licensing and regulating dentists, dental hygienists, and dental radiation technologists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding dentists, dental hygienists, or dental radiation technologists who may have violated the practice act law (Annotated Code of Maryland, Health Occupations Article, Title 4) and its regulations found at COMAR 10.44.01; and
- 3) Setting standards for the practice of dentistry and dental hygiene that reflect new and emergent developments in the practice of dentistry and dental hygiene through regulations and legislation.

#### VISION

A state that provides citizens qualified dental care to further the good health and well-being of the citizens of Maryland.

# M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

### **BOARD OF DIETETIC PRACTICE**

#### PROGRAM DESCRIPTION

The State Board of Dietetic Practice (the "Board") operates under the provisions of Title 5 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of dietitians and nutritionists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of dietetics in Maryland, by licensing qualified dietitians, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for dietetics, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of nine members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed dietitians or nutritionists, two members are licensed nutritionists who may not be registered dietitians, and two members represent the public.

#### **MISSION**

The Mission of the Board of Dietetic Practice is to protect the citizens of Maryland and to promote quality health care in the field of dietetics by:

- 1) Licensing and regulating dietitians and nutritionists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding dietitians and nutritionists who may have violated the practice act law (Annotated Code of Maryland, Health Occupations Article, Title 5) and its regulations found at COMAR 10.56.01; and
- 3) Setting standards for the practice of dietetics that reflect new and emergent developments in the practice of dietetics through regulations and legislation.

### **VISION**

A state that provides citizens qualified dietitians and nutritionists to further the good health and well-being of the citizens of Maryland.

# M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

### **COMMISSION ON KIDNEY DISEASE**

#### PROGRAM DESCRIPTION

The State Commission on Kidney Disease operates under the provisions of Title 13 of the Health General Article of the Annotated Code of Maryland. The Commission is the certifying authority of dialysis and transplant centers in the State of Maryland. The Commission is mandated to protect the public by regulating the practice of dialysis and transplantation in Maryland, by certifying qualified dialysis and transplant centers, establishing fees, maintaining a current roster of all certified centers, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for dialysis and transplantation, verifying credentials of health care providers in the centers, issuing certificates, establishing requirements for and verifying compliance with the medical and physical standards required for certification, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of centers, creating committees as deemed appropriate to advise the Commission. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by certification of centers. The Commission consists of twelve members appointed by the Governor with the advice of the Secretary. Seven members of the Board are licensed health care providers, one is a renal administrator (CPA), and four members are consumers/public members.

#### MISSION

The Mission of the Commission of Kidney Disease is to protect the citizens of Maryland and to promote quality health care in the field of nephrology and transplantation by:

- 1) Certifying dialysis and transplant centers;
- 2) Receiving and resolving complaints from the public, patients, courts, employers, employees, insurance companies, other centers regarding the health care providers in the center who may have violated the Commission's law (Annotated Code of Maryland, Health General Article, Title 13) and its regulations found at COMAR 10.30.01; and
- 3) Setting standards for the practice of chronic dialysis and transplantation that reflect new and emergent developments in the practice of chronic dialysis and kidney transplantation through regulations and legislation.

### VISION

A state that provides citizens qualified and certified dialysis and transplant centers to further the good health and well-being of the citizens of Maryland.

# M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

### **BOARD OF MORTICIANS**

#### PROGRAM DESCRIPTION

The State Board of Morticians (the "Board") operates under the provisions of Title 7 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of funeral service in the State of Maryland. The Board is mandated to protect the public by regulating the practice of mortuary science in Maryland by licensing qualified morticians, funeral directors, surviving spouses, apprentices, funeral establishments; establishing fees; maintaining a current roster of all licensees; administering licensing examinations; enforcing current statutes and regulations; adopting new regulations to carry-out provisions of the Title; suggesting new changes to the Title to keep abreast of trends and practice issues; adopting standards of practice for funeral service; verifying credentials; issuing licenses; establishing requirements for and verifying completion of continuing education; investigating complaints based on alleged violations of regulations and statutes; formal and informal disciplining of licensees; creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of 12 members appointed by the Governor with the advice of the Secretary and advice of the Senate. Eight members of the Board are licensed and four members are consumers.

#### MISSION

The Mission of the Board of Morticians is to protect the citizens of Maryland and to promote quality funeral service practices in the field of Mortuary Science by:

- 1) Licensing qualified morticians, funeral directors, surviving spouses, apprentices, and funeral establishments;
- 2) Receiving and resolving complaints from the public, courts, employers and other licensees regarding the practice of mortuary science who may have violated the Morticians Act law (Annotated Code of Maryland, Health Occupations Article, Title 7) and its regulations found at COMAR 10.29.01 10.29.14; and
- 3) Setting standards for the practice of mortuary science that reflect new and emergent developments in the practice of mortuary science through regulations and legislation.

#### **VISION**

A State that provides citizens qualified funeral service practitioners to further the health and welfare of the citizens of Maryland.

# M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

### BOARD OF EXAMINERS OF NURSING HOME ADMINISTRATORS

#### PROGRAM DESCRIPTION

The State Board of Examiners of Nursing Home Administrators (the "Board") operates under the provisions of Title 9 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of nursing home administrators in the State of Maryland. The Board is mandated to protect the public by regulating the practice of nursing home administrators in Maryland, by licensing qualified nursing home administrators, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for the licensure of nursing home administrators, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent general funded. The Board consists of thirteen members appointed by the Governor with the advice of the Secretary and advice of the Senate. Six members of the Board are licensed nursing home administrators, two members are licensed professionals that are concerned with the care of the chronically ill, infirmed or aged individuals, two members represent the public, one is a physician or a nurse practitioner who specialized in geriatrics, one is a geriatric social worker, and a representative of the Office of Health Care Quality serves as an ex officio member.

#### MISSION

The Mission of the Board of Examiners of Nursing Home Administrators is to protect the citizens of Maryland and to promote quality health care in the field of long term care by:

- 1) Licensing and certifying nursing home administrators;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding nursing home administrators who may have violated the Board's law (Annotated Code of Maryland, Health Occupations Article, Title 9) and its regulations found at COMAR 10.33.01; and
- 3) Setting standards for the practice of nursing home administrators that reflect new and emergent developments in the practice of long term care through regulations and legislation.

#### VISION

A state that provides citizens qualified nursing home administrators to further the good health and well-being of the citizens of Maryland.

# M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

### BOARD OF OCCUPATIONAL THERAPY PRACTICE

#### PROGRAM DESCRIPTION

The State Board of Occupational Therapy Practice (the "Board") operates under the provisions of Title 10 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of occupational therapy in the State of Maryland. The Board is mandated to protect the public by regulating the practice of occupational therapy in Maryland, by licensing qualified occupational therapists, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for occupational therapy, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of seven members appointed by the Governor with the advice of the Secretary and advice of the Senate. Four members of the Board are licensed occupational therapists, one member is a licensed occupational therapy assistant, and two members represent the public.

#### MISSION

The Mission of the Board of Occupational Therapy Practice is to protect the citizens of Maryland and to promote quality health care in the field of occupational therapy by:

- 1) Licensing occupational therapists and occupational therapy assistants;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding occupational therapists who may have violated the occupational therapy law (Annotated Code of Maryland, Health Occupations Article, Title 10) and its regulations found at COMAR 10.46; and
- 3) Setting standards for the practice of occupational therapy that reflect new and emergent developments in the practice of occupational therapy through regulations and legislation.

### VISION

A state that provides citizens qualified occupational therapists to further the good health and well-being of the citizens of Maryland.

# M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

### **BOARD OF OPTOMETRY**

#### PROGRAM DESCRIPTION

The State Board of Optometry (the "Board") operates under the provisions of Title 11 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of optometrists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of optometry in Maryland, by licensing qualified optometrists, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for optometry, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of seven members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed optometrists, and two members represent the public.

#### MISSION

The Mission of the Board of Optometry is to protect the citizens of Maryland and to promote quality health care in the field of optometry by:

- 1) Licensing optometrists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding optometrists who may have violated the optometry law (Annotated Code of Maryland, Health Occupations Article, Title 11) and its regulations found at COMAR 10.28; and
- 3) Setting standards for the practice of optometry that reflect new and emergent developments in the practice of optometry through regulations and legislation.

#### **VISION**

A state that provides citizens qualified optometrists to further the good health and well-being of the citizens of Maryland.

# M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

### **BOARD OF PHARMACY**

#### PROGRAM DESCRIPTION

The Maryland Board of Pharmacy (the "Board") operates under the provisions of Title 12 of the Health Occupations Article of the Annotated Code of Maryland. The Board is mandated to regulate the practice of Pharmacy in Maryland by licensing qualified Pharmacists, and issuing permits for the operation of Pharmacies and Distributors. The Board establishes fees, maintains a current roster of all licensees, administers licensing examinations, promulgates regulations, verifies credentials, issues licenses, establishes requirements for and verifies completion of continuing education, investigates complaints based on alleged violations of regulations and statutes, formally and informally disciplines licensees, creates committees as deemed appropriate to advise the Board, and submits an annual report to the Governor and Secretary by way of this Managing for Results report. The Board is 100 percent special funded. Revenues from Board licensing and permit fees support the fund. The Board consists of 12 Commissioners appointed by the Governor with the advice of the Secretary and the Senate. Ten Commissioners are licensed Pharmacists and two are Consumer representatives.

#### **MISSION**

The Mission of the Maryland Board of Pharmacy is to protect Maryland consumers and to promote quality health care in the field of pharmacy through licensing pharmacists and issuing permits to pharmacies and distributors; setting standards for the practice of pharmacy through regulations and legislation; educating consumers; and receiving and resolving complaints.

#### VISION

The Maryland Board of Pharmacy – setting a standard for pharmaceutical services, which ensures safety and quality health care for the citizens of Maryland.

# M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

### **BOARD OF PHYSICAL THERAPY EXAMINERS**

#### PROGRAM DESCRIPTION

The State Board of Physical Therapy Examiners (the "Board") operates under the provisions of Title 13 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of Physical Therapists and Physical Therapist Assistants in the State of Maryland. The Board is mandated to protect the public by regulating the practice of physical therapy in Maryland, by licensing qualified physical therapists and physical therapist assistants, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for physical therapists and physical therapist assistants, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of 8 members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed physical therapists, one member is a licensed physical therapist assistant, and two members represent the public.

#### MISSION

The Mission of the Board of Physical Therapy is to protect the citizens of Maryland and to promote quality health care in the field of physical therapy by:

- 1) Licensing physical therapists and physical therapist assistants;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding physical therapists and physical therapist assistants who may have violated the physical therapy law (Annotated Code of Maryland, Health Occupations Article, Title 13) and its regulations found at COMAR 10.38; and
- Setting standards for the practice of physical therapy that reflect new and emergent developments in the practice of physical therapy.

#### VISION

A state that provides citizens qualified physical therapists and physical therapist assistants to further the good health and well-being of the citizens of Maryland.

# M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

### **BOARD OF PODIATRIC MEDICAL EXAMINERS**

#### PROGRAM DESCRIPTION

The State Board of Podiatric Medical Examiners (the "Board") operates under the provisions of Title 16 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of podiatrists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of podiatry in Maryland, by licensing qualified podiatrists, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for podiatrists, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of seven members appointed by the Governor with the advice of the Secretary. Five members of the Board are licensed podiatrists and two members represent the consumer public.

#### **MISSION**

The Mission of the Board of Podiatric Medical Examiners is to protect the citizens of Maryland and to promote quality health care in the field of podiatry by:

- 1) Licensing podiatrists and podiatric residents in training;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding podiatrists who may have violated the Podiatry Act law (Annotated Code of Maryland, Health Occupations Article, Title 16) and its regulations found at COMAR 10.40.01-10.40.08; and
- 3) Setting standards for the practice of podiatry that reflect new and emergent developments in the practice of podiatry through regulations and legislation.

#### VISION

A state that provides citizens qualified podiatrists to further the good health and well-being of the citizens of Maryland.

# M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

### BOARD OF PROFESSIONAL COUNSELORS AND THERAPISTS

#### PROGRAM DESCRIPTION

The State Board of Professional Counselors and Therapists (the "Board") operates under the provisions of Title 17 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of Professional Counselors and Therapists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of counseling in Maryland; by licensing and certifying qualified professional counselors, marriage and family therapists and alcohol and drug counselors; establishing fees; maintaining a current roster of all licensees; administering licensing examinations; enforcing current statutes and regulations; adopting new regulations to carry out provisions of the Title; adopting a code of ethics; verifying credentials; issuing licenses; establishing requirements for and verifying completion of continuing education; investigating complaints based on alleged violations of regulations and statutes; formal and informal disciplining of licensees; creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. Revenue from the Board licensing fees exclusively supports the fund. The Board consists of nine members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed professional counselors, one member is a licensed marriage and family therapist and one member is a licensed alcohol and drug counselor. Two members represent the public.

#### MISSION

The Mission of the Board of Professional Counselors and Therapists is to protect the citizens of Maryland and to promote quality health care in the field of counseling by:

- 1) Licensing and certifying professional counselors, alcohol and drug counselors, and marriage and family therapists;
- Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding
  professional counselors and therapists who may have violated the Professional Counselors Act (Annotated Code of
  Maryland, Health Occupations Article, Title17) and its regulations found at COMAR 10.58; and
- 3) Setting standards for the practice of professional counseling that reflect new and emergent developments in the practice of professional counseling and therapy through regulations and legislation.

### VISION

The Board of Professional Counselors and Therapists sets standards for professional counselors, alcohol and drug counselors and marriage and family therapists, which ensure safety and quality health care for the citizens of Maryland.

# M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

### BOARD OF EXAMINERS OF PSYCHOLOGISTS

#### PROGRAM DESCRIPTION

The State Board of Examiners of Psychologists (the "Board") operates under the provisions of Title 18 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of psychology in the State of Maryland. The Board is mandated to protect the public by regulating the practice of psychology in Maryland, by licensing qualified psychologists, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for psychologists, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of nine members appointed by the Governor with the advice of the Secretary and advice of the Senate. Seven members of the Board are licensed psychologists, at least two are engaged primarily in providing psychological services and at least another two are primarily engaged in teaching, research and/or training in psychology. There are also two consumer members on the Board to represent the public.

#### MISSION

The Mission of the Board of Examiners of Psychologists is to protect the citizens of Maryland and to promote quality health care in the field of psychology by:

- 1) Licensing psychologists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding psychologists who may have violated the Maryland Psychologists Act (Annotated Code of Maryland, Health Occupations Article, Title 18) and its regulations found at COMAR 10.36.01-10.36.08; and
- 3) Setting standards for the practice of psychology that reflect new and emergent developments in the practice of psychology through regulations and legislation.

#### VISION

A state that provides citizens qualified psychologists to further the good health and well-being of the citizens of Maryland.

# M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

## STATE BOARD FOR THE CERTIFICATION OF RESIDENTIAL CHILD CARE PROGRAM PROFESSIONALS

### PROGRAM DESCRIPTION

The State Board of Residential Child Care Professionals (the "Board") operates under the provisions of Title 20 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the certification authority of residential child care program administrators. The Board's purview was expanded in 2008 to include the certification of residential child and youth care practitioners (RCYCPs) by 2013. The Board is mandated to protect the children living in residential child care programs by certifying qualified program administrators and RCYCPs, establishing fees, maintaining a current roster of all certified individuals, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out the provisions of the Title, suggesting new changes to the Title to keep abreast of trends and issues, adopting standards of practice for the certification of program administrators and RCYCPs, verifying credentials, issuing certificates, establishing requirements for and verifying continuing education, investigating complaints based on alleged violations of regulations and statutes, and formal and informal disciplining of certified individuals. The program is 100 percent general funded. The Board consists of 12 members, of which 6 are representatives appointed by secretaries of the various state agencies involved in the licensing and monitoring of residential child care programs. There are 6 members appointed by the Governor with the advice of the Secretary, of which 3 are residential child care program administrators, 2 are consumer members and 1 is a RCYCP.

#### MISSION

The mission of the State Board of Residential Child Care Program Professionals is to protect children living in Maryland's residential child care programs and to promote quality health care in the field of residential child care through:

- 1) Certifying and regulating residential child care program administrators and RCYCPs;
- 2) Receiving and resolving complaints from the public, licensing authorities, courts, employers, insurance companies, other certificate holders regarding residential child care administrators or RCYCPs who may have violated the practice act law (Annotated Code of Maryland, Health Occupations Article, Title 20) and its regulations; and
- 3) Setting standards for the practice of residential child care administration that reflect new and emergent developments in the practice of residential child care through regulations and legislation.

#### **VISION**

A state that provides qualified residential child care program administrators and RCYCPs to further the well-being of children living in Maryland's residential child care programs.

# M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

### **BOARD OF SOCIAL WORK EXAMINERS**

#### PROGRAM DESCRIPTION

The State Board of Social Work Examiners (the "Board") operates under the provisions of Title 19 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of social workers in the State of Maryland. The Board is mandated to protect the public by regulating the practice of social work in Maryland, by licensing qualified social workers, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for social work, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of twelve members appointed by the Governor with the advice of the Secretary and the advice of the Senate. Ten members of the Board are licensed social workers and two members represent the public.

#### MISSION

The mission of the Board of Social Work Examiners is to protect the citizens of Maryland and to promote quality health care in the field of social work by:

- 1) Licensing social workers;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding social workers who may have violated the Social Work Act (Annotated Code of Maryland, Health Occupations Article, Title 19) and its regulations found at COMAR 10.42; and
- 3) Setting standards for the practice of social work that reflect new and emergent developments in the practice of social work through regulations and legislation.

#### VISION

A state that provides citizens qualified social workers to further the good health and well-being of the citizens of Maryland.

# M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

**Goal 1.** To protect the public by ensuring that licensees of each board are credentialed appropriately to provide high quality services to the citizens of Maryland through an accurate and timely licensure process.

Objective 1.1 By July 1, 2011, issue licenses within the number of days specified in the target listed below:

	Licenses	Targets for	2008	2009	2010	2011
Performance Measures	Issued (2009)	<b>Quality Measures</b>	Actual	Actual	Estimated	Estimated
<b>Board/Commission</b>						
Acupuncture	85	100% in 60 days	100%	100%	100%	100%
Audiologists, Hearing Aid						
Dispensers and Speech-						
Language Pathologists	436	100% in 7 days	100%	100%	100%	100%
Chiropractic	450	100% in 30 days	100%	100%	100%	100%
Dental	340	100% in 7 days	100%	100%	100%	100%
Dietetic Practice	134	100% in 30 days	100%	100%	100%	100%
Kidney Disease	3	100% in 30 days	100%	100%	100%	100%
Morticians	89	100% in 2 days	100%	100%	100%	100%
Nursing Home Administrate	ors 24	100% in 2 days	100%	100%	100%	100%
Occupational Therapy	247	100% in 30 days	100%	100%	100%	100%
Optometry	50	100% in 10 days	100%	100%	100%	100%
Pharmacy	431	100% in 3 days	100%	100%	100%	100%
Physical Therapy Examiners	s 505	100% in 2 days	100%	100%	100%	100%
Podiatric	23	100% in 30 days	100%	100%	100%	100%
Counselors and Therapists	513	100% in 3 days	100%	100%	100%	100%
Psychologists	98	100% in 2 days	100%	100%	100%	100%
Residential Child Care Ad	min 222	100% in 30 days	100%	100%	100%	100%
Social Work	735	100% in 10 days	100%	100%	100%	100%

**Goal 2.** To protect the public by renewing licenses on a biennial basis (annual renewal applies to podiatric residents and kidney dialysis and transplant centers).

Objective 2.1 By July 1, 2011, issue renewal licenses within the number of days specified in the target listed below:

	Renewal Licenses	Targets for	2008	2009	2010	2011
	Issued (2009)	Quality Measures	Actual	Actual	Estimated	Estimated
<b>Board/Commission</b>						
Acupuncture	319	100% in 5 days	100%	100%	100%	100%
Audiologists, Hearing Aid						
Dispensers and Speech-						
Language Pathologists	245	100% in 15 days	100%	100%	100%	100%
Chiropractic	700	100% in 7 days	100%	100%	100%	100%
Dental	3,738	100% in 3 days	100%	100%	100%	100%
Dietetic Practice	620	100% in 5 days	100%	100%	100%	100%
Kidney Disease	125	100% in 5 days	100%	100%	100%	100%
Morticians	481	100% in 7 days	100%	100%	100%	100%
Nursing Home Administrate	ors 237	100% in 2 days	100%	100%	100%	100%
Occupational Therapy	0	100% in 5 days	100%	100%	100%	100%
Optometry	646	100% in 5 days	100%	100%	100%	100%
Pharmacy	3,812	90% in 6 days	95%	95%	95%	95%
Physical Therapy Examiner	s 2,685	100% in 2 days	100%	100%	100%	100%
Podiatric	0	100% in 5 days	100%	100%	100%	100%
Counselors and Therapists	2,570	100% in 5 days	100%	100%	100%	100%
Psychologists	1,168	100% in 5 days	100%	100%	100%	100%
Residential Child Care Ad	min 0	100% in 30 days	100%	100%	100%	100%
Social Work	4,850	100% in 5 days	100%	100%	100%	100%

# M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

Goal 3. To protect the public and promote the quality of health care in the field by receiving and resolving complaints against licensees of each Board.

**Objective 3.1** By July 1, 2011, complete investigative reports and initial Board action on complaints within the number of days specified in the target listed below:

	Complaints					
	Investigated	Targets for	2008	2009	2010	2011
Performance Measures	(2009)	Quality Measures	Actual	Actual	Estimated	Estimated
<b>Board/Commission</b>						
Acupuncture	11	100% in 180 days	100%	100%	100%	100%
Audiologists, Hearing Aid						
Dispensers and Speech-						
Language Pathologists	20	100% in 180 days	72%	79%	100%	100%
Chiropractic	110	100% in 180 days	22%	67%	75%	75%
Dental	220	90% in 180 days	74%	74%	80%	90%
Dietetic Practice	19	100% in 180 days	100%	100%	100%	100%
Kidney Disease	42	100% in 180 days	100%	100%	100%	100%
Morticians	54	100% in 90 days	100%	100%	100%	100%
Nursing Home Administrate	ors 9	100% in 195 days	100%	100%	100%	100%
Occupational Therapy	9	100% in 180 days	100%	100%	100%	100%
Optometry	27	100% in 180 days	100%	100%	100%	100%
Pharmacy	130	85% in 90 days	90%	90%	90%	100%
Physical Therapy Examiner	s 118	100% in 120 days	100%	100%	100%	100%
Podiatric	50	98% in 180 days	100%	98%	100%	100%
Counselors and Therapists	36	100% in 180 days	100%	100%	100%	100%
Psychologists	30	100% in 180 days	100%	100%	100%	100%
Residential Child Care Adn	nin 39	100% in 30 days	N/A	100%	100%	100%
Social Work	135	95% in 190 days	92%	92%	95%	95%

# M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

**Objective 3.2** By July 1, 2011, complete Board action within the target listed below. The target represents days since the receipt of proposed decision on a case either from OAH or Board hearing panel.

Completed						
Boa	rd Action	Targets for	2008	2009	2010	2011
Performance Measures	(2009)	Quality Measures	Actual	Actual	Estimated	Estimated
<b>Board/Commission</b>						
Acupuncture	1	100% in 30 days	100%	100%	100%	100%
Audiologists, Hearing Aid						
Dispensers and Speech-						
Language Pathologists	0	100% in 30 days	100%	100%	100%	100%
Chiropractic	29	100% in 60 days	100%	100%	100%	100%
Dental	185	100% in 45 days	100%	70%	80%	90%
Dietetic Practice	1	100% in 30 days	100%	100%	100%	100%
Kidney Disease	42	100% in 30 days	100%	100%	100%	100%
Morticians	2	100% in 30 days	100%	100%	100%	100%
Nursing Home Administrators	3 13	100% in 60 days	100%	100%	100%	100%
Occupational Therapy	7	100% in 30 days	100%	100%	100%	100%
Optometry	0	100% in 30 days	100%	100%	100%	100%
Pharmacy	39	100% in 30 days	100%	100%	100%	100%
Physical Therapy Examiners	68	100% in 60 days	100%	100%	100%	100%
Podiatric	49	100% in 30 days	100%	100%	100%	100%
Counselors and Therapists	27	100% in 30 days	100%	100%	100%	100%
Psychologists	19	100% in 60 days	100%	100%	100%	100%
Residential Child Care Admin	0	100% in 30 days	100%	100%	100%	100%
Social Work	16	100% in 60 days	100%	100%	100%	100%

**Objective 3.3** Assess the rate of complaints per active licensees.

	Number of	2008	2009	2010	2011
Performance Measures	Licensees (2009)	Actual	Actual	Estimated	Estimated
<b>Board/Commission</b>					
Acupuncture	824	0.01%	0.01%	1.35%	1.35%
Audiologists, Hearing Aid					
Dispensers and Speech-					
Language Pathologists	3,249	0.006%	0.007%	0.005%	0.005%
Chiropractic	4,640	2.36%	2.02%	1.93%	2.15%
Dental	14,333	2.25%	27.43%	33.65%	27.25%
Dietetic Practice	1,480	0.01%	0.01%	0.20%	0.20%
Kidney Disease	125	3.29%	3.29%	3.29%	3.29%
Morticians	1,471	1.7%	3.5%	3.0%	3.0%
Nursing Home Administrators	541	3.92%	3.90%	3.94%	3.94%
Occupational Therapy	2,976	0.28%	0.28%	0.28%	0.28%
Optometry	859	3%	3%	3%	3%
Pharmacy (Pharmacists only)	8393	2.0%	1.5%	2.0%	2.0%
Physical Therapy Examiners	11,712	0.12%	0.12%	0.09%	0.09%
Podiatric	446	11.56%	11.15%	12.00%	12.00%
Counselors and Therapists	4,855	0.05%	0.05%	0.05%	0.57%
Psychologists	2,531	1.46%	1.46%	2.13%	2.13%
Residential Child Care Admin	222	100%	100%	100%	100%
Social Work	11,985	1.2%	1.2%	1.2%	1.2%

# M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

## SPECIAL FUND REVENUE BY BOARD AND COMMISSION

	FY2009	FY2009	FY2009	FY2010	FY2010	FY2010	FY2011	FY2011	FY2011	FY2011
	Beginning	Revenue	Expenditure	Beginning	Revenue	Expenditure	Beginning	Revenue	Expenditure	Ending
Acupuncture	Balance 26,881	215,621	224,782	Balance 17,720	239,000	216,315	Balance 40,405	241,000	235,851	Balance 45,554
Dietetic Practice	2,668	202,089	204,757	0	193,500	186,452	7,048	200,000	198,661	8,387
Professional Counselors	299,739	623,316	491,839	431,216	500,000	583,542	347,674	500,000	608,716	238,958
Chiropractors	172,830	1,148,855	804,417	517,268	690,000	879,177	328,091	850,000	906,398	271,693
Dental	1,108,826	1,727,635	1,894,359	942,102	1,665,640	1,960,286	647,456	1,728,420	2,108,919	266,957
Morticians	230,197	353,180	501,686	81,691	600,000	509,012	172,679	385,000	470,403	87,276
Occupational Therapy	543,384	133,042	393,555	282,871	220,000	402,565	100,306	550,000	478,518	171,788
Optometry	95,756	411,057	273,419	233,394	100,000	271,026	62,368	420,000	260,453	221,915
Pharmacy	962,723	2,241,442	2,277,950	926,215	2,304,055	2,295,479	934,791	2,592,035	2,581,348	945,478
Physical Therapy	493,495	759,601	767,124	485,972	850,000	992,029	343,943	900,000	981,299	262,644
Podiatry	40,702	259,442	240,228	59,916	365,000	351,230	73,686	325,000	332,497	66,189
Psychology	376,041	518,308	559,917	334,432	589,999	638,660	285,771	587,999	634,637	239,133
Social Workers Audiology, Hearing Aid Dispensers, and Speech	70,576	1,326,582	1,199,937	197,221	1,252,100	1,222,534	226,787	1,305,600	1,359,805	172,582
Language Pathologists	580,333	116,316	338,881	357,768	373,500	344,512	386,756	90,000	344,178	132,578
Kidney	55,052	178,335	163,500	69,887	154,567	134,068	90,386	141,721	169,726	62,381
Total	5,059,203	10,214,821	10,336,351	4,937,673	10,097,361	10,986,887	4,048,147	10,816,775	11,671,409	3,193,513

**Note:** \* The fund balance transfers listed in the 2010 Budget Reconciliation and Financing Act in the amount of \$558,991 for the fiscal year 2010 furlough and expenditure reductions, and \$300,000 for fiscal year 2011, are not included in the above figures. Those fund balance transfers will be effective once the General Assembly enacts the bill.

# M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION—REGULATORY SERVICES

Appropriation Statement:			
PP P P P P P P P P P P P P P P P P P P	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	106.80	107.30	110.10
Number of Contractual Positions	3.48	2.47	4.30
01 Salaries, Wages and Fringe Benefits	7,178,031	7,299,390	8,001,905
02 Technical and Special Fees	433,696	589,930	602,526
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges  Total Operating Expenses  Total Expenditure  Original General Fund Appropriation  Transfer of General Fund Appropriation  Net General Fund Expenditure  Special Fund Expenditure  Reimbursable Fund Expenditure  Total Expenditure  Total Expenditure	248,764 258,458 12,617 2,049,670 141,067 26,925 35,997 621,811 3,395,309 11,007,036 296,351 296,351 10,336,351 374,334 11,007,036	234,992 395,954 3,760 2,441,358 120,038 12,280 13,500 25,000 628,742 3,875,624 11,764,944 330,942 -8,133 322,809 10,986,887 455,248 11,764,944	247,983 232,648 57,136 2,488,305 133,187 3,500 38,899 25,000 640,821 3,867,479 12,471,910
Special Fund Income:			
M00366 State Board of Acupuncture	224,782	216,315	235,851
M00367 State Board of Dietetic Practice	204,757	186,452	198,661
M00368 State Board of Examiners of Professional Coun-	401.000	500.540	600 516
selors	491,839	583,542	608,716
M00369 State Board of Chiropractic Examiners	804,417 1,894,359	879,177 1,960,286	906,398 2,108,919
M00370 State Board of Dental Examiners	501,686	509,012	470,403
M00372 State Board of Notucials	393,555	402,565	478,518
M00374 State Board of Examiners in Optometry	273,419	271,026	260,453
M00375 State Board of Pharmacy	2,277,950	2,295,479	2,581,348
M00376 State Board of Physical Therapy Examiners	767,124	992,029	981,299
M00377 State Board of Podiatric Medical Examiners	240,228	351,230	332,497
M00378 State Board of Examiners of Psychologists	559,917	638,660	634,637
M00379 State Board of Social Work Examiners	1,199,937	1,222,534	1,359,805
M00380 State Board of Audiologists, Hearing Aid			
Dispensers and Speech-Language Pathologists	338,881	344,512	344,178
M00381 State Commission on Kidney Disease	163,500	134,068	169,726
Total	10,336,351	10,986,887	11,671,409
Reimbursable Fund Income:  M00B01 DHMH-Regulatory Services	374,334	455,248	465,950

#### M00B01.05 BOARD OF NURSING - REGULATORY SERVICES

#### PROGRAM DESCRIPTION

The Board of Nursing operates under the provisions of the Health Occupations Article, Title 8. The Board is mandated to license, certify, and regulate the practice of registered nurses, licensed practical nurses, nurse anesthetists, nurse practitioners, nurse psychotherapists, nursing assistants, and electrologists. Title 8 also requires the Board to regulate nursing education programs, nursing assistant programs, and electrology programs.

#### MISSION

The mission of the Maryland Board of Nursing is to advance safe quality nursing care in Maryland through licensure, education, and accountability in practice of public protection.

#### VISION

To be preeminent in promoting a dynamic and future-oriented regulatory environment that advances quality nursing and health care.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Provide high quality customer service to the nursing community.

**Objective 1.1** In fiscal year 2011, 90 percent of responding licensed RN/LPN applicants using online renewal will rate service as satisfactory or better on a scale of 1 to 5 as 3 or above.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent rating services as satisfactory or better	90%	*	90%	90%

**Note:** \*This survey is a voluntary response done by the newsletter. The survey was not administered in fiscal year 2009.

Goal 2. Licensure and Discipline activities are accomplished in an efficient manner.

Objective 2.1 By 2011, 95 percent of routine renewal applications received by mail will be processed within 5 business days

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of sample routine applications processed within				
5 business days	95%	95%	95%	95%

Objective 2.2 In fiscal year 2011, 80 percent of all disciplinary complaints will be resolved within 270 days.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of complaints received within the fiscal year	2,138	2,138	3,000	3,000
Output: Number of complaints resolved within 270 days	1,752	1,683	2,400	2,400
Outcome: Percent complaints resolved within 270 days	82%	79%	80%	80%

# M00B01.05 BOARD OF NURSING – REGULATORY SERVICES (Continued)

Goal 3. Assure delivery of quality nursing education and nursing assistant training through monitoring and enforcement of standards.

Objective 3.1 Employers surveyed will rate licensed nurse and certified nursing assistants as competent on a scale 1 to 5 as 3 or above.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of employers responding to survey	*	*	500	*
Output: Number rated as 3 or above	*	*	350	*
Outcome: Percent rated as 3 or above	*	*	70%	*

Note: \* The survey will be done every other year. The survey was not administered in fiscal year 2008 and 2009

**Objective 3.2** In fiscal year 2011, 98 percent of approved RN/LPN education programs and 75 percent of approved Nursing Assistant programs in the State will meet required pass rate for examination graduates.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
RN/LPN Programs:				
Input: Number of programs with graduates testing	36	26	37	37
Quality: Percent of schools meeting pass rate	94%	88%	98%	98%
Nursing Assistant Programs:				
Input: Number of programs with graduates testing	115	103	110	110
Quality: Percent of schools meeting pass rate	60%	67%	70%	75%

# M00B01.05 BOARD OF NURSING - REGULATORY SERVICES (Continued)

# OTHER PERFORMANCE MEASURES

Performance Measures	2008 Actual	2009 Actual	2010 Estimated	2011 Estimated
Licenses				
Registered Nurses (RN)	73,818	74,683	74,500	76,000
Licensed Practical Nurses (LPN)	15,283	14,820	16,000	16,000
Advanced Practice Nurses	4,003	5,912	5,900	6,000
Endorsements	2,456	2,599	2,500	2,600
Exams	3,095	2,881	3,200	3,200
Disciplinary Activities:	-,	_,	,_,_	2,200
Cases Pending From Previous Year	1,584	1,496	1,748	1,540
New Cases Received	689	849	2,000	3,000
Total Cases	2,273	2,345	3,748	4,540
Cases Under Board Jurisdiction	2,273	2,345	3,748	4,540
Cases Referred to Attorney General	4	41	8	1,5 10
Cases Dismissed	O	5	1,200	1,400
Actions Taken	773	551	1,000	1,200
Pending Cases Carried to Next Year	1,496	1,748	1,540	1,932
Tending Cases Carried to Next Tea	1,150	1,7 10	1,540	1,732
Rehabilitation Committee Actions	882	759	900	900
Rehabilitation Actions	N/A	N/A	7,000	7,000
Other Activities				
Advanced Practice Agreements Activity	2,720	1,139	1,500	1,600
Practice Rulings Issued	4,300	4,324	4,400	4,400
Nursing Education Activity	72	914	1,000	1,000
Nursing Assistant				
Certificates issued	81,391	98,869	100,000	100,000
Disciplinary Activities:				
Cases Pending From Previous Year	679	1,132	1,105	1,331
New Cases Received	1,026	988	1,401	1,776
Total Cases	1,705	2,120	2,506	3,107
Cases Under Board Jurisdiction	1,705	2,120	2,506	3,107
Cases Referred to Attorney General	0	41	50	50
Cases Dismissed	50	0	125	125
Actions Taken	523	974	1,000	1,000
Pending Cases Carried to Next Year	1,132	1,105	1,331	1,932
Medication Assistants Certificates	20,384	57,354	59,000	59,500
Disciplinary Activities:				,
Cases Pending From Previous Year	394	467	201	121
New Cases Received	423	301	500	500
Total Cases	817	768	701	621
Cases Under Board Jurisdiction	817	768	701	621
Cases Referred to Attorney General	0	25	30	40
Cases Dismissed	0	0	0	0
Actions Taken	350	542	550	550
Pending Cases Carried to Next Year	467	201	121	31
Program Evaluations	62	61	70	70
Electrology Committee				, ,
Licensed	111	95	90	90
Discipline Activities:			-	
New cases Received	0	0	2	2
Actions taken	0	0	2	$\frac{1}{2}$
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# M00B01.05 BOARD OF NURSING—REGULATORY SERVICES

## **Appropriation Statement:**

- PPP	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	64.00	68.00	72.00
Number of Contractual Positions	2.76	1.70	1.70
01 Salaries, Wages and Fringe Benefits	3,897,893	4,403,203	4,825,755
02 Technical and Special Fees	149,262	210,715	216,153
03 Communication	337,476 52,941	296,061 100,941	297,091 71,820
07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional 13 Fixed Charges	1,031 860,072 89,991 121,502 203,443	1,292 1,173,851 70,673 78,932 299,739	1,093 1,228,214 70,978 105,858 318,991
Total Operating Expenses	1,666,456	2,021,489	2,094,045
Total Expenditure	5,713,611	6,635,407	7,135,953
Special Fund Expenditure	5,713,611	6,635,407	7,135,953
Special Fund Income: M00382 State Board of Nursing Licensing Fees	5,713,611	6,635,407	7,135,953

#### M00B01.06 MARYLAND BOARD OF PHYSICIANS - REGULATORY SERVICES

#### PROGRAM DESCRIPTION

The Maryland Board of Physicians is responsible for the licensure and discipline of physicians and allied health professionals. The Board serves healthcare institutions, health professionals and the public through its information/clearinghouse activities.

#### **MISSION**

The mission of the Maryland Board of Physicians is to assure quality healthcare in Maryland through the efficient licensure and effective discipline of health providers under its jurisdiction, by protecting and educating clients/customers and stakeholders, and enforcing the Maryland Medical Practice Act.

#### VISION

Maryland is the State where healthcare professionals are well qualified, where healthcare professionals want to live and practice, and where citizens are informed about the qualifications of their healthcare practitioners regulated by the Maryland Board of Physicians.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To provide an effective and efficient licensure system for physicians and allied health professionals regulated by the Maryland Board of Physicians.

**Objective 1.1** By June 30, 2011, issue initial medical licenses to 95 percent of qualified applicants within 10 days of receipt of the last qualifying document.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of applicants licensed	1,508	1,541	1,560	1,560
Quality: Number of applications completed ≤ 10 days	1,425	1,495	1,482	1,482
Percent of applications completed $\leq 10$ days	94%	97%	95%	95%

**Objective 1.2** By June 30, 2011, 92 percent of responses from our physician applicants will express overall satisfaction with our initial licensing process. (Rating of 10 (Good) or higher).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of Physicians satisfied	98%	92%	92%	92%
Computed satisfaction rating*	17.68	17.00	17.00	17.00
Number of physicians surveyed who are satisfied	159	208	253	253
Number of processes changed in response to survey	3	0	1	1

**Note:** \* Ratings: Excellent (15-20), Good (10-14), Fair (5-9) Poor (0-4)

**Objective 1.3** By June 30, 2011 renew 100 percent of physicians online.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of renewals processed	11,021	13,303	11,200	13,000
Ouality: Percent of renewals processed online	88%	90%	87%	100%

# M00B01.06 MARYLAND BOARD OF PHYSICIANS – REGULATORY SERVICES (Continued)

Goal 2. To enable the Board to efficiently and effectively discipline physicians and allied health practitioners through the timely completion of investigations.

**Objective 2.1** By June 30, 2011, improve percent of closed complaints that were not completed within 18 months to 12 percent.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Input: Complaints pending from previous year	673	656	702	602
New complaints received	869	995	1,000	1,000
Total complaints	1,542	1,651	1,702	1,602
Output: Complaints closed	886	949	1,100	1,110
Complaints pending	656	702	602	492
Complaints not closed within 18 months	179	195	204	190
Outcome: Percent of complaints closed	57%	57%	65%	69%
Quality: Percent of complaints not completed in 18 months	12%	12%	12%	12%

**Objective 2.2** By June 30, 2011, 90 percent of case reviews will be placed on the Board agenda for charging within two months, as recommended in the Investigative Report resulting from 2003 legislation (SB 500).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Input: Number of case reviews	75	75	90	92
Output: Number of case reviews placed on Board	67	70	81	83
agenda within 2 months				
Quality: Percent of case reviews on Board agenda within 2 months	89%	93%	90%	90%

# M00B01.06 MARYLAND BOARD OF PHYSICIANS – REGULATORY SERVICES (Continued)

## OTHER PERFORMANCE MEASURES

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Licenses and Permits:				
Medical Practitioners (MD,DO)	1,508	1,541	1,560	1,560
Unlicensed Medical Practitioners	2,017	2,418	2,200	2,200
Allied Health Practitioners	1,041	944	1,087	1,097
Dispensing Permits	229	316	295	330
Professional Corporations	20	23	35	0
Renewals and Reinstatements:				
Medical Practitioners	11,167	13,487	11,355	13,500
Allied Health Practitioners	2,404	9,219	2,540	9,300
Disciplinary Activities:				
Complaints pending from previous year	673	656	702	602
New Complaints received	869	995	1,000	1,000
Total Complaints	1,542	1,651	1,702	1,602
Complaints closed with no action	581	632	900	900
Complaints closed with advisory opinion	234	222	100	100
Complaints closed with formal action against physicians (public and non publ	ic action) 49	72	80	85
Complaints with formal action against Allied Health Providers	22	23	20	25
Total Complaints closed	886	949	1,100	1,110
Complaints pending	656	702	602	492
Physicians under Monitoring Probationary Orders	103	110	100	120
Termination of Orders of Probation (Physicians)	9	9	15	15
Termination of Orders of Probation (Allied Health)	1	1	3	3
Other Formal Actions *	28	34	30	30
Total Formal Actions	109	139	148	158
Information to Health Care Facilities:				
Notices of Malpractice Claims	2,192	4,989	3,000	3,000
Notices of Board Charges and Actions	414	683	400	500
Notices of Facility Actions	90	87	100	100
Responses to Credentialing Inquiries	3,957	3,744	4,300	4,300

Revenue

\$8,593,998 \$10,115,792 \$8,918,947 \$9,893,840

**Note:\*** These actions include interim orders, reinstatements, denials of reinstatement, violations of orders, cease and desist orders, continuing conditions after termination of all other conditions of an order.

#### M00B01.06 MARYLAND BOARD OF PHYSICIANS—REGULATORY SERVICES

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Appropriation Statement:			
	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	75.00	72.00	72.00
Number of Contractual Positions	.99	1.88	1.92
01 Salaries, Wages and Fringe Benefits	4,697,779	5,295,876	5,480,827
02 Technical and Special Fees	437,496	560,301	584,617
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional	105,609 53,027 1,214,438 70,002 89,276	120,250 99,977 1,875,004 55,772 76,472 463,009	117,644 62,773 1,754,813 54,885 30,898 49,850 465,246
13 Fixed Charges	452,416	463,009	465,246

Total Operating Expenses	1,984,768	2,690,484	2,536,109
Total Expenditure	7,120,043	8,546,661	8,601,553
Special Fund Expenditure	7,120,043	8,546,661	8,601,553
Special Fund Income:			

7,120,043

8,546,661

8,601,553

# SUMMARY OF DEPUTY SECRETARY — PUBLIC HEALTH

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	1,333.45	1,300.45	1,289.45
Total Number of Contractual Positions	49.94	45.84	38.80
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	90,067,464 2,842,778 387,313,725	88,588,624 2,130,158 357,747,025	93,244,281 2,100,582 359,837,499
Original General Fund Appropriation	201,869,820 -15,477,708	173,840,948 -20,182,365	
Total General Fund Appropriation	186,392,112 609	153,658,583	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	186,391,503 72,613,297 218,712,137 2,507,030	153,658,583 67,366,176 225,047,743 2,393,305	155,083,144 67,863,963 229,674,584 2,560,671
Total Expenditure	480,223,967	448,465,807	455,182,362

#### M00F01.01 EXECUTIVE DIRECTION – DEPUTY SECRETARY FOR PUBLIC HEALTH SERVICES

#### PROGRAM DESCRIPTION

The Deputy Secretary for Public Health Services is responsible for policy formulation and program implementation affecting the health of Maryland's people through the action and interventions of the Family Health Administration, Infectious Disease and Environmental Health Administration, Laboratories Administration, Office of the Chief Medical Examiner, Office of Preparedness and Response, and Anatomy Board.

#### MISSION

The mission of the Office of the Deputy Secretary for Public Health Services is to improve the health status of individuals, families, and communities through prevention, early intervention, surveillance, and treatment.

#### VISION

Maryland citizens, including those with special needs, have the knowledge, skills, and access to services to improve and maintain their health and well-being. We will be the leader in fostering an equitable system that maximizes individual development and community wellness and is based in public health principles and values.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

This program shares the goals and objectives of the Family Health Administration, Infectious Disease and Environmental Health Administration, Laboratories Administration, Office of the Chief Medical Examiner, and Office of Preparedness and Response.

Goal 1. The Anatomy Board will provide an immediate response when notified of an individual's death; ascertain necessary information pertaining to the decedent and the circumstance of death; determine the Board's jurisdiction or authority and fulfill the legal requirements regarding the death; safeguard the rights of family members to claim bodies received by the Board; assure the decedent body is granted final disposition in a dignified manner; and assist individuals who are attempting to claim a body for private disposition and release Board custody of unclaimed bodies when a legal claim for the body is made.

**Objective 1.1** To recover State expenditures of costs incurred whenever a body is claimed for private disposition, except where fees are waived when the person making the claim has a financial hardship.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Unclaimed bodies received	921	897	924	952
Output: Bodies claimed	447	417	430	443
Reimbursement of expenses	\$50,468	\$52,230	\$53,797	\$55,411

**Goal 2.** The Anatomy Board will provide medical education programs and research study programs concerning the use of donated and unclaimed bodies, as well as available anatomical material, to meet specific study goals and objectives.

**Objective 2.1** To fully utilize the available decedent bodies and anatomical resources under the Board's control in order to have the greatest positive impact on advancing and promoting medical science.

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**Objective 2.2** To recover State expenditures using cadaver and specimen fee reimbursements.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of donated bodies available for study	593	655	675	695
Number of unclaimed bodies available for study	474	480	494	509
Number of requests for cadaver-specimen(s)	478	426	439	452
Output: Reimbursement of expenses	\$693,754	\$550,258	\$566,766	\$583,769

# DEPUTY SECRETARY FOR PUBLIC HEALTH SERVICES

# M00F01.01 EXECUTIVE DIRECTION

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	4.00	4.00	4.00
01 Salaries, Wages and Fringe Benefits	563,494	512,071	524,447
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 13 Fixed Charges	20,193 1,068 588,496 26,114 29,644	20,424 8,239 861,680 41,420 31,380	20,104 3,401 643,072 34,922 32,112
Total Operating Expenses	665,515	963,143	733,611
Total Expenditure	1,229,009	1,475,214	1,258,058
Original General Fund Appropriation  Transfer of General Fund Appropriation  Net General Fund Expenditure	3,236,527 -2,007,518 1,229,009	1,391,164 -128,612 1,262,552	1,258,058
Federal Fund Expenditure		212,662	
Total Expenditure	1,229,009	1,475,214	1,258,058
Federal Fund Income: 93.069 Public Health Emergency Preparedness		212,662	

# SUMMARY OF INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH ADMINISTRATION

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	226.10	226.10	225.10
Total Number of Contractual Positions	15.38	6.34	3.32
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	16,537,219 693,670 132,890,225	15,828,648 241,921 115,390,011	17,068,652 156,175 121,392,695
Original General Fund Appropriation	82,172,642 -12,865,001	66,083,661 -18,513,128	
Total General Fund Appropriation	69,307,641 145	47,570,533	
Net General Fund Expenditure	69,307,496 14,951,719 64,614,358 1,247,541	47,570,533 16,589,838 66,180,307 1,119,902	51,252,068 17,630,356 68,417,736 1,317,362
Total Expenditure	150,121,114	131,460,580	138,617,522

# M00F02.03 INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH SERVICES – INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH ADMINISTRATION

#### PROGRAM DESCRIPTION

The Infectious Disease and Environmental Health Administration (IDEHA) improves the health of Marylanders through partnerships with local health departments and public and private sector agencies through efforts focusing on the prevention and control of infectious diseases, investigation of disease outbreaks, protection from food related and environmental health hazards, and helping impacted persons live longer, healthier lives. The Administration also funds public health services in local health departments on a matching basis with all 24 local jurisdictions. The Administration was formed from the integration of the former AIDS and Community Health Administrations on July 23, 2009.

#### MISSION

The mission of the Infectious Disease and Environmental Health Administration is to improve the health of Marylanders by reducing the transmission of infectious diseases, helping impacted persons live longer, healthier lives, and protecting individuals and communities from environmental health hazards. We work in partnership with local health departments, providers, community based organizations, and public and private sector agencies to provide public health leadership in the prevention, control, monitoring, and treatment of infectious diseases and environmental health hazards.

#### VISION

Healthy Marylanders free from infectious diseases and environmental health hazards.

# KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To reduce the incidence of infectious diseases in Maryland.

**Objective 1.1** On a calendar year basis, at least 80 percent of two-year olds (the CDC national goal for states) will have up-to-date immunizations.

	CY2007	CY2008	CY2009	CY2010
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Outcome: Percent with up-to-date immunizations	91%	80%	80%	80%

**Objective 1.2** Through calendar year 2010, the rate of primary and secondary syphilis will decline from the calendar year 2007 rate. (Comparison: CDC 2007 U.S. national rate was 3.8 cases per 100,000 population)

	CY2007	CY2008	CY2009	CY2010
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Input: Rate of primary/secondary syphilis	6.1	6.7	5.7	5.4
Outcome: Percent change from CY 2007	n/a	+9.8%	-6.6%	-11.5%

Objective 1.3 Through calendar year 2010, the rate of chlamydia in 15-24 year olds will decline from the calendar year 2007 rate.\* (Comparison: CDC 2007 U.S. national rate for 15-24 year olds was 1,843 cases per 100,000 population)

	CY2007	CY2008	CY2009	CY2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Rate of chlamydia (number of cases/100,000 population)				
All ages	412.0	437.9	406.4	429.3
15-24 year olds	2,141.5	2,251.9	2,119.9	2,239.0
Outcome: Percent change from CY 2007 (all ages)	n/a	+6.3%	-1.4%	+4.2%
Percent change from CY 2007 (15-24 year olds)	n/a	+5.2%	-1.0%	+4.6%

Note: \* Beginning calendar year 2009, IDEHA is working to increase private sector screening in youth aged 15-24 years old for chlamydia which will result in a short term increase in the number of cases identified. Therefore, the rate per 100,000 population will increase over the next several years before screening, treatment and education/outreach efforts have a positive impact on the number of cases. Chlamydia testing in the local health department STD and family planning clinics has been cut by 50 percent due to budget constraints, beginning February 2009.

# M00F02.03 INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH SERVICES – INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH ADMINISTRATION (Continued)

**Objective 1.4** Through calendar year 2010, the number of new HIV diagnoses will continue to decline from the estimated calendar year 2007 level. \*\*

	CY2007	CY2008	CY2009	CY2010
Performance Measures	Estimated	Estimated	Estimated	<b>Estimated</b>
Input: Number of new HIV diagnoses *	2,637	2,583	2,512	2,582
Outcome: Percent change from CY 2007	n/a	-2.0%	-4.7%	-2.1%

**Objective 1.5** Through calendar year 2010, the number of new AIDS diagnoses will continue to decline from the estimated calendar year 2007 level.

	CY2007	CY2008	CY2009	CY2010
Performance Measures	Estimated	Estimated	Estimated	Estimated
Input: Number of new AIDS diagnoses *	1,354	1,308	1,263	1,217
Outcome: Percent change from CY 2007	n/a	-3.4%	-6.7%	-10.1%

**Objective 1.6** Through calendar year 2010, the age adjusted rate of HIV diagnoses per 100,000 population will continue to decline from the estimated calendar year 2007 level. \*\*

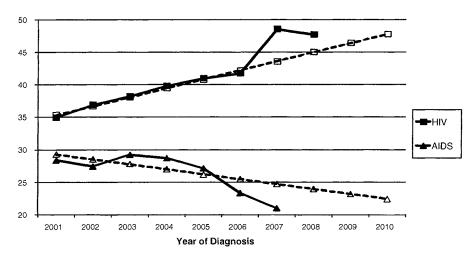
	CY2007	CY2008	CY2009	CY2010
Performance Measures	Estimated	Estimated	Estimated	<b>Estimated</b>
Input: Rate of diagnoses *	48.5	47.7	46.4	47.8
Outcome: Percent change from CY 2007	n/a	-1.6%	-4.3%	-1.4%

**Objective 1.7** Through calendar year 2010, the age adjusted rate of AIDS diagnoses per 100,000 population will continue to decline from the estimated calendar year 2007 level.

	CY2007	CY 2008	CY2009	CY2010
Performance Measures	Estimated	Estimated	Estimated	<b>Estimated</b>
Input: Rate of diagnoses*	24.7	24.0	23.2	22.4
Outcome: Percent change from CY 2007	n/a	-2.8%	-6.1%	-9.3%

- **Notes** \* All estimates are produced from 2001 2008 trends in data through June 30, 2009. Figures are based on the date of diagnosis, not the date of reporting.
  - \*\* Following the transition from code-based to name-based HIV reporting required by the Maryland HIV/AIDS Reporting Act of 2007, a significant increase in HIV cases were reported in 2007 and 2008. This may reflect a temporary change in HIV case reporting. IDEHA will be monitoring trends over time.





# M00F02.03 INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH SERVICES – INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH ADMINISTRATION (Continued)

**Objective 1.8** Through calendar year 2010, at least 90 percent of tuberculosis cases will receive directly observed therapy (DOT).

	CY2007	CY2008	CY2009	CY2010
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Input: Number of cases	270	278	250	250
Percent of cases treated with DOT	92%	92%	95%	95%

Goal 2. To reduce or eliminate potential causes of preventable injuries/deaths associated with food-borne contaminants, milk-borne contaminants, and the construction and operation of swimming pools and spas.

**Objective 2.1** During fiscal year 2011, the proportion of food firms with enforcement actions (closure orders, detentions, and compliance schedules) will not exceed 5 percent.

	FY2008	FY2009	FY2010	FY2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of food firms	1,033	839	840	840
Output: Number of food firm inspections	1,826	1,952	2,100	2,100
Number of food firms licensed or re-licensed	1,033	839	810	810
Quality: Number of food firms with enforcement actions				
(closure orders, detentions, compliance schedules)	11	25	20	20
Percent of food firms with enforcement actions	1%	3%	2%	2%

**Note:** Legislation was passed in 2008 (effective October 1, 2008) repealing the law for the registration of out-of-state bottlers which eliminates 223 firms.

**Objective 2.2** During fiscal year 2011, the proportion of milk operations with enforcement actions will not exceed 5 percent.

	FY2008	FY2009	FY2010	FY2011
Performance Measures	Actual	Actual	<b>Estimated</b>	Estimated
Input: Number of milk operations *	1,351	1,331	1,334	1,337
Output: Number of milk operations inspections	4,234	4,053	4,500	4,500
Number of milk operations licensed or re-licensed	1,351	1,331	1,334	1,334
Quality: Number of milk operations with enforcement actions				
(closure orders, detentions, compliance schedules)	37	24	37	37
Percent of milk operations with enforcement actions	3%	2%	3%	3%

**Note:** \* Milk operations include dairy farms, milk plants, frozen desserts manufacturing plants, receiving/transfer/distribution stations, milk transportation companies, truck registration, tank truck operators, bobtailers, and certified industry field men.

**Objective 2.3** During fiscal year 2011, the proportion of swimming pool and spa facilities with enforcement actions will not exceed 5 percent.

	FY2008	FY2009	FY2010	FY2011
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Input: Number of swimming pool and spa plan reviews	223	1,938	300	300
Output: Number of construction permits and operating permits for				
swimming pools and spas	79	63	65	65
Number of swimming pool and spa inspections	137	94	100	100
Quality: Number of swimming pool and spa enforcement actions	1	1	1	1
Percent of swimming pools and spas with enforcement actions	1%	2%	2%	2%

# M00F02.03 INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH SERVICES – INFECTIOUS **DISEASE AND ENVIRONMENTAL HEALTH ADMINISTRATION (Continued)**

#### OTHER PERFORMANCE MEASURES \*

	FY2008	FY2009	FY2010	FY2011
Performance Measures	Actual	Actual	Estimated	Estimated
Milk Control:				
Permits and Licenses:				
Dairy Farms	569	555	550	550
Milk Plants	112	115	110	110
Frozen Desserts Manufacturing Plants	84	80	85	85
Receiving/Transfer/Distribution Stations	76	83	80	80
Bobtailers	2	2	1	1
Truck Registration	217	230	233	236
Tank Truck Operator Permits	233	209	215	215
Certified Industry Fieldmen	25	24	26	26
Field Inspections, Follow-ups and Sampling	4,234	4,053	4,500	4,500
Milk Transportation Company Permits	33	33	34	34
Industry Water Sampling Reviews	6,995	6,198	7,000	7,000
Food Control:				
Permits, Licenses and Registrations:				
Food Processing, Crab and Shellstock	810	839	840	840
Out-of-State Bottlers Registration 1	223	0	0	0
Plan Reviews	649	788	650	650
Field Inspections, Follow-ups and Sampling	2,176	2,257	2,400	2,400
DHMH Dietary Programs Consulted	39	31	30	30
Water Quality Analysis Reviews 1	9,854	232	500	500
Community Services:				
Permits, Licenses and Registrations:				
Bedding and Upholstery <sup>2</sup>	1,838	0	0	0
Youth Camps <sup>3</sup>	665	672	680	0
Migratory Labor Camps <sup>3</sup>	96	109	110	0
Swimming Pools and Spas	79	63	65	65
Recreational Sanitation and Mobile Home Parks <sup>3</sup>	54	57	57	0
Plan Reviews	223	1,938	300	300
Field Inspections, Follow ups and Sampling <sup>3</sup>	3,515	3,043	1,500	100

- Note: \* Totals may not add due to rounding.
  - Legislation was passed in 2008 (effective October 1, 2008) repealing the law requiring the registration of out-of-state bottlers and the subsequent water analysis. However, in-state reviews will continue to be conducted.
  - Legislation was passed in 2008 (effective October, 1, 2008) repealing the law requiring a license for bedding and upholstery dealers.
  - Funding eliminated for inspections of youth camps, migrant labor camps, and recreational sanitation and mobile home parks effective fiscal year 2011.

# M00F02.03 INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH SERVICES – INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH ADMINISTRATION (Continued)

#### OTHER PERFORMANCE MEASURES \*

	CY2007	CY2008	CY2009	CY2010
Performance Measures	Actual	Actual	Estimated	Estimated
Sexually Transmitted Infections:				
Confirmed Primary and Secondary Syphilis Cases	345	378	321	307
Confirmed Gonorrhea Cases	6,768	6,666	5,934	5,481
Reported Chlamydia Cases	23,150	24,669	22,960	24,316
Reported Congenital Syphilis Cases	23	24	23	23
Syphilis Screenings at Baltimore Central Booking & Intake Center	15,959	10,199	6,534	8,887
Tuberculosis Control Program:				
Total Number of TB cases	270	278	250	250
Number of High/Medium Priority Contacts Screened for TB	1,650	2,780	2,500	2,500
Number of Class A/B Refugees Screened	230	195	200	200
High/Medium Contacts Started on Treatment for Latent TB	234	198	186	186
Infection				
Patient/Health Care Provider Encounters (includes Directly	23,760	23,196	20,244	20,244
Observed Therapy)				
Refugee Health Program:				
Total Number of Refugees Screened	1,232	1,650	1,500	1,500
Immunization Division:				
Doses of Vaccine Ordered/Distributed	1,373,096	1,310,820	1,400,000	1,400,000
Suspect Immunizable Disease Cases/Investigations	590	742	700	750
Vaccine-preventable Infectious Diseases:				
Reported Hepatitis A Cases	73	44	40	35
Reported Hepatits B Cases	113	85	120	120
Reported Measles Cases	0	0	3	3
Reported Mumps Cases	12	10	10	10
Reported Pertussis Cases	118	164	150	150
Reported Polio Cases	0	0	0	0
Reported Rubella Cases	1	0	1	1
Reported Human Rabies Cases	0	0	0	0
Reported Tetanus Cases	1	0	1	1
Outbreak Division:				
Reported Outbreaks	318	337	335	350
Outbreaks Investigated <sup>4</sup>	66	71	73	76
Migrant Health:				
Camp Visits	115	110	110	110
Rabies Program:				
Post-exposure Rabies Treatment	1,057	820	1,050	1,100

Note: \* Totals may not add due to rounding.

<sup>&</sup>lt;sup>4</sup> Outbreaks Investigated: this measure is the number of outbreaks led by personnel in the Office of Infectious Disease Epidemiology and Outbreak Response which includes multi-state and nationwide outbreaks and cluster investigations. Incorporation of new technology has increased the number of outbreaks investigated.

# M00F02.03 INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH SERVICES - INFECTIOUS **DISEASE AND ENVIRONMENTAL HEALTH ADMINISTRATION (Continued)**

## OTHER PERFORMANCE MEASURES \*

	CY2007	CY2008	CY2009	CY2010
Performance Measures	Actual	Actual	Estimated	Estimated
HIV Medical Services/Seropositive Clinics				
Number of Visits	12,036	11,447	9,932	9,260
Dollars Spent	\$3,273,768	\$3,273,768	\$2,979,515	\$2,907,850
Cost per Visit	\$272	\$286	\$300	\$314
HIV Case Management				
Number of Clients Served	5,872	5,589	6,815	4,352
Dollars Spent	\$3,481,959	\$3,481,959	\$4,457,663	\$2,981,051
Cost per Client	\$593	\$623	\$654	\$685
Maryland AIDS Drug Assistance Program (MADAP)				
Monthly Average of Enrolled Clients	4,003	4,379	4,500	4,850
Monthly Average of Active Clients	2,628	2,863	3,200	3,576
Total Dollars Spent	\$32,881,935	\$30,645,638	\$30,500,000	\$32,184,000
Average Monthly Cost per Active Client	\$1,043	\$892	\$794	\$750
MADAP-Plus				
Monthly Average of Enrolled Clients	516	903	1,026	1,165
Dollars Spent	\$4,618,731	\$6,763,802	\$7,725,000	\$8,821,380
Average Monthly Premium	\$746	\$624	\$627	\$631
Maryland AIDS Insurance Assistance Program (MAIAP) 5				
Monthly Average of Enrolled Clients	179	179	146	0
Dollars Spent	\$686,984	\$755,507	\$312,167	0
Average Monthly Premium	\$320	\$352	\$356	0
HIV Dental Services				
Number of Visits	3,377	3,221	3,435	3,557
Dollars Spent	\$557,155	\$557,155	\$621,696	\$672,285
Cost per Visit	\$165	\$173	\$181	\$189
HIV PREVENTION/EDUCATION PROGRAMS				
Counseling, Testing, Referral and Partner Notification				
Number of Pre-Test Counseling Sessions	61,892	59,628	60,000	60,000
Dollars Spent	\$4,053,620	\$4,129,872	\$4,125,000	\$4,125,000
Cost per Session	\$65	\$69	\$69	\$69
Health Education, Risk Reduction and Community Level			į	
Prevention Activities				
Number of Educational Contacts	53,306	38,904	43,000	43,000
Dollars Spent	\$3,586,910	\$3,129,758	\$3,436,235	\$3,436,235
Cost per Contact	\$67	\$80	\$80	\$80
HIV Materials Distribution				
Number of Pieces of Material Distributed	4,265,327	4,534,460	1,050,000	1,050,000
Dollars Spent	\$546,105	\$447,494	\$125,000	\$125,000
Cost per Unit	\$0.13	\$0.10	\$0.12	\$0.12

**Note:** \* Totals may not add due to rounding. 5 Program ended 6/30/09.

# $\rm M00F02.03$ INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH SERVICES — INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH ADMINISTRATION

#### **Appropriation Statement:**

Appropriation Statement.	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	226.10	226.10	225.10
Number of Contractual Positions	15.38	6.34	3.32
01 Salaries, Wages and Fringe Benefits	16,537,219	15,828,648	17,068,652
02 Technical and Special Fees	693,670	241,921	156,175
03 Communication	192,787	228,013	177,553
04 Travel	178,213	326,501	285,051
07 Motor Vehicle Operation and Maintenance	163,689	142,875	115,804
08 Contractual Services	38,641,585	38,630,302	40,960,115
09 Supplies and Materials	30,748,259	32,943,626	32,792,853
10 Equipment—Replacement	44,532		
11 Equipment—Additional	30,595	64,600	
12 Grants, Subsidies and Contributions	960,547	1,201,859	1,482,813
13 Fixed Charges	77,815	75,751	85,506
Total Operating Expenses	71,038,022	73,613,527	75,899,695
Total Expenditure	88,268,911	89,684,096	93,124,522
Original General Fund Appropriation	13,412,287	8,724,454	
Transfer of General Fund Appropriation	-1,463,850	1,562,595	
Total General Fund Appropriation	11,948,437	10,287,049	
Less: General Fund Reversion/Reduction	144		
Net General Fund Expenditure	11,948,293	10,287,049	10,252,068
Special Fund Expenditure	14,951,719	16,589,838	17,630,356
Federal Fund Expenditure	60,121,358	61,687,307	63,924,736
Reimbursable Fund Expenditure	1,247,541	1,119,902	1,317,362
Total Expenditure	88,268,911	89,684,096	93,124,522

Special Fund Income:  M00313 Maryland AIDS Drug Assistance Program Drug			
RebatesM00318 Grant Activity—Prior Fiscal Years	14,939,834 11,885	16,574,711 15,127	17,615,229 15,127
Total	14,951,719	16,589,838	17,630,356
Federal Fund Income:			
BE.M00 US FDA Food Plant Inspection	105,400	153,894	155,643
BF.M00 Tuberculosis Consortium Contract	495,796	407,000	597,478
14.241 Housing Opportunities for Persons with AIDS	852,425	932,000	1,022,073
93.069 Public Health Emergency Preparedness		1,200,487	
93.116 Project Grants and Cooperative Agreements			
for Tuberculosis Control Programs	998,692	1,048,387	1,096,684
93.153 Coordinated HIV Services and Access to			
Research for Children, Youth, Women, and			
Families	1,404,098	1,347,267	1,423,236
93.268 Immunization Grants	4,177,880	4,393,356	4,213,503
93.283 Centers for Disease Control and			
Prevention— Investigations and Technical			
Assistance	2,423,370	2,592,142	3,195,339
93.576 Refugee and Entrant Assistance-Discretionary			
Grants	103,396	99,953	102,899
93.917 HIV Care Formula Grants	35,350,105	35,074,193	36,497,849
93.940 HIV Prevention Activities-Health Department			
Based	12,041,739	11,526,752	10,673,180
93.941 HIV Demonstration, Research, Public and Profes-			
sional Education Projects	115,156	130,813	133,172
93.944 HIV/AIDS Surveillance	1,096,951	1,466,280	1,648,494
93.959 Block Grants for Prevention and Treatment			
of Substance Abuse	284,320	421,395	403,691
93.977 Preventive Health Services-Sexually			
Transmitted Diseases Control Grants	672,030	893,388	947,885
Total	60,121,358	61,687,307	62,111,126
Federal Fund Recovery Income:			
93.712 Immunization			1,157,212
93.717 Preventing Healthcare-Associated Infections			656,398
Total			1,813,610
Reimbursable Fund Income:			
N00100 DHR-Family Investment Administration	1,247,541	1,119,902	1,317,362

# M00F02.07 CORE PUBLIC HEALTH SERVICES – INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH ADMINISTRATION

#### PROGRAM DESCRIPTION

Under the Core Public Health Services Program, State funds are matched with funds from each of Maryland's twenty-four local jurisdictions, in support of public health services. Public health services supported through this program include infectious disease prevention and treatment services, environmental health services, family planning services, maternal and child health services, wellness promotion services, adult health and geriatric services, and administration.

This program shares the mission, vision, goals, objectives, and performance measures of the Infectious Disease and Environmental Health Administration, M00F02.00.

#### OTHER PERFORMANCE MEASURES

	FY2008	FY2009	FY2010	FY2011
Performance Measures	Actual	Actual	Estimated	Estimated
State Funding by Subdivision: (Includes General and Federal Funds)				
ALLEGANY	1,683,562	1,456,709	967,398	834,920
ANNE ARUNDEL	6,027,055	5,214,946	3,523,126	3,528,276
BALTIMORE COUNTY	8,368,417	7,240,828	4,924,229	6,111,370
CALVERT	730,505	632,074	432,944	288,951
CAROLINE	988,606	855,395	565,567	503,090
CARROLL	2,323,596	2,010,504	1,347,122	1,398,992
CECIL	1,525,408	1,319,868	885,657	834,269
CHARLES	1,892,315	1,637,337	1,101,822	1,063,747
DORCHESTER	795,025	687,899	457,055	440,283
FREDERICK	2,862,268	2,476,593	1,662,354	1,656,052
GARRETT	805,424	696,897	461,373	396,433
HARFORD	3,290,600	2,847,210	1,911,648	2,206,425
HOWARD	2,361,067	2,042,928	1,388,659	1,530,053
KENT	614,866	532,016	351,124	334,426
MONTGOMERY	6,038,388	5,224,762	3,601,473	3,532,281
PRINCE GEORGE'S	9,719,735	8,410,064	5,713,956	7,151,700
QUEEN ANNE'S	782,054	676,676	451,737	411,219
ST. MARY'S	1,519,708	1,314,936	879,549	975,252
SOMERSET	790,118	683,653	452,446	487,423
TALBOT	615,644	532,689	355,694	260,134
WASHINGTON	2,583,091	2,235,033	1,491,253	1,453,555
WICOMICO	1,773,114	1,534,195	1,024,070	910,907
WORCESTER	604,052	522,659	354,150	167,465
BALTIMORE CITY	12,789,665	11,066,332	7,472,078	9,015,777
TOTAL	\$71,484,283	\$61,852,203	\$41,776,484	\$45,493,000

# ${\tt M00F02.07}$ CORE PUBLIC HEALTH SERVICES — INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH ADMINISTRATION

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
12 Grants, Subsidies and Contributions	61,852,203	41,776,484	45,493,000
Total Operating Expenses	61,852,203	41,776,484	45,493,000
Total Expenditure	61,852,203	41,776,484	45,493,000
Original General Fund Appropriation  Transfer of General Fund Appropriation	68,760,355 -11,401,151	57,359,207 -20,075,723	
Total General Fund Appropriation	57,359,204 1	37,283,484	
Net General Fund ExpenditureFederal Fund Expenditure	57,359,203 4,493,000	37,283,484 4,493,000	41,000,000 4,493,000
Total Expenditure	61,852,203	41,776,484	45,493,000
Federal Fund Income: 93.994 Maternal and Child Health Services Block Grant to the States	4,493,000	4,493,000	4,493,000

# ${\tt M00F02.49}$ LOCAL HEALTH—NON-BUDGETED FUNDS — INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH ADMINISTRATION

#### **Program Description:**

Each political subdivision in Maryland operates a local health department with funding provided by state grants and human service contracts, local funds for required match and 100% local funds, and fees generated by the program. The local health departments are responsible for operating these programs within available funding. This program reflects disbursements made by the Comptroller for local health departments, and state positions utilized by the local health departments. Local health departments also disburse funds through the local subdivisions, and employ staff in local positions. Those local expenditures and positions are not included in this program.

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	3,107.26	3,024.35	3,024.35
Number of Contractual Positions	532.82	495.37	504.37
01 Salaries, Wages and Fringe Benefits	178,675,467	182,248,000	185,893,000
02 Technical and Special Fees	22,391,332	22,841,000	23,298,000
03 Communication 04 Travel	2,229,969 1,126,146 1,075,049 1,686,513 37,526,991 7,668,399 1,208,123 1,550,220 -537,775 2,994,279 56,527,914 257,594,713	2,275,000 1,147,000 1,098,000 1,720,000 38,278,000 7,306,000 1,231,000 1,582,000 -548,000 3,053,000 57,142,000 262,231,000	2,320,000 1,169,000 1,117,000 1,754,000 39,045,000 7,451,000 1,255,000 1,615,000 -559,000 3,114,000 58,281,000
Non-budgeted Fund Income: State Funds Local Funds	188,591,617 69,003,096	191,848,067 70,382,933	195,681,888 71,790,112
Total	257,594,713	262,231,000	267,472,000

#### M00F03.00 FAMILY HEALTH ADMINISTRATION

#### PROGRAM DESCRIPTION

The Family Health Administration protects, promotes, and improves the health and well being of all Marylanders and their families by working to assure the availability of quality primary, preventive and specialty health care services, with special attention to at-risk and vulnerable populations, including women and children. In so doing, the Administration aims to prevent and control chronic diseases, prevent injuries, provide public health information and promote healthy behaviors. Major ongoing activities include efforts in maternal and child health; reproductive health and family planning; genetics and children with special health care needs; the Maryland Women, Infants and Children (WIC) Program; primary care and rural health; chronic disease prevention; cancer surveillance and control; health promotion, education, and tobacco use prevention; oral health; and injury prevention.

#### MISSION

The mission of the Family Health Administration is to protect, promote, and improve the health and well-being of all Marylanders and their families through community-based public health efforts, giving special attention to at-risk and vulnerable populations.

#### VISION

The Family Health Administration envisions a future in which all Marylanders and their families enjoy optimal health and well-being.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

**Goal 1.** To improve the health status of Marylanders and their families by assuring the provision of quality primary, preventive and specialty care services.

**Objective 1.1** By calendar year 2010 the infant mortality rate will be no more than 5.3 per 1,000 live births for all races and 8.0 per 1,000 live births for African-Americans.

	CY2007	CY2008	CY2009	CY2010
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Outcome: Infant mortality rate for all races	8.0	8.0	6.5	5.3
Infant mortality rate for African-Americans	14.0	13.4	10.4	8.0

**Objective 1.2** By calendar year 2010 the percentage of infants born to women receiving prenatal care in the first trimester will be at least 90 percent.

	CY2007	CY2008	CY2009	CY2010
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent births with first trimester care	79.5%	80.2%	85.0%	90.0%

**Objective 1.3** By calendar year 2010 the teen birth rate will be no more than 25.8 per 1,000 women.

	CY2007	CY2008	CY2009	CY2010
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Outcome: Teen birth rate, ages 15-19	34.4	32.7	29.0	25.8

**Objective 1.4** By calendar year 2010 the number of children under age 6 years with elevated blood lead levels (> 10 ug/dl) will be no more than 230.

	CY2007	CY2008	CY2009	CY2010
Performance Measures	Actual	Actual	<b>Estimated</b>	Estimated
Outcome: Number of children < age 6 years with elevated				
blood lead levels	892	713	405	230

## **M00F03.00 FAMILY HEALTH ADMINISTRATION (Continued)**

Objective 1.5 By calendar year 2010 the percent of deaths from causes related to sickle cell disease, among children between the ages of one and four who were identified through the newborn screening program, will be maintained at less than 2 percent.

	CY2007	CY2008	CY2009	CY2010
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Mortality rate	0%	0%	0%	0%

**Objective 1.6** By fiscal year 2011 the percent of infants born in Maryland screened for hearing impairment will be at least 99.5 percent.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of infants born in Maryland	75,210	74,100	76,000	76,000
Output: Percent of infants screened	98.7%	98.0%	99.0%	99.5%

Goal 2. To prevent chronic diseases and disabilities, detect cancer early, and ensure accurate public health surveillance.

**Objective 2.1** By calendar year 2010 reduce breast cancer mortality to a rate of no more than 23.2 per 100,000 persons in Maryland.

	CY2007	CY2008	CY2009	CY2010
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Breast cancer mortality rate	24.6	24.6	24.2	23.2

**Objective 2.2** By calendar year 2010 reduce the oral and pharyngeal cancer mortality rate in Maryland to a rate of no more than 2.4 per 100,000 persons.

	CY2007	CY2008	CY2009	CY2010
Performance Measures	Actual	Actual	<b>Estimated</b>	Estimated
Outcome: Oral-pharyngeal cancer mortality rate	2.6	2.4	2.3	2.4

**Objective 2.3** By calendar year 2010 reduce the heart disease mortality rate in Maryland to a rate of no more than 200.2 per 100,000 persons of all races and 200.3 per 100,000 persons for African-Americans.

	CY2007	CY2008	CY2009	CY2010
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Outcome: Heart disease mortality rate for all races	203.0	196.7	182.8	200.2
Heart disease mortality rate for African Americans	242.6	240.1	223.8	200.3

# SUMMARY OF FAMILY HEALTH ADMINISTRATION

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	187.30	173.30	173.30
Total Number of Contractual Positions	5.89	7.33	6.33
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	14,755,190 344,693 210,831,223	14,122,386 218,646 190,417,506	15,025,589 224,519 198,629,125
Original General Fund Appropriation	48,066,650 -72,890	33,029,033 4,184,132	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	47,993,760 51,975,592 125,911,754 50,000	37,213,165 44,251,089 123,244,284 50,000	32,788,509 44,038,217 137,002,507 50,000
Total Expenditure	225,931,106	204,758,538	213,879,233

# M00F03.02 FAMILY HEALTH SERVICES AND PRIMARY CARE - FAMILY HEALTH ADMINISTRATION

#### PROGRAM DESCRIPTION

The Family Health Services and Primary Care Program of the Family Health Administration seeks to assure the availability of quality health services to the citizens of Maryland, with special emphasis on women, children and their families. The Program includes the Office of Genetics and Children with Special Health Care Needs; Maryland Women, Infants and Children (WIC) Program; and the Center for Maternal and Child Health.

This program shares the mission, vision, goals, objectives, and performance measures of the Family Health Administration, M00F03.00

#### OTHER PERFORMANCE MEASURES

	2008	2009	2010	2011
Performance Measures	Actual	Actual	<b>Estimated</b>	Estimated
Family Planning:				
Family planning/reproductive health visits	135,774	140,760	138,824	140,760
Dollars spent (millions of dollars)	\$11.87	\$12.03	\$11.88	\$11.86
Subsidy for each visit*	\$87.40	\$85.48	\$85.57	\$84.29

Note: \* The median cost of a family planning/reproductive health visit is \$150. Numbers may differ due to rounding.

Average monthly participation:				
Women served	35,229	36,442	38,025	39,206
Infants served	35,927	36,538	38,780	39,309
Children served	61,327	<u>71,092</u>	<u>66,195</u>	<u>76,485</u>
Total	132,483	144,072	143,000	155,000
Average monthly food cost per participant	\$61.07	\$63.63	\$64.43	\$65.86
Annual food cost (millions of dollars)	\$97.10	\$110.02	\$110.56	\$122.50
Less: infant formula, juice and cereal rebates (millions of dollars)	35.23	37.19	39.17	41.42
Net annual food cost (millions of dollars)	\$61.87	\$72.82	\$71.39	\$81.08
Net monthly food cost per participant	\$38.91	\$42.12	\$41.60	\$43.59

# M00F03.02 FAMILY HEALTH SERVICES AND PRIMARY CARE — FAMILY HEALTH ADMINISTRATION

## **Appropriation Statement:**

Appropriation Statement.	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	109.30	101.30	101.30
Number of Contractual Positions	2.27	1.33	1.33
01 Salaries, Wages and Fringe Benefits	8,859,035	8,545,970	8,950,791
02 Technical and Special Fees	240,091	92,076	93,314
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	254,323 99,322 41,550 118,318,175 1,517,078 2,453 611,178 16,863,619 37,137	258,856 141,054 47,770 115,333,742 1,999,019 455,287 21,993,762 35,800	219,652 100,995 22,911 129,465,405 1,527,890 527,637 4,824,668 40,071
Total Operating Expenses  Total Expenditure	137,744,835	140,265,290 148,903,336	136,729,229 145,773,334
Original General Fund Appropriation Transfer of General Fund Appropriation	20,710,971 -419,156	20,312,874 4,423,059	
Net General Fund Expenditure	20,291,815 12,022,346 114,529,800 146,843,961	24,735,933 12,106,192 112,061,211 148,903,336	20,606,760 57,346 125,109,228 145,773,334
Total Experience	=======================================	=======================================	=======================================

M0031	1 Commemorative Birth Certificates	22,346	35,000 71,192 12,000,000	35,000 22,346
	1 Revenue Stabilization Account	12,000,000	, ,	
	Total	12,022,346	12,106,192	57,346
deral Fu	and Income:			
10.557	Special Supplemental Nutrition Program for			
	Women, Infants, and Children	95,554,111	96,710,569	112,068,721
93.110				
	Consolidated Programs	143,726	194,968	251,69
93.130	Primary Care Services Resource Coordination			
	and Development	198,857	188,823	193,19
93.165		250,000	250,000	250,00
93.217	Family Planning-Services	4,405,700	4,258,343	4,301,53
93.235	Abstinence Education	409,590	539,592	
93.251	Universal Newborn Hearing Screening	125,708	117,041	119,40
93.281	Mental Health Research Career/Scientist Develop-			
	ment Awards			164,75
93.283	Centers for Disease Control and			
	Prevention— Investigations and Technical	551.160	440.600	564.05
00.001	Assistance	571,162	448,629	564,37
93.301	Small Rural Hospital Improvement Grants	26,155	30,000	30,00
93.767	State Children's Insurance Program	301,811	284,020	
93.778	Medical Assistance Program	2,037,665	1,799,259	
93.913	Grants to States for Operation of Offices of	132,001	124 279	122.41
93,994	Rural Health	132,001	124,278	132,41
93.994	to the States	7,703,764	7,115,689	7,033,159
	to the states	7,703,704		7,033,13
	Total	111,860,250	112,061,211	125,109,223

#### M00F03.06 PREVENTION AND DISEASE CONTROL - FAMILY HEALTH ADMINISTRATION

#### PROGRAM DESCRIPTION

The Prevention and Disease Control program of the Family Health Administration is primarily concerned with the prevention of disease and injury in Maryland through education and preventive health services. The program includes the Center for Cancer Surveillance and Control; Center for Preventive Health Services; Center for Health Promotion, Education and Tobacco Use Prevention; Office of Oral Health; and the Maryland Council on Physical Fitness. This program shares the mission, vision, goals, objectives, and performance measures of the Family Health Administration, M00F03.00.

#### OTHER PERFORMANCE MEASURES

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Cardiovascular Disease Prevention Blood Pressure Screenings:				
Number of Screenings*	10,313	8,492	8,500	8,500
Dollars Spent	\$262,192	\$238,595	\$240,000	\$240,000
Cost per Screening	\$25.42	\$28.10	\$28.24	\$28.24
Health Promotion				
Tobacco Quitline:				
Number of individual served with personal counseling and/or NRT	6,890	9,176	5,689	5,608
Dollars spent	\$1,200,842	\$1,454,087	\$920,000	\$907,000
Cost per individual	\$174.29	\$158.47	\$161.72	\$161.73
Tobacco Control:				
Number of high risk individuals - smoking cessation**	16,968	11,942	0	0
Dollars spent	\$503,643	\$411,538	\$0	\$0
Cost per student	\$29.68	\$34.46	\$0	\$0
Number of students receiving tobacco education training**	63,567	61,416	0	0
Dollars spent	\$210,000	\$215,000	\$0	\$0
Cost per student	\$3.30	\$3.50	\$0	\$0
Kids in Safety Seats (KISS):		-		
Safety seat distribution and inspection	2,611	3,074	2,550	3,256
Dollars spent	\$52,167	\$57,513	\$53,972	\$62,244
Cost per family served	\$19.98	\$18.71	\$21.17	\$19.12
Cancer Control				
Breast and Cervical Cancer Screenings:				
Number of mammograms, clinical breast exams and PAP smears***	32,159	29,570	26,712	26,000
Dollars spent	\$6,297,712	\$6,465,766	\$6,322,282	\$6,414,510
Cost per screening	\$195.83	\$218.66	\$236.68	\$246.71
Breast and Cervical Cancer Diagnosis/Treatment:				
Number of invoices	33,711	34,972	33,565	34,900
Dollars spent (millions of dollars)	\$14.95	\$15.21	\$14.60	\$15.20
Cost per service	\$443	\$435	\$435	\$436

Note: \* A screening includes measuring blood pressure and providing information, referrals and follow up based on screening results.

<sup>\*\*</sup> Numbers reduced due to State budget cuts to the Tobacco Program.

<sup>\*\*\*</sup> Fiscal year 2008 figure has changed since last year's Budget Book. The 2009 "actual" reflects nine months of actual plus three months projected.

# M00F03.06 CIGARETTE RESTITUTION FUND – CANCER PREVENTION, EDUCATION, SCREENING AND TREATMENT PROGRAM – FAMILY HEALTH ADMINISTRATION

#### PROGRAM DESCRIPTION

The Cancer Prevention, Education, Screening and Treatment Program was created under the Cigarette Restitution Fund (CRF) and seeks to reduce death and disability due to cancer in Maryland through implementation of local public health and statewide academic health center initiatives.

#### MISSION

The mission of the Cancer Prevention, Education, Screening and Treatment Program is to reduce the burden of cancer among Maryland residents through enhancement of cancer surveillance, implementation of community-based programs to prevent and/or detect and treat cancer early, enhancement of cancer research, and translation of cancer research into community-based clinical care.

#### VISION

The Cancer Prevention, Education, Screening and Treatment Program envisions a future in which all residents of Maryland can lead healthy, productive lives free from cancer or disability due to cancer.

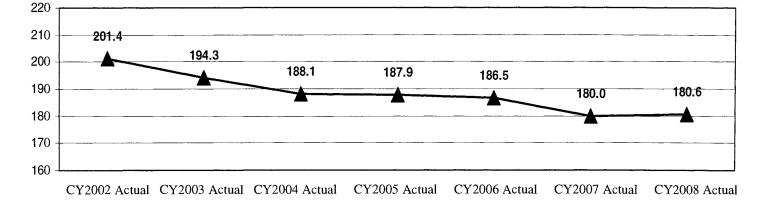
#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To reduce overall cancer mortality in Maryland.

**Objective 1.1** By calendar year 2011, reduce overall cancer mortality to a rate of no more than 170.5 per 100,000 persons. (Ageadjusted to the 2000 U.S. standard population.)

	CY2008	CY2009	CY2010	CY2011
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Overall cancer mortality rate	180.6	177.2	173.8	170.5

# Overall Cancer Mortality Rate Per 100,000 Persons (Age Adjusted to 2000 U.S. Standard Population)



Goal 2. To reduce disparities in cancer mortality between ethnic minorities and whites.

Objective 2.1 By calendar year 2011 reduce disparities in overall cancer mortality between blacks and whites to a rate of no more than 1.19. (Age-adjusted to the 2000 U.S. standard population.)

	CY2008	CY2009	CY2010	CY2011
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Cancer death rate ratio between blacks/whites	1.22	1.21	1.20	1.19

# M00F03.06 CIGARETTE RESTITUTION FUND – CANCER PREVENTION, EDUCATION, SCREENING AND TREATMENT PROGRAM – FAMILY HEALTH ADMINISTRATION (Continued)

Goal 3. To reduce mortality due to each of the targeted cancers under the local public health component of the CRF program.

**Objective 3.1** By calendar year 2011, reduce colorectal cancer mortality to a rate of no more than 14.8 per 100,000 persons in Maryland. (Age-adjusted to the 2000 U.S. standard population.)

	2008	2009	2010	2011
Performance Measures *	Actual	Actual	Estimated	Estimated
Output: Number screened for colorectal cancer with CRF funds	2,218	1,825	1,517	2,022
Number minorities screened for colon cancer with CRF funds	1,129	825	733	977
	CY2008	CY2009	CY2010	CY201
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Colorectal cancer mortality rate	16.6	16.0	15.4	14.8

Objective 3.2 By calendar year 2011, reduce breast cancer mortality to a rate of no more than 23.8 per 100,000 persons in Maryland. (Age-adjusted to the 2000 U.S. standard population.)

	2008	2009	2010	2011
Performance Measures *	Actual	Actual	Estimated	Estimated
Output: Number of women screened for breast cancer with CRF funds	1,195	1,281	929	1,238
Number of minority women screened for breast cancer with CRF funds	1,059	1,094	808	1,077
	CY2008	CY2009	CY2010	CY2011
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Breast cancer mortality rate	25.1	24.6	24.2	23.8

**Objective 3.3** By calendar year 2011, reduce prostate cancer mortality to a rate of no more than 22.6 per 100,000 persons in Maryland. (Age-adjusted to the 2000 U.S. standard population.)

	2008	2009	2010	2011
Performance Measures *	Actual	Actual	Estimated	Estimated
Output: Number of men screened for prostate cancer with CRF funds	980	654	613	817
Number of minority men screened for prostate cancer with CRF funds	774	552	497	663
	CY2008	CY2009	CY2010	CY2011
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Prostate cancer mortality rate	25.1	24.2	23.4	22.6

Goal 4. To increase access to cancer care for uninsured persons in Maryland.

Objective 4.1 To provide treatment or linkages to treatment for uninsured persons screened for cancer under the Cancer Prevention, Education, Screening and Treatment Program.

	2008	2009	2010	2011
Performance Measures *	Actual	Actual	Estimated	Estimated
Output: Number persons diagnosed and linked or provided treatment	56	59	43	58

Goal 5. To reduce the burden of cancer and tobacco-related diseases through the Maryland Statewide Health Network (MSHN) by: conducting prevention, education and control activities; promoting increased participation of diverse populations in clinical trials; developing best practice models; coordinating with local hospitals, health care providers and local health departments; and expanding telemedicine linkages.

Objective 5.1 By fiscal year 2011, approximately 38 percent of the individuals participating in clinical trials through University of Maryland Greenebaum Cancer Center (UMGCC) will be from diverse populations.

	2008	2009	2010	2011
Performance Measures **	Actual	Actual	Estimated	Estimated
Input: Number of individuals participating in clinical trials	497	505	540	540
Number of diverse individuals participating in clinical trials	190	192	205	205
Outcome: Percent of diverse individuals participating in clinical trials	38.2%	38.0%	38.0%	38.0%

\* Estimates for 2010 are the average of two years of Actual data minus 25 percent, based on recent CRF funding reduction. Estimates for 2011 are the average of two years of Actual data.

<sup>\*\*</sup> Fiscal year 2010 actual numbers may be lower due to the recent 75 percent reduction in CRF funding.

# M00F03.06 CIGARETTE RESTITUTION FUND – TOBACCO USE PREVENTION AND CESSATION PROGRAM - FAMILY HEALTH ADMINISTRATION

#### PROGRAM DESCRIPTION

The Tobacco Use Prevention, and Cessation Program is a statutory program (Subtitle 10, Sections 13-1001 thru 13-1014 of the Health-General Article) incorporating the *best practice* recommendations of the Center for Disease Control and Prevention (CDC). The Program delivers comprehensive smoking cessation assistance to Maryland smokers seeking assistance in quitting smoking, and tobacco use prevention services and counter-marketing initiatives directed at Maryland youth and young adults. Program funding is through the Cigarette Restitution Fund. The program is mandated to conduct biennial county-level youth and adult tobacco surveys, replicating the Program's baseline (Fall 2000) surveys, in support of state and local program accountability measures, evaluation, and program planning and development. The last surveys were conducted in the fall of 2008 and are next required to be conducted in the fall of 2010, fall 2012, etc. Results from the fall 2008 tobacco surveys are due to be reported in the fall of 2009.

#### **MISSION**

The mission of the Tobacco Use Prevention and Cessation Program is to reduce the use of tobacco products in Maryland, thereby reducing the burden of tobacco related morbidity and mortality on the population.

#### VISION

The Tobacco Use Prevention and Cessation Program envisions a future in which all residents of Maryland can lead healthy, productive lives free from disease and cancer caused by the use of tobacco.

#### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To reduce the proportion of under-age (less than eighteen years old) Maryland youth who have ever initiated tobacco use.

Objective 1.1 By the end of calendar year 2010 reduce the proportion of under-age Maryland middle school students that have smoked a whole cigarette by 57 percent from the calendar year 2000 baseline rate.

Performance Measures	CY2000 Actual	CY2006 Actual	CY2008 Actual	CY2010 Projected
Input: Percentage of under-age middle school students who				
ever smoked a whole cigarette	16.8%	8.5%	7.5%	7.2%
Outcome: Cumulative percentage change for middle school students	N/A	-49.4%	-55.4%	-57.1%

**Objective 1.2** By the end of calendar year 2010 reduce the proportion of under-age Maryland high school students that have ever smoked a whole cigarette by 43 percent from the calendar year 2000 baseline rate.

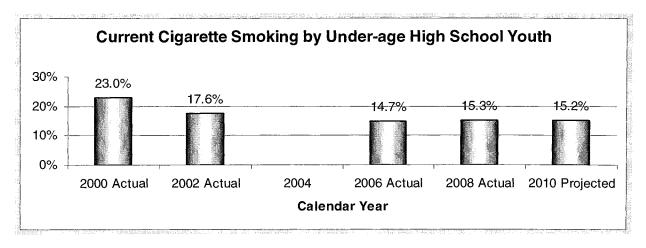
	CY2000	CY2006	CY2008	CY2010
Performance Measures	Actual	Actual	Actual	Projected
Input: Percentage of under-age high school students who ever				
smoked a whole cigarette	44.1%	26.9%	25.7%	25.1%
Outcome: Cumulative percentage change for high school students	N/A	-39.0%	-41.7%	-43.1%

# M00F03.06 CIGARETTE RESTITUTION FUND – TOBACCO USE PREVENTION AND CESSATION PROGRAM - FAMILY HEALTH ADMINISTRATION (Continued)

Goal 2. To reduce the proportion of Maryland youth and adults who currently smoke cigarettes.

Objective 2.1 By the end of calendar year 2010 reduce the proportion of under-age Maryland middle and high school youth and Maryland adults that currently smoke cigarettes by 55 percent, 34 percent and 31 percent respectively from the calendar year 2000 baseline rate.

	CY2000	CY2006	CY2008	CY2010
Performance Measures	Actual	Actual	Actual	Projected
Input: Percentage of under-age middle school students who				
currently smoke cigarettes	7.3%	3.7%	3.6%	3.3%
Percentage of under-age high school students who				
currently smoke cigarettes	23.0%	14.7%	15.3%	15.2%
Percentage of adults who currently smoke cigarettes	17.5%	13.8%	12.4%	12.1%
Outcome: Cumulative percentage change for middle school students	N/A	-49.3%	-50.7%	-54.8%
Cumulative percentage change for high school students	N/A	-36.1%	-33.5%	-33.9%
Cumulative percentage change for adults	N/A	-21.1%	-29.1%	-30.9%



Goal 3. To reduce the prevalence of current smoking among minority populations.

Objective 3.1 By the end of calendar year 2010, reduce the proportion of African-American adults who currently smoke cigarettes by 36 percent from the calendar year 2000 baseline rate.

	CY2000	CY2006	CY2008	CY2010
Performance Measures	Actual	Actual	Actual	Projected
Input: Percentage of adult African-Americans who currently smoke				
cigarettes	22.0%	17.0%	14.4%	14.1%
Outcome: Cumulative percentage change	N/A	-22.7%	-34.5%	-35.9%

**Objective 3.2** By the end of calendar year 2010, reduce the proportion of Hispanic adults who currently smoke cigarettes by 48 percent from the calendar year 2000 baseline rate.

	CY2000	CY2006	CY2008	CY2010
Performance Measures	Actual	Actual	Actual	Projected
Input: Percentage of adult Hispanics who currently smoke cigarettes	21.2%	13.8%	11.7%	11.0%
Outcome: Cumulative percentage change	N/A	-34.9%	-44.8%	-48.1%

# M00F03.06 CIGARETTE RESTITUTION FUND – TOBACCO USE PREVENTION AND CESSATION PROGRAM - FAMILY HEALTH ADMINISTRATION (Continued)

**Goal 4.** To counteract tobacco industry marketing and advertising efforts and promote smoking cessation for those adult smokers who are thinking about quitting smoking.

Objective 4.1 By the end of calendar year 2010, deliver DHMH CRF Tobacco Program counter-marketing and media messages to 5 percent of the general population. The program component responsible for these messages is not funded in fiscal year 2010.

	CY2000	CY2006	CY2008	CY2010
Performance Measures	Actual	Actual	Actual	Projected
Outcome: Percent of general population seeing/hearing messages	0%	24%	22%	5%

**Objective 4.2** By the end of calendar year 2010 deliver DHMH CRF Tobacco Program counter-marketing and media messages to 5 percent of targeted minority populations. The program component responsible for these messages is not funded in fiscal year 2010.

	CY2000	CY2006	CY2008	CY2010
Performance Measures	Actual	Actual	Actual	Projected
Outcome: Percent of minority populations seeing/hearing messages	0	29%	27%	5%

**Goal 5.** To change the existing environmental context in Maryland communities from toleration or promotion of tobacco use to a context which does not condone exposing youth less than eighteen years old to second hand smoke or selling tobacco to minors.

**Objective 5.1** By the end of calendar year 2010, increase by 15 percent from the calendar year 2000 baseline rate the proportion of Maryland adults who strongly agree that cigarette smoke is harmful to children.

	CY2000	CY2006	CY2008	CY2010
Performance Measures	Actual	Actual	Actual	Projected
Input: Percent strongly agree	78.1%	93.0%	85.5%	89.8%
Outcome: Cumulative percentage change	N/A	19.1%	9.5%	15.0%

**Objective 5.2** By the end of calendar year 2010, increase by 13 percent from the calendar year 2000 baseline rate the proportion of Maryland households with minor children that are smoke-free.

	CY2000	CY2006	CY2008	CY2010
Performance Measures	Actual	Actual	Actual	Projected
<b>Input:</b> Percent of youth living in smoke-free homes	68.2%	70.9%	76.1%	77.1%
Outcome: Cumulative percentage change	N/A	4.0%	11.6%	13.0%

Notes: Calendar years were used for goals/objectives where data sources are the baseline and subsequent tobacco surveys. Data collection occurs only during the fourth quarter of the applicable calendar year. Thus, objectives more closely relate to what has occurred by the end of any particular calendar year than they would to a fiscal year which ends 6 months after the last data is collected. The projections for calendar year 2010 have been updated in this document to take into account the actual results from calendar year 2008 and impact of budget reductions in fiscal year 2010.

Where data is listed as "Actual" it represents results of analysis from the relevant data source. Where data is listed as "Estimated" it represents the current estimate when analysis of existing data is not yet complete. Where data is listed as "Projected" it represents a data point on which data has not yet been collected and the figure listed is the current projection of the value of that data point. This differentiation in the use of "Estimates" and "Projections" is consistent with that used by the Federal government when distinguishing between estimates of current time frames and projections for future time frames (see U.S. Census for example). Data from the fall 2010 surveys will be reported as required by Subtitle 10, Title 13, Health-General Article in the fall of 2011.

The Department conducted its baseline tobacco surveys in the fall of 2000 and biennially thereafter. The fall 2004 surveys were skipped pursuant to legislative amendment to program legislation introduced in response to the then existing State fiscal crisis. Currently the Department is required by legislation to conduct its next tobacco surveys in the fall of 2010 and 2012. The program legislation requires that subsequent tobacco surveys be conducted using the same methodologies and models as were used for the baseline surveys to ensure comparability.

# M00F03.06 PREVENTION AND DISEASE CONTROL — FAMILY HEALTH ADMINISTRATION

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	78.00	72.00	72.00
Number of Contractual Positions	3.62	6.00	5.00
01 Salaries, Wages and Fringe Benefits	5,896,155	5,576,416	6,074,798
02 Technical and Special Fees	104,602	126,570	131,205
03 Communication	17,760	16,055	77,996
04 Travel	230,574	209,688	245,442
07 Motor Vehicle Operation and Maintenance	1,409 55,490,040	2,051 41,229,033	1,653 44,997,600
09 Supplies and Materials	263,694	153,500	239,500
10 Equipment—Replacement	3,067		
11 Equipment—Additional	175,143	90,282 8,440,492	90,282
12 Grants, Subsidies and Contributions	16,889,501 15,200	8,440,492 11,115	16,233,303 14,120
Total Operating Expenses	73,086,388	50,152,216	61,899,896
Total Expenditure	79,087,145	55,855,202	68,105,899
•	27.255.650	10.516.150	<del></del>
Original General Fund Appropriation  Transfer of General Fund Appropriation	27,355,679 346,266	12,716,159 -238,927	
	·		12 191 740
Net General Fund ExpenditureSpecial Fund Expenditure	27,701,945 39,953,246	12,477,232 32,144,897	12,181,749 43,980,871
Federal Fund Expenditure	11,381,954	11,183,073	11,893,279
Reimbursable Fund Expenditure	50,000	50,000	50,000
Total Expenditure	79,087,145	55,855,202	68,105,899
M00363 Spinal Cord Injury Trust Fund	48,213 730,072 28,068 44,000 743	44,021 884,632 49,854	1,088,625
swf305 Cigarette Restitution Fund	39,079,485	31,142,514	42,819,590
Total	39,953,246	32,144,897	43,980,871
Federal Fund Income:	.=		.=
20.600 State and Community Highway Safety	179,127	144,473	177,102
HIV/AIDS Demonstration Program	62,539	159,250 100,000	152,300
93.069 Public Health Emergency Preparedness		100,000	
State and Community Based Programs	1,206,220	1,182,150	1,209,485
Prevention— Investigations and Technical Assistance	7,838,581	7,506,706	8,192,190
93.988 Cooperative Agreements for State-Based Diabetes Control Programs and Evaluation of Surveillance Systems	289,669	288,887	281,739
93.991 Preventive Health and Health Services Block	1,805,818	1,801,607	1,880,463
Total	11,381,954	11,183,073	11,893,279
10tal	11,301,734	11,103,0/3	11,073,419
Reimbursable Fund Income: R00A04 Children's Cabinet Interagency Fund	50,000	50,000	50,000
- 6- ,		<u></u>	,

# M00F05.01 POST MORTEM EXAMINING SERVICES - OFFICE OF THE CHIEF MEDICAL EXAMINER

## PROGRAM DESCRIPTION

Sections 5-301 to 312, of the Health-General Article establish the following objectives for the Office of the Chief Medical Examiner: to investigate violent and suspicious deaths or those unattended by a physician; to keep reports of all investigated deaths; to perform autopsies when necessary and in all cases to determine the cause and manner of death; to complete death certificates with the required information; to furnish the State's Attorney records relating to every death in which, in the judgment of the medical examiner, further investigation is deemed advisable; and to make the Office's records available to courts, the family of the deceased and others. Title 10, Subtitle 35, of the Code of Medical Regulations mandates the involvement of the Office of the Chief Medical Examiner to investigate all deaths of firefighters and State Fire Marshal personnel; to allow for cornea tissue removal and internal organs for transplantation; to report any communicable disease related death to the appropriate health officer; and to investigate deaths in a State funded or State operated facility.

## MISSION

The mission of the Office of the Chief Medical Examiner is to: provide competent, professional, thorough and objective death investigations in cases mandated in Maryland statute, thus assisting State's Attorneys, courts, law enforcement agencies and especially families in understanding related issues; strengthen partnerships between the Federal, State and local governments, and the business community through the training and education of physicians, other health professionals, members of the legal and law enforcement profession, as well as other individuals involved in death investigations; cooperate with and support research programs directed at increasing knowledge of the pathology of disease and other conditions contributing to injury and death in our communities; and protect and promote the health of the public and assist the development of programs to prevent injury and death whenever possible.

#### VISION

The vision of the Office of the Chief Medical Examiner is a world class and professional death investigation system grounded in the principles of quality, accountability, efficiency, objectivity and sensitivity towards each victim's family members.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Provide timely death investigation with sensitivity and balance towards family members.

Objective 1.1 During fiscal year 2011 ninety-nine percent of all medical examiner cases requiring further examination will be examined and ready for release within 24 hours of admission to the Office of the Chief Medical Examiner.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total deaths investigated	10,230	9,994	10,217	10,217
Output: Cases examined	4,378	4,112	4,362	4,362
Quality: Percent of cases released within 24 hours	99%	99%	99%	99%

Goal 2. Provide State's Attorney with autopsy reports on all medical examiner cases where further investigation is deemed advisable.

Objective 2.1 By fiscal year 2011 ninety percent of all autopsy reports will be completed and forwarded, when necessary, to the

State's Attorney's office within 60 working days following the investigation.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Examinations performed	4,378	4,112	4,362	4,362
Number of Medical Examiners (FTE)	15.6	15.6	15.6	15.6
Outcome: Percent of reports completed within 60 days	90%	99%	90%	90%
Efficiency: Ratio of autopsies to Medical Examiners, including Chief				
Medical Examiner	281	264	280	280

# OFFICE OF THE CHIEF MEDICAL EXAMINER

## M00F05.01 POST MORTEM EXAMINING SERVICES

	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	81.00	81.00	81.00
Number of Contractual Positions	5.47	5.35	5.35
01 Salaries, Wages and Fringe Benefits	7,151,370	6,945,458	7,471,983
02 Technical and Special Fees	516,837	558,572	514,029
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional	60,284 5,824 305,415 8,874 831,241 592,085 87,049	60,107 3,773 395,241 15,244 887,368 529,788 99,420	61,064 4,365 642,513 14,851 965,719 567,225 145,110 258,196
13 Fixed Charges	14,751	12,807	14,011
Total Operating Expenses  Total Expenditure	1,905,523 9,573,730	2,003,748 9,507,778	2,673,054
Original General Fund AppropriationTransfer of General Fund Appropriation	9,154,621 118,938	9,381,671 -217,460	
Net General Fund ExpenditureFederal Fund Expenditure Reimbursable Fund Expenditure	9,273,559 190,764 109,407	9,164,211 197,251 146,316	10,339,508 201,240 118,318
Total Expenditure	9,573,730	9,507,778	10,659,066
Federal Fund Income: 93.069 Public Health Emergency Preparedness	190,764	197,251	201,240
Reimbursable Fund Income:  D15A05 Executive Department-Boards, Commissions and Offices	52,003 57,404	87,510 58,806	118,318
Total	109,407	146,316	118,318

## M00F06.01 OFFICE OF PREPAREDNESS AND RESPONSE

### PROGRAM DESCRIPTION

The Office of Preparedness and Response (OP&R) is an office under the Deputy Secretary for Public Health Services that oversees programs to enhance the preparedness activities for Emergency Support Function 8 (ESF8): Public Health and Medical on the State and local levels for the Department of Health and Mental Hygiene (DHMH). Projects in this Office are designed to establish a process for strategic leadership, direction, coordination, and assessment of activities to ensure state and local readiness. Further, interagency collaboration and preparedness for bioterrorism and other health threats and emergencies are key aspects of the work conducted under the leadership of OP&R. All of the projects in this office are federally funded. Federal resources include: (1) the Centers for Disease Control and Prevention (CDC) Public Health Preparedness and Response for Bioterrorism Grant; (2) the CDC Pandemic Influenza Grant; (3) the CDC Cities Readiness Initiative (CRI); and (4) the Department of Health and Human Services, Hospital Preparedness Program.

#### MISSION

OP&R organizes and prepares for public health and medical emergencies through statewide partnerships with public, private, and government agencies to coordinate an effective emergency response for the health and safety of all residents of Maryland.

## **VISION**

A prepared Maryland.

## KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

**Goal 1.** To maintain and improve the technical expertise of Office of Preparedness and Response in public health preparedness and emergency response.

**Objective 1.1** By fiscal year 2011, 98 percent of local health department staff will receive relevant, state-of-the-art training and continuous education opportunities.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Output: Percent of staff who received the required public				
health and emergency response trainings	85%	95%	95%	98%

Goal 2. To expand compliance with the National Incident Management System (NIMS) for our partners at the State and local levels (including hospitals).

**Objective 2.1** By fiscal year 2011, 100 percent of the local health departments and hospitals will be compliant with the National Incident Management System (NIMS).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of local health departments that are NIMS compliant	95%	98%	100%	100%
Percent of hospitals that are NIMS compliant	95%	98%	100%	100%

Goal 3. To develop and implement operational preparedness plans and programs to address current and emerging public health threats.

**Objective 3.1** By fiscal year 2011, 100 percent of the State and local health department operational plans will be completed and 100 percent of local health departments will have exercises every year.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of local health departments that completed				
preparedness related operational plans	80%	90%	100%	100%
Percent of local health departments that exercised preparedness				
related operational plans	80%	90%	100%	100%

# OFFICE OF PREPAREDNESS AND RESPONSE

## M00F06.01 OFFICE OF PREPAREDNESS AND RESPONSE

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	27.00	26.00	26.00
01 Salaries, Wages and Fringe Benefits	2,176,802	2,158,807	2,289,967
02 Technical and Special Fees	545	2,907	
03 Communication	114,768 38,216 10 65	134,993 130,685 18,000	97,072 113,614
08 Contractual Services	11,299,589 4,809,642 50,388	14,471,335 3,011,170	12,905,531 535,871
11 Equipment—Additional	633,612 5,540,284 2,132	4,532,710 7,854,874 179,848	106,200 4,989,228 155,362
Total Operating Expenses	22,488,706	30,333,615	18,902,878
Total Expenditure	24,666,053	32,495,329	21,192,845
Special Fund ExpenditureFederal Fund Expenditure	849,248 23,816,805	988,802 31,506,527	494,401 20,698,444
Total Expenditure	24,666,053	32,495,329	21,192,845
Special Fund Income: M00322 Baltimore County Public Schools	849,248	988,802	494,401
Federal Fund Income: 93.069 Public Health Emergency Preparedness 93.889 National Bioterrorism Hospital Preparedness	13,877,676	17,706,450	13,645,938
Program	9,939,129	13,800,077	7,052,506
Total	23,816,805	31,506,527	20,698,444

# SUMMARY OF CHRONIC DISEASE SERVICES

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	556.05	547.05	539.05
Total Number of Contractual Positions	19.62	20.54	18.52
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	32,439,985 1,138,679 11,039,239	32,742,775 947,981 10,765,523	33,873,573 1,057,202 10,954,888
Original General Fund Appropriation	40,725,452 -1,115,592	40,663,674 -1,699,663	
Total General Fund Appropriation	39,609,860 464	38,964,011	
Net General Fund Expenditure	39,609,396 4,395,367 613,140	38,964,011 5,071,053 421,215	40,030,698 5,220,179 634,786
Total Expenditure	44,617,903	44,456,279	45,885,663

# M00I03.01 SERVICES AND INSTITUTIONAL OPERATIONS - WESTERN MARYLAND CENTER

### PROGRAM DESCRIPTION

Western Maryland Hospital Center (WMHC), a specialty hospital and comprehensive care facility, operated by the State of Maryland, provides a wide range of health and rehabilitative services for the residents of Maryland. The Center operates by law as set forth in the Annotated Code of Maryland (Health Article 19, Section 501-507) for the treatment of patients who need constant medical and nursing care by reason of chronic illness or infirmity or who have chronic disability amenable to rehabilitation.

#### MISSION

We give Marylanders a second chance for quality of life through exceptional rehabilitation and healthcare services in our healing environment.

### VISION

Our exceptional people and healing environment will provide comfort in mind, body, and spirit to those whose lives we touch.

# KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

**Goal 1.** To operate with a "Culture of Safety," free from accidents, injuries, and medication errors for all who live, rehabilitate, and work at Western Maryland Hospital Center.

**Objective 1.1** The WMHC patient/resident fall rate will continue to improve from fiscal year 2009 levels.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Input: Number of Patient Care Days (PCDs).	26,331	24,546	25,423	30,295
Number of falls	38	53	50	48
Outcome: Patient/resident fall rate per 1,000 PCDs	1.4	2.2	2.0	1.6

Objective 1.2 The WMHC patient/resident medication error rate will continue to improve from fiscal year 2009 levels.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Input: Number of PCDs	26,331	24,546	25,423	30,295
Number of medication errors	359	296	270	243
Outcome: Medication error rate per 1,000 PCDs	13.6	12.1	10.6	8.0

**Goal 2.** Provide monitoring and intervention sufficient to prevent acquired pneumonia among patients/residents of Western Maryland Hospital Center.

Objective 2.1 The WMHC patient/resident pneumonia infection rate will continue to improve from fiscal year 2009 levels.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Input: Number of PCDs	26,331	24,546	25,423	30,295
Number of acquired pneumonia infections	34	33	32	31
Outcome: Rate of pneumonia infection occurrence per 1,000 PCDs	1.29	1.34	1.26	1.02

Goal 3. Ensure quality care for all patients

**Objective 3.1** The WMHC patient/resident nosocomial (acquired within the facility) pressure ulcer rate will continue to improve from fiscal year 2009 levels.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Input: Number of PCDs	26,331	24,546	25,423	30,295
Number of nosocomial pressure ulcers	22	22	20	18
Outcome: Nosocomial pressure ulcers rate per 1,000 PCDs	0.84	0.90	0.79	0.59

# M00I03.01 SERVICES AND INSTITUTIONAL OPERATIONS – WESTERN MARYLAND CENTER (Continued)

Goal 4. Provide a program that emphasizes optimal dialysis through ensuring dialysis adequacy.

Objective 4.1 During fiscal year 2011 at least 91 percent of hemodialysis treatments performed at WMHC will yield a Urea Reduction Rate (URR) >65 percent.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of dialysis treatments	3,016	3,263	3,200	3,200
Outcome: Percentage with URR > 65 percent	87%	87%	91%	91%

## OTHER PERFORMANCE MEASURES \*

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census				
Admissions	84	86	70	100
Discharges	100	87	50	100
Inpatients treated	169	155	175	191
Average daily inpatients treated	72	67	69	83
Beds operated	123	123	123	123
Occupancy percent	58.5%	54.5%	56.1%	67.5%
Chronic Hospital – Complex <sup>1</sup>				
Patient days	7,477	4,357	4,380	6,205
Average daily inpatients treated	20	12	12	17
Per Diem cost	\$764	\$1,156	\$1,047	\$886
Average length of stay	149	149	149	149
Cost per admission	\$113,897	\$172,218	\$155,944	\$131,995
Traumatic Brain Injury Unit <sup>2</sup>				
Patient days	982	1,624	1,944	2,190
Average daily inpatients treated	3	4	5	6
Per Diem cost	\$1,516	\$1,262	\$1,014	\$1,066
Average length of stay	90	79	79	79
Cost per admission	\$136,469	\$99,693	\$80,107	\$84,197
Comprehensive Care – Skilled <sup>3</sup>				
Patient days	16,868	15,263	15,330	17,520
Average daily inpatients treated	46	42	42	48
Per Diem cost	\$417	\$451	\$445	\$382
Average length of stay	366	365	365	365
Cost per admission	\$152,634	\$164,770	\$162,489	\$139,336

Note: \* Totals may not add due to rounding.

<sup>&</sup>lt;sup>1</sup> Chronic Hospital (Complex and Regular) was combined in fiscal year 2008 as Chronic Hospital – Complex.

<sup>&</sup>lt;sup>2</sup> Traumatic Brain Injury Unit began operations in fiscal year 2008.

<sup>&</sup>lt;sup>3</sup> Comprehensive Care (Psych and Skilled) was combined in fiscal year 2010 as Comprehensive Care – Skilled.

# M00103.01 SERVICES AND INSTITUTIONAL OPERATIONS – WESTERN MARYLAND CENTER (Continued)

# OTHER PERFORMANCE MEASURES \*

Performance Measures	2008 Actual	2009 Actual	2010 Estimated	2011 Estimated
Comprehensive Care – Ventilator <sup>4</sup>	Actual	Actuai	Estillateu	Esumateu
Patient days	1,004	3,302	3,769	4,380
Average daily inpatients treated	3	9,302	10	12
Per Diem cost	\$1,247	\$615	\$603	\$525
Average length of stay	90	162	162	φ323 162
	\$112,187	\$99,640	\$97,640	\$85,114
Cost per admission	\$112,107	\$99,040	\$97,040	\$65,114
Ancillary Services	26,331	24,546	25 422	20.205
Patient days	•		25,423	30,295
Ancillary services Per Diem cost	\$178	\$190	\$172	\$147
Renal Dialysis Services	20	40	4.0	
Patients treated	38	43	43	43
Treatments	3,016	3,263	3,200	3,200
Average cost per treatment	\$372	\$335	\$348	\$354
Hospital Patient Recoveries				
Medicaid, Medicare, insurance and sponsors	\$7,692,577	\$7,930,419	\$6,098,731	5,907,767
Disproportionate share payments	\$233,332	\$0	\$0	\$0
Project Summary:				
General administration	2,881,232	2,440,430	2,181,222	2,169,262
Dietary services	751,849	651,060	836,528	697,630
Household and property services	2,788,047	2,721,293	2,731,556	2,668,637
Hospital support services	1,420,736	1,575,764	1,631,430	1,383,167
Patient care services	8,932,174	9,782,440	9,376,974	10,984,900
Ancillary services	3,416,050	3,492,726	3,278,978	3,379,450
Non-reimbursable services: renal dialysis (GF)	596,426	410,217	542,445	312,000
Non-reimbursable services: other (SF/RF)	1,156,440	1,489,081	1,181,519	1,716,871
Total	21,942,954	22,563,011	21,760,652	23,311,917

Note: \* Totals may not add due to rounding.

<sup>&</sup>lt;sup>4</sup> Comprehensive Care – Ventilator Unit began operations in fiscal year 2008.

# M00103.01 SERVICES AND INSTITUTIONAL OPERATIONS — WESTERN MARYLAND CENTER

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	286.75	283.75	279.75
Number of Contractual Positions	8.27	7.74	6.41
01 Salaries, Wages and Fringe Benefits	17,240,727	17,196,377	18,022,198
02 Technical and Special Fees	623,602	485,693	533,234
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions	55,829 2,826 612,466 21,430 1,197,755 2,740,947 13,181 8,511 1,421	66,189 14,796 664,540 27,694 718,753 2,527,579	53,917 3,310 580,502 25,311 1,182,565 2,857,776
13 Fixed Charges	44,316	49,031	46,914
Total Operating Expenses	4,698,682	4,078,582	4,756,485
Total Expenditure	22,563,011	21,760,652	23,311,917
Original General Fund Appropriation	21,527,785 -453,391	21,512,660 -933,527	
Total General Fund Appropriation	21,074,394 464	20,579,133	
Net General Fund Expenditure	21,073,930 904,060 585,021	20,579,133 787,945 393,574	21,595,046 1,082,085 634,786
Total Expenditure	22,563,011	21,760,652	23,311,917
Special Fund Income:  M00304 Hospice of Washington County  M00307 Donations  M00308 Employee Food Sales  M00309 Lycher Contractual Food Sales  M00310 Renal Dialysis Collections	20,470 1,421 23,423 59,813 682,500	20,470 10,000 25,678 57,232 572,528	20,125 6,190 29,729 87,665 801,396
M00332 Nursing Home Provider Fee	116,433	102,037	136,980
Total	904,060	787,945	1,082,085
Reimbursable Fund Income:  M00M07 DHMH-Potomac Center	585,021	393,574	634,786

## M00104.01 SERVICES AND INSTITUTIONAL OPERATIONS – DEER'S HEAD CENTER

### PROGRAM DESCRIPTION

Deer's Head Hospital Center (DHHC) provides:

- Chronic hospital care and treatment to patients requiring acute rehabilitation, as well as complex medical management for respiratory, coma, traumatic brain injury, spinal cord injury, wound management, dementia, cancer care, and quarantined tuberculosis (referred by health departments throughout the State of Maryland).
- Long-term comprehensive care for patients no longer in need of hospital level care but whose needs require services that are beyond those typically offered in private sector nursing homes, and
- Inpatient and outpatient renal dialysis services.

#### **MISSION**

Deer's Head Hospital Center provides compassionate interdisciplinary care to meet the needs of our community.

## **VISION**

Deer's Head Hospital Center will be the provider and employer of choice, offering quality state – of – the – art care in a team environment.

## KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

**Goal 1.** To operate with a "Culture of Safety," free from accidents, injuries, and medication errors for all who reside and/or those who rehabilitate at Deer's Head Hospital Center (DHHC).

**Objective 1.1** During fiscal year 2011 DHHC estimates that the patient/resident fall rate will be 5.55 falls per 1,000 Patient Care Days (PCDs).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of PCDs	29,201	27,375	26,280	27,010
Number of falls	164	118	224	150
Outcome: Fall rate per 1,000 PCDs	5.62	4.31	8.52	5.55

**Objective 1.2** During fiscal year 2011, the medication error rate will remain less than 6.96 errors per 1,000 Patient Care Days (PCDs).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of PCDs	29,201	27,375	26,280	27,010
Number of medication errors	130	134	129	130
Outcome: Medication error rate per 1,000 PCDs	4.45	4.89	4.91	4.81

Goal 2. To ensure quality of care for all patients.

Objective 2.1 During fiscal year 2011, the nosocomial pressure ulcer rate will be 1.07 per 1,000 Patient Care Days (PCDs)

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of PCDs	29,201	27,375	26,280	27,010
Number of patients/residents with Nosocomial pressure ulcers	45	32	28	29
Outcome: Nosocomial pressure ulcer rate per 1,000 PCDs	1.54	1.17	1.07	1.07

Goal 3. Improve quality and accessibility to a consistently increasing end stage renal disease population.

**Objective 3.1** The percentage of hemodialysis patients who achieve a URR (urea reduction rate, measuring adequacy of dialysis) of 65 will be equal to or greater than the Mid Atlantic Renal Coalition goal of 89 percent.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hemodialysis patients with URR test done	942	1,000	1,000	950
Number of hemodialysis patients with URR greater than 65	824	900	870	850
Outcome: Percent of hemodialysis patients who achieve URR of 65	87%	90%	87%	89%

# M00104.01 SERVICES AND INSTITUTIONAL OPERATIONS – DEER'S HEAD CENTER (Continued)

## OTHER PERFORMANCE MEASURES \*

	2008	2009	2010	2011
Performance Measure	Actual	Actual	Estimated	Estimated
Inpatient Census				
Admissions	186	181	181	181
Discharges	181	185	185	185
Inpatients treated	265	254	254	254
Average daily inpatients treated	80	75	72	74
Beds operated	114	114	114	114
Inpatient census occupancy percent	70%	66%	63%	65%
Chronic Hospital - Complex				
Patient days	366	365	365	365
Average daily inpatients treated	1	1	1	1
Per diem cost	\$1,253	\$1,258	\$1,224	\$1,264
Average length of stay	366	365	365	365
Cost per admission	\$458,479	\$459,014	\$446,759	\$461,377
Chronic Hospital - Regular	<b>,</b> ,	* ,	+ ,	4 10 2 3 2 7 7 7
Patient days	4,745	5,110	5,110	5,840
Average daily inpatient treated	13	14	14	16
Per diem cost	\$441	\$440	\$418	\$390
Average length of stay	50	47	47	47
Cost per admission	\$22,042	\$20,691	\$19,641	\$18,351
Comprehensive Care - Skilled	Ψ22,0 .2	Ψ20,051	Ψ1,011	Ψ10,551
Patient days	24,090	21,900	20,805	20,805
Average daily inpatient treated	66	60	57	57
Per diem cost	\$477	\$509	\$545	\$546
Average length of stay	366	365	365	365
Cost per admission	\$174,651	\$185,756	\$198,848	\$199,264
Ancillary Services	φ1/4,031	\$105,750	ψ190,0 <del>4</del> 0	\$177,204
	29,201	27,375	26,280	27,010
Patient days	\$106	\$116	\$110	\$106
Ancillary services per diem cost	\$100	\$110	\$110	\$100
Renal Dialysis Services	160	151	1.45	1.45
Patients treated	169	151	145	145
Treatments	16,056	15,784	15,184	15,184
Average cost per treatment	\$277	\$295	\$348	\$331
Hospital Patient Recoveries	<b>AC 001 161</b>	<b>40.77.00.50.4</b>	<b>#5.600.505</b>	<b>#5.440.45</b> 0
Medicare, insurance and sponsors	\$6,881,161	\$9,769,504	\$5,689,785	\$5,443,458
Disproportionate share payments	\$32,374	\$0	\$0	\$0
Project Summary				
General administration		1,844,737	1,833,826	1,846,047
Dietary services		1,080,023	1,050,543	1,060,588
Household and property services		2,828,518	2,474,371	2,619,209
Hospital support services		1,028,137	1,035,967	1,111,045
Patient care services		7,923,531	8,325,872	8,278,757
Ancillary services		2,314,546	2,085,616	2,039,566
Non-reimbursable services: renal dialysis (GF)		1,515,974	1,578,683	1,480,440
Non-reimbursable services: other (SF/RF)		3,519,426	4,310,749	4,138,094
Total		22,054,892	22,695,627	22,573,746

Note: \* Data may not add due to rounding.

# M00104.01 SERVICES AND INSTITUTIONAL OPERATIONS — DEER'S HEAD CENTER

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	269.30	263.30	259.30
Number of Contractual Positions	11.35	12.80	12.11
01 Salaries, Wages and Fringe Benefits	15,199,258	15,546,398	15,851,375
02 Technical and Special Fees	515,077	462,288	523,968
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement	68,867 21,690 716,291 28,488 1,787,871 3,539,165 116,539 13,505 793 47,348	68,309 4,046 778,362 21,751 2,033,961 3,626,183 108,671 14,422 31,236	66,475 3,414 788,639 24,833 1,768,759 3,394,649 101,259 13,623
Total Operating Expenses	6,340,557	6,686,941	6,198,403
Total Expenditure	22,054,892	22,695,627	22,573,746
Original General Fund Appropriation  Transfer of General Fund Appropriation  Net General Fund Expenditure  Special Fund Expenditure	19,197,667 -662,201 18,535,466 3,491,307	19,151,014 -766,136 18,384,878 4,283,108	18,435,652 4,138,094
Reimbursable Fund Expenditure  Total Expenditure	28,119 22,054,892	22,695,627	22,573,746
Special Fund Income:  M00308 Employee Food Sales  M00314 Renal Dialysis Collections  M00332 Nursing Home Provider Fee  M00417 Coastal Hospice by the Lake  swf316 Strategic Energy Investment Fund  Total	42,162 3,144,036 158,901 146,208	37,568 3,705,814 140,963 141,814 256,949	43,538 3,546,857 151,367 139,467 256,865 4,138,094
। ठावा	3,491,307	4,283,108	4,138,094
Reimbursable Fund Income:  M00M05 DHMH-Holly Center	28,119	27,641	

## M00J02.01 LABORATORY SERVICES – LABORATORIES ADMINISTRATION

## PROGRAM DESCRIPTION

Assist the Department to protect the people in Maryland against the spread of communicable and infectious diseases by identifying the cause of disease outbreaks, by continuous laboratory-based disease surveillance and by laboratory monitoring for the emergence and reemergence of infectious disease agents in the State; to screen all newborn babies in the State for hereditary metabolic disorders; to provide laboratory data for environmental safety and enforcement of environmental protection laws; to ensure reliable and safe medical laboratory services; and to support enforcement and surveillance programs of DHMH, local health departments, other State agencies and various federal agencies to protect the public health.

### MISSION

It shall be the mission of this Administration to promote, protect and preserve the health and well-being of the people in Maryland from the consequences of communicable diseases, treatable genetic disorders, environmental factors, and from unsafe food, drugs, and consumer products by promoting and enforcing standards of quality in cooperation with both public and private agencies at the local, State, and federal levels. This mission shall be accomplished with maximum public benefit at a minimum cost to the people in Maryland.

## VISION

We envision a future in which all citizens of Maryland are protected from infectious diseases, environmental hazards, hereditary disorders and substandard consumer products through surveillance, enforcement of standards, assessment and leadership skills provided by the State Public Health Laboratory System.

## KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

**Goal 1.** Adopt cutting edge scientific technology to improve the quality and reliability of public health laboratory practice for prevention of disease and promotion of health.

Objective 1.1 During fiscal year 2011, increase to 30 the number of genetic amplification methods for detection of emerging and reemerging infectious diseases – such as West Nile Virus and other mosquito-borne viral diseases, food borne viruses and enteric viruses – and bioterrorism agents.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Output: Number of genetic amplification techniques	25	28	29	30

Objective 1.2 During fiscal year 2011, maintain pulse field gel electrophoresis (PFGE) to identify nine microorganisms causing food borne and contagious diseases for submission to the National PulseNet Center and identify patterns of infectious agents to allow early detection of potential disease outbreaks.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Output: Types of microbes identified by PFGE	8	9	9	9

**Goal 2.** Maintain Newborn Screening to screen for hereditary disorders to prevent mental retardation, other defects, and death in all babies born in Maryland.

Objective 2.1 By fiscal year 2011, increase the number of hereditary disorders screened in newborns to 55.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of hereditary disorders tested for in newborn babies	35	53	54	55

## M00J02.01 LABORATORY SERVICES - LABORATORIES ADMINISTRATION (Continued)

Objective 2.2 During fiscal year 2011, maintain turnaround time for test results for newborn screenings within 3 business days.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Output: Number of tests	10,094,513	9,917,857	10,695,000	10,695,000
Quality: Turnaround time for test results (days)	3	3	3	3

Goal 3. Maintain laboratory preparedness and response to bioterrorism and chemical terrorism.

Objective 3.1 During fiscal year 2011, maintain statewide network of clinical, environmental and veterinary laboratories to serve as sentinels for early detection of potential agents of bioterrorism which are linked to the National Laboratory Response Network through the State Public Health Laboratory.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of clinical, environmental and veterinary labs				
in Maryland linked to National Laboratory Bioterrorism Network	51	51	50	47

Goal 4. Promote quality and reliability of laboratory test results to support public health and environmental programs.

Objective 4.1 During fiscal year 2011, maintain 98 percent accuracy of infectious bacterial disease testing, viral disease testing, and newborn screening for hereditary disorders, and 95 percent accuracy of environmental testing, based on national proficiency testing service.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent accuracy of infectious bacterial disease testing				
in proficiency testing	99%	98%	98%	98%
Percent accuracy of viral disease testing in proficiency testing	100%	100%	98%	98%
Percent accuracy of newborn screening in proficiency testing	100%	100%	98%	98%
Percent accuracy of environmental testing in proficiency testing	97%	91%	95%	95%

#### OTHER PERFORMANCE MEASURES

Performance Measures	2008 Actual	2009 Actual	2010 Estimated	2011 Estimated
Laboratory Services:				
Public health microbiology	132,103	133,603	134,000	134,000
Virology and immunology	380,865	339,089	340,000	340,000
Newborn and childhood screening	10,120,197	9,922,717	12,500,000	12,500,000
Molecular biology	207,043	273,026	273,000	273,000
Environmental microbiology	53,771	46,821	47,000	47,000
Environmental chemistry	140,598	132,783	133,000	133,000
Total Tests Performed	11,034,577	10,848,039	13,427,000	13,427,000
Laboratory Fee Collections	\$2,670,862	\$3,518,569	\$4,930,000	\$4,930,000
Drug Control:				
Pharmacy inspections	1,100	495	450	450
CDS and other site inspections	236	781	800	800
Permits/controlled dangerous substances	21,242	18,808	17,500	18,000
Drug Control Collections	\$1,772,903	\$1,946,535	\$2,100,000	\$2,160,000

# LABORATORIES ADMINISTRATION

## M00J02.01 LABORATORY SERVICES

Appropriation	Statement:
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Appropriation Statement.	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	252.00	243.00	241.00
Number of Contractual Positions	3.58	6.28	5.28
01 Salaries, Wages and Fringe Benefits	16,443,404	16,278,479	16,990,070
02 Technical and Special Fees	148,354	160,131	148,657
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges Total Operating Expenses	148,058 39,036 28,278 1,156,532 4,594,079 226,204 1,209,351 30,000 61,756	135,602 35,823 33,408 1,718,723 5,222,113 634,600 30,000 63,210 7,873,479	140,688 29,770 18,776 1,701,820 4,510,630 48,000 30,000 71,564 6,551,248
Total Expenditure	24,085,052	24,312,089	23,689,975
Original General Fund Appropriation Transfer of General Fund Appropriation  Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	18,513,928 464,355 18,978,283 441,371 4,178,456 486,942	20,021,549 -537,438 19,484,111 465,394 3,706,712 655,872	19,414,303 480,810 3,354,657 440,205
Total Expenditure	24,085,052	24,312,089	23,689,975
<del>-</del>			

# M00J02.01 LABORATORY SERVICES—LABORATORIES ADMINISTRATION

Special Fund Income:			
M00315 Local County Health Departments	441,371	465,394	480,810
Federal Fund Income:			
BF.M00 Tuberculosis Consortium Contract	31,494	7,615	17,696
BL.M00 U.S. Armed Forces	123,409	239,400	59,500
93.069 Public Health Emergency Preparedness		600,000	155,169
93.116 Project Grants and Cooperative Agreements			
for Tuberculosis Control Programs	205,878	166,365	149,343
93.283 Centers for Disease Control and			
Prevention— Investigations and Technical	2.0(0.110	1 212 000	1 265 571
Assistance	2,068,110	1,312,888	1,365,571
93.448 Food Safety and Security Monitoring Project	230,031	162,024 350,000	107,592
93.917 HIV Care Formula Grants	551,199	330,000	357,154
• • • • • • • • • • • • • • • • • • • •	647.643	514,347	703,160
Based	047,043	314,347	703,100
Transmitted Diseases Control Grants	320.692	354,073	439,472
			·
Total	4,178,456	3,706,712	3,354,657
Reimbursable Fund Income:			
K00AI2 DNR-Resource Assessment Service	45,000	44.277	45,000
Q00B01 DPSCS -Division of Correction—Headquarters	101,836	300.072	99.195
R30B21 USM-Baltimore	2,280	300,072	77,175
U00A04 MDE-Water Management Administration	170,568	124,889	129,356
U00A05 MDE-Science Services Administration	70,267	52,534	53,179
U00A07 MDE-Air and Radiation Management Administration	37,570	57,400	51,600
V00D02 DJS-Departmental Support	59,421	76,700	61,875
Total	486,942	655,872	440,205

# SUMMARY OF DEPUTY SECRETARY — BEHAVIORAL HEALTH AND DISABILITIES

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	4,309.85	3,722.80	3,715.30
Total Number of Contractual Positions	432.43	238.88	222.60
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	283,481,893 14,243,196 1,580,876,579	244,872,913 10,611,299 1,632,758,935	264,934,080 10,762,913 1,668,700,717
Original General Fund Appropriation	1,220,066,731 -5,412,642	1,255,780,513 -69,273,514	
Total General Fund Appropriation	1,214,654,089 29,660	1,186,506,999	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	1,214,624,429 32,583,993 617,375,297 14,017,949	1,186,506,999 45,877,413 641,350,890 14,507,845	1,209,754,309 48,471,082 673,493,772 12,678,547
Total Expenditure	1,878,601,668	1,888,243,147	1,944,397,710

# M00K01.01 EXECUTIVE DIRECTION – DEPUTY SECRETARY FOR BEHAVIORAL HEALTH AND DISABILITIES

#### PROGRAM DESCRIPTION

The Deputy Secretary for Behavioral Health and Disabilities is responsible for providing executive oversight and management of the three administrations under its purview: the Alcohol and Drug Abuse Administration (ADAA), the Developmental Disabilities Administration (DDA), and the Mental Hygiene Administration (MHA). The role of the Deputy Secretary and her staff is to assure compliance and consistency in the area of policy and services, coordination in the area of dual diagnoses, and quality of services in the facilities operated by MHA and DDA.

This program shares the goals and objectives of Alcohol and Drug Abuse Administration, Mental Hygiene Administration and Developmental Disabilities Administration.

#### MISSION

The mission of the Office of the Deputy Secretary for Behavioral Health and Disabilities is to develop an integrated system for planning, services and policy across the three administrations.

#### VISION

To provide the best in quality of care and services to our mentally ill, developmentally disabled and substance abusing citizens.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. The Resident Grievance System (RGS) will conduct timely interviews and referrals (Information/Assistance), thorough investigations (Grievances), and assist residents who refuse medication (Clinical Review Panels) in the thirteen State run facilities (nine mental hygiene and four developmental disabilities).

**Objective 1.1** 95 percent of all grievances will be resolved within 65 working days.

	* 2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of requests for RGS services	3,160	3,758	3,030	3,000
Output: Percent of grievances processed within 65 days	95%	95%	95%	95%

**Goal 2.** The Resident Grievance System will work toward prevention of grievances by responding to residents' concerns. Grievances filed will be successfully mediated and resolved at the lowest possible level.

Objective 2.1 Grievances will decline as the number of information/assistance interactions provided to residents increases.

	* 2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of grievances	997	1,410	940	940
Number of Information/Assistance interactions	2,024	2,190	2,055	2,055
Number of Clinical Review Panels	139	158	135	140
<b>Objective 2.2</b> 98 percent of all grievances will be closed by Stage 3.				
	* 2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of grievances resolved by:				
Stage 1 – Rights Advisor	70%	79%	66%	65%
Stage 2 – Unit Director	14%	9%	15%	14%
Stage 3 – Superintendent	15%	11%	18%	20%
Stage 4 - Central Review Committee	1%	1%	1%	1%

Note: \* The figures printed in the Budget Books last year for 2008 were estimated rather than actual figures.

# M00K01.01 EXECUTIVE DIRECTION — DEPUTY SECRETARY FOR BEHAVIORAL HEALTH AND DISABILITIES

# **Appropriation Statement:**

	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	17.00	16.00	16.00
Number of Contractual Positions	.08		
01 Salaries, Wages and Fringe Benefits	1,334,936	1,301,396	1,474,825
02 Technical and Special Fees	5,077		
03 Communication	8,506 27,589 674,725 6,605	10,163 36,968 699,850 5,275	8,708 29,036 679,123 5,986
10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges	2,562 5,400 2,158	4,350 1,814	4,800 2,247
Total Operating Expenses	727,545	758,420	729,900
Total Expenditure	2,067,558	2,059,816	2,204,725
Original General Fund Appropriation  Transfer of General Fund Appropriation	1,945,273	1,910,583 19,233	
Net General Fund ExpenditureReimbursable Fund Expenditure	1,945,273 122,285	1,929,816 130,000	2,074,725 130,000
Total Expenditure	2,067,558	2,059,816	2,204,725
Reimbursable Fund Income:  M00L01 DHMH-Mental Hygiene Administration  M00M01 DHMH-Developmental Disabilities Administration	61.143 61,142	65,000 65,000	65,000 65,000
Total	122,285	130,000	130,000

## M00K02.01 ALCOHOL AND DRUG ABUSE ADMINISTRATION

## PROGRAM DESCRIPTION

Alcohol and Drug Abuse Administration (ADAA) is responsible for the establishment and support of a comprehensive alcohol and drug abuse service delivery system. ADAA develops, establishes, regulates and promotes, monitors and supports programs for prevention, treatment and rehabilitation related to the misuse of alcohol and drugs. This program also promotes and conducts substance abuse related education, training, data collection and research.

#### MISSION

The Alcohol and Drug Abuse Administration is committed to providing access to a quality and effective substance abuse prevention, intervention and treatment service system for the citizens of Maryland.

## **VISION**

The Alcohol and Drug Abuse Administration envisions a future in which we substantially increase the number of Maryland citizens who enjoy a healthy drug free life by:

- Creating communities that possess the protective factors that discourage substance abuse, and
- Providing high quality addictions treatment on request.

## KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Provide a comprehensive continuum of accessible treatment services for women with dependent children.

Objective 1.1 At least 40 percent of women with dependent children who completed/transferred/referred from Level III.7 (Medically Monitored Intensive Inpatient Treatment) will enter another level of care within 30 days by fiscal year 2011.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of mothers with dependent children transferred/				
referred from Level III.7	995	806	850	850
Output: Total number of mothers with dependent children				
who enter another level of care	359	310	340	340
Outcome: Percent of mothers with dependent children who				
entered another level of care	36%	38%	40%	40%

Goal 2. Provide an effective length of treatment in the continuum of care.

**Objective 2.1** By fiscal year 2011, 62 percent of the adult and adolescent patients in ADAA funded Level I outpatient programs are retained in treatment at least 90 days.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
ADOLESCENTS				
Output: Number of patients discharged from outpatient services	2,687	2,912	2,880	2,880
Outcome: Percent of patients retained in treatment at least 90 days	59%	61%	62%	62%
ADULTS				
Output: Number of patients discharged from outpatient services	16,106	16,774	16,585	16,585
Outcome: Percent of patients retained in treatment at least 90 days	58%	60%	62%	62%

**Objective 2.2** By fiscal year 2011, 58 percent of the patients in ADAA funded halfway house programs are retained in treatment at least 90 days.

Performance Measures	2008 Actual	2009 Actual	2010 Estimated	2011 Estimated
ADULTS				
Output: Number of patients discharged from halfway house programs	1,336	1,269	1,318	1,318
Outcome: Percent of patients retained in treatment at least 90 days	56%	56%	57%	58%

## M00K02.01 ALCOHOL AND DRUG ABUSE ADMINISTRATION (Continued)

Objective 2.3 By fiscal year 2011, 40 percent of adolescent and 58 percent of adult patients completing/transferred/referred from ADAA funded intensive outpatient programs enter another level of treatment within thirty days of discharge.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
ADOLESCENTS				
Output: Number of patients completing/transferred/referred				
from intensive outpatient services	156	241	220	220
Outcome: Percent of patients entering another level of treatment				
within 30 days of discharge	42%	36%	38%	40%
ADULTS				
Output: Number of patients completing/transferred/referred from				
intensive outpatient services	3,017	4,482	4,422	4,422
Outcome: Percent of patients entering another level of treatment				
within 30 days of discharge	53%	56%	57%	58%

Objective 2.4 By fiscal year 2011, 79 percent of the patients completing/transferred/referred from ADAA funded residential detoxification programs enter another level of treatment within 30 days of discharge.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of patients completing/transferred/referred from				
residential detoxification services	3,103	3,520	3,550	3,550
Outcome: Percent of patients entering another level of treatment				
within 30 days of discharge	76%	77%	78%	79%

Goal 3. Provide treatment services that decrease substance use and improve social functioning.

Objective 3.1 By fiscal year 2011 the number of patients using substances at completion/transfer/referral from non-detox treatment will be reduced by 82 percent among adolescents and 81 percent among adults from the number of patients who were using substances at admission to treatment.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
ADOLESCENTS				
Input: Number of patients using substances at admission	1,570	1,952	1,900	1,900
Output: Patients using substances at completion/transfer/referral	350	378	342	342
Outcome: Percent decrease in substance abuse during treatment	78%	81%	82%	82%
ADULTS				
Input: Number of patients using substances at admission	17,960	15,325	16,640	16,640
Output: Patients using substances at completion/transfer/referral	4,011	3,290	3,328	3,162
Outcome: Percent decrease in substance abuse during treatment	78%	79%	80%	81%

Objective 3.2 By fiscal year 2011, the number of employed adult patients at completion/transfer/referral from non-detox treatment will increase by 30 percent from the number of patients who were employed at admission to treatment.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patients employed at admission	7,920	6,532	7,200	7,200
Outcome: Number of patients employed at completion of treatment	9,584	8,420	9,288	9,360
Percent increase in employment at completion of treatment	21%	29%	29%	30%

# M00K02.01 ALCOHOL AND DRUG ABUSE ADMINISTRATION (Continued)

**Objective 3.3** By fiscal year 2011 the number arrested during the 30 days before discharge from non-detox treatment will decrease by 70 percent for adolescents and 66 percent for adults from the number arrested during the 30 days before admission.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
ADOLESCENTS				
Input: Number arrested before admission	528	492	550	550
Output: Number arrested before discharge	161	158	165	165
Outcome: Percent decrease in number arrested	70%	68%	70%	70%
ADULTS				
Input: Number arrested before admission	3,160	2,698	3,000	3,000
Output: Number arrested before discharge	809	984	1,050	1,020
Outcome: Percent decrease in number arrested	74%	64%	65%	66%

## OTHER PERFORMANCE MEASURES

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Outpatient:				
Completion/Transfer/Referral Rate	54%	57%	58%	58%
Average Length of Stay for Completion Discharges (days)	171	168	175	175
Patients Treated	28,773	29,339	29,000	29,000
Intensive Outpatient:				
Completion/Transfer/Referral Rate	52%	58%	58%	59%
Average Length of Stay for Completion Discharges (days)	86	91	95	95
Patients Treated	9,098	10,829	10,707	10,707
Halfway House:				
Completion/Transfer/Referral Rate	59%	52%	53%	55%
Average Length of Stay for Completion Discharges (days)	123	157	165	165
Patients Treated	2,390	1,889	2,000	2,000
Long Term Residential:				
Completion/Transfer/Referral Rate	55%	55%	55%	56%
Average Length of Stay for Completion Discharges (days)	133	149	160	160
Patients Treated	1,074	1,050	1,040	1,040
Therapeutic Community:				
Completion/Transfer/Referral Rate	57%	66%	66%	66%
Average Length of Stay for Completion Discharges (days)	147	104	125	130
Patients Treated	1,289	1,645	1,625	1,625
Intermediate Care Facility:				
Completion/Transfer/Referral Rate	83%	83%	83%	83%
Average Length of Stay for Completion Discharges (days)	20	22	25	25
Patients Treated	7,798	6,850	7,500	7,500
Methadone:				
Percent Completed or Referred and/or in Treatment 300+ Days	92%	84%	90%	90%
Average Length of Stay for Completion Discharges (days)	1,132	900	1,200	1,200
Patients Treated	8,919	9,621	9,512	9,512
Total Patients Treated	59,341	61,223	61,384	61,384
Buprenorphine:				
Patients Treated *	0	4,196	4,200	4,200

**Note:** \* Patients treated with Buprenorphine are already in treatment within the existing system. Patients treated with Buprenorphine are not included in the Total Patients Treated, since they are already counted in one of the above services.

# $M00K02.01\,$ ALCOHOL AND DRUG ABUSE ADMINISTRATION — ALCOHOL AND DRUG ABUSE ADMINISTRATION

Appropriation Statement:			
	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	60.00	62.50	62.50
Number of Contractual Positions	2.44	5.00	4.50
01 Salaries, Wages and Fringe Benefits	4,270,967	2,518,720	4,941,325
02 Technical and Special Fees	73,654	119,172	110,569
03 Communication 04 Travel	18,447 80,722	26,799 91,751	26,212 99,355
07 Motor Vehicle Operation and Maintenance	2,250 143,245,999 46,441	4,858 141,763,343 42,872	5,186 142,800,650 51,632
10 Equipment—Replacement 13 Fixed Charges	30,258 45,837	29,087	20,135
Total Operating Expenses	143,469,954	141,958,710	143,003,170
Total Expenditure	147,814,575	144,596,602	148,055,064
Original General Fund Appropriation  Transfer of General Fund Appropriation	93,811,359 -333,365	94,846,060 -5,037,175	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	93,477,994 17,699,754 31,835,860	89,808,885 17,913,642 31,937,351	87,526,996 20,825,195 33,989,658
Reimbursable Fund Expenditure  Total Expenditure	4,800,967	4,936,724	5,713,215
Special Fund Income:  M00317 Office of Education and Training for Addictions Service	274,807 273,440 39,251 17,112,256	269,087 500,000 33,000	272,440 500,000 36,000 500,000 19,516,755
Total	17,699,754	17,913,642	20,825,195
Federal Fund Income:  BM.M00 National Outcome Measures Incentive Initiative BN.M00 State Outcomes Measurement and Management System	200,000 153,538 13,554	73,070	73,070 2,104,506
93.959 Block Grants for Prevention and Treatment of Substance Abuse	31,468,768	31,864,281	31,812,082
Total	31,835,860	31,937,351	33,989,658
Reimbursable Fund Income:  C00A00 Judiciary  M00L01 DHMH-Mental Hygiene Administration  N00I00 DHR-Family Investment Administration  Total	1,518,996 3,281,971 4,800,967	1,528,728 3,407,996 4,936,724	800,000 1,434,352 3,478,863 5,713,215

# SUMMARY OF MENTAL HYGIENE ADMINISTRATION AND STATE PSYCHIATRIC HOSPITAL CENTERS

	2009	2010	2011
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	3,182.20	2,914.05	2,906.55
Total Number of Contractual Positions	215.91	203.04	187.84
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	218,059,878	195,013,073	211,516,305
	10,551,653	8,444,294	8,706,858
	715,554,580	748,959,954	767,150,060
Original General Fund Appropriation	641,368,960	665,284,968	
Transfer/Reduction	-3,390,759	-43,687,555	
Total General Fund Appropriation	637,978,201 29,023	621,597,413	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	637,949,178	621,597,413	636,272,551
	9,967,097	23,121,830	23,383,835
	288,528,896	299,403,365	321,933,089
	7,720,940	8,294,713	5,783,748
Total Expenditure	944,166,111	952,417,321	987,373,223

# SUMMARY OF MENTAL HYGIENE ADMINISTRATION

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	91.35	90.50	90.50
Total Number of Contractual Positions	.95	2.00	2.00
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	7,433,057 40,715 658,766,256	-4,045,571 77,522 689,126,183	8,033,794 81,399 714,681,199
Original General Fund Appropriation	362,097,051 5,551,962	385,989,870 -20,035,713	
Total General Fund Appropriation	367,649,013 22,096	365,954,157	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	367,626,917 5,034,643 288,394,725 5,183,743	365,954,157 14,652,447 299,234,445 5,317,085	381,978,863 16,008,605 321,784,000 3,024,924
Total Expenditure	666,240,028	685,158,134	722,796,392

## M00L01.01 PROGRAM DIRECTION - MENTAL HYGIENE ADMINISTRATION

## PROGRAM DESCRIPTION

Health-General Article, Title 10, 11, and 12 and Title 16, Subtitle 1-3 establish the Mental Hygiene Administration (MHA) under the Secretary of Health and Mental Hygiene. The Administration is charged with the responsibility for treatment and rehabilitation of individuals with mental illness.

#### **MISSION**

The mission of the Mental Hygiene Administration is to create and manage a coordinated, comprehensive, accessible, culturally sensitive, and age appropriate system of publicly funded services and supports for individuals who have psychiatric disorders; and in conjunction with stakeholders provide treatment and rehabilitation in order to promote and maintain resiliency, health, and recovery.

## **VISION**

There will be comprehensive accessible array of public and private services. These services will help individuals empower themselves to achieve the highest level of participation in community life.

## KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

**Goal 1.** Mental Hygiene Administration (MHA) will increase the abilities of people with mental illness to live successfully in the community.

**Objective 1.1** By fiscal year 2012, 85 percent of adult consumers surveyed will report that receiving mental health services has allowed them to deal more effectively with daily problems.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
<b>Input:</b> Number of adults receiving mental health services	56,257	*66,348	65,089	69,055
Number of adults surveyed who answered the specific				
question on effectively dealing with daily problems	538	795	500	500
Output: Number of surveyed adults who reported those services				
have allowed them to deal more effectively with daily problems	414	635	410	420
Outcome: Percentage of adults who report mental health services				
have allowed them to deal more effectively with daily problems	77%	80%	82%	84%

**Objective 1.2** By fiscal year 2012, 60 percent of parents/caretakers surveyed will report that their child is better able to control his/her behavior as a result of receiving mental health services.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of children receiving mental health services	43,125	*45,330	45,231	47,987
Number of parents/caretakers surveyed who answered				
the specific outcome question on their child's behavior	722	984	500	500
Output: Number of surveyed parents/caregivers who reported				
that their child is better able to control their behavior	390	560	290	295
Outcome: Percentage of parents/caretakers who report that the				
child is better able to control his/her behavior	54%	57%	58%	59%

Note:\*Based on claims paid through August 31, 2009. Data includes purchase of care (POC) consumers.

## M00L01.01 PROGRAM DIRECTION - MENTAL HYGIENE ADMINISTRATION (Continued)

**Objective 1.3** By fiscal year 2012, outcome data of 86 percent of individuals engaged in outpatient treatment over a six month period will be available.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals in the fiscal year who have				
received outpatient services for at least six months *	24,893	26,802	28,400	30,100
Output: Number of consumers who have completed two questionnaires				
in the fiscal year at a six month interval with the same provider	20,429	24,042	24,140	25,800
Outcome: Percent of individuals for whom outcome data will be available	le 82%	90%	85%	86%

Goal 2. MHA will promote recovery and ability of adults with Serious Mental Illness (SMI) and ability of children with Serious Emotional Disturbances (SED) to live in the community.

**Objective 2.1** By fiscal year 2012, MHA will maintain access to public mental health services (PMHS) for 20 percent of the population of adults in Maryland who have SMI.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Estimated number of adults who annually have SMI	230,930	**231,185	232,341	233,503
Output: Number of adults with SMI who receive services				
in the PMHS during the year	36,607	*40,243	43,768	47,288
Outcome: Percentage of adults with SMI who receive mental				
health services in the PMHS during the year	16%	17%	19%	20%

**Objective 2.2** By fiscal year 2012, MHA will maintain access to public mental health services for 23 percent of population of children in Maryland who have SED.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Estimated number of children who annually have SED	150,407	**150,700	150,926	151,680
Output: Number of children with SED who receive services				
in the PMHS during the year	32,207	*32,987	34,261	35,288
Outcome: Percentage of children with SED who receive mental				
health services in the PMHS during the year	21%	22%	23%	23%

**Goal 3.** MHA will use the latest technology to promote recovery and abilities of hospitalized persons with mental illness in State psychiatric facilities to move into less restrictive treatment settings.

**Objective 3.1** By fiscal year 2012, at least 76 percent of non-forensic patients in State hospitals and in private hospitals funded through MHA purchase of care (POC) dollars will be discharged within 30 days.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of non-forensic patients discharged in a fiscal year	2,052	2,024	2,125	2,231
Output: Non-forensic patients discharged within 30 days of admission	1,548	1,543	1,620	1,701
Outcome: Percent of non-forensic patients discharged within 30 days				
of admission	75%	76%	76%	76%

Note: \* Based on claims paid through August 31, 2009. Data includes purchase of care (POC) consumers.

Percentage of total population <u>under</u> and <u>over</u> 18 was calculated (Source: Estimated Maryland Total Population by Age Group, DHMH, Vital Statistics, July 1, 2007). A projected average annual growth rate of 0.05 percent was used to calculate population estimates for 2009, 2010, 2011. (2008 is from the MFR submission last year.) The other source (Historical and Projected Total Population for Maryland's Jurisdictions, Maryland Department of Planning, Planning Data Sources, December 2007) was considered, and then adjusted to 0.05 percent to reflect the lower current estimates from our Vital Statistics report: "The estimated population of Maryland in 2006 was an increase of 0.3 percent from the 2005 estimate." The federal prevalence rate of 5.4 percent of adults who have serious mental illness (SMI) was applied to the population estimates to obtain estimated number of adults who have SMI. Estimated total of number of adults in public and private sector include all adults in Maryland regardless of insurance status. The federal prevalence rate of 11 percent of children and adolescents who have serious emotional disorders (SED) was then applied to the population estimates to obtain estimated number of children includes all children in Maryland regardless of insurance status.

# M00L01.01 PROGRAM DIRECTION — MENTAL HYGIENE ADMINISTRATION

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	84.35	83.50	83.50
Number of Contractual Positions	.02		
01 Salaries, Wages and Fringe Benefits	6,965,581	7,027,693	7,472,622
02 Technical and Special Fees	2,037		
03 Communication	22,735 70,841 1,281 600,965 34,675 3,882 5,562	26,083 45,997 3,073 599,541 31,811	26,521 44,373 3,243 704,128 36,839
13 Fixed Charges	21,802	19,039	20,502
Total Operating Expenses	761,743	725,544	835,606
Total Expenditure	7,729,361	7,753,237	8,308,228
Original General Fund Appropriation	5,788,500 -855,931	6,126,386 -532,149	
Total General Fund Appropriation	4,932,569 22,096	5,594,237	
Net General Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure  Total Expenditure	4,910,473 2,714,583 104,305 7,729,361	5,594,237 2,067,605 91,395 7,753,237	6,007,885 2,198,389 101,954 8,308,228
Federal Fund Income: 93.778 Medical Assistance Program	2,714,583	2,067,605	2,198,389
Reimbursable Fund Income:  N00B00 DHR-Social Services Administration	52,152 52,153	45,697 45,698	50,977 50,977
Total	104,305	91,395	101,954

## M00L01.02 COMMUNITY SERVICES – MENTAL HYGIENE ADMINISTRATION

## PROGRAM DESCRIPTION

The Mental Hygiene Administration, in conjunction with local core service agencies, operates the Public Mental Health System (PMHS) to provide mental health services to the citizens of Maryland. These services are delivered through private community based providers (profit and non-profit) and local health department clinics and State operated facilities. This program provides funding for grants-based community mental health programs using General and Federal funds.

Community based services are financed through a combination of grants and contracts with vendors and direct fee for service reimbursements. The fee for service system is operated by an administrative service organization which, under contract to the Mental Hygiene Administration, provides access to services, utilization management, eligibility determination based on medical necessity, claims processing and evaluation services. Services include inpatient hospital and residential treatment facility stays, outpatient treatment, psychiatric rehabilitation, counseling, and targeted case management. Grants and contracts are administered primarily through local Core Service Agencies.

This program shares the mission, goals, objectives, and performance measures of program M00L01.01, Program Direction

## OTHER PERFORMANCE MEASURES

## **Community Service**

	2008	2009	2010	2011
Other Measures	Actual	Actual	<b>Estimated</b>	Estimated
Number of Customers:				
Medicaid	0	0	0	0
Non-Medicaid	17,126	18,246	13,150	12,098
Total	17,126	18,246	13,150	12,098
Number of Consumers by Service Type				
(contains duplicate counts; multiple services and coverage types)				
Inpatient	0	0	0	0
Residential Treatment Centers	0	0	0	0
Outpatient	15,995	16,933	12,199	11,223
Rehabilitation	4,772	4,921	3,545	3,261
Case Management	550	1,228	885	814
Total	21,317	23,082	16,629	15,298

# M00L01.02 COMMUNITY SERVICES — MENTAL HYGIENE ADMINISTRATION

## **Appropriation Statement:**

Appropriation Statement.	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	7.00	7.00	7.00
Number of Contractual Positions	.93	2.00	2.00
01 Salaries, Wages and Fringe Benefits	467,476	-2,473,264	561,172
02 Technical and Special Fees	38,678	77,522	81,399
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional	593 12,097 120,826,216 5,227 2,572	4,543 12,529 118,078,496 8,050	879 6,148 114,377,949 6,934
13 Fixed Charges		274	342
Total Operating Expenses	120,846,705	118,103,892	114,392,252
Total Expenditure	121,352,859	115,708,150	115,034,823
Original General Fund Appropriation  Transfer of General Fund Appropriation	87,029,206 -1,279,043	84,861,617 -6,510,819	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	85,750,163 120,199 30,403,059 5,079,438	78,350,798 158,605 31,973,057 5,225,690	79,713,595 158,605 32,239,653 2,922,970
Total Expenditure	121,352,859	115,708,150	115,034,823

# M00L01.02 COMMUNITY SERVICES — MENTAL HYGIENE ADMINISTRATION

Special Fund Income:			
M00318 Grant Activity—Prior Fiscal Years	120,199	158,605	158,605
Federal Fund Income:			
14.238 Shelter Plus Care	3,535,697	3,282,655	3,862,462
93.104 Comprehensive Community Mental Health Services for Children with Serious Emotional Dis-			
turbances	30,000	1,455,984	1,840,853
93.150 Projects for Assistance in Transition			
from Homelessness (PATH)	1,016,503	1,032,000	1,172,000
93.234 Traumatic Brain Injury— State Demonstration			
Grant Program	113,021	115,000	
93.243 Substance Abuse and Mental Health Services	4.540.000		2 (02 007
- Projects of Regional and National Significance	4,512,200	2,585,866	3,693,887
93.778 Medical Assistance Program	13,590,843	13,263,238	11,363,932
93.789 Alternatives to Psychiatric Residential	005.760	0.757.600	2.757.600
Treatment Facilities for Children	235,762	2,757,600	2,757,600
93.958 Block Grants for Community Mental Health Ser-	7 260 022	7 490 71 4	7.540.010
vices	7,369,033	7,480,714	7,548,919
Total	30,403,059	31,973,057	32,239,653
Reimbursable Fund Income:			
M00F06 DHMH-Office of Preparedness and Response	502,970		
N00G00 DHR-Local Department Operations	1,152,000		1,152,000
Q00B01 DPSCS -Division of Correction—Headquarters	669,087	675,000	675,000
R00A04 Children's Cabinet Interagency Fund	140,720	2,757,600	1,095,970
V00E01 DJS-Residential/Community Operations	2,614,661	1,793,090	
Total	5,079,438	5,225,690	2,922,970

# M00L01.03 COMMUNITY SERVICES FOR MEDICAID RECIPIENTS - MENTAL HYGIENE ADMINISTRATION

#### PROGRAM DESCRIPTION

The Mental Hygiene Administration, in conjunction with local core service agencies, operates the Public Mental Health System (PMHS) to provide mental health services to the citizens of Maryland. These services are delivered through private community based providers (profit and non-profit); local health department clinics and State operated facilities. This program provides funding for the community mental health programs for individuals eligible for Medicaid using General and Federal funds.

Community based services are financed through direct fee for service reimbursements. The fee for service system is operated by an administrative service organization, which under contract to the Mental Hygiene Administration, provides access to services, utilization management, eligibility determination based on medical necessity, claims processing and evaluation services. Services include inpatient hospital and residential treatment facility stays, outpatient psychiatric rehabilitation, counseling and targeted case management.

This program shares the mission, goals, objectives and performance measures of program M00L01.01, Program Direction.

## OTHER PERFORMANCE MEASURES

## **Community Services for Medicaid Recipients**

	2008	2009	2010	2011
Other Measures	Actual	Actual	Estimated	Estimated
Number of Customers:				
Medicaid	82,256	93,432	97,170	104,944
Non-Medicaid	0	0	0	0
Total	82,256	93,432	97,170	104,944
Number of Consumers by Service Type				
(contains duplicate counts; multiple services and coverage types)				
Inpatient	6,210	6,934	7,210	7,787
Residential Treatment Centers	802	740	714	700
Outpatient	84,156	94,025	97,742	105,562
Rehabilitation	14,569	15,588	16,203	17,500
Case Management	1,450	2,867	3,497	3,777
Total	107,187	120,154	125,366	135,326

# $\ensuremath{\mathsf{M00L01.03}}$ COMMUNITY SERVICES FOR MEDICAID RECIPIENTS — MENTAL HYGIENE ADMINISTRATION

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
01 Salaries, Wages and Fringe Benefits		-8,600,000	
08 Contractual Services	537,157,808	570,296,747	599,453,341
Total Operating Expenses	537,157,808	570,296,747	599,453,341
Total Expenditure	537,157,808	561,696,747	599,453,341
Original General Fund Appropriation  Transfer of General Fund Appropriation	269,279,345 7,686,936	295,001,867 -12,992,745	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	276,966,281 4,914,444 255,277,083	282,009,122 14,493,842 265,193,783	296,257,383 15,850,000 287,345,958
Total Expenditure	537,157,808	561,696,747	599,453,341
Special Fund Income:  M00340 Health Care Coverage Fund	4,914,444	14,493,842	15,850,000
Federal Fund Income: 93.767 State Children's Insurance Program	16,593,305 238,683,778	17,504,096 247,689,687	18,848,676 268,497,282
Total	255,277,083	265,193,783	287,345,958

### STATE PSYCHIATRIC HOSPITAL CENTERS

### SUMMARY OF STATE PSYCHIATRIC HOSPITAL CENTERS

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	3,090.85	2,823.55	2,816.05
Total Number of Contractual Positions	214.96	201.04	185.84
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	210,626,821 10,510,938 56,788,324	199,058,644 8,366,772 59,833,771	203,482,511 8,625,459 52,468,861
Original General Fund Appropriation	279,271,909 -8,942,721	279,295,098 -23,651,842	
Total General Fund AppropriationLess: General Fund Reversion/Reduction	270,329,188 6,927	255,643,256	
Net General Fund Expenditure  Special Fund Expenditure  Federal Fund Expenditure  Reimbursable Fund Expenditure	270,322,261 4,932,454 134,171 2,537,197	255,643,256 8,469,383 168,920 2,977,628	254,293,688 7,375,230 149,089 2,758,824
Total Expenditure	277,926,083	267,259,187	264,576,831

- General Administration—This project is responsible for all business functions.
- Patient Care Services—This project provides psychiatric care to patients.
- · Dietary Services—This project is responsible for the planning, preparing, and serving of meals for patients and employees.
- Household and Property Services—This project consists of maintenance of the physical plant, security, transportation, laundry and housekeeping services.
- Hospital Support Services—This project provides non-treatment patient support services.
- Educational Services—This project provides schooling and vocational training for patients in the Regional Institutes for Children and Adolescents-Baltimore.
- Ancillary Services—This project provides support services for patient care and treatment.
- Community Services—This project provides community-based programs for both outpatients and inpatients.
- Non-reimbursable Services—This project includes services reimbursed by non-General Funds.

## M00L03.01 SERVICES AND INSTITUTIONAL OPERATIONS – WALTER P. CARTER COMMUNITY MENTAL HEALTH CENTER

### PROGRAM DESCRIPTION

The Walter P. Carter Community Mental Health Center is located in the inner city of Baltimore and provided acute psychiatric care for up to thirty days for residents of Baltimore City. Admissions were limited to adults. Major objectives were to provide adequate and appropriate care; conduct physical and mental assessments that assure treatment is consistent with patient needs; provide support to families of patients, develop adequate aftercare plans; identify needs for medication therapy; and facilitate the patient and families in obtaining services in the community. The Center served the criminal justice system by providing pre-trial and competency evaluations for the Baltimore City Court System. It maintained a management information database, which included Medical Records and the collection and review of patient data and administrative data to assure that the facility maintained a high level of accountability. As of September 30, 2009 (fiscal year 2010), the program ceased operation.

#### MISSION

To provide quality acute inpatient psychiatric facility care and services which are based upon the needs of patients, their families, and the community. These services are administered by staff committed to working collaboratively in a safe and caring environment.

### **VISION**

The Walter P. Carter Community Mental Health Center will promote excellence in care and services by continuous evaluation and improvement. This will be accomplished through effective leadership, consumer feedback, and team collaboration.

### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To maintain a high level of patient care.

Objective 1.1 Maintain JCAHO accreditation.

	2000	2003	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Receiving JCAHO accreditation	Yes	Yes	Yes	N/A

2008

2000

2010

2011

....

Goal 2. Assess patient satisfaction, which will increase the effectiveness of treatment that is provided by the facility for the patients.\*

Objective 2.1 Percent of clients who are satisfied with services will increase.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
<b>Input:</b> Number of inpatients served during the year	328	181	115	N/A
Output: Number of completed patient satisfaction surveys	102	109	95	N/A
Outcome: Percent of patients reporting a satisfactory or better rating				
for their care on the survey	97%	98%	98%	N/A

Goal 3. To provide safe care to patients in the least restrictive manner, consistent with appropriate clinical treatment methods.

Objective 3.1 The number of patient elopements, per 1,000 patient days, will be reduced.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient days	10,494	14,290	1,080	N/A
Output: Number of elopements	3	6	0	N/A
Outcome: Number of elopements per 1,000 patient days	0.29	0.42	0	N/A

**Note:** \*Performance Measures/Indicators are defined by the questions on a Patient Satisfaction Survey form. In addition, three factors and an overall scale score are measured. The three factors are: treatment effectiveness, staff helpfulness, and hospital environment. All measurements are based on a 5 point Likert rating scale with 1 = strongly disagree; 2 = disagree; 3 = neutral; 4 = agree; 5 = strongly agree.

# M00L03.01 SERVICES AND INSTITUTIONAL OPERATIONS – WALTER P. CARTER COMMUNITY MENTAL HEALTH CENTER (Continued)

**Objective 3.2** The number of patient seclusions per 1,000 patient hours will be reduced.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	251,856	342,960	25,920	N/A
Output: Number of seclusion hours	208	125	10	N/A
Outcome: Number of seclusion hours per 1,000 patient hours	0.83	0.36	0.39	N/A

**Objective 3.3** The number of patient restraints, per 1,000 patient hours, will be reduced.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of restraint hours	135	43	28	N/A
Outcome: Number of restraint hours per 1,000 patient hours	0.54	0.13	1.08	N/A

**Objective 3.4** The number of lost work hours due to staff injury will be reduced.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hours worked by staff	248,424	225,784	81,766	N/A
Output: Number of hours lost due to injury	1,012	695	327	N/A
Outcome: Rate of lost hours per 1,000 hours worked	4.07	3.08	4.00	N/A

Goal 4. To improve psychiatric outcomes for patients.

**Objective 4.1** The proportion of patients readmitted to Carter Center within 30 days of discharge, due to a decline in their psychiatric condition, will be zero.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of discharges	293	146	115	N/A
Outcome: Number of patients re-admitted within 30 days	25	5	0	N/A
Percent of persons re-admitted within 30 days of discharge	8.53%	3.42%	0	N/A

# M00L03.01 SERVICES AND INSTITUTIONAL OPERATIONS - WALTER P. CARTER COMMUNITY MENTAL HEALTH CENTER (Continued)

### OTHER PERFORMANCE MEASURES \*

	2008	2009	2010	2011
Performance Measures **	Actual	Actual	Estimated	Estimated
Inpatient Census				
Admissions	304	146	82	0
Discharges	293	146	115	0
Inpatients Treated	328	181	115	0
Average Daily Inpatients Treated	29	39	3	0
Beds Operated	34	34	34	0
Occupancy Percent	85.3%	114.7%	8.8%	0.0%
Acute Care				
Patient Days	10,494	14,290	1,080	0
Average Daily Inpatients Treated	29	39	3	0
Per Diem Cost	\$929	\$696	\$2,874	\$0
Average Length of Stay	34	30	30	0
Cost per Admission	\$31,592	\$20,876	\$86,208	\$0
Ancillary Services				
Patient Days	10,494	14,290	1,080	0
Per Diem Cost	\$304	\$216	\$1,976	\$0
Hospital Patient Recoveries				
Medicaid, Medicare, Insurance and Sponsors	\$314,898	\$989,685	\$201,173	\$0
Disproportionate Share Payments	\$771,381	\$771,381	\$58,320	\$0
Project Summary				
General Administration	1,447,944	1,293,554	390,915	190,336
Dietary Services	334,826	572,931	131,910	0
Household and Property Services	2,101,831	2,095,782	1,850,272	735,463
Hospital Support Services	1,052,187	1,095,550	456,662	0
Patient Care Services	5,667,330	5,874,636	674,666	0
Ancillary Services	2,339,043	2,100,177	1,733,089	0
Non-Reimbursable Services	168,431	574,647	1,055,822	0
Total	13,111,592	13,607,277	6,293,336	925,799

Note: \* Numbers may not add due to rounding.

<sup>\*\*</sup> Walter P. Carter Community Mental Health Center operated for only three months during fiscal year 2010.

## WALTER P. CARTER COMMUNITY MENTAL HEALTH CENTER

### M00L03.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	123.30	5.00	5.00
Number of Contractual Positions	35.48	11.07	
01 Salaries, Wages and Fringe Benefits	8,182,810	1,852,487	375,596
02 Technical and Special Fees	1,020,407	302,545	
O3 Communication O4 Travei O6 Fuel and Utilities O7 Motor Vehicle Operation and Maintenance O8 Contractual Services O9 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges  Total Operating Expenses	80,507 6,955 893,966 1,329 3,025,068 303,568 13,816 1,508 5,615 71,728 4,404,060	86,275 4,855 888,694 19,466 2,958,346 133,609 15,000 10,000 22,059 4,138,304	7,998 207,842 1,781 311,059 8,607
Total Expenditure	13,607,277	6,293,336	925,799
Original General Fund Appropriation  Transfer of General Fund Appropriation  Net General Fund Expenditure	13,260,864 -228,234 13,032,630	8,019,081 -2,781,567 5,237,514	925,799
Special Fund Expenditure	574,647	1,055,822	
Total Expenditure	13,607,277	6,293,336	925,799
Special Fund Income:  M00321 Donated Funds—Walter P. Carter Center  M00334 Carter Tenant Collections  Total	5,615 569,032 574,647	10,000 1,045,822 1,055,822	

# M00L04.01 SERVICES AND INSTITUTIONAL OPERATIONS - THOMAS B. FINAN HOSPITAL CENTER

### PROGRAM DESCRIPTION

The Thomas B. Finan Center, located in Cumberland, operates as a mental health hospital for adult citizens of the entire State of Maryland. Ancillary services are provided to the Massie Unit (25-bed cottage for in-patient treatment of alcohol and drug addiction), the Jackson Unit (1 cottage for children in need of supervision and 1 cottage for juvenile drug offenders), and the Brandenburg Center (50-bed facility operated by the Department of Developmental Disabilities Administration).

### **MISSION**

To provide as comprehensive an array as possible of safe and efficient mental health services to all patients admitted.

### VISION

To figure prominently in the consumer-centered mental health care delivery system envisioned by the Mental Hygiene Administration, providing comprehensive services for the chronically mentally ill as part of a continuum of care that will accommodate needs ranging from long-term hospital to occasional community support, and that will emphasize case management, consumer choice and community education.

### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

**Goal 1.** The Center will improve patient outcomes with the highest quality, individualized care, treatment, and rehabilitation appropriate to the patient's needs.

**Objective 1.1** By fiscal year 2011, the Center will reduce the number of seclusion hours and restraint hours.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	686,544	722,184	770,880	770,880
Outcome: Number of seclusion hours	174	23	20	18
Number of restraint hours	161	76	65	59
Number of seclusion hours per 1,000 patient hours	0.253	0.032	0.026	0.023
Number of restraint hours per 1,000 patient hours <sup>1</sup>	0.235	0.105	0.084	0.077

**Objective 1.2** By fiscal year 2011, the Center will reduce the number of elopements per 1,000 Patient Days

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient days	28,606	30,091	32,120	32,120
Outcome: Number of elopements	11	8	7	6
Number of elopements per 1,000 patient days	0.38	0.27	0.22	0.19

Goal 2. The Center will maximize effective use of its resources to meet patient and other customer needs.

**Objective 2.1** By the end of fiscal year 2011, the Center's 30-day readmission rate will be less than 4 percent.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of discharges	187	149	195	195
Outcome: Number of readmissions within 30 days	10	4	4	4
Percent of readmissions within 30 days	5.3%	2.7%	2.1%	2.1%

<sup>&</sup>lt;sup>1</sup> Fiscal years 2008 and 2009 actuals and fiscal years 2010 and 2011 estimated restraint hours increased due to the State requiring all manual holds of any length to be included in data.

# M00L04.01 SERVICES AND INSTITUTIONAL OPERATIONS - THOMAS B. FINAN HOSPITAL CENTER (Continued)

Objective 2.2 The Center will maintain accreditation from the Joint Commission.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Maintain accreditation	Yes	Yes	Yes	Yes

**Objective 2.3** By the end of fiscal year 2011, the Center's patient satisfaction surveys will show an increased percentage of overall patient satisfaction.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	<b>Estimated</b>	Estimated
Outcome: Percent of overall patient satisfaction	84%	90%	91%	92%

Goal 3. The Center will maintain a safe work environment for employees.

**Objective 3.1** By fiscal year 2011, the Center will decrease the number of employee injuries.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of employee hours worked	315,247	304,526	324,000	324,000
Output: Number of employee injuries	45	37	35	34
Outcome: Percent of employee injuries per 1,000 hours worked	0.14	0.12	0.11	0.10

# M00L04.01 SERVICES AND INSTITUTIONAL OPERATIONS - THOMAS B. FINAN HOSPITAL CENTER (Continued)

### OTHER PERFORMANCE MEASURES \*

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census				
Admissions	200	147	200	200
Discharges	187	149	195	195
Inpatients Treated	287	234	338	338
Average Daily Inpatients Treated	79	83	88	88
Beds Operated	80	88	88	88
Occupancy Percent	98.8%	94.3%	100.0%	100.0%
Adolescent Care**				
Patient Days	424			
Average Daily Inpatients Treated	1			
Per Diem Cost	\$2,694			
Average Length of Stay	58			
Cost per Admission	\$156,245			
Geriatric Care				
Patient Days	7,723	7,960	8,030	8,030
Average Daily Inpatients Treated	21	22	22	22
Per Diem Cost	\$421	\$416	\$418	\$406
Average Length of Stay	366	215	209	209
Cost per Admission	\$154,099	\$89,529	\$87,347	\$84,878
Adult Care				
Patient Days	20,459	19,586	16,060	16,060
Average Daily Inpatients Treated	56	54	44	44
Per Diem Cost	\$466	\$460	\$458	\$500
Average Length of Stay	87	78	100	95
Cost per Admission	\$40,509	\$35,914	\$45,794	\$47,459
Alternative Living Center				
Patient Days	0	2,545	8,030	8,030
Average Daily Inpatients Treated	0	7	22	22
Per Diem Cost	0	\$657	\$379	\$365
Average Length of Stay	0	95	120	120
Cost per Admission	0	\$62,415	\$45,480	\$43,800
Ancillary Services	•			
Patient Days	28,606	30,091	32,120	32,120
Per Diem Cost	\$91	\$95	\$93	\$90
Hospital Patient Recoveries				
Medicaid, Medicare, Insurance and Sponsors	\$1,591,958	\$1,556,261	\$1,317,299	\$1,168,077
Disproportionate Share Payments	\$5,328	\$5,328	\$5,843	\$5,703
Project Summary	,	·	•	r
General Administration		1,998,218	2,011,977	1,875,496
Dietary Services		651,636	710,707	734,402
Household and Property Services		2,540,195	2,650,782	2,638,116
Hospital Support Services		3,552,164	3,453,161	3,591,401
Patient Care Services		5,868,166	5,550,461	5,970,947
Ancillary Services		2,262,721	2,363,079	2,299,031
Non-Reimbursable Services		1,276,362	1,575,300	1,326,352
Total		18,149,462	18,315,467	18,435,745

Note:\* Numbers may not add due to rounding.

<sup>\*\*</sup> Finan will not operate the Adolescent Care unit in fiscal years 2009, 2010, and 2011.

## THOMAS B. FINAN HOSPITAL CENTER

## M00L04.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	204.00	194.00	194.00
Number of Contractual Positions	7.95	8.20	8.26
01 Salaries, Wages and Fringe Benefits	12,660,639	12,497,281	12,975,618
02 Technical and Special Fees	1,349,434	1,283,720	1,343,616
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement	85,652 7,911 876,685 56,100 2,083,058 951,126 36,127	86,606 4,896 990,965 52,974 2,271,184 1,085,412 2,646	73,982 6,854 814,734 42,452 2,187,883 950,493
13 Fixed Charges	42,730	<u>39,783</u> <u>4,534,466</u>	40,113
Total Operating Expenses  Total Expenditure	4,139,389 18,149,462	18,315,467	4,116,511 18,435,745
Original General Fund Appropriation	17,484,255 -611,155 16,873,100 849,792	17,074,975 -334,808 16,740,167 910,498	17,109,393 993,084
Reimbursable Fund Expenditure	426,570 18,149,462	18,315,467	333,268 18,435,745
Special Fund Income:  M00323 Allegany County Health Department  M00331 Jefferson School at Finan	776,825 72,967	832,679 77,819	833,498 159,586
Total	849,792	910,498	993,084
Reimbursable Fund Income: M00M09 DHMH-Joseph D. Brandenburg Center	426,570	664,802	333,268

# M00L05.01 SERVICES AND INSTITUTIONAL OPERATIONS - REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS-BALTIMORE

### PROGRAM DESCRIPTION

RICA-Baltimore is a mental health residential treatment facility of the Maryland State Department of Health and Mental Hygiene located in Baltimore City. This facility serves adolescents and their families from the Central Maryland region, the Eastern Shore, and parts of Western Maryland. RICA-Baltimore, staffed by qualified multidisciplinary treatment teams, provides treatment and educational programs for adolescent boys and girls (aged 11 to 18) who are experiencing emotional, behavioral and learning difficulties. Program services include: psychiatric evaluation and treatment; 24-hour nursing/residential services; individual, group and family therapy; crisis intervention; special education; extended year education program; alternative learning center; rehabilitation services; and community reintegration.

### **MISSION**

We provide quality mental health treatment and educational services, in a residential and day treatment setting, to adolescents with emotional disabilities and their families with a focus on reintegrating the adolescent into the community.

### VISION

Our vision is to be a national model comprehensive care provider of quality mental health treatment and educational services to emotionally handicapped adolescents and their families. The services offered are fully integrated into the continuum of care available in Maryland.

### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Improve psychiatric outcomes for all children and adolescents.

**Objective 1.1** By fiscal year 2011, retain a re-admission rate of 5 percent or lower.

	2008	2009	2010	2011
Performance Measures	Actual	Actual0	Estimated	Estimated
Input: Number of discharges	39	31	40	40
Output: Number of re-admissions within 30 days	0	0	2	2
Outcome: Percentage of re-admissions within 30 days	0%	0%	5%	5%

Goal 2. To achieve successful discharge of clients to a less restrictive community based environment.

**Objective 2.1** By fiscal year 2011, discharges to less restrictive community based environments will exceed 75 percent of all discharges.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of discharges	39	31	40	40
Output: Number of discharges to a less restrictive setting	29	21	31	31
Outcome: Rate of successful discharges	74%	68%	78%	78%

Goal 3. To provide a clinical environment which allows RICA to meet the needs of individuals served.

**Objective 3.1** By fiscal year 2011, more than 80 percent of all parents/guardians responding to satisfaction surveys will report overall satisfaction with services received at RICA-Baltimore

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of clients served during fiscal year	73	55	65	65
Output: Number of completed client satisfaction surveys (by parents)	31	22	40	40
Number of satisfied client parents from the survey	28	22	32	34
Outcome: Percentage of individuals surveyed satisfied	90%	100%	80%	85%

2008

Actual

2009

2010

Actual Estimated Estimated

2011

# M00L05.01 SERVICES AND INSTITUTIONAL OPERATIONS - REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS-BALTIMORE (Continued)

Goal 4. To provide a safe physical plant for staff.

**Performance Measures** 

Objective 4.1 By fiscal year 2011, retain a staff injury rate of less than 10 hours per 1,000 hours worked.

Terror mance vicasures	Actual	Actual	250 and	Limated
<b>Input:</b> Number of hours worked by staff	259,786	251,800	250,000	250,000
Output: Number of lost hours	173	96	150	150
Outcome: Rate of lost time per 1,000 hours worked	0.67	0.38	0.60	0.60
OTHER PERFORMANC	E MEASURES *			
	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census				
Admissions	35	39	40	40
Discharges	39	31	40	40
Inpatients Treated	73	71	73	72
Average Daily Inpatients Under Treatment	37	36	36	36
Beds Operated	38	38	38	38
Occupancy Percent	97.4%	94.7%	94.7%	94.7%
Residential				
Patient Days	13,675	13,234	13,140	13,140
Average Daily Inpatients Under Treatment	37	36	36	36
Per Diem Cost	\$395	\$415	\$411	\$408
Average Length of Stay	366	365	365	365
Cost per Admission (Less educational expenses)	\$144,689	\$151,340	\$150,058	\$148,740
Day Treatment				
Patient Days	18,666	20,075	20,075	20,075
Average Daily Outpatients Treated	51	55	55	55
Per Diem Cost	\$124	\$110	\$112	\$109
Average Length of Stay	366	365	365	365
Cost per Admission	\$45,293	\$40,306	\$40,700	\$39,744
Hospital Patient Recoveries				
Medicaid, Medicare, Insurance and Sponsors	\$2,251,349	\$2,637,940	\$2,927,865	\$2,652,383
Project Summary				
General Administration		1,050,875	1,079,832	1,113,333
Dietary Services		545,435	557,766	625,282
Household and Property Services		1,192,878	1,317,597	1,170,009
Hospital Support Services		1,477,280	1,449,859	1,494,771
Educational Services		1,004,808	849,455	1,157,533
Patient Care Services		3,728,114	3,551,104	3,460,880
Ancillary Services		661,771	562,683	588,839
Non-Reimbursable Services		2,832,658	3,171,129	3,035,284
Total		12,493,819	12,539,425	12,645,931
Ivai		14,77,017	14,007,740	14,073,731

Note: \* Totals may not add due to rounding.

## REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS—BALTIMORE

### M00L05.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	128.00	118.00	118.00
Number of Contractual Positions	27.84	27.97	27.97
01 Salaries, Wages and Fringe Benefits	8,982,986	8,623,062	9,067,631
02 Technical and Special Fees	794,740	624,969	724,106
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges Total Operating Expenses	41,423 6,424 321,595 18,285 1,944,588 342,347 20,132 21,299 2,716,093	51,260 10,523 384,449 23,143 2,400,641 369,403 21,778 3,600 26,597 3,291,394	47,150 5,917 282,534 22,082 2,087,491 364,615 20,234 24,171 2,854,194
Total Expenditure	12,493,819	12,539,425	12,645,931
Original General Fund Appropriation  Transfer of General Fund Appropriation	10,845,748 -238,349	11,161,053 -1,009,117	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	10,607,399 1,787,850 58,570 40,000	10,151,936 2,281,674 65,815 40,000	10,699,160 1,877,751 69,020
Total Expenditure	12,493,819	12,539,425	12,645,931
Special Fund Income:  M00308 Employee Food Sales  M00324 Donations	8,393 9,602 1,769,855 1,787,850	9,532 15,204 2,256,938 2,281,674	9,460 9,581 1,858,710 1,877,751
Federal Fund Income: 10.553 School Breakfast Program	58,570	65,815	69,020
Reimbursable Fund Income:  M00A01 Department of Health and Mental Hygiene	40,000	40,000	

### CROWNSVILLE HOSPITAL CENTER

### M00L06.01 SERVICES AND INSTITUTIONAL OPERATIONS

### **Program Description:**

Crownsville Hospital Center, located approximately six miles northwest of Annapolis previously provided comprehensive psychiatric and related services to adult, geriatric, and forensic consumers of Anne Arundel, Calvert, Charles, St. Mary's and Prince George's counties, and the Eastern Shore.

Additionally, it provided acute inpatient psychiatric services to adolescents from the Eastern Shore, Baltimore City, and all counties east of Carroll, Howard, and Montgomery. The hospital closed June 30, 2004 after patients and services were successfully consolidated into Spring Grove and Springfield Hospital Centers.

Appropriation Statement:	2009	2010	2011
	Actual	Appropriation	Allowance
01 Salaries, Wages and Fringe Benefits	304,713	197,875	201,193
03 Communication. 06 Fuel and Utilities. 07 Motor Vehicle Operation and Maintenance. 08 Contractual Services. 09 Supplies and Materials. 13 Fixed Charges.	3,897	3,063	3,897
	1,045,166	1,145,840	1,049,483
	17,725	15,401	21,334
	142,823	128,241	133,957
	8,104	6,992	7,097
	9,653	7,386	7,287
Total Operating Expenses  Total Expenditure	1,227,368	1,306,923	1,223,055
	1,532,081	1,504,798	1,424,248
Original General Fund Appropriation Transfer of General Fund Appropriation	1,011,920 90,095	1,025,437	
Net General Fund Expenditure	1,102,015	1,025,437	990,259
	430,066	479,361	433,989
Total Expenditure	1,532,081	1,504,798	1,424,248
Special Fund Income:  M00419 Reimbursement for Utilities and Maintenance	430,066	479,361	433,989

# M00L07.01 SERVICES AND INSTITUTIONAL OPERATIONS - EASTERN SHORE HOSPITAL CENTER

### PROGRAM DESCRIPTION

Eastern Shore Hospital Center provides acute and long-term psychiatric services to the citizens of the four lower Eastern Shore counties of Dorchester, Wicomico, Somerset, and Worcester while providing services to persons with a combination of psychiatric needs from the entire nine counties of the Eastern Shore. These services are provided in conjunction with, and in support of, those general hospitals on the Eastern Shore which provide psychiatric inpatient care, and with various nursing homes, clinics, and community rehabilitation programs dispersed throughout the Eastern Shore. It is the aim of the hospital to minimize disability, coordinate continuity of care within the community, and achieve these as economically as possible.

### MISSION

The mission of the Eastern Shore Hospital Center is to provide residents with high quality hospital-based and community-linked mental health services.

### VISION

To help patients reduce their need for hospital services by: providing intensive multi-disciplinary, short-term treatment; developing more focused treatment for the patients with increasingly complex needs who have required continued long-term hospitalization; building a better partnership with the community system through staff interaction, teaching, consultation, and sharing programs to prevent relapse; energizing staff to accomplish our mission by training in the principles of continuous quality improvement; and utilizing the latest technology and specialty programming.

### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

**Goal 1.** Improved psychiatric outcomes for all patients.

**Objective 1.1** By fiscal year 2014, the annual 30 day readmission rate will not exceed a rate of 6 percent.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total discharges for the fiscal year	103	124	103	103
Output: Number of readmissions in less than 30 days in the fiscal year	6	13	8	6
Outcome: Percent of patients readmitted within 30 days of discharge	5.8%	10.5%	7.8%	5.8%

Goal 2. To provide a comfortable, pleasing, and safe physical plant for patients and staff.

**Objective 2.1** By fiscal year 2014, the percentage of patients reporting satisfaction per hospital surveys will equal 90 percent.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of inpatients served during the year	167	198	198	198
Output: Number of participants in survey	77	66	90	85
Outcome: Percentage of patients responding as being satisfied	95%	83%	95%	95%

**Objective 2.2** By fiscal year 2014, the amount of lost staff time due to patient-to-staff attacks will not exceed a rate of 0.5 per thousand hours worked.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hours worked by staff	416,959	423,782	435,000	423,782
Output: Number of lost hours due to patient-to-staff attacks	105	56	50	50
Outcome: Rate of lost hours per 1,000 hours worked	0.25	0.13	0.11	0.12

# M00L07.01 SERVICES AND INSTITUTIONAL OPERATIONS - EASTERN SHORE HOSPITAL CENTER (Continued)

Goal 3. Treatment will be provided for patients in the least restrictive and least intensive setting consistent with safety needs.

Objective 3.1 By fiscal year 2014, elopements will not exceed a rate of 0.22 per thousand patient days.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient days	27,958	27,355	27,335	27,335
Output: Number of elopements as defined/reported to Oryx	4	4	3	3
Outcome: Elopements per 1,000 patient days	0.14	0.15	0.11	0.11

**Objective 3.2** By fiscal year 2014, the rate of seclusion hours will not exceed a rate of 0.45 per thousand patient hours.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	670,992	656,520	656,520	656,520
Output: Number of seclusion hours as defined/reported to Oryx	188	168	170	170
Outcome: Seclusion hours per 1,000 patient hours	0.28	0.26	0.26	0.26

**Objective 3.3** By fiscal year 2014, the rate of restraint hours will not exceed a rate of 0.45 per thousand patient hours.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	670,992	656,520	656,520	656,520
Output: Number of restraint hours as defined/reported to Oryx	37	85	50	50
Outcome: Restraint hours per 1,000 patient hours	0.06	0.13	0.08	0.08

### OTHER PERFORMANCE MEASURES \*

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census:				
Admissions	102	122	103	103
Discharges	103	124	103	103
Inpatients Treated	167	198	198	198
Average Daily Inpatients Treated	77	75	78	76
Beds Operated	80	80	80	80
Occupancy Percent	96.3%	93.8%	97.5%	95.0%
Acute Care:				
Patient Days	7,174	6,937	7,300	7,300
Average Daily Inpatients Treated	20	19	20	20
Per Diem Cost	\$501	\$518	\$536	\$570
Average Length of Stay	47	50	50	50
Cost per Admission	\$23,547	\$25,900	\$26,800	\$28,500
Continuing Care:				
Patient Days	7,172	7,147	7,300	7,300
Average Daily Inpatient Treated	20	20	20	20
Per Diem Cost	\$410	\$419	\$476	\$542
Average Length of Stay	340	340	340	340
Cost per Admission	\$139,400	\$142,460	\$161,840	\$184,280

Note: \* Data may not add due to rounding.

# M00L07.01 SERVICES AND INSTITUTIONAL OPERATIONS – EASTERN SHORE HOSPITAL CENTER (Continued)

## OTHER PERFORMANCE MEASURES (Continued) \*

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Secure Unit:				
Patient Days	7,108	6,795	7,300	7,300
Average Daily Inpatients Treated	19	19	20	20
Per Diem Cost	\$532	\$557	\$529	\$511
Average Length of Stay	47	47	50	50
Cost per Admission	\$25,004	\$26,179	\$26,450	\$25,550
Medical-Surgical				
Patient Days	6,504	6,054	1,460	0
Average Daily Inpatients Treated	18	17	4	0
Per Diem Cost	\$551	\$618	\$642	\$0
Average Length of Stay	286	286	286	0
Cost per Admission	\$157,620	\$176,655	\$183,528	\$0
Assisted Living:				
Patient Days	0	0	5,110	5,839
Average Daily Inpatient Treated	0	0	14	16
Per Diem Cost	\$0	\$0	\$360	\$409
Average Length of Stay	0	0	152	152
Cost per Admission	\$0	\$0	\$54,648	\$62,108
Ancillary Services				
Patient Days	28,182	27,375	28,470	27,740
Per Diem Cost	\$116	\$126	\$130	\$138
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$841,427	\$602,719	\$516,925	\$451,838
Disproportionate Share Payments	\$4,195,096	\$4,195,096	\$4,601,401	\$4,490,540
Project Summary:				
General Administration	1,940,350	1,871,836	1,742,008	1,808,477
Dietary Services	776,639	722,824	748,326	779,079
Household and Property Services	2,321,795	2,296,119	2,620,427	2,384,230
Hospital Support Services	2,408,307	2,569,250	2,887,183	3,112,774
Patient Care Services	8,707,768	8,956,604	8,537,277	8,758,378
Ancillary Services	1,003,240	1,151,581	1,193,947	1,215,452
Community Services	159,073	159,534	152,100	154,831
Non-Reimbursable Services	42,141	22,752	6,805	5,732
Total	17,359,313	17,750,500	17,888,073	18,218,953

Note: \* Data may not add due to rounding.

## EASTERN SHORE HOSPITAL CENTER

## M00L07.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation	Statement:
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	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	195.60	188.10	180.60
Number of Contractual Positions	14.38	13.23	13.08
01 Salaries, Wages and Fringe Benefits	13,435,304	13,123,489	13,553,439
02 Technical and Special Fees	1,015,597	905,894	967,193
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials	78,887 3,622 476,850 36,503 1,640,910 991,572	63,951 7,291 680,838 61,050 1,964,953 1,003,202	78,727 5,763 487,039 51,641 2,004,942 1,002,548
10 Equipment—Replacement	6,121 883 10,089 54,162 3,299,599	8,482 6,805 62,118 3,858,690	5,732 61,929 3,698,321
Total Expenditure  Original General Fund Appropriation  Transfer of General Fund Appropriation  Net General Fund Expenditure  Special Fund Expenditure	17,750,500 18,681,494 -953,746 17,727,748 22,752	17,888,073 18,916,350 -1,035,082 17,881,268 6,805	18,218,953 18,213,221 5,732
Total Expenditure  Special Fund Income:  M00308 Employee Food Sales  M00329 Donations	8,331 10,089 4,332 22,752	6,805	5,732
1 Otal	22,132	0,000	3,732

## M00L08.01 SERVICES AND INSTITUTIONAL OPERATIONS - SPRINGFIELD HOSPITAL CENTER

### PROGRAM DESCRIPTION

Springfield Hospital Center is a state operated psychiatric facility, in Carroll County, that provides acute, sub-acute, and long term inpatient services for residents throughout the entire State. Springfield Hospital Center also provides assisted living beds for individuals who no longer require hospital level care, and are awaiting placement in the Community. Support services are provided for Shoemaker House, a thirty-nine (39) bed, for-profit organization; alcohol and drug abuse rehabilitation unit; and the Secure Evaluation and Therapeutic Treatment Program (SETT), a twenty-two (22) bed, DDA operated, forensic unit located on the grounds.

### **MISSION**

"Together we get better" by providing highly specialized, interdisciplinary services tailored to meet the complex needs of patients through safe, effective care; by fostering recovery and community reintegration; by offering mental health training and teaching programs committed to professional development, continuous learning and improvement; and by being a progressive force in the mental health community.

### **VISION**

Excellence in recovery-oriented mental health treatment. As a progressive force in the mental health community, Springfield is measurably dedicated to providing safe, high quality patient care through its passion for continuous learning and improvement.

### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES<sup>1</sup>

Goal 1. To maintain hospital accreditation by the Joint Commission on the Accreditation of Healthcare Organizations.

Objective 1.1 To maintain the hospital's accreditation by The Joint Commission.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: The Joint Commission accreditation received	Yes	Yes	Yes	Yes

Goal 2. To improve the quality of psychiatric outcomes for all patients/clients under care.

**Objective 2.1** Eighty percent of discharged patients completing the Springfield Hospital Center patient satisfaction survey will report an improvement in overall functioning as a result of their care.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
<b>Input:</b> Number of discharges/number of patients <sup>2</sup>	387	282	266	230
Output: Number of patients completing satisfaction survey	157	177	165	150
Outcome: Percent of discharged patients reporting improvement in				
overall functioning	74%	79%	80%	80%

**Objective 2.2** To maintain a rate of inpatient 30-day readmissions of no more than 8.05.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of inpatient admissions	364	358	353	304
Outcome: 30 day readmission rate	8.80%	5.69%	6.03%	6.06%

<sup>&</sup>lt;sup>1</sup> All performance measures are based on inpatients at Springfield Hospital Center, excluding the Assisted Living Unit (ALU). This implies that admissions, discharges, patient days and patient hours also exclude the numbers from the ALU.

<sup>&</sup>lt;sup>2</sup> In fiscal year 2009, the patient satisfaction survey was changed from a discharge-based survey to a perception of care survey, based on the number of patients at Springfield Hospital Center at the time of the surveys.

# M00L08.01 SERVICES AND INSTITUTIONAL OPERATIONS – SPRINGFIELD HOSPITAL CENTER (Continued)

Goal 3. To maintain or improve a comfortable, pleasing and safe environment for patients and staff.

**Objective 3.1** The amount of lost staff time due to injury will be no more than 3.20 hours per 1,000 hours worked.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
<b>Input:</b> Number of hours worked by SHC employees	1,712,657	1,893,360	1,905,064	1,928,343
Output: Number of lost hours due to injury	3,853	6,067	5,500	5,000
Outcome: Rate of lost hours per 1,000 hours worked	2.25	3.20	2.89	2.59

**Objective 3.2** To maintain a client satisfaction rate in the hospital environmental of at least 65 percent.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
<b>Input:</b> Number of discharges/number of patients <sup>3</sup>	387	282	266	230
Output: Percent of discharged patients completing survey	41%	63%	62%	65%
Quality: Percent of patients reporting satisfaction in hospital environment	69%	67%	70%	70%

Goal 4. Treatment will be provided for patients in the least restrictive and least intensive setting consistent with safety needs.

**Objective 4.1** To maintain a number of elopements per hospital inpatient day (excluding assisted living) that meets or falls below 0.31 elopements per 1,000 patient days.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient days	110,683	99,828	97,090	83,950
Output: Number of elopements	30	9	8	6
Outcome: Number of elopements per 1,000 patient days	0.27	0.09	0.08	0.07

**Objective 4.2** To reduce the rate of seclusion hours to 0.41 per 1,000 patient hours.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	2,656,392	2,395,872	2,330,160	2,014,800
Output: Number of seclusion hours	473	232	200	190
Outcome: Seclusion hours per 1,000 patient hours	0.18	0.10	0.09	0.09

**Objective 4.3** To reduce the rate of restraint hours to 0.50 per 1,000 patient hours.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	2,656,392	2,395,872	2,330,160	2,014,800
Output: Number of restraint hours	11,694	2,562	4,800	3,600
Outcome: Restraint hours per 1.000 patient hours	4.40	1.07	2.06	1.79

### OTHER PERFORMANCE MEASURES

Performance Measures	2008	2009	2010	2011
Inpatient Census	Actual	Actual	Estimated	Estimated
Admissions	443	447	434	412
Discharges	467	523	442	420
Inpatients Treated	687	654	700	640
Average Daily Inpatients Treated	349	319	316	270
Beds Operated	405	341	316	270
Occupancy Percent	86%	94%	100%	100%

<sup>&</sup>lt;sup>3</sup> In 2009, the patient satisfaction survey was changed from a discharge-based survey to a perception of care survey, based on the number of patients at Springfield Hospital Center at the time of the surveys.

# M00L08.01 SERVICES AND INSTITUTIONAL OPERATIONS – SPRINGFIELD HOSPITAL CENTER (Continued)

Other Performance Measures (Continued)*	2008	2009	2010	2011
Acute Care	Actual	Actual	Estimated	Estimated
Patient Days	24,126	23,301	22,995	22,995
Average Daily Inpatients Treated	66	64	63	63
Per Diem Cost	\$794	\$827	\$821	\$855
Average Length of Stay	39	48	49	49
Cost per Admission	\$30,953	\$39,672	\$40,207	\$41,876
Sub-Acute Care				
Patient Days	7,742	8,486	8,760	8,760
Average Daily Inpatients Treated	21	23	24	24
Per Diem Cost	\$356	\$371	\$344	\$418
Average Length of Stay	174	181	181	181
Cost per Admission	\$61,879	\$67,068	\$62,279	\$75,624
Continuing Care:				
Patient Days	64,285	53,661	50,735	40,150
Average Daily Inpatient Treated	176	147	139	110
Per Diem Cost	\$437	\$501	\$490	\$644
Average Length of Stay	366	365	365	365
Cost per Admission	\$159,985	\$182,928	\$178,738	\$235,097
Deaf Unit	Ψ137,703	Ψ102,720	Ψ170,750	Ψ233,071
Patient Days	5,727	5,923	5,840	5,475
Average Daily Inpatient Treated	16	16	16	15
Per Diem Cost	\$595	\$581	\$538	\$587
Average Length of Stay	119	104	104	104
Cost per Admission	\$70,828	\$60,424	\$55,922	\$61,079
Geriatric Period	0.000	0.707	0.760	6.570
Patient Days	8,802	8,727	8,760	6,570
Average Daily Inpatient Treated	24	24	24	18
Per Diem Cost	\$387	\$402	\$401	\$559
Average Length of Stay	366	365	365	365
Cost per Admission	\$141,744	\$146,582	\$146,256	\$204,128
Assisted Living (Domiciliary)				
Patient Days	16,790	16,307	18,250	14,600
Average Daily Inpatient Treated	46	45	50	40
Per Diem Cost	\$225	\$237	\$224	\$277
Average Length of Stay	119	230	230	230
Cost per Admission	\$26,731	\$54,517	\$51,505	\$63,640
Ancillary Services				
Patient Days	127,472	116,405	115,340	98,550
Per Diem Cost	\$89	\$97	\$101	\$121
Hospital Patient Recoveries				
Medicaid, Medicare, Insurance and Sponsors	\$2,900,913	\$4,196,204	\$3,011,346	\$2,985,067
Disproportionate Share Payments	\$7,921,308	\$7,921,308	\$8,688,506	\$11,041,073
Project Summary:				
General Administration		5,944,049	5,856,759	6,201,310
Dietary Services		3,528,545	3,284,640	3,543,185
Household and Property Services		9,684,322	9,820,047	10,171,228
Hospital Support Services		4,917,116	4,685,218	4,837,737
Patient Care Services		40,327,757		39,877,291
Ancillary Services		7,500,857	7,814,213	7,956,722
Non-Reimbursable Services		417,120	1,433,462	1,136,804
Total			71,114,533	73,724,277
Note: * Totals may not add due to rounding.		12,313,700	11,114,555	13,144,411
1 otals may not add due to rounding.				

## SPRINGFIELD HOSPITAL CENTER

## M00L08.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	874.00	846.00	846.00
Number of Contractual Positions	36.62	35.55	35.55
01 Salaries, Wages and Fringe Benefits	55,782,711	54,449,075	58,084,921
02 Technical and Special Fees	2,508,287	2,044,956	2,263,591
03 Communication 04 Travel	199,105 26,030 2,212,784 240,817 4,922,141 5,870,468 371,388 14,454 18,449 153,132 14,028,768 72,319,766	234,105 35,809 3,206,221 255,156 5,140,642 5,412,669 166,132 15,675 22,829 131,264 14,620,502 71,114,533	228,991 26,805 2,623,351 178,564 4,728,416 5,289,747 133,562 21,869 144,460 13,375,765 73,724,277
Original General Fund Appropriation	75,155,127 -3,252,481 71,902,646 314,922 102,198	72,520,445 -2,839,374 69,681,071 1,094,241 339,221	72,587,473 855,921 280,883
Reimbursable Fund Expenditure  Total Expenditure	72,319,766	71,114,533	73,724,277
Special Fund Income:  M00308 Employee Food Sales  M00330 Patient's Workshop.  M00337 Donations	18,540 48,832 92,345 76,339 57,839 21,027	53,343 40,589 39,386 223,915 77,201 21,184 638,623	44,580 44,571 41,708 65,351 21,187 638,524
Total	314,922	1,094,241	. 855,921
Reimbursable Fund Income:  M00M06 DHMH-Developmental Disabilities Administration Court Involved Service Delivery System	102,198	339,221	280,883

# M00L09.01 SERVICES AND INSTITUTIONAL OPERATIONS - SPRING GROVE HOSPITAL CENTER

### PROGRAM DESCRIPTION

Spring Grove Hospital Center (SGHC) is a Mental Hygiene Administration inpatient psychiatric facility located in Catonsville, Maryland. The facility operates 375 inpatient beds, 50 assisted living beds and 24 beds in a Secured Post Evaluation Forensic Unit. The facility provides acute, subacute, long term, and residential care to adolescents, adult and geriatric patients. In addition to providing care to the referred civilly committed and voluntary admissions, Spring Grove also has a significant forensic mission. The hospital provides inpatient competency and criminal responsibility evaluations and additionally provides long term inpatient and domiciliary care to patients found not criminally responsible. The campus also is home to the Maryland Psychiatric Research Center, which is part of the University of Maryland School of Medicine and is noted for its research into serious psychiatric diseases. The hospital also provides educational programs for the health care professions.

### MISSION

To provide quality mental health services to the citizens of Maryland in a progressive and responsible manner consistent with recognized standards of care.

### VISION

Spring Grove Hospital Center will be recognized as a national leader for excellence in psychiatric care, research, and education.

### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Spring Grove Hospital Center (SGHC) will maintain accreditation and certification by appropriate accrediting bodies.

Objective 1.1 The hospital will maintain triennial accreditation by The Joint Commission.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: SGHC is accredited by The Joint Commission	Yes	Yes	Yes	Yes

**Objective 1.2** Hospital units will retain certification from Center for Medicare and Medicaid Services (CMS) which provides for continuation of reimbursement for Federal programs.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: SGHC is certified by CMS	Yes	Yes	Yes	Yes

Goal 2. There will be improvements in psychiatric outcomes for all patients and residents under care.

**Objective 2.1** By fiscal year 2012, at least 90 percent of patients responding will self-report that they feel that their condition has significantly improved at the time of discharge.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Input: Patient discharges	556	580	580	580
Output: Number of patients completing satisfaction survey	211	217	225	225
Number of patients reporting satisfactory or better				
regarding their service on the survey	170	140	203	203
Outcome: Percent of patients who report a significantly				
improved condition	81%	65%	90%	90%

**Objective 2.2** The 30 day re-admission rate will be maintained at no more than 5 percent for fiscal year 2012.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	<b>Estimated</b>	Estimated
Input: Number of 30 day re-admissions	26	22	27	22
Output: Number of discharges	556	580	580	580
Outcome: Percent of hospital admissions re-admitted within 30 days	5%	4%	5%	4%

# M00L09.01 SERVICES AND INSTITUTIONAL OPERATIONS - SPRING GROVE HOSPITAL CENTER (Continued)

Goal 3. To provide a comfortable, pleasing and safe physical environment for patients and staff.

**Objective 3.1** The amount of lost staff time due to injury to employees will be no more than 2.35 hours per 1,000 worked by fiscal year 2012.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hours worked by SGHC staff	1,776,076	1,720,120	1,853,602	1,853,602
Output: Number of lost hours of work due to injury	1,163	2,582	4,356	4,356
Outcome: Rate of lost time per 1,000 hours worked	0.65	1.50	2.35	2.35

Goal 4. To provide treatment and care in the least restrictive, least intensive setting, consistent with safety needs.

**Objective 4.1** To reduce the rate of elopement (from hospital and residential units) to no more than 0.31 per 1,000 patient days by fiscal year 2012.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient days	159,462	156,667	152,570	148,190
Output: Number of elopements	41	46	49	46
Outcome: Rate of elopements per 1,000 patient days	0.26	0.29	0.32	0.31

**Objective 4.2** The rate of seclusion hours per 1,000 patient hours will be 0.05 or less by fiscal year 2012.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Input: Number patient hours	3,827,088	3,760,008	3,661,680	3,556,560
Output: Number of seclusion hours	65	77	150	150
Outcome: Seclusion rate per 1,000 patient hours	0.02	0.02	0.04	0.04

**Objective 4.3** The rate of restraint hours per 1,000 patient hours will be 0.2 or less by fiscal year 2012.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	<b>Estimated</b>	Estimated
Input: Number patient hours	3,827,088	3,760,008	3,661,680	3,556,560
Output: Number of restraint hours	376	507	600	600
Outcome: Restraint rate per 1,000 patient hours	0.10	0.13	0.16	0.17
Other Performance Measu	res *			
Inpatient Census				
Admissions	533	579	597	579
Discharges	556	580	580	580
Inpatients Treated	969	1,009	1,015	985
Average Daily Inpatients Treated	436	430	418	406
Beds Operated	440	430	418	418
Occupancy Percent	99%	100%	100%	97%
Admissions				
Patient Days	53,070	51,100	52,925	42,340
Average Daily Inpatient Treated	145	140	145	116
Per Diem Cost	\$488	\$483	\$451	\$552
Average Length of Stay	215	200	200	200
Cost per Admission	\$104,948	\$96,687	\$90,149	\$110,449

Note: \* Increase is due to the new Secure Post Evaluation Forensic Unit.

# M00L09.01 SERVICES AND INSTITUTIONAL OPERATIONS - SPRING GROVE HOSPITAL CENTER (Continued)

	2008	2009	2010	2011
Other Performance Measures (Continued)*	Actual	Actual	Estimated	Estimated
Intermediate Care				
Patient Days	71,736	71,540	63,510	62,780
Average Daily Inpatient Treated	196	196	174	172
Per Diem Cost	\$398	\$403	\$423	\$460
Average Length of Stay	366	365	365	365
Cost per Admission	\$145,598	\$147,101	\$154,454	\$167,819
Intensive Medical Care				
Patient Days	10,614	10,950	10,585	10,950
Average Daily Inpatient Treated	29	30	29	30
Per Diem Cost	\$352	\$354	\$396	\$334
Average Length of Stay	175	175	175	175
Cost per Admission	\$61,615	\$61,936	\$69,216	\$58,367
Domiciliary Care				
Patient Days	19,764	19,345	18,980	28,105
Average Daily Inpatient Treated	54	53	52	77*
Per Diem Cost	\$253	\$311	\$329	\$271
Average Length of Stay	156	202	202	202
Cost per Admission	\$39,392	\$62,767	\$66,532	\$54,825
Adolescent Care				
Patient Days	4,392	4,015	6,570	4,015
Average Daily Inpatient Treated	12	11	18	11
Per Diem Cost	\$637	\$718	\$490	\$658
Average Length of Stay	44	34	34	34
Cost per Admission	\$28,040	\$24,401	\$16,669	\$22,363
Ancillary Services				
Patient Days	159,576	156,950	152,570	148,190
Per Diem Cost	\$51	\$48	\$50	\$45
Hospital Patient Recoveries				
Medicaid, Medicare, Insurance and Sponsors	2,950,732	3,712,532	2,703,424	2,730,792
Disproportionate Share Payments	6,792,646	6,792,646	10,440,401	9,832,923
Project Summary				
General Administration	7,584,833	6,256,677	6,141,880	6,405,233
Dietary Services	4,714,994	5,262,662	5,134,839	5,180,466
Household and Property Services	12,103,270	10,190,669	10,029,350	9,576,384
Hospital Support Services	5,736,900	5,836,659	5,966,695	6,233,639
Patient Care Services	39,061,193	40,645,833	38,058,626	39,752,449
Ancillary Services	7,085,235	6,620,039	5,697,267	6,392,687
Non-Reimbursable Services	1,646,053	1,535,932	2,667,959	3,689,942
Total	77,932,478	76,348,471	73,696,616	77,230,800

Note: \* Increase is due to the new Secure Post Evaluation Forensic Unit.

## **SPRING GROVE HOSPITAL CENTER**

## M00L09.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:			
Appropriation Statement.	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	841.10	784.10	784.10
Number of Contractual Positions	61.37	79.57	76.10
01 Salaries, Wages and Fringe Benefits	57,254,396	54,676,793	57,487,797
02 Technical and Special Fees	2,156,685	1,971,194	2,290,336
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges  Total Operating Expenses  Total Expenditure  Original General Fund Appropriation Transfer of General Fund Appropriation  Total General Fund Appropriation Less: General Fund Reversion/Reduction	130,341 15,595 3,304,034 275,839 6,967,787 5,780,179 112,822 20,690 162,668 167,435 16,937,390 76,348,471 78,029,337 -3,236,326 74,793,011 496	76,083 20,883 3,722,757 285,495 7,330,183 5,041,276 175,464 10,825 256,000 129,663 17,048,629 73,696,616 77,738,359 -6,754,457 70,983,902	83,572 13,319 4,377,515 252,540 7,158,771 5,050,132 116,168 250,000 150,650 17,452,667 77,230,800
Net General Fund Expenditure	74,792,515 541,380 20,024 994,552 76,348,471	70,983,902 1,707,358 44,755 960,601 73,696,616	73,509,309 2,684,067 31,549 1,005,875 77,230,800
Special Fund Income:  M00308 Employee Food Sales  M00341 Assisted Living Services  M00354 Student Training Donated Funds  M00364 Employee Housing  M00392 Donations—Hospitals  swf316 Strategic Energy Investment Fund  Total	263,037 69,541 122,243 46,134 40,425 541,380	305,408 91,542 175,000 100,700 81,000 953,708	339,036 72,530 175,000 100,700 75,000 1,921,741 2,684,067
Federal Fund Income:  10.553 School Breakfast Program	20,024	34,755 10,000 44,755	21,549 10,000 31,549
Reimbursable Fund Income:  M00A01 Department of Health and Mental Hygiene  M00B01 DHMH-Regulatory Services	466,773 416,563 111,216 994,552	432,822 416,563 111,216 960,601	478,096 416,563 111,216 1,005,875

## M00L10.01 SERVICES AND INSTITUTIONAL OPERATIONS – CLIFTON T. PERKINS HOSPITAL CENTER

### PROGRAM DESCRIPTION

Section 10-406 of the Health-General Article establishes Clifton T. Perkins Hospital Center (CTPHC) as a State Psychiatric Hospital. CTPHC receives patients requiring psychiatric evaluation who have been accused of felonies and have raised the Not Criminally Responsible (NCR) defense and/or their Competency to Stand Trial is in question. CTPHC provides treatment to patients who have been adjudicated NCR, and/or Incompetent to Stand Trial (IST) and CTPHC accepts, by transfer, individuals who have committed felonies from correctional facilities who meet the criteria for involuntary commitment (IVA). Additionally, CTPHC accepts patients from other State Regional Psychiatric Hospitals whose behavior is violent and aggressive.

### MISSION

The mission of Clifton T. Perkins Hospital Center is to perform timely pretrial evaluations of defendants referred by the judicial circuit of Maryland, provide quality assessment of and treatment for all patients, provide maximum security custody of patients to ensure public safety, and to arrange for patient disposition where clinically appropriate.

### VISION

The State of Maryland will provide effective and efficient assessment and treatment to psychiatric patients who require hospitalization within a maximum secure environment.

### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To provide timely and cost-efficient pretrial evaluations on felony defendants for all Maryland judicial circuits.

Objective 1.1 By end of fiscal year 2012, 70 percent of Pretrial Evaluations (PTE) will be accomplished within 60 days.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of Pretrial Evaluations (PTE) completed	154	144	155	158
Output: Number of PTEs completed within 60 days	67	68	75	85
Outcome: Percent of PTEs completed within 60 days	44%	47%	48%	54%

Goal 2. To maintain the Joint Commission accreditation.

**Objective 2.1** The Joint Commission accreditation shall be received and maintained.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	<b>Estimated</b>	<b>Estimated</b>
Outcome: The Joint Commission accreditation maintained	YES	YES	YES	YES

Goal 3. To provide a safe, therapeutic, and comfortable environment of care for patients and staff.

**Objective 3.1** By end of fiscal year 2012, patients injured by patient-to-patient attacks will not exceed 16 percent.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient-to-patient attacks	100	129	124	132
Output: Number of patients injured in attacks	26	46	25	24
Outcome: Percent of patient-to-patient attacks that result in injury	26%	36%	20%	18%

# M00L10.01 SERVICES AND INSTITUTIONAL OPERATIONS – CLIFTON T. PERKINS HOSPITAL CENTER (Continued)

**Objective 3.2** By end of fiscal year 2012, the rate of hours lost from work associated with employee injuries, as reported to IWIF, per 1,000 hours worked will be no more than a rate of 7.5.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hours worked by staff	786,367	800,961	977,511	1,081,366
Output: Number of hours lost due to injury	5,780	6,928	8,117	8,530
Outcome: Rate of time lost per 1,000 hours worked	7.4	8.6	8.3	7.9

**Goal 4.** To provide care and treatment to patients in the least restrictive setting, consistent with personal and community safety needs. **Objective 4.1** By end of fiscal year 2012, the number of seclusion hours per 1,000 patient hours will be no more than 0.22.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	1,818,288	1,839,600	1,892,160	2,084,880
Output: Number of seclusion hours	363	350	377	435
Outcome: Number of seclusion hours per 1,000 patient hours	0.20	0.19	0.20	0.21

**Objective 4.2** By the end of fiscal year 2012, the number of restraint hours per 1,000 patient hours will be no more than 18.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Input: Number of patient hours	1,818,288	1,839,600	1,892,160	2,084,880
Output: Number of restraint hours	38,845	39,934	37,462	38,685
Outcome: Number of restraint hours per 1,000 patient hours	21	22	20	19

# M00L10.01 SERVICES AND INSTITUTIONAL OPERATIONS – CLIFTON T. PERKINS HOSPITAL CENTER (Continued)

## OTHER PERFORMANCE MEASURES\*

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census				
Admissions	96	111	143	114
Discharges	103	115	126	117
Inpatients Treated	311	318	355	335
Average Daily Inpatients Treated	207	208	225	238
Beds Operated	218	218	240	240
Occupancy Percent	95.0%	95.4%	93.8%	99.2%
Forensic Care				
Patient Days	75,762	75,920	82,125	86,870
Average Daily Inpatients Treated	207	208	225	238
Per Diem Cost	\$417	\$439	\$439	\$440
Average Length of Stay	744	779	780	780
Cost per Admission	\$309,979	\$342,196	\$342,338	\$342,977
Ancillary Services				
Patient Days	75,762	75,920	82,125	86,870
Per Diem Cost	\$122	\$134	\$134	\$132
Total Annual Cost Per Patient	\$197,285	\$209,205	\$209,281	\$208,639
Pretrial Services	,	,	,	,
Inpatient Competency Evaluation Referrals	25	24	30	37
Inpatient Pretrial Evaluation Referrals	27	39	45	52
Outpatient Competency Evaluation Referrals	26	18	26	28
Outpatient Pretrial Evaluation Referrals	87	99	110	116
T				
Total (Inpatient+Outpatient) Competency/Pretrial Evaluation Referrals	165	180	211	233
Total (Inpatient+Outpatient) Pretrial Evaluation Referrals	114	138	155	168
Total (Inpatient+Outpatient) Pretrial Evaluations Completed (MFR)	154	144	155	158
(-1,,,,,,,,,,-				
Admitted Incompetent to Stand Trial	3	8	10	10
Adjudicated Incompetent to Stand Trial	56	36	50	50
Total Admitted/Adjudicated Incompetent to Stand Trial	59	44	60	60
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance, and Sponsors	\$68,638	\$45,859	\$46,300	\$52,473
Project Summary:				
General Administration	4,715,829	4,524,971	4,563,770	4,577,990
Dietary Services	1,440,630	1,497,855	1,603,335	1,755,005
Household and Property Services	3,266,380	3,442,847	3,841,213	3,875,671
Hospital Support Services	4,154,879	4,490,730	4,774,376	4,883,300
Patient Care Services	19,650,378	21,237,313	22,989,740	24,850,476
Ancillary Services	7,609,817	8,320,902	9,315,748	9,713,695
Non-Reimbursable Services	105,065	237,996	256,127	302,620
Total	40,942,978	43,752,614	47,344,309	49,958,757
	, -,-	, ,	, -,	,,

Note: \* Numbers may not add due to rounding.

## **CLIFTON T. PERKINS HOSPITAL CENTER**

## M00L10.01 SERVICES AND INSTITUTIONAL OPERATIONS

Number of Authorized Positions         458.25         547.25         547.25           Number of Contractual Positions         15.17         14.63         19.63           01 Salaries, Wages and Fringe Benefits         36.681,342         39,321,384         41,988,155           02 Technical and Special Fees         794,620         707,830         846,776           03 Communication         80,170         88,642         87,394           04 Travel         18,999         38,854         37,141           06 Fuel and Utilities         1,322,563         1,460,746         1,303,674           07 Motor Vehicle Operation and Maintenance         42,628         84,501         47,527           08 Contractual Services         1,964,995         2,480,781         2,442,853           09 Supplies and Materials         2,610,744         2,987,064         3,045,401           10 Equipment—Replacement         58,249         26,048         55,589           11 Equipment—Additional         28,338         56,444         30           12 Grants, Subsidies and Contributions         21,653         30,489         33,487           13 Fixed Charges         78,13         16,176         70,400           Total Expenditure         42,963,097         51,420,291	Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Salaries, Wages and Fringe Benefits   36,681,342   39,321,384   41,988,155   100	Number of Authorized Positions	458.25	547.25	547.25
02 Technical and Special Fees         794,620         707,830         846,776           03 Communication         80,170         88,642         87,394           04 Travel         18,999         38,584         37,141           06 Fuel and Utilities         1,372,563         1,460,746         1,303,674           07 Motor Vehicle Operation and Maintenance         42,628         84,501         47,527           08 Contractual Services         1,964,595         2,480,781         2,442,853           09 Supplies and Materials         2,610,744         2,987,064         3,045,401           10 Equipment—Reglacement         58,249         26,048         55,589           11 Equipment—Additional         28,538         56,444         300           12 Grants, Subsidies and Contributions         21,653         30,489         33,487           13 Fixed Charges         78,513         61,796         70,460           Total Operating Expenses         6,276,652         7,315,095         7,123,826           Total Expenditure         43,752,614         47,344,309         49,958,757           Original General Fund Appropriation         551,521         -4,332,109           Net General Fund Expenditure         43,514,618         47,088,182         49,656,137 <td>Number of Contractual Positions</td> <td>15.17</td> <td>14.63</td> <td>19.63</td>	Number of Contractual Positions	15.17	14.63	19.63
Scommunication	01 Salaries, Wages and Fringe Benefits	36,681,342	39,321,384	41,988,155
18.999   38.584   37,141     106   Fuel and Utilities	02 Technical and Special Fees	794,620	707,830	846,776
Total Operating Expenses         6.276,652         7,315,095         7,123,826           Total Expenditure         43,752,614         47,344,309         49,958,757           Original General Fund Appropriation         42,963,097         51,420,291           Transfer of General Fund Appropriation         551,521         -4,332,109           Net General Fund Expenditure         43,514,618         47,088,182         49,656,137           Special Fund Expenditure         98,756         113,150         139,963           Reimbursable Fund Expenditure         139,240         142,977         162,657           Total Expenditure         43,752,614         47,344,309         49,958,757           Special Fund Income:           M00342 Donations         18,166         27,000         30,000           M00344 Medical Records Fees         862         3,000         3,000           Total         98,756         113,150         139,963           Reimbursable Fund Income:           M00L01 DHMH-Mental Hygiene Administration         36,000         36,000         36,000           M00M06 DHMH-Developmental Disabilities Administration         36,000         106,977         126,657	04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional	18,999 1,372,563 42,628 1,964,595 2,610,744 58,249 28,538 21,653	38,584 1,460,746 84,501 2,480,781 2,987,064 26,048 56,444	37,141 1,303,674 47,527 2,442,853 3,045,401 55,589 300
Total Expenditure	13 Fixed Charges	78,513	61,796	70,460
Original General Fund Appropriation.         42,963,097         51,420,291           Transfer of General Fund Appropriation.         551,521         -4,332,109           Net General Fund Expenditure.         43,514,618         47,088,182         49,656,137           Special Fund Expenditure.         98,756         113,150         139,963           Reimbursable Fund Expenditure.         139,240         142,977         162,657           Total Expenditure.         43,752,614         47,344,309         49,958,757           Special Fund Income:           M00308 Employee Food Sales         79,728         83,150         106,963           M00342 Donations         18,166         27,000         30,000           M00344 Medical Records Fees         862         3,000         3,000           Total         98,756         113,150         139,963           Reimbursable Fund Income:           M00L01 DHMH-Mental Hygiene Administration         36,000         36,000         36,000           M00M06 DHMH-Developmental Disabilities Administration         103,240         106,977         126,657	Total Operating Expenses	6,276,652	7,315,095	7,123,826
Transfer of General Fund Appropriation         551,521         -4,332,109           Net General Fund Expenditure         43,514,618         47,088,182         49,656,137           Special Fund Expenditure         98,756         113,150         139,963           Reimbursable Fund Expenditure         139,240         142,977         162,657           Total Expenditure         43,752,614         47,344,309         49,958,757           Special Fund Income:           M00308 Employee Food Sales         79,728         83,150         106,963           M00342 Donations         18,166         27,000         30,000           M00344 Medical Records Fees         862         3,000         3,000           Total         98,756         113,150         139,963           Reimbursable Fund Income:           M00L01 DHMH-Mental Hygiene Administration         36,000         36,000         36,000           M00M06 DHMH-Developmental Disabilities Administration         103,240         106,977         126,657	Total Expenditure	43,752,614	47,344,309	49,958,757
Special Fund Expenditure         98,756         113,150         139,963           Reimbursable Fund Expenditure         139,240         142,977         162,657           Total Expenditure         43,752,614         47,344,309         49,958,757           Special Fund Income:           M00308 Employee Food Sales         79,728         83,150         106,963           M00342 Donations         18,166         27,000         30,000           M00344 Medical Records Fees         862         3,000         3,000           Total         98,756         113,150         139,963           Reimbursable Fund Income:           M00L01 DHMH-Mental Hygiene Administration         36,000         36,000         36,000           M00M06 DHMH-Developmental Disabilities Administration         103,240         106,977         126,657			, ,	
Special Fund Income:           M00308 Employee Food Sales         79,728         83,150         106,963           M00342 Donations         18,166         27,000         30,000           M00344 Medical Records Fees         862         3,000         3,000           Total         98,756         113,150         139,963           Reimbursable Fund Income:           M00L01 DHMH-Mental Hygiene Administration         36,000         36,000         36,000           M00M06 DHMH-Developmental Disabilities Administration         103,240         106,977         126,657	Special Fund Expenditure	98,756	113,150	139,963
M00308 Employee Food Sales       79,728       83,150       106,963         M00342 Donations       18,166       27,000       30,000         M00344 Medical Records Fees       862       3,000       3,000         Total       98,756       113,150       139,963         Reimbursable Fund Income:         M00L01 DHMH-Mental Hygiene Administration       36,000       36,000       36,000         M00M06 DHMH-Developmental Disabilities Administration       103,240       106,977       126,657	Total Expenditure	43,752,614	47,344,309	49,958,757
M00L01 DHMH-Mental Hygiene Administration	M00308 Employee Food Sales	18,166 862	27,000 3,000	30,000 3,000
Total 139,240 142,977 162,657	M00L01 DHMH-Mental Hygiene Administration		,	,
	Total	139,240	142,977	162,657

## M00L11.01 SERVICES AND INSTITUTIONAL OPERATIONS - JOHN L. GILDNER REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS

### PROGRAM DESCRIPTION

John L. Gildner Regional Institute for Children and Adolescents (RICA) is a residential and day treatment center providing mental health treatment, education and rehabilitative services to children and adolescents and their families from counties throughout the State of Maryland and Baltimore City. The overall goal of the program is to allow adolescents to return to an appropriate living environment and academic or vocational setting. Dedicated staff, both in support and treatment disciplines, work together with a common goal to provide a therapeutic environment which will help students become successfully functioning individuals.

### **MISSION**

To provide the best possible treatment, care and education to all youth and their families.

### VISION

The vision for the John L. Gildner-RICA is to be a fully integrated multidisciplinary program, which addresses the comprehensive needs of every youth in our care.

Our vision is to work together with youth and their families to help them become successful functioning individuals. Critical to accomplishing this vision is the integration of individual, family and group therapies, therapeutic residential treatment, educational programs, active parent participation and involvement and close liaisons with community services and agencies.

### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To improve psychiatric outcomes for all children and adolescents.

**Objective 1.1** By fiscal year 2011, retain a readmission rate of 5 percent or lower.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Input: Number of discharges	86	89	60	90
Output: Number of readmissions within 30 days	0	1	1	2
Outcome: Percentage of readmissions within 30 days	0%	1%	2%	2%

Goal 2. To achieve successful discharge of clients to a less restrictive community based environment, excluding the court evaluation unit

**Objective 2.1** By fiscal year 2011, discharges to less restrictive community based environments will exceed 75 percent of all discharges.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of discharges, excluding court evaluation unit	56	38	47	47
Output: Number of discharges to a less restrictive setting	42	29	37	36
Outcome: Rate of successful discharges	75%	76%	79%	77%

Goal 3. To provide a clinical environment which allows John L. Gildner-RICA to meet the needs of individuals served.

**Objective 3.1** By fiscal year 2011, more than 85 percent of all parents/guardians responding to satisfaction surveys will report overall satisfaction with services received at John L. Gildner-RICA.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of completed client satisfaction surveys	28	24	31	26
Output: Number of surveys reporting satisfaction	26	24	28	25
Outcome: Percentage of individuals satisfied	93%	100%	90%	96%

2008

Actual

339,419

2009

Actual

342,869

2010

Estimated

341,955

2011

**Estimated** 

341,144

# M00L11.01 SERVICES AND INSTITUTIONAL OPERATIONS - JOHN L. GILDNER REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS (Continued)

Goal 4. To provide a safe physical plant for staff.

**Input:** Number of hours worked by staff

**Performance Measures** 

Objective 4.1 By fiscal year 2011, retain a staff injury rate of less than 5 hours per 1,000 hours worked.

Output: Number of lost hours	501	1,568	1,197	1,034
Outcome: Rate of lost time per 1,000 hours	1.48	4.57	3.50	3.03
OTHER PERFORMANO	CE MEASURES*			
			-010	-044
Performance Measures	2008 Actual	2009 Actual	2010 Estimated	2011 Estimated
Inpatient Census	Actual	Actuar	Estimated	Estimated
Admissions	75	92	72	64
Discharges	86	89	96	64
Inpatients treated	161	181	168	128
Average daily inpatients under treatment	57	57	44	32
Beds operated	72	72	56	32
Occupancy percent	79.2%	79.2%	78.6%	100.0%
Residential				
Patient days	21,015	20,890	16,060	11,680
Average daily inpatients under treatment	57	57	44	32
Per Diem cost	\$366	\$395	\$434	\$558
Average length of stay	366	365	365	365
Cost per admission	\$133,946	\$144,012	\$158,503	\$203,789
Day Treatment				
Patient days	32,850	29,200	32,850	32,850
Average daily outpatients treated	90	80	90	90
Per Diem cost	\$100	\$115	\$100	\$92
Average length of stay	366	365	365	365
Cost per admission	\$36,624	\$42,015	\$36,425	\$33,622
Hospital Patient Recoveries				
Medicaid, Medicare, Insurance and Sponsors	\$2,697,974	\$2,915,944	\$2,501,601	\$1,785,914
Project Summary				
General administration	1,687,777	1,673,015	1,618,820	1,714,496
Dietary services	724,636	768,791	618,701	609,930
Household and property services	2,095,327	2,128,148	2,036,655	1,742,048
Hospital support services	68,198	78,320	44,747	113,201
Patient care services	6,506,820	7,053,934	6,028,853	5,462,005
Ancillary services	409,867	393,976	449,893	431,679
Non-Reimbursable services	665,816	768,785	756,662	859,765
Total	12,158,441	12,864,969	11,554,331	10,933,124

Note: \* Totals may not add due to rounding.

## JOHN L. GILDNER REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS

## M00L11.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	169.60	137.10	137.10
Number of Contractual Positions	4.48	3.00	4.25
01 Salaries, Wages and Fringe Benefits	10,927,843	9,591,524	9,414,310
02 Technical and Special Fees	195,398	149,359	164,818
03 Communication 04 Travel 05 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 12 Grants, Subsidies and Contributions 13 Fixed Charges  Total Operating Expenses  Total Expenditure  Original General Fund Appropriation. Transfer of General Fund Appropriation.	90,371 2,876 397,802 29,879 523,390 608,925 59,772 10,731 17,982 1,741,728 12,864,969 12,345,780 -305,173	87,982 7,597 545,850 19,675 445,099 624,703 46,892 20,465 15,185 1,813,448 11,554,331 12,467,611 -1,728,292	88,735 3,431 399,345 22,206 292,316 510,354 20,465 17,144 1,353,996 10,933,124
Net General Fund Expenditure	12,040,607 101,654 55,577 667,131	10,739,319 117,193 58,350 639,469	10,024,839 113,798 48,520 745,967
Total Expenditure	12,864,969	11,554,331	10,933,124
Special Fund Income:  M00308 Employee Food Sales  M00362 Donations.  Total	90,923 10,731 101,654	96,728 20,465 117,193	93,333 20,465 113,798
Federal Fund Income: 10.553 School Breakfast Program	55,577	58,350	48,520
Reimbursable Fund Income:  R00A01 State Department of Education-Headquarters V00E01 DJS-Residential/Community Operations  Total	48,774 618,357 667,131	639,469 639,469	86,726 659,241 745,967

## M00L12.01 SERVICES AND INSTITUTIONAL OPERATIONS - UPPER SHORE COMMUNITY MENTAL HEALTH CENTER

### PROGRAM DESCRIPTION

Upper Shore Community Mental Health Center provides acute and long-term psychiatric services to the citizens of the five Upper Eastern Shore counties of Talbot, Caroline, Queen Anne's, Kent, and Cecil. These services are provided in conjunction with, and in support of, the general hospitals on the Eastern Shore which provide psychiatric inpatient care and with the various nursing homes, clinics, and community rehabilitation programs dispersed throughout the shore. It is our aim to minimize disability, coordinate continuity of care within the community, and achieve these as economically as possible.

On August 26, 2009, the Maryland Board of Public Works closed the in-patient units of the Upper Shore Community Mental Health Center effective March 1, 2010.

### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

### Goal 1. To improve psychiatric outcomes for all patients

**Objective 1.1** The annual 30-day readmission rate will decrease.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total discharges for the fiscal year	224	197	131	0
Output: Number of readmissions in less than 30 days in the fiscal year	17	10	6	0
Outcome: Percent of patients readmitted within 30 days of discharge	7.59%	5.08%	4.58%	0

### **Goal 2.** To maintain a safe environment for patients.

Objective 2.1 The percentage of patients reporting satisfaction as per hospital surveys will increase.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of participants in survey	55	48	50	0
Outcome: Percentage of patients responding as being satisfied	95%	92%	95%	0

### **Objective 2.2** The amount of lost staff time due to patient-to-staff attacks will decrease.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
<b>Input:</b> Number of hours worked by direct care staff	190,712	193,370	175,000	0
Output: Number of lost hours due to patient-to-staff attacks	149	264	150	0
Outcome: Rate of lost time hours per 1,000 hours worked	0.78	1.37	0.86	0

Goal 3. Treatment will be provided for patients in the least restrictive and least intensive setting consistent with safety needs.

**Objective 3.1** The number of elopements will be less than the rate of 0.15 per 1,000 patient days.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient days	13,785	13,008	7,665	0
Output: Number of elopements as defined/reported to Oryx	9	1	1	0
Outcome: Elopements per 1,000 patient days	0.65	0.08	0.13	0

# M00L12.01 SERVICES AND INSTITUTIONAL OPERATIONS - UPPER SHORE COMMUNITY MENTAL HEALTH CENTER (Continued)

Objective 3.2	The rate of seclusion	hours will decrease.
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•	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	330,840	312,192	183,960	0
Output: Number of seclusion hours	48	47	26	0
Outcome: Seclusion hours per 1,000 patient hours	0.15	0.15	0.14	0
<b>Objective 3.3</b> The rate of restraint hours will decrease.				
	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	330,840	312,192	183,960	0
Output: Number of restraint hours	8	91	40	0
Outcome: Restraint hours per 1 000 patient hours	0.02	0.29	0.22	0

### OTHER PERFORMANCE MEASURES \*

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census:				
Admissions	223	198	95	0
Discharges	224	197	131	0
Inpatients Treated	261	300	226	0
Average Daily Inpatients Treated	**38	36	21	. 0
Beds Operated	42	42	42	0
Occupancy Percent	89.7%	84.9%	50.0%	0.0%
Acute Care:				
Patient Days	13,785	13,008	7,665	0
Average Daily Inpatients Treated	38	36	21	0
Per Diem Cost	\$568	\$625	\$748	\$0
Average Length of Stay	60	60	60	0
Cost per Admission	\$34,082	\$37,496	\$44,878	\$0
Ancillary Services:				
Patient Days	13,785	13,008	7,665	0
Per Diem Cost	\$32	\$35	\$48	\$0
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$348,330	\$480,704	\$132,545	\$0
Disproportionate Share Payments	\$4,015,305	\$4,015,305	\$2,202,098	\$0
Project Summary:				
General Administration	765,066	623,149	519,251	85,831
Dietary Services	316,960	375,452	215,849	0
Household and Property Services	1,097,797	1,076,953	811,596	430,838
Hospital Support Services	1,125,538	1,300,978	898,537	0
Patient Care Services	4,578,889	4,797,797	3,325,620	0
Ancillary Services	382,068	411,233	326,584	0
Non-Reimbursable Services	382,238	378,141	445,049	501,099
Total	8,648,556	8,963,703	6,542,486	1,017,768

Note: \* Totals may not add due to rounding.

<sup>\*\*</sup> Number in the budget book last year was not correct.

## UPPER SHORE COMMUNITY MENTAL HEALTH CENTER

## M00L12.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	95.00	4.00	4.00
Number of Contractual Positions	11.67	7.82	1.00
01 Salaries, Wages and Fringe Benefits	6,337,724	4,603,987	275,162
02 Technical and Special Fees	675,770	376,305	25,023
03 Communication	24,460 519 277,627	15,121 333 296,518	2,012 210,979
07 Motor Vehicle Operation and Maintenance	17,388 1,164,073 445,480 5,257 6,524	10,766 927,557 298,788 7,146	5,056 474,471 17,759
13 Fixed Charges	8,881	5,965	7,306
Total Operating Expenses	1,950,209	1,562,194	717,583
Total Expenditure	8,963,703	6,542,486	1,017,768
Original General Fund Appropriation  Transfer of General Fund Appropriation	8,807,229 -221,667	8,934,473 -2,837,036	
Net General Fund Expenditure	8,585,562 210,635 167,506	6,097,437 254,491 190,558	516,669 270,925 230,174
Total Expenditure	8,963,703	6,542,486	1,017,768
Special Fund Income:  M00348 Donations	6,524 13,207 190,904	7,146 17,871 229,474	15,204 255,721
Total	210,635	254,491	270,925
Reimbursable Fund Income: V00E01 DJS-Residential/Community Operations	167,506	190,558	230,174

## REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS—SOUTHERN MARYLAND

### M00L14.01 SERVICES AND INSTITUTIONAL OPERATIONS

**Program Description:** 

The Regional Institute for Children and Adolescents (RICA) Southern Maryland, a residential treatment center for seriously emotionally disturbed children between 12 and 18 years of age, closed on June 30, 2008. RICA Southern Maryland provided mental health treatment, educational and rehabilitative services to children and adolescents primarily from Calvert, Charles, Prince George's and St. Mary's Counties. These services are now provided by community mental health providers, John L. Gildner RICA, or RICA Baltimore.

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	2.00		
01 Salaries, Wages and Fringe Benefits	76,353	121,687	58,689
03 Communication	10,099	1,200 303,056 2,567	
08 Contractual Services	49,398 600	32,184	
13 Fixed Charges	6,889	5,119	2,740
Total Operating Expenses	67,068	344,126	2,740
Total Expenditure	143,421	465,813	61,429
Original General Fund Appropriation  Transfer of General Fund Appropriation	687,058 -537,206	17,023	
Total General Fund Appropriation	149,852 6,431	17,023	
Net General Fund ExpenditureSpecial Fund Expenditure	143,421	17,023 448,790	61,429
Total Expenditure	143,421	465,813	61,429
Special Fund Income: M00419 Reimbursement for Utilities and Maintenance		448,790	

# SUMMARY OF DEVELOPMENTAL DISABILITIES ADMINISTRATION AND STATE INTELLECTUAL DISABILITY CENTERS

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	1,050.65	730.25	730.25
Total Number of Contractual Positions	214.00	30.84	30.26
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	59,816,112 3,612,812 721,124,500	46,039,724 2,047,833 741,081,851	47,001,625 1,945,486 757,817,587
Original General Fund Appropriation	484,886,412 -3,633,791	493,738,902 -20,568,017	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	481,252,621 637	473,170,885	
Net General Fund Expenditure  Special Fund Expenditure  Federal Fund Expenditure  Reimbursable Fund Expenditure	481,251,984 4,917,142 297,010,541 1,373,757	473,170,885 4,841,941 310,010,174 1,146,408	483,880,037 4,262,052 317,571,025 1,051,584
Total Expenditure	784,553,424	789,169,408	806,764,698

# SUMMARY OF DEVELOPMENTAL DISABILITIES ADMINISTRATION

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	174.50	167.50	167.50
Total Number of Contractual Positions	7.89	9.50	9.50
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	11,884,948 354,580 705,810,289	11,101,082 342,515 732,926,561	12,119,871 372,243 750,327,790
Original General Fund Appropriation Transfer/Reduction	419,203,926 -3,639,809	445,366,957 -16,071,850	
Total General Fund Appropriation	415,564,117 1	429,295,107	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	415,564,116 4,121,748 297,010,541 1,353,412	429,295,107 4,031,897 310,010,174 1,032,980	440,770,562 3,445,337 317,571,025 1,032,980
Total Expenditure	718,049,817	744,370,158	762,819,904

#### M00M01.01 PROGRAM DIRECTION - DEVELOPMENTAL DISABILITIES ADMINISTRATION

#### PROGRAM DESCRIPTION

The Developmental Disabilities Administration (DDA) is established in the Department of Health and Mental Hygiene in Health-General Article §7–201. In Article §7-303, the DDA is mandated to implement a Statewide plan for training and habilitation services. This is accomplished through the provision of direct services to individuals with intellectual disability in institutions operated by the DDA and through funding of a coordinated service delivery system supporting individuals with developmental disabilities in the community. The focus of both models of service is on individuals receiving appropriate, needed services oriented to the goal of integration into the general community. The term "developmental disability" may mean a wide range of disabling conditions including, but not limited to: autism, blindness, cerebral palsy, deafness, epilepsy, intellectual disability, and multiple sclerosis.

#### MISSION

The mission of the Developmental Disabilities Administration is to provide leadership to assure the full participation of individuals with developmental disabilities and their families in all aspects of community life and to promote their empowerment to access quality supports and services necessary to foster personal growth, independence, and productivity.

#### VISION

The Developmental Disabilities Administration takes the leadership role in building partnerships and trust with families, providers, local and State agencies, and advocates to ensure that individuals with developmental disabilities and their families have access to the resources necessary to foster growth, including those resources available to the general public. Because of our inherent belief in the rights and dignity of the individual, we are committed to:

- the empowerment of all individuals with developmental disabilities and their families to choose the services and supports that meet their needs:
- the integration of individuals with developmental disabilities into community life to foster participation;
- the provision of quality supports, based on consumer satisfaction, that maximizes individual growth and development; and
- the establishment of a fiscally responsible, flexible service system that makes the best use of the resources that the citizens of Maryland have allocated for serving individuals with developmental disabilities.

#### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Individuals receiving community services are satisfied with their personal growth, independence and productivity.

Objective 1.1 By the end of fiscal year 2011, the percentage of respondents on the "Ask ME! Survey" expressing satisfaction in the following domains will remain the same or improve.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Input: Number of surveys administered	1,000	1,000	1,000	1,000
Outcome: Percent of individuals expressing satisfaction with:				
Physical well-being	94.3%	95.0%	≥95.0%	≥95.0%
Material well-being	83.6%	83.5%	≥83.5%	≥83.5%
Emotional well-being	94.0%	94.7%	≥94.7%	≥94.7%
Interpersonal relations	89.0%	90.0%	≥90.0%	≥90.0%
Rights	73.4%	74.1%	≥74.1%	≥74.1%
Personal development	84.0%	84.0%	≥84.0%	≥84.0%
Social inclusion	85.8%	85.8%	≥85.8%	≥85.8%
Self-determination	78.7%	80.5%	≥80.5%	≥80.5%

# M00M01.01 PROGRAM DIRECTION - DEVELOPMENTAL DISABILITIES ADMINISTRATION (Continued)

**Objective 1.2** By the end of fiscal year 2011, the average score\* on the domain of "personal development" will increase by 5 percent from the previous year and the average score on the other seven domains will remain the same or improve.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Average score by domain:				
Personal development	7.5	7.6	≥7.7	≥7.8
Physical well-being	8.7	8.7	≥8.7	≥8.7
Material well-being	7.4	7.4	≥7.4	≥7.4
Emotional well-being	8.5	8.6	≥8.6	≥8.6
Interpersonal relations	7.7	7.9	≥7.9	≥7.9
Rights	6.8	6.9	≥6.9	≥6.9
Social inclusion	7.6	7.6	≥7.6	≥7.6
Self-determination	7.2	7.3	≥7.3	≥7.3

Note: \* The scores are based on a scale of 0-10 and calculated relative to the neutral score of 5.0.

Goal 2. An increasing number of eligible individuals will receive community-based services through the budget for community services.

Objective 2.1 The number of individuals receiving community-based service in fiscal year 2011 will increase by 2.9 percent.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of individuals served	23,287	24,071	24,893	25,616
Outcome: Percentage increase of individuals receiving community-based				
services	2.66%	3.37%	3.41%	2.90%

**Goal 3.** Matching Federal Funds (Federal Financial Participation (FFP)) – are claimed for an increasing number of Home and Community Based Services (HCBS) waiver eligible individuals.

**Objective 3.1** By the end of fiscal year 2011, the FFP claimed for individuals enrolled in DDA's Home and Community Based Services (HCBS) waiver will have increased by 2.4 percent over fiscal year 2010.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Matching Federal funds from waiver (millions)	\$267	\$297	* \$310	* \$318
Outcome: Percentage increase over previous year base	7.2%	11.2%	4.4%	* 2.4%

**Note:** \* Total Federal funds in are estimated at \$310,010,174 in 2010 and \$317,571,025 in 2011, which results in a percentage increase of 2.438%.

# M00M01.01 PROGRAM DIRECTION — DEVELOPMENTAL DISABILITIES ADMINISTRATION

### **Appropriation Statement:**

Appropriation statement.	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	59.00	53.00	53.00
Number of Contractual Positions	2.36	2.00	2.00
01 Salaries, Wages and Fringe Benefits	4,411,550	4,267,525	4,329,604
02 Technical and Special Fees	115,166	56,908	62,469
03 Communication. 04 Travel. 06 Fuel and Utilities. 07 Motor Vehicle Operation and Maintenance. 08 Contractual Services. 09 Supplies and Materials. 10 Equipment—Replacement. 11 Equipment—Additional. 12 Grants, Subsidies and Contributions. 13 Fixed Charges.  Total Operating Expenses.	51,482 14,959 3,834 3,350 1,368,890 44,310 48,762 7,166 300,000 21,250 1,864,003	46,298 17,603 -30 1,156,939 38,546 5,503 372,106 19,404 1,656,369	48,098 15,042 176 1,391,966 37,803 2,454 300,000 22,325 1,817,864
Total Expenditure  Original General Fund Appropriation	6,390,719  4,535,183  -152,043  4,383,140  1  4,383,139  2,007,580  6,390,719	5,980,802 4,639,872 -591,797 4,048,075 1,932,727 5,980,802	4,354,151 1,855,786 6,209,937
Federal Fund Income: 93.778 Medical Assistance Program	2,007,580	1,932,727	1,855,786

# M00M01.02 COMMUNITY SERVICES – DEVELOPMENTAL DISABILITIES ADMINISTRATION PROGRAM DESCRIPTION

Section 7-201 of the Health-General Article establishes the Developmental Disabilities Administration within the Department of Health and Mental Hygiene. The Developmental Disabilities Administration is responsible for planning, developing, and directing a statewide, comprehensive system of services for individuals with developmental disabilities and their families.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Performance Measures	2008 Actual	2009 Actual	2010 Estimated	2011 Estimated
Community Residential Services:	Actual	rictuux	Listimated	DSHIMICG
Annualized clients	5,105	5,264	5,581	5,639
Average annual cost per client	\$68,667	\$70,428	\$70,222	\$69,871
Day Programs:	Ψ00,007	\$70,420	\$70,222	ΨΟΣ,ΟΤΙ
Annualized clients	6,153	6,395	6,687	6,725
Annualized chems  Average annual cost per client	\$16,455	\$17,682	\$16,441	\$16,459
Supported Employment Programs:	\$10,433	\$17,002	\$10,441	\$10,439
Annualized clients	3,932	4 127	4,596	5,204
	\$13,907	4,137		
Average annual cost per client	\$13,907	\$14,914	\$15,644	\$15,898
Resource Coordination (Includes Medicaid Waiver)	21.720	21 102	22.020	22.715
Annualized clients	21,728	21,192	22,029	22,715
Average Cost Per Annualized Client	\$1,371	\$1,482	\$1,432	\$1,536
Purchase of Care:	•	2	2	2
Clients	1	2	2	2
Average annual cost per client	\$38,610	\$44,051	\$59,065	\$59,828
Summer Program:	. 0.50			
Clients	1,850	1,944	1,944	1,944
Average annual cost per client	\$173	\$164	\$164	\$164
Self Directed Services:				
Clients	78	115	132	136
Average annual cost per client	\$49,263	\$61,674	\$53,937	\$57,043
Family Support Services:				
Annualized clients	2,879	2,858	2,846	2,846
Average annual cost per client	\$3,636	\$3,762	\$3,574	\$3,479
Individual Family Care:				
Annualized clients	210	210	213	213
Average annual cost per client	\$21,912	\$23,516	\$24,651	\$25,589
Individual Support Services:				
Annualized clients	5,211	4,140	4,197	4,197
Average annual cost per client	\$5,663	\$6,654	\$6,814	\$6,940
Behavioral Support Services:				
Behavioral respite (number of days)	1,223	1,567	1,567	1,567
Behavioral consultation (number of consultations)	7,451	3,691	3,691	3,691
Behavioral plans (number of individual plans)	0	1,228	1,228	1,228
Temporary augmentation of staff (number of hours)	22,410	7,008	7,008	7,008
Training (number of trainings)	90	139	139	139
Sign language interpretations (number of interpretations)	0	5	5	5
Client referrals (number of referrals)	0	1,659	1,659	1,659
Crisis interventions/assistance/evaluations	55	187	187	187
Community Support Living Arrangements:				
Annualized clients	1,692	1,731	1,744	1,768
Average Cost Per Annualized Client	\$35,481	\$36,367	\$35,781	\$34,903
Waiting List Equity Fund:	,,	,,	, ,	,
Clients served	38	39	80	45
Fund balance available	\$3,495,854	\$3,226,555	\$2,444,658	\$2,249,321
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# M00M01.02 COMMUNITY SERVICES — DEVELOPMENTAL DISABILITIES ADMINISTRATION

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	115.50	114.50	114.50
Number of Contractual Positions	5.53	7.50	7.50
01 Salaries, Wages and Fringe Benefits	7,473,398	6,833,557	7,790,267
02 Technical and Special Fees	239,414	285,607	309,774
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions	127,272 60,445 53,151 36,413 703,304,982 56,747 9,646 5,207 100,000	113,529 48,800 103,668 10,419 730,414,410 52,505 15,350 100,000	112,815 49,459 104,985 10,301 747,589,640 51,721 7,403
13 Fixed Charges	192,423	411,511	411,496
Total Operating Expenses	703,946,286	731,270,192	748,509,926
Total Expenditure	711,659,098	738,389,356	756,609,967
Original General Fund Appropriation  Transfer of General Fund Appropriation	414,668,743 -3,487,766	440,727,085 -15,480,053	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	411,180,977 4,121,748 295,002,961 1,353,412	425,247,032 4,031,897 308,077,447 1,032,980	436,416,411 3,445,337 315,715,239 1,032,980
Total Expenditure	711,659,098	738,389,356	756,609,967
Special Fund Income:  M00318 Grant Activity—Prior Fiscal Years  M00357 Waiting List Equity Fund  Total	3,163,385 958,363 4,121,748	2,500,000 1,531,897 4,031,897	2,500,000 945,337 3,445,337
Federal Fund Income:  93.767 State Children's Insurance Program	1,658 294,900,445	7,500 307,806,429	5,000 315,317,633
ationsations and Evalu-	100,858	263,518	392,606
Total	295,002,961	308,077,447	315,715,239
Reimbursable Fund Income:  M00Q01 DHMH-Medical Care Programs Administration	1,353,412	1,032,980	1,032,980
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#### SUMMARY OF STATE INTELLECTUAL DISABILITY CENTERS

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	876.15	562.75	562.75
Total Number of Contractual Positions	206.11	21.34	20.76
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	47,931,164 3,258,232 15,314,211	34,938,642 1,705,318 8,155,290	34,881,754 1,573,243 7,489,797
Original General Fund Appropriation	65,682,486 6,018	48,371,945 -4,496,167	
Total General Fund Appropriation	65,688,504 636	43,875,778	
Net General Fund Expenditure  Special Fund Expenditure  Reimbursable Fund Expenditure	65,687,868 795,394 20,345	43,875,778 810,044 113,428	43,109,475 816,715 18,604
Total Expenditure	66,503,607	44,799,250	43,944,794

- · General Administration—This project provides funding for all business functions and in-service training programs.
- Dietary Services—This project provides funding for planning, preparing, and serving meals for patients and employees.
- Household and Property Services—This project provides funding for physical plant maintenance, security, transportation, laundry and housekeeping services.
- Residential Services—This project provides funding for daily living services for all clients.
- Medical/Surgical Services—This project provides funding for medical and surgical treatment for all clients.
- Ancillary Services—This project provides funding for support services for patient care and treatment.
- Education and Training—This project provides orientation and preservice training for new staff and ongoing outservice and inservice training for all staff.

#### M00M02.01 SERVICES AND INSTITUTIONAL OPERATIONS - ROSEWOOD CENTER

#### PROGRAM DESCRIPTION

Rosewood Center is a State residential center established in the Developmental Disabilities Administration under §7-501 of the Health-General Article of the Annotated Code of Maryland. Its mandate is to provide direct service to individuals with intellectual disability admitted to the facility while working to integrate these consumers into less restrictive settings in the community. Services at the Center include around the clock residential care, treatment and support. The Center is required to maintain federal certification as an Intermediate Care Facility for Individuals with Mental Retardation (ICF-MR) and to comply with all applicable federal and Maryland laws and regulations. Rosewood Center closed on June 30, 2009. Fiscal year 2011 funding is for facility maintenance.

#### OTHER PERFORMANCE MEASURES

	2008	2009	2010	2011
D-1-0	Actual	Actual	Estimated	Estimated
Beds Operated	225	225	0	0
Residential Services	4	2	0	0
Admissions	4	2	0	0
Discharges	43	135	0	0
Inpatients Treated	176	135	0	0
Average Daily Inpatients Treated	155	79	0	0
Patient Days	56,730	28,667	0	0
Per Diem Cost	\$537	\$688	0	\$0
Average Length of Stay	366	365	0	0
Annual Cost Per Average Daily Client	\$196,630	\$251,163	0	\$0
Day Services				
Average Daily Inpatient Treated	134	57	0	0
Patient Days	32,160	13,680	0	0
Per Diem Cost	\$223	\$359	0	\$0
Average Length of Stay	240	240	0	0
Annual Cost Per Average Daily Client	\$53,631	\$86,217	0	\$0
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$15,019,529	\$23,479,387	\$285,644	\$0
Project Summary:				
General Administration		5,939,360	2,020,293	1,252,665
Dietary Services		1,542,722	0	0
Household and Property Services		4,685,578	683,105	694,538
Hospital Support Services		2,343,942	0	0
Patient Care Services		9,861,373	0	0
Day Services		1,152,640	0	0
Ancillary Services		3,628,423	0	0
Non-Reimbursable Services		690,280	680,796	693,263
Total		29,844,318	3,384,194	2,640,466

# ROSEWOOD CENTER

# M00M02.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	312.40	3.00	3.00
Number of Contractual Positions	190.18		
01 Salaries, Wages and Fringe Benefits	18,954,479	2,164,751	1,419,591
02 Technical and Special Fees	2,475,012		
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials	87,798 7,229 1,259,076 238,159 5,870,627 674,574	1,392 826,123 10,441 309,902 12,000	1,392 860,150 10,887 282,160 12,000
10 Equipment—Replacement	153,945 28,676 13,737 81,006	59,585	54,286
Total Operating Expenses	8,414,827	1,219,443	1,220,875
Total Expenditure	29,844,318	3,384,194	2,640,466
Original General Fund Appropriation  Transfer of General Fund Appropriation  Total General Fund Appropriation  Less: General Fund Reversion/Reduction	29,398,216 -243,543 29,154,673 635	2,711,548 -8,150 2,703,398	-
Net General Fund Expenditure Special Fund Expenditure  Total Expenditure	29,154,038 690,280 29,844,318	2,703,398 680,796 3,384,194	1,947,203 693,263 2,640,466
Special Fund Income:  M00353 Tenant Collections M00358 Donations	136,673 553,607	140,053 540,743	152,143 541,120
Total	690,280	680,796	693,263

#### M00M05.01 SERVICES AND INSTITUTIONAL OPERATIONS – HOLLY CENTER

#### PROGRAM DESCRIPTION

Holly Center, in Salisbury Maryland, is a State residential center established in the Developmental Disabilities Administration at §7-501 of the Health-General Article of the Annotated Code of Maryland. Holly Center is responsible for the provision of habilitative services to individuals with intellectual disability admitted to the facility, while working to integrate these consumers into less restrictive settings in the community. Services provided include twenty-four hour residential care, treatment and support. The Center is required to maintain federal certification as an Intermediate Care Facility for Individuals with Mental Retardation (ICFMR) and to comply with all applicable federal and Maryland laws and regulations.

#### MISSION

Holly Center is a State residential center that serves people with intellectual disability primarily from the Eastern Shore Region. Through a consumer driven planning process governed by the principles of individual choice and empowerment, Holly Center staff provide residential care, treatment and supports intended to assist consumers to reach their maximum potential. Services are provided in an environment that is safe and healthy.

#### VISION

To empower individuals living at Holly Center to attain the highest quality of life possible through achievement of their individual goals through:

- Promotion of growth and independence leading to community involvement and integration
- Observance of individual rights
- Promotion of optimal health and safety
- Partnership between the Holly Center and the community
- Empowerment of all people in the decision making process

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

#### Goal 1. Empower individuals to plan for their services.

Objective 1.1 In fiscal year 2011, 18 percent of residents living at the Center will participate in self-advocacy groups.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals living at the Center	93	92	90	90
<b>Quality:</b> Percent of individuals participating in self-advocacy groups	9%	17%	18%	18%

#### Goal 2. Individuals living at the Center are safe.

**Objective 2.1** Throughout fiscal year 2011, the Center will maintain its record of compliance with Federal and State regulations by receiving zero major citations in "Client Protections," in its annual survey by the Office of Health Care Quality.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of major citations in "Client Protections"	0	3	0	0

#### Goal 3. Individuals achieve their best health possible.

Objective 3.1 Throughout fiscal year 2011, the Center will maintain its record of compliance with Federal and State regulations by receiving zero major citations in "Health Care Services," in its annual survey by the Office of Health Care Quality.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of major citations in "Health Care Services"	1	5	0	0

# M00M05.01 SERVICES AND INSTITUTIONAL OPERATIONS – HOLLY CENTER (Continued)

Goal 4. Individuals are integrated appropriately into the community while residing at the Center.

Objective 4.1 During fiscal year 2011, on average, consumers who are able to participate in off campus, social/recreational activities will do so at the rate of 35 outings per year.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals able to participate	93	96	90	90
Outcome: Average number off campus trips per individual per year	24.7	39.3	22.0	35.0

Goal 5. Provide quality services to people using respite.

Objective 5.1 In fiscal year 2011, 100 percent of families and individuals using respite services in the Center who complete a satisfaction survey will indicate overall satisfaction with respite services.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of satisfaction surveys completed	15	11	18	18
Outcome: Percent of individuals and families expressing satisfaction	100%	100%	100%	100%

#### OTHER PERFORMANCE MEASURES \*

Performance Measures Beds Operated	<b>2008</b> <b>Actual</b> 150	<b>2009</b> <b>Actual</b> 150	2010 Estimated 150	Estimated
Residential Services				
Admissions	2	3	1	1
Discharges	3	4	1	1
Inpatients Treated	112	106	112	112
Average Daily Inpatients Treated	94	93	90	90
Patient Days	34,404	33,945	32,850	32,850
Per Diem Cost	\$424	\$429	\$442	\$456
Average Length of Stay	366	365	365	365
Annual Cost Per Average Daily Client	\$155,221	\$156,737	\$161,339	\$166,266
Day Services				
Average Daily Inpatients Treated	55	52	55	55
Patient Days	13,695	12,948	13,695	13,695
Per Diem Cost	\$141	\$150	\$144	\$146
Average Length of Stay	249	249	249	249
Annual Cost Per Average Daily Client	\$35,218	\$37,255	\$35,806	\$36,262
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$8,526,057	\$12,096,008	\$11,350,967	\$10,304,289
Project Summary:				
General Administration		3,030,460	2,942,976	2,945,608
Dietary Services		1,431,528	1,347,534	1,443,848
Household and Property Services		2,251,454	2,286,592	2,243,101
Hospital Support Services		1,210,636	1,273,256	1,220,126
Patient Care Services		8,503,618	8,567,587	9,007,955
Day Services		732,203	715,375	737,200
Ancillary Services		942,812	911,435	942,668
Non-Reimbursable Services		121,495	237,676	137,056
Total		18,224,206	18,282,431	18,677,562

Note: \* Totals may not add due to rounding.

# **HOLLY CENTER**

# M00M05.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	269.50	264.50	264.50
Number of Contractual Positions	8.08	9.57	9.02
01 Salaries, Wages and Fringe Benefits	14,766,028	14,761,999	15,423,698
02 Technical and Special Fees	440,358	552,118	563,240
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges  Total Operating Expenses  Total Expenditure  Original General Fund Appropriation Transfer of General Fund Appropriation  Net General Fund Expenditure	44,044 3,373 492,373 53,708 1,428,048 903,180 40,720 23,256 29,118 3,017,820 18,224,206 18,951,391 -848,680 18,102,711	45,168 2,501 556,349 72,193 1,417,927 841,817 7,160 25,199 2,968,314 18,282,431 18,775,826 -731,071 18,044,755	44,860 2,728 456,114 56,803 1,247,020 847,299 8,000 27,800 2,690,624 18,677,562
Special Fund Expenditure	101,150 20,345	124,248 113,428	118,452 18,604
Total Expenditure	18,224,206	18,282,431	18,677,562
Special Fund Income:  M00308 Employee Food Sales	34,123 34,688 32,339 101,150	54,170 34,689 700 34,689 124,248	55,943 25,353 600 36,556 118,452
Reimbursable Fund Income:  M00F03 DHMH-Family Health Administration	20,345	84,960 28,468 113,428	18,604 18,604

# M00M06.01 SERVICES AND INSTITUTIONAL OPERATIONS - DEVELOPMENTAL DISABILITIES ADMINISTRATION COURT INVOLVED SERVICE DELIVERY SYSTEM

#### PROGRAM DESCRIPTION

The Secure Evaluation and Therapeutic Treatment (SETT) Program of the Developmental Disabilities Administration Court Involved Service Delivery System includes two State Forensic Residential Centers operated by the Developmental Disabilities Administration, Department of Health and Mental Hygiene (DHMH) under Health General Article §2-102 and §7-904. Pursuant to Criminal Procedure Article Title 3, the SETT Program units are responsible for evaluating and treating individuals committed to the Department by the courts while working to integrate these consumers, with court approval, into less restrictive, more integrated settings in the community and ensure public safety.

#### MISSION

The SETT Program units are State forensic residential centers that serve people with intellectual disability committed to the Department by the courts. The mission of the SETT Program units are to provide evaluation and assessment services, as well as active treatment, to individuals with intellectual disability and court involvement within a secure and safe environment. Through a therapeutic and integrative process, SETT Program staff provides residential care, treatment and support intended to assist consumers to reach their maximum potential. Service plans are developed to meet their health, habilitation and safety needs. Upon approval of the court, the individual subsequently moves into a community setting with the necessary services and supports.

#### VISION

Through therapeutic interventions and activities, individuals admitted to the SETT Program units will learn new skills and behaviors that lead to movement to a less restrictive more integrated setting and improve their quality of life.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

#### Goal 1. Individuals are safe.

**Objective 1.1** Throughout fiscal year 2011, the Secure Evaluation and Therapeutic Treatment (SETT) Program will maintain a record of compliance with State regulations by receiving zero major citations in "Client Protections," during the annual survey by the Office of Health Care Quality.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Quality: Number of major citations in "Client Protections"	N/A	0	0	0

#### Goal 2. Individuals achieve their best health possible.

Objective 2.1 Throughout fiscal year 2011, the SETT Program will maintain its record of compliance with State regulations and Best Clinical Practices by receiving zero major citations in "Health Care Services," in its annual or interim surveys by the Office of Health Care Quality.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Quality: Number of major citations in "Health Care Services"	N/A	0	0	0

#### Goal 3. Individuals committed to the SETT unit have a low rate of recidivism.

**Objective 3.1** During fiscal year 2011, repeat commitments to the SETT unit will be 18 percent or less.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Input: Number of individuals committed to the SETT Program	N/A	47	62	60
Number of repeat commitments to the SETT Program	N/A	1	11	11
Outcome: Percent of total repeat commitments	N/A	2.13%	17.74%	18.33%

# M00M06.01 SERVICES AND INSTITUTIONAL OPERATIONS - DEVELOPMENTAL DISABILITIES ADMINISTRATION COURT INVOLVED SERVICE DELIVERY SYSTEM (Continued)

Goal 4. Individuals committed as IST (Incompetent to stand trial) will develop increased skills in courtroom procedures.

Objective 4.1 During fiscal year 2011, 50 percent of individuals committed as IST will achieve their training goals which reflect increased skills in courtroom procedures.

Performance Measures Input: Number of individuals committed as IST to the SETT Number of individuals committed as IST who are reported as achieving their training goals, reflecting increased skills in courtroom procedures Outcome: Percent of individuals committed as IST who are reported as achieving their training goals, reflecting increased skills in	2008 Actual N/A N/A	2009 Actual 42 20	2010 Estimated 51 25	2011 Estimated 49 24
courtroom procedures	N/A	48%	49%	49%
OTHER PERFORMANCE MEASU	RES			
Performance Measures Beds Operated	2008 Actual 0	<b>2009</b> <b>Actual</b> 20	2010 Estimated 32	2011 Estimated 32
Sykesville Secure Evaluation and Therapeutic Treatment Services (S	ETT)			
Admissions	0	16	14	12
Discharges	0	1	9	12
Inpatients treated	0	16	29	32
Average daily inpatients treated	0	7	20	20
Patient days	0	2,555	7,300	7,300
Per Diem cost	\$0	\$812	\$687	\$669
Average length of stay	0	365	365	365
Annual cost per average daily client	\$0	\$296,220	\$250,748	\$244,302
Jessup Secure Evaluation and Therapeutic Treatment Services (SET	T)			
Admissions	0	31	48	48
Discharges	0	19	48	48
Inpatients treated	0	31	60	60
Average daily inpatients treated	0	8	12	12
Patient days	0	2,920	4,380	4,380
Per Diem cost	\$0	\$784	\$779	\$778
Average length of stay	0	77	90	90
Annual cost per average daily client	\$0	\$60,399	\$70,084	\$70,023

# DEVELOPMENTAL DISABILITIES ADMINISTRATION COURT INVOLVED SERVICE DELIVERY SYSTEM

### M00M06.01 SERVICES AND INSTITUTIONAL OPERATIONS

Net General Fund Expenditure.....

Total

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	110.00	114.00	114.00
Number of Contractual Positions	5.07	10.00	10.00
01 Salaries, Wages and Fringe Benefits	3,519,343	6,864,198	6,927,845
02 Technical and Special Fees	183,159	765,407	601,443
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional	5,807 7,879 1,947 457,460 102,705 10,339 75,266	3,136 7,879 25,694 608,050 149,832	4,491 7,879 17,031 601,412 126,066
13 Fixed Charges	80	1,500	7,669
Total Operating Expenses	661,483	796,091	764,548
Total Expenditure	4,363,985	8,425,696	8,293,836
Original General Fund Appropriation  Transfer of General Fund Appropriation	4,363,986	8,589,682 -163,986	

4,363,986

4,363,985

8,425,696

8,425,696

8,293,836

#### M00M07.01 SERVICES AND INSTITUTIONAL OPERATIONS - POTOMAC CENTER

#### PROGRAM DESCRIPTION

Potomac Center is a 24-hour state residential center located in Hagerstown, Maryland that serves individuals with intellectual disabilities under the direction of the Developmental Disabilities Administration. Services are provided through Person-Centered Planning with self-direction and the use of Applied Behavior Analysis as the therapeutic model with the goal of discharge to the community. Beginning July 15, 2009, Potomac Center opened the Transitions Program to move individuals with intellectual disabilities and mental illness from the mental health system and to provide a therapeutic habilitation model before discharge to the community. Potomac Center is a licensed Intermediate Care Facility for the Mentally Retarded (ICF/MR).

#### MISSION

Potomac Center provides the comforts of home to people with intellectual disabilities so they may reach their full potential.

#### VISION

Provide supports and resources to Marylanders with intellectual disabilities to assist them in meeting defined needs during transitional periods in their lives.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Empower individuals to plan for their services.

Objective 1.1 In fiscal year 2011, 80 percent of individuals will realize this personal goals performance standard.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals residing at the Potomac Center	59	42	60	58
Output: Number of individuals meeting standard	42	30	48	46
Outcome: Percent of individuals meeting standard	71%	71%	80%	79%

Objective 1.2 In fiscal year 2011, 92 percent of individuals will choose their daily routine.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals residing at the Potomac Center	59	42	60	58
Output: Number of individuals meeting standard	49	36	55	53
Outcome: Percent of individuals meeting standard	83%	86%	92%	91%

Goal 2. Individuals living at the Center are safe.

**Objective 2.1** During fiscal year 2011 the Center will maintain its record of compliance with Federal and State regulations, receiving zero major "Client Protection" citations in the Office of Health Care Quality Annual Survey.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of major citations in "Client Protections"	0	0	0	0

Goal 3. Individuals achieve their best health possible.

**Objective 3.1** During fiscal year 2011 the Center will maintain its record of compliance with Federal and State regulations, receiving zero major citations in "Health Care Services" in the Office of Health Care Quality Annual Survey.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Quality: Number of major citations in "Health Care Services"	0	0	0	0

# M00M07.01 SERVICES AND INSTITUTIONAL OPERATIONS - POTOMAC CENTER (Continued)

Goal 4. Individuals are integrated appropriately into the community while residing at the Center.

Objective 4.1 In fiscal year 2011, 95 percent of individuals will realize this community-involvement performance standard.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals able to participate at the Potomac Center	43	40	48	46
Output: Number of individuals meeting standard	41	38	46	44
Outcome: Percent of individuals meeting standard	95%	95%	96%	96%

Goal 5. Provide quality services to people using respite.

**Objective 5.1** In fiscal year 2011, 100 percent of families and individuals using respite services in the Center who complete an annual satisfaction survey will indicate overall satisfaction with respite services.

2008

2010

2011

Performance Measures	Actual	Actual	<b>Estimated</b>	Estimated
Input: Number of satisfaction surveys completed	12	12	12	12
Outcome: Percentage of families and individuals expressing satisfact	ion 100%	100%	100%	100%
OTHER PERFORMANCE MEAS	SURES*			
	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Beds Operated	63	63	63	63
Residential Services				
Admissions	21	6	20	6
Discharges	13	23	6	8
Inpatients Treated	69	65	60	60
Average Daily Inpatients Treated	57	52	60	58
Patient Days	20,862	19,079	21,900	21,170
Per Diem Cost	\$407	\$479	\$469	\$491
Average Length of Stay	366	365	365	365
Annual Cost Per Average Daily Client	\$148,960	\$174,717	\$171,238	\$179,315
Day Services:				
Average Daily Inpatients Treated	6	0	0	0
Patient Days	1,440	0	0	0
Per Diem Cost	\$273	\$0	\$0	\$0
Average Length of Stay	240	0	0	0
Annual Cost Per Average Daily Client	\$65,423	\$0	\$0	\$0
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$5,404,788	\$4,767,738	\$6,857,800	\$7,123,147
Project Summary:				
General Administration		1,590,290	1,564,300	1,532,783
Dietary Services		586,101	630,837	715,107
Household and Property Services		1,678,580	1,648,342	1,643,583
Hospital Support Services		785,264	874,384	859,808
Patient Care Services		4,595,277	5,659,744	5,751,538
Day Services		0	0	0
Ancillary Services		431,937	462,566	508,580
Non-Reimbursable Services		3,964	5,000	5,000
Total		9,671,413	10,845,173	11,016,399

Note: \* Data may not add due to rounding.

# POTOMAC CENTER

# M00M07.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	124.50	140.50	140.50
Number of Contractual Positions	2.11	.37	.34
01 Salaries, Wages and Fringe Benefits	7,267,092	8,174,884	8,559,806
02 Technical and Special Fees	112,680	308,782	325,435
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges  Total Operating Expenses	25,837 1,057 289,600 30,158 1,394,801 392,616 135,467 3,964 18,141 2,291,641	21,501 1,986 348,805 63,551 1,514,205 347,525 20,823 24,062 5,000 14,049 2,361,507	21,093 1,393 272,476 38,213 1,419,357 342,788 15,041 5,000 15,797 2,131,158
Total Expenditure	9,671,413	10,845,173	11,016,399
Original General Fund Appropriation  Transfer of General Fund Appropriation	11,099,918 -1,432,469	9,832,439 1,007,734	
Net General Fund Expenditure	9,667,449 3,964	10,840,173 5,000	11,011,399 5,000
Total Expenditure	9,671,413	10,845,173	11,016,399
Special Fund Income: M00359 Donations	3,964	5,000	5,000

# M00M09.01 SERVICES AND INSTITUTIONAL OPERATIONS – JOSEPH D. BRANDENBURG CENTER

#### PROGRAM DESCRIPTION

The Joseph D. Brandenburg Center, a 24-hour residential center, is located on the grounds of the Thomas B. Finan Center, in Cumberland, Maryland. It is established in the Developmental Disabilities Administration at Section 7-501 of the Health-General Article of the Annotated Code of Maryland. Its mandate is to provide direct service to individuals with intellectual disability admitted to the facility while working to integrate these consumers into less restrictive settings in the community. Services at the Center include around the clock residential care, treatment and support. The Center is required to maintain federal certification as an Intermediate Care Facility for Individuals with Mental Retardation (ICF-MR) and to comply with all applicable federal and Maryland laws and regulations. The Brandenburg Center is accredited by *The Council on Quality and Leadership in Support for People with Developmental Disabilities*.

#### **MISSION**

"Brandenburg Center provides outstanding residential and habilitation services to support adults with developmental disabilities experience positive outcomes from personal choices."

#### VISION

The Brandenburg Center will support each individual in his or her personal journey with creativity, initiative, communication and teamwork.

#### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Empower individuals to plan for their services.

**Objective 1.1** In fiscal year 2011, 93 percent of individuals will meet the accreditation outcome regarding "people realize personal goals."

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of internal self assessments	19	16	16	14
Output: Number of individuals meeting outcomes	19	14	14	13
Outcome: Percent of individuals meeting standard	100%	88%	88%	93%

**Objective 1.2** In fiscal year 2011, 93 percent of individuals will meet the accreditation outcome regarding "people choose their daily routine."

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of internal self assessments	19	16	16	14
Output: Number of individuals meeting outcomes	19	14	14	13
Outcome: Percent of individuals meeting standard	100%	88%	88%	93%

Goal 2. Individuals living at the Center are safe.

**Objective 2.1** Throughout fiscal year 2011, the Center will maintain its record of compliance with federal and State regulations by receiving zero major citations in "Client Protections," in the Office of Health Care Quality annual survey.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Quality: Number of major citations in "Client Protections"	0	0	0	0

Goal 3. Individuals achieve their best health possible.

**Objective 3.1** Throughout fiscal year 2011 the Center will maintain its record of compliance with Federal and State regulations by receiving zero major citations in "Health Care Services," in the Office of Health Care Quality annual survey.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of major citations in "Health Care Services"	0	0	0	0

# M00M09.01 SERVICES AND INSTITUTIONAL OPERATIONS - JOSEPH D. BRANDENBURG CENTER (Continued)

Goal 4. Individuals are integrated appropriately into the community while residing at the Center.

**Objective 4.1** In fiscal year 2011, 93 percent of individuals will meet the accreditation outcome regarding "People [who] participate in the life of the Community."

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of internal self assessments	19	16	16	14
Output: Number of individuals meeting outcomes	19	14	14	13
Outcome: Percent of individuals meeting standard	100%	88%	88%	93%

Goal 5. Provide quality services to people using respite.

**Objective 5.1** In fiscal year 2011, 100 percent of families and individuals using respite services in the Center who complete a satisfaction survey will indicate overall satisfaction with respite services.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of satisfaction surveys completed	9	11	9	9
Output: Number of satisfaction surveys returned	9	11	9	9
Outcome: Percent of families and individuals expressing satisfaction	100%	100%	100%	100%

#### OTHER PERFORMANCE MEASURES \*

Performance Measures	2008 Actual	2009 Actual	2010 Estimated	2011 Estimated
Input Measures:	Actual	Actual	Estimateu	Estimateu
Beds Operated	25	25	25	25
Residential Services:	23	23	23	23
Admissions	0	0	0	0
Discharges	3	2	1	0
Inpatients Treated	19	16	16	14
Average Daily Inpatients Treated	18	15	14	13
Patient Days	6,588	5,327	5,110	4,745
Per Diem Cost	\$574	\$688	\$611	\$555
Average Length of Stay	366	365	365	365
Annual Cost Per Average Daily Client	\$210,050	\$251,022	\$223,054	\$202,495
Day Services:	,,	·	, ,	<b>, ,</b>
Average Daily Inpatients Treated	8	8	8	8
Patient Days	2,000	2,000	2,000	2,000
Per Diem Cost	\$159	\$153	\$156	\$139
Average Length of Stay	250	250	250	250
Annual Cost Per Average Daily Client	\$39,797	\$38,210	\$39,113	\$34,726
Hospital Patient Recoveries:	,	. ,	,	. ,
Medicaid, Medicare, Insurance and Sponsors	\$2,631,171	\$2,671,427	\$3,221,683	\$2,706,346
Project Summary:			,	. , ,
General Administration		1,116,714	1,172,952	856,893
Hospital Support Services		306,980	351,138	303,705
Patient Care Services		2,481,621	1,863,247	1,683,016
Day Services		151,728	140,439	133,915
Ancillary Services		342,642	333,980	339,002
Total		4,399,685	3,861,756	3,316,531

Note: \* Totals may not add due to rounding.

# JOSEPH D. BRANDENBURG CENTER

# M00M09.01 SERVICES AND INSTITUTIONAL OPERATIONS

### **Appropriation Statement:**

2009 Actual	2010 Appropriation	2011 Allowance
59.75	40.75	40.75
.67	1.40	1.40
3,424,222	2,972,810	2,550,814
47,023	79,011	83,125
2,641 3,261 803,651 91,850 19,351 7,686	3,512 3,767 693,022 95,662 7,235 6,737	1,387 3,146 568,543 95,245 7,000 7,271
928,440	809,935	682,592
4,399,685	3,861,756	3,316,531
6,232,961 -1,833,276 4,399,685	8,462,450 -4,600,694 3,861,756	3,316,531
	59.75 .67 3,424,222 47,023 2,641 3,261 803,651 91,850 19,351 7,686 928,440 4,399,685 6,232,961 -1,833,276	Actual         Appropriation           59.75         40.75           .67         1.40           3,424,222         2,972,810           47,023         79,011           2,641         3,512           3,261         3,767           803,651         693,022           91,850         95,662           19,351         7,235           7,686         6,737           928,440         809,935           4,399,685         3,861,756           6,232,961         8,462,450           -1,833,276         -4,600,694

# SUMMARY OF MEDICAL CARE PROGRAMS ADMINISTRATION

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	615.80	610.00	610.00
Total Number of Contractual Positions	36.00	42.35	41.26
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	41,504,309 1,383,338 5,518,184,430	-35,566,040 1,345,409 5,558,911,972	44,724,283 1,380,460 6,170,649,055
Original General Fund Appropriation	2,393,645,609 -455,039,015	1,700,658,946 -187,415,106	
Total General Fund Appropriation	1,938,606,594 11,100,001	1,513,243,840	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	1,927,506,593 386,485,336 3,195,101,345 51,978,803	1,513,243,840 458,757,196 3,503,615,293 49,075,012	1,832,783,546 428,784,230 3,881,951,440 73,234,582
Total Expenditure	5,561,072,077	5,524,691,341	6,216,753,798

# M00Q01.01 DEPUTY SECRETARY FOR HEALTH CARE FINANCING – MEDICAL CARE PROGRAMS ADMINISTRATION

#### PROGRAM DESCRIPTION

The Medical Care Programs Administration serves children, pregnant women, the elderly, and the disabled, as well as adults eligible through the Temporary Cash Assistance (TCA) Program. Children represent two-thirds of all beneficiaries. In comparison to the general public, the population eligible for Medical Care Programs is characterized by poorer health and lower income. The health and economic status of the eligible population creates a greater need for services while presenting greater challenges to providing services. Access to medical care is one of multiple factors directly related to improved health. It is estimated that 50 percent of premature mortality of Americans is attributable to lifestyle, 20 percent is attributable to environment, 20 percent is attributable to human biology, and 10 percent could be avoided with improved medical care.<sup>1</sup>

In addition to serving the most vulnerable populations, Medical Care Programs Administration benefits all Marylanders by sustaining the health care system in the State.

The Office of the Deputy Secretary for Health Care Financing administers the Maryland Medicaid Program, the Kidney Disease Program, and the Maryland Children's Health Program. In addition, the Office of Planning is housed in the Office of the Deputy Secretary. The Office of Planning assists the Medicaid program managers in the development and implementation of priority projects and provides information to program managers and policy makers on issues related to health care services, financing and regulation. It provides for the analysis and evaluation of existing programs and coordinates State and Federal legislative activities for the Medicaid programs.

#### **MISSION**

The mission of the Medical Care Programs is to improve the health and well-being of low-income Marylanders by assuring access to medically necessary and appropriate health care services. In striving to meet this mission, we serve both customers and taxpayers by assuring that quality services are provided in a cost-effective and timely manner.

#### **VISION**

The Medical Care Programs Administration will provide leadership to promote equal access and high quality health care services for all Marylanders.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Improve the health of Maryland's children.

**Objective 1.1** Through calendar year 2010, increase by 2 percentage points annually the proportion of HealthChoice children who have received necessary immunizations at age two.<sup>2</sup>

	CY 2007	CY 2008	CY 2009	CY 2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Sample of HealthChoice children age two	2,157	2,215	2,100	2,100
Outcome: Percent of HealthChoice children age two in sample who				
had received necessary immunizations	83%	82%	84%	86%

Adapted from Public Health Service, 1993; Institute of Medicine, 1988; and Centers for Disease Control and Prevention, 1979.

Necessary immunizations include four DtaP/DT (diptheria, tetanus, pertussis), three IPV/OPV (poliovirus), one MMR (measles, mumps, rubella), three H influenza type B, three hepatitis B, and one VZV (chicken pox).

# M00Q01.01 DEPUTY SECRETARY FOR HEALTH CARE FINANCING – MEDICAL CARE PROGRAMS ADMINISTRATION (Continued)

**Objective 1.2** Through calendar year 2010, increase by 2 percentage points annually the proportion of HealthChoice children ages 12 months through 23 months who receive a lead test during the year.

	CY 2007	CY 2008	CY 2009	CY 2010
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of HealthChoice children ages 12-23 months				
receiving a lead test	53%	56%	58%	60%
Percent of HealthChoice children ages 12-23 months in Baltimore City				
receiving a lead test	61%	64%	66%	68%

**Objective 1.3** For calendar year 2010, increase to 74 percent the proportion of severely disabled children in HealthChoice, aged 0-20 years, eligible for Supplemental Security Income [SSI], receiving at least one ambulatory care service during the year.

Performance Measures	CY 2007 Actual	~	O 1 2003	CY 2010 Estimated
Outcome: Percent of SSI children aged 0-20 years in HealthChoice	Actual	Acuai	Estimateu	Estimated
receiving at least one ambulatory service	71%	72%	73%	74%

**Objective 1.4** Through calendar year 2010, reduce by one admission annually the rate per thousand of asthma-related avoidable admissions among HealthChoice children ages 5-20 with asthma.

	CY 2007	CY 2008	CY 2009	CY 2010
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Rate per thousand of asthma-related avoidable admissions				
among HealthChoice children ages 5-20 with asthma	48	39	38	37

**Objective 1.5** Through calendar year 2010, reduce by 0.1 percentage point annually the rate of very low birth weight births in the HealthChoice program.

Performance Measures	CY 2007 Actual	CY 2008 Actual	CY 2009 Estimated	CY 2010 Estimated
Outcome: Very low birth weight births in the HealthChoice program as a				
proportion of total Medicaid births	1.6%	1.7%	1.5%	1.4%

**Objective 1.6** For calendar year 2010, increase to 64 percent the proportion of HealthChoice children aged 4-20 years who receive dental services.

	CY 2007	CY 2008	CY 2009	CY 2010
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of HealthChoice children ages 4-20 years				
receiving dental services	52%	56%	60%	64%

**Objective 1.7** Through calendar year 2010, increase by one percentage point annually the proportion of HealthChoice child respondents<sup>3</sup> who report that the medical care they have received in the last six months has improved their health.

	CY 2007	CY 2008	CY 2009	CY 2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of HealthChoice child respondents	3,403	4,385	5,000	5,000
Outcome: HealthChoice children surveyed reporting medical care				
received in the last six months has improved their health	85%	86%	87%	88%

<sup>&</sup>lt;sup>3</sup> Parents respond as proxies for children.

# M00Q01.01 DEPUTY SECRETARY FOR HEALTH CARE FINANCING – MEDICAL CARE PROGRAMS ADMINISTRATION (Continued)

**Goal 2.** Improve the health of Maryland's adults.

**Objective 2.1** For fiscal year 2011, increase to 40 percent the proportion of elderly and disabled beneficiaries receiving long-term care<sup>4</sup> who are served in community-based options.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of older adults and persons with disabilities				
receiving long term community-based care via Medicaid	9,355	9,538	9,926	10,184
Number of older adults and persons with disabilities receiving				
long term community-based or institutional care via Medicaid	25,096	25,202	25,451	25,459
Quality: Elderly and disabled Medicaid beneficiaries receiving				
long term care who are served in community-based options	37.3%	37.8%	39.0%	40.0%

Objective 2.2 Through calendar year 2010, increase by one percentage point annually the proportion of severely disabled adults in HealthChoice, aged 21-64 years, eligible for Supplemental Security Income [SSI], who receive at least one ambulatory care service during the year.

	CY 2007	CY 2008	CY 2009	CY 2010
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of SSI adults aged 21-64 in HealthChoice				
receiving at least one ambulatory care service	79%	80%	81%	82%

Objective 2.3 Through calendar year 2010, increase by one percentage point annually the proportion of HealthChoice adult enrollees who report that they feel that the medical care they have received from their health care providers in the last six months has improved their health.

	CY 2007	CY 2008	CY 2009	CY 2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of HealthChoice adult respondents	2,567	2,766	2,900	2,900
Outcome: Percent of HealthChoice adult respondents reporting				
the medical care received in the last six months has				
improved their health	80%	81%	82%	83%

**Objective 2.4** Through calendar year 2010, reduce by one inpatient admission per thousand annually the number of diabetes-related avoidable admissions among adults with diabetes in the HealthChoice program.

Performance Measures	CY 2007 Actual	CY 2008 Actual	CY 2009 Estimated	CY 2010 Estimated
Outcome: Rate per thousand of diabetes-related avoidable admissions				
among adults with diabetes over age 21 in the HealthChoice progra	m 22	21	20	19

**Objective 2.5** Through calendar year 2010, reduce by one percentage point annually the gap in access to ambulatory services between Caucasians and African-Americans in HealthChoice.

Performance Measures	CY 2007 Actual	CY 2008 Actual	CY 2009 Estimated	CY 2010 Estimated
Output: Percentage of Caucasians in HealthChoice accessing at least	Actuar	Actual	Estillated	Estillated
one ambulatory service	76.4%	76.5%	77.0%	78.0%
Percentage of African-Americans in HealthChoice				
accessing at least one ambulatory service	69.6%	70.5%	72.0%	74.0%
Outcome: Percentage point gap between access rate for Caucasians				
compared to the access rate for African-Americans	6.8%	6.0%	5.0%	4.0%

<sup>&</sup>lt;sup>4</sup> As measured in the first month of the fiscal year

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# M00Q01.01 DEPUTY SECRETARY FOR HEALTH CARE FINANCING – MEDICAL CARE PROGRAMS ADMINISTRATION (Continued)

Goal 3. Maximize the efficiency and cost effectiveness of Medical Care Programs.

**Objective 3.1** For fiscal year 2011, at least \$24 million in Medicaid Third Party Liability (TPL) insurance liabilities (post-payment) that were unable to be identified prior to payment and processing will be recovered.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: State share of recoveries (in millions)	\$19.8	\$37.7	\$22.0	\$24.4

**Objective 3.2** For fiscal year 2011, DHMH will pay at least 97 percent of all clean fee-for-service claims within 30 days of receipt.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	<b>Estimated</b>	Estimated
Input: Number of clean claims processed	28,622,504	32,309,929	33,000,000	33,000,000
Output: Clean claims paid within 30 days of receipt	27,197,915	31,132,849	32,010,000	32,010,000
Quality: Percent of clean claims processed in less than 30 days	95%	96%	97%	97%

**Objective 3.3** For fiscal year 2011, 92 percent of Medicaid pharmacy dispensed prescriptions (for drug classes subject to the Preferred Drug List) will be for drugs from the Preferred Drug List (PDL).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of pharmacy dispensed prescriptions subject				
to the PDL	1,309,471	1,766,645	1,800,000	1,800,000
Outcome: Percent of prescriptions dispensed from the PDL	92%	94%	92%	92%

# M00Q01.01 Deputy secretary for health care financing — medical care programs administration

### **Appropriation Statement:**

Appropriation Statement.	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	23.60	23.60	23.60
Number of Contractual Positions	.56	.68	.68
01 Salaries, Wages and Fringe Benefits	2,029,867	1,992,891	2,196,541
02 Technical and Special Fees	44,331	45,271	49,309
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 12 Grants, Subsidies and Contributions	11,912 9,247 500,614 11,899 984 413,960	16,115 11,527 163,021 9,834	11,772 4,673 195,047 11,337
13 Fixed Charges	13,188	12,866	13,118
Total Operating Expenses	961,804	213,363	235,947
Total Expenditure	3,036,002	2,251,525	2,481,797
Original General Fund AppropriationTransfer of General Fund Appropriation	1,013,345 27,059	1,049,984 -36,883	
Net General Fund Expenditure	1,040,404 65,460 1,930,138	1,013,101 50,000 1,188,424	1,158,905 50,000 1,272,892
Total Expenditure	3,036,002	2,251,525	2,481,797
Special Fund Income:  M00426 Robert Wood Johnson Foundation	65,460	50,000	50,000
Federal Fund Income: 93.767 State Children's Insurance Program	185,606 332,067	185,961	186,215
93.778 Medical Assistance Program	1,412,465	1,002,463	1,086,677
Total	1,730,130	1,100,424	1,272,892

# ${\tt M00Q01.02}$ OFFICE OF SYSTEMS, OPERATIONS AND PHARMACY — MEDICAL CARE PROGRAMS ADMINISTRATION

#### **Program Description:**

The Program develops and maintains a federally certified Medicaid Management Information System (MMIS) to pay claims submitted by enrolled providers, in a prompt and efficient manner, for health care services rendered to recipients. In addition, as a major function, this Program strives to minimize costs by exploring and pursuing possible third party liability sources for recovery of Medicaid payments or to cost avoid Medicaid payments and eliminate the need for recovery actions. Additionally, this Program assures that recipients covered under the Kidney Disease Program receive the benefits to which they are entitled.

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	228.00	227.00	227.00
Number of Contractual Positions	18.80	17.65	18.30
01 Salaries, Wages and Fringe Benefits	15,048,805	15,017,592	16,249,929
02 Technical and Special Fees	628,633	496,489	521,034
03 Communication	772,602 11,030 7,473,565	766,874 19,120 1,808 5,433,223	764,133 4,448 1,205 13,804,599
09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges	245,726 13,397 1,454 13,156	225,790 27,016 12,142	237,825 27,876 14,232
Total Operating Expenses	8,530,930	6,485,973	14,854,318
Total Expenditure	24,208,368	22,000,054	31,625,281
Original General Fund Appropriation  Transfer of General Fund Appropriation	7,151,093 596,643	6,984,637 -309,532	
Net General Fund Expenditure	7,747,736 18,001 16,442,631	6,675,105 17,650 15,307,299	9,348,603 22,276,678
Total Expenditure	24,208,368	22,000,054	31,625,281
Special Fund Income:  M00340 Health Care Coverage Fund	18,001	17,650	
Federal Fund Income: 93.767 State Children's Insurance Program	473,849 15,968,782	1,516,201 13,791,098	1,330,182 20,946,496
Total	16,442,631	15,307,299	22,276,678

# M00Q01.03 MEDICAL CARE PROVIDER REIMBURSEMENTS – MEDICAL CARE PROGRAMS ADMINISTRATION

#### PROGRAM DESCRIPTION

Under the provisions of Title XIX of the Social Security Act, the statewide Maryland Medical Assistance Program provides a broad range of medical services to low income persons and to those with catastrophic illness who are unable to pay for care. There are two main classifications of needy persons: (1) the categorically needy and (2) the medically needy. The categorically needy classification includes persons who receive Temporary Cash Assistance (TCA) from the Department of Human Resources as well as those individuals receiving Supplemental Security Income (SSI) grants from the federal Social Security Administration. Categorically needy persons are enrolled automatically under the Medical Assistance Program. Several other populations that do not receive public assistance grants are included in the categorically needy classification. These include children, pregnant women, elderly and disabled Medicare beneficiaries with income above the standard Medicaid limit but below certain percentages of the poverty level. The medically needy are those who cannot meet the cost of needed medical care but who are self-supporting in other respects. Medically needy individuals must apply to the local departments of social services for eligibility determination under established criteria for income and assets in relation to need and size of family. The program covers physician services in office and in home, hospice, hospital inpatient, hospital outpatient, pharmacy services, personal care services, day care services and many others. Each person enrolled under the program may select the provider of his/her choice. Payments are made on the basis of allowable fees, or usual and customary charges that are declared reasonable for specific services rendered, or on the basis of prepaid monthly capitation payment.

This program provides the funding which reimburses providers under the Medical Care Programs.

This program shares the mission, goals, objectives, and performance measures of M00Q01.01, Deputy Secretary for Health Care Financing – Medical Care Programs Administration.

# M00Q01.03 MEDICAL CARE PROVIDER REIMBURSEMENTS – MEDICAL CARE PROGRAMS ADMINISTRATION (Continued)

### OTHER PERFORMANCE MEASURES

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Average Number of Medical Assistance Enrollees:	Z00 400	7.60.064	672.200	720,000
Federally Eligible	508,400	569,964	673,300	720,000
Documented Aliens *	3,092	3,791		* *
Other Non-Federally Eligible	755	648	575	500
Total	512,247	574,403	673,875	720,500
Average Number of Federally Eligible Enrollees by Group:				
Elderly	31,577	31,584	31,600	31,700
Disabled Child	19,217	20,534	21,200	22,000
Disabled Adult	87,546	89,024	93,500	96,500
TCA Adult	25,329	41,694	66,100	74,000
TCA Child	70,795	133,228	221,000	245,000
Other	65,597	49,932	42,500	45,300
SOBRA Women	14,604	12,040	9,800	9,000
SOBRA Children	193,735	166,471	129,500	130,000
Expansion Adults **	**	25,457	53,600	61,500
Documented Aliens *	*	*	4,500	5,000
Total	508,400	569,964	673,300	720,000
Primary Adult Care Program	29,221	28,771	40,000	45,000
Employed Individuals with Disabilities	270	354	487	600
Family Planning	37,340	28,905	17,000	12,000
Total	66,831	58,030	57,487	57,600
Average Cost per Enrollee by Group: ***				
Elderly	\$29,015	\$31,197	\$30,149	\$29,598
Disabled Child	\$16,782	\$16,551	\$16,935	\$16,624
Disabled Adult	\$17,282	\$18,891	\$16,699	\$17,518
TCA Adult	\$6,559	\$6,197	\$5,493	\$6,500
TCA Child	\$2,735	\$2,449	\$1,103	\$2,550
Other	\$3,903	\$5,090	\$5,570	\$4,425
SOBRA Women	\$21,053	\$22,902	\$24,522	\$24,179
SOBRA Children	\$2,604	\$2,932	\$3,923	\$3,014
Expansion Adults	**	\$5,085	\$3,768	\$4,937
Documented Aliens	\$4,466	\$4,154	\$4,725	\$3,571
Primary Adult Care Program	\$2,590	\$2,468	\$1,592	\$2,991
Employed Individuals with Disabilities	\$2,653	\$4,772	\$12,566	\$5,204
Family Planning	\$105	\$117	\$206	\$150

Note: \* Documented aliens became federally eligible in fiscal year 2010.

<sup>\*\*</sup> Fiscal year 2009 was the first year of expansion.

<sup>\*\*\*</sup> The Average Cost Per Enrollee by Group statistics for current appropriation year, fiscal year 2010, are based on projected (not budgeted) enrollment but do not reflect proposed deficiency appropriations needed to support these enrollees.

# $M00Q01.03\ MEDICAL\ CARE\ PROVIDER\ REIMBURSEMENTS$ — MEDICAL CARE PROGRAMS ADMINISTRATION

Appropriation Statement:			
- PPP- OP MOON S- MOON OF	2009 Actual	2010 Appropriation	2011 Allowance
01 Salaries, Wages and Fringe Benefits		-56,575,004	
08 Contractual Services	5,297,353,738 425,000	5,343,722,501	5,932,997,754
Total Operating Expenses	5,297,778,738	5,343,722,501	5,932,997,754
Total Expenditure	5,297,778,738	5,287,147,497	5,932,997,754
Original General Fund Appropriation Transfer of General Fund Appropriation	2,292,249,044 -456,819,782	1,604,052,594 -177,668,149	<del></del>
Total General Fund Appropriation	1,835,429,262 11,100,001	1,426,384,445	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	1,824,329,261 383,792,649 3,037,695,240 51,961,588	1,426,384,445 450,458,859 3,361,229,181 49,075,012	1,742,174,807 410,564,395 3,707,023,970 73,234,582
Total Expenditure	5,297,778,738	5,287,147,497	5,932,997,754
Special Fund Income: D79306 Maryland Health Insurance Plan			10,000,000
D80307 Senior Prescription Drug Program	425,000	01.007	22.645
M00318 Grant Activity—Prior Fiscal Years	35,310 44,000,000	91,807 42,300,000	22,647 43,500,000
M00340 Health Care Coverage Fund	78,856,865	114,825,104	109,045,751
M00356 Hospital Assessments	,,	13,430,100	27,000,000
M00361 Local Health Department Collections	932,276	3,053,951	1,202,877
M00384 Recoveries from Medicaid Providers	20,974,404	17,205,173	23,715,000
M00386 Fee Collections	76,240	86,640 9,100,000	78,120
M00427 Lottery 2008 Over-Attainment	10,792,554	7,100,000	
swf305 Cigarette Restitution Fund	125,400,000	114,128,224	104,000,000
swf310 Rate Stabilization Fund	102,300,000	136,237,860	92,000,000
Total	383,792,649	450,458,859	410,564,395
Federal Fund Income:			
93.767 State Children's Insurance Program	14,266,905 2,577,705,478	12,705,831 2,609,689,070	15,009,263 2,903,048,156
ations	2,234,226	11,834,280	10,966,551
Total	2,594,206,609	2,634,229,181	2,929,023,970
Total	2,37,1,200,007	2,031,227,101	2,727,025,770
Federal Fund Recovery Income: 93.778 Medical Assistance Program	443,488,631	727,000,000	778,000,000
Reimbursable Fund Income:  M00F02 DHMH-Infectious Disease and Environmental Health Administration			5,000,000
M00K02 DHMH-Alcohol and Drug Abuse Administration		3,362,666	8,000,000
M00R01 DHMH-Health Regulatory Commissions	198,198	245,600	180,000
R00A02 Aid to Education	51,465,850	44,326,546	60,054,582
R30B21 USM-Baltimore	297,540	1,140,200	
Total	51,961,588	49,075,012	73,234,582

# M00Q01.04 OFFICE OF HEALTH SERVICES - MEDICAL CARE PROGRAMS ADMINISTRATION

#### PROGRAM DESCRIPTION

The Office of Health Services (OHS) manages the policy and compliance functions for the Medical Care Programs Administration. Major policy areas include HealthChoice managed care, the Rare and Expensive Case Management (REM) program, acute care, and long term care, including nursing and community services as well as Home and Community Based services waiver programs.

Policy and compliance functions are integrated through a variety of OHS activities, including the development and implementation of regulations to define covered services, provider qualifications, and provider payment rates. The Office of Health Services maintains the Medicaid State Plan and waiver agreements, which are required in order to obtain federal matching funds from the Centers for Medicare and Medicaid Services. Other OHS functions include performing preauthorization and fraud and abuse prevention activities, improvement initiatives, and program evaluation. Additionally, OHS resolves provider and recipient complaints and participates in appeals.

The Office of Health Services writes policy instruction statements for the Office of Systems and Operations to provide guidance on how to implement policy changes. In addition, OHS provides input to the Deputy Secretary and the Office of Finance on rate setting and budgeting and assists the Deputy Secretary in the development and tracking of health related legislation.

This program shares the mission, goals, objectives, and performance measures of M00Q01.01, Deputy Secretary for Health Care Financing – Medical Care Programs Administration.

# M00Q01.04 OFFICE OF HEALTH SERVICES — MEDICAL CARE PROGRAMS ADMINISTRATION

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	187.80	184.80	184.80
Number of Contractual Positions	7.24	10.07	8.30
01 Salaries, Wages and Fringe Benefits	13,030,034	13,546,329	14,341,168
02 Technical and Special Fees	361,633	393,065	366,242
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional	132,576 52,270 6,351 4,453,166 201,252 21,863 25,272	143,756 57,198 6,829 4,390,990 176,235	101,310 41,217 6,920 4,474,694 185,769
13 Fixed Charges	13,818	12,666	13,291
Total Operating Expenses	4,906,568	4,787,674	4,823,201
Total Expenditure	18,298,235	18,727,068	19,530,611
Original General Fund Appropriation	10,523,610 -530,400	10,481,533 -261,201	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	9,993,210 76,737 8,228,288	10,220,332 76,292 8,430,444	10,536,844 25,949 8,967,818
Total Expenditure	18,298,235	18,727,068	19,530,611
Special Fund Income:  M00318 Grant Activity—Prior Fiscal Years  M00340 Health Care Coverage Fund	19,393 57,344	25,949 50,343	25,949
Total	76,737	76,292	25,949
Federal Fund Income: 93.767 State Children's Insurance-Program	487,762 7,740,526 8,228,288	640,008 7,790,436 8,430,444	624,351 8,343,467 8,967,818

#### M00Q01.05 OFFICE OF FINANCE — MEDICAL CARE PROGRAMS ADMINISTRATION

**Program Description:** 

The Office of Finance reports directly to the Deputy Secretary for Health Care Financing. This Office is charged with oversight responsibility with regard to the establishment and maintenance of management systems, logistical support systems, and financial operations for the Maryland Medicaid Program. Responsibilities include financial analysis, preparation and monitoring of the budget, year end closeout, MCO rate setting, as well as management and procurement functions for the Deputy Secretary for Health Care Financing.

Also, included in the Office of Finance is the Legal Services unit, which provides legal representation in the courts and before adminis-

trative adjudicative bodies for the Deputy Secretary for Health Care Financing.

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	30.80	30.00	30.00
Number of Contractual Positions	99	1.74	1.77
01 Salaries, Wages and Fringe Benefits	2,523,774	2,492,262	2,584,841
02 Technical and Special Fees	39,928	80,225	87,680
03 Communication	9,625 31,220 6,023 254,887 21,075 1,592	266,911 28,988 3,498 225,980 27,481	7,671 11,607 4,823 262,315 23,891
13 Fixed Charges	10,380	5,367	4,079
Total Operating Expenses	334,802	558,225	314,386
Total Expenditure	2,898,504	3,130,712	2,986,907
Original General Fund AppropriationTransfer of General Fund Appropriation	1,528,592 -150,966	1,515,411 -48,240	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	1,377,626 27,909 1,492,969	1,467,171 33,577 1,629,964	1,468,441 1,518,466
Total Expenditure	2,898,504	3,130,712	2,986,907
Special Fund Income:  M00340 Health Care Coverage Fund	27,909	33,577	
Federal Fund Income: 93.767 State Children's Insurance Program	218,091 1,274,878 1,492,969	206,717 1,423,247 1,629,964	173,002 1,345,464 1,518,466
rotal	1,492,969	1,029,904	1,518,466

#### M00Q01.06 KIDNEY DISEASE TREATMENT SERVICES — MEDICAL CARE PROGRAMS ADMINISTRATION

**Program Description:** 

The Kidney Disease Program is a payer of last-resort providing financial assistance to approximately 2,400 patients with end-stage renal disease. The program provides reimbursement for approved inpatient/outpatient hospital services, renal transplantation, chronic maintenance dialysis, home dialysis, physician services, medications, laboratory services required by Kidney Disease Program certified beneficiaries.

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
08 Contractual Services	12,510,105	10,630,770	12,400,000
Total Operating Expenses	12,510,105	10,630,770	12,400,000
Total Expenditure	12,510,105	10,630,770	12,400,000
Original General Fund Appropriation  Transfer of General Fund Appropriation	8,269,173 3,900,000	10,438,053 -180,000	
Net General Fund ExpenditureSpecial Fund Expenditure	12,169,173 340,932	10,258,053 372,717	12,400,000
Total Expenditure	12,510,105	10,630,770	12,400,000
Special Fund Income: D79307 Senior Prescription Drug Assistance Program M00386 Fee Collections	340,932	372,717	1,500,000 400,000 10,500,000
Total	340,932	372,717	12,400,000

## M00Q01.07 MARYLAND CHILDREN'S HEALTH PROGRAM – MEDICAL CARE PROGRAMS ADMINISTRATION

### PROGRAM DESCRIPTION

The Maryland Children's Health Program provides health care coverage through the HealthChoice managed care program for all uninsured children through age 18 in families with incomes up to 300 percent of the federal poverty level and pregnant women with incomes up to 250 percent of the federal poverty level.

This program shares the mission, goals, objectives, and performance measures of M00Q01.01, Deputy Secretary for Health Care Financing – Medical Care Programs Administration.

#### OTHER PERFORMANCE MEASURES

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Average Number of Patients	104,991	105,617	99,298	100,000
Outcome: Average Cost per Patient	\$1.739	\$1.821	\$1,720	\$1,913

## Summary of Maryland Children's Health Program Including SOBRA Women & Children in Medical Care Provider Reimbursements (M00Q01.03)

D.C. M	2009	2010	2011
Performance Measures	Actual	Estimated	Estimated
SOBRA Women (M00Q01.03, T337) Estimated Enrollment	12.040	0.000	0.000
	12,040	9,800	9,000
Spending: General Funds	\$114,273,463	\$119,351,208	\$102,772,574
Special Funds	\$22,300,000	\$0	\$5,000,000
Federal Funds	\$ <u>139,167,514</u>	\$ <u>120,967,879</u>	\$ <u>109,836,594</u>
Total Funds	\$275,740,977	\$240,319,087	\$217,609,168
SOBRA Children (M00Q01.03, T338)			
Estimated Enrollment	166,471	129,500	130,000
Spending: General Funds	\$169,231,282	\$183,000,464	\$102,495,918
Special Funds	\$73,000,000	\$69,737,860	\$92,000,000
Federal Funds	\$245,923,082	\$255,233,623	\$ <u>197,337,653</u>
<b>Total Funds</b>	\$488,154,364	\$507,971,947	\$391,833,571
Maryland Children's Health Program (M00Q01.07)			
Estimated Enrollment	105,617	99,298	100,000
Spending: General Funds	\$66,639,515	\$52,988,498	\$62,435,700
Special Funds	\$1,890,000	\$7,543,225	\$5,743,886
Federal Funds	\$ <u>123,757,050</u>	\$110,296,898	\$123,135,291
<b>Total Funds</b>	\$192,286,565	\$170,828,621	\$191,314,877
SUMMARY (SOBRA Women, SOBRA Children & MCHP)			
Estimated Enrollment	284,128	238,598	239,000
Spending: General Funds	\$350,144,260	\$355,340,170	\$267,704,192
Special Funds	\$97,190,000	\$77,281,085	\$102,743,886
Federal Funds	\$ <u>508,847,646</u>	\$ <u>486,498,400</u>	\$430,309,538
<b>Total Funds</b>	\$956,181,906	\$919,119,655	\$800,757,616

**Note:** Special Funds charged to T337 (SOBRA Women) and T338 (SOBRA Children) support the Program as a whole. These funds are posted to T337 and T338 only for the purpose of separate tracking and do not exclusively support SOBRA Women and SOBRA Children expenditures.

## $M00Q01.07\,$ MARYLAND CHILDREN'S HEALTH PROGRAM — MEDICAL CARE PROGRAMS ADMINISTRATION

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
01 Salaries, Wages and Fringe Benefits		-20,815,389	
08 Contractual Services	192,286,565	191,644,010	191,314,877
Total Operating Expenses	192,286,565	191,644,010	191,314,877
Total Expenditure	192,286,565	170,828,621	191,314,877
Original General Fund Appropriation  Transfer of General Fund Appropriation	67,768,133 -1,128,618	61,790,315 -8,801,817	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	66,639,515 1,890,000 123,757,050	52,988,498 7,543,225 110,296,898	62,435,700 5,743,886 123,135,291
Total Expenditure	192,286,565	170,828,621	191,314,877
Special Fund Income:  M00386 Fee Collectionsswf310 Rate Stabilization Fund	1,890,000	2,181,085 5,362,140	1,743,886 4,000,000
Total	1,890,000	7,543,225	5,743,886
Federal Fund Income: 93.767 State Children's Insurance Program	123,757,050	110,296,898	123,135,291

## ${\tt M00Q01.08}$ Major information technology development projects — medical care programs administration

### **Program Description:**

This program is composed of major information technology projects in Medical Care Programs Administration. Projects included in the program result from federal and State mandates and/or DHMH program initiatives. Program funding is utilized for the cost of project development, implementation, operations and maintenance for the major Medical Care Programs Administration information technology initiatives.

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
08 Contractual Services			11,250,000
Total Operating Expenses			11,250,000
Total Expenditure			11,250,000
Federal Fund Expenditure			11,250,000
Federal Fund Income: 93.778 Medical Assistance Program			11,250,000

### M00Q01.09 OFFICE OF ELIGIBILITY SERVICES — MEDICAL CARE PROGRAMS ADMINISTRATION

#### **Program Description:**

This program assures that eligible recipients receive the Medical Assistance benefits to which they are entitled, including HealthChoice Program, Maryland Children's Health Program and Premium Program, and Primary Adult Care Program benefits. The Program provides easy access to Medical Assistance benefit information, enrollment assistance and problem resolution via a Beneficiary Call Center as well as by providing various outreach services and efforts throughout the State. It also develops and oversees implementation of Medicaid eligibility policy as well as provides eligibility training to Department of Human Resources' (DHR) local Departments of Social Services (LDSS) staff and local Health Department staff.

Appropriation Statement:	2009	2010	2011
	Actual	Appropriation	Allowance
Number of Authorized Positions	145.60	144.60	144.60
Number of Contractual Positions	8.41	12.21	12.21
01 Salaries, Wages and Fringe Benefits	8,871,829	8,775,279	9,351,804
02 Technical and Special Fees	308,813	330,359	356,195
03 Communication	275,219 32,879 492,819 62,750 2,856	280,285 27,147 513,550 41,258	268,379 26,741 2,108,719 46,625
13 Fixed Charges	8,395	7,216	8,108
Total Operating Expenses	874,918	869,456	2,458,572
Total Expenditure	10,055,560	9,975,094	12,166,571
Original General Fund Appropriation  Transfer of General Fund Appropriation	5,142,619 -932,951	4,346,419 -109,284	
Net General Fund Expenditure	4,209,668 273,648 5,555,029 17,215	4,237,135 204,876 5,533,083	5,660,246 6,506,325
Total Expenditure	10,055,560	9,975,094	12,166,571
Special Fund Income:  M00340 Health Care Coverage Fund	273,648	204,876	
Federal Fund Income: 93.767 State Children's Insurance Program	530,038 5,024,991	481,899 5,051,184	455,442 6,050,883
Total	5,555,029	5,533,083	6,506,325
Reimbursable Fund Income:  M00Q01 DHMH-Medical Care Programs Administration	17,215		

## SUMMARY OF HEALTH REGULATORY COMMISSIONS

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	94.60	96.60	96.60
Total Number of Contractual Positions	1.00		
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	8,867,868 66,992 121,964,991	9,212,179 48,200 146,839,039	9,784,547 42,050 151,836,707
Special Fund ExpenditureReimbursable Fund Expenditure	130,899,851	155,910,891 188,527	161,332,234 331,070
Total Expenditure	130,899,851	156,099,418	161,663,304

## M00R01.01 MARYLAND HEALTH CARE COMMISSION – HEALTH REGULATORY COMMISSIONS

### PROGRAM DESCRIPTION

The Maryland Health Care Commission (MHCC), created in 1999, operates under Subtitle 1 of Title 19 of the Health General Article to develop and carry out new health policies, including: 1) developing a database on all non-hospital health care services; 2) developing the comprehensive standard health benefit plan for small employers; 3) monitoring the fiscal impact of state mandated benefits; 4) developing quality and performance measures for health maintenance organizations; 5) developing quality and performance measures for hospitals, ambulatory care facilities, and nursing homes; 6) overseeing electronic claims clearinghouses; 7) directing and administering state health planning functions to produce the State Health Plan for Facilities and Services; and 8) conducting the Certificate of Need program for regulated entities.

MHCC also issues grants to trauma physicians and trauma centers supported by the Maryland Trauma Physicians Fund. Beginning in fiscal year 2010 MHCC will also issue an operating grant to the Shock Trauma Center supported by the Maryland EMS Operations Fund (formerly budgeted in R55Q00.01).

#### MISSION

The mission of the Maryland Health Care Commission is to plan for health system needs, promote informed decision-making, increase accountability, and improve access in a rapidly changing health care environment by providing timely and accurate information on availability, cost, and quality of services to policy makers, purchasers, providers and the public.

### VISION

The Commission envisions a state in which informed consumers hold the health care system accountable and have access to affordable and appropriate health care services through programs that serve as national models.

#### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

**Goal 1.** Improve quality of care in the health care industry.

**Objective 1.1** By calendar year 2011, all HMOs that have been operating predominantly in Maryland's commercial market for three years will earn "Star Performer" status in at least one chronic care performance measure.

	CY 2008	CY 2009	CY 2010	CY 2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of plans rated	7	7	7	7
Quality: Number of plans with Star Performer status in				
Prevention and Chronic Care	4	5	5	6

## M00R01.01 MARYLAND HEALTH CARE COMMISSION – HEALTH REGULATORY COMMISSIONS (Continued)

**Objective 1.2** By calendar year 2011, all PPO plans that qualify for measurement will voluntarily report performance measures using the same measures required of HMOs where applicable.

	CY 2008	CY 2009	CY 2010	CY 2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of PPO plans that qualify for measurement	4	4	4	4
Outcome: Number of PPO plans that agreed to be measured				
and reported on	*	3	3	4

Goal 2. Improve access to, and affordability of, health insurance.

Objective 2.1 Improve access to health insurance in the small group market.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of small employers in Maryland offering coverage	41%	40%	40%	40%
Quality: Average cost of plan as percent of affordability cap	93%	85%	85%	85%

Goal 3. Reduce the rate of growth in health care spending.

**Objective 3.1** Eliminate unnecessary administrative expenses through electronic data interchange (EDI).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of electronic health networks (EHNs) requesting				
certification	10	19	23	19
Output: Number of EHNs currently certified by MHCC	**34	41	46	50
Outcome: Percentage of EDI statewide (volume of claims)	75%	77%	80%	83%
Efficiency: Volume of claims received electronically by private payers	60%	70%	75%	80%

**Goal 4.** Ensure that the State Health Plan for Facilities and Services provides a framework for guiding the future development of services and facilities regulated under the Certificate of Need (CON) program.

Objective 4.1 Annually update the appropriate State Health Plan chapters to ensure Maryland has an effective health policy and planning tool that provides a clear set of guidelines to Certificate of Need applicants.

Performance Measures	2008	2009	2010	2010
	Actual	Actual	Estimated	Estimated
Input: Number of requests for technical assistance	270	265	270	270
Output: Number of Plan chapters/special studies	17	17	15	15
Number of determinations of CON coverage and pre-licensure reviews	s **166	170	170	175
Number of CON actions by the Commission	**37	35	35	36

### OTHER PERFORMANCE MEASURES

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Individuals subsidized by Health Insurance Partnership	*	927	1,227	1,646
Average annual subsidy per covered individual	*	\$1,122	\$1,153	\$1,215

**Note:** \* New measurement for which data are not available.

<sup>\*\*</sup> These figures have been corrected since the Budget Book presentation last year.

## M00R01.01 MARYLAND HEALTH CARE COMMISSION

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
		•• •	Allowance
Number of Authorized Positions	60.60	62.60	62.60
Number of Contractual Positions	1.00		
01 Salaries, Wages and Fringe Benefits	5,383,994	5,801,108	6,066,250
02 Technical and Special Fees	57,014	20,450	23,300
03 Communication	222,453 52,144 16,173,528 46,626 51,194	66,242 57,173 18,762,466 44,663 32,400 4,000 3,200,000 260,834	78,941 42,445 18,789,931 45,247 12,000 3,000,000 266,612
Total Operating Expenses	16,797,500	22,427,778	22,235,176
Total Expenditure	22,238,508	28,249,336	28,324,726
Special Fund ExpenditureReimbursable Fund Expenditure	22,238,508	28,060,809 188,527	27,993,656 331,070
Total Expenditure	22,238,508	28,249,336	28,324,726
Special Fund Income:  M00340 Health Care Coverage Fund	523,383 9,840,975 11,874,150 —	2,000,000 10,860,809 12,200,000 3,000,000 28,060,809	2,000,000 11,293,656 11,700,000 3,000,000 27,993,656
1014		20,000,000	27,773,030
Reimbursable Fund Income:  M00F02 DHMH-Infectious Disease and Environmental Health Administration		188,527	331,070

## M00R01.02 HEALTH SERVICES COST REVIEW COMMISSION - HEALTH REGULATORY COMMISSIONS

#### PROGRAM DESCRIPTION

The Health Services Cost Review Commission was established to contain hospital costs, maintain fairness in hospital payment, provide for financial access to hospital care and disclose information on the operation of hospitals in the State. The Commission further concerns itself with the resolution of financial problems that may threaten the solvency of efficiently run institutions. It assures all purchasers of hospital health care services that the costs of said institutions are reasonable, that the rates are set in reasonable relationship to aggregate cost, and that rates are set without undue discrimination.

#### MISSION

The mission of the HSCRC is to promote an equitable and fair hospital payment system; constrain the costs and promote the efficiency of Maryland hospitals; and to ensure the financial access to high quality hospital care for Maryland citizens.

#### VISION

The vision of the HSCRC is to expand access to life-saving hospital care, while maintaining affordability of this hospital care for Maryland citizens.

### KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To maintain affordable hospital care for all Maryland citizens.

**Objective 1.1** In fiscal year 2011, to have Maryland hospital net patient revenue per case at a rate slower than the growth in national hospital net patient revenue per case.

	2008	2009	2010	2011
Performance Measures	Actual	Estimated	Estimated	Estimated
Output: Number of hospitals "charge per case performance targets"				
calculated and monitored	50	50	50	50
Number of hospital partial rate review applications completed	20	12	17	12
Number of hospital full rate review applications completed	3	2	3	2
Alternative Rate Methodology (ARM) applications completed	23	29	25	29
Hospital spend down agreements negotiated	0	3	3	3
Outcome: Maryland hospital cost per admission	\$10,486	\$11,029	\$11,250	\$11,531
Percent below national average	-0.51%	-0.81%	-2.72%	-3.66%
Maryland hospital net patient revenue per admission	\$10,379	\$10,898	\$11,116	\$11,394
Percent rate of growth	4.91%	5.00%	2.00%	2.50%
Percent above/below national average	-0.03%	-0.50%	-2.42%	-3.36%
Cumulative growth in Medicare payment per discharge since 1981:				
Maryland Medicare	293.3%	311.1%	318.1%	330.2%
US Medicare	319.1%	341.7%	350.6%	363.9%
Relative position vs. US Medicare ("Waiver Test")	6.6%	7.4%	7.8%	7.8%

Goal 2. To maintain the current equitable system for financing hospital care for those without health insurance.

**Objective 2.1** Finance Uncompensated Care Fund through the continuation of the Medicare Waiver.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Maryland hospitals regulated	52	52	52	52
Output: Maryland hospitals paying into Uncompensated Care Fund	47	26	26	26
Maryland hospitals receiving funding from Uncompensated Care Prog	gram 19	23	20	21
Outcome: Percent of regulated hospitals providing treatment to				
all patients regardless of ability to pay	100%	100%	100%	100%

# M00R01.02 HEALTH SERVICES COST REVIEW COMMISSION - HEALTH REGULATORY COMMISSIONS (Continued)

### OTHER PERFORMANCE MEASURES

	2008	2009	2010	2011
Performance Measures	Actual	*Estimated	*Estimated	*Estimated
Funds Raised through HSCRC Assessments				
Not Directly Supporting Hospital Finances (\$):				
Maryland Health Insurance Plan (D79Z02.01)	82,554,662	107,348,280	114,633,221	122,412,537
Health Care Coverage Fund (M00Q01 & M00L01.03)	**	45,798,055	106,530,297	120,000,000
Nurse Support Program I (non-budgeted)	10,200,000	10,689,639	11,556,000	12,200,000
Nurse Support Program II (R60I00.38)	10,470,880	6,709,787	0	6,000,000
HSCRC User Fees (M00R01.02)	3,900,001	3,985,816	4,807,744	5,182,795
Maryland Patient Safety Center (non-budgeted)	1,134,110	1,927,927	1,636,325	1,500,000
Health Information Exchange (non-budgeted)	**	500,000	4.650,000	3.800.000

**Note:** \* Estimates are tentative and subject to forthcoming Commission action.

<sup>\*\*</sup> New measurements for which data are not available.

## M00R01.02 HEALTH SERVICES COST REVIEW COMMISSION—HEALTH REGULATORY COMMISSIONS

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	31.00	31.00	31.00
01 Salaries, Wages and Fringe Benefits	3,219,968	3,166,657	3,435,301
02 Technical and Special Fees	5,675	7,500	7,500
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges	29,995 19,103 101,072,107 30,266 19,716 11,534 160,393	29,685 30,114 121,415,737 27,547 1,463	29,481 21,799 126,615,840 28,529 25,000 170,742
Total Operating Expenses	101,343,114	121,666,898	126,891,391
Total Expenditure	104,568,757	124,841,055	130,334,192
Special Fund Expenditure	104,568,757	124,841,055	130,334,192
Special Fund Income:  M00388 Health Services Cost Review Commission User Fees	4,909,773 99,658,984	4,841,055 120,000,000	5,334,192 125,000,000
Total	104,568,757	124,841,055	130,334,192

## M00R01.03 MARYLAND COMMUNITY HEALTH RESOURCES COMMISSION – HEALTH REGULATORY COMMISSIONS

### PROGRAM DESCRIPTION

This eleven-member Commission was established by House Bill 627 during the 2005 General Assembly session. The Commission's purpose is to strengthen the safety net for low-income, uninsured and underinsured Marylanders (target population). The safety net consists of "community health resources" which could range from Federally Qualified Health Centers to local health departments, smaller community-based clinics, and providers. The Commission is charged with awarding and monitoring operating and information technology grants to community health resources as well as developing, supporting and monitoring strategies to strengthen their viability and improve their efficiency. If certain conditions are met, additional funding will become available for the Commission to develop a specialty care network to complement the services offered by community health resources.

### MISSION

To develop and implement strategies in an accountable manner, which improve availability and accessibility of comprehensive health care, with a focus on low-income, underinsured and uninsured Maryland residents regardless of ability to pay.

#### VISION

All Maryland residents achieve optimal health status through timely access to an affordable, coordinated and integrated system of comprehensive health care.

### KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Decrease use of hospital emergency departments for non-urgent care.

**Objective 1.1** For grants awarded by the end of fiscal year 2011, at least eight primary care grantees will have established a reverse referral pilot project with a hospital.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	<b>Estimated</b>
Output: Number of reverse referral pilot projects established	7	8	8	8

**Goal 2.** Mental health and/or substance abuse treatment providers will have established a link with a primary care provider with whom mental health/substance abuse clients can establish a medical home.

**Objective 2.1** For grants awarded by the end of fiscal year 2011, at least ten mental health and/or substance abuse treatment grantees will have established links with primary care providers.

Performance Measures	2008 Actual	2009 Actual	2010 Estimated	2011 Estimated
Output: Number of mental health and/or substance abuse treatment				
providers that have established a link with a primary care provider	7	10	10	10

Goal 3. Improve access to primary care for the target population.

**Objective 3.1** For grants awarded by the end of fiscal year 2011, at least twelve grantees will have increased access to primary care for the low-income, underinsured, and uninsured Maryland residents.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of grantees that have increased access to primary				
care for low-income, underinsured, and uninsured Maryland resident	s 10	12	12	12

**Note:** Performance measures (i.e., the number of pilots and/or programs) achieved will depend on the number and type of grant applications received and actually funded by the Maryland Community Health Resources Commission.

# ${\tt M00R01.03~MARYLAND}$ COMMUNITY HEALTH RESOURCES COMMISSION—HEALTH REGULATORY COMMISSIONS

## **Appropriation Statement:**

	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	3.00	3.00	3.00
01 Salaries, Wages and Fringe Benefits	263,906	244,414	282,996
02 Technical and Special Fees	4,303	20,250	11,250
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	6,648 5,398 117,072 9,107 10,290 3,646,043 29,819	5,945 20,769 176,065 3,069 4,391 2,500,000 34,124	7,123 8,001 173,632 7,567 2,500,000 13,817
Total Operating Expenses	3,824,377	2,744,363	2,710,140
Total Expenditure	4,092,586	3,009,027	3,004,386
Special Fund Expenditure	4,092,586	3,009,027	3,004,386
Special Fund Income: M00387 Community Health Resources Commission Fund	4,092,586	3,009,027	3,004,386

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
m00a01 Office of the Secretary							
m00a01 Office of the Secretary m00a0101 Executive Direction							
secy dept hlth mental hygiene	1.00	162,935	1.00	166,082	1.00	166,082	
dep secy dhmh operations	1.00	125,399		128,071	1.00	128,071	
exec vii	1.00	8,946		116,108		116,108	
exec v	1.00	94,619		96,446		96,446	
div dir ofc atty general	1.00	122,888		125,743		125,743	
principal counsel	2.00	189,594		202,440		202,440	
prgm mgr senior ii	2.00	170,923		106,159		106, 159	
asst attorney general vii	1.00	132,784	3.00	259,544		259,544	
prgm mgr senior i	1.00	83,431	1.00	101,373	1.00	101,373	
admin prog mgr iv	1.00	72,649	1.00	74,265	1.00	74,265	
administrator vii	1.00	86,356	1.00	88,030	1.00	88,030	
asst attorney general vi	9.60	738,258	8.60	745,947	8.60	745,947	
fiscal services admin v	1.00	44,889	1.00	88,030	1.00	88,030	
prgm mgr iv	.00	0	2.00	157,286	2.00	157,286	
admin prog mgr iii	.00	0	1.00	79,453	1.00	79,453	
fiscal services admin iv	2.00	121,521	1.00	79,453	1.00	79,453	
prgm mgr iii	1.00	77,721	1.00	84,089		84,089	
fiscal services admin iii	1.00	75,742	1.00	77,359	1.00	77,359	
prgm mgr ii	1.00	68,200	1.00	73,087		73,087	
administrator iv	1.00	68,133		69,780		69,780	
administrator iii	.00	0		46,563		46,563	
administrator iii	.00	0	1.00	71,926		71,926	
asst attorney general iv	1.00	54,182		0		0	
internal auditor prog super	1.00	78,180		79,693		79,693	
internal auditor super	5.00	309,752	5.00	343,523		343,523	
it functional analyst superviso	.00	0		69,224	1.00	69,224	
administrator ii	5.00	298,498		243,844		243,844	
hith policy analyst ii	1.00	55,712	.00	0		0	
hith policy analyst ii	1.00	35,533	.00	199 5/9	.00	199 5/9	
internal auditor lead internal auditor officer	3.00 1.00	179,663	3.00 1.00	188,548		188,548 57,840	
med care prgm mgr i	2.00	57,397 118,057		57,840 120,529		120,529	
medical serv reviewing nurse ii	2.00	115,590		112,399		112,399	
administrator i	2.00	161,872	4.00	222,794	4.00	222,794	
administrator i	2.00	109,108	2.00	110,575	2.00	110,575	
internal auditor ii	14.00	629,722	11.00	603,041	11.00	603,041	
it functional analyst ii	1.00	22,587	1.00	50,255	1.00	50,255	
med care prgm supv	1.00	51,592	1.00	52,192	1.00	52,192	
admin officer iii	4.00	163,558	4.00	204,580	4.00	204,580	
equal opportunity officer ii	1.00	40,082	1.00	41,485	1.00	41,485	
med care prgm spec ii	7.00	276,116	6.00	296,857	6.00	296,857	
pub affairs officer ii	.00	0	1.00	56,930	1.00	56,930	
admin officer ii	1.00	46,683	1.00	47,639	1.00	47,639	
internal auditor i	1.00	46,743	1.00	38,981	1.00	38,981	

Classification Title		FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
### ### ##############################			•					Symbol
### ### ##############################								
### ### ##############################	-00-01 Office of the County							
paralegal ii	,							
exec associii 1.00 61,803 1.00 63,618 1.00 63,618 exec associii 1.00 48,185 1.00 48,288 1.00 48,928 management assoc 1.00 48,596 1.00 50,015 1.00 50,015 management associate 1.00 59,427 3.00 121,514 3.00 121,514 admin aide 1.00 11,264 1.00 33,675 1.00 38,065 admin aide 1.00 33,671 1.00 40,200 1.00 40,200 legal secretary 1.00 37,178 1.00 35,144 1.00 35,144 office clerk ii 2.00 66,050 2.00 66,927 2.00 66,927 carpenter trim .00 0 0 1.00 26,783 1.00 26,783 maint mechanic .00 0 0 1.00 26,783 1.00 26,783 maint mechanic .00 0 0 1.00 25,785 1.00 25,785 maint mechanic .00 0 0 1.00 25,785 1.00 25,785 maint mechanic .00 115,408 .00 0 0 0.00 23,796 1.00 23,796  **TOTAL m00a0101**** 95.60 5,673,411 99.60 6,519,936 99.60 6,519,936  **mo0a0102 Operations exec vii		1 00	11 6/2	00	0	00	n	
exec assoc ii	•		=					
management assoc         1.00         48,596         1.00         50,015         1.00         50,015           management associate         1.00         59,427         3.00         121,514         3.00         121,514           admin aide         1.00         31,671         1.00         40,200         1.00         40,200           Legal secretary         1.00         37,178         1.00         35,144         1.00         35,144           office clerk ii         2.00         66,030         2.00         66,927         2.00         66,927           carpenter trim         .00         0         1.00         26,783         1.00         26,783           steem fitter         .00         0         1.00         26,783         1.00         26,783           maint mechanic         .00         0         1.00         23,796         1.00         23,796           TOTAL m00a0101*         95,60         5,673,411         99.60         6,519,936         99.60         6,519,936           modulo102 Operations         exec vii         1.00         115,408         .00         0         .00         0           modulo102 Operations         exec vii         1.00         118,485								
management associate								
admin aide	_							
admin aide	•				•		•	
Legal secretary			•		•		-	
office clerk if carpenter trim         2.00         66,030         2.00         66,927 (2.00)         66,927 (2.00)         66,927 (2.00)         66,927 (2.00)         66,927 (2.00)         66,927 (2.00)         66,927 (2.00)         66,927 (2.00)         66,927 (2.00)         66,927 (2.00)         66,927 (2.00)         62,783 (2.00)         1.00         26,783 (2.00)         1.00         26,783 (2.00)         1.00         26,783 (2.00)         1.00         26,783 (2.00)         1.00         23,796 (2.00)         1.00         23,796 (2.00)         9.60         6,519,936 (2.00)         9.60         6,519,936 (2.00)         9.60         6,519,936 (2.00)         9.60         6,519,936 (2.00)         9.60         6,519,936 (2.00)         9.60         6,519,936 (2.00)         9.60         6,519,936 (2.00)         9.60         6,519,936 (2.00)         9.60         6,519,936 (2.00)         9.60         6,519,936 (2.00)         9.60         6,519,936 (2.00)         9.60         6,519,936 (2.00)         6,519,936 (2.00)         9.60         6,519,936 (2.00)         9.60         6,519,936 (2.00)         6,519,936 (2.00)         6,519,936 (2.00)         6,519,936 (2.00)         6,519,936 (2.00)         6,519,936 (2.00)         6,519,936 (2.00)         6,519,936 (2.00)         6,519,936 (2.00)         6,519,936 (2.00)         6,519,936 (2.00)         6,519,936 (2.00)         6,519,936 (2.00)								
Steam fitter	- •		=		· · · · · · · · · · · · · · · · · · ·			
Steam fitter								
maint mechanic         .00         0         1.00         23,796         1.00         23,796           TOTAL m00a0101*         95.60         5,673,411         99.60         6,519,936         99.60         6,519,936           m00a0102 Operations         exec vii         1.00         115,408         .00         0         .00         0           prgm mgr senior iv         1.00         118,485         1.00         121,005         1.00         121,005           prgm mgr senior ii         2.00         201,865         1.00         94,681         1.00         94,681           fiscal services admin vi         1.00         88,718         1.00         99,431         1.00         99,431           prgm mgr senior i         2.00         193,661         2.00         197,035         2.00         197,035           admin prog mgr iv         1.00         94,806         1.00         96,808         1.00         96,808           asst attorney general vi         1.00         90,194         1.00         93,194         1.00         93,194           prgm mgr iv         0.0         13,085         .00         0         .00         0           admin prog mgr iii         3.00         242,193 <t< td=""><td>·</td><td></td><td>-</td><td></td><td></td><td></td><td></td><td></td></t<>	·		-					
### MODITION ### M			_					
m00a0102 Operations           exec vii         1.00         115,408         .00         0         .00         0           prgm mgr senior iv         1.00         118,485         1.00         121,005         1.00         121,005           prgm mgr senior ii         2.00         201,865         1.00         94,681         1.00         94,681           fiscal services admin vi         2.00         144,164         2.00         198,914         2.00         198,914           it asst director iv         1.00         88,718         1.00         90,431         1.00         90,431           prgm mgr senior i         2.00         193,661         2.00         197,035         2.00         197,035           admin prog mgr iv         1.00         94,806         1.00         96,808         1.00         96,808           asst attorney general vi         1.00         91,421         1.00         93,194         1.00         93,194           prgm mgr iv         0.00         13,085         .00         0         .00         0           prgm mgr iii         3.00         242,193         2.00         169,848         2.00         169,848           fiscal services admin iv         1.00<	matric medianic			1.00	25,170			
m00a0102 Operations           exec vii         1.00         115,408         .00         0         .00         0           prgm mgr senior iv         1.00         118,485         1.00         121,005         1.00         121,005           prgm mgr senior ii         2.00         201,865         1.00         94,681         1.00         94,681           fiscal services admin vi         2.00         144,164         2.00         198,914         2.00         198,914           it asst director iv         1.00         88,718         1.00         90,431         1.00         90,431           prgm mgr senior i         2.00         193,661         2.00         197,035         2.00         197,035           admin prog mgr iv         1.00         94,806         1.00         96,808         1.00         96,808           asst attorney general vi         1.00         91,421         1.00         93,194         1.00         93,194           prgm mgr iv         0.00         13,085         .00         0         .00         0           prgm mgr iii         3.00         242,193         2.00         169,848         2.00         169,848           fiscal services admin iv         1.00<	TOTAL m00a0101*	95.60	5.673.411	99.60	6.519.936	99.60		
exec vii	TOTAL MODULATOR	73.00	5,015,411	,,,	0,517,750	,,	0,217,750	
prgm mgr senior iv	m00a0102 Operations							
prgm mgr senior ii	exec vii	1.00	115,408	.00	0	.00	0	
fiscal services admin vi	prgm mgr senior iv	1.00	118,485	1.00	121,005	1.00	121,005	
it asst director iv	prgm mgr senior ii	2.00	201,865	1.00	94,681	1.00	94,681	
prgm mgr senior i	fiscal services admin vi	2.00	144,164	2.00	198,914	2.00	198,914	
admin prog mgr iv         1.00         94,806         1.00         96,808         1.00         96,808           asst attorney general vi         1.00         90,194         1.00         93,194         1.00         93,194           it asst director iii         1.00         91,421         1.00         93,194         1.00         93,194           prgm mgr iv         .00         13,085         .00         0         .00         0           admin prog mgr iii         3.00         242,193         2.00         169,848         2.00         169,848           fiscal services admin iv         1.00         47,136         .00         0         .00         0           it asst director ii         1.00         85,182         1.00         87,334         1.00         87,334           prgm mgr iii         1.00         82,490         1.00         84,089         1.00         84,089           admin prog mgr ii         4.00         292,073         4.00         299,949         4.00         299,949           dp quality assurance spec manag         1.00         79,695         1.00         81,864         1.00         81,864           fiscal services admin ii         1.00         79,695         1.00	it asst director iv	1.00	88,718	1.00	90,431	1.00	90,431	
asst attorney general vi 1.00 90,194 1.00 93,194 1.00 93,194 it asst director iii 1.00 91,421 1.00 93,194 1.00 93,194 prym mgr iv	prgm mgr senior i	2.00	193,661	2.00	197,035	2.00	197,035	
it asst director iii       1.00       91,421       1.00       93,194       1.00       93,194         prgm mgr iv       .00       13,085       .00       0       .00       0         admin prog mgr iii       3.00       242,193       2.00       169,848       2.00       169,848         fiscal services admin iv       1.00       47,136       .00       0       .00       0         it asst director ii       1.00       85,182       1.00       87,334       1.00       87,334         prgm mgr iii       1.00       82,490       1.00       84,089       1.00       84,089         admin prog mgr ii       4.00       292,073       4.00       299,949       4.00       299,949         dp quality assurance spec manag       1.00       79,695       1.00       81,864       1.00       81,864         fiscal services admin iii       1.00       80,310       1.00       81,864       1.00       81,864         fiscal services admin iii       1.00       79,384       1.00       81,864       1.00       81,864         fiscal services admin iii       1.00       79,384       1.00       81,864       1.00       81,864         fiscal services admin iii	admin prog mgr iv	1.00	94,806	1.00	96,808	1.00	96,808	
prgm mgr iv         .00         13,085         .00         0         .00         0           admin prog mgr iii         3.00         242,193         2.00         169,848         2.00         169,848           fiscal services admin iv         1.00         47,136         .00         0         .00         0           it asst director ii         1.00         85,182         1.00         87,334         1.00         87,334           prgm mgr iii         1.00         82,490         1.00         84,089         1.00         84,089           admin prog mgr ii         4.00         292,073         4.00         299,949         4.00         299,949           dp quality assurance spec manag         1.00         79,695         1.00         81,864         1.00         81,864           fiscal services admin iii         1.00         80,310         1.00         81,864         1.00         81,864           fiscal services admin iii         1.00         79,384         1.00         81,864         1.00         81,864           fiscal services admin iii         1.00         79,384         1.00         81,864         1.00         81,864           fiscal services admin iii         1.00         79,384	asst attorney general vi	1.00	90,194	1.00	93,194	1.00	93,194	
admin prog mgr iii       3.00       242,193       2.00       169,848       2.00       169,848         fiscal services admin iv       1.00       47,136       .00       0       .00       0         it asst director ii       1.00       85,182       1.00       87,334       1.00       87,334         prgm mgr iii       1.00       82,490       1.00       84,089       1.00       299,949         admin prog mgr ii       4.00       292,073       4.00       299,949       4.00       299,949         dp quality assurance spec manag       1.00       79,695       1.00       81,864       1.00       81,864         fiscal services admin iii       1.00       80,310       1.00       81,864       1.00       81,864         fiscal services admin iii       1.00       80,310       1.00       81,864       1.00       81,864         fiscal services admin iii       1.00       79,695       1.00       81,864       1.00       81,864         fiscal services admin iii       1.00       79,695       1.00       81,864       1.00       81,864         fiscal services admin iii       1.00       79,384       1.00       81,864       1.00       81,864         fis	it asst director iii	1.00	91,421	1.00	93,194	1.00	93,194	
fiscal services admin iv 1.00 47,136 .00 0 .00 0 .00 0 it asst director ii 1.00 85,182 1.00 87,334 1.00 87,334 prgm mgr iii 1.00 82,490 1.00 84,089 1.00 84,089 admin prog mgr ii 4.00 292,073 4.00 299,949 4.00 299,949 dp quality assurance spec manag 1.00 79,695 1.00 81,864 1.00 81,864 fiscal services admin iii 1.00 80,310 1.00 81,864 1.00 81,864 it programmer analyst manager 1.00 79,384 1.00 81,864 1.00 81,864 personnel administrator iv 2.00 152,033 2.00 154,832 2.00 154,832 administrator iv 3.00 129,279 1.00 75,320 1.00 75,320 administrator iv .00 191 .00 0 .00 0 nursing prgm conslt/admin i 1.00 55,925 1.00 49,638 1.00 49,638 personnel administrator iii 1.00 69,915 1.00 71,129 prgm admin iv hlth services 1.00 74,575 1.00 76,750 prgm mgr i 1.00 56,801 1.00 57,677 1.00 57,677 administrator iii 3.00 256,044 4.00 276,922 4.00 276,922 administrator iii 3.00 207,482 2.00 139,838 2.00 139,838	prgm mgr iv	.00	13,085	.00	0	.00	0	
it asst director ii       1.00       85,182       1.00       87,334       1.00       87,334         prgm mgr iii       1.00       82,490       1.00       84,089       1.00       84,089         admin prog mgr ii       4.00       292,073       4.00       299,949       4.00       299,949         dp quality assurance spec manag       1.00       79,695       1.00       81,864       1.00       81,864         fiscal services admin iii       1.00       80,310       1.00       81,864       1.00       81,864         it programmer analyst manager       1.00       79,384       1.00       81,864       1.00       81,864         personnel administrator iv       2.00       152,033       2.00       154,832       2.00       154,832         administrator iv       3.00       129,279       1.00       75,320       1.00       75,320         administrator iv       .00       191       .00       0       .00       0         nursing prgm conslt/admin i       1.00       55,925       1.00       49,638       1.00       49,638         personnel administrator iii       1.00       69,915       1.00       71,129       1.00       71,129         prgm adm	admin prog mgr iii	3.00	242,193	2.00	169,848	2.00	169,848	
prgm mgr iii       1.00       82,490       1.00       84,089       1.00       84,089         admin prog mgr ii       4.00       292,073       4.00       299,949       4.00       299,949         dp quality assurance spec manag       1.00       79,695       1.00       81,864       1.00       81,864         fiscal services admin iii       1.00       80,310       1.00       81,864       1.00       81,864         it programmer analyst manager       1.00       79,384       1.00       81,864       1.00       81,864         personnel administrator iv       2.00       152,033       2.00       154,832       2.00       154,832         administrator iv       3.00       129,279       1.00       75,320       1.00       75,320         administrator iv       .00       191       .00       0       .00       0         nursing prgm conslt/admin i       1.00       55,925       1.00       49,638       1.00       49,638         personnel administrator iii       1.00       69,915       1.00       71,129       1.00       71,129         prgm admin iv hlth services       1.00       74,575       1.00       76,750       1.00       76,750	fiscal services admin iv	1.00	47,136	.00	0	.00	0	
admin prog mgr ii 4.00 292,073 4.00 299,949 4.00 299,949 dp quality assurance spec manag 1.00 79,695 1.00 81,864 1.00 81,864 fiscal services admin iii 1.00 80,310 1.00 81,864 1.00 81,864 it programmer analyst manager 1.00 79,384 1.00 81,864 1.00 81,864 personnel administrator iv 2.00 152,033 2.00 154,832 2.00 154,832 administrator iv 3.00 129,279 1.00 75,320 1.00 75,320 administrator iv .00 191 .00 0 .00 0 .00 0 nursing programmer consit/admin i 1.00 55,925 1.00 49,638 1.00 49,638 personnel administrator iii 1.00 69,915 1.00 71,129 1.00 71,129 programmer i 1.00 56,801 1.00 57,677 1.00 57,677 administrator iii 3.00 256,044 4.00 276,922 4.00 276,922 administrator iii 3.00 207,482 2.00 139,838 2.00 139,838	it asst director ii	1.00	85,182	1.00	87,334	1.00	87,334	
dp quality assurance spec manag       1.00       79,695       1.00       81,864       1.00       81,864         fiscal services admin iii       1.00       80,310       1.00       81,864       1.00       81,864         it programmer analyst manager       1.00       79,384       1.00       81,864       1.00       81,864         personnel administrator iv       2.00       152,033       2.00       154,832       2.00       154,832         administrator iv       3.00       129,279       1.00       75,320       1.00       75,320         administrator iv       .00       191       .00       0       .00       0         nursing prgm conslt/admin i       1.00       55,925       1.00       49,638       1.00       49,638         personnel administrator iii       1.00       69,915       1.00       71,129       1.00       71,129         prgm admin iv hlth services       1.00       74,575       1.00       76,750       1.00       76,750         prgm mgr i       1.00       56,801       1.00       57,677       1.00       57,677         administrator iii       3.00       256,044       4.00       276,922       4.00       276,922         ad	prgm mgr iii	1.00	82,490	1.00	84,089	1.00	84,089	
fiscal services admin iii 1.00 80,310 1.00 81,864 1.00 81,864 it programmer analyst manager 1.00 79,384 1.00 81,864 1.00 81,864 personnel administrator iv 2.00 152,033 2.00 154,832 2.00 154,832 administrator iv 3.00 129,279 1.00 75,320 1.00 75,320 administrator iv .00 191 .00 0 .00 0 .00 0 nursing prgm conslt/admin i 1.00 55,925 1.00 49,638 1.00 49,638 personnel administrator iii 1.00 69,915 1.00 71,129 1.00 71,129 prgm admin iv hlth services 1.00 74,575 1.00 76,750 1.00 76,750 prgm mgr i 1.00 56,801 1.00 57,677 1.00 57,677 administrator iii 3.00 256,044 4.00 276,922 4.00 276,922 administrator iii 3.00 207,482 2.00 139,838 2.00 139,838	admin prog mgr ii	4.00	292,073	4.00	299,949	4.00	299,949	
it programmer analyst manager       1.00       79,384       1.00       81,864       1.00       81,864         personnel administrator iv       2.00       152,033       2.00       154,832       2.00       154,832         administrator iv       3.00       129,279       1.00       75,320       1.00       75,320         administrator iv       .00       191       .00       0       .00       0         nursing prgm conslt/admin i       1.00       55,925       1.00       49,638       1.00       49,638         personnel administrator iii       1.00       69,915       1.00       71,129       1.00       71,129         prgm admin iv hlth services       1.00       74,575       1.00       76,750       1.00       76,750         prgm mgr i       1.00       56,801       1.00       57,677       1.00       57,677         administrator iii       3.00       256,044       4.00       276,922       4.00       276,922         administrator iii       3.00       207,482       2.00       139,838       2.00       139,838	dp quality assurance spec manag	1.00	79,695	1.00	81,864	1.00	81,864	
personnel administrator iv         2.00         152,033         2.00         154,832         2.00         154,832           administrator iv         3.00         129,279         1.00         75,320         1.00         75,320           administrator iv         .00         191         .00         0         .00         0           nursing prgm conslt/admin i         1.00         55,925         1.00         49,638         1.00         49,638           personnel administrator iii         1.00         69,915         1.00         71,129         1.00         71,129           prgm admin iv hlth services         1.00         74,575         1.00         76,750         1.00         76,750           prgm mgr i         1.00         56,801         1.00         57,677         1.00         57,677           administrator iii         3.00         256,044         4.00         276,922         4.00         276,922           administrator iii         3.00         207,482         2.00         139,838         2.00         139,838	fiscal services admin iii	1.00	80,310	1.00	81,864	1.00	81,864	
administrator iv       3.00       129,279       1.00       75,320       1.00       75,320         administrator iv       .00       191       .00       0       .00       0         nursing prgm conslt/admin i       1.00       55,925       1.00       49,638       1.00       49,638         personnel administrator iii       1.00       69,915       1.00       71,129       1.00       71,129         prgm admin iv hlth services       1.00       74,575       1.00       76,750       1.00       76,750         prgm mgr i       1.00       56,801       1.00       57,677       1.00       57,677         administrator iii       3.00       256,044       4.00       276,922       4.00       276,922         administrator iii       3.00       207,482       2.00       139,838       2.00       139,838	it programmer analyst manager	1.00	79,384	1.00	81,864	1.00	81,864	
administrator iv       .00       191       .00       0       .00       0         nursing prgm conslt/admin i       1.00       55,925       1.00       49,638       1.00       49,638         personnel administrator iii       1.00       69,915       1.00       71,129       1.00       71,129         prgm admin iv hlth services       1.00       74,575       1.00       76,750       1.00       76,750         prgm mgr i       1.00       56,801       1.00       57,677       1.00       57,677         administrator iii       3.00       256,044       4.00       276,922       4.00       276,922         administrator iii       3.00       207,482       2.00       139,838       2.00       139,838	personnel administrator iv	2.00	152,033	2.00	154,832	2.00	154,832	
nursing prgm conslt/admin i       1.00       55,925       1.00       49,638       1.00       49,638         personnel administrator iii       1.00       69,915       1.00       71,129       1.00       71,129         prgm admin iv hlth services       1.00       74,575       1.00       76,750       1.00       76,750         prgm mgr i       1.00       56,801       1.00       57,677       1.00       57,677         administrator iii       3.00       256,044       4.00       276,922       4.00       276,922         administrator iii       3.00       207,482       2.00       139,838       2.00       139,838	administrator iv	3.00	129,279	1.00	75,320	1.00	75,320	
personnel administrator iii       1.00       69,915       1.00       71,129       1.00       71,129         prgm admin iv hlth services       1.00       74,575       1.00       76,750       1.00       76,750         prgm mgr i       1.00       56,801       1.00       57,677       1.00       57,677         administrator iii       3.00       256,044       4.00       276,922       4.00       276,922         administrator iii       3.00       207,482       2.00       139,838       2.00       139,838	administrator iv	.00	191	.00	0	.00	0	
prgm admin iv hlth services       1.00       74,575       1.00       76,750       1.00       76,750         prgm mgr i       1.00       56,801       1.00       57,677       1.00       57,677         administrator iii       3.00       256,044       4.00       276,922       4.00       276,922         administrator iii       3.00       207,482       2.00       139,838       2.00       139,838	nursing prgm conslt/admin i	1.00	55,925	1.00	49,638	1.00	49,638	
prgm admin iv hlth services       1.00       74,575       1.00       76,750       1.00       76,750         prgm mgr i       1.00       56,801       1.00       57,677       1.00       57,677         administrator iii       3.00       256,044       4.00       276,922       4.00       276,922         administrator iii       3.00       207,482       2.00       139,838       2.00       139,838	personnel administrator iii							
prgm mgr i       1.00       56,801       1.00       57,677       1.00       57,677         administrator iii       3.00       256,044       4.00       276,922       4.00       276,922         administrator iii       3.00       207,482       2.00       139,838       2.00       139,838	prgm admin iv hlth services	1.00						
administrator iii       3.00       256,044       4.00       276,922       4.00       276,922         administrator iii       3.00       207,482       2.00       139,838       2.00       139,838		1.00			57,677	1.00		
administrator iii 3.00 207,482 2.00 139,838 2.00 139,838	administrator iii	3.00						
computer info services spec man .80 54,691 .80 56,450 .80 56,450	administrator iii	3.00	207,482	2.00	139,838	2.00	139,838	
	computer info services spec man	.80	54,691	.80	56,450	.80	56,450	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
m00a0102 Operations							
administrator i	.00	126	.00	0	.00	0	
accountant manager iii	1.00	77,048		80,969		80,969	
accountant manager ii	3.00	223,315		227,946		227,946	
agency project engr-arch supv	.00	20,899		70,339		70,339	
asst attorney general iv	1.00	0		0		0	
chf engr maint	1.00	-89		0		0	
computer network spec mgr	1.00	70,338		71,699		71,699	
hlth planning dev admin ii	.00	67,488		74,499		74,499	
it systems technical spec super		83,406		85,017		85,017	
computer network spec supr	1.00	68,716		69,780		69,780	
database specialist supervisor	1.50	107,506		110,210			Abolish
dp quality assurance spec super		72,646		73,910		73,910	
		273,814		272,778		•	Abolish
<pre>it programmer analyst superviso it staff specialist supervisor</pre>	1.00	68,050		0		0	
·	2.00	126,354		129,501		129,501	
webmaster supr	2.00	· ·		122,569		122,569	
accountant supervisor ii	.00	119,905		60,563		60,563	
agency project engr-arch iii		21,855		69,224		69,224	
computer network spec lead	1.00	67,783				197,895	
database specialist ii	3.00	193,425		197,895			
dp quality assurance spec	2.00	120,980		124,646		124,646 105,984	
epidemiologist iii	.00	61,077		105,984		105,904	
internal auditor super	.00	-2,151		184 044			
it programmer analyst lead/adva		183,170		186,944		186,944	
personnel administrator ii	4.00	250,130		•		207,672	
accountant supervisor i	.00	24,655		· · · · · · · · · · · · · · · · · · ·		104,964	
administrator ii	8.00	425,664		352,600		352,600	
administrator ii	1.00	55,347				56,750	
agency procurement spec supv	2.00	59,048		54,635		54,635	
computer info services spec sup		119,574		121,778		121,778	
computer network spec ii	8.00	416,595		-		425,074	
hlth planner iv	2.00	130,677		132,192		132,192	
internal auditor lead	.00	-6,621		7(0.05/		207.059	
it programmer analyst ii	5.80	351,551		=		•	Abolish
maint engineer ii	2.00	129,793		132,192		132,192	
personnel administrator i	1.00	108,108		63,618		63,618	
research statistician iv	1.00	63,961		66,096		66,096	
webmaster ii	1.50	78,207		79,913		79,913	
accountant advanced	7.00	292,456		265,774		265,774	
administrator i	6.00	363,030		247,839		247,839	
administrator i	2.00	59,187		60,757		60,757	
agency budget spec lead	1.00	53,879		55,245		55,245	
agency procurement spec lead	1.00	102,524		108,434		108,434	
internal auditor ii	.00	-9,862		0		0	
it functional analyst ii	1.00	62,154		63,117		63,117	
it programmer analyst i	1.00	54,916	1.00	56,306	1.00	56,306	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00a0102 Operations							
management development spec	2.00	119,818	3.00	165,884	3.00	165,884	
personnel officer iii	3.00	64,332		60,757		60,757	
prgm admin i	.00	146	.00	0	.00	. 0	
accountant ii	2.00	118,326	3.00	151,383	3.00	151,383	
admin officer iii	8.00	359,667	7.00	384,029		384,029	
agency budget spec ii	3.00	79,361	1.00	48,012	1.00	48,012	
agency procurement spec ii	4.00	127,839	4.00	177,970	4.00	177,970	
computer info services spec ii	3.00	155,813	3.00	158,868	3.00	158,868	
equal opportunity officer ii	.00	110	.00	0	.00	0	
financial agent operations chf	1.00	55,006	1.00	55,859	1.00	55,859	
maint engineer i	1.00	56,061	.00	0	.00	0	
personnel officer ii	7.00	395,565	7.00	366,538	7.00	366,538	
pub affairs officer ii	1.00	56,275	.00	0	.00	0	
visual communications supv	1.00	56,280	1.00	56,930	1.00	56,930	
accountant i	6.00	186,070	4.00	171,936	4.00	171,936	
admin officer ii	5.00	243,905	5.00	246,151	5.00	246,151	
emp traini <b>ng</b> spec ii	1.00	37,888	.00	0	.00	0	
maint supv i non lic	.00	0	1.00	36,280	1.00	36,280	
personnel officer i	1.00	136,705	2.00	98,270	2.00	98,270	
admin officer i	3.00	103,695	3.00	142,732	3.00	142,732	
agency procurement spec i	1.00	40,921	1.00	34,113	1.00	34,113	
computer info services spec i	1.00	49,443	1.00	50,015	1.00	50,015	
financial agent supervisor ii	4.00	115,110	2.00	100,030	2.00	100,030	
personnel specialist	3.00	123,549	3.00	129,259	3.00	129,259	
admin spec iii	2.80	136,081	3.80	174,167	3.80	174,167	
agency budget spec trainee	.00	34,737	1.00	34,450	1.00	34,450	
agency procurement spec trainee	1.00	15,818	.00	0	.00	0	
financial agent supervisor i	2.00	89,458	2.00	91,268	2.00	91,268	
personnel specialist trainee	3.00	86,240	1.00	32,091	1.00	32,091	
admin spec ii	2.00	85,600	2.00	85,715	2.00	85,715	
financial agent iv	2.00	80,708	2.00	82,014	2.00	82,014	
financial agent iii	6.00	248,591	6.00	230,321	6.00	230,321	
financial agent ii	2.00	18,216	.00	0	.00	0	
financial agent i	1.00	64,030	3.00	86,354	3.00	86,354	
computer operator mgr i	1.00	64,004	1.00	65,366	1.00	65,366	
computer operator supr	1.00	44,791	1.00	45,914	1.00	45,914	
data communications tech ii	2.00	97,899	2.00	99,882	2.00	99,882	
computer operator ii	2.00	84,197	2.00	85,578	2.00	85,578	
services supervisor iii	1.00	34,490	1.00	42,789	1.00	42,789	
computer operator i	2.00	59,425	1.00	39,177	1.00	39,177	
dp production control spec ii	1.00	37,490	1.00	37,779	1.00	37,779	
it programmer trainee	1.00	11,796	.00	0	.00	0	
services supervisor i	.00	37,187	1.00	36,436	1.00	36,436	
fiscal accounts technician supv		160,935	4.00	182,305	4.00	182,305	
personnel associate iii	2.00	111,084	4.00	169,211	4.00	169,211	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expendi ture	Positions	Appropriation	Positions	Allowance	Symbol
m00a0102 Operations							
fiscal accounts technician ii	11.00	434,573	10.00	433,716	10.00	433,716	
personnel associate ii	2.00	41,987		0		0	
fiscal accounts technician i	1.00	84,390		151,679		151,679	
personnel clerk	3.00	85,401		67,411		67,411	
direct care asst ii	.00	, 0		95 <b>,</b> 184		95,184	
exec assoc i	1.00	46,057	1.00	46,769		46,769	
fiscal accounts clerk manager	1.00	52,549		53,359		53,359	
management associate	3.00	140,811		98,160		98,160	
office manager	1.00	47,703		48,162		48,162	
fiscal accounts clerk superviso		194,062		216,311		216,311	
admin aide	6.00	230,546		160,490		160,490	
office supervisor	5.00	192,546		202,060		202,060	
data entry operator supr	.00	4,407		0		0	
office secy iii	3.00	146,629		186,964		186,964	
fiscal accounts clerk ii	15.00	450,172		414,885		414,885	
office secy ii	4.00	131,198		132,390		132,390	
office services clerk lead	3.00	99,505	3.00	108,020		108,020	
services specialist	1.00	37,887		38,180		38,180	
statistical asst ii	1.00	38,229		38,879		38,879	
warehouse asst supv	1.00	. 0	.00	. 0		. 0	
data entry operator lead	2.00	65,989	2.00	66,800		66,800	
office secy i	1.00	34,353	1.00	34,619		34,619	
office services clerk	32.00	904,007	27.00	893,654		893,654	
supply officer iii	3.00	72,486		87,850		87,850	
data entry operator ii	1.50	17,360	.50	17,494	.50	17,494	
fiscal accounts clerk i	1.00	27,807	1.00	25,478		25,478	
office clerk ii	12.00	355,824	13.00	380,124	13.00	380,124	
office clerk i	.50	14,545	.50	14,789	.50	14,789	
		· · · · · · · · · · · · · · · · · · ·					
TOTAL m00a0102*	347.40	16,643,525	320.90	16,249,373	317.90	16,032,637	
TOTAL m00a01 **	443.00	22,316,936	420.50	22,769,309	417.50	22,552,573	
m00b01 Regulatory Services							
m00b0103 Office of Health Care Qu	ality						
physician program manager i	.60	90,663	.60	90,090	.60	90,090	
exec vi	1.00	106,856	1.00	98,067		98,067	
asst attorney general vii	.00	39,734	1.00	99,457		99,457	
asst attorney general vi	1.00	57,448		0		0	
nursing prgm conslt/admin iv	1.00	77,800	1.00	80,081	1.00	80,081	
prgm mgr iv	2.00	172,283	2.00	176,359		176,359	
admin prog mgr ii	1.00	79,906	1.00	85,017		85,017	
prgm mgr ii	2.00	135,794	2.00	139,501	2.00	139,501	
administrator iv	3.00	197,561	3.00	203,085	3.00	203,085	
prgm admin iii hlth services	.80	54,334	.80	55,379		55,379	
computer network spec supr	1.00	69,230	1.00	71,129		71,129	
Tompaco, Hothork Spee Supr		0,,230		,	1.00	, , , , , , , ,	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
				Appropriation		Allowance	Symbol
mookoa Barulatany Sanyisaa							
m00b01 Regulatory Services m00b0103 Office of Health Care Qu	ality						
database specialist supervisor	1.00	64,632	1.00	65,887	1.00	65,887	
nursing instructor	2.00	138,354		•		141,392	
database specialist ii	2.00	123,422				127,046	
hlth fac surveyor nurse ii	74.00	4,595,040		=			Transfer in Program
lab supervisor	1.00	56,332				103,766	_
staff atty ii attorney genral	1.00	52,159				46,563	
administrator ii	1.00	62,412				63,618	
computer network spec ii	1.00	60,751		•		62,417	
hlth fac survey coordinator ii	1.00	63,863				64,847	
hlth fac surveyor nurse i	17.80	667,441		•			Transfer in Program
administrator i	2.00	59,251		•		60,757	_
hlth fac survey coordinator i	11.00	631,618				702,372	
it functional analyst ii	1.00	49,693		•		51,214	
sanitarian iv registered	4.00	234,328		•		239,856	
social worker ii, health svcs	1.00	50,218		•		64,331	
accountant ii	1.00	48,553		•		48,928	
coord spec prgms hlth serv iv d	2.00	93,176				113,860	
coord spec prgms hlth serv iv h		55,205		•		56,930	
registered dietitian iii	4.00	173,897				178,540	
admin officer ii	4.00	217,314	4.00	206,753	4.00	206,753	
coord spec prgms hlth serv iii	1.00	43,342	1.00	44,254	1.00	44,254	
coord spec prgms hlth serv iii	2.00	90,075	1.00	57,567	1.00	57,567	
coord spec prgms hlth serv iii	15.00	520,053		535,498	11.00	535,498	
it functional analyst trainee	1.00	36,648	1.00	37,603	1.00	37,603	
qual develop disabil prof sup	.00	20,467	.00	0	.00	0	
admin spec iii	3.00	131,747	3.00	125,057	3.00	125,057	
admin spec iii	1.00	41,372	.00	0	.00	0	
admin spec ii	3.00	128,294	3.00	130,586	3.00	130,586	
obs-medical care prog specialis	1.00	37,208	1.00	37,495	1.00	37,495	
lab scientist surveyor ii	4.00	293,834	5.00	323,006	5.50	344,869	New
exec assoc i	1.00	49,645	1.00	50,414	1.00	50,414	
admin aide	1.00	41,085	1.00	43,251	1.00	43,251	
office supervisor	1.00	43,383	1.00	44,052	1.00	44,052	
office secy iii	6.00	189,581		207,773		207,773	
office secy ii	5.00	155,583		201,578		201,578	
office services clerk lead	1.00	34,300	2.00	73,760	2.00	73,760	
office secy i	1.00	17,673		0		0	
office services clerk	1.00	36,926	1.00	37,212	1.00	37,212	
TOTAL m00b0103*	194.20	10,490,484	186.20	11,075,829	187.70	11,153,681	
m00b0104 Health Professional Boar	ds and Comm	ission					
asst attorney general vi	2.00	152,442	2.00	152,936	2.00	152,936	
prgm mgr iv	1.00	85,876		60,290		60,290	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
m00b0104 Health Professional Board	ds and Comm	ission					
prgm mgr ii	5.00	378,803	5.00	393,240	5.00	393,240	
prgm mgr i	9.30	402,275	9.80	676,821	10.60	724,515	New
administrator iii	2.00	131,082	2.00	134,539	2.00	134,539	
dentist ii	1.00	105,052	1.00	110,297	1.00	110,297	
asst attorney general v	.00	-2,288	.00	0	.00	0	
computer network spec supr	1.00	66,370	1.00	68,457	1.00	68,457	
computer network spec supr	1.00	70,859	1.00	72,505	1.00	72,505	
database specialist ii	4.00	190,807		221,621	4.00	221,621	
pharmacist iii	1.00	0	.00	0	.00	0	
social work prgm admin, health	1.00	60,323	1.00	61,729	1.00	61,729	
staff atty ii attorney genral	1.00	0	.00	0	.00	0	
computer network spec ii	2.00	118,529	2.00	121,322	2.00	121,322	
hlth fac surveyor nurse i	1.00	64,844		66,096	1.00	66,096	
it programmer analyst ii	1.00	44,897	1.00	52,605	1.00	52,605	
pharmacist ii	.00	34,225		54,635	1.00	54,635	
staff atty i attorney general	.00	21,396	1.00	52,605	1.00	52,605	
social worker ii, health svcs	2.00	128,472		131,136	3.00	172,210	New
admin officer iii	7.00	460,764		499,487		499,487	
agency budget spec ii	1.00	48,181	1.00	48,928		48,928	
hlth occupations invest iv	3.00	156,027		159,360		159,360	
admin officer ii	4.00	181,126		176,425	3.50	176,425	
hlth occupations invest iii	8.00	318,892		380,369		380,369	
admin officer i	1.00	99,801		157,439		157,439	
computer info services spec i	.00	. 0		. 0		. 0	
coord spec prgms hlth serv ii h	1.00	39,564		42,333		42,333	
hlth fac surveyor i general	3.00	. 0		. 0		. 0	
admin spec iii	9.00	362,664		348,461	8.00	348,461	
hlth occupations invest i	1.00	38,794		42,013	1.00	42,013	
admin spec ii	12.50	442,142		479,084	13.50	509,284	New
office supervisor	1.00	39,375	1.00	40,200	1.00	40,200	
office secy iii	8.00	223,076		229,528	6.50	229,528	
office secy ii	6.00	175,542		159,794	5.00	159,794	
office secy i	3.00	67,315		66,874		66,874	
office services clerk	3.00	96,525	3.00	102,740	3.00	102,740	
office clerk ii	.00	5,930	1.00	26 <b>,3</b> 70	1.00	26,370	
telephone operator ii	.00	0	1.00	22,448	1.00	22,448	
TOTAL m00b0104*	106.80	4,809,682	107.30	5,412,687	110.10	5,531,655	
m00b0105 Board of Nursing							
prgm mgr senior ii	.00	84,060	1.00	96,501	1.00	96,501	
asst attorney general vi	2.00	230,194	3.00	264,389	3.00	264,389	
nursing prgm conslt/admin iv	1.00	19,738	.00	0	.00	0	
nursing prgm conslt/admin iii	1.00	84,067	1.00	85,697	1.00	85,697	
nursing prgm conslt/admin ii	6.00	378,468	6.00	428,338	6.00	428,338	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
-00h040F Based of Non-Sea							
m00b0105 Board of Nursing	1 00	/7 53/	1 00	E2 0E0	1 00	F2 0F0	
nursing prgm conslt/admin ii	1.00	43,526		•		52,950	
nursing prgm conslt/admin i	2.00	132,878		•		135,214	
nursing prgm conslt/admin i	1.00	0				0	
computer network spec mgr	1.00	77,339		•		78,832	
computer network spec supr	1.00	59,309		•		61,044	
computer network spec lead	1.00	65,488		•		66,627	
hlth fac surveyor nurse ii	4.00	224,697		•		326,156	New
staff atty ii attorney genral	2.00	67,285		•		118,185	
hlth fac surveyor nurse i	1.00	150				0	
staff atty i attorney general	1.00	32,851		•		92,532	
administrator i	1.00	58,913	1.00	60,757	1.00	60,757	
computer network spec i	1.00	24,429	1.00	41,074	1.00	41,074	
it programmer analyst i	1.00	45,107	1.00	45,806	1.00	45,806	
hlth occupations invest iv	1.00	56,061	1.00	56,930	1.00	56,930	
hlth occupations invest iii	1.00	84,688	3.00	129,833	4.00	166,113	New
admin officer i	4.00	209,561	5.00	241,172	5.00	241,172	
admin spec iii	1.00	39,887	1.00	45,213	1.00	45,213	
admin spec ii	11.00	267,020	12.00	431,971	13.00	462,171	New
admin spec i	.00	7,545	1.00	28,434	1.00	28,434	
computer operator ii	1.00	34,092	1.00	34,450		34,450	
paralegal ii	2.00	33,982		34,450		66,541	New
management associate	.00	47,046				43,917	
admin aide	1.00	104		•		. 0	
office supervisor	2.00	49,884				41,694	
office secy iii	3.00	110,992		110,704		110,704	
fiscal accounts clerk ii	.00	5,394		29,728		29,728	
office secy ii	1.00	9,647		•		0	
office secy ii	1.00	0				0	
office services clerk	7.00	201,032				225,375	
OTTION OCT TOOS STOLK							
TOTAL m00b0105*	64.00	2,785,434	68.00	3,361,410	72.00	3,506,544	
m00b0106 Maryland Board of Physic	ians						
bpga exec director	1.00	106,565	1.00	108,208	1.00	108,208	
asst attorney general vii	1.00	137,043	2.00	198,914		198,914	
asst attorney general vi	6.00	376,909	5.60	483,899		483,899	
bpqa dep director	1.00	91,600	1.00	93,194		93,194	
it director ii	1.00	88,523	1.00	89,717		89,717	
it asst director ii	1.00	78,367	1.00	80,969		80,969	
prgm admin v	1.00	79,849		81,864		81,864	
administrator iii			1.00	69,224		•	
	1.00	68,173	1.00			69,224	
administrator i	1.00	63,231	1.00	64,331		64,331	
asst attorney general v	.00	62,161	1.00	72,276		72,276	
fiscal services chief ii	1.00	0 7 <b>5</b> 55	1.00	75,320		75,320	
staff atty ii attorney genral	1.00	7,555	.00	0	.00	0	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
m00b0106 Maryland Board of Physic	ians						
administrator ii	1.00	53,804	1.00	54,635	1.00	54,635	
hlth policy analyst ii	1.00	68,668		69,999		69,999	
it programmer analyst ii	1.00	59.724		61,239		61,239	
social work supv health svcs	1.00	64,107		64,847		64,847	
administrator i	1.00	25,729		51,214		51,214	
bpga compliance analyst adv	2.50	117,022		119,775		119,775	
hlth policy analyst i	1.00	51,400		52,192		52,192	
admin officer iii	1.00	. 0		54,809		54,809	
admin officer iii	1.00	16,069		48,012		48,012	
computer info services spec ii	1.00	51,371		52,770		52,770	
bpga compliance analyst ii gen	1.00	48,433		49,468	1.00	49,468	
admin officer i	1.00	53,121		53,944		53,944	
admin officer i	3.00	130,625		91,968		91,968	
bpqa compliance analyst i gen	1.00	-1,231	.00	0		. 0	
admin spec iii	5.00	145,101		194,316	5.00	194,316	
admin spec ii	1.00	39,892		40,200		40,200	
admin spec ii	3.50	125,630	4.40	161,857		161,857	
obs-admin spec i	1.00	35,187	1.00	35,783	1.00	35,783	
mbp comp chief inv	1.00	95,149	1.00	96,808	1.00	96,808	
mbp comp anal supr intake	1.00	72,668	1.00	74,499		74,499	
mbp comp anal lead inv	3.00	189,571	3.00	201,217	3.00	201,217	
mbp comp anal inv	10.00	410,874	10.00	498,299	10.00	498,299	
mbp comp anal assoc inv	.00	21,987	1.00	36,280	1.00	36,280	
paralegal ii	1.00	34,776	1.00	32,091	1.00	32,091	
fiscal accounts technician ii	1.00	11,639	.00	0	.00	0	
paralegal i	1.00	0	.00	0	.00	0	
management assoc	1.00	41,849	1.00	42,333	1.00	42,333	
management associate	1.00	0	1.00	43,917	1.00	43,917	
admin aide	1.00	42,197	1.00	43,251	1.00	43,251	
office secy ii	1.00	31,651	1.00	31,895	1.00	31,895	
office secy ii	5.00	163,964	5.00	165,459	5.00	165,459	
office services clerk	3.00	38,604	2.00	55,791	2.00	55,791	
office services clerk	1.00	27,297	1.00	27,992	1.00	27,992	
TOTAL m00b0106*	75.00	3,426,854	72.00	4,024,776	72.00	4,024,776	
TOTAL m00b01 **	440.00	21,512,454	433.50	23,874,702	441.80	24,216,656	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
0000							
m00f01 Deputy Secretary for Pub m00f0101 Executive Direction	olic Health S	Services					
exec ix	1.00	82,429	1.00	143,270	1.00	143,270	
exec vi	.00	. 0	1.00	115,000	1.00	115,000	
exec v	.00	40,200	.00	0	.00	0	
asst attorney general vi	1.00	91,414		93,194	1.00	93,194	
prgm mgr iv	.00	29,629		. 0		. 0	
prgm admin v hlth services	1.00	, 74,338		0	.00	0	
exec assoc ii	1.00	54,045		38,594		38,594	
management assoc	.00	32,172		0		, 0	
, and the second							
TOTAL m00f0101*	4.00	404,227	4.00	390,058	4.00	390,058	
TOTAL m00f01 **	4.00	404,227	4.00	390,058	4.00	390,058	
m00f02 Infectious Disease and E	nvironmental	Health Admini	stration				
m00f0203 Infectious Disease and E							
physician program manager i	2.00	219,551		300,298	2.00	300,298	
exec vî	1.00	112,605		0		0	
prgm mgr senior iii	1.00	104,970		107,006		107,006	
prgm mgr senior ii	2.00	208,339		214,448		214,448	
prgm mgr senior i	1.00	91,085		93,932		93,932	
asst attorney general vi	1.00	90,536		93,194		93,194	
prgm mgr iv	2.00	181,969		186,388		186,388	
administrator vi	1.00	81,702		84,089		84,089	
nursing prgm conslt/admin iii	4.00	318,775		331,815		331,815	
prgm mgr iii	3.00	251,368		258,728		258,728	
admin prog mgr ii	2.00	139,703		78,832		78,832	
envrmntl prgm mgr i general	4.00	252,192		364,829		•	Abolish
nursing prgm constt/admin ii	1.00	71,003		73,087		73,087	
prgm admin v hlth services	1.00	72,096		74,499		74,499	
prgm mgr ii	1.00	54,780		69,003		69,003	
administrator iv	3.00	199,456		345,144		345,144	
nursing prgm conslt/admin i	5.00	306,694		419,768		419,768	
administrator iii	2.00	87,973		115,787		115,787	
prgm admin iii hlth services	2.00	211,979		203,814		203,814	
physician program specialist	1.00	137,070		139,194		139,194	
resident physician specialist	.50	10,851	.00	0		0	
computer network spec supr	3.00	205,300		209,664		209,664	
database specialist supervisor	1.00	114,277		139,962		139,962	
database specialist ii	3.00	122,673		185,345		185,345	
epidemiologist iii	15.00	832,183		862,578		862,578	
it programmer analyst lead/adva		39,610		002,578		002,578	
ph lab sci supervisor	1.00	61,126		62 <b>,</b> 917		62,917	
processor programment programment programment processor programment processor programment processor proces	1.00	55,175		70,562		70,562	
registered dietitian dir cntrl	1.00	66,876		67,912		67,912	
sanitarian vi registered	9.00						
samilaman vi Tegistereu	7.00	657,263	10.00	673,086	10.00	673,086	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
							· 
moofo2 Infantiana Diagram		Naalah Admini					
m00f02 Infectious Disease and m00f0203 Infectious Disease and							
administrator ii	1.00	76,425	2.00	129,694	2.00	129,694	
	2.00	120,120		123,656		123,656	
administrator ii		•		0.00		0	
agency budget spec supv	1.00 1.00	4 <b>,5</b> 96 58 <b>,</b> 100		60,083		60,083	
agency procurement spec supv computer network spec ii	2.00	103,865		53,610		53,610	
epidemiologist ii	11.60	633,919		782,127		782,127	
hlth policy analyst ii	.00	0.53,919		43,725		43,725	
prgm admin ii	1.00	63,609		64,847		64,847	
prgm admin ii hlth services	7.00	279,271		289,881		289,881	
administrator i	1.00	52,182		94,263		94,263	
database specialist i	1.00	59,378		60,757		60,757	
epidemiologist i	7.00	291,555		295,905		295,905	
ph lab sci general iii	.00	0		41,074		41,074	
prgm admin i hlth services	1.00	61,061		114,772		114,772	
research statistician iii	2.00	142,604		175,550		175,550	
sanitarian iv registered	20.00	1,083,355		925,779		925,779	
admin officer iii	9.00	487,656		458,485		458,485	
agency budget spec ii	2.00	123,465		108,629		108,629	
agency procurement spec ii	1.00	52,454		53,780		53,780	
coord spec prgms hith serv iv		55,521		56,930		56,930	
coord spec proms hith serv iv		811,301		934,198		934,198	
research statistician ii	3.00	122,521		96,988		96,988	
sanitarian iii registered	1.00	38,256		0		0	
admin officer ii	3.00	142,211		182,498		182,498	
comm hith educator ii	5.00	235,375		241,004		241,004	
coord spec prgms hlth serv ii		165,674		105,715		105,715	
admin officer i	2.00	77,617		89,729		89,729	
agency budget spec i	.00	12,999		0		0	
coord spec prgms hlth serv ii		43,470		44,731		44,731	
research statistician i	1.00	39,063		39,365		39,365	
sanitarian i registered	.00	8,403		37,977		37,977	
admin spec iii	5.00	213,300		216,865		216,865	
admin spec ii	3.00	125,743		128,966		128,966	
family investment specialist		200,633		204,302		204,302	
hlth records reviewer	3.00	109,743	3.00	111,540	3.00	111,540	
exec assoc ii	1.00	40,302	1.00	38,594	1.00	38,594	
management associate	1.00	47,872		49,080	1.00	49,080	
admin aide	3.00	125,934	3.00	128,196		128,196	
office secy iii	12.00	424,794		451,501	12.50	451,501	
fiscal accounts clerk ii	1.00	30,019		30,790	1.00	30,790	
office secy ii	1.00	55,388		65,662	2.00	65,662	
office secy i	1.00	13,411	.00	0	.00	0	
office services clerk	4.00	143,728		145,522	4.00	145,522	
TOTAL m00f0203*	226.10	12,336,073	226.10	13,102,651	225.10	13,022,318	
TOTAL m00f02 **	226.10	12,336,073		13,102,651	225.10	13,022,318	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
m00f02 Infectious Disease and		. Health Admini	stration				
m00f0249 Local Health Non-Budget			4 00	474 750		404	
physician program manager iii	1.00	171,447		174,758		181,513	
physician program manager iii	1.50	87,858		199,928		207,938	
physician program manager ii	1.00	179,060		306,142		312,160	
physician program manager ii	3.00	623,791		688,040		711,494	
physician program manager i	4.00	451,648		462,503		477,450	
physician program manager i	2.00	294,593		300,300		311,880	
prgm mgr senior ii	11.00	895,805		956,230		972,810	
prgm mgr senior i	1.00	-95		64,349		66,832	
prom mgr iv	3.00	201,312		262,764		266,919	
comm hith dir of nursing ii	14.00	1,131,920		1,071,148		1,089,295	
envrmntl sanitarian dir ii	12.00 11.00	910,413		928,826		942,940	
prgm mgr iii comm hlth dir of nursing i	2.00	677,393 78,048		731,504 133,283		744,200	
envrmntl sanitarian dir i	7.00	516,901		530,131		136,076 538,049	
prgm admin v hlth services	3.00	227,902		227,830		230,704	
prgm mgr ii	1.00	122,162		138,423		141,071	
psychology services chief	1.00	80,621		81,864		83,425	
administrator iv	.00	27,886		136,940		139,586	
prgm admin iv hlth services	19.00	1,180,195		1,315,108		1,330,187	
prgm mgr i	1.00	192,145		284,184		288,905	
administrator iii	2.00	85,681		0		0	
dir admin serv loc hlth iii	9.00	527,891		550,824		561,215	
prgm admin iii hlth services	1.00	107,043		210,653		213,278	
dir admin serv loc hlth ii	3.00	191,538		237,520		240,958	
physician clinical specialist	11.20	1,731,055		1,829,680		1,886,724	
physician clinical specialist	5.55	707,385		901,502		933,427	
physician program specialist	.00	0		0		0	
physician supervisor	1.00	167,287		224,889		231,249	
physician clinical staff	.50	68,467		64,613		65,856	
physician clinical staff	.70	56,480		0		0	
dentist iii community health	4.00	413,521		407,251	4.00	414,230	
dentist ii	.60	63,687		64,925	.60	66,178	
comm hith asst dir of nursing	5.00	382,807	5.00	389,916	5.00	396,612	
computer network spec mgr	1.00	71,003	1.00	73,087	1.00	73,793	
hlth planning dev admin ii	1.00	77,336	1.00	78,832	1.00	80,333	
nurse practitioner/midwife sup	e 5.00	379,735	5.00	393,031	5.00	399,084	
teacher apc	2.00	122,815	2.00	125,077	2.00	125,077	
comm hith nurse program manage	r 36.00	2,166,987	36.00	2,493,548	36.00	2,534,874	
computer network spec supr	5.00	351,830	7.00	471,028	7.00	478,740	
envrmntl sanitarian mgr ii	7.00	428,927	6.00	428,691	6.00	435,491	
fiscal services chief ii	1.00	71,126	1.00	72,505	1.00	73,910	
it programmer analyst supervise	1.00	67,417	1.00	68,457	1.00	69,780	
nurse practitioner/midwife ii	27.00	1,483,377		1,541,466	22.00	1,565,950	
psychologist ii	4.60	299,052	3.60	272,602	3.60	276,628	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
m00f02 Infectious Disease and E	invironmental	Health Admini	stration				
m00f0249 Local Health Non-Budgete							
registered nurse manager psych	1.00	71,824	1.00	75,320	1.00	76,035	
webmaster supr	1.00	60,448	1.00	62,220	1.00	62,820	
comm hlth educator v	1.00	0				0	
comm hlth nurse program super	69.60	4,041,050	65.55	4,240,302	65.55	4,305,358	
computer network spec lead	3.00	110,332	2.00	119,879		123,034	
envrmntl sanitarian mgr i	4.00	267,223		273,038		277,683	
epidemiologist iii	2.75	175,761		179,781		182,630	
fiscal services chief i	3.90	165,263	4.00	224,021	4.00	228,559	
home health nurse supervisor	2.00	102,217	1.00	69,224	1.00	70,562	
nurse practitioner/midwife i	1.00	60,075	2.00	103,766		105,187	
personnel administrator ii	1.00	68,413	1.00	70,562		71,244	
prgm admin iii addctn	9.25	464,020		572, <b>3</b> 01		579,081	
prgm admin iii mental hlth	7.00	189,718	6.00	303,169	6.00	311,537	
psychologist i	.80	55,619		56,450		57,541	
psychologist i	.20	. 0		9,313		9,662	
registered nurse supv med	4.00	258,943	4.00	259,705		263,508	
social work prgm admin, health	7.00	391, <i>7</i> 37		479,211		487,676	
speech patholgst audiolgst iv	2.00	132,301		135,928		137,241	
accountant supervisor i	1.00	56,412		57,840		58,395	
administrator ii	4.00	241,387		246,483		250,103	
agency budget spec supv	2.00	106,603		109,355		110,948	
agency grants spec supv	1.00	58,054		58,949		60,083	
a/d professional counselor adva		188,431		161,897		163,949	
a/d professional counselor supe		1,145,275		1,243,318		1,263,744	
comm hlth educator iv	2.00	119,681		55,682		56,750	
comm hlth nurse psychiatric	5.00	226,390		295,986		301,845	
comm hlth nurse supervisor	83.00	4,234,385		4,500,374		4,574,247	
computer info services spec sup		99,609		58,949		60,083	
computer network spec ii	12.60	739,783		736,841		751,998	
envrmntl sanitarian prg supv	31.00	1,713,792		1,807,661		1,832,561	
epidemiologist ii	3.00	58,832		103,808		106,586	
hlth policy analyst îi	2.00	175,200		123,796		125,612	
home health nurse	3.00	140,861		204,902		209,274	
it programmer analyst ii	1.00	58,271	1.00	58,949		60,083	
nutritionist iv	1.00	112,389	2.00	123,936	2.00	125,768	
personnel administrator i	1.00	62,756	1.00	64,847	1.00	65,472	
prgm admin ii addctn	4.00	191,348	2.00	116,789	2.00	119,032	
prgm admin ii dev dsbl	1.00	63,375	2.00	108,572	2.00	111,443	
prgm admin ii hlth services	7.00	430,892	6.00	379,114	6.00	384,544	
prgm admin ii mental hlth	1.00	51,806	2.00	107,240	2.00	108,769	
psychology associate doctorate	1.15	39,217	1.15	57,698	1.15	58,731	
registered nurse charge med	1.00	-409	1.00	43,725	1.00	45,347	
social work supv health svcs	19.30	908,972	14.90	898,975	14.90	912,911	
social worker adv health svcs	1.00	60,079	1.00	61,239	1.00	62,417	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
m00f02 Infectious Disease and E m00f0249 Local Health Non-Budgete		Health Admini	stration				
speech patholgst audiolgst iii	2.00	57,828	2.00	102,674	2.00	104,863	
webmaster ii	2.00	51,027		96,330		98,455	
teacher conditional dhmh	.75	31,140		31,500		31,500	
administrator i	19.50	967,108		1,234,448		1,252,400	
agency budget spec lead	.00	34,883	1.00	55,245	1.00	55,776	
a/d professional counselor	12.60	398,559		466,546	9.35	473,397	
comm hlth educator iii	8.00	330,663		469,311	9.00	476,909	
comm hith nurse ii	408.05	18,952,397		21,398,112		21,783,879	
comm hlth nurse ii	2.20	59,256	1.80	93,616	1.80	95,414	
computer network spec i	6.00	156,644	4.00	198,655	4.00	202,713	
envrmntl sanitarian supv	28.75	1,489,112	30.55	1,670,197	30.55	1,698,481	
epidemiologist i	2.00	55,736	3.00	135,337	3.00	138,878	
fiscal services officer i	2.00	102,787	2.00	104,384	2.00	106,378	
it programmer analyst i	1.00	-1,817	.00	0	.00	0	
mh professional counselor	.00	429,684	13.80	641,002	13.80	656,493	
nutritionist iii	3.48	147,850	3.48	191,751	3.48	195,654	
obs-addictns prgm spec ii alc	2.00	53,446	1.00	54,207	1.00	55,245	
personnel officer iii	4.00	178,444	5.00	259,578	5.00	264,700	
ph lab sci general iii	2.00	115,418	2.00	116,974	2.00	119,218	
prgm admin i dev dsbl	2.00	118,633	2.00	121,514	2.00	123,269	
prgm admin i hlth services	8.93	470,393	10.83	605,385	10.83	616,970	
prgm admin i mental hlth	3.00	119,882	2.00	110,513	2.00	112,091	
registered nurse	1.50	89,047	1.50	89,090	1.50	89,630	
research statistician iii	.00	45,576	1.00	47,511	1.00	49,313	
sanitarian iv registered	1.00	59,378	1.00	60 <i>,7</i> 57	1.00	61,927	
social worker ii, health svcs	75.72	3,343,433	72.85	3,801,838	72.85	3,871,012	
accountant ii	4.00	195,004	5.00	234,492	5.00	238,207	
admin officer iii	10.00	391,094		387,725		394,040	
agency budget spec ii	2.00	114,290	2.00	105,858		107,416	
agency grants spec ii	4.00	197,747		202,539		204,950	
agency procurement spec îî	3.00	209,682		209,868		213,327	
alcoh other drug abuse prever		343,489		413,219		419,119	
a/d associate counselor, lead	25.00	1,259,878		1,311,665		1,334,081	
comm hith nurse i	9.34	184,123	2.56	115,016	2.56	117,754	
computer info services spec ii	12.00	562,021	11.00	533,791	11.00	544,861	
computer network spec trainee	1.00	0		38,594	1.00	40,013	
coord spec prgms hlth serv iv	.00	0		0	.00	0	
coord spec prgms hlth serv iv a		51,572		52,770		53,780	
coord spec prgms hlth serv iv d		369,258		376,336		382,565	
coord spec prgms hlth serv iv h		520,040		588,225		598,195	
coord spec prgms hlth serv iv m		530,434		504,188		512,428	
envrmntl sanitarian ii	101.35	4,597,931	98.15	4,835,913		4,921,075	
family investment spec supv i	2.00	90,677		96,024	2.00	96,940	
hlth planner iii	.50	32,441	.60	34,158	.60	34,486	

### ### ### ### ### ### ### ### ### ##	Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance Symbol
nutritionist ii							
nutritionist ii	m00f02 Infectious Disease and E	nvironmental	. Health Admini	stration			
personnel officer ii 1.00 55,526 1.00 56,930 1.00 57,476 pub affairs officer ii 1.00 64,425 2.00 91,944 2.00 93,672 research statistician ii 1.00 1,833 .00 0.00 0.00 0.00 0.00 0.00 0.00 0.	m00f0249 Local Health Non-Budgete	d Funds					
personnel officer ii 1.00 55,526 1.00 56,930 1.00 57,476 pub affairs officer ii 1.00 64,425 2.00 91,944 2.00 93,672 research statistician ii 1.00 1,833 .00 0 0.00 0 0.00 0 0 0.00 0 0 0.00 0 0 0.00 0 0 0.00 0 0 0.00 0 0 0.00 0 0 0.00 0 0 0.00 0 0 0.00 0 0 0.00 0 0 0.00 0 0 0.00 0 0 0.00 0 0 0.00 0 0 0.00 0 0 0 0.00 0 0 0 0.00 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	nutritionist ii	11.40	568,702	12.40	641,433	12.40	653,326
pub affairs officer ii 1.00 64.45 2.00 91,944 2.00 93,672 research statistician ii 1.00 1,833 .00 0 0 0.00 0 0 0 0 0 0 0 0 0 0 0 0	nutritionist ii	.00	0	.00	0	.00	0
research statistician ii 1.00 1,833 .00 0 0 .00 0 0 social worker i, health svcs 34.90 1,517,095 38.10 1,746,833 38.10 1,784,160 social worker i, health svcs 4.0 0 .40 15,438 4.0 16,005 admin officer ii 16.00 746,633 17.00 818,898 17.00 831,017 a/d associate counselor 104.05 4,068,047 105.30 4,782,459 105.30 4,865,549 a/d professional counselor prov 14.80 527,101 19.80 809,439 19.80 830,494 comm htth educator ii 34.85 1,373,577 34.15 1,497,327 34.15 1,528,990 comm htth educator ii .55 0 .55 20,682 coord spec prgms htth serv iii 2.80 149,348 3.80 184,568 5.80 187,649 coord spec prgms htth serv iii 7.95 738,389 16.80 789,310 16.80 802,674 coord spec prgms htth serv iii 6.00 241,305 6.00 279,286 6.00 283,704 emp training spec ii 1.00 51,561 1.00 52,356 1.00 53,3599 envrmntl sanitarian i 10.00 304,451 10.00 413,850 10.00 424,418 htth planner ii 1.00 52,143 1.00 53,359 1.00 37,603 htth ser spec iv 1.00 52,143 1.00 53,359 1.00 53,870 mh grauate professional counsel 2.00 199,757 1.00 36,280 1.00 37,603 nutritionist i 2.0 0 0.00 72,560 2.00 75,266 1.00 75,266 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.	personnel officer ii	1.00	55,526	1.00	56,930	1.00	57,476
social worker i, health aves         34.90         1,517,095         38.10         1,746,833         38.10         1,764,160           social worker i, health sves         .40         0         .40         15,438         .40         16,005           admin officer ii         16.00         746,633         17.00         818,898         17.00         831,017           a/d associate counselor         104.05         4,086,804         105.30         4,782,459         105.30         4,866,549           a/d professional counselor prov         14.80         527,101         19.80         809,439         19.80         830,494           comm hlth educator ii         .55         0         .55         19,954         .55         20,682           coord spec prgms hlth serv iii         2.80         149,354         3.80         187,649         .55         20,682           coord spec prgms hlth serv iii         17.95         738,389         16.80         789,310         16.80         802,674           coord spec prgms hlth serv iii         1.00         241,305         6.00         279,286         6.00         283,704           emp training spec ii         1.00         30,451         10.00         413,850         10.00         37,603	pub affairs officer ii	1.00	64,425	2.00	91,944	2.00	93,672
social worker i, health svcs	research statistician ii	1.00	1,833	.00	0	.00	0
admin officer ii 16.00 746,633 17.00 818,898 17.00 831,017 a/d associate counselor 104.05 4,668,047 105.30 4,782,459 105.30 4,866,549 a/d professional counselor prov 14.80 527,101 19.80 809,439 19.80 830,494 comm hlth educator ii 34.85 1,373,577 34.15 1,497,327 34.15 1,528,590 comm hlth educator ii .55 00,682 coord spec prgms hlth serv iii 2.80 149,348 3.80 184,568 3.80 187,649 coord spec prgms hlth serv iii 6.00 241,305 6.00 279,286 6.00 283,704 emp training spec ii 1.00 51,561 1.00 52,356 1.00 53,359 envrmmtl sanitarian i 10.00 304,451 10.00 413,850 10.00 424,418 hlth planner ii 1.00 52,143 1.00 35,359 1.00 35,870 mh grauate professional counsel 2.00 199,757 1.00 36,280 1.00 37,603 nutritionist i .20 0 0 .00 72,560 2.00 75,206 nutritionist i .20 0 0 .00 72,560 2.00 75,206 nutritionist i .20 0 0 .00 0 0 .00 0 0 admin officer i 8.60 321,796 8.60 377,735 8.60 384,651 agency budget spec i 3.00 44,769 2.00 73,478 2.00 76,165 agency prgms hlth serv ii 2.00 75,222 1.00 40,814 1.00 40,814 1.00 40,814 1.00 40,814 1.00 40,814 1.00 40,814 1.00 40,814 1.00 40,814 1.00 40,814 1.00 40,814 1.00 41,936 1.00 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	social worker i, health svcs	34.90			1,746,833	38.10	1,784,160
a/d associate counselor a/d professional counselor prov 14.80 527,101 19.80 809,439 19.80 830,494 comm hith educator ii 34.85 1,373,577 34.15 1,497,327 34.15 1,528,590 comm hith educator ii .55 0 .55 19,954 .55 20,682 coord spec prgms hith serv iii 2.80 149,348 3.80 186,568 3.80 187,649 coord spec prgms hith serv iii 17.95 738,389 16.80 789,310 16.80 802,674 coord spec prgms hith serv iii 1.00 241,305 6.00 279,286 6.00 283,704 emp training spec ii 1.00 304,651 10.00 433,850 10.00 424,418 hith planner ii 1.00 304,651 10.00 52,356 1.00 37,603 hith ser spec iv 1.00 52,143 1.00 53,359 1.00 37,603 nutritionist i 1.80 0 2.00 72,560 2.00 75,206 nutritionist i 1.80 0 2.00 72,560 2.00 75,206 nutritionist i 2.00 143 .00 0 0.00 0.00 0 psychology associate iii master 1.00 143 .00 0 0.00 0.00 0 psychology associate iii master 1.00 143 .00 0 0.00 76,165 agency procurement spec i 1.00 36,712 .00 0 0.00 0 alcoh other drug abuse preven 9.00 390,707 10.00 40,814 1.00 40,814 1.00 41,914 coord spec prgms hith serv ii 1.00 36,712 .00 0 0.00 0 coord spec prgms hith serv ii 2.2.00 75,722 1.00 40,814 1.00 41,191 coord spec prgms hith serv ii 2.2.00 75,722 1.00 40,814 1.00 41,191 coord spec prgms hith serv ii 2.50 896,814 23.00 935,560 23.00 956,527 coord spec prgms hith serv ii 1.00 16,788 5.00 200,797 5.00 205,417 envrmnti sanitarian trainee 36.00 1,252,971 38.00 1,928,813 26.70 1,113,687 coord spec prgms hith serv ii 1.00 16,788 5.00 200,797 5.00 205,417 envrmnti sanitarian trainee 36.00 1,252,971 38.00 1,380,401 38.00 1,448,564 admin spec iii 1.10 0 0.00 0.00 0.00 0.00 0.00 0.0	social worker i, health svcs	.40	0	.40	15,438	.40	16,005
a/d professional counselor prov	admin officer ii	16.00	746,633	17.00			
a/d professional counselor prov	a/d associate counselor	104.05	4,068,047	105.30	4,782,459	105.30	4,866,549
comm hith educator ii         34.85         1,373,577         34.15         1,497,327         34.15         1,528,590           comm hith educator ii         .55         0.55         0.55         19,954         .55         20,682           coord spec prgms hith serv iii         12.80         149,348         3.80         184,568         3.80         187,649           coord spec prgms hith serv iii         6.00         241,305         6.00         279,286         6.00         283,704           emp training spec ii         1.00         51,561         1.00         52,356         1.00         53,359           envrmntl sanitarian i         10.00         304,451         10.00         413,850         10.00         424,418           hith ser spec iv         1.00         52,143         1.00         53,359         1.00         37,603           nutritionist i         1.80         0         2.00         72,560         1.00         37,603           nutritionist i         1.80         0         2.00         72,560         2.00         75,206           nutritionist i         2.0         0         0         0         0         0         0           agency budget spec i         3.00         44,7	a/d professional counselor prov	14.80	527,101	19.80	809,439	19.80	830,494
coord spec prgms hlth serv iii         2.80         149,348         3.80         184,568         3.80         187,649           coord spec prgms hlth serv iii         17.95         738,389         16.80         789,310         16.80         802,674           coord spec prgms hlth serv iii         6.00         241,305         6.00         279,286         6.00         283,704           emp training spec ii         1.00         51,561         1.00         52,356         1.00         53,359           envrmmtl sanitarian i         10.00         304,451         10.00         413,850         10.00         424,418           hlth ser spec iv         1.00         52,143         1.00         36,280         1.00         37,603           nutritionist i         1.80         0         2.00         72,560         2.00         75,266           nutritionist i         1.80         0         2.00         72,560         2.00         75,266           nutritionist i         2.0         0         0.00         0         0.00         0           psychology associate iii master         1.00         143         .00         0         .00         0           admin officer i         8.60         321,796	comm hlth educator ii	34.85	1,373,577	34.15	1,497,327	34.15	
coord spec pryms hith serv iii         2.80         149,348         3.80         184,568         3.80         187,649           coord spec pryms hith serv iii         17.95         738,389         16.80         789,310         16.80         802,674           coord spec pryms hith serv iii         6.00         241,305         6.00         287,286         6.00         283,704           emp training spec ii         1.00         51,561         1.00         52,356         1.00         53,359           envrmntl sanitarian i         10.00         304,451         10.00         413,850         1.00         37,603           hith planner ii         1.00         0         1.00         53,359         1.00         53,870           mh grauate professional counsel         2.00         199,757         1.00         36,280         1.00         37,603           nutritionist i         1.80         0         2.00         72,560         2.00         75,206           nutritionist i         1.80         321,796         8.60         327,735         8.60         384,651           agency budget spec i         3.00         44,769         2.00         73,478         2.00         76,165           agency procurement spec i	comm hlth educator ii	.55	0	.55	19,954	.55	20,682
coord spec prgms hlth serv iii         17.95         738,389         16.80         789,310         16.80         802,674           coord spec prgms hlth serv iii         6.00         241,305         6.00         279,286         6.00         283,704           emp training spec ii         1.00         51,561         1.00         43,850         1.00         424,418           hlth planner ii         1.00         0         1.00         36,280         1.00         37,603           hlth ser spec iv         1.00         52,143         1.00         53,359         1.00         53,870           mh grauate professional counsel         2.00         199,757         1.00         36,280         1.00         37,603           nutritionist i         1.80         0         2.00         72,560         2.00         75,206           nutritionist i         1.80         0         2.00         72,560         2.00         75,206           nutritionist i         1.00         143         0.0         0         0         0         0           poschology associate iii master         1.00         143         0         0         0         0         0           agency broduget spec i         3.00 <t< td=""><td>coord spec prgms hlth serv iii</td><td>2.80</td><td>149,348</td><td>3.80</td><td></td><td></td><td>187,649</td></t<>	coord spec prgms hlth serv iii	2.80	149,348	3.80			187,649
coord spec prgms hlth serv iii         6.00         241,305         6.00         279,286         6.00         283,704           emp training spec ii         1.00         51,561         1.00         52,356         1.00         53,359           envrmmtl sanitarian i         10.00         304,451         10.00         413,850         10.00         424,418           hlth planner ii         1.00         0         1.00         36,280         1.00         37,603           hlth ser spec iv         1.00         52,143         1.00         53,359         1.00         53,870           mb grauate professional counsel         2.00         199,757         1.00         36,280         1.00         37,603           nutritionist i         1.80         0         2.00         72,560         2.00         75,206           nutritionist i         .20         0         .00         0         .00         0         0           psychology associate iii master         1.00         143         .00         0         .00         0           agency budget spec i         3.00         44,769         2.00         73,478         2.00         76,165           agency procurement spec i         1.00         132	coord spec prgms hlth serv iii	17.95	738,389	16.80	789,310	16.80	
emp training spec ii 1.00 51,561 1.00 52,356 1.00 53,359 envrmmtl sanitarian i 10.00 304,451 10.00 413,850 10.00 424,418 hlth planner ii 1.00 0 1.00 36,280 1.00 37,603 hlth ser spec iv 1.00 52,143 1.00 55,359 1.00 53,870 mh grauate professional counsel 2.00 199,757 1.00 36,280 1.00 37,603 nutritionist i 1.80 0 2.00 72,560 2.00 75,206 nutritionist i 2.00 0 0.00 0 0.00 0 0 0 0 0 0 0 0 0 0	coord spec prgms hlth serv iii	6.00	241,305	6.00	279,286	6.00	
envrmntl sanitarian i 10.00 304,451 10.00 413,850 10.00 424,418 hlth planner ii 1.00 0 1.00 36,280 1.00 37,603 hlth ser spec iv 1.00 52,143 1.00 53,359 1.00 53,870 mh grauate professional counsel 2.00 199,757 1.00 36,280 1.00 37,603 nutritionist i 1.80 0 2.00 72,560 2.00 75,206 nutritionist i 1.80 0 0 0.00 0 0.00 0 psychology associate iii master 1.00 143 0.00 0 0.00 0 admin officer i 8.60 321,796 8.60 377,735 8.60 384,651 agency budget spec i 3.00 44,769 2.00 73,478 2.00 76,165 agency procurement spec i 1.00 132 0.00 0 0.00 0 alcoh other drug abuse preven 9.00 390,707 10.00 400,261 10.00 408,213 coord spec prgms hlth serv ii 1.00 36,712 0.00 0 0.00 0 coord spec prgms hlth serv ii a 2.00 75,722 1.00 40,814 1.00 41,191 coord spec prgms hlth serv ii d 22.70 931,143 26.70 1,092,813 26.70 1,113,687 coord spec prgms hlth serv ii m 12.00 169,788 5.00 200,797 5.00 205,417 envrmntl sanitarian trainee 36.00 1,252,971 38.00 138,0410 38.00 1,418,564 psychology associate ii masters 2.80 57,491 1.00 41,567 1.00 41,950 pub affairs officer i 1.80 25,51 80 27,990 .80 28,281 therapeutic recreator ii 1.50 74,118 1.50 75,023 1.50 76,214 admin spec iii 1.90 675,949 16.90 782,224 16.90 740,800 admin spec iii 1.90 0.00 0.00 0.00 0 agency budget spec trainee 2.00 41,375 2.00 74,104 2.00 76,036 a/d associate counselor 75.55 2,487,727 63.55 2,519,237 63.55 2,562,906 comm hlth educator i 5.00 57,932 2.00 67,791 2.00 69,598 comm hlth educator i 5.00 57,932 2.00 67,791 2.00 69,598	emp training spec ii	1.00	51,561	1.00			53,359
hlth planner ii	envrmntl sanitarian i	10.00			413,850	10.00	424,418
hlth ser spec iv mh grauate professional counsel 2.00 199,757 1.00 36,280 1.00 37,603 nutritionist i 1.80 0 2.00 72,560 2.00 75,206 nutritionist i 20 0 0.00 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	hlth planner ii	1.00	. 0	1.00	36,280	1.00	•
mh grauate professional counsel 2.00 199,757 1.00 36,280 1.00 37,603 nutritionist i 1.80 0 2.00 72,560 2.00 75,206 nutritionist i 2.0 0 0 0 0 0 0 0 0 0 psychology associate iii master 1.00 143 .00 0 0 .00 0 0 admin officer i 8.60 321,796 8.60 377,735 8.60 384,651 agency budget spec i 3.00 44,769 2.00 73,478 2.00 76,165 agency procurement spec i 1.00 132 .00 0 0.00 0 alcoh other drug abuse preven 9.00 390,707 10.00 400,261 10.00 408,213 coord spec prgms hlth serv ii 1.00 36,712 .00 0 0.00 0 0 coord spec prgms hlth serv ii a 2.00 75,722 1.00 40,814 1.00 41,191 coord spec prgms hlth serv ii d 22,70 931,143 26,70 1,092,813 26,70 1,113,687 coord spec prgms hlth serv ii m 12.00 169,788 5.00 200,797 5.00 205,417 envrantl sanitarian trainee 36.00 1,252,971 38.00 1,380,410 38.00 1,418,564 psychology associate ii masters 2.80 57,491 1.00 41,567 1.00 41,950 pub affairs officer i 1.80 25,591 .80 27,290 .80 28,281 therapeutic recreator ii 1.50 74,118 1.50 75,023 1.50 76,214 admin spec iii 1.00 0 0.00 0 0.00 0 0 0 0 0 0 0 0 0 0	hlth ser spec iv	1.00	52,143	1.00	· · · · · · · · · · · · · · · · · · ·		
nutritionist i         1.80         0         2.00         72,560         2.00         75,206           nutritionist i         .20         0         .00         0         .00         0         0           psychology associate iii master         1.00         143         .00         0         .00         0           admin officer i         8.60         321,796         8.60         377,735         8.60         384,651           agency budget spec i         3.00         44,769         2.00         73,478         2.00         76,165           agency procurement spec i         1.00         132         .00         0         .00         0           alcoh other drug abuse preven         9.00         390,707         10.00         400,261         10.00         408,213           coord spec prgms hlth serv ii         1.00         36,712         .00         0         .00         0           coord spec prgms hlth serv ii a         2.00         75,722         1.00         40,814         1.00         41,191           coord spec prgms hlth serv ii h         25.50         896,814         23.00         935,560         23.00         956,527           coord spec prgms hlth serv ii m         12.00	mh grauate professional counsel	2.00			36,280	1.00	<u>-</u>
nutritionist i         .20         0         .00         0         .00         0           psychology associate iii master         1.00         143         .00         0         .00         0           admin officer i         8.60         321,796         8.60         377,735         8.60         384,651           agency budget spec i         3.00         44,769         2.00         73,478         2.00         76,165           agency procurement spec i         1.00         132         .00         0         .00         0           alcoh other drug abuse preven         9.00         390,707         10.00         400,261         10.00         408,213           coord spec prgms hlth serv ii         1.00         36,712         .00         0         .00         0           coord spec prgms hlth serv ii a         2.00         75,722         1.00         40,814         1.00         41,191           coord spec prgms hlth serv ii h         22.70         931,143         26.70         1,092,813         26.70         1,113,687           coord spec prgms hlth serv ii h         22.50         896,814         23.00         955,560         23.00         956,527           coord spec prgms hlth serv ii h         12.0	nutritionist i	1.80			72,560	2.00	· ·
admin officer i 8.60 321,796 8.60 377,735 8.60 384,651 agency budget spec i 3.00 44,769 2.00 73,478 2.00 76,165 agency procurement spec i 1.00 132 .00 0 .00 0 .00 0 alcoh other drug abuse preven 9.00 390,707 10.00 400,261 10.00 408,213 coord spec prgms hlth serv ii 1.00 36,712 .00 0 .00 0 .00 0 coord spec prgms hlth serv ii a 2.00 75,722 1.00 40,814 1.00 41,191 coord spec prgms hlth serv ii d 22.70 931,143 26.70 1,092,813 26.70 1,113,687 coord spec prgms hlth serv ii h 25.50 896,814 23.00 935,560 23.00 956,527 coord spec prgms hlth serv ii m 12.00 169,788 5.00 200,797 5.00 205,417 envrmntl sanitarian trainee 36.00 1,252,971 38.00 1,380,410 38.00 1,418,564 psychology associate ii masters 2.80 57,491 1.00 41,567 1.00 41,950 pub affairs officer i 1.80 25,591 80 27,290 .80 28,281 therapeutic recreator ii 1.50 74,118 1.50 75,023 1.50 76,214 admin spec iii 14.90 675,949 16.90 728,224 16.90 740,800 admin spec iii 14.90 675,949 16.90 728,224 16.90 740,800 admin spec iii 14.90 141,4766 30.95 1,070,035 30.95 1,099,469 a/d supervised counselor 75.55 2,487,727 63.55 2,519,237 63.55 2,562,906 comm hlth educator i 5.00 57,932 2.00 67,791 2.00 69,598 comm hlth educator i 5.00 57,932 2.00 67,791 2.00 69,598 comm hlth educator i 5.00 0 0 0 0 0 0 0 0	nutritionist i	.20	0	.00	. 0	.00	•
agency budget spec i 3.00 44,769 2.00 73,478 2.00 76,165 agency procurement spec i 1.00 132 .00 0 .00 0 alcoh other drug abuse preven 9.00 390,707 10.00 400,261 10.00 408,213 coord spec prgms hlth serv ii 1.00 36,712 .00 0 .00 0 coord spec prgms hlth serv ii 2.00 75,722 1.00 40,814 1.00 41,191 coord spec prgms hlth serv ii d 22.70 931,143 26.70 1,092,813 26.70 1,113,687 coord spec prgms hlth serv ii h 25.50 896,814 23.00 935,560 23.00 956,527 coord spec prgms hlth serv ii m 12.00 169,788 5.00 200,797 5.00 205,417 envrmntl sanitarian trainee 36.00 1,252,971 38.00 1,380,410 38.00 1,418,564 psychology associate ii masters 2.80 57,491 1.00 41,567 1.00 41,950 pub affairs officer i 1.80 25,591 .80 27,290 .80 28,281 therapeutic recreator ii 1.50 74,118 1.50 75,023 1.50 76,214 admin spec iii 14.90 675,949 16.90 728,224 16.90 740,800 admin spec iii 14.90 675,949 16.90 728,224 16.90 740,800 admin spec iii 10.0 0 0 0 0 0 0 agency budget spec trainee 2.00 41,375 2.00 74,104 2.00 76,036 a/d associate counselor provisi 34.00 1,104,766 30.95 1,070,035 30.95 1,099,469 a/d supervised counselor 75.55 2,487,727 63.55 2,519,237 63.55 2,562,906 comm hlth educator i 5.00 57,932 2.00 67,791 2.00 69,598 comm hlth educator i 5.00 57,932 2.00 67,791 2.00 69,598 comm hlth educator i 0.00 0 .00 0 .00	psychology associate iii master	1.00	143	.00	0	.00	0
agency budget spec i 3.00 44,769 2.00 73,478 2.00 76,165 agency procurement spec i 1.00 132 .00 0 .00 0 alcoh other drug abuse preven 9.00 390,707 10.00 400,261 10.00 408,213 coord spec prgms hlth serv ii 1.00 36,712 .00 0 .00 0 coord spec prgms hlth serv ii 2.00 75,722 1.00 40,814 1.00 41,191 coord spec prgms hlth serv ii d 22.70 931,143 26.70 1,092,813 26.70 1,113,687 coord spec prgms hlth serv ii h 25.50 896,814 23.00 935,560 23.00 956,527 coord spec prgms hlth serv ii m 12.00 169,788 5.00 200,797 5.00 205,417 envrmntl sanitarian trainee 36.00 1,252,971 38.00 1,380,410 38.00 1,418,564 psychology associate ii masters 2.80 57,491 1.00 41,567 1.00 41,950 pub affairs officer i 1.80 25,591 .80 27,290 .80 28,281 therapeutic recreator ii 1.50 74,118 1.50 75,023 1.50 76,214 admin spec iii 14.90 675,949 16.90 728,224 16.90 740,800 admin spec iii 14.90 675,949 16.90 728,224 16.90 740,800 admin spec iii 10.0 0 0 0 0 0 0 agency budget spec trainee 2.00 41,375 2.00 74,104 2.00 76,036 a/d associate counselor provisi 34.00 1,104,766 30.95 1,070,035 30.95 1,099,469 a/d supervised counselor 75.55 2,487,727 63.55 2,519,237 63.55 2,562,906 comm hlth educator i 5.00 57,932 2.00 67,791 2.00 69,598 comm hlth educator i 5.00 57,932 2.00 67,791 2.00 69,598 comm hlth educator i 0.00 0 .00 0 .00	admin officer i	8.60	321,796	8.60	377,735	8.60	384,651
agency procurement spec i 1.00 132 .00 0 .00 0 .00 0 alcoh other drug abuse preven 9.00 390,707 10.00 400,261 10.00 408,213 coord spec prgms hlth serv ii 1.00 36,712 .00 0 .00 0 .00 0 coord spec prgms hlth serv ii a 2.00 75,722 1.00 40,814 1.00 41,191 coord spec prgms hlth serv ii d 22.70 931,143 26.70 1,092,813 26.70 1,113,687 coord spec prgms hlth serv ii h 25.50 896,814 23.00 935,560 23.00 956,527 coord spec prgms hlth serv ii m 12.00 169,788 5.00 200,797 5.00 205,417 envrmntl sanitarian trainee 36.00 1,252,971 38.00 1,380,410 38.00 1,418,564 psychology associate ii masters 2.80 57,491 1.00 41,567 1.00 41,950 pub affairs officer i 1.80 25,591 .80 27,290 .80 28,281 therapeutic recreator ii 1.50 74,118 1.50 75,023 1.50 76,214 admin spec iii 14.90 675,949 16.90 728,224 16.90 740,800 admin spec iii 14.90 675,949 16.90 728,224 16.90 740,800 admin spec iii 14.90 41,375 2.00 74,104 2.00 76,036 a/d associate counselor provisi 34.00 1,104,766 30.95 1,070,035 30.95 1,099,469 a/d supervised counselor 75.55 2,487,727 63.55 2,519,237 63.55 2,562,906 comm hlth educator i 5.00 57,932 2.00 67,791 2.00 69,598 comm hlth educator i 5.00 57,932 2.00 67,791 2.00 69,598 comm hlth educator i 5.00 57,932 2.00 67,791 2.00 69,598 comm hlth educator i 5.00 0.00 0.00 0.00 0.00	agency budget spec i	3.00	44,769	2.00			·
alcoh other drug abuse preven 9.00 390,707 10.00 400,261 10.00 408,213 coord spec prgms hlth serv ii 1.00 36,712 .00 0 .00 0 .00 0 coord spec prgms hlth serv ii a 2.00 75,722 1.00 40,814 1.00 41,191 coord spec prgms hlth serv ii d 22.70 931,143 26.70 1,092,813 26.70 1,113,687 coord spec prgms hlth serv ii h 25.50 896,814 23.00 935,560 23.00 956,527 coord spec prgms hlth serv ii m 12.00 169,788 5.00 200,797 5.00 205,417 envrmntl sanitarian trainee 36.00 1,252,971 38.00 1,380,410 38.00 1,418,564 psychology associate ii masters 2.80 57,491 1.00 41,567 1.00 41,950 pub affairs officer i 1.80 25,591 .80 27,290 .80 28,281 therapeutic recreator ii 1.50 74,118 1.50 75,023 1.50 76,214 admin spec iii 14.90 675,949 16.90 728,224 16.90 740,800 admin spec iii .10 0 .00 0 .00 0 .00 agency budget spec trainee 2.00 41,375 2.00 74,104 2.00 76,036 a/d associate counselor provisi 34.00 1,104,766 30.95 1,070,035 30.95 1,099,469 a/d supervised counselor 75.55 2,487,727 63.55 2,519,237 63.55 2,562,906 comm hlth educator i 5.00 57,932 2.00 67,791 2.00 69,598 comm hlth educator i .00 0 0 0 0	agency procurement spec i	1.00			•	.00	· ·
coord spec prgms hlth serv ii         1.00         36,712         .00         0         .00         0           coord spec prgms hlth serv ii a         2.00         75,722         1.00         40,814         1.00         41,191           coord spec prgms hlth serv ii d         22.70         931,143         26.70         1,092,813         26.70         1,113,687           coord spec prgms hlth serv ii h         25.50         896,814         23.00         935,560         23.00         956,527           coord spec prgms hlth serv ii m         12.00         169,788         5.00         200,797         5.00         205,417           envrmntl sanitarian trainee         36.00         1,252,971         38.00         1,380,410         38.00         1,418,564           psychology associate ii masters         2.80         57,491         1.00         41,567         1.00         41,950           pub affairs officer i         1.80         25,591         .80         27,290         .80         28,281           therapeutic recreator ii         1.50         74,118         1.50         75,023         1.50         76,214           admin spec iii         .10         0         .00         0         .00         0         .00         0		9.00	390,707	10.00	400,261		408,213
coord spec prgms hlth serv ii a         2.00         75,722         1.00         40,814         1.00         41,191           coord spec prgms hlth serv ii d         22.70         931,143         26.70         1,092,813         26.70         1,113,687           coord spec prgms hlth serv ii h         25.50         896,814         23.00         935,560         23.00         956,527           coord spec prgms hlth serv ii m         12.00         169,788         5.00         200,797         5.00         205,417           envrmntl sanitarian trainee         36.00         1,252,971         38.00         1,380,410         38.00         1,418,564           psychology associate ii masters         2.80         57,491         1.00         41,567         1.00         41,950           pub affairs officer i         1.80         25,591         .80         27,290         .80         28,281           therapeutic recreator ii         1.50         74,118         1.50         75,023         1.50         76,214           admin spec iii         14.90         675,949         16.90         728,224         16.90         740,800           admin spec iii         .10         0         .00         0         .00         0	coord spec prgms hlth serv ii	1.00	36,712	.00		.00	•
coord spec prgms hlth serv ii d         22.70         931,143         26.70         1,092,813         26.70         1,113,687           coord spec prgms hlth serv ii h         25.50         896,814         23.00         935,560         23.00         956,527           coord spec prgms hlth serv ii m         12.00         169,788         5.00         200,797         5.00         205,417           envrmntl sanitarian trainee         36.00         1,252,971         38.00         1,380,410         38.00         1,418,564           psychology associate ii masters         2.80         57,491         1.00         41,567         1.00         41,950           pub affairs officer i         1.80         25,591         .80         27,290         .80         28,281           therapeutic recreator ii         1.50         74,118         1.50         75,023         1.50         76,214           admin spec iii         14.90         675,949         16.90         728,224         16.90         740,800           admin spec iii         .10         0         .00         0         .00         0         .00         76,036           a/d associate counselor provisi         34.00         1,104,766         30.95         1,070,035         30.95		2.00			40,814	1.00	41, 191
coord spec prgms hlth serv ii h         25.50         896,814         23.00         935,560         23.00         956,527           coord spec prgms hlth serv ii m         12.00         169,788         5.00         200,797         5.00         205,417           envrmntl sanitarian trainee         36.00         1,252,971         38.00         1,380,410         38.00         1,418,564           psychology associate ii masters         2.80         57,491         1.00         41,567         1.00         41,950           pub affairs officer i         1.80         25,591         .80         27,290         .80         28,281           therapeutic recreator ii         1.50         74,118         1.50         75,023         1.50         76,214           admin spec iii         14.90         675,949         16.90         728,224         16.90         740,800           admin spec iii         .10         0         .00         0         .00         0           agency budget spec trainee         2.00         41,375         2.00         74,104         2.00         76,036           a/d associate counselor provisi         34.00         1,104,766         30.95         1,070,035         30.95         1,099,469           a/d	• • -		· · · · · · · · · · · · · · · · · · ·		•		
coord spec prgms hlth serv ii m         12.00         169,788         5.00         200,797         5.00         205,417           envrmntl sanitarian trainee         36.00         1,252,971         38.00         1,380,410         38.00         1,418,564           psychology associate ii masters         2.80         57,491         1.00         41,567         1.00         41,950           pub affairs officer i         1.80         25,591         .80         27,290         .80         28,281           therapeutic recreator ii         1.50         74,118         1.50         75,023         1.50         76,214           admin spec iii         14.90         675,949         16.90         728,224         16.90         740,800           admin spec iii         .10         0         .00         0         .00         0           agency budget spec trainee         2.00         41,375         2.00         74,104         2.00         76,036           a/d associate counselor provisi         34.00         1,104,766         30.95         1,070,035         30.95         1,099,469           a/d supervised counselor         75.55         2,487,727         63.55         2,519,237         63.55         2,562,906           comm	coord spec prgms hlth serv ii h	25.50			935,560	23.00	
envrmntl sanitarian trainee 36.00 1,252,971 38.00 1,380,410 38.00 1,418,564 psychology associate ii masters 2.80 57,491 1.00 41,567 1.00 41,950 pub affairs officer i 1.80 25,591 .80 27,290 .80 28,281 therapeutic recreator ii 1.50 74,118 1.50 75,023 1.50 76,214 admin spec iii 14.90 675,949 16.90 728,224 16.90 740,800 admin spec iii .10 0 .00 0 .00 0 0 0 agency budget spec trainee 2.00 41,375 2.00 74,104 2.00 76,036 a/d associate counselor provisi 34.00 1,104,766 30.95 1,070,035 30.95 1,099,469 a/d supervised counselor 75.55 2,487,727 63.55 2,519,237 63.55 2,562,906 comm hlth educator i 5.00 57,932 2.00 67,791 2.00 69,598 comm hlth educator i .00 0 0 0 0 0	• • -		· · · · · · · · · · · · · · · · · · ·		200,797		
psychology associate ii masters         2.80         57,491         1.00         41,567         1.00         41,950           pub affairs officer i         1.80         25,591         .80         27,290         .80         28,281           therapeutic recreator ii         1.50         74,118         1.50         75,023         1.50         76,214           admin spec iii         14.90         675,949         16.90         728,224         16.90         740,800           admin spec iii         .10         0         .00         0         .00         0         0           agency budget spec trainee         2.00         41,375         2.00         74,104         2.00         76,036           a/d associate counselor provisi         34.00         1,104,766         30.95         1,070,035         30.95         1,099,469           a/d supervised counselor         75.55         2,487,727         63.55         2,519,237         63.55         2,562,906           comm hlth educator i         5.00         57,932         2.00         67,791         2.00         69,598           comm hlth educator i         .00         0         .00         0         .00         .00	envrmntl sanitarian trainee		1,252,971	38.00	1,380,410	38.00	•
pub affairs officer i         1.80         25,591         .80         27,290         .80         28,281           therapeutic recreator ii         1.50         74,118         1.50         75,023         1.50         76,214           admin spec iii         14.90         675,949         16.90         728,224         16.90         740,800           admin spec iii         .10         0         .00         0         .00         0           agency budget spec trainee         2.00         41,375         2.00         74,104         2.00         76,036           a/d associate counselor provisi         34.00         1,104,766         30.95         1,070,035         30.95         1,099,469           a/d supervised counselor         75.55         2,487,727         63.55         2,519,237         63.55         2,562,906           comm hlth educator i         5.00         57,932         2.00         67,791         2.00         69,598           comm hlth educator i         .00         0         .00         0         .00         0	psychology associate ii masters	2.80					
therapeutic recreator ii 1.50 74,118 1.50 75,023 1.50 76,214 admin spec iii 14.90 675,949 16.90 728,224 16.90 740,800 admin spec iii .10 0 .00 0 .00 0 .00 0 agency budget spec trainee 2.00 41,375 2.00 74,104 2.00 76,036 a/d associate counselor provisi 34.00 1,104,766 30.95 1,070,035 30.95 1,099,469 a/d supervised counselor 75.55 2,487,727 63.55 2,519,237 63.55 2,562,906 comm hlth educator i 5.00 57,932 2.00 67,791 2.00 69,598 comm hlth educator i .00 0 0 .00 0 0	pub affairs officer i	1.80	25,591	.80	27,290	.80	-
admin spec iii 14.90 675,949 16.90 728,224 16.90 740,800 admin spec iii .10 0 .00 0 .00 0 0 agency budget spec trainee 2.00 41,375 2.00 74,104 2.00 76,036 a/d associate counselor provisi 34.00 1,104,766 30.95 1,070,035 30.95 1,099,469 a/d supervised counselor 75.55 2,487,727 63.55 2,519,237 63.55 2,562,906 comm hlth educator i 5.00 57,932 2.00 67,791 2.00 69,598 comm hlth educator i .00 0 .00 0 .00 0							
admin spec iii       .10       0       .00       0       .00       0         agency budget spec trainee       2.00       41,375       2.00       74,104       2.00       76,036         a/d associate counselor provisi       34.00       1,104,766       30.95       1,070,035       30.95       1,099,469         a/d supervised counselor       75.55       2,487,727       63.55       2,519,237       63.55       2,562,906         comm hlth educator i       5.00       57,932       2.00       67,791       2.00       69,598         comm hlth educator i       .00       0       .00       0       .00       0	admin spec îii						
agency budget spec trainee       2.00       41,375       2.00       74,104       2.00       76,036         a/d associate counselor provisi       34.00       1,104,766       30.95       1,070,035       30.95       1,099,469         a/d supervised counselor       75.55       2,487,727       63.55       2,519,237       63.55       2,562,906         comm hlth educator i       5.00       57,932       2.00       67,791       2.00       69,598         comm hlth educator i       .00       0       .00       0       .00       0							<u>=</u>
a/d associate counselor provisi       34.00       1,104,766       30.95       1,070,035       30.95       1,099,469         a/d supervised counselor       75.55       2,487,727       63.55       2,519,237       63.55       2,562,906         comm hlth educator i       5.00       57,932       2.00       67,791       2.00       69,598         comm hlth educator i       .00       0       .00       0       .00       0			41,375		74,104		76,036
a/d supervised counselor       75.55       2,487,727       63.55       2,519,237       63.55       2,562,906         comm hlth educator i       5.00       57,932       2.00       67,791       2.00       69,598         comm hlth educator i       .00       0       .00       0       .00       0							
comm         hlth educator i         5.00         57,932         2.00         67,791         2.00         69,598           comm         hlth educator i         .00         0         .00         0         .00         0							
comm hlth educator i .00 0 .00 0 .00 0	•						
					=		
			968,222		1,163,277		1,193,044

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
.00(02 / ()		المامل الماسات					
m00f02 Infectious Disease and E m00f0249 Local Health Non-Budgete		Health Admin	stration				
family investment specialist ii		369,265	8.00	350,471	8.00	356,150	
hlth ser spec iii	3.00	1 <b>3</b> 7,528		139,909		142,097	
nutrition program trainee	1.00	134,805	6.00	202,368		208,540	
obs-coor spec prgm hlth serv ii		179,509		181,445		184,416	
obs-coor spec prgm hlth serv ii		0		12,836	.40	13,299	
psychology associate i masters	4.00	19,919	2.00	73,341	2.00	74,879	
work adjustment coordinator	1.00	39,107	1.00	39,773	1.00	40,140	
admin spec ii	19.00	795,585	21.50	842,694	21.50	856,286	
family investment specialist ii	<b>36.</b> 10	1,345,837	41.80	1,565,490	41.80	1,591,999	
mental health assoc iv	1.00	43,251	1.00	43,251	1.00	44,052	
admin spec i	6.55	216,411	8.45	280,502	8.45	286,578	
alcoh other drug abuse preven	14.73	372,148	13.13	458,589	13.13	466,846	
a/d supervised counselor provis	20.75	693,294	23.75	773,695	23.75	789,661	
family investment specialist i	11.50	233,220	8.50	287,397	8.50	292,796	
mental health assoc iii	1.00	40,630	1.00	40,630	1.00	41,378	
obs-admin spec i	2.00	72,870	2.00	73,798	2.00	74,781	
obs-research analyst iii	1.00	40,007		40,630		41,378	
dental hygienist iii	2.00	75,848	2.60	131,499	2.60	133,182	
licensed practical nurse iii ac	5.60	288,994	5.60	264,298		268,911	
licensed practical nurse iii lo	3.00	142,354		142,802		145,044	
computer user support spec ii	2.00	73,486		74,054		76,058	
dental hygienist ii	1.80	89,382		123,104		124,260	
licensed practical nurse ii	14.18	687,676		614,462		626,009	
agency buyer ii	1.00	46,689		47,420		47,420	
licensed practical nurse i	2.78	74,803		36,710		37,381	
agency buyer i	1.00	35,509		35,783		36,436	
vision hearg screen tech supv i		-665		16,070		16,636	
interviewer-translator	15.20	400,405		420,655		428,526	
vision hearg screen tech supv i		90,204		67,643		68,868	
vision hearg screen tech	2.60	73,589		77,042		78,212	
police officer iii	1.00	54,587		54,587		55,627	
mil youth worker lead	1.00	28,356		72. 727		77 717	
mil youth worker ii	1.00	32,150		32,723		33,313	
building security officer ii	3.00	91,396		92,212		93,041	
camh specialist ii	2.00	34,664		34,113		35,351	
fiscal accounts technician supv		135,116		173,484		176,496	
camh specialist i	.00	(7, 770		32,091		33,247	
personnel associate iii	11.00	474,370		446,595		453,670	
fiscal accounts technician ii	16.00	610,995		687,653 418 211		698,032	
personnel associate ii	11.00	425,683		418,211		424,773 114, 735	
agency procurement assoc ii	3.00	112,376		113,351 39,895		114,735 40,630	
camh associate iii	1.00	<b>39,89</b> 5 201,804		184,335		186,990	
fiscal accounts technician i	6.00	•				105,859	
personnel associate i	3.00	102,595	3.00	104,289	3.00	105,659	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	0b - 1
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00f02 Infectious Disease and E	invironmental	Health Admini	stration				
m00f0249 Local Health Non-Budgete	ed Funds						
wic services assoc ld	6.00	238,865	6.00	243,058	6.00	246,420	
activity therapy associate iii	.80	26,474	.80	26,920	.80	27,164	
camh associate ii	.00	28,546	1.00	28,707	1.00	29,218	
envrmntl health aide iv	6.25	193,874	5.15	196,986	5.15	199,018	
hlth records tech ii	7.50	270,988	8.00	296,086	8.00	299,818	
obs-social work associate i	.00	0	.00	0	.00	0	
personnel clerk	5.80	100,824	4.80	155,443	4.80	158,830	
wic services assoc	39.50	1,226,624	42.60	1,398,290	42.60	1,426,608	
camh associate i	1.00	72	.00	0	.00	0	
dental assistant ii	6.60	227,826	7.40	258,829	7.40	262,015	
envrmntl health aide iii	4.00	146,293	4.00	138,121	4.00	139,667	
hlth records tech i	5.00	163,976	5.00	161,230	5.00	163,400	
instructional assistant ii	3.00	94,541	3.00	95,756	3.00	97,477	
mental health assoc i	2.00	49,856	2.00	55,106	2.00	57,054	
wic services assoc trn	3.00	61,500	6.00	162,327	6.00	166,975	
activity therapy associate i	1.00	30,906	1.00	31,426	1.00	31,708	
comm hlth outreach worker ii	59.45	1,554,047	52.75	1,552, <i>7</i> 31	52.75	1,579,516	
dental assistant i	1.00	7,063	.00	0	.00	0	
direct care asst ii	3.80	96,617	1.80	57,705	1.80	58,450	
hlth records tech tr	2.00	4,591	.00	0	.00	0	
agency procurement assoc traine	.00	6,439	1.00	28,551	1.00	29,059	
comm hith outreach worker i	7.80	121,460	5.00	122,987	5.00	125,667	
dental assistant trainee	1.00	17,885	1.00	24,853	1.00	25,286	
envrmntl health aide ii	2.60	35,502	1.60	38,988	1.60	39,906	
hlth aide	37.10	946,380	34.30	939,501	34.30	955,835	
hum ser aide	3.00	91,087	3.00	92,338	3.00	93,441	
fiscal accounts clerk manager	6.00	277,351	6.00	286,633	6.00	291,245	
hlth records prgm supv	1.00	45,529	1.00	46,408	1.00	47,272	
management assoc	1.00	48,335	1.00	49,080	1.00	50,015	
management associate	17.00	703,250	18.00	818,756	18.00	831,165	
office manager	8.00	323,464	7.00	310,532	7.00	316,218	
fiscal accounts clerk superviso	19.00	721,289	17.00	690,613	17.00	701,125	
admin aide	11.80	397,234	13.75	546,706	13.75	554,831	
office supervisor	55.35	1,999,037	54.40	2,168,508	54.40	2,201,039	
fiscal accounts clerk, lead	16.00	441,122	12.00	455,131	12.00	461,100	
office secy iii	65.85	2,161,970	60.35	2,225,527	60.35	2,264,094	
fiscal accounts clerk ii	89.65	2,547,252	85.75	2,833,902	85.75	2,885,565	
office secy ii	85.05	2,633,249		2,830,039	84.05	2,880,015	
office services clerk lead	11.75	344,168	9.75	338,816	9.75	344,532	
services specialist	4.00	115,071		125,159		128,432	
office processing clerk lead	1.00	2,511		25,239		26,122	
office secy i	25.80	467,981		647,468		659,262	
office services clerk	132.85	4,000,207		4,266,483	135.55	4,342,531	
office services clerk	.20	0		5,048	.20	5,224	

## PERSONNEL DETAIL

## Health, Hospitals and Mental Hygiene

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00f02 Infectious Disease and	Environmental	Health Admini	stration				
m00f0249 Local Health Non-Budget		neuten Admini	scracion				
fiscal accounts clerk i	4.00	79,598	5.00	128,273	5.00	131,519	ļ
office clerk ii	74.30	1,805,190		•		2,087,066	
office clerk ii	.20	0		•		4,924	
office processing clerk ii	8.70	230,756	11.20	-	11.20	325,477	
cook ii	1.00	16,094	.00	. 0	.00	. 0	
obs-office clerk i	.50	0	.50	11,224	.50	11,610	
office clerk i	18.30	299,158	10.00	242,082	10.00	248,109	
office processing clerk i	3.00	68,236	.00	0	.00	0	
office clerk assistant	3.00	48,683	2.00	49,086	2.00	50,329	
office processing assistant	1.00	24,084	1.00	25,088	1.00	25,526	
maint chief iv non lic	1.00	40,556	1.00	41,567	1.00	41,950	
maint mechanic senior	2.00	74,898	3.00	98,195	3.00	99,967	
maint mechanic	1.00	31,185	1.00	31,426	1.00	31,989	
food service supv i	.00	7,663	1.00	24,621	1.00	25,478	
housekeeping supv i	1.00	32,075	.00	0	.00	0	
maint asst	1.00	20,101	1.00	22,448	1.00	23,219	
patient/client driver	17.00	390,783	15.00	422,646	15.00	430,249	
ph lab assistant iii	2.00	58,175	2.00	58,624	2.00	60,116	
building services worker	.00	38,683	8.75	232,604	8.75	237,069	
building services worker	10.75	227,070	.00	0	.00	0	
TOTAL m00f0249*	3,107.26	129,371,627	3,024.35	142,186,081	3,024.35	144,786,345	
TOTAL m00f02 **	3,107.26	129,371,627	3,024.35	142,186,081	3,024.35	144,786,345	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance Symbol
m00f03 Family Health Administra	tion					
m00f0302 Family Health Services a		Care				
physician administration direct	•	184,279	1.00	188,560	1.00	188,560
physician program manager ii	1.00	159,217		161,981	1.00	161,981
physician program manager ii	1.00	158,912		161,981	1.00	161,981
physician program manager i	1.00	, 73,958		114,592		114,592
prgm mgr senior ii	1.00	90,009		98 <b>,</b> 356		98,356
prgm mgr iv	3.00	126,998		186,388		186,388
nursing prgm constt/admin iii	1.00	115,405	1.00	82,514		82 <b>,</b> 514
prgm mgr iii	2.00	171,182		174,668		174,668
nursing prgm constt/admin ii	3.00	156,179		152,203		152,203
administrator iv	1.00	146,038		150,640		150,640
nursing prgm conslt/admin i	3.00	181,140		143,690		143,690
prgm admin iv hlth services	1.00	71,663		73,910		73,910
administrator iii	1.00	136,417		138,448		138,448
prgm admin iii hlth services	2.00	140,298		139,786		139,786
physician clinical specialist	2.50	371,170		375,376		375,376
physician program specialist	1.00	134,367		139,194		139,194
physician clinical staff	1.00	139,574		139,574		139,574
physician program staff	1.00	108,282		115,218		115,218
computer network spec mgr	1.00	76,235		80,333		80,333
computer network spec supr	1.00	77,532		76,750		76,750
nurse practitioner/midwife ii	3.00	223,828		225,960		225,960
speech patholgst audiolgst v	2.00	73,807		75,320		75,320
webmaster supr	1.00	62,099		63,420		63,420
computer network spec lead	1.00	57,410		58,299		58,299
database specialist ii	1.00	128,217		182,971	3.00	182,971
dp quality assurance spec	1.00	10,810		0		0
epidemiologist iii	1.00	66,620		67,912		67,912
hlth planning dev admin i	1.00	68,540		70,562		70,562
it programmer analyst lead/adva		68,551	1.00	70,562		70,562
nutritionist v	2.00	137,138		139,786		139,786
administrator ii	2.00	157,606		239,311		239,311
administrator ii	1.00	67,797		69,999		69,999
agency procurement spec supv	1.00	58,258		60,083		60,083
computer info services spec sup		5,251	.00	0		0
computer network spec ii	1.00	58,054	1.00	58,949	1.00	58,949
epidemiologist ii	.00	0	1.00	48,807		48,807
hlth policy analyst ii	1.00	57,702		43,725		43,725
nutritionist iv	2.50	155,387		151,037		151,037
prgm admin ii hlth services	2.00	55,954	1.00	54,635	1.00	54,635
speech patholgst audiolgst iii	1.00	62,994	1.00	64,847		64,847
webmaster ii	1.00	2,245	.00	0-7,0-7		0
administrator i	3.00	120,227		60,757		60,757
agency budget spec lead	2.00	115,115	2.00	116,995	2.00	116,995
comm hlth educator iii	1.00	53,583		54,207		54,207

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00f03 Family Health Administra		_					
m00f0302 Family Health Services a							
computer network spec i	1.00	49,995		•		53,189	
epidemiologist i	2.00	43,541				0	
hlth policy analyst i	1.00	12,999				0	
obs-data proc prog analyst spec		59,378		•		60,757	
prgm admin i hlth services	1.00	73,686				109,452	
admin officer iii	.00	55,427		81,610		81,610	
agency budget spec ii	2.00	92,218		•		97,325	
agency grants spec ii	1.00	•				0	
agency procurement spec ii	1.00	39,559	1.00	49,859	1.00	49,859	
computer info services spec ii	3.00	137,352	3.00	140,526	3.00	140,526	
coord spec prgms hlth serv iv h	9.00	363,819	7.00	358,227	7.00	358,227	
it functional analyst i	1.00	20,875	1.00	40,013	1.00	40,013	
nutritionist ii	2.50	97,819	2.50	136,648	2.50	136,648	
admin officer ii	3.00	132,295	2.00	95,804	2.00	95,804	
agency budget spec i	1.00	49,254	1.00	50,015	1.00	50,015	
admin spec iii	1.00	45,179	1.00	46,055	1.00	46,055	
agency budget spec trainee	.00	25,743	1.00	35,700	1.00	35,700	
admin spec îi	3.80	156,744	4.00	170,754	4.00	170,754	
management associate	1.00	41,014	1.00	41,567	1.00	41,567	
office secy iii	8.00	235,978	6.00	229,506	6.00	229,506	
fiscal accounts clerk ii	1.00	36,538	1.00	36,820	1.00	36,820	
office secy ii	1.00					33,054	
office secy i	1.00			26,122	1.00	26,122	
·							
TOTAL m00f0302*	109.30	6,542,632	101.30	6,765,309	101.30	6,765,309	
m00f0306 Prevention and Disease C							
physician program manager ii	1.00	158,303		•		161,981	
exec vii	1.00	120,803				123,708	
prgm <b>mgr</b> iv	2.00	183,710		•		188,177	
nursing prgm conslt/admin iii	2.00	169,743	2.00	173,031	2.00	173,031	
prgm mgr ii	1.00	125,060	2.00	•		149,336	
nursing prgm conslt/admin i	7.00	404,516	5.00	356,037	5.00	356,037	
prgm admin iv hlth services	2.00	133,152	2.00	135,214	2.00	135,214	
prgm admin iii hlth services	2.00	135,548	2.00	141,124	2.00	141,124	
physician program specialist	2.00	213,591	2.00	248,580	2.00	248,580	
ph dental administrator	1.00	132,669	1.00	135,252	1.00	135,252	
computer network spec supr	1.00	62,792	1.00	64,642	1.00	64,642	
it programmer analyst superviso	1.00	72,091	1.00	76,750	1.00	76,750	
comm hith educator v	3.00	198,420	3.00	203,840		203,840	
database specialist ii	1.00	49,389		50,151	1.00	50,151	
epidemiologist iii	2.00	66,700	2.00	117,125	2.00	117,125	
hlth policy analyst advanced	1.00	20,675		0		0	
administrator ii	3.00	160,805		172,087		172,087	
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	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00f0306 Prevention and Disease C	ontrol						
agency budget spec supv	1.00	58,369	1.00	60,083	1.00	60,083	
comm hith educator iv	2.00	115,888		116,833		116,833	
epidemiologist ii	3.00	109,966		112,432		112,432	
hlth policy analyst ii	1.00	36,619		57,840		57,840	
it programmer analyst ii	2.00	115,438		117,898		117,898	
medical serv reviewing nurse ii		54,837		55,682		55,682	
prgm admin ii	1.00	59,381		61,239		61,239	
prgm admin ii hlth services	2.00	108,294		48,807		48,807	
research statistician iv	2.00	128,336		130,943		130,943	
administrator i	2.00	69,104		56,306		56,306	
administrator i	.00	0		41,074		41,074	
comm hlth educator iii	8.00	284,173		259,156		259,156	
epidemiologist i	.00	0		97,357		97,357	
prgm admin i hlth services	3.00	120,031	3.00	175,020		175,020	
research statistician iii	1.00	58,699		59,609		59,609	
agency budget spec ii	2.00	100,917		102,821		102,821	
coord spec prgms hlth serv iv h		49,560		50,811		50,811	
comm hlth educator ii	1.00	, 52,549		53,359		53,359	
admin spec iii	1.00	42,254		43,581		43,581	
direct care asst ii	.00	. 0		, 0		, 0	
direct care asst i	.00	0	.00	0	.00	0	
admin aide	1.00	40,318		40,939		40,939	
admin aide	1.00	41,872	1.00	43,251		43,251	
office secy iii	3.00	105,547		82,008		82,008	
fiscal accounts clerk ii	2.00	71,770	2.00	72,324	2.00	72,324	
office secy ii	3.00	108,856	3.00	113,050		113,050	
office clerk ii	1.00	28,808	1.00	29,796	1.00	29,796	
TOTAL m00f0306*	78.00	4,369,553	72.00	4,579,254	72.00	4,579,254	
TOTAL m00f03 **	187.30	10,912,185	173.30	11,344,563	173.30	11,344,563	
00.005 0.001 0.00 0.00 0.00 0.00	I . e						
m00f05 Office of the Chief Medi m00f0501 Post Mortem Examining Se		•					
chf med exam post mortem	1.00	18,088	.00	0	.00	0	
executive senior	.00	206,097		227,660		227,660	
dep med exam post mortem	2.00	398,236	2.00	406,706	2.00	406,706	
asst med exam bd cert	11.00	1,788,549	11.00	1,871,821	11.00	1,871,821	
asst med exam non bd cert	1.60	240,863	1.60	240,862	1.60	240,862	
chf toxicologist, post mortem	1.00	109,947	1.00	112,070	1.00	112,070	
resident forensic pathologist	1.00	105,896		159,894	3.00	159,894	
asst toxicolgst pm, lead	1.00	73,787		74,499	1.00	74,499	
asst toxicolgst pm, board certi		62,417		62,417		62,417	
epidemiologist ii	1.00	64,960	1.00	66,096	1.00	66,096	
administrator i	1.00	59,023		60,757		60,757	
asst toxicolgst pm, non-board c		275,237		281,247		281,247	
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	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
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m00f05 Office of the Chief Medi	ical Evaminar						
m00f05 Office of the Chief Medi m00f0501 Post Mortem Examining Se		•					
computer network spec i	1.00	49,354	1.00	50,255	1.00	50,255	
obs-ph lab scientist iv	1.00	59,027		60,757		60,757	
registered nurse	1.00	53,189		53,189		53,189	
serologist pm,non-board certifi		41,786		58,487		58,487	
admin spec ii	1.00	40,625		40,939		40,939	
forensic investigator lead	7.00	240,725		241,690		241,690	
forensic investigator tead		•		· · · · · · · · · · · · · · · · · · ·		295,893	
•	10.00	224,109		295,893		293,093 0	
medical photographer	2.00	59,033		(0.470			
agency buyer i	1.00	40,319		40,630		40,630	
lab tech i histology	1.00	30,096		30,328		30,328	
autopsy assistant,lead	3.00	84,659		101,007		101,007	
autopsy assistant	4.00	125,594		147,947		147,947	
autopsy assistant trainee	2.00	23,423		24,853		24,853	
exec assoc i	1.00	9,960		36,280		36,280	
excluded fsr plan 11 ot	.00	0		86,502		86,502	
office secy iii	7.20	290,605		296,284		296,284	
fiscal accounts clerk ii	1.00	38,581		38,879		38,879	
office secy ii	2.00	78,117		79,199		79,199	
office services clerk	5.00	160,941		171,415		171,415	
maint chief iv non lic	1.00	45,450		46,408		46,408	
ph lab assistant iii	1.00	17,509		22,448		22,448	
building services worker	.00	4,573		30,416	1.00	30,416	
building services worker	1.00	25,610	.00	0	.00	0	
TOTAL m00f0501*	81.00	5,146,385	81.00	5,517,835	81.00	5,517,835	
TOTAL m00f05 **	81.00	5,146,385		5,517,835		5,517,835	
TOTAL MOUTUS ""	81.00	5, 140,303	81.00	2,117,033	81.00	7,116,6	
m00f06 Office of Preparedness a	and Response						
m00f0601 Office of Preparedness a	· ·						
physician program manager i	1.00	144,950	1.00	150,150	1.00	150,150	
prgm mgr senior iv	1.00	122,155		125,743		125,743	
prgm mgr senior i	.00	47,882		72,098		72,098	
prgm mgr iv	1.00	30,071		, 0		, 0	
prgm mgr ii	1.00	92,259		139,838		139,838	
prgm admin iv	1.00	45,840		0		0	
administrator i	1.00	0		0		0	
computer network spec mgr	1.00	77,042		78,832		78,832	
hlth planning dev admin i	.00	46,745		58,299		58,299	
accountant supervisor i	1.00	48,550		64,847		64,847	
administrator ii	1.00	69,068		69,999		69,999	
		64,453		66,096		66,096	
common high educator iv	1.00			107,240		107,240	
computer network spec ii	2.00	104,895					
epidemiologist ii	.00	54,080		57,840		57,840 54,750	
hlth planner iv	2.00	87,371	1.00	56,750	1.00	56,750	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00f06 Office of Preparedness	and Resnonse						
m00f0601 Office of Preparedness	•						
prgm admin ii hlth services	1.00	62,652	1.00	63,618	1.00	63,618	
webmaster ii	1.00	43,927		57,840		57,840	
administrator i	.00	31,776		51,214		51,214	
epidemiologist i	2.00	57 <b>,</b> 341		54,207		54,207	
management development spec	1.00	58,362				59,609	
agency budget spec ii	1.00	55,633		•		56,930	
agency grants spec ii	1.00	47,723		48,928		48,928	
pub affairs officer ii	1.00	53,664				54,809	
agency procurement spec i	1.00	42,927		•		43,917	
		•		•		43,717	
exec assoc i	1.00	17,412					
admin aide	2.00	85,423		•		86,893	
office secy iii	1.00	36,673	1.00	39,895	1.00	39,895	
TOTAL m00f0601*	27.00	1,628,874	26.00	1,665,592	26.00	1,665,592	
TOTAL m00f06 **	27.00	1,628,874				1,665,592	
						• •	
m00i03 Western Maryland Center							
m00i0301 Services and Institution	nal Operation	ıs					
physician program manager iii	1.00	193,883	1.00	196,124	1.00	196,124	
prgm mgr senior ii	1.00	108,199	1.00	110,297	1.00	110,297	
dir nursing med	1.00	92,309		93,194	1.00	93,194	
asst supt ii state hospital	1.00	60,383	1.00	61,554	1.00	61,554	
physician clinical specialist	2.00	308,962		311,880	2.00	311,880	
asst dir of nursing med	2.00	105,063		131,782	2.00	131,782	
nurse practitioner/midwife ii	1.00	69,526		72,505	1.00	72,505	
nursing instructor	1.00	73,177		75,320		75 <b>,3</b> 20	
psychologist ii	.00	71,700		•		78,208	
registered nurse manager med	3.00	190,900		•			Abolish
registered nurse quality imp m		100,092		147,820		147,820	
fiscal services chief i	1.00	59,967		-		61,729	
occupational therapist supervi		69,225		•		70,562	
physical therapist supervisor	2.75	123,841				105,484	
registered nurse supv med	8.00	357,304		-		382,370	
registered nurse supv psych	.00	41,757		61,729		61,729	
speech patholgst audiolgst iv	.50	34,610		35,281		35,281	
administrator ii	1.00	62,756		64,847		64,847	
computer network spec ii	1.00	61,688		63,618		63,618	
it programmer analyst ii	1.00	60,636		62,417		62,417	
	1.00					60,083	
ph lab sci general lead		58,369		60,083			Abolish
prgm admin ii hlth services	2.00	90,040		108,572		•	ADULISH
registered nurse charge med	24.00	1,276,640		1,377,803		1,377,803	
respiratory care nurse	4.00	230,200		307,153		307,153	
speech patholgst audiolgst iii		64,209		66,096		66,096	
occupational therapist ii	2.00	118,303	2.00	120,366	2.00	120,366	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
•							
m00:07 Hastons Manuland Conton							
m00i03 Western Maryland Center m00i0301 Services and Institution	al Openation						
registered nurse	13.00	616,656	9.00	491,708	9.00	491,708	
social worker ii, health svcs	1.00	56,730		57,386		57,386	
speech patholgst audiolgst ii	.00	38,992		65,568		65,568	
admin officer iii	1.00	46,413		47,129		47,129	
	1.00	50,135		50,811		50,811	
agency budget spec ii agency procurement spec ii	1.00			41,485		41,485	
• , ,		40,188					
chaplain	1.00 1.00	47,760 51,443		50,811 52,770		50,811 52,770	
maint supv ii lic	1.50	51,462		118,357		118,357	
registered dietitian iii social worker i, health svcs	2.00	86,819 100, <b>1</b> 98		102,629		102,629	
	.00	22,890		332,397		332,397	
nursing tech		•		53,359		53,359	
therapeutic recreator superviso admin officer i	1.00 1.00	52,547 54,287		50,968		50,968	
food administrator i	1.00	41,145		42,333		42,333	
therapeutic recreator ii	3.00	125,490		127,817		127,817	
admin spec ii	.00	35,215		34,788		34,788	
respiratory care practitioner s		60,178		60,757		60,757	
respiratory care practitioner s		55,859		55,859		55,859	
data communications tech ii	.00	-54		0		0	
respiratory care practitioner i		466,753		461,007		461,007	
licensed practical nurse iii ad		217,857		213,439		213,439	
licensed practical nurse iii ld		194,574		169,068		169,068	
licensed practical nurse ii	5.50	218,416		304,814		304,814	
respiratory care practitioner i		1,576		0		0	
dialysis serv tech ii	2.00	75,494		76,183		76,183	
licensed practical nurse i	2.00	63,128		57,098		57,098	
occupational therapy asst ii	1.00	38,877		39,177		39,177	
physical therapy assistant ii	.00	3,196		0		0	
radiologic technologist ii	1.00	41,001		41,378		41,378	
services supervisor i	1.00	36,157		36,436		36,436	
volunteer activities coord ii	1.00	35,187		35,783		35,783	
ph lab technician ii	1.00	35,292		35,890		35,890	
agency hith and safety spec i	1.00	40,906		38,582		38,582	
fiscal accounts technician ii	.00	45,506		44,052		44,052	
hith records tech supv	1.00	39,589		40,200	1.00	40,200	
personnel associate ii	1.00	42,897		44,052		44,052	
agency procurement assoc ii	.00	-22		0	.00	0	
hlth records reviewer	1.00	39,492		38 <b>,</b> 471	1.00	38,471	
personnel associate i	2.00	40,307		41,378		-	Abolish
direct care asst ii	6.50	207,811		236,922		236,922	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
geriatric nursing assistant ii	39.50	1,181,682		1,240,837		1,240,837	
direct care asst i	.00	12,323		25,718		25,718	
geriatric nursing assistant i	9.50	282,319		384,456		384,456	
direct care trainee	18.50	237,687		157,308		157,308	
anect care traffice	10.00	231,001	,.00	157,300	7.00	177,300	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010	FY 2010 Appropriation	FY 2011	FY 2011 Allowance	Symbol
				Appropriación			
20107							
m00i03 Western Maryland Center	al Opanations						
m00i0301 Services and Institution	1.00	46,477	1.00	/7 470	1.00	47,639	
hith records prgm mgr		•		47,639		-	
management associate	1.00 2.00	48,239 54,647		49,080 43,251	1.00	49,080 43,251	
admin aide		•		•		30,200	
office supervisor	1.00	-43		30,200		•	
office secy iii	1.00	67,094		78,409		78,409	
fiscal accounts clerk ii	1.00	1,569		201 87/	.00	0	Abaliab
office secy ii	8.00	292,101		281,874	7.00	•	Abolish
office services clerk lead	1.00	38,229		38,879		38,879	
office services clerk	5.00	132,289		33,400		33,400	
office clerk ii	5.00	167,567		168,878		168,878	
cook ii	4.50	116,620		120,207		120,207	
office clerk i	1.00	23,431		24,018		24,018	
electrician senior	1.00	42,591		43,251	1.00	43,251	
automotive services mechanic	1.00	37,148		37,779		37,779	
stationary engineer 1st grade	5.00	206,300		194,844		194,844	
painter	1.00	37,542		38,180		38,180	
plumber	1.00	10,086		0		0	
food service supv ii	3.00	105,973		130,142		130,142	
maint asst	1.00	31,237		32,323		32,323	
building services worker	1.00	74 <b>,</b> 971	17.00	429,190	17.00	429,190	
custom sewer	1.00	30,183	1.00	30,416	1.00	30,416	
food service worker	12.00	290,576	13.00	331,491	13.00	331,491	
food service worker i	.50	23,925	.00	0	.00	0	
linen service worker	2.00	61,353	2.00	51,604	2.00	51,604	
stock clerk ii	2.00	55,881	2.00	56,312	2.00	56,312	
building services worker	16.00	326,480	.00	0	.00	0	
TOTAL m00i0301*	286.75	11,587,120	283.75	12,320,559	279.75	12,135,874	
TOTAL m00i03 **	286.75	11,587,120		12,320,559		12,135,874	
7077200705	2001.7	,,,,,,,	2001.2	,,		,	
m00i04 Deer's Head Center							
m00i0401 Services and Institution	nal Operations						
physician program manager iii	1.00	68,944	1.00	133,285	1.00	133,285	
prgm mgr senior ii	1.00	103,131	1.00	106,159	1.00	106,159	
dir nursing med	1.00	74,330	1.00	77,116	1.00	77,116	
asst supt ii state hospital	1.00	75,159	1.00	77,359	1.00	77,359	
therapy services mgr i	1.00	68,456	1.00	69,780	1.00	69,780	
registered dietitian dir hlth o	1.00	65,978		67,912	1.00	67,912	
physician clinical specialist	1.00	138,944		139,004	1.00	139,004	
physician clinical staff	1.00	145,432		139,574	1.00	139,574	
asst dir of nursing med	1.00	56,067		73,087		73,087	
computer network spec supr	1.00	60,332		62,220	1.00	62,220	
nursing instructor	1.00	71,645		76,750	1.00	76,750	
registered nurse manager med	9.00	427,792		446,287	6.00		Abolish

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
m00i04 Deer's Head Center							
m00i0401 Services and Institutiona	al Operation	ns					
registered nurse quality imp me	1.00	46,613	1.00	71,129	1.00	71,129	
social work manager, health svc	1.00	67,786	1.00	69,780	1.00	69,780	
fiscal services chief i	1.00	38,257	1.00	60,563	1.00	60,563	
ph lab sci supervisor	1.00	63,882	1.00	65,366	1.00	65,366	
registered nurse supv med	5.00	311,268	6.00	387,966	6.00	387,966	
speech patholgst audiolgst iv	1.00	62,467	1.00	74,725	1.00	74,725	
computer network spec ii	1.00	53,805	1.00	54,635	1.00	54,635	
personnel administrator i	1.00	58,373	1.00	60,083	1.00	60,083	
ph lab sci general lead	1.00	47,061	1.00	53,610	1.00	53,610	
physical therapist iii lead	1.80	76,105	1.80	125,999	1.80	125,999	
registered nurse charge med	23.50	1,575,779	26.50	1,544,896	26.50	1,544,896	
administrator i	1.00	55,793	1.00	53,189	1.00	53,189	
occupational therapist ii	1.00	61,346	1.00	65,568	1.00	65,568	
ph lab sci general iii	1.00	43,331	1.00	44,168	1.00	44,168	
registered nurse	9.50	343,312	8.50	450,885	8.50	450,885	
social worker ii, health svcs	1.00	63,110	1.00	64,331		64,331	
activity therapy manager	1.00	55,419	1.00	56,930		56,930	
admin officer iii	1.00	51,272	1.00	52,770	1.00	52,770	
agency procurement spec ii	1.00	53,458	1.00	54,809	1.00	54,809	
maint supv ii non lic	1.00	43,933		44,610		44,610	
social worker i, health svcs	1.00	55,006		55,859		55,859	
registered dietitian ii	2.00	57,749		54,380		54 <b>,38</b> 0	
registered dietitian i	.00	-918		34,113		34,113	
therapeutic recreator ii	2.00	96,777		98,177		98,177	
laundry manager i	1.00	37,095		0		0	
respiratory care practitioner s	1.00	57,386		57,386		57,386	
respiratory care practitioner l	1.00	51,781		51,781		51,781	
respiratory care practitioner i	1.00	50,067		51,375		51,375	
licensed practical nurse iii ad	2.00	85,337		94,640		94,640	
licensed practical nurse iii ld	6.00	214,987		225,995		•	Abolish
dialysis serv chief	1.00	46,480		46,911		46,911	
licensed practical nurse ii	6.50	149,650		85,639		85,639	
dialysis serv tech ii	10.00	346,676		408,770		408,770	
licensed practical nurse i	1.00	22,728		105,673		105,673	
obs-dialysis serv tech ii	1.00	43,251	1.00	43,251	1.00	43,251	Al 1 7 - 1
occupational therapy asst ii	1.00	38,946		41,378	.00		Abolish
volunteer activities coord ii	1.00	41,875	1.00	42,919		42,919	
building security officer ii	3.00	70,640		50,571	2.00	50,571	
building security officer i	.00	3,657		21,188		21,188	
fiscal accounts technician supv	1.00	46,982		48,162		48,162	
personnel associate iii	1.00	42,520		43,581	1.00	43,581	
fiscal accounts technician ii	3.00	128,521	3.00	131,499	3.00	131,499	
personnel associate ii	1.00	43,300		44,052		44,052	
agency procurement assoc ii	1.00	36,481	1.00	37,101	1.00	37,101	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00i04 Deer's Head Center							
m00i0401 Services and Institution	nal Operation	ns					
hlth records reviewer	1.00	39,641	1.00	40,630	1.00	40,630	
activity therapy associate iii	1.00	35,885	1.00	36,162	1.00	36,162	
hlth records tech ii	2.50	121,559	3.50	124,496	3.50	124,496	
hlth records tech i	1.00	17,316	1.00	27,992	1.00	27,992	
direct care asst ii	2.00	62,817	2.00	63,125	2.00	63,125	
geriatric nursing assistant ii	43.50	1,202,093	43.50	1,346,182	43.50	1,346,182	
hlth records tech tr	1.00	25,319	1.00	28,762	1.00	28,762	
geriatric nursing assistant i	9.50	225,110	17.00	400,555	17.00	400,555	
direct care trainee	<b>13.</b> 50	122,378	6.50	141,499	6.50	141,499	
management associate	1.00	47,780	1.00	49,080	1.00	49,080	
admin aide	3.00	75,341	2.00	77,252	2.00	77,252	
office secy iii	5.00	168,642	5.00	186,188	5.00	186,188	
fiscal accounts clerk ii	2.50	95,046	2.50	96,017	2.50	96,017	
office secy ii	2.00	77,270	3.00	87,301	2.00	60,518	Abolish
supply officer iv	1.00	35,559	1.00	36,162	1.00	36,162	
office services clerk	.00	5,368	.00	0	.00	0	
telephone operator supr	1.00	31,744	1.00	31,989	1.00	31,989	
cook ii	3.00	80,713	3.00	82,960	3.00	82,960	
supply officer i	1.00	26,415	1.00	26,619	1.00	26,619	
telephone operator ii	1.00	30,407	1.00	30,642	1.00	30,642	
maint chief iii non lic	1.00	44,758	1.00	46,055	1.00	46,055	
electrician senior	1.00	42,432	1.00	43,251	1.00	43,251	
automotive services mechanic	1.00	29 <i>,7</i> 31	1.00	30,494	1.00	30,494	
carpenter trim	1.00	39,708	1.00	40,320	1.00	40,320	
chf steward/stewardess	1.00	33,392	1.00	33,650	1.00	33,650	
electrician	1.00	32,505	1.00	33,054	1.00	33,054	
painter	1.00	37,887	1.00	38,180	1.00	38,180	
steam fitter	2.00	64,501	2.00	79,199	2.00	79,199	
housekeeping manager	.00	32,135	1.00	42,141	1.00	42,141	
housekeeping supv iv	1.00	9,054	.00	0	.00	0	
food service supv ii	3.00	97,777	3.00	89,259	3.00	89,259	
housekeeping supv ii	.00	6,642	1.00	34,363	1.00	34,363	
housekeeping supv i	1.00	26,000	.00	0	.00	0	
linen service supv	1.00	32,075	1.00	32,323	1.00	32,323	
patient/client driver	1.00	25,598	1.00	26,619	1.00	26,619	
building services worker	2.00	112,102	16.00	421,177	16.00	421,177	
food service worker	8.50	182,472	9.50	233,475	9.50	233,475	
food service worker i	1.00	35,464	.00	0	.00	0	
linen service worker	8.00	203,953		83,489	3.00	83,489	
building services worker	14.00	306,550	.00	0	.00	0	
TOTAL m00i0401*	269.30	10,216,693	263.30	11,019,608	259.30	10,867,696	
TOTAL m00i04 **	269.30	10,216,693		11,019,608	259.30	10,867,696	
TOTAL MOOTOR	207.30	10,210,073	203.30	11,017,000	237.30	10,001,070	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
m00j02 Laboratories Administrat	ion						
m00j0201 Laboratory Services							
exec vi	1.00	112,821		115,000	1.00	115,000	
prgm mgr senior ii	1.00	96,855		98,356		98,356	
prgm mgr iv	6.00	582,570		635,381		635,381	
nursing prgm conslt/admin iii	.00	0		73,674	1.00	73,674	
fiscal services admin ii	1.00	73,324		75,320	1.00	75,320	
prgm mgr i	1.00	74,863		76,750	1.00	76,750	
it programmer analyst superviso		72,507		73,910	1.00	73,910	
ph lab principal sci developmen		74,176		75,320		75 <b>,3</b> 20	
ph lab sci manager	3.00	218,190		223,140		223,140	
computer network spec lead	.00	0		61,729	1.00	61,729	
ph lab sci developmental ii	2.00	127,023		130,756	2.00	130,756	
ph lab sci supervisor	17.00	1,057,279		1,157,452		1,157,452	
pharmacist iii	1.00	73,871		74,725	1.00	74,725	
obs-ph lab scientist v	1.00	18,776		0		0	
administrator ii	1.00	66,583		68,674		68,674	
agency procurement spec supv	1.00	51,806		52,605	1.00	52,605	
computer network spec ii	1.00	92,025		58,949	1.00	58,949	
it programmer analyst ii	2.00	85,888		64,847		64,847	
ph lab sci developmental i	1.00	40,096		47,033	1.00	47,033	
ph lab sci general lead	22.00	1,268,587		1,293,782		1,293,782	
pharmacist ii	5.00	274,212		260,637		260,637	
administrator i	1.00	58,794		60,757		60,757	
it programmer analyst i	1.00	54,723		54,207		54,207	
ph lab sci general iii	70.00	3,433,020		3,472,229		3,412,620	Abolish
admin officer iii	.00	46,324		51,781	1.00	51,781	
computer info services spec ii	.00	34,008		49,859	1.00	49,859	
ph lab sci general ii	19.00	818,891		973,297		973,297	
admin officer ii	1.00	5,719		0	.00	0	
ph lab scî general î	7.00	230,094		236,727		236,727	
computer info services spec i	1.00	13,596		0	.00	0	
admin spec iii	1.00	44,471		45,213	1.00	45,213	
agency procurement spec trainee		86,343		88,068	2.00	88,068	
admin spec ii	2.00	120,367		126,639		126,639	
ph lab technician lead	7.00	233,635	6.00	236,515	6.00	236,515	
ph lab technician iii	16.00	512,226	16.00	564,196	15.00		Abolish
fiscal accounts technician i	1.00	38,521	1.00	39,177	1.00	39,177	
direct care asst ii	4.00	0		0	.00	0	
direct care trainee	1.00	0		0	.00	0	
exec assoc i	1.00	47,442		48,543	1.00	48,543	
fiscal accounts clerk manager	1.00	49,168		50,414	1.00	50,414	
office manager	1.00	46,119		47,272	1.00	47,272	
admin aide	1.00	37,428		38,065	1.00	38,065	
office supervisor	2.00	70,403		71,878	2.00	71,878	
office secy iii	7.00	213,783	6.00	225,005	6.00	225,005	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
m00j02 Laboratories Administrat	tion						
m00j0201 Laboratory Services	4 00	70 505	4 00	77.05/	4 00	77.05/	
fiscal accounts clerk ii	1.00	32,505		33,054		33,054	
office secy ii	2.00	73,479		74,474		74,474	
office services clerk lead	3.00	112,406		113,274		113,274	
office secy i	1.00	0		0		0	
office services clerk	18.00	564,488		591,992		591,992	
supply officer iii	1.00	32,845		33,400		33,400	
office clerk ii	1.00	31,185		31,426		31,426	
maint mechanic	1.00	29,568		29,796		29,796	
ph lab assistant lead	1.00	31,185		31,426		31,426	
obs-lab asst iii	1.00	32,654		32,906		32,906	
ph lab assistant iii	6.00	181,548	6.00	183,246	6.00	183,246	
TOTAL m00j0201*	252.00	11,778,390	243.00	12,352,876	241.00	12,256,447	
TOTAL m00j02 **	252.00	11,778,390		12,352,876		12,256,447	
101/12 11100J02	252.00	11,110,370	245.00	12,332,010	241.00	12,230,441	
m00k01 Deputy Secretary for Beh	navioral Hea	lth and Disabil	ities				
m00k0101 Executive Direction							
dep secy dhmh beh hlth & disab	1.00	106,070	1.00	143,270	1.00	143,270	
exec v	1.00	55,313		97,587		97 <b>,</b> 587	
prgm mgr iv	1.00	94,974		96,808		96,808	
prgm admin v hlth services	1.00	60,187		85,017		85,017	
prgm admin iv	.00	. 0		79,693		79,693	
obs-nursing div chief inst psyc	1.00	66,882	1.00	66,096		66,096	
administrator i	1.00	56,513	1.00	57,386		57,386	
patients¹ rights advocate ii	8.00	433,198		355,405		355,405	
social worker ii, health svcs	1.00	55,966		57,386		57,386	
admin officer iii	1.00	55,007		55,859	1.00	55,859	
exec assoc ii	1.00	53,458		54,809		54,809	
TOTAL m00k0101*	17.00	1,037,568		•		1,149,316	
TOTAL m00k01 **	17.00	1,037,568	16.00	1,149,316	16.00	1,149,316	
00100							
m00k02 Alcohol and Drug Abuse A							
m00k0201 Alcohol and Drug Abuse A			4 00	407.050	4 00	407.050	
spec asst to the sec for drug p		28,186	1.00	123,059		123,059	
prgm mgr senior i	1.00	107,795		95,738		95,738	
administrator vii	1.00	84,741		86,377		86,377	
prgm mgr iii	3.00	239,606		245,307		245,307	
admin prog mgr ii	1.00	75,603		77,359		77,359	
prgm admin iv	.00	0		57,677	1.00	57,677	
physician program specialist	1.00	155,563		162,425	1.00	162,425	
webmaster supr	1.00	63,138		64,642	1.00	64,642	
it functional analyst superviso		50,114	1.00	52,065	1.00	52,065	
prgm admin iii addctn	1.00	62,914	1.00	64,129	1.00	64,129	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00k02 Alcohol and Drug Abuse A							
m00k0201 Alcohol and Drug Abuse A							
accountant supervisor i	1.00	53,805		54,635		54,635	
administrator ii	1.00	64,596		66,096		66,096	
agency grants spec supv	1.00	63,494		64,847		64,847	
computer network spec ii	1.00	53,803		54 <b>,63</b> 5		54 <b>,63</b> 5	
hith fac surveyor nurse i	1.00	52,744		43,725		4 <b>3,</b> 725	
it functional analyst lead	1.00	59,609		61,239		61,239	
prgm admin ii	.00	0	1.00	50,668	1.00	50 <b>,6</b> 68	
prgm admin ii addctn	6.00	<b>3</b> 57 <b>,</b> 961	6.00	371,712	6.00	371,712	
research statistician iv	2.00	128,463	2.00	130,943	2.00	130,943	
webmaster ii	1.00	58,258	1.00	60,083	1.00	60,083	
agency grants spec lead	1.00	55,897	1.00	56 <b>,3</b> 06	1.00	56,306	
computer network spec i	.00	0	1.00	42,590	1.00	42,590	
prgm admin i addctn	.00	6,113	1.00	54,207	1.00	54,207	
admin officer iii	3.00	113,118	3.00	158,448	3.00	158,448	
agency grants spec ii	2.00	52,473	2.00	86,606	2.00	86,606	
computer network spec trainee	1.00	39,402		. 0	.00	0	
coord spec prgms hith serv iv a	12.00	541,037		559,995	11.00	559,995	
it functional analyst i	1.00	46,838		48,012		48,012	
admin officer ii	8.00	324,538		322,507		322,507	
admin spec iii	2.00	58,417		65,372		65,372	
admin aide	2.00	78,155		80,104		80,104	
office secy iii	1.00	29,390		28,434		28,434	
office secy ii	1.00	37,139		105,074		105,074	
311.00 000, 11							
TOTAL m00k0201*	60.00	3,142,910	62.50	3,595,016	62.50	3,595,016	
TOTAL m00k02 **	60.00	3,142,910	62.50			3,595,016	
m00l01 Mental Hygiene Administr	ation						
m00l0101 Program Direction							
physician administration direct	1.00	207,622	1.00	211,632	1.00	211,632	
physician program manager iv	1.00	190,723	1.00	194,042	1.00	194,042	
physician program manager iii	1.00	178,074	1.00	181,513	1.00	181,513	
physician program manager i	.50	74,779	.50	77,970	.50	77,970	
prgm mgr senior iii	1.00	92,475		102,996		102,996	
prgm mgr senior ii	1.00	170,520	3.00	320,685	3.00	320,685	
prgm mgr senior i	2.00	214,565		290,129		290,129	
asst attorney general vi	.60	55,068		55,916		55,916	
prgm mgr iv	2.00	77,713		, 0		. 0	
nursing prgm constt/admin iii	2.00	168,767		173,031		173,031	
prgm mgr iii	3.00	131,856		155,966		155,966	
administrator iii	1.00	53,077		62,917		62,917	
administrator iii	1.00	71,927		73,316		73,316	
physician clinical specialist	2.00	329,635		336,930		336,930	
accountant manager iii	1.00	78,519		80,969		80,969	
accountaint manager (1)	1.00	10,019	1.00	00,707	1.00	00,707	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
	_						
m00l01 Mental Hygiene Administr	ation						
m00l0101 Program Direction				, <b>-</b> ,		.=	
accountant manager i	1.00	61,264		63,420		63,420	
administrator iv	1.00	63,167		64,642		64,642	
psychologist ii	2.00	148,230		156,443		156,443	
hlth planning dev admin i	1.00	54,173		0		0	
hlth policy analyst advanced	.00	0		46,563		46,563	
prgm admin iii mental hlth	1.00	66,695		67,912		67,912	
social work prgm admin, health	1.00	68,300		69,224		69,224	
accountant supervisor i	1.00	26,528		43,725		43,725	
administrator ii	3.00	138,864		255,800		255,800	
administrator ii	2.00	109,763		113,129		113,129	
agency procurement spec supv	1.00	63,375		64,847		64,847	
computer network spec ii	2.00	113,908		116,789		116,789	
prgm admin ii mental hlth	6.80	403,781	7.80	474,897	7.80	474,897	
social work supv health svcs	2.00	119,921	2.00	122,478	2.00	122,478	
administrator i	3.00	120,835	2.00	118,096	2.00	118,096	
agency grants spec lead	1.00	39,340	1.00	52,192	1.00	52,192	
prgm admin i mental hlth	2.00	101,386	1.00	54,207	1.00	54,207	
research statistician iii	.00	8,648	.00	0	.00	0	
social worker ii, health svcs	5.00	206,879	5.00	284,155	5.00	284,155	
admin officer iii	1.00	51,967	1.00	52,770	1.00	52,770	
agency grants spec ii	1.00	11,181	1.00	38,594	1.00	38,594	
computer info services spec ii	1.00	55,852	1.00	56,930	1.00	56,930	
coord spec prgms hlth serv iv h	1.00	47,720	1.00	48,928	1.00	48,928	
coord spec prgms hlth serv iv m	3.00	131,610	3.00	160,492	3.00	160,492	
hlth planner iii	1.00	50,898	1.00	51,781	1.00	51,781	
admin officer ii	1.00	52,749	1.00	53,359	1.00	53,359	
coord spec prgms hlth serv iii	.60	26,928	.60	27,548	.60	27,548	
admin officer i	1.00	44,449		48,162		48, 162	
admin spec iii	1.00	68,589		84,409		84,409	
admin spec ii	1.00	38,466		38,763		38,763	
fiscal accounts technician i	1.00	40,124		41,378		41,378	
exec assoc iii	1.00	58,940		60,083		60,083	
management associate	1.00	48,331		49,080		49,080	
admin aide	3.00	100.749		87,303		87,303	
office secy iii	5.00	195,817		198,425	5.00	198,425	
office secy ii	3.00	114,965	3.00	116,637		116,637	
office services clerk lead	1.00	34,301	1.00	34,881	1.00	34,881	
office clerk assistant	.85	7,485		0		0	
TOTAL m0010101*	84.35	5,191,498	83.50	5,736,054	83.50	5,736,054	
m00l0102 Community Services							
exec aide v	1.00	107,784	1.00	110,297	1.00	110,297	
administrator iv	1.00	56,877		65,887		65,887	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
m00l0102 Community Services	4.00	F0 000	1 00	50.770	1 00	F0 ((0	
hlth policy analyst ii	1.00	50,089		50,668		50,668	
hlth policy analyst i	1.00	3,775		41,074		41,074	
coord spec prgms hlth serv iv m		103,944		106,789		106,789	
management associate	.00	32,593		41,567		41,567	
admin aide	1.00	11,161	.00	0	.00	0	
TOTAL m0010102*	7.00	366,223	7.00	416,282	7.00	416,282	
TOTAL m00l01 **	91.35	5,557,721	90.50	6,152,336		6,152,336	
m00l03 Walter P. Carter Communi m00l0301 Services and Institution	· ·						
prgm mgr senior ii	1.00	106,361	.00	0	.00	0	
dir nursing psych	1.00	94,438	.00	0	.00	0	
psychology services chief	1.00	79,234	.00	0	.00	0	
asst supt i state hospital	1.00	73,038	.00	0	.00	0	
physician clinical staff	.70	97,702	.00	0	.00	0	
asst dir of nursing psych	1.00	81,731	.00	0	.00	0	
nursing education supervisor	1.00	78,020	.00	0	.00	0	
clinical nurse specialist psych	2.00	37,056		0	.00	0	
nursing instructor	1.00	71,458	.00	0	.00	0	
psychologist ii	4.00	263,716	.00	0	.00	0	
registered nurse manager psych	2.00	73,124	.00	0	.00	0	
registered nurse quality imp ps	.00	39,854	.00	0	.00	0	
social work manager, health svc	1.00	68,829	.00	0	.00	0	
registered nurse supv psych	2.00	144,448	.00	0	.00	0	
social work prgm admin, health	1.00	64,128	.00	0	.00	0	
administrator ii	1.00	53,285	.00	0	.00	0	
computer network spec ii	1.00	60,758	.00	0	.00	0	
prgm admin ii mental hlth	1.00	58,373	.00	0	.00	0	
registered nurse charge psych	21.50	1,049,207	.00	0	.00	0	
social worker adv health svcs	1.00	60,074	.00	0	.00	0	
personnel officer iii	1.00	59,023		0	.00	0	
registered nurse	5.50	274,659		0	.00	0	
social worker ii, health svcs	3.00	133,934	.00	0	.00	0	
activity therapy manager	1.00	55,633	.00	0	.00	0	
agency procurement spec ii	1.00	36,006	.00	0	.00	0	
a/d associate counselor, lead	1.00	48,369	.00	0	.00	0	
maint supv ii non lic	1.00	46,410	1.00	47,129		47,129	
social worker i, health svcs	1.00	95,740		0		0	
a/d associate counselor	1.00	6,818		0	.00	0	
nursing tech	.00	1,794	.00	0	.00	0	
computer info services spec i	1.00	52,129		0	.00	0	
coord spec prgms hlth serv ii m		48,335	.00	0	.00	0	
therapeutic recreator ii	2.00	93,647		0		0	
a/d supervised counselor	1.00	39,515	.00	0		0	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance Symbol
m00l03 Walter P. Carter Communit	v Montal W	alth Contar				
m00l0301 Services and Institutiona	•					
mental health assoc iii	1.00	40,260	.00	0	-00	0
licensed practical nurse iii ad		49,080		0	.00	0
licensed practical nurse ii	3.00	80,542	.00	0	.00	0
licensed practical nurse i	.00	18,559	.00	0	.00	0
personnel associate ii	1.00	42,588		0	.00	0
activity therapy associate iii	.60	19,503		0	.00	0
hlth records tech ii	3.00	110,784		0	.00	0
direct care asst ii	22.00	555 <b>,73</b> 8	.00	0	.00	0
direct care trainee	.00	8,403	.00	0	.00	0
hlth records prgm supv	1.00	45,696	.00	0	.00	0
fiscal accounts clerk superviso	1.00	39,369	.00	0	.00	0
admin aide	1.00	37,773	.00	0	.00	0
office supervisor	1.00	39,868	.00	0	.00	0
office secy iii	2.00	73,314	.00	0	.00	0
fiscal accounts clerk ii	3.00	82,363	.00	0	.00	0
office secy ii	2.00	56,425	.00	0	.00	0
office secy i	2.00	65,933	.00	0	.00	0
office services clerk	1.00	35,934	.00	0	.00	0
office clerk ii	2.00	61,512	.00	0	.00	0
supply officer ii	1.00	28,622	.00	0	.00	0
maint chief iv non lic	1.00	41,197	.00	0	.00	0
electrician senior	1.00	42,591	1.00	43,251	1.00	43,251
refrigeration mechanic	1.00	39,490	1.00	40,630	1.00	40,630
carpenter trim	1.00	-1,306	.00	0	.00	0
electrician	1.00	37,542	.00	0	.00	0
locksmith	1.00	37,887	.00	0	.00	0
painter	1.00	70,875	1.00	38,180	1.00	38,180
plumber	1.00	34,301	.00	0	.00	0
linen service worker	1.00	25,868	1.00	26,429	1.00	26,429
TOTAL m0010301*	123.30	5,467,557	5.00	195,619	5.00	195,619
TOTAL m00103 **	123.30	5,467,557	5.00	195,619	5.00	195,619

m00104         Thomas B. Finan Hospital Center         Expenditure         Positions         Appropriation         Positions         Allowance         Symbol           m00104 Thomas B. Finan Hospital Center         molecular Symbol           prgm mgr senior ii         1.00         104,144         1.00         106,159         1.00         91,438         1.00
prgm mgr senior ii 1.00 104,144 1.00 106,159 1.00 106,159 dir nursing psych 1.00 91,438 1.00 91,438 1.00 91,438 asst supt ii state hospital 1.00 78,052 1.00 80,333 1.00 80,333 psychology services chief 1.00 80,313 1.00 81,864 1.00 81,864 therapy services mgr i 1.00 75,149 1.00 76,750 1.00 76,750 asst dir of nursing psych 1.00 74,499 1.00 74,499 1.00 74,499 nurse practitioner/midwife ii .00 0 1.00 68,457 1.00 68,457 psychologist ii 3.00 225,588 3.00 230,250 3.00 230,250 registered nurse manager psych 1.00 73,202 1.00 73,910 1.00 73,910 registered nurse quality imp ps 1.00 73,910 1.00 73,910 1.00 73,910 fiscal services chief i 1.00 66,517 1.00 69,224 psychologist i 1.00 56,012 1.00 57,203 1.00 57,203 registered nurse supv psych 5.00 342,262 5.00 342,262 5.00 342,262 social work prgm admin, health 1.00 67,910 1.00 69,224 1.00 69,224 computer network spec ii 1.00 64,968 1.00 66,096 occupational therapist iii lead 1.00 63,616 1.00 64,847 registered nurse charge psych 9.00 471,169 7.00 452,700 7.00 452,700 social work supv health svcs 1.00 60,074 1.00 61,239 1.00 61,239 police chief i 1.00 64,876 1.00 61,239 police chief i 1.00 64,8765 1.00 50,466
prgm mgr senior ii 1.00 104,144 1.00 106,159 1.00 106,159 dir nursing psych 1.00 91,438 1.00 91,438 1.00 91,438 asst supt ii state hospital 1.00 78,052 1.00 80,333 1.00 80,333 psychology services chief 1.00 80,313 1.00 81,864 1.00 81,864 therapy services mgr i 1.00 75,149 1.00 76,750 1.00 76,750 asst dir of nursing psych 1.00 74,499 1.00 74,499 1.00 74,499 nurse practitioner/midwife ii .00 0 1.00 68,457 1.00 68,457 psychologist ii 3.00 225,588 3.00 230,250 3.00 230,250 registered nurse manager psych 1.00 73,202 1.00 73,910 1.00 73,910 registered nurse quality imp ps 1.00 73,910 1.00 73,910 1.00 73,910 fiscal services chief i 1.00 66,517 1.00 69,224 psychologist i 1.00 56,012 1.00 57,203 1.00 57,203 registered nurse supv psych 5.00 342,262 5.00 342,262 5.00 342,262 social work prgm admin, health 1.00 67,910 1.00 69,224 1.00 69,224 computer network spec ii 1.00 64,968 1.00 66,096 occupational therapist iii lead 1.00 63,616 1.00 64,847 registered nurse charge psych 9.00 471,169 7.00 452,700 7.00 452,700 social work supv health svcs 1.00 60,074 1.00 61,239 1.00 61,239 police chief i 1.00 64,876 1.00 61,239 police chief i 1.00 64,8765 1.00 50,466
prgm mgr senior ii 1.00 104,144 1.00 106,159 1.00 106,159 dir nursing psych 1.00 91,438 1.00 91,438 1.00 91,438 asst supt ii state hospital 1.00 78,052 1.00 80,333 1.00 80,333 psychology services chief 1.00 80,313 1.00 81,864 1.00 81,864 therapy services mgr i 1.00 75,149 1.00 76,750 1.00 76,750 asst dir of nursing psych 1.00 74,499 1.00 74,499 1.00 74,499 nurse practitioner/midwife ii .00 0 1.00 68,457 1.00 68,457 psychologist ii 3.00 225,588 3.00 230,250 3.00 230,250 registered nurse manager psych 1.00 73,202 1.00 73,910 1.00 73,910 registered nurse quality imp ps 1.00 73,910 1.00 73,910 1.00 73,910 fiscal services chief i 1.00 66,517 1.00 69,224 psychologist i 1.00 56,012 1.00 57,203 1.00 57,203 registered nurse supv psych 5.00 342,262 5.00 342,262 5.00 342,262 social work prgm admin, health 1.00 67,910 1.00 69,224 1.00 69,224 computer network spec ii 1.00 64,968 1.00 66,096 occupational therapist iii lead 1.00 63,616 1.00 64,847 registered nurse charge psych 9.00 471,169 7.00 452,700 7.00 452,700 social work supv health svcs 1.00 60,074 1.00 61,239 1.00 61,239 police chief i 1.00 64,876 1.00 61,239 police chief i 1.00 64,8765 1.00 50,466
prgm mgr senior ii 1.00 104,144 1.00 106,159 1.00 106,159 dir nursing psych 1.00 91,438 1.00 91,438 1.00 91,438 asst supt ii state hospital 1.00 78,052 1.00 80,333 1.00 80,333 psychology services chief 1.00 80,313 1.00 81,864 1.00 81,864 therapy services mgr i 1.00 75,149 1.00 76,750 1.00 74,499 1.00 74,499 nurse practitioner/midwife ii .00 0 1.00 68,457 1.00 68,457 psychologist ii 3.00 225,588 3.00 230,250 3.00 230,250 registered nurse manager psych 1.00 73,910 1.00 73,910 1.00 73,910 registered nurse quality imp ps 1.00 73,910 1.00 73,910 1.00 73,910 fiscal services chief i 1.00 66,517 1.00 69,224 1.00 69,224 psychologist i 1.00 56,012 1.00 57,203 1.00 57,203 registered nurse supv psych 5.00 342,262 5.00 342,262 5.00 342,262 social work prgm admin, health 1.00 67,910 1.00 67,910 1.00 69,224 computer network spec ii 1.00 63,616 1.00 66,096 1.00 64,847 registered nurse charge psych 9.00 471,169 7.00 452,700 7.00 452,700 social work supv health svcs 1.00 60,074 1.00 61,239 police chief i 1.00 61,239 police chief i 1.00 48,765 1.00 50,466 1.00 50,466
dir nursing psych       1.00       91,438       1.00       91,438       1.00       91,438         asst supt ii state hospital       1.00       78,052       1.00       80,333       1.00       80,333         psychology services chief       1.00       80,313       1.00       81,864       1.00       81,864         therapy services mgr i       1.00       75,149       1.00       76,750       1.00       76,750         asst dir of nursing psych       1.00       74,499       1.00       74,499       1.00       74,499         nurse practitioner/midwife ii       .00       0       1.00       68,457       1.00       68,457         psychologist ii       3.00       225,588       3.00       230,250       3.00       230,250         registered nurse manager psych       1.00       73,202       1.00       73,910       1.00       73,910         registered nurse quality imp ps       1.00       73,910       1.00       73,910       1.00       73,910         fiscal services chief i       1.00       66,517       1.00       69,224       1.00       69,224         psychologist i       1.00       56,012       1.00       57,203       1.00       57,203
asst supt ii state hospital 1.00 78,052 1.00 80,333 1.00 80,333 psychology services chief 1.00 80,313 1.00 81,864 1.00 81,864 therapy services mgr i 1.00 75,149 1.00 76,750 1.00 76,750 asst dir of nursing psych 1.00 74,499 1.00 74,499 1.00 74,499 nurse practitioner/midwife ii .00 0 1.00 68,457 1.00 68,457 psychologist ii 3.00 225,588 3.00 230,250 3.00 230,250 registered nurse manager psych 1.00 73,202 1.00 73,910 1.00 73,910 registered nurse quality imp ps 1.00 73,910 1.00 73,910 1.00 73,910 fiscal services chief i 1.00 66,517 1.00 69,224 psychologist i 1.00 56,012 1.00 57,203 1.00 57,203 registered nurse supv psych 5.00 342,262 5.00 342,262 5.00 342,262 social work prgm admin, health 1.00 67,910 1.00 69,224 1.00 69,224 computer network spec ii 1.00 63,616 1.00 66,096 0ccupational therapist iii lead 1.00 63,616 1.00 64,847 1.00 64,847 registered nurse charge psych 9.00 471,169 7.00 452,700 7.00 452,700 social work supv health svcs 1.00 60,074 1.00 61,239 1.00 50,466
psychology services chief 1.00 80,313 1.00 81,864 1.00 81,864 therapy services mgr i 1.00 75,149 1.00 76,750 1.00 76,750 asst dir of nursing psych 1.00 74,499 1.00 74,499 1.00 74,499 nurse practitioner/midwife ii .00 0 1.00 68,457 1.00 68,457 psychologist ii 3.00 225,588 3.00 230,250 3.00 230,250 registered nurse manager psych 1.00 73,202 1.00 73,910 1.00 73,910 registered nurse quality imp ps 1.00 73,910 1.00 73,910 1.00 73,910 fiscal services chief i 1.00 66,517 1.00 69,224 1.00 69,224 psychologist i 1.00 56,012 1.00 57,203 1.00 57,203 registered nurse supv psych 5.00 342,262 5.00 342,262 5.00 342,262 social work prgm admin, health 1.00 67,910 1.00 69,224 1.00 69,224 computer network spec ii 1.00 64,968 1.00 66,096 occupational therapist iii lead 1.00 63,616 1.00 64,847 1.00 64,847 registered nurse charge psych 9.00 471,169 7.00 452,700 7.00 452,700 social work supv health svcs 1.00 60,074 1.00 61,239 1.00 61,239 police chief i 1.00 48,765 1.00 50,466 1.00 50,466
therapy services mgr i 1.00 75,149 1.00 76,750 1.00 76,750 asst dir of nursing psych 1.00 74,499 1.00 74,499 1.00 74,499 nurse practitioner/midwife ii .00 0 1.00 68,457 1.00 68,457 psychologist ii 3.00 225,588 3.00 230,250 3.00 230,250 registered nurse manager psych 1.00 73,202 1.00 73,910 1.00 73,910 registered nurse quality imp ps 1.00 73,910 1.00 73,910 1.00 73,910 fiscal services chief i 1.00 66,517 1.00 69,224 1.00 69,224 psychologist i 1.00 56,012 1.00 57,203 1.00 57,203 registered nurse supv psych 5.00 342,262 5.00 342,262 5.00 342,262 social work prgm admin, health 1.00 67,910 1.00 69,224 1.00 69,224 computer network spec ii 1.00 63,616 1.00 66,096 0ccupational therapist iii lead 1.00 63,616 1.00 64,847 1.00 64,847 registered nurse charge psych 9.00 471,169 7.00 452,700 7.00 452,700 social work supv health svcs 1.00 60,074 1.00 61,239 1.00 50,466
asst dir of nursing psych 1.00 74,499 1.00 74,499 1.00 74,499 nurse practitioner/midwife ii .00 0 1.00 68,457 1.00 68,457 psychologist ii 3.00 225,588 3.00 230,250 3.00 230,250 registered nurse manager psych 1.00 73,202 1.00 73,910 1.00 73,910 registered nurse quality imp ps 1.00 73,910 1.00 73,910 1.00 73,910 1.00 73,910 fiscal services chief i 1.00 66,517 1.00 69,224 1.00 69,224 psychologist i 1.00 56,012 1.00 57,203 1.00 57,203 registered nurse supv psych 5.00 342,262 5.00 342,262 5.00 342,262 social work prgm admin, health 1.00 67,910 1.00 69,224 1.00 69,224 computer network spec ii 1.00 64,968 1.00 66,096 1.00 66,096 occupational therapist iii lead 1.00 63,616 1.00 64,847 1.00 64,847 registered nurse charge psych 9.00 471,169 7.00 452,700 7.00 452,700 social work supv health svcs 1.00 60,074 1.00 61,239 1.00 61,239 police chief i 1.00 48,765 1.00 50,466
nurse practitioner/midwife ii .00 0 1.00 68,457 1.00 68,457 psychologist ii 3.00 225,588 3.00 230,250 3.00 230,250 registered nurse manager psych 1.00 73,202 1.00 73,910 1.00 73,910 registered nurse quality imp ps 1.00 73,910 1.00 73,910 1.00 73,910 fiscal services chief i 1.00 66,517 1.00 69,224 1.00 69,224 psychologist i 1.00 56,012 1.00 57,203 1.00 57,203 registered nurse supv psych 5.00 342,262 5.00 342,262 5.00 342,262 social work prgm admin, health 1.00 67,910 1.00 69,224 1.00 69,224 computer network spec ii 1.00 64,968 1.00 66,096 0ccupational therapist iii lead 1.00 63,616 1.00 64,847 1.00 64,847 registered nurse charge psych 9.00 471,169 7.00 452,700 7.00 452,700 social work supv health svcs 1.00 60,074 1.00 61,239 1.00 61,239 police chief i 1.00 48,765 1.00 50,466 1.00 50,466
psychologist ii 3.00 225,588 3.00 230,250 3.00 230,250 registered nurse manager psych 1.00 73,202 1.00 73,910 1.00 73,910 registered nurse quality imp ps 1.00 73,910 1.00 73,910 1.00 73,910 fiscal services chief i 1.00 66,517 1.00 69,224 1.00 69,224 psychologist i 1.00 56,012 1.00 57,203 1.00 57,203 registered nurse supv psych 5.00 342,262 5.00 342,262 5.00 342,262 social work prgm admin, health 1.00 67,910 1.00 69,224 1.00 69,224 computer network spec ii 1.00 64,968 1.00 66,096 1.00 66,096 occupational therapist iii lead 1.00 63,616 1.00 64,847 1.00 64,847 registered nurse charge psych 9.00 471,169 7.00 452,700 7.00 452,700 social work supv health svcs 1.00 60,074 1.00 61,239 1.00 61,239 police chief i 1.00 48,765 1.00 50,466 1.00 50,466
registered nurse manager psych 1.00 73,202 1.00 73,910 1.00 73,910 registered nurse quality imp ps 1.00 73,910 1.00 73,910 1.00 73,910 fiscal services chief i 1.00 66,517 1.00 69,224 1.00 69,224 psychologist i 1.00 56,012 1.00 57,203 1.00 57,203 registered nurse supv psych 5.00 342,262 5.00 342,262 5.00 342,262 social work prgm admin, health 1.00 67,910 1.00 69,224 1.00 69,224 computer network spec ii 1.00 64,968 1.00 66,096 1.00 66,096 occupational therapist iii lead 1.00 63,616 1.00 64,847 1.00 64,847 registered nurse charge psych 9.00 471,169 7.00 452,700 7.00 452,700 social work supv health svcs 1.00 60,074 1.00 61,239 1.00 61,239 police chief i 1.00 48,765 1.00 50,466
fiscal services chief i 1.00 66,517 1.00 69,224 1.00 69,224 psychologist i 1.00 56,012 1.00 57,203 1.00 57,203 registered nurse supv psych 5.00 342,262 5.00 342,262 5.00 342,262 social work prgm admin, health 1.00 67,910 1.00 69,224 1.00 69,224 computer network spec ii 1.00 64,968 1.00 66,096 1.00 66,096 occupational therapist iii lead 1.00 63,616 1.00 64,847 1.00 64,847 registered nurse charge psych 9.00 471,169 7.00 452,700 7.00 452,700 social work supv health svcs 1.00 60,074 1.00 61,239 1.00 61,239 police chief i 1.00 48,765 1.00 50,466
psychologist i 1.00 56,012 1.00 57,203 1.00 57,203 registered nurse supv psych 5.00 342,262 5.00 342,262 5.00 342,262 social work prgm admin, health 1.00 67,910 1.00 69,224 1.00 69,224 computer network spec ii 1.00 64,968 1.00 66,096 1.00 66,096 occupational therapist iii lead 1.00 63,616 1.00 64,847 1.00 64,847 registered nurse charge psych 9.00 471,169 7.00 452,700 7.00 452,700 social work supv health svcs 1.00 60,074 1.00 61,239 1.00 61,239 police chief i 1.00 48,765 1.00 50,466
psychologist i 1.00 56,012 1.00 57,203 1.00 57,203 registered nurse supv psych 5.00 342,262 5.00 342,262 5.00 342,262 social work prgm admin, health 1.00 67,910 1.00 69,224 1.00 69,224 computer network spec ii 1.00 64,968 1.00 66,096 1.00 66,096 occupational therapist iii lead 1.00 63,616 1.00 64,847 1.00 64,847 registered nurse charge psych 9.00 471,169 7.00 452,700 7.00 452,700 social work supv health svcs 1.00 60,074 1.00 61,239 1.00 61,239 police chief i 1.00 48,765 1.00 50,466
registered nurse supv psych 5.00 342,262 5.00 342,262 5.00 342,262 social work prgm admin, health 1.00 67,910 1.00 69,224 1.00 69,224 computer network spec ii 1.00 64,968 1.00 66,096 1.00 66,096 occupational therapist iii lead 1.00 63,616 1.00 64,847 1.00 64,847 registered nurse charge psych 9.00 471,169 7.00 452,700 7.00 452,700 social work supv health svcs 1.00 60,074 1.00 61,239 1.00 61,239 police chief i 1.00 48,765 1.00 50,466
social work prgm admin, health       1.00       67,910       1.00       69,224       1.00       69,224         computer network spec ii       1.00       64,968       1.00       66,096       1.00       66,096         occupational therapist iii lead       1.00       63,616       1.00       64,847       1.00       64,847         registered nurse charge psych       9.00       471,169       7.00       452,700       7.00       452,700         social work supv health svcs       1.00       60,074       1.00       61,239       1.00       61,239         police chief i       1.00       48,765       1.00       50,466       1.00       50,466
computer network spec ii       1.00       64,968       1.00       66,096       1.00       66,096         occupational therapist iii lead       1.00       63,616       1.00       64,847       1.00       64,847         registered nurse charge psych       9.00       471,169       7.00       452,700       7.00       452,700         social work supv health svcs       1.00       60,074       1.00       61,239       1.00       61,239         police chief i       1.00       48,765       1.00       50,466       1.00       50,466
occupational therapist iii lead 1.00 63,616 1.00 64,847 1.00 64,847 registered nurse charge psych 9.00 471,169 7.00 452,700 7.00 452,700 social work supv health svcs 1.00 60,074 1.00 61,239 police chief i 1.00 48,765 1.00 50,466 1.00 50,466
social work supv health svcs     1.00     60,074     1.00     61,239     1.00     61,239       police chief i     1.00     48,765     1.00     50,466     1.00     50,466
social work supv health svcs       1.00       60,074       1.00       61,239       1.00       61,239         police chief i       1.00       48,765       1.00       50,466       1.00       50,466
police chief i 1.00 48,765 1.00 50,466 1.00 50,466
occupational therapist ii 3 00 162 030 3 00 165 160 3 00 165 160
personnel officer iii 1.00 49,488 1.00 50,255 1.00 50,255
prgm admin i mental hlth 1.00 56,515 1.00 57,386 1.00 57,386
registered nurse 29.00 1,453,952 24.00 1,325,848 24.00 1,325,848
social worker ii, health svcs 8.00 373,176 6.00 351,058 6.00 351,058
accountant ii 1.00 45,537 1.00 47,129 1.00 47,129
agency procurement spec ii 1.00 48,659 1.00 51,781 1.00 51,781
computer info services spec ii 1.00 51,466 1.00 52,770 1.00 52,770
maint supv ii lic 1.00 50,353 1.00 56,930 1.00 56,930
social worker i, health svcs 2.00 94,938 2.00 96,943 2.00 96,943
coord spec prgms hlth serv iii 1.00 51,561 1.00 52,356 1.00 52,356
emp training spec ii 1.00 52,143 1.00 53,359 1.00 53,359
therapeutic recreator superviso 1.00 40,590 1.00 41,899 1.00 41,899
art therapist ii 1.00 40,780 1.00 41,567 1.00 41,567
therapeutic recreator ii 4.00 195,154 4.00 199,125 4.00 199,125
assoc librarian i 1.00 45,354 1.00 46,055 1.00 46,055
mental health assoc iv 1.00 41,896 1.00 42,464 1.00 42,464
mental health assoc iii 1.00 40,630 1.00 40,630 1.00 40,630
licensed practical nurse ii 12.00 491,817 13.00 525,405 13.00 525,405
pharmacy technician 2.00 54,784 2.00 55,207 2.00 55,207
police officer ii 1.00 39,583 1.00 40,299 1.00 40,299
building security officer ii 4.00 107,159 4.00 107,561 4.00 107,561
fiscal accounts technician ii 1.00 43,297 1.00 44,052 1.00 44,052
personnel associate ii 1.00 43,380 1.00 44,052 1.00 44,052
hlth records tech ii 4.00 125,274 3.00 95,710 3.00 95,710

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00l04 Thomas B. Finan Hospital m00l0401 Services and Institution							
	•		71 00	051 0/5	71 00	051 9/5	
direct care asst ii	31.00 6.00	941,511		951,845 147,459		951,845	
direct care asst i direct care trainee	2.00	131,532 15,173		21,188		147,459 21,188	
management associate	1.00	48,243		49,080		49,080	
admin aide	1.00	42,113		43,251		43,251	
fiscal accounts clerk ii	2.00	40,791		29,728		29,728	
office secy ii	5.00	167,556		169,160		169,160	
supply officer iii	1.00	26,831		27,038		27,038	
telephone operator supr	1.00	32,879		34,988		34,988	
telephone operator ii	3.00	95,945		97,564		97,564	
maint chief iv lic	1.00	46,435		45,560		45,560	
electrician senior	1.00	42,594		43,251		43,251	
refrigeration mechanic	1.00	33,643		33,903		33,903	
stationary engineer 1st grade	1.00	41,378		41,378		41,378	
carpenter trim	1.00	31,651		31,895		31,895	
locksmith	1.00	38,229		38,879		38,879	
maint mechanic senior	1.00	36,264		36,544		36,544	
maint mechanic	3.00	64,501		96,046		96,046	
housekeeping manager	.00	04,501		40,630		40,630	
housekeeping supv iv	1.00	22,071		40,030		40,030	
housekeeping supv ii	1.00	33,792		34,363		34,363	
patient/client driver	1.00	26,619		26,619		26,619	
building services worker	3.00	127,785		461,590		461,590	
custom sewer	1.00	30,183		30,416		30,416	
groundskeeper	1.00	23,257		23,436		23,436	
linen service worker	2.00	60,366		60,832		60,832	
building services worker	15.00	327,118		00,032		00,032	
buttering services worker	13.00						
TOTAL m0010401*	204.00	8,445,564	194.00	8,492,475	194.00	8,492,475	
TOTAL m00104 **	204.00	8,445,564	194.00	8,492,475	194.00	8,492,475	
m00l05 Regional Institute for C			ltimore Cit	:y			
m00l0501 Services and Institution	•		4 00	404 547	4 00	404 547	
physician program manager iii	1.00	178,074		181,513		181,513	
principal	1.00	89,819		91,382	1.00	91,382	
asst principal dhmh	1.00	71,748		83,500		83,500	
prgm mgr senior ii	1.00	94,854		96,501	1.00	96,501	
dir nursing psych	1.00	92,309		93,194	1.00	93,194	
psychology services chief	1.00	-2,238		0	.00	0	
asst supt i state hospital	1.00	71,657		73,910	1.00	73,910	
registered dietitian dir hlth o		68,545		70,562	1.00	70,562	
physician clinical specialist	1.80	268,436		280,692	1.80	280,692	
physician clinical specialist	1.20	168,639		153,045	1.00	153,045	
physician clinical staff	1.00	97,702	.70	97,701	.70	97,701	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
00l05 Regional Institute for C	hildren and	Adolescents-Ba	ltimore Cit	·y			
00l0501 Services and Institution	al Operation	ns					
asst dir of nursing psych	1.00	55,953	1.00	78,832		78,832	
teacher apc	3.00	204,864	3.00	208,223	3.00	208,223	
psychologist ii	4.00	291,850	3.00	230,250	3.00	230,250	
registered nurse manager psych	3.00	222,421	3.00	224,550	3.00	224,550	
registered nurse supv psych	3.00	244,024	4.00	251,842	4.00	251,842	
teacher supervisor	1.00	94,164	1.00	89,742	1.00	89,742	
administrator ii	1.00	-69	.00	0	.00	0	
computer network spec ii	1.00	52,487	1.00	53,610	1.00	53,610	
psychology associate doctorate	1.00	55 <b>,3</b> 45	1.00	56 <b>,</b> 750	1.00	56 <b>,</b> 750	
registered nurse charge psych	5.50	311,682	5.50	357,047	5.50	357,047	
social work supv health svcs	1.00	60,726	1.00	62,417	1.00	62,417	
teacher lead	2.00	100,485	2.00	131,742	2.00	131,742	
teacher conditional dhmh	2.00	87,110	2.00	91,956	2.00	91,956	
administrator i	1.00	59,492	1.00	60,757	1.00	60,757	
maint supv iii	.00	32,195	1.00	50,255	1.00	50,255	
personnel officer iii	1.00	45,316	1.00	53,189	1.00	53,189	
prgm admin i mental hlth	2.00	87,227	2.00	126,325	2.00	126,325	
registered nurse	6.00	270,831	4.00	226,060	4.00	226,060	
social worker ii, health svcs	5.00	277,355	5.00	285,585	5.00	285,585	
coord spec prgms hlth serv iv h	1.00	54,796	1.00	55,859	1.00	55,859	
coord spec prgms hlth serv iv m	1.00	56,170	1.00	56,930	1.00	56,930	
registered dietitian iii	.00	45,994	1.00	49,859	1.00	49,859	
social worker i, health svcs	2.00	88,027	3.00	139,264	3.00	139,264	
admin officer ii	1.00	39,077	1.00	40,411	1.00	40,411	
art therapist supervisor	1.00	12,075	.50	26,679	.50	26,679	
coord spec prgms hlth serv iii	1.00	60,076	2.00	101,902	2.00	101,902	
psychology associate iii master	1.00	49,530	1.00	51,375	1.00	51,375	
therapeutic recreator superviso	1.00	52,647	.00	0	.00	0	
agency procurement spec i	.00	21,347	1.00	44,731	1.00	44,731	
coord spec prgms hlth serv ii m	1.00	48,972	1.00	50,015	1.00	50,015	
dance therapist ii	1.00	5,467	.00	0	.00	0	
music therapist ii	.50	22,939	.50	23,204	.50	23,204	
registered dietitian i	1.00	5,080	.00	0	.00	0	
therapeutic recreator ii	2.00	90,414	2.00	92,003	2.00	92,003	
admin spec iii	1.00	52,655	1.00	46,055	1.00	46,055	
volunteer activities coord iii	1.00	40,025	1.00	41,250	1.00	41,250	
admin spec ii	2.00	37,857	.00	0	.00	0	
mental health assoc iv	2.00	44,133	1.00	43,251	1.00	43,251	
licensed practical nurse iii ad	1.00	49,080	1.00	49,080	1.00	49,080	
licensed practical nurse ii	5.00	178,080	6.00	261,209	6.00	261,209	
licensed practical nurse i	3.00	115,321	1.00	41,694	1.00	41,694	
building security officer ii	2.00	24,172	1.00	24,018	1.00	24,018	
camh specialist ii	2.00	125,467	2.00	85,484	2.00	85,484	
camh specialist i	4.00	180,113		206,026	5.00	206,026	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
modice Parismal Institute for (	Thildnen and	Adal againts - Pa	ltimoro Cit				
m00l05 Regional Institute for ( m00l0501 Services and Institution			itimore cri	. у			
fiscal accounts technician ii	1.00	41,816	1.00	42,464	1.00	42,464	
camh associate iii	2.00	73,562		73,562		73,562	
hlth records reviewer	1.00	40,010		40,630	1.00	40,630	
camh associate ii	1.00	26,029	.00	0	.00	0	
camh associate i	1.00	21,452		25,239	1.00	25,239	
direct care asst ii	11.00	314,884		265,093	8.00	265,093	
management associate	2.00	87,614		89,894	2.00	89,894	
office secy iii	3.00	117,792	3.00	119,787	3.00	119,787	
office secy ii	3.00	109,029	3.00	110,226	3.00	110,226	
office services clerk	1.00	36,264		36,544	1.00	36,544	
cook ii	1.00	43,616		59,525	2.00	59,525	
maint chief ii non lic	1.00	40,395	1.00	40,939	1.00	40,939	
maint mechanic	1.00	34,014	1.00	34,363	1.00	34,363	
food service supv i	1.00	29,274	1.00	29,274	1.00	29,274	
maint asst	2.00	61,426	2.00	61,900	2.00	61,900	
food service worker	3.00	88,518		88,623	3.00	88,623	
TOTAL m00l0501*	128.00	6,418,212	118.00	6,509,494	118.00	6,509,494	
TOTAL m00105 **	128.00	6,418,212	118.00	6,509,494	118.00	6,509,494	
m00l07 Eastern Shore Hospital	Center						
m00l0701 Services and Institution	nal Operatio	ns					
physician program manager iii	1.00	168,042	1.00	174,758	1.00	174,758	
prgm mgr senior ii	1.00	106,158	1.00	108,208	1.00	108,208	
dir nursing psych	1.00	97,983	1.00	94,983	1.00	94,983	
asst supt ii state hospital	1.00	78,811	1.00	80,333	1.00	80,333	
psychology services chief	1.00	79,541	1.00	81,864	1.00	81,864	
registered dietitian dir hlth	c 1.00	34,972	.00	0	.00	0	
physician clinical specialist	7.00	1,006,993	7.00	999,860	7.00	999,860	
asst dir of nursing psych	.00	74,453	1.00	77,359	1.00	77,359	
nursing education supervisor	1.00	82,415	1.00	80,333	1.00	80,333	
clinical nurse specialist psyc	h 4.00	215,870	4.00	244,286	2.00	145,010	Abolish
computer network spec supr	1.00	65,246	1.00	67,160	1.00	67,160	
nurse practitioner/midwife ii	1.00	82,693	1.00	79,693	1.00	79,693	
nursing instructor	1.00	76,182	1.00	75,320	1.00	75,320	
psychologist ii	1.00	71,524	1.00	73,910	1.00	73,910	
registered nurse manager psych	2.00	155,929	2.00	150,640	2.00	150,640	
registered nurse quality imp p	s 1.00	66,420	1.00	63,420	1.00	63,420	
social work manager, health sv	c 1.00	62,219	1.00	63,420	1.00	63,420	
registered nurse supv psych	7.00	494,182		481,165		481,165	
administrator ii	.00	17,128		52,605		52,605	
computer network spec ii	1.00	52,878		54,635		54 <b>,</b> 6 <b>3</b> 5	
personnel administrator i	.00	13,109		58,949		58,949	
psychology associate doctorate		86,359		52,605		52,605	
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Classification Title Positions Expenditure Positions Appropriation Positions Allowance Sy	/mbol
m00l07 Eastern Shore Hospital Center	
m00l0701 Services and Institutional Operations	
registered nurse charge .20 10,684 .20 12,248 .20 12,248	
registered nurse charge psych 12.30 767,441 13.30 805,641 12.30 761,916 Ab	oolish
social work supv health svcs .00 45,285 1.00 64,847 1.00 64,847	
police chief i 1.00 60,484 1.00 62,134 1.00 62,134	
registered nurse 22.00 655,565 17.00 844,931 12.50 660,098 Ab	oolish
social worker ii, health svcs 6.00 246,529 3.00 157,896 3.00 157,896	
activity therapy manager 1.00 56,280 1.00 56,930 1.00 56,930	
admin officer iii 1.00 50,995 2.00 99,793 2.00 99,793	
coord spec prgms hlth serv iv m 3.00 164,003 3.00 167,598 3.00 167,598	
maint supv ii non lic 1.00 55,526 1.00 56,930 1.00 56,930	
social worker i, health svcs 1.00 47,373 1.00 48,012 1.00 48,012	
personnel officer i 1.00 40,751 .00 0 .00 0	
psychology associate iii master 1.00 17,621 1.00 53,359 1.00 53,359	
registered dietitian ii .00 12,685 1.00 46,769 1.00 46,769	
art therapist ii 2.00 42,463 1.00 43,118 1.00 43,118	
music therapist ii 1.00 39,581 1.00 40,814 1.00 40,814	
therapeutic recreator ii 1.00 44,621 1.00 45,560 1.00 45,560	
admin spec iii 1.00 45,269 1.00 46,055 1.00 46,055	
art therapist i .00 29,296 1.00 32,091 1.00 32,091	
licensed practical nurse iii ad 1.00 49,080 1.00 49,080 1.00 49,080	
licensed practical nurse iii ld 5.00 242,875 5.00 245,400 5.00 245,400	
licensed practical nurse ii 7.50 337,874 8.50 376,828 8.50 376,828	
volunteer activities coord ii 1.00 40,013 1.00 40,630 1.00 40,630	
police officer supervisor 1.00 57,685 1.00 58,236 1.00 58,236	
police officer ii 4.00 191,055 4.00 191,536 4.00 191,536	
hlth records tech supv 1.00 30,217 1.00 34,788 1.00 34,788	
personnel associate ii 1.00 43,383 1.00 44,052 1.00 44,052	
hlth records reviewer 2.00 71,743 2.00 72,297 2.00 72,297	
activity therapy associate iii 2.00 136,240 4.00 148,139 4.00 148,139	
hlth records tech ii 1.00 52,351 2.00 60,602 2.00 60,602	
work adjustment associate iii 1.00 37,887 1.00 38,180 1.00 38,180	
activity therapy associate ii 1.00 9,912 .00 0 .00 0	
hlth records tech i 1.00 7,286 .00 0 .00 0	
activity therapy associate i 1.00 1,434 .00 0 .00 0	
direct care asst ii 30.10 725,067 31.10 909,043 31.10 909,043	
direct care asst i 2.50 28,985 1.00 23,219 1.00 23,219	
direct care trainee 1.00 81,835 5.00 132,123 5.00 132,123	
management associate 1.00 47,340 1.00 48,162 1.00 48,162	
volunteer activities coord supv 1.00 48,690 1.00 50,015 1.00 50,015	
fiscal accounts clerk superviso 1.00 36,658 1.00 46,055 1.00 46,055	
admin aide 2.00 84,395 2.00 86,502 2.00 86,502	
office secy iii 1.00 40,828 1.00 41,378 1.00 41,378	
fiscal accounts clerk ii 3.00 112,762 2.00 74,395 2.00 74,395	
office secy ii 2.00 76,810 2.00 77,758 2.00 77,758	

## PERSONNEL DETAIL

## Health, Hospitals and Mental Hygiene

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00l07 Eastern Shore Hospital	Center						
m00l0701 Services and Instituti	onal Operation	ns					
services specialist	1.00	37,208	1.00	37,495	1.00	37,495	
buyers clerk	1.00	35,615	1.00	35,890	1.00	35,890	
office services clerk	4.00	140,583	4.00	144,251	4.00	144,251	
cook ii	2.00	23,754	.00	0	.00	0	
telephone operator ii	2.00	65,013	2.00	65,812	2.00	65,812	
maint chief iv non lic	1.00	49,350	1.00	50,015	1.00	50,015	
maint chief iii lic	1.00	46,199	1.00	46,911	1.00	46,911	
refrigeration mechanic	1.00	39,719	1.00	40,630	1.00	40,630	
chf steward/stewardess	1.00	15,921	.00	0	.00	0	
electrician	2.00	75,093	2.00	75,675	2.00	75,675	
steam fitter	1.00	37,887	1.00	38,180	1.00	38,180	
food service supv i	1.00	14,858	.00	0	.00	0	
building services worker	.00	32,779	8.00	218,005	8.00	218,005	
cook i	.00	-443	.00	0	.00	0	
food service assistant	1.00	14,335	.00	0	.00	0	
food service worker	3.00	34,661	.00	0	.00	0	
food service worker i	1.00	8,673	.00	0	.00	0	
building services worker	7.00	173,541	.00	0	.00	0	
TOTAL m0010701*	195.60	9,058,710	188.10	9,501,514	180.60	9,173,680	
TOTAL m00107 **	195.60	9,058,710	188.10	9,501,514	180.60	9,173,680	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
m00l08 Springfield Hospital Cer	nter						
m00l0801 Services and Institution		ns					
physician program manager iii	1.00	188,710	1.00	196,124	1.00	196,124	
prgm mgr senior iii	1.00	110,750		113,327		113,327	
prgm mgr senior ii	.00	260	.00	0		0	
dir nursing psych	1.00	87,756	1.00	84,756		84,756	
prgm mgr iv	.00	29,674	.00	. 0		. 0	
asst supt iii state hospital	1.00	15,370		85,697	1.00	85,697	
administrator v	.50	16,530	.50	26,475	.50	26,475	
psychology services chief	1.00	80,313	1.00	81,864		81,864	
therapy services mgr i	2.00	142,390	2.00	145,580	2.00	145,580	
administrator iii	2.00	124,211	2.00	125,858	2.00	125,858	
prgm admin iii hlth services	1.00	69,220	1.00	70,562	1.00	70,562	
registered dietitian dir hlth o	1.00	64,005	1.00	65,366	1.00	65,366	
physician clinical specialist	17.50	2,847,826	18.50	2,891,366	18.50	2,891,366	
physician clinical specialist	4.00	606,390	4.00	570,832	4.00	570,832	
physician supervisor	2.00	150,561	1.00	150,561	1.00	150,561	
physician clinical staff	8.50	1,116,973	7.50	1,041,428	7.50	1,041,428	
physician clinical staff	3.00	418,723	3.00	418,722	3.00	418,722	
dentist iii residential	1.00	20,896	1.00	111,178	1.00	111,178	
asst dir of nursing psych	3.00	251,542	3.00	244,182	3.00	244,182	
computer network spec mgr	1.00	70,330	1.00	71,699	1.00	71,699	
nursing education supervisor	1.00	81,805	1.00	80,333	1.00	80,333	
clinical nurse specialist med	1.00	5,020	1.00	49,638	1.00	49,638	
clinical nurse specialist psych	1 2.00	147,177	2.00	145,039	2.00	145,039	
fiscal services chief ii	1.00	67,786	1.00	69,780	1.00	69,780	
nursing instructor	4.00	235,328	4.00	272,783		272,783	
psychologist ii	14.50	1,071,733	16.00	1,149,003		1,149,003	
registered nurse manager psych	14.00	908,665	12.00	897,120		897,120	
social work manager, health svo		67,791	1.00	69,780		69,780	
occupational therapist supervis		322,397		337,544		337,544	
personnel administrator ii	1.00	49,161	1.00	59,421		59,421	
prgm admin iii mental hlth	.00	38,834	1.00	69,224		69,224	
psychologist i	2.00	64,685		30,282		30,282	
registered nurse supv med	1.00	72,224	1.00	69,224		69,224	
registered nurse supv psych	15.00	895,649	12.00	796,830		796,830	
social work prgm admin, health	1.00	63,376	1.00	65,366		65,366	
administrator ii	1.00	62,994	1.00	64,847		64,847	
computer network spec ii	2.00	93,508	2.00	109,355		109,355	
occupational therapist iii lead		518,446	9.00	554,413		554,413	
psychology associate doctorate	5.00	189,432	5.00	221,869		221,869	
registered nurse charge med	.00	27,209	1.00	64,847		64,847	
registered nurse charge psych	58.00	3,211,961	54.50	3,363,177		3,363,177	
social work supv health svcs	4.00	234,420	4.00	237,196		237,196	
social worker adv health svcs	.00	-2,092		0		0	
staff atty i attorney general	1.00	58,369	1.00	60,083	1.00	60,083	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010	FY 2010 Appropriation	FY 2011	FY 2011 Allowance	Symbol
Classification Title	POSTCIONS	expenditure		Appropriation		Attowance	Symbol
m00l08 Springfield Hospital Cen							
m00l0801 Services and Institution	•		4 00	F0 (O(	1 00	F0 /0/	
police chief i	1.00	57,249		58,696		58,696	
administrator i	1.00	22,604		41,074		41,074	
a/d professional counselor	1.00	0		0 52 403		0 E2 403	
comm hith educator iii	1.00	50,905		52,192		52,192	
computer network spec i	1.00	47,652		49,313		49,313	
occupational therapist ii	1.00	124,360		126,325		126,325	
personnel officer iii	1.00	60,844	1.00	61,927		61,927	
prgm admin i mental hlth	2.00	91,472		60,757		60,757	
registered nurse	27.50	1,683,158		1,854,909		1,854,909	
social worker ii, health svcs	19.50	974,383		1,022,984		1,022,984	
accountant ii	1.00	47,513		48,012		48,012	
activity therapy manager	1.00	55,419		56,930		56,930	
admin officer iii	2.00	51,967		91,364		91,364	
chaplain	1.00	48,185		48,928		48,928	
coord spec prgms hlth serv iv m		52,964		53,780		53,780	
occupational therapist institut		6,100		0		0	
personnel officer ii	1.00	54,776		55,859		55,859	
registered dietitian iii	2.00	114,076		113,860		113,860	
research statistician ii	1.00	40,855		41,485		41,485	
social worker i, health svcs	5.00	223,729		185,378		185,378	
a/d associate counselor	1.00	94,824	2.00	102,827		102,827	
a/d professional counselor prov		86,902		89,538		89,538	
emp training spec ii	.00	11,308		37,603		37,603	
maint supv i non líc	1.00	41,844		43,448		43,448	
music therapist supervisor	1.00	52,041		53,359		53,359	
nursing tech	.00	13,246		0		0	
registered dietitian ii	2.00	534		0		0	
therapeutic recreator superviso		156,048		159,074		159,074	
art therapist ii	2.50	116,428		135,376		135,376	
coord spec prgms hlth serv ii h		42,848		43,917		43,917	
dance therapist ii	.50	24,627		25,008		25,008	
emp training spec i	1.00	24,449		0		0	
music therapist ii	2.00	148,566		163,578		163,578	
qual develop disabil prof	1.00	0		0		0	
therapeutic recreator ii	16.00	576,098	13.00	599,089	13.00	599,089	
work adjustment supervisor	2.00	<b>96,6</b> 54	2.00	99,095	2.00	99,095	
admin spec iii	1.00	10,785	1.00	32,091	1.00	32,091	
a/d supervised counselor	1.00	40,352	1.00	41,250	1.00	41,250	
food service mgr ii	1.00	42,920	1.00	43,581	1.00	43,581	
music therapist i	2.00	13,685	.00	0	.00	0	
therapeutic recreator i	.00	23,005	1.00	35,700	1.00	35,700	
work adjustment coordinator	4.00	171,386	4.00	174,672	4.00	174,672	
admin spec ii	1.00	42,197	1.00	43,251	1.00	43,251	
admin spec i	1.00	35,052	1.00	35,783	1.00	35,783	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
m00l08 Springfield Hospital Cen	iter						
m00l0801 Services and Institution		ns					
psychologist intern	3.00	77,984	3.00	79,209	3.00	79,209	
agency buyer iv	1.00	42,848		43,917		43,917	
licensed practical nurse iii ad		1,435,751		1,445,853		1,445,853	
licensed practical nurse iii ld		48,578		49,080		49,080	
licensed practical nurse ii	26.50	1,112,095		1,429,059		1,429,059	
agency buyer ii	1.00	40,471		40,939		40,939	
licensed practical nurse i	23.00	887,390		797,820		797,820	
occupational therapy asst ii	7.50	213,810	5.50	218,068	5.50	218,068	
services supervisor i	1.00	36,817		37,101	1.00	37,101	
occupational therapy asst i	.00	8,830		26,783	1.00	26,783	
pharmacy technician	1.00	32,405		32,655	1.00	32,655	
police officer supervisor	1.00	58,236	1.00	58,236	1.00	58,236	
police officer iii	1.00	51,099	1.00	51,584	1.00	51,584	
police officer ii	.00	28,245	2.00	76,499	2.00	76,499	
police officer i	.00	19,318	.00	0	.00	0	
agency hlth and safety spec ii	2.00	78,389	2.00	79,311	2.00	79,311	
building security officer ii	7.00	141,176	5.00	130,164	5.00	130,164	
building security officer train	3.00	85,038	5.00	107,380	5.00	107,380	
personnel associate iii	1.00	38,757	1.00	39,056	1.00	39,056	
hlth records tech supv	2.00	59,750	1.00	34,788	1.00	34,788	
activity therapy associate iii	5.00	182,683	6.00	220 <b>,9</b> 56	6.00	220,956	
hlth records tech ii	4.50	178,195	5.50	203,131	5.50	203,131	
personnel clerk	1.00	9,752	1.00	26,783	1.00	26,783	
work adjustment associate iii	.00	2,209		15,948	.50	15,948	
activity therapy associate ii	.50	41,147		0	.00	0	
hlth records tech i	3.00	78,024	2.00	58,137		58,137	
mental health assoc i	1.00	40,101	2.00	54,223	2.00	54,223	
activity therapy associate i	1.00	38,199		50 <b>,</b> 099	2.00	50,099	
direct care asst ii	134.50	3,617,234	131.50	4,011,852		4,011,852	
hlth records tech tr	.00	26,317		30,328	1.00	30,328	
direct care asst i	52.50	979,832		978,317		978,317	
direct care trainee	33.00	506,830		396,327		396,327	
exec assoc i	1.00	52,499		53,359		53,359	
fiscal accounts clerk manager	1.00	41,263	1.00	41,899	1.00	41,899	
hlth records prgm mgr	1.00	19,532	1.00	46,769	1.00	46,769	
management associate	1.00	48,017	1.00	48,162	1.00	48,162	
volunteer activities coord supv		48,784	1.00	50,015	1.00	50,015	
fiscal accounts clerk superviso		49,795	1.00	50,563	1.00	50,563	
admin aide	3.00	81,432	2.00	82,815	2.00	82,815	
fiscal accounts clerk, lead	3.00	106,519	3.00	107,655	3.00	107,655	
office secy iii	9.00	354,509	10.00	393,036	10.00	393,036	
fiscal accounts clerk ii	1.00	29,500	1.00	29,728	1.00	29,728	
office secy ii	13.00	430,475	13.00	441,897	13.00	441,897	
office services clerk lead	1.00	33,997	1.00	34,260	1.00	34,260	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbo
						• • • • • • • • • • • • • • • • • • • •	
m00l08 Springfield Hospital Cer							
m00l0801 Services and Institution	nal Operatio						
services specialist	2.00	62,016	2.00	66,155	2.00	66,155	
supply officer iv	1.00	38,229		38,879		38,879	
office secy i	.00	3,208		0	.00	0	
office services clerk	1.00	70,275	3.00	95,238	3.00	95,238	
supply officer iii	.00	15,206	1.00	36,544	1.00	36,544	
fiscal accounts clerk i	1.00	3,957	.00	0		0	
office clerk ii	10.00	257,876	8.00	254,595	8.00	254,595	
office processing clerk ii	5.00	169,353	6.00	185,511	6.00	185,511	
supply officer ii	2.00	51,295	2.00	66,906	2.00	66,906	
cook ii	6.00	138,270	5.00	136,794	5.00	136,794	
office processing clerk i	1.00	14,410	.00	0	.00	0	
supply officer i	1.00	62,151		65,812	2.00	65,812	
telephone operator ii	5.00	158,863		160,683		160,683	
automotive services supv ii	2.00	89,469		91,069		91,069	
maint chief iii non lic	5.00	219,284	5.00	224,759		224,759	
automotive services specialist	2.00	75,561		76,144		76,144	
electrician senior	2.00	58,101	2.00	66,910		66,910	
maint chief ii non lic	2.00	64,499		72,664		72,664	
print shop supv ii	1.00	39,223		40,200		40,200	
refrigeration mechanic	2.00	74,102		75,039		75,039	
carpenter trim	7.00	248,665		251,566		251,566	
chf steward/stewardess	1.00	35,885		36,162		36,162	
electrician	1.00	15,636		0,102		30,102	
painter	3.00	135,590		151,374	4.00	151,374	
sheet metal worker	2.00	37,502		38,180		38,180	
steam fitter	2.00	64,235	2.00	62,945	2.00	-	
maint mechanic senior	2.00	75,580				62,945	
maint mechanic				90,747		90,747	
	1.00	26,621	1.00	27,298		27,298	
building services supervisor	1.00	39,369		40,506		40,506	
housekeeping supv iv	2.00	70,839		71,701	2.00	71,701	
food service supv ii	5.00	173,368		174,665		174,665	
clothing service manager	1.00	34,720		34,988		34,988	
food service supv i	1.00	29,796		29,796		29,796	
service work supv	1.00	34,100	1.00	34,363	1.00	34,363	
grounds supervisor i	1.00	17,410	1.00	25,718	1.00	25,718	
patient/client driver	13.00	329,913	12.00	351,804	12.00	351,804	
building services worker	10.00	342,793	39.00	1,027,848	39.00	1,027,848	
food service assistant	1.00	30,961	1.00	30,961	1.00	30,961	
food service worker	29.50	632,396	36.00	880,715	36.00	880,715	
food service worker i	8.50	219,172	.00	0	.00	0	
groundskeeper	.00	0	1,00	21,188	1.00	21,188	
linen service worker	2.00	60,366	2.00	60,832	2.00	60,832	
building services worker	27.00	628,003	.00	0	.00	0	
groundskeeper i	1.00	18,610	.00	0	.00	0	
TOTAL m0010801*	874.00	37,033,028	846.00	38,715,764	846.00	38,715,764	
TOTAL m00108 **	874.00	37,033,028	846.00	38,715,764	846.00	38,715,764	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
m00l09 Spring Grove Hospital Co	enter						
m00l0901 Services and Institution	nal Operation	is					
physician program manager iv	1.00	190,351	1.00	194,042	1.00	194,042	
physician program manager iii	1.00	176,027	1.00	181,513	1.00	181,513	
dir nursing	1.00	93,366	1.00	91,438	1.00	91,438	
dir nursing psych	2.00	151,839	2.00	179,468	2.00	179,468	
asst supt iii state hospital	1.00	85,018	1.00	87,334	1.00	87,334	
psychology services chief	2.00	80,535	1.00	81,864	1.00	81,864	
therapy services mgr i	1.00	74,431	1.00	76,750	1.00	76,750	
administrator iii	1.00	73,450	1.00	74,725	1.00	74,725	
registered dietitian dir hlth o	.60	41,796	.60	27,938	.60	27,938	
physician clinical specialist	17.00	2,744,431	20.00	3,140,074	20.00	3,140,074	
physician clinical specialist	6.00	660,980	4.00	624,233	4.00	624,233	
physician supervisor	5.00	284,575	3.00	347,691	3.00	347,691	
physician supervisor	1.00	150,561	1.00	150,561	1.00	150,561	
physician clinical staff	4.00	179,935	3.00	322,438	3.00	322,438	
physician clinical staff	1.00	139,574	1.00	139,574	1.00	139,574	
dentist iii residential	.00	58,387	.50	55,589	.50	55,589	
dentist iii, residential	.50	0	.00	0	.00	0	
teacher apc plus 30	.00	59,345	1.00	65,754	1.00	65 <b>,7</b> 54	
asst dir of nursing psych	3.00	113,615	3.00	184,732	3.00	184 <i>,7</i> 32	
nursing education supervisor	1.00	30,335	.00	0	.00	0	
librarian apc	1.00	75,782	1.00	77,542	1.00	77,542	
teacher apc	1.00	5,040		0		0	
clinical nurse specialist psych		203,425		278,561		278,561	
computer network spec supr	1.00	72,510		73,910		73,910	
fiscal services chief ii	1.00	27,890		72,505		72,505	
nursing instructor	4.00	306,063		348,103		348,103	
psychologist ii	13.50	976,409		981 <b>,</b> 844		981,844	
registered nurse manager psych	7.00	485,142		491,693		491,693	
registered nurse quality imp ps		73,142		73,910		73,910	
social work manager, health svcs		137,439		212,038		212,038	
occupational therapist supervis		69,225		70,562		70,562	
ph lab sci supervisor	1.00	59,972		61,729		61,729	
physical therapist supervisor	2.50	179,412		141,124		141,124	
psychologist i	.50	30,280		0	.00	0	
registered nurse supv psych	22.00	1,529,598	21.00	1,433,227	21.00	1,433,227	
social work prgm admin, health	2.00	127,006	2.00	130,732	2.00	130,732	
computer network spec ii	3.00	210,318	4.00	226,299	4.00	226,299	
maint supv iv	1.00	63,494	1.00	64,847		64,847	
personnel administrator i	1.00	57,179		101,565	2.00	101,565	
psychology associate doctorate	1.00	32,879		43,725	1.00	43,725	
registered nurse charge med	10.00	476,206	7.00	450,753	7.00	450,753	
registered nurse charge psych	72.00	4,268,347		3,840,981	62.00	3,840,981	
social work supv health svcs	8.00	481,885	8.00	480,843	8.00	480,843	
social worker adv health svcs	2.00	120,496	2.00	122,478	2.00	122,478	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
-00100	4						
m00l09 Spring Grove Hospital Ce							
m00l0901 Services and Institution	•		1.00	44 004	1.00	66,096	
speech patholgst audiolgst iii	1.00 1.00	64,209 6 <b>3,3</b> 14		66,096 64,541		64,541	
police chief i administrator i	1.00	64,572		65,568		65,568	
administrator   a/d professional counselor	3.00	119,054		149,958		149,958	
· '	1.00	9,592		•		149,938	
computer network spec i	1.00	59,834		60,757		60,757	
multi-service center manager occupational therapist ii		=				-	
· ·	3.00	114,474		117,063		117,063	
registered nurse	21.00	840,470		1,062,110		1,062,110	
social worker ii, health svcs	21.00	1,067,966		1,072,498		1,072,498	
accountant ii	.00	0		38,594		38,594	
activity therapy manager	2.00	55,633		•		56,930	
chaplain	2.00	102,669		•		104,551	
coord spec prgms hlth serv iv	1.00	0		0		0	
coord spec prgms hlth serv iv m		56,128		38,594		38,594	
food administrator iii	1.00	54,477		•		55,859	
personnel officer ii	2.00	109,816		112,238		112,238	
registered dietitian iii	1.00	42,147				0	
social worker i, health svcs	6.50	339,285		•		340,119	
art therapist supervisor	1.00	52,043		53,359		53,359	
coord spec prgms hlth serv iii	1.00	5 <b>3,</b> 146		53,359		53,359	
dance therapist supervisor	1.00	54,067		•		53,359	
maint supv i non lic	1.00	51,561		*		52,356	
registered dietitian ii	5.00	290,056		•		287,835	
therapeutic recreator superviso	2.00	106,010		106,718		106,718	
dance therapist ii	.00	-1,709	.00	0	.00	0	
music therapist ii	1.00	69,056	1.00	50,015	1.00	50,015	
personnel specialist	1.00	41,983	1.00	43,118	1.00	43,118	
therapeutic recreator ii	14.50	620,736		556,915		556,915	
admin spec iii	1.00	44,929	1.00	46,055	1.00	46,055	
food service mgr ii	3.00	159,164	4.00	166,875	4.00	166,875	
therapeutic recreator i	2.00	85,149	2.00	86,402	2.00	86,402	
work adjustment coordinator	1.00	40,742	1.00	46,911	1.00	46,911	
admin spec ii	1.00	41,739	1.00	42,464	1.00	42,464	
psychologist intern	3.00	77,763	3.00	79,209	3.00	79,209	
agency buyer iv	1.00	43,642	1.00	44,731	1.00	44,731	
dental hygienist iii	1.00	48,784	1.00	50,015	1.00	50,015	
licensed practical nurse iii ad	9.00	336,770	8.00	341,570	8.00	341,570	
licensed practical nurse iii ld	5.00	249,049	5.00	250,264	5.00	250,264	
data communications tech i	1.00	42,140		42,789	1.00	42,789	
licensed practical nurse ii	48.00	2,017,173		2,029,797		2,029,797	
licensed practical nurse i	10.00	263,239		100,397		100,397	
services supervisor ii	.00	0		40,939	1.00	40,939	
agency buyer i	1.00	35,187		35,783		35,78 <b>3</b>	
occupational therapy asst ii	2.00	57,945		81,260		81,260	
		•		•		•	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
m00l09 Spring Grove Hospital Ce	nter						
m00l0901 Services and Institution	al Operation	ns					
radiologic technologist ii	1.00	40,630	1.00	40,630	1.00	40,630	
services supervisor i	1.00	75,367	2.00	77,066	2.00	77,066	
police officer supervisor	2.00	116,978	2.00	117,586	2.00	117,586	
police officer iii	2.00	106,624	2.00	107,152	2.00	107,152	
police officer ii	6.00	279,052	6.00	281,640	6.00	281,640	
agency hlth and safety spec iii	1.00	0	.00	0	.00	0	
agency hith and safety spec ii	1.00	37,542	1.00	38,180	1.00	38,180	
building security officer ii	4.00	135,560	5.00	138,659	5.00	138,659	
building security officer i	1.00	3,660	.00	0	.00	0	
camh specialist ii	1.00	51,451	1.00	51,941	1.00	51,941	
personnel associate iii	1.00	45,677	1.00	46,911	1.00	46,911	
hlth records tech supv	2.00	81,280	2.00	83,388	2.00	83,388	
obs-contract services asst ii	1.00	42,197	1.00	43,251	1.00	43,251	
personnel associate ii	1.00	42,897	1.00	44,052	1.00	44,052	
camh associate iii	1.00	37,940	1.00	35,144	1.00	35,144	
personnel associate i	1.00	40,747	1.00	41,378	1.00	41,378	
activity therapy associate iii	3.50	259,562	7.50	268,272	7.50	268,272	
camh associate ii	1.00	5,448	.00	0	.00	0	
hlth records tech ii	12.00	428,871	12.00	441,909	12.00	441,909	
personnel clerk	1.00	38,581	1.00	38,879	1.00	38,879	
work adjustment associate iii	1.00	23,099	1.00	26,784	1.00	26,784	
activity therapy associate ii	1.00	10,444	.00	0	.00	0	
camh associate i	1.00	12,791	1.00	30,016	1.00	30,016	
hlth records tech i	.00	16,953	1.00	35,890	1.00	35,890	
activity therapy associate i	.50	-992	.50	11,898	.50	11,898	
direct care asst ii	139.00	4,220,124	149.00	4,583,779	149.00	4,583,779	
hlth records tech tr	1.00	17,916	.00	0	.00	0	
direct care asst i	9.00	238,825	3.00	70,456	3.00	70,456	
direct care trainee	24.00	225,559	3.00	66,622	3.00	66,622	
fiscal accounts clerk manager	1.00	47,998		45,914	1.00	45,914	
hlth records prgm mgr	1.00	44,061	1.00	45,074	1.00	45,074	
management associate	2.00	96,115	2.00	98,160	2.00	98,160	
office manager	1.00	45,702	1.00	46,408	1.00	46,408	
volunteer activities coord supv	1.00	86,391	2.00	100,030	2.00	100,030	
fiscal accounts clerk superviso	3.00	126,383	3.00	128,412	3.00	128,412	
admin aide	2.00	124,882	3.00	125,975	3.00	125,975	
office supervisor	4.00	162,145	4.00	164,884	4.00	164,884	
office secy iii	5.00	159, 147	3.00	119,857	3.00	119,857	
fiscal accounts clerk ii	4.00	144,376		146,365	4.00	146,365	
office secy ii	11.00	410,448		467,703		467,703	
office services clerk lead	1.00	38,229		38,879		38,879	
supply officer iv	1.00	1,408		0		0	
office secy i	.50	17,967		84,714		84,714	
office services clerk	37.00	1,183,625	33.00	1,159,037		1,159,037	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010	FY 2010 Appropriation	FY 2011	FY 2011 Allowance Symbo	
							-
-00100 Coming Copys Hospital Co	.mt						
m00l09 Spring Grove Hospital Com00l0901 Services and Institution		e					
office clerk ii	5.00	162,198	5.00	163,768	5.00	163,768	
supply officer ii	1.00	33,792	1.00	34,363		34,363	
cook ii	6.00	209,881	7.00	212,035		212,035	
office clerk i	.00	7,503	1.00	24,853		24,853	
supply officer i	2.00	63,863	3.00	94,751		94,751	
maint chief iv lic	2.00	89,990		91,120		91,120	
maint chief iv non lic	3.00	141,474	4.00	185,900		185,900	
maint chief iii non lic	5.00	248,888	6.00	250,094		250,094	
automotive services specialist	1.00	42,116		43,251		43,251	
maint chief i non lic	1.00	38,877		39,177		39,177	
stationary engineer 1st grade	5.00	125,065	2.00	79,072		79,072	
carpenter trim	3.00	56,907	1.00	37,495		37,495	
chf steward/stewardess	1.00	36,868	1.00	37,495		37,495	
electrician	2.00	76,012	3.00	116,680		116,680	
locksmith	.00	0		38,180	1.00	38,180	
painter	3.00	111,314	5.00	176,125		176,125	
plumber	.00	0	1.00	34,881		34,881	
sheet metal worker	3.00	78,903	1.00	38,180		38,180	
steam fitter	3.00	116,583	1.00	35,516	1.00	35,516	
maint mechanic senior	9.00	287,537		304,776		304,776	
maint mechanic	3.00	98,073	2.00	64,784	2.00	64,784	
beauty operator	.50	13,819		13,926	.50	13,926	
building services supervisor	1.00	41,825	1.00	42,789	1.00	42,789	
food service supv ii	3.00	80,900	2.00	73,088	2.00	73,088	
grounds supervisor ii	1.00	36,264	1.00	36,544	1.00	36,544	
food service supv i	5.00	127,151	5.00	164,405	5.00	164,405	
housekeeping supv ii	1.00	34,405	1.00	34,988	1.00	34,988	
housekeeping supv i	3.00	77,899	2.00	62,048	2.00	62,048	
linen service supv	1.00	32,075	1.00	32,323	1.00	32,323	
patient/client driver	2.00	61,159	2.00	59,525	2.00	59,525	
building services worker	6.00	194,577	22.00	573,849	22.00	573,849	
food service assistant	.00	4,750	.00	0	.00	0	
food service worker	21.50	656,286	34.00	902,918	34.00	902,918	
food service worker i	17.00	291,967	.00	0	.00	0	
linen service chief	1.00	30,449	1.00	30,961	1.00	30,961	
linen service worker	5.00	123,434	7.00	170,570	7.00	170,570	
stock clerk ii	1.00	30,350	.00	0	.00	0	
building services worker	18.00	<b>3</b> 75,8 <b>3</b> 8	.00	0	.00	0	
linen service worker i	3.00	47,691	.00	0	.00	0	
TOTAL m0010901*	841.10	37,112,037	784.10	37,745,985	784.10	37,745,985	
TOTAL m00l09 **	841.10	37,112,037	784.10	37,745,985	784.10	37,745,985	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
m00l10 Clifton T. Perkins Hospi	tal Center						
m00l1001 Services and Institution		ns					
physician program manager iii	1.00	178,074	1.00	181,513	1.00	181,513	
prgm mgr senior iii	1.00	109,884		113,327		113,327	
asst attorney general vi	1.00	90,675	1.00	93,194		93,194	
asst supt iii state hospital	1.00	83,263		85,697		, 85,697	
psychology services chief	1.00	80,313		52,950		52 <b>,</b> 950	
nursing prgm conslt/admin i	.00	. 0		49,638		49,638	
therapy services mgr i	1.00	53,464		75,320		75, <b>3</b> 20	
registered dietitian dir hlth c		62,794		64,129		64,129	
physician clinical specialist	12.00	1,770,403		2,236,317		2,236,317	
physician clinical specialist	2.00	300,300		300,300		300,300	
physician clinical staff	1.00	139,574		139,574		139,574	
dentist iii, residential	1.00	109,884		113,327		113,327	
asst dir of nursing perkins	2.00	179,843		174,668	2.00	174,668	
nursing education supervisor pe		86,102		85,697		85 <b>,</b> 697	
teacher apc plus 30	1.00	14,569		53,590		53,590	
nursing education superviso	.00	. 0		77,359		77,359	
nursing instructor perkins	2.00	153,503	2.00	133,283	2.00	133,283	
registered nurse manager perkin	6.00	423,238		577,650		577,650	
librarian apc	1.00	76,909		79,295	1.00	79,295	
computer network spec supr	1.00	67,529		69,780	1.00	69,780	
fiscal services chief ii	1.00	73,893		75,320		75,320	
psychologist ii	2.50	225,192	4.50	293,725	4.50	293,725	
registered nurse manager psych	1.00	59,849	.00	0	.00	0	
registered nurse supv perkins	12.00	749,313	12.00	787,056	12.00	787,056	
social work manager, health svc	1.00	68,458	1.00	69,780	1.00	69,780	
computer network spec lead	.00	0	1.00	65,366	1.00	65,366	
occupational therapist supervis	1.00	69,225	1.00	70,562	1.00	70,562	
psychologist i	2.00	74,859	2.50	130,794	2.50	130,794	
registered nurse charge perkins	26.00	1,627,871	26.00	1,688,645	26.00	1,688,645	
registered nurse supv psych	.00	0	2.00	139,786	2.00	139,786	
social work prgm admin, health	2.00	126,185	2.00	129,495	2.00	129,495	
administrator ii	1.00	58,054	1.00	58,949	1.00	58,949	
computer network spec ii	2.00	124,800	1.00	69,999	1.00	69,999	
occupational therapist iii lead	1.00	53,826	1.00	64,847	1.00	64,847	
personnel administrator i	1.00	37,048	1.00	62,417	1.00	62,417	
psychology associate doctorate	1.50	69	.00	0	.00	0	
registered nurse charge psych	.00	0	3.00	188,970	3.00	188,970	
registered nurse perkins	23.00	1,188,955	41.00	2,101,058	41.00	2,101,058	
security attend manager ii	1.00	58,719	1.00	60,083	1.00	60,083	
social work supv health svcs	5.00	286,397	5.00	291,612	5.00	291,612	
computer network spec ī	1.00	55,451	1.00	56,306	1.00	56,306	
maint supv iii	1.00	49,492	1.00	50,255	1.00	50,255	
occupational therapist ii	1.00	23,605	1.00	41,074	1.00	41,074	
security attend manager i	6.00	345,217	6.00	336,990	6.00	336,990	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
m00l10 Clifton T. Perkins Hospi	tal Center						
m00l1001 Services and Institution		ns					
social worker ii, health svcs	7.75	426,170	11.75	586,262	11.75	586,262	
accountant ii	1.00	55,526		56,930		56,930	
activity therapy manager	1.00	55,959		113,860		113,860	
admin officer iii	2.00	46,413		47,129		47,129	
admin officer iii	1.00	, 41,505	1.00	52,770		52,770	
computer info services spec ii	.00	. 0		38,594		38,594	
social worker i, health svcs	2.75	93,091	1.75	78,530		78,530	
admin officer ii	1.00	52,043	1.00	53,359		53,359	
art therapist supervisor	1.00	52,448		53,359		53,359	
a/d associate counselor	1.00	48,065	1.00	49,468		49,468	
emp training spec ii	1.00	52,343	2.00	88,636		88,636	
personnel officer i	1.00	48,798	1.00	47,639		47,639	
registered dietitian ii	1.00	48,717		49,468		49,468	
therapeutic recreator superviso	1.00	50,110		51,375		51,375	
agency procurement spec i	1.00	43,473		44,731		44,731	
art therapist ii	1.00	52,129		52,933	1.00	52,933	
food administrator i	1.00	43,168		43,917		43,917	
music therapist ii	1.00	48,784	1.00	50,015		50,015	
therapeutic recreator ii	3.75	178,205	5.75	262,600	5.75	262,600	
work adjustment supervisor	2.00	96,285	2.00	98,177	2.00	98,177	
admin spec iii	.00	19,477	1.00	42,013	1.00	42,013	
a/d supervised counselor	.00	0	1.00	41,250	1.00	41,250	
therapeutic recreator i	.00	30,204	1.00	32,091	1.00	32,091	
volunteer activities coord iii	1.00	46,199	1.00	46,911	1.00	46,911	
work adjustment coordinator	2.00	79,900	2.00	82,500	2.00	82,500	
admin spec ii	1.00	42,594	1.00	43,251	1.00	43,251	
electronic tech ii	1.00	39,708	1.00	40,630	1.00	40,630	
security attend lpn	36.00	1,731,138	48.00	2,276,256	48.00	2,276,256	
security attend supv	7.00	323,370	7.00	368,824	7.00	368,824	
security attend supv hosp polic	1.00	55 <b>,33</b> 0	1.00	55,859	1.00	55,859	
security attend iii	17.00	797,856	18.00	830,625	18.00	830,625	
security attend iii hosp police	1.00	50,015		50,015		50,015	
security attend ii	38.00	1,470,656		1,728,399		1,728, <b>3</b> 99	
security attend ii hosp police	2.00	93,824	2.00	94,696		94,696	
security attendant nursing ii,p		3,655,091	116.00	4,648,459	116.00	4,648,459	
security attend i	6.00	142,453	3.00	100,245	3.00	100,245	
security attendant nursing i,pe		458,717		439,263		439,263	
agency hith and safety spec ii	.00	6,797		36,162		36,162	
personnel associate iii	2.00	84,356	2.00	92,110		92,110	
hlth records tech supv	1.00	40,010	1.00	40,939		40,939	
obs-contract services asst ii	1.00	42,197	1.00	43,251	1.00	43,251	
personnel associate ii	.00	0		30,200	1.00	30,200	
agency procurement assoc ii	1.00	38,553	2.00	68,329		68,329	
camh associate iii	.00	1,348	.00	0	.00	0	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00l10 Clifton T. Perkins Hospi							
m00l1001 Services and Institution	•						
personnel associate i	.00	35,037		33,903		33,903	
hlth records tech ii	5.00	146,633		145,427		145,427	
work adjustment associate iii	.00	5,340		35,516		35,516	
hlth records tech i	1.00	32,994		36,544		36,544	
activity therapy associate i	1.00	2,785		0		0	
direct care asst ii	2.00	5,183		0		0	
fiscal accounts clerk manager	1.00	46,388		47,639		47,639	
hlth records prgm mgr	1.00	27,104		52,356		52,356	
hlth records prgm supv	.00	0		46,408		46,408	
management associate	1.00	44,783		45,560		45,560	
fiscal accounts clerk superviso	1.00	42,920		43,581		43 <b>,</b> 581	
office supervisor	1.00	22,461		0		0	
office secy iii	8.00	305,268		357,890		357,890	
fiscal accounts clerk ii	2.00	54,502		87,826		87,826	
services specialist	2.00	58,749		65,527	2.00	65,527	
office services clerk	5.00	192,579		293,782		293,782	
supply officer iii	2.00	72,199	2.00	73,088	2.00	73,088	
office processing clerk ii	2.00	65,093	2.00	65,860	2.00	65,860	
supply officer ii	1.00	28,629	1.00	29,274	1.00	29,274	
cook ii	4.00	82,487	5.00	129,643	5.00	129,643	
maint chief iv non lic	1.00	48,784	1.00	50,015	1.00	50,015	
maint chief iii non lic	1.00	60,415	2.00	94,144	2.00	94,144	
electrician senior	.00	0	1.00	30,200	1.00	30,200	
maint chief i non lic	2.00	30,316	1.00	28,434	1.00	28,434	
refrigeration mechanic	1.00	43,677	1.00	44,520	1.00	44,520	
stationary engineer 1st grade	1.00	38,821	1.00	39,177	1.00	39,177	
carpenter trim	2.00	75,009	2.00	74,342	2.00	74,342	
chf steward/stewardess	1.00	38,930	1.00	39,593	1.00	39,593	
locksmith	1.00	28,487	1.00	28,707	1.00	28,707	
painter	2.00	82,037	2.00	73,696	2.00	73,696	
steam fitter	1.00	31,293	2.00	59,251	2.00	59,251	
maint mechanic	1.00	34,720	1.00	34,988	1.00	34,988	
food service supv ii	.00	0	1.00	25,239	1.00	25,239	
food service supv i	2.00	58,392	2.00	58,984	2.00	58,984	
building services worker	.00	4,573	1.00	30,416	1.00	30,416	
food service worker	9.00	234,932	13.00	335,907	13.00	335,907	
food service worker i	3.00	72,539	.00	0		0	
building services worker	1.00	25,610		0	.00	0	
TOTAL m0011001*	458.25	22,299,493	547.25	27,379,164	547.25	27,379,164	
TOTAL m00110 **	458.25	22,299,493		27,379,164		27,379,164	
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Classification Title	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011 Allowance	Sambal
Classification Title	Positions	Expenditure		Appropriation		Accomance	Symbol
m00l11 John L. Gildner Regional			d Adolescer	its			
m00l1101 Services and Institution	•					543	
physician program manager iii	2.00	286,008		181,513		181,513	
prgm mgr senior ii	1.00	91,311	1.00	92,896		92,896	
dir nursing psych	1.00	94,438		91,438		91,438	
asst supt i state hospital	1.00	59,771	1.00	61,044		61,044	
registered dietitian dir hlth c		68,548		70,562		70,562	
physician clinical specialist	3.00	438,662		474,083		474,083	
physician clinical specialist	.60	77,970		93,564		93,564	
physician clinical staff	1.00	69,787		0		0	
clinical nurse specialist psych		229,266		75,320		75,320	
psychologist ii	7.00	485,487		528,440		528,440	
registered nurse manager med	2.00	96,114		71,129		71,129	
registered nurse manager psych	1.00	77,609		0		0	
registered nurse quality imp ps		0		0		0	
social work manager, health svc		68,453		69,780		69,780	
psychologist i	.00	26,467		0		0	
registered nurse supv med	1.00	72,224		69,224		69,224	
computer network spec ii	1.00	48,957		50,668		50,668	
psychology associate doctorate	.00	88,949		107,220		107,220	
registered nurse charge med	1.50	98,203		94,322		94,322	
registered nurse charge psych	4.50	308,234		380,206		380,206	
social work supv health svcs	2.00	123,106		126,086		126,086	
social worker adv health svcs	2.00	60,010		61,239		61,239	
speech patholgst audiolgst iii	.50	0		0		0	
fiscal services officer i	1.00	51,400		52,192		52,192	
mh professional counselor	.00	15,671	1.00	53,189		53,189	
personnel officer iii	1.00	49,232		50,255		50,255	
registered nurse	1.00	25 <b>,</b> 64 <b>3</b>		0		0	
social worker ii, health svcs	4.00	1 <b>3</b> 4,707		57,386		57 <b>,3</b> 86	
admin officer îîi	.00	39,449		40,013		40,013	
coord spec prgms hlth serv iv m		53,524		54,809		54,809	
social worker i, health svcs	2.00	55,249		50,811		50,811	
emp training spec ii	1.00	52,545	1.00	53 <b>,3</b> 59		53,359	
maint supv i non lic	1.00	52,647		53,359		53,359	
registered dietitian ii	1.00	16,353	1.00	47,640		47,640	
therapeutic recreator superviso	1.00	47,259	1.00	48,543	1.00	48 <b>,</b> 54 <b>3</b>	
dance therapist ii	1.00	39,555	1.00	50,015	1.00	50,015	
music therapist ii	1.00	45,625	.00	0	.00	0	
psychology associate ii masters	1.00	4,069	.00	0	.00	0	
food service mgr ii	1.00	43,628	1.00	44,389	1.00	44,389	
admin spec ii	1.00	42,197		43,251	1.00	43,251	
psychologist intern	3.00	78,298	3.00	79,209	3.00	79,209	
agency buyer i	1.00	39,589	1.00	39,895	1.00	<b>3</b> 9,895	
volunteer activities coord ii	1.00	34,769	1.00	<b>3</b> 9,895	1.00	39,895	
camh associate supv	10.00	447,956	7.00	335,655	7.00	335,655	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
m00l11 John L. Gildner Regional	Institute ·	for Children and	d Adolescer	its			
m00l1101 Services and Institution	al Operation	ns					
camh specialist ii	3.00	119,433	1.00	46,408	1.00	46,408	
camh specialist i	3.00	136,438	3.00	124,668	3.00	124,668	
personnel associate iii	1.00	45,764		46,911		46,911	
camh associate lead	3.00	172,140		189,010		189,010	
fiscal accounts technician ii	.50	21,980	1.00	44,052	1.00	44,052	
hlth records tech supv	.00	20,962	1.00	39,473	1.00	39,473	
camh associate iii	11.50	351,611		253,263		253,263	
camh associate ii	4.00	202,235	1.00	33,650	1.00	33,650	
hlth records tech ii	2.00	54,275	1.00	38,879		38,879	
camh associate i	7.50	109,983		46,375	1.50	46,375	
hlth records tech i	.00	10,336		30,552		30,552	
direct care asst ii	9.00	297 <b>, 1</b> 41	6.00	202,032		202,032	
direct care trainee	.00	18,389	.00	. 0		. 0	
management associate	1.00	47,423		48,162		48,162	
volunteer activities coord supv		48,784	1.00	50,015	1.00	50,015	
office secy iii	4.00	100,101	3.00	123,386	3.00	123,386	
fiscal accounts clerk ii	1.50	42,045	1.00	31,895	1.00	31,895	
office secy ii	2.00	103,924		108,655		108,655	
office clerk ii	1.00	27,923		30,328		30,328	
supply officer ii	1.00	34,100		34,363		34,363	
cook ii	4.00	141,957		160,100	5.00	160,100	
telephone operator ii	1.00	32,654	1.00	32,906	1.00	32,906	
maint chief iii non lic	1.00	46,197		46,911	1.00	46,911	
electrician senior	2.00	82,871	2.00	84,945	2.00	84,945	
carpenter trim	1.00	37,887		38,180	1.00	38,180	
painter	1.00	37,208		37,495	1.00	37,495	
maint mechanic senior	3.00	45,016	1.00	36,544	1.00	36,544	
maint mechanic	.00	13,486		29,796	1.00	29,796	
housekeeping supv iv	1.00	36,538		36,820		36,820	
food service supv ii	1.00	37,212		37,212	1.00	37,212	
food service supv i	1.00	30,906		0	.00	0	
grounds supervisor i	1.00	32,360		32,906		32,906	
housekeeping supv i	2.00	63,717		65,229		65,229	
patient/client driver	1.00	32,035	1.00	32,323	1.00	32,323	
building services worker	.00	35,195	5.00	150,007	5.00	150,007	
cook i	1.00	31,697	1.00	26,429	1.00	26,429	
food service worker	10.50	294,586	9.50	273,103		273,103	
linen service worker	1.00	28,626	2.00	55,740	2.00	55,740	
building services worker	8.00	195,726	.00	0	.00	0	
linen service worker i	1.00	26,453	.00	0	.00	0	
TOTAL m0011101*	169.60	7,586,253	137.10	6,591,322	137.10	6,591,322	
TOTAL m00l11 **	169.60	7,586,253	137.10	6,591,322	137.10	6,591,322	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011
Classification Title	Positions	•		Appropriation		Allowance Symbol
m00l12 Upper Shore Community Me	ntal Waalth	Center				
m00l1201 Services and Institution						
dir nursing psych	1.00	86,954	.00	0	.00	0
physician clinical specialist	3.00	311,881	.00	0	.00	0
physician clinical staff	.00	117,351	.00	0	.00	0
clinical nurse specialist psych		77,609		0	.00	0
nursing instructor	1.00	74,802		0	.00	0
psychologist ii	1.00	75,007		0	.00	0
registered nurse manager psych	2.00	146,429		0	.00	0
registered nurse quality imp ps		76,910		0	.00	0
registered nurse supv med	1.00	72,224		0	.00	0
registered nurse supv psych	4.50	297,320		0		0
registered nurse charge psych	6.00	318,570		0		0
social work supv health svcs	2.00	129,015		0		0
police chief i	1.00	54,823		0		0
registered nurse	7.50	339,770		0		0
social worker ii, health svcs	3.00	113,014		0		0
admin officer iii	1.00	46,928		0		0
maint supv ii non lic	1.00	50,409		51,781		51,781
social worker i, health svcs	.00	18,782		01,701		0
psychology associate iii master		4,434		0		0
registered dietitian ii	1.00	-		0	_	0
<u> </u>		76,993 52,740		0		0
therapeutic recreator superviso		52,749		0		0
art therapist ii	1.00	34 <b>,</b> 219 0		0		0
psychology associate ii masters				0		0
licensed practical nurse iii ad		238,745		0		0
licensed practical nurse ii	5.00	153,775		_		0
police officer supervisor	1.00	43,165		0		0
police officer ii	3.00	90,274		0		
building security officer ii	1.00	52,945		56,117		56,117
hlth records tech supv	1.00	38,466		0		0
personnel associate ii	1.00	41,899		0		0
hlth records reviewer	2.00	74,200		0		0
activity therapy associate iii	2.00	72,156		0		0
hlth records tech ii	.00	26,067		0		0
activity therapy associate ii	.00	8,861	.00	0		0
hlth records tech i	1.00	18,996		0		0
activity therapy associate i	1.00	28,316		0		0
direct care asst ii	17.00	404,626		0		0
hlth records tech tr	2.00	36,742		0		0
supv library & files	1.00	34,100		0		0
direct care asst i	1.00	0		0		0
management associate	1.00	48,335		0		0
office secy iii	2.00	75,248		0		0
fiscal accounts clerk ii	1.00	32,801		0		0
office secy ii	1.00	38,581	.00	0	.00	0

### M001120 Upper Shore Community Mental Health Center m0011201 Services and Institutional Operations office services clerk lead	Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
office services and institutional Operations office processing clerk id 1.00 36,206 .00 0 .00 0 0 maint mechanic senior 1.00 37,213 1.00 25,239 1.00 25,239 patient/clent driver 1.00 32,433 .00 0 .00 0  TOTAL m0011201* 95.00 4,266,061 4.00 133,137 4.00 133,137 TOTAL m00112 ** 95.00 4,266,061 4.00 133,137 4.00 133,137 TOTAL m00112 ** 95.00 4,266,061 4.00 133,137 4.00 133,137  ***TOTAL m00112 ** 95.00 4,266,061 4.00 133,137 4.00 133,137  ***TOTAL m00112 ** 95.00 4,266,061 4.00 133,137 4.00 133,137  ***TOTAL m00114 Regional Institute for Children and Adolescents-Southern Md m001401 Services and Institutional Operations camb associate iii 1.00 10,725 .00 0 .00 0  ***TOTAL m0011401* 2.00 32,433 .00 0 .00 0 .00 0  ***TOTAL m0011401* 2.00 32,433 .00 0 .00 0 .00 0  ***TOTAL m0011401* 2.00 32,433 .00 0 .00 0 .00 0  ***TOTAL m00114 ** 2.00 32,433 .00 0 0 .00 0 0  ***TOTAL m00114 ** 2.00 32,433 .00 0 0 .00 0 0  ***TOTAL m00114 ** 2.00 32,433 .00 0 0 .00 0 0  ***TOTAL m00114 ** 2.00 32,433 .00 0 0 .00 0 0  ***TOTAL m00114 ** 2.00 32,433 .00 0 0 .00 0 0  ***TOTAL m00114 ** 2.00 32,433 .00 0 0 .00 0 0  ***TOTAL m00114 ** 2.00 32,433 .00 0 0 .00 0 0  ***TOTAL m00114 ** 2.00 32,433 .00 0 0 .00 0 0 0  ***TOTAL m00114 ** 2.00 32,433 .00 0 0 .00 0 0 0  ***TOTAL m00114 ** 2.00 32,433 .00 0 0 .00 0 0 0  ***TOTAL m00114 ** 2.00 32,433 .00 0 0 .00 0 0 0  ***TOTAL m00114 ** 2.00 32,433 .00 0 0 .00 0 0 0 0  ***TOTAL m00114 ** 2.00 32,433 .00 0 0 .00 0 0 0 0 0 0 0 0 0 0 0 0 0								
office services clerk lead	The state of the s							
office processing clerk ii         1.00         25,718         .00         0         .00         0           maint mechanic senior         1.00         37,213         1.00         25,239         1.00         25,239           patient/client driver         1.00         32,433         .00         0         .00         0           TOTAL m0011201*         95.00         4,266,061         4.00         133,137         4.00         133,137           m00114 Regional Institute for Children and Adolescents-Southern Md m0011401 services and Institutional Operations camb associate fill         1.00         21,708         .00         0         .00         0           camb associate fill         1.00         10,725         .00         0         .00         0           TOTAL m001401*         2.00         32,433         .00         0         .00         0           m00m010 Developmental Disabilities Administration m00m0101 Program Direction         exec vii         1.00         18,126         1.00         120,870         1.00         120,870           prgm mgr senior iii         1.00         371,673         4.00         389,022         asst attorney general vi         1.00         78,104         1.00         80,081         1.00         97,268		•					_	
maint mechanic senior 1.00 37,213 1.00 25,239 1.00 25,239 patient/client driver 1.00 32,433 .00 0 .00 .00 .00 .00 .00 .00 .00 .00								
Data	•				-		_	
TOTAL m0011201*							•	
TOTAL m0011201*	patient/client driver				U	.00	0	
m00114 Regional Institute for Children and Adolescents-Southern Md m0011401 Services and Institutional Operations camh associate iii 1.00 21,708 .00 0 .00 0 painter 1.00 10,725 .00 0 .00 0  TOTAL m0011401* 2.00 32,433 .00 0 .00 0  TOTAL m0011401* 2.00 32,433 .00 0 .00 0  m00m01 Developmental Disabilities Administration m00m0101 Program Direction exe vii 1.00 118,126 1.00 120,870 1.00 120,870 prgm mgr senior ii 1.00 94,493 1.00 97,268 1.00 97,268 prgm mgr senior ii 1.00 78,493 1.00 889,022 4.00 389,022 asst attorney general vi 1.00 78,104 1.00 80,081 1.00 80,081 prgm mgr iv 1.00 30,744 1.00 84,756 1.00 84,756 fiscal services admin iv 1.00 60,314 1.00 80,969 1.00 80,969 prgm mgr iii 1.00 75,751 1.00 77,968 1.00 77,968 database specialist manager .00 0 0.00 60,003 1.00 69,003 prgm admin v 1.00 79,381 1.00 81,864 1.00 81,864 prgm admin v 1.00 67,836 1.00 81,864 prgm admin v 1.00 65,751 1.00 79,693 1.00 69,003 prgm admin v 1.00 67,836 1.00 49,638 1.00 49,638 prgm mgr ii 1.00 55,409 1.00 52,950 administrator iv 1.00 67,836 1.00 49,638 1.00 49,638 prgm admin v 1.00 67,836 1.00 49,638 1.00 49,638 prgm admin v 1.00 67,836 1.00 49,638 1.00 49,638 prgm admin v 1.00 67,836 1.00 69,030 1.00 60,0563 it programmer analyst superviso 1.00 77,575 1.00 56,126 1.00 56,126 database specialist ii 1.00 62,534 1.00 69,624 1.00 69,224 prgm administrator iii 1.00 63,396 1.00 69,224 1.00 69,224 prgm administrator iii 1.00 63,396 1.00 69,224 1.00 69,224 prgm administrator iii 1.00 63,396 1.00 69,224 1.00 69,224 prgm administrator iii 1.00 63,396 1.00 69,224 1.00 69,224 prgm administrator iii 1.00 63,396 1.00 69,224 1.00 69,224 prgm administrator iii 1.00 63,396 1.00 69,224 1.00 69,224 prgm administrator iii 2.00 153,869 0.00 0 0.00 0 0 0 0 0 0 0 0 0 0 0 0 0 0	TOTAL m00l1201*				133,137	4.00	133,137	
m00l1401 Services and Institutional Operations camh associate iii         1.00         21,708         .00         0         .00         0           painter         1.00         10,725         .00         0         .00         0           TOTAL m00l1401*         2.00         32,433         .00         0         .00         0           m00m101 Program Direction           exec vii         1.00         118,126         1.00         120,870         1.00         120,870           prgm mgr senior iii         1.00         34,763         1.00         97,268         1.00         97,268           prgm mgr senior iii         4.00         371,673         4.00         389,022         4.00         389,022           asst attorney general vi         1.00         78,104         1.00         80,081         1.00         80,081           prgm mgr iv         1.00         30,744         1.00         80,969         1.00         80,756           fiscal services admin iv         1.00         75,751         1.00         77,968         1.00         77,968           database specialist manager         .00         0         1.00         69,003         1.00	TOTAL m00l12 **	95.00	4,266,061	4.00	133,137	4.00	133,137	
TOTAL m00l1401* 2.00 32,433 .00 0 .00 0 0 0 0 0 0 0 0 0 0 0 0 0 0	m00l1401 Services and Institution	nal Operation	าร		0	.00	0	
TOTAL m00l1401* 2.00 32,433 .00 0 .00 0 0 0 0 0 0 0 0 0 0 0 0 0 0			•		0			
MOOm01         Developmental Disabilities Administration           m00m01         Developmental Disabilities Administration           m00m0101         Program Direction           exe vii         1.00         118,126         1.00         97,268         1.00         97,268           prgm mgr senior iii         4.00         371,673         4.00         389,022         4.00         389,022           asst attorney general vi         1.00         78,104         1.00         80,081         1.00         80,081           prgm mgr iv         1.00         30,744         1.00         84,756         1.00         84,756           fiscal services admin iv         1.00         60,314         1.00         80,969         1.00         80,969           prgm mgr iii         1.00         75,751         1.00         77,968         1.00         77,968           database specialist manager         .00         0         1.00         69,003         1.00         69,003           prgm admin v         1.00         78,055         1.00         81,864         1.00         81,864           prgm admin v         1.00         78,055         1.00         81,864         1.00         81,864           prgm admin v	·							
m00m01 Developmental Disabilities Administration m00m0101 Program Direction exec vii	TOTAL m0011401*	2.00	32,433	.00	0	.00	0	
m00m0101 Program Direction           exec vii         1.00         118,126         1.00         120,870         1.00         120,870           prgm mgr senior iii         1.00         94,493         1.00         97,268         1.00         97,268           prgm mgr senior iii         4.00         371,673         4.00         389,022         4.00         389,022           asst attorney general vi         1.00         78,104         1.00         80,081         1.00         80,081           prgm gr iv         1.00         30,744         1.00         84,756         1.00         84,756           fiscal services admin iv         1.00         60,314         1.00         80,969         1.00         80,969           prgm gr iii         1.00         75,751         1.00         77,968         1.00         77,968           database specialist manager         .00         0         1.00         69,003         1.00         69,003           prgm admin v         1.00         78,551         1.00         81,864         1.00         81,864           prgm admin v Nlth services         1.00         78,955         1.00         80,333         1.00         80,533         1.00         52,950	TOTAL m00l14 **	2.00	32,433	.00	0	.00	0	
prgm mgr senior iii         1.00         94,493         1.00         97,268         1.00         97,268           prgm mgr senior ii         4.00         371,673         4.00         389,022         4.00         389,022           asst attorney general vi         1.00         78,104         1.00         80,081         1.00         80,081           prgm mgr iv         1.00         30,744         1.00         84,756         1.00         84,756           fiscal services admin iv         1.00         60,314         1.00         80,969         1.00         80,969           prgm mgr iii         1.00         75,751         1.00         77,968         1.00         77,968           database specialist manager         .00         0         1.00         69,003         1.00         69,003           prgm admin v         1.00         78,055         1.00         80,333         1.00         80,333           prgm gr ii         1.00         59,409         1.00         52,950         1.00         52,950           administrator iv         1.00         67,836         1.00         49,638         1.00         49,638           prgm admin iv         1.00         85,271         1.00         60,5	m00m0101 Program Direction							
prgm mgr senior ii 4.00 371,673 4.00 389,022 4.00 389,022 asst attorney general vi 1.00 78,104 1.00 80,081 1.00 80,081 prgm mgr iv 1.00 30,744 1.00 84,756 1.00 84,756 fiscal services admin iv 1.00 60,314 1.00 80,969 1.00 80,969 prgm mgr iii 1.00 75,751 1.00 77,968 1.00 77,968 database specialist manager .00 0 1.00 69,003 1.00 69,003 prgm admin v 1.00 78,055 1.00 81,864 1.00 81,864 prgm admin v hith services 1.00 78,055 1.00 80,333 1.00 80,333 prgm mgr ii 1.00 59,409 1.00 52,950 1.00 52,950 administrator iv 1.00 67,836 1.00 49,638 1.00 49,638 prgm admin iv 1.00 85,271 1.00 79,693 1.00 79,693 administrator iii 1.00 38,712 1.00 60,563 1.00 60,563 it programmer analyst superviso 1.00 20,012 .00 0 .00 0 psychologist ii 1.00 57,152 1.00 56,126 database specialist ii 1.00 62,534 1.00 62,917 1.00 56,126 database specialist ii 1.00 62,534 1.00 62,917 1.00 62,917 1.00 62,917 1.00 62,917 1.00 62,917 1.00 62,917 1.00 62,917 1.00 62,917 1.00 62,917 1.00 62,917 1.00 62,917 1.00 62,917 1.00 69,224 prgm admin iid ev dsbl 1.00 0 .00 0 0 0 0 0 0 0 0 0 0 0 0 0 0					-			
asst attorney general vi	•							
prgm mgr iv         1.00         30,744         1.00         84,756         1.00         84,756           fiscal services admin iv         1.00         60,314         1.00         80,969         1.00         80,969           prgm mgr iii         1.00         75,751         1.00         77,968         1.00         77,968           database specialist manager         .00         0         1.00         69,003         1.00         69,003           prgm admin v         1.00         79,381         1.00         81,864         1.00         81,864           prgm admin v hlth services         1.00         78,055         1.00         80,333         1.00         80,333           prgm mgr ii         1.00         59,409         1.00         52,950         1.00         52,950           administrator iiv         1.00         67,836         1.00         49,638         1.00         49,638           prgm admin iv and iiv         1.00         85,271         1.00         79,693         1.00         79,693           administrator iii         1.00         38,712         1.00         60,563         1.00         60,563           it programmer analyst superviso         1.00         74,575         .00 <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	•							
fiscal services admin iv 1.00 60,314 1.00 80,969 1.00 80,969 prgm mgr iii 1.00 75,751 1.00 77,968 1.00 77,968 database specialist manager .00 0 1.00 69,003 1.00 69,003 prgm admin v 1.00 78,055 1.00 81,864 1.00 81,864 prgm admin v hlth services 1.00 78,055 1.00 80,333 1.00 80,333 prgm mgr ii 1.00 59,409 1.00 52,950 1.00 52,950 administrator iv 1.00 67,836 1.00 49,638 1.00 49,638 prgm admin iv 1.00 85,271 1.00 79,693 1.00 79,693 administrator iii 1.00 38,712 1.00 60,563 1.00 60,563 it programmer analyst superviso 1.00 20,012 .00 0 .00 0 psychologist ii 1.00 74,575 .00 0 .00 0 0 psychologist ii 1.00 62,534 1.00 56,126 database specialist ii 1.00 62,534 1.00 62,917 1.00 62,917 hlth policy analyst advanced 1.00 63,396 1.00 69,224 prgm admin iii dev dsbl 1.00 0 .00 0 0 0 0 0 0 0 0 0 0 0 0 0 0								
prgm mgr iii         1.00         75,751         1.00         77,968         1.00         77,968           database specialist manager         .00         0         1.00         69,003         1.00         69,003           prgm admin v         1.00         79,381         1.00         81,864         1.00         81,864           prgm admin v hlth services         1.00         78,055         1.00         80,333         1.00         80,333           prgm mgr ii         1.00         59,409         1.00         52,950         1.00         52,950           administrator iv         1.00         67,836         1.00         49,638         1.00         49,638           prgm admin iv         1.00         85,271         1.00         79,693         1.00         79,693           administrator iii         1.00         38,712         1.00         60,563         1.00         60,563           it programmer analyst superviso         1.00         20,012         .00         0         .00         0           computer network spec lead         1.00         57,152         1.00         56,126         1.00         56,126           database specialist ii         1.00         62,534         1.00							-	
database specialist manager       .00       0       1.00       69,003       1.00       69,003         prgm admin v       1.00       79,381       1.00       81,864       1.00       81,864         prgm admin v hlth services       1.00       78,055       1.00       80,333       1.00       80,333         prgm mgr ii       1.00       59,409       1.00       52,950       1.00       52,950         administrator iv       1.00       67,836       1.00       49,638       1.00       49,638         prgm admin iv       1.00       85,271       1.00       79,693       1.00       79,693         administrator iii       1.00       38,712       1.00       60,563       1.00       60,563         it programmer analyst superviso       1.00       20,012       .00       0       .00       0         computer network spec lead       1.00       74,575       .00       0       .00       0         computer network spec lead       1.00       57,152       1.00       56,126       1.00       56,126         database specialist ii       1.00       62,534       1.00       62,917       1.00       62,917         hlth policy analyst superviso       .0								
prgm admin v         1.00         79,381         1.00         81,864         1.00         81,864           prgm admin v hlth services         1.00         78,055         1.00         80,333         1.00         80,333           prgm mgr ii         1.00         59,409         1.00         52,950         1.00         52,950           administrator iv         1.00         67,836         1.00         49,638         1.00         49,638           prgm admin iv         1.00         85,271         1.00         79,693         1.00         79,693           administrator iii         1.00         38,712         1.00         60,563         1.00         60,563           it programmer analyst superviso         1.00         20,012         .00         0         .00         0           computer network spec lead         1.00         74,575         .00         0         .00         0           database specialist ii         1.00         57,152         1.00         56,126         1.00         56,126           database specialist ii         1.00         62,534         1.00         62,917         1.00         62,917           hlth policy analyst advanced         1.00         0         0			-					
prgm admin v hlth services         1.00         78,055         1.00         80,333         1.00         80,333           prgm mgr ii         1.00         59,409         1.00         52,950         1.00         52,950           administrator iv         1.00         67,836         1.00         49,638         1.00         49,638           prgm admin iv         1.00         85,271         1.00         79,693         1.00         79,693           administrator iii         1.00         38,712         1.00         60,563         1.00         60,563           it programmer analyst superviso         1.00         20,012         .00         0         .00         0           psychologist ii         1.00         74,575         .00         0         .00         0           computer network spec lead         1.00         57,152         1.00         56,126         1.00         56,126           database specialist ii         1.00         62,534         1.00         62,917         1.00         62,917           hlth policy analyst advanced         1.00         63,396         1.00         64,129         1.00         64,129           it functional analyst superviso         .00         0         0 </td <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	•							
prgm mgr ii         1.00         59,409         1.00         52,950         1.00         52,950           administrator iv         1.00         67,836         1.00         49,638         1.00         49,638           prgm admin iv         1.00         85,271         1.00         79,693         1.00         79,693           administrator iii         1.00         38,712         1.00         60,563         1.00         60,563           it programmer analyst superviso         1.00         20,012         .00         0         .00         0           psychologist ii         1.00         74,575         .00         0         .00         0           computer network spec lead         1.00         57,152         1.00         56,126         1.00         56,126           database specialist ii         1.00         62,534         1.00         62,917         1.00         62,917           hlth policy analyst advanced         1.00         63,396         1.00         64,129         1.00         64,129           it functional analyst superviso         .00         0         0         0         .00         0           prgm admin iii dev dsbl         1.00         0         .00         0 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>								
administrator iv 1.00 67,836 1.00 49,638 1.00 49,638 prgm admin iv 1.00 85,271 1.00 79,693 1.00 79,693 administrator iii 1.00 38,712 1.00 60,563 1.00 60,563 it programmer analyst superviso 1.00 20,012 .00 0 .00 0 .00 0 psychologist ii 1.00 74,575 .00 0 .00 0 .00 0 computer network spec lead 1.00 57,152 1.00 56,126 1.00 56,126 database specialist ii 1.00 62,534 1.00 62,917 1.00 62,917 hlth policy analyst advanced 1.00 63,396 1.00 64,129 it functional analyst superviso .00 0 1.00 69,224 prgm admin iii dev dsbl 1.00 0 0 .00 0 0 .00 0 0 administrator ii 3.00 156,377 2.00 127,264 2.00 127,264 agency procurement spec supv 1.00 53,869 .00 0 .00 0 .00 0 computer info services spec sup 1.00 44,787 .00 0 .00 0 .00 0 it programmer analyst ii 2.00 103,345 2.00 107,418 2.00 107,418							•	
prgm admin iv       1.00       85,271       1.00       79,693       1.00       79,693         administrator iii       1.00       38,712       1.00       60,563       1.00       60,563         it programmer analyst superviso       1.00       20,012       .00       0       .00       0         psychologist ii       1.00       74,575       .00       0       .00       0         computer network spec lead       1.00       57,152       1.00       56,126       1.00       56,126         database specialist ii       1.00       62,534       1.00       62,917       1.00       62,917         hlth policy analyst advanced       1.00       63,396       1.00       64,129       1.00       64,129         it functional analyst superviso       .00       0       1.00       69,224       1.00       69,224         prgm admin iii dev dsbl       1.00       0       .00       0       .00       0         administrator ii       3.00       156,377       2.00       127,264       2.00       127,264         agency procurement spec supv       1.00       53,869       .00       0       .00       0         computer info services spec sup       1.0	• • •							
administrator iii 1.00 38,712 1.00 60,563 1.00 60,563 it programmer analyst superviso 1.00 20,012 .00 0 .00 0 .00 0 psychologist ii 1.00 74,575 .00 0 .00 0 .00 0 computer network spec lead 1.00 57,152 1.00 56,126 1.00 56,126 database specialist ii 1.00 62,534 1.00 62,917 1.00 62,917 hlth policy analyst advanced 1.00 63,396 1.00 64,129 1.00 64,129 it functional analyst superviso .00 0 1.00 69,224 1.00 69,224 prgm admin iii dev dsbl 1.00 0 .00 0 .00 0 .00 0 administrator ii 3.00 156,377 2.00 127,264 2.00 127,264 agency procurement spec supv 1.00 53,869 .00 0 .00 0 .00 0 computer info services spec sup 1.00 44,787 .00 0 .00 0 .00 0 it programmer analyst ii 2.00 103,345 2.00 107,418 2.00 107,418								
it programmer analyst superviso       1.00       20,012       .00       0       .00       0         psychologist ii       1.00       74,575       .00       0       .00       0         computer network spec lead       1.00       57,152       1.00       56,126       1.00       56,126         database specialist ii       1.00       62,534       1.00       62,917       1.00       62,917         hlth policy analyst advanced       1.00       63,396       1.00       64,129       1.00       64,129         it functional analyst superviso       .00       0       1.00       69,224       1.00       69,224         prgm admin iii dev dsbl       1.00       0       .00       0       .00       0         administrator ii       3.00       156,377       2.00       127,264       2.00       127,264         agency procurement spec supv       1.00       53,869       .00       0       .00       0         computer info services spec sup       1.00       44,787       .00       0       .00       0         it programmer analyst ii       2.00       103,345       2.00       107,418       2.00       107,418	, ,							
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computer network spec lead       1.00       57,152       1.00       56,126       1.00       56,126         database specialist ii       1.00       62,534       1.00       62,917       1.00       62,917         hlth policy analyst advanced       1.00       63,396       1.00       64,129       1.00       64,129         it functional analyst superviso       .00       0       1.00       69,224       1.00       69,224         prgm admin iii dev dsbl       1.00       0       .00       0       .00       0       .00       0         administrator ii       3.00       156,377       2.00       127,264       2.00       127,264         agency procurement spec supv       1.00       53,869       .00       0       .00       0         computer info services spec sup       1.00       44,787       .00       0       .00       0         it programmer analyst ii       2.00       103,345       2.00       107,418       2.00       107,418	, , ,						_	
database specialist ii       1.00       62,534       1.00       62,917       1.00       62,917         hlth policy analyst advanced       1.00       63,396       1.00       64,129       1.00       64,129         it functional analyst superviso       .00       0       1.00       69,224       1.00       69,224         prgm admin iii dev dsbl       1.00       0       .00       0       .00       0         administrator ii       3.00       156,377       2.00       127,264       2.00       127,264         agency procurement spec supv       1.00       53,869       .00       0       .00       0         computer info services spec sup       1.00       44,787       .00       0       .00       0         it programmer analyst ii       2.00       103,345       2.00       107,418       2.00       107,418			•		-		-	
hlth policy analyst advanced       1.00       63,396       1.00       64,129       1.00       64,129         it functional analyst superviso       .00       0       1.00       69,224       1.00       69,224         prgm admin iii dev dsbl       1.00       0       .00       0       .00       0       .00       0         administrator ii       3.00       156,377       2.00       127,264       2.00       127,264         agency procurement spec supv       1.00       53,869       .00       0       .00       0         computer info services spec sup       1.00       44,787       .00       0       .00       0         it programmer analyst ii       2.00       103,345       2.00       107,418       2.00       107,418	·							
it functional analyst superviso       .00       0       1.00       69,224       1.00       69,224         prgm admin iii dev dsbl       1.00       0       .00       0       .00       0         administrator ii       3.00       156,377       2.00       127,264       2.00       127,264         agency procurement spec supv       1.00       53,869       .00       0       .00       0         computer info services spec sup       1.00       44,787       .00       0       .00       0         it programmer analyst ii       2.00       103,345       2.00       107,418       2.00       107,418								
prgm admin iii dev dsbl       1.00       0       .00       0       .00       0         administrator ii       3.00       156,377       2.00       127,264       2.00       127,264         agency procurement spec supv       1.00       53,869       .00       0       .00       0         computer info services spec sup       1.00       44,787       .00       0       .00       0         it programmer analyst ii       2.00       103,345       2.00       107,418       2.00       107,418	• •							
administrator ii       3.00       156,377       2.00       127,264       2.00       127,264         agency procurement spec supv       1.00       53,869       .00       0       .00       0         computer info services spec sup       1.00       44,787       .00       0       .00       0         it programmer analyst ii       2.00       103,345       2.00       107,418       2.00       107,418							· ·	
agency procurement spec supv       1.00       53,869       .00       0       .00       0         computer info services spec sup       1.00       44,787       .00       0       .00       0         it programmer analyst ii       2.00       103,345       2.00       107,418       2.00       107,418	• -				-			
computer info services spec sup       1.00       44,787       .00       0       .00       0         it programmer analyst ii       2.00       103,345       2.00       107,418       2.00       107,418								
it programmer analyst ii 2.00 103,345 2.00 107,418 2.00 107,418								

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
m00m01 Developmental Disabiliti	es Administ	ration					
m00m0101 Program Direction							
webmaster ii	.00	-1,764	.00	0	.00	0	
administrator i	2.00	118,971	2.00	121,514	2.00	121,514	
administrator i	1.00	62,038	1.00	63,117	1.00	63,117	
agency procurement spec lead	2.00	104,841	2.00	106,459	2.00	106,459	
it functional analyst ii	.00	35,559	2.00	109,864	2.00	109,864	
prgm admin i dev dsbl	2.00	127,609	3.00	173,369	3.00	173,369	
social worker ii, health svcs	2.00	55,970	.00	0	.00	0	
admin officer iii	1.00	37,999	.00	0	.00	0	
agency grants spec ii	1.00	55,517	1.00	56 <b>,</b> 9 <b>3</b> 0	1.00	56,930	
agency procurement spec ii	1.00	49,653	1.00	50,811	1.00	50,811	
computer info services spec ii	1.00	31,892	.00	0	.00	0	
coord spec prgms hlth serv iv d	3.00	119,385	2.00	88,453	2.00	88,453	
accountant i	.00	0	1.00	36,280	1.00	36,280	
admin officer ii	1.00	80,548	1.00	50,414	1.00	50,414	
accountant trainee	1.00	26,064	.00	0	.00	0	
agency budget spec i	1.00	7,694	1.00	34,113	1.00	34,113	
qual develop disabil prof	.00	0	1.00	34,113	1.00	34,113	
admin spec iii	1.00	18,171	.00	0	.00	0	
agency procurement spec trainee	.00	0	1.00	37,002	1.00	37,002	
developmental disabil assoc sup	.00	0	1.00	30,200	1.00	30,200	
agency procurement assoc ii	1.00	17,661	.00	0	.00	0	
management associate	1.00	40,036	1.00	40,814	1.00	40,814	
admin aide	3.00	83,051	2.00	84,991	2.00	84,991	
fiscal accounts clerk ii	2.00	49,932	1.00	32,468	1.00	32,468	
office secy ii	.00	17,923	1.00	26,783	1.00	26,783	
office services clerk lead	1.00	30,985	1.00	31,895	1.00	31,895	
TOTAL m00m0101*	59.00	3,186,398	53.00	3,225,255	53.00	3,225,255	
m00m0102 Community Services							
dir nursing med	1.00	92,309		93,194		93,194	
prgm mgr ii	4.00	251,448	4.00	285,202	4.00	285,202	
psychology services chief	1.00	79,535	1.00	81,864	1.00	81,864	
nursing prgm conslt/admin i	3.00	216,471	3.00	221,760	3.00	221,760	
registered nurse manager med	1.00	74,609	1.00	75,320	1.00	75 <b>,3</b> 20	
accountant supervisor i	4.00	166,533	3.00	170,400	3.00	170,400	
administrator ii	.00	42,715	1.00	63,618	1.00	63,618	
prgm admin ii dev dsbl	4.00	207,646	4.00	243,958	4.00	243,958	
accountant lead	1.00	47,880	1.00	41,074	1.00	41,074	
it functional analyst ii	1.00	19,696	.00	0	.00	0	
prgm admin i dev dsbl	5.00	265,309	5.00	291,766	5.00	291,766	
social worker ii, health svcs	1.00	58,002	1.00	57,386	1.00	57 <b>,3</b> 86	
accountant ii	4.00	191,884	4.00	195,898	4.00	195,898	
computer info services spec ii	2.00	109,049	2.00	112,789	2.00	112,789	

Health, Hospitals and Mental Hygiene

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
m00m0102 Community Services							
coord spec prgms hlth serv iv d	14.00	723,091	14.00	708,757	14.00	708,757	
social worker i, health svcs	2.00	102,293	2.00	104,591	2.00	104,591	
accountant i	1.00	49,073	1.00	50,414	1.00	50,414	
admin officer ii	1.00	50,142	1.00	36,280	1.00	36,280	
coord spec prgms hlth serv iii	7.00	316,578	7.00	348,913	7.00	348,913	
psychology associate iii master	2.00	104,191	2.00	106,718	2.00	106,718	
admin officer i	2.00	50,210	2.00	87,992	2.00	87,992	
coord spec prgms hlth serv ii d	36.50	1,605,926	<b>36.</b> 50	1,574,234	36.50	1,574,234	
fiscal accounts technician ii	2.00	80,931	2.00	82,724	2.00	82,724	
management associate	4.00	180,412	4.00	185,382	4.00	185,382	
admin aide	1.00	42,593	1.00	43,251	1.00	43,251	
office secy iii	5.00	177,342	5.00	180,221	5.00	180,221	
fiscal accounts clerk ii	1.00	34,915	1.00	35,516	1.00	35,516	
office secy ii	3.00	104,297	3.00	105,405	3.00	105,405	
office services clerk	2.00	64,288	2.00	64,928	2.00	64,928	
TOTAL m00m0102*	115.50	5,509,368	114.50	5,649,555	114.50	5,649,555	
TOTAL m00m01 **	174.50	8,695,766		8,874,810	167.50	8,874,810	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance Symbol
m00m02 Rosewood Center						
m00m0201 Services and Institution	al Operation	ıs				
physician program manager iii	1.00	170,013	.00	0	.00	0
prgm mgr senior ii	1.00	101,029	.00	0	.00	0
registered dietitian dir hlth o	1.00	68,816		0	.00	0
physician clinical specialist	1.00	119,264	.00	0	.00	0
physician clinical staff	2.00	195,014	.00	0	.00	0
dentist iii residential	1.00	88,481	.00	0	.00	0
fiscal services chief ii	.00	73,893	.00	0	.00	0
nursing instructor	1.00	57,628	.00	0	.00	0
psychologist ii	.00	-81	.00	0	.00	0
registered nurse manager med	.00	71,226	.00	0	.00	0
social work manager, health svo	.00	30,507		0	.00	0
speech patholgst audiolgst v	1.00	66,903	.00	0	.00	0
occupational therapist supervis	1.00	29,397	.00	0	.00	0
physical therapist supervisor	1.00	56,759	.00	0	.00	0
registered nurse supv med	2.00	57,317	.00	0	.00	0
computer network spec ii	1.00	23,210	.00	0	.00	0
occupational therapist iii lead	1.70	48,556	.00	0	.00	0
personnel administrator i	1.00	63,619	.00	0	.00	0
registered nurse charge med	2.00	120,515	.00	0	.00	0
social work supv health svcs	1.00	30,526	.00	0	.00	0
speech patholgst audiolgst iii	2.20	114,588	.00	0	.00	0
police chief i	.00	28,227	.00	0	.00	0
administrator i	1.00	55,663	.00	0	.00	0
maint supv iii	1.00	59,139	1.00	60,757	1.00	60,757
prgm admin i dev dsbl	2.00	116,610	.00	0	.00	0
social worker ii, health svcs	2.00	106,480	.00	0	.00	0
speech patholgst audiolgst ii	.00	<b>16,9</b> 50	.00	0	.00	0
admin officer iii	1.00	94,978	.00	0	.00	0
computer info services spec ii	.00	6,457	.00	0	.00	0
developmental disabil assoc mgr		165,590	.00	0	.00	0
registered dietitian iii	1.50	68,421	.00	0		0
admin officer ii	1.00	46,059		0		0
emp training spec ii	.00	4,649		0		0
maint supv i non lic	1.00	52,444	1.00	53,359		53,359
psychology associate iii master		26,753	.00	0		0
qual develop disabil prof sup	1.00	47,120	.00	0		0
work adjustment manager	1.00	35,421	.00	0		0
food administrator i	1.00	41,623	.00	0		0
music therapist ii	1.00	19,737		0		0
qual develop disabil prof	1.00	19,881	.00	0		0
therapeutic recreator ii	.00	6,121	.00	0		0
work adjustment supervisor	2.00	84,309	.00	0		0
work adjustment coordinator	6.00	196,855	.00	0		0
laundry manager i	1.00	37,083	.00	0	.00	0

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance Symbol
m00m02 Rosewood Center						
m00m0201 Services and Institution	•		00	0	00	0
licensed practical nurse iii ad		175,275	.00	0		0
computer user support spec ii	.00	4,206	.00	0	.00	0
licensed practical nurse ii	5.00	168,935	.00	0		0 0
licensed practical nurse i	2.00	89,645		0	.00	•
services supervisor ii	1.00	29,516	.00	0		0
agency buyer i	2.00	46,042		0	.00	0
occupational therapy asst ii	2.00	44,170		0	.00	0
physical therapy assistant ii	1.00	32,682		0	.00	0
volunteer activities coord ii	.00	105	.00	0	.00	0
police officer supervisor	.00	26,458	.00	0	.00	0
police officer ii	.00	100,349		0	.00	0
security attendant nursing ii,r		228,463		0	.00	0
agency hith and safety spec ii	1.00	37,887		38,180		38,180
personnel associate iii	1.00	1,576	.00	0	.00	0
developmental disabil assoc sup		269,685	.00	0	.00	0
developmental disabil shift coo		106,935		0		0
obs-contract services asst ii	1.00	43,310		0	.00	0
activity therapy associate iii	4.00	100,566		0		0
developmental disabil assoc	6.00	358,435		0		0
habilitation technician	3.00	65,559		0	.00	0
personnel clerk	1.00	38,229		0	.00	0
work adjustment associate iii	11.00	291,170		0		0
work adjustment associate ii	1.00	20,709		0	.00	0
direct care asst ii	135.00	3,111,905		0		0
work adjustment associate i	1.00	6,357		0		0
direct care asst i	4.00	44,855	.00	0	.00	0
direct care trainee	.00	23,387		0	.00	0
hlth records prgm supv	1.00	28,184	.00	0		0
management associate	.00	43,415	.00	0	.00	0
volunteer activities coord supv		11,647		0		0
fiscal accounts clerk superviso		18,122		0		0
office supervisor	1.00	61,267		0	.00	0
office secy iii	2.00	34,889	.00	0	.00	0
fiscal accounts clerk ii	3.00	59,072	.00	0	.00	0
office secy ii	4.00	123,074	.00	0		0
office services clerk lead	1.00	38,229	.00	0	.00	0
office services clerk	4.00	112,665	.00	0	.00	0
supply officer iii	1.00	21,545	.00	0		0
office clerk ii	1.00	17,597		0	.00	0
supply officer ii	1.00	27,181	.00	0		0
cook ii	3.00	58,854	.00	0		0
office processing clerk i	1.00	18,056	.00	0	•	0
telephone operator ii	2.00	46,946	.00	0	.00	0
automotive services specialist	1.00	35,776	.00	0	.00	0

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011
Classification Title	Positions	Expenditure		Appropriation		Allowance Symbol
m00m02 Rosewood Center						
m00m0201 Services and Institution	nal Operation	ne				
refrigeration mechanic	.00	2,405	.00	0	.00	0
carpenter trim	1.00	36,265		0		0
chf steward/stewardess	1.00	17,861		0		0
electrician	.00	1,541		0		0
locksmith	1.00	14,037		0		0
painter	3.00	114,164		0		0
food service supv ii	3.00	86,209		0		0
grounds supervisor ii	1.00	35,934		0		0
patient/client driver	3.00	79,333		0		0
food service assistant	3.00	83,746		0		0
food service worker	8.00	156,357		0		0
food service worker i	3.00	46,515		0		0
linen service worker	1.00	26,918		0		0
tinen der trad nerker						
TOTAL m00m0201*	312.40	9,847,965	3.00	152,296	3.00	152,296
TOTAL m00m02 **	312.40	9,847,965		152,296		152,296
				•		•
m00m05 Holly Center						
m00m0501 Services and Institution	nal Operation	าร				
physician program manager iii	1.00	195,409	1.00	204,023		204,023
prgm mgr senior ii	1.00	97,973	1.00	100,249	1.00	100,249
dir nursing med	1.00	91,438		91,438	1.00	91,438
asst supt ii state hospital	1.00	53,147	1.00	57,083	1.00	57,083
registered dietitian dir hlth o	1.00	67,246	1.00	69,224	1.00	69,224
physician clinical specialist	1.00	150,150	1.00	150,150	1.00	150,150
asst dir of nursing med	1.00	79,576	1.00	80,333	1.00	80,333
nursing education supervisor	1.00	71,700	1.00	73,087	1.00	73,087
nursing instructor	1.00	75,296	1.00	76,750	1.00	76,750
registered nurse manager med	2.00	83,772	1.00	75,320	1.00	75,320
registered nurse quality imp me	e 1.00	56,802	1.00	79,693	1.00	79,693
nurse practitioner/midwife i	.00	50,464	1.00	57,203	1.00	57,203
physical therapist supervisor	1.00	68,415	1.00	70,562	1.00	70,562
registered nurse supv med	7.00	495,983	7.50	504,675	7.50	504,675
speech patholgst audiolgst iv	1.00	72,599	1.00	74,725	1.00	74,725
fiscal services officer ii	1.00	51,800	1.00	52,605	1.00	52,605
physical therapist iii lead	1.00	60,077	1.00	61,239	1.00	61,239
registered nurse charge med	11.00	624,834	11.50	657,080	11.50	657,080
registered nurse	6.50	196,556	4.00	196,385	4.00	196,385
agency procurement spec ii	1.00	48,181	1.00	48,928	1.00	48,928
computer info services spec ii	1.00	43,126	1.00	44,610	1.00	44,610
coord spec prgms hlth serv iv o	1.00	55,852	1.00	56,930	1.00	56,930
maint supv ii non lic	1.00	51,466	1.00	52,770	1.00	52,770
social worker i, health svcs	1.00	47,356	1.00	48,928	1.00	48,928
admin officer ii	.00	32,157	1.00	46,769	1.00	46,769

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
m00m05 Holly Center							
m00m0501 Services and Institution	nal Operation	ns					
coord spec prgms hlth serv iii	1.00	52,348	1.00	53,359	1.00	53,359	
emp training spec ii	1.00	45,628		46,769		46,769	
psychology associate iii master		14,473		0		0	
qual develop disabil prof sup	1.00	42,574		45,074		45,074	
registered dietitian ii	1.00	48,717		49,468		49,468	
coord spec prgms hlth serv ii c		32,218		57,317		57,317	
psychology associate ii masters		41,145		42,333		42,333	
qual develop disabil prof	1.00	48,596		50,015		50,015	
therapeutic recreator ii	.00	30,250		42,333		42,333	
work adjustment supervisor	1.00	48,690		50,015		50,015	
food service mgr ii	1.00	44,108		45,213		45,213	
psychology associate i masters	.00	27,657		38,354		38,354	
therapeutic recreator i	1.00	10,593		. 0		. 0	
work adjustment coordinator	3.00	136,890		139,877		139,877	
licensed practical nurse iii lo	7.00	339,813		343,560		343,560	
licensed practical nurse ii	4.50	201,235		220,929	5.00	220,929	
occupational therapy asst ii	1.00	12,810		0	.00	0	
volunteer activities coord ii	1.00	35,828		36,436	1.00	36,436	
police officer ii	2.00	96,468	2.00	96,949		96,949	
building security officer ii	1.00	27,809	1.00	28,055	1.00	28,055	
personnel associate iii	1.00	42,918	1.00	43,581	1.00	43,581	
fiscal accounts technician ii	1.00	34,156	1.00	30,200	1.00	30,200	
personnel associate ii	1.00	32,728	1.00	33,574	1.00	33,574	
agency procurement assoc ii	1.00	36,817	1.00	<b>37,1</b> 01	1.00	37,101	
activity therapy associate iii	1.00	<b>31,</b> 651	1.00	31,895	1.00	31,895	
developmental disabil assoc	6.00	190,822	6.00	208,369	6.00	208,369	
habilitation technician	1.00	37,542	1.00	38,180	1.00	38,180	
hlth records tech ii	.00	5,439	1.00	28,707	1.00	28,707	
work adjustment associate iii	7.00	250,720	7.00	254,936	7.00	254,936	
activity therapy associate ii	2.50	80,679	2.50	81,882	2.50	81,882	
hlth records tech i	2.00	36,495	1.00	35,890	1.00	35,890	
activity therapy associate i	.00	-449		0	.00	0	
direct care asst ii	71.50	1,983,640	69.50	2,170,168	69.50	2,170,168	
hlth records tech tr	1.00	19,210	.00	0	.00	0	
direct care asst i	16.00	492,315	25.00	586,764	25.00	586,764	
direct care trainee	25.00	240,669	13.00	275,444	13.00	275,444	
hlth records prgm supv	1.00	43,642	1.00	44,731	1.00	44,731	
management associate	1.00	44,865	1.00	45,560	1.00	45,560	
volunteer activities coord supv		46,801	1.00	48,162		48,162	
office secy iii	4.00	151,550		153,570		153,570	
fiscal accounts clerk ii	1.00	32,212		32,468		32,468	
office secy ii	3.00	101,066	3.00	102,137		102,137	
supply officer iii	1.00	35,934	1.00	36,544	1.00	36,544	
fiscal accounts clerk i	.00	36,820	2.00	51,919	2.00	51,919	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
m00m05 Holly Center							
m00m0501 Services and Institution	al Operation	ns					
office clerk ii	1.00	30,018	1.00	30,328	1.00	30,328	
cook ii	4.00	118,584		119,585		119,585	
fiscal accounts clerk trainee	1.00	13,423		0		0	
maint chief iii non lic	1.00	41,745		42,789		42,789	
carpenter trim	2.00	73,447		74,342		74,342	
maint mechanic senior	1.00	30,887		31,099		31,099	
maint mechanic	3.00	84,089		87,550		87,550	
housekeeping supv iv	1.00	11,411		37,495		37,495	
food service supv ii	2.00	94,742		113,711		113,711	
food service supv i	1.00	18,907		0		0	
housekeeping supv i	1.00	25,487		22,448		22,448	
patient/client driver	2.00	43,336		49,537		49,537	
building services worker	.00	55,056		367,441		367,441	
food service assistant	1.00	30,850		30,961		30,961	
food service worker	9.00	256,247		292,211		292,211	
food service worker i	1.00	22,280		0		0	
building services worker	13.00	305,824		0		0	
TOTAL m00m0501*	269.50	9,523,800		10,088,094		10,088,094	
TOTAL m00m05 **	269.50	9,523,800	264.50	10,088,094	264.50	10,088,094	
m00m06 DDA Court Involved Servi	ce Delivery	System					
m00m0601 Services and Institution		-					
prgm mgr senior ii	1.00	.5 85,190	1.00	87,753	1.00	87,753	
prgm mgr ii	1.00	0		0.,.50		0.,.50	
asst supt i state hospital	.00	19,817		67,160		67,160	
prgm mgr i	1.00	0		0.,		0.,.50	
prgm admin iii hlth services	.00	28,798		70,562		70,562	
physician clinical specialist	.00	15,508		168,465		168,465	
psychologist ii	1.00	0		76,750		76,750	
registered nurse manager med	2.00	78,059		200,298		200,298	
social work manager, health svc		34,628		65,887		65,887	
registered nurse charge perkins		0		0		0	
registered nurse supv med	.00	34,514	1.00	69,224		69,224	
administrator ii	.00	10,141	.00	0		0	
occupational therapist iii	1.00	0	.00	0		0	
prgm admin ii dev dsbl	.00	0	1.00	43,725	1.00	43,725	
police chief i	.00	32,374	1.00	62,134	1.00	62,134	
prgm admin i dev dsbl	1.00	17,174	2.00	95,281	2.00	95,281	
registered nurse	1.00	0		0		0	
social worker ii, health svcs	2.00	27,959	2.00	114,772		114,772	
speech patholgst audiolgst ii	.00	21,757		20,537		20,537	
coord spec prgms hith serv iv d		29,706		56,930		56,930	
developmental disabil assoc mgr		27,700		50,811	1.00	50,811	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00m06 DDA Court Involved Servi		,					
m00m0601 Services and Institution	•						
personnel officer ii	.00	18,582	1.00	55,859	1.00	55,859	
coord spec prgms hlth serv iii	2.00	0		0		0	
emp training spec ii	1.00	47,951	1.00	48,543	1.00	48,543	
psychology associate i corr	2.00	0	.00	0	.00	0	
psychology associate iii master	.00	25,997	1.00	53,359	1.00	53,359	
work adjustment manager	1.00	15,745	1.00	53,359	1.00	5 <b>3,3</b> 59	
coord spec prgms hlth serv ii d	2.00	0	.00	0	.00	0	
developmental disabil assoc ass	1.00	0	.00	0	.00	0	
emp training spec i	1.00	0	.00	0	.00	0	
qual develop disabil prof	.00	0	1.00	34,113	1.00	34,113	
therapeutic recreator ii	2.00	12,273	1.00	40,814	1.00	40,814	
work adjustment supervisor	1.00	0	.00	0	.00	0	
work adjustment coordinator	.00	12,867	1.00	42,789	1.00	42,789	
licensed practical nurse iii ad	.00	86,861	4.00	170,063	4.00	170,063	
licensed practical nurse ii	3.00	21,364	1.00	42,789	1.00	42,789	
licensed practical nurse i	.00	13,626	2.00	78,946	2.00	78,946	
services supervisor ii	.00	12,844	1.00	43,251	1.00	43,251	
police officer supervisor	.00	31,227	1.00	58,236	1.00	58,236	
police officer iii	5.00	0	.00	0	.00	0	
police officer ii	5.00	170,241	10.00	454,814	10.00	454,814	
security attendant nursing ii,r	.00	60,998	3.00	140,733	3.00	140,733	
developmental disabil assoc sup	10.00	102,379	5.00	187,102	5.00	187,102	
developmental disabil shift coo	1.00	41,588	1.00	41,694	1.00	41,694	
developmental disabil assoc	4.00	246,855	12.00	410,304		410,304	
habilitation technician	.00	18,463	1.00	34,881		34,881	
work adjustment associate iii	2.00	9,259	1.00	30,790	1.00	30,790	
direct care asst ii	39.00	770,778	42.50	1,333,133		1,333,133	
management associate	1.00	. 0	.00	. , 0	.00	0	
office supervisor	1.00	24,444	2.00	88,104	2.00	88,104	
fiscal accounts clerk ii	.00	20,580	1.00	38,879	1.00	38,879	
office secy ii	2.00	0	1.00	26,783		26,783	
building services worker	2.00	0	.00	0	.00	0	
TOTAL m00m0601*	110.00	2,178,790	114.00	4,759,627	114.00	4,759,627	
TOTAL moomoo **	110.00	2,178,790	114.00	4,759,627	114.00	4,759,627	
TOTAL IIIDUIIIOS ""	110.00	2,170,790	114.00	4,759,027	114.00	4,739,627	
m00m07 Potomac Center							
m00m0701 Services and Institution	al Operation	ic.					
prgm mgr senior ii	1.00	88 <b>,</b> 557	1.00	91,148	1.00	01 1/0	
dir nursing med	1.00	85,595	1.00		1.00	91,148	
asst supt i state hospital	1.00		1.00	83,165		83,165	
·		66,506 50,537		68,457	1.00	68,457	
occupational therapist supervis	1.00	59,527	1.00	70,562	1.00	70,562	
prgm admin iii dev dsbl	1.00	68,548	1.00	70,562	1.00	70,562	
registered nurse supv med	2.00	139,470	2.00	134,539	2.00	134,539	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
m00m07 Potomac Center							
m00m0701 Services and Institution	al Operation	าร					
computer network spec ii	1.00	52,289	1.00	53,610	1.00	53,610	
registered nurse charge med	8.00	459,741	7.00	433,004		433,004	
registered nurse charge psych	.00	0		43,725		43,725	
fiscal services officer i	1.00	60,159		61,927		61,927	
registered nurse	.00	-3,245		0		0	
social worker ii, health svcs	1.00	50,907		52,192		52,192	
agency procurement spec ii	.00	12,703		47,129		47,129	
registered dietician iii	.00	0		61,427		61,427	
social worker i, health svcs	.00	22,293		54,809		54,809	
coord spec prgms hlth serv iii	.00	0		45,074		45,074	
maint supv i non lic	1.00	48,717		49,468		49,468	
psychology associate iii master		52,041	1.00	53,359		53,359	
qual develop disabil prof sup	2.00	87,953		126,428		126,428	
admin officer i	1.00	31,556		0		0	
psychology assoc ii masters	.00	0		102,339		102,339	
therapeutic recreator i	.00	0		34,450		34,450	
work adjustment coordinator	.00	0		32,091		32,091	
admin spec ii	1.00	21,677		44,052		44,052	
licensed practical nurse iii ad		, 188,732		220,860		220,860	
licensed practical nurse ii	4.50	157,344		140,284		140,284	
physical therapy assistant ii	1.00	40,010		40,630	1.00	40,630	
volunteer activities coord ii	.00	, 0		32,723		32,723	
police officer supervisor	1.00	55,020		55,020		55,020	
police officer ii	2.00	116,954		183,201		183,201	
personnel associate iii	.00	39,780		40,506		40,506	
personnel associate ii	2.00	82,386		83,634	2.00	83,634	
agency procurement assoc ii	.00	20,497		39,895		39,895	
hlth records reviewer	1.00	23,543		. 0		. 0	
activity therapy associate iii	1.00	55,826		77,758		77,758	
developmental disabil assoc	8.00	265,140		287,576	8.00	287,576	
direct care asst ii	46.00	1,369,229		1,535,332	46.50	1,535,332	
direct care asst i	5.50	286,779	10.00	289,850	10.00	289,850	
direct care trainee	9.00	116,342	8.50	215,098	8.50	215,098	
management associate	1.00	47,521	1.00	48,162	1.00	48,162	
office secy iii	2.00	63,169	2.00	76,331	2.00	76,331	
office clerk ii	1.00	34,720	1.00	34,988	1.00	34,988	
office processing clerk ii	.00	15,123	.50	15,436	.50	15,436	
maint chief iii non lic	1.00	45,356	1.00	46,055	1.00	46,055	
carpenter trim	1.00	35,244	1.00	35,516	1.00	35,516	
painter	1.00	35,559	1.00	36,162		36,162	
maint mechanic senior	2.00	57,943	1.00	36,544	1.00	36,544	
building services worker	.00	21,881	5.00	145,524	5.00	145,524	
building services worker	6.00	140,236	.00	0	.00	0	
TOTAL m00m0701*	124.50	4,719,328	140.50	5,530,602		5,530,602	
TOTAL m00m07 **	124.50	4,719,328	140.50	5,530,602	140.50	5,530,602	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00m09 Joseph D. Brandenburg Ce							
m00m0901 Services and Institution	al Operation						
prgm mgr senior ii	1.00	106,150		108,208		108,208	
registered nurse manager med	1.00	74,811	1.00	72,505		72,505	
prgm admin iii dev dsbl	.00	50,780	1.00	62,917	1.00	62,917	
occupational therapist iii adv	1.00	62,877	1.00	64,847	1.00	64,847	
registered nurse charge med	8.00	431,927	4.00	250,223	4.00	250,223	
registered nurse	1.00	58,245		55,245	1.00	55,245	
computer info services spec ii	1.00	44 <i>,7</i> 30	1.00	46,268	1.00	46,268	
coord spec prgms hlth serv iv d	2.00	62,246	1.00	52,770	1.00	52,770	
admin officer ii	1.00	47,168	1.00	48,543	1.00	48,543	
coord spec prgms hlth serv iii	1.00	51,557	1.00	52,356	1.00	52,356	
coord spec prgms hlth serv ii d	2.00	90,085	2.00	92,348	2.00	92,348	
admin spec ii	1.00	10,514	.00	0	.00	0	
licensed practical nurse iii ad	1.00	37,977	.00	0	.00	0	
physical therapy assistant ii	.75	29,143	.75	29,383	.75	29,383	
developmental disabil shift coo	1.00	77,403	1.00	43,251	1.00	43,251	
activity therapy associate iii	3.00	54,695	1.00	38,180	1.00	38,180	
developmental disabil assoc	8.00	287,933	2.00	77,758	2.00	77,758	
direct care asst ii	19.00	531,380	17.00	513,787	17.00	513,787	•
direct care asst i	.00	29,684	1.00	25,718	1.00	25,718	,
direct care trainee	2.00	22,489	.00	0	.00	0	
management associate	1.00	41,304	1.00	42,333	1.00	42,333	
office secy ii	3.00	86,502	2.00	68,607	2.00	68,607	•
maint mechanic	1.00	8,376	.00	0	.00	0	1
TOTAL m00m0901*	59.75	2,297,976	40.75	1,745,247	40.75	1,745,247	,
TOTAL m00m09 **	59.75	2,297,976	40.75	1,745,247	40.75	1,745,247	•

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	•		Appropriation		Allowance	Symbol
m00q01 Medical Care Programs Ad	ministration	1					
m00q0101 Deputy Secretary for Hea							
physician program manager ii	.60	109,085	.60	113,447	.60	113,447	
depsecy dhmh hlth care financin		140,545		143,270		143,270	
asst attorney general vii	1.00	88,835		99,457		99,457	
prgm mgr senior i	1.00	101,371		103,328		103,328	
administrator vii	1.00	90,887		93,194		93,194	
prgm mgr iii	1.00	63,171		79,453		79,453	
prgm mgr ii	1.00	14,140		85,017	1.00	85,017	
obs-data proc mgr v	1.00	75,296		76,750	1.00	76,750	
hlth policy analyst advanced	3.00	97,110		190,012	3.00	<b>19</b> 0,012	
med care prgm mgr ii	1.00	69,225		70,562	1.00	70,562	
regulatory economist iii	1.00	69,485		70,562	1.00	70,562	
hlth policy analyst ii	6.00	272,102		295,816		295,816	
it programmer analyst ii	1.00	64,204		66,096	1.00	66,096	
research statistician iii	1.00	55 <b>,</b> 970		57,386		57,386	
admin spec iii	1.00	45,352		46,055	1.00	46,055	
exec assoc ii	.00	. 0	1.00	50,811		50,811	
admin aide	1.00	42,167	1.00	43,251		43,251	
office processing clerk ii	1.00	34,151	1.00	34,988	1.00	34,988	
TOTAL m00q0101*	23.60	1,433,096	23.60	1,719,455	23.60	1,719,455	
00.0403.0(()							
m00q0102 Office of Systems, Opera			1 00	115 000	1 00	115 000	
exec vi	1.00	112,821		•		115,000	
it asst director iv	1.00	95,546		97,578		97,578	
prgm mgr senior i	2.00	94,358		184,466		184,466	
it asst director iii	1.00	89,534		91,438		91,438	
prgm mgr iv	1.00	90,536		93,194		93,194	
it asst director ii	1.00	81,386		84,089		84,089	
prgm mgr iii	2.00	134,789		134,464		134,464 78,832	
it asst director i	.00	0 71 / 23		78,832			
prgm admin v hlth services	1.00	71,422		73,087		73,087 170,034	
prgm mgr ii	1.00	130,490		170,034 0		170,034	
prgm mgr i	1.00	88,645				_	
administrator iii	1.00	67,116		69,224		69,224	
clinical pharmacist	1.00	74,306		75,320		75,320	
computer network spec supr	1.00	65,883		67,160		67,160	
it programmer analyst superviso		359,520		363,127		363,127	
med care prgm mgr iii	3.00	222,080		294,330		294,330	
computer network spec lead	1.00	66,620		67,912		67,912	
database specialist ii	2.00	70,301		111,929		111,929	
it functional analyst superviso		64,250		65,366		65,366	
it programmer analyst lead/adva		442,247		449,199 137 134		449,199 137 134	
med care prgm mgr ii	2.00	134,278		137,136		137,136	
pharmacist iii	1.00	64,118	1.00	65,366	1.00	65,366	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
***************************************							
m00q0102 Office of Systems, Opera	tions and P	harmacy					
administrator ii	2.00	137,908	.00	0	.00	0	
agency budget spec supv	1.00	52,518	1.00	43,725	1.00	43,725	
computer network spec ii	3.00	176,056	3.00	179,137	3.00	179,137	
it functional analyst lead	1.00	62,997	1.00	64,847	1.00	64,847	
it programmer analyst ii	12.00	645,328	12.00	716,899	12.00	716,899	
it staff specialist	2.00	126,364	2.00	129,694	2.00	129,694	
med care prgm mgr i	2.00	87,679	1.00	64,847	1.00	64,847	
medical serv reviewing nurse ii	1.00	75,554	.00	0		0	
pharmacist ii	.50	13,458	.50	21,863	.50	21,863	
administrator i	.00	. 0		57,386		57,386	
it functional analyst ii	2.00	112,376	2.00	114,793	2.00	114,793	
it programmer analyst i	2.00	60,361	1.00	52,192		52,192	
med care prgm supv	11.00	609,910		692,536		692,536	
webmaster i	1.00	51,879	1.00	53,189		53,189	
accountant iî	2.00	89,553		91,794		91,794	
agency procurement spec ii	.00	. 0	1.00	51,781		51,781	
computer network spec trainee	1.00	68,975		107,640		107,640	
med care prgm spec ii	18.00	936,636		945,914		945,914	
admin officer ii	2.00	103,315		104,712		104,712	
computer info services spec i	1.00	33,482		. 0	.00	. 0	
hum ser spec ii income maint	1.00	45,139		45,560		45,560	
admin spec iii	1.00	33,835		39,056		39,056	
med care prgm spec i	.00	. 0	2.00	80,089		80,089	
admin spec ii	1.00	38,646	.00	. 0		. 0	
family investment specialist ii	3.00	117,816		121,638		121,638	
medical care prgm spec trainee	1.00	29,604		. 0		. 0	
computer operator lead	1.00	45,276		46,408		46,408	
computer operator ii	3.00	123,060		125,659		125,659	
agency buyer i	.00	. 0		33,903		33,903	
dp production control spec ii	3.00	111,241		112,100		112,100	
med care prgm assoc supv	7.00	288,195		409,589		409,589	
fiscal accounts technician supv		81,280		83,9 <b>3</b> 2		83,932	
med care prgm assoc lead	11.00	452,108		478,015		478,015	
fiscal accounts technician ii	5.00	193,282		209,329		209,329	
med care prgm assoc ii	50.50	1,667,802		='		1,859,070	
fiscal accounts technician i	1.00	25,884	.00	0	.00	0	
hlth records reviewer	1.00	18,275	1.00	44,520		44,520	
med care prgm assoc i	6.00	202,660		176,331	5.00	176,331	
exec assoc i	1.00	45,847		48,543		48,543	
fiscal accounts clerk manager	1.00	51,463		52 <b>,3</b> 56		52,356	
office manager	1.00	44,448		45,560		45,560	
admin aide	2.00	81,915	2.00	83,472		83,472	
office secy iii	4.00	148,914	4.00	151,694		151,694	
fiscal accounts clerk ii	2.00	31,284	1.00	30,790		30,790	
office secy ii	1.00	28,986	1.00	29,728	1.00	29,728	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
m00q0102 Office of Systems, Opera	ations and Ph	narmacy					
office services clerk lead	1.00	32,801	1.00	33,054	1.00	33,054	
office secy i	1.00	15,139		36,544		36,544	
office services clerk	14.00	535,117		344,175		344,175	
office clerk ii	.00	0		137,452		137,452	
511.100 Sto. K 11		·					
TOTAL m00q0102*	228.00	10,554,612	227.00	11,239,767	227.00	11,239,767	
m00q0104 Office of Health Service	es .						
exec vi	1.00	105,473	1.00	107,100	1.00	107,100	
prgm mgr senior i	2.00	195,182		198,951	2.00	198,951	
prgm mgr iv	1.00	89,706		91,438		91,438	
nursing prgm conslt/admin iii	3.00	204,222		253,908	3.00	253,908	
prgm mgr iii	3.00	249,128		256,008	3.00	256,008	
nursing prgm conslt/admin ii	3.00	239,856		230,690		230,690	
prgm mgr ii	1.00	83,400		85,017		85,017	
nursing prgm conslt/admin i	14.00	795,523		1,110,608	16.00	1,110,608	
administrator iii	1.00	66,986		69,224	1.00	69,224	
physician program specialist	1.60	238,928		245,941	1.60	245,941	
physician program specialist	1.60	219,538		222,710		222,710	
dentist iii community health	1.00	110,518		113,327	1.00	113,327	
med care prgm mgr iii	5.00	466,169		495,744	7.00	495,744	
hlth policy analyst advanced	2.00	148,821		206,072	3.00	206,072	
med care prgm mgr ii	4.00	240,635		264,929	4.00	264,929	
medical serv reviewing nurse su		197,229		138,448	2.00	138,448	
social work prgm admin, health	.00	0		65,366	1.00	65,366	
administrator ii	1.00	63,375		64,847		64,847	
hlth policy analyst ii	2.00	193,542		158,955		158,955	
medical serv reviewing nurse ii		641,448		786,433	13.00	786,433	
administrator i	1.80	106,002		149,289		149,289	
hlth policy analyst i	3.00	99,511	3.00	154,215	3.00	154,215	
hum ser spec v prog plng eval	1.00	52,808		56,306	1.00	56,306	
med care prom supv	14.00	697,185		786,748		786,748	
prgm admin i hlth services	1.00	61,198		63,117		63,117	
admin officer iii	3.00	123,212	3.00	159,805	3.00	159,805	
admin officer iii	1.00	53,458	1.00	54,809	1.00	54,809	
agency budget spec ii	1.00	52,446	1.00	53,780	1.00		
computer info services spec ii	2.00	51,206	1.00	49,859		53,780 49,859	
coord spec prgms hith serv iv a					1.00		
• • -		51,470	1.00	52,770	1.00	52,770	
hith policy analyst assoc	7.00 1.00	268,273	6.00	304,462	6.00	304,462	
hum ser spec iv prog plng eval	1.00	66,703	.00	2 197 090	.00	0	
med care prgm spec ii	50.00	2,010,831	43.00	2,187,980	43.00	2,187,980	
admin spec iii	3.00	82,585	2.00	83,567	2.00	83,567	
med care prgm spec i	1.00	7,597	.00	0	.00	0	
admin spec ii	1.00	32,312	1.00	33,574	1.00	33,574	
med care prgm assoc ii	4.00	215,723	9.00	<b>3</b> 51,584	9.00	351,584	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
	• •••••						
m00q0104 Office of Health Service	es						
med care prgm assoc i	6.00	178,089	5.00	159,277	5.00	159,277	
direct care asst ii	1.00	56,678	.00	. 0		. 0	
exec assoc ii	1.00	47,193		48,012		48,012	
management assoc	.00	. 0		45,560		45,560	
management associate	2.00	90,657		92,198		92,198	
admin aide	4.00	163,822		167, 134		167,134	
office secy iii	7.00	274,039		322,527		322,527	
office secy ii	4.00	109,735		76,374		76,374	
office services clerk	1.00	46,997		27,038		27,038	
office clerk assistant	.80	20,439		20,778		20,778	
orrade everk destruction							
TOTAL m00q0104*	187.80	9,569,848	184.80	10,666,479	184.80	10,666,479	
m00q0105 Office of Finance							
asst attorney general viii	.00	0	1.00	106,159	1.00	106,159	
prgm mgr senior i	1.00	101,371	1.00	103,328	1.00	103,328	
asst attorney general vi	4.80	351,346		264,389	3.00	264,389	
fiscal services admin iv	1.00	83,913		85,697	1.00	85,697	
administrator iii	2.00	120,979		123,550		123,550	
administrator iii	1.00	68,285		70,562		70,562	
accountant manager iii	1.00	85 <b>,3</b> 51		87,334		87,334	
asst attorney general v	1.00	67,836		69,557		69,557	
accountant manager ii	1.00	126,292		150,531		150,531	
accountant manager i	1.00	21,381		. 0		. 0	
med care prgm mgr iii	1.00	71,370	1.00	73,910	1.00	73,910	
accountant supervisor ii	1.00	55,899		57,203		57,203	
hlth policy analyst advanced	1.00	69,087		70,562		70,562	
administrator ii	1.00	63,619		64,847		64,847	
agency budget spec supv	1.00	63,961		66,096		66,096	
agency procurement spec supv	1.00	63,616		64,847		64,847	
accountant advanced	4.00	210,146		224,861		224,861	
administrator i	1.00	58,138		59,609		59,609	
admin officer ii	1.00	44,556		45,074		45,074	
obs-fiscal accounts supervisor	1.00	46,199		46,911		46,911	
paralegal ii	1.00	34,125		32,091		32,091	
management associate	1.00	35,570		39,365		39,365	
admin aide	2.00	79,908		81,433		81,433	
TOTAL m00q0105*	30.80	1,922,948	30.00	1,987,916	30.00	1,987,916	
m00q0109 Office of Eligibility Se	ervices						
exec vi	1.00	104,056	1.00	86,161	1.00	86,161	
prgm mgr senior i	1.00	83,810		85,428		85,428	
prgm mgr iii	2.00	140,528		171,518		171,518	
administrator iv	.00	. 0		141,070		141,070	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
m00q0109 Office of Eligibility Se	rvices						
prgm mgr i	1.00	51,206	1.00	49,638	1.00	49,638	
administrator iii	1.00	56,287	.00	0	.00	0	
med care prgm mgr iii	3.00	177,865	3.00	198,286	3.00	198,286	
administrator ii	2.00	47,348	.00	0	.00	0	
hlth policy analyst ii	1.00	40,035	1.00	50,668	1.00	50,668	
it functional analyst lead	1.00	60,641		62,417		62,417	
med care prgm mgr i	1.00	54,924		53,610		53,610	
medical serv reviewing nurse ii	2.00	91,636		55,682		55,682	
hlth policy analyst i	1.00	34,978		. 0		. 0	
it functional analyst ii	1.00	43,303		45,806		45,806	
med care prgm supv	9.00	466,481		498,197		498,197	
admin officer iii	2.00	106,474		108,711		108,711	
agency budget spec ii	.00	0		55,859		55,859	
family investment spec supv i	5.00	300,557		310,803		310,803	
hlth policy analyst assoc	.00	0		38,594		38,594	
med care prgm spec ii	24.60	1,205,091		1,306,497		1,306,497	
admin officer ii	1.00	2,152		0		0	
qual develop disabil prof sup	.00	0		36,280		36,280	
family investment specialist iv		207,101		232,398		232,398	
family investment specialist ii		94,426		114,412		114,412	
admin spec ii	1.00	38,454		40,939		40,939	
family investment specialist ii		1,191,489		1,205,632		1,205,632	
family investment specialist i	2.00	43,293		80,525		80,525	
med care prgm assoc supv	5.00	302,549		226,230		226,230	
med care prgm assoc lead	4.00	161,597		165,000		165,000	
med care prgm assoc ii	28.00	846,652		988,258		988,258	
med care prgm assoc i	1.00	13,591		00,230		0	
management associate	1.00	78,110		92,832		92,832	
admin aide	2.00	57,634		42,464		42,464	
office secy iii	3.00	104,937		106,418		106,418	
office services clerk	.00	104,737		30,016		30,016	
office services clerk		· · · · · · · · · · · · · · · · · · ·	1.00	30,010			
TOTAL m00q0109*	145.60	6,207,205				6,680,349	
TOTAL m00q01 **	615.80	29,687,709	610.00	32,293,966	610.00	32,293,966	
m00r01 Health Regulatory Commis m00r0101 Maryland Health Care Com							
exec dir hlth care access cos		130,590	1.00	133,112	1.00	133,112	
prgm mgr senior iv	4.00	474,479		484,561	4.00	484,561	
prgm mgr senior ii	.00	79,028		94,681	1.00	94,681	
asst attorney general vii	1.00	97,199		99,457		99,457	
prgm mgr senior i	8.00	668,959		823,474	9.00	823,474	
asst attorney general vi	1.00	87,841	1.00	89,717		89,717	
prgm mgr iv	5.00	364,416		181,155	2.00	181,155	
prgm mgr iii	2.00	93,644		84,089	1.00	84,089	
•		•		•		•	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure		Appropriation	Positions	Allowance	Symbol
m00r01 Health Regulatory Commis	ssions						
m00r0101 Maryland Health Care Com							
it asst director i	.00	71,846	1.00	85,017	1.00	85,017	
prgm mgr ii	1.00	0	1.00	74,499	1.00	74,499	
fiscal services admin ii	1.00	73,177	1.00	75,320	1.00	75,320	
prgm mgr i	4.80	185,106	2.80	172,114	2.80	172 <b>,11</b> 4	
administrator iii	2.00	130,669	2.00	133,353	2.00	133,353	
webmaster supr	1.00	12,445	.00	0	.00	0	
computer network spec lead	1.00	61,725	1.00	62,917	1.00	62,917	
hlth policy analyst advanced	2.00	131,524	4.00	227,716	4.00	227,716	
hlth policy analyst advanced	5.00	488,677		728,029	11.00	728,029	
administrator ii	1.80	121,629				175,330	
hlth policy analyst ii	2.00	125,501				129,694	
hlth policy analyst ii	2.00	38,674		0		0	
it programmer analyst ii	1.00	67,370		68,674	1.00	68,674	
administrator i	2.00	108,080		60,757	1.00	60,757	
administrator i	1.00	53,376	1.00	54,207		54,207	
webmaster i	.00	26,720		51,214		51,214	
computer info services spec ii	1.00	51,969		52,770		52,770	
computer info services spec ii	1.00	52,862		-		53,780	
admin officer ii	3.00	151,115		•		153,255	
admin officer i	.00	17,844				53,944	
admin officer i	.00	9,118		•		50,015	
admin spec iii	2.00	59,779				45,213	
direct care asst ii	2.00	0				0	
office secy iii	2.00	70,076		-		71,194	
011100 000, 111							
TOTAL m00r0101*	60.60	4,105,438	62.60	4,569,258	62.60	4,569,258	
m00r0102 Health Services Cost Rev	view Commissi	on					
exec dir hscrc	1.00	130,590	1.00	133,112	1.00	133,112	
prgm mgr senior iv	1.00	119,158		•		121,005	
prgm mgr senior iii	2.00	210,896		•		235,502	
asst attorney general vii	1.00	96,438				99,457	
prgm mgr senior i	6.00	598,412		•		605,368	
prgm mgr iv	1.00	133,188		193,616		193,616	
administrator vi	1.00	82,493		0		0	
administrator vi	1.00	79,983		0		0	
prgm mgr iii	2.00	158,794		331,033		331,033	
principal chf ii hscrc	2.00	137,955		80,969		80,969	
administrator v	1.00	75,785		0		0	
prgm mgr ii	1.00	78 <b>,</b> 765		157,692		157,692	
prgm mgr i	1.00	75 <b>,</b> 703		76,750		76,750	
hith policy analyst advanced	2.00	124,702		128,645		128,645	
it programmer analyst lead/adva		69,873		71,926		71,926	
computer network spec ii	1.00	12,799		56,750		56,750	
computer network specifi	1.00	16,77	1.00	50,750	1.00	50,150	

## PERSONNEL DETAIL

## Health, Hospitals and Mental Hygiene

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance Symbol
m00r0102 Health Services Cost Re	view Commiss	ion				
administrator i	.00	53,140	1.00	56,306	1.00	56,306
admin officer iii	2.00	47,781	1.00	46,268	1.00	46,268
fiscal accounts technician ii	1.00	42,194	1.00	43,251	1.00	43,251
management associate	1.00	48,335	1.00	49,080	1.00	49,080
hlth svs rate analyst ii	2.00	96,249	2.00	127,335	2.00	127,335
TOTAL m00r0102*	31.00	2,472,826	31.00	2,614,065	31.00	2,614,065
m00r0103 Maryland Community Heal	th Resources	Commission				
exec viii	1.00	102,280	1.00	105,060	1.00	105,060
hlth policy analyst ii	1.00	46,988	1.00	48,807	1.00	48,807
exec assoc i	1.00	36,291	1.00	57,567	1.00	57,567
TOTAL m00r0103*	3.00	185,559	3.00	211,434	3.00	211,434
TOTAL m00r01 **	94.60	6,763,823	96.60	7,394,757	96.60	7,394,757