HUMAN RESOURCES

Department of Human Resources

Office of the Secretary

Social Services Administration

Operations Office

Office of Technology for Human Services

Local Department Operations

Child Support Enforcement Administration

Family Investment Administration

MISSION

We will aggressively assist and empower people in economic need, provide prevention services and protect vulnerable children and adults.

VISION

We envision a Maryland where people independently support themselves and their families and where individuals are safe from abuse and neglect.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. DHR is recognized as a national leader among human service agencies.

Objective 1.1 To achieve a Work Participation Rate of fifty percent (less the Caseload Reduction Credit*) in Federal fiscal year 2011, and retain this rate in subsequent fiscal years.

	FFY 2008	FFY 2009	FFY 2010	FFY 2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Work Participation Rate	**35.6%	**42.0%	50.0%	50.0%

Goal 2. Maryland residents have access to essential services to support themselves and their families.

Objective 2.1 To maintain the Food Supplement error rate at a level no greater than six percent in Federal fiscal year 2009; maintain the Food Supplement error rate at or below six percent in Federal fiscal year 2010; and continue this reduced Food Supplement error rate through Federal fiscal year 2011.

	FFY 2008	FFY 2009	FFY 2010	FFY 2011
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Food Supplement Program error rate	6.94%	***7.11%	6.00%	6.00%

Objective 2.2 Increase the statewide percentage of current support collected by one percentage point per Federal fiscal year until we reach 80 percent.

	FFY 2008	FFY 2009	FFY 2010	FFY 2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of current support paid	64.58%	64.89%	66.77%	67.77%

Goal 3. Maryland residents are safe from abuse, neglect and exploitation.

Objective 3.1 By fiscal year 2011, ninety-four point six percent of victims of maltreatment will have no repeat recurrence of maltreatment within six months of a first occurrence.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of children with no recurrence of maltreatment				
within six months of a first occurrence	95.4%	96.8%	94.6%	94.6%

- **Note:** * Under current regulations, a state's Caseload Reduction Credit (CRC) is subtracted from the overall 50 percent rate to determine a state's adjusted target rate.
 - ** The final Federal Work Participation Rate for FFY 2008, determined by the U.S. Department of Health and Human Services, Administration for Children and Families, Office of Family Assistance, will not be published until August 2010. Based on Maryland's estimated CRC of 18.6 percent and 16.2 percent for FFY 2008 and FFY 2009 respectively, the State is on target to surpass its adjusted Work Participation Rate of 31.4 percent and 33.8 percent in both of these years.
 - *** The final Federal error rate, determined by U.S. Department of Agriculture, Food and Nutrition Service, will not be available until June 30, 2010.

Objective 3.2 For fiscal year 2011, ninety-seven percent of adult abuse cases will have no recurrence within six months.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of indicated or confirmed adult abuse cases				
for which there is no recurrence of abuse within 6 months	98.49%	98.60%	97.00%	98.00%

Goal 4. Maryland children live in permanent homes, and vulnerable adults live in the least restrictive environments.

Objective 4.1 By fiscal year 2011, seventy-six percent of the children exiting foster/kinship care through reunification do so within 12 months.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of children who exit foster/kinship care				
through reunification within 12 months of entry	50.9%	55.6%	58.0%	60.0%

Objective 4.2 By fiscal year 2011, thirty-two percent of children exiting foster/kinship care through adoption do so within 24 months.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of children in foster/kinship care who are				
adopted or are placed for adoption within 24 months of entry	16.8%	13.2%	15.0%	18.0%

Objective 4.3 For fiscal year 2011, ninety-seven percent of elderly and disabled adults served by adult services are living at their maximum level of independence in the community.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of individuals served by adult services who				
remain in the community during the year	98.28%	97.00%	97.00%	98.00%

SUMMARY OF DEPARTMENT OF HUMAN RESOURCES

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	6,851.40	6,741.90	6,706.90
Total Number of Contractual Positions	78.07	73.90	72.90
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	435,616,546 5,787,137 1,618,122,954	415,680,215 7,375,681 1,461,459,477	410,252,789 5,096,295 1,725,614,918
Original General Fund Appropriation	601,918,564 -12,333,517	566,450,287 21,151,327	
Total General Fund Appropriation	589,585,047 370,298	545,298,960	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	589,214,749 84,316,676 1,382,394,491 3,600,721	545,298,960 87,385,996 1,251,455,417 375,000	571,831,113 117,554,480 1,451,203,409 375,000
Total Expenditure	2,059,526,637	1,884,515,373	2,140,964,002

SUMMARY OF OFFICE OF THE SECRETARY

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	175.00	169.50	164.50
Total Number of Contractual Positions	18.87	.65	.65
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	13,476,777 530,333 48,622,748	11,258,793 49,060 43,009,411	13,376,888 51,001 41,108,541
Original General Fund Appropriation	34,096,087 -2,586,940	30,511,702 -1,683,860	
Total General Fund Appropriation	31,509,147 110,246	28,827,842	
Net General Fund ExpenditureSpecial Fund Expenditure	31,398,901 12,903	28,827,842	29,410,465
Federal Fund Expenditure	30,821,779 396,275	25,114,422 375,000	24,750,965 375,000
Total Expenditure	62,629,858	54,317,264	54,536,430

N00A01.01 OFFICE OF THE SECRETARY – OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Office of the Secretary provides overall direction and coordination for all programs and activities of the Department of Human Resources (DHR). In addition to the Secretary's staff, this program includes the Offices of: Attorney General, Chief of Staff, Communications, Deputy Secretaries, Employment and Program Equity, Inspector General, Planning and Performance, and Government, Corporate and Community Affairs.

MISSION

The Office of the Secretary leads and supports DHR programs and operations that advance the goals of economic independence and protection from abuse and neglect for children and adults in Maryland. The Office accomplishes this by: engaging and motivating coworkers; coordinating department actions; creating and sustaining partnerships; educating and responding to the public; identifying and securing resources; and setting expectations and monitoring Department performance.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Comply with state-wide requirements for agency performance.

Objective 1.1 By fiscal year 2011, achieve a 25 percent MBE rate in procurement contract dollars.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of procurement contract dollars with Minority				
Business Enterprises (MBE)	13.1%	9.0%	25.0%	25.0%

Objective 1.2 By fiscal year 2011, one hundred percent of audits of DHR programs conducted by the Office of Legislative Audits (OLA) will have less than 5 repeat audit findings.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of OLA audits of DHR programs with less than five				
repeat audit findings	66%	50%	100%	100%

N00A01.01 OFFICE OF THE SECRETARY — OFFICE OF THE SECRETARY

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	127.00	127.50	123.50
Number of Contractual Positions	6.50	.38	.38
01 Salaries, Wages and Fringe Benefits	10,017,624	9,502,980	10,609,513
02 Technical and Special Fees	170,623	18,978	19,779
03 Communication	514,695	474,016	509,984
04 Travel	80,941	98,050	37,563
07 Motor Vehicle Operation and Maintenance	93,976 329,529	51,427 362,485	88,219 310,697
09 Supplies and Materials	85,037	91,635	78,596
10 Equipment—Replacement	1,236		
11 Equipment—Additional	54,376 468,632	14,835	
13 Fixed Charges	544,841	490,328	796,497
Total Operating Expenses	2,173,263	1,582,776	1,821,556
Total Expenditure	12,361,510	11,104,734	12,450,848
Original General Fund Appropriation	5,802,865	5,727,434	
Transfer of General Fund Appropriation	830,325	-424,097	
Total General Fund Appropriation	6,633,190	5,303,337	
Less: General Fund Reversion/Reduction	110,147	<u></u>	
Net General Fund Expenditure	6,523,043	5,303,337	5,894,618
Special Fund ExpenditureFederal Fund Expenditure	12,903 5,825,564	5,801,397	6,556,230
Total Expenditure	12,361,510	11,104,734	12,450,848
Special Fund Income: N00303 Child Support Reinvestment Fund	383 12,520 12,903		
Federal Fund Income: 10.561 State Administrative Matching Grants for Food Stamp Program	1,188,770	1,768,314	2.134.072
93.556 Promoting Safe and Stable Families	7,052	3,575	3,729
93.558 Temporary Assistance for Needy Families	1,792,784	982,031 979,647	1,025,949 1,023,458
93.563 Child Support Enforcement	1,040,848 1,858	979,047	1,023,438
93.566 Refugee and Entrant Assistance-State Adminis-	·	5.1.5	E 450
tered Programs	15,327 15,138	7,147	7,472
93.575 Child Care and Development Block Grant	305,508		
93.596 Child Care Mandatory and Matching Funds of the			
Child Care and Development Fund	32,997	243,125	253,996
grams	2	006 500	
93.658 Foster Care-Title IV-E	637,854 8,815	886,780	1,135,141
93.669 Child Abuse and Neglect State Grants	1,853	5,957	6,226
93.778 Medical Assistance Program	776,014	924,821	966,187
Total	5,824,820	5,801,397	6,556,230
Federal Fund Recovery Income: 93.563 Child Support Enforcement	744		

N00A01.02 CITIZENS REVIEW BOARD FOR CHILDREN - OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

Under Sections 5-535 through 5-549 of the Family Law Article, citizens appointed by the Governor review the cases of children in out-of-home care, make findings regarding permanency, safety, and child well-being; and advocate for children as appropriate. These findings are sent to the local departments of social services and the juvenile courts. Under Section 5-1309, the Citizens Review Board for Children (CRBC) is required to examine the policies, procedures, and practices of State and local agencies and to review specific cases in order to evaluate their effectiveness in discharging their child protection responsibilities. Tabulated results of the case reviews must be provided to local departments for consideration with the self-assessment process.

The State Board, which is the governing body of the CRBC, reports annually to the General Assembly and the Secretary on the status of children in Maryland's child welfare system.

MISSION

Volunteer reviewers monitor child welfare systems and review cases, make findings and recommendations, and advocate to improve the administration of the system and the management of individual cases. As a result, children will be safe; be placed in stable, permanent living arrangements without undue delay; enjoy continuity of relationships; and have the opportunity to develop to their full potential.

VISION

The child welfare community, General Assembly, other key decision-makers, and the public will look to CRBC for objective reports on vital child welfare programs and for consistent monitoring of safeguards for children. The State of Maryland will investigate child maltreatment allegations thoroughly, protect children from abuse and neglect, give families the help they need to stay intact, place children in out-of-home care only when necessary, and provide placements which meet the needs of the whole child. Casework will combine effective family services with expeditious permanent placement of children.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Volunteer citizens review cases in order to gather information about how effectively the child welfare system discharges its responsibilities and to advocate, as necessary, for each child in out-of-home placement.

Objective 1.1 During fiscal year 2011, local child protection panels or teams will review 75 cases using the DHR case review instrument.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Statewide total number of child protection cases				
reviewed by the case review panel/teams	32	55	60	60

Objective 1.2 During fiscal year 2010, local out-of-home placement review boards will review 2,000 cases and send recommendation reports to the court, the local department and interested persons.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Statewide total number of out-of-home placement				
cases reviewed by local boards	2,958	2,763	2,000*	2,000

Note: * Effective July 1, 2009, CRBC will conduct reviews based on a specific type of permanency plan. In an agreement with DHR, for fiscal years 2010 and 2011, CRBC will only conduct reviews for children with a plan of adoption or Another Planned Permanent Living Arrangement (APPLA). Based on Social Services Administration's data provided in May 2009, these two permanency plans represent approximately 27 percent of the cases in out-of-home placement.

N00A01.02 CITIZENS REVIEW BOARD FOR CHILDREN - OFFICE OF THE SECRETARY (Continued)

Goal 2. CRBC provides useful and timely information about the adequacy and effectiveness of efforts to promote child safety and well-being, and to achieve or maintain permanency for children, and to improve services.

Objective 2.1 For at least 90 percent of out-of-home placement cases reviewed during fiscal year 2011, the recommendation reports will be submitted to the local departments and the courts within 20 days following the review.

	2008	2009	2010	2011
Performance Measure	Actual	Actual	Estimated	Estimated
Quality: State-wide percent of reviewed out-of-home placement				
cases for which reports were submitted to the local departments				
and the courts within 20 days of the review	67%	84%	85%	90%

Note: The Board is reviewing and revising its MFR goals, objectives, and performance measures, and therefore did not include those printed in the fiscal year 2010 budget book.

N00A01.02 CITIZENS REVIEW BOARD FOR CHILDREN — OFFICE OF THE SECRETARY

Appropriation Statement:

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Number of Authorized Positions	20.00	17.00	17.00
01 Salaries, Wages and Fringe Benefits	1,212,160	1,215,402	1,098,206
02 Technical and Special Fees	651	240	651
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	17,722 21,529 303 7,309 164 1,835 462,021	49,529 41,660 1,568 7,985 800 379,477	17,777 28,932 703 8,669
Total Operating Expenses	510,883	481,019	435,558
Total Expenditure	1,723,694	1,696,661	1,534,415
Original General Fund Appropriation Transfer of General Fund Appropriation	1,134,209 116,010	1,122,597 -24,186	
Total General Fund Appropriation	1,250,219 25	1,098,411	
Net General Fund ExpenditureFederal Fund Expenditure	1,250,194 473,500	1,098,411 598,250	1,003,356 531,059
Total Expenditure	1,723,694	1,696,661	1,534,415
Federal Fund Income: 93.558 Temporary Assistance for Needy Families	73,020 400,480 473,500	598,250 598,250	531,059
A	,5,500	2 2 0,230	331,037

N00A01.03 MARYLAND COMMISSION FOR WOMEN - OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Maryland Commission for Women improves the status of women through its programs and initiatives, and disseminates educational and legislative resources through its outreach to Maryland women.

MISSION

The Maryland Commission for Women will advise government, advance solutions, and serve as a statewide resource to promote social, political and economic equality for women and girls.

VISION

Maryland women and girls have full social, political and economic equality.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To increase the visibility and enhance awareness of the Maryland Commission for Women and its programs to all Maryland women through outreach by establishing a public relations campaign.

Objective 1.1 Every year increase the number of contacts made with information about the Maryland Commission for Women.

	2008	2009	2010	2011
Performance Measure	Actual	Actual	Estimated	Estimated
Output: Number of contacts made with information about				
the Maryland Commission for Women via attendance at meetings				
and events, website hits, and publications distributed	271,074	202,025	206,066	210,187

Goal 2. Educate Maryland women about Maryland women's history through the Hall of Fame Event, Hall of Fame website, Women of Tomorrow Event, and Maryland Women's Heritage Center.

Objective 2.1 Every year increase participation in the Hall of Fame Event and Women of Tomorrow Event.

	2008	2009	2010	2011
Performance Measure	Actual	Actual	Estimated	Estimated
Outcome: Number of applications submitted for Hall of Fame	27	30	33	36
Number of applications submitted for Women of Tomorrow	106	90	93	96

N00A01.03 MARYLAND COMMISSION FOR WOMEN — OFFICE OF THE SECRETARY

Appropriation Statement:

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	4.00	2.00	2.00
Number of Contractual Positions	.37	.27	.27
01 Salaries, Wages and Fringe Benefits	337,009	117,956	131,289
02 Technical and Special Fees	6,304	4,090	4,819
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional	3,674 9,660 16,700 7,390 512	9,404 10,997 24,511 6,838	3,830 7,287 19,579 5,380
12 Grants, Subsidies and Contributions	200 475	9,500 969	770
Total Operating Expenses	38,611	62,219	36,846
Total Expenditure	381,924	184,265	172,954
Original General Fund Appropriation Transfer of General Fund Appropriation	449,420 -67,471	281,819 -97,554	
Total General Fund Appropriation	381,949 25	184,265	
Net General Fund Expenditure	381,924	184,265	172,954

N00A01.04 MARYLAND LEGAL SERVICES PROGRAM - OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Maryland Legal Services Program (MLSP) is statutorily mandated to provide legal representation for children involved in Children in Need of Assistance and Termination of Parental Rights (CINA/TPR) proceedings and indigent adults involved in Adult Protective Services (APS) and Adult Public Guardianship Review Board (APGRB) proceedings statewide. Legal services are provided by contracting with law firms that provide effective legal counsel. In situations where there is a conflict of interest, the Court will appoint private attorneys under the Court Appointed Attorney Program (CAAP).

MISSION

To protect the legal rights and interests of DHR's children and adult clients involved in legal proceedings by providing effective legal counsel.

VISION

We envision a strong Maryland where the legal rights of its population are fully protected.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To provide quality legal representation to children in CINA and TPR cases and adults in Adult Guardianship cases.

Objective 1.1 By 2011, maintain the yearly level of attorney contact with the client to two in-person contacts and maintain at least eight hours of preparation and presentation per case (average).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimate
Quality: Average number of in-person contacts for Adult and				
CINA/TPR cases	4	4	4	4
Average hours per case for Adult and CINA/TPR cases	8	8	8	8

Objective 1.2 In 2011, maintain at 97 percent MLSP-funded CINA and Adult Guardianship legal representation cases handled through service contracts rather than through private, court-appointed attorneys.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Efficiency: Percent of MLSP CINA/TPR and Adult Guardianship				
cases handled by contractors	97%	97%	97%	97%
Output: Number of CINA/TPR legal proceedings conducted by				
contractors *	12,851	13,196	13,634	14,034
Number of Adult clients provided with legal representation by MLSP				
contractors	1,105	1,421	1,721	2,021

Note: * CINA/TPR legal proceedings conducted represent a number greater than the total number of child clients served since some children have CINA, TPR and other related proceedings in the same year.

N00A01.04 MARYLAND LEGAL SERVICES PROGRAM — OFFICE OF THE SECRETARY

Appropriation	Statement:
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	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	3.00	3.00	3.00
01 Salaries, Wages and Fringe Benefits	185,891	235,540	211,024
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 13 Fixed Charges Total Operating Expenses	198 551 16,137,005 277 379 16,138,410	741 2,755 16,169,652 1,001 626	741 39 16,169,330 1,106 626 16,171,842
Total Expenditure	16,324,301	16,410,315	16,382,866
Original General Fund Appropriation Transfer of General Fund Appropriation	11,792,180 -1,831,389	10,884,729 -7,404	
Total General Fund Appropriation	9,960,791 24	10,877,325	
Net General Fund ExpenditureFederal Fund Expenditure	9,960,767 6,363,534	10,877,325 5,532,990	10,849,876 5,532,990
Total Expenditure	16,324,301	16,410,315	16,382,866
Federal Fund Income: 93.558 Temporary Assistance for Needy Families	3,132,997 3,230,537	5,532,990	5,532,990
Total	6,363,534	5,532,990	5,532,990

N00A01.05 OFFICE OF GRANTS MANAGEMENT - OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Office of Grants Management (OGM) provides funding to and oversight of government and community-based organizations through a broad based network of diverse partners – community and faith-based organizations, local departments of social services and local government agencies. OGM encompasses Victim Services, Homelessness and Hunger programs and Community Initiatives, which also include fatherhood programs. The customers served are diverse individuals and families who are victims of crime, domestic violence, rape and sexual assault. They are also vulnerable children and adults, non-custodial parents and young fathers, married and unmarried couples with children, persons at risk of hunger, and people who are homeless or at risk of becoming homeless.

MISSION

To assist disadvantaged and vulnerable individuals and families to meet their basic needs, integrate into the community and achieve economic independence.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Funding for program services is efficiently and effectively administered and monitored.

Objective 1.1 During fiscal year 2011, ninety-five percent of vendors are monitored annually based on State and/or Federal requirements.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of vendors that are monitored annually	*	*	90%	95%

Objective 1.2 During fiscal year 2011, ninety-five percent of contracts and grants are fully executed to avoid interruption of services.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of contracts executed timely	*	*	90%	95%

Note: * New measure for which historical data are not available.

N00A01.05 OFFICE OF GRANTS MANAGEMENT — OFFICE OF THE SECRETARY

Appropriation Statement:	2009	2010	2011
	Actual	Appropriation	Allowance
Number of Authorized Positions	21.00	20.00	19.00
Number of Contractual Positions	12.00		
01 Salaries, Wages and Fringe Benefits	1,724,093	186,915	1,326,856
02 Technical and Special Fees	352,755	25,752	25,752
03 Communication	14,513	11,892	15,063
04 Travel	39,223 765	5,009	994
08 Contractual Services	7,479,050	5,663,639	5,668,456
09 Supplies and Materials	32,862 4,987	2,510	1,789
11 Equipment—Additional	5,409		
12 Grants, Subsidies and Contributions	22,182,242	19,023,322	16,954,187
13 Fixed Charges	2,530	2,250	2,250
Total Operating Expenses	29,761,581	24,708,622	22,642,739
Total Expenditure	31,838,429	24,921,289	23,995,347
Original General Fund Appropriation	14,917,413	12,495,123	
Transfer of General Fund Appropriation	-1,634,415	-1,130,619	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	13,282,998 25	11,364,504	
Net General Fund Expenditure	13,282,973	11,364,504	11,489,661
Federal Fund Expenditure	18,159,181	13,181,785	12,130,686
Reimbursable Fund Expenditure	396,275	375,000	375,000
Total Expenditure	31,838,429	24,921,289	23,995,347
Federal Fund Income: 10.561 State Administrative Matching Grants for Food			
Stamp Program		830,436	827,055
10.568 Emergency Food Assistance Program (Administrative Costs)	6,060,832		
16.575 Crime Victim Assistance	8,267,243	7,458,270	7,435,226
93.086 Healthy Marriage Promotion and Responsible Fatherhood Grants	1,134,513		
93.556 Promoting Safe and Stable Families	1,134,313	518,700	518,701
93.558 Temporary Assistance for Needy Families	727,707	226,470	219,595
93.563 Child Support Enforcement	321 141	1,341,504	1,341,504
93.597 Grants to States for Access and Visitation Pro-	141		
grams	182,023	159,000	159,000
93.671 Family Violence Prevention and Services- Grants to States and Indian Tribes	1,660,540	1,629,605	1,629,605
Total	18,033,320	12,163,985	12,130,686
Federal Fund Recovery Income:			
10.568 Emergency Food Assistance Program (Administra-			
tive Costs)	125,861	494,000 523,800	
Total	125,861	1,017,800	
ा एखा	123,001	1,017,000	
Reimbursable Fund Income:			
M00F02 DHMH-Infectious Disease and Environmental Health			
Administration	396,275	375,000	375,000

N00B00.04 GENERAL ADMINISTRATION – STATE – SOCIAL SERVICES ADMINISTRATION

PROGRAM DESCRIPTION

The Social Services Administration supervises child welfare social service programs provided through Maryland's local departments of social services that are intended to: prevent or remedy neglect, abuse, or exploitation of children; preserve, rehabilitate or reunite families; help children to begin or continue to improve their well-being; prevent children from having to enter out-of-home care when services can enable them to remain safely in their own homes; and for children who need out-of-home care, provide appropriate placement and permanency services. The Administration is responsible for Child Welfare policy development, training and staff development, monitoring and evaluation of local department programs, oversight of development and maintenance of the child welfare information system (MD CHESSIE), and all other aspects of program management.

The Social Services Administration supervises adult social services programs for the vulnerable adults and individuals with disabilities. This service delivery system protects vulnerable adults, promotes self-sufficiency, and avoids unnecessary institutional care. These services are delivered in a manner that maximizes a person's ability to function independently.

MISSION

It is the mission of the Social Services Administration to support and enable local departments of social services, in cooperation with community partners, to employ strategies to prevent child abuse and neglect, protect vulnerable children and adults, support family stability and promote customer independence.

Local departments of social services and DHR central office, through partnerships with families, communities, businesses, and public and private agencies, promote customer independence and protect vulnerable children and adults.

VISION

The Social Services Administration envisions a Maryland where all children have permanent homes, where children and adults are safe from abuse and neglect, and where families are self-sufficient.

This program shares in the goals, objectives, and performance measures of N00G00.03, Child Welfare Services—Local Department Operations, and of N00G00.04, Adult Services, Local Department Operations.

SOCIAL SERVICES ADMINISTRATION

N00B00.04 GENERAL ADMINISTRATION—STATE

Appropriation Statement:

Teppe optimion of the control of the	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	108.00	96.00	92.00
Number of Contractual Positions	1.00	2.00	
01 Salaries, Wages and Fringe Benefits	9,268,465	9,763,935	8,454,646
02 Technical and Special Fees	51,150	155,519	60,840
03 Communication. 04 Travel. 07 Motor Vehicle Operation and Maintenance. 08 Contractual Services. 09 Supplies and Materials. 10 Equipment—Replacement. 11 Equipment—Additional. 12 Grants, Subsidies and Contributions. 13 Fixed Charges. Total Operating Expenses.	69,268 91,233 8,859 10,348,851 48,746 731 27,746 5,040,777 401,574	35,234 137,016 12,667 8,084,425 34,545 9,283,824 428,473 18,016,184	62,130 86,176 9,790 7,288,181 46,806 9,361,680 424,965
Total Expenditure Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	25,357,400 13,387,869 -3,402,880 9,984,989	27,935,638 12,052,153 -1,328,747 10,723,406	25,795,214
Less: General Fund Reversion/Reduction	25	10,723,400	
Net General Fund Expenditure	9,984,964 1,004,660 14,367,776	10,723,406 17,212,232	9,697,128 16,098,086
Total Expenditure	25,357,400	27,935,638	25,795,214

N00B00.04 GENERAL ADMINISTRATION—STATE—SOCIAL SERVICES ADMINISTRATION

	nd Income: Adoption Search Registry Fees Dedicated Purpose Fund	4,660 1,000,000		
	Total	1,004,660		
	nd Income:			
10.561	State Administrative Matching Grants for Food	0.055		
	Stamp Program	9,057		
93.556	Promoting Safe and Stable Families	578,747	3,846,922	3,789,637
93.558	Temporary Assistance for Needy Families	4,992,054	2,667,522	2,265,427
93.563	Child Support Enforcement	28,830	28,112	25,211
93.568	Low-Income Home Energy Assistance	2,573,546		· · · · · · · · · · · · · · · · · · ·
93.596	Child Care Mandatory and Matching Funds of the	_,_,_,_		
,,,,,,	Child Care and Development Fund	376		
93.599	Chafee Education and Training Vouchers Program.	900,000		
93.658	Foster Care-Title IV-E	1,613,085	8,838,359	8,131,023
			0,030,339	0,131,023
93.659	Adoption Assistance	272,261		
93.667	Social Services Block Grant	2,711,932		
93.669	Child Abuse and Neglect State Grants	345,920	481,262	467,222
93.674	Foster Care Independent Living	165,899	1,017,810	1,133,951
93.778	Medical Assistance Program	176,069	332,245	285,615
	Total	14,367,776	17,212,232	16,098,086

SUMMARY OF OPERATIONS OFFICE

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	216.00	212.00	209.00
Total Number of Contractual Positions	8.25	.50	.50
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	14,572,421 374,390 11,608,561	13,758,090 103,193 9,802,374	14,291,877 102,984 10,070,471
Original General Fund Appropriation	13,223,751 636,992	13,256,607 -573,850	
Total General Fund Appropriation	13,860,743 22,705	12,682,757	
Net General Fund ExpenditureSpecial Fund Expenditure	13,838,038 25,591	12,682,757	13,433,507
Federal Fund Expenditure	12,691,743	10,980,900	11,031,825
Total Expenditure	26,555,372	23,663,657	24,465,332

N00E01.01 DIVISION OF BUDGET, FINANCE AND PERSONNEL - OPERATIONS OFFICE

PROGRAM DESCRIPTION

The Division supports the programs of other Departmental units through the management and control of fiscal and personnel systems.

MISSION

To provide quality support services by aggressively seeking to maximize financial and technical resources, providing leadership in financial and personnel matters, prudently managing funds and empowering DHR central office, local departments of social services and community partners to ensure effective and efficient delivery of services.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Improve Department business processes to better serve the DHR Central office, local departments of social services and community partners.

Objective 1.1 By fiscal year 2011, fifty percent of all contracts will be submitted to the Procurement Division within established guidelines for number of days required to process the contract.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of contracts for which the date received by the				
Procurement Division is within established guidelines for number				
of days required to process the contract	*	44.5%	45.0%	50.0%

Note: * New measure for which 2008 data are not available.

OPERATIONS OFFICE

N00E01.01 DIVISION OF BUDGET, FINANCE AND PERSONNEL — OPERATIONS OFFICE

	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	163.00	154.00	151.00
Number of Contractual Positions	7.75	.50	.50
Salaries, Wages and Fringe Benefits	11,017,127	10,641,406	10,770,703
2 Technical and Special Fees	351,802	103,193	102,984
3 Communication	95,575	132,995	125,652
Travel	13,777	24,979	11,104
7 Motor Vehicle Operation and Maintenance	71,801 883,296	121,563 274,881	122,921 522,830
Supplies and Materials	61,402	32,082	35,439
Equipment—Replacement	236,053	221,181	253,296
Equipment—Additional	24,183	35,442	
Grants, Subsidies and Contributions	342,004	400,650	239,251
Fixed Charges	3,009,420	3,019,218	3,901,435
Total Operating Expenses	4,737,511	4,262,991	5,211,928
Total Expenditure	16,106,440	15,007,590	16,085,615
Original General Fund Appropriation	9,077,515	9,030,265	
Transfer of General Fund Appropriation	-605,825	-480,186	
Total General Fund Appropriation	8,471,690	8,550,079	
Less: General Fund Reversion/Reduction	11,643		
Net General Fund Expenditure	8,460,047	8,550,079	9,380,365
Special Fund Expenditure	17,481	c	6 505 050
Federal Fund Expenditure	7,628,912	6,457,511	6,705,250
Total Expenditure	16,106,440	15,007,590	16,085,615
pecial Fund Income: N00303 Child Support Reinvestment Fund N00318 Universal Services Benefit Program Total	419 17,062 17,481		
ederal Fund Income: 10.561 State Administrative Matching Grants for Food			
Stamp Program	1,528,598	991,549	971,355
93.556 Promoting Safe and Stable Families	11,056	22,312	,,1,555
93.558 Temporary Assistance for Needy Families	2,012,290	1,217,830	1,193,027
93.563 Child Support Enforcement	1,166,231	1,194,250	1,169,938
93.564 Child Support Enforcement Research	2,613		
93.566 Refugee and Entrant Assistance-State Adminis-	20.202		
	20,303		
tered Programs	113,422 255,968		
93.568 Low-Income Home Energy Assistance			
93.575 Child Care and Development Block Grant	200,000		
93.575 Child Care and Development Block Grant	43,710	339,423	332,505
93.568 Low-Income Home Energy Assistance	43,710 1,093,728	339,423 1,099,721	
93.568 Low-Income Home Energy Assistance	43,710 1,093,728 13,124	•	
93.568 Low-Income Home Energy Assistance	43,710 1,093,728 13,124 2,520	1,099,721	1,454,756
93.568 Low-Income Home Energy Assistance	43,710 1,093,728 13,124 2,520 1,364,537	1,099,721	1,454,756
93.568 Low-Income Home Energy Assistance	43,710 1,093,728 13,124 2,520	1,099,721	332,505 1,454,756 1,583,669 6,705,250

N00E01.02 DIVISION OF ADMINISTRATIVE SERVICES – OPERATIONS OFFICE

PROGRAM DESCRIPTION

The Division of Administrative Operations (DAO) is a high performance organization that provides services critical to the infrastructure of the Department of Human Resources. DAO provides core administrative services to DHR as well as disaster relief/emergency response statewide. The DAO administers statewide: the Central Distribution Center, Emergency Operations (statewide Disaster Recovery), Fleet and Forms Management, Graphics Media Center, Asset Management and Stockroom, Mail Operations, Warehousing, Real Estate (procurement, construction, remodeling and lease management), Records Management and Risk Management. It also administers the DHR Central Facility and DHR Central Parking.

MISSION

The Division of Administrative Operations ensures the accomplishment of the Department's goals by providing support and emergency services to DHR and its customers.

VISION

We envision a Division of Administrative Operations that assures a safe and high quality environment for DHR personnel and customers.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Ensure a safe working environment for DHR employees.

Objective 1.1 By fiscal year 2011, reduce workers compensation claims costs by 18 percent per fiscal year.*

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Total number of work-related injury claims for DHR employees	348	363	383	403
Amount paid in claims	\$321.039	\$378.047	\$310,000	\$254,200

Note: * Reported payouts for the most recent fiscal year would not be comparable to the totals for past years, as the most recent year total is likely to increase as more claims are settled.

N00E01.02 DIVISION OF ADMINISTRATIVE SERVICES — OPERATIONS OFFICE

	2009		
	Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	53.00	58.00	58.00
Number of Contractual Positions	.50		
01 Salaries, Wages and Fringe Benefits	3,555,294	3,116,684	3,521,174
02 Technical and Special Fees	22,588		
03 Communication	3,106,839	2,799,883	2,815,281
04 Travel	25,768	28,159	12,069
07 Motor Vehicle Operation and Maintenance	-32,195	276,638	171,715
08 Contractual Services	2,196,843	1,492,144	1,075,122
09 Supplies and Materials	602,746	504,132	524,274
10 Equipment—Replacement	2,226	122 (02	3,052
11 Equipment—Additional	961,822 2,526	432,602 3,250	255,760
13 Fixed Charges	4,475	2,575	1,270
Total Operating Expenses	6,871,050	5,539,383	4,858,543
Total Expenditure	10,448,932	8,656,067	8,379,717
Original General Fund Appropriation	4,146,236	4,226,342	
Transfer of General Fund Appropriation	1,242,817	-93,664	
Total General Fund Appropriation	5,389,053	4,132,678	
Less: General Fund Reversion/Reduction	11,062	1,102,070	
Net General Fund Expenditure	5,377,991	4,132,678	4,053,142
Special Fund Expenditure	8,110	1,152,515	,,,,,,,,
Federal Fund Expenditure	5,062,831	4,523,389	4,326,575
Total Expenditure	10,448,932	8,656,067	8,379,717
Special Fund Income: N00303 Child Support Reinvestment Fund N00318 Universal Services Benefit Program Total	214 7,896 8,110		
Federal Fund Income:			
10.561 State Administrative Matching Grants for Food			
Stamp Program	884,563	915,390	875,579
93.556 Promoting Safe and Stable Families	3,687 934,348	1,026,290	978,592
93.563 Child Support Enforcement	1,240,070	683,901	645,331
93.564 Child Support Enforcement Research	1,032		0.0,001
93.566 Refugee and Entrant Assistance-State Adminis-			
tered Programs	9,798		
93.568 Low-Income Home Energy Assistance	9,701		
93.575 Child Care and Development Block Grant	582,374		
Child Care and Development Fund	22,045	106,307	99,117
93.658 Foster Care-Title IV-E	317,500	107,941	116,696
93.659 Adoption Assistance	4,686		
93.669 Child Abuse and Neglect State Grants	1,023		
93.778 Medical Assistance Program	1,051,589	1,683,560	1,611,260
Total	5,062,416	4,523,389	4,326,575
Federal Fund Recovery Income: 93.563 Child Support Enforcement	415		

SUMMARY OF OFFICE OF TECHNOLOGY FOR HUMAN SERVICES

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	129.00	120.50	115.50
Total Number of Contractual Positions	.50		
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	8,826,400 30,200 72,676,763	8,733,419 2,252 61,056,331	8,823,114 5,630 75,753,752
Original General Fund Appropriation	33,217,549 2,502,219	31,686,973 -572,363	
Total General Fund Appropriation	35,719,768 25	31,114,610	
Net General Fund Expenditure Special Fund Expenditure	35,719,743 17,318	31,114,610 531,860	30,865,073
Federal Fund Expenditure Reimbursable Fund Expenditure	42,591,856 3,204,446	38,145,532	53,717,423
Total Expenditure	81,533,363	69,792,002	84,582,496

N00F00.02 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS

Program Description:

The Office of Technology for Human Services, under the direction of the Chief Information Officer, is responsible for the overall management of the Department's major information technology development projects.

This program shares in the mission, vision, goals, objectives, and performance measures of N00F00.04, General Administration-Office of Technology for Human Services.

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
8 Contractual Services	6,402,608	4,164,425	18,342,830
Total Operating Expenses	6,402,608	4,164,425	18,342,830
Total Expenditure	6,402,608	4,164,425	18,342,830
Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	3,198,162 3,204,446	531,860 3,632,565	18,342,830
Total Expenditure	6,402,608	4,164,425	18,342,830
Special Fund Income: swf302 Major Information Technology Development			
swf302 Major Information Technology Development Project Fund Federal Fund Income: 10.561 State Administrative Matching Grants for Food		531,860	
swf302 Major Information Technology Development Project Fund Federal Fund Income: 10.561 State Administrative Matching Grants for Food Stamp Program	451,017 85 142	424,467	16.618.411
swf302 Major Information Technology Development Project Fund Federal Fund Income: 10.561 State Administrative Matching Grants for Food	451,017 85,142 1,893,272 768,731		16,618,411 1,724,419

N00F00.04 GENERAL ADMINISTRATION - OFFICE OF TECHNOLOGY FOR HUMAN SERVICES

PROGRAM DESCRIPTION

General Administration - Office of Technology for Human Services (OTHS), under the direction of the Chief Information Officer (CIO), is responsible for the overall management and direction of the Department's information systems, including those in DHR locations in every jurisdiction statewide. This includes computer applications and systems, computer and communication equipment, computer peripheral equipment, telephone systems and equipment, ancillary facility and support equipment, and consumables and supplies. A major information technology system managed by OTHS is the Maryland Children's Electronic Social Services Information Exchange (CHESSIE) which is operational in all local departments of social services.

MISSION

OTHS enables DHR to provide excellent customer service to Maryland citizens through innovative and efficient technology.

VISION

We envision an OTHS in which operational excellence has been achieved and maintained. We exhibit a consultancy mindset and serve as a trusted business partner to each of the Department's programs to provide innovative technical solutions in an efficient and timely manner.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Ensure delivery of high quality products and services responsive to the changing needs of DHR and its customers.

Objective 1.1 For fiscal year 2011, eighty percent of the projects are completed on schedule and on budget within the reporting period.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Efficiency: Percent of projects completed on schedule	100%	100%	80%	80%
Percent of projects completed on budget	100%	100%	80%	80%

N00F00.04 GENERAL ADMINISTRATION — OFFICE OF TECHNOLOGY FOR HUMAN SERVICES

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	129.00	120.50	115.50
Number of Contractual Positions	.50		
01 Salaries, Wages and Fringe Benefits	8,826,400	8,733,419	8,823,114
02 Technical and Special Fees	30,200	2,252	5,630
03 Communication	5,139,970	4,684,551	4,648,231
04 Travel	24,340	50,718	44,635
06 Fuel and Utilities	104,967	115,261	125,960
07 Motor Vehicle Operation and Maintenance	11,309	18,982	12,234
08 Contractual Services	56,425,013 40,634	44,721,316 53,855	48,941,524 52,784
10 Equipment—Replacement	313,166	1,861,500	2,438,546
11 Equipment—Additional	3,651,063	4,783,226	615,110
12 Grants, Subsidies and Contributions	77,178	54,100	
13 Fixed Charges	486,515	548,397	531,898
Total Operating Expenses	66,274,155	56,891,906	57,410,922
Total Expenditure	75,130,755	65,627,577	66,239,666
Original General Fund Appropriation	33,217,549	31,686,973	
Transfer of General Fund Appropriation	2,502,219	-572,363	
Total General Fund AppropriationLess: General Fund Reversion/Reduction	35,719,768 25	31,114,610	
Net General Fund Expenditure	35,719,743	31,114,610	30,865,073
Special Fund Expenditure	17,318	24.512.067	25.254.502
Federal Fund Expenditure	39,393,694	34,512,967	35,374,593
Total Expenditure	75,130,755	65,627,577	66,239,666
Special Fund Income: N00303 Child Support Reinvestment Fund N00318 Universal Services Benefit Program Total	475 16,843 17,318		
Federal Fund Income: 10.561 State Administrative Matching Grants for Food			
Stamp Program	7,655,066 10,932	5,383,817	5,461,884
93.558 Temporary Assistance for Needy Families	4,393,888	1,908 9,332,342	1,804 9,899,208
93.563 Child Support Enforcement	15,831,542	12,693,642	12,188,928
93.564 Child Support Enforcement Research	2,350		
93.566 Refugee and Entrant Assistance-State Adminis-	20.610	4.550	
tered Programs	20,613 19,965	4,778	4,514
93.575 Child Care and Development Block Grant	263,653		
93.596 Child Care Mandatory and Matching Funds of the	200,000		
Child Care and Development Fund	48,647	713,473	660,840
93.658 Foster Care-Title IV-E	1,475,983	2,239,023	2,921,480
93.659 Adoption Assistance	18,649	2 967	2 707
93.669 Child Abuse and Neglect State Grants	2,492 9,648,992	2,867 4,141,117	2,707 4,233,228
Total	39,392,772	34,512,967	35,374,593
		3,3,2,30	33,371,373
Federal Fund Recovery Income: 93.563 Child Support Enforcement	922		

SUMMARY OF LOCAL DEPARTMENT OPERATIONS

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	5,972.87	5,898.03	5,885.03
Total Number of Contractual Positions	39.45	62.75	63.75
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	371,242,481 4,284,451 1,234,739,315	354,996,387 6,833,231 1,183,056,802	347,759,402 4,661,266 1,396,698,159
Original General Fund Appropriation	469,933,760 -4,422,840	469,661,068 -15,677,666	
Total General Fund Appropriation	465,510,920 125	453,983,402	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	465,510,795 36,328,363 1,108,427,089	453,983,402 21,397,920 1,069,505,098	481,908,608 24,100,195 1,243,110,024
Total Expenditure	1,610,266,247	1,544,886,420	1,749,118,827

LOCAL DEPARTMENT OPERATIONS

N00G00.01 FOSTER CARE MAINTENANCE PAYMENTS—LOCAL DEPARTMENT OPERATIONS

Program Description:

The Foster Care Maintenance Payments program enables Maryland children who cannot remain in the care of their parents, legal guardians, or caretakers to receive care in alternate settings. In addition, the local departments provide services to the families of children in Foster Care to facilitate stabilization and reintegration of the child back into the family when it is in the best interest of the child and facilitates the achievement of a permanent family situation for a child who is placed in foster care. The program includes payments to foster family homes, group homes, and residential facilities for neglected or dependent children and financial subsidies paid on behalf of special needs children when adoption without a subsidy has not proven feasible. This program shares the goals, objectives and performance measures of N00G00.03, Child Welfare Services.

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
08 Contractual Services	11,772,599	5,948,751	9,648,751
12 Grants, Subsidies and Contributions	339,492,716	359,947,853	342,271,889
Total Operating Expenses	351,265,315	365,896,604	351,920,640
Total Expenditure	351,265,315	365,896,604	351,920,640
Original General Fund Appropriation	239,649,476 3,336,176	244,092,643 -3,700,000	
Net General Fund Expenditure	242,985,652	240,392,643	244,893,000
Special Fund Expenditure	60,805	73,967	65,941
Federal Fund Expenditure	108,218,858	125,429,994	106,961,699
Total Expenditure	351,265,315	365,896,604	351,920,640
Special Fund Income: N00300 Local Government Payments	60,805	73,967	65,941
Federal Fund Income:			
93.556 Promoting Safe and Stable Families	578,959	600,000	566,648
93.558 Temporary Assistance for Needy Families	11,116,489	6,876,000	6,876,000
93.658 Foster Care-Title IV-E	71,646,367	86,839,936	81,702,620
93.674 Foster Care Independent Living	1,725,863	2,001,771	1,856,831
93.778 Medical Assistance Program	15,932,946	17,621,287	15,959,600
Total	101,000,624	113,938,994	106,961,699
Federal Fund Recovery Income:			
93.658 Foster Care-Title IV-E	7,218,234	11,491,000	

N00G00.02 LOCAL FAMILY INVESTMENT PROGRAM - LOCAL DEPARTMENT OPERATIONS

PROGRAM DESCRIPTION

The Family Investment Program in the local departments of social services (LDSS) assists customers in finding jobs and determines eligibility for Temporary Cash Assistance, Food Supplement Program, Child Care Subsidy (formerly Purchase of Care), Public Assistance to Adults, and Medical Assistance. Local departments also determine eligibility for Refugee Assistance. Each LDSS administers cash assistance, food supplement and benefit programs.

MISSION

Local departments of social services, in cooperation with the DHR Central Office and community partners, assist people in financial need as they move toward and sustain economic self-sufficiency.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Move families with an employable parent and no child under one year of age toward a speedy and lasting exit from Temporary Cash Assistance (TCA).

Objective 1.1 To limit the number of TCA families reaching the 60-month time limit to no more than ten percent through fiscal year 2011.

	2008	2009	2010	2011
Performance Measure	Actual	Actual	Estimated	Estimated
Outcome: Percent of TCA families reaching their 60 month				
time limit since January 1, 1997	6.5%	6.4%	10.0%	10.0%

Goal 2. Assure individuals and families receive appropriate benefits.

Objective 2.1 To maintain the Food Supplement error rate at a level no greater than six percent in Federal fiscal year 2009; maintain the Food Supplement error rate at or below six percent in Federal fiscal year 2010; and continue this reduced Food Supplement error rate through Federal fiscal year 2011.

	FFY 2008	FFY 2009	FFY 2010	FFY 2011
Performance Measure	Actual	Actual	Estimated	Estimated
Quality: Food Supplement Program error rate	6.94%	*7.11%	6.00%	6.00%

Goal 3. Place TCA individuals in employment where earnings increase over time.

Objective 3.1 To achieve an earnings gain rate of fifty percent in Federal fiscal year 2011, and retain this rate in subsequent fiscal years.

Performance Measure	FFY 2008 Actual		FFY 2010 Estimated	
Outcome: Percent of increased earnings over time for employed				
individuals	51%	50%	50%	50%

Goal 4. Increase the number of TCA families where an adult family member obtains and retains employment.

Objective 4.1 To achieve at least 8,000 placements in State fiscal year 2011 and retain this rate in subsequent fiscal years.

	2008	2009	2010	2011
Performance Measure	Actual	Actual	Estimated	Estimated
Outcome: Total number of job placements	9.991	9,121	8.000	8,000

Note: * The final Federal error rate determined by USDA Food and Nutrition Service will not be available until June 30, 2010.

N00G00.02 LOCAL FAMILY INVESTMENT PROGRAM - LOCAL DEPARTMENT OPERATIONS (Continued)

Objective 4.2 To achieve a job retention rate of seventy-five percent in Federal fiscal year 2011, and retain this rate in subsequent fiscal years.

	FFY 2008	FFY 2009	FFY 2010	FFY 2011
Performance Measure	Actual	Actual	Estimated	Estimated
Outcome: Job retention rate*	77%	75%	75%	75%

Goal 5. Place Maryland Reaching Independence and Stability through Employment (MD RISE) participants into self-sustaining career jobs.

Objective 5.1 To place 1,900 MD RISE participants into full-time jobs with a wage equal to or greater than \$10 an hour in fiscal year 2011.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Total number of job placements with 30 or more hours				
per week at \$10 or more hourly wage	2,146	1,907	1,900	1,900

Objective 5.2 To place 290 MD RISE participants into paid internships/apprenticeships in preparation for placement into self-sustaining, career jobs in fiscal year 2011.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Total number of participants placed into paid internship/				
apprenticeships	387	290	290	290

Note: * Percent of individuals who obtained employment in one calendar quarter and remain employed in the following quarter.

N00G00.02 LOCAL FAMILY INVESTMENT PROGRAM—LOCAL DEPARTMENT OPERATIONS

Number of Authorized Positions 1,877.42 1,885.42	Appropriation Statement:			
10 Salaries, Wages and Fringe Benefits				2011 Allowance
155,466 70,898 68,108 30 Communication 1583,657 1,522,161 1,544,260 1,541,	Number of Authorized Positions	1,877.42	1,885.42	1,885.42
1,583,657 1,522,161 1,544,260 4 Travel	01 Salaries, Wages and Fringe Benefits	105,726,855	103,907,834	100,138,282
04 Travel. 94,091 88,331 54,505	02 Technical and Special Fees	155,466	70,898	68,108
04 Travel. 94,091 88,331 54,505	03 Communication	1.583.657	1.522.161	1.544.260
197 Motor Vehicle Operation and Maintenance		· ·		54,505
10,254,527 7,296,195 8,759,126	06 Fuel and Utilities	1,335,022	1,261,568	971,383
99 Supplies and Materials		·		
10 Equipment—Replacement				
11 Equipment—Additional. 2,455 13,852,095 11,416,689 13 Grains, Subsidies and Contributions 58,2975 13,852,095 13,852,095 13,915,844 14,089,942 14,194,669 13,915,844 14,089,942 14,194,669 13,915,844 14,089,942 14,194,669 13,915,844 14,089,942 14,194,669 13,915,844 14,089,942 14,194,669 13,915,844 14,089,942 14,194,6370 142,573,924 137,496,370 142,573,924 137,496,370 142,573,924 137,496,370 142,573,924 137,496,370 17,300,562 -2,833,452 13,496,370 14,100,585	• •	·	651,870	626,947
12 Grants, Subsides and Contributions	• • •			
13 Fixed Charges			13 852 095	11 416 689
Total Operating Expenses. 28,981.426 38,595,192 37,289,980 Total Expenditure. 134,863,747 142,573,924 137,496,370 Original General Fund Appropriation. 50,721,147 51,051,400 Transfer of General Fund Appropriation. -1,360,562 -2,833,452 Total General Fund Appropriation. 49,360,585 48,217,948 Less: General Fund Expenditure. 49,360,585 48,217,948 Special Fund Expenditure. 6,041,434 2,136,584 2,081,157 Federal Fund Expenditure. 6,041,434 2,136,584 2,081,157 Federal Fund Expenditure. 134,863,747 142,573,924 137,496,370 Special Fund Expenditure. 134,863,747 142,573,924 137,496,370 Special Fund Income: 10,561 State Administrative Matching Grants for Food Stamp Program 26,279,650 29,669,963 29,103,959 93,558 Promoting Safe and Stable Families. 736 736 735,555		·		14,089,942
Original General Fund Appropriation		28,981,426	38,595,192	37,289,980
Transfer of General Fund Appropriation	Total Expenditure	134,863,747	142,573,924	137,496,370
Transfer of General Fund Appropriation	Original General Fund Appropriation	50.721.147	51.051.400	
Net General Fund Expenditure		, ,		
Net General Fund Expenditure	Total General Fund Appropriation	49,360,585	48,217,948	
Special Fund Expenditure		26		
Federal Fund Expenditure	Net General Fund Expenditure	49,360,559		44,337,141
Total Expenditure	Special Fund Expenditure	6,041,434		
Special Fund Income:	Federal Fund Expenditure	79,461,754	92,219,392	91,078,072
Note	Total Expenditure	134,863,747	142,573,924	137,496,370
10.561 State Administrative Matching Grants for Food Stamp Program 26,279,650 29,669,963 29,103,959 93.556 Promoting Safe and Stable Families 736 736 93.558 Temporary Assistance for Needy Families 24,532,282 29,741,289 33,124,478 93.563 Child Support Enforcement 158,732 241,282 221,503 93.564 Child Support Enforcement Research 365 365 93.565 Low-Income Home Energy Assistance -3 9,638,876 93.575 Child Care and Development Block Grant 9,638,876 93.596 Child Care Mandatory and Matching Funds of the Child Care and Development Fund 1,185,840 10,053,506 9,229,609 93.658 Foster Care-Title IV-E 161,186 93,824 86,121 93.659 Adoption Assistance 501 93.669 Child Abuse and Neglect State Grants 320 93.778 Medical Assistance Program 15,436,033 20,286,528 19,312,402 Total 77,394,518 90,086,392 91,078,072 Federal Fund Recovery Income: 10.561 State Administrative Matching Grants for Food 10,561 10		6,041,434	2,136,584	2,081,157
Stamp Program				
93.556 Promoting Safe and Stable Families		26.200.650	20.660.062	20.102.050
93.558 Temporary Assistance for Needy Families 24,532,282 29,741,289 33,124,478 93.563 Child Support Enforcement Research 365 93.564 Child Support Enforcement Research 365 93.565 Low-Income Home Energy Assistance -3 93.575 Child Care and Development Block Grant 9,638,876 93.596 Child Care Mandatory and Matching Funds of the Child Care and Development Fund 1,185,840 10,053,506 9,229,609 93.658 Foster Care-Title IV-E 161,186 93,824 86,121 93.659 Adoption Assistance 501 93.669 Child Abuse and Neglect State Grants 320 93.778 Medical Assistance Program 15,436,033 20,286,528 19,312,402 Total 77,394,518 90,086,392 91,078,072 Federal Fund Recovery Income: 10.561 State Administrative Matching Grants for Food			29,669,963	29,103,959
93.563 Child Support Enforcement			29 741 289	33 124 478
93.564 Child Support Enforcement Research				
93.568 Low-Income Home Energy Assistance			211,202	221,303
93.596 Child Care Mandatory and Matching Funds of the Child Care and Development Fund		-3		
Child Care and Development Fund 1,185,840 10,053,506 9,229,609		9,638,876		
93.658 Foster Care-Title IV-E 161,186 93,824 86,121 93.659 Adoption Assistance 501 93.669 Child Abuse and Neglect State Grants 320 93.778 Medical Assistance Program 15,436,033 20,286,528 19,312,402 Total 77,394,518 90,086,392 91,078,072 Federal Fund Recovery Income: 10.561 State Administrative Matching Grants for Food				
93.659 Adoption Assistance		, ,		. ,
93.669 Child Abuse and Neglect State Grants 320 93.778 Medical Assistance Program 15,436,033 20,286,528 19,312,402 Total 77,394,518 90,086,392 91,078,072 Federal Fund Recovery Income: 10.561 State Administrative Matching Grants for Food		·	93,824	86,121
93.778 Medical Assistance Program	*			
Total 77,394,518 90,086,392 91,078,072 Federal Fund Recovery Income: 10.561 State Administrative Matching Grants for Food			20,286,528	19,312,402
10.561 State Administrative Matching Grants for Food		77,394,518	90,086,392	91,078,072
	· · · · · · · · · · · · · · · · · · ·	2,067,236	2,133,000	

N00G00.03 CHILD WELFARE SERVICES - LOCAL DEPARTMENT OPERATIONS

PROGRAM DESCRIPTION

This program provides services that prevent or remedy neglect, abuse, or exploitation of children; preserve, rehabilitate or reunite families; help children to begin or continue to improve their well-being; prevent children from having to enter out-of-home care when services can enable them to remain safely in their own homes; and provide appropriate placement and permanency for children who need out-of-home care. These services are primarily provided by staff in local departments of social services in all Maryland jurisdictions.

MISSION

Local departments of social services, in collaboration with community partners, employ strategies to prevent child abuse and neglect, protect vulnerable children, support family stability and promote customer independence.

VISION

Child Welfare Services envisions a Maryland where all children have permanent homes, where children are safe from abuse and neglect, and where families are self-sufficient.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Children served by DHR reside in permanent homes.

Objective 1.1 By fiscal year 2011, seventy six percent of the children exiting foster/kinship care through reunification do so within 12 months.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of children who exit foster/kinship care				
through reunification within 12 months of entry	50.9%	55.6%	58.0%	60.0%

Objective 1.2 By fiscal year 2011, thirty two percent of children exiting foster/kinship care through adoption do so within 24 months.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of children in foster/kinship care who are				
adopted within 24 months of entry	16.8%*	13.2%	15.0%	18.0%

Objective 1.3 By fiscal year 2011, no more than 9 percent of children who exit out-of-home care to reunification with their family of origin will re-enter out-of-home care within 12 months.

Performance Measures	2008 Actual	2009 Actual	2010 Estimated	2011 Estimated
Outcome: Percent of children re-entering out-of home care within				
12 months of exiting care to reunify with their family of origin	10.8%*	10.7%	9.0%	9.0%

Objective 1.4 By fiscal year 2011, 85.9 percent or more of foster/kinship care children who have been in foster care less than twelve months from the time of the latest removal, will have no more than two placement settings.

Performance Measures	2008 Actual	2009 Actual	2010 Estimated	2011 Estimated
Outcome: Percent of children who have been in foster care less than				
twelve months who have no more than two placement settings	82.5%*	84.5%	85.9%	85.9%

Note: * Corrected data.

N00G00.03 CHILD WELFARE SERVICES – LOCAL DEPARTMENT OPERATIONS (Continued)

Goal 2. Children served by the Department are safe from abuse and neglect.

Objective 2.1 By fiscal year 2011, 94.6 percent of victims of maltreatment will have no recurrence of maltreatment within six months of a first occurrence.*

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of children with no recurrence of maltreatment				
within six months of a first occurrence	95.4%**	96.8%	94.6%	94.6%

Objective 2.2 By fiscal year 2011, 99.7 percent of children in foster and kinship care will not be victims of abuse or neglect where the perpetrator is the foster parent, kinship caregiver, or facility staff while in care.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of children in foster/kinship care who are not				
victims of abuse or neglect by foster parent, kinship caregiver,				
or facility staff	99.8%	99.8%	99.7%	99.7%

Note: * Objective has been changed from a negative to a positive orientation, i.e. from recurrence to absence of recurrence.

^{**} Corrected data.

N00G00.03 CHILD WELFARE SERVICES—LOCAL DEPARTMENT OPERATIONS

Appropriation Statement:			
	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	2,441.20	2,407.11	2,406.11
Number of Contractual Positions	1.00	.50	.50
01 Salaries, Wages and Fringe Benefits	162,522,046	154,242,066	151,658,428
02 Technical and Special Fees	2,025,231	4,700,256	1,973,767
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges Total Operating Expenses. Total Expenditure Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	2,036,078 1,568,276 312,207 1,968,035 12,329,093 922,407 14,306 183,437 1,549,058 9,221,900 30,104,797 194,652,074 93,061,479 -3,969,966 89,091,513 25	1,179,512 1,154,169 528,312 1,922,716 12,344,541 680,467 350,000 18,616,044 11,892,718 48,668,479 207,610,801 89,598,705 -4,607,309 84,991,396	1,553,062 1,046,997 532,036 1,343,898 12,637,478 689,976 350,000 19,101,352 10,981,836 48,236,635 201,868,830
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	89,091,488 6,002,284 99,558,302	84,991,396 1,300,071 121,319,334	85,397,745 1,198,486 115,272,599
Total Expenditure	194,652,074	207,610,801	201,868,830
Special Fund Income: N00300 Local Government Payments N00320 Adoption Search Registry Fees N00328 Cost of Care Reimbursement Total	2,213,297 157,508 3,631,479 6,002,284	1,300,071	1,141,569 56,917 1,198,486
Federal Fund Income: 10.561 State Administrative Matching Grants for Food Stamp Program	178,499 2,038,296 35,830,475 337,591 289 35,355 25,553	1,830,142 28,023,498 235,203	1,954,526 22,583,989 216,871
Child Care and Development Fund	18,463 4,302,816 23,428,298 135,935 21,326,429 93,111	19,560 4,919,653 49,905,160 12,307,731	4,536,256 48,904,826 14,708,752
93.674 Foster Care Independent Living	875,015 10,932,177	1,188,495 22,889,892	1,172,408 21,194,971
Total	99,558,302	121,319,334	115,272,599

N00G00.04 ADULT SERVICES – LOCAL DEPARTMENT OPERATIONS

PROGRAM DESCRIPTION

Local departments of social services, in partnership with the DHR central office in the Social Services Administration and community-based agencies, provide services to the elderly and individuals with disabilities. This service delivery system protects vulnerable adults, promotes self-sufficiency, and avoids or delays unnecessary institutional care. Adult Services is committed to services delivered in a manner that maximizes a person's ability to function independently.

MISSION

Local departments of social services and DHR central office, through partnerships with families, communities, businesses, and public and private agencies, promote customer independence and protect vulnerable adults.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Individuals served by Adult Services are safe from abuse (including neglect, self-neglect and exploitation).

Objective 1.1 For fiscal year 2011, ninety-eight percent of adult abuse cases will have no recurrence in six months.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of reports of adult abuse	5,156	5,000	5,000	5,000
Output: Number of investigations of adult abuse completed	4,662	4,400	4,400	4,500
Number of cases of adult abuse indicated or confirmed*	1,497	2,000	2,000	2,000
Outcome: Percent of indicated or confirmed adult abuse cases for				
which there is no recurrence of abuse within six months	98.5%	98.6%	97.0%	98.0%

Goal 2. Individuals served by Adult Services achieve their maximum level of independence.

Objective 2.1 For fiscal year 2011, ninety-eight percent of elderly and disabled served by Adult Services are living at their maximum level of independence in the community.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of adults receiving case management services	37,316	37,500	37,500	38,000
Outcome: Percent of individuals served by Adult Services who				
remain in the community during the year	98.28%	97.00%	97.00%	98.00%

Note: * As a result of changes to codes and definitions in the Client Information System, only "Indicated" cases are counted for 2008-2011.

N00G00.04 ADULT SERVICES—LOCAL DEPARTMENT OPERATIONS

Appropriation Statement:	2009	2010	2011
	Actual	Appropriation	Allowance
Number of Authorized Positions	495.00	475.00	474.00
Number of Contractual Positions	1.00	.50	.50
01 Salaries, Wages and Fringe Benefits	32,708,883	29,236,595	28,273,477
02 Technical and Special Fees	119,098	89,780	97,887
03 Communication	317,488 396,477 35,687	267,343 318,735 90,264	222,961 255,006 96,810
07 Motor Vehicle Operation and Maintenance	47,992	,	
08 Contractual Services	5,959,913 213,493 2	5,326,149 149,542	5,629,634 143,511
10 Equipment—Replacement	13,964		
12 Grants, Subsidies and Contributions	184,163	4,412,956	4,273,503
13 Fixed Charges	2,380,341	2,092,200	2,424,876
Total Operating Expenses	9,549,520	12,657,189	13,046,301
Total Expenditure	42,377,501	41,983,564	41,417,665
Original General Fund Appropriation	10,843,166 1,469,316	10,397,053 -659,411	
Total General Fund Appropriation	12,312,482	9,737,642	
Net General Fund Expenditure	12,312,457	9,737,642	10,360,921
Special Fund ExpenditureFederal Fund Expenditure	1,661,897 28,403,147	1,368,240 30,877,682	1,366,876 29,689,868
Total Expenditure	42,377,501	41,983,564	41,417,665
Special Fund Income: N00300 Local Government Payments	1,661,897	1,368,240	1,366,876
Federal Fund Income:			
10.561 State Administrative Matching Grants for Food Stamp Program	46,985 51,696 188		
93.558 Temporary Assistance for Needy Families	788,577 49,015 109 9,604	4,396,717 46,315	4,130,055 43,507
Child Care and Development Fund	3,693 3,055,627	4,546,004	5,769,012
93.659 Adoption Assistance	18,358	, .	, ,
93.667 Social Services Block Grant	23,539,649 95	19,400,721	17,426,714
93.778 Medical Assistance Program	839,551	2,487,925	2,320,580
Total	28,403,147	30,877,682	29,689,868

N00G00.05 GENERAL ADMINISTRATION - LOCAL DEPARTMENT OPERATIONS

PROGRAM DESCRIPTION

The General Administration program provides essential support services and staff to operate the 24 local departments of social services, including the management of staff, finance, statistical reporting, general services, central records, fleet operations, buildings and grounds, equipment and supplies, and purchase and inventory.

MISSION

Local departments of social services, in cooperation with DHR central office and community partners, direct and support local programs and operations that advance the goals of economic independence and protection from abuse and neglect of children and adults in Maryland. Each agency secures and allocates fiscal and other resources, acquires information that supports decision making and provides administrative support to local operations.

VISION

A department in which local administrators have the flexibility, authority, and resources to manage and support local operations and the responsibility for achieving desired results.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Provide excellent customer service in local departments of social services.

Objective 1.1 By fiscal year 2011, eighty-five percent of respondents to the statewide customer survey will indicate their families have been helped by the services provided by local departments of social services.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of respondents who agree or strongly agree with the				
statement "My family has been helped by the services provided by				
this agency"	85%	*	85%	85%

Note: * The statewide customer survey was under revision and not conducted during fiscal year 2009.

N00G00.05 GENERAL ADMINISTRATION—LOCAL DEPARTMENT OPERATIONS

Appropriation Statement:	2009	2010	2011
	Actual	Appropriation	Allowance
Number of Authorized Positions	498.00	475.00	464.00
Number of Contractual Positions	4.05	1.75	1.75
01 Salaries, Wages and Fringe Benefits	31,314,396	29,661,581	29,336,573
02 Technical and Special Fees	322,480	221,321	246,110
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges Total Operating Expenses Total Expenditure	2,097,914 158,906 914,504 26,298 3,304,580 659,123 5,825 24,712 127,958 3,198,845 10,518,665 42,155,541	1,854,611 183,010 524,408 2,973,749 619,850 1,560,732 4,539,858 12,256,218 42,139,120	2,042,139 122,452 789,836 2,806,579 582,691 1,138 3,014 1,767,060 4,727,453 12,842,362 42,425,045
Original General Fund Appropriation	24,686,174 -3,976,960 20,709,214 25	23,783,207 -1,241,177 22,542,030	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	20,709,189 3,013,612 18,432,740	22,542,030 2,624,159 16,972,931	23,107,609 2,568,948 16,748,488
Total Expenditure	42,155,541	42,139,120	42,425,045
Special Fund Income: N00300 Local Government Payments	3,013,612	2,624,159	2,568,948
Federal Fund Income:			
10.561 State Administrative Matching Grants for Food Stamp Program	3,281,497 18.040	2,662,260	2,537,028
93.558 Temporary Assistance for Needy Families	6,080,223 3,199,015 8,587 789,956	3,841,535 2,766,320	3,516,287 2,627,905
Child Care and Development Fund	214,230 2,240,946 13,693 7,816	1,072,359 3,263,893	1,021,921 3,876,915
93.674 Foster Care Independent Living	2,578,737	55,535 3,311,029	48,686 3,119,746
Total	18,432,740	16,972,931	16,748,488

N00G00.06 LOCAL CHILD SUPPORT ENFORCEMENT ADMINISTRATION – LOCAL DEPARTMENT OPERATIONS

PROGRAM DESCRIPTION

Child support enforcement services provided by local departments of social services and other agencies include collection, location of non-custodial parents, paternity establishment, establishment and enforcement of child support orders, review and adjustment of child support obligations and processing interstate cases.

MISSION

The Local Child Support Enforcement Administration enables, encourages and enforces parental responsibility through innovative programs, partnerships, and technology, thereby contributing to child and family well being.

VISION

We positively change the lives of children and families and are national leaders among child support professionals.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES*

Goal 1. Enable, encourage and enforce parental responsibility.

Objective 1.1 Increase the statewide percentage of child support cases with support orders by one percentage point per year.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of cases in the State child support caseload				
with support orders	80.13%	81.28%	82.93%	83.93%

Objective 1.2 Increase by one percentage point each fiscal year the number of cases with payment on arrears.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of cases with arrears for which a payment				
is received	62.86%	63.57%	65.26%	66.26%

Objective 1.3 Increase the statewide percentage of children in the child support caseload with paternity established by one percentage point per Federal fiscal.

Performance Measures	2008 Actual	2009 Actual	2010 Estimated	2011 Estimated
Output: Percent of children in the State child support caseload				
with paternity established	86.81%	89.12%	90.00%	91.00%

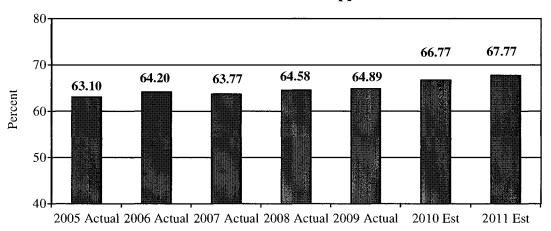
Objective 1.4 Increase the statewide percentage of current support collected by one percentage point per Federal fiscal year until we reach eighty percent.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of current support paid	64.58%	64.89%	66.77%	67.77%

Note: * Data for objectives 1.1 through 1.4 are reported by Federal fiscal year

N00G00.06 LOCAL CHILD SUPPORT ENFORCEMENT ADMINISTRATION - LOCAL **DEPARTMENT OPERATIONS (Continued)**

Percent of Current Child Support Paid



Objective 1.5 Increase the statewide percentage of non-custodial parent employment program (NPEP) participants who begin to make payments by two percentage points per state fiscal year until we reach eighty five percent.

Performance Measures	2008 Actual	2009 Actual	2010 Estimated	2011 Estimated
Output: Percent of enrolled non-custodial parents who				
made payments	73.10%	77.00%	76.49%	78.49%

${\tt N00G00.06\ LOCAL\ CHILD\ SUPPORT\ ENFORCEMENT\ ADMINISTRATION-LOCAL\ DEPARTMENT\ OPERATIONS}$

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	637.25	631.50	631.50
Number of Contractual Positions	7.00		1.00
01 Salaries, Wages and Fringe Benefits	37,484,922	36,362,808	36,739,565
02 Technical and Special Fees	472,147	16,969	158,793
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	536,310 144,974 106,860 21,601 1,323,856 295,350 5,849 14,854 13,829 3,726,680	536,216 106,294 129,946 63,525 1,584,311 228,455	550,394 55,546 128,676 63,525 1,173,723 228,331
Total Operating Expenses	6,190,163	7,426,071	6,980,339
Total Expenditure	44,147,232	43,805,848	43,878,697
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	15,471,375 -2,620,844 12,850,531 24	15,237,117 -1,636,317 13,600,800	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Total Expenditure	12,850,507 2,492,002 28,804,723 44,147,232	13,600,800 484,052 29,720,996 43,805,848	14,532,384 407,997 28,938,316 43,878,697
Special Fund Income: N00300 Local Government Payments N00303 Child Support Reinvestment Fund Total	483,427 2,008,575 2,492,002	149,303 334,749 484,052	160,028 247,969 407,997
Federal Fund Income: 93.563 Child Support Enforcement	25,456,994 114,164 25,571,158	29,646,290 74,706 29,720,996	28,884,358

Federal Fund Recovery Income:
93.563 Child Support Enforcement.....

3,233,565

53,958

N00G00.08 ASSISTANCE PAYMENTS - LOCAL DEPARTMENT OPERATIONS

PROGRAM DESCRIPTION

The Assistance Payments Program provides eligible Maryland residents with funds to maintain themselves at a decent and safe level of health, nutrition and personal independence. The program includes the following payment categories:

The Family Investment Program promotes work, independence and responsibility; encourages the exploration of available family and community resources; and sends the message that employment, not the distribution of financial assistance, is the Department's primary policy. Self-initiated job searches are expected. Temporary Cash Assistance (TCA) provides for the families' basic needs while they are pursuing their own financial independence plan established with the assistance of their case manager. The program pursues payments of child support before giving TCA.

The Burial Assistance Program subsidizes reasonable funeral expenses of public assistance recipients, children receiving foster care and Supplemental Security Income (SSI) recipients.

The Temporary Disability Assistance Program (TDAP) provides cash assistance to disabled adults with no dependents who are needy individuals who are disabled for at least three months, and who are ineligible for assistance in which there is Federal financial participation.

Public Assistance to Adults (PAA) provides payments to needy individuals without dependents who live in licensed assisted living, certified adult residential environment (CARE) homes (also known as Project Homes), or Department of Health and Mental Hygiene (DHMH) rehabilitative residences.

The Food Supplement (formerly Food Stamp) Program provides a monthly benefit to low-income households that may be used to purchase food from retail stores authorized by the U.S. Department of Agriculture.

The Emergency Assistance to Families with Children Program (EAFC) provides financial assistance to families to resolve an emergency situation as defined by the local department.

The Welfare Avoidance Grant (WAG) allows the local department to divert customers from cash assistance when a one-time payment resolves a specific problem and allows the customer to become or remain independent.

This program shares in Goal 2 and the associated objective and performance measures of N00G00.02, Local Family Investment Program.

N00G00.08 ASSISTANCE PAYMENTS—LOCAL DEPARTMENT OPERATIONS

Appropriation Statement:			
	2009 Actual	2010 Appropriation	2011 Allowance
12 Grants, Subsidies and Contributions	758,654,820	663,372,609	891,911,277
Total Operating Expenses	758,654,820	663,372,609	891,911,277
Total Expenditure	758,654,820	663,372,609	891,911,277
Original General Fund Appropriation	35,500,943 2,700,000	35,500,943 -1,000,000	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	38,200,943 17,056,329 703,397,548	34,500,943 13,410,847 615,460,819	59,279,808 16,410,790 816,220,679
Total Expenditure	758,654,820	663,372,609	891,911,277
Special Fund Income: N00300 Local Government Payments N00301 Interim Assistance Reimbursement N00302 Child Support Offset Total	1,355,599 4,549,693 11,151,037 17,056,329	1,444,883 5,003,276 6,962,688 13,410,847	1,444,826 8,003,276 6,962,688 16,410,790
Federal Fund Income: swf503 State Fiscal Stabilization Funds-Discretionary 10.551 Food Stamps	557,942,306 100,496,650 74,455 658,513,411	1,500,000 449,783,339 103,962,396 350,084 555,595,819	1,500,000 660,076,029 123,046,736 350,084 784,972,849
Federal Fund Recovery Income: 10.551 Food Stamps	27,270,533 1,500,000 16,113,604	42,865,000 17,000,000	21,697,563 9,550,267
Total	44,884,137	59,865,000	31,247,830

N00G00.10 WORK OPPORTUNITIES — LOCAL DEPARTMENT OPERATIONS

PROGRAM DESCRIPTION

The Work Opportunities Program provides funding to each local department of social services to enable them to assist Temporary Cash Assistance (TCA) customers in preparing themselves for and finding unsubsidized employment. Local departments have considerable flexibility to design and fund their own employment related activities and support services. This program supports attainment of Goals 1, 3, 4 and 5 in N00G00.02, Local Family Investment Program.

MISSION

Local departments of social services, in cooperation with the DHR Central Office and community partners, prepare people for the work force and help them find, retain, and advance in jobs.

Appropriation Statement:

1. appropriation outcoment	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	24.00	24.00	24.00
Number of Contractual Positions	26.40	60.00	60.00
01 Salaries, Wages and Fringe Benefits	1,485,379	1,585,503	1,613,077
02 Technical and Special Fees	1,190,029	1,734,007	2,116,601
03 Communication	8,750 37,749 3,270	6,238	1,115 7,181
08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional	38,127,772 197,656 41,225 67,546	32,919,497 31,433	33,207,845 59,472 1,759
12 Grants, Subsidies and Contributions	986,886 3,755	1,226,567 705	1,192,596 657
Total Operating Expenses	39,474,609	34,184,440	34,470,625
Total Expenditure	42,150,017	37,503,950	38,200,303
Federal Fund Expenditure	42,150,017	37,503,950	38,200,303
Federal Fund Income: 93.558 Temporary Assistance for Needy Families	42,150,017	37,503,950	38,200,303

CHILD SUPPORT ENFORCEMENT ADMINISTRATION

N00H00.08 SUPPORT ENFORCEMENT—STATE

PROGRAM DESCRIPTION

The Child Support Enforcement Administration is responsible for administering and monitoring child support services provided by local departments of social services and other agencies, provides technical assistance, formulates policy, develops and implements new programs, ensures compliance with regulations and policy. The Administration also operates several centralized programs designed to locate non-custodial parents, establish paternity, enforce support orders, collect and disburse payments, and process interstate cases. This program shares in the goals, objectives, and performance measures of N00G00.06, Local Child Support Enforcement Administration—Local Department Operations.

MISSION

The Maryland Child Support Enforcement Program enables, encourages and enforces parental responsibility through innovative programs, partnerships, and technology, thereby contributing to child and family well being.

VISION

We positively change the lives of children and families and are, as a result, national leaders among Child Support Professionals

	2008 Actual	2009 Actual	2010 Estimated	2011 Estimated
Performance Measures/Performance Indicators				
Support Orders Established	18,080	17,047	17.473	17,648
Paternities Established	8,192	8.022	8,102	8,143
	.,	-,	,	,
Caseload-AFDC/TCA (Temporary Cash Assistance)	22,961	25,425	25,171	24,667
Non-AFDC/TCA	232,905	226,605	224,339	219,852
Collections:				
State Share of Collections (\$)	10,218,859	11,151,037	11,262,547	11,318,860
Reinvestment Fund	6,389,777	7,246,481	7,318,946	7,608,805
Federal Share of Collections (\$)	10,218,859	11,151,037	11,262,547	11,318,860
Local Government Share of Incentives (\$)	1,127,608	1,086,972	1,097,842	1,141,321
Total AFDC/TCA Collection (\$)	20,437,718	22,302,074	22,525,095	22,637,720
Total Non-AFDC/TCA Collections (\$)	490,183,828	490,180,547	495,082,352	497,557,764
Total Collections (\$)	510,621,546	512,482,621	517,607,447	520,195,484
Percent of Current Support Due That is Collected on IV-D				
Cases (%)	65.0	65.0	67.0	68.0
Percent of IV-D Cases with Orders Established (%)	80.0	81.0	83.0	84.0
Ratio of Collections to Expenditures (\$)	4.48	4.12	4.16	4.58
Ratio of Concetions to Expenditures (4)	4.48	4.12	4.10	4.36

N00H00.08 SUPPORT ENFORCEMENT—STATE—CHILD SUPPORT ENFORCEMENT ADMINISTRATION

Appropriation Statement:	2009	2010	2011
	Actual	Appropriation	Allowance
Number of Authorized Positions	93.00	90.00	89.00
Number of Contractual Positions	2.00		
01 Salaries, Wages and Fringe Benefits	6,653,185	6,457,258	6,903,321
02 Technical and Special Fees	59,291		
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions	207,695 52,200 22,236 34,332,110 133,043 1,120 25,897 10,997	219,917 40,443 29,302 33,850,025 128,971	201,339 27,675 24,814 33,643,966 128,943
13 Fixed Charges	65,494	79,512	80,809
Total Operating Expenses	34,850,792	34,348,170	34,107,546
Total Expenditure	41,563,268	40,805,428	41,010,867
Original General Fund Appropriation	5,505,929 -1,679,130 3,826,799	2,590,390 -192,035 2,398,355	
Less: General Fund Reversion/Reduction	25 3,826,774 7,276,891 30,459,603 41,563,268	2,398,355 10,428,502 27,978,571 40,805,428	1,066,577 12,255,615 27,688,675 41,010,867
Special Fund Income: N00302 Child Support Offset	7,118,362 158,529 7,276,891	3,120,927 6,997,728 309,847 10,428,502	3,120,927 8,839,112 295,576 12,255,615
Federal Fund Income: 93.563 Child Support Enforcement	19,486,061 78,854 19,564,915	27,978,571	24,901,187
Federal Fund Recovery Income:		21,710,311	violen /
93.563 Child Support Enforcement	10,894,688		2,787,488

SUMMARY OF FAMILY INVESTMENT ADMINISTRATION

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	157.53	155.87	151.87
Total Number of Contractual Positions	8.00	8.00	8.00
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	11,576,817 457,322 199,586,990	10,712,333 232,426 112,170,205	10,643,541 214,574 150,596,721
Original General Fund Appropriation	32,553,619 -3,380,938	6,691,394 -1,122,806	
Total General Fund Appropriation	29,172,681 237,147	5,568,588	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure.	28,935,534 39,650,950 143,034,645	5,568,588 55,027,714 62,518,662	5,449,755 81,198,670 74,806,411
Total Expenditure	211,621,129	123,114,964	161,454,836

N00100.04 DIRECTOR'S OFFICE - FAMILY INVESTMENT ADMINISTRATION

PROGRAM DESCRIPTION

The Director's Office provides statewide administration of the Family Investment Program and all other maintenance programs, directs the formulation of policies and ensures compliance with these policies through training, monitoring, quality control and corrective action.

MISSION

The Department of Human Resources, Family Investment Administration supports each local department of social services through collective efforts to assist people as they move toward economic self-sufficiency, by developing and implementing social welfare programs.

VISION

We envision a Family Investment Administration that ensures strong families and strong communities by providing comprehensive supports to local departments and other partners in a seamless and dynamic environment.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

This program shares in the goals, objectives, and performance measures of N00G00.02, Local Family Investment Program - Local Department Operations.

FAMILY INVESTMENT ADMINISTRATION

N00100.04 DIRECTOR'S OFFICE

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
	Actual	Арргоргация	
Number of Authorized Positions	133.00	133.00	130.00
Number of Contractual Positions	7.00	7.00	7.00
01 Salaries, Wages and Fringe Benefits	9,740,498	9,289,434	9,307,141
02 Technical and Special Fees	183,657	198,730	196,784
03 Communication	102,566	232,261	274,625
04 Travel	180,877	143,581	79,555
07 Motor Vehicle Operation and Maintenance	10,869	15,434	11,824
08 Contractual Services	17,218,825	7,892,029	10,506,282
09 Supplies and Materials	22,161	25,835	22,719
10 Equipment—Replacement	33		
11 Equipment—Additional	11,203	06.450	216.455
12 Grants, Subsidies and Contributions	85,036	86,452	216,457
13 Fixed Charges	17,110	15,786	16,490
Total Operating Expenses	17,648,680	8,411,378	11,127,952
Total Expenditure	27,572,835	17,899,542	20,631,877
Original General Fund Appropriation	10,801,174	6,638,949	
Transfer of General Fund Appropriation	-3,380,938	-1,070,361	
Total General Fund Appropriation	7,420,236	5,568,588	
Less: General Fund Reversion/Reduction	25		
Net General Fund Expenditure	7,420,211	5,568,588	5,449,755
Special Fund Expenditure	11,703		
Federal Fund Expenditure	20,140,921	12,330,954	15,182,122
Total Expenditure	27,572,835	17,899,542	20,631,877
Special Fund Income: N00318 Universal Services Benefit Program	11,703		
Federal Fund Income:			
10.561 State Administrative Matching Grants for Food			
Stamp Program	5,001,025	6,253,341	4,425,617
10.580 Food Stamp Program Outreach Grants	93,575	2 212 222	0.402.007
93.558 Temporary Assistance for Needy Families	12,299,625	3,212,338	8,402,885
93.563 Child Support Enforcement	5,321	24,326	22,175
93.566 Refugee and Entrant Assistance-State Adminis- tered Programs	-62.952		
93.568 Low-Income Home Energy Assistance	13,827		
93.575 Child Care and Development Block Grant	179,342		
93.596 Child Care Mandatory and Matching Funds of the	177,542		
Child Care and Development Fund	72,055	191,554	166,374
93.658 Foster Care-Title IV-E	2,874	,	200,071
93.778 Medical Assistance Program	2,536,229	2,649,395	2,165,071
Total	20,140,921	12,330,954	15,182,122

N00100.05 MARYLAND OFFICE FOR REFUGEES AND ASYLEES – FAMILY INVESTMENT ADMINISTRATION

PROGRAM DESCRIPTION

The Maryland Office for Refugees and Asylees (MORA) manages a Federally funded refugee resettlement program that provides cash, medical assistance and social services (employment services, English language and cross-cultural training, skills training, and support services) to refugees and asylees residing in the State. Services lead to refugees and asylees' early economic independence and social adjustment.

MISSION

To provide services to ensure that refugees and asylees in Maryland become economically self-sufficient and to assist them in their adjustment to mainstream society.

VISION

MORA envisions Maryland as a safe haven for refugees and asylees where they can build a better future and strengthen the State's economic and social fabric.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES*

Goal 1. Assist refugees and asylees to attain early economic independence.

Objective 1.1 Place seventy-three percent of refugees registered for employment services during Federal fiscal year 2011 in unsubsidized employment.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of individuals in employment services caseload	1,082	1,074	850	850
Outcome: Percent of employment caseload placed into jobs	68%	63%	75%	73%
Percent of full-time placements with health benefits	81%	76%	85%	80%
Average hourly wage	\$9.39	\$9.31	\$9.10	\$9.15

Objective 1.2 Ensure eighty percent of refugees and asylees placed in jobs during Federal fiscal year 2011 are employed on the 90th day.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of individuals who are employed on the 90 th day	92%	83%	85%	80%

Goal 2. Assist refugees and asylees to attain early social adjustment.

Objective 2.1 Ensure that seventy-five percent of refugees and asylees registered for English language and cross-cultural instruction during Federal fiscal year 2011 complete at least one level of training.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of individuals in English and cross-cultural				
training caseload	1,071	1,310	850	850
Outcome: Percent of English and cross-cultural training caseload				
completing training	69%	76%	80%	75%

Note: * Measures are compiled from data supplied by contract providers of service. All data is reported by Federal fiscal year.

FAMILY INVESTMENT ADMINISTRATION

N00100.05 MARYLAND OFFICE FOR REFUGEES AND ASYLEES

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	7.00	7.00	7.00
Number of Contractual Positions	.50	1.00	1.00
01 Salaries, Wages and Fringe Benefits	619,100	467,158	511,608
02 Technical and Special Fees	46,145	33,696	16,540
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	3,170 8,900 3,218,059 8,170 2,386 4,742,815 942	13,231 7,750 3,820,174 4,910 2,059 3,781,052 797	13,442 5,357 4,393,947 4,818 4,945,437 797
Total Operating Expenses	7,984,442	7,629,973	9,363,798
Total Expenditure	8,649,687	8,130,827	9,891,946
Original General Fund Appropriation Transfer of General Fund Appropriation	52,445	52,445 -52,445	
Net General Fund ExpenditureFederal Fund Expenditure	52,445 8,597,242	8,130,827	9,891,946
Total Expenditure	8,649,687	8,130,827	9,891,946
Federal Fund Income: 93.566 Refugee and Entrant Assistance-State Administered Programs	7,549,608 109,186 938,448	3,000,015 5,130,812	3,187,369 6,704,577
Total	8,597,242	8,130,827	9,891,946

N00100.06 OFFICE OF HOME ENERGY PROGRAMS – FAMILY INVESTMENT ADMINISTRATION

PROGRAM DESCRIPTION

The Office of Home Energy Programs (OHEP) administers home energy assistance programs using local agencies in each jurisdiction in the State. These programs provide services for low-income families vulnerable to the costs of high energy consumption relative to their income, and associated health and safety risks. These services include: direct cash payments (benefits); indirect assistance (budget counseling, vendor arrangements, referrals, etc); and non-cash assistance (energy heating/cooling equipment repair/replacement). OHEP administers the following programs:

- The Maryland Energy Assistance Program (MEAP) under the Federal Low-Income Home Energy Assistance Program Block Grant (LIHEAP) that provides: financial assistance for home energy costs for low-income citizens, crisis assistance services, and furnace repair/replacements.
- The Electric Universal Services Program (EUSP), enacted by the Legislature in 1999, was developed to help low-income electric customers pay their electric bills by making them more affordable. Services are available to: help pay past due bills (on a one time only basis) and help customers have more affordable regular bills.

MISSION

To assist low-income energy cost burdened households, particularly those with the lowest incomes that pay a high proportion of household income for home energy to:

- meet their long-term need for affordable home energy; and
- meet their immediate home energy needs in the context of energy crises.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To provide access to OHEP's benefits/services to as many low-income eligible households as possible as a means to help them reduce their home energy cost burden.

Objective 1.1 During fiscal year 2011, provide access to OHEP's unified application for MEAP and EUSP benefits to at least 40 percent of the total low-income eligible households in the State with income below 175 percent of the Federal poverty guidelines.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of OHEP unified applications received and				
processed from eligible households	38.1%	43.7%	48.1%	49.5%
Percent of eligible households certified for MEAP benefits	27.1%	36.4%	40.7%	42.0%
Percent of eligible households certified for EUSP bill payment benefits	s 29.9%	34.6%	38.7%	39.9%
Percent of eligible households certified for EUSP arrearage payments	2.4%	6.6%	6.8%	6.8%
Aggregated number of units of cash benefits paid to eligible				
households (all three programs)	199,314	260,685	290,000	300,000

Objective 1.2 During fiscal year 2011 provide MEAP and/or EUSP benefits to the following targeted groups: 30.0 percent of households over 60 years of age; 15.0 percent of disabled households; 45.0 percent of households with children under six years of age.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: MEAP and/or EUSP benefits paid to the following groups:				
Percent of eligible households over 60 years of age	30.1%	29.2%	30.1%	31.0%
Percent of eligible disabled households	8.0%	8.8%	18.8%	19.3%
Percent of eligible households with children under six	38.1%	45.1%	46.4%	47.8%

Goal 2. To meet the immediate home energy needs of eligible households experiencing energy related crises by preventing or remedying off-service or out-of-fuel emergencies.

Objective 2.1 During fiscal year 2011 provide at least 3,700 energy crisis MEAP grants.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of energy crisis MEAP grants and services	2.396	3,555	3,662	3.771

FAMILY INVESTMENT ADMINISTRATION

N00100.06 OFFICE OF HOME ENERGY PROGRAMS

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	17.53	15.87	14.87
Number of Contractual Positions	.50		
01 Salaries, Wages and Fringe Benefits	1,217,219	955,741	824,792
02 Technical and Special Fees	227,520		1,250
03 Communication. 04 Travel	42,098 4,848 7,946 173,020,858 88,662 6,059 12,875 723,159 47,363	46,808 9,486 8,852 96,040,122 18,058	51,829 2,294 9,097 129,964,004 73,647
Total Operating Expenses	173,953,868	96,128,854	130,104,971
Total Expenditure	175,398,607	97,084,595	130,931,013
Total General Fund Appropriation Less: General Fund Reversion/Reduction Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Total Expenditure	21,700,000 237,122 21,462,878 39,639,247 114,296,482 175,398,607	55,027,714 42,056,881 97,084,595	81,198,670 49,732,343 130,931,013
Special Fund Income: N00318 Universal Services Benefit Program	36,068,002 3,571,245 39,639,247	36,984,714 18,043,000 55,027,714	38,498,670 42,700,000 81,198,670
Federal Fund Income: 93.568 Low-Income Home Energy Assistance	114,296,482	42,056,881	49,732,343

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
n00a01 Office of the Secretary							
n00a0101 Office of the Secretary	4 00	457 303	1 00	150,000	1 00	150 000	
secy dept human resources	1.00	156,292		159,000	1.00	159,000	
dep secy dept human resources	2.00	254,560		258,850		258,850	
div dir ofc atty general	1.00	115,300		118,704		118,704	
prgm mgr senior iv	1.00	115,295		118,704		118,704	
asst attorney general viii	3.00	299,946		305,214		305,214	
prgm mgr senior ii	2.00	195,420		198,605	2.00	198,605	
asst attorney general vii	4.00	370,018		385,433		385,433	
prgm mgr senior i	2.00	182,441		191,510		191,510	
administrator vii	1.00	86,362		88,030		88,030	
asst attorney general vi	7.00	628,399		671,340		671,340	
fiscal services admin v	1.00	84,734		86,377		86,377	
prgm mgr iv	1.00	-2,547		60,290			Abolish
prgm mgr iii	.00	4,229		69,557		69,557	
administrator v	1.00	80,621	1.00	81,864		81,864	
prgm mgr ii	3.00	75,705		75,914		75,914	
administrator iv	2.00	150,198		150,640		150,640	
fiscal services admin ii	1.00	73,890		75,320		75,320	
social service admin iii	1.00	68,032		69,224		69,224	
social service admin ii	7.00	424,879		481,768		481,768	
asst attorney general iv	1.00	17,679		0		0	
computer network spec supr	1.00	68,458		69,780	1.00	69,780	
hum ser admin iii	1.00	73,321		75,320		75,320	
internal auditor prog super	1.00	92,287		145,100		145,100	
it systems technical spec	1.00	65,888		67,160		67,160	
obs-fiscal administrator iii	1.00	0		0		0	
hum ser admin ii	.00	65,020		60,563		60,563	
internal auditor super	3.00	203,450		190,682		190,682	
administrator ii	3.00	186,648		189,777		189,777	
administrator ii	2.00	220,964		251,016		251,016	
financial compliance auditor su		59,622		60,083		60,083	
internal auditor lead	2.00	63,614		64,847		64,847	
it programmer analyst ii	.00	0		23,517		23,517	
webmaster ii	1.00	38,855		52,605		52,605	
administrator i	4.00	194,070		190,324	3.00	•	Abolish
administrator i	2.00	110,897	2.00	111,593	2.00	111,593	
hum ser spec v prog plng eval	.00	17,148		58,487		58,487	
internal auditor ii	3.00	284,742		324,910	6.00	324,910	
admin officer iii	3.00	135,212		108,629	2.00	108,629	
child support specialist superv		8,346		56,930	1.00	56,930	
computer info services spec ii	1.00	71,761	2.00	112,238	2.00	112,238	
hum ser spec iv income maint	3.00	109,050		129,938	2.00		Abolish
pub affairs officer ii	1.00	53,977		54,809	1.00	54,809	
admin officer ii	1.00	42,707		0	.00	0	
hum ser spec iii income maint	5.00	252,883	5.00	255 , 02 3	5.00	255,023	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
n00a01 Office of the Secretary							
n00a0101 Office of the Secretary							
hum ser spec iii pgm plnng	2.00	96,654	2.00	98,144	2.00	98,144	
internal auditor i	3.00	45,849		37,603		37,603	
admin officer i	1.00	2,076		0		0	
computer info services spec i	1.00	34,971		0		0	
internal auditor trainee	1.00	27,812		0		0	
admin spec iii	21.00	862,688		862,417		830.326	Abolish
admin spec ii	1.00	25,594		0		0	
child support specialist traine		11,841		0		0	
obs-admin spec i	3.00	99,241		111,341		111,341	
paralegal īī	1.00	39,891		40,506		40,506	
obs-executive associate iii	1.00	57,606		58,949		58,949	
exec assoc ii	2.00	97,886		99,946		99,946	
management associate	2.00	109,347		142,077		142,077	
admin aide	1.00	60,410		41,694		41,694	
admin aide	5.00	152,477		208,073		208,073	
TOTAL n00a0101*	127.00	7,524,716	127.50	8,000,425	123.50	7,828,376	
n00a0102 Citizens Review Board fo	r Children						
prgm mgr iv	1.00	86,957	1.00	78,584	1.00	78,584	
database specialist ii	1.00	61,240	1.00	62,917	1.00	62,917	
hum ser admin ii	1.00	62,222	1.00	65,366	1.00	65,366	
administrator ii	1.00	55,992	1.00	57,840	1.00	57,840	
hum ser admin i child dev	.00	-2,346	.00	0	.00	0	
hum ser spec v prog plng eval	1.00	69,763	2.00	112,949	2.00	112,949	
staff assistant sr, crbc	1.00	77,137	1.00	60,270	1.00	60,270	
staff assistant, crbc	6.00	184,049	3.00	153,291	3.00	153,291	
admin spec ii	2.00	74,196	2.00	76,991	2.00	76,991	
management associate	1.00	16,760	.00	0	.00	0	
office secy iii	2.00	72,049	2.00	72,923	2.00	72,923	
office secy ii	1.00	33,997	1.00	34,260	1.00	34,260	
office clerk ii	2.00	64,195	2.00	64,691	2.00	64,691	
TOTAL n00a0102*	20.00	856,211	17.00	840,082	17.00	840,082	
n00a0103 Maryland Commission for	Women						
prgm mgr ii	1.00	56,096	.00	0	.00	0	
administrator iv	1.00	17,533	.00	0	.00	0	
administrator iv	.00	577	.00	0	.00	0	
administrator iii	1.00	58,630	1.00	59,421	1.00	59,421	
administrator i	.00	85	.00	0	.00	0	
admin officer i	1.00	40,553	1.00	41,567	1.00	41,567	
admin officer i	.00	36,222	.00	0	.00	0	
admin aide	.00	227	.00	0	.00	0	
TOTAL n00a0103*	4.00	209,923	2.00	100,988	2.00	100,988	

	FY 2009		FY 2010		FY 2011		
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
n00a0104 Maryland Legal Services	Program						
prgm mgr iii	1.00	70,486	1.00	72,276	1.00	72,276	
hum ser admin ii	1.00	19,478	1.00	46,563	1.00	46,563	
admin officer iii	1.00	47,015	1.00	48,012	1.00	48,012	
TOTAL n00a0104*	3.00	136,979	3.00	166,851	3.00		
n00a0105 Office of Grants Managem	ent						
prgm mgr ii	.00	155,853	2.00	159,165	2.00	159,165	
social service admin ii	1.00	0	.00	0	.00	0	
hum ser admin ii	3.00	67,778	1.00	69,224	1.00	69,224	
agency budget spec supv	1.00	68,931	1.00	69,999	1.00	69,999	
hum ser admin i pgm plan eval	1.50	91,665	1.50	93,222	1.50	93,222	
social work therapist fam svcs	1.00	59,722	1.00	61,239	1.00	61,239	
hum ser spec v prog plng eval	1.00	54,402	1.00	55,245	1.00	55,245	
social worker ii fam svcs	2.00	99,350	2.00	101,469	2.00	101,469	
admin officer iii	4.00	177,149	5.00	246,887	4.00	208,293	Abolish
admin officer ii	.00	32,834	1.00	43,448	1.00	43,448	
family services caseworker ii	.50	19,539	.50	20,206	.50	20,206	
admin officer i	2.00	22,057	.00	0	.00	0	
hum ser spec ii pgm plan eval	1.00	41,690	1.00	42,333	1.00	42,333	
obs-admin spec i	1.00	33,529	1.00	35,783	1.00	35,783	
family support worker ii	1.00	33,690	1.00	34,260	1.00	34,260	
admin aide	1.00	41,431	1.00	42,464	1.00	42,464	
TOTAL n00a0105*	21.00	999,620	20.00	1,074,944	19.00	1,036,350	
TOTAL n00a01 **	175.00	9,727,449					
n00b00 Social Services Administ	ration						
n00b0004 General Administration-S							
exec vi	1.00	80,517	2.00	188,161	2.00	188,161	
prgm mgr senior i	1.00	72,959	1.00	99,457	1.00	99,457	
exec aide iii	1.00	90,543	1.00	93,194	1.00	93,194	
prgm mgr iv	4.00	210,607	1.00	89,717	1.00	89,717	
prgm mgr iii	2.00	148,454	2.00	162,057	2.00	162,057	
prgm mgr ii	4.00	230,401	4.00	301,090	4.00	301,090	
social service admin iv	1.00	0	.00	0	.00	0	
administrator iii	2.00	136,001	2.00	139,786	2.00	139,786	
social service admin iii	6.00	277,153	9.00	557,866	7.00	464,740	Abolish
social service admin ii	28.50	1,402,094	21.50	1,259,199	20.50	1,215,474	
hum ser admin iv	1.00	78,201	1.00	80,333	1.00	80,333	
hum ser admin iv	1.00	78 , 357	1.00	80,333	1.00	80,333	
hum ser admin ii	3.00	178,278	4.00	261,017		261,017	
administrator ii	1.00	58,599	1.00	60,083	1.00	60,083	
hum ser admin i child dev	6.00	225,077		178,991	3.00	178,991	
hum ser admin i pgm plan eval	15.50	1,232,314	21.50	1,344,491	21.50	1,344,491	

Classification Title	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	0-1-1
	Positions	Expenditure	POSITIONS	Appropriation	Positions	Allowance	Symbol
n00b00 Social Services Administ							
n00b0004 General Administration-S		•	00	•	20	•	
it programmer analyst ii administrator i	1.00 3.0 0	79.027		0 FF 3/F		0	
hum ser spec v pgms cordnatr	1.00	78,937		55,245		55,245	
hum ser spec v prog plng eval	2.00	1,217 82,844		0 40.757		0 40.757	
it functional analyst ii	1.00	•		60,757		60,757	
research statistician iii	1.00	2,450		0 45 549		0	
admin officer iii	1.00	46,467		65,568		65,568	
pub affairs officer ii	1.00	45,891	1.00	47,129		47,129	
research statistician ii	1.00	49,102		49,859 0		49,859	
social worker i fam svcs	.00	2,340		_		0	
admin officer ii	1.00	43,797 79,210		46,268	1.00	46,268	
casework specialist family serv		79,210 698		85,748		•	Abolish
admin officer i	1.00			0		0	
admin spec iii	1.00	15,852		0 /7 F91		0 /3 501	
obs-admin spec i	1.00	42,920		43,581	1.00	43,581	
obs-executive associate i	1.00	39,643	1.00 1.00	40,630		40,630	
management associate	1.00	54,472	1.00	53,359	1.00	53,359	
admin aide	7.00	48,878		50,015	1.00	50,015	
office secy iii	3.00	244,470 92,552	6.00 2.00	250,394	6.00	250,394	
office secy ii	1.00	•		77,674	2.00	77,674	
office secy if	1.00	36,538	1.00	36,820	1.00	36,820	
TOTAL n00b0004*	108.00	5,507,833	96.00	5,858,822	92.00	5,685,691	
TOTAL n00b00 **	108.00	5,507,833	96.00	5,858,822	92.00	5,685,691	
n00e01 Operations Office							
n00e0101 Division of Budget, Fina	nce and Pers	sonnel					
prgm mgr senior iii	1.00	0	1.00	73,341	.00	0	Abolish
fiscal services admin vi	1.00	92,329	1.00	93,932	1.00	93,932	
admin prog mgr iv	3.00	152,538	3.00	216,808	2.00	-	Abolish
fiscal services admin v	1.00	88,855	1.00	84,756	1.00	84,756	
prgm mgr iv	1.00	35,912	1.00	60,290	1.00	60,290	
fiscal services admin iv	1.00	82,490	1.00	84,089	1.00	84,089	
admin prog mgr ii	1.00	17,096	1.00	52,950	.00		Abolish
administrator v	1.00	79,535	1.00	81,864	1.00	81,864	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
fiscal services admin iii	2.00	148,024	2.00	151,919	2.00	151,919	
prgm mgr ii	1.00	78,654	1.00	80,333	1.00	80,333	
admin prog mgr i	1.00	71,162	1.00	69,780	1.00	69,780	
administrator iv	1.00	74,572	1.00	76,750	1.00	76,750	
fiscal services admin ii	3.00	213,378	3.00	218,949	3.00	218,949	
administrator iii	2.00	123,699	2.00	126,427	2.00	126,427	
social service admin iii	1.00	0	.00	0	.00	0	
accountant manager iii	1.00	70,907	1.00	72,276	1.00	72,276	
computer network spec mgr	1.00	78,048	1.00	80,333	1.00	80,333	
accountant manager i	1.00	67,786	1.00	69,780	1.00	69,780	
•		- ,		2.,.00		57,.00	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
n00e01 Operations Office							
n00e0101 Division of Budget, Fina	nce and Per	sonnel					
computer network spec supr	1.00	67,791	1.00	69,780	1.00	69,780	
accountant supervisor ii	1.00	64,373	1.00	65,366		65,366	
computer network spec lead	2.00	129,472	2.00	133,278	2.00	133,278	
database specialist ii	1.00	63,155	1.00	64,129	1.00	64,129	
hum ser admin ii	1.00	91,123	2.00	139,786	2.00	139,786	
it functional analyst superviso	1.00	65,972	1.00	67,912	1.00	67,912	
it programmer analyst lead/adva	1.00	69,490	1.00	70,562	1.00	70,562	
personnel administrator ii	4.00	203,685	3.00	195,15 3	3.00	195,153	
accountant supervisor i	3.00	159,942	3.00	186,305	3.00	186,305	
administrator ii	8.00	504,522	8.00	514,446	8.00	514,446	
agency budget spec supv	5.00	294,892	5.00	301,684	5.00	301,684	
agency grants spec supv	1.00	63,614	1.00	64,847	1.00	64,847	
agency procurement spec supv	3.00	192,687	3.00	191,026	3.00	191,026	
hum ser admin i pgm plan eval	1.00	15,436	.00	0	.00	0	
obs-fiscal administrator i	1.00	0	.00	0	.00	0	
personnel administrator i	2.00	38,233	.00	0	.00	0	
accountant advanced	2.00	111,513	2.00	113,816		113,816	
administrator i	2.00	98,773	3.00	163,908	3.00	163,908	
administrator i	1.00	59,606		60,757	1.00	60,757	
agency budget spec lead	3.00	166,028		225,747		225,747	
computer network spec i	1.00	64,321	1.00	65,568	1.00	65,568	
it functional analyst ii	2.00	89 ,93 5		105,405		105,405	
management specialist iv	.00	50,010		54,207		54,207	
personnel officer iii	5.00	170,029		203,662		203,662	
accountant ii	1.00	89,878		92 ,3 74	2.00	92,374	
admin officer iii	7.00	324,901		214,230		214,230	
agency budget spec ii	2.00	69,923		55,859		55,859	
agency grants spec ii	3.00	157,215		217,480		217,480	
agency procurement spec ii	8.00	382,631		415,265		415,265	
financial compliance auditor ii		157,570		156,372		156,372	
hum ser spec iv prog plng eval	1.00	55,633		56 ,93 0		56,930	
personnel officer ii	5.00	265,428		325,566		325,566	
admin officer ii	.00	25, <i>7</i> 50		52 ,3 56		52,356	
financial compliance auditor i	.00	32,631	1.00	54,380	1.00	54,380	
management specialist iii	1.00	9,267	.00	0		0	
personnel officer i	3.00	167,990		190,212	4.00	190,212	
admin officer i	6.00	233,004		237,582	5.00	237,582	
agency grants spec i	.00	42,626		72,090	2.00	72,090	
agency procurement spec i	1.00	-53		0	.00	0	
hum ser spec ii pgm plan eval	1.00	8,266		0	.00	0	
personnel specialist	3.00	108,069		96,352	2.00	96 ,3 52	
admin spec iii	4.00	169,996		177,718	4.00	177,718	
agency grants spec trainee	2.00	36,109		0	.00	0	
management specialist i	.00	3 3,022	1.00	33, 247	1.00	33,247	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
n00e01 Operations Office							
n00e0101 Division of Budget, Fina			1 00	E0 E47	1 00	E0 E47	
personnel specialist trainee	1.00	78,365		50,563		50,563	
fiscal accounts technician supv		123,628		142,077		142,077	
personnel associate iii	1.00	42,136		42,789		42,789	
fiscal accounts technician ii	13.00	489,577		453,576		453,576	
personnel associate ii	3.00	90,397		117,910		117,910	
personnel associate i	1.00	38,090		0		0	
management associate	4.00	191,985		194,144		194,144	
fiscal accounts clerk superviso		44,111		45,213		45,213	
admin aide	5.00	208,188		212,477		212,477	
fiscal accounts clerk ii	1.00	12,811		0		0	
office services clerk	3.00	75,196	2.00	72,434	2.00	72,434	
TOTAL n00e0101*	163.00	8,073,927	154.00	8,531,117	151.00	8,344,536	
TOTAL HOCOTOT	103.00	0,013,721	13 1100	0,331,111	.3	0,0,500	
n00e0102 Division of Administrati	ve Services						
admin prog mgr iv	1.00	89,355	1.00	91,438	1.00	91,438	
admin prog mgr ii	1.00	79,535	1.00	81,864	1.00	81,864	
administrator iv	1.00	70,990	1.00	72,505	1.00	72,505	
prgm mgr i	1.00	67,922		69,780	1.00	69,780	
administrator iii	1.00	119,579		119,043		119,043	
administrator ii	1.00	59,058		60,083	1.00	60,083	
computer network spec ii	.00	17,834		53,610		53,610	
it staff specialist	1.00	64,209		66,096		66,096	
administrator i	4.00	206,643		212,078		212,078	
admin officer iii	2.00	101,234		103,581		103,581	
graphic arts specialist	.00	55,006		55,859		55,859	
admin officer ii	3.00	184,200		184,850		184,850	
family services caseworker ii	1.00	6,911		0		0	
hum ser spec iii pgm plnng	1.00	46,057		46,769		46,769	
admin officer i	1.00	44,220		44,731		44,731	
admin officer i	1.00	42,848		43,917		43,917	
computer info services spec i	.00	0		37,977		37,977	
admin spec iii	3.00	77,513		78,112		78,112	
admin spec ii	1.00	39,170		39,473		39,473	
family investment specialist ii		37,095	1.00	37 , 381	1.00	37,381	
The state of the s	.00	30,524		33,903		33,903	
admin spec i				33,400		33,400	
obs-admin spec trainee	1.00	32,845				•	
dp production control spec supr		52,710		138,453 40,506		138,453	
computer user support spec ii	.00	13,399		•		40,506	
dp production control spec ii	6.00	231,623		160,315		160,315	
building security officer ii	1.00	20,877		17/ 54/		0 17/ 54/	
management associate	2.00	125,528		134,564		134,564	
admin aide	1.00	42,196		43,251	1.00	43,251	
office supervisor	2.00	73,600	2.00	75,525	2.00	75,525	

Human Resources

Classification Title Positions Expenditure Positions Appropriation Positions Allowance Symbol
warehouse supervisor 1.00 41,819 1.00 42,464 1.00 42,464 office secy iii 1.00 111 .00 0 .00 0 fiscal accounts clerk ii 1.00 36,538 1.00 36,820 1.00 36,820 office services clerk lead 1.00 29,654 1.00 30,790 1.00 30,790 services specialist 4.00 111,475 3.00 109,536 3.00 109,536 warehouse asst supv 1.00 33,997 1.00 34,260 1.00 34,260 office secy i .00 29,301 1.00 33,400 1.00 33,400 office services clerk 1.00 26,831 1.00 27,038 1.00 27,038 office clerk ii .00 20,853 1.00 23,796 1.00 23,796 offset machine operator ii 1.00 46,934 1.00 34,363 1.00 32,323 print shop supv ii 1.00 41,816 1.00 42,464 1.00 42,464 print shop supv i 1.00
warehouse supervisor 1.00 41,819 1.00 42,464 1.00 42,464 office secy iii 1.00 111 .00 0 .00 0 fiscal accounts clerk ii 1.00 36,538 1.00 36,820 1.00 36,820 office services clerk lead 1.00 29,654 1.00 30,790 1.00 30,790 services specialist 4.00 111,475 3.00 109,536 3.00 109,536 warehouse asst supv 1.00 33,997 1.00 34,260 1.00 34,260 office secy i .00 29,301 1.00 33,400 1.00 33,400 office services clerk 1.00 26,831 1.00 27,038 1.00 27,038 office clerk ii .00 20,853 1.00 23,796 1.00 23,796 offset machine operator ii 1.00 46,934 1.00 34,363 1.00 32,323 print shop supv ii 1.00 41,816 1.00 42,464 1.00 42,464 print shop supv i 1.00
warehouse supervisor 1.00 41,819 1.00 42,464 1.00 42,464 office secy iii 1.00 111 .00 0 .00 0 fiscal accounts clerk ii 1.00 36,538 1.00 36,820 1.00 36,820 office services clerk lead 1.00 29,654 1.00 30,790 1.00 30,790 services specialist 4.00 111,475 3.00 109,536 3.00 109,536 warehouse asst supv 1.00 33,997 1.00 34,260 1.00 34,260 office secy i .00 29,301 1.00 33,400 1.00 33,400 office services clerk 1.00 26,831 1.00 27,038 1.00 27,038 office clerk ii .00 20,853 1.00 23,796 1.00 23,796 offset machine operator ii 1.00 46,934 1.00 34,363 1.00 32,323 print shop supv ii 1.00 41,816 1.00 42,464 1.00 42,464 print shop supv i 1.00
office secy iii 1.00 111 .00 0 .00 0 fiscal accounts clerk ii 1.00 36,538 1.00 36,820 1.00 36,820 office services clerk lead 1.00 29,654 1.00 30,790 1.00 30,790 services specialist 4.00 111,475 3.00 109,536 3.00 109,536 warehouse asst supv 1.00 33,997 1.00 34,260 1.00 34,260 office secy i .00 29,301 1.00 33,400 1.00 33,400 office services clerk 1.00 26,831 1.00 27,038 1.00 27,038 office clerk ii .00 20,853 1.00 23,796 1.00 23,796 offset machine operator ii 1.00 46,934 1.00 34,363 1.00 32,323 print shop supv ii 1.00 41,816 1.00 42,464 1.00 42,464 print shop supv i 1.00 37,887 1.00
fiscal accounts clerk ii 1.00 36,538 1.00 36,820 1.00 36,820 office services clerk lead 1.00 29,654 1.00 30,790 1.00 30,790 services specialist 4.00 111,475 3.00 109,536 3.00 109,536 warehouse asst supv 1.00 33,997 1.00 34,260 1.00 34,260 office secy i .00 29,301 1.00 33,400 1.00 33,400 office services clerk 1.00 26,831 1.00 27,038 1.00 27,038 office clerk ii .00 20,853 1.00 23,796 offset machine operator ii 1.00 46,934 1.00 34,363 1.00 32,323 print shop supv ii 1.00 41,816 1.00 42,464 1.00 38,180
office services clerk lead 1.00 29,654 1.00 30,790 1.00 30,790 services specialist 4.00 111,475 3.00 109,536 3.00 109,536 warehouse asst supv 1.00 33,997 1.00 34,260 1.00 34,260 office secy i .00 29,301 1.00 33,400 1.00 33,400 office services clerk 1.00 26,831 1.00 27,038 1.00 27,038 office clerk ii .00 20,853 1.00 23,796 1.00 23,796 offset machine operator ii 1.00 46,934 1.00 34,363 1.00 34,363 included fsr plan 6 ot .00 10,910 1.00 32,323 1.00 32,323 print shop supv ii 1.00 41,816 1.00 42,464 1.00 42,464 print shop supv i 1.00 37,887 1.00 38,180 1.00 38,180
services specialist 4.00 111,475 3.00 109,536 3.00 109,536 warehouse asst supv 1.00 33,997 1.00 34,260 1.00 34,260 office secy i .00 29,301 1.00 33,400 1.00 33,400 office services clerk 1.00 26,831 1.00 27,038 1.00 27,038 office clerk ii .00 20,853 1.00 23,796 1.00 23,796 offset machine operator ii 1.00 46,934 1.00 34,363 1.00 34,363 included fsr plan 6 ot .00 10,910 1.00 32,323 1.00 32,323 print shop supv ii 1.00 41,816 1.00 42,464 1.00 42,464 print shop supv i 1.00 37,887 1.00 38,180 1.00 38,180
warehouse asst supv 1.00 33,997 1.00 34,260 1.00 34,260 office secy i .00 29,301 1.00 33,400 1.00 33,400 office services clerk 1.00 26,831 1.00 27,038 1.00 27,038 office clerk ii .00 20,853 1.00 23,796 1.00 23,796 offset machine operator ii 1.00 46,934 1.00 34,363 1.00 34,363 included fsr plan 6 ot .00 10,910 1.00 32,323 1.00 32,323 print shop supv ii 1.00 41,816 1.00 42,464 1.00 42,464 print shop supv i 1.00 37,887 1.00 38,180 1.00 38,180
office secy i .00 29,301 1.00 33,400 1.00 33,400 office services clerk 1.00 26,831 1.00 27,038 1.00 27,038 office clerk ii .00 20,853 1.00 23,796 1.00 23,796 offset machine operator ii 1.00 46,934 1.00 34,363 1.00 34,363 included fsr plan 6 ot .00 10,910 1.00 32,323 1.00 32,323 print shop supv ii 1.00 41,816 1.00 42,464 1.00 42,464 print shop supv i 1.00 37,887 1.00 38,180 1.00 38,180
office services clerk 1.00 26,831 1.00 27,038 1.00 27,038 office clerk ii .00 20,853 1.00 23,796 1.00 23,796 offset machine operator ii 1.00 46,934 1.00 34,363 1.00 34,363 included fsr plan 6 ot .00 10,910 1.00 32,323 1.00 32,323 print shop supv ii 1.00 41,816 1.00 42,464 1.00 42,464 print shop supv i 1.00 37,887 1.00 38,180 1.00 38,180
office clerk ii .00 20,853 1.00 23,796 1.00 23,796 offset machine operator ii 1.00 46,934 1.00 34,363 1.00 34,363 included fsr plan 6 ot .00 10,910 1.00 32,323 1.00 32,323 print shop supv ii 1.00 41,816 1.00 42,464 1.00 42,464 print shop supv i 1.00 37,887 1.00 38,180 1.00 38,180
offset machine operator ii 1.00 46,934 1.00 34,363 1.00 34,363 included fsr plan 6 ot .00 10,910 1.00 32,323 1.00 32,323 print shop supv ii 1.00 41,816 1.00 42,464 1.00 42,464 print shop supv i 1.00 37,887 1.00 38,180 1.00 38,180
included fsr plan 6 ot .00 10,910 1.00 32,323 1.00 32,323 print shop supv ii 1.00 41,816 1.00 42,464 1.00 42,464 print shop supv i 1.00 37,887 1.00 38,180 1.00 38,180
print shop supv ii 1.00 41,816 1.00 42,464 1.00 42,464 print shop supv i 1.00 37,887 1.00 38,180 1.00 38,180
print shop supv i 1.00 37,887 1.00 38,180 1.00 38,180
TOTAL n00e0102* 53.00 2,500,807 58.00 2,644,498 58.00 2,644,498
TOTAL n00e01 ** 216.00 10,574,734 212.00 11,175,615 209.00 10,989,034
n00f00 Office of Technology for Human Services
n00f0004 General Administration
it director iii 1.00 94,101 1.00 95,738 1.00 95,738
admin prog mgr iv 1.00 0 .00 0 .00 0
it asst director iii 2.00 167,230 2.00 171,133 2.00 171,133
it asst director ii 3.00 261,537 5.00 367,240 4.00 310,744 Abolish
it director i 1.00 1,878 1.00 56,496 1.00 56,496
administrator v 1.00 78,048 1.00 80,333 1.00 80,333
it asst director i 2.00 41,731 2.00 105,900 2.00 105,900
admin prog mgr i 1.00 145,278 2.00 147,820 2.00 147,820
administrator iv 1.00 65,241 1.00 67,160 1.00 67,160
administrator iii 2.00 135,168 2.00 138,474 2.00 138,474
computer info services spec man 1.00 68,683 1.00 70,562 1.00 70,562
computer network spec mgr 4.00 202,979 5.00 323,087 4.00 270,137 Abolish
computer network spec supr 5.00 287,217 4.00 258,978 4.00 258,978
it programmer analyst superviso 2.00 149,144 2.00 153,500 2.00 153,500
webmaster supr 1.00 0 .00 0 .00 0
computer network spec lead 6.00 344,265 6.00 371,410 6.00 371,410
database specialist ii 2.50 167,565 2.50 171,748 2.50 171,748
dp quality assurance spec 1.00 23,109 1.00 46,563 .00 0 Abolish
it functional analyst superviso 8.00 324,099 7.00 425,902 5.00 332,776 Abolish
it programmer analyst lead/adva 4.00 197,994 3.00 202,502 3.00 202,502
administrator ii 1.00 62,999 1.00 64,847 1.00 64,847
administrator ii 1.00 60,421 1.00 60,083 1.00 60,083
agency procurement spec supv 2.00 62,467 1.00 58,949 1.00 58,949
computer info services spec sup 1.00 55,335 1.00 56,750 1.00 56,750
computer network spec ii 12.00 739,115 14.00 814,026 14.00 814,026
it functional analyst lead 5.00 310,045 5.00 317,016 5.00 317,016

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
n00f00 Office of Technology for	Human Serv	ices					
n00f0004 General Administration		474		244 704		2// 70/	
it programmer analyst ii	4.50	280,136		264,384		264,384	
it staff specialist	2.00	116,898		119,482		119,482	
administrator i	1.00	0		41,074		41,074	
computer network spec i	9.00	327,944		279,844		279,844	
it functional analyst ii	19.00	883,272		961,708		961,708	
it programmer analyst i	1.00	1,953		41,074		41,074	
agency procurement spec ii	.00	43,387		90,375		90,375	
computer info services spec ii	1.00	159,349		238,316		238,316 0	
computer network spec trainee	1.00	42,832		0		•	
it functional analyst i	.00	43,866		51,781		51,781	
admin officer ii	1.00	66,733		140,992		140,992 0	
it functional analyst trainee	1.00	9,443		0		-	
admin officer i	1.00	42,463		43,118		43,118	
agency procurement spec i	1.00	39,730		0		457.000	
computer info services spec i	2.00	212,340		157,000		157,000	
admin spec iii	1.00	3,659		0		0	
dp production control spec supr		37,491		45,560		45,560	
it programmer	1.00	17,077		0		0	
computer user support spec ii	8.00	121,540		0		0	
dp production control spec ii	2.00	40,239		29,444		29,444	
exec assoc iii	.00	-2,053		0		0	
admin aide	1.00	37,773		38,065		38,065	
office supervisor	.00	1,604		0	• • • •	0	
office secy iii	.00	35,187	.00	0	.00	0 	
TOTAL n00f0004*	129.00	6,608,512	120.50	7,168,434	115.50	6,919,299)
TOTAL n00f00 **	129.00	6,608,512	120.50	7,168,434	115.50	6,919,299	•

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
n00g00 Local Department Operati	ons						
n00g0002 Local Family Investment	Program						
prgm mgr senior i	1.00	74,801	1.00	95,738	1.00	95,738	
prgm mgr iii	4.00	236,481	4.00	291,953	4.00	291,953	
prgm mgr ii	.00	75,893	1.00	78,832	1.00	78,832	
prgm mgr i	11.00	554,837	8.00	545,605	8.00	545,605	
hum ser admin iv	3.00	219,427	4.00	286,614	4.00	286,614	
hum ser admin iii	17.00	964,132	16.00	1,044,404	16.00	1,044,404	
hum ser admin ii	18.00	1,187,422	18.00	1,188,939	18.00	1,188,939	
computer network spec ii	1.00	52,897	1.00	53,610	1.00	53,610	
hum ser admin i income maint	24.00	1,317,447	26.00	1,548,235		1,548,235	
hum ser admin i pgm plan eval	1.00	13 1,060	2.00	132,416	2.00	132,416	
it programmer analyst ii	2.00	110,222	2.00	112,688	2.00	112,688	
family investment spec supv ii	4.00	190,522	4.00	244,332	4.00	244,332	
hum ser spec v income maint	7.00	334,368	7.00	384,605	7.00	384,605	
hum ser spec v prog plng eval	1.00	59,606	1.00	60,757		60,757	
it functional analyst ii	.00	0	1.00	41,074	1.00	41,074	
accountant ii	1.00	44,730		46,268		46,268	
admin officer iii	5.00	181,266	3.00	153,321		153,321	
agency procurement spec ii	1.00	55,586	2.00	97,856	2.00	97,856	
computer info services spec ii	3.00	144,838	3.00	156,529		156,529	
family investment spec supv i	164.00	8,140,717		8,560,544		8,560,544	
hum ser spec iv income maint	5.00	269,288	5.00	276,330	5.00	276,330	
hum ser spec iv prog plng eval	1.00	52,432		51,781		51,781	
personnel officer ii	1.00	48,629		49,859		49,859	
admin officer ii	4.00	185,268		194,621		194,621	
family services caseworker ii	1.00	53,367		49,468		49,468	
hum ser spec iii income maint	9.00	434,658		407,796		407,796	
hum ser spec iii pgm plnng	2.00	96,519		98,011		98,011	
agency procurement spec i	1.00	37,202		0		0	
family investment specialist iv		4,597,427		5,145,842		5,145,842	
hum ser spec ii income maint	2.00	41,828		42,333		42,333	
hum ser spec ii pgm plan eval	1.00	66,931		94,640		94,640	
admin spec iii	10.00	375,230		346,764		346,764	
family investment specialist ii		2,418,750		2,490,101		2,490,101	
hum ser spec i income maint	2.00	49,733		77,304		77,304	
obs-quality control reviewer ii		92,318		93,822		93,822	
admin spec ii	6.00	234,527		237,294		237,294	
family investment specialist ii		30,561,476		32,357,218		32,357,218	
obs-hum ser worker iii	1.00	42,360		43,251		43,251	
admin spec i	.00	39,475		39,895		39,895	
family investment specialist i	126.50	3,387,272		7,048,290		7,048,290	
obs-admin spec i	1.00	30,291	1.00	28,434		28,434	
obs-admin spec trainee	3.00	98,053		94,542		94,542	
computer user support spec ii	1.00	39,468		39,773		39,773	
fiscal accounts technician supv	2.00	91,859	2.00	92,997	2.00	92,997	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
•••••							
n00g00 Local Department Operation							
n00g0002 Local Family Investment	Program						
paralegal ii	1.00	42,300		•		42,789	
fiscal accounts technician ii	9.00	363,227	9.00	376,535	9.00	376,535	
fiscal accounts clerk manager	1.00	47,095	1.00	47,639	1.00	47,639	
management associate	1.00	44,447	1.00	45 ,5 60	1.00	45,560	
fiscal accounts clerk superviso	2.00	43,308	1.00	44,389	1.00	44,389	
admin aide	5.50	205,680	4.50	184,867	4.50	184,867	
office supervisor	30.00	1,076,965	26.00	1,054,043	26.00	1,054,043	
fiscal accounts clerk, lead	1.00	37,148	1.00	37,779	1.00	37,779	
office secy iii	4.50	170,162	4.50	176,283	4.50	176,283	
fiscal accounts clerk ii	25.50	746,438	20.50	714,959	20.50	714,959	
office secy ii	16.50	570,100	15.50	570,506	15.50	570,506	
office services clerk lead	22.00	768,089	20.00	726,458	20.00	726,458	
office services clerk	158.00	4,610,932	138.00	4,580,090	138.00	4,580,090	
data entry operator ii	1.00	34,405	1.00	34,988		34,988	
obs-office clerk ii	1.00	34,100	1.00	34,363		34,363	
office clerk ii	65.00	1,831,606	63.00	1,872,453		1,872,453	
office processing clerk ii	2.00	65,521	2.00	66,414		66,414	
obs-shop clerk non typing	1.00	32,654	1.00	-		32,906	
office clerk i	1.00	20,481	1.00	-			
office clerk assistant	2.00	18,063	1.00	•		24,246	
building services worker	.00	0	1.00	28,847		28,847	
TOTAL n00g0002*	1,877.42	68,183,334	1,885.42	75,244,818	1,885.42	75,244,818	
n00g0003 Child Welfare Services							
div dir ofc atty general	1.00	115,541	1.00	•		118,704	
prgm mgr senior ii	1.00	104,140	1.00	106,159		106,159	
prgm mgr senior i	.00	75,102	1.00	95,738		95,738	
prgm mgr iv	4.00	95 , 7 5 8	2.00	150,007		150,007	
prgm mgr iii	1.00	205,626	3.00	250 <i>,7</i> 55		250,755	
prgm mgr ii	21.00	1,533,845				1,653,226	
administrator iv	1.00	71,660		•		73,910	
prgm mgr i	9.00	668,863		694,420		644,782	Abolish
administrator iii	2.00	130,166	2.00	133,353	2.00	133,353	
social service admin iii	45.00	2,789,372	47.00	3,061,569	47.00	3,061,569	
social service admin ii	2.00	127,773	3.00	182,299	3.00	182,299	
social services attysupv	3.00	282,897	3.00	289,345	3.00	289,345	
social services atty iii	26.00	2,058,375	25.66	2,130,669	25.66	2,130,669	
obs-social services attorney su	1.00	85,666	1.00	87,334	1.00	87,334	
social services atty ii	.50	242,858	5.50	370,773	5.50	370,773	
obs-social services attorney ii	1.00	80,313	1.00	81,864	1.00	81,864	
social services atty i	5.00	159,043	1.00	57,083	1.00	57,083	
computer network spec supr	1.00	20,269	1.00	49,638	1.00	49,638	
hum ser admin ii	5.00	274,723	4.00	262,124	4.00	262,124	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00m0007 Child Halfana Sanuisaa							
n00g0003 Child Welfare Services	2.00	71 54/	1.00	4/ 9/7	1.00	64,847	
administrator ii	2.00	71,564					
computer network spec ii	.00	62,603	2.00	114,631		114,631	
hum ser admin i income maint	1.00	58,271	1.00	58,949		58,949	
hum ser admin i pgm plan eval	3.00	220,405	5.00	294,042		294,042	
it programmer analyst ii	1.00	58,550		64,847		64,847	
it staff specialist	.00	8,582		60,083		60,083	
social work supv fam svcs	245.00	13,609,415		14,859,579		14,859,579	
social work therapist fam svcs	9.00	482,921	9.00	520,266		520,266	
administrator i	4.00	156, <i>7</i> 07	2.00	121,514		121,514	
comm hlth nurse ii	1.00	57,264	1.00	58 , 4 8 7	1.00	58,487	
computer network spec i	1.00	12 <i>,7</i> 39	.00	0	.00	0	
hum ser spec v	1.00	10,239	.00	0	.00	0	
hum ser spec v aging	1.00	59,606	1.00	60,757	1.00	60,757	
hum ser spec v pgms cordnatr	.00	10,477	1.00	53,189	1.00	53,189	
hum ser spec v prog plng eval	8.00	452,124	9.00	492,291	9.00	492,291	
it functional analyst ii	2.00	119,121	2.00	120,366	2.00	120,366	
it programmer analyst i	1.00	11,564	.00	0	.00	0	
social service admin i	2.00	123,571	2.00	126,325	2.00	126,325	
social worker ii fam svcs	363.80	18,431,975		20,187,487		20,187,487	
admin officer iii	6.00	271,402		276,351		276,351	
agency procurement spec ii	1.00	. 0		0	.00	0	
computer info services spec ii	2.00	73,689	1.00	46,268	1.00	46,268	
family services caseworker iii	243.50	11,577,530		11,463,619		11,463,619	
hum ser spec iv income maint	1.00	20,256		56,930		56,930	
hum ser spec iv prog plng eval	5.00	224,928		271,295		271,295	
social worker i fam svcs	11.00	653,372		270 , 1 3 9		270,139	
social worker i fam svcs	.20	0		7,720		7,720	
admin officer ii	6.00	287,060		358,558		358,558	
casework specialist family serv		6,652,601		7,078,046		7,078,046	
family services caseworker ii	700.35	29,181,080		30,365,661		30,365,661	
hum ser spec iii child dev	1.00	38,165		26,680		26,680	
hum ser spec iii income maint	.00	2,006		0		0	
hum ser spec iii pgm plnng	3.00	76,064		51,375		51,375	
hum ser spec iii vol pgm adm	3.00	151,294		158,386		158,386	
•	18.00	992,003		1,005,133		1,005,133	
admin officer i	41.00	1,726,203	54.00	2,028,496		2,028,496	
family services caseworker i							
hum ser spec ii income maint	9.00	331,137		327,377		327,377	
hum ser spec ii pgm plan eval	4.50	136,723	1.50	66,322		66,322	
obs-hum ser worker v	1.00	49,444	1.00	50,015		50,015	
obs-social work associate v	1.00	49,256		50,015		50,015	
pub affairs officer i	1.00	44,659	1.00	44,731	1.00	44,731	
admin spec iii	1.00	46,881	2.00	79,663		79,663	
admin spec iii	1.00	43,001	1.00	43,581	1.00	43,581	
family investment specialist ii		49,605	1.00	50,563		50,563	
family services caseworker trai	55.05	1,979,776	52.05	1,771,387	52.05	1,771,387	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure		Appropriation	Positions	Allowance	Symbol
n00g0003 Child Welfare Services							
hum ser spec i income maint	.00	3,250	1.00	38,354	1.00	38,354	
obs-hum ser worker iv	1.00	40,043		40,506		40,506	
admin spec ii	2.00	71,540		73,047		73,047	
family investment specialist ii		9,784		0		0,047	
obs-hum ser worker iii	1.00	40,318		40,939		40,939	
obs-social work associate iii	1.00	42,594		43,251		43,251	
illustrator ii	1.00	36,481		37,101		37,101	
agency hith and safety spec ii	2.00	0		0		0	
fiscal accounts technician supv		69,588		40,814		40,814	
paralegal ii	4.00	35,696		74,004		74,004	
fiscal accounts technician ii	5.00	187,340		193,128		193,128	
investigator iii human resourcs		59,660		65,979		65,979	
obs-legal assistant ii	3.00	64,256		0		0	
family support worker lead	4.00	131,266		135,478		135,478	
family support worker ii	129.00	4,109,797		4,199,708		4,199,708	
family support worker i	5.00	157,605		157,823		157,823	
family support worker trainee	2.00	25,506		29,796		29,796	
hum ser aide	2.00	39,403		25,972		25,972	
management associate	4.00	181,242		186,135		186,135	
office manager	1.00	51,052		90,291		90,291	
fiscal accounts clerk superviso		82,750		84,026		84,026	
admin aide	10.00	412,604		473,299		473,299	
office supervisor	11.00	459,489		485,293		485,293	
fiscal accounts clerk, lead	1.00	38,521		39,177		39,177	
legal secretary	2.50	89,933		98,550		98,550	
office secy iii	24.00	852,594		856,823		856,823	
fiscal accounts clerk ii	4.00	136,827		138,928		138,928	
office secy ii	44.80	1,339,601		1,374,876		1,374,876	
office services clerk lead	5.00	218,300		219,491		219,491	
services specialist	2.00	70,072		71,145		71,145	
data entry operator lead	2.00	72,199		73,088		73,088	
office processing clerk lead	1.00	1,256		0		. 0	
office secy i	20.50	642,513		678,363		678,363	
office services clerk	35.00	1,173,540	36. 00	1,188,538	36.00	1,188,538	
data entry operator ii	2.00	48,902		60,466		60,466	
office clerk ii	25.50	737,987		748,500	24.50	748,500	
office processing clerk ii	13.00	370,245	12.00	394,328	12.00	394,328	
data entry operator i	2.00	25,784	1.00	24,018	1.00	24,018	
included fsr plan 6 ot	.00	10,878		32,906	1.00	32,906	
office clerk i	2.00	39,832		. 0	.00	0	
office clerk assistant	1.00	16,168		0	.00	0	
patient/client driver	1.00	18,527		0	.00	0	
TOTAL n00g0003*	2,441.20	110,012,766	2,407.11	115,569,082		115,519,444	
TOTAL n00g00 **	4,318.62	178,196,100	4,292.53	190,813,900	4,291.53	190,764,262	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
n00g00 Local Department Operati	ons						
n00g0004 Adult Services							
prgm mgr senior i	1.00	18,272		0	.00	0	
prgm mgr iii	1.00	0		0	.00	0	
prgm mgr ii	1.00	167,366		147,698		147,698	
prgm mgr i	1.00	72,510		73,910		73,910	
social service admin iv	1.00	73,893		75,320		75,320	
social service admin iii	10.00	596,617		599,231		599,231	
social service admin ii	2.00	126,862		129,694		129,694	
hum ser admin iii	1.00	57,867		59,894		59,894	
hlth fac surveyor nurse ii	1.00	64,368		65,366		65,366	
computer network spec ii	1.00	61,807		63,618		63,618	
social work supv fam svcs	42.00	2,594,827		2,688,225		2,644,500	Abolish
comm hlth nurse ii	5.00	265,294	5.00	270,104		270,104	
hum ser spec v aging	5.00	290,729		297,043		297,043	
hum ser spec v prog plng eval	9.00	510,562		481,537		481,537	
social worker ii fam svcs	83.50	4,204,826	77.50	4,117,541		4,117,541	
family investment spec supv i	1.00	55,521	1.00	56,930		56,930	
family services caseworker iii	54.00	2,761,369		2,860,413		2,860,413	
social worker i fam svcs	2.50	88,462	2.00	92,875		92,875	
casework specialist family serv	14.00	669,454	15.00	672,040		672,040	
family services caseworker ii	61.00	2,617,697		2,644,271		2,644,271	
hum ser spec iii vol pgm adm	1.00	46,746	1.00	47,639	1.00	47,639	
admin officer i	1.00	42,625	1.00	43,118	1.00	43,118	
family services caseworker i	4.00	122,476		128,287		128,287	
hum ser spec ii pgm plan eval	2.00	82,992	2.00	84,666	2.00	84,666	
obs-social work associate v	2.00	44,827		50,015		50,015	
pub affairs officer i	1.00	38,364	1.00	39,365		39,365	
admin spec iii	1.00	6,932		0		0	
family services caseworker trai	3.50	82,616		82,500	2.00	82,500	
hum ser spec i aging	1.00	41,375	1.00	42,013		42,013	
obs-admin spec i	1.00	37,148		37,779		37,779	
paralegal ii	1.00	98		0		0	
family support worker lead	6.00	249,754	6.00	236,070		236,070	
family support worker ii	137.00	4,355,308	136.00	4,454,881		4,454,881	
family support worker i	5.00	73,609	1.00	25,239		25,239	
fiscal accounts clerk superviso		41,375	1.00	42,013	1.00	42,013	
admin aide	2.00	83,168		84,991	2.00	84,991	
office supervisor	2.00	79,965	3.00	121,367		121,367	
office secy iii	5.00	192,365	5.00	198,210		198,210	
fiscal accounts clerk ii	1.00	38,229	1.00	38,879		38,879	
office secy ii	7.00	254,380		257,380		257,380	
office services clerk lead	3.00	114,940		76,413		76,413	
office services clerk	1.00	52,912		59,091	2.00	59,091	
data entry operator ii	1.00	16,770	1.00	23,796		23,796	
office clerk ii	6.50	164,875	4.50	144 ,1 64	4.50	144,164	

Classification Title	FY 2009 FY 2009 Classification Title Positions Expenditu		FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
n00g00 Local Department Operati	ons						
n00g0004 Adult Services							
office processing clerk ii	2.00	67,417	2.00	68,142	2.00	68,142	
TOTAL n00g0004*	495.00	21,629,569	475.00	21,781,728	474.00	21,738,003	
n00g0005 General Administration							
prgm mgr senior iii	1.00	84,136	1.00	117 <i>,7</i> 51	1.00	117,751	
prgm mgr senior ii	24.00	2,073,063	24.00	2,276,820	24.00	2,276,820	
fiscal services admin v	1.00	83,917	1.00	86,377	1.00	86,377	
prgm mgr iv	2.00	85,796	2.00	143,455	2.00	143,455	
administrator vi	1.00	39,059	1.00	56,496	1.00	56,496	
it asst director ii	1.00	0	.00	0		. 0	
administrator v	4.00	388,210	5.00	392,918	5.00	392,918	
prgm mgr ii	2.00	149,305	2.00	130,309	2.00	130,309	
police chief ii	1.00	17,098	1.00	56,825	1.00	56,825	
administrator iv	13.00	784,801	12.00	816,929	12.00	816,929	
administrator iv	2.00	74,976	2.00	113,058		113,058	
fiscal services admin ii	1.00	45,415	1.00	79,693		79,693	
administrator iii	6.00	309,401	7.00	396,563	6.00	350,000	Abolish
accountant manager iii	1.00	80,166	1.00	82,514	1.00	82,514	
hum ser admin iv	1.00	0	.00	. 0		. 0	
computer network spec supr	7.00	510,864	8.00	552,493	8.00	552,493	
fiscal services chief ii	1.00	72,504	1.00	73,910		73,910	
hum ser admin iii	.00	11,541	1.00	69,780		69,780	
computer network spec lead	3.00	182,707	4.00	256,214		256,214	
fiscal services chief i	11.00	611,575	11.00	662,873		662,873	
hum ser admin ii	3.00	198,928	3.00	196,491	3.00	196,491	
it programmer analyst lead/adva	1.00	69,214	1.00	70,562		70,562	
accountant supervisor i	2.00	124,718	2.00	127,456		127,456	
administrator ii	4.00	197,675	3.00	175,870		, 175,870	
agency budget spec supv	1.00	60,875	1.00	62,417		62,417	
agency procurement spec supv	2.00	111,317		113,584		113,584	
computer info services spec sup	1.50	77,308	1.00	52,605		52,605	
computer network spec ii	16.00	884,789	16.00	872,963		872,963	
fiscal services officer ii	2.00	65,448	1.00	67,373	1.00	67,373	
hum ser admin i pgm plan eval	1.00	64,844	1.00	66,096	1.00	66,096	
it programmer analyst ii	1.00	26,540	1.00	43,725	1.00	43,725	
personnel administrator i	3.00	184,189	3.00	187,693	3.00	187,693	
accountant advanced	2.00	65,958	2.00	94,263	1.00		Abolish
administrator i	2.00	69,831	1.00	65,568	1.00	65,568	· · -··
computer network spec i	5.00	202,269	3.00	153,699	3.00	153,699	
fiscal services officer i	1.00	54,402	1.00	55,245	1.00	55,245	
hum ser spec v prog plng eval	1.00	53,794	1.00	60,757	1.00	60,757	
personnel officer iii	1.00	108,524	3.00	161,808	3.00	161,808	
social worker ii fam svcs	1.00	55,445	1.00	56,306	1.00	56,306	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
			••				
n00g0005 General Administration							
accountant ii	9.00	437,351	10.00	482,983	10.00	482,983	
admin officer iii	9.00	415,474	8.00	421,163		421,163	
agency budget spec ii	1.00	56,063		56,930		56,930	
agency grants spec ii	1.00	45,979	1.00	47,129		47,129	
agency procurement spec ii	4.00	228,823		249,293		249,293	
computer info services spec ii	8.50	364,998		438,442		399,848	Abolish
family services caseworker iii	.00	2,024	.00	0	.00	. 0	
financial compliance auditor ii	1.00	43,213		44,610		44,610	
hum ser spec iv prog plng eval	2.00	179,129		213,302		213,302	
maint engineer i	1.00	4,867		. 0		. 0	
personnel officer ii	17.00	808,527		813,340	15.00	813,340	
accountant i	3.00	112,326		85,242		85,242	
admin officer ii	9.00	395,022	9.00	453,174		453,174	
emp training spec ii	2.00	108,762	2.00	108,840	2.00	108,840	
family services caseworker ii	4.00	164,405	3.00	149,645	3.00	149,645	
personnel officer i	2.00	90,014	1.00	51,375	1.00	51,375	
accountant trainee	1.00	100	.00	0	.00	0	
admin officer i	4.00	166,342	5.00	218,338	5.00	218,338	
agency procurement spec i	.00	48,771	2.00	97,242	2.00	97,242	
computer info services spec i	1.00	69,947	1.00	47,272	1.00	47,272	
hum ser spec ii pgm plan eval	.00	30,854	1.00	48,162	1.00	48,162	
obs-personnel specialist iii	1.00	45,272	1.00	46,408	1.00	46,408	
personnel specialist	5.00	281,452	8.00	369,105	8.00	369,105	
admin spec iii	7.00	264,484	6.00	257,794	6.00	257 , 794	
family investment specialist ii	1.00	45,354	1.00	46,055	1.00	46,055	
obs personnel specialist ii	1.00	45,018	1.00	46,055	1.00	46,055	
obs-pub affairs specialist iii	1.00	37,378	1.00	38,354	1.00	38,354	
personnel specialist trainee	2.00	53,991	.00	0	.00	0	
admin spec ii	2.00	51,713	1.00	44,052	1.00	44,052	
family investment specialist ii	3.00	0	2.00	60,400	.00	0	Abolish
admin spec i	1.00	35,423	1.00	36 , 4 3 6		36,436	
obs-hum ser worker i	1.00	37,208		37,495		37,495	
data communications tech supr	1.00	49,556	1.00	50,811	1.00	50,811	
computer user support spec ii	2.00	35, 478	.00	0	.00	0	
data communications tech i	1.00	34,149	1.00	3 4,450	1.00	34,450	
services supervisor iii	1.00	44,240	.00	0	.00	0	
services supervisor ii	1.00	42,197	1.00	43,251	1.00	43,251	
agency buyer i	2.00	78,894	2.00	80,555	2.00	80,555	
computer user support spec i	1.00	21,097	.00	0	.00	0	
building security officer ii	1.00	32,906	1.00	32,906	1.00	32,906	
fiscal accounts technician supv		461,825	10.00	451,804	10.00	451,804	
personnel associate iii	1.00	44,931	1.00	46,055	1.00	46,055	
fiscal accounts technician ii	32.50	1,378,657	37.50	1,454,030	37.50	1,454,030	
obs-contract services asst ii	1.00	40,099	1.00	40,939	1.00	40,939	
personnel associate ii	8.00	335,011	8.00	341,543	8.00	341,543	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expendi ture	Positions	Appropriation	Positions	Allowance	Symbol
-00-000F 0 Administration							
n00g0005 General Administration	/ 00	155 017	4.00	157 40/	3.00	117,709	Abaliah
agency procurement assoc ii	4.00	155,017		157,604		•	ADOLISH
fiscal accounts technician i	5.00	155,514		153,057		153,057	
personnel associate i	6.00	214,591		179,657		179,657	
obs-fiscal associate i	1.00	28,046		100 ((0		100 ((0	
personnel clerk	3.00	104,611		100,440		100,440	
fiscal accounts clerk manager	5.00	253,031		253,236		253,236	
management assoc	1.00	51,152		51,941		51,941	
management associate	12.00	533,584		553,248		519,135	Abolish
office manager	2.00	92,161		93,811		93,811	
fiscal accounts clerk superviso		372,813		379,630		379,630	
admin aide	11.00	439,409		466,410		431,622	Abolish
office supervisor	9.00	277,362		246,852	6.00	246,852	
warehouse supervisor	1.00	40,679	1.00	41,694	1.00	41,694	
fiscal accounts clerk, lead	3.00	81,464	2.00	79,807	2.00	79,807	
office secy iii	7.00	195,803	5.00	188,488	5.00	188,488	
fiscal accounts clerk ii	30.00	917,092	27.50	917,373	27.50	917,373	
office secy ii	8.00	184,281	5.00	181,714	5.00	181,714	
office services clerk lead	4.00	150,001	5.00	186,403	5.00	186,403	
services specialist	7.00	252,802	7.00	255,220	7.00	255,220	
office secy i	.00	3,843	.00	0	.00	0	
office services clerk	15.50	517,127	15.50	523,123	15.50	523,123	
data entry operator ii	4.00	105,524	3.00	93,620	3.00	93,620	
fiscal accounts clerk i	1.00	3,216	.00	0	.00	0	
office clerk ii	27.00	717,196		765,056	22.00	695,080	Abolish
office processing clerk ii	1.00	34,405				34,988	
offset machine operator ii	.00	19,895	1.00	34,988	1.00	34,988	
supply officer ii	4.00	78,330		80,146	2.00	56,350	Abolish
office clerk i	1.00	3,626		. 0		. 0	
telephone operator ii	1.00	28,836		29,059	1.00	29,059	
maint chief iii non lic	1.00	40,195		40,506		40,506	
maint mechanic	1.00	34,100		34,363		34,363	
building services supervisor	1.00	38,757				39,056	
building services worker	.00	29,829		169,539		169,539	
motor vehicle oper ii	1.00	24,060		24,246		24,246	
stock clerk i	1.00	22,483		22,657		22,657	
stock clerk ii	2.00	60,366		60,832		60,832	
building services worker	7.00	166,359		0		00,032	
purturng services worker	7.00	100,337					
TOTAL n00g0005*	498.00	21,977,486	475.00	23,073,203	464.00	22,684,004	
n00g0006 Local Child Support Enfo	rcement Adm	inistration					
prgm mgr iii	4.00	337,313	4.00	344,954	4.00	344,954	
prgm mgr i	1.00	70,995		72,505		72,505	
administrator iii	1.00	68,043		69,224	1.00	69,224	
social services attysupv	5.00	3 74,942		449,821	5.00	449,821	
Social Scivices allysupv	5.00	317,742	5.00	777,021	J.00	777,021	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
n00g0006 Local Child Support Enfo	rcement Adm	inistration					
social services atty iii	14.75	1,247,358	16.00	1,380,531	16.00	1,380,531	
social services atty ii	4.00	203,139	3.00	206,443	3.00	206,443	
hum ser admin iv	1.00	83,566	1.00	85,017	1.00	85,017	
hum ser admin ii	11.00	689,052	11.00	703,750	11.00	703,750	
hum ser admin ii	3.00	193,532	3.00	198,008	3.00	198,008	
it functional analyst superviso	.00	0	1.00	67,912	1.00	67,912	
administrator ii	4.00	234,140	4.00	238,427	4.00	238,427	
computer network spec ii	1.00	53,285	1.00	54,635	1.00	54,635	
hum ser admin i support enfrcmt	5.00	325,565	5.00	331,775	5.00	331,775	
administrator i	2.00	128,893	2.00	131,136	2.00	131,136	
hum ser spec v	1.00	108,133	2.00	112,798	2.00	112,798	
hum ser spec v support enfrcmt	7.00	3 37,548	7.00	386,293	7.00	386,293	
accountant ii	2.00	63,343	2.00	85,723	2.00	85,723	
admin officer iii	4.00	215,236	4.00	218,911	4.00	218,911	
admin officer iii	2.00	47,018	1.00	48,012	1.00	48,012	
agency grants spec ii	1.00	48,185	1.00	48,928	1.00	48,928	
child support specialist superv	52.00	2,664,417	49.00	2,611,168	49.00	2,611,168	
child support specialist superv	5.00	302,866	6.00	316,982	6.00	316,982	
hum ser spec iv support enfrcmt	6.00	331,697	6.00	337,159	6.00	337,159	
admin officer ii	2.00	133,117	3.00	152,825	3.00	152,825	
hum ser spec iii	.00	0	1.00	37,603	1.00	37,603	
hum ser spec iii support enfrcm	7.00	293,445	5.00	262,340	5.00	262,340	
admin officer i	3.00	98,260	.00	0	.00	0	
admin officer i	2.00	70,246	3.00	111,305	3.00	111,305	
child support specialist, lead	33.00	1,344,263	38.00	1,743,622		1,743,622	
child support specialist, lead	2.00	84,443		127,941		127,941	
hum ser spec ii support enfrcmt		525,177		420,050		420,050	
personnel specialist	1.00	42,848		43,917		43,917	
admin spec iii	4.50	189,263		209,219		209,219	
admin spec iii	2.00	84,096		83,485		83,485	
child support specialist ii	194.00	7,756,438		7,875,560		7,875,560	
child support specialist ii	49.00	1,995,433		2,440,889		2,440,889	
hum ser spec i	.00	23,968		65,338		65,338	
hum ser spec i support enfrcmt	.00	-2,725		0		0	
admin spec ii	4.00	252,986		280,076		280,076	
admin spec ii	1.00	39,893	2.00	77,526		77,526	
child support specialist i	15.00	371,104	7.00	265,746		265,746	
child support specialist i	33.50	783,952		854,390		854,390	
family investment specialist ii		-1,162		0		0	
admin spec i	.00	14,144		30,494		30,494	
child support specialist traine		441,681		414,776		414,776	
child support specialist traine		363,519		541,198		541,198	
obs-admin spec i	2.00	40,121	1.00	40,630		40,630	
absent parent locator unit supv		45,356		46,055		46,055	
absent parent locator iii	1.00	50,479	2.00	85,150	2.00	85,150	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
							•
n00g0006 Local Child Support Enfo	comont Admi	inictration					
obs-support enforcement agent i	1.00	29,628	1.00	28,434	1.00	28,434	
obs-support enforcement agent i		37,542		38,180		38,180	
fiscal accounts technician supv		175,141		174,099		174,099	
fiscal accounts technician supv	.00	17,859		43,917		43,917	
•	.00	17,677				39,056	
paralegal ii	15.50	593,005		631,934		631,934	
fiscal accounts technician ii	2.50			88,808		88,808	
fiscal accounts technician ii		85,866		42,464		42,464	
investigator iii human resourcs		15,882				221,190	
fiscal accounts technician i	6.00	218,639		-		56,868	
fiscal accounts technician i	.00	38,829		56,868 32,906		32,906	
support enforcement aide ii	1.00	27,101		•		52,356	
fiscal accounts clerk manager	.00	41,790		52,356		•	
fiscal accounts clerk superviso		133,833		126,908		126,908 116,273	
admin aide	2.00	124,408		116,273		*	
office supervisor	1.00	41,428		42,464		42,464	
fiscal accounts clerk, lead	3.00	75,461		77,648		77,648	
legal secretary	3.00	78,094		79,038		79,038	
office secy iii	2.00	77,008		78,409		78,409	
office secy iii	1.00	31,345		31,587		31,587	
fiscal accounts clerk ii	24.00	648,525				562,525	
fiscal accounts clerk ii	7.00	245,431				199,320	
office secy ii	2.00	59,510		•		37,495	
office secy ii	2.00	53,996		•		64,363	
office processing clerk lead	1.00	34,979		•		35,249	
office secy i	1.00	17,673				7/9 5/5	
office services clerk	11.00	344,935		-		348,545	
office services clerk	3.00	56,080		•		83,878	
office clerk ii	7.00	199,293		•		127,676	
office processing clerk ii	.50	17,360		•		17,494	
office clerk i	1.00	32,360	1.00	32,906	1.00	32,906	
TOTAL n00g0006*	637.25	26,739,289	631.50	28,222,237	631.50	28,222,237	
n00g0010 Work Opportunities							
prgm mgr i	.00	7,047	1.00	57,677	1.00	57,677	
family investment spec supv ii	.00	13,988	.00	0	.00	0	
hum ser spec v income maint	1.00	34,937		0		0	
hum ser spec iv income maint	23.00	1,015,058		1,118,886	22.00	1,118,886	
office secy iii	.00	0	1.00	35,783		35,783	
TOTAL p00g0010*	24.00	1,071,030	24.00	1,212,346	24.00	1,212,346	
TOTAL n00g0010*	1,654.25	71,417,374		74,289,514		73,856,590	
TOTAL n00g00 **	1,004.20	11,411,314	1,000.00	14,207,314	1,070.00	13,030,370	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
n00h00 Child Support Enforcemen	t Administra	ation					
n00h0008 Support Enforcement-State	е						
exec dir child supp enforc admn	1.00	108,845	1.00	109,140	1.00	109,140	
prgm mgr iv	2.00	100,790	3.00	219,015	2.00	158,725	Abolish
prgm mgr ii	1.00	83,087	1.00	85,017	1.00	85,017	
prgm mgr i	1.00	69,776	1.00	71,129	1.00	71,129	
social services atty iii	.80	75,688	.80	77,446	.80	77,446	
accountant manager iii	1.00	57,769	1.00	58,664	1.00	58,664	
accountant manager ii	1.00	49,588	.00	0	.00	0	
hum ser admin iii	1.00	66,764	1.00	68,457	1.00	68,457	
obs-fiscal administrator iii	.00	0	1.00	49,638	1.00	49,638	
hum ser admin ii	6.00	433,325	7.00	474,504	7.00	474,504	
hum ser admin ii	1.00	68,816	1.00	70,562	1.00	70,562	
internal auditor super	1.00	35,280	.00	0	.00	0	
it functional analyst superviso	2.00	126,300	1.00	61,729	1.00	61,729	
accountant supervisor i	1.00	55,342	1.00	54,635	1.00	54,635	
administrator ii	1.00	32,428	1.00	56,750	1.00	56,750	
agency procurement spec supv	1.00	62,994	1.00	64,847	1.00	64,847	
computer info services spec sup	1.00	62,994	1.00	64,847	1.00	64,847	
hum ser admin i support enfrcmt	1.00	36,867	1.00	43,725	1.00	43,725	
it functional analyst lead	2.00	121,173	2.00	123,796	2.00	123,796	
obs-fiscal administrator i	1.00	64,715	1.00	66,096	1.00	66,096	
administrator î	6.70	385,684	5.70	342,106	5.70	342,106	
hum ser spec v support enfrcmt	13.00	673,705	13.00	734,829	13.00	734,829	
internal auditor ii	3.00	148,695	3.00	151,328	3.00	151,328	
it functional analyst ii	5.00	229,954	6.00	316,972	6.00	316,972	
accountant ii	1.50	78,856	1.50	80,495	1.50	80,495	
admin officer iii	.00	29,786	.00	0	.00	0	
agency procurement spec ii	1.00	49,747	1.00	50,811	1.00	50,811	
hum ser spec iv income maint	1.00	168	.00	0	.00	0	
hum ser spec iv prog plng eval	1.00	51,969	1.00	52,770	1.00	52,770	
hum ser spec iv support enfrcmt	8.00	457,844	9.00	466,089	9.00	466,089	
it functional analyst i	1.00	47,591	.00	0	.00	0	
admin officer ii	4.00	311,800	7.00	349,915	7.00	349,915	
emp training spec ii	2.00	48,851	1.00	49,468	1.00	49,468	
hum ser spec iii support enfrcm	7.00	334,020	7.00	340,564	7.00	340,564	
it functional analyst trainee	.00	-1,513	.00	0	.00	0	
management specialist iii	1.00	-56	.00	0	.00	0	
admin officer i	2.00	55,907	1.00	43,917	1.00	43,917	
computer info services spec i	1.00	13,312	.00	0	.00	0	
hum ser spec ii support enfrcmt	1.00	48,335	1.00	49,080	1.00	49,080	
obs-personnel specialist iii	1.00	45,878		46,408		46,408	
admin spec iii	2.00	88,461	2.00	90,492		90,492	
admin spec ii	1.00	40,238		40,939		40,939	
admin spec i	1.00	31,916		35,783		35,783	
fiscal accounts technician ii	1.00	10,325		0		0	

Classification Title	FY 2009 Positions	FY 2009 Expenditure		FY 2010 Appropriation		FY 2011 Allowance	Symbol
n00h00 Child Support Enforcemen		ation					
office clerk ii	1.00	28,585	1.00	34,363	1.00	34,363	
TOTAL n00h0008*	93.00	4,922,599	90.00	5,096,326	89.00	5,036,036	
TOTAL n00h00 **	93.00	4,922,599	90.00	5,096,326	89.00	5,036,036	
n00i00 Family Investment Admini	stration						
n00i0004 Director's Office	Stration						
exec vi	1.00	112,821	1.00	115,000	1.00	115,000	
prgm mgr iv	1.00	182,952		•		186,388	
prgm mgr iii	2.00	84,329		-		85,697	
administrator v	1.00	78,051				80,333	
prgm mgr ii	2.00	223,608				228,003	
prgm mgr i	3.00	144,941		•		147,820	
hum ser admin iii	2.00	143,086		•		146,415	
hum ser admin iii	1.00	67,675		•		68,457	
database specialist ii	2.00	120,455		•		122,428	
hum ser admin ii	5.00	432,100				473,310	
it functional analyst superviso		126,902				130,756	
administrator ii	3.00	176,957		•		180,612	
hum ser admin i income maint	2.00	86,191				129,694	
it functional analyst lead	3.00	178,922		-		•	Abolish
administrator i	2.00	118,984		•		121,514	
hum ser spec v income maint		720,464					Transfer to D15A05
hum ser spec v prog plng eval	4.00	195,971		-		180,001	
	6.00	351,574				357,753	
admin officer iii	2.00	143,858				148,646	
admin officer iii	.00	8,620		•		44,610	
		55,526				56,930	
computer info services spec ii hum ser spec iv income maint	29.00	1,628,757				1,678,442	
hum ser spec iv prog plng eval	10.00	449,003		·		418,081	
admin officer ii	3.00	140,241				142,504	
	6.00	268,097				248,933	
admin spec iii	3.00	129,200		•		150,879	
admin spec ii	8.00	300,231		310,291		310,291	
family investment specialist ii		. 0		, 0		, 0	
family investment specialist i	.00	0		28,434	1.00	28,434	BPW(1)
agency procurement assoc ii	1.00	28,122		35,783	1.00	35,783	
exec assoc i	1.00	45,452		46,769	1.00	46,769	
admin aide	3.00	123,475		120,304	3.00	120,304	
office secy ii	4.00	122,134		112,639	3.00	112,639	
office services clerk	1.00	3,242		, 0	.00	. 0	
office clerk ii	4.00	112,307		113,174	4.00	113,174	
TOTAL n00i0004*	133.00	7,104,248	133.00	7,397,027	130.00	7,238,986	

PERSONNEL DETAIL

Human Resources

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expendi ture	Positions	Appropriation	Positions	Allowance	Symbol
n00i0005 Maryland Office for Refu	gees and Asy	/lees					
prgm mgr iii	.00	82,304	1.00	79,453	1.00	79,453	
hum ser admin iv	1.00	204	.00	0	.00	0	
hum ser admin ii	1.00	68,168	1.00	69,224	1.00	69,224	
hum ser spec v prog plng eval	1.00	56,824	1.00	58,487	1.00	58,487	
research statistician iii	1.00	59,018	1.00	60,757	1.00	60,757	
admin officer ii	1.00	52,545	1.00	53,359	1.00	53,359	
admin spec iii	1.00	43,715	1.00	44,389	1.00	44,389	
family investment specialist ii	1.00	37,428	1.00	38,065	1.00	38,065	
TOTAL n00i0005*	7.00	400,206	7.00	403,734	7.00	403,734	
n00i0006 Office of Home Energy Pr	ograms						
prgm mgr iii	1.00	79,155	1.00	77,968	1.00	77,968	
hum ser admin ii	.00	-2,365	.00	0	.00	0	
hum ser admin i pgm plan eval	1.00	60,305	1.00	61,239	1.00	61,239	
accountant advanced	1.00	16,453	1.00	41,074	.00	0	Abolish
administrator i	1.00	42,700	1.00	44,168	1.00	44,168	
hum ser spec v prog plng eval	1.00	55,970	1.00	57,386	1.00	57,386	
it functional analyst ii	1.00	-64	.00	0	.00	0	
hum ser spec iv prog plng eval	1.00	55,521	1.00	56,930	1.00	56,930	
admin officer ii	.00	28,837	1.00	40,411	1.00	40,411	
hum ser spec iii low incm engry	1.00	13,298	1.00	44,254	1.00	44,254	
admin officer i	1.66	30,715	.00	0	.00	0	
family investment specialist ii	1.50	49,002	1.50	56,763	1.50	56,763	
family investment specialist i	1.00	36,157	1.00	36,436	1.00	36,436	
office secy iii	1.00	23,448	1.00	28,434	1.00	28,434	
office services clerk	2.87	81,901	2.87	83,254	2.87	83,254	
office clerk ii	.50	14,271	.50	14,381	.50	14,381	
office clerk i	1.00	14,797	1.00	22,448	1.00	22,448	
TOTAL n00i0006*	17.53	600,101	15.87	665,146	14.87	624,072	
TOTAL n00i00 **	157.53	8,104,555				8,266,792	