JUVENILE SERVICES

Department of Juvenile Services

Office of the Secretary

Departmental Support

Residential and Community Operations

Regional Operations

Baltimore City Region

Central Region

Western Region

Eastern Region

Southern Region

Metro Region

MISSION

The Department of Juvenile Services (DJS) ensures the safety of the community and the well-being and safety of the youth under DJS care, holds juvenile offenders accountable to victims and communities, and assists youth in developing competency and character to aid them in becoming successful members of society.

VISION

Every child under DJS supervision will become a self-sufficient productive adult.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Treating Maryland's Children in Maryland.

Objective 1.1 By 2011, 75 percent of DJS detained youth will be served in their home region.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of youth referred to Intake	32,998	31,624	30,000	30,000
Number of youth admitted to detention programs	6,883	7,393	7,500	7,500
Outcome: Percent detained in same region as home address	74.2%	74.2%	72.0%	75.0%

Objective 1.2 By 2011, 25 percent of committed DJS youth will be served in their home region.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of youth admitted to committed programs	2,161	2,062	1,975	1,975
Outcome: Percentage of committed residential admissions where				
youth are in the same region as home address	24%	24%	28%	25%

Objective 1.3 By 2011, increase the utilization rate of evidence – based programs (EBP) to 100 percent.*

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of youth referred to DJS-funded evidence-based				
programs	163	272	383	427
Number of DJS-funded evidence-based program slots	299	299	383	427
Outcome: Utilization rate of DJS-funded evidence-based programs	55%	91%	100%	100%

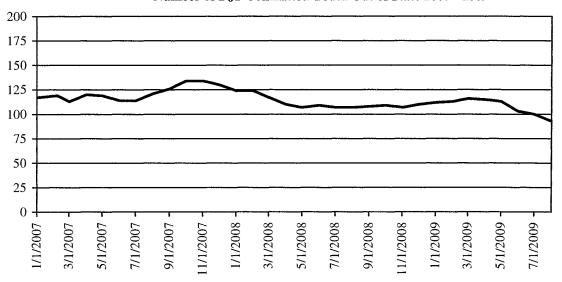
Note: * DJS funded evidence-based programs include Multisystemic Therapy (MST), Functional Family Therapy (FFT) and Multidimensional Treatment Foster Care (MTFC).

Objective 1.4 By 2011, reduce average percent of committed youth placed in an out-of-state residential setting to 7 percent.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Average number of committed youth in out-of-state				
residential placement*	121	111	92	92
Outcome: Average percent of committed youth in out-of-state				
residential placement*	12.0%	12.0%	10.0%	7.0%

Note: * Average number and percent of youth taken from fiscal year 2008 Average Daily Population.

Number of DJS Committed Youth Out of State 2007 - 2009



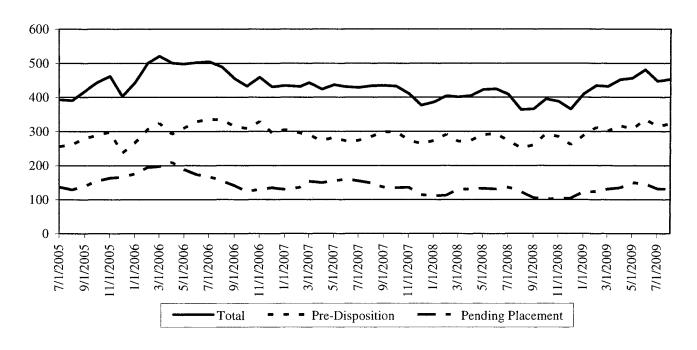
Goal 2. Improving conditions of confinement at all DJS facilities.

Objective 2.1 In fiscal year 2011, 100 percent of youth admitted to DJS operated or licensed residential facilities will be safe.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of youth admitted to detention programs	6,883	7,393	7,500	7,500
Number of youth admitted to shelter programs	1,820	1,657	1,400	1,400
Number of youth admitted to committed/pending placement	1,624	1,715	1,975	1,975
Number of youth admitted to secure committed placement	49	46	50	50
Number of youth admitted to non-secure committed placement	2,112	2,015	1,925	1,925
Number of injuries from youth incidents (all programs)	2,082	3,163	3,000	3,000
Outcome: Rate of escapes from secure (state-operated) facilities				
per 100 days of youth placement*	0.006	0.004	0.004	0.004
Injuries to youth per 100 days of youth placement, resulting from				
youth incidents (all programs)*	0.61	0.62	0.61	0.00

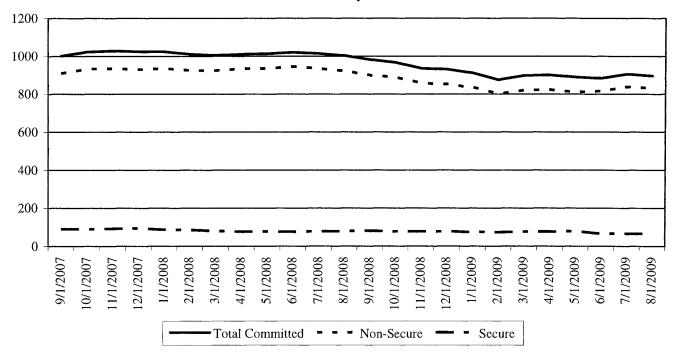
Note: * 100 days of youth placement is a person-day rate of measurement. It represents one youth spending one day in a facility. For example, 30 person days of youth confinement could be a single youth confined for 30 days or six youths confined for five days each.

DJS Detention Population Trends



Source: DJS ASSIST data - Reporting monthly admissions to detention.

DJS Committed Population Trends

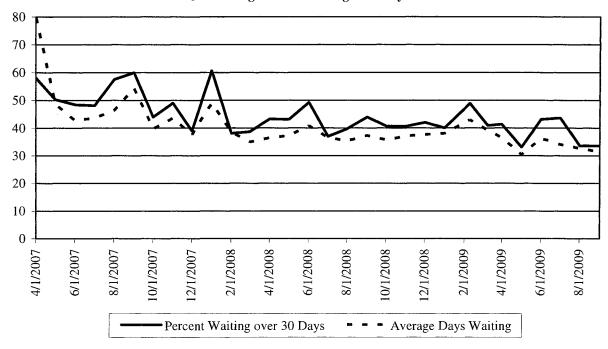


Source: DJS ASSIST data. Report of monthly admissions to committed programs.

Objective 2.2 By 2011, the average number of youth pending placement will be 105.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Average Length of Stay for youth in Pending Placement				
in detention (per admission)	33.5	29.6	29.0	29.0
Average number of youth in pending placement	149	122	128	105

DJS Pending Placement Length of Stay Trends



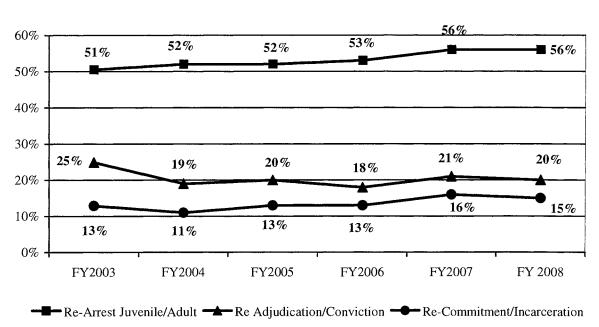
Source: DJS ASSIST data.

Objective 2.3 Less than 10 percent of youth released from DJS residential programs in fiscal year 2011 will be recommitted or incarcerated within one year after release.

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of youth released from all residential placements	1,821	1,702	1,630	1,600
Number of committed young women released from residential				
programming	220	210	200	290
Outcome: Percent of youth re-committed/incarcerated within				
one year after release from all residential placements	*16%	15%	13%	12%
Percent of young women in residential programming who				
are re-committed/incarcerated within one year after release	*7%	10%	9%	8%

Note: * Revised data.





Goal 3. Achieving better outcomes for children and families by becoming a data and results-driven agency.

Objective 3.1 By 2011, DJS placement decisions will maintain a relative rate index (RRI) of 1.0.*

	2007	2008	2009	2010
Performance Measures	Actual	Actual	Actual	Estimated
Outcome: RRI for minority youth as defined by the Federal governm	nent: **			
African American:				
Cases involving secure detention	2.13	2.44	2.64	2.44
Cases where petitions have been filed (formal cases)	***1.42	***1.43	1.53	1.43
Cases involving confinement in secure correctional facilities	2.56	2.71	2.48	2.48
Hispanic:				
Cases involving secure detention	1.95	1.92	1.78	1.78
Cases where petitions have been filed (formal cases)	***1.12	***1.07	1.04	1.04
Cases involving confinement in secure correctional facilities	1.59	2.55	2.24	2.24

Objective 3.2 By 2010, reduce the percentage of formalized youth placed in detention by 2 percent from fiscal year 2006.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Formal cases where youth are not placed in secure detention	9,518	8,421	8,500	8,500
Output: Percent of formal cases of youth not placed in secure detention	74.1%	71.8%	72.0%	72.0%

Note: * A RRI of 1.0 indicates a completely even decision point. For example, a detention RRI lower than 1.0 means a youth is proportionately less likely to be detained than another youth.

^{**} Federal definition is from the U.S. Office of Justice Programs, Office of Juvenile Justice and Delinquency Prevention (OJJDP).

^{***} Data was revised because the methodology was changed to be consistent with OJJDP's definition.

Objective 3.3 Increase average length of tenure of DJS direct care staff to 10 years by fiscal year 2011.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of DJS direct care staff*	1,548	1,540	1,540	1,540
Outcome: Percent of DJS direct care staff leaving employment after				
having served more than 12 months	59%	64%	60%	60%
Average length of tenure for DJS direct care staff (in years)	7.63	7.89	8.0	10.0

Note: * DJS direct care, Maryland Correctional Training Commission (MCTC) mandated staff include, but are not limited to, DJS Case Management Specialists, DJS Resident Advisors, DJS Residential Group Life Managers, DJS Youth Transportation Officers, DJS Youth Recreation Specialists, DJS Community Detention Officers, Teachers' Aides, Alcohol and Drug Counselors, Social Workers (Correctional), and DJS Youth Center Cooks. Teachers and nurses are direct care but are not mandated to complete MCTC training.

Objective 3.4 In fiscal year 2011 and thereafter, 100 percent of direct care staff are MCTC certified.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of non-grandfathered staff who were certified	933	1,033	1,050	1,050
Number of certified/grandfathered staff	521	476	450	450
Number of staff not certified	94	31	25	25
Total number certified	1,454	1,509	1,500	1,500
Output: Percent of direct care staff who are MCTC certified or				
grandfathered	94%	98%	98%	100%
Percent of direct care staff who maintain their MCTC certification	93%	95%	95%	95%
Outcome: Of mandated staff, percent of violations of conduct				
committed by MCTC certified staff (including grandfathered staff)	94%	94%	94%	94%
Of mandated staff, percent of violations of conduct committed by				
MCTC certified staff (excluding grandfathered staff)	64%	71%	69%	69%

Objective 3.5 In fiscal year 2011 and thereafter, DJS staff to youth caseload ratios will meet standards.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of residential direct care staff *	494	648	648	648
Residential direct care staff needed to meet caseload standards	535	837	837	837
Number of community case managers staff	442	466	460	460
Community case managers needed to meet caseload standards	480	507	484	484
Outcome: Residential standards-level staffing achieved	92%	77%	77%	77%
Percent of Community Services supervision standards-level				
staffing achieved	92%	92%	95%	95%

Note: * MCTC mandated staff as of the end of the fiscal year.

Objective 3.6 By fiscal year 2011, 95 percent of all contracted residential programs will be in compliance with State and Federal laws including Departmental policy and procedure, and program performance requirements.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Rate of contract violations (reported deficiencies) in				
residential contracted programs	9%	14%	12%	5%
Rate of youth injury incidents in residential contracted programs				
per 100 youth-days	0.009	0.172	0.130	0.100

Performance Measures	2007 Actual	2008 Actual	2009 Estimated	2010 Estimated
Outcome: Percent of youth re-committed/incarcerated within one	Actual	1xctuu1	Dominated	Estimated
year after release by type of programming:				
Alternative Living Units	14%	20%	19%	18%
Diagnostic Units /CEU	14%	13%	12%	11%
Enhanced Academy	18%	26%	25%	22%
Foster Care	33%	0%	0%	0%
Group Home	17%	12%	11%	10%
Impact Programs	18%	13%	10%	9%
Independent Living	25%	11%	10%	9%
Intermediate Academy	16%	23%	20%	19%
Psychiatric Hospital	10%	13%	12%	11%
Residential Treatment Facility	7%	13%	12%	11%
Substance Abuse Programs	14%	16%	15%	15%
Therapeutic Group Home	16%	15%	15%	14%
Treatment Foster Care	10%	12%	11%	10%
Youth Centers	18%	17%	16%	15%
Total All Programs	16%	15%	13%	12%

Goal 4. Reducing juvenile homicides of youth under active DJS supervision.

Objective 4.1 By calendar year 2011, no youth will be the victim of a homicide while under DJS supervision.

	CY2008	CY2009	CY2010	CY2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of DJS youth who are the victims of a homicide	15	17	15	0

Objective 4.2 By 2011, all youth assigned to the Violence Prevention Initiative (VPI) program will receive an average of 12 face-to face contacts per month.*

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Average Daily Population (ADP) of youth participating in VPI	148	293	350	350
Output: Average number of face-to-face contacts per youth per month	*	8.85	10.00	12.00

Note: * VPI ADP data collection did not begin until February 2008. DJS will not have contact data until fiscal year 2009.

SUMMARY OF DEPARTMENT OF JUVENILE SERVICES

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	2,271.65	2,254.05	2,240.05
Total Number of Contractual Positions	121.40	126.35	98.45
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	150,463,536 4,933,870 119,971,824	152,793,730 4,127,423 114,916,506	159,021,220 4,125,656 114,225,375
Original General Fund Appropriation	260,167,957 6,833,698	262,122,794 -7,542,618	
Total General Fund Appropriation	267,001,655 60,460	254,580,176	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	266,941,195 165,069 7,383,339 879,627	254,580,176 203,000 16,171,158 883,325	260,973,529 203,000 15,970,722 225,000
Total Expenditure	275,369,230	271,837,659	277,372,251

OFFICE OF THE SECRETARY

V00D01.01 OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Department of Juvenile Services operates an integrated system of juvenile justice services delivered in communities and facilities to meet the individual and particular needs of youth and their families, without compromising public safety. The Office of the Secretary provides leadership, direction and coordination toward the achievement of a balanced and restorative juvenile justice system, establishing policy, initiating legislation, allocating and deploying resources, ensuring accountability at every level and delegating authority to the lowest appropriate level of the organization.

MISSION

The Office of the Secretary ensures the health and safety of the youth and the safety of the community, holds juvenile offenders accountable to victims and communities, and assists youth in developing competency and character to aid them in becoming successful members of society.

Appropriation Statement:

Appropriation Statement.	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	16.00	12.00	11.00
Number of Contractual Positions	2.00	.50	1.50
01 Salaries, Wages and Fringe Benefits	1,647,585	1,473,372	1,182,719
02 Technical and Special Fees	46,685	15,701	99,493
04 Travel	20,247 26,037 17,814 180 8,325 72,603 1,766,873	21,638 41,100 11,500 6,000 80,238 1,569,311	13,638 41,100 11,500 6,000 72,238 1,354,450
Original General Fund Appropriation	1,722,754 44,054 1,766,808 77 1,766,731 142	1,607,301 -43,990 1,563,311 -1,563,311 6,000	1,348,450 6.000
Total Expenditure	1,766,873	1,569,311	1,354,450
Special Fund Income: V00328 Receipts, Commissions and Donations	142	6,000	6,000

SUMMARY OF DEPARTMENTAL SUPPORT

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	177.35	163.75	155.75
Total Number of Contractual Positions	2.20	2.35	2.50
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	14,571,689 172,748 10,473,361	13,556,100 130,163 11,874,429	13,665,609 178,522 11,983,683
Original General Fund Appropriation	19,751,789 4,366,932	26,333,878 -1,219,541	
Total General Fund Appropriation	24,118,721 59,205	25,114,337	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	24,059,516 35,999 309,908 812,375	25,114,337 45,000 401,355	25,630,145 45,000 152,669
Total Expenditure	25,217,798	25,560,692	25,827,814

V00D02.01 DEPARTMENTAL SUPPORT

PROGRAM DESCRIPTION

The Division of Departmental Support provides on-going financial advice and strategic recommendations, research, evaluation, policy and program development, training, quality improvement, program monitoring, procurement, facility maintenance, human resource management, information technology, investigations, youth advocacy and gang intervention programs to assist the Operations Division in carrying out the Department's mission, goals and objectives. Departmental Support includes the following offices: Resource Management and Planning, Quality Assurance and Accountability, and the Inspector General.

MISSION

The Division of Departmental Support ensures the health and safety of the youth and the safety of the community, holds juvenile offenders accountable to victims and communities, and assists youth in developing competency and character to aid them in becoming successful members of society.

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	177.35	163.75	155.75
Number of Contractual Positions	2.20	2.35	2.50
01 Salaries, Wages and Fringe Benefits	14,571,689	13,556,100	13,665,609
02 Technical and Special Fees	172,748	130,163	178,522
03 Communication	1,787,287 197,066 2,652 1,425,193 3,413,822 238,355 368,360 679,988	2,724,842 129,771 230,981 1,370,630 4,566,295 210,494 1,371,082	2,711,899 105,471 56,366 1,344,106 4,996,393 210,494 1,194,863
13 Fixed Charges	1,560,638	1,270,334	1,364,091
Total Operating Expenses	9,673,361	11,874,429	11,983,683
Total Expenditure	24,417,798	25,560,692	25,827,814
Original General Fund AppropriationTransfer of General Fund Appropriation	19,751,789 4,366,932	26,333,878 -1,219,541	
Total General Fund Appropriation	24,118,721 59,205	25,114,337	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	24,059,516 35,999 309,908 12,375	25,114,337 45,000 401,355	25,630,145 45,000 152,669
Total Expenditure	24,417,798	25,560,692	25,827,814
Special Fund Income: V00328 Receipts, Commissions and Donations	35,999	45,000	45,000
Federal Fund Income: 93.658 Foster Care-Title IV-E	208,089 101,819	250,847 150,508	95,474 57,195
Total	309,908	401,355	152,669
Reimbursable Fund Income: D15A05 Executive Department-Boards, Commissions and Offices	12,375		

V00D02.02 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS

Program Description:

This program provides operating budget funds for major information technology projects under development to support departmental operations. This program shares the mission, vision, goals, objectives, and performance measures with the Office of the Secretary.

Appropriation Statement:			
	2009	2010	2011
	Actual	Appropriation	Allowance
08 Contractual Services	800,000		
Total Operating Expenses	800,000		
Total Expenditure	800,000		
Reimbursable Fund Expenditure	800,000		
Reimbursable Fund Income:	-		
F50A01 Major Information Technology Development Projects	800,000		

SUMMARY OF RESIDENTIAL, COMMUNITY AND REGIONAL OPERATIONS

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	2,078.30	2,078.30	2,073.30
Total Number of Contractual Positions	117.20	123.50	94.45
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	134,244,262 4,714,437 109,425,860	137,764,258 3,981,559 102,961,839	144,172,892 3,847,641 102,169,454
Original General Fund Appropriation	238,693,414 2,422,712	234,181,615 -6,279,087	
Total General Fund Appropriation	241,116,126 1,178	227,902,528	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	241,114,948 128,928 7,073,431 67,252	227,902,528 152,000 15,769,803 883,325	233,994,934 152,000 15,818,053 225,000
Total Expenditure	248,384,559	244,707,656	250,189,987

V00E01.01 RESIDENTIAL AND COMMUNITY OPERATIONS – RESIDENTIAL, COMMUNITY AND REGIONAL OPERATIONS

PROGRAM DESCRIPTION

Residential and Community Operations provides community and residential services to all youth served by the Department. The Division also provides health, behavioral health, and educational services in all DJS operated residential facilities, placement services, Community Detention/Electronic Monitoring (CD/EM), violence prevention initiatives and victim services. The Division promotes the continuity of integrated case management throughout the continuum of programs, services, care and custody, based on a youth's level of risk and need. The facilities and programs administered by this unit provide a wide range of services that include screening, counseling, education, vocational enhancement, health services and recreational activities. Residential Operations also provides secure transports of youth between facilities and court. Residential and Community Operations will lead the Department's efforts to regionalize and integrate residential and community functions into six regions. The Division provides direction and support to regional operations and programs.

MISSION

Residential and Community Operations ensures the health and safety of the youth and the safety of the community, holds juvenile offenders accountable to victims and communities, and assists youth in developing competency and character to aid them in becoming successful members of society.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Provide appropriate services and interventions to all youth referred to the Department.

Objective 1.1 Ensure that greater than 95 percent of youth accepted to CD/EM have no new charges while on CD/EM in fiscal year 2011.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of youth served by CD/EM program	10,100	10,009	10,000	10,000
Number of youth terminated from program	9,555	9,070	9,075	9,075
Outcome: Percent of youth who have no new charges while on CD/EM	97%	97%	97%	97%

Objective 1.2 By July 2011, 100 percent of youth who are screened at Intake are referred to services as indicated by screening.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of needs screenings completed at intake	18,785	*	*	*
Output: Number of youth screened requiring an educational referral	2,671	*	*	*
Number of youth screened requiring a health referral	1,153	*	*	*
Number of youth screened requiring a mental health referral	1,894	*	*	*
Number of youth screened requiring a substance abuse referral	2,021	*	*	*
Percent of youth referred to education services	20%	*	*	*
Percent of youth referred to health services	25%	*	*	*
Percent of youth referred to mental health services	93%	*	*	*
Percent of youth referred to substance abuse services	100%	*	*	*

Note: * No data available. In February 2009, the Department deactivated the existing intake screening tool. The new MCASP intake screening tool will be activated in January 2010.

V00E01.01 RESIDENTIAL AND COMMUNITY OPERATIONS – RESIDENTIAL, COMMUNITY AND REGIONAL OPERATIONS (Continued)

Objective 1.3 During fiscal year 2011, meet 90 percent of staffing levels consistent with established caseload ratios.

	2008	2009	2010	2011
Performance Measures*	Actual	Actual	Estimated	Estimated
Input: Average monthly number of youth on Informal Supervision	2,156	2,013	2,000	2,000
Average monthly number of youth on Probation	6,610	6,760	6,600	6,600
Average monthly number of youth on Aftercare	2,629	2,593	2,400	2,400
Average monthly number of youth on Intensive Aftercare**	286	109	0	0
Efficiency: Percent of Community Services supervision standards-leve	el			
staffing achieved	92%	95%	95%	95%

Note: * Data is from Community Justice Monthly Workload Reports.

DJS Community Supervision Population Trends 12,000 11,000 10,000 9,000 8,000 7,000 6,000 5,000 4,000 3,000 2,000 1,000 1/1/2007 3/1/2007 7/1/2005 3/1/2006 5/1/2006 1/1/2006 1/1/2008 3/1/2008 1/1/2008 1/1/2009 5/1/2007 9/1/2007 1/1/2007 7/1/2008 3/1/2009 Informal Total Probation Aftercare

Source: DJS StateStat, ASSIST Last Day of Month Youth Count

Objective 1.4 During fiscal year 2011, 100 percent of Probation and Aftercare youth will have up-to-date Treatment Service Plans (TSP) according to established guidelines.

	2008	2009	2010	2011
Performance Measures*	Actual	Actual	Estimated	Estimated
Input: Average monthly number of youth on Probation and Aftercare	9,239	11,328	11,000	11,000
Quality: Average monthly percent of youth on Probation and				
Aftercare with current TSP	71%	79%	85%	85%

Note: * Data is from Community Justice Monthly Workload Reports.

^{**} Intensive Aftercare programming was terminated and replaced by programming included in the Violence Prevention Initiative (VPI).

V00E01.01 RESIDENTIAL AND COMMUNITY OPERATIONS – RESIDENTIAL, COMMUNITY AND REGIONAL OPERATIONS (Continued)

Objective 1.5 During fiscal year 2011, 100 percent of supervised youth in the community will be held accountable for their behavior by paying for restitution or completing community service.

Performance Measures	2008 Actual	2009 Actual	2010 Estimated	2011 Estimated
Input: Average monthly number of youth on Informal Supervision,				
Probation and Aftercare	11,395	11,366	11,250	11,250
Average monthly number of youth assigned community service*	841	747	750	750
Number of community service hours assigned	240,776	206,776	210,000	210,000
Number of community service hours completed	132,054	110,342	125,000	125,000
Number of new restitution cases ordered	2,752	2,702	2,725	2,725
Total number of open restitution cases	18,794	18,794	18,794	18,794
Restitution ordered**	\$1,551,842	\$1,439,020	\$1,450,000	\$1,450,000
Output: Restitution paid to victims	\$871,289	\$934,896	\$950,000	\$950,000
Average monthly percent of youth on Informal Supervision,				
Probation, and Aftercare with violations	5.4%	7.2%	6.5%	6.5%
Outcome: Average monthly percent of youth on Informal				
Supervision, Probation, and Aftercare with technical violations				
held accountable for their behavior through sanctions	95%	79%	90%	100%
Percent of assigned community service hours completed	55%	53%	60%	60%
Average monthly percent of youth on Informal, Probation,				
Aftercare completing assigned community service *	60%	58%	65%	70%

Note: * Data is from Community Justice Monthly Workload Reports.

Goal 2. All DJS youth in residential placement receive appropriate education services while in residential care.

Objective 2.1 During fiscal year 2011, 100 percent of youth in detention or committed placement for more than 5 days in a DJS facility will receive a minimum of five hours per day of education.*

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of youth admissions to detention for more than 5 days	2,621	3,482	3,500	3,500
Number of youth admissions to DJS committed programs				
for more than 5 days	487	305	350	350
Outcome: Percent of youth in detention for more than 5 days				
receiving a minimum of five hours of education per-day	100%	100%	100%	100%
Percent of youth in committed programs receiving a minimum				
of five hours of education per day	100%	100%	100%	100%

Note: * Youth admissions to Hickey excluded from count. Education at Hickey is provided by MSDE and not included in outcome. As of January 1, 2005 all DJS programs provided five hours of educational services per day for all students.

Objective 2.2 During fiscal year 2011, 100 percent of special education-eligible youth in committed programs have an Individualized Education Program (IEP) fully implemented.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percent of committed youth who are special education students	28%	27%	27%	27%
Outcome: Percent of special education students with IEPs implemented	100%	100%	100%	100%

^{**} Amount ordered will be collected over a multi-year period.

V00E01.01 RESIDENTIAL AND COMMUNITY OPERATIONS – RESIDENTIAL, COMMUNITY AND REGIONAL OPERATIONS (Continued)

Objective 2.3 During fiscal year 2011, 95 percent of youth placed in residential programs for over 6 months who are engaged in the curriculum will improve their academic skills.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of committed youth placed in residential programs				
for over 6 months who were engaged in the curriculum *	176	461	475	475
Outcome: Percent of committed youth confined for over 6 months				
whose reading scores increased between admission and discharge	93%	88%	90%	95%
Percent of committed youth confined for over 6 months whose math				
scores increased between admission and discharge	96%	91%	95%	95%
Percent of enrolled youth who pass the GED	28%	65%	75%	80%
Percent of youth in DJS committed programs who received				
vocational training	61%	81%	88%	92%

Goal 3. All DJS youth released from residential programs are appropriately placed in school upon return to the community.

Objective 3.1 During fiscal year 2011, 100 percent of youth who are identified for return to school upon release from DJS

facility will be transitioned back to school.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of youth released from a State-run residential program	**9,357	9,831	9,800	9,800
Number of "identified" youth released ***	1,564	1,190	1,350	1,350
Outcome: Percent of "identified" youth transitioned to an appropriate				
school placement upon release	100%	100%	100%	100%
Percent of youth who did not return to traditional education program				
following release from residential program (includes GED)	14%	28%	30%	30%

Goal 4. All youth with an identified health care need who enter a DJS residential program will receive treatment based on their needs.

Objective 4.1 During fiscal year 2011, 100 percent of youth who enter residential placement will be screened by DJS Health staff (clinician or nurse).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number admissions to state-operated residential programs****	8,556	8,551	8,500	8,500
Output: Percent of admissions to a DJS residential program who				
received a physical performed by a physician	52%	56%	60%	70%
Percent of admissions to a DJS residential program who received				
a health screen by a Nurse	90%	85%	90%	95%

Goal 5. All youth with an identified health care need who enter a DJS residential program will receive treatment based on their needs.

Objective 5.1 During fiscal year 2011, 100 percent of youth who enter residential placement will be screened by DJS Health staff (clinician or nurse).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number admissions to state-operated residential programs****	8,556	8,551	8,500	8,500
Output: Percent of admissions to a DJS residential program who				
received a substance abuse screening	59%	91%	95%	95%
Percent of admissions to a DJS residential program who received				
a mental health screening	84%	69%	75%	80%

Note: * Committed youth engaged in the curriculum = Total number of committed youth in a residential placement, excluding detained youth, youth in pending placement and youth with a high school diploma, who are participating in the education curriculum.

^{**} Corrected data

^{***} Identified youth = Youth engaged in the curriculum whose case record indicates release within 30 days.

^{****} Admission numbers are for DJS detention facilities and DJS-run committed programs.

Appropriation Statement:			
	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	44.60	51.00	46.00
Number of Contractual Positions	.80	1.50	.50
01 Salaries, Wages and Fringe Benefits	4,131,292	3,603,784	3,984,418
02 Technical and Special Fees	39,993	805,175	27,217
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges Total Operating Expenses Total Expenditure Original General Fund Appropriation Transfer of General Fund Appropriation Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	100 105,830 178,722 55,430 632 214,030 1,199 555,943 4,727,228 2,608,643 1,529,372 4,138,015 15,186 574,027	9,375 178,584 345,110 88,111 53,693 773,399 500 1,448,772 5,857,731 3,671,613 -136,184 3,535,429 1,887,977 434,325	9,375 71,719 2,223,150 52,361 53,693 225,000 500 2,635,798 6,647,433 3,818,848 2,828,585
Total Expenditure	4,727,228	5,857,731	6,647,433
Special Fund Income: V00328 Receipts, Commissions and Donations Federal Fund Income: 10.553 School Breakfast Program	15,186 89,260	64,088	98,478
Pilots, Demonstration and Research Projects		1,114,358	2,000,000
84.013 Title I Program for Neglected and Delinquent Children	106,120	133,312	302,245
of Substance Abuse	83,262 295,385	262,800 313,419	88,638 339,224
Total	574,027	1,887,977	2,828,585
Reimbursable Fund Income: D15A05 Executive Department-Boards, Commissions and Offices		434,325	

SUMMARY OF BALTIMORE CITY REGION

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	498.90	507.00	507.00
Total Number of Contractual Positions	47.80	40.25	40.20
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	32,791,792 1,686,168 32,312,467	32,917,605 1,089,659 29,430,916	34,691,622 1,193,681 33,263,460
Original General Fund Appropriation	64,860,215 135,477	61,299,432 -1,494,995	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	64,995,692 40	59,804,437	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	64,995,652 3,255 1,778,520 13,000	59,804,437 20,000 3,389,743 224,000	65,676,204 20,000 3,452,559
Total Expenditure	66,790,427	63,438,180	69,148,763

V00G01.01 BALTIMORE CITY REGION ADMINISTRATIVE—BALTIMORE CITY REGION

Program Description:

Appropriation Statement:

The Baltimore regional management structure facilitates a cooperative, unified and efficient service delivery and administrative infrastructure. Program services (Behavioral Health, Medical and Education) as well as support services (Finance, Human Resources, IT, Procurement, and Maintenance and Training) are decentralized with key support staff embedded in the regions, but reporting centrally to DJS Headquarters. The Regional Director maintains oversight of Region I Community Services that includes intake, probation, aftercare, and community detention as well as oversight of Region I Facilities that includes state-operated detention and committed residential programs.

This program shares the mission, goals, objectives, and performance measures of the Department.

Appropriation Statement.	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	44.00	46.00	46.00
01 Salaries, Wages and Fringe Benefits	3,278,775	2,615,524	3,033,391
02 Technical and Special Fees	3,530		
04 Travel 08 Contractual Services 09 Supplies and Materials 12 Grants, Subsidies and Contributions	47,723 12,028 11,157	14,200 10,000 3,300 20,000	14,200 10,000 3,300
Total Operating Expenses	70,908	47,500	27,500
Total Expenditure	3,353,213	2,663,024	3,060,891
Original General Fund Appropriation Transfer of General Fund Appropriation	3,062,596 290,617	2,684,307 -41,283	
Net General Fund ExpenditureSpecial Fund Expenditure	3,353,213	2,643,024 20,000	3,060,891
Total Properties	2 252 212	2 ((2 024	2.060.901

Transfer of General Fund Appropriation	290,617	-41,283	
Net General Fund Expenditure	3,353,213	2,643,024 20,000	3,060,891
Total Expenditure	3,353,213	2,663,024	3,060,891
Special Fund Income: V00328 Receipts, Commissions and Donations		20,000	
•	11.0	·	

V00G01.02 BALTIMORE CITY REGION COMMUNITY OPERATIONS—BALTIMORE CITY REGION

Program Description:

The Baltimore Region provides twenty-four hour Intake, Probation, Aftercare and Community Detention services for youth and families from Baltimore City. As part of its supervision and treatment services, the Baltimore Region is responsible for the collection of cash restitution, the monitoring of community reparation, and the collaboration with other agencies in linking youth and their families to resources in the community.

This program shares the mission, goals, objectives, and performance measures of the Department.

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	231.90	242.90	242.90
Number of Contractual Positions	11.30	5.50	22.70
01 Salaries, Wages and Fringe Benefits	16,175,702	15,975,027	17,041,765
02 Technical and Special Fees	482,348	186,949	710,979
03 Communication. 04 Travel	36,730 111,618 14,892 24,606,875 123,921 166 3,702	51,000 125,565 15,766 21,693,026 120,620	51,000 125,565 15,766 25,537,614 120,620
13 Fixed Charges	131,528	80,571	109,365
Total Operating Expenses	25,029,432	22,086,548	25,959,930
Total Expenditure	41,687,482	38,248,524	43,712,674
Original General Fund Appropriation Transfer of General Fund Appropriation	40,100,998 5,087	36,093,896 -1,260,096	
Net General Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	40,106,085 1,568,397 13,000	34,833,800 3,190,724 224,000	40,519,666 3,193,008
Total Expenditure	41,687,482	38,248,524	43,712,674
Federal Fund Income: 93.658 Foster Care-Title IV-E	788,306 780,091 1,568,397	940,311 915,577 1,855,888	942,595 915,577 1,858,172
Federal Fund Recovery Income: swf503 State Fiscal Stabilization Funds-Discretionary		1,334,836	1,334,836
Reimbursable Fund Income: D15A05 Executive Department-Boards, Commissions and Offices	13,000	224,000	

V00G01.03 BALTIMORE CITY REGION STATE-OPERATED RESIDENTIAL – BALTIMORE CITY REGION

PROGRAM DESCRIPTION

The Baltimore Region also supervises residential facilities and the programs for youth detained or committed by the court and placed at the Baltimore City Juvenile Justice Center (BCJJC), William Donald Schaefer House, and the Maryland Youth Residential Center (MYRC). The Baltimore Region promotes the continuity of integrated case management throughout the continuum of programs, services, care and custody, based on a youth's level of risk and need. The facilities and programs administered by this region provide a wide range of services that include screening, counseling, education, vocational enhancement, health services and recreational activities. The Baltimore Region also provides secure transports of youth between facilities and court.

This program shares the mission, goals, and objectives of the Department.

BALTIMORE CITY JUVENILE JUSTICE CENTER

Performance Measures	2008	2009	2010	2011
By program type:	Actual	Actual	Estimated	Estimated
Admissions				
Detention	2,283	2,414	2,195	2,195
Pending Placement	352	361	335	335
Discharges				
Detention	2,273	2,440	2,190	2,190
Pending Placement	359	372	340	340
Average Daily Population				
Detention	89	83	82	82
Pending Placement	40	31	30	30
Average Length of Stay				
Detention	14.1	11.5	11.0	11.0
Pending Placement	44.8	37.3	35.0	30.0
By facility:				
Youth Injuries	496	1,124	1,000	750
Occupancy Rate	90%	79%	78%	78%
Escapes	2	0	0	0
Youth Days	47,085	41,610	40,880	40,880
Rate of escapes per 100 youth days	0.004	0.000	0.000	0.000
Rate of injuries per 100 youth days	1.053	2.701	2.446	1.835
Per Diem Cost	\$316	\$408	\$405	\$409
Average annual Cost	\$115,508	\$148,906	\$147,648	\$149,294
Project Summary:				
General Administration *	\$3,815,609	\$4,340,903	\$4,180,796	\$4,517,961
Maintenance	\$384,587	\$496,355	\$314,305	\$335,445
Educational Services	\$22,096	\$99,850	\$0	\$90,950
Somatic Health	\$1,688,837	\$1,934,818	\$1,751,493	\$1,954,575
Direct Care	\$8,797,827	\$8,649,898	\$9,691,542	\$9,262,804
Dietary Services	\$1,776,832	\$1,923,861	\$1,985,384	\$2,006,697
Behavioral Support	\$1,633,048	\$1,745,057	\$1,799,000	\$1,814,000
Total	\$18,118,836	\$19,190,742	\$19,722,520	

Note: * Includes cost of building operation. These costs are not factored in the per diem or annual costs.

V00G01.03 BALTIMORE CITY REGION STATE-OPERATED RESIDENTIAL – BALTIMORE CITY REGION (Continued)

WILLIAM DONALD SCHAEFER HOUSE

Performance Measures	2008	2009	2010	2011
By program type:	Actual	Actual	Estimated	Estimated
Admissions				
Committed	81	88	80	80
Discharges				
Committed	75	87	75	75
Average Daily Population				
Committed	16	15	15	15
Average Length of Stay				
Committed	74	75.1	70	70
By facility:				
Youth Injuries	5	1	0	0
Occupancy Rate	80%	75%	75%	75%
Escapes*	0	0	0	0
Youth Days	5,840	5,475	5,475	5,475
Rate of escapes per 100 youth days*	0	0	0	0
Rate of injuries per 100 youth days	0.086	0.018	0	0
Per Diem Cost	\$380	\$447	\$468	\$392
Average Annual Cost	\$138,576	\$163,018	\$170,725	\$143,150
Project Summary:				
General Administration	\$219,477	\$269,426	\$246,332	\$253,307
Maintenance	\$34,360	\$17,400	\$30,000	\$30,000
Educational Services	\$523,810	\$748,499	\$741,548	\$404,957
Somatic Health	\$199,432	\$175,989	\$191,274	\$194,479
Direct Care	\$920,724	\$945,456	\$1,041,887	\$939,690
Dietary Services	\$18,440	\$39,554	\$17,500	\$17,500
Mental Health Services	\$300,970	\$248,947	\$292,330	\$307,321
Total	\$2,217,213	\$2,445,271	\$2,560,871	\$2,147,254

Note: * Not a secure facility. Escapes only counted from a secure facility.

V00G01.03 BALTIMORE CITY REGION STATE-OPERATED RESIDENTIAL – BALTIMORE CITY REGION (Continued)

MARYLAND YOUTH RESIDENCE CENTER

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
By program type:				
Admissions				_
Shelter	197	0	0	0
Pending Placement	8	0	0	0
Discharges		_		
Shelter	207	0	0	0
Pending Placement	14	0	0	0
Average Daily Population				
Shelter	3	0	0	0
Pending Placement	1	0	0	0
Average Length of Stay				
Shelter	6.8	0	0	0
Pending Placement	26.2	0	0	0
By facility:				
Youth Injuries	2	0	0	0
Occupancy Rate	10%	0	0	0
Escapes*	0	0	0	0
Youth Days	1,464	0	0	0
Rate of escapes per 100 youth days*	0	0	0	0
Rate of injuries per 100 youth days	0.137	0	0	0
Per Diem Cost	\$1,179	0	0	0
Average Annual cost	\$431,514	0	0	0
Project Summary:				
General Administration	\$256,578	\$34,611	\$170,079	\$170,079
Maintenance	\$84,032	\$73,000	\$72,162	\$74,433
Educational Services	\$353,077	\$6,108	\$0	\$0
Somatic Health	\$62,442	\$0	\$0	\$0
Direct Care	\$878,702	\$0	\$0	\$0
Dietary Services	\$4,300	\$0	\$1,000	\$1,000
Mental Health Services	\$86,924	\$0	\$0	\$0
Total	\$1,726,055	\$113,719	\$243,241	\$245,512

Note: Maryland Youth Residence Center was closed in early fiscal year 2008.

^{*} Not a secure facility. Escapes only counted from a secure facility.

V00G01.03 BALTIMORE CITY REGION STATE-OPERATED RESIDENTIAL—BALTIMORE CITY REGION

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	223.00	218.10	218.10
Number of Contractual Positions	36.50	34.75	17.50
01 Salaries, Wages and Fringe Benefits	13,337,315	14,327,054	14,616,466
02 Technical and Special Fees	1,200,290	902,710	482,702
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	718 22,914 942,411 156,621 4,292,997 1,725,407 51,219 16,505 3,255 80	6,600 19,800 1,253,117 141,960 4,146,337 1,674,613 48,941 5,000 500	6,600 19,800 1,198,083 156,156 4,146,337 1,674,613 48,941 25,000 500
Total Operating Expenses	7,212,127	7,296,868	7,276,030
Total Expenditure	21,749,732	22,526,632	22,375,198
Original General Fund Appropriation Transfer of General Fund Appropriation	21,696,621 -160,227	22,521,229 -193,616	
Total General Fund Appropriation	21,536,394 40	22,327,613	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	21,536,354 3,255 210,123	22,327,613 199,019	22,095,647 20,000 259,551
Total Expenditure	21,749,732	22,526,632	22,375,198
Special Fund Income: V00328 Receipts, Commissions and Donations	3,255		20,000
Federal Fund Income: 10.553 School Breakfast Program	183,992 26,131 210,123	199,019	199,019 60,532 259,551
t out	210,123	177,017	257,331

SUMMARY OF CENTRAL REGION

	2009	2010	2011
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	336.10	309.10	309.10
Total Number of Contractual Positions	8.90	18.00	2.00
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	20,189,180	21,871,880	21,454,635
	457,434	619,298	91,282
	19,765,911	15,130,348	15,517,530
Original General Fund Appropriation	39,364,377	37,542,648	
Transfer/Reduction	191,135	-1,855,449	
Total General Fund Appropriation	39,555,512 97	35,687,199	
Net General Fund Expenditure	39,555,415	35,687,199	35,357,997
	65,594	5,000	5,000
	791,516	1,929,327	1,700,450
Total Expenditure	40,412,525	37,621,526	37,063,447

V00H01.01 CENTRAL REGION ADMINISTRATIVE—CENTRAL REGION

Program Description:

The Central regional management structure facilitates a cooperative, unified and efficient service delivery and administrative infrastructure for Baltimore, Carroll, Harford, and Howard Counties. Program services (Behavioral Health, Medical and Education) as well as support services (Finance, Human Resources, Information Technology, Procurement, and Maintenance and Training) are decentralized with key support staff embedded in the regions, but reporting centrally to DJS Headquarters. The Regional Director maintains oversight of Region II-Central Community Services that includes intake, probation, aftercare, and community detention as well as oversight of Region II-Central Facilities that includes state-operated detention and committed residential programs.

This program shares the mission, goals, objectives, and performance measures of the Department.

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	13.00	16.00	16.00
Number of Contractual Positions	1.00	4.00	1.00
01 Salaries, Wages and Fringe Benefits	946,306	850,192	1,143,455
02 Technical and Special Fees	I11,700	148,730	45,641
04 Travel	7,759 129,193 670 665	143,000	143,000
12 Grants, Subsidies and Contributions		5,000	
Total Operating Expenses	138,287	148,000	143,000
Total Expenditure	1,196,293	1,146,922	1,332,096
Original General Fund Appropriation Transfer of General Fund Appropriation	1,025,223 171,077	1,166,647 -24,725	
Total General Fund Appropriation	1,196,300 7	1,141,922	
Net General Fund ExpenditureSpecial Fund Expenditure	1,196,293	1,141,922 5,000	1,332,096
Total Expenditure	1,196,293	1,146,922	1,332,096
Special Fund Income: V00328 Receipts, Commissions and Donations		5,000	

V00H01.02 CENTRAL REGION COMMUNITY OPERATIONS—CENTRAL REGION

Program Description:

The Central Region provides twenty-four hour Intake, Probation, Aftercare and Community Detention services for youth and families from Baltimore, Carroll, Harford, and Howard Counties. As part of its supervision and treatment services, the Central Region is responsible for the collection of cash restitution, the monitoring of community reparation, and the collaboration with other agencies in linking youth and their families to resources in the community.

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	152.10	142.10	142.10
Number of Contractual Positions	1.40	4.00	1.00
01 Salaries, Wages and Fringe Benefits	9,920,795	10,846,386	10,488,487
02 Technical and Special Fees	88,447	125,277	45,641
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional	22,227 127,867 92,527 16,640 14,150,063 55,137 6,548 1,967	10,000 145,653 35,529 15,360 10,044,343 72,760	10,000 145,653 35,529 15,360 10,358,744 72,760
13 Fixed Charges	211,822	287,662	360,443
Total Operating Expenses	14,684,798	10,611,307	10,998,489
Total Expenditure	24,694,040	21,582,970	21,532,617
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	24,461,012 -522,996 23,938,016 87	21,362,845 -1,624,202 19,738,643	
Net General Fund Expenditure	23,937,929 61,101 695,010 24,694,040	19,738,643 1,844,327 21,582,970	19,917,167 1,615,450 21,532,617
Special Fund Income: V00328 Receipts, Commissions and Donations Federal Fund Income:	61,101		
93.658 Foster Care-Title IV-E	351,493 343,517	744,177 467,117	515,300 467,117
Total	695,010	1,211,294	982,417
Federal Fund Recovery Income: swf503 State Fiscal Stabilization Funds-Discretionary		633,033	633,033

V00H01.03 CENTRAL REGION STATE-OPERATED RESIDENTIAL - CENTRAL REGION

PROGRAM DESCRIPTION

The Central Region also supervises residential facility and the programs for youth detained or committed by the court and placed at the Charles H. Hickey Jr. School. The Central Region promotes the continuity of integrated case management throughout the continuum of programs, services, care and custody, based on a youth's level of risk and need. The facility and programs administered by this region provide a wide range of services that include screening, counseling, education, vocational enhancement, health services and recreational activities. The Central Region also provides secure transports of youth between facilities and court.

This program shares the mission, goals, objectives, and performance measures of the Department.

CHARLES H. HICKEY SCHOOL

Performance Measures	2008	2009	2010	2011
By program type	Actual	Actual	Estimated	Estimated
Admissions		0.5-		
Detention	687	867	867	867
Pending Placement	247	288	288	288
Discharges				
Detention	680	840	840	840
Pending Placement	247	294	294	294
Average Daily Population				
Detention	40	46	46	46
Pending Placement	25	24	20	20
Average Length of Stay				
Detention	19.3	17.6	18.0	18.0
Pending Placement	41.2	34.5	30.0	25.0
By facility:				
Occupancy Rate	90%	97%	92%	92%
Youth Injuries	344	391	300	300
Escapes	1	0	1	0
Youth Days	23,725	25,550	24,090	24,090
Rate of escapes per 100 youth days	0.004	0.000	0.004	0.000
Rate of injuries per 100 youth days	1.45	1.53	1.25	1.25
Per Diem Cost	\$550	\$568	\$618	\$589
Average Annual Cost	\$200,890	\$207,460	\$225,631	\$215,132
Project Summary:				
General Administration	\$1,465,339	\$1,536,642	\$1,318,422	\$1,321,948
Maintenance	\$1,066,539	\$1,419,027	\$605,679	\$536,858
Educational Services *	\$0	\$0	\$0	\$0
Somatic Health	\$1,356,717	\$1,458,274	\$1,829,439	\$1,790,971
Direct Care	\$6,817,506	\$7,534,831	\$8,437,005	\$7,757,495
Dietary Services	\$1,149,144	\$1,385,126	\$1,138,089	\$1,140,962
Mental Health Services	\$1,202,622	\$1,188,292	\$1,563,000	\$1,650,500
Total	\$13,057,867	\$14,522,192	\$14,891,634	\$14,198,734

Note: * Educational Services are provided by the Maryland State Department of Education (MSDE).

V00H01.03 CENTRAL REGION STATE-OPERATED RESIDENTIAL—CENTRAL REGION

Appropriation Statement:

	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	171.00	151.00	151.00
Number of Contractual Positions	6.50	10.00	
01 Salaries, Wages and Fringe Benefits	9,322,079	10,175,302	9,822,693
02 Technical and Special Fees	257,287	345,291	
03 Communication 04 Travel 06 Fuel and Utilities 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional	153 8,475 551,392 3,037,911 1,147,276 31,826 50,135	6,000 8,700 635,264 2,825,340 875,551 20,186	6,000 8,700 635,264 2,825,340 875,551
12 Grants, Subsidies and Contributions	86,369 28,356 933		5,000
Total Operating Expenses	4,942,826	4,371,041	4,376,041
Total Expenditure	14,522,192	14,891,634	14,198,734
Original General Fund Appropriation Transfer of General Fund Appropriation	13,878,142 543,054	15,013,156 -206,522	
Total General Fund Appropriation	14,421,196	14,806,634	
Net General Fund Expenditure	14,421,193 4,493 96,506	14,806,634 85,000	14,108,734 5,000 85,000
Total Expenditure	14,522,192	14,891,634	14,198,734
Special Fund Income: V00328 Receipts, Commissions and Donations	4,493		5,000
Federal Fund Income: 10.553 School Breakfast Program	96,506	85,000	85,000

SUMMARY OF WESTERN REGION

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	410.50	430.50	430.50
Total Number of Contractual Positions	21.20	22.00	18.00
Salaries, Wages and Fringe Benefits	26,285,728 843,422 12,267,972	26,796,950 403,294 13,020,119	28,757,539 909,489 11,122,874
Original General Fund Appropriation	37,987,839 -26,464	38,367,081 -726,372	
Total General Fund Appropriation	37,961,375 132	37,640,709	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	37,961,243 37,057 1,398,822	37,640,709 53,000 2,526,654	38,141,709 53,000 2,595,193
Total Expenditure	39,397,122	40,220,363	40,789,902

V00I01.01 WESTERN REGION ADMINISTRATIVE—WESTERN REGION

Program Description:

The Western regional management structure facilitates a cooperative, unified and efficient service delivery and administrative infrastructure for Allegany, Frederick, Garrett, and Washington Couties. Program services (Behavioral Health, Medical and Education) as well as support services (Finance, Human Resources, IT, Procurement, and Maintenance and Training) are decentralized with key support staff embedded in the regions, but reporting centrally to DJS Headquarters. The Region Director maintains oversight of Region III-Western Community Services that includes intake, probation, aftercare, and community detention as well as oversight of Region III-Western Facilities that includes state-operated detention and committed residential programs.

This program shares the mission, goals, objectives, and performance measures of the Department.

Appropriation	Statement:
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Tappa optimization of the control of	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	26.00	29.00	29.00
Number of Contractual Positions	.60	***************************************	
01 Salaries, Wages and Fringe Benefits	2,030,065	1,779,620	2,039,519
02 Technical and Special Fees	73,674		
04 Travel 08 Contractual Services 09 Supplies and Materials 12 Grants, Subsidies and Contributions	9,818 56,937 9,416	10,711 121,500 1,500 53,000	20,711 121,500 1,500
Total Operating Expenses	76,171	186,711	143,711
Total Expenditure	2,179,910	1,966,331	2,183,230
Original General Fund Appropriation Transfer of General Fund Appropriation	2,135,310 44,603	1,969,283 -55,952	
Total General Fund AppropriationLess: General Fund Reversion/Reduction	2,179,913	1,913,331	
Net General Fund ExpenditureSpecial Fund Expenditure	2,179,910	1,913,331 53,000	2,183,230
Total Expenditure	2,179,910	1,966,331	2,183,230
Special Fund Income: V00328 Receipts, Commissions and Donations		53,000	

V00101.02 WESTERN REGION COMMUNITY OPERATIONS—WESTERN REGION

Program Description:

The Western Region provides twenty-four hour Intake, Probation, Aftercare and Community Detention services for youth and families from Allegany, Frederick, Garrett, and Washington Counties. As part of its supervision and treatment services, the Western Region is responsible for the collection of cash restitution, the monitoring of community reparation, and the collaboration with other agencies in linking youth and their families to resources in the community.

This program shares the mission, goals, objectives, and performance measures of the Department.

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	63.00	63.00	63.00
Number of Contractual Positions	1.00	3.00	
01 Salaries, Wages and Fringe Benefits	4,259,489	4,851,793	4,993,013
03 Communication. 04 Travel	5,536 71,256 40,723 4,870,048 32,857	2,000 28,100 32,203 1,560 7,012,951 14,040	2,000 28,100 32,203 1,560 5,252,708 14,040
12 Grants, Subsidies and Contributions	68,129 285,876	357,339	214,722
Total Operating Expenses	5,374,425	7,448,193	5,545,333
Total Expenditure	9,633,914	12,299,986	10,538,346
Original General Fund Appropriation Transfer of General Fund Appropriation	9,249,807 76,237	11,029,680 -149,314	
Total General Fund Appropriation	9,326,044	10,880,366	
Net General Fund ExpenditureFederal Fund Expenditure	9,326,043 307,871	10,880,366 1,419,620	9,400,233 1,138,113
Total Expenditure	9,633,914	12,299,986	10,538,346
Federal Fund Income: 93.658 Foster Care-Title IV-E	156,899 150,972 307,871	444,207 342,380 786,587	261,700 243,380 505,080
Federal Fund Recovery Income: swf503 State Fiscal Stabilization Funds-Discretionary		633,033	633,033

V00I01.03 WESTERN REGION STATE-OPERATED RESIDENTIAL - WESTERN REGION

PROGRAM DESCRIPTION

The Western Region also supervises residential facilities and the programs for youth detained or committed by the court and placed at the Victor Cullen Academy (VCA), one of four Youth Centers, or the Western Maryland Children's Center (WMDCC). The Western Region promotes the continuity of integrated case management throughout the continuum of programs, services, care and custody, based on a youth's level of risk and need. The facilities and programs administered by this region provide a wide range of services that include screening, counseling, education, vocational enhancement, health services and recreational activities. The Western Region also provides secure transports of youth between facilities and court.

This program shares the mission, goals, objectives, and performance measures of the Department.

GREEN RIDGE REGIONAL YOUTH CENTER

Performance Measures	2008	2009	2010	2011
By program type	Actual	Actual	Estimated	Estimated
Admissions				
Committed	56	68	65	65
Re-Direct (Enhanced)	16	38	30	30
Discharges				
Committed	62	68	60	60
Re-Direct (Enhanced)	16	39	30	30
Average Daily Population				
Committed	29	29	30	30
Re-Direct (Enhanced)	8	10	10	10
Average Length of Stay				
Committed	171.5	154.8	155.0	155.0
Re-Direct (Enhanced)	32.2	90.0	30.0	30.0
By facility				
Occupancy Rate	93%	98%	100%	100%
Youth Injuries	43	42	20	15
Escapes	4	3	0	0
Youth Days	13,505	14,235	14,600	14,600
Rate of escapes per 100 youth days	0.030	0.021	0	0
Rate of injuries per 100 youth days	0.318	0.295	0.137	0.103
Per Diem Cost	\$214	\$220	\$204	\$197
Average Annual Cost	\$78,277	\$80,265	\$74,362	\$71,834
Project Summary				
General Administration	\$213,621	\$240,725	\$203,847	\$227,141
Maintenance	\$63,239	\$19,354	\$20,000	\$20,000
Educational Services	\$479,743	\$365,268	\$310,558	\$260,769
Somatic Health	\$0	\$0	\$0	\$0
Direct Care	\$1,707,208	\$1,984,549	\$1,966,161	\$2,039,143
Dietary Services	\$336,408	\$296,368	\$275,658	\$217,220
Mental Health Services	\$96,030	\$224,077	\$198,237	\$109,075
Total	\$2,896,249	\$3,130,341	\$2,974,461	\$2,873,348

V00I01.03 WESTERN REGION STATE-OPERATED RESIDENTIAL – WESTERN REGION (Continued)

STATEWIDE YOUTH CENTERS

Performance Measures	2008	2009	2010	2011
By program type	Actual	Actual	Estimated	Estimated
Admissions				
Committed	239	268	240	240
Discharges				
Committed	240	292	240	240
Average Daily Population				
Committed	121	118	122	122
Average Length of Stay				
Committed	186.2	156.3	150.0	150.0
By facility				
Occupancy Rate	98%	95%	98%	98%
Youth Injuries	40	99	50	25
Escapes	4	6	0	0
Youth Days	44,165	43,070	44,530	44,530
Rate of escapes per 100 youth days	0.009	0.014	0	0
Rate of injuries per 100 youth days	0.091	0.230	0.112	0.056
Per Diem Cost	\$259	\$280	\$271	\$297
Average Annual Cost	\$94,672	\$102,029	\$98,986	\$108,462
Project Summary				
General Administration	\$1,027,892	\$693,617	\$717,013	\$833,872
Maintenance	\$367,751	\$521,468	\$623,877	\$634,664
Educational Services	\$2,160,579	\$2,367,303	\$2,135,011	\$2,268,609
Somatic Health	\$1,022,819	\$678,501	\$798,056	\$798,056
Direct Care	\$5,210,789	\$5,748,605	\$5,737,256	\$6,630,322
Dietary Services	\$914,566	\$926,379	\$909,752	\$984,102
Mental Health Services	\$750,917	\$1,103,570	\$1,155,298	\$1,082,788
Total	\$11,455,313	\$12,039,443	\$12,076,263	

V00101.03 WESTERN REGION STATE-OPERATED RESIDENTIAL – WESTERN REGION (Continued)

WESTERN MARYLAND CHILDREN'S CENTER

Performance Measures	2008	2009	2010	2011
By program type	Actual	Actual	Estimated	Estimated
Admissions				
Detention	398	347	350	350
Pending Placement	70	71	70	70
Discharges				
Detention	400	346	350	350
Pending Placement	68	68	70	70
Average Daily Population				
Detention	20	19	20	20
Pending Placement	3	4	4	4
Average Length of Stay				
Detention	18.3	18.0	16.0	16.0
Pending Placement	24.1	26.6	20.0	20.0
By facility				
Occupancy Rate	96%	96%	100%	100%
Youth Injuries	45	65	30	15
Escapes	0	0	0	0
Youth Days	8,395	8,395	8,760	8,760
Rate of escapes per 100 youth days	0	0	0	0
Rate of injuries per 100 youth days	0.536	0.774	0.342	0.171
Per Diem Cost	\$407	\$476	\$457	\$484
Average Annual Cost	\$148,394	\$173,700	\$166,876	\$176,646
Project Summary				
General Administration	\$331,633	\$347,385	\$292,746	\$310,604
Maintenance	\$129,565	\$164,113	\$146,082	\$115,471
Educational Services	\$335,608	\$458,019	\$410,776	\$432,523
Somatic Health	\$435,011	\$513,478	\$537,245	\$547,146
Direct Care	\$1,763,805	\$1,895,276	\$2,021,735	\$2,223,816
Dietary Services	\$350,755	\$362,949	\$388,000	\$396,034
Mental Health Services	\$66,688	\$253,886	\$208,448	\$213,912
Total	\$3,413,065	\$3,995,106	\$4,005,032	\$4,239,506

V00I01.03 WESTERN REGION STATE-OPERATED RESIDENTIAL - WESTERN REGION (Continued)

VICTOR CULLEN ACADEMY OPERATIONS

Performance Measures	2008	2009	2010	2011
By program type	Actual	Actual	Estimated	Estimated
Admissions	60	0.0	0.0	0.0
Committed	69	88	80	80
Discharges	2.4	0.7	70	5 0
Committed	34	87	70	70
Average Daily Population	22	20	4.0	4.0
Committed	22	38	48	48
Average Length of Stay				
Committed	145.6	156.5	145.0	145.0
By facility				
Occupancy Rate	46%	79%	100%	100%
Youth Injuries	37	110	50	25
Escapes	4	7	6	3
Youth Days	8,030	13,870	17,520	17,520
Rate of escapes per 100 youth days	0.050	0.050	0.034	0.017
Rate of injuries per 100 youth days	0.461	0.793	0.285	0.143
Per Diem Cost	\$773	\$607	\$394	\$441
Average Annual Cost	\$282,193	\$221,537	\$143,714	\$160,897
Project Summary				
General Administration	\$1,323,827	\$1,934,444	\$1,157,501	\$1,282,619
Maintenance	\$9,738,454*	\$1,256,427	\$465,794	\$423,580
Educational Services	\$743,018	\$0	\$0	\$0
Somatic Health	\$467,798	\$734,213	\$705,287	\$796,394
Direct Care	\$2,507,053	\$3,487,292	\$3,367,625	\$4,153,240
Dietary Services	\$409,932	\$487,501	\$689,402	\$710,207
Mental Health Services	\$110,221	\$518,531	\$512,681	\$357,019
Total	\$15,300,303	\$8,418,408	\$6,898,290	\$7,723,059

Note: * Victor Cullen Academy opened 7/1/07. Capital costs of \$9,092,060 removed from calculation of per diem and average annual cost.

V00I01.03 WESTERN REGION STATE-OPERATED RESIDENTIAL—WESTERN REGION

Appropriation	Statement:
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Appropriation Statement.	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	321.50	338.50	338.50
Number of Contractual Positions	19.60	19.00	18.00
01 Salaries, Wages and Fringe Benefits	19,996,174	20,165,537	21,725,007
02 Technical and Special Fees	769,748	403,294	909,489
03 Communication 04 Travel 06 Fuel and Utilities 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges 14 Land and Structures Total Operating Expenses	473,224 141,545 1,356,643 2,093,152 1,519,191 27,339 347,265 52,552 49,103 757,362	59,168 97,000 1,159,696 2,343,756 1,538,005 41,000 1,000 145,590 5,385,215	59,168 97,000 1,192,955 2,208,756 1,538,005 41,000 54,000 242,946
Total Expenditure	27,583,298	25,954,046	28,068,326
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	26,602,722 -147,304 26,455,418	25,368,118 -521,106 24,847,012	
Less: General Fund Reversion/Reduction	26,455,290 37,057 1,090,951	24,847,012	26,558,246 53,000 1,457,080
Total Expenditure	27,583,298	25,954,046	28,068,326
Special Fund Income: V00328 Receipts, Commissions and Donations	37,057		53,000
Federal Fund Income: 10.553 School Breakfast Program	304,137 278,284	290,000 507,548	252,720 660,249
93.959 Block Grants for Prevention and Treatment of Substance Abuse	508,530	309,486	544,111
Total	1,090,951	1,107,034	1,457,080

SUMMARY OF EASTERN SHORE REGION

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	166.70	175.70	175.70
Total Number of Contractual Positions	11.30	14.50	5.75
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	11,196,750 415,461 8,297,187	11,547,167 267,894 8,079,116	12,523,259 188,410 7,855,549
Original General Fund Appropriation Transfer/Reduction	19,461,152 -80,555	18,549,748 -408,722	
Total General Fund Appropriation	19,380,597	18,141,026	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	19,380,594 5,081 523,723	18,141,026 9,000 1,744,151	18,986,450 9,000 1,571,768
Total Expenditure	19,909,398	19,894,177	20,567,218

V00J01.01 EASTERN SHORE REGION ADMINISTRATIVE—EASTERN SHORE REGION

Program Description:

The Eastern regional management structure facilitates a cooperative, unified and efficient service delivery and administrative infrastructure for Caroline, Cecil, Dorchester, Kent, Queen Anne's, Somerset, Talbot, Wicomico, and Worcester Counties. Program services (Behavioral Health, Medical and Education) as well as support services (Finance, Human Resources, IT, Procurement, and Maintenance and Training) are decentralized with key support staff embedded in the regions, but reporting centrally to DJS Headquarters. The Regional Director maintains oversight of Region IV-Eastern Community Services that includes intake, probation, aftercare, and community detention as well as oversight of Region IV-Eastern Facilities that includes state-operated detention and committed residential programs.

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	14.00	16.00	16.00
-		10.00	10.00
Number of Contractual Positions	.30		
01 Salaries, Wages and Fringe Benefits	820,523	813,779	1,061,726
02 Technical and Special Fees	27,292		
04 Travel	19,322		
08 Contractual Services	158 874	10,000	10,000
12 Grants, Subsidies and Contributions		9,000	
Total Operating Expenses	20,354	19,000	10,000
Total Expenditure	868,169	832,779	1,071,726
Original General Fund AppropriationTransfer of General Fund Appropriation	795,279 72,891	840,997 -17,218	
Total General Fund AppropriationLess: General Fund Reversion/Reduction	868,170 1	823,779	
Net General Fund ExpenditureSpecial Fund Expenditure	868,169	823,779 9,000	1,071,726
Total Expenditure	868,169	832,779	1,071,726
Special Fund Income: V00328 Receipts, Commissions and Donations		9,000	

V00J01.02 EASTERN SHORE REGION COMMUNITY OPERATIONS—EASTERN SHORE REGION

Program Description:

The Eastern Region provides twenty-four hour Intake, Probation, Aftercare and Community Detention services for youth and families from Caroline, Cecil, Dorchester, Kent, Queen Anne's, Somerset, Talbot, Wicomico, and Worcester Counties. As part of its supervision and treatment services, the Eastern Region is responsible for the collection of cash restitution, the monitoring of community reparation, and the collaboration with other agencies in linking youth and their families to resources in the community.

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	83.70	82.70	82.70
Number of Contractual Positions	4.70	5.50	5.50
01 Salaries, Wages and Fringe Benefits	6,077,868	6,125,894	6,246,983
02 Technical and Special Fees	164,800	165,823	174,002
03 Communication 04 Travel	5,440 73,353 43,799 1,296 6,772,698 52,241 236,452 7,185,279 13,427,947	12,000 75,700 23,833 1,320 6,612,130 35,500 222,576 6,983,059 13,274,776	12,000 75,700 23,833 1,320 6,352,565 35,500 258,574 6,759,492 13,180,477
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	12,985,725 -25,660 12,960,065 1	11,745,673 -155,048 11,590,625	
Net General Fund ExpenditureFederal Fund Expenditure	12,960,064 467,883 13,427,947	11,590,625 1,684,151 13,274,776	11,668,709 1,511,768 13,180,477
Federal Fund Income: 93.658 Foster Care-Title IV-E 93.778 Medical Assistance Program Total	238,185 229,698 467,883	632,304 418,814 1,051,118	459,921 418,814 878,735
Federal Fund Recovery Income: swf503 State Fiscal Stabilization Funds-Discretionary		633,033	633,033

V00J01.03 EASTERN SHORE REGION STATE-OPERATED RESIDENTIAL - EASTERN SHORE REGION

PROGRAM DESCRIPTION

The Eastern Region also supervises residential facilities and the programs for youth detained or committed by the court and placed at the J. DeWeese Carter Center and the Lower Eastern Shore Children's Center (LESCC). The Eastern Region promotes the continuity of integrated case management throughout the continuum of programs, services, care and custody, based on a youth's level of risk and need. The facilities and programs administered by this region provide a wide range of services that include screening, counseling, education, vocational enhancement, health services and recreational activities. The Eastern Region also provides secure transports of youth between facilities and court.

This program shares the mission, goals, objectives, and performance measures of the Department.

J. DEWEESE CARTER CENTER

Performance Measures	2008	2009	2010	2011
By program type	Actual	Actual	Estimated	Estimated
Admissions				
Detention	251	149	250	250
Pending Placement	102	103	100	100
Discharges				
Detention	258	149	250	250
Pending Placement	114	101	100	100
Average Daily Population				
Detention	11	8	11	11
Pending Placement	5	5	4	4
Average Length of Stay				
Detention	14.9	20.2	16.1	12.0
Pending Placement	20.2	19.4	15.0	15.0
By facility				
Occupancy Rate	59%	48%	56%	56%
Escapes	3	0	0	0
Youth Injuries	33	53	20	10
Youth Days	5,840	4,745	5,475	5,475
Rate of escapes per 100 youth days	0.051	0.000	0.000	0.000
Rate of injuries per 100 youth days	0.565	1.117	0.365	0.183
Per Diem Cost	\$352	\$455	\$365	\$446
Average Annual Cost	\$128,578	\$166,157	\$133,366	\$162,881
Project Summary				
General Administration	\$207,371	\$139,175	\$97,424	\$109,736
Maintenance	\$102,505	\$87,034	\$87,654	\$90,104
Educational Services	\$18,580	\$16,863	\$0	\$0
Somatic Health	\$188,574	\$274,872	\$265,207	\$285,827
Direct Care	\$1,307,178	\$1,349,131	\$1,129,201	\$1,534,778
Dietary Services	\$169,419	\$146,651	\$227,105	\$227,105
Mental Health Services	\$63,614	\$146,310	\$193,893	\$195,660
Total	\$2,057,241	\$2,160,036	\$2,000,484	\$2,443,210

V00J01.03 EASTERN SHORE REGION STATE-OPERATED RESIDENTIAL - EASTERN SHORE REGION (Continued)

LOWER EASTERN SHORE CHILDREN'S CENTER

Performance Data	2008	2009	2010	2011
By program type	Actual	Actual	Estimated	Estimated
Admissions				
Detention	322	384	325	325
Pending Placement	109	114	105	105
Discharges				
Detention	327	381	325	325
Pending Placement	113	110	105	105
Average Daily Population				
Detention	14	18	18	18
Pending Placement	8	6	6	6
Average Length of Stay				
Detention	19.7	16.2	17.0	17.0
Pending Placement	28.4	24.6	21.0	20.0
By facility				
Occupancy Rate	92%	100%	100%	100%
Escapes	0	0	0	0
Youth Injuries	65	95	50	25
Youth Days	8,030	8,760	8,760	8,760
Rate of escapes per 100 youth days	0	0	0	0
Rate of injuries per 100 youth days	0.809	1.084	0.571	0.285
Per Diem Cost	\$444	\$394	\$432	\$442
Average Annual Cost	\$162,005	\$143,885	\$157,756	\$161,325
Project Summary				
General Administration	\$428,154	\$537,776	\$516,653	\$460,996
Maintenance	\$154,000	\$158,680	\$148,807	\$152,993
Educational Services	\$0	\$0	\$0	\$0
Somatic Health	\$494,808	\$583,376	\$532,062	\$547,465
Direct Care	\$2,073,043	\$1,666,963	\$2,069,258	\$2,140,113
Dietary Services	\$342,020	\$375,973	\$343,843	\$358,161
Mental Health Services	\$72,078	\$130,478	\$175,515	\$212,077
Total	\$3,564,103	\$3,453,246	\$3,786,138	\$3,871,805

V00J01.03 EASTERN SHORE REGION STATE-OPERATED RESIDENTIAL—EASTERN SHORE REGION

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	69.00	77.00	77.00
Number of Contractual Positions	6.30	9.00	.25
01 Salaries, Wages and Fringe Benefits	4,298,359	4,607,494	5,214,550
02 Technical and Special Fees	223,369	102,071	14,408
03 Communication. 04 Travel	835 24,467 245,030 484,500 327,387 3,227 5,652 456	2,700 12,000 178,930 583,641 299,786	2,700 12,000 178,930 583,641 299,786
Total Operating Expenses	1,091,554	1,077,057	1,086,057
Total Expenditure	5,613,282	5,786,622	6,315,015
Original General Fund Appropriation	5,680,148 -127,786 5,552,362	5,963,078 -236,456 5,726,622	
Less: General Fund Reversion/Reduction	5,552,361 5,081 55,840	5,726,622 60,000	6,246,015 9,000 60,000
Total Expenditure	5,613,282	5,786,622	6,315,015
Special Fund Income: V00328 Receipts, Commissions and Donations	5,081		9,000
Federal Fund Income: 10.553 School Breakfast Program	55,840	60,000	60,000

SUMMARY OF SOUTHERN REGION

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	191.50	193.00	193.00
Total Number of Contractual Positions	4.00	6.25	9.85
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	12,328,567 220,263 12,969,123	13,177,826 236,777 11,519,645	13,984,364 514,775 10,307,543
Original General Fund Appropriation	24,232,705 532,868	23,370,697 -400,064	
Total General Fund Appropriation	24,765,573 461	22,970,633	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	24,765,112 2,755 750,086	22,970,633 15,000 1,948,615	23,131,717 15,000 1,659,965
Total Expenditure	25,517,953	24,934,248	24,806,682

V00K01.01 SOUTHERN REGION ADMINISTRATIVE—SOUTHERN REGION

Program Description:

The Southern regional management structure facilitates a cooperative, unified and efficient service delivery and administrative infrastructure for Anne Arundel, Calvert, Charles, and St Mary's Counties. Program services (Behavioral Health, Medical and Education) as well as support services (Finance, Human Resources, IT, Procurement, and Maintenance and Training) are decentralized with key support staff embedded in the regions, but reporting centrally to DJS Headquarters. The Regional Director maintains oversight of Region V-Southern Community Services that includes intake, probation, aftercare, and community detention as well as oversight of Region V-Southern Facilities that includes state-operated detention and committed residential programs.

This program shares the mission, goals, objectives, and performance measures of the Department.

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	5.00	6.00	6.00
01 Salaries, Wages and Fringe Benefits	292,097	271,942	412,947
04 Travel	5,876 116,365 298	105,000	105,000
12 Grants, Subsidies and Contributions	12,005	15,000	
Total Operating Expenses	134,544	120,000	105,000
Total Expenditure	426,641	391,942	517,947
Original General Fund Appropriation Transfer of General Fund Appropriation	361,169 65,472	385,051 -8,109	
Net General Fund Expenditure Special Fund Expenditure	426,641	376,942 15,000	517,947
Total Expenditure	426,641	391,942	517,947
Special Fund Income: V00328 Receipts, Commissions and Donations		15,000	

V00K01.02 SOUTHERN REGION COMMUNITY OPERATIONS—SOUTHERN REGION

Program Description:

The Southern Region provides twenty-four hour Intake, Probation, Aftercare and Community Detention services for youth and families from Anne Arundel, Calvert, Charles, and St. Mary's Counties. As part of its supervision and treatment services, the Southern Region is responsible for the collection of cash restitution, the monitoring of community reparation, and the collaboration with other agencies in linking youth and their families to resources in the community.

Appropriation S	Statement:
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Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	107.00	109.00	109.00
Number of Contractual Positions	1.80	2.00	2.35
01 Salaries, Wages and Fringe Benefits	6,706,730	7,375,357	7,773,696
02 Technical and Special Fees	121,180	120,857	113,481
03 Communication. 04 Travel	10,700 65,470 20,455 9,817,169 49,224 1,050	42,000 101,870 35,064 9,292,511 39,500	42,000 101,870 35,064 8,694,353 39,500
13 Fixed Charges	677,096	232,350	243,406
Total Operating Expenses	10,641,164	9,743,295	9,156,193
Total Expenditure	17,469,074	17,239,509	17,043,370
Original General Fund AppropriationTransfer of General Fund Appropriation	16,416,860 348,796	15,630,364 294,470	
Total General Fund Appropriation	16,765,656	15,335,894	
Net General Fund ExpenditureFederal Fund Expenditure	16,765,647 703,427	15,335,894 1,903,615	15,428,405 1,614,965
Total Expenditure	17,469,074	17,239,509	17,043,370
Federal Fund Income: 93.658 Foster Care-Title IV-E	357,378 346,049	798,962 471,620	510,312 471,620
Total	703,427	1,270,582	981,932
Federal Fund Recovery Income: swf503 State Fiscal Stabilization Funds-Discretionary		633,033	633,033

V00K01.03 SOUTHERN REGION STATE-OPERATED RESIDENTIAL – SOUTHERN REGION

PROGRAM DESCRIPTION

The Southern Region also supervises residential facility and the programs for youth detained or committed by the court and placed at the Thomas J. S. Waxter Children's Center. The Southern Region promotes the continuity of integrated case management throughout the continuum of programs, services, care and custody, based on a youth's level of risk and need. The facility and programs administered by this region provide a wide range of services that include screening, counseling, education, vocational enhancement, health services and recreational activities. The Southern Region also provides secure transports of youth between facilities and court.

This program shares the mission, goals, objectives, and performance measures of the Department.

THOMAS J. S. WAXTER CHILDREN'S CENTER

Performance Measures	2008	2009	2010	2011
By program type	Actual	Actual	Estimated	Estimated
Admissions				
Detention	568	667	565	565
Pending Placement	87	107	85	85
Enhanced	8	12	10	10
Discharges				
Detention	569	664	565	565
Pending Placement	82	110	80	80
Enhanced	7	10	9	9
Average Daily Population				
Detention	20	22	20	20
Pending Placement	7	7	5	5
Enhanced	8	7	9	9
Average Length of Stay				
Detention	13.8	11.5	12.0	12.0
Pending Placement	34.3	28.0	21.0	21.0
Enhanced	338.6	357.0	300.0	300.0
By facility				٠
Occupancy Rate	51%	53%	50%	50%
Escapes	0	1	0	0
Youth Injuries	123	90	45	20
Youth Days	12,775	13,140	12,410	12,410
Rate of escapes per 100 youth days	0	0.008	0	0
Rate of injuries per 100 youth days	0.963	0.685	0.363	0.161
Per Diem Cost	\$480	\$580	\$588	\$584
Average Annual Cost	\$175,041	\$211,729	\$214,788	\$213,099
Project Summary				
General Administration	\$929,138	\$847,654	\$724,843	\$821,407
Maintenance	\$153,206	\$959,573	\$813,700	\$192,592
Educational Services	\$681,881	\$891,163	\$908,621	\$906,285
Somatic Health	\$746,239	\$910,730	\$748,512	\$981,682
Direct Care	\$2,795,967	\$2,944,393	\$3,211,896	\$3,417,838
Dietary Services	\$444,070	\$520,288	\$465,094	\$475,923
Mental Health Services	\$375,950	\$548,437	\$430,131	\$473,923 \$449,638
Total	\$6,126,451	\$7,622,238	\$7,302,797	\$7,245,365
TOTAL	ф 0,120,431	\$1,U44,438	φ1,304,191	φ1,443,303

V00K01.03 SOUTHERN REGION STATE-OPERATED RESIDENTIAL—SOUTHERN REGION

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	79.50	78.00	78.00
Number of Contractual Positions	2.20	4.25	7.50
01 Salaries, Wages and Fringe Benefits	5,329,740	5,530,527	5,797,721
02 Technical and Special Fees	99,083	115,920	401,294
03 Communication 04 Travel	68,511 16,169 143,074 968 1,480,599 426,334 5,817 30,453 2,755 18,735 2,193,415 7,622,238	3,500 14,500 168,476 1,166,761 270,864 31,549 700 1,656,350 7,302,797	3,500 14,500 168,476 541,761 270,864 31,549 15,000 700 1,046,350 7,245,365
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	7,454,676 118,600 7,573,276 452	7,355,282 -97,485 7,257,797	7,243,303
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Total Expenditure	7,572,824 2,755 46,659 7,622,238	7,257,797 45,000 7,302,797	7,185,365 15,000 45,000 7,245,365
Special Fund Income: V00328 Receipts, Commissions and Donations	2,755		15,000
Federal Fund Income: 10.553 School Breakfast Program	46,659	45,000	45,000

SUMMARY OF METRO REGION

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	430.00	412.00	412.00
Total Number of Contractual Positions	23.20	21.00	18.15
Salaries, Wages and Fringe Benefits	27,320,953 1,051,696 23,257,257	27,849,046 559,462 24,332,923	28,777,055 922,787 21,466,700
Original General Fund Appropriation	50,178,483 140,879	51,380,396 -1,257,301	
Total General Fund Appropriation	50,319,362 445	50,123,095	
Net General Fund Expenditure Special Fund Expenditure	50,318,917	50,123,095 50,000	48,882,009 50,000
Federal Fund ExpenditureReimbursable Fund Expenditure	1,256,737 54,252	2,343,336 225,000	2,009,533 225,000
Total Expenditure	51,629,906	52,741,431	51,166,542

V00L01.01 METRO REGION ADMINISTRATIVE—METRO REGION

Program Description:

The Metro regional management structure facilitates a cooperative, unified and efficient service delivery and administrative infrastructure for Montgomery and Prince George's Counties. Program services (Behavorial Health, Medical and Education) as well as support services (Finance, Human Resources, IT, Procurement, Maintenance and Training) are decentralized with key support staff embedded in the regions, but reporting centrally to DJS Headquarters. The Regional Director maintains oversight of Region VI-Metro Region Community Operations that includes intake, probation, aftercare, and community detention as well as oversight of Region VI-Metro Region State-Operated Residential that includes detention and committed residential programs.

This program shares the mission, goals, objectives, and performance measures of the Department.

Appropriation	Statement:
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•	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	15.00	15.00	15.00
01 Salaries, Wages and Fringe Benefits	825,348	881,816	990,409
04 Travel	8,394 2,441 6,257 738	250 25,000 2,000 50,000	250 25,000 2,000
Total Operating Expenses	17,830	77,250	27,250
Total Expenditure	843,178	959,066	1,017,659
Original General Fund Appropriation Transfer of General Fund Appropriation	757,012 86,377	927,006 -17,940	
Total General Fund Appropriation	843,389 211	909,066	
Net General Fund Expenditure Special Fund Expenditure	843,178	909,066 50,000	1,017,659
Total Expenditure	843,178	959,066	1,017,659
Special Fund Income: V00328 Receipts, Commissions and Donations		50,000	

V00L01.02 METRO REGION COMMUNITY OPERATIONS—METRO REGION

Program Description:

The Metro Region provides twenty-four hour Intake, Probation, Aftercare and Community Detention services for youth and families from Montgomery and Prince George's Counties. As part of its supervision and treatment services, the Metro Region is responsible for the collection of cash restitution, the monitoring of community reparation, and the collaboration with other agencies in linking youth and their families to resources in the community.

This program shares the mission, goals, objectives, and performance measures of the Department.

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	155.00	144.50	144.50
Number of Contractual Positions	1.80		.65
01 Salaries, Wages and Fringe Benefits	9,237,103	10,376,858	10,102,437
02 Technical and Special Fees	81,505		39,353
03 Communication	17,515 85,077 49,396 1,720 14,295,991 68,168 1,007	8,000 94,610 9,067 16,558,949 19,960	8,000 94,610 9,067 14,189,645 19,960
11 Equipment—Additional	18,302	60,000	60,000
13 Fixed Charges	529,727	462,324	564,942
Total Operating Expenses	15,066,903	17,212,910	14,946,224
Total Expenditure	24,385,511	27,589,768	25,088,014
Original General Fund Appropriation Transfer of General Fund Appropriation	23,693,095 -271,850	26,037,226 -745,440	
Total General Fund Appropriation	23,421,245 233	25,291,786	
Net General Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	23,421,012 910,247 54,252	25,291,786 2,072,982 225,000	23,370,784 1,492,230 225,000
Total Expenditure	24,385,511	27,589,768	25,088,014
Federal Fund Income: 93.658 Foster Care-Title IV-E	465,344 444,903 910,247	1,016,272 423,678 1,439,950	435,520 423,678 859,198
Federal Fund Recovery Income: swf503 State Fiscal Stabilization Funds-Discretionary		633,032	633,032
Reimbursable Fund Income: D15A05 Executive Department-Boards, Commissions and Offices	54,252	225,000	225,000

V00L01.03 METRO REGION STATE-OPERATED RESIDENTIAL - METRO REGION

PROGRAM DESCRIPTION

The Metro Region also supervises residential facilities and the programs for youth detained or committed by the court and placed at the Cheltenham Youth Facility and the Alfred D. Noyes Children's Center. The Metro Region promotes the continuity of integrated case management throughout the continuum of programs, services, care and custody, based on a youth's level of risk and need. The facilities and programs administered by this region provide a wide range of services that include screening, counseling, education, vocational enhancement, health services and recreational activities. The Metro Region also provides secure transports of youth between facilities and court.

This program shares the mission, goals, objectives, and performance measures of the Department.

CHELTENHAM YOUTH FACILITY

Performance Measures	2008	2009	2010	2011
By program type	Actual	Actual	Estimated	Estimated
Admissions				
Detention	1,635	1,815	1,625	1,625
Pending Placement	486	483	485	485
Committed (ReDirect)	114	138	115	115
Shelter	67	78	65	65
Discharges	4 440			
Detention	1,628	1,798	1,625	1,625
Pending Placement	503	476	490	490
Committed (ReDirect)	105	134	110	110
Shelter	65	80	65	65
Average Daily Population				
Detention	51	59	55	55
Pending Placement	39	35	30	25
Committed (ReDirect)	15	18	17	17
Shelter	2	4	5	5
Average Length of Stay				
Detention	11.4	11.8	12.0	12.0
Pending Placement	25.9	27.0	22.0	20.0
Committed (ReDirect)	49.2	51.0	54.0	50.0
Shelter	11.9	18.0	17.0	15.0
By facility				
Occupancy Rate	93%	101%	93%	89%
Escapes	0	1	0	0
Youth Injuries	325	375	300	200
Youth Days	39,055	42,340	39,055	37,230
Rate of escapes per 100 youth days	0	0.002	0	0
Rate of injuries per 100 youth days	0.832	0.886	0.768	0.537
Per Diem Cost	\$442	\$466	\$469	\$501
Cost per Admission	\$161,168	\$170,189	\$171,030	\$182,975
Project Summary				
General Administration	\$1,279,522	\$1,960,042	\$1,660,940	\$1,938,701
Maintenance	\$896,566	\$1,662,628	\$1,274,113	\$488,988
Educational Services	\$1,625,408	\$1,833,351	\$1,988,254	\$2,090,441
Somatic Health	\$1,585,965	\$1,608,108	\$1,466,527	\$1,533,968
Direct Care	\$8,645,552	\$9,475,040	\$9,096,560	\$9,620,407
Dietary Services	\$1,274,518	\$1,303,406	\$1,028,907	\$1,118,550
Mental Health Services	\$1,937,393	\$1,899,367	\$1,784,930	\$1,872,430
Total	\$17,244,924			

V00L01.03 METRO REGION STATE-OPERATED RESIDENTIAL - METRO REGION (Continued)

ALFRED D. NOYES CHILDREN'S CENTER

Performance Measures	2008	2009	2010	2011
By program type	Actual	Actual	Estimated	Estimated
Admissions				
Detention	739	750	735	735
Pending Placement	208	188	180	180
Discharges				
Detention	744	745	735	735
Pending Placement	201	193	180	180
Average Daily Population				
Detention	32	35	35	35
Pending Placement	7	10	10	10
Average Length of Stay				
Detention	16	16	15	16
Pending Placement	23	23	15	23
By facility				
Occupancy Rate	68%	79%	79%	79%
Youth Injuries	233	291	200	100
Escapes	1	0	0	0
Youth Days	14,235	16,425	16,425	16,425
Rate of escapes per 100 youth days	0.007	0	0	0
Rate of injuries per 100 youth days	1.637	1.772	1.218	0.609
Per Diem Cost	\$417	\$405	\$359	\$389
Average Annual Cost	\$152,281	\$147,984	\$130,941	\$142,164
Project Summary				
General Administration	\$430,393	\$530,899	\$480,414	\$512,187
Maintenance	\$113,719	\$125,355	\$138,913	\$142,719
Educational Services	\$684,579	\$707,963	\$902,096	\$867,922
Somatic Health	\$612,014	\$828,759	\$483,394	\$508,215
Direct Care	\$3,343,858	\$3,337,909	\$2,904,401	\$3,282,055
Dietary Services	\$620,588	\$721,612	\$535,000	\$605,000
Mental Health Services	\$133,789	\$406,778	\$448,148	\$479,286
Total	\$5,938,940	\$6,659,275	\$5,892,366	\$6,397,384

V00L01.03 METRO REGION STATE-OPERATED RESIDENTIAL—METRO REGION

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	260.00	252.50	252.50
Number of Contractual Positions	21.40	21.00	17.50
01 Salaries, Wages and Fringe Benefits	17,258,502	16,590,372	17,684,209
02 Technical and Special Fees	970,191	559,462	883,434
03 Communication 04 Travel	7,481 54,876 941,226 1,222 4,628,862	10,000 53,900 750,134 5,015,714	10,000 53,000 881,497 4,285,714
09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges 14 Land and Structures	1,525,851 15,550 28,733 968,723	1,057,476 153,639 1,900	1,057,476 153,639 50,000 1,900
Total Operating Expenses	8,172,524	7,042,763	6,493,226
Total Expenditure	26,401,217	24,192,597	25,060,869
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	25,728,376 326,352 26,054,728	24,416,164 -493,921 23,922,243	
Less: General Fund Reversion/Reduction	1		
Net General Fund Expenditure	26,054,727	23,922,243	24,493,566 50,000
Federal Fund Expenditure	346,490	270,354	517,303
Total Expenditure	26,401,217	24,192,597	25,060,869
Special Fund Income: V00328 Receipts, Commissions and Donations			50,000
Federal Fund Income: 10.553 School Breakfast Program	224,871	155,000	225,000
Delinquent Children93.959 Block Grants for Prevention and Treatment	72,429	115,354	224,345
of Substance Abuse	49,190		67,958
Total	346,490	270,354	517,303

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
v00401 Office of the Secretory							
v00d01 Office of the Secretary v00d0101 Office of the Secretary							
secy dept juvenile services	1.00	152,517	1.00	156,060	1.00	156,060	
principal counsel	1.00	104,560		102,996		102,996	
asst attorney general viii	.00	92,005	1.00	106,159		106,159	
prgm mgr senior ii	1.00	85 , 342		102,180		102,180	
asst attorney general vii	1.00	94,695		95,738		95,738	
prgm mgr senior i	.00	8,638		75,130		0	
asst attorney general vi	2.00	84,308		80,081	1.00	80,081	
prgm mgr iv	3.00	116,589		84,756		84,756	
prgm mgr iii	.00	55,637		04,750		04,750	
prgm mgr ii	1.00	27,429		0	.00	0	
administrator iv	.00	48,204		63,420		63,420	
webmaster supr	.00	40,595		05,420	.00	0	
administrator ii	1.00	13,470		43,725	.00	_	Abolish
djs program specialist	1.00	41,490		43,729		0	
administrator i	.00	10,953		0	.00	0	
djs case management spec iii	1.00	23,897		0	.00	0	
admin officer ii	1.00	52,043		53,359		53,359	
paralegal ii	1.00	42,404		44,389		44,389	
exec assoc iii	1.00	60,401	1.00	62,417		62,417	
ched dodoc 177							
TOTAL v00d0101*	16.00	1,155,177	12.00	995,280	11.00	951,555	
TOTAL v00d01 **	16.00	1,155,177		995,280		951,555	
		.,,		•		,	
v00d02 Departmental Support							
v00d0201 Departmental Support							
dep secy dept juvenile services	1.00	132,330	1.00	131,715	1.00	131,715	
coord corr educ djs	.00	19,206	.00	0	.00	0	
asst secy dept juvenile service	2.00	175,258	1.00	106,940	.00	0	Abolish
prgm mgr senior iv	.00	0		116,449	1.00	116,449	
prgm mgr senior ii	.00	65,014	1.00	87,753		87,753	
fiscal services admin vi	1.00	72,878	1.00	97,578	1.00	97,578	
admin prog mgr iv	1.00	40,638	1.00	72,855	1.00	72,855	
it director ii	1.00	58,921	1.00	96,808	1.00	96,808	
prgm mgr iv	2.00	190,535	3.00	244,231	3.00	244,231	
admin prog mgr iii	1.00	139,620	2.00	168,303	2.00	168,303	
administrator vi	1.00	71,179	1.00	72,276	1.00	72,276	
dir personnel services	1.00	88,306	1.00	90,706	1.00	90,706	
fiscal services admin iv	1.00	43,396	1.00	60,921	1.00	60,921	
prgm mgr iii	5.00	290,808	3.00	243,026	3.00	243,026	
admin prog mgr ii	2.00	84,437		80,333	1.00	80,333	
administrator v	1.00	70,728		218,577			Abolish
administrator v	1.00	79,113		80,333		80,333	
it programmer analyst manager	1.00	83,087		85,017		85,017	
prgm mgr ii	3.00	322,207		235,191	3.00	235,191	

v00d02 Departmental Support Expenditure Positions Appropriation Positions Allowance Symbol v00d02 Departmental Support admin prog mgr i 2.00 145,030 2.00 145,100 2.00 153,701 0 73,910 Abolish nursing prognosh (174min i) .00 69,648 2.00 139,797 1.00 73,910 Abolish nursing prognosh (174min i) .00 94,699 .00 0 .00 0		FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
v0000201 Departmental Support 2.00 145,000 2.00 145,100 2.00 145,100 2.00 145,100 2.00 145,100 2.00 145,100 2.00 145,100 73,910 Abolish candinator in program on its program on	Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
v0000201 Departmental Support 2.00 145,030 2.00 145,100 2.00 145,100 2.00 145,100 2.00 145,100 2.00 145,100 2.00 145,100 73,910 Abolish anning pring monstradmini 1.00 69,648 2.00 133,777 1.00 73,910 Abolish nursing prym onstradmini 1.00 53,201 .00 0 .00 138,036 0 0 0 138,036 0 0 138,036 0 0 138,036 0 0 138,036 0 0	•••••							
v0000201 Departmental Support 2.00 145,030 2.00 145,100 2.00 145,100 2.00 145,100 2.00 145,100 2.00 145,100 2.00 145,100 73,910 Abolish anning pring monstradmini 1.00 69,648 2.00 133,777 1.00 73,910 Abolish nursing prym onstradmini 1.00 53,201 .00 0 .00 138,036 0 0 0 138,036 0 0 138,036 0 0 138,036 0 0 138,036 0 0	v00d02 Departmental Support							
administrator i 2.00 145,100 2.00 145,100 73,910 Abolish administrator i 1.00 69,648 2.00 139,797 1.00 73,910 Abolish nursing prgm constt/admin i .00 53,201 .00 0 .00 0								
administrator iv 1.00 69,648 2.00 139,797 1.00 73,910 Abolish nursing prgm constlt/admin i .00 53,201 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 0 .00 0 .00 0 0 .00 0 0 0 0 .00 0 0 0 0 0 0 0 0 0 79,453 .00 79,453 .00 79,453 .00 79,453 .00 79,453 .00 79,453 .00 79,453 .00 79,453 .00 79,453 .00 79,453 .00 79,453 .00 18,461 .00 .00 183,436 .200 1183,436 .200 1183,436 .200 1183,436 .200 .00 .00 .00 .00 .00 .00 .00		2.00	145.030	2.00	145.100	2.00	145.100	
nursing prgm consit/admin i .00 53, 201 .00 0 .00 .00 0 .00 0 prgm mgr i .00 94,069 .00 0 .00 0 .00 0 .00 0 administratoriii 4.00 311,098 2.00 132,141 2.00 132,141 administratoriii 2.00 135,533 1.00 70,562 1.00 79,563 1.00 79,677 1.00 57,736 1.00 57,736 1.00 57,736 1.00 57,736 1.00 57,736 1.00 57,736 1.00 57,736 1.00			· ·					
prgm mgri			•		•		•	
administrator iii	- · -	.00	•		0		0	
administrator iii	administrator iii	4.00			132,141	2.00	132,141	
accountant manager iii 1.00 78,095 1.00 79,453 1.00 79,453 computer network spec mgr 2.00 165,091 2.00 168,442 2.00 168,442 2.00 168,442 2.00 168,442 2.00 168,442 2.00 168,442 2.00 168,442 2.00 178,652 2.00 138,036 2.00 138,036 2.00 138,036 2.00 138,036 2.00 138,036 2.00 138,036 2.00 138,036 2.00 138,036 2.00 138,036 2.00 138,036 2.00 138,036 2.00 138,036 2.00 282,140 2.00 138,036 2.00 282,140 2.00 2.00 0.00 0.00 0.00 0.00 0.00 0.	administrator iii	2.00	•		•	1.00	•	
computer network spec magr	accountant manager iii	1.00	-			1.00		
it systems technical spec super		2.00		2.00				
Computer network spec supr	it systems technical spec super	2.00	•				138,036	
database specialist supervisor 1.00 67,160 1.00 68,457 1.00 68,457 it programmer analyst superviso 1.00 81,401 .00 0 .00 0 .00 0 it systems technical spec 5.00 289,892 4.00 282,140 4.00 282,140 computer network spec lead 2.00 109,124 2.00 111,259 2.00 111,259 database specialist ii 1.00 64,980 1.00 66,627 1.00 66,627 djs case management prgm supr 1.00 119,113 1.00 69,224 1.00 69,224 dp technical support spec ii 1.00 0 0.00 0 0.00 0 0 0 0 0 0 0 0 0 0	• •			1.00				
it systems technical spec	database specialist supervisor	1.00	67,160	1.00	68,457	1.00		
it systems technical spec	it programmer analyst superviso	1.00	81,401	.00	. 0	.00	. 0	
Computer network spec lead 2.00	it systems technical spec	5.00	289,892	4.00	282,140	4.00	282,140	
database specialist ii 1.00 64,880 1.00 66,627 1.00 66,627 djs case management prgm supr d.00 119,113 1.00 69,224 1.00 69,224 dpt echnical support spec ii 1.00 0 0.00 0 0.00 0 0.00 0 0.00 lbm ser admin ii 1.00 67,783 1.00 69,224 1.00 69,224 internal auditor super .00 43,566 1.00 69,224 1.00 69,224 it programmer analyst lead/adva 2.00 91,706 1.00 54,056 1.00 54,056 personnel administrator ii 1.00 69,225 1.00 70,562 1.00 70,562 administrator ii 8.00 474,818 10.00 620,431 7.00 444,492 Abolish administrator ii 1.00 63,119 1.00 64,847 1.00 64,847 agency procurement spec supv .00 56,056 1.00 62,417 1.00 64,847 1.00 64,847 computer network spec ii 4.00 150,155 2.00 99,475 2.00 99,475 djs program specialist 9.00 492,296 5.00 299,926 5.00 299,926 it functional analyst lead 2.00 117,143 2.00 117,452 2.00 117,452 it programmer analyst ii 3.00 186,861 4.00 223,353 maint engineer ii .00 12,375 .00 0 .00 0 .00 0 personnel administrator i 4.00 254,712 3.00 190,882 3.00 190,882 planner iv 1.00 60,079 1.00 69,999 1.00 69,999 social worker adv, criminal jus 1.00 11,251 .00 0 .00 0 .00 0 .00 personnel administrator i 1.00 45,818 1.00 58,849 1.00 57,386 computer network spec ii 1.00 45,018 1.00 57,386 computer network spec ii 3.00 133,241 1.00 57,386 computer network spec ii 3.00 61,355 2.00 102,199 2.00 102,199 djs case management spec lead .00 52,094 1.00 58,913 1.00 60,757 1.00 0 Abolish fiscal services officer i .00 20,320 .00 0 .00 0 .00	computer network spec lead	2.00						
djs case management prgm supr 1.00 119,113 1.00 69,224 1.00 69,224 dp technical support spec ii 1.00 0 .00 0 .00 0 hum ser admin ii 1.00 67,783 1.00 69,224 1.00 69,224 internal auditor super .00 43,566 1.00 69,224 1.00 69,224 it programmer analyst lead/adva 2.00 91,706 1.00 54,056 1.00 56,056 personnel administrator ii 8.00 474,818 10.00 620,431 7.00 444,492 Abolish administrator ii 1.00 63,119 1.00 64,847 1.00 64,847 agency procurement spec supv .00 56,056 1.00 62,417 1.00 62,417 computer network spec ii 4.00 150,155 2.00 99,475 2.00 99,475 djs program specialist 9.00 492,296 5.00 299,926 5.00 299,926 it functional analyst lead 2.00 <td>· · · · · · · · · · · · · · · · · · ·</td> <td>1.00</td> <td></td> <td>1.00</td> <td>66,627</td> <td>1.00</td> <td></td> <td></td>	· · · · · · · · · · · · · · · · · · ·	1.00		1.00	66,627	1.00		
dp technical support spec ii 1.00 0 .00 0 .00 0 hum ser admin ii 1.00 67,783 1.00 69,224 1.00 69,224 internal auditor super .00 43,566 1.00 69,224 1.00 69,224 it programmer analyst lead/adva 2.00 91,706 1.00 54,056 1.00 54,056 personnel administrator ii 1.00 69,225 1.00 70,562 1.00 70,562 administrator ii 1.00 69,225 1.00 62,431 7.00 444,492 Abolish administrator ii 1.00 63,119 1.00 62,437 7.00 444,492 Abolish agency procurement spec supv .00 56,056 1.00 62,417 1.00 62,417 djs program specialist 9.00 492,296 5.00 299,475 2.00 99,475 djs program specialist 9.00 172,143 2.00 117,452 2.00 117,452 it funct	djs case management prgm supr	1.00	' - '	1.00				
hum ser admin ii 1.00 67,783 1.00 69,224 1.00 69,224 internal auditor super .00 43,566 1.00 69,224 1.00 69,224 it programmer analyst lead/adva 2.00 91,706 1.00 54,056 1.00 70,562 administrator ii 8.00 474,818 10.00 620,431 7.00 444,492 Abolish administrator ii 1.00 63,119 1.00 64,847 1.00 62,417 agency procurement spec supv .00 56,056 1.00 62,417 1.00 62,417 computer network spec ii 4.00 150,155 2.00 99,475 2.00 99,475 djs program specialist 9.00 492,296 5.00 299,926 5.00 299,926 it functional analyst lead 2.00 117,143 2.00 117,452 2.00 117,452 it programmer analyst ii 3.00 186,861 4.00 223,353 4.00 223,353 4.00 223,353<	dp technical support spec ii	1.00	0	.00	. 0	.00		
internal auditor super		1.00	67,783		69,224	1.00	69,224	
it programmer analyst lead/adva	internal auditor super	.00	43,566	1.00	69,224	1.00		
personnel administrator ii	it programmer analyst lead/adva	2.00	91,706	1.00	54,056	1.00		
administrator ii 1.00 63,119 1.00 64,847 1.00 64,847 agency procurement spec supv .00 56,056 1.00 62,417 1.00 62,417 computer network spec ii 4.00 150,155 2.00 99,475 2.00 99,475 djs program specialist 9.00 492,296 5.00 299,926 5.00 299,926 it functional analyst lead 2.00 117,143 2.00 117,452 2.00 117,452 it programmer analyst ii 3.00 186,861 4.00 223,353 4.00 223,353 maint engineer ii .00 12,375 .00 0 .00 0 personnel administrator i 4.00 254,712 3.00 190,882 3.00 190,882 planner iv 1.00 60,079 1.00 69,999 1.00 0 0 research statistician iv .00 42,219 1.00 69,999 1.00 69,999 social worker adv, criminal jus			69,225	1.00	70,562	1.00		
agency procurement spec supv .00 56,056 1.00 62,417 1.00 62,417 computer network spec ii 4.00 150,155 2.00 99,475 2.00 99,475 djs program specialist 9.00 492,296 5.00 299,926 5.00 299,926 it functional analyst lead 2.00 117,143 2.00 117,452 2.00 117,452 it programmer analyst ii 3.00 186,861 4.00 223,353 4.00 223,353 maint engineer ii .00 12,375 .00 0 .00 0 maint supv iv .00 23,393 .00 0 .00 0 personnel administrator i 4.00 254,712 3.00 190,882 3.00 190,882 planner iv 1.00 60,079 1.00 61,239 .00 0 Abolish research statistician iv .00 42,219 1.00 69,999 1.00 69,999 social worker adv, criminal jus 1.00 <td>administrator ii</td> <td>8.00</td> <td>474,818</td> <td>10.00</td> <td>620,431</td> <td>7.00</td> <td>444,492</td> <td>Abolish</td>	administrator ii	8.00	474,818	10.00	620,431	7.00	444,492	Abolish
computer network spec ii 4.00 150,155 2.00 99,475 2.00 99,475 djs program specialist 9.00 492,296 5.00 299,926 5.00 299,926 it functional analyst lead 2.00 117,143 2.00 117,452 2.00 117,452 it programmer analyst ii 3.00 186,861 4.00 223,353 4.00 223,353 maint engineer ii .00 12,375 .00 0 .00 0 maint supv iv .00 23,393 .00 0 .00 0 personnel administrator i 4.00 254,712 3.00 190,882 3.00 190,882 planner iv 1.00 60,079 1.00 61,239 .00 0 0 research statistician iv .00 42,219 1.00 69,999 1.00 69,999 social worker adv, criminal jus 1.00 11,251 .00 0 .00 0 webmaster ii 1.00 58,276	administrator ii	1.00	63,119	1.00	64,847	1.00	64,847	
djs program specialist 9.00 492,296 5.00 299,926 5.00 299,926 it functional analyst lead 2.00 117,143 2.00 117,452 2.00 117,452 it programmer analyst ii 3.00 186,861 4.00 223,353 4.00 223,353 maint engineer ii .00 12,375 .00 0 .00 0 maint supv iv .00 23,393 .00 0 .00 0 personnel administrator i 4.00 254,712 3.00 190,882 3.00 190,882 planner iv 1.00 60,079 1.00 61,239 .00 0 0 research statistician iv .00 42,219 1.00 69,999 1.00 69,999 social worker adv, criminal jus 1.00 11,251 .00 0 .00 0 webmaster ii 1.00 58,276 1.00 58,949 1.00 58,949 accountant advanced 2.00 123,353 <td< td=""><td>agency procurement spec supv</td><td>.00</td><td>56,056</td><td>1.00</td><td>62,417</td><td>1.00</td><td>62,417</td><td></td></td<>	agency procurement spec supv	.00	56,056	1.00	62,417	1.00	62,417	
it functional analyst lead 2.00 117,143 2.00 117,452 2.00 117,452 it programmer analyst ii 3.00 186,861 4.00 223,353 4.00 223,353 maint engineer ii .00 12,375 .00 0 .00 0 maint supv iv .00 23,393 .00 0 .00 0 personnel administrator i 4.00 254,712 3.00 190,882 3.00 190,882 planner iv 1.00 60,079 1.00 61,239 .00 0 Abolish research statistician iv .00 42,219 1.00 69,999 1.00 69,999 social worker adv, criminal jus 1.00 11,251 .00 0 .00 0 webmaster ii 1.00 58,276 1.00 58,949 1.00 58,949 accountant advanced 2.00 123,353 2.00 126,325 2.00 126,325 administrator i 9.75 593,990 8.75 490,094 8.75 490,094 administrator i 1.00	computer network spec ii	4.00	150,155	2.00	99,475	2.00	99,475	
it programmer analyst ii 3.00 186,861 4.00 223,353 4.00 223,353 maint engineer ii .00 12,375 .00 0 .00 0 maint supv iv .00 23,393 .00 0 .00 0 personnel administrator i 4.00 254,712 3.00 190,882 3.00 190,882 planner iv 1.00 60,079 1.00 61,239 .00 0 Abolish research statistician iv .00 42,219 1.00 69,999 1.00 69,999 social worker adv, criminal jus 1.00 11,251 .00 0 .00 0 webmaster ii 1.00 58,276 1.00 58,949 1.00 58,949 accountant advanced 2.00 123,353 2.00 126,325 2.00 126,325 administrator i 9.75 593,990 8.75 490,094 8.75 490,094 administrator i 1.00 45,018 1.00 57,386 1.00 57,386 agency procurement spec lead .00 </td <td>djs program specialist</td> <td>9.00</td> <td>492,296</td> <td>5.00</td> <td>299,926</td> <td>5.00</td> <td>299,926</td> <td></td>	djs program specialist	9.00	492,296	5.00	299,926	5.00	299,926	
maint engineer ii .00 12,375 .00 0 .00 0 maint supv iv .00 23,393 .00 0 .00 0 personnel administrator i 4.00 254,712 3.00 190,882 3.00 190,882 planner iv 1.00 60,079 1.00 61,239 .00 0 Abolish research statistician iv .00 42,219 1.00 69,999 1.00 69,999 social worker adv, criminal jus 1.00 11,251 .00 0 .00 0 webmaster ii 1.00 58,276 1.00 58,949 1.00 58,949 accountant advanced 2.00 123,353 2.00 126,325 2.00 126,325 administrator i 9.75 593,990 8.75 490,094 8.75 490,094 administrator i 1.00 45,018 1.00 57,386 1.00 57,386 agency procurement spec lead .00 52,094 1.00	it functional analyst lead	2.00	117,143	2.00	117,452	2.00	117,452	
maint supv iv .00 23,393 .00 0 .00 0 personnel administrator i 4.00 254,712 3.00 190,882 3.00 190,882 planner iv 1.00 60,079 1.00 61,239 .00 0 Abolish research statistician iv .00 42,219 1.00 69,999 1.00 69,999 social worker adv, criminal jus 1.00 11,251 .00 0 .00 0 webmaster ii 1.00 58,276 1.00 58,949 1.00 58,949 accountant advanced 2.00 123,353 2.00 126,325 2.00 126,325 administrator i 9.75 593,990 8.75 490,094 8.75 490,094 administrator i 1.00 45,018 1.00 57,386 1.00 57,386 agency procurement spec lead .00 52,094 1.00 57,386 1.00 57,386 computer network spec i .00 61,355 2.00	it programmer analyst ii	3.00	186,861	4.00	223,353	4.00	223,353	
personnel administrator i 4.00 254,712 3.00 190,882 3.00 190,882 planner iv 1.00 60,079 1.00 61,239 .00 0 Abolish research statistician iv .00 42,219 1.00 69,999 1.00 69,999 social worker adv, criminal jus 1.00 11,251 .00 0 .00 0 webmaster ii 1.00 58,276 1.00 58,949 1.00 58,949 accountant advanced 2.00 123,353 2.00 126,325 2.00 126,325 administrator i 9.75 593,990 8.75 490,094 8.75 490,094 administrator i 1.00 45,018 1.00 57,386 1.00 57,386 agency procurement spec lead .00 52,094 1.00 57,386 1.00 57,386 computer network spec i .00 61,355 2.00 102,199 2.00 102,199 djs case management spec iii 3.00 133,2	maint engineer ii	.00	12,375	.00	0	.00	0	
planner iv 1.00 60,079 1.00 61,239 .00 0 Abolish research statistician iv social worker adv, criminal jus 1.00 11,251 .00 0 .00 0 webmaster ii 1.00 58,276 1.00 58,949 1.00 58,949 accountant advanced 2.00 123,353 2.00 126,325 2.00 126,325 administrator i 9.75 593,990 8.75 490,094 8.75 490,094 administrator i 1.00 45,018 1.00 57,386 1.00 57,386 agency procurement spec lead .00 52,094 1.00 57,386 1.00 57,386 computer network spec i .00 61,355 2.00 102,199 2.00 102,199 djs case management spec iii 3.00 133,241 1.00 51,214 .00 0 Abolish fiscal services officer i .00 20,320 .00 0 .00 0 hum ser spec v income maint 1.00	maint supv iv	.00	23,393	.00	0	.00	0	
research statistician iv .00 42,219 1.00 69,999 1.00 69,999 social worker adv, criminal jus 1.00 11,251 .00 0 .00 0 .00 0 webmaster ii 1.00 58,276 1.00 58,949 1.00 58,949 accountant advanced 2.00 123,353 2.00 126,325 2.00 126,325 administrator i 9.75 593,990 8.75 490,094 8.75 490,094 administrator i 1.00 45,018 1.00 57,386 1.00 57,386 agency procurement spec lead .00 52,094 1.00 57,386 1.00 57,386 computer network spec i .00 61,355 2.00 102,199 2.00 102,199 djs case management spec iii 3.00 133,241 1.00 51,214 .00 0 Abolish fiscal services officer i .00 20,320 .00 0 .00 0 0 0 0 0 0 0 0 0 0 0 0 0 0	personnel administrator i	4.00	254,712	3.00	190,882	3.00	190,882	
social worker adv, criminal jus 1.00 11,251 .00 0 .00 0 webmaster ii 1.00 58,276 1.00 58,949 1.00 58,949 accountant advanced 2.00 123,353 2.00 126,325 2.00 126,325 administrator i 9.75 593,990 8.75 490,094 8.75 490,094 administrator i 1.00 45,018 1.00 57,386 1.00 57,386 agency procurement spec lead .00 52,094 1.00 57,386 1.00 57,386 computer network spec i .00 61,355 2.00 102,199 2.00 102,199 djs case management spec iii 3.00 133,241 1.00 51,214 .00 0 Abolish fiscal services officer i .00 20,320 .00 0 .00 0 hum ser spec v income maint 1.00 58,913 1.00 60,757 1.00 60,757	planner iv	1.00	60,079	1.00	61,239	.00	0	Abolish
webmaster ii 1.00 58,276 1.00 58,949 1.00 58,949 accountant advanced 2.00 123,353 2.00 126,325 2.00 126,325 administrator i 9.75 593,990 8.75 490,094 8.75 490,094 administrator i 1.00 45,018 1.00 57,386 1.00 57,386 agency procurement spec lead .00 52,094 1.00 57,386 1.00 57,386 computer network spec i .00 61,355 2.00 102,199 2.00 102,199 djs case management spec iii 3.00 133,241 1.00 51,214 .00 0 Abolish fiscal services officer i .00 20,320 .00 0 .00 0 hum ser spec v income maint 1.00 58,913 1.00 60,757 1.00 60,757	research statistician iv	.00	42,219	1.00	69,999	1.00	69,999	
accountant advanced 2.00 123,353 2.00 126,325 2.00 126,325 administrator i 9.75 593,990 8.75 490,094 8.75 490,094 administrator i 1.00 45,018 1.00 57,386 1.00 57,386 agency procurement spec lead .00 52,094 1.00 57,386 1.00 57,386 computer network spec i .00 61,355 2.00 102,199 2.00 102,199 djs case management spec iii 3.00 133,241 1.00 51,214 .00 0 Abolish fiscal services officer i .00 20,320 .00 0 .00 0 hum ser spec v income maint 1.00 58,913 1.00 60,757 1.00 60,757	social worker adv, criminal jus	1.00	11,251	.00	0	.00	0	
administrator i 9.75 593,990 8.75 490,094 8.75 490,094 administrator i 1.00 45,018 1.00 57,386 1.00 57,386 agency procurement spec lead .00 52,094 1.00 57,386 1.00 57,386 computer network spec i .00 61,355 2.00 102,199 2.00 102,199 djs case management spec iii 3.00 133,241 1.00 51,214 .00 0 Abolish fiscal services officer i .00 20,320 .00 0 .00 0 hum ser spec v income maint 1.00 58,913 1.00 60,757 1.00 60,757	webmaster ii	1.00	58,276	1.00	58,949	1.00	58,949	
administrator i 1.00 45,018 1.00 57,386 1.00 57,386 agency procurement spec lead .00 52,094 1.00 57,386 1.00 57,386 computer network spec i .00 61,355 2.00 102,199 2.00 102,199 djs case management spec iii 3.00 133,241 1.00 51,214 .00 0 Abolish fiscal services officer i .00 20,320 .00 0 .00 0 hum ser spec v income maint 1.00 58,913 1.00 60,757 1.00 60,757	accountant advanced	2.00	123,353	2.00	126,325	2.00	126,325	
agency procurement spec lead .00 52,094 1.00 57,386 1.00 57,386 computer network spec i .00 61,355 2.00 102,199 2.00 102,199 djs case management spec iii 3.00 133,241 1.00 51,214 .00 0 Abolish fiscal services officer i .00 20,320 .00 0 .00 0 hum ser spec v income maint 1.00 58,913 1.00 60,757 1.00 60,757	administrator i	9.75	593,990	8.75	490,094	8.75	490,094	
computer network spec i .00 61,355 2.00 102,199 2.00 102,199 djs case management spec iii 3.00 133,241 1.00 51,214 .00 0 Abolish fiscal services officer i .00 20,320 .00 0 .00 0 hum ser spec v income maint 1.00 58,913 1.00 60,757 1.00 60,757	administrator i	1.00	45,018	1.00	57,386	1.00	57,386	
djs case management spec iii 3.00 133,241 1.00 51,214 .00 0 Abolish fiscal services officer i .00 20,320 .00 0 .00 0 hum ser spec v income maint 1.00 58,913 1.00 60,757 1.00 60,757	agency procurement spec lead	.00	52,094	1.00	57,386	1.00	57,386	
fiscal services officer i .00 20,320 .00 0 .00 0 hum ser spec v income maint 1.00 58,913 1.00 60,757 1.00 60,757	computer network spec i	.00	61,355	2.00	102,199	2.00	102,199	
hum ser spec v income maint 1.00 58,913 1.00 60,757 1.00 60,757	djs case management spec iii	3.00	133,241	1.00	51,214	.00	0	Abolish
	fiscal services officer i	.00	20,320	.00	0	.00	0	
internal auditor ii 3.00 100,524 2.00 102,199 2.00 102,199	hum ser spec v income maint	1.00	58,913	1.00	60,757	1.00	60,757	
	internal auditor ii	3.00	100,524	2.00	102,199	2.00	102,199	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
v00d02 Departmental Support							
v00d0201 Departmental Support							
it functional analyst ii	2.00	73,596	1.00	50,255	1.00	50,255	
it programmer analyst i	1.00	29,855		0		0	
personnel officer iii	1.00	50,049		51,214		51,214	
admin officer iii	5.00	218,137		207,220		207,220	
agency grants spec ii	1.00	53,977		54,809		54,809	
agency procurement spec ii	2.00	8,546		0		0	
computer info services spec ii	.00	-1,909		0		0	
computer network spec trainee	3.00	233,110		292,869		292,869	
equal opportunity officer ii	2.00	89,114		91,344		91,344	
hum ser spec iv income maint	2.00	106,246		108,711		108,711	
personnel officer ii	1.00	50,995		110,916		110,916	
admin officer ii	5.00	230,016		285,410		285,410	
djs case management spec ii	.00	53,728		0	.00	0	
emp training spec ii	1.00	78,317	2.00	88,954	2.00	88,954	
internal auditor i	2.00	67,973	2.00	80,822	2.00	80,822	
personnel officer i	2.00	105,653	1.00	52,356	1.00	52,356	
admin officer i	1.00	47,340	1.00	48,162	1.00	48,162	
agency procurement spec i	2.00	98,638	2.00	92,832	2.00	92,832	
hum ser spec ii income maint	2.00	90,019	2.00	92,079	2.00	92,079	
hum ser spec ii pgm plan eval	1.00	22,581	1.00	39,365	1.00	39,365	
personnel specialist	1.00	34,888	1.00	36,639	1.00	36,639	
admin spec iii	1.00	45,467	1.00	43,581	1.00	43,581	
a/d associate counselor provisi	1.00	9,784	.00	0	.00	0	
djs case management spec i	.00	98	.00	0	.00	0	
djs comm detention officer ii	1.00	0	.00	0		0	
dp production control spec ii	1.00	40,828	.00	0		0	
djs resident advisor i	1.00	0	.00	0		0	
djs resident advisor trnee	2.00	0	.00	0		0	
fiscal accounts technician ii	1.00	59,809		72,762		72,762	
fiscal accounts technician i	.00	0	1.00	28,434		28,434	
fiscal accounts clerk manager	.00	9,807		49,468		49,468	
management associate	11.00	453,864		461,957		461,957	
fiscal accounts clerk superviso		42,918		0		0	
admin aide	2.00	85,893	2.00	80,632		80,632	
office secy iii	4.00	153,081	3.00	110,849	3.00	110,849	
fiscal accounts clerk ii	2.00	42,949	.00	0		0	
office services clerk	1.00	30,048	1.00	30,552		30,552	
office clerk ii	1.00	29,568	1.00	29,796		29,796	
maint chief iv non lic	.00	64,076	.00	0	=	0	
electrician senior	.00	17,838	.00	0		0	
maint chief ii non lic	.00	7,678	.00	0		0	
carpenter trim	.00	13,232	.00	0	-	0	
electrician	.00	6,204	.00	0		0	
painter	.00	13,449	.00	U	.00	U	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
							••••
v00d02 Departmental Support							
v00d0201 Departmental Support							
maint mechanic senior	.00	39,939	.00	0	.00	0	
maint mechanic	.00	6,113	.00	0	.00	0	
groundskeeper	.00	5,418	.00	0	.00	0	
building services worker	.60	0	.00	0	.00	0	
TOTAL v00d0201*	177.35	10,382,305	163.75	9,689,511	155.75	9,155,205	
TOTAL v00d02 **	177.35	10,382,305		9,689,511		9,155,205	
v00e01 Residential and Communit	•						
v00e0101 Residential and Communit							
physician program manager ii	1.00	182,203		189,078		189,078	
dep secy dept juvenile services		120,964		121,912		121,912	
supt educ djs	.00	68,427		102,480			Abolish
coord corr educ djs	3.00	209,897		296,202		•	Abolish
principal	.00	19,206		0		0	
asst secy dept juvenile service		64,537		84,662		84,662	
prgm mgr senior iv	1.00	114,672		0		0	
nursing prgm conslt/admin iv	.00	67,361	1.00	83,165		83,165	
prgm mgr iv	2.00	136,211	2.00	143,455		143,455	
nursing prgm conslt/admin iii	.00	14,955		73,674		73,674	
prgm mgr iii	.00	-92	1.00	87,334		87,334	
administrator v	1.00	78,811	1.00	80,333		80,333	
nursing prgm conslt/admin ii	2.00	71,871	1.00	70,339		70,339	
prgm mgr ii	1.00	77,752		80,333		80,333	
psychology services chief	1.00	76,893		78,832		78,832	
admin prog mgr i	.00	0	1.00	72,505		72,505	
administrator iv	.00	0	1.00	63,420		63,420	
djs assistant area director	.00	169,780	.00	0		0	
nursing prgm conslt/admin i	.00	0	1.00	64,642		64,642	
prgm mgr i	.00	0	1.00	62,220		62,220	
administrator iii	.00	0	1.00	59,421		59,421	
administrator iii	.60	77,646	1.00	62,917		62,917	
food administrator iv	.00	10,346	.00	0		0	
teacher apc plus 60	.00	12,912	.00	0		0	
teacher apc plus 30	.00	48,798	.00	0		0	
teacher apc	.00	191,510	.00	0		0	
registered nurse manager med	1.00	17,212	.00	0		0	
social work manager, criminal j		0	1.00	67,160		67,160	
teacher spc	.00	39,160	.00	0		0	
djs case management prgm supr	.00	166,981	1.00	64,129		64,129	
hum ser admin ii	1.00	67,121	1.00	69,224		69,224	
juvenile justice asst area dir	1.00	69,485	1.00	70,562		70,562	
prgm admin iii addctn	1.00	66,031	.00	0		0	
registered dietitian dir cntrl	1.00	70,710	.00	0	.00	0	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
v00e01 Residential and Community	y Operations						
v00e0101 Residential and Community	y Operations						
registered nurse supv med	.00	71,052	.00	0	.00	0	
teacher supervisor	.00	50,944	.00	0	.00	0	
administrator ii	3.00	195,046	2.00	120,529	1.00	55,682	Abolish
a/d professional counselor adva	.00	11,912	.00	0	.00	0	
a/d professional counselor supe	.00	23,564	.00	0	.00	0	
djs case management spec supr	.00	551,422	.00	0	.00	0	
djs program specialist	7.00	420,515	8.00	481,826	8.00	481,826	
djs resources specialist supr	1.00	98,738	1.00	64,847	1.00	64,847	
psychology associate doctorate	.00	11,039	.00	0	.00	0	
registered nurse charge med	.00	259,736	.00	0	.00	0	
registered nurse charge psych	.00	29,262	.00	0	.00	0	
social worker adv, criminal jus	.00	47,328	.00	0	.00	0	
teacher lead	.00	33,555	.00	0	.00	0	
teacher conditional	.00	47,154	.00	0	.00	0	
teacher conditional dhmh	.00	3,653	.00	0	.00	0	
administrator i	.00	54,417	1.00	59,609	1.00	59,609	
administrator i	.00	11,819	.00	0	.00	0	
djs case management spec iii	2.00	2,901,620	3.00	171,769	3.00	171,769	
djs comm detention officer supr	.00	51,763	.00	0	.00	0	
djs resources specialist	1.00	89,744	.00	0	.00	0	
it functional analyst ii	.00	6,479	.00	0	.00	0	
nutritionist iii	.00	10,746	.00	0		0	
registered nurse	.00	21,089	.00	0		0	
social worker ii, criminal just	.00	23,169	.00	0	.00	0	
admin officer iii	2.00	122,198	2.00	116,065	2.00	116,065	
a/d associate counselor, lead	.00	8,070	.00	0		0	
psychology associate ii corr	.00	10,461	.00	0	.00	0	
social worker i, criminal justi	.00	24,041	.00	0	.00	0	
admin officer ii	2.00	69,532	.00	0		0	
a/d associate counselor	.00	8,768	.00	0	.00	0	
a/d professional counselor prov	.00	9,623	.00	0		0	
djs case management spec ii	.00	384,650	.00	0		0	
djs comm detention officer iii	.00	545,165		0		0	
food administrator ii	.00	9,994	.00	0		0	
internal auditor i	.00	1,823	.00	0		0	
admin officer i	.00	10,493	.00	0		0	
admin spec iii	.00	15,521	.00	0		0	
a/d supervised counselor	.00	32,713		0		0	
djs case management spec i	.00	197,478		0		0	
djs comm detention officer ii	.00	41,987		0		0	
food service mgr ii	.00	24,076	.00	0		0	
admin spec ii	.00	7,141	.00	0		0	
djs comm detention officer i	.00	5 , 960	.00	0		0	
food service mgr i	.00	14,681	.00	0	.00	0	

V00e01 Residential and Community Operations v00e0101 Residential and Community Operations licensed practical nurse iii ad .00 8,543 .00 0 0.00 0 0 djs residential and Community Operations licensed practical nurse iii ad .00 8,543 .00 0 0.00 0 0 djs rougnoup life mgr i .00 9,884 .00 0 0.00 0 0 djs youth transp off supv .00 18,029 .00 0 0.00 0 0 djs youth transp off supv .00 11,052 .00 0 0.00 0 0 djs youth recreation spec ii .00 11,052 .00 0 0.00 0 0 djs youth transp off lead .00 47,236 .00 0 0.00 0 0 djs resident advisor ii .00 52,347 .00 0 0.00 0 0 djs youth transp off ii .00 199,352 .00 0 0 0.00 0 0 djs youth transp off ii .00 13,889 .00 0 0 0.00 0 djs youth transp off ii .00 199,352 .00 0 0.00 0 0 djs youth transp off ii .00 13,844 .00 0 0 0.00 0 djs youth transp off ii .00 13,844 .00 0 0 0.00 0 djs youth transp off ii .00 13,844 .00 0 0 0.00 0 djs youth transp off ii .00 13,844 .00 0 0 0.00 0 djs youth transp off ii .00 13,844 .00 0 0 0.00 0 djs president advisor trnee .00 5,590 .00 0 0.00 0 0 djs resident advisor trnee .00 5,590 .00 0 0.00 0 0 djs resident advisor trnee .00 5,960 .00 0 0.00 0 0 djs resident advisor trnee .00 5,967 .00 0 0.00 0 0 personnel associate iii .00 8,891 .00 0 0.00 0 0 instructional assistant ii .00 44,009 .00 0 0.00 0 0 personnel associate iii .00 44,009 .00 0 0.00 0 0 instructional assistant ii .00 44,009 .00 0 0.00 0 0 office secy ii 1.00 143,191 1.00 31,895 1.00 31,895 1.00 31,895 office secy ii 1.00 143,191 1.00 31,895 1.00 0 0 0 office secy ii 2.00 252,641 2.00 7,2,245 1.00 37,101 Abolish office secy ii 0.00 1,840 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	01	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	C. —h - l
Vicensed practical nurse iii ad .00	Classification little	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
Vicensed practical nurse iii ad .00								
Licensed practical nurse iii ad	v00e01 Residential and Community	y Operations						
dis res group life mgr i	v00e0101 Residential and Communit	y Operations						
djs youth transp off supv djs youth center cook lead	licensed practical nurse iii ad	.00	8,543	.00	0	.00	0	
dis youth center cook lead dis youth recreation spec ii	djs res group life mgr i	.00	9,884	.00	0	.00	0	
dis youth recreation spec ii	djs youth transp off supv	.00	18,029	.00	0	.00	0	
djs youth transp off lead .00 47,236 .00 0 .00 0 djs resident advisor ii .00 52,347 .00 0 .00 0 djs youth center cook ii .00 13,889 .00 0 .00 0 djs youth transp off ii .00 6,531 .00 0 .00 0 djs youth transp off i .00 6,531 .00 0 .00 0 djs youth transp off i .00 7,013 .00 0 .00 0 obs juvenile justice cook lead .00 7,013 .00 0 .00 0 djs youth transp off trnee .00 5,590 .00 0 .00 0 djs youth transp off trnee .00 5,590 .00 0 .00 0 djs youth transp off trnee .00 5,996 .00 0 .00 0 djs youth transp off .00 0 .00 .00 .00 .00	djs youth center cook lead	.00	7,657	.00	0	.00	0	
dis resident advisor ii .00 52,347 .00 0 .00 0 dis youth center cook ii .00 13,889 .00 0 .00 0 dis youth transp off ii .00 19,9352 .00 0 .00 0 dis youth transp off ii .00 13,844 .00 0 .00 0 obs juvenile justice cook lead .00 7,013 .00 0 .00 0 dis resident advisor trnee .00 5,590 .00 0 .00 0 dis youth transp off trnee .00 5,996 .00 0 .00 0 dis youth transp off trnee .00 5,996 .00 0 .00 0 dis youth transp off trnee .00 5,996 .00 0 .00 0 dis youth transp off trnee .00 5,996 .00 0 .00 0 dis accounts technician ii .00 3,996 .00 0 .00 0	djs youth recreation spec ii	.00	11,052	.00	0	.00	0	
djs youth center cook ii .00 13,889 .00 0 .00 0 djs youth transp off ii .00 199,352 .00 0 .00 0 djs youth recreation spec i .00 6,531 .00 0 .00 0 djs youth transp off i .00 13,844 .00 0 .00 0 obs juvenite justice cook lead .00 7,013 .00 0 .00 0 djs resident advisor trnee .00 5,590 .00 0 .00 0 djs youth transp off trnee .00 5,996 .00 0 .00 0 djs youth transp off trnee .00 5,996 .00 0 .00 0 djs youth transp off trnee .00 5,996 .00 0 .00 0 djs youth transp off trnee .00 5,996 .00 0 .00 .00 djs youth transp off 100 0 .00 .00 .00 .00	djs youth transp off lead	.00	47,236	.00	0	.00	0	
djs youth transp off ii	djs resident advisor ii	.00	52,347	.00	0	.00	0	
djs youth recreation spec i	djs youth center cook ii	.00	13,889	.00	0	.00	0	
djs youth transp off i	djs youth transp off ii	.00	199,352	.00	0	.00	0	
obs juvenile justice cook lead .00 7,013 .00 0 .00 0 djs resident advisor trnee .00 5,590 .00 0 .00 0 djs youth transp off trnee .00 5,996 .00 0 .00 0 personnel associate iii .00 8,795 .00 0 .00 0 fiscal accounts technician ii .00 8,891 .00 0 .00 0 personnel associate ii .00 5,947 .00 0 .00 0 instructional assistant ii .00 44,009 .00 0 .00 0 management associate 4.00 187,264 4.00 167,210 3.00 124,877 Abolish admin aide .00 69,559 .00 0 .00 0 office secy ii 1.00 143,191 1.00 31,895 1.00 37,101 Abolish office secy ii 1.00 34,692 .00 0 .00 <t< td=""><td>djs youth recreation spec i</td><td>.00</td><td>6,531</td><td>.00</td><td>0</td><td>.00</td><td>0</td><td></td></t<>	djs youth recreation spec i	.00	6,531	.00	0	.00	0	
djs resident advisor trnee .00 5,590 .00 0 .00 0 djs youth transp off trnee .00 5,096 .00 0 .00 0 personnel associate iii .00 8,795 .00 0 .00 0 personnel associate iii .00 5,947 .00 0 .00 0 personnel associate iii .00 4,009 .00 0 .00 0 instructional assistant ii .00 44,009 .00 0 .00 0 management associate 4.00 187,264 4.00 167,210 3.00 124,877 Abolish admin aide .00 69,559 .00 0 .00 0 office secy iii 2.00 252,641 2.00 72,245 1.00 37,101 Abolish office secy ii 1.00 143,191 1.00 31,895 1.00 31,895 office services clerk .00 34,692 .00 0 .00 <	djs youth transp off i	.00	13,844	.00	0	.00	0	
djs youth transp off trnee .00 5,096 .00 0 .00 0 personnel associate iii .00 8,795 .00 0 .00 0 fiscal accounts technician ii .00 8,891 .00 0 .00 0 personnel associate ii .00 5,947 .00 0 .00 0 instructional assistant ii .00 44,009 .00 0 .00 0 management associate 4.00 187,264 4.00 167,210 3.00 124,877 Abolish admin aide .00 69,559 .00 0 .00 0 office secy iii 2.00 252,641 2.00 72,245 1.00 37,101 Abolish office secy ii 1.00 143,191 1.00 31,895 1.00 31,895 office secy ii .00 34,692 .00 0 .00 0 office secy ii .00 34,692 .00 0 .00 0	obs juvenile justice cook lead	.00	7,013	.00	0	.00	0	
personnel associate iii	djs resident advisor trnee	.00	5,590	.00	0	.00	0	
fiscal accounts technician ii	djs youth transp off trnee	.00	5,096	.00	0	.00	0	
personnel associate ii	personnel associate iii	.00	8,795	.00	0	.00	0	
instructional assistant ii	fiscal accounts technician ii	.00	8,891	.00	0	.00	0	
management associate admin aide 4.00 187,264 4.00 167,210 3.00 124,877 Abolish admin aide office secy iii 2.00 69,559 .00 0 .00 0 office secy iii 2.00 252,641 2.00 72,245 1.00 37,101 Abolish office secy ii 1.00 143,191 1.00 31,895 1.00 31,895 office secy ii .00 34,692 .00 0 .00 0 office services clerk .00 46,513 .00 0 .00 0 obs-office clerk ii .00 5,595 .00 0 .00 0 office processing clerk ii .00 13,490 .00 0 .00 0 cook ii .00 108,178 .00 0 .00 0 cook ii .00 11,741 .00 0 .00 0 office processing assistant .00 5,783 .00 0 .00 0 <	personnel associate ii	.00	5,947	.00	0	.00	0	
admin aide	instructional assistant ii	.00	44,009	.00	0	.00	0	
office secy iii 2.00 252,641 2.00 72,245 1.00 37,101 Abolish office secy ii 1.00 143,191 1.00 31,895 1.00 31,895 office secy i .00 34,692 .00 0 .00 0 office services clerk .00 46,513 .00 0 .00 0 obs-office clerk ii .00 5,595 .00 0 .00 0 office processing clerk ii .00 13,490 .00 0 .00 0 office processing clerk ii .00 6,806 .00 0 .00 0 cook ii .00 108,178 .00 0 .00 0 office processing assistant .00 11,741 .00 0 .00 0 office processing assistant .00 5,783 .00 0 .00 0 office processing assistant .00 5,783 .00 0 .00 0 <tr< td=""><td>management associate</td><td>4.00</td><td>187,264</td><td>4.00</td><td>167,210</td><td>3.00</td><td>124,877</td><td>Abolish</td></tr<>	management associate	4.00	187,264	4.00	167,210	3.00	124,877	Abolish
office secy ii 1.00 143,191 1.00 31,895 1.00 31,895 office secy i .00 34,692 .00 0 .00 0 office services clerk .00 46,513 .00 0 .00 0 obs-office clerk ii .00 5,595 .00 0 .00 0 office clerk ii .00 13,490 .00 0 .00 0 office processing clerk ii .00 6,806 .00 0 .00 0 cook ii .00 108,178 .00 0 .00 0 office processing assistant .00 11,741 .00 0 .00 0 office processing assistant .00 5,783 .00 0 .00 0 off steward/stewardess .00 5,783 .00 0 .00 0 food service supv ii .00 40,960 .00 0 .00 0 patient/client driv	admin aide	.00	69,559	.00	0	.00	0	
office secy i .00 34,692 .00 0 .00 0 office services clerk .00 46,513 .00 0 .00 0 obs-office clerk ii .00 5,595 .00 0 .00 0 office clerk ii .00 13,490 .00 0 .00 0 office processing clerk ii .00 6,806 .00 0 .00 0 cook ii .00 108,178 .00 0 .00 0 office processing assistant .00 11,741 .00 0 .00 0 off steward/stewardess .00 5,783 .00 0 .00 0 food service supv ii .00 40,960 .00 0 .00 0 food service supv i .00 9,902 1.00 22,448 1.00 22,448 food service worker .00 78,862 .00 0 .00 .00 TOTAL v00e0101*	office secy iii	2.00	252,641	2.00	72,245	1.00	37,101	Abolish
office services clerk .00 46,513 .00 0 .00 0 obs-office clerk ii .00 5,595 .00 0 .00 0 office clerk ii .00 13,490 .00 0 .00 0 office processing clerk ii .00 6,806 .00 0 .00 0 cook ii .00 108,178 .00 0 .00 0 office processing assistant .00 11,741 .00 0 .00 0 office processing assistant .00 11,741 .00 0 .00 0 0 office processing assistant .00 5,783 .00 0 .00 0 0 off steward/stewardess .00 5,783 .00 0 .00 0 0 food service supv ii .00 40,960 .00 0 .00 0 0 patient/client driver .00 9,902 1.00 22,448 1.00 22,448 food service worker i .00 78,862 .	office secy ii	1.00	143,191	1.00	31,895	1.00	31,895	
obs-office clerk ii .00 5,595 .00 0 .00 0 office clerk ii .00 13,490 .00 0 .00 0 office processing clerk ii .00 6,806 .00 0 .00 0 cook ii .00 108,178 .00 0 .00 0 office processing assistant .00 11,741 .00 0 .00 0 chf steward/stewardess .00 5,783 .00 0 .00 0 food service supv ii .00 40,960 .00 0 .00 0 food service supv i .00 6,005 .00 0 .00 0 patient/client driver .00 9,902 1.00 22,448 1.00 22,448 food service worker .00 78,862 .00 0 .00 0 TOTAL v00e0101* 44.60 10,386,016 51.00 3,456,442 46.00 3,112,904	office secy i	.00	34,692	.00	0	.00	0	
office clerk ii .00 13,490 .00 0 .00 0 office processing clerk ii .00 6,806 .00 0 .00 0 cook ii .00 108,178 .00 0 .00 0 office processing assistant .00 11,741 .00 0 .00 0 chf steward/stewardess .00 5,783 .00 0 .00 0 food service supv ii .00 40,960 .00 0 .00 0 food service supv i .00 6,005 .00 0 .00 0 patient/client driver .00 9,902 1.00 22,448 1.00 22,448 food service worker .00 78,862 .00 0 .00 0 TOTAL v00e0101* 44.60 10,386,016 51.00 3,456,442 46.00 3,112,904	office services clerk	.00	46,513	.00	0	.00	0	
office processing clerk ii .00 6,806 .00 0 .00 0 cook ii .00 108,178 .00 0 .00 0 office processing assistant .00 11,741 .00 0 .00 0 chf steward/stewardess .00 5,783 .00 0 .00 0 food service supv ii .00 40,960 .00 0 .00 0 food service supv i .00 6,005 .00 0 .00 0 patient/client driver .00 9,902 1.00 22,448 1.00 22,448 food service worker .00 78,862 .00 0 .00 0 food service worker i .00 9,628 .00 0 .00 0 TOTAL v00e0101* 44.60 10,386,016 51.00 3,456,442 46.00 3,112,904	obs-office clerk ii	.00	5,595	.00	0	.00	0	
cook ii .00 108,178 .00 0 .00 0 office processing assistant .00 11,741 .00 0 .00 0 chf steward/stewardess .00 5,783 .00 0 .00 0 food service supv ii .00 40,960 .00 0 .00 0 food service supv i .00 6,005 .00 0 .00 0 patient/client driver .00 9,902 1.00 22,448 1.00 22,448 food service worker .00 78,862 .00 0 .00 0 food service worker i .00 9,628 .00 0 .00 0 TOTAL v00e0101* 44.60 10,386,016 51.00 3,456,442 46.00 3,112,904	office clerk ii	.00	13,490	.00	0	.00	0	
office processing assistant .00 11,741 .00 0 .00 0 chf steward/stewardess .00 5,783 .00 0 .00 0 food service supv ii .00 40,960 .00 0 .00 0 food service supv i .00 6,005 .00 0 .00 0 patient/client driver .00 9,902 1.00 22,448 1.00 22,448 food service worker .00 78,862 .00 0 .00 0 food service worker i .00 9,628 .00 0 .00 0 TOTAL v00e0101* 44.60 10,386,016 51.00 3,456,442 46.00 3,112,904	office processing clerk ii	.00	6,806	.00	0	.00	0	
chf steward/stewardess .00 5,783 .00 0 .00 0 food service supv ii .00 40,960 .00 0 .00 0 food service supv i .00 6,005 .00 0 .00 0 patient/client driver .00 9,902 1.00 22,448 1.00 22,448 food service worker .00 78,862 .00 0 .00 0 food service worker i .00 9,628 .00 0 .00 0 TOTAL v00e0101* 44.60 10,386,016 51.00 3,456,442 46.00 3,112,904	cook ii	.00	108,178	.00	0	.00	0	
food service supv ii .00 40,960 .00 0 .00 0 food service supv i .00 6,005 .00 0 .00 0 patient/client driver .00 9,902 1.00 22,448 1.00 22,448 food service worker .00 78,862 .00 0 .00 0 food service worker i .00 9,628 .00 0 .00 0 TOTAL v00e0101* 44.60 10,386,016 51.00 3,456,442 46.00 3,112,904	office processing assistant	.00	11,741	.00	0	.00	0	
food service supv i .00 6,005 .00 0 .00 0 patient/client driver .00 9,902 1.00 22,448 1.00 22,448 food service worker .00 78,862 .00 0 .00 0 food service worker i .00 9,628 .00 0 .00 0 TOTAL v00e0101* 44.60 10,386,016 51.00 3,456,442 46.00 3,112,904	chf steward/stewardess	.00	5,783	.00	0	.00	0	
patient/client driver .00 9,902 1.00 22,448 1.00 22,448 food service worker .00 78,862 .00 0 .00 0 food service worker i .00 9,628 .00 0 .00 0 TOTAL v00e0101* 44.60 10,386,016 51.00 3,456,442 46.00 3,112,904	food service supv ii	.00	40,960	.00	0	.00	0	
food service worker .00 78,862 .00 0 .00 0 food service worker i .00 9,628 .00 0 .00 0 TOTAL v00e0101* 44.60 10,386,016 51.00 3,456,442 46.00 3,112,904	food service supv i	.00	6,005	.00	0	.00	0	
food service worker i .00 9,628 .00 0 .00 0 TOTAL v00e0101* 44.60 10,386,016 51.00 3,456,442 46.00 3,112,904	patient/client driver	.00	9,902	1.00	22,448	1.00	22,448	
TOTAL v00e0101* 44.60 10,386,016 51.00 3,456,442 46.00 3,112,904	food service worker	.00	78,862	.00	0	.00	0	
	food service worker i	.00	9,628	.00	0	.00	0	
	TOTAL v00e0101*	44.60	10 386 016	51.00	3 456 442	46 00	3 112 904	
					•			

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
v00g01 Baltimore City Region							
v00g0101 Baltimore City Region Ad	dministrative	•					
prgm mgr senior ii	.00	0	1.00	106,159	1.00	106,159	
prgm mgr iv	.00	0	1.00	74,265	1.00	74,265	
fiscal services chief ii	.00	0	1.00	49,638	1.00	49,638	
administrator ii	1.00	50,865	1.00	64,847	1.00	64,847	
computer network spec ii	.00	0	1.00	48,807	1.00	48,807	
administrator i	2.00	80,459	2.00	102,428	2.00	102,428	
djs case management spec iii	3.00	156,553	4.00	202,812	4.00	202,812	
fiscal services officer i	1.00	0	.00	0	.00	0	
djs case management spec ii	2.00	15,786	.00	0	.00	0	
djs case management spec i	.00	0	1.00	32,091	1.00	32,091	
djs res group life mgr i	1.00	0	.00	0		0	
djs youth transp off supv	1.00	37,137		46,769		46,769	
djs youth transp off lead	4.00	170,591		216,113		216,113	
djs resident advisor ii	2.00	37,040		40,506		40,506	
djs youth transp off ii	22.00	706,416		906,038	23.00	906,038	
djs youth transp off i	2.00	25,979		32,405	1.00	32,405	
djs youth transp off trnee	.00	18,814		0		0	
fiscal accounts technician ii	2.00	66,104		83,525		83,525	
personnel associate ii	1.00	7,434		0	.00	0	
personnel associate i	.00	10,380	1.00	34,518	1.00	34,518	
TOTAL v00g0101*	44.00	1,383,558	46.00	2,040,921	46.00	2,040,921	
v00g0102 Baltimore City Region Co	ommunity Oper	ations					
prgm mgr senior i	.00	0	1.00	64,349	1.00	64,349	
prgm mgr iv	2.00	121,552	1.00	89,717	1.00	89,717	
prgm mgr ii	.00	0	1.00	77,359	1.00	77,359	
administrator iv	.00	0	1.00	59,894	1.00	59,894	
djs assistant area director	7.00	203,096	3.00	221 , 735	3.00	221,735	
prgm mgr i	.00	2,944	.00	0		0	
teacher apc plus 30	1.00	65,649		84,826		84,826	
teacher apc	.00	15,750		59,857		59,857	
teacher supervisor	.00	22,411		87,676		87,676	
administrator ii	1.00	0		0	.00	0	
djs case management spec supr	22.00	1,159,859		1,586,530	26.00	1,586,530	
djs program specialist	1.00	53,045		113,654	2.00	113,654	
djs resources specialist supr	1.00	50,868		118,457		118,457	
it functional analyst lead	.00	40,888		60,083	1.00	60,083	
administrator i	.00	4,402		0	.00	0	
djs case management spec iii	100.50	3,761,099		4,588,768	86.00	4,588,768	
djs comm detention officer supr		103,031		158,808	3.00	158,808	
djs resources specialist	2.00	94,194	3.00	176,672	3.00	176,672	
it functional analyst ii	1.00	8,639		0	.00	0	
social worker ii, criminal just	1.00	0	1.00	41,074	1.00	41,074	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expendi ture	Positions	Appropriation	Positions	Allowance	Symbol
v00g0102 Baltimore City Region Co			4 00	/ 7 400	4 00	/7 400	
admin officer iii	1.00	37,157		47,129		47,129	
social worker i, criminal justi		16,867		49,859		49,859	
admin officer ii	1.00	40,493		51,375		51,375	
djs case management spec ii	10.00	557,393		589,159		589,159	
djs case management spec ii	.40	0		0		0	
djs comm detention officer iii	31.00	1,139,239		1,525,206		1,525,206	
personnel officer i	1.00	0		0		0	
admin officer i	1.00	42,830		53,944		53,944	
admin spec iii	2.00	64,193		81,935		81,935	
djs case management spec i	9.00	397,083		649,299		649,299	
djs comm detention officer ii	5.00	122,522	2.00	71,452	2.00	71,452	
djs comm detention officer i	1.00	14,572	2.00	74,252	2.00	74,252	
djs resident advisor lead	1.00	0	.00	0	.00	0	
djs youth recreation spec ii	1.00	38,76 5	1.00	44,731	1.00	44,731	
djs resident advisor ii	5.00	193,384	7.00	276,138	7.00	276,138	
djs resident advisor i	1.00	0	.00	0	.00	0	
djs youth transp off i	.00	20,606	1.00	32,405	1.00	32,405	
djs resident advisor trnee	.00	25,197	1.00	37,101	1.00	37,101	
instructional assistant ii	.00	7,785	1.00	32,807	1.00	32,807	
management associate	1.00	34,076	1.00	43,118	1.00	43,118	
admin aide	3.00	127,646	4.00	165,630	4.00	165,630	
office secy iii	3.00	110,354	4.00	139,624	4.00	139,624	
office secy ii	3.00	111,281	4.00	154,817	4.00	154,817	
office secy i	4.00	96,695	3.00	105,895	3.00	105,895	
office services clerk	2.00	57,117	2.00	71,831	2.00	71,831	
obs-office clerk ii	1.00	22,947	1.00	28,762	1.00	28,762	
office processing clerk ii	1.00	27,914	1.00	34,988		34,988	
obs-typist clerk iv	1.00	26,493	1.00	27,089		27,089	
,,							
TOTAL v00g0102*	231.90	9,040,036	242.90	11,978,005	242.90	11,978,005	
v00g0103 Baltimore City Region St	•						
prgm mgr senior i	.00	0		95,738		95,738	
prgm mgr iv	2.00	160,758	1.00	89,717		89,717	
prgm mgr iii	2.00	77,559	1.00	69,557		69,557	
prgm mgr ii	.00	-2,226	.00	0	.00	0	
djs asst s upt res facility	.00	42,195	1.00	67,160	1.00	67,160	
prgm mgr i	1.00	46,476	1.00	72,505	1.00	72,505	
administrator iii	.00	0	.60	36,338		36,338	
food administrator iv	1.00	42,422	1.00	54,207		54,207	
dentist iii residential	.00	15,246	.50	47,717	.50	47,717	
teacher apc	3.00	195,027	2.00	158,590	2.00	158,590	
djs case management prgm supr	1.00	0	1.00	46,563		46,563	
registered nurse supv med	1.00	52,651	1.00	65,366	1.00	65,366	
teacher supervisor	2.00	178,820	2.00	169,388	2.00	169,388	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
v00g0103 Baltimore City Region St	ate-Operated						
djs case management spec supr	1.00	41,369		43,725		43,725	
registered nurse charge med	8.00	392,962		548,548		548,548	
registered nurse charge psych	2.00	152,482		189,704		189,704	
social worker adv, criminal jus		54,267		68,674		68,674	
teacher lead	1.00	3,308		0	.00	0	
teacher conditional dhmh	1.00	0		0	_	0	
administrator i	1.00	106,038		115,873		115,873	
djs case management spec iii	3.00	186,584	5.00	2 3 6,570		236,570	
obs-juvenile justice program sp	1.00	64,326	1.00	65,568	1.00	65,568	
registered nurse	1.00	12,475	.00	0		0	
a/d associate counselor, lead	1.00	33,521	1.00	43,016	1.00	43,016	
a/d associate counselor	1.00	35,791	1.00	45,074	1.00	45,074	
djs case management spec ii	5.00	186,850	3.00	136,164	3.00	136,164	
maint supv i non lic	.00	12,694	1.00	50,414	1.00	50,414	
a/d supervised counselor	1.00	32,292	1.00	41,250	1.00	41,250	
djs case management spec i	.00	19,659	1.00	34,450	1.00	34,450	
food service mgr ii	1.00	32,088	1.00	40,506	1.00	40,506	
food service mgr i	1.00	31,272	1.00	39,473	1.00	39,473	
asst resident maintenance engin	.00	9,856	.00	0	.00	0	
agency buyer ii	1.00	38,856	1.00	40,939	1.00	40,939	
djs res group life mgr ii	6.00	293,240	5.00	267,262	5.00	267,262	
djs res group life mgr i	7.00	291,755	6.00	276,036	6.00	276,036	
djs resident advisor supv	14.00	556,807	14.00	618,839	14.00	618,839	
police officer ii	1.00	44,527	1.00	44,936	1.00	44,936	
djs resident advisor lead	19.00	667,889	15.00	615,002	15.00	615,002	
djs youth recreation spec ii	1.00	41,038	1.00	42,333	1.00	42,333	
djs resident advisor ii	48.00	1,404,754	41.00	1,540,756	41.00	1,540, <i>7</i> 56	
djs resident advisor i	48.00	772,913	28.00	904,109	28.00	904,109	
djs resident advisor trnee	10.00	614,928	33.00	968,255	33.00	968,255	
building security officer ii	.00	16,309	1.00	23,219	1.00	23,219	
building security officer i	.00	47,667	3.00	65,724	3.00	65,724	
instructional assistant ii	1.00	40,595	1.00	34,004	1.00	34,004	
management associate	.00	27,857	1.00	37,977	1.00	37,977	
admin aide	1.00	12,518	.00	0	.00	0	
office secy iii	1.00	34,458	1.00	35,144	1.00	35,144	
cook ii	8.00	161,203	8.00	217,564	8.00	217,564	
maint chief iv non lic	3.00	104,655	3.00	136,840	3.00	136,840	
electrician senior	1.00	26,748	.00	0	.00	0	
food service supv ii	2.00	46,825	2.00	69,238	2.00	69,238	
food service supv i	1.00	24,867	1.00	30,872	1.00	30,872	
food service worker	6.00	137,478	7.00	192,974	7.00	192,974	
food service worker i	1.00	17,424	.00	0	.00	0	
TOTAL v00g0103*	223.00	7,642,073	218.10	8,833,878	218.10	8,833,878	
TOTAL v00g01 **	498.90	18,065,667	507.00	22,852,804	507.00	22,852,804	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance Symbol
v00h01 Central Region						
v00h0101 Central Region Administr	ative					
prgm mgr senior i	.00	0	1.00	93,932	1.00	93,932
prgm mgr ii	.00	38,269		59 , 276		59,276
admin prog mgr i	.00	28,908		72,505		72,505
djs assistant area director	.00	2,212		0		0
prgm mgr i	1.00	8,522		0		0
fiscal services chief ii	.00	0,522		49,638		49,638
administrator ii	2.00	91,467		60,083		60,083
maint engineer ii	1.00	50,746		64,847		64,847
maint supv iv	1.00	28,861		0.,511		0
administrator i	1.00	41,149		110,679		110,679
djs case management spec iii	1.00	82,238		60,757		60,757
agency budget spec ii	.00	0		43,016		43,016
a/d associate counselor	1.00	0		0		0
djs case management spec ii	.00	21,104		40,411		40,411
djs resident advisor ii	.00	971		0		0
fiscal accounts technician ii	1.00	30,157		43,251		43,251
fiscal accounts clerk manager	1.00	40,304		0		0
management associate	1.00	40,854		98,349		98,349
admin aide	.00	22,633		33,574		33,574
office secy iii	1.00	32,034		0		0
fiscal accounts clerk ii	1.00	25,446		31,895		31,895
maint chief iv non lic	.00	3,308		0		0
TOTAL v00h0101*	13.00	589,183	16.00	862,213	16.00	862,213
v00h0102 Central Region Community	Operations					
prgm mgr iv	1.00	68,727	.00	0	.00	0
prgm mgr iii	.00	00,727		72,276		72,276
djs assistant area director	1.00	59,383		75,320		75,320
djs case management prgm supr	4.00	221,428		282,397		282,397
prgm admin iii addctn	.00	31,713		62,917		62,917
a/d professional counselor adva		48,397		61,239		61,239
a/d professional counselor supe		20,350		01,237		01,237
djs case management spec supr	11.00	539,918		706,016		706,016
djs resources specialist supr	1.00	0		54,635	1.00	54,635
social worker adv, criminal jus		46,583	1.00	58,949	1.00	58,949
djs case management spec iii	90.50	3,342,336		4,245,022	81.50	4,245,022
dis comm detention officer supr		44,593		56,306	1.00	56,306
djs resources specialist	3.00	132,746		175,343	3.00	175,343
admin officer ii	1.00	36,198	1.00	45,914	1.00	45,914
a/d professional counselor prov		58,674	2.00	95,278	2.00	95,278
djs case management spec ii	7.00	184,981	6.00	228,817	6.00	228,817
dis comm detention officer iii	7.00	236,565	7.00	322,615	7.00	322,615
a/d supervised counselor	1.00	32,240	1.00	40,506	1.00	40,506
ara super visea counsetor	1.00	32,240	1.00	40,300	1.00	40,500

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions			Appropriation		Allowance	Symbol
v00h0102 Central Region Community	Operations						
djs case management spec i	2.00	68,538	2.00	64,182	2.00	64,182	
djs comm detention officer i	1.00	24,622	1.00	31,282	1.00	31,282	
management associate	1.00	36,672		0	.00	0	
admin aide	1.00	31,545		40,200	1.00	40,200	
office secy iii	13.00	352,757		425,113		425,113	
office secy ii	1.60	47,600	1.60	59,808	1.60	59,808	
office services clerk	1.00	28,435		35,890	1.00	35,890	
TOTAL v00h0102*	152.10	5,695,001	142.10	7,240,025	142.10	7,240,025	
v00h0103 Central Region State-Ope			1 00	91 (00	1 00	91 400	
prgm mgr iv	.00	20,611		81,609		81,609	
prgm mgr iii	1.00	55,074		0		0	
djs assistant area director	1.00	0		0		0	
djs asst supt res facility	.00	30,313		124,837		124,837	
prgm mgr i	1.00	13,070		0		0	
registered nurse supv med	1.00	49,559		61,729		61,729	
administrator ii	1.00	55,563		56,750		56,750	
djs case management spec supr	2.00	76,101		52,605		52,605	
registered nurse charge med	4.00	199,341		238,367		238,367	
administrator i	1.00	59,932		61,927		61,927	
djs case management spec iii	6.00	181,651		191,083		191,083	
registered nurse	2.00	43,455		54,207		54,207	
a/d professional counselor prov		1,827		0		0	
djs case management spec ii	1.00	40,814		80,880		80,880	
food administrator ii	1.00	35,562		36,280		36,280	
admin officer i	1.00	51,931		52,933		52,933	
djs case management spec i	1.00	32,131		0		0	
djs res group life mgr ii	2.00	89,575		51,214		51,214	
djs res group life mgr i	5.00	256,578		252,391		252,391	
djs resident advisor supv	6.00	211,395		223,260		223,260	
djs resident advisor lead	13.00	474,058		516,153		516,153	
djs youth center cook lead	1.00	32,426				40,814	
djs youth recreation spec ii	2.00	84,481		87,035		87,035	
djs youth transp off lead	1.00	38,363		39,365		39,365	
djs resident advisor ii	50.00	1,703,375	54.00	1,980,064	54.00	1,980,064	
djs youth center cook ii	2.00	58,803	2.00	74,004	2.00	74,004	
djs youth transp off ii	2.00	44,456		37,002		37,002	
djs resident advisor i	30.00	461,609		565,368		565 ,3 68	
djs youth recreation spec i	.00	27,857		31,282		31,282	
obs juvenile justice cook lead	1.00	29,366		36,710		36,710	
djs resident advisor trnee	8.00	193,229		148,880		148,880	
personnel associate iii	1.00	45,356		46,055		46,055	
fiscal accounts technician ii	.00	7,271		0		0	
management associate	1.00	39,160	1.00	42 ,333	1.00	42,333	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
v00h0103 Central Region State-Ope	rated Resid	ential					
admin aide	.00	32,146	1.00	43,251	1.00	43,251	
office clerk ii	1.00	27,560		•		28,263	
cook ii	4.00	93,115		•		116,268	
maint chief iv non lic	2.00	69,596		•		92,832	
electrician senior	1.00	3,084		•		. 0	
maint chief ii non lic	1.00	31,394		40,200	1.00	40,200	
carpenter trim	2.00	28,335				35,516	
chf steward/stewardess	1.00	23,484		•		26,783	
painter	1.00	27,636				34,881	
maint mechanic senior	1.00	28,95 3		•		36,544	
maint mechanic	1.00	25,227				31,989	
food service supv ii	1.00	27,203	1.00			34,004	
housekeeping supv i	1.00	25,961	1.00	26,619	1.00	26,619	
food service worker	1.00	20,782	2.00			54,315	
food service worker i	1.00	21,675		0	.00	0	
groundskeeper	1.00	22,077	1.00	27,851	1.00	27,851	
linen service worker	1.00	28,876	1.00	29,360	1.00	29,360	
stock clerk ii	1.00	7,013	.00	0	.00	0	
001 0407h	474.00	5 000 /40	454.00	5 007 047	454.00		
TOTAL v00h0103*	171.00	5,288,410					
TOTAL v00h01 **	336.10	11,572,594	309.10	14,026,051	309.10	14,026,051	
v00i01 Western Region							
v00i0101 Western Region Administr	ative						
principal	.00	19,206	.00	0	.00	0	
asst principal dhmh	.00	34,971				0	
prgm mgr senior i	.00	0				101,373	
prgm mgr iv	1.00	118,211		•		0	
prgm mgr iii	.00	0				79,453	
djs asst supt res facility	2.00	158,316		•		0	
administrator iii	.00	0				58,299	
teacher apc plus 60	.00	17,440		•		0	
teacher apc plus 30	.00	55,759				0	
teacher apc	.00	179,117		0		0	
teacher apc msde	.00	17,382		0		0	
fiscal services chief ii	.00	, 0		79,693	1.00	79,693	
it systems technical spec	1.00	52,430		67,160	1.00	67,160	
social work manager, criminal j		12,816		. 0	.00	. 0	
teacher spc	.00	50,048		0	.00	0	
fiscal services chief i	1.00	80,249		0	.00	0	
teacher supervisor	.00	-2,216		0	.00	0	
teacher supervisor msde	.00	14,578		0	.00	0	
administrator ii	.00	68,558		54,635	1.00	54,635	
a/d professional counselor adva		10,233		, 0	.00	0	
computer network spec ii	1.00	36,645		47,033		47,033	

Olassification Title	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance Symbol
v00i01 Western Region						
v00i0101 Western Region Administr	ative					
djs program specialist	1.00	51,112	1.00	•		64,847
fiscal services officer ii	.00	0		48,807	1.00	48,807
maint supv iv	.00	13,105		0	.00	0
social worker adv, criminal jus	.00	22,939	.00	0	.00	0
teacher lead	.00	14,355	.00	0	.00	0
teacher conditional	.00	53,150	.00	0	.00	0
administrator i	2.00	1 8 8,837	4.00	220,893	4.00	220,893
djs case management spec iii	2.00	58,471	1.00	60,757	1.00	60,757
maint supv iii	.00	9,776	.00	0	.00	0
accountant ii	1.00	41,591	.00	0	.00	0
admin officer iii	1.00	98,578	1.00	38,594	1.00	38,594
agency budget spec ii	.00	0	1.00	52,770	1.00	52,770
a/d associate counselor, lead	.00	8,070	.00	0	.00	0
social worker i, criminal justi	.00	11,088	.00	0	.00	0
a/d associate counselor	.00	18,994	.00	0	.00	0
djs case management spec ii	.00	19,654	1.00	37,603	1.00	37,603
a/d supervised counselor	.00	41,844	.00	0	.00	0
djs resident advisor supv	1.00	146	.00	0	.00	0
djs youth transp off supv	1.00	47,715	1.00	48,543	1.00	48,543
djs youth transp off lead	1.00	42,895	1.00	46,408	1.00	46,408
djs youth transp off ii	6.00	235,955	6.00	243,661	6.00	243,661
djs youth transp off i	.00	14,659	1.00	31,282	1.00	31,282
fiscal accounts technician supv	2.00	91,821	1.00	47,272	1.00	47,272
obs-addictns counslr iii	.00	8,795	.00	0	.00	0
fiscal accounts technician ii	2.00	80,832	2.00	74,261	2.00	74,261
instructional assistant ii	.00	50,495	.00	0	.00	0
office secy iii	.00	35,403	.00	0	.00	0
office secy ii	.00	4,356	.00	0	.00	0
office secy i	.00	8,999	.00	0	.00	0
office services clerk	.00	1,864	.00	0	.00	0
maint chief iv non lic	.00	46,111	.00	0	.00	0
electrician senior	.00	7,964	.00	0	.00	0
maint chief ii non lic	.00	7,404	.00	0	.00	0
steam fitter	.00	6,204	.00	0	.00	0
maint mechanic senior	.00	11,477	.00	0	.00	0
maint mechanic	.00	5,498	.00	0	.00	0
maint asst	.00	5,003	.00	0	.00	0
building services worker	.00	4,262	.00	0	.00	0
TOTAL v00i0101*	26.00	2,293,165	29.00	1,503,344	29.00	1,503,344
v00i0102 Western Region Community	Operations					
prgm mgr iv	.00	17,917	.00	0	.00	0
prgm mgr iii	.00	0	1.00	56,496	1.00	56,496

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
v00i0102 Western Region Community	Operations						
djs assistant area director	.00	24,751	.00	0	.00	0	
djs case management prgm supr	6.00	403,253		339,813		339,813	
djs case management spec supr	2.00	236,284	2.00	129,694		129,694	
djs program specialist	1.00	55,884		56,750		56,750	
djs resources specialist supr	1.00	, 75,374	1.00	64,847		64,847	
social worker adv, criminal jus		54,655		57,840		57,840	
djs case management spec iii	32.00	2,002,342		1,748,465		1,748,465	
djs comm detention officer supr		40,944		, , , , , , , , , , , , , , , , , , ,		52,192	
djs resources specialist	2.00	131,771	2.00	· · · · · · · · · · · · · · · · · · ·		111,012	
djs case management spec ii	1.00	132,116		•		37,603	
djs comm detention officer iii	4.00	118,306		· · · · · · · · · · · · · · · · · · ·		147,479	
djs case management spec i	3.00	78,786		96,273		96,273	
djs resident advisor ii	1.00	0		0		0	
management associate	1.00	57,957		50,015		50,015	
office secy iii	4.00	185,475		•		151,029	
office secy ii	3.00	118,654				110,228	
office services clerk	.00	6,857				0	
TOTAL v00i0102*	63.00	3,741,326	63.00	3,209,736	63.00	3,209,736	
v00i0103 Western Region State-Ope	rated Reside	ntial					
principal	1.00	78,400	1.00	98,734	1.00	98,734	
asst principal dhmh	1.00	70,703	1.00	89,891	1.00	89,891	
prgm mgr ii	.00	192,537	6.00	435,122	6.00	435,122	
djs asst supt res facility	2.00	114,337	1.00	57,677	1.00	57,677	
djs director youth center	4.00	155,994	.00	0	.00	0	
djs asst director youth center	5.00	211,339	4.00	228,387	4.00	228 ,3 87	
food administrator iv	.00	35,572	1.00	51,214	1.00	51,214	
teacher apc plus 60	1.00	70,012	1.00	89,656	1.00	89,656	
teacher apc plus 30	4.00	172,605	3.00	214,107	3.00	214,107	
teacher apc	13.00	522,535	10.00	683,870	10.00	683,870	
teacher apc msde	1.00	17,442	.00	0	.00	0	
nurse practitioner/midwife ii	1.00	79,693	1.00	79,693	1.00	79,693	
social work manager, criminal j	1.00	52,272	.00	0	.00	0	
teacher spc	4.00	170,215	4.00	216,379	4.00	216,379	
djs case management prgm supr	.00	2 ,3 23	.00	0	.00	0	
psychology associate doct corr	.50	0	.50	23,282	.50	23,282	
registered nurse supv med	1.00	65,366	1.00	65,366	1.00	65,366	
social work reg supv, criminal	.00	0	1.00	45,563	1.00	45,563	
teacher supervisor	.00	24,384	.00	0	.00	0	
teacher supervisor msde	1.00	25,495	1.00	63,566	1.00	63,566	
administrator ii	1.00	51,000	1.00	64,847	1.00	64,847	
a/d professional counselor adva	1.00	40,486	.00	0	.00	0	
djs case management spec supr	5.00	279,480	6.00	341,525	6.00	341,525	
maint supv iv	1.00	53,606	1.00	68,674	1.00	68,674	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance Symbol
v00i0103 Western Region State-Ope						
registered nurse charge med	7.50	335,497		433,822		433,822
social worker adv, criminal jus		108,239	3.00	158,315		158,315
teacher lead	1.00	268,640	5.00	355,297		355,297
teacher conditional	2.00	94,021	3.00	133,956		133,956
administrator i	3.00	140,658		164,720		164,720
djs case management spec iii	8.00	326,169		397,544		397,544
maint supv iii	1.00	39,622		50,255		50,255
a/d associate counselor, lead	1.00	35,806	1.00	44,610		44,610
food administrator iii	1.00	14,864	.00	0	.00	0
social worker i, criminal justi	1.00	50,731	2.00	89,405	2.00	89,405
a/d associate counselor	4.00	77,709	2.00	98,936	2.00	98,936
a/d professional counselor prov	1.00	0	.00	0	.00	0
djs case management spec ii	4.00	188,951	6.00	250,824	6.00	250,824
food administrator ii	1.00	42,952	1.00	43,448	1.00	43,448
a/d associate counselor provisi	.00	29,802	1.00	42,013		42,013
a/d supervised counselor	4.00	139,854	5.00	209,078	5.00	209,078
djs case management spec i	7.00	368,183	6.00	223,371	6.00	223,371
food service mgr ii	1.00	47,462	1.00	48,694	1.00	48,694
licensed practical nurse iii ad	2.00	45,821	1.00	44,731	1.00	44,731
djs res group life mgr ii	4.00	139,641	2.00	103,444	2.00	103,444
djs res group life mgr i	8.00	377,662	8.00	403,244	8.00	403,244
djs coord of recreation	1.00	39,286	1.00	43,448	1.00	43,448
djs resident advisor supv	5.00	247,200	6.00	265,560	6.00	265,560
djs resident advisor lead	23.00	806,389	19.00	776,421	19.00	776,421
djs youth center cook lead	4.00	148,643	4.00	166,013	4.00	166,013
djs youth transp off lead	1.00	42,525	1.00	41,567	1.00	41,567
djs resident advisor ii	58.50	2,297,035	80.00	2,959,697	80.00	2,959,697
djs youth center cook ii	7.00	339,125	11.00	418,089	11.00	418,089
djs youth transp off ii	3.00	27,136	1.00	42,013	1.00	42,013
djs resident advisor i	35.00	1,213,351	32.00	1,113,327	32.00	1,113,327
djs youth center cook i	6.00	125, <i>7</i> 50	1.00	31,282	1.00	31,282
djs youth recreation spec i	2.00	78,983	2.00	78,946	2.00	78,946
djs youth transp off i	.00	65,555	2.00	67,992	2.00	67,992
djs resident advisor trnee	21.00	843,809	31.00	917,209	31.00	917,209
djs youth transp off trnee	3.00	23,558	.00	0	.00	0
personnel associate iii	1.00	45,352	1.00	46,055	1.00	46,055
instructional assistant ii	7.00	179,129	6.00	210,892	6.00	210,892
management associate	2.00	88,301	2.00	90,495	2.00	90,495
admin aide	3.00	113,284	3.00	103,620	3.00	103,620
office secy iii	3.00	129,848	5.00	174,924	5.00	174,924
office secy i	2.00	53,585	2.00	58,639	2.00	58,639
office services clerk	1.00	0	.00	0	.00	0
cook ii	4.00	118,195	4.00	118,266	4.00	118,266
maint chief iv non lic	7.00	238,687	7.00	281,631	7.00	281,631
electrician senior	1.00	32,508	1.00	40,939	1.00	40,939

PERSONNEL DETAIL

Juvenile Services

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance Symbol
v00i0103 Western Region State-O	Operated Reside	ential				
maint chief ii non lic	1.00	30,369	1.00	38,065	1.00	38,065
steam fitter	1.00	25,039	1.00	31,895	1.00	31,895
maint mechanic senior	1.00	23,947	1.00	30,016	1.00	30,016
maint mechanic	1.00	22,549	1.00	28,263	1.00	28,263
maint asst	1.00	20,958	1.00	26,619	1.00	26,619
food service worker	.00	0	1.00	25,088	1.00	25,088
food service worker i	1.00	25,088	.00	0	.00	0
building services worker	1.00	4,202	.00	0	.00	0
TOTAL v00i0103*	321.50	12,807,466	338.50	14,440,231	338.50	14,440,231
TOTAL v00i01 **	410.50	18,841,957	430.50	19,153,311	430.50	19,153,311

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
				,			
v00j01 Eastern Shore Region							
v00j0101 Eastern Shore Region Adm							
prgm mgr senior i	.00	0		90,431	1.00	90,431	
fiscal services chief ii	.00	0		62,220		62,220	
djs program specialist	1.00	42,267		53,610		53,610	
administrator i	1.00	40,474		51,214		51,214	
djs case management spec iii	.00	35,624		47,511	1.00	47,511	
fiscal services officer i	1.00	50,170		0		0	
djs case management spec ii	2.00	35,942		43,448		43,448	
djs case management spec i	.00	18,845		35,700		35,700	
djs youth transp off supv	1.00	36,199		45,914		45,914	
djs youth transp off lead	1.00	31,406		39,365		39,365	
djs youth transp off ii	4.00	164,719	5.00	203,213	5.00	203,213	
djs resident advisor i	2.00	0		0		0	
djs resident advisor trnee	.00	1,255		0		0	
djs youth transp off trnee	1.00	0	.00	0	.00	0	
fiscal accounts technician ii	.00	6,156		40,939		40,939	
management associate	.00	0	1.00	49,080	1.00	49,080	
TOTAL v00j0101*	14.00	463,057	16.00	762,645	16.00	762,645	
v00j0102 Eastern Shore Region Com	munity Opera	tions					
prgm mgr iv	1.00	66,498	.00	0	.00	0	
djs assistant area director	2.00	111,134	2.00	142,367	2.00	142,367	
djs case management prgm supr	10.00	459,113	9.00	583,262	9.00	583,262	
djs case management spec supr	1.00	41,073	1.00	52,605	1.00	52,605	
djs resources specialist supr	1.00	43,075	1.00	54,635	1.00	54,635	
fiscal services officer ii	.00	0	1.00	52,605	1.00	52,605	
social worker adv, criminal jus	1.00	45,706	1.00	57,840	1.00	57,840	
administrator i	1.00	47,787	1.00	60,757	1.00	60 ,7 57	
djs case management spec iii	33.00	1,370,266	35.00	1,814,324	35.00	1,814,324	
djs comm detention officer supr	.00	0	1.00	54,207	1.00	54,207	
djs resources specialist	2.70	120,436	2.70	152,394	2.70	152,394	
djs case management spec ii	7.00	227,352	9.00	355,813	9.00	355,813	
djs comm detention officer iii	5.00	194,310	5.00	224,490	5.00	224,490	
djs case management spec i	5.00	124,411	2.00	64,182	2.00	64,182	
fiscal accounts technician ii	1.00	36,034	.00	0	.00	0	
management associate	2.00	73,947	1.00	44,731	1.00	44,731	
office secy iii	9.00	300,266	10.00	379,872	10.00	379,872	
office services clerk	2.00	29,155	1.00	36,544	1.00	36,544	
TOTAL v00j0102*	83.70	3,290,563	82.70	4,130,628	82.70	4,130,628	
v00j0103 Eastern Shore Region Sta	ite-Operated	Residential					
prgm mgr iii	.00	-2,121	.00	0	.00	0	
prgm mgr ii	1.00	69,095	1.00	71,699	1.00	71,699	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symb
00j0103 Eastern Shore Region Sta	te-Operated	Residential					
djs asst supt res facility	2.00	62,802	1.00	64,642	1.00	64,642	
registered nurse supv med	2.00	108,003		134,590		134,590	
a/d professional counselor adva		44,381		66,096		66,096	
registered nurse charge med	5.00	245,621		305,363		305,363	
djs case management spec iii	2.00	127,065		166,095		166,095	
psychology associate ii corr	1.00	, 0		. 0		. 0	
social worker i, criminal justi		39,965		50,811		50,811	
a/d professional counselor prov		38,998		49,468		49,468	
djs case management spec ii	1.00	71,136		48,543		48,543	
food administrator ii	.00	29,672		48,543		48,543	
djs case management spec i	.00	8,206		0		0	
food service mgr ii	1.00	8,057		0		0	
djs res group life mgr ii	2.00	107,150		107,396		107,396	
djs res group life mgr i	4.00	203,144		184,477		184,477	
djs resident advisor supv	6.00	281,755		268,804		268,804	
djs resident advisor lead	8.00	234,443		217,372		217,372	
djs resident advisor ii	11.00	439,994		441,213		441,213	
djs resident advisor i	8.00	388,835		434,036		434,036	
djs resident advisor trnee	4.00	265,571		367,464		367,464	
management associate	1.00	84,548		83,900		83,900	
admin aide	1.00	102		05,700		03,700	
cook ii	4.00	90,268		112,458		112,458	
maint chief iv non lic	2.00	78,803		100,103		100,103	
maint mechanic senior	1.00	30,229		37,890		37,890	
							
OTAL ∨00j0103*	69.00	3,055,722		3,360,963		3,360,963	
OTAL ∨00j01 **	166.70	6,809,342	175.70	8,254,236	175.70	8,254,236	
00k01 Southern Region							
00k0101 Southern Region Administ	rative						
prgm mgr senior i	.00	0	1.00	88,728	1.00	88,728	
prgm mgr i	.00	18,892	.00	0	.00	0	
social worker adv, criminal jus	1.00	29,404	.00	0	.00	0	
djs case management spec iii	1.00	38,957	3.00	148,038	3.00	148,038	
djs case management spec ii	.00	23,736		0		0	
djs comm detention officer iii	.00	4,253		0	.00	0	
djs case management spec i	1.00	. 0		0	.00	0	
djs youth transp off ii	.00	1,468		39,056		39,056	
djs resident advisor i	2.00	0		, 0	.00	, 0	
fiscal accounts technician ii	.00	0		30,200	1.00	30,200	
OTAL ∨00k0101*	5.00	116,710	6.00	306,022	6.00	306,022	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
v00k0102 Southern Region Communit	y Operations	S					
prgm mgr iii	1.00	0	.00	0	.00	0	
djs assistant area director	1.00	58,805	1.00	75,320	1.00	75,320	
djs case management prgm supr	2.00	108,353	3.00	185,011	3.00	185,011	
djs case management spec supr	7.00	360,896	9.00	516,866	9.00	516,866	
djs resources specialist supr	1.00	51,244	1.00	64,847	1.00	64,847	
social worker adv, criminal jus	1.00	0	1.00	43,725	1.00	43,725	
djs case management spec iii	51.00	2,165,154	53.00	2,691,085	53.00	2,691,085	
djs comm detention officer supr	1.00	40,944	1.00	52,192	1.00	52,192	
social worker ii, criminal just	.00	4,319	.00	0	.00	0	
social worker i, criminal justi	.00	3,898	.00	0	.00	0	
djs case management spec ii	8.00	219,201	11.00	442,581	11.00	442,581	
djs comm detention officer iii	7.00	212,279	7.00	319,038	7.00	319,038	
djs case management spec i	9.00	133,087	5.00	161,611	5.00	161,611	
admin spec ii	1.00	29,615	1.00	37,381		37,381	
djs comm detention officer i	1.00	0		0		. 0	
djs youth recreation spec i	.00	2,576	.00	0	.00	0	
personnel associate iii	1.00	35,562	1.00	45,213	1.00	45,213	
management associate	1.00	38,784		49,080		49,080	
admin aide	2.00	69,049		88,104		88,104	
office secy iii	2.00	64,232	2.00	81,273		81,273	
office secy ii	5.00	146,792	5.00	185,901	5.00	185,901	
office secy i	1.00	29,688	1.00	37,212	1.00	37,212	
office services clerk	2.00	51,286	2.00	64,536	2.00	64,536	
office clerk ii	2.00	55,635	2.00	69,976	2.00	69,976	
TOTAL v00k0102*	107.00	3,881,399	109.00	5,210,952	109.00	5,210,952	
v00k0103 Southern Region State-Op	erated Resid	dential					
prgm mgr iv	.00	0	1.00	78,584	1.00	78,584	
prgm mgr iii	1.00	71,450		0		0	
prgm mgr i	.00	184		73,910		73,910	
teacher apc plus 30	2.00	88,950		79,146		79,146	
teacher apc	4.00	310,158		439,356		439,356	
nurse practitioner/midwife ii	1.00	0		0		0	
prgm admin iii addetn	.00	34,174		67,912		67,912	
registered nurse supv med	1.00	54,304	1.00	67,912	1.00	67,912	
teacher supervisor	.00	39,181	1.00	87,676	1.00	87,676	
a/d professional counselor supe		21,590		0	.00	0	
djs case management spec supr	1.00	63,121	1.00	64,847	1.00	64,847	
psychology associate doctorate	2.00	81,725		100,475	2.00	100,475	
registered nurse charge med	3.50	151,720		312,775	5.50	312,775	
teacher lead	1.00	29,774	.00	0	.00	0	
administrator i	1.00	58,475		53,189	1.00	53,189	
djs case management spec iii	3.00	158,799		183,012	3.50	183,012	
psychology associate ii corr	1.00	42,502		53,780	1.00	53,780	

\(\text{v00k0103} \) Southern Region State-Operated Residential a/d supervised counselor \(2.00 \) 69,015 \(2.00 \) 87,970 \(2.00 \) 87,970 \(1.250 \) 30,875 \(1.00 \) 41,250 \(1.00 \) 50,255 \(1.00 \) 63,870 \(1.00 \) 64,400 \(1.84,408 \) 40,00 \(1.84,408 \) 43,870 \(1.00 \) 44,000 \(1.84,408 \) 43,870 \(1.00 \) 44,088 \(1.00 \) 50,000 \(1.00 \) 44,000 \(1.84,408 \) 43,870 \(1.00 \) 44,088 \(1.00 \) 50,000 \(1.00 \) 44,080 \(1.00 \) 46,081 \(1.00 \) 47,756 \(1.00 \) 47,756 \(1.00 \) 47,756 \(1.00 \) 47,756 \(1.00 \) 47,100 \(1.00 \) 47,100 \(1.00 \) 47,100 \(1.00 \) 47,		FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
a/d supervised counselor 2.00 69,015 2.00 87,970 2.00 87,970 food service mgr ii 1.00 32,755 1.00 41,250 1.00 41,250 d)s res group life mgr ii 0.00 30,841 1.00 50,255 1.00 50,255 dis res group life mgr ii 6.00 243,313 4.00 218,451 4.00 218,451 d)s resident advisor supv 3.00 167,984 4.00 188,408 4.00 188,408 djs resident advisor lead 8.00 224,058 5.00 210,417 5.00 210,417 dis youth recreation spec ii 1.00 45,703 1.00 46,408 1.00 46,408 djs resident advisor ii 13.00 342,096 13.00 480,251 13.00 480,251 dis resident advisor ii 13.00 342,096 13.00 480,251 13.00 480,251 dis resident advisor ii 13.00 342,096 13.00 40,037 6.00 201,037 dis resident advisor trone 4.00 120,298 5.00 153,923 5.00 153,923 instructional assistant ii 2.00 30,172 1.00 33,400 1.00 33,400 management associate 1.00 40,347 1.00 40,814 1.00 40,814 cook ii 3.00 64,316 3.00 90,167 3.00 90,167 maint chief iv non tic 1.00 38,504 1.00 49,080 1.00 49,080 maint mechanic senior 1.00 28,634 1.00 49,080 1.00 49,080 maint mechanic senior 1.00 28,634 1.00 49,080 1.00 49,080 mod service supv ii 2.00 59,409 2.00 73,756 2.00 73,756 food service worker 1.00 19,477 1.00 25,088 1.00 25,088 1.00 25,088 1.00 25,088 1.00 25,088 1.00 77,641 .00 9,206,113 193.00 9,206,113	Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbo
a/d supervised counselor 2.00 69,015 2.00 87,970 2.00 87,970 food service mgr ii 1.00 32,755 1.00 41,250 1.00 41,250 d)s res group life mgr ii 0.00 30,841 1.00 50,255 1.00 50,255 dis res group life mgr ii 6.00 243,313 4.00 218,451 4.00 218,451 d)s resident advisor supv 3.00 167,984 4.00 188,408 4.00 188,408 djs resident advisor lead 8.00 224,058 5.00 210,417 5.00 210,417 dis youth recreation spec ii 1.00 45,703 1.00 46,408 1.00 46,408 djs resident advisor ii 13.00 342,096 13.00 480,251 13.00 480,251 dis resident advisor ii 13.00 342,096 13.00 480,251 13.00 480,251 dis resident advisor ii 13.00 342,096 13.00 40,037 6.00 201,037 dis resident advisor trone 4.00 120,298 5.00 153,923 5.00 153,923 instructional assistant ii 2.00 30,172 1.00 33,400 1.00 33,400 management associate 1.00 40,347 1.00 40,814 1.00 40,814 cook ii 3.00 64,316 3.00 90,167 3.00 90,167 maint chief iv non tic 1.00 38,504 1.00 49,080 1.00 49,080 maint mechanic senior 1.00 28,634 1.00 49,080 1.00 49,080 maint mechanic senior 1.00 28,634 1.00 49,080 1.00 49,080 mod service supv ii 2.00 59,409 2.00 73,756 2.00 73,756 food service worker 1.00 19,477 1.00 25,088 1.00 25,088 1.00 25,088 1.00 25,088 1.00 25,088 1.00 77,641 .00 9,206,113 193.00 9,206,113	v00k0103 Southorn Posion State-0	norsted Posi	dontial					
food service mgr ii	_	•		2 00	87 970	2 00	87 070	
djs res group Life mgr ii	•						•	
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	TOTAL \\(\O\O\O\O\O\O\O\O\O\O\O\O\O\O\O\O\O\	15 00	571 040	15 00	717 7/.1	15 00	717 7/.1	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
v00l0102 Metro Region Community O	nerations						
prgm mgr iv	.00	21,414	.00	0	.00	0	
djs assistant area director	3.00	168,398	1.00	73,910		73,910	
djs case management prgm supr	1.00	64,589	1.00	73,316		73,316	
djs case management spec supr	17.00	697,346	16.00	927,859		927,859	
dis resources specialist supr	1.00	50,858	1.00	64,847		64,847	
social worker adv, criminal jus		30,510	1.00	56,750		56,750	
djs case management spec iii	59.00	2,147,075		2,960,794		2,960,794	
djs case management spec 111 djs comm detention officer supr	1.00	2,147,073	.00	2,900,794		2,900,794	
djs resources specialist	2.00	91,562	2.00	116,002			
•		103,669	4.00	213,424		116,002	
social worker ii, criminal just	1.00	•	.00	213,424		213,424 0	
social worker i, criminal justi		29,039					
djs case management spec ii	16.00	587,740	17.00	710,476		710,476	
djs comm detention officer iii	7.00	328,493	8.00	385,341		385,341	
djs case management spec i	23.00	510,051	17.00	594,452		594,452	
djs comm detention officer ii	2.00	27,723	2.00	71,147		71,147	
djs res group life mgr ii	.00	21,086	1.00	55,245		55,245	
djs res group life mgr i	1.00	23,533	.00	0		0	
djs resident advisor ii	2.00	0	.00	0	.00	0	
djs youth recreation spec i	1.00	26,091	1.00	34,788		34,788	
management associate	1.00	35,835	1.00	45,560		45,560	
admin aide	2.00	69,161	2.00	87,303		87,303	
office secy iii	1.00	64,660	2.00	82,008		82,008	
office secy ii	9.00	193,270	7.00	239,159		239,159	
office secy i	.00	21,468		27,038		27,038	
office services clerk	2.00	54,146	2.00	68,116	2.00	68,116	
TOTAL v0010102*	155.00	5,367,717	144.50	6,887,535	144.50	6,887,535	
v00l0103 Metro Region State-Opera	ted Resident	:ial					
principal	1.00	11,361	1.00	83,545	1.00	83,545	
asst principal dhmh	1.00	71,040	1.00	89,891	1.00	89,891	
prgm mgr iv	1.00	51,189	1.00	80,081	1.00	80,081	
prgm mgr iii	1.00	76,255	1.00	75,085		75,085	
prgm mgr ii	.00	0	1.00	70,339	1.00	70,339	
djs assistant area director	1.00	0	.00	0	.00	. 0	
djs asst supt res facility	.00	100,756	2.00	133,099	2.00	133,099	
prgm mgr i	2.00	105,098	1.00	72,505	1.00	72,505	
dentist iii residential	.00	15,813	.50	53,503	.50	53,503	
teacher apc plus 60	1.00	46,990	1.00	87,554	1.00	87,554	
teacher apc	9.00	441,153	8.00	537,478	8.00	537,478	
psychologist correctional	1.00	0	.00	0	.00	0	
psychologist ii	.00	21,140	1.00	64,642	1.00	64,642	
teacher spc	3.00	208,869	5.00	262,422	5.00	262,422	
registered nurse supv med	1.00	18,584	1.00	60,563	1.00	60,563	
teacher supervisor	1.00	95,755	2.00	161,792	2.00	161,792	

FY 2009 FY 2009 FY 2010 FY 2010	FY 2011	FY 2011							
Classification Title Positions Expenditure Positions Appropriation	Positions	Allowance	Symbol						
v00l0103 Metro Region State-Operated Residential									
djs case management spec supr 4.00 181,905 3.00 184,329	3.00	184,329							
	.00	•							
nutritionist iv .00 20,532 1.00 60,08									
registered nurse charge med 7.00 287,358 6.00 342,238		•							
,	.00	•							
teacher conditional 9.00 287,052 8.00 350,580									
djs case management spec iii 7.00 456,888 11.00 560,67		•							
	.00	•							
social worker ii, criminal just .00 62,565 1.00 64,33									
djs case management spec ii 7.00 170,580 2.00 90,140									
·	.00								
a/d supervised counselor 1.00 31,796 1.00 40,500									
djs case management spec i 2.00 59,568 2.00 76,058		•							
food service mgr ii .00 11,745 1.00 39,050		•							
,	.00	•							
licensed practical nurse iii ad 2.00 35,778 1.00 44,73									
services supervisor i 1.00 41,659 1.00 42,14									
djs res group life mgr ii 5.00 263,628 6.00 335,330		•							
djs res group life mgr i 8.00 341,962 8.00 403,113									
djs resident advisor supv 13.00 654,096 14.00 650,44		•							
djs resident advisor lead 14.00 514,203 12.00 516,18		•							
djs resident advisor ii 52.00 2,064,708 61.00 2,407,12		•							
djs resident advisor i 48.00 816,053 30.00 1,082,49		• •							
djs resident advisor trnee 20.00 976,870 28.00 944,073		• •							
obs-addictns counstriii 1.00 36,071 1.00 46,055		•							
	.00	•							
	.00								
instructional assistant ii 6.00 158,123 6.00 198,824									
·	.00	•							
management associate 2.00 80,092 2.00 89,729									
office secy iii 3.00 77,562 3.00 97,48		•							
	.00	•							
cook ii 2.00 48,088 2.00 59,70°									
office processing assistant .00 0 1.00 28,343									
maint chief iv non lic 1.00 32,930 1.00 41,56		•							
maint chief iii non lic 1.00 16,987 1.00 32,09		32,091							
electrician 1.00 25,726 1.00 32,468									
painter 1.00 32,406 1.00 35,510									
maint mechanic senior 4.00 99,918 4.00 127,436									
food service supv ii 1.00 28,392 1.00 35,249		-							
food service worker 6.00 117,862 5.00 133,776									
building services worker 2.00 0 .00 (· · · · · · · · · · · · · · · · · · ·							
-									
TOTAL v0010103* 260.00 9,351,927 252.50 11,024,368	252.50	11,024,368							
TOTAL v00101 ** 430.00 15,251,613 412.00 18,629,644									