PUBLIC SAFETY AND CORRECTIONAL SERVICES

Department	of	Public	Safety	and	Correctional	Services
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Office of the Secretary

Division of Corrections

Headquarters

Jessup Region

Baltimore Region

Hagerstown Region

Women's Facilities

Maryland Correctional Pre-Release System

Eastern Shore Region

Western Maryland Region

Maryland Correctional Enterprises

Maryland Parole Commission

Division of Parole and Probation

Patuxent Institution

Inmate Grievance Office

Police and Correctional Training Commissions

Criminal Injuries Compensation Board

Maryland Commission on Correctional Standards

Division of Pretrial Detention and Services

MISSION

The Department of Public Safety and Correctional Services protects the public, its employees, and detainees and offenders under its supervision.

VISION

The Maryland Department of Public Safety and Correctional Services will be nationally recognized as a department that believes its own employees are its greatest strength, and values the development of their talents, skills, and leadership. We will be known for dealing with tough issues like gang violence, by capitalizing on the strength of interagency collaboration. We will be nationally known as the department that takes responsibility for the greatest of problems, and moves quickly and quietly to bring about successful change. The Department of Public Safety and Correctional Services will be known as one of the national leaders in the development and use of technology through system interoperability. Others will look to this department for its effective leadership and evidence-based practices. We will be known for our belief in the value of the human being, and the way we protect those individuals, whether they are members of the public, our own employees, those we are obligated to keep safe and in custody, or victims of crime. The Maryland Department of Public Safety and Correctional Services will be known as an organization that focuses on its mission and takes care of its people.

KEY GOALS

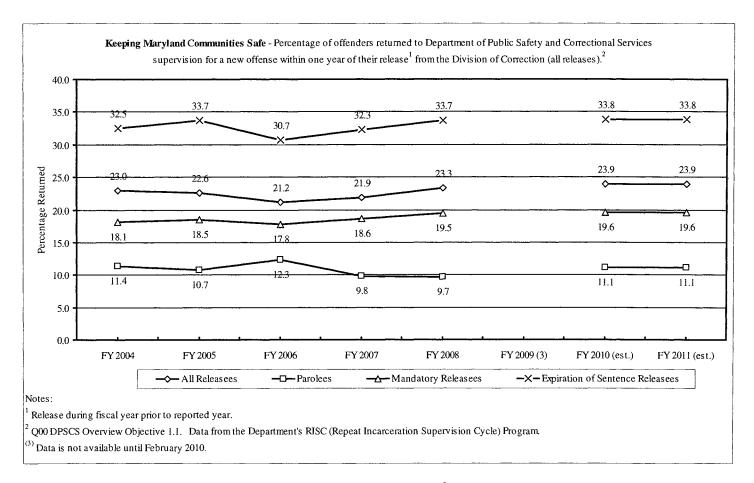
- Goal 1: Safe communities—Help to keep Maryland communities safe.
- Goal 2: Victim services—Enhance victim services and mitigate the effects of crime on victims.
- Goal 3: Offender security—Secure defendants and offenders confined under Department supervision.
- Goal 4: Offender safety—Ensure the safety of defendants and offenders under Department supervision.
- **Goal 5:** Offender well-being—Ensure incarcerated offenders are confined in humane conditions and receive appropriate treatment services (medical, mental health, social work, addictions) consistent with correctional health care and treatment practices and standards.
- Goal 6: Good management—Ensure the Department operates efficiently.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Safe Communities. Help to keep Maryland communities safe.

Objective 1.1 During fiscal year 2005 and thereafter, the percentage of offenders returned to Department supervision for a new offense within one year of their release¹ from the Division of Correction (DOC) will not exceed fiscal year 2001 levels (number in parentheses).

Performance Measures Outcome ² : Percent (number) of offenders returned to Department supervision for a new offense within one year of their release from the Division of Correction:	2008 Actual	2009 Actual	2010 Estimated	2011 Estimated
All releasees (23.9%)	23.3% (2,755)	**	≤ 23.9%	≤ 23.9%
Parolees (11.1%)	9.7% (206)	**	≤ 11.1%	≤11.1%
Mandatory releasees (19.6%)	19.5% (1,010)	**	≤ 19.6%	≤ 19.6%
Expiration of sentence releasees (33.8%)	33.7% (1,539)	**	≤ 33.8%	≤ 33.8%



Objective 1.2 In fiscal year 2010 and thereafter, the percent of cases³ revoked due to a new offense committed while under the supervision of the Division of Parole and Probation (DPP) will not exceed the fiscal year 2009 levels (percent in parentheses).⁴

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent (number) ⁵ of cases under supervision that				
were closed ⁶ due to revocation for a new offense (3.1%) :	3.2%	3.1%	≤ 3.1%	$\leq 3.1\%$
	(4,536)	(4,693)	(4,808)	(4,931)
Parole (2.2%)	2.5%	2.2%	\leq 2.2%	≤ 2.2%
	(215)	(200)	(213)	(220)
Probation (3.1%)	3.2%	3.1%	$\leq 3.1\%$	≤ 3.1%
	(3,780)	(3,977)	(4,092)	(4,216)
Mandatory (3.9%)	3.9%	3.9%	≤ 3.9%	≤3.9%
	(541)	(516)	(503)	(495)

Objective 1.3 In fiscal year 2010 and thereafter, the percentage of cases supervised by the Division of Parole and Probation (DPP) where the offender was employed when the case was closed⁶ will be at least 31 percent.⁴

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of cases closed ⁶	47,525	43,420	40,000	39,000
Outcome: Percent (number) of cases wherein the				
offender was employed at case closing	34%	31%	≥ 31%	≥31%
	(16,314)	(13,658)	(12,400)	(12,090)

Objective 1.4 In fiscal year 2005 and thereafter, the percentage of Division of Pretrial Detention and Services (DPDS) defendants under Pretrial Release Services Program (PRSP) supervision arrested on new charges each month will not exceed 4 percent⁷.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of defendants under PRSP supervision				
arrested on new charges	4%	4%	≤4%	≤4%

Objective 1.5 In fiscal year 2003 and thereafter, Information Technology and Communications Division (ITCD) will ensure critical systems and communications are available and operational⁸ not less than the levels indicated in parentheses.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of time system was available and operational ⁸				
NCIC 2000 switch (National Crime Information Center) (99.90%)	99.90%	100%	$\geq 99.90\%$	\geq 99.90%
Departmental email system (99.90%)	99.90%	99.99%	\geq 99.90%	$\geq 99.90\%$
MILES (Maryland Interagency Law Enforcement System)				
(baseline fiscal year 2003: 99.69%)	99.42%	100%	≥ 99.69%	\geq 99.69%
MAFIS (Maryland Automated Fingerprint Identification System)				
(baseline fiscal year 2003: 99.76%)	99.85%	98.74%	≥ 99.76%	≥ 99.76%
Arrest Booking System (ABS)/Central Booking and				
Intake Facility (Baltimore) (99.94%)	99.97%	99.97%	≥ 99.94%	≥ 99.94%

Goal 2. Victim Services. Enhance victim services and mitigate the effects of crime on victims.

Objective 2.1 In fiscal year 2009 and thereafter, the Criminal Injuries Compensation Board (CICB) will resolve (issue a final decision) at least 70 percent of eligible claims within 180 days of determining eligibility.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Estimated average number of days to process				
an eligible claim	143	185	≤ 180	≤ 180
Percent of eligible claims resolved within 180 days	67%	57%	≥70%	≥ 70%

Objective 2.2 During fiscal year 2003 and thereafter, the Division of Correction (DOC) will provide all registered crime victims with timely ¹⁰, appropriate notification of offender release.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of released inmates for whom victim notification				
is required	985	911	920	920
Outcome: Percent ¹¹ of required notifications provided timely	96%	99%	100%	100%

Objective 2.3 Beginning in fiscal year 2006 and thereafter, the Maryland Parole Commission will accurately identify all cases eligible to be heard in an open parole hearing¹² in order to conduct timely open parole hearings¹³ when they are requested.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of notifications of open parole hearings	752	670	700	700
Number of open parole hearings scheduled	106	87	95	95
Outcome: Percent of open parole hearing cases accurately identified	100%	100%	100%	100%
Percent of open parole hearings conducted timely	100%	100%	100%	100%

Goal 3. Offender Security. Secure defendants and offenders confined under Department supervision.

Objective 3.1 No offender or detainee confined in a DPSCS facility will escape. 14

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Total number of inmates who escape	4	3	0	0
Division of Correction facilities	4	3	0	0
Maximum security setting	1	0	0	0
Administrative security setting	1	0	0	0
Medium security setting	0	1	0	0
Minimum security setting	0	2	0	0
Pre-release/community security setting	2	0	0	0
Patuxent Institution	0	0	0	0
Division of Pretrial Detention and Services facilities	0	0	0	0

Objective 3.2 The number of individuals who violate the terms of their confinement (walk off)¹⁵ while under departmental supervision will be maintained at the level designated in parentheses.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Total walk offs while under departmental supervision	151	100	≤ 118	≤ 118
Division of Correction (in fiscal year 2004 and thereafter,				
at least 10 percent below fiscal year 2000 level, 29)	62	25	≤ 26	≤ 26
Minimum security setting (12)	29	14	≤ 11	≤ 11
Prerelease/community security setting (17)	33	11	≤ 15	≤ 15
Division of Parole and Probation	87	73	≤ 92	≤ 92
Central Home Detention Unit (in fiscal year 2008 and thereafter,				
at least 10% below fiscal year 2007 level, 52)	43	39	≤ 47	≤ 47
Alternative confinement setting (in fiscal year 2008 and thereafter	r,			
at least 5% below fiscal year 2007 level, 48)	44	34	≤ 4 5	≤ 4 5
Patuxent Institution (0)	1	1	0	0
Division of Pretrial Detention and Services (0)	1	1	0	0
Baltimore City Detention Center (0)	1	1	0	0

Objective 3.3 No sentenced inmate confined in a DPSCS facility will be incorrectly released by authorization of the Commitment Unit¹⁶.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of inmates released ¹⁷	12,273	12,027	12,000	12,000
Outcome: Incorrect releases due to Commitment Unit error:				
Percent found in random sample of releases ¹⁸	$0.0\%^{19}$	0.3%	0.0%	0.0%
Number found outside of random sample	0	6	0	0
Other staff error ²⁰	3	0	0	0

Objective 3.4 The rate (per 100 average population)²¹ of inmate or detainee assaults on staff will be maintained at or below the baseline level designated in parentheses, according to the target described for each agency.²²

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Division of Correction inmate-on-staff assault rate				
per 100 ADP (in fiscal year 2007 and thereafter, at least				
10 percent below fiscal year 2006 level, 2.51)	2.39	2.48	\leq 2.27	\leq 2.27
Serious inmate-on-staff assault rate per 100 ADP (0.11)	0.07	0.06	≤ 0.10	≤ 0.10
Maximum security setting (0.38)	0.07	0.19	≤ 0.34	≤ 0.34
Administrative security setting (0.14)	0.00	0.00	\leq 0.13	\leq 0.13
Medium security setting (0.09)	0.04	0.03	\leq 0.08	≤ 0.08
Minimum security setting (0.00)	0.16	0.00	0.00	0.00
Pre-release security/community security setting (0.00)	0.00	0.14	0.00	0.00
Less serious inmate-on-staff assault rate per 100 ADP (2.41)	2.32	2.42	≤ 2.17	≤ 2.17
Maximum security setting (5.47)	3.38	3.65	≤4.92	\leq 4.92
Administrative security setting (1.98)	2.14	1.80	≤ 1.78	≤ 1.78
Medium security setting (2.09)	1.73	1.95	≤ 1.88	≤ 1.88
Minimum security setting (2.06)	2.65	2.66	≤ 1.85	≤ 1.85
Pre-release security/community security setting (0.59)	0.96	0.72	≤ 0.53	≤ 0.53
Patuxent Institution inmate-on-staff assault rate per 100 ADP				
(in fiscal year 2010 and thereafter, overall assault rate will not				
exceed average for fiscal years 2006 through 2009, 5.54 ²³)	5.72	4.34	≤ 5.54	≤ 5.54
Serious assault rate per 100 ADP (0.16)	0.00	0.00	≤ 0.16	\leq 0.16
Less serious assault rate per 100 ADP (5.38)	5.72	4.34	≤ 5.38	≤ 5.38
Division of Pretrial Detention and Services detainee-on-employee				
assault rate per 100 average EOM (in fiscal year 2009 and				
thereafter, will not exceed average for fiscal years 2006, 2007,				
and 2008, 1.71)	1.88	1.86	≤ 1.71	≤ 1.71
Central Booking and Intake Facility (1.82)	2.34	1.86	≤ 1.82	≤ <i>1.82</i>
Serious assault rate per 100 average EOM (0.06)	0.00	0.09	≤ 0.06	≤ 0.06
Less serious assault rate per 100 average EOM (1.76)	2.34	1.77	≤ 1.76	≤ 1.76
Baltimore City Detention Center (1.66)	1.70	1.86	≤ 1.66	≤ 1.66
Serious assault rate per 100 average EOM (0.12)	0.04	0.04	≤ 0.12	≤ 0.12
Less serious assault rate per 100 average EOM (1.54)	1.66	1.82	≤ 1.54	≤ 1.54

Objective 3.5 During fiscal year 2003 and thereafter, DPSCS facilities audited will meet all applicable Maryland Commission on Correctional Standards inmate security standards at time of audit.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of applicable inmate security standards met:				
Division of Correction facilities	96%	90%	100%	100%
Patuxent Institution	NA	100%	100%	NA
Division of Pretrial Detention and Services facilities	100%	81%	NA	100%

Goal 4. Offender Safety. Ensure the safety of defendants and offenders under Department supervision.

Objective 4.1 The rate (per 100 average population)²¹ of offender-on-offender assaults will be maintained at or below the baseline level designated in parentheses, according to the target described for each agency.²²

Performance Measures	2008 Actual	2009 Actual	2010 Estimated	2011 Estimated
Outcome: Division of Correction inmate-on-inmate assault rate				
per 100 ADP (in fiscal year 2007 and thereafter, at least 10%				
below fiscal year 2006 level, 5.66)	5.16	5.20	\leq 5.09	≤ 5.09
Serious inmate-on-inmate assault rate per 100 ADP (1.02)	0.88	0.48	≤ 0.92	≤ 0.92
Maximum security setting (0.62)	0.39	0.30	\leq 0.56	≤ 0.56
Administrative security setting (0.14)	0.19	0.07	\leq 0.13	≤ 0.13
Medium security setting (1.31)	1.03	0.59	≤ 1.18	≤ 1.18
Minimum security setting (0.95)	1.23	0.61	\leq 0.86	≤ 0.86
Pre-release/community security setting (0.20)	0.41	0.14	≤ 0.18	\leq 0.18
Less serious inmate-on-inmate assault rate per 100 ADP (4.63)	4.28	4.72	≤ <i>4.17</i>	≤ <i>4.17</i>
Maximum security setting (2.23)	2.86	4.37	\leq 2.01	\leq 2.01
Administrative security setting (5.93)	4.85	5.12	≤ 5.34	≤ 5.34
Medium security setting (5.47)	4.74	4.85	≤4.92	\leq 4.92
Minimum security setting (4.24)	4.67	5.13	≤ 3.82	≤ 3.82
Pre-release/community security setting (0.69)	1.10	1.30	\leq 0.62	\leq 0.62
Patuxent Institution inmate-on-inmate assault rate per 100 ADP				
(in fiscal year 2010 and thereafter, overall assault rate will not				
exceed average for fiscal years 2006 through 2009, 4.34 ²³)	4.50	2.34	≤ 4.34	≤ 4.34
Serious assault rate per 100 ADP (0.64)	0.73	0.23	≤ 0.64	≤ 0.64
Less serious assault rate per 100 ADP (3.70)	3.77	2.11	≤ 3.70	≤ 3.70
Division of Pretrial Detention and Services detainee-on-detainee				
assault rate per 100 average EOM (in fiscal year 2009 and				
thereafter, will not exceed average for fiscal years 2006, 2007,				
and 2008, 12.90)	12.70	11.75	≤ 12.90	≤ 12.90
Central Booking and Intake Facility (16.41)	16.45	16.65	≤ 16.41	≤ <i>16.41</i>
Serious assault rate per 100 average EOM (00.82)	01.04	01.59	\leq 00.82	\leq 00.82
Less serious assault rate per 100 average EOM (15.59)	15.41	15.06	≤ 15.59	≤ 15.59
Baltimore City Detention Center (11.49)	11.17	09.70	≤1 <i>I</i> .49	≤ <i>11.49</i>
Serious assault rate per 100 average EOM (01.14)	00.92	00.89	\leq 01.14	≤01.14
Less serious assault rate per 100 average EOM (10.35)	10.25	08.81	≤ 10.35	≤ 10.35

Goal 5. Offender Well-Being. Ensure incarcerated offenders are confined in humane conditions and receive appropriate treatment (medical, mental health, social work, addictions) consistent with correctional health care, treatment practices, and standards.

Objective 5.1 During fiscal year 2003 and thereafter, DPSCS facilities audited will meet all applicable Maryland Commission on Correctional Standards inmate well-being standards at time of initial audit.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of applicable well-being standards met:				
Medical, dental, and mental health				
Division of Correction facilities	95%	81%	100%	100%
Patuxent Institution	NA	100%	NA	NA
Division of Pretrial Detention and Services facilities	93%	*n/a	NA	100%
Food services				
Division of Correction facilities	94%	92%	100%	100%
Patuxent Institution	NA	100%	NA	NA
Division of Pretrial Detention and Services facilities	100%	*n/a	NA	100%
Housing and sanitation				
Division of Correction facilities	98%	77%	100%	100%
Patuxent Institution	NA	100%	NA	NA
Division of Pretrial Detention and Services facilities	100%	89%	NA	100%

Objective 5.2 The number of suicides by offenders in a Department facility will be maintained below the national norm (5^{24}) for an inmate population comparable to the Department's.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Total number of offenders who commit suicide	7	9	≤ 5	≤ 5
Division of Correction and Patuxent Institution (prisons)	5	8	≤ 3	≤ 3
Division of Pretrial Detention and Services (jail)	2	1	≤ 2	≤ 2

Objective 5.3 For fiscal year 2004 and thereafter, the percent of offenders who re-enter the Mental Health Unit within six months of release to the general inmate population will be reduced from the fiscal year 2002 level of 14%.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of offenders released from the Mental Health Unit	191	153	200	200
Outcome: Percent (number) of offenders who re-enter the Mental				
Health Unit within six months of release	18%	15%	< 14%	< 14%
	(35)	(23)	(< 28)	(< 28)

Goal 6. Good Management. Ensure the Department operates efficiently.

Objective 6.1 During fiscal year 2009 and thereafter, the Maryland Parole Commission will schedule and docket²⁵ at least 90 percent of initial parole hearings for Division of Correction (DOC) inmates on or before the inmate's parole eligibility date, and at least 50 percent of initial parole hearings for local jail inmates within 30 days of case receipt.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of initial parole hearings scheduled and docketed:				
On or before the DOC inmate's parole eligibility date ²⁶	77%	84%	$\geq 90\%$	≥90%
Within 30 days of receipt of a local jail inmate's case ²⁷	44%	36%	≥ 50%	≥ 50%

Objective 6.2 By calendar year 2009 and thereafter, annual sick leave usage at DPSCS facilities will be reduced by at least 10 percent from the calendar year 2007 level. 28

	CY2007	CY2008	CY2009	CY2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total number of sick leave hours used	861,138	725,653	775,768	≤ 775,024
Division of Correction facilities	657,104	562,157	599,785	≤ 591,394
Patuxent Institution	47,766	41,006	51,745	\leq 42,989
Division of Pretrial Detention and Services facilities	156,268	122,490	124,238	$\leq 140,641$

Note: ** Data is not available until February 2010. NA = No audit of facility(ies). *n/a Data is not available.

² Data from the Department RISC (Repeat Incarceration Supervision Cycle) program.

These figures reflect the total number of cases supervised by DPP during the fiscal year.

⁶ "Closed" means released from DPP supervision.

Released during the fiscal year prior to reported year. A "return to Department supervision... within one year of... release" is counted from the month of release to the month of return. An inmate released in June and returned the following June is counted as returning "within a year of release," even if (for example) the release was June 1 and the return was June 30. A "release" is counted from the date recorded in the Offender-Based State Correctional Information System (OBSCIS I), which is when an inmate is physically released from custody. In cases where an inmate can be released only to another jurisdiction's detainer (for a court appearance, to serve another sentence, etc.), this date may be later than the date documented by the commitment office if the detaining jurisdiction fails to take the inmate into custody on the scheduled release date.

³ The Division of Parole and Probation (DPP) opens a case for each parole, probation, and mandatory supervision release order it receives. As a result, the agency may have more than one case on an offender.

⁴ Objectives 1.2 and 1.3 previously focused on or distinguished the outcomes generated by DPP Proactive Community Supervision (PCS) offices (Denton, Hyattsville, Silver Spring, Mondawmin, and COP Unit # 08). However, because the PCS principles of supervision have been extended to all Division offices that supervise offenders, such focus is no longer meaningful. Therefore, effective in this presentation, the performance measures in Objectives 1.2 and 1.3 represent data from all DPP case outcomes, and the targets have been modified.

⁷ Target is based on the monthly average for fiscal year 2002.

- ⁸ "Available and operational" means those times other than when the system is taken down for routinely scheduled maintenance or upgrade.
- ⁹ "Eligible claims" means that subset of all claims received by CICB that are determined to meet the statutory criteria for initial consideration (investigation) for compensation.
- ¹⁰ "Timely" means (1) in advance of the day of an offender's scheduled release (e.g., mandatory supervision release, release at expiration); or (2) not later than 24 hours after receipt of notice of an offender's unscheduled release (e.g., court release, escape).
- ¹¹ Percentage based on a random sample of inmates for whom notification of release is required.
- ¹² "Eligible to be heard in an open parole hearing" means that the legal and policy criteria for an open parole hearing have been met at the time the notice of eligibility to request an open parole hearing is due to be sent to a victim who has requested notification of parole status prior to the four month period preceding the regularly-scheduled parole hearing date.
- ¹³ "Timely open parole hearings" means those that have not required rescheduling due to an error in assessing the legal and policy criteria for an open parole hearing. This excludes cases, for example, involving victims who are not on file with the Commission when notice is due to be sent; requests for rescheduling or cancellation by the inmate; rescheduling mandated by previously unavailable or unknown victim-related or conviction-related information; etc. Also excluded are cases that are eligible for a hearing six months or less from the date of inmate file or "life eligibility form" receipt from the Division of Correction (DOC).
- ¹⁴ "Escape" means an unauthorized inmate departure from within the secure perimeter of any administrative, maximum, medium, or minimum security level facility and all inmate departures (regardless of security classification) while being escorted or transported in restraints.
- 15 "Walk-off" in the DOC, Patuxent Institution, and for the alternative confinement centers administered by DPP means an inmate classified as prerelease or minimum security who is not in restraints and, with or without direct supervision, who makes an unauthorized departure (1) from a prerelease security level facility; or (2) during an authorized activity (such as work release) in the community, including a failure to report to or from a
 work release detail; or (3) while on a work detail outside the secure perimeter of a facility. A walk off does not constitute an "escape", and does not
 include walk offs of inmates who are in the custody of other states, local jails, or other non-departmental agencies, such as Clifton T. Perkins
 Hospital, etc. "Walk-off" in the Division of Pretrial Detention and Services (DPDS) means an unauthorized departure of a detainee, without
 restraints, from community contract care (Volunteers of America, Inc., in downtown Baltimore City), or from a community work detail supervised by
 DPDS employees. "Walk-off" for the Central Home Detention Unit administered by DPP means an individual's unauthorized departure from
 placement in home detention supervision.
- ¹⁶ "Incorrectly released" means a departure by a sentenced inmate that is authorized in error by the Commitment Unit (see footnote 17) or by other staff (see footnote 19). As measured through fiscal year 2004, such errors were previously defined only as miscalculations of the term of confinement. The broader definition effective for fiscal year 2005 and thereafter serves to address and mitigate concerns involving the misapplication of diminution of confinement credits raised by the Office of Legislative Audits in 2004. Prior to the fiscal year 2011 Budget Book, this presentation was a summary of three separate measures reported by DOC, Patuxent Institution, and DPDS.
- ¹⁷ "Released" means each authorized departure of a sentenced inmate from the Patuxent Institution, Baltimore City Detention Center (BCDC), and any facility in the DOC into the community under mandatory supervision release or by expiration of sentence during the fiscal year. This excludes releases authorized by court order, parole releases (including continuations under supervision) authorized by the Maryland Parole Commission or the Patuxent Institution Board of Review, and releases by Executive Order (commutations and pardons). In fiscal year 2010 and thereafter, the universe of releases from which the Commitment Unit will draw its random sample (see footnote 17) will include court orders and continuations under supervision as ordered by the Maryland Parole Commission.
- ¹⁸ A random sample of releases is reviewed each month during the fiscal year to determine if the Commitment Unit miscalculated or misapplied an inmate's diminution of term of confinement (sentence) credits leading to an authorized release that is either premature or belated. In fiscal years 2008 and 2009, this random sample was restricted to mandatory supervision and expiration releases.
- ¹⁹ In fiscal year 2008, the count of releases and the random samples derived from those releases excluded releases from BCDC.
- ²⁰ "Other staff error" means releases by facility staff (and may include releases on court order) due to failure to follow required release procedures, such as mistaken identity, misinterpretation of release documents, failure to recognize detaining documents, failure of timely internal communications, etc.
- ²¹ This rate is calculated by dividing the number of incidents of assault by the average annual population, and then multiplying by 100. DOC and Patuxent Institution calculate the rate based on annual average daily population (ADP); DPDS calculates the rate based on annual average end-of-month (EOM) population.
- ²² Reported assaults at DOC, Patuxent Institution, and DPDS have been derived since fiscal year 2006 from counts of assault *incidents* recorded in FIRM (Facility Incident Report Manager).
- ²³ The targets for the assault objectives for Patuxent Institution were modified effective for the fiscal year 2011 Budget Book.
- ²⁴ The target of this objective was modified effective for fiscal year 2007 reporting to reflect updated national norms (data for 2002) reported by the Bureau of Justice Statistics (BJS), *Suicide and Homicide in State Prisons and Local Jails* (Special Report, August 2005), as mandated by the Death in Custody Reporting Act of 2002 (Public Law 106-297).
- ²⁵ "Scheduled and docketed" means the Commission has made all necessary preparations to hear the inmate at or before eligibility; figures include hearings that inmates elected to cancel or postpone on the day the hearing was to be conducted.
- ²⁶ Percentage based on a monthly random sample of 20 percent of inmates scheduled for an initial parole hearing in a given month, and includes those inmates heard within 90 days of case receipt from DOC if the inmate was at or beyond parole eligibility at the time of case receipt.
- ²⁷ A performance measure related to the timeliness of parole hearing scheduling for local jail inmates was first inserted in the fiscal year 2010 Budget Book at the request of the Joint Budget Chairmen (2008).
- ²⁸ This performance measure has been retooled by the three custody agencies, effective for the fiscal year 2010 Budget Book, to align with a labor-management agreement signed January 9, 2008, to seek an overall sick leave reduction of 10 percent from calendar year 2007 by calendar year 2009.

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	11,626.50	11,307.60	11,307.60
Total Number of Contractual Positions	284.05	380.25	376.85
Salaries, Wages and Fringe Benefits	763,578,276 10,434,072 483,991,373	763,581,852 8,356,084 478,594,709	794,413,613 10,384,046 466,753,616
Original General Fund Appropriation	1,100,178,717 -23,270,568	1,049,668,608 -53,886,411	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	1,076,908,149 47,140	995,782,197	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	1,076,861,009 149,588,640 18,052,666 13,501,406	995,782,197 168,291,975 78,515,427 7,943,046	1,035,977,077 157,698,951 70,329,646 7,545,601
Total Expenditure	1,258,003,721	1,250,532,645	1,271,551,275

SUMMARY OF OFFICE OF THE SECRETARY

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	543.50	526.50	526.50
Total Number of Contractual Positions	74.52	106.88	106.63
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	37,990,851 3,274,299 92,093,127	38,367,421 3,085,076 103,777,652	40,303,985 3,606,835 88,664,057
Original General Fund Appropriation	63,317,219 -3,691,214	60,633,811 -3,255,728	***
Total General Fund Appropriation	59,626,005 41,612	57,378,083	
Net General Fund Expenditure	59,584,393 63,827,615 989,070 8,957,199	57,378,083 73,093,516 11,705,726 3,052,824	63,426,193 63,479,250 2,759,554 2,909,880
Total Expenditure	133,358,277	145,230,149	132,574,877

000A01.01 GENERAL ADMINISTRATION – OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Office of the Secretary provides overall executive direction and coordination for the activities of the operating units of the Department. It establishes policy, sets priorities and provides central support services, oversight and accountability for the agencies which constitute the Department.

MISSION

The mission of the Office of the Secretary is to provide leadership in the management and coordination of its constituent agencies in order to enhance public safety and provide for the effective and efficient operation of the State's correctional continuum from admissions through release.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

This budgetary program shares the vision, goals, objectives and performance measures for the Department of Public Safety and Correctional Services as a whole. Following are measures for the Department as a whole.

Performance Measures	2008 Actual	2009 Actual	2010 Estimated	2011 Estimated
Correctional Facilities—Grand Total Inmates under Jurisdiction	27,146 [‡]	26,860	27,109	26,108
Inmates under Jurisdiction to Division of Correction	22,949 [‡]	22,778	22,759	22,053
At DOC-operated facilities	21,761	21,575	21,737	20,929
At Patuxent Institution	436	474	395	475
At Central Home Detention Unit	193	205	220	205
At Division of Pretrial Detention and Services ¹	333	300	225	274
At Contract Care	150	138	134	85
At Other Federal/State Custody	76	86	48	85
Inmates under Jurisdiction to Patuxent Institution	<i>386</i>	379	406	375
At Patuxent Institution	369	364	391	360
At Re-Entry Facility	17	15	15	15
Inmates/Detainees under Jurisdiction to Division of Pretrial				
Detention and Services1	3,811	3,703	3,944	3,680
At DPDS-operated facilities	3,473	3,332	3,550	3,303
At Central Home Detention Unit	22	38	50	36
At Contract Care (Volunteers of America)	92	92	95	92
At Outside Custody ²	224	241	249	249
Federal Prisoners	116	183	180	230
Inmates in local jails awaiting transfer to Division of Correction	145	150	140	140
Arrestees processed through Central Booking and Intake Facility	82,468	73,326	73,800	73,800
Commitments processed through Baltimore City Detention Center ³	42,893	37,744	37,800	37,800
Criminal Supervision and Investigation Program:	,	,	,	,
Cases under supervision beginning fiscal year	95,930	95,606	96,511	97,511
Received on Parole and Probation	48,602	46,502	45,000	44,500
Removed from Parole and Probation	48,926	45,597	44,000	43,000
Cases under supervision end of fiscal year	95,606	96,511	97,511	99,011
Offenders with active cases end of fiscal year	53,682	54,484	55,000	56,000
	,-0-	,	23,000	23,000

Note: ‡ Corrected from prior presentation.

Since fiscal year 2006, the Division of Pretrial Detention and Services (DPDS) has calculated offender population (except offenders supervised by Central Home Detention Unit) based on "average end-of month (EOM) population." Average EOM calculates average detainee population, whereby detainee count on the last day of each of twelve months is added and divided by twelve. Average EOM is used in place of the previous method of calculating detainee population (average daily population) because it represents a more accurate average for the type of population housed at DPDS.

² "Outside custody" means those pretrial detainees committed to DPDS jurisdiction who are not housed in its two facilities, nor in the physical custody of contract care (Volunteers of America), nor supervised by the Central Home Detention Unit. Such "outside custodians" include other federal and local criminal justice entities, and treatment centers (including hospitals). The count also includes inmates serving weekend sentences.

³ "Commitments processed" means individuals received for confinement at Baltimore City Detention Center to await trial or to serve sentences pursuant to court orders.

OFFICE OF THE SECRETARY

Q00A01.01 GENERAL ADMINISTRATION

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	166.50	169.50	169.50
Number of Contractual Positions	29.35	31.26	31.26
01 Salaries, Wages and Fringe Benefits	12,572,965	12,384,755	14,003,692
02 Technical and Special Fees	1,126,882	806,637	1,055,133
03 Communication	828,768 137,661 3,741 72,547 3,026,692 183,161 2,426 19,872 2,399,803 1,514,375 8,189,046	1,328,900 115,000 3,970 70,160 3,142,628 205,000 8,743 21,383 2,210,000 706,973 7,812,757	1,214,697 115,000 3,400 91,020 3,822,708 205,000 8,743 2,225,000 1,048,738 8,734,306
Total Expenditure	21,888,893 21,879,941 -576,759	21,004,149 20,807,243 -1,266,343	23,793,131
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	21,303,182 585,711	19,540,900 587,593 850,000 25,656	22,411,319 507,493 850,000 24,319
Total Expenditure	21,888,893	21,004,149	23,793,131
Special Fund Income: Q00303 Inmate Welfare Funds	475,578 110,133	490,000 97,593	490,000 17,493
Total	585,711	587,593	507,493
Federal Fund Recovery Income: swf503 State Fiscal Stabilization Funds-Discretionary		850,000	850,000
Reimbursable Fund Income: D15A05 Executive Department-Boards, Commissions and Offices		25,656	24,319

Q00A01.02 INFORMATION TECHNOLOGY AND COMMUNICATIONS DIVISION – OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Information Technology and Communications Division (ITCD) provides automated management information services to the Department and other criminal justice agencies in the State. It also collects and maintains Maryland's official criminal history record information as part of its administration of the Criminal Justice Information System under the Criminal Procedures Article, §§ 10-201—10-234, Annotated Code of Maryland. ITCD's services include the design, programming, operation, and maintenance of a variety of systems throughout the State, as well as the performance of State and national criminal history records checks for non-criminal justice purposes.

MISSION

To promote public safety by providing our criminal justice stakeholders and the public with accurate and timely access to information, technology, and communications services.

VISION

Fostering a safer Maryland through collaborative access to integrated public safety information.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Safe Communities. To provide a stable and scalable technology infrastructure that enables and supports the secure exchange of information among internal and external users anytime and anywhere.

Objective 1.1 In fiscal year 2003 and thereafter, ITCD will ensure critical systems and communications are available and operational not less than the levels indicated in parentheses.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of time system was available and operational ¹ :				
NCIC 2000 switch (99.90%)	99.90%	100%	\geq 99.90%	$\geq 99.90\%$
Departmental email system (99.90%)	99.90%	99.99%	$\geq 99.90\%$	\geq 99.90%
MILES (Maryland Interagency Law Enforcement System) ²				
(baseline fiscal year 2003: 99.69%)	99.42%	100%	\geq 99.69%	≥ 99.69%
MAFIS (Maryland Automated Fingerprint Identification System)				
(baseline fiscal year 2003: 99.76%)	99.85%	98.74%	≥ 99.76%	≥ 99.76%
Arrest Booking System (ABS) ³ at:				
Central Booking and Intake Facility (Baltimore) (99.94% ⁴)	99.97%	99.97%	≥ 99.94%	\geq 99.94%
Maryland counties ⁵ (99.92% ⁴)	99.98%	99.96%	$\geq 99.92\%$	\geq 99.92%

Goal 2. Good Management. Promote, manage, and facilitate the creation and maintenance of guidelines, policies, and standards for the use and implementation of existing and emerging technologies.

Objective 2.1 By June 30, 2010 and thereafter, the reporting agencies⁶ that are audited by the Criminal Justice Information System (CJIS) Central Repository each fiscal year will demonstrate at least the rates indicated in parentheses.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Annual audit percent rate for reporting agencies that use:				
Manual fingerprint cards				
Accuracy (90%)	86%	76%	≥ 90%	$\geq 90\%$
Timeliness (65%)	21%	50%	≥ 65%	≥ 65%
Completeness (95%)	99%	93%	≥ 95%	$\geq 95\%$
Electronic livescan ⁷				
Accuracy (90%)	90%	90%	≥90%	$\geq 90\%$
Timeliness (95% ⁸)	95%	94%	$\geq 95\%$	\geq 95%
Completeness (95%)	99%	91%	$\geq 95\%$	$\geq 95\%$

Q00A01.02 INFORMATION TECHNOLOGY AND COMMUNICATIONS DIVISION – OFFICE OF THE SECRETARY (Continued)

Note:

- 1 "Available and operational" means those times other than when the system is taken down for routinely scheduled maintenance or upgrade.
- The performance for MILES is the same as for the departmental mainframe, which previous to fiscal year 2008 had been reported separately.
- ABS "uptime" performance was previously divided (prior to the fiscal year 2010 Budget Book) into reported percentages for Central Booking and Intake Facility (CBIF) and for the individual counties (see footnote 5). Because the counties' individual performance levels were generally within two hundredths of a percentage point of each other, it was decided to collapse them into a collective average percentage beginning with fiscal year 2008.
- The performance targets for ABS/CBIF and ABS/Maryland counties were reset in the fiscal year 2010 Budget Book as the average of the levels achieved in fiscal years 2006, 2007, and 2008.
- ⁵ In fiscal year 2009, counties employing the ABS system maintained by ITCD include Charles, Frederick, Harford, Howard, Montgomery, St. Mary's, and Wicomico.
- ⁶ "Reporting agencies" are those criminal justice units, such as law enforcement, that are required to report criminal history record information to the CJIS Central Repository under the Criminal Procedures Article, § 10-214, Annotated Code of Maryland.
- ⁷ "Electronic livescan" means the computerized machine that digitizes fingerprints of arrestees (and persons subject to criminal history record checks for non-criminal justice purposes) and transmits them to the CJIS Central Repository for processing and response. Livescan is gradually replacing the traditional means of obtaining and submitting fingerprints by means of a fingerprint card that is mailed to the CJIS Central Repository.
- Effective for fiscal year 2010, the timeliness performance standard for electronic livescan has been reset to 95 percent in place of the original 65 percent target.

Q00A01.02 INFORMATION TECHNOLOGY AND COMMUNICATIONS DIVISION — OFFICE OF THE SECRETARY

Appropriation Statement:			
- Appropriation Continues	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	250.00	249.00	249.00
Number of Contractual Positions	21.19	43.14	43.14
01 Salaries, Wages and Fringe Benefits	15,669,423	15,705,412	16,781,483
02 Technical and Special Fees	972,781	1,006,427	1,310,923
03 Communication	1,160,067	1,280,197	1,248,697
04 Travel	35,141 28,406 42,518 12,962,854 198,011 2,967,849 746,343	63,284 40,340 44,138 13,166,717 425,400 2,719,904 785,400	22,600 26,000 103,648 14,692,082 209,200 3,219,993 625,000
13 Fixed Charges	554,560 148,457	463,276	462,526
Total Operating Expenses	18,844,206	18,988,656	20,609,746
Total Expenditure	35,486,410	35,700,495	38,702,152
Original General Fund Appropriation Transfer of General Fund Appropriation	31,866,930 -2,843,183	30,072,809 -1,667,847	
Total General Fund Appropriation	29,023,747 41,612	28,404,962	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	28,982,135 4,055,600 986,760 1,461,915	28,404,962 4,200,000 705,726 2,389,807	31,473,083 4,150,196 803,873 2,275,000
Total Expenditure	35,486,410	35,700,495	38,702,152
Special Fund Income: Q00304 Non-State Data Processing Services Q00305 Non-State Criminal Record Checks Fees Total	877,460 3,178,140 4,055,600	750,000 3,450,000 4,200,000	900,000 3,250,196 4,150,196
Total	4,033,000	4,200,000	4,150,190
Federal Fund Income: 16.554 National Criminal History Improvement Program 16.735 Protecting Inmates and Safeguarding Communities Discretionary Grant Program	572,232 414,528	339,869	488,016
16.750 Support for Adam Walsh Act Implementation Grant Program		93,000	43,000
Total	986,760	432,869	531,016
Federal Fund Recovery Income: swf503 State Fiscal Stabilization Funds-Discretionary		272,857	272,857
Reimbursable Fund Income: D15A05 Executive Department-Boards, Commissions and Offices	1,050	600,000	500,000
Q00904 Various State Agencies Data Processing Services	142,226 1,109,686 189,046 19,907	145,000 1,002,954 500,000 141,853	145,000 1,130,000 500,000
Total	1,461,915	2,389,807	2,275,000

Q00A01.03 INTERNAL INVESTIGATIVE UNIT - OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

Title 10, Subtitle 7, of the Correctional Services Article, Annotated Code of Maryland, established the Internal Investigative Unit (IIU) as a law enforcement agency tasked with managing administrative and criminal investigations within the Department of Public Safety and Correctional Services. The Unit provides complete oversight to the investigation process by receiving complaints, assigning investigations, monitoring progress and ensuring quality of services.

MISSION

The mission of the Internal Investigative Unit is to ensure Departmental integrity, internal security, and credibility by conducting independent, thorough, fair, responsive and proactive investigations whenever allegations of criminal activity or employee misconduct are received.

VISION

The Internal Investigative Unit is an independent, well-trained, professional investigative force providing credible and responsible products through cooperative partnerships, resulting in acceptance and respect for investigation reports and higher standards of conduct.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Good Management. Ensure the Internal Investigative Unit operates efficiently and effectively.

Objective 1.1 By the end of fiscal year 2008 and thereafter, at least 80 percent of all criminal cases opened by the Internal Investigative Unit for investigation in one fiscal year will be closed within 6 months after case opening, and at least 97 percent of all criminal cases opened for investigation in one fiscal year will be closed within 12 months after case opening.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of criminal cases opened in fiscal year	1,547	1,283	1,283	1,283
Output: Number of criminal cases closed ² :				
Within 6 months of case opening	1,103	$1,026^3$	1,026	1,026
Within 12 months of case opening	1,479	$1,245^3$	1,245	1,245
Outcome: 6 month closure rate	71%	$\geq 80\%$	$\geq 80\%$	$\geq 80\%$
12 month closure rate	96%	≥ 97%	≥ 97%	≥ 97%

Objective 1.2 By end of fiscal year 2006 and thereafter, at least 90 percent of the Internal Investigative Unit's primary customers⁴ surveyed will rate the overall quality of the investigative services provided as "good" or better.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of primary customers responding to survey	21	20	20	20
Outcome: Percent (number) of primary customers rating				
overall quality of investigative services as "good" or better	86%	90%	≥90%	≥ 90%
	(18)	(18)	(≥ 18)	(≥ 18)

Notes:

[&]quot;Closed" means a case in which no further investigation is required by the Internal Investigative Unit because the allegation(s) or incident has been determined to be (1) substantiated, with or without referral for prosecution; (2) unsubstantiated; or (3) unfounded.

² Case closures may occur during the fiscal year in which the case was opened (e.g., opened October 2007, closed December 2007), or during the next fiscal year (e.g., opened April 2007, closed November 2008), but counts exclude any case closed after the I2-month mark (e.g., opened November 2007, closed December 2008).

³ Estimated.

⁴ Primary customers of the Internal Investigative Unit include the agency heads and division directors of the Department of Public Safety and Correctional Services and other end users of IIU's work product (i.e., offices receiving investigative reports during the fiscal year) including State's Attorney's Offices and units of the Attorney General's office.

Q00A01.03 INTERNAL INVESTIGATIVE UNIT — OFFICE OF THE SECRETARY

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	22.00	22.00	22.00
Number of Contractual Positions	4.12	7.35	7.35
01 Salaries, Wages and Fringe Benefits	1,960,578	1,919,146	2,117,685
02 Technical and Special Fees	180,201	187,207	198,938
03 Communication 04 Travel	42,038 3,763 17,984 91,356 13,683 27,410 134 4,124 122,911 323,403 2,464,182	51,294 6,500 19,180 145,860 17,850 20,000 7,577 123,802 392,063 2,498,416	44,350 1,500 16,200 127,370 19,860 20,900 2,800 123,802 356,782 2,673,405
Original General Fund Appropriation Transfer of General Fund Appropriation	2,461,530 342	2,490,190 -101,774	
Net General Fund ExpenditureFederal Fund Expenditure	2,461,872 2,310	2,388,416 110,000	2,563,405 110,000
Total Expenditure	2,464,182	2,498,416	2,673,405
Federal Fund Income: AA.W00 Asset Seizure Funds	2,310		
Federal Fund Recovery Income: swf503 State Fiscal Stabilization Funds-Discretionary		110,000	110,000

000A01.04 9-1-1 EMERGENCY NUMBER SYSTEMS - OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

Created in 1979, the 9-1-1 Emergency Telephone System currently operates under the authority of the Public Safety Article, §§ 1-305—1-312, Annotated Code of Maryland. The Emergency Number Systems Board (ENSB) coordinates the implementation of 9-1-1 as the primary emergency telephone number in Maryland. In support of 9-1-1 operations, the ENSB administers the 9-1-1 Trust Fund (funded by a surcharge on telephone service) that finances the operation and enhancement of 9-1-1 systems throughout Maryland, and provides guidance on equipment standards and assistance on training of 9-1-1 personnel.

MISSION

The mission of the Emergency Number Systems Board is to provide advice, guidance, and funding, as well as infrastructure and auditing support, for Maryland's 9-1-1 and 3-1-1 systems.

VISION

The Emergency Number Systems Board through good stewardship will equitably disburse available funds pursuant to 9-1-1 and 3-1-1 system enhancement requests of local jurisdictions thus improving community safety.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Safe Communities. To improve emergency response in Maryland by meeting compliance standards for the use of nationally-established emergency protocols by emergency number operators to extract optimum information from 9-1-1 callers.

Objective 1.1 By June 2010, at least 90 percent of 9-1-1 Centers (Public Safety Answering Points) will utilize nationally established police and/or fire emergency protocol systems for emergency operators to process 9-1-1 calls.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of 9-1-1 Centers whose emergency number				
operators utilize police and/or fire emergency protocol systems ¹	63%	79%	≥ 90%	≥ 90%

Objective 1.2 By June 2010, at least 85 percent of those 9-1-1 Centers (Public Safety Answering Points) that utilize nationally established police and/or fire emergency protocol systems for emergency number operators to process 9-1-1 calls will achieve at least a 90 percent standards compliance rate.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of 9-1-1 Centers that utilize police and/or				
emergency protocol systems ¹ and achieve at least a 90%				
standards ² compliance rate	78%	82%	$\geq 85\%$	$\geq 85\%$

Notes:

¹ "Emergency protocol systems" means the two sets of standardized "question and answer" systems that guide the Emergency Number Operator to obtain appropriate (police or fire) emergency response information and to provide pre-arrival instructions to 9-1-1 callers.

² "Standards" means the six protocol-processing categories (case entry, nature of call, key questions, dispatch instructions, final coding, and customer service).

Q00A01.04 9-1-1 EMERGENCY NUMBER SYSTEMS — OFFICE OF THE SECRETARY

Appropriation Statement:			
	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	3.00	5.00	5.00
Number of Contractual Positions	.98	.25	
01 Salaries, Wages and Fringe Benefits	218,056	341,779	373,218
02 Technical and Special Fees	60,644	19,643	
03 Communication 04 Travel 06 Fuel and Utilities 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges Total Operating Expenses Total Expenditure Special Fund Expenditure Federal Fund Expenditure Total Expenditure Total Expenditure	2,653 6,633 2,238 189,530 5,479 239 56,405,278 14,627 56,626,677 56,905,377 56,905,377	3,450 15,900 2,804 4,171 5,000 61,250,000 14,220 61,295,545 61,656,967 61,656,967	3,300 6,000 2,100 3,670 5,500 57,855,681 14,440 57,890,691 58,263,909 57,308,228 955,681 58,263,909
Special Fund Income: Q00327 911 Trust Fund Federal Fund Income: 20.615 E-911 Grant Program	56,905,377	61,656,967	57,308,228 955,681

Q00A01.05 CAPITAL APPROPRIATION — OFFICE OF THE SECRETARY

Program Description:The Capital Appropriation program provides operating budget funds for capital projects.

Mission:

The mission of this program is to administer the state prison capital construction and Departmental maintenance programs.

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
14 Land and Structures		10,000,000	
Total Operating Expenses		10,000,000	
Total Expenditure		10,000,000	
Federal Fund Expenditure		10,000,000	
Federal Fund Income: AB.Q00 Office of the Federal Detention Trustee		10,000,000	

Q00A01.06 DIVISION OF CAPITAL CONSTRUCTION AND FACILITIES MAINTENANCE – OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Division of Capital Construction and Facilities Maintenance administers the construction of facilities, coordinates State funding for local jail capital improvements, and manages the Department's maintenance, recycling and emergency management programs. This includes policy development, budget formulation and management, construction administration, maintenance interaction, administration of personnel and logistics functions, and monitoring of a wide range of functions from environmental issues to construction-related activities.

MISSION

The mission of the Division of Capital Construction and Facilities Maintenance is to ensure that capital projects are designed and constructed on time and within budget to meet the correctional needs of the Department. The mission also includes ensuring proper maintenance of the Department's facilities and providing support and assistance to the local county jail construction program.

VISION

The Division of Capital Construction and Facilities Maintenance will plan, design, construct, and maintain facilities that will ensure the mission of the Department can be accomplished in a safe and secure environment.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Good Management. Support the Department's mission and local jail construction programs in an efficient, cost-effective manner.

Objective 1.1 By end of fiscal year 2004 and thereafter, at least 90 percent of all DPSCS capital construction contracts will be completed within 60 days of due date and within budget.

Performance Measures	2008 Actual	2009 Actual	2010 Estimated	2011 Estimated
Input: Number of active construction contracts	13	9	10	6
Output: Number of construction contracts completed	9	5	5	3
Outcome: Percent (number) of construction contracts completed:				
Within 60 days of due date	100%	100%	$\geq 90\%$	$\geq 90\%$
	(9)	(5)	(5)	(3)
Within budget (appropriation)	100%	100%	≥ 90%	$\geq 90\%$
	(9)	(5)	(5)	(3)

Objective 1.2 By end of fiscal year 2004 and thereafter, at least 90% of local jail construction project design submissions will be reviewed and a response will be returned to local governments within 60 days of receipt.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of submissions received for review	9	5	5	5
Outcome: Percent (number) of project design submissions reviewed				
and responded to within 60 days	100%	100%	$\geq 90\%$	$\geq 90\%$
	(9)	(5)	(5)	(5)

${\tt Q00A01.06}$ DIVISION OF CAPITAL CONSTRUCTION AND FACILITIES MAINTENANCE — OFFICE OF THE SECRETARY

Appropriation Statement:			
	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	19.00	18.00	18.00
Number of Contractual Positions	7.13	10.25	10.25
01 Salaries, Wages and Fringe Benefits	1,533,349	1,493,701	1,626,783
02 Technical and Special Fees	475,172	615,423	591,128
03 Communication. 04 Travel. 07 Motor Vehicle Operation and Maintenance. 08 Contractual Services. 09 Supplies and Materials. 10 Equipment—Replacement. 11 Equipment—Additional. 12 Grants, Subsidies and Contributions. 13 Fixed Charges.	32,675 2,301 17,532 189,094 8,053 426 560 292 102,710	25,410 750 31,376 193,350 27,600 10,000 290 85,608	31,930 750 48,775 193,710 20,200 10,000 290 85,608
Total Operating Expenses	353,643	374,384	391,263
Total Expenditure	2,362,164	2,483,508	2,609,174
Original General Fund Appropriation	1,990,665 -55,572	1,922,148 -64,690	
Net General Fund ExpenditureFederal Fund ExpenditureReimbursable Fund Expenditure	1,935,093 427,071	1,857,458 40,000 586,050	2,007,489 40,000 561,685
Total Expenditure	2,362,164	2,483,508	2,609,174

Q00A01.07 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS — OFFICE OF THE SECRETARY

Program Description:

This program provides operating budget funds for major information technology projects to support departmental operations and to maintain criminal justice inforantion for authorized uses by the Department, other criminal justice agencies, and the general public.

The Major Information Technology Development Projects program (Q00A01.07) shares the mission, vision, goals, objectives, and performance measures of the Information Technology and Communications Division in the Office of the Secretary (Q00A01.02).

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
03 Communication	779 6,797,812 4,690 225,712	4,112,212	
Total Operating Expenses	7,028,993	4,112,212	
Total Expenditure	7,028,993	4,112,212	
Special Fund Expenditure Reimbursable Fund Expenditure	7,028,993	4,112,212	
Total Expenditure	7,028,993	4,112,212	
Special Fund Income: swf302 Major Information Technology Development Project Fund		4,112,212	
Reimbursable Fund Income: F50A01 Major Information Technology Development Projects	7,028,993		

000A01.08 OFFICE OF TREATMENT SERVICES - OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Office of Treatment Services is responsible for the provision of medical, mental health, behavioral modification, substance abuse, and social services to the offender and defendant population under the control and custody of the Department of Public Safety and Correctional Services (DPSCS). The Office of Treatment Services provides a continuum of care from detention and incarceration through re-entry, including: medical and mental health services that comport with community standards, treatment program opportunities for the substance abuser and to address criminal behavior, and integrated treatment services that address the full range of needs of offenders and defendants.

MISSION

To provide effective management, oversight, planning, and coordination of treatment services in order to provide an integrated, cohesive, and comprehensive treatment service delivery system that addresses the needs of the Department's offender and defendant population and contributes to the health and welfare of the public at large.

VISION

Working together to provide customer-oriented public service for a healthier and safer Maryland.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Offender Well-Being. Ensure incarcerated offenders are confined in humane conditions and receive appropriate treatment services (medical, mental health, social work, addictions) consistent with correctional health care and treatment practices and standards.

Objective 1.1 The number of suicides by offenders in a Department facility will be maintained below the national norm (5)¹ for an inmate population comparable to the Department's.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Total number of offenders who commit suicide	7	9	< 5	< 5
Division of Correction and Patuxent Institution (prisons)	5	8	< 3	< 3
Division of Pretrial Detention and Services (jail)	2	1	< 2	< 2

Objective 1.2 For fiscal year 2004 and thereafter, the percent of offenders who re-enter the Mental Health Unit within six months of release to the general inmate population will be reduced from fiscal year 2002 levels (14 percent).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of offenders released from the Mental Health Unit	191	153	172	172
Outcomes: Percent (number) of offenders who re-enter the Mental				
Health Unit within six months of release	18%	15%	< 14%	< 14%
	(35)	(23)	(24)	(24)

Objective 1.3 In fiscal year 2008 and thereafter, the provision of non-trauma secondary medical care² for offenders in Department custody³, as measured by the "annual average acuity rating", will be maintained at or below an acuity rating of 317.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Emergency room admissions	1,737	1,456	1,596	1,596
Hospital bed days	5,321	5,492	5,406	5,406
Infirmary admissions	4,481	2,618	3,549	3,549
Outpatient consults	5,497	5,168	5,332	5,332
DPSCS annual average daily population (ADP) of offenders				
in Department custody ³	26,670	26,596	26,596	26,596
Outcome: Annual average acuity rating ⁴	350	309	≤317	≤ 317

Q00A01.08 OFFICE OF TREATMENT SERVICES – OFFICE OF THE SECRETARY (Continued)

Objective 1.4 During fiscal year 2010 and thereafter, the percentage of participating inmates⁵ who successfully complete⁶ a Therapeutic Community (TC)⁷ will be maintained between 65 percent and 85 percent⁸.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total number of participating inmates		1,310	1,312	1,312
Central Maryland Correctional Facility—RSAT-TC	*	553	512	512
Maryland Correctional Institution for Women—TC	*	159	150	150
Maryland Correctional Training Center—TC	*	172	170	170
Metropolitan Transition Center—TC	*	114	180	180
Patuxent Institution—ROTC-TC	*	312	300	300
Outcome: Total percentage of bed-day utilization9	*	96%	100%	100%
Central Maryland Correctional Facility—RSAT-TC	*	100%	100%	100%
Maryland Correctional Institution for Women—TC	*	99%	100%	100%
Maryland Correctional Training Center—TC	*	106%	100%	100%
Metropolitan Transition Center—TC	*	94%	100%	100%
Patuxent Institution—ROTC-TC	*	82%	100%	100%
Percent of participating inmates who successfully complete the TC	;	69%	65-85%	65-85%
Central Maryland Correctional Facility—RSAT-TC	*	82%	65-85%	65-85%
Maryland Correctional Institution for Women—TC	*	49%	65-85%	65-85%
Maryland Correctional Training Center—TC	*	75%	65-85%	65-85%
Metropolitan Transition Center—TC	*	65%	65-85%	65-85%
Patuxent Institution—ROTC-TC	*	74%	65-85%	65-85%

Note: * New performance measure for which data is not available.

¹ The target of this objective was modified effective with the fiscal year 2009 Budget Book to reflect updated national norms (data for 2002) reported by the Bureau of Justice Statistics (BJS), *Suicide and Homicide in State Prisons and Local Jails* (Special Report, August 2005), as mandated by the Death in Custody Reporting Act of 2002 (Public Law 106-297).

² "Non-trauma secondary medical care" means treatment of an offender for any acute or sub-acute health condition not resulting from violence, accident, or catastrophic event (e.g., riot activity, tornado) provided at a hospital, emergency room, institutional infirmary, or off-site outpatient clinic.

³ "Department custody" means all offenders housed in the Division of Correction, Patuxent Institution, and the Division of Pretrial Detention and Services, and excludes those offenders housed at Dismas House East, Dismas House West, Threshold, Montgomery County Pre-Release Unit, Home Detention Unit inmates under the jurisdiction of the Division of Parole and Probation, the "local jail back-up," and a portion of the "outside population" reported by the Division of Pretrial Detention and Services.

⁴ "Annual average acuity rating" is a statistic deriving from weighted calculations of inmate admissions and bed days that allows the Department to gauge the efficacy of the provision of health services by the Department's contractual health care provider(s). The acuity rating target of 317 was established as a target for fiscal year 2008, and reflects the mid-point of the outcomes of fiscal years 2006 and 2007.

⁵ "Participating inmate" means an inmate determined to be in need of substance abuse treatment who has been admitted to a Therapeutic Community (TC). Bed day utilization may exceed 100 percent if an inmate leaves the TC prior to completion and another inmate is admitted to fill the vacant treatment slot before the program cycle is completed.

⁶ "Successfully complete" means the inmate has substantially accomplished program objectives, met specific individualized objectives, and has demonstrated a readiness to return to the community as a sober, productive, law-abiding citizen. A certificate of completion to this effect is given to the inmate and a copy is placed in the inmate base file.

Therapeutic Community (TC)" means one of five substance abuse treatment programs operated in a department facility and overseen by the Office of Treatment Services. TCs are characterized by their reliance on the treatment community as a therapeutic agent. Each TC consists of approximately 36 hours of care per week divided between 15 hours of direct clinical services and approximately 21 hours of structured milieu therapeutic care. The program cycle is six months for all TCs except the Patuxent Institution-ROTC-TC, which is a four-month program. (Note: ROTC means "Regimented Offender Treatment Center" and RSAT means "Residential Substance Abuse Treatment." Both names originated when these programs were originally funded, and do not otherwise signify any distinction from the other TCs.)

⁸ Research determined that "highly effective" programs have successful completion rate of 65-85%. Edward Latessa, *Evidence-Based Correctional Program Checklist (CPC) Questionnaire*, University of Cincinnati, Center for Criminal Justice Research, Division of Criminal Justice, 2005.

⁹ "Bed-day utilization" is calculated by dividing the number of inmates using TC beds throughout the year by the annual bed capacity at the TC. The following is the annual bed capacity of each TC in fiscal year 2009 (and fiscal year 2010 in parentheses): Central Maryland Correctional Facility-RSAT-TC 512 (512); Maryland Correctional Institution for Women-TC 120 (150); Maryland Correctional Training Center-TC 150 (170); Metropolitan Transition Center-TC 150 (180); and Patuxent Institution-ROTC-TC 280 (300).

Q00A01.08 OFFICE OF TREATMENT SERVICES — OFFICE OF THE SECRETARY

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
		Арргориацоп	Allowance
Number of Authorized Positions	50.00	49.00	49.00
Number of Contractual Positions	6.07	9.57	9.57
01 Salaries, Wages and Fringe Benefits	3,700,720	4,016,314	4,234,315
02 Technical and Special Fees	221,940	265,670	259,459
03 Communication	20,651 21,876	24,010 45,400 1,200	23,650 21,150
08 Contractual Services	69,773 9,155	96,850 11,000	99,100 10,350 1,000
11 Equipment—Additional	2,060 111,145	92,468	92,768
Total Operating Expenses	234,660	270,928	248,018
Total Expenditure	4,157,320	4,552,912	4,741,792
Original General Fund Appropriation Transfer of General Fund Appropriation	2,409,650 -572,477	2,056,012 -91,155	
Net General Fund Expenditure	1,837,173 2,280,927 39,220	1,964,857 2,536,744 51,311	3,187,583 1,505,333 48,876
Total Expenditure	4,157,320	4,552,912	4,741,792
Special Fund Income: Q00303 Inmate Welfare Funds	2,280,927	2,536,744	1,505,333
Reimbursable Fund Income: M00F02 DHMH-Infectious Disease and Environmental Health Administration	37,160	16,820	14.342
M00K02 DHMH-Alcohol and Drug Abuse Administration	2,060	34,491	34,534
Total	39,220	51,311	48,876

Q00A01.09 PROFESSIONAL DEVELOPMENT AND TRAINING DIVISION – OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Professional Development and Training Division (PDTD) is responsible for developing the employees of the Department of Public Safety and Correctional Services into a highly trained and professional workforce fully prepared to perform a variety of duties in support of the Department's mission and vision. With primary responsibilities for administering effective training programs from pre-service academies through leadership and executive development, the PDTD serves the Department by creating an annual departmental training plan that prioritizes training needs, by developing department wide training policies, and by maintaining centralized training records.

MISSION

The Professional Development and Training Division provides a comprehensive integrated learning and organizational development system for employees who protect the public.

VISION

Committed to promoting collaboration, communication, and innovation throughout the Department, PDTD fosters a highly trained and professional workforce that supports the seamless transition of defendants and offenders from pretrial through community supervision and ultimately to productive lifestyles, creating safe Maryland communities.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Safe Communities. Help to keep Maryland communities safe.

Objective 1.1 Beginning in fiscal year 2008 and thereafter, the percentage of graduates of correctional and parole and probation entrance-level training conducted by the Professional Development and Training Division who are rated professionally competent on the job¹ will reflect an annual increase of two percentage points over the prior fiscal year level.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of graduates of:				
Correctional entrance-level training	1,227	1,243	1,240	1,240
Parole and probation entrance-level training	26	176	60	60
Outcome: Percent of graduates who are rated by their supervisors ²				
as professionally competent on the job after completing:				
Correctional entrance level training	87%	85%	87%	89%
Parole and probation entrance-level training	95%	94%	96%	98%

Objective 1.2 Beginning in fiscal year 2009 and thereafter, at least 70% of students completing information technology training classes conducted by the Professional Development and Training Division will rate their classroom experience as "meets expectations," "exceeds expectations," or "outstanding."

•	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of students completing IT training classes	876	1,004	1,000	1,000
Outcome: Percent of students who rate their classroom experience				
as "meets expectations," "exceeds expectations," or "outstanding"	*	84%	≥ 70%	≥ 70%

Q00A01.09 PROFESSIONAL DEVELOPMENT AND TRAINING DIVISION – OFFICE OF THE SECRETARY (Continued)

OTHER PERFORMANCE MEASURES

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Program Days ⁴	7,819	9,393	9,305	9,305
Institutional Training (total)	7,472	8,888	8,890	8,890
Entrance Level	1,040	1,470	1,470	1,470
In-Service 6,432	7,418	7,420	7,420	
Division of Parole and Probation (total)	189	341	240	240
Entrance Level	50	176	75	75
In-Service 139	165	165	165	
Leadership and Executive Development	48	62	65	65
Administrative and Support	18	25	30	30
Information Technology	92	77	80	80
Training Participants ⁵	15,353	23,630	23,330	23,330
Institutional Training (total)	10,725	15,922	15,800	15,800
Entrance Level	1,227	1,362	1,300	1,300
In-Service 9,498	14,560	14,500	14,500	
Division of Parole and Probation (total)	3,108	4,680	4,460	4,460
Entrance Level Training	26	208	60	60
In-Service 3,082	4,472	4,400	4,400	
Leadership and Executive Development	420	1,651	1,670	1,670
Administrative and Support	224	373	400	400
Information Technology	876	1,004	1,000	1,000

Note: * New performance measure for which data is not available.

[&]quot;Professionally competent on the job" means demonstrating the ability, as determined by a work supervisor, to perform essential job functions with appropriate supervision after six months performing on the job.

Derived from returns of surveys sent to work supervisors requesting evaluation of the professional, on-the-job competence of graduates of entrance-level correctional and parole and probation (including drinking driver monitor) training who are still employed.

Data to be based on surveys completed by students after each training class, and derived from a 10 percent random sample obtained each quarter and totaled for the year.

⁴ "Program day" means the length of program in days times the number of programs conducted, and is a measure permitting comparison of the amount of training available to DPSCS employees.

⁵ "Training participant" means each individual who participated in at least one, and possibly several, training programs.

Q00A01.09 PROFESSIONAL DEVELOPMENT AND TRAINING DIVISION — OFFICE OF THE SECRETARY

Appropriation Statement: 2009 2010 2011 Allowance Actual Appropriation 33.00 14.00 14.00 Number of Authorized Positions 5.68 5.06 5.06 Number of Contractual Positions..... 01 Salaries, Wages and Fringe Benefits..... 2,335,760 2,506,314 1,166,809 236,679 184,069 191,254 02 Technical and Special Fees..... 15,739 16,729 14,900 03 Communication 24,754 32,500 11,200 04 Travel... 12,093 12,850 06 Fuel and Utilities..... 10,900 291,025 329,200 251,723 08 Contractual Services 09 Supplies and Materials..... 52,574 45,000 50,000 10 Equipment—Replacement 13 Fixed Charges 96,250 94,828 94,528 492,499 531,107 Total Operating Expenses..... 433,251 3,064,938 3,221,490 1,791,314 Total Expenditure 2,708,503 3,285,409 Original General Fund Appropriation..... -63,919 Transfer of General Fund Appropriation..... 356,435 3,064,938 3,221,490 1,783,314 Net General Fund Expenditure..... Special Fund Expenditure 8,000 Total Expenditure 3,064,938 3,221,490 1,791,314

8,000

Special Fund Income:

Q00307 Participation of Local Government.....

SUMMARY OF DIVISION OF CORRECTION

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	7,500.50	7,265.60	7,265.60
Total Number of Contractual Positions	59.28	88.66	87.66
Salaries, Wages and Fringe Benefits	488,230,556 2,157,090 305,309,540	489,639,566 1,410,401 286,761,599	506,641,956 1,626,659 284,839,091
Original General Fund Appropriation	724,357,531 -17,584,064	680,648,673 -38,370,100	
Total General Fund Appropriation	706,773,467 5,238	642,278,573	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	706,768,229 70,453,048 14,756,535 3,719,374	642,278,573 80,665,699 50,858,039 4,009,255	659,707,035 78,592,058 51,041,815 3,766,798
Total Expenditure	795,697,186	777,811,566	793,107,706

SUMMARY OF DIVISION OF CORRECTION HEADQUARTERS

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	180.00	178.00	178.00
Total Number of Contractual Positions	5.23	10.10	9.10
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	12,284,697 185,696 25,096,693	13,312,263 160,431 6,414,093	13,122,636 217,708 5,765,653
Original General Fund Appropriation	43,004,589 -5,782,187	18,030,580 -343,906	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	37,222,402 140,439 34,219 170,026	17,686,674 627,758 1,462,176 110,179	16,965,634 682,632 1,434,731 23,000
Total Expenditure	37,567,086	19,886,787	19,105,997

Q00B01.01 GENERAL ADMINISTRATION - DIVISION OF CORRECTION HEADQUARTERS

PROGRAM DESCRIPTION

Under the Correctional Services Article, Title 3, Annotated Code of Maryland, the Division of Correction supervises the operation of State correctional institutions in accordance with applicable Federal law and the policies, rules, and directives promulgated by the Commissioner subject to the authority of the Secretary.

MISSION

The professional and dedicated staff of the Division of Correction (DOC) provides public safety and victim services to the citizens of Maryland and the general public. These services promote safe communities through information sharing and the supervision of defendants and offenders located in the community, and in places of safe, secure, and humane confinement.

VISION

The Division of Correction will be an integrated, well-managed, and technologically progressive organization. Our well-trained work force will achieve excellence in providing effective and efficient programs that offer opportunities for offenders to change. We will continue to promote community partnerships for a safer Maryland.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. <u>Safe Communities.</u> Help to keep Maryland communities safe, by providing appropriate reentry services and referrals to inmates identified as needing assistance in making a successful transition to the community.

Objective 1.1 By fiscal year 2012, at least 75 percent of inmates released from Division of Correction facilities¹ will have a release plan² and will be provided with a birth certificate and Social Security card prior to release.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of inmates released ¹	8,251	7,723	9,000	9,000
Outcome: Prior to release, the percent (number)				
of inmates who received:				
A release plan ²	25%	28%	40%	60%
	(2,050)	(2,179)	(3,600)	(5,400)
Who received a birth certificate	**	17%	40%	60%
		(1,286)	(3,600)	(5,400)
Who received a Social Security card	**	25%	40%	60%
		(1,937)	(3,600)	(5,400)

Goal 2. Victim Services. Enhance victim services and mitigate the effects of crime on victims.

Objective 2.1 During fiscal year 2003 and thereafter, all registered crime victims will be provided timely³, appropriate notification of offender release.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of released inmates for whom victim notification				
is required	985	911	920	920
Outcome: Percent ⁴ of required notifications provided timely	96%	99%	100%	100%

Q00B01.01 GENERAL ADMINISTRATION – DIVISION OF CORRECTION HEADQUARTERS (Continued)

Goal 3. Offender Security. Secure offenders confined under Division supervision.

Objective 3.1 No inmate confined in a Division of Correction facility will escape⁵.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Total number of inmates who escape	4	3	0	0
Maximum security setting: Jessup Correctional Institution	1	0	0	0
Administrative security setting: Maryland Reception,				
Diagnostic and Classification Center	1	0	0	0
Medium security setting: Maryland Correctional Institution-				
Hagerstown	0	1	0	0
Minimum security setting: Metropolitan Transition Center	0	1	0	0
Baltimore City Correctional Center	0	1	0	0
Pre-release/community security setting: Baltimore Pre-Release Un	nit 2	0	0	0

Objective 3.2 During fiscal year 2004 and thereafter, the number of inmates who "walk off" will be maintained at least 10 percent below fiscal year 2000 levels (numbers in parentheses).

	2008	2009	2010	2011
Performance Measures	Actual ⁷	Actual	Estimated	Estimated
Outcome: Total number of inmates who walk off (29):	62	25	≤ 26	≤ 26
(Percent change from fiscal year 2000 level)	(+ 114%)	(- 14%)	(≤ - 10%)	(≤- 10%)
Minimum security setting (12)	29	14	≤ 11	≤ 11
Baltimore City Correctional Center (4)	11	3	≤ 3	≤ 3
Baltimore Pre-Release Unit for Women (2)	3	0	≤ 2	≤ 2
Brockbridge Correctional Facility (0)	1	0	0	0
Central Maryland Correctional Facility ⁸ (2)	0	0	≤ 2	≤ 2
Eastern Correctional Institution—Annex (0)	0	0	0	0
Jessup Pre-Release Unit (2)	3	2	≤ 2	≤ 2
Maryland Correctional Training Center/EHU & HED (0)	4	1	0	0
Metropolitan Transition Center (1)	5	3	≤ 1	≤ 1
Toulson Correctional Facility (1)	2	5	≤ 1	≤ 1
Pre-release/community security setting (17)	33	11	≤ 15	≤ 15
Baltimore Pre-Release Unit (12)	27	7	≤ 10	≤ 10
Eastern Pre-Release Unit (2)	3	2	≤ 2	≤ 2
Poplar Hill Pre-Release Unit (0)	2	2	0	0
Southern Maryland Pre-Release Unit (3)	1	0	≤ 3	≤ 3

Objective 3.3 During fiscal year 2007 and thereafter, the rate per 100 average daily population (ADP) of Division of Correction inmate-on-staff assaults¹⁰ will be maintained at least 10 percent below the fiscal year 2006 level (number in parentheses).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Overall inmate-on-staff assault rate per 100 ADP (2.51)	2.39	2.48	\leq 2.26	≤ 2.26
Serious inmate-on-staff assault rate per 100 ADP (0.11)	0.07	0.06	≤ 0.10	≤ 0.10
Maximum security setting (0.38)	0.07	0.19	\leq 0.34	≤ 0.34
Jessup Correctional Institution (0.52)	0.07	0.17	≤ 0.47	≤ 0.47
Maryland Correctional Adjustment Center (0.40)	0.35	0.26	≤ 0.36	\leq 0.36
North Branch Correctional Institution ¹¹ (0.05 ¹²)	0.18	0.58	\leq 0.05	\leq 0.05
Western Correctional Institution ¹³ (0.05 ¹²)	0.00	0.00	≤ 0.05	\leq 0.05

Q00B01.01 GENERAL ADMINISTRATION – DIVISION OF CORRECTION HEADQUARTERS (Continued)

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Administrative security setting (0.14)	0.00	0.00	≤ 0.13	\leq 0.13
Maryland Correctional Institution for Women (0.25)	0.00	0.00	≤ 0.23	≤ 0.23
Maryland Reception, Diagnostic and Classification Center (0.00)	0.00	0.00	0.00	0.00
Medium security setting (0.09)	0.04	0.03	≤ 0.08	≤ 0.08
Eastern Correctional Institution (0.11)	0.04	0.04	≤ 0.10	≤ 0.10
Maryland Correctional Institution—Hagerstown (0.19)	0.14	0.00	\leq 0.17	≤ 0.17
Maryland Correctional Institution—Jessup (0.00)	0.00	0.00	0.00	0.00
Maryland Correctional Training Center (0.04)	0.00	0.00	≤ 0.04	≤ 0.04
Roxbury Correctional Institution (0.12)	0.00	0.11	\leq 0.11	≤ 0.11
Minimum security setting (0.00)	0.16	0.00	0.00	0.00
Baltimore City Correctional Center (0.00)	0.80	0.00	0.00	0.00
Baltimore Pre-Release Unit for Women (0.00)	0.00	0.00	0.00	0.00
Brockbridge Correctional Facility (0.00)	0.16	0.00	0.00	0.00
Central Maryland Correctional Facility ⁸ (0.00)	0.00	0.00	0.00	0.00
Eastern Correctional Institution—Annex (0.00)	0.00	0.00	0.00	0.00
Jessup Pre-Release Unit (0.00)	0.17	0.00	0.00	0.00
Metropolitan Transition Center (0.00)	0.11	0.00	0.00	0.00
Toulson Correctional Facility (0.00)	0.00	0.00	0.00	0.00
Pre-release security/community security setting (0.00)	0.00	0.14	0.00	0.00
Baltimore Pre-Release Unit (0.00)	0.00	0.00	0.00	0.00
Eastern Pre-Release Unit (0.00)	0.00	0.00	0.00	0.00
Poplar Hill Pre-Release Unit (0.00)	0.00	0.00	0.00	0.00
Southern Maryland Pre-Release Unit (0.00)	0.00	0.56	0.00	0.00
Less serious inmate-on-staff assault rate per 100 ADP (2.41)	2.32	2.42	\leq 2.17	\leq 2.17
Maximum security setting (5.47)	3.38	3.65	≤ 4.92	≤ 4.92
Jessup Correctional Institution (4.33)	2.71	3.19	≤ 3.90	≤ 3.90
Maryland Correctional Adjustment Center (19.84)	18.47	14.77	≤ 17.86	≤ 17.86
North Branch Correctional Institution ¹¹ (1.11 ¹²)	4.06	5.30	≤ 1.00	≤ 1.00
Western Correctional Institution ¹³ (1.11 ¹²)	1.22	0.71	≤ 1.00	≤ 1.00
Administrative security setting (1.98)	2.14	1.80	\leq 1.78	≤ 1.78
Maryland Correctional Institution for Women (2.46)	1.48	1.19	≤ 2.21	≤ 2.21
Maryland Reception, Diagnostic and Classification Center (1.38)	2.96	2.57	≤ 1.24	≤ 1.24
Medium security setting (2.09)	1.73	1.95	\leq 1.88	≤ 1.88
Eastern Correctional Institution (3.06)	2.01	1.60	\leq 2.75	\leq 2.75
Maryland Correctional Institution—Hagerstown (1.47)	1.64	2.21	≤ 1.32	≤ 1.32
Maryland Correctional Institution – Jessup (5.76)	3.37	3.42	\leq 5.18	≤ 5.18
Maryland Correctional Training Center (1.38)	0.72	0.84	≤ 1.24	≤ 1.24
Roxbury Correctional Institution (1.45)	2.80	2.87	≤ 1.31	≤ 1.31
Minimum security setting (2.06)	2.65	2.66	\leq 1.85	≤ 1.85
Baltimore City Correctional Center (1.01)	1.59	2.40	≤ 0.91	\leq 0.91
Baltimore Pre-Release Unit for Women (0.71)	1.65	1.19	≤ 0.64	\leq 0.64
Brockbridge Correctional Facility (4.35)	2.17	2.81	≤ 3.92	≤ 3.92
Central Maryland Correctional Facility ⁸ (2.16)	1.18	0.59	≤ 1.94	≤ 1.94
Eastern Correctional Institution—Annex (0.22)	0.00	0.34	≤ 0.20	\leq 0.20
Jessup Pre-Release Unit (2.03)	1.69	2.72	≤ 1.83	≤ 1.83
Metropolitan Transition Center (2.48)	5.12	3.95	≤ 2.23	\leq 2.23
Toulson Correctional Facility ⁹ (0.32)	1.34	3.76	≤ 0.29	≤ 0.29

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Pre-release security/community security setting (0.59)	0.96	0.72	≤ 0.53	\leq 0.53
Baltimore Pre-Release Unit (1.41)	1.04	1.59	≤ 1.27	≤ 1.27
Eastern Pre-Release Unit (0.57)	1.14	0.57	≤ 0.51	≤ 0.51
Poplar Hill Pre-Release Unit (0.00)	0.00	0.00	0.00	0.00
Southern Maryland Pre-Release Unit (1.13)	1.69	0.56	≤ 1.02	≤ 1.02

Objective 3.4 During fiscal year 2003 and thereafter, the Division of Correction will meet all applicable Maryland Commission on Correctional Standards (MCCS) inmate security standards at time of initial audit at any DOC facility audited.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of applicable inmate security standards met	96%	90%	100%	100%
Maximum security setting	NA	93%	100%	NA
Jessup Correctional Institution	NA	NA	100%	NA
Maryland Correctional Adjustment Center	NA	93%	NA	NA
North Branch Correctional Institution	NA	NA	100%	NA
Western Correctional Institution ¹³	NA	93%	NA	NA
Administrative security setting	NA	63%	100%	NA
Maryland Correctional Institution for Women	NA	NA	100%	NA
Maryland Reception, Diagnostic and Classification Center	NA	63%	NA	NA
Medium security setting	100%	100%	NA	100%
Eastern Correctional Institution	NA	100%	NA	NA
Maryland Correctional Institution—Hagerstown	NA	100%	NA	NA
Maryland Correctional Institution – Jessup	100%	NA	NA	100%
Maryland Correctional Training Center	100%	NA	NA	100%
Roxbury Correctional Institution	NA	100%	NA	NA
Minimum security setting	92%	96%	100%	$\boldsymbol{100\%}$
Baltimore City Correctional Center	83%	NA	NA	100%
Baltimore Pre-Release Unit for Women	NA	NA	100%	NA
Brockbridge Correctional Facility	NA	NA	100%	NA
Central Maryland Correctional Facility ⁸	100%	NA	NA	100%
Eastern Correctional Institution—Annex	NA	100%	NA	NA
Jessup Pre-Release Unit	NA	93%	NA	NA
Metropolitan Transition Center	NA	94%	NA	NA
Pre-release/community security setting	95%	100%	NA	$\boldsymbol{100\%}$
Baltimore Pre-Release Unit	86%	NA	NA	100%
Eastern Pre-Release Unit	100%	NA	NA	100%
Poplar Hill Pre-Release Unit	NA	100%	NA	NA
Southern Maryland Pre-Release Unit	100%	NA	NA	100%

Objective 3.5 In fiscal year 2010 and thereafter, the prevalence of drug usage within the Division's correctional facilities, as measured by the random urinalysis rate¹⁴, will not exceed the prior fiscal year. ¹⁵

	2008	2009	2010	2011
Performance Measures	Actual [‡]	Actual	Estimated	Estimated
Outcome: Total random urinalysis rate ¹⁴	2.3%	1.9%	$\leq 1.9\%$	$\leq 1.9\%$
Baltimore Region	7.1%	3.4%	≤ 3.4%	$\leq 3.4\%$
Jessup Region	3.1%	3.6%	≤ 3.6%	≤ 3.6%
Hagerstown Region	1.0%	0.8%	$\leq 0.8\%$	$\leq 0.8\%$
West Region	1.4%	1.3%	≤ 1.3%	$\leq 1.3\%$
East Region	0.3%	0.7%	$\leq 0.7\%$	$\leq 0.7\%$

Goal 4. Offender Safety. Ensure the safety of offenders under the Division's supervision.

Objective 4.1 During fiscal year 2007 and thereafter, the rate per 100 average daily population (ADP) of Division of Correction inmate-on-inmate assaults¹⁰ will be maintained at least 10 percent below the fiscal year 2006 level (number in parentheses).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Overall inmate-on-inmate assault rate per 100 ADP (5.66)		5.20	\leq 5.09	≤ 5.09
Serious inmate-on-inmate assault rate per 100 ADP (1.02)	0.88	0.48	\leq 0.92	≤ 0.92
Maximum security setting (0.62)	0.39	0.30	\leq 0.56	\leq 0.56
Jessup Correctional Institution (0.35)	0.61	0.35	\leq 0.32	≤ 0.32
Maryland Correctional Adjustment Center (0.40)	0.35	0.26	≤ 0.36	≤ 0.36
North Branch Correctional Institution ¹¹ (1.16 ¹²)	0.18	0.35	≤ 1.04	≤ 1.04
Western Correctional Institution ¹³ (1.16 ¹²)	0.29	0.24	≤ 1.04	≤ 1.04
Administrative security setting (0.14)	0.19	0.07	\leq 0.13	≤ 0.13
Maryland Correctional Institution for Women (0.00)	0.23	0.12	0.00	0.00
Maryland Reception, Diagnostic and Classification Center (0.31)	0.14	0.00	\leq 0.28	\leq 0.28
Medium security setting (1.31)	1.03	0.59	≤ 1.18	≤ 1.18
Eastern Correctional Institution (1.68)	1.24	0.63	≤ 1.51	≤ 1.51
Maryland Correctional Institution—Hagerstown (0.05)	1.15	0.84	≤ 1.51	≤ 1.51
Maryland Correctional Institution—Jessup (2.12)	1.44	0.20	≤ 1.91	≤ 1.91
Maryland Correctional Training Center (1.15)	0.36	0.32	≤ 1.04	≤ 1.04
Roxbury Correctional Institution (1.10)	1.37	0.86	≤ 0.99	\leq 0.99
Minimum security setting (0.95)	1.23	0.61	≤ 0.86	≤ 0.86
Baltimore City Correctional Center (0.81)	1.99	1.20	\leq 0.73	\leq 0.73
Baltimore Pre-Release Unit for Women (0.00)	0.00	0.00	0.00	0.00
Brockbridge Correctional Facility (0.97)	2.64	1.25	\leq 0.87	≤ 0.87
Central Maryland Correctional Facility ⁸ (2.75)	1.77	0.39	\leq 2.48	\leq 2.48
Eastern Institution—Annex (0.22)	0.66	0.00	≤ 0.20	\leq 0.20
Jessup Pre-Release Unit (0.68)	1.35	0.17	≤ 0.61	\leq 0.61
Metropolitan Transition Center (1.01)	0.67	0.79	\leq 0.91	≤ 0.91
Toulson Correctional Facility (0.00)	0.80	0.00	0.00	0.00
Pre-release/community security setting (0.20)	0.41	0.14	≤ 0.18	≤ 0.18
Baltimore Pre-Release Unit (0.00)	1.04	0.00	0.00	0.00
Eastern Pre-Release Unit (1.14)	0.57	0.00	≤ 1.03	≤ 1.03
Poplar Hill Pre-Release Unit (0.00)	0.00	0.00	0.00	0.00
Southern Maryland Pre-Release Unit (0.00)	0.00	0.56	0.00	0.00

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Less serious inmate-on-inmate assault rate				
per 100 ADP (4.63)	4.28	4.72	≤ 4.17	≤ 4.17
Maximum security setting (2.23)	2.86	4.37	\leq 2.01	\leq 2.01
Jessup Correctional Institution (2.25)	1.56	2.79	\leq 2.03	≤ 2.03
Maryland Correctional Adjustment Center (4.37)	5.23	5.70	≤ 3.93	≤ 3.93
North Branch Correctional Institution ¹¹ (4.91 ¹²)	3.88	6.91	\leq 4.42	\leq 4.42
Western Correctional Institution ¹³ (4.91 ¹²)	3.25	4.39	\leq 4.42	\leq 4.42
Administrative security setting (5.93)	4.85	5.12	\leq 5.34	≤ 5.34
Maryland Correctional Institution for Women (6.28)	4.32	5.34	≤ 5.65	≤ 5.65
Maryland Reception, Diagnostic and Classification Center (5.50)	6.20	4.84	≤ 4.95	≤ 4.95
Medium security setting (5.47)	4.74	4.85	\leq 4.92	≤ 4.92
Eastern Correctional Institution (6.19)	6.19	6.38	≤ 5.57	≤ 5 <i>.</i> 57
Maryland Correctional Institution—Hagerstown (4.09)	3.66	3.64	\leq 3.68	≤ 3.68
Maryland Correctional Institution—Jessup (6.57)	3.95	3.81	≤ 5.91	≤ 5.91
Maryland Correctional Training Center (5.62)	3.39	3.42	≤ 5.06	≤ 5.06
Roxbury Correctional Institution (5.81)	6.39	6.59	≤ 5.23	≤ 5.23
Minimum security setting (4.24)	4.67	5.13	\leq 3.82	\leq 3.82
Baltimore City Correctional Center (3.23)	3.59	3.19	≤ 2.91	\leq 2.91
Baltimore Pre-Release Unit for Women (2.86)	4.13	5.95	≤ 2.57	\leq 2.57
Brockbridge Correctional Facility (5.48)	4.66	8.27	≤ 4.93	≤ 4.93
Central Maryland Correctional Facility ⁸ (4.72)	3.34	1.77	\leq 4.25	≤ 4.25
Eastern Correctional Institution—Annex (2.38)	3.65	2.22	\leq 2.14	\leq 2.14
Jessup Pre-Release Unit (3.05)	1.69	4.58	≤ 2.75	\leq 2.75
Metropolitan Transition Center (4.77)	6.75	6.44	≤ 4.29	≤ 4.29
Toulson Correctional Facility (5.79)	4.55	6.45	≤ 5.21	≤ 5.21
Pre-release/community security setting (0.69)	1.10	1.30	≤ 0.62	≤ 0.62
Baltimore Pre-Release Unit (0.00)	1.55	1.06	0.00	0.00
Eastern Pre-Release Unit (1.70)	0.57	0.57	≤ 1.53	≤ 1.53
Poplar Hill Pre-Release Unit (0.00)	1.09	2.00	0.00	0.00
Southern Maryland Pre-Release Unit (2.26)	1.13	1.69	≤ 2.03	≤ 2.03

Goal 5. Offender Well-Being. Ensure incarcerated offenders are confined in humane conditions and receive appropriate treatment services (medical, mental health, social work, addictions) consistent with correctional health care and treatment practices and standards.

Objective 5.1 The Division of Correction will meet all applicable MCCS inmate well-being standards at time of initial audit at any DOC facility audited during fiscal year 2003 and thereafter.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of applicable well-being standards met at the				
time of initial MCCS audit	96%	84%	100%	100%
Maximum security setting—total	NA	89%	100%	NA
Jessup Correctional Institution	NA	NA	100%	NA
Maryland Correctional Adjustment Center-total	NA	88%	NA	NA
Medical, dental, and mental health standards		85%		
Food service standards		100%		
Housing and sanitation standards		78%		
North Branch Correctional Institution-total	NA	NA	100%	NA

Q00B01.01 GENERAL ADMINISTRATION – DIVISION OF CORRECTION HEADQUARTERS (Continued)

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Western Correctional Institution-total ¹³	NA	89%	NA	NA
Medical, dental, and mental health standards		77%		
Food service standards		100%		
Housing and sanitation standards		89%		
Administrative security setting—total	NA	68%	100%	NA
Maryland Correctional Institution for Women	NA	NA	100%	NA
Maryland Reception, Diagnostic and Classification Center-total	NA	68%	NA	NA
Medical, dental, and mental health standards		69%		
Food service standards		80%		
Housing and sanitation standards		56%		
Medium security setting—total	100%	83%	NA	100%
Eastern Correctional Institution–total	NA	77%	NA	NA
Medical, dental, and mental health standards		60%		
Food service standards		70%		
Housing and sanitation standards	~-	100%		
Maryland Correctional Institution—Hagerstown-total	NA	75%	NA	NA
Medical, dental, and mental health standards		69%		
Food service standards		100%		
Housing and sanitation standards		55%		
Maryland Correctional Institution—Jessup	100%	NA	NA	100%
Maryland Correctional Training Center	100%	NA	NA	100%
Roxbury Correctional Institution-total	NA	98%	NA	NA
Medical, dental, and mental health standards		93%		
Food service standards		100%	~-	
Housing and sanitation standards		100%		
Minimum security setting—total	97 %	79 %	100%	100%
Baltimore City Correctional Center	94%	NA	NA	100%
Baltimore Pre-Release Unit for Women	NA	NA	100%	NA
Brockbridge Correctional Facility	NA	NA	100%	NA
Central Maryland Correctional Facility ⁸	100%	NA	NA	100%
Eastern Correctional Institution—Annex-total	NA	94%	NA	NA
Medical, dental, and mental health standards		93%	 .	
Food service standards		90%		
Housing and sanitation standards		100%		
Jessup Pre-Release Unit-total	NA	75%	NA	NA
Medical, dental, and mental health standards		93%		
Food service standards		100%		
Housing and sanitation standards		33%		
Metropolitan Transition Center–total	NA	67%	NA	NA
Medical, dental, and mental health standards		66%		
Food service standards		80%		
Housing and sanitation standards		55%		

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Pre-release/community security setting-total	92%	100%	NA	100%
Baltimore Pre-Release Unit	90%	NA	NA	100%
Eastern Pre-Release Unit	94%	NA	NA	100%
Poplar Hill Pre-Release Unit–total	NA	100%	NA	NA
Medical, dental, and mental health standards		100%		
Food service standards		100%		
Housing and sanitation standards		100%		
Southern Maryland Pre-Release Unit	92%	NA	NA	100%

Goal 6. Good Management. Ensure the Division operates efficiently.

Objective 6.1 By calendar year 2009 and thereafter, annual sick leave usage by employees at Division of Correction facilities will be reduced by at least 10% from the calendar year 2007 level. 16

Performance Measures	CY2007 Actual	CY2008 Actual	CY2009 Estimated	CY2010 Estimated
Input: Total number of sick leave hours used	657,104	562,157	599,785	Estimated ≤ 591,394
Maximum security setting	157,478	131,402	1 60,679	$\leq 391,394$ $\leq 141,730$
Jessup Correctional Institution	50,964	48,280	51,730	$\leq 141,730$ $\leq 45,868$
Maryland Correctional Adjustment Center	38,599	30,953	21,757	≤ 43,808 ≤ 34,739
North Branch Correctional Institution	17,867	19,995	38,948	$\leq 34,739$ $\leq 16,080$
Western Correctional Institution	50,048	32,174	48,244	$\leq 10,080$ $\leq 45,043$
Administrative security setting	90,519	59,885	74,421	$\leq 81,467$
Maryland Correctional Institution for Women	32,559	28,703	35,305	$\leq 31,407$ $\leq 29,303$
Maryland Reception, Diagnostic and Classification Center	57,960	31,182	39,116	$\leq 52,164$
Medium security setting	271,949	272,700	261,144	$\leq 244,755$
Eastern Correctional Institution ¹⁷	77,983	82,732	73,986	$\leq 70,185$
Maryland Correctional Institution—Hagerstown	55,253	59,548	60,889	$\leq 49,728$
Maryland Correctional Institution – Jessup	36,546	32,703	34,959	$\leq 32,891$
Maryland Correctional Training Center	60,593	59,045	52,341	$\leq 54,534$
Roxbury Correctional Institution	41,574	38,672	38,969	≤ 37,417
Minimum security setting	118,470	83,940	90,033	$\leq 106,623$
Baltimore City Correctional Center	1,514	9,102	8,119	≤ 1,363
Baltimore Pre-Release Unit for Women	6,131	4,601	3,318	≤ 5,518
Brockbridge Correctional Facility	12,487	8,064	14,143	≤11,238
Central Maryland Correctional Facility ⁸	9,907	10,504	8,863	≤ 8,916
Jessup Pre-Release Unit	12,736	9,077	9,428	≤11,463
Metropolitan Transition Center	62,938	31,014	33,652	≤ 56,644
Toulson Correctional Facility ⁹	12,757	11,578	12,510	≤ 11,481
Pre-release/community security setting	18,688	14,230	13,508	≤ 16,819
Baltimore Pre-Release Unit	4,564	3,547	3,227	_ ≤4,108
Eastern Pre-Release Unit	5,381	5,562	4,431	≤4,843
Poplar Hill Pre-Release Unit	4,917	2,736	2,878	_ ≤4,425
Southern Maryland Pre-Release Unit	3,826	2,385	2,972	_ ≤ 3,443

Notes:

NA No audit conducted.

^{**} New performance measure for which data is not available.

[‡] Corrected from prior year presentation.

Q00B01.01 GENERAL ADMINISTRATION – DIVISION OF CORRECTION HEADQUARTERS (Continued)

- ¹ "Inmates released", for fiscal year 2008 data, means authorized departures of Division of Correction (DOC) inmates on parole, mandatory supervision release, and expiration from DOC facilities. "Inmates released" excludes continuations on parole, court releases, and commutations, as well as any releases of Division of Correction inmates from Patuxent Institution, Patuxent Institution-Annex, or the Baltimore City Detention Center. For fiscal year 2009 and thereafter, "inmates released" also excludes DOC inmates released from contract facilities (Dismas House East, Dismas House West, and Threshold) and from the Central Home Detention Unit, as administration has transferred under the jurisdiction of the Division of Parole and Probation.
- 2 "Release plan" means the Exit Orientation plan, which is a packet of resources that is provided by DOC staff to an inmate within nine months of an inmate's projected release date (or as soon as possible upon notification of an advanced release date). A release plan is based on an inmate's needs and requirements for a successful transition to the community, and includes identification of pre-release needs, such as housing, substance abuse treatment, health care, education, vocational and family services, personal identification, etc.
- ³ "Timely" means (1) in advance of the day of an offender's scheduled release (e.g., mandatory supervision release, release at expiration); or (2) not later than 24 hours after receipt of notice of an offender's unscheduled release (e.g., court release, escape).
- ⁴ Percentage based on a random sample of inmates for whom notification of release is required during each fiscal year.
- "Escape" means an unauthorized inmate departure from within the secure perimeter of any administrative, maximum, medium, or minimum security level facility and all inmate departures (regardless of security classification) while being escorted or transported in restraints. An escape does not include a "walk off," and does not include escapes of DOC-committed inmates while in the custody of other states, local jails, or other non-departmental agencies such as Clifton T. Perkins Hospital, etc.
- ⁶ "Walk off" means an inmate classified as pre-release or minimum security who is not in restraints and, with or without direct supervision, who makes an unauthorized departure (1) from a pre-release security level facility; or (2) during an authorized activity (such as work release) in the community, including a failure to report to or from a work release detail; or (3) while on a work detail outside the secure perimeter of a facility. A walk off does not constitute an "escape," and does not include walk offs of inmates who are in the custody of other states, local jails, or other non-departmental agencies, such as Clifton T. Perkins Hospital, etc.
- The "alternative confinement settings" (contract facilities including Dismas House East, Dismas House West, and Threshold) have been deleted from this measure effective for fiscal year 2008 due to their transfer to the Division of Parole and Probation (Q00C02.03). To account for the deletions in this measure, baseline numbers, fiscal year 2007 totals, and target percentages have therefore been adjusted.
- ⁸ Formerly, Central Laundry Facility (change effective July 1, 2009).
- Formerly, Herman L. Toulson Correctional Boot Camp (change effective July 1, 2009). Toulson Correctional Facility is scheduled to be closed in March 2010.
- Beginning in fiscal year 2006, reported assaults are derived from counts of assault incidents recorded in the Facility Incident Report Manager instead of from counts of inmates found guilty of assault infractions recorded in the Offender-Based State Correctional Information System I. Incidents of assault are reported here in one of two categories: serious assault (physical, weapon, sexual) or less serious assault (physical, weapon, or bodily fluid). (Inappropriate touching is also included as a less serious assault in inmate-on-employee assaults.) Reporting a rate instead of raw numbers permits assessment of assaults as a proportion of institutional population. The rate is calculated by dividing the number of incidents of assault by the average daily population and then multiplying by 100.
- ¹¹ Before fiscal year 2008, North Branch Correctional Institution (NBCI) inmate-related data for Objectives 2.4 and 3.1 and its employee-related data for Objective 5.1 were previously captured under the figures reported for WCI.
- ¹² The targets for NBCI and WCI have been set at or below the fiscal year 2006 level reported under WCI for both facilities.
- ¹³ Western Correctional Institution (WCI) was reclassified from medium security to maximum security on July 1, 2007.
- ¹⁴ Percentage of positive results from random drug testing conducted to detect the prevalence and level of drug use at Division of Correction facilities.
- ¹⁵ Formerly Objective 1.1 under Canine Operations (Q00B01.03).
- ¹⁶ Objective 6.1 has been retooled, effective for the fiscal year 2010 Budget Book, to align with a labor-management agreement signed January 9, 2008, to seek an overall sick leave reduction of 10 percent from calendar year 2007 by calendar year 2009.
- ¹⁷ Includes data for Eastern Correctional Institution—Annex (ECI-A).

DIVISION OF CORRECTION HEADQUARTERS

Q00B01.01 GENERAL ADMINISTRATION

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	80.00	78.00	78.00
Number of Contractual Positions	5.23	8.30	7.30
01 Salaries, Wages and Fringe Benefits	5,610,103	7,780,490	6,397,931
02 Technical and Special Fees	185,696	160,431	167,870
O3 Communication O4 Travel O6 Fuel and Utilities O7 Motor Vehicle Operation and Maintenance O8 Contractual Services O9 Supplies and Materials O1 Equipment—Replacement O1 Equipment—Additional O1 Grants, Subsidies and Contributions O1 Fixed Charges Total Operating Expenses Total Expenditure Original General Fund Appropriation Transfer of General Fund Appropriation Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Federal Fund Expenditure	127,392 54,421 47,531 47,226 877,985 106,571 18,493 81,806 2,700 918,553 2,282,678 8,078,477 9,873,717 -2,018,601 7,855,116 19,116 34,219	118,913 55,400 35,700 36,860 962,600 103,000 135,460 525,000 3,500 860,816 2,837,249 10,778,170 10,667,296 -197,081 10,470,215 25,000 172,776	120,125 27,400 43,000 63,407 892,940 103,000 69,460 525,000 3,500 488,681 2,336,513 8,902,314 8,708,983 25,000 145,331
Reimbursable Fund Expenditure	170,026 8,078,477	110,179 10,778,170	23,000 8,902,314
Special Fund Income: Q00321 Martin Healy Trust Fund Federal Fund Income: 16.202 Offender Reentry Program	19,116	25,000	25,000
16.601 Corrections-Training and Staff Development		15,000	15,000
Total	34,219	172,776	145,331
Reimbursable Fund Income: D15A05 Executive Department-Boards, Commissions and Offices	170,026	110,179	23,000

Q00B01.02 CLASSIFICATION, EDUCATION AND RELIGIOUS SERVICES – DIVISION OF CORRECTION HEADQUARTERS

PROGRAM DESCRIPTION

Headquarters conducts and develops classification, educational and religious activities for inmates. Classification staff collect relevant data about inmates in coordination with other professional treatment staff, assess inmates' individual needs, and develop and implement program plans to meet those needs. Educational programs are administered by the Maryland State Department of Education for which there is a liaison at Headquarters to establish common objectives and priorities.

This budgetary program shares the mission, vision, goals, objectives, and performance measures for General Administration – Division of Correction Headquarters (Q00B01.01).

Performance Measures Average Daily Population—DOC-Operated Facilities	2008 Actual 21,877 [‡]	2009 Actual 21,758	2010 Estimated 21,917	2011 Estimated 21,159
Jessup Region:	2,516	2,746	2,328	2,763
Jessup Correctional Institution	1,477	1,722	1,290	1,725
Maryland Correctional Institution—Jessup	1,039	1,024	1,038	1,038
Baltimore Region:	3,470	3,384	3,513	2,420
Metropolitan Transition Center	1,778	1,647	1,664	650
Baltimore Pre-Release Unit	193	189	200	200
Baltimore City Correctional Center	502	501	500	500
Maryland Reception, Diagnostic and Classification Center	710	661	779	650
Maryland Correctional Adjustment Center:	287	386	370	420
Division of Correction Inmates at MCAC	171	203	190	190
Federal Prisoners at MCAC	116	183	180	230
Hagerstown Region:	6,605	6,267	6,620	6,620
Maryland Correctional Institution—Hagerstown	2,079	2,035	2,090	2,090
Maryland Correctional Training Center	2,773	2,488	2,780	2,780
Roxbury Correctional Institution	1,753	1,744	2,780	2,780
Eastern Shore Region:	3,523 [‡]	3,418	3,535	3,425
Eastern Correctional Institution	3,340‡	3,268	3,535	3,425
Poplar Hill Pre-Release Unit ¹	183	150		
Western Maryland Region:	2,292	2,555	2,435	2,910
Western Correctional Institution	1,725	1,687	1,760	1,680
North Branch Correctional Institution	567	868	675	1,230
Maryland Correctional Pre-Release System:	2,471	2,462	2,461	2,096
Brockbridge Correctional Facility	644	641	640	640
Jessup Pre-Release Unit	592	589	590	590
Southern Maryland Pre-Release Unit	177	177	178	178
Eastern Pre-Release Unit	175	174	178	178
Central Maryland Correctional Facility ²	509	509	510	510
Toulson Correctional Facility ³	374	372	365	

Q00B01.02 CLASSIFICATION, EDUCATION AND RELIGIOUS SERVICES – DIVISION OF CORRECTION HEADQUARTERS (Continued)

Performance Measures	2008 Actual	2009 Actual	2010 Estimated	2011 Estimated
Average Daily Population—DOC-Operated Facilities				
Women's Facilities:	1,000	926	1,025	925
Maryland Correctional Institution for Women	879	842	1,025	925
Pre-Release Unit for Women ¹	121	84		
Average Daily Population—DOC Inmates at Other Facilities:	1,188	1,203	1,022	1,124
Patuxent Institution:	436	474	395	475
Division of Pretrial Detention and Services ⁴ :	333	300	225	274
Central Home Detention Program ⁵ :	193	205	220	205
Contract Care:	150	138	134	85
Dismas House	87	87	90	45
Montgomery County	8	8	10	10
Threshold	30	30	30	30
Cecil County	19	12	0	0
Wicomico County Detention Center	6	1	4	0
Other State/Federal custody ⁶ :	76	86	48	85

Notes:

² Formerly, Central Laundry Facility (change effective July 1, 2009).

⁶ New measure effective fiscal year 2007.

[‡] Corrected from prior year presentation.

For administrative budget purposes and effective July 1, 2009, Poplar Hill Pre-Release Unit was merged with Eastern Correctional Institution, and the Pre-Release Unit for Women was merged with the Maryland Correctional Institution for Women. For other performance measures presented elsewhere, these facilities continue to be reported separately.

³ Formerly, Herman L. Toulson Correctional Boot Camp (change effective July 1, 2009). Toulson Correctional Facility is scheduled to be closed in March 2010.

Beginning in fiscal year 2006, the Division of Pretrial Detention and Services (DPDS) is calculating its offender population based on "average end-of month (EOM) population." This is a method of calculating average detainee population, whereby the detainee count on the last day of each of twelve months is added and divided by twelve. Average EOM is used in place of the previous method of calculating detainee population (average daily population, or ADP) because it represents a more accurate average for the type of population housed at DPDS.

Responsibility for the Central Home Detention program was transferred effective for fiscal year 2008 to the Division of Parole and Probation (DPP)—Community Surveillance and Enforcement Program, Q00C02.03.

Q00B01.02 CLASSIFICATION, EDUCATION AND RELIGIOUS SERVICES — DIVISION OF CORRECTION HEADQUARTERS

Appropriation Statement:

KKK	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	76.00	76.00	76.00
Number of Contractual Positions	*	1.80	1.80
01 Salaries, Wages and Fringe Benefits	4,883,598	3,813,728	4,948,110
02 Technical and Special Fees			49,838
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement	6,131 39,723 206 4,340,371 11,907 505	50,000	40,000 2,710,815
12 Grants, Subsidies and Contributions	18,293,766 445	515,000	515,000
Total Operating Expenses	22,693,054	3,485,569	3,265,815
Total Expenditure	27,576,652	7,299,297	8,263,763
Original General Fund Appropriation Transfer of General Fund Appropriation	31,436,066 -3,980,737	5,557,497 -115,958	
Net General Fund Expenditure	27,455,329 121,323	5,441,539 602,758 1,255,000	6,351,131 657,632 1,255,000
Total Expenditure	27,576,652	7,299,297	8,263,763
Special Fund Income: Q00303 Inmate Welfare Funds	121,323	602,758	657,632
Federal Fund Income: swf503 State Fiscal Stabilization Funds-Discretionary		1,255,000	1,255,000

Q00B01.03 CANINE OPERATIONS – DIVISION OF CORRECTION HEADQUARTERS

PROGRAM DESCRIPTION

Division of Correction Headquarters administers a canine operation of trained dog handlers and dogs. Canine provides services to all DOC facilities and Patuxent Institution.

MISSION

The mission of the Canine Operations Unit is to enhance institutional security by providing trained canine handlers and dogs for drug detection capabilities and response to institutional events at State correctional facilities.

VISION

Working for safer institutions through drug interdiction and deterrence. The Canine Operations Unit will be a professional, progressive and well-managed organization. Our exceptionally trained staff and dogs will work toward maintaining "drug free prisons." The Canine Operations Unit will continue setting new standards for others to follow in the Canine community.

This budgetary program shares the vision, goals, objectives and performance measures for General Administration – Division of Correction Headquarters (Q00B01.01).

OTHER PERFORMANCE MEASURES

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Patrol Dog Activities:				
Number (hours) of routine patrols	927	726	827	827
	(1,331)	(1,087)	(1,209)	(1,209)
Hours on stand-by security	165	252	209	209
Number of incident responses	30	28	29	29
Detector Dog Activities:				
Number of Scans Conducted	113,287	73,895	93,591	93,591
Total Finds:	315	353	335	335
Drug Finds	100	70	85	85
Cell Phone Finds	64	99	82	82
Tobacco Finds	112	123	118	118
Weapons	39	61	50	50
Number of Arrests ¹	48	14	31	31

Notes:

Arrests include criminal summons.

Q00B01.03 CANINE OPERATIONS — DIVISION OF CORRECTION HEADQUARTERS

Appropriation Statement:

Appropriation Statement.	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	24.00	24.00	24.00
01 Salaries, Wages and Fringe Benefits	1,790,996	1,718,045	1,776,595
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials	9,245 3,299 58,488 15,294 34,635	5,525 6,000 35,800 12,300 31,650	5,525 6,000 107,850 12,300 31,650
Total Operating Expenses	120,961	91,275	163,325
Total Expenditure	1,911,957	1,809,320	1,939,920
Original General Fund Appropriation	1,694,806 217,151	1,805,787 -30,867	
Net General Fund ExpenditureFederal Fund Expenditure	1,911,957	1,774,920 34,400	1,905,520 34,400
Total Expenditure	1,911,957	1,809,320	1,939,920
Federal Fund Income: swf503 State Fiscal Stabilization Funds-Discretionary		34,400	34,400

SUMMARY OF DIVISION OF CORRECTION—CORRECTIONAL INSTITUTIONS

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	7,320.50	7,087.60	7,087.60
Total Number of Contractual Positions	54.05	78.56	78.56
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	475,945,859 1,971,394 280,212,847	476,327,303 1,249,970 280,347,506	493,519,320 1,408,951 279,073,438
Original General Fund Appropriation	681,352,942 -11,801,877	662,618,093 -38,026,194	
Total General Fund Appropriation	669,551,065 5,238	624,591,899	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	669,545,827 70,312,609 14,722,316 3,549,348	624,591,899 80,037,941 49,395,863 3,899,076	642,741,401 77,909,426 49,607,084 3,743,798
Total Expenditure	758,130,100	757,924,779	774,001,709

GENERAL ADMINISTRATION

This program is responsible for the overall operation of the institution. Included within this program are accounting, budget, purchasing, personnel, payroll, business management, communication and other administrative and support services.

CUSTODIAL CARE

Support is provided for the security of the institution and for the supervision of the inmates. Clothing is issued to the inmates and uniforms are furnished to correctional officers within this program.

DIETARY SERVICES

Menu planning, preparation and serving, ordering, receiving supplies and storage are included in this program. Inmates are trained in proper food preparation and service.

PLANT OPERATION AND MAINTENANCE

This program is charged with the maintenance of the buildings, grounds, roads and sewer and water lines. Various equipment repairs are also performed by the staff; inmate help is utilized.

CLINICAL AND HOSPITAL SERVICES

The major institutions have medical facilities where the inmates receive examinations, care and treatment. Dental, psychological and nursing care is also provided. Specialized and intensive treatment is provided for through the Maryland Penitentiary Hospital, University Hospital, and as necessary community hospitals.

CLASSIFICATION, RECREATIONAL AND RELIGIOUS SERVICES

The Classification division assembles case histories, prepares admissions summaries, progress reports and preparole summaries. Inmates are assigned to living quarters, work and academic and vocational training. Educational programs for inmates are administered by the State Department of Education. Organized athletics, movies and musical programs are provided for the inmates by the inmates or visiting organizations. Opportunities for religious participation is available to the inmates.

LAUNDRY OPERATIONS

In FY 2007, laundry operations became a function of Maryland Correctional Enterprises (MCE). Laundry services will be performed at Central Laundry, Metropolitan Transition Center, Jessup Correctional Institution, Maryland Correctional Institution for Women, and Hagerstown, Western and Eastern Correctional Institutions.

SUMMARY OF JESSUP REGION

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	979.00	935.00	935.00
Total Number of Contractual Positions	.42	.60	.60
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	65,444,879 19,899 34,242,776	66,887,534 31,704,417	67,320,645 19,910 35,236,116
Original General Fund Appropriation	96,484,275 985,039	96,092,117 -4,356,204	
Total General Fund Appropriation	97,469,314 8	91,735,913	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	97,469,306 1,864,092 374,156	91,735,913 2,181,287 4,187,151 487,600	95,783,451 2,122,269 4,187,151 483,800
Total Expenditure	99,707,554	98,591,951	102,576,671

Q00B02.02 JESSUP CORRECTIONAL INSTITUTION – JESSUP REGION

PROGRAM DESCRIPTION

The Jessup Correctional Institution (JCI)¹ is a maximum security institution for adult male offenders located in Jessup, adjacent to the Maryland Correctional Institution—Jessup.

This budgetary program shares the mission, vision, goals, objectives, and performance measures for General Administration – Division of Correction Headquarters (Q00B01.01).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Operating Capacity	1,477	1,722	1,290	1,725
Average Daily Population	1,477	1,722	1,290	1,725
Annual Cost per Capita	\$40,581	\$35,750	\$46,897	36,818
Daily Cost per Capita	\$111.18	\$97.95	\$128.48	\$100.87
Ratio of Average Daily Population to positions	2.33:1	2.83:1	2.18:1	2.92:1
Ratio of Average Daily Population to custodial positions	2.93:1	3.61:1	2.76:1	3.69:1

¹ Formerly, Maryland House of Correction—Annex.

Q00B02.02 JESSUP CORRECTIONAL INSTITUTION—JESSUP REGION

Decided Commence			
Project Summary:	2009 Actual	2010 Appropriation	2011 Allowance
General Administration	\$5,388,977	\$5,588,086	\$5,570,311
Custodial Care	33,138,409	34,187,293	34,298,452
Dietary Services	4,259,696	3,884,800	3,892,979
Plant Operation and Maintenance	6,272,610	6,119,085	5,938,449
Clinical and Hospital Services	10,795,298	8,891,930	12,016,118
Classification, Recreational and Religious Services	1,706,570	1,825,557	1,795,557
Total	\$61,561,560	\$60,496,751	\$63,511,866
Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
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Number of Authorized Positions	608.00	591.00	591.00
01 Salaries, Wages and Fringe Benefits	40,409,168	42,418,229	42,123,279
02 Technical and Special Fees	10,103,100	12,110,220	19,910
03 Communication	197,312	126,981	134,206
04 Travel	15,003	7,400	7,400
06 Fuel and Utilities	3,529,805	3,669,237	3,395,900
07 Motor Vehicle Operation and Maintenance	99,162	131,100	142,783
08 Contractual Services	11,927,967	9,399,211	12,510,993
09 Supplies and Materials	3,959,788 38,044	3,306,838 13,500	3,751,438 12,398
11 Equipment—Additional	49,627	15,500	12,396
12 Grants, Subsidies and Contributions	1,173,734	1,270,500	1,250,000
13 Fixed Charges	155,993	153,755	163,559
14 Land and Structures	5,957		
Total Operating Expenses	21,152,392	18,078,522	21,368,677
Total Expenditure	61,561,560	60,496,751	63,511,866
Original General Fund Appropriation	59,888,790	58,887,742	
Transfer of General Fund Appropriation	154,350	-2,930,998	
Total General Fund Appropriation	60,043,140	55,956,744	
Less: General Fund Reversion/Reduction	1		
Net General Fund Expenditure	60,043,139	55,956,744	58,964,032
Special Fund Expenditure	1,157,347	1,288,356	1,299,283
Federal Fund Expenditure		2,781,151	2,781,151
Reimbursable Fund Expenditure	361,074	470,500	467,400
Total Expenditure	61,561,560	60,496,751	63,511,866
Special Fund Income: O00303 Inmate Welfare Funds	1,157,347	1,288,356	1,299,283
C		- , ,	-,,-,
Federal Fund Recovery Income:			
swf503 State Fiscal Stabilization Funds-Discretionary		2,781,151	2,781,151
Reimbursable Fund Income: Q00B09 DPSCS-Maryland Correctional Enterprises	361,074	470,500	467,400
20000 Dioco Marjano contoniona Dinorphicon		0,000	107,100

Q00B02.03 MARYLAND CORRECTIONAL INSTITUTION—JESSUP - JESSUP REGION

PROGRAM DESCRIPTION

The Maryland Correctional Institution-Jessup is a medium security institution for adult male offenders.

This budgetary program shares the mission, vision, goals, objectives, and performance measures for General Administration – Division of Correction Headquarters (Q00B01.01).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Operating Capacity	1,039	1,024	1,038	1,038
Average Daily Population	1,039	1,024	1,038	1,038
Annual Cost per Capita	\$34,753	\$37,252	\$36,701	\$37,635
Daily Cost per Capita	\$95.21	\$102.06	\$100.55	\$103.11
Ratio of Average Daily Population to positions	2.78:1	2.76:1	3.02:1	3.02:1
Ratio of Average Daily Population to custodial positions	3.53:1	3.57:1	3.89:1	3.89:1

Q00B02.03 MARYLAND CORRECTIONAL INSTITUTION—JESSUP—JESSUP REGION

Project Summary:			
Troject Summary.	2009 Actual	2010 Appropriation	2011 Allowance
General Administration	\$2,283,580	\$1,927,321	\$2,103,538
Custodial Care	20,797,667	20,222,776	20,774,905
Dietary Services.	2,788,010	2,663,139	2,786,187
Plant Operation and Maintenance	4,106,092	4,064,126	4,016,253
Clinical and Hospital Services	5,967,783	7,116,939	7,239,251
Classification, Recreational and Religious Services	2,075,074	1,981,813	2,021,104
Substance Abuse	127,788	119,086	123,567
Total	\$38,145,994	\$38,095,200	\$39,064,805
Appropriation Statement:	2009	2010	2011
	Actual	Appropriation	Allowance
Number of Authorized Positions	371.00	344.00	344.00
Number of Contractual Positions	25,035,711	24,469,305	25,197,366
01 Salaries, Wages and Fringe Benefits	19,899	24,409,303	23,197,300
03 Communication	83,146	71,050	73,550
04 Travel	3,187	4,400	3,000
06 Fuel and Utilities	3,315,286	3,220,979	3,135,978
07 Motor Vehicle Operation and Maintenance	40,581	67,785	40,600
08 Contractual Services	6,602,339	7,478,970	7,656,851
09 Supplies and Materials	2,268,116	1,931,460	2,190,607
10 Equipment—Replacement	15,907 6,291	13,451	14,553
12 Grants, Subsidies and Contributions	729,848	837,100	751,200
13 Fixed Charges	1,140	700	1,100
14 Land and Structures	24,543		
Total Operating Expenses	13,090,384	13,625,895	13,867,439
Total Expenditure	38,145,994	38,095,200	39,064,805
Original General Fund Appropriation	36,595,485	37,204,375	-
Transfer of General Fund Appropriation	830,689	-1,425,206	
Total General Fund Appropriation	37,426,174	35,779,169	
Less: General Fund Reversion/Reduction	7		
Net General Fund Expenditure	37,426,167	35,779,169	36,819,419
Special Fund Expenditure	706,745	892,931	822,986
Federal Fund ExpenditureReimbursable Fund Expenditure	13,082	1,406,000 17,100	1,406,000 16,400
Total Expenditure	38,145,994	38,095,200	39,064,805
Total Expenditute	50,115,551	30,075,200	37,001,003
Special Fund Income: Q00303 Inmate Welfare Funds	706,745	892,931	822,986
Federal Fund Recovery Income:			
swf503 State Fiscal Stabilization Funds-Discretionary		1,406,000	1,406,000
Reimbursable Fund Income: O00B09 DPSCS-Maryland Correctional Enterprises	13,082	17,100	16,400
			,

SUMMARY OF BALTIMORE REGION

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	1,406.60	1,342.60	1,342.60
Total Number of Contractual Positions	19.06	16.30	16.30
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	89,070,966 759,808 43,027,816	87,439,360 214,035 43,115,660	91,870,008 278,753 38,157,558
Original General Fund Appropriation	117,043,586 -1,011,709	115,893,165 -7,528,948	
Total General Fund Appropriation	116,031,877 286	108,364,217	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	116,031,591 2,621,030 13,872,316 333,653	108,364,217 3,683,596 18,117,748 603,494	108,292,956 2,697,304 18,774,333 541,726
Total Expenditure	132,858,590	130,769,055	130,306,319

Q00B03.01 METROPOLITAN TRANSITION CENTER – BALTIMORE REGION

PROGRAM DESCRIPTION

The Metropolitan Transition Center is a minimum security institution for male, short-term offenders located in Baltimore City. The Center also manages a regional multi-level security infirmary for male offenders.

This budgetary program shares the mission, vision, goals, objectives, and performance measures for General Administration – Division of Correction Headquarters (Q00B01.01).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Operating Capacity	1,778	1,647	1,664	650
Average Daily Population	1,778	1,647	1,664	650
Annual Cost per Capita	\$28,409	\$31,881	\$29,612	\$65,138
Daily Cost per Capita	\$77.83	\$87.35	\$81.13	\$178.46
Ratio of Average Daily Population to positions	3.95:1	3.66:1	3.89:1	1.52:1
Ratio of Average Daily Population to custodial positions	4.70:1	4.43:1	4.62:1	1.81:1

BALTIMORE REGION

Q00B03.01 METROPOLITAN TRANSITION CENTER

Project Summary:			
1. Office Summary	2009 Actual	2010 Appropriation	2011 Allowance
General Administration	\$2,747,825	\$2,563,738	\$2,879,328
Custodial Care	27,182,815	24,704,818	24,835,209
Dietary Services	3,602,825	2,876,576	1,409,265
Plant Operation and Maintenance	4,822,322 11,300,902	4,632,472 11,557,161	4,462,357 5,780,984
Clinical and Hospital Services	2,547,182	2,630,156	2,629,114
Substance Abuse	304,333	309,000	343,572
Total	\$52,508,204	\$49,273,921	\$42,339,829
Appropriation Statement:			
	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	450.60	427.60	427.60
Number of Contractual Positions	7.37		
01 Salaries, Wages and Fringe Benefits	30,443,077	28,129,678	29,275,572
02 Technical and Special Fees	347,960		
03 Communication	332,126	217,732	253,426
04 Travel	8,703	12,500	6,100
06 Fuel and Utilities	3,460,453	3,461,532	3,152,600
07 Motor Vehicle Operation and Maintenance	130,816 15,888,632	81,069 15,186,559	144,739 7,937,875
09 Supplies and Materials	862,899	714,950	823,100
10 Equipment—Replacement	4,438	13,814	6,698
11 Equipment—Additional	5,498	1 202 000	566 500
12 Grants, Subsidies and Contributions	877,214 146,388	1,302,000 154,087	566,500 173,219
Total Operating Expenses	21,717,167	21,144,243	13,064,257
Total Expenditure	52,508,204	49,273,921	42,339,829
Original General Fund Appropriation	48,444,393	49,504,670	
Transfer of General Fund Appropriation	2,648,126	-4,163,510	
Total General Fund Appropriation	51,092,519	45,341,160	
Less: General Fund Reversion/Reduction	7	45.041.46	22.22.22.2
Net General Fund ExpenditureSpecial Fund Expenditure	51,092,512 1,338,660	45,341,160 2,076,025	39,394,295 1,078,847
Federal Fund Expenditure	1,558,000	1,788,000	1,788,000
Reimbursable Fund Expenditure	77,032	68,736	78,687
Total Expenditure	52,508,204	49,273,921	42,339,829
			
Special Fund Income: O00303 Inmate Welfare Funds	907,377	1,226,418	643.919
Q00303 Inmate Wertare Funds	431,283	849,607	434,928
Total	1,338,660	2,076,025	1,078,847
	· · · · · · · · · · · · · · · · · · ·	72	
Federal Fund Recovery Income: swf503 State Fiscal Stabilization Funds-Discretionary		1,788,000	1,788,000
	:-		
Reimbursable Fund Income: J00B01 DOT-State Highway Administration	77,032	68,736	78,687

Q00B03.03 MARYLAND CORRECTIONAL ADJUSTMENT CENTER – BALTIMORE REGION

PROGRAM DESCRIPTION

The Maryland Correctional Adjustment Center, located in Baltimore City, is a maximum security institution for adult male offenders with adjustment problems.

This budgetary program shares the mission, vision, goals, objectives, and performance measures for General Administration – Division of Correction Headquarters (Q00B01.01).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Operating Capacity	287	386	370	420
Average Daily Population	287	386	370	420
Annual Cost per Capita	\$74,602	\$60,545	\$58,079	\$59,550
Daily Cost per Capita	\$204.39	\$165.88	\$159.12	\$163.15
Ratio of Average Daily Population to positions	1.06:1	1.40:1	1.40:1	1.59:1
Ratio of Average Daily Population to custodial positions	1.16:1	1.53:1	1.52:1	1.73:1

Q00B03.03 MARYLAND CORRECTIONAL ADJUSTMENT CENTER—BALTIMORE REGION

The Proof Co			
Project Summary:	2009 Actual	2010 Appropriation	2011 Allowance
General Administration	\$2,167,907	\$1,743,751	\$1,756,923
Custodial Care	16,453,891	15,954,497	17,147,828
Dietary Services	981,546	736,378	1,064,778
Plant Operation and Maintenance	1,047,725	1,048,393	1,009,308
Clinical and Hospital Services	2,298,036 421,338	1,661,159 345,083	3,668,370 363,941
Total	\$23,370,443	\$21,489,261	\$25,011,148
Ammoniotion Statements			
Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	275.00	264.00	264,00
Number of Contractual Positions	2.54	4.70	4.70
01 Salaries, Wages and Fringe Benefits	18,466,061	17,085,828	18,708,108
02 Technical and Special Fees	73,817	68,308	92,830
03 Communication	85,570	63,800	68,800
04 Travel	791	1,500	500
06 Fuel and Utilities	545,289	591,198	512,000
07 Motor Vehicle Operation and Maintenance	41,327	34,846	72,126
08 Contractual Services	3,483,385	3,103,096	4,823,554
09 Supplies and Materials	351,988 4,210	275,300 6,885	372,300 2,430
11 Equipment—Additional	111,237	0,803	2,430
12 Grants, Subsidies and Contributions	206,668	258,500	358,500
13 Fixed Charges	100	,	,
Total Operating Expenses	4,830,565	4,335,125	6,210,210
Total Expenditure	23,370,443	21,489,261	25,011,148
Original General Fund Appropriation	12,438,631	8,542,966	
Transfer of General Fund Appropriation	-3,241,365	-809,029	
Total General Fund AppropriationLess: General Fund Reversion/Reduction	9,197,266	7,733,937	
Net General Fund Expenditure	9,197,257	7,733,937	10,485,421
Special Fund Expenditure	300,870	347,576	461,394
Federal Fund Expenditure	13,872,316	13,407,748	14,064,333
Total Expenditure	23,370,443	21,489,261	25,011,148
			
Special Fund Income: Q00303 Inmate Welfare Funds	300,870	347,576	461,394
Federal Fund Income:			
AA.Q00 Reimbursement from Federal Marshal for Housing	10.444.50=	10.407.710	1404407
Federal Prisoners	13,444,697 427,619	13,407,748	14,064,333
Total	13,872,316	13,407,748	14,064,333

Q00B03.04 MARYLAND RECEPTION, DIAGNOSTIC, AND CLASSIFICATION CENTER – BALTIMORE REGION

PROGRAM DESCRIPTION

The Maryland Reception, Diagnostic and Classification Center (MRDCC) is a multi-level security (administrative) institution in Baltimore City that receives all male adult prisoners sentenced to the custody of the Division of Correction. The Center identifies the required degree of security; assesses the inmate's physical, educational, vocational and emotional/psychological needs; and assigns the inmate to the most appropriate facility within the Division of Correction.

This budgetary program shares the mission, vision, goals, objectives, and performance measures for General Administration – Division of Correction Headquarters (Q00B01.01).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Operating Capacity	710	661	779	650
Average Daily Population	710	661	779	650
Annual Cost per Capita	\$52,356	\$59,887	\$54,112	\$67,028
Daily Cost per Capita	\$143.44	\$164.08	\$148.25	\$183.64
Ratio of Average Daily Population to positions	1.41:1	1.27:1	1.58:1	1.32:1
Ratio of Average Daily Population to custodial positions	1.84:1	1.62:1	2.00:1	1.67:1

Q00B03.04 MARYLAND RECEPTION, DIAGNOSTIC, AND CLASSIFICATION CENTER—BALTIMORE REGION

Project Summary:			
	2009 Actual	2010 Appropriation	2011 Allowance
General Administration	\$3,828,709	\$4,661,318	\$4,916,079
Custodial Care	25,821,784	26,055,448	27,232,210
Dietary Services	1,629,037	1,469,623	1,534,533
Plant Operation and Maintenance	1,997,429	1,719,870	1,887,576
Clinical and Hospital Services	4,422,859 1,885,813	6,044,281 1,967,944	5,769,094 1,993,405
Substance Abuse	1,005,015	235,000	235,000
Total	\$39,585,631	\$42,153,484	\$43,567,897
Appropriation Statement:	2009	2010	2011
	Actual	Appropriation	Allowance
Number of Authorized Positions	519.00	492.00	492.00
Number of Contractual Positions	3.92	9.60	9.60
01 Salaries, Wages and Fringe Benefits	30,137,126	31,907,545	33,195,606
02 Technical and Special Fees	106,459	116,076	146,673
03 Communication	119,049	100,300	108,300
04 Travel	8,310 862,451	4,000 865,527	5,000 824,300
07 Motor Vehicle Operation and Maintenance	474,617	289,570	436,519
08 Contractual Services	6,608,273	7,842,237	7,613,279
09 Supplies and Materials	992,383	742,300	951,300
10 Equipment—Replacement	5,306 31,480	7,729	3,420
11 Equipment—Additional	237,047	278,000	283,000
13 Fixed Charges	3,130	200	500
Total Operating Expenses	9,342,046	10,129,863	10,225,618
Total Expenditure	39,585,631	42,153,484	43,567,897
Original General Fund Appropriation Transfer of General Fund Appropriation	40,199,682 829,863	41,306,789 -2,016,611	
Total General Fund Appropriation	39,369,819	39,290,178	
Less: General Fund Reversion/Reduction	6		
Net General Fund Expenditure	39,369,813	39,290,178	40,714,985
Special Fund Expenditure	215,818	315,306 2,348,000	304,912
Federal Fund ExpenditureReimbursable Fund Expenditure		2,348,000	2,348,000 200,000
Total Expenditure	39,585,631	42,153,484	43,567,897
,			
Special Fund Income:			
Q00303 Inmate Welfare Funds	215,818	315,306	304,912
Federal Fund Recovery Income: swf503 State Fiscal Stabilization Funds-Discretionary	····	2,348,000	2,348,000
Reimbursable Fund Income:			
M00F02 DHMH-Infectious Disease and Environmental Health		200,000	200.000
Administration		200,000	200,000

Q00B03.05 BALTIMORE PRE-RELEASE UNIT – BALTIMORE REGION

PROGRAM DESCRIPTION

The Baltimore Pre-Release Unit, located in Baltimore City, is a minimum security institution for adult male offenders.

This budgetary program shares the mission, vision, goals, objectives, and performance measures for General Administration – Division of Correction Headquarters (Q00B01.01).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Operating Capacity	193	189	200	200
Average Daily Population	193	189	200	200
Annual Cost per Capita	\$24,773	\$27,273	\$25,456	\$27,913
Daily Cost per Capita	\$67.87	\$74.72	\$69.74	\$76.47
Ratio of Average Daily Population to positions	3.94:1	3.94:1	4.26:1	4.26:1
Ratio of Average Daily Population to custodial positions	5.08:1	5.11:1	5.56:1	5.56:1

Q00B03.05 BALTIMORE PRE-RELEASE UNIT—BALTIMORE REGION

Project Summary:			
	2009 Actual	2010 Appropriation	2011 Allowance
General Administration Custodial Care Dietary Services	\$130,977 2,655,084 350,756	\$132,447 2,450,473 347,821	\$131,112 2,564,892 369,541
Plant Operation and Maintenance Clinical and Hospital Services	216,127 1,222,423 579,182	167,946 1,397,331	184,140 1,712,713
Classification, Recreational and Religious Services Total	\$5,154,549	\$5,091,242	\$5,582,501
Appropriation Statement:			
	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	48.00	47.00	47.00
Number of Contractual Positions	1.95		
01 Salaries, Wages and Fringe Benefits	3,220,295	3,133,560	3,259,183
02 Technical and Special Fees	91,849		
03 Communication 04 Travel	15,483 305	23,255 1,100	18,790 400
06 Fuel and Utilities	55,928	58,100	56,000
07 Motor Vehicle Operation and Maintenance	20,881 1,633,706 60,506	1,900 1,780,552 38,000	550 2,133,654 57,000
10 Equipment—Replacement 11 Equipment—Additional	232 570	4,775	1,824
12 Grants, Subsidies and Contributions	54,694 100	50,000	55,100
Total Operating Expenses	1,842,405	1,957,682	2,323,318
Total Expenditure	5,154,549	5,091,242	5,582,501
Original General Fund Appropriation Transfer of General Fund Appropriation	4,435,455 304,292	4,620,991 -67,067	
Total General Fund Appropriation	4,739,747 23	4,553,924	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	4,739,724 414,825	4,553,924 517,318 20,000	5,122,956 439,545 20,000
Total Expenditure	5,154,549	5,091,242	5,582,501
Special Fund Income: Q00303 Inmate Welfare Funds	76,543	91,668	94,545
Q00306 Work Release Earnings	338,282	425,650	345,000
Total	414,825	517,318	439,545
Federal Fund Recovery Income: swf503 State Fiscal Stabilization Funds-Discretionary		20,000	20,000

Q00B03.07 BALTIMORE CITY CORRECTIONAL CENTER – BALTIMORE REGION

PROGRAM DESCRIPTION

The Baltimore City Correctional Center, located in Baltimore City, is a minimum security institution for adult male offenders.

This budgetary program shares the mission, vision, goals, objectives, and performance measures for General Administration – Division of Correction Headquarters (Q00B01.01).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Operating Capacity	502	501	500	500
Average Daily Population	502	501	500	500
Annual Cost per Capita	\$22,907	\$24,431	\$25,522	\$27,610
Daily Cost per Capita	\$62.76	\$66.93	\$69.92	\$75.64
Ratio of Average Daily Population to positions	4.15:1	4.39:1	4.46:1	4.46:1
Ratio of Average Daily Population to custodial positions	4.69:1	5.06:1	5.10:1	5.10:1

Q00B03.07 BALTIMORE CITY CORRECTIONAL CENTER—BALTIMORE REGION

Project Summary:	2009 Actual	2010 Appropriation	2011 Allowance
General Administration	\$301,060	\$278,692	\$286,571
Custodial Care	6,732,834	6,874,473	7,118,574
Dietary Services	759,909	752,046	751,608
Plant Operation and Maintenance	765,967 3,085,912	678,403 3,490,027	642,712 4,281,782
Classification, Recreational and Religious Services	594,081	575,967	607,131
Substance Abuse	07.,002	111,539	116,566
Total	\$12,239,763	\$12,761,147	\$13,804,944
A constant of the Contract of			
Appropriation Statement:	2009	2010	2011
	Actual	Appropriation	Allowance
Number of Authorized Positions	114.00	112.00	112.00
Number of Contractual Positions	3.28	2.00	2.00
01 Salaries, Wages and Fringe Benefits	6,804,407	7,182,749	7,431,539
02 Technical and Special Fees	139,723	29,651	39,250
03 Communication	48,822	32,640	33,200
04 Travel	433.020	150 432,100	414,600
07 Motor Vehicle Operation and Maintenance	90,712	84,570	47,900
08 Contractual Services	3,953,633	4,334,473	5,128,590
09 Supplies and Materials	190,750	145,700	194,700
10 Equipment—Replacement	12,006	3,514	E1E 1(E
12 Grants, Subsidies and Contributions	483,802 100	515,600	515,165
14 Land and Structures	82,788		
Total Operating Expenses	5,295,633	5,548,747	6,334,155
Total Expenditure	12,239,763	12,761,147	13,804,944
Original General Fund Appropriation	11,525,425	11,917,749	
Transfer of General Fund Appropriation	107,101	-472,731	
Total General Fund Appropriation	11,632,526	11,445,018	
Less: General Fund Reversion/Reduction	241		
Net General Fund Expenditure	11,632,285	11,445,018	12,575,299
Special Fund Expenditure	350,857	427,371	412,606
Federal Fund ExpenditureReimbursable Fund Expenditure	256,621	554,000 334,758	554,000 263,039
Total Expenditure		12,761,147	
Total Expenditure	12,239,763	12,701,147	13,804,944
Special Fund Income:			
Q00303 Inmate Welfare Funds	350,857	427,371	412,606
Federal Fund Recovery Income:		554,000	EE4.000
swf503 State Fiscal Stabilization Funds-Discretionary		554,000	554,000
Reimbursable Fund Income: J00B01 DOT-State Highway Administration	256,621	334,758	263,039
JOODOT DOT-State riighway Adhilliistration	430,041	534,730	203,039

SUMMARY OF HAGERSTOWN REGION

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	1,682.00	1,664.50	1,664.50
Total Number of Contractual Positions	7.44	7.05	7.05
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	110,862,746 235,893 55,059,661	110,898,063 162,521 57,551,366	116,794,582 180,237 59,110,866
Original General Fund Appropriation Transfer/Reduction	171,740,985 -11,064,834	163,996,691 7,727,395	
Total General Fund Appropriation	160,676,151 2,262	156,269,296	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure. Reimbursable Fund Expenditure	160,673,889 4,797,567 686,844	156,269,296 5,938,715 5,733,000 670,939	163,931,580 5,707,573 5,733,000 713,532
Total Expenditure	166,158,300	168,611,950	176,085,685

Q00B04.01 MARYLAND CORRECTIONAL INSTITUTION – HAGERSTOWN – HAGERSTOWN REGION

PROGRAM DESCRIPTION

The Maryland Correctional Institution—Hagerstown, located in Washington County, is a medium security institution for adult male offenders.

This budgetary program shares the mission, vision, goals, objectives, and performance measures for General Administration – Division of Correction Headquarters (Q00B01.01).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Operating Capacity	2,079	2,035	2,090	2,090
Average Daily Population	2,079	2,035	2,090	2,090
Annual Cost per Capita	\$28,921	\$30,177	\$29,079	\$30,654
Daily Cost per Capita	\$79.24	\$82.68	\$79.67	\$83.98
Ratio of Average Daily Population to positions	3.49:1	3.34:1	3.47:1	3.47:1
Ratio of Average Daily Population to custodial positions	4.62:1	4.42:1	4.57:1	4.57:1

HAGERSTOWN REGION

Project Summary:

	2009 Actual	2010 Appropriation	2011 Allowance
General Administration	\$3,094,824	\$2,950,670	\$3,117,295
Custodial Care	34,277,181	32,861,603	35,409,874
Dietary Services	4,593,454	4,528,687	5,110,391
Plant Operation and Maintenance	7,404,155	7,689,285	7,813,699
Clinical and Hospital Services	9,012,839	9,753,245	9,485,451
Classification, Recreational and Religious Service	3,020,675	2,958,977	3,098,290
Substance Abuse	7,591	32,450	32,450
Total	\$61,410,719	\$60,774,917	\$64,067,450

Q00B04.01 MARYLAND CORRECTIONAL INSTITUTION—HAGERSTOWN—HAGERSTOWN REGION

Appropriation Statement:

Number of Contractual Positions. 2.15 2.23 2.23 01 Salaries, Wages and Fringe Benefits. 41,171,764 40,168,579 43,023,317 02 Technical and Special Fees. 82,964 53,096 66,914 03 Communication. 171,204 175,475 174,900	rappropriation Statement.	2009 Actual	2010 Appropriation	2011 Allowance
Salaries, Wages and Fringe Benefits	Number of Authorized Positions	609.00	602.00	602.00
02 Technical and Special Fees 82,964 53,096 66,914 03 Communication 171,204 175,475 174,900 04 Travel 17,913 19,550 14,600 06 Fuel and Utilities 4,710,000 5,341,929 5,200,431 07 Motor Vehicle Operation and Maintenance 263,244 138,979 153,163 08 Contractual Services 9,504,048 10,059,482 9,735,647 09 Supplies and Materials 3,556,910 2,898,360 3,749,165 10 Equipment—Additional 48,765 12,534 8,229 11 Equipment—Additional 48,765 4,660 12 Grants, Subsidies and Contributions 1,698,396 1,790,600 1,790,000 13 Fixed Charges 134,886 116,333 146,424 Total Operating Expenses 20,155,991 20,553,242 20,977,219 Total Expenditure 61,410,719 60,774,917 64,067,450 Original General Fund Appropriation 59,784,000 59,789,235 56,435,670 59,826,004 Transfer of General Fund Appropriation 59,787,338	Number of Contractual Positions	2.15	2.23	2.23
171,204 175,475 174,900 17913 19,550 14,600 17914 175,475 174,900 17914 175,475 174,900 17914 17913 19,550 14,600 17914 17	01 Salaries, Wages and Fringe Benefits	41,171,764	40,168,579	43,023,317
04 Travel 17,913 19,550 14,600 06 Fuel and Utilities 4,710,000 5,341,929 5,200,431 07 Motor Vehicle Operation and Maintenance 263,244 138,979 153,163 08 Contractual Services 9,504,048 10,059,482 9,735,647 09 Supplies and Materials 3,556,910 2,898,360 3,749,165 10 Equipment—Replacement 50,625 12,534 8,229 11 Equipment—Additional 48,765 12,534 8,229 12 Grants, Subsidies and Contributions 1,698,396 1,790,600 1,790,000 13 Fixed Charges 134,886 116,333 146,424 Total Operating Expenses 20,155,991 20,553,242 20,977,219 Total Expenditure 61,410,719 60,774,917 64,067,450 Original General Fund Appropriation 59,826,004 -3,390,334 Total General Fund Appropriation 59,779,235 56,435,670 Less: General Fund Reversion/Reduction 497 Net General Fund Expenditure 59,778,738 56,435,670 59,784,000 <td< td=""><td>02 Technical and Special Fees</td><td>82,964</td><td>53,096</td><td>66,914</td></td<>	02 Technical and Special Fees	82,964	53,096	66,914
06 Fuel and Utilities 4,710,000 5,341,929 5,200,431 07 Motor Vehicle Operation and Maintenance 263,244 138,979 153,163 08 Contractual Services 9,504,048 10,059,482 9,735,647 09 Supplies and Materials 3,556,910 2,898,360 3,749,165 10 Equipment—Replacement 50,625 12,534 8,229 11 Equipment—Additional 48,765 1,534 4,660 12 Grants, Subsidies and Contributions 1,698,396 1,790,600 1,790,000 13 Fixed Charges 134,886 116,333 146,424 Total Operating Expenses 20,155,991 20,553,242 20,977,219 Total Expenditure 61,410,719 60,774,917 64,067,450 Original General Fund Appropriation 60,984,516 59,826,004 Transfer of General Fund Appropriation 59,779,235 56,435,670 Less: General Fund Reversion/Reduction 497 Net General Fund Expenditure 59,778,738 56,435,670 59,784,000 Special Fund Expenditure 1,426,404 1,992,947 1,993,450	03 Communication	171,204	175,475	174,900
07 Motor Vehicle Operation and Maintenance 263,244 138,979 153,163 08 Contractual Services 9,504,048 10,059,482 9,735,647 09 Supplies and Materials 3,556,910 2,898,360 3,749,165 10 Equipment—Replacement 50,625 12,534 8,229 11 Equipment—Additional 48,765 12,534 8,229 12 Grants, Subsidies and Contributions 1,698,396 1,790,600 1,790,000 13 Fixed Charges 134,886 116,333 146,424 Total Operating Expenses 20,155,991 20,553,242 20,977,219 Total Expenditure 61,410,719 60,774,917 64,067,450 Original General Fund Appropriation -1,205,281 -3,390,334 Total General Fund Appropriation 59,779,235 56,435,670 Less: General Fund Reversion/Reduction 497 Net General Fund Expenditure 59,778,738 56,435,670 59,784,000 Special Fund Expenditure 1,426,404 1,992,947 1,993,450 Federal Fund Expenditure 2,067,000 2,067,000 Reimbursable Fund Expenditure 205,577 279,300 223,000 <td>04 Travel</td> <td>17,913</td> <td>19,550</td> <td>14,600</td>	04 Travel	17,913	19,550	14,600
08 Contractual Services 9,504,048 10,059,482 9,735,647 09 Supplies and Materials 3,556,910 2,898,360 3,749,165 10 Equipment—Replacement 50,625 12,534 8,229 11 Equipment—Additional 48,765 - 4,660 12 Grants, Subsidies and Contributions 1,698,396 1,790,600 1,790,000 13 Fixed Charges 134,886 116,333 146,424 Total Operating Expenses 20,155,991 20,553,242 20,977,219 Original General Fund Appropriation 60,984,516 59,826,004 59,266,004 Transfer of General Fund Appropriation -1,205,281 -3,390,334 -3390,334 Total General Fund Appropriation 59,779,235 56,435,670 59,784,000 Less: General Fund Reversion/Reduction 497	06 Fuel and Utilities	4,710,000	5,341,929	5,200,431
09 Supplies and Materials 3,556,910 2,898,360 3,749,165 10 Equipment—Replacement 50,625 12,534 8,229 11 Equipment—Additional 48,765 4,660 12 Grants, Subsidies and Contributions 1,698,396 1,790,600 1,790,000 13 Fixed Charges 134,886 116,333 146,424 Total Operating Expenses 20,155,991 20,553,242 20,977,219 Total Expenditure 61,410,719 60,774,917 64,067,450 Original General Fund Appropriation -1,205,281 -3,390,334 Total General Fund Appropriation 59,779,235 56,435,670 Less: General Fund Reversion/Reduction 497 Net General Fund Expenditure 59,778,738 56,435,670 59,784,000 Special Fund Expenditure 1,426,404 1,992,947 1,993,450 Federal Fund Expenditure 2,067,000 2,067,000 Reimbursable Fund Expenditure 205,577 279,300 223,000	07 Motor Vehicle Operation and Maintenance	263,244	138,979	153,163
10 Equipment—Replacement 50,625 12,534 8,229 11 Equipment—Additional 48,765 4,660 12 Grants, Subsidies and Contributions 1,698,396 1,790,600 1,790,000 13 Fixed Charges 134,886 116,333 146,424 146,424 1,992,947 1,993,450 1,205,577 279,300 1,200,000 1,200,	08 Contractual Services	9,504,048	10,059,482	9,735,647
11 Equipment—Additional	09 Supplies and Materials	3,556,910	2,898,360	3,749,165
12 Grants, Subsidies and Contributions. 1,698,396 1,790,600 1,790,000 13 Fixed Charges. 134,886 116,333 146,424 Total Operating Expenses. 20,155,991 20,553,242 20,977,219 Total Expenditure. 61,410,719 60,774,917 64,067,450 Original General Fund Appropriation. 60,984,516 59,826,004 Transfer of General Fund Appropriation. 59,779,235 56,435,670 Less: General Fund Reversion/Reduction. 497 Net General Fund Expenditure. 59,778,738 56,435,670 59,784,000 Special Fund Expenditure. 1,426,404 1,992,947 1,993,450 Federal Fund Expenditure. 2,067,000 2,067,000 Reimbursable Fund Expenditure. 205,577 279,300 223,000	10 Equipment—Replacement	50,625	12,534	8,229
13 Fixed Charges 134,886 116,333 146,424 Total Operating Expenses 20,155,991 20,553,242 20,977,219 Total Expenditure 61,410,719 60,774,917 64,067,450 Original General Fund Appropriation 60,984,516 59,826,004 Transfer of General Fund Appropriation 59,779,235 56,435,670 Less: General Fund Reversion/Reduction 497 Net General Fund Expenditure 59,778,738 56,435,670 59,784,000 Special Fund Expenditure 1,426,404 1,992,947 1,993,450 Federal Fund Expenditure 2,067,000 2,067,000 Reimbursable Fund Expenditure 205,577 279,300 223,000	11 Equipment—Additional	48,765		4,660
Total Operating Expenses 20,155,991 20,553,242 20,977,219 Total Expenditure 61,410,719 60,774,917 64,067,450 Original General Fund Appropriation 60,984,516 59,826,004 Transfer of General Fund Appropriation -1,205,281 -3,390,334 Total General Fund Appropriation 59,779,235 56,435,670 Less: General Fund Reversion/Reduction 497 Net General Fund Expenditure 59,778,738 56,435,670 59,784,000 Special Fund Expenditure 1,426,404 1,992,947 1,993,450 Federal Fund Expenditure 2,067,000 2,067,000 Reimbursable Fund Expenditure 205,577 279,300 223,000	12 Grants, Subsidies and Contributions	1,698,396	1,790,600	1,790,000
Total Expenditure 61,410,719 60,774,917 64,067,450 Original General Fund Appropriation 60,984,516 59,826,004 Transfer of General Fund Appropriation -1,205,281 -3,390,334 Total General Fund Appropriation 59,779,235 56,435,670 Less: General Fund Reversion/Reduction 497 Net General Fund Expenditure 59,778,738 56,435,670 59,784,000 Special Fund Expenditure 1,426,404 1,992,947 1,993,450 Federal Fund Expenditure 2,067,000 2,067,000 Reimbursable Fund Expenditure 205,577 279,300 223,000	13 Fixed Charges	134,886	116,333	146,424
Original General Fund Appropriation 60,984,516 59,826,004 Transfer of General Fund Appropriation -1,205,281 -3,390,334 Total General Fund Appropriation 59,779,235 56,435,670 Less: General Fund Reversion/Reduction 497 Net General Fund Expenditure 59,778,738 56,435,670 59,784,000 Special Fund Expenditure 1,426,404 1,992,947 1,993,450 Federal Fund Expenditure 2,067,000 2,067,000 Reimbursable Fund Expenditure 205,577 279,300 223,000	Total Operating Expenses	20,155,991	20,553,242	20,977,219
Transfer of General Fund Appropriation -1,205,281 -3,390,334 Total General Fund Appropriation 59,779,235 56,435,670 Less: General Fund Reversion/Reduction 497 Net General Fund Expenditure 59,778,738 56,435,670 59,784,000 Special Fund Expenditure 1,426,404 1,992,947 1,993,450 Federal Fund Expenditure 2,067,000 2,067,000 Reimbursable Fund Expenditure 205,577 279,300 223,000	Total Expenditure	61,410,719	60,774,917	64,067,450
Transfer of General Fund Appropriation -1,205,281 -3,390,334 Total General Fund Appropriation 59,779,235 56,435,670 Less: General Fund Reversion/Reduction 497 Net General Fund Expenditure 59,778,738 56,435,670 59,784,000 Special Fund Expenditure 1,426,404 1,992,947 1,993,450 Federal Fund Expenditure 2,067,000 2,067,000 Reimbursable Fund Expenditure 205,577 279,300 223,000	Original General Fund Appropriation	60,984,516	59,826,004	
Less: General Fund Reversion/Reduction 497 Net General Fund Expenditure 59,778,738 56,435,670 59,784,000 Special Fund Expenditure 1,426,404 1,992,947 1,993,450 Federal Fund Expenditure 2,067,000 2,067,000 Reimbursable Fund Expenditure 205,577 279,300 223,000	Transfer of General Fund Appropriation	-1,205,281	-3,390,334	
Less: General Fund Reversion/Reduction 497 Net General Fund Expenditure 59,778,738 56,435,670 59,784,000 Special Fund Expenditure 1,426,404 1,992,947 1,993,450 Federal Fund Expenditure 2,067,000 2,067,000 Reimbursable Fund Expenditure 205,577 279,300 223,000	Total General Fund Appropriation	59,779,235	56,435,670	
Special Fund Expenditure 1,426,404 1,992,947 1,993,450 Federal Fund Expenditure 2,067,000 2,067,000 Reimbursable Fund Expenditure 205,577 279,300 223,000	Less: General Fund Reversion/Reduction	497		
Federal Fund Expenditure. 2,067,000 2,067,000 Reimbursable Fund Expenditure 205,577 279,300 223,000	Net General Fund Expenditure	59,778,738	56,435,670	59,784,000
Reimbursable Fund Expenditure 205,577 279,300 223,000	Special Fund Expenditure	1,426,404	1,992,947	1,993,450
Reimbursable Fund Expenditure 205,577 279,300 223,000	Federal Fund Expenditure		2,067,000	2,067,000
Total Expenditure		205,577	279,300	223,000
	Total Expenditure	61,410,719	60,774,917	64,067,450

HAGERSTOWN REGION

Special Fund Income: Q00303 Inmate Welfare Funds	1,426,404	1,503,609 489,338	1,504,188 489,262
Total	I,426,404	1,992,947	1,993,450
Federal Fund Recovery Income: swf503 State Fiscal Stabilization Funds-Discretionary		2,067,000	2,067,000
Reimbursable Fund Income: Q00B09 DPSCS-Maryland Correctional Enterprises	205,577	279,300	223,000

Q00B04.02 MARYLAND CORRECTIONAL TRAINING CENTER - HAGERSTOWN REGION

PROGRAM DESCRIPTION

The Maryland Correctional Training Center in Washington County includes a medium security institution as well as a minimum security and pre-release unit for adult male offenders.

This budgetary program shares the mission, vision, goals, objectives, and performance measures for General Administration – Division of Correction Headquarters (Q00B01.01).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Operating Capacity	2,773	2,488	2,780	2,780
Average Daily Population	2,773	2,488	2,780	2,780
Annual Cost per Capita	\$22,639	\$24,158	\$22,991	\$23,795
Daily Cost per Capita	\$62.02	\$66.19	\$62.99	\$65.19
Ratio of Average Daily Population to positions	4.39:1	3.99:1	4.51:1	4.51:1
Ratio of Average Daily Population to custodial positions	5.60:1	5.17:1	5.82:1	5.82:1

Q00B04.02 MARYLAND CORRECTIONAL TRAINING CENTER—HAGERSTOWN REGION

Project	Summary:
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2.0 300 00 0 4.1.1.1.1. 30	2009 Actual	2010 Appropriation	2011 Allowance
General Administration	\$2,105,693	\$3,192,351	\$2,783,553
Custodial Care	33,785,276	33,934,200	35,206,202
Dietary Services	4,768,571	4,657,112	5,389,218
Plant Operation and Maintenance	4,604,534	4,624,919	4,682,032
Clinical and Hospital Services	9,997,534	12,282,565	12,716,832
Classification, Recreational and Religious Services	4,131,614	4,411,687	4,485,467
Substance Abuse	712,143	811,242	886,675
Total	\$60,105,365	\$63,914,076	\$66,149,979

Appropriation Statement:

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	623.00	617.00	617.00
Number of Contractual Positions	2.46	1.62	1.62
01 Salaries, Wages and Fringe Benefits	39,542,932	41,205,764	42,481,374
02 Technical and Special Fees	78,604	38,412	38,477
03 Communication 04 Travel	76,366 11,063 3,005,456 176,025 10,836,849 4,122,324 34,423 9,635 2,207,837 3,851 20,483,829 60,105,365	70,679 18,000 3,004,243 183,187 13,134,382 3,757,661 11,781 2,486,632 3,335 22,669,900 63,914,076	72,960 6,500 2,908,300 183,819 13,574,120 4,615,011 11,821 4,212 2,250,000 3,385 23,630,128 66,149,979
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction Net General Fund Expenditure	65,214,537 -7,697,976 57,516,561 631 57,515,930 2,144,814	61,482,296 -2,578,805 58,903,491 58,903,491 2,695,346	61,273,020 2,464,227
Special Fund ExpenditureFederal Fund ExpenditureReimbursable Fund Expenditure	444,621	1,966,000 349,239	1,966,000 446,732
Total Expenditure	60,105,365	63,914,076	66,149,979

Q00B04.02 MARYLAND CORRECTIONAL TRAINING CENTER—HAGERSTOWN REGION

Special Fund Income: Q00303 Inmate Welfare Funds	1,857,453 287,361	2,369,218 326,128	2,139,227 325,000
Total	2,144,814	2,695,346	2,464,227
Federal Fund Recovery Income: swf503 State Fiscal Stabilization Funds-Discretionary		1,966,000	1,966,000
Reimbursable Fund Income: J00B01 DOT-State Highway Administration	427,233 17,388	326,339 22,900	429,632 17,100
Total	444,621	349,239	446,732

Q00B04.03 ROXBURY CORRECTIONAL INSTITUTION - HAGERSTOWN REGION

PROGRAM DESCRIPTION

The Roxbury Correctional Institution is a medium security institution for adult offenders.

This budgetary program shares the mission, vision, goals, objectives, and performance measures for General Administration – Division of Correction Headquarters (Q00B01.01).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Operating Capacity	1,753	1,744	1,750	1,750
Average Daily Population	1,753	1,744	1,750	1,750
Annual Cost per Capita	\$24,739	\$25,598	\$25,099	\$26,210
Daily Cost per Capita	\$67.78	\$70.13	\$68.76	\$71.81
Ratio of Average Daily Population to positions	3.80:1	3.88:1	3.93:1	3.93:1
Ratio of Average Daily Population to custodial positions	5.13:1	5.31:1	5.30:1	5.30:1

Q00B04.03 ROXBURY CORRECTIONAL INSTITUTION—HAGERSTOWN REGION

During & Communication			
Project Summary:	2009 Actual	2010 Appropriation	2011 Allowance
General Administration	\$3,195,653	\$3,255,522	\$3,424,707
Custodial Care	24,723,467	23,867,633	25,309,162
Dietary Services	3,480,503	3,120,772	3,547,964
Plant Operation and Maintenance	3,693,963	3,403,189	3,422,734
Clinical and Hospital Services	7,403,112	8,168,170	8,002,097
Classification, Recreational and Religious Services	2,119,109	2,076,013	2,129,934
Substance Abuse	26,409	31,658	31,658
Total	\$44,642,216 ————	\$43,922,957	\$45,868,256
Appropriation Statement:			
Appropriation Statement.	2009	2010	2011
	Actual	Appropriation	Allowance
Number of Authorized Positions	450.00	445.50	445.50
Number of Contractual Positions	2.83	3.20	3.20
01 Salaries, Wages and Fringe Benefits	30,148,050	29,523,720	31,289,891
02 Technical and Special Fees	74,325	71,013	74,846
03 Communication	93,960	89,420	91,600
04 Travel	5,281	8,700	6,400
06 Fuel and Utilities	1,994,060	1,996,854	1,820,100
07 Motor Vehicle Operation and Maintenance	256,068	64,800	117,677
08 Contractual Services	7,845,017	8,338,317	8,119,743
09 Supplies and Materials	2,715,098 28,414	2,372,906 7,555	2,890,312
10 Equipment—Replacement	63,564	1,457	8,005 1,457
12 Grants, Subsidies and Contributions	1,415,614	1,445,500	1,445,200
13 Fixed Charges	2,765	2,715	3,025
Total Operating Expenses	14,419,841	14,328,224	14,503,519
Total Expenditure	44,642,216	43,922,957	45,868,256
Original General Fund Appropriation	45,541,932	42,688,391	
Transfer of General Fund Appropriation	-2,161,577	-1,758,256	
Total General Fund Appropriation	43,380,355	40,930,135	
Less: General Fund Reversion/Reduction	1,134		
Net General Fund Expenditure	43,379,221	40,930,135	42,874,560
Special Fund Expenditure	1,226,349	1,250,422	1,249,896
Federal Fund Expenditure	26.646	1,700,000	1,700,000
Reimbursable Fund Expenditure	36,646	42,400	43,800
Total Expenditure	44,642,216	43,922,957	45,868,256
Special Fund Income:			
Q00303 Inmate Welfare Funds	1,226,349	1,250,422	1,249,896
Federal Fund Recovery Income: swf503 State Fiscal Stabilization Funds-Discretionary		1,700,000	1 700 000
Sw1505 State Fiscal Stabilization Funds-Discretionary		1,700,000	1,700,000
Deimbersahle Frend Incomes			
Reimbursable Fund Income: Q00B09 DPSCS-Maryland Correctional Enterprises	36,646	42,400	43,800
200205 D1000 many mine Controlled District Principality		.2,	.5,550

Q00B05.01 MARYLAND CORRECTIONAL INSTITUTION FOR WOMEN – WOMEN'S FACILITIES

PROGRAM DESCRIPTION

The Maryland Correctional Institution for Women, located in Anne Arundel County, is a multi-level security (administrative) institution for female prisoners committed to the Division of Correction. The Institution operates a reception, diagnostic and classification center for female inmates, and houses pre-release, minimum, medium, and maximum security prisoners. Effective July 1, 2009, the budget (formerly Q00B05.02) for the Pre-Release Unit for Women, in Baltimore City, was merged into this program.

This budgetary program shares the mission, vision, goals, objectives, and performance measures for General Administration – Division of Correction Headquarters (Q00B01.01).

	2008	2009	2010	2011
Performance Measures	Actual [‡]	Actual [‡]	Estimated	Estimated
Operating Capacity	1,000	926	1,020	925
Average Daily Population	1,000	926	1,020	925
Annual Cost per Capita	\$34,544	\$40,571	\$37,023	\$41,428
Daily Cost per Capita	\$94.64	\$111.15	\$101.43	\$113.50
Ratio of Average Daily Population to positions	2.67:1	2.40:1	2.75:1	2.49:1
Ratio of Average Daily Population to custodial positions	3.53:1	3.73:1	3.67:1	3.32:1

For consistency, data for fiscal years 2008 and 2009 represent the combined data for MCIW and PRUW.

WOMEN'S FACILITIES

Q00B05.01 MARYLAND CORRECTIONAL INSTITUTION FOR WOMEN

Project Summary:			
	2009 Actual	2010 Appropriation	2011 Allowance
General Administration	\$2,171,997	\$1,648,219	\$1,726,878
Custodial Care	20,038,731	20,036,481	20,602,243
Dietary Services	2,348,440	2,300,540	2,507,732
Plant Operation and Maintenance	3,418,248	3,297,414	3,388,270
Clinical and Hospital Services	6,188,809	6,891,096	6,579,192
Classification, Recreational and Religious Services	2,602,118 800,218	2,630,534 959,463	2,606,853 909,924
Total	\$37,568,561	\$37,763,747	\$38,321,092
Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	385.40	371.00	371.00
Number of Authorized Positions	7.24	4.50	4.50
01 Salaries, Wages and Fringe Benefits	24,352,785	24,595,524	25,081,061
02 Technical and Special Fees	268,290	76,646	95,929
03 Communication	186,821	128,907	132,200
04 Travel	9,594	9,600	3,000
06 Fuel and Utilities	2,697,570	2,579,389	2,585,733
07 Motor Vehicle Operation and Maintenance	45,441	27,352	60,502
08 Contractual Services	7,237,120	7,743,141	7,316,965
09 Supplies and Materials	1,572,412	1,455,063	1,837,628
10 Equipment—Replacement	12,665	13,300	12,355
11 Equipment—Additional	20,602	1 007 000	1 000 000
12 Grants, Subsidies and Contributions	1,064,864 100,397	1,037,000 97,825	1,092,000 103,719
Total Operating Expenses	12,947,486	13,091,577	13,144,102
Total Expenditure	37,568,561	37,763,747	38,321,092
Original General Fund Appropriation	35,614,084	34,446,202	
Transfer of General Fund Appropriation	828,031	-1,591,360	
Total General Fund Appropriation	36,442,115 94	32,854,842	
Net General Fund Expenditure	36,442,021	32,854,842	33,373,869
Special Fund Expenditure	1,076,739	1,217,505	1,226,123
Federal Fund Expenditure	40.004	3,632,000	3,632,000
Reimbursable Fund Expenditure	49,801	59,400	89,100
Total Expenditure	37,568,561	37,763,747	38,321,092
Special Fund Income:			
Q00303 Inmate Welfare Funds	993,406	1,106,478	1,131,496
Q00306 Work Release Earnings	79,800	105,000	88,600
Q00315 Inmate Work Crews	3,533	6,027	6,027
Total	1,076,739	1,217,505	1,226,123
Federal Fund Recovery Income:		2 622 000	2 622 000
swf503 State Fiscal Stabilization Funds-Discretionary		3,632,000	3,632,000
Deinskungsble Fund Ingemen			
Reimbursable Fund Income: O00B09 DPSCS-Maryland Correctional Enterprises	49,801	59,400	89,100
4			

SUMMARY OF MARYLAND CORRECTIONAL PRE-RELEASE SYSTEM

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	707.00	596.00	596.00
Total Number of Contractual Positions	4.63	6.95	6.95
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	46,372,656 136,514 32,445,293	43,854,744 142,491 30,409,343	42,277,596 159,976 26,850,736
Original General Fund Appropriation	72,086,939 3,064,329	75,536,335 -7,501,010	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	75,151,268 1,596	68,035,325	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	75,149,672 2,144,055 1,660,736	68,035,325 2,706,537 2,041,000 1,623,716	63,443,501 2,295,913 2,041,000 1,507,894
Total Expenditure	78,954,463	74,406,578	69,288,308

MARYLAND CORRECTIONAL PRE-RELEASE SYSTEM

Q00B06.01 GENERAL ADMINISTRATION

Program Description:

The Maryland Correctional Pre-Release System (MCPRS) operates minimum security and pre-release facilities located throughout the State for adult male offenders. The General Administration program is located in Jessup and provides overall direction for the State pre-release system.

This budgetary program shares the mission, vision, goals, objectives, and performance measures for General Administration-Division of Correction Headquarters (Q00B01.01).

Project Summary:			
Troject building.	2009 Actual	2010 Appropriation	2011 Allowance
General Administration	\$6,636,157 348,586	\$3,541,708 299,501	\$3,738,523 298,367
Total	\$6,984,743	\$3,841,209	\$4,036,890
Appropriation Statement:	2009	2010	2011
	Actual	Appropriation	Allowance
Number of Authorized Positions	35.00	34.00	34.00
Number of Contractual Positions	1.16	2.00	2.00
01 Salaries, Wages and Fringe Benefits	3,054,768	2,237,029	3,056,794
02 Technical and Special Fees	29,844	39,447	39,584
03 Communication 04 Travel 05 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges Total Operating Expenses Total Expenditure Original General Fund Appropriation Transfer of General Fund Expenditure Net General Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	65,712 1,366 56,263 44,039 3,510,700 139,655 885 13,961 67,550 3,900,131 6,984,743 7,349,236 -364,493 6,984,743	68,987 2,600 57,313 248,316 957,535 123,900 2,090 43,085 60,907 1,564,733 3,841,209 7,274,992 -3,652,493 3,622,499 100,000 118,710	65,305 1,500 56,300 227,529 122,960 135,100 5,333 253,644 72,841 940,512 4,036,890
Total Expenditure	6,984,743	3,841,209	4,036,890
Federal Fund Recovery Income: swf503 State Fiscal Stabilization Funds-Discretionary		100,000	100,000
Reimbursable Fund Income: J00B01 DOT-State Highway Administration		118,710	185,418

Q00B06.02 BROCKBRIDGE CORRECTIONAL FACILITY – MARYLAND CORRECTIONAL PRE-RELEASE SYSTEM

PROGRAM DESCRIPTION

The Brockbridge Correctional Facility, located in Jessup, is a minimum security institution for adult male offenders.

This budgetary program shares the mission, vision, goals, objectives, and performance measures for General Administration – Division of Correction Headquarters (Q00B01.01).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Operating Capacity	644	641	640	640
Average Daily Population	644	641	640	640
Annual Cost per Capita	\$28,289	\$30,459	\$31,095	\$34,893
Daily Cost per Capita	\$77.50	\$83.45	\$85.19	\$95.60
Ratio of Average Daily Population to positions	3.35:1	3.25:1	2.99:1	2.99:1
Ratio of Average Daily Population to custodial positions	4.57:1	4.39:1	3.83:1	3.83:1

Q00B06.02 BROCKBRIDGE CORRECTIONAL FACILITY—MARYLAND CORRECTIONAL PRE-RELEASE SYSTEM

Project Summary:			
	2009 Actual	2010 Appropriation	2011 Allowance
General Administration	\$851,817	\$773,367	\$868,993
Custodial Care	10,818,158	11,174,007	13,128,915
Dietary Services	1,482,699	1,318,880	1,406,815
Plant Operation and Maintenance	1,173,325	1,200,553	1,159,690
Clinical and Hospital Services	3,998,654	4,401,488	4,639,325
Classification, Recreational and Religious Services	1,199,808	988,410 43,966	1,076,729 51,271
	£10.524.461		
Total	\$19,524,461	\$19,900,671	\$22,331,738
Appropriation Statement:	2009	2010	2011
	Actual	Appropriation	Allowance
Number of Authorized Positions	197.00	214.00	214.00
Number of Contractual Positions	1.47	2.00	2.00
01 Salaries, Wages and Fringe Benefits	12,620,092	12,718,440	15,039,509
02 Technical and Special Fees	45,601	41,302	50,557
03 Communication	42,629	40,360	35,550
04 Travel	1,609	500	500
06 Fuel and Utilities	674,270 48,059	761,450 37,000	674,300 39,200
08 Contractual Services	4,277,996	4,576,317	4,634,575
09 Supplies and Materials	1,266,742	1,121,072	1,251,979
10 Equipment—Replacement		3,730	3,768
12 Grants, Subsidies and Contributions	546,563	600,500	601,800
13 Fixed Charges	900		
Total Operating Expenses	6,858,768	7,140,929	7,241,672
Total Expenditure	19,524,461	19,900,671	22,331,738
Original General Fund Appropriation	17,533,617	19,050,246	
Transfer of General Fund Appropriation	1,395,774	-766,668	
Total General Fund Appropriation	18,929,391	18,283,578	
Less: General Fund Reversion/Reduction	419		
Net General Fund Expenditure	18,928,972	18,283,578	20,676,386
Special Fund Expenditure	509,797	686,223	597,683
Federal Fund ExpenditureReimbursable Fund Expenditure	85,692	800,000 130,870	800,000 257,669
Total Expenditure	19,524,461	19,900,671	22,331,738
Total Expenditure	19,324,401	19,900,071	22,331,738
Contained to come			
Special Fund Income: Q00303 Inmate Welfare Funds	509,797	686,223	597,683
n i in in v			
Federal Fund Recovery Income: swf503 State Fiscal Stabilization Funds-Discretionary		800,000	800,000
571205 State 1 food Statisfization 1 tilius Discretionary			000,000
Reimbursable Fund Income:			
J00B01 DOT-State Highway Administration	85,692	130,870	257,669

Q00B06.03 JESSUP PRE-RELEASE UNIT – MARYLAND CORRECTIONAL PRE-RELEASE SYSTEM

PROGRAM DESCRIPTION

The Jessup Pre-Release Unit is a minimum security institution for adult male offenders.

This budgetary program shares the mission, vision, goals, objectives, and performance measures for General Administration – Division of Correction Headquarters (Q00B01.01).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Operating Capacity	592	589	590	590
Average Daily Population	592	589	590	590
Annual Cost per Capita	\$26,441	\$28,849	\$29,178	\$29,756
Daily Cost per Capita	\$72.44	\$79.04	\$79.94	\$81.52
Ratio of Average Daily Population to positions	4.23:1	4.33:1	4.44:1	4.44:1
Ratio of Average Daily Population to custodial positions	5.10:1	5.35:1	5.57:1	5.57:1

Q00B06.03 JESSUP PRE-RELEASE UNIT—MARYLAND CORRECTIONAL PRE-RELEASE SYSTEM

Product Community			
Project Summary:	2009 Actual	2010 Appropriation	2011 Allowance
General Administration	\$246,022	\$368,678	\$378,134
Custodial Care	8,652,736	8,511,491	8,686,400
Dietary Services	1,118,273	1,094,366	1,148,073
Plant Operation and Maintenance	2,796,009	2,622,457	2,656,607
Clinical and Hospital Services	3,360,870 818,027	3,972,760 645,022	4,028,120 658,477
· ·			
Total	\$16,991,937	<u>\$17,214,774</u>	\$17,555,811
Appropriation Statement:			
Appropriation Statement.	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	136.00	133.00	133.00
Number of Contractual Positions	.63	1.00	1.00
01 Salaries, Wages and Fringe Benefits	9,503,609	9,368,995	9,563,983
02 Technical and Special Fees	15,082	12,155	18,117
03 Communication	36,650	38,040	36,990
04 Travel	227 2,334,994	700 2,278,164	400 2,286,590
07 Motor Vehicle Operation and Maintenance	92,434	85,000	85,000
08 Contractual Services	3,692,994	4,090,300	4,161,500
09 Supplies and Materials	928,335	921,690	979,207
10 Equipment—Replacement	1,617	3,730	8,024
11 Equipment—Additional	6,047 379,045 903	416,000	416,000
Total Operating Expenses	7,473,246	7,833,624	7,973,711
Total Expenditure	16,991,937	17,214,774	17,555,811
Original General Fund Appropriation Transfer of General Fund Appropriation	15,829,128 386,875	16,234,969 600,818	
Total General Fund Appropriation	16,216,003 386	15,634,151	
Net General Fund Expenditure	16,215,617	15,634,151	16,069,567
Special Fund Expenditure	309,722	517,130	395,000
Federal Fund Expenditure	466 500	857,000	857,000
Reimbursable Fund Expenditure	466,598	206,493	234,244
Total Expenditure	16,991,937	17,214,774	17,555,811
Special Fund Income:			
Q00303 Inmate Welfare Funds	249,720	320,000	320,000
Q00306 Work Release Earnings	60,002	197,130	75,000
Total	309,722	517,130	395,000
Federal Fund Recovery Income: swf503 State Fiscal Stabilization Funds-Discretionary		857,000	857,000
Reimbursable Fund Income:			
J00B01 DOT-State Highway Administration	274,334	206,493	234,244
K00A04 DNR-Maryland Park Service	192,264	= 20,.,0	20 1,2 1 1
Total	466,598	206,493	234,244
I VILL	.00,070	200,122	2.7 1,2-1

Q00B06.05 SOUTHERN MARYLAND PRE-RELEASE UNIT – MARYLAND CORRECTIONAL PRE-RELEASE SYSTEM

PROGRAM DESCRIPTION

The Southern Maryland Pre-Release Unit, located in Charlotte Hall, is a minimum security institution for adult male offenders.

This budgetary program shares the mission, vision, goals, objectives, and performance measures for General Administration – Division of Correction Headquarters (Q00B01.01).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Operating Capacity	177	177	178	178
Average Daily Population	177	177	178	178
Annual Cost per Capita	\$25,825	\$26,444	\$27,288	\$28,688
Daily Cost per Capita	\$70.75	\$72.45	\$74.76	\$78.60
Ratio of Average Daily Population to positions	3.93:1	3.93:1	3.87:1	3.87:1
Ratio of Average Daily Population to custodial positions	5.21:1	5.21:1	5.39:1	5.39:1

Q00B06.05 SOUTHERN MARYLAND PRE-RELEASE UNIT—MARYLAND CORRECTIONAL PRE-RELEASE SYSTEM

Project Summary:			
	2009 Actual	2010 Appropriation	2011 Allowance
General Administration	\$332,664	\$394,381	\$437,137
Custodial Care	2,225,149	2,185,788	2,328,075
Dietary Services	512,953	461,412	517,080
Plant Operation and Maintenance	361,980	318,043	292,700
Clinical and Hospital Services	991,193 256,684	1,204,383 293,327	1,215,263 316,170
Total	\$4,680,623	\$4,857,334	\$5,106,425
Appropriation Statement:	2009	2010	2011
	Actual	Appropriation	Allowance
Number of Authorized Positions	45.00	46.00	46.00
Number of Contractual Positions	.43	.50	.50
01 Salaries, Wages and Fringe Benefits	2,734,277	2,846,983	3,005,190
02 Technical and Special Fees	17,788	19,297	18,744
03 Communication	30,411	41,050	33,000
04 Travel	333 150,564	800 161,243	400 140,900
07 Motor Vehicle Operation and Maintenance	78,460	80,000	77,000
08 Contractual Services	1,166,665	1,278,153	1,324,943
09 Supplies and Materials	360,712	263,908	322,208
10 Equipment—Replacement	4,335		3,140
12 Grants, Subsidies and Contributions	137,078	165,600 300	180,600 300
Total Operating Expenses	1,928,558	1,991,054	2,082,491
Total Expenditure	4,680,623	4,857,334	5,106,425
Original General Fund Appropriation	3,876,417	4,141,870	
Transfer of General Fund Appropriation	227,472	-56,144	
Total General Fund Appropriation	4,103,889	4,085,726	
Less: General Fund Reversion/Reduction	116		
Net General Fund Expenditure	4,103,773	4,085,726	4,353,632
Special Fund Expenditure	364,014	433,280	418,744
Federal Fund Expenditure	212.026	150,000	150,000 184.049
Reimbursable Fund Expenditure	212,836	188,328	
Total Expenditure	4,680,623	4,857,334	5,106,425
Special Fund Income:			
Q00303 Inmate Welfare Funds	128,180	144,297	168,744
Q00306 Work Release Earnings	235,834	288,983	250,000
Total	364,014	433,280	418,744
Federal Fund Recovery Income: swf503 State Fiscal Stabilization Funds-Discretionary		150,000	150,000
5w1505 State 1 isolat Stabilization 1 unus-Discretionary		130,000	130,000
Reimbursable Fund Income:			
J00B01 DOT-State Highway Administration	212,836	188,328	184,049

Q00B06.06 EASTERN PRE-RELEASE UNIT – MARYLAND CORRECTIONAL PRE-RELEASE SYSTEM

PROGRAM DESCRIPTION

The Eastern Pre-Release Unit, located in Church Hill, is a minimum security institution for adult male offenders.

This budgetary program shares the mission, vision, goals, objectives, and performance measures for General Administration – Division of Correction Headquarters (Q00B01.01).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Operating Capacity	175	174	178	178
Average Daily Population	175	174	178	178
Annual Cost per Capita	\$27,367	\$29,650	\$28,314	\$29,890
Daily Cost per Capita	\$74.98	\$81.23	\$77.57	\$81.89
Ratio of Average Daily Population to positions	3.50:1	3.70:1	3.71:1	3.71:1
Ratio of Average Daily Population to custodial positions	4.73:1	5.12:1	5.09:1	5.09:1

Q00B06.06 EASTERN PRE-RELEASE UNIT-MARYLAND CORRECTIONAL PRE-RELEASE SYSTEM

Duningt Commencers.			
Project Summary:	2009 Actual	2010 Appropriation	2011 Allowance
General Administration	\$63,383	\$287,695	\$305,041
Custodial Care	2,505,557	2,400,013	2,557,399
Dietary Services	529,874	414,906	481,064
Plant Operation and Maintenance	470,673	404,492	424,784
Clinical and Hospital Services	1,017,347	1,207,288	1,215,263
Classification, Recreational and Religious Services	\$5,159,098	325,446 \$5,039,840	\$5,320,412
Total	\$3,139,098	\$3,039,640	\$3,320,412
Appropriation Statement:	2009	2010	2011
	Actual	Appropriation	Allowance
Number of Authorized Positions	47.00	48.00	48.00
Number of Contractual Positions	.94	1.45	1.45
01 Salaries, Wages and Fringe Benefits	3,231,220	3,046,723	3,223,655
02 Technical and Special Fees	28,199	30,290	32,974
03 Communication	28,380 214	26,265 1,200	27,100 600
06 Fuel and Utilities	163,586	147,368	154,600
07 Motor Vehicle Operation and Maintenance	162,920	137,500	142,500
08 Contractual Services	1,081,011	1,240,838	1,254,335
09 Supplies and Materials	322,776	230,356	302,208
10 Equipment—Replacement	625	150.000	3,140
12 Grants, Subsidies and Contributions	140,077 90	179,000 300	179,000 300
Total Operating Expenses	1,899,679	1,962,827	2,063,783
Total Expenditure	5,159,098	5,039,840	5,320,412
Original General Fund Appropriation	4,183,799	4,365,792	
Transfer of General Fund Appropriation	463,658	-65,388	
Total General Fund Appropriation	4,647,457 108	4,300,404	
	4,647,349	4,300,404	1 650 602
Net General Fund ExpenditureSpecial Fund Expenditure	310,100	404,871	4,658,683 354,996
Federal Fund Expenditure	310,100	134,000	134,000
Reimbursable Fund Expenditure	201,649	200,565	172,733
Total Expenditure	5,159,098	5,039,840	5,320,412
Special Fund Income:			
Q00303 Inmate Welfare Funds	107,816	152,367	149,996
Q00306 Work Release Earnings	202,284	252,504	205,000
Total	310,100	404,871	354,996
Federal Fund Recovery Income:			
swf503 State Fiscal Stabilization Funds-Discretionary		134,000	134,000
Reimbursable Fund Income:	201.640	200 505	170 700
J00B01 DOT-State Highway Administration	201,649	200,565	172,733

Q00B06.11 CENTRAL MARYLAND CORRECTIONAL FACILITY – MARYLAND CORRECTIONAL PRE-RELEASE SYSTEM

PROGRAM DESCRIPTION

The Central Maryland Correctional Facility, formerly Central Laundry Facility (renamed effective July 1, 2009) is a minimum security institution for adult male offenders located adjacent to Springfield Hospital Center in Carroll County.

This budgetary program shares the mission, vision, goals, objectives, and performance measures for General Administration – Division of Correction Headquarters (Q00B01.01).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Operating Capacity	509	509	510	510
Average Daily Population	509	509	510	510
Annual Cost per Capita	\$27,503	\$28,860	\$28,362	29,288
Daily Cost per Capita	\$75.35	\$79.07	\$77.70	\$80.24
Ratio of Average Daily Population to positions	3.98:1	4.04:1	4.21:1	4.21:1
Ratio of Average Daily Population to custodial positions	5.04:1	5.25:1	5.43:1	5.43:1

Q00B06.11 CENTRAL MARYLAND CORRECTIONAL FACILITY—MARYLAND CORRECTIONAL PRE-RELEASE SYSTEM

Project Summary:	2009 Actual	2010 Appropriation	2011 Allowance
General Administration	\$750,440 6,883,124 1,232,870 2,027,863 3,272,689	\$667,545 6,816,660 1,003,506 1,976,942 3,435,277	\$693,611 7,006,563 1,186,867 1,985,754 3,481,935
Classification, Recreational and Religious Services	522,983 \$14,689,969	\$14,464,561	\$14,937,032
Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	126.00	121.00	121.00
01 Salaries, Wages and Fringe Benefits	8,044,253	8,184,190	8,388,465
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional	34,466 895 1,318,685 49,607 3,829,185 956,796 240 1,882	32,850 1,000 1,320,027 81,000 3,666,377 693,887 3,730	31,450 1,000 1,292,900 58,400 3,734,615 942,422 6,280
12 Grants, Subsidies and Contributions	453,960 6,645,716	481,500 6,280,371	481,500
Total Operating Expenses Total Expenditure	14,689,969	14,464,561	6,548,567
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	12,744,824 1,222,636 13,967,460	13,515,840 96,183 13,419,657	
Less: General Fund Reversion/Reduction	331 13,967,129 410,139 312,701 14,689,969	13,419,657 526,648 518,256 14,464,561	13,933,761 529,490 473,781 14,937,032
Special Fund Income: Q00303 Inmate Welfare Funds	410,139	526,648	529,490
Reimbursable Fund Income: J00B01 DOT-State Highway Administration Q00B09 DPSCS-Maryland Correctional Enterprises	72,731 239,970	218,256 300,000	200,781 273,000

Total

312,701

518,256

473,781

Q00B06.12 HERMAN L. TOULSON CORRECTIONAL FACILITY – MARYLAND CORRECTIONAL PRE-RELEASE SYSTEM

PROGRAM DESCRIPTION

The Toulson Correctional Facility, formerly the Toulson Boot Camp (renamed July 1, 2009), is a minimum security institution for adult male offenders located in Jessup. It is scheduled to be closed in March 2010.

This budgetary program shares the mission, vision, goals, objectives, and performance measures for General Administration – Division of Correction Headquarters (Q00B01.01).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Operating Capacity	374	372	365	
Average Daily Population	374	372	365	′
Annual Cost per Capita	\$28,410	\$29,365	\$24,899	
Daily Cost per Capita	\$77.84	\$80.45	\$68.22	
Ratio of Average Daily Population to positions	3.09:1	3.07:1		
Ratio of Average Daily Population to custodial positions	3.82:1	3.80:1		

Q00B06.12 HERMAN L. TOULSON CORRECTIONAL FACILITY—MARYLAND CORRECTIONAL PRE-RELEASE SYSTEM

Project Summary:	2009 Actual	2010 Appropriation	2011 Allowance
General Administration	\$368,033	\$735,875	
Custodial Care	6,275,929	3,956,933	
Dietary Services	1,205,735	796,512	
Plant Operation and Maintenance	783,390	661,396	
Clinical and Hospital Services	1,759,379	2,458,580	
Classification, Recreational and Religious Services	461,636	410,210	
Substance Abuse	69,530	68,683	
Total	\$10,923,632	\$9,088,189	
Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	121.00		
01 Salaries, Wages and Fringe Benefits	7,184,437	5,452,384	
03 Communication	25,488	16.665	
04 Travel	202	200	
06 Fuel and Utilities	471,312	373,203	
07 Motor Vehicle Operation and Maintenance	67,264	51,000	
08 Contractual Services	2,007,437	2,553,665	
09 Supplies and Materials	900,564	542,997	
12 Grants, Subsidies and Contributions	266,338 590	98,075	
Total Operating Expenses	3,739,195	3,635,805	
Total Expenditure	10,923,632	9,088,189	
Original General Fund Appropriation	10,569,918	10,952,626	
Transfer of General Fund Appropriation	-267,593	-2,263,316	
• • •	10,302,325	8,689,310	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	236	0,009,510	
	10,302,089	8,689,310	
Net General Fund ExpenditureSpecial Fund Expenditure	240,283	138,385	
Reimbursable Fund Expenditure	381,260	260,494	
Total Expenditure	10,923,632	9,088,189	
Total Expenditure	10,923,032	7,000,107	
Special Fund Income:			
Q00303 Inmate Welfare Funds	240,283	138,385	
Reimbursable Fund Income:			
J00B01 DOT-State Highway Administration	381,260	260,494	

Q00B07.01 EASTERN CORRECTIONAL INSTITUTION - EASTERN SHORE REGION

PROGRAM DESCRIPTION

The Eastern Correctional Institution (ECI) is a medium security institution for adult male offenders located in Somerset County. A 400-bed minimum security annex for adult male offenders is located adjacent to the Eastern Correctional Institution. Effective July 1, 2009, the budget (formerly Q00B07.02) for the Poplar Hill Pre-Release Unit (PHPRU), in the Eastern Shore Region, was merged into this program.

This budgetary program shares the mission, vision, goals, objectives, and performance measures for General Administration – Division of Correction Headquarters (Q00B01.01).

OTHER PERFORMANCE MEASURES

	2008	2009	2010	2011
Performance Measures	Actual [‡]	Actual [‡]	Estimated	Estimated
Operating Capacity	3,523	3,418	3,535	3,425
Average Daily Population	3,523	3,418	3,535	3,425
Annual Cost per Capita	\$27,184	\$29,401	\$27,356	\$29,551
Daily Cost per Capita	\$74.48	\$80.55	\$74.95	\$80.96
Ratio of Average Daily Population to positions	3.91:1	3.79:1	3.92:1	3.80:1
Ratio of Average Daily Population to custodial positions	5.17:1	5.29:1	5.21:1	5.05:1

Note:

For consistency, data for fiscal years 2008 and 2009 represent the combined data for ECI and PHPRU.

Q00B07.01 EASTERN CORRECTIONAL INSTITUTION—EASTERN SHORE REGION

Total Expenditure

Project Summary:	2009 Actual	2010 Appropriation	2011 Allowance
General Administration	\$6,165,802	\$5,615,015	\$5,631,765
Custodial Care	51,176,540	49,972,435	52,807,570
Dietary Services	8,058,558	7,467,347	7,902,385
Plant Operation and Maintenance	12,917,324 17,324,804	12,092,749 16,555,299	12,056,008 17,632,533
Clinical and Hospital Services	4,593,379	4,766,023	4,918,641
Substance Abuse	255,600	235,772	264,671
	\$100,492,007	\$96,704,640	\$101,213,573
Total	\$100,492,007	\$90,704,040	\$101,213,373
Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	903.00	902.00	902.00
Number of Contractual Positions	6.36	10.47	10.47
01 Salaries, Wages and Fringe Benefits	62,448,385	60,311,165	64,151,730
02 Technical and Special Fees	201,264	184,128	217,229
03 Communication	146,384	138,898	134,927
04 Travel	27,827	9,000	6,000
06 Fuel and Utilities	9,801,072	10,177,694	8,865,041
07 Motor Vehicle Operation and Maintenance	235,285	204,101	212,918
08 Contractual Services	18,031,163	17,298,324	18,416,528
09 Supplies and Materials	6,461,832	5,220,176	6,068,389
10 Equipment—Replacement	86,433	12,300	
11 Equipment—Additional	38,437	1,242	2.024.700
12 Grants, Subsidies and Contributions	2,913,969 99,956	3,047,200 100,412	3,026,700
13 Fixed Charges	37,842,358	36,209,347	36,844,614
Total Operating Expenses	100,492,007	96,704,640	101,213,573
Total Expenditure	100,492,007	90,704,040	101,213,373
Original General Fund Appropriation	96,387,305	88,543,285	
Transfer of General Fund Appropriation	140,797	-4,576,753	
Total General Fund Appropriation	96,528,102	83,966,532	
Less: General Fund Reversion/Reduction	194		
Net General Fund Expenditure	96,527,908	83,966,532	89,075,745
Special Fund Expenditure	2,882,071	3,180,400	3,107,717
Federal Fund Expenditure	850,000	9,275,364	8,830,000
Reimbursable Fund Expenditure	232,028	282,344	200,111

100,492,007

96,704,640

101,213,573

Special Fund Income: Q00303 Inmate Welfare Funds	2,646,531 235,540	2,905,400 275,000	2,867,717 240,000
Total	2,882,071	3,180,400	3,107,717
Federal Fund Income: 16.606 State Criminal Alien Assistance Program	850,000	1,845,364	1,400,000
Federal Fund Recovery Income: swf503 State Fiscal Stabilization Funds-Discretionary	<u> </u>	7,430,000	7,430,000
Reimbursable Fund Income: C00A00 Judiciary	13,417 165,939 52,672	35,952 186,750 59,642	173,111 27,000
Total	232,028	282,344	200,111

SUMMARY OF WESTERN MARYLAND REGION

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	1,058.50	1,062.50	1,062.50
Salaries, Wages and Fringe Benefits Operating Expenses	63,827,116 25,424,993	68,587,821 23,467,107	71,455,001 26,366,487
Original General Fund Appropriation	91,995,768 -4,743,530	88,110,298 -4,744,524	
Total General Fund Appropriation	87,252,238 798	83,365,774	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	87,251,440 1,788,539 212,130	83,365,774 2,107,971 6,409,600 171,583	88,840,299 2,363,954 6,409,600 207,635
Total Expenditure	89,252,109	92,054,928	97,821,488

Q00B08.01 WESTERN CORRECTIONAL INSTITUTION - WESTERN MARYLAND REGION

PROGRAM DESCRIPTION

The Western Correctional Institution is a maximum security institution for adult male offenders located in Allegany County.

This budgetary program shares the mission, vision, goals, objectives, and performance measures for General Administration – Division of Correction Headquarters (Q00B01.01).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Operating Capacity	1,725	1,687	1,760	1,680
Average Daily Population	1,725	1,687	1,760	1,680
Annual Cost per Capita	\$28,826	\$30,156	\$28,439	\$30,202
Daily Cost per Capita	\$78.97	\$82.62	\$77.92	\$82.75
Ratio of Average Daily Population to positions	3.31:1	3.36:1	3.50:1	3.34:1
Ratio of Average Daily Population to custodial positions	4.52:1	4.66:1	4.81:1	4.59:1

WESTERN MARYLAND REGION

Q00B08.01 WESTERN CORRECTIONAL INSTITUTION

Decical Commons			
Project Summary:	2009 Actual	2010 Appropriation	2011 Allowance
General Administration	\$3,445,738	\$3,716,966	\$3,537,897
Custodial Care	27,941,668	27,486,165	28,486,339
Dietary Services	3,895,418	3,679,699	3,996,470
Plant Operation and Maintenance	4,306,934	4,299,252	4,282,171
Clinical and Hospital Services	8,609,218	8,257,969	7,435,972
Classification, Recreational and Religious Services	2,628,753	2,559,878	2,944,445
Substance Abuse	46,201	53,135	56,197
Total	\$50,873,930	\$50,053,064	\$50,739,491
Appropriation Statement:			
	2009	2010	2011
	Actual	Appropriation	Allowance
Number of Authorized Positions	502.50	502.50	502.50
01 Salaries, Wages and Fringe Benefits	34,612,727	34,473,705	35,617,318
03 Communication	94,560	107,341	100,050
04 Travel	30,802	24,000	25,200
06 Fuel and Utilities	2,518,121	2,612,414	2,432,968
07 Motor Vehicle Operation and Maintenance	106,471	129,415	127,356
08 Contractual Services	9,047,562 2,959,555	8,479,690	7,876,472 2,955,451
09 Supplies and Materials	2,939,333 9,530	2,554,302 6,685	13,850
11 Equipment—Additional	33,125	0,083	15,650
12 Grants, Subsidies and Contributions	1,307,840	1,506,000	1,406,000
13 Fixed Charges	153,637	159,512	184,826
Total Operating Expenses	16,261,203	15,579,359	15,122,173
Total Expenditure	50,873,930	50,053,064	50,739,491
Original General Fund Appropriation Transfer of General Fund Appropriation	48,462,842 1,037,724	48,669,642 -2,475,520	
Total General Fund Appropriation	49,500,566 90	46,194,122	
Net General Fund Expenditure	49,500,476	46,194,122	46,940,902
Special Fund Expenditure	1,161,324	1,445,359	1,348,954
Federal Fund Expenditure		2,242,000	2,242,000
Reimbursable Fund Expenditure	212,130	171,583	207,635
Total Expenditure	50,873,930	50,053,064	50,739,491
Special Fund Income:			
Q00303 Inmate Welfare Funds	1,161,324	1,445,359	1,348,954
Federal Fund Recovery Income: swf503 State Fiscal Stabilization Funds-Discretionary		2,242,000	2,242,000
Reimbursable Fund Income:			
J00B01 DOT-State Highway Administration	131,539	85,483	131,801
K00A04 DNR-Maryland Park Service	3,857		3,934
Q00B09 DPSCS-Maryland Correctional Enterprises	76,734	86,100	71,900
Total	212,130	171,583	207,635

Q00B08.02 NORTH BRANCH CORRECTIONAL INSTITUTION – WESTERN MARYLAND REGION

PROGRAM DESCRIPTION

The North Branch Correctional Institution is a maximum security institution for adult male offenders located in Allegany County. North Branch Correctional Institution opened its first housing unit at Western Correctional Institution (WCI) in January 2003. Its official opening as a maintaining institution has been deferred to fiscal year 2009, subject to availability of personnel.

This budgetary program shares the mission, vision, goals, objectives, and performance measures for General Administration – Division of Correction Headquarters (Q00B01.01).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Operating Capacity	567	868	675	1,230
Average Daily Population	567	868	675	1,230
Annual Cost per Capita	\$44,082	\$44,214	\$62,225	\$38,278
Daily Cost per Capita	\$120.77	\$121.14	\$170.48	\$104.87
Ratio of Average Daily Population to positions	1.27:1	1.56:1	1.21:1	2.20:1
Ratio of Average Daily Population to custodial positions	1.54:1	1.97:1	1.52:1	2.77:1

Q00B08.02 NORTH BRANCH CORRECTIONAL INSTITUTION—WESTERN MARYLAND REGION

General Administration \$1,512,744 \$1,432,279 \$1 Custodial Care 24,707,103 28,673,681 30 Dietary Services 2,724,364 3,242,579 3 Plant Operation and Maintenance 3,125,630 3,600,978 3 Clinical and Hospital Services 4,182,878 2,914,767 5 Classification, Recreational and Religious Services 2,125,460 2,137,580 2 Total \$38,378,179 \$42,001,864 \$47 Appropriation Statement:	
Custodial Care 24,707,103 28,673,681 30 Dietary Services 2,724,364 3,242,579 3 Plant Operation and Maintenance 3,125,630 3,600,978 3 Clinical and Hospital Services 4,182,878 2,914,767 5 Classification, Recreational and Religious Services 2,125,460 2,137,580 2 Total \$38,378,179 \$42,001,864 \$47 Appropriation Statement:	llowance
Custodial Care 24,707,103 28,673,681 30 Dietary Services 2,724,364 3,242,579 3 Plant Operation and Maintenance 3,125,630 3,600,978 3 Clinical and Hospital Services 4,182,878 2,914,767 5 Classification, Recreational and Religious Services 2,125,460 2,137,580 2 Total \$38,378,179 \$42,001,864 \$47 Appropriation Statement:	.650,987
Dietary Services	,591,804
Plant Operation and Maintenance	,375,280
Clinical and Hospital Services	,402,830
Classification, Recreational and Religious Services 2,125,460 2,137,580 2 Total \$38,378,179 \$42,001,864 \$47 Appropriation Statement: 2009 2010 Appropriation App	,444,193
Appropriation Statement: 2009 2010 Actual Appropriation	,616,903
2009 2010 Actual Appropriation A	,081,997
Number of Authorized Positions556.00 560.00	2011 illowance
	560.00
01 Salaries, Wages and Fringe Benefits 29,214,389 34,114,116 35	,837,683
03 Communication	56,728
04 Trayel 7,655 20,126	9,200
, , , , , , , , , , , , , , , ,	760,100
07 Motor Vehicle Operation and Maintenance 92,807 49,392	56,327
	755,273
09 Supplies and Materials	419,186
10 Equipment—Replacement	4,600
11 Equipment—Additional 212,041 17,200	12,200
	,170,000
13 Fixed Charges 679 700	700
	,244,314
Total Expenditure	081,997
Original General Fund Appropriation	
Transfer of General Fund Appropriation	
Total General Fund Appropriation	
Less: General Fund Reversion/Reduction	
Net General Fund Expenditure	899,397
· · · · · · · · · · · · · · · · · · ·	015,000
	167,600
Total Expenditure	081,997
Special Fund Income: 627,215 662,612 1,000	015,000
Federal Fund Recovery Income: swf503 State Fiscal Stabilization Funds-Discretionary	167,600

BALANCE SHEET

ASSETS

	2009	June 30	2008
CURRENT ASSETS:		-	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Cash Participal Cash	\$13,283,786		\$9,828,281
Restricted Cash Accounts receivable	1,546,029 4,394,476		7,900,120
Inventories	11,077,352		11,218,999
Other Assets	219,208	_	123,809
Total Current Assets	30,520,851	_	29,071,209
Non-Current Assets Net of Accumulated Depreciation:			
Capital Assets	6,180,838		6,928,867
Equipment Structures and Improvements	1,008,000		929,692
Infrastructure	61,483		69,453
Total Non-Current Assets	7,250,321	_	7,928,012
TOTAL ASSETS	37,771,172	=	36,999,221
LIABILITIES			
CURRENT LIABILITIES:			
Accounts Payable and Accrued Liabilities	1,931,141		2,160,989
Accrued Vacation and Workers' Compensation Deferred Revenue	980,107 502,789		811,738 186,363
Current Portion of Notes Payable	366,561		350,390
Total Current Liabilities	3,780,598	-	3,509,480
Non-Current Liabilities:			
Notes Payable, Net of Current Portion	1,040,924		1,407,485
Accrued Vacation and Workers' Compensation	626,583	_	736,266
Total Noncurrent Liabilities	1,667,507		2,143,751
Total Liabilities Net Assets:	5,448,105		5,653,231
Investment in Capital Assets	5,842,836		6,170,136
Unrestricted Net Assets	26,480,231		25,175,854
Total Net Assets	\$32,323,067	_	\$31,345,990
Total Liabilities and Net Assets	\$37,771,172	_	\$36,999,221
•		_	

Note: Data is submitted from the auditor's financial statements. Data may not add due to rounding.

STATEMENT OF REVENUE AND EXPENSE

FOR THE FISCAL YEARS ENDED

JUNE 30, 2009 AND 2008

Fiscal Year Ended June 30

	2009	2008
OPERATING REVENUES:		
Sales and Services	\$52,877,915	\$51,469,601
Operating Expenses:		
Cost of Sales and Products and Services	42,905,987	38,385,853
Selling, General and Administrative Expenses	6,066,571	6,200,028
Other	1,451,725	1,740,513
Depreciation	1,468,216	1,350,600
Total Operating Expenses	51,892,499	47,676,994
NET OPERATING INCOME	985,416	3,792,607
NONOPERATING REVENUE:		
Miscellaneous Income	993	101
Gain (Loss) on Disposal of Fixed Assets	-9,332	-12,47 I
Total Nonoperating Revenue and Expense	-8,339	-12,370
NET INCOME BEFORE TRANSFER TO/FROM OTHER		
STATE AGENCIES	977,077	3,780,237
Change in Net Assets	977,077	3,780,237
Total Net Assets-Beginning	31,345,990	27,565,753
Total Net Assets-Ending	\$32,323,067	\$31,345,990

STATEMENT OF CASH FLOWS FOR THE FISCAL YEARS ENDED JUNE 30, 2009 AND 2008

	Fiscal Year Ei 2009	nded June 30 2008
CASH FLOWS FROM OPERATING ACTIVITIES	2007	
Cash Flows from Operating Activities: Receipts from Customers	\$56,699,984	\$50,229,499
Payments to suppliers of goods or services	-35,181,358	-33,606,869
Payments to employees	-15,367,839	-14,374,651
Net cash provided by operating activities	6,150,787	2,247,979
Cash Flows from Capital and Related Financing Activities:	·	,
Acquisitions and construction of plant and equipment	-798,863	-3,533,194
Decrease in Borrowed Funds	-350,390	1,757,875
Net cash used for capital and related financing activities	-1,149,253	-1,775,319
Increase (Decrease) in Cash	5,001,534	472,660
Balance-beginning	9,828,281	9,355,621
Cash, End of Year	\$14,829,815	\$9,828,281
Reconciliation of net operating income to net cash		
provided by operating activities:		
Net Operating Income	\$985,417	\$3,792,607
Adjustments to reconcile net operating income to net cash		
provided by operating activities:		
Depreciation	1,468,216	1,350,600
Change in assets and liabilities:		
Accounts receivable	3,505,643	-952,056
Inventories	141,646	-1,992,893
Other Assets	-95,399	-34,463
Deferred Revenue	316,426	-288,046
Accounts payable and accrued liabilities	-229,848	281,034
Accrued vacation and workers' compensation costs	58,686	91,196
Total adjustments	5,165,370	-1,544,628
Net Cash Provided by Operating Activities	\$6,150,787	\$2,247,979

000B09.01 MARYLAND CORRECTIONAL ENTERPRISES

PROGRAM DESCRIPTION

Maryland Correctional Enterprises (formerly State Use Industries) provides work and job training for inmates incarcerated in the Division of Correction under the Correctional Services Article, §§ 3-501—3-528, Annotated Code of Maryland. Maryland Correctional Enterprises (MCE) produces goods and supplies services at a cost that does not exceed the prevailing average market price. These goods and services are used by local, State, and federal agencies. These goods are also available for use by charitable, civic, educational, fraternal, or religious organizations.

MISSION

The mission of Maryland Correctional Enterprises is to provide structured employment and training activities for offenders in order to improve employability upon release, to enhance safety and security, to reduce prison idleness, to produce quality, saleable goods and services, and to be a financially self-supporting State agency.

VISION

Maryland Correctional Enterprises endeavors to employ all eligible offenders to reduce recidivism and to be a financially successful organization. We strive to ensure continued professional development and training for our civilian and inmate staff. We will be an integrated, well-managed, and technologically progressive organization that will provide our customers with the highest quality goods and services.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Good Management. Ensure that Maryland Correctional Enterprises operates efficiently.

Objective 1.1 MCE will increase sales by two percent every fiscal year.

Performance Measures Outcome: Dollar volume of sales (millions) ¹ (Percent change from prior fiscal year)	2008	2009	2010	2011
	Actual	Actual	Estimated	Estimated
	\$51.430	\$52.877	\$53.935	\$55.009
	(+7.0%)	(+ 2.8%)	(+ 2.0%)	(+ 2.0%)
Objective 1.2 MCE will increase inmate employment to 2,250 by fix	scal year 2012. ²			
Performance Measures	2008	2009	2010	2011
	Actual	Actual	Estimated	Estimated

Objective 1.3 By fiscal year 2012, MCE will reduce average delivery time to 21 days.³

Outcome: Number of inmates employed (June payroll)¹

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Average delivery time (days)	23	24	23	22

1.890

2,000

2,158

2,189

Q00B09.01 MARYLAND CORRECTIONAL ENTERPRISES (Continued)

OTHER PERFORMANCE MEASURES

Performance Measures Inmates Employed:	2008 Actual 1,890	2009 Actual ¹ 2,000	2010 Estimated 2,158	2011 Estimated 2,189
Baltimore Pre-Release Unit for Women ⁴	10	4	2	2
Central Maryland Correctional Facility	*	106	113	113
Eastern Correctional Institution	214	231	256	281
Jessup Correctional Institution	478	563	572	572
Jessup Pre-Release Unit	40	37	43	43
Maryland Correctional Institution – Hagerstown	261	300	307	307
Maryland Correctional Institution – Jessup	142	160	166	166
Maryland Correctional Institution for Women	213	245	271	271
Maryland Correctional Training Center	125	114	181	187
North Branch Correctional Institution		8	8	8
Patuxent Institution	41	43	43	43
Poplar Hill Pre-Release Unit		13	13	13
Roxbury Correctional Institution	107	108	114	114
Western Correctional Institution	45	68	69	69
Maintenance Crews (Hagerstown)	21	*	*	*
Laundry Operations	193	*	*	*

Note:

^{*} Effective for fiscal year 2009 and thereafter, inmate employment in maintenance crews in Hagerstown and at laundry operations throughout the State is included in the count for the institution where the inmate is housed. Inmates working in maintenance crews are housed at Maryland Correctional Training Center (Hagerstown), and inmates working at laundry operations are housed at Central Maryland Correctional Facility, Eastern Correctional Institution, Jessup Correctional Institution, North Branch Correctional Institution, and Western Correctional Institution.

¹ Unaudited.

² The original target (2,500 employed by fiscal year 2010) has been modified for the fiscal year 2011 Budget Book presentation.

The original target (25 days by fiscal year 2008) has been modified for the fiscal year 2011 Budget Book presentation.

Inmates at the Baltimore Pre-Release Unit for Women (BPRUW) were employed at the Quick Copy Center in Baltimore City until it was relocated in fiscal year 2009 to the Maryland Correctional Institution—Jessup. Limited numbers of BPRUW inmates continue to be employed at MCE administrative offices.

Q00B09.01 MARYLAND CORRECTIONAL ENTERPRISES

Appropriation Statement:	2009	2010	2011
	Actual	Appropriation	Allowance
Number of Authorized Positions	199.00	214.00	214.00
Number of Contractual Positions	8.90	32.69	32.69
01 Salaries, Wages and Fringe Benefits	13,566,326	13,753,092	14,568,697
02 Technical and Special Fees	349,726	470,149	456,917
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges 14 Land and Structures	234,103 48,952 1,109,706 985,238 1,582,915 30,942,788 397,482 1,125,383 2,200,937 366,987 227,973	180,284 49,500 1,353,300 1,004,825 1,955,250 36,136,300 1,414,661 136,905 2,193,670 373,994	226,477 3,000 1,275,800 1,087,502 1,734,200 33,899,000 1,669,490 783,845 2,316,177 367,468
Total Operating Expenses	39,222,464	44,798,689	43,362,959
Total Expenditure	53,138,516	59,021,930	58,388,573
Special Fund Expenditure	53,138,516	59,021,930	58,388,573
Special Fund Income: Q00309 Sales of Goods and Services	53,138,516	59,021,930	58,388,573

Q00C01.01 GENERAL ADMINISTRATION AND HEARINGS – MARYLAND PAROLE COMMISSION

PROGRAM DESCRIPTION

Under Title 7 of the Correctional Services Article of the Annotated Code of Maryland, the Maryland Parole Commission hears cases for parole release and revocation, and is authorized to parole inmates sentenced to a term of confinement of six months or more from any correctional institution in Maryland except the Patuxent Institution. The Commission is authorized to issue warrants for the return of alleged violators to custody and revoke supervision upon finding that a violation of the conditions of parole or mandatory supervision release has occurred. The Commission also makes recommendations to the Governor regarding pardons, commutations of sentences, and parole of inmates sentenced to life imprisonment.

MISSION

The Maryland Parole Commission enhances public safety and promotes safe communities through sound and timely parole grant decisions and determinations regarding the revocation of parole and mandatory supervision release. The Commission encourages victim input as an integral part of the parole decision-making process.

VISION

The Maryland Parole Commission will build strong partnerships with victims, the judiciary, and other criminal justice agencies to better serve the community. We will use needs/risk assessment of offenders to enhance parole decision-making and public safety. We will parole offenders who have the potential to become law-abiding citizens.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Safe Communities. Help to keep Maryland communities safe.

Objective 1.1 In fiscal year 2006 and thereafter, the ratio between the percentage of paroled offenders and other offenders who are returned to Department supervision for new offenses within one year of their release from the Division of Correction (DOC) will be reduced to 0.43 or less.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome ³ : Percent (number) of paroled offenders returned				
to Department supervision for new offenses within one				
year of their release from the DOC	9.7%	**	$\leq 11.0\%$	$\leq 11.0\%$
	(206)	**		
Percent (number) of other offenders released ¹ from the DOC				
who are returned to Department supervision for new offenses				
within one year of their release from the DOC	26.2%	**		
•	(2,549)	**		
Ratio between categories above	0.42	**	≤ 0.43	≤ 0.43

Objective 1.2 During fiscal year 2005 and thereafter, at least 35 percent of retake warrants for parole/mandatory supervision release issued will be transmitted to the Central Home Detention Unit for entry into MILES/NCIC within three business days of receipt of the warrant request.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Retake warrants issued	4,407	4,284	4,300	4,300
Outcome: Percent of requests for retake warrants:				
Transmitted within three business days	29%	43%	≥ 35%	≥ 35%
Transmitted within one business day	5%	9%	≥ 12%	≥ 12%

Q00C01.01 GENERAL ADMINISTRATION AND HEARINGS – MARYLAND PAROLE COMMISSION (Continued)

Goal 2. Victim Services. Enhance victim services and mitigate the effects of crime on victims.

Objective 2.1 During fiscal year 2005 and thereafter, all victims attending open parole hearings will be "satisfied" or "well satisfied" with their experience during the hearing.⁴

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of open parole hearings conducted	92	77	85	85
Outcome: Percent of victims attending open parole hearings who				
were "satisfied" or "well satisfied" with:				
Their visit at the hosting institution	98%	98%	100%	100%
Their experience during the hearing	98%	98%	100%	100%

Objective 2.2 Beginning in fiscal year 2006 and thereafter, the Commission will accurately identify all cases eligible to be heard in an open parole hearing⁵ in order to conduct timely open parole hearings⁶ when they are requested.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of notifications of open parole hearings	752	670	700	700
Number of open parole hearings scheduled	106	87	95	95
Outcome: Percent of open parole hearing cases accurately identified	100%	100%	100%	100%
Percent of open parole hearings conducted timely	100%	100%	100%	100%

Goal 3. Good Management. Ensure the Commission operates efficiently.

Objective 3.1 During fiscal year 2009 and thereafter, at least 90 percent of initial parole hearings for Division of Correction (DOC) inmates will be scheduled and docketed on or before the inmate's parole eligibility date, and at least 50 percent of initial parole hearings for local jail inmates will be scheduled and docketed within 30 days of case receipt.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of initial parole hearings scheduled and docketed:				
On or before the DOC inmate's parole eligibility date ⁸	77%	84%	$\geq 90\%$	$\geq 90\%$
Within 30 days of receipt of a local jail inmate's case ⁹	44%	36%	≥ 50%	≥ 50%

Objective 3.2 During fiscal year 2008 and thereafter, at least 70 percent of revocation hearings for alleged technical rule violators will be conducted within 30 days of the parolee's or mandatory supervision releasee's return to the custody of the Division of Correction (DOC).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent ¹⁰ of technical rule violation hearings conducted				
within:				
60 days of the violator's return to DOC	83%	87%	95%	95%
45 days of the violator's return to DOC	76%	74%	90%	90%
30 days of the violator's return to DOC	62%	62%	$\geq 70\%$	> 70%

Q00C01.01 GENERAL ADMINISTRATION AND HEARINGS – MARYLAND PAROLE COMMISSION (Continued)

OTHER PERFORMANCE MEASURES

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Inmates heard ¹¹ by Commission	13,696	12,900	13,300	13,300
Parole grant hearings conducted ¹¹	9,445	8,361	8,900	8,900
Inmates denied parole	2,708	2,372	2,500	2,500
Revocation and preliminary hearings conducted ¹¹	4,251	4,539	4,400	4,400
Releases revoked	1,482	1,698	1,600	1,600
Inmates released on parole	2,433	2,367	2,400	2,400
Retake warrants/subpoenas issued	4,888	4,760	4,800	4,800
Special reports processed and reviewed	11,144	9,994	10,500	10,500
Victim notifications ¹²	7,365	7,676	7,500	7,500

Notes:

- ** Data is not available until February 2010.
- ¹ "Other offenders [released]" means those who were not paroled but were released under mandatory supervision or by expiration of sentence.
- Released during the fiscal year prior to reported year. A "return to Department supervision ... within one year of ... release" is counted from the month of release to the month of return. An inmate released in June and returned the following June is counted as returning "within a year of release," even if (for example) the release was June 1 and the return was June 30. A "release" is counted from the date recorded in the Department's Offender-Based State Correctional Information System (OBSCIS I), which is when an inmate is physically released from custody. In cases where an inmate can be released only to another jurisdiction's detainer (for a court appearance, to serve another sentence, etc.), this date may be later than the date documented by the commitment office if the detaining jurisdiction fails to take the inmate into its custody on the scheduled release date.
- ³ Data from the Department RISC (Repeat Incarceration Supervision Cycle) program.
- ⁴ This measure is derived from post-hearing questionnaires completed by victims or victims' representatives.
- "Eligible to be heard in an open parole hearing" means that the legal and policy criteria for an open parole hearing have been met at the time the notice of eligibility to request an open parole hearing is due to be sent to a victim who has requested notification of parole status prior to the four month period preceding the regularly-scheduled parole hearing date.
- ⁶ "Timely open parole hearings" means hearings that have not required rescheduling due to an error in assessing the legal and policy criteria for an open parole hearing. This excludes cases, for example, involving victims who are not on file with the Commission when notice is due to be sent; requests for rescheduling or cancellation by the inmate; rescheduling mandated by previously unavailable or unknown victim-related or conviction-related information; etc. Also excluded are cases that are eligible for a hearing six months or less from the date of inmate file or "life eligibility form" receipt from the Division of Correction.
- "Scheduled and docketed" means hearings for which the Commission made all necessary preparations to hear the inmate at or before eligibility, and includes hearings that the inmates elected to cancel or postpone on the day the hearing was scheduled and docketed.
- ⁸ Percentage based on a monthly random sample of 20 percent of inmates scheduled for an initial parole hearing in a given month, and includes those inmates heard within 90 days of case receipt from the Division of Correction if the inmate was at or beyond parole eligibility at the time of case receipt.
- A performance measure related to the timeliness of parole hearing scheduling for local jail inmates has been inserted at the request of the Joint Budget Chairmen (2008).
- ¹⁰ Percentages are based on a review of a random sample of 11% of all alleged technical parole violators.
- 11 "Inmates heard" and "hearings conducted" mean all face-to-face hearings in the Division of Correction and in local jail facilities (and parole-in-absentia hearings for Division of Correction inmates in foreign jurisdictions) that resulted in a decision and excludes those that were scheduled but later cancelled or postponed.
- ¹² Victim notifications are letters sent, on request, to victims or victims' representatives advising them of events controlled by the Commission that affect inmates and supervisees, i.e., parole hearing dates and results, parole releases, and the issuance of warrants.

MARYLAND PAROLE COMMISSION

Q00C01.01 GENERAL ADMINISTRATION AND HEARINGS

Appropriation Statement:

Appropriation Statements	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	75.00	74.00	74.00
Number of Contractual Positions	2.29	2.61	2.61
01 Salaries, Wages and Fringe Benefits	4,532,403	4,691,381	4,820,388
02 Technical and Special Fees	58,535	53,919	60,182
03 Communication. 04 Travel	52,433 28,309 7,296 17,034 34,371 2,780 1,472 254,045	55,592 25,650 8,275 22,250 35,800 6,352 210,799	54,777 27,000 22,129 22,325 35,800 2,324 210,904
Total Operating Expenses	397,740	364,718	375,259
Total Expenditure	4,988,678	5,110,018	5,255,829
Original General Fund Appropriation Transfer of General Fund Appropriation	5,537,808 -549,130	5,236,284 -126,266	
Net General Fund Expenditure	4,988,678	5,110,018	5,255,829

SUMMARY OF DIVISION OF PAROLE AND PROBATION

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	1,301.00	1,291.00	1,291.00
Total Number of Contractual Positions	98.97	110.37	110.37
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	82,905,701 3,090,179 14,430,516	80,788,957 2,126,876 18,332,394	88,159,696 3,086,863 18,771,734
Original General Fund Appropriation	102,512,880 -9,302,235	94,733,551 -3,898,386	- · · · · · · · · · · · · · · · · · · ·
Total General Fund Appropriation	93,210,645 250	90,835,165	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	93,210,395 7,007,118 208,883	90,835,165 6,247,366 3,936,235 229,461	97,735,350 8,060,276 3,936,345 286,322
Total Expenditure	100,426,396	101,248,227	110,018,293

O00C02.01 GENERAL ADMINISTRATION - DIVISION OF PAROLE AND PROBATION

PROGRAM DESCRIPTION

The Division of Parole and Probation provides offender supervision and investigation services under the Correctional Services Article, Title 6, Annotated Code of Maryland. The Division's largest workload involves the supervision of probationers assigned to the Division by the courts. Inmates released on parole by the Maryland Parole Commission or released from the Division of Correction because of mandatory release are also supervised by the Division. The Drinking Driver Monitor Program (DDMP) supervises offenders sentenced by the courts to probation for driving while intoxicated (DWI) or driving under the influence (DUI). The Division also monitors offenders in the Correctional Options Program (COP), which diverts offenders from the prison system whose criminal acts result from drug abuse.

MISSION

The mission of the Division of Parole and Probation is to support the people of Maryland in making communities safer by:

- Providing appropriate levels of control of offenders through comprehensive case management and intervention strategies.
- Conducting investigations and reporting accurate and timely information to decision-makers.
- Offering and delivering victim services.
- Entering and developing partnerships with stakeholders that lead to a shared vision.
- Living our professional principles.

VISION

The Division of Parole and Probation sees improved quality of life for the citizens of Maryland and increased offender success through collaborative crime prevention, community justice, and commitment to our professional principles.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Safe Communities. Help to keep Maryland communities safe.

Objective 1.1 In fiscal year 2010 and thereafter, the percent of cases¹ revoked due to a new offense committed while under the Division's supervision will not exceed the fiscal year 2009 levels (percent in parentheses).²

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total number of cases under supervision ³ :	142,446	149,280	154,600	158,700
Parole	8,742	9,272	9,700	10,000
Probation	119,802	126,842	132,000	136,000
Mandatory	13,902	13,166	12,900	12,700
Outcome: Percent (number) of cases under supervision that				
were closed 4 due to revocation for a new offense (3.1%):	3.2%	3.1%	$\leq 3.1\%$	≤ 3.1%
	(4,536)	(4,693)	(4,808)	(4,931)
Parole (2.2%)	2.5%	2.2%	≤ 2.2%	\leq 2.2%
	(215)	(200)	(213)	(220)
Probation (3.1%)	3.2%	3.1%	≤ 3.1%	≤ 3.1%
	(3,780)	(3,977)	(4,092)	(4,216)
Mandatory (3.9%)	3.9%	3.9%	≤ 3.9%	$\leq 3.9\%$
•	(541)	(516)	(503)	(495)

Q00C02.01 GENERAL ADMINISTRATION - DIVISION OF PAROLE AND PROBATION (Continued)

Objective 1.2 In fiscal year 2010 and thereafter, the percentage of cases closed satisfactorily will be at least 77 percent.²

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of cases closed ⁴	47,525	43,420	40,000	39,000
Outcome: Percent (number) of cases closed in satisfactory status	77%	77%	≥ 77%	≥ 77%
	(36,691)	(33,471)	(30,800)	(30,030)

Objective 1.3 In fiscal year 2010 and thereafter, the percentage of cases closed⁴ by the Drinking Driver Monitor Program (DDMP) due to revocation for new driving while intoxicated (DWI) or driving under the influence (DUI) offenses will not exceed the fiscal year 2008 level (0.7 percent).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of cases ³ being monitored by DDMP	33,284	32,998	32,500	32,300
Outcome: Percent (number) of cases being monitored that were				
closed due to revocation for a new DWI/DUI offense	0.7%	0.5%	\leq 0.7%	\leq 0.7%
	(247)	(180)	(228)	(226)

Objective 1.4 In fiscal year 2010 and thereafter, the percentage of cases where the offender was employed when the case was closed³ will be at least 31 percent.²

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of cases closed ⁴	47,525	43,420	40,000	39,000
Outcome: Percent (number) of cases wherein the offender				
was employed at case closing	34%	31%	≥ 31%	≥ 31%
	(16,314)	(13,658)	(12,400)	(12,090)

Objective 1.5 In fiscal year 2010 and thereafter, the percentage of cases where the offenders had satisfactorily completed substance abuse treatment programs when the case was closed⁴ will be at least 46 percent.²

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of cases closed where the offender was required				
to complete substance abuse treatment	23,512	21,697	21,000	21,000
Outcome: Percent (number) of cases closed where the offender				
had satisfactorily completed substance abuse treatment programs	46%	45%	≥ 46%	≥ 46%
	(10,868)	(9,706)	(9,660)	(9,660)

Objective 1.6 In fiscal year 2010 and thereafter, the percentage of offender urine samples testing positive will not exceed the fiscal year 2008 level (22 percent).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of offender urine samples tested	280,051	266,538	265,000	266,000
Outcome: Percent (number) of offender urine samples testing positive	22%	21%	≤ 22%	≤ 22%
	(61,363)	(55,167)	(58,300)	(58,520)

Q00C02.01 GENERAL ADMINISTRATION - DIVISION OF PAROLE AND PROBATION (Continued)

Goal 2. Offender Security. Secure offenders confined under Division supervision.

Objective 2.1 During fiscal year 2008 and thereafter, the number of inmates who "walk off" while supervised in an alternative confinement setting will be maintained at least 5 percent below fiscal year 2007 levels (number in parentheses).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of inmates who walk off from an alternative				
confinement setting (total) (48):	44	34	≤ 31	≤ 31
Dismas House East ⁸ (15)	23	12		
Dismas House West (16)	14	7	≤ 15	≤ 15
Threshold (17)	7	15	≤ 16	≤16

Goal 3. Good Management. Ensure the Division operates efficiently.

Objective 3.1 In fiscal year 2005 and thereafter, the Division will close 90% of its non-delinquent cases no later than 60 days after they reach their legal expiration.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of non-delinquent cases that have legally expired	28,903	30,653	31,300	31,500
Outcome: Percent (number) of non-delinquent cases closed within				
60 days after legal expiration	78%	80%	90%	90%
	(22,649)	(24,499)	(28,170)	(28,350)

Notes:

¹ The Division opens a case for each parole, probation and mandatory supervision release order it receives. As a result, the agency may have more than one case on an offender.

These figures reflect the total number of cases supervised by the Division during the fiscal year.

⁴ "Closed" means released from Division supervision.

⁵ "Closed satisfactorily" means (for this objective) any closure other than by revocation.

⁶ "Walk off" means an inmate classified as pre-release or minimum security who is not in restraints and, with or without direct supervision, who makes an unauthorized departure (1) from a pre-release security level facility; or (2) during an authorized activity (such as work release) in the community, including a failure to report to or from a work release detail; or (3) while on a work detail outside the secure perimeter of a facility. A walk off does not constitute an "escape", and does not include walk offs of inmates who are in the custody of other states, local jails, or other non-departmental agencies, such as Clifton T. Perkins Hospital, etc.

Administration of the three "alternative confinement settings" (Dismas House East, Dismas House West, and Threshold) was transferred from the Division of Correction (DOC) effective January 1, 2008. This measure was originally reported under the Division of Correction, Q00B01.01.

⁸ "Dismas House East was closed on September 30, 2009, and the overall target for this measure for fiscal year 2010 and 2011 has therefore been adjusted.

⁹ "Non-delinquent case" means a case that does not have an outstanding warrant or summons.

The principles of Proactive Community Supervision (PCS) have been extended to all Division offices that supervise offenders, so that focusing on the outcomes generated only by the original "PCS offices" (Denton, Hyattsville, Silver Spring, Mondawmin, and COP Unit # 08), or on the distinctions in outcomes between those and other offices, is no longer meaningful. Therefore, effective in this presentation, the performance documented in Objectives 1.1, 1.2, 1.4, and 1.5 represents data from all case outcomes.

Q00C02.01 GENERAL ADMINISTRATION — DIVISION OF PAROLE AND PROBATION

Appropriation Statement:

Appropriation Statement.	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	42.00	46.00	46.00
Number of Contractual Positions	4.54	6.06	6.06
01 Salaries, Wages and Fringe Benefits	2,934,902	2,998,587	3,804,269
02 Technical and Special Fees	202,561	178,143	200,764
03 Communication	98,979	110,495	104,500
04 Travel	66,793	65,000	57,500
07 Motor Vehicle Operation and Maintenance	49,947	28,066	54,487
08 Contractual Services	79,107	64,000	63,000
09 Supplies and Materials	61,882	56,700	56,700
10 Equipment—Replacement	110		,
11 Equipment—Additional	10,218		
12 Grants, Subsidies and Contributions	500,000	500,000	500,000
13 Fixed Charges	296,988	254,407	274,300
Total Operating Expenses	1,164,024	1,078,668	1,110,487
Total Expenditure	4,301,487	4,255,398	5,115,520
Original General Fund Appropriation	5,017,342	4,373,717	
Transfer of General Fund Appropriation	-715,855		
Net General Fund Expenditure	4,301,487	4,255,398	5,115,520

Q00C02.02 FIELD OPERATIONS - DIVISION OF PAROLE AND PROBATION

PROGRAM DESCRIPTION

The Field Operations Program supervises parolees, probationers, and mandatory supervision releasees from State correctional facilities, collects fines, costs, and restitution in certain criminal cases, and collects fees from offenders on parole and probation. Field Operations also conducts investigations and prepares reports for the Maryland Parole Commission, the Court of Special Appeals, the circuit and District Courts, the Governor, and other states in accordance with interstate compacts. This program also administers the Drinking Driver Monitor Program, which provides a specialized probation service to DWI/DUI offenders, and the Correctional Options Program, which is an alternative to incarceration program for non-violent, substance abuse offenders.

MISSION

The mission of the Field Operations Program of the Division of Parole and Probation is to support the people of Maryland in making communities safer by supervising offenders in the community.

This budgetary program shares the vision, goals, objectives and performance measures for Program Q00C02.01 – General Administration.

PERFORMANCE MEASURES

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Criminal Supervision and Investigation Program:		0= 404		
Input: Cases under supervision beginning fiscal year	95,930	95,606	96,511	97,511
Maryland parolees	6,104	5,886	5,945	6,245
Mandatory supervision releasees	8,996	7,904	8,105	8,505
Probationers	77,844	78,999	79,490	79,590
Other states	2,986	2,817	2,971	3,171
Cases received for supervision	48,602	46,502	45,000	44,500
From institutions (parole)	2,266	2,413	2,500	2,600
From institutions (mandatory supervision)	4,888	4,796	4,700	4,650
From the courts (probation)	40,003	37,933	36,500	36,000
Other states	1,445	1,360	1,300	1,250
Output: Cases removed from supervision	48,926	45,597	44,000	43,000
Parole violators	477	466	450	425
Parole	2,007	1,888	1,750	1,700
Mandatory supervision releasees	5,980	4,595	4,300	4,200
Probation by courts	38,848	37,442	36,400	35,675
Other states	1,614	1,206	1,100	1,000
Cases under supervision end of fiscal year	95,606	96,511	97,511	99,011
Maryland parolees	5,886	5,945	6,245	6,720
Mandatory supervision releasees	7,904	8,105	8,505	8,955
Probationers	78,999	79,490	79,590	79,915
From other states	2,817	2,971	3,171	3,421
Offenders Under Supervision ¹ :				
Offenders with active cases end of fiscal year	53,682	54,484	55,000	56,000
Parolees	4,343	4,401	4,500	4,600
Mandatory supervision releasees	5,063	5,031	5,000	4,950
Probationers	44,276	45,052	45,500	46,450

Q00C02.02 FIELD OPERATIONS - DIVISION OF PAROLE AND PROBATION (Continued)

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Offenders with delinquent cases end of fiscal year	9,583	8,206	8,000	7,800
Parolees	1,069	1,020	1,000	980
Mandatory supervision releasees	1,782	1,786	1,785	1,780
Probationers	6,732	5,400	5,215	5,040
Total offenders under supervision end of fiscal year	80,707	80,530	80,350	80,200
Parolees	5,948	5,821	5,700	5,600
Mandatory supervision releasees	7,300	7,088	6,800	6,600
Probationers	67,459	67,621	67,850	68,000
Drinking Driver Monitor Program:				
Input: Under supervision beginning fiscal year	19,544	19,342	20,443	22,243
Received on probation (courts/MVA)	13,257	13,646	13,800	14,000
Output: Removed from probation	13,459	12,545	12,000	11,800
Satisfactory completions	11,742	11,302	10,875	10,680
Miscellaneous reasons (death, moved out of state, etc.)	292	104	125	140
Discharged/revoked (courts/MVA)	1,425	1,139	1,000	980
Under supervision end of fiscal year	19,352	20,443	22,243	24,443
Investigations Completed ² :				
Output: Courts:				
Pre-trial	8	8	8	8
Pre-Sentence	3,191	2,574	2,200	2,000
Post-Sentence	25	11	10	10
Special	720	806	850	900
Parole Commission:				
Post-sentence life	0	0	0	0
Pre-parole jail	3,171	3,592	3,700	4,000
Home and Employment	2,734	2,634	2,600	2,550
Executive Clemency	15	5	7	10
Interstate:				
Background	195	55	50	50
Home and Employment	1,671	946	925	900
Special Divisional	4,835	3,412	3,300	3,200
Collections (\$ disbursed):	.,	-,	2,200	0,200
Restitution	\$6,211,486	\$6,418,546	\$6,600,000	\$6,800,000
Fines	\$931,977	\$876,820	\$870,000	\$865,000
Costs	\$832,069	\$833,034	\$834,000	\$835,000
Court Fees:	ψου Ξ ,σον	4005,00	4021,000	Ψ022,000
Law Enforcement Training Fee ³	\$2,496	\$1,445	\$1,000	\$750
Two percent Administrative Fee	\$87,054	\$85,024	\$84,000	\$83,000
Public Defenders Fee	\$32,507	\$33,017	\$33,500	\$34,000
Testing Fee	\$588,414	\$654,697	\$700,000	\$750,000
Supervision Fee	\$6,913,265	\$6,562,031	\$6,250,000	\$6,000,000
Drinking Driver Monitor Program Fee	\$5,647,350	\$6,927,895	\$7,500,000	\$8,000,000
Diffixing Differ Monitor Frogram 100	ψυ,υ+1,υυ	Ψ0,721,073	Ψ7,200,000	Ψυ,υυυ,υυυ

Notes:

At the request of the Joint Budget Committees (2006), the Division is providing a current end-of-year break-out (starting in fiscal year 2006) of offenders under supervision, by type of "active case" (under active supervision in the community); by type of "delinquent case" (where the court or the Maryland Parole Commission has issued a warrant); and information about the number of offenders under supervision at the end of the current fiscal year. Because the Division's information systems and workload are driven by caseload (parole, mandatory supervision, probation) instead of by offender (person), these numbers are estimates and exclude persons whose supervision has been abated.

² As a result of a legislative audit recommendation, performance measures reflect only completed investigations.

The Law Enforcement Training Fee was repealed by the Maryland General Assembly effective July 1, 2006. However, it is still being collected from those offenders who were ordered to pay it prior to it being repealed.

Q00C02.02 FIELD OPERATIONS — DIVISION OF PAROLE AND PROBATION

Appropriation Statement:			
	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	1,158.00	1,144.00	1,144.00
Number of Contractual Positions	79.66	89.01	89.01
01 Salaries, Wages and Fringe Benefits	73,294,791	71,627,443	77,390,923
02 Technical and Special Fees	2,288,795	1,582,476	2,323,038
03 Communication	886,027 358,214 401,623 544,146 3,549,052 827,842 8,420 226,500 4,414,737	881,665 371,800 389,940 644,566 7,756,866 952,877 20,895 40,500 3,726,936	873,800 335,200 362,560 633,760 7,590,468 862,000 27,695 40,500 4,332,616
14 Land and Structures	104,334		
Total Operating Expenses	11,320,895	14,786,045	15,058,599
Total Expenditure	86,904,481	87,995,964	94,772,560
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	88,629,428 -8,793,424 79,836,004	81,403,798 -3,571,671 77,832,127	
Less: General Fund Reversion/Reduction	104		
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	79,835,900 6,859,698 208,883	77,832,127 5,998,141 3,936,235 229,461	82,689,617 7,860,276 3,936,345 286,322
Total Expenditure	86,904,481	87,995,964	94,772,560
Special Fund Income: Q00310 Administrative Fee on Collections	83,174 6,776,524 6,859,698	110,000 5,888,141 5,998,141	90,000 7,770,276 7,860,276
Federal Fund Income: 16.202 Offender Reentry Program		336,235	336,345
Federal Fund Recovery Income: swf503 State Fiscal Stabilization Funds-Discretionary		3,600,000	3,600,000
Reimbursable Fund Income: D15A05 Executive Department-Boards, Commissions and Offices	135,926	142,329	182,714
Administration	6,492	6,000	6,000
N00A01 Department of Human Resources	66,465	81,132	97,608
Total	208,883	229,461	286,322

Q00C02.03 COMMUNITY SURVEILLANCE AND ENFORCEMENT PROGRAM – DIVISION OF PAROLE AND PROBATION

PROGRAM DESCRIPTION

The Community Surveillance and Enforcement Program provides an alternative to incarceration for eligible offenders through the use of electronic monitoring and case management services. This program also provides enforcement services through the timely processing and service of retake warrants issued by the Maryland Parole Commission.

MISSION

The mission of the Community Surveillance and Enforcement Program is to support the people of Maryland in making communities safer by:

- Providing a safe and efficient community-based electronic monitoring program that meets the community corrections service needs established by the Department of Public Safety and Correctional Services.
- Providing appropriate levels of control of offenders through comprehensive case management and intervention strategies.
- Conducting investigations and reporting accurate and timely information to decision-makers.
- Protecting the public through the timely processing and service of retake warrants issued by the Maryland Parole Commission.

This budgetary program shares the vision, goals, objectives and performance measures for Program Q00C02.01 – General Administration.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Offender Security. Secure offenders confined under Division supervision.

Objective 1.1 During fiscal year 2008 and thereafter, the number of individuals who "walk off" while supervised by the Central Home Detention Unit² will be maintained at least 10 percent below the fiscal year 2007 level (number in parentheses).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of individuals who walk off from				
home detention (52)	43	39	≤ 47	≤ 47

OTHER PERFORMANCE MEASURES

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Average Daily Population—Central Home Detention Program ²	218	244	270	241
Division of Pretrial Detention and Services Residents	22	38	50	36
Division of Correction Inmates	193	205	220	205
Division of Parole and Probation Residents	3	1	0	0
Annual Cost per Capita	\$29,550	\$27,204	\$25,786	\$31,855
Daily Cost per Capita	\$80.96	\$74.53	\$70.65	\$87.27
Ratio of Average Daily Population to positions	2.20:1	2.42:1	2.67:1	2.39:1
Ratio of Average Daily Population to custodial positions	6.06:1	6.78:1	7.11:1	6.69:1

Notes:

[&]quot;Walk-off" means an unauthorized departure by an inmate from placement in a pre-release security level facility (including an inmate classified minimum or pre-release security who departs while in the community, without restraints, with or without supervision).

The Central Home Detention program was transferred effective fiscal year 2008 from the Division of Correction (DOC), Q00B03.06, as was the accompanying performance measure (from Q00B01.01).

Q00C02.03 COMMUNITY SURVEILLANCE AND ENFORCEMENT PROGRAM — DIVISION OF PAROLE AND PROBATION

Substance Abuse Services 36,637,712 36,962,284 3	2011 Allowance		2010 Appropriation	2009 Actual	
Programme	\$7,623,723 53,418			\$6,637,713	
Total \$9,220,428 \$8,996,865 \$1	\$7,677,141		\$6,962,284	\$6,637,712	Subtotal
Appropriation Statement: 2009	\$2,453,072	_	\$2,034,581	\$2,582,715	Fugitive Warrant Unit
Number of Authorized Positions 101.00 101.00 Number of Contractual Positions 14.77 15.30 Ol Salaries, Wages and Fringe Benefits 6,676,008 6,162,927 Oz Technical and Special Fees 598,823 366,257 Oz Technical and Special Fees 598,823 366,257 Oz Technical and Special Fees 598,823 366,257 Oz Technical and Utilities 11,783 15,000 Of Fuel and Utilities 4,248 6,100 Of Fuel and Utilities 134,067 187,844 Oz Contractual Services 1,651,761 2,199,197 Os Supplies and Materials 85,243 32,000 Equipment—Replacement 80 6,075 Equipment—Additional 11,312 Total Operating Expenses 1,945,597 2,467,681 Total Expenditure 9,220,428 8,996,865 1 Original General Fund Appropriation 8,866,110 8,956,036 Transfer of General Fund Appropriation 9,073,154 8,747,640 Less: General Fund Expenditure 9,073,008 8,747,640 Special Fund Expenditure 9,073,008 8,747,640 Special Fund Expenditure 9,073,008 8,747,640 Special Fund Expenditure 147,420 249,225	10,130,213	=	\$8,996,865	\$9,220,428	Total
Number of Contractual Positions 14.77 15.30 01 Salaries, Wages and Fringe Benefits 6,676,008 6,162,927 02 Technical and Special Fees 598,823 366,257 03 Communication 41,103 21,465 04 Travel 17,783 15,000 06 Fuel and Utilities 4,248 6,100 07 Motor Vehicle Operation and Maintenance 134,067 187,844 08 Contractual Services 1,651,761 2,199,197 09 Supplies and Materials 85,243 32,000 10 Equipment—Replacement 80 6,075 11 Equipment—Additional 11,312 Total Operating Expenses 1,945,597 2,467,681 Total Expenditure 9,220,428 8,996,865 1 Original General Fund Appropriation 8,866,110 8,956,036 Transfer of General Fund Appropriation 9,073,154 8,747,640 Less: General Fund Reversion/Reduction 146 Net General Fund Expenditure 9,073,008 8,747,640 Less: General Fund Expenditure 147,420 249,225	2011 Allowance				Appropriation Statement:
01 Salaries, Wages and Fringe Benefits 6,676,008 6,162,927 02 Technical and Special Fees 598,823 366,257 03 Communication 41,103 21,465 04 Travel 17,783 15,000 06 Fuel and Utilities 4,248 6,100 07 Motor Vehicle Operation and Maintenance 134,067 187,844 08 Contractual Services 1,651,761 2,199,197 09 Supplies and Materials 85,243 32,000 10 Equipment—Replacement 80 6,075 11 Equipment—Additional 11,312 Total Operating Expenses 1,945,597 2,467,681 Total Expenditure 9,220,428 8,996,865 1 Original General Fund Appropriation 8,866,110 8,956,036 Transfer of General Fund Appropriation 207,044 -208,396 Total General Fund Reversion/Reduction 146 Net General Fund Expenditure 9,073,008 8,747,640 Less: General Fund Expenditure 9,073,008 8,747,640 Special Fund Expenditure 147,420 249,225	101.00		101.00	101.00	Number of Authorized Positions
02 Technical and Special Fees 598,823 366,257 03 Communication 41,103 21,465 04 Travel 17,783 15,000 06 Fuel and Utilities 4,248 6,100 07 Motor Vehicle Operation and Maintenance 134,067 187,844 08 Contractual Services 1,651,761 2,199,197 09 Supplies and Materials 85,243 32,000 10 Equipment—Replacement 80 6,075 11 Equipment—Additional 11,312 Total Operating Expenses 1,945,597 2,467,681 Total Expenditure 9,220,428 8,996,865 1 Original General Fund Appropriation 8,866,110 8,956,036 Transfer of General Fund Appropriation 207,044 -208,396 Total General Fund Appropriation 9,073,154 8,747,640 Less: General Fund Reversion/Reduction 146 Net General Fund Expenditure 9,073,008 8,747,640 Special Fund Expenditure 147,420 249,225	15.30		15.30	14.77	Number of Contractual Positions
03 Communication 41,103 21,465 04 Travel 17,783 15,000 06 Fuel and Utilities 4,248 6,100 07 Motor Vehicle Operation and Maintenance 134,067 187,844 08 Contractual Services 1,651,761 2,199,197 09 Supplies and Materials 85,243 32,000 10 Equipment—Replacement 80 6,075 11 Equipment—Additional 11,312 Total Operating Expenses 1,945,597 2,467,681 Total Expenditure 9,220,428 8,996,865 1 Original General Fund Appropriation 8,866,110 8,956,036 Transfer of General Fund Appropriation 207,044 -208,396 Total General Fund Appropriation 9,073,154 8,747,640 Less: General Fund Reversion/Reduction 146 8,747,640 Net General Fund Expenditure 9,073,008 8,747,640 Special Fund Expenditure 147,420 249,225	6,964,504		6,162,927	6,676,008	01 Salaries, Wages and Fringe Benefits
04 Travel 17,783 15,000 06 Fuel and Utilities 4,248 6,100 07 Motor Vehicle Operation and Maintenance 134,067 187,844 08 Contractual Services 1,651,761 2,199,197 09 Supplies and Materials 85,243 32,000 10 Equipment—Replacement 80 6,075 11 Equipment—Additional 11,312 Total Operating Expenses 1,945,597 2,467,681 Total Expenditure 9,220,428 8,996,865 1 Original General Fund Appropriation 8,866,110 8,956,036 Transfer of General Fund Appropriation 207,044 -208,396 Total General Fund Appropriation 9,073,154 8,747,640 Less: General Fund Reversion/Reduction 146 8,747,640 Net General Fund Expenditure 9,073,008 8,747,640 Special Fund Expenditure 147,420 249,225	563,061	_	366,257	598,823	02 Technical and Special Fees
Total Expenditure 9,220,428 8,996,865 1 Original General Fund Appropriation 8,866,110 8,956,036 Transfer of General Fund Appropriation 207,044 -208,396 Total General Fund Appropriation 9,073,154 8,747,640 Less: General Fund Reversion/Reduction 146 146 Net General Fund Expenditure 9,073,008 8,747,640 Special Fund Expenditure 147,420 249,225	38,150 9,500 4,300 131,000 2,374,719 38,700 6,279	_	15,000 6,100 187,844 2,199,197 32,000	17,783 4,248 134,067 1,651,761 85,243 80	04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement
Original General Fund Appropriation 8,866,110 8,956,036 Transfer of General Fund Appropriation 207,044 -208,396 Total General Fund Appropriation 9,073,154 8,747,640 Less: General Fund Reversion/Reduction 146 Net General Fund Expenditure 9,073,008 8,747,640 Special Fund Expenditure 147,420 249,225	2,602,648	_	2,467,681	1,945,597	Total Operating Expenses
Transfer of General Fund Appropriation 207,044 -208,396 Total General Fund Appropriation 9,073,154 8,747,640 Less: General Fund Reversion/Reduction 146 146 Net General Fund Expenditure 9,073,008 8,747,640 Special Fund Expenditure 147,420 249,225	10,130,213	_	8,996,865	9,220,428	Total Expenditure
Less: General Fund Reversion/Reduction 146 Net General Fund Expenditure 9,073,008 8,747,640 Special Fund Expenditure 147,420 249,225		_	, , , , ,	, , .	
Special Fund Expenditure 147,420 249,225			8,747,640		
Total Expenditure 9,220,428 8,996,865 1	9,930,213 200,000	_	249,225	, ,	*
	10,130,213	=	8,996,865	9,220,428	Total Expenditure
Special Fund Income: Q00328 Home Monitoring Fees	200,000		249 225	147 420	*

Q00D00.01 SERVICES AND INSTITUTIONAL OPERATIONS - PATUXENT INSTITUTION

PROGRAM DESCRIPTION

Under the Correctional Services Article, Title 4, Annotated Code of Maryland, Patuxent Institution operates as a maximum security, treatment-oriented correctional facility that provides remediation services to male and female offenders in its Eligible Person Program and Patuxent Institution Youth Program. The Institution also addresses the needs of mentally-ill offenders throughout the correctional system within the Correctional Mental Health Center—Jessup (CMHC—Jessup). Patuxent Institution's remaining population is comprised of Division of Correction (DOC) inmates who either are participating in the Correctional Options Regimented Offender Treatment Center (ROTC) or are awaiting evaluation for the Eligible Person or Youth Programs. In addition, the Institution operates a Re-Entry Facility (REF) in Baltimore City to assist Patuxent offenders returning to society.

MISSION

The mission of Patuxent Institution is to provide treatment services in a safe, secure facility to specialized offending populations under the supervision of Patuxent Institution while enhancing public safety within the State of Maryland.

VISION

Patuxent Institution, working together to provide innovative and effective treatment programs that contribute to a safer Maryland.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Safe Communities. Help to keep Maryland communities safe.

Objective 1.1 No inmate granted community parole status by the Institutional Board of Review will commit a new criminal offense.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outputs: Number revoked due to positive drug testing:				
Patuxent work releasees	0	0	0	0
Patuxent community parolees	0	0	0	0
Outcome: Number of Patuxent community parolees				
revoked due to commission of a new criminal offense	0	0	0	0

Goal 2. Offender Security Secure offenders confined under Patuxent Institution supervision.

Objective 2.1 No offender in Patuxent Institution will escape¹ or walk-off².

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcomes: Number of offenders who escape	0	0	0	0
Number of offenders who walk-off from the Re-Entry Facility ³	1	1	0	0

Objective 2.2 During fiscal year 2010 and thereafter, the overall rate⁴ per 100 average daily population (ADP) of Patuxent Institution inmate-on-staff assaults⁵ will not exceed 5.54.⁶

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Inmate-on-staff assault rate per 100 ADP	5.72	4.34	≤ 5.54	≤ 5.54
Serious assault rate per 100 ADP	0.00	0.00	≤ 0.16	\leq 0.16
Less serious assault rate per 100 ADP	5.72	4.34	≤ 5.38	≤ 5.38

Q00D00.01 SERVICES AND INSTITUTIONAL OPERATIONS – PATUXENT INSTITUTION (Continued)

Objective 2.3 During fiscal year 2004 and thereafter, Patuxent Institution will meet all applicable Maryland Commission on Correctional Standards (MCCS) inmate security standards at any audit conducted.⁷

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of applicable inmate security standards met	NA	100%	NA	NA

Goal 3. Offender Safety. Ensure the safety of offenders under the Patuxent Institution's supervision.

Objective 3.1 During fiscal year 2010 and thereafter, the overall rate⁴ per 100 average daily population (ADP) of Patuxent Institution inmate-on-inmate assaults⁵ will not exceed 4.34.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Inmate-on-inmate assault rate per 100 ADP	4.50	2.34	≤ 4.34	≤ 4.34
Serious assault rate per 100 ADP	0.73	0.23	\leq 0.64	\leq 0.64
Less serious assault rate per 100 ADP	3.77	2.11	\leq 3.70	≤ 3.70

Goal 4. Offender Well-Being. Ensure incarcerated offenders are confined in humane conditions and receive appropriate treatment services (medical, mental health, social work, addictions) consistent with correctional health care and treatment practices and standards.

Objective 4.1 During fiscal year 2004 and thereafter, Patuxent Institution will meet all applicable Maryland Commission on Correctional Standards (MCCS) inmate well-being standards at any audit conducted.⁷

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of applicable inmate standards met:				
Medical, dental, and mental health	NA	100%	NA	NA
Food service	NA	100%	NA	NA
Housing and sanitation	NA	100%	NA	NA

Goal 5. Good Management. Ensure the Institution operates efficiently.

Objective 5.1 By calendar year 2009 and thereafter, annual sick leave usage by employees at Patuxent Institution will be reduced by at least 10% from the calendar year 2007 level (47,766).8

	CY2007	CY2008	CY2009	CY2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of sick leave hours used	47,766	41,006	51,745	\leq 42,989

OTHER PERFORMANCE MEASURES

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Average Daily Population - Patuxent Institution - Operated Facilities	: 822	853	801	850
Patuxent Institution:	805	838	<i>786</i>	835
Patuxent Institution Inmates ⁹	369	364	391	360
Eligible Persons	210	210	222	204
Patuxent Youth	159	154	169	156
Division of Correction Inmates	436	474	395	475
Patuxent Re-Entry Facility (REF) 9	17	15	15	15
Eligible Persons	10	9	9	9
Patuxent Youth	7	6	6	6

Q00D00.01 SERVICES AND INSTITUTIONAL OPERATIONS – PATUXENT INSTITUTION (Continued)

OTHER PERFORMANCE MEASURES

Performance Measures

Operating Capacity	822	853	801	850
Average Daily Population	822	853	801	850
Annual Cost per Capita	\$57,215	\$55,426	\$57,875	\$56,153
Daily Cost per Capita	\$156.75	\$151.85	\$158.56	\$153.84
Ratio of Average Daily Population to positions	1.57:1	1.68:1	1.64:1	1.74:1
Ratio of Average Daily Population to custodial positions	2.03:1	2.19:1	2.13:1	2.26:1

Notes:

NA No audit of facility

- ¹ "Escape" means an unauthorized inmate departure from within the secure perimeter of any administrative, maximum, medium, or minimum security level facility and all inmate departures (regardless of security classification) while being escorted or transported in restraints.
- ² "Walk off" means an inmate classified as pre-release or minimum security who is not in restraints and, with or without direct supervision, who makes an unauthorized departure (1) from a pre-release security level facility; or (2) during an authorized activity (such as work release) in the community, including a failure to report to or from a work release detail; or (3) while on a work detail outside the secure perimeter of a facility. A walk off does not constitute an "escape", and does not include walk offs of inmates who are in the custody of other states, local jails, or other non-departmental agencies, such as Clifton T. Perkins Hospital, etc.
- Re-Entry Facility, in this measurement, includes female inmates at Patuxent Institution—Women.
- ⁴ Reporting a *rate* instead of *raw numbers* permits assessment of assaults as a proportion of institutional population. The rate is calculated by dividing the number of incidents of assault (see footnote 6) by the average daily population (ADP), and then multiplying by 100.
- ⁵ Beginning in fiscal year 2006, reported assaults are derived from counts of assault *incidents* recorded in FIRM (Facility Incident Report Manager) instead of from counts of inmates *found guilty* of assault infractions recorded in OBSCIS I (Offender-Based State Correctional Information System I). For MFR purposes, incidents of assault are reported in one of two categories: serious assault (physical, weapon, sexual) or less serious assault (physical, weapon, or bodily fluid). (Inappropriate touching is also included as a less serious assault in inmate-on-employee assaults.)
- The targets for Objectives 2.2 and 3.1 were modified, effective for the fiscal year 2011 Budget Book, to not exceed the average of the reported assault rates for fiscal years 2006 through 2009.
- ⁷ Compliance audits of Patuxent Institution are conducted according to the three-year cycle established by the MCCS for all facilities under its jurisdiction in Maryland. The next audit will be conducted in fiscal year 2012.
- ⁸ Objective 5.1 has been retooled, effective for the fiscal year 2010 Budget Book, to align with a labor-management agreement signed January 9, 2008, to seek an overall sick leave reduction of 10% from calendar year 2007 by calendar year 2009.
- At the request of the Maryland General Assembly (2008), the average daily populations (ADPs) of both Patuxent Institution and its Re-Entry Facility (REF) have been broken out to account for the "Eligible Person" and "Patuxent Youth" remediation programs.

PATUXENT INSTITUTION

Q00D00.01 SERVICES AND INSTITUTIONAL OPERATIONS

Project Summary:			
	2009 Actual	2010 Appropriation	2011 Allowance
General Administration	\$5,121,723	\$3,985,832	\$3,951,916
Custodial Care	26,629,416	27,021,341	27,852,998
Dietary Services	2,033,012	1,809,750	2,069,007
Plant Operation and Maintenance	2,751,828	2,697,724	2,541,551
Clinical and Medical Services	8,520,234 142,096	8,398,999 236,751	8,880,479 242,943
Classification, Education and Religious Services	388,525	447,592	448,840
Substance Abuse	1,691,475	1,759,545	1,742,222
Total	\$47,278,309	\$46,357,534	\$47,729,956
Appropriation Statement:			
	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	506.50	487.50	487.50
Number of Contractual Positions	1.60	2.06	1.66
01 Salaries, Wages and Fringe Benefits	35,424,499	34,945,885	35,720,721
02 Technical and Special Fees	85,393	80,451	84,232
03 Communication	111,053	120,787	116,250
04 Travel	8,874 1,427,852	7,600 1,549,691	6,400 1,286,006
07 Motor Vehicle Operation and Maintenance	73,375	62,596	97,158
08 Contractual Services	7,624,430	7,477,355	7,896,468
09 Supplies and Materials	1,656,045	1,278,456	1,652,639
10 Equipment—Replacement	15,511		
11 Equipment—Additional	21,038 757,735	767,256	794,700
13 Fixed Charges	72,504	67,457	75,382
Total Operating Expenses	11,768,417	11,331,198	11,925,003
Total Expenditure	47,278,309	46,357,534	47,729,956
Original General Fund Appropriation	46,146,713	46,122,451	
Transfer of General Fund Appropriation	456,840	-2,480,466	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	46,603,553	43,641,985	
Net General Fund Expenditure	46,603,546	43,641,985	44,997,286
Special Fund ExpenditureFederal Fund Expenditure	674,763	685,549 2,030,000	702,670 2,030,000
Total Expenditure	47,278,309	46,357,534	47,729,956
Special Fund Income: Q00303 Inmate Welfare Funds	627,289 47,474 674,763	625,740 59,809 685,549	653,670 49,000 702,670
Federal Fund Recovery Income: swf503 State Fiscal Stabilization Funds-Discretionary		2,030,000	2,030,000

Q00E00.01 GENERAL ADMINISTRATION - INMATE GRIEVANCE OFFICE

PROGRAM DESCRIPTION

Under the Correctional Services Article, Title 10, Subtitle 2, Annotated Code of Maryland, the Inmate Grievance Office (IGO) reviews grievances against officials and employees of the Division of Correction (DOC) and Patuxent Institution filed by inmates incarcerated in those institutions. Inmates can appeal to IGO after they have exhausted all relevant institutional procedures. Grievances without merit can be dismissed by IGO's executive director without a hearing. Grievances that may have merit are scheduled for hearings with the Office of Administrative Hearings (OAH).

MISSION

The mission of the Inmate Grievance Office is to review inmates' complaints in a manner which is timely, fair, and impartial.

VISION

The Inmate Grievance Office is an agency where teamwork, honor and respect contribute to a process designed to achieve justice for State inmates with prison-related complaints.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Good Management. Ensure the Inmate Grievance Office handles inmate grievances in a timely manner.

Objective 1.1 By end of fiscal year 2009 and thereafter, 98 percent of all new preliminary reviews will be conducted within 60 days of receipt of complaint.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Cases closed ¹	3,515	2,201	2,429	2,429
Cases accepted for hearing ²	467	376	415	415
Quality: Percent of preliminary reviews completed				
within 60 days of receipt of complaint	61%	94%	98%	98%

OTHER PERFORMANCE MEASURES

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Active cases ³ at beginning of fiscal year	1,180	297 ⁴	564	564
Grievances received	2,992	2,664	2,664	2,664
Grievances reopened	176	180	180	180
Grievances administratively dismissed	3,573	2,201	2,429	2,429
Grievances scheduled for hearings	486	376	415	415
Active cases ³ at close of fiscal year	289^{4}	564	564	564

Notes:

¹ "Cases closed" means grievances filed by inmates that have been administratively dismissed without a hearing. These dismissals are the result of preliminary reviews that conclude that one or more of the following circumstances exist: the complaint is wholly without merit on its face, is procedurally deficient, was filed by a grievant outside the jurisdiction of the agency, was withdrawn by the grievant, or has otherwise been rendered moot (e.g., the grievant has been released).

² "Cases accepted for hearing" means that a case has received a preliminary review and has not been administratively dismissed (see note 1).

³ "Active cases" means grievances that have been filed and are pending either an administrative dismissal or the scheduling of a hearing.

⁴ A computer programming deficiency that prevented the number of "active cases at beginning of fiscal year" from matching the number of "active cases at close of [preceding] fiscal year," previously reported as corrected in September 2006, has recurred.

INMATE GRIEVANCE OFFICE

Q00E00.01 GENERAL ADMINISTRATION

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	6.00	6.00	6.00
Number of Contractual Positions	.47	1.00	1.00
01 Salaries, Wages and Fringe Benefits	380,086	389,026	404,716
02 Technical and Special Fees	11,352	19,172	21,316
03 Communication 04 Travel	4,197 2,451 4,092 130,813 3,596 26,688	3,794 1,800 4,600 153,786 4,000 26,161 194,141	4,675 1,450 3,700 268,698 4,000 26,451 308,974
Total Expenditure	563,275	602,339	735,006
Special Fund Expenditure	563,275	602,339	735,006
Special Fund Income: Q00303 Inmate Welfare Funds	563,275	602,339	735,006

Q00G00.01 GENERAL ADMINISTRATION – POLICE AND CORRECTIONAL TRAINING COMMISSIONS

PROGRAM DESCRIPTION

Under the Correctional Services Article, Title 8, Subtitle 2, and the Public Safety Article, Title 3, Subtitle 2, Annotated Code of Maryland, the Police and Correctional Training Commissions (PCTC) provide staffing and administrative services to two separate and distinct Commissions. The Police Training Commission prescribes minimum police selection and training standards for entrance, in-service, and advanced levels for all police officers serving the State, county, and municipal agencies in Maryland. The Correctional Training Commission prescribes minimum selection and training standards for parole and probation, juvenile justice and correctional personnel serving in State and county agencies. Both commissions also train police and correctional officers for the State, county and municipal agencies. All State, county and municipal police and correctional officers are certified by the agency to ensure that they meet the agency's specified standards. The agency also provides firearms safety, crime prevention and drug resistance education programs to Maryland businesses, schools and citizens and has been given a primary role in the statewide study of race-based traffic stops. In addition, PCTC also operates the Public Safety Education and Training Center (PSETC), a facility designed to enhance the efforts of certified academies and in-service training programs—for both State and local public safety officers—by providing specialized training resources and curricula.

MISSION

Consistent with the Acts of Maryland, it is the mission of the Police and Correctional Training Commissions to ensure the quality of law enforcement and correctional services through the establishment and enforcement of standards and the facilitation and delivery of quality training, education and prevention programs.

VISION

We are committed to the continuous improvement of these professions to better provide for the health, welfare and safety of the people of Maryland.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Safe Communities. Help to keep Maryland communities safe.

Objective 1.1 By fiscal year 2010 and thereafter, at least 90% of the graduates of mandated training conducted by the Police and Correctional Training Commissions (PCTC) each fiscal year will be rated professionally competent on the job².

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of graduates of mandated training ¹	584	614	629	646
Outcome: Percent of graduates rated professionally competent				
on the job ² after completing mandated training	77%	89%	≥ 90%	$\geq 90\%$

Objective 1.2 By fiscal year 2006 and thereafter, the percentage of adults utilizing the information presented at Maryland Community Crime Prevention Institute training will be not less than 94 percent.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome ³ : Percent of adults who intend to adopt or apply one or				
more of the crime prevention strategies presented	99%	99%	≥ 94%	≥ 94%

Q00G00.01 GENERAL ADMINISTRATION – POLICE AND CORRECTIONAL TRAINING COMMISSIONS (Continued)

OTHER PERFORMANCE MEASURES

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
PCTC Trainee days ⁴	28,954	25,013	25,384	27,685
DPSCS employee training	2,142	2,123	2,219	2,821
Mandated correctional training	1,474	1,150	1,024	1,080
Spec/exec/adv correctional training ³	668	973	1,195	1,741
Mandated training	16,364	15,474	15,768	16,494
Correctional training	709	715	718	727
Department of Juvenile Services	0	10	15	23
Local/federal agencies	709	705	703	704
Law enforcement training	14,891	13,929	14,184	14,826
State agencies	5,502	2,935	2,250	2,382
Local/federal agencies	9,389	10,994	11,934	12,444
Community and private security mandated training	764	830	866	941
Non-mandated training	10,448	7,416	7,397	8,370
Specialized/executive/advanced training	5,378	4,018	4,539	5,285
Correctional training	768	940	1,048	1,287
Department of Juvenile Services	144	156	163	176
Local/federal agencies	624	784	885	1,111
Law enforcement	4,368	2,642	2,880	3,142
State agencies	1,070	376	437	508
Local/federal agencies	3,298	2,266	2,443	2,634
Community and private security agencies	242	436	611	856
Community crime prevention and				
Drug Abuse Resistance Education (DARE) ⁶ training	5,070	3,398	2,858	3,085
Correctional training	28	5	6	7
Department of Juvenile Services	4	5	6	7
Local/federal agencies	24	0	. 0	0
Law enforcement	2,025	1,552	1,370	1,451
State agencies	215	167	148	157
Local/federal agencies	1,810	1,385	1,222	1,294
Community and private security agencies	3,017	1,841	1,482	1,627
Program days ⁷	1,635	1,526	1,475	1,501
Number of programs	821	898	930	1,028
Training participants ⁸	13,138	13,905	14,100	14,608
Individuals trained in firearms safety ⁹	14,257	21,478	23,247	25,162
PSETC ¹⁰ Trainee Days ⁴	65,441	78,218	78,659	79,110
PCTC Trainee Days	22,650	20,718	21,160	21,611
Other Trainee Days	42,791	<i>57,500</i>	57,499	<i>57,499</i>
Professional Development & Training Division	23,253	32,998	32,998	32,998
Department of State Police	16,444	17,931	17,931	17,931
Department of Natural Resources Police Academy	110	644	644	644
Other training clients	2,984	5,927	5,926	5,926
Percentage training room use per year ¹¹ : total	65%	66%	67%	68%
PCTC (non-dedicated) training rooms ¹² use	66%	68%	69%	71%
Other (dedicated) training rooms ¹³ use	65%	62%	62%	62%

Q00G00.01 GENERAL ADMINISTRATION – POLICE AND CORRECTIONAL TRAINING COMMISSIONS (Continued)

Note:

- "Mandated training" means training required by regulations and includes Police Entrance Level Academy, First Line Supervisor, First Line Administrator, and Instructor Training. Objective 1.1 was been modified in the fiscal year 2010 Budget Book to reflect professional competency ratings deriving from all mandated training. Police entrance-level training ratings will no longer be separately reported, but are included in the data reported for "mandated training" for fiscal year 2008 and thereafter.
- ² "Professionally competent on the job" means demonstrating the ability, as determined by a work supervisor responding to a survey, to perform essential job functions with appropriate supervision after four to six weeks performing on the job.
- ³ Derived from returns of surveys of adults attending community-based crime prevention training.
- ⁴ "Trainee day" means number of program attendees times the length of a program in days, and is a measure permitting comparison of the relative participation level among training programs of varying class size and length. "Trainee days" at the Public Safety Education and Training Center (PSETC) are limited to those programs conducted at PSETC.
- ⁵ Includes eight trainee days of community crime prevention training in fiscal year 2008, and two trainee days of community crime prevention training in fiscal year 2009.
- ⁶ In fiscal year 2009, 23,833 students in Maryland were taught DARE principles by PCTC-trained instructors.
- ⁷ "Program day" means length of program in days times the number of programs conducted, and is a measure permitting comparison of the amount of training available to the PCTC audience.
- ⁸ "Training participant" means each individual who participated in at least one, and possibly several, training programs.
- ⁹ Number trained under the provisions of the Responsible Gun Safety Act of 2000.
- ¹⁰ Performance measures for the PSETC were first reported in the fiscal year 2010 Budget Book on the recommendation of the Department of Legislative Services as a reflection of the effectiveness of the use of the PSETC.
- ¹¹ Percentage is calculated on the number of days per year classrooms are in use, divided by the number of days per year the classrooms are available to be used (calculated as 250 days each year, less out-of service days for cleaning/maintenance).
- ¹² PCTC controls 15 training classrooms, which are considered non-dedicated because they are available for use by other training organizations when PCTC is not using them. They include C-010, 011, 012, 202, 210, 213, 215, H-013 and T-010, plus six skills rooms (two each) for Driver Training, Firearms Training, and Physical Training.
- ¹³ The 11 "other training classrooms" are considered dedicated because their scheduling is controlled by the Department of State Police (T-106, 114, 203, 204, 205), the Professional Development and Training Division of this Department (C-212, 214, 217), and the Division of Parole and Probation of this Department (T-002, 003, 004).

POLICE AND CORRECTIONAL TRAINING COMMISSIONS

Q00G00.01 GENERAL ADMINISTRATION

Appropriation Statement:			
Tappropriation Statements	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	82.00	80.00	80.00
Number of Contractual Positions	22.91	23.19	23.19
01 Salaries, Wages and Fringe Benefits	5,331,826	5,214,851	5,140,518
02 Technical and Special Fees	939,171	768,246	868,240
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges Total Operating Expenses Total Expenditure Original General Fund Appropriation Transfer of General Fund Expenditure Net General Fund Expenditure Special Fund Expenditure	85,724 68,287 775,141 97,622 576,854 270,871 905 38,237 98,557 69,385 2,081,583 8,352,580 7,528,745 -148,879 7,379,866 355,653	101,395 44,800 936,400 131,850 669,016 295,200 42,611 50,000 70,285 2,341,557 8,324,654 7,558,353 -262,880 7,295,473 312,000	89,660 40,000 720,400 149,272 654,960 279,400 18,747 100,000 79,012 2,131,451 8,140,209
Federal Fund Expenditure	1,111	65,675	42,089
Reimbursable Fund Expenditure	615,950	651,506	582,601
Total Expenditure	8,352,580	8,324,654	8,140,209
Special Fund Income: Q00307 Participation of Local Government	349,653 6,000	312,000	352,000
Total	355,653	312,000	352,000
Federal Fund Income: 16.580 Edward Byrne Memorial State and Local Law Enforcement Assistance Discretionary Grants Programs	1,111	65,675	42,089
Reimbursable Fund Income: D15A05 Executive Department-Boards, Commissions and Offices	111,815 12,119	16,806 123,700	101,000 19,500
Courses (at PCTC)	101,438 161,653	106,000 170,000	102,000 165,000
W00A01 Maryland State Police	228,925	235,000	195,101
Total	615,950	651,506	582,601

Q00K00.01 ADMINISTRATION AND AWARDS – CRIMINAL INJURIES COMPENSATION BOARD

PROGRAM DESCRIPTION

Under the Criminal Procedures Article, §§11-801—11-819, of the Annotated Code of Maryland, the Criminal Injuries Compensation Board (CICB) provides assistance to innocent victims of crime who have suffered a physical injury and sustained a financial loss. Awards are made for lost wages, medical expenses, counseling, crime scene clean-up, and funeral expenses for victims of homicide. The maximum award for each claim is \$45,000. Funding is generated by defendant-paid court costs to the State's Criminal Injuries Compensation Fund (CICF) and federal grants. Funding for the Board is provided only through CICF.

MISSION

The mission of the Criminal Injuries Compensation Board is to alleviate the financial hardship suffered by innocent victims of crime and their families.

VISION

Our vision is one of compassionate and caring service to crime victims and to provide in a timely fashion the resources to help make whole those who have suffered devastating losses. We will assume the leadership role and provide the direction in victims' issues for Maryland State government.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Victim Services. Enhance victim services and mitigate the effects of crime on victims.

Objective 1.1 During fiscal year 2006 and thereafter, at least 90 percent of awardees responding to a survey will indicate CICB's decision about their claim was "fair and reasonable."

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent indicating the decision was "fair and reasonable"	91%	96%	$\geq 90\%$	$\geq 90\%$

Objective 1.2 In fiscal year 2009 and thereafter CICB will resolve (issue a final decision) at least 70 percent of eligible claims within 180 days of determining eligibility.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Estimated average number of days to process				
an eligible claim	143	185	≤ 180	≤ 180
Percent of eligible claims resolved within:				
90 days	28%	21%	$\geq 30\%$	≥ 35%
120 days	45%	34%	≥ 50%	≥ 55%
180 days	67%	57%	≥ 70%	≥ 70%

OTHER PERFORMANCE MEASURES

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Claims received	1,628	1,722	1,700	1,700
Eligible claims received ¹	1,520	1,600	1,600	1,600
Dollar amount of awards (initial and supplemental) ordered:	\$5,856,396	\$6,519,706	\$6,500,000	\$6,500,000
Number of awards (initial and supplemental)	2,497	2,630	2,600	2,600
Number of claims on which awards were made	760	823	800	800

Notes:

¹ "Eligible claims" means subset of all claims that meet the statutory criteria for initial consideration (investigation) for compensation.

CRIMINAL INJURIES COMPENSATION BOARD

Q00K00.01 ADMINISTRATION AND AWARDS

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	7.00	14.00	14.00
Number of Contractual Positions	7.05	3.60	1.85
01 Salaries, Wages and Fringe Benefits	360,699	659,880	710,330
02 Technical and Special Fees	246,203	107,429	57,332
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges Total Operating Expenses Total Expenditure Special Fund Expenditure Federal Fund Expenditure	12,052 6,231 26,771 4,358 4,282 6,209,517 43,628 6,306,839 6,913,741 4,613,741 2,300,000	16,685 8,850 38,850 9,000 6,143,698 38,975 6,256,058 7,023,367 4,523,367 2,500,000	14,300 2,500 29,550 9,000 5,850,000 37,180 5,942,530 6,710,192 3,610,192 3,100,000
Total Expenditure	6,913,741	7,023,367	6,710,192
Special Fund Income: Q00320 Criminal Injuries Compensation Fund	4,613,741	4,523,367	3,610,192
Federal Fund Income: 16.576 Crime Victim Compensation	2,300,000	2,500,000	3,100,000

Q00N00.01 GENERAL ADMINISTRATION – MARYLAND COMMISSION ON CORRECTIONAL STANDARDS

PROGRAM DESCRIPTION

As authorized under the Correctional Services Article, §§ 8-101 et seq., Annotated Code of Maryland, the Maryland Commission on Correctional Standards (MCCS) develops standards and enforces regulations addressing: life, health, safety, and constitutional issues for the operation of Maryland's prisons, detention centers, and community correctional centers. In 1998 the MCCS acquired regulatory and licensing authority over private home detention monitoring agencies. The Commission ensures adherence to requirements for both public adult correctional facilities and private home detention monitoring agencies through regular auditing and submission of formal reports of compliance.

MISSION

The mission of the Maryland Commission on Correctional Standards is to provide the citizens of Maryland with an efficient correctional system with an emphasis on public safety, staff well-being, and inmate welfare by encouraging the application of sound correctional management principles and procedures.

VISION

MCCS - Developing and promoting standards for excellence.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Good Management. Ensure the Commission operates efficiently by conducting timely and high quality audits and compliance audits of all places of adult correctional confinement and private home detention monitoring agencies.

Objective 1.1 By the end of fiscal year 2006 and thereafter, MCCS will ensure that DPSCS adult institutions, local community correctional facilities, and local detention facilities are all audited in accordance with a three-year time frame; and all private home detention monitoring agencies² are audited in accordance with a two-year time frame.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of adult correctional facilities	58	58	56	56
Output: Number of adult correctional facilities audited	24	18	14	22
Quality: Percent of facilities audited during the three-year				
cycle ending in the fiscal year:				
DPSCS-operated prisons	100%	98%	100%	100%
DPSCS-operated pre-release units	100%	100%	100%	100%
Local community correctional facilities	100%	100%	100%	100%
Local detention centers	100%	100%	100%	100%
Input: Number of private home detention monitoring agencies	4	4	5	5
Output: Number of private home detention monitoring agencies audited	1	2	2	3
Quality: Percent of private home detention monitoring agencies				
audited during the two-year cycle ending in the fiscal year	100%	75%	100%	100%

Q00N00.01 GENERAL ADMINISTRATION – MARYLAND COMMISSION ON CORRECTIONAL STANDARDS (Continued)

Objective 1.2 By the end of fiscal year 2006 and thereafter, all places of adult correctional confinement will have successfully implemented Commission-approved compliance plans³ within six months from the date of Commission approval.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of compliance plans due to be implemented	13	16	11	19
Output: Percent (number) of compliance plans implemented				
within six months of approval	69%	100%	100%	100%
	(9)	(16)	(12)	(19)

OTHER PERFORMANCE MEASURES

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of:				
DPSCS-operated prisons	17	17	17	17
DPSCS-operated pre-release units	13	13	11	11
Local community correctional facilities	3	3	3	3
Local detention centers	25	25	25	25
Private home detention monitoring agencies	4	4	5	5
Output: Number of audits and compliance audits ¹ at:				
DPSCS-operated prisons				
Audits	5	8	4	5
Compliance audits	5	5	4	5
DPSCS-operated pre-release units				
Audits	8	3	0	6
Compliance audits	3	4	0	5
Local community correctional facilities				
Audits	1	1	1	1
Compliance audits	0	2	0	1
Local detention centers				
Audits	10	6	9	10
Compliance audits	5	5	6	6
Private home detention monitoring agencies				
Audits	1	2	2	3
Compliance audits	0	0	1	0

Notes:

[&]quot;Compliance audits" (or monitoring visits) are follow-up, on-site visits, performed six months after the Commission's approval of the initial audit report, to determine if deficiencies have been corrected to bring the institution or agency into full compliance with MCCS standards.

² The count of private home detention monitoring agencies reported for each fiscal year is the number of agencies actively monitoring offenders as of July 1.

³ "Commission-approved compliance plan" includes documentation of application for capital construction funding to reach compliance.

MARYLAND COMMISSION ON CORRECTIONAL STANDARDS

Q00N00.01 GENERAL ADMINISTRATION

Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	6.00	6.00	6.00
Number of Contractual Positions	.99	2.00	2.00
01 Salaries, Wages and Fringe Benefits	316,679	388,123	451,030
02 Technical and Special Fees	36,342	44,302	44,374
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 13 Fixed Charges	3,941 22,651 4,092 758 4,425 3,796 153 26,609	4,315 24,400 4,658 200 5,704 3,100 26,072	4,235 21,000 3,700 700 4,854 3,100 26,362
Total Operating Expenses	66,425	68,449	63,951
Total Expenditure	419,446	500,874	559,355
Original General Fund Appropriation Transfer of General Fund Appropriation Net General Fund Expenditure	513,168 -93,722 419,446	515,672 -14,798 500,874	559,355

SUMMARY OF DIVISION OF PRETRIAL DETENTION AND SERVICES

	2009 Actual	2010 Appropriation	2011 Allowance
Total Number of Authorized Positions	1,599.00	1,557.00	1,557.00
Total Number of Contractual Positions	15.97	39.88	39.88
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	108,104,976 535,508 51,365,349	108,496,762 660,212 49,166,943	112,060,273 928,013 53,731,566
Original General Fund Appropriation	150,264,653 7,641,836	154,219,813 -5,477,787	
Total General Fund Appropriation	157,906,489 33	148,742,026	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	157,906,456 2,093,427 5,950	148,742,026 2,162,139 7,419,752	157,132,510 2,167,499 7,419,843
Total Expenditure	160,005,833	158,323,917	166,719,852

Q00P00.01 GENERAL ADMINISTRATION – DIVISION OF PRETRIAL DETENTION AND SERVICES

PROGRAM DESCRIPTION

The General Administration program provides overall direction for the Division of Pretrial Detention and Services (DPDS), which operates under the Correctional Services Article, Title 5, Annotated Code of Maryland. It supervises the operation of the Central Booking and Intake Facility, Pretrial Release Services Program, and Baltimore City Detention Center. This program also includes the Commissioner's Office, Administrative Services, and Compliance Office.

MISSION

The Division of Pretrial and Detention Services, under the leadership of the Maryland Department of Public Safety and Correctional Services, helps to ensure the safety of the public, its employees, and detainees and offenders under its supervision.

VISION

The Division of Pretrial Detention and Services is a vital partner within the Maryland criminal justice system that manages the difficult issues that relate to the detention and supervision of detainees and offenders. The Division will be known for the highly professional workforce that protects detainees and offenders in its custody in a safe, humane and secure environment. The Division will be known for the sensitivity and compassion exhibited to victims of crime, their families and their communities through proactive assistance, guidance and information. The Division will continue to utilize technologically advanced criminal justice information systems and results-oriented management to facilitate the processing of detainees and offenders through its facilities and programs. The Division will take responsibility for the swift and appropriate response to all problems and implement an immediate resolution to bring about successful change. The Division will continue to operate using effective leadership, appropriate in-service training models and evidence-based practices to satisfy the needs of its customers and other criminal justice agencies and foster citizen confidence and pride in Maryland government. The Division will be known as an organization that focuses on the implementation of its mission to provide appropriate and timely services to the public, its employees, detainees, offenders and victims of crime.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Safe Communities. Help to keep Maryland communities safe.

Objective 1.1 In fiscal year 2005 and thereafter, the percentage of defendants under Pretrial Release Services Program (PRSP) supervision arrested on new charges each month will not exceed 4 percent¹.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of defendants under PRSP supervision				
arrested on new charges	4%	4%	≤ 4%	≤ 4%

Goal 2. Offender Security. Secure defendants and detainees under DPDS supervision.

Objective 2.1 During fiscal year 2006 and thereafter, the percentage of defendants under PRSP supervision who fail to appear for their scheduled court date will not exceed fiscal year 2004 levels (8%).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent (number) of defendants under PRSP supervision	7%	6%	≤8%	$\leq 8\%$
who fail to appear for their scheduled court date	(371)	(283)		

Objective 2.2 During fiscal year 2004 and thereafter, no detainees will escape.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Total number of detainees who escape	0	0	0	0
Central Booking and Intake Facility	0	0	0	0
Baltimore City Detention Center	0	0	0	0

Q00P00.01 GENERAL ADMINISTRATION – DIVISION OF PRETRIAL DETENTION AND SERVICES (Continued)

Objective 2.3 During fiscal year 2004 and thereafter, no detainees will walk off² or be incorrectly released.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Detainees who walk off ¹ from Baltimore City				
Detention Center	1	1	0	0
Pretrial detainees who are incorrectly released	3	5	0	0

Objective 2.4 During fiscal year 2009 and thereafter, the rate³ of detainee-on-employee assaults⁴ per 100 average end-of-month (EOM) population⁵ will not exceed the average rate for fiscal years 2006, 2007, and 2008 (rate in parentheses).

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Detainee-on-employee assault rate per				
100 average EOM (1.71)	1.88	1.86	≤ 1.71	≤ 1.71
Central Booking and Intake Facility (1.82)	2.34	1.86	\leq 1.82	≤ 1.82
Serious assault rate (overall) (0.06)	0.00	0.09	\leq 0.06	\leq 0.06
Serious assault rate (weapons only) (0.00)	0.00	0.00	0.00	0.00
Less serious assault rate (overall) EOM (1.76)	2.34	1.77	≤ 1.76	≤ 1.76
Less serious assault rate (weapons only) (0.06)	0.09	0.00	≤ 0.06	≤ 0.06
Baltimore City Detention Center (1.66)	1.70	1.86	≤ 1.66	≤ 1.66
Serious assault rate (overall) (0.12)	0.04	0.04	≤ 0.12	≤ 0.12
Serious assault rate (weapons only) (0.00)	0.00	0.00	0.00	0.00
Less serious assault rate (overall) (1.54)	1.66	1.82	≤ 1.54	≤ 1.54
Less serious assault rate (weapons only) (0.06)	0.04	0.07	≤ 0.06	\leq 0.06

Objective 2.5 During fiscal year 2004 and thereafter, DPDS will meet all applicable Maryland Commission on Correctional Standards (MCCS) detained security standards at any DPDS facility at the time of the MCCS audit.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of applicable detainee security standards met:				
Central Booking and Intake Facility	NA	81%	NA	NA
Baltimore City Detention Center	100%	NA	NA	100%

Goal 3. Offender Safety. Ensure the safety of detainees under DPDS supervision.

Objective 3.1 During fiscal year 2004 and thereafter, the rate³ of detainee-on-detainee assaults⁴ per 100 average end-of-month (EOM) population⁵ will not exceed the average rate for fiscal years 2006, 2007, and 2008 (rate in parentheses).

•	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Detainee-on-detainee assault rate per				
100 average EOM (12.90)	12.70	11.75	≤ 12.90	≤ 12.90
Central Booking and Intake Facility (16.41)	16.45	16.65	≤ 16.41	\leq 16.41
Serious assault rate (overall) (00.82)	01.04	01.59	\leq 00.82	\leq 00.82
Serious assault rate (weapons only) (00.24)	00.35	00.27	\leq 00.24	\leq 00.24
Less serious assault rate (overall) (15.59)	15.41	15.06	≤ 15.59	≤ 15.59
Less serious assault rate (weapons only) (00.76)	00.78	00.71	≤00.76	≤ 00.76
Baltimore City Detention Center (11.49\$)	11.17	09.70	$\leq 11.49^{\S}$	≤ 11.49 [§]
Serious assault rate (overall) (01.14)	00.92	00.89	≤01.14	\leq 01.14
Serious assault rate (weapons only) (00.73)	00.57	00.56	≤ 00.73	≤00.73
Less serious assault rate (overall) (10.35)	10.25	08.81	≤ 10.35	≤ 10.35
Less serious assault rate (weapons only) (01.38)	01.45	00.97	\leq 01.38	\leq 01.38

Q00P00.01 GENERAL ADMINISTRATION – DIVISION OF PRETRIAL DETENTION AND SERVICES (Continued)

Goal 4. Offender Well-Being. Ensure detainees are confined in humane conditions and receive appropriate treatment services consistent with correctional health care and treatment practices and standards.

Objective 4.1 During fiscal year 2004 and thereafter, DPDS will meet all applicable Maryland Commission on Correctional Standards (MCCS) detained well-being standards at any DPDS facility at the time of the MCCS audit.

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of applicable detainee well-being standards met:				
Medical, dental and mental health				
Central Booking and Intake Facility	NA	86%	NA	NA
Baltimore City Detention Center	92.8%	NA	NA	100%
Food service				
Central Booking and Intake Facility	NA	100%	NA	NA
Baltimore City Detention Center	100%	NA	NA	100%
Housing and sanitation				
Central Booking and Intake Facility	NA	89%	NA	NA
Baltimore City Detention Center	100%	NA	NA	100%

Goal 5. Good Management. Ensure the Division operates efficiently.

Objective 5.1 By calendar year 2009 and thereafter, annual sick leave usage by employees at DPDS facilities will be reduced by at least 10% from calendar year 2007 level.⁶

	CY2007	CY2008	CY2009	CY2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total number of sick leave hours used	156,268	122,490	124,238	$\leq 140,641$
Central Booking and Intake Facility	*	41,569	44,117	\leq 56,256
Baltimore City Detention Center	*	80,921	80,121	\leq 84,385

OTHER PERFORMANCE MEASURES

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Number of weapons found by correctional staff	622	782	730	730
Central Booking and Intake Facility	14	83	80	80
Baltimore City Detention Center	608	699	650	650
Number of detainees given urinalysis tests for drug use	525	1,033	1,000	1,000
Central Booking and Intake Facility	91	219	200	200
Baltimore City Detention Center	434	814	800	800
Percent (number) of detainees testing positive for drug use	1.1%	0.9%	0.7%	0.7%
	(6)	(9)	(7)	(7)
Central Booking and Intake Facility	0.0%	0.5%	0.0%	0.0%
	(0)	(1)	(0)	(0)
Baltimore City Detention Center	1.4%	1.0%	0.9%	0.9%
	(6)	(8)	(7)	(7)
Average End-of-Month Population ⁵ —Total Division of Pretrial				
Detention and Services-Operated Facilities:	3,806	3,632	3,775	3,577
Central Booking and Intake Facility:	931	938	950	923
Pretrial detainees	869	882	910	873
Sentenced (Division of Correction) detainees	62	56	40	50
Baltimore City Detention Center:	2,875	2,694	2,825	2,654
Pretrial detainees	2,604	2,450	2,640	2,430
Sentenced (Division of Correction) detainees	271	244	185	224

Q00P00.01 GENERAL ADMINISTRATION – DIVISION OF PRETRIAL DETENTION AND SERVICES (Continued)

OTHER PERFORMANCE MEASURES (Continued)

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Average End-of-Month Population ⁵ —DPDS Detainees				
at Other Facilities:	338	371	394	377
Central Home Detention Unit	22	38	50	36
Contract care (Volunteers of America)	92	92	95	92
Outside custody ⁷	224	241	249	249
Arrestees processed through Central Booking and Intake Facility	82,468	73,326	73,800	73,800
Commitments processed ⁸ through Baltimore City Detention Center	42,893	37,744	37,800	37,800

Note: NA = No audit of facility § Corrected from prior year presentation. * Data by facility is not available for calendar years 2007.

Target is based on the monthly average for fiscal year 2002.

² "Walk-off" means an unauthorized departure of a detainee, without restraints, from community contract care (Volunteers of America, Inc., in downtown Baltimore City), or from a community work detail supervised by DPDS employees. Walk-offs of DPDS detainees assigned to the Department's Central Home Detention program are reported under Q00B01.01, Objective 2.2. This measure excludes DPDS detainee walk-offs from court-ordered placement in non-DPDS community treatment programs.

³ Reporting a rate instead of raw numbers began in fiscal year 2005 and permits assessment of assaults as a proportion of institutional population. The rate is calculated by dividing the number of incidents of assault by the average detainee population and then multiplying by 100. Beginning in fiscal year 2006, the average detainee population as calculated as average end-of-month (EOM) population (see footnote 4).

⁴ "Assault" means an incident of detainee violence that is being reported, beginning in fiscal year 2006, via FIRM (Facility Incident Report Manager). FIRM incidents of assault are reported in one of two categories: serious assault (physical, weapon, sexual) or less serious (physical, weapon, or bodily fluid). (Inappropriate touching is also included as a less serious assault in detainee-on-employee assaults). The targets for the assault subsets (overall assaults vs. weapons only assaults) have been set for fiscal years 2009 and 2010 for the first time in this presentation, and are based on the average of the rates experienced in fiscal years 2006, 2007, and 2008. Subset rates may not total due to rounding.

⁵ DPDS calculates its offender population based on "average end-of month (EOM) population," except for detainees supervised by the Department's Central Home Detention Unit which reports population based on average daily population (ADP) calculations. Average EOM is a method of calculating average detainee population, whereby the detainee count on the last day of each of twelve months is added and divided by twelve. Average EOM is used in place of the previous method (before fiscal year 2006) of calculating detainee population (average daily population, or ADP) because it represents a more accurate average for the type of population housed at DPDS.

⁶ Objective 5.1 has been retooled, effective this year, to align with a labor-management agreement signed January 9, 2008, to seek an overall sick leave reduction of 10% from calendar year 2007 by calendar year 2009.

⁷ DPDS reports on "outside custody" that includes detainees committed to DPDS jurisdiction but not housed in its two facilities, nor in the physical custody of contract care (Volunteers of America) or supervised by the Central Home Detention Unit. The "outside" custodians include federal and local criminal justice entities, and treatment centers (including hospitals). The count includes those serving weekend sentences at DPDS.

⁸ "Commitments processed" means individuals received for confinement at Baltimore City Detention Center due to court orders to await trial or to serve sentences.

Q00P00.01 GENERAL ADMINISTRATION—DIVISION OF PRETRIAL DETENTION AND SERVICES

Appropriation Statement:

13ppropriation Datement	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	50.00	62.00	62.00
Number of Contractual Positions	3.46	6.00	6.00
01 Salaries, Wages and Fringe Benefits	7,023,916	7,286,763	7,884,402
02 Technical and Special Fees	119,234	85,896	119,250
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges	66,998 5,383 13,319 1,642,897 140,707 3,080 3,450 168,668	55,080 19,800 4,765 1,611,731 56,200 3,160	65,980 2,000 12,050 1,632,057 81,200 4,160
Total Operating Expenses	2,044,502	1,869,042	1,942,378
Total Expenditure	9,187,652	9,241,701	9,946,030
Original General Fund Appropriation	8,947,251 240,401	9,359,059 -117,358	0.046.020
Net General Fund Expenditure	9,187,652	9,241,701	9,946,030

Q00P00.02 PRETRIAL RELEASE SERVICES – DIVISION OF PRETRIAL DETENTION AND SERVICES

PROGRAM DESCRIPTION

Pretrial Release Services Program (PRSP) interviews, investigates and presents recommendations to Baltimore City courts concerning the pretrial release of individuals accused of crimes in Baltimore. The PRSP also supervises defendants released on personal recognizance or conditional bail as ordered by the court.

This budgetary program shares the mission, vision, goals, objectives, and performance measures for General Administration – Division of Pretrial Detention and Services (Q00P00.01).

OTHER PERFORMANCE MEASURES

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Defendants under supervision beginning of fiscal year	1,138	1,254	1,095	1,115
Cases received during fiscal year	5,431	4,906	5,009	5,009
Cases closed during fiscal year	5,315	5,065	4,989	4,989
Total under supervision end of fiscal year	1,254	1,095	1,115	1,135
Pretrial Investigations	37,257	34,648	36,303	36,303
Supplemental Investigations	1,741	7,228	1,960	1,960

Q00P00.02 PRETRIAL RELEASE SERVICES —DIVISION OF PRETRIAL DETENTION AND SERVICES

Appropriation Statement:

	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	97.00	96.00	96.00
01 Salaries, Wages and Fringe Benefits	5,161,322	5,164,800	5,686,927
03 Communication 04 Travel 06 Fuel and Utilities 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 13 Fixed Charges	67,008 3,196 1,091 17,330 110,105	65,828 1,900 14,228 48,000 3,469 31,160	68,240 2,500 1,000 14,800 56,000 3,469 30,710
Total Operating Expenses	230,302	164,585	176,719
Total Expenditure	5,391,624	5,329,385	5,863,646
Original General Fund Appropriation	5,327,007 64,617	5,447,524 -118,139	
Net General Fund Expenditure	5,391,624	5,329,385	5,863,646

Q00P00.03 BALTIMORE CITY DETENTION CENTER – DIVISION OF PRETRIAL DETENTION AND SERVICES

PROGRAM DESCRIPTION

The Baltimore City Detention Center is a pretrial facility that houses persons committed to the custody of the Commissioner while awaiting trial or sentencing in Baltimore City.

This budgetary program shares the mission, vision, goals, objectives, and performance measures for General Administration – Division of Pretrial Detention and Services (Q00P00.01).

OTHER PERFORMANCE MEASURES

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Operating Capacity	2,835	2,694	2,825	2,654
Average end-of-month (EOM) Population ¹	2,835	2,694	2,825	2,654
Annual Cost per Capita	\$31,755	\$34,248	\$32,773	\$36,659
Daily Cost per Capita	\$87.00	\$93.83	\$89.79	\$100.44
Ratio of Average EOM Population to positions	3.29:1	3.09:1	3.32:1	3.12:1
Ratio of Average EOM Population to custodial positions	3.76:1	3.54:1	3.74:1	3.52:1

Notes:

DPDS began calculating its offender population based on "average end-of month (EOM) population" for presentation in the fiscal year 2008 Budget Book (fiscal years 2005 and 2006 actuals). Average EOM is a method of calculating average detainee population, whereby the detainee count on the last day of each of twelve months is added and divided by twelve. Average EOM is used in place of the previous method of calculating detainee population (average daily population, or ADP) because it represents a more accurate average for the type of population housed at DPDS.

${\tt Q00P00.03}$ Baltimore city detention center —division of Pretrial detention and services

Project Summary:	2009 Actual	2010 Appropriation	2011 Allowance
General Administration	\$3,670,520	\$2,656,075	\$2,649,584
Custodial Care	54,617,513	55,721,910	56,614,955
Dietary Services	6,835,195	6,933,737	6,864,514
Plant Operation and Maintenance	5,974,715 19,339,687	5,770,667 19,151,983	5,685,846 23,003,309
Classification, Recreational and Religious Services	1,418,686	1,980,257	2,076,887
Substance Abuse Services	408,982	368,483	398,655
Total	\$92,265,298	\$92,583,112	\$97,293,750
Appropriation Statement:	2009	2010	2011
	Actual	Appropriation	Allowance
Number of Authorized Positions	871.00	850.00	850.00
Number of Contractual Positions	4.54	16.38	16.38
01 Salaries, Wages and Fringe Benefits	58,213,220	58,943,454	60,245,131
02 Technical and Special Fees	171,462	249,099	388,717
03 Communication	282,178	260,540	265,400
04 Travel	5,897	10,500	6,000
06 Fuel and Utilities	3,229,783	3,232,260	3,130,500
07 Motor Vehicle Operation and Maintenance	189,857	309,032	238,389
08 Contractual Services	26,877,543	26,364,753	29,869,077
09 Supplies and Materials	1,132,588	1,353,650	1,204,900
10 Equipment—Replacement	53,955	65,424	59,361
11 Equipment—Additional	222,940 1,790,991	1,794,000	1,884,765
13 Fixed Charges	2,294	400	1,510
14 Land and Structures	92,590	.00	1,510
Total Operating Expenses	33,880,616	33,390,559	36,659,902
Total Expenditure	92,265,298	92,583,112	97,293,750
•	96 664 022	89,932,292	
Original General Fund Appropriation Transfer of General Fund Appropriation	86,664,022 3,582,881	-3,522,081	
7.5			
Total General Fund Appropriation Less: General Fund Reversion/Reduction	90,246,903 33	86,410,211	
Net General Fund Expenditure	90,246,870	86,410,211	91,119,392
Special Fund Expenditure	2,012,478	2,042,992	2,044,358
Federal Fund Expenditure	5,950	4,129,909	4,130,000
Total Expenditure	92,265,298	92,583,112	97,293,750
Special Fund Income:	1 707 246	1,000,175	1.004.04
Q00303 Inmate Welfare Funds	1,785,346	1,888,167	1,884,964
Q00318 Gift	227,132	154,825	159,394
Total	2,012,478	2,042,992	2,044,358
Federal Fund Income:			
AA.Q00 Reimbursement from Federal Marshal for Housing			
Federal Prisoners	5,950	9,909	10,000
Federal Fund Recovery Income: swf503 State Fiscal Stabilization Funds-Discretionary		4 120 000	4 100 000
Swidod State riscar Stabilization runds-Discretionary		4,120,000	4,120,000

Q00P00.04 CENTRAL BOOKING AND INTAKE FACILITY – DIVISION OF PRETRIAL DETENTION AND SERVICES

PROGRAM DESCRIPTION

The Central Booking and Intake Facility processes all individuals arrested within Baltimore City for violations of State and City laws.

This budgetary program shares the mission, vision, goals, objectives, and performance measures for General Administration – Division of Pretrial Detention and Services (Q00P00.01).

OTHER PERFORMANCE MEASURES

	2008	2009	2010	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Operating Capacity	931	938	950	923
Average end-of-month (EOM) Population ¹	931	938	950	923
Annual Cost per Capita	\$50,844	\$56,675	\$53,863	\$58,089
Daily Cost per Capita	\$139.30	\$155.27	\$147.57	\$159.15
Ratio of Average EOM Population to positions	1.60:1	1.61:1	1.73:1	1.68:1
Ratio of Average EOM Population to custodial positions	1.96:1	1.96:1	2.01:1	1.95:1

Notes:

DPDS began calculating its offender population based on "average end-of month (EOM) population" for presentation in the fiscal year 2008 Budget Book (fiscal years 2005 and 2006 actuals). Average EOM is a method of calculating average detainee population, whereby the detainee count on the last day of each of twelve months is added and divided by twelve. Average EOM is used in place of the previous method of calculating detainee population (average daily population, or ADP) because it represents a more accurate average for the type of population housed at DPDS.

${\tt Q00P00.04}$ CENTRAL BOOKING AND INTAKE FACILITY—DIVISION OF PRETRIAL DETENTION AND SERVICES

Project Summary:			
Toject Summary.	2009	2010	2011
	Actual	Appropriation	Allowance
General Administration	\$2,976,186	\$1,899,469	\$1,893,535
Custodial Care	29,879,270	30,439,026	31,535,476
Dietary Services	2,379,953	2,420,640	2,607,301
Plant Operation and Maintenance	2,882,241	2,751,515	2,722,540
Clinical and Hospital Services	7,714,108 2,104,851	6,876,795 2,487,115	7,971,831 2,596,576
Intake Services	4,593,482	3,804,809	3,787,890
Cross Courtroom	631,168	490,350	501,277
Total	\$53,161,259	\$51,169,719	\$53,616,426
Appropriation Statement:	2009 Actual	2010 Appropriation	2011 Allowance
Number of Authorized Positions	581.00	549.00	549.00
Number of Contractual Positions	7.97	17.50	17.50
01 Salaries, Wages and Fringe Benefits	37,706,518	37,101,745	38,243,813
02 Technical and Special Fees	244,812	325,217	420,046
03 Communication	201,946	177,120	190,500
04 Travel	1,585	7,000	1,600
06 Fuel and Utilities	1,593,526	1,595,200	1,515,000
08 Contractual Services	12,546,022	11,211,615	12,488,582
09 Supplies and Materials	664,211	638,400	640,130
10 Equipment—Replacement	18,506 97,415	12,022	6,755
11 Equipment—Additional	69,033	101,000	110,000
13 Fixed Charges	4,685	400	110,000
14 Land and Structures	13,000	.00	
Total Operating Expenses	15,209,929	13,742,757	14,952,567
Total Expenditure	53,161,259	51,169,719	53,616,426
Original General Fund Appropriation	49,326,373	49,480,938	
Transfer of General Fund Appropriation	3,753,937	-1,720,209	
Net General Fund Expenditure	53,080,310	47,760,729	50,203,442
Special Fund Expenditure	80,949	119,147	123,141
Federal Fund Expenditure	,	3,289,843	3,289,843
Total Expenditure	53,161,259	51,169,719	53,616,426
Special Fund Income: Q00303 Inmate Welfare Funds	80,949	119,147	123,141
Federal Fund Recovery Income: swf503 State Fiscal Stabilization Funds-Discretionary		3,289,843	3,289,843

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
q00a01 Office of the Secretary							
q00a0101 General Administration							
secy dept pub sfty corr serv	1.00	162,923	1.00	166,082	1.00	166,082	
dep secy dept pub safety corr	2.00	230,090	2.00	232,749	2.00	232,749	
exec vii	1.00	140,770	1.00	121,020	1.00	121,020	
div dir ofc atty general	1.00	120,744	1.00	125,743	1.00	125,743	
principal counsel	1.00	109,245	1.00	113,327		113,327	
asst attorney general viii	1.00	103,535	1.00	106,159	1.00	106,159	
prgm mgr senior ii	4.00	311,547	4.00	387,328	4.00	387,328	
asst attorney general vii	4.00	382,525	4.00	392,451	4.00	392,451	
prgm mgr senior i	3.00	206,489	3.00	220,862	3.00	220,862	
admin prog mgr iv	2.00	167,613	2.00	153,484	2.00	153,484	
administrator vii	2.00	180,260	2.00	184,632	2.00	184,632	
asst attorney general vi	6.00	477,942	6.00	512,424	6.00	512,424	
fiscal services admin v	1.00	93,541	1.00	94,983	1.00	94,983	
prgm mgr iv	3.00	224,769	3.00	239,724	3.00	239,724	
admin prog mgr iii	2.00	149,722	2.00	153,053	2.00	153,053	
fiscal services admin iv	2.00	170,606	2.00	158,906	2.00	158,906	
prgm mgr iii	3.00	270,327	5.00	391,511	5.00	391,511	
personnel administrator iv	2.00	171,328	2.00	165,350	2.00	165,350	
prgm mgr ii	.00	0	1.00	52,950	1.00	52,950	
administrator iv	4.00	256,686	4.00	287,485	4.00	287,485	
fiscal services admin ii	3.00	216,549	3.00	218,085	3.00	218,085	
personnel administrator iii	1.00	68,852	1.00	69,780	1.00	69,780	
prgm mgr i	8.00	493,941	8.00	545,100	8.00	545,100	
administrator iii	2.00	78,657	1.00	65,366	1.00	65,366	
administrator iii	2.00	64,789	2.00	100,619	2.00	100,619	
computer network spec mgr	1.00	72,376	1.00	74,499	1.00	74,499	
internal auditor prog super	1.00	73,882	1.00	75,320	1.00	75,320	
it programmer analyst superviso	1.00	71,802	1.00	73,910	1.00	73,910	
fiscal services admin i	1.00	35,437	1.00	46,563	1.00	46,563	
personnel administrator ii	3.00	203,307	2.00	137,189	2.00	137,189	
accountant supervisor i	2.00	105,543	2.00	108,245	2.00	108,245	
administrator ii	2.00	80,625	1.00	64,847	1.00	64,847	
administrator ii	2.00	128,443	3.00	175,945	3.00	175,945	
agency procurement spec supv	2.00	117,424	2.00	120,166	2.00	120,166	
emp selection spec ii	1.00	62,756	1.00	64,847	1.00	64,847	
internal auditor lead	1.00	62,753	1.00	64,847	1.00	64,847	
personnel administrator i	2.50	157,995	2.50	160,889	2.50	160,889	
registered nurse charge med	1.00	58,390	1.00	58,949	1.00	58,949	
administrator i	4.00	218,148	8.00	472,058	8.00	472,058	
administrator i	1.00	51,777		53,189	1.00	53,189	
internal auditor ii	5.00	206,612	4.00	235,330	4.00	235,330	
management specialist iv	1.00	58,913		60,757	1.00	60,757	
personnel officer iii	5.00	266,688		236,368	4.00	236,368	
accountant ii	3.00	114,360	2.00	103,581	2.00	103,581	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
q00a01 Office of the Secretary							
q00a0101 General Administration							
admin officer iii	1.00	58,585	1.00	55,859	1.00	55,859	
admin officer iii	.00	0		51,781		51,781	
agency procurement spec ii	2.00	70,061		81,498		81,498	
personnel officer ii	8.00	334,594				309,335	
psychology associate ii corr	1.00	62,337		92,622		92,622	
accountant i	1.00	21,975				38,981	
admin officer ii	2.00	73,574		•		131,538	
personnel officer i	2.00	41,415		41,899		41,899	
psychology associate i corr	1.00	17,526		0		0	
admin officer i	1.00	29,303				40,814	
personnel specialist	2.00	98,810		101,095		101,095	
admin spec iii	2.00	104,143		92,966		92,966	
admin spec ii	1.00	17,346		•		0	
admin spec i	1.00	24,003				70,954	
mbr hand gun permit review bd	.00	0		0		0	
industrial hygienist iii	1.00	0		41,074		41,074	
agency buyer iv	1.00	0		41,074		0	
licensed practical nurse iii ad		90,268		90,647		90,647	
services supervisor iii	1.00	44,523		45,213		45,213	
security attend iii	1.00	49,080		49,080		49,080	
paralegal ii	1.00	49,795		· · · · · · · · · · · · · · · · · · ·		50,563	
personnel associate ii	6.00	214,252				222,905	
personnel associate i	1.00	32,472		32,723		32,723	
hlth records tech ii	1.00			38,879		38,879	
exec assoc ii	1.00	38,229 55,524		56,930		56,930	
commitment records spec manager		0,524		51,375		51,375	
exec assoc i	1.00	52,545		53,359		53,359	
fiscal accounts clerk manager	1.00	48,251		49,468		49,468	
commitment records spec supv	.00	40,251		48,162		48,162	
management assoc	2.00	54 , 387		87,046		87,046	
management associate	3.00	69,193				85,545	
commitment records spec lead	.00	09,193		•		86,561	
fiscal accounts clerk superviso		80,804		82,519		82,519	
admin aide	3.00	107,715		73,451		73,451	
		0 ,715	1.00	73,451 3 8,763	1.00	38,763	
admin aide commitment records spec ii	.00	0					
•	.00		1.00	36,710		36,710 60,663	
fiscal accounts clerk, lead	2.00	68,503	2.00	69,662		69,662	
office secy iii	3.00	97,390		99,000		99,000	
fiscal accounts clerk ii	5.00	176,712	6.00	186,830		186,830	
office secy ii	2.00	25,798		27,726		27,726	
fiscal accounts clerk trainee	1.00	2,928	.00	0	.00.	0	
TOTAL q00a0101*	166.50	9,312,722	169.50	10,460,205	169.50	10,460,205	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
q00a0102 Information Technology a	nd Communic	ations Division					
prgm mgr senior iv	1.00	117,088		121,005	1.00	121,005	
prgm mgr senior iii	1.00	105,964		109,071		109,071	
prgm mgr senior ii	1.00	95,365		98,356		98,356	
it asst director iii	2.00	183,640		188,246		188,246	
prgm mgr iv	2.00	178,398		186,525		186,525	
it asst director ii	4.00	282,420		312,041		312,041	
prgm mgr iii	1.00	80,786		82,514		82,514	
excluded fsr plan 20	1.00	71,314		71,699		71,699	
it programmer analyst manager	4.00	293,632				307,991	
prom mgr ii	2.00	114,501		126,086		126,086	
fiscal services admin ii	1.00	38,089		59,894		59,894	
prgm mgr i	4.00	263,685		274,652		274,652	
administrator iii	1.00	58,514		59,421		59,421	
administrator iii	1.00	65,722		67,912		67,912	
excluded fsr plan 14	4.00	182,982		191,433		191,433	
excluded fsr plan 12 ot	6.00	235,575		281,461		281,461	
computer network spec mgr	2.00	153,778		157,664		157,664	
computer network spec mgr	7.00	485,722		497,401		497,401	
database specialist supervisor		75,278		76,750		76,750	
dp quality assurance spec super		54,779		·-		63,420	
it programmer analyst superviso		252,373		249,092		249,092	
it systems technical spec	1.00	56,032		57,677		57,677	
webmaster supr	1.00	78,177		79,693		79,693	
computer network spec lead	4.00	239,421		245,957		245,957	
database specialist ii	2.00	135,148		138,448		138,448	
dp quality assurance spec	4.00	128,791		143,277		143,277	
dp technical support spec ii	1.00	69,084		70,562		70,562	
it functional analyst superviso		62,303		64,129		64,129	
it programmer analyst lead/adva		429,561		453,857		453,857	
accountant supervisor i	1.00	63,308		64,847		64,847	
administrator ii	2.00	96,509		152,013		152,013	
administrator ii	1.00	63,614		64,847			
agency procurement spec supv	1.00	46,906				60,083	
computer network spec ii	15.00	789,853		820,153		820,153	
it programmer analyst ii	9.00	508,497		519,072		519,072	
	1.00	58,940		60,083		60,083	
personnel administrator i webmaster ii	1.00	54,304		55,682		55,682	
administrator i	3.00	129,226		147,637		147,637	
computer network spec i	5.00	219,031		242,246		242,246	
•		44,219		49,313		49,313	
database specialist i	1.00 2.00	122,530		134,142		134,142	
it functional analyst ii		41,392		50,255		50,255	
it programmer analyst i	1.00 1.00	36,593		46,268		46,268	
accountant ii				317,735		317,735	
admin officer iii	8.00	238,036		41,485		41,485	
admin officer iii	1.00	40,855	1.00	41,460	1.00	41,460	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
	**********	• • • • • • • • • • • • • • • • • • • •					
q00a0102 Information Technology a							
agency procurement spec ii	1.00	26,155	2.00	77,188		77,188	
computer info services spec ii	2.00	69,491	2.00	89,872		89,872	
it functional analyst i	1.00	45,698		93,397		93,397	
admin officer ii	4.00	174,239		186,624		186,624	
it functional analyst trainee	2.00	50,699		0		0	
personnel officer i	1.00	39,992		38,981		38,981	
admin officer i	2.00	71,099	1.00	42,333		42,333	
personnel specialist	1.00	48,335	1.00	49,080	1.00	49,080	
admin spec iii	1.00	28,126	1.00	32,091	1.00	32,091	
fingerprint specialist manager	3.00	148,168	3.00	149,110	3.00	149,110	
fingerprint specialist supv	9.00	345,359	9.00	357,459	9.00	357,459	
fingerprint specialist iii	25.00	886,766	24.00	896,433	24.00	896,433	
fingerprint specialist ii	7.00	206,654	7.00	225,857	7.00	225,857	
fingerprint specialist i	12.00	384,490	12.00	380,874	12.00	380,874	
personnel associate ii	1.00	42,428	1.00	43,251	1.00	43,251	
personnel associate i	1.00	33,643	1.00	33,903	1.00	33,903	
office manager	1.00	43,247	1.00	43,917	1.00	43,917	
data entry operator mgr i	1.00	43,799	1.00	44,389	1.00	44,389	
admin aide	2.00	81,011	2.00	82,815	2.00	82,815	
data entry operator supr	1.00	38,176	1.00	38,471	1.00	38,471	
excluded fsr plan 10 ot	3.00	86,475	3.00	96,240	3.00	96,240	
fiscal accounts clerk, lead	1.00	34,642	1.00	41,378		41,378	
office processing clerk supr	2.00	73,860	2.00	75,281	2.00	75,281	
office secy iii	1.00	34,253	1.00	34,518	1.00	34,518	
fiscal accounts clerk ii	2.00	68,092	2.00	64,363	2.00	64,363	
office secy ii	1.00	33,997	1.00	34,260	1.00	34,260	
office services clerk lead	2.00	68,044	2.00	68,570	2.00	68,570	
services specialist	1.00	31,094	1.00	31,895		31,895	
office processing clerk lead	4.00	119,783	4.00	132,082		132,082	
office services clerk	2.00	57,614	2.00	58,348	2.00	58,348	
data entry operator ii	3.00	79,508	3.00	85,540	3.00	85,540	
office clerk ii	8.00	236,204	8.00	249,356	8.00	249,356	
office processing clerk ii	6.00	195,818	6.00	196,694	6.00	196,694	
data entry operator i	4.00	105,478	4.00	106,952	4.00	106,952	
office clerk i	1.00	25,961	1.00	26,619	1.00	26,619	
office clerk assistant	6.00	155,344	6.00	158,258	6.00	158,258	
TOTAL q00a0102*	250.00	11,355,677	249.00	12,028,494	249.00	12,028,494	
q00a0103 Internal Investigative Un	nit						
int investigatn director pscs	1.00	85,676	1.00	91,148	1.00	91,148	
int investigatn detective capta	1.00	72,426	1.00	74,265	1.00	74,265	
int investigatn detective lt ps	2.00	70,783	2.00	121,953	2.00	121,953	
admin officer i	1.00	43,966	1.00	44,731	1.00	44 <i>,7</i> 31	
int investigatn detective sgt p	11.00	818,945	15.00	864,231	15.00	864,231	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
-00-0107 Internal Incretion time							
q00a0103 Internal Investigative U		/7 770	00	•	00	0	
int investigatn detective prov	4.00	43,330		0		0	
management associate	1.00	36,358		36,639		36,639	
office secy ii	1.00	27,992	1.00	28,707	1.00	28,707	
TOTAL q00a0103*	22.00	1,199,476	22.00	1,261,674	22.00	1,261,674	
q00a0104 9-1-1 Emergency Number S	ystems						
prgm mgr iv	1.00	81,743	1.00	83,165	1.00	83,165	
administrator ii	.00	0	1.00	43,725	1.00	43,725	
administrator ii	1.00	62,843	1.00	64,847	1.00	64,847	
accountant ii	.00	0	1.00	38,594	1.00	38,594	
office secy iii	1.00	30,794	1.00	31,587		31,587	
TOTAL q00a0104*	3.00	175,380	5.00	261,918	5.00	261,918	
q00a0106 Division of Capital Cons	truction and	d Facilities Ma	intenance				
prgm mgr senior iii	1.00	67,752		113,327	1.00	113,327	
capital projects asst dir	1.00	91,779		93,194	1.00	93,194	
prgm mgr iv	1.00	89,018		91,438		91,438	
prgm mgr iii	1.00	70,737		87,334		87,334	
administrator iv	1.00	74,572		76,750	1.00	76,750	
prgm mgr i	1.00	53,464		75,320		75,320	
capital projects asst mgr	1.00	79,234		81,864	1.00	81,864	
capital projects engineer	1.00	14,929		0	.00	0.,007	
engr sr registered	1.00	66,753		67,912		67,912	
administrator ii	4.00	246,390		251,472		251,472	
admin officer iii	1.00	56,286		56,930	1.00	56,930	
admin spec iii	1.00	45,767		46,911	1.00	46,911	
management associate	1.00	45,703		46,408	1.00	46,408	
admin aide	2.00	85,895		87,303		87,303	
office secy iii	1.00	39,643		40,630	1.00	40,630	
TOTAL q00a0106*	19.00	1,127,922	18.00	1,216,793	18.00	1,216,793	
q00a0108 Office of Treatment Serv	ices						
physician program manager iii	1.00	216,375	1.00	220,132	1.00	220,132	
exec vii	1.00	121,592		123,708	1.00	123,708	
prgm mgr senior ii	1.00	102,762		102,180	1.00	102,180	
prgm mgr iv	4.00	177,816		287,377	4.00	287,377	
nursing prgm conslt/admin iii	1.00	81,100		82,514	1.00	82,514	
prgm mgr iii	1.00	79,429		80,969	1.00	80,969	
nursing prgm conslt/admin ii	3.00	238,751	4.00	299,584	4.00	299,584	
psychology services chief	1.00	36,123		81,864	1.00	81,864	
nursing prgm conslt/admin i	9.00	421,161	8.00	5 3 1,487	8.00	5 3 1,487	
prgm mgr i	2.00	80,678		110,682	2.00	110,682	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
q00a0108 Office of Treatment Serv	ices						
administrator iii	1.00	60,905	1.00	61,729	1.00	61,729	
social work manager, criminal j	1.00	31,416	1.00	68,457	1.00	68,457	
internal auditor super	1.00	73,590		74,725		74,725	
social work reg supv, criminal	6.00	320,355	5.00	323,144	5.00	323,144	
administrator ii	1.00	58,961	1.00	53,610	1.00	53,610	
internal auditor lead	2.00	123,666	2.00	127,264	2.00	127,264	
administrator i	1.00	29,780	1.00	53,189	1.00	53,189	
internal auditor ii	3.00	141,693	3.00	145,374	3.00	145,374	
internal auditor ii	1.00	57,707	1.00	58,487	1.00	58,487	
admin spec iii	1.00	67,781	1.00	46,055	1.00	46,055	
admin spec ii	1.00	7,055	1.00	31,282	1.00	31,282	
exec assoc i	1.00	48,717	1.00	49,468	1.00	49,468	
management associate	2.00	90,302	2.00	83,193	2.00	83,193	
admin aide	1.00	15,183	1.00	38,763	1.00	38,763	
office secy iii	1.00	21,715	.00	0	.00	0	
office secy ii	.00	0	1.00	26,783	1.00	26,783	
office secy i	2.00	44,222	2.00	63,582	2.00	63,582	
TOTAL q00a0108*	50.00	2,748,835	49.00	3,225,602	49.00	3,225,602	
q00a0109 Professional Development	and Traini	na Division					
prgm mgr iv	1.00	83,175	1.00	60,290	1.00	60,290	
it asst director ii	1.00	81,702		84,089		84,089	
prgm mgr ii	1.00	71,703		73,087		73,087	
prgm mgr i	5.00	343,214		350,826		350,826	
administrator ii	1.00	106,286		120,368		120,368	
administrator ii	1.00	, 0		. 0		. 0	
it functional analyst lead	1.00	11,663	1.00	43,725	1.00	43,725	
parole prob field supv i	6.00	272,864	.00	. 0	.00	0	
administrator i	1.00	. 0	.00	0	.00	0	
admin officer iii	1.00	15,441	1.00	38,594	1.00	38,594	
admin officer iii	1.00	53,458	1.00	54,809		54,809	
corr officer major	1.00	65,243		0	.00	0	
corr officer captain	6.00	358,677	.00	0	.00	0	
corr officer lieutenant	4.00	218, 194	.00	0	.00	0	
admin aide	1.00	21,729	.00	0	.00	0	
office secy ii	1.00	34,924	1.00	35,516	1.00	35,516	
TOTAL q00a0109*	33.00	1,738,273	14.00	861,304	14.00	861,304	
TOTAL q00a01 **	543.50	27,658,285	526.50	29,315,990		29,315,990	
q00b01 Division of Correction H	eadquarters						
q00b0101 General Administration	caaqaar ters						
commissioner of correction	1.00	113,007	1.00	115,194	1.00	115,194	
asst comm of correction	6.00	621,859	6.00	635,023	6.00	635,023	
assi common confection	0.00	021,039	0.00	037,023	0.00	037,023	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
q00b01 Division of Correction H	eadquarters						
q00b0101 General Administration							
asst warden	1.00	91,635		89,717		89,717	
prgm mgr iv	4.00	308,779		353,248		353,248	
prgm mgr ii	2.00	158,958		235,079		235,079	
prgm mgr i	1.00	64,993		0		0	
administrator iii	2.00	75,340		61,729		61,729	
corr case management manager	1.00	44,604		46,563		46,563	
administrator ii	1.00	64,966		66,096	1.00	66,096	
agency budget spec supv	1.00	51,239		48,807		48,807	
personnel administrator i	1.00	53,063	1.00	54,635		54,635	
administrator i	2.00	111,609	1.00	63,117		63,117	
administrator i	.00	0		51,214	1.00	51,214	
corr case management spec ii	1.00	46,705	1.00	49,313	1.00	49,313	
admin officer iii	9.00	375,851	9.00	451,925	9.00	451,925	
agency budget spec ii	1.00	45,310		48,012		48,012	
personnel officer i	1.00	15,232		52,356		52,356	
personnel specialist	1.00	37,785		0	.00	0	
personnel specialist trainee	2.00	59,093	2.00	87,305	2.00	87,305	
corr security chief	1.00	58,670	1.00	78,832	1.00	78,832	
corr officer major	6.00	342,745	6.00	383,730		383,730	
corr officer captain	11.00	351 , 733	11.00	690,775	11.00	690,775	
corr officer lieutenant	9.00	281,909		468,537		468,537	
corr officer sergeant	1.00	43,097	1.00	45,914	1.00	45,914	
personnel associate ii	1.00	26,423	.00	0	.00	0	
personnel associate i	.00	0	1.00	28,434	1.00	28,434	
management assoc	1.00	48,427	1.00	49,080	1.00	49,080	
management associate	.00	8,269	.00	0	.00	0	
commitment records spec lead	1.00	40,780	1.00	42,789	1.00	42,789	
admin aide	6.00	240,985	6.00	258,240	6.00	258,240	
office secy iii	3.00	103,210	3.00	111,767	3.00	111,767	
office secy ii	1.00	33,246	1.00	35,516	1.00	35,516	
office clerk ii	1.00	33,759	1.00	31,426	1.00	31,426	
TOTAL q00b0101*	80.00	3,953,281	78.00	4,734,373	78.00	4,734,373	
q00b0102 Classification, Educatio	n & Religiou	s Services					
coord corr educ pscs	1.00	97,545	1.00	99,437	1.00	99,437	
correctional hearing officer su	1.00	73,884		75,320	1.00	75 , 320	
corr case management manager	1.00	52,755		74,725	1.00	74,725	
correctional hearing officer ii		732,339		734,921	11.00	734,921	
administrator ii	2.00	133,978		106,142	2.00	106,142	
correctional hearing officer i	2.00	84,305	1.00	43,725	1.00	43,725	
administrator i	.00	104,878		0	.00	0	
corr case management spec ii	9.00	406,593	9.00	483,202	9.00	483,202	
admin officer ii	1.00	44,291	1.00	51,375	1.00	51,375	
		•		•			

Classification Title Positions Expenditure Positions Appropriation Positions Allowance Sym	
	Symbol
q00b0102 Classification, Education & Religious Services	
corr case management spec i .00 32,759 .00 0 .00 0	
admin officer i 1.00 30,866 1.00 34,113 1.00 34,113	
admin spec iii 1.00 37,502 1.00 39,773 1.00 39,773	
admin spec i 1.00 38,877 1.00 39,177 1.00 39,177	
corr officer sergeant 2.00 84,576 2.00 90,148 2.00 90,148	
paralegal ii 1.00 45,529 1.00 46,055 1.00 46,055	
personnel clerk 1.00 29,236 1.00 29,728 1.00 29,728	
commitment records spec manager .00 28,508 .00 0 .00 0	
commitment records spec supv 3.00 177,800 3.00 146,322 3.00 146,322	
commitment records spec lead 6.00 258,601 6.00 274,660 6.00 274,660	
commitment records spec ii 18.00 679,829 18.00 740,393 18.00 740,393	
office supervisor 1.00 36,225 1.00 44,052 1.00 44,052	
commitment records spec i 8.00 173,184 8.00 253,851 8.00 253,851	
office secy ii 3.00 106,443 3.00 111,255 3.00 111,255	
office clerk ii 3.00 70,500 3.00 84,918 3.00 84,918	
TOTAL q00b0102* 76.00 3,561,003 76.00 3,603,292 76.00 3,603,292	
q00b0103 Canine Operations	
corr officer major 1.00 67,764 1.00 67,912 1.00 67,912	
corr officer captain 1.00 62,917 1.00 62,417 1.00 62,417	
corr officer lieutenant 2.00 106,703 2.00 116,002 2.00 116,002	
corr officer sergeant 20.00 957,807 20.00 950,755 20.00 950,755	
TOTAL q00b0103* 24.00 1,195,191 24.00 1,197,086 24.00 1,197,086	
TOTAL q00b01 ** 180.00 8,709,475 178.00 9,534,751 178.00 9,534,751	
7,207,10	
q00b02 Jessup Region	
q00b0202 Jessup Correctional Institution	
warden 1.00 100,043 1.00 102,180 1.00 102,180	
asst warden 1.00 79,704 1.00 88,030 1.00 88,030	
administrator v 1.00 0 1.00 52,950 1.00 52,950	
fiscal services chief ii 1.00 69,514 1.00 71,129 1.00 71,129	
psychologist correctional 1.00 74,852 1.00 76,750 1.00 76,750	
corr case management manager 1.00 66,991 1.00 69,224 1.00 69,224	
psychology associate doct corr 1.00 20,113 1.00 46,563 1.00 46,563	
accountant supervisor i 1.00 55,345 1.00 56,750 1.00 56,750	
agency procurement spec supv 1.00 0 .00 0 .00 0	
corr case management supervisor 2.00 124,592 2.00 121,597 2.00 121,597	
social work supv, criminal just 1.00 12,066 1.00 64,847 1.00 64,847	
corr case management spec ii 9.00 441,630 8.00 451,473 8.00 451,473	
personnel officer iii 1.00 32,523 1.00 50,255 1.00 50,255	
accountant ii 1.00 46,657 1.00 48,012 1.00 48,012	
agency procurement spec ii 1.00 49,848 1.00 50,811 1.00 50,811	
chaplain 3.00 130,995 3.00 137,813 3.00 137,813	

Olassiciantian Tible	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	!
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance Symb	o t
q00b02 Jessup Region							
q00b0202 Jessup Correctional Inst	itution						
psychology associate ii corr	1.00	53,973	1.00	54,809	1.00	54,809	
casework specialist criminal ju	1.00	52,545	1.00	53,359	1.00	53,359	
corr case management spec i	1.00	38,142	1.00	38,981	1.00	38,981	
personnel specialist	1.00	25,312	1.00	34,113	1.00	34,113	
admin spec iii	1.00	41,913	1.00	45,213	1.00	45,213	
corr case mgmt spec trainee	2.00	86,701	3.00	105,432	3.00	105,432	
agency buyer iv	1.00	44,048	1.00	44 <i>,7</i> 31	1.00	44 ,7 31	
corr security chief	1.00	78,048	1.00	80,333	1.00	80,333	
corr diet manager dietetic	1.00	72,357	1.00	73,910	1.00	73,91 0	
corr maint services manager ii	1.00	67,417	1.00	68,457	1.00	68,457	
corr officer major	3.00	192,176	3.00	200,349	3.00	200,349	
corr laundry supervisor	1.00	58,940	1.00	60,083	1.00	60,083	
corr officer captain	12.00	741,958	12.00	759,529	12.00	759,529	
corr diet ser supv general	1.00	50,731	1.00	51,214	1.00	51,214	
corr diet supervisor	3.00	76,820	3.00	131,461	3.00	131,461	
corr maint off suprv	3.00	179,206	3.00	180,001	3.00	180,001	
corr officer lieutenant	30.00	1,431,574	30.00	1,635,633	30.00	1,635,633	
corr diet off ii cooking	12.00	542,134	11.00	517,142	11.00	517,142	
corr laundry off ii	1.00	52,545	1.00	53,359	1.00	53,359	
corr maint off ii automotv serv	1.00	39,314	1.00	43,448	1.00	43,448	
corr maint off ii carpentry	2.00	45,217	2.00	82,194	2.00	82,194	
corr maint off ii electrical	3.00	148,570	3.00	148,593	3.00	148,593	
corr maint off ii grnds supvsn	2.00	86,373	2.00	87,702	2.00	87,702	
corr maint off ii metal maint	1.00	24,328	1.00	36,280	1.00	36,280	
corr maint off ii refrig mech	1.00	5 1, 561	1.00	52 ,3 56	1.00	52,356	
corr maint off ii sheet metal	1.00	0	.00	0	.00	0	
corr maint off ii stat eng 1st	6.00	162,715	5.00	219,766	5.00	219,766	
corr officer sergeant	63.00	2,837,505	60.00	2,912,421	60.00	2,912,421	
corr diet off i cooking	3.00	58,488	3.00	106,203	3.00	106,203	
corr maint off i plumbing	2.00	25,313	2.00	77,342	2.00	77,342	
corr maint off i sheet metal	1.00	9,993	1.00	37,977	1.00	37,977	
corr officer ii	303.00	11,323,266	280.00	11,678,159	280.00	11,678,159	
corr supply officer suprv	2.00	92,054	2.00	94,570	2.00	94,570	
corr diet off trnee baking	2.00	1,231	1.00	32,091	1.00	32,091	
corr diet off trnee cooking	1.00	5,192	.00	0	.00	0	
corr officer i	66.00	2,695,982	83.00	2,965,395	83.00	2,965,395	
corr rec officer i	2.00	0	1.00	32,091	1.00	32,091	
corr supply officer iii	3.00	113,787	3.00	132,425	3.00	132,425	
corr supply officer ii	7.00	202,140	7.00	263,809	7.00	263,809	
corr supply officer i	4.00	131,614	3.00	96,763	3.00	96,763	
personnel associate ii	2.00	58,779	2.00	73,451	2.00	73,451	
fiscal accounts clerk manager	1.00	37,710	1.00	36,280	1.00	36,280	
fiscal accounts clerk superviso		83,329	2.00	84,409	2.00	84,409	
admin aide	1.00	42,279	1.00	43,251	1.00	43,251	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
q00b02 Jessup Region							
q00b0202 Jessup Correctional Inst	itution						
fiscal accounts clerk, lead	3.00	103,220	3.00	•		116,338	
office secy iii	2.00	63,887	2.00	69,064	2.00	69,064	
fiscal accounts clerk ii	4.00	185,907	5.00	156,985	5.00	156,985	
office secy ii	2.00	67,191	2.00	69,321	2.00	69,321	
office services clerk lead	3.00	74,332	3.00	101,067	3.00	101,067	
services specialist	.00	0	1.00	26,783	1.00	26,783	
fiscal accounts clerk i	2.00	34,148	1.00	25,478	1.00	25,478	
office clerk ii	4.00	107,488	4.00	111,482	4.00	111,482	
fiscal accounts clerk trainee	1.00	1,096	.00	0	.00	0	
telephone operator ii	1.00	24,759	1.00	24,018	1.00	24,018	
TOTAL q00b0202*	608.00	24,130,181	591.00	25,714,005	591.00	25,714,005	
q00b0203 Maryland Correctional In	stitution-J	essup					
warden	1.00	90,731	1.00	87,753	1.00	87,753	
asst warden	1.00	77,092	1.00	78,584		78,584	
psychologist correctional	1.00	48,364		64,642		64,642	
corr case management manager	1.00	58,733		64,129		64,129	
corr case management supervisor		172,209		192,111		192,111	
social work supv, criminal just		, 0		. 0		. 0	
corr case management spec ii	11.00	543,413	11.00	612,982	11.00	612,982	
personnel officer iii	2.00	15,025		41,074		41,074	
a/d associate counselor, lead	1.00	50,295		49,859		49,859	
chaplain	2.00	94,264		99,718		99,718	
psychology associate ii corr	1.00	47,373		48,012		48,012	
casework specialist criminal ju		45,501		44,254		44,254	
corr case management spec i	3.00	141,189		136,967		136,967	
a/d associate counselor provisi		37,984		37,002		37,002	
corr case mgmt spec trainee	1.00	18,219		32,091		32,091	
personnel specialist trainee	1.00	38,756		39,056		39,056	
volunteer activities coord iii	1.00	, 0		, 0		. 0	
corr diet reg manager dietetic	1.00	72,376		74,499		74,499	
corr security chief	1.00	75,310		77,359		77,359	
corr diet manager dietetic	1.00	78,183		79,693	1.00	79,693	
corr maint off manager	1.00	41,983		66,627	1.00	66,627	
corr officer major	3.00	238,122		211,861	3.00	211,861	
corr officer captain	10.00	603,538		638,961	10.00	638,961	
corr diet supervisor	3.00	136,930		170,252		170,252	
corr maint off suprv	1.00	59,440		60,757		60,757	
corr officer lieutenant	28.00	1,488,908		1,567,787		1,567,787	
corr diet off ii cooking	11.00	481,470		524,732		524,732	
corr maint off ii electrical	1.00	39,797		40,411	1.00	40,411	
corr maint off ii metal maint	1.00	38,682		38,981	1.00	38,981	
corr maint off ii plumbing	1.00	50,110		51,375	1.00	51,375	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
q00b0203 Maryland Correctional	Institution-Je	essup					
corr officer sergeant	54.00	2,529,860	53.00	2,587,444	53.00	2,587,444	
corr diet off i baking	1.00	26,750	2.00	70,702	2.00	70,702	
corr diet off i cooking	1.00	33,937	1.00	37,977	1.00	37,977	
corr maint off i electrical	1.00	10,425	1.00	34,113	1.00	34,113	
corr officer ii	168.00	6,287,602	152.00	6,472,677	152.00	6,472,677	
corr supply officer suprv	1.00	46,797	1.00	48,162	1.00	48,162	
corr diet off trnee baking	1.00	17,362	.00	0	.00	0	
corr officer i	24.00	1,117,865	21.00	758,814	21.00	758,814	
corr rec officer i	2.00	27,107	1.00	35,700	1.00	35,700	
corr supply officer iii	1.00	0	.00	0	.00	0	
corr supply officer ii	3.00	106,084	2.00	91,472	2.00	91,472	
corr supply officer i	3.00	97,310	4.00	128,740	4.00	128,740	
personnel associate ii	1.00	40,148	1.00	37,381	1.00	37,381	
admin aide	1.00	42,757	1.00	43,251	1.00	43,251	
office supervisor	1.00	39,868	1.00	40,939	1.00	40,939	
office secy iii	1.00	40,672	1.00	41,378	1.00	41,378	
office secy ii	3.00	81,585	3.00	82,273	3.00	82,273	
office services clerk	4.00	63,137	2.00	53,160	2.00	53,160	
office clerk ii	3.00	95,293	3.00	96,346	3.00	96,346	
telephone operator ii	1.00	32,766	1.00	32,906	1.00	32,906	
TOTAL q00b0203*	371.00	15,621,322	344.00	15,924,964	344.00	15,924,964	
TOTAL q00b02 **	979.00	39,751,503	935.00	41,638,969	935.00	41,638,969	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
q00b03 Baltimore Region							
q00b0301 Metropolitan Transition	Center						
warden	1.00	86,803	1.00	91,148	1.00	91,148	
asst warden	1.00	87,816		89,717		89,717	
psychologist correctional	2.00	0	1.00	49,638		49,638	
corr case management manager	1.00	68,043	1.00	69,224		69,224	
psychology associate doct corr	1.00	0	.00	0	.00	0	
corr case management supervisor	3.00	179,370	3.00	183,783	3.00	183,783	
mh professional counselor adv	1.00	46,042	1.00	64,847	1.00	64,847	
social work supv, criminal just	1.00	60,385	1.00	64,847	1.00	64,847	
corr case management spec ii	14.00	642,270	14.00	761,443	14.00	761,443	
personnel officer iii	1.00	59,027	1.00	60 , 757	1.00	60,757	
chaplain	2.00	86,353	2.00	105,718	2.00	105,718	
psychology associate ii corr	2.00	58,876	1.00	43,016		43,016	
social worker i, criminal justi		90,086		91,944		91,944	
corr case management spec i	6.00	237,745		278,327		278,327	
personnel specialist	1.00	30,247		0		0	
corr case mgmt spec trainee	1.00	56,683		39,056		39,056	
personnel specialist trainee	.00	0		32,091		32,091	
corr security chief	1.00	77,487		78,832		78,832	
corr maint services manager ii	1.00	72,510		73,910		73,910	
corr maint off manager	1.00	54,230		56,126		56,126	
corr officer major	3.00	209,907		213,173		213,173	
corr officer captain	11.00	673,646		692,368		692,368	
corr maint off suprv	1.00	59,027		60,757		60,757	
corr officer lieutenant	24.00	1,381,067		1,378,528		1,378,528	
corr residence couns supv	1.00	56,066		56,930		56,930	
corr maint off ii electrical corr maint off ii metal maint	3.00	123,862		127,751		127,751 53,359	
corr maint off it plumbing	1.00 2.00	52,244 70,388		53,359 84,823			
corr maint off it plumbing	57.00	2,710,662		2,804,241		84,823 2,804,241	
corr officer ii	213.00	8,981,797		9,570,167		9,570,167	
corr officer i	64.00	1,871,865		1,509,458		1,509,458	
corr rec officer i	3.00	0		0,507,450		0,507,438	
corr supply officer i	6.00	2,103		56,868		56,868	
personnel associate ii	3.00	122,802		125,915		125,915	
admin aide	2.00	53,407	2.00	73,451	2.00	73,451	
office supervisor	1.00	40,471	1.00	40,939		40,939	
office secy iii	1.00	39,589	1.00	39,895		39,895	
office secy ii	2.00	67,485	2.00	72,061	2.00	, 72,061	
office secy i	2.00	33,144	1.00	33,400		33,400	
office services clerk	1.00	36,264	1.00	36,544		36,544	
data entry operator ii	1.00	16,755	1.00	25,478		25,478	
obs-office clerk ii	1.00	27,288	1.00	28,263		28,263	
office clerk ii	3.00	89,691	3.00	94,829		94,829	
office processing clerk ii	.60	20,701	.60	20,993		20,993	

Classification Title	FY 2009 Positions	FY 2009 Expenditure		FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
q00b03 Baltimore Region							
q00b0301 Metropolitan Transition	Center						
data entry operator i	1.00	8,079	1.00	22,448	1.00	22,448	
TOTAL q00b0301*	450.60	18,742,283	427.60	19,457,063	427.60	19,457,063	
q00b0303 Maryland Correctional Ad	justment Cer	nter					
warden	1.00	98,892	1.00	102,180	1.00	102,180	
asst warden	1.00	78,309	1.00	60,290	1.00	60,290	
corr case management supervisor	1.00	63,375	1.00	64,847	1.00	64,847	
mh professional counselor adv	1.00	41,538	1.00	52,605	1.00	52,605	
corr case management spec ii	2.00	123,185	2.00	126,325	2.00	126,325	
personnel officer iii	1.00	62,356	1.00	59,609	1.00	59,609	
chaplain	1.00	55,852	1.00	56,930	1.00	56,930	
psychology associate ii corr	1.00	12,100	.00	0	.00	0	
personnel specialist	1.00	46,874	1.00	49,080	1.00	49,080	
personnel specialist trainee	1.00	1,893	.00	0	.00	0	
corr security chief	1.00	50,008	1.00	77,359	1.00	77,359	
corr maint services manager i	1.00	33,583	1.00	60,563	1.00	60,563	
corr officer major	3.00	212,332	3.00	207,672	3.00	207,672	
corr officer captain	10.00	643,415	10.00	639,974	10.00	639,974	
corr maint off suprv	1.00	45,382	1.00	51,214	1.00	51,214	
corr officer lieutenant	20.00	1,147,210	20.00	1,145,992	20.00	1,145,992	
corr maint off ii electrical	2.00	89,603	2.00	90,988	2.00	90,988	
corr officer sergeant	47.00	2,011,457	47.00	2,196,900	47.00	2,196,900	
corr officer ii	128.00	4,956,328	129.00	5,340,056	129.00	5,340,056	
corr officer i	44.00	1,394,693	34.00	1,212,795	34.00	1,212,795	
admin aide	1.00	40,934	1.00	43,251	1.00	43,251	
office processing clerk supr	1.00	36,731	1.00	37,101	1.00	37,101	
office secy iii	1.00	33,515	1.00	33,903	1.00	33,903	
office secy ii	2.00	76,810	2.00	77,758	2.00	77,758	
office clerk ii	1.00	34,405	1.00	34,988	1.00	34,988	
office processing clerk i	1.00	28,082	1.00	28,551	1.00	28,551	
TOTAL q00b0303*	275.00	11,418,862	264.00	11,850,931	264.00	11,850,931	
q00b0304 Md Reception, Diagnostic	and Classi	fication Center					
warden	1.00	100,244	1.00	102,180	1.00	102,180	
asst warden	1.00	81,902	1.00	83,165	1.00	83,165	
psychology services chief	.00	43,412	.00	0	.00	0	
fiscal services chief ii	1.00	72,899	1.00	75,320	1.00	75,320	
corr case management manager	1.00	67,251	1.00	69,224	1.00	69,224	
accountant supervisor i	1.00	47,175	1.00	62,417	1.00	62,417	
agency procurement spec supv	1.00	35,516	1.00	52,605	1.00	52,605	
corr case management supervisor		127,238		129,694	2.00	129,694	
accountant lead	1.00	6,630	1.00	41,074	1.00	41,074	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	0 1
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
q00b0304 Md Reception, Diagnostic	and Classi	fication Center					
corr case management spec ii	12.00	544,399	11.00	600,013	11.00	600,013	
mh professional counselor	1.00	9,133	1.00	41,074	1.00	41,074	
personnel officer iii	1.00	27,564	1.00	41,074	1.00	41,074	
social worker ii, criminal just	1.00	49,017	1.00	50,255		50,255	
accountant ii	1.00	44,665	1.00	48,012		48,012	
agency procurement spec ii	1.00	39,103	1.00	58,022		58,022	
chaplain	1.00	6,791	1.00	38,594		38,594	
psychology associate ii corr	3.00	122,173	2.00	105,858		105,858	
social worker i, criminal justi	2.00	60,031	2.00	83,204		83,204	
accountant i	1.00	9,894	1.00	37,603	1.00	37,603	
admin officer i	1.00	42,068	1.00	43,118		43,118	
personnel specialist	1.00	17,896	1.00	49,080		49,080	
corr case mgmt spec trainee	2.00	71,700	3.00	97,429		97,429	
admin spec ii	1.00	46,696	1.00	47,420		47,420	
agency buyer iv	1.00	25,266	1.00	44,731		44,731	
services supervisor ii	2.00	42,897		74,252		74,252	
fingerprint specialist iii	1.00	39,428	1.00	39,895		39,895	
corr security chief	1.00	77,635	1.00	78,832		78,832	
corr maint services manager i	1.00	65,866	1.00	66,627		66,627	
corr officer major	4.00	203,361	4.00	252,923		252,923	
corr officer captain	11.00	722,340	12.00	753,383		753,383	
corr maint off suprv	1.00	20,299	.00	. 0		. 0	
corr officer lieutenant	30.00	1,646,849	30.00	1,697,319	30.00	1,697,319	
corr maint off ii electrical	2.00	45,743	2.00	90,988		90,988	
corr maint off ii maint mech	2.00	89,349	2.00	90,988		90,988	
corr maint off ii painting	1.00	42,789	1.00	43,448		43,448	
corr maint off ii plumbing	1.00	41,952	1.00	43,448		43,448	
corr officer sergeant	49.00	2,273,445	49.00	2,379,115		2,379,115	
corr officer ii	244.00	9,610,805	247.00	10,386,966		10,386,966	
corr supply officer suprv	2.00	45,735	2.00	80,521	2.00	80,521	
corr officer i	69.00	1,616,788	47.00	1,688,005		1,688,005	
corr supply officer iii	5.00	138,834	4.00	155,556		155,556	
corr supply officer ii	10.00	337,134	12.00	442,840		442,840	
corr supply officer i	5.00	120,920	3.00	112,731		112,731	
personnel associate ii	1.00	50,964	1.00	44,052	1.00	44,052	
fiscal accounts clerk manager	1.00	26,121	1.00	40,411	1.00	40,411	
fiscal accounts clerk superviso		78,602	3.00	123,457	3.00	123,457	
admin aide	1.00	45,852	1.00	43,251	1.00	43,251	
office supervisor	2.00	82,055	2.00	83,388	2.00	83,388	
data entry operator supr	1.00	38,521	1.00	39,177		39,177	
fiscal accounts clerk, lead	3.00	93,012	3.00	114,332	3.00	114,332	
office secy iii	2.00	58,593	2.00	82,756	2.00	82,756	
fiscal accounts clerk ii	8.00	192,586	7.00	239,001	7.00	239,001	
office secy ii	3.00	60,149	1.00	29,728	1.00	29,728	
data entry operator lead	1.00	34,979	1.00	35,249	1.00	35,249	
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	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
q00b0304 Md Reception, Diagnosti	c and Classi	fication Center					
office processing clerk lead	3.00	88,860	3.00	90,574	3.00	90,574	
office secy i	1.00	15,780		25,239		25,239	
office services clerk	3.00	57,882		59,091		59,091	
data entry operator ii	2.00	37,558		52,059		52,059	
office clerk ii	2.00	34,405		34,988		34,988	
office processing clerk ii	1.00	0		0		0	
telephone operator ii	1.00	23,041		23,219		23,219	
tetephone operator 11							
TOTAL q00b0304*	519.00	19,899,792	492.00	21,638,975	492.00	21,638,975	
q00b0305 Baltimore Pre-Release U	nit						
pre release facility admin	1.00	71,043	1.00	72,276	1.00	72,276	
corr case management superviso		62,994		64,847		64,847	
corr case management spec ii	6.00	343,462		351,249		351,249	
chaplain	1.00	41,034		46,268		46,268	
corr officer captain	1.00	65,228		64,847		64,847	
corr officer lieutenant	3.00	143,478		159,170		159,170	
corr maint services off	1.00	49,098		49,859		49,859	
corr officer sergeant	7.00	344,044				340,341	
corr officer ii	25.00	1,043,414		1,081,662		1,081,662	
corr officer i	1.00	9,245				0	
office secy iii	1.00	13,631		28,434		28,434	
TOTAL q00b0305*	48.00	2,186,671	47.00	2,258,953	47.00	2,258,953	
q00b0307 Baltimore City Correcti	onal Center						
pre release facility admin	1.00	82,806	1.00	84,089	1.00	84,089	
corr case management manager	1.00	68,037	1.00	69,224	1.00	69,224	
social worker adv, criminal ju	s 1.00	59,266	1.00	61,239	1.00	61,239	
a/d professional counselor	1.00	17,198	1.00	49,313	1.00	49,313	
corr case management spec ii	3.00	134,675	2.00	119,244	2.00	119,244	
corr case management spec i	2.00	64,715	1.00	49,468	1.00	49,468	
a/d associate counselor provis	i 1.00	18,723	1.00	32,091	1.00	32,091	
corr case mgmt spec trainee	1.00	49,134	3.00	116,769	3.00	116,769	
corr officer major	1.00	68,563	1.00	69,224	1.00	69,224	
corr officer captain	3.00	149,869	3.00	194,856	3.00	194,856	
corr officer lieutenant	9.00	492,499	9.00	529,231	9.00	529,231	
corr maint services off	1.00	14,732	1.00	38,594	1.00	38,594	
corr officer sergeant	10.00	475,058	9.00	461,351	9.00	461,351	
corr officer ii	58.00	2,152,052	58.00	2,437,153	58.00	2,437,153	
corr officer i	18.00	592,660	18.00	638,991	18.00	638,991	
corr supply officer i	1.00	0	.00	0	.00	0	
office secy iii	1.00	38,349	1.00	41,378	1.00	41,378	
office services clerk lead	1.00	39,290	1.00	39,593	1.00	39,593	
TOTAL q00b0307*							
	114.00	4,517,626	112.00	5,031,808	112.00	5,031,808	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
q00b04 Hagerstown Region							
q00b0401 Maryland Correctional In	stitution-Ha	agerstown					
warden	1.00	89,581	1.00	100,249	1.00	100,249	
asst warden	1.00	81,420	1.00	83,165	1.00	83,165	
corr case management manager	1.00	67,246	1.00	69,224	1.00	69,224	
corr case management supervisor	2.00	126,618	2.00	129,694	2.00	129,694	
corr case management spec ii	11.00	622,578	11.00	638,648	11.00	638,648	
mh professional counselor	.00	48,827	1.00	64,331	1.00	64,331	
personnel officer iii	1.00	51,879		53,189		53,189	
chaplain	2.00	51,575		81,610		81,610	
psychology associate ii corr	3.00	121,051	2.00	102,821	2.00	102,821	
social worker i, criminal justi	2.00	78,918		81,498	2.00	81,498	
casework specialist criminal ju	1.00	. 0	.00	. 0	.00	. 0	
corr case management spec i	3.00	125,853	4.00	165,106		165,106	
corr case mgmt spec trainee	1.00	32,014		0	.00	0	
personnel specialist trainee	.00	32,241		50,563		50,563	
volunteer activities coord iii	.00	. 0		32,091		32,091	
a/d supervised counselor provis		33,643		33,903		33,903	
agency buyer iv	1.00	44,365		45,560		45,560	
corr diet reg manager dietetic	1.00	77,041		78,832		78,832	
corr security chief	1.00	77,339		78,832		78,832	
corr maint off manager	2.00	136,192		139,786		139,786	
corr officer major	3.00	202,783		206,360		206,360	
corr diet manager general	2.00	124,826		107,343		107,343	
corr maint services suprv	1.00	63,984		64,847		64,847	
corr officer captain	10.00	640,403		632,876		632,876	
corr diet supervisor	4.00	215,092		231,584		231,584	
corr maint off suprv	2.00	118,416		120,366		120,366	
corr officer lieutenant	26.00	1,516,488		1,537,239		1,537,239	
corr diet off ii cooking	23.00	851,160		902,338		902,338	
corr maint off ii automotv serv		50,730		52,356		, 52,356	
corr maint off ii carpentry	2.00	85,479		87,813		87,813	
corr maint off ii electrical	3.00	110,583		98,433		98,433	
corr maint off ii grnds supvsn	2.00	103,515		88,636		88,636	
corr maint off ii painting	1.00	43,807		45,074		45,074	
corr maint off ii plumbing	1.00	45,217		45,914	1.00	45,914	
corr maint off ii refrig mech	1.00	52,124	2.00	83,517	2.00	83,517	
corr maint off ii sheet metal	1.00	48,349	1.00	53,359	1.00	53,359	
corr maint off ii stat eng 1st	5.00	211,840	4.00	203,804	4.00	203,804	
corr maint off ii steam fitting		100,371	2.00	102,827	2.00	102,827	
corr officer sergeant	43.00	2,085,190	42.00	2,089,516	42.00	2,089,516	
corr diet off i cooking	2.00	72,337		104,865	3.00	104,865	
corr maint off i electrical	.00	11,797		34,113	1.00	34,113	
corr maint off i refrig mech	1.00	27,812	.00	0	.00	0	
corr maint off i stat eng 1st	.00	29,273	1.00	43,118	1.00	43,118	
corr officer ii	317.00	13,593,805	317.00	13,927,282	317.00	13,927,282	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
annho/ Haganatoum Region							
q00b04 Hagerstown Region q00b0401 Maryland Correctional Ir	netitution-H	agerstown					
corr supply officer suprv	2.00	90,168	2.00	92,348	2.00	92,348	
corr diet off trnee cooking	3.00	101,182		129,520		129,520	
corr officer i	61.00	2,399,162		2,106,300		2,106,300	
corr rec officer i	2.00	2,377,102		2,100,500		0	
corr supply officer iii	.00	38,561		50,563		50,563	
corr supply officer ii	13.00	468,315		549,458		549,458	
corr supply officer i	3.00			79,157		79,157	
• • •		149,988		0		0	
personnel associate ii	1.00	16,500					
personnel associate i	.00	26,825		41,378		41,378	
personnel clerk	1.00	13,528		0 52.754		0	
commitment records spec manager		51,463		52,356		52,356	
commitment records spec supv	1.00	46,982		48,162		48,162	
commitment records spec lead	4.00	178,323		182,536		182,536	
admin aide	1.00	42,194		43,251		43,251	
commitment records spec ii	7.00	267,783		281,548		281,548	
office supervisor	1.00	35,776		36,052		36,052	
commitment records spec i	2.00	64,670		71,872		71,872	
office secy iii	1.00	61,218		85,091		85,091	
office secy ii	6.00	183,693		187,285		187,285	
office processing clerk lead	1.00	31,979		32,226		32,226	
office secy i	8.00	196,049	7.00	207,901	7.00	207,901	
office processing clerk ii	2.00	60,094	2.00	60,656	2.00	60,656	
TOTAL q00b0401*	609.00	26,828,215	602.00	27,230,342	602.00	27,230,342	
q00b0402 Maryland Correctional Tr	raining Cente	er					
warden	1.00	104,148	1.00	106,159	1.00	106,159	
asst warden	1.00	88,451	1.00	75,677	1.00	75,677	
pre release facility admin	1.00	70,770	1.00	56,496	1.00	56,496	
psychologist correctional	1.00	74,575		76,750		76,750	
corr case management manager	1.00	68,032		69,224		69,224	
psychology associate doct corr	1.00	48,471		71,926		71,926	
corr case management supervisor		252,734		259,388		259,388	
social work supv, criminal just	1.00	66,712	1.00	68,674		68,674	
social worker adv, criminal jus		62,652		63,618	1.00	63,618	
corr case management spec ii	23.00	1,225,510		1,296,335	23.00	1,296,335	
mh professional counselor	.00	72,504		101,505	2.00	101,505	
personnel officer iii	1.00	59,023		60,757		60,757	
social worker ii, criminal just		33,698		56,306		56,306	
a/d associate counselor, lead	1.00	19,585		38,594		38,594	
chaplain	2.00	93,489		95,421	2.00	95,421	
psychology associate ii corr	3.00	52 , 929		46,268	1.00	46,268	
social worker i, criminal justi		18,280		40,013		40,013	
admin officer ii	1.00	38,682		38,981	1.00	38,981	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
#00b0/03 Manyland Connectional In	oining Conta						
q00b0402 Maryland Correctional Tradd associate counselor	2.00	70,845	2.00	93,770	2.00	93,770	
casework specialist criminal ju		57,722		37,603		37,603	
•							
corr case management spec i	4.00	284,071		313,280		313,280	
personnel specialist	1.00	43,557		44,731		44,731	
a/d associate counselor provisi		97,098		75 ,3 56		75,356	
corr case mgmt spec trainee	4.00	71,169		40,506		40,506	
a/d supervised counselor provis		58,856		95,897		95,897	
corr security chief	1.00	78,808		80,333		80,333	
corr officer major	3.00	206,806		206,360		206,360	
corr diet manager general	1.00	51,488		64,847		64,847	
corr maint services suprv	1.00	53,801		54,635		54,635	
corr officer captain	11.00	708,181		707,228		707,228	
corr diet supervisor	3.00	153,545		157,811		157,811	
corr maint off suprv	2.00	118,055		121,514		121,514	
corr officer lieutenant	35.00	2,043,617		2,040,711		2,040,711	
corr diet off ii baking	2.00	98,532	2.00	89,639	2.00	89,639	
corr diet off ii cooking	16.00	634,372	16.00	686,016	16.00	686,016	
corr maint off ii automotv serv	1.00	50,110	1.00	51,375	1.00	51,375	
corr maint off ii carpentry	1.00	42,787	1.00	43,448	1.00	43,448	
corr maint off ii electrical	1.00	53,883	1.00	53,359	1.00	53,359	
corr maint off ii metal maint	4.00	140,943	3.00	144,186	3.00	144,186	
corr maint off ii plumbing	1.00	48,194	1.00	49,468	1.00	49,468	
corr maint off ii refrig mech	1.00	46,059	1.00	46,769	1.00	46,769	
corr officer sergeant	49.00	2,348,109	49.00	2,327,798	49.00	2,327,798	
corr diet off i cooking	4.00	67,364	2.00	70,752	2.00	70,752	
corr maint off i electrical	1.00	43,261	2.00	72,090	2.00	72,090	
corr maint off i plumbing	1.00	31,464		37,977		37,977	
corr officer ii	322.00	12,963,493		13,548,255		13,548,255	
corr rec officer ii	1.00	11,959		35,351		35,351	
corr supply officer suprv	1.00	39,464		40,814		40,814	
corr diet off trnee cooking	3.00	182,165		162,767		162,767	
corr officer i	61.00	2,681,199		2,391,900		2,391,900	
corr rec officer i	1.00	21,162		0		0	
corr supply officer iii	1.00	71,837		94,749		94,749	
corr supply officer ii	4.00	179,095		181,023		181,023	
corr supply officer i	4.00	111,496		109,251		109,251	
personnel associate i	1.00	28,718		30,494		30,494	
admin aide	1.00	42,197		43,251		43,251	
office supervisor	1.00	46,700		47,420		47,420	
•		38,877		39,177		39,177	
office processing clerk supr	1.00 4.00	136,350		142,694		142,694	
office secy iii				·			
office secy ii	5.00	166,280		170,128		170,128	
office services clerk lead	1.00	36,206		36,820		36,820	
office secy i	5.00	157,979		161,661		161,661	
office clerk ii	2.00	60,109	2.00	58,784	2.00	58,784	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
q00b0402 Maryland Correctional Tr	aining Cente	r					
office processing clerk ii	1.00	34,720	1.00	34,988	1.00	34,988	
TOTAL q00b0402*	623.00	27,162,948	617.00	27,759,078	617.00	27,759,078	
q00b0403 Roxbury Correctional Ins	titution						
warden	1.00	106,165	1.00	100,249	1.00	100,249	
asst warden	1.00	81,586	1.00	83,165	1.00	83,165	
administrator v	1.00	77,339		78,832	1.00	78,832	
fiscal services chief ii	1.00	68,458		69,780		69,780	
psychologist correctional	1.00	74,569		76,750		76,750	
corr case management manager	1.00	67,121		69,224		69,224	
accountant supervisor i	1.00	58,945	1.00	60,083		60,083	
corr case management supervisor	2.00	126,505		128,465		128,465	
social work supv, criminal just		0	.00	0	.00	0	
corr case management spec ii	9.00	441,323		403,185		403,185	
personnel officer iii	1.00	59,492		60,757		60,757	
social worker ii, criminal just		105,798		107,437		107,437	
accountant ii	1.00	31,723		38,594		38,594	
agency procurement spec ii	1.00	55,419		56,930		56,930	
chaplain	2.00	51,695		78 , 607		78,607	
psychology associate ii corr	.50	69,127		97,468		97,468	
agency buyer v	1.00	46,563		47,639		47,639	
corr case management spec i	.00	50,968		87,702		87,702	
psychology associate i corr	1.50	24,699		. 0		. 0	
admin officer i	1.00	. 0		0	.00	0	
personnel specialist	1.00	46,982		48,162		48,162	
admin spec iii	.50	24,492		38,819		38,819	
corr case mgmt spec trainee	2.00	49,946		72,597		72,597	
admin spec ii	.50	13,543		. 0		. 0	
agency buyer iii	2.00	89,776		92,110		92,110	
corr security chief	1.00	71,702		73,087		73,087	
corr officer major	3.00	208,324		207,672		207,672	
corr diet manager general	1.00	63,679		64,847		64,847	
corr maint services suprv	1.00	57,495		58,949		58,949	
corr officer captain	9.00	580,287		579,964		579,964	
corr diet supervisor	2.00	111,730	2.00	112,798	2.00	112,798	
corr maint off suprv	1.00	95,156	2.00	113,946	2.00	113,946	
corr officer lieutenant	26.00	1,551,703	26.00	1,551,798	26.00	1,551,798	
corr diet off ii cooking	16.00	668,994	14.00	636,520	14.00	636,520	
corr maint off ii electrical	3.00	97,067		98,433	2.00	98,433	
corr maint off ii grnds supvsn	1.00	44,061	1.00	45,074	1.00	45,074	
corr maint off ii mason plaster		41,897		43,448	1.00	43,448	
corr maint off ii metal maint	1.00	52,143	1.00	53,359	1.00	53,359	
corr maint off ii painting	1.00	43,582	1.00	44,254	1.00	44,254	
corr maint off ii plumbing	2.00	102,488	2.00	104,734	2.00	104,734	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
q00b0403 Roxbury Correctional Ins	titution						
corr maint off ii refrig mech	1.00	42,060	1.00	43,448	1.00	43,448	
corr officer sergeant	46.00	2,275,897		2,262,994		2,262,994	
corr diet off i cooking	.00	13,770		70,752		70,752	
corr maint off i refrig mech	1.00	37,428		41,567		41,567	
corr officer ii	192.00	8,389,303		8,553,753		8,553,753	
corr rec officer ii	1.00	11,959		35,351		35,351	
corr supply officer suprv	1.00	48,335		49,080		49,080	
corr diet off trnee cooking	2.00	53,996		32,091		32,091	
corr officer i	54.00	1,904,684		1,749,300		1,749,300	
corr rec officer i	1.00	21,162		1,747,300		0,747,300	
corr supply officer iii	1.00	37,378		38,354		38,354	
corr supply officer ii	3.00	94,754		167,472		167,472	
corr supply officer i	2.00	101,301		35,783		35,783	
personnel associate ii	1.00	46,696		47,420		47,420	
fiscal accounts clerk superviso		172,681		176,006		176,006	
admin aide	1.00	42,593		43,251		43,251	
office supervisor	1.00	39,945		40,939		40,939	
	3.00	•					
fiscal accounts clerk, lead office processing clerk supr	1.00	114,190		116,133		116,133	
		36,817		37,101		37,101	
office secy iii	3.00	113,811		115,911		115,911	
fiscal accounts clerk ii	12.00	409,483		450,209		450,209	
office secy ii	6.00	224,589		229,046		229,046	
office secy i	5.00	113,265		141,829		141,829	
fiscal accounts clerk i	1.00	14,646		0		0	
office clerk ii	1.00	17,385		•		15,164	
office processing clerk ii	1.00	25,283	1.00	25,478	1.00	25 , 478	
TOTAL q00b0403*	450.00	20,015,953	445.50	20,203,870	445.50	20,203,870	
TOTAL q00b04 **	1,682.00	74,007,116	1,664.50	75,193,290	1,664.50	75,193,290	
q00b05 Women's Facilities q00b0501 Maryland Correctional In:	etitution f	or Women					
warden	1.00	89,790	1.00	92,896	1.00	92,896	
asst warden	1.00	66,333		89,717		89 , 717	
pre release facility admin	1.00	48,340		0,,,,,		0	
psychologist correctional	1.00	40,540		0		0	
corr case management manager	1.00	65,722		67 , 912		67 , 912	
psychology associate doct corr	1.00	14,294		56,126		56,126	
a/d professional counselor adva		56,768		52,605		52,605	
•						=	
a/d professional counselor supe		52,863		53,610		53,610	
corr case management supervisor		192,912		197,263		197,263	
social work supv, criminal just		59,717 /59,777		61,239		61,239	
corr case management spec ii	10.00	458,777		529 , 965		529 , 965	
personnel officer iii	1.00	53,282		54,207		54,207	
social worker ii, criminal just	6.00	174,040	4.00	216,998	4.00	216,998	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
q00b05 Women's Facilities							
q00b0501 Maryland Correctional Ins	stitution fo	or Women					
chaplain	1.00	51,268	1.00	52,770	1.00	52,770	
psychology associate ii corr	2.00	59,839	2.00	92,536	2.00	92,536	
social worker i, criminal justi	1.00	43,384	2.00	77,188	2.00	77,188	
a/d associate counselor	2.00	83,523	2.00	86,153	2.00	86,153	
corr case management spec i	6.00	290,998	6.00	273,271	6.00	273,271	
psychology associate i corr	1.00	41,113	1.00	43,448	1.00	43,448	
admin officer i	1.00	36,112	1.00	43,917	1.00	43,917	
admin spec iii	1.00	38,256	1.00	39,056	1.00	39,056	
a/d associate counselor provisi	1.00	38,549	1.00	39,056	1.00	39,056	
a/d supervised counselor	1.00	38,637	1.00	39,773	1.00	39,773	
corr case mgmt spec trainee	2.00	60,376	2.00	67,791	2.00	67,791	
a/d supervised counselor provis	1.00	43,593	1.00	44,520	1.00	44,520	
corr security chief	1.00	57,193	1.00	80,333	1.00	80,333	
corr diet manager dietetic	1.00	71,913	1.00	73,9 10	1.00	73,910	
corr maint off manager	1.00	10,738	1.00	58,299	1.00	58,299	
corr officer major	3.00	185,781	3.00	185,011	3.00	185,011	
corr maint services suprv	.00	27,053	1.00	60,083	1.00	60,083	
corr officer captain	10.00	622,648	10.00	638,722	10.00	638,722	
corr diet ser supv general	1.00	56,493	1.00	58,487	1.00	58,487	
corr diet supervisor	4.00	198,497	4.00	200,251	4.00	200,251	
corr officer lieutenant	32.00	1,679,101	32.00	1,796,957	32.00	1,796,957	
corr maint services off	1.00	45,234	1.00	48,928	1.00	48,928	
corr diet off ii cooking	15.00	656,048	14.00	645,391		645,391	
corr maint off ii electrical	1.00	49,528	1.00	53,359	1.00	53,359	
corr maint off ii plumbing	1.00	41,826	1.00	43,448		43,448	
corr officer sergeant	40.00	1,780,581	40.00	1,859,345		1,859,345	
corr diet off i cooking	2.00	40 ,97 2		75,954		75,954	
corr officer ii	177.00	6,420,000		5,971,358		5,971,358	
corr rec officer ii	2.00	57 , 755	2.00	86,298		86,298	
corr diet off trnee cooking	.00	0	1.00	32,091		32,091	
corr officer i	27.00	918,562		1,822,299		1,822,299	
corr supply officer ii	1.00	36,881	1.00	41,694		41,694	
corr supply officer i	3.00	89,061		107,587		107,587	
personnel associate ii	2.00	62,682	2.00	78,840		78,840	
personnel clerk	.40	0	.00	0		0	
admin aide	1.00	38,051	1.00	39,020	1.00	39,020	
office supervisor	1.00	24,606	1.00	34,788		34,788	
office secy iii	2.00	19,831	1.00	32,723	1.00	32,723	
office secy ii	3.00	78,701	2.00	67,610	2.00	67,610	
office secy i	3.00	87,191	3.00	101,748	3.00	101,748	
office processing clerk ii	1.00	29,464	1.00	29,796	1.00	29,796	
TOTAL q00b0501*	385.40	15,544,877	371.00	16,696,347	371.00	16,696,347	
TOTAL q00b05 **	385.40	15,544,877	371.00	16,696,347	371.00	16,696,347	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
q00b06 Maryland Correctional Pr	e-Release Sy	ystem					
q00b0601 General Administration							
warden	1.00	102,938		102,180		102,180	
asst warden	1.00	81,632		78,584		78,584	
fiscal services chief ii	1.00	71,404		72,505		72,505	
corr case management manager	1.00	71,028		70,562		70,562	
accountant supervisor i	1.00	58,959		57,840		57,840	
corr case management spec ii	1.00	57,205		58,487		58,487	
personnel officer iii	1.00	36,302		49,313		49,313	
accountant ii	1.00	52,454		53,780		53,780	
admin officer iii	1.00	41,367		43,016		43,016	
agency procurement spec ii	1.00	49,007		49,859		49,859	
agency buyer v	1.00	45,052		45,914		45,914	
admin officer i	1.00	39,389		43,917		43,917	
admin spec iii	1.00	49,696		50,563		50,563	
corr case mgmt spec trainee	1.00	39,167		39,056		39,056	
personnel specialist trainee	1.00	23,797		0		0	
agency buyer i	1.00	38,521		39,177		39,177	
corr maint services manager i	1.00	64,118		65,366		65,366	
personnel associate ii	2.00	83,893		82,208		82,208	
personnel clerk	1.00	36,800		29,728		29,728	
fiscal accounts clerk superviso		169,727		169,012		169,012	
admin aide	1.00	45,880		43,251		43,251	
fiscal accounts clerk, lead	1.00	38,877		39,177		39,177	
office secy iii	2.00	74,630		71,872		71,872	
fiscal accounts clerk ii	4.00	134,652		131,324		131,324	
fiscal accounts clerk i	1.00	25,666		28,263		28,263	
office clerk ii	1.00	34,720		34,988		34,988	
telephone operator ii	1.00	25,431	1.00	24,018	1.00	24,018	
TOTAL q00b0601*	35.00	1,592,312	34.00	1,573,960	34.00	1,573,960	
q00b0602 Brockbridge Correctional	Facility						
pre release facility admin	1.00	79,552	1.00	82,514	1.00	82,514	
psychology associate doct corr	1.00	0	.00	0		0	
corr case management supervisor		52,285	1.00	53,610		53,610	
mh professional counselor adv	1.00	51,964	1.00	64,847	1.00	64,847	
corr case management spec ii	6.00	296,198	6.00	338,283		338,283	
chaplain	1.00	47,283		48,012		48,012	
psychology associate ii corr	2.00	63,161	1.00	48,928		48,928	
social worker i, criminal justi		40,110	1.00	41,485		41,485	
corr case management spec i	1.00	8,996	1.00	37,603		37,603	
psychology associate i corr	2.00	80,490	2.00	81,857		81,857	
corr case mgmt spec trainee	2.00	83,933	3.00	106,971	3.00	106,971	
a/d supervised counselor provis		34,735	1.00	34,518		34,518	
services supervisor ii	1.00	39,739	1.00	40,200		40,200	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
q00b0602 Brockbridge Correctional	Facility						
corr maint services manager ii	1.00	64,006	1.00	65,887	1.00	65,887	
corr officer major	1.00	71,062		70,562		70,562	
corr officer captain	3.00	193,707		193,312		193,312	
corr diet ser supv general	1.00	61,337		61,927		61,927	
corr diet supervisor	2.00	111,551	2.00	111,551	2.00	111,551	
corr officer lieutenant	15.00	815,081		913,792		913,792	
corr diet off ii cooking	5.00	135,983		137,170		137,170	
corr maint off ii electrical	1.00	52,545	1.00	53,359		53,359	
corr maint off ii plumbing	2.00	89,811	2.00	95,312		95,312	
corr officer sergeant	16.00	768,094		1,606,279		1,606,279	
corr diet off i cooking	1.00	53,319		68,226		68,226	
corr officer ii	91.00	3,463,326		4,284,320		4,284,320	
corr rec officer ii	2.00	62,181	2.00	83,134		83,134	
corr supply officer suprv	1.00	46,982	1.00	48,162		48,162	
corr officer i	20.00	664,271	16.00	571,200		571,200	
corr supply officer iii	2.00	99,397		101,126		101,126	
corr supply officer ii	4.00	158,762		159,595		159,595	
corr supply officer i	1.00	23,280		41,378		41,378	
office supervisor	1.00	25,280		41,578		41,570	
office secy iii	1.00	39,321		40,630		40,630	
services specialist	1.00	14,436		31,895		31,895	
office services clerk	3.00	93,709		94,433		94,433	
office services eterk	3.00	,,,,,,,	J.00		J.00		
TOTAL q00b0602*	197.00	7,960,607	214.00	9,812,078	214.00	9,812,078	
q00b0603 Jessup Pre-Release Unit							
pre release facility admin	1.00	32,846	1.00	63,264	1.00	63,264	
corr case management supervisor	1.00	62,512	1.00	64,847		64,847	
corr case management spec ii	7.00	286,571	5.00	262,962		262,962	
corr case management spec i	1.00	56,684	1.00	57,567		57,567	
corr case mgmt spec trainee	.00	60,263	2.00	82,654	2.00	82,654	
services supervisor ii	1.00	28,763	1.00	36,052	1.00	36,052	
corr officer major	1.00	70,540	1.00	69,224	1.00	69,224	
corr diet manager general	.00	43,538		64,847	1.00	64,847	
corr maint services suprv	1.00	63,058	1.00	64,847	1.00	64,847	
corr officer captain	3.00	180,580	3.00	185,376	3.00	185,376	
corr diet supervisor	1.00	57 , 9 3 2	1.00	58,487	1.00	58,487	
corr officer lieutenant	7.00	373,516	7.00	392, <i>7</i> 31	7.00	392 ,7 31	
corr diet off ii baking	1.00	38,503	1.00	47,639	1.00	47,639	
corr diet off ii cooking	3.00	135,383	3.00	136,245	3.00	136,245	
corr maint off ii electrical	1.00	43,973	1.00	45,074	1.00	45,074	
corr officer sergeant	19.00	885,332	19.00	926,738	19.00	926,738	
corr diet off i cooking	1.00	34,727	1.00	35,351	1.00	35,351	
corr officer ii	72.00	2,756,273	65.00	2,772,117	65.00	2,772,117	
corr officer i	8.00	363,376	11.00	389,091	11.00	389,091	
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Classification Title	FY 2009	FY 2009					C
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
0010407							
q00b0603 Jessup Pre-Release Unit		40.700	2 00	75 074	2.00	75 074	
corr supply officer ii	1.00	10,328		75,071		75,071	
corr supply officer i	3.00	50,202		111,983		111,983	
office secy iii	1.00	21,090				28,434	
data entry operator ii	1.00	0	· -			0	
office processing clerk ii	1.00	33,628		34,988		34,988	
TOTAL q00b0603*	136.00	5,689,618	133.00	6,005,589	133.00	6,005,589	
q00b0605 Southern Maryland Pre-R	elease Unit						
pre release facility admin	1.00	68,239	1.00	69,557	1.00	69,557	
corr case management spec ii	2.00	117,826		162,588	3.00	162,588	
corr case management spec i	1.00	54,324		57,567		57,567	
services supervisor ii	1.00	30,497	1.00	31,282	1.00	31,282	
corr officer captain	1.00	65,347		64,847		64,847	
corr diet ser supv general	1.00	60,757	1.00	60,757	1.00	60,757	
corr officer lieutenant	3.00	112,454	3.00	153,872	3.00	153,872	
corr maint services off	1.00	23,462	1.00	38,594	1.00	38,594	
corr diet off ii cooking	3.00	90,947	3.00	135,439	3.00	135,439	
corr officer sergeant	4.00	192,121	4.00	194,062	4.00	194,062	
corr officer ii	22.00	835,184	20.00	836,538	20.00	836,538	
corr officer i	3.00	152,260	5.00	197,436	5.00	197,436	
corr supply officer ii	.00	0	1.00	31,282	1.00	31,282	
corr supply officer i	1.00	29,331	.00	0	.00	0	
office secy iii	1.00	34,875	1.00	35,144	1.00	35,144	
TOTAL q00b0605*	45.00	1,867,624	46.00	2,068,965	46.00	2,068,965	
q00b0606 Eastern Pre-Release Uni	t						
pre release facility admin	1.00	73,378	1.00	75,085	1.00	75,085	
corr case management spec ii	3.00	221,191	4.00	241,880	4.00	241,880	
corr case management spec i	1.00	16,209		. 0	.00	. 0	
services supervisor ii	1.00	32,685		33,574		33,574	
corr officer captain	1.00	65,347	1.00	64,847	1.00	64,847	
corr diet ser supv general	1.00	59,044	1.00	59,609	1.00	59,609	
corr officer lieutenant	3.00	168,900	3.00	168,398	3.00	168,398	
corr maint services off	1.00	54,382	1.00	56,930	1.00	56,930	
corr diet off ii cooking	2.00	100,011		121,462		121,462	
corr officer sergeant	4.00	196,221		195,043		195,043	
corr diet off i cooking	1.00	19,063		0		0	
corr officer ii	24.00	1,088,068		1,088,770		1,088,770	
corr officer i	2.00	76,168		71,400		71,400	
corr supply officer i	1.00	28,138		28,434	1.00	28,434	
office secy iii	1.00	39,589		39,895	1.00	39,895	
TOTAL q00b0606*	47.00	2,238,394	48.00	2,245,327	48.00	2,245,327	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
q00b0611 Central Maryland Correct	ional Facil	i+v					
pre release facility admin	1.00	75,058	1.00	76,513	1.00	76,513	
corr case management supervisor		66,091		67,373		67,373	
corr case management spec ii	5.00	258,735		291,013		291,013	
chaplain	1.00	45,566		46,268		46,268	
services supervisor ii	1.00	36,429		36,710		36,710	
corr officer major	1.00	69,724					
corr maint services suprv	1.00	52,878		69,224		69,224	
corr officer captain		•		54,635		54,635	
corr diet ser supv general	3.00	182,370		186,305		186,305	
corr officer lieutenant	1.00	55,771		56,306		56,306	
corr diet off ii cooking	7.00	412,165		414,360		414,360	
	7.00	315,548		320,842		320,842	
corr maint off ii electrical	1.00	44,966		45,914		45,914	
corr maint off ii plumbing	1.00	34,094		47,639		47,639	
corr maint off ii stat eng 1st	2.00	74,898		109,923		109,923	
corr officer sergeant	8.00	298,843		285,870		285,870	
corr maint off i stat eng 1st	1.00	34,130		52,933		52,933	
corr officer ii	70.00	2,540,851		2,508,495		2,508,495	
corr officer i	8.00	491,655		678,300	19.00	678,300	
corr supply officer ii	1.00	9,250		31,282		31,282	
corr supply officer i	3.00	59,500		40,630		40,630	
office secy iii	1.00	17,931		31,587		31,587	
fiscal accounts clerk ii	1.00	30,353	1.00	34,260	1.00	34,260	
TOTAL q00b0611*	126.00	5,206,806	121.00	5,486,382	121.00	5,486,382	
q00b0612 Herman L. Toulson Correct	tional Facil	litv					
pre release facility admin	1.00	53,119	.00	0	.00	0	
corr case management supervisor		49,214		0	.00	0	
corr case management spec ii	4.00	203,111		0	.00	0	
social worker ii, criminal just		49,949		0	.00	0	
a/d associate counselor	1.00	50,784		0	.00	0	
corr case management spec i	1.00	44,790		0	.00	0	
services supervisor ii	1.00	4,734		0	.00	0	
corr officer major	1.00	72,685	.00	0	.00	0	
corr maint services suprv	1.00	55,824	.00	0	.00	0	
corr officer captain	3.00	188,591	.00	0	.00	0	
corr diet supervisor	1.00	60,178	.00	0	.00	0	
corr maint off suprv	1.00	37,280	.00	0	.00	0	
corr officer lieutenant	8.00	400,001	.00	0	.00	0	
corr diet off ii baking	1.00	45,074	.00	0	.00	0	
corr diet off ii cooking	4.00	194,069	.00	0	.00	0	
corr maint off ii maint mech	1.00	48,342	.00	0	.00	0	
corr officer sergeant	24.00	977,153	.00	0	.00	0	
corr officer ii	46.00	1,520,450	.00	0	.00	0	
corr officer i	16.00	552,500	.00	0	.00	0	
33.7 3777337	.0.00	332,300	.00	U	.00	U	

Olympidia ation Title	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	0
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
q00b0612 Herman L. Toulson Correc	tional Faci	•					
corr supply officer ii	1.00	41,816	.00	0		0	
corr supply officer i	2.00	21,956	.00	0	.00	0	
office services clerk	1.00	36,918	.00	0	.00	0	
TOTAL q00b0612*	121.00	4,708,538	.00	0	.00	0	
TOTAL q00b06 **	707.00	29,263,899	596.00	27,192,301	596.00	27,192,301	
q00b07 Eastern Shore Region							
q00b0701 Eastern Correctional Ins	titution						
warden	1.00	102,936	1.00	106,159	1.00	106 ,1 59	
asst warden	2.00	158,250	2.00	171,778		171,778	
pre release facility admin	2.00	154,149	2.00	157,973		157,973	
fiscal services chief ii	1.00	57,755	1.00	59,894		59,894	
corr case management manager	2.00	119,228	2.00	138,448		138,448	
accountant supervisor i	1.00	49,716	1.00	53,610		53,610	
corr case management supervisor		186,402	3.00	199,693		199,693	
social work supv, criminal just		66,712	1.00	68,674		68,674	
administrator i	1.00	36,874	.00	0		0.074	
corr case management spec ii	22.00	1,261,943	23.00	1,319,867		1,319,867	
mh professional counselor	.00	0	1.00	41,074		41,074	
personnel officer iii	1.00	56,078	1.00	57,386		57,386	
social worker ii, criminal just		115,329	4.00	206,894		206,894	
agency procurement spec ii	1.00	55,419		56,930		56,930	
chaplain	4.00	181,403	4.00	185,191		185,191	
social worker i, criminal justi		31,423	.00	0		0	
admin officer ii	1.00	52,043	1.00	53,359		53,359	
agency buyer v	1.00	45,389	1.00	45,914		45,914	
a/d professional counselor prov		50,691	1.00	51,375		51,375	
corr case management spec i	5.00	209,965	4.00	192,783		192,783	
obs-personnel specialist iii	2.00	97,126	2.00	99,095	2.00	99,095	
a/d associate counselor provisi		92,219	2.00	94,144		94,144	
corr case mgmt spec trainee	1.00	44,794	1.00	50,563		50,563	
volunteer activities coord iii	1.00	38,060	1.00	38,354		38,354	
volunteer activities coord ii	1.00	0	.00	0		0	
corr diet reg manager dietetic	1.00	77,931	1.00	78,832		78,832	
corr security chief	1.00	77,120	1.00	80,333	1.00	80,333	
corr diet manager dietetic	1.00	40,808	1.00	55,548	1.00	55,548	
corr maint services manager ii	1.00	58,982	1.00	59,894	1.00	59,894	
corr maint off manager	1.00	53,233	1.00	54,056		54,056	
corr officer major	4.00	278,912	4.00	278,234	4.00	278,234	
corr officer captain	21.00	1,339,333	21.00	1,347,174	21.00	1,347,174	
corr diet supervisor	8.00	431,485	8.00	447,608	8.00	447,608	
corr maint off suprv	3.00	176,208	3.00	179,975	3.00	179,975	
corr officer lieutenant	50.00	2,834,018	50.00	2,872,005	50.00	2,872,005	
corr maint services off	1.00	53,353	1.00	54,809	1.00	54,809	
COLL MATHE SELVICES OFF	1.00	درد, در	1.00	J4,009	1.00	J4,009	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
rookoz Francus Chana Darian							
q00b07 Eastern Shore Region	+:++:am						
q00b0701 Eastern Correctional Ins		4 770 455	71 00	1 /00 199	71 00	1 /00 100	
corr diet off ii cooking	32.00 1.00	1,338,655				1,409,188 43,448	
corr maint off ii carpentry		42,789		43,448			
corr maint off ii electrical	4.00	168,790		173,114		173,114	
corr maint off ii electronics	1.00	69,671		90,962		90,962	
corr maint off ii grnds supvsn	1.00	42,538		44,254		44,254	
corr maint off ii maint mech	.00	39,378		40,411	1.00	40,411	
corr maint off ii mason plaster		52,143		53,359		53,359	
corr maint off ii metal maint	5.00	250,868		202,955		202,955	
corr maint off ii plumbing	3.00	105,021		137,051		137,051	
corr maint off ii refrig mech	3.00	139,751		169,500		169,500	
corr officer sergeant	96.00	4,443,333		4,681,328		4,681,328	
corr diet off i cooking	6.00	162,431		254,996		254,996	
corr maint off i automotv servs		63,891		78,030		78,030	
corr maint off i electronics	1.00	18,456		0	.00	0	
corr maint off i plumbing	1.00	27,998	.00	0	.00	0	
corr maint off i refrig mech	1.00	23,825	1.00	37,977		37,977	
corr officer ii	438.00	18,415,142	427.00	18,609,810	427.00	18,609,810	
corr rec officer ii	.00	9,547	2.00	81,698	2.00	81,698	
corr supply officer suprv	2.00	96,658	2.00	99,095	2.00	99,095	
corr diet off trnee cooking	2.00	107,277	2.00	64,182	2.00	64,182	
corr officer i	69.00	2,695,880	80.00	2,836,950	80.00	2,836,950	
corr rec officer i	3.00	83,661	1.00	32,091	1.00	32,091	
corr supply officer iii	5.00	219,455	5.00	221,502	5.00	221,502	
corr supply officer ii	13.00	586,461	16.00	701,046	16.00	701,046	
corr supply officer i	5.00	155,369	2.00	83,697	2.00	83,697	
fiscal accounts technician ii	1.00	39,221	1.00	40,200	1.00	40,200	
personnel associate i	1.00	33,048		33,903	1.00	33,903	
commitment records spec manager	1.00	51,463	1.00	52,356	1.00	52,356	
commitment records spec supv	1.00	41,690		42,333		42,333	
volunteer activities coord supv	1.00	41,623		42,333		42,333	
commitment records spec lead	2.00	95,562		97,474		97,474	
fiscal accounts clerk superviso		91,842				118,049	
admin aide	2.00	79,351		80,632		80,632	
commitment records spec ii	3.00	117,025		119,525		119,525	
office supervisor	2.00	79,653		81,433	2.00	81,433	
commitment records spec i	1.00	36,343		28,434	1.00	28,434	
fiscal accounts clerk, lead	2.00	60,589		39,177		39,177	
office processing clerk supr	1.00	5,893		28,434	1.00	28,434	
office secy iii	3.00	116,406		118,444	3.00	118,444	
fiscal accounts clerk ii	5.00	153,441	5.00	155,427		155,427	
office secy ii	12.00	359,405		368,578	11.00	368,578	
data entry operator lead	1.00	36,399		36,544	1.00	36,544	
office secy i	9.00	307,350		311,843	9.00	311,843	
office clerk ii	4.00			120,456		120,456	
OTTICE CLEIK II	4.00	118,283	4.00	120,430	4.00	120,430	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
q00b07 Eastern Shore Region							
q00b07 Eastern Shore Region q00b0701 Eastern Correctional Ins	titution						
telephone operator ii	1.00	25,521	1.00	25 719	1.00	25 719	
motor vehicle oper ii	1.00	32,405		25,718 32,655	1.00	25,718 32,655	
motor venitate oper 11	1.00	32,405	1.00	32,033	1.00	32,033	
TOTAL q00b0701*	903.00	39,966,788	902.00		902.00	41,078,218	
TOTAL q00b07 **	903.00	39,966,788		41,078,218		41,078,218	
q00b08 Western Maryland Region							
q00b0801 Western Correctional Ins	stitution						
warden	1.00	105,121		108,208	1.00	108,208	
asst warden	1.00	91,425		93,194	1.00	93,194	
fiscal services chief ii	1.00	73,6 10	1.00	75,320		75,320	
psychologist correctional	1.00	60,682	1.00	62,220	1.00	62,220	
corr case management manager	1.00	68,543		69,224		69,224	
accountant supervisor i	1.00	62,999		64,847		64,847	
corr case management supervisor	3.00	181,418		185,215	3.00	185,215	
mh professional counselor adv	.00	42,210	1.00	52,605	1.00	52,605	
corr case management spec ii	11.00	600,008		612,772	11.00	612,772	
mh professional counselor	.00	38,692	1.00	51,214	1.00	51,214	
personnel officer iii	1.00	59,834	1.00	60,757	1.00	60,757	
social worker ii, criminal just	3.00	119,247	2.00	112,949	2.00	112,949	
accountant ii	1.00	46,413		47,129	1.00	47,129	
agency procurement spec ii	1.00	51,965	1.00	38,594	1.00	38,594	
chaplain	2.00	59,760	2.00	85,723	2.00	85,723	
psychology associate ii corr	3.00	73,6 10	1.00	48,928	1.00	48,928	
social worker i, criminal justi	1.00	63,874	2.00	78,607	2.00	78,607	
admin officer ii	1.00	46,059	1.00	46,769	1.00	46,769	
corr case management spec i	1.00	49,716		50,414	1.00	50,414	
a/d associate counselor provisi	1.00	29,224		37,002	1.00	37,002	
personnel specialist trainee	.00	7,314	1.00	46,055	1.00	46,055	
agency buyer ii	1.00	38,436	1.00	39,473	1.00	39,473	
corr security chief	1.00	71,081	1.00	74,499	1.00	74,499	
corr maint off manager	1.00	44,206		62,917	1.00	62,917	
corr officer major	3.00	203,978		202,478	3.00	202,478	
corr diet manager general	1.00	58 , 940	1.00	60,083	1.00	60,083	
corr officer captain	9.00	580,572	10.00	637,595	10.00	637,595	
corr diet supervisor	3.00	173,546	3.00	174,703	3.00	174,703	
corr maint off suprv	3.00	157,654	3.00	160,745	3.00	160,745	
corr officer lieutenant	27.00	1,623,799	27.00	1,617,194	27.00	1,617,194	
corr diet off ii cooking	19.00	917,689	21.00	939,909	21.00	939,909	
corr laundry off ii	1.00	24,584	1.00	49,468	1.00	49,468	
corr maint off ii automotv serv	1.00	44,390	1.00	45,074	1.00	45,074	
corr maint off ii carpentry	1.00	39,797	1.00	40,411	1.00	40,411	
corr maint off ii electrical	3.00	147,377	3.00	150,166	3.00	150,166	
corr maint off ii electronics	1.00	32,740	1.00	38,981	1.00	38,981	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
q00b08 Western Maryland Region							
q00b0801 Western Correctional Ins	titution						
corr maint off ii grnds supvsn	1.00	42,649	1.00	44,254	1.00	44,254	
corr maint off ii maint mech	1.00	55,091	1.00	56,484	1.00	56,484	
corr maint off ii mason plaster	1.00	40,516	1.00	53,359	1.00	53,359	
corr maint off ii metal maint	1.00	38,682	1.00	38,981	1.00	38,981	
corr maint off ii painting	1.00	45,528	.00	0	.00	0	
corr maint off ii plumbing	2.00	97,258	2.00	99,273	2.00	99,273	
corr officer sergeant	50.00	2,482,459	50.00	2,451,468	50.00	2,451,468	
corr diet off i cooking	3.00	56,616	1.00	35,351	1.00	35,351	
corr maint off i painting	.00	0	1.00	34,113	1.00	34,113	
corr maint off i refrig mech	1.00	33,521	1.00	34,113	1.00	34,113	
corr officer ii	249.00	11,074,502	255.00	11,324,372	255.00	11,324,372	
corr supply officer suprv	1.00	23,821	1.00	43,118	1.00	43,118	
corr diet off trnee cooking	1.00	19,912	1.00	33,247	1.00	33,247	
corr officer i	24.00	564,034	17.00	606,900	17.00	606,900	
corr rec officer i	2.00	61,619	2.00	71,400	2.00	71,400	
corr supply officer iii	3.00	169,922	5.00	205,525	5.00	205,525	
corr supply officer ii	10.00	322,358	9.00	342,722	9.00	342,722	
corr supply officer i	2.00	48,861	1.00	37,101	1.00	37,101	
personnel associate ii	2.00	76,887	1.00	39,473	1.00	39,473	
commitment records spec manager	1.00	51,064	1.00	52,356	1.00	52,356	
fiscal accounts clerk manager	2.00	91,037	2.00	92,916	2.00	92,916	
commitment records spec supv	1.00	20,770	1.00	45,560	1.00	45,560	
commitment records spec lead	2.00	63,976	1.00	42,013	1.00	42,013	
fiscal accounts clerk superviso	2.00	100,630	3.00	120,842	3.00	120,842	
admin aide	1.00	37,006	1.00	37,381	1.00	37,381	
commitment records spec ii	1.50	52,463	1.50	57,851	1.50	57,851	
office supervisor	1.00	42,958	1.00	44,052	1.00	44,052	
commitment records spec i	.00	0		28,434	1.00	28,434	
fiscal accounts clerk, lead	2.00	54,810	1.00	36,436	1.00	36,436	
office processing clerk supr	1.00	36,817	1.00	37,101		37,101	
office secy iii	2.00	89,434		112,480		112,480	
fiscal accounts clerk ii	7.00	214,772		203,668		203,668	
office secy ii	8.00	248,021		232,134		232,134	
office secy i	5.00	150,042		162,677		162,677	
fiscal accounts clerk i	.00	17,160	1.00	23,796	1.00	23,796	
office clerk ii	1.00	27,089	1.00	27,298	1.00	27,298	
TOTAL q00b0801*	502.50	22,642,798	502.50	23,229,691	502.50	23,229,691	
q00b0802 North Branch Correctiona	l Institution	า					
warden	1.00	87,598	1.00	100,249	1.00	100,249	
asst warden	1.00	70,106		72,855	1.00	72,855	
psychology services chief	1.00	83,406	1.00	85,017		85,017	
corr case management manager	1.00	67,246		69,224	1.00	69,224	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
q00b0802 North Branch Correctiona	l Institutio	un.					
corr case management supervisor	2.00	100,497	2.00	109,355	2.00	109,355	
mh professional counselor adv	.00	52,077	1.00	64,847		64,847	
social work supv, criminal just		59,496	1.00	61,239		61,239	
corr case management spec ii	7.00					409,274	
- •	.00	373,660	8.00	409,274		•	
mh professional counselor		41,328	1.00	54,207		54,207	
chaplain	1.00	42,961	1.00	44,610		44,610	
psychology associate ii corr	2.00	57,134	1.00	46,268		46,268	
social worker i, criminal justi	4.00	139,782	4.00	197,359		197,359	
corr case management spec i	.00	66,166	4.00	179,301		179,301	
mh grauate professional counsel	.00	7,921	1.00	43,448		43,448	
psychology associate i corr	2.00	37,702	.00	0		0	
personnel specialist	1.00	47,872		49,080		49,080	
corr case mgmt spec trainee	6.00	72,997	.00	0		0	
agency buyer i	1.00	30,794	1.00	31,587		31,587	
volunteer activities coord ii	1.00	41,501	1.00	42,141		42,141	
corr security chief	1.00	72,158	1.00	73,087	1.00	73,087	
corr maint services manager ii	1.00	64,270	1.00	67,160	1.00	67,160	
corr officer major	3.00	202,731	3.00	202,502	3.00	202,502	
corr diet manager general	1.00	46,929	1.00	43,725	1.00	43,725	
corr officer captain	10.00	572,137	10.00	613,027	10.00	613,027	
corr diet supervisor	4.00	195,470	4.00	212,517	4.00	212,517	
corr officer lieutenant	28.00	1,631,187	28.00	1,579,875	28.00	1,579,875	
corr diet off ii cooking	6.00	260,109	9.00	371,908	9.00	371,908	
corr maint off ii automotv serv	1.00	44,890	1.00	45,074	1.00	45,074	
corr maint off ii carpentry	1.00	40,356	1.00	41,899	1.00	41,899	
corr maint off ii electrical	2.00	69,824	2.00	76,691	2.00	76,691	
corr maint off ii electronics	1.00	40,513	1.00	41,899	1.00	41,899	
corr maint off ii grnds supvsn	1.00	50,107	1.00	51,375	1.00	51,375	
corr maint off ii metal maint	2.00	84,076	3.00	118,483	3.00	118,483	
corr maint off ii painting	1.00	45,988	1.00	46,769	1.00	46,769	
corr maint off ii refrig mech	2.00	72,789	2.00	76,584		76,584	
corr maint off ii steam fitting	2.00	36,896	2.00	86,146	2.00	86,146	
corr officer sergeant	49.00	2,239,845	50.00	2,356,559		2,356,559	
corr diet off i cooking	12.00	338,074	14.00	499,124		499,124	
corr maint off i metal maint	2.00	54,655	1.00	34,113	1.00	34,113	
corr maint off i plumbing	2.00	36,401	2.00	68,226	2.00	68,226	
corr officer ii	165.00	7,778,274	221.00	9,067,687	221.00	9,067,687	
corr rec officer ii	.00		1.00	39,365	1.00	39,365	
corr supply officer suprv	1.00	45,276	1.00	46,408	1.00	46,408	
corr diet off trnee cooking	7.00	180,242	1.00	33,247	1.00	33,247	
corr officer i	186.00	2,998,659	136.00	4,847,982	136.00	4,847,982	
corr rec officer i	1.00	37,232	.00	0	.00	4,047,702	
corr supply officer iii	1.00	44,763	1.00	45,213	1.00	45,213	
corr supply officer ii	4.00	145,455	4.00	147,092	4.00	147,092	
corr supply officer i	2.00	59,448	2.00	57,878	2.00	57,878	
con supply officer i	2.00	J7,440	2.00	סוט, וכ	2.00	31,010	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol

g00b0802 North Branch Correctiona	l Institutio	n					
personnel associate ii	2.00	86,197	2.00	88,104	2.00	88,104	
admin aide	1.00	37,095		37,381		37,381	
commitment records spec ii	1.00	52,004		75,334		, 75,334	
office supervisor	1.00	17,758		31,282		31,282	
commitment records spec i	1.00	20,437		. 0		. 0	
office processing clerk supr	1.00	41,501		42,141	1.00	42,141	
office secy iii	2.00	81,588		111,146		111,146	
fiscal accounts clerk ii	1.00	12,122		26,783		26,783	
office secy ii	5.00	131,212		120,381		120,381	
office secy i	6.00	105,647		155,986		155,986	
fiscal accounts clerk i	2.00	34,593		47,592		47,592	
office clerk ii	2.00	35,165		26,370		26,370	
TOTAL q00b0802*	556.00	19,624,317	560.00	23,414,176	560.00	23,414,176	
TOTAL 900b08 **	1.058.50	42,267,115		46,643,867		46,643,867	
·	•		•	• •	•	• •	
q00b09 Maryland Correctional En	terprises						
q00b0901 Maryland Correctional En	•						
asst comm of correction	1.00	122,122	1.00	117,751	1.00	117,751	
prgm mgr iii	2.00	105,148		72,276		72,276	
administrator v	1.00	77,977		75,914		75,914	
prgm mgr ii	1.00	60,693	1.00	63,924		63,924	
administrator iii	1.00	120,789	2.00	126,427		126,427	
mce regional manager	3.00	230,909	7.00	404,167		404,167	
fiscal services chief ii	1.00	46,020	1.00	57,677	1.00	57,677	
mce plant manager	3.00	497,806	11.00	740,619		740,619	
accountant supervisor i	1.00	56,928		53,610		53,610	
administrator ii	.00	38,651	1.00	55,682		55,682	
administrator ii	1.00	13,198	.00	. 0	.00	. 0	
it staff specialist	1.00	66,594	1.00	64,847	1.00	64,847	
mce plant supv ii graphics	3.00	136,175	1.00	58,949		58,949	
mce plant supv ii maint const	1.00	41,604	.00	. 0		0	
mce plant supv ii production	5.00	311,009	4.00	259,388		259,388	
mce plant supv ii services	1.00	58,398	1.00	56,750	1.00	56,750	
mce plant supv ii soft goods	3.00	111,694	.00	. 0		. 0	
obs-mce plant supvii food proce	1.00	38,974	.00	0	.00	0	
obs-mce plant supvii production	1.00	26,992	.00	0		0	
administrator i	1.00	184,889	4.00	203,964	4.00	203,964	
mce plant supv i graphics	4.00	188,631	5.00	264,419		264,419	
mce plant supv i production	3.00	174,165	3.00	168,557		168,557	
mce plant supv i services	2.00	115,203	2.00	111,971	2.00	111,971	
mce plant supv i soft goods	2.00	63,661	1.00	60,757		60,757	
personnel officer iii	1.00	62,400	1.00	60,757		60,757	
accountant ii	.00	11,768	1.00	41,485		41,485	
admin officer iii	.00	0	1.00	38,594	1.00	38,594	
		-		•			

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010	FY 2010 Appropriation	FY 2011	FY 2011 Allowance	Symbol
q00b09 Maryland Correctional En	terprises						
q00b0901 Maryland Correctional Er	terprises						
admin officer iii	1.00	57 ,3 74	1.00	55,859	1.00	55,859	
mce supervisor auto services	2.00	108,331	2.00	104,059	2.00	104,059	
mce supervisor food process	1.00	102,172	3.00	158,470	3.00	158,470	
mce supervisor graphics	4.00	186,336	3.00	158,448	3.00	158,448	
mce supervisor maint const	2.00	114,204	3.00	148,294	3.00	148,294	
mce supervisor production	11.00	511,882	9.00	480,873	9.00	480,873	
mce supervisor soft goods	5.00	384,302		446,998	9.00	446,998	
obs-mce supervisor food process	1.00	45,018	.00	0	.00	0	
accountant i	1.00	29,316	.00	0	.00	0	
admin officer ii	2.00	448,557		412,185	9.00	412,185	
agency buyer v	1.00	44,265	1.00	43,448	1.00	43,448	
mce officer auto services	14.00	720,938	17.00	745,238	17.00	745,238	
mce officer food process	1.00	72,212	2.00	89,639	2.00	89,639	
mce officer graphics	14.00	450,373	10.00	459,198	10.00	459,198	
mce officer maint const	1.00	54,806		53,359	1.00	53,359	
mce officer production	15.00	565,198	12.00	538,769	12.00	538,769	
mce officer services	3.00	88,322	2.00	93,770	2.00	93,770	
mce officer soft goods	14.00	573,494		633,230	14.00	633,230	
computer info services spec i	.00	0	1.00	34,113	1.00	34,113	
mce officer trnee auto services	4.00	78,836	1.00	34,113	1.00	34,113	
mce officer trnee graphics	1.00	72,470	2.00	84,385	2.00	84,385	
mce officer trnee production	2.00	35,598	.00	0	.00	0	
mce officer trnee soft goods	3.00	85,895	8.00	276,768	8.00	276,768	
personnel specialist	1.00	8,777	1.00	34,113	1.00	34,113	
industries representative ii	15.00	616,945	16.00	627,728	16.00	627,728	
admin spec ii	1.00	44,605	1.00	43,251	1.00	43,251	
industries representative i	1.00	3,506	.00	0	.00	0	
admin spec i	.00	0	1.00	28,434	1.00	28,434	
agency buyer i	1.00	33,723	1.00	32,723	1.00	32,723	
computer operator i	2.00	69,579	2.00	68,421	2.00	68,421	
corr laundry supervisor	2.00	124,747	2.00	120,166	2.00	120,166	
corr laundry off ii	5.00	248,833	5.00	235,471	5.00	235,471	
corr maint off ii maint mech	1.00	0	.00	0	.00	0	
corr laundry off i	1.00	0	.00	0	.00	0	
corr supply officer ii	2.00	78,442	2.00	74,775	2.00	74,775	
personnel associate i	1.00	30,121	1.00	33,903	1.00	33,903	
admin aide	1.00	44,659	1.00	43,251	1.00	43,251	
admin aide	1.00	0	.00	0	.00	0	
fiscal accounts clerk, lead	2.00	57,602	2.00	66,930	2.00	66,930	
fiscal accounts clerk ii	5.00	202,269	6.00	205,684	6.00	205,684	
fiscal accounts clerk ii	2.00	67,716		64,363	2.00	64,363	
office services clerk	4.00	124,863		148,965		148,965	
fiscal accounts clerk i	2.00	31,268		47,592		47,592	
supply officer ii	1.00	28,563		27,298		27,298	

PERSONNEL DETAIL

Public Safety and Correctional Services

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance Symb	ol
q00b09 Maryland Correctional q00b0901 Maryland Correctional office appliance clerk ii	•	33,310	1.00	31,752	1.00	31,752	
TOTAL q00b0901* TOTAL q00b09 **	199.00 199.00	9,641,825 9,641,825		10,144,521 10,144,521		10,144,521 10,144,521	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
q00c01 Maryland Parole Commissi	ion						
q00c0101 General Administration a							
chair md parole commission	1.00	97,455	1.00	99,337	1.00	99,337	
prgm mgr îî	1.00	, 76,596		78,832		78,832	
prgm mgr i	1.00	70,890		, 73,910		, 73,910	
mbr md parole commission	9.00	760 , 251		791,244		791,244	
hearing officer ii par comm	7.00	474,793		485,230		485,230	
administrator ii	1.00	54,309		55,682		55,682	
administrator ii	1.00	28,610		0		0	
hearing officer i parole comm	2.00	71,387		133,521	2.00	133,521	
admin officer iii	3.00	144,889	3.00	152,277	3.00	152,277	
admin officer ii	2.00	97,015	2.00	99,125	2.00	99,125	
admin officer i	1.00	42,841	1.00	43,917		43,917	
inst parole assoc supr parole o	3.00	128,458	3.00	132,963	3.00	132,963	
inst parole assoc ii parole соп	n 7.00	222,846	6.00	227,057	6.00	227,057	
inst parole assoc i parole com	3.00	64,223	4.00	120,294	4.00	120,294	
management associate	1.00	29,483	1.00	41,567	1.00	41,567	
admin aide	2.00	58,656	2.00	71,894	2.00	71,894	
office supervisor	4.00	140,525	4.00	155,129	4.00	155,129	
office secy iii	2.00	80,230	2.00	81,260	2.00	81,260	
office secy ii	4.00	134,336		142,022		142,022	
office secy i	1.00	9,244	1.00	25,239	1.00	25,239	
office services clerk	6.00	143,730	6.00	172,025	6.00	172,025	
office clerk ii	9.00	168,687		232,583		232,583	
office processing clerk ii	4.00	90,115	4.00	106,516	4.00	106,516	
TOTAL q00c0101*	75.00	3,189,569	74.00	3,521,624	74.00	3,521,624	
TOTAL q00c01 **	75.00	3,189,569		3,521,624		3,521,624	
q00c02 Division of Parole and P	Probation						
q00c0201 General Administration							
dir div parole prob	1.00	104,852	1.00	107,082	1.00	107,082	
exec asst dir div parole prob	1.00	87,283	1.00	88,728	1.00	88,728	
admin prog mgr iv	2.00	12,972	2.00	120,580	2.00	120,580	
prgm mgr iv	1.00	21,224	2.00	162,572	2.00	162,572	
prgm mgr iii	.00	0	1.00	56,496		56,496	
fiscal services admin ii	1.00	76,212	1.00	78,208	1.00	78,208	
parole prob field supv ii	1.00	66,986	1.00	69,224	1.00	69,224	
accountant supervisor i	1.00	62,756	1.00	64,847	1.00	64,847	
administrator ii	2.00	115,697		112,475	2.00	112,475	
administrator ii	2.00	56,413		57,840	1.00	57,840	
it staff specialist	1.00	54,304	1.00	55,682	1.00	55,682	
parole prob field supv i	1.00	125,593	6.00	384,725	6.00	384,725	
personnel administrator i	1.00	16,798	1.00	50,668	1.00	50,668	
internal auditor ii	1.00	50,975	1.00	56,306	1.00	56,306	
admin officer ii	1.00	49,170	1.00	50,414	1.00	50,414	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions			Appropriation		Allowance	Symbol
q00c02 Division of Parole and P	robation						
q00c0201 General Administration	robacton						
personnel officer i	1.00	47,259	1.00	48,543	1.00	48,543	
personnel associate ii	5.00	190,006		207,799		207,799	
personnel clerk	1.00	30,019		30,790		30,790	
exec assoc ii	1.00	59,119		60,270		60,270	
fiscal accounts clerk manager	1.00	45,108		53,359		53,359	
management associate	1.00	45,276		46,408		46,408	
fiscal accounts clerk superviso	1.00	7,554		. 0		. 0	
admin aide	4.00	144,408		169,420	4.00	169,420	
fiscal accounts clerk, lead	1.00	33,048		33,903		33,903	
office secy iii	1.00	40,825		41,378	1.00	41,378	
fiscal accounts clerk ii	4.00	145,667	4.00	148,139	4.00	148,139	
office secy ii	2.00	38,229	1.00	38,879	1.00	38,879	
office secy i	2.00	56,664	2.00	57,465	2.00	57,465	
TOTAL q00c0201*	42.00	1,784,417	46.00	2,452,200	46.00	2,452,200	
q00c0202 Field Operations							
prgm mgr iv	2.00	88,355	1.00	60,290	1.00	60,290	
administrator vi	1.00	40,331	1.00	77,968	1.00	77,968	
parole prob regional adminstr	4.00	271,450	4.00	305,887	4.00	305,887	
administrator v	3.00	15,303	3.00	174,903	3.00	174,903	
prgm mgr ii	1.00	79,612	1.00	78,832	1.00	78,832	
administrator iv	3.00	184,402	3.00	204,700	3.00	204,700	
administrator iv	1.00	70,992	1.00	72,505	1.00	72,505	
administrator iii	2.00	68,1 <i>7</i> 3	1.00	69,224	1.00	69,224	
parole prob asst regional adm	5.00	305,995		345,278	5.00	345,278	
parole prob field supv ii	26.00	1,688,520	27.00	1,771,707	27.00	1,771,707	
administrator ii	2.00	115,666	2.00	117,452	2.00	117,452	
parole prob field supv i	104.00	5,994,459		6,246,712		6,246,712	
administrator i	4.00	171,193		182,271	3.00	182,271	
internal auditor ii	1.00	3,240		0		0	
parole probagent sr	473.00	25,839,799		26,364,537		26,364,537	
admin officer iii	1.00	49,196		49,859	1.00	49,859	
a/d associate counselor, lead	4.00	207,773		199,993	4.00	199,993	
parole probagentii	107.00	3,233,752	76.00	3,159,426	76.00	3,159,426	
admin spec iii	1.00	42,520	1.00	43,581	1.00	43,581	
a/d supervised counselor	10.00	394,764	10.00	407,085	10.00	407,085	
parole probagenti	124.00	4,627,308	155.00	5,538,366	155.00	5,538,366	
lab tech i general	1.00	32,025	1.00	32,564	1.00	32,564	
drinking driver monitor supervi	14.00	679,733	14.00	707,664	14.00	707,664	
drinking driver monitor ii	94.00	2,884,467	79.00	3,217,470	79.00	3,217,470	
drinking driver monitor i	2.00	183,447	8.00	287,732	8.00	287 , 7 3 2	
admin aide	5.00	206,043	5.00	210,658	5.00	210,658	
office supervisor	4.00	167,477	4.00	169,982	4.00	169,982	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title		•		Appropriation		Allowance	Symbol
q00c0202 Field Operations							
office secy ii	75.00	2,660,791	75.00	2,731,453	75.00	2,731,453	
parole probation intake revie		1,188,274		1,328,783		1,328,783	
office secy i	40.00	1,258,103		1,320,036		1,320,036	
office services clerk	6.00	132,778				82,796	
obs-office clerk ii	1.00	32,315		=		32,564	
office processing clerk ii	1.00	34,405				34,988	
obs-lab asst ii	1.00	27,394		-		27,851	
ODS-TAD ASSE 11	1.00	-	1.00	21,051	1.00		
TOTAL q00c0202*	1,158.00	52,980,055	1,144.00	55,655,117	1,144.00	55,655,117	
q00c0203 Community Surveillance a	nd Enforcemer	nt Program					
administrator vi	1.00	82,180	1.00	84,089	1.00	84,089	
administrator iv	2.00	58,985				109,532	
corr case management manager	1.00	72,807	1.00	-		69,224	
corr case management supervisor		57,349		54 ,63 5		54,635	
parole prob field supv i	1.00	66,973				130,943	
corr case management spec ii	13.00	727,675		730,138		730,138	
parole probagent sr	12.00	632,725		•		741,868	
admin officer ii	1.00	52,549		•		53,359	
a/d associate counselor	1.00	0		36,280		36,280	
parole probagent ii	3.00	63,954		· ·		41,899	
parole probagent i	9.00	363,570		-		358,695	
communicatns supv law enforcmnt		47,252		-		48,162	
police communications oper ii	5.00	246,213		•		271,310	
services supervisor ii	1.00	36,429		•		36,710	
police communications oper i	4.00	83,985		58,888		58,888	
corr officer captain	2.00	128,809				129,694	
corr officer lieutenant	7.00	411,881		-		332,883	
corr officer sergeant	27.00	1,351,227		•		1,380,618	
corr supply officer i	1.00	35,509				35,783	
office supervisor	1.00	42,594				43,251	
office secy iii	2.00	40,013		-		40,630	
office secy ii	2.00	38,229		•		38,879	
office services clerk	1.00	36,264				36,544	
office processing clerk ii	1.00	28,523		29,274		29,274	
office clerk i	1.00	23,431	1.00	24,018	1.00	24,018	
TOTAL q00c0203*	101.00	4,729,126	101.00	4,917,306	101.00	4,917,306	
TOTAL q00c02 **	1,301.00	59,493,598	1,291.00	63,024,623	1,291.00	63,024,623	
q00d00 Patuxent Institution							
q00d0001 Services and Institution	al Operations	3					
physician program manager iii	1,00	143,200	1.00	133,285	1.00	133,285	
prgm mgr senior iii	1.00	115,515		117,751	1.00	117,751	
warden	1.00	100,240	1.00	102,180	1.00	102,180	
		,_,.				,	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
q00d00 Patuxent Institution							
q00d0001 Services and Institution	al Operation	ns					
asst warden	1.00	85,691	1.00	88,030	1.00	88,030	
prgm mgr iv	1.00	89,527	1.00	91,438	1.00	91,438	
prgm mgr ii	2.00	148,098	2.00	150,672	2.00	150,672	
psychology services chief	2.00	153,383	2.00	156,363	2.00	156,363	
psychologist correctional	4.00	262,657	4.00	270,114	4.00	270,114	
physician clinical specialist	1.50	213,851	1.50	207,446	1.50	207,446	
fiscal services chief ii	1.00	72,104	1.00	49,638	1.00	49,638	
it programmer analyst lead/adva	1.00	68,415	1.00	70,562	1.00	70,562	
psychology associate doct corr	3.00	124,935	2.00	127,765	2.00	127,765	
psychology associate doct corr	5.00	296,467	5.00	292,828	5.00	292,828	
social work reg supv, criminal	3.00	194,488	3.00	205,075	3.00	205,075	
accountant supervisor i	1.00	36,771	1.00	66,096	1.00	66,096	
personnel administrator i	1.00	53,287	1.00	54,635	1.00	54,635	
social worker adv, criminal jus		403,312	8.00	434,482		434,482	
administrator i	1.00	54 , 191	1.00	55,245		55,245	
administrator i	1.00	62 ,3 77	1.00	64,331	1.00	64,331	
mh professional counselor	.00	25,551	.00	0		0	
mh professional counselor	.00	13,474	1.00	60,757		60 , 757	
social worker ii, criminal just		112,111	3.00	152,833		152,833	
accountant ii	1.00	45,802	1.00	47,129		47,129	
admin officer iii	1.00	63,515	2.00	112,789		112,789	
agency procurement spec ii	1.00	34,097	1.00	56,930		56,930	
computer info services spec ii	2.00	82,151	1.00	55,859	1.00	55,859	
psychology associate ii corr	1.00	14,587	.00	0		0	
psychology associate ii corr	2.00	89,201	1.00	52,770	1.00	52,770	
social worker i, criminal justi	1.00	31,648	.00	0	.00	0	
accountant i	1.00	43,172	1.00	44,254	1.00	44,254	
admin officer ii	1.00	47,529	1.00	48,543	1.00	48,543	
admin officer ii	1.00	47,002	1.00	47,639	1.00	47,639	
admin officer i	1.00	52,819	1.00	53,944	1.00	53,944	
comm volunteer coordnatr	1.00	52,127	1.00	52,933	1.00	52,933	
personnel specialist	1.00	40,634	1.00	41,567		41,567	
a/d supervised counselor	1.00	44,462	1.00	46,055	1.00	46,055	
agency buyer iv	1.00	13,347	1.00	34,113	1.00	34,113	
corr security chief	1.00	75,162	1.00	77,359	1.00	77,359	
corr maint services manager ii	1.00 1.00	71,742	1.00	73,910	1.00	73,910	
corr maint off manager		67,910	1.00	69,224	1.00	69,224	
corr officer major	4.00	272,256 62,999	4.00 1.00	274,376	4.00	274,376	
corr diet manager general corr officer captain	1.00 12.00	770,221	12.00	64,847 770,970	1.00	64,847	
				770,970	12.00	770,970	
corr diet supervisor corr maint off suprv	2.00 1.00	111,878	2.00 1.00	112,949 41,074	2.00	112,949	
corr maint off suprv	21.00	35,123 1,224,096	21.00	1,228,961	1.00 21.00	41,074 1,228,961	
corr diet off ii cooking	10.00	325,304	7.00	330,412	7.00	330,412	

Classification Title		FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
corr maint off ii clarpentry 1.00 51,952 1.00 53,359 1.00 53,359 corr maint off ii grads supvan 1.00 46,059 1.00 46,769 1.00 46,769 corr maint off ii grads supvan 1.00 52,035 1.00 53,359 1.00 53,359 corr maint off ii grads supvan 1.00 52,035 1.00 53,359 1.00 53,359 corr maint off ii maint mech 2.00 44,474 1.00 45,074 1.00 45,074 corr maint off ii plumbing 1.00 25,080 1.00 44,254 1.00 44,254 1.00 44,254 1.00 44,254 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.0	Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
corr maint off ii clarpentry 1.00 51,952 1.00 53,359 1.00 53,359 corr maint off ii grads supvan 1.00 46,059 1.00 46,769 1.00 46,769 corr maint off ii grads supvan 1.00 52,035 1.00 53,359 1.00 53,359 corr maint off ii grads supvan 1.00 52,035 1.00 53,359 1.00 53,359 corr maint off ii maint mech 2.00 44,474 1.00 45,074 1.00 45,074 corr maint off ii plumbing 1.00 25,080 1.00 44,254 1.00 44,254 1.00 44,254 1.00 44,254 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.0								
corr maint off ii carpentry 1.00 51,952 1.00 53,359 1.00 53,359 corr maint off ii electrical 1.00 46,059 1.00 46,769 1.00 46,769 1.00 53,359 corr maint off ii grinds supvan 1.00 52,035 1.00 53,359 1.00 53,359 corr maint off ii grinds supvan 1.00 52,035 1.00 53,359 corr maint off ii pumbing 1.00 25,080 1.00 44,254 1.00 44,054 1.00 44,054 1.00 44,054 1.00 44,054 1.00 44,054 1.00 44,054 1.00 44,054 1.00 44,054 1.00 44,054 1.00 44,054 1.00 44,054 1.00 44,054 1.00 44,054 1.00 44,054 1.00 44,054 1.00 44,054 1.00 44,054 1.00 45,074 1.00 45,074 1.00 45,074 1.00 45,074 1.00 45,074 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.0	q00d00 Patuxent Institution							
corr maint off ii electrical 1.00 46,769 1.00 46,769 1.00 46,769 corr maint off ii grnds supvsn 1.00 52,035 1.00 53,359 1.00 53,359 corr maint off ii maint mech 2.00 44,474 1.00 45,074 1.00 45,074 1.00 44,254 corr maint off ii plumbing 1.00 25,080 1.00 44,254 1.00 44,254 corr maint off ii refrig mech 2.00 88,769 1.00 44,254 1.00 44,254 1.00 25,254 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.0	q00d0001 Services and Institution	al Operation	ns					
corr maint off ii grands supvsn corr maint off ii grands supvsn corr maint off ii maint mech corr maint off ii maint mech corr maint off ii maint mech corr maint off ii plumbing corr maint off ii plumbing 1.00 25,080 1.00 44,274 1.00 44,274 corr maint off ii plumbing 1.00 25,080 1.00 44,274 1.00 44,274 corr maint off ii plumbing 2.00 88,769 1.00 45,074 1.00 45,074 corr dictor off ic cooking 2.00 153,011 5.00 194,863 5.00 194,863 corr maint off ii plumbing 1.00 17,652 .00 75,954 2.00 75,954 corr maint off i plumbing 1.00 17,652 .00 0.0 0.0 0.00 0.00 corr maint off i plumbing 1.00 17,652 .00 0.0 0.0 0.00 34,113 1	corr maint off ii carpentry	1.00	51,952	1.00	53,359	1.00	53,359	
corr maint off ii maint mech 2.00 44,474 1.00 45,074 1.00 45,074 corr maint off ii plumbing 1.00 25,080 1.00 44,254 1.00 44,254 corr maint off ii refrig mech 2.00 88,769 1.00 45,074 1.00 45,074 corr officer sergeant 38.00 1,919,671 39.00 1,233,829 39.00 1,923,829 corr diet off i cooking 2.00 153,011 5.00 194,863 5.00 194,863 corr maint off i electrical 1.00 34,518 2.00 75,954 2.00 75,954 corr maint off i plumbing 1.00 17,652 .00 0.00 0.00 0 corr maint off i plumbing 1.00 17,652 .00 0.00 0.00 0.00 corr maint off i refrig mech 233,00 9,825,587 245,00 10,386,386 245,00 10,386,386 corr supply officer suprv 1.00 43,329 1.00 43,917 corr officer ii 233,00 9,825,587 245,00 10,386,386 245,00 10,386,386 corr supply officer ii 3.00 123,038 3.00 150,324 3.00 130,324 corr supply officer ii 3.00 124,175 4.00 138,408 4.00 138,408 corr supply officer ii 2.00 56,999 2.00 75,281 2.00 75,281 personnel associate ii 1.00 37,768 1.00 38,065 1.00 38,065 fiscal accounts clerk manager 1.00 47,872 1.00 49,080 1.00 49,080 management associate ii 1.00 37,768 1.00 30,00 130,291 fiscal accounts clerk superviso 2.00 65,711 2.00 82,637 2.00 82,637 admin aide 1.00 32,457 1.00 32,405 1.00 32,408 1	corr maint off ii electrical	1.00	46,059	1.00	46,769	1.00	46,769	
corr maint off ii plumbing 1.00	corr maint off ii grnds supvsn	1.00	52,035	1.00	53,359	1.00	53,359	
corr maint off ii refrig mech 2.00 88,769 1.00 45,074 1.00 45,074 corr officer sergeant 38.00 1,919,671 39.00 1,923,829 39.00 1,923,829 corr diet off i cooking 2.00 153,011 5.00 75,954 2.00 75,954 corr maint off i electrical 1.00 34,518 2.00 75,954 2.00 75,954 corr maint off i refrig mech .00 0 1.00 34,113 1.00 34,113 corr supply officer ii 233.00 9,825,587 245.00 10,386,386 245.00 10,386,386 corr supply officer suprv 1.00 43,377 1.00 43,917 corr supply officer ii 3.00 123,038 3.00 130,324 corr supply officer ii 4.00 124,175 4.00 138,408 4.00 138,408 corr supply officer ii 2.00 56,999 2.00 75,281 2.00 75,281 personnel associate ii 1.00 37,668 1.00	corr maint off ii maint mech	2.00	44,474	1.00	45,074	1.00	45,074	
corr officer sergeant 38.00 1,919,671 39.00 1,923,829 39.00 1,923,829 corr diet off i cooking 2.00 153,011 5.00 194,863 5.00 194,863 corr maint off i plumbing 1.00 17,652 .00 0 .00 0 corr maint off i refrig mech .00 0 1.036,336 245.00 19,366,386 corr supply officer suprv 1.00 43,329 1.00 43,917 1.00 43,917 corr supply officer in 81.00 2,399,521 55.00 1,955,321 55.00 1,955,321 corr supply officer ii 4.00 124,175 4.00 138,408 4.00 138,408 corr supply officer ii 4.00 124,175 4.00 138,408 4.00 138,408 corr supply officer ii 1.00 37,768 1.00 38,065 1.00 38,065 fiscal accounts clerk ii 1.00 37,768 1.00 38,065 1.00 38,065 fiscal accounts clerk superviso	corr maint off ii plumbing	1.00	25,080	1.00	44,254	1.00	44,254	
corr diet off i cocking	corr maint off ii refrig mech	2.00	88,769	1.00	45,074	1.00	45,074	
corr maint off i electrical 1.00 34,518 2.00 75,954 2.00 75,954 corr maint off i plumbing 1.00 17,652 .00 0 .00 .00 0 corr maint off i refrig mech .00 0 1.00 34,113 1.00 34,113 corr officer ii 233.00 9,825,587 245.00 10,386,386 245.00 10,386,386 corr supply officer suprv 1.00 43,329 1.00 43,917 1.00 43,917 corr supply officer ii 3.00 1223,038 3.00 130,324 3.00 138,408 4.00 138,408 corr supply officer ii 4.00 124,175 4.00 138,408 4.00 138,408 corr supply officer ii 2.00 56,999 2.00 75,281 2.00 75,281 personnel associate ii 1.00 37,768 1.00 38,065 16 38,065 fiscal accounts clerk manager 1.00 47,872 1.00 49,080 1.00 49,080<	corr officer sergeant	38.00	1,919,671	39. 00	1,923,829	39.00	1,923,829	
corr maint off i plumbing 1.00 17,652 .00 0 .00 34,113 1.00 34,317 1.00 43,917 1.00 43,917 1.00 43,917 1.00 43,917 1.00 43,917 1.00 43,917 1.00 43,917 1.00 43,917 1.00 43,917 1.00 43,917 1.00 43,917 1.00 43,917 1.00 43,917 1.00 138,408 24.00 138,408 24.00 138,408 200 138,408 200 138,408 200<	corr diet off i cooking	2.00	153,011	5.00	194,863	5.00	194,863	
corr maint off i refrig mech .00 0 1.00 34,113 1.00 34,113 corr officer ii 233.00 9,825,587 245.00 10,386,386 245.00 10,386,386 245.00 10,386,386 245.00 10,386,386 245.00 10,386,386 245.00 10,386,386 245.00 10,386,386 245.00 10,386,386 245.00 10,386,386 245.00 10,386,386 245.00 10,386,386 245.00 10,386,386 245.00 10,386,777 25.00 10,3917 200 10,3917 200 10,3917 200 10,3917 200 200 75,321 200 130,324 3.00 130,324 3.00 130,324 3.00 130,324 3.00 130,324 3.00 130,324 3.00 130,324 3.00 130,324 3.00 130,324 3.00 130,324 3.00 130,324 3.00 130,324 3.00 130,324 3.00 130,324 3.00 130,324 3.00 30,024 3.00 30,024 3.00	corr maint off i electrical	1.00	34,518	2.00	75,954	2.00	75,954	
corr officer ii 233.00 9,825,587 245.00 10,386,386 245.00 10,386,386 corr supply officer suprv 1.00 43,329 1.00 43,917 1.00 43,917 corr supply officer ii 81.00 2,399,521 55.00 1,955,321 55.00 1,955,321 corr supply officer iii 4.00 123,038 3.00 130,324 3.00 130,324 corr supply officer ii 4.00 124,175 4.00 138,408 4.00 138,408 corr supply officer ii 2.00 56,999 2.00 75,281 2.00 75,281 personnel associate ii 1.00 37,768 1.00 38,065 1.00 38,065 fiscal accounts clerk manager 1.00 45,158 .00 0 .00 0 .00 0 commitment records spec supv 1.00 47,872 1.00 49,080 1.00 49,080 1.00 49,080 1.00 49,080 1.00 49,080 1.00 49,080 1.00	corr maint off i plumbing	1.00	17,652	.00	0	.00	0	
corr supply officer suprv officer i 81.00	corr maint off i refrig mech	.00	0	1.00	34,113	1.00	34,113	
corr officer i 81.00 2,399,521 55.00 1,955,321 55.00 1,955,321 corr supply officer iii 3.00 123,038 3.00 130,324 3.00 130,324 corr supply officer ii 4.00 124,175 4.00 138,408 4.00 138,408 corr supply officer ii 2.00 56,999 2.00 75,281 2.00 75,281 personnel associate ii 1.00 37,768 1.00 38,065 1.00 38,065 fiscal accounts clerk manager 1.00 47,872 1.00 49,080 1.00 49,080 management associate 3.00 111,296 3.00 130,291 3.00 130,291 fiscal accounts clerk superviso 2.00 65,711 2.00 82,637 2.00 82,637 admin aide 1.00 0 0 0 0 0 0 office secy iii 2.00 50,187 1.00 38,471 1.00 38,471 fiscal accounts clerk iii 5.0	corr officer ii	233.00	9,825,587	245.00	10,386,386	245.00	10,386,386	
corr supply officer iii 3.00 123,038 3.00 130,324 3.00 130,324 corr supply officer ii 4.00 124,175 4.00 138,408 4.00 138,408 corr supply officer ii 2.00 56,999 2.00 75,281 2.00 75,281 personnel associate ii 1.00 37,768 1.00 38,065 1.00 38,065 fiscal accounts clerk manager 1.00 45,158 .00 0 .00 0 commitment records spec supv 1.00 47,872 1.00 49,080 1.00 49,080 management associate 3.00 111,296 3.00 130,291 3.00 130,291 fiscal accounts clerk superviso 2.00 65,711 2.00 82,637 2.00 82,637 admin aide 1.00 0 .00 0 .00 0 .00 32,405 office secy iii 1.00 32,157 1.00 38,471 1.00 38,471 fiscal accounts clerk ii </td <td>corr supply officer suprv</td> <td>1.00</td> <td>43,329</td> <td>1.00</td> <td>43,917</td> <td>1.00</td> <td>43,917</td> <td></td>	corr supply officer suprv	1.00	43,329	1.00	43,917	1.00	43,917	
corr supply officer ii 4.00 124,175 4.00 138,408 4.00 138,408 corr supply officer i 2.00 56,999 2.00 75,281 2.00 75,281 personnel associate ii 1.00 37,768 1.00 38,065 1.00 38,065 fiscal accounts clerk manager 1.00 45,158 .00 0 .00 0 commitment records spec supv 1.00 47,872 1.00 49,080 1.00 49,080 management associate 3.00 111,296 3.00 130,291 3.00 130,291 fiscal accounts clerk superviso 2.00 65,711 2.00 82,637 2.00 82,637 admin aide 1.00 0 0 0 0 0 0 commitment records spec ii 1.00 32,157 1.00 32,405 1.00 32,405 office secy iii 2.00 50,187 1.00 38,471 1.00 38,471 fiscal accounts clerk ii 5.00	corr officer i	81.00	2,399,521	55.00	1,955,321	55.00	1,955,321	
corr supply officer i 2.00 56,999 2.00 75,281 2.00 75,281 personnel associate ii 1.00 37,768 1.00 38,065 1.00 38,065 fiscal accounts clerk manager 1.00 45,158 .00 0 .00 0 commitment records spec supv 1.00 47,872 1.00 49,080 1.00 49,080 management associate 3.00 111,296 3.00 130,291 3.00 130,291 fiscal accounts clerk superviso 2.00 65,711 2.00 82,637 2.00 82,637 admin aide 1.00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 .	corr supply officer iii	3.00	123,038	3.00	130,324	3.00	130,324	
personnel associate ii 1.00 37,768 1.00 38,065 1.00 38,065 fiscal accounts clerk manager 1.00 45,158 .00 0 .00 0 .00 0 commitment records spec supv 1.00 47,872 1.00 49,080 1.00 49,080 management associate 3.00 111,296 3.00 130,291 3.00 130,291 fiscal accounts clerk superviso 2.00 65,711 2.00 82,637 2.00 82,637 admin aide 1.00 0 .00 0 .00 0 .00 0 commitment records spec ii 1.00 32,157 1.00 32,405 1.00 32,405 office secy iii 2.00 50,187 1.00 38,471 1.00 38,471 fiscal accounts clerk ii 5.00 139,098 5.00 160,877 5.00 160,877 office secy ii 1.00 32,219 1.00 32,468 1.00 32,468 office processing clerk lead 1.00 36,927 1.00 37,212 1.00 37,212 office services clerk 1.00 34,044 1.00 34,619 1.00 37,212 office services clerk 1.00 34,044 1.00 34,619 1.00 1.00 1.00	corr supply officer ii	4.00	124,175	4.00	138,408	4.00	138,408	
fiscal accounts clerk manager 1.00 45,158 .00 0 .00 0 .00 0 commitment records spec supy 1.00 47,872 1.00 49,080 1.00 49,080 management associate 3.00 111,296 3.00 130,291 3.00 130,291 fiscal accounts clerk superviso 2.00 65,711 2.00 82,637 2.00 82,637 admin aide 1.00 0 .00 0 .00 0 .00 0 commitment records spec ii 1.00 32,157 1.00 32,405 1.00 32,405 office secy iii 2.00 50,187 1.00 33,471 1.00 38,471 fiscal accounts clerk ii 5.00 139,098 5.00 160,877 5.00 160,877 office secy ii 1.00 32,219 1.00 32,468 1.00 32,468 office processing clerk lead 1.00 36,927 1.00 37,212 1.00 37,212 office services clerk 1.00 34,044 1.00 34,619 1.00 34,619 TOTAL q00d0001* 506.50 22,186,736 487.50 22,572,543 487.50 22,572,543 1004 22,572,543 1004 22,572,543 1004 22,572,543 1004 22,572,543 1004 24,593 1.00 35,359 admin officer ii 1.00 35,709 1.00 36,639 1.00 36,639 admin aide 1.00 42,593 1.00 43,251 1.00 43,251 1.00 43,251 office secy i 2.00 55,014 2.00 55,984 2.00 55,984 1.0	corr supply officer i	2.00	56,999	2.00	75,281	2.00	75,281	
commitment records spec supy 1.00 47,872 1.00 49,080 1.00 49,080 management associate 3.00 111,296 3.00 130,291 3.00 130,291 fiscal accounts clerk superviso 2.00 65,711 2.00 82,637 2.00 82,637 admin aide 1.00 0 .00 0 .00 0 .00 0 commitment records spec ii 1.00 32,157 1.00 32,405 1.00 32,405 office secy iii 2.00 50,187 1.00 33,471 1.00 38,471 fiscal accounts clerk ii 5.00 139,098 5.00 160,877 5.00 160,877 office secy ii 1.00 32,219 1.00 32,468 1.00 32,468 office processing clerk lead 1.00 36,927 1.00 37,212 1.00 37,212 0 37,212 0 37,212 0 37,212 0 37,212 0 37,212 0 37,212 </td <td>personnel associate ii</td> <td>1.00</td> <td>37,768</td> <td>1.00</td> <td>38,065</td> <td>1.00</td> <td>38,065</td> <td></td>	personnel associate ii	1.00	37,768	1.00	38,065	1.00	38,065	
management associate 3.00 111,296 3.00 130,291 3.00 130,291 fiscal accounts clerk superviso 2.00 65,711 2.00 82,637 2.00 82,637 admin aide 1.00 0 0.00 0 0.00 0 0 0 0 0 0 0 0 0 0	fiscal accounts clerk manager	1.00	45,158	.00	0	.00	0	
fiscal accounts clerk superviso 2.00 65,711 2.00 82,637 2.00 82,637 admin aide 1.00 0 .00	commitment records spec supv	1.00	47,872	1.00	49,080	1.00	49,080	
admin aide	management associate	3.00	111,296	3.00	130,291	3.00	130,291	
commitment records spec ii 1.00 32,157 1.00 32,405 1.00 32,405 office secy iii 2.00 50,187 1.00 38,471 1.00 38,471 fiscal accounts clerk ii 5.00 139,098 5.00 160,877 5.00 160,877 office secy ii 1.00 32,219 1.00 32,468 1.00 32,468 office processing clerk lead 1.00 36,927 1.00 37,212 1.00 37,212 office services clerk 1.00 34,044 1.00 34,619 1.00 34,619 TOTAL q00d0001* 506.50 22,186,736 487.50 22,572,543 487.50 22,572,543 q00e00 Inmate Grievance Office q00e0001 General Administration exec dir inmate grievance offic 1.00 91,228 1.00 93,194 1.00 93,194 admin officer ii 1.00 52,244 1.00 53,359 1.00 53,359 admin aide 1.00 42,593 1.00 43,251 1.00 43,251	fiscal accounts clerk superviso	2.00	65,711	2.00	82,637	2.00	82,637	
office secy iii 2.00 50,187 1.00 38,471 1.00 33,471 fiscal accounts clerk ii 5.00 139,098 5.00 160,877 5.00 160,877 office secy ii 1.00 32,219 1.00 32,468 1.00 32,468 office processing clerk lead 1.00 36,927 1.00 37,212 1.00 37,212 office services clerk 1.00 34,044 1.00 34,619 1.00 34,619 TOTAL q00d0001* 506.50 22,186,736 487.50 22,572,543 487.50 22,572,543 70TAL q00d00 ** 506.50 22,186,736 487.50 22,572,543 487.50 22,572	admin aide	1.00	0	.00	0	.00	0	
fiscal accounts clerk ii 5.00 139,098 5.00 160,877 5.00 160,877 office secy ii 1.00 32,219 1.00 32,468 1.00 32,468 office processing clerk lead 1.00 36,927 1.00 37,212 1.00 37,212 office services clerk 1.00 34,044 1.00 34,619 1.00 34,619 TOTAL q00d0001* 506.50 22,186,736 487.50 22,572,543 487.50 22,572,543 70TAL q00d00 ** 506.50 22,186,736 487.50 22,572,543 487.50 22,5	commitment records spec ii	1.00	32,157	1.00	32,405	1.00	32,405	
office secy ii 1.00 32,219 1.00 32,468 1.00 32,468 office processing clerk lead 1.00 36,927 1.00 37,212 1.00 37,212 office services clerk 1.00 34,044 1.00 34,619 1.00 34,619 TOTAL q00d0001* 506.50 22,186,736 487.50 22,572,543 487.50 22,572,543 70TAL q00d00 ** 506.50 22,186,736 487.50 22,572,543 487	office secy iii	2.00	50,187	1.00	38,471	1.00	38,471	
office processing clerk lead 1.00 36,927 1.00 37,212 1.00 34,619 1.00 34,619 1.00 22,572,543 487.50 22,572,543 487.50 22,572,543 487.50 22,572,543 487.5	fiscal accounts clerk ii	5.00	139,098	5.00	•		160,877	
office services clerk 1.00 34,044 1.00 34,619 1.00 34,619 TOTAL q00d0001* 506.50 22,186,736 487.50 22,572,543 487.50 22,572,543 TOTAL q00d00 ** 506.50 22,186,736 487.50 22,572,543 487.50 22,572,543 q00e00 Inmate Grievance Office q00e0001 General Administration exec dir inmate grievance offic 1.00 91,228 1.00 93,194 1.00 93,194 admin officer ii 1.00 52,244 1.00 53,359 1.00 53,359 admin officer i 1.00 35,709 1.00 36,639 1.00 36,639 admin aide 1.00 42,593 1.00 43,251 1.00 43,251 office secy i 2.00 55,014 2.00 55,984 TOTAL q00e0001* 6.00 276,788 6.00 282,427 6.00 282,427	office secy ii	1.00	32,219	1.00	32,468	1.00	32,468	
TOTAL q00d0001* 506.50 22,186,736 487.50 22,572,543 487.50 22,572,543 TOTAL q00d00 ** 506.50 22,186,736 487.50 22,572,543 487.50 22,572,543 q00e00 Inmate Grievance Office q00e0001 General Administration exec dir inmate grievance offic 1.00 91,228 1.00 93,194 1.00 93,194 admin officer ii 1.00 52,244 1.00 53,359 1.00 53,359 admin officer i 1.00 35,709 1.00 36,639 1.00 36,639 admin aide 1.00 42,593 1.00 43,251 1.00 43,251 office secy i 2.00 55,014 2.00 55,984 2.00 55,984 TOTAL q00e0001* 6.00 276,788 6.00 282,427 6.00 282,427	office processing clerk lead	1.00	36,927	1.00	37,212	1.00	37,212	
TOTAL q00d00 ** 506.50 22,186,736 487.50 22,572,543 487.50 22,572,543 q00e00 Inmate Grievance Office q00e0001 General Administration exec dir inmate grievance offic 1.00 91,228 1.00 93,194 1.00 93,194 admin officer ii 1.00 52,244 1.00 53,359 1.00 53,359 admin officer i 1.00 35,709 1.00 36,639 1.00 36,639 admin aide 1.00 42,593 1.00 43,251 1.00 43,251 office secy i 2.00 55,014 2.00 55,984 2.00 55,984 TOTAL q00e0001* 6.00 276,788 6.00 282,427 6.00 282,427	office services clerk	1.00	34,044	1.00	34,619	1.00	34,619	
TOTAL q00d00 ** 506.50 22,186,736 487.50 22,572,543 487.50 22,572,543 q00e00 Inmate Grievance Office q00e0001 General Administration exec dir inmate grievance offic 1.00 91,228 1.00 93,194 1.00 93,194 admin officer ii 1.00 52,244 1.00 53,359 1.00 53,359 admin officer i 1.00 35,709 1.00 36,639 1.00 36,639 admin aide 1.00 42,593 1.00 43,251 1.00 43,251 office secy i 2.00 55,014 2.00 55,984 2.00 55,984 TOTAL q00e0001* 6.00 276,788 6.00 282,427 6.00 282,427	TOTAL q00d0001*	506.50	22,186,736	487.50	22,572,543	487.50	22,572,543	
q00e0001 General Administration exec dir inmate grievance offic 1.00 91,228 1.00 93,194 1.00 93,194 admin officer ii 1.00 52,244 1.00 53,359 1.00 53,359 admin officer i 1.00 35,709 1.00 36,639 1.00 36,639 admin aide 1.00 42,593 1.00 43,251 1.00 43,251 office secy i 2.00 55,014 2.00 55,984 2.00 55,984 TOTAL q00e0001* 6.00 276,788 6.00 282,427 6.00 282,427	TOTAL q00d00 **	506.50					22,572,543	
admin officer ii 1.00 52,244 1.00 53,359 1.00 53,359 admin officer i 1.00 35,709 1.00 36,639 1.00 36,639 admin aide 1.00 42,593 1.00 43,251 1.00 43,251 office secy i 2.00 55,014 2.00 55,984 2.00 55,984 TOTAL q00e0001* 6.00 276,788 6.00 282,427 6.00 282,427	7							
admin officer i 1.00 35,709 1.00 36,639 1.00 36,639 admin aide 1.00 42,593 1.00 43,251 1.00 43,251 office secy i 2.00 55,014 2.00 55,984 2.00 55,984	exec dir inmate grievance offic	1.00	91,228	1.00	93,194	1.00	93,194	
admin aide 1.00 42,593 1.00 43,251 1.00 43,251 office secy i 2.00 55,014 2.00 55,984 2.00 55,984 TOTAL q00e0001* 6.00 276,788 6.00 282,427 6.00 282,427	admin officer ii	1.00	52,244	1.00	53,359	1.00	53,359	
admin aide 1.00 42,593 1.00 43,251 1.00 43,251 office secy i 2.00 55,014 2.00 55,984 2.00 55,984 TOTAL q00e0001* 6.00 276,788 6.00 282,427 6.00 282,427	admin officer i	1.00						
Office secy i 2.00 55,014 2.00 55,984 2.00 55,984 TOTAL q00e0001* 6.00 276,788 6.00 282,427 6.00 282,427	admin aide							
	office secy i							
	TOTAL q00e0001*	6.00	276,788	6.00	282.427	6.00	282,427	
	•				•			

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010	FY 2010 Appropriation	FY 2011	FY 2011 Allowance	Symbol
						Attowaries	
q00g00 Police and Correctional q00g0001 General Administration	Training Com	nmissions					
exec dir pol corr train comm	1.00	100,653	1.00	101,011	1.00	101,011	
prgm mgr senior i	2.00	174,445		179,562		179,562	
asst attorney general vi	1.00	76,432		60,290		60,290	
administrator vi	10.00	543,863		612,456		612,456	
administrator v	2.00	139,396		142,090		142,090	
administrator iii	1.00	48,716		46,563		46,563	
administrator iii	1.00	59,967		61,729		61,729	
administrator i	6.00	386,809		416,052		416,052	
administrator iv	2.00	163,502		177,574		177,574	
fiscal services chief ii	1.00	72,510		73,910		73,910	
administrator ii	6.00	214,499		244,333		244,333	
rangemaster	1.00	55,888		56,750		56,750	
administrator i	1.00	55,970		57,386		57,386	
personnel officer iii	1.00	62,259		64,331	1.00	64,331	
admin officer iii	13.00	597,367		607,280		607,280	
agency procurement spec ii	1.00	48,388		49,859		49,859	
accountant i	1.00	36,474		37,603		37,603	
admin officer ii	1.00	26,162		36,280		36,280	
admin spec iii	2.00	84,291	2.00	85,594		85,594	
admin spec ii	1.00	38,813		39,473		39,473	
paralegal ii	1.00	41,780		40,506		40,506	
personnel associate ii	1.00	37,773	1.00	38,065	1.00	38,065	
management assoc	2.00	86,017	2.00	87,057	2.00	87,057	
admin aide	3.00	120,970	3.00	123,212	3.00	123,212	
office secy iii	6.00	193,154	6.00	195,345	6.00	195,345	
fiscal accounts clerk ii	1.00	7,786	.00	0	.00	0	
office secy ii	2.00	43,434	2.00	58,435	2.00	58,435	
office secy i	2.00	43,168	1.00	28,984	1.00	28,984	
maint chief iv non-licensed	1.00	47,868	1.00	49,080	1.00	49,080	
maint chief iii	1.00	34,513	1.00	35,700	1.00	35,700	
maint chief ii	3.00	102,912	2.00	82,014	2.00	82,014	
maint mechanic	3.00	77,032		78,218	3.00	78,218	
housekeeping supv i	1.00	20,899	1.00	22,448	1.00	22,448	
TOTAL q00g0001*	82.00	3,843,710	80.00	3,989,190	80.00	3,989,190	
TOTAL q00g00 **	82.00	3,843,710	80.00	3,989,190	80.00	3,989,190	
q00k00 Criminal Injuries Comper q00k0001 Administration and Award		4					
prgm mgr ii	1.00	70,451	1.00	73,087	1.00	73,087	
administrator i	1.00	53,673	1.00	55,245	1.00	55,245	
claims investigator iv	1.00	38,757		39,056	1.00	39,056	
claims investigator iii	3.00	73,317		195,788	6.00	195,788	
claims investigator i	.00	0		26,783	1.00	26,783	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance	Symbol
q00k00 Criminal Injuries Compe	enaction Room	4					
q00k00 Criminal Injuries Compe q00k0001 Administration and Awar		ı					
claims reviewer ii	1.00	31,848	1.00	32,468	1.00	32,468	
fiscal accounts clerk ii	.00	0		26,783		26,783	
office processing clerk i	.00	0		22,448		22,448	
office clerk assistant	.00	0		21,188		21,188	
TOTAL q00k0001*	7.00	268,046	14.00	492,846	14.00	492,846	
TOTAL q00k00 **	7.00	268,046		492,846		492,846	
q00n00 Maryland Commission on q00n0001 General Administration	Correctional	Standards					
prgm mgr senior i	.00	0	1.00	103,328	1.00	103,328	
prgm mgr iv	1.00	0	.00	. 0		0	
prgm mgr i	1.00	70,846	1.00	64,642	1.00	64,642	
administrator i	1.00	49,206	1.00	50,255	1.00	50,255	
admin officer iii	1.00	53,458	1.00	54,809	1.00	54,809	
management associate	1.00	39,063	1.00	39,365	1.00	39,365	
office secy i	1.00	6,154	1.00	25,239	1.00	25,239	
TOTAL q00n0001*	6.00	218,727	6.00	337,638	6.00	337,638	
TOTAL q00n00 **	6.00	218,727		337,638		337,638	
q00p00 Division of Pretrial De	etention and S	Services					
q00p0001 General Administration							
comm pretrial detention and sv	rc 1.00	119,915	1.00	122,231	1.00	122,231	
dep comm pretrial detention ar	nd 1.00	110,971	1.00	114,235	1.00	114,235	
asst comm of correction	1.00	93,621	1.00	95,434		95,434	
asst attorney general vii	1.00	41,177		99,457		99,457	
asst attorney general vi	1.00	89,182		91,438		91,438	
prgm mgr iv	1.00	75,655		77,116		77,116	
administrator vi	1.00	83,263		85,697		85,697	
prgm mgr iii	1.00	73,519		75,085	1.00	75,085	
administrator iii	1.00	53,574		59,421	1.00	59,421	
fiscal services chief ii	1.00	37,159		79,693		79,693	
accountant supervisor i	1.00	53,703	1.00	54,635	1.00	54,635	
administrator ii	3.00	152,492	3.00	170,925	3.00	170,925	
administrator ii	1.00	63,964	1.00	66,096	1.00	66,096	
agency budget spec supv	1.00	53,289	1.00	54,635	1.00	54,635	
administrator i	1.00	59,606	1.00	60,757		60,757	
administrator i	1.00	59,720	1.00	60,757		60,757	
admin officer iii	1.00	45,802	1.00	47,129		47,129	
admin officer iii	.00	(7.722	1.00	56,930	1.00	56,930	
agency budget spec ii	1.00	47,722	1.00	48,928	1.00	48,928	
agency procurement spec ii	1.00	43,015	1.00	44,610	1.00	44,610	
personnel officer ii	1.00	54,087	1.00	54,809	1.00	54,809	

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010	FY 2010 Appropriation	FY 2011	FY 2011 Allowance	Symbol
				Appropriation		·····	
q00p00 Division of Pretrial Det q00p0001 General Administration	ention and	Services					
admin officer ii	1.00	48,903	1.00	49,468	1.00	49,468	
personnel officer i	1.00	26,704	1.00	36,280	1.00	36,280	
personnel specialist	1.00	24,011	1,00	47,272	1.00	47,272	
corr maint services manager ii	1.00	73,882	1.00	75,320	1.00	75,320	
corr supply officer suprv	.00	0	3.00	137,688	3.00	137,688	
corr supply officer iii	.00	0	2.00	86,561	2.00	86,561	
corr supply officer ii	.00	0	6.00	214,384	6.00	214,384	
personnel associate ii	2.00	56,617	1.00	36,052	1.00	36,052	
personnel associate i	1.00	37,827	1.00	38,471	1.00	38,471	
personnel clerk	.00	0	1.00	35,516	1.00	35,516	
fiscal accounts clerk manager	1.00	46,916	1.00	47,639	1.00	47,639	
fiscal accounts clerk superviso	3.00	124,739	3.00	126,815	3.00	126,815	
admin aide	3.00	105,422	3.00	114,091	3.00	114,091	
fiscal accounts clerk, lead	3.00	110,542	3.00	111,396	3.00	111,396	
office processing clerk supr	.00	0	1.00	33,903	1.00	33,903	
fiscal accounts clerk ii	9.00	204,663	8.00	267,797	8.00	267,797	
office processing clerk ii	1.00	32,315	1.00	32,564	1.00	32,564	
office clerk i	1.00	26,415	1.00	26,619	1.00	26,619	
TOTAL q00p0001*	50.00	2,330,392	62.00	3,137,854	62.00	3,137,854	
q00p0002 Pretrial Release Service	.c						
prgm mgr iii	1.00	84,396	1.00	85,697	1.00	85,697	
prgm mgr i	1.00	67,157		68,457		68,457	
administrator i	1.00	23,888		60,757		60,757	
admin officer iii	3.00	141,754		106,789		106,789	
admin officer ii	1.00	51,559		52,356		52,356	
alternative sentencing case mgr		241,161		245,723		245,723	
admin officer i	1.00	49,252		50,015		50,015	
pretrial release case agent	26.00	1,082,859		1,127,092		1,127,092	
pretrial release invstgtns supv		117,036		184,592		184,592	
pretrial release invest ii	21.00	813,312		891,426		891,426	
pretrial release invest i	7.00	254,355		567,433		567,433	
pretrial release invest trainee		543,898		257,111		257,111	
admin aide	2.00	82,989		84,190	2.00	84,190	
office secy ii	1.00	38,229		38,879	1.00	38,879	
office secy i	1.00	29,108		31,099	1.00	31,099	
office processing clerk ii	1.00	34,720		34,988	1.00	34,988	
TOTAL q00p0002*	97.00	3,655,673	96.00	3,886,604	96.00	3,886,604	
00 0007 0 11500 050 5	5						
q00p0003 Baltimore City Detention		20 455	4 00	400 400	4 00	400 400	
warden	1.00	99,655		102,180	1.00	102,180	
asst warden	2.00	169,323	2.00	176,094	2.00	176,094	

Olassicistation Title	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
q00p0003 Baltimore City Detention	Center						
prgm mgr ii	1.00	81,253	1.00	80,333	1.00	80,333	
obs-dpds administrator	1.00	75,584	1.00	76,750	1.00	76,750	
pre release facility admin	2.00	150 ,43 6	2.00	153,053	2.00	153,053	
psychologist correctional	1.00	48,191	1.00	55,548	1.00	55,548	
corr case management manager	1.00	68,040	1.00	69,224	1.00	69,224	
psychology associate doct corr	1.00	0	.00	0	.00	0	
administrator ii	1.00	64,968	1.00	66,096	1.00	66,096	
corr case management supervisor	2.00	159,512	3.00	190,882	3.00	190,882	
administrator i	3.00	155,412	3.00	178,853	3.00	178,853	
corr case management spec ii	12.00	704,394	12.00	717,481	12.00	717,481	
mh professional counselor	.00	26,142	1.00	58,487	1.00	58,487	
admin officer iii	1.00	55,852	1.00	56,930	1.00	56,930	
a/d associate counselor, lead	1.00	55,011	1.00	55,859	1.00	55,859	
admin officer ii	3.00	127,132	1.00	53,359	1.00	53,359	
corr case management spec i	1.00	10,336	2.00	75,206	2.00	75,206	
psychology associate i corr	1.00	30,974	1.00	44,254	1.00	44,254	
admin officer i	2.00	49,444	1.00	50,015	1.00	50,015	
a/d supervised counselor	2.00	84,955	2.00	85,967	2.00	85,967	
corr case mgmt spec trainee	3.00	135,988	3.00	117,193	3.00	117,193	
corr security chief	1.00	56,583	1.00	78,832	1.00	78,832	
corr maint off manager	1.00	58,176	1.00	59,421	1.00	59,421	
corr officer major	5.00	308,755	5.00	320,939	5.00	320,939	
corr diet manager general	1.00	63,498	1.00	64,847	1.00	64,847	
corr officer captain	19.00	1,194,570	19.00	1,212,721	19.00	1,212,721	
obs-dpds corr officer captain	1.00	66,096	1.00	66,096	1.00	66,096	
corr diet supervisor	4.00	237,386	4.00	238,509	4.00	238,509	
corr maint off suprv	2.00	119,440	2.00	121,514	2.00	121,514	
corr officer lieutenant	49.00	2,680,483	49.00	2,873,989	49.00	2,873,989	
corr diet off ii cooking	4.00	166,263	4.00	188,575	4.00	188,575	
corr maint off ii electrical	3.00	105,773	2.00	100,128	2.00	100,128	
corr maint off ii maint mech	12.00	460,083	9.00	454,756	9.00	454,756	
corr maint off ii plumbing	1.00	13,460	1.00	36,280	1.00	36,280	
corr maint off ii refrig mech	2.00	96,719	2.00	97,613	2.00	97,613	
corr officer sergeant	61.00	3,232,200	62.00	3,033,698	62.00	3,033,698	
corr diet off i cooking	1.00	59,779	1.00	39,365	1.00	39,365	
corr maint off i maint mech	.00	0	2.00	78,730	2.00	78,730	
corr maint off i refrig mech	1.00	0	.00	0	.00	. 0	
corr officer ii	526.00	22,189,556	551.00	23,484,524	551.00	23,484,524	
corr residence couns ii	2.00	98,417	2.00	100,030	2.00	100,030	
corr supply officer suprv	7.00	323,836	4.00	192,817	4.00	192,817	
corr diet off trnee cooking	1.00	34,226	1.00	42,789	1.00	42,789	
corr officer i	101.00	2,988,928	69.00	2,456,429	69.00	2,456,429	
corr supply officer iii	3.00	108,547	1.00	40,506	1.00	40,506	
corr supply officer ii	11.00	429,381	8.00	323,647	8.00	323,647	
corr supply officer i	2.00	14,137	.00	0	.00	0	

	FY 2009	FY 2009	FY 2010	FY 2010	FY 2011	FY 2011	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
q00p0003 Baltimore City Detention						_	
obs-dpds admin aide	1.00	15,963		0		0	
admin aide	1.00	37,773		38,065		38,065	
office supervisor	1.00	40,393		40,939		40,939	
office secy iii	1.00	36,817		37,101		37,101	
office secy ii	1.00	16,662		29,728		29,728	
office processing clerk lead	1.00	31,979		32,226		32,226	
office services clerk	2.00	62,633		63,582		63,582	
TOTAL q00p0003*	871.00	37,701,114		38,412,160		38,412,160	
q00p0004 Central Booking and Inta	ke Facility						
warden	1.00	88,829	1.00	91,148	1.00	91,148	
asst warden	2.00	160,262		158,725	2.00	158,725	
administrator iii	1.00	0		0	.00	0	
corr case management supervisor	.00	20,341	.00	0	.00	0	
administrator i	1.00	38,813		0	.00	0	
administrator i	1.00	4,416		0	.00	0	
corr case management spec ii	2.00	116,878		119,244	2.00	119,244	
admin officer iii	1.00	55,633		. 0		. 0	
chaplain	1.00	51,569		52,770	1.00	52,770	
psychology associate ii corr	1.00	47,373		48,012		48,012	
admin officer ii	3.00	161,493	2.00	110,926		110,926	
admin spec iii	1.00	45,581		46,911		46,911	
corr case mgmt spec trainee	1.00	19,448	1.00	32,091		32,091	
corr security chief	1.00	78,805	1.00	80,333	1.00	80,333	
corr maint off manager	1.00	57,140		50,151	1.00	50,151	
corr officer major	6.00	414,516	6.00	419,436		419,436	
corr officer captain	11.00	687,791		695,152		695,152	
corr maint off suprv	1.00	57,484	1.00	58,487		58,487	
corr officer lieutenant	49.00	2,573,505				2,824,220	
corr maint off ii automotv serv		17,679	2.00	93,847		93,847	
corr maint off ii electrical	3.00	66,027				82,194	
corr maint off ii plumbing	3.00	119,993				128,963	
corr officer sergeant	37.00	1,741,275	37.00	1,789,114		1,789,114	
corr maint off i stat eng 1st	1.00	10,569		39,365		39,365	
corr officer ii	312.00	13,100,313		13,659,923		13,659,923	
corr supply officer suprv	2.00	93,361		96,423		96,423	
corr officer i	63.00	1,944,881		1,643,502		1,643,502	
corr supply officer iii	4.00	167,947		178,413		178,413	
obs-arrest booking officer	1.00	40,186		40,506		40,506	
corr supply officer ii	14.00	528,014		445,406		445,406	
corr supply officer i	1.00	30,483		. 0		. 0	
personnel clerk	1.00	35,244		0		0	
commitment records spec manager		141,848		99,125		99,125	
commitment records spec supv	9.00	368,974		326,243		326,243	

PERSONNEL DETAIL

Public Safety and Correctional Services

Classification Title	FY 2009 Positions	FY 2009 Expenditure	FY 2010 Positions	FY 2010 Appropriation	FY 2011 Positions	FY 2011 Allowance Symbo	ol
q00p0004 Central Booking and Int	ake Facility						
commitment records spec lead	8.00	299,145	5.00	206,804	5.00	206,804	
admin aide	1.00	19,749	1.00	34,788	1.00	34,788	
commitment records spec ii	23.00	710,656	19.00	708,902	19.00	708,902	
commitment records spec i	3.00	66,956	1.00	32,723	1.00	32,723	
office processing clerk supr	1.00	33,015	.00	0	.00	0	
office secy iii	2.00	49,071	1.00	35,144	1.00	35,1 44	
data entry operator ii	1.00	0	.00	0	.00	0	
office processing clerk ii	1.00	0	.00	0	.00	0	
TOTAL q00p0004*	581.00	24,265,263	549.00	24,428,991	549.00	24,428,991	
TOTAL q00p00 **	1,599.00	67,952,442	1,557.00	69,865,609	1,557.00	69,865,609	