HEALTH, HOSPITALS AND MENTAL HYGIENE

Department of Health and Mental Hygiene

Office of the Secretary Regulatory Services Deputy Secretary for Public Health Services Community Health Administration Family Health Administration Office of the Chief Medical Examiner Office of Preparedness and Response Chronic Disease Services Laboratories Administration Deputy Secretary for Behavioral Health and Disabilities Alcohol and Drug Abuse Administration Mental Hygiene Administration Developmental Disabilities Administration Medical Care Programs Administration

MISSION

The mission of the Department of Health and Mental Hygiene is to protect, promote and improve the health and well-being of all Maryland citizens in a fiscally responsible way.

VISION

The Department of Health and Mental Hygiene: Leading the Way to a Healthy Maryland in the New Millennium.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

GOAL 1. To improve the health status of Marylanders and their families by assuring the provision of quality primary, preventive and specialty care services.

	Actual data			Estimate	
Performance Measures	2007	2008	2009	2010	Target
Infant mortality rate per 1,000 births	8.0	8.0	7.2	7.2	7.2 in 2011
Infant mortality rate for African-Americans per 1,000 births	14.0	13.4	13.6	13.1	12.6 in 2011
Percent of pregnant women receiving prenatal care in first trimester	79.5%	80.2%	80.2%	85.0%	90.0% in 2011
Teen birth rate, ages 15-19 per 1,000 population	34.4	32.7	31.2	28.4	25.8 in 2011
Number of children < 6 years of age with elevated blood lead levels					
(> 10 ug/dl)	892	713	553	357	230 in 2011

GOAL 2. To promote healthy behaviors, prevent infectious diseases, and ensure accurate public health surveillance.

	A	ctual dat	Estimate		
Performance Measures	2007	2008	2009	2010	Target
Number of reported cases of vaccine-preventable communicable	_				
diseases	318	303	279	279	279 in 2011
Primary/secondary syphilis rate per 100,000 population	6.1	6.7	5.5	5.6	5.7 in 2011
Percent of 2 year-olds with up-to-date immunizations	91%	80%	78%	80%	80% in 2011

GOAL 3. To reduce the proportion of Maryland residents currently engaged in tobacco-related risk behaviors detrimental to their health and the health of others.

	Actual data				
	Baseline			Estimate	
Performance Measures	2000	2006	2008	2010	Target
Percentage of adults currently smoking cigarettes	17.5%	13.8%	12.4%	12.8%	14.0% in 2012
Percentage of under-age high school students currently smoking					
cigarettes	23.0%	14.7%	15.3%	15.0%	16.0% in 2012
Percentage of under-age middle school students currently smoking					
cigarettes	7.3%	3.7%	3.6%	2.9%	2.5% in 2012

GOAL 4. To prevent chronic diseases and disabilities, detect cancer early, and ensure accurate public health surveillance.

	Actual data			Estimate	
Performance Measures	2007	2008	2009	2010	Target
Overall cancer mortality rate per 100,000 population estimate	180.0	180.6	177.7	174.8	171.6 in 2011
Heart disease mortality rate per 100,000 population estimate	203.0	196.7	193.9	179.0	171.5 in 2011

GOAL 5. Reduce the incidence of HIV/AIDS in Maryland and extend life for people with HIV/AIDS in Maryland.

	Estimated data			Estimate	
Performance Measures	2007	2008	2009	2010	Target
Number of new HIV cases	2,637	2,299	2,358	2,417	2,476 in 2011
Number of clients covered by MADAP, MADAP plus, and MAIAP	4,698	8,908	9,705	9,625	9,800 in 2011

GOAL 6. Adopt cutting edge scientific technology to improve the quality and reliability of public health laboratory practice and detect treatable hereditary disorders to prevent mental retardation, other defects, and death.

	Actual data			Estimate	
Performance Measures	2008	2009	2010	2011	Target
Turnaround time for newborn screening tests (days)	3	3	3	3	3 in 2012
Number of genetic amplification methods to detect emerging and re-					
emerging infections	25	28	28	29	30 in 2012

GOAL 7. Provide treatment services that decrease substance use and improves social functioning.

	Α	ctual dat	a	Estimate	
Performance Measures	2008	2009	2010	2011	Target
Percent decrease in adolescents substance abuse during treatment	78%	81%	73%	75%	80% in 2012
Percent decrease in adults substance abuse during treatment	78%	79%	74%	75%	80% in 2012
Percent increase of substance abuse patients employed at completion					
of treatment	21%	29%	32%	32%	33% in 2012
Percent decrease in adolescents patient average arrest rate at discharge					
as compared to admission	70%	68%	64%	65%	66% in 2012
Percent decrease in adults patient average arrest rate at discharge as					
compared to admission	74%	64%	72%	72%	72% in 2012

GOAL 8. Increase the abilities of people with mental illness to live successfully in the community.

	Actual data		1	Estimate	
Performance Measures	2008	2009	2010	2011	Target
Percent of surveyed adults reporting that receiving mental health					
services has allowed them to more effectively deal with daily					
problems	77%	80%	76%	78%	79% in 2012
Percent of parents/caregivers reporting that their child is better able to					
control behavior as a result of receiving mental health services	54%	57%	66%	67%	68% in 2012
30-day readmission rate at State psychiatric hospitals					
	5.0%	4.3%	3.5%	3.3%	3.4% in 2012

GOAL 9. Provide community-based services to an increasing number of eligible individuals with developmental disabilities.

	A	ctual dat	a	Estimate	
Performance Measures	2008	2009	2010	2011	Target
Number of developmentally disabled receiving community-based					
services	23,287	24,071	20,059	20,782	21,512 in 2012

GOAL 10. Improve the health of Maryland's adults and children.

	А	Actual data			
Performance Measures	2007	2008	2009	2010	Target
Percent of HealthChoice adult respondents reporting that medical care improved their health	80%	81%	80%	81%	82% in 2011
Percent of HealthChoice children respondents reporting that medical care improved their health	85%	86%	86%	87%	88% in 2011
Percent of severely disabled children who receive at least one ambulatory care visit during year	71%	72%	75%	78%	81% in 2011
Percent of severely disabled adults ages 21-64 who receive at least one ambulatory care visit during year	79%	80%	81%	82%	83% in 2011
Proportion of elderly and disabled receiving community-based vs. long term institutional care (actual in 2010 also)	36.6%	37.3%	37.8%	38.6%	39.7% in 2012
Percent of HealthChoice children ages 4-20 receiving dental care	52%	56%	59%	62%	64% in 2011

	A	ctual data	a	Estimate	
Performance Measures	2008	2009	2010	2011	Targe
Average number of days to complete an investigation (Level II)	16	18	28	18	10 in 2012
Performance Measures	A 2008	ctual data	1 2010	Estimate 2011	Targe
	A	ctual data	1	Estimate	
Performance Measures	2008				
	1 11	261			
Number of food firms with enforcement actions	11	25	19	20	
Number of food firms with enforcement actions Number of milk/dairy operations with enforcement actions	11 37	25 24	<u>19</u> 53	53	20 in 2012 53 in 2012
Number of milk/dairy operations with enforcement actions	ens.	24	53	53	
Number of milk/dairy operations with enforcement actions GOAL 13. Maintain affordable hospital care for all Maryland citize	ens.	24 ctual data	53	53 Estimate	53 in 201
Number of milk/dairy operations with enforcement actions GOAL 13. Maintain affordable hospital care for all Maryland citize Performance Measures	ens. A	24 ctual data 2008	53 1 2009	53 Estimate 2010	53 in 201 Targ
	ens.	24 ctual data 2008	53	53 Estimate 2010	53 in 201

SUMMARY OF DEPARTMENT OF HEALTH AND MENTAL HYGIENE

	2010 Actual	2011 Appropriation	2012 Allowance
Total Number of Authorized Positions	6,583.85	6,511.30	6,525.30
Total Number of Contractual Positions	306.85	331.07	357.57
Salarics, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	462,627,361 16,452,561 8,090,510,919	461,409,649 15,933,436 8,389,665,313	482,178,613 17,110,980 9,402,051,302
Original General Fund Appropriation Transfer/Reduction	3,165,022,127 -179,951,579	3,150,145,686	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	2,985,070,548 22,091,604	3,150,145,686	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	2,962,978,944 858,250,440 4,675,290,277 73,071,180	3,150,145,686 787,642,179 4,831,026,698 98,193,835	4,074,039,260 1,157,112,342 4,576,698,949 93,490,344
Total Expenditure	8,569,590,841	8,867,008,398	9,901,340,895

SUMMARY OF OFFICE OF THE SECRETARY

	2010	2011	2012
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	420.50	422.50	422.50
Total Number of Contractual Positions	10.28	12.63	9.26
Salaries, Wages and Fringe Benefits	30,302,298	31,088,805	32,495,786
Technical and Special Fees	498,034	523,329	402,911
Operating Expenses	12,100,513	14,690,638	16,645,263
Original General Fund Appropriation	23,778,765	21,869,495	
Transfer/Reduction	-2,040,072	2,151,212	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	21,738,693 104,718	24,020,707	
Net General Fund Expenditure	21,633,975	24,020,707	25,054,976
Special Fund Expenditure	400,473	410,000	410,000
Federal Fund Expenditure	14,166,950	14,504,084	16,509,272
Reimbursable Fund Expenditure	6,699,447	7,367,981	7,569,712
Total Expenditure	42,900,845	46,302,772	49,543,960

M00A01.01 EXECUTIVE DIRECTION - OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Secretary of Health and Mental Hygiene establishes policy regarding health services. Personnel in this program assist the Secretary in the formulation of this policy, provide legal services to the Department, and develop compliance programs for the Department. Quality of care for the health care industry is overseen by the Office of the Secretary.

MISSION

The Department of Health and Mental Hygiene promotes the health of all Maryland citizens by:

- providing health and support services;
- improving the quality of health care for all;
- providing leadership in the development and enactment of responsible and progressive health care policy;
- serving as the advocate for public health initiatives and programs to improve the quality of life for all Marylanders.

Maryland's public health is our business.

VISION

The Department of Health and Mental Hygiene: Leading the Way to a Healthy Maryland in the New Millennium.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To perform timely, efficient, and effective audits and follow-up reviews of DHMH agencies and local health departments. Objective 1.1 Maintain the percent of repeat department-wide Legislative Audit comments in 2012 at less than 30 percent.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of findings in prior report	29	40	34	35
Number of repeat findings in current report	4	11	10	10
Quality: Percent of repeat comments	13.8%	27.5%	29.4%	28.6%

Goal 2. Develop and implement an effective corporate compliance training program to prevent violations of applicable State and Federal laws and prevent fraud and abuse.

Objective 2.1 Maintain no Federal False Claims Act Sanctions in fiscal year 2012.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of Federal False Claims Act Sanctions	0	0	0	0

Objective 2.2 Begin inquiries and/or investigations of all referrals made to the Corporate Compliance office within 30 days.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Referrals to Hotline	98	86	100	100
Quality: Percent investigated within 30 days	100%	100%	100%	100%

Goal 3. Reduce the amount of fraud, waste, and abuse in total spending in Medicaid funds.

Objective 3.1 For fiscal year 2012, the Program Integrity Unit will save the Medicaid program at least \$44 million through recoveries and cost avoidance.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Annual Program Integrity Unit savings (millions)	\$27.6	\$26.5	\$40	\$44

Goal 4. Department procurements will meet identified needs.

Objective 4.1 During fiscal year 2012, the Department will continue to meet or exceed the statewide standard that 25 percent of all Department procurements are with Certified Minority Businesses.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent awarded to Certified Minority Businesses	47.49%	48.71%	35%	35%

M00A01.01 EXECUTIVE DIRECTION—OFFICE OF THE SECRETARY

Appropriation Statement:

Appropriation Statement:	2010 Actual	2011 Appropriation	2012 Allowance
Number of Authorized Positions	99.60	106.60	106.60
Number of Contractual Positions	4.31	5.23	1.48
01 Salaries, Wages and Fringe Benefits	8,751,707	9,664,061	9,986,895
02 Technical and Special Fees	233,301	226,050	70,364
03 Communication	69,080	64,915	64,530
04 Travel	67,666	74,810	71,407
07 Motor Vehicle Operation and Maintenance	14,233	21,881	18,170
08 Contractual Services	838,787	898,975	2,079,255
09 Supplies and Materials	124,597	97,481	71,700
10 Equipment—Replacement	4,951	11,363	12,627
11 Equipment—Additional	15,018	3,274	
12 Grants, Subsidies and Contributions	150,000	1,056,500	1,056,500
13 Fixed Charges	31,002	52,063	46,906
Total Operating Expenses	1,315,334	2,281,262	3,421,095
Total Expenditure	10,300,342	12,171,373	13,478,354
Original General Fund Appropriation	6,615,762	7,176,819	
Transfer of General Fund Appropriation	193,519	2,068,091	
Net General Fund Expenditure	6,809,281	9,244,910	9,181,777
Federal Fund Expenditure	2,388,292	1,779,134	3,206,872
Reimbursable Fund Expenditure	1,102,769	1,147,329	1,089,705
Total Expenditure	10,300,342	12,171,373	13,478,354
Federal Fund Income: 93.006 State and Technical Assistance Capacity Development Minority HIV/AIDS Demonstration Program 93.069 93.059 Public Health Emergency Preparedness 93.525 State Planning and Establishment Grants for the Affordable Care Acts Exchanges	897,218	152,300	140,000
93.767 Children's Health Insurance Program	38,580	24,602	30,134
93.778 Medical Assistance Program	1,345,682	1,602,232	1,544,122
93.793 Medicaid Transformation Grants	106,812	1,002,232	1,544,122
Total	2,388,292	1,779,134	3,206,872
Reimbursable Fund Income: M00B01 DHMH-Regulatory Services M00R01 DHMH-Health Regulatory Commissions Total	1,090,464 12,305 1,102,769	1,135,062 12,267 1,147,329	1,077,296 12,409 1,089,705
Total	1,102,769	1,147,329	

M00A01.02 OPERATIONS - OFFICE OF THE SECRETARY

MISSION

Operations promotes the health and well-being of individuals, families and communities in Maryland by providing a customer focused and results-oriented administrative infrastructure, and responsive support to DHMH and other health service providers throughout the State.

To accomplish this we:

- facilitate the wise acquisition and investment of human, fiscal, and other resources to further the Department's mission;
- provide the communication, technology, and administrative support infrastructure to facilitate intra-departmental cooperation and efficiency;
- effectively implement law and policy;
- provide timely and accurate analysis, expertise, and information that supports decisions by policy makers, Department executives, and program managers; and,
- improve business processes to make it easier for other organizations to do business with the Department.

VISION

A Department with sufficient communications, technology, and administrative support infrastructure to enable DHMH programs to make decisions, use appropriate technology to simplify and expedite business processes, and manage the human, fiscal, and other resources they need in their efforts to promote the health of Maryland's citizens.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To ensure a well-qualified and high performance workforce.

Objective 1.1 During fiscal year 2012, maintain the retention rate within 20 key classifications at the fiscal year 2010 levels.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Retention rate	87%	88%	88%	88%

Goal 2. Meet Department's requirements for a robust and highly available network infrastructure to ensure the Department's ability to communicate during a bio-terrorism event or other public health emergency.

Objective 2.1 By June 30, 2012, establish a fully operational back-up site to provide a high level of redundancy to the DHMH Wide Area Network core services. Provide a warm or hot back-up site for hosting mission critical network applications and services such as Internet and Intranet access, email services, NEDSS and PHIN.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of planned services available at backup site	92%	100%	100%	100%
Percent of DHMH wide area network sites with connectivity				
to services at backup site	100%	100%	100%	100%

Goal 3. Ensure Department clients and employees have safe and appropriate physical space.

Objective 3.1 By the end of fiscal year 2012, 41 percent of residential and program buildings shall meet licensing requirements, meet standards for building infrastructure, and contain residential and program space appropriate for the complex needs of the clients/patients.

Performance Measures	2009 Actual	2010 Actual	2011 Estimated	2012 Estimated
Quality: Percent of buildings having no licensing deficiencies and				
meeting client/patient needs	28%	26%	39%	41%

M00A01.02 OPERATIONS - OFFICE OF THE SECRETARY (Continued)

Objective 3.2 By the end of fiscal year 2012, 95 percent of facility infrastructure systems shall be in good to excellent condition.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of infrastructure systems in good to excellent condition	91%	94%	95%	95%

Goal 4. Provide vital records (birth, death and marriage certificates and divorce verification) in a timely and efficient manner.

Objective 4.1 By fiscal year 2012, 95 percent of birth certificates and 66 percent of death certificates will be filed with the Division of Vital Records within 72 hours of the time of birth or death.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of birth certificates filed within 72 hours	66%	77%	85%	95%
Percent of death certificates filed within 72 hours	66%	63%	66%	66%

Goal 5. Improve Department business processes and customer service.

Objective 5.1 During fiscal year 2012, 98 percent of invoices will be submitted within 25 days of receipt of invoice or goods to General Accounting Division (GAD) for payment.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent submitted to GAD within 25 days	98%	95%	99%	98%

M00A01.02 OPERATIONS—OFFICE OF THE SECRETARY

Appropriation Statement:

Appropriation Statement:	2010	2011	2012
	Actual	Appropriation	Allowance
Number of Authorized Positions	320.90	315.90	315.90
Number of Contractual Positions	5.97	7.40	7.78
01 Salaries, Wages and Fringe Benefits	21,550,591	21,424,744	22,508,891
02 Technical and Special Fees	264,733	297,279	332,547
03 Communication	2,366,520	2,403,297	2,448,701
04 Travel	309,656	68,009	62,088
06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance	173,732 43,051	169,791 56,828	173,795 47,061
08 Contractual Services	3,795,774	6,213,895	7,492,312
09 Supplies and Materials	170,256	166,011	163,355
10 Equipment—Replacement	519,222 316,231	422,583 318,000	418,330
 Equipment—Additional Grants, Subsidies and Contributions 	143,989	156,185	278,591 148,309
13 Fixed Charges	2,001,746	2,002,777	1,991,626
Total Operating Expenses	9,840,177	11,977,376	13,224,168
Total Expenditure	31,655,501	33,699,399	36,065,606
Original General Fund Appropriation	17,163,003	14,692,676	
Transfer of General Fund Appropriation	-2,233,591	83,121	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	14,929,412 104,718	14,775,797	
Net General Fund Expenditure	14,824,694	14,775,797	15,873,199
Special Fund Expenditure	400,473	410,000	410,000
Federal Fund Expenditure Reimbursable Fund Expenditure	11,778,658 4,651,676	12,724,950 5,788,652	13,302,400 6,480,007
Total Expenditure	31,655,501	33,699,399	36,065,606
Special Fund Income:	10.005	20.000	
M00301 Commemorative Birth Certificates M00416 Organ and Tissue Donation Awareness Fund	12,825 387,648	30,000 380,000	30,000 380,000
Total	400,473	410,000	410,000
Federal Fund Income:			
BA.M00 Co-op Health Statistics Contract	548,567	539,508	568,076
BR.M00 Indirect Costs	9,595,327 1,040,891	9,725,397 1,012,719	10,308,236 987,224
93.767 Children's Health Insurance Program	1,040,071	378,935	343,307
93.778 Medical Assistance Program	593,873	1,005,357	1,029,421
Total	11,778,658	12,661,916	13,236,264
Federal Fund Recovery Income: 93.717 Preventing Healthcare-Associated Infections		62 024	66 126
95.717 Preventing Heatincare-Associated Infections		63,034	66,136
Reimbursable Fund Income:			
M00A00 DHMH—IT Assessments	1,593,327	2,618,899	3,018,584
M00B01 DHMH-Regulatory Services	1,706,803	1,667,878	1,571,506
M00R01 DHMH-Health Regulatory Commissions M00901 Multifunction Devices	1,204,525	1,310,553	1,336,103 377,755
N00400 DHR-Child Support Enforcement Administration	147,021	191,322	176,059
Total	4,651,676	5,788,652	6,480,007
	-		

M00A01.08 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS—OFFICE OF THE SECRETARY

Program Description:

This program bescription: This program is comprised of major information technology projects in the Department of Health and Mental Hygiene, other than those in the Medical Care Programs Administration (Medicaid). Projects included in this program result from federal and State mandates and/or DHMH program initiatives. Program funding is utilized for the cost of project development, implementation, operations, and maintenance for the major information technology initiatives in the Department.

Appropriation Statement:	2010 Actual	2011 Appropriation	2012 Allowance
08 Contractual Services	945,002	432,000	
Total Operating Expenses	945,002	432,000	
Total Expenditure	945,002	432,000	
Reimbursable Fund Expenditure	945,002	432,000	
Reimbursable Fund Income: F50A01 Major Information Technology Development Projects	945,002	432,000	

SUMMARY OF REGULATORY SERVICES—REGULATORY SERVICES

	2010 Actual	2011 Appropriation	2012 Allowance
Total Number of Authorized Positions	433.50	436.80	442.30
Total Number of Contractual Positions	12.29	14.50	24.01
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	30,538,332 1,295,076 9,008,339	32,193,329 1,608,504 10,630,867	33,954,944 2,022,995 10,392,176
Original General Fund Appropriation Transfer/Reduction	10,962,955 -1,222,649	10,094,412	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	9,740,306 42	10,094,412	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	9,740,264 24,424,304 6,284,699 392,480	10,094,412 27,286,745 6,588,920 462,623	10,340,462 28,919,779 6,667,372 442,502
Total Expenditure	40,841,747	44,432,700	46,370,115

M00B01.03 OFFICE OF HEALTH CARE QUALITY – REGULATORY SERVICES

PROGRAM DESCRIPTION

The Office of Health Care Quality (OHCQ) is the agency within the Department of Health and Mental Hygiene that is mandated by State and Federal Law to determine compliance with the quality of care and life standards for a variety of health care services and related programs. Facilities and services are reviewed on a regular basis for compliance with Maryland regulations, as well as for compliance with federal regulations for those facilities participating in Medicare and Medicaid.

MISSION

The Office of Health Care Quality's mission is to protect the health and safety of Maryland's citizens and to ensure that there is public confidence in the health care and community service delivery systems through regulatory, enforcement, and educational activities.

VISION

The Office of Health Care Quality's vision is to achieve excellence in the quality of services provided by the health care and community service delivery systems through the regulatory process.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To provide timely review of the root cause analyses submitted by hospitals to self-reported Level 1 adverse events. Objective 1.1 By June 30, 2012, 95 percent of all root cause analysis reports receive a preliminary review within 30 days.

Objective 1.2 By June 30, 2012, 90 percent of all root cause analysis reports will be closed within 90 days.

Objective 1.3 By June 30, 2012, conduct annual reviews of hospital patient safety programs in 15 percent of all licensed hospitals.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of licensed hospitals	69	67	66	66
Number of root cause analysis reports received	205	250	280	290
Quality: Number of root cause analysis reports reviewed within 30 days	183	225	260	276
Number of root cause analysis reports closed within 90 days	203	245	266	261
Number of annual reviews of hospital patient safety programs	7	5	10	10
Percent of root cause analysis reports reviewed within 30 days	89%	90%	93%	95%
Percent of root cause analysis reports closed within 90 days	99%	98%	95%	90%
Percent of annual reviews of hospital patient safety programs in				
licensed hospitals	10%	7%	15%	15%

Goal 2. To minimize delays in handling complaint investigations in nursing home facilities.

Objective 2.1 By June 30, 2012, complaint investigations alleging actual harm (Level II) will be initiated on-site within ten work days.*

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of complaint investigations completed	1,871	2,662	2,900	3,140
Quality: Number of days to initiate investigation	18	28	18	10

Note: * Federal regulations require that the investigations of complaints that allege actual harm be initiated within ten working days.

M00B01.03 OFFICE OF HEALTH CARE QUALITY – REGULATORY SERVICES (Continued)

Goal 3. To provide timely and comprehensive re-licensure surveys for the continuing protection of developmentally disabled individuals receiving services from agencies licensed by the Developmental Disabilities Administration.
 Objective 3.1 By June 30, 2012, the Developmental Disabilities Licensure Unit will perform 25 percent of required re-

licensure surveys.

Performance Measures	2009 Actual	2010 Actual	2011 Estimated	2012 Estimated
Input: Number of licensed agencies	216	216	218	220
Quality: Percent of licensed agencies with required annual survey	22%	22%	25%	25%

Goal 4. To provide timely and comprehensive initial and renewal surveys of Assisted Living sites for the continuing protection of individuals receiving services from community-based assisted living providers.

Objective 4.1 By June 30, 2012, the Assisted Living Unit will perform and maintain a combined total of 80 initial and renewal surveys per month.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of licensed sites	1,370	1,367	1,376	1,388
Output: Number of initial licensure surveys	173	122	140	160
Number of renewal surveys	752	520	588	600
Number of combined monthly initial and renewal surveys	66	48	60	80

M00B01.03 OFFICE OF HEALTH CARE QUALITY—REGULATORY SERVICES

Appropriation Statement:

Appropriation Statement:	2010 Actual	2011 Appropriation	2012 Allowance
Number of Authorized Positions	186.20	183.70	183.70
Number of Contractual Positions	4.51	5.40	11.90
01 Salaries, Wages and Fringe Benefits	13,964,116	14,372,126	14,967,924
02 Technical and Special Fees	158,190	181,260	406,275
03 Communication	56,519 311,156 189,156 980,170 36,752 41,419 202,280 368,198 2,185,650	73,063 319,381 112,916 1,106,656 74,765 16,003 10,726 80,000 371,652 2,165,162	76,855 334,437 196,923 857,358 67,945 12,154 4,375 <u>371,749</u> 1,921,796
Total Expenditure	16,307,956	16,718,548	17,295,995
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	10,632,013 -1,188,465 9,443,548 42	9,767,909	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Total Expenditure	9,443,506 579,751 6,284,699 16,307,956	9,767,909 361,719 6,588,920 16,718,548	10,013,249 615,374 6,667,372 17,295,995
Special Fund Income: M00401 Civil Money Penalty Fees M00428 Travel Reimbursement Collections Total	577,308 2,443 579,751	358,919 2,800 361,719	612,774 2,600 615,374
Federal Fund Income: 93.777 State Survey and Certification of Health Care Providers and Suppliers 93.778 Medical Assistance Program Total	4,996,337 956,178 5,952,515	4,746,599 953,153 5,699,752	5,703,974 963,398 6,667,372
Federal Fund Recovery Income: 93.717 Preventing Healthcare-Associated Infections	332,184	889,168	

Listed below are descriptions of each board or commission, its mission and vision. Summary goals, objectives, and performance measures appear at the end.

BOARD OF ACUPUNCTURE

PROGRAM DESCRIPTION

The State Board of Acupuncture (the "Board") operates under the provisions of Title 1A of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of acupuncturists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of acupuncture in Maryland, by licensing qualified acupuncturists, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for acupuncturists, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of seven members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed acupuncturists, and two members represent the public.

MISSION

The Mission of the Board of Acupuncture is to protect the citizens of Maryland and to promote quality health care in the field of acupuncture by:

- 1) Licensing acupuncturists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding acupuncturists who may have violated Maryland Acupuncture Practice Act (Annotated Code of Maryland, Health Occupations Article, Title 1A) and its regulations found at COMAR 10.26.02; and
- 3) Setting standards for the practice of acupuncture that reflect new and emergent developments in the practice of Acupuncture through regulations and legislation.

VISION

A state that provides citizens qualified acupuncturists to further the good health and well-being of the citizens of Maryland.

M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

BOARD OF EXAMINERS FOR AUDIOLOGISTS, HEARING AID DISPENSERS AND SPEECH-LANGUAGE PATHOLOGISTS

PROGRAM DESCRIPTION

The State Board of Examiners for Audiologists, Hearing Aid Dispensers and Speech-Language Pathologists (the "Board") operates under the provisions of Title 2 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority for audiologists, hearing aid dispensers and speech-language pathologists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of audiology, the provision of hearing aid services and the practice of speechlanguage pathology in Maryland, by licensing qualified audiologists, hearing aid dispensers and speech-language pathologists, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for audiology, hearing aid dispensing and speech-language pathology, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, and creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of 13 members appointed by the Governor with the advice of the Secretary. Consumer members of the Board also require advice of the Senate. Three members of the Board are licensed audiologists, three members are licensed hearing aid dispensers, three members are licensed speech-language pathologists, two members are licensed otolaryngologists, and two members represent the public. One of the public members of the Board must be hearing impaired. Effective October 1, 2007, one of the public members of the Board must be a consumer of services provided by an individual licensed by the Board.

MISSION

The Mission of the Board of Examiners for Audiologists, Hearing Aid Dispensers and Speech-Language Pathologists is to protect the citizens of Maryland and to promote quality health care in the fields of audiology, hearing aid dispensing and speech-language pathology by:

- 1) Licensing qualified audiologists, hearing aid dispensers and speech-language pathologists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding audiologists, hearing aid dispensers and speech-language pathologists who may have violated the Board's law (Annotated Code of Maryland, Health Occupations Article, Title 2) and its regulations found at COMAR 10.41.01-.11; and
- 3) Setting standards for the practice of audiology, hearing aid dispensing and speech-language pathology that reflect new and emergent developments in the practice of these three health professions through regulations and legislation.

VISION

A state that provides citizens qualified audiologists, hearing aid dispensers and speech-language pathologists to further the good health and well-being of the citizens of Maryland.

M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

BOARD OF CHIROPRACTIC EXAMINERS

PROGRAM DESCRIPTION

The State Board of Chiropractic Examiners (the "Board") operates under the provisions of Title 3 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of Chiropractors, Chiropractic Assistants and Massage Therapists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of chiropractic and massage therapy in Maryland; by licensing, registering and certifying qualified chiropractors, chiropractic assistants and massage therapists; establishing fees; maintaining a current roster of all licensees; administering licensing examinations; enforcing current statutes and regulations; adopting new regulations to carry out provisions of the Title; suggesting new changes to the Title to keep abreast of trends and practice issues; adopting standards of practice for chiropractic and massage therapy; verifying credentials; issuing licenses; establishing requirements for and verifying completion of continuing education; investigating complaints based on alleged violations of regulations and statutes; formal and informal disciplining of licensees; creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of seven members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed chiropractors, two members represent the public.

MISSION

The Mission of the Board of Chiropractic Examiners is to protect the citizens of Maryland and to promote quality health care in the field of chiropractic and massage therapy by:

- 1) Licensing chiropractors and certifying and registering massage therapists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding chiropractors, chiropractic assistants, massage therapists who may have violated the law (Annotated Code of Maryland, Health Occupations Article, Title 3) and its regulations found at COMAR 10.43; and
- 3) Setting standards for the practice of chiropractic and massage therapy that reflect new and emergent developments in the practice of chiropractic and massage therapy through regulations and legislation.

VISION

A state that provides citizens qualified chiropractors and massage therapists to further the good health and well-being of the citizens of Maryland.

BOARD OF DENTAL EXAMINERS

PROGRAM DESCRIPTION

The Maryland State Board of Dental Examiners (the "Board") operates under the provisions of Title 4 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority for dentistry in the State of Maryland. The Board is mandated to protect the public by regulating the practice of dentistry and dental hygiene in Maryland; by licensing qualified dentists, dental hygienists, and certifying dental radiation technologists; establishing fees; maintaining a current roster of all licensees; administering licensing examinations; enforcing current statutes and regulations to carry out the provisions of the Title; suggesting new changes to the Title to keep abreast of trends and practice issues; adopting standards of practice for dentistry; verifying credentials; issuing licenses; establishing requirements for and verifying completion of continuing education; investigating complaints based on alleged violations of regulations and statutes; formal and informal disciplining of licensees; creating committees as deemed appropriate to advise the Board. The program is 100 percent specially funded. The fund is supported exclusively by revenues generated from licensing fees. The Board consists of sixteen (16) members appointed by the Governor with the advice of the Secretary and advice of the Senate. Nine members of the Board are licensed dentists, four members are licensed dental hygienists, and three (3) members represent the public.

MISSION

The Mission of the Board of Dental Examiners is to protect the citizens of Maryland and to promote quality health care in the field of dentistry and dental hygiene by:

- 1) Licensing and regulating dentists, dental hygienists, and dental radiation technologists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding dentists, dental hygienists, or dental radiation technologists who may have violated the practice act law (Annotated Code of Maryland, Health Occupations Article, Title 4) and its regulations found at COMAR 10.44.01; and
- 3) Setting standards for the practice of dentistry and dental hygiene that reflect new and emergent developments in the practice of dentistry and dental hygiene through regulations and legislation.

VISION

A state that provides citizens qualified dental care to further the good health and well-being of the citizens of Maryland.

M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

BOARD OF DIETETIC PRACTICE

PROGRAM DESCRIPTION

The State Board of Dietetic Practice (the "Board") operates under the provisions of Title 5 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of dietitians and nutritionists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of dietetics in Maryland, by licensing qualified dietitians, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for dietetics, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of nine members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed dietitians or nutritionists, two members are licensed nutritionists who may not be registered dietitians, and two members represent the public.

MISSION

The Mission of the Board of Dietetic Practice is to protect the citizens of Maryland and to promote quality health care in the field of dietetics by:

- 1) Licensing and regulating dietitians and nutritionists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding dietitians and nutritionists who may have violated the practice act law (Annotated Code of Maryland, Health Occupations Article, Title 5) and its regulations found at COMAR 10.56.01; and
- 3) Setting standards for the practice of dietetics that reflect new and emergent developments in the practice of dietetics through regulations and legislation.

VISION

A state that provides citizens qualified dietitians and nutritionists to further the good health and well-being of the citizens of Maryland.

COMMISSION ON KIDNEY DISEASE

PROGRAM DESCRIPTION

The State Commission on Kidney Disease operates under the provisions of Title 13 of the Health General Article of the Annotated Code of Maryland. The Commission is the certifying authority of dialysis and transplant centers in the State of Maryland. The Commission is mandated to protect the public by regulating the practice of dialysis and transplantation in Maryland, by certifying qualified dialysis and transplant centers, establishing fees, maintaining a current roster of all certified centers, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for dialysis and transplantation, verifying credentials of health care providers in the centers, issuing certificates, establishing requirements for and verifying compliance with the medical and physical standards required for certification, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of centers, creating committees as deemed appropriate to advise the Commission. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by certification of centers. The Commission consists of twelve members appointed by the Governor with the advice of the Secretary. Seven members of the Board are licensed health care providers, one is a renal administrator (CPA), and four members are consumers/public members.

MISSION

The Mission of the Commission of Kidney Disease is to protect the citizens of Maryland and to promote quality health care in the field of nephrology and transplantation by:

- 1) Certifying dialysis and transplant centers;
- 2) Receiving and resolving complaints from the public, patients, courts, employers, employees, insurance companies, other centers regarding the health care providers in the center who may have violated the Commission's law (Annotated Code of Maryland, Health General Article, Title 13) and its regulations found at COMAR 10.30.01; and
- 3) Setting standards for the practice of chronic dialysis and transplantation that reflect new and emergent developments in the practice of chronic dialysis and kidney transplantation through regulations and legislation.

VISION

A state that provides citizens qualified and certified dialysis and transplant centers to further the good health and well-being of the citizens of Maryland.

BOARD OF MORTICIANS

PROGRAM DESCRIPTION

The State Board of Morticians (the "Board") operates under the provisions of Title 7 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of funeral service in the State of Maryland. The Board is mandated to protect the public by regulating the practice of mortuary science in Maryland by licensing qualified morticians, funeral directors, surviving spouses, apprentices, funeral establishments; establishing fees; maintaining a current roster of all licensees; administering licensing examinations; enforcing current statutes and regulations; adopting new regulations to carry-out provisions of the Title; suggesting new changes to the Title to keep abreast of trends and practice issues; adopting standards of practice for funeral service; verifying credentials; issuing licenses; establishing requirements for and verifying completion of continuing education; investigating complaints based on alleged violations of regulations and statutes; formal and informal disciplining of licensees; creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of 12 members appointed by the Governor with the advice of the Secretary and advice of the Senate. Eight members of the Board are licensed and four members are consumers.

MISSION

The Mission of the Board of Morticians is to protect the citizens of Maryland and to promote quality funeral service practices in the field of Mortuary Science by:

- 1) Licensing qualified morticians, funeral directors, surviving spouses, apprentices, and funeral establishments;
- Receiving and resolving complaints from the public, courts, employers and other licensees regarding the practice of mortuary science who may have violated the Morticians Act law (Annotated Code of Maryland, Health Occupations Article, Title 7) and its regulations found at COMAR 10.29.01 - 10.29.14; and
- 3) Setting standards for the practice of mortuary science that reflect new and emergent developments in the practice of mortuary science through regulations and legislation.

VISION

A State that provides citizens qualified funeral service practitioners to further the health and welfare of the citizens of Maryland.

M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

BOARD OF EXAMINERS OF NURSING HOME ADMINISTRATORS

PROGRAM DESCRIPTION

The State Board of Examiners of Nursing Home Administrators (the "Board") operates under the provisions of Title 9 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of nursing home administrators in the State of Maryland. The Board is mandated to protect the public by regulating the practice of nursing home administrators in Maryland, by licensing qualified nursing home administrators, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for the licensure of nursing home administrators, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent general funded. The Board consists of thirteen members appointed by the Governor with the advice of the Secretary and advice of the Senate. Six members of the Board are licensed nursing home administrators, two members are licensed professionals that are concerned with the care of the chronically ill, infirmed or aged individuals, two members represent the public, one is a physician or a nurse practitioner who specialized in geriatrics, one is a geriatric social worker, and a representative of the Office of Health Care Quality serves as an ex officio member.

MISSION

The Mission of the Board of Examiners of Nursing Home Administrators is to protect the citizens of Maryland and to promote quality health care in the field of long term care by:

- 1) Licensing and certifying nursing home administrators;
- Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding nursing home administrators who may have violated the Board's law (Annotated Code of Maryland, Health Occupations Article, Title 9) and its regulations found at COMAR 10.33.01; and
- 3) Setting standards for the practice of nursing home administrators that reflect new and emergent developments in the practice of long term care through regulations and legislation.

VISION

A state that provides citizens qualified nursing home administrators to further the good health and well-being of the citizens of Maryland.

M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

BOARD OF OCCUPATIONAL THERAPY PRACTICE

PROGRAM DESCRIPTION

The State Board of Occupational Therapy Practice (the "Board") operates under the provisions of Title 10 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of occupational therapy in the State of Maryland. The Board is mandated to protect the public by regulating the practice of occupational therapy in Maryland, by licensing qualified occupational therapists, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for occupational therapy, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of seven members appointed by the Governor with the advice of the Secretary and advice of the Senate. Four members of the Board are licensed occupational therapists, one member is a licensed occupational therapy assistant, and two members represent the public.

MISSION

The Mission of the Board of Occupational Therapy Practice is to protect the citizens of Maryland and to promote quality health care in the field of occupational therapy by:

- 1) Licensing occupational therapists and occupational therapy assistants;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding occupational therapists who may have violated the occupational therapy law (Annotated Code of Maryland, Health Occupations Article, Title 10) and its regulations found at COMAR 10.46; and
- 3) Setting standards for the practice of occupational therapy that reflect new and emergent developments in the practice of occupational therapy through regulations and legislation.

VISION

A state that provides citizens qualified occupational therapists to further the good health and well-being of the citizens of Maryland.

BOARD OF OPTOMETRY

PROGRAM DESCRIPTION

The State Board of Optometry (the "Board") operates under the provisions of Title 11 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of optometrists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of optometry in Maryland, by licensing qualified optometrists, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for optometry, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of seven members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed optometrists, and two members represent the public.

MISSION

The Mission of the Board of Optometry is to protect the citizens of Maryland and to promote quality health care in the field of optometry by:

- 1) Licensing optometrists;
- Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding optometrists who may have violated the optometry law (Annotated Code of Maryland, Health Occupations Article, Title 11) and its regulations found at COMAR 10.28; and
- 3) Setting standards for the practice of optometry that reflect new and emergent developments in the practice of optometry through regulations and legislation.

VISION

A state that provides citizens qualified optometrists to further the good health and well-being of the citizens of Maryland.

BOARD OF PHARMACY

PROGRAM DESCRIPTION

The Maryland Board of Pharmacy (the "Board") operates under the provisions of Title 12 of the Health Occupations Article of the Annotated Code of Maryland. The Board is mandated to regulate the practice of Pharmacy in Maryland by licensing qualified Pharmacists, and issuing permits for the operation of Pharmacies and Distributors. The Board establishes fees, maintains a current roster of all licensees, administers licensing examinations, promulgates regulations, verifies credentials, issues licenses, establishes requirements for and verifies completion of continuing education, investigates complaints based on alleged violations of regulations and statutes, formally and informally disciplines licensees, creates committees as deemed appropriate to advise the Board, and submits an annual report to the Governor and Secretary by way of this Managing for Results report. The Board is 100 percent special funded. Revenues from Board licensing and permit fees support the fund. The Board consists of 12 Commissioners appointed by the Governor with the advice of the Secretary and the Senate. Ten Commissioners are licensed Pharmacists and two are Consumer representatives.

MISSION

The Mission of the Maryland Board of Pharmacy is to protect Maryland consumers and to promote quality health care in the field of pharmacy through licensing pharmacists and issuing permits to pharmacies and distributors; setting standards for the practice of pharmacy through regulations and legislation; educating consumers; and receiving and resolving complaints.

VISION

The Maryland Board of Pharmacy – setting a standard for pharmaceutical services, which ensures safety and quality health care for the citizens of Maryland.

BOARD OF PHYSICAL THERAPY EXAMINERS

PROGRAM DESCRIPTION

The State Board of Physical Therapy Examiners (the "Board") operates under the provisions of Title 13 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of Physical Therapists and Physical Therapist Assistants in the State of Maryland. The Board is mandated to protect the public by regulating the practice of physical therapy in Maryland, by licensing qualified physical therapists and physical therapist assistants, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for physical therapists and physical therapist assistants, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of 8 members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed physical therapists, one member is a licensed physical therapist assistant, and two members represent the public.

MISSION

The Mission of the Board of Physical Therapy is to protect the citizens of Maryland and to promote quality health care in the field of physical therapy by:

- 1) Licensing physical therapists and physical therapist assistants;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding physical therapists and physical therapist assistants who may have violated the physical therapy law (Annotated Code of Maryland, Health Occupations Article, Title 13) and its regulations found at COMAR 10.38; and
- 3) Setting standards for the practice of physical therapy that reflect new and emergent developments in the practice of physical therapy.

VISION

A state that provides citizens qualified physical therapists and physical therapist assistants to further the good health and well-being of the citizens of Maryland.

M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

BOARD OF PODIATRIC MEDICAL EXAMINERS

PROGRAM DESCRIPTION

The State Board of Podiatric Medical Examiners (the "Board") operates under the provisions of Title 16 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of podiatrists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of podiatry in Maryland, by licensing qualified podiatrists, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for podiatrists, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of seven members appointed by the Governor with the advice of the Secretary. Five members of the Board are licensed podiatrists and two members represent the consumer public.

MISSION

The Mission of the Board of Podiatric Medical Examiners is to protect the citizens of Maryland and to promote quality health care in the field of podiatry by:

- 1) Licensing podiatrists and podiatric residents in training;
- Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding podiatrists who may have violated the Podiatry Act law (Annotated Code of Maryland, Health Occupations Article, Title 16) and its regulations found at COMAR 10.40.01-10.40.08; and
- 3) Setting standards for the practice of podiatry that reflect new and emergent developments in the practice of podiatry through regulations and legislation.

VISION

A state that provides citizens qualified podiatrists to further the good health and well-being of the citizens of Maryland.

M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

BOARD OF PROFESSIONAL COUNSELORS AND THERAPISTS

PROGRAM DESCRIPTION

The State Board of Professional Counselors and Therapists (the "Board") operates under the provisions of Title 17 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of Professional Counselors and Therapists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of counseling in Maryland; by licensing and certifying qualified professional counselors, marriage and family therapists and alcohol and drug counselors; establishing fees; maintaining a current roster of all licensees; administering licensing examinations; enforcing current statutes and regulations; adopting new regulations to carry out provisions of the Title; adopting a code of ethics; verifying credentials; issuing licenses; establishing requirements for and verifying completion of continuing education; investigating complaints based on alleged violations of regulations and statutes; formal and informal disciplining of licensees; creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. Revenue from the Board licensing fees exclusively supports the fund. The Board consists of nine members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed professional counselors, one member is a licensed marriage and family therapist and one member is a licensed alcohol and drug counselor. Two members represent the public.

MISSION

The Mission of the Board of Professional Counselors and Therapists is to protect the citizens of Maryland and to promote quality health care in the field of counseling by:

- 1) Licensing and certifying professional counselors, alcohol and drug counselors, and marriage and family therapists;
- Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding professional counselors and therapists who may have violated the Professional Counselors Act (Annotated Code of Maryland, Health Occupations Article, Title17) and its regulations found at COMAR 10.58; and
- 3) Setting standards for the practice of professional counseling that reflect new and emergent developments in the practice of professional counseling and therapy through regulations and legislation.

VISION

The Board of Professional Counselors and Therapists sets standards for professional counselors, alcohol and drug counselors and marriage and family therapists, which ensure safety and quality health care for the citizens of Maryland.

M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

BOARD OF EXAMINERS OF PSYCHOLOGISTS

PROGRAM DESCRIPTION

The State Board of Examiners of Psychologists (the "Board") operates under the provisions of Title 18 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of psychology in the State of Maryland. The Board is mandated to protect the public by regulating the practice of psychology in Maryland, by licensing qualified psychologists, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for psychologists, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of nine members appointed by the Governor with the advice of the Secretary and advice of the Senate. Seven members of the Board are licensed psychologists, at least two are engaged primarily in providing psychological services and at least another two are primarily engaged in teaching, research and/or training in psychology. There are also two consumer members on the Board to represent the public.

MISSION

The Mission of the Board of Examiners of Psychologists is to protect the citizens of Maryland and to promote quality health care in the field of psychology by:

- 1) Licensing psychologists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding psychologists who may have violated the Maryland Psychologists Act (Annotated Code of Maryland, Health Occupations Article, Title 18) and its regulations found at COMAR 10.36.01-10.36.08; and
- 3) Setting standards for the practice of psychology that reflect new and emergent developments in the practice of psychology through regulations and legislation.

VISION

A state that provides citizens qualified psychologists to further the good health and well-being of the citizens of Maryland.

STATE BOARD FOR THE CERTIFICATION OF RESIDENTIAL CHILD CARE PROGRAM PROFESSIONALS

PROGRAM DESCRIPTION

The State Board of Residential Child Care Professionals (the "Board") operates under the provisions of Title 20 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the certification authority of residential child care program administrators. The Board's purview was expanded in 2008 to include the certification of residential child and youth care practitioners (RCYCPs) by 2013. The Board is mandated to protect the children living in residential child care programs by certifying qualified program administrators and RCYCPs, establishing fees, maintaining a current roster of all certified individuals, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out the provisions of the Title, suggesting new changes to the Title to keep abreast of trends and issues, adopting standards of practice for the certification of program administrators and RCYCPs, verifying credentials, issuing certificates, establishing requirements for and verifying continuing education, investigating complaints based on alleged violations of regulations and statutes, and formal and informal disciplining of certified individuals. The program is 100 percent general funded. The Board consists of 12 members, of which 6 are representatives appointed by secretaries of the various state agencies involved in the licensing and monitoring of residential child care programs. There are 6 members appointed by the Governor with the advice of the Secretary, of which 3 are residential child care program administrators, 2 are consumer members and 1 is a RCYCP.

MISSION

The mission of the State Board of Residential Child Care Program Professionals is to protect children living in Maryland's residential child care programs and to promote quality health care in the field of residential child care through:

- 1) Certifying and regulating residential child care program administrators and RCYCPs;
- Receiving and resolving complaints from the public, licensing authorities, courts, employers, insurance companies, other certificate holders regarding residential child care administrators or RCYCPs who may have violated the practice act law (Annotated Code of Maryland, Health Occupations Article, Title 20) and its regulations; and
- 3) Setting standards for the practice of residential child care administration that reflect new and emergent developments in the practice of residential child care through regulations and legislation.

VISION

A state that provides qualified residential child care program administrators and RCYCPs to further the well-being of children living in Maryland's residential child care programs.

M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

BOARD OF SOCIAL WORK EXAMINERS

PROGRAM DESCRIPTION

The State Board of Social Work Examiners (the "Board") operates under the provisions of Title 19 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of social workers in the State of Maryland. The Board is mandated to protect the public by regulating the practice of social work in Maryland, by licensing qualified social workers, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for social work, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of twelve members appointed by the Governor with the advice of the Secretary and the advice of the Senate. Ten members of the Board are licensed social workers and two members represent the public.

MISSION

The mission of the Board of Social Work Examiners is to protect the citizens of Maryland and to promote quality health care in the field of social work by:

- 1) Licensing social workers;
- Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding social workers who may have violated the Social Work Act (Annotated Code of Maryland, Health Occupations Article, Title 19) and its regulations found at COMAR 10.42; and
- 3) Setting standards for the practice of social work that reflect new and emergent developments in the practice of social work through regulations and legislation.

VISION

A state that provides citizens qualified social workers to further the good health and well-being of the citizens of Maryland.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To protect the public by ensuring that licensees of each board are credentialed appropriately to provide high quality services to the citizens of Maryland through an accurate and timely licensure process.Objective 1.1 By July 1, 2012, issue licenses within the number of days specified in the target listed below:

Licenses Targets for 2009 2010 2011 2012 **Quality Measures Performance Measures Issued (2010)** Actual Actual Estimated Estimated **Board/Commission** 100% in 60 days 100% 100% 100% Acupuncture 73 100% Audiologists, Hearing Aid Dispensers and Speech-100% in 7 days Language Pathologists 413 100% 100% 100% 100% Chiropractic 409 100% in 30 days 100% 100% 100% 100% Dental 340 100% in 7 days 100% 100% 100% 100% 100% in 30 days **Dietetic Practice** 124 100% 100% 100% 100% Kidney Disease 100% in 30 days 100% 100% 4 100% 100% 91 100% in 2 days Morticians 100% 100% 100% 100% 24 100% in 2 days 100% Nursing Home Administrators 100% 100% 100% 100% in 30 days **Occupational Therapy** 228 100% 100% 100% 100% Optometry 100% in 10 days 100% 100% 57 100% 100% Pharmacy 602 100% in 3 days 100% 100% 100% 100% **Physical Therapy Examiners** 100% in 2 days 100% 100% 100% 583 100% 100% in 30 days Podiatric 100% 100% 53 100% 100% 100% in 3 days **Counselors and Therapists** 505 100% 100% 100% 100% 100% in 2 days **Psychologists** 119 100% 100% 100% 100% Residential Child Care Admin 60 100% in 30 days 100% 100% 100% 100% Social Work 955 100% in 10 days 100% 100% 100% 100%

Goal 2. To protect the public by renewing licenses on a biennial basis (annual renewal applies to podiatric residents and kidney dialysis and transplant centers).

Objective 2.1 By July 1, 2012, issue renewal licenses within the number of days specified in the target listed below:

	Renewal					
	Licenses	Targets for	2009	2010	2011	2012
Performance Measures	Issued (2010)	Quality Measures	Actual	Actual	Estimated	Estimated
Board/Commission						
Acupuncture	336	100% in 5 days	100%	100%	100%	100%
Audiologists, Hearing Aid						
Dispensers and Speech-						
Language Pathologists	2,931	100% in 15 days	100%	100%	100%	100%
Chiropractic	802	100% in 7 days	100%	100%	100%	100%
Dental	3,788	100% in 6 days	100%	100%	100%	100%
Dietetic Practice	614	100% in 5 days	100%	100%	100%	100%
Kidney Disease	125	100% in 5 days	100%	100%	100%	100%
Morticians	899	100% in 7 days	100%	100%	100%	100%
Nursing Home Administrate	ors 237	100% in 2 days	100%	100%	100%	100%
Occupational Therapy	2,847	100% in 5 days	100%	100%	100%	100%
Optometry	87	100% in 5 days	100%	100%	100%	100%
Pharmacy	4,295	100% in 3 days	95%	95%	95%	95%
Physical Therapy Examiner	s 2,838	100% in 2 days	100%	100%	100%	100%
Podiatric	410	100% in 5 days	100%	100%	100%	100%
Counselors and Therapists	1,652	100% in 5 days	100%	100%	100%	100%
Psychologists	1,232	100% in 5 days	100%	100%	100%	100%
Residential Child Care Ad	min 66	100% in 30 days	100%	100%	100%	100%
Social Work	4,803	100% in 5 days	100%	100%	100%	100%

Goal 3. To protect the public and promote the quality of health care in the field by receiving and resolving complaints against licensees of each Board.

Objective 3.1 By July 1, 2012, complete investigative reports and initial Board action on complaints within the number of days specified in the target listed below:

	Complaints					
Iı	ivestigated	Targets for	2009	2010	2011	2012
Performance Measures	(2010)	Quality Measures	Actual	Actual	Estimated	Estimated
Board/Commission						
Acupuncture	6	100% in 180 days	100%	100%	100%	100%
Audiologists, Hearing Aid						
Dispensers and Speech-						
Language Pathologists	17	100% in 180 days	79%	76%	100%	100%
Chiropractic	94	100% in 180 days	67%	98%	75%	75%
Dental	330	90% in 180 days	74%	95%	95%	95%
Dietetic Practice	14	100% in 180 days	100%	100%	100%	100%
Kidney Disease	42	100% in 180 days	100%	100%	100%	100%
Morticians	75	100% in 90 days	100%	100%	100%	100%
Nursing Home Administrator	s 4	100% in 195 days	100%	100%	100%	100%
Occupational Therapy	4	100% in 180 days	100%	100%	100%	100%
Optometry	13	100% in 180 days	100%	100%	100%	100%
Pharmacy	90	85% in 90 days	90%	65%	80%	100%
Physical Therapy Examiners	64	100% in 120 days	100%	100%	100%	100%
Podiatric	50	98% in 180 days	98%	100%	100%	100%
Counselors and Therapists	41	100% in 180 days	100%	100%	100%	100%
Psychologists	24	100% in 180 days	100%	100%	100%	100%
Residential Child Care Admi	n 18	100% in 30 days	100%	100%	100%	100%
Social Work	91	95% in 190 days	92%	92%	95%	95%

M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

Objective 3.2 By July 1, 2012, complete Board action within the target listed below. The target represents days since the receipt of proposed decision on a case either from OAH or Board hearing panel.

	Completed					
Boa	ard Action	Targets for	2009	2010	2011	2012
Performance Measures	(2010)	Quality Measures	Actual	Actual	Estimated	Estimated
Board/Commission						
Acupuncture	01	100% in 30 days	100%	100%	100%	100%
Audiologists, Hearing Aid						
Dispensers and Speech-						
Language Pathologists	0	100% in 30 days	100%	100%	100%	100%
Chiropractic	55	100% in 60 days	100%	98%	100%	100%
Dental	135	100% in 45 days	70%	70%	80%	90%
Dietetic Practice	0	100% in 30 days	100%	100%	100%	100%
Kidney Disease	42	100% in 30 days	100%	100%	100%	100%
Morticians	6	100% in 30 days	100%	100%	100%	100%
Nursing Home Administrators	s 2	100% in 60 days	100%	100%	100%	100%
Occupational Therapy	12	100% in 30 days	100%	100%	100%	100%
Optometry	0	100% in 30 days	100%	100%	100%	100%
Pharmacy	3	100% in 30 days	100%	100%	100%	100%
Physical Therapy Examiners	30	100% in 60 days	100%	100%	100%	100%
Podiatric	50	100% in 30 days	100%	100%	100%	100%
Counselors and Therapists	29	100% in 30 days	100%	100%	100%	100%
Psychologists	24	100% in 60 days	100%	100%	100%	100%
Residential Child Care Admir	n 2	100% in 30 days	100%	100%	100%	100%
Social Work	16	100% in 60 days	100%	100%	100%	100%

Objective 3.3 Assess the rate of complaints per active licensees.

	Number of	2009	2010	2011	2012
Performance Measures	Licensees (2010)	Actual	Actual	Estimated	Estimated
Board/Commission					
Acupuncture	832	0.01%	0.07%	1.35%	1.35%
Audiologists, Hearing Aid					
Dispensers and Speech-					
Language Pathologists	3,356	0.007%	0.005%	0.005%	0.005%
Chiropractic	4,757	2.02%	1.98%	1.93%	2.15%
Dental	15,280	27.43%	1.89%	1.80%	1.80%
Dietetic Practice	1,494	0.01%	0.09%	0.10%	0.10%
Kidney Disease	125	3.29%	3.29%	3.29%	3.29%
Morticians	1,411	3.5%	.53%	.06%	.06%
Nursing Home Administrators	536	3.90%	0.7%	0.7%	0.7%
Occupational Therapy	3,075	0.28%	0.13%	0.28%	0.28%
Optometry	848	3%	3%	3%	3%
Pharmacy (Pharmacists only)	8,612	1.5%	1.0%	2.0%	2.0%
Physical Therapy Examiners	12,096	0.12%	0.5%	0.09%	0.09%
Podiatric	410	11.15%	12.19%	12.00%	12.00%
Counselors and Therapists	4,579	0.05%	0.01%	0.05%	0.57%
Psychologists	2,600	1.46%	1.00%	2.13%	2.13%
Residential Child Care Admin	173	10%	10%	10%	10%
Social Work	12,135	1.2%	1.2%	1.2%	1.2%

M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

SPECIAL FUND REVENUE BY BOARD AND COMMISSION

	FY2010 Beginning Balance	FY2010 Revenue	FY2010 Expenditure	FY2011 Beginning Balance	FY2011 Revenue	FY2011 Expenditure	FY2012 Beginning Balance	FY2012 Revenue	FY2012 Expenditure	FY2012 Ending Balance
Acupuncture	17,720	212,041	200,176	29,585	236,084	230,120	35,549	235,000	240,563	29,986
Dietetic Practice	0	198,214	193,556	4,658	197,074	195,191	6,541	200,000	187,248	19,293
Professional Counselors	431,216	442,987	571,931	302,272	491,693	598,973	194,992	550,000	641,224	103,768
Chiropractors	517,268	667,909	899,795	285,382	1,015,606	889,313	411,675	700,000	991,176	120,499
Dental	942,102	1,559,329	1,984,836	516,595	1,978,645	2,077,114	418,126	2,043,571	2,247,933	213,764
Morticians	81,691	588,180	467,029	202,842	381,653	462,494	122,001	568,350	460,235	230,116
Occupational Therapy	/ 282,871	216,223	441,076	58,018	468,288	470,586	55,720	500,000	487,827	67,893
Optometry	233,394	88,994	248,780	73,608	405,514	255,148	223,974	75,000	245,623	53,351
Pharmacy	926,215	2,278,255	2,133,036	1,071,434	2,615,669	2,539,794	1,147,309	2,359,560	2,626,855	880,014
Physical Therapy	485,972	803,657	771,894	517,735	795,961	965,210	348,486	809,775	934,357	223,904
Podiatry	59,916	330,536	239,310	151,142	334,910	326,760	159,292	373,000	355,873	176,419
Psychology	334,432	533,820	582,584	285,668	580,907	626,343	240,232	620,000	648,361	211,871
Social Workers	197,221	1,201,655	1,218,615	180,261	1,269,948	1,334,084	116,125	1,269,525	1,384,561	1,089
Audiology, Hearing Ai Dispensers, and Speech Language	d									
Pathologists	357,768	399,149	347,692	409,225	85,341	338,668	155,898	540,000	347,506	348,392
Kidney	69,887	144,668	154,687	59,868	144,817	165,831	38,854	157,500	182,715	13,639
Total	4,937,673	9,665,617	10,454,997	4,148,293	11,002,110	11,475,629	3,674,774	11,001,281	11,982,057 2	2,693,998

M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION-REGULATORY SERVICES

Appropriation Statement:	2010 Actual	2011 Appropriation	2012 Allowance
Number of Authorized Positions	107.30	110.10	112.60
Number of Contractual Positions	4.09	4.30	8.00
01 Salaries, Wages and Fringe Benefits	7,364,931	7,797,568	8,337,353
02 Technical and Special Fees	530,624	599,708	745,649
03 Communication	219,025	247,983	224,766
04 Travel	201,091	232,648	196,141
07 Motor Vehicle Operation and Maintenance	1,300	57,136	57,121
08 Contractual Services	1,965,610	2,488,305	2,413,446
09 Supplies and Materials	144,307	133,187	136,793
10 Equipment—Replacement	55,871	3,500	
11 Equipment—Additional	34,141	38,899	18,500
12 Grants, Subsidies and Contributions		25,000	25,000
13 Fixed Charges	627,335	640,821	597,003
Total Operating Expenses	3,248,680	3,867,479	3,668,770
Total Expenditure	11,144,235	12,264,755	12,751,772
Original General Fund Appropriation	330,942	326,503	
Transfer of General Fund Appropriation	-34,184		
Net General Fund Expenditure	296,758	326,503	327,213
Special Fund Expenditure	10,454,997	11,475,629	11,982,057
Reimbursable Fund Expenditure	392,480	462,623	442,502
Total Expenditure	11,144,235	12,264,755	12,751,772
Special Fund Income: M00366 State Board of Acupuncture M00367 State Board of Dietetic Practice M00368 State Board of Examiners of Professional Coun-	200,176 193,556	230,120 195,191	240,563 187,248
selors	571,931	598,973	641,224
M00369 State Board of Chiropractic Examiners	899,795	889,313	991,176
M00370 State Board of Dental Examiners	1,984,836	2,077,114	2,247,933
M00372 State Board of Morticians	467,029	462,494	460,235
M00373 State Board of Occupational Therapy Practice	441,076	470,586	487,827
M00374 State Board of Examiners in Optometry	248,780	255,148	245,623
M00375 State Board of Pharmacy	2,133,036	2,539,794	2,626,855
M00376 State Board of Physical Therapy Examiners	771,894	965,210	934,357
M00377 State Board of Podiatric Medical Examiners	239,310	326,760	355,873
M00378 State Board of Examiners of Psychologists	582,584	626,343	648,361
M00379 State Board of Social Work Examiners	1,218,615	1,334,084	1,384,561
M00380 State Board of Audiologists, Hearing Aid			, ,
Dispensers and Speech-Language Pathologists	347,692	338,668	347,506
M00381 State Commission on Kidney Disease	154,687	165,831	182,715
Total	10,454,997	11,475,629	11,982,057
Reimbursable Fund Income: M00B01 DHMH-Regulatory Services	392,480	462,623	442,502

M00B01.05 BOARD OF NURSING - REGULATORY SERVICES

PROGRAM DESCRIPTION

The Board of Nursing operates under the provisions of the Health Occupations Article, Title 8. The Board is mandated to license, certify, and regulate the practice of registered nurses, licensed practical nurses, nurse anesthetists, nurse practitioners, nurse psychotherapists, nursing assistants, and electrologists. Title 8 also requires the Board to regulate nursing education programs, nursing assistant programs, and electrology programs.

MISSION

The mission of the Maryland Board of Nursing is to advance safe quality nursing care in Maryland through licensure, education, and accountability in practice of public protection.

VISION

To be preeminent in promoting a dynamic and future-oriented regulatory environment that advances quality nursing and health care.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Provide high quality customer service to the nursing community.

Objective 1.1 In fiscal year 2012, 90 percent of responding licensed RN/LPN applicants using online renewal will rate service as satisfactory or better on a scale of 1 to 5 as 3 or above.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent rating services as satisfactory or better	*	*	90%	90%

- Note: * This survey is a voluntary response done by the newsletter. The survey was not administered in fiscal year 2009 and 2010. The survey will be on line by the end of the fiscal year and licensee can complete after completing transaction with the Board.
- Goal 2. Licensure and Discipline activities are accomplished in an efficient manner.
 - **Objective 2.1** By 2012, 95 percent of routine renewal applications received by mail will be processed within 5 business days.

Performance Measures	2009	2010	2011	2012
	Actual	Actual	Estimated	Estimated
Quality: Percent of sample routine applications processed within 5 business days	95%	85%	90%	95%

Objective 2.2 In fiscal year 2012, 80 percent of all disciplinary complaints will be resolved within 270 days.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of complaints received within the fiscal year	2,138	4,145	3,000	3,000
Output: Number of complaints resolved within 270 days	1,683	2,278	2,340	2,400
Outcome: Percent complaints resolved within 270 days	79%	55%	78%	80%

M00B01.05 BOARD OF NURSING - REGULATORY SERVICES (Continued)

Goal 3. Assure delivery of quality nursing education and nursing assistant training through monitoring and enforcement of standards.
 Objective 3.1 Employers surveyed will rate licensed nurse and certified nursing assistants as competent on a scale 1 to 5 as 3 or above.

Performance Measures	2009 Actual	2010 Actual	2011 Estimated	2012 Estimated
Input: Number of employers responding to survey	*	*	500	*
Output: Number rated as 3 or above	*	*	350	*
Outcome: Percent rated as 3 or above	*	*	70%	*

Note: * The survey will be done every other year. The survey was not administered in fiscal year 2010. The survey will be available on line and be able to be completed after transactions with the Board.

Objective 3.2 In fiscal year 2012, 98 percent of approved RN/LPN education programs and 75 percent of approved Nursing Assistant programs in the State will meet required pass rate for examination graduates.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
RN/LPN Programs:				
Input: Number of programs with graduates testing	26	37	37	37
Quality: Percent of schools meeting pass rate	88%	89%	98%	98%
Nursing Assistant Programs:				
Input: Number of programs with graduates testing	103	97	110	110
Quality: Percent of schools meeting pass rate	67%	75%	70%	75%

M00B01.05 BOARD OF NURSING - REGULATORY SERVICES (Continued)

OTHER PERFORMANCE MEASURES

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Licenses				
Registered Nurses (RN)	74,683	74,104	75,000	75,000
Licensed Practical Nurses (LPN)	14,820	15,283	15,500	15,500
Advanced Practice Nurses	5,912	4,932	5,000	5,000
Endorsements	2,599	2,812	2,600	2,600
Exams	2,881	3,240	3,300	3,300
Disciplinary Activities:				
Cases Pending From Previous Year	1,496	1,748	1,469	1,019
New Cases Received	849	1,645	2,000	2,000
Total Cases	2,345	3,393	3,469	3,019
Cases Under Board Jurisdiction	2,345	3,393	3,469	3,019
Cases Referred to Attorney General	41	321	350	400
Cases Dismissed	5	655	900	1,000
Actions Taken	551	948	1,200	1,250
Pending Cases Carried to Next Year	1,748	1,469	1,019	369
Rehabilitation Committee Actions	759	823	900	900
Rehabilitation Actions	N/A	7,000	7,500	7,500
Other Activities				
Advanced Practice Agreements Activity	1,139	1,500	1,600	1,600
Practice Rulings Issued	4,324	4,400	4,400	4,600
Nursing Education Activity	914	1,000	1,000	1,000
Nursing Assistant		,	,	,
Certificates issued	98,869	107,112	110,000	115,000
Disciplinary Activities:	,	,	/	,
Cases Pending From Previous Year	1,132	1,105	348	949
New Cases Received	988	1,854	1,776	1,800
Total Cases	2,120	2,959	2,124	2,749
Cases under Board Jurisdiction	2,120	2,959	2,124	2,749
Cases Referred to Attorney General	41	312	50	50
Cases Dismissed	0	809	125	200
Actions Taken	974	1,490	1,000	1,500
Pending Cases Carried to Next Year	1,105	348	949	999
Medication Assistants Certificates	57,354	62,744	66,000	69,000
Disciplinary Activities:		,-		,
Cases Pending From Previous Year	467	201	83	43
New Cases Received	301	646	500	550
Total Cases	768	847	583	593
Cases under Board Jurisdiction	768	847	583	593
Cases Referred to Attorney General	25	121	40	50
Cases Dismissed	0	60	0 0	50
Actions Taken	542	583	500	400
Pending Cases Carried to Next Year	201	83	43	93
Program Evaluations	61	70	70	70
Electrology Committee	01	70	70	70
Licensed	95	90	90	90
Discipline Activities:	10	,	20	20
New cases Received	0	0	1	1
Actions taken	0	0	1	1
	v	0	1	1

M00B01.05 BOARD OF NURSING—REGULATORY SERVICES

Appropriation Statement:	2010 Actual	2011 Appropriation	2012 Allowance
Number of Authorized Positions	68.00	72.00	75.00
Number of Contractual Positions	1.63	1.70	.51
01 Salaries, Wages and Fringe Benefits	4,171,550	4,691,750	5,060,363
02 Technical and Special Fees	165,420	214,600	195,999
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional 13 Fixed Charges Total Operating Expenses	256,830 37,060 1,257 973,372 93,770 6,058 240,943 1,609,290	297,184 71,820 1,093 1,228,121 70,978 105,858 318,991 2,094,045	319,184 36,077 1,390 1,363,894 80,712 78,593 308,799 2,188,649
Total Expenditure	5,946,260	7,000,395	7,445,011
Special Fund Expenditure Special Fund Income: M00382 State Board of Nursing Licensing Fees	5,946,260	7,000,395	7,445,011

M00B01.06 MARYLAND BOARD OF PHYSICIANS - REGULATORY SERVICES

PROGRAM DESCRIPTION

The Maryland Board of Physicians is responsible for the licensure and discipline of physicians and allied health professionals. The Board serves healthcare institutions, health professionals and the public through its information/clearinghouse activities.

MISSION

The mission of the Maryland Board of Physicians is to assure quality healthcare in Maryland through the efficient licensure and effective discipline of health providers under its jurisdiction, by protecting and educating clients/customers and stakeholders, and enforcing the Maryland Medical Practice Act.

VISION

Maryland is the State where healthcare professionals are well qualified, where healthcare professionals want to live and practice, and where citizens are informed about the qualifications of their healthcare practitioners regulated by the Maryland Board of Physicians.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To provide an effective and efficient licensure system for physicians and allied health professionals regulated by the Maryland Board of Physicians.

Objective 1.1 By June 30, 2012, issue initial medical licenses to 95 percent of qualified applicants within 10 days of receipt of the last qualifying document.

Performance Measures	2009 Actual	2010 Actual	2011 Estimated	2012 Estimated
Output: Number of applicants licensed	1,541	1,575	1,560	1,560
Quality: Number of applications completed ≤ 10 days	1,495	1,533	1,482	1,482
Percent of applications completed ≤ 10 days	97%	97%	95%	95%

Objective 1.2 By June 30, 2012, 92 percent of responses from our physician applicants will express overall satisfaction with our initial licensing process. (Rating of 10 (Good) or higher).

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of physicians satisfied	92%	97%	92%	92%
Computed satisfaction rating*	17.0	16.5	17.0	17.0
Number of physicians surveyed who are satisfied	208	121	253	220
Number of processes changed in response to survey	0	0	1	0

Note: * Ratings: Excellent (15-20), Good (10-14), Fair (5-9) Poor (0-4)

Objective 1.3 By June 30, 2012, renew 100 percent of physicians online.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of renewals processed	13,303	11,623	13,000	11,500
Quality: Percent of renewals processed online	90%	100%	100%	100%

M00B01.06 MARYLAND BOARD OF PHYSICIANS - REGULATORY SERVICES (Continued)

Goal 2. To enable the Board to efficiently and effectively discipline physicians and allied health practitioners through the timely completion of investigations.

Objective 2.1 By June 30, 2012, improve percent of closed complaints that were not completed within 18 months to 9 percent.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Complaints pending from previous year	656	702	739	629
New complaints received	995	994	1,000	1,000
Total complaints	1,651	1,696	1,739	1,629
Output: Complaints closed	949	957	1,110	1,110
Complaints pending	702	739	629	519
Complaints not closed within 18 months	195	167	190	150
Outcome: Percent of complaints closed	57%	56%	64%	68%
Quality: Percent of complaints not completed in 18 months	12%	10%	11%	9%

Objective 2.2 By June 30, 2012, 90 percent of case reviews will be placed on the Board agenda for charging within two months, as recommended in the Investigative Report resulting from 2003 legislation (SB 500).

Performance Measures	2009 Actual	2010 Actual	2011 Estimated	2012 Estimated
Input: Number of case reviews	75	73	92	92
Output: Number of case reviews placed on Board				
agenda within 2 months	70	65	83	83
Quality: Percent of case reviews on Board agenda within 2 months	93%	89%	90%	90%

M00B01.06 MARYLAND BOARD OF PHYSICIANS – REGULATORY SERVICES (Continued)

OTHER PERFORMANCE MEASURES

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Licenses and Permits:				
Medical Practitioners (MD,DO)	1,541	1,575	1,560	1,560
Unlicensed Medical Practitioners	2,418	2,638	2,200	2,300
Allied Health Practitioners	944	967	1,097	1,317
Dispensing Permits	316	255	330	330
Professional Corporations	23	0	0	0
Renewals and Reinstatements:				
Medical Practitioners	13,487	11,797	13,500	11,674
Allied Health Practitioners	9,219	2,642	9,300	2,360
Disciplinary Activities:				
Complaints pending from previous year	656	702	739	629
New Complaints received	995	994	1,000	1,000
Total Complaints	1,651	1,696	1,739	1,629
Complaints closed with no action	632	628	900	900
Complaints closed with advisory opinion	222	227	100	100
Complaints closed with formal action against physicians (public and non publ	ic action) 72	86	85	90
Complaints with formal action against Allied Health Providers	23	16	25	20
Total Complaints closed	949	957	1,110	1,110
Complaints pending	702	739	629	519
Physicians under Monitoring Probationary Orders	110	110	120	120
Termination of Orders of Probation (Physicians)	9	18	15	20
Termination of Orders of Probation (Allied Health)	1	1	3	3
Other Formal Actions *	34	22	30	30
Total Formal Actions	139	143	158	163
Information to Health Care Facilities:				
Notices of Malpractice Claims	4,989	4,115	3,000	3,000
Notices of Board Charges and Actions	683	688	500	500
Notices of Facility Actions	87	116	100	100
Responses to Credentialing Inquiries	3,744	4,932	4,300	4,800

Revenue

\$10,115,792 \$8,160,555 \$9,394,385 \$8,233,230

Note:* These actions include interim orders, reinstatements, denials of reinstatement, violations of orders, cease and desist orders, continuing conditions after termination of all other conditions of an order.

M00B01.06 MARYLAND BOARD OF PHYSICIANS-REGULATORY SERVICES

Appropriation Statement:	2010 Actual	2011 Appropriation	2012 Allowance
Number of Authorized Positions	72.00	71.00	71.00
Number of Contractual Positions	2.06	3.10	3.60
01 Salaries, Wages and Fringe Benefits	5,037,735	5,331,885	5,589,304
02 Technical and Special Fees	440,842	612,936	675,072
03 Communication	89,116 47,293 1,197,626 98,507 72,294 459,883	93,644 59,724 1,749,934 54,885 30,898 49,850 465,246	92,259 55,601 1,883,689 83,462 30,502 49,850 417,598
Total Operating Expenses	1,964,719	2,504,181	2,612,961
Total Expenditure	7,443,296	8,449,002	8,877,337
Special Fund Expenditure	7,443,296	8,449,002	8,877,337
Special Fund Income: M00383 State Board of Physicians	7,443,296	8,449,002	8,877,337

SUMMARY OF DEPUTY SECRETARY — PUBLIC HEALTH

	2010	2011	2012
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	1,300.45	1,286.35	1,284.75
Total Number of Contractual Positions	44.53	38.54	37.25
Salaries, Wages and Fringe Benefits	88,878,692	89,419,435	94,220,251
Technical and Special Fees	2,616,958	2,019,538	2,058,371
Operating Expenses	370,753,012	361,273,247	365,714,523
Original General Fund Appropriation	173,840,948	149,860,801	
Transfer/Reduction	-19,628,823	-2,107,212	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	154,212,125 16,422	147,753,589	
Net General Fund Expenditure	154,195,703	147,753,589	151,208,039
Special Fund Expenditure	66,559,596	73,195,341	79,062,068
Federal Fund Expenditure	238,869,644	229,208,676	228,746,832
Reimbursable Fund Expenditure	2,623,719	2,554,614	2,976,206
Total Expenditure	462,248,662	452,712,220	461,993,145

M00F01.01 EXECUTIVE DIRECTION - DEPUTY SECRETARY FOR PUBLIC HEALTH SERVICES

PROGRAM DESCRIPTION

The Deputy Secretary for Public Health Services is responsible for policy formulation and program implementation affecting the health of Maryland's people through the action and interventions of the Family Health Administration, Infectious Disease and Environmental Health Administration, Laboratories Administration, Office of the Chief Medical Examiner, Office of Preparedness and Response, and Anatomy Board.

MISSION

The mission of the Office of the Deputy Secretary for Public Health Services is to improve the health status of individuals, families, and communities through prevention, early intervention, surveillance, and treatment.

VISION

Maryland citizens, including those with special needs, have the knowledge, skills, and access to services to improve and maintain their health and well-being. We will be the leader in fostering an equitable system that maximizes individual development and community wellness and is based in public health principles and values.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

This program shares the goals and objectives of the Family Health Administration, Infectious Disease and Environmental Health Administration, Laboratories Administration, Office of the Chief Medical Examiner, and Office of Preparedness and Response.

Goal 1. The Anatomy Board will provide an immediate response when notified of an individual's death; ascertain necessary information pertaining to the decedent and the circumstance of death; determine the Board's jurisdiction or authority and fulfill the legal requirements regarding the death; safeguard the rights of family members to claim bodies received by the Board; assure the decedent body is granted final disposition in a dignified manner; and assist individuals who are attempting to claim a body for private disposition and release Board custody of unclaimed bodies when a legal claim for the body is made.

Objective 1.1 To recover State expenditures of costs incurred whenever a body is claimed for private disposition, except where fees are waived when the person making the claim has a financial hardship.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Unclaimed bodies received	897	994	1,044	1,096
Output: Bodies claimed	417	496	521	547
Reimbursement of expenses	\$52,230	\$78,720	\$85,018	\$91,819

Goal 2. The Anatomy Board will provide medical education programs and research study programs concerning the use of donated and unclaimed bodies, as well as available anatomical material, to meet specific study goals and objectives.

Objective 2.1 To fully utilize the available decedent bodies and anatomical resources under the Board's control in order to have the greatest positive impact on advancing and promoting medical science.

Objective 2.2 To recover State expenditures using cadaver and specimen fee reimbursements.

Durfamente Manager	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of donated bodies available for study	655	695	730	767
Number of unclaimed bodies available for study	480	498	523	549
Number of requests for cadaver-specimen(s)	426	327	343	360
Output: Reimbursement of expenses	\$550,258	\$360,277	\$378,291	\$397,206

DEPUTY SECRETARY FOR PUBLIC HEALTH SERVICES

M00F01.01 EXECUTIVE DIRECTION

Appropriation Statement:	2010 Actual	2011 Appropriation	2012 Allowance
Number of Authorized Positions	4.00	6.00	6.00
01 Salaries, Wages and Fringe Benefits	519,635	505,783	633,956
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	21,472 2,459 946,897 25,396 1,388 638 583,029 30,750	20,104 3,401 643,072 34,922 32,112	22,256 2,811 867,951 30,359 31,659
Total Operating Expenses Total Expenditure	1,612,029 2,131,664	733,611 1,239,394	955,036 1,588,992
Original General Fund Appropriation Transfer of General Fund Appropriation	1,391,164 159,374	1,195,394 44,000	
Net General Fund Expenditure Federal Fund Expenditure	1,231,790 899,874	1,239,394	1,288,992 300,000
Total Expenditure	2,131,664	1,239,394	1,588,992
Federal Fund Income: 93.069 Public Health Emergency Preparedness 93.507 Strengthening Public Health Infrastructure for Improved Health Outcomes	899,874		300,000
Total	899,874		300,000

SUMMARY OF INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH ADMINISTRATION

	2010	2011	2012
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	226.10	223.00	223.00
Total Number of Contractual Positions	5.74	2.52	2.57
Salaries, Wages and Fringe Benefits	16,479,049	16,679,234	17,588,363
Technical and Special Fees	308,437	134,526	155,207
Operating Expenses	119,611,575	117,695,434	124,889,688
Original General Fund Appropriation	69,353,857	47,233,868	
Transfer/Reduction	21,751,776	-83,121	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	47,602,081 698	47,150,747	
Net General Fund Expenditure	47,601,383	47,150,747	47,373,552
Special Fund Expenditure	16,579,443	17,630,356	24,039,727
Federal Fund Expenditure	71,018,664	68,411,398	69,457,834
Reimbursable Fund Expenditure	1,199,571	1,316,693	1,762,145
Total Expenditure	136,399,061	134,509,194	142,633,258

M00F02.03 INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH SERVICES – INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH ADMINISTRATION

PROGRAM DESCRIPTION

The Infectious Disease and Environmental Health Administration (IDEHA) improves the health of Marylanders through partnerships with local health departments and public and private sector agencies through efforts focusing on the prevention and control of infectious diseases, investigation of disease outbreaks, protection from food related and environmental health hazards, and helping impacted persons live longer, healthier lives. The Administration also funds public health services in local health departments on a matching basis with all 24 local jurisdictions. The Administration was formed from the integration of the former AIDS and Community Health Administrations on July 23, 2009.

MISSION

The mission of the Infectious Disease and Environmental Health Administration is to improve the health of Marylanders by reducing the transmission of infectious diseases, helping impacted persons live longer, healthier lives, and protecting individuals and communities from environmental health hazards. We work in partnership with local health departments, providers, community based organizations, and public and private sector agencies to provide public health leadership in the prevention, control, monitoring, and treatment of infectious diseases and environmental health hazards.

VISION

Healthy Marylanders free from infectious diseases and environmental health hazards.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To reduce the incidence of infectious diseases in Maryland.

Objective 1.1 On a calendar year basis, at least 80 percent of two-year olds (the CDC national goal for states) will have up-todate immunizations.

	CY2008	CY2009	CY2010	CY2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent with up-to-date immunizations	80%	$78\%^{1}$	80%	80%

Objective 1.2 Through calendar year 2011, the rate of primary and secondary syphilis will decline from the calendar year 2008 rate. (Comparison: CDC 2008 U.S. national rate was 4.5 cases per 100,000 population)

Performance Measures	CY2008 Actual	CY2009 Actual	CY2010 Estimated	CY2011 Estimated
Input: Rate of primary/secondary syphilis	6.7	5.5	5.6	5.7
Outcome: Percent change from CY 2008	n/a	-17.9%	-16.4%	-14.9%

Objective 1.3 Through calendar year 2011, the rate of chlamydia in 15-24 year olds will decline from the calendar year 2008 rate.² (Comparison: CDC 2008 U.S. national rate for 15-24 year olds was 2,020 cases per 100,000 population)

	CY2008	CY2009	CY2010	CY2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Rate of chlamydia (number of cases/100,000 population)				
All ages	437.9	416.7	444.2	472.1
15-24 year olds	2,251.9	2,129.4	2,295.5	2,439.4
Outcome: Percent change from CY 2008 (all ages)	n/a	-4.8%	+1.4%	+7.8%
Percent change from CY 2008 (15-24 year olds)	n/a	-5.4%	+1.9%	+8.3%

¹CDC survey results exclude Haemophilus influenzae B vaccine due to a nationwide shortage at time of survey.

²Beginning calendar year 2009, IDEHA is working to increase private sector screening in youth aged 15-24 years old for chlamydia which will result in a short term increase in the number of cases identified. Therefore, the rate per 100,000 population will increase over the next several years before screening, treatment and education/outreach efforts have a positive impact on the number of cases. Chlamydia testing in the local health department STD and family planning clinics was cut by 50 percent due to budget constraints, beginning February 2009.

M00F02.03 INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH SERVICES – INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH ADMINISTRATION (Continued)

Objective 1.4 Through calendar year 2011, the number of new HIV diagnoses will increase from the estimated calendar year 2008 level.³

	CY2008	CY2009	CY2010	CY2011
Performance Measures	Estimated	Estimated	Estimated	Estimated
Input: Number of new HIV diagnoses ⁴	2,299	2,358	2,417	2,476
Outcome: Percent change from CY 2008	n/a	+2.6%	+5.1%	+7.7%

Objective 1.5 Through calendar year 2011, the number of new AIDS diagnoses will decline from the estimated calendar year 2008 level.

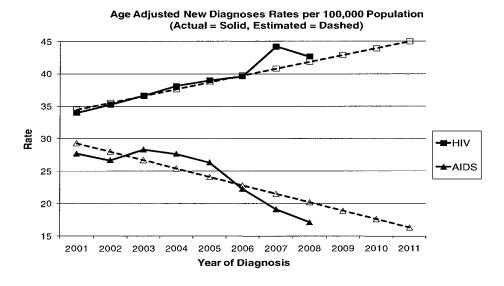
	CY2008	CY2009	CY2010	CY2011
Performance Measures	Estimated	Estimated	Estimated	Estimated
Input: Number of new AIDS diagnoses ⁴	1,105	1,031	957	882
Outcome: Percent change from CY 2008	n/a	-6.7%	-13.4%	-20.2%

Objective 1.6 Through calendar year 2011, the age adjusted rate of HIV diagnoses per 100,000 population will increase from the estimated calendar year 2008 level.³

	CY2008	CY2009	CY2010	CY2011
Performance Measures	Estimated	Estimated	Estimated	Estimated
Input: Rate of diagnoses ⁴	41.9	42.9	44.0	45.0
Outcome: Percent change from CY 2008	n/a	+2.4%	+5.0%	+7.4%

Objective 1.7 Through calendar year 2011, the age adjusted rate of AIDS diagnoses per 100,000 population will decline from the estimated calendar year 2008 level.

	CY2008	CY2009	CY2010	CY2011
Performance Measures	Estimated	Estimated	Estimated	Estimated
Input: Rate of diagnoses ⁴	20.2	18.9	17.6	16.3
Outcome: Percent change from CY 2008	n/a	-6.4%	-12.9%	-19.3%



³Following the transition from code-based to name-based HIV reporting required by the Maryland HIV/AIDS Reporting Act of 2007, a significant increase in HIV cases were reported in 2007 and 2008. This may reflect a temporary change in HIV case reporting, as well as an increased number of diagnoses due to additional testing efforts.

⁴HIV estimates are produced from 2001 - 2006 trends in data through June 30, 2010. AIDS estimates are produced from 2001 - 2007 trends in data through June 30, 2010. Figures are based on the date of diagnosis, not the date of reporting.

M00F02.03 INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH SERVICES – INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH ADMINISTRATION (Continued)

Objective 1.8 Through calendar year 2011, at least 90 percent of tuberculosis cases will receive directly observed therapy (DOT).

	CY2008	CY2009	CY2010	CY2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of cases	278	219	220	220
Percent of cases treated with DOT	92%	94%	92%	92%

Goal 2. To reduce or eliminate potential causes of preventable injuries/deaths associated with food-borne contaminants, milk-borne contaminants, and the construction and operation of swimming pools and spas.

Objective 2.1 During fiscal year 2012, the proportion of food firms with enforcement actions (closure orders, detentions, and compliance schedules) will not exceed 5 percent.

	FY2009	FY2010	FY2011	FY2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of food firms	839	853	875	875
Output: Number of food firm inspections	1,952	1,735	1,750	1,750
Number of food firms licensed or re-licensed	839	839	860	860
Quality: Number of food firms with enforcement actions				
(closure orders, detentions, compliance schedules)	25	19	20	20
Percent of food firms with enforcement actions	3%	2%	2%	2%

Objective 2.2 During fiscal year 2012, the proportion of milk operations with enforcement actions will not exceed five percent.

	FY2009	FY2010	FY2011	FY2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of milk operations ⁵	1,331	1,330	1,322	1,322
Output: Number of milk operations inspections	4,053	4,076	4,052	4,052
Number of milk operations licensed or re-licensed	1,331	1,316	1,308	1,308
Quality: Number of milk operations with enforcement actions				
(closure orders, detentions, compliance schedules)	24	53	53	53
Percent of milk operations with enforcement actions	2%	4%	4%	4%

Objective 2.3 During fiscal year 2012, the proportion of swimming pool and spa facilities with enforcement actions will not exceed five percent.

	FY2009	FY2010	FY2011	FY2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of swimming pool and spa plan reviews	1,938	1,036	350	350
Output: Number of construction permits and operating permits for				
swimming pools and spas	63	74	85	85
Number of swimming pool and spa inspections	94	206	240	240
Quality: Number of swimming pool and spa enforcement actions	1	0	2	2
Percent of swimming pools and spas with enforcement actions	1%	0%	1%	1%

⁵Milk operations include dairy farms, milk plants, frozen desserts manufacturing plants, receiving/transfer/distribution stations, milk transportation companies, truck registration, tank truck operators, bobtailers, and certified industry field men.

DEPARTMENT OF HEALTH AND MENTAL HYGIENE

M00F02.03 INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH SERVICES – INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH ADMINISTRATION (Continued)

OTHER PERFORMANCE MEASURES

	FY2009	FY2010	FY2011	FY2012
Performance Measures	Actual	Actual	Estimated	Estimated
Milk Control:				·····
Permits and Licenses:				
Dairy Farms	555	524	515	515
Milk Plants	115	124	125	125
Frozen Desserts Manufacturing Plants	80	83	83	83
Receiving/Transfer/Distribution Stations	83	85	85	85
Bobtailers	2	2	2	2
Truck Registration	230	228	229	229
Tank Truck Operator Permits	209	209	209	209
Certified Industry Field Men	24	26	26	26
Field Inspections, Follow-ups and Sampling	4,053	4,076	4,052	4,052
Milk Transportation Company Permits	33	35	34	34
Industry Water Sampling Reviews	6,198	5,862	5,900	5,900
Food Control:				
Permits, Licenses and Registrations:				
Food Processing, Crab and Shellstock	839	839	860	860
Plan Reviews	788	654	700	700
Field Inspections, Follow-ups and Sampling	1,952 ⁶	1,735	1,750	1,750
DHMH Dietary Programs Consulted	31	20	20	20
Water Quality Analysis Reviews ⁷	232	201	200	200
Community Services:				
Permits, Licenses and Registrations:				
Youth Camps ⁸	672	572	575	600
Migratory Labor Camps ⁸	109	3	0	0
Swimming Pools and Spas	63	74	85	85
Recreational Sanitation and Mobile Home Parks ⁸	57	0	0	0
Plan Reviews	1,938	1,036	350	350
Field Inspections, Follow ups and Sampling ⁸	3,043	2,442	400	2,080

⁶Corrected fiscal year 2009 Actual.

⁷Legislation was passed in 2008 (effective October 1, 2008) repealing the law requiring the registration of out-of-state bottlers and the subsequent water analysis. However, in-state reviews will continue to be conducted.

⁸Funding for regulation of migrant labor camps, recreational sanitation and mobile home parks eliminated in fiscal year 2010. Funding for regulation of youth camps reduced in fiscal year 2010 and further reduced in fiscal year 2011.

DEPARTMENT OF HEALTH AND MENTAL HYGIENE

M00F02.03 INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH SERVICES – INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH ADMINISTRATION (Continued)

OTHER PERFORMANCE MEASURES

	CY2008	CY2009	CY2010	CY2011
Performance Measures	Actual	Actual	Estimated	Estimated
Sexually Transmitted Infections:				
Confirmed Primary and Secondary Syphilis Cases	378	314	321	327
Confirmed Gonorrhea Cases	6,666	6,395	7,084	6,977
Reported Chlamydia Cases	24,669	23,747	25,388	27,053
Reported Congenital Syphilis Cases	24	31	23	23
Syphilis Screenings at Baltimore Central Booking & Intake Center	10,199	10,460	14,292	14,664
Tuberculosis Control Program:				
TB cases	278	219	220	220
High/Medium Priority Contacts Screened for TB	2,780	2,190	2,200	2,200
Class B Refugees Screened	195	247	300	300
High/Medium Contacts Started on Treatment for Latent TB	198	258	280	280
Infection				
Patient/Health Care Provider Required Hours (includes Directly	23,196	21,389	21,487	21,487
Observed Therapy) for cases, Contacts, and B-Waivers				
Refugee Health Program:				
Refugees Screened	1,650	1,575	1,600	1,650
Immunization Division:				
Doses of Vaccine Ordered/Distributed	1,310,820	1,318,640	1,300,000	1,300,000
Suspect Immunizable Disease Cases/Investigations	742	672	700	700
Vaccine-preventable Infectious Diseases:				
Reported Hepatitis A Cases	44	47	47	47
Reported Hepatits B Cases	85	72	72	72
Reported Measles Cases	0	4	4	4
Reported Mumps Cases	10	8	8	8
Reported Pertussis Cases	164	148	148	148
Reported Polio Cases	0	0	0	0
Reported Rubella Cases	0	0	0	0
Reported Human Rabies Cases	0	0	0	0
Reported Tetanus Cases	0	0	0	0
Outbreak Division:				
Reported Outbreaks	337	465	401	401
Outbreaks Investigated ⁹	337	465	401	401
Migrant Health:				
Camp Visits	110	156	100	100
Rabies Program:				
Post-exposure Rabies Treatment	820	836	830	830

⁹Outbreaks Investigated: this measure is the number of outbreaks led by personnel in the Office of Infectious Disease Epidemiology and Outbreak Response which includes multi-jurisdictional, multi-state and nationwide outbreaks and cluster investigations, as well as consultations for outbreaks led by local health department personnel.

DEPARTMENT OF HEALTH AND MENTAL HYGIENE

M00F02.03 INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH SERVICES - INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH ADMINISTRATION (Continued)

OTHER PERFORMANCE MEASURES

Performance Measures	CY2008 Actual			CY2011 Estimated
HIV Medical Services/Seropositive Clinics	Actual	Actual	Estimated	Estimated
Visits	6,978 ¹⁰	6,599	6,431	6,431
Dollars, Spent	\$2,742,95511	\$3,257,850	\$3,688,152,	\$3,688,152
Cost per Visit	\$39311	\$494	\$573	\$573
HIV Case Management	<i><i><i>ϕϕϕϕϕϕϕϕϕϕϕϕϕ</i></i></i>			
Clients Served	1,663 ¹⁰	2,150	2,300	3,100
Dollars Spent	\$2,737,748 ¹¹	\$2,981,051	\$2,582,642	\$3,682,642
Cost per Client	\$1,646 ¹¹	\$1,387	\$1,123	\$1,188
Maryland AIDS Drug Assistance Program (MADAP)			+-,	
Enrolled Clients ¹²	6,134 ¹⁰	6,549	6,600	6,700
Active Clients ¹²	5,324 ¹⁰	5,618	5,800	5,850
Dollars Spent	\$30,645,638	\$29,076,215	\$32,184,000	\$32,200,000
Average Monthly Cost per Active Client	\$480 ¹⁰	\$431	\$462	\$459
MADAP-Plus				
Enrolled Clients ¹²	2,595 ¹⁰	3,010	3,025	3,100
Dollars Spent	\$6,763,802	\$8,340,354	\$11,500,000	\$11,760,000
Premium Payments ¹²	12,513 ¹²	12,997	13,050	13,100
Average Cost per Premium Payment ¹²	\$541 ¹²	\$642	\$881	\$898
Maryland AIDS Insurance Assistance Program (MAIAP) ¹³				· · · ·
Enrolled Clients ¹²	179	146	0	0
Dollars Spent	\$755,507	\$312,167	0	0
Premium Payments ¹²	853 ¹²	350	0	0
Average Cost per Premium Payment ¹²	\$886 ¹²	\$892	0	0
HIV Dental Services				
Visits	1,387 ¹⁰	1,677	1,500	1,500
Dollars Spent	\$556,011	\$672,285	\$601,174	\$601,174
Cost per Visit	\$401 ¹¹	\$401	\$401	\$401
HIV PREVENTION/EDUCATION PROGRAMS				
Counseling, Testing, Referral and Partner Notification				
Pre-Test Counseling Sessions	95,433 ¹¹	101,447	95,000	95,000
Dollars Spent	\$6,256,606 ¹¹	\$6,144,980	\$6,000,000	\$6,000,000
Cost per Session	\$66 ¹¹	\$61	\$63	\$63
Health Education, Risk Reduction and Community Level				
Prevention Activities				
Educational Contacts	38,904	32,661	36,000	36,000
Dollars Spent	\$3,129,758	\$3,198,794	\$3,250,000	\$3,250,000
Cost per Contact	\$80	\$98	\$90	\$90
HIV Materials Distribution				
Pieces of Material Distributed	4,534,460	3,730,974	3,500,000	3,500,000
Dollars Spent	\$447,494	\$498,926	\$450,000	\$450,000
Cost per Unit	\$0.10	\$0.13	\$0.13	\$0.13

¹⁰Revised CY 2008 Actual due to improved data collection.

¹¹Corrected CY 2008 Actual. ¹²Revised performance measure for improved program description.

¹³Program ended 6/30/09.

M00F02.03 INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH SERVICES — INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH ADMINISTRATION

20102011ActualAppropriation	2012 Allowance
226.10 223.00	223.00
5.74 2.52	2.57
16,479,049 16,679,234	17,588,363
308,437 134,526	155,207
193,204 191,067 311,624 285,151 104,396 115,804 45,892,321 40,873,850 29,995,191 32,792,885 313,273 52,206 52,206 10,000 887,120 1,564,687 85,756 85,506 77,835,091 75,918,950	187,232 158,850 109,403 47,169,795 32,839,703 2,584,230 63,991 83,113,204
94,622,577 92,732,710	100,856,774
11,994,650 9,950,384 -1,676,053 -83,121 10,318,597 9,867,263	
698 10,317,899 9,867,263 16,579,443 17,630,356 66,525,664 63,918,398 1,199,571 1,316,693 94,622,577 92,732,710	10,090,068 24,039,727 64,964,834 1,762,145 100,856,774

Special Fund Income:

$\begin{array}{cccccccccccccccccccccccccccccccccccc$	Reba	nd AIDS Drug Assistance Program Drug es Activity—Prior Fiscal Years	16,578,757 686	17,615,229 15,127	24,024,600 15,127
618,754 594,769 600, 665,073 1,022,073 1,338, 1,645,360 1,090,076 1,130, 960,133 1,090,076 1,130, ,445,872 1,421,188 1,374, 1,054,695 4,196,859 4,017, 2,518,635 3,409,839 3,349, 62, 369, 62, 112,170 100,875 36,436,278 3,015,163 36,436,278 37,736, 2,649,040 10,608,491 8,873,	Total		16,579,443	17,630,356	24,039,727
618,754 594,769 600, 665,073 1,022,073 1,338, 1,645,360 1,090,076 1,130, 960,133 1,090,076 1,130, ,445,872 1,421,188 1,374, 1,054,695 4,196,859 4,017, 2,518,635 3,409,839 3,349, 62, 369, 62, 112,170 100,875 36,436,278 3,015,163 36,436,278 37,736, 2,649,040 10,608,491 8,873,	ederal Fund Inco				
618,754 594,769 600, 665,073 1,022,073 1,338, 1,645,360 1,090,076 1,130, 960,133 1,090,076 1,130, ,445,872 1,421,188 1,374, 1,054,695 4,196,859 4,017, 2,518,635 3,409,839 3,349, 62, 369, 62, 112,170 100,875 36,436,278 3,015,163 36,436,278 37,736, 2,649,040 10,608,491 8,873,		A Food Plant Inspection	217 227	155 642	120.947
665,073 1,022,073 1,338, 960,133 1,090,076 1,130, ,445,872 1,421,188 1,374, 1,054,695 4,196,859 4,017, 2,518,635 3,409,839 3,349, 62, 369, 369, 112,170 100,875 36,015,163 3,015,163 36,436,278 37,736, 2,649,040 10,608,491 8,873,		ulosis Consortium Contract			
1,645,360 960,133 1,090,076 1,130, ,445,872 1,421,188 1,374, 1,054,695 4,196,859 4,017, 2,518,635 3,409,839 3,349, 62, 369, 62, 112,170 100,875 36,436,278 3,015,163 36,436,278 37,736, 2,649,040 10,608,491 8,873,		g Opportunities for Persons with AIDS			
960,133 1,090,076 1,130, ,445,872 1,421,188 1,374, 1,054,695 4,196,859 4,017, 2,518,635 3,409,839 3,349, 62, 369, 369, 112,170 100,875 37,736, 2,649,040 10,608,491 8,873,		Health Emergency Preparedness		1,022,075	1,550,042
,445,872 1,421,188 1,374, 1,054,695 4,196,859 4,017, 2,518,635 3,409,839 3,349, 62, 112,170 100,875 3,015,163 36,436,278 37,736, 2,649,040 10,608,491 8,873,		Grants and Cooperative Agreements	1,0 10,000		
,445,872 1,421,188 1,374, 1,054,695 4,196,859 4,017, 2,518,635 3,409,839 3,349, 62, 112,170 100,875 3,015,163 36,436,278 37,736, 2,649,040 10,608,491 8,873,		uberculosis Control Programs	960.133	1.090.076	1,130,319
1, 1,054,695 4,196,859 4,017, 2,518,635 3,409,839 3,349, 62, 112,170 100,875 3,015,163 36,436,278 37,736, 2,649,040 10,608,491 8,873,		ated HIV Services and Access to			, , , ,
1, 1,054,695 4,196,859 4,017, 2,518,635 3,409,839 3,349, 62, 112,170 100,875 3,015,163 36,436,278 37,736, 2,649,040 10,608,491 8,873,		rch for Children, Youth, Women, and			
4,054,695 4,196,859 4,017, 2,518,635 3,409,839 3,349, 62, 112,170 100,875 3,015,163 36,436,278 37,736, 2,649,040 10,608,491 8,873,	Fami	ies	1,445,872	1,421,188	1,374,186
2,518,635 3,409,839 3,349, 62, 112,170 100,875 3,015,163 36,436,278 37,736, 2,649,040 10,608,491 8,873,	93.262 Occupa	tional Safety and Health Program			1,772
62, 369, 112,170 100,875 3,015,163 36,436,278 37,736, 2,649,040 10,608,491 8,873,		zation Grants	4,054,695	4,196,859	4,017,870
62, 369, 112,170 100,875 3,015,163 36,436,278 37,736, 2,649,040 10,608,491 8,873,	93.283 Centers	-			
62, 369, 112,170 100,875 3,015,163 36,436,278 37,736, 2,649,040 10,608,491 8,873,		ntion— Investigations and Technical			
369, 112,170 100,875 3,015,163 36,436,278 37,736, 2,649,040 10,608,491 8,873,		ance	2,518,635	3,409,839	3,349,17
112,170100,8753,015,16336,436,27837,736,2,649,04010,608,4918,873,		afety and Security Monitoring Project			62,03
112,170 100,875 3,015,163 36,436,278 37,736, 2,649,040 10,608,491 8,873,	93.521 The	Affordable Care Act: Building			
112,170 100,875 3,015,163 36,436,278 37,736, 2,649,040 10,608,491 8,873,	Epide tion (miology Laboratory, and Health Informa- systems Capacity in the Epidemiology and			
112,170 100,875 3,015,163 36,436,278 37,736, 2,649,040 10,608,491 8,873,		atory Capacity for Infectious Disease			
112,170 100,875 3,015,163 36,436,278 37,736, 2,649,040 10,608,491 8,873,		and Emerging Infections Program (EIP)			
112,170 100,875 3,015,163 36,436,278 37,736, 2,649,040 10,608,491 8,873,	Coon	erative Agreements			369,02
8,015,163 36,436,278 37,736, 9,649,040 10,608,491 8,873,		and Entrant Assistance-Discretionary			505,02
8,015,163 36,436,278 37,736, 9,649,040 10,608,491 8,873,		S	112.170	100.875	
		re Formula Grants	38,015,163	36,436,278	37,736,73
	93.940 HIV	Prevention Activities-Health Department			
102,267 129,394 136,			12,649,040	10,608,491	8,873,650
102,267 129,394 136,	93.941 HIV D	emonstration, Research, Public and Profes-			
	siona	Education Projects	102,267	129,394	136,019
		iological Research Studies of AIDS			
			4 400 470		2,415,870
,180,470 1,606,282 1,192,			1,180,470	1,606,282	1,192,012
280 710 200 044 204			200 710	200.044	204.04
389,/10 399,944 384,			389,710	399,944	384,940
960,314 943,249 882,		mitted Diseases Control Grants	960,314	943,249	882,330
524 082 62 114 060 62 006	Total		65,534,983	62,114,960	63,996,156
389,710 960,314	and H Group 93.944 HIV/AI 93.959 Block of Su 93.977 Prevent Trans	IIV Infection in Selected Population s DS Surveillance Grants for Prevention and Treatment bstance Abuse ive Health Services-Sexually mitted Diseases Control Grants	960,314		
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		T			
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	deral Fund Rec		700 (00	1 166 601	~ · · · ·
		zation			614,55
799,633 1,155,581 614,	93./1/ Prevent	ing Healthcare-Associated Infections	191,048	647,857	354,12
	Total		990,681	1,803,438	968,67
799,633 1,155,581 614, 191,048 647,857 354,					
799,633 1,155,581 614, 191,048 647,857 354,	eimbursable Fun				
799,633 1,155,581 614, 191,048 647,857 354, 990,681 1,803,438 968,	N00100 DHR-F	amily Investment Administration	1,199,571	1,316,693	1,762,145

M00F02.07 CORE PUBLIC HEALTH SERVICES – INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH ADMINISTRATION

PROGRAM DESCRIPTION

Under the Core Public Health Services Program, State funds are matched with funds from each of Maryland's twenty-four local jurisdictions, in support of public health services. Public health services supported through this program include infectious disease prevention and treatment services, environmental health services, family planning services, maternal and child health services, wellness promotion services, adult health and geriatric services, and administration.

MISSION

The mission of the Core Public Health Services program is to provide resources and technical assistance to allow each local health department to thrive and excel in providing the ten essential public health services.

VISION

A high quality, effective public health system funded with State and local resources which supports prevention, provides protection, and promotes health for all Marylanders.

OTHER PERFORMANCE MEASURES

	FY2009	FY2010	FY2011	FY2012
Performance Measures	Actual	Actual	Estimated	Estimated
State Funding by Subdivision: (Includes General and Federal Funds)				
ALLEGANY	1,456,709	967,398	967,398	967,398
ANNE ARUNDEL	5,214,946	3,523,126	3,523,126	3,523,126
BALTIMORE COUNTY	7,240,828	4,924,229	4,924,229	4,924,229
CALVERT	632,074	432,944	432,944	432,944
CAROLINE	855,395	565,567	565,567	565,567
CARROLL	2,010,504	1,347,122	1,347,122	1,347,122
CECIL	1,319,868	885,657	885,657	885,657
CHARLES	1,637,337	1,101,822	1,101,822	1,101,822
DORCHESTER	687,899	457,055	457,055	457,055
FREDERICK	2,476,593	1,662,354	1,662,354	1,662,354
GARRETT	696,897	461,373	461,373	461,373
HARFORD	2,847,210	1,911,648	1,911,648	1,911,648
HOWARD	2,042,928	1,388,659	1,388,659	1,388,659
KENT	532,016	351,124	351,124	351,124
MONTGOMERY	5,224,762	3,601,473	3,601,473	3,601,473
PRINCE GEORGE'S	8,410,064	5,713,956	5,713,956	5,713,956
QUEEN ANNE'S	676,676	451,737	451,737	451,737
ST. MARY'S	1,314,936	879,549	879,549	879,549
SOMERSET	683,653	452,446	452,446	452,446
TALBOT	532,689	355,694	355,694	355,694
WASHINGTON	2,235,033	1,491,253	1,491,253	1,491,253
WICOMICO	1,534,195	1,024,070	1,024,070	1,024,070
WORCESTER	522,659	354,150	354,150	354,150
BALTIMORE CITY	11,066,332	7,472,078	7,472,078	7,472,078
TOTAL	\$61,852,203	\$41,776,484	\$41,776,484	\$41,776,484

M00F02.07 CORE PUBLIC HEALTH SERVICES - INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH ADMINISTRATION

Appropriation Statement:	2010 Actual	2011 Appropriation	2012 Allowance
12 Grants, Subsidies and Contributions	41,776,484	41,776,484	41,776,484
Total Operating Expenses	41,776,484	41,776,484	41,776,484
Total Expenditure	41,776,484	41,776,484	41,776,484
Original General Fund Appropriation Transfer of General Fund Appropriation	57,359,207 -20,075,723	37,283,484	
Net General Fund Expenditure Federal Fund Expenditure	37,283,484 4,493,000	37,283,484 4,493,000	37,283,484 4,493,000
Total Expenditure	41,776,484	41,776,484	41,776,484
Federal Fund Income: 93.994 Maternal and Child Health Services Block Grant to the States	4,493,000	4,493,000	4,493,000

M00F02.49 LOCAL HEALTH NON-BUDGETED FUNDS — INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH ADMINISTRATION

Program Description:

Each political subdivision in Maryland operates a local health department with funding provided by state grants and human service contracts, local funds for required match and 100% local funds, and fees generated by the program. The local health departments are responsible for operating these programs within available funding. This program reflects disbursements made by the Comptroller for local health departments, and state positions utilized by the local health departments. Local health departments also disburse funds through the local subdivisions, and employ staff in local positions. Those local expenditures and positions are not included in this program.

2010

2011

2012

	Actual	Appropriation	Allowance
Number of Authorized Positions	3,024.35	2,893.82	2,893.82
Number of Contractual Positions	508.85	507.38	506.29
01 Salaries, Wages and Fringe Benefits	177,250,859	180,797,000	184,411,000
02 Technical and Special Fees	18,187,452	18,551,000	18,922,000
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	$1,825,001\\849,675\\909,525\\1,033,108\\35,084,655\\6,068,392\\1,071,042\\1,736,716\\-3,728,532\\2,423,879$	$\begin{array}{r} 1,863,000\\ 866,000\\ 928,000\\ 1,053,000\\ 35,785,000\\ 6,224,000\\ 1,092,000\\ 1,772,000\\ -3,803,000\\ 2,473,000\\ \end{array}$	1,902,000 884,000 945,000 1,074,000 36,502,000 6,350,000 1,112,000 1,807,000 -3,879,000 2,518,000
Total Operating Expenses	47,273,461	48,253,000	49,215,000
Total Expenditure	242,711,772	247,601,000	252,548,000
Non-budgeted Fund Income: State Funds Local Funds	173,450,972 69,260,800	176,955,810 70,645,190 247,601,000	180,490,068 72,057,932
Total	242,711,772	247,001,000	252,548,000

M00F03.00 FAMILY HEALTH ADMINISTRATION

PROGRAM DESCRIPTION

The Family Health Administration protects, promotes, and improves the health and well being of all Marylanders and their families by working to assure the availability of quality primary, preventive and specialty health care services, with special attention to at-risk and vulnerable populations, including women and children. In so doing, the Administration aims to prevent and control chronic diseases, prevent injuries, provide public health information and promote healthy behaviors. Major ongoing activities include efforts in maternal and child health; reproductive health and family planning; genetics and children with special health care needs; the Maryland Women, Infants and Children (WIC) Program; primary care and rural health; chronic disease prevention; cancer surveillance and control; health promotion, education, and tobacco use prevention; oral health; and injury prevention.

MISSION

The mission of the Family Health Administration is to protect, promote, and improve the health and well-being of all Marylanders and their families through community-based public health efforts, giving special attention to at-risk and vulnerable populations.

VISION

The Family Health Administration envisions a future in which all Marylanders and their families enjoy optimal health and well-being.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To improve the health status of Marylanders and their families by assuring the provision of quality primary, preventive and specialty care services.

Objective 1.1 By calendar year 2011, the infant mortality rate will be no more than 7.2 per 1,000 live births for all races and 12.6 per 1,000 live births for African-Americans.

	CY2008	CY2009	CY2010	CY2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Infant mortality rate for all races	8.0	7.2	7.2	7.2
Infant mortality rate for African-Americans	13.4	13.6	13.1	12.6

Objective 1.2 By calendar year 2011, the percentage of infants born to women receiving prenatal care in the first trimester will be at least 90 percent.

	CY2008	CY2009	CY2010	CY2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent births with first trimester care	80.2%	80.2%	85.0%	90.0%

Objective 1.3 By calendar year 2011, the teen birth rate will be no more than 25.8 per 1,000 women.

	CY2008	CY2009	CY2010	CY2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Teen birth rate, ages 15-19	32.7	31.2	28.4	25.8

Objective 1.4 By calendar year 2011, the number of children under age 6 years with elevated blood lead levels (> 10 ug/dl) will be no more than 230.

	CY2008	CY2009	CY2010	CY2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of children < age 6 years with elevated				
blood lead levels	713	553	357	230

M00F03.00 FAMILY HEALTH ADMINISTRATION (Continued)

Objective 1.5 By calendar year 2011, the percent of deaths from causes related to sickle cell disease, among children between the ages of one and four who were identified through the newborn screening program, will be maintained at less than 2 percent.

	CY2008	CY2009	CY2010	CY2011
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Mortality rate	0%	0%	0%	0%

Objective 1.6 By fiscal year 2012, the percent of infants born in Maryland screened for hearing impairment will be at least 99 percent.

	2009	2010	2011	2012
Performance Measures	Actual	Estimated	Estimated	Estimated
Input: Number of infants born in Maryland	74,999*	76,000	76,000	76,000
Output: Percent of infants screened	99%*	99%	99%	99%

Goal 2. To prevent chronic diseases and disabilities, detect cancer early, and ensure accurate public health surveillance.Objective 2.1 By calendar year 2012, reduce breast cancer mortality to a rate of no more than 22.0 per 100,000 persons in Maryland.

	CY2009	CY2010	CY2011	CY2012
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Breast cancer mortality rate	23.5	23.0	22.5	22.0

Objective 2.2 By calendar year 2012, reduce the oral and pharyngeal cancer mortality rate in Maryland to a rate of no more than 2.5 per 100,000 persons.

	CY2009	CY2010	CY2011	CY2012
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Oral-pharyngeal cancer mortality rate	2.5	2.5	2.5	2.5

Objective 2.3 By calendar year 2011, reduce the heart disease mortality rate in Maryland to a rate of no more than 171.5 per 100,000 persons of all races and 211.7 per 100,000 persons for African-Americans.

Performance Measures	CY2008 Actual	CY2009 Actual	CY2010 Estimated	CY2011 Estimated
Outcome: Heart disease mortality rate for all races	196.7	193.9	179.0	171.5
Heart disease mortality rate for African Americans	240.1	238.3	220.1	211.7

Note: * This figure has been corrected since the Budget Book presentation last year.

SUMMARY OF FAMILY HEALTH ADMINISTRATION

	2010	2011	2012
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	173.30	170.30	170.30
Total Number of Contractual Positions	4.79	6.33	6.71
Salaries, Wages and Fringe Benefits	14,347,156	13,825,514	14,458,375
Technical and Special Fees	183,280	214,028	224,059
Operating Expenses	194,853,895	203,585,440	204,422,871
Original General Fund Appropriation	33,029,033	33,724,969	
Transfer/Reduction	4,314,928	-2,068,091	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	37,343,961 15,724	31,656,878	
Net General Fund Expenditure	37,328,237	31,656,878	31,608,815
Special Fund Expenditure	44,148,397	49,258,633	49,311,858
Federal Fund Expenditure	127,857,697	136,659,471	138,134,632
Reimbursable Fund Expenditure	50,000	50,000	50,000
Total Expenditure	209,384,331	217,624,982	219,105,305

M00F03.02 FAMILY HEALTH SERVICES AND PRIMARY CARE - FAMILY HEALTH ADMINISTRATION

PROGRAM DESCRIPTION

The Family Health Services and Primary Care Program of the Family Health Administration seek to assure the availability of quality health services to the citizens of Maryland, with special emphasis on women, children and their families. The Program includes the Office of Genetics and Children with Special Health Care Needs; Maryland Women, Infants and Children (WIC) Program; and the Center for Maternal and Child Health.

This program shares the mission, vision, goals, objectives, and performance measures of the Family Health Administration, M00F03.00

OTHER PERFORMANCE MEASURES

Performance Measures	2009 Actual	2010 Actual	2011 Estimated	2012 Estimated
Family Planning:				
Family planning/reproductive health visits	147,600	139,300	140,760	139,300
Dollars spent (millions of dollars)	\$12.03	\$12.08	\$11.81	\$11.86
Subsidy for each visit*	\$85.50	\$86.74	\$83.92	\$85.12

Note: * The median cost of a family planning/reproductive health visit is \$150. Numbers may differ due to rounding.

Women, Infants and Children Food Program:

Average monthly participation:				
Women served	36,442	36,021	39,206	37,379
Infants served	36,538	36,186	39,309	37,550
Children served	71,092	76,463	76,485	79,346
Total	144,072	148,670	155,000	154,275
Average monthly food cost per participant	\$63.63	\$57.34	\$65.86	\$57.90
Annual food cost (millions of dollars)	\$110.02	\$102.29	\$122.50	\$107.18
Less: infant formula, juice and cereal rebates (millions of dollars)	37.19	32.46	41.42	33.02
Net annual food cost (millions of dollars)	\$72.83	\$69.83	\$81.08	\$74.16
Net monthly food cost per participant	\$42.12	\$39.14	\$43.59	\$40.06

M00F03.02 FAMILY HEALTH SERVICES AND PRIMARY CARE - FAMILY HEALTH ADMINISTRATION

2010 Actual	2011 Appropriation	2012 Allowance
101.30	103.50	103.50
1.24	1.33	1.71
8,510,407	8,665,920	8,933,275
84,085	93,314	93,571
245,708 135,895 43,221 117,836,935 2,409,878 31,399 644,407 21,404,469 34,965 142,786,877	219,652 106,995 22,911 129,495,049 1,527,890 527,637 19,746,465 40,071 151,686,670	239,492 141,659 18,153 126,816,506 2,300,913 542,307 21,743,935 31,621 151,834,586
20,312,874 4,107,062	20,428,329	160,861,432
24,419,936 12,006,124 114,955,309 151,381,369	20,428,329 15,057,346 124,960,229 160,445,904	20,306,205 15,057,346 125,497,881 160,861,432
	Actual 101.30 1.24 8,510,407 84,085 245,708 135,895 43,221 117,836,935 2,409,878 31,399 644,407 21,404,469 34,965 142,786,877 151,381,369 20,312,874 4,107,062 24,419,936 12,006,124 114,955,309	ActualAppropriation101.30103.501.241.338,510,4078,665,92084,08593,314245,708219,652135,895106,99543,22122,911117,836,935129,495,0492,409,8781,527,89031,399644,407644,407527,63721,404,46919,746,46534,96540,071142,786,877151,686,670151,381,369160,445,90420,312,87420,428,3294,107,06224,419,93624,419,93620,428,32912,006,12415,057,346114,955,309124,960,229

Special Fund Income:

Special Fund Income: M00301 Commemorative Birth Certificates M00318 Grant Activity—Prior Fiscal Years	6,124	35,000 22,346	35,000 22,346
M00340 Health Care Coverage Fund Y01A02 Dedicated Purpose Account	12,000,000	15,000,000	15,000,000
Total	12,006,124	15,057,346	15,057,346
Federal Fund Income:			
10.557 Special Supplemental Nutrition Program for			
Women, Infants, and Children	98,982,951	112,014,271	109,563,247
93.070 Environmental Public Health and Emergency			
Response			432,400
93.092 Personal Responsibility Education Program			956,878
93.110 Maternal and Child Health Federal			
Consolidated Programs	214,681	249,617	225,055
93.130 Primary Care Services Resource Coordination			
and Development	209,819	188,673	199,972
93.165 Grants to States for Loan Repayment Program	250,000	250,000	250,000
93.217 Family Planning-Services	4,695,952	4,270,649	4,568,890
93.235 Abstinence Education			486,550
93.251 Universal Newborn Hearing Screening	135,592	117,561	133,829
93.283 Centers for Disease Control and			
Prevention— Investigations and Technical			
Assistance	527,543	597,114	151,021
93.301 Small Rural Hospital Improvement Grants	27,301	30,000	30,000
93.402 State Loan Repayment Program, Recovery Act	50,000		
93.414 State Primary Care Offices, Recovery Act	6,171		38,305
93.505 Affordable Care Act Maternal, Infant, and			
Early Childhood Home Visiting Program			993,997
93.767 Children's Health Insurance Program	264,929		
93.778 Medical Assistance Program	2,231,486		
93.913 Grants to States for Operation of Offices of			
Rural Health	150,084	130,599	142,973
93.946 Cooperative Agreements to Support State-Based			
Safe Motherhood and Infant Health			
Initiative Programs, Recovery Act	146,627	130,165	127,581
93.994 Maternal and Child Health Services Block Grant			
to the States	7,062,173	6,981,580	7,197,183
Total	114,955,309	124,960,229	125,497,881

M00F03.06 PREVENTION AND DISEASE CONTROL - FAMILY HEALTH ADMINISTRATION

PROGRAM DESCRIPTION

The Prevention and Disease Control program of the Family Health Administration is seeks to assure with the prevention of disease and injury in Maryland through education, community-based strategies, and health care infrastructure building. The program includes the Center for Cancer Surveillance and Control; Office of Chronic Disease Prevention; Center for Health Promotion, Education and Tobacco Use Prevention; and Office of Oral Health. This program shares the mission, vision, goals, objectives, and performance measures of the Family Health Administration, M00F03.00.

OTHER PERFORMANCE MEASURES

Performance Measures	2009 Actual	2010 Actual	2011 Estimated	2012 Estimated
Health Promotion Tobacco Quitline:				
Number of individual served with personal counseling and/or NRT	9,176	6,161	4,554	7,395
Dollars spent	\$1,454,087	\$1,091,928	\$791,957	\$1,339,617
Cost per individual	\$158.47	\$177.23	\$173.90	\$181.15
Tobacco Control:				
Number of high risk individuals - smoking cessation*	11,942	0	0	0
Dollars spent	\$411,538	\$0	\$0	\$0
Cost per student	\$34.46	\$0	\$0	\$0
Number of students receiving tobacco education training*	61,416	0	0	0
Dollars spent	\$215,000	\$0	\$0	\$0
Cost per student	\$3.50	\$0	\$0	\$0
Kids in Safety Seats (KISS):				
Safety seat distribution and inspection	3,074	2,336	2,476	2,624
Dollars spent	\$57,513	\$61,454	\$62,244	\$60,618
Cost per family served	\$18.71	\$26.31	\$25.14	\$23.10
Cancer Control				
Breast and Cervical Cancer Screenings:				
Number of mammograms, clinical breast exams and PAP smears**	29,750	27,588	26,712	26,000
Dollars spent	\$6,465,766	\$6,418,757	\$6,514,510	\$6,522,505
Cost per screening	\$217.34	\$232.66	\$243.88	\$250.87
Breast and Cervical Cancer Diagnosis/Treatment:				
Number of invoices	34,972	31,865	33,516	33,516
Dollars spent (millions of dollars)	\$15.21	\$14.60	\$14.90	\$14.90
Cost per service	\$435	\$458	\$445	\$445

Note: * Funding is no longer available for these activities due to State budget reductions.

** The 2010 "actual" reflects nine months of actual plus three months projected.

M00F03.06 CIGARETTE RESTITUTION FUND – CANCER PREVENTION, EDUCATION, SCREENING AND TREATMENT PROGRAM – FAMILY HEALTH ADMINISTRATION

PROGRAM DESCRIPTION

The Cancer Prevention, Education, Screening and Treatment Program was created under the Cigarette Restitution Fund (CRF) and seeks to reduce death and disability due to cancer in Maryland through implementation of local public health and statewide academic health center initiatives.

MISSION

The mission of the Cancer Prevention, Education, Screening and Treatment Program is to reduce the burden of cancer among Maryland residents through enhancement of cancer surveillance, implementation of community-based programs to prevent and/or detect and treat cancer early, enhancement of cancer research, and translation of cancer research into community-based clinical care.

VISION

The Cancer Prevention, Education, Screening and Treatment Program envisions a future in which all residents of Maryland can lead healthy, productive lives free from cancer or disability due to cancer.

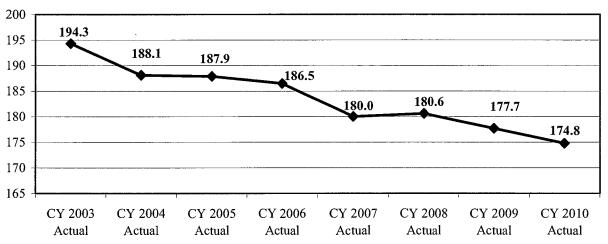
KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To reduce overall cancer mortality in Maryland.

Objective 1.1 By calendar year 2012, reduce overall cancer mortality to a rate of no more than 168.5 per 100,000 persons. (Ageadjusted to the 2000 U.S. standard population.)

	CY2009	CY2010	CY2011	CY2012
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Overall cancer mortality rate	177.7	174.8	171.6	168.5

Overall Cancer Mortality Rate Per 100,000 Persons Age Adjusted to 2000 U.S. Population



Goal 2. To reduce disparities in cancer mortality between ethnic minorities and whites.

Objective 2.1 By calendar year 2012, reduce disparities in overall cancer mortality between blacks and whites to a rate of no more than 1.05. (Age-adjusted to the 2000 U.S. standard population.)

	CY2009	CY2010	CY2011	CY2012
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Cancer death rate ratio between blacks/whites	1.09	1.08	1.07	1.05

M00F03.06 CIGARETTE RESTITUTION FUND – CANCER PREVENTION, EDUCATION, SCREENING AND TREATMENT PROGRAM – FAMILY HEALTH ADMINISTRATION (Continued)

Goal 3. To reduce mortality due to each of the targeted cancers under the local public health component of the CRF program.

Objective 3.1 By calendar year 2012, reduce colorectal cancer mortality to a rate of no more than 14.8 per 100,000 persons in Maryland. (Age-adjusted to the 2000 U.S. standard population.)

	2009	2010	2011	2012
Performance Measures *	Actual	Actual	Estimated	Estimated
Output: Number screened for colorectal cancer with CRF funds	1,825	1,384	1,605	1,605
Number minorities screened for colon cancer with CRF funds	825	808	817	817
	CY2009	CY2010	CY2011	CY2012
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Colorectal cancer mortality rate	16.6	16.0	15.4	14.8

Objective 3.2 By calendar year 2012, reduce breast cancer mortality to a rate of no more than 22.0 per 100,000 persons in Maryland. (Age-adjusted to the 2000 U.S. standard population.)

	2009	2010	2011	2012
Performance Measures *	Actual	Actual	Estimated	Estimated
Output: Number of women screened for breast cancer with CRF funds	1,281	894	1,088	1,088
Number of minority women screened for breast cancer with CRF fund	s 1,094	751	923	923
	CY2009	CY2010	CY2011	CY2012
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Breast cancer mortality rate	23.5	23.0	22.5	22.0

Objective 3.3 By calendar year 2012, reduce prostate cancer mortality to a rate of no more than 23.4 per 100,000 persons in Maryland. (Age-adjusted to the 2000 U.S. standard population.)

	2009	2010	2011	2012
Performance Measures **	Actual	Actual	Estimated	Estimated
Output: Number of men screened for prostate cancer with CRF funds	654	253	145	145
Number of minority men screened for prostate cancer with CRF funds	552	225	124	124
	CY2009	CY2010	CY2011	CY2012
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Prostate cancer mortality rate	25.5	24.8	24.1	23.4

Goal 4. To increase access to cancer care for uninsured persons in Maryland.

Objective 4.1 To provide treatment or linkages to treatment for uninsured persons screened for cancer under the Cancer Prevention, Education, Screening and Treatment Program.

	2009	2010	2011	2012
Performance Measures *	Actual	Actual	Estimated	Estimated
Output: Number persons diagnosed and linked or provided treatment	59	45	52	52

Goal 5. To reduce the burden of cancer and tobacco-related diseases through the Maryland Statewide Health Network (MSHN) by: conducting prevention, education and control activities; promoting increased participation of diverse populations in clinical trials; developing best practice models; coordinating with local hospitals, health care providers and local health departments; and expanding telemedicine linkages.

Objective 5.1 By fiscal year 2012, approximately 35 percent of the individuals participating in clinical trials through University of Maryland Greenebaum Cancer Center (UMGCC) will be from diverse populations.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals participating in clinical trials	505	1,198	1,200	1,250
Number of diverse individuals participating in clinical trials	192	396	420	438
Outcome: Percent of diverse individuals participating in clinical trials	38.0%	33.0%	35.0%	35.0%

Note: * The estimated numbers for fiscal years 2011 and 2012 are the average of the two years of Actual data.

** Estimated numbers of men screened for prostate cancer in 2011 and 2012 are based on estimated performance measures for 2011.

M00F03.06 CIGARETTE RESTITUTION FUND – TOBACCO USE PREVENTION AND CESSATION PROGRAM - FAMILY HEALTH ADMINISTRATION

PROGRAM DESCRIPTION

The Tobacco Use Prevention, and Cessation Program is a statutory program (Subtitle 10, Sections 13-1001 thru 13-1014 of the Health-General Article) incorporating the *best practice* recommendations of the Center for Disease Control and Prevention (CDC). The Program delivers comprehensive smoking cessation assistance to Maryland smokers seeking assistance in quitting smoking, and tobacco use prevention services and counter-marketing initiatives directed at Maryland youth and young adults. Program funding is through the Cigarette Restitution Fund. The program is mandated to conduct biennial county-level youth and adult tobacco surveys, replicating the Program's baseline (Fall 2000) surveys, in support of state and local program accountability measures, evaluation, and program planning and development. The last surveys were conducted in the fall of 2008.

MISSION

The mission of the Tobacco Use Prevention and Cessation Program is to reduce the use of tobacco products in Maryland, thereby reducing the burden of tobacco related morbidity and mortality on the population.

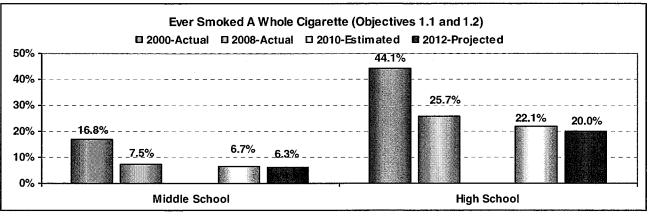
VISION

The Tobacco Use Prevention and Cessation Program envisions a future in which all residents of Maryland can lead healthy, productive lives free from disease and cancer caused by the use of tobacco.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To reduce the proportion of under-age (less than eighteen years old) Maryland youth who have ever initiated tobacco use.Objective 1.1 By the end of calendar year 2012, reduce the proportion of under-age Maryland middle school students that have smoked a whole cigarette by 62.5 percent from the calendar year 2000 baseline rate.

Performance Measures	CY2000 Actual	CY2008 Actual	CY2010 Estimated	CY2012 Projected
Input: Percentage of under-age middle school students who				
ever smoked a whole cigarette	16.8%	7.5%	6.7%	6.3%
Outcome: Cumulative percentage change for middle school students	N/A	-55.4%	-60.1%	-62.5%



Objective 1.2 By the end of calendar year 2012, reduce the proportion of under-age Maryland high school students that have ever smoked a whole cigarette by 54.6 percent from the calendar year 2000 baseline rate.

Performance Measures	CY2000 Actual	CY2008 Actual	CY2010 Estimated	CY2012 Projected
Input: Percentage of under-age high school students who ever				
smoked a whole cigarette	44.1%	25.7%	22.1%	20.0%
Outcome: Cumulative percentage change for high school students	N/A	-41.7%	-49.9%	-54.6%

M00F03.06 CIGARETTE RESTITUTION FUND – TOBACCO USE PREVENTION AND CESSATION PROGRAM - FAMILY HEALTH ADMINISTRATION (Continued)

Goal 2. To reduce the proportion of Maryland youth and adults who currently smoke cigarettes.

Objective 2.1 By end of calendar year 2012, reduce the proportion of Maryland adults and under-age middle and high school youth who currently smoke cigarettes by 20 percent, 65.8 percent, and 30.4 percent respectively from calendar year 2000 baseline rate.

	CY2000	CY2008	CY2010	CY2012
Performance Measures	Actual	Actual	Estimated	Projected
Input: Percent of adults who currently smoke cigarettes	17.5%	12.4%	12.8%	14.0%
Percent of under-age middle school students who smoke cigarettes	7.3%	3.6%	2.9%	2.5%
Percent of under-age high school students who smoke cigarettes	23.0%	15.3%	15.0%	16.0%
Outcome: Cumulative percentage change for adults	N/A	-29.1%	-27.0%	-20.0%
Cumulative percentage change for middle school students	N/A	-50.7%	-60.0%	-65.8%
Cumulative percentage change for high school students	N/A	-33.5%	-34.8%	-30.4%

Goal 3. To reduce the prevalence of current smoking among minority populations.

Objective 3.1 By the end of calendar year 2012, reduce the proportion of African-American adults who currently smoke cigarettes by 27.3 percent from the calendar year 2000 baseline rate.

	CY2000	CY2008	CY2010	CY2012
Performance Measures	Actual	Actual	Estimated	Projected
Input: Percent of adult African-Americans who smoke cigarettes	22.0%	14.4%	15.0%	16.0%
Outcome: Cumulative percentage change	N/A	-34.5%	-31.8%	-27.3%

Objective 3.2 By the end of calendar year 2012, reduce the proportion of Hispanic adults who currently smoke cigarettes by 38.7% from the calendar year 2000 baseline rate.

	CY2000	CY2008	CY2010	CY2012
Performance Measures	Actual	Actual	Estimated	Projected
Input: Percentage of adult Hispanics who currently smoke cigarettes	21.2%	11.7%	12.0%	13.0%
Outcome: Cumulative percentage change	N/A	-44.8%	-43.4%	-38.7%

Goal 4. To counteract tobacco industry marketing and advertising efforts and promote smoking cessation for those adult smokers who are thinking about quitting smoking.

Objective 4.1 By the end of calendar year 2012, deliver DHMH CRF Tobacco Program counter-marketing and media messages to 20% of the general population and to 25 percent of targeted minority populations.

Performance Measures	CY2000 Actual	CY2008 Actual	CY2010 Estimated	CY2012 Projected
Outcome: Percent of general population seeing/hearing messages	0	22.2%	*	20%
Percent of minority populations seeing/hearing messages	0	27.4%	*	25%

Goal 5. To change the existing environmental context in Maryland communities from toleration or promotion of tobacco use to a context which does not condone exposing youth less than eighteen years old to second hand smoke or selling tobacco to minors.

Objective 5.1 By the end of calendar year 2012, increase by 15.2 percent from the calendar year 2000 baseline rate the proportion of Maryland adults who strongly agree that cigarette smoke is harmful to children.

	CY2000	CY2008	CY2010	CY2012
Performance Measures	Actual	Actual	Projected	Projected
Input: Percent strongly agree	78.1%	85.5%	*	90%
Outcome: Cumulative percentage change	N/A	9.5%	*	15.2%

M00F03.06 CIGARETTE RESTITUTION FUND – TOBACCO USE PREVENTION AND CESSATION PROGRAM - FAMILY HEALTH ADMINISTRATION (Continued)

Objective 5.2 By the end of calendar year 2012, increase by 32 percent from the calendar year 2000 baseline rate the proportion of Maryland households with minor children that are smoke-free.

	CY2000	CY2008	CY2010	CY2012
Performance Measures	Actual	Actual	Projected	Projected
Input: Percent of youth living in smoke-free homes	68.2%	76.1%	*	90%
Outcome: Cumulative percentage change	N/A	11.6%	*	32%

Notes: Calendar years were used for goals and objectives where data sources are the baseline and subsequent tobacco surveys. Data collection occurs only during the fourth quarter of the applicable calendar year (the second quarter of the fiscal year). Thus, objectives more closely relate to what has occurred by the end of any particular calendar year than they would to a fiscal year which ends six months after the last data is collected. All data has been updated to reflect updated analyses and any definitional changes.

Where data is listed as "Actual" it represents results of analysis from the relevant data source. Where data is listed as "Estimated" it represents the current estimate when analysis of existing data is not yet complete. Where data is listed as "Projected" it represents a data point on which data has not yet been collected and the figure listed is the current projection of the value of that data point. This differentiation in the use of "Estimates" and "Projections" is consistent with that used by the federal government when distinguishing between estimates of current time frames and projections for future time frames (see U.S. Census for example). Data from the fall 2008 surveys will be reported as required by Subtitle 10, Title 13, Health-General Article in the fall of 2009.

The Department conducted its baseline tobacco surveys in the fall of 2000 and biennially thereafter. The fall 2004 surveys were skipped pursuant to legislative amendment to program legislation introduced in response to the then existing State fiscal crisis. Currently the Department is required by legislation to conduct its next tobacco surveys in the fall of 2008, 2010, 2012, etc. The program legislation requires that subsequent tobacco surveys be conducted using the same methodologies and models as were used for the baseline surveys to ensure comparability.

* The fall 2010 Maryland Adult Tobacco Survey will not be administered due to budget reductions. It is currently anticipated that it will be resumed in the fall of 2012. For that reason, no data for 2010 for Goal 4 and 5 will ever be available. Adult prevalence estimates in support of goals 2 and 3 will be available through the Behavioral Risk Factor Surveillance System survey for calendar 2010.

M00F03.06 PREVENTION AND DISEASE CONTROL — FAMILY HEALTH ADMINISTRATION

Appropriation Statement:	301.0	2011	2012
	2010 Actual	2011 Appropriation	2012 Allowance
Number of Authorized Positions	72.00	66.80	66.80
Number of Contractual Positions	3.55	5.00	5.00
01 Salaries, Wages and Fringe Benefits	5,836,749	5,159,594	5,525,100
02 Technical and Special Fees	99,195	120,714	130,488
03 Communication	19,761	75,229	73,114
04 Travel 07 Motor Vehicle Operation and Maintenance	213,154 1,739	242,927 1,653	95,140 1,819
08 Contractual Services	43,470,885	43,659,335	44,271,841
09 Supplies and Materials	201,309	227,161	161,758
10 Equipment—Replacement	1,888	102,459	102 557
11 Equipment—Additional 12 Grants, Subsidies and Contributions	131,160 8,017,343	7,575,890	102,557 7,869,867
13 Fixed Charges	9,779	14,116	12,189
Total Operating Expenses	52,067,018	51,898,770	52,588,285
Total Expenditure	58,002,962	57,179,078	58,243,873
Original General Fund Appropriation Transfer of General Fund Appropriation	12,716,159 207,866	13,296,640 2,068,091	
Total General Fund Appropriation	12,924,025	11,228,549	
Less: General Fund Reversion/Reduction	15,724		
Net General Fund Expenditure	12,908,301	11,228,549	11,302,610
Special Fund Expenditure	32,142,273	34,201,287	34,254,512
Federal Fund Expenditure Reimbursable Fund Expenditure	12,902,388 50.000	11,699,242 50,000	12,636,751 50,000
Total Expenditure	58,002,962	57,179,078	58,243,873
M00318 Grant Activity—Prior Fiscal Years M00363 Spinal Cord Injury Trust Fund M00394 Maryland Cancer Fund M00398 National Association of Chronic Disease Directors M00412 Kids in Safety Seats	1,333 78,275 882,975 52,170 575	22,665 1,086,189 49,991	22,665 1,061,087
swf305 Cigarette Restitution Fund	31,126,945	33,042,442	33,170,760
Total	32,142,273	34,201,287	34,254,512
Federal Fund Income:			
20.600 State and Community Highway Safety	175,666	172,975	178,450
93.006 State and Territorial and Technical Assistance Capacity Development Minority			
HIV/AIDS Demonstration Program	158,165		
93.069 Public Health Emergency Preparedness	973,676		
93.136 Injury Prevention and Control Research and State and Community Based Programs	1,369,662	1,204,195	1,146,972
93.283 Centers for Disease Control and Prevention— Investigations and Technical			
Assistance	8,327,698	8,442,919	8,846,017
93.723 Prevention and Wellness-State, Territories and Pacific Islands, Recovery Act	50,207		499,531
93.991 Preventive Health and Health Services Block Grant	1,847,314	1,879,153	1,965,781
Total	12,902,388	11,699,242	12,636,751
		· · · · · · · · · · · · · · · · · · ·	
Reimbursable Fund Income: R30B21 USM-Baltimore	50.000	50.000	60.000
KJUDZI USIM-Dalumuit	50,000	50,000	50,000

M00F05.01 POST MORTEM EXAMINING SERVICES - OFFICE OF THE CHIEF MEDICAL EXAMINER

PROGRAM DESCRIPTION

Sections 5-301 to 312, of the Health-General Article establish the following objectives for the Office of the Chief Medical Examiner: to investigate violent and suspicious deaths or those unattended by a physician; to keep reports of all investigated deaths; to perform autopsies when necessary and in all cases to determine the cause and manner of death; to complete death certificates with the required information; to furnish the State's Attorney records relating to every death in which, in the judgment of the medical examiner, further investigation is deemed advisable; and to make the Office's records available to courts, the family of the deceased and others. Title 10, Subtitle 35, of the Code of Medical Regulations mandates the involvement of the Office of the Chief Medical Examiner to investigate all deaths of firefighters and State Fire Marshal personnel; to allow for cornea tissue removal and internal organs for transplantation; to report any communicable disease related death to the appropriate health officer; and to investigate deaths in a State funded or State operated facility.

MISSION

The mission of the Office of the Chief Medical Examiner is to: provide competent, professional, thorough and objective death investigations in cases mandated in Maryland statute, thus assisting State's Attorneys, courts, law enforcement agencies and especially families in understanding related issues; strengthen partnerships between the Federal, State and local governments, and the business community through the training and education of physicians, other health professionals, members of the legal and law enforcement profession, as well as other individuals involved in death investigations; cooperate with and support research programs directed at increasing knowledge of the pathology of disease and other conditions contributing to injury and death in our communities; and protect and promote the health of the public and assist the development of programs to prevent injury and death whenever possible.

VISION

The vision of the Office of the Chief Medical Examiner is a world class and professional death investigation system grounded in the principles of quality, accountability, efficiency, objectivity and sensitivity towards each victim's family members.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Provide timely death investigation with sensitivity and balance towards family members.

Objective 1.1 During fiscal year 2012, ninety-nine percent of all medical examiner cases requiring further examination will be examined and ready for release within 24 hours of admission to the Office of the Chief Medical Examiner.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total deaths investigated	9,994	9,971	10,065	10,065
Output: Cases examined	4,112	4,005	4,165	4,165
Quality: Percent of cases released within 24 hours	99%	99%	99%	99%

Goal 2. Provide State's Attorney with autopsy reports on all medical examiner cases where further investigation is deemed advisable. Objective 2.1 By fiscal year 2012, ninety percent of all autopsy reports will be completed and forwarded, when necessary, to the State's Attorney's office within 60 working days following the investigation.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Examinations performed	4,112	4,005	4,165	4,165
Number of Medical Examiners (FTE)	15.6	15.1	15.1	14.5
Outcome: Percent of reports completed within 60 days	99%	72%	90%	90%
Efficiency: Ratio of autopsies to Medical Examiners, including Chief				
Medical Examiner	264	265	276	287

2010

2011

2012

OFFICE OF THE CHIEF MEDICAL EXAMINER

M00F05.01 POST MORTEM EXAMINING SERVICES

	Actual	Appropriation	Allowance
Number of Authorized Positions	81.00	81.00	80.40
Number of Contractual Positions	6.07	5.55	5.55
01 Salaries, Wages and Fringe Benefits	7,198,597	7,197,265	7,308,435
02 Technical and Special Fees	571,163	520,950	537,925
03 Communication	62,085 4,311 312,820 9,580 951,822 629,514 221,240	61,064 4,365 595,288 14,851 943,375 567,225 145,110 258,196	64,075 4,340 594,823 10,434 1,089,024 582,021 120,869
13 Fixed Charges	16,324	14,011	14,106
Total Operating Expenses	2,207,696	2,603,485	2,479,692
Total Expenditure	9,977,456	10,321,700	10,326,052
Original General Fund Appropriation Transfer of General Fund Appropriation	9,381,671 177,296	10,007,811	
Net General Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	9,558,967 296,677 121,812	10,007,811 195,571 118,318	10,023,955 205,047 97,050
Total Expenditure	9,977,456	10,321,700	10,326,052
Federal Fund Income: 93.069 Public Health Emergency Preparedness 93.889 National Bioterrorism Hospital Preparedness Program	96,187 200,490	195,571	205,047
Total	296,677	195,571	205,047
Reimbursable Fund Income: D15A05 Executive Department-Boards, Commissions and Offices	121,812	118,318	97,050

M00F06.01 OFFICE OF PREPAREDNESS AND RESPONSE

PROGRAM DESCRIPTION

The Office of Preparedness and Response (OP&R) is an office under the Deputy Secretary for Public Health Services that oversees programs to enhance the preparedness activities for Emergency Support Function 8 (ESF8): Public Health and Medical on the State and local levels for the State of Maryland. Projects in this Office are designed to establish a process for strategic leadership, direction, coordination, and assessment of activities to ensure state and local readiness. Further, interagency collaboration and preparedness for bioterrorism and other health threats and emergencies are key aspects of the work conducted under the leadership of OP&R. All of the projects in this office are federally funded. Federal resources include: (1) the Centers for Disease Control and Prevention (CDC) Public Health Preparedness and Response for Bioterrorism Grant; (2) the CDC Pandemic Influenza Grant; (3) the CDC Cities Readiness Initiative (CRI); and (4) the Department of Health and Human Services, Hospital Preparedness Program.

MISSION

OP&R organizes and prepares for public health and medical emergencies through statewide partnerships with public, private, and government agencies to coordinate an effective emergency response for the health and safety of all residents of Maryland.

VISION

A prepared Maryland.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

- Goal 1. To maintain and improve the technical expertise of Office of Preparedness and Response in public health preparedness and emergency response.
 - **Objective 1.1** By fiscal year 2012, 98 percent of local health department staff will receive relevant, state-of-the-art training and continuous education opportunities.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of staff who received the required public				
health and emergency response trainings	95%	95%	98%	98%

Goal 2. To expand compliance with the National Incident Management System (NIMS) for our partners at the State and local levels (including hospitals).

Objective 2.1 By fiscal year 2012, 100 percent of the local health departments and hospitals will be compliant with the National Incident Management System (NIMS).

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of local health departments that are NIMS compliant	98%	98%	100%	100%
Percent of hospitals that are NIMS compliant	98%	98%	100%	100%

Goal 3. To develop and implement operational preparedness plans and programs to address current and emerging public health threats.

Objective 3.1 By fiscal year 2012, 100 percent of the State and local health department operational plans will be completed and 100 percent of local health departments will have preparedness exercises every year.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of local health departments that completed				
preparedness related operational plans	90%	100%	100%	100%
Percent of local health departments that exercised preparedness				
related operational plans	90%	100%	100%	100%

OFFICE OF PREPAREDNESS AND RESPONSE

M00F06.01 OFFICE OF PREPAREDNESS AND RESPONSE

Appropriation Statement:	2010 Actual	2011 Appropriation	2012 Allowance
Number of Authorized Positions	26.00	26.00	26.00
01 Salaries, Wages and Fringe Benefits	2,107,730	2,226,009	2,200,881
02 Technical and Special Fees	212		
03 Communication 04 Travel 05 Fuel and Utilities 06 Fuel and Utilities 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	185,170 33,970 14,091 24,490,321 1,657,168 411,938 2,092,068 4,211,719 166,108	97,072 113,614 12,905,531 535,871 106,200 4,989,228 155,362	103,572 33,516 19,738 10,392,057 162,521 200,000 3,971,114 322,175
Total Operating Expenses	33,262,553	18,902,878	15,204,693
Total Expenditure	35,370,495	21,128,887	17,405,574
Special Fund Expenditure Federal Fund Expenditure Total Expenditure	240,157 35,130,338 35,370,495	494,401 20,634,486 21,128,887	17,405,574 17,405,574
Special Fund Income: M00322 Baltimore County Public Schools	240,157	494,401	
Federal Fund Income:93.069Public Health Emergency Preparedness93.089Emergency System for Advance Registration of Volunteer Health Professionals93.889National Bioterrorism Hospital Preparedness	24,787,891 14,766	13,593,232	10,812,896
Program	10,327,681	7,041,254	6,592,678
Total	35,130,338	20,634,486	17,405,574

SUMMARY OF CHRONIC DISEASE SERVICES

	2010 Actual	2011 Appropriation	2012 Allowance
Total Number of Authorized Positions	547.05	537.05	537.05
Total Number of Contractual Positions	21.92	18.86	18.54
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	31,634,549 1,366,810 11,492,040	32,597,080 1,015,277 11,201,151	34,576,690 1,027,124 11,663,565
Original General Fund Appropriation Transfer/Reduction	40,663,674 1,699,663	38,852,807	
Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure	38,964,011 5,071,053 458,335	38,852,807 5,331,141 629,560	41,473,002 5,135,668 658,709
Total Expenditure	44,493,399	44,813,508	47,267,379

M00I03.01 SERVICES AND INSTITUTIONAL OPERATIONS - WESTERN MARYLAND CENTER

PROGRAM DESCRIPTION

Western Maryland Hospital Center (WMHC), a specialty hospital and comprehensive care facility, operated by the State of Maryland, provides a wide range of health and rehabilitative services for the residents of Maryland. The Center operates by law as set forth in the Annotated Code of Maryland (Health Article 19, Section 501-507) for the treatment of patients who need constant medical and nursing care by reason of chronic illness or infirmity or who have chronic disability amenable to rehabilitation.

MISSION

We give Marylanders a second chance for quality of life through exceptional rehabilitation and healthcare services in our healing environment.

VISION

Our exceptional people and healing environment will provide comfort in mind, body, and spirit to those whose lives we touch.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To operate with a "Culture of Safety," free from accidents, injuries, and medication errors for all who live, rehabilitate, and work at Western Maryland Hospital Center.

Objective 1.1 The WMHC patient/resident fall rate will continue to improve from fiscal year 2010 levels.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of Patient Care Days (PCDs).	24,546	24,090	30,295	28,548
Number of falls	53	60	48	48
Outcome: Patient/resident fall rate per 1,000 PCDs	2.2	2.5	1.6	1.7

Objective 1.2 The WMHC patient/resident medication error rate will improve from fiscal year 2010 levels.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of PCDs	24,546	24,090	30,295	28,548
Number of medication errors	296	462	243	243
Outcome: Medication error rate per 1,000 PCDs	12.1	19.2	8.0	8.5

Goal 2. Provide monitoring and intervention sufficient to prevent acquired pneumonia among patients/residents of Western Maryland Hospital Center.

Objective 2.1 The WMHC patient/resident pneumonia infection rate will continue to improve from fiscal year 2010 levels.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of PCDs	24,546	24,090	30,295	28,548
Number of acquired pneumonia infections	33	26	31	31
Outcome: Rate of pneumonia infection occurrence per 1,000 PCDs	1.34	1.08	1.02	1.09

Goal 3. Ensure quality care for all patients

Objective 3.1 The WMHC patient/resident nosocomial (acquired within the facility) pressure ulcer rate will continue to improve from fiscal year 2010 levels.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of PCDs	24,546	24,090	30,295	28,548
Number of nosocomial pressure ulcers	22	18	18	18
Outcome: Nosocomial pressure ulcers rate per 1,000 PCDs	0.90	0.75	0.59	0.63

M00103.01 SERVICES AND INSTITUTIONAL OPERATIONS – WESTERN MARYLAND CENTER (Continued)

Goal 4. Provide a program that emphasizes optimal dialysis through ensuring dialysis adequacy.

Objective 4.1 During fiscal year 2012, at least 91 percent of hemodialysis treatments performed at WMHC will yield a Urea Reduction Rate (URR) >65 percent.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of dialysis treatments	3,263	3,015	3,200	3,200
Outcome: Percentage with URR > 65 percent	87%	96.4%	91%	91%

OTHER PERFORMANCE MEASURES *

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census				
Admissions	86	132	100	163
Discharges	87	123	100	108
Inpatients Treated	155	201	167	186
Average Daily Inpatients Treated	67	66	83	78
Beds Operated	123	123	123	123
Occupancy Percent	54.5%	53.7%	67.5%	63.4%
Chronic Hospital - Complex				
Patient Days	4,357	3,650	6,205	9,150
Average Daily Inpatients Treated	12	10	. 17	25
Per Diem Cost	\$1,156	\$1,241	\$831	\$776
Average Length of Stay	149	66	66	66
Cost per Admission	\$172,218	\$81,910	\$54,861	\$51,210
Traumatic Brain Injury Unit				
Patient Days	1,624	1,825	1,825	1,830
Average Daily Inpatients Treated	4	5	5	5
Per Diem Cost	\$1,262	\$1,186	\$1,168	\$909
Average Length of Stay	79	84	79	79
Cost per Admission	\$99,693	\$99,664	\$92,248	\$71,782
Comprehensive Care - Skilled				
Patient Days	15,263	14,965	15,695	10,980
Average Daily Inpatients Treated	42	41	43	30
Per Diem Cost	\$451	\$443	\$412	\$516
Average Length of Stay	365	365	365	366
Cost per Admission	\$164,770	\$161,696	\$150,435	\$189,007
Comprehensive Care - Vent				
Patient Days	3,302	3,650	6,570	6,588
Average Daily Inpatients Treated	9	10	18	18
Per Diem Cost	\$615	\$616	\$375	\$422
Average Length of Stay	162	309	162	162
Cost per Admission	\$99,640	\$190,203	\$60,763	\$68,293

Note: * Totals may not add due to rounding.

M00103.01 SERVICES AND INSTITUTIONAL OPERATIONS – WESTERN MARYLAND CENTER (Continued)

OTHER PERFORMANCE MEASURES *

Performance Measures	2009 Actual	2010 Actual	2011 Estimated	2012 Estimated
	Actual	Actual	Estimateu	Estimateu
Ancillary Services	24,546	24.000	30,295	28,548
Patient Days		24,090	,	
Ancillary Services Per Diem Cost	\$190	\$194	\$145	\$169
Renal Dialysis Services	10			10
Patients Treated	43	43	43	43
Treatments	3,263	3,015	3,200	3,200
Average Cost Per Treatment	\$335	\$348	\$342	\$369
Hospital Patient Recoveries				
Medicaid, Medicare, Insurance and Sponsors	\$7,930,419	\$6,300,477	\$8,588,432	\$7,915,873
Disproportionate Share Payments	\$70,486	\$41,855	\$41,855	\$41,855
Project Summary:				
General Administration	2,440,430	2,115,136	2,079,879	2,097,487
Dietary Services	651,060	819,066	683,038	763,580
Household and Property Services	2,721,293	2,597,315	2,589,521	2,699,211
Hospital Support Services	1,575,764	1,443,601	1,332,433	1,309,785
Patient Care Services	9,782,440	9,663,379	10,614,937	11,464,510
Ancillary Services	3,492,726	3,607,786	3,327,395	3,701,534
Renal Dialysis Services	410,217	332,850	301,604	412,973
Non-Reimbursable Services	1,489,081	1,371,784	1,788,100	1,793,331
Total	22,563,011	21,950,917	22,716,907	24,242,411

Note: * Totals may not add due to rounding.

M00I03.01 SERVICES AND INSTITUTIONAL OPERATIONS --- WESTERN MARYLAND CENTER

Appropriation Statement:	2010 Actual	2011 Appropriation	2012 Allowance
Number of Authorized Positions	283.75	279.75	279.75
Number of Contractual Positions	6.94	7.08	6.92
01 Salaries, Wages and Fringe Benefits	16,798,061	17,385,642	18,440,673
02 Technical and Special Fees	574,661	550,320	568,835
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	42,534 3,783 554,546 20,884 1,186,077 2,532,002 124,085 52,282 799 54,940	53,917 3,310 558,189 25,311 1,248,722 2,838,392 6,190 46,914	43,520 3,004 581,375 22,135 1,234,566 3,299,818 5,000 43,485
14 Land and Structures	6,263		
Total Operating Expenses	4,578,195	4,780,945	5,232,903
Total Expenditure	21,950,917	22,716,907	24,242,411
Original General Fund Appropriation Transfer of General Fund Appropriation	21,512,660 -933,527	20,928,807	
Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure	20,579,133 920,946 450,838	20,928,807 1,158,540 629,560	22,449,080 1,134,622 658,709
Total Expenditure	21,950,917	22,716,907	24,242,411
Special Fund Income: M00304 Hospice of Washington County M00307 Donations M00308 Employee Food Sales M00309 Lycher Contractual Food Sales M00310 Renal Dialysis Collections M00332 Nursing Home Provider Fee Total	20,470 799 17,666 60,495 715,415 106,101 920,946	19,958 6,190 29,729 85,544 792,819 224,300 1,158,540	40,800 5,000 25,309 71,213 768,000 224,300 1,134,622
Reimbursable Fund Income: M00M07 DHMH-Potomac Center	450,838	629,560	658,709

M00104.01 SERVICES AND INSTITUTIONAL OPERATIONS – DEER'S HEAD CENTER

PROGRAM DESCRIPTION

Deer's Head Hospital Center (DHHC) provides:

- Chronic hospital care and treatment to patients requiring acute rehabilitation, as well as complex medical management for respiratory, coma, traumatic brain injury, spinal cord injury, wound management, dementia, cancer care, and quarantined tuberculosis (referred by health departments throughout the State of Maryland).
- Long-term comprehensive care for patients no longer in need of hospital level care but whose needs require services that are beyond those typically offered in private sector nursing homes, and
- Inpatient and outpatient renal dialysis services.

MISSION

Deer's Head Hospital Center provides compassionate interdisciplinary care to meet the needs of our community.

VISION

Deer's Head Hospital Center will be the provider and employer of choice, offering quality state-of-the-art care in a team environment.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To operate with a "Culture of Safety," free from accidents, injuries, and medication errors for all who reside and/or those who rehabilitate at Deer's Head Hospital Center (DHHC).

Objective 1.1 During fiscal year 2012 DHHC estimates that the patient/resident fall rate will be 5.69 falls per 1,000 Patient Care Days (PCDs).

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of PCDs	27,375	27,375	27,010	26,718
Number of falls	118	296	150	150
Outcome: Fall rate per 1,000 PCDs	4.31	10.81	5.55	5.61

Objective 1.2 During fiscal year 2012, the medication error rate will remain less than 6.96 errors per 1,000 Patient Care Days (PCDs).

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of medication errors	134	134	130	125
Outcome: Medication error rate per 1,000 PCDs	4.89	4.89	4.81	4.68

Goal 2. To ensure quality of care for all patients.

Objective 2.1 During fiscal year 2012, the nosocomial pressure ulcer rate will be 1.07 per 1,000 Patient Care Days (PCDs)

Performance Measures	2009 Actual	2010 Actual	2011 Estimated	2012 Estimated
Input: Number of patients/residents with Nosocomial pressure ulcers	32	42	29	30
Outcome: Nosocomial pressure ulcer rate per 1,000 PCDs	1.17	1.53	1.07	1.12

Goal 3. Improve quality and accessibility to a consistently increasing end stage renal disease population.

Objective 3.1 The percentage of hemodialysis patients who achieve a URR (urea reduction rate, measuring adequacy of dialysis) of 65 will be equal to or greater than the Mid Atlantic Renal Coalition goal of 89 percent.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of URR tests done	1,000	945	950	850
Number of URR test results greater than 65	900	850	850	766
Outcome: Percent of hemodialysis patients who achieve URR of 65	90%	90%	89%	90%

M00I04.01 SERVICES AND INSTITUTIONAL OPERATIONS – DEER'S HEAD CENTER (Continued)

Objective 3.2 The percentage of hemodialysis patients who achieve a Kt/V of 1.2 or greater will be equal to or greater than the Mid Atlantic Renal Coalition goal of 90 percent.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of Kt/V tests done	N/A	748	850	850
Number of Kt/V tests greater than 1.2	N/A	681	760	760
Outcome: hemodialysis patients who achieve Kt/V of 1.2 or greater	N/A	91%	90%	90%
OTHER PERFORMANCE ME	ASURES			
Performance Measures (Totals may not add due to rounding)	FY09	FY10	FY11	FY12
Inpatient Census	Actual	Actual	Estimated	Estimated
Admissions	181	222	222	222
Discharges	185	217	217	217
Inpatients Treated	254	295	295	295
Average Daily Inpatients Treated	75	75	74	73
Beds Operated	114	114	114	114
Inpatient Census Occupancy Percent	66%	66%	65%	64%
Chronic Hospital - Complex				,
Patient Days and Average Length of Stay	365	365	365	366
Average Daily Inpatients Treated	1	1	1	1
Per Diem Cost	\$1,258	\$1,151	\$1,219	\$1,263
Cost per Admission	\$459,014	\$420,119	\$445,091	\$462,308
Chronic Hospital - Regular	ψ15 9 ,011	ψ120,11 <i>5</i>	ψ-1-15,051	ψ+02,500
Patient Days	5,110	5,840	5,840	8,052
Average Daily Inpatient Treated	14	16	16	22
Per Diem Cost	\$440	\$370	\$378	\$411
Average Length of Stay	47	47	47	۹7 47
	\$20,691	\$17,369	\$17,779	\$19,318
Cost per Admission	\$20,091	\$17,509	\$17,779	\$19,516
Comprehensive Care - Skilled	21.000	21.170	20 805	19 200
Patient Days	21,900	21,170	20,805	18,300
Average Daily Inpatient Treated	60	58 #528	57 \$521	50 ¢(02
Per Diem Cost	\$509	\$528	\$531	\$603
Average Length of Stay	365	365	365	366
Cost per Admission	\$185,756	\$192,546	\$193,762	\$220,569
Ancillary Services	27.275	27.275	27.010	26 719
Patient Days	27,375	27,375	27,010	26,718
Ancillary Services Per Diem Cost	\$116	\$106	\$101	\$110
Renal Dialysis Services		1.50	1.60	100
Patients Treated	151	158	162	130
Treatments	15,784	14,786	15,184	12,168
Average Cost Per Treatment	\$295	\$359	\$327	\$399
Hospital Patient Recoveries				
Medicare, Insurance and Sponsors	\$9,769,504	\$4,959,547	\$4,910,164	\$4,493,522
Disproportionate Share Payments	\$46,784	\$26,185	\$26,185	\$26,185
Project Summary:				
General Administration	1,844,737	1,951,603	1,799,690	1,888,839
Dietary Services	1,080,023	1,035,853	1,013,877	1,073,453
Household and Property Services	2,828,518	2,666,088	2,525,593	2,889,390
Hospital Support Services	1,028,137	1,098,071	1,071,461	1,138,367
Patient Care Services	7,923,531	7,858,560	8,085,409	8,706,594
Ancillary Services	2,314,546	2,047,061	1,933,559	2,041,467
	1,515,974	1,727,642	1,494,411	1,285,812
Renal Dialysis Services	1,515,774	1,727,012	.,	
Non-Reimbursable Services	3,519,426	4,157,604	4,172,601	4,001,046

M00104.01 SERVICES AND INSTITUTIONAL OPERATIONS - DEER'S HEAD CENTER

Appropriation Statement:	2010 Actual	2011 Appropriation	2012 Allowance
Number of Authorized Positions	263.30	257.30	257.30
Number of Contractual Positions	14.98	11.78	11.62
01 Salaries, Wages and Fringe Benefits	14,836,488	15,211,438	16,136,017
02 Technical and Special Fees	792,149	464,957	458,289
03 Communication	67,612 3,560 832,398 15,802 1,946,500 3,695,593 192,003 112,835 1,494 46,048 6,913,845 22,542,482	66,475 3,414 771,835 24,833 2,007,366 3,394,649 101,259 13,623 <u>36,752</u> <u>6,420,206</u> 22,096,601	58,596 3,113 857,551 17,298 2,052,154 3,368,436 30,000 43,514 6,430,662 23,024,968
Original General Fund Appropriation Transfer of General Fund Appropriation	19,151,014 -766,136	17,924,000	
Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure	18,384,878 4,150,107 7,497	17,924,000 4,172,601	19,023,922 4,001,046
Total Expenditure	22,542,482	22,096,601	23,024,968
Special Fund Income: M00308 Employee Food Sales M00314 Renal Dialysis Collections M00332 Nursing Home Provider Fee M00417 Coastal Hospice by the Lake swf316 Strategic Energy Investment Fund Total	33,895 3,586,971 126,346 145,946 256,949 4,150,107	43,538 3,476,092 256,639 139,467 256,865 4,172,601	35,340 3,564,420 256,639 144,647 4,001,046
Reimbursable Fund Income: D50H01 Military Department Operations and Maintenance M00M05 DHMH-Holly Center Total	6,152 1,345 7,497		

M00J02.01 LABORATORY SERVICES – LABORATORIES ADMINISTRATION

PROGRAM DESCRIPTION

Assist the Department to protect the people in Maryland against the spread of communicable and infectious diseases by identifying the cause of disease outbreaks, by continuous laboratory-based disease surveillance and by laboratory monitoring for the emergence and reemergence of infectious disease agents in the State; to screen all newborn babies in the State for hereditary metabolic disorders; to provide laboratory data for environmental safety and enforcement of environmental protection laws; to ensure reliable and safe medical laboratory services; and to support enforcement and surveillance programs of DHMH, local health departments, other State agencies and various federal agencies to protect the public health.

MISSION

It shall be the mission of this Administration to promote, protect and preserve the health and well-being of the people in Maryland from the consequences of communicable diseases, treatable genetic disorders, environmental factors, and from unsafe food, drugs, and consumer products by promoting and enforcing standards of quality in cooperation with both public and private agencies at the local, State, and federal levels. This mission shall be accomplished with maximum public benefit at a minimum cost to the people in Maryland.

VISION

We envision a future in which all citizens of Maryland are protected from infectious diseases, environmental hazards, hereditary disorders and substandard consumer products through surveillance, enforcement of standards, assessment and leadership skills provided by the State Public Health Laboratory System.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

- Goal 1. Adopt cutting edge scientific technology to improve the quality and reliability of public health laboratory practice for prevention of disease and promotion of health.
 - **Objective 1.1** During fiscal year 2012, increase to 30 the number of genetic amplification methods for detection of emerging and reemerging infectious diseases such as West Nile Virus and other mosquito-borne viral diseases, food borne viruses and enteric viruses and bioterrorism agents.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of genetic amplification techniques	28	28	29	30

Objective 1.2 During fiscal year 2012, maintain pulse field gel electrophoresis (PFGE) to identify nine microorganisms causing food borne and contagious diseases for submission to the National PulseNet Center and identify patterns of infectious agents to allow early detection of potential disease outbreaks.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Types of microbes identified by PFGE	9	9	9	9

Goal 2. Maintain Newborn Screening to screen for hereditary disorders to prevent mental retardation, other defects, and death in all babies born in Maryland.

Objective 2.1 By fiscal year 2012, increase the number of hereditary disorders screened in newborns to 55.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of hereditary disorders tested for in newborn babies	53	53	54	55

M00J02.01 LABORATORY SERVICES - LABORATORIES ADMINISTRATION (Continued)

Objective 2.2 During fiscal year 2012, maintain turnaround time for test results for newborn screenings within 3 business days.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of tests	9,917,857	10,817,724	11,040,000	11,120,000
Quality: Turnaround time for test results (days)	3	3	3	3

Goal 3. Maintain laboratory preparedness and response to bioterrorism and chemical terrorism.

Objective 3.1 During fiscal year 2012, maintain statewide network of clinical, environmental and veterinary laboratories to serve as sentinels for early detection of potential agents of bioterrorism which are linked to the National Laboratory Response Network through the State Public Health Laboratory.

Performance Measures	2009 Actual	2010 Actual	2011 Estimated	2012 Estimated
Outcome: Number of clinical, environmental and veterinary labs				
in Maryland linked to National Laboratory Bioterrorism Network	51	47	47	47

Goal 4. Promote quality and reliability of laboratory test results to support public health and environmental programs.

Objective 4.1 During fiscal year 2012, maintain 98 percent accuracy of infectious bacterial disease testing, viral disease testing, and newborn screening for hereditary disorders, and 95 percent accuracy of environmental testing, based on national proficiency testing service.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent accuracy of infectious bacterial disease testing				
in proficiency testing	98%	99%	98%	98%
Percent accuracy of viral disease testing in proficiency testing	100%	98%	98%	98%
Percent accuracy of newborn screening in proficiency testing	100%	100%	98%	98%
Percent accuracy of environmental testing in proficiency testing	91%	92%	95%	95%

OTHER PERFORMANCE MEASURES

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Laboratory Services:				
Public health microbiology	133,603	114,983	115,000	115,000
Virology and immunology	339,089	351,298	352,000	352,000
Newborn and childhood screening	9,922,717	10,822,179	11,040,000	11,120,000
Molecular biology	273,026	267,688	268,000	268,000
Environmental microbiology	46,821	47,829	48,000	48,000
Environmental chemistry	132,783	118,339	119,000	119,000
Total Tests Performed	10,848,039	11,722,316	11,942,000	12,022,000
Laboratory Fee Collections	\$3,518,569	\$5,143,638	\$4,900,000	\$4,935,000
Drug Control:				
Pharmacy inspections	495	415	425	425
CDS and other site inspections	781	1,045	1,050	1,050
Permits/controlled dangerous substances	18,808	18,320	18,500	19,000
Drug Control Collections	\$1,946,535	\$2,139,959	\$2,220,000	\$2,280,000

LABORATORIES ADMINISTRATION

M00J02.01 LABORATORY SERVICES

Appropriation Statement:	2010 Actual	2011 Appropriation	2012 Allowance
Number of Authorized Positions	243.00	243.00	242.00
Number of Contractual Positions	6.01	5.28	3.88
01 Salaries, Wages and Fringe Benefits	16,591,976	16,388,550	17,453,551
02 Technical and Special Fees	187,056	134,757	114,056
03 Communication	147,808 33,126 13,965 1,364,452 4,782,662 127,636 1,164,884 30,000 48,691 7,713,224	140,688 29,770 18,776 1,701,820 4,510,630 48,000 30,000 71,564 6,551,248	138,997 6,299 26,420 1,496,492 4,277,211 105,000 <u>48,559</u> 6,098,978
Total Expenditure Original General Fund Appropriation Transfer of General Fund Appropriation	24,492,256 20,021,549 -510,234	23,074,555	23,666,585
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure Total Expenditure	19,511,315 520,546 3,666,394 794,001 24,492,256	18,845,952 480,810 3,307,750 440,043 23,074,555	19,439,723 574,815 3,243,745 408,302 23,666,585

M00J02.01 LABORATORY SERVICES—LABORATORIES ADMINISTRATION

Special Fund Income:			
M00315 Local County Health Departments	520,546	480,810	574,815
Federal Fund Income:			
BF.M00 Tuberculosis Consortium Contract	49,360	17,696	24,209
BL.M00 U.S. Armed Forces	46,555	59,500	
10.479 Food Safety Cooperative Agreements			205,000
16.754 Harold Rogers Prescription Drug Monitoring	6 500		
Program.	6,533	770 222	8(2.222
93.069 Public Health Emergency Preparedness	1,507,458	778,322	862,332
93.116 Project Grants and Cooperative Agreements	183.515	145.096	185,964
for Tuberculosis Control Programs	165,515	145,090	42,500
93.283 Centers for Disease Control and			42,500
Prevention— Investigations and Technical			
Assistance	656,792	714,457	680,833
93.448 Food Safety and Security Monitoring Project	218,779	107,592	141,810
93.521 The Affordable Care Act: Building	210,775	101,052	11,010
Epidemiology Laboratory, and Health Informa-			
tion Systems Capacity in the Epidemiology and			
Laboratory Capacity for Infectious Disease			
(ELC) and Emerging Infections Program (EIP)			
Cooperative Agreements			120,532
93.917 HIV Care Formula Grants		357,154	
93.940 HIV Prevention Activities-Health Department			
Based	657,541	693,047	614,192
93.977 Preventive Health Services-Sexually			
Transmitted Diseases Control Grants	339,861	434,886	366,373
Total	3,666,394	3,307,750	3,243,745
Reimbursable Fund Income: K00A12 DNR-Resource Assessment Service	80,000	44,845	44,996
Q00B01 DPSCS -Division of Correction—Headquarters	62,212	99,195	51,690
R30B21 USM-Baltimore	1.140	59,195	51,090
U00A04 MDE-Water Management Administration	428,919	129,356	138,475
U00A05 MDE-Science Services Administration	121,041	53,172	53,741
U00A07 MDE-Air and Radiation Management Administration.	36,985	51,600	45,000
V00D02 DJS-Departmental Support	63,704	61,875	74,400
Total	794,001	440.043	408,302
		,	

SUMMARY OF DEPUTY SECRETARY --- BEHAVIORAL HEALTH AND DISABILITIES

	2010	2011	2012
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	3,722.80	3,657.05	3,657.05
Total Number of Contractual Positions	197.73	222.58	222.91
Salaries, Wages and Fringe Benefits	260,969,911	255,233,307	265,676,096
Technical and Special Fees	10,498,052	10,338,912	10,265,194
Operating Expenses	1,597,297,549	1,667,864,166	1,765,798,259
Original General Fund Appropriation	1,255,780,513	1,197,292,728	
Transfer/Reduction	-68,697,796	-44,000	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	1,187,082,717 3,641,732	1,197,248,728	
Net General Fund Expenditure	1,183,440,985	1,197,248,728	1,245,797,810
Special Fund Expenditure	41,041,747	50,258,835	51,335,621
Federal Fund Expenditure	633,233,913	673,261,482	732,666,096
Reimbursable Fund Expenditure	11,048,867	12,667,340	11,940,022
Total Expenditure	1,868,765,512	1,933,436,385	2,041,739,549

M00K01.01 EXECUTIVE DIRECTION – DEPUTY SECRETARY FOR BEHAVIORAL HEALTH AND DISABILITIES

PROGRAM DESCRIPTION

The Deputy Secretary for Behavioral Health and Disabilities is responsible for providing executive oversight and management of the three administrations under its purview: the Alcohol and Drug Abuse Administration (ADAA), the Developmental Disabilities Administration (DDA), and the Mental Hygiene Administration (MHA). The role of the Deputy Secretary and the staff is to ensure compliance and consistency in the area of policy and services, coordination in the area of dual diagnoses, and quality of services in the facilities operated by MHA and DDA.

This program shares the goals and objectives of Alcohol and Drug Abuse Administration, Mental Hygiene Administration and Developmental Disabilities Administration.

MISSION

The mission of the Office of the Deputy Secretary for Behavioral Health and Disabilities is to develop an integrated system for planning, services and policy across the three administrations.

VISION

To provide the best in quality of care and services to our mentally ill, intellectually disabled, and substance abusing citizens.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. The Resident Grievance System (RGS) will conduct timely interviews and referrals (Information/Assistance), thorough investigations (Grievances), and assist residents who refuse medication (Clinical Review Panels) in the State operated mental health facilities, State residential centers for individuals with intellectual disability, and the forensic residential center. Objective 1.1 95 percent of all grievances will be resolved within 65 working days.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of requests for RGS services	3,758*	3,378*	3,192*	3,167*
Output: Percent of grievances processed within 65 days	95%	95%	95%	95%

Goal 2. The Resident Grievance System will work toward prevention of grievances by responding to residents' concerns. Grievances filed will be successfully mediated and resolved at the lowest possible level.

Objective 2.1 Grievances will decline as the number of information/assistance interactions provided to residents increases.

Performance Measures Output: Number of grievances Number of Information/Assistance interactions Number of Clinical Review Panels	2009 Actual 1,410* 2,190* 158	2010 Actual 1,048* 2,144* 186	2011 Estimated 900* 2,088* 204	2012 Estimated 875* 2,088* 204
Objective 2.2 98 percent of all grievances will be closed by Stage 3.	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of grievances resolved by:				
Stage 1 – Rights Advisor	79%	68%	66%	65%
Stage 2 – Unit Director	9%	9%	15%	14%
Stage 3 – Superintendent	11%	20%	18%	20%
Stage 4 – Central Review Committee	1%	3%	1%	1%

Note: * In fiscal year 2009, there were 9 mental health facilities, 4 state residential centers for individuals with intellectual disability, and 1 forensic residential center. In fiscal year 2010, there were 9 mental health facilities, 3 state residential centers, and 1 forensic residential center. In fiscal year 2011, there are 7 mental health facilities, 3 state residential centers, and 1 forensic residential center. In fiscal year 2012, there will be 7 mental health facilities, 2 state residential centers, and 1 forensic residential center.

M00K01.01 EXECUTIVE DIRECTION — DEPUTY SECRETARY FOR BEHAVIORAL HEALTH AND DISABILITIES

Appropriation Statement:	2010 Actual	2011 Appropriation	2012 Allowance
Number of Authorized Positions	17.00	16.00	16.00
01 Salaries, Wages and Fringe Benefits	1,536,727	1,471,541	1,468,356
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 13 Fixed Charges	8,929 21,677 536,868 5,391 3,036 1,523	8,156 30,588 634,223 5,886 4,800 2,247	7,813 23,844 568,671 5,443 4,800 1,764
Total Operating Expenses	577,424	685,900	612,335
Total Expenditure	2,114,151	2,157,441	2,080,691
Original General Fund Appropriation Transfer of General Fund Appropriation	1,910,583 184,818	2,020,722 6,719	
Net General Fund Expenditure Reimbursable Fund Expenditure	2,095,401 18,750	2,027,441 130,000	1,950,691 130,000
Total Expenditure	2,114,151	2,157,441	2,080,691
Reimbursable Fund Income: M00L01 DHMH-Mental Hygiene Administration M00M01 DHMH-Developmental Disabilities Administration	13,250 5,500	65,000 65,000	65,000 65,000
Total	18,750	130,000	130,000

M00K02.01 ALCOHOL AND DRUG ABUSE ADMINISTRATION

PROGRAM DESCRIPTION

Alcohol and Drug Abuse Administration (ADAA) is responsible for the establishment and support of a comprehensive alcohol and drug abuse service delivery system. ADAA develops, establishes, regulates and promotes, monitors and supports programs for prevention, treatment and rehabilitation related to the misuse of alcohol and drugs. This program also promotes and conducts substance abuse related education, training, data collection and research.

MISSION

The Alcohol and Drug Abuse Administration is committed to providing access to a quality and effective substance abuse prevention, intervention and treatment service system for the citizens of Maryland.

VISION

The Alcohol and Drug Abuse Administration envisions a future in which we substantially increase the number of Maryland citizens who enjoy a healthy drug free life by:

• Creating communities that possess the protective factors that discourage substance abuse, and

• Providing high quality addictions treatment on request.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Provide a comprehensive continuum of accessible treatment services for women with dependent children.

Objective 1.1 At least 40 percent of women with dependent children who completed/transferred/referred from Level III.7 (Medically Monitored Intensive Inpatient Treatment) will enter another level of care within 30 days by the end of fiscal year 2012.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of mothers with dependent children transferred/				
referred from Level III.7	806	844	850	850
Output: Total number of mothers with dependent children				
who enter another level of care	310	313	340	340
Outcome: Percent of mothers with dependent children who				
entered another level of care	38%	37%	40%	40%

Goal 2. Provide an effective length of treatment in the continuum of care.

Objective 2.1 By fiscal year 2012, 62 percent of the adult and adolescent primary patients in ADAA-funded Level I outpatient programs are retained in treatment at least 90 days.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
ADOLESCENTS				
Output: Number of patients discharged from outpatient services	2,912	2,689	2,880	2,880
Outcome: Percent of patients retained in treatment at least 90 days	61%	60%	62%	62%
ADULTS				
Output: Number of patients discharged from outpatient services	16,774	16,057	16,585	16,585
Outcome: Percent of patients retained in treatment at least 90 days	60%	59%	62%	62%

Objective 2.2 By fiscal year 2012, 58 percent of the patients in ADAA funded halfway house programs are retained in treatment at least 90 days.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
ADULTS				
Output: Number of patients discharged from halfway house programs	1,269	1,474	1,400	1,400
Outcome: Percent of patients retained in treatment at least 90 days	56%	51%	55%	58%

M00K02.01 ALCOHOL AND DRUG ABUSE ADMINISTRATION (Continued)

Objective 2.3 By fiscal year 2012, 40 percent of adolescent and 58 percent of adult patients completing/transferred/referred from ADAA-funded intensive outpatient programs enter another level of treatment within thirty days of discharge.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
ADOLESCENTS				
Output: Number of patients completing/transferred/referred				
from intensive outpatient services	241	241	250	250
Outcome: Percent of patients entering another level of treatment				
within 30 days of discharge	36%	38%	40%	40%
ADULTS				
Output: Number of patients completing/transferred/referred from				
intensive outpatient services	4,482	4,190	4,400	4,400
Outcome: Percent of patients entering another level of treatment				
within 30 days of discharge	56%	56%	58%	58%

Objective 2.4 By fiscal year 2012, 85 percent of the patients completing/transferred/referred from ADAA funded residential detoxification programs enter another level of treatment within 30 days of discharge.

Performance Measures	2009 Actual	2010 Actual	2011 Estimated	2012 Estimated
Output: Number of patients completing/transferred/referred from residential detoxification services	3,520	3,574	3,550	3,000
Outcome: Percent of patients entering another level of treatment within 30 days of discharge	77%	84%	85%	85%

Goal 3. Provide treatment services that decrease substance use and improve social functioning.

Objective 3.1 By fiscal year 2012, the number of patients using substances at completion/transfer/referral from non-detox treatment will be reduced by 80 percent among adolescents and 80 percent among adults from the number of patients who were using substances at admission to treatment.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
ADOLESCENTS				
Input: Number of patients using substances at admission	1,952	1,511	1,600	1,600
Output: Patients using substances at completion/transfer/referral	378	402	400	320
Outcome: Percent decrease in substance abuse during treatment	81%	73%	75%	80%
ADULTS				
Input: Number of patients using substances at admission	15,325	15,945	16,000	16,000
Output: Patients using substances at completion/transfer/referral	3,290	4,086	4,000	3,200
Outcome: Percent decrease in substance abuse during treatment	79%	74%	75%	80%

Objective 3.2 By fiscal year 2012, the number of employed adult patients at completion/transfer/referral from non-detox treatment will increase by 33 percent from the number of patients who were employed at admission to treatment.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patients employed at admission	6,532	5,800	6,500	6,500
Outcome: Number of patients employed at completion of treatment	8,420	7,661	8,580	8,645
Percent increase in employment at completion of treatment	29%	32%	32%	33%

M00K02.01 ALCOHOL AND DRUG ABUSE ADMINISTRATION (Continued)

Objective 3.3 By fiscal year 2012, the number arrested during the 30 days before discharge from non-detox treatment will decrease by 66 percent for adolescents and 72 percent for adults from the number arrested during the 30 days before admission.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
ADOLESCENTS				
Input: Number arrested before admission	492	409	500	500
Output: Number arrested before discharge	158	146	175	170
Outcome: Percent decrease in number arrested	68%	64%	65%	66%
ADULTS				
Input: Number arrested before admission	2,698	2,817	3,000	3,000
Output: Number arrested before discharge	984	795	840	840
Outcome: Percent decrease in number arrested	64%	72%	72%	72%

OTHER PERFORMANCE MEASURES

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Outpatient:	57 0/		500 (500/
Completion/Transfer/Referral Rate	57%	57%	58%	58%
Average Length of Stay for Completion Discharges (days)	168	162	175	175
Patients Treated	29,339	29,461	29,500	29,500
Intensive Outpatient:	5 00 (5 00/	
Completion/Transfer/Referral Rate	58%	51%	59%	59%
Average Length of Stay for Completion Discharges (days)	91	86	90	90
Patients Treated	10,829	10,215	10,500	10,500
Halfway House:				
Completion/Transfer/Referral Rate	52%	56%	55%	55%
Average Length of Stay for Completion Discharges (days)	157	138	165	165
Patients Treated	1,889	2,191	2,200	2,200
Long Term Residential:				
Completion/Transfer/Referral Rate	55%	64%	56%	56%
Average Length of Stay for Completion Discharges (days)	149	110	160	160
Patients Treated	1,050	1,425	1,500	1,500
Therapeutic Community:				
Completion/Transfer/Referral Rate	66%	65%	66%	66%
Average Length of Stay for Completion Discharges (days)	104	114	130	130
Patients Treated	1,645	1,705	1,750	1,750
Intermediate Care Facility:				
Completion/Transfer/Referral Rate	83%	82%	83%	83%
Average Length of Stay for Completion Discharges (days)	22	20	25	25
Patients Treated	6,850	7,701	7,750	7,000
Methadone:				
Percent Completed or Referred and/or in Treatment 300+ Days	84%	76%	90%	90%
Average Length of Stay for Completion Discharges (days)	900	572	1,200	1,200
Patients Treated	9,621	10,467	10,000	10,000
Total Patients Treated	61,223	63,165	63,200	62,450
Buprenorphine:				
Patients Treated *	4,196	6,288	7,000	7,500

Note: * Patients treated with Buprenorphine are already in treatment within the existing system. Patients treated with Buprenorphine are not included in the Total Patients Treated, since they are already counted in one of the above services.

${\tt M00K02.01}$ Alcohol and drug abuse administration — Alcohol and drug abuse administration

Appropriation Statement:			
	2010 Actual	2011 Appropriation	2012 Allowance
Number of Authorized Positions	62.50	64.50	64.50
Number of Contractual Positions	2.16	4.67	8.67
01 Salaries, Wages and Fringe Benefits	4,296,489	4,764,209	4,977,739
02 Technical and Special Fees	65,669	113,275	173,475
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement	20,891 60,640 2,132 135,506,106 30,261 80,792	22,412 99,355 4,186 142,766,650 51,632	33,074 104,786 3,712 145,076,429 48,552
11 Equipment—Additional 13 Fixed Charges	1,029 81,590	54,135	54,144
Total Operating Expenses	135,783,441	142,998,370	145,320,697
Total Expenditure	140,145,599	147,875,854	150,471,911
Original General Fund Appropriation Transfer of General Fund Appropriation	94,846,060 -5,438,333	85,828,891	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	89,407,727 678	85,828,891	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	89,407,049 17,573,609 28,687,535 4,477,406	85,828,891 22,382,413 33,951,335 5,713,215	83,141,343 23,191,185 38,442,201 5,697,182
Total Expenditure	140,145,599	147,875,854	150,471,911
Special Fund Income: M00317 Office of Education and Training for Addictions Service	177,974 245,413 38,667 17,111,555 17,573,609	269,336 500,000 36,000 500,000 21,077,077 22,382,413	269,696 500,000 38,667 1,347,059 21,035,763 23,191,185
Federal Fund Income: BW.M00 Drug Abuse Data Collection BX.M00 Tobacco Retail Inspection Enforcement Services 93.243 Substance Abuse and Mental Health Services	73,976	73,070	73,070 3,318,250
- Projects of Regional and National Significance 93.959 Block Grants for Prevention and Treatment	7,084	2,099,068	2,102,679
of Substance Abuse	28,606,475	31,779,197	32,948,202
Total	28,687,535	33,951,335	38,442,201
Reimbursable Fund Income: C00A00 Judiciary M00L01 DHMH-Mental Hygiene Administration N00I00 DHR-Family Investment Administration	722,150 389,650 3,365,606	800,000 1,434,352 3,478,863	744,800 1,477,382 3,475,000
Total	4,477,406	5,713,215	5,697,182

SUMMARY OF MENTAL HYGIENE ADMINISTRATION AND STATE PSYCHIATRIC HOSPITAL CENTERS

	2010	2011	2012
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	2,913.05	2,891.05	2,891.05
Total Number of Contractual Positions	166.79	184.51	183.11
Salaries, Wages and Fringe Benefits	208,721,320	203,666,501	214,237,960
Technical and Special Fees	8,857,595	8,349,235	8,422,408
Operating Expenses	727,122,339	766,451,452	835,222,195
Original General Fund Appropriation	665,284,968	627,276,927	
Transfer/Reduction	-43,111,380	-50,719	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	622,173,588 501,754	627,226,208	
Net General Fund Expenditure	621,671,834	627,226,208	676,863,331
Special Fund Expenditure	20,478,276	23,614,370	23,287,084
Federal Fund Expenditure	296,358,229	321,854,069	351,992,594
Reimbursable Fund Expenditure	6,192,915	5,772,541	5,739,554
Total Expenditure	944,701,254	978,467,188	1,057,882,563

SUMMARY OF MENTAL HYGIENE ADMINISTRATION

	2010	2011	2012
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	90.50	85.50	85.50
Total Number of Contractual Positions	1.83	2.00	2.00
Salaries, Wages and Fringe Benefits	7,824,545	7,724,623	7,858,636
Technical and Special Fees	79,668	81,399	80,472
Operating Expenses	675,787,249	714,431,088	784,219,086
Original General Fund Appropriation	385,989,870	381,038,729	
Transfer/Reduction	15,770,007	460,830	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	370,219,863 501,750	381,499,559	
Net General Fund Expenditure	369,718,113	381,499,559	420,995,706
Special Fund Expenditure	14,493,854	16,008,605	16,008,605
Federal Fund Expenditure	296,221,883	321,704,980	351,856,072
Reimbursable Fund Expenditure	3,257,612	3,023,966	3,297,811
Total Expenditure	683,691,462	722,237,110	792,158,194

M00L01.01 PROGRAM DIRECTION - MENTAL HYGIENE ADMINISTRATION

PROGRAM DESCRIPTION

Health-General Article, Title 10, 11, and 12 and Title 16, Subtitle 1-3 establish the Mental Hygiene Administration (MHA) under the Secretary of Health and Mental Hygiene. The Administration is charged with the responsibility for treatment and rehabilitation of individuals with mental illness.

MISSION

The mission of the Mental Hygiene Administration is to create and manage a coordinated, comprehensive, accessible, culturally sensitive, and age appropriate system of publicly funded services and supports for individuals who have psychiatric disorders; and in conjunction with stakeholders provide treatment and rehabilitation in order to promote and maintain resiliency, health, and recovery.

VISION

There will be comprehensive accessible array of public and private services. These services will help individuals empower themselves to achieve the highest level of participation in community life.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

- Goal 1. Mental Hygiene Administration (MHA) will increase the abilities of people with mental illness to live successfully in the community.
 - **Objective 1.1** By fiscal year 2012, 79 percent of adult consumers surveyed will report that receiving mental health services has allowed them to deal more effectively with daily problems.

Performance Measures	2009 Actual	2010 Actual	2011 Estimated	2012 Estimated
Input: Number of adults receiving mental health services	66,348	74,117 ¹	79,475	84,250
Number of adults surveyed who answered the specific				
question on effectively dealing with daily problems	795	693	500	500
Output: Number of surveyed adults who reported those services				
have allowed them to deal more effectively with daily problems	635	525	390	395
Outcome: Percentage of adults who report mental health services				
have allowed them to deal more effectively with daily problems	80%	76%	78%	79%

Objective 1.2 By fiscal year 2012, 68 percent of parents/caretakers surveyed will report that their child is better able to control his/her behavior as a result of receiving mental health services.

Performance Measures	2009 Actual	2010 Actual	2011 Estimated	2012 Estimated
Input: Number of children receiving mental health services	45,330	47,929 ¹	48,600	49,575
Number of parents/caretakers surveyed who answered				
the specific outcome question on their child's behavior	984	789	500	500
Output: Number of surveyed parents/caregivers who reported				
that their child is better able to control their behavior	560	523	335	340
Outcome: Percentage of parents/caretakers who report that the				
child is better able to control his/her behavior	57%	66%	67%	68%

¹Data based on claims paid through November 30, 2010

M00L01.01 PROGRAM DIRECTION - MENTAL HYGIENE ADMINISTRATION (Continued)

Objective 1.3 By fiscal year 2012, outcome data of 86 percent of individuals engaged in outpatient treatment over a six month period will be available.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals in the fiscal year who have				
received outpatient services for at least six months	26,802	28,400	30,100	31,906
Output: Number of consumers who have completed two questionnaires				
in the fiscal year at a six month interval with the same provider	24,042	24,140	25,800	27,348
Outcome: Individuals for whom outcome data will be available	90%	85%	86%	86%

Goal 2. MHA will promote recovery and ability of adults with Serious Mental Illness (SMI) and ability of children with Serious Emotional Disturbances (SED) to live in the community.

Objective 2.1 By fiscal year 2012, MHA will maintain access to public mental health services (PMHS) for 22 percent of the population of adults in Maryland who have SMI.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Estimated number of adults who annually have SMI	231,185	235,988 ²	238,499	241,010
Output: Number of adults with SMI who receive services		_		
in the PMHS during the year	40,243	48,486 ³	51,100	54,150
Outcome: Percentage of adults with SMI who receive mental				
health services in the PMHS during the year	17%	21%	21%	22%

Objective 2.2 By fiscal year 2012, MHA will maintain access to public mental health services for 24 percent of population of children in Maryland who have SED.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Estimated number of children who annually have SED	150,700	$155,018^2$	156,667	158,317
Output: Number of children with SED who receive services				
in the PMHS during the year	32,987	$36,251^3$	36,750	37,500
Outcome: Percentage of children with SED who receive mental				
health services in the PMHS during the year	22%	23%	23%	24%

Goal 3. MHA will use the latest technology to promote recovery and abilities of hospitalized persons with mental illness in State psychiatric facilities to move into less restrictive treatment settings.

Objective 3.1 By fiscal year 2012, at least 61 percent of non-forensic patients in State hospitals and in private hospitals funded through MHA purchase of care (POC) dollars will be discharged within 30 days.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of non-forensic patients discharged in a fiscal year	2,024	1,433 ³	1,293	1,228
Output: Non-forensic patients discharged within 30 days of admission	1,543	1,038	898	854
Outcome: Percent of non-forensic patients discharged within 30 days				
of admission	76%	72%	69%	70%

²Official population estimates come from the DHMH Vital Statistics Administration. Official future projections of population come from the Maryland State Department of Planning. These sources are used in the calculations of the projected population for 2010, 2011, and 2012. (2009 is from the MFR submission last year.) The federal prevalence rate of 5.4 percent of adults who have serious mental illness (SMI) was applied to the population estimates to obtain estimated number of adults who have SMI. Estimated total number of adults in public and private sector include all adults in Maryland regardless of insurance status. The federal prevalence rate of 11 percent of children and adolescents who have SED. Estimated total number of children includes all children in Maryland regardless of insurance status.

³Based on claims paid through November 30, 2010. Fiscal year 2010 data and estimates reflects decrease in purchase of care (POC) consumers.

M00L01.01 PROGRAM DIRECTION --- MENTAL HYGIENE ADMINISTRATION

Appropriation Statement:	2010 Actual	2011 Appropriation	2012 Allowance
Number of Authorized Positions	83.50	82.50	82.50
01 Salaries, Wages and Fringe Benefits	7,291,916	7,179,339	7,722,918
03 Communication	22,548 40,323 2,724 485,229 37,230 1,751 54 18,444	28,955 44,948 3,243 700,725 36,770 20,854	27,684 42,799 1,950 747,500 35,525 19,001
Total Operating Expenses	608,303	835,495	874,459
Total Expenditure	7,900,219	8,014,834	8,597,377
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	6,126,386 434,692 5,691,694 51,750	5,817,751 -39,170 5,778,581	
Net General Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	5,639,944 2,156,135 104,140	5,778,581 2,135,257 100,996	6,149,558 2,342,978 104,841
Total Expenditure	7,900,219	8,014,834	8,597,377
Federal Fund Income: 93.778 Medical Assistance Program 93.789 Alternatives to Psychiatric Residential Treatment Facilities for Children	2,156,135	2,135,257	2,190,126
Total	2,156,135	2,135,257	2,342,978
Reimbursable Fund Income: N00B00 DHR-Social Services Administration V00E01 DJS-Residential/Community Operations Total	52,070 52,070 104,140	50,498 50,498 100,996	52,420 52,421 104,841

M00L01.02 COMMUNITY SERVICES – MENTAL HYGIENE ADMINISTRATION

PROGRAM DESCRIPTION

The Mental Hygiene Administration, in conjunction with local core service agencies, operates the Public Mental Health System (PMHS) to provide mental health services to the citizens of Maryland. These services are delivered through private community based providers (profit and non-profit) and local health department clinics and State operated facilities. This program provides funding for grants-based community mental health programs using General and Federal funds.

Community based services are financed through a combination of grants and contracts with vendors and direct fee for service reimbursements. The fee for service system is operated by an administrative service organization which, under contract to the Mental Hygiene Administration, provides access to services, utilization management, and eligibility determination based on medical necessity, claims processing and evaluation services. Services include inpatient hospital and residential treatment facility stays, outpatient treatment, psychiatric rehabilitation, counseling, and targeted case management. Grants and contracts are administered primarily through local Core Service Agencies.

This program shares the mission, goals, objectives, and performance measures of program M00L01.01, Program Direction

OTHER PERFORMANCE MEASURES

Community Service

04 M	2009	2010	2011	2012
Other Measures	Actual	Actual	Estimated	Estimated
Number of Customers:				
Medicaid	0	0	0	0
Non-Medicaid	18,246	13,150	12,000	12,000
Total	18,246	13,150	12,000	12,000
Number of Consumers by Service Type				
(contains duplicate counts; multiple services and coverage types)				
Inpatient	0	0	0	0
Residential Treatment Centers	0	0	0	0
Outpatient	16,933	12,199	11,223	11,000
Rehabilitation	4,921	3,545	3,261	3,200
Case Management	1,228	885	814	800
Total	23,082	16,629	15,298	15,000

M00L01.02 COMMUNITY SERVICES — MENTAL HYGIENE ADMINISTRATION

Appropriation Statement:	2010 Actual	2011 Appropriation	2012 Allowance
Number of Authorized Positions	7.00	3.00	3.00
Number of Contractual Positions	1.83	2.00	2.00
01 Salaries, Wages and Fringe Benefits	532,629	545,284	135,718
02 Technical and Special Fees	79,668	81,399	80,472
03 Communication 04 Travel	316 10,331 114,821,497 4,002 2,996 274 114,839,416	399 6,148 114,128,429 6,934 342 114,142,252	1,329 111,797,514 208 232 111,799,283
Total Expenditure Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	115,451,713 84,861,617 -1,204,736 83,656,881 450,900	114,768,935 78,963,595 500,000 79,463,595	112,015,473
Less: General Fund Reversion/Reduction Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure Total Expenditure	450,000 83,206,881 12 29,091,348 3,153,472 115,451,713	79,463,595 158,605 32,223,765 2,922,970 114,768,935	76,845,498 158,605 31,818,400 3,192,970 112,015,473

M00L01.02 COMMUNITY SERVICES --- MENTAL HYGIENE ADMINISTRATION

Special Fund Income:

M00318 Grant Activity—Prior Fiscal Years	12	158,605	158,605
Federal Fund Income:			
14.238 Shelter Plus Care	3,759,065	3,862,462	3,860,670
93.104 Comprehensive Community Mental Health Ser- vices for Children with Serious Emotional Dis-			
turbances	575,099	1,840,853	1,855,891
93.150 Projects for Assistance in Transition from Homelessness (PATH)	1,137,210	1,172,000	1,271,297
93.234 Traumatic Brain Injury— State Demonstration Grant Program	-148		
93.243 Substance Abuse and Mental Health Services			
- Projects of Regional and National Significance	3,546,017	3,680,185	1,096,667
93.767 Children's Health Insurance Program			2,148,904
93.778 Medical Assistance Program	11,328,453	11,363,932	11,245,564
93.789 Alternatives to Psychiatric Residential	015 (40	2 757 (00	2 057 (00
Treatment Facilities for Children	815,643	2,757,600	3,057,600
93.958 Block Grants for Community Mental Health Ser- vices	7,930,009	7,546,733	7,281,807
Total	29,091,348	32,223,765	31,818,400
Reimbursable Fund Income:			
	495,134		270,000
M00F06 DHMH-Office of Preparedness and Response	1,152,000	1,152,000	1,152,000
Q00B01 DPSCS -Division of Correction—Headquarters	675,000	675,000	675,000
R00A04 Children's Cabinet Interagency Fund	070,000	1,095,970	1,095,970
V00E01 DJS-Residential/Community Operations	831,338	-,,	-,,-,-
Total	3,153,472	2,922,970	3,192,970

M00L01.03 COMMUNITY SERVICES FOR MEDICAID RECIPIENTS - MENTAL HYGIENE ADMINISTRATION

PROGRAM DESCRIPTION

The Mental Hygiene Administration, in conjunction with local core service agencies, operates the Public Mental Health System (PMHS) to provide mental health services to the citizens of Maryland. These services are delivered through private community based providers (profit and non-profit); local health department clinics and State operated facilities. This program provides funding for the community mental health programs for individuals eligible for Medicaid using General and Federal funds.

Community based services are financed through direct fee for service reimbursements. The fee for service system is operated by an administrative service organization, which under contract to the Mental Hygiene Administration, provides access to services, utilization management, eligibility determination based on medical necessity, claims processing and evaluation services. Services include inpatient hospital and residential treatment facility stays, outpatient psychiatric rehabilitation, counseling and targeted case management.

This program shares the mission, goals, objectives and performance measures of program M00L01.01, Program Direction.

OTHER PERFORMANCE MEASURES

Community Services for Medicaid Recipients

	2009	2010	2011	2012
Other Measures	Actual	Actual	Estimated	Estimated
Number of Customers:				
Medicaid	93,432	108,896	116,075	121,825
Non-Medicaid	0	0	0	0
Total	93,432	108,896	116,075	121,825
Number of Consumers by Service Type				
(contains duplicate counts; multiple services and coverage types)	6.024	0.000	0.050	0.400
Inpatient	6,934	8,698	9,050	9,400
Residential Treatment Centers	740	729	7 10	720
Outpatient	94,025	105,880	110,100	114,000
Rehabilitation	15,588	16,203	16,900	17,500
Case Management	2,867	2,156	2,250	2,350
Total	120,154	133,666	139,010	143,970

M00L01.03 COMMUNITY SERVICES FOR MEDICAID RECIPIENTS — MENTAL HYGIENE ADMINISTRATION

Appropriation Statement:	2010 Actual	2011 Appropriation	2012 Allowance
08 Contractual Services	560,339,530	599,453,341	671,545,344
Total Operating Expenses	560,339,530	599,453,341	671,545,344
Total Expenditure	560,339,530	599,453,341	671,545,344
Original General Fund Appropriation Transfer of General Fund Appropriation	295,001,867 -14,130,579	296,257,383	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	280,871,288 14,493,842 264,974,400	296,257,383 15,850,000 287,345,958	338,000,650 15,850,000 317,694,694
Total Expenditure	560,339,530	599,453,341	671,545,344
Special Fund Income: M00340 Health Care Coverage Fund	7,524,308	15,850,000	15,850,000
swf310 Rate Stabilization Fund	6,969,534	13,020,000	12,020,000
Total	14,493,842	15,850,000	15,850,000
Federal Fund Income:			
93.767 Children's Health Insurance Program93.778 Medical Assistance Program	16,206,494 248,767,906	18,848,676 268,497,282	19,346,437 298,348,257
Total	264,974,400	287,345,958	317,694,694

STATE PSYCHIATRIC HOSPITAL CENTERS

SUMMARY OF STATE PSYCHIATRIC HOSPITAL CENTERS

	2010	2011	2012
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	2,822.55	2,805.55	2,805.55
Total Number of Contractual Positions	164.96	182.51	181.11
Salaries, Wages and Fringe Benefits	200,896,775	195,941,878	206,379,324
Technical and Special Fees	8,777,927	8,267,836	8,341,936
Operating Expenses	51,335,090	52,020,364	51,003,109
Original General Fund Appropriation	279,295,098	246,238,198	
Transfer/Reduction	-27,341,373	511,549	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	251,953,725 4	245,726,649	
Net General Fund Expenditure	251,953,721	245,726,649	255,867,625
Special Fund Expenditure	5,984,422	7,605,765	7,278,479
Federal Fund Expenditure	136,346	149,089	136,522
Reimbursable Fund Expenditure	2,935,303	2,748,575	2,441,743
Total Expenditure	261,009,792	256,230,078	265,724,369

• General Administration—This project is responsible for all business functions.

• Patient Care Services—This project provides psychiatric care to patients.

• Dietary Services—This project is responsible for the planning, preparing, and serving of meals for patients and employees.

• Household and Property Services-This project consists of maintenance of the physical plant, security, transportation, laundry and housekeeping services.

• Hospital Support Services---This project provides non-treatment patient support services.

• Educational Services—This project provides schooling and vocational training for patients in the Regional Institutes for Children and Adolescents-Baltimore.

• Ancillary Services-This project provides support services for patient care and treatment.

• Community Services-This project provides community-based programs for both outpatients and inpatients.

• Non-reimbursable Services --- This project includes services reimbursed by non-General Funds.

M00L03.01 SERVICES AND INSTITUTIONAL OPERATIONS – WALTER P. CARTER COMMUNITY MENTAL HEALTH CENTER

PROGRAM DESCRIPTION

The Walter P. Carter Community Mental Health Center is located in the inner city of Baltimore and provided acute psychiatric care for up to thirty days for residents of Baltimore City. Admissions were limited to adults. Major objectives were to provide adequate and appropriate care; conduct physical and mental assessments that assure treatment is consistent with patient needs; provide support to families of patients, develop adequate aftercare plans; identify needs for medication therapy; and facilitate the patient and families in obtaining services in the community. The Center served the criminal justice system by providing pre-trial and competency evaluations for the Baltimore City Court System. It maintained a management information database, which included Medical Records and the collection and review of patient data and administrative data to assure that the facility maintained a high level of accountability. As of September 30, 2009 (fiscal year 2010), the program ceased operation.

MISSION

To provide quality acute inpatient psychiatric facility care and services which are based upon the needs of patients, their families, and the community. These services are administered by staff committed to working collaboratively in a safe and caring environment.

VISION

The Walter P. Carter Community Mental Health Center will promote excellence in care and services by continuous evaluation and improvement. This will be accomplished through effective leadership, consumer feedback, and team collaboration.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To maintain a high level of patient care.

Objective 1.1 Maintain JCAHO accreditation.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Receiving JCAHO accreditation	Yes	Yes	N/A	N/A

Goal 2. Assess patient satisfaction, which will increase the effectiveness of treatment that is provided by the facility for the patients.* Objective 2.1 Percent of clients who are satisfied with services will increase.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of inpatients served during the year	181	35	N/A	N/A
Output: Number of completed patient satisfaction surveys	109	35	N/A	N/A
Outcome: Percent of patients reporting a satisfactory or better rating				
for their care on the survey	98%	92%	N/A	N/A

Goal 3. To provide safe care to patients in the least restrictive manner, consistent with appropriate clinical treatment methods. Objective 3.1 The number of patient elopements, per 1,000 patient days, will be reduced.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient days	14,290	752	N/A	N/A
Output: Number of elopements	6	0	N/A	N/A
Outcome: Number of elopements per 1,000 patient days	0.42	0.0	N/A	N/A

Note: * Performance Measures/Indicators are defined by the questions on a Patient Satisfaction Survey form. In addition, three factors and an overall scale score are measured. The three factors are: treatment effectiveness, staff helpfulness, and hospital environment. All measurements are based on a 5 point Likert rating scale with 1 = strongly disagree; 2 = disagree; 3 = neutral; 4 = agree; 5 = strongly agree.

M00L03.01 SERVICES AND INSTITUTIONAL OPERATIONS – WALTER P. CARTER COMMUNITY MENTAL HEALTH CENTER (Continued)

Objective 3.2 The number of patient seclusions per 1,000 patient hours will be reduced.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	342,960	18,048	N/A	N/A
Output: Number of seclusion hours	125	0	N/A	N/A
Outcome: Number of seclusion hours per 1,000 patient hours	0.36	0.00	N/A	N/A

Objective 3.3 The number of patient restraints, per 1,000 patient hours, will be reduced.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of restraint hours	43	0	N/A	N/A
Outcome: Number of restraint hours per 1,000 patient hours	0.13	0.00	N/A	N/A

Objective 3.4 The number of lost work hours due to staff injury will be reduced.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hours worked by staff	225,784	1,081	N/A	N/A
Output: Number of hours lost due to injury	695	0	N/A	N/A
Outcome: Rate of lost hours per 1,000 hours worked	3.08	0.00	N/A	N/A

Goal 4. To improve psychiatric outcomes for patients.

Objective 4.1 The proportion of patients readmitted to Carter Center within 30 days of discharge, due to a decline in their psychiatric condition, will be zero.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of discharges	146	35	N/A	N/A
Outcome: Number of patients re-admitted within 30 days	5	0	N/A	N/A
Percent of persons re-admitted within 30 days of discharge	3.42%	0.00%	N/A	N/A

M00L03.01 SERVICES AND INSTITUTIONAL OPERATIONS - WALTER P. CARTER COMMUNITY MENTAL HEALTH CENTER (Continued)

OTHER PERFORMANCE MEASURES *

Performance Measures **	2009 Actual	2010 Actual	2011 Estimated	2012 Estimated
Inpatient Census:				
Admissions	146	0	0	0
Discharges	146	35	0	0
Inpatients Treated	181	35	0	0
Average Daily Inpatients Treated	39	2	0	0
Beds Operated	34	34	0	0
Occupancy Percent	114.7%	5.9%	0.0%	0.0%
Acute Care:				
Patient Days	14,290	752	0	0
Average Daily Inpatients Treated	39	2	0	0
Per Diem Cost	\$696	\$4,422	\$0	\$0
Average Length of Stay	30	30	0	0
Cost per Admission	\$20,876	\$132,651	\$0	\$0
Ancillary Services				
Patient Days	14,290	752	0	0
Per Diem Cost	\$216	\$2,067	\$0	\$0
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$989,685	\$449,027	\$0	\$0
Disproportionate Share Payments	\$771,381	\$1,270,858	\$0	\$0
Project Summary: General Administration	1 202 554	616 406	164 476	146 456
Dietary Services	1,293,554 572,931	616,406 111,745	164,476 0	146,456 0
	2,095,782	1,416,083	171,551	0
Household and Property Services Hospital Support Services	1,095,550	248,671	0	0
Patient Care Services	5,874,636	1,225,283	0	0
Ancillary Services	2,100,177	1,223,283	0	0
Non-Reimbursable Services	574,647	100,022	0	0
Total	13,607,2 77	4,979,835	336,027	146,456

Note: * Numbers may not add due to rounding.

** Walter P. Carter Community Mental Health Center operated for only three months during fiscal year 2010.

WALTER P. CARTER COMMUNITY MENTAL HEALTH CENTER

M00L03.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2010 Actual	2011 Appropriation	2012 Allowance
Number of Authorized Positions	4.00		
Number of Contractual Positions	4.64		
01 Salaries, Wages and Fringe Benefits	2,284,774	197,895	146,456
02 Technical and Special Fees	192,344		
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 13 Fixed Charges	42,370 485 620,821 5,612 1,729,776 79,975 23,678	10,000 978 114,238 12,916	
Total Operating Expenses	2,502,717	138,132	
Total Expenditure	4,979,835	336,027	146,456
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	8,019,081 -3,139,266 4,879,815	886,746 -550,719 336,027	
Less: General Fund Reversion/Reduction	2		
Net General Fund Expenditure Special Fund Expenditure	4,879,813 100,022	336,027	146,456
Total Expenditure	4,979,835	336,027	146,456
Special Fund Income: M00334 Carter Tenant Collections	100,022		

M00L04.01 SERVICES AND INSTITUTIONAL OPERATIONS - THOMAS B. FINAN HOSPITAL CENTER

PROGRAM DESCRIPTION

The Thomas B. Finan Center, located in Cumberland, operates as a mental health hospital for adult citizens of the entire State of Maryland. Ancillary services are provided to the Massie Unit (25-bed cottage for in-patient treatment of alcohol and drug addiction), the Jackson Unit (1 cottage for children in need of supervision and 1 cottage for juvenile drug offenders), and the Brandenburg Center (50-bed facility operated by the Department of Developmental Disabilities Administration).

MISSION

To provide as comprehensive an array as possible of safe and efficient mental health services to all patients admitted.

VISION

To figure prominently in the consumer-centered mental health care delivery system envisioned by the Mental Hygiene Administration, providing comprehensive services for the chronically mentally ill as part of a continuum of care that will accommodate needs ranging from long-term hospital to occasional community support, and that will emphasize case management, consumer choice and community education.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. The Center will improve patient outcomes with the highest quality, individualized care, treatment, and rehabilitation appropriate to the patient's needs.

Objective 1.1 By fiscal year 2012, the Center will reduce the number of seclusion hours and restraint hours.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	722,184	709,560	770,880	770,880
Outcome: Number of seclusion hours	23	34	30	28
Number of restraint hours	76	48	42	38
Number of seclusion hours per 1,000 patient hours	0.03	0.05	0.04	0.04
Number of restraint hours per 1,000 patient hours	0.11	0.07	0.05	0.05

Objective 1.2 By fiscal year 2012, the Center will reduce the number of elopements per 1,000 Patient Days.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient days	30,091	29,565	32,120	32,208
Outcome: Number of elopements	8	5	5	4
Number of elopements per 1,000 patient days	0.27	0.17	0.16	0.12

Goal 2. The Center will maximize effective use of its resources to meet patient and other customer needs. Objective 2.1 By the end of fiscal year 2012, the Center's 30-day readmission rate will be less than 2 percent.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of discharges	149	170	195	195
Outcome: Number of readmissions within 30 days	4	3	3	3
Percent of readmissions within 30 days	2.7%	1.8%	1.5%	1.5%

M00L04.01 SERVICES AND INSTITUTIONAL OPERATIONS - THOMAS B. FINAN HOSPITAL CENTER (Continued)

Objective 2.2 The Center will maintain accreditation from the Joint Commission.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Maintain accreditation	Yes	Yes	Yes	Yes

Objective 2.3 By the end of fiscal year 2012, the Center's patient satisfaction surveys will show an increased percentage of overall patient satisfaction.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of overall patient satisfaction	90%	90%	91%	92%

Goal 3. The Center will maintain a safe work environment for employees.

Objective 3.1 By fiscal year 2012, the Center will decrease the number of employee injuries.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of employee hours worked	304,526	301,319	324,000	324,000
Output: Number of employee injuries	37	57	35	34
Outcome: Percent of employee injuries per 1,000 hours worked	0.12	0.19	0.11	0.10

M00L04.01 SERVICES AND INSTITUTIONAL OPERATIONS - THOMAS B. FINAN HOSPITAL CENTER (Continued)

OTHER PERFORMANCE MEASURES *

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census				
Admissions	147	168	200	200
Discharges	149	170	195	195
Inpatients Treated	234	251	338	338
Average Daily Inpatients Treated	83	81	88	88
Beds Operated	88	88	88	88
Occupancy Percent	94.3%	92.0%	100.0%	100.0%
Geriatric Care				
Patient Days	7,960	8,030	8,030	8,052
Average Daily Inpatients Treated	22	22	22	22
Per Diem Cost	\$416	\$395	\$394	\$404
Average Length of Stay	215	366	209	209
Cost per Admission	\$89,529	\$144,590	\$82,396	\$84,408
Adult Care				
Patient Days	19,586	15,695	16,060	16,104
Average Daily Inpatients Treated	54	43	44	44
Per Diem Cost	\$460	\$502	\$484	\$501
Average Length of Stay	78	142	100	95
Cost per Admission	\$35,914	\$71,242	\$48,433	\$47,560
Alternative Living Center				
Patient Days	2,545	5,840	8,030	8,052
Average Daily Inpatients Treated	7	16	22	22
Per Diem Cost	\$657	\$438	\$355	\$360
Average Length of Stay	95	124	120	120
Cost per Admission	\$62,415	\$54,312	\$42,600	\$43,200
Ancillary Services				
Patient Days	30,091	29,565	32,120	32,208
Per Diem Cost	\$95	\$99	\$88	\$88
Hospital Patient Recoveries				
Medicaid, Medicare, Insurance and Sponsors	\$1,556,261	\$921,034	\$444,415	\$370,457
Disproportionate Share Payments	\$5,328	\$688,246	\$779,580	\$779,580
Project Summary				
General Administration	1,998,218	1,878,486	1,795,289	1,716,604
Dietary Services	651,636	650,643	734,402	756,121
Household and Property Services	2,540,195	2,410,855	2,560,576	2,598,577
Hospital Support Services	3,552,164	3,456,943	3,511,875	3,626,311
Patient Care Services	5,868,166	5,784,290	5,771,202	6,095,916
Ancillary Services	2,262,721	2,352,868	2,254,719	2,270,609
Non-Reimbursable Services	1,276,362	1,305,891	1,320,215	1,321,126
Total	18,149,462	17,839,976	17,948,278	18,385,264
* Numbers may not add due to rounding.				

Note:

2010

2011

2012

THOMAS B. FINAN HOSPITAL CENTER

M00L04.01 SERVICES AND INSTITUTIONAL OPERATIONS

	Actual	Appropriation	Allowance
Number of Authorized Positions	194.00	194.00	194.00
Number of Contractual Positions	7.70	8.26	8.23
01 Salaries, Wages and Fringe Benefits	12,456,075	12,514,799	13,040,782
02 Technical and Special Fees	1,282,982	1,340,781	1,325,167
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 13 Fixed Charges	51,860 2,767 693,503 39,338 2,285,884 910,170 61,529 55,868	73,982 6,854 790,921 42,452 2,195,883 942,493 40,113	51,498 4,910 770,248 37,293 2,217,104 896,167 42,095
Total Operating Expenses	4,100,919	4,092,698	4,019,315
Total Expenditure	17,839,976	17,948,278	18,385,264
Original General Fund Appropriation Transfer of General Fund Appropriation	17,074,975 -540,890	16,628,063	
Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure	16,534,085 955,525 350,366	16,628,063 987,922 332,293	17,064,138 1,321,126
Total Expenditure	17,839,976	17,948,278	18,385,264
Special Fund Income: M00323 Allegany County Health Department M00331 Sheppard Pratt Health System Total	796,257 159,268 955,525	803,227 184,695 987,922	850,178 470,948 1,321,126
Reimbursable Fund Income: D50H01 Military Department Operations and Maintenance M00M09 DHMH-Joseph D. Brandenburg Center Total	8,246 342,120 350,366	<u> </u>	

M00L05.01 SERVICES AND INSTITUTIONAL OPERATIONS - REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS-BALTIMORE

PROGRAM DESCRIPTION

RICA-Baltimore is a mental health residential treatment facility of the Maryland State Department of Health and Mental Hygiene located in Baltimore City. This facility serves adolescents and their families from the Central Maryland region, the Eastern Shore, and parts of Western Maryland. RICA-Baltimore, staffed by qualified multidisciplinary treatment teams, provides treatment and educational programs for adolescent boys and girls (aged 11 to 18) who are experiencing emotional, behavioral and learning difficulties. Program services include: psychiatric evaluation and treatment; 24-hour nursing/residential services; individual, group and family therapy; crisis intervention; special education; extended year education program; alternative learning center; rehabilitation services; and community reintegration.

MISSION

We provide quality mental health treatment and educational services, in a residential and day treatment setting, to adolescents with emotional disabilities and their families with a focus on reintegrating the adolescent into the community.

VISION

Our vision is to be a national model comprehensive care provider of quality mental health treatment and educational services to emotionally handicapped adolescents and their families. The services offered are fully integrated into the continuum of care available in Maryland.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Improve psychiatric outcomes for all children and adolescents.

Objective 1.1 By fiscal year 2012, retain a re-admission rate of 5 percent or lower.

Performance Measures	2009 Actual	2010 Actual	2011 Estimated	2012 Estimated
Input: Number of discharges	31	36	40	40
Output: Number of re-admissions within 30 days	0	0	2	2
Outcome: Percentage of re-admissions within 30 days	0%	0%	5%	5%

Goal 2. To achieve successful discharge of clients to a less restrictive community based environment.

Objective 2.1 By fiscal year 2012, discharges to less restrictive community based environments will exceed 75 percent of all discharges.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of discharges	31	36	40	40
Output: Number of discharges to a less restrictive setting	21	29	31	31
Outcome: Rate of successful discharges	68%	81%	78%	78%

Goal 3. To provide a clinical environment which allows RICA to meet the needs of individuals served.

Objective 3.1 By fiscal year 2012, more than 80 percent of all parents/guardians responding to satisfaction surveys will report overall satisfaction with services received at RICA-Baltimore

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of clients served during fiscal year	71 ¹	73	72	72
Output: Number of completed client satisfaction surveys (by parents)	22	38	40	40
Number of satisfied client parents from the survey	22	37	32	34
Outcome: Percentage of individuals surveyed satisfied	100%	97%	80%	85%

¹Number in Budget book last year was incorrect

M00L05.01 SERVICES AND INSTITUTIONAL OPERATIONS - REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS-BALTIMORE (Continued)

Goal 4. To provide a safe physical plant for staff.

Objective 4.1 By fiscal year 2012, retain a staff injury rate of less than 10 hours per 1,000 hours worked.

	2009	2010	2 011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hours worked by staff	251,800	240,274	241,000	241,000
Output: Number of lost hours	96	31.5	150	150
Outcome: Rate of lost time per 1,000 hours worked	0.38	0.13	0.62	0.62

OTHER PERFORMANCE MEASURES *

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census				
Admissions	39	32	40	40
Discharges	31	36	40	40
Inpatients Treated	71	73	72	72
Average Daily Inpatients Under Treatment	36	36	36	36
Beds Operated	38	38	38	38
Occupancy Percent	94.7%	94.7%	94.7%	94.7%
Residential				
Patient Days	13,234	13,147	13,147	13,870
Average Daily Inpatients Under Treatment	36	36	36	36
Per Diem Cost	\$415	\$401	\$394	\$404
Average Length of Stay	365	365	365	366
Cost per Admission (Less educational expenses)	\$151,340	\$146,222	\$143,741	\$147,943
Day Treatment				
Patient Days	20,075	20,075	20,075	21,228
Average Daily Outpatients Treated	55	55	55	58
Per Diem Cost	\$110	\$104	\$106	\$104
Average Length of Stay	365	365	365	366
Cost per Admission	\$40,306	\$37,968	\$38,669	\$37,929
Hospital Patient Recoveries				
Medicaid, Medicare, Insurance and Sponsors	\$2,637,940	\$2,606,191	\$2,653,021	\$2,175,314
Project Summary				
General Administration	1,050,875	1,037,551	1,059,262	1,119,556
Dietary Services	545,435	483,664	636,898	591,930
Household and Property Service	1,192,878	1,126,014	1,112,294	1,128,526
Hospital Support Services	1,477,280	1,448,026	1,441,980	1,516,641
Educational Services	1,004,808	1,122,577	1,118,946	1,070,279
Patient Care Services	3,728,114	3,523,451	3,343,620	3,755,422
Ancillary Services	661,771	638,428	567,643	583,778
Non-Reimbursable Services	2,832,658	2,779,917	2,995,945	2,979,257
Total	12,493,819	12,159,628	12,276,588	12,745,389

Note: * Totals may not add due to rounding.

REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS—BALTIMORE

M00L05.01 SERVICES AND INSTITUTIONAL OPERATIONS

Number of Authorized Positions 118.00 119.00 119.00 Number of Contractual Positions 27.39 27.00 27.00 01 Salaries, Wages and Fringe Benefits 8,770,306 8,738,405 9,233,681 02 Technical and Special Fees 791,625 705,807 716,390 03 Communication 23,505 38,921 23,316 04 Travel 28,31 5,917 4,859 06 Fuel and Utilities 28,152 268,945 261,860 07 Motor Vehicle Operation and Maintenance 29,187 364,615 328,611 09 Supplies and Materials 299,187 364,615 328,613 328,613 11 Equipment – Replacement 8,993 20,224 10,096 2,155 13 Fixed Charges 16,410 24,171 19,020 705,518 12,745,389 Original General Fund Appropriation 7,73,100 39,170 773,100 39,170 Net General Fund Appropriation 11,161,053 10,291,399 10,30,569 10,764,340 Special Fund Income: 12,159,628 12,276,588 <th>Appropriation Statement:</th> <th>2010 Actual</th> <th>2011 Appropriation</th> <th>2012 Allowance</th>	Appropriation Statement:	2010 Actual	2011 Appropriation	2012 Allowance
01 Salaries, Wages and Fringe Benefits 8,770,306 8,738,405 9,233,661 02 Technical and Special Fees 791,625 705,807 716,390 03 Communication 23,505 38,921 23,510 04 Travel 2,831 5.917 4,859 06 Fuel and Utilities 281,052 268,945 261,860 07 Motor Vehicle Operation and Maintenance 22,440 22,082 23,361 08 Contractual Services 1,941,124 2,087,491 2,123,991 09 Supplies and Materials 2991,87 364,615 328,615 10 Equipment—Replacement 8,993 20,234 10,096 11 Equipment—Replacement 2,155 2,175 2,137 12 Total Operating Expenses 2,597,697 2,832,376 2,795,318 Total Coperating Hund Appropriation -723,100 39,170 707 Net General Fund Appropriation -723,100 39,170 70,76,388 10,764,340 Special Fund Appropriation -12,159,628 12,276,588 12,745,389	Number of Authorized Positions	118.00	119.00	119.00
01 Salaries, Wages and Fringe Benefits 8,770,306 8,738,405 9,233,681 02 Technical and Special Fees 791,625 705,807 716,390 03 Communication 23,505 38,921 23,161 04 Travel 2,831 5,917 4,859 06 Fuel and Utilities 2,811 5,917 4,859 07 Motor Vehicle Operation and Maintenance 22,440 22,082 23,361 08 Contractual Services 1,941,124 2,087,491 2,123,997 09 Supplies and Materials 29,187 364,615 328,615 10 Equipment—Replacement 29,9187 364,615 328,615 10 Equipment—Additional 1,164,10 24,171 19,020 13 Fixed Charges 16,410 24,171 19,020 13 Fixed Charges 12,276,588 12,745,389 Original General Fund Appropriation -723,100 39,170 Test Expenditure 10,437,953 10,330,569 10,764,340 Special Fund Appropriation -1,603,835 9,460 <td< td=""><td>Number of Contractual Positions</td><td>27.39</td><td>27.00</td><td>27.00</td></td<>	Number of Contractual Positions	27.39	27.00	27.00
02 Technical and Special Fees 791,625 705,807 716,390 03 Communication 23,505 38,921 23,510 04 Travel 2,831 5,917 44,835 06 Fuel and Utilities 2810 5,917 44,835 07 Motor Vehicle Operation and Maintenance 22,440 2,082 23,361 08 Contractual Services 1,941,124 2,087,491 2,123,997 09 Supplies and Materials 299,187 364,615 328,615 09 Equipment—Replacement 8,993 20,234 10,096 10 Equipment—Additional 2,155 2,175 2,175 13 Fixed Charges 16,410 24,171 19,020 13 Total Expenditure 12,159,628 12,276,588 12,745,389 0riginal General Fund Appropriation -723,100 39,170 10,33,569 10,764,340 Special Fund Expenditure 64,335 69,020 72,071 Reimbursable Fund Expenditure 53,504		8,770,306	8,738,405	9,233,681
03 Communication 23,505 38,921 23,510 04 Travel 2,831 5,917 4,859 06 Fuel and Utilities 281,052 268,945 261,860 07 Motor Vehicle Operation and Maintenance 22,440 22,082 23,361 08 Contractual Services 1,941,124 2,087,491 2,123,997 09 Supplies and Materials 299,187 364,615 328,615 10 Equipment—Reditional 2,155 16,410 24,171 19,020 11 Equipment—Additional 2,155 16,410 24,171 19,020 Total Operating Expenses 2,597,697 2,832,376 2,795,318 12,159,628 12,276,588 12,745,389 12,745,389 Original General Fund Appropriation -723,100 39,170 74,745,389 Net General Fund Expenditure 10,437,953 10,330,569 10,764,340 Special Fund Expenditure 64,335 69,020 72,071 Reimbursable Fund Expenditure 8,335 9,581 10,780 M00308 Employee Food Sales 8,335 9,581 10,780 M00304 Employee Food Sa			transmitter and the second second	
04 Tavel	03 Communication	23,505	38,921	23,510
06 Fuel and Utilities	04 Travel	2.831	5,917	4,859
07 Motor Vehicle Operation and Maintenance 22,440 22,082 23,361 08 Contractual Services 1,941,124 2,087,491 2,123,997 09 Supplies and Materials 299,187 364,615 3228,615 10 Equipment—Replacement 8,993 20,234 10,096 11 Equipment—Replacement 8,993 20,234 10,096 13 Fixed Charges 16,410 24,171 19,020 14 Total Operating Expenses 2,597,697 2,832,376 2,795,318 17,11 19,020 11,161,053 10,291,399 10,745,349 18 Forderal Fund Appropriation -772,100 39,170 10,764,340 Special Fund Expenditure 10,437,953 10,303,659 10,764,340 Special Fund Expenditure 5,504 12,745,389 12,745,389 M00308 Em		,		,
08 Contractual Services 1,941,124 2,087,491 2,123,997 09 Supplies and Materials 299,187 364,615 328,615 10 Equipment—Additional 2,155 10,906 13 Fixed Charges 164,10 24,171 19,020 Total Operating Expenses 2,597,607 2,832,376 2,795,318 Total Operating Expension 12,159,628 12,276,588 12,745,389 Original General Fund Appropriation 11,161,053 10,291,399 Transfer of General Fund Appropriation 723,100 39,170 Net General Fund Expenditure 16,410 4,335 69,020 72,071 Reimbursable Fund Expenditure 53,504 12,745,389 19,08,978 Total Expenditure 53,504 12,745,389 10,764,340 M00308 Employce Food Sales 8,335 9,460 9,718 M00324 Donations 8,335 9,460 9,718 M00324 Donations 1,587,166 1,857,958 1,888,480 Total 1,603,836 1,876,999 1,908,978 Federal Fund Income:				
09 Supplies and Materials 299,187 364,615 528,615 10 Equipment—Replacement 8,993 20,234 10,096 11 Equipment—Additional 2,155 13 Fixed Charges 16,410 24,171 19,020 Total Operating Expenses 2,597,697 2,832,376 2,795,318 12,745,389 Original General Fund Appropriation 11,161,053 10,291,399 7723,100 39,170 Net General Fund Expenditure 10,437,953 10,330,569 10,764,340 Special Fund Expenditure 64,335 69,020 72,071 Reimbursable Fund Expenditure 8,335 9,460 9,718 M00308 Employee Food Sales 8,335 9,581 10,780,386 Total Expenditure 15,587,166 1,857,958 1,588,480 Total Local Boards of Education 1,587,166 1,877,958		··· , ··	· · ·	
10 Equipment—Replacement 8,993 20,234 10,096 11 Equipment—Additional 2,155 2,171 19,020 13 Fixed Charges 16,410 24,171 19,020 Total Operating Expenses 2,597,697 2,832,376 2,795,318 Total Expenditure 12,159,628 12,276,588 12,745,389 Original General Fund Appropriation 11,161,053 10,291,399 Transfer of General Fund Appropriation 11,161,053 10,330,569 10,764,340 Special Fund Expenditure 10,437,953 10,330,569 10,764,340 Special Fund Expenditure 10,437,953 10,330,569 10,764,340 Reimbursable Fund Expenditure 23,504 72,071 Reimbursable Fund Expenditure 53,504 72,071 Total Expenditure 12,159,628 12,276,588 12,745,389 M00308 Employce Food Sales 8,335 9,460 9,718 M00324 Donations 8,335 9,460 9,718 M00324 Donations 1,587,166 1,857,958 1,888,480 Total 1,603,836 1,876,999 1,908,978		, ,		, ,
11 Equipment—Additional. 2,155 13 Fixed Charges 16,410 24,171 19,020 Total Operating Expenses 2,597,697 2,832,376 2,795,318 Total Operating Expension 12,159,628 12,276,588 12,745,389 Original General Fund Appropriation 11,161,053 10,291,399 10,764,340 Transfer of General Fund Expenditure 16,433 18,876,999 19,08,978 Federal Fund Expenditure 16,433 69,020 72,071 Reimbursable Fund Expenditure 53,504 12,276,588 12,745,389 Special Fund Income: 12,159,628 12,276,588 12,745,389 M00308 Employee Food Sales 8,335 9,460 9,718 M00324 Donations 1,587,166 1,857,958 1,888,480 Total Local Boards of Education 1,587,166 1,876,999 1,908,978 Federal Fund Income: 10,603,836 1,876,999 1,908,978 M00324 Donations 64,335 69,020 72,071 State 1,603,836 1,876,999 1,908,978 Total Local Boards of Education 1,603,836 1,		,	,	,
13 Fixed Charges 16,410 24,171 19,020 Total Operating Expenses 2,597,697 2,832,376 2,795,318 Total Expenditure 12,159,628 12,276,588 12,745,389 Original General Fund Appropriation 11,161,053 10,291,399 Transfer of General Fund Appropriation -723,100 39,170 Net General Fund Expenditure 16,03,836 1,876,999 1,908,978 Special Fund Expenditure 1603,836 1,876,999 1,908,978 Federal Fund Expenditure 53,504 72,071 72,071 Reimbursable Fund Expenditure 53,504 72,745,389 72,071 Special Fund Income: 8,335 9,460 9,718 M00324 Donations 8,335 9,581 10,780 M00418 Local Boards of Education 1,587,166 1,857,958 1,888,480 Total 1,603,836 1,876,999 1,908,978 Federal Fund Income: 64,335 69,020 72,071 Reimbursable Fund Income: 1,603,836 1,876,999 1,908,978 Solod Miltary Department Operations and Maintenance 13,504 40,000 40,000		,	20,254	10,090
Total Operating Expenses 2,597,697 2,832,376 2,795,318 Total Expenditure 12,159,628 12,276,588 12,745,389 Original General Fund Appropriation 11,161,053 10,291,399 Transfer of General Fund Expenditure 10,437,953 10,30,569 10,764,340 Special Fund Expenditure 64,335 69,020 72,071 Reimbursable Fund Expenditure 8,335 9,460 9,718 M00308 Employce Food Sales 8,335 9,460 9,718 M00304 Donations 8,335 9,581 10,780 Total Locome: 1,603,836 1,877,958 1,888,480 Total 1,587,166 1,857,958 1,888,480 Total 1,603,836 1,876,999 1,908,978 Federal Fund Income: 8,335 9,460 9,718 M00308 Employce Food Sales 8,335 9,581 10,780 M00418 Local Boards of Education 1,587,166 1,857,958 1,888,480 Total 1,603,836 1,876,999 1,908,978 Federal Fund Income: 64,335 69,020 72,071 Reimbursable Fun			24 171	10.000
Total Expenditure 12,159,628 12,276,588 12,745,389 Original General Fund Appropriation 11,161,053 10,291,399 10,291,399 10,291,399 10,291,399 10,291,399 10,291,399 10,291,399 10,291,399 10,291,399 10,291,399 10,291,399 10,30,569 10,764,340 10,437,953 10,330,569 10,764,340 10,437,953 10,330,569 10,764,340 1,603,836 1,876,999 1,908,978 72,071 Reimbursable Fund Expenditure 64,335 69,020 72,071 Reimbursable Fund Expenditure 12,159,628 12,276,588 12,745,389 12,745,389 Special Fund Income: 12,159,628 12,276,588 12,745,389 10,780 10,780 12,159,628 12,276,588 12,745,389 10,780 10,780 10,780 10,780 10,780 10,780 10,780 1,587,166 1,857,958 1,888,480 10,780 1,908,978 1,603,836 1,876,999 1,908,978 1,603,836 1,876,999 1,908,978 1,883,480 1,587,166 1,857,958 1,888,480 1,0780 1,587,166	2			·
Original General Fund Appropriation				
Transfer of General Fund Appropriation	Total Expenditure	12,159,628	12,276,588	12,745,389
Transfer of General Fund Appropriation	Original General Fund Appropriation	11.161.053	10.291.399	
Special Fund Expenditure 1,603,836 1,876,999 1,908,978 Federal Fund Expenditure 64,335 69,020 72,071 Reimbursable Fund Expenditure 53,504 12,276,588 12,745,389 Total Expenditure 12,159,628 12,276,588 12,745,389 Special Fund Income: 8,335 9,460 9,718 M00308 Employee Food Sales 8,335 9,581 10,780 M00324 Donations 8,335 9,581 10,780 M00418 Local Boards of Education 1,587,166 1,857,958 1,888,480 Total 1,603,836 1,876,999 1,908,978 Federal Fund Income: 1,603,836 1,876,999 1,908,978 I0.553 School Breakfast Program 64,335 69,020 72,071 Reimbursable Fund Income: 13,504 40,000 40,000				
Federal Fund Expenditure	Net General Fund Expenditure	10,437,953	10,330,569	10,764,340
Federal Fund Expenditure	Special Fund Expenditure	1,603,836	1,876,999	1,908,978
Reimbursable Fund Expenditure 53,504 Total Expenditure 12,159,628 12,159,628 12,276,588 12,745,389 Special Fund Income: M00304 Donations M00324 Donations M00418 Local Boards of Education 1,587,166 1,587,166 1,876,999 1,908,978 Federal Fund Income: 10.553 School Breakfast Program 64,335 69,020 72,071 Reimbursable Fund Income: D50H01 Military Department Operations and Maintenance 13,504 M00A01 Department of Health and Mental Hygiene		64,335	69.020	72.071
Special Fund Income: 8,335 9,460 9,718 M00324 Donations	Reimbursable Fund Expenditure		•7,0=0	-,
M00308 Employee Food Sales 8,335 9,460 9,718 M00324 Donations 8,335 9,581 10,780 M00418 Local Boards of Education 1,587,166 1,857,958 1,888,480 Total 1,603,836 1,876,999 1,908,978 Federal Fund Income: 10.553 School Breakfast Program 64,335 69,020 72,071 Reimbursable Fund Income: D50H01 Military Department Operations and Maintenance 13,504 M00A01 Department of Health and Mental Hygiene 40,000	Total Expenditure	12,159,628	12,276,588	12,745,389
M00324 Donations				
M00324 Donations	M00308 Employee Food Sales	8,335	9,460	9,718
Total John John John John John John John John	M00324 Donations	8,335	9,581	10,780
Total1,603,8361,876,9991,908,978Federal Fund Income: 10.553 School Breakfast Program64,33569,02072,071Reimbursable Fund Income: D50H01 Military Department Operations and Maintenance13,50440,000	M00418 Local Boards of Education	1,587,166	1,857,958	1,888,480
10.553 School Breakfast Program	Total	1,603,836	1,876,999	
D50H01 Military Department Operations and Maintenance13,504M00A01 Department of Health and Mental Hygiene40,000		64,335	69,020	72,071
Total	D50H01 Military Department Operations and Maintenance M00A01 Department of Health and Mental Hygiene	40,000		
	Total	53,504		

CROWNSVILLE HOSPITAL CENTER

M00L06.01 SERVICES AND INSTITUTIONAL OPERATIONS

Program Description:

Crownsville Hospital Center, located approximately six miles northwest of Annapolis previously provided comprehensive psychiatric and related services to adult, geriatric, and forensic consumers of Anne Arundel, Calvert, Charles, St. Mary's and Prince George's counties, and the Eastern Shore.

Additionally, it provided acute inpatient psychiatric services to adolescents from the Eastern Shore, Baltimore City, and all counties east of Carroll, Howard, and Montgomery. The hospital closed June 30, 2004 after patients and services were successfully consolidated into Spring Grove and Springfield Hospital Centers.

Appropriation Statement.	2010 Actual	2011 Appropriation	2012 Allowance
01 Salaries, Wages and Fringe Benefits	197,875	179,981	172,137
 03 Communication 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 	4,407 963,600 20,353 119,388 6,524	3,897 1,035,624 21,334 133,957 7,097	4,407 975,682 20,160 137,504 7,115
13 Fixed Charges Total Operating Expenses	7,386	7,287 1,209,196	<u> </u>
Total Expenditure	1,319,533	1,389,177	1,323,501
Original General Fund Appropriation Transfer of General Fund Appropriation	1,025,437 -93,672	955,188	
Net General Fund Expenditure Special Fund Expenditure	931,765 387,768	955,188 433,989	940,043 383,458
Total Expenditure	1,319,533	1,389,177	1,323,501
Special Fund Income: M00419 Reimbursement for Utilities and Maintenance	387,768	433,989	383,458

M00L07.01 SERVICES AND INSTITUTIONAL OPERATIONS - EASTERN SHORE HOSPITAL CENTER

PROGRAM DESCRIPTION

Eastern Shore Hospital Center provides acute and long-term psychiatric services to the citizens of the nine counties of the Eastern Shore. These services are provided in conjunction with, and in support of, those general hospitals on the Eastern Shore which provide psychiatric inpatient care, and with various nursing homes, clinics, and community rehabilitation programs dispersed throughout the Eastern Shore. It is the aim of the hospital to minimize disability, coordinate continuity of care within the community, and achieve these as economically as possible.

MISSION

The mission of the Eastern Shore Hospital Center is to provide residents with high quality hospital-based and community-linked mental health services.

VISION

To help patients reduce their need for hospital services by: providing intensive multi-disciplinary, short-term treatment; developing more focused treatment for the patients with increasingly complex needs who have required continued long-term hospitalization; building a better partnership with the community system through staff interaction, teaching, consultation, and sharing programs to prevent relapse; energizing staff to accomplish our mission by training in the principles of continuous quality improvement; and utilizing the latest technology and specialty programming.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Improved psychiatric outcomes for all patients.

Objective 1.1 By fiscal year 2014, the annual 30 day readmission rate will not exceed a rate of 6 percent.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total discharges for the fiscal year	124	126	126	126
Output: Number of readmissions in less than 30 days in the fiscal year	13	5	5	5
Outcome: Percent of patients readmitted within 30 days of discharge	10.5%	4.0%	4.0%	4.0%

Goal 2. To provide a comfortable, pleasing, and safe physical plant for patients and staff. Objective 2.1 By fiscal year 2014, the percentage of patients reporting satisfaction per hospital surveys will equal 90 percent.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of inpatients served during the year	198	176	176	176
Output: Number of participants in survey	66	51	52	52
Outcome: Percentage of patients responding as being satisfied	83%	80%	85%	85%

Objective 2.2 By fiscal year 2014, the amount of lost staff time due to patient-to-staff attacks will not exceed a rate of 0.5 per thousand hours worked.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hours worked by staff	423,782	374,400	374,400	374,400
Output: Number of lost hours due to patient-to-staff attacks	56	50	50	50
Outcome: Rate of lost hours per 1,000 hours worked	0.13	0.13	0.13	0.13

M00L07.01 SERVICES AND INSTITUTIONAL OPERATIONS - EASTERN SHORE HOSPITAL CENTER (Continued)

Goal 3. Treatment will be provided for patients in the least restrictive and least intensive setting consistent with safety needs. **Objective 3.1** By fiscal year 2014, elopements will not exceed a rate of 0.22 per thousand patient days.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient days	27,355	22,671	21,400	21,400
Output: Number of elopements as defined/reported to Oryx	4	2	2	2
Outcome: Elopements per 1,000 patient days	0.15	0.09	0.09	0.09

Objective 3.2 By fiscal year 2014, the rate of seclusion hours will not exceed a rate of 0.45 per thousand patient hours.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	656,520	544,104	513,600	513,600
Output: Number of seclusion hours as defined/reported to Oryx	168	470	230	230
Outcome: Seclusion hours per 1,000 patient hours	0.26	0.86	0.45	0.45

Objective 3.3 By fiscal year 2014, the rate of restraint hours will not exceed a rate of 0.45 per thousand patient hours.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	656,520	544,104	513,600	513,600
Output: Number of restraint hours as defined/reported to Oryx	85	15	45	45
Outcome: Restraint hours per 1,000 patient hours	0.13	0.03	0.09	0.09

OTHER PERFORMANCE MEASURES *

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census:				
Admissions	122	120	120	120
Discharges	124	126	126	126
Inpatients Treated	198	176	176	176
Average Daily Inpatients Treated	75	70	76	76
Beds Operated	80	80	80	80
Occupancy Percent	93.8%	87.5%	95.0%	95.0%
Acute Care:				
Patient Days	6,937	7,050	7,300	7,300
Average Daily Inpatients Treated	19	19	20	20
Per Diem Cost	\$525	\$522	\$549	\$539
Average Length of Stay	50	56	56	56
Cost per Admission	\$26,250	\$29,232	\$30,744	\$30,184
Continuing Care:				
Patient Days	7,147	7,204	7,300	7,300
Average Daily Inpatient Treated	20	20	20	20
Per Diem Cost	\$427	\$460	\$524	\$504
Average Length of Stay	340	261	261	261
Cost per Admission	\$145,180	\$120,060	\$136,764	\$131,544
Note: * Data may not add due to rounding.				·

M00L07.01 SERVICES AND INSTITUTIONAL OPERATIONS – EASTERN SHORE HOSPITAL CENTER (Continued)

OTHER PERFORMANCE MEASURES (Continued) *

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Secure Unit: Patient Days	6,795	7,228	7,300	7,300
Average Daily Inpatient Treated	19	20	7,300	7,300 20
Per Diem Cost	\$565	\$471	\$485	\$477
Average Length of Stay	47	42	42	42
Cost per Admission	\$26,555	\$19,782	\$20,370	\$20,034
Medical-Surgical:				
Patient Days	6,054	1,189	0	0
Average Daily Inpatient Treated	17	3	0	0
Per Diem Cost	\$527	\$796	\$0	\$0
Average Length of Stay	286	60	0	0
Cost per Admission	\$150,727	\$47,786	\$0	\$0
Assisted Living:				
Patient Days	0	3,075	5,840	5,840
Average Daily Inpatient Treated	0	8	16	16
Per Diem Cost	\$0	\$645	\$406	\$481
Average Length of Stay	0	120 #77.242	120	120
Cost per Admission	\$0	\$77,343	\$48,679	\$57,667
Ancillary Services:				
Patient Days	27,375	25,550	27,740	27,816
Per Diem Cost	\$134	\$153	\$137	\$157
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$602,719	\$467,522	\$803,781	\$771,188
Disproportionate Share Payments	\$4,195,096	\$1,570,170	\$1,778,539	\$1,778,539
Project Summary:				
General Administration	1,871,836	1,931,880	1,749,789	2,005,013
Dietary Services	722,824	730,539	776,751	804,128
Household and Property Services	2,296,119	2,335,914	2,308,726	2,290,059
Hospital Support Services	(A) 2,983,576	3,018,401	3,031,291	3,335,756
Patient Care Services	(A) 8,542,278	7,928,573	8,486,798	8,288,012
Ancillary Services	1,151,581	1,293,642	1,188,740	1,539,339
Community Services	159,534	173,263	149,385	164,830
Non-Reimbursable Services	22,752	23,357	5,732	12,692
Total	17,750,500	17,435,569	17,697,212	18,439,829

Note: * Data may not add due to rounding.

(A) There was a realignment of fiscal year 2009 expenses from Hospital Support to Patient Care to more appropriately reflect the expenditures of these cost centers. This modification changed the per diem costs and cost per admission in every cost center because Hospital Support Services are allocated to all of the Patient Care cost centers.

EASTERN SHORE HOSPITAL CENTER

M00L07.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2010 Actual	2011 Appropriation	2012 Allowance
Number of Authorized Positions	188.10	180.10	180.10
Number of Contractual Positions	11.36	12.33	11.16
01 Salaries, Wages and Fringe Benefits	13,298,350	13,083,192	14,026,081
02 Technical and Special Fees	873,428	940,118	888,537
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	45,141 2,140 453,488 34,845 1,963,642 672,185 8,710 2,759 15,294 65,587	78,727 5,763 462,620 51,641 2,004,942 1,002,548 5,732 61,929	49,377 2,881 516,750 37,306 2,020,827 830,219 12,692 55,159
Total Operating Expenses	3,263,791	3,673,902	3,525,211
Total Expenditure	17,435,569	17,697,212	18,439,829
Original General Fund Appropriation Transfer of General Fund Appropriation	18,916,350 1,504,138	17,691,480	
Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure	17,412,212 15,294 8,063	17,691,480 5,732	18,427,137 12,692
Total Expenditure	17,435,569	17,697,212	18,439,829
Special Fund Income: M00329 Donations	15,294	5,732	12,692
Reimbursable Fund Income: D50H01 Military Department Operations and Maintenance	8,063		

M00L08.01 SERVICES AND INSTITUTIONAL OPERATIONS - SPRINGFIELD HOSPITAL CENTER

PROGRAM DESCRIPTION

Springfield Hospital Center is a state operated psychiatric facility, in Carroll County that provides acute, sub-acute, and long term inpatient services for residents throughout the entire State. Springfield Hospital Center also provides assisted living beds for individuals who no longer require hospital level care, and are awaiting placement in the Community. Support services are provided for Shoemaker House, a thirty-nine (39) bed, for-profit organization, alcohol and drug abuse rehabilitation unit; and the Secure Evaluation and Therapeutic Treatment Program (SETT), a twenty-two (22) bed, DDA operated, Forensic unit located on the grounds.

MISSION

"Together we get better" by providing highly specialized, interdisciplinary services tailored to meet the complex needs of patients through safe, effective care; by fostering recovery and community reintegration; by offering mental health training and teaching programs committed to professional development, continuous learning and improvement; and by being a progressive force in the mental health community.

VISION

Excellence in recovery-oriented mental health treatment. As a progressive force in the mental health community, Springfield is measurably dedicated to providing safe, high quality patient care through its passion for continuous learning and improvement.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES¹

Goal 1. To maintain hospital accreditation by the Joint Commission on the Accreditation of Healthcare Organizations.Objective 1.1 To maintain the hospital's accreditation by The Joint Commission.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Output: The Joint Commission accreditation received	Yes	Yes	Yes	Yes

Goal 2. To improve the quality of psychiatric outcomes for all patients/clients under care.

Objective 2.1 Seventy-five percent of patients completing the Springfield Hospital Center perception of care survey will report an improvement in overall functioning as a result of their care.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patients ²	282	220	230	230
Output: Number of patients completing satisfaction survey	177	139	150	155
Outcome: Percent of patients reporting improvement in overall				
functioning	79%	78%	79%	80%

Objective 2.2 To maintain a rate of inpatient 30-day readmissions of no more than 7.64.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of inpatient discharges ³	523	441	420	381
Output: Number of inpatient re-admissions	24	15	14	13
Outcome: 30 day readmission rate	4.59%	3.40%	3.33%	3.41%

¹ All performance measures are based on inpatients at Springfield Hospital Center, excluding the Assisted Living Unit (ALU). This implies that admissions, discharges, patient days and patient hours also exclude the numbers from the ALU.

² In fiscal year 2009, the patient satisfaction survey was changed from a discharge-based survey to a perception of care survey, based on the number of patients at Springfield Hospital Center at the time of the surveys.

³ Re-admission rate is based off of a discharge cohort.

M00L08.01 SERVICES AND INSTITUTIONAL OPERATIONS – SPRINGFIELD HOSPITAL CENTER (Continued)

Goal 3. To maintain or improve a comfortable, pleasing and safe environment for patients and staff. Objective 3.1 The amount of lost staff time due to injury will be no more than 3.20 hours per 1,000 hours worked.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hours worked by Springfield employees	1,893,360	1,855,416	1,878,696	1,878,696
Output: Number of lost hours due to injury	6,067	7,016	6,500	5,000
Outcome: Rate of lost hours per 1,000 hours worked	3.20	3.78	3.46	2.66

Objective 3.2 To maintain a patient satisfaction rate in the hospital environment of at least 65 percent.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patients ⁴	282	220	230	230
Output: Percent of patients completing survey	63%	63%	65%	67%
Quality: Percent of patients reporting satisfaction in hospital environment	67%	69%	70%	70%

Goal 4. Treatment will be provided for patients in the least restrictive and least intensive setting consistent with safety needs.

Objective 4.1 To maintain a number of elopements per hospital inpatient day (excluding assisted living) that meets or falls below 0.18 elopements per 1,000 patient days.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient days	99,828	82,415	83,950	84,180
Output: Number of elopements	9	7	6	5
Outcome: Number of elopements per 1,000 patient days	0.09	0.08	0.07	0.06

Objective 4.2 To reduce the rate of seclusion hours to 0.22 per 1,000 patient hours.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	2,395,872	1,977,960	2,014,800	2,020,320
Output: Number of seclusion hours	232	146	130	110
Outcome: Seclusion hours per 1,000 patient hours	0.10	0.07	0.06	0.05

Objective 4.3 To reduce the rate of restraint hours to .51 per 1,000 patient hours.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	2,395,872	1,977,960	2,014,800	2,020,320
Output: Number of restraint hours	2,562	2,304	2,200	2,000
Outcome: Restraint hours per 1,000 patient hours	1.07	1.16	1.09	0.99

OTHER PERFORMANCE MEASURES *

Other Performance Measures	2009	2010	2011	2012
Inpatient Census:	Actual	Actual	Estimated	Estimated
Admissions	447	430	412	375
Discharges	523	441	420	381
Inpatients Treated	654	589	585	580
Average Daily Inpatients Treated	319	268	270	270
Beds Operated	341	316	270	270
Occupancy Percent	94%	85%	100%	100%

⁴ In fiscal year 2009, the patient satisfaction survey was changed from a discharge-based survey to a perception of care survey, based on the number of patients at Springfield Hospital Center at the time of the surveys.

M00L08.01 SERVICES AND INSTITUTIONAL OPERATIONS – SPRINGFIELD HOSPITAL CENTER (Continued)

(continued)	2009	2010	2011	2012
Other Performance Measures (Continued)	Actual	Actual	Estimated	Estimated
Acute Care:				
Patient Days	23,301	23,676	22,995	23,790
Average Daily Inpatients Treated	64	65	63	65
Per Diem Cost	\$827	\$773	\$838	\$813
Average Length of Stay	48	52	52	52
Cost per Admission	\$39,672	\$40,213	\$43,557	\$42,302
Sub-Acute Care:				
Patient Days	8,486	8,626	8,760	8,784
Average Daily Inpatients Treated	23	24	24	24
Per Diem Cost	\$371	\$394	\$408	\$411
Average Length of Stay	181	172	172	172
Cost per Admission	\$67,068	\$67,850	\$70,165	\$70,745
Continuing Care:				
Patient Days	53,661	36,146	40,150	38,796
Average Daily Inpatient Treated	147	99	110	106
Per Diem Cost	\$501	\$608	\$581	\$612
Average Length of Stay	365	365	365	366
Cost per Admission	\$183,955	\$221,746	\$212,131	\$222,147
Deaf Unit:				
Patient Days	5,923	5,841	5,475	5,490
Average Daily Inpatient Treated	16	16	15	15
Per Diem Cost	\$581	\$512	\$571	\$553
Average Length of Stay	104	281	281	281
Cost per Admission	\$60,424	\$143,865	\$160,526	\$155,333
Geriatric:				
Patient Days	8,727	8,126	6,570	7,320
Average Daily Inpatient Treated	24	22	18	20
Per Diem Cost	\$402	\$512	\$569	\$597
Average Length of Stay	365	365	365	366
Cost per Admission	\$146,495	\$187,054	\$207,631	\$217,370
Assisted Living (Domiciliary):				
Patient Days	16,307	15,151	14,600	14,640
Average Daily Inpatient Treated	45	42	40	40
Per Diem Cost	\$237	\$309	\$291	\$324
Average Length of Stay	230	174	174	174
Cost per Admission	\$54,517	\$53,813	\$50,613	\$56,443
Ancillary Services:				
Patient Days	116,405	97,566	98,550	98,820
Per Diem Cost	\$97	\$125	\$123	\$129
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors (\$)	4,196,204	3,471,083	3,033,140	2,985,891
Disproportionate Share Payments (\$)	8,578,510*	10,891,260	12,336,585	12,336,585
Project Summary:				
General Administration	5,944,049	5,781,766	5,922,839	5,515,069
Dietary Services	3,528,545	3,644,726	3,451,657	3,627,708
Household and Property Services	9,684,322	9,546,744	9,932,256	10,991,230
Hospital Support Services	4,917,116	4,655,458	4,708,493	5,063,910
Patient Care Services	40,327,757	36,641,967	37,968,641	39,093,012
Ancillary Services	7,500,857	8,096,955	7,771,248	8,082,891
Non-Reimbursable Services	417,120	1,099,927	1,134,942	553,699
Total * Number in budget book last year was incorrect	72,319,766	69,467,543	70,890,076	72,927,519

2010

2011

2012

SPRINGFIELD HOSPITAL CENTER

M00L08.01 SERVICES AND INSTITUTIONAL OPERATIONS

	Actual	Appropriation	Allowance
Number of Authorized Positions	838.50	836.50	836.50
Number of Contractual Positions	31.92	33.24	33.24
01 Salaries, Wages and Fringe Benefits	53,816,010	55,433,535	57,729,517
02 Technical and Special Fees	2,187,259	2,136,303	2,104,236
 03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials	148,657 21,929 2,596,931 210,011 4,931,205 4,815,402	220,991 26,805 2,567,824 178,564 4,736,416 5,289,747	165,557 25,431 2,650,324 207,010 4,805,017 4,938,827
10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	284,500 303,406 21,743 130,490	133,562 21,869 144,460	4,938,827 123,775 2,100 21,555 154,170
Total Operating Expenses	13,464,274	13,320,238	13,093,766
Total Expenditure	69,467,543	70,890,076	72,927,519
Original General Fund Appropriation Transfer of General Fund Appropriation	72,520,445 -4,152,827	70,323,392 -568,258	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	68,367,618 2	69,755,134	
Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure Total Expenditure	68,367,616 815,391 284,536 69,467,543	69,755,134 855,618 279,324 70,890,076	72,373,820 255,164 298,535 72,927,519
Special Fund Income: M00308 Employee Food Sales M00330 Patient's Workshop M00337 Donations M00339 Reimbursement of Electricity and Maintenance	46,902 29,107 27,282 52,618	44,277 44,571 41,708 65,351	49,080 30,168 34,178 56,272
M00364 Employee Housing swf316 Strategic Energy Investment Fund	20,859 638,623	21,187 638,524	21,187 64,279
Total	815,391	855,618	255,164
Reimbursable Fund Income: D50H01 Military Department Operations and Maintenance M00M06 DHMH-Developmental Disabilities Administration	40,865	270 224	200 525
Court Involved Service Delivery System	243,671	279,324	298,535
Total	284,536	279,324	298,535

M00L09.01 SERVICES AND INSTITUTIONAL OPERATIONS - SPRING GROVE HOSPITAL CENTER

PROGRAM DESCRIPTION

Spring Grove Hospital Center (SGHC) is a Mental Hygiene Administration inpatient psychiatric facility located in Catonsville, Maryland. The facility operates 375 inpatient beds, 50 assisted living beds and 24 beds in a Secured Post Evaluation Forensic Unit. The facility provides acute, subacute, long term, and residential care to adolescents, adult and geriatric patients. In addition to providing care to the referred civilly committed and voluntary admissions, Spring Grove also has a significant forensic mission. The hospital provides inpatient competency and criminal responsibility evaluations and additionally provides long term inpatient and domiciliary care to patients found not criminally responsible. The campus also is home to the Maryland Psychiatric Research Center, which is part of the University of Maryland School of Medicine and is noted for its research into serious psychiatric diseases. The hospital also provides educational programs for the health care professions.

MISSION

To provide quality mental health services to the citizens of Maryland in a progressive and responsible manner consistent with recognized standards of care.

VISION

Spring Grove Hospital Center will be recognized as a national leader for excellence in psychiatric care, research, and education.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Spring Grove Hospital Center (SGHC) will maintain accreditation and certification by appropriate accrediting bodies. **Objective 1.1** The hospital will maintain triennial accreditation by The Joint Commission.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: SGHC is accredited by The Joint Commission	Yes	Yes	Yes	Yes

Objective 1.2 Hospital units will retain certification from Center for Medicare and Medicaid Services (CMS) which provides for continuation of reimbursement for Federal programs.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: SGHC is certified by CMS	Yes	Yes	Yes	Yes

Goal 2. There will be improvements in psychiatric outcomes for all patients and residents under care.

Objective 2.1 By fiscal year 2012, at least 90 percent of patients responding will self-report that they feel that their condition has significantly improved at the time of discharge.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Patient discharges	580	513	580	513
Output: Number of patients completing satisfaction survey	217	260	225	260
Number of patients reporting satisfactory or better	140	211	203	234
Outcome: Percent of patients who report a significantly				
improved condition	65%	81%	90%	90%

Objective 2.2 The 30 day re-admission rate will be maintained at no more than 5 percent for fiscal year 2012.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of 30 day re-admissions	22	18	22	20
Output: Number of discharges	580	513	580	513
Outcome: Percent of hospital admissions re-admitted within 30 days	4%	4%	4%	4%

M00L09.01 SERVICES AND INSTITUTIONAL OPERATIONS - SPRING GROVE HOSPITAL CENTER (Continued)

Goal 3. To provide a comfortable, pleasing and safe physical environment for patients and staff.

Objective 3.1 The amount of lost staff time due to injury to employees will be no more than 2.5 hours per 1,000 worked by fiscal year 2012.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hours worked by SGHC staff	1,720,120	1,601,517	1,853,602	1,853,602
Output: Number of lost hours of work due to injury	2,582	4,291	4,356	4,634
Outcome: Rate of lost time per 1,000 hours worked	1.50	2.68	2.35	2.50

Goal 4. To provide treatment and care in the least restrictive, least intensive setting, consistent with safety needs.

Objective 4.1 To reduce the rate of elopement (from hospital and residential units) to no more than 0.31 per 1,000 patient days by fiscal year 2012.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient days	156,950	162,060	157,315	156,648
Output: Number of elopements	46	39	46	38
Outcome: Rate of elopements per 1,000 patient days	0.29	0.24	0.31	0.24

Objective 4.2 The rate of seclusion hours per 1,000 patient hours will be 0.05 or less by fiscal year 2012.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number patient hours	3,760,008	3,888,936	3,556,560	3,759,552
Output: Number of seclusion hours	77	195.2	150	150
Outcome: Seclusion rate per 1,000 patient hours	0.02	0.05	0.04	0.04

Objective 4.3 The rate of restraint hours per 1,000 patient hours will be 0.2 or less by fiscal year 2012.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number patient hours	3,760,008	3,888,936	3,556,560	3,759,552
Output: Number of restraint hours	507	514.43	600	489
Outcome: Restraint rate per 1,000 patient hours	0.13	0.13	0.17	0.13

Other Performance Measures *				
	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census:				
Admissions	579	719	579	719
Discharges	580	717	580	717
Inpatients Treated	1,009	1,163	1,010	1,147
Average Daily Inpatients Treated	430	444	431	428
Beds Operated	430	459	441	441
Occupancy Percent	100%	97%	98%	97%
Admissions:				
Patient Days	51,100	50,370	48,910	50,508
Average Daily Inpatient Treated	140	138	134	138
Per Diem Cost	\$483	\$460	\$495	\$501
Average Length of Stay	200	165	200	165
Cost per Admission	\$96,687	\$75,843	\$98,911	\$82,737

Note: * Numbers may not add due to rounding.

M00L09.01 SERVICES AND INSTITUTIONAL OPERATIONS - SPRING GROVE HOSPITAL CENTER (Continued)

	2009	2010	2011	2012
Other Performance Measures (Continued)*	Actual	Actual	Estimated	Estimated
Intermediate Care:				
Patient Days	71,540	72,635	69,350	66,246
Average Daily Inpatient Treated	196	199	190	181
Per Diem Cost	\$403	\$381	\$410	\$446
Average Length of Stay	365	365	365	366
Cost per Admission	\$147,101	\$139,237	\$149,545	\$163,171
Intensive Medical Care:				
Patient Days	10,950	10,950	10,950	10,980
Average Daily Inpatient Treated	30	30	30	30
Per Diem Cost	\$354	\$322	\$316	\$325
Average Length of Stay	175	154	175	154
Cost per Admission	\$61,936	\$49,645	\$55,262	\$50,089
Domiciliary Care:				
Patient Days	19,345	24,455	23,360	24,522
Average Daily Inpatient Treated	53	67	64	67
Per Diem Cost	\$311	\$252	\$272	\$262
Average Length of Stay	202	231	223	231
Cost per Admission	\$62,767	\$58,207	\$60,626	\$60,492
Adolescent Care:				
Patient Days	4,015	3,650	4,745	4,392
Average Daily Inpatient Treated	11	10	13	12
Per Diem Cost	\$718	\$695	\$536	\$613
Average Length of Stay	34	38	34	38
Cost per Admission	\$24,401	\$26,418	\$18,208	\$23,290
Ancillary Services:				
Patient Days	156,950	162,060	157,315	156,648
Per Diem Cost	\$48	\$44	\$45	\$46
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	(A) \$3,712,532	\$4,554,405	\$4,872,038	\$4,712,502
Disproportionate Share Payments	\$9,970,480		\$10,294,595	
Project Summary:	()((77	C 000 100	6.030.365	(772 702
General Administration	6,256,677	6,088,108	6,078,765	6,773,793
Dietary Services	5,262,662	5,322,470	5,041,199	5,396,913
Household and Property Services	10,190,669	8,092,766	9,348,610	9,044,696
Hospital Support Services	5,836,659	5,814,770	6,013,910	6,215,171
Patient Care Services	40,645,833		40,201,260	
Ancillary Services	6,620,039	6,320,630	6,330,326	6,398,471
Non-Reimbursable Services	1,535,932	2,671,004	3,678,952	3,804,197
Total	76,348,471	73,637,188	76,693,022	79,563,415

Note: * Numbers may not add due to rounding. (A) Number in budget book last year was incorrect

2010

2011

2012

SPRING GROVE HOSPITAL CENTER

M00L09.01 SERVICES AND INSTITUTIONAL OPERATIONS

	Actual	2011 Appropriation	Allowance
Number of Authorized Positions	811.60	809.60	809.60
Number of Contractual Positions	60.67	76.10	76.65
01 Salaries, Wages and Fringe Benefits	57,282,414	57,170,084	60,199,568
02 Technical and Special Fees	1,996,331	2,119,999	2,256,470
03 Communication	68,538	83.572	88,036
04 Travel	6,259	13,319	9,670
06 Fuel and Utilities	2,469,730	4,327,787	3,904,573
07 Motor Vehicle Operation and Maintenance	175,699	252,540	208,383
08 Contractual Services	6,227,964	7,128,771	7,153,337
09 Supplies and Materials	4,946,511	5,080,132	5,284,730
10 Equipment—Replacement	107,507	116,168	77,061
11 Equipment—Additional	4,750		4,396
12 Grants, Subsidies and Contributions	218,941	250,000	250,000
13 Fixed Charges	132,544	150,650	127,191
Total Operating Expenses	14,358,443	17,402,939	17,107,377
Total Expenditure	73,637,188	76,693,022	79,563,415
Original General Fund Appropriation	77,738,359	71,207,221	
Transfer of General Fund Appropriation	-6,790,214	1,775,300	
Net General Fund Expenditure	70,948,145	72,982,521	75,903,652
Special Fund Expenditure	1,596,514	2,677,470	2,618,518
Federal Fund Expenditure	18,040	31,549	22,092
Reimbursable Fund Expenditure	1,074,489	1,001,482	1,019,153
Total Expenditure	73,637,188	76,693,022	79,563,415
Special Fund Income: M00308 Employee Food Sales	231,912 125,288 162,710 66,665 56,231 953,708 1,596,514	334,649 70,380 175,000 100,700 75,000 1,921,741 2,677,470	252,838 125,288 175,000 110,159 75,000 1,880,233 2,618,518
Federal Fund Income:			
10.553 School Breakfast Program	18,040	21,549	22,092
45.310 Library Services Program	10,010	10,000	,
Total	18,040	31,549	22,092
		,	
Reimbursable Fund Income:	_		
D50H01 Military Department Operations and Maintenance	84,359		
M00A01 Department of Health and Mental Hygiene	412,441	423,493	439,205
M00B01 DHMH-Regulatory Services	466,473	466,773	468,732
R30B21 USM-Baltimore	111,216	111,216	111,216
Total	1,074,489	1,001,482	1,019,153

M00L10.01 SERVICES AND INSTITUTIONAL OPERATIONS – CLIFTON T. PERKINS HOSPITAL CENTER

PROGRAM DESCRIPTION

Section 10-406 of the Health-General Article establishes Clifton T. Perkins Hospital Center (CTPHC) as a State Psychiatric Hospital. CTPHC receives patients requiring psychiatric evaluation who have been accused of felonies and have raised the Not Criminally Responsible (NCR) defense and/or their Competency to Stand Trial is in question. CTPHC provides treatment to patients who have been adjudicated NCR, and/or Incompetent to Stand Trial (IST) and CTPHC accepts, by transfer, individuals who have committed felonies from correctional facilities who meet the criteria for involuntary commitment (IVA). Additionally, CTPHC accepts patients from other State Regional Psychiatric Hospitals whose behavior is violent and aggressive.

MISSION

The mission of Clifton T. Perkins Hospital Center is to perform timely pretrial evaluations of defendants referred by the judicial circuit of Maryland, provide quality assessment of and treatment for all patients, provide maximum security custody of patients to ensure public safety, and to arrange for patient disposition where clinically appropriate.

VISION

The State of Maryland will provide effective and efficient assessment and treatment to psychiatric patients who require hospitalization within a maximum secure environment.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To provide timely and cost-efficient pretrial evaluations on felony defendants for all Maryland judicial circuits. Objective 1.1 By end of fiscal year 2012, 70 percent of Pretrial Evaluations (PTE) will be accomplished within 60 days.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of Pretrial Evaluations (PTE) completed	144	154	160	170
Output: Number of PTEs completed within 60 days	68	100	105	119
Outcome: Percent of PTEs completed within 60 days	47%	65%	66%	70%

Goal 2. To maintain the Joint Commission accreditation.

Objective 2.1 The Joint Commission accreditation shall be received and maintained.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: The Joint Commission accreditation maintained	YES	YES	YES	YES

Goal 3. To provide a safe, therapeutic, and comfortable environment of care for patients and staff.Objective 3.1 By end of fiscal year 2012, patients injured by patient-to-patient attacks will not exceed 16 percent.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient-to-patient attacks	129	150	153	156
Output: Number of patients injured in attacks	46	37	30	25
Outcome: Percent of patient-to-patient attacks that result in injury	36%	25%	20%	16%

M00L10.01 SERVICES AND INSTITUTIONAL OPERATIONS – CLIFTON T. PERKINS HOSPITAL CENTER (Continued)

Objective 3.2 By end of fiscal year 2012, the rate of hours lost from work associated with employee injuries, as reported to IWIF, per 1,000 hours worked will be no more than a rate of 7.5.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hours worked by staff	800,961	793,188	872,507	872,507
Output: Number of hours lost due to injury	6,928	5,904	6,900	6,540
Outcome: Rate of time lost per 1,000 hours worked	8.6	7.4	7.9	7.5

Goal 4. To provide care and treatment to patients in the least restrictive setting, consistent with personal and community safety needs. Objective 4.1 By end of fiscal year 2012, the number of seclusion hours per 1,000 patient hours will be no more than 0.22.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	1,839,600	1,815,360	2,058,600	2,084,880
Output: Number of seclusion hours	350	200	309	313
Outcome: Number of seclusion hours per 1,000 patient hours	0.19	0.11	0.15	0.15

Objective 4.2 By the end of fiscal year 2012, the number of restraint hours per 1,000 patient hours will be no more than 18.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	1,839,600	1,815,360	2,058,600	2,084,880
Output: Number of restraint hours	39,934	14,211	18,500	18,765
Outcome: Number of restraint hours per 1,000 patient hours	22	8	9	9

M00L10.01 SERVICES AND INSTITUTIONAL OPERATIONS – CLIFTON T. PERKINS HOSPITAL CENTER (Continued)

OTHER PERFORMANCE MEASURES*

Performance Measures	2009 Actual	2010 Actual	2011 Estimated	2012 Estimated
Inpatient Census	2 iciuai	2 iciuur	Lonnated	Lonated
Admissions	111	105	143	130
Discharges	115	92	126	126
Inpatients Treated	318	309	345	350
Average Daily Inpatients Treated	208	207	232	238
Beds Operated	218	218	238	238
Occupancy Percent	95.4%	95.0%	97.5%	100.0%
Forensic Care	501170	501070	, , , , , , , , , , , , , , , , , , , ,	1001070
Patient Days	75,920	75,555	84,680	87,108
Average Daily Inpatients Treated	208	207	232	238
Per Diem Cost	\$439	\$474	\$423	\$439
Average Length of Stay	779	779	780	780
Cost per Admission	\$342,196	\$369,560	\$330,064	\$342,801
Ancillary Services	<i>40</i> 12,19 0	<i>\$203,200</i>	\$220,001	<i>40 12</i> ,001
Patient Days	75,920	75,555	84,680	87,108
Per Diem Cost	\$134	\$132	\$130	\$130
	<i>Q</i> 101	<i>Q</i>102	Q15 0	0100
Pretrial Services				
Inpatient Competency Evaluation Referrals	24	25	30	37
Inpatient Pretrial Evaluation Referrals	39	36	37	40
Outpatient Competency Evaluation Referrals	18	10	12	15
Outpatient Pretrial Evaluation Referrals	99	69	75	82
outputont i tottui D'utuuton terettuis	,,,	07	10	02
Total (Inpatient+Outpatient) Competency/Pretrial Evaluation Referral	s 180	140	154	174
Total (Inpatient+Outpatient) Pretrial Evaluation Referrals	138	105	112	122
Total (Inpatient+Outpatient) Pretrial Evaluations Completed (MFR)	144	154	160	170
		10 .	100	110
Admitted Incompetent to Stand Trial	8	6	8	10
Adjudicated Incompetent to Stand Trial	36	32	40	49
Total Admitted/Adjudicated Incompetent to Stand Trial	44	38	48	59
y 1				
Total Annual Cost Per Patient	\$209,205	\$221,354	\$201,838	\$208,593
	,		,	
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance, and Sponsors	\$45,859	\$6,829	\$0	\$0
Project Summary:				
General Administration	4,524,971	4,467,341	4,028,920	4,744,794
Dietary Services	1,497,855	1,588,313	1,696,094	1,797,357
Household and Property Services	3,442,847	3,443,026	3,716,428	3,571,077
Hospital Support Services	4,490,730	4,832,455	4,823,880	5,513,218
Patient Care Services	21,237,313	23,066,476	23,161,066	24,287,193
Ancillary Services	8,320,902	8,422,755	9,400,021	9,731,402
Non-Reimbursable Services	237,996	287,949	302,426	301,357
Total	43,752,614	46,108,315	47,128,835	49,946,398

Note: * Numbers may not add due to rounding.

2010

2011

2012

CLIFTON T. PERKINS HOSPITAL CENTER

M00L10.01 SERVICES AND INSTITUTIONAL OPERATIONS

Number of Contractual Positions 16.08 19.63 19.63 01 Salaries, Wages and Fringe Benefits 38,220,606 39,223,785 41,981,792 02 Technical and Special Fees 911,497 824,765 868,082 03 Communication 26,754 24,522 04 Travel 25,170 26,754 24,522 05 Fuel and Utilities 1,024,777 1,255,787 1,187,433 07 Motor Vehicle Operation and Maintenance 66,786 44,427 39,366 08 Supplies and Materials 29,951,106 3,092,073 3,241,312 01 Equipment—Replacement 146,076 55,589 55,651 11 Equipment—Additional 15,5425 300 31,688 13 Fixed Charges 66,258 79,499 77,222 14 Total Expenditure 46,108,315 47,128,835 49,946,398 0 Original General Fund Appropriation 51,420,291 48,033,451 48,033,451 17 ransfer of General Fund Appropriation<		Actual	Appropriation	Allowance
01 Salaries, Wages and Fringe Benefits 38,220,606 39,223,785 41,981,792 02 Technical and Special Fees 911,497 824,765 868,083 03 Communication 89,594 84,965 85,274 04 Travel 25,170 26,754 24,423 05 Fuel and Utilities 1,024,777 1,255,787 1,187,33 07 Motor Vehicle Operation and Maintenance 60,786 44,427 39,366 08 Contractual Services 2,414,207 2,407,404 2,354,044 08 Supplies and Materials 2,975,106 3,092,073 3,241,311 10 Equipment—Additional 1,54,225 300 55,551 11 Equipment—Additional 1,54,257 30,00 3,0487 12 Grants, Subsidies and Contributions 18,813 33,487 31,688 12 Grants, Subsidies and Appropriation -5,599,925 -1,207,042 Net General Fund Appropriation -5,599,925 -1,207,042 Net General Fund Appropriation -5,599,925 -1,207,042 M00308 Employee Food S	Number of Authorized Positions	527.25	525.25	525.25
02 Technical and Special Fees 911,497 824,765 866,083 03 Communication 89,594 84,965 85,277 04 Travel 25,170 26,754 24,320 05 Fuel and Utilities 1,024,777 1,255,787 1,187,433 07 Motor Vehicle Operation and Maintenance 60,786 44,427 39,366 08 Contractual Services 2,414,207 2,407,404 2,354,044 09 Supplies and Materials 2,975,106 3,092,073 3,241,313 10 Equipment—Replacement 146,076 55,589 55,651 11 Equipment—Additional 155,425 300 15,683 13 Fixed Charges 66,258 79,499 77,222 Total Operating Expenses 6,976,212 7,080,285 7,096,518 0riginal General Fund Appropriation -5,599,925 -1,207,042 -1,207,042 Net General Fund Appropriation -5,599,925 -1,207,042 -1,207,042 Transfer of General Fund Appropriation 1	Number of Contractual Positions	16.08	19.63	19.63
03 Communication 89,594 84,965 85,277 04 Travel 25,170 26,754 24,522 05 Fuel and Utilities 1024,777 1,255,787 1,187,433 07 Motor Vehicle Operation and Maintenance 60,786 44,427 39,366 08 Contractual Services 2,414,207 2,407,404 2,354,043 09 Supplies and Materials 2,2975,106 3,092,073 3,241,31 10 Equipment—Replacement 146,076 55,589 55,651 12 Gerants, Subsidies and Contributions 18,813 33,487 31,688 13 Fixed Charges 66,258 79,499 77,222 Total Operating Expenses 69,76,212 7,080,285 7,096,518 0riginal General Fund Appropriation 51,420,291 48,033,451 49,946,398 0riginal General Fund Appropriation -5,599,925 -1,207,042 49,946,398 0riginal General Fund Appropriation -5,599,925 -1,207,042 46,108,315 47,128,835 49,946,398	01 Salaries, Wages and Fringe Benefits	38,220,606	39,223,785	41,981,795
04 Travel 25,170 26,754 24,520 06 Fuel and Utilities 1,024,777 1,255,787 1,187,430 07 Motor Vehicle Operation and Maintenance 60,786 44,427 39,366 08 Contractual Services 2,414,207 2,407,404 2,354,044 09 Supplies and Materials 2,975,106 3,092,073 3,241,312 10 Equipment—Replacement 146,076 55,589 55,651 11 Equipment—Replacement 155,425 300 30 12 Grants, Subsidies and Contributions 18,813 33,487 31,688 13 Fixed Charges 6,6258 79,499 77,222 Total Operating Expenses 6,976,212 7,080,285 7,096,518 Transfer of General Fund Appropriation 51,420,291 48,033,451 49,946,398 Original General Fund Expenditure 45,820,366 46,826,409 49,645,041 Special Fund Income: 45,820,366 46,826,409 49,645,041,197 Total Expenditure 179,613 162,463 161,197 Total Expenditure 16,10	02 Technical and Special Fees	911,497	824,765	868,085
Total Operating Expenses. 6,976,212 7,080,285 7,096,518 Total Expenditure 46,108,315 47,128,835 49,946,395 Original General Fund Appropriation 51,420,291 48,033,451 Transfer of General Fund Appropriation -5,599,925 -1,207,042 Net General Fund Expenditure 108,336 139,963 140,166 Special Fund Expenditure 179,613 162,463 161,197 Total Expenditure 46,108,315 47,128,835 49,946,398 Special Fund Income: 108,336 139,963 140,166 M00308 Employee Food Sales 89,598 106,963 107,166 M003042 Donations 18,738 30,000 30,000 M00344 Medical Records Fees 3,000 3,000 3,000 Total 108,336 139,963 140,166 Reimbursable Fund Income: 36,634 30,000 36,000 M00101 DHMH-Mental Hygicne Administration 36,634 36,000 36,000 M00Mof DHMH-Developmental Disabilities Administration 106,979 126,463 125,197	04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions	25,170 1,024,777 60,786 2,414,207 2,975,106 146,076 155,425 18,813	26,754 1,255,787 44,427 2,407,404 3,092,073 55,589 300 33,487	85,275 24,520 1,187,430 39,368 2,354,049 3,241,312 55,651 31,688 77,225
Total Expenditure 46,108,315 47,128,835 49,946,395 Original General Fund Appropriation 51,420,291 48,033,451 51,207,042 Net General Fund Appropriation -5,599,925 -1,207,042 140,166 Special Fund Expenditure 45,820,366 46,826,409 49,645,041 Special Fund Expenditure 108,336 139,963 140,166 Reimbursable Fund Expenditure 179,613 162,463 161,197 Total Expenditure 46,108,315 47,128,835 49,946,398 Special Fund Income: 46,108,315 47,128,835 49,946,398 M00308 Employee Food Sales 89,598 106,963 107,166 M00342 Donations 18,738 30,000 30,000 M00344 Medical Records Fees 3,000 3,000 3,000 Total 108,336 139,963 140,166 Reimbursable Fund Income: 36,634 36,000 36,000 M00101 DHMH-Mental Hygiene Administration 36,000 36,000 36,000 M00M06 DHMH-Developmental Disabilities Administration 36,000				
Transfer of General Fund Appropriation -5,599,925 -1,207,042 Net General Fund Expenditure 45,820,366 46,826,409 49,645,041 Special Fund Expenditure 108,336 139,963 140,166 Reimbursable Fund Expenditure 179,613 162,463 161,197 Total Expenditure 46,108,315 47,128,835 49,946,398 Special Fund Income: 46,108,315 47,128,835 49,946,398 M00308 Employee Food Sales 89,598 106,963 107,160 M00342 Donations 18,738 30,000 30,000 M00344 Medical Records Fees 3,000 3,000 3,000 Total 108,336 139,963 140,166 Reimbursable Fund Income: 36,634 36,000 36,000 M00101 DHMH-Mental Hygiene Administration 36,634 36,000 36,000 M000M06 DHMH-Developmental Disabilities Administration 36,029 126,463 125,197			· · · · · · · · · · · · · · · · · · ·	49,946,398
Total Expenditure 46,108,315 47,128,835 49,946,398 Special Fund Income: 89,598 106,963 107,160 M00308 Employee Food Sales 18,738 30,000 30,000 M00342 Donations 18,738 30,000 30,000 M00344 Medical Records Fees 108,336 139,963 140,160 Reimbursable Fund Income: 36,634 36,000 36,000 M00101 DHMH-Mental Hygiene Administration 36,600 36,000 36,000 M00M06 DHMH-Developmental Disabilities Administration 106,979 126,463 125,197	Transfer of General Fund Appropriation Net General Fund Expenditure Special Fund Expenditure	<u>-5,599,925</u> 45,820,366 108,336	1,207,042 46,826,409 139,963	49,645,041 140,160
M00308 Employee Food Sales 89,598 106,963 107,160 M00342 Donations 18,738 30,000 30,000 M00344 Medical Records Fees 3,000 3,000 3,000 Total 108,336 139,963 140,160 Reimbursable Fund Income: D50H01 Military Department Operations and Maintenance 36,634 M00L01 DHMH-Mental Hygiene Administration 36,000 36,000 M00M06 DHMH-Developmental Disabilities Administration 106,979 126,463 125,197	•			49,946,398
Reimbursable Fund Income:D50H01 Military Department Operations and Maintenance36,634M00L01 DHMH-Mental Hygiene Administration36,00036,000M00M06 DHMH-Developmental Disabilities Administration Court Involved Service Delivery System106,979126,463125,197	M00308 Employee Food Sales M00342 Donations M00344 Medical Records Fees	18,738	30,000 3,000	107,160 30,000 3,000
D50H01 Military Department Operations and Maintenance36,634M00L01 DHMH-Mental Hygiene Administration36,00036,000M00M06 DHMH-Developmental Disabilities Administration Court Involved Service Delivery System106,979126,463125,197	1 otal	108,330	139,963	140,160
	D50H01 Military Department Operations and Maintenance M00L01 DHMH-Mental Hygiene Administration M00M06 DHMH-Developmental Disabilities Administration	36,000 106,979	126,463	36,000
Total 179,613 162,463 161,197	Total	179,613	162,463	161,197

M00L11.01 SERVICES AND INSTITUTIONAL OPERATIONS - JOHN L. GILDNER REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS

PROGRAM DESCRIPTION

John L. Gildner Regional Institute for Children and Adolescents (RICA) is a residential and day treatment center providing mental health treatment, education and rehabilitative services to children and adolescents and their families from counties throughout the State of Maryland and Baltimore City. The overall goal of the program is to allow adolescents to return to an appropriate living environment and academic or vocational setting. Dedicated staff, both in support and treatment disciplines, work together with a common goal to provide a therapeutic environment which will help students become successfully functioning individuals.

MISSION

To provide the best possible treatment, care and education to all youth and their families.

VISION

The vision for the John L. Gildner-RICA is to be a fully integrated multidisciplinary program, which addresses the comprehensive needs of every youth in our care.

Our vision is to work together with youth and their families to help them become successful functioning individuals. Critical to accomplishing this vision is the integration of individual, family and group therapies, therapeutic residential treatment, educational programs, active parent participation and involvement and close liaisons with community services and agencies.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To improve psychiatric outcomes for all children and adolescents.

Objective 1.1 By fiscal year 2012, retain a readmission rate of 5 percent or lower.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of discharges	89	78	54	54
Output: Number of readmissions within 30 days	1	1	1	1
Outcome: Percentage of readmissions within 30 days	1%	1%	2%	2%

Goal 2. To achieve successful discharge of clients to a less restrictive community based environment, excluding the court evaluation unit.

Objective 2.1 By fiscal year 2012, discharges to less restrictive community based environments will exceed 75 percent of all discharges.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of discharges, excluding court evaluation unit	38	58	32	32
Output: Number of discharges to a less restrictive setting	29	44	26	26
Outcome: Rate of successful discharges	76%	76%	81%	81%

Goal 3. To provide a clinical environment which allows John L. Gildner-RICA to meet the needs of individuals served.

Objective 3.1 By fiscal year 2012, more than 85 percent of all parents/guardians responding to satisfaction surveys will report overall satisfaction with services received at John L. Gildner-RICA.

	2009	2010	2011	2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of completed client satisfaction surveys	24	26	30	30
Output: Number of surveys reporting satisfaction	24	26	27	27
Outcome: Percentage of individuals satisfied	100%	100%	90%	90%

M00L11.01 SERVICES AND INSTITUTIONAL OPERATIONS - JOHN L. GILDNER REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS (Continued)

Goal 4. To provide a safe physical plant for staff.

Objective 4.1 By fiscal year 2012, retain a staff injury rate of less than 5 hours per 1,000 hours worked.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hours worked by staff	342,869	299,149	271,300	271,300
Output: Number of lost hours	1,568	685	650	625
Outcome: Rate of lost time per 1,000 hours	4.57	2.29	2.40	2.30

OTHER PERFORMANCE MEASURES*

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census				
Admissions	92	54	54	54
Discharges	89	78	54	54
Inpatients treated	181	132	108	108
Average daily inpatients under treatment	57	42	32	32
Beds operated	72	49	32	32
Occupancy percent	79.2%	85.7%	100.0%	100.0%
Residential				
Patient days	20,890	15,227	11,680	11,680
Average daily inpatients under treatment	57	42	32	32
Per Diem cost	\$395	\$450	\$473	\$494
Average length of stay	**250	278	264	264
Cost per admission	**\$98,638	\$124,962	\$124,971	\$130,446
Day Treatment				
Patient days	29,200	27,375	29,200	29,280
Average daily outpatients treated	80	75	80	80
Per Diem cost	\$115	\$130	\$125	\$130
Average length of stay	365	365	365	366
Cost per admission	\$42,015	\$47,544	\$45,657	\$47,420
Hospital Patient Recoveries				
Medicaid, Medicare, Insurance and Sponsors	\$2,915,944	\$2,224,872	\$2,446,010	\$1,580,509
Project Summary				
General administration	1,673,015	1,728,884	1,652,694	1,628,583
Dietary services	768,791	665,603	596,152	606,639
Household and property services	2,128,148	1,853,209	1,680,554	1,680,901
Hospital support services	78,320	92,693	109,555	113,061
Patient care services	7,053,934	6,182,120	5,263,979	5,655,766
Ancillary services	393,976	386,602	416,914	424,672
Non-Reimbursable services	768,785	853,938	854,977	848,456
Total	12,864,969	11,763,049	10,574,825	10,958,078

Note: * Totals may not add due to rounding.

** Corrected data

JOHN L. GILDNER REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS

M00L11.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2010	2011	2012
	Actual	Appropriation	Allowance
Number of Authorized Positions	137.10	137.10	137.10
Number of Contractual Positions	2.33	4.13	3.20
01 Salaries, Wages and Fringe Benefits	10,296,810	9,086,848	9,545,970
02 Technical and Special Fees	117,175	158,890	136,158
03 Communication	71,827	88,735	74,349
04 Travel	1,669	3,431	2,088
06 Fuel and Utilities	352,369	374,436	353,557
07 Motor Vehicle Operation and Maintenance	17,682	22,206	18,605
08 Contractual Services	338,086	292,316	299,058
09 Supplies and Materials	488,984	510,354	488,581
10 Equipment—Replacement	25,802		6,812
12 Grants, Subsidies and Contributions	27,372	20,465	19,815
13 Fixed Charges	25,273	17,144	13,085
Total Operating Expenses	1,349,064	1,329,087	1,275,950
Total Expenditure	11,763,049	10,574,825	10,958,078
Original General Fund Appropriation	12,467,611	9,671,328	
Transfer of General Fund Appropriation	-1,612,471	9,071,520	
Net General Fund Expenditure	10,855,140	9,671,328	10,067,263
Special Fund Expenditure	106,749	112,138	107,943
Federal Fund Expenditure	53,971	48,520	42,359
Reimbursable Fund Expenditure	747,189	742,839	740,513
Total Expenditure	11,763,049	10,574,825	10,958,078
Special Fund Income:			
M00308 Employee Food Sales	79,377	91,673	88,128
M00308 Employee Food Sales	,		,
M00362 Donations	27,372	20,465	19,815
Total	106,749	112,138	107,943
Federal Fund Income:			
10.553 School Breakfast Program	53,971	48,520	42,359
Reimbursable Fund Income:	8 105		
D50H01 Military Department Operations and Maintenance	8,105	04 704	
R00A01 State Department of Education-Headquarters	59,871	86,726	72,627
V00E01 DJS-Residential/Community Operations	679,213	656,113	667,886
Total	747,189	742,839	740,513

M00L12.01 SERVICES AND INSTITUTIONAL OPERATIONS - UPPER SHORE COMMUNITY MENTAL HEALTH CENTER

PROGRAM DESCRIPTION

Upper Shore Community Mental Health Center provides acute and long-term psychiatric services to the citizens of the five Upper Eastern Shore counties of Talbot, Caroline, Queen Anne's, Kent, and Cecil. These services are provided in conjunction with, and in support of, the general hospitals on the Eastern Shore which provide psychiatric inpatient care and with the various nursing homes, clinics, and community rehabilitation programs dispersed throughout the shore. It is our aim to minimize disability, coordinate continuity of care within the community, and achieve these as economically as possible.

On August 26, 2009, the Maryland Board of Public Works closed the in-patient units of the Upper Shore Community Mental Health Center effective March 1, 2010.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To improve psychiatric outcomes for all patients

Objective 1.1 The annual 30-day readmission rate will decrease.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total discharges for the fiscal year	197	131	0	0
Output: Number of readmissions in less than 30 days in the fiscal year	10	11	0	0
Outcome: Percent of patients readmitted within 30 days of discharge	5.08%	8.40%	0	0

Goal 2. To maintain a safe environment for patients.

Objective 2.1 The percentage of patients reporting satisfaction as per hospital surveys will increase.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of participants in survey	48	0	0	0
Outcome: Percentage of patients responding as being satisfied	92%	0	0	0

Objective 2.2 The amount of lost staff time due to patient-to-staff attacks will decrease.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hours worked by direct care staff	193,370	118,439	0	0
Output: Number of lost hours due to patient-to-staff attacks	264	0	0	0
Outcome: Rate of lost time hours per 1,000 hours worked	1.37	0	0	0

Goal 3. Treatment will be provided for patients in the least restrictive and least intensive setting consistent with safety needs. Objective 3.1 The number of elopements will be less than the rate of 0.15 per 1,000 patient days.

Performance Measures	2009 Actual	2010 Actual	2011 Estimated	2012 Estimated
Input: Number of patient days	13,008	6,661	0	0
Output: Number of elopements as defined/reported to Oryx	1	2	0	0
Outcome: Elopements per 1,000 patient days	0.08	0.30	0	0

M00L12.01 SERVICES AND INSTITUTIONAL OPERATIONS - UPPER SHORE COMMUNITY MENTAL HEALTH CENTER (Continued)

Objective 3.2 The rate of seclusion hours will decrease.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	312,192	159,864	0	0
Output: Number of seclusion hours	47	46	0	0
Outcome: Seclusion hours per 1,000 patient hours	0.15	0.29	0	0
Objective 3.3 The rate of restraint hours will decrease.				
Performance Measures	2009 Actual	2010 Actual	2010 Estimated	2011 Estimated

Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	312,192	159,864	0	0
Output: Number of restraint hours	91	6	0	0
Outcome: Restraint hours per 1,000 patient hours	0.29	0.04	0	0

OTHER PERFORMANCE MEASURES

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census:				
Admissions	198	93	0	0
Discharges	197	131	0	0
Inpatients Treated	300	150	0	0
Average Daily Inpatients Treated	36	18	0	0
Beds Operated	42	42	0	0
Occupancy Percent	85.7%*	42.9%	0	0
Acute Care:				
Patient Days	13,008	6,661	0	0
Average Daily Inpatients Treated	36	18	0	0
Per Diem Cost	\$625	\$798	0	0
Average Length of Stay	60	60	0	0
Cost per Admission	\$37,496	\$47,880	0	0
Ancillary Services:				
Patient Days	13,008	6,661	0	0
Per Diem Cost	\$35	\$57	0	0
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$480,704	\$306,860	0	0
Disproportionate Share Payments	\$1,334,009*	\$2,487,532	0	0
Project Summary:				
General Administration	623,149	692,556	72,145	65,844
Dietary Services	375,452	223,151	0	0
Household and Property Services	1,076,953	839,990	422,543	430,757
Hospital Support Services	1,300,978	836,839	0	0
Patient Care Services	4,797,797	2,784,767	0	0
Ancillary Services	411,233	314,823	0	0
Non-Reimbursable Services	378,141	532,530	746,108	752,785
Total	8,963,703	6,224,656	1,240,796	1,249,386

* Number in Budget Book last year was incorrect

UPPER SHORE COMMUNITY MENTAL HEALTH CENTER

M00L12.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2010 Actual	2011 Appropriation	2012 Allowance
Number of Authorized Positions	4.00	4.00	4.00
Number of Contractual Positions	2.87	1.82	2.00
01 Salaries, Wages and Fringe Benefits	4,256,532	260,852	266,344
02 Technical and Special Fees	425,286	41,173	46,893
03 Communication	17,574	2,012	N
04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 12 Grants, Subsidies and Contributions 13 Fixed Charges Total Operating Expenses Total Expenditure	579 306,261 659 1,006,650 197,173 8,120 5,822 1,542,838 6,224,656	250,692 5,056 655,946 17,759 7,306 938,771 1,240,796	268,025 3,327 643,802 18,399 2,596 936,149 1,249,386
Original General Fund Appropriation Transfer of General Fund Appropriation	8,934,473 -3,242,347	494,688	
Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure Total Expenditure	5,692,126 294,987 237,543 6,224,656	494,688 515,934 230,174 1,240,796	496,601 530,440 222,345 1,249,386
Special Fund Income: M00348 Donations M00349 Kent County Clinic M00350 Kent County Alcoholism Unit Total	8,120 16,662 270,205 294,987	24,597 491,337 515,934	26,392 504,048 530,440
Reimbursable Fund Income: V00E01 DJS-Residential/Community Operations	237,543	230,174	222,345

REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS—SOUTHERN MARYLAND

M00L14.01 SERVICES AND INSTITUTIONAL OPERATIONS

Program Description:

The Regional Institute for Children and Adolescents (RICA) Southern Maryland, a residential treatment center for seriously emotionally disturbed children between 12 and 18 years of age, closed on June 30, 2008. RICA Southern Maryland provided mental health treatment, educational and rehabilitative services to children and adolescents primarily from Calvert, Charles, Prince George's and St. Mary's Counties. These services are now provided by community mental health providers, John L. Gildner RICA, or RICA Baltimore.

2010

2011

2012

	Actual	Appropriation	Allowance
01 Salaries, Wages and Fringe Benefits	17,023	52,502	36,993
03 Communication 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 13 Fixed Charges	1,121 46,113 287 4,837 5,119	2,740	2,141
Total Operating Expenses	57,477	2,740	2,141
Total Expenditure	74,500	55,242	39,134
Original General Fund Appropriation Transfer of General Fund Appropriation	17,023 57,477	55,242	
Net General Fund Expenditure	74,500	55,242	39,134

SUMMARY OF DEVELOPMENTAL DISABILITIES ADMINISTRATION AND STATE INTELLECTUAL DISABILITY CENTERS

	2010 Actual	2011 Appropriation	2012 Allowance
Total Number of Authorized Positions	730.25	685.50	685.50
Total Number of Contractual Positions	28.78	33.40	31.13
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	46,415,375 1,574,788 733,814,345	45,331,056 1,876,402 757,728,444	44,992,041 1,669,311 784,643,032
Original General Fund Appropriation Transfer/Reduction	493,738,902 20,332,901	482,166,188	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	473,406,001 3,139,300	482,166,188	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	470,266,701 2,989,862 308,188,149 359,796	482,166,188 4,262,052 317,456,078 1,051,584	483,842,445 4,857,352 342,231,301 373,286
Total Expenditure	781,804,508	804,935,902	831,304,384

SUMMARY OF DEVELOPMENTAL DISABILITIES ADMINISTRATION

	2010 Actual	2011 Appropriation	2012 Allowance
Total Number of Authorized Positions	167.50	166.50	166.50
Total Number of Contractual Positions	6.40	9.50	8.50
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	11,374,776 288,000 725,496,121	11,726,062 322,267 750,342,736	12,553,594 341,618 777,366,829
Original General Fund Appropriation Transfer/Reduction	445,366,957 -15,860,465	440,456,670	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	429,506,492 3,059,500	440,456,670	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	426,446,992 2,210,694 308,188,149 313,062	440,456,670 3,445,337 317,456,078 1,032,980	444,056,802 3,623,938 342,231,301 350,000
Total Expenditure	737,158,897	762,391,065	790,262,041

M00M01.01 PROGRAM DIRECTION - DEVELOPMENTAL DISABILITIES ADMINISTRATION

PROGRAM DESCRIPTION

The Developmental Disabilities Administration (DDA) is established in the Department of Health and Mental Hygiene in Health-General Article §7–201. In Article §7-303, the DDA is mandated to implement a Statewide plan for training and habilitation services. This is accomplished through the provision of direct services to individuals with intellectual disability in institutions operated by the DDA and through funding of a coordinated service delivery system supporting individuals with developmental disabilities in the community. The focus of both models of service is on individuals receiving appropriate, needed services oriented to the goal of integration into the general community. The term "developmental disability" may mean a wide range of disabling conditions including, but not limited to: autism, blindness, cerebral palsy, deafness, epilepsy, intellectual disability, and multiple sclerosis.

MISSION

The mission of the Developmental Disabilities Administration is to provide leadership to assure the full participation of individuals with developmental disabilities and their families in all aspects of community life and to promote their empowerment to access quality supports and services necessary to foster personal growth, independence, and productivity.

VISION

The Developmental Disabilities Administration takes the leadership role in building partnerships and trust with families, providers, local and State agencies, and advocates to ensure that individuals with developmental disabilities and their families have access to the resources necessary to foster growth, including those resources available to the general public. Because of our inherent belief in the rights and dignity of the individual, we are committed to:

- the empowerment of all individuals with developmental disabilities and their families to choose the services and supports that meet their needs;
- the integration of individuals with developmental disabilities into community life to foster participation;
- the provision of quality supports, based on consumer satisfaction, that maximizes individual growth and development; and
- the establishment of a fiscally responsible, flexible service system that makes the best use of the resources that the citizens of Maryland have allocated for serving individuals with developmental disabilities.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

- Goal 1. Individuals receiving community services are satisfied with their personal growth, independence and productivity.
 - **Objective 1.1** By the end of fiscal year 2012, the percentage of respondents on the "Ask ME! Survey" expressing satisfaction in the following domains will remain the same or improve.

	2009	2010¹	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of surveys administered	1,000	1,000	1,000	1,000
Outcome: Percent of individuals expressing satisfaction with:				
Physical well-being	95.0%	96.3%	≥96.3%	≥96.3%
Material well-being	83.5%	82.4%	≥82.4%	≥82.4%
Emotional well-being	94.7%	94.7%	≥94.7%	≥94.7%
Interpersonal relations	90.0%	81.1%	≥81.1%	≥81.1%
Rights	74.1%	81.1%	≥81.1%	≥81.1%
Personal development	84.0%	88.7%	$\geq\!\!88.7\%$	≥88.7%
Social inclusion	85.8%	68.6%	≥68.6%	≥68.6%
Self-determination	80.5%	81.4%	≥81.4%	≥81.4%

¹ The fiscal year 2010 survey questions measuring personal growth, independence and productivity changed from previous years and are not 100 percent comparable to fiscal year 2009 results.

M00M01.01 PROGRAM DIRECTION - DEVELOPMENTAL DISABILITIES ADMINISTRATION (Continued)

Objective 1.2 By the end of fiscal year 2012, the average score² on the domain of "personal development" will increase by 5 percent from the previous year and the average score on the other seven domains will remain the same or improve.

Performance Measures	2009 Actual	2010 ³ Actual	2011 Estimated	2012 Estimated
Outcome: Average score by domain:				
Personal development	7.6	8.0	≥8.2	≥8.4
Physical well-being	8.7	8.9	≥ 8.9	≥ 8.9
Material well-being	7.4	7.1	≥7.1	≥7.1
Emotional well-being	8.6	8.5	≥8.5	≥ 8.5
Interpersonal relations	7.9	7.1	≥7.1	≥7.1
Rights	6.9	7.5	≥7.5	≥7.5
Social inclusion	7.6	6.6	≥6.6	≥6.6
Self-determination	7.3	7.4	≥7.4	≥7.4

Goal 2. An increasing number of eligible individuals will receive community-based services through the budget for community services. Objective 2.1 The number of individuals receiving community-based service in fiscal year 2012 will increase by 3.51 percent.

	2009	2010⁴	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of individuals served	24,071	20,059	20,782	21,512
Outcome: Percentage increase of individuals receiving community-based				
services	3.37%	-16.67%	3.60%	3.51%

Goal 3. Matching Federal Funds (Federal Financial Participation (FFP)) – are claimed for an increasing number of Home and Community Based Services (HCBS) waiver eligible individuals.

Objective 3.1 By the end of fiscal year 2012, the FFP claimed for individuals enrolled in DDA's Home and Community Based Services (HCBS) waiver will have increased by 6.6 percent over fiscal year 2011.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Matching Federal funds from waiver (millions)	\$297	\$308 ⁵	\$317	\$338
Outcome: Percentage increase over previous year base	11.2%	3.8%	3.0%	6.6%

 $^{^{2}}$ The scores are based on a scale of 0-10 and calculated relative to the neutral score of 5.0.

³ The fiscal year 2010 survey questions measuring personal growth, independence and productivity changed from previous years and are not 100 percent comparable to fiscal year 2009 results.

⁴ In fiscal year 2010 DDA began tracking Low Intensity Support Services (LISS) in PCIS2 and is now able to reduce the duplication of service reporting for those individuals that receive a traditional service and also LISS.

⁵ The fiscal year 2010 Actual of \$308 million of Federal funds includes \$10.3 million of Money Follows the Person Demonstration Grant.

M00M01.01 PROGRAM DIRECTION --- DEVELOPMENTAL DISABILITIES ADMINISTRATION

Appropriation Statement:	2010 Actual	2011 Appropriation	2012 Allowance
Number of Authorized Positions	54.00	53.00	53.00
Number of Contractual Positions	1.14	2.00	1.00
01 Salaries, Wages and Fringe Benefits	4,129,835	4,183,580	4,630,540
02 Technical and Special Fees	35,476	26,806	29,633
03 Communication 04 Travel 06 Fuel and Utilities	59,889 8,414 860	48,098 15,042	60,050 12,488
07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional	17 1,224,456 49,354 7,056 655	176 1,424,366 37,803 2,454	366 1,378,696 44,391 2,331
12 Grants, Subsidies and Contributions 13 Fixed Charges	300,000 17,255	300,000 22,325	300,000 18,980
Total Operating Expenses	1,667,956	1,850,264	1,817,302
Total Expenditure	5,833,267	6,060,650	6,477,475
Original General Fund Appropriation Transfer of General Fund Appropriation	4,639,872 505,888	4,244,936	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	4,133,984 59,500	4,244,936	
Net General Fund Expenditure Federal Fund Expenditure	4,074,484 1,758,783	4,244,936 1,815,714	4,435,401 2,042,074
Total Expenditure	5,833,267	6,060,650	6,477,475
Federal Fund Income: 93.778 Medical Assistance Program	1,758,783	1,815,714	2,042,074

M00M01.02 COMMUNITY SERVICES – DEVELOPMENTAL DISABILITIES ADMINISTRATION

PROGRAM DESCRIPTION

Section 7-201 of the Health-General Article establishes the Developmental Disabilities Administration within the Department of Health and Mental Hygiene. The Developmental Disabilities Administration is responsible for planning, developing, and directing a statewide, comprehensive system of services for individuals with developmental disabilities and their families.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Performance Measures	2009 Actual	2010 Actual	2011 Estimated	2012 Estimated
Community Residential Services:				
Annualized Clients	5,264	5,335	5,537	5,602
Average Annual Cost Per Client	\$70,428	\$73,554	\$71,151	\$73,152
Day Programs:				
Annualized Clients	6,395	6,693	6,816	6,861
Average Annual Cost Per Client	\$17,682	\$16,975	\$16,238	\$16,279
Supported Employment Programs:				
Annualized Clients	4,137	4,362	4,992	5,600
Average Annual Cost Per Client	\$14,914	\$15,119	\$16,574	\$15,484
Resource Coordination (Includes Medicaid Waiver)				
Annualized Clients	21,192	22,132	22,083	22,756
Average Cost Per Annualized Client	\$1,482	\$1,285	\$1,580	\$1,524
Purchase of Care:				
Clients	2	2	2	2
Average Annual Cost Per Client	\$44,051	\$72,597	\$59,828	\$60,229
Summer Program:		,		
Clients	1,944	1,879	1,839	1,839
Average Annual Cost Per Client	\$164	\$147	\$173	\$151
Self Directed Services:	4-0-	+ =		+
Clients	115	146	155	155
Average Annual Cost Per Client	\$61,674	\$48,641	\$50,050	\$50,386
Family Support Services:	\$01,071	\$ 10,011	420,020	\$20,200
Annualized Clients	2,858	1,305	1,796	1,796
Average Annual Cost Per Client	\$3,762	\$5,610	\$5,513	\$4,295
Individual Family Care:	<i>\$5,702</i>	\$2,010	\$2,215	\$ 1,255
Annualized Clients	210	215	215	215
Average Annual Cost Per Client	\$23,516	\$24,650	\$25,351	\$25,645
Individual Support Services:	<i>423,310</i>	¢21,050	<i>\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\</i>	<i>425,015</i>
Annualized Clients	4,140	4,213	4,151	4,151
Average Annual Cost Per Client	\$6,654	\$5,933	\$5,812	\$6,823
Behavioral Support Services:	\$0,054	Φ2,733	\$5,012	\$0,625
Behavioral Respite (Number of Days)	1,567	2,067	2,067	2,067
Behavioral Consultation (Number of Consultations)	3,691	7,875	7,875	2,007 7,875
	1,228	1,364	1,364	1,364
Behavioral Plans (Number of Individual Plans)				
Temporary Augmentation of Staff (Number of Hours)	7,008	29,899	29,899	29,899
Training (Number of Trainings)	139	99	99	99
Sign Language Interpretations (Number of Interpretations)	5	0	0	0
Client Referrals (Number of Referrals)	1,659	1,488	1,488	1,488
Crisis Interventions/Assistance/Evaluations	187	172	172	172
Community Support Living Arrangements:				
Annualized Clients	1,731	1,741	1,764	1,764
Average Cost Per Annualized Client	\$36,367	\$36,217	\$34,982	\$37,382
Waiting List Equity Fund:				
Clients Served	39	62	40	40
Fund Balance Available	\$3,226,555	\$2,533,647	\$1,988,310	\$1,264,372

M00M01.02 COMMUNITY SERVICES — DEVELOPMENTAL DISABILITIES ADMINISTRATION

Appropriation Statement:	2010 Actual	2011 Appropriation	2012 Allowance
Number of Authorized Positions	113.50	113.50	113.50
Number of Contractual Positions	5.26	7.50	7.50
01 Salaries, Wages and Fringe Benefits	7,244,941	7,542,482	7,923,054
02 Technical and Special Fees	252,524	295,461	311,985
03 Communication	151,347 56,908 67,368 8,931 722,792,367 71,347 108,282 15,356 172,106	120,362 49,130 76,783 9,301 747,587,970 57,921 7,403 172,106	119,639 56,908 76,098 8,557 774,640,461 57,539 6,723 172,106
13 Fixed Charges	384,153	411,496	411,496
Total Operating Expenses	723,828,165	748,492,472	775,549,527
Total Expenditure	731,325,630	756,330,415	783,784,566
Original General Fund Appropriation Transfer of General Fund Appropriation	440,727,085 –15,354,577	436,211,734	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	425,372,508 3,000,000	436,211,734	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	422,372,508 2,210,694 306,429,366 313,062	436,211,734 3,445,337 315,640,364 1,032,980	439,621,401 3,623,938 340,189,227 350,000
Total Expenditure	731,325,630	756,330,415	783,784,566
Special Fund Income: M00318 Grant Activity—Prior Fiscal Years M00357 Waiting List Equity Fund Total	1,141,122 1,069,572 2,210,694	2,500,000 945,337 3,445,337	2,500,000 1,123,938 3,623,938
Federal Fund Income: 93.767 Children's Health Insurance Program 93.778 Medical Assistance Program 93.779 Centers for Medicare and Medicaid Services (CMS) Research, Demonstrations and Evalu-	1,983 296,095,419	5,000 315,242,625	5,000 339,790,927
ations	10,331,964	392,739	393,300
Total	306,429,366	315,640,364	340,189,227
Reimbursable Fund Income:			
M00Q01 DHMH-Medical Care Programs Administration	313,062	1,032,980	350,000

	2010 Actual	2011 Appropriation	2012 Allowance
Total Number of Authorized Positions	562.75	519.00	519.00
Total Number of Contractual Positions	22.38	23.90	22.63
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	35,040,599 1,286,788 8,318,224	33,604,994 1,554,135 7,385,708	32,438,447 1,327,693 7,276,203
Original General Fund Appropriation Transfer/Reduction	48,371,945 4,472,436	41,709,518	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	43,899,509 79,800	41,709,518	
Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure	43,819,709 779,168 46,734	41,709,518 816,715 18,604	39,785,643 1,233,414 23,286
Total Expenditure	44,645,611	42,544,837	41,042,343

SUMMARY OF STATE INTELLECTUAL DISABILITY CENTERS

• General Administration-This project provides funding for all business functions and in-service training programs.

Dietary Services—This project provides funding for planning, preparing, and serving meals for patients and employees.

• Household and Property Services---This project provides funding for physical plant maintenance, security, transportation, laundry and housekeeping services.

- Residential Services-This project provides funding for daily living services for all clients.
- Medical/Surgical Services---This project provides funding for medical and surgical treatment for all clients.
- Ancillary Services—This project provides funding for support services for patient care and treatment.
- Education and Training—This project provides orientation and preservice training for new staff and ongoing outservice and inservice training for all staff.

ROSEWOOD CENTER

M00M02.01 SERVICES AND INSTITUTIONAL OPERATIONS

Program Description:

Rosewood Center was a State residential center established in the Developmental Disabilities Administration under §7-501 of the Health-General Article of the Annotated Code of Maryland. Rosewood Center closed on June 30, 2009. Fiscal year 2012 funding is for facility maintenance.

Appropriation Statement:	2010 Actual	2011 Appropriation	2012 Allowance
Number of Authorized Positions	3.00	3.00	3.00
Number of Contractual Positions	1.00	1.00	1.00
01 Salaries, Wages and Fringe Benefits	2,182,976	1,285,586	1,108,936
02 Technical and Special Fees	22,367	22,880	22,880
 03 Communication 06 Fuel and Utilities	8,521 975,832 -3,140 379,339 10,344 61,869	1,392 858,652 10,887 259,280 12,000 54,286	6,480 1,139,693 8,935 252,460 5,720 37,065
Total Operating Expenses	1,432,765	1,196,497	1,450,353
Total Expenditure	3,638,108	2,504,963	2,582,169
Original General Fund Appropriation Transfer of General Fund Appropriation	2,711,548 247,162	1,811,700	
Net General Fund Expenditure Special Fund Expenditure	2,958,710 679,398	1,811,700 693,263	1,522,780 1,059,389
Total Expenditure	3,638,108	2,504,963	2,582,169
Special Fund Income: M00353 Tenant Collections M00358 Donations swf316 Strategic Energy Investment Fund	129,135 9,520 540,743	152,143 541,120	518,384 541,005
Total	679,398	693,263	1,059,389

M00M05.01 SERVICES AND INSTITUTIONAL OPERATIONS - HOLLY CENTER

PROGRAM DESCRIPTION

Holly Center, in Salisbury Maryland, is a State residential center established in the Developmental Disabilities Administration at §7-501 of the Health-General Article of the Annotated Code of Maryland. Holly Center is responsible for the provision of habilitative services to individuals with intellectual disability admitted to the facility, while working to integrate these consumers into less restrictive settings in the community. Services provided include twenty-four hour residential care, treatment and support. The Center is required to maintain federal certification as an Intermediate Care Facility for Individuals with Mental Retardation (ICFMR) and to comply with all applicable federal and Maryland laws and regulations.

MISSION

Holly Center is a State residential center that serves people with intellectual disability primarily from the Eastern Shore Region. Through a consumer driven planning process governed by the principles of individual choice and empowerment, Holly Center staff provide residential care, treatment and supports intended to assist consumers to reach their maximum potential. Services are provided in an environment that is safe and healthy.

VISION

To empower individuals living at Holly Center to attain the highest quality of life possible through achievement of their individual goals through:

- Promotion of growth and independence leading to community involvement and integration
- Observance of individual rights
- Promotion of optimal health and safety
- Partnership between the Holly Center and the community
- Empowerment of all people in the decision making process

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Empower individuals to plan for their services. **Objective 1.1** In fiscal year 2012, 20 percent of residents living at the Center will participate in self-advocacy groups.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals living at the Center	92	87	87	87
Quality: Percent of individuals participating in self-advocacy groups	17%	20%	20%	20%

Goal 2. Individuals living at the Center are safe.

Objective 2.1 Throughout fiscal year 2012, the Center will improve its record of compliance with Federal and State regulations by receiving zero condition level citations in "Client Protections," in any survey by the Office of Health Care Quality.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of condition level citations in "Client Protections"	3	1	0	0

- Goal 3. Individuals achieve their best health possible.
 - **Objective 3.1** Throughout fiscal year 2012, the Center will improve its record of compliance with Federal and State regulations by receiving zero condition level citations in "Health Care Services," in any survey by the Office of Health Care Quality.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of condition level citations in "Health Care Services"	5	2	0	0

M00M05.01 SERVICES AND INSTITUTIONAL OPERATIONS - HOLLY CENTER (Continued)

Goal 4. Individuals are integrated appropriately into the community while residing at the Center.

Objective 4.1 During fiscal year 2012, on average, consumers who are able to participate in off campus, social/recreational activities will do so at the rate of 40 outings per year.

Performance Measures	2009 Actual	2010 Actual	2011 Estimated	2012 Estimated
Input: Number of individuals able to participate	96	89	89	89
Outcome: Average number off campus trips per individual per year	39.3	53	40	40

Goal 5. Provide quality services to people using respite.

Objective 5.1 In fiscal year 2012, 100 percent of families and individuals using respite services in the Center who complete a satisfaction survey will indicate overall satisfaction with respite services.

Deufermanas Massuras	2009 Actual	2010	2011 Estimated	2012 Estimated
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of satisfaction surveys completed	11	2	4	4
Outcome: Percent of individuals and families expressing satisfaction	100%	100%	100%	100%

OTHER PERFORMANCE MEASURES *

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Beds Operated	150	150	150	150
Residential Services				
Admissions	3	1	1	1
Discharges	4	6	1	4
Inpatients Treated	106	106	102	98
Average Daily Inpatients Treated	93	91	90	90
Patient Days	33,945	33,215	32,850	32,940
Per Diem Cost	\$429	\$438	\$441	\$455
Average Length of Stay	365	365	365	366
Annual Cost Per Average Daily Client	\$156,737	\$159,691	\$160,848	\$166,531
Day Services				
Average Daily Inpatients Treated	52	47	56	43
Patient Days	12,948	11,454	13,695	10,707
Per Diem Cost	\$150	\$170	\$142	\$177
Average Length of Stay	249	244	244	249
Annual Cost Per Average Daily Client	\$37,255	\$41,493	\$34,570	\$44,116
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors (\$)	12,096,008	12,910,515	12,335,821	10,232,425
Project Summary:				
General Administration	3,030,460	3,166,768	2,855,431	2,964,240
Dietary Services	1,431,528	1,460,938	1,402,519	1,461,954
Household and Property Services	2,251,454	2,153,100	2,146,846	2,233,780
Hospital Support Services	1,210,636	1,258,267	1,217,821	1,258,235
Patient Care Services	8,503,618	8,290,345	8,695,542	8,899,386
Day Services	732,203	783,258	711,320	746,368
Ancillary Services	942,812	932,079	915,296	946,308
Non-Reimbursable Services	121,495	137,290	137,056	192,311
Total	18,224,206	18,182,045	18,081,831	18,702,582

Note: * Totals may not add due to rounding.

HOLLY CENTER

M00M05.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2010 Actual	2011 Appropriation	2012 Allowance
Number of Authorized Positions	264.50	262.50	262.50
Number of Contractual Positions	8.08	9.00	9.00
01 Salaries, Wages and Fringe Benefits	14,668,010	14,869,960	15,243,601
02 Technical and Special Fees	594,654	594,439	590,608
03 Communication	28,638 1,552 560,149 67,717 1,374,065 844,058 15,415 672 27,115 2,919,381 18,182,045 18,775,826 -731,071 18,044,755 97,558 39,732 18,182,045	36,275 2,728 431,892 56,803 1,235,635 818,299 8,000 27,800 2,617,432 18,081,831 17,944,775 118,452 18,604 18,081,831	29,827 2,235 570,039 65,613 1,300,435 854,245 22,180 23,799 2,868,373 18,702,582 18,510,271 169,025 23,286 18,702,582
Special Fund Income: M00308 Employee Food Sales M00311 Veterans Administration M00312 Mobile Crisis M00316 Worcester County M00336 Wor-Wic College M00360 Adult Vocational Program M00414 Life Crisis Center Total Reimbursable Fund Income: D50H01 Military Department Operations and Maintenance M00J02 DHMH-Laboratories Administration	35,644 27,225 34,689 97,558 11,264 28,468	55,943 27,220 600 34,689 118,452 18,604	58,170 13,110 5,452 30,454 26,549 600 34,690 169,025 23,286
Total	39,732	18,604	23,286

M00M06.01 SERVICES AND INSTITUTIONAL OPERATIONS - DEVELOPMENTAL DISABILITIES ADMINISTRATION COURT INVOLVED SERVICE DELIVERY SYSTEM

PROGRAM DESCRIPTION

The Secure Evaluation and Therapeutic Treatment (SETT) Program of the Developmental Disabilities Administration Court Involved Service Delivery System includes two State Forensic Residential Centers operated by the Developmental Disabilities Administration, Department of Health and Mental Hygiene (DHMH) under Health General Article §2-102 and §7-904. Pursuant to Criminal Procedure Article Title 3, the SETT Program units are responsible for evaluating and treating individuals committed to the Department by the courts while working to integrate these consumers, with court approval, into less restrictive, more integrated settings in the community and ensure public safety.

MISSION

The SETT Program units are State forensic residential centers that serve people with intellectual disability committed to the Department by the courts. The mission of the SETT Program units are to provide evaluation and assessment services, as well as active treatment, to individuals with intellectual disability and court involvement within a secure and safe environment. Through a therapeutic and integrative process, SETT Program staff provides residential care, treatment and support intended to assist consumers to reach their maximum potential. Service plans are developed to meet their health, habilitation and safety needs. Upon approval of the court, the individual subsequently moves into a community setting with the necessary services and supports.

VISION

Through therapeutic interventions and activities, individuals admitted to the SETT Program units will learn new skills and behaviors that lead to movement to a less restrictive more integrated setting and improve their quality of life.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Individuals are safe.

Objective 1.1 Throughout fiscal year 2012, the Secure Evaluation and Therapeutic Treatment (SETT) Program will maintain a record of compliance with State regulations by receiving zero major citations in "Client Protections," during the annual survey by the Office of Health Care Quality.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of major citations in "Client Protections"	0	0	0	0

Goal 2. Individuals achieve their best health possible.

Objective 2.1 Throughout fiscal year 2012, the SETT Program will maintain its record of compliance with State regulations and Best Clinical Practices by receiving zero major citations in "Health Care Services," in its annual or interim surveys by the Office of Health Care Quality.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of major citations in "Health Care Services"	0	0	0	0

Goal 3. Individuals committed to the SETT unit have a low rate of recidivism.

Objective 3.1 During fiscal year 2012, repeat commitments to the SETT unit will be 18 percent or less.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals committed to the SETT Program	47	80	92	92
Number of repeat commitments to the SETT Program	1	5	16	16
Outcome: Percent of total repeat commitments	2.13%	6.25%	17.39%	17.39%

M00M06.01 SERVICES AND INSTITUTIONAL OPERATIONS - DEVELOPMENTAL DISABILITIES ADMINISTRATION COURT INVOLVED SERVICE DELIVERY SYSTEM (Continued)

Goal 4. Individuals committed as IST (Incompetent to stand trial) will develop increased skills in courtroom procedures.

Objective 4.1 During fiscal year 2012, 50 percent of individuals committed as IST will demonstrate increased skills in courtroom procedures.

Performance Measures	2009 Actual	2010 Actual	2011 Estimated	2012 Estimated
Input: Number of individuals committed as IST to the SETT	42	46	50	50
Number of individuals committed as IST who are reported as achieving				
their training goals, reflecting increased skills in courtroom procedures	20	25	25	25
Outcome: Percent of individuals committed as IST who are reported				
as achieving their training goals, reflecting increased skills in				
courtroom procedures	48%	54%	50%	50%

OTHER PERFORMANCE MEASURES

Performance Measures Beds Operated	2009 Actual 20	2010 Actual 32	2011 Estimated 32	2012 Estimated 32
Sykesville Secure Evaluation and Therapeutic Treatment Service	ces (SETT)			
Admissions	16	14	12	12
Discharges	1	9	12	12
Inpatients treated	16	29	32	32
Average daily inpatients treated	7	18	20	20
Patient days	2,555	6,570	7,300	7,320
Per Diem cost	\$812	\$746	\$654	\$674
Average length of stay	365	365	365	366
Annual cost per average daily client	\$296,220	\$272,428	\$238,689	\$246,815
Jessup Secure Evaluation and Therapeutic Treatment Services	(SETT)			
Admissions	31	39	48	48
Discharges	19	39	48	48
Inpatients treated	31	51	60	60
Average daily inpatients treated	8	11	12	12
Patient days	2,920	4,015	4,380	4,392
Per Diem cost	\$784	\$876	\$743	\$827
Average length of stay	77	90	90	90
Annual cost per average daily client	\$60,399	\$78,807	\$66,858	\$74,467

DEVELOPMENTAL DISABILITIES ADMINISTRATION COURT INVOLVED SERVICE **DELIVERY SYSTEM**

M00M06.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2010 Actual	2011 Appropriation	2012 Allowance
Number of Authorized Positions	114.00	113.00	113.00
Number of Contractual Positions	11.01	10.00	10.00
01 Salaries, Wages and Fringe Benefits	7,062,902	6,725,384	7,399,427
02 Technical and Special Fees	361,476	537,611	392,542
03 Communication	12,017 4,699 18,332 802,243 101,332 8,675 47,677	4,491 7,879 17,031 601,412 126,066 7,669	12,128 6,289 16,269 643,382 95,595 4,658
Total Operating Expenses	994,975	764,548	778,321
Total Expenditure	8,419,353	8,027,543	8,570,290
Original General Fund Appropriation Transfer of General Fund Appropriation	8,589,682 -170,329	8,027,543	
Net General Fund Expenditure	8,419,353	8,027,543	8,570,290

M00M07.01 SERVICES AND INSTITUTIONAL OPERATIONS - POTOMAC CENTER

PROGRAM DESCRIPTION

Potomac Center is a 24-hour state residential center located in Hagerstown, Maryland that serves individuals with intellectual disabilities under the direction of the Developmental Disabilities Administration. Services are provided through Person-Centered Planning with self-direction and the use of Applied Behavior Analysis as the therapeutic model with the goal of discharge to the community. Beginning July 15, 2009, Potomac Center opened the Transitions Program to admit individuals with intellectual disabilities and mental illness from the mental health system and to provide a therapeutic habilitation model before discharge to the community. Potomac Center is a licensed Intermediate Care Facility for the Mentally Retarded (ICF/MR).

MISSION

Potomac Center provides therapeutic interventions in support of people with intellectual disabilities to lead meaningful lives in the community.

VISION

Provide supports and resources to Marylanders with intellectual disabilities to assist them in meeting defined needs during transitional periods in their lives.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Empower individuals to plan for their services.

Objective 1.1 In fiscal year 2012, 81 percent of individuals will realize this personal goals performance standard.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals residing at the Potomac Center	42	52	58	58
Output: Number of individuals meeting standard	30	42	47	47
Outcome: Percent of individuals meeting standard	71%	81%	81%	81%

Objective 1.2 During fiscal year 2012, 91 percent of individuals will choose their daily routine.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals residing at the Potomac Center	42	52	58	58
Output: Number of individuals meeting standard	36	39	53	53
Outcome: Percent of individuals meeting standard	86%	75%	91%	91%

Goal 2. Individuals living at the Center are safe.

Objective 2.1 During fiscal year 2012, the Center will maintain its record of compliance with Federal and State regulations, receiving zero major "Client Protection" citations in the Office of Health Care Quality Annual Survey.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of major citations in "Client Protections"	0	0	0	0

Goal 3. Individuals achieve their best health possible.

Objective 3.1 During fiscal year 2012, the Center will maintain its record of compliance with Federal and State regulations, receiving zero major citations in "Health Care Services" in the Office of Health Care Quality Annual Survey.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of major citations in "Health Care Services"	0	0	0	0

M00M07.01 SERVICES AND INSTITUTIONAL OPERATIONS - POTOMAC CENTER (Continued)

Goal 4. Individuals are integrated appropriately into the community while residing at the Center.

Objective 4.1 In fiscal year 2012, 94 percent of eligible individuals will realize this community-involvement performance standard.

Performance Measures	2009 Actual	2010 Actual	2011 Estimated	2012 Estimated
Input: Number of individuals able to participate at the Potomac Center	40	44	48	48
Output: Number of individuals meeting standard	38	33	45	45
Outcome: Percent of individuals meeting standard	95%	75%	94%	94%

Goal 5. Provide quality services to people using respite.

Objective 5.1 In fiscal year 2012, 100 percent of families and individuals using respite services in the Center who complete an annual satisfaction survey will indicate overall satisfaction with respite services.

Performance Measures	2009 Actual	2010 Actual	2011 Estimated	2012 Estimated
Input: Number of satisfaction surveys completed	12	8	11	11
Outcome: Percentage of families and individuals expressing satisfaction	100%	100%	100%	100%

OTHER PERFORMANCE MEASURES*

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Beds Operated	63	63	63	63
Residential Services				
Admissions	6	25	6	10
Discharges	23	12	8	10
Inpatients Treated	65	77	79	80
Average Daily Inpatients Treated	52	52	58	58
Patient Days	19,079	18,995	21,170	21,228
Per Diem Cost	\$479	\$524	\$476	\$490
Average Length of Stay	365	365	365	366
Annual Cost Per Average Daily Client	\$174,717	\$191,384	\$173,701	\$179,502
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$4,767,738	\$4,715,673	\$6,511,228	\$5,433,848
Project Summary:				
General Administration	1,590,290	1,709,967	1,501,520	1,460,805
Dietary Services	586,101	543,067	712,148	744,893
Household and Property Services	1,678,580	1,725,657	1,617,184	1,688,126
Hospital Support Services	785,264	863,055	889,811	1,232,777
Patient Care Services	4,595,277	5,234,785	5,464,850	5,394,707
Ancillary Services	431,937	606,615	516,637	627,366
Non-Reimbursable Services	3,964	9,214	5,000	5,000
Total	9,671,413	10,692,360	10,707,150	11,153,674

Note: * Data may not add due to rounding.

POTOMAC CENTER

M00M07.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2010 Actual	2011 Appropriation	2012 Allowance
Number of Authorized Positions	140.50	140.50	140.50
Number of Contractual Positions	1.28	2.61	2.63
01 Salaries, Wages and Fringe Benefits	8,180,742	8,263,559	8,656,552
02 Technical and Special Fees	255,535	318,952	321,663
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 12 Grants, Subsidies and Contributions 13 Fixed Charges	23,286 1,188 314,278 16,311 1,324,045 469,302 90,969 2,212 14,492	21,093 1,393 260,456 45,536 1,397,357 360,966 17,041 5,000 15,797	20,452 1,127 322,505 32,716 1,417,512 355,591 6,439 5,000 14,117
Total Operating Expenses	2,256,083	2,124,639	2,175,459
Total Expenditure	10,692,360	10,707,150	11,153,674
Original General Fund Appropriation Transfer of General Fund Appropriation	9,832,439 930,507	10,702,150	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	10,762,946 79,800	10,702,150	
Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure	10,683,146 2,212 7,002	10,702,150 5,000	11,148,674 5,000
Total Expenditure	10,692,360	10,707,150	11,153,674
Special Fund Income: M00359 Donations	2,212	5,000	5,000
Reimbursable Fund Income: D50H01 Military Department Operations and Maintenance	7,002		

M00M09.01 SERVICES AND INSTITUTIONAL OPERATIONS – JOSEPH D. BRANDENBURG CENTER

PROGRAM DESCRIPTION

The Joseph D. Brandenburg Center, a 24-hour residential center, is located on the grounds of the Thomas B. Finan Center, in Cumberland, Maryland. It is established in the Developmental Disabilities Administration at Section 7-501 of the Health-General Article of the Annotated Code of Maryland. Its mandate is to provide direct service to individuals with intellectual disability admitted to the facility while working to integrate these consumers into less restrictive settings in the community. Services at the Center include around the clock residential care, treatment and support. The Center is required to maintain federal certification as an Intermediate Care Facility for Individuals with Mental Retardation (ICF-MR) and to comply with all applicable federal and Maryland laws and regulations. Joseph D. Brandenburg Center will close by June 30, 2011.

OTHER PERFORMANCE MEASURES *

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input Measures:	0.5	25	25	0
Beds Operated	25	25	25	0
Residential Services:	<u>_</u>	0	<u>^</u>	0
Admissions	0	0	0	0
Discharges	2	4	9	0
Inpatients Treated	16	14	6	0
Average Daily Inpatients Treated	15	13	6	0
Patient Days	5,327	4,745	2,099	0
Per Diem Cost	\$688	\$640	\$1,222	\$0
Average Length of Stay	365	365	365	0
Annual Cost Per Average Daily Client	\$251,022	\$233,588	\$446,036	\$0
Day Services:				
Average Daily Inpatients Treated	8	8	2	0
Patient Days	2,000	2,000	500	0
Per Diem Cost	\$153	\$116	\$471	\$0
Average Length of Stay	250	250	250	0
Annual Cost Per Average Daily Client	\$38,210	\$28,994	\$117,874	\$0
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$2,671,427	\$3,603,657	\$1,565,066	
Project Summary:				
General Administration	1,116,714	1,153,112	842,476	33,628
Hospital Support Services	306,980	285,145	293,078	0
Patient Care Services	2,481,621	1,833,763	1,629,075	0
Day Services	151,728	124,698	129,434	0
Ancillary Services	342,642	317,027	329,287	0
Non-Reimbursable Services	,	<i>.</i>		
Total	4,399,685	3,713,745	3,223,350	33,628

Note: * Totals may not add due to rounding.

JOSEPH D. BRANDENBURG CENTER

M00M09.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2010 Actual	2011 Appropriation	2012 Allowance
Number of Authorized Positions	40.75		
Number of Contractual Positions	1.01	1.29	
01 Salaries, Wages and Fringe Benefits	2,945,969	2,460,505	29,931
02 Technical and Special Fees	52,756	80,253	
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 13 Fixed Charges Total Operating Expenses	961 2,161 646,820 55,436 3,543 6,099 715,020	1,387 3,146 568,543 95,245 7,000 7,271 682,592	3,697
Total Expenditure	3,713,745	3,223,350	33,628
Original General Fund Appropriation Transfer of General Fund Appropriation	8,462,450 -4,748,705	3,223,350	
Net General Fund Expenditure	3,713,745	3,223,350	33,628

SUMMARY OF MEDICAL CARE PROGRAMS ADMINISTRATION

	2010 Actual	2011 Appropriation	2012 Allowance
Total Number of Authorized Positions	610.00	612.00	619.00
Total Number of Contractual Positions	42.02	42.82	64.14
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	42,852,388 1,518,506 5,959,656,565	43,762,596 1,401,103 6,179,139,874	45,617,271 2,330,480 7,087,471,094
Original General Fund Appropriation Transfer/Reduction	1,700,658,946 88,362,239	1,771,028,250	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	1,612,296,707 18,328,690	1,771,028,250	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	1,593,968,017 575,741,515 3,782,128,620 52,189,307	1,771,028,250 475,193,489 3,904,819,987 73,261,847	2,641,637,973 834,708,102 3,588,795,453 70,277,317
Total Expenditure	6,004,027,459	6,224,303,573	7,135,418,845

M00Q01.01 DEPUTY SECRETARY FOR HEALTH CARE FINANCING – MEDICAL CARE PROGRAMS ADMINISTRATION

PROGRAM DESCRIPTION

The Medical Care Programs Administration serves children, pregnant women, the elderly, and the disabled, as well as adults eligible through the Temporary Cash Assistance (TCA) Program. Children represent two-thirds of all beneficiaries. In comparison to the general public, the population eligible for Medical Care Programs is characterized by poorer health and lower income. The health and economic status of the eligible population creates a greater need for services while presenting greater challenges to providing services. Access to medical care is one of multiple factors directly related to improved health. It is estimated that 50 percent of premature mortality of Americans is attributable to lifestyle, 20 percent is attributable to environment, 20 percent is attributable to human biology, and 10 percent could be avoided with improved medical care.¹

In addition to serving the most vulnerable populations, Medical Care Programs Administration benefits all Marylanders by sustaining the health care system in the State.

The Office of the Deputy Secretary for Health Care Financing administers the Maryland Medicaid Program, the Kidney Disease Program, and the Maryland Children's Health Program. In addition, the Office of Planning is housed in the Office of the Deputy Secretary. The Office of Planning assists the Medicaid program managers in the development and implementation of priority projects and provides information to program managers and policy makers on issues related to health care services, financing and regulation. It provides for the analysis and evaluation of existing programs and coordinates State and Federal legislative activities for the Medicaid programs.

MISSION

The mission of the Medical Care Programs is to improve the health and well-being of low-income Marylanders by assuring access to medically necessary and appropriate health care services. In striving to meet this mission, we serve both customers and taxpayers by assuring that quality services are provided in a cost-effective and timely manner.

VISION

The Medical Care Programs Administration will provide leadership to promote equal access and high quality health care services for all Marylanders.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Improve the health of Maryland's children.

Objective 1.1 Through calendar year 2011, increase by 2 percentage points annually the proportion of HealthChoice children who have received necessary immunizations at age two.²

	CY 2008	CY 2009	CY 2010	CY 2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Sample of HealthChoice children age two	2,215	2,491	2,801	3,081
Outcome: Percent of HealthChoice children age two in sample who				
had received necessary immunizations	82%	80%	82%	84%

¹ Adapted from Public Health Service, 1993; Institute of Medicine, 1988; and Centers for Disease Control and Prevention, 1979.

² Necessary immunizations include four DtaP/DT (diptheria, tetanus, pertussis), three IPV/OPV (poliovirus), one MMR (measles, mumps, rubella), three H influenza type B, three hepatitis B, and one VZV (chicken pox).

M00Q01.01 DEPUTY SECRETARY FOR HEALTH CARE FINANCING – MEDICAL CARE PROGRAMS ADMINISTRATION (Continued)

Objective 1.2 Through calendar year 2011, increase by 2 percentage points annually the proportion of HealthChoice children ages 12 months through 23 months who receive a lead test during the year.

	CY 2008	CY 2009	CY 2010	CY 2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total number of HealthChoice children ages 12-23 months	37,550	38,299	38,344	39,508
Number of HealthChoice children ages 12-23 months ³ in Baltimore City	7,694	7,639	7,747	7,902
Outcome: Percent of HealthChoice children ages 12-23 months				
receiving a lead test	56%	55%	57%	59%
Percent of HealthChoice children ages 12-23 months in Baltimore City				
receiving a lead test	64%	63%	66%	68%

Objective 1.3 For calendar year 2011, increase to 81 percent the proportion of severely disabled children in HealthChoice, aged 0-20 years, eligible for Supplemental Security Income [SSI], receiving at least one ambulatory care service during the year.

	CY 2008	CY 2009	CY 2010	CY 2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of SSI children aged 0-20 years in HealthChoice ⁴	15,856	16,293	17,234	18,229
Outcome: Percent of SSI children aged 0-20 years in HealthChoice				
receiving at least one ambulatory service	72%	75%	78%	81%

Objective 1.4 Through calendar year 2011, reduce by one admission annually the rate per thousand of asthma-related avoidable admissions among HealthChoice children ages 5-20 with asthma.

	CY 2008	CY 2009	CY 2010	CY 2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of HealthChoice children ages 5-20 with asthma	7,475	8,401	8,706	9,283
Output: Number of asthma-related avoidable admissions among				
HealthChoice children ages 5-20 with asthma	290	387	392	408
Outcome: Rate per thousand of asthma-related avoidable admissions				
among HealthChoice children ages 5-20 with asthma	39	46	45	4 4

Objective 1.5 Through calendar year 2011, reduce by 0.1 percentage points annually the rate of very low birth weight births in the HealthChoice program.

	CY 2008	CY 2009	CY 2010	CY 2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of births in the HealthChoice program	22,460	22,497	22,534	22,572
Output: Number of very low birth weight births in the HealthChoice				
program	372	348	338	316
Outcome: Very low birth weight births in the HealthChoice program as a				
proportion of total Medicaid births	1.7%	1.5%	1.5%	1.4%

³ HealthChoice enrollees represent those enrolled in a managed care organization (MCO) for at least 90 days.

⁴ Includes children aged 0-20 years with at least 320 days of enrollment in SSI and an MCO.

M00Q01.01 DEPUTY SECRETARY FOR HEALTH CARE FINANCING – MEDICAL CARE PROGRAMS ADMINISTRATION (Continued)

Objective 1.6 For calendar year 2011, increase to 64 percent the proportion of HealthChoice children aged 4-20 years who receive dental services.

	CY 2008	CY 2009	CY 2010	CY 2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of HealthChoice children ages 4-20	243,076	254,890	266,890	278,890
Outcome: Percent of HealthChoice children ages 4-20 years				
receiving dental services	56%	59%	62%	64%

Objective 1.7 Through calendar year 2011, increase by one percentage point annually the proportion of HealthChoice child respondents⁵ who report that the medical care they have received in the last six months has improved their health.

	CY 2008	CY 2009	CY 2010	CY 2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of HealthChoice child respondents	4,385	4,916	5,511	6,062
Outcome: HealthChoice children surveyed reporting medical care				
received in the last six months has improved their health	86%	86%	87%	88%

Goal 2. Improve the health of Maryland's adults.

Objective 2.1 For fiscal year 2012, increase the proportion of elderly and disabled beneficiaries receiving long-term care⁶ who are served in community-based options to 40 percent.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of older adults and persons with disabilities receiving				
state-funded services in community alternatives (Waiver for Older				
Adults, Living at Home Waiver, medical day care, or personal care)				
as measured in first month of fiscal year	9,538	9,938	10,336	10,728
Number of older adults and persons with disabilities receiving				
long term community-based or institutional care via Medicaid	25,202	25,738	26,252	27,055
Outcome: Elderly and disabled Medicaid beneficiaries receiving				
long term care who are served in community-based options	37.8%	38.6%	39.4%	39.7%

Objective 2.2 Through calendar year 2011, increase by one percentage point annually the proportion of severely disabled adults in HealthChoice, aged 21-64 years, eligible for Supplemental Security Income [SSI], who receive at least one ambulatory care service during the year.

	CY 2008	CY 2009	CY 2010	CY 2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of SSI adults aged 21-64 in HealthChoice ⁷	38,325	39,101	38,821	39,338
Quality: Percent of SSI adults aged 21-64 in HealthChoice				
receiving at least one ambulatory care service	80%	81%	82%	83%

Objective 2.3 Through calendar year 2011, increase by one percentage point annually the proportion of HealthChoice adult enrollees who report that they feel that the medical care they have received from their health care providers in the last six months has improved their health.

	CY 2008	CY 2009	CY 2010	CY 2011
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of HealthChoice adult respondents	2,766	2,810	2,854	2,900
Outcome: Percent of HealthChoice adult respondents reporting				
the medical care received in the last six months has				
improved their health	81%	80%	81%	82%

⁵ Parents respond as proxies for children.

⁶ As measured in the first month of the fiscal year.

⁷ Includes adults ages 21-64 years with at least 320 days of enrollment in SSI and an MCO.

M00Q01.01 DEPUTY SECRETARY FOR HEALTH CARE FINANCING – MEDICAL CARE PROGRAMS ADMINISTRATION (Continued)

Objective 2.4 Through calendar year 2011, reduce by one inpatient admission per thousand annually the number of diabetes-related avoidable admissions among adults with diabetes in the HealthChoice program.

Performance Measures	CY 2008 Actual	CY 2009 Actual	CY 2010 Estimated	CY 2011 Estimated
Input: Number of adults with diabetes over age 21 in the HealthChoice program	8.669	10.878	13.650	15,356
Output: Number of diabetes-related avoidable admissions among	100	250	214	220
adults with diabetes over age 21 in the HealthChoice program Outcome: Rate per thousand of diabetes-related avoidable admissions	182	258	314	338
among adults with diabetes over age 21 in the HealthChoice program	m 21	24	23	22

Objective 2.5 Through calendar year 2010, reduce by one percentage point annually the gap in access to ambulatory services between Caucasians and African-Americans in HealthChoice.

Performance Measures	CY 2008 Actual	CY 2009 Actual	CY 2010 Estimated	CY 2011 Estimated
Input: Number of Caucasians enrolled in HealthChoice	185,600	215,805	237,386	261,125
Number of African-Americans enrolled in HealthChoice	345,467	380,582	418,640	460,504
Output: Percentage of Caucasians in HealthChoice accessing at le	ast			
one ambulatory service	76.5%	78.6%	80.0%	81.4%
Percentage of African-Americans in HealthChoice				
accessing at least one ambulatory service	70.5%	72.2%	75.2%	77.6%
Outcome: Percentage gap between access rate for Caucasians				
compared to the access rate for African-Americans	6.0%	6.4%	4.8%	3.8%

Goal 3. Maximize the efficiency and cost effectiveness of Medical Care Programs.

Objective 3.1 For fiscal year 2012 at least \$25.6 million in Medicaid Third Party Liability (TPL) insurance liabilities (post-payment) that were unable to be identified prior to payment and processing will be recovered.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: State share of recoveries (in millions)	\$37.7	\$31	\$21.5	\$25.6

Objective 3.2 For fiscal year 2012 DHMH will pay at least 95% of all clean fee-for-service claims within 30 days of receipt.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of clean claims processed	32,309,929	36,485,705	36,485,705	36,485,705
Output: Clean claims paid	31,132,849	34,886,968	34,886,968	34,485,968
Quality: Percent of clean claims processed in less than 30 days	96%	96%	96%	95%

Objective 3.3 For fiscal year 2012, 93 percent of Medicaid pharmacy dispensed prescriptions (for drug classes subject to the Preferred Drug List) will be for drugs from the Preferred Drug List (PDL).

Performance Measures	2009 Actual	2010 Actual	2011 Estimated	2012 Estimated
Input: Number of pharmacy dispensed prescriptions subject				
to the PDL	1,766,645	2,269,118	2,200,000	2,200,000
Outcome: Percent of prescriptions dispensed from the PDL	94%	93%	93%	93%

M00Q01.01 DEPUTY SECRETARY FOR HEALTH CARE FINANCING — MEDICAL CARE PROGRAMS ADMINISTRATION

Appropriation Statement:	2010 Actual	2011 Appropriation	2012 Allowance
Number of Authorized Positions	23.60	24.60	24.60
Number of Contractual Positions	.84	.68	.66
01 Salaries, Wages and Fringe Benefits	2,089,117	2,346,490	2,219,257
02 Technical and Special Fees	66,183	47,391	48,100
 Communication	24,415 7,123 379,844 8,502 1,208,513 14,582	11,772 4,673 1,494,667 11,337 13,118	12,593 4,163 5,157,357 9,983 350,000 12,308
Total Operating Expenses	1,642,979	1,535,567	5,546,404
Total Expenditure	3,798,279	3,929,448	7,813,761
Original General Fund Appropriation Transfer of General Fund Appropriation	1,049,984 37,790	1,117,170	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure Total Expenditure	1,087,774 140,639 2,497,668 72,198 3,798,279	1,117,170 174,962 2,610,051 27,265 3,929,448	1,679,437 6,119,259 15,065 7,813,761
Special Fund Income: M00385 Maryland Health Care Commission M00426 Robert Wood Johnson Foundation Total	140,639	124,962 50,000 174,962	
Federal Fund Income: 93.767 Children's Health Insurance Program	561,001 1,936,667 2,497,668	172,312 1,067,696 1,240,008	535,005 1,084,254 1,619,259
Federal Fund Recovery Income: 93.778 Medical Assistance Program		1,370,043	4,500,000
Reimbursable Fund Income: D12A02 Department of Disabilities M00F03 DHMH-Family Health Administration M00R01 DHMH-Health Regulatory Commissions U00A06 MDE-Land Management Administration	30,133 27,000 15,065	27,265	15,065
Total	72,198	27,265	15,065
1 yuu	/2,170	21,205	15,005

M00Q01.02 OFFICE OF SYSTEMS, OPERATIONS AND PHARMACY — MEDICAL CARE PROGRAMS ADMINISTRATION

Program Description:

The Program develops and maintains a federally certified Medicaid Management Information System (MMIS) to pay claims submitted by enrolled providers, in a prompt and efficient manner, for health care services rendered to recipients. In addition, as a major function, this Program strives to minimize costs by exploring and pursuing possible third party liability sources for recovery of Medicaid payments or to cost avoid Medicaid payments and eliminate the need for recovery actions. Additionally, this Program assures that recipients covered under the Kidney Disease Program receive the benefits to which they are entitled.

2010

2011

2012

	Actual	Appropriation	Allowance
Number of Authorized Positions	227.00	221.00	228.00
Number of Contractual Positions	24.48	21.13	37.60
01 Salaries, Wages and Fringe Benefits	15,242,995	15,724,708	16,869,860
02 Technical and Special Fees	808,053	604,078	1,305,161
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance	911,002 5,549	764,133 4,448 1,205	753,786 2,631
08 Contractual Services	4,404,121 187,504 95,388 17,100	13,736,538 237,825 27,876 14,232	14,293,608 190,646 12,361
Total Operating Expenses	5,620,664	14,786,257	15,253,032
Total Expenditure	21,671,712	31,115,043	33,428,053
Original General Fund Appropriation Transfer of General Fund Appropriation	6,984,637 182,431	9,148,127	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	7,167,068 17,650 14,486,994	9,148,127 21,966,916	10,024,949 23,403,104
Total Expenditure	21,671,712	31,115,043	33,428,053
Special Fund Income: M00340 Health Care Coverage Fund	17,650		
Federal Fund Income: 93.767 Children's Health Insurance Program 93.778 Medical Assistance Program	473,849 14,013,145	1,313,671 20,653,245	356,970 23,046,134
Total	14,486,994	21,966,916	23,403,104

M00Q01.03 MEDICAL CARE PROVIDER REIMBURSEMENTS – MEDICAL CARE PROGRAMS ADMINISTRATION

PROGRAM DESCRIPTION

Under the provisions of Title XIX of the Social Security Act, the statewide Maryland Medical Assistance Program provides a broad range of medical services to low income persons and to those with catastrophic illness who are unable to pay for care. There are two main classifications of needy persons: (1) the categorically needy and (2) the medically needy. The categorically needy classification includes persons who receive Temporary Cash Assistance (TCA) from the Department of Human Resources as well as those individuals receiving Supplemental Security Income (SSI) grants from the federal Social Security Administration. Categorically needy persons are enrolled automatically under the Medical Assistance Program. Several other populations that do not receive public assistance grants are included in the categorically needy classification. These include children, pregnant women, elderly and disabled Medicare beneficiaries with income above the standard Medicaid limit but below certain percentages of the poverty level. The medically needy are those who cannot meet the cost of needed medical care but who are self-supporting in other respects. Medically needy individuals must apply to the local departments of social services for eligibility determination under established criteria for income and assets in relation to need and size of family. The program covers physician services in office and in home, hospice, hospital inpatient, hospital outpatient, pharmacy services, personal care services, day care services and many others. Each person enrolled under the program may select the provider of his/her choice. Payments are made on the basis of allowable fees, or usual and customary charges that are declared reasonable for specific services rendered, or on the basis of prepaid monthly capitation payment.

This program provides the funding which reimburses providers under the Medical Care Programs.

This program shares the mission, goals, objectives, and performance measures of M00Q01.01, Deputy Secretary for Health Care Financing – Medical Care Programs Administration.

M00Q01.03 MEDICAL CARE PROVIDER REIMBURSEMENTS – MEDICAL CARE PROGRAMS ADMINISTRATION (Continued)

OTHER PERFORMANCE MEASURES

Performance Measures	2009 Actual	2010 Actual	2011 Estimated	2012 Estimated
Average Number of Medical Assistance Enrollees:	560.064	(7(107	764 500	015 000
Federally Eligible	569,964	676,187	764,500	815,000
Non-Federally Eligible Total	755 570,719	648 676 9 35	510	450 815 450
10141	570,719	676,835	765,010	815,450
Average Number of Federally Eligible Enrollees by Group:				
Elderly	31,584	31,667	32,200	33,000
Disabled Child	20,534	21,286	21,900	22,500
Disabled Adult	89,024	93,862	95,700	97,000
Family Adult	41,694	66,996	85,900	98,500
Family Child	133,228	223,983	282,700	315,000
Other	49,932	43,111	52,300	59,500
Pregnant Woman (Non-Family)	12,040	10,949	12,000	12,500
Child (Non-Family)	166,471	129,083	109,000	95,000
Expansion Adult ¹	25,457	55,250	72,800	82,000
Total	569,964	676,187	764,500	815,000
Primary Adult Care Program	28,771	40,397	50,000	56,000
Employed Individuals with Disabilities Program	354	40,397	565	50,000 600
Family Planning Program	28,905	16,808	10,600	10,000
Documented Alien ²	3,791	2	10,000	10,000
Total	61,821	57,696	61,165	66,600
	01,021	07,070	01,100	00,000
Average Cost per Enrollee by Group: ³				
Elderly	\$31,197	\$30,084	\$31,048	\$28,903
Disabled Child	\$16,551	\$16,228	\$16,669	\$16,741
Disabled Adult	\$18,891	\$18,898	\$17,579	\$19,675
Family Adult	\$6,197	\$5,914	\$5,600	\$7,313
Family Child	\$2,449	\$2,426	\$2,210	\$2,431
Other	\$5,090	\$5,062	\$3,450	\$4,348
Pregnant Woman (Non-Family)	\$22,902	\$21,529	\$18,134	\$22,304
Child (Non-Family)	\$2,932	\$3,176	\$3,595	\$3,249
Expansion Adult	\$5,085	\$5,520	\$4,171	\$6,672
Primary Adult Care Program	\$2,468	\$2,380	\$2,692	\$2,602
Documented Alien	\$4,154	\$0	\$0	\$0

¹ Fiscal year 2009 was the first year of expansion

² Documented aliens became federally eligible in late fiscal year 2009, and separate tracking was ceased in fiscal year 2010. These enrollees were subsequently moved to the other major coverage groups.

³ The Average Cost Per Enrollee by Group statistics for current fiscal year 2011 are in most cases skewed, due to the standard MFR presentation method, which divides projected (not budgeted) enrollment into budgeted (not projected) costs.

$\label{eq:model} \textbf{M00Q01.03} \ \textbf{MEDICAL} \ \textbf{CARE} \ \textbf{PROVIDER} \ \textbf{REIMBURSEMENTS} \ \textbf{--} \ \textbf{MEDICAL} \ \textbf{CARE} \ \textbf{PROGRAMS} \ \textbf{ADMINISTRATION}$

2010 2010 2012 Attrall Appropriation Appropriation 08 Contractual Services 5,742,171,421 5,939,414,796 6,812,948,487 Total Depending Expenses 5,742,171,421 5,939,414,796 6,812,948,487 Original General Fund Appropriation 1,640,602,594 1,681,121,647 Total General Fund Appropriation 75,768,149 1,681,121,647 Less: General Fund Appropriation 75,768,149 Net General Fund Expenditure 3,639,8505 73,234,852 Net General Fund Expenditure 3,639,8606 73,234,852 Total Expenditure 5,742,171,421 5,593,414,796 6,812,948,487 Special Fund Expenditure 1,589,860 73,234,852 70,262,323 Total Expenditure 5,742,171,421 5,593,414,796 6,812,948,487 Special Fund Income: 10,000,000 10,000,000 10,000,000 D79305 Maryland Hauh Insurance Plan. 5,000,000 10,000,000 10,000,000 M00338 Fed Collections 1,171,421 5,939,414,796 6,812,948,487	Appropriation Statement:			
Total Operating Expenses		2010 Actual	2011 Appropriation	2012 Allowance
Total Expenditure 5,742,171,421 5,939,414,796 6,812,948,487 Original General Fund Appropriation 1,664,052,594 1,681,121,647 Transfer of General Fund Appropriation 1,328,284,445 1,681,121,647 Total General Fund Appropriation 1,328,284,445 1,681,121,647 Less: General Fund Expenditure 3,336,37 4,681,121,647 Special Fund Expenditure 3,362,33,677 4,581,424 Special Fund Expenditure 3,423,123,233 3,728,209,875 3,380,998,038 Reimbursable Fund Expenditure 5,1958,806 73,234,582 70,262,252 Total Expenditure 5,1958,806 1,599,9414,796 6,812,948,487 Special Fund Incorne: 10,000,000 10,000,000 10,000,000 D73306 Maryland Health Insurance Plan 42,300,000 87,742,171,421 5,939,414,796 D73305 Senior Proced Sci Years 42,300,000 87,742,977 90,000,00 M03340 Health Insurance Plan 42,300,000 87,742,979 90,000,00 M03340 Health Department Collections 1,191,622 1,202,877 1,329,416 M03365 Fee Collections </td <td>08 Contractual Services</td> <td>5,742,171,421</td> <td>5,939,414,796</td> <td>6,812,948,487</td>	08 Contractual Services	5,742,171,421	5,939,414,796	6,812,948,487
Original General Fund Appropriation 1.604.052.594 1.681.121.647 Transfer of General Fund Appropriation 1.528.284.443 1.681.121.647 Less: General Fund Appropriation 1.528.284.443 1.681.121.647 Less: General Fund Expenditure 5.757.55 1.681.121.647 Special Fund Expenditure 5.77.35.755 1.681.121.647 Total Expenditure 5.1958.066 73.234.582 70.262.252 Total Expenditure 5.1958.066 73.234.582 70.262.252 Total Expenditure 5.1958.066 73.234.582 70.262.252 M00318 Grant Activity—Frior Fiscal Years 4.1,070 89.784.397 90.000,000 M00338 Grant Activity—Frior Fiscal Years 4.2,300,000 10,000,000 10,000,000 M00340 Health Care Coverage Fund 2.09,894.447 109.945.751 195.670.000 M00351 Local Health Department Collections 1.1,614.52 1.202.877 1.329.416 M00354 Clacetions Medicial Povider Fee 3.166.356 2.37.1000 25.57.682 M00354 Conterustor Medician Povider Fee 3.166.356 2.37.1000 25.57.682 <td>Total Operating Expenses</td> <td>5,742,171,421</td> <td>5,939,414,796</td> <td>6,812,948,487</td>	Total Operating Expenses	5,742,171,421	5,939,414,796	6,812,948,487
Transfer of General Fund Appropriation -75,768,149 Total General Fund Appropriation 1,528,284,445 1,681,121,647 Less: General Fund Expenditure 1,509,955,755 1,681,121,647 2,533,991,137 Special Fund Expenditure 3,623,122,233 3,728,209,875 3,380,998,038 Reimbursable Fund Expenditure 5,195,860 73,234,552 70,262,252 Total Expenditure 5,742,171,421 5,293,9414,796 6,812,948,487 Special Fund Income: D79306 Maryland Health Isurance Plan 1,000,000 10,000,000 10,000,000 D79307 Senior Prescription Drug Assistance Program 5,000,000 10,000,000 10,000,000 10,000,000 M0313 Grant Activity—Prior Frical Years 42,300,000 89,784,297 90,000,000 13,940,5751 196,750,000 M0325 I Local Health Department Collections 1,191,622 1,202,877 1,329,416 1,400,5751 196,750,000 M0326 Fee Collections 1,191,622 1,202,877 1,329,416 1,400,5 78,120 2,6049 M0336 Fee Collections Medical Provider Sea 1,141,045 <td< td=""><td>Total Expenditure</td><td>5,742,171,421</td><td>5,939,414,796</td><td>6,812,948,487</td></td<>	Total Expenditure	5,742,171,421	5,939,414,796	6,812,948,487
Less: General Fund Reversion/Reduction 18,322,690 Net General Fund Expenditure 1,509,55,755 1,681,121,647 2,533,991,137 Special Fund Expenditure 3,223,233 3,728,209,875 3,809,996,038 Reinbursable Fund Expenditure 5,195,68,66 73,224,582 70,262,225 Total Expenditure 5,195,86,60 73,242,452 70,262,225 Total Expenditure 5,195,86,60 73,244,582 70,262,225 D73306 Maryland Health Insurance Plan 5,000,000 10,000,000 10,000,000 D73307 Senior Prescription Drug Assistance Program 5,000,000 89,784,471 99,000,000 M00332 Nursing Home Provider Fee 42,300,000 89,784,471 90,000,000 114,065,751 1329,416 M00384 Recoveries from Meticaid Providers 31,168,596 23,715,000 25,577,682 141,045 78,120 56,040 M00387 Community Health Resources Commission Fund 9,100,000 103,600,000 103,600,000 13,600,000 84,000,000 84,000,000 84,000,000 13,614,651,745 2,48,553,788 M00387 Community Health Resources Commission Fund <td></td> <td></td> <td>1,681,121,647</td> <td></td>			1,681,121,647	
Special Fund Expenditure 557,133,627 456,848,692 827,697,069 Reimbursable Fund Expenditure 3,632,123,233 3,728,209,875 3,380,998,038 Total Expenditure 5,742,171,421 5,939,414,796 6,812,948,487 Special Fund Income: 5,742,171,421 5,939,414,796 6,812,948,487 D73906 Maryland Health Insurance Plan 5,000,000 10,000,000 10,000,000 D739307 Senior Prescription Drug Assistance Program 5,000,000 89,784,297 90,000,000 M00336 Incong Health Care Coverage Fund 209,894,447 109,045,751 109,675,000 M00356 Heospital Assessments 1,191,622 1,202,877 1,229,416 M00386 Rec Collections 1,141,045 78,120 56,040 wi305 Cigarette Restitution Fund 106,200,000 103,600,000 84,000,000 swi305 Cigarette Restitution Fund 13,811,846 14,651,745 24,885,538 93,779 Childen's Health Insurance Program 2,813,630,859 2,925,91,579 3,343,685,738 93,778 Medical Assistance Program 13,811,846 14,651,745 24,885,538			1,681,121,647	
Special Fund Expenditure 557,133,627 456,848,692 827,697,069 Reimbursable Fund Expenditure 3,632,123,233 3,728,209,875 3,380,998,038 Total Expenditure 5,742,171,421 5,939,414,796 6,812,948,487 Special Fund Income: 5,742,171,421 5,939,414,796 6,812,948,487 D73906 Maryland Health Insurance Plan 5,000,000 10,000,000 10,000,000 D739307 Senior Prescription Drug Assistance Program 5,000,000 89,784,297 90,000,000 M00336 Incong Health Care Coverage Fund 209,894,447 109,045,751 109,675,000 M00356 Heospital Assessments 1,191,622 1,202,877 1,229,416 M00386 Rec Collections 1,141,045 78,120 56,040 wi305 Cigarette Restitution Fund 106,200,000 103,600,000 84,000,000 swi305 Cigarette Restitution Fund 13,811,846 14,651,745 24,885,538 93,779 Childen's Health Insurance Program 2,813,630,859 2,925,91,579 3,343,685,738 93,778 Medical Assistance Program 13,811,846 14,651,745 24,885,538	Net General Fund Expenditure	1,509,955,755	1,681,121,647	2,533,991,137
Federal Fund Expenditure 3,23,123,233 3,728,209,875 3,380,998,038 Reimbursable Fund Expenditure 5,1958,806 73,234,582 70,262,252 Total Expenditure 5,742,171,421 5,939,414,796 6,812,948,487 Special Fund Income: 5,742,171,421 5,939,414,796 6,812,948,487 M00318 Grant Activity—Prior Drug Assistance Program 5,000,000 10,000,000 10,000,000 M00318 Grant Activity—Prior Escal Years 1,470 22,647 3,322,946 M00318 Grant Activity—Prior Escal Years 1,470 22,647 3,922 M00335 Hospital Assessments 45,768,121 27,000,000 315,400,000 M00386 Fee Collections 14,1045 78,120 56,040 M00387 Community Health Resources Commission Fund 9,100,000 104,000,000 84,000,000 swf310 Rate Stabilization Fund 106,200,000 104,000,000 84,000,000 Total 557,133,627 456,848,692 827,697,060 Federal Fund Income: 13,811,846 14,651,745 24,885,538 93,778 <medical assistance="" program<="" td=""> 13,811,846 14,</medical>	Special Fund Expenditure	557,133,627		827,697,060
Total Expenditure 5,742,171,421 5,939,414,796 6,812,948,487 Special Fund Income: D79306 Maryland Health Insurance Plan 5,000,000 10,000,000 10,000,000 M00318 Grant Activity—Prior Fiscal Years 1,470 22,647 3,922 M00332 Nursing Home Provider Fee 209,884,447 109,045,751 196,750,000 M00356 Hospital Assessments 45,768,121 27,000,000 315,400,000 M00386 Fee Collections 1,191,622 1,202,877 1,239,416 M00386 Fee Collections 1,141,645 78,120 26,640 M00387 Community Health Resources Commission Fund 9,100,000 84,000,000 84,000,000 swf310 Rate Stabilization Fund 106,260,000 104,000,000 84,000,000 swf310 Rate Stabilization Fund 106,368,326 92,000,000 103,600,000 Total 557,133,627 456,848,692 827,697,060 Federal Fund Income: 13,811,846 14,651,745 24,885,538 93.779 Centers for Medicare and Medicaid Services 9,841,459 10,966,551 12,370,722 Total	Federal Fund Expenditure	3,623,123,233	3,728,209,875	
Special Fund Income: 10,000,000 10,000,000 D79306 Maryland Health Insurance Plan	Reimbursable Fund Expenditure	51,958,806	73,234,582	70,262,252
D79306 Maryland Health Insurance Plan 10,000,000 10,000,000 D79307 Senior Prescription Drug Assistance Program 5,000,000 10,000,000 M00318 Grant Activity—Prior Fiscal Years 1,470 22,647 3,922 M00320 Nursing Home Provider Fee. 42,300,000 89,784,297 90,000,000 M00340 Health Care Coverage Fund 209,894,447 109,045,751 196,750,000 M00351 Local Health Department Collections 1,191,622 1,202,877 1,329,416 M00387 Community Health Resources Commission Fund 9,100,000 80,000 84,000,000 sw1307 Congram 9,100,000 84,000,000 84,000,000 84,000,000 sw1301 Rate Stabilization Fund 106,200,000 104,000,000 84,000,000 sw1301 Rate Stabilization Fund 10,636,326 92,000,000 103,600,000 Total Statistance Program 2,813,630,859 2,925,591,579 3,343,685,738 93.779 Centers for Medicare and Medicaid Services (CMS) Research, Demonstrations and Evalu-ations 9,841,459 1	Total Expenditure	5,742,171,421	5,939,414,796	6,812,948,487
D79306 Maryland Health Insurance Plan 10,000,000 10,000,000 D79307 Senior Prescription Drug Assistance Program 5,000,000 10,000,000 M00318 Grant Activity—Prior Fiscal Years 1,470 22,647 3,922 M00320 Nursing Home Provider Fee. 42,300,000 89,784,297 90,000,000 M00340 Health Care Coverage Fund 209,894,447 109,045,751 196,750,000 M00351 Local Health Department Collections 1,191,622 1,202,877 1,329,416 M00387 Community Health Resources Commission Fund 9,100,000 80,000 84,000,000 sw1307 Congram 9,100,000 84,000,000 84,000,000 84,000,000 sw1301 Rate Stabilization Fund 106,200,000 104,000,000 84,000,000 sw1301 Rate Stabilization Fund 10,636,326 92,000,000 103,600,000 Total Statistance Program 2,813,630,859 2,925,591,579 3,343,685,738 93.779 Centers for Medicare and Medicaid Services (CMS) Research, Demonstrations and Evalu-ations 9,841,459 1	Special Fund Income			
D79307 Senior Prescription Drug Assistance Program 5,000,000 M00318 Grant Activity—Prior Fiscal Years 1,470 22,647 3,922 M00332 Nursing Home Provider Fee 42,300,000 89,784,297 90,000,000 M00340 Health Care Coverage Fund 209,894,447 109,045,751 196,750,000 M00356 Hospital Assessments 45,768,121 27,000,000 315,400,000 M00366 Hese Collections 1,191,622 1,202,877 1,329,416 M00384 Recoveries from Medicaid Providers 31,168,596 23,715,000 26,557,682 M00387 Community Health Resources Commission Fund 9,100,000 84,000,000 swf310 Rate Stabilization Fund 106,200,000 104,000,000 84,000,000 swf310 Rate Stabilization Fund 106,200,000 104,000,000 84,000,000 J3.767 Children's Health Insurance Program 2,813,608,59 2,925,591,579 3,343,685,738 93.779 Centers for Medicare and Medicaid Services (CMS) Research, Demonstrations and Evaluations 2,837,284,164 2,951,209,875 3,380,998,038 Federal Fund Recovery Income: 9,841,459 10,966,551	D79306 Maryland Health Insurance Plan		10,000,000	10,000,000
M00318 Grant Activity—Prior Fiscal Years		5,000,000		, ,
M00340 Health Carc Coverage Fund 209,894,447 109,045,751 196,750,000 M00356 Hospital Assessments 45,768,121 27,000,000 315,400,000 M00384 Recoveries from Medicaid Providers 31,168,596 23,715,000 26,557,682 M00386 Fee Collections 141,045 78,120 56,040 M00386 Fee Collections 9,100,000 84,000,000 84,000,000 swf305 Cigarete Resitution Fund 106,200,000 104,000,000 84,000,000 swf310 Rate Stabilization Fund 13,811,846 14,651,745 24,885,538 93.776 Children Health Insurance Program 13,811,846 14,651,745 24,885,538 93.777 Centers for Medicare and Medicaid Services (CMS) Research, Demonstrations and Evalu- ations 13,811,846 14,651,745 24,885,538 93.778 Medical Assistance Program 2,813,630,859 2,925,591,579 3,343,685,738 93.778 Medical Assistance Program 2,837,284,164 2,951,209,875 3,380,998,038 Federal Fund Recovery Income: 93.778 785,839,069		1,470	22,647	3,922
M00340 Health Carc Coverage Fund 209,894,447 109,045,751 196,750,000 M00356 Hospital Assessments 45,768,121 27,000,000 315,400,000 M00384 Recoveries from Medicaid Providers 31,168,596 23,715,000 26,557,682 M00386 Fee Collections 141,045 78,120 56,040 M00386 Fee Collections 9,100,000 84,000,000 84,000,000 swf305 Cigarete Resitution Fund 106,200,000 104,000,000 84,000,000 swf310 Rate Stabilization Fund 13,811,846 14,651,745 24,885,538 93.776 Children Health Insurance Program 13,811,846 14,651,745 24,885,538 93.777 Centers for Medicare and Medicaid Services (CMS) Research, Demonstrations and Evalu- ations 13,811,846 14,651,745 24,885,538 93.778 Medical Assistance Program 2,813,630,859 2,925,591,579 3,343,685,738 93.778 Medical Assistance Program 2,837,284,164 2,951,209,875 3,380,998,038 Federal Fund Recovery Income: 93.778 785,839,069	M00332 Nursing Home Provider Fee	42,300,000	89,784,297	90,000,000
M00361 Local Health Department Collections 1,191,622 1,202,877 1,329,416 M00384 Recoveries from Medicaid Providers 31,168,596 23,715,000 26,557,682 M00386 Fee Collections 141,045 78,120 56,040 swf305 Cigarette Restitution Fund 9,100,000 104,000,000 84,000,000 swf310 Rate Stabilization Fund 106,358,326 92,000,000 103,600,000 Total 557,133,627 456,848,692 827,697,060 Federal Fund Income: M00586 Fee Collections 56,040 93.776 Children's Health Insurance Program 13,811,846 14,651,745 24,885,538 93.778 Medical Assistance Program 2,813,630,859 2,925,591,579 3,343,685,738 93.778 Medical Assistance Program 2,837,284,164 2,951,209,875 3,380,998,038 Federal Fund Recovery Income: 93.778 Medical Assistance Program 785,839,069 777,000,000 Stags and Page Abuse Administration 13,42,740 8,000,000 9,373,831 M00K02 DHMH-Alcohol and Drug Abuse Administration 3,342,740 8,000,000 9,373,831 <td>M00340 Health Care Coverage Fund</td> <td>209,894,447</td> <td>109,045,751</td> <td>196,750,000</td>	M00340 Health Care Coverage Fund	209,894,447	109,045,751	196,750,000
M00384 Recoveries from Medicaid Providers 31,168,596 23,715,000 26,557,682 M00386 Fee Collections 141,045 78,120 56,040 M00387 Community Health Resources Commission Fund 9,100,000 104,000,000 84,000,000 swf305 Cigarette Restitution Fund 106,200,000 104,000,000 84,000,000 rotal 557,133,627 456,848,692 827,697,060 Federal Fund Income: M00586 Fee Collections 56,040 93,767 Children's Health Insurance Program 13,811,846 14,651,745 24,885,538 93,778 Medical Assistance Program 2,813,630,859 2,925,591,579 3,343,685,738 93,779 Centers for Medicare and Medicaid Services (CMS) Research, Demonstrations and Evaluations 9,841,459 10,966,551 12,370,722 Total 2,837,284,164 2,951,209,875 3,380,998,038 Federal Fund Recovery Income: 93,778 Medical Assistance Program 3,342,740 8,000,000 9,373,831 M00K02 DHMH-Alcohol and Drug Abuse Administration	M00356 Hospital Assessments		27,000,000	
M00386 Fee Collections 141,045 78,120 56,040 M00387 Community Health Resources Commission Fund. 9,100,000 104,000,000 84,000,000 swf310 Rate Stabilization Fund 106,200,000 104,000,000 84,000,000 Total 557,133,627 456,848,692 827,697,060 Federal Fund Income: M00586 Fee Collections 56,040 93,778 Medical Assistance Program 13,811,846 14,651,745 24,885,538 93,778 Medical Assistance Program 2,813,630,859 2,925,591,579 3,343,685,738 93,779 Centers for Medicare and Medicaid Services (CMS) Research, Demonstrations and Evaluations 9,841,459 10,966,551 12,370,722 Total 2,837,284,164 2,951,209,875 3,380,998,038 Federal Fund Recovery Income: 93.778 Medical Assistance Program 785,839,069 777,000,000 Reimbursable Fund Income: 93.778 Medical Assistance Program 04,92,01 180,000 9,000 M00K02 DHMH-Alcohol and Drug Abuse Administration 3,342,740 8,000,000 9,373,831 M00R01 DHMH-Health Regulatory Commission	M00361 Local Health Department Collections	1,191,622		
M00387 Community Health Resources Commission Fund 9,100,000 swf305 Cigarette Restitution Fund 106,200,000 swf310 Rate Stabilization Fund 106,368,326 92,000,000 103,600,000 Total 557,133,627 456,848,692 827,697,060 Federal Fund Income: M00586 Fee Collections 56,040 93.767 Children's Health Insurance Program 13,811,846 14,651,745 24,885,538 93.778 Medical Assistance Program 2,813,630,859 2,925,591,579 3,343,685,738 93.779 Centers for Medicare and Medicaid Services 2,837,284,164 2,951,209,875 3,380,998,038 Federal Fund Recovery Income: 93.778 Medical Assistance Program 785,839,069 777,000,000 Stags colspan="2">Stags colspan="2"Stags colspan="2"Stags colspan="2"Stags colspan="2"Stag	M00384 Recoveries from Medicaid Providers	31,168,596	23,715,000	26,557,682
swf305 Cigarette Restitution Fund 106,200,000 104,000,000 84,000,000 swf310 Rate Stabilization Fund 106,368,326 92,000,000 103,600,000 Total 557,133,627 456,848,692 827,697,060 Federal Fund Income: M00586 Fee Collections 56,040 93.767 Children's Health Insurance Program 13,811,846 14,651,745 24,885,538 93.778 Medical Assistance Program 2,813,630,859 2,925,591,579 3,343,685,738 93.779 Centers for Medicare and Medicaid Services (CMS) Research, Demonstrations and Evaluations 9,841,459 10,966,551 12,370,722 Total			78,120	56,040
swf310 Rafe Stabilization Fund 106,368,326 92,000,000 103,600,000 Total 557,133,627 456,848,692 827,697,060 Federal Fund Income: M00586 Fee Collections 56,040 93.767 Children's Health Insurance Program 13,811,846 14,651,745 24,885,538 93.778 Medical Assistance Program 2,813,630,859 2,925,591,579 3,343,685,738 93.778 Centers for Medicare and Medicaid Services (CMS) Research, Demonstrations and Evaluations 9,841,459 10,966,551 12,370,722 Total				
Total 557,133,627 456,848,692 827,697,060 Federal Fund Income: 557,133,627 456,848,692 827,697,060 93.767 Children's Health Insurance Program 13,811,846 14,651,745 24,885,538 93.778 Medical Assistance Program 2,813,630,859 2,925,591,579 3,343,685,738 93.779 Centers for Medicare and Medicaid Services (CMS) Research, Demonstrations and Evaluations 9,841,459 10,966,551 12,370,722 Total 9,841,459 10,966,551 12,370,722 3,380,998,038 Federal Fund Recovery Income: 93.778 Medical Assistance Program 785,839,069 777,000,000 Reimbursable Fund Income: 785,839,069 777,000,000 9,373,831 M00R01 DHMH-Health Regulatory Commissions 449,301 180,000 180,000 R00A02 Aid to Education 47,655,490 65,054,582 60,708,421 R30B21 USM-Baltimore 511,275 511,275				
Federal Fund Income: 56,040 93.767 Children's Health Insurance Program 13,811,846 14,651,745 24,885,538 93.778 Medical Assistance Program 2,813,630,859 2,925,591,579 3,343,685,738 93.779 Centers for Medicare and Medicaid Services (CMS) Research, Demonstrations and Evalu- ations 9,841,459 10,966,551 12,370,722 Total 2,837,284,164 2,951,209,875 3,380,998,038 Federal Fund Recovery Income: 93.778 785,839,069 777,000,000 Reimbursable Fund Income: M00K02 DHMH-Alcohol and Drug Abuse Administration 3,342,740 8,000,000 9,373,831 M00R01 DHMH-Health Regulatory Commissions 449,301 180,000 180,000 R00A02 Aid to Education 47,655,490 65,054,582 60,708,421 R30B21 USM-Baltimore 511,275 511,275 511,275	swf310 Rate Stabilization Fund	106,368,326	92,000,000	103,600,000
M00586 Fee Collections	Total	557,133,627	456,848,692	827,697,060
93.767 Children's Health Insurance Program 13,811,846 14,651,745 24,885,538 93.778 Medical Assistance Program 2,813,630,859 2,925,591,579 3,343,685,738 93.779 Centers for Medicare and Medicaid Services (CMS) Research, Demonstrations and Evaluations 9,841,459 10,966,551 12,370,722 70tal 70tal 2,837,284,164 2,951,209,875 3,380,998,038 Federal Fund Recovery Income: 93.778 Medical Assistance Program 785,839,069 777,000,000 Reimbursable Fund Income: 93.778 Mo0K02 DHMH-Alcohol and Drug Abuse Administration 3,342,740 8,000,000 9,373,831 M00R01 DHMH-Health Regulatory Commissions 449,301 180,000 180,000 R30B21 USM-Baltimore 511,275 511,275 511,275	Federal Fund Income:			
93.778 Medical Assistance Program	M00586 Fee Collections			56,040
93.779 Centers for Medicare and Medicaid Services (CMS) Research, Demonstrations and Evalu- ations	8			24,885,538
ations 9,841,459 10,966,551 12,370,722 Total 2,837,284,164 2,951,209,875 3,380,998,038 Federal Fund Recovery Income: 93.778 Medical Assistance Program 785,839,069 777,000,000 Reimbursable Fund Income: 3,342,740 8,000,000 9,373,831 M00K02 DHMH-Alcohol and Drug Abuse Administration 3,342,740 8,000,000 9,373,831 M00R01 DHMH-Health Regulatory Commissions 449,301 180,000 180,000 R00A02 Aid to Education 47,655,490 65,054,582 60,708,421 R30B21 USM-Baltimore 511,275 511,275 65,054,582	93.779 Centers for Medicare and Medicaid Services	2,813,630,859	2,925,591,579	3,343,685,738
Total 2,837,284,164 2,951,209,875 3,380,998,038 Federal Fund Recovery Income: 93.778 Medical Assistance Program 785,839,069 777,000,000 Reimbursable Fund Income: 3,342,740 8,000,000 9,373,831 M00K02 DHMH-Alcohol and Drug Abuse Administration 3,342,740 8,000,000 9,373,831 M00R01 DHMH-Health Regulatory Commissions 449,301 180,000 180,000 R00A02 Aid to Education 47,655,490 65,054,582 60,708,421 R30B21 USM-Baltimore 511,275 511,275 65,054,582 60,708,421		9 8/1 / 59	10 966 551	12 370 722
Federal Fund Recovery Income: 785,839,069 777,000,000 93.778 Medical Assistance Program			·	
93.778 Medical Assistance Program	1 otal	2,837,284,164	2,951,209,875	3,380,998,038
93.778 Medical Assistance Program	Federal Fund Recovery Income:			
Reimbursable Fund Income: 3,342,740 8,000,000 9,373,831 M00K02 DHMH-Alcohol and Drug Abuse Administration 3,342,740 8,000,000 9,373,831 M00R01 DHMH-Health Regulatory Commissions 449,301 180,000 180,000 R00A02 Aid to Education 47,655,490 65,054,582 60,708,421 R30B21 USM-Baltimore 511,275 511,275		785,839,069	777,000,000	
M00K02 DHMH-Alcohol and Drug Abuse Administration 3,342,740 8,000,000 9,373,831 M00R01 DHMH-Health Regulatory Commissions 449,301 180,000 180,000 R00A02 Aid to Education 47,655,490 65,054,582 60,708,421 R30B21 USM-Baltimore 511,275 511,275 511,275	e e e e e e e e e e e e e e e e e e e			
M00R01 DHMH-Health Regulatory Commissions				
R00A02 Aid to Education			8,000,000	9,373,831
R30B21 USM-Baltimore			•	,
			65,054,582	60,708,421
Total	R30B21 USM-Baltimore	511,275		
	Total	51,958,806	73,234,582	70,262,252

M00Q01.04 OFFICE OF HEALTH SERVICES - MEDICAL CARE PROGRAMS ADMINISTRATION

Program Description:

The Office of Health Services (OHS) manages the policy and compliance functions for the Medical Care Programs Administration, including HealthChoice managed care, the Rare and Expensive Case Management (REM) program, acute care, nursing and community services, and Home and Community Based Services waiver programs.

Policy and compliance functions are integrated through a variety of OHS activities, including the development and implementation of regulations to define covered services, provider qualifications, and provider payment rates. The Office of Health Services maintains the Medicaid State Plan and waiver agreements, which are required in order to obtain federal matching funds from the Centers for Medicare and Medicaid Services. Other OHS functions include performing preauthorization and fraud and abuse prevention activities, improvement initiatives, and program evaluations. Additionally, OHS resolves provider and recipient complaints and participates in appeals.

2010

2011

2012

	Actual	Appropriation	Allowance
Number of Authorized Positions	184.80	191.80	191.80
Number of Contractual Positions	6.30	7.96	10.96
01 Salaries, Wages and Fringe Benefits	13,624,646	14,139,589	14,413,106
02 Technical and Special Fees	297,972	351,653	522,073
03 Communication	145,013 34,925 5,079 4,187,240 203,595 3,221	107,290 48,617 6,920 5,262,268 187,869	110,165 40,394 6,337 6,509,641 196,857
11 Equipment—Additional	4,381 12,342	10,500 13,291	10,755
Total Operating Expenses	4,595,796	5,636,755	6,874,149
Total Expenditure	18,518,414	20,127,997	21,809,328
Original General Fund Appropriation Transfer of General Fund Appropriation	10,481,533 -593,583	10,295,938	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	9,887,950 50,345 8,580,119	10,295,938 25,949 9,806,110	10,436,095 25,949 11,347,284
Total Expenditure	18,518,414	20,127,997	21,809,328
Special Fund Income: M00318 Grant Activity—Prior Fiscal Years	50.245	25,949	25,949
M00340 Health Care Coverage Fund	50,345		
Total	50,345	25,949	25,949
Federal Fund Income: 93.767 Children's Health Insurance Program	487,762 7,964,542	587,376 8,038,370	790,013 9,135,161
93.791 Money Follows the Person Rebalancing Demon- stration	127,815	1,180,364	1,422,110
Total	8,580,119	9,806,110	11,347,284

M00001.05 OFFICE OF FINANCE — MEDICAL CARE PROGRAMS ADMINISTRATION

Program Description:

The Office of Finance reports directly to the Deputy Secretary for Health Care Financing. This Office is charged with oversight responsibility with regard to the establishment and maintenance of management systems, logistical support systems, and financial operations for the Maryland Medicaid Program. Responsibilities include financial analysis, preparation and monitoring of the budget, year end closeout, MCO rate setting, as well as management and procurement functions for the Deputy Secretary for Health Care Financing. Also, included in the Office of Finance is the Legal Services unit, which provides legal representation in the courts and before adminis-

trative adjudicative bodies for the Deputy Secretary for Health Care Financing.

2010

2011

2012

	Actual	Appropriation	Allowance
Number of Authorized Positions	30.00	30.00	30.00
Number of Contractual Positions	.98	1.31	1.31
01 Salaries, Wages and Fringe Benefits	2,545,990	2,500,080	2,557,467
02 Technical and Special Fees	54,617	55,490	55,839
03 Communication	29,631 19,037 5,137 244,210 21,405 300 3,821	7,671 11,607 4,823 290,979 23,891 4,079	7,459 10,320 4,851 179,009 17,543 3,400
Total Operating Expenses	323,541	343,050	222,582
Total Expenditure	2,924,148	2,898,620	2,835,888
Original General Fund Appropriation Transfer of General Fund Appropriation	1,515,411 -102,439	1,418,140	<u>, , , , , , , , , , , , , , , , , , , </u>
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	1,412,972 33,577 1,477,599	1,418,140	1,385,369 1,450,519
Total Expenditure	2,924,148	2,898,620	2,835,888
Special Fund Income: M00340 Health Care Coverage Fund	33,577		
Federal Fund Income: 93.767 Children's Health Insurance Program 93.778 Medical Assistance Program Total	218,091 1,259,508 1,477,599	162,702 1,317,778 1,480,480	164,637 1,285,882 1,450,519

M00Q01.06 KIDNEY DISEASE TREATMENT SERVICES - MEDICAL CARE PROGRAMS ADMINISTRATION

Program Description:

The Kidney Disease Program is a payer of last-resort providing financial assistance to approximately 2,400 patients with end-stage renal disease. The program provides reimbursement for approved inpatient/outpatient hospital services, renal transplantation, chronic maintenance dialysis, home dialysis, physician services, medications, laboratory services required by Kidney Disease Program certified beneficiaries.

Appropriation Statement:	2010 Actual	2011 Appropriation	2012 Allowance
08 Contractual Services	10,858,194	12,400,000	12,000,000
Total Operating Expenses	10,858,194	12,400,000	12,000,000
Total Expenditure	10,858,194	12,400,000	12,000,000
Original General Fund Appropriation Transfer of General Fund Appropriation	10,438,053 -10,438,053		
Net General Fund Expenditure Special Fund Expenditure	10,858,194	12,400,000	11,600,000 400,000
Total Expenditure	10,858,194	12,400,000	12,000,000
Special Fund Income: D79307 Senior Prescription Drug Assistance Program M00386 Fee Collections M00387 Community Health Resources Commission Fund	10,500,000 358,194	1,500,000 400,000 10,500,000	400,000
Total	10,858,194	12,400,000	400,000

M00Q01.07 MARYLAND CHILDREN'S HEALTH PROGRAM – MEDICAL CARE PROGRAMS ADMINISTRATION

PROGRAM DESCRIPTION

The Maryland Children's Health Program provides health care coverage through the HealthChoice managed care program for all uninsured children through age 18 in families with incomes up to 300 percent of the federal poverty level and pregnant women with incomes up to 250 percent federal poverty level. This program shares the mission, goals, objectives, and performance measures of M00Q01.01, Deputy Secretary for Health Care Financing – Medical Care Programs Administration.

OTHER PERFORMANCE MEASURES

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Average Number of Enrollees	105,617	97,998	98,000	101,000
Outcome: Average Cost per Enrollee	\$1,821	\$1,962	\$1,952	\$2,068

Summary of Maryland Children's Health Program Including SOBRA Women & Children in Medical Care Provider Reimbursements (M00Q01.03)

Performance Measures	2010 Actual	2011 Estimated	2012 Estimated
Pregnant Women (M00Q01.03), Non-Family Estimated Enrollment	10,949	12,000	12,500
	· · · · ·	,	,
Spending: Total Funds	\$235,718,038	\$217,609,168	\$278,795,075
Children (M00Q01.03), Non-Family			
Estimated Enrollment	129,083	109,000	95,000
Spending: Total Funds	\$410,012,862	\$391,833,571	\$308,659,631
Maryland Children's Health Program (M00Q01.07)			
Estimated Enrollment	97,998	98,000	101,000
Spending: Total Funds	\$192,256,880	\$191,314,877	\$208,903,697
SUMMARY			
Estimated Enrollment	238,030	219,000	208,500
Spending: Total Funds	\$837,987,780	\$800,757,616	\$796,358,403

M00Q01.07 MARYLAND CHILDREN'S HEALTH PROGRAM — MEDICAL CARE PROGRAMS ADMINISTRATION

Total Operating Expenses 192,256,880 191,314,877 208,94 Total Expenditure 192,256,880 191,314,877 208,94 Original General Fund Appropriation 61,790,315 62,435,700 Transfer of General Fund Appropriation -1,801,817 0 Net General Fund Expenditure 59,988,498 62,435,700 66,74 Special Fund Expenditure 7,303,269 5,743,886 6,55 Federal Fund Expenditure 192,256,880 191,314,877 208,94 Special Fund Expenditure 124,965,113 123,135,291 135,55 Total Expenditure 192,256,880 191,314,877 208,94 M00386 Fee Collections 1,941,129 1,743,886 2,18 swf310 Rate Stabilization Fund 5,362,140 4,000,000 4,44 Total 7,303,269 5,743,886 6,55 Federal Fund Income: 1941,129 1,743,886 2,18 Federal Fund Income: 5,362,140 4,000,000 4,44 Total 7,303,269 5,743,886 6,55 Federal Fund Income: 5,362,140 4,000,000 4,44 <th>Appropriation Statement:</th> <th>2010 Actual</th> <th>2011 Appropriation</th> <th>2012 Allowance</th>	Appropriation Statement:	2010 Actual	2011 Appropriation	2012 Allowance
Total Expenditure 192,256,880 191,314,877 208,94 Original General Fund Appropriation 61,790,315 62,435,700 66,74 Net General Fund Expenditure 59,988,498 62,435,700 66,74 Special Fund Expenditure 7,303,269 5,743,886 6,55 Total Expenditure 192,256,880 191,314,877 208,94 Special Fund Expenditure 7,303,269 5,743,886 6,55 Total Expenditure 192,256,880 191,314,877 208,94 Special Fund Income: 192,256,880 191,314,877 208,94 M00386 Fee Collections 1,941,129 1,743,886 2,15 swf310 Rate Stabilization Fund 5,362,140 4,000,000 4,44 Total 7,303,269 5,743,886 6,55 Federal Fund Income: 5,362,140 4,000,000 4,44 Total 7,303,269 5,743,886 6,55	08 Contractual Services	192,256,880	191,314,877	208,903,697
Original General Fund Appropriation	Total Operating Expenses	192,256,880	191,314,877	208,903,697
Transfer of General Fund Appropriation -1,801,817 Net General Fund Expenditure 59,988,498 62,435,700 66,74 Special Fund Expenditure 7,303,269 5,743,886 6,55 Federal Fund Expenditure 124,965,113 123,135,291 135,55 Total Expenditure 192,256,880 191,314,877 208,94 Special Fund Income: 1,941,129 1,743,886 2,15 Swf310 Rate Stabilization Fund 5,362,140 4,000,000 4,44 Total 7,303,269 5,743,886 6,55 Federal Fund Income: 1941,129 1,743,886 2,15 Federal Fund Income: 5,362,140 4,000,000 4,44 Total 7,303,269 5,743,886 6,55	Total Expenditure	192,256,880	191,314,877	208,903,697
Special Fund Expenditure 7,303,269 5,743,886 6,55 Federal Fund Expenditure 124,965,113 123,135,291 135,55 Total Expenditure 192,256,880 191,314,877 208,99 Special Fund Income: 1,941,129 1,743,886 2,10 swf310 Rate Stabilization Fund 5,362,140 4,000,000 4,44 Total 7,303,269 5,743,886 6,55 Federal Fund Income: 7,303,269 5,743,886 6,55			62,435,700	
Special Fund Income: 1,941,129 1,743,886 2,14 swf310 Rate Stabilization Fund 5,362,140 4,000,000 4,44 Total 7,303,269 5,743,886 6,54 Federal Fund Income: 1 1 1 1 1	Special Fund Expenditure	7,303,269	5,743,886	66,765,701 6,585,093 135,552,903
M00386 Fee Collections 1,941,129 1,743,886 2,18 swf310 Rate Stabilization Fund 5,362,140 4,000,000 4,40 Total 7,303,269 5,743,886 6,55	Total Expenditure	192,256,880	191,314,877	208,903,697
swf310 Rate Stabilization Fund 5,362,140 4,000,000 4,40 Total 7,303,269 5,743,886 6,55 Federal Fund Income:		1,941,129	1,743,886	2,185,093
Federal Fund Income:		5,362,140	4,000,000	4,400,000
	Total	7,303,269	5,743,886	6,585,093
	M00586 Fee Collections	124,965,113	123,135,291	4,058,031 131,494,872
Total	Total	124,965,113	123,135,291	135,552,903

M00Q01.08 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS — MEDICAL CARE PROGRAMS ADMINISTRATION

Program Description:

This program is composed of major information technology projects in Medical Care Programs Administration. Projects included in the program result from federal and State mandates and/or DHMH program initiatives. Program funding is utilized for the cost of project development, implementation, operations and maintenance for the major Medical Care Programs Administration information technology initiatives.

	2010 Actual	2011 Appropriation	2012 Allowance
01 Salaries, Wages and Fringe Benefits	237,498		
08 Contractual Services	1,345,534	11,250,000	22,867,695
Total Operating Expenses	1,345,534	11,250,000	22,867,695
Total Expenditure	1,583,032	11,250,000	22,867,695
Federal Fund Expenditure Reimbursable Fund Expenditure	1,424,729 158,303	11,250,000	22,867,695
Total Expenditure	1,583,032	11,250,000	22,867,695
Federal Fund Income: 93.778 Medical Assistance Program	1,424,729	11,250,000	22,867,695
Reimbursable Fund Income: F50A01 Major Information Technology Development Projects	158,303		

M00Q01.09 OFFICE OF ELIGIBILITY SERVICES — MEDICAL CARE PROGRAMS ADMINISTRATION

Program Description:

This program assures that eligible recipients receive the Medical Assistance benefits to which they are entitled, including HealthChoice Program, Maryland Children's Health Program and Premium Program, and Primary Adult Care Program benefits. The Program provides easy access to Medical Assistance benefit information, enrollment assistance and problem resolution via a Beneficiary Call Center as well as by providing various outreach services and efforts throughout the State. It also develops and oversees implementation of Medicaid eligibility policy as well as provides eligibility training to Department of Human Resources' (DHR) local Departments of Social Services (LDSS) staff and local Health Department staff.

Appropriation Statement:

Appropriation Statement.	2010 Actual	2011 Appropriation	2012 Allowance
Number of Authorized Positions	144.60	144.60	144.60
Number of Contractual Positions	9.42	11.74	13.61
01 Salaries, Wages and Fringe Benefits	9,112,142	9,051,729	9,557,581
02 Technical and Special Fees	291,681	342,491	399,307
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials	251,556 20,341 498,644 64,450	249,379 26,741 2,108,719 65,625	220,370 24,256 2,539,932 65,009
13 Fixed Charges	6,565	8,108	5,481
Total Operating Expenses Total Expenditure	<u>841,556</u> 10,245,379	2,458,572 11,852,792	2,855,048
Original General Fund Appropriation Transfer of General Fund Appropriation	4,346,419 121,581	5,491,528	
Net General Fund Expenditure Special Fund Expenditure	4,468,000 204,214 5,573,165	5,491,528	5,755,285
Federal Fund Expenditure Total Expenditure	10,245,379	6,361,264 11,852,792	7,056,651
Special Fund Income: M00340 Health Care Coverage Fund	204,214	<u> </u>	
Federal Fund Income: 93.767 Children's Health Insurance Program 93.778 Medical Assistance Program Total Total	530,038 5,043,127 5,573,165	431,902 5,929,362 6,361,264	481,906 6,574,745 7,056,651

SUMMARY OF HEALTH REGULATORY COMMISSIONS

	2010	2011	2012
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	96.60	96.60	99.70
Salaries, Wages and Fringe Benefits	9,085,740	9,712,177	10,214,265
Technical and Special Fees	25,935	42,050	31,029
Operating Expenses	141,694,941	156,066,521	156,029,987
Special Fund Expenditure	150,082,805	161,297,769	162,676,772
Federal Fund Expenditure	606,451	2,643,549	3,313,924
Reimbursable Fund Expenditure	117,360	1,879,430	284,585
Total Expenditure	150,806,616	165,820,748	166,275,281

M00R01.01 MARYLAND HEALTH CARE COMMISSION - HEALTH REGULATORY COMMISSIONS

PROGRAM DESCRIPTION

The Maryland Health Care Commission (MHCC), created in 1999, operates under Subtitle 1 of Title 19 of the Health General Article to develop and carry out new health policies, including: 1) developing a database on all non-hospital health care services; 2) developing the comprehensive standard health benefit plan for small employers; 3) monitoring the fiscal impact of state mandated benefits; 4) developing quality and performance measures for health maintenance organizations; 5) developing quality and performance measures for health maintenance organizations; 5) developing quality and performance measures for health maintenance organizations; 5) developing quality and performance measures for hospitals, ambulatory care facilities, and nursing homes; 6) overseeing electronic claims clearinghouses; 7) directing and administering state health planning functions to produce the State Health Plan for Facilities and Services; and 8) conducting the Certificate of Need program for regulated entities.

MHCC also issues grants to trauma physicians and trauma centers supported by the Maryland Trauma Physicians Fund. Beginning in fiscal year 2010 MHCC will also issue an operating grant to the Shock Trauma Center supported by the Maryland EMS Operations Fund (formerly budgeted in R55Q00.01).

MISSION

The mission of the Maryland Health Care Commission is to plan for health system needs, promote informed decisionmaking, increase accountability, and improve access in a rapidly changing health care environment by providing timely and accurate information on availability, cost, and quality of services to policy makers, purchasers, providers and the public.

VISION

The Commission envisions a state in which informed consumers hold the health care system accountable and have access to affordable and appropriate health care services through programs that serve as national models.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Improve quality of care in the health care industry.

Objective 1.1 By calendar year 2012, all HMOs that have been operating predominantly in Maryland's commercial market for three years will earn "Star Performer" status in at least one chronic care performance measure.

Performance Measures	CY 2009 Actual	01 2010	CY 2011 Estimated	CY 2012 Estimated
Input: Number of plans rated	7	7	8	8
Quality: Number of plans with Star Performer status in Prevention and Chronic Care	5 ¹	6	6	7

Objective 1.2 By calendar year 2012, all PPO plans that qualify for measurement will voluntarily report performance measures using the same measures required of HMOs where applicable.

	CY 2009	CY 2010	CY 2011	CY 2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of PPO plans that qualify for measurement	4	4	5	5
Outcome: Number of PPO plans that agreed to be measured				
and reported on	3	3	5	5

¹ This figure has been corrected since the Budget Book presentation last year.

M00R01.01 MARYLAND HEALTH CARE COMMISSION - HEALTH REGULATORY COMMISSIONS (Continued)

Goal 2. Improve access to, and affordability of, health insurance.

Objective 2.1 Improve access to health insurance in the small group market.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of small employers in Maryland offering coverage	39.6% ²	37.6%	38%	38%
Quality: Average cost of plan as percent of affordability cap	85%	88%	88%	88%

Goal 3. Reduce the rate of growth in health care spending.

Objective 3.1 Eliminate unnecessary administrative expenses through electronic data interchange (EDI).

Performance Measures	2009 Actual	2010 Actual	2011 Estimated	2012 Estimated
Input: Number of electronic health networks (EHNs) requesting				
certification	19	23	19	23
Output: Number of EHNs currently certified by MHCC	41	45	48	51
Outcome: Percentage of EDI statewide (volume of claims)	77%	84%	85%	86%
Efficiency: Volume of claims received electronically by private payers	70%	79%	80%	82%

Goal 4. Ensure that the State Health Plan for Facilities and Services provides a framework for guiding the future development of services and facilities regulated under the Certificate of Need (CON) program.

Objective 4.1 Annually update the appropriate State Health Plan chapters to ensure Maryland has an effective health policy and planning tool that provides a clear set of guidelines to Certificate of Need applicants.

Performance Measures	2009	2010	2011	2012
	Actual	Actual	Estimated	Estimated
Input: Number of requests for technical assistance	265	269	270	270
Output: Number of Plan chapters/special studies	17	18	15	15
Number of determinations of CON coverage and pre-licensure reviews	170	139	150	150
Number of CON actions by the Commission	35	49	25	20

²This figure has been corrected since the Budget Book presentation last year.

M00R01.01 MARYLAND HEALTH CARE COMMISSION

Appropriation Statement:

Appropriation Statement:	2010	2011	2012
	Actual	Appropriation	Allowance
Number of Authorized Positions	62.60	62.60	62.70
01 Salaries, Wages and Fringe Benefits	5,672,390	6,094,317	6,155,814
02 Technical and Special Fees	17,435	23,300	21,029
03 Communication	65,065 38,406 17,923,644 42,141 15,310 3,199,997 235,720 21,520,283 27,210,108 26,486,297 606,451 117,360 27,210,108	78,941 46,445 23,015,745 45,247 12,000 3,000,000 266,612 26,464,990 32,582,607 28,059,628 2,643,549 1,879,430 32,582,607	65,837 41,446 22,322,162 46,192 78,000 3,300,000 241,320 26,094,957 32,271,800 28,673,291 3,313,924 284,585 32,271,800
Special Fund Income: M00340 Health Care Coverage Fund M00385 Maryland Health Care Commission M00415 Maryland Trauma Physician Services swf317 Maryland Emergency Medical System Operations Fund Total	1,404,842 10,263,509 11,817,946 3,000,000 26,486,297	2,000,000 11,359,628 11,700,000 <u>3,000,000</u> 28,059,628	2,000,000 11,373,291 12,300,000 3,000,000 28,673,291
Federal Fund Recovery Income: 93.719 State Grants to Promote Health Information Tech- nology, Recovery Act	606,451	2,643,549	3,313,924
Reimbursable Fund Income: M00F02 DHMH-Infectious Disease and Environmental Health Administration M00Q01 DHMH-Medical Care Programs Administration M00R01 DHMH-Health Regulatory Commissions	117,360	329,810 1,249,620 300,000	134,585
Total	117,360	1,879,430	284,585

M00R01.02 HEALTH SERVICES COST REVIEW COMMISSION - HEALTH REGULATORY COMMISSIONS

PROGRAM DESCRIPTION

The Health Services Cost Review Commission was established to contain hospital costs, maintain fairness in hospital payment, provide for financial access to hospital care and disclose information on the operation of hospitals in the State. The Commission further concerns itself with the resolution of financial problems that may threaten the solvency of efficiently run institutions. It assures all purchasers of hospital health care services that the costs of said institutions are reasonable, that the rates are set in reasonable relationship to aggregate cost, and that rates are set without undue discrimination.

MISSION

The mission of the HSCRC is to promote an equitable and fair hospital payment system; constrain the costs and promote the efficiency of Maryland hospitals; and to ensure the financial access to high quality hospital care for Maryland citizens.

VISION

The vision of the HSCRC is to expand access to life-saving hospital care, while maintaining affordability of this hospital care for Maryland citizens.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To maintain affordable hospital care for all Maryland citizens.

Objective 1.1 In fiscal year 2012, to have Maryland hospital net patient revenue per case at a rate slower than the growth in national hospital net patient revenue per case.

Performance Measures	2009 Actual	2010 Estimated	2011 Estimated	2012 Estimated
Output: Number of hospitals "charge per case performance targets"	Actual	Estimated	Estimated	Estimated
calculated and monitored	49	48	48	48
Number of hospital partial rate review applications completed	12	13	12	13
Number of hospital full rate review applications completed	2	1	2	1
Alternative Rate Methodology (ARM) applications completed	29	28	29	28
Hospital spend down agreements negotiated	3	0	3	5
Outcome: Maryland hospital cost per admission	\$10,871	\$11,088	\$11,291	\$11,548
Percent below national average	-0.3%	-0.1%	-1.0%	-2.2%
Maryland hospital net patient revenue per admission	\$10,760	\$10,975	\$11,195	\$11,474
Percent above/below national average	1.1%	0.4%	-0.6%	-1.9%
Percent rate of growth	3.7%	2.0%	2.0%	2.5%
Cumulative growth in Medicare payment per discharge since 1981:				
Maryland Medicare	305.6%	312.1%	318.7%	323.0%
US Medicare	336.3%	369.2%	369.2%	369.2%
Relative position vs. US Medicare ("Waiver Test")	7.6%	13.9%	12.0%	10.9%

Goal 2. To maintain the current equitable system for financing hospital care for those without health insurance. **Objective 2.1** Finance Uncompensated Care Fund through the continuation of the Medicare Waiver.

	2009	2010	2011	2012
Performance Measures	Actual	Estimated	Estimated	Estimated
Input: Maryland hospitals regulated	54	54	54	54
Output: Maryland hospitals paying into Uncompensated Care Fund	26	28	26	23
Maryland hospitals receiving funding from Uncompensated Care Prog	ram 23	20	21	25
Outcome: Percent of regulated hospitals providing treatment to				
all patients regardless of ability to pay	100%	100%	100%	100%

M00R01.02 HEALTH SERVICES COST REVIEW COMMISSION - HEALTH REGULATORY COMMISSIONS (Continued)

OTHER PERFORMANCE MEASURES

	2009	2010	2011	2012
Performance Measures	Actual	Estimated	Estimated	Estimated
Funds Raised through HSCRC				
Not Directly Supporting Hospital Finances (\$):				
Medicaid Budget Reductions (M00Q01.03) ³	19,000,000	45,768,121	129,919,614	331,250,000
Health Care Coverage Fund (M00Q01 & M00L01.03) ³	45,798,055	115,290,446	146,097,991	198,750,000
Maryland Health Insurance Plan (D79Z02.01)	107,348,280	114,633,221	122,412,537	126,000,000
Nurse Support Program II (R60I00.38)	6,709,787	4,500,000	6,000,000	13,000,000
Nurse Support Program I (non-budgeted)	10,689,639	11,984,034	12,467,958	12,951,886
HSCRC User Fees (M00R01.02)	3,985,816	4,919,142	5,243,041	5,500,000
Maryland Patient Safety Center (non-budgeted)	1,927,927	1,636,325	1,544,594	1,467,000
Health Information Exchange (non-budgeted)	500,000	4,650,000	0	1,200,000

Note: Estimates are tentative and subject to forthcoming Commission action.

³ Includes amounts deducted or excluded from hospital rates.

M00R01.02 HEALTH SERVICES COST REVIEW COMMISSION-HEALTH REGULATORY COMMISSIONS

Appropriation Statement:

Total

Appropriation Statement:	2010 Actual	2011 Appropriation	2012 Allowance
Number of Authorized Positions	31.00	31.00	34.00
01 Salaries, Wages and Fringe Benefits	3,159,938	3,342,513	3,754,544
02 Technical and Special Fees	7,100	7,500	7,000
03 Communication	26,869 22,760 117,201,469 21,342 11,339 2,431 147,555	29,481 21,799 126,615,840 28,529 25,000 170,742	29,334 18,361 126,827,094 26,545 20,312 170,291
Total Operating Expenses	117,433,765	126,891,391	127,091,937
Total Expenditure	120,600,803	130,241,404	130,853,481
Special Fund Expenditure	120,600,803	130,241,404	130,853,481
Special Fund Income: M00388 Health Services Cost Review Commission User Fees M00425 Uncompensated Care Fund	4,755,799 115,845,004	5,241,404 125,000,000	5,853,481 125,000,000

120,600,803

130,241,404

130,853,481

M00R01.03 MARYLAND COMMUNITY HEALTH RESOURCES COMMISSION – HEALTH REGULATORY COMMISSIONS

PROGRAM DESCRIPTION

This eleven-member Commission was established by House Bill 627 during the 2005 General Assembly session. The Commission's purpose is to strengthen the safety net for low-income, uninsured and underinsured Marylanders (target population). The safety net consists of "community health resources" which could range from Federally Qualified Health Centers to local health departments, smaller community-based clinics, and providers. The Commission is charged with awarding and monitoring operating and information technology grants to community health resources as well as developing, supporting and monitoring strategies to strengthen their viability and improve their efficiency. If certain conditions are met, additional funding will become available for the Commission to develop a specialty care network to complement the services offered by community health resources.

MISSION

To develop and implement strategies in an accountable manner, which improve availability and accessibility of comprehensive health care, with a focus on low-income, underinsured and uninsured Maryland residents regardless of ability to pay.

VISION

All Maryland residents achieve optimal health status through timely access to an affordable, coordinated and integrated system of comprehensive health care.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES⁴

Goal 1. Decrease use of hospital emergency departments for non-urgent care. Objective 1.1 During fiscal year 2012, at least 4 hospitals will have grantee-initiated reverse referral projects in operation.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of reverse referral pilot projects	5 ⁵	5	6	4

Goal 2. Mental health and/or substance abuse treatment providers will have established a link with a primary care provider with whom mental health/substance abuse clients can establish a medical home.

Objective 2.1 During fiscal year 2012, at least 11 mental health and/or substance abuse treatment grantees will have established links with primary care providers.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of mental health and/or substance abuse treatment				
providers that have established links with primary care providers	11 ⁵	11	11	11

Goal 3. Improve access to primary care for the target population.

Objective 3.1 During fiscal year 2012, at least 15 grantees will be providing increased access to primary care for the low-income, underinsured, and uninsured Maryland residents.

	2009	2010	2011	2012
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of grantees providing increased access to primary				
care for low-income, underinsured, and uninsured Maryland resident	19^5	18	19	15

⁵ This figure represents a correction of data submitted for prior years.

⁴ Performance measures (i.e., the number of pilots and/or programs) achieved will depend on the number and type of grant applications received and actually funded by the Maryland Community Health Resources Commission.

M00R01.03 MARYLAND COMMUNITY HEALTH RESOURCES COMMISSION—HEALTH REGULATORY COMMISSIONS

Appropriation Statement:

Appropriation Statement:	2010 Actual	2011 Appropriation	2012 Allowance
Number of Authorized Positions	3.00	3.00	3.00
01 Salaries, Wages and Fringe Benefits	253,412	275,347	303,907
02 Technical and Special Fees	1,400	11,250	3,000
 03 Communication	4,702 5,747 134,573 3,386 2,562,081 30,404 2,740,893	7,123 8,001 473,632 7,567 2,200,000 13,817 2,710,140	4,656 5,330 814,566 4,445 2,000,000 14,096 2,843,093
Total Expenditure	2,995,705	2,996,737	3,150,000
Special Fund Expenditure	2,995,705	2,996,737	3,150,000
Special Fund Income: M00387 Community Health Resources Commission Fund	2,995,705	2,996,737	3,150,000

Classification Title Positions Expenditure Positions Appropriation Positions Allowance Symbol m00a010 Office of the Secretary m00a010 Executive Direction 100 159,780 1.00 166,082 1.00 128,071 1.00 128,071 1.00 128,071 1.00 96,446 1.00 96,446 1.00 96,446 1.00 96,446 1.00 96,446 1.00 96,446 1.00 96,446 1.00 96,446 1.00 128,071 2.00 229,743 1.00 126,7		FY 2010	FY 2010	FY 2011	FY 2011	FY 2012	FY2012	
m00a01 Office of the Secretary m00a010 Executive Direction secy dept hith montal Nyme dep secy dmh operations 1.00 159,780 1.00 128,071 1.00 128,071 exec vi 1.00 103,147 1.00 128,071 1.00 128,071 exec vi 1.00 103,147 1.00 128,773 1.00 96,446 div dir of atty general 1.00 103,772 1.00 106,159 1.00 105,773 asst attorney general vi 2.00 188,420 3.00 259,544 3.00 259,544 admin prog mgr iv 1.00 71,587 1.00 101,373 1.00 103,733 admin prog mgr iv 1.00 75,587 1.00 76,465 1.00 74,285 admin prog mgr iv 1.00 75,677 1.00 76,463 8.00 772,034 8.00 78,030 fiscal services admin v 1.00 76,577 1.00 77,579 1.00 76,777 1	Classification Title							Symbol
m0001011 Executive Direction secy dept hith mental hygiene 1.00 159,780 1.00 128,071 1.00 128,071 exec vii 1.00 199,910 2.00 259,816 2.00 259,816 exec vi 1.00 129,721 1.00 95,147 1.00 95,446 1.00 125,743 principal counsel 2.00 195,379 2.00 202,440 2.00 125,743 principal counsel 2.00 195,379 2.00 202,440 2.00 125,743 principal counsel 2.00 188,420 3.00 259,544 3.00 289,544 administrator vii 1.00 71,587 1.00 88,030 1.00 88,030 asst attorney general vi 8.60 721,681 8.60 772,034 8.60 772,034 fiscal services admin v 1.00 70,273 1.00 78,677 1.00 78,677 administrator vii 1.00 70,287 1.00 77,577 1.00 78,677 <td></td> <td></td> <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td>			•					
m0001011 Executive Direction secy dept hith mental hygiene 1.00 159,780 1.00 128,071 1.00 128,071 exec vii 1.00 199,910 2.00 259,816 2.00 259,816 exec vi 1.00 129,721 1.00 95,147 1.00 95,446 1.00 125,743 principal counsel 2.00 195,379 2.00 202,440 2.00 125,743 principal counsel 2.00 195,379 2.00 202,440 2.00 125,743 principal counsel 2.00 188,420 3.00 259,544 3.00 289,544 administrator vii 1.00 71,587 1.00 88,030 1.00 88,030 asst attorney general vi 8.60 721,681 8.60 772,034 8.60 772,034 fiscal services admin v 1.00 70,273 1.00 78,677 1.00 78,677 administrator vii 1.00 70,287 1.00 77,577 1.00 78,677 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>								
secy dept hith mental hygiene 1.00 159,780 1.00 166,082 1.00 128,071 dep secy dhm operations 1.00 123,212 1.00 128,071 1.00 280,071 exec vi 1.00 199,910 2.00 259,816 2.00 239,816 exec vi 1.00 93,147 1.00 26,446 1.00 96,446 grincipal counsel 2.00 105,773 1.00 105,773 1.00 105,773 principal counsel 2.00 188,420 3.00 259,544 3.00 259,544 priming senior i 1.00 77,901 1.00 101,373 1.00 78,625 admin prog img riv 1.00 77,1587 1.00 78,255 1.00 78,625 administrator vii 1.00 85,323 1.00 78,635 1.00 78,677 administrator vii 1.00 70,297 1.00 78,677 1.00 79,653 administrator vii 1.00 70,297 1.00 <td>m00a01 Office of the Secretary</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	m00a01 Office of the Secretary							
dep sevy dhmh operations 1.00 123,212 1.00 128,071 1.00 122,071 exec vii 1.00 109,910 2.00 239,816 2.00 239,816 exec v 1.00 109,910 2.00 123,921 1.00 95,743 1.00 95,743 principal counsel 2.00 105,379 2.00 202,440 2.00 106,159 asst attorney general vii 2.00 188,420 3.00 259,544 3.00 106,159 asst attorney general vii 1.00 77,901 1.00 101,373 1.00 103,723 administrator vii 1.00 71,587 1.00 72,634 8.60 721,631 8.60 726,334 8.60 727,034 fiscal services admin v 1.00 70,297 1.00 79,653 1.00 79,653 1.00 79,653 prgm mgr ii 1.00 70,297 1.00 77,759 1.00 77,559 1.00 79,653 prgm reg iii 1.00	m00a0101 Executive Direction							
exec vii 1.00 109,910 2.00 239,816 2.00 239,816 exec v 1.00 93,147 1.00 96,446 1.00 96,446 div dir of c atty general 1.00 120,972 1.00 125,743 1.00 125,743 pring mg senior i 1.00 105,379 2.00 202,440 2.00 202,440 pring mg senior i 1.00 105,372 1.00 101,573 1.00 101,373 admin prog mg riv 1.00 97,901 1.00 101,373 1.00 74,265 1.00 74,265 admin prog mg riv 1.00 85,323 1.00 88,030 1.00 88,030 1.00 88,030 1.00 88,030 1.00 78,677 admin prog mg rii 1.00 70,274 1.00 79,453 1.00 79,453 1.00 79,453 1.00 79,453 1.00 79,453 1.00 79,453 1.00 79,453 1.00 79,453 1.00 79,453 <td< td=""><td>secy dept hlth mental hygiene</td><td>1.00</td><td>159,780</td><td>1.00</td><td>166,082</td><td>1.00</td><td>166,082</td><td></td></td<>	secy dept hlth mental hygiene	1.00	159 , 780	1.00	166 , 082	1.00	166,082	
exc v 1.00 95,147 1.00 96,446 1.00 96,446 div dir ofc atty general 1.00 120,972 1.00 125,743 1.00 125,743 principal counsel 2.00 195,379 2.00 202,440 2.00 202,440 prim ger senior ii 1.00 103,124 1.00 106,5159 1.00 106,159 asst attorney general vii 2.00 188,420 3.00 259,544 3.00 259,544 administrator vii 1.00 71,587 1.00 101,373 1.00 103,373 administrator vii 8.60 721,681 8.60 772,034 8.60 772,034 fiscal services adnin v 1.00 70,297 1.00 79,453 1.00 79,453 prim mgr iii 1.00 70,297 1.00 77,359 1.00 77,359 prim mgr iii 1.00 76,752 1.00 77,359 1.00 77,359 prim mgr ii 1.00 67,524 1.00	dep secy dhmh operations	1.00	123,212	1.00	128,07 1	1.00	128,071	
div dir ofc atty general 1.00 120,972 1.00 125,743 1.00 125,743 principal counsel 2.00 195,379 2.00 202,440 2.00 202,440 prgm gr senior ii 1.00 103,124 1.00 106,159 1.00 106,159 asst attorney general vi 2.00 188,420 3.00 259,544 3.00 259,544 admin prog gr iv 1.00 71,587 1.00 74,265 1.00 74,265 administrator vii 1.00 86,020 1.00 88,030 1.00 88,030 prgm gr iv 2.00 146,031 1.00 75,677 1.00 75,677 admin prog gr iii 1.00 70,297 1.00 77,453 1.00 79,453 fiscal services admin ii 1.00 76,736 1.00 77,359 1.00 77,359 prgm mgr iii 1.00 76,736 1.00 77,359 1.00 77,359 prgm mgr iii 1.00 76,524 1.00 67,700 153,420 2.00 153,420 administrator iii	exec vii	1.00	109,910	2.00	239,816	2.00	239,816	
principal counset 2.00 195,379 2.00 202,440 2.00 202,440 prgm mgr senior i 1.00 103,124 1.00 106,159 1.00 106,159 asst attorney general vii 2.00 188,420 3.00 259,544 3.00 259,544 prgm mgr senior i 1.00 71,587 1.00 74,265 1.00 74,265 administrator vii 1.00 71,587 1.00 78,265 1.00 88,030 asst attorney general vi 8.60 721,681 8.60 772,034 8.60 772,034 fiscal services admin v 1.00 70,297 1.00 75,677 1.00 79,453 prgm mgr iii 1.00 70,287 1.00 79,453 1.00 79,453 prgm mgr iii 1.00 76,752 1.00 79,453 1.00 79,463 prgm mgr ii 1.00 70,587 2.00 153,420 2.00 153,420 administrator vii 1.00 65,524 1.0	exec v	1.00	93,147	1.00	96,446	1.00	96,446	
prgm mgr senior ii1.00103,1241.00106,1591.00106,159asst attorney general vi2.00188,4203.00259,5443.00259,544admin prog mgr iv1.0071,5871.0074,2651.0074,265administrator vii1.0086,3531.0088,05088,050asst attorney general vi8.60721,6818.60772,0348.60772,034fiscal services admin v1.0085,0201.0088,0301.0088,030prgm mgr ii2.00146,0311.0075,6771.0079,653admin prog mgr iii1.0076,7361.0079,6531.0079,653prgm mgr iii1.0076,7361.0079,6531.0079,653prgm mgr iii1.0070,5742.00153,4202.00153,420administrator iv1.0067,5241.0069,7801.0069,780administrator iii1.0067,5241.0069,7801.0069,780administrator iii1.0063,6381.0071,9261.00144,031physician program specialist.0001.00160,8221.0069,780administrator iii1.0063,5381.0071,9261.0071,926physician program specialist.0001.00144,7481.00144,748internal auditor super5.00285,6384.00276,8964.00276,89	div dir ofc atty general	1.00	120,972	1.00	125,743	1.00	125,743	
asst attorney general vii 2.00 188,420 3.00 259,544 3.00 259,544 prgm mgr senior i 1.00 97,901 1.00 101,373 1.00 101,373 admin prog mgr iv 1.00 85,323 1.00 88,030 1.00 88,030 asst attorney general vi 8.60 721,681 8.60 772,034 8.60 772,034 fiscal services admin v 1.00 85,020 1.00 78,677 1.00 75,677 admin prog mg rii 1.00 76,736 1.00 79,453 1.00 79,453 fiscal services admin iv 1.00 76,736 1.00 77,359 1.00 77,359 prgm mgr ii 1.00 70,287 2.00 153,420 2.00 153,420 administrator ivi 1.00 70,587 2.00 153,420 2.00 133,420 administrator iii 1.00 75,246 1.00 70,980 1.00 70,782 prgm mgr ii 1.00 63,638	principal counsel	2.00	195,379	2.00	202,440	2.00	202,440	
prgm mgr senior i 1.00 97,901 1.00 11,373 1.00 11,373 administrator vii 1.00 71,587 1.00 74,265 1.00 74,265 administrator vii 1.00 85,323 1.00 88,030 1.00 88,030 asst attorney general vi 8.60 721,681 8.60 772,034 8.60 772,034 fiscal services admin v 1.00 85,020 1.00 75,677 1.00 75,677 administrator vii 1.00 76,736 1.00 79,453 1.00 79,453 prgm mgr iii 1.00 76,736 1.00 77,359 1.00 77,359 prgm mgr iii 1.00 74,829 1.00 77,359 1.00 77,359 prgm mgr ii 1.00 67,524 1.00 69,780 1.00 69,780 administrator iii 1.00 63,638 1.00 71,926 1.00 71,926 physician program specialist .00 0 1.00	prgm mgr senior ii	1.00	103,124	1.00	106 , 1 59	1.00	106,159	
admin prog mgr iv1.0071,5871.0074,2651.0074,265administrator vii1.0085,3231.0088,0301.0088,030asst attorney general vi8.60721,0848.60772,034fiscal services admin v1.0085,0201.0088,0301.0088,030prgm mgr iv2.00146,0311.0075,6771.0079,453admin prog mgr iii1.0076,7361.0079,4531.0079,453fiscal services admin iv1.0076,7361.0079,4531.0084,089prgm mgr iii1.0070,5872.00153,4202.00153,420administrator iv1.0070,5872.00153,4202.00153,420administrator iii1.0067,5241.0050,1511.0069,780administrator iii1.0063,6381.0071,9261.0071,926physician program specialist.0001.00114,7481.00114,748internal auditor prog super5.00285,6384.00276,8964.00276,896it functional analyst superviso1.006000000administrator ii4.00183,1103.00184,8953.00184,895agency budget spec supv.00000000internal auditor lead3.00168,4603.00172,1903.00172,190	asst attorney general vii	2.00	188,420	3.00	259,544	3.00	259,544	
administrator vii1.0085,3231.0088,0301.0088,030asst attorney general vi8.60721,6818.60772,0348.60772,034fiscal services admin v1.0085,0201.0088,0301.0088,030prgm mgr iv2.00146,0311.0075,6771.0075,677admin prog mgr iii1.0070,2971.0079,4531.0079,453fiscal services admin iv1.0076,7541.0077,3591.0077,359prgm mgr iii1.0074,8291.0084,0891.0084,089fiscal services admin iii1.0076,7541.0077,3591.0077,359prgm mgr ii1.0067,5241.0069,7801.0069,780administrator iii1.0023,2461.0050,1511.0071,926administrator gener2.00129,1182.00150,8222.00150,822internal auditor prog super2.00225,6384.00276,8964.00276,896it functional analyst superviso1.0069,5221.0069,2241.0046,563administrator ii4.00103,1103.00186,8953.00184,895agency budget spec supv.000.00000other analyst ii.001.0057,8401.0057,840medical serv reviewing nurse ii2.00168,4603.00172,1903.00	prgm mgr senior i	1.00	97,901	1.00	101,373	1.00	101,373	
asst attorney general vi8.60721,6818.60772,0348.60772,034fiscal services admin v1.0085,0201.0075,6771.0088,030prgm mgr iv2.0016,6311.0075,6771.0075,677admin prog mgr iii1.0070,2971.0079,4531.0079,453fiscal services admin iv1.0081,5231.0084,0891.0084,089prgm mgr ii1.0070,5872.00153,4202.00153,420administrator iv1.0067,5241.0050,1511.0069,780administrator iii1.0023,2461.0050,1511.0071,926physician program specialist.0001.00114,7481.00114,748internal auditor super5.00285,6384.00276,8964.00276,896it functional analyst superviso1.0069,5221.0069,2241.0069,224administrator ii4.00183,1103.00184,8953.00184,895agency budget spec supv.000.000000ol thtp planner iv.00148,4603.00172,190172,190internal auditor flocr1.0056,8251.0057,8401.0057,840id ductor flocr0.0001.0043,7251.0043,725http planmacific2.00114,8442.00120,5292.0012	admin prog mgr iv	1.00	71,587	1.00	74,265	1.00	74,265	
fiscal services admin v 1.00 85,020 1.00 88,030 1.00 88,030 prgm mgr iv 2.00 146,031 1.00 75,677 1.00 75,677 admin prog mgr iii 1.00 70,297 1.00 79,453 1.00 79,453 prgm mgr iii 1.00 81,523 1.00 77,459 1.00 77,359 prgm mgr iii 1.00 74,829 1.00 77,359 1.00 84,089 iscal services admin iii 1.00 70,587 2.00 153,420 84,089 administrator iii 1.00 67,524 1.00 69,780 1.00 69,780 administrator iii 1.00 63,638 1.00 71,926 114,748 1.00 114,748 internal auditor prog super 2.00 129,118 2.00 150,822 2.00 150,822 internal auditor super 5.00 285,638 4.00 276,896 4.00 26,896 it functional analyst superviso 1.00 0 1.00 43,725 1.00 69,224 medical serv reviewing n	administrator vii	1.00	85,323	1.00	88,030	1.00	88,030	
prgm mgr iv2.00146,0311.0075,6771.0075,677admin prog mgr iii1.0070,2971.0079,4531.0079,453fiscal services admin iv1.0076,7361.0079,4531.0079,453prgm mgr iii1.0081,5231.0084,0891.0084,089fiscal services admin iii1.0074,8291.0077,3591.0077,359prgm mgr ii1.0076,5241.0069,7801.0069,780administrator iii1.0063,6381.0050,1511.0050,151administrator iii1.0063,6381.0071,9261.0071,926physician program specialist.0001.00114,748114,748internal auditor prog super2.00129,1182.00150,8222.00150,822it functional analyst superviso1.0069,5221.0069,224064,563administrator ii4.00183,1103.00146,8953.00184,895adgecy budget spec supv.0001.0043,7251.0067,524http planner iv.0001.0043,7251.0057,840medical serv reviewing nurse si2.00168,4603.00172,1903.00172,190internal auditor officer1.0056,2851.0057,8401.0057,840medical serv reviewing nurse si2.00114,8442.00120,529<	asst attorney general vi	8.60	721,681	8.60	772,034	8.60	772,034	
admin prog mgr iii1.0070,2971.0079,4531.0079,453fiscal services admin iv1.0076,7361.0079,4531.0079,453prgm mgr ii1.0081,5231.0077,3591.0077,359prgm mgr ii1.0074,8291.0077,3591.0077,359prgm mgr ii1.0070,5872.00153,4202.00153,420administrator iv1.0067,5241.0069,7801.0069,780administrator iii1.0063,6381.0071,9261.0071,926physician program specialist.0001.00114,7481.00114,748internal auditor prog super2.00129,1182.00150,8222.00150,822internal auditor super5.00285,6384.00276,8964.00276,896it functional analyst superviso1.0069,5221.0069,2241.0069,624medical serv reviening nurse su.0001.0043,7251.0046,663agency budget spec supv.00000000otinternal auditor officer1.0056,2851.0057,8401.0057,840administrator ii.0001.0043,7251.0043,725hth policy analyst ii.0001.0057,8401.0057,840administrator ii1.0059,8643.00169,1493.00	fiscal services admin v	1.00	85,020	1.00	88,030	1.00	88,030	
fiscal services admin iv1.0076,7361.0079,4531.0079,453prgm mgr iii1.0081,5231.0084,0891.0084,089fiscal services admin iii1.0074,8291.0077,3591.0077,359prgm mgr ii1.0070,5872.00153,4202.00153,420administrator iv1.0067,5241.0069,7801.0069,780administrator iii1.0023,2461.0050,1511.0050,151administrator iii1.0063,6381.0071,9261.0071,926physician program specialist.0001.00114,7481.00114,748internal auditor super5.00285,6384.00276,8964.00276,896it functional analyst superviso1.0069,5221.0069,22464,5631.0069,224medical serv reviewing nurse su.0001.00184,8953.00184,895agency budget spec supv.0000.00000http planer iv.00168,4603.00172,1903.00120,529internal auditor officer1.0056,2851.0057,8401.0057,840medical serv reviewing nurse ii2.00114,8442.00120,5292.00120,529medical serv reviewing nurse ii2.00168,4603.00172,1903.00149,149http blarmer ii1.00 <td>prgm mgr iv</td> <td>2.00</td> <td>146,031</td> <td>1.00</td> <td>75,677</td> <td>1.00</td> <td>75,677</td> <td></td>	prgm mgr iv	2.00	146,031	1.00	75,677	1.00	75,677	
prgm mgr iii1.0081,5231.0084,0891.0084,089fiscal services admin iii1.0074,8291.0077,3591.0077,359prgm mgr ii1.0070,5872.00153,4202.00153,420administrator iv1.0067,5241.0069,7801.0069,780administrator iii1.0023,2461.0050,1511.00114,748internal auditor prog super2.00129,1182.00150,8222.00150,822internal auditor prog super5.00285,6384.00276,8964.00276,896it functional analyst superviso1.0069,7221.0069,22464,563administrator ii4.00183,1103.00184,8953.00184,895agency budget spec supv.0001.0043,7251.0069,224administrator ii.0001.0043,7251.0077,340administrator ii0.0000000nternal auditor lead3.00168,4603.00172,1903.00172,190internal auditor lead3.00168,4603.00172,1903.00172,190internal auditor officer1.0056,2851.0057,8401.0057,840med cale serv reviewing nurse ii2.0085,9863.00169,1493.00169,149pharmacist ii.00001.0057,8401.00 <td>admin prog mgr iii</td> <td>1.00</td> <td>70,297</td> <td>1.00</td> <td>79,453</td> <td>1.00</td> <td>79,453</td> <td></td>	admin prog mgr iii	1.00	70,297	1.00	79,453	1.00	79,453	
fiscal services admin iii1.0074,8291.0077,3591.0077,359prgm mgr ii1.0070,5872.00153,4202.00153,420administrator iv1.0067,5241.0069,7801.0069,780administrator iii1.0023,2461.0050,1511.0050,151administrator iii1.0063,6381.0071,9261.0071,926physician program specialist.0001.00114,7481.00114,748internal auditor super5.00285,6384.00276,8964.00276,896it ductional analyst superviso1.0069,5221.0069,2241.0069,224medical serv reviewing nurse su.0001.0014,7451.0046,563administrator ii4.00183,1103.00184,8953.00184,895agency budget spec supv.0000.0000hth palaner iv.00010043,7251.0043,725hth policy analyst ii.00114,8442.00120,5292.00120,529medical serv reviewing nurse ii2.00114,8463.00172,1903.00172,190internal auditor officer1.0056,2851.0057,8401.0057,840med care prgm mgr i2.00114,8442.00120,5292.00120,529medical serv reviewing nurse ii2.0085,9863.00 </td <td>fiscal services admin iv</td> <td>1.00</td> <td>76,736</td> <td>1.00</td> <td>79,453</td> <td>1.00</td> <td>79,453</td> <td></td>	fiscal services admin iv	1.00	76,736	1.00	79,453	1.00	79,453	
prgm mgr ii1.0070,5872.00153,4202.00153,420administrator iv1.0067,5241.0069,7801.0069,780administrator iii1.0023,2461.0050,1511.0050,151administrator iii1.0063,6381.0071,9261.0071,926physician program specialist.0001.00114,7481.00114,748internal auditor prog super2.00129,1182.00150,8222.00150,822internal auditor super5.00285,6384.00276,8964.00276,896it functional analyst superviso1.0069,2221.0069,2241.0069,224medical serv reviewing nurse su.0001.00184,8953.00184,895agency budget spec supv.00000000hlth policy analyst ii.004,409.000.0000internal auditor lead3.00168,4603.00172,1903.00172,190internal auditor officer1.0056,2851.0057,8401.0057,840med care prgm mgr i2.0085,9863.00169,1493.00169,149pharmacist ii.0001.0043,7251.0043,725medical serv reviewing nurse ii2.0085,9863.00169,1493.00169,149pharmacist ii.0001.0057,	prgm mgr iii	1.00	81,523	1.00	84,089	1.00	84,089	
administrator iv1.0067,5241.0069,7801.0069,780administrator iii1.0023,2461.0050,1511.0050,151administrator iii1.0063,6381.0071,9261.0071,926physician program specialist.0001.00114,7481.00114,748internal auditor prog super2.00129,1182.00150,8222.00150,822internal auditor super5.00285,6384.00276,8964.00276,896it functional analyst superviso1.0069,5221.0069,2241.0069,224medical serv reviewing nurse su.0001.0046,5631.0046,563agency budget spec supv.000.00000http planner iv.0001.0043,7251.0043,725http planner iv.000148,405.00000internal auditor officer1.0056,2251.0057,8401.0057,840med care prgm mgri2.00114,8442.00120,5292.00120,529medical serv reviewing nurse ii2.0085,9863.00169,1493.00169,149pharmacist ii.0000.01.03,7587.03,7587.03,7587administrator i2.00106,3712.00110,5752.00110,575internal auditor ii11.00581,62911.00 <t< td=""><td>fiscal services admin iii</td><td>1.00</td><td>74,829</td><td>1.00</td><td>77,359</td><td>1.00</td><td>77,359</td><td></td></t<>	fiscal services admin iii	1.00	74,829	1.00	77,359	1.00	77,359	
administrator iii1.0023,2461.0050,1511.0050,151administrator iii1.0063,6381.0071,9261.0071,926physician program specialist.0001.00114,7481.00114,748internal auditor prog super2.00129,1182.00150,8222.00150,822internal auditor super5.00285,6384.00276,8964.00276,896it functional analyst superviso1.0069,5221.0069,2241.0069,224medical serv reviewing nurse su.0001.0046,5631.0046,563administrator ii4.00183,1103.00184,8953.00184,895agency budget spec supv.0000000hth palner iv.0001.0043,7251.0043,725hth policy analyst ii.00.000.0000internal auditor lead3.00168,4603.00172,1903.00172,190internal auditor officer1.0056,2851.0057,8401.0057,840med care prgm mgr i2.00114,8442.00120,5292.00120,529medical serv reviewing nurse ii2.00100,63712.00110,5752.00110,575administrator i4.00210,2436.00337,5876.00337,587administrator i2.00106,3712.00110,575 <td>prgm mgr ii</td> <td>1.00</td> <td>70,587</td> <td>2.00</td> <td>153,420</td> <td>2.00</td> <td>153,420</td> <td></td>	prgm mgr ii	1.00	70,587	2.00	153 , 420	2.00	153,420	
administrator iii1.0063,6381.0071,9261.0071,926physician program specialist.0001.00114,7481.00114,748internal auditor prog super2.00129,1182.00150,8222.00150,822internal auditor super5.00285,6384.00276,8964.00276,896it functional analyst superviso1.0069,5221.0069,2241.0069,224medical serv reviewing nurse su.0001.0046,5631.0046,563administrator ii4.00183,1103.00184,8953.00184,895agency budget spec supv.000.00000hlth planner iv.0001.0043,7251.0043,725htth policy analyst ii.00168,4603.00172,1903.00172,190internal auditor officer1.0056,2851.0057,8401.0057,840med care prgm mgr i2.00114,8442.00120,5292.00120,529medical serv reviewing nurse ii2.0085,9863.00169,1493.00337,587administrator i4.00210,2436.00337,5876.00337,587administrator i2.00106,3712.00110,5752.00110,575internal auditor ii11.00581,62911.0059,2551.0059,240it functional analyst ii1.0050,211 </td <td>administrator iv</td> <td>1.00</td> <td>67,524</td> <td>1.00</td> <td>69,780</td> <td>1.00</td> <td>69,780</td> <td></td>	administrator iv	1.00	67,524	1.00	69,780	1.00	69,780	
physician program specialist.0001.00114,7481.00114,748internal auditor prog super2.00129,1182.00150,8222.00150,822internal auditor super5.00285,6384.00276,8964.00276,896it functional analyst superviso1.0069,5221.0069,2241.0069,224medical serv reviewing nurse su.0001.0046,5631.0046,563administrator ii4.00183,1103.00184,8953.00184,895agency budget spec supv.000.000.000hlth planner iv.0001.0043,7251.0043,725hlth policy analyst ii.004,409.000.0000internal auditor lead3.00168,4603.00172,1903.00172,190internal auditor officer1.0056,2851.0057,8401.0057,840med care prgm mgri2.00114,8442.00120,5292.00120,529medical serv reviewing nurse ii2.0085,9863.00169,1493.00169,149pharmacist ii.0001.0043,7251.0043,725administrator i2.00106,3712.00110,5752.00110,575internal auditor ii11.00581,62911.0059,42011.0059,420it functional analyst ii1.0050,4731	administrator iii	1.00	23,246	1.00	50 , 151	1.00	50,151	
internal auditor prog super2.00129,1182.00150,8222.00150,822internal auditor super5.00285,6384.00276,8964.00276,896it functional analyst superviso1.0069,5221.0069,2241.0069,224medical serv reviewing nurse su.0001.0046,5631.0046,563administrator ii4.00183,1103.00184,8953.00184,895agency budget spec supv.000.000.000hlth planner iv.0001.0043,7251.0043,725hlth policy analyst ii.004,409.000.000internal auditor lead3.00188,4603.00172,1903.00172,190internal auditor officer1.0056,2851.0057,8401.0057,840med care prgm mgr i2.00114,8442.00120,5292.00120,529medical serv reviewing nurse ii2.0085,9863.00169,1493.00169,149pharmacist ii.0000.00.037,5876.00337,587administrator i2.00110,2436.00337,5876.00337,587administrator i2.00106,3712.00110,5752.00110,575internal auditor ii11.00581,62911.0059,2551.0050,255internal auditor ii10.0050,4731.00	administrator iii	1.00	63,638	1.00	71,926	1.00		
internal auditor super5.00285,6384.00276,8964.00276,896it functional analyst superviso1.0069,5221.0069,2241.0069,224medical serv reviewing nurse su.0001.0046,5631.0046,563administrator ii4.00183,1103.00184,8953.00184,895agency budget spec supv.000.000.000hlth planner iv.0001.0043,7251.0043,725hlth policy analyst ii.004,409.000.000internal auditor lead3.00168,4603.00172,1903.00172,190internal auditor officer1.0056,2851.0057,8401.0057,840med care prgm mgr i2.00114,8442.00120,5292.00120,529medical serv reviewing nurse ii2.0085,9863.00169,1493.00169,149pharmacist ii.0001.0043,7251.0043,725administrator i2.00106,3712.00110,5752.00110,575internal auditor ii11.00581,62911.00595,42011.0059,2420it functional analyst ii1.0050,2111.0052,1921.0052,192administrator ii4.00197,7604.00204,5804.00204,580administrator iii0.0001.0054,8091.0	physician program specialist	.00	0	1.00	114,748	1.00	114,748	
it functional analyst superviso1.0069,5221.0069,2241.0069,224medical serv reviewing nurse su.0001.0046,5631.0046,563administrator ii4.00183,1103.00184,8953.00184,895agency budget spec supv.000.00000hlth planner iv.0001.0043,7251.0043,725hlth policy analyst ii.004,409.000000internal auditor lead3.00188,4603.00172,1903.00172,190internal auditor officer1.0056,2851.0057,8401.0057,840med care prgm mgr i2.00114,8442.00120,5292.00120,529medical serv reviewing nurse ii2.0085,9863.00169,1493.00169,149pharmacist ii.0001.0043,7251.0043,725administrator i4.00210,2436.00337,5876.00337,587administrator i2.00106,3712.00110,5752.00110,575administrator ii1.0050,2111.00595,42011.00595,420it functional analyst ii1.0050,2111.0052,1921.0052,192admin officer iii4.00197,7604.00204,5804.00204,580agency budget spec ii.0001.0054,8091.00 </td <td>internal auditor prog super</td> <td>2.00</td> <td>129,118</td> <td>2.00</td> <td>150,822</td> <td>2.00</td> <td>150,822</td> <td></td>	internal auditor prog super	2.00	129,118	2.00	150,822	2.00	150,822	
medical serv reviewing nurse su.0001.0046,5631.0046,563administrator ii4.00183,1103.00184,8953.00184,895agency budget spec supv.000.00000hlth planner iv.0001.0043,7251.0043,725hlth policy analyst ii.004,409.000.000internal auditor lead3.00168,4603.00172,1903.00172,190internal auditor officer1.0056,2851.0057,8401.0057,840med care prgm mgr i2.00114,8442.00120,5292.00120,529medical serv reviewing nurse ii2.0085,9863.00169,1493.00169,149pharmacist ii.000106,3712.00110,5752.00110,575administrator i2.00106,2712.00110,5752.00110,575administrator ii11.00581,62911.00595,42011.00595,420it functional analyst ii1.0050,2111.0050,2551.0050,255med care prgm supv1.0050,2111.0052,1921.0052,192admin officer iii4.00197,7604.00204,5804.00204,580agency budget spec ii.0001.0054,8091.0054,809	internal auditor super	5.00	285,638	4.00	276,896	4.00	276,896	
administrator ii4.00183,1103.00184,8953.00184,895agency budget spec supv.000.000.0000hlth planner iv.0001.0043,7251.0043,725hlth policy analyst ii.004,409.000.000internal auditor lead3.00168,4603.00172,1903.00172,190internal auditor officer1.0056,2851.0057,8401.0057,840med care prgm mgr i2.00114,8442.00120,5292.00120,529medical serv reviewing nurse ii2.0085,9863.00169,1493.00169,149pharmacist ii.0001.0043,7251.0043,725administrator i4.00210,2436.00337,5876.00337,587administrator i11.00581,62911.00595,42011.00595,420it functional analyst ii1.0050,2111.0052,1921.0052,192admin officer iii4.00197,7604.00204,5804.00204,580agency budget spec ii.0001.0054,8091.0054,809	it functional analyst superviso	1.00	69,522	1.00	69,224	1.00	69,224	
agency budget spec supv.000.000.000hlth planner iv.0001.0043,7251.0043,725hlth policy analyst ii.004,409.00000internal auditor lead3.00168,4603.00172,1903.00172,190internal auditor officer1.0056,2851.0057,8401.0057,840med care prgm mgr i2.00114,8442.00120,5292.00120,529medical serv reviewing nurse ii2.0085,9863.00169,1493.00169,149pharmacist ii.0001.0043,7251.0043,725administrator i4.00210,2436.00337,5876.00337,587administrator i11.00581,62911.00595,420110,575595,420it functional analyst ii1.0050,2111.0050,2551.0050,255med care prgm supv1.0050,2111.0052,1921.0052,192admin officer iii4.00197,7604.00204,5804.00204,580agency budget spec ii.0001.0054,8091.0054,809	medical serv reviewing nurse su	.00	0	1.00	46,563	1.00	46,563	
hlth planner iv.0001.0043,7251.0043,725hlth policy analyst ii.004,409.000.000internal auditor lead3.00168,4603.00172,1903.00172,190internal auditor officer1.0056,2851.0057,8401.0057,840med care prgm mgr i2.00114,8442.00120,5292.00120,529medical serv reviewing nurse ii2.0085,9863.00169,1493.00169,149pharmacist ii.0001.0043,7251.0043,725administrator i4.00210,2436.00337,5876.00337,587administrator i2.00106,3712.00110,5752.00110,575internal auditor ii11.00581,62911.00595,42011.00595,420it functional analyst ii1.0050,2111.0052,1921.0052,192admin officer iii4.00197,7604.00204,5804.00204,580agency budget spec ii.0001.0054,8091.0054,809	administrator ii	4.00	183,110	3.00	184,895	3.00	184,895	
hlth policy analyst ii.004,409.000.000internal auditor lead3.00168,4603.00172,1903.00172,190internal auditor officer1.0056,2851.0057,8401.0057,840med care prgm mgr i2.00114,8442.00120,5292.00120,529medical serv reviewing nurse ii2.0085,9863.00169,1493.00169,149pharmacist ii.0001.0043,7251.0043,725administrator i4.00210,2436.00337,5876.00337,587administrator i2.00106,3712.00110,5752.00110,575internal auditor ii11.00581,62911.00595,42011.00595,420it functional analyst ii1.0050,2111.0052,1921.0052,192admin officer iii4.00197,7604.00204,5804.00204,580agency budget spec ii.0001.0054,8091.0054,809	agency budget spec supv	.00	0	.00	0	.00	0	
internal auditor lead3.00168,4603.00172,1903.00172,190internal auditor officer1.0056,2851.0057,8401.0057,840med care prgm mgr i2.00114,8442.00120,5292.00120,529medical serv reviewing nurse ii2.0085,9863.00169,1493.00169,149pharmacist ii.0001.0043,7251.0043,725administrator i4.00210,2436.00337,5876.00337,587administrator i2.00106,3712.00110,5752.00110,575internal auditor ii11.00581,62911.00595,42011.00595,420it functional analyst ii1.0050,2111.0052,1921.0052,192admin officer iii4.00197,7604.00204,5804.00204,580agency budget spec ii.0001.0054,8091.0054,809	hlth planner iv	.00	0	1.00	43,725	1.00	43,725	
internal auditor officer1.0056,2851.0057,8401.0057,840med care prgm mgr i2.00114,8442.00120,5292.00120,529medical serv reviewing nurse ii2.0085,9863.00169,1493.00169,149pharmacist ii.0001.0043,7251.0043,725administrator i4.00210,2436.00337,5876.00337,587administrator i2.00106,3712.00110,5752.00110,575internal auditor ii11.00581,62911.00595,42011.00595,420it functional analyst ii1.0050,2111.0052,1921.0052,192admin officer iii4.00197,7604.00204,5804.00204,580agency budget spec ii.0001.0054,8091.0054,809	hlth policy analyst ii	.00	4,409	.00	0		0	
med care prgm mgr i2.00114,8442.00120,5292.00120,529medical serv reviewing nurse ii2.0085,9863.00169,1493.00169,149pharmacist ii.0001.0043,7251.0043,725administrator i4.00210,2436.00337,5876.00337,587administrator i2.00106,3712.00110,5752.00110,575internal auditor ii11.00581,62911.00595,42011.00595,420it functional analyst ii1.0050,2111.0052,1921.0052,192admin officer iii4.00197,7604.00204,5804.00204,580agency budget spec ii.0001.0054,8091.0054,809	internal auditor lead	3.00	168,460	3.00	172,190	3.00	172,190	
medical serv reviewing nurse ii2.0085,9863.00169,1493.00169,149pharmacist ii.0001.0043,7251.0043,725administrator i4.00210,2436.00337,5876.00337,587administrator i2.00106,3712.00110,5752.00110,575internal auditor ii11.00581,62911.00595,42011.00595,420it functional analyst ii1.0050,2111.0050,2551.0050,255med care prgm supv1.0050,2111.0052,1923.00204,580admin officer iii4.00197,7604.00204,5804.00204,580agency budget spec ii.0001.0054,8091.0054,809	internal auditor officer		56,285	1.00	57,840	1.00	57,840	
pharmacist ii.0001.0043,7251.0043,725administrator i4.00210,2436.00337,5876.00337,587administrator i2.00106,3712.00110,5752.00110,575internal auditor ii11.00581,62911.00595,42011.00595,420it functional analyst ii1.0050,4731.0050,2551.0050,255med care prgm supv1.0050,2111.0052,1921.0052,192admin officer iii4.00197,7604.00204,5804.00204,580agency budget spec ii.0001.0054,8091.0054,809	med care prgm mgr i	2.00	114,844	2.00	•	2.00	•	
administrator i4.00210,2436.00337,5876.00337,587administrator i2.00106,3712.00110,5752.00110,575internal auditor ii11.00581,62911.00595,42011.00595,420it functional analyst ii1.0050,4731.0050,2551.0050,255med care prgm supv1.0050,2111.0052,1921.0052,192admin officer iii4.00197,7604.00204,5804.00204,580agency budget spec ii.0001.0054,8091.0054,809	medical serv reviewing nurse ii	2.00	85,986		169,149	3.00	169,149	
administrator i2.00106,3712.00110,5752.00110,575internal auditor ii11.00581,62911.00595,42011.00595,420it functional analyst ii1.0050,4731.0050,2551.0050,255med care prgm supv1.0050,2111.0052,1921.0052,192admin officer iii4.00197,7604.00204,5804.00204,580agency budget spec ii.0001.0054,8091.0054,809	•		0					
internal auditor ii11.00581,62911.00595,42011.00595,420it functional analyst ii1.0050,4731.0050,2551.0050,255med care prgm supv1.0050,2111.0052,1921.0052,192admin officer iii4.00197,7604.00204,5804.00204,580agency budget spec ii.0001.0054,8091.0054,809	administrator i	4.00	210,243	6.00		6.00	337,587	
it functional analyst ii1.0050,4731.0050,2551.0050,255med care prgm supv1.0050,2111.0052,1921.0052,192admin officer iii4.00197,7604.00204,5804.00204,580agency budget spec ii.0001.0054,8091.0054,809	administrator i	2.00	106,371	2.00	110,575	2.00	110,575	
med care prgm supv1.0050,2111.0052,1921.0052,192admin officer iii4.00197,7604.00204,5804.00204,580agency budget spec ii.0001.0054,8091.0054,809	internal auditor ii	11.00	581,629				595,420	
admin officer iii 4.00 197,760 4.00 204,580 4.00 204,580 agency budget spec ii .00 0 1.00 54,809 1.00 54,809		1.00						
agency budget specii .00 0 1.00 54,809 1.00 54,809	med care prgm supv	1.00	50,211	1.00		1.00		
		4.00	197,760		204,580			
equal opportunity officer ii 1.00 40,206 1.00 41,485 1.00 41,485					•			
· · · · · ·	equal opportunity officer ii	1.00	40,206	1.00	41,485	1.00	41,485	

	FY 2010	FY 2010	FY 2011	FY 2011	FY 2012	FY2012	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00a01 Office of the Secretary							
m00a0101 Executive Direction							
med care prgm spec ii	6.00	289,548	6.00	302,873	6.00	302,873	
pub affairs officer ii	1.00	50,132		56,930		56,930	
admin officer ii	1.00	46,153		47,639		47,639	
internal auditor i	1.00	37,937		38,981		38,981	
exec assoc iii	1.00	61,680		63,618		63,618	
exec assoc ii	1.00	47,621		48,928		48,928	
management assoc	1.00	48,372		50,015		50,015	
management associate	3.00	113,825		121,514		121,514	
admin aide	1.00	34,576		38,065	1.00	38,065	
admin aide	1.00	37,144		40,200		40,200	
legal secretary	1.00	34,754	1.00	35,144		35,144	
office secy ii	.00	0	2.00	68,599		68,599	
office clerk ii	2.00	66,329	2.00	66,927		66,927	
carpenter trim	1.00	0	.00	0	.00	0	
steam fitter	1.00	0	.00	0	.00	0	
maint mechanic	1.00	0	.00	0	.00	0	
TOTAL m00a0101*	99.60	6,032,203	106.60	7,065,983	106.60	7,065,983	
m00a0102 Operations							
prgm mgr senior iv	1.00	117,047	1.00	121,005	1.00	121,005	
prgm mgr senior ii	1.00	•				•	
fiscal services admin vi	2.00	87,272 191,549		94,681 198,914		94,681 198,914	
it asst director iv	1.00	86,945		90,431		90,431	
prgm mgr senior i	2.00	242,972		300,363		300,363	
admin prog mgr iv	1.00	251,749		176,194		176,194	
asst attorney general vi	1.00	84,891		93,194		93,194	
it asst director iii	1.00	90,689		93,194		93,194	
prgm mgr iv	.00	6,394		0		0	
admin prog mgr iii	2.00	261,030		245,997		245,997	
it asst director ii	1.00	90,088		87,334		87,334	
prgm mgr iji	1.00	80,999		84,089		84,089	
admin prog mgr ii	4.00	275,251		299,949		299,949	
administrator v	.00	41,124	1.00	80,333	1.00	80,333	
fiscal services admin iii	1.00	19,577	.00	0		0	
it programmer analyst manager	1.00	79,347	1.00	81,864	1.00	81,864	
it quality assurance spec manag		79,015	1.00	81,864	1.00	81,864	
personnel administrator iv	2.00	245,486	3.00	230,751	3.00	230,751	
administrator iv	1.00	40,862	.00	0	.00	0	
administrator iv	.00	0	1.00	75,320	1.00	75,320	
nursing prgm conslt/admin i	1.00	0		0	.00	0	
personnel administrator iii	1.00	-2,642	.00	0	.00	0	
prgm admin iv hlth services	1.00	74,069	.00	0	.00	0	
prgm mgr i	1.00	55,784	1.00	57,677	1.00	57,677	
		•		• • • •			

Classification Title	FY 2010 Positions	FY 2010 Expenditure	FY 2011 Positions	FY 2011 Appropriation	FY 2012 Positions	FY2012 Allowance	Symbol
m00a0102 Operations							
administrator iii	4.00	267,066	4.00	276,922	4.00	276,922	
administrator iii	2.00	141,602		139,838		139,838	
computer info services spec man		54,652		56,450		56,450	
accountant manager iii	1.00	143,159		168,303		168,303	
accountant manager ii	3.00	164,602		223,944		223,944	
agency project engr-arch supv	1.00	68,039		70,339		70,339	
computer network spec mgr	1.00	69,215		71,699		71,699	
hlth planning dev admin ii	1.00	71,910		74,499		74,499	
it systems technical spec super		82,733		85,017		85,017	
computer network spec supr	1.00	67,090		69,780		69,780	
database specialist supervisor	1.50	37,941		34,890		34,890	
it programmer analyst superviso		179,004		147,820		147,820	
it quality assurance spec super		70,609		73,910		73,910	
it staff specialist supervisor	.00	15,466		0		0,910	
webmaster supr	2.00	124,580		129,501		129,501	
•	2.00			122,569		122,569	
accountant supervisor ii agency project engr-arch iii		117,911		60,563		•	
	1.00	58,465				60,563	
computer network spec lead	1.00	66,953		69,224		69,224 197,895	
database specialist ii	3.00	191,045		197,895		•	
epidemiologist iii	2.00	56,990		105,984		105,984	
it programmer analyst lead/adva		181,306		186,944		186,944	
it quality assurance spec	2.00	120,444		124,646		124,646	
personnel administrator ii	3.00	-8,118		0		0	
accountant supervisor i	2.00	90,897		116,921		116,921	
administrator ii	5.50	330,605		468,803		468,803	
administrator ii	1.00	54,886		56,750		56,750	
agency procurement spec supv	1.00	53,167		54,635		54,635	
computer info services spec sup		113,437		99,407		99,407	
computer network spec ii	7.00	444,958		470,421		470,421	
hlth planner iv	2.00	82,299		66,096		66,096	
it programmer analyst ii	5.80	356,960		354,041		354,041	
maint engineer ii	2.00	127,866		132,192		132,192	
personnel administrator i	1.00	126,850		133,617		133,617	
research statistician iv	1.00	64,045		66,096		66,096	
webmaster ii	1.50	77 , 141	1.50	79,913		79,913	
accountant advanced	5.00	257,577		265,774	5.00	265,774	
administrator i	4.00	207,596	3.00	167,399	3.00	167,399	
administrator i	1.00	59,359	2.00	108,268	2.00	108,268	
agency budget spec lead	1.00	53,330	1.00	55,245	1.00	55,245	
agency procurement spec lead	2.00	90,585	2.00	108,434	2.00	108,434	
it functional analyst ii	1.00	60,683		63,117		63,117	
it programmer analyst i	1.00	13,465	.00	0	.00	0	
management development spec	3.00	160,091	3.00	165,884	3.00	165 , 884	
medical serv reviewing nurse i	.00	12,457		53,189	1.00	53,189	
personnel officer iii	1.00	58,652	1.00	60,757	1.00	60,757	

Classification Title	FY 2010 Positions	FY 2010 Expenditure	FY 2011 Positions	FY 2011 Appropriation	FY 2012 Positions	FY2012 Allowance	Symbol
m00a0102 Operations							
accountant ii	3.00	168,720	7.00	348,737	7.00	348,737	
admin officer iii	7.00	367,754		421,552		421,552	
agency budget spec ii	1.00	46,530	1.00	48,012	1.00	48,012	
agency procurement spec ii	4.00	101,653		139,376		139,376	
computer info services spec ii	3.00	154,125		158,868		158,868	
financial agent operations chf	1.00	31,390		38,594		38,594	
maint engineer i	.00	-2,226		. 0		. 0	
personnel officer ii	7.00	279,102		297,251		297,251	
pub affairs officer ii	.00	4,365		. 0		. 0	
visual communications supv	1.00	54,956		56,930		56,930	
accountant i	4.00	38,007		75,261		75,261	
admin officer ii	5.00	238,100		246,151		246,151	
maint supv i non lic	1.00	0		36,280		36,280	
personnel officer i	2.00	115,838		176,449		176,449	
admin officer i	3.00	138,441		142,732		142,732	
agency budget spec i	.00	28,066		36,639		36,639	
agency procurement spec i	1.00	30,959		0		0	
computer info services spec i	1.00	48,858		50,015		50,015	
financial agent supervisor ii	2.00	96,339		100,030		100,030	
personnel specialist	3.00	66,730		34,113		34,113	
admin spec iii	3.80	168,957		174,167		174,167	
agency budget spec trainee	1.00	8,252		0		0	
agency procurement spec trainee	.00	6,136		38,354		38,354	
financial agent supervisor i	2.00	88,364		91,268		91,268	
personnel specialist trainee	1.00	2,585		0		0	
admin spec ii	2.00	83,410		85,715		85,715	
financial agent iv	2.00	80,590		82,014		82,014	
financial agent iii	6.00	232,301		230,321		230,321	
financial agent ii	.00	61,696		64,949		64,949	
financial agent i	3.00	27,446		25,239		25,239	
computer operator mgr i	1.00	63,355		65,366		65,366	
computer operator supr	1.00	44,406		45,914		45,914	
data communications tech ii	2.00	96,978		99,882		99,882	
computer operator ii	2.00	83,106		85,578		85,578	
services supervisor iii	1.00	0		32,091	1.00	32,091	
computer operator i	1.00	38,743	1.00	39,177	1.00	39,177	
it production control spec ii	1.00	32,801	1.00	28,434	1.00	28,434	
services supervisor i	1.00	36,032	1.00	36,436	1.00	36,436	
fiscal accounts technician supv	4.00	143,132	3.00	148,192	3.00	148,192	
personnel associate iii	4.00	162,706	4.00	169,211	4.00	169,211	
fiscal accounts technician ii	10.00	389,613	9.00	390,465	9.00	390,465	
fiscal accounts technician i	4.00	164,826	6.00	237,387	6.00	237,387	
personnel clerk	2.00	61,275	1.00	35,516	1.00	35,516	
direct care asst ii	4.00	0,275	.00	0	.00	0	
exec assoc i	1.00	45,329	1.00	46,769	1.00	46,769	

	FY 2010	FY 2010	FY 2011	FY 2011	FY 2012	FY2012	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
-00-0102 0							
m00a0102 Operations	1 00	E1 704	1 00	57 750	1.00	57 750	
fiscal accounts clerk manager	1.00	51,396		53,359		53,359	
management associate	2.00	57,338		49,080		49,080	
office manager	1.00	46,667		48,162		48,162	
fiscal accounts clerk superviso	5.00	179,749		184,220		184,220	
admin aide	4.00	146,956		148,226		148,226	
office supervisor	5.00	196,993		202,060		202,060	
office secy iii	5.00	154,689		158,530		158,530	
fiscal accounts clerk ii	12.00	385,822		418,487		418,487	
office secy ii	4.00	166,006		174,322		174,322	
office services clerk lead	3.00	117,001		192,428		192,428	
services specialist	1.00	37,606		38,180		38,180	
statistical asst ii	1.00	38,448		38,879		38,879	
data entry operator lead	2.00	66,059		66,800		66,800	
office secy i	1.00	1,408		0		0	
office services clerk	27.00	898,650		872,709		872,709	
supply officer iii	3.00	86,196		87,850		87,850	
data entry operator ii	.50	17,300		17,494	.50	17,494	
fiscal accounts clerk i	1.00	50,125	2.00	59,070	2.00	59,070	
office clerk ii	13.00	398,511	13.00	388,117	13.00	388,117	
office clerk i	.50	14,624	.50	14,789	.50	14,789	
TOTAL m00a0102*	320.90	14,980,358	315.90	16,003,047	315.90	16,003,047	
TOTAL m00a01 **	420.50	21,012,561		23,069,030		23,069,030	
m00b01 Regulatory Services							
m00b0103 Office of Health Care Qua	ality						
physician program manager i	.60	85,444		90,090		90,090	
exec vi	1.00	62,716		100,581		100,581	
asst attorney general vii	1.00	96,379		99,457		99,457	
nursing prgm conslt/admin iv	1.00	76,660	1.00	80,081	1.00	80,081	
prgm mgr iv	2.00	173,803		176,359		176,359	
admin prog mgr ii	1.00	82,401	1.00	85,017	1.00	85,017	
prgm mgr ii	2.00	136,985	2.00	139,501	2.00	139,501	
administrator iv	3.00	165,811	3.00	209,835	3.00	209,835	
prgm admin iii hlth services	.80	53,396	.80	55,379	.80	55,379	
asst attorney general v	1.00	56,497	1.00	68,238	1.00	68,238	
computer network spec supr	1.00	69,078	1.00	71 ,1 29	1.00	71,129	
database specialist supervisor	1.00	63,860	1.00	65,887	1.00	65,887	
nursing instructor	2.00	136,231	2.00	141,392	2.00	141,392	
database specialist ii	2.00	122,523	2.00	127,046	2.00	127,046	
hlth fac surveyor nurse ii	76.00	4,646,267	84.00	5,330,475	84.00	5,330,475	
ph lab sci supervisor	1.00	55,220		103,766	2.00	103,766	
administrator ii	1.00	61,272		63,618	1.00	63,618	
computer network spec ii	1.00	60,132		62,417	1.00	62,417	
hlth fac survey coordinator ii	1.00	62,451	1.00	64,847	1.00	64,847	

	FY 2010	FY 2010	FY 2011	FY 2011	FY 2012	FY2012	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00b01 Regulatory Services							
m00b0103 Office of Health Care Qua	lity						
hlth fac surveyor nurse i	13.80	398,599	2.80	156,988	2,80	156,988	
hlth policy analyst ii	.00	0	1.00	48,807	1.00	48,807	
lab scientist surveyor ii	5.00	312,434	5.50	344,869		344,869	
administrator i	1.00	33,669		0	.00	0	
hlth fac survey coordinator i	12.00	677,442		702,372	12.00	702,372	
it functional analyst ii	1.00	49,036		51,214		51,214	
sanitarian iv registered	4.00	231,132		239,856		239,856	
social worker ii, health svcs	1.00	62,351	1.00	64,331		64,331	
accountant ii	1.00	47,232		48,928		48,928	
coord spec prgms hlth serv iv d	2.00	154,695		168,669		168,669	
coord spec prgms hlth serv iv h	1.00	55,290		56,930		56,930	
it functional analyst i	.00	. 0		40,013		40,013	
registered dietitian iii	3.00	169,721	3.00	178,540		178,540	
admin officer ii	4.00	198,181	4.00	206,753	4.00	206,753	
coord spec prgms hlth serv iii	1.00	42,708		44,254		44,254	
coord spec prgms hlth serv iii	1.00	22,498	.00	0	.00	0	
coord spec prgms hlth serv iii	11.00	451,466		503,324		503,324	
admin spec iii	3.00	111,128		134,979	3.00	134,979	
admin spec ii	3.00	98,064	2.00	87,335	2.00	87,335	
obs-medical care prog specialis	1.00	37,079	1.00	37,495	1.00	37,495	
exec assoc i	1.00	48,862	1.00	50,414	1.00	50,414	
admin aide	1.00	41,920	1.00	43,251	1.00	43,251	
office supervisor	1.00	42,696	1.00	44,052	1.00	44,052	
office secy iii	6.00	19 3, 780	6.00	207,773	6.00	207,773	
office secy ii	6.00	198,638	5.00	166,697	5.00	166,697	
office services clerk lead	2.00	74,462	2.00	73,760	2.00	73,760	
office services clerk	1.00	36,799	1.00	37,212	1.00	37,212	
						• • • • • • • • • • • • • • • • • • • •	
TOTAL m00b0103*	186.20	10,057,008	183.70	10,873,931	183.70	10,873,931	
m00b0104 Health Professional Board							
asst attorney general vi	2.00	147,808		152,936		152,936	
prgm mgr iv	1.00	25,776	1.00	96,808	1.00	96,808	
prgm mgr ii	5.00	351,289	5.00	381,310	5.00	381,310	
prgm mgr i	9.80	444,407	10.30	692,655	10.30	692,655	
administrator iii	2.00	130,142	2.00	134,539	2.00	134,539	
dentist ii	1.00	106,227	1.00	110,297	1.00	110,297	
computer network spec supr	1.00	66,351	1.00	68,457	1.00	68,457	
computer network spec supr	1.00	70,255	1.00	72,505	1.00	72,505	
computer network spec lead	.00	18,025	1.00	65,366	1.00	65,366	
database specialist ii	4.00	215,310	4.00	221,621	4.00	221,621	
social work prgm admin, health	1.00	128,847	2.00	136,454	2.00	136,454	
computer network spec ii	2.00	103,022	1.00	60,083	1.00	60,083	
hlth fac surveyor nurse i	1.00	63,529	1.00	66,096	1.00	66,096	

	FY 2010	FY 2010	FY 2011	FY 2011	FY 2012	FY2012			
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol		
		-							
m00b0104 Health Professional Boar				/		/			
it programmer analyst ii	1.00	48,613		52,605		52,605			
pharmacist ii	1.00	52,729		54,635		54,635			
staff atty i attorney general	1.00	50,986		52,605		52,605			
social worker ii, health svcs	2.00	71,314		106,642		106,642			
admin officer iii	10.00	373,341		396,544		396,544			
agency budget spec ii	1.00	47,423		48,928		48,928			
hlth occupations invest supv	3.00	154,239		159,360		159,360			
admin officer ii	3.50	210,186		251,363		251,363			
hlth occupations invest iii	8.00	336,008		367,286		367,286			
admin officer i	4.00	194,012		228,191		228,191			
coord spec prgms hlth serv ii h		39,744		42,333		42,333			
admin spec iii	8.00	398,940		437,609		437,609			
hlth occupations invest i	1.00	38,641		42,013		42,013			
admin spec ii	12.50	341,912		384,339		384,339			
admin spec i	.00	19,949		42,141		42,141			
office supervisor	1.00	32,675		30,200		30,200			
office secy iii	6.50	207,973		226,995		241,212			
office secy ii	5.00	160,058		176,276		203,059			
office secy i	2.00	52,969		56,338		81,577			
office services clerk	3.00	119,357		95,544		95,544			
office clerk ii	1.00	25,421		26,370		26,370			
telephone operator ii	1.00	0	.00	0	.00	0			
TOTAL m00b0104*	107.30	4,847,478	110.10	5,537,444	112.60	5,603,683			
m00b0105 Board of Nursing									
prgm mgr senior ii	1.00	94,284	1.00	96,501	1.00	96,501			
asst attorney general vi	3.00	223,009		231,485		231,485			
nursing prgm conslt/admin iii	1.00	83,060	1.00	85,697		85,697			
nursing prgm conslt/admin ii	6.00	401,540	6.00	426,950		426,950			
nursing prgm conslt/admin ii	1.00	0		0		0			
nursing prgm conslt/admin i	2.00	130,821		135,214		135,214			
computer network spec mgr	1.00	76,407		78,832		78,832			
computer network spec supr	1.00	59,149		61,044		61,044			
computer network spec lead	1.00	64,178	1.00	66,627		66,627			
hlth fac surveyor nurse ii	5.00	143,701	3.00	177,910	3.00	177,910			
staff atty ii attorney genral	2.00	114,344	2.00	118,185	2.00	118,185			
hlth fac surveyor nurse i	.00	69,754	3.00	157,815	3.00	157,815			
staff atty i attorney general	2.00	81,121	2.00	97,614	2.00	97,614			
administrator i	1.00	58,767	1.00	60,757	1.00	60,757			
computer network spec i	1.00	40,130	1.00	41,074	1.00	41,074			
it programmer analyst i	1.00	44,397	1.00	45,806	1.00	45,806			
hlth occupations invest supv	1.00	54,957	1.00	56,930	1.00	56,930			
hlth occupations invest iii	3.00	122,565	4.00	173,281	4.00	173,281			
admin officer i	5.00	234,228	6.00	275,285	6.00	275,285			
· · · ·		,				,_05			

	FY 2010	FY 2010	FY 2011	FY 2011	FY 2012	FY2012	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
TOOLOTOF Deced of Numerica							
m00b0105 Board of Nursing	1 00	/0.375	1 00	/E 217	1 00	/ 5 217	
admin spec iii	1.00	40,275		45,213		,	
admin spec ii	12.00	257,640		421,261		511,861	New
admin spec i	1.00	32,056		37,779		37,779	
computer operator ii	1.00	34,068		34,450		34,450	
paralegal ii	1.00	11,260		98,632		98,632	
management associate	1.00	42,651		43,917		43,917	
office supervisor	1.00	40,411		41,694		41,694	
office secy iii	3.00	108,035		110,704		110,704	
fiscal accounts clerk ii	1.00	29,399		29,728		29,728	
office services clerk	8.00	216,543	8.00	225,375	8.00	225,375	
TOTAL m00b0105*	68.00	2,908,750	72.00	3,475,760	75.00		
m00b0106 Maryland Board of Physic	ians						
bpqa exec director	1.00	103,585	1.00	108,208	1.00	108,208	
asst attorney general vii	2.00	192,408		198,914		198,914	
asst attorney general vi	5.60	432,625		483,900		483,900	
bpqa dep director	1.00	90,133		93, 194		93, 194	
it director ii	1.00	86,232		89,717		89,717	
it asst director ii	1.00	78,478		80,969		80,969	
prgm admin v	1.00	79,344		81,864		81,864	
administrator iii	1.00	66,689		69,224		69,224	
administrator i	1.00	62,098		64,331		64,331	
asst attorney general v	1.00	70,336		72,276		72,276	
fiscal services chief ii	1.00	67,226		75,320		75,320	
administrator ii	1.00	53,061		54,635		54,635	
hlth policy analyst ii	1.00	67,845		69,999		69,999	
it programmer analyst ii	1.00	59,235		61,239		61,239	
social work supv health svcs	1.00	30,637		43,725		43,725	
administrator i	1.00	49,425	1.00	51,214		51,214	
bpqa compliance analyst adv	2.00	113,252		119,775		119,775	
hlth policy analyst i	1.00	50,178		52,192		52,192	
admin officer iii	1.00	48,599		54,809		54,809	
admin officer iii	1.00	46,367		48,012		48,012	
computer info services spec ii	1.00	51,133	1.00	52,770	1.00	52,770	
bpqa compliance analyst ii gen	1.00	47,753	1.00	49,468	1.00	49,468	
admin officer i	1.00	52,068	1.00	53,944	1.00	53,944	
admin officer i	2.00	89,223	2.00	91,968	2.00	91,968	
admin spec îii	.00	29,153	1.00	50,563	1.00	50,563	
admin spec iii	5.00	158,659	4.00	162,225	4.00	162,225	
admin spec ii	.00	3,541	.50	15,100	.50	15,100	
admin spec ii	1.00	38,728	1.00	40,200	1.00	40,200	
admin spec ii	4.40	117,555	3.90	146,757	3.90	146,757	
obs-admin spec i	1.00	35,386	1.00	35,783	1.00	35,783	
mbp comp chief inv	1.00	93,829	1.00	96,808	1.00	96,808	

PERSONNEL DETAIL

Classification Title	FY 2010 Positions			FY 2011 Appropriation		FY2012 Allowance	Symbol
m00b0106 Maryland Board of Phys	icians						
mbp comp anal supr intake	1.00	72,187	1.00	74,499	1.00	74,499	
mbp comp anal lead inv	3.00	194,860	3.00	201,217	3.00	201,217	
mbp comp anal inv	10.00	366,263	10.00	480,434	10.00	480,434	
mbp comp anal assoc inv	1.00	-695	1.00	36,280	1.00	36,280	
paralegal ii	1.00	0	.00	0	.00	0	
paralegal ii	.00	33,821	1.00	41,250	1.00	41,250	
management assoc	1.00	41,024	1.00	42,333	1.00	42,333	
management associate	1.00	19,775	1.00	34,113	1.00	34,113	
admin aide	1.00	42,005	1.00	43,251	1.00	43,251	
office secy ii	1.00	31,541	1.00	31,895	1.00	31,895	
office secy ii	5.00	162,307	5.00	165,459	5.00	165,459	
office services clerk	2.00	30,213	1.00	30,552	1.00	30,552	
office services clerk	1.00	27,262	1.00	27,992	1.00	27,992	
TOTAL m00b0106*	72.00	3,585,344	71.00	3,978,378	71.00	3,978,378	
TOTAL m00b01 **	433.50	21,398,580	436.80	23,865,513	442.30	24,022,352	

	FY 2010	FY 2010	FY 2011	FY 2011	FY 2012	FY2012	
Classification Title	Positions	•		A pp ropriation		Allowance	Symbol
m00f01 Deputy Secretary for Pu	olic Mealth S	arvices					
m00f0101 Executive Direction	otic neattin a	Ser vices					
exec ix	1.00	136,219	1.00	143,270	1.00	143,270	
exec vi	1.00	103,343		115,000		115,000	
asst attorney general vi	1.00	89,833		93,194		93,194	
agency procurement spec ii	.00	0		38,594		38,594	
admin officer ii	.00	0		36,280		36,280	
exec assoc ii	1.00	35,196		44,610		44,610	
		,					
TOTAL m00f0101*	4.00	364,591	6.00	470,948	6.00	470,948	
TOTAL mOOfO1 **	4.00	364,591	6.00	470,948	6.00	470,948	
m00f02 Infectious Disease and I							
m00f0203 Infectious Disease and I							
physician program manager ii	.00	0		330,214		330,214	
physician program manager i	2.00	299,541		144,358		144,358	
exec vi	.00	4,904		0		0	
prgm mgr senior iv	1.00	111,152		121,005		121,005	
prgm mgr senior iii	1.00	4,353		0		0	
prgm mgr senior ii	2.00	206,161		314,697		314,697	
prgm mgr senior i	1.00	90,834		64,349		64,349	
asst attorney general vi	1.00	89,955		93, 194		93,194	
prgm mgr iv	2.00	180,0 9 2		186,388	2.00	186,388	
admin prog mgr iii	.00	0		84,089		84 , 089	
administrator vi	1.00	81,174	1.00	84,089	1.00	84,089	
nursing prgm conslt/admin iii	4.00	292,514	4.00	305,797	4.00	305,797	
prgm mgr iii	3.00	174,435		173,031	2.00	173,031	
admin prog mgr ii	1.00	77,740	.00	0	.00	0	
envrmntl prgm mgr i general	5.00	322,099	4.00	283,023	4.00	283,023	
nursing prgm conslt/admin ii	1.00	70,249	1.00	73,087	1.00	73,087	
prgm admin v hlth services	1.00	71,897	1.00	74,499	1.00	74,499	
prgm mgr ii	1.00	5 3, 108		69,003	1.00	69,003	
administrator iv	5.00	335,697	6.00	394,782	6.00	394,782	
nursing prgm conslt/admin i	6.00	300,101	4.00	264,755	4.00	264 , 755	
administrator iii	2.00	93,116	2.00	133,353	2.00	133,353	
prgm admin iii hlth services	3.00	175,026	3.00	195,153	3.00	195 , 153	
physician program specialist	1.00	155,245	.00	0	.00	0	
computer network spec supr	3.00	203,057	3.00	209,664	3.00	209,664	
database specialist supervisor	2.00	192,879		208,419	3.00	208,419	
database specialist ii	3.00	122,141	2.00	121,216	2.00	121,216	
epidemiologist iii	14.00	835,284		890,234	14.00	890,234	
hlth fac surveyor nurse ii	.00	0	1.00	46,563	1.00	46,563	
ph lab sci supervisor	1.00	60,850	1.00	62,917	1.00	62,917	
prgm admin iii	1.00	68,253	1.00	, 70,562	1.00	70,562	
registered dietitian dir cntrl	1.00	13,599	.00	0	.00	0	
sanitarian vi registered	10.00	604,714		730,083	11.00	730,083	
				,		.20,005	

		FY 2010	FY 2010	FY 2011	FY 2011	FY 2012	FY2012	_
C 	lassification Title				Appropriation		Allowance	Sул
m00f02	Infectious Disease and	Environmontal	Noolth Admini	stration				
	Infectious Disease and							
	strator ii	2.00	125,190		64,847	1.00	64,847	
	strator ii	2.00	119,484		123,656		123,656	
	procurement spec supv	1.00	37,552		60,083		60,083	
	er network spec ii	1.00	51,960		53,610		53,610	
•	iologist ii	14.60	711,940				967,786	
-	olicy analyst ii	1.00	0		0		0	
•	dmin ii	1.00	62,464		64,847		64,847	
	dmin ii hlth services	5.00	284,993		371,086		371,086	
•	rian v registered	.00	0		43,725		43,725	
	strator i	2.00	51,968		53,189		53,189	
	se specialist i	1.00	58,636		60,757		60,757	
	iologist i	6.00	211,432		354,903		354,903	
•	dmin i hlth services	2.00	113,144		57,386		57,386	
	ch statistician iii	3.00	100,911		108,742		108,742	
	rian iv registered	16.00	945,684		957,672		957,672	
	officer iii	9.00	492,548		405,574		405,574	
	budget spec ii	2.00	104,756		108,629		108,629	
	procurement spec ii	1.00	51,916		53,780		53,780	
	spec prgms hlth serv iv	1.00	54,957		56,930		56,930	
	spec prgms hith serv iv		852,697		863,802		863,802	
	ch statistician ii	2.00	94,761		49,859		49,859	
	officer ii	4.00	130,304		182,984		182,984	
	lth educator ii	5.00	205,178		231,001		231,001	
	spec prgms hlth serv iii		85,357		53,359		53,359	
	officer i	2.00	46,090		41,567		41,567	
	spec prgms hlth serv ii		43,704		44,731		44,731	
	ch statistician i	1.00	38,928		39,365		39,365	
	rian i registered	1.00	37,407		37,977		37,977	
	spec iii	5.00	209,878		216,865		216,865	
	spec ii	3.00	124,981		128,966		128,966	
	investment specialist i		199,215		234,502		234,502	
	accounts technician i	.00	17,802		0		0	
	ecords reviewer	3.00	109,257		111,540		111,540	
	ssoc ii	1.00	0		0	.00	0	
exec a		.00	0		52,356	1.00	52,356	
	ment associate	1.00	48,047	.00	. 0	.00	0	
	eer activities coord sup		0	1.00	50,015	1.00	50,015	
admin	•	3.00	124,574	2.00	86,502	2.00	86,502	
	secy iii	12.50	433,651	14.00	486,018	14.00	486,018	
	accounts clerk ii	1.00	14,635	.00	0	.00	0	
	secy ii	2.00	58,423	3.00	100,543	3.00	100,543	
	services clerk	4.00	117,012	3.00	109,632	3.00	109,632	
TOTAL mO	0f0203*	226.10	11,861,606	223.00	12,817,310	223.00	12,817,310	
	0f02 **	226.10	11,861,606	223.00	12,817,310	223.00	12,817,310	

	FY 2010	FY 2010	FY 2011	FY 2011	FY 2012	FY2012	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00f02 Infectious Disease and		Health Admini	stration				
m00f0249 Local Health Non-Budget							
physician program manager iii	1.00	16 8, 704		174,758		174,758	
physician program manager iii	1.50	0		66,643		66,643	
physician program manager ii	2.00	205,039		306,142		306,142	
physician program manager ii	4.00	663,249		•		6 88, 040	
physician program manager i	3.00	444,652		462,503		462,503	
physician program manager i	2.00	288,694		300,300		300,300	
prgm mgr senior ii	10.00	927,379	10.00	956,230		956,230	
prgm mgr senior i	1.00	75,036	1.00	103,328		103,328	
prgm mgr iv	3.00	253,831	3.00			262,764	
comm hlth dir of nursing ii	13.00	969,077	13.00	1,057,342	13.00	1,057,342	
envrmntl sanitarian dir ii	12.00	894,690	12.00	928,826	12.00	928,826	
prgm mgr iii	10.00	622,210	12.00	882,903	12.00	882,903	
comm hlth dir of nursing i	2.00	77,549	1.00	80,333	1.00	80,333	
envrmntl sanitarian dir i	7.00	507,463	7.00	530,131	7.00	530,131	
prgm admin v hlth services	3.00	220,793	3.00	227,830	3.00	227,830	
prgm mgr ii	2.00	133,649	2.00	138,423	2.00	138,423	
psychology services chief	1.00	79,026	1.00	81,864	1.00	81,864	
administrator iv	2.00	184,916	3.00	205,397	3.00	205,397	
prgm admin iv hlth services	19.00	1,153,075	17.00	1,170,877	17.00	1,170,877	
prgm mgr i	4.00	238,200	4.00	258,502	4.00	258,502	
dir admin serv loc hlth iii	9.00	400,245	8.00	500,695	8.00	500,695	
prgm admin iii hlth services	3.00	206,209	3.00	210,653	3.00	210,653	
dir admin serv loc hlth ii	4.00	199,430	5.00	254,971	5.00	254,971	
te16	.00	0	1.00	41,074	1.00	41,074	
physician clinical specialist	12.50	1,930,578	13.15	1,933,666	13.15	1,933,666	
physician clinical specialist	6.35	673,899	5.55	809,828		809,828	
physician program specialist	.00	0	.00	0	.00	0	
physician supervisor	1.70	218,363	1.70	224,889	1.70	224,889	
physician clinical staff	.50	63,328	.50	64,613	.50	64,613	
physician clinical staff	.00	0	1.00	91,432	1.00	91,432	
dentist iii community health	4.00	321,926	4.00	407,251	4.00	407,251	
dentist ii	.60	62,422		202,309	2.60	202,309	
comm hlth asst dir of nursing	5.00	352,356	4.00	309,583	4.00	309,583	
computer network spec mgr	1.00	70,554	1.00	73,087	1.00	73,087	
hlth planning dev admin ii	1.00	76,100	1.00	78,832	1.00	78,832	
nurse practitioner/midwife sup		270,761	3.00	204,982	3.00	204,982	
teacher apc	2.00	121,229		125,077	2.00	125,077	
comm hlth nurse program manage		1,931,200		2,088,655	31.00	2,088,655	
computer network spec supr	7.00	455,996		471,028	7.00	471,028	
envrmntl sanitarian mgr ii	6.00	424,230		428,691	6.00	428,691	
fiscal services chief ii	1.00	70,557		72,505	1.00	72,505	
it programmer analyst supervis		66,065	1.00	68,457	1.00	68,457	
nurse practitioner/midwife ii	22.00	1,341,351	20.40	1,404,965	20.40	1,404,965	
psychologist ii	3.60	263,170		272,602	3.60	272,602	
F - / / ·				,		,	

computer network spec lead 2.00 84,807 2.00 envrmntl sanitarian mgr i 4.00 263,841 4.00 epidemiologist iii 2.75 128,534 2.75 fiscal services chief i 4.00 171,300 4.00 home health nurse supervisor 1.00 66,825 1.00 nurse practitioner/midwife i 2.00 50,165 1.80 personnel administrator ii 1.00 68,254 1.00 prym admin iii addctn 9.00 645,703 11.00 prym admin iii mental hlth 6.00 12,499 5.00 psychologist i .20 0 .20 registered nurse supv med 4.00 273,436 4.00 social work prgm admin, health 8.00 377,759 8.00 accountant supervisor i 1.00 55,834 1.00 administrator ii 4.00 275,74 5.00 .20 agency budget spec supv 2.00 52,720 2.00 .20 agency grants spec supv 1.00		sitions A	FY2012 Illowance	Symbo
bf0249 Local Health Non-Budgeted Funds registered nurse manager med .00 8,484 1.00 registered nurse manager psych 1.00 72,485 1.00 rebmaster supr 1.00 60,046 1.00 comm hith nurse program super 65.55 3,916,230 66.35 4, computer network spec lead 2.00 84,807 2.00 90 spidemiologist iii 2.75 128,534 2.75 153 128,534 2.75 sical services chief i 4.00 171,300 4.00 90 </th <th>,</th> <th></th> <th></th> <th></th>	,			
registered nurse manager med .00 8,484 1.00 registered nurse manager psych 1.00 72,485 1.00 comm hlth nurse program super 65.55 3,916,230 66.35 4, computer network spec lead 2.00 84,807 2.00 envrmntl sanitarian mgr i 4.00 263,841 4.00 epidemiologist iii 2.75 128,534 2.75 fiscal services chief i 4.00 171,300 4.00 home health nurse supervisor 1.00 66,825 1.00 nurse practitioner/midwife i 2.00 50,165 1.80 personnel administrator ii 1.00 68,254 1.00 orgin admin iii addctn 9.00 645,703 11.00 orgistered nurse supv med 4.00 273,436 4.00 spechologist i .20 0 .20 registered nurse supv med 4.00 275,774 5.00 speech patholgst audiolgst iv 2.00 131,483 2.00 accountant supervisor i 1.00 55,834 1.00 addministrator ii 4.00				
registered nurse manager psych 1.00 72,485 1.00 webmaster supr 1.00 60,046 1.00 comm hlth nurse program super 65.55 3,916,230 66.35 4, computer network spec lead 2.00 84,807 2.00 epidemiologist iii 2.75 128,534 2.75 fiscal services chief i 4.00 171,300 4.00 nurse practitioner/midwife i 2.00 50,165 1.80 personnel administrator ii 1.00 68,254 1.00 nurse pradmin iii addctn 9.00 645,703 11.00 9 psychologist i .20 0 .20 registered nurse supv med 4.00 273,436 4.00 spech patholgst audiolgst iv 2.00 13,483 2.00 accountant supervisor i 1.00 58,834 1.00 administrator ii 4.00 275,774 5.00 .2				
webmaster supr 1.00 60,046 1.00 comm hith nurse program super 65.55 3,916,230 66.35 4, computer network spec lead 2.00 84,807 2.00 envrmntl sanitarian mgr i 4.00 263,841 4.00 epidemiologist iii 2.75 128,534 2.75 fiscal services chief i 4.00 171,300 4.00 home health nurse supervisor 1.00 66,825 1.00 nurse practitioner/midwife i 2.00 50,165 1.80 personnel administrator ii 1.00 68,254 1.00 prgm admin iii mental hlth 6.00 112,499 5.00 psychologist i .20 0 .20 registered nurse supv med 4.00 273,436 4.00 social work prgm admin, health 8.00 377,759 8.00 .3 speech patholgst audiolgst iv 2.00 131,483 2.00 .3 agency grants spec supv 1.00 14,556 1.00 .3 a/d professional counselor supe 22.35 902,267 20.60 1,	7 3,9 10	1.00	73,910	
comm hlth nurse program super 65.55 3,916,230 66.35 4, computer network spec lead 2.00 84,807 2.00 envimntl sanitarian mgr i 4.00 263,841 4.00 epidemiologist iii 2.75 128,534 2.75 fiscal services chief i 4.00 171,300 4.00 home health nurse supervisor 1.00 66,825 1.00 nurse practitioner/midwife i 2.00 50,165 1.80 personnel administrator ii 1.00 68,254 1.00 prgm admin iii addctn 9.00 645,703 11.00 prgm admin iii mental hlth 6.00 112,499 5.00 psychologist i .20 0 .20 registered nurse supv med 4.00 273,436 4.00 social work prgm admin, health 8.00 377,759 8.00 sceuthattor ii 1.00 55,834 1.00 administrator ii agency budget spec supv 2.00 52,720 2.00 .20 adprofessio	75,320	1.00	75,320	
computer network spec lead 2.00 84,807 2.00 envrmntl sanitarian mgr i 4.00 263,841 4.00 epidemiologist iii 2.75 128,534 2.75 fiscal services chief i 4.00 71,300 4.00 home health nurse supervisor 1.00 66,825 1.00 nurse practitioner/midwife i 2.00 50,165 1.80 personnel administrator ii 1.00 68,254 1.00 prym admin iii addctn 9.00 645,703 11.00 psychologist i .80 55,152 .80 psychologist i .20 0 .20 registered nurse supv med 4.00 273,436 4.00 social work prgm admin, health 8.00 377,759 8.00 accountant supervisor i 1.00 55,834 1.00 administrator ii 4.00 275,774 5.00 .2 agency budget spec supv 2.00 52,720 2.00 .2 agency grants spec supv 1.00 14,556<	62,220	1.00	62,220	
envrmntl sanitarian mgr i 4.00 263,841 4.00 epidemiologist iii 2.75 128,534 2.75 fiscal services chief i 4.00 171,300 4.00 home health nurse supervisor 1.00 66,825 1.00 nurse practitioner/midwife i 2.00 50,165 1.80 personnel administrator ii 1.00 68,254 1.00 prgm admin iii addctn 9.00 645,703 11.00 prgm admin iii mental hlth 6.00 112,499 5.00 psychologist i .20 0 .20 registered nurse supv med 4.00 273,436 4.00 social work prgm admin, health 8.00 377,759 8.00 speech patholgst audiolgst iv 2.00 131,483 2.00 accountant supervisor i 1.00 55,834 1.00 administrator ii 4.00 275,774 5.00 agency grants spec supv 1.00 14,556 1.00 a/d professional counselor supe 22.35 902,267 20.60 1, comm hlth nurse supervisor 77.20	,294,585	66.35	4,294,585	
epidemiologist iii 2.75 128,534 2.75 fiscal services chief i 4.00 171,300 4.00 home health nurse supervisor 1.00 66,825 1.00 nurse practitioner/midwife i 2.00 50,165 1.80 personnel administrator ii 1.00 68,254 1.00 prgm admin iii addctn 9.00 645,703 11.00 prgm admin iii mental hlth 6.00 112,499 5.00 psychologist i .20 0 .20 registered nurse supv med 4.00 273,436 4.00 social work prgm admin, health 8.00 377,759 8.00 speech patholgst audiolgst iv 2.00 131,483 2.00 accountant supervisor i 1.00 55,834 1.00 administrator ii 4.00 275,774 5.00 3 agency budget spec supv 2.00 52,720 2.00 3/d professional counselor supe 22.35 902,267 20.60 1, comm hlth nurse supervisor 77.20 4,026,251 7.820 4, 2, comm hlth nurs	132,737	2.00	132,737	
fiscal services chief i 4.00 171,300 4.00 home health nurse supervisor 1.00 66,825 1.00 nurse practitioner/midwife i 2.00 50,165 1.80 personnel administrator ii 1.00 68,254 1.00 prgm admin iii addctn 9.00 645,703 11.00 prgm admin iii mental hlth 6.00 112,499 5.00 psychologist i .20 0 .20 registered nurse supv med 4.00 273,436 4.00 social work prgm admin, health 8.00 377,759 8.00 speech patholgst audiolgst iv 2.00 131,483 2.00 administrator ii 4.00 275,774 5.00 agency grants spec supv 1.00 14,556 1.00 a/d professional counselor adva 3.00 125,066 2.00 a/d professional counselor supe 22.35 902,267 20.60 1, comm hlth educator iv 1.00 56,660 1.00 1, comm hlth nurse supervisor 77.20 4,026,251 78.20 4, c	273,038	4.00	273,038	
home health nurse supervisor 1.00 66,825 1.00 nurse practitioner/midwife i 2.00 50,165 1.80 personnel administrator ii 1.00 68,254 1.00 prgm admin iii addctn 9.00 645,703 11.00 prgm admin iii mental hlth 6.00 112,499 5.00 psychologist i .20 0 .20 registered nurse supv med 4.00 273,436 4.00 social work prgm admin, health 8.00 377,759 8.00 speech patholgst audiolgst iv 2.00 131,483 2.00 administrator ii 4.00 275,774 5.00 agency budget spec supv 2.00 52,720 2.00 agency grants spec supv 1.00 14,556 1.00 a/d professional counselor adva 3.00 125,066 2.00 a/d professional counselor supe 22.35 902,267 20.60 1, comm hlth nurse supervisor 77.20 4,026,251 78.20 4, computer info services spec sup 1.00 56,660 1.00 1.00	159,717	2.75	159,717	
home health nurse supervisor 1.00 66,825 1.00 nurse practitioner/midwife i 2.00 50,165 1.80 personnel administrator ii 1.00 68,254 1.00 prgm admin iii addctn 9.00 645,703 11.00 prgm admin iii mental hlth 6.00 112,499 5.00 psychologist i .80 55,152 .80 psychologist i .20 0 .20 registered nurse supv med 4.00 273,436 4.00 social work prgm admin, health 8.00 377,759 8.00 accountant supervisor i 1.00 55,834 1.00 administrator ii 4.00 275,774 5.00 .3 agency budget spec supv 2.00 52,720 2.00 .3 addinistrator ii 4.00 275,774 5.00 .3 addinistrator ii 1.00 14,556 1.00 .3 adprofessional counselor adva 3.00 125,066 2.00 .3 a/d professional counselor supe 22.35 902,267 2.06 .1 <tr< td=""><td>214,458</td><td>4.00</td><td>214,458</td><td></td></tr<>	214,458	4.00	214,458	
nurse practitioner/midwife i 2.00 50,165 1.80 personnel administrator ii 1.00 68,254 1.00 prgm admin iii addctn 9.00 645,703 11.00 prgm admin iii mental hlth 6.00 112,499 5.00 psychologist i .80 55,152 .80 psychologist i .20 0 .20 registered nurse supv med 4.00 273,436 4.00 social work prgm admin, health 8.00 377,759 8.00 accountant supervisor i 1.00 55,834 1.00 administrator ii 4.00 275,774 5.00 .20 agency budget spec supv 2.00 52,720 2.00 .20 agency budget spec supv 1.00 14,556 1.00 .20 a/d professional counselor supe 22.35 902,267 20.60 1, comm hlth nurse supervisor 77.20 4,026,251 78.20 4, computer info services spec sup 1.00 56,660 1.00 .20 computer info services spec sup 1.00 56,660 <	69,224	1.00	69,224	
personnel administrator ii 1.00 68,254 1.00 prgm admin iii addctn 9.00 645,703 11.00 prgm admin iii mental hlth 6.00 112,499 5.00 psychologist i .20 0 .20 registered nurse supv med 4.00 273,436 4.00 social work prgm admin, health 8.00 377,759 8.00 speech patholgst audiolgst iv 2.00 131,483 2.00 accountant supervisor i 1.00 55,834 1.00 administrator ii 4.00 275,774 5.00 3 agency budget spec supv 2.00 52,720 2.00 3 ayd professional counselor adva 3.00 125,066 2.00 a/d professional counselor supe 22.35 902,267 20.60 1, comm hlth nurse psychiatric 5.00 284,567 7.00 3 computer info services spec sup 1.00 56,660 1.00 3 computer info services spec sup 1.00 56,660 1.00 1, computer info services spec sup 1.00	92,325	1.80	92,325	
prgm admin iii addctn 9.00 645,703 11.00 prgm admin iii mental hlth 6.00 112,499 5.00 psychologist i .80 55,152 .80 psychologist i .20 0 .20 registered nurse supv med 4.00 273,436 4.00 social work prgm admin, health 8.00 377,759 8.00 speech patholgst audiolgst iv 2.00 131,483 2.00 accountant supervisor i 1.00 55,834 1.00 administrator ii 4.00 275,774 5.00 3 agency budget spec supv 2.00 52,720 2.00 3 a/d professional counselor adva 3.00 125,066 2.00 3 a/d professional counselor supe 22.35 902,267 20.60 1, comm hlth nurse psychiatric 5.00 284,567 7.00 3 computer info services spec sup 1.00 56,660 1.00 3 computer info services spec sup 3.00 1,626,705	70,562	1.00	70,562	
prgm admin iii mental hlth6.00112,4995.00psychologist i.8055,152.80psychologist i.200.20registered nurse supv med4.00273,4364.00social work prgm admin, health8.00377,7598.00speech patholgst audiolgst iv2.00131,4832.00accountant supervisor i1.0055,8341.00administrator ii4.00275,7745.00agency budget spec supv2.0052,7202.00agency grants spec supv1.0014,5561.00a/d professional counselor adva3.00125,0662.00a/d professional counselor supe22.35902,26720.601,comm hlth nurse psychiatric5.00284,5677.001comm klth nurse supervisor77.204,026,25178.204,computer info services spec sup1.0056,6601.001,computer network spec ii13.50681,60713.601,envrmntl sanitarian prg supv30.001,626,70531.001,epidemiologist ii2.00122,9373.001,http policy analyst ii2.00112,9702.00programmer analyst ii1.0057,6281.001,programmer analyst ii1.0057,6281.001,programmer analyst ii2.00109,9901.001,	687,663	11.00	687,663	
psychologist i .80 55,152 .80 psychologist i .20 0 .20 registered nurse supv med 4.00 273,436 4.00 social work prgm admin, health 8.00 377,759 8.00 speech patholgst audiolgst iv 2.00 131,483 2.00 accountant supervisor i 1.00 55,834 1.00 administrator ii 4.00 275,774 5.00 3 agency budget spec supv 2.00 52,720 2.00 3 add professional counselor adva 3.00 125,066 2.00 3/d a/d professional counselor supe 22.35 902,267 20.60 1, comm hlth educator iv 1.00 94,507 2.00 3/d comm hlth nurse psychiatric 5.00 284,567 7.00 3/d computer info services spec sup 1.00 56,660 1.00 1, computer network spec ii 13.50 681,607 13.60 1, epidemiologist ii 2.00	236,403	5.00	236,403	
psychologist i .20 0 .20 registered nurse supv med 4.00 273,436 4.00 social work prgm admin, health 8.00 377,759 8.00 speech patholgst audiolgst iv 2.00 131,483 2.00 accountant supervisor i 1.00 55,834 1.00 administrator ii 4.00 275,774 5.00 3 agency budget spec supv 2.00 52,720 2.00 3 adprofessional counselor adva 3.00 125,066 2.00 3 a/d professional counselor supe 22.35 902,267 20.60 1, comm hlth educator iv 1.00 94,507 2.00 3 comm hlth nurse psychiatric 5.00 284,567 7.00 3 computer info services spec sup 1.00 56,660 1.00 3 computer info services spec sup 30.00 1,626,705 31.00 1, epidemiologist ii 2.00 91,967 3.00 3.00 hlth policy analyst ii<	56,450	.80	56,450	
registered nurse supv med 4.00 273,436 4.00 social work prgm admin, health 8.00 377,759 8.00 speech patholgst audiolgst iv 2.00 131,483 2.00 accountant supervisor i 1.00 55,834 1.00 administrator ii 4.00 275,774 5.00 3 agency budget spec supv 2.00 52,720 2.00 agency grants spec supv 1.00 14,556 1.00 a/d professional counselor adva 3.00 125,066 2.00 a/d professional counselor supe 22.35 902,267 20.60 1, comm hlth educator iv 1.00 94,507 2.00 3 3 comm hlth nurse supervisor 77.20 4,026,251 78.20 4, computer info services spec sup 1.00 56,660 1.00 3 3 computer network spec ii 13.50 681,607 13.60 1, epidemiologist ii 2.00 19,967 3.00 1, peidemiologist ii 2.00 122,937 3.00 1, h	9,313	.20	9,313	
social work prgm admin, health 8.00 377,759 8.00 speech patholgst audiolgst iv 2.00 131,483 2.00 accountant supervisor i 1.00 55,834 1.00 administrator ii 4.00 275,774 5.00 3 agency budget spec supv 2.00 52,720 2.00 agency grants spec supv 1.00 14,556 1.00 a/d professional counselor adva 3.00 125,066 2.00 a/d professional counselor supe 22.35 902,267 20.60 1,1 comm hlth educator iv 1.00 94,507 2.00 3 comm hlth nurse psychiatric 5.00 284,567 7.00 3 computer info services spec sup 1.00 56,660 1.00 3 computer network spec ii 13.50 681,607 13.60 3 envrmntl sanitarian prg supv 30.00 1,626,705 31.00 1,4 epidemiologist ii 2.00 122,937 3.00 1,4 hth policy analyst ii 2.00 122,937 3.00 1,4 progra	265,206	4.00	265,206	
speech patholgst audiolgst iv 2.00 131,483 2.00 accountant supervisor i 1.00 55,834 1.00 administrator ii 4.00 275,774 5.00 3 agency budget spec supv 2.00 52,720 2.00 3 agency grants spec supv 1.00 14,556 1.00 3 a/d professional counselor adva 3.00 125,066 2.00 a/d professional counselor supe 22.35 902,267 20.60 1,1 comm hlth educator iv 1.00 94,507 2.00 3 comm hlth nurse psychiatric 5.00 284,567 7.00 3 computer info services spec sup 1.00 56,660 1.00 3 computer network spec ii 13.50 681,607 13.60 3 epidemiologist ii 2.00 91,967 3.00 1,4 hth policy analyst ii 2.00 122,937 3.00 1,4 pidemiologist ii 2.00 122,937 3.00 1,4 pidemiologist ii 2.00 122,937 3.00 1,4	460,408	8.00	460,408	
accountant supervisor i 1.00 55,834 1.00 administrator ii 4.00 275,774 5.00 3 agency budget spec supv 2.00 52,720 2.00 agency grants spec supv 1.00 14,556 1.00 a/d professional counselor adva 3.00 125,066 2.00 a/d professional counselor supe 22.35 902,267 20.60 1,1 comm hlth educator iv 1.00 94,507 2.00 3 3 comm hlth nurse psychiatric 5.00 284,567 7.00 3	135,928	2.00	135,928	
administrator ii4.00275,7745.00agency budget spec supv2.0052,7202.00agency grants spec supv1.0014,5561.00a/d professional counselor adva3.00125,0662.00a/d professional counselor supe22.35902,26720.601,comm hlth educator iv1.0094,5072.002.00comm hlth nurse psychiatric5.00284,5677.002.00comm hlth nurse supervisor77.204,026,25178.204,computer info services spec sup1.0056,6601.002.00computer network spec ii13.50681,60713.601,epidemiologist ii2.0091,9673.001,home health nurse4.00164,5213.001,it programmer analyst ii1.0056,6761.001.00personnel administrator i1.0057,6281.001.00programmer analyst ii2.00109,9901.001.00	57,840	1.00	57,840	
agency budget spec supv 2.00 52,720 2.00 agency grants spec supv 1.00 14,556 1.00 a/d professional counselor adva 3.00 125,066 2.00 a/d professional counselor supe 22.35 902,267 20.60 1,1 comm hlth educator iv 1.00 94,507 2.00 2.00 comm hlth nurse psychiatric 5.00 284,567 7.00 2.00 comm hlth nurse supervisor 77.20 4,026,251 78.20 4,1 computer info services spec sup 1.00 56,660 1.00 2.00 computer network spec ii 13.50 681,607 13.60 1.00 epidemiologist ii 2.00 91,967 3.00 1,4 htth policy analyst ii 2.00 122,937 3.00 1,4 home health nurse 4.00 164,521 3.00 1,4 personnel administrator i 1.00 56,676 1.00 1,4 personnel administrator i 1.00 56,676 1.00 1,4 programmer analyst ii 1.00 56,676 1.00 <td>311,330</td> <td>5.00</td> <td>311,330</td> <td></td>	311,330	5.00	311,330	
agency grants spec supv 1.00 14,556 1.00 a/d professional counselor adva 3.00 125,066 2.00 a/d professional counselor supe 22.35 902,267 20.60 1,1 comm hlth educator iv 1.00 94,507 2.00 1,1 comm hlth nurse psychiatric 5.00 284,567 7.00 1,2 comm hlth nurse supervisor 77.20 4,026,251 78.20 4,2 computer info services spec sup 1.00 56,660 1.00 1,2 computer network spec ii 13.50 681,607 13.60 1,3 envrmntl sanitarian prg supv 30.00 1,626,705 31.00 1,4 epidemiologist ii 2.00 91,967 3.00 1,4 htth policy analyst ii 2.00 122,937 3.00 1,4 http orgrammer analyst ii 1.00 56,676 1.00 1,4 nutritionist iv 2.00 119,970 2.00 19 9,7 personnel administrator i 1.00 57,628 1.00 1,4 1,4 1,4 pregra	100,475	2.00	100,475	
a/d professional counselor adva 3.00 125,066 2.00 a/d professional counselor supe 22.35 902,267 20.60 1, comm hlth educator iv 1.00 94,507 2.00 2.00 comm hlth nurse psychiatric 5.00 284,567 7.00 2.00 comm hlth nurse supervisor 77.20 4,026,251 78.20 4, computer info services spec sup 1.00 56,660 1.00 2.00 computer network spec ii 13.50 681,607 13.60 2.00 2.00 1, epidemiologist ii 2.00 91,967 3.00 1, 2.00 122,937 3.00 home health nurse 4.00 164,521 3.00 144,521 3.00 144,521 3.00 10 it programmer analyst ii 1.00 56,676 1.00 100 56,676 1.00 nutritionist iv 2.00 119,970 2.00 19,970 2.00 19,970 personnel administrator i 1.00 57,628 1.00 166,301 3.00 100 100,990 1.00 <td>43,725</td> <td>1.00</td> <td>43,725</td> <td></td>	43,725	1.00	43,725	
a/d professional counselor supe 22.35 902,267 20.60 1, comm hlth educator iv 1.00 94,507 2.00 comm hlth nurse psychiatric 5.00 284,567 7.00 2.00 comm hlth nurse supervisor 77.20 4,026,251 78.20 4,00 computer info services spec sup 1.00 56,660 1.00 2.00 computer network spec ii 13.50 681,607 13.60 2.00 envrmntl sanitarian prg supv 30.00 1,626,705 31.00 1,20 epidemiologist ii 2.00 91,967 3.00 1,20 hlth policy analyst ii 2.00 122,937 3.00 home health nurse 4.00 164,521 3.00 it programmer analyst ii 1.00 56,676 1.00 nutritionist iv 2.00 119,970 2.00 personnel administrator i 1.00 57,628 1.00 prgm admin ii addctn 2.00 109,990 1.00	108,287	2.00	108,287	
comm hlth educator iv 1.00 94,507 2.00 comm hlth nurse psychiatric 5.00 284,567 7.00 3.00 comm hlth nurse supervisor 77.20 4,026,251 78.20 4,00 computer info services spec sup 1.00 56,660 1.00 56,660 1.00 computer network spec ii 13.50 681,607 13.60 1,00	,099,175	20.60	1,099,175	
comm hlth nurse psychiatric 5.00 284,567 7.00 comm hlth nurse supervisor 77.20 4,026,251 78.20 4, computer info services spec sup 1.00 56,660 1.00 56,660 1.00 computer network spec ii 13.50 681,607 13.60 1, 60 1, envrmntl sanitarian prg supv 30.00 1,626,705 31.00 1, 1, epidemiologist ii 2.00 91,967 3.00 1, 1, 1, http policy analyst ii 2.00 122,937 3.00 1,	113,522	2.00	113,522	
comm hlth nurse supervisor 77.20 4,026,251 78.20 4,026,251 78.20 4,026,251 78.20 4,026,251 78.20 4,026,251 78.20 4,026,251 78.20 4,026,251 78.20 4,026,251 78.20 4,026,251 78.20 4,026,251 78.20 4,026,251 78.20 4,026,251 78.20 4,026,251 78.20 4,026,251 78.20 4,026,251 78.20 4,026,251 78.20 4,026,251 78.20 13.60 100 10,02 11,00 56,676 3.00 1,626,705 31.00 1,626,705 31.00 1,626,705 3.00 14,626,705 3.00 14,626,705 3.00 14,626,705 3.00 14,626,705 3.00 14,626,705 3.00 14,626,705 3.00 14,626,705 3.00 14,626,705 3.00 14,626,705 3.00 14,626,705 3.00 14,626,705 3.00 14,626,705 3.00 14,626,705 3.00 14,626,705 3.00 14,626,705 3.00 14,626,705 3.00 14,626,705	383,436	7.00	383,436	
computer info services spec sup 1.00 56,660 1.00 computer network spec ii 13.50 681,607 13.60 envrmntl sanitarian prg supv 30.00 1,626,705 31.00 1,4 epidemiologist ii 2.00 91,967 3.00 1,4 hlth policy analyst ii 2.00 122,937 3.00 home health nurse 4.00 164,521 3.00 nutritionist iv 2.00 119,970 2.00 personnel administrator i 1.00 57,628 1.00 prgm admin ii addctn 2.00 109,990 1.00	,486,716	78.20	4,486,716	
computer network spec ii 13.50 681,607 13.60 envrmntl sanitarian prg supv 30.00 1,626,705 31.00 1,4 epidemiologist ii 2.00 91,967 3.00 1,4 hlth policy analyst ii 2.00 122,937 3.00 home health nurse 4.00 164,521 3.00 it programmer analyst ii 1.00 56,676 1.00 nutritionist iv 2.00 119,970 2.00 personnel administrator i 1.00 57,628 1.00 prgm admin ii addctn 2.00 109,990 1.00	58,949	1.00	58,949	
envrmntl sanitarian prg supv 30.00 1,626,705 31.00 1,626,705 epidemiologist ii 2.00 91,967 3.00 hlth policy analyst ii 2.00 122,937 3.00 home health nurse 4.00 164,521 3.00 it programmer analyst ii 1.00 56,676 1.00 nutritionist iv 2.00 119,970 2.00 personnel administrator i 1.00 57,628 1.00 prgm admin ii addctn 2.00 106,301 3.00 prgm admin ii dev dsbl 2.00 109,990 1.00	742,409	13.60	742,409	
epidemiologist ii 2.00 91,967 3.00 hlth policy analyst ii 2.00 122,937 3.00 home health nurse 4.00 164,521 3.00 it programmer analyst ii 1.00 56,676 1.00 nutritionist iv 2.00 119,970 2.00 personnel administrator i 1.00 57,628 1.00 prgm admin ii addctn 2.00 166,301 3.00 prgm admin ii dev dsbl 2.00 109,990 1.00	,820,959	31.00	1,820,959	
hlth policy analyst ii2.00122,9373.00home health nurse4.00164,5213.00it programmer analyst ii1.0056,6761.00nutritionist iv2.00119,9702.00personnel administrator i1.0057,6281.00prgm admin ii addctn2.00166,3013.00prgm admin ii dev dsbl2.00109,9901.00	147,533	3.00	147,533	
home health nurse4.00164,5213.00it programmer analyst ii1.0056,6761.00nutritionist iv2.00119,9702.00personnel administrator i1.0057,6281.00prgm admin ii addctn2.00166,3013.00prgm admin ii dev dsbl2.00109,9901.00	167,521	3.00	167,521	
it programmer analyst ii1.0056,6761.00nutritionist iv2.00119,9702.00personnel administrator i1.0057,6281.00prgm admin ii addctn2.00166,3013.00prgm admin ii dev dsbl2.00109,9901.00	168,120	3.00	168,120	
nutritionist iv2.00119,9702.00personnel administrator i1.0057,6281.00prgm admin ii addctn2.00166,3013.00prgm admin ii dev dsbl2.00109,9901.00	58,949	1.00	58,949	
personnel administrator i 1.00 57,628 1.00 prgm admin ii addctn 2.00 166,301 3.00 prgm admin ii dev dsbl 2.00 109,990 1.00	123,936	2.00	123,936	
prgm admin ii addctn 2.00 166,301 3.00 prgm admin ii dev dsbl 2.00 109,990 1.00	64,847	1.00	64,847	
prgm admin ii dev dsbl 2.00 109,990 1.00			•	
	171,424	3.00	171,424	
~ 100	64,847 774 474	1.00	64,847 774 474	
	376,636	6.00	376,636	
	107,240	2.00	107,240	
psychology associate doctorate 1.15 38,815 1.15	57,698	1.15	57,698	
- · ·	132,416	2.00	132,416	
social work supv health svcs 14.90 803,955 15.90 9 social worker adv health svcs 1.00 59,228 1.00	907,672 61,239	15.90 1.00	907,672 61,239	

Classification Title	FY 2010 Positions	FY 2010 Expenditure	FY 2011 Positions	FY 2011 Appropriation	FY 2012 Positions	FY2012 Allowance	Symbol
m00f02 Infectious Disease and E	nvironmental	Health Admini	stration				
m00f0249 Local Health Non-Budgete		neuten Aummi	Scructon				
speech patholgst audiolgst iii	2,00	57,136	1.00	58,949	1.00	58,949	
webmaster ii	2.00	8,860		43,725		43,725	
teacher conditional dhmh	.75	41,117		42,000		42,000	
accountant lead	.00	23,591		50,255		50,255	
administrator i	23.00	1,059,845		1,122,477		1,122,477	
agency budget spec lead	1.00	53,330		55,245		55,245	
a/d professional counselor	9.35	425,080		458,563		458,563	
comm hlth educator iii	9.00	332,594		415,104		415,104	
comm hlth nurse ii	402.28	17,990,006		19,736,434		19,736,434	
comm hlth nurse ii	1.80	58,398		93,616		93,616	
computer network spec i	4.00	152,601		157,581		157,581	
envrmntl sanitarian supv	30.55	1,479,835		1,646,245		1,646,245	
epidemiologist i	3.00	35,595		47,511		47,511	
fiscal services officer i	2.00	83,202		104,384		104,384	
mh professional counselor	13.80	600,667		639,486		639,486	
nutritionist iii	3.48	217,823		316,026		316,026	
obs-addictns prgm spec ii alc	1.00	52,329		54,207		54,207	
personnel officer iii	5.00	211,320		218,504		218,504	
ph lab sci general iii	2.00	112,920		116,974		116,974	
prgm admin i dev dsbl	2.00	118,132		60,757		60,757	
prgm admin i hlth services	10.83	589,464		565,181		565,181	
prgm admin i mental hlth	2.00	106,902		110,513		110,513	
registered nurse	1.50	126,937		205,224		205,224	
research statistician iii	1.00	46,049		47,511		47,511	
sanitarian iv registered	1.00	58,630		60,757		60,757	
social worker ii, health svcs	72.85	3,342,442		4,317,924		4,317,924	
accountant ii	5.00	201,401		264,551		264,551	
admin officer iii	8.00	338,465		387,725		387,725	
agency budget spec ii	2.00	102,793		105,858		105,858	
agency grants spec ii	4.00	194,526		202,539	4.00	202,539	
agency procurement spec ii	4.00	150,919	3.00	155,805	3.00	155,805	
alcoh other drug abuse preven	8.00	403,833		419,235		419,235	
a/d associate counselor, lead	26.00	1,061,854	23.00	1,144,554	23.00	1,144,554	
comm hlth nurse i	2.56	2,265		98,801	2.56	98,801	
computer info services spec ii	11.00	495,324	10.00	490,775	10.00	490,775	
computer network spec trainee	1.00	0	1.00	38,594	1.00	38,594	
coord spec prgms hlth serv iv	.00	0	.00	0	.00	0	
coord spec prgms hlth serv iv a	1.00	51,544	1.00	52,770	1.00	52,770	
coord spec prgms hlth serv iv d		335,824	6.00	319,406	6.00	319,406	
coord spec prgms hlth serv iv h		574,670	13.00	626,819	13.00	626,819	
coord spec prgms hlth serv iv m		462,332	7.45	372,391	7.45	372,391	
envrmntl sanitarian ii	98.15	4,425,322		4,976,492	103.15	4,976,492	
family investment spec supv i	2.00	93,055	2.00	96,024	2.00	96,024	
hlth planner iii	.60	32,971	.60	34,158	.60	34,158	

	FY 2010	FY 2010	FY 2011	FY 2011	FY 2012	FY2012	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00f02 Infectious Disease and E	nvironmental	Health Admini	stration				
m00f0249 Local Health Non-Budgete		neuten nummi	beracion				
nutritionist ii	12.40	575,075	10.40	553,216	10.40	553,216	
personnel officer ii	1.00	, 55,067		56,930		56,930	
pub affairs officer ii	2.00	74,409		87,522		87,522	
research statistician ii	.00	, 0				, 0	
social worker i, health svcs	38.10	1,458,586	36.85	1,692,244		1,692,244	
social worker i, health svcs	.40	0		15,438		15,438	
admín officer ii	17.00	724,386	16.00	765,539	16.00	765,539	
a/d associate counselor	105.30	4,157,904		4,821,595	108.20	4,821,595	
a/d professional counselor prov	19.80	620,982		812,032	20.00	812,032	
comm hlth educator ii	34.15	1,220,051	30.05	1,330,046	30.05	1,330,046	
comm hlth educator ii	.55	0	.20	7,256		7,256	
coord spec prgms hlth serv iii	3.80	137,623	2.00	88,522	2.00	88,522	
coord spec prgms hlth serv iii	16.80	604,564	16.90	778,633	16.90	778,633	
coord spec prgms hlth serv iii	6.00	266,984		270,492	6.00	270,492	
emp training spec ii	1.00	50,542	1.00	52,356	1.00	52,356	
envrmntl sanitarian i	10.00	374,830	7.00	273,579	7.00	273,579	
hlth planner ii	1.00	0	1.00	36,280	1.00	36,280	
hlth ser spec iv	1.00	51,614	1.00	53,359	1.00	53,359	
mh grauate professional counsel	1.00	46,069	1.00	36,280	1.00	36,280	
nutritionist i	2.00	33,447	3.00	120,078	3.00	120,078	
admin officer i	8.60	354,157	10.00	455,836	10.00	455,836	
agency budget spec i	2.00	57,635	2.00	84,096	2.00	84,096	
agency procurement spec i	.00	65,794	3.00	131,974	3.00	131,974	
alcoh other drug abuse preven	10.00	281,171	10.00	386,789	10.00	386,789	
coord spec prgms hlth serv ii a	1.00	8,275	.00	0	.00	0	
coord spec prgms hlth serv ii d	26.70	920,497	24.10	968,733	24.10	968,733	
coord spec prgms hlth serv ii h	23.00	954,042	29.00	1,169,934	29.00	1,169,934	
coord spec prgms hlth serv ii m	5.00	229,444	7.00	273,870	7.00	273,870	
envrmntl sanitarian trainee	38.00	764,091	23.00	819,884	23.00	819,884	
personnel specialist	.00	3,670	1.00	45,560	1.00	45,560	
psychology associate ii masters	1.00	53,844	2.00	85,484	2.00	85,484	
pub affairs officer i	.80	0	.00	0	.00	0	
therapeutic recreator ii	1.50	72,422		75,023	1.50	75,023	
admin spec iii	16.90	701,014	16.90	735,189	16.90	735,189	
admin spec iii	.00	0	.10	3,209	.10	3,209	
agency budget spec trainee	2.00	14,949	1.00	32,091	1.00	32,091	
agency procurement spec trainee		38,973	.00	0	.00	0	
a/d associate counselor provisi		846,041	27.43	936,634	27.43	936,634	
a/d supervised counselor	63.55	2,098,858	62.75	2,466,633	62.75	2,466,633	
comm hlth educator i	2.00	16,126	.00	0	.00	0	
comm hlth educator i	.00	0	.00	0	.00	0	
coord spec prgms hlth serv i	32.80	679,572	23.80	804,551	23.80	804,551	
family investment spec ii	8.00	319,093	7.00	307,682	7.00	307,682	
hlth ser spec iii	3.00	135,788	3.00	139,909	3.00	139,909	

Classification Title	FY 2010 Positions	FY 2010 Expenditure	FY 2011 Positions	FY 2011 Appropriation	FY 2012 Positions	FY2012 Allowance	Symbol
m00f02 Infectious Disease and E	nvironmental	Health Admini	stration				
m00f0249 Local Health Non-Budgete			Stration				
nutrition program trainee	6.00	166,880	8.00	263,998	8.00	263,998	
obs-coor spec prgm hlth serv ii		134,054		111,706		111,706	
obs-coor spec prgm hlth serv ii		0		6,418		6,418	
psychology associate i masters	2.00	27,512		32,091		32,091	
work adjustment coordinator	1.00	39,332		39,773		39,773	
admin spec ii	21.50	713,928				757,917	
family investment spec iii	41.80	1,394,968				1,543,829	
mental health assoc iv	1.00	41,886		43,251		43,251	
admin spec i	8.45	243,754		256,294		256,294	
alcoh other drug abuse preven		406,931		•		519,746	
a/d supervised counselor provis		625,354				550,757	
family investment spec i	8.50	132,931				166,667	
mental health assoc iii	1.00	39,426		40,630		40,630	
obs-admin spec i	2.00	72,980		73,798		73,798	
obs-research analyst iii	1.00	39,381		40,630		40,630	
dental hygienist iii	2.60	151,096				165,993	
licensed practical nurse iii ad		251,855				217,026	
licensed practical nurse iii ld		139,010				142,802	
computer user support spec ii	2.00	72,770		-		74,054	
dental hygienist ii	2.80	87,263				123,104	
licensed practical nurse ii	14.90	575,605		•		583,105	
agency buyer ii	1.00	37				0	
licensed practical nurse i	1.00	41,068				67,992	
agency buyer i	1.00	35,083		•		35,783	
vision hearg screen tech sup ii		0		-		0	
interviewer-translator	13.77	370,622				397,941	
vision hearg screen tech sup i	2.00	64,827		67,643		67,643	
vision hearg screen tech lead	.00	29,118		34,988		34,988	
vision hearg screen tech	2.60	45,216		•		44,136	
vision hearg screen tech traine		5,054				21,188	
police officer iii	1.00	53,501				54,587	
mil youth worker ii	1.00	32,335				32,723	
building security officer ii	3.00	100,618		•		119,778	
camh specialist ii	1.00	0		0		0	
fiscal accounts technician supv		111,252		158,517		158,517	
camh specialist i	1.00	33,034		65,338		65,338	
personnel associate iii	10.00	434,656		446,595		446,595	
fiscal accounts technician ii	17.00	702,208		743,192		743, 192	
hlth records tech supv	.00	10,770		38,763		38,763	
personnel associate ii	10.00	483,814		472,381		472,381	
agency procurement assoc ii	3.00	42,516		0		0	
camh associate iii	1.00	39,421		39,895		39,895	
fiscal accounts technician i	5.00	162,733		213,684		213,684	
personnel associate i	3.00	46,478		32,723		32,723	
	5.00	-0,-10		52,725		52,125	

	FY 2010	FY 2010	FY 2011	FY 2011	FY 2012	FY2012	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00f02 Infectious Disease and E		Health Admini	stration				
m00f0249 Local Health Non-Budgeted							
wic services assoc ld	6.00	350,317		441,164		441,164	
activity therapy associate iii	.80	34,434		26,920		26,920	
camh associate ii	1.00	0		0		0	
envrmntl health aide iv	5.15	95,907		103,646		103,646	
hlth records tech ii	8.00	269,804		286,707		286,707	
obs-social work associate i	.00	0		0		0	
personnel clerk	4.80	83,468		145,271		145,271	
wic services assoc	42.60	1,258,186		1,354,109		1,354,109	
activity therapy associate ii	.00	13,541		39,287		39,287	
agency procurement assoc i	.00	28,521		57,465		57,465	
dental assistant ii	7.40	243,469		293,053		293,053	
envrmntl health aide iii	4.00	132,434		130,812		130,812	
hlth records tech i	5.00	92,902		67,096		67,096	
instructional assistant ii	3.00	94,694		95,756		95,756	
mental health assoc i	2.00	68,290		108,266		108,266	
wic services assoc trn	6.00	131,304		166,977		166,977	
activity therapy associate i	1.00	31,077	1.00	31,426		31,426	
comm hlth outreach worker ii	52.75	1,362,478	49.50	1,440,153	49.50	1,440,153	
direct care asst ii	1.80	91,867	3.80	124,195	3.80	124,195	
agency procurement assoc traine	1.00	2,300	.00	0	.00	0	
comm hlth outreach worker i	5.00	93,934	4.00	97,139	4.00	97,139	
dental assistant trainee	1.00	24,577	.00	0	.00	0	
envrmntl health aide ii	1.60	6,021	1.00	22,448	1.00	22,448	
hlth aide	34.30	817,397	29.30	786,246	29.30	786,246	
hum ser aide	3.00	88,565	3.00	92,338	3.00	92,338	
fiscal accounts clerk manager	6.00	270,383	6.00	273,445	6.00	273,445	
hlth records prgm supv	1.00	45,161	1.00	46,408	1.00	46,408	
management assoc	1.00	47,665	1.00	4 9, 080	1.00	49,080	
management associate	18.00	730,461		818,756		818,756	
office manager	7.00	317,418	8.00	351,743	8.00	351,743	
fiscal accounts clerk superviso	17.00	643,735	20.00	803,287	20.00	803,287	
admin aide	13.75	450,832	11.75	467,356	11.75	467,356	
office supervisor	54.40	1,997,569	52.60	2,084,290	52.60	2,084,290	
fiscal accounts clerk, lead	12.00	415,455	11.00	408,284	11.00	408,284	
office secy iii	60.35	1,995,303	56.95	2,099,137	56.95	2,099,137	
fiscal accounts clerk ii	85.75	2,531,124	82.25	2,718,736	82.25	2,718,736	
office secy ii	84.05	2,437,021	75.23	2,540,869	75.23	2,540,869	
office services clerk lead	9.75	299,015	9.75	331,339	9.75	331,339	
services specialist	4.00	97,286	4.00	125,159	4.00	125,159	
office processing clerk lead	1.00	0	1.00	25,239	1.00	25,239	
office secy i	21.80	500,718	18.80	572,986	18.80	572,986	
office services clerk	135.55	3,577,834	115.15	3,630,265	115.15	3,630,265	
office services clerk	.20	0	.20	5,048	.20	5,048	
fiscal accounts clerk i	5.00	68,078	6.00	143,601	6.00	143,601	

PERSONNEL DETAIL

Health, Hospitals and Mental Hygiene

office processing assistant

maint chief iv non lic

maint mechanic senior

food service supv i

housekeeping supv i

maint mechanic

maint asst

Classification Title	FY 2010 Positions	FY 2010 Expenditure	FY 2011 Positions	FY 2011 Appropriation	FY 2012 Positions	FY2012 Allowance	Symbol
m00f02 Infectious Disease and P		l Health Admini	stration				
m00f0249 Local Health Non-Budget	ed Funds						
office clerk ii	71.50	1,662,865	62.50	1,764,707	62.50	1,764,707	
office clerk ii	.20	0	.20	4,759	.20	4,759	
office processing clerk ii	11.20	240,299	11.40	318,970	11.40	318,970	
fiscal accounts clerk trainee	.00	13,672	1.00	26,619	1.00	26,619	
obs-office clerk i	.50	0	.00	0	.00	0	
office clerk i	10.00	151,805	5.00	124,361	5.00	124,361	
office processing clerk i	.00	1,864	.00	0	.00	0	
office clerk assistant	2.00	38,084	1.00	22,657	1.00	22,657	

patient/client driver	15.00	294,390	11.00	305.316	11.00	305,316
ph lab assistant iii	2.00	57,975	2.00	58,624	2.00	58,624
building services worker	8.75	206,569	6.50	175,699	6.50	175,699
TOTAL m00f0249*	3,024.35	122,912,022	2,893.82	136,121,256	2,893.82	136,121,256
TOTAL mOOfO2 **	3,024.35	122,912,022	2,893.82	136,121,256	2,893.82	136,121,256

24,044

40,201

63,912

59,580

24,329

-1,264

18,512

122,912,022 2,893.82

1.00

1.00

2.00

2.00

1.00

.00

1.00

25,088

41,567

61,651

61,754

24,621

22,448

0

136,121,256 2,893.82

1.00

1.00

2.00

2.00

1,00

.00

1.00

25,088

41,567

61,651

61,754

24,621

22,448

136,121,256

0

1.00

1.00

3.00

1.00

1.00

.00

1.00

m00f03 Family Health Administration m00f0302 Family Health Services and Primary Care physician administration direct 1.00 182,027 1.00 188,560 1.00 188,560 physician program manager ii 1.00 155,420 1.00 161,981 1.00 161,981 physician program manager ii 1.00 156,051 1.00 161,981 1.00 161,981	
m00f0302 Family Health Services and Primary Care physician administration direct 1.00 182,027 1.00 188,560 1.00 188,560 physician program manager ii 1.00 155,420 1.00 161,981 1.00 161,981	
m00f0302 Family Health Services and Primary Care physician administration direct 1.00 182,027 1.00 188,560 1.00 188,560 physician program manager ii 1.00 155,420 1.00 161,981 1.00 161,981	
physician administration direct1.00182,0271.00188,5601.00188,560physician program manager ii1.00155,4201.00161,9811.00161,981	
physician program manager ii 1.00 155,420 1.00 161,981 1.00 161,981	
physician program manager i .00 0 1.00 114,592 1.00 114,592	
prgm mgr senior ii 1.00 77,744 .00 0 .00 0	
prgm mgr iv 2.00 183,385 3.00 281,371 3.00 281,371	
nursing prgm conslt/admin iii 1.00 147,075 2.00 169,848 2.00 169,848	
prgm mgr iii 2.00 168,954 2.00 174,668 2.00 174,668	
nursing prgm conslt/admin ii 2.00 68,449 2.00 127,449 2.00 127,449	
administrator iv 2.00 145,247 2.00 150,640 2.00 150,640	
nursing prgm conslt/admin i 2.00 139,253 2.00 123,548 2.00 123,548	
prgm admin iv hlth services 1.00 71,192 1.00 73,910 1.00 73,910	
administrator iii 2.00 128,498 3.00 185,011 3.00 185,011	
prgm admin iii hlth services 2.00 63,490 1.00 69,224 1.00 69,224	
physician clinical specialist 1.00 125,312 1.00 150,150 1.00 150,150	
physician clinical specialist 2.50 276,140 1.50 225,226 1.50 225,226	
physician program specialist 1.00 27,873 .00 0 .00 0	
physician clinical staff 1.00 133,500 1.00 139,574 1.00 139,574	
physician program staff 1.00 110,777 .00 0 .00 0	
computer network spec mgr 1.00 78,175 1.00 80,333 1.00 80,333	
computer network spec supr 1.00 74,090 1.00 76,750 1.00 76,750	
nurse practitioner/midwife ii 3.00 218,386 3.00 225,960 3.00 225,960	
speech patholgst audiolgst v 1.00 72,542 1.00 75,320 1.00 75,320	
webmaster supr 1.00 61,081 1.00 63,420 1.00 63,420	
computer network spec lead 1.00 56,505 1.00 58,299 1.00 58,299	
database specialist ii 3.00 176,720 3.00 182,971 3.00 182,971	
epidemiologist iii 1.00 83,051 2.00 119,977 2.00 119,977	
hlth planning dev admin i 1.00 68,116 1.00 70,562 1.00 70,562	
it programmer analyst lead/adva 1.00 68,116 1.00 70,562 1.00 70,562	
nutritionist v 2.00 117,055 2.00 135,928 2.00 135,928	
administrator ii 4.00 232,100 4.00 239,311 4.00 239,311	
administrator ii 1.00 67,710 1.00 69,999 1.00 69,999	
agency procurement spec supv 1.00 58,115 1.00 60,083 1.00 60,083	
computer network spec ii 1.00 56,900 1.00 58,949 1.00 58,949	
epidemiologistii 1.00 28,941 .00 0 .00 0	
hlth policy analyst ii 1.00 -2,460 1.00 43,725 1.00 43,725	
nutritionist iv 2.50 132,070 2.50 133,523 2.50 133,523	
prgm admin ii hlth services 1.00 7,018 1.00 43,725 1.00 43,725	
speech patholgst audiolgst iii 1.00 62,600 1.00 64,847 1.00 64,847	
administrator i 1.00 78,899 1.00 60,757 1.00 60,757	
agency budget spec lead 2.00 113,968 2.00 116,995 2.00 116,995	
comm hlth educator iii 1.00 52,107 1.00 54,207 1.00 54,207	
computer network spec i 1.00 51,442 1.00 53,189 1.00 53,189	
hlth policy analyst i .00 34,589 1.00 51,214 1.00 51,214	

Classification Title	FY 2010 Positions	FY 2010 Expenditure	FY 2011 Positions	FY 2011 Appropriation	FY 2012 Positions	FY2012 Allowance	Symbol
m00f03 Family Health Administrat	ion						
m00f0302 Family Health Services an	d Primary	Care					
obs-data proc prog analyst spec	1.00	58,889	1.00	60,757	1.00	60,757	
prgm admin i hlth services	2.00	135,565	3.00	159,707	3.00	159,707	
admin officer iii	2.00	80,026	2.00	81,610	2.00	81,610	
agency budget spec ii	1.80	93,693	1.00	51,781	1.00	51,781	
agency grants spec ii	.00	52,653	1.00	52,770	1.00	52,770	
agency procurement spec ii	1.00	48,325	1.00	49,859	1.00	49,859	
computer info services spec ii	3.00	136,741	3.00	140,526	3.00	140,526	
coord spec prgms hlth serv iv h	7.00	243,489		208,469	4.00	208,469	
it functional analyst i	1.00	38,776	1.00	40,013	1.00	40,013	
nutritionist ii	2.50	132,140				136,648	
admin officer ii	2.00	112,886				95,804	
agency budget spec i	1.00	72,374		87,992		87,992	
admin spec iii	1.00	44,626		46,055		46,055	
agency budget spec trainee	1.00	12,760				. 0	
admin spec ii	4.00	165,487			5.00	200,954	
med care prgm assoc adv/lead	.00	0		32,091		32,091	
med care prgm assoc ii	.00	0		30,200		30,200	
management associate	1.00	40,385		41,567		41,567	
office secy iii	6.00	223,272				229,506	
fiscal accounts clerk ii	1.00	36,328				36,820	
office secy ii	1.00	32,688				33,054	
office secy i	1.00	25,668				26,122	
office services clerk	.00	0				36,544	
						,	
TOTAL mOOf0302*	101.30	6,194,994	103.50	6,587,188	103.50	6,587,188	
m00f0306 Prevention and Disease Co	ntrol						
physician program manager ii	1.00	156,999	1.00	161,981	1.00	161,981	
exec vii	1.00	119,749	.00	0	.00	0	
prgm mgr senior ii	.00	0	1.00	98,356	1.00	98,356	
prgm mgr iv	2.00	180,706	1.00	93,194	1.00	93,194	
nursing prgm conslt/admin iii	2.00	81,123	2.00	143,830	2.00	143,830	
prgm mgr ii	2.00	144,338	1.00	69,003	1.00	69,003	
nursing prgm conslt/admin i	5.00	336,015	4.00	288,877	4.00	288,877	
prgm admin iv hlth services	2.00	130,011	2.00	135,214	2.00	135,214	
prgm admin iii hlth services	2.00	135,954	2.00	141,124	2.00	141,124	
physician program specialist	2.00	210,598		133,832		133,832	
ph dental administrator	1.00	130,037		135,252		135,252	
, physician program staff	.00	. 0		115,218		115,218	
computer network spec supr	1.00	62,258		64,642		64,642	
it programmer analyst superviso	1.00	70,061		49,638		49,638	
comm hlth educator v	3.00	197,541		203,840		203,840	
database specialist ii	1.00	23,617		46,563		46,563	
epidemiologist iii	2.00	116,802		131,125	2.00	131,125	

	FY 2010	FY 2010	FY 2011	FY 2011	FY 2012	FY2012	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00f0306 Prevention and Disease C	ontrol						
administrator ii	3.00	165,988	3.00	172,087	3.00	172,087	
agency budget spec supv	1.00	58,351		, 0		, 0	
comm hlth educator iv	2.00	113,010		116,833		116,833	
epidemiologist ii	2.00	84,886		166,105		166,105	
hlth policy analyst ii	1.00	56,061		, 57,840		57,840	
it programmer analyst ii	2.00	, 113,681		117,898		117,898	
medical serv reviewing nurse ii		45,278		55,682		55,682	
prgm admin ii	1.00	53,588		43,725		43,725	
prgm admin ii hlth services	1.00	66,395		0		0	
research statistician iv	2.00	125,880		130,943		130,943	
administrator i	1.00	54,574		82,148		82,148	
administrator i	1.00	0		0		0	
comm hlth educator iii	5.00	275,476		250,917		250,917	
epidemiologist i	2.00	84,223		53,189		53,189	
prgm admin i hlth services	3.00	158,541	3.00	150,526		150,526	
research statistician iii	1.00	57,775		59,609		59,609	
agency budget spec ii	2.00	99,583		93,556		93,556	
coord spec prgms hlth serv iv h		49,040		89,405		89,405	
comm hlth educator ii	1.00	43,372		53,359		53,359	
admin spec iii	1.00	42,196		43,581		43,581	
admin aide	1.00	39,674		40,939		40,939	
admin aide	1.00	42,174		43,251		43,251	
	2.00	42,174 79,634		82,008		82,008	
office secy iii		-		72,324		72,324	
fiscal accounts clerk ii	2.00 3.00	69,123				72,324	
office secy ii office clerk ii	1.00	106,324		71,234 29,796		29,796	
office clerk in	1.00	28,778	1.00	29,190	1.00	29,190	
TOTAL m00f0 306*	72.00	4,209,414	66.80	4,088,644	66.80	4,088,644	
TOTAL m00f03 **	173.30	10,404,408		10,675,832		10,675,832	
m00f05 Office of the Chief Medi	cal Examine	•					
m00f0501 Post Mortem Examining Se	rvices						
executive senior	1.00	219,705	1.00	227,660	1.00	227,660	
dep med exam post mortem	2.00	399,731	2.00	406,706	2.00	406,706	
asst med exam bd cert	11.00	1,718,888	10.50	1,775,162	10.50	1,775,162	
asst med exam non bd cert	1.60	236,069	1.60	234,842	1.00	146,776	Abolish
chf toxicologist, post mortem	1.00	109,929	1.00	112,070	1.00	112,070	
resident forensic pathologist	3.00	158,923	3.00	159,894	3.00	159,894	
asst toxicolgst pm, lead	1.00	73,016	1.00	74,499	1.00	74,499	
asst toxicolgst pm, board certi	1.00	61,175	1.00	62,417	1.00	62,417	
epidemiologist ii	1.00	64,061	1.00	66,096	1.00	66,096	
administrator i	1.00	58,652	1.00	60,757		60,757	
administrator i	.00	3,828	.00	, 0	.00	, 0	
asst toxicolgst pm, non-board c		271,215	4.90	254,172	4.90	254,172	
computer network spec i	1.00	56,789	1.50	73,158	1.50	73,158	
		•		•		•	

	FY 2010	FY 2010	FY 2011	FY 2011	FY 2012	FY2012	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00f05 Office of the Chief Medi	cal Examiner	•					
m00f0501 Post Mortem Examining Se	ervices						
obs-ph lab scientist iv	1.00	58,888	1.00	60,757		60,757	
registered nurse	1.00	52,131	1.00	53,189	1.00	53,189	
serologist pm,non-board certifi	1.00	57,370	1.00	58,487	1.00	58,487	
admin spec ii	1.00	40,158	1.00	40,939	1.00	40,939	
forensic investigator lead	6.00	233,255	6.00	237,757	6.00	237,757	
forensic investigator	9.00	224,266	9.00	299,046	9.00	299,046	
agency buyer i	1.00	39,527	1.00	40,630	1.00	40,630	
lab tech i histology	1.00	29,993	1.00	30,328	1.00	30,328	
autopsy assistant,lead	3.00	91,936		101,007	3.00	101,007	
autopsy assistant	5.00	142,357				144,445	
autopsy assistant trainee	1.00	23,547				24,853	
exec assoc i	1.00	. 0				36,280	
excluded fsr plan 11 ot	2.00	84,781		•			
office secy iii	7.20	287,005		•		308,697	
fiscal accounts clerk ii	1.00	38,448				38,879	
office secy ii	2.00	77,840		•		79,199	
office services clerk	5.00	144,554					
maint chief iv non lic	1.00	45,160				92,816	
ph lab assistant iii	1.00	, ice 0				22,448	
building services worker	1.00	9,437		•		0	
burtaing services worker							
TOTAL m00f0501*	81.00	5,112,634	81.00	5,435,107	80.40	5,347,041	
TOTAL m00f05 **	81.00	5,112,634					
m00f06 Office of Preparedness a	and Response						
m00f0601 Office of Preparedness a							
physician program manager i	1.00	151,395	1.00	150,150	1.00	150,150	
prgm mgr senior iv	1.00	122,121		125,743		125,743	
prøm mør senior i	1.00	69,569		•		72,098	
prgm mgr ii	2.00	135,527				139,838	
administrator iii	.00	4,325		46,563		46,563	
computer network spec mgr	1.00	6,137				52,950	
hlth planning & dev admin i	1.00	56,384		58,299		58,299	
accountant supervisor i	1.00	60,365		43,725		43,725	
administrator ii	1.00	43,829		4 5, 725		45,, 25 0	
comm hlth educator iv	1.00	63,932		66,096		66,096	
		103,948		107,240		107,240	
computer network spec ii	2.00 1.00	56,356		107,240		107,240	
epidemiologist ii hlth planner iv				56,750		56,750	
•	1.00	76,178 61,775					
prgm admin ii hlth services	1.00	61,775		63,618		63,618	
webmaster ii	1.00	55,833		57,840		57,840	
administrator i	1.00	49,331		51,214		51,214	
epidemiologist i	1.00	19,500		0		0	
management development spec	1.00	57,650	1.00	59,609	1.00	59,609	

	FY 2010	FY 2010	FY 2011	FY 2011	FY 2012	FY2012	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00f06 Office of Preparedness a	nd Response						
m00f0601 Office of Preparedness a	nd Response						
agency budget spec ii	1.00	54,956		56,930		56,930	
agency grants spec ii	1.00	47,423	1.00	48,928	1.00	48,928	
pub affairs officer ii	1.00	53,335	1.00	54,809	1.00	54,809	
agency procurement spec i	1.00	42,645	1.00	43,917	1.00	43,917	
admin aide	2.00	73,254	2.00	78,702	2.00	78,702	
office secy iii	1.00	39,452	1.00	39,895	1.00	39,895	
TOTAL m00f0601*	26.00	 1,505,220	26.00	1,576,479	26.00	1,576,479	
TOTAL m00f06 **	26.00	1,505,220				1,576,479	
TUTAL HUUTUS	20.00	1,505,220	20.00	1,570,479	20.00	1,510,419	
m00i03 Western Maryland Center							
m00i0301 Services and Institution	al Operation	s					
physician program manager iii	1.00	- 188,835	1.00	196,124	1.00	196,124	
prgm mgr senior ii	1.00	105,815		110,297		110,297	
dir nursing med	1.00	91,340		93,194		93,194	
asst supt ii state hospital	1.00	59,421		61,554		61,554	
physician clinical specialist	2.00	299,658		311,880		311,880	
asst dir of nursing med	2.00	77,264		131,782		131,782	
nurse practitioner/midwife ii	1.00	71,062		72,505		72,505	
nursing instructor	1.00	72,710		75,320		75,320	
psychologist ii	1.00	76,105		78,208		78,208	
registered nurse manager med	3.00	122,511		138,552		138,552	
registered nurse quality imp me		125,987		123,548		123,548	
fiscal services chief i	1.00	59,590		61,729		61,729	
occupational therapist supervis		68,116		70,562		70,562	
physical therapist supervisor	1.75	52,691		99,485		99,485	
registered nurse supv med	6.00	404,229		522,156		522,156	
registered nurse supv psych	1.00	39,442		46,563		46,563	
speech patholgst audiolgst iv	.50	34,058		35,281		35,281	
administrator ii	1.00	62,979		64,847		64,847	
computer network spec ii	1.00	61,909		63,618		63,618	
it programmer analyst ii	1.00	60,253		62,417		62,417	
ph lab scī general lead	1.00	57,750		60,083		60,083	
prgm admin ii hlth services	2.00	72,673		118,457		118,457	
registered nurse charge med	23.00	1,072,593		1,129,330		1,129,330	
respiratory care nurse	5.00	263,390		278,337		278,337	
speech patholgst audiolgst iii	1.00	63,805		66,096		66,096	
occupational therapist ii	2.00	116,310		120,366		120,366	
registered nurse	9.00	826,984		1,070,637		1,070,637	
social worker ii, health svcs	1.00	55,391		57,386		57,386	
speech patholgst audiolgst ii	1.00	63,550		65,568		65,568	
admin officer iii	1.00	45,677		47,129		47,129	
agency budget spec ii	1.00	49,247		50,811		50,811	
agency procurement spec ii	1.00	40,208		41,485		41,485	
agency procurement specifi	1.00	40,200	1.00	,		,	

Classification Title	FY 2010 Positions	FY 2010 Expenditure	FY 2011 Positions	FY 2011 Appropriation	FY 2012 Positions	FY2012 Allowance	Symbol
		-					
m00i03 Western Maryland Center							
m00i0301 Services and Institution	al Operation	IS					
chaplain	1.00	49,037	1.00	50,811	1.00	50,811	
maint supv ii lic	1.00	51,139	1.00	52,770	1.00	52,770	
registered dietitian iii	2.00	56 ,3 15	1.00	56,930	1.00	56,930	
social worker i, health svcs	2.00	99,368	2.00	102,629	2.00	102,629	
nursing tech	7.00	102,784	1.00	49,468	1.00	49,468	
registered dietitian ii	.00	8,135	1.00	51,375	1.00	51,375	
therapeutic recreator superviso	1.00	51,510	1.00	53,359	1.00	53,359	
admin officer i	1.00	33,365	2.00	78,030	2.00	78,030	
food administrator i	1.00	41,279	1.00	42,333	1.00	42,333	
therapeutic recreator ii	3.00	116,761	3.00	118,013	3.00	118,013	
admin spec iii	.00	46,566	1.00	41,250	1.00	41,250	
food service mgr ii	.00	0	1.00	32,091	1.00	32,091	
admin spec ii	1.00	34,402	1.00	34,788	1.00	34,788	
respiratory care practitioner s	1.00	59,548	1.00	60,757	1.00	60,757	
respiratory care practitioner l	1.00	54,748	1.00	55,859	1.00	55,859	
respiratory care practitioner i	9.50	418,280	9.50	455,096	9.50	455,096	
licensed practical nurse iii ad	4.50	172,240	4.00	181,415	4.00	181,415	
licensed practical nurse iii ld	3.50	165,127	3.50	169,068	3.50	169,068	
licensed practical nurse ii	7.50	216,241	5.00	197,581	5.00	197,581	
dialysis serv tech ii	2.00	75,277	2.00	76,183	2.00	76,183	
licensed practical nurse i	1.50	55,769	2.50	87,298	2.50	87,298	
occupational therapy asst ii	1.00	38,743	1.00	39,177	1.00	39,177	
radiologic technologist ii	1.00	40,555	1.00	41,378	1.00	41,378	
services supervisor i	1.00	-1,425	.00	0	.00	0	
volunteer activities coord ii	1.00	35,386	1.00	35,783	1.00	35,783	
ph lab technician ii	1.00	35,492	1.00	35,890	1.00	35,890	
agency hlth and safety spec i	1.00	22,276	.00	0	.00	0	
fiscal accounts technician ii	1.00	42,782	1.00	44,052	1.00	44,052	
hlth records tech supv	1.00	32,597	.00	0	.00	0	
personnel associate ii	1.00	42,691	1.00	44,052	1.00	44,052	
hlth records reviewer	1.00	38,044		38,471	1.00	38,471	
personnel associate i	1.00	-1,456	.00	0		0	
direct care asst ii	7.00	202,090	6.00	203,768		203,768	
geriatric nursing assistant ii	40.00	1,150,771	40.00	1,229,991	40.00	1,229,991	
direct care asst i	1.00	21,913		0		0	
geriatric nursing assistant i	15.00	217,953	7.00	178,296		178,296	
direct care trainee	7.00	140,976	16.00	372,728	16.00	372,728	
hlth records prgm mgr	1.00	47,444		45,074	1.00	45,074	
management associate	1.00	47,468		49,080		49,080	
admin aide	1.00	23,927	1.00	38, 065	1.00	38,065	
office supervisor	1.00	33,210		40,939	1.00	40 ,939	
office secy iii	2.00	59,419	2.00	66,213	2.00	66,213	
office secy ii	8.00	24 3,3 54	7.00	251,500	7.00	251,500	
office services clerk lead	1.00	38,448	1.00	38,879	1.00	38,879	

Classification Title	FY 2010 Positions	FY 2010 Expenditure	FY 2011 Positions	FY 2011 Appropriation	FY 2012 Positions	FY2012 Allowance	Symbol
m00i03 Western Maryland Center m00i0301 Services and Institution	al Operation	c					
office services clerk	1.00	s 17,403	.00	0	.00	0	
office clerk ii	5.00	166,971	5.00	168,878		168,878	
cook ii	4.00	139,123		156,798		156,798	
office clerk i	1.00	23,752		24,018		24,018	
electrician senior	1.00	42,089		43,251		43,251	
automotive services mechanic	1.00	37,360		37,779		37,779	
stationary engineer 1st grade	5,00	189,790		204,189		204,189	
painter	1.00	37,757		38,180		38,180	
food service supv ii	4.00	133,091		133,120		133,120	
maint asst	1.00	31,965		32,323		32,323	
building services worker	17.00	368,078		359,342		359,342	
custom sewer	1.00	30,079		30,416		30,416	
food service worker	13.00	295,947		313,035		313,035	
food service worker i	.00	-1,690		0		0	
linen service worker	2.00	64,943		84,752		84,752	
stock clerk	2.00	55,688		56,312		56,312	
						,	
TOTAL m00i0301*	283.75	10,954,448	279.75	12,048,140	279.75	12,048,140	
TOTAL m00i03 **	283.75	10,954,448	279.75	12,048,140	279.75	12,04 8, 140	
m00i04 Deer's Head Center							
m00i0401 Services and Institution	al Operation	c					
physician program manager iii	1.00	122,755	1.00	168,004	1.00	168,004	
progn mgr senior ii	1.00	101,846		106,159		106,159	
dir nursing med	1.00	75,582		77,116		77,116	
asst supt ii state hospital	1.00	70,315		52,950		52,950	
therapy services mgr i	1.00	67,633		69,780		69,780	
registered dietitian dir hlth c		65,558		67,912		67,912	
physician clinical specialist	1.00	138,719		168,465		168,465	
physician clinical staff	1.00	60,409		91,432		91,432	
asst dir of nursing med	1.00	71,632		73,087		73,087	
computer network spec supr	1.00	60,427		62,220		62,220	
nurse practitioner/midwife ii	.00	0		79,693		79,693	
nursing instructor	1.00	74,238		76,750		76,750	
registered nurse manager med	7.00	389,223	6.00	419,516	6.00	419,516	
registered nurse quality imp me		57,656		49,638	1.00	49,638	
social work manager, health svc		67,498		69,780		69,780	
fiscal services chief i	1.00	58,464	1.00	60,563	1.00	60,563	
ph lab sci supervisor	1.00	63,083	1.00	65,366	1.00	65,366	
registered nurse supv med	6.00	354,782	7.00	433,363	7.00	433,363	
speech patholgst audiolgst iv	1.00	27,584		46,563	1.00	46,563	
computer network spec ii	1.00	52,955	1.00	54,635	1.00	54,635	
nursing home admin ii	.00	17,368	1.00	56,750	1.00	56,750	
personnel administrator i	1.00	58,001	1,00	60,083	1.00	60,083	
•		• • •	-			•	

Classification Title	FY 2010 Positions	FY 2010 Expenditure	FY 2011 Positions	FY 2011 Appropriation	FY 2012 Positions	FY2012 Allowance	Symbol
m00i04 Deer's Head Center							
m00i0401 Services and Institution	al Operation	e					
ph lab sci general lead	1.00	s 46,576	1.00	53,610	1.00	53,610	
physical therapist iii lead	1.80	75,618		90,999		90,999	
registered nurse charge med	26.50	1,282,699		1,415,967		1,415,967	
administrator i	1.00	37,548		0		0	
occupational therapist ii	1.00	54,470		41,074		41,074	
ph lab sci general iii	1.00	43,154		44,168		44,168	
physical therapist ii	.00	4 3, 194 0		20,537		20,537	
registered nurse	8.50	406,591		607,943		607,943	
social worker ii, health svcs	1.00	62,477		64,331		64,331	
activity therapy manager	1.00	55,068		56,930		56,930	
admin officer iii	1.00	51,147		52,770		52,770	
agency procurement spec ii	1.00	52,909		54,809		54,809	
maint supv ii non lic	1.00	43,324		44,610		44,610	
social worker i, health svcs	1.00	53,923		55,859		55,859	
registered dietitian ii	1.00	36,395		54,380		54,380	
registered dietitian i	1.00	35,069		34,113		34,113	
therapeutic recreator ii	2.00	94,954		98,177		98,177	
laundry manager i	.00	8,367		0		0	
respiratory care practitioner s		56,244		57,386		57,386	
respiratory care practitioner l		, 50,751		51,781		, 51,781	
respiratory care practitioner i		50,353		51,375		51,375	
licensed practical nurse iii ad		91,106		94,640		94,640	
licensed practical nurse iii ld	5.00	175,415		191,882		191,882	
dialysis serv chief	1.00	45,978		46,911		46,911	
licensed practical nurse ii	2.00	86,732		138,679		138,679	
dialysis serv tech ii	11.00	376,562		367,488		367,488	
licensed practical nurse i	3.00	53,695		103,974	3.00	103,974	
obs-dialysis serv tech ii	1.00	41,749	1.00	43,251	1.00	43,251	
occupational therapy asst ii	1.00	1,003	.00	0	.00	0	
volunteer activities coord ii	1.00	41,599	1.00	42,919	1.00	42,919	
occupational therapy asst i	.00	16,541	.00	0	.00	0	
building security officer ii	2.00	49,971	2.00	50,571	2.00	50,571	
building security officer i	1.00	20,937	1.00	21,188	1.00	21,188	
fiscal accounts technician supv	1.00	46,679	1.00	48,162	1.00	48,162	
personnel associate iii	1.00	42,059	1.00	43,581	1.00	43,581	
fiscal accounts technician ii	3.00	127,797	3.00	131,499	3.00	131,499	
personnel associate ii	1.00	43,039	1.00	44,052	1.00	44,052	
agency procurement assoc ii	1.00	37,387	1.00	37,779	1.00	37,779	
hlth records reviewer	1.00	39,374		40,630	1.00	40,630	
activity therapy associate iii	1.00	35,761	1.00	36,162	1.00	36,162	
hlth records tech ii	3.50	82,944	2.50	85,617	2.50	85,617	
hlth records tech i	1.00	26,978	1.00	30,552	1.00	30,552	
direct care asst ii	2.00	62,375	2.00	63,125	2.00	63,125	
geriatric nursing assistant ii	43.50	1,107,365	47.50	1,412,559	47.50	1,412,559	

Classification Title	FY 2010 Positions	FY 2010 Expenditure	FY 2011 Positions	FY 2011 Appropriation	FY 2012 Positions	FY2012 Allowance	Symbol
m00i04 Deer's Head Center							
m00i0401 Services and Institution	hal Operation	s					
hlth records tech tr	1.00	23,842	1.00	23,796	1.00	23,796	
geriatric nursing assistant i	17.00	269,876		251,554		251,554	
direct care trainee	6.50	61,824		, 75,687		, 75,687	
management associate	1.00	47,754		49,080		49,080	
admin aide	2.00	65,946		64,988		64,988	
office secy iii	5.00	162,852		145,558		145,558	
fiscal accounts clerk ii	2.50	94,623		96,017	2.50	96,017	
office secy ii	3.00	63,960	2.00	60,518	2.00	60,518	
supply officer iv	1.00	35,761	1.00	36,162	1.00	36,162	
telephone operator supr	1.00	31,635	1.00	31,989	1.00	31,989	
cook ii	3.00	68,017	3.00	78,789	3.00	78,789	
supply officer i	1.00	26,323	1.00	26,619	1.00	26,619	
telephone operator ii	1.00	30,302	1.00	30,642	1.00	30,642	
maint chief iii non lic	1.00	44,907	1.00	46,055	1.00	46,055	
electrician senior	1.00	42,257	1.00	43,251	1.00	43,251	
automotive services mechanic	1.00	30,156	1.00	30,494	1.00	30,494	
carpenter trim	1.00	39,079	1.00	40,320	1.00	40,320	
chf steward/stewardess	1.00	33,277	1.00	33,650		33,650	
electrician	1.00	32,688	1.00	33,054	1.00	33,054	
painter	1.00	37,757	1.00	38,180		38,180	
steam fitter	2.00	77,684	2.00	79,199	2.00	79,199	
housekeeping manager	1.00	40,845	1.00	42,141		42,141	
food service supv ii	3.00	62,092		64,020		64,020	
food service supv i	.00	17,977		28,263		28,263	
housekeeping supv ii	1.00	33,982		34,363		34,363	
linen service supv	1.00	31,965		32,323		32,323	
patient/client driver	1.00	26,303		26,619		26,619	
building services worker	16.00	455,595		460,821		460,821	
food service worker	9.50	229,078		235,723	9.50	235,723	
food service worker i	.00	-1,690		0		0	
linen service worker	3.00	52,976	2.00	53,073	2.00	53,073	
TOTAL m00i0401*	263.30	9,576,054	257.30	10,728,813	257.30	10,728,813	
TOTAL m00i04 **	263.30	9,576,054	257.30	10,728,813	257.30	10,728,813	

	FY 2010	FY 2010	FY 2011	FY 2011	FY 2012	FY2012	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
	:						
m00j02 Laboratories Administrat	10N						
m00j0201 Laboratory Services	1.00	110 724	1.00	115,000	1.00	115,000	
exec vi	1.00	110,326				-	
prgm mgr senior ii		94,535		98,356		•	
prgm mgr iv	7.00	605,291		635,381		•	
nursing prgm conslt/admin iii	1.00	73,693		73,674			
fiscal services admin ii	1.00	72,699		•		•	
prgm mgr i	1.00	74,090		76,750			
it programmer analyst superviso		71,493		73,910		•	
ph lab principal sci developmen		72,689					
ph lab sci manager	3.00	178,995		147,820		•	
computer network spec lead	1.00	62,114		61,729			
hlth fac surveyor nurse ii	.00	0		46,563		•	
ph lab sci developmental ii	2.00	126,485				=	
ph lab sci supervisor	18.00	1,096,531		1,324,532		• •	
pharmacist iii	1.00	72,715		74,725			
administrator ii	1.00	66,676		68,674			
agency procurement spec supv	1.00	50,987		52,605			
computer network spec ii	1.00	54,988		58,949			
it programmer analyst ii	1.00	97,205		•		•	
ph lab sci developmental i	1.00	3,771	1.00	43,725			
ph lab sci general lead	22.00	1,367,141	27.00	1,557,767	27.00	1,557,767	
pharmacist ii	4.00	251,073	4.00	260,637	4.00	260,637	
administrator i	1.00	58,6 3 6	1.00	60,757	1.00	60,757	
it programmer analyst i	1.00	21,186	.00	0	.00	0	
ph lab sci general iii	65.00	3,237,181	71.00	3,693,759	71.00	3,693,759	
admin officer iii	1.00	50,188	1.00	51,781	1.00	51,781	
agency budget spec ii	.00	0	1.00	38,594	1.00	38,594	
computer info services spec ii	1.00	48,325	1.00	49,859	1.00	49,859	
ph lab sci general ii	22.00	764,125	10.00	418,827	10.00	418,827	
ph lab sci general i	6.00	199,909	6.00	221,811	6.00	221,811	BPW(1)
agency procurement spec i	.00	10,935	1.00	49,080	1.00	49,080	
admin spec iii	1.00	43,821	1.00	45,213	1.00	45,213	
agency procurement spec trainee	2.00	70,280	.00	0	.00	0	
admin spec ii	3.00	123,408	3.00	126,639	2.00	84,945	Abolish
ph lab technician lead	6.00	232 , 701	6.00	236,515	6.00	236,515	
ph lab technician iii	16.00	521 ,85 8	15.00	537,413	15.00	537,413	
fiscal accounts technician i	1.00	38,743	1.00	39,177	1.00	39,177	
exec assoc i	1.00	47,238	1.00	48,543	1.00	48,543	
fiscal accounts clerk manager	1.00	11,039	2.00	83,919	2.00	83,919	
office manager	1.00	45,996	1.00	47,272	1.00	47,272	
admin aide	1.00	37,184	1.00	38,065	1.00	38,065	
office supervisor	2.00	70,938	2.00	, 71,878	2.00	71,878	
office secy iii	6.00	217,438	6.00	225,005	6.00	225,005	
fiscal accounts clerk ii	1.00	32,688	1.00	33,054	1.00	33,054	
office secy ii	2.00	73,649	2.00	74,474	2.00	74,474	
-		•		•		•	

	FY 2010	FY 2010	FY 2011	FY 2011	FY 2012	FY2012	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00j02 Laboratories Administrat	ion						
m00j0201 Laboratory Services							
office services clerk lead	3.00	112,017	3.00	113,274	3.00	113,274	
office services clerk	18.00	574,897	17.00	552,304	17.00	552,304	
supply officer iii	1.00	33,029	1.00	33,400	1.00	33, 400	
office clerk ii	1.00	31,077	1.00	31,426	1.00	31,426	
maint mechanic	1.00	29,466	1.00	29,796	1.00	29,796	
ph lab assistant lead	1.00	31,077	1.00	31,426	1.00	31,426	
obs-lab asst iii	1.00	32,542	1.00	32,906	1.00	32,906	
ph lab assistant iii	6.00	159,050	5.00	153,669	5.00	153,669	
TOTAL m00j0201*	243.00	11,564,118	243.00	12,344,716	242.00	12,303,022	
TOTAL m00j02 **	243.00	11,564,118	243.00	12,344,716	242.00	12,303,022	
m00k01 Deputy Secretary for Beh	avioral Heal	lth and Disabil	ities				
m00k0101 Executive Direction dep secy dhmh beh hlth disab	1 00	177 1/7	1 00	143,270	1 00	1/7 270	
exec v	1.00 1.00	137,147 96,594		143,270		143,270 100,089	
prgm mgr iv	1.00	93,237		96,808		96,808	
prgm admin v hlth services	1.00	82,378		85,017		•	
prgm admin iv	1.00	-		79,693		85,017	
hlth policy analyst ii	.00	77,551 0		0		79,693 0	
obs-nursing div chief inst psyc							
administrator i	1.00	64,010 32,304		66,096 0		66,096 0	
patients' rights advocate ii	6.00	357,744		355,405		355,405	
social worker ii, health svcs	1.00	27,562		0		0,405	
admin officer iii	1.00	57,542		56,930		56,930	
patients' rights advocate i	1.00	32,304		49,859		49,859	
admin officer ii	.00	0		45,074		45,074	
exec assoc ii	1.00	53,229		54,809		54,809	
TOTAL m00k0101*	17.00	1,111,602		1,133,050		1,133,050	
TOTAL m00k01 **	17.00	1,111,602	16.00	1,133,050	16.00	1,133,050	
m00k02 Alcohol and Drug Abuse A	dministratio	o n					
m00k0201 Alcohol and Drug Abuse A	dministratio	o n					
spec asst to the sec for drug p	1.00	0	.00	0	.00	0	
exec vi	.00	101,482	1.00	110,000	1.00	110,000	
prgm mgr senior i	1.00	88,545	1.00	95,738	1.00	95,738	
administrator vii	1.00	83,023	1.00	86,377	1.00	86,377	
prgm mgr iii	3.00	238,082	3.00	245,307	3.00	245,307	
admin prog mgr ii	1.00	74,981	1.00	77,359	1.00	77,359	
prgm admin iv	1.00	0	.00	0	.00	0	
physician program specialist	1.00	156,765	1.00	162,425	1.00	162,425	
webmaster supr	1.00	62,557	1.00	64,642	1.00	64,642	
it functional analyst superviso	1.00	50,566	1.00	52,065	1.00	52,065	

Classification Title	FY 2010 Positions	FY 2010 Expenditure	FY 2011 Positions	FY 2011 Appropriation	FY 2012 Positions	FY2012 Allowance	Symbol
m00k02 Alcohol and Drug Abuse							
m00k0201 Alcohol and Drug Abuse							
prgm admin iii addctn	1.00	61,656		64,129		64,129	
accountant supervisor i	1.00	52,719		54,635		54,635	
administrator ii	1.00	64,060		66,096		66,096	
agency grants spec supv	1.00	65,772		64,847		64,847	
computer network spec ii	1.00	52,742		54,635		54,635	
hlth fac surveyor nurse i	1.00	22,053		68,674		68,674	
hlth policy analyst ii	.00	0		43,725		43,725	
it functional analyst lead	1.00	59,356	1.00	61,239	1.00	61,239	
prgm admîn ii	1.00	0	.00	0	.00	0	
prgm admîn ii addctn	6.00	273,996	7.00	380,041	7.00	380,041	
research statistician iv	2.00	126,785	2.00	130,943	2.00	130,943	
webmaster ii	1.00	58,118	1.00	60,083	1.00	60,083	
agency grants spec lead	1.00	55,765	1.00	56,306	1.00	56,306	
computer network spec i	1.00	42,945	1.00	42,590	1.00	42,590	
hlth policy analyst i	.00	0	1.00	41,074	1.00	41,074	
prgm admin i addctn	1.00	52,329	1.00	54,207	1.00	54,207	
admin officer iii	3.00	111,312	2.00	108,589		108,589	
agency grants spec ii	2.00	46,626		86,606		86,606	
computer network spec trainee	.00	-1,564		. 0	.00	. 0	
coord spec prgms hlth serv iv a		442,046		541,056	11.00	541,056	
coord spec prgms hlth serv iv r		. 0		38,594		38,594	
it functional analyst i	1.00	46,535		48,012		48,012	
admin officer ii	7.00	313,533		322,507		322,507	
admin spec iii	1.50	63,864		65,372		, 65,372	
management associate	.00	0		41,567		41,567	
admin aide	2.00	78,520		80,104		80,104	
office secy iii	1.00	24,740		39,177		39,177	
office secy ii	3.00	63,809		74,284		74,284	
office secy i	.00	0		25,239		25,239	
TOTAL m00k0201*	62.50	3,033,718	64.50	3,608,244	64.50	3,608,244	
TOTAL m00k02 **	62.50	3,033,718		3,608,244		3,608,244	
m00l01 Mental Hygiene Administi	ration						
m00l0101 Program Direction							
physician administration direct	t 1.00	203,473	1.00	211,632	1.00	211,632	
physician program manager iv	1.00	186,911	1.00	194,042		194,042	
physician program manager iii	1.00	175,221	1.00	181,513		181,513	
physician program manager i	.50	74,942		77,970		77,970	
prystoran program manager i prym myr senior iii	1.00	99,428		102,996		102,996	
prgm mgr senior ii						320,685	
	3.00	282,576		320,685		•	
prgm mgr senior i	3.00	283,730		290,129		290,129	
asst attorney general vi	.60	54,414		55,916		55,916	
nursing prgm conslt/admin iii	2.00	167,524	2.00	173,031	2.00	173,031	

	FY 2010	FY 2010	FY 2011	FY 2011	FY 2012	FY2012	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance Sym	bol
m00l01 Mental Hygiene Administr	ation						
m00l0101 Program Direction							
prgm mgr iii	2.00	147,609	2.00	155,966	2.00	155,966	
administrator iii	1.00	60,737		-		62,917	
administrator iii	1.00	70,918		73,316		73,316	
physician clinical specialist	2.00	272,372				336,930	
accountant manager iii	1.00	78,625				80,969	
accountant manager i	1.00	62,087				63,420	
administrator iv	1.00	60,873				64,642	
psychologist ii	2.00	151,609				156,443	
hlth policy analyst advanced	1.00	0				46,563	
prgm admin iii mental hlth	1.00	65,557				67,912	
social work prgm admin, health	1.00	66,275				69,224	
teacher supervisor	.00	00,2,9				89,742	
accountant supervisor i	1.00	55,929		55,682		55,682	
administrator ii	4.00	247,753				255,800	
administrator ii	4.00 2.00	109,294				113,129	
agency procurement spec supv	1.00	63,105				64,847	
computer network spec ii	2.00	112,741				116,789	
prgm admin ii mental hlth	7.80	461,212		•		474,897	
social work supv health svcs	2.00	118,712				122,478	
•	2.00	114,103				118,096	
administrator i	1.00	6,862				53,189	
agency grants spec lead		•				114,964	
prgm admin i mental hlth	1.00	114,417		•		-	
social worker ii, health svcs admin officer iii	5.00 1.00	224,316		284,155 52,770		284,155 52,770	
	1.00	51,043		-			
agency grants spec ii		41,993		38,594		38,594	
computer info services spec ii	1.00	55,401		56,930		56,930 48,928	
coord spec prgms hlth serv iv h		47,423		48,928			
coord spec prgms hlth serv iv m		97,768		103,562 51,781		103,562	
hlth planner iii admin officer ii	1.00	50,087		•		51,781 57,781	
	1.00	51,717				53,359	
coord spec prgms hlth serv iii	.60	24,621				27,548	
admin officer i	1.00	46,411		-		48,162	
admin spec iii	2.00	82,746		•		84,409	
admin spec ii	1.00	38,333		38,763		38,763	
fiscal accounts technician i	1.00	40,099	1.00	41,378	1.00	41,378	
exec assoc iii	1.00	58,117		60,083	1.00	60,083	
management associate	1.00	47,570		49,080	1.00	49,080	
admin aide	2.00	84,469		87,303	2.00	87,303	
office secy iii	5.00	193,634	5.00	198,425	5.00	198,425	
office secy ii	3.00	104,978		38,879	1.00	38,879	
office services clerk lead	1.00	34,494	1.00	34,881	1.00	34,881	
TOTAL mOOlO101*	83.50	5,344,229	82.50	5,764,819	82.50	5,764,819	

Classification Title	FY 2010 Positions	FY 2010 Expenditure	FY 2011 Positions	FY 2011 Appropriation	FY 2012 Positions	FY2012 Allowance	Symbol
m00l0102 Community Services	1 00	10/ 015	1 00	140, 207	1 00	140.007	
exec aide v	1.00	106,915		110,297		110,297	
administrator iv	1.00	83,603		65,887		65,887	
hlth policy analyst ii	1.00	44,060		0		0	
hlth policy analyst i	1.00	0		0		0	
coord spec prgms hlth serv iv m		131,630		56,930		56,930	
management associate	1.00	40,207	.00	0	.00	0	
TOTAL m00l0102*	7.00	406,415	3.00	233,114	3.00	233,114	
TOTAL mOOlO1 **	90.50	5,750,644	85.50	5,997,933	85.50	5,997,933	
m00l03 Walter P. Carter Communi	ty Mental He	alth Center					
m00l0301 Services and Institution	al Operation	ns					
prgm mgr senior ii	.00	26,088	.00	0	.00	0	
dir nursing psych	.00	25,350		0	.00	0	
psychology services chief	.00	19,897		0	.00	0	
asst supt i state hospital	.00	32,660		0	.00	0	
physician clinical staff	.00	21,727	.00	0	.00	0	
asst dir of nursing psych	.00	21,856		0	.00	0	
nursing education supervisor	.00	18,651		0	.00	0	
nursing instructor	.00	-2,592		0	.00	0	
psychologist ii	.00	23,541		0		0	
registered nurse quality imp ps	.00	-2,948		0	.00	0	
social work manager, health svc		8,847		0	.00	0	
registered nurse supv psych	.00	33,091		0	.00	0	
social work prgm admin, health	.00	2,659		0	.00	0	
administrator ii	.00	15,190		0	.00	0	
computer network spec ii	.00	12,499		0	.00	0	
prgm admin ii mental hlth	.00	16,706		0	.00	0	
registered nurse charge psych	.00	139,161	.00	0	.00	0	
social worker adv health svcs	.00	13,693		0	.00	0	
personnel officer iii	.00	23,745		0	.00	0	
registered nurse	.00	25,994	.00	0	.00	0	
social worker ii, health svcs	.00	20,688		0	.00	0	
activity therapy manager	.00	13,615	.00	0	.00	0	
a/d associate counselor, lead	.00	1,991	.00	0	.00	0	
maint supv ii non lic	1.00	45,768	.00	0	.00	0	
social worker i, health svcs	.00	14,291	.00	0	.00	0	
computer info services spec i	.00	11,835	.00	0	.00	0	
coord spec prgms hlth serv ii m	.00	40	.00	0	.00	0	
therapeutic recreator ii	.00	22,856	.00	0	.00	0	
a/d supervised counselor	.00	, 9,687		0	.00	0	
mental health assoc iii	.00	, 9,052	.00	0	.00	0	
licensed practical nurse iii ad		3,525	.00	0	.00	0	
licensed practical nurse ii	.00	7,834	.00	0	.00	0	
licensed practical nurse i	.00	7,478	.00	0	.00	0	
		,				-	

	FY 2010	FY 2010	FY 2011	FY 2011	FY 2012	FY2012	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00l03 Walter P. Carter Communi	•						
m00l0301 Services and Institution	•						
personnel associate ii	.00	10,321	.00	0		0	
activity therapy associate iii	.00	4,443	.00	0		0	
hlth records tech ii	.00	15,390	.00	0		0	
direct care asst ii	.00	248,430		0		0	
hlth records prgm supv	.00	11,098		0		0	
fiscal accounts clerk superviso		6,654	.00	0		0	
admin aide	.00	3,067		0		0	
office supervisor	.00	-1,520	.00	0		0	
office secy iii	.00	9,796	.00	0		0	
fiscal accounts clerk ii	.00	7,803	.00	0	.00	0	
office secy ii	.00	7,376	.00	0	.00	0	
office secy i	.00	5,354	.00	0	.00	0	
office services clerk	.00	8,754	.00	0	.00	0	
office clerk ii	.00	31,870	.00	0	.00	0	
maint chief iv non lic	.00	-1,717	.00	0	.00	0	
electrician senior	1.00	42,076	.00	0	.00	0	
refrigeration mechanic	.00	13,035	.00	0	.00	0	
electrician	.00	9,146	.00	0	.00	0	
locksmith	.00	9,146	.00	0	.00	0	
painter	1.00	46,576	.00	0	.00	0	
plumber	.00	8,355	.00	0	.00	0	
linen service worker	1.00	6,330	.00	0	.00	0	
TOTAL m00l0301*	4.00	1,146,258	.00	0	.00	0	
TOTAL m00l03 **	4.00	1,146,258	.00	0	.00	0	

	FY 2010	FY 2010	FY 2011	FY 2011	FY 2012	FY2012	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00l04 Thomas B. Finan Hospital	Conton						
m00l0401 Services and Institution		20					
prgm mgr senior ii	1.00	102,053	1.00	106,159	1.00	106,159	
dir nursing psych	1.00	89,619		91,438		91,438	
asst supt ii state hospital	1.00	77,377		80,333		80,333	
psychology services chief	1.00	79,174		81,864		81,864	
therapy services mgr i	1.00	74,389		76,750		76,750	
asst dir of nursing psych	1.00	73,016		74,499		74,499	
nurse practitioner/midwife ii	1.00	64,041		79,693		79,693	
psychologist ii	3.00	258,477		291,294		291,294	
registered nurse manager psych	1.00	72,439		73,910		73,910	
registered nurse quality imp ps		72,439		73,910		73,910	
fiscal services chief i	1.00	66,551		69,224		69,224	
psychologist i	1.00	22,692		07,224		07,224	
registered nurse supv psych	5.00	335,452		342,262		342,262	
social work prgm admin, health	1.00	66,825				-	
computer network spec ii	1.00	63,787		69,224		69,224	
occupational therapist iii lead		62,580		66,096 64,847		66,096 64,847	
registered nurse charge psych	7.00	443,690					
social work supv health svcs	1.00	59,117		452,700 61,239		452,700 61,239	
police chief i	1.00	48,913		50,466			
occupational therapist ii	3.00	159,540				50,466	
personnel officer iii	1.00	48,511		165,160		165,160	
prgm admin i mental hlth	1.00	55,389	1.00 1.00	50,255		50,255	
registered nurse	24.00			57,386		57,386	
social worker ii, health svcs	24.00 6.00	1,268,603 340,018		1,380,750 351,058		1,380,750	
accountant ii	1.00	45,679		47,129		351,058	
agency procurement spec ii	1.00	21,627				47,129	
computer info services spec ii	1.00	50,938		38,594 52,770		38,594 52,770	
maint supv ii lic	1.00	26,532	1.00	51,781	1.00	51,781	
social worker i, health svcs	2.00	93,575	2.00	96,943	2.00	96,943	
coord spec prgms hlth serv iii	1.00	50,644	1.00	52,356	1.00	52,356	
emp training spec ii	1.00	51,614	1.00	53,359		53,359	
therapeutic recreator superviso		40,610		41,899		41,899	
art therapist ii	1.00	22,995	.00	41,079	.00	41,099	
therapeutic recreator ii	4.00	191,543	4.00	199,125	4.00	199,125	
assoc librarian i	1.00	44,542	1.00	46,055	1.00	46,055	
mental health assoc iv	1.00	41,227	1.00	42,464	1.00	40,099	
mental health assoc iii	1.00	39,822	1.00	40,630	1.00	40,630	
licensed practical nurse ii	13.00	432,287	11.00	429,686	11.00	429,686	
agency buyer ii	.00	432,287	1.00	31,282	1.00	429,888	
licensed practical nurse i	.00	0	1.00	30,200	1.00	30,200	
occupational therapy asst i	.00	0	1.00	26,783	1.00	26,783	
pharmacy technician	2.00	54,595	2.00	55,207	2.00	55,207	
police officer ii	1.00	39,497	1.00	40,299	1.00	40,299	
building security officer ii	4.00	129,948	5.00	131,579	5.00	131,579	
	7.00	127,740	2.00	131,519	2.00	121,219	

Classification Title	FY 2010 Positions	FY 2010 Expenditure	FY 2011 Positions	FY 2011 Appropriation	FY 2012 Positions	FY2012 Allowance	Symbol
m00l04 Thomas B. Finan Hospita							
m00l0401 Services and Institution	-		1 00	(/ 053	1 00	(/ 053	
fiscal accounts technician ii	1.00	42,782		44,052		44,052	
personnel associate ii	1.00	42,694		44,052		44,052	
hlth records tech ii	3.00	94,285		95,710		95,710	
direct care asst ii	31.00	902,771		1,022,790		1,022,790	
direct care asst i	6.00	109,207		68,115		68,115	
direct care trainee	1.00	49,502		47,617		47,617	
management associate	1.00	47,665		49,080		49,080	
admin aide	1.00	42,002		43,251		43,251	
fiscal accounts clerk ii	1.00	29,399		29,728		29,728	
office secy ii	5.00	166,646		169,160		169,160	
supply officer iii	1.00	26,738		0		0	
telephone operator supr	1.00	26,017		0		0	
telephone operator ii	3.00	96,482		97,564		97,564	
maint chief iv lic	1.00	43,203		0		0	
electrician senior	1.00	41 ,9 20		43,251		43,251	
refrigeration mechanic	1.00	33,528		33,903		33,903	
stationary engineer 1st grade	1.00	40,555		41,378		41,378	
carpenter trim	1.00	31,290		31,895		31,895	
locksmith	1.00	38,142		38,879		38,879	
maint mechanic senior	1.00	36,138	1.00	36,544	1.00	36,544	
maint mechanic	3.00	89,310	3.00	96,046	3.00	96,046	
housekeeping manager	1.00	39,539	1.00	40 ,630	1.00	40 ,63 0	
housekeeping supv ii	1.00	33,982	1.00	34,363	1.00	34,363	
patient/client driver	1.00	26,303	1.00	26,619	1.00	26,619	
building services worker	18.00	449,458	18.00	482,875	18.00	482,875	
custom sewer	1.00	14,696	1.00	21,188	1.00	21,188	
groundskeeper	1.00	23,479	1.00	23,436	1.00	23,436	
linen service worker	2.00	49,675	2.00	51,604	2.00	51,604	
TOTAL m00l0401*	194.00	8,049,775	194.00	8,432,388	194.00	8,432,388	
TOTAL mOOlO4 **	194.00	8,049,775	194.00	8,432,388	194.00	8,432,388	
m00l05 Regional Institute for (m00l0501 Services and Institution			ltimore Cit	у			
physician program manager iii	1.00	174,497	1.00	181,513	1.00	181,513	
principal	1.00	56,506		92,383		92,383	
	1.00	104,925		166,154		166,154	
asst principal dhmh				96,501			
prgm mgr senior ii dir nursing psych	1.00	93,156		93,194		96,501 93,194	
	1.00	91,340 71,403				49,638	
asst supt i state hospital	1.00	71,493		49,638			
registered dietitian dir hlth o		25,105		56,126		56,126	
physician clinical specialist	1.80	261,744		280,692		280,692	
physician clinical specialist	1.00	153,716		153,045		153,045	
physician clinical staff	.70	95,758	.70	97,702	.70	97,702	

	FY 2010	FY 2010	FY 2011	FY 2011	FY 2012	FY2012	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol

m00l05 Regional Institute for Children and Adolescents-Baltimore City

m00l0501 Services and Institutional Operations

m00l0501 Services and Institutional	Operations					
asst dir of nursing psych	1.00	86,350	1.00	78,832	1.00	78,832
teacher apc	3.00	200,505	3.00	208,223	3.00	208,223
psychologist ii	3.00	239,096	3.00	230,250	3.00	230,250
registered nurse manager psych	3.00	220,081	3.00	224,550	3.00	224,550
registered nurse supv psych	4.00	236,387	4.00	274,503	4.00	274,503
teacher supervisor	1.00	86,806	.00	0	.00	0
computer network spec ii	1.00	51,744	1.00	53,610	1.00	53,610
psychology associate doctorate	1.00	20,635	.00	0	.00	0
registered nurse charge psych	5.50	329,943	5.50	360,874	5.50	360,874
social work supv health svcs	1.00	60,246	1.00	62,417	1.00	62,417
teacher lead	2.00	64,726	.00	0	.00	0
teacher conditional dhmh	2.00	58,584	2.00	84,000	2.00	84,000
administrator i	1.00	58,770	1.00	60,757	1.00	60,757
maint supv iii	1.00	48,702	1.00	50,255	1.00	50,255
personnel officer iii	1.00	-1,120	1.00	41,074	1.00	41,074
prgm admin i mental hlth	2.00	58,704	1.00	60,757	1.00	60,757
registered nurse	4.00	206,734	4.00	202,803	4.00	202,803
social worker ii, health svcs	5.00	246,959	5.00	287,501	5.00	287,501
coord spec prgms hlth serv iv h	1.00	53,905	1.00	55,859	1.00	55,859
coord spec prgms hlth serv iv m	1.00	55,067	1.00	56,930	1.00	56,930
registered dietitian iii	1.00	26,240	1.00	38,594	1.00	38,594
social worker i, health svcs	3.00	159,671	4.00	196,797	4.00	196,797
admin officer ii	1.00	39,326	1.00	40,411	1.00	40,411
art therapist supervisor	.50	26 , 171	.50	26,680	.50	26,680
coord spec prgms hlth serv iii	2.00	98,560	2.00	101,902	2.00	101,902
psychology associate iii master	1.00	49,594	1.00	51,375	1.00	51,375
therapeutic recreator superviso	.00	11,930	.00	0	.00	0
agency procurement spec i	1.00	43,349	1.00	44,731	1.00	44,731
coord spec prgms hlth serv ii ள	1.00	48,476	1.00	50,015	1.00	50,015
music therapist ii	.50	21,789	.50	23,204	.50	23,204
therapeutic recreator ii	2.00	93,714	2.00	81,385	2.00	81,385
admin spec iii	1.00	44,632	1.00	46,055	1.00	46,055
volunteer activities coord iii	1.00	40,218	1.00	41,250	1.00	41,250
mental health assoc iv	1.00	42,390	1.00	43,251	1.00	43,251
licensed practical nurse iii ad	1.00	48,103	1.00	49,080	1.00	49,080
licensed practical nurse ii	6.00	204,270	5.00	201,817	5.00	201,817
licensed practical nurse i	1.00	59,043	2.00	72,976	2.00	72,976
building security officer ii	1.00	23,733	1.00	24,018	1.00	24,018
camh specialist ii	2.00	91,570	2.00	87,834	2.00	87,834
camh specialist i	5.00	159,218	4.00	164,776	4.00	164,776
fiscal accounts technician ii	1.00	41,156	1.00	42,464	1.00	42,464
camh associate iii	2.00	72,688	2.00	73,562	2.00	73,562
hlth records reviewer	1.00	39,460	1.00	40,630	1.00	40,630
camh associate ii	.00	6,746	.00	0	.00	0

Classification Title	FY 2010 Positions	FY 2010 Expenditure	FY 2011 Positions	FY 2011 Appropriation	FY 2012 Positions	FY2012 Allowance	Symbol
m00l05 Regional Institute for C	bildrop and	Adol occopto-Pol	timoro Cit	····			
m00l05 Regional Institute for C m00l0501 Services and Institution				. y			
camh associate i	1.00	68,171	3.00	81,114	3.00	81,114	
direct care asst ii	8.00	279,611	9.00	299,456		299,456	
management associate	2.00	87,314		89,894		89,894	
office secy iii	3.00	116,843	3.00	119,787		119,787	
office secy ii	3.00	109,002	5.00	175,888		175,888	
office services clerk	1.00	36,138		36,544		36,544	
cook ii	2.00	58,817		59,525	2.00	59,525	
maint chief ii non lic	1.00	39,786		40,939		40,939	
maint mechanic	1.00	33,965	1.00	34,363		34,363	
food service supv ii	.00	2,531	1.00	31,099		31,099	
food service supv i	1.00	26,543		. 0		. 0	
maint asst	2.00	61,088		61,900		61,900	
food service worker	3.00	87,433		88,623		88,623	
TOTAL m00l0501*	118.00	6,010,353	119.00	6,322,082	119.00	6,322,082	
TOTAL m00l05 **	118.00	6,010,353		6,322,082	119.00	6,322,082	
m00l07 Eastern Shore Hospital C m00l0701 Services and Institution physician program manager iii	al Operation 1.00	168,021	1.00	174,758		174,758	
prgm mgr senior ii	1.00	104,036	1.00	108,208	1.00	108,208	
dir nursing psych	1.00	93,092	1.00	94,983	1.00	94,983	
asst supt ii state hospital	1.00	77,225	1.00	80,333		80,333	
psychology services chief	1.00	66,023	1.00	52 ,9 50	1.00	52 ,9 50	
physician clinical specialist	7.00	986,784	7.00	1,029,626	7.00	1,029,626	
asst dir of nursing psych	1.00	75 , 820	1.00	77,359	1.00	77,359	
nursing education supervisor	1.00	77,549	1.00	80,333	1.00	80,333	
clinical nurse specialist psych		99,624	1.00	72,505	1.00	72,505	
computer network spec supr	1.00	64,833	1.00	67,160	1.00	67,160	
nurse practitioner/midwife ii	1.00	78,107		79,693		79,693	
nursing instructor	1.00	72,710	1.00	75 ,3 20	1.00	75 ,3 20	
psychologist ii	1.00	71,637		73,910		73, 910	
registered nurse manager psych	2.00	198,314	3.00	224 , 550		224,550	
registered nurse quality imp ps		62,158	1.00	63, 420	1.00	63,420	
social work manager, health svc		61,081	1.00	63, 420	1.00	63, 420	
registered nurse supv med	.00	12,923	1.00	46,563	1.00	46,563	
registered nurse supv psych	7.00	468,330	7.00	458,504	7.00	458,504	
administrator ii	1.00	50 ,882	1.00	52,605	1.00	52 , 605	
computer network spec ii	1.00	53,381	1.00	54,635	1.00	54,635	
personnel administrator i	1.00	56 ,3 04	1.00	58,949	1.00	58,949	
psychology associate doctorate	1.00	51,089	1.00	52,605	1.00	52,605	
registered nurse charge	.20	11,284	.20	12,248	.20	12,248	
registered nurse charge psych	13.30	701,496	10.30	632,222	10.30	632,222	
social work supv health svcs	1.00	62,726	1.00	64,847	1.00	64,847	

Classification Title	FY 2010 Positions	FY 2010 Expenditure	FY 2011 Resitions	FY 2011 Appropriation	FY 2012 Resitions	FY2012 Allowance	Symbol
m00l07 Eastern Shore Hospital C	enter						
m00l0701 Services and Institution	al Operation	5					
police chief i	1.00	59,981	1.00	62,134	1.00	62,134	
prgm admin i mental hlth	.00	60,576	1.00	58,487		58,487	
registered nurse	17.00	580,655		610,785		610,785	
social worker ii, health svcs	3.00	151,190	3.00	157,896	3.00	157,896	
activity therapy manager	1.00	55,178	1.00	56,930		56,930	
admin officer iii	2.00	89,017		99,793		99,793	
coord spec prgms hlth serv iv m		109,019		112,789		112,789	
maint supv ii non lic	1.00	54,957		56,930		56,930	
social worker i, health svcs	1.00	46,435		48,012		48,012	
psychology associate iii master		51,399		53,359		53,359	
registered dietitian ii	1.00	37,828		46,769		46,769	
therapeutic recreator superviso		18,189		53,359		53,359	
art therapist ii	1.00	83,673		123,639		123,639	
music therapist ii	1.00	39,558		40,814		40,814	
therapeutic recreator ii	1.00	44,241		45,560		45,560	
admin spec iii	1.00	44,907		46,055		46,055	
art therapist i	1.00	7,687		0		0,000	
licensed practical nurse iii ad		98,517		191,971		191,971	
licensed practical nurse iii ld		230,083		196,320		196,320	
licensed practical nurse ii	8.50	328,164		335,578		335,578	
licensed practical nurse i	.00	3,885		37,381		37,381	
volunteer activities coord ii	1.00	39,381	1.00	40,630		40,630	
police officer supervisor	1.00	57,077		58,236		58,236	
police officer ii	4.00	181,022		182,130		182,130	
hlth records tech supv	1.00	34,402		34,788		34,788	
personnel associate ii	1.00	42,696		44,052		44,052	
hlth records reviewer	2.00	71,496		72,297		72,297	
activity therapy associate iii	4.00	159,272		186,319		186,319	
hlth records tech ii	2.00	59,408		60,602		60,602	
work adjustment associate iii	1.00	37,757		38,180		38,180	
direct care asst ii	31.10	702,788		810,372		810,372	
direct care asst i	1.00	150,275		162,701		162,701	
direct care trainee	5.00	7,806		, 0	.00	0	
management associate	1.00	46,774	1.00	48,162	1.00	48,162	
volunteer activities coord supv		48,380	1.00	50,015	1.00	50,015	
fiscal accounts clerk superviso	1.00	46,438	1.00	46,055	1.00	46,055	
admin aide	2.00	100,279	3.00	133,922	3.00	133,922	
office secy iii	1,00	95,032	3.00	117,900	3.00	117,900	
fiscal accounts clerk ii	2.00	71,936	2.00	74,395	2.00	74,395	
office secy ii	2.00	36,927	1.00	38,879	1.00	38,879	
office services clerk lead	.00	13,124	1.00	36,820	1.00	36,820	
services specialist	1.00	37,079	1.00	37,495	1.00	37,495	
buyers clerk	1.00	35,492	1.00	35,890	1.00	35,890	
office services clerk	4.00	86,600	2.00	71,163	2.00	71,163	
		,-••				,	

Classification Title	FY 2010 Positions	FY 2010 Expenditure	FY 2011 Positions	FY 2011 Appropriation	FY 2012 Positions	FY2012 Allowance Syn	mbol
m00l07 Eastern Shore Hospital	Center						
m00l0701 Services and Institution	onal Operation	ns					
telephone operator ii	2.00	64,815	2.00	65,812	2.00	65,812	
maint chief iv non lic	1.00	48,476	1.00	50,015	1.00	50,015	
maint chief iii lic	1.00	45,675	1.00	46,911	1.00	46,911	
refrigeration mechanic	1.00	39,458	1.00	40,630	1.00	40,630	
electrician	2.00	74,835	2.00	75,675	2.00	75,675	
steam fitter	1.00	37,757	1.00	38,180	1.00	38,180	
building services worker	8.00	174,419	6.60	179,913	6.60	179,913	
TOTAL m00l0701*	188.10	8,667,444	180.10	9,164,406	180.10	9,164,406	
TOTAL m00l07 **	188.10	8,667,444	180. 10	9,164,406	180. 10	9,164,406	

	FY 2010	FY 2010	FY 2011	FY 2011	FY 2012	FY2012	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00l08 Springfield Hospital Cer							
m00l0801 Services and Institution	-						
physician program manager iii	1.00	188,562		196,124		196,124	
prgm mgr senior iii	1.00	109,401		113,327		113,327	
dir nursing psych	1.00	83,070		84,756		84,756	
asst supt iii state hospital	1.00	83,062		85,697		85,697	
administrator v	.50	0		0		0	
psychology services chief	1.00	79,018		81,864		81,864	
prgm admin iv hlth services	.00	0	1.00	76,750		76,750	
therapy services mgr i	2.00	140,968		145,580		145,580	
administrator iii	2.00	121,741	2.00	125,858		125,858	
prgm admin iii hlth services	1.00	68,116		70,562		70,562	
registered dietitian dir hlth o		63,228		65 ,3 66		65,366	
physician clinical specialist	18.50	2,950,826		3,252,091		3,252,091	
physician clinical specialist	4.00	441,170		456,240		456,240	
physician supervisor	1.00	147,564		150,561		150,561	
physician clinical staff	7.50	756,818		695 , 444		695 , 444	
physician clinical staff	3.00	322,620	3.00	322,438	3.00	322,438	
dentist iii residential	1.00	105,570	1.00	111,178	1.00	111,178	
asst dir of nursing psych	3.00	238,565	3.00	244 , 182		244,182	
computer network spec mgr	1.00	69,214	1.00	71,699	1.00	71,699	
nursing education supervisor	1.00	77,549	1.00	80,333	1.00	80,333	
clinical nurse specialist med	1.00	0	.00	0	.00	0	
clinical nurse specialist psych	2.00	142,247	2.00	145,039	2.00	145,039	
fiscal services chief ii	1.00	67,358	1.00	69,780	1.00	69,780	
nursing instructor	4.00	245,131	4.00	287,787	4.00	287,787	
psychologist ii	16.00	1,037,568	15.50	1,106,247	15.50	1,106,247	
registered nurse manager psych	12.00	835,111	13.00	928,396	13.00	928,396	
social work manager, health svo	1.00	61,197	1.00	49,638	1.00	49,638	
occupational therapist supervis	5.00	326,257	5.00	337,544	5.00	337,544	
personnel administrator ii	1.00	37,206	1.00	46,563	1.00	46,563	
prgm admin iii mental hlth	1.00	67,096	1.00	69,224	1.00	69,224	
psychologist i	.50	95,949		96,618	2.00	96,618	
registered nurse supv med	1.00	67,846		69,224		69,224	
registered nurse supv psych	12.00	739,264	12.00	798,690	12.00	798,690	
social work prgm admin, health	1.00	17,704	1.00	64,129	1.00	64,129	
administrator ii	1.00	62,596	1.00	64,847	1.00	64,847	
a/d professional counselor adva	.00	42,085	1.00	53,610	1.00	53,610	
computer network spec ii	2.00	105,557	2.00	109,355	2.00	109,355	
fiscal services officer ii	.00	34,362	1.00	43,725	1.00	43,725	
occupational therapist iii lead	9.00	535 ,73 6	9.00	554,413	9.00	554,413	
psychology associate doctorate	5.00	56,439	2.00	87,450	2.00	87,450	
registered nurse charge med	1.00	45,937	1.00	64,847	1.00	64,847	
registered nurse charge psych	54.50	3,068,503	58.00	3,406,622	58.00	3,406,622	
social work supv health svcs	4.00	171,443	4.00	224,446	4.00	224,446	
staff atty i attorney general	1.00	9,635	1.00	43,725	1.00	43,725	

.

	FY 2010	FY 2010	FY 2011	FY 2011	FY 2012	FY2012	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
moolog springfield legrited ser							
m00l08 Springfield Hospital Cer m00l0801 Services and Institutior							
police chief i	1.00	56,661	1.00	58,696	1.00	58,696	
administrator i	1.00	47,572		56,306		56,306	
comm hlth educator iii	1.00	50,381	1.00	52,192		52,192	
computer network spec i	1.00	39,796		41,074		41,074	
occupational therapist ii	2.00	77,009		131,136		131,136	
personnel officer iii	1.00	59,780		61,927		61,927	
prgm admin i mental hlth	1.00	59,008		60,757		60,757	
registered nurse	35.50	1,815,273		2,349,890		2,349,890	
social worker ii, health svcs	18.50	911,344	16.50	913,406		913,406	
accountant ii	1.00	12,456		915,408		915,400	
activity therapy manager	1.00	55,068		56,930		56,930	
admin officer iii	2.00	50,941		91,364		91,364	
chaplain	1.00		1.00				
coord spec prgms hlth serv iv m		47,406 51,916		48,928 53,780		48,928 53,780	
personnel officer ii	1.00			55,859		-	
registered dietitian iii	2.00	53,920 109,908	2.00	95,524		55,859 95,524	
research statistician ii	1.00	40,208	1.00	41,485			
social worker i, health svcs	4.00	40,208	5.00	236, 004		41,485 236,004	
a/d associate counselor	4.00 2,00	99,560	2.00	102,827			
-				•		102,827	
<pre>a/d professional counselor prov emp training spec ii</pre>	2.00 1.00	52,002	1.00	41,899		41,899	
		35,612	1.00	37,603		37,603	
maint supv i non lic	1.00	42,281	1.00	43,448		43,448	
music therapist supervisor	1.00 .00	51,510	1.00 .00	53,359		53,359	
nursing tech		6,842		0		0	
therapeutic recreator superviso art therapist ii	3.00 3.00	153,663		159,074		159,074	
•		99,647		102,417		102,417	
coord spec prgms hlth serv ii h		42,566	1.00	43,917		43,917	
dance therapist ii	.50	24,142	.50	25,008		25,008	
music therapist ii	4.00	159,020	4.00	154,573		154,573	
therapeutic recreator ii	13.00	587,923		624,673		624,673	
work adjustment supervisor	2.00	95,946	2.00	99,095		99,095	
admin spec iii a/d supervised counselor	1.00	0	.00	0		0	
	1.00 1.00	40,142 42,236	1.00	41,250		41,250	
food service mgr ii		•	1.00	43,581	1.00	43,581	
therapeutic recreator i work adjustment coordinator	1.00	14,163	.00	0	.00	0	
-	4.00	170,164	4.00	174,672	4.00	174,672	
admin spec ii	1.00	41,920	1.00	43,251	1.00	43,251	
admin spec i	1.00	34,965	1.00	35,783	1.00	35,783	
psychologist intern	3.00	78,812	3.00	79,209	3.00	79,209	
agency buyer iv	1.00	42,562	1.00	43,917	1.00	43,917	
licensed practical nurse iii ad		1,313,477	30.50	1,401,244	30.50	1,401,244	
licensed practical nurse iii ld		43,264	1.00	49,080	1.00	49,080	
licensed practical nurse ii	34.50	1,190,086	41.50	1,635,228	41.50	1,635,228	
agency buyer ii	1.00	9,153	.00	0	.00	0	

	FY 2010	FY 2010	FY 2011	FY 2011	FY 2012	FY2012	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00l08 Springfield Hospital Cen							
m00l0801 Services and Institution	•						
licensed practical nurse i	22.00	682,837		490,462		490,462	
agency buyer i	.00	36,872		78,479		78,479	
occupational therapy asst ii	5.50	201,193		213,050		213,050	
services supervisor i	1.00	48,423		33,903		33,903	
occupational therapy asst i	1.00	26,487	1.00	26,783		26,783	
pharmacy technician	1.00	32,293	1.00	32,655	1.00	32,655	
police officer supervisor	1.00	57,077	1.00	58,236	1.00	58,236	
police officer iii	1.00	50,558	1.00	51,584	1.00	51 , 584	
police officer ii	2.00	75,219	2.00	76,499	2.00	76,499	
agency hlth and safety spec ii	2.00	77,446	2.00	79,311	2.00	79,311	
building security officer ii	5.00	117,007	5.00	129,365	5.00	129,365	
building security officer i	.00	37,537	1.00	21,188	1.00	21,188	
building security officer train	5.00	110,387	12.00	254,256	12.00	254,256	
personnel associate iii	1.00	38,624	1.00	39,056	1.00	39,056	
hlth records tech supv	1.00	34,402	1.00	34,788	1.00	34,788	
activity therapy associate iii	6.00	216,031	6.00	220,956	6.00	220,956	
hlth records tech ii	5.50	249,623	7.50	264,892	7.50	264,892	
mental health assoc ii	.00	9,786		30,790	1.00	30,790	
personnel clerk	1.00	0	.00	0	.00	0	
work adjustment associate iii	.50	15,834	.50	15,948	.50	15,948	
activity therapy associate ii	.00	40,487		53,160		53,160	
hlth records tech i	2.00	38,044		32,226		32,226	
mental health assoc i	2.00	31,194		12,620		12,620	
activity therapy associate i	2.00	11,674		0		. 0	
direct care asst ii	124.00	3,595,373		3,953,107	133.50	3,953,107	
hlth records tech tr	1.00	3,654		0			
direct care asst i	40.50	723,295		662,311		662,311	
direct care trainee	18.50	198,842		275,444		275,444	
exec assoc i	1.00	51,510		, 53,359		53,359	
fiscal accounts clerk manager	1.00	68,918		, 99,466		, 99,466	
hlth records prgm mgr	1.00	45,329		46,769		46,769	
management associate	1.00	46,868		48,162		48,162	
volunteer activities coord supv		48,282		, 0		, –	
fiscal accounts clerk superviso	1.00	44,936		40,506	1.00	40,506	
admin aide	2.00	81,030		82,815	2.00	82,815	
fiscal accounts clerk, lead	3.00	88,365	2.00	71,872	2.00	71,872	
office secy iii	10.00	381,435	10.00	393,036	10.00	393,036	
fiscal accounts clerk ii	1.00	29,399		29,728	1.00	29,728	
office secy ii	13.00	360,892		378,952	11.00	378,952	
office services clerk lead	1.00	33,880		34,260	1.00	34,260	
services specialist	2.00	3,775	1.00	26,783	1.00	26,783	
supply officer iv	1.00	38,448	1.00	38,879	1.00	38,879	
office services clerk	3.00	75,021	4.00	125,365	4.00	125,365	
supply officer iii	1.00	20,240	4.00 .00	0		0	
	1.00	20,240	-00	0	.00	0	

Classification Title	FY 2010 Positions	FY 2010 Expenditure	FY 2011 Positions	FY 2011 Appropriation	FY 2012 Positions	FY2012 Allowance	Symbol
m00l08 Springfield Hospital Cer							
m00l0801 Services and Institution	•						
office clerk ii	8.00	173,942		195,611		195,611	
office processing clerk ii	6. 00	183,455		185,511		185,511	
supply officer ii	2.00	66,164		66,906		66,9 06	
cook ii	5.00	13 4,130		136,794		136 , 794	
supply officer i	2.00	65,082	2.00	65,812	2.00	65,812	
telephone operator ii	5.00	158,902	5.00	160,683	5.00	160,683	
automotive services supv	2.00	87,912	2.00	91,069	2.00	91,069	
maint chief iii non lic	5.00	197,227	5.00	226,327	5.00	226,327	
automotive services specialist	2.00	75,300	2.00	76,144	2.00	76,144	
electrician senior	2.00	62,201	2.00	77,526	2.00	77,526	
maint chief ii non lic	2.00	41,154	2.00	72,664	2.00	72,664	
print shop supv ii	1.00	20,558	1.00	30,200	1.00	30,200	
refrigeration mechanic	2.00	74,155	2.00	75,039	2.00	75,039	
carpenter trim	7.00	248,628		251,566		251,566	
chf steward/stewardess	1.00	35,761		36,162		36,162	
electrician	.00	17,488		33,650		33,650	
painter	4.00	149,694		151,374		151,374	
sheet metal worker	1.00	33,792		26,783		26,783	
steam fitter	2.00	47,321		69,216		69,216	
maint mechanic senior	3.00	62,654		53,231		53,231	
maint mechanic	1.00	26,781		27,298		27,298	
building services supervisor	1.00	39,418		40,506		40,506	
housekeeping supv iv	2.00	70,906		71,701		71,701	
food service supv ii	5.00	193,153		194,348		194,348	
clothing service manager	1.00	34,600		34,988		34,988	
food service supv i	1.00	1,189		0		0	
service work supv	1.00	33,982		34,363		34,363	
groundskeeper lead	1.00	25,433		25,718		25,718	
patient/client driver	12.00	324,929		369,114		369,114	
building services worker	39.00	900,797		912,680		912,680	
food service assistant	1.00	30,593		30,961		30,961	
food service worker	36.00	872,406		916,286		916,286	
food service worker i	.00	-10,442		0	.00	0	
groundskeeper	1.00	9,268	1.00	21,188	1.00	21,188	
linen service worker	2.00	60,158	2.00	60,832	2.00	60,832	
groundskeeper i	.00	-746	.00	00,052	.00	00,052	
gi ounuskeepei T	.00	-740	.00		.00		
TOTAL mOOl0801*	838.50	34,834,237	836.50	38,025,607	836,50	38,025,607	
TOTAL mOOLO8 **	838.50	34,834,237		38,025,607	836.50	38,025,607	
		- •				· ·	
m00l09 Spring Grove Hospital Ce							
m00l0901 Services and Institution							
physician program manager iv	1.00	187,288	1.00	194,042	1.00	194,042	
physician program manager iii	1.00	18,218	1.00	133,285	1.00	133,285	

Classification Title	FY 2010 Positions	FY 2010 Expenditure	FY 2011	FY 2011 Appropriation	FY 2012	FY2012 Allowance	Symbol
m00l09 Spring Grove Hospital Ce	nter						
m00l0901 Services and Institution	al Operations	5					
dir nursing	1.00	89,619	1.00	91,438	1.00	91,438	
dir nursing psych	2.00	217,501	3.00	248,536	3.00	248,536	
asst supt iii state hospital	1.00	84,307	1.00	87,334	1.00	87,334	
administrator v	.00	0	.00	0	.00	0	
psychology services chief	1.00	79,174	1.00	81,864		81,864	
therapy services mgr i	1.00	74,080	1.00	76,750	1.00	76,750	
administrator iii	1.00	71,823	1.00	74,725	1.00	74,725	
registered dietitian dir hlth c	.60	-1,655	.00	0		0	
physician clinical specialist	20.00	2,992,593	21.00	3,243,641	21.00	3,243,641	
physician clinical specialist	4.00	611,808	4.00	624,233	4.00	624,233	
physician supervisor	3.00	278,910	2.00	284,575	2.00	284,575	
physician supervisor	1.00	147,564	1.00	150,561	1.00	150,561	
physician clinical staff	3.00	136,795	3.00	322,438	3.00	322,438	
physician clinical staff	1.00	135,977	1.00	139,574	1.00	139,574	
dentist iii residential	.50	53,447	.60	66,707	.60	66,707	
teacher apc plus 30	1.00	63,594	1.00	65,754		65,754	
asst dir of nursing psych	3.00	138,578	4.00	263,564	4.00	263,564	
librarian apc	1.00	75,761	1.00	77,542	1.00	77,542	
clinical nurse specialist psych	4.00	155,076	1.00	75,320	1.00	75 ,3 20	
computer network spec supr	1.00	71,061	1.00	73,910	1.00	73 , 910	
fiscal services chief ii	1.00	70,133	1.00	72,505	1.00	72,505	
nursing instructor	5.00	267,862	3.00	223,145	3.00	22 3, 145	
psychologist ii	13.00	995,700	14.50	1,067,047	14.50	1,067,047	
registered nurse manager psych	7.00	382,974	6.00	419,188	6.00	419 , 188	
registered nurse quality imp ps	1.00	72,439	1.00	73,910	1.00	73,910	
social work manager, health svc	3.00	198,938	3.00	212,038	3.00	212 , 0 3 8	
occupational therapist supervis	1.00	68,106	1.00	70 ,56 2	1.00	70,562	
ph lab sci supervisor	1.00	59,589	1.00	61,729	1.00	61,729	
physical therapist supervisor	2.00	121,751	2.00	117,125	2.00	117,125	
psychologist i	.00	-1,206	.50	23,282	.50	23,282	
registered nurse supv psych	21.00	1,333,072	20.00	1,349,841	20.00	1,349,841	
social work prgm admin, health	2.00	126,446	2.00	130,732	2.00	130,732	
administrator ii	.00	40,883	1.00	54,635	1.00	54,635	
computer network spec ii	4.00	213,997	4.00	212,184	4.00	212,184	
maint supv iv	1.00	66,680	1.00	64,847	1.00	64,847	
personnel administrator i	2.00	121,185	2.00	122,687	2.00	122,687	
prgm admin ii mental hlth	.00	44,129	1.00	60,083	1.00	60,083	
psychology associate doctorate	1.00	31,565	1.00	48,807	1.00	48,807	
registered nurse charge med	7.00	413,495	6.00	382,639	6.00	382,639	
registered nurse charge psych	62.00	3,954,801	64.00	3,927,410	64.00	3,927,410	
social work supv health svcs	8.00	463,939	8.00	480,843	8.00	480,843	
social worker adv health svcs	2.00	61,852	1.00	61,239	1.00	61,239	
speech patholgst audiolgst iii	1.00	63,805	1.00	66,096	1.00	66,096	
police chief i	1.00	52,458	1.00	42,038	1.00	42,038	

	FY 2010	FY 2010	FY 2011	FY 2011	FY 2012	FY2012	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00109 Spring Grove Hospital Ce							
m00l0901 Services and Institution	•		1 00	/F F/0	1 00	45 540	
administrator i	1.00	72,006		65,568		65,568	
a/d professional counselor	3.00	145,434		149,958		149,958	
multi-service center manager	1.00	58,644		60,757		60,757	
occupational therapist ii	2.00	112,662		117,063		117,063	
registered nurse	21.00	909,563		1,419,356		1,419,356	
social worker ii, health svcs	19.00	957,795		878,938		878,938	
accountant ii	1.00	0		0		0	
activity therapy manager	1.00	54,720		56,930		56,930	
admin officer iii	.00	44,910		55,859		55,859	
chaplain	2.00	101,421	2.00	104,551		104,551	
coord spec prgms hlth serv iv m		-2,003		0		0	
food administrator iii	1.00	53,923		55,859		55,859	
occupational therapist institut		30,619		46,268		46,268	
personnel officer ii	2.00	108,196		112,238		112,238	
registered dietitian iii	.00	67,475		61,427		61,427	
social worker i, health svcs	6.50	382,413		468,537		468,537	
art therapist supervisor	1.00	51,081	1.00	53,359		53,359	
coord spec prgms hlth serv iii	1.00	49,328		53,359		53,359	
dance therapist supervisor	1.00	51,246		53,359		53,359	
maint supv i non lic	1.00	50,539		52,356		52,356	
registered dietitian ii	5.00	241,629		230,268		230,268	
therapeutic recreator superviso		103,006	2.00	106,718		106,718	
art therapist ii	.00	0		17,057		17,057	
music therapist ii	1.00	67,884	1.00	50,015		50,015	
personnel specialist	1.00	41,876	1.00	43,118		43,118	
therapeutic recreator ii	11.50	532,825		556,915		556,915	
admin spec iii	1.00	58,283	2.00	92,110		92,110	
food service mgr ii	4.00	162,418	4.00	166,875	4.00	166,875	
therapeutic recreator i	2.00	83,302	2.00	86,402	2.00	86,402	
work adjustment coordinator	1.00	44,907		46,911	1.00	46,911	
admin spec ii	1.00	41,235		42,464		42,464	
admin spec i	.00	20,953		33,903		33,903	
psychologist intern	3.00	78,257		79,209	3.00	79,209	
agency buyer iv	1.00	43,343	1.00	44,731	1.00	44,731	
dental hygienist iii	1.00	19,547	1.60	54,581	1.60	54,581	
licensed practical nurse iii ad		235,411	5.00	234,367	5.00	234,367	
licensed practical nurse iii ld		269,922	4.00	197,255	4.00	197,255	
data communications tech i	1.00	41,640	1.00	42,789	1.00	42,789	
licensed practical nurse ii	48.00	1,974,185	47.00	1,963,274	47.00	1,963,274	
licensed practical nurse i	3.00	217,144	15.00	472,797	15.00	472,797	
services supervisor ii	1.00	41,274	1.00	40,939	1.00	40,939	
agency buyer i	1.00	35,386	1.00	35,783	1.00	35,783	
occupational therapy asst ii	2.00	35,073	.00	0	.00	0	
radiologic technologist ii	1.00	39,822	1.00	40,630	1.00	40,630	

Classification Title Positions Expenditure Positions Appropriation Positions Allowance Symbol m00109 Spring Grove Hospital Center m0010901 Services and Institutional Operations services supervisor 1 2.00 75,408 2.00 177,566 2.00 177,566 2.00 177,566 2.00 177,566 2.00 177,566 2.00 177,566 2.00 177,566 2.00 177,566 2.00 177,566 2.00 177,566 2.00 177,566 2.00 177,566 2.00 177,566 2.00 177,566 2.00 183,659 5.00 138,659 5.00 138,659 5.00 138,659 5.00 138,659 5.00 138,659 5.00 138,659 5.00 138,659 5.00 138,659 5.00 138,659 5.00 138,659 5.00 138,659 5.00 138,659 5.00 138,659 1.00 43,251 1.00 44,052 1.00 44,052 1.00 44,052 1.00 44,052 1.00		FY 2010		FY 2011		FY 2012	FY2012	0
m0010011 Services and Institutional Operations services supervisor i 2.00 75,408 2.00 77,066 2.00 117,586 police officer supervisor 2.00 115,247 2.00 117,586 2.00 117,586 police officer ii 2.00 105,020 2.00 107,152 2.00 107,152 police officer ii 3.00 27,150 6.0 281,640 6.00 281,640 agency htth and safety spec ii 1.00 37,757 1.00 38,180 1.00 38,180 building security officer ii 5.00 136,695 5.00 138,659 5.00 138,659 cam specialist ii 1.00 50,908 1.00 51,941 1.00 51,941 personnel associate iii 1.00 44,058 1.00 44,911 1.00 46,911 htth records tech supv 2.00 80,417 2.00 83,388 2.00 83,388 obs-contract services asst ii 1.00 44,051 1.00 44,052 1.00 44,052 cam specialist ii 1.00 44,051 1.00 44,052 1.00 44,052 cam associate iii 1.00 44,051 1.00 44,052 1.00 44,052 cam associate iii 1.00 44,051 1.00 44,052 1.00 44,052 cam associate iii 1.00 40,103 1.00 41,378 1.00 41,378 personnel associate iii 1.00 40,103 1.00 35,144 1.00 35,144 personnel associate iii 1.00 36,264 1.00 38,189 1.00 38,189 work adjustment associate ii 1.00 36,264 1.00 38,879 1.00 38,879 work adjustment associate i 1.00 33,440 1.00 35,890 1.00 36,879 htth records tech ii 1.00 33,440 1.00 35,890 1.00 36,879 work adjustment associate i 3.00 100,688 0.00 0 0.00 0 direct care asst i 3.00 100,688 0.00 0 0.00 0 direct care asst i 1.755 0 4,772,195 155.0 4,926,410 155.00 4,62,640 direct care asst i 1.00 7,647 1.00 45,077 pfiscal accounts clerk manager 1.00 7,647 1.00 45,074 managemit associate 2.00 95,620 2.00 98,160 2.00 98,160 office manager 1.00 7,647 1.00 26,683 5.00 1.00 32,719 fiscal accounts clerk ii 4.00 115,02 2.00 87,162 2.00 88,160 office servisor 4.00 176,109 2.00 178,301 5.00 178,301 office servisor 4.00 176,109 2.00 98,160 2.00 98,160 office servisor 4.00 176,109 2.00 98,160 2.00 98,160 office servisor 4.00 176,109 3.00 119,877 3.00 119,877 fiscal accounts clerk ii 3.00 115,162 3.00 178,301 5.00 178,301 office servisor clerk ii 3.00 115,265 3.00 178,301 5.00 178,301 office servisor clerk ii 3.00 135,868 1.00 38,879 1								Symbol
m0010011 Services and Institutional Operations services supervisor i 2.00 75,408 2.00 77,066 2.00 117,586 police officer supervisor 2.00 115,247 2.00 117,586 2.00 117,586 police officer ii 2.00 105,020 2.00 107,152 2.00 107,152 police officer ii 3.00 27,150 6.0 281,640 6.00 281,640 agency htth and safety spec ii 1.00 37,757 1.00 38,180 1.00 38,180 building security officer ii 5.00 136,695 5.00 138,659 5.00 138,659 cam specialist ii 1.00 50,908 1.00 51,941 1.00 51,941 personnel associate iii 1.00 44,058 1.00 44,911 1.00 46,911 htth records tech supv 2.00 80,417 2.00 83,388 2.00 83,388 obs-contract services asst ii 1.00 44,051 1.00 44,052 1.00 44,052 cam specialist ii 1.00 44,051 1.00 44,052 1.00 44,052 cam associate iii 1.00 44,051 1.00 44,052 1.00 44,052 cam associate iii 1.00 44,051 1.00 44,052 1.00 44,052 cam associate iii 1.00 40,103 1.00 41,378 1.00 41,378 personnel associate iii 1.00 40,103 1.00 35,144 1.00 35,144 personnel associate iii 1.00 36,264 1.00 38,189 1.00 38,189 work adjustment associate ii 1.00 36,264 1.00 38,879 1.00 38,879 work adjustment associate i 1.00 33,440 1.00 35,890 1.00 36,879 htth records tech ii 1.00 33,440 1.00 35,890 1.00 36,879 work adjustment associate i 3.00 100,688 0.00 0 0.00 0 direct care asst i 3.00 100,688 0.00 0 0.00 0 direct care asst i 1.755 0 4,772,195 155.0 4,926,410 155.00 4,62,640 direct care asst i 1.00 7,647 1.00 45,077 pfiscal accounts clerk manager 1.00 7,647 1.00 45,074 managemit associate 2.00 95,620 2.00 98,160 2.00 98,160 office manager 1.00 7,647 1.00 26,683 5.00 1.00 32,719 fiscal accounts clerk ii 4.00 115,02 2.00 87,162 2.00 88,160 office servisor 4.00 176,109 2.00 178,301 5.00 178,301 office servisor 4.00 176,109 2.00 98,160 2.00 98,160 office servisor 4.00 176,109 2.00 98,160 2.00 98,160 office servisor 4.00 176,109 3.00 119,877 3.00 119,877 fiscal accounts clerk ii 3.00 115,162 3.00 178,301 5.00 178,301 office servisor clerk ii 3.00 115,265 3.00 178,301 5.00 178,301 office servisor clerk ii 3.00 135,868 1.00 38,879 1								
services supervisor i 2.00 75,008 2.00 17,066 2.00 177,066 police officer ii 2.00 115,247 2.00 117,586 2.00 117,586 police officer ii 2.00 105,020 2.00 107,152 2.00 107,152 police officer ii 6.00 227,130 6.00 281,640 38,180 1.00 38,180 building security officer ii 5.00 136,095 5.00 138,659 38,859 38,859 camb specialist ii 1.00 46,058 1.00 43,251 1.00 46,911 hth records tech supv 2.00 80,417 2.00 83,388 2.00 83,388 obs-contract services astii 1.00 42,691 1.00 43,251 1.00 44,052 camh associate iii 1.00 42,690 1.00 31,739 9.00 331,739 hth records tech ii 1.00 36,464 1.00 36,879 1.00 38,79 sectivity therapa sasociate ii <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>								
police officer supervisor 2.00 115,247 2.00 117,586 2.00 117,586 police officer ii 2.00 105,020 2.00 107,152 2.00 107,152 police officer ii 2.00 107,757 1.00 38,180 1.00 38,180 building security officer ii 1.00 57,757 1.00 38,881 1.00 51,941 personnel associate iii 1.00 46,058 1.00 51,941 1.00 46,971 hth records tech supv 2.00 80,417 2.00 44,052 1.00 43,251 personnel associate ii 1.00 42,691 1.00 43,251 1.00 43,251 personnel associate ii 1.00 42,691 1.00 43,251 1.00 43,251 personnel associate iii 1.00 42,691 1.00 43,275 1.00 43,774 personnel associate iii 1.00 33,440 1.00 38,877 1.00 38,879 personnel associate ii 1.00<		•		2 00	77 0//	2 00	77 0//	
police officer ii 2.00 107,152 2.00 107,152 police officer ii 6.00 275,130 6.00 281,640 6.00 281,640 agency hith and safety spec ii 1.00 37,757 1.00 38,180 1.00 38,180 building security officer ii 5.00 136,695 5.00 138,659 5.00 138,659 camh specialist ii 1.00 46,058 1.00 44,051 1.00 44,051 personnel associate ii 1.00 42,691 1.00 43,251 1.00 44,052 camh associate ii 1.00 42,691 1.00 43,251 1.00 44,052 camh associate ii 1.00 42,691 1.00 43,251 1.00 44,052 camh associate iii 1.00 42,691 1.00 43,789 9.00 331,939 9.00 331,939 9.00 331,939 9.00 331,939 9.00 38,879 9.00 38,879 9.00 0 0 0 0	•		•					
police officer ii 6.00 275,130 6.00 281,640 6.00 281,640 agency hith and safety specifi 1.00 37,757 1.00 38,850 1.00 38,180 building security officer ii 5.00 138,659 5.00 138,659 5.00 138,659 personel associate iii 1.00 46,058 1.00 46,911 1.00 46,911 hith records tech supv 2.00 80,417 2.00 83,388 2.00 83,388 obs-contract services asst ii 1.00 42,691 1.00 44,052 1.00 44,052 cam associate ii 1.00 26,50 1.00 31,978 9.00 331,939 hith records tech ii 1.20 423,676 11.00 405,747 1.00 38,879 personnel clerk 1.00 36,444 1.00 38,487 1.00 38,879 work adjustment associate i 1.00 34,440 1.00 38,809 0.0 0 0 0 0 0			•					
agency hith and safety special1.0037,7571.0038,1801.0038,180building security officer if5.00136,6595.00138,6595.00138,659camb specialist if1.0050,9081.0051,9411.0046,911hith records tech supv2.0080,4172.0083,3882.0083,388obs-contract services asst ii1.0041,9161.0043,2511.0044,052camb associate iii1.0042,6911.0044,0521.0044,052camb associate iii1.0040,1031.0041,3781.0041,378activity therapy associate iii7.50329,8989.00331,9399.00331,939hith records tech ii12.00423,67611.0036,1801.0038,180camh associate ii1.0036,4481.0038,1801.0038,77personnel clerk1.0035,4441.0035,8901.0038,79mark adjutement associate ii1.0035,4401.0035,8901.0038,79activity therapy associate i.500.00000officet care asst ii176,504,792,196155.004,926,410155.004,926,410direct care trainee3.0085,97615.00324,71915.00324,719fiscal accounts clerk manager1.007,847.00000office aregravities coord supv			-				•	
building security officer ii 5.00 136,699 5.00 138,659 5.00 138,659 camh specialist ii 1.00 50,908 1.00 51,941 1.00 51,941 hth records tech supw 2.00 80,417 2.00 83,388 2.00 83,388 obs-contract services asst ii 1.00 42,691 1.00 44,052 1.00 44,052 camh associate ii 1.00 22,691 1.00 41,378 1.00 43,251 personnel associate ii 1.00 42,650 1.00 41,378 1.00 43,77 activity therapy associate iii 7.50 329,898 9.00 331,939 9.00 331,939 hith records tech ii 1.00 36,676 11.00 40,747 11.00 405,747 work adjustment associate ii 1.00 36,674 1.00 38,879 1.00 36,879 work adjustment associate i 1.00 37,472 0.0 0 0 0 0 0 0 0	-							
camh specialist ii1.0050,9081.0051,9411.0051,941personnel associate ii1.0046,0581.0046,9111.0046,911hthrecords tech supv2.0080,4172.0083,3882.0083,388obs-contract services asst ii1.0041,9161.0043,2511.0044,052camh associate ii1.0042,6911.0043,2511.0044,052camh associate ii1.0040,1031.0041,3781.0041,378activity therapy associate iii7.50329,8989.00331,9399.00331,939hthr records tech ii12.00423,67611.0038,1871.0038,879oran associate ii1.0034,4481.0038,1871.0038,879camh associate ii1.0034,4401.0038,8791.0038,879camb associate ii1.0034,4401.0038,8791.0038,879camb associate ii1.0034,4401.0038,8791.0038,879camb associate ii1.0034,4401.0035,9800.00direct care asst ii1.003,4401.0035,9801.0036,879direct care asst ii1.007,9741.00000direct care asst ii3.00100,688.00000direct care trainee3.007,877.00000hthr								
personnel associate iii1.0046,0581.0046,9111.0046,911hth records tech supv2.0080,4172.0083,3882.0083,388obs-contract services asst ii1.0042,6911.0043,2511.0044,052personnel associate ii1.0040,1031.0041,3731.0041,373activity therapy associate ii7.50329,8989.00331,9399.00331,939hth records tech ii1.00423,67611.0040,74711.00405,747personnel clerk1.0038,4481.0038,8791.0038,879work adjustment associate i1.0033,4401.0038,8791.0038,180cam associate i1.0033,4401.0035,8901.0035,890activity therapy associate i.500.00000direct care asst ii176.504,722,196155.00324,719155.00324,719fiscal accounts clerk manager1.007,847.000.000office amager1.0043,6871.0046,4081.0046,408volunter ativities coord supv2.0096,5562.00100,0302.00100,030fiscal accounts clerk manager1.0045,0701.0046,4081.0046,408volunter ativities coord supv2.0096,5562.00100,0302.00100,030fiscal accounts clerk manager <td>• ,</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>-</td> <td></td>	• ,						-	
hlth records tech supv2.00 $80,417$ 2.00 $83,388$ 2.00 $83,383$ obs-contract services asst ii1.00 $41,916$ 1.00 $43,251$ 1.00 $43,251$ personnel associate ii1.00 $22,650$ 1.00 $35,144$ 1.00 $35,144$ personnel associate ii1.00 $40,052$ 1.00 $41,373$ 1.00 $41,373$ activity therapy associate iii1.00 $42,657$ 11.00 $40,5747$ 11.00 $405,747$ personnel clerk1.00 $38,488$ 1.00 $38,879$ 1.00 $38,879$ work adjustment associate i1.00 $-1,197$ 0.00.000hlth records tech i1.00 $-3,440$ 1.00 $35,890$ 1.00 $35,890$ activity therapy associate i.500.00000hlth records sect i.500.00000direct care asst ii176,50 $4,792,196$ 15.00 $4,926,410$ 15.00 $42,674$ direct care asst i3.00100,6881.00 $45,074$ 1.00 $46,408$ 1.00 $46,408$ odirect care trainee1.00 $78,477$ 1.00 $46,408$ 1.00 $46,408$ odirect care activities cord supr2.00 $95,420$ 2.00 $98,160$ 200 $98,160$ office manager1.00 $45,077$ 1.00 $46,408$ 1.00 $46,408$ office accurts clerk superviso3.00115,1222.00 $87,162$ <t< td=""><td>•</td><td></td><td>•</td><td></td><td></td><td></td><td></td><td></td></t<>	•		•					
obs-contract services asst ii 1.00 41,916 1.00 43,251 1.00 43,251 personnel associate ii 1.00 42,691 1.00 35,144 1.00 44,052 cam associate iii 1.00 40,103 1.00 41,378 1.00 41,378 activity therapy associate iii 7.50 329,898 9.00 331,939 9.00 331,939 htth records tech ii 1200 423,676 11.00 405,747 11.00 45,747 personnel clerk 1.00 38,448 1.00 38,879 1.00 38,879 work adjustment associate ii 1.00 35,264 1.00 38,180 1.00 38,180 cam associate i 1.00 33,440 1.00 35,890 1.00 35,890 attivity therapy associate i 5.0 0 .00 0 0 0 direct care asst i 3.00 85,976 15.00 324,719 15.00 324,719 fiscal accounts clerk manager 1.00	•						•	
personnel associate ii 1.00 42,691 1.00 44,052 1.00 44,052 camh associate ii 1.00 28,650 1.00 35,144 1.00 41,378 activity therapy associate ii 7.50 329,898 9.00 331,939 9.00 331,939 hth records tech ii 12.00 423,676 11.00 38,487 11.00 465,747 personnel clerk 1.00 36,264 1.00 38,879 1.00 38,180 work adjustment associate ii 1.00 -1,197 .00 0 .00 0 activity therapy associate i .50 0 .00 0 .00 0 direct care asst i 3.00 100,688 .00 0 .00 0 0 direct care trainee 3.00 85,976 15.00 324,719 15.00 324,719 fice anager 1.00 7,847 .00 46,408 1.00 46,408 volunteer activities coord supv 2.00 96,556 </td <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>•</td> <td></td>	•						•	
camh associate iii1.0028,6501.0035,1441.0035,144personnel associate i1.0040,1031.0041,3781.0041,378activity therapy associate iii7.50329,8989.00331,9399.00331,939hlth records tech ii12.00423,67611.00405,74711.00405,747personnel clerk1.0036,4481.0038,8791.0038,879work adjustment associate ii1.00-1,197.000.000activity therapy associate i.500.000.000direct care asst ii176.504,792,196155.004,926,410155.004,926,410direct care asst ii3.00100,688.000.0000direct care asst i3.0085,97615.00324,71915.00324,719fiscal accounts clerk manager1.0043,6871.0045,0741.0045,074management associate2.0095,4202.0098,1602.0098,160office manager1.0045,0761.0046,4081.0046,408volunteer activities coord supv2.0096,5562.00100,0302.00100,030fiscal accounts clerk superviso3.00115,1222.0087,1622.0082,724office supervisor4.00176,1095.00205,8235.00205,823office secy ii3.001			•					
personnel associate i 1.00 40,103 1.00 41,378 1.00 41,378 activity therapy associate iii 7.50 329,898 9.00 331,939 9.00 331,939 hlth records tech ii 12.00 423,676 11.00 38,879 1.00 38,879 work adjustment associate iii 1.00 36,264 1.00 38,180 1.00 38,180 camh associate i 1.00 34,40 1.00 35,890 1.00 35,890 activity therapy associate i 5.00 0 0.00 0 0 direct care asst ii 3.00 100,688 0.00 0.00 0 direct care asst i 3.00 85,976 15.00 324,719 15.00 324,719 fiscal accounts clerk manager 1.00 7,847 0.00 0 0 0 office manager 1.00 45,070 1.00 45,074 1.00 46,408 1.00 46,408 volunteer activities coord supy 2.00 96	•						-	
activity therapy associate iii7.50329,8989.00331,9399.00331,939htth records tech ii12.00423,67611.00405,74711.00405,747personnel clerk1.0038,4481.0038,8791.0038,879work adjustment associate iii1.00-1,197.00000htth records tech i1.00-33,4401.0035,8901.0035,890activity therapy associate i.500.00000direct care asst ii176.504,792,196155.004,926,410155.004,926,410direct care asst i3.00100,688.000.0000direct care trainee3.0085,97615.00324,71915.00324,719fiscal accounts clerk manager1.007,847.000.000office manager1.0043,6871.0045,0741.0045,074management associate2.0096,5562.0098,160.00100,030office supervisor4.00115,1222.0087,1622.0087,162admin aide3.00112,9132.0082,724.0019,857fiscal accounts clerk ii4.00150,8125.00178,301.00office secy iii3.00115,4653.00119,857.00119,857fiscal accounts clerk ii4.00150,8125.00178,301.00 <td< td=""><td></td><td></td><td>•</td><td></td><td></td><td></td><td></td><td></td></td<>			•					
hlth records tech ii12.00423,67611.00405,74711.00405,747personnel clerk1.0038,4481.0038,8791.0038,879work adjustment associate iii1.0036,2641.0038,1801.0038,180cam associate i1.00-1,197.000.000hlth records tech i1.0033,4401.0035,8901.0035,890activity therapy associate i.500.00000direct care asst i176,504,792,196155.004,926,410155.004,926,410direct care asst i3.00100,688.000.0000direct care trainee3.0085,97615.00324,71915.00324,719fiscal accounts clerk manager1.007,847.000.000office manager1.0045,0741.0045,074.0046,408office manager1.0045,0701.0046,4081.0046,408office supervisor4.00115,1222.0087,1622.0087,162admin aide3.00115,1222.0087,1622.0087,747office supervisor4.00150,8125.00178,3015.00178,301office secy ii3.00115,4653.00119,8573.00119,857fiscal accounts clerk ii4.00150,8125.00178,3015.00178,301	•							
personnel clerk1.0038,4481.0038,8791.0038,879work adjustment associate ii1.0036,2641.0038,1801.0038,180camh associate i1.00-1,197.000.000hlth records tech i1.0033,4401.0035,8901.0035,890activity therapy associate i.500.000.000direct care asst ii176,504,792,196155.004,926,410155.004,926,410direct care trainee3.0085,97615.00324,71915.00324,719fiscal accounts clerk manager1.007,847.000.000hlth records prgm mgr1.0043,6871.0045,0741.0045,074management associate2.0095,4202.0098,1602.0098,160office manager1.0045,0701.0046,4081.0046,408volunteer activities coord supv2.0096,5562.00100,0302.00100,030fiscal accounts clerk superviso3.00115,1222.0087,1622.0082,724office supervisor4.00150,8125.00178,3015.00178,301office secy iii3.00115,4653.00119,8573.00119,857fiscal accounts clerk lead1.0038,4841.0038,8791.0038,879office secy ii3.00115,4653.00	activity therapy associate iii		-				331,939	
work adjustment associate iii1.0036,2641.0038,1801.0038,180camh associate i1.00-1,197.000.000hlth records tech i1.0033,4401.0035,8901.0035,890activity therapy associate i.500.00000direct care asst ii176.504,792,196155.004,926,410155.004,926,410direct care asst i3.00100,688.000.0000direct care trainee3.0085,97615.00324,71915.00324,719fiscal accounts clerk manager1.0043,6871.0045,0741.0045,074management associate2.0095,4202.0098,1602.0098,160office manager1.0045,0741.0046,4081.0046,408volunteer activities coord supv2.0096,5562.00100,0302.00100,030fiscal accounts clerk superviso3.00112,9132.0082,7242.0082,724office supervisor4.00150,8125.00178,3015.00178,301office secy iii13.00470,79813.00468,34713.00468,347office secy ii2.5081,4212.5084,7142.5084,714office secy ii2.5081,4212.5084,7142.5084,714office secy ii2.5081,4212.5084,			•				•	
camh associate i1.00-1,197.000.000hlth records tech i1.0033,4401.0035,8901.0035,890activity therapy associate i.500.00000direct care asst ii176.504,792,196155.004,926,410155.004,926,410direct care asst ii3.00100,688.000.0000direct care trainee3.0085,97615.00324,71915.00324,719fiscal accounts clerk manager1.007,847.000.000hlth records prgm mgr1.0043,6871.0045,0741.0045,074management associate2.0095,4202.0098,1602.0098,160office manager1.0045,0701.0046,4081.0046,408volunteer activities coord supv2.0096,5562.00100,0302.00100,030fiscal accounts clerk superviso3.00112,9132.0082,7242.0082,724office supervisor4.00176,1095.00205,8235.00205,823office secy iii13.00470,79813.00488,34713.00468,347office secy ii13.00470,79813.00488,3471.0038,879office secy ii13.00147,0785.00178,3015.00178,301office secy ii13.00470,79813.00468,347	personnel clerk		•					
hlth records tech i1.0033,4401.0035,8901.0035,890activity therapy associate i.500.00000direct care asst ii176.504,792,196155.004,926,410155.004,926,410direct care asst i3.00100,688.000000direct care asst i3.0085,97615.00324,71915.00324,719fiscal accounts clerk manager1.007,847.000.000hlth records prgm mgr1.0043,6871.0045,0741.0045,074management associate2.0095,4202.0098,1602.0098,160office manager1.0045,0701.0046,4081.0046,408volunteer activities coord supv2.0096,5562.00100,0302.00100,030fiscal accounts clerk superviso3.00112,9132.0087,1622.0082,724office supervisor4.00176,1095.00205,8235.00205,823office secy ii3.00115,4653.00119,8573.00119,857fiscal accounts clerk ii1.0038,4481.0038,8791.0038,879office secy ii2.5081,4212.5084,7142.5084,714office secy ii2.5081,4212.5084,7142.5084,714office secy ii5.00136,5865.00160,410 <td>work adjustment associate iii</td> <td></td> <td>36,264</td> <td></td> <td>38,180</td> <td></td> <td>38,180</td> <td></td>	work adjustment associate iii		36,264		38,180		38,180	
activity therapy associate i.500.000.000.000direct care asst ii176.504,792,196155.004,926,410155.004,926,410direct care asst i3.00100,688.000.000direct care trainee3.0085,97615.00324,71915.00324,719fiscal accounts clerk manager1.007,847.000.000hlth records prgm mgr1.0043,6871.0045,0741.0045,074management associate2.0095,4202.0098,1602.0098,160office manager1.0045,07010046,4081.0046,408volunter activities coord supv2.0096,5562.00100,0302.00100,030fiscal accounts clerk superviso3.00115,1222.0087,1622.0087,162admin aide3.00112,9132.0082,7242.0082,724office secy iii3.00115,4653.00119,8573.00119,857fiscal accounts clerk ii4.00150,8125.00178,3015.00178,301office secy ii13.00470,79813.00468,34713.00468,347office secy ii2.5081,4212.5084,7142.5084,714office secy ii2.5081,4212.5084,7142.5084,714office secy ii2.5081,4212.50	camh associate i		-1,197	.00				
direct care ast ii176.504,792,196155.004,926,410155.004,926,410direct care asst i3.00100,688.000.000direct care trainee3.0085,97615.00324,71915.00324,719fiscal accounts clerk manager1.007,847.000.000hlth records prgm mgr1.0043,6871.0045,0741.0045,074management associate2.0095,4202.0098,1602.0098,160office manager1.0045,0701.0046,4081.0046,408volunteer activities coord supv2.0096,5562.00100,0302.00100,030fiscal accounts clerk superviso3.00115,1222.0087,1622.0087,162admin aide3.00176,1095.00205,8235.00205,823office supervisor4.00150,8125.00178,3015.00178,301office secy iii13.00470,78813.00468,34713.00468,347office services clerk ii4.0038,4821.0038,8791.0038,879office services clerk lead1.0038,4422.5084,7142.5084,714office services clerk33.001,192,80034.001,182,07734.001,182,077office services clerk ii5.00136,5865.00160,4105.00160,407supply officer ii1.00	hlth records tech i	1.00	33,440	1.00	35,890	1.00	35,890	
direct care asst i3.00100,688.000.000direct care trainee3.0085,97615.00324,71915.00324,719fiscal accounts clerk manager1.007,847.000.000hlth records prgm mgr1.0043,6871.0045,0741.0045,074management associate2.0095,4202.0098,1602.0098,160office manager1.0045,0701.0046,4081.0046,408volunteer activities coord supv2.0096,5562.00100,0302.00100,030fiscal accounts clerk superviso3.00112,9132.0082,7242.0082,724admin aide3.00176,1095.00205,8235.00205,823office supervisor4.00150,8125.00178,3015.00178,301office secy iii3.001.92,80034.001,182,0773.00468,347office services clerk lead1.0038,4481.0038,8791.0038,879office services clerk33.001,192,80034.001,182,07734.001,182,077office services clerk ii5.00136,5865.00160,4105.00160,407supply officer ii1.0033,9821.0034,3631.0034,363cook ii7.00209,1817.00212,0357.00212,035office clerk ii1.0024,5771.00 <td< td=""><td>activity therapy associate i</td><td>.50</td><td>0</td><td>.00</td><td>0</td><td>.00</td><td>0</td><td></td></td<>	activity therapy associate i	.50	0	.00	0	.00	0	
direct care trainee3.0085,97615.00324,71915.00324,719fiscal accounts clerk manager1.007,847.000.000hlth records prgm mgr1.0043,6871.0045,0741.0045,074management associate2.0099,4202.0098,1602.0098,160office manager1.0045,0701.0046,4081.0046,408volunteer activities coord supv2.0096,5562.00100,0302.00100,030fiscal accounts clerk superviso3.00115,1222.0087,1622.0082,724office supervisor4.00176,1095.00205,8235.00205,823office secy iii3.00115,4653.00119,8573.00119,857fiscal accounts clerk ii4.00150,8125.00178,3015.00178,301office secy iii3.00115,4653.00119,8573.00119,857fiscal accounts clerk ii4.00150,8125.00178,3015.00178,301office secy ii2.5081,4212.5084,7142.5084,714office services clerk lead1.0033,9821.0038,8791.0036,879office services clerk ii5.00136,5865.00160,4105.00160,407supply officer ii1.0024,5771.0024,6531.0024,653cook ii7.00209,181	direct care asst ii	176.50	4,792,196	155.00	4,926,410	155.00	4,926,410	
fiscal accounts clerk manager1.007,847.000.000hlth records prgm mgr1.0043,6871.0045,0741.0045,074management associate2.0095,4202.0098,1602.0098,160office manager1.0045,0701.0046,4081.0046,408volunteer activities coord supv2.0096,5562.00100,0302.00100,030fiscal accounts clerk superviso3.00112,9132.0087,1622.0087,162admin aide3.00112,9132.0082,7242.0082,724office supervisor4.00176,1095.00205,8235.00205,823office secy iii3.00115,4653.00119,8573.00119,857fiscal accounts clerk ii4.00150,8125.00178,3015.00178,301office secy iii13.00470,79813.00468,34713.00488,879office services clerk lead1.0038,4481.0038,8791.0038,879office services clerk lead1.0033,9821.0034,3631.0034,363office clerk ii5.00136,5865.00160,4105.00160,407supply officer ii1.0033,9821.0034,3631.0034,363cok ii7.00209,1817.00212,0357.00212,035office clerk i1.0024,5771.0024,85	direct care asst i	3.00	100,688	.00	0	.00	0	
hlth records prgm mgr1.0043,6871.0045,0741.0045,074management associate2.0095,4202.0098,1602.0098,160office manager1.0045,0701.0046,4081.0046,408volunteer activities coord supv2.0096,5562.00100,0302.00100,030fiscal accounts clerk superviso3.00115,1222.0087,1622.0087,162admin aide3.00112,9132.0082,7242.0082,724office supervisor4.00176,1095.00205,8235.00205,823office secy iii3.00115,4653.00119,8573.00119,857fiscal accounts clerk ii4.00150,8125.00178,3015.00178,301office secy iii13.00470,79813.00468,34713.00468,347office services clerk lead1.0038,4481.0038,8791.0038,879office services clerk lead1.0033,9821.0034,3631.001,182,077office clerk ii5.00136,5865.00160,4105.00160,407supply officer ii1.0024,5771.0024,8531.0024,853cook ii7.00209,1817.00212,0357.00212,035office clerk i1.0024,5771.0024,8531.0024,853supply officer i3.0094,8713.009	direct care trainee	3.00			324,719	15.00	324,719	
management associate2.0095,4202.0098,1602.0098,160office manager1.0045,0701.0046,4081.0046,408volunteer activities coord supv2.0096,5562.00100,0302.00100,030fiscal accounts clerk superviso3.00115,1222.0087,1622.0087,162admin aide3.00112,9132.0082,7242.0082,724office supervisor4.00176,1095.00205,8235.00205,823office secy iii3.00115,4653.00119,8573.00119,857fiscal accounts clerk ii4.00150,8125.00178,3015.00178,301office secy iii13.00470,79813.00468,34713.00468,347office services clerk lead1.0038,4481.0038,8791.0038,879office services clerk lead1.0033,9821.001,182,07734.001,182,077office services clerk ii5.00136,5865.00160,4105.00160,407supply officer ii1.0033,9821.0034,3631.0034,363cok ii7.00209,1817.00212,0357.00212,035office clerk i1.0024,5771.0024,8531.0024,853supply officer i3.0094,8713.0094,7513.0094,751maint chief iv lic2.0088,2212.00<	fiscal accounts clerk manager	1.00	7,847	.00	0	.00	0	
office manager1.0045,0701.0046,4081.0046,408volunteer activities coord supv2.0096,5562.00100,0302.00100,030fiscal accounts clerk superviso3.00115,1222.0087,1622.0087,162admin aide3.00112,9132.0082,7242.0082,724office supervisor4.00176,1095.00205,8235.00205,823office secy iii3.00115,4653.00119,8573.00119,857fiscal accounts clerk ii4.00150,8125.00178,3015.00178,301office secy ii13.00470,79813.00468,34713.00468,347office services clerk lead1.0038,4481.0038,8791.0038,879office services clerk lead1.0033,9821.0034,3631.0034,363office clerk ii5.00136,5865.00160,4105.00160,407supply officer ii1.0024,5771.0024,8531.0034,363cock ii7.00209,1817.0024,8531.0024,853supply officer i3.0094,8713.0094,7513.0094,751maint chief iv lic2.0088,2212.0091,1202.0091,120	hlth records prgm mgr	1.00	43,687	1.00	45,074	1.00	45,074	
volunteer activities coord supv2.0096,5562.00100,0302.00100,030fiscal accounts clerk superviso3.00115,1222.0087,1622.0087,162admin aide3.00112,9132.0082,7242.0082,724office supervisor4.00176,1095.00205,8235.00205,823office secy iii3.00115,4653.00119,8573.00119,857fiscal accounts clerk ii4.00150,8125.00178,3015.00178,301office secy ii13.00470,79813.00468,34713.00468,347office secy ii2.5081,4212.5084,7142.5084,714office secy i2.5081,4212.5084,7142.5084,714office services clerk lead1.0033,9821.0034,3631.0034,363office clerk ii5.00136,5865.00160,4105.00160,407supply officer ii1.0024,5771.00212,0357.00212,035office clerk i3.0094,8713.0094,7513.0094,751maint chief iv lic2.0088,2212.0091,1202.0091,120	management associate	2.00	95,420	2.00	98,160	2.00	98,160	
fiscal accounts clerk superviso3.00115,1222.0087,1622.0087,162admin aide3.00112,9132.0082,7242.0082,724office supervisor4.00176,1095.00205,8235.00205,823office secy iii3.00115,4653.00119,8573.00119,857fiscal accounts clerk ii4.00150,8125.00178,3015.00178,301office secy ii13.00470,79813.00468,34713.00468,347office services clerk lead1.0038,4481.0038,8791.0038,879office services clerk lead1.0038,4481.001,182,07734.001,182,077office services clerk ii5.00136,5865.00160,4105.00160,407supply officer ii1.0033,9821.0034,3631.0034,363cook ii7.00209,1817.00212,0357.00212,035office clerk i1.0024,5771.0024,8531.0024,853supply officer i3.0094,8713.0094,7513.0094,751maint chief iv lic2.0088,2212.0091,1202.0091,120	office manager	1.00	45,070	1.00	46,408	1.00	46,408	
admin aide3.00112,9132.0082,7242.0082,724office supervisor4.00176,1095.00205,8235.00205,823office secy iii3.00115,4653.00119,8573.00119,857fiscal accounts clerk ii4.00150,8125.00178,3015.00178,301office secy ii13.00470,79813.00468,34713.00468,347office services clerk lead1.0038,4481.0038,8791.0038,879office services clerk lead1.0038,4481.0038,8791.0038,879office services clerk i2.5081,4212.5084,7142.5084,714office services clerk ii5.00136,5865.00160,4105.001,182,077office clerk ii1.0033,9821.0034,3631.0034,363cook ii7.00209,1817.00212,0357.00212,035office clerk i1.0024,5771.0024,8531.0024,853supply officer i3.0094,8713.0094,7513.0094,751maint chief iv lic2.0088,2212.0091,1202.0091,120	volunteer activities coord supv	2.00	96,556	2.00	100,030	2.00	100,030	
office supervisor4.00176,1095.00205,8235.00205,823office secy iii3.00115,4653.00119,8573.00119,857fiscal accounts clerk ii4.00150,8125.00178,3015.00178,301office secy ii13.00470,79813.00468,34713.00468,347office services clerk lead1.0038,4481.0038,8791.0038,879office services clerk lead1.0038,4481.0038,8791.0038,879office services clerk33.001,192,80034.001,182,07734.001,182,077office clerk ii5.00136,5865.00160,4105.00160,407supply officer ii1.0033,9821.0034,3631.0034,363cook ii7.00209,1817.00212,0357.00212,035office clerk i3.0094,8713.0094,7513.0094,751maint chief iv lic2.0088,2212.0091,1202.0091,120	fiscal accounts clerk superviso	3.00	115,122	2.00	87,162	2.00	87,162	
office secy iii3.00115,4653.00119,8573.00119,857fiscal accounts clerk ii4.00150,8125.00178,3015.00178,301office secy ii13.00470,79813.00468,34713.00468,347office services clerk lead1.0038,4481.0038,8791.0038,879office secy i2.5081,4212.5084,7142.5084,714office services clerk33.001,192,80034.001,182,07734.001,182,077office clerk ii5.00136,5865.00160,4105.00160,407supply officer ii1.0033,9821.0034,3631.0034,363cook ii7.00209,1817.00212,0357.00212,035office clerk i1.0024,5771.0024,8531.0024,853supply officer i3.0094,8713.0094,7513.0094,751maint chief iv lic2.0088,2212.0091,1202.0091,120	admin aide	3.00	112,913	2.00	82,724	2.00	82,724	
fiscal accounts clerk ii4.00150,8125.00178,3015.00178,301office secy ii13.00470,79813.00468,34713.00468,347office services clerk lead1.0038,4481.0038,8791.0038,879office secy i2.5081,4212.5084,7142.5084,714office services clerk33.001,192,80034.001,182,07734.001,182,077office clerk ii5.00136,5865.00160,4105.00160,407supply officer ii1.0033,9821.0034,3631.0034,363cook ii7.00209,1817.00212,0357.00212,035office clerk i1.0024,5771.0024,8531.0024,853supply officer i3.0094,8713.0094,7513.0094,751maint chief iv lic2.0088,2212.0091,1202.0091,120	office supervisor	4.00	176,109	5.00	205,823	5.00	205,823	
office secy ii13.00470,79813.00468,34713.00468,347office services clerk lead1.0038,4481.0038,8791.0038,879office services clerk2.5081,4212.5084,7142.5084,714office services clerk33.001,192,80034.001,182,07734.001,182,077office clerk ii5.00136,5865.00160,4105.00160,407supply officer ii1.0033,9821.0034,3631.0034,363cook ii7.00209,1817.00212,0357.00212,035office clerk i1.0024,5771.0024,8531.0024,853supply officer ii3.0094,8713.0094,7513.0094,751maint chief iv lic2.0088,2212.0091,1202.0091,120	office secy iii	3.00	115,465	3.00	119 , 857	3.00	119,857	
office services clerk lead1.0038,4481.0038,8791.0038,879office secy i2.5081,4212.5084,7142.5084,714office services clerk33.001,192,80034.001,182,07734.001,182,077office clerk ii5.00136,5865.00160,4105.00160,407supply officer ii1.0033,9821.0034,3631.0034,363cook ii7.00209,1817.00212,0357.00212,035office clerk i1.0024,5771.0024,8531.0024,853supply officer i3.0094,8713.0094,7513.0094,751maint chief iv lic2.0088,2212.0091,1202.0091,120	fiscal accounts clerk ii	4.00	150,812	5.00	178,301	5.00	178,301	
office secy i2.5081,4212.5084,7142.5084,714office services clerk33.001,192,80034.001,182,07734.001,182,077office clerk ii5.00136,5865.00160,4105.00160,407supply officer ii1.0033,9821.0034,3631.0034,363cook ii7.00209,1817.00212,0357.00212,035office clerk i1.0024,5771.0024,8531.0024,853supply officer i3.0094,8713.0094,7513.0094,751maint chief iv lic2.0088,2212.0091,1202.0091,120	office secy ii	13.00	470,798	13.00	468,347	13.00	468,347	
office services clerk33.001,192,80034.001,182,07734.001,182,077office clerk ii5.00136,5865.00160,4105.00160,407supply officer ii1.0033,9821.0034,3631.0034,363cook ii7.00209,1817.00212,0357.00212,035office clerk i1.0024,5771.0024,8531.0024,853supply officer i3.0094,8713.0094,7513.0094,751maint chief iv lic2.0088,2212.0091,1202.0091,120	office services clerk lead	1.00	38,448	1.00	38,879	1.00	38,879	
office clerk ii5.00136,5865.00160,4105.00160,407supply officer ii1.0033,9821.0034,3631.0034,363cook ii7.00209,1817.00212,0357.00212,035office clerk i1.0024,5771.0024,8531.0024,853supply officer i3.0094,8713.0094,7513.0094,751maint chief iv lic2.0088,2212.0091,1202.0091,120	office secy i	2.50	81,421	2.50	84,714	2.50	84,714	
supply officer ii1.0033,9821.0034,3631.0034,363cook ii7.00209,1817.00212,0357.00212,035office clerk i1.0024,5771.0024,8531.0024,853supply officer i3.0094,8713.0094,7513.0094,751maint chief iv lic2.0088,2212.0091,1202.0091,120	office services clerk	33.00	1,192,800	34.00	1,182,077	34.00	1,182,077	
cook ii7.00209,1817.00212,0357.00212,035office clerk i1.0024,5771.0024,8531.0024,853supply officer i3.0094,8713.0094,7513.0094,751maint chief iv lic2.0088,2212.0091,1202.0091,120	office clerk ii	5.00	136,586	5.00	160,410	5.00	160,407	
office clerk i1.0024,5771.0024,8531.0024,853supply officer i3.0094,8713.0094,7513.0094,751maint chief iv lic2.0088,2212.0091,1202.0091,120	supply officer ii	1.00	33,982	1.00	34,363	1.00	34,363	
office clerk i1.0024,5771.0024,8531.0024,853supply officer i3.0094,8713.0094,7513.0094,751maint chief iv lic2.0088,2212.0091,1202.0091,120	cook ii							
supply officer i3.0094,8713.0094,7513.0094,751maint chief iv lic2.0088,2212.0091,1202.0091,120					•			
maint chief iv lic 2.00 88,221 2.00 91,120 2.00 91,120	supply officer i							

Classification Title	FY 2010 Positions	FY 2010 Expenditure	FY 2011 Positions	FY 2011 Appropriation	FY 2012 Positions	FY2012 Allowance	Symbol
m00l09 Spring Grove Hospital Ce							
m00l09 Spring Grove Hospital Ce m00l0901 Services and Institution							
maint chief iii non lic	6.00	s 209,715	5.00	218,003	5.00	219 007	
automotive services specialist	1.00	41,999		43,251		218,003 4 3,2 51	
maint chief i non lic	1.00	38,743		39,177		39,177	
stationary engineer 1st grade	2.00	83,529		79,072		79,072	
carpenter trim	1.00	37,079		37,495		37,495	
chf steward/stewardess	1.00	37,079		37,495		37,495	
electrician	3.00	108,567		116,680		116,680	
locksmith	1.00	56,326		73,696		73,696	
painter	5.00	178,346		186,162		186,162	
plumber	1,00	29,246		34,881		34,881	
sheet metal worker	1.00	37,757		38,180		38,180	
steam fitter	1.00	31,890		35,516		35,516	
maint mechanic senior	9.00	241,857		260,071		260,071	
maint mechanic	2.00	85,051		91,154		91,154	
beauty operator	.50	13,772		13,926		13,926	
building services supervisor	1.00	41,467		42,789		42,789	
food service supv ii	2.00	72,219		73,088		73,088	
grounds supervisor	1.00	33,829		36,544		36,544	
food service supv i	5.00	170,378		172,598		172,598	
housekeeping supv ii	1.00	34,600		34,988		34,988	
housekeeping supv i	2.00	61,360		62,048		62,048	
linen service supv	1.00	31,965		32,323		32,323	
patient/client driver	2.00	68,064		94,241		94,241	
building services worker	22.00	, 502,685		508,037		508,037	
food service assistant	.00	1,236		. 0		. 0	
food service worker	34.00	896,839		919,652	35.00	919,652	
food service worker i	.00	-12,301	.00	0		. 0	
linen service chief	1.00	30,618	1.00	30,961	1.00	30,961	
linen service worker	7.00	170,825	7.00	169,821	7.00	169,821	
stock clerk	.00	-1,177		. 0		. 0	
linen service worker i	.00	-1,742		0	.00	0	
TOTAL m00l0901*	811.60	36,394,335	809.60	38,496,207	809.60	38,496,204	
TOTAL m00l09 **	811.60	36,394,335	809.60	38,496,207	809.60	38,496,204	

	FY 2010	FY 2010	FY 2011	FY 2011	FY 2012	FY2012	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
		· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·			· · · · · · · · · · · · · · · · · · ·	
m00l10 Clifton T. Perkins Hospi							
m00l1001 Services and Institution	-		4 00	404 547	4 00	104 517	
physician program manager iii	1.00	174,515		181,513		181,513	
prgm mgr senior iii	1.00	109,400		113,327		113,327	
asst attorney general vi	1.00	90,145		93,194		93,194	
asst supt iii state hospital	1.00	82,893		84,089		84,089	
psychology services chief	1.00	22,027		52,950		52,950	
nursing prgm conslt/admin i	1.00	9,670		0		0	
therapy services mgr i	1.00	71,831		75,320		75,320	
registered dietitian dir hlth c		62,032		64,129		64,129	
physician clinical specialist	16.00	1,572,222		2,115,399		2,115,399	
physician clinical specialist	2.00	294,323		300,300		300,300	
physician clinical staff	1.00	224,427		418,722		418,722	
dentist iii, residential	1.00	110,046		113,327		113,327	
asst dir of nursing perkins	2.00	167,795		174,668		174,668	
nursing education supervisor pe		83,394		85,697		85,697	
teacher apc plus 30	1.00	0		0		0	
nursing education supervisor	1.00	3,911		0		0	
nursing instructor perkins	2.00	144,007		239,498		239,498	
registered nurse manager perkin	8.00	393,649		478,681		478,681	
librarian apc	1.00	76,216		79,295		79,295	
computer network spec supr	1.00	67,771	1.00	69,780		69,780	
fiscal services chief ii	1.00	76,517		75,320	1.00	75,320	
psychologist ii	4.50	192,468	4.50	278,437	4.50	278,437	
registered nurse supv perkins	12.00	711,709	12.00	840,856	12.00	840,856	
social work manager, health svc	1.00	67,488	1.00	69,780	1.00	69,780	
computer network spec lead	1.00	65,655	1.00	65,366	1.00	65,366	
occupational therapist supervis	1.00	68,116	1.00	70,562	1.00	70,562	
psychologist i	2.50	13,158		23,282	.50	23,282	
registered nurse charge perkins	26.00	1,552,665		1,752,711		1,752,711	
registered nurse supv psych	2.00	64,321	1.00	64,129	1.00	64,129	
social work prgm admin, health	2.00	183,881	3.00	194,861	3.00	194,861	
administrator ii	1.00	57 ,3 64	1.00	58,949	1.00	58,949	
computer network spec ii	1.00	46,849	1.00	43,725	1.00	43,725	
maint supv iv	.00	0	1.00	43,725	1.00	43,725	
occupational therapist iii lead	1.00	62,642	1.00	64,847	1.00	64,847	
personnel administrator i	1.00	60,618	1.00	62,417	1.00	62,417	
psychology associate doctorate	.00	63,420	2.00	92,532	2.00	92,532	
registered nurse charge psych	3.00	269,757	5.00	284,985	5.00	284,985	
registered nurse perkins	37.00	1,265,106	32.00	1,750,465	32.00	1,750,465	
security attend manager ii	1.00	58,352	1.00	60,083	1.00	60,083	
social work supv health svcs	5.00	281,800	5.00	291,612	5.00	291,612	
administrator i	.00	0	.00	0	.00	0	
computer network spec i	1.00	54,464	1.00	56,306	1.00	56,306	
maint supv iii	1.00	6,856	.00	0	.00	0	
occupational therapist ii	1.00	0	.00	0	.00	0	

Classification Title	FY 2010 Positions	FY 2010 Expenditure	FY 2011 Positions	FY 2011 Appropriation	FY 2012 Positions	FY2012 Allowance	Symbol
-00140 Cliften T. Decking Herri	A. 1. 0						
m00l10 Clifton T. Perkins Hospi m00l1001 Services and Institution							
registered nurse	.00	25,159	1.00	50,255	1.00	50,255	
security attend manager i	6.00	301,942		352,222		352,222	
social worker ii, health svcs	10.75	439,404		519,016		519,016	
accountant ii	1.00	11,138		52,770		52,770	
activity therapy manager	2.00	100,084		113,860		113,860	
admin officer iii	1.00	45,679		47,129		47,129	
admin officer iii	1.00	51,037		52,770		52,770	
social worker i, health svcs	1.75	69,249		65,565		65,565	
admin officer ii	1.00	51,432		53,359		53,359	
art therapist supervisor	1.00	51,711		53,359		53,359	
a/d associate counselor	1.00	48,621		49,468		49,468	
emp training spec ii	2.00	50,746		52,356		52,356	
personnel officer i	1.00	46,360		47,639		47,639	
registered dietitian ii	1.00	47,843		49,468		49,468	
therapeutic recreator superviso		49,594		51,375		51,375	
agency procurement spec i	1.00	26,460		79,673		79,673	
art therapist ii	1.00	51,084		52,933		52,933	
food administrator i	1.00	42,640		43,917		43,917	
music therapist ii	1.00	64,317		90,829		90,829	
therapeutic recreator ii	5.75	255,304		312,305		312,305	
work adjustment supervisor	2.00	95,350		98,177		98,177	
admin spec iii	1.00	40,878		42,013		42,013	
a/d supervised counselor	1.00	33,009		40,506		40,506	
therapeutic recreator i	1.00	31,609		32,091		32,091	
volunteer activities coord iii	1.00	46,016		46,911		46,911	
work adjustment coordinator	2.00	79,641		82,500		82,500	
admin spec ii	1.00	41,920		43,251		43,251	
licensed practical nurse ii	.00	1,634		4 3, 231		0	
licensed practical nurse i	.00	1,273		0		0	
electronic tech ii	1.00	39,698		40,630		40,630	
security attend lpn	44.00	1,951,606		2,270,987		2,270,987	
security attend supv	7.00	344,358		372,327		372,327	
security attend supv hosp polic		48,592		52,770		52,770	
security attend iii	18.00	790,108		823,325	18.00	823,325	
security attend iii hosp police		49,019	1.00	50,015	1.00	50,015	
security attend ii	43.00	1,443,109	35.00	1,421,359	35.00	1,421,359	
security attend ii hosp police	2.00	65,314	2.00	79,876	2.00	79,876	
security attendant nursing ii,p		3,829,873	94.00	3,930,170	94.00	3,930,170	
security attend i	3.00	138,101	11.00	342,200	11.00	342,200	
security attendant nursing i,pe		700,495	34.00	1,118,156	34.00	1,118,156	
agency hith and safety spec ii	1.00	35,761	1.00	36,162		36,162	
personnel associate iii	2.00	89,132		92,110		92,110	
hlth records tech supv	1.00	40,159		40,939	1.00	40,939	
agency procurement assoc ii	2.00	33,997		28,434	1.00	28,434	
agency procurement assoc 11	2.00	JJ,791	1.00	20,434	1.00	20,434	

Classification Title	FY 2010 Positions	FY 2010 Expenditure	FY 2011 Positions	FY 2011 Appropriation	FY 2012 Positions	FY2012 Allowance	Symbo
100l10 Clifton T. Perkins Hospi	tal Center						
00l1001 Services and Institution		าร					
personnel associate i	1.00	32,722	1.00	33,903	1.00	33,903	
hlth records tech ii	4.00	142,576		145,427		145,427	
work adjustment associate iii	1.00	35,123		35,516		35,516	
hlth records tech i	1.00	30,005	1.00	25,239	1.00	25,239	
direct care asst ii	.00	, 9,886		. 0		. 0	
fiscal accounts clerk manager	1.00	46,266		47,639	1.00	47,639	
hlth records prgm mgr	1.00	37,382	1.00	49,468	1.00	49,468	
hlth records prgm supv	1.00	27,848	1.00	34,113	1.00	34,113	
management associate	1.00	44,247	1.00	45,560	1.00	45,560	
fiscal accounts clerk superviso	1.00	42,239	1.00	43,581	1.00	43,581	
office secy iii	9.00	325,460	9.00	345,694	9.00	345,694	
fiscal accounts clerk ii	2.00	43,577	2.00	75,322	2.00	75,322	
services specialist	2.00	64,543		65,527	2.00	65,527	
office services clerk	8.00	233,248	7.00	238,527	7.00	238,527	
supply officer iii	2.00	72,277	2.00	73,088	2.00	73,088	
office processing clerk ii	2.00	65,266	2.00	65,860		65,860	
supply officer ii	1.00	27,401	1.00	29,274	1.00	29,274	
cook ii	5.00	104,513	4.00	116,499	4.00	116,499	
maint chief iv non lic	1.00	53,095	1.00	50,015	1.00	50,015	
maint chief iii non lic	2.00	91,418	2.00	94,144	2.00	94,144	
maint chief i non lic	1.00	0	.00	0	.00	0	
refrigeration mechanic	1.00	43,322	1.00	44,520	1.00	44,520	
stationary engineer 1st grade	1.00	38,712	1.00	39,177	1.00	39,177	
carpenter trim	2.00	73,223	2.00	74,342	2.00	74,342	
chf steward/stewardess	1.00	39,037	1.00	39,593	1.00	39,593	
locksmith	1.00	28,155	1.00	28,707	1.00	28,707	
painter	2.00	72,879	2.00	73,696	2.00	73,696	
steam fitter	2.00	30,522	2.00	59,251	2.00	59 , 251	
maint mechanic	1.00	34,600	1.00	34,988	1.00	34,988	
food service supv ii	1.00	0	.00	0	.00	0	
food service supv i	2.00	58,283	2.00	58,984	2.00	58,984	
building services worker	1.00	30,079	1.00	30,416	1.00	30,416	
food service worker	13.00	279,909	14.00	359,964	14.00	359,964	
food service worker i	.00	-2,961	.00	0	.00	0	
OTAL mOOl1001*	527.25	23,038,788	525.25	26,718,050	525.25	26,718,050	
OTAL mOOl10 **	527.25	23,038,788	525.25	26,718,050	525.25	26,718,050	

m00l11 John L. Gildner Regional Institute for Children and Adolescents

m00l1101 Services and Institutional Operations

physician program manager iii	1.00	261,693	1.00	181,513	1.00	181,513
prgm mgr senior ii	1.00	89,478	1.00	92,896	1.00	92,896
dir nursing psych	1.00	89,619	1.00	91,438	1.00	91,438
asst supt i state hospital	1.00	59,047	1.00	61,044	1.00	61,044

personnel associate iii

hlth records tech supv

fiscal accounts technician ii

camh associate lead

camh associate iii

Classification Title	FY 2010 Positions	FY 2010 Expenditure	FY 2011 Positions	FY 2011 Appropriation	FY 2012 Positions	FY2012 Allowance	Symbo
0111 John L. Gildner Regional			d Adolescer	nts			
Ol1101 Services and Institution	•						
registered dietitian dir hlth c		68,391	1.00	70,562		70,562	
physician clinical specialist	3.00	426,438		474,083		474,083	
physician clinical specialist	.60	76,418		93,564	.60	93,564	
physician clinical staff	.00	33,296	.00	0	.00	0	
clinical nurse specialist psych	1.00	118,949	1.00	75,320	1.00	75,320	
psychologist ii	7.50	524,469	7.50	528,440	7.50	528,440	
registered nurse manager med	1.00	69,713	1.00	71,129	1.00	71,129	
registered nurse manager psych	.00	63,317	1.00	73,910	1.00	73,910	
social work manager, health svc	1.00	67,362	1.00	69,780	1.00	69,780	
psychologist i	.00	20,049	1.00	57,203	1.00	57,203	
registered nurse supv med	1.00	67,846	1.00	69,224	1.00	69,224	
computer network spec ii	1.00	48,912	1.00	50,668	1.00	50,668	
psychology associate doctorate	2.00	88,030	1.00	53,610	1.00	53,610	
registered nurse charge med	1.50	76,313	1.00	64,847	1.00	64,847	
registered nurse charge psych	6.50	333,062	6.50	379,834	6.50	379,834	
social work supv health svcs	2.00	121,716	2.00	126,086	2.00	126,086	
social worker adv health svcs	1.00	59,355	1.00	61,239	1.00	61,239	
fiscal services officer i	1.00	50,272	1.00	52,192	1.00	52,192	
nh professional counselor	1.00	41,081	1.00	53,189		53,189	
personnel officer iii	1.00	48,708	1.00	50,255		50,255	
social worker ii, health svcs	1.00	88,407	1.00	57,386	1.00	57,386	
admin officer iii	1.00	, 38,693	1.00	40,013		40,013	
coord spec prgms hlth serv iv m		52,909	1.00	54,809		54,809	
social worker i, health svcs	1.00	49,050	1.00	50,811		50,811	
emp training spec ii	1.00	, 51,496	1.00	53,359		, 53,359	
maint supvinon lic	1.00	51,604	1.00	53,359		53,359	
registered dietitian ii	1.00	18,436	1.00	47,639		47,639	
herapeutic recreator superviso	1.00	47,043	1.00	48,543		48,543	
dance therapist ii	1.00	38,614	1.00	50,015		50,015	
food administrator i	.00	14,285	1.00	47,272		47,272	
nusic therapist ii	.00	22,289	.00	0		0	
ood service mgr ii	1.00	32,714	.00	0	.00	0	
admin spec ii	1.00	42,005	1.00	43,251		43,251	
osychologist intern	3.00	78,330	3.00	79,209	3.00	79,209	
igency buyer i	1.00	39,452	1.00	39,895	1.00	39,895	
volunteer activities coord ii	1.00	39,452	1.00	39,895	1.00	39,895	
amh associate supv	7.00	368,513	7.00	335,655	7.00	335,655	
camh specialist ii	1.00	49,608	1.00	46,408	1.00	46,408	
camh specialist i	3.00	136,237	3.00	124,668	3.00	124,668	
	1.00	130,237	1.00	124,000	1.00	124,000	

45,462

190,989

27,390

38,123

272,196

1.00

5.00

1.00

1.00

8.00

46,911

189,010

44,052

39,473

289,046

1.00

5.00

1.00

1.00

8.00

46,911

189,010

44,052

39,473

289,046

1.00

5,00

1.00

1.00

7.00

Health, Hospitals and Mental Hygiene

Classification Title	FY 2010 Positions	FY 2010 Expenditure	FY 2011 Positions	FY 2011 Appropriation	FY 2012 Positions	FY2012 Allowance	Symbo
n00l11 John L. Gildner Regional	Turahihuta	fan Childron an	d Adologoom				
			a Adolescer	its			
nOOll1101 Services and Institution camh associate ii	at operatio 1.00	ns 91,399	1.00	33,054	1.00	33,054	
hlth records tech ii	1.00	38,448		38,879		38,879	
camh associate i	1.50	51,481		0		0	
hlth records tech i	1.00	30,115		30,552		30,552	
direct care asst ii	6.00	243,759		202,032		202,032	
direct care trainee	.00	5,895		202,052		202,052	
management associate	1.00	46,679		48,162		48,162	
volunteer activities coord supv		48,476		50,015		50,015	
office secy iii	3.00	119,827		123,386		123,386	
fiscal accounts clerk ii	1.00	31,541		31,895		31,895	
office secy ii	3.00	105,255		135,438		135,438	
office clerk ii	1.00	22,703		0		0	
supply officer ii	1.00	33,982		34,363		34,363	
cook ii	5.00	162,678		176,849		176,849	
telephone operator ii	1.00	32,542		32,906		32,906	
maint chief iii non lic	1.00	45,370		46,911		46,911	
electrician senior	2.00	82,327		84,945		84,945	
carpenter trim	1.00	28,048		26,783		26,783	
painter	1.00	27,544		26,783		26,783	
maint mechanic senior	1.00	16,436		31,656		31,656	
maint mechanic	1.00	45,607		31,426		31,426	
housekeeping supv iv	1.00	36,411		36,820		36,820	
food service supv ii	1.00	36,769		37,212		37,212	
food service supv i	.00	14,936		0		57,212	
groundskeeper lead	1.00	32,542		32,906		32,906	
housekeeping supv i	2.00	64,506		65,229		65,229	
patient/client driver	1.00	31,939		32,323		32,323	
building services worker	5.00	188,741		150,007		150,007	
cook i	1.00	14,825		0		150,007	
food service worker	9.50	287,423		286,317		286,317	
linen service worker	2.00	56,420		56,698		56,698	
linen service worker i	.00	-1,051		0		0,050	
CHIEN SELVICE WOFKER I			.00	U		U	
OTAL m00l1101*	137.10	6,810,404	137.10	6,606,252	137.10	6,606,252	
OTAL mOOL11 **	137.10	6,810,404		6,606,252		6,606,252	

m00l12 Upper Shore Community Mental Health Center m00l1201 Services and Institutional Operations

m00l1201 Services and Institutional	Operations					
dir nursing psych	.00	54,155	.00	0	.00	0
physician clinical specialist	.00	198,668	.00	0	.00	0
physician clinical staff	.00	36,548	.00	0	.00	0
clinical nurse specialist psych	.00	48,125	.00	0	.00	0
nursing instructor	.00	37,798	.00	0	.00	0
psychologist ii	.00	49,625	.00	0	.00	0

	FY 2010	FY 2010	FY 2011	FY 2011	FY 2012	FY2012
Classification Title	Positions			Appropriation	Positions	Allowance Symbol
		_ .				
m00l12 Upper Shore Community Me						
m00l1201 Services and Institution	•					•
registered nurse manager psych	.00	91,616	.00	0		0
registered nurse quality imp ps		47,225		0		0
registered nurse supv med	.00	43,423		0		0
registered nurse supv psych	.00	130,501		0		0
registered nurse charge psych	.00	165,454		0		0
social work supv health svcs	.00	-5,130		0		0
police chief i	.00	35,910		0		0
registered nurse	.00	176,680		0		0
social worker ii, health svcs	.00	60,279		0		0
admin officer iii	.00	7,699		0		0
maint supv ii non lic	1.00	50,476		51,781	1.00	51,781
social worker i, health svcs	.00	26,744		0	.00	0
registered dietitian ii	.00	7,591	.00	0	.00	0
therapeutic recreator superviso	.00	33,514	.00	0	.00	0
art therapist ii	.00	21,861	.00	0	.00	0
licensed practical nurse iii ad	.00	145,477	.00	0	.00	0
licensed practical nurse ii	.00	100,470	.00	0	.00	0
police officer ii	.00	36,981	.00	0	.00	0
building security officer ii	2.00	71,362	2.00	54,269	2.00	54,269
hlth records tech supv	.00	24,974	.00	0	.00	0
personnel associate ii	.00	27,167	.00	0	.00	0
hlth records reviewer	.00	48,635	.00	0	.00	0
activity therapy associate iii	.00	46,620	.00	0	.00	0
hlth records tech ii	.00	21,680	.00	0	.00	0
activity therapy associate ii	.00	25,310	.00	<u> </u>	.00	0
hlth records tech i	.00	33,351	.00	0	.00	0
direct care asst ii	.00	359,252	.00	0	.00	0
supv library files	.00	22,138	.00	0	.00	0
management associate	.00	30,635	.00	0	.00	0
office secy iii	.00	48,699	.00	0	.00	0
fiscal accounts clerk ii	.00	17,009	.00	0	.00	0
office secy ii	.00	25,048	.00	0	.00	0
office services clerk lead	.00	23,288	.00	0	.00	0
office processing clerk ii	.00	16,989	.00	0	.00	0
maint mechanic senior	1.00	24,518	1.00	25,239	1.00	25,239
patient/client driver	.00	19,311	.00	0	.00	0
TOTAL mOOl1201*	4.00	2,487,676	4.00	131,289	4.00	131,289
TOTAL mOOl12 **	4.00	2,487,676	4.00	131,289	4.00	131,289
m00m01 Developmental Disabilitie	es Administr	ration				
m00m0101 Program Direction						
exec vii	1.00	118,563	1.00	120,870	1.00	120,870
prgm mgr senior iii	1.00	93,896	1.00	97,268	1.00	97,268

	FY 2010		FY 2011	FY 2011	FY 2012	FY2012	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00m01 Developmental Disabiliti	es Administ	ration					
m00m0101 Program Direction							
prgm mgr senior ii	4.00	301 , 192		389,022		389,022	
asst attorney general vi	1.00	77,460		80,081		80,081	
prgm mgr iv	1.00	81,984		84,756		84,756	
fiscal services admin iv	1.00	78,634		80,969		80,969	
prgm mgr iii	1.00	75,266		77,968		77,968	
database specialist manager	1.00	17,843	1.00	52 ,9 50	1.00	52 ,9 50	
prgm admin v	1.00	79,505	1.00	81,864	1.00	81,864	
prgm admin v hlth services	1.00	78,175	1.00	80,333	1.00	80,333	
prgm mgr ii	1.00	73,639	1.00	80,333	1.00	80,333	
administrator iv	1.00	12,289	1.00	49,638	1.00	49,638	
prgm admin iv	1.00	77,081	1.00	79,693	1.00	79,693	
administrator iii	1.00	45,917	1.00	74,725	1.00	74,725	
psychologist ii	.00	61	.00	0	.00	0	
computer network spec lead	1.00	54,181	1.00	56,126	1.00	56,126	
database specialist ii	1.00	60,981	1.00	62,917	1.00	62,917	
hlth policy analyst advanced	1.00	18,827	.00	0	.00	0	
it functional analyst superviso	1.00	66,959	1.00	69,224	1.00	69,224	
administrator ii	2.00	124,673	2.00	127,264	2.00	127,264	
it programmer analyst ii	2.00	103,194	2.00	107,418	2.00	107,418	
prgm admin ii dev dsbl	2.00	119,800		123,609		123,609	
administrator i	2.00	116,475		121,514		121,514	
administrator i	1.00	60,792		63,117		63,117	
agency procurement spec lead	2.00	102,769		106,459		106,459	
it functional analyst ii	2.00	106,154		109,864		109,864	
prgm admin i dev dsbl	3.00	203,816		226,558		226,558	
social worker ii, health svcs	.00	46		0		0	
agency grants spec ii	1.00	54,957		56,930		56,930	
agency procurement spec ii	1.00	48,951		50,811		50,811	
coord spec prgms hlth serv iv d		63,665		105,718		105,718	
accountant i	1.00	27,222		36,280		36,280	
admin officer ii	2.00	71,911		99,882		99,882	
agency budget spec i	1.00	36,776		34,113		34,113	
agency procurement spec i	.00	0		39,365		39,365	
qual develop disabil prof	1.00	0		34,113	1.00	34,113	
agency procurement spec trainee		36,591	.00	0	.00	0	
developmental disabil assoc sup		0	.00	ů O	.00	0	
management associate	1.00	39,034	1.00	40,814	1.00	40,814	
admin aide	2.00	81,877	2.00	84,991	2.00	84,991	
fiscal accounts clerk ii	2.00	32,108	1.00	32,468	1.00	32,468	
office secy ii	1.00	26,444	1.00		1.00		
office services clerk lead		-		26,783		26,783	
UTTLE SERVICES CLERK LEAD	1.00	31,498	1.00	31,895	1.00	31,895	
TOTAL mOOmO101*	54.00	2,901,206	53.00	3,278,703	53.00	3,278,703	

Classification Title	FY 2010 Positions		FY 2011 Positions	FY 2011 Appropriation	FY 2012 Positions	FY2012 Allowance	Symbol
m00m0102 Community Services							
dir nursing med	1.00	89,890	1.00	93,194	1.00	93,194	
prgm mgr ii	4.00	272,812	4.00	301,255	4.00	301,255	
psychology services chief	1.00	79,026	1.00	81,864	1.00	81,864	
nursing prgm conslt/admin i	3.00	214,324	3.00			221,760	
registered nurse manager med	1.00	72,942	1.00	75,320	1.00	75,320	
accountant supervisor i	3.00	164,468	3.00	170,400	3.00	170,400	
administrator ii	1.00	61,538	1.00	63,618	1.00	63,618	
prgm admin ii dev dsbl	4.00	200,167	4.00	225,266	4.00	225,266	
accountant lead	1.00	53,543	1.00	55,245	1.00	55,245	
it functional analyst ii	.00	16,123	1.00	52,192	1.00	52,192	
prgm admin i dev dsbl	5.00	284,781	5.00	291,766	5,00	291,766	
social worker ii, health svcs	1.00	17,741	1.00	41,074	1.00	41,074	
accountant ii	4.00	181,878	4.00	193,045	4.00	193,045	
computer info services spec ii	2.00	75,775	1.00	55,859	1.00	55,859	
coord spec prgms hlth serv iv d	14.00	666,618	17.00	863,548	17.00	863,548	
social worker i, health svcs	2.00	101,662	2.00	104,591	2.00	104,591	
accountant i	1.00	48,758	1.00	50,414	1.00	50,414	
admin officer ii	.00	23,096	1.00	36,280	1.00	36,280	
coord spec prgms hlth serv iii	7.00	293,602	6.00	286,923	6.00	286,923	
psychology associate iii master	2.00	103,838	2.00	106,718	2.00	106,718	
admin officer i	2.00	87,323	2.00	87,992	2.00	87,992	
coord spec prgms hlth serv ii d	36.50	1,321,726	33.50	1,447,653	33.50	1,447,653	
fiscal accounts technician ii	2.00	80,950	2.00	82,724	2.00	82,724	
management associate	4.00	179,574	4.00	185,382	4.00	185,382	
admin aide	1.00	41,830	1.00	43,251	1.00	43,251	
office secy iii	5.00	168,607	5.00	180,221	5.00	180,221	
fiscal accounts clerk ii	1.00	34,858	1.00	35,516	1.00	35,516	
office secy ii	3.00	103,812	3.00	105,405	3.00	105,405	
office secy i	.00	3,084	1.00	37,890	1.00	37,890	
office services clerk	2.00	61,034	1.00	27,038	1.00	27,038	
TOTAL m00m0102*	113.50	5,105,380	113.50	5,603,404	11 3. 50	5,603,404	
TOTAL m00m01 **	167.50	8,006,586	166.50	8,882,107	166.50	8,882,107	

	FY 2010	FY 2010	FY 2011	FY 2011	FY 2012	FY2012	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00m02 Rosewood Center							
m00m0201 Services and Institution	nal Operation	IS					
physician program manager iii	.00	-6,832	.00	0	.00	0	
prgm mgr senior ii	.00	-3,664	.00	0	.00	0	
registered dietitian dir hlth o	.00	-2,482	.00	0	.00	0	
fiscal services chief ii	.00	6,364	.00	0	.00	0	
speech patholgst audiolgst v	.00	-2,274	.00	0	.00	0	
personnel administrator i	.00	-2,083	.00	0	.00	0	
registered nurse charge med	.00	-4,691	.00	0	.00	0	
maint supv iii	1.00	58,398	1.00	60,757	1.00	60,757	
prgm admin i dev dsbl	.00	-1,900	.00	0	.00	0	
social worker ii, health svcs	.00	-2,243		0	.00	0	
admin officer iii	.00	4,417		0	.00	0	
maint supv i non lic	1.00	51,496	1.00	53,359	1.00	53,359	
work adjustment coordinator	.00	2 , 25 3	.00	0	.00	0	
agency hlth and safety spec ii	1.00	37,757	1.00	38,180	1.00	38,180	
obs-contract services asst ii	.00	9,505	.00	0	.00	0	
personnel clerk	.00	-1,519	.00	0	.00	0	
management associate	.00	3,539	.00	0	.00	0	
fiscal accounts clerk ii	.00	1,228	.00	0	.00	0	
automotive services specialist	.00	1,898	.00	0	.00	0	
TOTAL m00m0201*	3.00	149,167	3.00	152,296	3.00	152,296	
TOTAL m00m02 **	3.00	149,167				152,296	
m00m05 Holly Center							
m00m0501 Services and Institution	al Operation	19					
physician program manager iii	1.00	165,470	1.00	204,023	1.00	204,023	
prgm mgr senior ii	1.00	80,902		68,692		68,692	
dir nursing med	1.00	111,023		182,876		182,876	
asst supt ii state hospital	1.00	55,328		57,083		57,083	
registered dietitian dir hlth o		9,444		46,563		46,563	
physician clinical specialist	1.00	95,938		114,592		114,592	
asst dir of nursing med	1.00	74,285		0		0	
nursing education supervisor	1.00	70,554		73,087		73,087	
nursing instructor	1.00	74,090		76,750		76,750	
registered nurse manager med	1.00	73,821	1.00	75,320		75,320	
registered nurse quality imp me		78,107		79,693		79,693	
nurse practitioner/midwife i	1.00	56,064	1.00	57,203		57,203	
physical therapist supervisor	1.00	68,254	1.00	70,562		70,562	
registered nurse supv med	7.50	489,162	6.50	436,763		436,763	
speech patholgst audiolgst iv	1.00	72,134		74,725		74,725	
fiscal services officer ii	1.00	50,776	1.00	52,605		52,605	
physical therapist iii lead	1.00	59,117		61,239		61,239	
registered nurse charge med	11.50	624,996		777,058		777,058	
computer network spec i	.00	9,485	1.00	47,511		47,511	
semplet herior apec i		,,405					

	FY 2010	FY 2010	FY 2011	FY 2011	FY 2012	FY2012	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00m05 Holly Center							
m00m0501 Services and Institutio	nal Operation	าร					
registered nurse	4.00	91,698	1.00	58,487	1.00	58,487	
agency procurement spec ii	1.00	47,423	1.00	48,928	1.00	48,928	
computer info services spec ii	1.00	34,439	.00	0	.00	0	
coord spec prgms hlth serv iv	d 1.00	7,989	.00	0	.00	0	
maint supv ii non lic	1.00	50,941	1.00	52,770	1.00	52,770	
social worker i, health svcs	1.00	47,423	1.00	48,928	1.00	48,928	
admin officer ii	1.00	45,329	1.00	46,769	1.00	46,769	
coord spec prgms hlth serv iii	1.00	51,718	1.00	53,359	1.00	53,359	
emp training spec ii	1.00	45,329	1.00	46,769	1.00	46,769	
qual develop disabil prof sup	1.00	43,864	1.00	45,074	1.00	45,074	
registered dietitian ii	1.00	47,946	1.00	49,468	1.00	49,468	
coord spec prgms hlth serv ii	d 1.50	92,889	1.50	72,284	1.50	72,284	
psychology associate ii master	s 1.00	65,434	2.00	83,147	2.00	83,147	
qual develop disabil prof	1.00	48,478	1.00	50,015	1.00	50,015	
therapeutic recreator ii	1.00	41,030	1.00	42,333	1.00	42,333	
work adjustment supervisor	1.00	48,380	1.00	50,015	1.00	50,015	
food service mgr ii	1.00	43,821	1.00	45,213	1.00	45,213	
psychology associate i masters	1.00	15,215	.00	0	.00	0	
work adjustment coordinator	3.00	135,569	3.00	139,877	3.00	139,877	
licensed practical nurse iii lo	d 7.00	312,502	6.00	279,513	6.00	279,513	
licensed practical nurse ii	5.00	230,839	8.00	331,190	8.00	331,190	
licensed practical nurse i	.00	357	.00	0	.00	0	
volunteer activities coord ii	1.00	36,032	1.00	36,436	1.00	36,436	
occupational therapy asst i	.00	25,282	1.00	40,320	1.00	40,320	
police officer ii	2.00	57,660	2.00	86,120	2.00	86, 120	
building security officer ii	1.00	27,722	1.00	28,055	1.00	28,055	
personnel associate iii	1.00	42,241	1.00	43,581	1.00	43,581	
fiscal accounts technician ii	1.00	0	1.00	30,200	1.00	30,200	
personnel associate ii	1.00	33,202	1.00	33,574	1.00	33,574	
agency procurement assoc ii	1.00	36,689	1.00	37,101	1.00	37,101	
activity therapy associate iii	1.00	36,022	1.50	47,843	1.50	47,843	
developmental disabil assoc	6.00	157,588	5.00	176,474	5.00	176,474	
habilitation technician	1.00	37,606	1.00	38,180	1.00	38,180	
hlth records tech ii	1.00	39,465	2.00	66,887	2.00	66,887	
work adjustment associate iii	7.00	251,971	7.00	254,936	7.00	254,936	
activity therapy associate ii	2.50	50 ,89 7	1.00	28,984	1.00	28,984	
hlth records tech i	1.00	25,520	.00	0	.00	0	
direct care asst ii	69.50	1,769,824	67.50	2,062,678	67.50	2,062,678	
direct care asst i	25.00	430,676	22.00	513,066	22.00	513,066	
direct care trainee	13.00	240,256	19.00	402,572	19.00	402,572	
hith records prgm supv	1.00	42,173	1.00	44,731	1.00	44,731	
management associate	1.00	44,157	1.00	45,560	1.00	45,560	
volunteer activities coord sup	v 1.00	46,868	1.00	48,162	1.00	48,162	
office secy iii	4.00	151,215	4.00	153,570	4.00	153,570	

Classification Title	FY 2010 Positions	FY 2010 Expenditure	FY 2011 Positions	FY 2011 Appropriation	FY 2012 Positions	FY2012 Allowance	Symbol
m00m05 Holly Center							
m00m0501 Services and Institution	al Operation	ns					
fiscal accounts clerk ii	1.00	72,412	3.00	90,984	3.00	90,984	
office secy ii	3.00	101,004	3.00	102,137	3.00	102,137	
supply officer iii	1.00	36,138	1.00	36,544	1.00	36,544	
fiscal accounts clerk i	2.00	16,439	.00	0	.00	0	
office clerk ii	1.00	29,993	1.00	30,328	1.00	30,328	
cook ii	4.00	117,779	4.00	119,585	4.00	119,585	
maint chief iii non lic	1.00	41,473	1.00	42,789		42,789	
carpenter trim	2.00	71,935		74,342		74,342	
maint mechanic senior	1.00	30,610		31,099		31,099	
maint mechanic	3.00	,76,374		85,657		85,657	
housekeeping supv iv	1.00	37,079		37,495		37,495	
food service supv ii	3.00	112,264		113,711		113,711	
housekeeping supv i	1.00	0		0		0	
patient/client driver	2.00	26,768		49,537		49,537	
building services worker	13.00	332,974		362,200		362,200	
food service assistant	1.00	30,441		30,961		30,961	
food service worker	11.00	287,985		292,211		292,211	
food service worker i	.00	-904		0		0	
TOTAL m00m0501*	264.50	8,871,393	262.50	9,819,094	262.50	9,819,094	
TOTAL m00m05 **	264.50	8,871,393	262.50	9,819,094	262.50	9,819,094	
m00m06 DDA Court Involved Servi	ce Deliverv	System					
m00m0601 Services and Institution	•	•					
prgm mgr senior ii	1.00	85,210	1.00	87,753	1.00	87,753	
psychology services chief	.00	76,969		81,864		81,864	
asst supt i state hospital	1.00	65,485		67,160		67,160	
prgm admin iii hlth services	1.00	68,238		70,562		70,562	
physician clinical specialist	1.00	132,090		168,465		168,465	
physician clinical staff	.00	124,077		129,226		129,226	
psychologist ii	1.00	74,029		76,750		76,750	
registered nurse manager med	3.00	147,662		150,660		150,660	
social work manager, health svc		63,602		65,887		65,887	
registered nurse supv med	1.00	67,802		69,224		69,224	
prgm admin ii dev dsbl	1.00	0,002		43,725	1.00	43,725	
police chief i	1.00	59,471	1.00	62,134		62,134	
prgm admin i dev dsbl	2.00	52,645	2.00	95,281	2.00	95,281	
social worker ii, health svcs	2.00	111,187		114,772	2.00	114,772	
speech patholgst audiolgst ii	.50	0		20,537		20,537	
coord spec prgms hlth serv iv d		55,178		56,930		56,930	
developmental disabil assoc mgr					3.00		
personnel officer ii	1.00	36,443		131,991 55,859		131,991 55,859	
emp training spec ii	1.00	54,250 47,150			1.00		
		-		48,543		48,543	
psychology associate iii master	1.00	57,645	2.00	103,773	2.00	103,773	

Classification Title	FY 2010 Positions	FY 2010 Expenditure	FY 2011 Positions	FY 2011 Appropriation	FY 2012 Positions	FY2012 Allowance	Symbol
m00m06 DDA Court Involved Servi							
m00m0601 Services and Institution	•						
registered dietitian ii	.00	8,638		28,242		28,242	
work adjustment manager	1.00	49,735		53,359		53,359	
qual develop disabil prof	1.00	39,113		43,917		43,917	
therapeutic recreator ii	1.00	83,676		84,731		84,731	
work adjustment coordinator	1.00	41,638		42,789		42,789	
licensed practical nurse iii ad	4.00	133,087		170,063		170,063	
licensed practical nurse ii	1.00	50,581	2.00	84,802	2.00	84,802	
licensed practical nurse i	2.00	72,646	1.00	39,473	1.00	39,473	
services supervisor ii	1.00	41,997	1.00	43,251	1.00	43,251	
police officer supervisor	1.00	57,077	1.00	58,236	1.00	58,236	
police officer ii	10.00	446,365	10.00	454,814	10.00	454,814	
security attendant nursing ii,r	3.00	137,729	3.00	140,733	3.00	140,733	
developmental disabil assoc sup	5.00	111,821	2.00	86,502	2.00	86,502	
developmental disabil shift coo	1.00	27,915	.00	0	.00	0	
developmental disabil assoc	12.00	336,209		356,738		356,738	
habilitation technician	1.00	34,494	1.00	34,881		34,881	
work adjustment associate iii	1.00	29,988	1.00	30,790		30,790	
direct care asst ii	42.50	943,823	43.00	1,351,268		1,351,268	
office supervisor	2.00	87,453		88,104		88,104	
fiscal accounts clerk ii	1.00	38,142		38,879		38,879	
office secy ii	1.00	0	.00	0		0	
···· · ·· · ··· · ··· · ···· · ········							
TOTAL m00m0601*	114.00	4,151,260	113.00	4,932,668	113.00	4,932,668	
TOTAL m00m06 **	114.00	4,151,260		4,932,668		4,932,668	
m00m07 Potomac Center							
m00m0701 Services and Institution	al Operation	IS					
prgm mgr senior ii	1.00	87,989	1.00	91,148	1.00	91,148	
dir nursing med	1.00	78,390	1.00	83,165		83,165	
asst supt i state hospital	1.00	66,484	1.00	68,457		68,457	
physician clinical specialist	.00	57,637	.50	77,970		77,970	
registered nurse quality imp me		48,689		76,750		76,750	
occupational therapist supervis	1.00	61,523	1.00	70,562		70,562	
prgm admin iii dev dsbl	1.00	68,390	1.00	70,562	1.00	70,562	
registered nurse supv med	2.00	128,743	2.00	134,539	2.00	134,539	
computer network spec ii	1.00	51,856	1.00	53,610	1.00	53,610	
registered nurse charge med	7.00	304,617	5.00	300,784	5.00	300,784	
registered nurse charge med	1.00		1.00	69,999	1.00		
		61,983				69,999	
social work supv health svcs	.00	29,151	1.00	55,682	1.00	55,682	
fiscal services officer i	1.00	59,651	1.00	61,927	1.00	61,927	
registered nurse	.00	38,714	1.00	52,192	1.00	52,192	
social worker ii, health svcs	1.00	24,560	1.00	58,487	1.00	58,487	
agency procurement spec ii	1.00	45,679	1.00	47,129	1.00	47,129	
registered dietitian iii	1.00	58,875	1.00	61,427	1.00	61,427	

Classification Title	FY 2010 Positions	FY 2010 Expenditure	FY 2011 Positions	FY 2011 Appropriation	FY 2012 Positions	FY2012 Allowance	Symbol
m00m07 Potomac Center							
m00m0701 Services and Institution	al Operations						
social worker i, health svcs	1.00	, 52,795	.00	0	.00	0	
coord spec prgms hlth serv iii	1.00	45,625		45,074		45,074	
maint supv i non lic	1.00	48,138		49,468		49,468	
psychology associate iii master		76,226		147,206		147,206	
qual develop disabil prof sup	3.00	110,276		126,428		126,428	
psychology associate ii masters		0		0		0	
psychology associate i masters	.00	0		32,091		32,091	
therapeutic recreator i	1.00	34,040		34,450		34,450	
work adjustment coordinator	1.00	32,754		44,389		44,389	
admin spec ii	1.00	42,696		44,052		44,052	
licensed practical nurse iii ad		216,102		220,860		220,860	
licensed practical nurse ii	3.50	115,027		180,027		180,027	
physical therapy assistant ii	1.00	39,381		40,630		40,630	
volunteer activities coord ii	1.00	32,335		32,723		32,723	
police officer supervisor	1.00	53,925		55,020		55,020	
police officer ii	4.00	177,706		193,492		193,492	
personnel associate iii	1.00	39,260		40,506		40,506	
personnel associate ii	2.00	37,922		38,763		38,763	
agency procurement assoc ii	1.00	39,452		39,895		39,895	
activity therapy associate iii	2.00	73,731		77,758		77,758	
developmental disabil assoc	8.00	288,686		335,077		335,077	
direct care asst ii	46.50	1,492,377		1,562,653		1,562,653	
direct care asst i	10.00	250,703		227,700		227,700	
direct care trainee	8.50	140,839		224,649		224,649	
management associate	1.00	46,212		45,560		45,560	
office secy iii	2.00	65,967		64,870		64,870	
office clerk ii	1.00	34,600		34,988		34,988	
office processing clerk ii	.50	15,135		15,436		15,436	
maint chief iii non lic	1.00	44,638		46,055		46,055	
carpenter trim	1.00	35,123		35,516		35,516	
painter	1.00	35,761		36,162		36,162	
maint mechanic senior	1.00	36,138		36,544		36,544	
building services worker	5.00	143,441		145,524		145,524	
TOTAL _00_0701*	1/0 50		1/0 50	E 497 054	140.50	5 497 054	
TOTAL m00m0701*	140.50	5,169,942		5,687,956 5,687,956		5,687,956 5,687,956	
TOTAL m00m07 **	140.50	5,169,942	140.50	0,001,00	140.50	0,007,100,0	
m00m09 Joseph D. Brandenburg Ce	nter						
m00m0901 Services and Institution	al Operations	5					
prgm mgr senior ii	1.00	60,809		0		0	
registered nurse manager med	1.00	56,761	.00	0	.00	0	
prgm admin iii dev dsbl	1.00	60,728		0	.00	0	
occupational therapist iii adv	1.00	47,414	.00	0	.00	0	
registered nurse charge med	4.00	369,075	.00	0	.00	0	

Classification Title	FY 2010 Positions	FY 2010 Expenditure	FY 2011 Positions	FY 2011 Appropriation	FY 2012 Positions	FY2012 Allowance Symbol
m00m09 Joseph D. Brandenburg Ce	nter					
m00m0901 Services and Institution		IS				
registered nurse	1.00	54,146	.00	0	.00	0
computer info services spec ii	1.00	29,421		0	.00	0
coord spec prgms hlth serv iv d	1.00	50,941		0	.00	0
admin officer ii	1.00	43,517		0	.00	0
coord spec prgms hlth serv iii	1.00	50,542		0	.00	0
coord spec prgms hlth serv ii d	2.00	89,312	.00	0	.00	0
admin spec ii	.00	34,514	.00	0	.00	0
licensed practical nurse iii ad	.00	8,470	.00	0	.00	0
physical therapy assistant ii	.75	28,144	.00	0	.00	0
developmental disabil shift coo	1.00	43,856	.00	0	.00	0
activity therapy associate iii	1.00	37,757	.00	0	.00	0
developmental disabil assoc	2.00	123,484	.00	0	.00	0
direct care asst ii	17.00	470,033	.00	0	.00	0
direct care asst i	1.00	21,049	.00	0	.00	0
management associate	1.00	41,195	.00	0	.00	0
office secy ii	2.00	13,959	.00	0	.00	0
office secy i	.00	8,862	.00	0	.00	0
TOTAL m00m0901*	40.75	1,743,989	.00	0	.00	0
TOTAL m00m09 **	40.75	1,743,989	.00	0		0

Classification Title	FY 2010 Positions	FY 2010 Expenditure	FY 2011 Positions	FY 2011 Appropriation	FY 2012 Positions	FY2012 Allowance Symb	ool
m00q01 Medical Care Programs Adm	ninistration	ו					
m00q0101 Deputy Secretary for Heal	th Care Fir	nancing					
physician program manager ii	.60	109,074	.60	113,447	.60	113,447	
depsecy dhmh hlth care financin	1.00	138,304	1.00	143,270	1.00	143,270	
asst attorney general vii	1.00	95,234	1.00	99,457	1.00	99,457	
prgm mgr senior i	1.00	99,345	1.00	103,328	1.00	103,328	
administrator vii	1.00	96,637	1.00	93,194	1.00	93, 194	
prgm mgr íií	1.00	76,213	1.00	79,453	1.00	79,453	
admin prog mgr ii	.00	0	1.00	85,017	1.00	85,017	
prgm mgr ii	1.00	0	.00	0	.00	0	
obs-data proc mgr v	1.00	74,239	1.00	76,750	1.00	76,750	
hlth policy analyst advanced	3.00	188,275	3.00	190,012	3.00	190,012	
med care prgm mgr ii	1.00	68,390	1.00	70,562		70,562	
regulatory economist iii	1.00	68,253		70,562		70,562	
hlth policy analyst ii	5.00	128,517	3.00	176,110	3.00	176,110	
it programmer analyst ii	1.00	63,805	1.00	66,096		66,096	
hlth policy analyst i	.00	0	2.00	90,387		90,387	
research statistician iii	1.00	55,398	1.00	57,386		57,386	
admin spec iii	1.00	44,638	1.00	46,055	1.00	46,055	
med care prgm assoc adv/lead	.00	0		43,581	1.00	43,581	
exec assoc ii	1.00	49,050		50,811	1.00	50,811	
admin aide	1.00	41,323		43,251	1.00	43,251	
office processing clerk ii	1.00	13,330		23,796	1.00	23,796	
TOTAL m00q0101*	23.60	1,410,025	24.60	1,722,525	24.60	1,722,525	
m00q0102 Office of Systems, Operat	ions and Ph	armacy					
exec vi	1.00	110,550	1.00	115,000	1.00	115,000	
it asst director iv	1.00	94,956		97,578	1.00	97,578	
prgm mgr senior i	2.00	184,651 [·]	2.00	193,316	2.00	193,316	
it asst director iii	1.00	. 252		60,290	1.00	60,290	
prgm mgr iv	1.00	90,509	1.00	93,194	1.00	93, 194	
it asst director ii	1.00	81,480		84,089	1.00	84,089	
prgm mgr iii	2.00	138,970	2.00	168,674	2.00	168,674	
it asst director i	1.00	76,100	1.00	78,832	1.00	78,832	
it programmer analyst manager	.00	0	2.00	147,835	2.00	147,835	
prgm admin v hlth services	1.00	70,981	1.00	73,087	1.00	73,087	
prgm mgr ii	2.00	163,643	2.00	170,034	2.00	170,034	
administrator iii	1.00	67,230	1.00	69,224	1.00	69,224	
physician program specialist	.00	0	.00	0	5.00	531,345 New	
clinical pharmacist	1.00	72,268	1.00	75,320	2.00	124,958 New	
computer network spec supr	1.00	64,693	1.00	67,160	1.00	67,160	
it programmer analyst superviso	5.00	313,939	4.00	287,737	4.00	287,737	
med care prgm mgr iii	4.00	286,664	4.00	294,330	4.00	294,330	
computer network spec lead	1.00	65,823	1.00	67,912	1.00	67,912	
database specialist ii	2.00	99,774	2.00	115,517	2.00	115,517	

	FY 2010	FY 2010	FY 2011	FY 2011	FY 2012	FY2012	
Classification Title	Positions			Appropriation		Allowance	Symbol
	tions and Dt						
m00q0102 Office of Systems, Opera it functional analyst superviso		63,608	1.00	65,366	1.00	65,366	
		392,271		312,105		312,105	
it programmer analyst lead/adva	2.00	169,818		206,360		206,360	
med care prgm mgr íi	1.00	63,352		65,366		65,366	
pharmacist iii		33,893		0,500		0	
agency budget spec supv	1.00			179,137		179,137	
computer network spec ii	3.00	172,589				43,725	
it functional analyst lead	1.00	62,600		64,847			
it programmer analyst ii	12.00	690,523		804,349		804,349	
it staff specialist	2.00	125,427		129,694		129,694	
med care prgm mgr i	1.00	30,376		0		0	
pharmacist ii	.50	25,335				35,000	
administrator i	1,00	55,501		57,386		57,386	
computer network spec i	.00	0	,	55,245		55,245	
it functional analyst ii	2.00	111,264		114,793		114,793	
it programmer analyst i	1.00	50,485		52,192		52,192	
med care prgm supv	12.00	5 63,79 0		655,488		655 , 488	
webmaster i	1.00	51,124		53,189		53,189	
accountant ii	2.00	89,033		91,794		91,794	
agency procurement spec ii	1.00	50,289		51,781		51,781	
computer network spec trainee	2.00	64,049	1.00	55,859	1.00	55,859	
med care prgm spec ii	18.00	915,465	19.00	969,604	19.00	969 , 604	
admin officer ii	2.00	101,178	2.00	104,712	3.00	140 ,992	New
hum ser spec ii income maint	1.00	44,240	1.00	45,560	1.00	45,560	
admin spec iii	1.00	9,356	.00	0	.00	0	
med care prgm spec i	2,00	48,538	1.00	38,354	1.00	38,354	
family investment specialist ii	3.00	115,433	3.00	121,638	3.00	121,638	
medical care prgm spec trainee	.00	0	1.00	34,788	1.00	34,788	
computer operator lead	1.00	45 , 160	1.00	46,408	1.00	46,408	
computer operator ii	3.00	122,800	3.00	125,659	3.00	125,659	
agency buyer i	1.00	33,482	1.00	33,903	1.00	33,903	
it production control spec ii	3.00	110,857	3.00	112,100	3.00	112,100	
med care prgm assoc supv	9.00	415,116	10.00	467,564	10.00	467,564	
fiscal accounts technician supv	2.00	80,680	2.00	82,483	2.00	82,483	
med care prgm assoc adv/lead	11.00	432,357	8.00	344,378	8.00	344,378	
fiscal accounts technician ii	6.00	192,429		174,541	5.00	174,541	
med care prgm assoc ii	48.50	1,856,181	50.50	1,946,073	50.50	1,946,073	
hlth records reviewer	1.00	43,137		44,520		44,520	
med care prgm assoc i	5.00	149,663	3.00	115,342		115,342	
exec assoc i	1.00	45,144	1.00	48,543		48,543	
fiscal accounts clerk manager	1.00	38,858		43,448		43,448	
office manager	1.00	44,069		45,560	1.00	45,560	
admin aide	2.00	80,429	2.00	83,472		83,472	
office supervisor	.00	0		36,710	1.00	36,710	
office secy iii	4.00	118,076	3.00	117,791	3.00	117,791	
fiscal accounts clerk ii	4.00	30,288		30,790		30,790	
FISCAL ACCOUNTS CLERK IT	1.00	50,200	1.00	20,190	1.00	30,170	

Classification Title	FY 2010 Positions	FY 2010 Expenditure	FY 2011 Positions	FY 2011 Appropriation	FY 2012 Positions	FY2012 Allowance	Symbol
		L					
m00q0102 Office of Systems, Opera			1 00	20.720	1 00	20.720	
office secy ii	1.00	29,066		29,728		29,728	
office services clerk lead	1.00	32,688		33,054		33,054	
office secy i	1.00	20,365		0		0	
office services clerk	11.00	332,355		311,949		311,949	
office clerk ii	4.00	123,650	3.00	103,089	3.00	103,089	
TOTAL m00q0102*	227.00	10,458,870	221.00	11,000,841	228. 00	11,596,982	
m00q0104 Office of Health Service	s						
exec vi	1.00	102,525	1.00	107,100	1.00	107,100	
prgm mgr senior i	2.00	192,828		198,951	2.00	198,951	
prgm mgr iv	1.00	88,447		91,438		91,438	
nursing prgm conslt/admin iii	3.00	245,431		253,908		253,908	
prgm mgr iii	3.00	341,373		346,714		346,714	
nursing prgm conslt/admin ii	3.00	222,685		230,690		230,690	
prgm mgr ii	1.00	46,694		. 0		. 0	
nursing prgm conslt/admin i	16.00	1,111,055		1,129,427		1,129,427	
administrator iii	1.00	67,096		69,224		69,224	
physician program specialist	1.60	236,640		245,941		245,941	
physician program specialist	1.60	111,524		189,785		189,785	
dentist iii community health	1.00	109,385		113,327		113,327	
med care prgm mgr iii	7.00	441,751		404,420		404,420	
hlth policy analyst advanced	3.00	201,694		206,072		206,072	
med care prgm mgr ii	4.00	186,658		292,893		292,893	
medical serv reviewing nurse su		127,020		138,448		138,448	
social work prgm admin, health	1.00	60,434		65,366		65,366	
administrator ii	1.00	63,105		64,847		64,847	
hlth policy analyst ii	3.00	174,559		284,700		284,700	
medical serv reviewing nurse ii		779,385		849,042		849,042	
administrator i	2.80	104,426		149,289		149,289	
hlth policy analyst i	3.00	118,649		181,709		181,709	
hum ser spec v prog plng eval	1.00	44,683		56,306		56,306	
med care prom supv	14.00	744,323		758,826		758,826	
prgm admin i hlth services	1.00	38,275		0		0	
admin officer iii	3.00	155,351	3.00	159,805		159,805	
admin officer iii	1.00	53,549		54,809		54,809	
agency budget spec ii	1.00	51,613		53,780		53,780	
computer info services spec ii	1.00						
		48,325		49,859 52,770		49,859 52,770	
<pre>coord spec prgms hlth serv iv a hlth policy analyst assoc</pre>	6.00	51,249 227,015		432,289		432,289	BDU/51
							0FW(J)
med care prgm spec ii	43.00	1,757,160		2,029,311		2,029,311	
admin spec iii	2.00	51,906		38,354	1.00	38,354	
admin spec ii	1.00	32,915		33,574		33,574	
medical care prgm spec trainee	.00	0		31,282		31,282	
med care prgm assoc ii	9.00	423,797	15.00	5 73, 130	15.00	57 3, 130	

	FY 2010	FY 2010	FY 2011	FY 2011	FY 2012	FY2012	0
Classification Title	Positions	Expenditure		Appropriation	POSITIONS	Allowance	Symbol
m00q0104 Office of Health Service	26						
med care prgm assoc i	5,00	129,107	2.00	66,905	2.00	66,905	
exec assoc ii	1.00	46,628		48,012		48,012	
management assoc	1.00	44,157		45,560		45,560	
management associate	2.00	89,636		92,198		92,198	
admin aide	4.00	162,718		167,134		167,134	
office secy iii	9.00	301,917		318,238		318,238	
office secy ii	2.00	39,973		38,879		38,879	
office services clerk	1.00	26,738				27,038	
office clerk assistant	.80	20,548		-		20,778	
TOTAL m00q0104*	184.80	9,674,947	191.80	10,762,128	191.80	10,762,128	
m00q0105 Office of Finance							
asst attorney general viii	1.00	102,275	1.00	106,159	1.00	106,159	
prgm mgr senior i	1.00	100,350	1.00	103,328	1.00	103,328	
asst attorney general vi	3.00	256,623	3.00	264,389	3.00	264,389	
fiscal services admin iv	1.00	82,894	1.00	85,697	1.00	85,697	
administrator iii	2.00	118,894	2.00	123,550	2.00	123,550	
administrator iii	1.00	68,391	1.00	70,562	1.00	70,562	
accountant manager iii	1.00	84,663	1.00	87,334	1.00	87,334	
asst attorney general v	1.00	67,147	1.00	69,557	1.00	69,557	
accountant manager ii	2.00	145,453	2.00	150,531	2.00	150,531	
med care prgm mgr iii	1.00	71,924	1.00	7 3,91 0	1.00	73,910	
accountant supervisor ii	1.00	55,100	1.00	57,203	1.00	57,203	
hlth policy analyst advanced	1.00	68,530	1.00	70,562	1.00	70,562	
administrator ii	1.00	62,852	1.00	64,847	1.00	64,847	
agency budget spec supv	1.00	63,799	1.00	66,096	1.00	66,096	
agency procurement spec supv	1.00	62,851	1.00	64,847	1.00	64,847	
accountant advanced	4.00	224,302	4.00	224,861	4.00	224,861	
administrator i	1.00	57,418	1.00	59,609	1.00	59,609	
admin officer ii	1.00	43,681	1.00	45,074	1.00	45,074	
agency budget spec trainee	.00	0	1.00	32,091	1.00	32,091	
obs-fiscal accounts supervisor	1.00	45,833	1.00	46,911	1.00	46,911	
paralegal ii	1.00	29,944	1.00	45,213	1.00	45,213	
management associate	1.00	38,928	1.00	39,365	1.00	39,365	
admin aide	2.00	35,417	1.00	37,381	1.00	37,381	
TOTAL m00q0105*	30.00	1,887,269	30.00	1,989,077	30.00	1,989,077	
m00q0109 Office of Eligibility Se	ervices						
exec vi	1.00	66,323	1.00	115,000	1.00	115,000	
prgm mgr senior i	1.00	82,800	1.00	85,428	1.00	85,428	
prgm mgr iii	2.00	165,902	2.00	171,518	2.00	171,518	
administrator iv	2.00	136,173	2.00	141,070	2.00	141,070	
prgm mgr i	1.00	34,902	1.00	64,642	1.00	64,642	

Classification Title	FY 2010 Positions	FY 2010 Expenditure	FY 2011 Positions	FY 2011 Appropriation	FY 2012 Positions	FY2012 Allowance	Symbol
-00-0100 Office of Flightling of							
m00q0109 Office of Eligibility Se med care prgm mgr iii		150 757	2 00	100 573	2 00	100 573	
	3.00	152,357		109,532		109,532	
hlth policy analyst ii	1.00	90,598		113,085		113,085	
it functional analyst lead	1.00	60,618		62,417		62,417	
med care prgm mgr i	1.00	51,841	1.00	53,610		53,610	
medical serv reviewing nurse ii		53,738		55,682		55,682	
it functional analyst ii	1.00	44,568		45,806		45,806	
med care prgm supv	9.00	441,694		531,198		531,198	
admin officer iii	2.00	105,663		108,711		108,711	
agency budget spec ii	1.00	53,922		55,859		55,859	
family investment specialist su		300,570		310,803		310,803	
hlth policy analyst assoc	1.00	41,235		0		0	
med care prgm spec ii	24.60	1,182,920		1,245,761		1,245,761	
qual develop disabil prof sup	1.00	53,738		0		0	
family investment specialist iv		225,598		232,398		232,398	
family investment specialist ii		113,143		114,412		114,412	
admin spec ii	1.00	39,644		40,939		40,939	
family investment specialist ii	31.00	1,063,471	31.00	1,206,402	31.00	1,206,402	
family investment specialist i	2.00	48,873	1.00	40,630	1.00	40,630	
med care prgm assoc supv	5.00	242,477	6.00	268,129	6.00	268,129	
med care prgm assoc adv/lead	4.00	146,800	5.00	202,589	5.00	202,589	
med care prgm assoc ii	27.00	988,317	28.00	1,021,079	28.00	1,021,079	
management associate	2.00	89,136	2.00	92,832	2.00	92,832	
admin aide	1.00	41,235	1.00	42,464	1.00	42,464	
office secy iii	3.00	135,277	4.00	141,562	4.00	141,562	
office services clerk	1.00	11,908	.00	0	.00	0	
TOTAL m00q0109*	144.60	6,265,441	144.60	6,673,558	144.60	6,673,558	
TOTAL m00q01 **	610.00	29,696,552	612.00	32,148,129	619.00	32,744,270	
m00r01 Health Regulatory Commis	sions						
m00r0101 Maryland Health Care Com	mission						
exec dir hlth care access cos	1.00	127,980	1.00	133,112	1.00	133,112	
prgm mgr senior iv	4.00	467,022	4.00	484,561	4.00	484,561	
prgm mgr senior ii	1.00	91,399	1.00	94,681	1.00	94,681	
asst attorney general vii	1.00	96,399	1.00	99,457	1.00	99,457	
prgm mgr senior i	9.00	759,213	10.00	934,536	10.00	934,536	
asst attorney general vi	1.00	86,948	1.00	89,717	1.00	89,717	
prgm mgr iv	2.00	180,055	1.00	91,438	1.00	91,438	
prgm mgr iii	1.00	81,333	1.00	84,089	1.00	84,089	
it asst director i	1.00	82,377	1.00	85,017		85,017	
prgm mgr ii	1.00	142,506	2.00	159,516	2.00	159,516	
administrator iv	.00	30,351	1.00	68,457		68,457	
fiscal services admin ii	1.00	, 72,710	1.00	75,320	1.00	75,320	
prgm mgr i	2.80	219,749	5.80	389,714	5.90	397,246	New
administrator iii	2.00	101,591	2.00	138,448	2.00	138,448	

	FY 2010	FY 2010	FY 2011	FY 2011	FY 2012	FY2012	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00r01 Health Regulatory Commis	sions						
m00r0101 Maryland Health Care Com	mission						
computer network spec supr	.00	59,056	1.00	67,160	1.00	67,160	
computer network spec lead	1.00	7,580	.00	0	.00	0	
hlth policy analyst advanced	4.00	189,283	4.00	242,576	4.00	242,576	
hlth policy analyst advanced	11.00	470,142	6.00	399,803	6.00	399,803	
administrator ii	2.80	169,466	1.80	110,483	1.80	110,483	
hlth policy analyst ii	2.00	126,067	2.00	129,694	2.00	129,694	
it programmer analyst ii	1.00	66,284	1.00	68,674	1.00	68,674	
administrator i	1.00	130,510	3.00	179,975		179,975	
administrator i	1.00	52,645	1.00	54,207		54,207	
hlth policy analyst i	.00	14,864	1.00	55,245		55,245	
webmaster i	1.00	45,982	1.00	51,214	1.00	51,214	
computer info services spec ii	1.00	51,352	1.00	52,770		52,770	
computer info services spec ii	1.00	52,019	1.00	5 3, 780	1.00	53,780	
admin officer ii	3.00	87,974	1.00	48,543	1.00	48,543	
admin officer i	1.00	51,429	1.00	53,944	1.00	53,944	
admin officer i	1.00	48,090	1.00	50,015	1.00	50,015	
admin spec iii	1.00	43,633		45,213		45,213	
office secy iii	2.00	70,405	2.00	71,194	2.00	71,194	
TOTAL mOOrO101*	62.60	4,276,414	62.60	4,662,553	62.70	4,670,085	
m00r0102 Health Services Cost Rev	iew Commiss	ion					
exec dir hscrc	1.00	129,521	1.00	1 33, 112	1.00	133,112	
prgm mgr senior iv	1.00	192,860	2.00	246,748	3.00	324,981	New
prgm mgr senior iii	2.00	131,453	1.00	73,341	1.00	73,341	
prgm mgr senior ii	.00	132,894	2.00	220 ,59 4	3.00	289,286	New
asst attorney general vii	1.00	96,204	1.00	99,457	1.00	99,457	
prgm mgr senior i	6.00	412,674	4.00	392,238	4.00	392,238	
prgm mgr iv	2.00	242,000		283,333	3.00	283,333	
administrator vi	.00	-3,287	.00	0	.00	0	
administrator vi	.00	-3,240	.00	0	.00	0	
prgm mgr iii	4.00	194,167	3.00	244,933	3.00	244,933	
principal chf ii hscrc	1.00	78,151	1.00	80,969	1.00	80,969	
administrator v	.00	-3,141	.00	0	.00	0	
prgm mgr ii	2.00	243,760	3.00	239,556	3.00	239,556	
prgm mgr i	1.00	74,229	1.00	76,750	1.00	76,750	
hlth policy analyst advanced	2.00	92,846	2.00	105 ,9 84	2.00	105,984	
it programmer analyst lead/adva		0	.00	0	1.00	46,563	New
it programmer analyst lead/adva		-2,812	.00	0	.00	0	
computer network spec ii	1.00	55,326	1.00	56,750	1.00	56,750	
administrator i	1.00	54,279	1.00	56,306	1.00	56,306	
admin officer iii	1.00	44,658	1.00	46,268	1.00	46,268	
fiscal accounts technician ii	1.00	41,920	1.00	43,251	1.00	43,251	
management associate	1.00	47,857	1.00	49,080	1.00	49,080	

	FY 2010	FY 2010	FY 2011	FY 2011	FY 2012	FY2012	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00r0102 Health Services Cost R	eview Commiss	ion					
hlth svs rate analyst ii	2.00	122,940	2.00	109,821	2.00	109,821	
TOTAL m00r0102*	31.00	2,375,259	31.00	2,558,491	3 4.00	2,751,979	
m00r0103 Maryland Community Hea	lth Resources	Commission					
exec viii	1.00	97,398	1.00	99,637	1.00	99,637	
hlth policy analyst ii	1.00	29,639	.00	0	.00	0	
administrator i	.00	0	1.00	41,074	1.00	41,074	
exec assoc i	1.00	55,668	1.00	57,567	1.00	57,567	
TOTAL m00r0103*	3.00	182,705	3.00	198,278	3.00	198,278	
TOTAL m00r01 **	96.60	6,834,378	96.60	7,419,322	99.70	7,620,342	