HEALTH, HOSPITALS AND MENTAL HYGIENE

Department of Health and Mental Hygiene

Office of the Secretary

Regulatory Services

Deputy Secretary for Public Health Services

Community Health Administration

Family Health Administration

Office of the Chief Medical Examiner

Office of Preparedness and Response

Chronic Disease Services

Laboratories Administration

Deputy Secretary for Behavioral Health and Disabilities

Alcohol and Drug Abuse Administration

Mental Hygiene Administration

Developmental Disabilities Administration

Medical Care Programs Administration

Health Regulatory Commissions

MISSION

The mission of the Department of Health and Mental Hygiene is to protect, promote and improve the health and well-being of all Maryland citizens in a fiscally responsible way.

VISION

The Department of Health and Mental Hygiene: Leading the Way to a Healthy Maryland in the New Millennium.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

GOAL 1. To improve the health status of Marylanders and their families by assuring the provision of quality primary, preventive and specialty care services.

	Actual data			Estimate	
Performance Measures	2008	2009	2010	2011	Target
Infant mortality rate per 1,000 births	8.0	7.2	6.7	6.6	6.5 in 2012
Infant mortality rate for African-Americans per 1,000 births	13.4	13.6	11.8	11.5	11.3 in 2012
Percent of pregnant women receiving prenatal care in first trimester	80.2%	80.2%	Est:83.3%	86.6%	90.0% in 2012
Teen birth rate, ages 15-19 per 1,000 population	32.7	31.2	29.3	27.5	25.8 in 2012
Number of children < 6 years of age with elevated blood lead levels					
(>10 ug/dl)	713	553	531	349	230 in 2012

GOAL 2. To promote healthy behaviors, prevent infectious diseases, and ensure accurate public health surveillance.

	Actual data			Estimate	
Performance Measures	2008	2009	2010	2011	Target
Number of reported cases of vaccine-preventable communicable					
diseases	303	2071	176	176	176 in 2012
Primary/secondary syphilis rate per 100,000 population	6.7	5.5	5.7	5.9	6.2 in 2012
Percent of 2 year-olds with up-to-date immunizations	80%	78%	78%	78%	78% in 2012

GOAL 3. To reduce the proportion of Maryland residents currently engaged in tobacco-related risk behaviors detrimental to their health and the health of others.

	Actual data				
	Baseline			Actual	
Performance Measures	2000	2006	2008	2010	Target
Percentage of adults currently smoking cigarettes	17.5%	13.8%	12.4%	15.2%	14.0% in 2012
Percentage of under-age high school students currently smoking					
cigarettes	23.0%	14.7%	15.3%	14.1%	13.0% in 2012
Percentage of under-age middle school students currently smoking					
cigarettes	7.3%	3.7%	3.5%	3.5%	3.0% in 2012

GOAL 4. To prevent chronic diseases and disabilities, detect cancer early, and ensure accurate public health surveillance.

	Actual data			Estimate	
Performance Measures	2008	2009	2010	2011	Target
Overall cancer mortality rate per 100,000 population estimate	180.6	177.7	Est 174.5	171.4	168.3 in 2012
Heart disease mortality rate per 100,000 population estimate	196.7	193.9	Est 179.1	171.6	164.1 in 2012

GOAL 5. Reduce the incidence of HIV/AIDS in Maryland and extend life for people with HIV/AIDS in Maryland.

	Estimated data			Estimate	
Performance Measures	2008	2009	2010	2011	Target
Number of new HIV diagnoses	2,299	2,066	2,076	2,086	2,096 in 2012
Number of clients covered by MADAP, MADAP plus, and MAIAP	8,908	8,597	9,132	9,895	10,693 in 2012

¹ New Performance Measure: replaces "Reported Hepatitis B Cases"

GOAL 6. Adopt cutting edge scientific technology to improve the quality and reliability of public health laboratory practice and detect treatable hereditary disorders to prevent intellectual disability, other defects, and death.

	Actual data			Estimate	
Performance Measures	2009	2010	2011	2012	Target
Turnaround time for newborn screening tests (days)	3	4 ²	4	3	3 in 2013
Number of genetic amplification methods to detect emerging and re-					
emerging infections	28	28	28	30	30 in 2013

GOAL 7. Provide treatment services that decrease substance use and improves social functioning.

	Actual data			Estimate	
Performance Measures	2009	2010	2011	2012	Target
Percent decrease in adolescents substance abuse during treatment	81%	73%	80%	82%	82% in 2013
Percent decrease in adults substance abuse during treatment	79%	74%	80%	82%	82% in 2013
Percent increase of substance abuse patients employed at completion of treatment	29%	32%	30%	32%	32% in 2013
Percent decrease in adolescents patient average arrest rate at discharge as compared to admission	68%	64%	66%	67%	67% in 2013
Percent decrease in adults patient average arrest rate at discharge as compared to admission	64%	72%	65%	67%	67% in 2013

GOAL 8. Increase the abilities of people with mental illness to live successfully in the community.

	Actual data			Estimate		
Performance Measures	2009	2010	2011	2012	Target	
Percent of surveyed adults reporting that receiving mental health services has allowed them to more effectively deal with daily						
problems	80%	76%	78%	79%	79% in 2013	
Percent of parents/caregivers reporting that their child is better able to						
control behavior as a result of receiving mental health services	57%	66%	56%	60%	68% in 2013	
30-day readmission rate at State psychiatric hospitals	4.3%	3.5%	2.9%	3.5%	$3.5\overline{\%}$ in 2013	

GOAL 9. Provide community-based services to an increasing number of eligible individuals with developmental disabilities.

	Actual data			Estimate	
Performance Measures	2009	2010	2011	2012	Target
Number of developmentally disabled receiving community-based					
services	24,071	$18,180^3$	22,328	23,297	24,182 in 2013

² Turnaround time for test results for newborn screening was stated incorrectly in fiscal year 2010.

³ In fiscal year 2010 DDA began tracking Low Intensity Support Services (LISS) in PCIS2 and is now able to reduce the duplication of service reporting for those individuals that receive a traditional service and also LISS. The fiscal year 2010 submission for the number of individuals served was incorrect. The count of 18,180 is the correct count.

GOAL 10.	Improve	the health	of Maryland	's adults	and children.
OCMIN IV.	TIMPIUTO	THE RECUITE	UL IVEGE VIGICA	o aquito	and cumarem.

	A	Actual data			
Performance Measures (All Calendar Year (CY) except as noted.)	2008	2009	2010	2011	Target
Percent of HealthChoice adult respondents reporting that medical care					
improved their health	81%	80%	80%	81%	82% in 2012
Percent of HealthChoice children respondents reporting that medical			***		
care improved their health	86%	86%	86%	87%	88% in 2012
Percent of severely disabled children who receive at least one			·		
ambulatory care visit during year	72%	75%	76%	78%	81% in 2012
Percent of severely disabled adults ages 21-64 who receive at least one					
ambulatory care visit during year	80%	80.8%	81.1%	82.1%	83.1% in 2012
Proportion of elderly and disabled receiving long term care who are				Actual	
served in community-based options (Fiscal year rather than CY)	37.3%	37.8%	38.3% ⁴	41.6%	44.8% in 2013
Percent of Medicaid children ages 4-20 receiving dental care	56%	59%	64%	66%	68% in 2012

GOAL 11. Improve the quality of care to residents in nursing facilities.

	Actual data			Estimate	
Performance Measures	2009	2010	2011	2012	Target
Number of days to initiate investigation	18	28	34	20	10 in 2013

GOAL 12. Reduce or eliminate potential causes of preventable injuries and deaths.

	Actual data			Estimate	
Performance Measures	2009	2010	2011	2012	Target
Number of food firms with enforcement actions	25	19	15	20	20 in 2013
Number of milk/dairy operations with enforcement actions	24	53	63	66	66 in 2013

GOAL 13. Maintain affordable hospital care for all Maryland citizens.

	Actual data			Estimate	
Performance Measures	2008	2009	2010	2011	Target
Maryland hospital net patient revenue per admission	\$10,379	\$10,760	\$10,616	\$11,317	\$12,076 in 2013
Percentage above/(below) the national average	(0.03%)	1.1%	(4.66%)	(1.33%)	(0.75%) in 2013

⁴ Correction to calculation of participants by Department of Aging from prior fiscal years.

SUMMARY OF DEPARTMENT OF HEALTH AND MENTAL HYGIENE

	2011 Actual	2012 Appropriation	2013 Allowance
Total Number of Authorized Positions	6,388.30	6,350.30	6,456.80
Total Number of Contractual Positions	319.42	369.86	396.32
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	456,960,787 16,354,389 8,474,654,327	471,994,568 17,817,785 9,376,010,540	475,985,784 18,574,502 9,696,455,267
Original General Fund Appropriation	3,150,145,686 85,575,727	4,021,045,218 7,768,587	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	3,235,721,413 71,620	4,028,813,805	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	3,235,649,793 885,574,470 4,739,295,370 87,449,870	4,028,813,805 1,168,350,074 4,571,740,707 96,918,307	4,097,306,430 1,253,230,491 4,735,951,803 104,526,829
Total Expenditure	8,947,969,503	9,865,822,893	10,191,015,553

SUMMARY OF OFFICE OF THE SECRETARY

	2011 Actual	2012 Appropriation	2013 Allowance
Total Number of Authorized Positions	408.50	355.00	355.00
Total Number of Contractual Positions	8.84	4.93	9.03
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	30,746,982 417,677 16,434,586	28,071,962 301,186 15,482,586	28,237,453 491,026 20,077,721
Original General Fund Appropriation Transfer/Reduction	21,869,495 1,283,841	23,368,107 2,778,570	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	23,153,336 59,328	20,589,537	
Net General Fund ExpenditureSpecial Fund Expenditure	23,094,008 393,566	20,589,537	26,582,238 2,000
Federal Fund Expenditure Reimbursable Fund Expenditure	17,115,162 6,996,509	15,947,511 7,318,686	14,981,110 7,240,852
Total Expenditure	47,599,245	43,855,734	48,806,200

M00A01.01 EXECUTIVE DIRECTION – OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Secretary of Health and Mental Hygiene establishes policy regarding health services. Personnel in this program assist the Secretary in the formulation of this policy, provide legal services to the Department, and develop compliance programs for the Department. Quality of care for the health care industry is overseen by the Office of the Secretary.

MISSION

The Department of Health and Mental Hygiene promotes the health of all Maryland citizens by:

- providing health and support services;
- improving the quality of health care for all;
- providing leadership in the development and enactment of responsible and progressive health care policy;
- serving as the advocate for public health initiatives and programs to improve the quality of life for all Marylanders.

Maryland's public health is our business.

VISION

The Department of Health and Mental Hygiene: Leading the Way to a Healthy Maryland in the New Millennium.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To perform timely, efficient, and effective audits and follow-up reviews of DHMH agencies and local health departments.

Objective 1.1 Maintain the percent of repeat department-wide Legislative Audit comments in 2013 at less than 30 percent.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of findings in prior report	40	34	74	36
Number of repeat findings in current report	11	4	22	10
Quality: Percent of repeat comments	27.5%	11.8%	29.7%	27.8%

Goal 2. Develop and implement an effective corporate compliance training program to prevent violations of applicable State and Federal laws and prevent fraud and abuse.

Objective 2.1 Maintain no Federal False Claims Act Sanctions in fiscal year 2013.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of Federal False Claims Act Sanctions	0	0	0	0

Objective 2.2 Begin inquiries and/or investigations of all referrals made to the Corporate Compliance office within 30 days.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Referrals to Hotline	86	104	100	100
Quality: Percent investigated within 30 days	100%	100%	100%	100%

Goal 3. Reduce the amount of fraud, waste, and abuse in total spending in Medicaid funds.

Objective 3.1 For fiscal year 2013, the Program Integrity Unit will save the Medicaid program at least \$32 million through recoveries and cost avoidance.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Annual Program Integrity Unit savings (millions)	\$26.5	\$18.6	\$30.0	\$32.0

Goal 4. Department procurements will meet identified needs.

Objective 4.1 During fiscal year 2013, the Department will continue to meet or exceed the statewide standard that 25 percent of all Department procurements are with Certified Minority Businesses.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent awarded to Certified Minority Businesses	48.7%	46.1%	35.0%	30.0%

M00A01.01 EXECUTIVE DIRECTION—OFFICE OF THE SECRETARY

Appropriation Statement:	2011	2012	2013
	Actual	Appropriation	Allowance
Number of Authorized Positions	103.60	113.60	113.60
Number of Contractual Positions	3.11	1.48	5.58
01 Salaries, Wages and Fringe Benefits	9,650,501	10,025,565	10,563,072
02 Technical and Special Fees	144,470	70,364	265,665
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges Total Operating Expenses Total Expenditure Original General Fund Appropriation Transfer of General Fund Appropriation Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure Total Expenditure	70,395 67,469 13,550 925,113 161,597 13,889 55,386 2,202,498 57,646 3,567,543 13,362,514 7,176,819 1,900,003 9,076,822 3,138,363 1,147,329 13,362,514	70,052 95,448 18,170 1,944,069 84,396 12,627 1,000,000 47,491 3,272,253 13,368,182 8,555,914 513,817 9,069,731 3,208,746 1,089,705 13,368,182	66,311 82,079 16,845 733,587 82,025 14,643 9,640 1,002,000 69,169 2,076,299 12,905,036 9,668,673 2,000 1,985,090 1,249,273 12,905,036
Special Fund Income:			
M00318 Grant Activity—Prior Fiscal Years			2,000
Federal Fund Income: 93.006 State and Territorial and Technical Assistance Capacity Development Minority HIV/AIDS Demonstration Program	34,353 1,425,510		
Improve Minority Health93.525 State Planning and Establishment Grants for	108,333	140,000	130,000
the Affordable Care Acts Exchanges	58,768 29,823	1,491,421	
93.778 Medical Assistance Program	1,481,576	1,577,325	1,855,090
Total	3,138,363	3,208,746	1,985,090
Reimbursable Fund Income: M00B01 DHMH-Regulatory Services	1,135,062 12,267	1,077,296 12,409	1,236,614 12,659
Total	1,147,329	1,089,705	1,249,273
			, ,

M00A01.02 OPERATIONS – OFFICE OF THE SECRETARY

MISSION

Operations promotes the health and well-being of individuals, families and communities in Maryland by providing a customer focused and results-oriented administrative infrastructure, and responsive support to DHMH and other health service providers throughout the State.

To accomplish this we:

- facilitate the wise acquisition and investment of human, fiscal, and other resources to further the Department's mission;
- provide the communication, technology, and administrative support infrastructure to facilitate intra-departmental cooperation and efficiency;
- effectively implement law and policy;
- provide timely and accurate analysis, expertise, and information that supports decisions by policy makers, Department executives, and program managers; and,
- improve business processes to make it easier for other organizations to do business with the Department.

VISION

A Department with sufficient communications, technology, and administrative support infrastructure to enable DHMH programs to make decisions, use appropriate technology to simplify and expedite business processes, and manage the human, fiscal, and other resources they need in their efforts to promote the health of Maryland's citizens.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To ensure a well-qualified and high performance workforce.

Objective 1.1 During fiscal year 2013, maintain the retention rate within 20 key classifications at the fiscal year 2011 levels.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Retention rate	88%	88%	88%	88%

Goal 2. Meet Department's requirements for a robust and highly available network infrastructure to ensure the Department's ability to communicate during a bio-terrorism event or other public health emergency.

Objective 2.1 By June 30, 2013, establish a fully operational back-up site to provide a high level of redundancy to the DHMH Wide Area Network core services. Provide a warm or hot back-up site for hosting mission critical network applications and services such as Internet and Intranet access, email services, NEDSS and PHIN.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of planned services available at backup site	100%	100%	100%	100%
Percent of DHMH wide area network sites with connectivity				
to services at backup site	100%	100%	100%	100%

Goal 3. Ensure Department clients and employees have safe and appropriate physical space.

Objective 3.1 By the end of fiscal year 2013, 39 percent of residential and program buildings shall meet licensing requirements, meet standards for building infrastructure, and contain residential and program space appropriate for the complex needs of the clients/patients.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of buildings having no licensing deficiencies and				
meeting client/patient needs	26%	34%	34%	39%

M00A01.02 OPERATIONS – OFFICE OF THE SECRETARY (Continued)

Objective 3.2 By the end of fiscal year 2013, 89 percent of facility infrastructure systems shall be in good to excellent condition.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of infrastructure systems in good to excellent				
Condition	94%	88%	89%	89%

Goal 4. Improve Department business processes and customer service.

Objective 4.1 During fiscal year 2013, 99 percent of invoices will be submitted, to General Accounting Division (GAD) for payment, within 25 days of receipt of invoice or goods/services, whichever is later.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent submitted to GAD within 25 days	95%	98%	98%	99%

M00A01.02 OPERATIONS—OFFICE OF THE SECRETARY

Appropriation Statement:

•	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	304.90	241.40	241.40
Number of Contractual Positions	5.73	3.45	3.45
01 Salaries, Wages and Fringe Benefits	21,096,481	18,046,397	17,674,381
02 Technical and Special Fees	273,207	230,822	225,361
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges Total Operating Expenses	2,353,536 59,692 170,064 57,246 5,885,692 338,114 128,927 1,040,212 123,864 2,010,672 12,168,019	2,335,886 57,687 171,127 44,927 6,852,774 118,541 415,134 278,591 148,309 1,787,357 12,210,333	2,127,930 56,204 170,064 54,541 12,497,656 413,937 116,455 260,591 130,057 1,923,987
Total Expenditure	33,537,707 14,692,676 -616,162 14,076,514 59,328	30,487,552 14,812,193 -3,292,387 11,519,806	35,651,164
Net General Fund Expenditure	14,017,186 393,566 13,476,167 5,650,788 33,537,707	11,519,806 12,738,765 6,228,981 30,487,552	16,913,565 12,746,020 5,991,579
Total Expenditure	33,337,707	30,487,332	35,651,164

M00A01.02 OPERATIONS—OFFICE OF THE SECRETARY

Special Fund Income:			
M00301 Commemorative Birth Certificates	13,566		
M00416 Organ and Tissue Donation Awareness Fund	380,000		
Total	393,566		
Federal Fund Income:			
BA.M00 Co-op Health Statistics Contract	618,462		
BR.M00 Indirect Costs	10,140,027	10,308,236	10,535,177
93.069 Public Health Emergency Preparedness	1,217,202	984,834	602,104
93.521 The Affordable Care Act: Building			
Epidemiology Laboratory, and Health Informa-			
tion Systems Capacity in the Epidemiology and			
Laboratory Capacity for Infectious Disease			
(ELC) and Emerging Infections Program (EIP) Cooperative Agreements		24 267	212,488
93.778 Medical Assistance Program	1,387,210	24,367 1,380,158	1,396,251
C			
Total	13,362,901	12,697,595	12,746,020
Federal Fund Recovery Income:			
93.717 Preventing Healthcare-Associated Infections	113,266	41,170	
,		,	
Reimbursable Fund Income:			
M00A00 DHMH—IT Assessments	2,623,097	2,943,617	2,964,787
M00B01 DHMH-Regulatory Services	1,667,876	1,571,506	1,017,547
M00R01 DHMH-Health Regulatory Commissions	1,168,494	1,336,103	2,009,245
M00901 Multifunction Devices	146 221	377,755	
N00H00 DHR-Child Support Enforcement Administration	146,321		
Q00B01 DPSCS -Division of Correction—Headquarters	45,000		
Total	5,650,788	6,228,981	5,991,579

$M00A01.08\,$ MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS—OFFICE OF THE SECRETARY

Program Description:

This program is comprised of major information technology projects in the Department of Health and Mental Hygiene, other than those in the Medical Care Programs Administration (Medicaid). Projects included in this program result from federal and State mandates and/or DHMH program initiatives. Program funding is utilized for the cost of project development, implementation, operations, and maintenance for the major information technology initiatives in the Department.

Appropriation Statement:	2011 Actual	2012 Appropriation	2013 Allowance
04 Travel	296		
08 Contractual Services	688,438 10,290		250,000
Total Operating Expenses	699,024		250,000
Total Expenditure	699,024		250,000
Federal Fund ExpenditureReimbursable Fund Expenditure	500,632 198,392		250,000
Total Expenditure	699,024		250,000
Federal Fund Income: 10.578 WIC Grants to States (WGS)	500,632		250,000
Total	500,632		250,000
Reimbursable Fund Income: F50A01 Major Information Technology Development Projects	198,392		

SUMMARY OF REGULATORY SERVICES—REGULATORY SERVICES

	2011 Actual	2012 Appropriation	2013 Allowance
Total Number of Authorized Positions	427.80	431.40	445.90
Total Number of Contractual Positions	20.16	24.64	30.20
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	30,140,501 1,471,646 10,135,196	33,305,341 2,019,433 10,387,453	34,084,128 2,324,167 11,489,679
Original General Fund Appropriation Transfer/Reduction	10,094,412 -481,767	9,921,349 92,610	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	9,612,645 146	10,013,959	
Net General Fund Expenditure	9,612,499 25,856,803 5,877,817 400,224	10,013,959 28,634,051 6,624,497 439,720	10,799,260 29,763,961 6,864,644 470,109
Total Expenditure	41,747,343	45,712,227	47,897,974

M00B01.03 OFFICE OF HEALTH CARE QUALITY – REGULATORY SERVICES

PROGRAM DESCRIPTION

The Office of Health Care Quality (OHCQ) is the agency within the Department of Health and Mental Hygiene that is mandated by State and Federal Law to determine compliance with the quality of care and life standards for a variety of health care services and related programs. Facilities and services are reviewed on a regular basis for compliance with Maryland regulations, as well as for compliance with federal regulations for those facilities participating in Medicare and Medicaid.

MISSION

The Office of Health Care Quality's mission is to protect the health and safety of Maryland's citizens and to ensure that there is public confidence in the health care and community service delivery systems through regulatory, enforcement, and educational activities.

VISION

The Office of Health Care Quality's vision is to achieve excellence in the quality of services provided by the health care and community service delivery systems through the regulatory process.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To provide timely review of the root cause analyses submitted by hospitals to self-reported Level 1 adverse events.

Objective 1.1 By June 30, 2013, 95 percent of all root cause analysis reports receive a preliminary review within 30 days.

Objective 1.2 By June 30, 2013, 98 percent of all root cause analysis reports will be closed within 90 days.

Objective 1.3 By June 30, 2013, conduct annual reviews of hospital patient safety programs in 11 percent of all licensed hospitals.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of licensed hospitals	67	66	65	65
Number of root cause analysis reports received	250	316	290	300
Quality: Number of root cause analysis reports reviewed within 30 days	225	272	276	285
Number of root cause analysis reports closed within 90 days	245	312	285	295
Number of annual reviews of hospital patient safety programs	5	7	7	7
Percent of root cause analysis reports reviewed within 30 days	90%	86%	95%	95%
Percent of root cause analysis reports closed within 90 days	98%	99%	98%	98%
Percent of annual reviews of hospital patient safety programs in				
licensed hospitals	7%	11%	11%	11%

Goal 2. To minimize delays in handling complaint investigations in nursing home facilities.

Objective 2.1 By June 30, 2013, complaint investigations alleging actual harm (Level II) will be initiated on-site within ten work days. ¹

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of complaint investigations completed	2,662	2,579	2,675	2,680
Quality: Number of days to initiate investigation	28	34	20	10

¹ Federal regulations require that the investigations of complaints that allege actual harm be initiated within ten working days.

M00B01.03 OFFICE OF HEALTH CARE QUALITY – REGULATORY SERVICES (Continued)

Goal 3. To provide timely and comprehensive re-licensure surveys for the continuing protection of developmentally disabled individuals receiving services from agencies licensed by the Developmental Disabilities Administration.

Objective 3.1 By June 30, 2013, the Developmental Disabilities Licensure Unit will perform 25 percent of required relicensure surveys.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of licensed agencies	216	204	210	220
Quality: Percent of licensed agencies with required annual survey	22%	25%	25%	25%

Goal 4. To provide timely and comprehensive initial and renewal surveys of Assisted Living sites for the continuing protection of individuals receiving services from community-based assisted living providers.

Objective 4.1 By June 30, 2013, the Assisted Living Unit will perform and maintain a combined total of 60 initial and renewal surveys per month.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of licensed sites	1,367	1,369	1,379	1,400
Output: Number of initial licensure surveys	122	111	135	140
Number of renewal surveys	520	476	515	560
Number of combined monthly initial and renewal surveys	48	51	56	60

M00B01.03 OFFICE OF HEALTH CARE QUALITY—REGULATORY SERVICES

Total

93.717 Preventing Healthcare-Associated Infections

Federal Fund Recovery Income:

Appropriation Statement:	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	180.70	180.70	185.70
Number of Contractual Positions	4.17	13.04	11.80
01 Salaries, Wages and Fringe Benefits	13,394,820	14,609,979	15,073,211
02 Technical and Special Fees	143,073	402,713	419,114
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	61,582 274,659 108,803 940,972 58,250 2,835 50,752 115,000 366,501	80,426 334,437 198,923 854,423 67,386 9,554 4,375	73,793 347,173 153,298 834,822 63,354 12,300 12,245 60,000 371,180
Total Operating Expenses	1,979,354	1,917,073	1,928,165
Total Expenditure	15,517,247	16,929,765	17,420,490
Original General Fund Appropriation Transfer of General Fund Appropriation	9,767,909 -464,184	9,599,510 90,349	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	9,303,725 335,705 5,877,817	9,689,859 615,409 6,624,497	10,410,094 145,752 6,864,644
Total Expenditure	15,517,247	16,929,765	17,420,490
Special Fund Income: M00401 Civil Money Penalty Fees M00428 Travel Reimbursement Collections	333,651 2,054 335,705	615,409	143,339 2,413 145,752
10001	333,703	013,409	143,732
Federal Fund Income: 93.777 State Survey and Certification of Health Care Providers and Suppliers	4,666,914 884,532	5,675,916 948,581	5,877,299 987,345

5,551,446

326,371

6,864,644

6,624,497

M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES

Listed below are descriptions of each board or commission, its mission and vision. Summary goals, objectives, and performance measures appear at the end.

BOARD OF ACUPUNCTURE

PROGRAM DESCRIPTION

The State Board of Acupuncture (the "Board") operates under the provisions of Title 1A of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of acupuncturists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of acupuncture in Maryland, by licensing qualified acupuncturists, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for acupuncturists, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of seven members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed acupuncturists, and two members represent the public.

MISSION

The Mission of the Board of Acupuncture is to protect the citizens of Maryland and to promote quality health care in the field of acupuncture by:

- 1) Licensing acupuncturists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding acupuncturists who may have violated Maryland Acupuncture Practice Act (Annotated Code of Maryland, Health Occupations Article, Title 1A) and its regulations found at COMAR 10.26.02; and
- 3) Setting standards for the practice of acupuncture that reflect new and emergent developments in the practice of Acupuncture through regulations and legislation.

VISION

A state that provides citizens qualified acupuncturists to further the good health and well-being of the citizens of Maryland.

M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

BOARD OF EXAMINERS FOR AUDIOLOGISTS, HEARING AID DISPENSERS AND SPEECH-LANGUAGE PATHOLOGISTS

PROGRAM DESCRIPTION

The State Board of Examiners for Audiologists, Hearing Aid Dispensers and Speech-Language Pathologists (the "Board") operates under the provisions of Title 2 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority for audiologists, hearing aid dispensers and speech-language pathologists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of audiology, the provision of hearing aid services and the practice of speechlanguage pathology in Maryland, by licensing qualified audiologists, hearing aid dispensers and speech-language pathologists, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for audiology, hearing aid dispensing and speech-language pathology, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, and creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of 13 members appointed by the Governor with the advice of the Secretary. Consumer members of the Board also require advice of the Senate. Three members of the Board are licensed audiologists, three members are licensed hearing aid dispensers, three members are licensed speech-language pathologists, two members are licensed otolaryngologists, and two members represent the public. One of the public members of the Board must be hearing impaired. Effective October 1, 2007, one of the public members of the Board must be a consumer of services provided by an individual licensed by the Board.

MISSION

The Mission of the Board of Examiners for Audiologists, Hearing Aid Dispensers and Speech-Language Pathologists is to protect the citizens of Maryland and to promote quality health care in the fields of audiology, hearing aid dispensing and speech-language pathology by:

- 1) Licensing qualified audiologists, hearing aid dispensers and speech-language pathologists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding audiologists, hearing aid dispensers and speech-language pathologists who may have violated the Board's law (Annotated Code of Maryland, Health Occupations Article, Title 2) and its regulations found at COMAR 10.41.01-.11; and
- 3) Setting standards for the practice of audiology, hearing aid dispensing and speech-language pathology that reflect new and emergent developments in the practice of these three health professions through regulations and legislation.

VISION

A state that provides citizens qualified audiologists, hearing aid dispensers and speech-language pathologists to further the good health and well-being of the citizens of Maryland.

M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

BOARD OF CHIROPRACTIC EXAMINERS

PROGRAM DESCRIPTION

The State Board of Chiropractic Examiners (the "Board") operates under the provisions of Title 3 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of Chiropractors, Chiropractic Assistants and Massage Therapists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of chiropractic and massage therapy in Maryland; by licensing, registering and certifying qualified chiropractors, chiropractic assistants and massage therapists; establishing fees; maintaining a current roster of all licensees; administering licensing examinations; enforcing current statutes and regulations; adopting new regulations to carry out provisions of the Title; suggesting new changes to the Title to keep abreast of trends and practice issues; adopting standards of practice for chiropractic and massage therapy; verifying credentials; issuing licenses; establishing requirements for and verifying completion of continuing education; investigating complaints based on alleged violations of regulations and statutes; formal and informal disciplining of licensees; creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of seven members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed chiropractors, two members represent the public.

MISSION

The Mission of the Board of Chiropractic Examiners is to protect the citizens of Maryland and to promote quality health care in the field of chiropractic and massage therapy by:

- 1) Licensing chiropractors and certifying and registering massage therapists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding chiropractors, chiropractic assistants, massage therapists who may have violated the law (Annotated Code of Maryland, Health Occupations Article, Title 3) and its regulations found at COMAR 10.43; and
- 3) Setting standards for the practice of chiropractic and massage therapy that reflect new and emergent developments in the practice of chiropractic and massage therapy through regulations and legislation.

VISION

A state that provides citizens qualified chiropractors and massage therapists to further the good health and well-being of the citizens of Maryland.

M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

BOARD OF DENTAL EXAMINERS

PROGRAM DESCRIPTION

The Maryland State Board of Dental Examiners (the "Board") operates under the provisions of Title 4 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority for dentistry in the State of Maryland. The Board is mandated to protect the public by regulating the practice of dentistry and dental hygiene in Maryland; by licensing qualified dentists, dental hygienists, and certifying dental radiation technologists; establishing fees; maintaining a current roster of all licensees; administering licensing examinations; enforcing current statutes and regulations to carry out the provisions of the Title; suggesting new changes to the Title to keep abreast of trends and practice issues; adopting standards of practice for dentistry; verifying credentials; issuing licenses; establishing requirements for and verifying completion of continuing education; investigating complaints based on alleged violations of regulations and statutes; formal and informal disciplining of licensees; creating committees as deemed appropriate to advise the Board. The program is 100 percent specially funded. The fund is supported exclusively by revenues generated from licensing fees. The Board consists of sixteen (16) members appointed by the Governor with the advice of the Secretary and advice of the Senate. Nine members of the Board are licensed dentists, four members are licensed dental hygienists, and three (3) members represent the public.

MISSION

The Mission of the Board of Dental Examiners is to protect the citizens of Maryland and to promote quality health care in the field of dentistry and dental hygiene by:

- 1) Licensing and regulating dentists, dental hygienists, and dental radiation technologists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding dentists, dental hygienists, or dental radiation technologists who may have violated the practice act law (Annotated Code of Maryland, Health Occupations Article, Title 4) and its regulations found at COMAR 10.44.01; and
- 3) Setting standards for the practice of dentistry and dental hygiene that reflect new and emergent developments in the practice of dentistry and dental hygiene through regulations and legislation.

VISION

A state that provides citizens qualified dental care to further the good health and well-being of the citizens of Maryland.

M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

BOARD OF DIETETIC PRACTICE

PROGRAM DESCRIPTION

The State Board of Dietetic Practice (the "Board") operates under the provisions of Title 5 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of dietitians and nutritionists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of dietetics in Maryland, by licensing qualified dietitians, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for dietetics, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of nine members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed dietitians or nutritionists, two members are licensed nutritionists who may not be registered dietitians, and two members represent the public.

MISSION

The Mission of the Board of Dietetic Practice is to protect the citizens of Maryland and to promote quality health care in the field of dietetics by:

- 1) Licensing and regulating dietitians and nutritionists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding dietitians and nutritionists who may have violated the practice act law (Annotated Code of Maryland, Health Occupations Article, Title 5) and its regulations found at COMAR 10.56.01; and
- 3) Setting standards for the practice of dietetics that reflect new and emergent developments in the practice of dietetics through regulations and legislation.

VISION

A state that provides citizens qualified dietitians and nutritionists to further the good health and well-being of the citizens of Maryland.

M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

COMMISSION ON KIDNEY DISEASE

PROGRAM DESCRIPTION

The State Commission on Kidney Disease operates under the provisions of Title 13 of the Health General Article of the Annotated Code of Maryland. The Commission is the certifying authority of dialysis and transplant centers in the State of Maryland. The Commission is mandated to protect the public by regulating the practice of dialysis and transplantation in Maryland, by certifying qualified dialysis and transplant centers, establishing fees, maintaining a current roster of all certified centers, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for dialysis and transplantation, verifying credentials of health care providers in the centers, issuing certificates, establishing requirements for and verifying compliance with the medical and physical standards required for certification, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of centers, creating committees as deemed appropriate to advise the Commission. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by certification of centers. The Commission consists of twelve members appointed by the Governor with the advice of the Secretary. Seven members of the Board are licensed health care providers, one is a renal administrator (CPA), and four members are consumers/public members.

MISSION

The Mission of the Commission of Kidney Disease is to protect the citizens of Maryland and to promote quality health care in the field of nephrology and transplantation by:

- 1) Certifying dialysis and transplant centers;
- 2) Receiving and resolving complaints from the public, patients, courts, employers, employees, insurance companies, other centers regarding the health care providers in the center who may have violated the Commission's law (Annotated Code of Maryland, Health General Article, Title 13) and its regulations found at COMAR 10.30.01; and
- 3) Setting standards for the practice of chronic dialysis and transplantation that reflect new and emergent developments in the practice of chronic dialysis and kidney transplantation through regulations and legislation.

VISION

A state that provides citizens qualified and certified dialysis and transplant centers to further the good health and well-being of the citizens of Maryland.

M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

BOARD OF MORTICIANS

PROGRAM DESCRIPTION

The State Board of Morticians (the "Board") operates under the provisions of Title 7 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of funeral service in the State of Maryland. The Board is mandated to protect the public by regulating the practice of mortuary science in Maryland by licensing qualified morticians, funeral directors, surviving spouses, apprentices, funeral establishments; establishing fees; maintaining a current roster of all licensees; administering licensing examinations; enforcing current statutes and regulations; adopting new regulations to carry-out provisions of the Title; suggesting new changes to the Title to keep abreast of trends and practice issues; adopting standards of practice for funeral service; verifying credentials; issuing licenses; establishing requirements for and verifying completion of continuing education; investigating complaints based on alleged violations of regulations and statutes; formal and informal disciplining of licensees; creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of 12 members appointed by the Governor with the advice of the Secretary and advice of the Senate. Eight members of the Board are licensed and four members are consumers.

MISSION

The Mission of the Board of Morticians is to protect the citizens of Maryland and to promote quality funeral service practices in the field of Mortuary Science by:

- 1) Licensing qualified morticians, funeral directors, surviving spouses, apprentices, and funeral establishments;
- 2) Receiving and resolving complaints from the public, courts, employers and other licensees regarding the practice of mortuary science who may have violated the Morticians Act law (Annotated Code of Maryland, Health Occupations Article, Title 7) and its regulations found at COMAR 10.29.01 10.29.14; and
- 3) Setting standards for the practice of mortuary science that reflect new and emergent developments in the practice of mortuary science through regulations and legislation.

VISION

A State that provides citizens qualified funeral service practitioners to further the health and welfare of the citizens of Maryland.

M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

BOARD OF EXAMINERS OF NURSING HOME ADMINISTRATORS

PROGRAM DESCRIPTION

The State Board of Examiners of Nursing Home Administrators (the "Board") operates under the provisions of Title 9 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of nursing home administrators in the State of Maryland. The Board is mandated to protect the public by regulating the practice of nursing home administrators in Maryland, by licensing qualified nursing home administrators, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for the licensure of nursing home administrators, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent general funded. The Board consists of thirteen members appointed by the Governor with the advice of the Secretary and advice of the Senate. Six members of the Board are licensed nursing home administrators, two members are licensed professionals that are concerned with the care of the chronically ill, infirmed or aged individuals, two members represent the public, one is a physician or a nurse practitioner who specialized in geriatrics, one is a geriatric social worker, and a representative of the Office of Health Care Quality serves as an ex officio member.

MISSION

The Mission of the Board of Examiners of Nursing Home Administrators is to protect the citizens of Maryland and to promote quality health care in the field of long term care by:

- 1) Licensing and certifying nursing home administrators;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding nursing home administrators who may have violated the Board's law (Annotated Code of Maryland, Health Occupations Article, Title 9) and its regulations found at COMAR 10.33.01; and
- 3) Setting standards for the practice of nursing home administrators that reflect new and emergent developments in the practice of long term care through regulations and legislation.

VISION

A state that provides citizens qualified nursing home administrators to further the good health and well-being of the citizens of Maryland.

M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

BOARD OF OCCUPATIONAL THERAPY PRACTICE

PROGRAM DESCRIPTION

The State Board of Occupational Therapy Practice (the "Board") operates under the provisions of Title 10 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of occupational therapy in the State of Maryland. The Board is mandated to protect the public by regulating the practice of occupational therapy in Maryland, by licensing qualified occupational therapists, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for occupational therapy, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of seven members appointed by the Governor with the advice of the Secretary and advice of the Senate. Four members of the Board are licensed occupational therapists, one member is a licensed occupational therapy assistant, and two members represent the public.

MISSION

The Mission of the Board of Occupational Therapy Practice is to protect the citizens of Maryland and to promote quality health care in the field of occupational therapy by:

- 1) Licensing occupational therapists and occupational therapy assistants;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding occupational therapists who may have violated the occupational therapy law (Annotated Code of Maryland, Health Occupations Article, Title 10) and its regulations found at COMAR 10.46; and
- 3) Setting standards for the practice of occupational therapy that reflect new and emergent developments in the practice of occupational therapy through regulations and legislation.

VISION

A state that provides citizens qualified occupational therapists to further the good health and well-being of the citizens of Maryland.

M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

BOARD OF OPTOMETRY

PROGRAM DESCRIPTION

The State Board of Optometry (the "Board") operates under the provisions of Title 11 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of optometrists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of optometry in Maryland, by licensing qualified optometrists, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for optometry, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of seven members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed optometrists, and two members represent the public.

MISSION

The Mission of the Board of Optometry is to protect the citizens of Maryland and to promote quality health care in the field of optometry by:

- 1) Licensing optometrists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding optometrists who may have violated the optometry law (Annotated Code of Maryland, Health Occupations Article, Title 11) and its regulations found at COMAR 10.28; and
- 3) Setting standards for the practice of optometry that reflect new and emergent developments in the practice of optometry through regulations and legislation.

VISION

A state that provides citizens qualified optometrists to further the good health and well-being of the citizens of Maryland.

M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

BOARD OF PHARMACY

PROGRAM DESCRIPTION

The Maryland Board of Pharmacy (the "Board") operates under the provisions of Title 12 of the Health Occupations Article of the Annotated Code of Maryland. The Board is mandated to regulate the practice of Pharmacy in Maryland by licensing qualified Pharmacists, and issuing permits for the operation of Pharmacies and Distributors. The Board establishes fees, maintains a current roster of all licensees, administers licensing examinations, promulgates regulations, verifies credentials, issues licenses, establishes requirements for and verifies completion of continuing education, investigates complaints based on alleged violations of regulations and statutes, formally and informally disciplines licensees, creates committees as deemed appropriate to advise the Board, and submits an annual report to the Governor and Secretary by way of this Managing for Results report. The Board is 100 percent special funded. Revenues from Board licensing and permit fees support the fund. The Board consists of 12 Commissioners appointed by the Governor with the advice of the Secretary and the Senate. Ten Commissioners are licensed Pharmacists and two are Consumer representatives.

MISSION

The Mission of the Maryland Board of Pharmacy is to protect Maryland consumers and to promote quality health care in the field of pharmacy through licensing pharmacists and issuing permits to pharmacies and distributors; setting standards for the practice of pharmacy through regulations and legislation; educating consumers; and receiving and resolving complaints.

VISION

The Maryland Board of Pharmacy – setting a standard for pharmaceutical services, which ensures safety and quality health care for the citizens of Maryland.

M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

BOARD OF PHYSICAL THERAPY EXAMINERS

PROGRAM DESCRIPTION

The State Board of Physical Therapy Examiners (the "Board") operates under the provisions of Title 13 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of Physical Therapists and Physical Therapist Assistants in the State of Maryland. The Board is mandated to protect the public by regulating the practice of physical therapy in Maryland, by licensing qualified physical therapists and physical therapist assistants, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for physical therapists and physical therapist assistants, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of 8 members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed physical therapists, one member is a licensed physical therapist assistant, and two members represent the public.

MISSION

The Mission of the Board of Physical Therapy is to protect the citizens of Maryland and to promote quality health care in the field of physical therapy by:

- 1) Licensing physical therapists and physical therapist assistants;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding physical therapists and physical therapist assistants who may have violated the physical therapy law (Annotated Code of Maryland, Health Occupations Article, Title 13) and its regulations found at COMAR 10.38; and
- 3) Setting standards for the practice of physical therapy that reflect new and emergent developments in the practice of physical therapy.

VISION

A state that provides citizens qualified physical therapists and physical therapist assistants to further the good health and well-being of the citizens of Maryland.

M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

BOARD OF PODIATRIC MEDICAL EXAMINERS

PROGRAM DESCRIPTION

The State Board of Podiatric Medical Examiners (the "Board") operates under the provisions of Title 16 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of podiatrists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of podiatry in Maryland, by licensing qualified podiatrists, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for podiatrists, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of seven members appointed by the Governor with the advice of the Secretary. Five members of the Board are licensed podiatrists and two members represent the consumer public.

MISSION

The Mission of the Board of Podiatric Medical Examiners is to protect the citizens of Maryland and to promote quality health care in the field of podiatry by:

- 1) Licensing podiatrists and podiatric residents in training;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding podiatrists who may have violated the Podiatry Act law (Annotated Code of Maryland, Health Occupations Article, Title 16) and its regulations found at COMAR 10.40.01-10.40.08; and
- 3) Setting standards for the practice of podiatry that reflect new and emergent developments in the practice of podiatry through regulations and legislation.

VISION

A state that provides citizens qualified podiatrists to further the good health and well-being of the citizens of Maryland.

M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

BOARD OF PROFESSIONAL COUNSELORS AND THERAPISTS

PROGRAM DESCRIPTION

The State Board of Professional Counselors and Therapists (the "Board") operates under the provisions of Title 17 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of Professional Counselors and Therapists in the State of Maryland. The Board is mandated to protect the public by regulating the practice of counseling in Maryland; by licensing and certifying qualified professional counselors, marriage and family therapists and alcohol and drug counselors; establishing fees; maintaining a current roster of all licensees; administering licensing examinations; enforcing current statutes and regulations; adopting new regulations to carry out provisions of the Title; adopting a code of ethics; verifying credentials; issuing licenses; establishing requirements for and verifying completion of continuing education; investigating complaints based on alleged violations of regulations and statutes; formal and informal disciplining of licensees; creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. Revenue from the Board licensing fees exclusively supports the fund. The Board consists of nine members appointed by the Governor with the advice of the Secretary and advice of the Senate. Five members of the Board are licensed professional counselors, one member is a licensed marriage and family therapist and one member is a licensed alcohol and drug counselor. Two members represent the public.

MISSION

The Mission of the Board of Professional Counselors and Therapists is to protect the citizens of Maryland and to promote quality health care in the field of counseling by:

- 1) Licensing and certifying professional counselors, alcohol and drug counselors, and marriage and family therapists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding professional counselors and therapists who may have violated the Professional Counselors Act (Annotated Code of Maryland, Health Occupations Article, Title17) and its regulations found at COMAR 10.58; and
- 3) Setting standards for the practice of professional counseling that reflect new and emergent developments in the practice of professional counseling and therapy through regulations and legislation.

VISION

The Board of Professional Counselors and Therapists sets standards for professional counselors, alcohol and drug counselors and marriage and family therapists, which ensure safety and quality health care for the citizens of Maryland.

M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

BOARD OF EXAMINERS OF PSYCHOLOGISTS

PROGRAM DESCRIPTION

The State Board of Examiners of Psychologists (the "Board") operates under the provisions of Title 18 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of psychology in the State of Maryland. The Board is mandated to protect the public by regulating the practice of psychology in Maryland, by licensing qualified psychologists, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for psychologists, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of nine members appointed by the Governor with the advice of the Secretary and advice of the Senate. Seven members of the Board are licensed psychologists, at least two are engaged primarily in providing psychological services and at least another two are primarily engaged in teaching, research and/or training in psychology. There are also two consumer members on the Board to represent the public.

MISSION

The Mission of the Board of Examiners of Psychologists is to protect the citizens of Maryland and to promote quality health care in the field of psychology by:

- 1) Licensing psychologists;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding psychologists who may have violated the Maryland Psychologists Act (Annotated Code of Maryland, Health Occupations Article, Title 18) and its regulations found at COMAR 10.36.01-10.36.08; and
- 3) Setting standards for the practice of psychology that reflect new and emergent developments in the practice of psychology through regulations and legislation.

VISION

A state that provides citizens qualified psychologists to further the good health and well-being of the citizens of Maryland.

M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

STATE BOARD FOR THE CERTIFICATION OF RESIDENTIAL CHILD CARE PROGRAM PROFESSIONALS

PROGRAM DESCRIPTION

The State Board of Residential Child Care Professionals (the "Board") operates under the provisions of Title 20 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the certification authority of residential child care program administrators. The Board's purview was expanded in 2008 to include the certification of residential child and youth care practitioners (RCYCPs) by 2013. The Board is mandated to protect the children living in residential child care programs by certifying qualified program administrators and RCYCPs, establishing fees, maintaining a current roster of all certified individuals, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out the provisions of the Title, suggesting new changes to the Title to keep abreast of trends and issues, adopting standards of practice for the certification of program administrators and RCYCPs, verifying credentials, issuing certificates, establishing requirements for and verifying continuing education, investigating complaints based on alleged violations of regulations and statutes, and formal and informal disciplining of certified individuals. The program is 100 percent general funded. The Board consists of 12 members, of which 6 are representatives appointed by secretaries of the various state agencies involved in the licensing and monitoring of residential child care programs. There are 6 members appointed by the Governor with the advice of the Secretary, of which 3 are residential child care program administrators, 2 are consumer members and 1 is a RCYCP.

MISSION

The mission of the State Board of Residential Child Care Program Professionals is to protect children living in Maryland's residential child care programs and to promote quality health care in the field of residential child care through:

- 1) Certifying and regulating residential child care program administrators and RCYCPs;
- 2) Receiving and resolving complaints from the public, licensing authorities, courts, employers, insurance companies, other certificate holders regarding residential child care administrators or RCYCPs who may have violated the practice act law (Annotated Code of Maryland, Health Occupations Article, Title 20) and its regulations; and
- 3) Setting standards for the practice of residential child care administration that reflect new and emergent developments in the practice of residential child care through regulations and legislation.

VISION

A state that provides qualified residential child care program administrators and RCYCPs to further the well-being of children living in Maryland's residential child care programs.

M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

BOARD OF SOCIAL WORK EXAMINERS

PROGRAM DESCRIPTION

The State Board of Social Work Examiners (the "Board") operates under the provisions of Title 19 of the Health Occupations Article of the Annotated Code of Maryland. The Board is the licensing authority of social workers in the State of Maryland. The Board is mandated to protect the public by regulating the practice of social work in Maryland, by licensing qualified social workers, establishing fees, maintaining a current roster of all licensees, administering licensing examinations, enforcing current statutes and regulations, adopting new regulations to carry out provisions of the Title, suggesting new changes to the Title to keep abreast of trends and practice issues, adopting standards of practice for social work, verifying credentials, issuing licenses, establishing requirements for and verifying completion of continuing education, investigating complaints based on alleged violations of regulations and statutes, formal and informal disciplining of licensees, creating committees as deemed appropriate to advise the Board. The program is 100 percent special funded. The fund is supported exclusively by revenues generated by licensing fees. The Board consists of twelve members appointed by the Governor with the advice of the Secretary and the advice of the Senate. Ten members of the Board are licensed social workers and two members represent the public.

MISSION

The mission of the Board of Social Work Examiners is to protect the citizens of Maryland and to promote quality health care in the field of social work by:

- 1) Licensing social workers;
- 2) Receiving and resolving complaints from the public, courts, employers, insurance companies, other licensees regarding social workers who may have violated the Social Work Act (Annotated Code of Maryland, Health Occupations Article, Title 19) and its regulations found at COMAR 10.42; and
- 3) Setting standards for the practice of social work that reflect new and emergent developments in the practice of social work through regulations and legislation.

VISION

A state that provides citizens qualified social workers to further the good health and well-being of the citizens of Maryland.

M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To protect the public by ensuring that licensees of each board are credentialed appropriately to provide high quality services to the citizens of Maryland through an accurate and timely licensure process.

Objective 1.1 By July 1, 2013, issue licenses within the number of days specified in the target listed below:

	Licenses	Targets for	2010	2011	2012	2013
Performance Measures	ssued (2011)	Quality Measures	Actual	Actual	Estimated	Estimated
Board/Commission						
Acupuncture	88	100% in 60 days	100%	100%	100%	100%
Audiologists, Hearing Aid						
Dispensers and Speech-						
Language Pathologists	595	100% in 7 days	100%	100%	100%	100%
Chiropractic	547	100% in 30 days	100%	100%	100%	100%
Dental	1,142	100% in 7 days	100%	100%	100%	100%
Dietetic Practice	136	100% in 30 days	100%	100%	100%	100%
Kidney Disease	124	100% in 30 days	100%	100%	100%	100%
Morticians	91	100% in 2 days	100%	100%	100%	100%
Nursing Home Administrator	rs 29	100% in 2 days	100%	100%	100%	100%
Occupational Therapy	254	100% in 30 days	100%	100%	100%	100%
Optometry	60	100% in 10 days	100%	100%	100%	100%
Pharmacy	446	100% in 3 days	100%	100%	100%	100%
Physical Therapy Examiners	500	100% in 2 days	100%	100%	100%	100%
Podiatric	56	100% in 30 days	100%	100%	100%	100%
Counselors and Therapists	644	100% in 3 days	100%	100%	100%	100%
Psychologists	115	100% in 2 days	100%	100%	100%	100%
Residential Child Care Adm	nin 15	100% in 30 days	100%	100%	100%	100%
Social Work	1,164	100% in 10 days	100%	100%	100%	100%

Goal 2. To protect the public by renewing licenses on a biennial basis (annual renewal applies to podiatric residents and kidney dialysis and transplant centers).

Objective 2.1 By July 1, 2013, issue renewal licenses within the number of days specified in the target listed below:

	Renewal Licenses Issued (2011)	Targets for Quality Measures	2010 Actual	2011 Actual	2012 Estimated	2013 Estimated
Board/Commission Acupuncture	383	100% in 5 days	100%	100%	100%	100%
Audiologists, Hearing Aid		•				
Dispensers and Speech-						
Language Pathologists	167	100% in 15 days	100%	100%	100%	100%
Chiropractic	3,422	100% in 7 days	100%	100%	100%	100%
Dental	9,058	100% in 6 days	100%	100%	100%	100%
Dietetic Practice	661	100% in 5 days	100%	100%	100%	100%
Kidney Disease	125	100% in 5 days	100%	100%	100%	100%
Morticians	899	100% in 7 days	100%	100%	100%	100%
Nursing Home Administrate	ors 233	100% in 2 days	100%	100%	100%	100%
Occupational Therapy	3,113	100% in 5 days	100%	100%	100%	100%
Optometry	714	100% in 5 days	100%	100%	100%	100%
Pharmacy	3,918	100% in 3 days	95%	95%	95%	95%
Physical Therapy Examiners	s 2,922	100% in 2 days	100%	100%	100%	100%
Podiatric	461	100% in 5 days	100%	100%	100%	100%
Counselors and Therapists	2,523	100% in 5 days	100%	100%	100%	100%
Psychologists	1,201	100% in 5 days	100%	100%	100%	100%
Residential Child Care Ad	min 51	100% in 30 days	100%	100%	100%	100%
Social Work	5,351	100% in 5 days	100%	100%	100%	100%

M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

Goal 3. To protect the public and promote the quality of health care in the field by receiving and resolving complaints against licensees of each Board.

Objective 3.1 By July 1, 2013, complete investigative reports and initial Board action on complaints within the number of days specified in the target listed below:

1	Complaints Investigated	Targets for	2010	2011	2012	2013
Performance Measures	(2011)	Quality Measures	Actual	Actual	Estimated	Estimated
Board/Commission						
Acupuncture	5	100% in 180 days	100%	100%	100%	100%
Audiologists, Hearing Aid						
Dispensers and Speech-						
Language Pathologists	32	100% in 180 days	76%	88%	100%	100%
Chiropractic	63	100% in 180 days	98%	98%	95%	95%
Dental	297	90% in 180 days	95%	99%	99%	95%
Dietetic Practice	11	100% in 180 days	100%	100%	100%	100%
Kidney Disease	72	100% in 180 days	100%	100%	100%	100%
Morticians	12	100% in 90 days	100%	100%	100%	100%
Nursing Home Administrate	ors 7	100% in 195 days	100%	100%	100%	100%
Occupational Therapy	3	100% in 180 days	100%	100%	100%	100%
Optometry	14	100% in 180 days	100%	100%	100%	100%
Pharmacy	298	85% in 90 days	65%	90%	90%	90%
Physical Therapy Examiner	s 56	100% in 120 days	100%	100%	100%	100%
Podiatric	56	98% in 180 days	100%	100%	100%	100%
Counselors and Therapists	40	100% in 180 days	100%	100%	100%	100%
Psychologists	28	100% in 180 days	100%	100%	100%	100%
Residential Child Care Adm	nin 14	100% in 30 days	100%	100%	100%	100%
Social Work	65	95% in 190 days	92%	95%	95%	95%

M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

Objective 3.2 By July 1, 2013, complete Board action within the target listed below. The target represents days since the receipt of proposed decision on a case either from OAH or Board hearing panel.

•	Completed					
Boa	ard Action	Targets for	2010	2011	2012	2013
Performance Measures	(2011)	Quality Measures	Actual	Actual	Estimated	Estimated
Board/Commission						
Acupuncture	0	100% in 30 days	100%	100%	100%	100%
Audiologists, Hearing Aid						
Dispensers and Speech-						
Language Pathologists	0	100% in 30 days	100%	100%	100%	100%
Chiropractic	39	100% in 60 days	98%	97%	100%	100%
Dental	285	100% in 45 days	70%	96%	96%	90%
Dietetic Practice	0	100% in 30 days	100%	100%	100%	100%
Kidney Disease	72	100% in 30 days	100%	100%	100%	100%
Morticians	9	100% in 30 days	100%	100%	100%	100%
Nursing Home Administrators	s 6	100% in 60 days	100%	100%	100%	100%
Occupational Therapy	8	100% in 30 days	100%	100%	100%	100%
Optometry	0	100% in 30 days	100%	100%	100%	100%
Pharmacy	22	100% in 30 days	100%	100%	100%	100%
Physical Therapy Examiners	30	100% in 60 days	100%	100%	100%	100%
Podiatric	50	100% in 30 days	100%	100%	100%	100%
Counselors and Therapists	25	100% in 30 days	100%	100%	100%	100%
Psychologists	14	100% in 60 days	100%	100%	100%	100%
Residential Child Care Admir	n 11	100% in 30 days	100%	100%	100%	100%
Social Work	10	100% in 60 days	100%	100%	100%	100%

Objective 3.3 Assess the rate of complaints per active licensees.

	Number of	2010	2011	2012	2013
Performance Measures	Licensees (2011)	Actual	Actual	Estimated	Estimated
Board/Commission					
Acupuncture	885	0.07%	0.01%	1.35%	1.35%
Audiologists, Hearing Aid					
Dispensers and Speech-					
Language Pathologists	3,872	0.005%	0.008%	0.005%	0.005%
Chiropractic	5,029	1.98%	1.25%	1.50%	1.50%
Dental	14,627	1.89%	1.91%	1.80%	1.80%
Dietetic Practice	1,543	0.09%	0.7%	0.10%	0.10%
Kidney Disease	125	3.29%	3.29%	3.29%	3.29%
Morticians	1,411	0.53%	0.85%	0.06%	0.06%
Nursing Home Administrators	543	0.7%	1.3%	0.7%	0.7%
Occupational Therapy	3,113	0.13%	0.10%	0.28%	0.28%
Optometry	904	1.53%*	1.55%	2.0%	2.0%
Pharmacy (Pharmacists only)	8,708	1.0%	3.42%	2.0%	2.0%
Physical Therapy Examiners	12,681	0.5%	0.4%	0.09%	0.09%
Podiatric	461	12.19%	12.14%	12.00%	12.00%
Counselors and Therapists	5,496	0.01%	0.72%	0.05%	0.57%
Psychologists	4,289	1.00%	.7%	2.13%	2.13%
Residential Child Care Admin	149	10%	9.4%	10%	10%
Social Work	12,490	1.2%	.52%	1.2%	1.2%

Note: * 2010 Actual for Optometry changed to 1.53 percent. Posting error in fiscal year 2010 Submission.

M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION – REGULATORY SERVICES (Continued)

SPECIAL FUND REVENUE BY BOARD AND COMMISSION

	FY2011 Beginning Balance	FY2011 Revenue	FY2011 Expenditure	FY2012 Beginning Balance	FY2012 Revenue	FY2012 Expenditure	FY2013 Beginning Balance	FY2013 Revenue	FY2013 Expenditure	FY2013 Ending Balance
Acupuncture	29,585	243,031	235,489	37,127	240,000	240,864	36,263	249,000	254,503	30,760
Dietetic Practice	4,658	215,634	206,093	14,199	200,000	187,191	27,008	200,000	194,854	32,154
Professional Counselo	ors 302,272	649,264	617,486	334,050	460,000	641,407	152,643	730,000	716,136	166,507
Chiropractors	285,382	1,232,051	930,255	587,178	700,000	974,014	313,164	980,000	1,039,313	253,851
Dental	516,595	1,976,790	2,032,874	460,511	2,043,571	2,250,442	253,640	2,388,799	2,541,197	101,242
Morticians	202,842	386,177	377,375	211,644	568,350	479,315	300,679	378,100	559,169	119,610
Occupational Therapy	58,018	556,466	446,480	168,004	649,571	488,417	329,158	550,000	518,342	360,816
Optometry	73,608	446,749	242,389	277,968	100,000	245,918	132,050	368,625	258,079	242,596
Pharmacy	1,071,434	2,942,558	2,522,902	1,491,090	2,321,560	2,630,396	1,182,254	2,651,535	2,841,388	992,401
Physical Therapy	517,735	791,781	893,679	415,837	809,775	840,354	385,258	810,000	901,954	293,304
Podiatry	151,142	278,143	210,222	219,063	373,000	356,315	235,748	275,000	350,036	160,712
Psychology	285,668	512,678	599,332	199,014	575,112	649,099	125,027	620,000	687,153	57,874
Social Workers	180,261	1,339,764	1,256,949	263,076	1,269,525	1,386,627	145,974	1,358,235	1,481,975	22,234
Audiology, Hearing A Dispensers, and Speed										
Language Pathologist		181,724	326,320	264,629	540,000	347,948	456,681	90,000	365,855	180,826
Kidney	59,868	145,995	159,984	45,879	157,500	182,658	20,721	167,500	165,238	22,983
Total	4,148,293	11,898,805	11,057,829	4,989,269	11,007,964	11,900,965	4,096,268	11,816,794	12,875,192	3,037,870

M00B01.04 HEALTH PROFESSIONAL BOARDS AND COMMISSION—REGULATORY SERVICES

Appropriation Statement:			
	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	108.10	110.60	114.10
Number of Contractual Positions	11.00	7.00	7.00
01 Salaries, Wages and Fringe Benefits	7,449,153	8,250,366	8,458,203
02 Technical and Special Fees	610,371	745,649	764,499
03 Communication	183,057	224,766	225,944
04 Travel	161,700	196,141	332,468
07 Motor Vehicle Operation and Maintenance	50,520	57,121	15,375
08 Contractual Services	2,463,748	2,413,446	3,078,373
09 Supplies and Materials	138,712	136,793	145,738
10 Equipment—Replacement	25,989	19.500	4,680
11 Equipment—Additional	27,311	18,500 25,000	18,990
13 Fixed Charges	656,266	597,003	24,000 666,197
Total Operating Expenses	3,707,303	3,668,770	4,511,765
Total Expenditure	11,766,827	12,664,785	13,734,467
•			13,731,707
Original General Fund Appropriation	326,503	321,839	
Transfer of General Fund Appropriation		2,261	
Total General Fund Appropriation	308,920	324,100	
Less: General Fund Reversion/Reduction	146		
Net General Fund Expenditure	308,774	324,100	389,166
Special Fund Expenditure	11,057,829	11,900,965	12,875,192
Reimbursable Fund Expenditure	400,224	439,720	470,109
Total Expenditure	11,766,827	12,664,785	13,734,467
Special Fund Income:			
M00366 State Board of Acupuncture	235,489	240,864	254,503
M00367 State Board of Dietetic Practice	206,093	187,191	194,854
M00368 State Board of Examiners of Professional Coun-	44 = 404		=4.2.46.2
selors	617,486	641,407	716,136
M00369 State Board of Chiropractic Examiners	930,255	974,014	1,039,313
M00370 State Board of Dental Examiners	2,032,874 377,375	2,250,442 479,315	2,541,197 559,169
M00372 State Board of Notiticians	446,480	488,417	518,342
M00374 State Board of Examiners in Optometry	242,389	245,918	258,079
M00375 State Board of Pharmacy	2,522,902	2,630,396	2,841,388
M00376 State Board of Physical Therapy Examiners	893,679	840,354	901,954
M00377 State Board of Podiatric Medical Examiners	210,222	356,315	350,036
M00378 State Board of Examiners of Psychologists	599,332	649,099	687,153
M00379 State Board of Social Work Examiners	1,256,949	1,386,627	1,481,975
M00380 State Board of Audiologists, Hearing Aid	, ,	, ,	
Dispensers and Speech-Language Pathologists	326,320	347,948	365,855
M00381 State Commission on Kidney Disease	159,984	182,658	165,238
Total	11,057,829	11,900,965	12,875,192
Reimbursable Fund Income:			
M00B01 DHMH-Regulatory Services	400,224	439,720	470,109

M00B01.05 BOARD OF NURSING - REGULATORY SERVICES

PROGRAM DESCRIPTION

The Board of Nursing operates under the provisions of the Health Occupations Article, Title 8. The Board is mandated to license, certify, and regulate the practice of registered nurses, licensed practical nurses, nurse anesthetists, nurse practitioners, nurse psychotherapists, nursing assistants, and electrologists. Title 8 also requires the Board to regulate nursing education programs, nursing assistant programs, and electrology programs.

MISSION

The mission of the Maryland Board of Nursing is to advance safe quality nursing care in Maryland through licensure, education, and accountability in practice of public protection.

VISION

To be preeminent in promoting a dynamic and future-oriented regulatory environment that advances quality nursing and health care.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Provide high quality customer service to the nursing community.

Objective 1.1 In fiscal year 2013, 90 percent of responding licensed RN/LPN applicants using online renewal will rate service as satisfactory or better on a scale of 1 to 5 as 3 or above.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent rating services as satisfactory or better	1	1	$90\%^{1}$	90%

Goal 2. Licensure and Discipline activities are accomplished in an efficient manner.

Objective 2.1 By 2013, 100 percent of routine renewal applications received by mail will be processed within 5 business days.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of sample routine applications processed within				
5 business days	85%	95%	95%	100%

Objective 2.2 In fiscal year 2013, 80 percent of all disciplinary complaints will be resolved within 270 days.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of complaints received within the fiscal year	4,145	4,970	4,350	5,250
Output: Number of complaints resolved within 270 days	$3,399^2$	4,125	3,480	4,200
Outcome: Percent complaints resolved within 270 days	82%	83%	80%	80%

¹ This survey is a voluntary response that will be done on line after renewing on line.

² 2010 Actual Output changed to due change in methodology from last year.

M00B01.05 BOARD OF NURSING – REGULATORY SERVICES (Continued)

Goal 3. Assure delivery of quality nursing education and nursing assistant training through monitoring and enforcement of standards.

Objective 3.1 In fiscal year 2013, 70 percent of employers surveyed will rate licensed nurse and certified nursing assistants as competent on a scale 1 to 5 as 3 or above.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of employers responding to survey	1	I	1	500
Output: Number rated as 3 or above	1	1	1	350
Outcome: Percent rated as 3 or above	1	1	i	70%

Objective 3.2 In fiscal year 2013, 98 percent of approved RN/LPN education programs and 99 percent of approved Nursing Assistant programs in the State will meet required pass rate for examination graduates.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
RN/LPN Programs:				
Input: Number of programs with graduates testing	37	37	37	37
Quality: Percent of schools meeting pass rate	89%	92%	98%	98%
Nursing Assistant Programs:				
Input: Number of programs with graduates testing	97	122	125	130
Quality: Percent of schools meeting pass rate	75%	90%	95%	99%

¹ The survey will be done every other year. The survey was not administered in fiscal year 2011. The survey will be available on line and be able to be completed after transactions with the Board.

M00B01.05 BOARD OF NURSING – REGULATORY SERVICES (Continued)

OTHER PERFORMANCE MEASURES

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Licenses				
Registered Nurses (RN)	74,104	74,884	75,000	76,000
Licensed Practical Nurses (LPN)	15,283	14,605	15,500	15,500
Advanced Practice Nurses	4,932	5,124	5,000	5,500
Endorsements	2,812	2,696	2,600	2,600
Exams	3,240	3,485	3,300	3,500
Disciplinary Activities:				
Cases Pending From Previous Year	1,748	1,469	1,000	350
New Cases Received	1,645	2,694	2,000	2,500
Total Cases	3,393	4,163	3,000	2,850
Cases Under Board Jurisdiction	3,393	4,163	3,000	2,850
Cases Referred to Attorney General	321	364	400	400
Cases Dismissed	655	1,199	1,000	1,000
Actions Taken	948	1,600	1,250	1,250
Pending Cases Carried to Next Year	1,469	1,000	350	200
Rehabilitation Committee Actions	823	844	900	950
Rehabilitation Actions	7,000	7,500	7,500	8,000
Other Activities	,	ŕ	•	•
Advanced Practice Agreements Activity	1,500	2,473	2,500	2,500
Practice Rulings Issued	4,400	4,400	4,600	4,600
Nursing Education Activity	1,000	1,000	1,000	1,000
Nursing Assistant	,	,	,	,
Certificates issued	107,112	114,527	115,000	118,000
Disciplinary Activities:	,		,	,
Cases Pending From Previous Year	1,105	348	808	858
New Cases Received	1,854	1,776	1,800	2,000
Total Cases	2,959	2,124	2,608	2,858
Cases Under Board Jurisdiction	2,959	2,124	2,608	2,858
Cases Referred to Attorney General	312	50	50	50
Cases Dismissed	809	150	200	225
Actions Taken	1,490	1,116	1,500	1,600
Pending Cases Carried to Next Year	348	808	858	983
Medication Assistants Certificates	62,744	69,246	69,000	73,000
Disciplinary Activities:	, ····	,	,	,
Cases Pending From Previous Year	201	83	13	38
New Cases Received	646	500	675	750
Total Cases	847	583	688	788
Cases Under Board Jurisdiction	847	583	688	788
Cases Referred to Attorney General	121	40	100	100
Cases Dismissed	60	10	100	100
Actions Taken	583	520	450	450
Pending Cases Carried to Next Year	83	13	38	138
Program Evaluations	70	70	70	75
Electrology Committee	,	, 0	, 0	, 0
Licensed	90	82	85	85
Discipline Activities:	70	02	0.5	0.5
New cases Received	0	0	1	1
Actions taken	0	0	1	1
notions taxon	U	U	1	1

M00B01.05 BOARD OF NURSING—REGULATORY SERVICES

Appropriation Statement:

	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	71.00	73.00	76.00
Number of Contractual Positions	2.46	1.00	8.00
01 Salaries, Wages and Fringe Benefits	4,368,897	5,042,653	5,169,188
02 Technical and Special Fees	210,268	195,999	441,236
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services. 09 Supplies and Materials 11 Equipment—Additional. 13 Fixed Charges.	238,943 34,691 503 1,006,282 70,263 497,415 235,361	319,184 36,077 1,390 1,363,894 80,712 78,593 308,799	273,463 54,087 1,578,254 84,675 53,246 317,657
Total Operating Expenses	2,083,458	2,188,649	2,361,382
Total Expenditure	6,662,623	7,427,301	7,971,806
Special Fund Expenditure	6,662,623	7,427,301	7,971,806
Special Fund Income: M00382 State Board of Nursing Licensing Fees	6,662,623	7,427,301	7,971,806

M00B01.06 MARYLAND BOARD OF PHYSICIANS - REGULATORY SERVICES

PROGRAM DESCRIPTION

The Maryland Board of Physicians is responsible for the licensure and discipline of physicians and allied health professionals. The Board serves healthcare institutions, health professionals and the public through its information/clearinghouse activities.

MISSION

The mission of the Maryland Board of Physicians is to assure quality healthcare in Maryland through the efficient licensure and effective discipline of health providers under its jurisdiction, by protecting and educating clients/customers and stakeholders, and enforcing the Maryland Medical Practice Act.

VISION

Maryland is the State where healthcare professionals are well qualified, where healthcare professionals want to live and practice, and where citizens are informed about the qualifications of their healthcare practitioners regulated by the Maryland Board of Physicians.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To provide an effective and efficient licensure system for physicians and allied health professionals regulated by the Maryland Board of Physicians.

Objective 1.1 By June 30, 2013, issue initial medical licenses to 95 percent of qualified applicants within 10 days of receipt of the last qualifying document.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of applicants licensed	1,575	1,552	1,560	1,560
Quality: Number of applications completed ≤ 10 days	1,533	1,385	1,482	1,482
Percent of applications completed ≤ 10 days	97%	89%	95%	95%

Objective 1.2 By June 30, 2013, 95 percent of responses from our physician applicants will express overall satisfaction with our initial licensing process. (Rating of 10 (Good) or higher).

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of physicians satisfied	97%	96%	95%	95%
Computed satisfaction rating ¹	16.5	16.1	17.0	17.0
Number of physicians surveyed who are satisfied	121	418	220	220
Number of processes changed in response to survey	0	0	0	0

Objective 1.3 By June 30, 2013, renew 100 percent of physicians online.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of renewals processed	11,623	14,124	11,500	13,400
Quality: Percent of renewals processed online	100%	100%	100%	100%

¹ Ratings: Excellent (15-20), Good (10-14), Fair (5-9) Poor (0-4)

M00B01.06 MARYLAND BOARD OF PHYSICIANS – REGULATORY SERVICES (Continued)

Goal 2. To enable the Board to efficiently and effectively discipline physicians and allied health practitioners through the timely completion of investigations.

Objective 2.1 By June 30, 2013, improve percent of closed complaints that were not completed within 18 months to 10 percent.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Complaints pending from previous year	702	739	835	725
New complaints received	994	988	1,000	1,000
Total complaints	1,696	1,727	1,835	1,725
Output: Complaints closed	957	892	1,110	1,015
Complaints pending	739	835	725	710
Complaints not closed within 18 months	167	181	150	150
Outcome: Percent of complaints closed	56%	52%	60%	59%
Quality: Percent of complaints not completed in 18 months	10%	10%	8%	9%

Objective 2.2 By June 30, 2013, 90 percent of case reviews will be placed on the Board agenda for charging within two months, as recommended in the Investigative Report resulting from 2003 legislation (SB 500).

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of case reviews	73	132	92	92
Output: Number of case reviews placed on Board agenda				
within 2 months	65	117^{1}	83	83
Quality: Percent of case reviews on Board agenda within 2 months	89%	89%	90%	90%

¹ The number reflects the increase in summary suspensions processed in the unit resulting from the increase in investigations, amongst other things, into allegations of selling, prescribing, giving away or administering drugs for illegal or illegalitmate medical purposes.

M00B01.06 MARYLAND BOARD OF PHYSICIANS - REGULATORY SERVICES (Continued)

OTHER PERFORMANCE MEASURES

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Licenses and Permits:				
Medical Practitioners (MD,DO)	1,575	1,552	1,560	1,560
Unlicensed Medical Practitioners	2,638	2,817	2,300	2,600
Allied Health Practitioners	967	941	1,317	1,400
Dispensing Permits	255	255	330	330
Professional Corporations	0	0	0	0
Renewals and Reinstatements:				
Medical Practitioners	11,797	14,304	11,674	15,000
Allied Health Practitioners	2,642	8,535	2,360	9,295
Disciplinary Activities:				
Complaints pending from previous year	702	739	835	725
New Complaints received	994	988	1,000	1,000
Total Complaints	1,696	1,727	1,835	1,725
Complaints closed with no action	628	589	900	800
Complaints closed with advisory opinion	227	167	100	100
Complaints closed with formal action against physicians (public				
and non public action)	86	117	90	90
Complaints with formal action against Allied Health Providers	16	19	20	25
Total Complaints closed	957	892	1,110	1,015
Complaints pending	739	835	725	710
Physicians under Monitoring Probationary Orders	110	120	120	120
Termination of Orders of Probation (Physicians)	18	24	20	25
Termination of Orders of Probation (Allied Health)	1	4	3	5
Other Formal Actions ¹	22	6	30	30
Total Formal Actions	143	170	163	175
Information to Health Care Facilities:				
Notices of Malpractice Claims	4,115	3,997	3,000	4,000
Notices of Board Charges and Actions	688	752	500	700
Notices of Facility Actions	116	167	100	180
Responses to Credentialing Inquiries	4,932	4,994	4,800	5,000
Revenue	\$8,160,555 \$	10,536,616	\$8,866,455	\$9,418,185

¹ These actions include interim orders, reinstatements, denials of reinstatement, violations of orders, cease and desist orders, continuing conditions after termination of all other conditions of an order.

M00B01.06 MARYLAND BOARD OF PHYSICIANS—REGULATORY SERVICES

Appropriation Statement:

	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	68.00	67.10	70.10
Number of Contractual Positions	2.53	3.60	3.40
01 Salaries, Wages and Fringe Benefits	4,927,631	5,402,343	5,383,526
02 Technical and Special Fees	507,934	675,072	699,318
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges	91,886 43,214 1,656,186 88,159 17,838 8,786 459,012	92,259 55,601 1,883,689 83,462 30,502 49,850 417,598	93,353 89,421 1,854,369 85,478 49,055 49,850 466,841
Total Operating Expenses	2,365,081	2,612,961	2,688,367
Total Expenditure	7,800,646	8,690,376	8,771,211
Special Fund Expenditure	7,800,646	8,690,376	8,771,211
Special Fund Income: M00383 State Board of Physicians	7,800,646	8,690,376	8,771,211

SUMMARY OF DEPUTY SECRETARY — PUBLIC HEALTH

	2011 Actual	2012 Appropriation	2013 Allowance
Total Number of Authorized Positions	1,255.35	1,293.25	1,289.25
Total Number of Contractual Positions	42.30	40.45	37.48
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	88,752,841 2,400,585 369,446,975	95,172,368 2,190,259 367,559,372	95,780,332 2,080,101 411,325,456
Original General Fund Appropriation Transfer/Reduction	149,860,801 -166,776	148,184,707 4,831,046	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	149,694,025 76,553,197 231,651,855 2,701,324	153,015,753 79,417,098 229,346,099 3,143,049	168,263,472 104,602,895 233,099,406 3,220,116
Total Expenditure	460,600,401	464,921,999	509,185,889

M00F01.01 EXECUTIVE DIRECTION – DEPUTY SECRETARY FOR PUBLIC HEALTH SERVICES

PROGRAM DESCRIPTION

The Deputy Secretary for Public Health Services is responsible for policy formulation and program implementation affecting the health of Maryland's people through the action and interventions of the Family Health Administration, Infectious Disease and Environmental Health Administration, Laboratories Administration, Office of the Chief Medical Examiner, Office of Preparedness and Response, Anatomy Board, and Vital Statistics Administration.

MISSION

The mission of the Office of the Deputy Secretary for Public Health Services is to improve the health status of individuals, families, and communities through prevention, early intervention, surveillance, and treatment.

VISION

Maryland citizens, including those with special needs, have the knowledge, skills, and access to services to improve and maintain their health and well-being. We will be the leader in fostering an equitable system that maximizes individual development and community wellness and is based in public health principles and values.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

This program shares the goals and objectives of the Family Health Administration, Infectious Disease and Environmental Health Administration, Laboratories Administration, Office of the Chief Medical Examiner, and Office of Preparedness and Response.

Goal 1. The Anatomy Board will provide an immediate response when notified of an individual's death; ascertain necessary information pertaining to the decedent and the circumstance of death; determine the Board's jurisdiction or authority and fulfill the legal requirements regarding the death; safeguard the rights of family members to claim bodies received by the Board; assure the decedent body is granted final disposition in a dignified manner; and assist individuals who are attempting to claim a body for private disposition and release Board custody of unclaimed bodies when a legal claim for the body is made.

Objective 1.1 To recover State expenditures of costs incurred whenever a body is claimed for private disposition, except where fees are waived when the person making the claim has a financial hardship.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Unclaimed bodies received	994	1,005	1,025	1,046
Output: Bodies claimed	496	418	426	435
Reimbursement of expenses	\$78,720	\$89,871	\$91,668	\$93,501

Goal 2. The Anatomy Board will provide medical education programs and research study programs concerning the use of donated and unclaimed bodies, as well as available anatomical material, to meet specific study goals and objectives.

Objective 2.1 To fully utilize the available decedent bodies and anatomical resources under the Board's control in order to have the greatest positive impact on advancing and promoting medical science.

Objective 2.2 To recover State expenditures using cadaver and specimen fee reimbursements.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of donated bodies available for study	695	733	748	763
Number of unclaimed bodies available for study	498	587	599	611
Number of requests for cadaver-specimen(s)	327	384	392	400
Output: Reimbursement of expenses	\$360,277	\$585,717	\$597,431	\$609,380

M00F01.01 EXECUTIVE DIRECTION – DEPUTY SECRETARY FOR PUBLIC HEALTH SERVICES (Continued)

Goal 3. Provide vital records (birth, death and marriage certificates and divorce verification) in a timely and efficient manner.

Objective 3.1 By fiscal year 2013, 75 percent of birth certificates and 66 percent of death certificates will be filed with the Division of Vital Records within 72 hours of the time of birth or death.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of birth certificates filed within 72 hours	77%	67%	70%	75%
Percent of death certificates filed within 72 hours	63%	61%	66%	66%

DEPUTY SECRETARY FOR PUBLIC HEALTH SERVICES

M00F01.01 EXECUTIVE DIRECTION

Appropriation Statement:	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	6.00	62.50	62.50
Number of Contractual Positions		4.30	4.30
01 Salaries, Wages and Fringe Benefits	529,143	4,133,343	4,129,779
02 Technical and Special Fees		119,385	119,865
03 Communication 04 Travel	23,493 2,307 684,061 38,209	131,365 5,671 1,594 1,431,178 66,711 3,196	129,382 8,384 1,426 1,763,329 67,938 3,050
13 Fixed Charges	31,550	235,343	222,732
Total Operating Expenses	781,559	1,875,058	2,196,241
Total Expenditure	1,310,702	6,127,786	6,445,885
Original General Fund Appropriation Transfer of General Fund Appropriation	1,195,394 36,216	1,277,172 3,401,297	
Net General Fund Expenditure	1,231,610 79,092	4,678,469 410,000 865,433 173,884	4,838,677 410,000 1,000,968 196,240
Total Expenditure	1,310,702	6,127,786	6,445,885
Special Fund Income: M00301 Commemorative Birth Certificates M00416 Organ and Tissue Donation Awareness Fund Total		30,000 380,000 410,000	30,000 380,000 410,000
Federal Fund Income: BA.M00 Co-op Health Statistics Contract	79,092	565,797 299,636	600,968
Total	79,092	865,433	1,000,968
Reimbursable Fund Income: N00H00 DHR-Child Support Enforcement Administration Q00B01 DPSCS -Division of Correction—Headquarters Total		128,884 45,000 173,884	150,957 45,283 196,240

SUMMARY OF INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH ADMINISTRATION

	2011 Actual	2012 Appropriation	2013 Allowance
Total Number of Authorized Positions	221.00	218.00	214.00
Total Number of Contractual Positions	2.55	3.57	3.57
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	16,651,778 157,469 125,824,447	17,402,159 184,021 125,849,707	17,761,067 182,427 152,850,351
Original General Fund Appropriation Transfer/Reduction	47,233,868 -56,131	47,095,194 1,058,414	
Net General Fund Expenditure	47,177,737 23,617,244 70,389,271 1,449,442	48,153,608 24,039,727 69,481,513 1,761,039	49,079,420 51,161,406 68,623,531 1,929,488
Total Expenditure	142,633,694	143,435,887	170,793,845

M00F02.03 INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH SERVICES – INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH ADMINISTRATION

PROGRAM DESCRIPTION

The Infectious Disease and Environmental Health Administration (IDEHA) improves the health of Marylanders through partnerships with local health departments and public and private sector agencies through efforts focusing on the prevention and control of infectious diseases, investigation of disease outbreaks, protection from food related and environmental health hazards, and helping impacted persons live longer, healthier lives. The Administration also funds public health services in local health departments on a matching basis with all 24 local jurisdictions. The Administration was formed from the integration of the former AIDS and Community Health Administrations on July 23, 2009.

MISSION

The mission of the Infectious Disease and Environmental Health Administration is to improve the health of Marylanders by reducing the transmission of infectious diseases, helping impacted persons live longer, healthier lives, and protecting individuals and communities from environmental health hazards. We work in partnership with local health departments, providers, community based organizations, and public and private sector agencies to provide public health leadership in the prevention, control, monitoring, and treatment of infectious diseases and environmental health hazards.

VISION

Healthy Marylanders free from infectious diseases and environmental health hazards.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To reduce the incidence of infectious diseases in Maryland.

Objective 1.1 On a calendar year basis, at least 80 percent of two-year olds (the CDC national goal for states) will have up-to-date immunizations.

	CY2009	CY2010	CY2011	CY2012
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Percent with up-to-date immunizations	$78\%^{1}$	78%	78%	78%

Objective 1.2 Through calendar year 2012, the rate of primary and secondary syphilis will decline from the calendar year 2009 rate. (Comparison: CDC 2009 U.S. national rate was 4.5 cases per 100,000 population)

	CY2009	CY2010	CY2011	CY2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Rate of primary/secondary syphilis	5.5	5.7	5.9	6.2
Outcome: Percent change from calendar year 2009	n/a	+3.6%	+7.3%	+12.7%

Objective 1.3 Through calendar year 2012, the rate of chlamydia in 15-24 year olds will decline from the calendar year 2009 rate. (Comparison: CDC 2009 U.S. national rate for 15-24 year olds was 2,082 cases per 100,000 population)

Performance Measures	CY2009 Actual	CY2010 Actual	CY2011 Estimated	CY2012 Estimated
Input: Rate of chlamydia (number of cases/100,000 population)				
All ages	416.7	453.7	482.1	512.3
15-24 year olds	2,129.4	2,323.9	2,479.3	2,634.8
Outcome: Percent change from calendar year 2009 (all ages)	n/a	+8.9%	+15.7%	+22.9%
Percent change from calendar year 2009 (15-24 year olds)	n/a	+9.1%	+16.4%	+23.7%

¹CDC survey results exclude Haemophilus influenzae B vaccine due to a nationwide shortage at time of survey.

M00F02.03 INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH SERVICES – INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH ADMINISTRATION (Continued)

Objective 1.4 Through calendar year 2012, the number of new HIV diagnoses will increase from the estimated calendar year 2009 level.

	CY2009	CY2010	CY2011	CY2012
Performance Measures	Estimated	Estimated	Estimated	Estimated
Input: Number of new HIV diagnoses ²	2,066	2,076	2,086	2,096
Outcome: Percent change from CY 2009	n/a	+0.5%	+1.0%	+1.5%

Objective 1.5 Through calendar year 2012, the number of new AIDS diagnoses will decline from the estimated calendar year 2009 level.

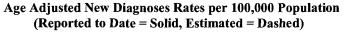
	CY2009	CY2010	CY2011	CY2012
Performance Measures	Estimated	Estimated	Estimated	Estimated
Input: Number of new AIDS diagnoses ²	894	789	685	580
Outcome: Percent change from CY 2009	n/a	-11.7%	-23.4%	-35.1%

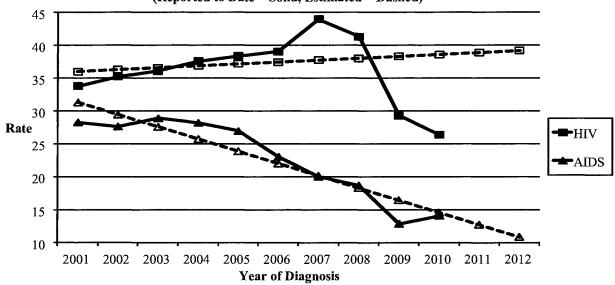
Objective 1.6 Through calendar year 2012, the age adjusted rate of HIV diagnoses per 100,000 population will increase from the estimated calendar year 2009 level.²

	CY2009	CY2010	CY 2011	CY 2012
Performance Measures	Estimated	Estimated	Estimated	Estimated
Input: Rate of diagnoses ²	38.3	38.6	38.9	39.2
Outcome: Percent change from CY 2009	n/a	+0.8%	+1.6%	+2.4%

Objective 1.7 Through calendar year 2012, the age adjusted rate of AIDS diagnoses per 100,000 population will decline from the estimated calendar year 2009 level.

	CY2009	CY2010	CY2011	CY2012
Performance Measures	Estimated	Estimated	Estimated	Estimated
Input: Rate of diagnoses ²	16.4	14.6	12.7	10.8
Outcome: Percent change from CY 2009	n/a	-11.0%	-22.6%	-34.2%





 $^{^{2}}$ HIV estimates are produced from 2001 – 2009 trends in data through June 30, 2011. AIDS estimates are produced from 2001 – 2009 trends in data through June 30, 2011. Figures are based on the date of diagnosis, not the date of reporting.

M00F02.03 INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH SERVICES – INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH ADMINISTRATION (Continued)

Objective 1.8 Through calendar year 2012, at least 90 percent of tuberculosis cases will receive directly observed therapy (DOT).

	CY2009	CY2010	CY2011	CY2012	
Performance Measures	Actual	Actual	Estimated	Estimated	
Input: Number of cases	219	220	250	250	
Percent of cases treated with DOT	94%	85%	90%	90%	

Goal 2. To reduce or eliminate potential causes of preventable injuries/deaths associated with food-borne contaminants, milk-borne contaminants, and the construction and operation of swimming pools and spas.

Objective 2.1 During fiscal year 2013, the proportion of food firms with enforcement actions (closure orders, detentions, and compliance schedules) will not exceed 5 percent.

	FY2010	FY2011	FY2012	FY2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of food firms	853	940	950	950
Output: Number of food firm inspections	1,735	1,457	1,750	1,750
Number of food firms licensed or re-licensed	839	940	940	940
Quality: Number of food firms with enforcement actions				
(closure orders, detentions, compliance schedules)	19	15	20	20
Percent of food firms with enforcement actions	2%	2%	2%	2%

Objective 2.2 During fiscal year 2013, the proportion of milk operations with enforcement actions will not exceed five percent.

	FY2010	FY2011	FY2012	FY2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of milk operations ³	1,330	1,311	1,328	1,328
Output: Number of milk operations inspections	4,076	4,106	4,200	4,200
Number of milk operations licensed or re-licensed	1,316	1,311	1,328	1,328
Quality: Number of milk operations with enforcement actions				
(closure orders, detentions, compliance schedules)	53	63	66	66
Percent of milk operations with enforcement actions	4%	5%	5%	5%

Objective 2.3 During fiscal year 2013, the proportion of swimming pool and spa facilities with enforcement actions will not exceed five percent.

	FY2010	FY2011	FY2012	FY2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of swimming pool and spa plan reviews	$1,036^4$	116	125	125
Output: Number of construction permits and operating permits for				
swimming pools and spas	74	117	126	126
Number of swimming pool and spa inspections	206	78	80	80
Quality: Number of swimming pool and spa enforcement actions	0	0	0	0
Percent of swimming pools and spas with enforcement actions	0%	0%	0%	0%

Milk operations include dairy farms, milk plants, frozen desserts manufacturing plants, receiving/transfer/distribution stations, milk transportation companies, truck registration, tank truck operators, bobtailers, and certified industry field men.

⁴ Higher number due to implementation of federal Virginia Graeme Baker Law.

M00F02.03 INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH SERVICES – INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH ADMINISTRATION (Continued)

OTHER PERFORMANCE MEASURES

	FY2010	FY2011	FY2012	FY2013
Performance Measures	Actual	Actual	Estimated	Estimated
Milk Control:			-	
Permits and Licenses:				
Dairy Farms	524	505	505	505
Milk Plants	124	128	138	138
Frozen Desserts Manufacturing Plants	83	87	89	89
Receiving/Transfer/Distribution Stations	85	91	96	96
Bobtailers	2	2	2	2
Truck Registration	228	229	229	229
Tank Truck Operator Permits	209	209	209	209
Certified Industry Field Men	26	25	25	25
Field Inspections, Follow-ups and Sampling	4,076	4,106	4,200	4,200
Milk Transportation Company Permits	35	35	35	35
Industry Water Sampling Reviews	5,862	6,317	6,400	6,400
Food Control:				
Permits, Licenses and Registrations:				i
Food Processing, Crab and Shellstock	839	940	940	940
Plan Reviews	654	729	700	700
Field Inspections, Follow-ups and Sampling	1,735	1,457	1,750	1,750
DHMH Dietary Programs Consulted ⁵	20	6	0	0
Water Quality Analysis Reviews	201	126	150	150
Community Services:				
Permits, Licenses and Registrations:				
Youth Camps ⁶	572	580	600	600
Migratory Labor Camps ⁵	3	0	0	0
Swimming Pools and Spas	74	117	126	126
Recreational Sanitation and Mobile Home Parks ⁵	0	0	0	0
Plan Reviews	1,036	116	125	125
Field Inspections, Follow ups and Sampling ⁵	2,442	1,952	3,000	3,000

⁵ Funding for regulation of migrant labor camps, recreational sanitation and mobile home parks was eliminated in fiscal year 2010. Dietary consultations will no longer be done by IDEHA starting in fiscal year 2012.

⁶ Funding for regulation of youth camps reduced in fiscal year 2010, further reduced in fiscal year 2011 and restored in fiscal year 2012.

M00F02.03 INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH SERVICES – INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH ADMINISTRATION (Continued)

OTHER PERFORMANCE MEASURES

Performance Measures	CY2009 Actual	CY2010 Actual	CY2011 Estimated	CY2012 Estimated
Sexually Transmitted Infections:	Actual	Actual	Estimateu	Estillateu
Confirmed Primary and Secondary Syphilis Cases	314	328	343	358
Confirmed Gonorrhea Cases	6,395	7,413	7,300	7,200
Reported Chlamydia Cases	23,747	26,192	27,900	29,700
Reported Congenital Syphilis Cases	31	20,172	24	27,700
Syphilis Screenings at Baltimore Central Booking & Intake Center	10,460	14,949	15,600	16,300
Tuberculosis Control Program:	10,400	17,272	13,000	10,500
TB cases	219	220	250	250
High/Medium Priority Contacts Screened for TB	2,190	3,960	4,500	4,500
Class B Refugees Screened	247	273	300	300
High/Medium Contacts Started on Treatment for Latent TB Infection	258	241	240	240
Patient/Health Care Provider Required Hours (includes Directly Observed	21,389	26,941	30,331	30,331
Therapy) for cases, Contacts, and B-Waivers	21,505	20,511	50,551	50,551
Refugee Health Program:				
Refugees Screened	1,575	1,623	1,700	1,800
Immunization Division:				
Doses of Vaccine Ordered/Distributed	1,318,640	1,667,041	1,667,000	1,667,000
Suspect Immunizable Disease Cases/Investigations	672	597	600	600
Vaccine-preventable Infectious Diseases:				
Reported Hepatitis A Cases	47	23	23	23
Reported Perinatal Hepatitis B Cases ⁷	0	1	1	1
Reported Measles Cases	4	0	0	0
Reported Mumps Cases	8	12	12	12
Reported Pertussis Cases	148	139	139	139
Reported Polio Cases	0	0	0	0
Reported Rubella Cases	0	0	0	0
Reported Human Rabies Cases	0	0	0	0
Reported Tetanus Cases	0	1	1	1
Outbreak Division:				
Reported Outbreaks	465	220	220	220
Outbreaks Investigated 8	465	220	220	220
Migrant Health:				
Camp Visits ⁹	156	5	5	5
Rabies Program:				
Post-exposure Rabies Treatment	836	741	741	741

⁷ New performance measure: replaces "Reported Hepatitis B Cases."

⁹ Only 2-3 counties conduct visits due to funding constraints.

⁸ Outbreaks Investigated: this measure is the number of outbreaks led by personnel in the Office of Infectious Disease Epidemiology and Outbreak Response which includes multi-jurisdictional, multi-state and nationwide outbreaks and cluster investigations, as well as consultations for outbreaks led by local health department personnel.

M00F02.03 INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH SERVICES – INFECTIOUS **DISEASE AND ENVIRONMENTAL HEALTH ADMINISTRATION (Continued)**

OTHER PERFORMANCE MEASURES

Performance Measures	CY2009 Actual	CY2010 Actual	CY2011 Estimated	CY2012 Estimated
HIV Medical Services/Seropositive Clinics				
Visits	6,599	6,380	6,431	6,431
Dollars Spent	\$3,257,850	\$3,688,152	\$3,688,152	\$3,688,152
Cost per Visit	\$494	\$578	\$573	\$573
HIV Case Management				
Clients Served	2,430 ¹⁰	3,811	4,100	4,100
Dollars Spent	\$2,981,051	\$2,582,642	\$3,682,642	\$3,682,642
Cost per Client ¹⁰	\$1,22710	\$678	\$898	\$898
Maryland AIDS Drug Assistance Program (MADAP)				
Enrolled Clients	6,549	6,942	7,295	7,703
Active Clients	5,618	5,941	6,274	6,625
Dollars Spent	\$29,699,674 ¹⁰	\$31,161,008	\$35,742,506	\$41,517,615
Average Monthly Cost per Active Client	\$441 ¹⁰	\$437	\$475	\$522
MADAP-Plus				
Enrolled Clients	1,90210	2,190	2,600	2,990
Dollars Spent	\$9,619,83110	\$12,632,324	\$21,253,170	\$29,971,346
Number of Months of Premium Coverage ¹¹	20,29410	23,648	28,080	32,292
Average Monthly Premium Cost	\$474 ¹⁰	\$534	\$757	\$928
Maryland AIDS Insurance Assistance Program (MAIAP) ¹²				
Enrolled Clients	146	0	0	0
Dollars Spent	\$312,167	. 0	0	0
Premium Payments	350	0	0	0
Average Cost per Premium Payment	\$892	0	0	0
HIV Dental Services				
Visits	2,155 ¹⁰	3,405	3,450	3,450
Dollars Spent	\$672,285	\$601,174	\$607,085	\$607,085
Cost per Visit	\$312 ¹⁰	\$177	\$176	\$176
HIV PREVENTION/EDUCATION PROGRAMS				
Counseling, Testing, Referral and Partner Notification	·		··· -· -·	
Pre-Test Counseling Sessions	101,447	99,691	100,000	100,000
Dollars Spent	\$6,144,980	\$5,952,720	\$6,000,000	\$6,000,000
Cost per Session	\$61	\$60	\$60	\$60
Health Education, Risk Reduction and Community Level				
Prevention Activities				
Educational Contacts	32,661	26,813	25,500	23,250
Dollars Spent	\$3,198,794	\$3,029,667	\$2,750,000	\$2,500,000
Cost per Contact	\$98	\$113	\$108	\$108
HIV Materials Distribution				
Pieces of Material Distributed	3,730,974	4,021,395	4,000,000	4,000,000
Dollars Spent	\$498,626	\$404,111	\$450,000	\$450,000
Cost per Unit	\$0.13	\$0.10	\$0.11	\$0.11

Corrected calendar year 2009 Actual.
 New performance measure: replaces "Premium Payments." New measure reflects the number of months of premium coverage; previous measure (premium payments) reflected the number of invoices paid which may have included multiple months of coverage. ¹² Program ended 6/30/09.

${\tt M00F02.03}$ in Fectious disease and environmental health services — in Fectious disease and environmental health administration

Appropriation Statement:

Appropriation Statement.	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	221.00	218.00	214.00
Number of Contractual Positions	2.55	3.57	3.57
01 Salaries, Wages and Fringe Benefits	16,651,778	17,402,159	17,761,067
02 Technical and Special Fees	157,469	184,021	182,427
03 Communication 04 Travel	167,657 231,236 102,501 46,835,396 33,583,214 471,225 172,987 2,405,137 78,610	187,232 130,036 109,403 47,169,293 32,839,703 2,584,230 63,991	173,336 269,779 105,326 61,239,464 45,212,166 2,877 2,113,931 62,987
Total Operating Expenses Total Expenditure	84,047,963 100,857,210	83,083,888 100,670,068	109,179,866
Original General Fund Appropriation Transfer of General Fund Appropriation	9,950,384 -56,131	9,811,710 69,079	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	9,894,253 23,617,244 65,896,271 1,449,442	9,880,789 24,039,727 64,988,513 1,761,039	9,901,935 51,161,406 64,130,531 1,929,488
Total Expenditure	100,857,210	100,670,068	127,123,360

Rebates	23,617,244	24,024,600 15,127	51,124,529 15,127 21,750
Total	23,617,244	24,039,727	51,161,406
Lord Poul Torrows			
leral Fund Income: BE.M00 US FDA Food Plant Inspection	183,594	125,582	153,238
BF.M00 Tuberculosis Consortium Contract	652,818	600,166	375,790
14.241 Housing Opportunities for Persons with AIDS	1,221,761	1,338,643	1,223,403
66.714 Regional Agricultural IPM Grants	1,221,701	1,556,645	100,000
93.069 Public Health Emergency Preparedness	1,035,244		100,000
93.116 Project Grants and Cooperative Agreements	1,050,211		
for Tuberculosis Control Programs	1,107,521	1,129,765	1,111,421
93.153 Coordinated HIV Services and Access to	1,107,021	1,123,700	-,,
Research for Children, Youth, Women, and			
Families	1,396,193	1,373,633	1,382,416
93.262 Occupational Safety and Health Program	85,538	1,772	62,902
93.268 Immunization Grants	3,923,958	4,013,447	4,339,951
93.283 Centers for Disease Control and			
Prevention— Investigations and Technical			
Assistance	2,919,702	3,342,828	3,750,529
93.448 Food Safety and Security Monitoring Project		61,477	77,848
93.521 The Affordable Care Act: Building			
Epidemiology Laboratory, and Health Informa-			
tion Systems Capacity in the Epidemiology and			
Laboratory Capacity for Infectious Disease			
(ELC) and Emerging Infections Program (EIP)			
Cooperative Agreements	19,565	367,364	167,046
93.523 The Affordable Care Act: Human			
Immunodeficiency Virus (HIV) Prevention and			
Public Health Fund Activitites	412,441		761,643
93.576 Refugee and Entrant Assistance-Discretionary			00.50
Grants	91,021	05.044.045	98,534
33.917 HIV Care Formula Grants	35,166,123	37,814,047	39,232,655
93.940 HIV Prevention Activities-Health Department	10.067.061	11 060 600	0.654.61
Based	12,265,861	11,269,622	8,654,614
93.941 HIV Demonstration, Research, Public and Profes-	7	101010	
sional Education Projects	76,093	134,913	
93.943 Epidemiological Research Studies of AIDS			
and HIV Infection in Selected Population	1 (15 005		
Groups	1,615,935	1 104 050	1 246 000
93.944 HIV/AIDS Surveillance	946,287	1,184,272	1,346,901
93.959 Block Grants for Prevention and Treatment	271 272	202.040	440.60
of Substance Abuse	371,973	383,840	413,626
93.977 Preventive Health Services-Sexually	005.060	000 676	070.01
Transmitted Diseases Control Grants	885,962	880,676	878,014
Total	64,377,590	64,022,047	64,130,531
eral Fund Recovery Income:			
93.712 Immunization	1,039,286	614,000	
93.717 Preventing Healthcare-Associated Infections	479,395	352,466	
Total	1,518,681	966,466	
mbursable Fund Income:			
N00I00 DHR-Family Investment Administration	1,449,442	1,761,039	1,929,488

M00F02.07 CORE PUBLIC HEALTH SERVICES – INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH ADMINISTRATION

PROGRAM DESCRIPTION

Under the Core Public Health Services Program, State funds are matched with funds from each of Maryland's twenty-four local jurisdictions, in support of public health services. Public health services supported through this program include infectious disease prevention and treatment services, environmental health services, family planning services, maternal and child health services, wellness promotion services, adult health and geriatric services, and administration.

MISSION

The mission of the Core Public Health Services program is to provide resources and technical assistance to allow each local health department to thrive and excel in providing the ten essential public health services.

VISION

A high quality, effective public health system funded with State and local resources which supports prevention, provides protection, and promotes health for all Marylanders.

OTHER PERFORMANCE MEASURES

Performance Measures	2010	2011	2012	2013
	Actual	Actual	Estimated	Estimated
State Funding by Subdivision: (Includes General and Federal Funds)				
ALLEGANY	967,398	967,398	1,070,307	1,011,256
ANNE ARUNDEL	3,523,126	3,523,126	3,601,683	3,682,852
BALTIMORE COUNTY	4,924,229	4,924,229	4,924,592	5,147,476
CALVERT	432,944	432,944	471,120	452,572
CAROLINE	565,567	565,567	591,683	591,208
CARROLL	1,347,122	1,347,122	1,401,014	1,408,196
CECIL	885,657	885,657	928,542	925,810
CHARLES	1,101,822	1,101,822	1,172,801	1,151,775
DORCHESTER	457,055	457,055	497,360	477,776
FREDERICK	1,662,354	1,662,354	1,710,979	1,737,719
GARRETT	461,373	461,373	499,982	482,290
HARFORD	1,911,648	1,911,648	1,962,363	1,998,315
HOWARD	1,388,659	1,388,659	1,442,325	1,451,616
KENT	351,124	351,124	383,570	367,045
MONTGOMERY	3,601,473	3,601,473	3,601,885	3,764,751
PRINCE GEORGE'S	5,713,956	5,713,956	5,719,026	5,973,007
QUEEN ANNE'S	451,737	451,737	477,575	472,217
ST. MARY'S	879,549	879,549	907,772	919,425
SOMERSET	452,446	452,446	483,368	472,958
TALBOT	355,694	355,694	378,947	371,820
WASHINGTON	1,491,253	1,491,253	1,562,530	1,558,861
WICOMICO	1,024,070	1,024,070	1,084,268	1,070,498
WORCESTER	354,150	354,150	420,049	370,206
BALTIMORE CITY	7,472,078	7,472,078	7,472,078	7,810,836
TOTAL	\$41,776,484	\$41,776,484	\$42,765,819	\$43,670,485

${\tt M00F02.07}$ CORE PUBLIC HEALTH SERVICES — INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH ADMINISTRATION

Appropriation Statement:	2011	2012	2013
	Actual	Appropriation	Allowance
12 Grants, Subsidies and Contributions	41,776,484	42,765,819	43,670,485
Total Operating Expenses	41,776,484	42,765,819	43,670,485
Total Expenditure	41,776,484	42,765,819	43,670,485
Original General Fund Appropriation Transfer of General Fund Appropriation	37,283,484	37,283,484 989,335	
Net General Fund ExpenditureFederal Fund Expenditure	37,283,484 4,493,000	38,272,819 4,493,000	39,177,485 4,493,000
Total Expenditure	41,776,484	42,765,819	43,670,485
Federal Fund Income: 93.994 Maternal and Child Health Services Block Grant to the States	4,493,000	4.493.000	4,493,000

${\tt M00F02.49}$ LOCAL HEALTH NON-BUDGETED FUNDS — INFECTIOUS DISEASE AND ENVIRONMENTAL HEALTH ADMINISTRATION

Program Description:

Each political subdivision in Maryland operates a local health department with funding provided by state grants and human service contracts, local funds for required match and 100% local funds, and fees generated by the program. The local health departments are responsible for operating these programs within available funding. This program reflects disbursements made by the Comptroller for local health departments, and state positions utilized by the local health departments. Local health departments also disburse funds through the local subdivisions, and employ staff in local positions. Those local expenditures and positions are not included in this program.

Appropriation Statement:	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	2,893.82	2,744.87	2,744.87
Number of Contractual Positions	589.70	529.77	527.07
01 Salaries, Wages and Fringe Benefits	170,613,617	174,026,000	177,505,000
02 Technical and Special Fees	19,345,631	19,732,000	20,128,000
03 Communication	1,578,865 914,025 959,938 1,523,746 39,043,433 6,248,621 641,203 1,361,005 -3,246,383 2,107,078 51,131,531 241,090,779	1,611,000 931,000 979,000 1,555,000 39,823,000 6,373,000 654,000 1,388,000 -3,311,000 2,148,000 52,151,000	1,644,000 950,000 997,000 1,588,000 40,618,000 6,501,000 667,000 1,415,000 -3,377,000 2,188,000 53,191,000
Non-budgeted Fund Income: State Funds	169,393,746	172,778,481	176,231,112
Local Funds	71,697,033	73,130,519	74,592,888
Total	241,090,779	245,909,000	250,824,000

M00F03.00 FAMILY HEALTH ADMINISTRATION

PROGRAM DESCRIPTION

The Family Health Administration protects, promotes, and improves the health and well-being of all Marylanders and their families by working to assure the availability of quality primary, preventive and specialty health care services, with special attention to at-risk and vulnerable populations, including women and children. In so doing, the Administration aims to prevent and control chronic diseases, prevent injuries, provide public health information and promote healthy behaviors. Major ongoing activities include efforts in maternal and child health; reproductive health and family planning; genetics and children with special health care needs; the Maryland Women, Infants and Children (WIC) Program; primary care and rural health; chronic disease prevention; cancer surveillance and control; health promotion, education, and tobacco use prevention; oral health; and injury prevention.

MISSION

The mission of the Family Health Administration is to protect, promote, and improve the health and well-being of all Marylanders and their families through community-based public health efforts, giving special attention to at-risk and vulnerable populations.

VISION

The Family Health Administration envisions a future in which all Marylanders and their families enjoy optimal health and well-being.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To improve the health status of Marylanders and their families by assuring the provision of quality primary, preventive and specialty care services.

Objective 1.1 By calendar year 2012, the infant mortality rate will be no more than 6.5 per 1,000 live births for all races and 11.3 per 1,000 live births for African-Americans.

	CY2009	CY2010	CY2011	CY2012
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Infant mortality rate for all races	7.2	6.7	6.6	6.5
Infant mortality rate for African-Americans	13.6	11.8	11.5	11.3

Objective 1.2 By calendar year 2012, the percentage of infants born to women receiving prenatal care in the first trimester will be at least 90 percent.

	CY2009	CY2010	CY2011	CY2012
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Percent births with first trimester care	80.2%	83.3%	86.6%	90.0%

Objective 1.3 By calendar year 2012, the teen birth rate will be no more than 25.8 per 1,000 women.

	CY2009	CY2010	CY2011	CY2012
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Teen birth rate, ages 15-19	31.2	29.3	27.5	25.8

Objective 1.4 By calendar year 2012, the number of children under age 6 years with elevated blood lead levels (> 10 ug/dl) will be no more than 230.

	CY2009	CY2010	CY2011	CY2012
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of children < age 6 years with elevated				
blood lead levels	553	531	349	230

M00F03.00 FAMILY HEALTH ADMINISTRATION (Continued)

Objective 1.5 By calendar year 2012, the percent of deaths from causes related to sickle cell disease, among children between the ages of one and four who were identified through the newborn screening program, will be maintained at less than 2 percent.

	CY2009	CY2010	CY2011	CY2012
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Mortality rate	0%	0%	0%	0%

Objective 1.6 By calendar year 2012, the percent of infants born in Maryland screened for hearing impairment will be at least 99 percent.

	CY2009	CY2010	CY2011	CY2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of infants born in Maryland	74,999	73,783	74,200	74,500
Output: Percent of infants screened	99%	98.8%	99%	99%

Goal 2. To prevent chronic diseases and disabilities, detect cancer early, and ensure accurate public health surveillance.

Objective 2.1 By calendar year 2012, reduce breast cancer mortality to a rate of no more than 22.0 per 100,000 persons in Maryland.

	CY2009	CY2010	CY2011	CY2012
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Breast cancer mortality rate	23.5	23.0	22.5	22.0

Objective 2.2 By calendar year 2012, reduce the oral and pharyngeal cancer mortality rate in Maryland to a rate of no more than 2.5 per 100,000 persons.

	CY2009	CY2010	CY2011	CY2012
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Oral-pharyngeal cancer mortality rate	2.5	2.5	2.5	2.5

Objective 2.3 By calendar year 2012, reduce the heart disease mortality rate in Maryland to a rate of no more than 164.1 per 100,000 persons of all races and 203.3 per 100,000 persons for African-Americans.

	CY2009	CY2010	CY2011	CY2012
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Heart disease mortality rate for all races	193.9	179.1	171.6	164.1
Heart disease mortality rate for African Americans	238.3	220.1	211.7	203.3

SUMMARY OF FAMILY HEALTH ADMINISTRATION

	2011 Actual	2012 Appropriation	2013 Allowance
Total Number of Authorized Positions	164.30	156.30	158.30
Total Number of Contractual Positions	3.32	6.21	6.21
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	13,379,071 126,508 198,178,530	13,777,858 207,240 204,370,198	13,548,371 199,955 223,330,237
Original General Fund Appropriation Transfer/Reduction	33,724,969 -1,561,663	31,281,576 -378,208	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	32,163,306 47,735,788 131,735,015 50,000	30,903,368 49,259,222 138,142,706 50,000	44,159,325 48,375,600 144,543,638
Total Expenditure	211,684,109	218,355,296	237,078,563

M00F03.02 FAMILY HEALTH SERVICES AND PRIMARY CARE - FAMILY HEALTH ADMINISTRATION

PROGRAM DESCRIPTION

The Family Health Services and Primary Care Program of the Family Health Administration seek to assure the availability of quality health services to the citizens of Maryland, with special emphasis on women, children and their families. The Program includes the Office of Genetics and Children with Special Health Care Needs; Maryland Women, Infants and Children (WIC) Program; and the Center for Maternal and Child Health.

This program shares the mission, vision, goals, objectives, and performance measures of the Family Health Administration, M00F03.00

OTHER PERFORMANCE MEASURES

	FY2010	FY2011	FY2012	FY2013
Performance Measures	Actual	Actual	Estimated	Estimated
Family Planning:				
Family planning/reproductive health visits	139,300	135,075	135,300	135,300
Dollars spent (millions of dollars)	\$12.083	\$11.834	\$11.852	\$10.106
Subsidy for each visit ¹	\$86.74	\$87.61	\$87.60	\$74.69
Women, Infants and Children Food Program:				
Average monthly participation:				
Women served	36,021	35,809	37,379	37,174
Infants served	36,186	35,672	37,550	37,120
Children served	76,463	75,637	79,346	78,706
Total	148,670	147,118	154,275	153,000
Average monthly food cost per participant	\$57.34	\$58.10	\$57.90	\$59.70
Annual food cost (millions of dollars)	\$102.297	\$102.571	\$107.190	\$109.609
Less: infant formula, juice and cereal rebates (millions of dollars)	32.462	29.371	33.020	30.500
Net annual food cost (millions of dollars)	\$69.835	\$73.200	\$74.170	\$79.109
Net monthly food cost per participant	\$39.14	\$41.46	\$40.06	\$43.09

¹ The median cost of a family planning/reproductive health visit is \$150. Numbers may differ due to rounding.

M00F03.02 FAMILY HEALTH SERVICES AND PRIMARY CARE — FAMILY HEALTH ADMINISTRATION

Appropriation Statement:

	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	101.50	94.50	97.50
Number of Contractual Positions	.68	1.21	1.21
01 Salaries, Wages and Fringe Benefits	8,286,840	8,450,632	8,398,373
02 Technical and Special Fees	53,138	76,752	74,158
03 Communication	242,435 131,355 8,551 122,352,179 2,244,533 19,296 313,863 19,668,490 40,436	238,856 141,659 18,153 127,055,827 2,301,413 542,307 21,445,645 33,053	415,143 155,364 2,873 128,289,475 2,390,746 526,936 23,004,000 35,408
Total Operating Expenses	145,021,138	151,776,913	154,819,945
Total Expenditure	153,361,116	160,304,297	163,292,476
Original General Fund Appropriation Transfer of General Fund Appropriation	20,428,329 192,559	20,138,372 -395,591	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Total Expenditure	20,620,888 15,025,000 117,715,228 153,361,116	19,742,781 15,057,346 125,504,170 160,304,297	33,007,140 57,346 130,227,990 163,292,476

Special Fun				
	Commemorative Birth Certificates	25,000	35,000	35,000
	Grant Activity—Prior Fiscal Years		22,346	22,346
Y01A02	2 Dedicated Purpose Account	15,000,000	15,000,000	
1	Total	15,025,000	15,057,346	57,346
Federal Fu	nd Income:			
10.557	Special Supplemental Nutrition Program for			
	Women, Infants, and Children	104,809,221	109,592,408	112,600,235
93.070	Environmental Public Health and Emergency	,,	,	,
	Response	428,095		390,082
93.092	Personal Responsibility Education Program	,	956,291	949,458
93.110	Maternal and Child Health Federal		·	ŕ
	Consolidated Programs	177,351	224,468	232,227
93.130	Primary Care Services Resource Coordination	ŕ	,	,
	and Development	214,251	198,800	216,624
93.165		221,908	250,000	250,000
93.217	Family Planning-Services	4,499,450	4,563,613	4,302,533
93.235		87,025	486,550	486,565
93.251	Universal Newborn Hearing Screening	93,933	133,242	237,271
93.283	Centers for Disease Control and	•	,	,
	Prevention— Investigations and Technical			
	Assistance	174,358	582,834	146,657
93.301		17,510	30,000	22,140
93.402	State Loan Repayment Program, Recovery Act	50,000	,	,
93.414	State Primary Care Offices, Recovery Act	43,194	38,305	
93.505	Affordable Care Act Maternal, Infant, and	-,-	,	
	Early Childhood Home Visiting Program	276,231	991,651	2,955,900
93,778		-592,505	,	, ,
93.913		,		
	Rural Health	145,478	142,386	167,266
93.946		,	-	,
	Initiative Programs, Recovery Act	124,845	127,581	129,179
93,994		12 1,0 13	121,501	122,177
75.774	to the States	6,944,883	7,186,041	7,141,853
	Total	117,715,228	125,504,170	130,227,990

M00F03.06 PREVENTION AND DISEASE CONTROL - FAMILY HEALTH ADMINISTRATION

The Prevention and Disease Control program of the Family Health Administration is seeks to assure with the prevention of disease and injury in Maryland through education, community-based strategies, and health care infrastructure building. The program includes the Center for Cancer Surveillance and Control; Office of Chronic Disease Prevention; Center for Health Promotion, Education and Tobacco Use Prevention; and Office of Oral Health. This program shares the mission, vision, goals, objectives, and performance measures of the Family Health Administration, M00F03.00.

PROGRAM DESCRIPTION

OTHER PERFORMANCE MEASURES

Performance Measures	FY2010 Actual	FY2011 Actual	FY2012 Estimated	FY2013 Estimated
Health Promotion				
Tobacco Quitline:				
Number of individual served with personal counseling and/or NRT	6,161	7,126	4,551	5,203
Dollars spent	\$1,091,928	\$1,138,857	\$868,410	\$944,331
Cost per individual	\$177.23	\$159.82	\$190.82	\$181.50
Kids in Safety Seats (KISS):				
Safety seat distribution and inspection	2,336	3,918	4,036	4,036
Dollars spent	\$61,454	\$59,854	\$60,618	\$58,664
Cost per family served	\$26.31	\$15.28	\$15.02	\$14.54
Cancer Control				
Breast and Cervical Cancer Screenings:				
Number of mammograms, clinical breast exams and PAP smears ¹	27,588	26,277	26,000	26,554
Dollars spent	\$6,418,757	\$6,578,461	\$6,324,852	\$6,280,041
Cost per screening	\$232.66	\$250.35	\$243.26	\$236.50
Breast and Cervical Cancer Diagnosis/Treatment:				
Number of invoices	31,865	29,747	28,750	26,815
Dollars spent (millions of dollars)	\$14.600	\$13.790	\$14.865	\$14.299
Cost per service	\$458.18	\$463.58	\$517.04	\$533.25

¹ The 2011 Actual reflects nine months of actuals plus three months projected

M00F03.06 CIGARETTE RESTITUTION FUND – CANCER PREVENTION, EDUCATION, SCREENING AND TREATMENT PROGRAM – FAMILY HEALTH ADMINISTRATION

PROGRAM DESCRIPTION

The Cancer Prevention, Education, Screening and Treatment Program was created under the Cigarette Restitution Fund (CRF) and seeks to reduce death and disability due to cancer in Maryland through implementation of local public health and statewide academic health center initiatives.

MISSION

The mission of the Cancer Prevention, Education, Screening and Treatment Program is to reduce the burden of cancer among Maryland residents through enhancement of cancer surveillance, implementation of community-based programs to prevent and/or detect and treat cancer early, enhancement of cancer research, and translation of cancer research into community-based clinical care.

VISION

The Cancer Prevention, Education, Screening and Treatment Program envisions a future in which all residents of Maryland can lead healthy, productive lives free from cancer or disability due to cancer.

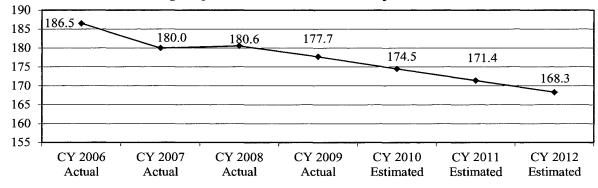
KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To reduce overall cancer mortality in Maryland.

Objective 1.1 By calendar year 2012, reduce overall cancer mortality to a rate of no more than 168.3 per 100,000 persons. (Ageadjusted to the 2000 U.S. standard population.)

	CY2009	CY2010	CY2011	CY2012
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Overall cancer mortality rate	177.7	174.5	171.4	168.3

Overall Cancer Mortality Rate Per 100,000 Persons Age Adjusted to 2000 U.S. Standard Population



Goal 2. To reduce disparities in cancer mortality between ethnic minorities and whites.

Objective 2.1 By calendar year 2012, reduce disparities in overall cancer mortality between blacks and whites to a rate of no more than 1.05. (Age-adjusted to the 2000 U.S. standard population.)

	CY2009	CY2010	CY2011	CY2012
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Cancer death rate ratio between blacks/whites	1.09	1.08	1.07	1.05

M00F03.06 CIGARETTE RESTITUTION FUND – CANCER PREVENTION, EDUCATION, SCREENING AND TREATMENT PROGRAM – FAMILY HEALTH ADMINISTRATION (Continued)

Goal 3. To reduce mortality due to each of the targeted cancers under the local public health component of the CRF program.

Objective 3.1 By calendar year 2012, reduce colorectal cancer mortality to a rate of no more than 14.8 per 100,000 persons in Maryland. (Age-adjusted to the 2000 U.S. standard population.)

	FY2010	FY2011	FY2012	FY2013
Performance Measures ¹	Actual	Actual	Estimated	Estimated
Output: Number screened for colorectal cancer with CRF funds	1,384	2,082	1,734	1,734
Number minorities screened for colon cancer with CRF funds	808	1,183	996	996
	CY2009	CY2010	CY2011	CY2012
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Colorectal cancer mortality rate	16.6	16.0	15.4	14.8

Objective 3.2 By calendar year 2012, reduce breast cancer mortality to a rate of no more than 22.0 per 100,000 persons in Maryland. (Age-adjusted to the 2000 U.S. standard population.)

	FY2010	FY2011	FY2012	FY2013
Performance Measures ¹	Actual	Actual	Estimated	Estimated
Output: Number of women screened for breast cancer with CRF funds	894	1,362	1,128	1,128
Number of minority women screened for breast cancer with CRF fund	ds 751	1,137	944	944
	CY2009	CY2010	CY2011	CY2012
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Breast cancer mortality rate	23.5	23.0	22.5	22.0

Objective 3.3 By calendar year 2012, reduce prostate cancer mortality to a rate of no more than 23.4 per 100,000 persons in Maryland. (Age-adjusted to the 2000 U.S. standard population.)

	FY2010	FY2011	FY2012	FY2013
Performance Measures ²	Actual	Actual	Estimated	Estimated
Output: Number of men screened for prostate cancer with CRF funds	253	203	228	228
Number of minority men screened for prostate cancer with CRF fund	s 225	151	188	188
	CY2009	CY2010	CY2011	CY2012
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Prostate cancer mortality rate	25.5	24.8	24.1	23.4

Goal 4. To increase access to cancer care for uninsured persons in Maryland.

Objective 4.1 To provide treatment or linkages to treatment for uninsured persons screened for cancer under the Cancer Prevention, Education, Screening and Treatment Program.

	FY2010	FY2011	FY2012	FY2013
Performance Measures ¹	Actual	Actual	Estimated	Estimated
Output: Number persons diagnosed and linked or provided treatment	45	58	52	52

Goal 5. To reduce the burden of cancer by promoting increased participation of diverse populations in clinical trials; and coordinating with local hospitals, health care providers and local health departments.

Objective 5.1 By fiscal year 2013, approximately 30 percent of the individuals participating in clinical trials through University of Maryland Greenebaum Cancer Center (UMGCC) will be from diverse populations.

	FY2010	FY2011	FY2012	FY2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals participating in clinical trial ²	1,198	839	800	800
Number of diverse individuals participating in clinical trials	396	254	240	240
Outcome: Percent of diverse individuals participating in clinical trials	33.1%	30.3%	30.0%	30.0%

The estimated numbers for fiscal years 2012 and 2013 are the average of the two years of Actual data.

² Fiscal year 2010 number includes ARRA funded clinical trials. The ARRA funds have ended which caused a decrease in the total number of individuals participating in clinical trials in fiscal year 2011.

M00F03.06 CIGARETTE RESTITUTION FUND – TOBACCO USE PREVENTION AND CESSATION PROGRAM - FAMILY HEALTH ADMINISTRATION

PROGRAM DESCRIPTION

The Tobacco Use Prevention, and Cessation Program is a statutory program (Subtitle 10, Sections 13-1001 thru 13-1015 of the Health-General Article) incorporating the *best practice* recommendations of the Centers for Disease Control and Prevention (CDC). The Program delivers comprehensive smoking cessation assistance to Maryland smokers seeking assistance in quitting smoking, and tobacco use prevention services and counter-marketing initiatives directed at Maryland youth and young adults. Program funding is through the Cigarette Restitution Fund. The program is mandated to conduct biennial county-level youth and adult tobacco surveys, replicating the Program's baseline (Fall 2000) surveys, in support of state and local program accountability measures, evaluation, and program planning and development. The last youth surveys were conducted in the fall of 2010.

MISSION

The mission of the Tobacco Use Prevention and Cessation Program is to reduce the use of tobacco products in Maryland, thereby reducing the burden of tobacco related morbidity and mortality on the population.

VISION

The Tobacco Use Prevention and Cessation Program envisions a future in which all residents of Maryland can lead healthy, productive lives free from disease and cancer caused by the use of tobacco.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES¹

Goal 1. To reduce the proportion of under-age (less than eighteen years old) Maryland youth who have ever initiated tobacco use.

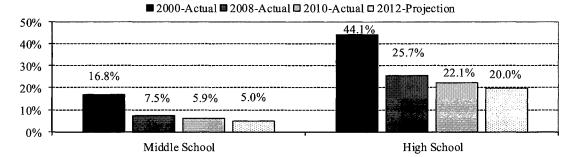
Objective 1.1 By the end of calendar year 2012, reduce the proportion of under-age Maryland middle school students that have smoked a whole cigarette by 70.0 percent from the calendar year 2000 baseline rate.

	CY2000	CY2008	CY2010	CY2012
Performance Measures	Actual	Actual	Actual	Projected
Input: Percentage of under-age middle school students who				
ever smoked a whole cigarette	16.8%	7.5%	5.9%	5.0%
Outcome: Cumulative percentage change for middle school students	N/A	-55.4%	-64.9%	-70.2%

Objective 1.2 By the end of calendar year 2012, reduce the proportion of under-age Maryland high school students that have ever smoked a whole cigarette by 54.6 percent from the calendar year 2000 baseline rate.

	CY2000	CY2008	CY2010	CY2012
Performance Measures	Actual	Actual	Actual	Projected
Input: Percentage of under-age high school students who ever				
smoked a whole cigarette	44.1%	25.7%	22.1%	20.0%
Outcome: Cumulative percentage change for high school students	N/A	-41.7%	-49.9%	-54.6%

Ever Smoked A Whole Cigarette (Objectives 1.1 and 1.2)



M00F03.06 CIGARETTE RESTITUTION FUND – TOBACCO USE PREVENTION AND **CESSATION PROGRAM - FAMILY HEALTH ADMINISTRATION (Continued)**

Goal 2. To reduce the proportion of Maryland youth and adults who currently smoke cigarettes.²

Objective 2.1 By end of calendar year 2012, reduce the proportion of under-age Maryland middle and high school youth and Maryland adults that currently smoke cigarettes, by 58.9 percent, 43.5 percent, and 20.0 percent respectively, from the calendar year 2000 baseline rate.

	CY2000	CY2008	CY2010	CY2012
Performance Measures	Actual	Actual	Actual	Projected
Input: Percent of under-age middle school students who currently				
smoke cigarettes	7.3%	3.5%	3.5%	3.0%
Percent of under-age high school students who currently smoke				
cigarettes	23.0%	15.3%	14.1%	13.0%
Percent of adults who currently smoke cigarettes	17.5%	12.4%	15.2%	14.0%
Outcome: Cumulative percentage change for middle school students	N/A	-52.1%	-52.1%	-58.9%
Cumulative percentage change for high school students	N/A	-33.5%	-38.7%	-43.5%
Cumulative percentage change for adults	N/A	-29.1%	-13.1%	-20.0%

Goal 3. To reduce the prevalence of current smoking among minority populations.²

Objective 3.1 By the end of calendar year 2012, reduce the proportion of African-American adults who currently smoke cigarettes by 22.7 percent from the calendar year 2000 baseline rate.

	CY2000	CY2008	CY2010	CY2012
Performance Measures	Actual	Actual	Actual	Projected
Input: Percent of adult African-Americans who smoke cigarettes	22.0%	14.4%	17.8%	17.0%
Outcome: Cumulative percentage change	N/A	-34.5%	-19.1%	-22.7%

Objective 3.2 By the end of calendar year 2012, reduce the proportion of Hispanic adults who currently smoke cigarettes by 67.0 percent from the calendar year 2000 baseline rate.

	CY2000	CY2008	CY2010	CY2012
Performance Measures	Actual	Actual	Actual	Projected
Input: Percentage of adult Hispanics who currently smoke cigarettes	21.2%	11.7%	7.8%	7.0%
Outcome: Cumulative percentage change	N/A	-44.8%	-63.2%	-67.0%

Calendar years were used for goals and objectives where data sources are the baseline and subsequent tobacco surveys. Data collection occurs only during the fourth quarter of the applicable calendar year (the second quarter of the fiscal year). Thus, objectives more closely relate to what has occurred by the end of any particular calendar year than they would to a fiscal year which ends six months after the last data is collected. All data has been updated to reflect updated analyses and any definitional changes. Where data is listed as "Actual" it represents results of analysis from the relevant data source. Where data is listed as "Projected" it represents a data point on which data has not yet been collected and the figure listed is the current projection of the value of that data point.

Adult smoking rates for calendar years 2000 and 2008 are from the Maryland Adult Tobacco Survey (MATS). MATS was not administered in 2010 due to budget restrictions. Therefore, Maryland Behavioral Risk Factor Surveillance System (BRFSS) data are used for adult smoking rates in 2010 and for 2012 projections. MATS and BRFSS data are not completely comparable due to different survey methodologies. Moving forward, the Department anticipates using the Behavioral Risk Factor Surveillance System (BRFSS) survey in place of the MATS. This survey will provide greater comparative capacities to results in other states and nationally. Both the MATS and the BRFSS surveys use a computerized random digit dial telephone survey methodology.

M00F03.06 PREVENTION AND DISEASE CONTROL — FAMILY HEALTH ADMINISTRATION

Appropriation Statement:	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	62.80	61.80	60.80
Number of Contractual Positions	2.64	5.00	5.00
01 Salaries, Wages and Fringe Benefits	5,092,231	5,327,226	5,149,998
02 Technical and Special Fees	73,370	130,488	125,797
03 Communication	14,005	75,368	13,533
04 Travel	131,034	94,440	191,745
07 Motor Vehicle Operation and Maintenance	2,675	1,819	2,648
08 Contractual Services	45,809,232 122,046	45,591,205 159,534	50,611,047 86,026
10 Equipment—Replacement	3,678	159,554	00,020
11 Equipment—Additional	242,874	102,459	105,082
12 Grants, Subsidies and Contributions	6,775,296	6,556,867	17,193,688
13 Fixed Charges	56,552	11,593	306,523
Total Operating Expenses	53,157,392	52,593,285	68,510,292
Total Expenditure	58,322,993	58,050,999	73,786,087
Original General Fund Appropriation	13,296,640	11,143,204	
Transfer of General Fund Appropriation	-1,754,222	17,383	
Net General Fund Expenditure	11,542,418	11,160,587	11,152,185
Special Fund Expenditure	32,710,788	34,201,876	48,318,254
Federal Fund ExpenditureReimbursable Fund Expenditure	14,019,787 50,000	12,638,536 50,000	14,315,648
Total Expenditure	58,322,993	58,050,999	73,786,087
Special Fund Income: M00318 Grant Activity—Prior Fiscal Years	20,045 1,184,081 49,984 650	22,665 1,060,500 5,000	22,665 899,861
swf305 Cigarette Restitution Fund	31,456,028	33,113,711	47,395,728
Total	32,710,788	34,201,876	48,318,254
Federal Fund Income: 20.600 State and Community Highway Safety	184,423	177,278	179,830
93.136 Injury Prevention and Control Research and		•	1,7,030
State and Community Based Programs 93.283 Centers for Disease Control and Prevention— Investigations and Technical	1,039,255	1,145,506	1,137,893
Assistance	10,255,234	8,852,492	8,904,055
Support for Community Transformation Grants 93.544 The Affordable Care Act: Coordinated Chronic Disease Prevention and Health Pro-			1,945,289
motion Program			696,416
93.723 Prevention and Wellness-State, Territories and Pacific Islands, Recovery Act	741,316	497,772	
Grant	1,799,559	1,965,488	1,452,165
Total	14,019,787	12,638,536	14,315,648
Reimbursable Fund Income: R30B21 USM-Baltimore	50,000	50,000	

M00F05.01 POST MORTEM EXAMINING SERVICES - OFFICE OF THE CHIEF MEDICAL EXAMINER

PROGRAM DESCRIPTION

Sections 5-301 to 312, of the Health-General Article establish the following objectives for the Office of the Chief Medical Examiner: to investigate violent and suspicious deaths or those unattended by a physician; to keep reports of all investigated deaths; to perform autopsies when necessary and in all cases to determine the cause and manner of death; to complete death certificates with the required information; to furnish the State's Attorney records relating to every death in which, in the judgment of the medical examiner, further investigation is deemed advisable; and to make the Office's records available to courts, the family of the deceased and others. Title 10, Subtitle 35, of the Code of Medical Regulations mandates the involvement of the Office of the Chief Medical Examiner to investigate all deaths of firefighters and State Fire Marshal personnel; to allow for cornea tissue removal and internal organs for transplantation; to report any communicable disease related death to the appropriate health officer; and to investigate deaths in a State funded or State operated facility.

MISSION

The mission of the Office of the Chief Medical Examiner is to: provide competent, professional, thorough and objective death investigations in cases mandated in Maryland statute, thus assisting State's Attorneys, courts, law enforcement agencies and especially families in understanding related issues; strengthen partnerships between the Federal, State and local governments, and the business community through the training and education of physicians, other health professionals, members of the legal and law enforcement profession, as well as other individuals involved in death investigations; cooperate with and support research programs directed at increasing knowledge of the pathology of disease and other conditions contributing to injury and death in our communities; and protect and promote the health of the public and assist the development of programs to prevent injury and death whenever possible.

VISION

The vision of the Office of the Chief Medical Examiner is a world class and professional death investigation system grounded in the principles of quality, accountability, efficiency, objectivity and sensitivity towards each victim's family members.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Provide timely death investigation with sensitivity and balance towards family members.

Objective 1.1 During fiscal year 2013, ninety-nine percent of all medical examiner cases requiring further examination will be examined and ready for release within 24 hours of admission to the Office of the Chief Medical Examiner.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total deaths investigated	9,971	10,067	10,075	10,075
Output: Cases examined	4,005	3,892	4,000	4,000
Quality: Percent of cases released within 24 hours	99%	99%	99%	99%

Goal 2. Provide State's Attorney with autopsy reports on all medical examiner cases where further investigation is deemed advisable.

Objective 2.1 By fiscal year 2013, ninety percent of all autopsy reports will be completed and forwarded, when necessary, to the State's Attorney's office within 60 working days following the investigation.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Examinations performed	4,005	3,892	4,000	4,000
Number of Medical Examiners (FTE)	15.1	15.1	15.0	15.0
Outcome: Percent of reports completed within 60 days	72%	67%	90%	90%
Efficiency: Ratio of autopsies to Medical Examiners	265	258	267	267

OFFICE OF THE CHIEF MEDICAL EXAMINER

M00F05.01 POST MORTEM EXAMINING SERVICES

Appropriation Statement:			
	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	77.00	76.40	81.40
Number of Contractual Positions	7.37	5,55	5.55
01 Salaries, Wages and Fringe Benefits	7,487,452	7,048,117	7,314,587
02 Technical and Special Fees	608,557	537,925	552,432
03 Communication	74,835 2,238 683,384 8,732 970,057 612,507 207,950 287,008 12,252	64,075 4,340 562,644 10,434 1,019,947 601,021 120,869	74,695 4,124 562,644 9,436 1,186,740 599,537 8,762 27,450
-	2,858,963	2,397,436	2,473,388
Total Operating Expenses Total Expenditure	10,954,972	9,983,478	10,340,407
Original General Fund Appropriation Transfer of General Fund Appropriation	10,007,811 621,592	9,628,392 52,780	
Net General Fund ExpenditureFederal Fund Expenditure	10,629,403 263,024 62,545	9,681,172 205,256 97,050	10,133,938 206,469
Total Expenditure	10,954,972	9,983,478	10,340,407
Federal Fund Income: 93.069 Public Health Emergency Preparedness	143,774 119,250	205,256	206,469
Total	263,024	205,256	206,469
Reimbursable Fund Income: D15A05 Executive Department-Boards, Commissions and Offices	62,545	97,050	

M00F06.01 OFFICE OF PREPAREDNESS AND RESPONSE

PROGRAM DESCRIPTION

The Office of Preparedness and Response (OP&R) is an office under the Deputy Secretary for Public Health Services that oversees programs to enhance the preparedness activities for Emergency Support Function 8 (ESF8): Public Health and Medical on the State and local levels for the State of Maryland. Projects in this Office are designed to establish a process for strategic leadership, direction, coordination, and assessment of activities to ensure state and local readiness. Further, interagency collaboration and preparedness for bioterrorism and other health threats and emergencies are key aspects of the work conducted under the leadership of OP&R. All of the projects in this office are federally funded. Federal resources include: (1) the Centers for Disease Control and Prevention (CDC) Public Health Preparedness and Response for Bioterrorism Grant; (2) the CDC Cities Readiness Initiative (CRI); and (3) the Department of Health and Human Services, Hospital Preparedness Program.

MISSION

OP&R organizes and prepares for public health and medical emergencies through statewide partnerships with public, private, and government agencies to coordinate an effective emergency response for the health and safety of all residents of Maryland.

VISION

A prepared Maryland.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To maintain and improve the technical expertise of Office of Preparedness and Response, in public health preparedness and emergency response.

Objective 1.1 By fiscal year 2013, 98 percent of local health department staff will receive relevant, state-of-the-art training and continuous education opportunities.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of staff who received the required public				
health and emergency response trainings	95%	98%	98%	98%

Goal 2. To expand compliance with the National Incident Management System (NIMS) for our partners at the State and local levels (including hospitals).

Objective 2.1 By fiscal year 2013, 100 percent of the local health departments and hospitals will be compliant with the National Incident Management System (NIMS).

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of local health departments that are NIMS compliant	98%	100%	100%	100%
Percent of hospitals that are NIMS compliant	98%	100%	100%	100%

Goal 3. To develop and implement operational preparedness plans and programs to address current and emerging public health

Objective 3.1 By fiscal year 2013, 100 percent of the State and local health department operational plans will be completed and 100 percent of local health departments will have preparedness exercises every year.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of local health departments that completed				
preparedness related operational plans	100%	100%	100%	100%
Percent of local health departments that exercised preparedness				
related operational plans	100%	100%	100%	100%

OFFICE OF PREPAREDNESS AND RESPONSE

M00F06.01 OFFICE OF PREPAREDNESS AND RESPONSE

Appropriation	Statement:
11ppi opi muon	Deatement.

Appropriation Statement.	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	24.00	23.00	23.00
01 Salaries, Wages and Fringe Benefits	1,703,033	2,197,484	1,943,782
03 Communication	207,356 79,534 12,393	103,572 33,516 19,738	129,331 50,228 8,000
08 Contractual Services	12,393 17,458,294 861,276 35,325	19,738 10,391,967 162,521	9,219,693 424,802
10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	2,216,377 2,319,580 251,615	200,000 3,971,114 322,175	149,000 3,581,743 323,358
Total Operating Expenses	23,441,750	15,204,603	13,886,155
Total Expenditure	25,144,783	17,402,087	15,829,937
Federal Fund Expenditure	25,144,783	17,402,087	15,829,937
Federal Fund Income:			
93.008 Medical Reserve Corps Small Grant Program 93.069 Public Health Emergency Preparedness	10,000 18,365,840	10,812,043	9,279,856
of Volunteer Health Professionals	33,820 51,757		10,540
Program	6,683,366	6,590,044	6,539,541
Total	25,144,783	17,402,087	15,829,937

SUMMARY OF CHRONIC DISEASE SERVICES

	2011 Actual	2012 Appropriation	2013 Allowance
Total Number of Authorized Positions	530.05	528.05	522.05
Total Number of Contractual Positions	25.12	16.94	13.97
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	32,348,906 1,374,603 11,237,151	33,903,363 1,027,632 11,763,574	34,370,798 914,255 11,243,460
Original General Fund Appropriation Transfer/Reduction	38,852,807 793,210	40,365,835 542,626	
Net General Fund Expenditure	39,646,017 4,640,334 674,309	40,908,461 5,133,334 652,774	41,713,722 4,148,274 666,517
Total Expenditure	44,960,660	46,694,569	46,528,513

M00103.01 SERVICES AND INSTITUTIONAL OPERATIONS – WESTERN MARYLAND CENTER

PROGRAM DESCRIPTION

Western Maryland Hospital Center (WMHC), a specialty hospital and comprehensive care facility, operated by the State of Maryland, provides a wide range of health and rehabilitative services for the residents of Maryland. The Center operates by law as set forth in the Annotated Code of Maryland (Health Article 19, Section 501-507) for the treatment of patients who need constant medical and nursing care by reason of chronic illness or infirmity or who have chronic disability amenable to rehabilitation.

MISSION

We give Marylanders a second chance for quality of life through exceptional rehabilitation and healthcare services in our healing environment.

VISION

Our exceptional people and healing environment will provide comfort in mind, body, and spirit to those whose lives we touch.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To operate with a "Culture of Safety," free from accidents, injuries, and medication errors for all who live, rehabilitate, and work at Western Maryland Hospital Center.

Objective 1.1 The WMHC patient/resident fall rate will continue to improve from fiscal year 2011 levels.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of Patient Care Days (PCDs)	24,090	25,287	28,548	27,010
Number of falls	60	49	48	43
Outcome: Patient/resident fall rate per 1,000 PCDs	2.5	1.9	1.7	1.6

Objective 1.2 The WMHC patient/resident medication error rate will improve from fiscal year 2011 levels.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of doses administered	821,348	823,083	965,000	965,000
Number of medication errors	462	205	243	300
Outcome: Medication error rate per opportunity	0.06%	0.03%	0.03%	0.03%

Goal 2. Provide monitoring and intervention sufficient to prevent Ventilator Associated Pneumonia (VAPs) among ventilated patients/residents of Western Maryland Hospital Center.

Objective 2.1 The WMHC patient/resident VAP rate will continue to improve from fiscal year 2011 levels.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of PCDs	24,090	25,287	28,548	27,010
Number of Ventilator Associated Pneumonia (VAPs)	26	55	31	29
Outcome: Rate of VAP occurrence per 1,000 PCDs	1.08	2.18	1.09	1.07

Goal 3. Ensure quality care for all patients

Objective 3.1 The WMHC patient/resident nosocomial (acquired within the facility) pressure ulcer rate will continue to improve from fiscal year 2011 levels.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of PCDs	24,090	25,287	28,548	27,010
Number of nosocomial pressure ulcers	18	18	18	17
Outcome: Nosocomial pressure ulcers rate per 1,000 PCDs	0.75	0.71	0.63	0.63

M00103.01 SERVICES AND INSTITUTIONAL OPERATIONS – WESTERN MARYLAND CENTER (Continued)

Goal 4. Provide a program that emphasizes optimal dialysis through ensuring dialysis adequacy.

Objective 4.1 During fiscal year 2012 at least 91 percent of hemodialysis treatments performed at WMHC will yield a Urea Reduction Rate (URR) >65 percent.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of dialysis treatments	3,015	3,307	3,200	3,250
Outcome: Percentage with URR > 65 percent	96.4%	97.1%	91.0%	96.0%

OTHER PERFORMANCE MEASURES*

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census				
Admissions	132	127	197	197
Discharges	123	142	188	201
Inpatients Treated	201	212	267	271
Average Daily Inpatients Treated	66	70	78	74
Beds Operated	123	123	123	123
Occupancy Percent	53.7%	56.9%	63.4%	60.2%
Chronic Hospital - Complex				
Patient Days	3,650	4,877	9,150	9,125
Average Daily Inpatients Treated	10	13	25	25
Per Diem Cost	\$1,241	\$1,021	\$894	\$734
Average Length of Stay	66	57	55	53
Cost per Admission	\$81,910	\$58,179	\$49,178	\$38,882
Traumatic Brain Injury Unit		•		
Patient Days	1,825	1,844	1,830	1,825
Average Daily Inpatients Treated	5	5	5	5
Per Diem Cost	\$1,186	\$1,007	\$887	\$1,056
Average Length of Stay	84	80	75	72
Cost per Admission	\$99,664	\$80,569	\$66,552	\$76,056
Comprehensive Care - Skilled				
Patient Days	14,965	14,241	10,980	10,220
Average Daily Inpatients Treated	41	39	30	28
Per Diem Cost	\$443	\$497	\$428	\$578
Average Length of Stay	365	365	366	365
Cost per Admission	\$161,696	\$181,436	\$156,540	\$210,956
Comprehensive Care - Vent				
Patient Days	3,650	4,619	6,588	5,840
Average Daily Inpatients Treated	10	13	18	16
Per Diem Cost	\$616	\$534	\$408	\$489
Average Length of Stay	309	295	366	365
Cost per Admission	\$190,203	\$157,558	\$149,369	\$178,604

Note: * Totals may not add due to rounding.

M00I03.01 SERVICES AND INSTITUTIONAL OPERATIONS – WESTERN MARYLAND CENTER (Continued)

OTHER PERFORMANCE MEASURES*

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Ancillary Services				
Patient Days	24,090	25,581	28,548	27,010
Ancillary Services Per Diem Cost	\$194	\$192	\$165	\$182
Renal Dialysis Services				
Patients Treated	43	34	43	40
Treatments	3,015	3,307	3,200	3,250
Average Cost Per Treatment	\$348	\$331	\$356	\$364
Hospital Patient Recoveries				
Medicaid, Medicare, Insurance and Sponsors	\$6,300,478	\$9,785,187	\$6,076,918	\$6,811,802
Disproportionate Share Payments	\$41,856	\$82,695	\$80,623	\$80,623
Project Summary:				
General Administration	2,115,136	2,293,103	2,071,581	2,083,483
Dietary Services	819,066	639,465	748,363	650,319
Household and Property Services	2,597,315	2,574,735	2,638,233	2,674,895
Hospital Support Services	1,443,601	1,579,883	1,301,782	1,630,137
Patient Care Services	9,663,379	10,389,021	11,530,193	11,461,363
Ancillary Services	3,607,786	3,820,863	3,620,172	3,807,574
Renal Dialysis Services	332,850	254,373	399,886	395,192
Non-Reimbursable Services	1,371,784	1,820,401	1,786,096	1,836,477
Total	21,950,917	23,371,844	24,096,306	24,539,410

Note: * Totals may not add due to rounding.

M00103.01 SERVICES AND INSTITUTIONAL OPERATIONS — WESTERN MARYLAND CENTER

Appropriation Statement:	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	279.75	278.75	275.75
Number of Contractual Positions	11.91	6.17	6.17
01 Salaries, Wages and Fringe Benefits	17,685,937	18,206,079	18,548,409
02 Technical and Special Fees	712,210	568,835	511,190
O3 Communication O4 Travel	27,239 3,066 539,401 26,319 1,257,701 3,002,917 59,933 15,378 1,041 40,702 4,973,697 23,371,844 20,928,807 622,636 21,551,443 1,146,092 674,309 23,371,844	43,520 3,004 563,344 22,135 1,339,086 3,299,818 5,000 45,485 5,321,392 24,096,306 21,997,108 313,102 22,310,210 1,133,322 652,774 24,096,306	39,152 1,742 558,191 22,884 1,265,429 3,538,896 5,000 48,517 5,479,811 24,539,410 22,702,933 1,169,960 666,517 24,539,410
Special Fund Income: M00304 Hospice of Washington County M00307 Donations M00308 Employee Food Sales M00309 Lycher Contractual Food Sales M00310 Renal Dialysis Collections M00332 Nursing Home Provider Fee Total	20,469 1,041 8,747 58,410 839,555 217,870 1,146,092	63,817 5,000 27,545 72,505 740,155 224,300 1,133,322	27,300 5,000 9,947 78,323 785,344 264,046 1,169,960
Reimbursable Fund Income: M00M07 DHMH-Potomac Center	674,309	652,774	666,517

M00104.01 SERVICES AND INSTITUTIONAL OPERATIONS – DEER'S HEAD CENTER

PROGRAM DESCRIPTION

Deer's Head Hospital Center (DHHC) provides:

- Chronic hospital care and treatment to patients requiring acute rehabilitation, as well as complex medical management for respiratory, coma, traumatic brain injury, spinal cord injury, wound management, dementia, cancer care, and quarantined tuberculosis (referred by health departments throughout the State of Maryland).
- Long-term comprehensive care for patients no longer in need of hospital level care but whose needs require services that are beyond those typically offered in private sector nursing homes, and
- Inpatient and outpatient renal dialysis services.

MISSION

Deer's Head Hospital Center provides compassionate interdisciplinary care to meet the needs of our community.

VISION

Deer's Head Hospital Center will be the provider and employer of choice, offering quality state-of-the-art care in a team environment.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To operate with a "Culture of Safety," free from accidents, injuries, and medication errors for all who reside and/or those who rehabilitate at Deer's Head Hospital Center (DHHC).

Objective 1.1 During fiscal year 2013 DHHC estimates that the patient/resident fall rate will be 5.63 falls per 1,000 Patient Care Days (PCDs).

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of PCDs	27,375	27,010	26,718	26,645
Number of falls	296	265	150	150
Outcome: Fall rate per 1,000 PCDs	10.81	9.81	5.61	5.63

Objective 1.2 During fiscal year 2013, the medication error rate will remain less than 4.7 errors per 1000 Patient Care Days (PCDs).

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of PCDs	27,375	27,010	26,718	26,645
Number of medication errors	134	74	125	125
Outcome: Medication error rate per 1,000 PCDs (2010, 2011, 2012)	4.89	2.74	4.68	4.69

Goal 2. To ensure quality of care for all patients.

Objective 2.1 During fiscal year 2013, the nosocomial pressure ulcer rate will be 1.05 per 1,000 Patient Care Days (PCDs)

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of PCDs	27,375	27,010	26,718	26,645
Number of patients/residents with Nosocomial pressure ulcers	42	34	30	28
Outcome: Nosocomial pressure ulcer rate per 1,000 PCDs	1.53	1.26	1.12	1.05

Goal 3. Improve quality and accessibility to a consistently increasing end stage renal disease population.

Objective 3.1 The percentage of hemodialysis patients who achieve a URR (urea reduction rate, measuring adequacy of dialysis) of 65 will be equal to or greater than the Mid Atlantic Renal Coalition goal of 96 percent.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of URR tests done	945	820	820	820
Number of URR test results greater than 65	850	723	785	785
Outcome: Percent of hemodialysis patients who achieve URR of 65	90%	88%	96%	96%

M00I04.01 SERVICES AND INSTITUTIONAL OPERATIONS – DEER'S HEAD CENTER (Continued)

Objective 3.2 The percentage of hemodialysis patients who achieve a Kt/V of 1.2 or greater will be equal to or greater than the Mid Atlantic Renal Coalition goal of 90 percent.

the Mid Atlantic Renal Coalition goal of 90 percent.				
	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of Kt/V tests done	748	723	720	720
Number of Kt/V tests greater than 1.2	681	656	648	648
Outcome: Hemodialysis patients who achieve Kt/V of 1.2 or greater	91%	91%	90%	90%
OTHER PERFORMANCE ME.	ASURES			
Performance Measures (Totals may not add due to rounding)	2010	2011	2012	2013
Inpatient Census	Actual	Actual	Estimated	Estimated
Admissions	222	179	179	222
Discharges	217	184	184	217
Inpatients Treated	295	253	249	253
Average Daily Inpatients Treated	75	74	73	73
Beds Operated	114	114	114	114
Inpatient Census Occupancy Percent	66%	65%	64%	64%
Chronic Hospital - Complex				
Patient Days and Average Length of Stay	365	365	366	365
Average Daily Inpatients Treated	1	1	1	1
Per Diem Cost	\$1,151	\$1,153	\$1,189	\$1,219
Cost per Admission	\$420,119	\$420,831	\$435,176	\$445,074
Chronic Hospital - Regular	Ψ 120,119	Ψ.20,051	Ψ 155,176	Ψ (15,0 / 1
Patient Days	5,840	5,110	8,052	8,030
Average Daily Inpatient Treated	16	14	22	22
Per Diem Cost	\$370	\$391	\$321	\$418
Average Length of Stay	47	29	29	29
Cost per Admission	\$17,369	\$11,327	\$9,316	12,118
Comprehensive Care - Skilled	\$17,505	Φ11,527	\$7,510	12,116
Patient Days	21,170	21,535	18,300	18,250
Average Daily Inpatient Treated	58	59	50	50
Per Diem Cost	\$528	\$515	\$595	\$586
	365	365	366	365
Average Length of Stay	\$192,546	\$187,802	\$217,805	\$213,958
Cost per Admission	\$192,340	\$107,002	\$217,803	\$213,936
Ancillary Services	27 275	27.010	26 710	26 645
Patient Days	27,375	27,010	26,718	26,645 \$112
Ancillary Services Per Diem Cost	\$106	\$105	\$106	\$112
Renal Dialysis Services	1.50	121	121	121
Patients Treated	158	121	121	121
Treatments	14,786	11,182	12,168	10,294 \$403
Average Cost Per Treatment	\$359	\$390	\$400	\$403
Hospital Patient Recoveries	Φ4 O5O 547	Ф 7 200 11 <i>С</i>	P4 764 170	Ø6 222 112
Medicare, Insurance and Sponsors	\$4,959,547	\$7,308,116		\$5,223,112
Disproportionate Share Payments	\$26,185	\$32,613	\$31,796	\$31,796
Project Summary:	1.051.602	1 00 4 022	1 741 104	1 050 000
General Administration	1,951,603	1,984,832	1,741,104	1,870,882
Dietary Services	1,035,853	949,154	1,059,513	1,015,181
Household and Property Services	2,666,088	2,552,300	2,745,272	2,708,986
Hospital Support Services	1,098,071	1,013,484	1,110,470	1,036,721
Patient Care Services	7,858,560	8,091,589	8,681,476	8,640,945
Ancillary Services	2,047,061	1,983,302	2,009,102	2,152,012
Renal Dialysis Services	1,727,642	1,519,913	1,251,314	1,586,062
Non-Reimbursable Services	4,157,604	3,494,242	4,000,012	2,978,314
Total	22,542,482	21,588,816	22,598,263	21,989,103

M00I04.01 SERVICES AND INSTITUTIONAL OPERATIONS — DEER'S HEAD CENTER

Appropriation Statement:

	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	250.30	249.30	246.30
Number of Contractual Positions	13.21	10.77	7.80
01 Salaries, Wages and Fringe Benefits	14,662,969	15,697,284	15,822,389
02 Technical and Special Fees	662,393	458,797	403,065
03 Communication	44,769	58,596	47,342
04 Travel	523	3,113	523
06 Fuel and Utilities	722,893	841,155	751,786
07 Motor Vehicle Operation and Maintenance	22,147	17,298	18,853
08 Contractual Services	2,250,145	2,012,070	2,033,022
09 Supplies and Materials	3,029,327	3,429,436	2,841,610
10 Equipment—Replacement	91,773	30,000	30,000
11 Equipment—Additional	54,950		
12 Grants, Subsidies and Contributions	-675		
13 Fixed Charges	47,602	50,514	40,513
Total Operating Expenses	6,263,454	6,442,182	5,763,649
Total Expenditure	21,588,816	22,598,263	21,989,103
Original General Fund Appropriation	17,924,000	18,368,727	
Transfer of General Fund Appropriation	170,574	229,524	
Net General Fund Expenditure	18,094,574	18,598,251	19,010,789
Special Fund Expenditure	3,494,242	4,000,012	2,978,314
Total Expenditure	21,588,816	22,598,263	21,989,103
Special Fund Income:			
M00308 Employee Food Sales	32,356	36,365	31,955
M00314 Renal Dialysis Collections	2,797,611	3,567,408	2,505,489
M00332 Nursing Home Provider Fee	267,281	256,639	319,290
M00417 Coastal Hospice by the Lake	140,129	139,600	121,580
swf316 Strategic Energy Investment Fund	256,865		
Total	3,494,242	4,000,012	2,978,314

M00J02.01 LABORATORY SERVICES - LABORATORIES ADMINISTRATION

PROGRAM DESCRIPTION

Assist the Department to protect the people in Maryland against the spread of communicable and infectious diseases by identifying the cause of disease outbreaks, by continuous laboratory-based disease surveillance and by laboratory monitoring for the emergence and reemergence of infectious disease agents in the State; to screen all newborn babies in the State for hereditary metabolic disorders; to provide laboratory data for environmental safety and enforcement of environmental protection laws; to ensure reliable and safe medical laboratory services; and to support enforcement and surveillance programs of DHMH, local health departments, other State agencies and various federal agencies to protect the public health.

MISSION

It shall be the mission of this Administration to promote, protect and preserve the health and well-being of the people in Maryland from the consequences of communicable diseases, treatable genetic disorders, environmental factors, and from unsafe food, drugs, and consumer products by promoting and enforcing standards of quality in cooperation with both public and private agencies at the local, State, and federal levels. This mission shall be accomplished with maximum public benefit at a minimum cost to the people in Maryland.

VISION

We envision a future in which all citizens of Maryland are protected from infectious diseases, environmental hazards, hereditary disorders and substandard consumer products through surveillance, enforcement of standards, assessment and leadership skills provided by the State Public Health Laboratory System.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Adopt cutting edge scientific technology to improve the quality and reliability of public health laboratory practice for prevention of disease and promotion of health.

Objective 1.1 During fiscal year 2013, maintain the number of genetic amplification methods for detection and characterization of thirty emerging and reemerging infectious diseases – such as West Nile Virus and other mosquito-borne viral diseases, food borne viruses and enteric viruses – and bioterrorism agents and to validate and implement molecular methods to detect and characterize anti-microbial and antiviral drug resistance.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of genetic amplification techniques	28	28	30	30

Objective 1.2 During fiscal year 2013, maintain pulse field gel electrophoresis (PFGE) to identify ten microorganisms causing food borne and contagious diseases for submission to the National PulseNet Center and identify patterns of infectious agents to allow early detection of potential disease outbreaks.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Types of microbes identified by PFGE	9	9	10	10

Goal 2. Maintain Newborn Screening to screen for hereditary disorders to prevent intellectual disability, other defects, and death in all babies born in Maryland.

Objective 2.1 During fiscal year 2013, maintain the number of hereditary disorders screened in newborns to 55.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of hereditary disorders tested for in newborn babies	53	53	55	55

M00J02.01 LABORATORY SERVICES – LABORATORIES ADMINISTRATION (Continued)

Objective 2.2 During fiscal year 2013, maintain turnaround time for test results for newborn screenings within 3 business days.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of tests	10,817,724	9,459,740	9,520,000	9,520,000
Quality: Turnaround time for test results (days)	4*	4	3	3

Goal 3. Maintain laboratory preparedness and response to bioterrorism and chemical terrorism.

Objective 3.1 During fiscal year 2013, maintain statewide network of clinical, environmental and veterinary laboratories to serve as sentinels for early detection of potential agents of bioterrorism which are linked to the National Laboratory Response Network through the State Public Health Laboratory.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of clinical, environmental and veterinary labs				
in Maryland linked to National Laboratory Bioterrorism Network	47	47	47	47

Goal 4. Promote quality and reliability of laboratory test results to support public health and environmental programs.

Objective 4.1 During fiscal year 2013, maintain 98 percent accuracy of infectious bacterial disease testing, viral disease testing, and newborn screening for hereditary disorders, and 95 percent accuracy of environmental testing, based on national proficiency testing service.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent accuracy of infectious bacterial disease testing				
in proficiency testing	99%	97%	98%	98%
Percent accuracy of viral disease testing in proficiency testing	98%	100%	98%	98%
Percent accuracy of newborn screening in proficiency testing	1 00%	99%	98%	98%
Percent accuracy of environmental testing in proficiency testing	92%	97%	95%	95%

OTHER PERFORMANCE MEASURES

Performance Measures	2010 Actual	2011 Actual	2012 Estimated	2013 Estimated
Laboratory Services:	11ctuui	1101441	Lightinated	Listimated
Public health microbiology	114,983	85,092	85,000	85,000
Virology and immunology	351,298	356,892	357,000	357,000
Newborn and childhood screening	10,822,179	9,459,740	9,520,000	9,520,000
Molecular biology	267,688	236,787	237,000	237,000
Environmental microbiology	47,829	44,710	45,000	45,000
Environmental chemistry	118,339	110,709	111,000	111,000
Total Tests Performed	11,722,316	10,293,930	10,355,000	10,355,000
Laboratory Fee Collections	\$5,143,638	\$4,749,135	\$4,830,000	\$4,830,000
Drug Control:				
Permits/controlled dangerous substances	18,320	17,814	18,100	18,500
CDS and other site inspections	1,045	883	985	985
Pharmacy inspections	415	361	365	365

Note: * Turnaround time for test results for newborn screening was stated incorrectly in fiscal year 2010. It should have been reported as being four days.

LABORATORIES ADMINISTRATION

M00J02.01 LABORATORY SERVICES

Appropriation Statement:

Appropriation Statement.	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	233.00	229.00	228.00
Number of Contractual Positions	3.94	3.88	3.88
01 Salaries, Wages and Fringe Benefits	16,653,458	16,710,044	16,711,948
02 Technical and Special Fees	133,448	114,056	111,167
03 Communication 04 Travel	135,525 45,051 18,579 1,223,125 4,704,739 39,608 855,326 30,000 72,622 7,124,575	138,997 6,299 26,420 1,494,310 4,277,211 105,000 50,559 6,098,796	124,389 30,000 16,828 1,074,630 4,033,418 66,359 5,345,624
Total Expenditure	23,911,481	22,922,896	22,168,739
Original General Fund Appropriation Transfer of General Fund Appropriation	18,845,952	18,536,538 154,137	
Net General Fund Expenditure	18,845,952 559,831 4,040,670 465,028 23,911,481	18,690,675 574,815 3,249,104 408,302 22,922,896	18,338,390 507,615 2,894,863 427,871 22,168,739
Tom Lapondiato	25,711,401	22,722,070	22,100,737

M00J02.01 LABORATORY SERVICES—LABORATORIES ADMINISTRATION

Special Fund Income:			
M00315 Local County Health Departments	559,831	574,815	507,615
nnv			
Federal Fund Income:	10.000		
BF.M00 Tuberculosis Consortium Contract	40,838	24,209	
10.479 Food Safety Cooperative Agreements	137,269	205,000	100,000
16.754 Harold Rogers Prescription Drug Monitoring			
Program	43,289		
93.065 Laboratory Leadership, Workforce Training			
and Management Development, Improving			
Public Health Laboratory Infrastructure	30,000		
93.069 Public Health Emergency Preparedness	1,224,369	879,579	577,721
93.116 Project Grants and Cooperative Agreements			
for Tuberculosis Control Programs	140,059	184,181	188,315
93.217 Family Planning-Services	87,651	42,500	91,200
93.283 Centers for Disease Control and			
Prevention— Investigations and Technical			
Assistance	932,763	677,862	659,501
93.448 Food Safety and Security Monitoring Project	224,786	141,215	173,521
93.521 The Affordable Care Act: Building			
Epidemiology Laboratory, and Health Informa-			
tion Systems Capacity in the Epidemiology and			
Laboratory Capacity for Infectious Disease			
(ELC) and Emerging Infections Program (EIP)			
Cooperative Agreements	20,590	119,342	169,839
93.940 HIV Prevention Activities-Health Department			
Based	691,767	610,626	553,026
93.977 Preventive Health Services-Sexually			
Transmitted Diseases Control Grants	467,289	364,590	381,740
Total	4,040,670	3,249,104	2,894,863
Reimbursable Fund Income:			
K00A12 DNR-Resource Assessment Service	96,000	44,996	96,152
O00B01 DPSCS -Division of Correction—Headquarters		51,690	90,132
	22,396	31,090	
R30B21 USM-Baltimore	516		21 200
R30B22 USM-College Park	24,219	120 475	31,200
U00A04 MDE-Water Management Administration	126,692	138,475	110,405
U00A05 MDE-Science Services Administration	75,772	53,741	65,214
U00A07 MDE-Air and Radiation Management Administration	46,277	45,000	48,100
V00D01 Department of Juvenile Services	73,156	74,400	76,800
Total	465,028	408,302	427,871

SUMMARY OF DEPUTY SECRETARY — BEHAVIORAL HEALTH AND DISABILITIES

	2011	2012	2013
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	3,609.05	3,569.95	3,660.95
Total Number of Contractual Positions	205.51	230.96	223.42
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	256,031,957	260,005,540	262,615,124
	10,513,854	10,719,015	10,260,116
	1,667,923,763	1,796,629,182	1,831,531,293
Original General Fund Appropriation	1,197,292,728	1,256,850,288	_
Transfer/Reduction	14,904,055	7,605,027	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	1,212,196,783 12,146	1,264,455,315	
Net General Fund Expenditure	1,212,184,637	1,264,455,315	1,282,507,922
	44,568,792	51,332,972	47,305,849
	667,255,814	739,630,527	763,192,402
	10,460,331	11,934,923	11,400,360
Total Expenditure	1,934,469,574	2,067,353,737	2,104,406,533

M00K01.01 EXECUTIVE DIRECTION – DEPUTY SECRETARY FOR BEHAVIORAL HEALTH AND DISABILITIES

PROGRAM DESCRIPTION

The Deputy Secretary for Behavioral Health and Disabilities is responsible for providing executive oversight and management of the three administrations under its purview: the Alcohol and Drug Abuse Administration (ADAA), the Developmental Disabilities Administration (DDA), and the Mental Hygiene Administration (MHA). The role of the Deputy Secretary and the staff is to ensure compliance and consistency in the area of policy and services, coordination in the area of dual diagnoses, and quality of services in the facilities operated by MHA and DDA.

This program shares the goals and objectives of Alcohol and Drug Abuse Administration, Mental Hygiene Administration and Developmental Disabilities Administration.

MISSION

The mission of the Office of the Deputy Secretary for Behavioral Health and Disabilities is to develop an integrated system for planning, services and policy across the three administrations.

VISION

To provide the best in quality of care and services to our mentally ill, intellectually disabled, and substance abusing citizens.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. The Resident Grievance System (RGS) will conduct timely interviews and referrals (Information/Assistance), thorough investigations (Grievances), and assist residents who refuse medication (Clinical Review Panels) in the State operated mental health facilities, State residential centers for individuals with intellectual disability, and the forensic residential center.

Objective 1.1 95 percent of all grievances will be resolved within 65 working days.

2010 2011 2012

Performance MeasuresActualActualEstimatedInput: Number of requests for RGS services3,378*3,652*3,576*3,614*Output: Percent of grievances processed within 65 days95%95%95%

2013

Goal 2. The Resident Grievance System will work toward prevention of grievances by responding to residents' concerns. Grievances filed will be successfully mediated and resolved at the lowest possible level.

Objective 2.1 Grievances will decline as the number of information/assistance interactions provided to residents increases.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of grievances	1,048*	1,027*	1,101*	1,064*
Number of information/assistance interactions	2,144*	2,433*	2,300*	2,371*
Number of Clinical Review Panels	186	182	175	179

Objective 2.2 98 percent of all grievances will be closed by Stage 3.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of grievances resolved by:				
Stage 1 – Rights Advisor	68.0%	83.0%	75.5%	75.0%
Stage 2 – Unit Director	9.0%	11.5%	10.0%	12.0%
Stage 3 – Superintendent	20.0%	3.5%	12.0%	11.0%
Stage 4 – Central Review Committee	3.0%	2.0%	2.5%	2.0%

Note: * In fiscal year 2010, there were 9 mental health facilities, 3 state residential centers, and 1 forensic residential center. In fiscal year 2011, there were 7 mental health facilities, 3 state residential centers, and 1 forensic residential center. In fiscal years 2012 and 2013, there are 7 mental health facilities, 2 state residential centers, and 1 forensic residential center.

M00K01.01 EXECUTIVE DIRECTION — DEPUTY SECRETARY FOR BEHAVIORAL HEALTH AND DISABILITIES

Appropriation Statement:

Appropriation Statement:	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	16.00	16.00	16.00
01 Salaries, Wages and Fringe Benefits	1,414,155	1,447,641	1,464,622
03 Communication	7,463 20,982 486,207 4,260 2,915 1,909	7,867 21,495 569,985 5,392 4,800 1,764	7,691 21,207 591,697 5,419 4,320 1,682
Total Operating Expenses	523,736	611,303	632,016
Total Expenditure	1,937,891	2,058,944	2,096,638
Original General Fund Appropriation Transfer of General Fund Appropriation	2,020,722 -85,081	1,916,839 12,105	
Net General Fund ExpenditureReimbursable Fund Expenditure	1,935,641 2,250	1,928,944 130,000	1,957,638 139,000
Total Expenditure	1,937,891	2,058,944	2,096,638
Reimbursable Fund Income: M00L01 DHMH-Mental Hygiene Administration M00M01 DHMH-Developmental Disabilities Administration	2,250	65,000 65,000	69,500 69,500
Total	2,250	130,000	139,000

M00K02.01 ALCOHOL AND DRUG ABUSE ADMINISTRATION

PROGRAM DESCRIPTION

Alcohol and Drug Abuse Administration (ADAA) is responsible for the establishment and support of a comprehensive alcohol and drug abuse service delivery system. ADAA develops, establishes, regulates and promotes, monitors and supports programs for prevention, treatment and rehabilitation related to the misuse of alcohol and drugs. This program also promotes and conducts substance abuse related education, training, data collection and research.

MISSION

The Alcohol and Drug Abuse Administration is committed to providing access to a quality and effective substance abuse prevention, intervention and treatment service system for the citizens of Maryland.

VISION

The Alcohol and Drug Abuse Administration envisions a future in which we substantially increase the number of Maryland citizens who enjoy a healthy drug free life by:

- Creating communities that possess the protective factors that discourage substance abuse, and
- Providing high quality addictions treatment on request.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Provide a comprehensive continuum of accessible treatment services for women with dependent children.

Objective 1.1 At least 40 percent of women with dependent children who completed/transferred/referred from Level III.7 (Medically Monitored Intensive Inpatient Treatment) will enter another level of care within 30 days by fiscal year 2013.

	2010	2011	2012	2013
Performance Measures	Actual	· Actual	Estimated	Estimated
Input: Number of mothers with dependent children transferred/				
referred from Level III.7	844	1,017	850	850
Output: Total number of mothers with dependent children				
who enter another level of care	313	397	340	340
Outcome: Percent of mothers with dependent children who				
entered another level of care	37%	39%	40%	40%

Goal 2. Provide an effective length of treatment in the continuum of care.

Objective 2.1 By fiscal year 2013, 62 percent of the adult and adolescent primary patients in ADAA-funded Level I outpatient programs are retained in treatment at least 90 days.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
ADOLESCENTS				
Output: Number of patients discharged from outpatient services	2,689	2,989	2,880	2,880
Outcome: Percent of patients retained in treatment at least 90 days	60%	55%	62%	62%
ADULTS				
Output: Number of patients discharged from outpatient services	16,057	16,762	16,585	16,585
Outcome: Percent of patients retained in treatment at least 90 days	59%	56%	62%	62%

Objective 2.2 By fiscal year 2013, 58 percent of the patients in ADAA funded halfway house programs are retained in treatment at least 90 days.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
ADULTS				
Output: Number of patients discharged from halfway house programs	1,474	1,449	1,400	1.400
Outcome: Percent of patients retained in treatment at least 90 days	51%	53%	55%	58%

M00K02.01 ALCOHOL AND DRUG ABUSE ADMINISTRATION (Continued)

Objective 2.3 By fiscal year 2013, 56 percent of adolescent and 66 percent of adult patients completing/transferred/referred from ADAA-funded intensive outpatient programs enter another level of treatment within thirty days of discharge.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
ADOLESCENTS				
Output: Number of patients completing/transferred/referred				
from intensive outpatient services	241	231	250	250
Outcome: Percent of patients entering another level of treatment				
within 30 days of discharge	38%	56%	56%	56%
ADULTS				
Output: Number of patients completing/transferred/referred from				
intensive outpatient services	4,190	3,799	4,000	4,000
Outcome: Percent of patients entering another level of treatment				
within 30 days of discharge	56%	66%	66%	66%

Objective 2.4 By fiscal year 2013, 90 percent of the patients completing/transferred/referred from ADAA funded residential detoxification programs enter another level of treatment within 30 days of discharge.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of patients completing/transferred/referred from				
residential detoxification services	3,574	4,096	4,000	4,000
Outcome: Percent of patients entering another level of treatment				
within 30 days of discharge	84%	87%	90%	90%

Goal 3. Provide treatment services that decrease substance use and improve social functioning.

Objective 3.1 By fiscal year 2013 the number of patients using substances at completion/transfer/referral from non-detox treatment will be reduced by 82 percent among adolescents and 82 percent among adults from the number of patients who were using substances at admission to treatment.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
ADOLESCENTS				
Input: Number of patients using substances at admission	1,511	2,012	2,000	2,000
Output: Patients using substances at completion/transfer/referral	402	401	360	360
Outcome: Percent decrease in substance abuse during treatment	73%	80%	82%	82%
ADULTS				
Input: Number of patients using substances at admission	15,945	14,495	16,000	16,000
Output: Patients using substances at completion/transfer/referral	4,086	2,918	2,880	2,880
Outcome: Percent decrease in substance abuse during treatment	74%	80%	82%	82%

Objective 3.2 By fiscal year 2013, the number of employed adult patients at completion/transfer/referral from non-detox treatment will increase by 32 percent from the number of patients who were employed at admission to treatment.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patients employed at admission	5,800	5,257	5,500	5,500
Outcome: Number of patients employed at completion of treatment	7,661	6,856	7,260	7,260
Percent increase in employment at completion of treatment	32%	30%	32%	32%

M00K02.01 ALCOHOL AND DRUG ABUSE ADMINISTRATION (Continued)

Objective 3.3 By fiscal year 2013 the number arrested during the 30 days before discharge from non-detox treatment will decrease by 67 percent for adolescents and 67 percent for adults from the number arrested during the 30 days before admission.

ovivio wanassiviii	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
ADOLESCENTS				
Input: Number arrested before admission	409	426	450	450
Output: Number arrested before discharge	146	143	148	148
Outcome: Percent decrease in number arrested	64%	66%	67%	67%
ADULTS				
Input: Number arrested before admission	2,817	2,636	2,800	2,800
Output: Number arrested before discharge	795	937	924	924
Outcome: Percent decrease in number arrested	72%	64%	67%	67%
OTHER PERFORMANCE ME	ASURES			
	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outpatient:	1 x c t u u 1	1200000	Estimated	Estimated
Completion/Transfer/Referral Rate	57%	56%	58%	58%
Average Length of Stay for Completion Discharges (days)	162	156	175	175
Patients Treated	29,461	28,887	29,500	30,000
Intensive Outpatient:	,	,	,	,
Completion/Transfer/Referral Rate	51%	59%	59%	59%
Average Length of Stay for Completion Discharges (days)	86	67	90	90
Patients Treated	10,215	13,165	13,500	13,700
Halfway House:	,	,	,	,
Completion/Transfer/Referral Rate	56%	53%	55%	55%
Average Length of Stay for Completion Discharges (days)	138	151	165	165
Patients Treated	2,191	1,998	2,200	2,250
Long Term Residential:				
Completion/Transfer/Referral Rate	64%	62%	56%	56%
Average Length of Stay for Completion Discharges (days)	110	109	160	160
Patients Treated	1,425	1,842	1,800	1,750
Therapeutic Community:				
Completion/Transfer/Referral Rate	65%	69%	66%	66%
Average Length of Stay for Completion Discharges (days)	114	123	130	130
Patients Treated	1,705	1,578	1,500	1,450
Intermediate Care Facility:				
Completion/Transfer/Referral Rate	82%	81%	83%	83%
Average Length of Stay for Completion Discharges (days)	20	19	25	25
Patients Treated	7,701	7,745	7,700	7,100
Methadone:				
Percent Completed or Referred and/or in Treatment 300+ Days	76%	92%	90%	90%
Average Length of Stay for Completion Discharges (days)	572	387	1,200	1,200
Patients Treated	10,467	10,987	11,000	11,100
Total Patients Treated	63,165	66,202	67,200	67,350
Buprenorphine:				
Patients Treated*	6,288	5,721	7,000	7,000
Recovery Support Services:				
Patients Receiving Care Coordination	n/a	n/a	n/a	4,000
Recovery Community Center Sites	n/a	n/a	n/a	6
Patients Receiving Recovery Housing	n/a	n/a	n/a	600

Note: * Patients treated with Buprenorphine are already in treatment within the existing system. Patients treated with Buprenorphine are not included in the Total Patients Treated, since they are already counted in one of the above services.

$\ensuremath{\mathsf{M00K02.01}}$ ALCOHOL AND DRUG ABUSE ADMINISTRATION — ALCOHOL AND DRUG ABUSE ADMINISTRATION

Appropriation Statement:	2011	2012	2012
	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	64.50	68.50	68.50
Number of Contractual Positions	3.51	8.67	6.77
01 Salaries, Wages and Fringe Benefits	4,229,759	4,832,370	5,103,217
02 Technical and Special Fees	83,759	173,475	146,939
03 Communication	17,588	33,074	34,439
04 Travel	80,022	104,786	117,629
07 Motor Vehicle Operation and Maintenance	1,263	3,712	3,069
08 Contractual Services	136,530,948 68,301	145,075,228 48,552	153,198,718 55,015
10 Equipment—Replacement	22,977	40,552	55,015
11 Equipment—Additional	11,872		
13 Fixed Charges	58,565	54,144	54,019
Total Operating Expenses	136,791,536	145,319,496	153,462,889
Total Expenditure	141,105,054	150,325,341	158,713,045
Original General Fund Appropriation	85,828,891	82,966,786	
Transfer of General Fund Appropriation	-631,331	27,438	
Net General Fund Expenditure	85,197,560	82,994,224	87,875,851
Special Fund Expenditure	22,950,477	23,191,535	24,813,876
Federal Fund Expenditure	27,397,710	38,442,400	39,791,046
Reimbursable Fund Expenditure	5,559,307	5,697,182	6,232,272
Total Expenditure	141,105,054	150,325,341	158,713,045
Special Fund Income: M00307 Donations	200,000 180,213 922,392	277,649 500,000	265,119 500,000
M00423 Maryland Substance Abuse Fund	46,800	38,667	41,573
M00429 The Problem Gambling Fund	523,995	1,350,000	2,975,000
swf305 Cigarette Restitution Fund	21,077,077	21,025,219	21,032,184
Total	22,950,477	23,191,535	24,813,876
Training of Lance.			
Federal Fund Income: BW.M00 Drug Abuse Data Collection	22,284	73,070	73,070
BX.M00 Tobacco Retail Inspection Enforcement Services	26,853	208,933	446,831
93.243 Substance Abuse and Mental Health Services	22.5.200	2.101.056	2 102 021
- Projects of Regional and National Significance 93.275 Substance Abuse and Mental Health Services-	235,388	2,101,076	2,102,931
Access to Recovery	452,920	3,203,949	3,198,710
of Substance Abuse	26,660,265	32,855,372	33,969,504
Total	27,397,710	38,442,400	39,791,046
Reimbursable Fund Income:		#	
C00A00 Judiciary	723,615	744,800	744,800
Offices			535,090
M00L01 DHMH-Mental Hygiene Administration	1,434,352	1,477,382	1,477,382
N00I00 DHR-Family Investment Administration	3,401,340	3,475,000	3,475,000
Total	5,559,307	5,697,182	6,232,272

SUMMARY OF MENTAL HYGIENE ADMINISTRATION AND STATE PSYCHIATRIC HOSPITAL CENTERS

	2011 Actual	2012 Appropriation	2013 Allowance
Total Number of Authorized Positions	2,861.05	2,825.95	2,918.95
Total Number of Contractual Positions	171.46	191.66	189.02
Salaries, Wages and Fringe Benefits	205,492,649 8,779,652 788,407,833	210,262,824 8,851,194 849,779,429	212,924,781 8,578,745 845,797,256
Original General Fund Appropriation Transfer/Reduction	627,276,927 14,670,188	675,076,912 6,287,884	
Total General Fund Appropriation	641,947,115 49	681,364,796	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	641,947,066 20,934,846 334,918,052 4,880,170	681,364,796 23,284,603 358,509,593 5,734,455	690,843,704 18,215,636 353,777,494 4,463,948
Total Expenditure	1,002,680,134	1,068,893,447	1,067,300,782

SUMMARY OF MENTAL HYGIENE ADMINISTRATION

	2011 Actual	2012 Appropriation	2013 Allowance
Total Number of Authorized Positions	82.50	82.50	82.50
Total Number of Contractual Positions	1.79	2.00	6.00
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	7,741,645 79,020 738,421,458	7,728,110 80,472 797,804,144	7,859,043 279,335 795,960,973
Original General Fund Appropriation Transfer/Reduction	381,038,729 12,353,681	425,635,001 2,299,125	
Net General Fund Expenditure	393,392,410 15,850,000 334,791,050 2,208,663	427,934,126 16,008,605 358,373,071 3,296,924	437,062,624 11,273,292 353,639,477 2,123,958
Total Expenditure	746,242,123	805,612,726	804,099,351

M00L01.01 PROGRAM DIRECTION - MENTAL HYGIENE ADMINISTRATION

PROGRAM DESCRIPTION

Health-General Article, Title 10, 11, and 12 and Title 16, Subtitle 1-3 establish the Mental Hygiene Administration (MHA) under the Secretary of Health and Mental Hygiene. The Administration is charged with the responsibility for treatment and rehabilitation of individuals with mental illness.

MISSION

The mission of the Mental Hygiene Administration is to create and manage a coordinated, comprehensive, accessible, culturally sensitive, and age appropriate system of publicly funded services and supports for individuals who have psychiatric disorders; and in conjunction with stakeholders provide treatment and rehabilitation in order to promote and maintain resiliency, health, and recovery.

VISION

There will be comprehensive accessible array of public and private services. These services will help individuals empower themselves to achieve the highest level of participation in community life.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Mental Hygiene Administration (MHA) will increase the abilities of people with mental illness to live successfully in the community.

Objective 1.1 By fiscal year 2013, 79 percent of adult consumers surveyed will report that receiving mental health services has allowed them to deal more effectively with daily problems.

2012

2012

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of adults receiving mental health services	74,117	93,454 ¹	98,000	. 93,223
Number of adults surveyed who answered the specific				
question on effectively dealing with daily problems	693	488	500	500
Output: Number of surveyed adults who reported those services				
have allowed them to deal more effectively with daily problems	525	381	395	395
Outcome: Percentage of adults who report mental health services				
have allowed them to deal more effectively with daily problems	76%	78%	79%	79%

Objective 1.2 By fiscal year 2013, 68 percent of parents/caretakers surveyed will report that their child is better able to control his/her behavior as a result of receiving mental health services.

2010	2011	2012	2013
Actual	Actual	Estimated	Estimated
47,929	59,499 ¹	64,478	62,149
789	578	500	500
523	326	300	340
66%	56%	60%	68%
	Actual 47,929 789 523	Actual 47,929 Actual 59,4991 789 578 523 326	Actual 47,929 Actual 59,499¹ Estimated 64,478 789 578 500 523 326 300

¹Data based on claims paid through June 30, 2011. Consumer Count and Expenditure by Paid Month/Service Category

M00L01.01 PROGRAM DIRECTION - MENTAL HYGIENE ADMINISTRATION (Continued)

Objective 1.3 By fiscal year 2013, outcome data of 85 percent of individuals engaged in outpatient treatment over a six month period will be available.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals in the fiscal year who have				
received outpatient services for at least six months	28,400	38,666	40,000	42,000
Output: Number of consumers who have completed two questionnaires				
in the fiscal year at a six month interval with the same provider	24,140	33,844 ¹	34,000	35,700
Outcome: Individuals for whom outcome data will be available	85%	88%	85%	85%

Goal 2. MHA will promote recovery and ability of adults with Serious Mental Illness (SMI) and ability of children with Serious Emotional Disturbances (SED) to live in the community.

Objective 2.1 By fiscal year 2013, MHA will maintain access to public mental health services (PMHS) for 25 percent of the population of adults in Maryland who have SMI.

2010	2011	2012	2013
Actual	Actual	Estimated	Estimated
235,988	$240,016^2$	242,194	244,373
48,486	52,758 ¹	56,000	60,000
21%	22%	23%	25%
	Actual 235,988 48,486	Actual Actual 235,988 240,016² 48,486 52,758¹	Actual Actual Estimated 235,988 240,016² 242,194 48,486 52,758¹ 56,000

Objective 2.2 By fiscal year 2013, MHA will maintain access to public mental health services for 28 percent of population of children in Maryland who have SED.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Estimated number of children who annually have SED	155,018	$152,037^2$	153,417	154,797
Output: Number of children with SED who receive services				
in the PMHS during the year	36,251	39,028 ¹	41,000	44,000
Outcome: Percentage of children with SED who receive mental				
health services in the PMHS during the year	23%	26%	27%	28%

Goal 3. MHA will use the latest technology to promote recovery and abilities of hospitalized persons with mental illness in State psychiatric facilities to move into less restrictive treatment settings.

Objective 3.1 By fiscal year 2013, at least 65 percent of non-forensic patients in State hospitals and in private hospitals funded through MHA purchase of care (POC) dollars will be discharged within 30 days.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of non-forensic patients discharged in a fiscal year	1,433	1,052	1,100	1,000
Output: Non-forensic patients discharged within 30 days of admission	1,038	836	770	650
Outcome: Percent of non-forensic patients discharged within 30 days				
of admission	72%	79%	70%	65%

² Official population estimates come from the DHMH Vital Statistics Administration. Official future projections of population come from the Maryland State Department of Planning. These sources are used in the calculations of the projected population for 2011, 2012, and 2013. (2010 is from the MFR submission last year.) The federal prevalence rate of 5.4 percent of adults who have serious mental illness (SMI) was applied to the population estimates to obtain estimated number of adults who have SMI. Estimated total number of adults in public and private sector include all adults in Maryland regardless of insurance status. The federal prevalence rate of 12 percent of children and adolescents who have serious emotional disorders (SED) was then applied to the population estimates to obtain estimated number of children and adolescents who have SED. Estimated total number of children includes all children in Maryland regardless of insurance status.

2011

5,708,453

55,620

111,240

2012

6,149,588

51,977

103,954

2013

6,603,189

53,479

106,958

M00L01.01 PROGRAM DIRECTION — MENTAL HYGIENE ADMINISTRATION

Net General Fund Expenditure.....

V00E01 DJS-Residential/Community Operations.....

Total

Appropriation Statement:

	Actual	Appropriation	Allowance
Number of Authorized Positions	79.50	80.50	80.50
Number of Contractual Positions			4.00
01 Salaries, Wages and Fringe Benefits	7,309,782	7,523,133	7,687,928
02 Technical and Special Fees		· · · · · · · · · · · · · · · · · · ·	200,924
03 Communication	19,949 41,811 3,185 613,571	24,384 42,639 2,400 934,103	24,270 42,469 2,435 1,042,331
09 Supplies and Materials	32,194 8,493 21,717	34,052	33,612 19,010
Total Operating Expenses	740,920	1,056,828	1,164,127
Total Expenditure	8,050,702	8,579,961	9,052,979
Original General Fund Appropriation Transfer of General Fund Appropriation	5,817,751 -109,298	5,888,853 260,735	

Federal Fund ExpenditureReimbursable Fund Expenditure	2,231,009 111,240	2,326,419 103,954	2,342,832 106,958
Total Expenditure	8,050,702	8,579,961	9,052,979
Federal Fund Income:			
93.767 Children's Health Insurance Program	15,201		15,199
93.778 Medical Assistance Program	2,119,236	2,173,567	2,249,272
93.789 Alternatives to Psychiatric Residential			
Treatment Facilities for Children	96,572	152,852	78,361
Total	2,231,009	2,326,419	2,342,832
Reimbursable Fund Income: N00B00 DHR-Social Services Administration	55,620	51,977	53,479

M00L01.02 COMMUNITY SERVICES - MENTAL HYGIENE ADMINISTRATION

PROGRAM DESCRIPTION

The Mental Hygiene Administration, in conjunction with local core service agencies, operates the Public Mental Health System (PMHS) to provide mental health services to the citizens of Maryland. These services are delivered through private community based providers (profit and non-profit) and local health department clinics and State operated facilities. This program provides funding for grants-based community mental health programs using General and Federal funds.

Community based services are financed through a combination of grants and contracts with vendors and direct fee for service reimbursements. The fee for service system is operated by an administrative service organization which, under contract to the Mental Hygiene Administration, provides access to services, utilization management, and eligibility determination based on medical necessity, claims processing and evaluation services. Services include inpatient hospital and residential treatment facility stays, outpatient treatment, psychiatric rehabilitation, counseling, and targeted case management. Grants and contracts are administered primarily through local Core Service Agencies.

This program shares the mission, goals, objectives, and performance measures of program M00L01.01, Program Direction

OTHER PERFORMANCE MEASURES

Community Service

	2010	2011	2012	2013
Other Measures	Actual	Actual	Estimated	Estimated
Number of Customers:				
Medicaid	0	0	0	0
Non-Medicaid	13,150	20,353	20,437	11,240
Total	13,150	20,353	20,437	11,240
Number of Consumers by Service Type				
(contains duplicate counts; multiple services and coverage types)				
Inpatient	0	0	0	0
Residential Treatment Centers	0	0	0	0
Outpatient	12,199	18,259	18,335	12,101
Rehabilitation	3,545	4,116	4,133	3,720
Case Management	885	722	725	725
Total	16,629	23,097	23,193	16,546

M00L01.02 COMMUNITY SERVICES — MENTAL HYGIENE ADMINISTRATION

Appropriation Statement:

2011 Actual	2012 Appropriation	2013 Allowance
3.00	2.00	2.00
1.79	2.00	2.00
431,863	204,977	171,115
79,020	80,472	78,411
316 7,180 113,212,362 3,608	1,329 113,232,925 208	617 107,217,901
342	232	94
113,227,198	113,234,694	107,218,612
113,738,081	113,520,143	107,468,138
78,963,595 2,462,979	76,745,498 1,306,079	
81,426,574 1 30,214,083 2,097,423	78,051,577 158,605 32,116,991 3,192,970	73,978,661 158,605 31,313,872 2,017,000
113,738,081	113,520,143	107,468,138
	3.00 1.79 431,863 79,020 316 7,180 113,212,362 3,608 3,390 342 113,227,198 113,738,081 78,963,595 2,462,979 81,426,574 1 30,214,083 2,097,423	Actual Appropriation 3.00 2.00 1.79 2.00 431,863 204,977 79,020 80,472 316 1,329 7,180 1,329 113,212,362 113,232,925 3,608 208 3,390 342 232 113,227,198 113,738,081 113,520,143 78,963,595 76,745,498 2,462,979 1,306,079 81,426,574 78,051,577 1 158,605 30,214,083 32,116,991 2,097,423 3,192,970

M00L01.02 COMMUNITY SERVICES — MENTAL HYGIENE ADMINISTRATION

Special Fund Income: M00318 Grant Activity—Prior Fiscal Years	1	158,605	158,605
Federal Fund Income:			
14.238 Shelter Plus Care	3,928,364	3,860,670	4,271,964
93.104 Comprehensive Community Mental Health Services for Children with Serious Emotional Dis-	, ,	, ,	, ,
turbances	1,320,778	1,855,891	1,461,207
93.150 Projects for Assistance in Transition			
from Homelessness (PATH)	1,235,128	1,271,297	1,284,000
93.243 Substance Abuse and Mental Health Services	A 1 () # ()	4 007 400	(10.041
- Projects of Regional and National Significance	3,169,769	1,037,400	612,941
93.767 Children's Health Insurance Program	512,825	2,148,904	1,970,163
93.778 Medical Assistance Program	11,076,495	11,603,374	11,434,792
93.789 Alternatives to Psychiatric Residential Treatment Facilities for Children	2 217 200	2.057.600	2,996,998
93.958 Block Grants for Community Mental Health Ser-	2,217,299	3,057,600	2,330,330
vices	6,753,425	7,281,855	7,281,807
Total	30,214,083	32,116,991	31,313,872
Reimbursable Fund Income: M00F06 DHMH-Office of Preparedness and Response	165,379	270,000	190,000
N00G00 DHR-Local Department Operations	1,132,175	1,152,000	1,152,000
Q00B01 DPSCS -Division of Correction—Headquarters	655,175	675,000	675,000
R00A04 Children's Cabinet Interagency Fund	144,694	1,095,970	
Total	2,097,423	3,192,970	2,017,000

M00L01.03 COMMUNITY SERVICES FOR MEDICAID RECIPIENTS - MENTAL HYGIENE ADMINISTRATION

PROGRAM DESCRIPTION

The Mental Hygiene Administration, in conjunction with local core service agencies, operates the Public Mental Health System (PMHS) to provide mental health services to the citizens of Maryland. These services are delivered through private community based providers (profit and non-profit); local health department clinics and State operated facilities. This program provides funding for the community mental health programs for individuals eligible for Medicaid using General and Federal funds.

Community based services are financed through direct fee for service reimbursements. The fee for service system is operated by an administrative service organization, which under contract to the Mental Hygiene Administration, provides access to services, utilization management, eligibility determination based on medical necessity, claims processing and evaluation services. Services include inpatient hospital and residential treatment facility stays, outpatient psychiatric rehabilitation, counseling and targeted case management.

This program shares the mission, goals, objectives and performance measures of program M00L01.01, Program Direction.

OTHER PERFORMANCE MEASURES

Community Services for Medicaid Recipients

	2010	2011	2012	2013
Other Measures	Actual	Actual	Estimated	Estimated
Number of Customers:				
Medicaid	108,896	132,600	142,041	144,132
Non-Medicaid	0	0	0	0
Total	108,896	132,600	142,041	144,132
Number of Consumers by Service Type (contains duplicate counts; multiple services and coverage types)				
Inpatient	8,698	12,011	14,085	12,804
Residential Treatment Centers	729	886	1,038	987
Outpatient	105,880	130,852	156,698	165,630
Rehabilitation	16,203	26,912	31,603	33,070
Case Management	2,156	3,512	4,144	4,381
Total	133,666	174,173	207,568	216,872

${\bf M00L01.03}$ COMMUNITY SERVICES FOR MEDICAID RECIPIENTS — MENTAL HYGIENE ADMINISTRATION

Appropriation Statement:			
	2011 Actual	2012 Appropriation	2013 Allowance
08 Contractual Services	624,453,340	683,512,622	687,578,234
Total Operating Expenses	624,453,340	683,512,622	687,578,234
Total Expenditure	624,453,340	683,512,622	687,578,234
Original General Fund Appropriation Transfer of General Fund Appropriation	296,257,383 10,000,000	343,000,650 732,311	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	306,257,383 15,849,999 302,345,958	343,732,961 15,850,000 323,929,661	356,480,774 11,114,687 319,982,773
Total Expenditure	624,453,340	683,512,622	687,578,234
Special Fund Income:	8,629,415	15,850,000	11 114 607
M00340 Health Care Coverage Fund	7,220,584	13,830,000	11,114,687
Total	15,849,999	15,850,000	11,114,687
Federal Fund Income: 93.767 Children's Health Insurance Program	17,716,161 284,629,797	19,346,437 304,583,224	18,224,469 301,758,304
Total	302,345,958	323,929,661	319,982,773

STATE PSYCHIATRIC HOSPITAL CENTERS

SUMMARY OF STATE PSYCHIATRIC HOSPITAL CENTERS

	2011 Actual	2012 Appropriation	2013 Allowance
Total Number of Authorized Positions	2,778.55	2,743.45	2,836.45
Total Number of Contractual Positions	169.67	189.66	183.02
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	197,751,004 8,700,632 49,986,375	202,534,714 8,770,722 51,975,285	205,065,738 8,299,410 49,836,283
Original General Fund Appropriation Transfer/Reduction	246,238,198 2,316,507	249,441,911 3,988,759	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	248,554,705 49	253,430,670	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	248,554,656 5,084,846 127,002 2,671,507	253,430,670 7,275,998 136,522 2,437,531	253,781,080 6,942,344 138,017 2,339,990
Total Expenditure	256,438,011	263,280,721	263,201,431

- General Administration—This project is responsible for all business functions.
- Patient Care Services—This project provides psychiatric care to patients.
- · Dietary Services—This project is responsible for the planning, preparing, and serving of meals for patients and employees.
- Household and Property Services—This project consists of maintenance of the physical plant, security, transportation, laundry and housekeeping services.
- Hospital Support Services—This project provides non-treatment patient support services.
- Educational Services—This project provides schooling and vocational training for patients in the Regional Institute for Children and Adolescents-Baltimore.
- Ancillary Services—This project provides support services for patient care and treatment.
- Community Services—This project provides community-based programs for both outpatients and inpatients.
- Non-reimbursable Services—This project includes services reimbursed by non-General Funds.

WALTER P. CARTER COMMUNITY MENTAL HEALTH CENTER

M00L03.01 SERVICES AND INSTITUTIONAL OPERATIONS

Program Description:

The Walter P. Carter Community Mental Health Center is located in the inner city of Baltimore and provided acute psychiatric care for up to thirty days for residents of Baltimore City. Admissions were limited to adults. Major objectives were to provide adequate and appropriate care; conduct physical and mental assessments that assure treatment is consistent with patient needs; provide support to families of patients, develop adequate aftercare plans; identify needs for medication therapy; and facilitate the patient and families in obtaining services in the community. The Center served the criminal justice system by providing pre-trial and competency evaluations for the Baltimore City Court Systems. It maintained a management information database, which included Medical Records and the collection and review of patient data and administrative data to assure that the facility maintained a high level of accountability. As of September 20, 2009 (fiscal year 2010), the program ceased operation.

Appropriation Statement:			
	2011 Actual	2012 Appropriation	2013 Allowance
01 Salaries, Wages and Fringe Benefits	202,768	146,456	154,377
07 Motor Vehicle Operation and Maintenance	978 223,522 2,207 13,916		
Total Operating Expenses	240,623		
Total Expenditure	443,391	146,456	154,377
Original General Fund Appropriation Transfer of General Fund Appropriation	886,746 -443,347	146,456	
Total General Fund AppropriationLess: General Fund Reversion/Reduction	443,399 8	146,456	
Net General Fund Expenditure	443,391	146,456	154,377

M00L04.01 SERVICES AND INSTITUTIONAL OPERATIONS - THOMAS B. FINAN HOSPITAL CENTER

PROGRAM DESCRIPTION

The Thomas B. Finan Center, located in Cumberland, operates as a mental health hospital for adult citizens of the entire State of Maryland. Ancillary services are provided to the Massie Unit (25-bed cottage for in-patient treatment of alcohol and drug addiction), the Jackson Unit (1 cottage for children in need of supervision and 1 cottage for juvenile drug offenders), and the Brandenburg Center (50-bed facility operated by the Department of Developmental Disabilities Administration).

MISSION

To provide as comprehensive an array as possible of safe and efficient mental health services to all patients admitted.

VISION

To figure prominently in the consumer-centered mental health care delivery system envisioned by the Mental Hygiene Administration, providing comprehensive services for the chronically mentally ill as part of a continuum of care that will accommodate needs ranging from long-term hospital to occasional community support, and that will emphasize case management, consumer choice and community education.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. The Center will improve patient outcomes with the highest quality, individualized care, treatment, and rehabilitation appropriate to the patient's needs.

Objective 1.1 By fiscal year 2013, the Center will reduce the number of seclusion hours and restraint hours.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	709,560	714,864	772,992	770,880
Outcome: Number of seclusion hours	34	58	50	33
Number of restraint hours	48	39	35	31
Number of seclusion hours per 1,000 patient hours	0.05	0.08	0.06	0.04
Number of restraint hours per 1,000 patient hours	0.07	0.05	0.05	0.04

Objective 1.2 By fiscal year 2013, the Center will reduce the number of elopements per 1,000 Patient Days.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient days	29,565	29,786	32,208	32,120
Outcome: Number of elopements	5	8	6	4
Number of elopements per 1,000 patient days	0.17	0.27	0.19	0.12

Goal 2. The Center will maximize effective use of its resources to meet patient and other customer needs.

Objective 2.1 By the end of fiscal year 2013, the Center's 30-day readmission rate will be less than 2 percent.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of discharges	170	159	195	195
Outcome: Number of readmissions within 30 days	3	7	3	3
Percent of readmissions within 30 days	1.8%	4.4%	1.5%	1.5%

M00L04.01 SERVICES AND INSTITUTIONAL OPERATIONS - THOMAS B. FINAN HOSPITAL CENTER (Continued)

Objective 2.2 The Center will maintain accreditation from the Joint Commission.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Maintain accreditation	Yes	Yes	Yes	Yes

Objective 2.3 By the end of fiscal year 2013, the Center's patient satisfaction surveys will show an increased percentage of overall patient satisfaction.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of overall patient satisfaction	90%	90%	91%	92%

Goal 3. The Center will maintain a safe work environment for employees.

Objective 3.1 By fiscal year 2013, the Center will decrease the number of employee injuries.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of employee hours worked	301,319	293,712	300,000	300,000
Output: Number of employee injuries	57	72	55	50
Outcome: Percent of employee injuries per 1,000 hours worked	0.19%	0.25%	0.18%	0.17%

M00L04.01 SERVICES AND INSTITUTIONAL OPERATIONS - THOMAS B. FINAN HOSPITAL CENTER (Continued)

OTHER PERFORMANCE MEASURES*

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census				
Admissions	168	157	200	200
Discharges	170	159	195	195
Inpatients Treated	251	239	288	288
Average Daily Inpatients Treated	81	82	88	88
Beds Operated	88	88	88	88
Occupancy Percent	92.0%	93.2%	100.0%	100.0%
Geriatric Care				
Patient Days	8,030	8,085	8,052	8,030
Average Daily Inpatients Treated	22	22	22	22
Per Diem Cost	\$395	\$399	\$393	\$399
Average Length of Stay	366	365	209	209
Cost per Admission	\$144,590	\$145,687	\$82,226	\$83,468
Adult Care	,	•	•	•
Patient Days	15,695	15,654	16,104	16,060
Average Daily Inpatients Treated	43	43	44	44
Per Diem Cost	\$502	\$522	\$508	\$499
Average Length of Stay	142	90	95	95
Cost per Admission	\$71,242	\$46,963	\$48,220	\$47,410
Alternative Living Center	,			
Patient Days	5,840	6,047	8,052	8,030
Average Daily Inpatients Treated	16	17	22	22
Per Diem Cost	\$438	\$425	\$349	\$355
Average Length of Stay	124	143	120	120
Cost per Admission	\$54,312	\$60,775	\$41,880	\$42,600
Ancillary Services				
Patient Days	29,565	29,786	32,208	32,120
Per Diem Cost	\$99	\$9 1	\$85	\$84
Hospital Patient Recoveries				
Medicaid, Medicare, Insurance and Sponsors	\$921,034	\$572,106	\$558,294	\$562,712
Disproportionate Share Payments	\$688,246	\$910,665	\$887,852	\$887,852
Project Summary				
General Administration	1,878,486	1,716,081	1,684,089	1,553,336
Dietary Services	650,643	676,057	757,920	771,928
Household and Property Services	2,410,855	2,422,158	2,519,889	2,475,221
Hospital Support Services	3,456,943	3,694,102	3,498,293	3,571,404
Patient Care Services	5,784,290	6,022,025	6,252,021	6,381,350
Ancillary Services	2,352,868	2,135,531	2,167,709	2,161,299
Non-Reimbursable Services	1,305,891	1,270,424	1,318,338	1,254,071
Total	17,839,976	17,936,378	18,198,259	18,168,609

Note: * Numbers may not add due to rounding.

THOMAS B. FINAN HOSPITAL CENTER

M00L04.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2011	2012	2013
	2011 Actual	Appropriation	Allowance
Number of Authorized Positions	192.00	190.00	190.00
Number of Contractual Positions	8.01	8.35	8.22
01 Salaries, Wages and Fringe Benefits	12,530,987	12,776,787	12,827,403
02 Technical and Special Fees	1,470,223	1,325,167	1,298,264
03 Communication	52,979 7,665 760,944 45,081 2,217,840 785,084 19,744 45,831	51,498 4,910 783,770 44,293 2,356,572 813,167 42,095	53,071 6,111 824,050 44,258 2,291,845 783,031 40,576
Total Operating Expenses Total Expenditure	3,935,168	4,096,305	4,042,942
Original General Fund Appropriation	16,628,063 37,891 16,665,954 991,712 278,712 17,936,378	16,612,157 267,764 16,879,921 1,318,338	16,914,538 1,254,071 18,168,609
Special Fund Income: M00323 Allegany County Health Department	799,599 192,113 991,712	853,406 194,874 270,058 1,318,338	858,878 200,609 194,584 1,254,071
Reimbursable Fund Income: M00M09 DHMH-Joseph D. Brandenburg Center	278,712		

M00L05.01 SERVICES AND INSTITUTIONAL OPERATIONS - REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS-BALTIMORE

PROGRAM DESCRIPTION

RICA-Baltimore is a mental health residential treatment facility of the Maryland State Department of Health and Mental Hygiene located in Baltimore City. This facility serves adolescents and their families from the Central Maryland region, the Eastern Shore, and parts of Western Maryland. RICA-Baltimore, staffed by qualified multidisciplinary treatment teams, provides treatment and educational programs for adolescent boys and girls (aged 11 to 18) who are experiencing emotional, behavioral and learning difficulties. Program services include: psychiatric evaluation and treatment; 24-hour nursing/residential services; individual, group and family therapy; crisis intervention; special education; extended year education program; alternative learning center; rehabilitation services; and community reintegration.

MISSION

We provide quality mental health treatment and educational services, in a residential and day treatment setting, to adolescents with emotional disabilities and their families with a focus on reintegrating the adolescent into the community.

VISION

Our vision is to be a national model comprehensive care provider of quality mental health treatment and educational services to emotionally handicapped adolescents and their families. The services offered are fully integrated into the continuum of care available in Maryland.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Improve psychiatric outcomes for all children and adolescents.

Objective 1.1 By fiscal year 2013, retain a re-admission rate of 5 percent or lower.

	2010	2011	2012	2013
Performance Measures	Actual '	Actual	Estimated	Estimated
Input: Number of discharges	36	45	40	40
Output: Number of re-admissions within 30 days	0	0	2	2
Outcome: Percentage of re-admissions within 30 days	0%	0%	5%	5%

Goal 2. To achieve successful discharge of clients to a less restrictive community based environment.

Objective 2.1 By fiscal year 2013, discharges to less restrictive community based environments will exceed 75 percent of all discharges.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of discharges	36	45	40	40
Output: Number of discharges to a less restrictive setting	29	36	31	31
Outcome: Rate of successful discharges	81%	80%	78%	78%

Goal 3. To provide a clinical environment which allows RICA to meet the needs of individuals served.

Objective 3.1 By fiscal year 2013, more than 80 percent of all parents/guardians responding to satisfaction surveys will report overall satisfaction with services received at RICA-Baltimore

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of clients served during fiscal year	73	86	72	85
Output: Number of completed client satisfaction surveys (by parents)	38	19	40	40
Number of satisfied client parents from the survey	37	19	34	34
Outcome: Percentage of individuals surveyed satisfied	97%	100%	85%	85%

2010

Actual

2011

2012

Actual Estimated Estimated

2013

M00L05.01 SERVICES AND INSTITUTIONAL OPERATIONS - REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS-BALTIMORE (Continued)

Goal 4. To provide a safe physical plant for staff.

Performance Measures

Objective 4.1 By fiscal year 2013, retain a staff injury rate of less than 10 hours per 1,000 hours worked.

Input: Number of hours worked by staff	240,274	222,239	241,000	241,000
Output: Number of lost hours	31.5	29.5	150.0	150.0
Outcome: Rate of lost time per 1,000 hours worked	0.13	0.13	0.62	0.62
OTHER PERFORMANC	CE MEASURES*			
	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census				
Admissions	32	52	50	50
Discharges	36	45	40	40
Inpatients Treated	73	86	72	85
Average Daily Inpatients Under Treatment	36	36	36	36
Beds Operated	38	38	38	38
Occupancy Percent	94.7%	94.7%	94.7%	94.7%
Residential				
Patient Days	13,140	13,140	13,176	13,140
Average Daily Inpatients Under Treatment	36	36	36	36
Per Diem Cost	\$401	\$422	\$421	\$388
Average Length of Stay	365	365	366	365
Cost per Admission (Less educational expenses)	**\$146,293	\$154,185	\$154,212	\$141,783
Day Treatment				
Patient Days	20,075	20,075	21,228	21,170
Average Daily Outpatients Treated	55	55	58	58
Per Diem Cost	\$104	\$105	\$102	\$107
Average Length of Stay	365	365	366	365
Cost per Admission	**\$37,973	\$38,503	\$37,513	\$39,014
Hospital Patient Recoveries				
Medicaid, Medicare, Insurance and Sponsors	\$2,606,191	\$2,845,067	\$2,368,970	\$2,340,033
Project Summary				
General Administration	1,037,551	1,149,470	1,097,122	1,286,938
Dietary Services	483,664	521,388	583,865	525,282
Household and Property Service	1,126,014	1,213,175	1,092,872	1,088,074
Hospital Support Services	1,448,026	1,437,943	1,479,749	1,475,500
Educational Services	1,122,577	965,559	1,045,755	1,118,483
Patient Care Services	3,523,451	3,637,741	3,773,198	3,369,300
Ancillary Services	638,428	493,796	569,465	736,977
Non-Reimbursable Services	2,779,917	2,881,851	2,955,137	3,061,149
Total	12,159,628		12,597,163	12,661,703

Note: * Totals may not add due to rounding.

^{**} Fiscal year 2010 submission was not correct.

REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS—BALTIMORE

M00L05.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	119.00	118.00	118.00
Number of Contractual Positions	32.27	27.00	22.76
01 Salaries, Wages and Fringe Benefits	8,542,156	9,097,090	9,208,181
02 Technical and Special Fees	945,142	737,091	607,780
03 Communication	25,591 6,281 302,639 25,302 2,057,595 328,763 47,059 20,395 2,813,625 12,300,923 10,291,399 29,744	23,510 4,859 250,225 23,361 2,116,397 315,514 10,096 19,020 2,762,982 12,597,163 10,528,551 87,159	25,739 5,297 274,860 24,022 2,158,372 326,232 12,503 18,717 2,845,742
Total General Fund Appropriation	10,321,143	10,615,710	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Total Expenditure	10,321,106 1,916,292 63,525 12,300,923	10,615,710 1,909,382 72,071 12,597,163	10,646,021 1,942,666 73,016 12,661,703
Special Fund Income: M00308 Employee Food Sales	9,460 9,231 1,897,601 1,916,292	9,718 10,780 1,888,884 1,909,382	9,980 9,056 1,923,630 1,942,666
Federal Fund Income: 10.553 School Breakfast Program	63,525	72,071	73,016

CROWNSVILLE HOSPITAL CENTER

M00L06.01 SERVICES AND INSTITUTIONAL OPERATIONS

Program Description:

Crownsville Hospital Center, located approximately six miles northwest of Annapolis previously provided comprehensive psychiatric and related services to adult, geriatric, and forensic consumers of Anne Arundel, Calvert, Charles, St. Mary's and Prince George's counties,

and the Eastern Shore.

Additionally, it provided acute inpatient psychiatric services to adolescents from the Eastern Shore, Baltimore City, and all counties east of Carroll, Howard, and Montgomery. The hospital closed June 30, 2004 after patients and services were successfully consolidated into Spring Grove and Springfield Hospital Centers.

Appropriation Statement:	2011 Actual	2012 Appropriation	2013 Allowance
01 Salaries, Wages and Fringe Benefits	179,981	172,137	23,756
03 Communication	4,014 1,019,523 34,067 130,326 3,248 7,527	4,407 967,798 20,160 137,504 7,115 6,496	4,014 787,829 20,160 108,367 3,248 7,582
Total Operating Expenses	1,198,705	1,143,480	931,200
Total Expenditure	1,378,686	1,315,617	954,956
Original General Fund Appropriation Transfer of General Fund Appropriation	955,188 52,464	932,159	
Net General Fund ExpenditureSpecial Fund Expenditure	1,007,652 371,034	932,159 383,458	594,923 360,033
Total Expenditure	1,378,686	1,315,617	954,956
Special Fund Income: M00419 Reimbursement for Utilities and Maintenance	371,034	383,458	360,033

M00L07.01 SERVICES AND INSTITUTIONAL OPERATIONS - EASTERN SHORE HOSPITAL CENTER

PROGRAM DESCRIPTION

Eastern Shore Hospital Center provides acute and long-term psychiatric services to the citizens of the nine counties of the Eastern Shore. These services are provided in conjunction with, and in support of, those general hospitals on the Eastern Shore which provide psychiatric inpatient care, and with various nursing homes, clinics, and community rehabilitation programs dispersed throughout the Eastern Shore. It is the aim of the hospital to minimize disability, coordinate continuity of care within the community, and achieve these as economically as possible.

MISSION

The mission of the Eastern Shore Hospital Center is to provide residents with high quality hospital-based and community-linked mental health services.

VISION

To help patients reduce their need for hospital services by: providing intensive multi-disciplinary, short-term treatment; developing more focused treatment for the patients with increasingly complex needs who have required continued long-term hospitalization; building a better partnership with the community system through staff interaction, teaching, consultation, and sharing programs to prevent relapse; energizing staff to accomplish our mission by training in the principles of continuous quality improvement; and utilizing the latest technology and specialty programming.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Improved psychiatric outcomes for all patients.

Objective 1.1 By fiscal year 2014, the annual 30 day readmission rate will not exceed a rate of 6 percent.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total discharges for the fiscal year	126	133	126	126
Output: Number of readmissions in less than 30 days in the fiscal year	5	4	4	4
Outcome: Percent of patients readmitted within 30 days of discharge	4.0%	3.0%	3.2%	3.2%

Goal 2. To provide a comfortable, pleasing, and safe physical plant for patients and staff.

Objective 2.1 By fiscal year 2014, the percentage of patients reporting satisfaction per hospital surveys will equal 90 percent.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of inpatients served during the year	176	178	176	176
Output: Number of participants in survey	51	53	53	53
Outcome: Percentage of patients responding as being satisfied	80%	85%	85%	85%

Objective 2.2 By fiscal year 2014, the amount of lost staff time due to patient-to-staff attacks will not exceed a rate of 0.5 per thousand hours worked.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hours worked by staff	374,400	372,528	374,400	374,400
Output: Number of lost hours due to patient-to-staff attacks	50.0	52.5	50.0	50.0
Outcome: Rate of lost hours per 1,000 hours worked	0.13	0.14	0.13	0.13

M00L07.01 SERVICES AND INSTITUTIONAL OPERATIONS - EASTERN SHORE HOSPITAL CENTER (Continued)

Goal 3. Treatment will be provided for patients in the least restrictive and least intensive setting consistent with safety needs.

Objective 3.1 By fiscal year 2014, elopements will not exceed a rate of 0.22 per thousand patient days.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient days	22,671	21,087	21,960	21,900
Output: Number of elopements as defined/reported to Oryx	2	2	2	2
Outcome: Elopements per 1,000 patient days	0.09	0.09	0.09	0.09

Objective 3.2 By fiscal year 2014, the rate of seclusion hours will not exceed a rate of 0.45 per thousand patient hours.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	544,104	506,088	527,040	525,600
Output: Number of seclusion hours as defined/reported to Oryx	470	246	246	246
Outcome: Seclusion hours per 1,000 patient hours	0.86	0.49	0.47	0.47

Objective 3.3 By fiscal year 2014, the rate of restraint hours will not exceed a rate of 0.45 per thousand patient hours.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	544,104	506,088	527,040	525,600
Output: Number of restraint hours as defined/reported to Oryx	15	26	26	26
Outcome: Restraint hours per 1,000 patient hours	0.03	0.05	0.05	0.05

OTHER PERFORMANCE MEASURES*

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census:				
Admissions	120	139	120	120
Discharges	126	133	126	126
Inpatients Treated	176	178	176	176
Average Daily Inpatients Treated	70	72	76	76
Beds Operated	80	80	80	80
Occupancy Percent	87.5%	90.0%	95.0%	95.0%
I ntermediate Care**				
Patient Days	7,050	7,019	7,320	7,300
Average Daily Inpatients Treated	19	19	20	20
Per Diem Cost	\$522	\$538	\$555	\$547
Average Length of Stay	56	85	56	56
Cost per Admission	\$29,232	\$45,730	\$31,080	\$30,632
Continuing Care:				
Patient Days	7,204	7,183	7,320	7,300
Average Daily Inpatient Treated	20	20	20	20
Per Diem Cost	\$460	\$483	\$504	\$497
Average Length of Stay	261	299	251	261
Cost per Admission	\$120,060	\$144,417	\$131,544	\$129,717

Note: * Data may not add due to rounding.

M00L07.01 SERVICES AND INSTITUTIONAL OPERATIONS – EASTERN SHORE HOSPITAL CENTER (Continued)

OTHER PERFORMANCE MEASURES (Continued)*

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Acute Care: **	** 22 0		7.000	
Patient Days	7,228	6,885	7,320	7,300
Average Daily Inpatient Treated	20	19	20	20
Per Diem Cost	\$471	\$484	\$469	\$484
Average Length of Stay	42	35	42	42
Cost per Admission	\$19,782	\$16,940	\$19,698	\$20,328
Medical-Surgical:				
Patient Days	1,189	0	0	0
Average Daily Inpatient Treated	3	0	0	0
Per Diem Cost	\$796	0	\$0	\$0
Average Length of Stay	60	0	0	0
Cost per Admission	\$47,786	0	\$0	\$0
Assisted Living:				
Patient Days	3,075	5,110	5,856	5,840
Average Daily Inpatient Treated	8	14	16	16
Per Diem Cost	\$645	\$507	\$456	\$449
Average Length of Stay	120	217	120	120
Cost per Admission	\$77,343	\$110,032	\$54,720	\$53,846
Ancillary Services:			•	
Patient Days	25,550	26,280	27,816	27,740
Per Diem Cost	\$153	\$150	\$154	\$150
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$467,522	\$694,945	\$691,290	\$694,736
Disproportionate Share Payments	\$1,570,170	\$2,708,686	\$2,640,830	\$2,640,830
Project Summary:				
General Administration	1,931,880	1,921,061	1,984,121	1,809,893
Dietary Services	730,539	747,338	802,399	823,303
Household and Property Services	2,335,914	2,444,324	2,349,241	2,345,922
Hospital Support Services	3,018,401	2,807,673	3,204,224	2,974,889
Patient Care Services	7,928,573	7,788,989	8,266,183	8,505,183
Ancillary Services	1,293,642	1,399,899	1,517,807	1,530,642
Community Services	173,263	198,166	160,851	167,462
Non-Reimbursable Services	23,357	13,634	12,692	13,634
Total	17,435,569	17,321,084	18,297,518	18,170,928

Note: * Data may not add due to rounding.

^{**} Intermediate Care was incorrectly labeled as Secure Unit in fiscal year 2012. Acute Care and Intermediate Care Data was transposed in fiscal year 2012 budget submission.

EASTERN SHORE HOSPITAL CENTER

M00L07.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appro	priation	Statement:
-------	----------	------------

	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	179.10	178.10	178.10
Number of Contractual Positions	12.06	17.02	16.91
01 Salaries, Wages and Fringe Benefits	12,939,481	13,787,506	13,599,812
02 Technical and Special Fees	908,334	1,057,283	1,178,318
03 Communication 04 Travel	36,807 3,871 415,548 41,540 2,138,275 735,418 22,835 8,118 13,634 57,223	37,377 2,881 494,671 37,306 2,113,170 699,473	36,807 3,211 435,627 37,340 2,095,005 718,650
Total Operating Expenses	3,473,269	3,452,729	3,392,798
Total Expenditure	17,321,084	18,297,518	18,170,928
Original General Fund Appropriation Transfer of General Fund Appropriation	17,691,480 -384,030	18,021,940 262,886	
Net General Fund ExpenditureSpecial Fund Expenditure	17,307,450 13,634	18,284,826 12,692	18,157,294 13,634
Total Expenditure	17,321,084	18,297,518	18,170,928
Special Fund Income: M00329 Donations	13,634	12,692	13,634

M00L08.01 SERVICES AND INSTITUTIONAL OPERATIONS – SPRINGFIELD HOSPITAL CENTER

PROGRAM DESCRIPTION

Springfield Hospital Center is a state operated psychiatric facility, in Carroll County that provides acute, sub-acute, and long term inpatient services for residents throughout the entire State. Support services are provided to Shoemaker House, a forty (40) bed alcohol and drug abuse rehabilitation program, operated by a for-profit organization; and the Secure Evaluation and Therapeutic Treatment Program (SETT), a twenty-two (22) bed, DDA operated, Forensic unit located on the grounds.

MISSION

"Together we get better" by providing highly specialized, interdisciplinary services tailored to meet the complex needs of patients through safe, effective care; by fostering recovery and community reintegration; by offering mental health training and teaching programs committed to professional development, continuous learning and improvement; and by being a progressive force in the mental health community.

VISION

Excellence in recovery-oriented mental health treatment. As a progressive force in the mental health community, Springfield is measurably dedicated to providing safe, high quality patient care through its passion for continuous learning and improvement.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES¹

Goal 1. To maintain hospital accreditation by the Joint Commission on the Accreditation of Healthcare Organizations.

Objective 1.1 To maintain the hospital's accreditation by the Joint Commission.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: The Joint Commission accreditation received	Yes	Yes	Yes	Yes

Goal 2. To improve the quality of psychiatric outcomes for all patients/clients under care.

Objective 2.1 Seventy-five percent of patients completing the Springfield Hospital Center perception of care survey will report an improvement in overall functioning as a result of their care.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patients (excluding Assisted Living)	220	204	230	235
Output: Number of patients completing satisfaction survey	139	137	147	150
Outcome: Percent of patients reporting improvement in overall				
functioning	78%	77%	80%	80%

Objective 2.2 To maintain a rate of inpatient 30-day readmissions of no more than 7.55 percent.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of inpatient discharges (excluding Assisted Living)	441	318	318	325
Output: Number of inpatient re-admissions	15	15	14	14
Outcome: 30 day readmission rate	3.4%	4.7%	4.4%	4.3%

All performance measures are based on inpatients at Springfield Hospital Center, excluding the Assisted Living Program (ALP). This implies that admissions, discharges, patient days and patient hours also exclude the numbers from the ALP.

M00L08.01 SERVICES AND INSTITUTIONAL OPERATIONS - SPRINGFIELD HOSPITAL CENTER (Continued)

Goal 3. To maintain or improve a comfortable, pleasing and safe environment for patients and staff.

Objective 3.1 The amount of lost staff time due to injury will be no more than 3.20 hours per 1,000 hours worked.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hours worked by Springfield employees	1,855,416	1,817,874	1,779,931	1,608,880
Output: Number of lost hours due to injury	7,016	5,263	5,000	4,400
Outcome: Rate of lost hours per 1,000 hours worked	3.78	2.90	2.81	2.73

Objective 3.2 To maintain a patient satisfaction rate in the hospital environment of at least 65 percent.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patients	220	204	230	235
Output: Percent of patients completing survey	63%	67%	64%	64%
Quality: Percent of patients reporting satisfaction in hospital environment	69%	69%	70%	70%

Goal 4. Treatment will be provided for patients in the least restrictive and least intensive setting consistent with safety needs.

Objective 4.1 To maintain a number of elopements per hospital inpatient day that meets or falls below 0.17 elopements per 1,000 patient days.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient days	82,415	81,078	84,180	85,775
Output: Number of elopements	7	10	8	8
Outcome: Number of elopements per 1,000 patient days	0.08	0.12	0.10	0.09

Objective 4.2 To reduce the rate of seclusion hours to 0.49 per 1,000 patient hours.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	1,977,960	1,945,872	2,020,320	2,058,600
Output: Number of seclusion hours	146	157	145	145
Outcome: Seclusion hours per 1,000 patient hours	0.07	0.08	0.07	0.07

Objective 4.3 To reduce the rate of restraint hours to 0.44 per 1,000 patient hours.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	1,977,960	1,945,872	2,020,320	2,058,600
Output: Number of restraint hours	2,304	1,940	2,000	1,700
Outcome: Restraint hours per 1,000 patient hours	1.16	1.00	0.99	0.83

OTHER PERFORMANCE MEASURES²

	2010	2011	2012	2013
Other Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census:				
Admissions	430	391	375	359
Discharges (includes Assisted Living)	441	382	375	359
Inpatients Treated	589	547	547	547
Average Daily Inpatients Treated	268	265	275	242
Beds Operated	316	270	275	242
Occupancy Percent	85%	98%	100%	100%

² Data may not add due to rounding.

M00L08.01 SERVICES AND INSTITUTIONAL OPERATIONS – SPRINGFIELD HOSPITAL CENTER (Continued)

	2010	2011	2012	2013
Other Performance Measures (Continued)	Actual	Actual	Estimated	Estimated
Acute Care:				
Patient Days	23,676	23,687	23,790	23,725
Average Daily Inpatients Treated	65			65
Per Diem Cost	\$773	\$796	\$817	\$866
Average Length of Stay	52	56	56	56
Cost per Admission	\$40,213	\$44,567	\$45,749	\$48,483
Sub-Acute Care:				
Patient Days	8,626	8,629	8,784	8,760
Average Daily Inpatients Treated	24	24		24
Per Diem Cost	\$394	\$424	\$398	\$439
Average Length of Stay	172	205	205	205
Cost per Admission	\$67,850	\$86,828	\$81,682	\$90,048
Continuing Care:				
Patient Days	36,146	36,421	40,260	40,150
Average Daily Inpatient Treated	99	99	110	110
Per Diem Cost	\$608	\$601	\$594	\$594
Average Length of Stay	365	365	366	365
Cost per Admission	\$221,746	\$219,382	\$217,363	\$216,870
Deaf Unit:	•	•		ŕ
Patient Days	5,841	4,367	5,490	5,475
Average Daily Inpatient Treated	16			15
Per Diem Cost	\$512	\$634	\$530	\$487
Average Length of Stay	281	365	366	365
Cost per Admission	\$143,865	\$231,453	\$193,851	\$177,888
Geriatric:	4-1-,	7,	*,	4-11,4-1-
Patient Days	8,126	7,974	7,686	7,665
Average Daily Inpatient Treated	22			21
Per Diem Cost	\$512	\$477	\$545	\$49 1
Average Length of Stay	365	365	366	365
Cost per Admission	\$187,054			\$179,168
Assisted Living (Domiciliary):	4-0.,00	4-1.1,-2.5	4 - 2 - 3 - 3 - 4	# - · · · , - · ·
Patient Days	15,151	15,518	14,640	2,480
Average Daily Inpatient Treated	42		40	7
Per Diem Cost	\$309	\$324	\$321	\$812
Average Length of Stay	174		231	62
Cost per Admission	\$53,813	\$74,913	\$74,258	50,341
Ancillary Services:	****	, , , ,	. ,	,-
Patient Days	97,566	96,596	100,650	88,255
Per Diem Cost	\$125			\$140
Hospital Patient Recoveries:		·	·	•
Medicaid, Medicare, Insurance and Sponsors	\$3,471,083	\$3,156,391	\$2,964,977	\$3,003,505
Disproportionate Share Payments			\$10,954,559	
Project Summary:				. , ,
General Administration	5,781,766	7,019,311	5,401,975	5,718,366
Dietary Services	3,644,726			3,503,986
Household and Property Services		11,559,987		
Hospital Support Services	4,655,458			4,846,113
Patient Care Services			39,326,663	
Ancillary Services	8,096,955			
Non-Reimbursable Services	1,099,927			588,744
Total	69,467,543		72,177,951	
- v	07,107,040	, 0,00,,	, - , , , , , , , , ,	. 0, .0=, / 0=

SPRINGFIELD HOSPITAL CENTER

M00L08.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:			
	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	824.50	813.50	813.50
Number of Contractual Positions	33.56	33.24	32.75
01 Salaries, Wages and Fringe Benefits	54,797,155	56,374,282	55,425,145
02 Technical and Special Fees	2,348,143	2,261,829	2,145,306
03 Communication	141,544 49,819	165,557 25,431	106,712 31,218
06 Fuel and Utilities	2,697,694	2,606,392	2,676,002
07 Motor Vehicle Operation and Maintenance	253,054	207,010	223,575
08 Contractual Services	4,426,500	5,297,023	5,225,552
09 Supplies and Materials	4,709,909	4,938,827	4,375,377
10 Equipment—Replacement	362,156	123,775	109,578
11 Equipment—Additional	104,232	2,100	
12 Grants, Subsidies and Contributions	25,536	21,555	23,206
13 Fixed Charges	151,472	154,170	141,061
Total Operating Expenses	12,921,916	13,541,840	12,912,281
Total Expenditure	70,067,214	72,177,951	70,482,732
Original General Fund Appropriation	70,323,392	70,410,252	
Transfer of General Fund Appropriation	-854,449	1,214,738	
Total General Fund Appropriation	69,468,943	71,624,990	
Less: General Fund Reversion/Reduction	4	71,024,550	
Net General Fund Expenditure	69,468,939	71,624,990	69,893,988
Special Fund Expenditure	306,475	255,067	251,524
Reimbursable Fund Expenditure	291,800	297,894	337,220
Total Expenditure	70,067,214	72,177,951	70,482,732
Special Fund Income:		40.000	
M00308 Employee Food Sales	43,430	48,983	45,127
M00330 Patient's Workshop	32,035	30,168	31,596
M00337 Donations	29,085	34,178	31,112
M00339 Reimbursement of Electricity and Maintenance	54,583	56,272	57,463
M00364 Employee Housing	20,405	21,187	22,051
swf316 Strategic Energy Investment Fund	126,937	64,279	64,175
Total	306,475	255,067	251,524
Reimbursable Fund Income:			
M00M06 DHMH-Developmental Disabilities Administration			
Court Involved Service Delivery System	291,800	297,894	337,220

M00L09.01 SERVICES AND INSTITUTIONAL OPERATIONS - SPRING GROVE HOSPITAL CENTER

PROGRAM DESCRIPTION

Spring Grove Hospital Center (SGHC) is a Mental Hygiene Administration inpatient psychiatric facility located in Catonsville, Maryland. The facility operates 373 inpatient beds, 50 assisted living beds and 24 beds in a Secured Post Evaluation Forensic Unit. The facility provides acute, subacute, long term, and residential care to adolescents, adult and geriatric patients. In addition to providing care to the referred civilly committed and voluntary admissions, Spring Grove also has a significant forensic mission. The hospital provides inpatient competency and criminal responsibility evaluations and additionally provides long term inpatient and domiciliary care to patients found not criminally responsible. The campus also is home to the Maryland Psychiatric Research Center, which is part of the University of Maryland School of Medicine and is noted for its research into serious psychiatric diseases. The hospital also provides educational programs for the health care professions.

MISSION

To provide quality mental health services to the citizens of Maryland in a progressive and responsible manner consistent with recognized standards of care.

VISION

Spring Grove Hospital Center will be recognized as a national leader for excellence in psychiatric care, research, and education.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES¹

Goal 1. Spring Grove Hospital Center (SGHC) will maintain accreditation and certification by appropriate accrediting bodies.

Objective 1.1 The hospital will maintain triennial accreditation by The Joint Commission.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: SGHC is accredited by The Joint Commission	Yes	Yes	Yes	Yes

Objective 1.2 Hospital units will retain certification from Center for Medicare and Medicaid Services (CMS) which provides for continuation of reimbursement for Federal programs.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: SGHC is certified by CMS	Yes	Yes	Yes	Yes

Goal 2. There will be improvements in psychiatric outcomes for all patients and residents under care.

Objective 2.1 By fiscal year 2013, at least 85 percent of patients responding will self-report that they feel that their condition has significantly improved at the time of discharge.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Patient discharges (excludes Assisted Living)	513	453	513	513
Output: Number of patients completing satisfaction survey	260	302	225	260
Number of patients reporting satisfactory or better	211	240	203	234
Outcome: Percent of patients who report a significantly				
improved condition	81%	79%	90%	90%

Objective 2.2 The 30 day re-admission rate will be maintained at no more than 5 percent for fiscal year 2013.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of 30 day re-admissions	18	7	20	20
Output: Number of discharges (excludes Assisted Living)	513	453	513	513
Outcome: Percent of hospital admissions re-admitted within 30 days	4%	2%	4%	4%

¹ All performance measures are based on inpatients at Spring Grove Hospital Center, excluding the Assisted Living Program

M00L09.01 SERVICES AND INSTITUTIONAL OPERATIONS - SPRING GROVE HOSPITAL CENTER (Continued)

Goal 3. To provide a comfortable, pleasing and safe physical environment for patients and staff.

Objective 3.1 The amount of lost staff time due to injury to employees will be no more than 2.5 hours per 1,000 worked by fiscal year 2013.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hours worked by SGHC staff	1,601,517	1,701,861	1,853,602	1,658,320
Output: Number of lost hours of work due to injury	4,291	3,648	4,634	3,730
Outcome: Rate of lost time per 1,000 hours worked	2.68	2.14	2.50	2.25

Goal 4. To provide treatment and care in the least restrictive, least intensive setting, consistent with safety needs.

Objective 4.1 To reduce the rate of elopement (from hospital and residential units) to no more than 0.31 per 1,000 patient days by fiscal year 2013.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient days	162,060	158,045	156,648	140,525
Output: Number of elopements	39	29	38	33
Outcome: Rate of elopements per 1,000 patient days	0.24	0.18	0.24	0.23

Objective 4.2 The rate of seclusion hours per 1,000 patient hours will be 0.05 or less by fiscal year 2013.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number patient hours	3,888,936	3,793,080	3,759,552	3,372,600
Output: Number of seclusion hours	195.2	59.0	150.0	135.0
Outcome: Seclusion rate per 1,000 patient hours	0.05	0.02	0.04	0.04

Objective 4.3 The rate of restraint hours per 1,000 patient hours will be 0.2 or less by fiscal year 2013.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number patient hours	3,888,936	3,793,080	3,759,552	3,372,600
Output: Number of restraint hours	514	488	489	438
Outcome: Restraint rate per 1,000 patient hours	0.13	0.13	0.13	0.13

Other Performance Measures²

	2010	2011	2012	2013
Other Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census:				
Admissions	719	628	579	501
Discharges (includes Assisted Living)	717	629	580	506
Inpatients Treated	1,163	1,061	1,012	894
Average Daily Inpatients Treated	444	433	433	393
Beds Operated	459	418	433	393
Occupancy Percent	97%	104%	100%	100%
Admissions:				
Patient Days	50,370	44,530	50,508	44,530
Average Daily Inpatient Treated	138	122	122	122
Per Diem Cost	\$460	\$544	\$493	\$533
Average Length of Stay	165	142	145	145
Cost per Admission	\$75,867	\$77,209	\$71,483	\$77,294

² Numbers may not add due to rounding, Fiscal year 2010 actuals were recalculated. Prior year submission for fiscal year 2010 actuals were not correct. Fiscal year 2010 actuals now show the correct amounts.

M00L09.01 SERVICES AND INSTITUTIONAL OPERATIONS - SPRING GROVE HOSPITAL CENTER (Continued)

	2010	2011	2012	2013
Other Performance Measures (Continued)	Actual	Actual	Estimated	Estimated
Intermediate Care:				
Patient Days	72,635	73,730	66,246	73,730
Average Daily Inpatient Treated	199	202	202	202
Per Diem Cost	\$382	\$398	\$458	\$418
Average Length of Stay	365	365	366	365
Cost per Admission	\$139,430	\$145,352	\$167,629	\$152,737
Intensive Medical Care:				
Patient Days	10,950	10,950	10,980	10,950
Average Daily Inpatient Treated	30	30	30	30
Per Diem Cost	\$323	\$357	\$316	\$339
Average Length of Stay	154	142	150	150
Cost per Admission	\$49,742	\$50,723	\$47,454	\$50,809
Domiciliary Care:				
Patient Days	24,455	24,455	24,522	9,911
Average Daily Inpatient Treated	67	67	67	27
Per Diem Cost	\$252	\$264	\$250	\$416
Average Length of Stay	231	206	231	67
Cost per Admission	\$58,240	\$54,483	\$57,660	\$27,864
Adolescent Care:	ŕ			
Patient Days	3,650	4,380	4,392	4,380
Average Daily Inpatient Treated	10			
Per Diem Cost	\$695	\$642	\$592	\$611
Average Length of Stay	38	45	45	45
Cost per Admission	\$26,423	\$28,881	\$26,656	\$27,516
Ancillary Services:	,	,		
Patient Days	162,060	158,045	156,648	143,501
Per Diem Cost	\$44	\$46	\$46	\$50
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$4,554,405	\$4,967,568	\$3,888,573	\$3,918,015
Disproportionate Share Payments	\$9,088,505	\$10,409,009	\$10,148,249	\$10,148,249
Project Summary:				
General Administration	6,088,108	7,047,694	6,646,232	6,276,427
Dietary Services	5,322,471	5,278,455	5,311,324	5,487,913
Household and Property Services	8,092,766	10,591,695	9,217,396	8,699,184
Hospital Support Services	5,838,181	5,551,830	5,967,227	5,532,191
Patient Care Services		40,323,267		
Ancillary Services	6,297,219	6,227,214		
Non-Reimbursable Services	2,671,003	1,751,844		3,673,229
Total	73,637,188	76,771,999	79,070,651	77,174,299

SPRING GROVE HOSPITAL CENTER

M00L09.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:		•	
Appropriation Statement.	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	805.60	795.50	795.50
Number of Contractual Positions	64.07	76.65	75.10
01 Salaries, Wages and Fringe Benefits	58,095,406	59,086,206	58,307,041
02 Technical and Special Fees	2,147,116	2,256,470	1,955,634
03 Communication. 04 Travel. 06 Fuel and Utilities	96,496 8,626 3,387,338 258,857 7,078,289 5,129,718 196,040 4,234 218,466 151,413	88,036 9,670 3,853,283 208,383 7,829,549 5,280,406 64,062 17,395 250,000 127,191	92,740 6,328 3,521,093 215,774 8,064,751 4,568,436 61,835 250,000 130,667
Total Operating Expenses	16,529,477	17,727,975	16,911,624
Total Expenditure	76,771,999	79,070,651	77,174,299
Original General Fund Appropriation Transfer of General Fund Appropriation	71,207,221 3,791,875	74,204,257 1,210,202	
Net General Fund Expenditure	74,999,096 735,630 21,059 1,016,214 76,771,999	75,414,459 2,618,518 22,092 1,015,582 79,070,651	73,478,819 2,659,866 22,251 1,013,363 77,174,299
Special Fund Income: M00308 Employee Food Sales	232,427 105,941 167,214 178,796 51,252	252,838 125,288 175,000 110,159 75,000 1,880,233 2,618,518	241,568 109,269 175,000 178,796 75,000 1,880,233 2,659,866
Federal Fund Income: 10.553 School Breakfast Program	21,059	22,092	22,251
Reimbursable Fund Income: M00A01 Department of Health and Mental Hygiene M00B01 DHMH-Regulatory Services	481,397 423,601 111,216	481,397 422,969 111,216	481,397 420,750 111,216
Total	1,016,214	1,015,582	1,013,363

M00L10.01 SERVICES AND INSTITUTIONAL OPERATIONS – CLIFTON T. PERKINS HOSPITAL CENTER

PROGRAM DESCRIPTION

Section 10-406 of the Health-General Article establishes Clifton T. Perkins Hospital Center (CTPHC) as a State Psychiatric Hospital. CTPHC receives patients requiring psychiatric evaluation who have been accused of felonies and have raised the Not Criminally Responsible (NCR) defense and/or their Competency to Stand Trial is in question. CTPHC provides treatment to patients who have been adjudicated NCR, and/or Incompetent to Stand Trial (IST) and CTPHC accepts, by transfer, individuals who have committed felonies from correctional facilities who meet the criteria for involuntary commitment (IVA). Additionally, CTPHC accepts patients from other State Regional Psychiatric Hospitals whose behavior is violent and aggressive.

MISSION

The mission of Clifton T. Perkins Hospital Center is to perform timely pretrial evaluations of defendants referred by the judicial circuit of Maryland, provide quality assessment of and treatment for all patients, provide maximum security custody of patients to ensure public safety, and to arrange for patient disposition where clinically appropriate.

VISION

The State of Maryland will provide effective and efficient assessment and treatment to psychiatric patients who require hospitalization within a maximum secure environment.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To provide timely and cost-efficient pretrial evaluations on felony defendants for all Maryland judicial circuits.

Objective 1.1 By end of fiscal year 2013, 86 percent of Pretrial Evaluations (PTE) will be accomplished within 60 days.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of Pretrial Evaluations (PTE) completed	154	160	170	176
Output: Number of PTEs completed within 60 days	100	143	146	151
Outcome: Percent of PTEs completed within 60 days	65%	89%	86%	86%

Goal 2. To maintain the Joint Commission accreditation.

Objective 2.1 The Joint Commission accreditation shall be received and maintained.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: The Joint Commission accreditation maintained	YES	YES	YES	YES

Goal 3. To provide a safe, therapeutic, and comfortable environment of care for patients and staff.

Objective 3.1 By end of fiscal year 2013, patients injured by patient-to-patient attacks will not exceed 16 percent.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient-to-patient attacks	150	181	181	176
Output: Number of patients injured in attacks	37	39	35	28
Outcome: Percent of patient-to-patient attacks that result in injury	25%	22%	19%	16%

M00L10.01 SERVICES AND INSTITUTIONAL OPERATIONS – CLIFTON T. PERKINS HOSPITAL CENTER (Continued)

Objective 3.2 By end of fiscal year 2013, the rate of hours lost from work associated with employee injuries, as reported to IWIF, per 1,000 hours worked will be no more than a rate of 6.7.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hours worked by staff	793,188	869,609	931,787	969,987
Output: Number of hours lost due to injury	5,904	6,836	6,540	6,525
Outcome: Rate of time lost per 1,000 hours worked	7.4	7.9	7.0	6.7

Goal 4. To provide care and treatment to patients in the least restrictive setting, consistent with personal and community safety needs.

Objective 4.1 By end of fiscal year 2013, the number of seclusion hours per 1,000 patient hours will be no more than 0.22.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	1,815,360	1,924,128	2,090,592	2,084,880
Output: Number of seclusion hours	200	175	313	312
Outcome: Number of seclusion hours per 1,000 patient hours	0.11	0.09	0.15	0.15

Objective 4.2 By the end of fiscal year 2013, the number of restraint hours per 1,000 patient hours will be no more than 8.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of patient hours	1,815,360	1,924,128	2,090,592	2,084,880
Output: Number of restraint hours	14,211	3,594	4,586	4,580
Outcome: Number of restraint hours per 1,000 patient hours	7.8	1.9	2.2	2.2

M00L10.01 SERVICES AND INSTITUTIONAL OPERATIONS – CLIFTON T. PERKINS HOSPITAL CENTER (Continued)

OTHER PERFORMANCE MEASURES¹

Performance Measures	2010 Actual	2011 Actual	2012 Estimated	2013 Estimated
Inpatient Census				
Admissions	105	112	130	126
Discharges	92	94	112	126
Inpatients Treated	309	319	350	325
Average Daily Inpatients Treated	207	220	238	238
Beds Operated	218	230	238	238
Occupancy Percent	95.0%	95.7%	100.0%	100.0%
Forensic Care:				
Patient Days	75,555	80,300	87,108	86,870
Average Daily Inpatients Treated	207	220	238	238
Per Diem Cost	\$474	\$476	\$442	\$496
Average Length of Stay	779	945	945	945
Cost per Admission	\$369,560	\$449,727	\$417,284	\$468,408
Ancillary Services	\$507,500	Ψττ2,121	Ψ -1 7,20 -1	Ψ+00,+00
Patient Days	75 555	80,300	87,108	86,870
Per Diem Cost	75,555 \$132	\$123	\$123	\$122
Per Diem Cost	\$132	\$123	\$123	\$122
Pretrial Services:				
Inpatient Competency Evaluation Referrals	25	. 15	20	37
Inpatient Pretrial Evaluation Referrals	36	54	59	65
Outpatient Competency Evaluation Referrals	10	17	18	23
Outpatient Pretrial Evaluation Referrals	69	. 79	82	91
Total (Inpatient+Outpatient) Competency/Pretrial Evaluation Ref	Terrals 140	165	179	216
Total (Inpatient+Outpatient) Pretrial Evaluation Referrals	105	133	141	156
Total (Inpatient+Outpatient) Pretrial Evaluations Completed (MF		160	170	176
Admitted Incompetent to Stand Trial	6	14	17	20
Adjudicated Incompetent to Stand Trial	32	52	56	63
Total Admitted/Adjudicated Incompetent to Stand Trial	38	66	73	83
Total Annual Cost Per Patient	\$221,354	\$218,679	\$206,629	\$225,438
Hospital Patient Recoveries: Medicaid, Medicare, Insurance, and Sponsors	\$6,829	\$11,806	\$0	\$0
Project Summary:				
General Administration	4,467,341	5,323,758	4,525,789	4,549,067
Dietary Services	1,588,313	1,553,580	1,721,010	1,627,869
Household and Property Services	3,443,026	3,731,411	3,547,081	3,532,718
Hospital Support Services	4,832,455			
Patient Care Services		4,648,799	5,281,088	4,911,935
	23,066,476	24,680,202	24,972,278	29,918,292
Ancillary Services	8,422,755	8,171,529	9,130,525	9,114,407
Non-Reimbursable Services	287,949	264,558	301,357	284,396
Total	46,108,315	48,373,837	49,479,128	53,938,684

¹ Numbers may not add due to rounding.

CLIFTON T. PERKINS HOSPITAL CENTER

M00L10.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	519.25	512.25	605.25
Number of Contractual Positions	13.78	20.13	20.13
01 Salaries, Wages and Fringe Benefits	41,082,185	41,471,533	45,947,994
02 Technical and Special Fees	687,144	893,777	885,192
03 Communication	55,138 20,949 1,383,420 56,619 2,303,916 2,669,780 2,228 34,878 15,258 62,322 6,604,508	76,105 23,412 1,150,737 57,568 2,771,681 2,880,469 55,651 31,362 66,833 7,113,818 49,479,128	75,654 20,159 1,219,332 60,124 2,760,969 2,818,105 60,151 30,000 61,004 7,105,498 53,938,684
Original General Fund Appropriation Transfer of General Fund Appropriation Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure	48,033,451 75,828 48,109,279 107,068 157,490	48,339,176 838,595 49,177,771 140,160 161,197	53,654,288 124,488 159,908
Total Expenditure	48,373,837	49,479,128	53,938,684
Special Fund Income: M00308 Employee Food Sales	89,696 15,258 2,114 107,068	107,160 30,000 3,000 140,160	91,488 30,000 3,000 124,488
Reimbursable Fund Income: M00L01 DHMH-Mental Hygiene Administration M00M06 DHMH-Developmental Disabilities Administration Court Involved Service Delivery System	36,000 121,490 157,490	36,000 125,197 161,197	36,000 123,908 159,908
		101,177	137,700

M00L11.01 SERVICES AND INSTITUTIONAL OPERATIONS - JOHN L. GILDNER REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS

PROGRAM DESCRIPTION

John L. Gildner Regional Institute for Children and Adolescents (RICA) is a residential and day treatment center providing mental health treatment, education and rehabilitative services to children and adolescents and their families from counties throughout the State of Maryland and Baltimore City. The overall goal of the program is to allow adolescents to return to an appropriate living environment and academic or vocational setting. Dedicated staff, both in support and treatment disciplines, work together with a common goal to provide a therapeutic environment which will help students become successfully functioning individuals.

As the only State of Maryland facility in Region V for Emergency Preparedness, the John L. Gildner-RICA collaborates with the DHMH Office of Preparedness and Response, Montgomery County Health Department, local hospitals, and Fire and EMS to assist State Officials, Montgomery County Officials and Region V, ESF 8 Partners in the event of a large scale emergency.

MISSION

To provide the best possible treatment, care and education to all youth and their families.

VISION

The vision for the John L. Gildner-RICA is to be a fully integrated multidisciplinary program, which addresses the comprehensive needs of every youth in our care.

Our vision is to work together with youth and their families to help them become successful functioning individuals. Critical to accomplishing this vision is the integration of individual, family and group therapies, therapeutic residential treatment, educational programs, active parent participation and involvement and close liaisons with community services and agencies.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To improve psychiatric outcomes for all children and adolescents.

Objective 1.1 By fiscal year 2013, retain a readmission rate of 5 percent or lower.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of discharges	78	51	54	54
Output: Number of readmissions within 30 days	1	0	1	1
Outcome: Percentage of readmissions within 30 days	1%	0%	2%	2%

Goal 2. To achieve successful discharge of clients to a less restrictive community based environment, excluding the court evaluation unit.

Objective 2.1 By fiscal year 2013, discharges to less restrictive, community based environments will exceed 75 percent of all discharges.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of discharges, excluding court evaluation unit	58	22	32	28
Output: Number of discharges to a less restrictive setting	44	19	26	23
Outcome: Rate of successful discharges	76%	86%	81%	82%

Goal 3. To provide a clinical environment which allows John L. Gildner-RICA to meet the needs of individuals served.

Objective 3.1 By fiscal year 2013, more than 85 percent of all parents/guardians responding to satisfaction surveys will report overall satisfaction with services received at John L. Gildner-RICA.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of completed client satisfaction surveys	26	17	30	23
Output: Number of surveys reporting satisfaction	26	14	27	21
Outcome: Percentage of individuals satisfied	100%	82%	90%	91%

2010

2011

2012

2013

M00L11.01 SERVICES AND INSTITUTIONAL OPERATIONS - JOHN L. GILDNER REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS (Continued)

Goal 4. To provide a safe physical plant for staff.

Objective 4.1 By fiscal year 2013, retain a staff injury rate of less than 5 hours per 1,000 hours worked.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of hours worked by staff	299,149	261,371	271,300	270,600
Output: Number of lost hours	685	742	650	675
Outcome: Rate of lost time per 1,000 hours	2.29	2.84	2.40	2.49
OTHER PERFORMANC	CE MEASURES ¹			
	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Inpatient Census				
Admissions	54	52	54	54
Discharges	78	51	54	54
Inpatients treated	132	103	108	108
Average daily inpatients under treatment	42	31	32	32
Beds operated	49	32	32	32
Occupancy percent	85.7%	96.9%	100.0%	100.0%
Residential				
Patient days	15,227	11,150	11,712	11,680
Average daily inpatients under treatment	42	31	32	32
Per Diem cost	\$450	\$511	\$483	\$485
Average length of stay	278	285	. 264	264
Cost per admission	\$124,962	\$145,597	\$127,559	\$128,032
Day Treatment				
Patient days	27,375	29,200	29,280	29,200
Average daily outpatients treated	75	80	80	80
Per Diem cost	\$130	\$122	\$128	\$127
Average length of stay	365	365	366	365
Cost per admission	\$47,544	\$44,366	\$46,802	\$46,524
Hospital Patient Recoveries				
Medicaid, Medicare, Insurance and Sponsors	\$2,224,872	\$1,673,518	\$2,047,935	\$1,547,553
Project Summary				
General administration	1,728,884	1,653,729	1,615,912	1,526,490
Dietary services	665,603	688,773	584,448	608,460
Household and property services	1,853,209	1,654,203	1,586,032	1,625,040
Hospital support services	92,693	99,894	110,233	116,837
Patient care services	6,182,120	5,242,726	5,603,182	5,614,465
Ancillary services	386,602	385,609	368,727	362,990
Non-Reimbursable services	853,938	792,819	848,456	887,092 10,741,374
Total	11,763,049	10,517,753	10,716,990	

¹ Totals may not add due to rounding.

JOHN L. GILDNER REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS

M00L11.01 SERVICES AND INSTITUTIONAL OPERATIONS

2011 Actual	2012 Appropriation	2013 Allowance
135.10	133.10	133.10
4.05	5.27	5.15
9,071,564	9,321,976	9,326,220
152,615	192,212	183,397
65,491 1,670 353,805 20,901 279,555 515,440 29,428 8,223	74,349 2,088 336,463 18,605 249,004 482,581 6,812 19,815	66,018 1,606 375,166 20,625 243,265 484,286 6,617 19,815
19,061	13,085	14,359
1,293,574	1,202,802	1,231,757
10,517,753	10,716,990	10,741,374
9,671,328 11,188	9,721,181 104,994	
9,682,516 87,940 42,418 704,879	9,826,175 107,943 42,359 740,513	9,811,532 110,285 42,750 776,807
10,517,753	10,716,990	10,741,374
79,717 8,223 87,940	88,128 19,815 107,943	90,470 19,815 110,285
42,418	42,359	42,750
67,779 637,100 704,879	72,627 667,886 740,513	72,280 704,527 776,807
	Actual 135.10 4.05 9,071,564 152,615 65,491 1,670 353,805 20,901 279,555 515,440 29,428 8,223 19,061 1,293,574 10,517,753 9,671,328 11,188 9,682,516 87,940 42,418 704,879 10,517,753 79,717 8,223 87,940 42,418 67,779 637,100	Actual Appropriation 135.10 133.10 4.05 5.27 9,071,564 9,321,976 152,615 192,212 65,491 74,349 1,670 2,088 353,805 336,463 20,901 18,605 279,555 249,004 515,440 482,581 29,428 6,812 8,223 19,815 19,061 13,085 1,293,574 1,202,802 10,517,753 10,716,990 9,671,328 9,721,181 11,188 104,994 9,682,516 9,826,175 87,940 107,943 42,418 42,359 704,879 740,513 10,517,753 10,716,990 79,717 88,128 8,223 19,815 87,940 107,943 42,418 42,359 704,879 740,513 10,517,753 10,716,990

UPPER SHORE COMMUNITY MENTAL HEALTH CENTER

M00L12.01 SERVICES AND INSTITUTIONAL OPERATIONS

Program Description:

Upper Shore Community Mental Health Center provided acute long-term psychiatric services to the citizens of the five Upper Eastern Shore counties of Talbot, Caroline, Queen Anne's, Kent, and Cecil. These services were provided in conjunction with, and in support of, the general hospitals on the Eastern Shore which provide psychiatric inpatient care and with the various nursing homes, clinics, and community rehabilitation programs dispersed throughout the shore. On August 26, 2009, the Maryland Board of Public Works closed the in-patient units of the Upper Shore Community Mental Health Center effective March 1, 2010.

Appropriation Statement:			
	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	4.00	3.00	3.00
Number of Contractual Positions	1.87	2.00	2.00
01 Salaries, Wages and Fringe Benefits	256,819	263,748	244,993
02 Technical and Special Fees	41,915	46,893	45,519
03 Communication 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 13 Fixed Charges	1,505 320,612 2,239 612,440 24,743 3,616 7,615	263,089 3,327 643,802 18,399 2,596	1,047 326,784 1,364 101,553 26,089
Total Operating Expenses	· · · · · · · · · · · · · · · · · · ·	931,213	459,954
Total Expenditure	972,770 1,271,504	1,241,854	750,466
Original General Fund Appropriation Transfer of General Fund Appropriation	494,688 -657	486,648 2,421	
Net General Fund Expenditure	494,031 555,061 222,412 1,271,504	489,069 530,440 222,345 1,241,854	471,997 225,777 52,692 750,466
Special Fund Income: M00349 Kent County Clinic	31,582 523,479	26,392 504,048	32,017 178,194 15,566
Total	555,061	530,440	225,777
Reimbursable Fund Income: V00E01 DJS-Residential/Community Operations	222,412	222,345	52,692

REGIONAL INSTITUTE FOR CHILDREN AND ADOLESCENTS—SOUTHERN MARYLAND

M00L14.01 SERVICES AND INSTITUTIONAL OPERATIONS

Program Description:

The Regional Institute for Children and Adolescents (RICA) Southern Maryland, a residential treatment center for seriously emotionally disturbed children between 12 and 18 years of age, closed on June 30, 2008. RICA Southern Maryland provided mental health treatment, educational and rehabilitative services to children and adolescents primarily from Calvert, Charles, Prince George's and St. Mary's Counties. These services are now provided by community mental health providers, John L. Gildner RICA, or RICA Baltimore.

Appropriation Statement:

Appropriation Statement.	2011 Actual		
01 Salaries, Wages and Fringe Benefits	52,502	36,993	816
13 Fixed Charges	2,740	2,141	2,487
Total Operating Expenses	2,740	2,141	2,487
Total Expenditure	55,242	39,134	3,303
Original General Fund Appropriation	55,242	39,134	
Net General Fund Expenditure	55,242	39,134	3,303

SUMMARY OF DEVELOPMENTAL DISABILITIES ADMINISTRATION AND STATE INTELLECTUAL DISABILITY CENTERS

	2011 Actual	2012 Appropriation	2013 Allowance
Total Number of Authorized Positions	667.50	659.50	657.50
Total Number of Contractual Positions	30.54	30.63	27.63
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	44,895,394 1,650,443 742,200,658	43,462,705 1,694,346 800,918,954	43,122,504 1,534,432 831,639,132
Original General Fund Appropriation Transfer/Reduction	482,166,188 950,279	496,889,751 1,277,600	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	483,116,467 12,097	498,167,351	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	483,104,370 683,469 304,940,052 18,604	498,167,351 4,856,834 342,678,534 373,286	501,830,729 4,276,337 369,623,862 565,140
Total Expenditure	788,746,495	846,076,005	876,296,068

SUMMARY OF DEVELOPMENTAL DISABILITIES ADMINISTRATION

	2011 Actual	2012 Appropriation	2013 Allowance
Total Number of Authorized Positions	162.50	160.00	159.00
Total Number of Contractual Positions	6.28	8.00	5.00
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	11,537,832 298,693 733,452,391	12,257,782 327,648 793,480,774	12,393,040 164,226 824,555,602
Original General Fund Appropriation	440,456,670 -323,215	458,505,864 908,386	
Net General Fund Expenditure	440,133,455 215,409 304,940,052	459,414,250 3,623,420 342,678,534 350,000	463,511,206 3,435,986 369,623,862 541,814
Total Expenditure	745,288,916	806,066,204	837,112,868

M00M01.01 PROGRAM DIRECTION - DEVELOPMENTAL DISABILITIES ADMINISTRATION

PROGRAM DESCRIPTION

The Developmental Disabilities Administration (DDA) is established in the Department of Health and Mental Hygiene in Health-General Article §7–201. In Article §7-303, the DDA is mandated to implement a Statewide plan for training and habilitation services. This is accomplished through the provision of direct services to individuals with intellectual disability in institutions operated by the DDA and through funding of a coordinated service delivery system supporting individuals with developmental disabilities in the community. The focus of both models of service is on individuals receiving appropriate, needed services oriented to the goal of integration into the general community. The term "developmental disability" may mean a wide range of disabling conditions including, but not limited to: autism, blindness, cerebral palsy, deafness, epilepsy, intellectual disability, and multiple sclerosis.

MISSION

The mission of the Developmental Disabilities Administration is to provide leadership to assure the full participation of individuals with developmental disabilities and their families in all aspects of community life and to promote their empowerment to access quality supports and services necessary to foster personal growth, independence, and productivity.

VISION

The Developmental Disabilities Administration takes the leadership role in building partnerships and trust with families, providers, local and State agencies, and advocates to ensure that individuals with developmental disabilities and their families have access to the resources necessary to foster growth, including those resources available to the general public. Because of our inherent belief in the rights and dignity of the individual, we are committed to:

- the empowerment of all individuals with developmental disabilities and their families to choose the services and supports that meet their needs;
- the integration of individuals with developmental disabilities into community life to foster participation;
- the provision of quality supports, based on consumer satisfaction, that maximizes individual growth and development; and
- the establishment of a fiscally responsible, flexible service system that makes the best use of the resources that the citizens of Maryland have allocated for serving individuals with developmental disabilities.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Individuals receiving community services are satisfied with their personal growth, independence and productivity.

Objective 1.1 By the end of fiscal year 2013, the percentage of respondents on the "Ask ME! Survey" expressing satisfaction in the following domains will remain the same or improve.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of surveys administered	1,000	1,000	1,000	1,000
Outcome: Percent of individuals expressing satisfaction with:				
Physical well-being	96.3%	95.6%	≥95.6%	≥95.6%
Material well-being	82.4%	81.0%	≥81.0%	≥81.0%
Emotional well-being	94.7%	96.3%	≥96.3%	≥96.3%
Interpersonal relations	81.1%	79.0%	≥79.0%	≥79.0%
Rights	81.1%	76.8%	≥76.8%	≥76.8%
Personal development	88.7%	87.6%	≥87.6%	≥87.6%
Social inclusion	68.6%	68.4%	≥68.4%	≥68.4%
Self-determination	81.4%	75.3%	≥75.3%	≥75.3%

M00M01.01 PROGRAM DIRECTION - DEVELOPMENTAL DISABILITIES ADMINISTRATION (Continued)

Objective 1.2 By the end of fiscal year 2013, the average score on the domain of "personal development" will increase by 5 percent from the previous year and the average score on the other seven domains will remain the same or improve.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Average score by domain:				
Personal development	8.0	7.9	≥7.9	≥8.0
Physical well-being	8.9	8.9	≥8.9	≥8.9
Material well-being	7.1	7.0	≥7.0	≥7.0
Emotional well-being	8.5	8.6	≥8.6	≥8.6
Interpersonal relations	7.1	7.0	≥7.0	≥7.0
Rights	7.5	7.3	≥7.3	≥7.3
Social inclusion	6.6	6.7	≥6.7	≥6.7
Self-determination	7.4	7.2	≥7.3	≥7.3

Goal 2. An increasing number of eligible individuals will receive community-based services through the budget for community services.

Objective 2.1 The number of individuals receiving community-based service in fiscal year 2013 will increase by 3.80 percent.

	2010^{2}	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of individuals served	18,180	22,328	23,297	24,182
Outcome: Percentage increase of individuals receiving community-base	d			
services	-24.47%	22.82%	4.34%	3.80%

Goal 3. Matching Federal Funds (Federal Financial Participation (FFP)) – are claimed for an increasing number of Home and Community Based Services (HCBS) waiver eligible individuals.

Objective 3.1 By the end of fiscal year 2013, the FFP claimed for individuals enrolled in DDA's Home and Community Based Services (HCBS) waiver will have increased by 7.9 percent over fiscal year 2012.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Matching Federal funds from waiver (millions)	$$308^{3}$	\$305	\$343	\$370
Outcome: Percentage increase over previous year base	3.8%	-1.0%	12.5%	7.9%

¹ The scores are based on a scale of 0-10 and calculated relative to the neutral score of 5.0.

² In fiscal year 2010 DDA began tracking Low Intensity Support Services (LISS) in PCIS2 and is now able to reduce the duplication of service reporting for those individuals that receive a traditional service and also LISS. The fiscal year 2010 submission for the number of individuals served was incorrect. The count of 18,180 is the correct count.

³ The fiscal year 2010 Actual of \$308 million of Federal funds includes \$10.3 million of Money Follows the Person Demonstration Grant.

M00M01.01 PROGRAM DIRECTION — DEVELOPMENTAL DISABILITIES ADMINISTRATION

Appropriation Statement:

	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	52.00	51.00	50.00
Number of Contractual Positions	1.00	1.00	1.00
01 Salaries, Wages and Fringe Benefits	3,984,622	4,510,535	4,586,917
02 Technical and Special Fees	44,050	29,633	29,387
03 Communication	31,174 2,899 4,477	60,050 12,488	58,186 9,233
07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions	1,093 1,466,161 21,168 147 1,982 300,000	366 1,373,295 44,391 2,331 300,000	3,609 1,385,439 32,397 2,331 300,000
13 Fixed Charges	37,696	18,980	22,893
Total Operating Expenses	1,866,797	1,811,901	1,814,088
Total Expenditure	5,895,469	6,352,069	6,430,392
Original General Fund Appropriation Transfer of General Fund Appropriation	4,244,936 -257,737	4,291,905 21,949	
Net General Fund ExpenditureFederal Fund Expenditure	3,987,199 1,908,270	4,313,854 2,038,215	4,415,343 2,015,049
Total Expenditure	5,895,469	6,352,069	6,430,392
Federal Fund Income: 93.778 Medical Assistance Program	1,908,270	2,038,215	2,015,049

M00M01.02 COMMUNITY SERVICES – DEVELOPMENTAL DISABILITIES ADMINISTRATION PROGRAM DESCRIPTION

Section 7-201 of the Health-General Article establishes the Developmental Disabilities Administration within the Department of Health and Mental Hygiene. The Developmental Disabilities Administration is responsible for planning, developing, and directing a statewide, comprehensive system of services for individuals with developmental disabilities and their families.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Performance Measures	2010 Actual	2011 Actual	2012 Estimated	2013 Estimated
Community Residential Services:	1800441	210000	Dimineta	Listimated
Annualized Clients	5,335	5,626	5,602	5,879
Average Annual Cost Per Client	\$73,554	\$70,117	\$75,292	\$72,707
Day Programs:	Ψ13,331	Ψ10,111	ψ13, 2 32	Ψ12,101
Annualized Clients	6,693	7,055	6,861	7,258
Average Annual Cost Per Client	\$16,975	\$16,814	\$16,669	\$19,171
Supported Employment Programs:	\$10,973	\$10,614	\$10,007	Φ12,171
Annualized Clients	4,362	4,693	5,600	5,743
Annualized Chents Average Annual Cost Per Client	\$15,119	\$14,574	\$15,484	\$15,835
	\$13,119	\$14,574	\$13,464	\$15,655
Resource Coordination (Includes Medicaid Waiver)	22 122	22 122	22.756	22.506
Annualized Clients	22,132	22,132	22,756	22,506
Average Cost Per Annualized Client	\$1,285	\$1,289	\$1,556	\$1,641
Purchase of Care:	2	2	2	
Clients	2	2	2	1
Average Annual Cost Per Client	\$72,597	\$67,649	\$60,653	\$69,882
Summer Program:				
Clients	1,879	1,375	1,375	1,375
Average Annual Cost Per Client	\$147	\$195	\$203	\$207
Self Directed Services:				
Clients	146	159	159	159
Average Annual Cost Per Client	\$48,641	\$52,421	49,464	\$53,189
Family Support Services:				
Annualized Clients	1,305	1,036	1,796	1,036
Average Annual Cost Per Client	\$5,610	\$5,059	\$4,326	\$5,647
Individual Family Care:				
Annualized Clients	215	223	215	221
Average Annual Cost Per Client	\$24,650	\$19,724	\$25,826	\$26,066
Individual Support Services:				
Annualized Clients	4,213	4,213	4,151	5,394
Average Annual Cost Per Client	\$5,933	\$6,511	\$8,084	\$5,890
Behavioral Support Services:	•			
Behavioral Respite (Number of Days)	2,067	2,121	2,121	2,121
Behavioral Consultation (Number of Consultations)	7,875	2,358	2,358	2,358
Behavioral Plans (Number of Individual Plans)	1,364	1,477	1,477	1,477
Temporary Augmentation of Staff (Number of Hours)	29,899	43,646	43,646	43,646
Training (Number of Trainings)	99	45	45	45
Sign Language Interpretations (Number of Interpretations)	0	2	2	2
Client Referrals (Number of Referrals)	1,488	1,262	1,262	1,262
Crisis Interventions/Assistance/Evaluations	172	178	178	178
Community Support Living Arrangements:	172	170	170	170
Annualized Clients	1,741	1,763	1,764	1,763
	•	\$37,613	\$37,646	
Average Cost Per Annualized Client	\$36,217	\$57,013	\$57,0 4 0	\$36,258
Waiting List Equity Fund:	62	10	40	40
Clients Served	62	10	40	40
Fund Balance Available (\$)	2,533,647	3,526,179	3,027,759	2,766,773

M00M01.02 COMMUNITY SERVICES — DEVELOPMENTAL DISABILITIES ADMINISTRATION

Appropriation Statement:	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	110.50	109.00	109.00
Number of Contractual Positions	5.28	7.00	4.00
01 Salaries, Wages and Fringe Benefits	7,553,210	7,747,247	7,806,123
02 Technical and Special Fees	254,643	298,015	134,839
03 Communication 04 Travel	105,132 49,483 71,729 11,749 730,668,245 85,980 40,401 6,764 172,106 374,005 731,585,594	111,374 50,719 70,088 10,757 790,763,371 72,239 6,723 172,106 411,496 791,668,873	116,142 48,953 75,316 10,642 821,918,732 72,684 100,000 399,045 822,741,514
Total Expenditure	739,393,447 436,211,734 -65,478 436,146,256 215,409 303,031,782	799,714,135 454,213,959 886,437 455,100,396 3,623,420 340,640,319	459,095,863 3,435,986 367,608,813
Reimbursable Fund Expenditure	739,393,447	350,000 799,714,135	541,814 830,682,476
Special Fund Income: M00318 Grant Activity—Prior Fiscal Years M00357 Waiting List Equity Fund Total	91,955 123,454 215,409	2,500,000 1,123,420 3,623,420	2,500,000 935,986 3,435,986
Federal Fund Income: 93.767 Children's Health Insurance Program 93.778 Medical Assistance Program 93.779 Centers for Medicare and Medicaid Services (CMS) Research, Demonstrations and Evaluations	6,598 302,861,245 163,939	5,000 340,242,019 393,300	6,000 367,602,813
Total	303,031,782	340,640,319	367,608,813
Reimbursable Fund Income: M00Q01 DHMH-Medical Care Programs Administration		350,000	541,814

SUMMARY OF STATE INTELLECTUAL DISABILITY CENTERS

	2011 Actual	2012 Appropriation	2013 Allowance
Total Number of Authorized Positions	505.00	499.50	498.50
Total Number of Contractual Positions	24.26	22.63	22.63
Salaries, Wages and Fringe Benefits	33,357,562 1,351,750 8,748,267	31,204,923 1,366,698 7,438,180	30,729,464 1,370,206 7,083,530
Original General Fund Appropriation Transfer/Reduction	41,709,518 1,273,494	38,383,887 369,214	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	42,983,012 12,097	38,753,101	
Net General Fund Expenditure	42,970,915 468,060 18,604	38,753,101 1,233,414 23,286	38,319,523 840,351 23,326
Total Expenditure	43,457,579	40,009,801	39,183,200

- General Administration—This project provides funding for all business functions and in-service training programs.
- Dietary Services—This project provides funding for planning, preparing, and serving meals for patients and employees.
- Household and Property Services—This project provides funding for physical plant maintenance, security, transportation, laundry and housekeeping services.
- Residential Services—This project provides funding for daily living services for all clients.
- Medical/Surgical Services—This project provides funding for medical and surgical treatment for all clients.
- Ancillary Services—This project provides funding for support services for patient care and treatment.
- Education and Training—This project provides orientation and preservice training for new staff and ongoing outservice and inservice training for all staff.

ROSEWOOD CENTER

M00M02.01 SERVICES AND INSTITUTIONAL OPERATIONS

Program Description:

Rosewood Center was a State residential center established in the Developmental Disabilities Administration under §7-501 of the Health-General Article of the Annotated Code of Maryland. Rosewood Center closed on June 30, 2009. Fiscal year 2012 funding is for facility maintenance.

Appropriation Statement:	2011	2012	2013
	Actual	Appropriation	Allowance
Number of Authorized Positions	2.00	2.00	2.00
Number of Contractual Positions	1.00	1.00	1.00
01 Salaries, Wages and Fringe Benefits	1,307,525	1,041,228	823,873
02 Technical and Special Fees	22,921	22,880	22,374
03 Communication	3,806 1,033,533 16,348 198,488 1,976 58,695	6,480 1,139,417 8,935 256,570 1,610 37,065	3,806 740,472 12,807 260,862 1,793 42,832
Total Operating Expenses	1,312,846	1,450,077	1,062,572
Total Expenditure	2,643,292	2,514,185	1,908,819
Original General Fund Appropriation Transfer of General Fund Appropriation	1,811,700 490,872	1,453,182 1,614	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	2,302,572 12,097	1,454,796	
Net General Fund Expenditure	2,290,475 352,817 2,643,292	1,454,796 1,059,389 2,514,185	1,236,468 672,351 1,908,819
Special Fund Income: M00353 Tenant Collectionsswf316 Strategic Energy Investment Fund	352,817	518,384 541,005 1,059,389	131,787 540,564 672,351

M00M05.01 SERVICES AND INSTITUTIONAL OPERATIONS – HOLLY CENTER

PROGRAM DESCRIPTION

Holly Center, in Salisbury Maryland, is a State residential and training center established in the Developmental Disabilities Administration at §7-501 of the Health-General Article of the Annotated Code of Maryland. Holly Center is responsible for the provision of habilitative services to individuals with intellectual disability admitted to the facility, while working to integrate these consumers into less restrictive settings in the community. Services provided include twenty-four hour residential care, treatment and support. The Center is required to maintain federal certification as an Intermediate Care Facility for Individuals with Mental Retardation (ICFMR) and to comply with all applicable federal and Maryland laws and regulations.

MISSION

Holly Center is a State residential center that serves people with intellectual disability primarily from the Eastern Shore Region. Through a consumer driven planning process governed by the principles of individual choice and empowerment, Holly Center staff provide residential care, treatment and supports intended to assist consumers to reach their maximum potential. Services are provided in an environment that is safe and healthy.

VISION

To empower individuals living at Holly Center to attain the highest quality of life possible through achievement of their individual goals through:

- Promotion of growth and independence leading to community involvement and integration
- Observance of individual rights
- Promotion of optimal health and safety
- Partnership between the Holly Center and the community
- Empowerment of all people in the decision making process

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Empower individuals to plan for their services.

Objective 1.1 In fiscal year 2013, 20 percent of residents living at the Center will participate in self-advocacy groups.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals living at the Center	91	87	86	85
Quality: Percent of individuals participating in self-advocacy groups	20%	28%	20%	20%

Goal 2. Individuals living at the Center are safe.

Objective 2.1 Throughout fiscal year 2013, the Center will improve its record of compliance with Federal and State regulations by receiving zero condition level citations in "Client Protections," in any survey by the Office of Health Care Ouality.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of condition level citations in "Client Protections"	1	0	0	0

Goal 3. Individuals achieve their best health possible.

Objective 3.1 Throughout fiscal year 2013, the Center will improve its record of compliance with Federal and State regulations by receiving zero condition level citations in "Health Care Services," in any survey by the Office of Health Care Quality.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of condition level citations in "Health Care Services"	2	2	0	0

M00M05.01 SERVICES AND INSTITUTIONAL OPERATIONS – HOLLY CENTER (Continued)

Goal 4. Individuals are integrated appropriately into the community while residing at the Center.

Objective 4.1 During fiscal year 2013, on average, consumers who are able to participate in off campus, social/recreational activities will do so at the rate of 45 outings per year.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals able to participate	89	89	89	89
Outcome: Average number off campus trips per individual per year	53	60	40	45

Goal 5. Provide quality services to people using respite.

Objective 5.1 In fiscal year 2013, 100 percent of families and individuals using respite services in the Center who complete a satisfaction survey will indicate overall satisfaction with respite services.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of satisfaction surveys completed	2	7	4	6
Outcome: Percent of individuals and families expressing satisfaction	100%	100%	100%	100%
OTHER PERFORMANCE MEASU	RES*			

Performance Measures Beds Operated Residential Services	2010 Actual 150	2011 Actual 150	2012 Estimated 150	2013 Estimated 150
Admissions	1	2	1	0
Discharges	6	3	2	1
Inpatients Treated	106	101	98	95
Average Daily Inpatients Treated	91	87	86	85
Patient Days	33,215	31,755	31,476	31,025
Per Diem Cost	\$438	\$460	\$467	\$471
Average Length of Stay	365	365	366	365
Annual Cost Per Average Daily Client	\$159,691	\$167,960	\$170,825	\$172,086
Day Services	Ψ157,071	Ψ107,700	Ψ170,025	Ψ172,000
Average Daily Inpatients Treated	47	45	43	42
Patient Days	11,468 ¹	10,980	10,492	10,248
Per Diem Cost	\$170	\$171	\$162	\$168
Average Length of Stay	244	244	244	244
Annual Cost Per Average Daily Client	\$41,457	\$41,840	\$39,516	\$40,990
Hospital Patient Recoveries:	Ψ11,157	φ11,010	Ψ55,510	Ψ+0,220
Medicaid, Medicare, Insurance and Sponsors (\$)	12,910,515	10,581,157	8,823,157	8,788,814
Project Summary:	12,710,515	10,001,107	0,023,137	0,700,011
General Administration	3,166,768	3,465,298	2,927,855	2,934,117
Dietary Services	1,460,938	1,389,498	1,458,211	1,427,792
Household and Property Services	2,153,100	2,215,230	2,152,219	2,182,011
Hospital Support Services	1,258,267	1,009,093	1,247,804	1,124,740
Patient Care Services	8,290,345	8,331,637	8,681,256	8,705,428
Day Services	783,258	786,016	579,585	640,118
Ancillary Services	932,079	939,156	970,059	944,741
Non-Reimbursable Services	137,290	132,968	192,311	186,326
Total	18,182,045	18,268,896	18,209,300	18,145,273

Note: * Totals may not add due to rounding.

¹ Fiscal year 2010 Patient Days for Day Services was not correct last year. Amount shown here is the correct amount.

HOLLY CENTER

M00M05.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	255.50	253.50	253.50
Number of Contractual Positions	8.24	9.00	9.00
01 Salaries, Wages and Fringe Benefits	14,650,960	14,649,012	14,635,186
02 Technical and Special Fees	619,809	607,897	607,610
03 Communication 04 Travel	37,149 8,224 554,320 70,616 1,327,884 913,052 18,940 38,487 29,455 2,998,127 18,268,896 17,944,775 191,153	35,676 2,835 549,218 70,613 1,358,956 889,114 22,180 23,799 2,952,391 18,209,300 17,826,938 190,051	36,119 3,969 549,650 69,545 1,330,474 870,930 12,500 7,300 21,990 2,902,477 18,145,273
Net General Fund Expenditure	18,135,928 114,364 18,604	18,016,989 169,025 23,286	17,958,947 163,000 23,326
Total Expenditure	18,268,896	18,209,300	18,145,273
Special Fund Income: M00308 Employee Food Sales	29,614 22,841 26,547	58,170 13,110 5,452 30,454 26,550 600	79,295 13,110 5,452 30,454
M00414 Life Crisis Center	35,362	34,689	34,689
Total	114,364	169,025	163,000
Reimbursable Fund Income: M00J02 DHMH-Laboratories Administration	18,604	23,286	23,326

M00M06.01 SERVICES AND INSTITUTIONAL OPERATIONS - DEVELOPMENTAL DISABILITIES ADMINISTRATION COURT INVOLVED SERVICE DELIVERY SYSTEM

PROGRAM DESCRIPTION

The Secure Evaluation and Therapeutic Treatment (SETT) Program of the Developmental Disabilities Administration Court Involved Service Delivery System includes two State Forensic Residential Centers operated by the Developmental Disabilities Administration, Department of Health and Mental Hygiene (DHMH) under Health General Article §2-102 and §7-904. Pursuant to Criminal Procedure Article Title 3, the SETT Program units are responsible for evaluating and treating individuals committed to the Department by the courts while working to integrate these consumers, with court approval, into less restrictive, more integrated settings in the community and ensure public safety.

MISSION

The SETT Program units are State forensic residential centers that serve people with intellectual disability committed to the Department by the courts. The mission of the SETT Program units are to provide evaluation and assessment services, as well as active treatment, to individuals with intellectual disability and court involvement within a secure and safe environment. Through a therapeutic and integrative process, SETT Program staff provides residential care, treatment and support intended to assist consumers to reach their maximum potential. Service plans are developed to meet their health, habilitation and safety needs. Upon approval of the court, the individual subsequently moves into a community setting with the necessary services and supports.

VISION

Through therapeutic interventions and activities, individuals admitted to the SETT Program units will learn new skills and behaviors that lead to movement to a less restrictive more integrated setting and improve their quality of life.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Individuals are safe.

Objective 1.1 Throughout fiscal year 2013, the Secure Evaluation and Therapeutic Treatment (SETT) Program will maintain a record of compliance with State regulations by receiving zero major citations in "Client Protections," during the annual survey by the Office of Health Care Quality.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of major citations in "Client Protections"	0	0	0	0

Goal 2. Individuals achieve their best health possible.

Objective 2.1 Throughout fiscal year 2013, the SETT Program will maintain its record of compliance with State regulations and Best Clinical Practices by receiving zero major citations in "Health Care Services," in its annual or interim surveys by the Office of Health Care Quality.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of major citations in "Health Care Services"	0	0	0	0

Goal 3. Individuals committed to the SETT unit have a low rate of recidivism.

Objective 3.1 During fiscal year 2013, repeat commitments to the SETT unit will be 18 percent or less.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals committed to the SETT Program	80	83	94	94
Input: Number of repeat commitments to the SETT Program	5	5	8	8
Outcome: Percent of total repeat commitments	6.25%	6.02%	8.51%	8.51%

M00M06.01 SERVICES AND INSTITUTIONAL OPERATIONS - DEVELOPMENTAL DISABILITIES ADMINISTRATION COURT INVOLVED SERVICE DELIVERY SYSTEM (Continued)

Goal 4. Individuals committed as IST (Incompetent to stand trial) will develop increased skills in courtroom procedures.

Objective 4.1 During fiscal year 2013, 50 percent of individuals committed as IST will demonstrate increased skills in courtroom procedures.

Performance Measures Input: Number of individuals committed as IST to the SETT Number of individuals committed as IST who are reported as achieving	2010 Actual 46	2011 Actual 40	2012 Estimated 50	2013 Estimated 50
their training goals, reflecting increased skills in courtroom procedures Outcome: Percent of individuals committed as IST who are reported as achieving their training goals, reflecting increased skills in	s 25	27	25	25
courtroom procedures.	54.3%	67.5%	50.0%	50.0%
OTHER PERFORMANCE MEASU	JRES			
	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Beds Operated	32	32	32	32
Sykesville Secure Evaluation and Therapeutic Treatment Services (S	SETT)			
Admissions	14	20	22	22
Discharges	9	19	22	22
Inpatients treated	29	39	42	42
Average daily inpatients treated	18	20	20	20
Patient days	6,570	7,300	7,320	7,300
Per Diem cost	\$746	\$689	\$671	\$665
Average length of stay	365	365	366	365
Annual cost per average daily client	5272,428	\$251,356	\$245,645	\$242,859
Jessup Secure Evaluation and Therapeutic Treatment Services (SET	ГТ)			
Admissions	39	32	40	40
Discharges	39	32	40	40
Inpatients treated	51	44	52	52
Average daily inpatients treated	11	12	12	12
Patient days	4,015	4,380	4,392	4,380
Per Diem cost	\$876	\$850	\$796	\$783
Average length of stay	90	90	90	90
Annual cost per average daily client	\$78,807	\$76,484	\$71,682	\$70,481

DEVELOPMENTAL DISABILITIES ADMINISTRATION COURT INVOLVED SERVICE DELIVERY SYSTEM

M00M06.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:

	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	112.00	110.00	109.00
Number of Contractual Positions	11.01	10.00	10.00
01 Salaries, Wages and Fringe Benefits	7,382,925	7,240,125	7,075,722
02 Technical and Special Fees	363,784	392,542	396,336
03 Communication 04 Travel	22,878 1,715 15,581 769,035 175,277 5,709 6,211 6,209 1,002,615 8,749,324	12,128 6,289 16,269 643,382 95,595 4,658 778,321 8,410,988	15,346 3,207 15,577 682,622 94,154 4,284 815,190 8,287,248
Original General Fund Appropriation Transfer of General Fund Appropriation	8,027,543 721,781	8,333,919 77,069	
Net General Fund Expenditure	8,749,324	8,410,988	8,287,248

M00M07.01 SERVICES AND INSTITUTIONAL OPERATIONS - POTOMAC CENTER

PROGRAM DESCRIPTION

Potomac Center is a 24-hour state residential center located in Hagerstown, Maryland that serves individuals with intellectual disabilities under the direction of the Developmental Disabilities Administration. Services are provided through Person-Centered Planning with self-direction and the use of Applied Behavior Analysis as the therapeutic model with the goal of discharge to the community. Beginning July 15, 2009, Potomac Center opened the Transitions Program to admit individuals with intellectual disabilities and mental illness from the mental health system and to provide a therapeutic habilitation model before discharge to the community. Potomac Center is a licensed Intermediate Care Facility for the Mentally Retarded (ICF/MR).

MISSION

Potomac Center provides therapeutic interventions in support of people with intellectual disabilities to lead meaningful lives in the community.

VISION

Provide supports and resources to Marylanders with intellectual disabilities to assist them in meeting defined needs during transitional periods in their lives.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Empower individuals to plan for their services.

Objective 1.1 In fiscal year 2013, 82 percent of individuals will realize this personal goals performance standard.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals residing at the Potomac Center	52	54	55	55
Output: Number of individuals meeting standard	42	41	45	45
Outcome: Percent of individuals meeting standard	81%	76%	82%	82%

Objective 1.2 During fiscal year 2013, 91 percent of individuals will choose their daily routine.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals residing at the Potomac Center	52	54	55	55
Output: Number of individuals meeting standard	39	45	50	50
Outcome: Percent of individuals meeting standard	75%	83%	91%	91%

Goal 2. Individuals living at the Center are safe.

Objective 2.1 During fiscal year 2013, the Center will maintain its record of compliance with Federal and State regulations, receiving zero major "Client Protection" citations in the Office of Health Care Quality Annual Survey.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of major citations in "Client Protections"	0	0	0	0

Goal 3. Individuals achieve their best health possible.

Objective 3.1 During fiscal year 2013, the Center will maintain its record of compliance with Federal and State regulations, receiving zero major citations in "Health Care Services" in the Office of Health Care Quality Annual Survey.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of major citations in "Health Care Services"	0	0	0	0

M00M07.01 SERVICES AND INSTITUTIONAL OPERATIONS - POTOMAC CENTER (Continued)

Goal 4. Individuals are integrated appropriately into the community while residing at the Center.

Objective 4.1 In fiscal year 2013, 75 percent of eligible individuals will realize this community-involvement performance standard.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals able to participate at the Potomac Center	44	48	48	48
Output: Number of individuals meeting standard	33	25	36	36
Outcome: Percent of individuals meeting standard	75%	52%	75%	75%

Goal 5. Provide quality services to people using respite.

Input: Number of satisfaction surveys completed

Performance Measures

Objective 5.1 In fiscal year 2013, 100 percent of families and individuals using respite services in the Center who complete an annual satisfaction survey will indicate overall satisfaction with respite services.

2010

8

Actual

2011

5

Actual

2012

10

Estimated

2013

10

Estimated

Outcome: Percentage of families and individuals expressing satisfaction	on 100%	100%	100%	100%			
OTHER PERFORMANCE MEASURES*							
Performance Measures	2010 Actual	2011 Actual	2012 Estimated	2013 Estimated			
Beds Operated	63	63	63	63			
Residential Services							
Admissions	25	20	20	20			
Discharges	12	19	19	20			
Inpatients Treated	77	59	59	59			
Average Daily Inpatients Treated	52	54	55	55			
Patient Days	18,995	19,710	20,130	20,075			
Per Diem Cost	\$524	\$506	\$475	\$475			
Average Length of Stay	365	365	366	365			
Annual Cost Per Average Daily Client	\$191,384	\$184,804	\$174,007	\$173,237			
Day Services:							
Average Daily Inpatient Treated	NA	20	20	20			
Patient Days	NA	4,980	4,980	4,980			
Per Diem Cost	NA	\$100	\$104	\$105			
Average Length of Stay	NA	249	249	249			
Annual Cost Per Average Daily Client	NA	\$24,798	\$26,017	\$26,243			
Hospital Patient Recoveries:							
· · · · · · · · · · · · · · · · · · ·	4,715,673	\$5,038,119	\$4,352,488	\$4,468,231			
Project Summary:							
	1,709,967	1,875,142	1,491,687	1,533,764			
Dietary Services	543,067	768,323	743,585	771,579			
	1,725,657	1,712,461	1,414,346	1,535,255			
Hospital Support Services	863,055	733,150	1,081,189	987,848			
	5,234,785	5,454,808	5,404,527	5,272,666			
Day Services	0	62,721	61,636	62,719			
Ancillary Services	606,615	564,524	639,730	642,526			
Non-Reimbursable Services	9,214	879	5,000	5,000			
Total 1	0,692,360	11,172,008	10,841,700	10,811,357			

Note: * Data may not add due to rounding.

POTOMAC CENTER

M00M07.01 SERVICES AND INSTITUTIONAL OPERATIONS

Special Fund Income:

M00359 Donations....

Appropriation Statement:	2011	2012	2013
	Actual	Appropriation	Allowance
Number of Authorized Positions	135.50	134.00	134.00
Number of Contractual Positions	2.73	2.63	2.63
01 Salaries, Wages and Fringe Benefits	8,484,959	8,244,627	8,166,671
02 Technical and Special Fees	299,015	343,379	343,886
03 Communication	21,545 3,279 362,597 23,838 1,578,893 361,213 19,387 879 16,403	21,039 2,347 311,390 30,216 1,530,978 332,588 6,439 5,000 13,697	20,669 2,371 329,010 47,233 1,548,484 331,265 2,326 5,000 14,442
Total Operating Expenses	2,388,034	2,253,694	2,300,800
Total Expenditure	11,172,008	10,841,700	10,811,357
Original General Fund Appropriation Transfer of General Fund Appropriation	10,702,150 468,979	10,736,220 100,480	
Net General Fund ExpenditureSpecial Fund Expenditure	11,171,129 879	10,836,700 5,000	10,806,357 5,000
Total Expenditure	11,172,008	10,841,700	10,811,357

879

5,000

5,000

M00M09.01 SERVICES AND INSTITUTIONAL OPERATIONS – JOSEPH D. BRANDENBURG CENTER

PROGRAM DESCRIPTION

The Joseph D. Brandenburg Center, a 24-hour residential center, is located on the grounds of the Thomas B. Finan Center, in Cumberland, Maryland. It is established in the Developmental Disabilities Administration at Section 7-501 of the Health-General Article of the Annotated Code of Maryland. Its mandate is to provide direct service to individuals with intellectual disability admitted to the facility while working to integrate these consumers into less restrictive settings in the community. Services at the Center include around the clock residential care, treatment and support. The Center is required to maintain federal certification as an Intermediate Care Facility for Individuals with Mental Retardation (ICF-MR) and to comply with all applicable federal and Maryland laws and regulations. Joseph D. Brandenburg Center closed on June 30, 2011.

OTHER PERFORMANCE MEASURES*

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input Measures:				_
Beds Operated	25	25	0	0
Residential Services:				
Admissions	0	0	0	0
Discharges	4	9	0	0
Inpatients Treated	14	9	0	0
Average Daily Inpatients Treated	13	6	0	0
Patient Days	4,745	2,190	0	0
Per Diem Cost	\$640	\$992	\$0	\$0
Average Length of Stay	365	365	0	0
Annual Cost Per Average Daily Client	\$233,588	\$361,899	\$0	\$0
Day Services:				
Average Daily Inpatients Treated	8	3	0	0
Patient Days	2,000	750	0	0
Per Diem Cost	\$116	\$173	\$0	\$0
Average Length of Stay	250	250	0	0
Annual Cost Per Average Daily Client	\$28,994	\$43,344	\$0	\$0
Hospital Patient Recoveries:				
Medicaid, Medicare, Insurance and Sponsors	\$3,603,657	\$1,687,270	\$76,752	0
Project Summary:				
General Administration	1,153,112	808,594	33,628	30,503
Hospital Support Services	285,145	112,739	0	0
Patient Care Services	1,833,763	1,396,097	0	0
Day Services	124,698	76,581	0	0
Ancillary Services	317,027	230,048	0	0
Non-Reimbursable Services				
Total	3,713,475	2,624,059	33,628	30,503

Note: * Totals may not add due to rounding.

JOSEPH D. BRANDENBURG CENTER

M00M09.01 SERVICES AND INSTITUTIONAL OPERATIONS

Appropriation Statement:	2011 Actual	2012 Appropriation	2013 Allowance
01 Salaries, Wages and Fringe Benefits	1,531,193	29,931	28,012
02 Technical and Special Fees	46,221		
03 Communication 04 Travel	989 320 1,022,909 15,805 815 5,807	3,697	2,491
Total Operating Expenses	1,046,645	3,697	2,491
Total Expenditure	2,624,059	33,628	30,503
Original General Fund Appropriation Transfer of General Fund Appropriation	3,223,350 -599,291	33,628	
Net General Fund Expenditure	2,624,059	33,628	30,503

SUMMARY OF MEDICAL CARE PROGRAMS ADMINISTRATION

	2011 Actual	2012 Appropriation	2013 Allowance
Total Number of Authorized Positions	592.00	602.00	606.00
Total Number of Contractual Positions	42.61	68.88	96.19
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	42,172,576 1,527,762 6,272,599,069	45,259,013 2,556,863 7,029,906,960	44,858,149 3,391,052 7,267,449,746
Original General Fund Appropriation Transfer/Reduction	1,771,028,250 70,036,374	2,582,720,767 -1,981,526	
Net General Fund Expenditure	1,841,064,624 593,966,506 3,814,751,179 66,517,098	2,580,739,241 846,308,102 3,576,878,149 73,797,344	2,609,153,538 909,435,776 3,715,014,241 82,095,392
Total Expenditure	6,316,299,407	7,077,722,836	7,315,698,947

M00Q01.01 DEPUTY SECRETARY FOR HEALTH CARE FINANCING – MEDICAL CARE PROGRAMS ADMINISTRATION

PROGRAM DESCRIPTION

The Medical Care Programs Administration serves children, pregnant women, the elderly, and the disabled, as well as adults eligible through the Temporary Cash Assistance (TCA) Program. Children represent two-thirds of all beneficiaries. In comparison to the general public, the population eligible for Medical Care Programs is characterized by poorer health and lower income. The health and economic status of the eligible population creates a greater need for services while presenting greater challenges to providing services. Access to medical care is one of multiple factors directly related to improved health. It is estimated that 50 percent of premature mortality of Americans is attributable to lifestyle, 20 percent is attributable to environment, 20 percent is attributable to human biology, and 10 percent could be avoided with improved medical care.¹

In addition to serving the most vulnerable populations, Medical Care Programs Administration benefits all Marylanders by sustaining the health care system in the State.

The Office of the Deputy Secretary for Health Care Financing administers the Maryland Medicaid Program, the Kidney Disease Program, and the Maryland Children's Health Program. In addition, the Office of Planning is housed in the Office of the Deputy Secretary. The Office of Planning assists the Medicaid program managers in the development and implementation of priority projects and provides information to program managers and policy makers on issues related to health care services, financing and regulation. It provides for the analysis and evaluation of existing programs and coordinates State and Federal legislative activities for the Medicaid programs.

MISSION

The mission of the Medical Care Programs is to improve the health and well-being of low-income Marylanders by assuring access to medically necessary and appropriate health care services. In striving to meet this mission, we serve both customers and taxpayers by assuring that quality services are provided in a cost-effective and timely manner.

VISION

The Medical Care Programs Administration will provide leadership to promote equal access and high quality health care services for all Marylanders.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Improve the health of Maryland's children.

Objective 1.1 Through calendar year 2012, increase by 2 percentage points annually the proportion of HealthChoice children who have received necessary immunizations at age two.²

	CY 2009	CY 2010	CY 2011	CY 2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Sample of HealthChoice children age two	2,491	2,571	2,622	2,674
Outcome: Percent of HealthChoice children age two in sample who				
had received necessary immunizations	80%	80%	82%	84%

¹ Adapted from Public Health Service, 1993; Institute of Medicine, 1988; and Centers for Disease Control and Prevention, 1979.

Necessary immunizations include four DtaP/DT (diphtheria, tetanus, pertussis), three IPV/OPV (poliovirus), one MMR (measles, mumps, rubella), three H influenza type B, three hepatitis B, and one VZV (chicken pox).

M00Q01.01 DEPUTY SECRETARY FOR HEALTH CARE FINANCING – MEDICAL CARE PROGRAMS ADMINISTRATION (Continued)

Objective 1.2 Through calendar year 2012, increase by 2 percentage points annually the proportion of HealthChoice children ages 12 months through 23 months who receive a lead test during the year.

	CY 2009	CY 2010	CY 2011	CY 2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total number of HealthChoice children ages 12-23 months	38,299	38,225	38,900	39,770
Number of HealthChoice children ages 12-23 months ³ in Baltimore City	7,639	7,279	7,425	7,574
Outcome: Percent of HealthChoice children ages 12-23 months				
receiving a lead test	55%	57%	59%	61%
Percent of HealthChoice children ages 12-23 months in Baltimore City				
receiving a lead test	63%	64%	66%	68%

Objective 1.3 For calendar year 2012, increase to 81 percent the proportion of severely disabled children in HealthChoice, aged 0-20 years, eligible for Supplemental Security Income [SSI], receiving at least one ambulatory care service during the year.

	CY 2009	CY 2010	CY 2011	CY 2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of SSI children aged 0-20 years in HealthChoice ⁴	16,293	16,613	16,945	17,453
Outcome: Percent of SSI children aged 0-20 years in HealthChoice				
receiving at least one ambulatory service	75%	76%	78%	81%

Objective 1.4 Through calendar year 2012, reduce by one admission annually the rate per thousand of asthma-related avoidable admissions among HealthChoice children ages 5-20 with asthma.

	CY 2009	CY 2010	CY 2011	CY 2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of HealthChoice children ages 5-20 with asthma	8,401	10,208	11,228	12,351
Output: Number of asthma-related avoidable admissions among				
HealthChoice children ages 5-20 with asthma	387	392	415	457
Outcome: Rate per thousand of asthma-related avoidable admissions				
among HealthChoice children ages 5-20 with asthma	46	38	37	36

Objective 1.5 Through calendar year 2012, reduce by 0.1 percentage points annually the rate of very low birth weight births in the HealthChoice program.

	CY 2009	CY 2010	CY 2011	CY 2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of births in the HealthChoice program	22,497	25,079	26,960	28,982
Output: Number of very low birth weight births in the HealthChoice				
program	348	395	404	406
Outcome: Very low birth weight births in the HealthChoice program as a	a			
proportion of total Medicaid births	1.5%	1.6%	1.5%	1.4%

⁴ Includes children aged 0-20 years with at least 320 days of enrollment in SSI and an MCO.

³ HealthChoice enrollees represent those enrolled in a managed care organization (MCO) for at least 90 days.

M00Q01.01 DEPUTY SECRETARY FOR HEALTH CARE FINANCING – MEDICAL CARE PROGRAMS ADMINISTRATION (Continued)

Objective 1.6 For calendar year 2012, increase to 68 percent the proportion of Medicaid children aged 4-20 years who receive dental services.

	CY 2009	CY 2010	CY 2011	CY 2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of Medicaid children ages 4-20	254,890	335,214	348,622	362,567
Outcome: Percent of Medicaid children ages 4-20 years				
receiving dental services	59%	64%	66%	68%

Objective 1.7 Through calendar year 2012, increase by one percentage point annually the proportion of HealthChoice child respondents⁵ who report that the medical care they have received in the last six months has improved their health.

	CY 2009	CY 2010	CY 2011	CY 2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of HealthChoice child respondents	4,916	4,888	4,986	5,086
Outcome: HealthChoice children surveyed reporting medical care				
received in the last six months has improved their health	86%	86%	87%	88%

Goal 2. Improve the health of Maryland's adults.

Objective 2.1 For fiscal year 2012, increase the proportion of elderly and disabled beneficiaries receiving long-term care⁶ who are served in community-based options to 44 percent.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of older adults and persons with disabilities receiving				
state-funded services in community alternatives (Waiver for Older				
Adults, Living at Home Waiver, medical day care, or personal care)				
as measured in first month of fiscal year	9,938	11,908	12,558	13,636 ⁷
Number of older adults and persons with disabilities receiving				
long term community-based or institutional care via Medicaid	$25,980^8$	28,638	29,323	30,435
Outcome: Elderly and disabled Medicaid beneficiaries receiving				
long term care who are served in community-based options	38.3%	41.6%	42.8%	44.8%

Objective 2.2 Through calendar year 2012, increase by one percentage point annually the proportion of severely disabled adults in HealthChoice, aged 21-64 years, eligible for Supplemental Security Income [SSI], who receive at least one ambulatory care service during the year.

	CY 2009	CY 2010	CY 2011	CY 2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of SSI adults aged 21-64 in HealthChoice ⁹	39,101	41,333	41,746	42,164
Quality: Percent of SSI adults aged 21-64 in HealthChoice				
receiving at least one ambulatory care service	80.8%	81.1%	82.1%	83.1%

Objective 2.3 Through calendar year 2012, increase by one percentage point annually the proportion of HealthChoice adult enrollees who report that they feel that the medical care they have received from their health care providers in the last six months has improved their health.

	CY 2009	CY 2010	CY 2011	CY 2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of HealthChoice adult respondents	2,810	2,725	2,780	2,836
Outcome: Percent of HealthChoice adult respondents reporting				
the medical care received in the last six months has				
improved their health	80%	80%	81%	82%

⁵ Parents respond as proxies for children.

⁶ As measured in the first month of the fiscal year.

⁷ Increased number of waiver slots is expected to be achieved by 1/1/14.

⁸ Correction to calculation of participants by Department of Aging from prior fiscal years.

⁹ Includes adults ages 21-64 years with at least 320 days of enrollment in SSI and an MCO.

M00Q01.01 DEPUTY SECRETARY FOR HEALTH CARE FINANCING – MEDICAL CARE PROGRAMS ADMINISTRATION (Continued)

Objective 2.4 Through calendar year 2012, reduce by one inpatient admission per thousand annually the number of diabetes-related avoidable admissions among adults with diabetes in the HealthChoice program.

\mathbf{C}	Y 2009	CY 2010	CY 2011	CY 2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of adults with diabetes over age 21 in the				
HealthChoice program	10,878	17,461	19,207	21,128
Output: Number of diabetes-related avoidable admissions among				
adults with diabetes over age 21 in the HealthChoice program	258	331	345	359
Outcome: Rate per thousand of diabetes-related avoidable admissions				
among adults with diabetes over age 21 in the HealthChoice program	24	19	18	17

Objective 2.5 Through calendar year 2012, reduce by one percentage point annually the gap in access to ambulatory services between Caucasians and African-Americans in HealthChoice.

	CY 2009	CY 2010	CY 2011	CY 2012
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of Caucasians enrolled in HealthChoice	215,805	243,937	261,125	279,404
Number of African-Americans enrolled in HealthChoice	380,582	418,483	460,504	501,949
Output: Percentage of Caucasians in HealthChoice accessing at le	ast			
one ambulatory service	78.6%	78.6%	81.4%	84.3%
Percentage of African-Americans in HealthChoice				
accessing at least one ambulatory service	$72.2\%^{10}$	73.7%	77.6%	81.5%
Outcome: Percentage gap between access rate for Caucasians				
compared to the access rate for African-Americans	6.4%	4.9%	3.8%	2.8%

Goal 3. Maximize the efficiency and cost effectiveness of Medical Care Programs.

Objective 3.1 For fiscal year 2013 at least \$29.3 million in Medicaid Third Party Liability (TPL) insurance liabilities (post-payment) that were unable to be identified prior to payment and processing will be recovered.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: State share of recoveries (in millions)	\$31.0	\$29.3	\$29.3	\$30.8

Objective 3.2 For fiscal year 2013 DHMH will pay at least 97% of all clean fee-for-service claims within 30 days of receipt.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of clean claims processed	36,485,705	40,313,179	42,328,837	44,021,990
Output: Clean claims paid	34,886,968	39,262,521	41,058,972	42,701,330
Quality: Percent of clean claims processed in less than 30 days	96%	97%	97%	97%

Objective 3.3 For fiscal year 2013, 92 percent of Medicaid pharmacy dispensed prescriptions (for drug classes subject to the Preferred Drug List) will be for drugs from the Preferred Drug List (PDL).

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of pharmacy dispensed prescriptions subject				
to the PDL	2,269,118	2,683,198	2,900,000	3,100,000
Outcome: Percent of prescriptions dispensed from the PDL	93%	92%	92%	92%

¹⁰ HEDIS measure changed, causing fiscal year 2009 "actual" to change to meet updated measure.

$\ensuremath{\mathsf{M00Q01.01}}$ Deputy secretary for health care financing — medical care programs administration

Appropriation Statement:	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	24.60	25.60	25.60
Number of Contractual Positions	.87	.66	2.66
01 Salaries, Wages and Fringe Benefits	2,023,879	2,295,440	2,359,953
02 Technical and Special Fees	67,518	48,100	121,442
03 Communication	11,700 4,831 276,545 5,189 8,258 675	12,593 4,163 5,155,862 9,983	13,019 3,957 5,260,767 8,506
12 Grants, Subsidies and Contributions	683,526	350,000	
13 Fixed Charges	14,236	12,308	12,301
Total Operating Expenses	1,004,960	5,544,909	5,298,550
Total Expenditure	3,096,357	7,888,449	7,779,945
Original General Fund Appropriation Transfer of General Fund Appropriation	1,117,170 -44,250	1,651,859 102,051	
Net General Fund Expenditure	1,072,920 60,538 1,941,834 21,065	1,753,910 6,119,474 15,065	1,803,439 5,976,506
Total Expenditure	3,096,357	7,888,449	7,779,945
Special Fund Income: M00385 Maryland Health Care Commission M00426 Robert Wood Johnson Foundation Total	9,060 51,478 60,538		
Federal Fund Income: 93.767 Children's Health Insurance Program 93.778 Medical Assistance Program 93.790 Alternate Non-Emergency Service Providers or Networks	404,421 1,070,042 467,371	532,234 5,587,240	271,227 5,705,279
Total	1,941,834	6,119,474	5,976,506
Reimbursable Fund Income: M00F03 DHMH-Family Health Administration U00A06 MDE-Land Management Administration Total	6,000 15,065 21,065	15,065 15,065	

${\tt M00Q01.02}$ OFFICE OF SYSTEMS, OPERATIONS AND PHARMACY — MEDICAL CARE PROGRAMS ADMINISTRATION

Program Description:

The Program develops and maintains a federally certified Medicaid Management Information System (MMIS) to pay claims submitted by enrolled providers, in a prompt and efficient manner, for health care services rendered to recipients. In addition, as a major function, this Program strives to minimize costs by exploring and pursuing possible third party liability sources for recovery of Medicaid payments or to cost avoid Medicaid payments and eliminate the need for recovery actions. Additionally, this Program assures that recipients covered under the Kidney Disease Program receive the benefits to which they are entitled.

Appropriation Statement:	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	210.00	208.00	208.00
Number of Contractual Positions	29.54	46.81	54.90
01 Salaries, Wages and Fringe Benefits	15,438,175	16,092,646	15,690,674
02 Technical and Special Fees	951,830	1,449,944	1,779,165
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement	590,131 750 13,407,029 144,076 57,512	731,583 2,631 14,505,418 190,646	729,174 2,523 4,561,371 184,334
13 Fixed Charges	19,484	12,361	14,867
Total Operating Expenses Total Expenditure	14,218,982 30,608,987	15,442,639 32,985,229	5,492,269 22,962,108
Original General Fund Appropriation Transfer of General Fund Appropriation	9,148,127 479,016	9,675,157 44,743	
Net General Fund ExpenditureFederal Fund Expenditure	9,627,143 20,981,844	9,719,900 23,265,329	6,923,321 16,038,787
Total Expenditure	30,608,987	32,985,229	22,962,108
Federal Fund Income: 93.767 Children's Health Insurance Program	524,981	353,436	277,598
93.778 Medical Assistance Program	20,456,863	22,911,893	15,761,189
Total	20,981,844	23,265,329	16,038,787

M00Q01.03 MEDICAL CARE PROVIDER REIMBURSEMENTS – MEDICAL CARE PROGRAMS ADMINISTRATION

PROGRAM DESCRIPTION

Under the provisions of Title XIX of the Social Security Act, the statewide Maryland Medical Assistance Program provides a broad range of medical services to low income persons and to those with catastrophic illness who are unable to pay for care. There are two main classifications of needy persons: (1) the categorically needy and (2) the medically needy. The categorically needy classification includes persons who receive Temporary Cash Assistance (TCA) from the Department of Human Resources as well as those individuals receiving Supplemental Security Income (SSI) grants from the federal Social Security Administration. Categorically needy persons are enrolled automatically under the Medical Assistance Program. Several other populations that do not receive public assistance grants are included in the categorically needy classification. These include children, pregnant women, elderly and disabled Medicare beneficiaries with income above the standard Medicaid limit but below certain percentages of the poverty level. The medically needy are those who cannot meet the cost of needed medical care but who are self-supporting in other respects. Medically needy individuals must apply to the local departments of social services for eligibility determination under established criteria for income and assets in relation to need and size of family. The program covers physician services in office and in home, hospice, hospital inpatient, hospital outpatient, pharmacy services, personal care services, day care services and many others. Each person enrolled under the program may select the provider of his/her choice. Payments are made on the basis of allowable fees, or usual and customary charges that are declared reasonable for specific services rendered, or on the basis of prepaid monthly capitation payment.

This program provides the funding which reimburses providers under the Medical Care Programs.

This program shares the mission, goals, objectives, and performance measures of M00Q01.01, Deputy Secretary for Health Care Financing – Medical Care Programs Administration.

M00Q01.03 MEDICAL CARE PROVIDER REIMBURSEMENTS – MEDICAL CARE PROGRAMS ADMINISTRATION (Continued)

OTHER PERFORMANCE MEASURES

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Average Number of Medical Assistance Enrollees:				
Federally Eligible	676,187	762,657	817,213	869,583
Non-Federally Eligible*	577	514	473	432
Total	676,764	763,171	817,686	870,015
Average Number of Federally Eligible Enrollees by Group:				
Elderly	31,667	32,078	32,393	32,756
Disabled Child	21,286	21,914	22,389	22,868
Disabled Adult	93,862	98,054	98,241	98,935
Family Adult	66,996	85,478	97,158	108,327
Family Child	223,983	282,163	318,556	352,995
Other	43,111	49,564	55,300	60,969
Pregnant Woman (Non-Family)	10,949	11,594	11,745	11,870
Child (Non-Family)	129,083	109,379	97,583	86,157
Expansion Adult**	55,250	72,433	83,848	94,706
Total	676,187	762,657	817,213	869,583
Primary Adult Care Program	40,397	51,483	60,445	68,642
Employed Individuals with Disabilities Program	489	580	678	761
Family Planning Program	16,808	10,688	20,591	47,875
Documented Alien ***	1,834	1	0	0
Total	59,528	62,757	82,269	113,636
Average Cost per Enrollee by Group: ****				
Elderly	\$30,084	\$28,746	\$29,044	\$30,666
Disabled Child	\$16,228	\$16,698	\$15,975	\$16,344
Disabled Adult	\$18,898	\$18,272	\$19,104	\$19,102
Family Adult	\$5,914	\$6,298	\$7,234	\$6,520
Family Child	\$2,426	\$2,413	\$2,404	\$2,347
Other	\$5,062	\$3,662	\$4,678	\$3,892
Pregnant Woman (Non-Family)	\$21,529	\$21,390	\$23,737	\$22,237
Child (Non-Family)	\$3,176	\$3,187	\$3,163	\$3,250
Expansion Adult	\$5,520	\$5,578	\$6,525	\$5,629
Primary Adult Care Program	\$2,380	\$2,598	\$2,410	\$2,667
Documented Alien	0	\$0	\$0	\$0

Note: * Fiscal year 2010 non-federal count corrects amount posted to last year's MFR

^{**} Fiscal year 2009 was the first year of expansion; steady growth in FY 2010 and subsequent years

^{***} Fiscal year 2010 count corrects amounted posted to last year's MFR. Documented aliens became federally eligible in late fiscal year 2009, and separate tracking was ceased in mid-fiscal year 2010. These enrollees were subsequently moved to the other major coverage groups.

^{****} The Average Cost Per Enrollee by Group statistics for current fiscal year 2012 are in many cases skewed, due to the standard MFR presentation method, which divides projected (not budgeted) enrollment into budgeted (not projected) costs.

$\ensuremath{\mathsf{M00Q01.03}}$ MEDICAL CARE PROVIDER REIMBURSEMENTS — MEDICAL CARE PROGRAMS ADMINISTRATION

Appropriation Statement:	2011 Actual	2012 Appropriation	2013 Allowance
08 Contractual Services	6,055,240,371	6,755,023,487	7,001,113,377
Total Operating Expenses	6,055,240,371	6,755,023,487	7,001,113,377
Total Expenditure	6,055,240,371	6,755,023,487	7,001,113,377
Original General Fund Appropriation Transfer of General Fund Appropriation	1,681,121,647 72,447,636	2,487,278,637 -2,251,753	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	1,753,569,283 579,255,692 3,656,084,216 66,331,180	2,485,026,884 827,697,060 3,368,785,538 73,514,005	2,511,473,437 899,508,171 3,508,170,068 81,961,701
Total Expenditure	6,055,240,371	6,755,023,487	7,001,113,377
Special Fund Income: M00318 Grant Activity—Prior Fiscal Years	89,783,126 135,725,486 122,699,030 1,320,338 29,290,421	3,922 90,000,000 10,000,000 180,900,000 331,250,000 1,329,416 26,557,682	3,922 125,210,983 5,000,000 152,985,313 413,825,000 1,304,036 30,790,421
M00386 Fee Collectionsswf305 Cigarette Restitution Fundswf310 Rate Stabilization Fund	65,723 86,700,000 113,671,568	56,040 84,000,000 103,600,000	100,770 64,399,726 105,888,000
Total	579,255,692	827,697,060	899,508,171
Federal Fund Income: 93.767 Children's Health Insurance Program 93.778 Medical Assistance Program 93.791 Money Follows the Person Rebalancing Demonstration Total	15,448,150 2,945,083,914 10,536,237 2,971,068,301	14,108,663 3,342,306,153 12,370,722 3,368,785,538	39,561,256 3,456,198,221 12,410,591 3,508,170,068
Federal Fund Recovery Income: 93.778 Medical Assistance Program	685,015,915		
Reimbursable Fund Income: M00F03 DHMH-Family Health Administration M00K02 DHMH-Alcohol and Drug Abuse Administration M00L01 DHMH-Mental Hygiene Administration M00R01 DHMH-Health Regulatory Commissions R00A02 Aid to Education Total	8,000,000 291,512 58,039,668 66,331,180	1,000,000 9,373,831 2,251,753 180,000 60,708,421 73,514,005	16,139,261 2,214,949 294,000 63,313,491 81,961,701
	·		

M00Q01.04 OFFICE OF HEALTH SERVICES — MEDICAL CARE PROGRAMS ADMINISTRATION

Program Description:

The Office of Health Services (OHS) manages the policy and compliance functions for the Medical Care Programs Administration, including HealthChoice managed care, the Rare and Expensive Case Management (REM) program, acute care, nursing and community services, and Home and Community Based Services waiver programs.

Policy and compliance functions are integrated through a variety of OHS activities, including the development and implementation of regulations to define covered services, provider qualifications, and provider payment rates. The Office of Health Services maintains the Medicaid State Plan and waiver agreements, which are required in order to obtain federal matching funds from the Centers for Medicare and Medicaid Services. Other OHS functions include performing preauthorization and fraud and abuse prevention activities, improvement initiatives, and program evaluations. Additionally, OHS resolves provider and recipient complaints and participates in appeals.

Appropriation Statement:	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	188.80	187.80	191.80
Number of Contractual Positions	4.21	6.36	13.91
01 Salaries, Wages and Fringe Benefits	13,047,197	14,274,357	14,544,571
02 Technical and Special Fees	246,081	603,673	616,988
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges Total Operating Expenses Total Expenditure	98,988 47,138 4,855 4,610,681 205,588 30,986 11,964 115,280 15,824 5,141,304 18,434,582	111,385 50,384 6,337 6,603,070 197,277 2,800 10,755 6,982,008 21,860,038	102,272 71,700 5,591 3,998,050 208,218 11,136 4,396,967 19,558,526
Original General Fund Appropriation Transfer of General Fund Appropriation Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	10,295,938 -406,612 9,889,326 8,545,256	10,420,342 65,719 10,486,061 25,949 11,348,028	9,533,862 25,949 9,865,024 133,691
Total Expenditure	18,434,582	21,860,038	19,558,526
Special Fund Income: M00318 Grant Activity—Prior Fiscal Years		25,949	25,949
Federal Fund Income: 93.767 Children's Health Insurance Program	370,250 7,479,915 	584,742 9,346,447 	336,091 8,602,366 926,567 9,865,024
Total	8,343,430	11,346,028	9,863,024
Reimbursable Fund Income: M00Q01 DHMH-Medical Care Programs Administration			133,691

M00Q01.05 OFFICE OF FINANCE — MEDICAL CARE PROGRAMS ADMINISTRATION

Program Description:

The Office of Finance reports directly to the Deputy Secretary for Health Care Financing. This Office is charged with oversight responsibility with regard to the establishment and maintenance of management systems, logistical support systems, and financial operations for the Maryland Medicaid Program. Responsibilities include financial analysis, preparation and monitoring of the budget, year end closeout, MCO rate setting, as well as management and procurement functions for the Deputy Secretary for Health Care Financing.

Also, included in the Office of Finance is the Legal Services unit, which provides legal representation in the courts and before adminis-

trative adjudicative bodies for the Deputy Secretary for Health Care Financing.

Appropriation Statement.	Appro	priation	Statement:
--------------------------	-------	----------	-------------------

Appropriation Statement.	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	29.00	28.00	28.00
Number of Contractual Positions	.58	1.31	3.17
01 Salaries, Wages and Fringe Benefits	2,503,660	2,503,253	2,380,791
02 Technical and Special Fees	31,820	55,839	122,125
03 Communication 04 Travel	7,581 9,231 3,496 256,663 13,490 643 839	7,459 10,320 4,851 177,192 17,543	7,456 12,016 4,928 156,347 16,703
13 Fixed Charges	4,777	3,400	3,635
Total Operating Expenses	296,720	220,765	201,085
Total Expenditure	2,832,200	2,779,857	2,704,001
Original General Fund Appropriation Transfer of General Fund Appropriation Net General Fund Expenditure	1,418,140 -5,482 1,412,658	1,318,007 10,696 1,328,703	1.324.157
Federal Fund Expenditure	1,419,542	1,451,154	1,379,844
Total Expenditure	2,832,200	2,779,857	2,704,001
Federal Fund Income: 93.767 Children's Health Insurance Program 93.778 Medical Assistance Program	150,960 1,268,582 1,419,542	161,686 1,289,468 1,451,154	140,619 1,239,225 1.379,844
10tal	1,419,342	1,431,134	1,3/9,844

M00Q01.06 KIDNEY DISEASE TREATMENT SERVICES — MEDICAL CARE PROGRAMS ADMINISTRATION

Program Description:

The Kidney Disease Program is a payer of last-resort providing financial assistance to approximately 2,400 patients with end-stage renal disease. The program provides reimbursement for approved inpatient/outpatient hospital services, renal transplantation, chronic maintenance dialysis, home dialysis, physician services, medications, laboratory services required by Kidney Disease Program certified beneficiaries.

Appropriation Statement:			
Track and the second se	2011 Actual	2012 Appropriation	2013 Allowance
08 Contractual Services	8,715,046	12,000,000	11,914,999
Total Operating Expenses	8,715,046	12,000,000	11,914,999
Total Expenditure	8,715,046	12,000,000	11,914,999
Net General Fund ExpenditureSpecial Fund Expenditure	8,715,046	12,000,000	8,532,801 3,382,198
Total Expenditure	8,715,046	12,000,000	11,914,999
Special Fund Income: D79307 Senior Prescription Drug Assistance Program M00386 Fee Collections M00387 Community Health Resources Commission Fund	1,500,000 297,817 6,917,229	3,000,000 400,000 8,600,000	3,000,000 382,198
Total	8,715,046	12,000,000	3,382,198

M00Q01.07 MARYLAND CHILDREN'S HEALTH PROGRAM – MEDICAL CARE PROGRAMS ADMINISTRATION

PROGRAM DESCRIPTION

The Maryland Children's Health Program provides health care coverage through the HealthChoice managed care program for all uninsured children through age 18 in families with incomes up to 300 percent of the federal poverty level and pregnant women with incomes up to 250 percent federal poverty level. This program shares the mission, goals, objectives, and performance measures of M00Q01.01, Deputy Secretary for Health Care Financing – Medical Care Programs Administration.

OTHER PERFORMANCE MEASURES

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Average Number of Enrollees	97,998	98,013	99,124	100,191
Outcome: Average Cost per Enrollee	\$1,962	\$1,886	\$2,108	\$1,995

Summary of Maryland Children's Health Program Including SOBRA Women & Children in Medical Care Provider Reimbursements (M00Q01.03)

	2011	2012	2013
Performance Measures	Actual	Estimated	Estimated
Pregnant Women (M00Q01.03), Non-Family			
Estimated Enrollment	11,594	11,745	11,870
Spending: Total Funds	\$247,994,689	\$278,795,075	\$263,948,408
Children (M00Q01.03), Non-Family			
Estimated Enrollment	109,379	97,583	86,157
Spending: Total Funds	\$348,639,145	\$308,659,631	\$279,979,543
Maryland Children's Health Program (M00Q01.07)			
Estimated Enrollment	98,013	99,124	100,191
Spending: Total Funds	\$184,856,887	\$208,903,697	\$199,872,997
SUMMARY			
Estimated Enrollment Spending: Total Funds	218,986 \$781,490,721	208,452 \$796,358,403	198,218 \$743,800,948

${\tt M00Q01.07~MARYLAND~CHILDREN'S~HEALTH~PROGRAM} - {\tt MEDICAL~CARE~PROGRAMS~ADMINISTRATION}$

Total.....

93.767 Children's Health Insurance Program

Federal Fund Income:

2011 Actual	2012 Appropriation	2013 Allowance
184,856,887	208,903,697	199,872,997
184,856,887	208,903,697	199,872,997
184,856,887	208,903,697	199,872,997
62,435,700 -2,413,394	66,765,701	
60,022,306 5,935,230 118,899,351	66,765,701 6,585,093 135,552,903	64,240,990 6,519,458 129,112,549
184,856,887	208,903,697	199,872,997
1,935,230 4,000,000	2,185,093 4 400 000	2,107,458 4.412.000
	184,856,887 184,856,887 184,856,887 62,435,700 -2,413,394 60,022,306 5,935,230 118,899,351 184,856,887	Actual Appropriation 184,856,887 208,903,697 184,856,887 208,903,697 184,856,887 208,903,697 62,435,700 66,765,701 -2,413,394 60,022,306 66,765,701 5,935,230 6,585,093 118,899,351 135,552,903 184,856,887 208,903,697

5,935,230

118,899,351

6,585,093

135,552,903

6,519,458

129,112,549

${\tt M00Q01.08}$ Major information technology development projects — medical care programs administration

Program Description:

This program is composed of major information technology projects in Medical Care Programs Administration. Projects included in the program result from federal and State mandates and/or DHMH program initiatives. Program funding is utilized for the cost of project development, implementation, operations and maintenance for the major Medical Care Programs Administration information technology initiatives.

Appropriation Statement:	2011 Actual	2012 Appropriation	2013 Allowance
08 Contractual Services	617,022	22,867,695	37,805,483
Total Operating Expenses	617,022	22,867,695	37,805,483
Total Expenditure	617,022	22,867,695	37,805,483
Federal Fund ExpenditureReimbursable Fund Expenditure	554,627 62,395	22,867,695	37,805,483
Total Expenditure	617,022	22,867,695	37,805,483
Federal Fund Income: 93.778 Medical Assistance Program	554,627	22,867,695	37,805,483
Reimbursable Fund Income: F50A01 Major Information Technology Development Projects	62,395		

M00001.09 OFFICE OF ELIGIBILITY SERVICES — MEDICAL CARE PROGRAMS ADMINISTRATION

Program Description:

This program assures that eligible recipients receive the Medical Assistance benefits to which they are entitled, including HealthChoice Program, Maryland Children's Health Program and Premium Program, and Primary Adult Care Program benefits. The Program provides easy access to Medical Assistance benefit information, enrollment assistance and problem resolution via a Beneficiary Call Center as well as by providing various outreach services and efforts throughout the State. It also develops and oversees implementation of Medicaid eligibility policy as well as provides eligibility training to Department of Human Resources' (DHR) local Departments of Social Services (LDSS) staff and local Health Department staff.

Appropriation Statement:	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	139.60	152.60	152.60
Number of Contractual Positions	7.41	13.74	21.55
01 Salaries, Wages and Fringe Benefits	9,159,665	10,093,317	9,882,160
02 Technical and Special Fees	230,513	399,307	751,332
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges	233,395 10,553 2,117,462 59,175 30,329 48,698 8,165	222,270 26,256 2,533,999 66,509 46,245	223,343 19,369 908,178 63,347 36,270
Total Operating Expenses	2,507,777	2,921,760	1,354,019
Total Expenditure	11,897,955	13,414,384	11,987,511
Original General Fund Appropriation Transfer of General Fund Appropriation	5,491,528 -20,540	5,611,064 47,018	
Net General Fund ExpenditureFederal Fund Expenditure	5,470,988 6,324,509 102,458	5,658,082 7,488,028 268,274	5,321,531 6,665,980
Total Expenditure	11,897,955	13,414,384	11,987,511
Federal Fund Income: 93.767 Children's Health Insurance Program	417,565 5,906,944	493,968 6,994,060	421,942 6,199,038 45,000
Total	6,324,509	7,488,028	6,665,980
Reimbursable Fund Income: M00Q01 DHMH-Medical Care Programs Administration	102,458	268,274	

SUMMARY OF HEALTH REGULATORY COMMISSIONS

	2011	2012	2013
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	95.60	98.70	99.70
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	9,115,930	10,180,344	10,410,598
	22,865	31,029	28,040
	138,114,738	156,044,987	154,581,372
Special Fund ExpenditureFederal Fund ExpenditureReimbursable Fund Expenditure	144,235,606	162,657,851	162,120,010
	2,643,543	3,313,924	2,800,000
	374,384	284,585	100,000
Total Expenditure	147,253,533	166,256,360	165,020,010

M00R01.01 MARYLAND HEALTH CARE COMMISSION - HEALTH REGULATORY COMMISSIONS

PROGRAM DESCRIPTION

The Maryland Health Care Commission (MHCC), created in 1999, operates under Subtitle 1 of Title 19 of the Health General Article to develop and carry out new health policies, including: 1) developing a database on all non-hospital health care services; 2) developing the comprehensive standard health benefit plan for small employers; 3) monitoring the fiscal impact of state mandated benefits; 4) developing quality and performance measures for health maintenance organizations; 5) developing quality and performance measures for hospitals, ambulatory care facilities, and nursing homes; 6) overseeing electronic claims clearinghouses; 7) directing and administering state health planning functions to produce the State Health Plan for Facilities and Services; and 8) conducting the Certificate of Need program for regulated entities.

MHCC also issues grants to trauma physicians and trauma centers supported by the Maryland Trauma Physicians Fund. Beginning in fiscal year 2010 MHCC will also issue an operating grant to the Shock Trauma Center supported by the Maryland EMS Operations Fund (formerly budgeted in R55Q00.01).

MISSION

The mission of the Maryland Health Care Commission is to plan for health system needs, promote informed decision-making, increase accountability, and improve access in a rapidly changing health care environment by providing timely and accurate information on availability, cost, and quality of services to policy makers, purchasers, providers and the public.

VISION

The Commission envisions a state in which informed consumers hold the health care system accountable and have access to affordable and appropriate health care services through programs that serve as national models.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Improve quality of care in the health care industry.

Objective 1.1 By calendar year 2012, all HMOs that have been operating predominantly in Maryland's commercial market for three years will earn "Star Performer" status in at least one chronic care performance measure.

	CY 2010	CY 2011	CY 2012	CY 2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of plans rated	7	8	8	8
Quality: Number of plans with Star Performer status in				
Prevention and Chronic Care	6	8	8	8

Objective 1.2 By calendar year 2012, all PPO plans that qualify for measurement will voluntarily report performance measures using the same measures required of HMOs where applicable.

	CY 2010	CY 2011	CY 2012	CY 2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of PPO plans that qualify for measurement	4	5	5	5
Outcome: Number of PPO plans that agreed to be measured				
and reported on	3	5	5	5

M00R01.01 MARYLAND HEALTH CARE COMMISSION - HEALTH REGULATORY COMMISSIONS (Continued)

Goal 2. Improve access to, and affordability of, health insurance.

Objective 2.1 Improve access to health insurance in the small group market.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of small employers in Maryland offering coverage	37.6%	35.3%	35.0%	35.0%
Quality: Average cost of plan as percent of affordability cap	88%	88%	88%	88%

Goal 3. Reduce the rate of growth in health care spending.

Objective 3.1 Eliminate unnecessary administrative expenses through electronic data interchange (EDI).

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of electronic health networks (EHNs) requesting				
certification	23	23	19	23
Output: Number of EHNs currently certified by MHCC	45	42	51	51
Outcome: Percentage of EDI statewide (volume of claims)	84%	85%	86%	87%
Efficiency: Volume of claims received electronically by private payers	79%	80%	82%	83%

Goal 4. Ensure that the State Health Plan for Facilities and Services provides a framework for guiding the future development of services and facilities regulated under the Certificate of Need (CON) program.

Objective 4.1 Annually update the appropriate State Health Plan chapters to ensure Maryland has an effective health policy and planning tool that provides a clear set of guidelines to Certificate of Need applicants.

Performance Measures	2010	2011	2012	2013
•	Actual	Actual	Estimated	Estimated
Input: Number of requests for technical assistance	269	270	285	285
Output: Number of Plan chapters/special studies	18	15	15	15
Number of determinations of CON coverage and pre-licensure reviews	139	244	150	250
Number of CON actions by the Commission	49	15	20	25

M00R01.01 MARYLAND HEALTH CARE COMMISSION

Number of Authorized Positions 61.60 61.70 62.70	Appropriation Statement:	2011	2012	2013
Salaries, Wages and Fringe Benefits		Actual	Appropriation	Allowance
Oz Technical and Special Fees 16,615 21,029 20,915	Number of Authorized Positions	61.60	61.70	62.70
3 Communication	01 Salaries, Wages and Fringe Benefits	5,663,761	6,117,034	6,167,834
1343	02 Technical and Special Fees	16,615	21,029	20,915
M00340 Health Care Coverage Fund 1,854,754 2,000,000 2,300,000 M00385 Maryland Health Care Commission 9,545,704 11,318,011 11,744,172 M00415 Maryland Trauma Physician Services 10,842,832 12,300,000 12,000,000 swf317 Maryland Emergency Medical System Operations Fund 3,000,000 3,000,000 3,000,000 3,000,000 Total 25,243,290 28,618,011 29,044,172	04 Travel	41,343 19,168,446 41,670 23,669 3,000,000 259,466 22,580,841 28,261,217 25,243,290 2,643,543 374,384	41,446 22,305,662 46,192 78,000 3,300,000 241,320 26,078,457 32,216,520 28,618,011 3,313,924 284,585	57,061 47,888 22,315,736 45,591 41,000 3,000,000 248,147 25,755,423 31,944,172 29,044,172 2,800,000 100,000 31,944,172
93.719 State Grants to Promote Health Information Technology, Recovery Act	M00340 Health Care Coverage Fund	9,545,704 10,842,832 3,000,000	11,318,011 12,300,000 3,000,000	2,300,000 11,744,172 12,000,000 3,000,000 29,044,172
M00F02 DHMH-Infectious Disease and Environmental Health 173,128 134,585 M00Q01 DHMH-Medical Care Programs Administration 90,274 M00R01 DHMH-Health Regulatory Commissions 110,982 150,000	93.719 State Grants to Promote Health Information Tech-	2,643,543	3,313,924	2,800,000
	M00F02 DHMH-Infectious Disease and Environmental Health Administration	90,274 110,982	150,000	100,000

DEPARTMENT OF HEALTH AND MENTAL HYGIENE

M00R01.02 HEALTH SERVICES COST REVIEW COMMISSION - HEALTH REGULATORY COMMISSIONS

PROGRAM DESCRIPTION

The Health Services Cost Review Commission was established to contain hospital costs, maintain fairness in hospital payment, provide for financial access to hospital care and disclose information on the operation of hospitals in the State. The Commission further concerns itself with the resolution of financial problems that may threaten the solvency of efficiently run institutions. It assures all purchasers of hospital health care services that the costs of said institutions are reasonable, that the rates are set in reasonable relationship to aggregate cost, and that rates are set without undue discrimination.

MISSION

The mission of the HSCRC is to promote an equitable and fair hospital payment system; constrain the costs and promote the efficiency of Maryland hospitals; and to ensure the financial access to high quality hospital care for Maryland citizens.

VISION

The vision of the HSCRC is to expand access to life-saving hospital care, while maintaining affordability of this hospital care for Maryland citizens.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To maintain affordable hospital care for all Maryland citizens.

Objective 1.1 In fiscal year 2013, to have Maryland hospital net patient revenue per case at a rate slower than the growth in national hospital net patient revenue per case.

	2010	2011	2012	2013
Performance Measures	Actual	Estimated	Estimated	Estimated
Output: Number of hospitals "charge per case performance targets"				
calculated and monitored	45	36	16	10
Number of hospital partial rate review applications completed	11	12	13	14
Number of hospital full rate review applications completed	3	3	3	3
Alternative Rate Methodology (ARM) applications completed	29	31	33	35
Hospital spend down agreements negotiated	0	0	0	0
Outcome: Maryland hospital cost per admission	\$10,761	\$11,359	\$11,675	\$12,000
Percent below national average	-3.36%	-0.67%	-0.59%	-0.51%
Maryland hospital net patient revenue per admission	\$10,616	\$11,317	\$11,690	\$12,076
Percent above/below national average	-4.66%	-1.33%	-1.04%	-0.75%
Percent rate of growth	-1.30%	6.60%	3.30%	3.30%
Cumulative growth in Medicare payment per discharge since 1981:				
Maryland Medicare	316.3%	340.8%	356.0%	365.2%
US Medicare	366.4%	369.3%	384.6%	402.5%
Relative position vs. US Medicare ("Waiver Test")	12.0%	6.5%	6.3%	8.0%

Goal 2. To maintain the current equitable system for financing hospital care for those without health insurance.

Objective 2.1 Finance Uncompensated Care Fund through the continuation of the Medicare Waiver.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Maryland hospitals regulated	56	55	55	55
Output: Maryland hospitals paying into Uncompensated Care Fund	28	25	24	24
Maryland hospitals receiving funding from Uncompensated Care Pr	ogram 20	23	24	24
Maryland hospitals operating under global (TPR) budget payment st	ructure 2	10	10	11
Maryland hospitals operating under Admission-Readmission structu	re 0	0	20	25
Outcome: Percent of regulated hospitals providing treatment to				
all patients regardless of ability to pay	100%	100%	100%	100%

DEPARTMENT OF HEALTH AND MENTAL HYGIENE

M00R01.02 HEALTH SERVICES COST REVIEW COMMISSION—HEALTH REGULATORY COMMISSIONS

Appropriation Statement:

	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	31.00	34.00	34.00
01 Salaries, Wages and Fringe Benefits	3,167,722	3,758,681	3,919,261
02 Technical and Special Fees	5,075	7,000	5,950
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges Total Operating Expenses Total Expenditure	21,070 22,102 112,776,862 23,952 28,277 10,802 161,156 113,044,221 116,217,018	29,334 18,361 126,827,094 26,545 20,312 170,291 127,091,937 130,857,618	27,096 43,394 121,837,469 25,186 47,303 170,179 122,150,627 126,075,838
Special Fund Expenditure	116,217,018	130,857,618	126,075,838
Special Fund Income: M00388 Health Services Cost Review Commission User Fees	4,926,186 111,290,832	5,857,618 125,000,000	6,075,838 120,000,000
Total	116,217,018	130,857,618	126,075,838

M00R01.03 MARYLAND COMMUNITY HEALTH RESOURCES COMMISSION – HEALTH REGULATORY COMMISSIONS

PROGRAM DESCRIPTION

This eleven-member Commission was established by House Bill 627 during the 2005 General Assembly session. The Commission's purpose is to strengthen the safety net for low-income, uninsured and underinsured Marylanders (target population). The safety net consists of "community health resources" which could range from Federally Qualified Health Centers to local health departments, smaller community-based clinics, and providers. The Commission is charged with awarding and monitoring operating and information technology grants to community health resources as well as developing, supporting and monitoring strategies to strengthen their viability and improve their efficiency. If certain conditions are met, additional funding will become available for the Commission to develop a specialty care network to complement the services offered by community health resources.

MISSION

To develop and implement strategies in an accountable manner, which improve availability and accessibility of comprehensive health care, with a focus on low-income, underinsured and uninsured Maryland residents regardless of ability to pay.

VISION

All Maryland residents achieve optimal health status through timely access to an affordable, coordinated and integrated system of comprehensive health care.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES¹

Goal 1. Decrease use of hospital emergency departments for non-urgent care.

Objective 1.1 During fiscal year 2013, at least 3 hospitals will have grantee-initiated reverse referral projects in operation.

•	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of reverse referral pilot projects	5	3	3	3

Goal 2. Mental health and/or substance abuse treatment providers will have established a link with a primary care provider with whom mental health/substance abuse clients can establish a medical home.

Objective 2.1 During fiscal year 2013, at least 10 mental health and/or substance abuse treatment grantees will have established links with primary care providers.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of mental health and/or substance abuse treatment				
providers that have established links with primary care providers	11	10	10	10

Goal 3. Improve access to primary care for the target population.

Objective 3.1 During fiscal year 2013, at least 9 grantees will be providing increased access to primary care for the low-income, underinsured, and uninsured Maryland residents.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of grantees providing increased access to primary				
care for low-income, underinsured, and uninsured Maryland resident	s 18	9	9	9

¹ Performance measures (i.e., the number of pilots and/or programs) achieved will depend on the number and type of grant applications received and actually funded by the Maryland Community Health Resources Commission.

DEPARTMENT OF HEALTH AND MENTAL HYGIENE

M00R01.03 MARYLAND COMMUNITY HEALTH RESOURCES COMMISSION—HEALTH REGULATORY COMMISSIONS

Appropriation Statement:

	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	3.00	3.00	3.00
01 Salaries, Wages and Fringe Benefits	284,447	304,629	323,503
02 Technical and Special Fees	1,175	3,000	1,175
03 Communication 04 Travel	3,287 3,318 255,175 4,681 2,207,761 15,454 2,489,676	4,656 5,330 846,066 4,445 2,000,000 14,096	4,656 5,697 644,145 4,627 6,000,000 16,197 6,675,322
Total Expenditure	2,775,298	3,182,222	7,000,000
Special Fund Expenditure	2,775,298	3,182,222	7,000,000
Special Fund Income: M00352 Healthy People 2020	2,775,298 2,775,298	31,500 3,150,722 3,182,222	7,000,000

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
m00a01 Office of the Secretary m00a0101 Executive Direction							
secy dept hith mental hygiene	1.00	175,102	1.00	166,082	1.00	166,082	
exec aide x	.00	0	2.00	230,712	.00	•	BPW-2;Xfer to
D78				,			-,
dep secy dhmh operations	1.00	122,210	1.00	122,334	1.00	122,334	
exec vii	2.00	227,237	2.00	239,816	2.00	239,816	
exec v	1.00	93,698	1.00	96,446	1.00	96,446	
div dir ofc atty general	1.00	84,677	1.00	107,861	1.00	107,861	
principal counsel	2.00	197,273	2.00	202,440	2.00	202,440	
prgm mgr senior ii	1.00	101,769	1.00	106,159	1.00	106,159	
asst attorney general vii	3.00	158,486	1.00	99,457	1.00	99,457	
prgm mgr senior i	1.00	97,740	1.00	101,373	1.00	101,373	
admin prog mgr iv	.00	42,134	.00	. 0	.00	0	
administrator vii	1.00	84,863	1.00	88,030	1.00	88,030	
asst attorney general vi	8.60	746,031	8.60	772,034	8.60	772,034	
designated admin mgr iv	.00	61,543	1.00	75,677	1.00	75,677	
fiscal services admin v	1.00	85,688	1.00	88,030	1.00	88,030	
prgm mgr iv	1.00	157,169	2.00	171,326	2.00	171,326	
admin prog mgr iii	1.00	11,745	.00	. 0	.00	Ó	
designated admin mgr iii	.00	64,998	2.00	161,967	2.00	161,967	
fiscal services admin iv	1.00	50,936	1.00	72,276	1.00	72,276	
prgm mgr iii	1.00	24,465	.00	. 0	.00	0	
fiscal services admin iii	1.00	74,720	1.00	77,359	1.00	77,359	
prgm mgr ii	1.00	116,842	2.00	133,283	1.00	80,333	Transfer to D78
administrator iv	1.00	74,085	1.00	73,910	1.00	73,910	
administrator iv	1.00	67,943	1.00	69,780	1.00	69,780	
administrator iii	1.00	20,798	2.00	107,126	1.00	60,563	BPW-1;Xfer to
D78				•			
administrator iii	1.00	90,459	2.00	146,651	2.00	146,651	
physician program specialist	1.00	79,795	1.00	114,748	1.00	114,748	
asst attorney general iv	.00	16,883	1.00	63,924	1.00	63,924	
internal auditor prog super	2.00	222,454	3.00	224,732	3.00	224,732	
hlth policy analyst advanced	.00	0	1.00	46,563	.00	0	Transfer to D78
internal auditor super	4.00	187,012	3.00	213,173	3.00	213,173	
medical serv reviewing nurse su	1.00	40,414	1.00	60,563	1.00	60,563	
administrator ii	3.00	186,181	5.00	308,551	5.00	308,551	
administrator ii	.00	0	1.00	56,750	1.00	56,750	
comm hlth educator iv	.00	24,851	1.00	66,096	.00	0	Transfer to D78
hlth planner iv	1.00	0	.00	0	.00	0	
internal auditor lead	3.00	184,484	2.00	128,465	3.00	185,215	New
internal auditor officer	1.00	55,746	1.00	57,840	1.00	57,840	
it programmer analyst ii	.00	25,860	1.00	53,610	2.00	110,360	New
med care prgm mgr i	1.00	77,764	1.00	43,725	1.00	43,725	
medical serv reviewing nurse ii	3.00	142,544	3.00	182,174	3.00	182,174	
pharmacist ii	1.00	61,845	1.00	69,999	1.00	69,999	
administrator i	6.00	291,189	4.00	227,886	4.00	227,886	
administrator i	2.00	107,435	2.00	94,263	2.00	94,263	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
		• • • • • • • • • • • • • • • • • • • •					
m00a01 Office of the Secretary							
m00a0101 Executive Direction							
internal auditor ii	11.00	578,793	14.00	750,697	17.00	910,264	New
it functional analyst ii	1.00	16,600		0		0	
med care prgm supv	1.00	50,497		52,192		52,192	
medical serv reviewing nurse i	.00	0		0		53,189	
admin officer iii	4.00	197,706		204,580		204,580	
agency budget spec ii	1.00	52,203		38,594		38,594	
equal opportunity officer ii	1.00	35,321	1.00	38,594		38,594	
med care prgm spec ii	6.00	293,168		302,873		302,873	
pub affairs officer ii	1.00	54,636		56,930	1.00	56,930	
visual communications supv	1.00	20,869		56,930		56,930	
admin officer ii	.00	0		48,543		48,543	
admin officer i	1.00	43,806		43,118		43,118	
paralegal ii	.00	27,741		39,773		39,773	
exec assoc iii	1.00	61,330		63,618		63,618	
exec assoc ii	1.00	47,233		48,928	1.00	48,928	
exec assoc i	.00	0		46,769		46,769	
management assoc	1.00	48,504		50,015		50,015	
management associate	3.00	105,824		118,888		118,888	
admin aide	1.00	1,341	.00	0		0	
admin aide	1.00	4,195		30,200		30,200	
legal secretary	1.00	14,563		0		0	
office secy ii	2.00	80,806		80,695		80,695	
office clerk ii	2.00	33,264		32,564		32,564	
• • • • • • • • • • • • • • • • • • • •							
TOTAL m00a0101*	103.60	6,505,468	113.60	7,627,692	113.60	7,511,064	
m00a0102 Operations							
prgm mgr senior iv	1.00	91,383	1.00	121,005	1.00	121,005	
prgm mgr senior ii	1.00	91,631	.00	0	.00	0	
fiscal services admin vi	2.00	193,704	2.00	198,914	2.00	198,914	
it asst director iv	1.00	87,347	1.00	90,431	1.00	90,431	
prgm mgr senior i	3.00	290,493	3.00	300,363	3.00	300,363	
admin prog mgr iv	2.00	170,528	1.00	91,438	1.00	91,438	
asst attorney general vi	1.00	78,646	1.00	60,290	1.00	60,290	
it asst director iii	1.00	93,222	1.00	60,290	1.00	60,290	
admin prog mgr iii	3.00	169,946	2.00	163,483	2.00	163,483	
it asst director ii	1.00	89,995	1.00	87,334	1.00	87,334	
prgm mgr iii	1.00	81,231	.00	0	.00	0	
admin prog mgr ii	4.00	281,883	3.00	219,616	3.00	219,616	
administrator v	1.00	77,593	1.00	80,333	1.00	80,333	
it programmer analyst manager	1.00	79,226	1.00	81,864	1.00	81,864	
it quality assurance spec manag	1.00	79,083	1.00	81,864		81,864	
personnel administrator iv	3.00	177,940	3.00	210,614	3.00	210,614	
administrator iv	1.00	73,023	1.00	75,320	1.00	75,320	

	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
							
m00a0102 Operations							
prgm mgr i	1.00	55,811	.00	0	.00	0	
administrator iii	4.00	262,541	4.00	255,573		255,573	
administrator iii	2.00	144,094		67,912		67,912	
computer info services spec man	.80	54,312		56,450		56,450	
accountant manager iii	2.00	230,701	3.00	249,272	3.00	249,272	
accountant manager ii	3.00	108,888		133,283		133,283	
agency project engr-arch supv	1.00	67,940		70,339		70,339	
computer network spec mgr	1.00	69,254		152,032		152,032	
hlth planning dev admin ii	1.00	72,239		52,950		52,950	
it systems technical spec super	1.00	82,439		85,017		85,017	
computer network spec supr	1.00	66,838		119,418		119,418	
database specialist supervisor	.50	33,701	.00	0		0	
it programmer analyst superviso	2.00	143,465		147,820		147,820	
it quality assurance spec super	1.00	71,407		73,910		73,910	
webmaster supr	2.00	125,314		192,921	3.00	192,921	
accountant supervisor ii	1.00	95,911		65,366		65,366	
agency project engr-arch iii	1.00	58,726		60,563		60,563	
computer network spec lead	1.00	66,305		127,523		127,523	
database specialist ii	3.00	190,780		257,316		257,316	
epidemiologist iii	2.00	57,752		59,421	1.00	59,421	
it programmer analyst lead/adva	3.00	178,272		186,944		186,944	
it quality assurance spec	2.00	118,445		124,646		124,646	
accountant supervisor i	2.00	112,438		116,921		116,921	
administrator ii	7.50	394,898		216,100		216,100	
administrator ii	1.00	54,701		0		0	
agency procurement spec supv	1.00	52,656		54,635		54,635	
computer info services spec sup	2.00	57,555		106,350		106,350	
computer network spec ii	8.00	454,678		471,530		471,530	
hlth planner iv	.00	37,631		0		,000	
it programmer analyst ii	5.80	338,200		354,041		354,041	
obs-maint engineer ii	2.00	127,686		132,192		132,192	
personnel administrator i	2.00	133,064		133,617		133,617	
research statistician iv	1.00	63,859		0		0	
webmaster ii	1.50	77,275		79,913		79,913	
accountant advanced	5.00	245,039		267,915		267,915	
administrator i	2.00	98,521		0		0	
administrator i	2.00	47,835		88,585		88,585	
agency budget spec lead	1.00	53,361		55,245	1.00	55,245	
agency procurement spec lead	2.00	84,231		96,319		96,319	
epidemiologist i	.00	34,198		45,806		45,806	
it functional analyst ii	1.00	60,608		0		0	
management development spec	3.00	160,131		165,884		165,884	
medical serv reviewing nurse i	1.00	51,676		0		0	
personnel officer iii	1.00	58,554		60,757		60,757	
accountant ii	7.00	205,996		187,850		187,850	
	•			,300		,500	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbo]
00a0102 Operations							
admin officer iii	8.00	325,525	6.00	306,152	6.00	306,152	
agency budget spec ii	1.00	14,684	1.00	38,594	1.00	38,594	
agency procurement spec ii	3.00	118,528	4.00	196,909	4.00	196,909	
computer info services spec ii	3.00	153,223	3.00	158,868	3.00	158,868	
financial agent operations chf	. 1.00	0	.00	0	.00	0	
personnel officer ii	5.00	255,809	5.00	251,586	5.00	251,586	
visual communications supv	1.00	33,907	.00	0	.00	0	
accountant i	2.00	83,851	4.00	147,821	4.00	147,821	
admin officer ii	5.00	165,313	1.00	53,359	1.00	53,359	
personnel officer i	4.00	148,258		183,076		183,076	
admin officer i	3.00	134,695		80,521		80,521	
agency budget spec i	1.00	36,221		36,639		36,639	
agency procurement spec i	.00	17,355		0		0	
computer info services spec i	1.00	48,104		0		0	
financial agent supervisor ii	2.00	96,645		100,030		100,030	
personnel specialist	1.00	83,490		74,927		74,927	
admin spec iii	3.80	189,640		220,222		220,222	
agency procurement spec trainee		21,711		39,056		39,056	
financial agent supervisor i	2.00	88,507		91,268	_	91,268	
admin spec ii	2.00	66,532		0.,_00		0.,_00	
financial agent iv	2.00	76,204		68,963		68,963	
financial agent iii	6.00	252,531		292,019		292,019	
financial agent ii	2.00	13,172		0		0	
financial agent i	1.00	20,198		25,239		25,239	
computer operator mgr i	1.00	32,413		46,563		46,563	
computer operator supr	1.00	44,687		45,914		45,914	
data communications tech ii	2.00	96,450		99,882		99,882	
computer operator ii	2.00	83,217		85,578		85,578	
services supervisor iii	1.00	26,944		32,091		32,091	
computer operator i	1.00	38,729		39,177		39,177	
services supervisor i	1.00	36,020		36,436		36,436	
fiscal accounts technician supv		166,498		144,761		144,761	
personnel associate iii	3.00	114,238		91,483		91,483	
fiscal accounts technician ii	8.00	281,012		221,239		221,239	
personnel associate ii	.00	17,482		43,251		43,251	
fiscal accounts technician i	6.00	195,670		152,730		152,730	
personnel associate i	.00	7,897		33,903		33,903	
personnel clerk	1.00	•					
exec assoc i	1.00	58,615 46,064		69,776 0		69,776 0	
fiscal accounts clerk manager	1.00	47,946		36,280		36,280	
management associate	1.00	47,690		49,080		49,080	
office manager	1.00	54,388		•		-	
fiscal accounts clerk superviso		175,060		48,162		48,162	
admin aide	4.00	•		170,256		170,256	
office supervisor	4.00	152,035 179,843		159,720 40,939		159,720 40,939	

Health, Hospitals and Mental Hygiene

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
m00a0102 Operations							
office secy iii	4.00	143,153	3.00	111,190	3.00	111 100	
fiscal accounts clerk ii	11.00	419,552		•		111,190	
office secy ii	5.00	•		344,902		344,902	
office services clerk lead		124,697		131,817		131,817	
	6.00	157,199		75.000		0 75 000	
services specialist	1.00	44,183		75,000		75,000	
statistical asst ii	1.00	38,288		0		0	
data entry operator lead	2.00	66,037		66,800		66,800	
office services clerk	27.00	711,392		352,752		352,752	
supply officer iii	3.00	47,412		75,717		75,717	
data entry operator ii	.50	17,294		0		0	
fiscal accounts clerk i	2.00	24,129		85,122		85,122	
office clerk ii	13.00	395,630		126,301	4.00	126,301	
office clerk i	.50	14,270	.00	0	.00	0	
TOTAL m00a0102*	304.90	14,117,037	241.40	12,477,566	241.40	12,477,566	
TOTAL m00a01 **	408.50	20,622,505		20,105,258		19,988,630	
m00b01 Regulatory Services m00b0103 Office of Health Care Qu	-	00 454	4.00	450 450	4.00		
physician program manager i	.60	86,454		150,150		150,150	
exec vi	1.00	97,528		100,581	1.00	100,581	
asst attorney general vii	1.00	96,065		99,457		99,457	
asst attorney general vi	.00	46,473		72,855		72,855	
nursing prgm conslt/admin iv	1.00	77,671		80,081	1.00	80,081	
prgm mgr iv	2.00	170,189		176,359		176,359	
admin prog mgr ii	1.00	81,799		85,017	1.00	85,017	
prgm mgr ii	2.00	134,474		139,501	2.00	139,501	
administrator iv	3.00	202,803	3.00	209,835	3.00	209,835	
prgm admin iii hlth services	. 80	53,547	.80	55,379	.80	55,379	
asst attorney general v	1.00	20,102	.00	0	.00	0	
computer network spec supr	1.00	68,171	1.00	71,129	1.00	71,129	
database specialist supervisor	1.00	63,640	1.00	65,887	1.00	65,887	
nursing instructor	2.00	109,104	2.00	126,388	2.00	126,388	
database specialist ii	2.00	120,546	2.00	127,046	2.00	127,046	
hlth fac surveyor nurse ii	82.00	4,232,739	67.80	4,381,873	67.80	4,381,873	
ph lab sci supervisor	2.00	34,498	2.00	104,862	2.00	104,862	
sanitarian vi registered	.00	16,232	1.00	70,562	1.00	70,562	
administrator ii	1.00	61,329	1.00	63,618	1.00	63,618	
computer network spec ii	1.00	43,209	1.00	47,033	1.00	47,033	
hlth fac survey coordinator ii	1.00	62,456	1.00	64,847	1.00	64,847	
hlth fac surveyor nurse i	2.80	281,074	15.60	842,662	19.60	1,017,562	New
hlth policy analyst ii	1.00	47,515	1.00	48,807	1.00	48,807	
lab scientist surveyor ii	5.50	252,663	4.50	281,251	4.50	281,251	
hlth fac survey coordinator i	12.00	674,504	13.00	743,446	13.00	743,446	
it functional analyst ii	1.00	48,268	1.00	51,214	1.00	51,214	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
		• • • • • • • • • • • • • • • • • • • •					
m00b01 Regulatory Services							
m00b0103 Office of Health Care Qua	ality						
lab scientist surveyor i	.00	22,582	1.00	50,255	1.00	50,255	
sanitarian iv registered	4.00	217,168	3.00	177,929	3.00	177,929	
social worker ii, health svcs	1.00	61,896	1.00	64,331	1.00	64,331	
accountant ii	1.00	47,527	1.00	48,928	1.00	48,928	
coord spec prgms hlth serv iv d	3.00	162,691	3.00	168,669	3.00	168,669	
coord spec prgms hlth serv iv h	1.00	54,668	1.00	56,930	1.00	56,930	
it functional analyst i	1.00	38,799	1.00	40,013	1.00	40,013	
registered dietitian iii	3.00	168,855	3.00	178,540	3.00	178,540	
admin officer ii	4.00	166,295		155,378		155,378	
coord spec prgms hlth serv iii	1.00	42,732		44,254		44,254	
coord spec prgms hlth serv iii	11.00	500,929		570,105		606,385	New
admin spec iii	3.00	131,016		134,979		134,979	
admin spec ii	2.00	84,563		87,335		87,335	
obs-medical care prog specialis		37,067		37,495		37,495	
exec assoc i	1.00	48,587		50,414		50,414	
admin aide	1.00	41,939		43,251		43,251	
office supervisor	1.00	42,882		44,052		44,052	
office secy iii	6.00	173,291		173,255		173,255	
office secy ii	4.00	148,079		154,601		154,601	
office services clerk lead	2.00	72,333		73,760		73,760	
office services clerk	1.00	36,678		37,212		37,212	
TOTAL m00b0103*	180.70	9,483,630	180.70	10,651,526	185.70	10,862,706	
m00b0104 Health Professional Boar	ds and Comm	ission					
asst attorney general vi	2.00	147,472	2.00	152,936	2.00	152,936	
prgm mgr iv	1.00	54,330		94,983		94,983	
prgm mgr ii	5.00	362,152		353,927		353,927	
prgm mgr i	10.30	527,652		686,772		723,727	
administrator iii	2.00	130,206		134,539		134,539	
dentist ii	1.00	105,531		110,297		110,297	
computer network spec supr	1.00	65,864		68,457		68,457	
computer network spec supr	1.00	70,323		72,505		72,505	
computer network spec lead	1.00	63,146		65,366		65,366	
database specialist ii	4.00	213,730		221,621		221,621	
social work prgm admin, health	2.00	131,541		136,454		136,454	
staff atty ii attorney genral	.00	•		•		•	
	1.00	31,347		46,563		46,563	
computer network spec ii	1.00	58,034		60,083		60,083	
hlth fac surveyor nurse i it programmer analyst ii		64,071 50,615		66,096		66,096	
	1.00	50,615		52,605		52,605	
pharmacist ii	1.00	32,293		49,181 0		49,181	
staff atty i attorney general	1.00	9,268		-		0 55 245	
administrator i	.00	52,689		55,245		55,245	
social worker ii, health svcs	2.00	91,442	2.00	116,782	2.00	116,782	

	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	0
Classification Title	Positions 	Expenditure	POSITIONS	Appropriation	POSITIONS	Allowance	Symbol
m00b0104 Health Professional Board	s and Comm	ission					
admin officer iii	8.00	284,351	8.00	409,967	8.00	409,967	
agency budget spec ii	1.00	47,444		48,928		48,928	
hlth occupations invest supv	3.00	150,120		154,708		154,708	
admin officer ii	5.30	239,642		254,980		254,980	
hlth occupations invest iii	8.00	289,576		329,215		365,495	
admin officer i	6.00	193,518		187,862		187,862	
computer info services spec i	.00	0		0		34,113	
coord spec prgms hith serv ii h	1.00	40,196		42,333		42,333	
hlth occupations invest ii	.00	0		34,113		34,113	
admin spec iii	9.00	453,674		508,130		508,130	
hlth occupations invest i	1.00	16,764		37,002		37,002	
admin spec ii	10.00	298,916		323,402		323,402	
admin spec i	1.00	41,739		42,141		42,141	
office supervisor	1.00	12,911		34,788		34,788	
office secy iii	5.50	160,171		194,353		194,353	
office secy ii	5.00	160,239		167,646		167,646	
office secy i	2.00	48,490		78,470		78,470	
office services clerk	3.00	73,415		66,560		66,560	
office clerk ii	1.00	26,099		26,370		26,370	
office clerk i	.00	20,033		20,070		22,448	
Ollice Clerk I							INCW
TOTAL m00b0104*	108.10	4,798,971	110.60	5,485,380	114.10	5,615,176	
m00b0105 Board of Nursing							
prgm mgr senior ii	1.00	93,214	1.00	96,501	1.00	96,501	
asst attorney general vii	.00	41,239	1.00	93,932	1.00	93,932	
asst attorney general vi	3.00	129,926	2.00	143,455	2.00	143,455	
nursing prgm conslt/admin iii	1.00	82,269	1.00	85,697	1.00	85,697	
nursing prgm conslt/admin ii	5.00	286,017	6.00	399,567	6.00	399,567	
nursing prgm conslt/admin i	2.00	130,687	2.00	135,214	2.00	135,214	
computer network spec mgr	1.00	76,144	1.00	78,832	1.00	78,832	
computer network spec supr	1.00	58,749	1.00	61,044	1.00	61,044	
computer network spec lead	1.00	64,346	1.00	66,627	1.00	66,627	
hlth fac surveyor nurse ii	3.00	160,230	4.00	243,599	4.00	243,599	
staff atty ii attorney genral	2.00	140,693	3.00	168,259	3.00	168,259	
computer network spec ii	.00	0	.00	0	2.00	87,450	New
hlth fac surveyor nurse i	3.00	152,154	2.00	105,210	2.00	105,210	
staff atty i attorney general	2.00	43,822		48,807		48,807	
administrator i	1.00	58,799	1.00	60,757	1.00	60,757	
computer network spec i	1.00	39,663	1.00	41,074	1.00	41,074	
it programmer analyst i	1.00	44,589	1.00	45,806	1.00	45,806	
admin officer iii	.00	. 0	1.00	38,594	1.00	38,594	
hlth occupations invest supv	1.00	55,631	1.00	56,930	1.00	56,930	
hlth occupations invest iii	4.00	116,362	3.00	134,535	3.00	134,535	
admin officer i	6.00	255,074	6.00	283,505	6.00	283,505	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbo
00b0105 Board of Nursing							
admin spec iii	1.00	39,908		45,213		45,213	
admin spec ii	12.00	366,245	16.00	557,913		588,113	New
admin spec i	1.00	34,278		0		0	
computer operator ii	1.00	34,050		34,450		34,450	
paralegal ii	3.00	42,500		71,400		71,400	
management associate	1.00	42,615	1.00	43,917	1.00	43,917	
office supervisor	1.00	40,407	1.00	41,694	1.00	41,694	
office secy iii	3.00	107,599	3.00	110,704	3.00	110,704	
fiscal accounts clerk ii	1.00	29,389	1.00	29,728	1.00	29,728	
office services clerk	8.00	199,746	7.00	201,019	7.00	201,019	
TAL m00b0105*	71.00	2,966,345	73.00	3,523,983	76.00	3,641,633	
00b0106 Maryland Board of Physi	cians						
bpqa exec director	1.00	104,893	1.00	108,208	1.00	108,208	
asst attorney general vii	2.00	191,702	2.00	198,914	2.00	198,914	
prgm mgr senior i	.00	87,971	1.00	99,457	1.00	99,457	
asst attorney general vi	5.60	499,917	6.60	561,016	6.60	561,016	
bpqa dep director	1.00	13,615	.00	0	.00	0	
it director ii	1.00	86,995	1.00	89,717	1.00	89,717	
it asst director ii	1.00	78,208	1.00	80,969	1.00	80,969	
prgm admin v	1.00	61,882	1.00	63,924		63,924	
administrator iii	1.00	39,665		. 0	.00	. 0	
administrator i	1.00	62,241		64,331	1.00	64,331	
asst attorney general v	1.00	10,140		0	.00	. 0	
fiscal services chief ii	1.00	71,863		75,320		75,320	
administrator ii	1.00	52,435		54,635		54,635	
hlth policy analyst ii	.00	13,403		58,949		58,949	
hlth policy analyst ii	1.00	38,003		0		0	
it programmer analyst ii	1.00	58,976		61,239		61,239	
social work supv health svcs	1.00	0		43,725		43,725	
administrator i	1.00	49,770		51,214		51,214	
bpqa compliance analyst adv	2.00	114,098		119,775		119,775	
hlth policy analyst i	1.00	46,392		52,192		52,192	
admin officer iii	1.00	31,509		02,102		02,102	
admin officer iii	1.00	14,233		38,594		38,594	
computer info services spec ii		51,170		52,770		52,770	
admin officer ii	.00	01,170		02,770		36,280	
bpga compliance analyst ii gen		8,988		0		00,200	
admin officer i	1.00	82,194		102,106		102,106	
admin officer i	2.00	71,020		46,408		46,408	
admin spec iii	1.00	59,769		96,618		128,709	
admin spec iii	4.00	93,499		•		77,239	
admin spec ii	.50	· · · · · · · · · · · · · · · · · · ·		77,239			
animali sher at	.50	6,953	. 50	15,100	.50	15,100	

Health, Hospitals and Mental Hygiene

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
m00b0106 Maryland Board of Phys	sicians						
admin spec ii	3.90	117,462	3.00	119,577	3.00	119,577	
obs-admin spec i	1.00	35,375	1.00	35,783	1.00	35,783	
mbp comp chief inv	1.00	93,118	1.00	96,808	1.00	96,808	
mbp comp anal supr intake	1.00	71,938	1.00	74,499	1.00	74,499	
mbp comp anal lead inv	3.00	193,164	3.00	201,217	3.00	201,217	
mbp comp anal inv	8.00	305,695	10.00	470,944	11.00	512,018	New
mbp comp anal assoc inv	1.00	42,639	2.00	81,354	2.00	81,354	
paralegal ii	1.00	39,910	1.00	41,250	1.00	41,250	
management assoc	1.00	41,055	1.00	42,333	1.00	42,333	
management associate	1.00	23,468	1.00	34,113	1.00	34,113	
admin aide	1.00	41,939	1.00	43,251	1.00	43,251	
admin aide	.00	14,110	1.00	44,052	1.00	44,052	
office secy ii	1.00	31,531	1.00	31,895	1.00	31,895	
office secy ii	4.00	160,009	4.00	126,580	4.00	126,580	
office services clerk	1.00	30,204	1.00	30,552	1.00	30,552	
office services clerk	1.00	20,663	1.00	27,992	1.00	27,992	
TOTAL m00b0106*	68.00	3,402,688	67.10	3,754,820	70.10	3,864,265	
TOTAL m00b01 **	427.80	20,651,634	431.40	23,415,709	445.90	23,983,780	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
m00f01 Deputy Secretary for Pul	olic Health S	ervices					
m00f0101 Executive Direction							
exec ix	1.00	140,001	1.00	143,270	1.00	143,270	
exec vi	.00	7,916		. 0		. 0	
prgm mgr senior ii	.00	. 0	1.00	94,681	1.00	94,681	
administrator vii	1.00	60,588	1.00	81,609	1.00	81,609	
asst attorney general vi	1.00	90,189	1.00	93,194		93,194	
prgm mgr iv	1.00	32,664		96,808		96,808	
prgm mgr iii	.00	. 0		84,089		84,089	
admin prog mgr ii	.00	0		80,333		80,333	
prgm mgr i	.00	0		57,677		57,677	
database specialist supervisor	.00	0		34,890		34,890	
administrator ii	.00	0		108,572		108,572	
computer network spec ii	.00	ō		57,840		57,840	
research statistician iv	.00	ō		66,096		66,096	
administrator i	.00	0		65,568		65,568	
it functional analyst ii	.00	0		63,117		63,117	
medical serv reviewing nurse i	.00	0		53,189		53,189	
accountant ii	.00	0		56,930		56,930	
admin officer ii	1.00	0		100,899		100,899	
admin officer i	.00	0		82,275		82,275	
computer info services spec i	.00	0		50,015		50,015	
admin spec ii	.00	0		42,464		42,464	
fiscal accounts technician ii	.00	0		43,251		43,251	
exec assoc ii	1.00	43,256		44,610		44,610	
office manager	.00	0		36,639		36,639	
office supervisor	.00	0		120,182		120,182	
office secy iii	.00	0		35,144		35,144	
fiscal accounts clerk ii	.00	0		33,650		33,650	
office services clerk lead	.00	0		133,750		133,750	
statistical asst ii	.00	0		38,879		38,879	
office services clerk	.00	0		458,174		458,174	
data entry operator ii	.00	0		17,494		17,494	
office clerk ii	.00	0		305,915		305,915	
office clerk i	.00	0		14,789		14,789	
5 20 0 520 2		·				,	
TOTAL mOOf0101*	6.00	374,614	62.50	2,795,993	62,50	2,795,993	
TOTAL moofo1 **	6.00	374,614		2,795,993		2,795,993	
		•					
m00f02 Infectious Disease and	Environmental	. Health Admini	stration				
m00f0203 Infectious Disease and							
physician program manager ii	2.00	227,311	2.00	330,214	2.00	330,214	
physician program manager i	1.00	186,736		144,358		144,358	
prgm mgr senior iv	1.00	118,708		125,743		125,743	
prgm mgr senior ii	3.00	303,848		314,697		314,697	
prgm mgr senior i	1.00	21,710	1.00	93,932	1.00	93,932	

			•				
	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00f02 Infectious Disease and	Environmental	Health Admini	stration				
m00f0203 Infectious Disease and	Environmental	Health Servic	es				
asst attorney general vi	1.00	90,015	1.00	93,194	1.00	93,194	
prgm mgr iv	2.00	124,255	2.00	186,388	2.00	186,388	
admin prog mgr iii	1.00	86,403		84,089	1.00	84,089	
administrator vi	1.00	81,446		84,089	1.00	84,089	
nursing prgm conslt/admin iii		305,087		340,007	4.00	340,007	
pram mar iii	2.00	167,264		173,031	2.00	173,031	
envrmntl prgm mgr i general	4.00	309,779		296,487	4.00	296,487	
nursing prgm conslt/admin ii	1.00	70,848		73,087	1.00	73,087	
prgm admin v hlth services	1.00	72,817		74,499		74,499	
prgm mgr ii	1.00	53,463		69,003		69,003	
administrator iv	6.00	374,146		416,273		416,273	
nursing prgm conslt/admin i	2.00	222,432		190,845	3.00	190,845	
administrator iii	2.00	120,273		133,353		133,353	
prgm admin iii hlth services	3.00	188,049		195,153		195,153	
physician program specialist	1.00	76,442		0		0	
computer network spec supr	3.00	202,831		209,664		209,664	
database specialist supervisor		201,052		208,419		208,419	
database specialist ii	2.00	117,090		121,216		121,216	
epidemiologist iii	14.00	803,183		925,061		925,061	
hlth fac surveyor nurse ii	1.00	0		0		0	
ph lab sci supervisor	1.00	60,983		62,917		62,917	
prgm admin iii	1.00	68,288		70,562		70,562	
sanitarian vi registered	11.00	689,951		781,822		781,822	
administrator ii	1.00	62,836		64,847		64,847	
administrator ii	2.00	120,470		123,656		123,656	
agency procurement spec supv	1.00	57,742		60,083		60,083	
computer network spec ii	1.00	51,810		53,610		53,610	
epidemiologist ii	18.00	817,165		868,379		868,379	
prgm admin ii	1.00	62,809		64,847		64,847	
prgm admin ii hlth services	6.00	320,468		369,908		369,908	
sanitarian v registered	1.00	0_0,.00		0		0	
administrator i	1.00	67,652		108,434		108,434	
database specialist i	1.00	58,847		60,757		60,757	
epidemiologist i	8.00	236,597		505,373		505,373	
prgm admin i hlth services	1.00	111,058		57,386		57,386	
research statistician iii	2.00	102,254		108,742		108,742	
sanitarian iv registered	17.00	771,323		911,454		911,454	
admin officer iii	8.00	447,772		416,839		416,839	
agency budget spec ii	2.00	105,156		108,629		108,629	
agency procurement spec ii	1.00	51,946		53,780		53,780	
coord spec prgms hlth serv iv		54,928		56,930		56,930	
coord spec prgms hlth serv iv		809,769		882,842		882,842	
research statistician ii	1.00	51,733		49,859		49,859	
admin officer ii	4.00	179,906		182,984		182,984	
	1.00	,500	7.50	102,304	7.00	102,304	

Health, Hospitals and Mental Hygiene

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
m00f02 Infectious Disease and E	nvironmental	Health Admini	stration				
m00f0203 Infectious Disease and E	nvironmental	Health Servic	es				
comm hlth educator ii	5.00	224,635	5.00	231,001	2.00	88,954	Abolish
coord spec prgms hlth serv iii	1.00	51,140	1.00	53,359	1.00	53,359	
admin officer i	1.00	40,418	1.00	41,567	1.00	41,567	
coord spec prgms hlth serv ii h	1.00	43,207	1.00	44,731	1.00	44,731	
research statistician i	1.00	39,022	1.00	39,365	1.00	39,365	
sanitarian i registered	1.00	37,543	1.00	37,977	1.00	37,977	
admin spec iii	5.00	209,596	5.00	216,865	4.00	179,863	Abolish
admin spec ii	3.00	124,898	3.00	128,966	3.00	128,966	
family investment spec ii	6.00	129,446	.00	0	.00	0	
med care prgm assoc ii	.00	50,746	5.00	190,450	5.00	190,450	
fiscal accounts technician i	1.00	27,209	.00	0	.00	0	
hlth records reviewer	3.00	109,487	3.00	111,540	3.00	111,540	
exec assoc i	1.00	47,097	1.00	52,356	1.00	52,356	
management associate	.00	5,356	.00	0	.00	0	
volunteer activities coord supv	1.00	0	.00	0	.00	0	
admin aide	2.00	124,422	2.00	86,502	2.00	86,502	
office secy iii	13.00	452,578	13.00	449,157	13.00	449,157	
office secy ii	3.00	64,913	2.00	65,662	2.00	65,662	
office services clerk	3.00	102,085	2.00	73,088	2.00	73,088	
TOTAL m00f0203*	221.00	11,770,449	218.00	12,730,028	214.00	12,550,979	
TOTAL m00f02 **	221.00	11,770,449	218.00	12,730,028	214.00	12,550,979	

### Classification Title		FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	
### moof0249 Local Health Non-Budgeted Funds physician program manager iii 1.00 168,139 1.00 174,758 1.00 174,758 physician program manager iii 5.0 0 5.0 66,643 .50 66,643 physician program manager ii 2.00 170,424 2.00 285,559 2.00 285,559 physician program manager ii 4.00 666,148 4.00 688,040 4.00 688,040 physician program manager i 3.00 445,815 3.00 462,503 3.00 462,503 physician program manager i 2.00 288,928 2.00 300,300 2.00 300,300 prgm mgr senior ii 10.00 926,876 10.00 956,230 10.00 955,230 prgm mgr senior i 1.00 99,415 1.00 103,328 1.00 103,328 prgm mgr iv 3.00 253,802 3.00 262,764 3.00 262,764 comm hlth dir of nursing ii 13.00 930,456 14.00 1,081,421 14.00 1,081,421 envrmntl sanitarian dir ii 12.00 777,526 13.00 972,591 13.00 972,591 prgm mgr iii 12.00 691,411 13.00 939,399 13.00 939,399 comm hlth dir of nursing i 1.00 77,593 1.00 80,333 1.00 80,333 envrmntl sanitarian dir i 7.00 507,216 7.00 530,131 7.00 530,131 prgm admin v hlth services 3.00 189,275 5.00 320,785 5.00 320,785 prgm mgr ii 2.00 134,179 2.00 138,423 2.00 138,423 psychology services chief 1.00 78,991 1.00 81,864 administrator iv 3.00 198,646 3.00 205,397 3.00 205,397 prgm admin iv hlth services 17.00 1,070,668 16.00 1,064,257 16.00 1,064,257 prgm admin iv mental hlth .00 8,758 1.00 57,677 1.00 57,677	Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
### moof0249 Local Health Non-Budgeted Funds physician program manager iii 1.00 168,139 1.00 174,758 1.00 174,758 physician program manager iii 5.0 0 5.0 66,643 .50 66,643 physician program manager ii 2.00 170,424 2.00 285,559 2.00 285,559 physician program manager ii 4.00 666,148 4.00 688,040 4.00 688,040 physician program manager i 3.00 445,815 3.00 462,503 3.00 462,503 physician program manager i 2.00 288,928 2.00 300,300 2.00 300,300 prgm mgr senior ii 10.00 926,876 10.00 956,230 10.00 955,230 prgm mgr senior i 1.00 99,415 1.00 103,328 1.00 103,328 prgm mgr iv 3.00 253,802 3.00 262,764 3.00 262,764 comm hlth dir of nursing ii 13.00 930,456 14.00 1,081,421 14.00 1,081,421 envrmntl sanitarian dir ii 12.00 777,526 13.00 972,591 13.00 972,591 prgm mgr iii 12.00 691,411 13.00 939,399 13.00 939,399 comm hlth dir of nursing i 1.00 77,593 1.00 80,333 1.00 80,333 envrmntl sanitarian dir i 7.00 507,216 7.00 530,131 7.00 530,131 prgm admin v hlth services 3.00 189,275 5.00 320,785 5.00 320,785 prgm mgr ii 2.00 134,179 2.00 138,423 2.00 138,423 psychology services chief 1.00 78,991 1.00 81,864 administrator iv 3.00 198,646 3.00 205,397 3.00 205,397 prgm admin iv hlth services 17.00 1,070,668 16.00 1,064,257 16.00 1,064,257 prgm admin iv mental hlth .00 8,758 1.00 57,677 1.00 57,677								
### moof0249 Local Health Non-Budgeted Funds physician program manager iii 1.00 168,139 1.00 174,758 1.00 174,758 physician program manager iii 5.0 0 5.0 66,643 .50 66,643 physician program manager ii 2.00 170,424 2.00 285,559 2.00 285,559 physician program manager ii 4.00 666,148 4.00 688,040 4.00 688,040 physician program manager i 3.00 445,815 3.00 462,503 3.00 462,503 physician program manager i 2.00 288,928 2.00 300,300 2.00 300,300 prgm mgr senior ii 10.00 926,876 10.00 956,230 10.00 955,230 prgm mgr senior i 1.00 99,415 1.00 103,328 1.00 103,328 prgm mgr iv 3.00 253,802 3.00 262,764 3.00 262,764 comm hlth dir of nursing ii 13.00 930,456 14.00 1,081,421 14.00 1,081,421 envrmntl sanitarian dir ii 12.00 777,526 13.00 972,591 13.00 972,591 prgm mgr iii 12.00 691,411 13.00 939,399 13.00 939,399 comm hlth dir of nursing i 1.00 77,593 1.00 80,333 1.00 80,333 envrmntl sanitarian dir i 7.00 507,216 7.00 530,131 7.00 530,131 prgm admin v hlth services 3.00 189,275 5.00 320,785 5.00 320,785 prgm mgr ii 2.00 134,179 2.00 138,423 2.00 138,423 psychology services chief 1.00 78,991 1.00 81,864 administrator iv 3.00 198,646 3.00 205,397 3.00 205,397 prgm admin iv hlth services 17.00 1,070,668 16.00 1,064,257 16.00 1,064,257 prgm admin iv mental hlth .00 8,758 1.00 57,677 1.00 57,677								
physician program manager iii 1.00 168,139 1.00 174,758 1.00 174,758 physician program manager iii .50 0 .50 66,643 .50 66,643 physician program manager ii 2.00 170,424 2.00 285,559 2.00 285,559 physician program manager ii 4.00 666,148 4.00 688,040 4.00 688,040 physician program manager ii 3.00 445,815 3.00 462,503 3.00 462,503 physician program manager ii 2.00 288,928 2.00 300,300 2.00 300,300 prgm mgr senior ii 10.00 926,876 10.00 956,230 10.00 956,230 prgm mgr senior i 1.00 99,415 1.00 103,328 1.00 103,328 prgm mgr iv 3.00 253,802 3.00 262,764 3.00 262,764 comm hlth dir of nursing ii 13.00 930,456 14.00 1,081,421 14.00 1,081,421 pr	m00f02 Infectious Disease and E	nvironmental	. Health Admini	stration				
physician program manager iii .50 0 .50 66,643 .50 66,643 physician program manager ii 2.00 170,424 2.00 285,559 2.00 285,559 physician program manager ii 4.00 666,148 4.00 688,040 4.00 688,040 physician program manager i 3.00 445,815 3.00 462,503 3.00 462,503 prym mgr senior ii 10.00 926,876 10.00 956,230 10.00 956,230 prgm mgr senior i 1.00 99,415 1.00 103,328 1.00 103,328 prgm mgr iv 3.00 253,802 3.00 262,764 3.00 262,764 comm hlth dir of nursing ii 13.00 930,456 14.00 1,081,421 14.00 1,081,421 envrmntl sanitarian dir ii 12.00 777,526 13.00 939,399 13.00 939,399 comm hlth dir of nursing i 1.00 77,593 1.00 80,333 1.00 80,333 envrmntl	m00f0249 Local Health Non-Budgete	ed Funds						
physician program manager ii 2.00 170,424 2.00 285,559 2.00 285,559 physician program manager ii 4.00 666,148 4.00 688,040 4.00 688,040 physician program manager i 3.00 445,815 3.00 462,503 3.00 462,503 physician program manager i 2.00 288,928 2.00 300,300 2.00 300,300 prgm mgr senior ii 10.00 926,876 10.00 956,230 10.00 956,230 prgm mgr senior i 1.00 99,415 1.00 103,328 1.00 103,328 prgm mgr iv 3.00 253,802 3.00 262,764 3.00 262,764 comm hlth dir of nursing ii 13.00 930,456 14.00 1,081,421 14.00 1,081,421 envrmntl sanitarian dir ii 12.00 691,411 13.00 939,399 13.00 972,591 prgm admin v hlth services 3.00 189,275 5.00 320,785 5.00 320,785	physician program manager iii	1.00	168,139	1.00	174,758	1.00	174,758	
physician program manager ii 4.00 666,148 4.00 688,040 4.00 688,040 physician program manager i 3.00 445,815 3.00 462,503 3.00 462,503 physician program manager i 2.00 288,928 2.00 300,300 2.00 300,300 prgm mgr senior ii 10.00 926,876 10.00 956,230 10.00 956,230 prgm mgr senior i 1.00 99,415 1.00 103,328 1.00 103,328 prgm mgr iv 3.00 253,802 3.00 262,764 3.00 262,764 comm hlth dir of nursing ii 13.00 930,456 14.00 1,081,421 14.00 1,081,421 envrmntl sanitarian dir ii 12.00 777,526 13.00 972,591 13.00 972,591 prgm mgr iii 12.00 691,411 13.00 939,399 13.00 939,399 comm hlth dir of nursing i 1.00 77,593 1.00 80,333 1.00 80,333 envrmntl san	physician program manager iii	.50	0	.50	66,643	.50	66,643	
physician program manager i 3.00 445,815 3.00 462,503 3.00 462,503 physician program manager i 2.00 288,928 2.00 300,300 2.00 300,300 prgm mgr senior ii 10.00 926,876 10.00 956,230 10.00 956,230 prgm mgr senior i 1.00 99,415 1.00 103,328 1.00 103,328 prgm mgr iv 3.00 253,802 3.00 262,764 3.00 262,764 comm hlth dir of nursing ii 13.00 930,456 14.00 1,081,421 14.00 1,081,421 envrmntl sanitarian dir ii 12.00 691,411 13.00 939,399 13.00 972,591 prgm mgr iii 12.00 691,411 13.00 939,399 13.00 939,399 comm hlth dir of nursing i 1.00 77,593 1.00 80,333 1.00 80,333 1.00 80,333 1.00 80,333 1.00 80,333 1.00 80,333 1.00 80,333 1.00 <td>physician program manager ii</td> <td>2.00</td> <td>170,424</td> <td>2.00</td> <td>285,559</td> <td>2.00</td> <td>285,559</td> <td></td>	physician program manager ii	2.00	170,424	2.00	285,559	2.00	285,559	
physician program manager i 2.00 288,928 2.00 300,300 2.00 300,300 prgm mgr senior ii 10.00 926,876 10.00 956,230 10.00 956,230 prgm mgr senior i 1.00 99,415 1.00 103,328 1.00 103,328 prgm mgr iv 3.00 253,802 3.00 262,764 3.00 262,764 comm hlth dir of nursing ii 13.00 930,456 14.00 1,081,421 14.00 1,081,421 envrmntl sanitarian dir ii 12.00 691,411 13.00 932,591 13.00 972,591 prgm mgr iii 12.00 691,411 13.00 939,399 13.00 939,399 comm hlth dir of nursing i 1.00 77,593 1.00 80,333 1.00 80,333 envrmntl sanitarian dir i 7.00 507,216 7.00 530,131 7.00 530,131 prgm admin v hlth services 3.00 189,275 5.00 320,785 5.00 320,785 prgm admin iv hl	physician program manager ii	4.00	666,148	4.00	688,040	4.00	688,040	
prgm mgr senior ii 10.00 926,876 10.00 956,230 10.00 956,230 prgm mgr senior i 1.00 99,415 1.00 103,328 1.00 103,328 prgm mgr iv 3.00 253,802 3.00 262,764 3.00 262,764 comm hlth dir of nursing ii 13.00 930,456 14.00 1,081,421 14.00 1,081,421 envrmntl sanitarian dir ii 12.00 691,411 13.00 939,399 13.00 939,399 comm hlth dir of nursing i 1.00 77,593 1.00 80,333 1.00 80,333 envrmntl sanitarian dir i 7.00 507,216 7.00 530,131 7.00 530,131 prgm admin v hlth services 3.00 189,275 5.00 320,785 5.00 320,785 prgm spychology services chief 1.00 78,991 1.00 81,864 1.00 81,864 administrator iv 3.00 198,646 3.00 205,397 3.00 205,397 prgm admin iv h	physician program manager i	3.00	445,815	3.00	462,503	3.00	462,503	
prgm mgr senior i 1.00 99,415 1.00 103,328 1.00 103,328 prgm mgr iv 3.00 253,802 3.00 262,764 3.00 262,764 comm hlth dir of nursing ii 13.00 930,456 14.00 1,081,421 14.00 1,081,421 envrmntl sanitarian dir ii 12.00 691,411 13.00 972,591 13.00 972,591 prgm mgr iii 12.00 691,411 13.00 939,399 13.00 939,399 comm hlth dir of nursing i 1.00 77,593 1.00 80,333 1.00 80,333 envrmntl sanitarian dir i 7.00 507,216 7.00 530,131 7.00 530,131 prgm admin v hlth services 3.00 189,275 5.00 320,785 5.00 320,785 prgm rii 2.00 134,179 2.00 138,423 2.00 138,423 psychology services chief 1.00 78,991 1.00 81,864 1.00 81,864 administrator iv	physician program manager i	2.00	288,928	2.00	300,300	2.00	300,300	
prgm mgr iv 3.00 253,802 3.00 262,764 3.00 262,764 comm hlth dir of nursing ii 13.00 930,456 14.00 1,081,421 14.00 1,081,421 envrmntl sanitarian dir ii 12.00 691,411 13.00 972,591 13.00 972,591 prgm mgr iii 12.00 691,411 13.00 939,399 13.00 939,399 comm hlth dir of nursing i 1.00 77,593 1.00 80,333 1.00 80,333 envrmntl sanitarian dir i 7.00 507,216 7.00 530,131 7.00 530,131 prgm admin v hlth services 3.00 189,275 5.00 320,785 5.00 320,785 prgm mgr ii 2.00 134,179 2.00 138,423 2.00 138,423 psychology services chief 1.00 78,991 1.00 81,864 1.00 81,864 administrator iv 3.00 198,646 3.00 205,397 3.00 205,397 prgm admin iv hlth services <td>prgm mgr senior ii</td> <td>10.00</td> <td>926,876</td> <td>10.00</td> <td>956,230</td> <td>10.00</td> <td>956,230</td> <td></td>	prgm mgr senior ii	10.00	926,876	10.00	956,230	10.00	956,230	
comm h1th dir of nursing ii 13.00 930,456 14.00 1,081,421 14.00 1,081,421 envrmntl sanitarian dir ii 12.00 777,526 13.00 972,591 13.00 972,591 prgm mgr iii 12.00 691,411 13.00 939,399 13.00 939,399 comm h1th dir of nursing i 1.00 77,593 1.00 80,333 1.00 80,333 envrmntl sanitarian dir i 7.00 507,216 7.00 530,131 7.00 530,131 prgm admin v h1th services 3.00 189,275 5.00 320,785 5.00 320,785 prgm mgr ii 2.00 134,179 2.00 138,423 2.00 138,423 psychology services chief 1.00 78,991 1.00 81,864 1.00 81,864 administrator iv 3.00 198,646 3.00 205,397 3.00 205,397 prgm admin iv h1th services 17.00 1,070,668 16.00 1,064,257 16.00 1,064,257 prgm admin iv mental h1th .00 8,758 1.00 57,677 1.00	prgm mgr senior i	1.00	99,415	1.00	103,328	1.00	103,328	
envrmntl sanitarian dir ii 12.00 777,526 13.00 972,591 13.00 972,591 prgm mgr iii 12.00 691,411 13.00 939,399 13.00 939,399 comm hlth dir of nursing i 1.00 77,593 1.00 80,333 1.00 80,333 envrmntl sanitarian dir i 7.00 507,216 7.00 530,131 7.00 530,131 prgm admin v hlth services 3.00 189,275 5.00 320,785 5.00 320,785 prgm mgr ii 2.00 134,179 2.00 138,423 2.00 138,423 psychology services chief 1.00 78,991 1.00 81,864 1.00 81,864 administrator iv 3.00 198,646 3.00 205,397 3.00 205,397 prgm admin iv hlth services 17.00 1,070,668 16.00 1,064,257 16.00 1,064,257 prgm admin iv mental hlth .00 8,758 1.00 57,677 1.00 57,677	prgm mgr iv	3.00	253,802	3.00	262,764	3.00	262,764	
prgm mgr iii 12.00 691,411 13.00 939,399 13.00 939,399 comm hlth dir of nursing i 1.00 77,593 1.00 80,333 1.00 80,333 envrmntl sanitarian dir i 7.00 507,216 7.00 530,131 7.00 530,131 prgm admin v hlth services 3.00 189,275 5.00 320,785 5.00 320,785 prgm mgr ii 2.00 134,179 2.00 138,423 2.00 138,423 psychology services chief 1.00 78,991 1.00 81,864 1.00 81,864 administrator iv 3.00 198,646 3.00 205,397 3.00 205,397 prgm admin iv hlth services 17.00 1,070,668 16.00 1,064,257 16.00 1,064,257 prgm admin iv mental hlth .00 8,758 1.00 57,677 1.00 57,677	comm hlth dir of nursing ii	13.00	930,456	14.00	1,081,421	14.00	1,081,421	
comm h1th dir of nursing i 1.00 77,593 1.00 80,333 1.00 80,333 envrmntl sanitarian dir i 7.00 507,216 7.00 530,131 7.00 530,131 prgm admin v h1th services 3.00 189,275 5.00 320,785 5.00 320,785 prgm mgr ii 2.00 134,179 2.00 138,423 2.00 138,423 psychology services chief 1.00 78,991 1.00 81,864 1.00 81,864 administrator iv 3.00 198,646 3.00 205,397 3.00 205,397 prgm admin iv h1th services 17.00 1,070,668 16.00 1,064,257 16.00 1,064,257 prgm admin iv mental h1th .00 8,758 1.00 57,677 1.00 57,677	envrmntl sanitarian dir ii	12.00	777,526	13.00	972,591	13.00	972,591	
envrmntl sanitarian dir i 7.00 507,216 7.00 530,131 7.00 530,131 prgm admin v hlth services 3.00 189,275 5.00 320,785 5.00 320,785 prgm mgr ii 2.00 134,179 2.00 138,423 2.00 138,423 psychology services chief 1.00 78,991 1.00 81,864 1.00 81,864 administrator iv 3.00 198,646 3.00 205,397 3.00 205,397 prgm admin iv hlth services 17.00 1,070,668 16.00 1,064,257 16.00 1,064,257 prgm admin iv mental hlth .00 8,758 1.00 57,677 1.00 57,677	prgm mgr iii	12.00	691,411	13.00	939,399	13.00	939,399	
prgm admin v hlth services 3.00 189,275 5.00 320,785 5.00 320,785 prgm mgr ii 2.00 134,179 2.00 138,423 2.00 138,423 psychology services chief 1.00 78,991 1.00 81,864 1.00 81,864 administrator iv 3.00 198,646 3.00 205,397 3.00 205,397 prgm admin iv hlth services 17.00 1,070,668 16.00 1,064,257 16.00 1,064,257 prgm admin iv mental hlth .00 8,758 1.00 57,677 1.00 57,677	comm hlth dir of nursing i	1.00	77,593	1.00	80,333	1.00	80,333	
prgm mgr ii 2.00 134,179 2.00 138,423 2.00 138,423 psychology services chief 1.00 78,991 1.00 81,864 1.00 81,864 administrator iv 3.00 198,646 3.00 205,397 3.00 205,397 prgm admin iv hlth services 17.00 1,070,668 16.00 1,064,257 16.00 1,064,257 prgm admin iv mental hlth .00 8,758 1.00 57,677 1.00 57,677	envrmntl sanitarian dir i	7.00	507,216	7.00	530,131	7.00	530,131	
psychology services chief 1.00 78,991 1.00 81,864 1.00 81,864 administrator iv 3.00 198,646 3.00 205,397 3.00 205,397 prgm admin iv hlth services 17.00 1,070,668 16.00 1,064,257 16.00 1,064,257 prgm admin iv mental hlth .00 8,758 1.00 57,677 1.00 57,677	prgm admin v hlth services	3.00	189,275	5.00	320,785	5.00	320,785	
administrator iv 3.00 198,646 3.00 205,397 3.00 205,397 prgm admin iv hlth services 17.00 1,070,668 16.00 1,064,257 16.00 1,064,257 prgm admin iv mental hlth .00 8,758 1.00 57,677 1.00 57,677	prgm mgr ii	2.00	134,179	2.00	138,423	2.00	138,423	
prgm admin iv hlth services 17.00 1,070,668 16.00 1,064,257 16.00 1,064,257 prgm admin iv mental hlth .00 8,758 1.00 57,677 1.00 57,677	psychology services chief	1.00	78,991	1.00	81,864	1.00	81,864	
prgm admin iv mental hlth .00 8,758 1.00 57,677 1.00 57,677	administrator iv	3.00	198,646	3.00	205,397	3.00	205,397	
, , , , , , , , , , , , , , , , , , , ,	prgm admin iv hlth services	17.00	1,070,668	16.00	1,064,257	16.00	1,064,257	
ncom mar i 4 00 154 262 2 00 134 954 2 00 134 954	prgm admin iv mental hlth	.00	8,758	1.00	57,677	1.00	57,677	
prym myr 1 4.00 134,202 2.00 104,334 2.00 104,334	prgm mgr i	4.00	154,262	2.00	134,954	2.00	134,954	
administrator iii .00 19,021 1.00 59,421 1.00 59,421	administrator iii	.00	19,021	1.00	59,421	1.00	59,421	
dir admin serv loc hlth iii 8.00 371,643 7.00 430,133 7.00 430,133	dir admin serv loc hlth iii	8.00	371,643	7.00	430,133	7.00	430,133	
prgm admin iii hlth services 3.00 154,427 3.00 191,850 3.00 191,850	prgm admin iii hlth services	3.00	154,427	3.00	191,850	3.00	191,850	
dir admin serv loc hlth ii 5.00 119,149 3.00 167,521 3.00 167,521	dir admin serv loc hlth ii	5.00	119,149	3.00	167,521	3.00	167,521	
te16 1.00 0 1.00 41,074 1.00 41,074	te16	1.00	0	1.00	41,074	1.00	41,074	
physician clinical specialist 13.15 1,708,628 13.35 1,889,239 13.35 1,889,239	physician clinical specialist	13.15	1,708,628	13.35	1,889,239	13.35	1,889,239	
physician clinical specialist 5.55 587,075 4.55 665,940 4.55 665,940	physician clinical specialist	5.55	587,075	4.55	665,940	4.55	665,940	
physician program specialist .00 0 1.00 106,269 1.00 106,269	physician program specialist	.00	0	1.00	106,269	1.00	106,269	
physician supervisor 1.70 241,871 1.87 250,484 1.87 250,484	physician supervisor	1.70	241,871	1.87	250,484	1.87	250,484	
physician clinical staff .50 62,167 .50 64,613 .50 64,613	physician clinical staff	.50	62,167	.50	64,613	.50	64,613	
physician clinical staff 1.00 0 .00 0 .00 0	physician clinical staff	1.00	0	.00	0	.00	0	
dentist iii community health 4.00 320,901 3.00 333,910 3.00 333,910	dentist iii community health	4.00	320,901	3.00	333,910	3.00	333,910	
dentist ii 2.60 239,218 3.20 310,510 3.20 310,510	dentist ii	2.60	239,218	3.20	310,510	3.20	310,510	
comm hlth asst dir of nursing 4.00 276,915 4.00 279,617 4.00 279,617	comm hlth asst dir of nursing	4.00	276,915	4.00	279,617	4.00	279,617	
computer network spec mgr 1.00 70,594 1.00 73,087 1.00 73,087	computer network spec mgr	1.00	70,594	1.00	73,087	1.00	73,087	
hlth planning dev admin ii 1.00 64,836 1.00 67,697 1.00 67,697	hlth planning dev admin ii	1.00	64,836	1.00	67,697	1.00	67,697	
nurse practitioner/midwife supe 3.00 146,708 3.00 204,982 3.00 204,982	nurse practitioner/midwife sup	e 3.00	146,708	3.00	204,982	3.00	204,982	
teacher apc 2.00 120,046 2.00 125,077 2.00 125,077	teacher apc	2.00	120,046	2.00	125,077	2.00	125,077	
comm hlth nurse program manager 31.00 1,739,759 29.00 1,966,797 29.00 1,966,797	comm hlth nurse program manage	r 31.00	1,739,759	29.00	1,966,797	29.00	1,966,797	
computer network spec supr 7.00 455,778 8.00 520,666 8.00 520,666	computer network spec supr	7.00	455,778	8.00	520,666	8.00	520,666	
envrmntl sanitarian mgr ii 6.00 420,436 6.00 428,691 6.00 428,691	envrmntl sanitarian mgr ii	6.00	420,436	6.00	428,691	6.00	428,691	
fiscal services chief ii 1.00 70,032 1.00 72,505 1.00 72,505	fiscal services chief ii	1.00	70,032	1.00	72,505	1.00	72,505	
it programmer analyst superviso 1.00 65,844 1.00 68,457 1.00 68,457	it programmer analyst supervis	1.00	65,844	1.00	68,457	1.00	68,457	

m00f02 Infectious Disease and Environmental Health Administration m00f0249 Local Health Non-Budgeted Funds nurse practitioner/midwife ii 20.40 1,114,966 14.90 1,034,754 14.90 1,034,754 prgm admin iv addctn .00 26,111 1.00 64,642 1.00 64,642 psychologist ii 3.60 208,616 3.00 203,138 3.00 203,138 registered nurse manager med 1.00 71,243 1.00 73,910 1.00 73,910 registered nurse manager psych 1.00 72,719 1.00 75,320 1.00 75,320 webmaster supr 1.00 60,080 1.00 62,220 1.00 62,220 comm hlth nurse program super 66.35 4,208,643 72.20 4,654,982 72.20 4,654,982	Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
m00f0249 Local Health Non-Budgeted Funds nurse practitioner/midwife ii 20.40 1,114,966 14.90 1,034,754 14.90 1,034,754 prgm admin iv addctn .00 26,111 1.00 64,642 1.00 64,642 psychologist ii 3.60 208,616 3.00 203,138 3.00 203,138 registered nurse manager med 1.00 71,243 1.00 73,910 1.00 73,910 registered nurse manager psych 1.00 72,719 1.00 75,320 1.00 75,320 webmaster supr 1.00 60,080 1.00 62,220 1.00 62,220								
m00f0249 Local Health Non-Budgeted Funds nurse practitioner/midwife ii 20.40 1,114,966 14.90 1,034,754 14.90 1,034,754 prgm admin iv addctn .00 26,111 1.00 64,642 1.00 64,642 psychologist ii 3.60 208,616 3.00 203,138 3.00 203,138 registered nurse manager med 1.00 71,243 1.00 73,910 1.00 73,910 registered nurse manager psych 1.00 72,719 1.00 75,320 1.00 75,320 webmaster supr 1.00 60,080 1.00 62,220 1.00 62,220								
nurse practitioner/midwife ii 20.40 1,114,966 14.90 1,034,754 14.90 1,034,754 prgm admin iv addctn .00 26,111 1.00 64,642 1.00 64,642 psychologist ii 3.60 208,616 3.00 203,138 3.00 203,138 registered nurse manager med 1.00 71,243 1.00 73,910 1.00 73,910 registered nurse manager psych 1.00 72,719 1.00 75,320 1.00 75,320 webmaster supr 1.00 60,080 1.00 62,220 1.00 62,220			. Health Admini	stration				
prgm admin iv addctn .00 26,111 1.00 64,642 1.00 64,642 psychologist ii 3.60 208,616 3.00 203,138 3.00 203,138 registered nurse manager med 1.00 71,243 1.00 73,910 1.00 73,910 registered nurse manager psych 1.00 72,719 1.00 75,320 1.00 75,320 webmaster supr 1.00 60,080 1.00 62,220 1.00 62,220	•							
psychologist ii 3.60 208,616 3.00 203,138 3.00 203,138 registered nurse manager med 1.00 71,243 1.00 73,910 1.00 73,910 registered nurse manager psych 1.00 72,719 1.00 75,320 1.00 75,320 webmaster supr 1.00 60,080 1.00 62,220 1.00 62,220	•							
registered nurse manager med 1.00 71,243 1.00 73,910 1.00 73,910 registered nurse manager psych 1.00 72,719 1.00 75,320 1.00 75,320 webmaster supr 1.00 60,080 1.00 62,220 1.00 62,220	. •		•		•		•	
registered nurse manager psych 1.00 72,719 1.00 75,320 1.00 75,320 webmaster supr 1.00 60,080 1.00 62,220 1.00 62,220			=		•		•	
webmaster supr 1.00 60,080 1.00 62,220 1.00 62,220	-				•		-	
·	•		•		•		•	
comm hlth nurse program super 66.35 4,208,643 72.20 4,654,982 72.20 4,654,982	•		•		•		•	
					•		• •	
computer network spec lead 2.00 189,580 3.00 195,654 3.00 195,654	·		•		•		•	
envrmntl sanitarian mgr i 4.00 268,181 4.00 273,038 4.00 273,038	_		•		•		•	
epidemiologist iii 2.75 109,295 2.75 159,717 2.75 159,717			· ·		•		<u>-</u>	
fiscal services chief i 4.00 135,178 4.00 227,316 4.00 227,316			•		•		•	
home health nurse supervisor 1.00 66,863 1.00 69,224 1.00 69,224	•		•		•		•	
nurse practitioner/midwife i 1.80 59,713 1.80 109,176 1.80 109,176	•		•				•	
personnel administrator ii 1.00 67,852 1.00 70,562 1.00 70,562	•		•		•		•	
prgm admin iii addctn 11.00 624,467 10.00 602,600 10.00 602,600	. •		624,467		•		•	
prgm admin iii mental hlth 5.00 104,926 5.00 248,139 5.00 248,139	. •	5.00	•		•		•	
psychologist i .80 53,902 .80 56,450 .80 56,450	psychologist i	.80	53,902		•	.80	56,450	
psychologist i .20 0 .20 9,313 .20 9,313	psychologist i	.20	0	.20	9,313	.20	9,313	
registered nurse supv med 4.00 252,810 4.00 264,129 4.00 264,129	registered nurse supv med	4.00	252,810	4.00	264,129	4.00	264,129	
social work prgm admin, health 8.00 256,225 6.00 333,313 6.00 333,313	social work prgm admin, health	8.00	256,225	6.00	333,313	6.00	333,313	
speech patholgst audiolgst iv 2.00 131,416 2.00 135,928 2.00 135,928	speech patholgst audiolgst iv	2.00	131,416	2.00	135,928	2.00	135,928	
accountant supervisor i 1.00 101,275 2.00 116,789 2.00 116,789	accountant supervisor i	1.00	101,275	2.00	116,789	2.00	116,789	
administrator ii 5.00 327,018 7.00 414,518 7.00 414,518	administrator ii	5.00	327,018	7.00	414,518	7.00	414,518	
agency budget spec supv 2.00 82,736 2.00 105,557 2.00 105,557	agency budget spec supv	2.00	82,736	2.00	105,557	2.00	105,557	
agency grants spec supv 1.00 0 .00 0 .00 0	agency grants spec supv	1.00	0	.00	0	.00	0	
a/d professional counselor adva 2.00 133,239 3.00 152,012 3.00 152,012	a/d professional counselor adva	2.00	133,239	3.00	152,012	3.00	152,012	
a/d professional counselor supe 20.60 875,084 19.50 1,049,761 19.50 1,049,761	a/d professional counselor supe	20.60	875,084	19.50	1,049,761	19.50	1,049,761	
comm hlth educator iv 2.00 90,292 2.00 101,565 2.00 101,565	comm hlth educator iv	2.00	90,292	2.00	101,565	2.00	101,565	
comm hlth nurse psychiatric 7.00 255,745 4.90 289,501 4.90 289,501	comm hlth nurse psychiatric	7.00	255,745	4.90	289,501	4.90	289,501	
comm hlth nurse supervisor 78.20 3,655,756 72.40 4,208,727 72.40 4,208,727	comm hlth nurse supervisor	78.20	3,655,756	72.40	4,208,727	72.40	4,208,727	
computer info services spec sup 1.00 57,048 1.00 58,949 1.00 58,949	computer info services spec sup	1.00	57,048	1.00	58,949	1.00	58,949	
computer network spec ii 13.60 622,131 12.50 651,405 12.50 651,405	computer network spec ii	13.60	622,131	12.50	651,405	12.50	651,405	
envrmntl sanitarian prg supv 31.00 1,610,755 28.00 1,670,349 28.00 1,670,349	envrmntl sanitarian prg supv	31.00	1,610,755	28.00	1,670,349	28.00	1,670,349	
epidemiologist ii 3.00 96,689 3.00 157,784 3.00 157,784	epidemiologist ii	3.00	96,689	3.00	157,784	3.00	157,784	
hlth policy analyst ii 3.00 119,686 3.00 167,521 3.00 167,521	hlth policy analyst ii	3.00	119,686	3.00	167,521	3.00	167,521	
home health nurse 3.00 162,261 3.00 168,120 3.00 168,120	home health nurse	3.00	162,261	3.00	168,120	3.00	168,120	
it programmer analyst ii 1.00 57,050 1.00 58,949 1.00 58,949	it programmer analyst ii	1.00	57,050	1.00	58,949	1.00	58,949	
nutritionist iv 2.00 89,701 2.00 109,821 2.00 109,821	nutritionist iv	2.00	89,701	2.00	109,821	2.00	109,821	
personnel administrator i 1.00 4,405 1.00 54,635 1.00 54,635	personnel administrator i	1.00	4,405	1.00	54,635	1.00	54,635	
prgm admin ii addotn 3.00 176,119 4.00 226,059 4.00 226,059	prgm admin ii addctn	3.00	176,119	4.00	226,059	4.00	226,059	
prgm admin ii dev dsbl 1.00 62,635 1.00 64,847 1.00 64,847	prgm admin ii dev dsbl	1.00	62,635	1.00	64,847	1.00	64,847	
prgm admin ii hlth services 6.00 505,942 10.00 598,793 10.00 598,793	prgm admin ii hlth services	6.00	505,942	10.00	598,793	10.00	598,793	
prgm admin ii mental h1th 2.00 102,890 2.00 107,240 2.00 107,240	prgm admin ii mental hlth	2.00	102,890	2.00	107,240	2.00	107,240	
psychology associate doctorate 1.15 24,299 .75 32,794 .75 32,794	psychology associate doctorate	1.15	24,299	.75			32,794	

	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
	·						
m00f02 Infectious Disease and I	Environmental	. Health Admini	stration				
m00f0249 Local Health Non-Budgete	ed Funds						
registered nurse charge med	2.00	152,267	3.00	192,499	3.00	192,499	
social work supv health svcs	15.90	787,514	15.90	914,165	15.90	914,165	
social worker adv health svcs	1.00	116,396	2.00	122,478	2.00	122,478	
speech patholgst audiolgst iii	1.00	16,700	1.00	43,725	1.00	43,725	
webmaster ii	1.00	0	.00	0	.00	0	
teacher conditional dhmh	1.00	31,323	1.00	42,000	1.00	42,000	
accountant lead	1.00	7,632	1.00	41,074	1.00	41,074	
administrator i	21.00	1,014,060	18.80	1,012,308	18.80	1,012,308	
agency budget spec lead	1.00	53,412	1.00	55,245	1.00	55,245	
a/d professional counselor	9.75	445,658	11.75	584,903	11.75	584,903	
comm hlth educator iii	8.00	317,811	7.00	374,030	7.00	374,030	
comm hlth nurse ii	371.92	17,360,619	346.69	18,396,766	346.69	18,396,766	
comm hlth nurse ii	1.80	58,667	1.00	60,757	1.00	60,757	
computer network spec i	3.00	145,981	3.00	157,581	3.00	157,581	
envrmntl sanitarian supv	30.55	1,480,970	28.80	1,576,056	28.80	1,576,056	
epidemiologist i	1.00	78,144		88,585	2.00	88,585	
fiscal services officer i	2.00	69,630		0		0	
mh professional counselor	13.80	589,223		583,927		583,927	
nutritionist iii	5.65	351,850		392,704		392,704	
obs-addictns prgm spec ii alc	1.00	52,358		54,207		54,207	
personnel officer iii	4.00	211,138		218,504		218,504	
ph lab sci general iii	2.00	110,783		116,974		116,974	
prgm admin i dev dsbl	1.00	63,441		60,757		60,757	
prgm admin i hlth services	9.90	416,009		494,836		494,836	
prgm admin i mental hlth	2.00	106,402		110,513		110,513	
registered nurse	3.50	217,572		201,110		201,110	
research statistician iii	1.00	45,303		0		0	
sanitarian iv registered	1.00	58,928		60,757		60,757	
social worker ii, health svcs		3,459,559		3,571,052		3,571,052	
accountant ii	6.00	144,115		251,364		251,364	
admin officer iii	8.00	358,507		464,913		464,913	
agency budget spec ii	2.00	102,341		87,522		87,522	
agency grants spec ii	4.00	174,608		180,441		180,441	
agency procurement spec ii	3.00	150,975		155,805		155,805	
alcoh other drug abuse preve		405,794		419,235		419,235	
a/d associate counselor, lead	23.00	923,116		997,331		997,331	
comm hlth nurse i	2.56	51,762		198,986		198,986	
computer info services spec ii		431,130		438,491		438,491	
computer network spec trainee	1.00	7,526		77,188		77,188	
coord spec prgms hlth serv iv	.00	7,520		77,100		77,100	
coord spec proms hith serv iv		47,183		52,770		52,770	
coord spec proms hith serv iv		341,044		364,016		364,016	
coord spec proms hith serv iv		471,917		519,427		519,427	
coord spec proms hith serv iv		•		415,657		415,657	
coold shee bidiis littii sei.A TA	/ . 43	387,187	0.00	410,007	0.33	410,05/	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
m00f02 Infectious Disease and	Environmental	. Health Admini	stration				
m00f0249 Local Health Non-Budget	ed Funds						
envrmntl sanitarian ii	103.15	4,418,081	104.15	4,967,273	104.15	4,967,273	
family investment spec supv i	2.00	93,034	2.00	96,024	2.00	96,024	ı
hlth planner iii	. 60	32,994	. 60	34,158	.60	34,158	
it programmer analyst trainee	.00	36,971	1.00	43,016	1.00	43,016	
nutritionist ii	10.40	399,973	8.20	412,092	8.20	412,092	
personnel officer ii	1.00	14,092	.00	0	.00	0	
pub affairs officer ii	2.00	46,659	1.00	48,928	1.00	48,928	
research statistician ii	.00	0	.00	0	.00	0	
social worker i, health svcs	36.85	1,355,106	30.85	1,407,583	30.85	1,407,583	
social worker i, health svcs	.40	0	.40	15,438	.40	15,438	
admin officer ii	16.00	687,140	17.00	767,344	17.00	767,344	
a/d associate counselor	108.20	3,984,304	99.00	4,397,254	99.00	4,397,254	
a/d professional counselor pro	v 20.00	532,004	18.00	731,152	18.00	731,152	
comm hlth educator ii	30.05	1,070,829	26.75	1,195,360		1,195,360	
comm hlth educator ii	.20	0		0	.00	0	
coord spec prgms hlth serv iii	2.00	85,927	2.00	88,522	2.00	88,522	
coord spec prgms hlth serv iii	16.90	702,721	18.80	864,608	18.80	864,608	
coord spec prgms hlth serv iii	6.00	245,301	6.00	274,623	6.00	274,623	
emp training spec ii	1.00	16,373	1.00	41,899	1.00	41,899	
envrmntl sanitarian i	7.00	66,966	7.00	261,128	7.00	261,128	
hlth planner ii	1.00	24,881	1.00	44,254	1.00	44,254	
hlth ser spec iv	1.00	51,539	1.00	53,359	1.00	53,359	
mh grauate professional counse	1 1.00	50,330	2.00	73,883	2.00	73,883	
nutritionist i	3.00	164,290	5.00	212,994	5.00	212,994	
admin officer i	10.00	474,883	11.00	495,201	11.00	495,201	
agency budget spec i	2.00	72,090	2.00	84,096	2.00	84,096	
agency procurement spec i	3.00	130,173	3.00	131,974	3.00	131,974	
alcoh other drug abuse preve	n 10.00	274,388	8.00	318,563	8.00	318,563	
computer info services spec i	.00	76,748	2.00	90,647	2.00	90,647	
coord spec prgms hlth serv ii	d 24.10	795,310	23.90	938,471	23.90	938,471	
coord spec prgms hlth serv ii	h 29.00	948,500	30.00	1,214,164	30.00	1,214,164	
coord spec prgms hlth serv ii	m 7.00	200,050	5.00	196,528	5.00	196,528	
envrmntl sanitarian trainee	23.00	549,982	17.00	603,616	17.00	603,616	
personnel specialist	1.00	41,825	. 90	41,004	.90	41,004	
psychology associate ii master	s 2.00	58,702	2.00	75,680	2.00	75,680	
pub affairs officer i	.00	0	.00	0	.00	0	
therapeutic recreator ii	1.50	44,721	.50	25,008	.50	25,008	
admin spec iii	16.90	677,082		613,973		613,973	
admin spec iii	.10	0		3,209		3,209	
agency budget spec trainee	1.00	0		32,091		32,091	
agency procurement spec traine		-1,570		0		0	
a/d associate counselor provis		778,572		797,198	23.83	797,198	
a/d supervised counselor	62.75	2,032,678	59.75	2,339,804	59.75	2,339,804	
comm hlth educator i	.00	0	1.00	32,091	1.00	32,091	

	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00f02 Infectious Disease and	Environmenta]	. Health Admini	stration				
m00f0249 Local Health Non-Budget	ed Funds						
comm hlth educator i	.00	0	.00	0	.00	0	
coord spec prgms hlth serv i	23.80	606,105	20.00	670,290	20.00	670,290	
family investment spec iii	7.00	198,847	.00	0	.00	0	
hlth ser spec iii	3.00	135,463	3.00	125,089	3.00	125,089	
nutrition program trainee	8.00	136,102	6.00	199,816	6.00	199,816	
obs-coor spec prgm hlth serv i	i 2.80	95,072	2.00	81,023	2.00	81,023	
obs-coor spec prgm hlth serv i	i .20	0	.00	0		0	
psychology associate i masters	1.00	0	1.00	32,091	1.00	32,091	
work adjustment coordinator	1.00	11,957	.00	0	.00	0	
admin spec ii	19.50	777,614	20.50	768,017	20.50	768,017	
family investment spec ii	41.20	978,974		. 0		, 0	
mental health assoc iv	1.00	41,939	1.00	43,251		43,251	
admin spec i	7.60	145,468	5.15	171,798		171,798	
alcoh other drug abuse preve	n 15.13	382,207		417,157		417,157	
a/d supervised counselor provi	s 17.00	479,926		444,133		444,133	
family investment spec i	5.00	33,572		0		0	
mental health assoc iii	1.00	39,321	1.00	40,630		40,630	
obs-admin spec i	2.00	41,919		39,895	1.00	39,895	
obs-research analyst iii	1.00	39,397		40,630	1.00	40,630	
dental hygienist iii	3.40	164,967		176,782		176,782	
licensed practical nurse iii a		211,703		217,026		217,026	
licensed practical nurse iii l		138,687		142,802	3.00	142,802	
computer user support spec ii	2.00	72,907		74,054	2.00	74,054	
dental hygienist ii	2.80	88,481	2.80	123,104	2.80	123,104	
licensed practical nurse ii	14.40	605,348		633,762		633,762	
licensed practical nurse i	2.00	12,413		30,200		30,200	
agency buyer i	1.00	35,519	1.00	35,783		35,783	
vision hear screen tech supv i		0		00,700		00,700	
interviewer-translator	13.00	363,190		372,702		372,702	
vision hear screen tech supv i		65,209		31,099	1.00	31,099	
vision hearg screen tech lead	1.00	28,755	1.00	34,988	1.00	34,988	
vision hearg screen tech	1.60	61,823		66,584		66,584	
vision hearg screen tech train		1,109	.00	00,304	.00	00,304	
police officer iii	1.00	52,491	1.00	54,587		54,587	
mil youth worker ii	1.00	32,349		32,723		•	
building security officer ii	4.00	96,190		92,212		32,723 92,212	
med care prgm assoc supv	.00	72,074		97,289	2.00	97,289	
camh specialist ii	.00	72,074		97,209		97,209	
fiscal accounts technician sup							
camh specialist i	2.00	91,943		158,517		158,517	
medical care prgm assoc lead/a		32,868	1.00	33,247		33,247	
personnel associate iii	10.00	107,115	7.00	302,975	7.00	302,975	
fiscal accounts technician ii	18.80	379,642		355,327		355,327	
		644,735	16.00	640,899		640,899	
hlth records tech supv	1.00	38,320	1.00	38,763	1.00	38,763	

M00f02 Infectious Disease and Environmental Health Administration M00f0249 Local Health Non-Budgeted Funds Monor M
m00f0249 Local Health Non-Budgeted Funds med care prgm assoc ii .00 369,253 38.20 1,429,233 38.20 40,933 30.00 409,393 300 409,393 300 409,393 300 201,429,233 38.20 409,393 300 209,393 300 201,429,333 38.20 409,393 300 209,393 308 200 209,398 31.50 60,420 40,441 300 30,395 1.00 329,3717 700 232,717 700 232,717 700 232,731 700 327,731
m00f0249 Local Health Non-Budgeted Funds med care prgm assoc ii .00 369,253 38.20 1,429,233 38.20 40,933 30.00 409,393 300 409,393 300 409,393 300 201,429,233 38.20 409,393 300 209,393 300 201,429,333 38.20 409,393 300 209,393 308 200 209,398 31.50 60,420 40,441 300 30,395 1.00 329,3717 700 232,717 700 232,717 700 232,731 700 327,731
m00f0249 Local Health Non-Budgeted Funds med care prgm assoc ii .00 369,253 38.20 1,429,233 38.20 40,933 30.00 409,393 300 409,393 300 409,393 300 201,429,233 38.20 409,393 300 209,393 300 201,429,333 38.20 409,393 300 209,393 308 200 209,398 31.50 60,420 40,441 300 30,395 1.00 329,3717 700 232,717 700 232,717 700 232,731 700 327,731
med care prgm assoc ii
personnel associate ii 11.50
agency procurement assoc ii
camh associate iii 1.00 39,439 1.00 39,895 1.00 39,895 fiscal accounts technician i 6.00 204,682 7.00 232,717 7.00 232,717 med care prgm associ .00 27,014 3.00 103,139 3.00 103,139 personnel associate i 1.00 31,906 1.00 32,723 1.00 32,723 wic services assoc Id 12.00 443,879 15.00 554,122 16.00 554,122 activity therapy associate iii .80 66,260 1.80 68,736 1.80 68,736 camh associate ii .00 14,363 1.00 26,783 1.00 26,783 envramtl health aide iv 3.15 60,958 3.15 103,646 3.15 103,646 3.15 103,646 3.15 103,646 3.15 103,646 3.15 103,646 3.15 103,646 3.15 103,646 3.15 103,646 3.15 103,646 3.15 103,646 3.15 103,646 </td
fiscal accounts technician i 6.00 204,682 7.00 232,717 7.00 232,717 med care prgm assoc i .00 27,014 3.00 103,139 3.00 103,139 personnel associate i 1.00 31,906 1.00 32,723 1.00 32,723 wic services assoc ld 12.00 443,879 15.00 554,122 15.00 554,122 activity therapy associate iii .80 66,260 1.80 68,736 1.80 68,736 camh associate iii .00 14,363 1.00 26,783 1.00 26,783 envremntl health aide iv 3.15 60,958 3.15 103,646 3.15 103,646 hlth records tech ii 8.00 256,229 7.00 259,924 7.00 259,924 mental health assoc ii .00 25,207 1.00 27,726 1.00 27,726 obs-social work associate i .00 0 0 .00 0 0 0 0 0 0 0 0 0 0 0 0 0
med care prgm assoc i
personnel associate i 1.00 31,906 1.00 32,723 1.00 32,723 wic services assoc ld 12.00 443,879 15.00 554,122 15.00 554,122 activity therapy associate iii .80 66,260 1.80 68,736 1.80 68,736 camh associate ii .00 14,363 1.00 26,783 1.00 26,783 envrmntl health aide iv 3.15 60,958 3.15 103,646 3.15 103,646 hlth records tech ii 8.00 256,229 7.00 259,924 7.00 259,924 mental health assoc ii .00 25,207 1.00 27,726 1.00 27,726 cobs-social work associate i .00 0 0
wic services assoc Id 12.00 443,879 15.00 554,122 15.00 554,122 activity therapy associate iii .80 66,260 1.80 68,736 1.80 68,736 camh associate ii .00 14,363 1.00 26,783 1.00 26,783 envrmtl health aide iv 3.15 60,958 3.15 103,646 3.15 103,646 hlth records tech ii 8.00 256,229 7.00 259,924 7.00 259,924 mental health assoc ii .00 25,207 1.00 27,726 1.00 27,726 obs-social work associate i .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 .00 0 .00 .00 .00 .00 .00 .00 .00 .00 .00 .00 <
activity therapy associate iii
camh associate ii .00 14,363 1.00 26,783 1.00 26,783 envrmnt1 health aide iv 3.15 60,958 3.15 103,646 3.15 103,646 hlth records tech ii 8.00 256,229 7.00 259,924 7.00 259,924 mental health assoc ii .00 25,207 1.00 27,726 1.00 27,726 obs-social work associate i .00 0 .00 0 .00 0 .00 0 personnel clerk 4.80 137,142 8.00 233,036 8.00 233,036 wic services assoc 41.80 1,441,726 50.10 1,567,773 50.10 1,567,773 activity therapy associate ii 1.00 4,536 .00 0 .00 0 0 dental assistant ii 8.60 254,027 9.60 312,855 9.60 312,855 envrmnt1 health aide iii 3.80 129,319 4.80 156,051 4.80 156,051 hlth re
envrmntl health aide iv 3.15 60,958 3.15 103,646 3.15 103,646 hlth records tech ii 8.00 256,229 7.00 259,924 7.00 259,924 mental health assoc ii .00 25,207 1.00 27,726 1.00 27,726 obs-social work associate i .00 0 .00 0 .00 0 .00 0 .00 personnel clerk 4.80 137,142 8.00 233,036 8.00 233,036 wic services assoc 41.80 1,441,726 50.10 1,567,773 50.10 1,567,773 activity therapy associate ii 1.00 1,384 .00 0 .00 0 .00 0 .00 0 agency procurement assoc i 2.00 4,536 .00 0 .00 0 .00 0 .00 dental assistant ii 8.60 254,027 9.60 312,855 9.60 312,855 envrmntl health aide iii 3.80 129,319 4.80 156,051 4.80 156,051 hlth records tech i 2.00 66,330 2.00 67,096 2.00 67,096 instructional assistant ii 3.00 94,663 3.00 95,756 3.00 95,756 mental health assoc i 4.00 55,594 2.00 53,160 2.00 53,160 wic services assoc trn 5.90 123,967 5.00 138,006 5.00 138,006 activity therapy associate i 1.00 29,399 .00 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
hlth records tech ii 8.00 256,229 7.00 259,924 7.00 259,924 mental health assoc ii .00 25,207 1.00 27,726 1.00 27,726 obs-social work associate i .00 0 .00 0 .00 0 .00 0 personnel clerk 4.80 137,142 8.00 233,036 8.00 233,036 wic services assoc 41.80 1,441,726 50.10 1,567,773 50.10 1,567,773 activity therapy associate ii 1.00 1,384 .00 0 .00 0 agency procurement assoc i 2.00 4,536 .00 0 .00 0 agency procurement assoc i 2.00 4,536 .00 0 .00 0 agency procurement assoc i 2.00 4,536 .00 0 .00 0 agency procurement assoc i 2.00 4,536 .00 0 .00 .00 0 envrmntl health aide iii 3
mental health assoc ii .00 25,207 1.00 27,726 1.00 27,726 obs-social work associate i .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 0 .00 <t< td=""></t<>
obs-social work associate i .00 0 .00 0 .00 0 personnel clerk 4.80 137,142 8.00 233,036 8.00 233,036 wic services assoc 41.80 1,441,726 50.10 1,567,773 50.10 1,567,773 activity therapy associate ii 1.00 1,384 .00 0 .00 0 dental assistant ii 8.60 254,027 9.60 312,855 9.60 312,855 envrmntl health aide iii 3.80 129,319 4.80 156,051 4.80 156,051 hlth records tech i 2.00 66,330 2.00 67,096 2.00 67,096 instructional assistant ii 3.00 94,663 3.00 95,756 3.00 95,756 mental health assoc i 4.00 55,594 2.00 53,160 2.00 53,160 wic services assoc trn 5.90 123,967 5.00 138,006 5.00 138,006 activity therapy associate i 1.00
personnel clerk 4.80 137,142 8.00 233,036 8.00 233,036 wic services assoc 41.80 1,441,726 50.10 1,567,773 50.10 1,567,773 activity therapy associate ii 1.00 1,384 .00 0 .00 0 .00 0 agency procurement assoc i 2.00 4,536 .00 0 .00 0 .00 0 dental assistant ii 8.60 254,027 9.60 312,855 9.60 312,855 envrmntl health aide iii 3.80 129,319 4.80 156,051 4.80 156,051 hlth records tech i 2.00 66,330 2.00 67,096 2.00 67,096 instructional assistant ii 3.00 94,663 3.00 95,756 3.00 95,756 mental health assoc i 4.00 55,594 2.00 53,160 2.00 53,160 wic services assoc trn 5.90 123,967 5.00 138,006 5.00 138,006 activity therapy associate i 1.00 29,399 .00 0 0 .00 0 comm hlth outreach worker ii 49.50 1,246,116 49.50 1,434,010 49.50 1,434,010 dental assistant i .00 13,456 .00 0 .00 0 direct care asst ii 3.80 94,613 3.80 113,628 3.80 113,628 comm hlth outreach worker i 4.00 58,295 2.00 48,072 2.00 48,072 dental assistant trainee .00 -1,006 .00 0 0 .00 0 envrmntl health aide ii 1.00 0 1.00 22,448 hlth aide 29.30 712,876 25.00 689,777 25.00 689,777
wic services assoc 41.80 1,441,726 50.10 1,567,773 50.10 1,567,773 activity therapy associate ii 1.00 1,384 .00 0 .00 0 agency procurement assoc i 2.00 4,536 .00 0 .00 0 dental assistant ii 8.60 254,027 9.60 312,855 9.60 312,855 envrmntl health aide iii 3.80 129,319 4.80 156,051 4.80 156,051 hlth records tech i 2.00 66,330 2.00 67,096 2.00 67,096 instructional assistant ii 3.00 94,663 3.00 95,756 3.00 95,756 mental health assoc i 4.00 55,594 2.00 53,160 2.00 53,160 wic services assoc trn 5.90 123,967 5.00 138,006 5.00 138,006 activity therapy associate i 1.00 29,399 .00 0 .00 0 comm hlth outreach worker ii 49.50
activity therapy associate ii 1.00 1,384 .00 0 .00 0 .00 0 agency procurement assoc i 2.00 4,536 .00 0 .00 0 .00 0 dental assistant ii 8.60 254,027 9.60 312,855 9.60 312,855 envrmntl health aide iii 3.80 129,319 4.80 156,051 4.80 156,051 hlth records tech i 2.00 66,330 2.00 67,096 2.00 67,096 instructional assistant ii 3.00 94,663 3.00 95,756 3.00 95,756 mental health assoc i 4.00 55,594 2.00 53,160 2.00 53,160 wic services assoc trn 5.90 123,967 5.00 138,006 5.00 138,006 activity therapy associate i 1.00 29,399 .00 0 .00 0 comm hlth outreach worker ii 49.50 1,246,116 49.50 1,434,010 49.50 1,434,010 dental assistant i 3.80 94,613 3.80 113,628 3.80 113,628 comm hlth outreach worker i 4.00 58,295 2.00 48,072 2.00 48,072 dental assistant trainee .00 -1,006 .00 0 .00 0 envrmntl health aide ii 1.00 0 1.00 22,448 hlth aide 29.30 712,876 25.00 689,777 25.00 689,777
agency procurement assoc i 2.00 4,536 .00 0 .00 0 dental assistant ii 8.60 254,027 9.60 312,855 9.60 312,855 envrmntl health aide iii 3.80 129,319 4.80 156,051 4.80 156,051 hlth records tech i 2.00 66,330 2.00 67,096 2.00 67,096 instructional assistant ii 3.00 94,663 3.00 95,756 3.00 95,756 mental health assoc i 4.00 55,594 2.00 53,160 2.00 53,160 wic services assoc trn 5.90 123,967 5.00 138,006 5.00 138,006 activity therapy associate i 1.00 29,399 .00 0 .00 0 comm hlth outreach worker ii 49.50 1,246,116 49.50 1,434,010 49.50 1,434,010 dental assistant i .00 13,456 .00 0 .00 0 0 dental assistant trainee .00 -1,006 .00 0 .00 48,072 <
dental assistant ii 8.60 254,027 9.60 312,855 9.60 312,855 envrmntl health aide iii 3.80 129,319 4.80 156,051 4.80 156,051 hlth records tech i 2.00 66,330 2.00 67,096 2.00 67,096 instructional assistant ii 3.00 94,663 3.00 95,756 3.00 95,756 mental health assoc i 4.00 55,594 2.00 53,160 2.00 53,160 wic services assoc trn 5.90 123,967 5.00 138,006 5.00 138,006 activity therapy associate i 1.00 29,399 .00 0 .00 0 comm hlth outreach worker ii 49.50 1,246,116 49.50 1,434,010 49.50 1,434,010 dental assistant i .00 13,456 .00 0 .00 0 dental assistant trainee .00 58,295 2.00 48,072 2.00 48,072 dental assistant trainee .00
envrmntl health aide iii 3.80 129,319 4.80 156,051 4.80 156,051 hlth records tech i 2.00 66,330 2.00 67,096 2.00 67,096 instructional assistant ii 3.00 94,663 3.00 95,756 3.00 95,756 mental health assoc i 4.00 55,594 2.00 53,160 2.00 53,160 wic services assoc trn 5.90 123,967 5.00 138,006 5.00 138,006 activity therapy associate i 1.00 29,399 .00 0 .00 0 comm hlth outreach worker ii 49.50 1,246,116 49.50 1,434,010 49.50 1,434,010 dental assistant i .00 13,456 .00 0 .00 0 dental assistant trainee .00 58,295 2.00 48,072 2.00 48,072 dental assistant trainee .00 -1,006 .00 0 .00 0 envrmntl health aide ii 1.00 <
hlth records tech i 2.00 66,330 2.00 67,096 2.00 67,096 instructional assistant ii 3.00 94,663 3.00 95,756 3.00 95,756 mental health assoc i 4.00 55,594 2.00 53,160 2.00 53,160 wic services assoc trn 5.90 123,967 5.00 138,006 5.00 138,006 activity therapy associate i 1.00 29,399 .00 0 .00 0 .00 0 comm hlth outreach worker ii 49.50 1,246,116 49.50 1,434,010 49.50 1,434,010 dental assistant i .00 13,456 .00 0 .00 0 .00 0 direct care asst ii 3.80 94,613 3.80 113,628 3.80 113,628 comm hlth outreach worker i 4.00 58,295 2.00 48,072 2.00 48,072 dental assistant trainee .00 -1,006 .00 0 .00 0 .00 0 envrmntl health aide ii 1.00 0 1.00 22,448 hlth aide 29.30 712,876 25.00 689,777 25.00 689,777
instructional assistant ii 3.00 94,663 3.00 95,756 3.00 95,756 mental health assoc i 4.00 55,594 2.00 53,160 2.00 53,160 wic services assoc trn 5.90 123,967 5.00 138,006 5.00 138,006 activity therapy associate i 1.00 29,399 .00 0 .00 0 .00 0 comm hlth outreach worker ii 49.50 1,246,116 49.50 1,434,010 49.50 1,434,010 dental assistant i .00 13,456 .00 0 .00 0 .00 0 direct care asst ii 3.80 94,613 3.80 113,628 3.80 113,628 comm hlth outreach worker i 4.00 58,295 2.00 48,072 2.00 48,072 dental assistant trainee .00 -1,006 .00 0 .00 0 .00 0 envrmntl health aide ii 1.00 0 1.00 22,448 hlth aide 29.30 712,876 25.00 689,777 25.00 689,777
mental health assoc i 4.00 55,594 2.00 53,160 2.00 53,160 wic services assoc trn 5.90 123,967 5.00 138,006 5.00 138,006 activity therapy associate i 1.00 29,399 .00 0 .00 0 comm hlth outreach worker ii 49.50 1,246,116 49.50 1,434,010 49.50 1,434,010 dental assistant i .00 13,456 .00 0 .00 0 direct care asst ii 3.80 94,613 3.80 113,628 3.80 113,628 comm hlth outreach worker i 4.00 58,295 2.00 48,072 2.00 48,072 dental assistant trainee .00 -1,006 .00 0 .00 0 envrmntl health aide ii 1.00 0 1.00 22,448 1.00 22,448 hlth aide 29.30 712,876 25.00 689,777 25.00 689,777
wic services assoc trn 5.90 123,967 5.00 138,006 5.00 138,006 activity therapy associate i 1.00 29,399 .00 0 .00 0 comm hlth outreach worker ii 49.50 1,246,116 49.50 1,434,010 49.50 1,434,010 dental assistant i .00 13,456 .00 0 .00 0 direct care asst ii 3.80 94,613 3.80 113,628 3.80 113,628 comm hlth outreach worker i 4.00 58,295 2.00 48,072 2.00 48,072 dental assistant trainee .00 -1,006 .00 0 .00 0 envrmntl health aide ii 1.00 0 1.00 22,448 1.00 22,448 hlth aide 29.30 712,876 25.00 689,777 25.00 689,777
comm hlth outreach worker ii 49.50 1,246,116 49.50 1,434,010 49.50 1,434,010 dental assistant i .00 13,456 .00 0 .00 0 direct care asst ii 3.80 94,613 3.80 113,628 3.80 113,628 comm hlth outreach worker i 4.00 58,295 2.00 48,072 2.00 48,072 dental assistant trainee .00 -1,006 .00 0 .00 0 envrmntl health aide ii 1.00 0 1.00 22,448 1.00 22,448 hlth aide 29.30 712,876 25.00 689,777 25.00 689,777
comm hlth outreach worker ii 49.50 1,246,116 49.50 1,434,010 49.50 1,434,010 dental assistant i .00 13,456 .00 0 .00 0 direct care asst ii 3.80 94,613 3.80 113,628 3.80 113,628 comm hlth outreach worker i 4.00 58,295 2.00 48,072 2.00 48,072 dental assistant trainee .00 -1,006 .00 0 .00 0 envrmntl health aide ii 1.00 0 1.00 22,448 1.00 22,448 hlth aide 29.30 712,876 25.00 689,777 25.00 689,777
dental assistant i .00 13,456 .00 0 .00 0 direct care asst ii 3.80 94,613 3.80 113,628 3.80 113,628 comm hlth outreach worker i 4.00 58,295 2.00 48,072 2.00 48,072 dental assistant trainee .00 -1,006 .00 0 .00 0 envrmntl health aide ii 1.00 0 1.00 22,448 1.00 22,448 hlth aide 29.30 712,876 25.00 689,777 25.00 689,777
direct care asst ii 3.80 94,613 3.80 113,628 3.80 113,628 comm hlth outreach worker i 4.00 58,295 2.00 48,072 2.00 48,072 dental assistant trainee .00 -1,006 .00 0 .00 0 envrmntl health aide ii 1.00 0 1.00 22,448 1.00 22,448 hlth aide 29.30 712,876 25.00 689,777 25.00 689,777
dental assistant trainee .00 -1,006 .00 0 .00 0 envrmntl health aide 1.00 0 1.00 22,448 1.00 22,448 hlth aide 29.30 712,876 25.00 689,777 25.00 689,777
envrmntl health aide ii 1.00 0 1.00 22,448 1.00 22,448 hlth aide 29.30 712,876 25.00 689,777 25.00 689,777
hlth aide 29.30 712,876 25.00 689,777 25.00 689,777
· , · · · · · · · · · · · · · · · · · ·
hum ser aide 3 00 91 284 3 00 92 338 3 00 92 338
110m 3e1 alue 3:00 31,204 3:00 32,000 3:00 32,000
fiscal accounts clerk manager 6.00 228,103 5.00 237,165 5.00 237,165
hlth records prgm supv 1.00 44,820 1.00 46,408 1.00 46,408
management assoc 1.00 47,499 1.00 49,080 1.00 49,080
management associate 18.00 726,773 17.00 784,643 17.00 784,643
office manager 8.00 292,126 7.90 348,595 7.90 348,595
fiscal accounts clerk superviso 20.00 711,296 16.80 710,224 16.80 710,224
admin aide 11.75 461,836 11.75 457,297 11.75 457,297
office supervisor 52.60 1,997,600 54.60 2,147,542 54.60 2,147,542
fiscal accounts clerk, lead 11.00 375,045 11.00 412,573 11.00 412,573
office secy iii 56.95 1,860,776 53.25 1,954,732 53.25 1,954,732
fiscal accounts clerk ii 82.25 2,477,427 74.20 2,488,575 74.20 2,488,575

Health, Hospitals and Mental Hygiene

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
m00f02 Infectious Disease and E		l Health Adminis	stration				
m00f0249 Local Health Non-Budgete	ed Funds						
office secy ii	75.23	2,280,795		2,384,231		2,384,231	
office services clerk lead	9.75	300,509		278,861		278,861	
services specialist	4.00	125,981		130,271		130,271	
office processing clerk lead	1.00	0				0	
office secy i	18.80	411,668		•		•	
office services clerk	115.15	3,243,750		3,592,226	117.50	3,592,226	
office services clerk	.20	0		0		0	
fiscal accounts clerk i	6.00	24,605		75,855		75,855	
office clerk ii	62.50	1,433,050		, ,		1,517,946	
office clerk ii	.20	0	.20	4,759		4,759	
office processing clerk ii	11.40	277,171		294,424		294,424	
fiscal accounts clerk trainee	1.00	5,975		0		0	
obs-office clerk i	.00	0		0		0	
office clerk i	5.00	101,687		122,791		122,791	
office processing clerk i	.00	0		22,448		22,448	
office clerk assistant	1.00	6,812		0		0	
office processing assistant	1.00	21,920				0	
maint chief iv non lic	1.00	40,300		•		•	
maint mechanic senior	2.00	60,948		•		61,651	
maint mechanic	2.00	55,134		•		,	
food service supv i	1.00	24,340		•		•	
maint asst	1.00	22,192		•		22,448	
patient/client driver	11.00	241,201		•		260,420	
ph lab assistant iii	2.00	57,955		58,624		58,624	
building services worker	6.50	157,011	6.75	177,309	6.75	177,309	
TOTAL m00f0249*	2,893.82	117,656,165	2,744.87	129,253,220	2,744.87	129,253,220	
TOTAL m00f02 **	2,893.82	117,656,165	2,744.87	129,253,220	2,744.87	129,253,220	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
m00f03 Family Health Administra	ation						
m00f0302 Family Health Services a	and Primary	Care					
physician administration direct	t 1.00	181,419	1.00	188,560	1.00	188,560	
physician program manager ii	1.00	93,422	.00	0	.00	0	
physician program manager ii	1.00	155,500	1.00	161,981	1.00	161,981	
physician program manager i	1.00	104,305	1.00	133,649	1.00	133,649	
prgm mgr senior ii	.00	107	.00	0	.00	0	
prgm mgr senior i	.00	73,654	2.00	200,830	2.00	200,830	
prgm mgr iv	3.00	196,455	2.00	186,388	2.00	186,388	
nursing prgm conslt/admin iii	2.00	74,778	2.00	139,010	3.00	212,684	Transfer
00J02							
prgm mgr iii	2.00	86,869	1.00	56,496	1.00	56,496	
nursing prgm conslt/admin ii	2.00	131,711	2.00	144,838	2.00	144,838	
prgm mgr ii	.00	12,325	1.00	78,832	1.00	78,832	
administrator iv	2.00	146,370	2.00	150,640	2.00	150,640	
nursing prgm conslt/admin i	2.00	51,512	1.00	49,638	1.00	49,638	
prgm admin iv hlth services	1.00	63,582	.00	0	.00	0	
administrator iii	2.00	157,438	2.00	127,523	2.00	127,523	
prgm admin iii hlth services	1.00	67,418	1.00	69,224	1.00	69,224	
physician clinical specialist	1.00	145,594	1.00	150,150	1.00	150,150	
physician clinical specialist	1.50	215,870	2.00	300,300	2.00	300,300	
physician clinical staff	1.00	133,725	1.00	139,574	1.00	139,574	
physician program staff	.00	12,264	.00	0	.00	0	
computer network spec mgr	1.00	77,595	.00	0	.00	0	
computer network spec supr	1.00	74,421	1.00	76,750	1.00	76,750	
nurse practitioner/midwife ii	3.00	212,283	2.50	175,459	2.50	175,459	
speech patholgst audiolgst v	1.00	32,710	1.00	64,642	1.00	64,642	
webmaster supr	1.00	61,630	.00	. 0	.00	0	
computer network spec lead	1.00	56,530		0	.00	0	
database specialist ii	3.00	177,677	2.00	123,550	2.00	123,550	
epidemiologist iii	2.00	115,964	2.00	119,977	2.00	119,977	
hlth planning dev admin i	1.00	68,155	1.00	70,562	.00	0	Abolish
it programmer analyst lead/adva	a 1.00	68,686	1.00	70,562	1.00	70,562	
nutritionist v	2.00	142,205		171,209	3.50	217,772	
administrator ii	4.00	231,692		239,311	4.00	239,311	
administrator ii	1.00	67,875		69,999	1.00	69,999	
agency budget spec supv	.00	24,325		43,725	1.00	43,725	
agency procurement spec supv	1.00	58,034		60,083	1.00	60,083	
computer network spec ii	1.00	56,907		0	.00	0	
hlth policy analyst ii	1.00	57,765		170,250	4.00	216,813	New
nutritionist iv	2.50	80,225		56,750	1.00	56,750	
prgm admin ii hlth services	1.00	0		43,725	1.00	43,725	
speech patholgst audiolgst iii	1.00	66,420		64,847	1.00	64,847	
administrator i	1.00	58,685		60,757	1.00	60,757	
agency budget spec lead	2.00	112,345		116,995	2.00	116,995	
comm hlth educator iii	1.00	52,561		54,207	1.00	54,207	
computer network spec i	1.00	51,383		53,189	1.00	53,189	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
m00f03 Family Health Administra	tion						
m00f0302 Family Health Services a	nd Primary (Care					
epidemiologist i	.00	0	1.00	41,074	1.00	41,074	
hlth policy analyst i	1.00	61,649	1.00	51,214	1.00	51,214	
obs-data proc prog analyst spec	1.00	58,913	1.00	60,757	1.00	60,757	
prgm admin i hlth services	3.00	154,306	4.00	200,781	4.00	200,781	
admin officer iii	2.00	64,861	1.00	43,016	1.00	43,016	
agency budget spec ii	1.00	52,210	1.00	51,781	1.00	51,781	
agency grants spec ii	1.00	50,363	1.00	52,770	1.00	52,770	
agency procurement spec ii	1.00	48,333	1.00	49,859	1.00	49,859	
computer info services spec ii	3.00	136,709		140,526		140,526	
coord spec prgms hlth serv iv h	4.00	220,761		294,192		294,192	
it functional analyst i	1.00	38,879		40,013		40,013	
nutritionist ii	2.50	132,400		136,648		136,648	
admin officer ii	2.00	77,017		79,728		116,008	
agency budget spec i	2.00	86,123		87,992		87,992	
admin spec iii	1.00	45,362		46,055		46,055	
admin spec ii	5.00	202,370		214,005		214,005	
medical care prgm assoc lead/ad	1.00	0		0		_,,,,,,,,,,	
med care prgm assoc ii	1.00	Ö		0		0	
management associate	1.00	40,145		41,567		41,567	
office secy iii	6.00	163,894		156,153		156,153	
fiscal accounts clerk ii	1.00	36,399		36,820		36,820	
office secv ii	.00	19,212		00,020		00,020	
office secy i	1.00	25,613	_	26,122		26,122	
office services clerk	1.00	25,015		20,122		20,122	
Office Services Clerk						· · · · · · · · · · · · · · · · · · ·	
TOTAL m00f0302*	101.50	5,825,910	94.50	6,035,255	97.50	6,167,773	
m00f0306 Prevention and Disease C	ontrol						
physician program manager ii	1.00	154,631	1.00	161,981	1.00	161,981	
physician program manager i	.00	36,151	1.00	144,358	1.00	144,358	
exec vii	.00	4,093	.00	0	.00	0	
prgm mgr senior ii	1.00	0	.00	0	.00	0	
prgm mgr senior i	.00	7,845	.00	0	.00	0	
prgm mgr iv	1.00	74,512	2.00	146,667	2.00	146,667	
nursing prgm conslt/admin iii	2.00	132,137	3.00	246,705	3.00	246,705	
nursing prgm conslt/admin ii	.00	0	1.00	74,499	1.00	74,499	ı
prgm mgr ii	1.00	70,900	1.00	69,003	1.00	69,003	
nursing prgm conslt/admin i	4.00	265,727	2.00	124,958	2.00	124,958	i
prgm admin iv hlth services	2.00	134,441	2.00	135,214	2.00	135,214	
prgm admin iii hlth services	1.00	109,647		70,562		70,562	
physician program specialist	1.00	108,174		, o		· o	
ph dental administrator	1.00	130,130		135,252		135,252	!
physician program staff	1.00	98,591		115,218		115,218	
computer network spec supr	1.00	35,719		, 0		· o	

	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00f0306 Prevention and Disease Co	ontrol						
it programmer analyst superviso	1.00	15,713	1.00	72,505	1.00	72,505	
comm hlth educator v	3.00	197,685	3.00	203,840	3.00	203,840	
database specialist ii	1.00	56,950	1.00	60,563	1.00	60,563	
epidemiologist iii	2.00	72,399	2.00	117,125	2.00	117,125	
administrator ii	3.00	166,751	3.00	172,087	2.00	119,482	Abolish
agency budget spec supv	.00	18,378	.00	0	.00	0	
comm hlth educator iv	2.00	97,348	2.00	103,808	2.00	103,808	
epidemiologist ii	3.00	152,487	3.00	166,105	3.00	166,105	<u>-</u>
hlth policy analyst ii	1.00	60,650	1.00	57,840	1.00	57,840	
it programmer analyst ii	2.00	114,463	2.00	117,898	2.00	117,898	
medical serv reviewing nurse ii	.00	28,624	.00	. 0	.00	. 0	
prgm admin ii	1.00	. 0	.00	0	.00	0	
research statistician iv	2.00	126,987	2.00	130,943	2.00	130,943	
administrator i	1.00	34,063	1.00	53,189		53,189	
comm hlth educator iii	4.00	225,341	4.00	203,457		203,457	
epidemiologist i	1.00	50,729	1.00	53,189		53,189	
hlth policy analyst i	.00	0	1.00	41,074		41,074	
prgm admin i hlth services	3.00	138,661	3.00	158,765		158,765	
research statistician iii	1.00	57,690	1.00	59,609		59,609	
agency budget spec ii	1.80	87,411	1.80	93,556		93,556	
coord spec prgms hith serv iv h	2.00	81,309	2.00	104,591		104,591	
comm hith educator ii	1.00	50,771	1.00	53,359		53,359	
admin spec iii	1.00	42,084	1.00	43,581		43,581	
admin aide	1.00	39,779	1.00	40,939		40,939	
admin aide	1.00	41,381	1.00	43,251		43,251	
office secy iii	2.00	78,846	2.00	82,008		82,008	
fiscal accounts clerk ii	2.00	71,482	2.00	72,324		72,324	
office secy ii	2.00	70,494	2.00	71,234		71,234	
office clerk ii	1.00	29,505	1.00	29,796		29,796	
Ollice cielk ii	1.00	29,505	1.00	29,790	1.00	29,790	
TOTAL m00f0306*	62.80	3,570,679	61.80	3,831,053	60.80	3,778,448	
TOTAL m00f03 **	164.30	9,396,589	156.30	9,866,308	158.30	9,946,221	
m00f05 Office of the Chief Medi	cal Evamine	r					
m00f0501 Post Mortem Examining Se							
executive senior	1.00	217,274	1.00	227,660	1.00	227,660	
dep med exam post mortem	2.00	398,955	2.00	406,706		406,706	
asst med exam bd cert	10.50	=		· · · · · · · · · · · · · · · · · · ·			
asst med exam non bd cert		1,750,571	10.50	1,784,586		1,784,586	
	1.60	236,189	1.00	150,539		150,539	
chf toxicologist, post mortem	1.00	109,934		112,070		112,070	
resident forensic pathologist	3.00	104,624		159,894		159,894	
asst toxicolgst pm, lead	1.00	73,079		74,499		74,499	
asst toxicolgst pm, board certi		61,228	1.00	62,417		62,417	
epidemiologist ii	1.00	64,093		66,096		66,096	
administrator i	1.00	58,554	1.00	60,757	1.00	60,757	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013	FY 2013 Allowance	Svmbol
mOOfO5 Office of the Chief Medi	ool Evominor						
m00f0501 Post Mortem Examining Se							
administrator i	.00	-1,904	.00	0	.00	0	
asst toxicolgst pm, non-board o		213,245		259,366		259,366	
computer network spec i	1.50	70,382		73,158	1.50	73,158	
obs-ph lab scientist iv	1.00	58,458		41,074		41,074	
registered nurse	1.00	52,176		53,189	1.00	53,189	
serologist pm,non-board certifi		57,373		58,487	1.00	58,487	
maint supv ii non lic	.00	1,746		00,.07	.00	00, .57	
admin spec ii	1.00	40,159		40,939	1.00	40,939	
forensic investigator lead	6.00	189,711		231,247	6.00	231,247	
forensic investigator	9.00	301,825		311,463	9.00	311,463	
medical photographer	.00	10,229		86,502		86,502	
	.00			00,502		00,502	
agency buyer i	1.00	22,284		_	- - -	-	
lab tech i histology		29,982		30,328		30,328	
autopsy assistant,lead	3.00	68,093		93,439	3.00	93,439	
autopsy assistant	5.00	97,902		118,257	4.00	118,257	
autopsy assistant trainee	1.00	20,046		48,166		48,166	
office secy iii	6.50	249,703		248,277		311,451	
exec assoc i	1.00	0		0		0	
excluded fsr plan 11 ot	2.00	74,625		0	.00	0	
office serv clerk	4.00	144,680		134,871	5.00	162,863	
fiscal accounts clerk ii	1.00	38,435		38,879		38,879	
office secy ii	2.00	79,645		105,982		105,982	
maint mech sr	.00	0		0		55,984	
maint chief iv non lic	1.00	68,311		46,408		46,408	
ph lab assistant iii	1.00	21,496	1.00	25,718	1.00	25,718	
TOTAL m00f0501*	77.00	4,983,103	76.40	5,150,974	81.40	5,298,124	
TOTAL moof05 **	77.00	4,983,103		5,150,974		5,298,124	
m00f06 Office of Preparedness a							
m00f0601 Office of Preparedness a							
physician program manager i	1.00	143,544		150,150		150,150	
prgm mgr senior iv	1.00	121,220		125,743		125,743	
prgm mgr senior i	1.00	70,211		72,098		72,098	
prgm mgr ii	2.00	102,722		121,953		121,953	
administrator iii	1.00	40,788	1.00	46,563	1.00	46,563	
computer network spec mgr	1.00	0	1.00	52,950	1.00	52,950	
hlth planning dev admin i	1.00	56,648	1.00	58,299	1.00	58,299	
accountant supervisor i	1.00	0		0		0	
agency grants spec supv	.00	0		55,682		55,682	
comm hlth educator iv	.00	39,118	.00	0	.00	0	
computer network spec ii	2.00	102,841	2.00	107,240	2.00	107,240	
epidemiologist ii	2.00	39,194	2.00	100,475	2.00	100,475	
hlth planner iv	1.00	8,177	1.00	43,725	1.00	43,725	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
MOSS Affice of Propagators	and Boonense						
100f06 Office of Preparedness	•						
100f0601 Office of Preparedness	•	40 775	4 00	50.005	4 00	50.005	
prgm admin ii hlth services	1.00	18,775		52,605		52,605	
webmaster ii	1.00	18,127		0	- - -	0	
administrator i	1.00	49,667		51,214		51,214	
epidemiologist i	.00	36,185		0		0	
management development spec	1.00	57,808		59,609		59,609	
agency budget spec ii	.00	32,728		0		0	
agency grants spec ii	1.00	23,065		38,594		38,594	
pub affairs officer ii	1.00	52,707		54,809		54,809	
agency procurement spec i	1.00	39,066		43,917		43,917	
admin aide	2.00	56,477		60,400		60,400	
office secy iii	1.00	39,439	1.00	39,895	1.00	39,895	
TOTAL m00f0601*	24.00	1,148,507	23.00	1,335,921	23.00	1,335,921	
OTAL moofo6 **	24.00	1,148,507	23.00	1,335,921	23.00	1,335,921	
100i03 Western Maryland Center							
00i0301 Services and Institution	nal Operation	s					
physician program manager iii	1.00	188,750	1.00	196,124	1.00	196,124	
prgm mgr senior ii	1.00	106,341		110,297		110,297	
dir nursing med	1.00	91,418		93,194		93,194	
asst supt ii state hospital	1.00	59,455		61,554		61,554	
therapy services mgr i	.00	52,698		75,320		75,320	
physician clinical specialist	2.00	305,936		311,880		311,880	
asst dir of nursing med	2.00	159,125		170,034		170,034	
nurse practitioner/midwife ii	1.00	71,123		72,505		72,505	
nursing instructor	1.00	72,751		75,320		75,320	
psychologist ii	1.00	74,954		78,208		78,208	
registered nurse manager med	2.00	123,089		147,820		147,820	
registered nurse quality imp m		126,510		147,820		147,820	
fiscal services chief i	1.00	59,624		61,729		61,729	
occupational therapist supervi		68,155		70,562		70,562	
physical therapist supervisor	1.75	77,188		127,647		127,647	
registered nurse supv med	8.00	462,922		510,302		510,302	
registered nurse supv psych	1.00	24,917		0		0,002	
speech patholgst audiolgst iv	.50	34,078		35,281		35,281	
administrator ii	1.00	62,758		64,847		64,847	
computer network spec ii	1.00	61,433		63,618		63,618	
it programmer analyst ii	1.00	60,289		62,417		62,417	
ph lab sci general lead	1.00	58,242		60,083		60,083	
prgm admin ii hlth services	2.00	114,669		118,457		118,457	
registered nurse charge med	19.50	1,079,624		•		-	
respiratory care nurse	4.50	230,359		1,134,382		1,134,382	
i cobti a coi y cai e llui se		230,339		362,837		362,837	
speech patholgst audiolgst iii	1.00	64,007	1.50	78,725	1.50	78,725	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
m00i03 Western Maryland Center							
m00i0301 Services and Institution	al Operation	าร					
registered nurse	20.00	1,264,422	24.00	1,281,526	24.00	1,281,526	
social worker ii, health svcs	1.00	55,429		57,386		57,386	
speech patholgst audiolgst ii	1.00	-420	.00	, 0		. 0	
admin officer iii	1.00	45,690	1.00	47,129		47,129	
agency budget spec ii	1.00	48,888	1.00	50,811		50,811	
agency procurement spec ii	1.00	40,227	1.00	41,485		41,485	
chaplain	1.00	49,282	1.00	50,811		50,811	
maint supv ii lic	1.00	50,780	1.00	52,770		52,770	
registered dietitian iii	1.00	54,988	1.00	56,930		56,930	
social worker i, health svcs	2.00	99,083		102,629		102,629	
nursing tech	1.00	35,089	.00	0		0	
registered dietitian ii	1.00	31,256	.50	25,688		25,688	
therapeutic recreator superviso		51,539	1.00	53,359		53,359	
admin officer i	2.00	42,656	1.00	43,917		43,917	
food administrator i	1.00	40,958	1.00	42,333		42,333	
therapeutic recreator ii	3.00	110,813	3.00	120,539		120,539	
admin spec iii	1,00	40,158	1.00	41,250		41,250	
food service mgr ii	1.00	0	.00	0		0	
volunteer activities coord iii	.00	30,128		40,506		40,506	
admin spec ii	1.00	34,391	1.00	34,788		34,788	
respiratory care praction supv	1.00	59,599	1.00	60,757		60,757	
respiratory care praction ld/ad		54,795	1.00	55,859		55,859	
respiratory care praction ii	9.50	454,363	9.50	465,585		465,585	
licensed practical nurse iii ad	4.00	149,561	4.00	192,862		192,862	
licensed practical nurse iii ld	3.50	165,759	3.00	145,432		145,432	
licensed practical nurse ii	5.00	139,260	6.00	225,366		225,366	
respiratory care praction i	.00	38,319	1.00	40,506		40,506	
dialysis serv tech ii	2.00	70,055	2.00	76,130		76,130	
licensed practical nurse i	2.50	48,541	2.00	68,265		68,265	
occupational therapy asst ii	1.00	38,729	1.00	39,177		39,177	
physical therapy assistant ii	.00	28,285		44,520		44,520	
radiologic technologist ii	1.00	40,547		41,378		41,378	
volunteer activities coord ii	1,00	9,401	.00	0		0	
ph lab technician ii	1.00	35,480	1.00	35,890		35,890	
agency hlth and safety spec ii	.00	0	1.00	26,783		26,783	
fiscal accounts technician ii	1.00	42,633		44,052		44,052	
personnel associate ii	1.00	42,792		44,052		44,052	
hlth records reviewer	1,00	38,032	1.00	38,471	1.00	38,471	
hlth records tech ii	.00	0	1.00	26,783		26,783	
direct care asst ii	6.00	201,409		203,768		203,768	
geriatric nursing assistant ii	40.00	1,215,131	44.50	1,331,398		1,331,398	
geriatric nursing assistant i	7.00	113,428	10.00	238,910			Abolish
direct care trainee	16.00	116,481	3.00	63,564		•	Abolish
hlth records prgm mgr	1.00	43,706	1.00	45,074		45,074	
		,		70,577	1.00	40,074	

	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00i03 Western Maryland Center	ol Oponetion	•					
m00i0301 Services and Institution	•		1 00	40.000	1 00	40.000	
management associate admin aide	1.00	47,676		49,080		49,080	
	1.00	37,631		38,065	1.00	38,065	
office supervisor	1.00	39,697		40,939	1.00	40,939	
office secy iii	2.00	62,665		68,273	2.00	68,273	
office secy ii	7.00	248,122		251,500		251,500	
office services clerk lead	1.00	38,435		38,879		38,879	
supply officer iii	.00	62,012		62,384		62,384	
office clerk ii	5.00	177,723		183,789	6.00	183,789	
cook ii	5.00	154,916		156,798		156,798	
office clerk i	1.00	4,489		0		0	
electrician senior	1.00	20,801		36,710		36,710	
automotive services mechanic	1.00	37,347	1.00	37,779	1.00	37,779	
stationary engineer 1st grade	5.00	195,798	5.00	194,844	5.00	194,844	
painter	1.00	37,745	1.00	38,180	1.00	38,180	
food service supv ii	4.00	131,435	4.00	133,120	4.00	133,120	
maint asst	1.00	31,792	1.00	32,323	1.00	32,323	
building services worker	14.00	326,195	13.00	338,154	13.00	338,154	
custom sewer	1.00	30,070	1.00	30,416	1.00	30,416	
food service assistant	.00	12,969	1.00	21,188	1.00	21,188	
food service worker	13.00	270,649	12.00	286,606	11.00	263,949	Abolish
linen service worker	4.00	86,694	4.00	84,752	4.00	84,752	
stock clerk	2.00	4,119	.00	0	.00	0	
TOTAL m00i0301*	279.75	11,337,322	278.75	12,233,547	275.75	12,167,254	
TOTAL m00i03 **	279.75	11,337,322		12,233,547	275.75	12,167,254	
weekee Parada Hand Garden							
m00i04 Deer's Head Center m00i0401 Services and Institution	al Operation	e					
physician program manager iii	1.00	161,592	1.00	168,004	1.00	168,004	
prgm mgr senior ii	1.00	•		•		•	
	1.00	102,551		106,159		106,159	
dir nursing med		75,646		77,116		77,116	
asst supt ii state hospital	1.00	24,891		63,924		63,924	
therapy services mgr i	1.00	67,251		69,780		69,780	
registered dietitian dir hlth o		65,724		67,912		67,912	
physician clinical specialist	1.00	324,189		330,668		330,668	
physician clinical staff	1.00	0		0		0	
asst dir of nursing med	1.00	68,308		69,003		69,003	
computer network spec supr	1.00	60,098		62,220		62,220	
nurse practitioner/midwife ii	1.00	70,688		49,638		49,638	
nursing instructor	1.00	74,183		76,750		76,750	
registered nurse manager med	6.00	346,697		405,734		405,734	
registered nurse quality imp me		50,222		57,677		57,677	
social work manager, health svo		67,925		69,780		69,780	
fiscal services chief i	1.00	58,481	1.00	60,563	1.00	60,563	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
			• • • • • • • • • • • • • • • • • • • •				
m00i04 Deer's Head Center							
m00i0401 Services and Institution	al Oneratio	ns					
ph lab sci supervisor	1.00	 63,117	1.00	65,366	1.00	65,366	
registered nurse supv med	7.00	384,752		587,252		587,252	
speech patholgst audiolgst iv	1.00	14,801	1.00	74,725	1.00	74,725	
computer network spec ii	1.00	52,773	1.00	54,635	1.00	54,635	
nursing home admin ii	1.00	35,929		43,725	1.00	43,725	
occupational therapist iii adv	.00	8,113		113,724	2.00	113,724	
personnel administrator i	1.00	58,002		60,083		60,083	
ph lab sci general lead	1.00	46,623	1.00	53,610	1.00	53,610	
physical therapist iii lead	1.30	99,562		125,999	1.80	125,999	
registered nurse charge med	24.50	1,186,745		1,348,921	23.50	1,348,921	
occupational therapist ii	1.00	48,599		0	.00	0	
ph lab sci general iii	1.00	42,473	1.00	44,168	1.00	44,168	
physical therapist ii	.50	. 0	.00	, 0	.00	, 0	
registered nurse	12.50	499,735		641,583	13.50	641,583	
social worker ii, health svcs	1.00	70	.00	Ó	.00	. 0	
activity therapy manager	1.00	54,988	1.00	56,930	1.00	56,930	
admin officer iii	.00	30,435	.00	. 0	.00	. 0	
agency procurement spec ii	1.00	53,147	1.00	54,809	1.00	54,809	
maint supv ii non lic	1.00	43,173	1.00	44,610	1.00	44,610	
social worker i, health svcs	1.00	96,120	2.00	107,640	2.00	107,640	
registered dietitian ii	1.00	70,797	2.00	101,149	2.00	101,149	
registered dietitian i	1.00	3,788	.00	0	.00	0	
therapeutic recreator ii	2.00	95,017	2.00	98,177	2.00	98,177	
respiratory care praction supv	1.00	56,293	1.00	57,386	1.00	57,386	
respiratory care praction ld/ad	1.00	50,795	1.00	51,781	1.00	51,781	
respiratory care praction ii	1.00	50,396	1.00	51,375	1.00	51,375	
licensed practical nurse iii ad	2.00	37,228	1.00	34,113	1.00	34,113	
licensed practical nurse iii ld	4.00	170,603	5.00	212,266	5.00	212,266	
dialysis serv chief	1.00	46,017	1.00	46,911	1.00	46,911	
licensed practical nurse ii	4.00	113,792	4.00	151,830	4.00	151,830	
dialysis serv tech ii	10.00	312,682	9.00	329,423	8.00	299,223	Abolish
licensed practical nurse i	3.00	51,296	2.00	61,482	2.00	61,482	
obs-dialysis serv tech ii	1.00	42,427	1.00	43,251	1.00	43,251	
volunteer activities coord ii	1.00	41,617		42,919		42,919	
building security officer ii	2.00	49,994		50,571	2.00	50,571	
building security officer i	1.00	20,947		21,188		21,188	
fiscal accounts technician supv		46,585		48,162		48,162	
personnel associate iii	.00	25,310		0		0	
fiscal accounts technician ii	3.00	87,133		102,094		102,094	
personnel associate ii	1.00	42,787		44,052		44,052	
agency procurement assoc ii	1.00	37,347		37,779	1.00	37,779	
hlth records reviewer	1.00	39,555		40,630		40,630	
activity therapy associate iii	1.00	31,360		36,162		36,162	
hlth records tech ii	1.50	40,616	.50	15,948	.50	15,948	

Health, Hospitals and Mental Hygiene

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
m00i04 Deer's Head Center							
m00i0401 Services and Institution	nal Operation	ns					
hlth records tech i	1.00	30,204	1.00	30,552	1.00	30,552	
direct care asst ii	2.00	62,303	2.00	63,125	2.00	63,125	
geriatric nursing assistant ii	47.50	1,096,018	36.50	1,115,453	36.50	1,115,453	
hlth records tech tr	1.00	51,788	3.00	81,592	3.00	81,592	
direct care asst i	.00	2,360	.50	12,859	.50	12,859	
geriatric nursing assistant i	11.00	93,067	5.00	113,782	4.00	90,563	Abolish
direct care trainee	3.50	91,095	15.00	317,820	14.00	296,632	Abolish
management associate	1.00	47,492	1.00	49,080	1.00	49,080	
admin aide	2.00	57,123	2.00	68,362	2.00	68,362	
office secy iii	4.00	114,346	4.00	139,474	4.00	139,474	
fiscal accounts clerk ii	2.50	81,363	2.50	88,501	2.50	88,501	
office secy ii	2.00	38,170	2.00	57,573	2.00	57,573	
supply officer iv	1.00	21,019	1.00	26,783	1.00	26,783	
telephone operator supr	1.00	16,651	1.00	32,564	1.00	32,564	
cook ii	3.00	91,355	4.00	111,112	4.00	111,112	
supply officer i	1.00	26,315	1.00	26,619	1.00	26,619	
telephone operator ii	1.00	26,905	1.00	24,853	1.00	24,853	
maint chief iii non lic	1.00	44,658	1.00	46,055	1.00	46,055	
electrician senior	1.00	41,777	1.00	43,251	1.00	43,251	
automotive services mechanic	1.00	30,146	1.00	30,494	1.00	30,494	
carpenter trim	.00	23,257	.00	0	.00	0	
chf steward/stewardess	1.00	33,266	1.00	33,650	1.00	33,650	
electrician	1.00	32,676	1.00	33,054	1.00	33,054	
painter	1.00	37,745	1.00	38,180	1.00	38,180	
steam fitter	2.00	77,533	2.00	79,199	2.00	79,199	
housekeeping manager	1.00	40,839	1.00	42,141	1.00	42,141	
food service supv ii	2.00	73,215	3.00	94,036	3.00	94,036	
food service supv i	1.00	19,305	.00	0	.00	0	
housekeeping supv ii	1.00	33,970	1.00	34,363	1.00	34,363	
linen service supv	1.00	31,955	1.00	32,323	1.00	32,323	
patient/client driver	1.00	26,315	1.00	26,619	1.00	26,619	
building services worker	14.00	434,250	15.00	408,497	15.00	408,497	
food service worker	9.50	205,883	8.50	206,836	8.50	206,836	
linen service worker	2.00	42,166	2.00	53,073	2.00	53,073	
TOTAL m00i0401*	250.30	9,178,515	249.30	10,453,232	246.30	10,378,625	
TOTAL m00i04 **	250.30	9,178,515	249.30	10,453,232	246.30	10,378,625	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
mOOjO2 Laboratories Administrat	ion						
m00j0201 Laboratory Services	1011						
exec vi	1.00	92,084	1.00	115,000	1.00	115,000	
prgm mgr senior ii	1.00	96,428		98,356		98,356	
prgm mgr iv	7.00	598,585		602,477		602,477	
nursing prgm conslt/admin iii	1.00	71,507		73,674		•	Transfer to
MOOFO3		•		•			
fiscal services admin ii	1.00	72,741	1.00	75,320	1.00	75,320	
prgm mgr i	1.00	74,132		76,750		76,750	
it programmer analyst superviso	1.00	71,092		73,910		73,910	
ph lab principal sci developmen		6,778		. 0	.00	. 0	
ph lab sci manager	2.00	142,798		147,820	2.00	147,820	
computer network spec lead	1.00	59,517		61,729		61,729	
hlth fac surveyor nurse ii	1.00	, o		. 0		. 0	
ph lab sci developmental ii	2.00	126,502	2.00	130,756	2.00	130,756	
ph lab sci supervisor	21.00	1,338,133	24.00	1,516,206	24.00	1,516,206	
pharmacist iii	1.00	71,860		74,725	1.00	74,725	
administrator ii	1.00	66,204		68,674		68,674	
agency procurement spec supv	1.00	50,798	1.00	52,605		52,605	
computer network spec ii	1.00	56,829	1.00	58,949	1.00	58,949	
it programmer analyst ii	2.00	55,186	1.00	57,840	1.00	57,840	
ph lab sci developmental i	1.00	61,528	3.00	154,042		154,042	
ph lab sci general lead	27.00	1,411,784	26.00	1,499,632	26.00	1,499,632	
pharmacist ii	4.00	252,704	4.00	260,637	4.00	260,637	
administrator i	1.00	66,146	2.00	126,325	2.00	126,325	
ph lab sci general iii	68.00	3,183,952	63.00	3,272,523	63.00	3,272,523	
admin officer iii	1.00	76,169	2.00	102,592	2.00	102,592	
agency budget spec ii	1.00	14,048	.00	0	.00	0	
computer info services spec ii	1.00	48,346	1.00	49,859	1.00	49,859	
it programmer analyst trainee	.00	35,080	1.00	46,268	1.00	46,268	
ph lab sci general ii	10.00	316,303	6.00	252,783		252,783	
ph lab sci general i	6.00	212,921	14.00	512,051	14.00	512,051	
agency procurement spec i	1.00	47,591	1.00	49,080	1.00	49,080	
admin spec iii	1.00	43,842	1.00	45,213	1.00	45,213	
admin spec ii	3.00	122,863	3.00	126,639	3.00	126,639	
ph lab technician lead	4.00	225,295	5.00	195,885	5.00	195,885	
ph lab technician iii	13.00	472,469	12.00	426,953	12.00	426,953	
fiscal accounts technician i	1.00	62,260	1.00	35,144	1.00	35,144	
exec assoc i	1.00	46,980	1.00	48,543	1.00	48,543	
fiscal accounts clerk manager	2.00	22,905	.00	0		0	
office manager	1.00	45,921	1.00	47,272	1.00	47,272	
admin aide	1.00	37,475		38,065		38,065	
office supervisor	2.00	64,767	2.00	72,605	2.00	72,605	
office secy iii	6.00	170,641		146,596		146,596	
fiscal accounts clerk ii	1.00	4,924		0		0	
office secy ii	2.00	73,624		74,474		74,474	
office services clerk lead	3.00	103,709	2.00	77,758	2.00	77,758	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbo]
m00j02 Laboratories Administrat	ion						
m00j0201 Laboratory Services							
office services clerk	17.00	486,365	16.00	497,808	16.00	497,808	
supply officer iii	1.00	33,018		33,400	1.00	33,400	
office clerk ii	1.00	31,068		31,426	1.00	31,426	
maint mechanic	1.00	29,456		29,796		29,796	
ph lab assistant lead	1.00	31,068		31,426		31,426	
obs-lab asst iii	.00	19,126		0		0	
ph lab assistant iii	4.00	139,302		122,478		122,478	
TOTAL m00j0201*	233.00	11,044,824	229.00	11,692,064	228.00	11,618,390	
TOTAL moojo2 **	233.00	11,044,824		11,692,064		11,618,390	
m00k01 Deputy Secretary for Beh	avioral Hea	1+h and Disabil	ities			•	
m00k0101 Executive Direction		Ith and broader	11100				
dep secy dhmh beh hlth disab	1.00	137,844	1.00	143,270	1.00	143,270	
exec v	1.00	96,113	1.00	100,089	1.00	100,089	
prgm mgr iv	1.00	94,053	1.00	96,808	1.00	96,808	
prgm admin v hlth services	1.00	82,117	1.00	85,017	1.00	85,017	
prgm admin iv	1.00	76,977	1.00	79,693	1.00	79,693	
obs-nursing div chief inst psyc	1.00	63,594		66,096		66,096	
patients' rights advocate ii	6.00	243,757		210,431	4.00	210,431	
admin officer iii	1.00	54,990		56,930	1.00	56,930	
patients' rights advocate i	1.00	91,295		135,938	3.00	135,938	
admin officer ii	1.00	43,791		45,074		45,074	
exec assoc ii	1.00	52,633		54,809		54,809	
TOTAL mooko101*	16.00	1,037,164	16.00	1,074,155	16.00	1,074,155	
TOTAL mooko1 **	16.00	1,037,164		1,074,155		1,074,155	
m00k02 Alcohol and Drug Abuse A	dministrati	on					
m00k0201 Alcohol and Drug Abuse A							
exec vi	1.00	105,850	1.00	110,000	1.00	110,000	
prgm mgr senior i	1.00	93,137	1.00	95,738	1.00	95,738	
administrator vii	1.00	1,090	1.00	60,290	1.00	60,290	
prgm mgr iii	3.00	184,860	3.00	233,284	3.00	233,284	
admin prog mgr ii	1.00	21,623	1.00	52,950	1.00	52,950	
prgm mgr ii	.00	17,429	1.00	69,003	1.00	69,003	
administrator iv	.00	0	1.00	49,638	1.00	49,638	BPW-1
prgm mgr i	.00	19,068	1.00	75,320		75,320	
administrator iii	.00	, 0		46,563		46,563	
physician program specialist	1.00	156,273		162,425		162,425	
webmaster supr	1.00	48,113		49,638		49,638	
it functional analyst superviso		54,778		52,065		52,065	
prgm admin iii addctn	1.00	62,182		64,129		64,129	

Olassification Title	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	0
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00k02 Alcohol and Drug Abuse	Administration	1					
m00k0201 Alcohol and Drug Abuse	Administratior	1					
administrator ii	1.00	63,824	1.00	66,096	1.00	. 66,096	
agency grants spec supv	1.00	40,413	1.00	43,725	1.00	43,725	
computer network spec ii	1.00	8,960	2.00	89,072	2.00	89,072	
hlth fac surveyor nurse i	1.00	65,877	1.00	68,674	1.00	68,674	
hlth policy analyst ii	1.00	0	.00	0	.00	0	
it functional analyst lead	1.00	59,151	1.00	61,239	1.00	61,239	
prgm admin ii addctn	7.00	285,461	5.00	294,220	5.00	294,220	
research statistician iv	2.00	126,849	2.00	130,943	2.00	130,943	
webmaster ii	1.00	58,034	1.00	60,083	1.00	60,083	
agency grants spec lead	1.00	58,124	1.00	56,306	1.00	56,306	
computer network spec i	1.00	37,864	.00	0	.00	0	
hlth policy analyst i	1.00	0	.00	0	.00	0	
it function analyst ii	.00	7,834	3.00	129,923	3.00	129,923	BPW-2
prgm admin i addctn	1.00	52,256	1.00	54,207	1.00	54,207	
admin officer iii	2.00	134,048	6.00	254,424	6.00	254,424	BPW-3
agency grants spec ii	2.00	46,555	2.00	86,606	2.00	86,606	
coord spec prgms hlth serv iv	a 11.00	443,028	10.00	491,128	10.00	491,128	
coord spec prgms hlth serv iv	m 1.00	0	.00	0	.00	0	
it functional analyst i	1.00	46,555	1.00	48,012	1.00	48,012	
admin officer ii	7.00	286,316	6.00	263,964	6.00	263,964	
admin spec iii	1.50	48,649		53,882	1.50	53,882	
management associate	1.00	0	.00	. 0	.00	. 0	
admin aide	2.00	78,332	2.00	80,104	2.00	80,104	
office secy iii	1.00	38,729	2.00	67,611	2.00	67,611	BPW-1
office secy ii	2.00	47,765		74,284		74,284	
office secy i	1.00	19,380		32,226		32,226	
-							
TOTAL m00k0201*	64.50	2,843,539	68.50	3,683,454	68.50	3,683,454	
TOTAL mOOkO2 **	64.50	2,843,539	68.50	3,683,454	68.50	3,683,454	
m00101 Mental Hygiene Administ	ration						
m0010101 Program Direction	1 4 (10))						
physician administration direc	t 1.00	203,617	1.00	211,632	1.00	211,632	
physician program manager iv	1.00	186,356		194,042		194,042	
physician program manager iii	1.00	174,301		181,513		181,513	
physician program manager i	.50	74,202		77,970		77,970	
prgm mgr senior iii	1.00	130,478		117,751		117,751	
prgm mgr senior ii	3.00	311,209		320,685		320,685	
prgm mgr senior i	3.00	295,754		377,191		377,191	
asst attorney general vi	.60	53,591		55,916		55,916	
nursing prgm conslt/admin iii	2.00	167,788		173,031		173,031	
prgm mgr iii	2.00	138,570		79,453		79,453	
administrator iii	1.00	60,771		62,917		62,917	
administrator iii	1.00	70,679		73,316		73,316	
doministrator III	1.00	70,079	1.00	73,310	1.00	73,310	

	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
mOOlO1 Mental Hygiene Administr	ation						
m0010101 Program Direction	4120						
physician clinical specialist	2.00	322,545	2.00	336,930	2.00	336,930	
accountant manager iii	1.00	78,372		80,969		80,969	
accountant manager i	1.00	61,105		63,420		63,420	
administrator iv	1.00	64,632		64,642		64,642	
psychologist ii	2.00	151,067		156,443		156,443	
hlth policy analyst advanced	1.00	40,194	1.00	46,563	1.00	46,563	
prgm admin iii mental hlth	1.00	3,396		46,563		46,563	
social work prgm admin, health	1.00	67,653	1.00	69,224	1.00	69,224	
teacher supervisor	1.00	73,570		89,742		89,742	
accountant supervisor i	1.00	53,783		55,682	1.00	55,682	
administrator ii	4.00	189,441	3.00	194,561		194,561	
administrator ii	1.00	69,277	2.00	113,129		113,129	
agency procurement spec supv	1.00	62,637		64,847		64,847	
computer network spec ii	2.00	112,480	2.00	116,789	2.00	116,789	
prgm admin ii mental hlth	7.80	459,443		474,897		474,897	
social work supv health svcs	2.00	118,171	2.00	122,478	2.00	122,478	
staff atty i attorney general	.00	. 0	1.00	43,725		43,725	
administrator i	2.00	114,159	2.00	118,096		118,096	
agency grants spec lead	1.00	51,047	1.00	53,189	1.00	53,189	
prgm admin i mental hlth	2.00	82,041	2.00	95,281		95,281	
social worker ii, health svcs	5.00	230,750		263,434		263,434	
admin officer iii	1.00	50,872		52,770		52,770	
agency grants spec ii	1.00	28,014		38,594		38,594	
computer info services spec ii	1.00	38,564		56,930		56,930	
coord spec prgms hlth serv iv h	1.00	47,628	1.00	48,928	1.00	48,928	
coord spec prgms hlth serv iv m	2.00	66,117	2.00	99,793	2.00	99,793	
admin officer ii	1.00	51,742	1.00	53,359	1.00	53,359	
coord spec prgms hlth serv iii	.60	22,960	.60	27,548	.60	27,548	
admin officer i	1.00	45,131	1.00	48,162	1.00	48,162	
admin spec iii	2.00	91,184		124,182		124,182	
admin spec ii	1.00	38,320	1.00	38,763		38,763	
fiscal accounts technician i	1.00	40,117	1.00	41,378	1.00	41,378	
exec assoc iii	1.00	57,921	1.00	60,083	1.00	60,083	
management associate	1.00	47,776	1.00	49,080	1.00	49,080	
admin aide	2.00	53,468	2.00	74,252	2.00	74,252	
office secy iii	4.00	162,124	4.00	163,281	4.00	163,281	
office secy ii	1.00	26,222	.00	0	.00	0	
office services clerk lead	1.00	34,482	1.00	34,881	1.00	34,881	
TOTAL m0010101*	79.50	5,175,721	80.50	5,608,005	80.50	5,608,005	
m0010102 Community Services							
exec aide v	1.00	76,479	.00	0	.00	0	
administrator iv	1.00	63,640		65,887	1.00	65,887	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
moolodoo oammumitu Caaviaaa							
m0010102 Community Services							
prgm mgr senior ii	.00	120,182	.00	0	.00	0	
coord spec prgms hlth serv iv m	1.00	55,631	1.00	56,930	1.00	56,930	
management associate	.00	10,837	.00	0	.00	0	
TOTAL m0010102*	3.00	326,769	2.00	122,817	2.00	122,817	
TOTAL m00101 **	82.50	5,502,490	82.50	5,730,822	82.50	5,730,822	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
m00104 Thomas B. Finan Hospital	Conton						
m0010401 Services and Institution		ne					
prgm mgr senior ii	1.00		1 00	100 150	4 00	100 150	
dir nursing psych	1.00	102,551		106,159		106,159	
asst supt ii state hospital	1.00	89,696		91,438		91,438	
psychology services chief	1.00	77,582		80,333		80,333	
		78,930		81,864		81,864	
therapy services mgr i	1.00	73,989		76,750		76,750	
asst dir of nursing psych	1.00	73,079		74,499		74,499	
nurse practitioner/midwife ii	1.00	78,174		79,693		79,693	
psychologist ii	4.00	280,908		291,294		291,294	
registered nurse manager psych	1.00	72,501	1.00	73,910		73,910	
registered nurse quality imp ps		72,501	1.00	73,910	1.00	73,910	
fiscal services chief i	1.00	66,863		69,224		69,224	
registered nurse supv psych	5.00	335,741	5.00	342,262	5.00	342,262	
social work prgm admin, health	1.00	66,994	1.00	69,224	1.00	69,224	
computer network spec ii	1.00	63,965	1.00	66,096	1.00	66,096	
occupational therapist lead/adv	1.00	62,635	1.00	64,847	1.00	64,847	
registered nurse charge psych	7.00	443,748	7.00	452,700	7.00	452,700	
social work supv health svcs	1.00	59,151	1.00	61,239	1.00	61,239	
police chief i	1.00	48,340	1.00	50,466	1.00	50,466	
occupational therapist ii	3.00	109,327	3.00	160,318	3.00	160,318	
personnel officer iii	1.00	48,636	1.00	50,255	1.00	50,255	
prgm admin i mental hlth	1.00	55,314	1.00	57,386	1.00	57,386	
registered nurse	25.00	1,331,078	25.00	1,373,663	25.00	1,373,663	
social worker ii, health svcs	5.00	314,046	5.00	290,301	5.00	290,301	
accountant ii	1.00	45,699	1.00	47,129	1.00	47,129	
agency procurement spec ii	1.00	. 0	.00	. 0		, 0	
computer info services spec ii	1.00	50,971	1.00	52,770	1.00	52,770	
maint supv ii lic	1.00	50,114	1.00	51,781	1.00	51,781	
social worker i, health svcs	2.00	90,567		96,943	2.00	96,943	
coord spec prgms hlth serv iii	1.00	50,571	1.00	52,356	1.00	52,356	
emp training spec ii	1.00	51,540		53,359	1.00	53,359	
therapeutic recreator superviso	1.00	40,628		41,899	1.00	41,899	
therapeutic recreator ii	4.00	173,333		150,045	3.00	150,045	
assoc librarian i	1.00	44,837	1.00	46,055	1.00	46,055	
a/d associate counselor provisi		0		32,091	1.00	32,091	
therapeutic recreator i	.00	0		34,450	1.00	34,450	
mental health assoc iv	1.00	41,442		42,464	1.00	42,464	
mental health assoc iii	1.00	39,856	1.00	40,630	1.00	40,630	
licensed practical nurse ii	11.00	433,691	12.00	458,168	12.00	458,168	
agency buyer ii	1.00	32,673		31,282	1.00		
licensed practical nurse i	1.00	10,225	.00	31,262		31,282	
occupational therapy asst i	1.00	•		_	.00	0 26 793	
pharmacy technician	2.00	21,370		26,783	1.00	26,783	
police officer ii	1.00	49,463		52,149	2.00	52,149	
building security officer ii	5.00	39,532		40,299	1.00	40,299	
porturing security Utilities II	5.00	130,079	5.00	131,579	5.00	131,579	

	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00104 Thomas B. Finan Hospital							
m0010401 Services and Institution	•						
fiscal accounts technician ii	1.00	24,380		30,200		30,200	
personnel associate ii	1.00	42,716		44,052		44,052	
hlth records tech ii	3.00	94,330		95,710		95,710	
direct care asst ii	34.00	1,138,734		1,176,688		1,176,688	
direct care asst i	3.00	41,592		44,896		44,896	
direct care trainee	2.00	9,305		0		0	
management associate	1.00	14,457		0		0	
admin aide	1.00	41,939		43,251		43,251	
fiscal accounts clerk ii	1.00	29,389	1.00	29,728	1.00	29,728	
office secy ii	5.00	137,955	4.00	130,281	4.00	130,281	
supply officer iii	.00	0	1.00	25,239	1.00	25,239	
telephone operator ii	3.00	96,450		97,564	3.00	97,564	
electrician senior	1.00	24,457	.00	0	.00	0	
refrigeration mechanic	1.00	33,112	1.00	33,903	1.00	33,903	
stationary engineer 1st grade	1.00	40,590	1.00	41,378	1.00	41,378	
carpenter trim	1.00	31,119	1.00	31,895	1.00	31,895	
locksmith	1.00	37,972	1.00	38,879	1.00	38,879	
maint mechanic senior	.00	35,895	1.00	36,544	1.00	36,544	
maint mechanic	3.00	94,324	3.00	96,046	3.00	96,046	
housekeeping manager	1.00	39,223	1.00	40,630	1.00	40,630	
housekeeping supv ii	1.00	33,970	1.00	34,363	1.00	34,363	
patient/client driver	1.00	26,315	1.00	26,619	1.00	26,619	
building services worker	18.00	455,841	17.00	470,216		470,216	
custom sewer	1.00	0	.00	0	.00	0	
groundskeeper	1.00	22,889	1.00	23,436	1.00	23,436	
linen service worker	2.00	30,070		30,416		30,416	
TOTAL m0010401*	192.00	7,979,364	190.00	8,241,997	190.00	8,241,997	
TOTAL m00104 **	192.00	7,979,364		8,241,997		8,241,997	
		. , ,		, , ,		-, ,	
m00105 Regional Institute for (Children and	Adolescents-Ba	ltimore Cit	tv			
m0010501 Services and Institution				•			
physician program manager iii	1.00	174,638	1.00	181,513	1.00	181,513	
principal	1.00	81,676		83,545			
asst principal dhmh	2.00	152,678		166,154		166,154	
prgm mgr senior ii	1,00	93,547		96,501		96,501	
dir nursing psych	1.00	179,665		182,911		•	
asst supt i state hospital	1.00	41,894		72,505		•	
registered dietitian dir hlth		54,333		56,126		•	
physician clinical specialist	1.80	261,108		280,692		280,692	
physician clinical specialist	1.00	150,129		153,045		•	
physician clinical staff	.70	95,840		97,702		•	
asst dir of nursing psych	1.00	-240		0,,702		•	
teacher apc	3.00	244,072		271,655			
coadilot apo	0.00	277,012	7.00	271,000	7.00	271,000	

	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
				• • • • • • • • • • • • • • • • • • • •			
m00105 Regional Institute for C			ltimore Cit	:y			
m0010501 Services and Institution	•	ns					
psychologist ii	3.00	160,461	3.00	203,138	3.00	203,138	
registered nurse manager psych	3.00	220,270	3.00	224,550	3.00	224,550	Ī
registered nurse supv psych	4.00	219,234	3.00	205,279	3.00	205,279	
teacher supervisor	.00	13,098	.00	0	.00	0	
computer network spec ii	1.00	51,789	1.00	53,610	1.00	53,610	
registered nurse charge med	.00	14,683	1.00	54,635	1.00	54,635	
registered nurse charge psych	5.50	339,731	6.00	357,858	6.00	357,858	
social work supv health svcs	1.00	60,397	1.00	62,417	1.00	62,417	
teacher conditional dhmh	2.00	40,336	1.00	42,000	1.00	42,000	
administrator i	1.00	94,549	2.00	116,002	2.00	116,002	
maint supv iii	1.00	48,266	1.00	50,255	1.00	50,255	
personnel officer iii	1.00	0	.00	0	.00	0	
prgm admin i mental hlth	1.00	58,685	1.00	60,757	1.00	60,757	
registered nurse	4.00	136,932	2.50	135,622	2.50	135,622	
social worker ii, health svcs	5.00	227,910	4.00	227,892	4.00	227,892	
coord spec prgms hlth serv iv h	1.00	54,390	1.00	55,859	1.00	55,859	
coord spec prgms hlth serv iv m	1.00	-44	1.00	38,594	1.00	38,594	
registered dietitian iii	1.00	0	.00	0	.00	0	
social worker i, health svcs	4.00	247,507	7.00	334,593	7.00	334,593	
admin officer ii	1.00	39,109	1.00	40,411	1.00	40,411	
art therapist supervisor	.50	25,870	.50	26,680	.50	26,680	
a/d associate counselor	.00	0	1.00	36,280	1.00	36,280	
coord spec prgms hlth serv iii	2.00	94,233	2.00	101,902	2.00	101,902	
psychology associate iii master	1.00	49,623	1.00	51,375	1.00	51,375	
agency procurement spec i	1.00	43,464	1.00	44,731	1.00	44,731	
coord spec prgms hlth serv ii m	1.00	48,499	1.00	50,015	1.00	50,015	
music therapist ii	.50	22,320	.50	23,204	.50	23,204	
therapeutic recreator ii	2.00	45,838	1.00	47,272	1.00	47,272	
admin spec iii	1.00	44,751	1.00	46,055	1.00	46,055	
therapeutic recreator i	.00	29,664	1.00	37,002	1.00	37,002	
volunteer activities coord iii	1.00	39,998	1.00	41,250	1.00	41,250	
mental health assoc iv	1.00	42,427	1.00	43,251	1.00	43,251	
licensed practical nurse iii ad	1.00	48,145	1.00	49,080	1.00	49,080	
licensed practical nurse ii	5.00	179,500	6.00	233,908	6.00	233,908	
licensed practical nurse i	2.00	46,584	1.00	30,200	1.00	30,200	
building security officer ii	1.00	23,744	1.00	24,018	1.00	24,018	
camh specialist ii	2.00	64,388	2.00	92,997	2.00	92,997	
camh specialist i	4.00	132,558	3.00	118,721	3.00	118,721	
fiscal accounts technician ii	1.00	41,175	1.00	42,464	1.00	42,464	
camh associate iii	2.00	20,087	1.00	28,434	1.00	28,434	
hlth records reviewer	1.00	39,397	1.00	40,630	1.00	40,630	
camh associate ii	.00	37,805	3.00	86,121	3.00	86,121	
camh associate i	3.00	46,873	1.00	25,239	1.00	25,239	
direct care asst ii	9.00	299,912	9.00	288,889	9.00	288,889	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbo
00105 Regional Institute for C	hildren and	Adolescents-Ba	ltimore Cit	y			
0010501 Services and Institution	al Operatio	าร					
direct care asst i	.00	5,958	.00	0	.00	0	
management associate	2.00	57,059	1.00	40,814	1.00	40,814	
office secy iii	3.00	117,326	3.00	119,787	3.00	119,787	
office secy ii	5.00	155,816	5.00	181,573	5.00	181,573	
office services clerk	1.00	36,127	1.00	36,544	1.00	36,544	
cook ii	2.00	58,795	2.00	59,525	2.00	59,525	
maint chief ii non lic	1.00	39,851	1.00	40,939	1.00	40,939	
maint mechanic	1.00	33,970	1.00	34,363	1.00	34,363	
food service supv ii	1.00	31,434	1.00	31,099	1.00	31,099	
maint asst	2.00	61,103	2.00	61,900	2.00	61,900	
food service worker	3.00	70,147		79,395	3.00	79,395	
OTAL m0010501*	119.00	5,691,084	118.00	6,201,478	118.00	6,201,478	
OTAL m00105 **	119.00	5,691,084		6,201,478		6,201,478	
00107 Eastern Shore Hospital C	enter						
0010701 Services and Institution	al Operation	ns					
physician program manager iii	1.00	168,045	1.00	174,758	1.00	174,758	
prgm mgr senior ii	1.00	60,063		100,249		100,249	
dir nursing psych	1.00	93,173		94,983		94,983	
asst supt ii state hospital	1.00	77,884	1.00	80,333	1.00	80,333	
psychology services chief	1.00	, o		52,950		52,950	
physician clinical specialist	7.00	865,654		854,629		854,629	
asst dir of nursing psych	1.00	75,885		77,359		77,359	
nursing education supervisor	1.00	77,594		80,333		80,333	
clinical nurse specialist psych		71,123		72,505		72,505	
computer network spec supr	1.00	64,869		67,160		67,160	
nurse practitioner/midwife ii	1.00	109,161		153,603		153,603	
nursing instructor	1.00	72,751		75,320		75,320	
psychologist ii	1.00	75,056		73,910		73,910	
registered nurse manager psych	3.00	230,932		200,278		200,278	
		36,577		49,638		49,638	
registered nurse quality imp ps		•		•		•	
social work manager, health svo	.00	49,956		49,638		49,638	
psychologist i		20,486		56,126 0		56,126 0	
registered nurse supv med	1.00	•		-		_	
registered nurse supv psych	7.00	528,811		536,304		536,304	
administrator ii	1.00	50,797		52,605		52,605	
computer network spec ii	1.00	52,670		54,635		54,635	
personnel administrator i	1.00	55,039		58,949		58,949	
psychology associate doctorate	1.00	32,617		0		0	
registered nurse charge	.20	11,094		12,248		12,248	
registered nurse charge psych	10.30	599,812		600,190		600,190	
social work supv health svcs	1.00	63,431		64,847		64,847	
police chief i	1.00	60,015	1.00	62,134	1.00	62,134	

	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00107 Eastern Shore Hospital C	enter						
m0010701 Services and Institution	al Operatio	ns					
prgm admin i mental hlth	1.00	56,368	1.00	58,487	1.00	58,487	
registered nurse	11.50	554,373	11.50	610,785	11.50	610,785	Ī
social worker ii, health svcs	3.00	152,486	3.00	157,896	3.00	157,896	
activity therapy manager	1.00	54,866	1.00	56,930	1.00	56,930	
admin officer iii	2.00	96,578	2.00	99,793	2.00	99,793	
coord spec prgms hlth serv iv m	2.00	112,439	2.00	112,789	2.00	112,789	
maint supv ii non lic	1.00	54,958	1.00	56,930	1.00	56,930	
social worker i, health svcs	1.00	46,638	1.00	48,012	1.00	48,012	
admin officer ii	.00	0	1.00	36,280	1.00	36,280	
art therapist supervisor	.00	37,482	1.00	49,468	1.00	49,468	
psychology associate iii master	1.00	51,646	1.00	53,359	1.00	53,359	
registered dietitian ii	1.00	45,262	1.00	46,769	1.00	46,769	
therapeutic recreator superviso	1.00	51,353	1.00	53,359	1.00	53,359	
art therapist ii	3.00	61,255	1.00	43,118	1.00	43,118	
music therapist ii	1.00	39,576	1.00	40,814	1.00	40,814	
therapeutic recreator ii	1.00	44,099	1.00	45,560	1.00	45,560	
admin spec iii	1.00	44,485	1.00	46,055	1.00	46,055	
therapeutic recreator i	.00	0	1.00	32,091	1.00	32,091	
licensed practical nurse iii ad	4.00	111,377	3.00	127,924	3.00	127,924	
licensed practical nurse iii ld	4.00	175,147	4.00	196,320	4.00	196,320	
licensed practical nurse ii	7.50	315,922	7.50	312,527	7.50	312,527	
licensed practical nurse i	1.00	12,049	1.00	33,574	1.00	33,574	
volunteer activities coord ii	1.00	39,397	1.00	40,630	1.00	40,630	
police officer supervisor	1.00	57,126	1.00	58,236	1.00	58,236	
police officer ii	4.00	178,660	4.00	182,130	4.00	182,130	
hlth records tech supv	1.00	34,391	1.00	34,788	1.00	34,788	
personnel associate ii	1.00	42,692	1.00	44,052	1.00	44,052	
hlth records reviewer	2.00	71,472	2.00	72,297	2.00	72,297	
activity therapy associate iii	5.00	184,338	5.00	186,319	5.00	186,319	
hlth records tech ii	2.00	56,667	2.00	60,602	2.00	60,602	
work adjustment associate iii	1.00	37,745	1.00	38,180	1.00	38,180	
direct care asst ii	28.00	726,736	35.00	1,017,494	35.00	1,017,494	
direct care asst i	6.00	81,935	.00	0	.00	0	
management associate	1.00	46,701	1.00	48,162	1.00	48,162	
volunteer activities coord supv	1.00	48,309	1.00	50,015	1.00	50,015	
fiscal accounts clerk superviso	1.00	44,658	1.00	46,055	1.00	46,055	
admin aide	2.00	111,469	2.00	86,502	2.00	86,502	
office secy iii	3.00	114,619	3.00	117,900	3.00	117,900	
fiscal accounts clerk ii	2.00	73,546	2.00	74,395	2.00	74,395	
office secy ii	1.00	43	.00	0	.00	0	
office services clerk lead	1.00	36,399	1.00	36,820	1.00	36,820	
services specialist	1.00	36,925	1.00	37,495	1.00	37,495	
buyers clerk	1.00	35,480	1.00	35,890	1.00	35,890	
office services clerk	2.00	70,350	2.00	71,163	2.00	71,163	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance Symbol
m00107 Eastern Shore Hospita	l Center					
m0010701 Services and Institut:	ional Operation	ıs				
telephone operator ii	2.00	62,178	2.00	65,812	2.00	65,812
maint chief iv non lic	1.00	- 133	.00	0	.00	0
maint chief iii lic	1.00	42,065	1.00	32,091	1.00	32,091
refrigeration mechanic	1.00	29,931	1.00	28,434	1.00	28,434
electrician	2.00	74,812	2.00	75,675	2.00	75,675
steam fitter	1.00	37,745	1.00	38,180	1.00	38,180
housekeeping supv i	.00	26,130	1.00	32,323	1.00	32,323
building services worker	6.60	148,362	5.60	147,157	5.60	147,157
TOTAL m0010701*	179.10	8,272,602	178.10	8,833,321	178.10	8,833,321
TOTAL m00107 **	179.10	8,272,602	178.10	8,833,321	178.10	8,833,321

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
m00108 Springfield Hospital Cen	iter						
m0010801 Services and Institution	al Operation	ıs					
physician program manager iii	1.00	188,696	1.00	196,124	1.00	196,124	
prgm mgr senior iii	1.00	108,946	1.00	113,327	1.00	113,327	
dir nursing psych	1.00	83,141	1.00	84,756	1.00	84,756	
asst supt iii state hospital	1.00	82,774	1.00	85,697	1.00	85,697	
psychology services chief	1.00	79,072	1.00	81,864	1.00	81,864	
prgm admin iv hlth services	1.00	39,685	1.00	76,750	1.00	76,750	
therapy services mgr i	2.00	104,665	2.00	99,276	2.00	99,276	
administrator iii	2.00	85,204		111,880		111,880	
prgm admin iii hlth services	1.00	68,155	1.00	70,562		70,562	
registered dietitian dir hlth c		63,136		65,366		65,366	
physician clinical specialist	21.00	3,061,126		3,313,723		3,313,723	
physician clinical specialist	3.00	447,545	3.00	456,240	3.00	456,240	
physician supervisor	1.00	147,692	1.00	150,561	1.00	150,561	
physician clinical staff	5.50	526,171	5.00	601,586		601,586	
physician clinical staff	3.00	153,418		370,580		370,580	
dentist iii residential	1.00	106,967		111,178		111,178	
asst dir of nursing psych	3.00	239,426		244,182		244,182	
computer network spec mgr	1.00	69,253		71,699		71,699	
nursing education supervisor	1.00	26,384		52,950		52,950	
clinical nurse specialist psych		142,275	2.00	145,039		145,039	
fiscal services chief ii	1.00	67,400		69,780		69,780	
nursing instructor	4.00	249,167		272,783		272,783	
psychologist ii	15.50	1,013,333		1,227,538	17.00	1,227,538	
registered nurse manager psych	13.00	888,322		949,534	13.00		
social work manager, health svo		•		•		949,534	
•		38,488		68,457		68,457	
occupational therapist supervis		326,602		337,544		337,544	
personnel administrator ii	1.00	39,836		59,421	1.00	59,421	
prgm admin iii mental hlth	1.00	66,863		69,224		69,224	
psychologist i	2.00	93,687		0		0	
registered nurse supv med	1.00	67,905		69,224		69,224	
registered nurse supv psych	12.00	775,923		822,423		822,423	
social work prgm admin, health	1.00	27,664		46,563		46,563	
administrator ii	1.00	62,635		64,847		64,847	
a/d professional counselor adva		51,782		53,610		53,610	
computer network spec ii	2.00	105,626		109,355		109,355	
fiscal services officer ii	1.00	28,702		62,417		62,417	
occupational therapist lead/adv		488,578		495,464		495,464	
psychology associate doctorate	2.00	47,334		87,450		87,450	
registered nurse charge med	1.00	5,735		0		0	
registered nurse charge psych	58.00	2,575,800		2,793,692		2,793,692	
social work supv health svcs	4.00	174,000		224,446		224,446	
staff atty i attorney general	1.00	0		0		0	
police chief i	1.00	56,695		58,696		58,696	
administrator i	1.00	54,386	1.00	56,306	1.00	56,306	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
m00108 Springfield Hospital Cen	ter						
m0010801 Services and Institution		ıs					
comm hlth educator iii	1.00	50,413	1.00	52,192	1.00	52,192	
computer network spec i	1.00	. 0		. 0	.00	, o	
occupational therapist ii	2.00	162,459	3.00	165,129	3.00	165,129	
personnel officer iii	1.00	65,726	1.00	61,927	1.00	61,927	
prgm admin i mental hlth	1.00	58,571	1.00	60,757	1.00	60,757	
registered nurse	45.50	2,394,210	59.50	3,014,137	59.50	3,014,137	
social worker ii, health svcs	16.50	891,046	17.50	965,598	17.50	965,598	
activity therapy manager	1.00	54,988	1.00	56,930	1.00	56,930	
admin officer iii	2.00	50,971	1.00	52,770	1.00	52,770	
chaplain	1.00	47,444	1.00	48,928	1.00	48,928	
computer network spec trainee	.00	4,599	1.00	38,594	1.00	38,594	
coord spec prgms hlth serv iv m	1.00	51,946	1.00	53,780	1.00	53,780	
maint supv ii non lic	.00	0	1.00	52,770	1.00	52,770	
occupational therapist institut	.00	29,569	1.00	52,770	1.00	52,770	
personnel officer ii	1.00	53,834	1.00	55,859	1.00	55,859	
registered dietitian iii	2.00	104,444		118,357	2.00	118,357	
research statistician ii	1.00	40,227	1.00	41,485	1.00	41,485	
social worker i, health svcs	5.00	184,598	4.00	173,617	4.00	173,617	
a/d associate counselor	2.00	99,400	2.00	102,827	2.00	102,827	
a/d professional counselor prov	1.00	2,253		36,280	1.00	36,280	
emp training spec ii	1.00	37,120	1.00	37,603	1.00	37,603	
maint supv i non lic	1.00	33,628	1.00	36,280	1.00	36,280	
music therapist supervisor	1.00	51,539	1.00	53,359	1.00	53,359	
registered dietitian ii	.00	12,601	1.00	55,422	1.00	55,422	
therapeutic recreator superviso	3.00	120,273	2.00	106,718	2.00	106,718	
art therapist ii	2.50	43,422	1.00	42,333	1.00	42,333	
coord spec prgms hlth serv ii h	1.00	42,585	1.00	43,917	1.00	43,917	
dance therapist ii	.50	24,155	.50	25,008	.50	25,008	
music therapist ii	4.00	115,666	3.00	116,596	3.00	116,596	
therapeutic recreator ii	13.00	547,476	12.00	557,851	12.00	557,851	
work adjustment supervisor	1.00	75,970	1.00	50,015	1.00	50,015	
a/d supervised counselor	1.00	39,998	1.00	41,250	1.00	41,250	
food service mgr ii	1.00	42,259	1.00	43,581	1.00	43,581	
therapeutic recreator i	.00	52,671	2.00	64,182	2.00	64,182	
work adjustment coordinator	4.00	169,947	4.00	174,672	4.00	174,672	
admin spec ii	1.00	14,205	1.00	30,200	1.00	30,200	
admin spec i	1.00	34,968	1.00	35,783	1.00	35,783	
psychologist intern	3.00	78,301	3.00	79,209	3.00	79,209	
agency buyer iv	1.00	42,585	1.00	43,917	1.00	43,917	
licensed practical nurse iii ad	30.50	1,229,835	29.50	1,340,706	29.50	1,340,706	
licensed practical nurse iii ld	1.00	-465	.00	0	.00	0	
licensed practical nurse ii	41.50	1,196,976	32.00	1,289,083	32.00	1,289,083	
licensed practical nurse i	14.00	658,865	27.50	993,733	27.50	993,733	
agency buyer i	2.00	76,800	2.00	78,479	2.00	78,479	

	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00108 Springfield Hospital Cen							
m0010801 Services and Institution	•		4 00	147.040	4 00	4.47 0.40	
occupational therapy asst ii	5.50 1.00	141,897		147,842		147,842	
services supervisor i		33,516		33,903		33,903	
occupational therapy asst i	1.00	21,989 902		26,783 0		26,783 0	
pharmacy technician	1.00			_			
police officer supervisor	1.00	57,126		58,236		58,236	
police officer iii	1.00	50,601		51,584		51,584	
police officer ii	2.00	75,318		111,438		111,438	
agency hith and safety spec ii	1.00	60,713		37,495		37,495	
agency hith and safety spec i	.00	3,965		25,239		25,239	
building security officer ii	5.00	137,608		151,813		151,813	
building security officer i	1.00	35,522		42,376		42,376	
building security officer train		474,776		762,768		762,768	
personnel associate iii	1.00	38,611		39,056		39,056	
hlth records tech supv	1.00	34,391		34,788		34,788	
activity therapy associate iii	6.00	232,911		215,403		215,403	
hlth records tech ii	7.50	230,582		252,796		252,796	
mental health assoc ii	1.00	30,357		30,790		30,790	
work adjustment associate iii	.50	18,271		31,895		31,895	
activity therapy associate ii	2.00	16,765		0		0	
hlth records tech i	1.00	31,655		32,226		32,226	
mental health assoc i	. 50	11,519		12,620		12,620	
direct care asst ii	133.50	3,225,292		3,421,085		3,421,085	
direct care asst i	28.00	433,266		412,721		412,721	
direct care trainee	13.00	164,984		211,880		211,880	
exec assoc i	1.00	51,539		53,359		53,359	
fiscal accounts clerk manager	2.00	97,592		99,466		99,466	
hlth records prgm mgr	1.00	45,350		46,769		46,769	
management associate	1.00	46,701		48,162		48,162	
volunteer activities coord supv		12,851		0		0	
fiscal accounts clerk superviso		20,162		32,091		32,091	
admin aide	2.00	81,036		82,815		82,815	
fiscal accounts clerk, lead	2.00	71,060		71,872		71,872	
office secy iii	9.00	369,190		393,784		393,784	
fiscal accounts clerk ii	1.00	29,389		29,728		29,728	
office secy ii	11.00	342,507		378,952		378,952	
office services clerk lead	1.00	33,869		34,260		34,260	
services specialist	1.00	0		0		0	
supply officer iv	1.00	38,435		38,879		38,879	
office services clerk	4.00	121,243		100,126		100,126	
office clerk ii	6.00	168,331		171,815		171,815	
office processing clerk ii	6.00	166,659		174,944		174,944	
supply officer ii	2.00	65,305	2.00	66,906	2.00	66,906	
cook ii	5.00	132,822		136,794	5.00	136,794	
office clerk i	.00	19,114	1.00	25,718	1.00	25,718	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
							••
m00108 Springfield Hospital Cen m0010801 Services and Institution		ns					
supply officer i	2.00	64,997	2.00	65,812	2.00	65,812	
telephone operator ii	5.00	158,849		160,683		160,683	
automotive services supv	2.00	55,589		82,654		82,654	
maint chief iii non lic	5.00	219,460		179,416		179,416	
automotive services specialist	2.00	75,275		76,144		76,144	
electrician senior	2.00	76,641		•		77,526	
maint chief ii non lic	2.00	41,175	1.00	42,464	1.00	42,464	
obs print shop supv ii	1.00	. 0	.00	0	.00	0	
refrigeration mechanic	2.00	60,956	2.00	63,578	2.00	63,578	
carpenter trim	5.00	218,675	5.00	177,870	5.00	177,870	
chf steward/stewardess	.00	21,019	.00	0	.00	0	
electrician	1.00	31,899	1.00	33,650	1.00	33,650	
painter	3.00	162,257	4.00	143,261	4.00	143,261	
sheet metal worker	1.00	8,639	1.00	26,783	1.00	26,783	
steam fitter	2.00	75,693	3.00	100,006	3.00	100,006	
maint mechanic senior	2.00	27,672	1.00	27,992	1.00	27,992	
maint mechanic	1.00	27,746	1.00	25,478	1.00	25,478	
building services supervisor	.00	23,210	.00	0	.00	0	
housekeeping supv iv	2.00	72,330	2.00	71,701	2.00	71,701	
food service supv ii	6.00	186,328	6.00	203,728	6.00	203,728	
clothing service manager	.00	20,336	.00	0	.00	0	
service work supv	1.00	33,970	1.00	34,363	1.00	34,363	
groundskeeper lead	1.00	25,424	1.00	25,718	1.00	25,718	
patient/client driver	12.00	364,903	12.00	369,114	12.00	369,114	
building services worker	33.00	828,537	29.00	781,757	29.00	781,757	
food service assistant	1.00	4,612	.00	0	.00	0	
food service worker	38.00	887,618	39.00	921,816	39.00	921,816	
groundskeeper	1.00	20,946	1.00	21,188	1.00	21,188	
linen service worker	1.00	47,749	1.00	30,416	1.00	30,416	
TOTAL m0010801*	824.50	33,536,469	813.50	36,921,013	813.50	36,921,013	
TOTAL m00108 **	824.50	33,536,469	813.50	36,921,013	813.50	36,921,013	

	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00109 Spring Grove Hospital Ce							
m0010901 Services and Institution	•						
physician program manager iv	1.00	187,031		194,042		194,042	
physician program manager iii	1.00	158,271	1.00	174,758	1.00	174,758	I
dir nursing	1.00	89,696	1.00	91,438	1.00	91,438	
dir nursing psych	3.00	180,674	2.00	193,616	2.00	193,616	
asst supt iii state hospital	1.00	84,519	1.00	87,334	1.00	87,334	
psychology services chief	1.00	78,886	1.00	81,864		81,864	
therapy services mgr i	1.00	74,265	1.00	76,750	1.00	76,750	
administrator iii	1.00	40,385	1.00	71,926	1.00	71,926	
registered dietitian dir hlth c	.00	15,999	1.00	69,224	1.00	69,224	
physician clinical specialist	21.00	2,917,332	22.00	3,440,929	22.00	3,440,929	
physician clinical specialist	4.00	612,336	4.00	624,233	4.00	624,233	
physician supervisor	2.00	279,152	2.00	284,575	2.00	284,575	
physician supervisor	1.00	147,692	1.00	150,561	1.00	150,561	
physician clinical staff	3.00	136,914	2.00	231,006	2.00	231,006	
physician clinical staff	1.00	152	.00	0	.00	0	
dentist iii residential	. 60	60,028	.60	66,707	.60	66,707	
teacher apc plus 30	1.00	63,263	1.00	65,754	1.00	65,754	
asst dir of nursing psych	4.00	201,452	3.00	233,578	3.00	233,578	
librarian apc	1.00	74,462	1.00	77,542	1.00	77,542	
clinical nurse specialist psych	1.00	71,050	1.00	75,320	1.00	75,320	
computer network spec supr	1.00	71,389	1.00	73,910	1.00	73,910	
fiscal services chief ii	1.00	70,032	1.00	72,505	1.00	72,505	
nursing instructor	3.00	185,818	3.00	205,502	3.00	205,502	
psychologist ii	14.50	938,474	13.00	982,285	13.00	982,285	
registered nurse manager psych	6.00	326,507	6.00	394,916	6.00	394,916	
registered nurse quality imp ps	1.00	72,501	1.00	73,910	1.00	73,910	
social work manager, health svc	3.00	205,092	3.00	212,038	3.00	212,038	
occupational therapist supervis	1.00	68,297	1.00	70,562	1.00	70,562	
ph lab sci supervisor	1.00	59,591	1.00	61,729	1.00	61,729	
physical therapist supervisor	2.00	101,097	1.50	105,843	1.50	105,843	
psychologist i	.50	44,026	2.00	146,632	2.00	146,632	
registered nurse supv psych	20.00	1,266,727	20.00	1,328,621	20.00	1,328,621	
social work prgm admin, health	1.00	100,845	1.00	65,366	1.00	65,366	
administrator ii	1.00	52,568	1.00	54,635	1.00	54,635	
computer network spec ii	4.00	161,327	4.00	212,184	4.00	212,184	
maint supv iv	1.00	-167	.00	0	.00	0	
personnel administrator i	2.00	118,417	2.00	122,687	2.00	122,687	
prgm admin ii mental hlth	1.00	38,723	.00	0	.00	0	
psychology associate doctorate	1.00	83,460	1.50	85,125	1.50	85,125	
registered nurse charge med	6.00	369,806	6.00	382,639	6.00	382,639	
registered nurse charge psych	64.00	3,692,092		3,845,610	64.00	3,845,610	
social work supv health svcs	6.00	417,467	6.00	364,032	6.00	364,032	
social worker adv health svcs	1.00	59,388	1.00	61,239	1.00	61,239	
speech patholgst audiolgst iii	1.00	14,308	.00	0	.00	0	

	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
••••							
m00109 Spring Grove Hospital Ce							
m0010901 Services and Institution	al Operatio	ns					
police chief i	1.00	50,811	1.00	64,541	1.00	64,541	
administrator i	1.00	59,577	.80	52,454	.80	52,454	
a/d professional counselor	3.00	145,119	3.00	149,958	3.00	149,958	
multi-service center manager	1.00	62,944	1.00	60,757	1.00	60,757	
occupational therapist ii	2.00	160,112	3.00	166,376	3.00	166,376	
registered nurse	28.00	1,343,322	40.50	2,013,147	40.50	2,013,147	
social worker ii, health svcs	15.40	724,023	11.50	658,531	11.50	658,531	
social worker ii, health svcs	.00	0	.00	0	.00	0	
activity therapy manager	1.00	55,216	1.00	56,930	1.00	56,930	
admin officer iii	1.00	53,939	1.00	55,859	1.00	55,859	
chaplain	2.00	100,951	2.00	104,551	2.00	104,551	
food administrator iii	1.00	53,834	1.00	55,859	1.00	55,859	
occupational therapist institut	1.00	1,617		. 0	.00	. 0	
personnel officer ii	2.00	78,372	2.00	89,405	2.00	89,405	
registered dietitian iii	1.00	108,268		. 0	.00	0	
social worker i, health svcs	9.00	549,301	14.00	714,234	14.00	714,234	
art therapist supervisor	1.00	35,004		36,280	1.00	36,280	
coord spec prgms hlth serv iii	1.00	51,546	1.00	53,359	1.00	53,359	
dance therapist supervisor	1.00	51,646	1.00	53,359	1.00	53,359	
maint supv i non lic	1.00	50,571	1.00	52,356	1.00	52,356	
registered dietitian ii	4.00	190,103		266,548	5.00	266,548	
therapeutic recreator superviso		103,178	2.00	106,718	2.00	106,718	
art therapist ii	.50	0		0	.00	0	
music therapist ii	1.00	48,309	1.00	50,015	1.00	50,015	
personnel specialist	1.00	41,730	1.00	43,118	1.00	43,118	
therapeutic recreator ii	11.50	546,198	13.50	642,504	13.50	642,504	
admin spec iii	1.00	71,041	1.00	46,055	1.00	46,055	
food service mgr ii	4.00	162,400	4.00	166,875	4.00	166,875	
therapeutic recreator i	2.00	91,006	3.00	123,404	3.00	123,404	
work adjustment coordinator	1.00	45,474		46,911	1.00	46,911	
admin spec ii	1.00	41,090		42,464	1.00	42,464	
admin spec i	1.00	26,828	.00	0	.00	12,101	
psychologist intern	3.00	78,204		79,209	3.00	79,209	
agency buyer iv	1.00	43,541	1.00	44,731	1.00	44,731	
dental hygienist iii	1.60	23,870	.60	32,366	.60	32,366	
licensed practical nurse iii ad		225,177		226,101	5.00	226,101	
licensed practical nurse iii ld		116,667	3.00	124,007	3.00	124,007	
data communications tech i	1.00	41,308	1.00	42,789	1.00	42,789	
licensed practical nurse ii	47.00	•		· ·			
licensed practical nurse i	15.00	1,814,496 530,558	20.00	1,813,373	44.00	1,813,373	
services supervisor ii	1.00	•	1.00	623,797	20.00	623,797	
agency buyer i	1.00	39,845		40,939	1.00	40,939	
		35,375	1.00	35,783	1.00	35,783	
radiologic technologist ii	1.00	39,856		40,630	1.00	40,630	
services supervisor i	2.00	75,418	2.00	77,066	2.00	77,066	

m00109 Spring Grove Hospital Center m0010901 Services and Institutional Operations police officer supervisor 2.00 170,436 3.00 175,822 3.00 175,822 police officer supervisor 2.00 105,052 2.00 107,152 2.00 107,152 police officer ii 2.00 105,052 2.00 107,152 2.00 107,152 agency little and the supervisor 2.00 105,052 2.00 107,152 2.00 107,152 agency little and safety specii 1.00 27,745 1.00 38,180 1.00 38,180 building security officer ii 5.00 102,036 8.00 224,610 8.00 224,610 1.00 43,181 1.00 151,941 personnel associate iii 1.00 45,487 1.00 46,911 1.00 45,941 1.00 45,941 1.00 45,941 1.00 45,941 1.00 44,052 1.00 43,251 1.00 44,052 1.00 43,251 1.00 44,052 1.00 45,747 1.00 45	Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
mod00001 Services and Institutional Operations police officer supervisor 2.00 170,436 3.00 175,822 3.00 175,822 police officer supervisor 2.00 105,052 2.00 107,152 2.00 107,152 police officer ii 2.00 105,052 2.00 107,152 2.00 107,152 police officer ii 3.00 227,127 6.00 265,398 6.00 285,398 agency hith and safety spec ii 1.00 37,745 1.00 38,180 1.00 38,180 building security officer ii 5.00 162,036 8.00 224,610 8.00 224,610 police and security officer ii 1.00 50,951 1.00 51,941 1.00 51,941 personnel associate iii 1.00 45,487 1.00 46,911 1.00 46,911 hith records teen supv 2.00 80,702 2.00 83,388 2.00 83,144 1.00 45,251 1.00 45,251 1.00 45,251 1.00 45,251 1.00 45,251 1.00 45,271 personnel associate ii 1.00 321,569 9.00 331,939 9.00 331,939 9.00 331,939 9.00 331,939 9.00 331,939 9.00 331,939 9.00 331,939 9.00 83,180 9.00 83,400 9.00 83,400 9.00 83,400 9.00 83,400 9.00 83,400 9.00 83,400 9.00 83,400 9.00 83,400 9.00 83,400 9.00 83,400 9.00 83,400 9.00 83,400 9.00 83,400 9.00 83,400 9.00 83,400 9.00 83,400 9.00 83,400 9.00 9.00 9.00 9.00 9.00 9.00 9.00 9	m00109 Spring Grove Hospital Ce	nter						
police officer supervisor police officer iii 2 .00 170,438 3.00 175,822 2.00 107,152 police officer iii 2 .00 105,052 2.00 107,152 police officer iii 6.00 227,127 6.00 285,398 6.00 265,398 agency h1th and safety spec ii 1.00 37,745 1.00 38,180 1.00 38,180 1.00 224,610 camh specialist ii 1.00 50,951 1.00 51,941 1.00 51,941 personnel associate iii 1.00 45,487 1.00 44,911 1.00 46,911 h1th records tech supv 2.00 80,702 2.00 83,388 2.00 83,388 0.00 05-contract services asst ii 1.00 42,804 1.00 44,052 1.00 44,052 camh associate iii 1.00 42,804 1.00 44,052 1.00 44,052 camh associate ii 1.00 40,123 1.00 41,378 1.00 41,378 activity therapy associate ii 1.00 40,123 1.00 41,378 1.00 41,378 activity therapy associate ii 1.00 40,123 1.00 45,487 11.00 45,747 personnel associate ii 1.00 61,112 1.00 26,783 1.00 26,783 work adjustment associate ii 1.00 35,447 1.00 45,747 11.00 45,747 personnel clerk 1.00 16,112 1.00 26,783 1.00 26,783 1.00 26,783 1.00 38,180 1.00 38,18	, ,		ıs					
police officer iii 2.00 105,052 2.00 107,152 2.00 107,152 agency hith and safety spec ii 1.00 37,745 1.00 38,180 1.00 38,180 building security officer ii 5.00 152,058 8.00 224,610 8.00 224,610 camh specialist ii 1.00 45,487 1.00 46,911 1.00 151,941 1.00 151,941 1.00 46,911 1.00 47,052 camh associate iii 1.00 42,804 1.00 44,052 camh associate iii 1.00 40,123 1.00 41,373 1.00 41,378 activity therapy associate iii 1.00 40,123 1.00 41,373 1.00 41,378 activity therapy associate iii 1.00 38,826 11.00 405,747 11.00 405,747 personnel clerk 1.00 16,112 1.00 26,783 work adjustment associate iii 1.00 37,745 1.00 38,180 1.00 26,783 work adjustment associate iii 1.00 37,745 1.00 38,180 1.00 38,180 1.00 38,180 1.00 38,880 1.00 35,890 direct care asst ii 155.00 4,531,255 143.00 4,561,783 143.00 4,561,783 direct care trainee 15.00 344,150 16.00 38,900 44,886 2.00 44,886 direct care trainee 15.00 344,150 16.00 38,900 44,561,783 direct care trainee 15.00 344,150 16.00 38,900 81,60 389,008 16.00 389,008 160 071 100 46,408 1.00 46,408 1.00 46,408 1.00 46,408 1.00 46,408 1.00 46,408 1.00 46,408 1.00 46,408 1.00 46,408 1.00 46,408 1.00 46,408 1.00 46,408 1.00 46,408 1.00 46,408 1.00 46,408 1.00 46,408 1.00 46,408 1.00 48,408 1.00 46		•		3.00	175,822	3.00	175,822	
police officer ii 6.00 227,127 6.00 265,398 6.00 265,398 agency hith and safety spec ii 1.00 37,745 1.00 38,180 building security officer ii 5.00 162,038 8.00 224,810 8.00 224,810 camh specialist ii 1.00 50,951 1.00 51,941 1.00 51,941 personnel associate iii 1.00 45,487 1.00 46,911 1.00 46,911 hlth records tech supv 2.00 80,702 2.00 83,388 2.00 83,388 0.00 cobs-contract services asst ii 1.00 42,020 1.00 43,251 personnel associate iii 1.00 42,020 1.00 44,052 1.00 44,052 camh associate iii 1.00 25,858 1.00 35,144 1.00 45,147 1.00 41,378 activity therapy associate ii 9.00 321,569 9.00 331,939 9.00 3	•		-		•		•	
agency hith and safety spec ii	police officer ii	6.00	•		265,398	6.00	•	
building security officer ii 5.00 182,038 8.00 224,610 8.00 224,610 camh specialist ii 1.00 50,951 1.00 51,941 1.00 51,941 personnel associate iii 1.00 45,467 1.00 46,911 1.00 46,911 hlth records tech supv 2.00 80,702 2.00 83,388 2.00 83,388 2.00 83,089 9.00 331,939 9.00 331,9	agency hith and safety spec ii	1.00	•		-		•	
camb specialist ii 1.00 50,951 1.00 51,941 1.00 51,941 hth records tech supv 2.00 80,702 2.00 83,388 2.00 83,388 obs-contract services asst ii 1.00 42,020 1.00 43,251 1.00 43,251 personnel associate iii 1.00 42,020 1.00 43,251 1.00 43,251 personnel associate iii 1.00 42,804 1.00 44,052 1.00 43,251 personnel associate iii 1.00 25,858 1.00 35,144 1.00 35,144 personnel associate ii 9.00 321,569 9.00 331,939 9.00 331,939 hth records tech ii 11.00 398,826 11.00 405,747 11.00 405,747 personnel clerk 1.00 16,112 1.00 26,783 work adjustment associate iii 1.00 37,745 1.00 38,180 1.00 38,180 hth records tech ii 1.00 37,745 1.00 38,180 1.00 38,180 hth records tech ii 1.00 37,447 1.00 35,890 1.00 38,180 hth records tech ii 1.00 37,447 1.00 35,890 1.00 35,890 direct care asst ii 1.00 35,407 1.00 35,890 1.00 35,890 direct care asst ii 1.00 34,155 143.00 4,561,783 direct care asst ii 1.00 34,150 16.00 339,008 hth records prym mgr 1.00 43,079 1.00 45,074 management associate 2.00 95,281 2.00 44,886 volunteer activities coord supy fiscal accounts clerk superviso 2.00 39,070 1.00 39,473 1.00 39,473 office supervisor 5.00 200,756 5.00 195,084 office services clerk lead 1.00 33,386 .00 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		5.00	•		•		•	
personnel associate iii 1.00 45,487 1.00 46,911 1.00 48,911 1.00 48,911 1.00 48,911 1.00 48,911 1.00 43,281 1.00 83,388 0bs-contract services asst ii 1.00 42,020 1.00 43,281 1.00 43,281 1.00 43,281 1.00 43,281 1.00 44,062 camh associate iii 1.00 42,804 1.00 5,144 1.00 35,145 1.00 31,399 9.00 31,399 9.10 35,490 9.10 35,490 9.10 35,490 9.10 35,490 9.10 35,490 9.10 35,490 9.10 35,490 9.10 35,490 9.10 35,490 9.10 35,490 9.10 35,490 9.10 35,490 9.10 35,490 9.10 35,490 9.10 35,490 9.10 35,490 9.10 9.10 35,490 9.10 9.10 35,490 9.10 9.10 9.10 9.10 9.10 9.10 9.10 9.	camh specialist ii	1.00	-		•		•	
Name	personnel associate iii	1.00	-		•	1.00	•	
obs-contract services asst ii 1.00 42,020 1.00 43,251 1.00 43,251 personnel associate ii 1.00 42,804 1.00 44,052 1.00 44,052 camh associate iii 1.00 40,123 1.00 41,378 1.00 41,378 activity therapy associate iii 9.00 321,569 9.00 331,399 9.00 331,939 hlth records tech ii 11.00 16,112 1.00 40,747 11.00 405,747 11.00 405,747 personnel clerk 1.00 16,112 1.00 26,783 1.00 28,783 work adjustment associate iii 1.00 35,407 1.00 35,890 1.00 38,180 1.00 38,180 hlth records tech i 1.00 4,531,255 143.00 4,561,783 143.00 4,561,783 direct care asst ii 0.0 8,879 2.00 44,896 2.00 44,896 direct care trainee 15.00 341,50 16.00 339,008 16.0	hlth records tech supv	2.00	<u>-</u>		*		•	
personnel associate ii 1.00 42,804 1.00 34,052 1.00 44,052 camh associate ii 1.00 40,123 1.00 35,144 1.00 35,144 personnel associate ii 1.00 40,123 1.00 41,378 1.00 41,378 activity therapy associate iii 9.00 321,569 9.00 331,939 9.00 331,939 9.00 331,939 hlth records tech ii 11.00 398,826 11.00 405,747 11.00 405,747 personnel clerk 1.00 16,112 1.00 26,783 1.00 26,783 work adjustment associate iii 1.00 37,745 1.00 38,180 1.00 38,180 1.00 38,180 hlth records tech ii 1.00 35,407 1.00 38,890 1.00 38,890 direct care asst ii 155.00 45,3525 143.00 4,661,783 143.00 4,561,783 direct care asst ii 155.00 344,150 16.00 339,008 16.00 339,008 hlth records prgm mgr 1.00 44,4150 16.00 339,008 16.00 339,008 hlth records prgm mgr 1.00 44,4150 16.00 339,008 16.00 339,008 hlth records prgm mgr 1.00 44,4913 1.00 45,074 1.00 45,074 management associate 2.00 95,281 2.00 98,160 2.00 98,160 office manager 1.00 44,913 1.00 46,408 1.00 48,408 volunteer activities coord supv 2.00 96,511 2.00 100,030 2.00 100,030 fiscal accounts clerk superviso 2.00 39,070 1.00 39,473 1.00 39,473 office secy ii 3.00 81,839 2.00 82,756 2.00 82,756 15cal accounts clerk ii 5.00 220,756 5.00 195,084 5.00 195,084 office secy ii 13.00 43,8095 12.00 41,665 29.00 1,012,180 29.00 1,012,180 cord fice secy ii 13.00 33,970 1.00 33,473 1.00 39,473 office secy ii 13.00 33,970 1.00 33,980 1.00 33,463 1.00 44,1564 12.00 441,56	-	1.00					· · · · · · · · · · · · · · · · · · ·	
canh associate iii 1.00 25,858 1.00 35,144 1.00 35,144 personnel associate i 1.00 40,123 1.00 41,378 1.00 41,378 activity therapy associate iii 9.00 321,559 9.00 331,939 9.00 331,939 hlth records tech ii 11.00 398,826 11.00 405,747 11.00 455,747 work adjustment associate iii 1.00 37,745 1.00 38,180 1.00 38,180 hlth records tech i 1.00 35,407 1.00 35,890 1.00 35,890 direct care asst ii 1.50 4,531,255 143.00 4,561,783 143.00 4,561,783 direct care asst i .00 8,879 2.00 44,896 2.00 44,896 2.00 44,896 2.00 44,896 direct care trainee 15.00 434,150 16.00 339,008 16.00 339,008 16.00 339,008 16.00 339,008 16.00 339,008 16.00	personnel associate ii	1.00	•		•		•	
activity therapy associate iii 9.00 321,569 9.00 331,939 9.00 331,939 hlth records tech ii 11.00 398,826 11.00 405,747 11.00 405,747 personnel clerk 1.00 16,112 1.00 26,783 1.00 26,783 work adjustment associate iii 1.00 37,745 1.00 38,180 1.00 38,180 hlth records tech 1 1.00 35,407 1.00 35,890 1.00 35,890 direct care asst ii 155.00 4,531,255 143.00 4,561,783 143.00 4,561,783 direct care asst ii .00 8,879 2.00 44,896 2.00 44,896 direct care trainee 15.00 344,150 16.00 339,008 16.00 339,008 hlthrocords prgm mgr 1.00 43,079 1.00 45,074 1.00 45,074 management associate 2.00 95,281 2.00 98,160 2.00 98,160 office manager 1.00 44,913 1.00 46,408 1.00 46,408 volunteer activities coord supv 2.00 96,511 2.00 100,030 2.00 100,030 fiscal accounts clerk superviso 2.00 120,323 3.00 131,551 3.00 131,551 admin aide 2.00 39,070 1.00 39,473 1.00 39,473 office supervisor 5.00 200,756 5.00 195,084 6.00 195,084 office secy iii 3.00 438,095 12.00 441,564 4.20 0.00 441,564 office secy iii 13.00 438,095 12.00 441,564 12.00 441,564 office secy ii 13.00 438,095 12.00 441,564 12.00 441,564 office secy ii 13.00 33,386 .00 0 0.00 0 0 0 0 0 0 0 0 0 0 0 0 0 0	camh associate iii	1.00	•		•		•	
activity therapy associate iii 9.00 321,569 9.00 331,939 9.00 331,939 hlth records tech ii 11.00 398,826 11.00 405,747 11.00 405,747 personnel clerk 1.00 16,112 1.00 26,783 1.00 26,783 work adjustment associate iii 1.00 37,745 1.00 38,180 1.00 38,180 hlth records tech 1 1.00 35,407 1.00 36,890 1.00 35,890 direct care asst ii 155.00 4,531,255 143.00 4,561,783 143.00 4,561,783 direct care asst ii .00 8,879 2.00 44,896 2.00 44,896 direct care asst ii .00 344,150 16.00 339,008 16.00 339,008 hlth records prgm mgr 1.00 43,079 1.00 45,074 1.00 45,074 management associate 2.00 95,281 2.00 98,160 2.00 98,160 office manager 1.00 44,913 1.00 46,408 1.00 46,408 volunteer activities coord supv 2.00 96,511 2.00 100,030 2.00 100,030 fiscal accounts clerk superviso 2.00 120,323 3.00 131,551 3.00 131,551 admin aide 2.00 39,070 1.00 39,473 1.00 39,473 office supervisor 5.00 200,756 5.00 195,084 6.00 195,084 office secy iii 3.00 438,095 12.00 441,564 6.00 195,084 office secy iii 13.00 438,095 12.00 441,564 6.00 195,084 office secy ii 13.00 438,095 12.00 441,564 12.00 441,564 office services clerk lead 1.00 33,386 .00 0 0 .00 0 0 0 0 0 0 0 0 0 0 0 0 0	personnel associate i	1.00	•		•		•	
hlth records tech ii 11.00 398,828 11.00 405,747 11.00 405,747 personnel clerk 1.00 16,112 1.00 26,783 1.00 28,783 work adjustment associate iii 1.00 35,407 1.00 38,180 1.00 35,890 hlth records tech i 1.00 35,407 1.00 35,890 1.00 35,890 direct care asst i .00 8,879 2.00 44,896 2.00 44,896 direct care trainee 15.00 344,150 16.00 339,008 16.00 339,008 hlth records prgm mgr 1.00 43,079 1.00 45,074 1.00 45,074 management associate 2.00 95,281 2.00 39,160 2.00 98,160 office manager 1.00 44,913 1.00 46,408 1.00 46,408 volunteer activities coord supv 2.00 39,070 1.00 39,473 1.00 39,473 difice supervisor 5.00	activity therapy associate iii	9.00	=		-		· · · · · · · · · · · · · · · · · · ·	
personnel clerk 1.00 16,112 1.00 28,783 1.00 28,783 1.00 28,783 work adjustment associate iii 1.00 37,745 1.00 38,180 1.00 35,890 1.00 35,890 direct care asst ii 155.00 4,531,255 143.00 4,661,783 143.00 4,561,783 direct care asst ii 0.0 8,879 2.00 44,896 2.00 44,896 2.00 44,896 direct care trainee 15.00 34,4150 16.00 339,008 hlth records prgm mgr 1.00 43,079 1.00 45,074 management associate 2.00 95,281 2.00 98,180 2.00 98,180 2.00 98,180 0.00 98	hlth records tech ii	11.00	-		-		•	
work adjustment associate iii 1.00 37,745 1.00 38,180 1.00 38,180 Althr records tech i 1.00 35,407 1.00 38,890 1.00 38,890 direct care asst ii 155.00 4,531,255 143.00 4,561,783 143.00 4,561,783 direct care trainee 15.00 344,150 16.00 339,008 16.00 339,008 hlth records prgm mgr 1.00 43,079 1.00 45,074 1.00 45,074 management associate 2.00 95,281 2.00 98,160 2.00 98,160 office manager 1.00 44,913 1.00 46,408 1.00 46,408 volunteer activities coord supv 2.00 96,511 2.00 100,030 2.00 100,030 fiscal accounts clerk superviso 2.00 39,070 1.00 39,473 1.00 33,473 office supervisor 5.00 200,756 5.00 195,084 5.00 195,084 office secy iii	personnel clerk	1.00	•		•		•	
hlth records tech i 1.00 35,407 1.00 35,890 1.00 35,890 direct care asst ii 155.00 4,531,255 143.00 4,561,783 143.00 4,561,783 direct care asst i .00 8,879 2.00 44,896 2.00 44,896 direct care asst i .00 8,879 2.00 44,896 2.00 44,896 direct care trainee 15.00 344,150 16.00 339,008 16.00 339,008 hlth records prgm mgr 1.00 43,079 1.00 45,074 1.00 45,074 management associate 2.00 95,281 2.00 98,160 2.00 98,160 office manager 1.00 44,913 1.00 46,408 1.00 46,408 volunteer activities coord supv 2.00 96,511 2.00 100,030 2.00 100,030 fiscal accounts clerk superviso 2.00 120,323 3.00 131,551 3.00 131,551 admin aide 2.00 39,070 1.00 39,473 1.00 39,473 office supervisor 5.00 200,756 5.00 195,084 5.00 195,084 office secy ii 3.00 81,839 2.00 82,756 2.00 82,756 fiscal accounts clerk ii 5.00 122,763 3.00 116,637 3.00 116,637 office secy ii 13.00 438,095 12.00 441,564 12.00 441,564 office secy ii 13.00 438,095 12.00 441,564 12.00 441,564 office secy ii 2.50 83,516 2.50 84,714 2.50 84,714 office services clerk 34.00 1,024,605 29.00 1,012,180 29.00 1,012,180 office clerk ii 5.00 154,501 5.00 157,506 5.00 157,506 5.00 157,506 5.00 157,506 5.00 157,506 5.00 157,506 5.00 189,076 office clerk ii 1.00 33,370 1.00 33,386 0.00 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	work adjustment associate iii		-		•		•	
direct care asst ii 155.00 4,531,255 143.00 4,561,783 143.00 4,561,783 direct care asst i .00 8,879 2.00 44,896 2.00 44,896 direct care trainee 15.00 344,150 16.00 339,008 16.00 339,008 hlth records prgm mgr 1.00 43,079 1.00 45,074 1.00 45,074 management associate 2.00 95,281 2.00 98,160 2.00 98,160 office manager 1.00 44,913 1.00 46,408 1.00 46,408 volunteer activities coord supv 2.00 96,511 2.00 100,030 2.00 100,030 fiscal accounts clerk superviso 2.00 120,323 3.00 131,551 3.00 131,551 admin aide 2.00 39,070 1.00 39,473 1.00 39,473 office supervisor 5.00 200,756 5.00 195,084 5.00 195,084 office secy ii 3.00	•	1.00	•		•		•	
direct care asst i .00 8,879 2.00 44,896 2.00 44,896 direct care trainee 15.00 344,150 16.00 339,008 16.00 339,008 hlth records prgm mgr 1.00 43,079 1.00 45,074 1.00 45,074 management associate 2.00 95,281 2.00 98,160 2.00 98,160 office manager 1.00 44,913 1.00 46,408 1.00 46,408 volunteer activities coord supv 2.00 96,511 2.00 100,030 2.00 100,030 fiscal accounts clerk superviso 2.00 120,323 3.00 131,551 3.00 131,551 admin aide 2.00 39,070 1.00 39,473 1.00 39,473 office supervisor 5.00 200,756 5.00 195,084 5.00 195,084 office secy ii 3.00 81,839 2.00 82,756 2.00 82,756 fiscal accounts clerk iii 5.00 1			•		•		•	
direct care trainee 15.00 344,150 16.00 339,008 16.00 339,008 16.00 339,008 16.10 339,008 16.00 339,008 16.00 339,008 16.00 339,008 16.00 339,008 16.00 339,008 16.00 45,074 1.00 45,074 1.00 45,074 1.00 45,074 1.00 45,074 1.00 46,408 1.00 46,408 1.00 46,408 1.00 46,408 1.00 46,408 1.00 46,408 1.00 46,408 1.00 46,408 1.00 46,408 1.00 46,408 1.00 46,408 1.00 46,408 1.00 46,408 1.00 46,408 1.00 100,030 1.00	direct care asst i	.00	· · · · · · · · · · · · · · · · · · ·					
hlth records prgm mgr 1.00 43,079 1.00 45,074 1.00 45,074 management associate 2.00 95,281 2.00 98,160 2.00 98,160 office manager 1.00 44,913 1.00 46,408 1.00 46,408 volunteer activities coord supv 2.00 96,511 2.00 100,030 2.00 100,030 fiscal accounts clerk superviso 2.00 39,070 1.00 39,473 1.00 39,473 office supervisor 5.00 200,756 5.00 195,084 5.00 195,084 office secy iii 3.00 81,839 2.00 82,756 2.00 82,756 fiscal accounts clerk ii 5.00 122,763 3.00 116,637 3.00 116,637 office secy ii 13.00 438,095 12.00 441,564 12.00 441,564 office services clerk lead 1.00 33,386 .00 0 .00 0 office services clerk 34.00	direct care trainee	15.00						
management associate 2.00 95,281 2.00 98,160 2.00 98,160 office manager 1.00 44,913 1.00 46,408 1.00 46,408 volunteer activities coord supv 2.00 96,511 2.00 100,030 2.00 100,030 fiscal accounts clerk superviso 2.00 39,070 1.00 39,473 1.00 39,473 office supervisor 5.00 200,756 5.00 195,084 5.00 195,084 office secy iii 3.00 81,839 2.00 82,756 2.00 82,756 fiscal accounts clerk ii 5.00 122,763 3.00 116,637 3.00 116,637 office secy ii 13.00 438,095 12.00 441,564 12.00 441,564 office services clerk lead 1.00 33,386 .00 0 .00 0 office services clerk 34.00 1,024,605 29.00 1,012,180 29.00 1,012,180 office clerk ii 5.00	hlth records prgm mgr	1.00			•		•	
office manager 1.00 44,913 1.00 46,408 1.00 46,408 volunteer activities coord supv 2.00 96,511 2.00 100,030 2.00 100,030 fiscal accounts clerk superviso 2.00 120,323 3.00 131,551 3.00 131,551 admin aide 2.00 39,070 1.00 39,473 1.00 39,473 office supervisor 5.00 200,756 5.00 195,084 5.00 195,084 office secy iii 3.00 81,839 2.00 82,756 2.00 82,756 fiscal accounts clerk ii 5.00 122,763 3.00 116,637 3.00 116,637 office secy ii 13.00 438,095 12.00 441,564 12.00 441,564 office services clerk lead 1.00 33,386 .00 0 .00 0 0 office secy i 2.50 83,516 2.50 84,714 2.50 84,714 office services clerk 34.00 1,024,605 29.00 1,012,180 29.00 1,012,180 office clerk ii 5.00 154,501 5.00 157,506 5.00 157,506 supply officer ii 1.00 33,970 1.00 34,363 1.00 34,363 cook ii 7.00 189,271 6.00 180,076 6.00 180,076 office clerk i 1.00 5,587 .00 0 .00 0 0 supply officer i 3.00 91,958 2.00 64,646 2.00 64,646 maint chief iv lic 2.00 66,946 1.00 43,251 1.00 43,251 automotive services specialist 1.00 42,014 1.00 43,251 1.00 43,251 automotive services specialist 1.00 42,014 1.00 43,251 1.00 43,251 maint chief i non lic 1.00 30,496 .00 0 0 .00 0		2.00	•		•		•	
fiscal accounts clerk superviso 2.00 120,323 3.00 131,551 3.00 131,551 admin aide 2.00 39,070 1.00 39,473 1.00 39,473 office supervisor 5.00 200,756 5.00 195,084 5.00 195,084 office secy iii 3.00 81,839 2.00 82,756 2.00 82,756 ifiscal accounts clerk ii 5.00 122,763 3.00 116,637 3.00 116,637 office secy ii 13.00 438,095 12.00 441,564 12.00 441,564 office services clerk lead 1.00 33,386 .00 0 .00 0 .00 0 office secy i 2.50 83,516 2.50 84,714 2.50 84,714 office services clerk 34.00 1,024,605 29.00 1,012,180 29.00 1,012,180 office clerk ii 5.00 154,501 5.00 157,506 supply officer ii 1.00 33,970 1.00 34,363 1.00 34,363 cook ii 7.00 189,271 6.00 180,076 6.00 180,076 office clerk i 3.00 91,958 2.00 64,646 2.00 64,646 maint chief iv lic 2.00 66,946 1.00 45,560 1.00 45,560 maint chief iv non lic 4.00 179,965 4.00 185,900 4.00 185,900 maint chief iin non lic 5.00 190,466 4.00 174,422 4.00 174,422 automotive services specialist 1.00 30,496 .00 0 .00 0	office manager	1.00	•	1.00	•		•	
fiscal accounts clerk superviso 2.00 120,323 3.00 131,551 3.00 39,473 office supervisor 5.00 200,756 5.00 195,084 5.00 195,084 office secy iii 3.00 81,839 2.00 82,756 2.00 82,756 ifiscal accounts clerk ii 5.00 122,763 3.00 116,637 3.00 116,637 office secy ii 13.00 438,095 12.00 441,564 12.00 441,564 office services clerk lead 1.00 33,386 .00 0 .00 0 .00 0 office secy i 2.50 83,516 2.50 84,714 2.50 84,714 office services clerk 34.00 1,024,605 29.00 1,012,180 29.00 1,012,180 office clerk ii 5.00 154,501 5.00 157,506 supply officer ii 1.00 33,970 1.00 34,363 1.00 34,363 cook ii 7.00 189,271 6.00 180,076 6.00 180,076 office clerk i 3.00 91,958 2.00 64,646 2.00 64,646 maint chief iv lic 2.00 66,946 1.00 45,560 maint chief iv non lic 4.00 179,965 4.00 185,900 4.00 185,900 maint chief iin on lic 5.00 190,466 4.00 174,422 automotive services specialist 1.00 30,496 .00 0 .00 0 .00 0	volunteer activities coord supv	2.00	•		•		•	
admin aide 2.00 39,070 1.00 39,473 1.00 39,473 office supervisor 5.00 200,756 5.00 195,084 5.00 195,084 office secy iii 3.00 81,839 2.00 82,756 2.00 82,756 fiscal accounts clerk ii 5.00 122,763 3.00 116,637 3.00 116,637 office secy ii 13.00 438,095 12.00 441,564 12.00 441,564 office services clerk lead 1.00 33,386 .00 0 .00 0 office services clerk 34.00 1,024,605 29.00 1,012,180 29.00 1,012,180 office clerk ii 5.00 154,501 5.00 157,506 5.00 157,506 supply officer ii 1.00 33,970 1.00 34,363 1.00 34,363 cook ii 7.00 189,271 6.00 180,076 6.00 180,076 office clerk i 1.00 5,587 .00	fiscal accounts clerk superviso	2.00	-		131,551	3.00	131,551	
office supervisor 5.00 200,756 5.00 195,084 5.00 195,084 office secy iii 3.00 81,839 2.00 82,756 2.00 82,756 fiscal accounts clerk ii 5.00 122,763 3.00 116,637 3.00 116,637 office secy ii 13.00 438,095 12.00 441,564 12.00 441,564 office services clerk lead 1.00 33,386 .00 0 .00 0 office services clerk 2.50 83,516 2.50 84,714 2.50 84,714 office services clerk 34.00 1,024,605 29.00 1,012,180 29.00 1,012,180 office clerk ii 5.00 154,501 5.00 157,506 5.00 157,506 supply officer ii 1.00 33,970 1.00 34,363 1.00 34,363 cook ii 7.00 189,271 6.00 180,076 6.00 180,076 office clerk i 1.00 5,587 .	admin aide	2.00	•		-		•	
office secy iii 3.00 81,839 2.00 82,756 2.00 82,756 fiscal accounts clerk ii 5.00 122,763 3.00 116,637 3.00 116,637 office secy ii 13.00 438,095 12.00 441,564 12.00 441,564 office services clerk lead 1.00 33,386 .00 0 .00 0 office secy i 2.50 83,516 2.50 84,714 2.50 84,714 office services clerk 34.00 1,024,605 29.00 1,012,180 29.00 1,012,180 office clerk ii 5.00 154,501 5.00 157,506 5.00 157,506 supply officer ii 1.00 33,970 1.00 34,363 1.00 34,363 cook ii 7.00 189,271 6.00 180,076 6.00 180,076 office clerk i 1.00 5,587 .00 0 .00 0 supply officer i 3.00 91,958 2.00 64,	office supervisor	5.00	200,756	5.00			•	
office secy ii 13.00 438,095 12.00 441,564 12.00 441,564 office services clerk lead 1.00 33,386 .00 0 .00 0 office secy i 2.50 83,516 2.50 84,714 2.50 84,714 office services clerk 34.00 1,024,605 29.00 1,012,180 29.00 1,012,180 office clerk ii 5.00 154,501 5.00 157,506 5.00 157,506 supply officer ii 1.00 33,970 1.00 34,363 1.00 34,363 cook ii 7.00 189,271 6.00 180,076 6.00 180,076 office clerk i 1.00 5,587 .00 0 .00 0 supply officer i 3.00 91,958 2.00 64,646 2.00 64,646 maint chief iv lic 2.00 66,946 1.00 45,560 1.00 45,560 maint chief iii non lic 4.00 179,965 4.00 185	office secy iii	3.00	81,839	2.00	82,756	2.00		
office secy ii 13.00 438,095 12.00 441,564 12.00 441,564 office services clerk lead 1.00 33,386 .00 0 .00 0 office secy i 2.50 83,516 2.50 84,714 2.50 84,714 office services clerk 34.00 1,024,605 29.00 1,012,180 29.00 1,012,180 office clerk ii 5.00 154,501 5.00 157,506 5.00 157,506 supply officer ii 1.00 33,970 1.00 34,363 1.00 34,363 cook ii 7.00 189,271 6.00 180,076 6.00 180,076 office clerk i 1.00 5,587 .00 0 .00 0 supply officer i 3.00 91,958 2.00 64,646 2.00 64,646 maint chief iv lic 2.00 66,946 1.00 45,560 1.00 45,560 maint chief iii non lic 4.00 179,965 4.00 185	fiscal accounts clerk ii	5.00	=		•		•	
office secy i 2.50 83,516 2.50 84,714 2.50 84,714 office services clerk 34.00 1,024,605 29.00 1,012,180 29.00 1,012,180 office clerk ii 5.00 154,501 5.00 157,506 5.00 157,506 supply officer ii 1.00 33,970 1.00 34,363 1.00 34,363 cook ii 7.00 189,271 6.00 180,076 6.00 180,076 office clerk i 1.00 5,587 .00 0 .00 0 supply officer i 3.00 91,958 2.00 64,646 2.00 64,646 maint chief iv lic 2.00 66,946 1.00 45,560 1.00 45,560 maint chief iv non lic 4.00 179,965 4.00 185,900 4.00 185,900 maint chief iii non lic 5.00 190,466 4.00 174,422 4.00 174,422 automotive services specialist 1.00 30,496 .0	office secy ii	13.00					· ·	
office services clerk 34.00 1,024,605 29.00 1,012,180 29.00 1,012,180 office clerk ii 5.00 154,501 5.00 157,506 5.00 157,506 supply officer ii 1.00 33,970 1.00 34,363 1.00 34,363 cook ii 7.00 189,271 6.00 180,076 6.00 180,076 office clerk i 1.00 5,587 .00 0 .00 0 supply officer i 3.00 91,958 2.00 64,646 2.00 64,646 maint chief iv lic 2.00 66,946 1.00 45,560 1.00 45,560 maint chief iv non lic 4.00 179,965 4.00 185,900 4.00 185,900 maint chief iii non lic 5.00 190,466 4.00 174,422 4.00 174,422 automotive services specialist 1.00 30,496 .00 0 .00 0	office services clerk lead	1.00	33,386	.00	0	.00	. 0	
office clerk ii 5.00 154,501 5.00 157,506 5.00 157,506 supply officer ii 1.00 33,970 1.00 34,363 1.00 34,363 cook ii 7.00 189,271 6.00 180,076 6.00 180,076 office clerk i 1.00 5,587 .00 0 .00 0 supply officer i 3.00 91,958 2.00 64,646 2.00 64,646 maint chief iv lic 2.00 66,946 1.00 45,560 1.00 45,560 maint chief iv non lic 4.00 179,965 4.00 185,900 4.00 185,900 maint chief iii non lic 5.00 190,466 4.00 174,422 4.00 174,422 automotive services specialist 1.00 42,014 1.00 43,251 1.00 43,251 maint chief i non lic 1.00 30,496 .00 0 .00 0	office secy i	2.50	83,516	2.50	84,714	2.50	84,714	
supply officer ii 1.00 33,970 1.00 34,363 1.00 34,363 cook ii 7.00 189,271 6.00 180,076 6.00 180,076 office clerk i 1.00 5,587 .00 0 .00 0 supply officer i 3.00 91,958 2.00 64,646 2.00 64,646 maint chief iv lic 2.00 66,946 1.00 45,560 1.00 45,560 maint chief iv non lic 4.00 179,965 4.00 185,900 4.00 185,900 maint chief iii non lic 5.00 190,466 4.00 174,422 4.00 174,422 automotive services specialist 1.00 42,014 1.00 43,251 1.00 43,251 maint chief i non lic 1.00 30,496 .00 0 .00 0	office services clerk	34.00	1,024,605	29.00	1,012,180	29.00	1,012,180	
cook ii 7.00 189,271 6.00 180,076 6.00 180,076 office clerk i 1.00 5,587 .00 0 .00 0 supply officer i 3.00 91,958 2.00 64,646 2.00 64,646 maint chief iv lic 2.00 66,946 1.00 45,560 1.00 45,560 maint chief iv non lic 4.00 179,965 4.00 185,900 4.00 185,900 maint chief iii non lic 5.00 190,466 4.00 174,422 4.00 174,422 automotive services specialist 1.00 42,014 1.00 43,251 1.00 43,251 maint chief i non lic 1.00 30,496 .00 0 .00 0	office clerk ii	5.00	154,501	5.00	157,506	5.00	157,506	
office clerk i 1.00 5,587 .00 0 .00 0 supply officer i 3.00 91,958 2.00 64,646 2.00 64,646 maint chief iv lic 2.00 66,946 1.00 45,560 1.00 45,560 maint chief iv non lic 4.00 179,965 4.00 185,900 4.00 185,900 maint chief iii non lic 5.00 190,466 4.00 174,422 4.00 174,422 automotive services specialist 1.00 42,014 1.00 43,251 1.00 43,251 maint chief i non lic 1.00 30,496 .00 0 .00 0	supply officer ii	1.00	33,970	1.00	34,363	1.00	34,363	
office clerk i 1.00 5,587 .00 0 .00 0 supply officer i 3.00 91,958 2.00 64,646 2.00 64,646 maint chief iv lic 2.00 66,946 1.00 45,560 1.00 45,560 maint chief iv non lic 4.00 179,965 4.00 185,900 4.00 185,900 maint chief iii non lic 5.00 190,466 4.00 174,422 4.00 174,422 automotive services specialist 1.00 42,014 1.00 43,251 1.00 43,251 maint chief i non lic 1.00 30,496 .00 0 .00 0	cook ii	7.00	189,271	6.00	180,076	6.00	180,076	
maint chief iv lic 2.00 66,946 1.00 45,560 1.00 45,560 maint chief iv non lic 4.00 179,965 4.00 185,900 4.00 185,900 maint chief iii non lic 5.00 190,466 4.00 174,422 4.00 174,422 automotive services specialist 1.00 42,014 1.00 43,251 1.00 43,251 maint chief i non lic 1.00 30,496 .00 0 .00 0	office clerk i	1.00	5,587	.00			. 0	
maint chief iv non lic 4.00 179,965 4.00 185,900 4.00 185,900 maint chief iii non lic 5.00 190,466 4.00 174,422 4.00 174,422 automotive services specialist 1.00 42,014 1.00 43,251 1.00 43,251 maint chief i non lic 1.00 30,496 .00 0 .00 0	supply officer i	3.00	91,958	2.00	64,646	2.00	64,646	
maint chief iii non lic 5.00 190,466 4.00 174,422 4.00 174,422 automotive services specialist 1.00 42,014 1.00 43,251 1.00 43,251 maint chief i non lic 1.00 30,496 .00 0 .00 0	maint chief iv lic	2.00	66,946	1.00	45,560	1.00	45,560	
automotive services specialist 1.00 42,014 1.00 43,251 1.00 43,251 maint chief i non lic 1.00 30,496 .00 0 .00 0	maint chief iv non lic	4.00	179,965	4.00	185,900	4.00	185,900	
maint chief i non lic 1.00 30,496 .00 0 .00 0	maint chief iii non lic	5.00	190,466	4.00	174,422	4.00	174,422	
maint chief i non lic 1.00 30,496 .00 0 .00 0	automotive services specialist	1.00	42,014	1.00	43,251	1.00	43,251	
· · · · · · · · · · · · · · · · · · ·	maint chief i non lic	1.00	•		. 0	.00	. 0	
	stationary engineer 1st grade	2.00	77,863	2.00	79,072	2.00	79,072	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbo
					·		
00109 Spring Grove Hospital	Center						
0010901 Services and Instituti	onal Operation	าร					
carpenter trim	1.00	37,067	1.00	37,495	1.00	37,495	
chf steward/stewardess	1.00	37,067	1.00	37,495	1.00	37,495	
electrician	3.00	96,220	2.00	78,500	2.00	78,500	
locksmith	2.00	72,586	2.00	73,696	2.00	73,696	
painter	5.00	184,037	5.00	186,162	5.00	186,162	
plumber	1.00	34,482	1.00	34,881	1.00	34,881	
sheet metal worker	1.00	37,745	1.00	38,180	1.00	38,180	
steam fitter	1.00	34,976	1.00	35,516	1.00	35,516	
maint mechanic senior	8.00	204,227	6.00	200,828	6.00	200,828	
maint mechanic	3.00	89,888	3.00	91,154	3.00	91,154	
beauty operator	.50	13,767	.50	13,926	. 50	13,926	
building services supervisor	1.00	41,485	1.00	42,789	1.00	42,789	
food service supv ii	2.00	72,253		73,088	2.00	73,088	
grounds supervisor	1.00	36,127		36,544		36,544	
food service supv i	5.00	170,331	5.00	172,598	5.00	172,598	
housekeeping supv ii	1.00	34,589		34,988		34,988	
housekeeping supv i	2.00	61,340		62,048		62,048	
linen service supv	1.00	31,955		32,323		32,323	
patient/client driver	3.00	92,990		94,241		94,241	
building services worker	19.00	481,269		480,186		480,186	
cook i	.00	12,545		59,766		59,766	
food service worker	35.00	909,068		920,053		920,053	
linen service chief	1.00	30,607		30,961		30,961	
linen service worker	7.00	158,570		212,197		212,197	
TAL m0010901*	805.60	35,345,838	795.50	37,745,981	795.50	37,745,981	
OTAL m00109 **	805.60	35,345,838		37,745,981		37,745,981	

	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00l10 Clifton T. Perkins Hospi	t-1 Ot						
m0011001 Services and Institution	•		1 00	404 540	4 00	404 540	
physician program manager iii	1.00	174,638		181,513		181,513	
prgm mgr senior iii	1.00	109,006		113,327		113,327	
asst attorney general vi	1.00	90,222		60,290		60,290	
asst supt iii state hospital	1.00	84,523		84,089	1.00	84,089	
prgm mgr iii	.00	7,313		90,706		90,706	
psychology services chief	1.00	0		0		0	
therapy services mgr i	1.00	30,688		49,638	1.00	49,638	
registered dietitian dir hlth c		61,942		64,129		64,129	
physician clinical specialist	15.00	1,617,143		2,156,747		2,156,747	
physician clinical specialist	2.00	294,683		300,300		300,300	
physician clinical staff	3.00	471,516		418,722		418,722	
dentist iii, residential	1.00	109,052		113,327	1.00	113,327	
asst dir of nursing perkins	2.00	171,332		174,668		174,668	
nursing education supervisor pe		111,288		171,394		171,394	
clinical nurse specialist perki		0		52,950		52,950	
nursing instructor perkins	3.00	205,418		212,115		212,115	
registered nurse manager perkin		380,068	6.00	437,938	6.00	437,938	
librarian apc	1.00	39,786	1.00	50,917	1.00	50,917	
computer network spec supr	1.00	67,663		69,780	1.00	69,780	
fiscal services chief ii	1.00	72,751	1.00	75,320	1.00	75,320	
psychologist ii	4.50	192,593	3.00	200,278	3.00	200,278	
registered nurse supv perkins	12.00	725,043	12.00	848,011	12.00	848,011	
social work manager, health svc	1.00	66,996	1.00	69,780	1.00	69,780	
computer network spec lead	1.00	62,996	1.00	65,366	1.00	65,366	
occupational therapist supervis	1.00	67,329	1.00	70,562	1.00	70,562	
psychologist i	.50	40,265	2.50	121,910	2.50	121,910	
registered nurse charge perkins	27.00	1,742,272	33.00	2,133,753	33.00	2,133,753	
registered nurse supv psych	1.00	14,064	.00	0	.00	0	
social work prgm admin, health	3.00	188,435	3.00	194,861	3.00	194,861	
administrator ii	1.00	51,743	1.00	43,725	1.00	43,725	
computer network spec ii	1.00	0	1.00	43,725	1.00	43,725	
maint supv iv	1.00	28,368	1.00	53,610	1.00	53,610	
occupational therapist lead/adv	1.00	57,618	1.00	64,847	1.00	64,847	
personnel administrator i	1.00	60,172	1.00	62,417	1.00	62,417	
psychology associate doctorate	2.00	60,468	1.00	48,807	1.00	48,807	
registered nurse charge psych	5.00	75,692	.00	0	.00	0	
registered nurse perkins	32.00	1,509,941	33.00	1,820,793	33.00	1,820,793	
security attend manager ii	1.00	57,792	1.00	60,083	1.00	60,083	
social work supv health svcs	4.00	259,590	4.00	236,977	4.00	236,977	
administrator i	.00	10,587		45,806		45,806	
computer network spec i	1.00	86,248	1.00	56,306		56,306	
registered nurse	1.00	39,616	.00	0		0	
security attend manager i	6.00	333,587		343,990		343,990	
social worker ii, health svcs	10.00	387,888	7.50	391,614		391,614	
		•		•		,	

molilo Clifton T. Perkins Hospital Center molilool Services and Institutional Operations accountant ii 1.00 43,142 1.00 38,594 1.00 56,930 admin officer iii 1.00 20,798 1.00 56,930 1.00 56,930 admin officer iii 1.00 20,798 1.00 38,594 1.00 38,594 3,000	Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
accountant ii 1.00 43,142 1.00 38,594 1.00 56,930 admin officer iii 1.00 43,142 1.00 38,594 1.00 56,930 admin officer iii 1.00 43,099 1.00 38,594 1.00 38,594 1.00 38,594 admin officer iii 1.00 43,099 1.00 38,594 1.00 38,594 1.00 38,594 1.00 38,594 1.00 38,594 1.00 38,594 1.00 38,594 1.00 38,594 1.00 38,594 1.00 38,594 1.00 38,594 1.00 38,594 1.00 38,594 1.00 38,594 1.00 51,781 1.00 51,78								
activity therapy manager 2.00 42,897 1.00 38,594 1.00 38,594 admin officer iii 1.00 20,798 1.00 56,930 1.00 56,930 admin officer iii 1.00 43,099 1.00 38,594 1.00 38,594 admin officer iii 1.00 43,099 1.00 38,594 1.00 38,594 admin officer iii 1.00 43,099 1.00 38,594 1.00 38,594 admin officer iii 1.00 43,099 1.00 51,781 1.00 51,781 social worker i, health svcs 1.50 96,856 3.00 149,577 3.00 149,577 admin officer ii 1.00 51,532 1.00 53,359 1.00 53,359 art therapist supervisor 1.00 51,532 1.00 53,359 1.00 53,359 art therapist supervisor 1.00 42,711 1.00 49,468 1.00 49,468 emp training spec ii 1.00 56,571 1.00 52,356 1.00 52,356 personnel officer i 1.00 48,467 1.00 52,356 1.00 52,356 personnel officer i 1.00 48,667 1.00 49,468 1.00 49,468 therapautic recreator superviso 1.00 48,667 1.00 49,468 1.00 49,468 therapautic recreator superviso 1.00 48,623 1.00 51,375 1.00 51,375 1.00 52,356 food administrator i 1.00 51,142 1.00 52,933 1.00 52	m00110 Clifton T. Perkins Hospi	tal Center						
activity therapy manager 2.00 82,897 1.00 56,930 1.00 56,930 admin officer iii 1.00 20,788 1.00 38,594 1.00 38,594 1.00 38,594 admin officer iii 1.00 43,999 1.00 38,594 1.00 38,594 1.00 38,594 agency procurement spec ii .00 24,932 1.00 51,781 1.00 51,781 social worker i, health sves 1.50 96,866 3.00 149,577 3.00 149,577 admin officer ii 1.00 51,639 1.00 53,359 1.00 53,359 at therapist supervisor 1.00 51,539 1.00 53,359 1.00 53,359 at therapist supervisor 1.00 42,711 1.00 49,488 1.00 49,488 emp training spec ii 1.00 50,571 1.00 55,422 1.00 55,356 personnel officer i 1.00 14,576 1.00 55,422 1.00 55,422 1.00 55,422 registered dietitian ii 1.00 48,667 1.00 49,488 1.00 49,468 therapeutic recreator supervisor 1.00 49,623 1.00 51,375 agency procurement spec i 2.00 23,797 .00 0 0.00 0 51,375 agency procurement spec i 1.00 49,623 1.00 52,333 food administrator i 1.00 42,927 1.00 43,917 1.00	m0011001 Services and Institution	al Operation	ıs					
admin officer iii 1.00 20,788 1.00 38,594 1.00 38,594 admin officer iii 1.00 43,099 1.00 38,594 1.00 38,594 agency procurement spec ii .00 24,932 1.00 38,594 1.00 38,594 agency procurement spec ii .00 24,932 1.00 51,781 1.00 51,781 social worker i, health sves 1.50 96,856 3.00 149,577 3.00 149,577 3.00 53,359 art therapist supervisor 1.00 51,532 1.00 53,359 1.00 53,359 art therapist supervisor 1.00 42,711 1.00 49,468 1.00 49,468 emp training spec ii 1.00 50,571 1.00 52,356 1.00 52,356 personnel officer i 1.00 48,677 1.00 55,422	accountant íi	1.00	43,142	1.00	38,594	1.00	38,594	
admin officer iii 1.00 43,099 1.00 38,594 1.00 38,594 agency procurement spec ii .00 24,932 1.00 51,781 1.00 51,781 1.00 51,781 social worker i, health svcs 1.50 96,856 3.00 149,577 3.00 149,577 admin officer ii 1.00 51,639 1.00 53,359 1.00 53,359 a/d associate counselor 1.00 42,711 1.00 49,468 1.00 49,468 emp training spec ii 1.00 55,671 1.00 52,356 1.00 53,359 expression of 1.00 42,711 1.00 49,468 1.00 49,468 1.00 55,422 registered dietitian ii 1.00 14,576 1.00 55,422 1.00 55,422 registered dietitian ii 1.00 48,667 1.00 55,422 1.00 55,422 registered dietitian ii 1.00 49,623 1.00 51,375 1.00 51,375 agency procurement spec i 2.00 23,797 .00 0 0.00 0 0.00 0 1.00 0 50,511 1.00 52,933	activity therapy manager	2.00	82,897	1.00	56,930	1.00	56,930	
agency procurement spec ii .00 24,932 1.00 51,781 1.00 51,781 social worker i, health svcs 1.50 96,856 3.00 149,577 3.00 149,577 3.00 149,577 3.00 149,577 3.00 149,577 3.00 149,577 3.00 53,359 art therapist supervisor 1.00 51,639 1.00 53,359 1.00 53,359 art therapist supervisor 1.00 51,532 1.00 53,359 1.00 53,359 art therapist supervisor 1.00 42,711 1.00 49,468 1.00 49,468 emp training spec ii 1.00 50,571 1.00 55,422 1.00 52,356 1.00 52,356 personnel officer i 1.00 48,667 1.00 55,422 registered dictitian ii 1.00 48,667 1.00 49,468 1.00 49,468 therapeutic recreator superviso 1.00 48,667 1.00 51,375 1.00 51,375 1.00 51,375 1.00 51,375 1.00 51,375 1.00 51,375 1.00 51,375 1.00 51,375 1.00 51,375 1.00 51,375 1.00 51,375 1.00 51,375 1.00 51,375 1.00 51,375 1.00 51,375 1.00 51,375 1.00 52,933 1	admin officer iii	1.00	20,798	1.00	38,594	1.00	38,594	
social worker i, health svcs 1.50 96,856 3.00 149,577 3.00 149,577 admin officer ii 1.00 51,639 1.00 53,359 1.00 53,359 ard dassociate counselor 1.00 42,711 1.00 49,468 1.00 49,468 emp training spec ii 1.00 50,571 1.00 52,356 1.00 52,356 personnel officer i 1.00 48,667 1.00 55,422 1.00 55,422 registered dietitian ii 1.00 48,667 1.00 51,375 1.00 51,375 agency procurement spec i 2.00 23,797 .00 0 .00 0 art therapist ii 1.00 42,927 1.00 49,481 1.00 49,391 therapeutic recreator ii 6.75 314,444 7.75 326,751 7.75 326,751 work adjustment supervisor 2.00 75,487 2.00 82,275 2.00 82,275 work adjustment coordinator 1.00	admin officer iii	1.00	43,099	1.00	38,594	1.00	38,594	
admin officer ii 1.00 51,639 1.00 53,359 1.00 53,359 art therapist supervisor 1.00 51,532 1.00 53,359 1.00 53,359 a/d associate counselor 1.00 42,711 1.00 49,468 1.00 49,468 emp training spec ii 1.00 50,571 1.00 52,356 1.00 52,356 personnel officer i 1.00 48,067 1.00 55,422 1.00 55,422 registered dietitian ii 1.00 48,067 1.00 49,468 1.00 49,468 therapeutic recreator superviso 1.00 49,623 1.00 51,375 1.00 51,375 agency procurement spec i 2.00 23,797 .00 0.00 0.00 0 art therapist ii 1.00 51,142 1.00 52,933 1.00 52,933 food administrator i 1.00 42,927 1.00 43,917 1.00 43,917 music therapist ii 2.00 53,660 2.00 84,128 2.00 84,128 therapeutic recreator ii 6.75 314,444 7.75 326,751 7.75 326,751 work adjustment supervisor 2.00 75,487 2.00 82,275 2.00 82,275 admin spec iii 1.00 40,733 1.00 42,013 1.00 42,013 a/d supervised counselor 1.00 39,115 1.00 40,506 therapeutic recreator i 1.00 1,130 .00 0.00 0.00 0 volunteer activities coord iii 1.00 14,878 1.00 43,251 1.00 43,251 electronic tech ii 1.00 39,222 1.00 43,251 1.00 43,251 electronic tech ii 1.00 39,222 1.00 40,630 1.00 40,630 security attend lpn 46.00 2,149,854 46.00 2,237,005 46.00 2,237,005 security attend supv 7.00 359,741 7.00 363,792 7.00 363,792 security attend din hosp police 2.00 88,452 2.00 82,325 1.00 823,325 18.00 823,325 security attend in hosp police 2.00 88,452 2.00 82,335 1.00 34,518 1.00 39,209 in security attend in hosp police 2.00 88,452 2.00 82,332 1.00 34,518 1.00 30,200 1.00 40,630 security attend in hosp police 2.00 88,452 2.00 82,332 51 1.00 30,200 65,338 security attend in hosp police 2.00 88,452 2.00 863,382 2.00 65,338 security attend in hosp police 2.00 88,452 2.00 863,382 2.00 65,338 security attend in hosp police 2.00 88,452 2.00 863,382 2.00 65,338 security attend in hosp police 3.00 1,03,513 34.00 1,087,082 107.00 39,200 633,259 New security attend in hosp police 3.00 88,957 2.00 92,110 2.00 92,110 hlth records tech supv 1.00 38,550 1.00 34,618 1.00 34,518 1.00 34,518 personnel associate ii 1.00 234,585 1.00 34,618 1.00 34,518 personn	agency procurement spec ii	.00	24,932	1.00	51,781	1.00	51,781	
art therapist supervisor 1.00 42,711 1.00 49,468 1.00 49,468 emp training spec ii 1.00 50,571 1.00 52,356 1.00 52,356 personnel officer i 1.00 14,576 1.00 55,422 1.00 55,422 registered dietitian ii 1.00 48,667 1.00 55,422 1.00 49,468 therapeutic recreator superviso 1.00 49,623 1.00 51,375 1.00 51,375 agency procurement spec i 2.00 23,797 .00 0 .00 0 0 0 art therapist ii 1.00 51,142 1.00 52,933 1.00 52,275 1.00	social worker i, health svcs	1.50	96,856	3.00	149,577	3.00	149,577	
a/d associate counselor	admin officer ii	1.00	51,639	1.00	53,359	1.00	53,359	
emp training spec ii	art therapist supervisor	1.00	51,532	1.00	53,359	1.00	53,359	
emp training spec ii 1.00 50,571 1.00 52,356 1.00 52,356 personnel officer i 1.00 14,576 1.00 55,422 1.00 55,422 registered dietitian ii 1.00 48,667 1.00 49,468 1.00 49,468 therapeutic recreator superviso 1.00 49,623 1.00 51,375 1.00 51,375 agency procurement spec i 2.00 23,797 .00 0 .00 0 art therapist ii 1.00 42,927 1.00 43,917 1.00 43,917 music therapist ii 2.00 53,660 2.00 84,128 2.00 84,128 therapeutic recreator ii 6.75 314,444 7.75 326,751 7.75 326,751 work adjustment Supervisor 2.00 75,487 2.00 82,275 2.00 82,275 admin spec iii 1.00 40,733 1.00 40,506 1.00 40,506 therapeutic recreator i 1.00 40,	a/d associate counselor	1.00	42,711	1.00	49,468	1.00	49,468	
registered dietitian ii 1.00 48,067 1.00 49,468 1.00 40,468 therapeutic recreator superviso 1.00 49,623 1.00 51,375 1.00 51,375 agency procurement spec i 2.00 23,797 .00 0 .00 0 .00 0 art therapist ii 1.00 51,142 1.00 52,933 1.00 52,933 food administrator i 1.00 42,927 1.00 43,917 1.00 43,917 music therapist ii 2.00 53,660 2.00 44,128 2.00 84,128 therapeutic recreator ii 6.75 314,444 7.75 326,751 7.75 326,751 work adjustment supervisor 2.00 75,487 2.00 82,275 2.00 82,275 admin spec iii 1.00 40,733 1.00 42,013 1.00 42,013 a/d supervised counselor 1.00 39,115 1.00 40,506 1.00 40,506 therapeutic recreator i 1.00 39,115 1.00 40,506 1.00 40,506 therapeutic recreator i 1.00 14,878 1.00 32,091 1.00 32,091 work adjustment coordinator 2.00 74,758 1.50 61,875 1.50 61,875 admin spec ii 1.00 41,838 1.00 43,251 1.00 43,251 electronic tech ii 1.00 41,838 1.50 40,830 1.00 43,251 1.00 43,251 electronic tech ii 1.00 39,222 1.00 40,630 1.00 40,630 security attend supv so 7.00 359,741 7.00 363,792 7.00 363,792 security attend supv hosp polic 1.00 34,406 1.00 82,325 18.00 823,325 security attend iii hosp police 1.00 36,350 1.00 43,113 1.00 32,091 security attend iii hosp police 1.00 36,350 1.00 36,382 1.00 823,325 security attend iii hosp police 2.00 88,452 2.00 65,338 2.00 65,	emp training spec ii	1.00		1.00		1.00		
registered dietitian ii 1.00 48,667 1.00 49,468 1.00 49,468 therapeutic recreator superviso 1.00 49,623 1.00 51,375 1.00 51,375 agency procurement spec i 2.00 23,797 .00 0 .00 0 .00 0 art therapist ii 1.00 51,142 1.00 52,933 1.00 52,933 food administrator i 1.00 42,927 1.00 43,917 1.00 44,917 music therapist ii 2.00 53,660 2.00 84,128 2.00 84,128 therapeutic recreator ii 6.75 314,444 7.75 326,751 7.75 326,751 work adjustment supervisor 2.00 75,487 2.00 82,275 2.00 82,275 admin spec iii 1.00 40,733 1.00 42,013 1.00 42,013 a/d supervised counselor 1.00 39,115 1.00 40,506 1.00 40,506 therapeutic recreator i 1.00 14,878 1.00 30,911 1.00 32,091 work adjustment coordinator 2.00 74,758 1.50 61,875 1.50 61,875 admin spec ii 1.00 41,878 1.00 32,091 1.00 32,091 work adjustment coordinator 2.00 74,758 1.50 61,875 1.50 61,875 admin spec ii 1.00 41,930 1.00 40,506 1.00 40,630 security attend lpn 46.00 2,149,854 46.00 2,237,005 46.00 2,237,005 security attend supv so 7.00 359,741 7.00 383,792 security attend supv hosp polic 1.00 34,406 1.00 823,325 18.00 823,325 security attend ii hosp police 1.00 36,350 1.00 43,113 1.00 34,113 security attend ii hosp police 1.00 36,350 1.00 38,594 1.00 38,594 security attend ii hosp police 2.00 88,452 2.00 65,338 2.00 65,338 security attend ii hosp police 2.00 88,452 2.00 65,338 2.00 65,338 security attend ii hosp police 2.00 88,452 2.00 65,338 2.00 65,338 security attend ii hosp police 2.00 88,452 2.00 65,338 2.00 65,338 security attend ii hosp police 3.00 3,561,520 32.00 36,5660 security attend in hosp police 3.00 3,561,520 32.00 36,5660 security attend in hosp police 3.00 3,561,520 32.00 36,5660 security attend in hosp police 3.00 3,561,520 32.00 36,5660 security attend in hosp police 3.00 3,561,520 32.00 30,566,660 security attend in hosp police 3.00 3,561,520 32.00 30,566,660 security attend in hosp police 3.00 3,561,520 32.00 3,576,660 security attend in hosp police 3.00 3,561,520 32.00 3,576,660 security attend in hosp police 3.00 3,561,520 32.00 3,576,660 32.00 3,756,660 32.00 3,756	personnel officer i	1.00	14,576	1.00	55,422	1.00	55,422	
therapeutic recreator superviso	registered dietitian ii	1.00	48,067	1.00	•		•	
agency procurement spec i 2.00 23,797 .00 0 .00 0 art therapist ii 1.00 51,142 1.00 52,933 1.00 52,933 food administrator i 1.00 42,927 1.00 43,917 1.00 43,917 music therapist ii 2.00 53,660 2.00 84,128 2.00 84,128 therapeutic recreator ii 6.75 314,444 7.75 326,751 7.75 326,751 work adjustment supervisor 2.00 75,487 2.00 82,275 2.00 82,275 admin spec iii 1.00 40,733 1.00 42,013 1.00 42,013 a/d supervised counselor 1.00 39,115 1.00 40,506 therapeutic recreator i 1.00 1,130 00 0	therapeutic recreator superviso	1.00		1.00		1.00		
art therapist ii 1.00 51,142 1.00 52,933 1.00 52,933 food administrator i 1.00 42,927 1.00 43,917 1.00 43,917 music therapist ii 2.00 53,660 2.00 84,128 2.00 84,128 therapeutic recreator ii 6.75 314,444 7.75 326,751 7.75 326,751 work adjustment supervisor 2.00 75,487 2.00 82,275 2.00 82,275 admin spec iii 1.00 40,733 1.00 42,013 1.00 42,013 a/d supervised counselor 1.00 39,115 1.00 40,506 1.00 40,506 therapeutic recreator i 1.00 1,130 .00 0 0.00 0 0.00 volunteer activities coord iii 1.00 14,878 1.00 32,091 1.00 32,091 work adjustment coordinator 2.00 74,758 1.50 61,875 1.50 61,875 admin spec ii 1.00 41,830 1.00 43,251 1.00 43,251 electronic tech ii 1.00 39,222 1.00 40,630 1.00 40,630 security attend lpn 46.00 2,149,854 46.00 2,237,005 46.00 2,237,005 security attend supv 7.00 359,741 7.00 363,792 7.00 363,792 security attend supv hosp polic 1.00 34,406 1.00 38,594 1.00 38,594 security attend iii hosp police 1.00 36,350 1.00 38,594 1.00 38,594 security attend iii hosp police 1.00 36,350 1.00 38,594 1.00 38,594 security attend iii hosp police 2.00 88,452 2.00 65,338 2.00 65,338 security attend ii hosp police 2.00 88,452 2.00 65,338 2.00 65,338 security attend ii hosp police 2.00 88,452 2.00 65,338 2.00 65,338 security attend ii hosp police 0.00 0 1.00 35,750 1.00 36,162 personnel associate iii 1.00 35,750 1.00 34,518 1.00 36,162 personnel associate iii 1.00 32,450 1.00 34,518 1			-	.00	-	.00	-	
food administrator i 1.00 42,927 1.00 43,917 1.00 43,917 music therapist ii 2.00 53,660 2.00 84,128 2.00 84,128 therapeutic recreator ii 6.75 314,444 7.75 326,751 7.75 328,751 work adjustment supervisor 2.00 75,487 2.00 82,275 2.00 82,275 admin spec iii 1.00 40,733 1.00 42,013 1.00 40,506 therapeutic recreator i 1.00 1,130 .00 0 .00 0 volunteer activities coord iii 1.00 14,878 1.00 32,091 1.00 32,091 work adjustment coordinator 2.00 74,758 1.50 61,875 1.50 61,875 1.50 61,875 1.50 61,875 1.50 61,875 1.50 61,875 1.50 61,875 1.50 61,875 1.50 61,875 1.50 61,875 1.50 61,875 1.50 61,875 1.50					52,933		52,933	
music therapist ii 2.00 53,660 2.00 84,128 2.00 84,128 therapeutic recreator ii 6.75 314,444 7.75 326,751 7.75 326,751 work adjustment supervisor 2.00 75,487 2.00 82,275 2.00 82,275 admin spec iii 1.00 40,733 1.00 42,013 1.00 42,013 a/d supervised counselor 1.00 39,115 1.00 40,506 1.00 40,506 therapeutic recreator i 1.00 1,130 .00 0 .00 0 volunteer activities coord iii 1.00 14,878 1.00 32,091 1.00 32,091 work adjustment coordinator 2.00 74,758 1.50 61,875 1.50 61,875 admin spec ii 1.00 44,730 1.00 43,251 1.00 43,251 electronic tech ii 1.00 41,930 1.00 40,630 1.00 43,251 electronic tech ii 1.00 36,541 </td <td>food administrator i</td> <td>1.00</td> <td>-</td> <td></td> <td>•</td> <td>1.00</td> <td>-</td> <td></td>	food administrator i	1.00	-		•	1.00	-	
therapeutic recreator ii 6.75 314,444 7.75 326,751 7.75 326,751 work adjustment supervisor 2.00 75,487 2.00 82,275 2.00 82,275 admin spec iii 1.00 40,733 1.00 42,013 1.00 42,013 a/d supervised counselor 1.00 39,115 1.00 40,506 1.00 40,506 therapeutic recreator i 1.00 1,130 .00 0 0.00 0 0 0 0 0 0 0 0 0 0 0 0 0			•		•		•	
work adjustment supervisor 2.00 75,487 2.00 82,275 2.00 82,275 admin spec iii 1.00 40,733 1.00 42,013 1.00 42,013 a/d supervised counselor 1.00 39,115 1.00 40,506 1.00 40,506 therapeutic recreator i 1.00 1,130 .00 0 .00 0 volunteer activities coord iii 1.00 14,878 1.00 32,091 1.00 32,091 work adjustment coordinator 2.00 74,758 1.50 61,875 1.50 61,875 admin spec ii 1.00 41,930 1.00 43,251 1.00 43,251 electronic tech ii 1.00 39,222 1.00 40,630 1.00 40,630 security attend lpn 46.00 2,149,854 46.00 2,237,005 46.00 2,237,005 security attend supv hosp polic 1.00 34,406 1.00 36,594 1.00 38,594 security attend iii hosp police	•		•				•	
admin spec iii	•		=		•		•	
a/d supervised counselor 1.00 39,115 1.00 40,506 1.00 40,506 therapeutic recreator i 1.00 1,130 .00 0 .00 0 .00 0 0 volunteer activities coord iii 1.00 14,878 1.00 32,091 1.00 32,091 work adjustment coordinator 2.00 74,758 1.50 61,875 1.50 61,875 admin spec ii 1.00 41,930 1.00 43,251 1.00 43,251 electronic tech ii 1.00 39,222 1.00 40,630 1.00 40,630 security attend lpn 46.00 2,149,854 46.00 2,237,005 46.00 2,237,005 security attend supv 7.00 359,741 7.00 363,792 7.00 363,792 security attend supv hosp police 1.00 34,406 1.00 38,594 1.00 38,594 security attend iii 18.00 807,828 18.00 823,325 18.00 823,325 security attend ii hosp police 1.00 36,350 1.00 34,113 1.00 34,113 security attend ii 35.00 1,287,237 39.00 1,553,002 39.00 1,553,002 security attend ii hosp police 2.00 88,452 2.00 65,338 2.00 65,338 security attend ii hosp police 2.00 88,452 2.00 65,338 2.00 65,338 security attend i hosp police 0.00 0 1.00 30,200 1.00 30,200 security attend i hosp police 0.00 0 1.00 30,200 1.00 30,200 security attend i hosp police 0.00 0 1.00 30,200 1.00 30,200 security attend i hosp police 0.00 0 1.00 30,200 1.00 30,200 security attend i hosp police 0.00 0 1.00 30,200 1.00 30,200 security attendant nursing i,p 94.00 3,561,520 92.00 3,756,660 92.00 3,756,660 security attendant nursing i,p 34.00 1,013,513 34.00 1,087,082 107.00 3,291,682 New agency hlth and safety spec ii 1.00 35,750 1.00 36,162 1.00 36,162 personnel associate iii 2.00 88,957 2.00 92,110 2.00 92,110 hlth records tech supv 1.00 33,651 1.00 33,651 1.00 34,518 personnel associate i 1.00 32,450 1.00 33,903 1.00 33,903 hlth records tech ii 4.00 141,694 5.00 172,210 5.00 172,210	,		-		•			
therapeutic recreator i 1.00 1,130 .00 0 .00 0 .00 0 .00 0 volunteer activities coord iii 1.00 14,878 1.00 32,091 1.00 32,091 work adjustment coordinator 2.00 74,758 1.50 61,875 1.50 61,875 admin spec ii 1.00 41,930 1.00 43,251 1.00 43,251 electronic tech ii 1.00 39,222 1.00 40,630 1.00 40,630 security attend lpn 46.00 2,149,854 46.00 2,237,005 46.00 2,237,005 security attend supv 7.00 359,741 7.00 363,792 7.00 363,792 security attend supv hosp polic 1.00 34,406 1.00 38,594 1.00 38,594 security attend ii 18.00 807,828 18.00 823,325 18.00 823,325 security attend iii 35.00 1,287,237 39.00 1,553,002 39.00 1,553,002 security attend ii hosp police 2.00 88,452 2.00 65,338 2.00 65,338 security attend i 11.00 294,927 6.00 210,459 20.00 633,259 New security attend i hosp police .00 0 1.00 30,200 1.00 30,200 security attend in hosp police .00 0 1,013,513 34.00 1,087,082 107.00 36,162 personnel associate ii 1.00 36,621 1.00 36,162 1.00 36,162 personnel associate ii 1.00 23,778 1.00 34,518 1.00 34,518 personnel associate i 1.00 32,450 1.00 33,290 172,210 5.00 172,210	•				-			
volunteer activities coord iii 1.00 14,878 1.00 32,091 1.00 32,091 work adjustment coordinator 2.00 74,758 1.50 61,875 1.50 61,875 admin spec ii 1.00 41,930 1.00 43,251 1.00 43,251 electronic tech ii 1.00 39,222 1.00 40,630 1.00 40,630 security attend lpn 46.00 2,149,854 46.00 2,237,005 46.00 2,237,005 security attend supv 7.00 359,741 7.00 363,792 7.00 363,792 security attend supv hosp polic 1.00 34,406 1.00 38,594 1.00 38,594 security attend iii 18.00 807,828 18.00 823,325 18.00 823,325 security attend iii hosp police 1.00 36,350 1.00 34,113 1.00 34,113 security attend ii hosp police 2.00 88,452 2.00 65,338 2.00 65,338 security atten	•		•		•		-	
work adjustment coordinator 2.00 74,758 1.50 61,875 1.50 61,875 admin spec ii 1.00 41,930 1.00 43,251 1.00 43,251 electronic tech ii 1.00 39,222 1.00 40,630 1.00 40,630 security attend lpn 46.00 2,149,854 46.00 2,237,005 46.00 2,237,005 security attend supv 7.00 359,741 7.00 363,792 7.00 363,792 security attend supv hosp polic 1.00 34,406 1.00 38,594 1.00 38,594 security attend iii 18.00 807,828 18.00 823,325 18.00 823,325 security attend iii hosp police 1.00 36,350 1.00 34,113 1.00 34,113 security attend ii 10sp police 2.00 88,452 2.00 65,338 2.00 65,338 security attend ii hosp police 2.00 3,561,520 92.00 3,756,660 92.00 3,756,660 92.00	•				-		_	
admin spec ii 1.00 41,930 1.00 43,251 1.00 43,251 electronic tech ii 1.00 39,222 1.00 40,630 1.00 40,630 security attend lpn 46.00 2,149,854 46.00 2,237,005 46.00 2,237,005 security attend supv 7.00 359,741 7.00 363,792 7.00 363,792 security attend supv hosp polic 1.00 34,406 1.00 38,594 1.00 38,594 security attend iii 18.00 807,828 18.00 823,325 18.00 823,325 security attend iii hosp police 1.00 36,350 1.00 34,113 1.00 34,113 security attend ii hosp police 2.00 88,452 2.00 65,338 2.00 65,338 security attendant nursing ii,p 94.00 3,561,520 92.00 3,756,660 92.00 3,756,660 security attend i hosp police .00 0 1.00 30,200 1.00 30,200 security attend i hosp police .00 0 0 30,00 210,459			•		•		•	
electronic tech ii 1.00 39,222 1.00 40,630 1.00 40,630 security attend lpn 46.00 2,149,854 46.00 2,237,005 46.00 2,237,005 security attend supv 7.00 359,741 7.00 363,792 7.00 363,792 security attend supv hosp polic 1.00 34,406 1.00 38,594 1.00 38,594 security attend iii 18.00 807,828 18.00 823,325 18.00 823,325 security attend iii hosp police 1.00 36,350 1.00 34,113 1.00 34,113 security attend ii hosp police 2.00 1,287,237 39.00 1,553,002 39.00 1,553,002 security attend ii hosp police 2.00 88,452 2.00 65,338 2.00 65,338 security attendant nursing ii,p 94.00 3,561,520 92.00 3,756,660 92.00 3,756,660 security attend i hosp police .00 0 1.00 30,200 1.00 30,200 security attendant nursing i,pe 34.00 1,013,513 34.00 1,087,082 107.00 30,200 security attendant nursing i,pe 34.00 1,013,513 34.00 1,087,082 107.00 30,200 security attendant safety spec ii 1.00 35,750 1.00 36,162 1.00 36,162 personnel associate iii 2.00 88,957 2.00 92,110 2.00 92,110 hlth records tech supv 1.00 39,621 1.00 34,518 1.00 34,518 personnel associate i 1.00 32,450 1.00 33,903 1.00 33,903 hlth records tech ii 4.00 141,694 5.00 172,210 5.00 172,210	-		-		•		•	
security attend lpn 46.00 2,149,854 46.00 2,237,005 46.00 2,237,005 security attend supv 7.00 359,741 7.00 363,792 7.00 363,792 security attend supv hosp polic 1.00 34,406 1.00 38,594 1.00 38,594 security attend iii 18.00 807,828 18.00 823,325 18.00 823,325 security attend iii hosp police 1.00 36,350 1.00 34,113 1.00 34,113 security attend ii 35.00 1,287,237 39.00 1,553,002 39.00 1,553,002 security attend ii hosp police 2.00 88,452 2.00 65,338 2.00 65,338 security attendant nursing ii,p 94.00 3,561,520 92.00 3,756,660 92.00 3,756,660 security attend i hosp police .00 0 1.00 30,200 1.00 30,200 security attend i hosp police .00 0 1.00 30,200 633,259 New security attend i hosp police .00 0 1.00 30,200 1.00 <td>•</td> <td></td> <td>•</td> <td></td> <td>•</td> <td></td> <td></td> <td></td>	•		•		•			
security attend supv 7.00 359,741 7.00 363,792 7.00 363,792 security attend supv hosp polic 1.00 34,406 1.00 38,594 1.00 38,594 security attend iii 18.00 807,828 18.00 823,325 18.00 823,325 security attend iii hosp police 1.00 36,350 1.00 34,113 1.00 34,113 security attend ii 35.00 1,287,237 39.00 1,553,002 39.00 1,553,002 security attend ii hosp police 2.00 88,452 2.00 65,338 2.00 65,338 security attendant nursing ii,p 94.00 3,561,520 92.00 3,756,660 92.00 3,756,660 security attend i hosp police .00 0 1.00 30,200 1.00 30,200 security attend i hosp police .00 0 1.00 30,200 1.00 30,200 security attend i hosp police .00 0 1.00 30,200 1.00 30,200 security attend ii 1.00 35,750 1.00 30,200 1.00<					•			
security attend supv hosp polic 1.00 34,406 1.00 38,594 1.00 38,594 security attend iii 18.00 807,828 18.00 823,325 18.00 823,325 security attend iii hosp police 1.00 36,350 1.00 34,113 1.00 34,113 security attend ii 35.00 1,287,237 39.00 1,553,002 39.00 1,553,002 security attend ii hosp police 2.00 88,452 2.00 65,338 2.00 65,338 security attendant nursing ii,p 94.00 3,561,520 92.00 3,756,660 92.00 3,756,660 security attend i hosp police .00 0 1.00 30,200 1.00 30,200 security attend i hosp police .00 0 1.00 30,200 1.00 30,200 security attendant nursing i,pe 34.00 1,013,513 34.00 1,087,082 107.00 3,291,682 New agency hlth and safety spec ii 1.00 35,750 1.00 36,162 1.00 36,162 personnel associate iii 2.00 88,957 2.00	• •							
security attend iii 18.00 807,828 18.00 823,325 18.00 823,325 security attend iii hosp police 1.00 36,350 1.00 34,113 1.00 34,113 security attend ii 35.00 1,287,237 39.00 1,553,002 39.00 1,553,002 security attend ii hosp police 2.00 88,452 2.00 65,338 2.00 65,338 security attendant nursing ii,p 94.00 3,561,520 92.00 3,756,660 92.00 3,756,660 security attend i 11.00 294,927 6.00 210,459 20.00 633,259 New security attend i hosp police .00 0 1.00 30,200 1.00 30,200 security attendant nursing i,pe 34.00 1,013,513 34.00 1,087,082 107.00 3,291,682 New agency hlth and safety spec ii 1.00 35,750 1.00 36,162 1.00 36,162 personnel associate iii 2.00 88,957 2.00 92,110 2.00 92,110 hlth records tech supv 1.00 39,621 1.00	- · · · · · · · · · · · · · · · · · · ·		=		-		-	
security attend iii hosp police 1.00 36,350 1.00 34,113 1.00 34,113 security attend ii 35.00 1,287,237 39.00 1,553,002 39.00 1,553,002 security attend ii hosp police 2.00 88,452 2.00 65,338 2.00 65,338 security attendant nursing ii,p 94.00 3,561,520 92.00 3,756,660 92.00 3,756,660 security attend i 11.00 294,927 6.00 210,459 20.00 633,259 New security attend i hosp police .00 0 1.00 30,200 1.00 30,200 security attendant nursing i,pe 34.00 1,013,513 34.00 1,087,082 107.00 3,291,682 New agency hlth and safety spec ii 1.00 35,750 1.00 36,162 1.00 36,162 personnel associate iii 2.00 88,957 2.00 92,110 2.00 92,110 hlth records tech supv 1.00 39,621 1.00 34,518 1.00 34,518 personnel associate i 1.00 32,450 1.00					· · · · · · · · · · · · · · · · · · ·			
security attend ii 35.00 1,287,237 39.00 1,553,002 39.00 1,553,002 security attend ii hosp police 2.00 88,452 2.00 65,338 2.00 65,338 security attendant nursing ii,p 94.00 3,561,520 92.00 3,756,660 92.00 3,756,660 security attend i 11.00 294,927 6.00 210,459 20.00 633,259 New security attend i hosp police .00 0 1.00 30,200 1.00 30,200 security attendant nursing i,pe 34.00 1,013,513 34.00 1,087,082 107.00 3,291,682 New agency hlth and safety spec ii 1.00 35,750 1.00 36,162 1.00 36,162 personnel associate iii 2.00 88,957 2.00 92,110 2.00 92,110 hlth records tech supv 1.00 39,621 1.00 34,518 1.00 34,518 personnel associate i 1.00 32,450 1.00 33,903 1.00 33,903 hlth records tech ii 4.00 141,694 5.00 172,210 <td>-</td> <td></td> <td></td> <td></td> <td>-</td> <td></td> <td>-</td> <td></td>	-				-		-	
security attend ii hosp police 2.00 88,452 2.00 65,338 2.00 65,338 security attendant nursing ii,p 94.00 3,561,520 92.00 3,756,660 92.00 3,756,660 security attend i 11.00 294,927 6.00 210,459 20.00 633,259 New security attend i hosp police .00 0 1.00 30,200 1.00 30,200 security attendant nursing i,pe 34.00 1,013,513 34.00 1,087,082 107.00 3,291,682 New agency hlth and safety spec ii 1.00 35,750 1.00 36,162 1.00 36,162 personnel associate iii 2.00 88,957 2.00 92,110 2.00 92,110 hlth records tech supv 1.00 39,621 1.00 40,939 1.00 40,939 agency procurement associate i 1.00 23,778 1.00 34,518 1.00 34,518 personnel associate i 1.00 32,450 1.00 33,903 1.00 33,903 hlth records tech ii 4.00 141,694 5.00 172,210 <td></td> <td></td> <td></td> <td></td> <td>•</td> <td></td> <td>· ·</td> <td></td>					•		· ·	
security attendant nursing ii,p 94.00 3,561,520 92.00 3,756,660 92.00 3,756,660 security attend i 11.00 294,927 6.00 210,459 20.00 633,259 New security attend i hosp police .00 0 1.00 30,200 1.00 30,200 security attendant nursing i,pe 34.00 1,013,513 34.00 1,087,082 107.00 3,291,682 New agency hlth and safety spec ii 1.00 35,750 1.00 36,162 1.00 36,162 personnel associate iii 2.00 88,957 2.00 92,110 2.00 92,110 hlth records tech supv 1.00 39,621 1.00 40,939 1.00 40,939 agency procurement associate i 1.00 23,778 1.00 34,518 1.00 34,518 personnel associate ii 1.00 32,450 1.00 33,903 1.00 33,903 hlth records tech ii 4.00 141,694 5.00 172,210 5.00 172,210	-							
security attend i 11.00 294,927 6.00 210,459 20.00 633,259 New security attend i hosp police .00 0 1.00 30,200 1.00 30,200 security attendant nursing i,pe 34.00 1,013,513 34.00 1,087,082 107.00 3,291,682 New agency hlth and safety spec ii 1.00 35,750 1.00 36,162 1.00 36,162 personnel associate iii 2.00 88,957 2.00 92,110 2.00 92,110 hlth records tech supv 1.00 39,621 1.00 40,939 1.00 40,939 agency procurement associate 1.00 23,778 1.00 34,518 1.00 34,518 personnel associate i 1.00 32,450 1.00 33,903 1.00 33,903 hlth records tech ii 4.00 141,694 5.00 172,210 5.00 172,210	-		-		•		•	
security attend i hosp police .00 0 1.00 30,200 1.00 30,200 security attendant nursing i,pe 34.00 1,013,513 34.00 1,087,082 107.00 3,291,682 New agency hlth and safety spec ii 1.00 35,750 1.00 36,162 1.00 36,162 personnel associate iii 2.00 88,957 2.00 92,110 2.00 92,110 hlth records tech supv 1.00 39,621 1.00 40,939 1.00 40,939 agency procurement associati 1.00 23,778 1.00 34,518 1.00 34,518 personnel associate i 1.00 32,450 1.00 33,903 1.00 33,903 hlth records tech ii 4.00 141,694 5.00 172,210 5.00 172,210								Now
security attendant nursing i,pe 34.00 1,013,513 34.00 1,087,082 107.00 3,291,682 New agency hlth and safety spec ii 1.00 35,750 1.00 36,162 1.00 36,162 personnel associate iii 2.00 88,957 2.00 92,110 2.00 92,110 hlth records tech supv 1.00 39,621 1.00 40,939 1.00 40,939 agency procurement associi 1.00 23,778 1.00 34,518 1.00 34,518 personnel associate i 1.00 32,450 1.00 33,903 1.00 33,903 hlth records tech ii 4.00 141,694 5.00 172,210 5.00 172,210	•		•					11011
agency hlth and safety spec ii 1.00 35,750 1.00 36,162 1.00 36,162 personnel associate iii 2.00 88,957 2.00 92,110 2.00 92,110 hlth records tech supv 1.00 39,621 1.00 40,939 1.00 40,939 agency procurement assoc ii 1.00 23,778 1.00 34,518 1.00 34,518 personnel associate i 1.00 32,450 1.00 33,903 1.00 33,903 hlth records tech ii 4.00 141,694 5.00 172,210 5.00 172,210	• • • • • • • • • • • • • • • • • • • •		_				· ·	Now
personnel associate iii 2.00 88,957 2.00 92,110 2.00 92,110 hlth records tech supv 1.00 39,621 1.00 40,939 1.00 40,939 agency procurement assoc ii 1.00 23,778 1.00 34,518 1.00 34,518 personnel associate i 1.00 32,450 1.00 33,903 1.00 33,903 hlth records tech ii 4.00 141,694 5.00 172,210 5.00 172,210	• • • • • • • • • • • • • • • • • • • •				• •			11011
hlth records tech supv 1.00 39,621 1.00 40,939 1.00 40,939 agency procurement assoc ii 1.00 23,778 1.00 34,518 1.00 34,518 personnel associate i 1.00 32,450 1.00 33,903 1.00 33,903 hlth records tech ii 4.00 141,694 5.00 172,210 5.00 172,210			•		•		•	
agency procurement assoc ii 1.00 23,778 1.00 34,518 1.00 34,518 personnel associate i 1.00 32,450 1.00 33,903 1.00 33,903 hlth records tech ii 4.00 141,694 5.00 172,210 5.00 172,210	-		· · · · · · · · · · · · · · · · · · ·		•		•	
personnel associate i 1.00 32,450 1.00 33,903 1.00 33,903 hlth records tech ii 4.00 141,694 5.00 172,210 5.00 172,210	•		•		•			
hlth records tech ii 4.00 141,694 5.00 172,210 5.00 172,210					-			
······································	•		-					
			•		•		35,516	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
***************************************		• • • • • • • • • • • • • • • • • • • •					
m00110 Clifton T. Perkins Hospi							
m0011001 Services and Institution	al Operation	าร					
hlth records tech i	1.00	0	.00	0	.00	0	
mental health assoc i	.00	0	.00	0	6.00	151,434	New
hlth records prgm mgr	1.00	47,968	1.00	49,468	1.00	49,468	
hlth records prgm supv	1.00	0	.00	0	.00	0	
management associate	.00	45,304	.00	0	.00	0	
fiscal accounts clerk superviso	1.00	42,259	1.00	43,581	1.00	43,581	
office secy iii	8.00	254,956	7.00	267,285	7.00	267,285	
fiscal accounts clerk ii	2.00	73,520	2.00	75,322	2.00	75,322	
office secy ii	.00	22,670	1.00	32,468	1.00	32,468	
services specialist	2.00	64,779	2.00	65,527	2.00	65,527	
office services clerk	7.00	258,329	9.00	327,752	9.00	327,752	
supply officer iii	2.00	72,253	2.00	73,088	2.00	73,088	
office processing clerk ii	2.00	65,108	2.00	65,860	2.00	65,860	
supply officer ii	1.00	27,358	1.00	29,274		29,274	
cook ii	4.00	113,332		116,499		116,499	
maint chief iv non lic	1.00	51,603		50,015		50,015	
maint chief iii non lic	2.00	91,642		94,144		94,144	
refrigeration mechanic	1.00	42,978		44,520		44,520	
stationary engineer 1st grade	1.00	38,729		39,177		39,177	
carpenter trim	2.00	40,997		36,162		36,162	
chf steward/stewardess	.00	20,934		00,702		00,102	
electrician	.00	20,004		26,783		26,783	
locksmith	1.00	28,262		28,707		28,707	
painter	2.00	69,969		38,180		38,180	
steam fitter	2.00	24,538		32,468		32,468	
maint mechanic	.00	•		32,400		•	
food service supv i	2.00	20,336				0	
•		58,343		34,363		34,363	
building services worker	1.00	29,851	1.00	30,416		30,416	
food service worker	14.00	279,835	13.00	314,276	13.00	314,276	
TOTAL m0011001*	519.25	23,568,798	512.25	26,004,601	605.25	28,783,435	
TOTAL m00110 **	519.25	23,568,798	512.25	26,004,601		28,783,435	
m00l11 John L. Gildner Regional	Institute 1	for Children an	d Adolescer	nts			
m00l1101 Services and Institution				* *			
physician program manager iii	1.00	174,638	1.00	181,513	1.00	181,513	
prgm mgr senior ii	1.00	45,690		76,931		76,931	
dir nursing psych	1.00	89,696		91,438		91,438	
asst supt i state hospital	1.00	46,655		63,420		63,420	
registered dietitian dir hlth c		68,118		70,562		70,562	
physician clinical specialist	3.00	407,599		474,083		474,083	
physician clinical specialist	.60	-					
clinical nurse specialist psych		76,484		93,564		93,564	
,		73,884		75,320		75,320	
psychologist ii	7.50	391,215	6.00	418,110	6.00	418,110	

	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
m00111 John L. Gildner Regional			d Adolescen	nts			
m0011101 Services and Institution						_,	
registered nurse manager med	1.00	69,773		71,129		71,129	
registered nurse manager psych	1.00	102,742		141,070		141,070	
social work manager, health svc		67,400		69,780		69,780	
psychologist i	1.00	136,746		171,609		171,609	
registered nurse supv med	1.00	67,905		69,224		69,224	
registered nurse supv psych	.00	9,790		0		0	
computer network spec ii	1.00	48,913		50,668		50,668	
psychology associate doctorate	1.00	26,830		26,805		26,805	
registered nurse charge med	1.00	63,611	1.00	64,847		64,847	
registered nurse charge psych	6.50	305,311	5.50	327,078	5.50	327,078	
social work supv health svcs	2.00	118,700	2.00	126,086	2.00	126,086	
social worker adv health svcs	1.00	59,152		61,239		61,239	
fiscal services officer i	1.00	39,399	1.00	53,189	1.00	53,189	
mh professional counselor	1.00	41,078	1.00	53,189	1.00	53,189	
personnel officer iii	1.00	48,543	1.00	50,255	1.00	50,255	
prgm admin i mental hlth	.00	29,069	1.00	42,590	1.00	42,590	
social worker ii, health svcs	1.00	55,429	1.00	57,386	1.00	57,386	
admin officer iii	1.00	13,603	.00	0	.00	0	
coord spec prgms hlth serv iv m	1.00	78,670	2.00	109,618	2.00	109,618	
social worker i, health svcs	1.00	49,078	1.00	50,811	1.00	50,811	
emp training spec ii	1.00	51,725	1.00	53,359	1.00	53,359	
maint supv i non lic	1.00	51,432	1.00	53,359	1.00	53,359	
registered dietitian ii	1.00	17,206	1.00	47,369	1.00	47,369	
therapeutic recreator superviso	1.00	47,167	1.00	48,543	1.00	48,543	
dance therapist ii	1.00	38,637	1.00	50,015	1.00	50,015	
food administrator i	1.00	46,017	1.00	47,272	1.00	47,272	
admin spec ii	.00	24,783	.00	0	.00	0	
psychologist intern	3.00	77,303	3.00	79,209	3.00	79,209	
agency buyer i	1.00	39,439	1.00	39,895	1.00	39,895	
volunteer activities coord ii	1.00	43,457	1.00	39,895	1.00	39,895	
camh associate supv	7.00	308,976	6.00	287,493	6.00	287,493	
camh specialist ii	1.00	45,524	1.00	46,408	1.00	46,408	
fiscal accounts technician supv	.00	17,243	1.00	50,015	1.00	50,015	
camh specialist i	3.00	96,712	2.00	84,895	2.00	84,895	
personnel associate iii	1.00	45,393		46,911	1.00	46,911	
camh associate lead	5.00	88,715	2.00	76,854	2.00	76,854	
fiscal accounts technician ii	1.00	40,008	1.00	36,052	1.00	36,052	
hlth records tech supv	1.00	37,383	1.00	39,473	1.00	39,473	
camh associate iii	8.00	297,780		288,407		288,407	
camh associate ii	1.00	31,801		32,468		32,468	
hlth records tech ii	1.00	38,435		38,879		38,879	
camh associate i	.00	53,954		152,760		152,760	
hlth records tech i	1.00	29,653		30,552		30,552	
direct care asst ii	6.00	166,456		198,264		198,264	
		,		- ,		,	

	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
		•••••					
m00111 John L. Gildner Regional			d Adolescer	its			
m0011101 Services and Institution	•						
direct care trainee	.00	7,282		0		0	
management associate	1.00	46,701		48,162		48,162	
volunteer activities coord supv		7,583		34,113		34,113	
office secy iii	2.00	82,675		69,812		69,812	
fiscal accounts clerk ii	1.00	18,055		0	_	0	
office secy ii	4.00	105,074		108,655		108,655	
supply officer ii	1.00	14,240		0		0	
cook ii	5.50	159,804		143,943		143,943	
telephone operator ii	1.00	32,530	1.00	32,906	1.00	32,906	
maint chief iii non lic	1.00	45,480	1.00	46,911	1.00	46,911	
electrician senior	2.00	82,356	2.00	84,945	2.00	84,945	
carpenter trim	1.00	4,418	.00	0		0	
painter	1.00	23,871	1.00	35,516	1.00	35,516	
maint mechanic senior	1.00	63,389	2.00	63,882	2.00	63,882	
maint mechanic	1.00	10,625	.00	0	.00	0	
housekeeping supv iv	1.00	36,399	1.00	36,820	1.00	36,820	
food service supv ii	1.00	49,806	2.00	74,424	2.00	74,424	
groundskeeper lead	1.00	32,530	1.00	32,906	1.00	32,906	
housekeeping supv i	2.00	31,944	1.00	32,323	1.00	32,323	
patient/client driver	1.00	31,955		32,323		32,323	
building services worker	5.00	166,402	6.00	177,858	6.00	177,858	
food service worker	10.00	281,729		286,317		286,317	
linen service worker	2.00	55,266		55,740		55,740	
TOTAL m0011101*	135.10	5,931,034	133.10	6,407,417	133.10	6,407,417	
TOTAL m00111 **	135.10	5,931,034	133.10	6,407,417	133.10	6,407,417	
m00112 Upper Shore Community Me							
m0011201 Services and Institution	•						
maint supv ii non lic	1.00	49,292		51,781		•	
building security officer ii	2.00	53,596		54,269		54,269	
maint mechanic senior	1.00	22,222	.00	0	.00	0	
TOTAL m0011201*	4.00	125,110	3.00	106,050	3.00	106,050	
TOTAL m0011201	4.00	125,110		106,050		106,050	
TOTAL MODITZ	4.00	125,110	3.00	100,050	3.00	100,050	
m00m01 Developmental Disabiliti	es Administ	ration					
m00m0101 Program Direction		**		** *:-			
exec vii	1.00	82,899		92,640		92,640	
prgm mgr senior iii	1.00	87,572		73,341	1.00	73,341	
prgm mgr senior ii	4.00	298,273		366,566		366,566	
asst attorney general vi	1.00	77,201		80,081		80,081	
prgm mgr iv	1.00	81,865		84,756		84,756	
fiscal services admin iv	1.00	78,166	1.00	80,969	1.00	80,969	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
mOOmO1 Developmental Disabiliti	oo Administ	nation					
m00m01 Developmental Disabiliti m00m0101 Program Direction	es Admitnist	ration					
prgm mgr iii	1.00	75,309	1.00	77,968	1.00	77,968	
database specialist manager	1.00	70,000		52,950		52,950	
prgm admin v	1.00	78,766		81,864		81,864	
prgm admin v hlth services	1.00	77,595		80,333		80,333	
prgm mgr ii	1.00	77,896		80,333		80,333	
administrator iv	1.00	33,303		49,638		49,638	
prgm admin iv	1.00	6,683		49,638		49,638	
administrator iii	1.00	72,177		74,725		74,725	
computer network spec lead	1.00	54,212		56,126		56,126	
database specialist ii	1.00	68,272		62,917		62,917	
it functional analyst superviso		66,196		69,224		69,224	
administrator ii	2.00	92,565		106,142		106,142	
it programmer analyst ii	2.00	103,637		107,418		107,418	
prgm admin ii dev dsbl	2.00	69,221	2.00	97,335		97,335	
administrator i	1.00	93,498		60,757		60,757	
administrator i	1.00	61,298		63,117		63,117	
agency procurement spec lead	2.00	102,428		106,459		106,459	
it functional analyst ii	2.00	106,136		109,864		109,864	
prgm admin i dev dsbl	4.00	169,310		237,168			Abolish
accountant ii	.00	5,516		49,859		49,859	7.00110
agency grants spec ii	1.00	54,866		56,930		56,930	
agency procurement spec ii	1.00	81,742		95,421		95,421	
coord spec proms hith serv iv d		76,146		94,453		94,453	
accountant i	1.00	38,178		04,400		0	
admin officer ii	2.00	47,695		85,748		85,748	
agency budget spec i	1.00	24,582		49,080		49,080	
agency procurement spec i	1.00	13,579		40,000		0	
qual develop disabil prof	1.00	0,579		0		0	
agency procurement spec trainee		-1,498		0		0	
fiscal accounts technician ii	.00	0		0		0	
management associate	1.00	39,958		40,814		40,814	
admin aide	2.00	54,702		74,252		74,252	
fiscal accounts clerk ii	1.00	32,097		32,468		32,468	
office secy ii	1.00	15,048		02,400		02,100	
office services clerk lead	1.00	31,492		31,895		31,895	
Office Services Clerk lead		31,432	1.00				
TOTAL mOOmO101*	52.00	2,628,581	51.00	3,013,249	50.00	2,972,175	
m00m0102 Community Services							
dir nursing med	1.00	90,015	1.00	93,194	1.00	93,194	
prgm mgr ii	4.00	261,186		273,872		273,872	
psychology services chief	1.00	79,072		81,864		81,864	
nursing prgm conslt/admin i	3.00	213,391		221,760		221,760	
registered nurse manager med	1.00	72,732	1.00	75,320	1.00	75,320	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
m00m0102 Community Services							
accountant supervisor i	3.00	164,499	3.00	170,400	3.00	170,400	
administrator ii	1.00	61,551	1.00	63,618	1.00	63,618	
prgm admin ii dev dsbl	4.00	224,868	5.00	299,464	5.00	299,464	
accountant lead	1.00	53,361	1.00	55,245	1.00	55,245	
it functional analyst ii	1.00	49,144	1.00	52,192	1.00	52,192	
prgm admin i dev dsbl	5.00	281,234	5.00	291,766	5.00	291,766	
social worker ii, health svcs	1.00	15,318	1.00	58,487	1.00	58,487	
accountant ii	4.00	167,674	4.00	184,510	4.00	184,510	
computer info services spec ii	1.00	50,139	1.00	55,859	1.00	55,859	
coord spec prgms hlth serv iv d	17.00	853,881	17.00	870,142	17.00	870,142	
social worker i, health svcs	2.00	101,743	2.00	104,591	2.00	104,591	
accountant i	1.00	48,783	1.00	50,414	1.00	50,414	
admin officer ii	1.00	20,326	1.00	56,484	1.00	56,484	
coord spec prgms hlth serv iii	6.00	244,793	6.00	294,057	6.00	294,057	
psychology associate iii master	2.00	103,066	2.00	106,718	2.00	106,718	
admin officer i	2.00	85,745	2.00	87,992	2.00	87,992	
coord spec prgms hlth serv ii d	32.50	1,293,039	30.00	1,298,938	30.00	1,298,938	
admin spec iii	.00	8,424	1.00	38,354	1.00	38,354	
fiscal accounts technician ii	2.00	80,961	2.00	82,724	2.00	82,724	
management associate	3.00	160,643	3.00	136,302	3.00	136,302	
office secy iii	5.00	150,930	4.00	134,122	4.00	134,122	
fiscal accounts clerk ii	1.00	35,110	1.00	35,516	1.00	35,516	
office secy ii	3.00	104,007	3.00	105,405	3.00	105,405	
office secy i	1.00	37,457	1.00	37,890	1.00	37,890	
office services clerk	1.00	26,729	1.00	27,038	1.00	27,038	
TOTAL mOOm0102*	110.50	5,139,821	109.00	5,444,238	109.00	5,444,238	
TOTAL mOOmO1 **	162.50	7,768,402	160.00	8,457,487	159.00	8,416,413	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
mOOmO2 Rosewood Center							
m00m0201 Services and Institution	nal Openation	20					
maint supv iii	1.00		1.00	60 757	1 00	60.757	
maint supv iii maint supv i non lic	.00	59,479		60,757 0		60,757 0	
•		30,761		_		_	
agency hlth and safety spec ii	1.00	37,745	1.00	38,180	1.00	38,180	
TOTAL m00m0201*	2.00	127,985	2.00	98,937	2.00	98,937	
TOTAL m00m02 **	2.00	127,985	2.00	98,937	2.00	98,937	
mOOmO5 Holly Center							
m00m0501 Services and Institution	nal Operation	าร					
physician program manager iii	1.00	145,688	1.00	204,023	1.00	204,023	
prgm mgr senior ii	1.00	81,693		87,753		87,753	
dir nursing med	2.00	179,391		182,876		182,876	
asst supt ii state hospital	1.00	57,238		57,083		57,083	
registered dietitian dir hlth		51,014		65,366		65,366	
physician clinical specialist	1.00	0		0		0	
nursing education supervisor	1.00	70,594		73,087		73,087	
nursing instructor	1.00	74,132		76,750		76,750	
registered nurse manager med	1.00	73,884		75,320		75,320	
registered nurse quality imp me		78,174		79,693		79,693	
nurse practitioner/midwife i	1.00	56,082		57,203		57,203	
physical therapist supervisor	1,00	68,155		70,562		70,562	
registered nurse supv med	6.50	428,596		436,763		436,763	
speech patholgst audiolgst iv	1.00	72,177		74,725		74,725	
agency procurement spec supv	.00	21,621		55,682		55,682	
fiscal services officer ii	1.00	50,811		52,605		52,605	
physical therapist iii lead	1.00	30,481		43,725		43,725	
registered nurse charge med	13.50	667,467		703,998		703,998	
computer network spec i	1.00	40,451		41,074		41,074	
registered nurse	1.00	99,228		104,293		104,293	
agency procurement spec ii	1.00	34,478		0		104,230	
maint supv ii non lic	1.00	32,119		46,268		46,268	
social worker i, health svcs	1.00	47,444		48,928		48,928	
admin officer ii	1.00	45,350		46,769		46,769	
coord spec prgms hlth serv iii	1.00	51,539		53,359		53,359	
emp training spec ii	1.00	45,249		46,769		46,769	
qual develop disabil prof sup	1.00	43,699		45,074		45,074	
registered dietitian ii	1.00	16,485		45,914		45,914	
coord spec prgms hlth serv ii (70,091		72,284		72,284	
psychology associate ii masters		80,625		83,147		83,147	
qual develop disabil prof	1.00	48,296		50,015		50,015	
therapeutic recreator ii	1.00	41,049		42,333		42,333	
work adjustment supervisor	1.00	48,094		50,015		50,015	
agency procurement spec trained		15,630		42,013		42,013	
food service mgr ii	1.00	43,647		42,013 45,213		45,213	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
m00m05 Holly Center							
m00m0501 Services and Institution	al Oneration	e					
work adjustment coordinator	2.00	117,124	2.00	93,822	2.00	93,822	
licensed practical nurse iii ld		215,170		230,433		230,433	
licensed practical nurse ii	8.00	246,916		297,648		297,648	
licensed practical nurse i	.00	2,983		•		-	
occupational therapy asst ii	.00	19,502		36,710 42,919		36,710 42,919	
volunteer activities coord ii	1.00	18,277		28,434		28,434	
occupational therapy asst i	1.00	21,131		20,434		20,434	
police officer ii	2.00			_			
building security officer ii	1.00	25,282 27,735		34,939		34,939	
personnel associate iii	1.00	42,165		50,503		50,503	
fiscal accounts technician ii	1.00	42,103		43,581 0		43,581 0	
personnel associate ii	1.00	-		-		=	
agency procurement assoc ii	1.00	33,191 26,629		33,574 0		33,574 0	
activity therapy associate iii	1.50	•		_		=	
developmental disabil assoc	5.00	62,107		73,521		73,521	
habilitation technician	1.00	225,922		226,750		226,750	
hlth records tech ii	2.00	37,745		38,180		38,180	
work adjustment associate iii	6.00	52,986		71,234		71,234	
<u>-</u>	1.00	236,203		217,441		217,441	
activity therapy associate ii direct care asst ii	66.50	5,417		1 690 000		1 600 000	
geriatric nursing assistant ii	.00	1,532,904		1,689,029		1,689,029	
direct care asst i		3,704		-		0	
	22.00	474,007		624,535		624,535	
direct care trainee	19.00	412,441		519,979		519,979	
hith records prgm supv	1.00	40,630	1.00	44,731		44,731	
management associate	1.00	44,178		45,560		45,560	
volunteer activities coord supv		46,701	1.00	48,162		48,162	
office secy iii	3.00	122,966		109,651		109,651	
fiscal accounts clerk ii	3.00	89,931	3.00	90,984		90,984	
office secy ii	2.00	85,134	2.00	63,258		63,258	
supply officer iii office clerk ii	1.00	16,492		27,992		27,992	
cook ii	1.00	29,982		30,328		30,328	
maint chief iii non lic	4.00	88,405		86,679		86,679	
	1.00	41,307	1.00	42,789		42,789	
carpenter trim	2.00	86,411	3.00	104,070		104,070	
maint mechanic senior maint mechanic	1.00	30,745		31,099		31,099	
	3.00	70,988		59,287		59,287	
housekeeping supv iv	1.00	36,357		37,495		37,495	
food service supv ii	3.00	112,343		113,711		113,711	
patient/client driver	2.00	33,712		49,537		49,537	
building services worker	11.00	311,104		306,238		306,238	
food service assistant	1.00	30,387		30,961		30,961	
food service worker	11.00	271,910	12.00	289,238	12.00	289,238	
TOTAL m00m0501*	255.50	8,439,896	253.50	9,225,684	253.50	9,225,684	
TOTAL moomo5 **	255.50	8,439,896	253.50	9,225,684		9,225,684	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
m00m06 DDA Court Involved Servi	ce Deliverv	Svstem					
m00m0601 Services and Institution	al Operatio	ns					
prgm mgr senior ii	1.00	85,243	1.00	87,753	1.00	87,753	
psychology services chief	1.00	77,803		81,864		81,864	
asst supt i state hospital	1.00	65,124		67,160		67,160	
prgm admin iii hlth services	1.00	67,870		70,562		70,562	
physician clinical specialist	1.00	132,203		168,465		168,465	
physician clinical staff	1.00	126,763		129,226		129,226	
psychologist ii	1.00	74,132		76,750		76,750	
registered nurse manager med	2.00	147,789		150,660		150,660	
social work manager, health svc		63,234		65,887		65,887	
registered nurse supv med	1.00	50,864		46,563		46,563	
prgm admin ii dev dsbl	1.00	0		0	.00	0	
police chief i	1.00	60,855		62,134		62,134	
prgm admin i dev dsbl	2.00	52,156		95,281	2.00	95,281	
social worker ii, health svcs	2.00	110,853		155,846		155,846	
speech patholgst audiolgst ii	.50	0		20,537		20,537	
coord spec prgms hlth serv iv d		55,204		56,930		56,930	
developmental disabil assoc mgr	3.00	91,618		131,991	3.00	131,991	
personnel officer ii	1.00	53,956		55,859		55,859	
emp training spec ii	1.00	47,064		48,543		48,543	
psychology associate iii master		78,956		50,414		50,414	
registered dietitian ii	.50	26,931	.50	28,242		28,242	
work adjustment manager	1.00	51,641		53,359		53,359	
qual develop disabil prof	1.00	42,173		43,917		43,917	
therapeutic recreator ii	2.00	72,653		78,030		78,030	
work adjustment coordinator	1.00	40,802		42,789		42,789	
licensed practical nurse iii ad		132,158		135,950		135,950	
licensed practical nurse ii	2.00	83,187		84,802		84,802	
licensed practical nurse i	1.00	39,023		39,473		39,473	
services supervisor ii	1.00	41,945		43,251	1.00	43,251	
police officer supervisor	1.00	57,126		58,236	· · · - -	58,236	
police officer ii	10.00	407,561		439,198		439,198	
security attendant nursing ii,r		138,050		140,733		140,733	
developmental disabil assoc sup		82,776		86,502		86,502	
developmental disabil assoc	10.00	309,767		359,182		359,182	
habilitation technician	1.00	31,912		34,881		34,881	
work adjustment associate iii	1.00	29,877		30,790		30,790	
direct care asst ii	43.00	1,054,664		1,285,055		1,285,055	
office supervisor	2.00	42,758		74,252			Abolish
fiscal accounts clerk ii	1.00	38,656		38,879		38,879	
TOTAL mOOmO601*	112.00	4,165,347	110.00	4,719,946	109.00	4,689,746	
TOTAL mOOmO6 **	112.00	4,165,347	110.00	4,719,946	109.00	4,689,746	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
m00m07 Potomac Center							
m00m0701 Services and Institution	al Operation	ıs					
prgm mgr senior ii	1.00	88,382	1.00	91,148	1.00	91,148	
dir nursing med	1.00	81,580		83,165	1.00	83,165	_
asst supt i state hospital	1.00	67,214		75,320	1.00	75,320	
physician clinical specialist	.50	45,407	.50	81,102	.50	81,102	
nurse practitioner/midwife ii	.00	73,120		79,693		79,693	
registered nurse quality imp me		75,287		76,750		76,750	
occupational therapist supervis		58,762		70,562	1.00	70,562	
prgm admin iii dev dsbl	1.00	20,388		46,563		46,563	
registered nurse supv med	2.00	131,976		134,539		134,539	
computer network spec ii	1.00	51,682		53,610		53,610	
registered nurse charge med	5.00	319,335		340,017		340,017	
registered nurse charge psych	1.00	5,292		0		0	
social work supv health svcs	1.00	37,248		0		0	
fiscal services officer i	1.00	60,056		61,927		61,927	
registered nurse	1.00	15,570		0		0	
social worker ii, health svcs	1.00	2,187		0	.00	0	
agency procurement spec ii	1.00	45,699		47,129		47,129	
registered dietitian iii	1.00	59,332		61,427	1.00	61,427	
social worker i, health svcs	.00	50,425	2.00	99,419	2.00	99,419	
coord spec prgms hlth serv iii	1.00	43,537		45,074		45,074	
maint supv i non lic	1.00	15,962		36,280		36,280	
personnel officer i	.00	12,339		45,914		45,914	
psychology associate iii master		46,470		0		0	
qual develop disabil prof sup	3.00	129,448		134,402		134,402	
therapeutic recreator ii	.00	23,545		43,917		43,917	
psychology associate i masters	1.00	75,473		121,518	3.00	121,518	
therapeutic recreator i	1.00	1,213		. 0		0	
work adjustment coordinator	1.00	42,711		44,389	1.00	44,389	
admin spec ii	1.00	21,429		. 0		, o	
licensed practical nurse iii ad	4.50	196,392		171,780		171,780	
licensed practical nurse ii	4.50	144,910		107,430		107,430	
licensed practical nurse i	.00	47,454	2.00	77,526	2.00	77,526	
physical therapy assistant ii	1.00	39,397	1.00	40,630	1.00	40,630	
volunteer activities coord ii	1.00	32,349	1.00	32,723	1.00	32,723	
police officer supervisor	1.00	53,972	1.00	55,020	1.00	55,020	
police officer ii	4.00	189,807	4.00	193,492	4.00	193,492	
agency hlth and safety spec iv	.00	0	1.00	34,113	1.00	34,113	
personnel associate iii	1.00	34,006	.00	0	.00	0	
developmental disabil assoc sup	.00	7,746	1.00	40,200	1.00	40,200	
personnel associate ii	1.00	38,320	1.00	38,763	1.00	38,763	
agency procurement assoc ii	1.00	39,439		39,895	1.00	39,895	
hlth records reviewer	.00	3,547	1.00	37,101	1.00	37,101	
activity therapy associate iii	2.00	52,653	2.00	72,529	2.00	72,529	
developmental disabil assoc	9.00	285,227	8.00	276,869	8.00	276,869	

Oleveification Title	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	O
Classification Title	Positions	Expenditure	POSITIONS	Appropriation	POSITIONS	Allowance	Symbol
m00m07 Potomac Center							
m00m0701 Services and Institution	ol Opposation	••					
direct care asst ii	47.00	1,276,487	34.00	1,109,465	34.00	1,109,465	
direct care asst i	8.00	250,871		464,172		464,172	
direct care trainee	8.50	315,309		•		323,869	
management associate	1.00	43,982		•		45,560	
office secy iii	2.00	56,635		56,868		56,868	
office processing clerk ii	.50	15,180		•		15,436	
maint chief iii non lic	1.00	47,774		•		46,055	
carpenter trim	.00	, 0	1.00	26,783	1.00	26,783	
painter	1.00	35,750	1.00	36,162	1.00	36,162	
building services worker	3.00	106,779	2.00	58,720	2.00	58,720	
TOTAL mOOmO701*	135.50	5,015,055	134.00	5,275,026	134.00	5,275,026	
TOTAL mOOmO7 **	135.50	5,015,055	134.00	5,275,026	134.00	5,275,026	
m00m09 Joseph D. Brandenburg Ce	nter						
m00m0901 Services and Institution		าร					
prgm admin iii dev dsbl	.00	2,208	.00	0	.00	0	
registered nurse charge med	.00	344,797		0	- - -	0	
coord spec prgms hlth serv iv d	.00	30,435		0		0	
coord spec prgms hlth serv iii	.00	35,121	.00	0	.00	0	
coord spec prgms hlth serv ii d	.00	71,117	.00	0	.00	0	
admin spec ii	.00	1,182	.00	0	.00	0	
physical therapy assistant ii	.00	17,588	.00	0	.00	0	
activity therapy associate iii	.00	5,688	.00	0	.00	0	
developmental disabil assoc	.00	76,871	.00	0	.00	0	
direct care asst ii	.00	191,750	.00	0	.00	0	
management associate	.00	24,256	.00	0	.00	0	
TOTAL m00m0901*	.00	801,013	.00	0	.00	0	
TOTAL m00m09 **	.00	801,013	.00	0	.00	0	

	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
mooned Medical Care December Ad	minia+aa+ia	_					
m00q01 Medical Care Programs Ad							
m00q0101 Deputy Secretary for Hea	.00	•	1 00	100 005	1 00	100 005	
physician program manager iii physician program manager ii	.60	100 578		•		'-	
		109,578		•		113,447	
dep secy dhmh hlth care financi		132,585		154,235		154,235	
asst attorney general vii	1.00	95,490		99,457		99,457	
prgm mgr senior i	1.00	100,970		103,328		103,328	
administrator vii	1.00	90,017		93,194		93,194	
prgm mgr iii	1.00	54,064		56,496		56,496	
admin prog mgr ii	1.00	82,118		85,017		85,017	
obs-data proc mgr v	1.00	74,566		0		0	
hith policy analyst advanced	3.00	108,561		173,658		173,658	
med care prgm mgr ii	1.00	-187		0		0	
regulatory economist iii	1.00	68,289	1.00	70,562	1.00	70,562	
hlth policy analyst ii	3.00	158,990	4.00	227,710	4.00	227,710	
it programmer analyst ii	1.00	63,842	1.00	66,096	1.00	66,096	
hlth policy analyst i	2.00	36,827	4.00	194,716	4.00	194,716	
research statistician iii	1.00	39,143	1.00	41,074	1.00	41,074	
admin spec iii	1.00	44,658	1.00	46,055	1.00	46,055	
admin spec ii	.00	0	1.00	30,200	1.00	30,200	
medical care prgm assoc lead/ad	1.00	0	.00	0	.00	0	
exec assoc ii	1.00	49,269	1.00	50,811	1.00	50,811	
admin aide	1.00	41,700	1.00	43,251	1.00	43,251	
office processing clerk ii	1.00	0		, o		0	
TOTAL m00q0101*	24.60	1,350,480	25.60	1,782,592	25.60	1,782,592	
m00q0102 Office of Systems, Opera	tions and P	harmacv					
exec vi	1.00	111,094	1.00	115,000	1.00	115,000	
it asst director iv	1.00	94,044		•		•	
prgm mgr senior i	2.00	187,802		193,316		193,316	
it asst director iii	1.00	5,670		77,116		77,116	
prgm mgr iv	1.00	90,017		93,194		93,194	
it asst director ii	1.00	81,198		•		84,089	
prom mgr iii	2.00	•		•			
	1.00	161,884		•		168,674	
it asst director i	2.00	76,143		78,832		78,832	
it programmer analyst manager		142,774		•		147,835	
prgm admin v hlth services	1.00	70,006		73,087		73,087	
prgm mgr ii	2.00	163,914		•		170,034	
prgm mgr i	.00	9,424		•		79,693	
administrator iii	1.00	66,846		•		69,224	
physician program specialist	.00	0		•		106,269	
clinical pharmacist	1.00	72,751		•		•	
computer network spec supr	1.00	65,130		•		•	
it programmer analyst superviso		350,463		•		•	
med care prgm mgr iii	4.00	182,204	2.00	143,690	2.00	143,690	

	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
•••••							
m00q0102 Office of Systems, Opera		•					
computer network spec lead	1.00	65,342		67,912		67,912	
database specialist ii	2.00	99,177		50,151	1.00	50,151	
it functional analyst superviso		62,858	1.00	65,366		65,366	
it programmer analyst lead/adva	5.00	261,269	5.00	294,517	5.00	294,517	
med care prgm mgr ii	3.00	198,741	3.00	206,360	3.00	206,360	
pharmacist iii	1.00	62,892	1.00	65,366	1.00	65,366	
accountant supervisor i	.00	7,885	1.00	58,949	1.00	58,949	
computer network spec ii	3.00	135,350	4.00	219,595	4.00	219,595	
it functional analyst lead	1.00	71	.00	0	.00	0	
it programmer analyst ii	14.00	647,787	14.00	789,376	14.00	789,376	
it staff specialist	2.00	93,187	1.00	64,847	1.00	64,847	
pharmacist ii	.50	33,796	.50	35,000	.50	35,000	
webmaster ii	.00	36,097	1.00	56,750	1.00	56,750	
administrator i	1.00	55,407	1.00	57,386	1.00	57,386	
computer network spec i	1.00	67,556	2.00	114,854	2.00	114,854	
it functional analyst ii	2.00	110,424		114,793		114,793	
it programmer analyst i	1.00	3,690		, 0		. 0	
med care prgm supv	12.00	579,640		571,070	10.00	571,070	
webmaster i	1.00	18,082		0		0	
accountant ii	2.00	82,684		40,013		40,013	
agency procurement spec ii	1.00	50,099		51,781		51,781	
computer network spec trainee	1.00	39,258		0.,,		0.,,	
med care prgm spec ii	16.00	805,580		856,710		856,710	
admin officer ii	2.00	80,775		52,356		52,356	
accountant trainee	.00	4,065		34,113		34,113	
hum ser spec ii income maint	1.00	44,086		45,560		45,560	
med care prgm spec i	1.00	21,711		40,000		40,000	
family investment spec ii	3.00	85,886		0		0	
medical care prgm spec trainee	1.00	34,391		34,788		34,788	
computer operator lead	1.00	45,001		46,408		46,408	
• •	3.00	•		· · · · · · · · · · · · · · · · · · ·		•	
computer operator ii	1.00	122,723		125,659		125,659	
agency buyer i	3.00	33,516		33,903		33,903	
it production control spec ii		110,819		112,100		112,100	
med care prgm assoc supv	10.00	477,168		507,975		507,975	
fiscal accounts technician supv		73,035		84,925		84,925	
medical care prgm assoc lead/ad		344,475		382,732		382,732	
fiscal accounts technician ii	5.00	145,475		134,341		134,341	
med care prgm assoc ii	42.50	1,797,875		1,785,447		1,785,447	
hlth records reviewer	1.00	43,683		44,520		44,520	
med care prgm assoc i	3.00	179,331		196,975		196,975	
exec assoc i	1.00	46,036		48,543		48,543	
fiscal accounts clerk manager	1.00	86,793		89,362		89,362	
office manager	1.00	44,434		45,560		45,560	
admin aide	2.00	80,478		83,472		83,472	
office supervisor	1.00	36,292	1.00	36,710	1.00	36,710	

	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbo
m00q0102 Office of Systems, Opera	tions and P	harmacy					
office secy iii	3.00	114,813	3.00	117,791	3.00	117,791	
fiscal accounts clerk ii	1.00	30,555	1.00	30,790	1.00	30,790	
office secy ii	1.00	29,389	1.00	29,728	1.00	29,728	
office services clerk lead	1.00	32,676	1.00	33,054	1.00	33,054	
office services clerk	10.00	311,252	10.00	311,949	10.00	311,949	
office clerk ii	3.00	43,241	.00	0	.00	0	
TOTAL m00q0102*	210.00	9,948,210	208.00	10,432,725	208.00	10,432,725	
m00q0104 Office of Health Service	:S						
exec vi	1.00	103,876	1.00	107,100	1.00	107,100	
prgm mgr senior i	2.00	191,967		198,951		198,951	
prgm mgr iv	1.00	88,663	1.00	91,438	1.00	91,438	
nursing prgm conslt/admin iii	3.00	116,138		142,193		142,193	
prgm mgr iii	4.00	216,588		336,202		336,202	
nursing prgm conslt/admin ii	3.00	224,268		283,640		283,640	
administrator iv	.00	11,425		49,638		49,638	
nursing prgm conslt/admin i	15.00	909,184		1,100,461		1,100,461	
administrator iii	1.00	66,975		69,224		69,224	
physician program specialist	1.60	336,008		402,654		402,654	
physician program specialist	1.60	79,730		83,516		83,516	
dentist iii community health	1.00	18,037		73,341		73,341	
med care prgm mgr iii	6.00	327,938		400,372		400,372	
hlth policy analyst advanced	3.00	178,587		146,651		146,651	
med care prgm mgr ii	5.00	274,181		306,450		306,450	
medical serv reviewing nurse su		63,486		69,224		69,224	
social work prgm admin, health	1.00	63,117		65,366		65,366	
administrator ii	1.00	63,123		64,847		64,847	
hlth policy analyst ii	5.00	279,614		319,776		319,776	
medical serv reviewing nurse ii		757,205		794,694		•	
prgm admin ii dev dsbl	.00	757,205		794,694		794,694	
accountant advanced	.00	0		0		43,725	
		_		=		41,074	
administrator i	2.80	147,589		165,601		165,601	
hith policy analyst i	4.00 1.00	82,533		226,666 0		226,666 0	
hum ser spec v prog plng eval	1.00	15,472					
med care prgm supv		650,089		711,315		711,315	
admin officer iii	3.00	153,921	3.00	159,805		159,805	
admin officer iii	1.00	53,030		54,809		54,809	
agency budget spec ii	1.00	51,743		53,780		53,780	
computer info services spec ii	1.00	48,333		49,859		49,859	
coord spec prgms hlth serv iv a		50,871		52,770		52,770	
coord spec prgms hlth serv iv o		0	_	0	=	77,188	
hlth policy analyst assoc	10.00	281,427		450,344		450,344	
med care prgm spec ii	39.00	1,710,273		1,955,516		1,955,516	
admin spec iii	1.00	37,917	1.00	38,354	1.00	38,354	

Classification Title	FY 2011 Positions	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	Cumbo l
Classification little	POSITIONS	Expenditure	Positions	Appropriation	POSITIONS	Allowance	Symbo]
mOOqO104 Office of Health Service	es						
med care prgm spec i	.00	20,156	3.00	102,340	3.00	102,340	
admin spec ii	1.00	32,064	1.00	33,574	1.00	33,574	
medical care prgm spec trainee	1.00	11,651	.00	0	.00	0	
medical care prgm assoc lead/ac	.00	8,662	1.00	41,250	1.00	41,250	
med care prgm assoc ii	15.00	525,027	13.00	498,649	13.00	498,649	
med care prgm assoc i	2.00	68,546	2.00	60,021	2.00	60,021	
exec assoc ii	1.00	46,555	1.00	48,012	1.00	48,012	
management assoc	1.00	43,811	1.00	45,560	1.00	45,560	
management associate	2.00	89,275	2.00	92,198	2.00	92,198	
admin aide	4.00	162,603	4.00	167,134	4.00	167,134	
office secy iii	9.00	281,161	6.80	252,328	6.80	252,328	
office secy ii	1.00	38,435	1.00	38,879	1.00	38,879	
office services clerk	1.00	26,729	1.00	27,038	1.00	27,038	
office clerk assistant	.80	20,462	.80	20,778	.80	20,778	
TOTAL m00q0104*	188.80	9,028,445	187.80	10,452,318	191.80	10,614,305	
mOOqO105 Office of Finance							
asst attorney general viii	1.00	102,139	1.00	106,159	1.00	106,159	
prgm mgr senior i	1.00	99,419	1.00	103,328	1.00	103,328	
asst attorney general vi	3.00	322,432	4.00	338,654	4.00	338,654	
fiscal services admin iv	1.00	82,774	1.00	85,697	1.00	85,697	
administrator iii	2.00	117,162	2.00	110,692	2.00	110,692	
administrator iii	1.00	67,871	1.00	70,562	1.00	70,562	
accountant manager iii	1.00	84,684	1.00	87,334	1.00	87,334	
asst attorney general v	1.00	7,145	.00	. 0	.00	0	
accountant manager ii	2.00	77,368	2.00	142,038	2.00	142,038	
med care prgm mgr iii	1.00	29,976	.00	0	.00	0	
accountant supervisor ii	1.00	55,014	1.00	57,203	1.00	57,203	
hlth policy analyst advanced	1.00	56,759	1.00	46,563	1.00	46,563	
administrator ii	1.00	62,758	1.00	64,847	1.00	64,847	
agency budget spec supv	1.00	63,966	1.00	66,096	1.00	66,096	
agency procurement spec supv	1.00	62,515	1.00	64,847	1.00	64,847	
accountant advanced	3.00	184,812	3.00	164,104	3.00	164,104	
administrator i	1.00	57,567	1.00	59,609	1.00	59,609	
admin officer ii	1.00	43,797	1.00	45,074	1.00	45,074	
agency budget spec i	.00	10,747	1.00	34,113	1.00	34,113	
agency budget spec trainee	1.00	21,694	.00	0	.00	0	
obs-fiscal accounts supervisor	1.00	45,212	1.00	46,911	1.00	46,911	
paralegal ii	1.00	43,927	1.00	45,213	1.00	45,213	
management associate	1.00	38,766	1.00	39,365	1.00	39,365	
admin aide	1.00	36,955	1.00	37,381	1.00	37,381	
TOTAL m00q0105*	29.00	1,775,459	28.00	1,815,790	28.00	1,815,790	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
m00q0109 Office of Eligibility Se	rvices						
exec vi	1.00	110,029	1.00	115,000	1.00	115,000	
prgm mgr senior i	1.00	81,868	1.00	85,428		85,428	
prgm mgr iii	2.00	133,081	1.00	89,004		89,004	
administrator iv	2.00	139,758		141,070		141,070	
prgm mgr i	1.00	62,437		64,642		64,642	
med care prgm mgr iii	2.00	144,512		133,804		133,804	
it functional analyst superviso		0		46,563		46,563	
hlth policy analyst ii	2.00	107,820		113,085		113,085	
it functional analyst lead	1.00	60,290		62,417		62,417	
med care prgm mgr i	1.00	31,235		43,725		43,725	
medical serv reviewing nurse ii		54,006		40,720		40,720	
hlth policy analyst i	.00	11,210		50,255		50,255	
it functional analyst ii	1.00	44,325		127,954		127,954	
med care prgm supv	10.00	449,582		501,091	9.00	501,091	
admin officer iii	2.00	77,724		•		•	
agency budget spec ii	1.00	54,376		90,375		90,375	
• • •	6.00	•		55,859		55,859	
family investment spec supv i		300,567		310,803		310,803	
med care prgm spec ii	21.60	1,098,478		1,172,680		1,172,680	
family investment spec iv	5.00	226,508		232,398		232,398	
family investment spec iii	3.00	82,119		40.000		40.000	
admin spec ii	1.00	39,685		40,939		40,939	
family investment spec ii	29.00	816,904		0		0	
family investment spec i	1.00	4,559		0		0	
med care prgm assoc supv	6.00	259,082		340,689		340,689	
medical care prgm assoc lead/ac		215,174		314,105		314,105	
med care prgm assoc ii	27.00	1,255,352		2,477,619		2,477,619	
management associate	2.00	90,396		92,832		92,832	
admin aide	1.00	41,262		42,464		42,464	
office secy iii	4.00	120,954	2.00	74,321	2.00	74,321	
TOTAL m00q0109*	139.60	6,113,293		6,819,122		6,819,122	
TOTAL m00q01 **	592.00	28,215,887	602.00	31,302,547	606.00	31,464,534	
m00r01 Health Regulatory Commis							
m00r0101 Maryland Health Care Com							
exec dir hlth care access cos		105,820		99,637		99,637	
prgm mgr senior iv	4.00	468,976	4.00	450,724	4.00	450,724	
prgm mgr senior ii	1.00	92,164		94,681		94,681	
asst attorney general vii	1.00	96,065	1.00	99,457	1.00	99,457	
prgm mgr senior i	10.00	849,863		877,065		877,065	
asst attorney general vi	1.00	57,041	1.00	88,030	1.00	88,030	
prgm mgr iv	1.00	59,360	1.00	60,290	1.00	60,290	
prgm mgr iii	1.00	82,171	1.00	56,496	1.00	56,496	
it asst director i	1.00	82,096	1.00	85,017	1.00	85,017	
prgm mgr ii	2.00	122,703	2.00	137,967	2.00	137,967	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
m00r01 Health Regulatory Commi	esione						
m00r0101 Maryland Health Care Co							
administrator iv	1.00	60,733	1.00	49,638	1.00	49,638	
fiscal services admin ii	1.00	82		43,000		40,000	
prgm mgr i	5.80	359,998		397,246		397,246	
administrator iii	2.00	123,379		115,787		115,787	
computer network spec supr	1.00	64,871		67,160		67,160	
fiscal services admin i	.00	14,178		74,725		74,725	
hlth policy analyst advanced	4.00	•		298,900		345,463	
hith policy analyst advanced	6.00	243,588		•		413,206	
administrator ii	1.80	253,901		413,206		110,483	
	2.00	109,036		110,483		•	
hlth policy analyst ii		125,029		129,694		129,694	
it programmer analyst ii	1.00	67,854		68,674		68,674	
administrator i	3.00	174,291		179,975		179,975	
administrator i	1.00	52,142		54,207		54,207	
hlth policy analyst i	1.00	53,301		55,245		55,245	
webmaster i	1.00	49,891		51,214		51,214	
computer info services spec ii		50,661		52,770		52,770	
computer info services spec ii		54,941		53,780		53,780	
admin officer ii	1.00	46,966		48,543		48,543	
admin officer i	1.00	52,104		53,944		53,944	
admin officer i	1.00	48,787		50,015		50,015	
admin spec iii	1.00	44,193		45,213		45,213	
admin spec iii	.00	24,255		37,002		37,002	
office secy iii	1.00	30,304	.00	0	.00	0	
TOTAL m00r0101*	61.60	4,120,744	61.70	4,456,785	62.70	4,503,348	
mOOrO102 Health Services Cost Re	view Commiss	ion					
exec dir hscrc	1.00	128,572	1.00	133,112	1.00	133,112	
				,		,	
Diali ilai Selitoi 14	2.00	236,031	3.00	324.981	3.00	324,981	
prgm mgr senior iv pram mar senior iii	2.00 1.00	236,031 24,329		324,981 107.006		324,981 107,006	
prgm mgr senior iii	1.00	24,329	1.00	107,006	1.00	107,006	
prgm mgr senior iii prgm mgr senior ii	1.00 2.00	24,329 239,645	1.00 4.00	107,006 377,039	1.00 4.00	107,006 377,039	
prgm mgr senior iii prgm mgr senior ii asst attorney general vii	1.00 2.00 1.00	24,329 239,645 96,065	1.00 4.00 1.00	107,006 377,039 99,457	1.00 4.00 1.00	107,006 377,039 99,457	
prgm mgr senior iii prgm mgr senior ii asst attorney general vii designated admin mgr senior i	1.00 2.00 1.00 .00	24,329 239,645 96,065 84,335	1.00 4.00 1.00	107,006 377,039 99,457 103,328	1.00 4.00 1.00 1.00	107,006 377,039 99,457 103,328	
prgm mgr senior iii prgm mgr senior ii asst attorney general vii designated admin mgr senior i prgm mgr senior i	1.00 2.00 1.00 .00 4.00	24,329 239,645 96,065 84,335 365,953	1.00 4.00 1.00 1.00 3.00	107,006 377,039 99,457 103,328 309,984	1.00 4.00 1.00 1.00 3.00	107,006 377,039 99,457 103,328 309,984	
prgm mgr senior iii prgm mgr senior ii asst attorney general vii designated admin mgr senior i prgm mgr senior i prgm mgr iv	1.00 2.00 1.00 .00 4.00 3.00	24,329 239,645 96,065 84,335 365,953 149,020	1.00 4.00 1.00 1.00 3.00 2.00	107,006 377,039 99,457 103,328 309,984 174,473	1.00 4.00 1.00 1.00 3.00 2.00	107,006 377,039 99,457 103,328 309,984 174,473	
prgm mgr senior iii prgm mgr senior ii asst attorney general vii designated admin mgr senior i prgm mgr senior i prgm mgr iv prgm mgr iii	1.00 2.00 1.00 .00 4.00 3.00 3.00	24,329 239,645 96,065 84,335 365,953 149,020 238,761	1.00 4.00 1.00 1.00 3.00 2.00 3.00	107,006 377,039 99,457 103,328 309,984 174,473 244,933	1.00 4.00 1.00 1.00 3.00 2.00 3.00	107,006 377,039 99,457 103,328 309,984 174,473 244,933	
prgm mgr senior iii prgm mgr senior ii asst attorney general vii designated admin mgr senior i prgm mgr senior i prgm mgr iv prgm mgr iii principal chf ii hscrc	1.00 2.00 1.00 .00 4.00 3.00 3.00	24,329 239,645 96,065 84,335 365,953 149,020 238,761 78,501	1.00 4.00 1.00 1.00 3.00 2.00 3.00	107,006 377,039 99,457 103,328 309,984 174,473 244,933 80,969	1.00 4.00 1.00 1.00 3.00 2.00 3.00 1.00	107,006 377,039 99,457 103,328 309,984 174,473 244,933 80,969	
prgm mgr senior iii prgm mgr senior ii asst attorney general vii designated admin mgr senior i prgm mgr senior i prgm mgr iv prgm mgr iii principal chf ii hscrc prgm mgr ii	1.00 2.00 1.00 .00 4.00 3.00 3.00 1.00 3.00	24,329 239,645 96,065 84,335 365,953 149,020 238,761 78,501	1.00 4.00 1.00 1.00 3.00 2.00 3.00 1.00 3.00	107,006 377,039 99,457 103,328 309,984 174,473 244,933 80,969 212,173	1.00 4.00 1.00 1.00 3.00 2.00 3.00 1.00 3.00	107,006 377,039 99,457 103,328 309,984 174,473 244,933 80,969 212,173	
prgm mgr senior iii prgm mgr senior ii asst attorney general vii designated admin mgr senior i prgm mgr senior i prgm mgr iv prgm mgr iii principal chf ii hscrc prgm mgr ii prgm mgr i	1.00 2.00 1.00 .00 4.00 3.00 1.00 3.00	24,329 239,645 96,065 84,335 365,953 149,020 238,761 78,501 231,564	1.00 4.00 1.00 1.00 3.00 2.00 3.00 1.00 3.00	107,006 377,039 99,457 103,328 309,984 174,473 244,933 80,969 212,173 75,320	1.00 4.00 1.00 1.00 3.00 2.00 3.00 1.00 3.00	107,006 377,039 99,457 103,328 309,984 174,473 244,933 80,969 212,173 75,320	
prgm mgr senior iii prgm mgr senior ii asst attorney general vii designated admin mgr senior i prgm mgr senior i prgm mgr iv prgm mgr iii principal chf ii hscrc prgm mgr ii prgm mgr i computer network spec supr	1.00 2.00 1.00 .00 4.00 3.00 1.00 3.00 1.00	24,329 239,645 96,065 84,335 365,953 149,020 238,761 78,501 231,564 47,814	1.00 4.00 1.00 1.00 3.00 2.00 3.00 1.00 3.00	107,006 377,039 99,457 103,328 309,984 174,473 244,933 80,969 212,173 75,320 64,642	1.00 4.00 1.00 1.00 3.00 2.00 3.00 1.00 3.00 1.00	107,006 377,039 99,457 103,328 309,984 174,473 244,933 80,969 212,173 75,320 64,642	
prgm mgr senior iii prgm mgr senior ii asst attorney general vii designated admin mgr senior i prgm mgr senior i prgm mgr iv prgm mgr iii principal chf ii hscrc prgm mgr ii prgm mgr i computer network spec supr hlth policy analyst advanced	1.00 2.00 1.00 .00 4.00 3.00 1.00 3.00 1.00 .00 2.00	24,329 239,645 96,065 84,335 365,953 149,020 238,761 78,501 231,564 47,814	1.00 4.00 1.00 1.00 3.00 2.00 3.00 1.00 3.00 1.00	107,006 377,039 99,457 103,328 309,984 174,473 244,933 80,969 212,173 75,320 64,642 59,421	1.00 4.00 1.00 1.00 3.00 2.00 3.00 1.00 3.00 1.00 1.00	107,006 377,039 99,457 103,328 309,984 174,473 244,933 80,969 212,173 75,320 64,642 59,421	
prgm mgr senior iii prgm mgr senior ii asst attorney general vii designated admin mgr senior i prgm mgr senior i prgm mgr iv prgm mgr iii principal chf ii hscrc prgm mgr ii prgm mgr i computer network spec supr	1.00 2.00 1.00 .00 4.00 3.00 1.00 3.00 1.00 .00 2.00	24,329 239,645 96,065 84,335 365,953 149,020 238,761 78,501 231,564 47,814	1.00 4.00 1.00 1.00 3.00 2.00 3.00 1.00 3.00 1.00 1.00 1.00	107,006 377,039 99,457 103,328 309,984 174,473 244,933 80,969 212,173 75,320 64,642	1.00 4.00 1.00 1.00 3.00 2.00 3.00 1.00 3.00 1.00 1.00 2.00	107,006 377,039 99,457 103,328 309,984 174,473 244,933 80,969 212,173 75,320 64,642	

Classification Title	FY 2011 Positions	FY 2011 Expenditure		FY 2012 Appropriation			Symbol
m00r0102 Health Services Cost Re	view Commiss:	ion					
administrator i	1.00	39,254	.00	0	.00	0	
admin officer iii	1.00	45,131	1.00	46,268	1.00	46,268	
fiscal accounts technician ii	1.00	41,927	1.00	43,251	1.00	43,251	
management associate	1.00	47,868	1.00	49,080	1.00	49,080	
hlth svs rate analyst ii	2.00	77,015	2.00	113,724	2.00	113,724	
TOTAL m00r0102*	31.00	2,341,418	34.00	2,800,532	34.00	2,800,532	
m00r0103 Maryland Community Heal	th Resources	Commission					
exec viii	1.00	95,060	1.00	99,637	1.00	99,637	
hlth policy analyst advanced	.00	0	1.00	73,316	1.00	73,316	
administrator i	1.00	58,799	1.00	65,568	1.00	65,568	
exec assoc i	1.00	57,833	.00	0	.00	0	
TOTAL mooro103*	3.00	211,692	3.00	238,521	3.00	238,521	
TOTAL m00r01 **	95.60	6,673,854		7,495,838	99.70	7,542,401	