HUMAN RESOURCES

Department of Human Resources

Office of the Secretary

Social Services Administration

Operations Office

Office of Technology for Human Services

Local Department Operations

Child Support Enforcement Administration

Family Investment Administration

MISSION

We will aggressively assist and empower people in economic need, provide prevention services and protect vulnerable children and adults.

VISION

We envision a Maryland where people independently support themselves and their families and where individuals are safe from abuse and neglect.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. DHR is recognized as a national leader among human service agencies.

Objective 1.1 To achieve a Work Participation Rate of fifty percent (less the Caseload Reduction Credit¹) in Federal fiscal year 2013 and retain this rate in subsequent fiscal years.

	FFY2010	FFY2011	FFY2012	FFY2013
Performance Measure	Actual	Actual	Estimated	Estimated
Output: Work Participation Rate ²	$41.2\%^{3}$	50.0%	50.0%	50.0%

Goal 2. Maryland residents have access to essential services to support themselves and their families.

Objective 2.1 To maintain the Food Supplement error rate at a level no greater than six percent in Federal fiscal year 2011, maintain the Food Supplement error rate at or below six percent in Federal fiscal year 2012, and continue this reduced Food Supplement error rate through Federal fiscal year 2013.

	FFY2010	FFY2011	FFY2012	FFY2013
Performance Measure	Actual	Estimated	Estimated	Estimated
Quality: Food Supplement Program error rate	$7.68\%^{3}$	$7.62\%^4$	6.00%	6.00%

Objective 2.2 Increase the statewide percentage of current support collected by one percentage point each Federal fiscal year until we reach eighty percent.

	FFY2010	FFY2011	FFY2012	FFY2013
Performance Measures	Actual	Estimated ⁵	Estimated	Estimated
Output: Percent of current support paid	64.46%	64.84%	65.84%	66.84%

Goal 3. Maryland residents are safe from abuse, neglect and exploitation.

Objective 3.1 By fiscal year 2013, 94.6 percent of victims of maltreatment will have no recurrence of maltreatment within six months of a first occurrence.

	2010	2011	2012	2013
Performance Measure	Actual	Actual	Estimated	Estimated
Outcome: Percent of children with no recurrence of maltreatment				
within six months of a first occurrence	95.8%	95.5%	94.6%	94.6%

¹ Under current regulations, a state's Caseload Reduction Credit (CRC) is subtracted from the overall 50 percent rate to determine a state's adjusted target rate.

² The final Federal Work Participation Rate for federal fiscal year 2010 and federal fiscal year 2011, determined by the U.S. Department of Health and Human Services, Administration for Children and Families, Office of Family Assistance, will not be published until August 2012 and 2013 respectively. Based on Maryland's estimated CRC of 18.3 percent for FFY 2010, the State is on target to surpass its adjusted Work Participation Rate of 31.7 percent.

³ Number revised from previous year.

⁴ The final Federal error rate, determined by the USDA, Food and Nutrition Service, will not be available until June 30, 2012.

⁵ Actual data is an estimate rather than a final.

Objective 3.2 For fiscal year 2013, ninety-seven point five percent of adult abuse cases will have no recurrence in six months.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of indicated or confirmed adult abuse cases for				
which there is no recurrence of abuse within six months	97.94%	96.88%	97.00%	97.50%

Goal 4. Maryland children live in permanent homes, and vulnerable adults live in the least restrictive environments.

Objective 4.1 By fiscal year 2013, 60 percent of the children exiting foster/kinship care through reunification do so within 12 months.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of children who exit foster/kinship care				
through reunification within 12 months of entry	52.8%	51.9%	60.0%	60.0%

Objective 4.2 By fiscal year 2013, 18 percent of children exiting foster/kinship care through adoption do so within 24 months.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of children in foster/kinship care who are				
adopted within 24 months of entry	$13.8\%^{6}$	18.8%	18.0%	18.0%

Objective 4.3 For fiscal year 2013, ninety-eight point five percent of elderly and disabled served by Adult Services are living at their maximum level of independence in the community.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of individuals served by Adult Services who				
remain in the community during the year	98.48%	98.26%	98.35%	98.50%

⁶ Actual data was revised from last year.

SUMMARY OF DEPARTMENT OF HUMAN RESOURCES

	2011 Actual	2012 Appropriation	2013 Allowance
Total Number of Authorized Positions	6,676.90	6,544.90	6,539.10
Total Number of Contractual Positions	102.39	72.90	72.90
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	438,730,110 6,995,726 1,950,590,733	428,324,508 4,774,357 2,182,325,732	428,908,688 4,607,932 2,036,910,186
Original General Fund Appropriation Transfer/Reduction	557,810,660 -2,839,615	561,552,136 2,578,659	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	554,971,045 549	564,130,795	
Net General Fund Expenditure	554,970,496 104,856,543 1,736,114,530 375,000	564,130,795 94,431,290 1,956,487,512 375,000	593,311,240 102,529,253 1,774,586,313
Total Expenditure	2,396,316,569	2,615,424,597	2,470,426,806

SUMMARY OF OFFICE OF THE SECRETARY

	2011 Actual	2012 Appropriation	2013 Allowance
Total Number of Authorized Positions	159.50	153.00	151.00
Total Number of Contractual Positions	17.44	.65	.65
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	12,533,120 674,393 33,819,902	13,145,603 76,097 28,625,344	12,902,225 75,260 26,564,555
Original General Fund Appropriation Transfer/Reduction	29,690,015 -1,247,748	26,679,275 63,808	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	28,442,267 100	26,743,083	
Net General Fund Expenditure	28,442,167 158,432 18,051,816 375,000	26,743,083 411,798 14,317,163 375,000	25,073,680 2,679 14,465,681
Total Expenditure	47,027,415	41,847,044	39,542,040

N00A01.01 OFFICE OF THE SECRETARY – OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Office of the Secretary provides overall direction and coordination for all programs and activities of the Department of Human Resources (DHR). In addition to the Secretary's staff, this program includes the Offices of: Attorney General, Chief of Staff, Communications, Deputy Secretaries, Employment and Program Equity, Inspector General, Planning and Performance, and Government, Corporate and Community Affairs.

MISSION

The Office of the Secretary leads and supports DHR programs and operations that advance the goals of economic independence and protection from abuse and neglect for children and adults in Maryland. The Office accomplishes this by: engaging and motivating coworkers; coordinating department actions; creating and sustaining partnerships; educating and responding to the public; identifying and securing resources; and setting expectations and monitoring Department performance.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Comply with state-wide requirements for agency performance.

Objective 1.1 By fiscal year 2013, achieve a twenty-five percent MBE rate in procurement contract dollars.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of procurement contract dollars with Minority				
Business Enterprises (MBE)	13.2%	6.7%	25.0%	25.0%

Objective 1.2 By fiscal year 2013, one hundred percent of audits of DHR programs conducted by the Office of Legislative Audits (OLA) will have 5 or less repeat audit findings.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of OLA audits of DHR programs with less than five				
repeat audit findings	75%	80%	80%	100%

N00A01.01 OFFICE OF THE SECRETARY — OFFICE OF THE SECRETARY

Appropriation Statement:			
	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	125.50	125.00	123.00
Number of Contractual Positions	6.85	.38	.38
01 Salaries, Wages and Fringe Benefits	10,186,469	10,811,405	10,785,307
02 Technical and Special Fees	214,193	44,972	44,675
03 Communication	223,622	258,516	285,455
04 Travel	39,927	28,501	31,889
07 Motor Vehicle Operation and Maintenance	67,373	82,976	64,999
08 Contractual Services	1,026,270	222,779	254,964
09 Supplies and Materials	76,494 7,649	62,053	76,249
12 Grants, Subsidies and Contributions	638		
13 Fixed Charges	746,777	481,135	528,585
Total Operating Expenses	2,188,750	1,135,960	1,242,141
Total Expenditure	12,589,412	11,992,337	12,072,123
Onininal Canada Frank Auguspuistion	5 600 500	5 515 502	
Original General Fund Appropriation Transfer of General Fund Appropriation	5,688,580 1,789,210	5,515,503 51,151	
Total General Fund Appropriation	7,477,790 11	5,566,654	
Net General Fund Expenditure	7,477,779	5,566,654	5,542,821
Special Fund Expenditure	21,323	3,300,034	3,342,021
Federal Fund Expenditure	5,090,310	6,425,683	6,529,302
Total Expenditure	12,589,412	11,992,337	12,072,123
Special Fund Income: N00303 Child Support Reinvestment Fund N00318 Universal Services Benefit Program Total	10,645 10,678 21,323		
Federal Fund Income: 10.561 State Administrative Matching Grants for Food Stamp Program	1,332,554 2,606 1,183,490 1,023,350 739 13,410 16,017 302,238 25,413 505,316 20,061 3,740 659,452	2,348,820 3,628 958,827 994,664 7,252 246,849 920,587 6,051 939,005	2,344,231 3,668 1,009,222 1,006,768 7,346 249,851 951,655 6,130 950,431
Total	5,088,386	6,425,683	6,529,302
Federal Fund Recovery Income: 93.563 Child Support Enforcement	1,924	,	
	1,72.		

N00A01.02 CITIZENS REVIEW BOARD FOR CHILDREN - OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

Under Sections 5-535 through 5-549 of the Family Law Article, citizens appointed by the Governor review the cases of children in out-of-home care, make findings regarding permanency, safety, and child well-being; and advocate for children as appropriate. These findings are sent to the local departments of social services and the juvenile courts. Under Section 5-1309, the Citizens Review Board for Children (CRBC) is required to examine the policies, procedures, and practices of State and local agencies and to review specific cases in order to evaluate their effectiveness in discharging their child protection responsibilities. Tabulated results of the case reviews must be provided to local departments for consideration with the self-assessment process.

The State Board, which is the governing body of the CRBC, reports annually to the General Assembly and the Secretary on the status of children in Maryland's child welfare system.

MISSION

Volunteer reviewers monitor child welfare systems and review cases, make findings and recommendations, and advocate to improve the administration of the system and the management of individual cases. As a result, children will be safe; be placed in stable, permanent living arrangements without undue delay; enjoy continuity of relationships; and have the opportunity to develop to their full potential.

VISION

The child welfare community, General Assembly, other key decision-makers, and the public will look to CRBC for objective reports on vital child welfare programs and for consistent monitoring of safeguards for children. The State of Maryland will investigate child maltreatment allegations thoroughly, protect children from abuse and neglect, give families the help they need to stay intact, place children in out-of-home care only when necessary, and provide placements which meet the needs of the whole child. Casework will combine effective family services with expeditious permanent placement of children.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Volunteer citizens review cases in order to gather information about how effectively the child welfare system discharges its responsibilities and to advocate, as necessary, for each child in out-of-home placement.

Objective 1.1 During fiscal year 2013, local child protection panels or teams will review 50 cases using the DHR case review instrument.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Statewide total number of child protection cases				
reviewed by the case review panel/teams	45	40	50	50

Objective 1.2 During fiscal year 2013, local out-of-home placement review Boards will review 1,300 cases and send recommendation reports to the court, the local department and interested persons.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Statewide total number of out-of-home placement				
cases reviewed by local boards	1,199	1,510	1,300	1,300

Objective 1.3 During fiscal year 2013, local out of home placement review Boards will review 60 percent of APPLA, adoption, and reunification cases deemed eligible by CRBC's selection criteria.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Statewide percentage of eligible adoption cases reviewed	1	91%	75%	80%
Statewide percentage of eligible APPLA cases reviewed	1	91%	75%	80%

¹ These data are unavailable. They are new measures and were not previously tracked.

N00A01.02 CITIZENS REVIEW BOARD FOR CHILDREN - OFFICE OF THE SECRETARY (Continued)

Goal 2. CRBC provides useful and timely information about the adequacy and effectiveness of efforts to promote child safety and well-being, to achieve or maintain permanency for children, and to improve services.

Objective 2.1 For at least 90 percent of out-of-home placement cases reviewed during fiscal year 2013, the recommendation reports will be submitted to the local departments and the courts within 15 days following the review.

	2010	2011	2012	2013
Performance Measure	Actual	Actual	Estimated	Estimated
Efficiency: Reports submitted within 15 days	70%	75%	75%	75%

Objective 2.2 During fiscal year 2013, the local departments will agree with 85 percent of the recommendations made by local out of home placement review Boards.

	2010	2011	2012	2013
Performance Measure	Actual	Actual	Estimated	Estimated
Outcome: Local departments agreeing with CRBC recommendations	85%	94%	90%	90%

Objective 2.3 During fiscal year 2013, CRBC will collect data and report whether the local departments are meeting youth's needs in three identified/well-being outcome areas. Targets are in parentheses below.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of applicable cases reviewed in which children				
receive appropriate educational services (65 percent)	64%	79%	75%	75%
Percent of applicable cases reviewed in which children				
receive appropriate physical and mental health services (70 percent)	74%	81%	85%	85%
Percent of applicable cases reviewed in which a				
permanent connection has been identified for the youth (70 percent)	63%	63%	70%	70%

N00A01.02 CITIZENS REVIEW BOARD FOR CHILDREN — OFFICE OF THE SECRETARY

Appropriation Statement:

	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	11.00	10.00	10.00
01 Salaries, Wages and Fringe Benefits	779,582	682,730	715,842
02 Technical and Special Fees		758	368
03 Communication	5,140 14,339 4,708 9,605 446	17,127 20,178 948 5,467	18,831 19,347 632 9,605
13 Fixed Charges	122,647	378,979	81,846
Total Operating Expenses	156,885	422,699	130,261
Total Expenditure	936,467	1,106,187	846,471
Original General Fund Appropriation Transfer of General Fund Appropriation	978,785 -295,927	692,711 5,393	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	682,858 10	698,104	
Net General Fund ExpenditureFederal Fund Expenditure	682,848 253,619	698,104 408,083	540,993 305,478
Total Expenditure	936,467	1,106,187	846,471
Federal Fund Income: 93.658 Foster Care-Title IV-E	253,619	408,083	305,478

N00A01.03 MARYLAND COMMISSION FOR WOMEN - OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Maryland Commission for Women improves the status of women through its programs and initiatives, and disseminates educational and legislative resources through its outreach to Maryland women.

MISSION

The Maryland Commission for Women will advise government, advance solutions, and serve as a statewide resource to promote social, political and economic equality for women and girls.

VISION

Maryland women and girls have full social, political and economic equality.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To increase the visibility and to enhance the awareness of the Maryland Commission for Women and its programs to all Maryland women utilizing outreach efforts by establishing a public relations campaign.

Objective 1.1 Every year increase the number of contacts made with information about the Maryland Commission for Women.

	2010	2011	2012	2013
Performance Measure	Actual	Actual	Estimated	Estimated
Output: Number of contacts made with information about the				
Maryland Commission for Women via attendance at meetings				
and events, website hits, and publications distributed	201,774	202,100	203,125	204,187

Goal 2. Educate Maryland women about Maryland women's history through the Hall of Fame Event, Hall of Fame website, Women of Tomorrow Event, and Maryland Women's Heritage Center.

Objective 2.1 Every year increase participation in the Hall of Fame Event and Women of Tomorrow Event.

	2010	2011	2012	2013
Performance Measure	Actual	Actual	Estimated	Estimated
Outcome: Number of applications submitted for Hall of Fame	25	33	40	50
Number of applications submitted for Women of Tomorrow	51	75	85	95

N00A01.03 MARYLAND COMMISSION FOR WOMEN — OFFICE OF THE SECRETARY

Appropriation Statement:

Appropriation Statement.	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	2.00	2.00	2.00
Number of Contractual Positions		.27	.27
01 Salaries, Wages and Fringe Benefits	166,544	154,484	164,962
02 Technical and Special Fees	530	4,615	4,465
03 Communication	547 1,964 5,596 8,524 2,500 725	3,257 5,094 6,659 5,874	3,016 2,908 6,659 7,449
Total Operating Expenses	19,856	21,654	20,802
Total Expenditure	186,930	180,753	190,229
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	168,016 18,934 186,950 20	179,139 1,614 180,753	
Net General Fund Expenditure	186,930	180,753	190,229

N00A01.04 MARYLAND LEGAL SERVICES PROGRAM – OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Maryland Legal Services Program (MLSP) is statutorily mandated to provide legal representation for children involved in Children in Need of Assistance and Termination of Parental Rights (CINA/TPR) proceedings and indigent adults involved in Adult Protective Services (APS) and Adult Public Guardianship Review Board (APGRB) proceedings statewide. Legal services are provided by contracting with law firms that provide effective legal counsel. In situations where there is a conflict of interest, the Court will appoint private attorneys under the Court Appointed Attorney Program (CAAP).

MISSION

To protect the legal rights and interests of DHR's children and adult clients involved in legal proceedings by providing effective legal counsel.

VISION

We envision a strong Maryland where the legal rights of its population are fully protected.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To provide quality legal representation to children in CINA and TPR cases and adults in Adult Guardianship cases.

Objective 1.1 By 2013, maintain the yearly level of attorney contact with the client to two in-person contacts and maintain at least eight hours of preparation and presentation per case (average).

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimate
Quality: Average number of in-person contacts for Adult and				
CINA/TPR cases	2	2	2	2
Average hours per case for Adult and CINA/TPR cases	8	8	8	8

Objective 1.2 In 2013, maintain at 97 percent MLSP-funded CINA and Adult Guardianship legal representation cases handled through service contracts rather than through private, court-appointed attorneys.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Efficiency: Percent of MLSP CINA/TPR and Adult Guardianship				
cases handled by Contractors	97%	97%	97%	97%
Output: Number of CINA/TPR legal proceedings conducted by				
contractors ¹	11,746	13,450	13,853	14,269
Number of adult clients provided with legal representation by				
MLSP Contractors	1,387	1,522	1,567	1,614

¹ CINA/TPR legal proceedings conducted represent a number greater than the total number of child clients served since some children have CINA, TPR and other related proceedings in the same year.

N00A01.04 MARYLAND LEGAL SERVICES PROGRAM — OFFICE OF THE SECRETARY

Appropriation Statement:

	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	3.00	3.00	3.00
01 Salaries, Wages and Fringe Benefits	239,942	230,083	238,892
03 Communication	29 12,037,576 -955 2,248	839 667 15,573,433 1,182 300	741 745 13,072,618 1,168 300
Total Operating Expenses	12,038,898	15,576,421	13,075,572
Total Expenditure	12,278,840	15,806,504	13,314,464
Original General Fund Appropriation Transfer of General Fund Appropriation	10,842,122 -3,260,416	10,868,166 2,421	
Total General Fund AppropriationLess: General Fund Reversion/Reduction	7,581,706 10	10,870,587	
Net General Fund ExpenditureFederal Fund Expenditure	7,581,696 4,697,144	10,870,587 4,935,917	8,378,547 4,935,917
Total Expenditure	12,278,840	15,806,504	13,314,464
Federal Fund Income: 93.558 Temporary Assistance for Needy Families	2,135,359 2,561,785	4,935,917	4,935,917
Total	4,697,144	4,935,917	4,935,917

N00A01.05 OFFICE OF GRANTS MANAGEMENT – OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Office of Grants Management (OGM) provides funding and oversight of government and community-based organizations through a broad based network of diverse partners: community and faith-based organizations, local departments of social services and local government agencies. OGM encompasses Victim Services, Homelessness and Hunger programs, and Community Initiatives, which also includes fatherhood programs. The customers are diverse individuals and families who are victims of crime, domestic violence, rape and sexual assault. They are also vulnerable children and adults, non-custodial parents and young fathers, married and unmarried couples with children, persons at risk of hunger, and people who are homeless or at risk of becoming homeless.

MISSION

To assist disadvantaged and vulnerable individuals and families to achieve economic independence; meet basic needs; and integrate into the community.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Funding for program services is efficiently and effectively administered and monitored.

Objective 1.1 During fiscal year 2013, one-hundred percent of contracts will be within the established guidelines for the number of days required to process the contract.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of contracts executed timely	40%	100%	100%	100%

Goal 2. Individuals and families in crisis will have their needs met through emergency/crisis services.

Objective 2.1 During fiscal year 2013, provide 137,000 bed-nights of emergency shelter and related services to 6,000 homeless women and children.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Bed-nights of emergency shelter provided	94,828	134,696	136,000	137,000
· Homeless women and their children receiving shelter services	3,076	4,833	5,850	6,000

Objective 2.2 During fiscal year 2013 distribute 8,200,000 meals to Marylanders who had no or little food.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of meals distributed to hungry Marylanders	6.709.578	8.131.912	8.200,000	8.200.000

Goal 3. Safety, stability and prevention programs will be offered to individuals and families.

Objective 3.1 During fiscal year 2013, this goal is not applicable as all victim services programs were transferred to the Governor's Office of Crime Control and Prevention, (GOCCP) as of July 1, 2011.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Victims receiving community-based services	$60,399^{1}$	$24,641^2$	n/a	n/a

Objective 3.2 During fiscal year 2013, link 3,450 low income residents to community services, help prevent 9,500 evictions, and provide 482,000 bed-nights for the homeless.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Link low income residents to community services ³	$2,600^4$	3,321	3,400	3,450
Prevent evictions through cash grants and other services ⁵	8,700	9,284	9,500	9,500
Bed-nights of transitional housing to homeless	531,402	481,269	482,000	482,000

Corrected number. Figure includes Victims of Crime Assistance, DV, and Rape Crisis. DV data reflects federal fiscal year data.

² DV and RC data based on state fiscal year. VOCA not included as it was transferred 7/1/11. All service areas transferred 10/1/11.

³ Wording has been changed in this outcome to make it clearer.

⁴ Recalculation of numbers from 2012 MFR.

⁵ The figures on this measure were recalculated to include "other services" within the category.

N00A01.05 OFFICE OF GRANTS MANAGEMENT — OFFICE OF THE SECRETARY

Appropriation Statement:			
	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	18.00	13.00	13.00
Number of Contractual Positions	10.59		
01 Salaries, Wages and Fringe Benefits	1,160,583	1,266,901	997,222
02 Technical and Special Fees	459,670	25,752	25,752
03 Communication	6,904	6,753	9,446
04 Travel	9,755	561	147
08 Contractual Services	6,175,437 19,151	4,950,761 1,852	4,950,761 1,742
10 Equipment—Replacement	19,131	1,032	1,742
11 Equipment—Additional	6,103		
12 Grants, Subsidies and Contributions	13,195,125	6,508,683	7,133,683
13 Fixed Charges	2,950		
Total Operating Expenses	19,415,513	11,468,610	12,095,779
Total Expenditure	21,035,766	12,761,263	13,118,753
Original General Fund Appropriation	12,012,512	9,423,756	
Transfer of General Fund Appropriation	500,451	3,229	
Total General Fund Appropriation	12,512,963 49	9,426,985	
Net General Fund Expenditure	12,512,914	9,426,985	10,421,090
Special Fund Expenditure	137,109	411,798	2,679
Federal Fund ExpenditureReimbursable Fund Expenditure	8,010,743 375,000	2,547,480 375,000	2,694,984
Total Expenditure	21,035,766	12,761,263	13,118,753
10th Expenditure	=======================================	=======================================	13,110,733
Special Fund Income: N00300 Local Government Payments	137,109	411,798	2,679
1700300 Local Government Fayments	157,107	411,770	2,075
Federal Fund Income:			
10.561 State Administrative Matching Grants for Food			
Stamp Program		823,911	
10.568 Emergency Food Assistance Program (Administrative Costs)	4,058,766		825,484
16.575 Crime Victim Assistance	20,711		023,404
93.086 Healthy Marriage Promotion and Responsible	20,711		
Fatherhood Grants	1,149,029		1,490,560
93.558 Temporary Assistance for Needy Families	242,948	219,029	219,595
93.563 Child Support Enforcement		1,345,540	345
gramsgrams to states for Access and Visitation Fig-	176,248	159,000	159,000
93.671 Family Violence Prevention and Services- Grants	170,210	155,000	155,000
to States and Indian Tribes	2,363,041		
Total	8,010,743	2,547,480	2,694,984
Reimbursable Fund Income:			
M00F02 DHMH-Infectious Disease and Environmental Health			
Administration	375,000	375,000	

N00B00.04 GENERAL ADMINISTRATION – STATE - SOCIAL SERVICES ADMINISTRATION

PROGRAM DESCRIPTION

The Social Services Administration supervises child welfare social service programs provided through Maryland's Local Departments of Social Services that are intended to: prevent or remedy neglect, abuse, or exploitation of children; preserve, rehabilitate or reunite families; help children to begin or continue to improve their well-being; prevent children from having to enter out-of-home care when services can enable them to remain safely in their own homes; and for children who need out-of-home care, provide appropriate placement and permanency services. The Administration is responsible for Child Welfare policy development, training and staff development, monitoring and evaluation of local department programs, oversight of development and maintenance of the child welfare information system (MD CHESSIE), and all other aspects of program management.

The Social Services Administration supervises adult social services programs for the vulnerable adults and individuals with disabilities. This service delivery system protects vulnerable adults, promotes self-sufficiency, and avoids unnecessary institutional care. These services are delivered in a manner that maximizes a person's ability to function independently.

MISSION

It is the mission of the Social Services Administration to support and enable local Departments of Social Services, in cooperation with community partners, to employ strategies to prevent child abuse and neglect, protect vulnerable children and adults, support family stability and promote customer independence.

Local departments of social services and DHR central office, through partnerships with families, communities, businesses, and public and private agencies, promote customer independence and protect vulnerable children and adults.

VISION

The Social Services Administration envisions a Maryland where all children have permanent homes, where children and adults are safe from abuse and neglect, and where families are self-sufficient.

This program shares in the goals, objectives, and performance measures of N00G00.03, Child Welfare Services—Local Department Operations, and of N00G00.04, Adult Services, Local Department Operations.

SOCIAL SERVICES ADMINISTRATION

N00B00.04 GENERAL ADMINISTRATION—STATE

Appropriation Statement:	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	91.50	89.00	89.00
Number of Contractual Positions	4.55		
01 Salaries, Wages and Fringe Benefits	8,012,360	8,200,340	9,366,384
02 Technical and Special Fees	232,545	33,800	34,050
03 Communication	46,796 29,123 14,255 6,628,802 63,548 2,556 33,111 2,432,934 232,068	67,724 43,632 10,548 8,820,045 31,022 10,020,551 427,921	70,483 62,852 15,702 8,900,842 36,207 7,880,386 427,806
Total Operating Expenses	9,483,193	19,421,443	17,394,278
Total Expenditure	9,541,973 -3,753,345	27,655,583 10,568,847 40,720	26,794,712
Total General Fund AppropriationLess: General Fund Reversion/Reduction	5,788,628 50	10,609,567	
Net General Fund Expenditure	5,788,578 4,655 11,934,865	10,609,567 17,046,016	9,159,769 17,634,943
Total Expenditure	17,728,098	27,655,583	26,794,712

N00B00.04 GENERAL ADMINISTRATION—STATE—SOCIAL SERVICES ADMINISTRATION

Special Fund Income: N00320 Adoption Search Registry Fees	4,655		49
Federal Fund Income:			
10.561 State Administrative Matching Grants for Food			
Stamp Program			
93.556 Promoting Safe and Stable Families		3,790,510	3,741,109
93.558 Temporary Assistance for Needy Families		2,052,748	2,327,825
93.563 Child Support Enforcement	101,637	19,858	21,529
93.599 Chafee Education and Training Vouchers Program.	1,155,383		
93.605 Family Connection Grants	236,520		
93.658 Foster Care-Title IV-E		9,273,649	9,769,326
93.659 Adoption Assistance	132,084	• •	
93.669 Child Abuse and Neglect State Grants		467,222	473,020
93.674 Foster Care Independent Living	164,992	1,188,106	1,020,000
93.778 Medical Assistance Program	80,599	253,923	282,134
Total	11,934,865	17,046,016	17,634,943

SUMMARY OF OPERATIONS OFFICE

	2011 Actual	2012 Appropriation	2013 Allowance
Total Number of Authorized Positions	210.00	197.00	197.00
Total Number of Contractual Positions	20.69	.50	.50
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	14,490,141 809,820 12,712,537	14,094,045 102,013 11,749,998	14,134,289 89,227 16,810,575
Original General Fund Appropriation Transfer/Reduction	13,000,653 3,167,543	12,848,313 90,866	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	16,168,196 100	12,939,179	
Net General Fund Expenditure	16,168,096 49,219	12,939,179	17,217,398
Federal Fund Expenditure	11,795,183	13,006,877	13,816,693
Total Expenditure	28,012,498	25,946,056	31,034,091

N00E01.01 DIVISION OF BUDGET, FINANCE AND PERSONNEL - OPERATIONS OFFICE

PROGRAM DESCRIPTION

The Division supports the programs of other Departmental units through the management and control of fiscal and personnel systems.

MISSION

To provide quality support services by aggressively seeking to maximize financial and technical resources, providing leadership in financial and personnel matters, prudently managing funds and empowering DHR central office, local departments of social services and community partners to ensure effective and efficient delivery of services.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Improve Department business processes to better serve the DHR Central office, local departments of social services and community partners.

Objective 1.1 By fiscal year 2013, fifty percent of all contracts will be submitted to the Procurement Division within established guidelines for number of days required to process the contract.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of contracts for which the date received by the				
Procurement Division is within established guidelines for				
number of days required to process the contract	43%	39%	50%	50%

OPERATIONS OFFICE

N00E01.01 DIVISION OF BUDGET, FINANCE AND PERSONNEL — OPERATIONS OFFICE

Appropriation Statement:

	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	151.00	142.00	142.00
Number of Contractual Positions	18.46	.50	.50
01 Salaries, Wages and Fringe Benefits	10,789,407	10,610,624	10,601,903
02 Technical and Special Fees	692,852	102,013	89,227
03 Communication	43,824	119,941	113,357
04 Travel	5,155	6,007	4,657
07 Motor Vehicle Operation and Maintenance	71,894	123,120	123,120
08 Contractual Services	1,180,079	2,164,724	6,964,884
09 Supplies and Materials	31,918	30,267	33,482
10 Equipment—Replacement	80,602	253,296	161,854
11 Equipment—Additional	21,064		
12 Grants, Subsidies and Contributions	124,631		
13 Fixed Charges	4,612,893	3,807,898	4,301,137
Total Operating Expenses	6,172,060	6,505,253	11,702,491
Total Expenditure	17,654,319	17,217,890	22,393,621
Original General Fund Appropriation	9,008,371	8,883,828	
Transfer of General Fund Appropriation	1,247,491	64,116	
Total General Fund Appropriation	10,255,862	8,947,944	
Less: General Fund Reversion/Reduction	50		
Net General Fund Expenditure	10,255,812	8,947,944	13,326,970
Special Fund Expenditure	37,204		
Federal Fund Expenditure	7,361,303	8,269,946	9,066,651
Total Expenditure	17,654,319	17,217,890	22,393,621
			

N00E01.01 DIVISION OF BUDGET, FINANCE AND PERSONNEL — OPERATIONS OFFICE

Special Fur	nd Income:			
	Child Support Reinvestment Fund	21,186		
	Universal Services Benefit Program	16,018		
•	Total	37,204		
Federal Fu	nd Income:			
10.561	State Administrative Matching Grants for Food			
	Stamp Program	1,393,634	1,277,989	1,429,767
93.556	Promoting Safe and Stable Families	4,494	, ,	, ,
93.558	Temporary Assistance for Needy Families	1,509,848	1,153,344	1,333,416
93.563	Child Support Enforcement	1,261,911	1,168,791	1,307,609
93.564	Child Support Enforcement Research	1,250		
93.566	Refugee and Entrant Assistance-State Adminis-			
	tered Programs	20,508		
93.568	Low-Income Home Energy Assistance	24,027		
93.575	Child Care and Development Block Grant	265,534		
93.596	Child Care Mandatory and Matching Funds of the			
	Child Care and Development Fund	36,981	332,187	371,661
93.658	Foster Care-Title IV-E	1,059,851	1,458,493	1,624,199
93.659	Adoption Assistance	32,033		
93.669	Child Abuse and Neglect State Grants	5,660		
93.778	Medical Assistance Program	1,743,860	2,879,142	2,999,999
	Total	7,359,591	8,269,946	9,066,651
	nd Recovery Income:			
93.563	Child Support Enforcement	1,712		

N00E01.02 DIVISION OF ADMINISTRATIVE SERVICES – OPERATIONS OFFICE

PROGRAM DESCRIPTION

The Division of Administrative Operations (DAO) is a high performance organization that provides services critical to the infrastructure of the Department of Human Resources. DAO provides core administrative services to DHR as well as disaster relief/emergency response statewide. The DAO administers statewide: the Central Distribution Center, Emergency Operations (statewide Disaster Recovery), Fleet and Forms Management, Graphics Media Center, Asset Management and Stockroom, Mail Operations, Warehousing, Real Estate (procurement, construction, remodeling and lease management), Records Management and Risk Management. It also administers the DHR Central Facility and DHR Central Parking.

MISSION

The Division of Administrative Operations ensures the accomplishment of the Department's goals by providing support and emergency services to DHR and its customers.

VISION

We envision a Division of Administrative Operations that assures a safe and high quality environment for DHR personnel and customers.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Ensure a safe working environment for DHR employees.

Objective 1.1 By fiscal year 2013, reduce workers compensation claims costs by 18 percent per fiscal year.

	2010	2011	2012	2013
Performance Measures	Actual	Estimated	Estimated	Estimated
Output: Total number of work-related injury claims for		•		
DHR employees	408	353	416	49 1
Amount paid in claims	\$364,047 ¹	\$413,356	\$338,952	\$277,941

¹ Revised from previous year.

N00E01.02 DIVISION OF ADMINISTRATIVE SERVICES — OPERATIONS OFFICE

Appropriation Statement:	2011	2012	2013
	Actual	Appropriation	Allowance
Number of Authorized Positions	59.00	55.00	55.00
Number of Contractual Positions	2.23		
01 Salaries, Wages and Fringe Benefits	3,700,734	3,483,421	3,532,386
02 Technical and Special Fees	116,968		
03 Communication	3,122,078	3,023,680	2,994,240
04 Travel	11,815	5,165	8,325
07 Motor Vehicle Operation and Maintenance	176,231	160,316	190,515
08 Contractual Services	2,234,439	1,473,178	1,418,883
09 Supplies and Materials	609,103	426,824	451,253
10 Equipment—Replacement	202.200	2,011	28,626
11 Equipment—Additional	383,288	152,486	13,257
13 Fixed Charges	3,523	1,085	2,985
Total Operating Expenses	6,540,477	5,244,745	5,108,084
Total Expenditure	10,358,179	8,728,166	8,640,470
Original General Fund Appropriation	3,992,282	3,964,485	
Transfer of General Fund Appropriation	1,920,052	26,750	
• • •	5,912,334	3,991,235	
Total General Fund Appropriation	5,912,334 50	3,991,233	
Less. General Fund Reversion/Reduction		· · · · · · · · · · · · · · · · · · ·	
Net General Fund Expenditure	5,912,284	3,991,235	3,890,428
Special Fund Expenditure	12,015	4.50 < 0.01	4.550.040
Federal Fund Expenditure	4,433,880	4,736,931	4,750,042
Total Expenditure	10,358,179	8,728,166	8,640,470
Special Fund Income: N00303 Child Support Reinvestment Fund N00318 Universal Services Benefit Program	5,541 6,474		
Total	12,015		
Federal Fund Income: 10.561 State Administrative Matching Grants for Food Stamp Program	1 008 208	1 105 100	1 122 068
93.556 Promoting Safe and Stable Families	1,008,308 1,319	1,105,199	1,123,068
93.558 Temporary Assistance for Needy Families	619,100	1,015,922	1,039,514
93.563 Child Support Enforcement	1,295,277	668,424	655,129
93.564 Child Support Enforcement Research	371	000,121	000,125
93.566 Refugee and Entrant Assistance-State Adminis-			
tered Programs	8,110		
93.568 Low-Income Home Energy Assistance	9,711		
93.575 Child Care and Development Block Grant	106,887		
93.596 Child Care Mandatory and Matching Funds of the	15.005	100 447	06 577
Child Care and Development Fund	15,905 227,131	100,447 119,145	96,577 120,352
93.659 Adoption Assistance	10,359	119,143	120,332
93.669 Child Abuse and Neglect State Grants	1,875		
93.778 Medical Assistance Program	1,128,647	1,727,794	1,715,402
Total			
1 Utal	4,433,000	4,736,931	4,750,042
Federal Fund Recovery Income: 93.563 Child Support Enforcement	880		

SUMMARY OF OFFICE OF TECHNOLOGY FOR HUMAN SERVICES

	2011 Actual	2012 Appropriation	2013 Allowance
Total Number of Authorized Positions	116.50	112.00	109.00
Total Number of Contractual Positions	.05		
Salaries, Wages and Fringe Benefits	8,446,922 10,919 58,362,907	9,087,127 5,625 60,662,361	8,758,708 1,201 59,683,999
Original General Fund Appropriation Transfer/Reduction	30,682,806 258,745	30,077,176 37,844	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	30,424,061 49	30,115,020	
Net General Fund Expenditure	30,424,012 743,239 35,653,497	30,115,020 1,006,269 38,633,824	29,667,967 725,769 38,050,172
Total Expenditure	66,820,748	69,755,113	68,443,908

N00F00.02 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS

Program Description:

The Office of Technology for Human Services (OTHS), under the direction of the Chief Information Officer (CIO), is responsible for the overall management and direction of the department's information systems. A major information technology development project managed by OTHS is the Maryland Children's Electronic Social Services Information Exchange (CHESSIE).

OTHS will enable DHR to provide excellent customer service to the citizens of Maryland through innovative and efficient use of technology.

Appropriation Statement:	2011 Actual	2012 Appropriation	2013 Allowance
08 Contractual Services	2,953,912	2,313,575	1,000,000
Total Operating Expenses	2,953,912	2,313,575	1,000,000
Total Expenditure	2,953,912	2,313,575	1,000,000
Special Fund ExpenditureFederal Fund Expenditure	83,875 2,870,037	2,313,575	1,000,000
Total Expenditure	2,953,912	2,313,575	1,000,000
Special Fund Income: N00303 Child Support Reinvestment Fund	83,875		
Federal Fund Income: 93.558 Temporary Assistance for Needy Families	2,870,037	2,313,575	1,000,000
Total	2,870,037	2,313,575	1,000,000

N00F00.04 GENERAL ADMINISTRATION - OFFICE OF TECHNOLOGY FOR HUMAN SERVICES

PROGRAM DESCRIPTION

The Office of Technology for Human Services (OTHS), under the direction of the Chief Information Officer (CIO), is responsible for the overall management and direction of information systems in Department of Human Resources (DHR) locations in every jurisdiction statewide. This includes computer applications and systems, computer and communication equipment, computer peripheral equipment, telephone systems and equipment, ancillary facility and support equipment, and consumables and supplies.

MISSION

OTHS enables DHR to provide excellent customer service to Maryland citizens through innovative and efficient technology.

VISION

We envision an OTHS in which operational excellence has been achieved and maintained. We exhibit a consultancy mindset and serve as a trusted business partner to each of the Department's programs to provide innovative technical solutions in an efficient and timely manner.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Ensure delivery of high quality products and services responsive to the changing needs of DHR and its customers.

Objective 1.1 For fiscal year 2013, one-hundred percent of the projects are completed on schedule and on budget within the reporting period.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of projects completed on schedule	100%	100%	100%	100%
Percent of projects completed on budget	100%	100%	100%	100%

N00F00.04 GENERAL ADMINISTRATION — OFFICE OF TECHNOLOGY FOR HUMAN SERVICES

Appropriation Statement:			
Appropriation Statements	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	116.50	112.00	109.00
Number of Contractual Positions	.05		
01 Salaries, Wages and Fringe Benefits	8,446,922	9,087,127	8,758,708
02 Technical and Special Fees	10,919	5,625	1,201
03 Communication	3,624,704	3,162,220	3,589,280
04 Travel	22,911	31,871	20,741
06 Fuel and Utilities	88,601	101,257	93,031
07 Motor Vehicle Operation and Maintenance	13,401	13,846	14,827
08 Contractual Services	47,386,138	52,719,846	52,580,755
09 Supplies and Materials	57,541 2.477.706	51,231	53,594
10 Equipment—Replacement	3,477,796 236,663	1,170,188 572,870	1,298,121 559,580
11 Equipment—Additional	358	3/2,8/0	339,360
13 Fixed Charges	500,882	525,457	474,070
Total Operating Expenses	55,408,995	58,348,786	58,683,999
	63,866,836		
Total Expenditure	03,800,830	67,441,538	67,443,908
Original General Fund Appropriation	30,682,806	30,077,176	
Transfer of General Fund Appropriation	-258,745	37,844	
Total General Fund Appropriation	30,424,061	30,115,020	
Less: General Fund Reversion/Reduction	49	30,113,020	
Net General Fund Expenditure	30,424,012	30,115,020	29,667,967
Special Fund Expenditure	659,364	1,006,269	725,769
Federal Fund Expenditure	32,783,460	36,320,249	37,050,172
Total Expenditure	63,866,836	67,441,538	67,443,908
Special Fund Income: N00303 Child Support Reinvestment Fund	13,904		
N00318 Universal Services Benefit Program	645,460	1,006,269	725,769
Total	659,364	1,006,269	725,769
Federal Fund Income: 10.561 State Administrative Matching Grants for Food Stamp Program	5,403,342 2,717 5,612,350 14,442,728 2,002 18,068	5,886,383 1,854 5,137,747 13,987,728	5,837,807 1,760 5,343,105 13,939,219 4,406
93.568 Low-Income Home Energy Assistance	968,189	966,808	697,308
93.575 Child Care and Development Block Grant	215,020	624,274	
93.596 Child Care Mandatory and Matching Funds of the			
Child Care and Development Fund	44,805		1,009,619
93.658 Foster Care-Title IV-E	1,372,269	3,663,045	3,796,444
93.659 Adoption Assistance	66,636		
93.669 Child Abuse and Neglect State Grants	5,128 4,628,428	2,785 6,044,989	2,641 6,417,863
Total			·····
10tal	32,781,682	36,320,249	37,050,172
Federal Fund Recovery Income: 93.563 Child Support Enforcement	1,778		

SUMMARY OF LOCAL DEPARTMENT OPERATIONS

	2011 Actual	2012 Appropriation	2013 Allowance
Total Number of Authorized Positions	5,794.53	5,695.03	5,699.23
Total Number of Contractual Positions	47.40	63.75	63.75
Salaries, Wages and Fringe Benefits	374,500,031 4,563,254 1,629,438,830	362,759,024 4,340,710 1,864,002,354	363,041,447 4,199,491 1,711,523,547
Original General Fund Appropriation Transfer/Reduction	468,622,390 -2,930,891	472,597,029 2,258,914	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	465,691,499 211	474,855,943	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	465,691,288 29,383,725 1,513,427,102	474,855,943 25,382,597 1,730,863,548	503,014,966 30,234,773 1,545,514,746
Total Expenditure	2,008,502,115	2,231,102,088	2,078,764,485

LOCAL DEPARTMENT OPERATIONS

N00G00.01 FOSTER CARE MAINTENANCE PAYMENTS—LOCAL DEPARTMENT OPERATIONS

Program Description:

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The Foster Care Maintenance Payments program enables Maryland children who cannot remain in the care of their parents, legal guardians, or caretakers to receive care in alternate settings. In addition, the local departments provide services to the families of children in Foster Care to facilitate stabilization and reintegration of the child back into the family when it is in the best interest of the child and facilitates the achievement of a permanent family situation for a child who is placed in Foster Care. The program includes payments to foster family homes, group homes, and residential facilities for neglected or dependent children and financial subsidies paid on behalf of special needs children when adoption without a subsidy has not proven feasible. This program shares the goals, objectives and performance measures of N00G00.03, Child Welfare Services.

Mission:

Local departments of social services, in collaboration with community partners, employ strategies to prevent child abuse and neglect, protect vulnerable children, support family stability and promote customer independence.

Appropriation Statement:			
	2011 Actual	2012 Appropriation	2013 Allowance
08 Contractual Services	13,368,953 285,995,278	12,006,460 312,059,813	10,705,819 305,653,481
Total Operating Expenses	299,364,231	324,066,273	316,359,300
Total Expenditure	299,364,231	324,066,273	316,359,300
Original General Fund Appropriation Transfer of General Fund Appropriation	244,893,000 -32,591,976	237,742,660	
Total General Fund Appropriation	212,301,024 50	237,742,660	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	212,300,974 617,907 86,445,350	237,742,660 25,199 86,298,414	235,720,817 1,117,907 79,520,576
Total Expenditure	299,364,231	324,066,273	316,359,300
Special Fund Income: N00300 Local Government Payments N00332 Foster Care Education	617,907	25,199	617,907 500,000
Total	617,907	25,199	1,117,907
Federal Fund Income: 93.556 Promoting Safe and Stable Families	1,025,197 6,876,000 70,408,263 1,944,105 2,164,218 82,417,783	649,839 6,876,000 62,939,247 1,060,532 14,772,796 86,298,414	1,025,197 6,876,000 54,902,478 1,944,105 14,772,796 79,520,576
Federal Fund Recovery Income: 93.658 Foster Care-Title IV-E	4,027,567		

N00G00.02 LOCAL FAMILY INVESTMENT PROGRAM - LOCAL DEPARTMENT OPERATIONS

PROGRAM DESCRIPTION

The Family Investment Program in the local departments of social services (LDSS) assists customers in finding jobs and determines eligibility for Temporary Cash Assistance, Food Supplement Program, Child Care Subsidy (formerly Purchase of Care), Public Assistance to Adults, and Medical Assistance. Local departments also determine eligibility for Refugee Assistance. Each LDSS administers cash assistance, food supplement and benefit programs.

MISSION

Local departments of social services, in cooperation with the DHR Central Office and community partners, assist people in financial need as they move toward and sustain economic self-sufficiency.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Move families with an employable parent and no child under one year of age toward a speedy and lasting exit from Temporary Cash Assistance (TCA).

Objective 1.1 To limit the number of TCA families reaching the 60-month time limit to no more than ten percent through fiscal year 2013.

	2010	2011	2012	2013
Performance Measure	Actual	Actual	Estimated	Estimated
Outcome: Percent of TCA families reaching their 60-month				
time limit since January 1, 1997	7.1%	8.0%	8.9%	8.9%

Goal 2. Assure individuals and families receive appropriate benefits.

Objective 2.1 The Food Supplement error rate will not exceed the Federal standard of six percent in Federal fiscal year 2013.

	FFY 2010	FFY 2011	FFY 2012	FFY 2013
Performance Measure	Actual	Estimated	Estimated	Estimated
Quality: Food Supplement Program error rate	7.68%	$7.62\%^{1}$	6.00%	6.00%

Goal 3. Place TCA individuals in employment where earnings increase over time.

Objective 3.1 To achieve an earnings gain rate of fifty percent in Federal fiscal year 2013, and retain this rate in subsequent fiscal years.

Performance Measure	FFY 2010 Actual		FFY 2012 Estimated	
Outcome: Percent of increased earnings over time for employed				
individuals	46%	48%	50%	50%

Goal 4. Increase the number of TCA families where an adult family member obtains and retains employment.

Objective 4.1 To achieve at least 9,286 placements in State fiscal year 2013 and retain this rate in subsequent fiscal years.

	2010	2011	2012	2013
Performance Measure	Actual	Actual	Estimated	Estimated
Outcome: Total number of job placements	9,554	10,380	9,286	9,286

¹ The final Federal error rate determined by the USDA Food and Nutrition Service will not be available until June 30, 2012.

N00G00.02 LOCAL FAMILY INVESTMENT PROGRAM - LOCAL DEPARTMENT OPERATIONS (Continued)

Objective 4.2 To achieve a job retention rate of seventy-five percent in Federal fiscal year 2013, and retain this rate in subsequent fiscal years.

	FFY 2010	FFY 2011	FFY 2012	FFY 2013
Performance Measure	Actual	Actual	Estimated	Estimated
Outcome: Job retention rate ¹	73%	75%	75%	75%

Goal 5. Place Maryland Reaching Independence and Stability through Employment (MD RISE) participants into self-sustaining career jobs

Objective 5.1 To place 2,223 MD RISE participants into full-time jobs with a wage equal to or greater than \$10 an hour in fiscal year 2013.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Total number of job placements with 30 or more hours				
per week at \$10 or more hourly wage	2,327	2,104	2,223	2,223

Objective 5.2 To place 246 MD RISE participants into paid internships/apprenticeships in preparation for placement into self-sustaining, career jobs in fiscal year 2013.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Total number of participants placed into paid				
internships/apprenticeships	239	350	246	246

II — 370

¹ Percent of individuals who obtained employment in one calendar quarter and remain employed in the following quarter.

N00G00.02 LOCAL FAMILY INVESTMENT PROGRAM—LOCAL DEPARTMENT OPERATIONS

Appropriation Statement:

	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	1,839.42	1,812.42	1,812.42
Number of Contractual Positions	3.08		
01 Salaries, Wages and Fringe Benefits	109,361,168	103,522,909	103,359,703
02 Technical and Special Fees	731,972	82,226	95,871
03 Communication	1,371,659 63,326 1,404,863 43,570 10,588,863 826,115 6,273 27,917 617,279 14,521,797	1,492,676 53,515 1,264,592 7,128 9,837,802 504,887 11,526,832 14,356,113 39,043,545	1,357,494 48,070 1,442,899 7,128 9,733,334 507,448 11,672,707 14,001,714 38,770,794
Total Expenditure	139,564,802 43,341,133 9,510,043 52,851,176 50	50,042,783 653,179 50,695,962	142,226,368
Net General Fund Expenditure	52,851,126 4,553,462 82,160,214 139,564,802	50,695,962 2,681,962 89,270,756 142,648,680	49,808,533 2,680,018 89,737,817 142,226,368

N00G00.02 LOCAL FAMILY INVESTMENT PROGRAM—LOCAL DEPARTMENT OPERATIONS

Special Fund Income: N00300 Local Government Payments N00303 Child Support Reinvestment Fund	4,552,134 1,328	2,681,962	2,680,018
Total	4,553,462	2,681,962	2,680,018
Federal Fund Income:			
10.561 State Administrative Matching Grants for Food			
Stamp Program	30,462,126	31,605,271	32,098,952
93.558 Temporary Assistance for Needy Families	30,272,349	27,218,043	27,371,353
93.563 Child Support Enforcement	161,525	228,583	227,507
93.564 Child Support Enforcement Research	142	ŕ	•
93.575 Child Care and Development Block Grant	7,704,348		
93.596 Child Care Mandatory and Matching Funds of the	, ,		
Child Care and Development Fund	847,915	9,524,390	9,479,308
93.658 Foster Care-Title IV-E	152,705	88,889	88,482
93.659 Adoption Assistance	2,789	,	,
93.669 Child Abuse and Neglect State Grants	303		
93.778 Medical Assistance Program	12,555,970	20,605,580	20,472,215
Total	82,160,172	89,270,756	89,737,817
Federal Fund Recovery Income:			
93.563 Child Support Enforcement	42		

N00G00.03 CHILD WELFARE SERVICES – LOCAL DEPARTMENT OPERATIONS

PROGRAM DESCRIPTION

This program provides services that prevent or remedy neglect, abuse, or exploitation of children; preserve, rehabilitate or reunite families; help children to begin or continue to improve their well-being; prevent children from having to enter out-of-home care when services can enable them to remain safely in their own homes; and provide appropriate placement and permanency for children who need out-of-home care. These services are primarily provided by staff in local departments of social services in all Maryland jurisdictions.

MISSION

Local departments of social services, in collaboration with community partners, employ strategies to prevent child abuse and neglect, protect vulnerable children, support family stability and promote customer independence.

VISION

Child Welfare Services envisions a Maryland where all children have permanent homes, where children are safe from abuse and neglect, and where families are self-sufficient.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Children served by DHR reside in permanent homes.

Objective 1.1 By fiscal year 2013, 60 percent of the children exiting foster/kinship care through reunification do so within 12 months.

	2010	2011	2012	2013	
Performance Measures	Actual	Actual	Estimated	Estimated	
Outcome: Percent of children who exit foster/kinship care					
through reunification within 12 months of entry	52.8% ¹	51.9%	60.0%	60.0%	

Objective 1.2 By fiscal year 2013, 18 percent of children exiting foster/kinship care through adoption do so within 24 months.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of children in foster/kinship care who are				
adopted within 24 months of entry	$13.8\%^{1}$	18.8%	18.0%	18.0%

Objective 1.3 By fiscal year 2013, no more than 9 percent of children who exit out-of-home care to reunification with their family of origin will re-enter out-of-home care within 12 months.

Performance Measures	2010 Actual	2011 Actual	2012 Estimated	2013 Estimated
Outcome: Percent of children re-entering out-of home care within				
12 months of exiting care to reunify with their family of origin	$11.1\%^{1}$	11.8%	9.0%	9.0%

Objective 1.4 By fiscal year 2013, 85.9 percent or more of foster/kinship care children who have been in foster care less than twelve months from the time of the latest removal, will have no more than two placement settings.

Performance Measures	2010 Actual	2011 Actual	2012 Estimated	2013 Estimated
Outcome: Percent of children who have been in foster care less than				
twelve months who have no more than two placement settings	$85.4\%^{1}$	85.0%	85.9%	85.9%

¹ Fiscal year 2010 Actual data was revised

N00G00.03 CHILD WELFARE SERVICES – LOCAL DEPARTMENT OPERATIONS (Continued)

Objective 1.5 By fiscal year 2013, reduce the percent of foster/kinship children who are in care 24 or more continuous months to 49 percent for all foster care children, 36 percent for foster care children under 18, and 89 percent for foster children 18 and over.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of foster/kinship children who are				
in care 24 or more continuous months.	55%	52%	49%	49%
Percent of foster/kinship children under age 18				
who are in care 24 or more continuous months.	45%	40%	36%	36%
Percent of foster/kinship children ages 18-20				
who are in care 24 or more continuous months.	90%	90%	89%	89%

Goal 2. Children served by the Department are safe from abuse and neglect.

Objective 2.1 By fiscal year 2013, 94.6 percent of victims of maltreatment will have no recurrence of maltreatment within six months of a first occurrence.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of children with no recurrence of maltreatment				
within six months of a first occurrence	95.8%	95.5%	94.6%	94.6%

Objective 2.2 By fiscal year 2013, 99.7 percent of children in foster and kinship care will not be victims of abuse or neglect where the perpetrator is the foster parent, kinship caregiver, or facility staff while in care.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of children in foster/kinship care who are not				
victims of abuse or neglect by foster parent, kinship caregiver,				
or facility staff	99.8%	99.6%	99.7%	99.7%

N00G00.03 CHILD WELFARE SERVICES—LOCAL DEPARTMENT OPERATIONS

Appropriation Statement:	2011	2012	2013
	Actual	Appropriation	Allowance
Number of Authorized Positions	2,390.61	2,356.61	2,353.61
Number of Contractual Positions	1.28	.50	.50
01 Salaries, Wages and Fringe Benefits	164,983,856	159,893,865	160,026,359
02 Technical and Special Fees	1,863,417	1,673,160	1,599,479
03 Communication	1,744,493	1,551,070	1,554,583
04 Travel	1,310,282	897,704	939,586
06 Fuel and Utilities	411,725 1,517,985	387,208 1,337,650	446,654 1,464,296
08 Contractual Services	14,162,605	12,777,705	12,436,886
09 Supplies and Materials	908,331	595,031	581,019
10 Equipment—Replacement	29,110	350,000	350,000
11 Equipment—Additional	162,301	19,125,207	21,032,451
13 Fixed Charges	4,813,486 8,915,683	10,824,458	11,531,114
Total Operating Expenses	33,976,001	47,846,033	50,336,589
Total Expenditure	200,823,274	209,413,058	211,962,427
Olivinal Community in the Community in t	02 270 105	00.276.075	
Original General Fund Appropriation Transfer of General Fund Appropriation	83,278,185 29,591,976	88,276,075 1,044,283	
Net General Fund Expenditure	112,870,161	89,320,358	88,634,498
Special Fund Expenditure	1,130,948	1,272,570	1,631,043
Federal Fund Expenditure	86,822,165	118,820,130	121,696,886
Total Expenditure	200,823,274	209,413,058	211,962,427
Special Fund Income: N00300 Local Government Payments N00303 Child Support Reinvestment Fund	1,127,824 1,459	1,215,498	1,631,043
N00320 Adoption Search Registry Fees	1,665	57,072	
Total	1,130,948	1,272,570	1,631,043
T. I. I.			
Federal Fund Income: 10.561 State Administrative Matching Grants for Food			
Stamp Program	180,013		
93.556 Promoting Safe and Stable Families	1,849,243	1,953,721	1,968,602
93.558 Temporary Assistance for Needy Families	38,422,194	22,858,595	21,825,277
93.563 Child Support Enforcement	193,828 147	227,469	226,584
93.575 Child Care and Development Block Grant	25,683		
93.596 Child Care Mandatory and Matching Funds of the	,		
Child Care and Development Fund	3,412	18,933	18,847
93.603 Adoption Incentive Payments	50,605		
93.645 Child Welfare Services-State Grants	417,879 4,375,296	4,757,987	4,861,070
93.658 Foster Care-Title IV-E	22,294,003	51,666,846	52,731,465
93.659 Adoption Assistance	735,058		
93.667 Social Services Block Grant	1,228,031	14,747,858	16,330,712
93.669 Child Abuse and Neglect State Grants	111,066 536,656	1,166,693	1,171,895
93.778 Medical Assistance Program	16,399,024	21,422,028	22,562,434
Total	86,822,138	118,820,130	121,696,886
Federal Fund Recovery Income: 93.563 Child Support Enforcement	27	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	

N00G00.04 ADULT SERVICES – LOCAL DEPARTMENT OPERATIONS

PROGRAM DESCRIPTION

Local departments of social services, in partnership with the DHR central office in the Social Services Administration and community-based agencies, provide services to the elderly and individuals with disabilities. This service delivery system protects vulnerable adults, promotes self-sufficiency, and avoids or delays unnecessary institutional care. Adult Services is committed to services delivered in a manner that maximizes a person's ability to function independently.

MISSION

Local departments of social services and DHR central office, through partnerships with families, communities, businesses, and public and private agencies, promote customer independence and protect vulnerable adults.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Individuals served by Adult Services are safe from abuse (including neglect, self-neglect and exploitation).

Objective 1.1 For fiscal year 2013, ninety-seven point five percent of adult abuse cases will have no recurrence in six months.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of reports of adult abuse	5,390	5,901	6,000	6,500
Output: Number of investigations of adult abuse completed	5,059	5,585	5,500	6,000
Number of cases of adult abuse indicated or confirmed	1,555	1,765	2,000	2,200
Outcome: Percent of indicated or confirmed adult abuse cases for				
which there is no recurrence of abuse within six months	97.94%	96.88%	97.00%	97.50%

Goal 2. Individuals served by Adult Services achieve their maximum level of independence.

Objective 2.1 For fiscal year 2013, ninety-eight point five percent of elderly and disabled served by Adult Services are living at their maximum level of independence in the community.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of adults receiving case management services	36,590	32,478	32,000	32,000
Outcome: Percent of individuals served by Adult Services who				
remain in the community during the year	98.48%	98.26%	98.35%	98.50%

N00G00.04 ADULT SERVICES—LOCAL DEPARTMENT OPERATIONS

Appropriation Statement:			
pp. op	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	463.50	460.00	457.00
Number of Contractual Positions	.33	.50	.50
01 Salaries, Wages and Fringe Benefits	30,742,055	29,410,171	29,415,356
02 Technical and Special Fees	91,602	103,672	98,129
03 Communication	353,241 300,761 92,587 100,793 6,407,807 181,899	224,040 206,170 110,296 6,187,651 147,116	252,491 210,352 105,144 6,249,081 139,624
11 Equipment—Additional	838 228,198 2,302,906	4,269,134 2,277,550	4,334,622 2,165,847
Total Operating Expenses	9,969,030	13,421,957	13,457,161
Total Expenditure	40,802,687	42,935,800	42,970,646
Original General Fund Appropriation Transfer of General Fund Appropriation	10,189,956 -6,911,081	10,386,489 191,844	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	3,278,875 50	10,578,333	
Net General Fund Expenditure	3,278,825 1,894,558 35,629,304	10,578,333 1,501,672 30,855,795	10,544,651 1,560,164 30,865,831
Total Expenditure	40,802,687 1,894,138 420	1,501,672	1,560,164
Total	1,894,558	1,501,672	1,560,164
Federal Fund Income: 10.561 State Administrative Matching Grants for Food Stamp Program	52,923 46,276 2,683,640 53,700 71 9,615	4,018,102 44,605	4,230,528 44,560
Child Care and Development Fund	1,236 2,111,760 101,392 30,156,810	5,965,045 18,431,254	5,977,167 18,259,223
93.669 Child Abuse and Neglect State Grants	108 179,881 231,892	2,396,789	2,354,353
Total	35,629,304	30,855,795	30,865,831

N00G00.05 GENERAL ADMINISTRATION – LOCAL DEPARTMENT OPERATIONS

PROGRAM DESCRIPTION

The General Administration program provides essential support services and staff to operate the 24 local departments of social services, including the management of staff, finance, statistical reporting, general services, central records, fleet operations, buildings and grounds, equipment and supplies, and purchase and inventory.

MISSION

Local departments of social services, in cooperation with DHR central office and community partners, direct and support local programs and operations that advance the goals of economic independence and protection from abuse and neglect of children and adults in Maryland. Each agency secures and allocates fiscal and other resources, acquires information that supports decision making and provides administrative support to local operations.

VISION

A department in which local administrators have the flexibility, authority, and resources to manage and support local operations and the responsibility for achieving desired results.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Comply with state-wide requirements for agency performance.

Objective 1.1 By fiscal year 2013, 100 percent of audits of DHR programs conducted by the Office of Legislative Audits (OLA) will have 5 or less repeat audit findings.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of OLA audits of DHR programs with less than five	•			
repeat audit findings	75%¹	80%	80%	100%

II - 378

¹ Revised from previous year.

N00G00.05 GENERAL ADMINISTRATION—LOCAL DEPARTMENT OPERATIONS

Appropriation Statement:			
	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	449.00	434.00	432.00
Number of Contractual Positions	2.71	1.75	1.75
01 Salaries, Wages and Fringe Benefits	30,221,684	29,917,027	29,655,731
02 Technical and Special Fees	298,907	223,718	223,831
03 Communication	1,300,070	1,220,296	1,226,729
04 Travel	90,156	93,330	93,243
06 Fuel and Utilities	436,025	624,156	352,305
07 Motor Vehicle Operation and Maintenance	15,612 3,122,801	3,096,029	3,091,810
09 Supplies and Materials	698,238	572,900	613,899
10 Equipment—Replacement	592	- · -,- · · ·	,
11 Equipment—Additional	4,652		
12 Grants, Subsidies and Contributions	29,174	1,787,192	1,808,387
13 Fixed Charges	3,552,140	4,564,215	4,034,752
Total Operating Expenses	9,249,460	11,958,118	11,221,125
Total Expenditure	39,770,051	42,098,863	41,100,687
Original General Fund Appropriation	22,505,254	21,610,350	
Transfer of General Fund Appropriation	141,521	197,351	
Total General Fund Appropriation	22,646,775	21,807,701	
Less: General Fund Reversion/Reduction	50		
Net General Fund Expenditure	22,646,725	21,807,701	21,312,720
Special Fund Expenditure	3,061,293	2,692,658	2,631,723
Federal Fund Expenditure	14,062,033	17,598,504	17,156,244
Total Expenditure	39,770,051	42,098,863	41,100,687
Special Fund Income:			
N00300 Local Government Payments	3,030,533	2,692,658	2,631,723
N00303 Child Support Reinvestment Fund	30,760		
Total	3,061,293	2,692,658	2,631,723
Federal Fund Income:			
10.561 State Administrative Matching Grants for Food			
Stamp Program	3,489,478	3,326,355	3,263,175
93.558 Temporary Assistance for Needy Families	3,424,586	3,413,339	3,450,661
93.563 Child Support Enforcement	2,975,826	2,630,602	2,578,613
93.564 Child Support Enforcement Research	2,421		
93.575 Child Care and Development Block Grant	687,124		
93.596 Child Care Mandatory and Matching Funds of the Child Care and Development Fund	155,470	1,021,977	1,002,568
93,658 Foster Care-Title IV-E	1,555,795	3,900,726	3,801,205
93.659 Adoption Assistance	68,277	3,700,720	3,001,203
93.669 Child Abuse and Neglect State Grants	7,512		
93.674 Foster Care Independent Living	2,825	50,906	48,153
93.778 Medical Assistance Program	1,689,392	3,254,599	3,011,869
Total	14,058,706	17,598,504	17,156,244
Federal Fund Recovery Income:			
93.563 Child Support Enforcement	3,327		

N00G00.06 CHILD SUPPORT ENFORCEMENT ADMINISTRATION

PROGRAM DESCRIPTION

The Child Support Enforcement Program establishes paternity when children are born to unmarried parents, establishes child support orders and collects and distributes both current and past due (arrears) child support payments and offers employment programs to unemployed/under employed non-custodial parents.

MISSION

The Child Support Enforcement Administration enables, encourages and enforces parental responsibility through innovative programs, partnerships, and technology, thereby contributing to child and family well-being.

VISION

We positively change the lives of children and families and are, as a result, national leaders among child support professionals.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Enable, encourage and enforce parental responsibility.

Objective 1.1 Increase the statewide percentage of child support cases with support orders by one percentage point per year.

	FFY2010	FFY2011	FFY2012	FFY2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of cases in the State child support caseload				
with support orders	82.82%	82.90%	83.90%	84.90%

Objective 1.2 Increase by one percentage point each Federal fiscal year the number of cases with payment on arrears.

	FFY2010	FFY2011	FFY2012	FFY2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of cases with arrears for which a payment				
is received	61.57%	61.57%	62.57%	63.57%

Objective 1.3 Increase the statewide percentage of children in the child support caseload with paternity established by one percentage point each Federal fiscal year.

	FFY2010	FFY2011	FFY2012	FFY2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of children in the State child support caseload				
with paternity established	92.49%	92.92%	93.92%	94.92%

Objective 1.4 Increase the statewide percentage of current support collected by one percentage point each Federal fiscal year until we reach eighty percent.

	FFY2010	FFY2011	FFY2012	FFY2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of current support paid	64.46%	64.70%	65.70%	66.70%

Objective 1.5 Increase the statewide percentage of non-custodial parent employment program (NPEP) participants who begin to make payments by two percentage points each state fiscal year until we reach ninety percent.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of enrolled non-custodial parents who				
made payments	97.13%	80.18%	82.18%	84.18%

N00G00.06 LOCAL CHILD SUPPORT ENFORCEMENT ADMINISTRATION—LOCAL DEPARTMENT **OPERATIONS**

Appropriation Statement:	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	628.00	608.00	620.20
Number of Contractual Positions	4.83	1.00	1.00
01 Salaries, Wages and Fringe Benefits	37,818,736	38,407,152	38,961,633
02 Technical and Special Fees	555,902	158,415	156,225
03 Communication	417,669 65,180 107,823 33,208 1,509,557	430,875 55,908 109,592 63,525 1,383,999	440,247 69,462 124,575 63,525 1,499,971
09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions	432,412 85,099 156,480 5,734	243,781 85	246,394 49,118 85
13 Fixed Charges	3,860,099	4,871,805	4,735,934
Total Operating Expenses	6,673,261	7,159,570	7,229,311
Total Expenditure	45,047,899	45,725,137	46,347,169
Original General Fund Appropriation Transfer of General Fund Appropriation	14,135,054 461,392	14,623,737 172,257	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	14,596,446 11	14,795,994	
Net General Fund Expenditure	14,596,435 1,382,157 29,069,307	14,795,994 809,339 30,119,804	15,267,748 1,214,786 29,864,635
Total Expenditure	45,047,899	45,725,137	46,347,169
Special Fund Income: N00300 Local Government Payments	242.056	06.805	101 962
N00303 Child Support Reinvestment Fund	242,956 1,139,201	96,805 712,534	101,863 1,112,923
Total	1,382,157	809,339	1,214,786
Federal Fund Income: 93.563 Child Support Enforcement	28,673,026	30,119,804	29,864,635
93.564 Child Support Enforcement Research Total	122,885 28,795,911	30,119,804	29,864,635
Federal Fund Recovery Income: 93.563 Child Support Enforcement	273.396		

N00G00.08 ASSISTANCE PAYMENTS - LOCAL DEPARTMENT OPERATIONS

PROGRAM DESCRIPTION

The Assistance Payments Program provides eligible Maryland residents with funds to maintain themselves at a decent and safe level of health, nutrition and personal independence. The program includes the following payment categories:

The Family Investment Program promotes work, independence and responsibility; encourages the exploration of available family and community resources; and sends the message that employment, not the distribution of financial assistance, is the Department's primary policy. Self-initiated job searches are expected. Temporary Cash Assistance (TCA) provides for the families' basic needs while they are pursuing their own financial independence plan established with the assistance of their case manager. The program pursues payments of child support before giving TCA.

The Burial Assistance Program subsidizes reasonable funeral expenses of public assistance recipients, children receiving foster care and Supplemental Security Income (SSI) recipients.

The Temporary Disability Assistance Program (TDAP) provides cash assistance to disabled adults with no dependents who are needy individuals who are disabled for at least three months, and who are ineligible for assistance in which there is Federal financial participation.

Public Assistance to Adults (PAA) provides payments to needy individuals without dependents who live in licensed assisted living, certified adult residential environment (CARE) homes (also known as Project Home), or Department of Health and Mental Hygiene (DHMH) rehabilitative residences.

The Food Supplement (formerly Food Stamp) Program provides a monthly benefit to low-income households that may be used to purchase food from retail stores authorized by the U.S. Department of Agriculture.

The Emergency Assistance to Families with Children Program (EAFC) provides financial assistance to families to resolve an emergency situation as defined by the local department.

The Welfare Avoidance Grant (WAG) allows the local department to divert customers from cash assistance when a one-time payment resolves a specific problem and allows the customer to become or remain independent.

This program shares in Goal 2 and the associated objective and performance measures of N00G00.02, Local Family Investment Program.

N00G00.08 ASSISTANCE PAYMENTS—LOCAL DEPARTMENT OPERATIONS

Appropriation Statement:			
	2011 Actual	2012 Appropriation	2013 Allowance
12 Grants, Subsidies and Contributions	1,210,307,629	1,385,204,192	1,243,023,926
Total Operating Expenses	1,210,307,629	1,385,204,192	1,243,023,926
Total Expenditure	1,210,307,629	1,385,204,192	1,243,023,926
Original General Fund Appropriation Transfer of General Fund Appropriation	50,279,808 -3,132,766	49,914,935	
Net General Fund Expenditure	47,147,042 16,743,400 1,146,417,187	49,914,935 16,399,197 1,318,890,060	81,725,999 19,399,132 1,141,898,795
Total Expenditure	1,210,307,629	1,385,204,192	1,243,023,926
Special Fund Income: N00300 Local Government Payments N00301 Interim Assistance Reimbursement N00302 Child Support Offset N00331 Temporary Cash Assistance Offset	637,825 6,169,600 7,888,565 2,047,410	1,433,233 8,003,276 6,962,688	1,433,233 8,003,211 9,962,688
Total	16,743,400	16,399,197	19,399,132
Federal Fund Income: 10.551 Food Stamps	993,348,710 135,297,666	1,183,742,858 135,064,847	1,033,479,998 108,371,133
93.566 Refugee and Entrant Assistance-State Administered Programs	43,671	82,355	47,664
Total	1,128,690,047	1,318,890,060	1,141,898,795
Federal Fund Recovery Income: 84.397 State Fiscal Stabilization Fund (SFSF) - Government Services, Recovery Act	1,500,000 16,227,140 17,727,140		

N00G00.10 WORK OPPORTUNITIES — LOCAL DEPARTMENT OPERATIONS

PROGRAM DESCRIPTION

The Work Opportunities Program provides funding to each local department of social services to enable them to assist Temporary Cash Assistance (TCA) customers in preparing themselves for and finding unsubsidized employment. Local departments have considerable flexibility to design and fund their own employment related activities and support services. This program supports attainment of Goals 1, 3, 4 and 5 in N00G00.02, Local Family Investment Program.

MISSION

Local departments of social services, in cooperation with the DHR Central Office and community partners, prepare people for the work force and help them find, retain, and advance in jobs.

Appropriation Statement:

2011 Actual	2012 Appropriation	2013 Allowance
24.00	24.00	24.00
35.17	60.00	60.00
1,372,532	1,607,900	1,622,665
1,021,454	2,099,519	2,025,956
6,835 37,385	480 909	749 918
28,187,083 207,605 61,118	34,677,144 84,931	27,107,095 90,718
1,901,878 3,158	538,545 657	3,912,562 13,299
30,427,556	35,302,666	31,125,341
32,821,542	39,010,085	34,773,962
32,821,542	39,010,085	34,773,962
32,821,542	39,010,085	34,773,962
	24.00 35.17 1,372,532 1,021,454 6,835 37,385 1,831 28,187,083 207,605 61,118 20,663 1,901,878 3,158 30,427,556 32,821,542	Actual Appropriation 24.00 24.00 35.17 60.00 1,372,532 1,607,900 1,021,454 2,099,519 6,835 480 37,385 909 1,831 34,677,144 207,605 84,931 61,118 20,663 1,901,878 538,545 3,158 657 30,427,556 35,302,666 32,821,542 39,010,085 32,821,542 39,010,085

CHILD SUPPORT ENFORCEMENT ADMINISTRATION

N00H00.08 SUPPORT ENFORCEMENT—STATE

PROGRAM DESCRIPTION

The Child Support Enforcement Administration is responsible for administering and monitoring child support services provided by local departments of social services and other agencies, provides technical assistance, formulates policy, develops and implements new programs, ensures compliance with regulations and policy. The Administration also operates several centralized programs designed to locate non-custodial parents, establish paternity, enforce support orders, collect and disburse payments, and process interstate cases. This program shares in the goals, objectives, and performance measures of N00G00.06, Local Child Support Enforcement Administration—Local Department Operations.

MISSION

The Maryland Child Support Enforcement Program enables, encourages and enforces parental responsibility through innovative programs, partnerships, and technology, thereby contributing to child and family well being.

VISION

We positively change the lives of children and families and are, as a result, national leaders among Child Support Professionals.

	2010	2011	2012	2013
	Actual	Actual	Estimated	Estimated
Performance Measures/Performance Indicators				
Support Orders Established Paternities Established Caseload-AFDC/TCA (Temporary Cash Assistance)	17,233	16,810	16,978	17,148
	7,801	7,576	7,652	7,728
	24,021	25,243	25,496	25,750
Non-AFDC/TCA Collections: State Share of Collections (\$)	224,006	213,590	215,726	217,883
	10,686,518	10,853,498	10,962,033	11,071,653
Reinvestment Fund	7,466,290	7,700,541	7,777,546	7,855,322
	10,686,518	10,853,498	10,962,033	11,071,653
	1,119,944	1,155,081	1,166,632	1,178,298
Total AFDC/TCA Collection (\$)	21,373,036	21,706,996	21,924,066	22,143,306
	489,931,159	497,537,009	502,512,379	507,537,503
Total Collections (\$)	511,304,195	519,244,005	524,436,445	529,680,809
Percent of Current Support Due That is Collected on IV-D Cases (%) Percent of IV-D Cases with Orders Established (%) Ratio of Collections to Expenditures (\$)	64.46	64.70	65.70	66.70
	82.82	82.90	83.90	84.90
	3.91	4.26	4.30	4.34

^{*}Performance measures reported by federal fiscal year

N00H00.08 SUPPORT ENFORCEMENT—STATE—CHILD SUPPORT ENFORCEMENT ADMINISTRATION

Appropriation Statement:	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	88.00	82.00	78.00
Number of Contractual Positions	1.25		
01 Salaries, Wages and Fringe Benefits	6,536,481	6,922,644	6,387,376
02 Technical and Special Fees	62,645		
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions	149,280 16,257 19,087 38,550,411 193,103 595 45,414 93,873	148,834 33,528 21,594 32,484,239 109,735	152,804 18,253 20,992 35,408,097 117,117
13 Fixed Charges	68,858	79,202	72,786
Total Operating Expenses	39,136,878	32,877,132	35,790,049
Total Expenditure	45,736,004	39,799,776	42,177,425
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	977,092 2,079,844 3,056,936	2,502,153 19,505 2,521,658	
Less: General Fund Reversion/Reduction	30		0.450.075
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	3,056,906 14,070,666 28,608,432	2,521,658 11,633,870 25,644,248	2,452,975 13,603,617 26,120,833
Total Expenditure	45,736,004	39,799,776	42,177,425
Special Fund Income: N00302 Child Support Offset N00303 Child Support Reinvestment Fund N00304 Cooperative Reimbursement Monitoring Fees Total	2,964,933 11,002,158 103,575 14,070,666	3,379,458 7,938,718 315,694 11,633,870	2,702,612 10,611,895 289,110 13,603,617
Federal Fund Income: 93.563 Child Support Enforcement 93.564 Child Support Enforcement Research Total	26,573,558 50,242 26,623,800	25,644,248	26,120,833
Federal Fund Recovery Income: 93.563 Child Support Enforcement	1,984,632	23,044,248	20,120,833

SUMMARY OF FAMILY INVESTMENT ADMINISTRATION

	2011 Actual	2012 Appropriation	2013 Allowance
Total Number of Authorized Positions	216.87	216.87	215.87
Total Number of Contractual Positions	11.01	8.00	8.00
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	14,211,055 642,150 167,636,486	14,115,725 216,112 164,987,100	14,318,259 208,703 169,143,183
Original General Fund Appropriation Transfer/Reduction	5,295,731 103,727	6,279,343 67,002	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	5,399,458 9	6,346,345	
Net General Fund Expenditure	5,399,449 60,446,607 116,643,635	6,346,345 55,996,756 116,975,836	6,724,485 57,962,415 118,983,245
Total Expenditure	182,489,691	179,318,937	183,670,145

N00I00.04 DIRECTOR'S OFFICE - FAMILY INVESTMENT ADMINISTRATION

PROGRAM DESCRIPTION

The Director's Office provides statewide administration of the Family Investment Program and all other maintenance programs, directs the formulation of policies and ensures compliance with these policies through training, monitoring, quality control and corrective action.

MISSION

The Department of Human Resources, Family Investment Administration supports each local department of social services through collective efforts to assist people as they move toward economic self-sufficiency, by developing and implementing social welfare programs.

VISION

We envision a Family Investment Administration that ensures strong families and strong communities by providing comprehensive supports to local departments and other partners in a seamless and dynamic environment.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

This program shares in the goals, objectives, and performance measures of N00G00.02, Local Family Investment Program - Local Department Operations.

FAMILY INVESTMENT ADMINISTRATION

N00100.04 DIRECTOR'S OFFICE

Appropriation Statement:			
Appropriation Succession	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	196.00	196.00	195.00
Number of Contractual Positions	10.10	7.00	7.00
01 Salaries, Wages and Fringe Benefits	12,258,743	12,701,983	12,920,789
02 Technical and Special Fees	247,605	197,469	190,623
03 Communication	62,347 142,087 10,046 12,126,771 29,620 413	169,202 69,313 9,926 11,885,125 30,889	79,594 85,976 11,127 14,005,164 29,995
11 Equipment—Additional	3,854 884,585 15,424	828,503 13,563	578,004 15,175
Total Operating Expenses	13,275,147	13,006,521	14,805,035
Total Expenditure	25,781,495	25,905,973	27,916,447
Original General Fund Appropriation Transfer of General Fund Appropriation	5,295,731 103,727	6,279,343 57,826	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	5,399,458 9	6,337,169	
Net General Fund Expenditure	5,399,449 45,497 20,336,549	6,337,169 404 19,568,400	6,724,485 23,479 21,168,483
Total Expenditure	25,781,495	25,905,973	27,916,447
Special Fund Income: N00300 Local Government Payments N00318 Universal Services Benefit Program	37,461 8,036	404	23,479
Total	45,497	404	23,479
Federal Fund Income: 10.561 State Administrative Matching Grants for Food Stamp Program	7,938,516 9,003,988 4,919 10,007 12,053 131,835	6,091,202 9,866,842 23,114	6,473,125 10,828,409 23,474
Child Care and Development Fund	49,099 2,604	170,566	173,486
93.778 Medical Assistance Program	3,183,528	3,416,676	3,669,989
Total	20,336,549	19,568,400	21,168,483

N00I00.05 MARYLAND OFFICE FOR REFUGEES AND ASYLEES – FAMILY INVESTMENT ADMINISTRATION

PROGRAM DESCRIPTION

The Maryland Office for Refugees and Asylees (MORA) manages a federally funded refugee resettlement program that provides cash, medical assistance and social services (employment services, English language and cross-cultural training, skills training, and support services) to refugees and asylees residing in the State. Services lead to refugees and asylees' early economic independence and social adjustment.

MISSION

To provide services to ensure that refugees and asylees in Maryland become economically self-sufficient and to assist them in their adjustment to mainstream society.

VISION

MORA envisions Maryland as a safe haven for refugees and asylees where they can build a better future and strengthen the State's economic and social fabric.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES1

Goal 1. Assist refugees and asylees to attain early economic independence.

Objective 1.1 Place seventy-five percent of refugees and asylees registered for employment services during Federal fiscal year 2013 in unsubsidized employment.

	FFY2010	FFY2011	FFY2012	FFY2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of individuals in employment services caseload	852	949	850	. 850
Outcome: Percent of employment caseload placed into jobs	81%	89%	75%	75%
Percent of full-time placements with health benefits	75%	79%	80%	80%
Average hourly wage	\$9.33	\$9.38	\$9.20	\$9.30

Objective 1.2 Ensure eighty percent of refugees and asylees placed in jobs during Federal fiscal year 2013 are employed on the 90th day.

	FFY2010	FFY2011	FFY2012	FFY2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of individuals who are employed on the 90 th day	88%	88%	80%	80%

Goal 2. Assist refugees and asylees to attain early social adjustment.

Objective 2.1 Ensure that 75 percent of refugees and asylees registered for English language and cross-cultural instruction during Federal fiscal year 2013 complete at least one level of training.

	FFY2010	FFY2011	FFY2012	FFY2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of individuals in English and cross-cultural				
training caseload	1,436	1,517	850	850
Outcome: Percent of English and cross-cultural training caseload				
completing training	69%	68%	75%	75%

¹ Measures are compiled from data supplied by contract providers of service. All data is reported by Federal fiscal year.

FAMILY INVESTMENT ADMINISTRATION

N00100.05 MARYLAND OFFICE FOR REFUGEES AND ASYLEES

Appropriation Statement:	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	7.00	7.00	7.00
Number of Contractual Positions	.50	1.00	1.00
01 Salaries, Wages and Fringe Benefits	610,074	543,418	527,652
02 Technical and Special Fees	85,004	17,393	16,830
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges Total Operating Expenses Total Expenditure Federal Fund Expenditure	1,248 2,673 4,368,823 7,096 1,196 12,208 6,353,032 50 10,746,326 11,441,404	13,251 5,359 4,668,953 4,817 4,945,437 609 9,638,426 10,199,237 10,199,237	13,221 3,965 4,664,727 4,413 4,945,437 609 9,632,372 10,176,854
Federal Fund Income: 93.566 Refugee and Entrant Assistance-State Administered Programs	10,319,410 321,844	3,217,647	8,754,220 484,186
ance	800,150	6,981,590	938,448
Total	11,441,404	10,199,237	10,176,854

N00I00.06 OFFICE OF HOME ENERGY PROGRAMS – FAMILY INVESTMENT ADMINISTRATION

PROGRAM DESCRIPTION

The Office of Home Energy Programs (OHEP) administers home energy assistance programs using local agencies in each jurisdiction in the State. These programs provide services for low-income families vulnerable to the costs of high energy consumption relative to their income, and associated health and safety risks. These services include: direct cash payments (benefits); indirect assistance (budget counseling, vendor arrangements, referrals, etc); and non-cash assistance (energy heating/cooling equipment repair/replacement). OHEP administers the following programs:

- The Maryland Energy Assistance Program (MEAP) under the Federal Low-Income Home Energy Assistance Program Block Grant (LIHEAP) that provides: financial assistance for home energy costs for low-income citizens, crisis assistance services, and furnace repair/replacements.
- The Electric Universal Services Program (EUSP), enacted by the Legislature in 1999, was developed to help low-income electric customers pay their electric bills by making them more affordable. Services are available to: help pay past due bills (on a one time only basis) and help customers have more affordable regular bills.

MISSION

To assist low-income energy cost burdened households, particularly those with the lowest incomes that pay a high proportion of household income for home energy to:

- meet their long-term need for affordable home energy; and
- meet their immediate home energy needs in the context of energy crises.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To provide access to OHEP's benefits/services to as many low-income eligible households as possible as a means to help them reduce their home energy cost burden.

Objective 1.1 During fiscal year 2013, provide access to OHEP's unified application for MEAP and EUSP benefits to at least 48 percent of the total low-income eligible households in the State with income below 175 percent of the Federal poverty guidelines.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of OHEP unified applications received and				
processed from eligible households	48.4%	47.1%	48.6%	48.1%
Percent of eligible households certified for MEAP benefits	40.1%	38.0%	38.4%	38.0%
Percent of eligible households certified for EUSP bill payment benefit	s 38.6%	36.8%	37.2%	36.8%
Percent of eligible households certified for EUSP arrearage payments	6.6%	5.4%	1.7%	1.5%
Aggregated number of units of cash benefits paid to eligible				
households (all three programs)	294,439	288,534	278,005	274,640

Objective 1.2 During fiscal year 2013, provide MEAP and/or EUSP benefits to the following targeted groups: 24.6 percent of households over 60 years of age; 30.6 percent of disabled households; 46.6 percent of households with children under six years of age.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Output: MEAP and/or EUSP benefits paid to the following groups				
Percent of eligible households over 60 years of age	23.7%	24.2%	24.4%	24.6%
Percent of eligible disabled households	28.6%	30.0%	30.3%	30.6%
Percent of eligible households with children under six	44.9%	45.7%	46.1%	46.6%

Goal 2. To meet the immediate home energy needs of eligible households experiencing energy related crises by preventing or remedying off-service or out-of-fuel emergencies.

Objective 2.1 During fiscal year 2013, provide at least 6,040 energy crisis MEAP grants.

	2010	2011	2012	2013
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of energy crisis MEAP grants and services	5,474	6,041	6,101	6,040

FAMILY INVESTMENT ADMINISTRATION

N00100.06 OFFICE OF HOME ENERGY PROGRAMS

93.568 Low-Income Home Energy Assistance

Appropriation Statement:	2011 Actual	2012 Appropriation	2013 Allowance
Number of Authorized Positions	13.87	13.87	13.87
Number of Contractual Positions	.41		
01 Salaries, Wages and Fringe Benefits	1,342,238	870,324	869,818
02 Technical and Special Fees	309,541	1,250	1,250
03 Communication	39,758 5,654 6,636 142,552,903 90,945 5,839 4,332	44,797 1,883 7,407 142,211,860 71,331	49,919 3,076 144,587,737 60,169
12 Grants, Subsidies and Contributions	839,244 69,702	4.875	4,875
Total Operating Expenses Total Expenditure	143,615,013 145,266,792	142,342,153 143,213,727	144,705,776 145,576,844
Transfer of General Fund Appropriation		9,176	
Net General Fund Expenditure	60,401,110 84,865,682 145,266,792	9,176 55,996,352 87,208,199 143,213,727	57,938,936 87,637,908 145,576,844
Special Fund Income: N00318 Universal Services Benefit Programswf316 Strategic Energy Investment Fund	37,468,748 22,932,362 60,401,110	38,891,152 17,105,200 55,996,352	38,007,436 19,931,500 57,938,936

84,865,682

87,208,199

87,637,908

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
n00a01 Office of the Secretary							
n00a0101 Office of the Secretary							
secy dept human resources	1.00	26,829	1.00	154,820	1.00	154,820	
dep secy dept human resources	2.00	163,054	2.00	199,274	2.00	199,274	
div dir ofc atty general	1.00	114,209	1.00	118,704	1.00	118,704	
prgm mgr senior iv	1.00	114,447	1.00	118,704	1.00	118,704	
asst attorney general viii	3.00	293,888	3.00	305,214	3.00	305,214	
designated admin mgr senior ii	.00	41,084	1.00	68,692	1.00	68,692	
prgm mgr senior ii	2.00	84,317	1.00	68,692	1.00	68,692	
asst attorney general vii	4.00	357,062	4.00	369,800	4.00	369,800	
designated admin mgr senior i	.00	53,896	1.00	64,349	1.00	64,349	
prgm mgr senior i	2.00	108,536		97,578	1.00	97,578	
administrator vii	1.00	85,183		88,030	1.00	88,030	
asst attorney general vi	7.00	591,930		669,872	8.00	669,872	
fiscal services admin v	1.00	73,815	1.00	78,584	1.00	78,584	
prgm mgr iii	1.00	62,936	1.00	80,969	1.00	80,969	
administrator v	1.00	72,472	1.00	52,950	1.00	52,950	
prgm mgr ii	1.00	67,149	2.00	105,900	2.00	105,900	
administrator iv	2.00	147,966	2.00	150,640	2.00	150,640	
administrator iv	1.00	52,336	1.00	67,160	1.00	67,160	
fiscal services admin ii	1.00	14,109	1.00	61,044	1.00	61,044	
administrator iii	1.00	71,727	1.00	74,725	1.00	74,725	
social service admin iii	1.00	20,134		46,563	1.00	46,563	
social service admin ii	9.00	390,410		508,622		508,622	
asst attorney general v	1.00	51,560		0		0	
hum ser admin iv	1.00	16,498		. 0		0	
computer network spec supr	1.00	24,946		55,548		55,548	
internal auditor prog super	2.00	74,429		75,320		75,320	
it systems technical spec	1.00	64,869		67,160			Transfer to D18
hum ser admin ii	1.00	58,045		60,563		60,563	
internal auditor super	3.00	201,036		254,811		254,811	
administrator ii	3.00	196,804		189,777		189,777	
administrator ii	3.00	121,879		104,964		104,964	
financial compliance auditor su		0		0		0	
internal auditor lead	1.00	103,010		121,597		121,597	
it programmer analyst ii	.50	0		0		0	
webmaster ii	1.00	57,347		116,027		116,027	
administrator i	4.00	182,664		297,120			Abolish
administrator i	1.00	52,259		54,207		54,207	
hum ser spec v prog plng eval	1.00	56,260		58,487		58,487	
internal auditor ii	6.00	263,799		197,248		197,248	
admin officer iii	2.00	263,866		436,555		436,555	
child support specialist superv		59,140		56,930		56,930	
computer info services spec ii	2.00	108,220		112,238		112,238	
hum ser spec iv income maint	3.00	124,074		102,629		102,629	
pub affairs officer ii	1.00	54,434	1.00	49,859	1.00	49,859	

	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
n00a01 Office of the Secretary							
n00a0101 Office of the Secretary							
admin officer ii	.00	750,052	20.00	952,015	20.00	952,015	
hum ser spec iii income maint	5.00	153,112	.00	0	.00	0	
hum ser spec iii pgm plnng	1.00	11,474	.00	0	.00	0	
internal auditor i	1.00	26,188	3.00	108,840	3.00	108,840	
admin spec iii	19.00	251,916	2.00	91,813	2.00	91,813	
admin spec ii	2.00	39,056	2.00	70,400	2.00	70,400	
family investment spec i	.00	3,149	.00	0	.00	0	
obs-admin spec i	1.00	6,697	1.00	28,434	1.00	28,434	
paralegal ii	1.00	39,037	1.00	40,506	1.00	40,506	1
obs-executive associate iii	1.00	56,711	1.00	58,949	1.00	58,949	
exec assoc ii	2.00	90,146	1.00	56,930	1.00	56,930	
management associate	3.00	107,017	2.00	92,997	2.00	92,997	
admin aide	1.00	-111	.00	0	.00	0	
admin aide	5.00	160,703	4.00	164,822	4.00	164,822	
TOTAL n00a0101*	125.50	6,837,775	125.00	7,627,632	123.00	7,519,398	
n00a0102 Citizens Review Board fo	or Children						
prgm mgr iv	1.00	75,906	1.00	78,584	1.00	78,584	
database specialist ii	1.00	61,016	1.00	62,917	1.00	62,917	
hum ser admin ii	1.00	48,340		60,563		60,563	
administrator ii	1.00	55,216	1.00	57,840		57,840	
hum ser spec v prog plng eval	1.00	34,360	.00	0	.00	0	
staff assistant, crbc	3.00	131,105	3.00	145,006	3.00	145,006	
office secy iii	1.00	63,467	2.00	74,215	2.00	74,215	
office secy ii	1.00	11,599	.00	0	.00	0	
office clerk ii	1.00	33,759	1.00	34,363	1.00	34,363	
T0TAL n00a0102*	11.00	514,768	10.00	513,488	10.00	513,488	
n00a0103 Maryland Commission for	Women						
administrator iii	1.00	57,403	1.00	59,421	1.00	59,421	
administrator ii	.00	31,614	1.00	63,618		63,618	
administrator i	.00	5,605	.00	. 0	.00	. 0	
hum ser spec v prog plng eval	1.00	31,136		0	.00	0	
TOTAL n00a0103*	2.00	125,758	2.00	123,039	2.00	123,039	
n00a0104 Maryland Legal Services	Program						
prgm mgr iii	1.00	69,521	1.00	72,276	1.00	72,276	
administrator ii	1.00	54,588		56,750		56,750	
admin officer iii	1.00	46,747		48,012		48,012	
TOTAL n00a0104*	3.00	170,856	3.00	177,038	3.00	177,038	

	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
n00a0105 Office of Grants Managem	ment						
prgm mgr senior i	.00	45,085	1.00	83,824	1.00	83,824	
prgm mgr ii	2.00	12,065	.00	0	.00	0	
administrator iv	.00	11,964	.00	0	.00	0	
hum ser admin ii	2.00	81,076	2.00	127,523	2.00	127,523	
agency procurement spec supv	.00	17,430	1.00	50,668	1.00	50,668	
hum ser admin i pgm plan eval	1.50	56,924	1.00	58,949	1.00	58,949	
social work therapist fam svcs	1.00	35,320	.00	0	.00	0	
hum ser spec v prog plng eval	2.00	146,172	3.00	160,626	3.00	160,626	
social worker ii fam svcs	2.00	77,109	.00	0	.00	0	
admin officer iii	2.00	124,617	3.00	157,481	3.00	157,481	
agency procurement spec ii	.00	7,364	.00	0	.00	0	
admin officer ii	1.00	34,731	1.00	36,280	1.00	36,280	
family services caseworker ii	.50	19,592	.00	0	.00	0	
hum ser spec ii pgm plan eval	1.00	0	.00	0	.00	0	
obs-admin spec i	1.00	35,375	.00	0	.00	0	
family support worker ii	1.00	33,869	.00	0	.00	0	
admin aide	1.00	41,255	1.00	42,464	1.00	42,464	
TOTAL n00a0105*	18.00	779,948	13.00	717,815	13.00	717,815	
TOTAL n00a01 **	159.50	8,429,105	153.00	9,159,012	151.00	9,050,778	
TOTAL n00a01 ** n00b00 Social Services Administ n00b0004 General Administration-S	tration State	, ,		, ,		, ,	
TOTAL n00a01 ** n00b00 Social Services Administ n00b0004 General Administration-S exec vi	tration State 1.00	99,096	1.00	102,000	1.00	102,000	
TOTAL n00a01 ** n00b00 Social Services Administ n00b0004 General Administration-S exec vi prgm mgr senior i	tration State 1.00 1.00	99,096 76,203	1.00 2.00	102,000 195,195	1.00	102,000 195,195	
TOTAL n00a01 ** n00b00 Social Services Administ n00b0004 General Administration-S exec vi prgm mgr senior i exec aide iii	tration State 1.00 1.00	99,096 76,203 57,957	1.00 2.00 .00	102,000 195,195 0	1.00 2.00 .00	102,000 195,195 0	
TOTAL n00a01 ** n00b00 Social Services Administ n00b0004 General Administration-S exec vi prgm mgr senior i exec aide iii prgm mgr iv	tration State 1.00 1.00 1.00 2.00	99,096 76,203 57,957 62,697	1.00 2.00 .00 1.00	102,000 195,195 0 60,290	1.00 2.00 .00 1.00	102,000 195,195 0 60,290	
TOTAL n00a01 ** n00b00 Social Services Administ n00b0004 General Administration-S exec vi prgm mgr senior i exec aide iii prgm mgr iv prgm mgr iii	tration State 1.00 1.00 1.00 2.00 2.00	99,096 76,203 57,957 62,697 128,237	1.00 2.00 .00 1.00 1.00	102,000 195,195 0 60,290 77,968	1.00 2.00 .00 1.00	102,000 195,195 0 60,290 77,968	
TOTAL n00a01 ** n00b00 Social Services Administ n00b0004 General Administration-S exec vi prgm mgr senior i exec aide iii prgm mgr iv prgm mgr iii prgm mgr iii	tration State 1.00 1.00 1.00 2.00 2.00 5.00	99,096 76,203 57,957 62,697 128,237 465,267	1.00 2.00 .00 1.00 1.00 8.00	102,000 195,195 0 60,290 77,968 609,460	1.00 2.00 .00 1.00 1.00 8.00	102,000 195,195 0 60,290 77,968 609,460	
TOTAL n00a01 ** n00b00 Social Services Administ n00b0004 General Administration-S exec vi prgm mgr senior i exec aide iii prgm mgr iv prgm mgr iii prgm mgr ii administrator iii	1.00 1.00 1.00 2.00 2.00 5.00 3.00	99,096 76,203 57,957 62,697 128,237 465,267 169,694	1.00 2.00 .00 1.00 1.00 8.00 2.00	102,000 195,195 0 60,290 77,968 609,460 134,691	1.00 2.00 .00 1.00 1.00 8.00 2.00	102,000 195,195 0 60,290 77,968 609,460 134,691	
TOTAL n00a01 ** n00b00 Social Services Administ n00b0004 General Administration-S exec vi prgm mgr senior i exec aide iii prgm mgr iv prgm mgr iii prgm mgr ii administrator iii social service admin iii	1.00 1.00 1.00 2.00 2.00 5.00 3.00 7.00	99,096 76,203 57,957 62,697 128,237 465,267 169,694 451,319	1.00 2.00 .00 1.00 1.00 8.00 2.00 7.00	102,000 195,195 0 60,290 77,968 609,460 134,691 468,341	1.00 2.00 .00 1.00 1.00 8.00 2.00 7.00	102,000 195,195 0 60,290 77,968 609,460 134,691 468,341	
TOTAL n00a01 ** n00b00 Social Services Administ n00b0004 General Administration-S exec vi prgm mgr senior i exec aide iii prgm mgr iv prgm mgr iii prgm mgr ii administrator iii social service admin iii	1.00 1.00 1.00 2.00 2.00 5.00 3.00 7.00 19.50	99,096 76,203 57,957 62,697 128,237 465,267 169,694 451,319 986,812	1.00 2.00 .00 1.00 1.00 8.00 2.00 7.00	102,000 195,195 0 60,290 77,968 609,460 134,691 468,341 1,114,935	1.00 2.00 .00 1.00 1.00 8.00 2.00 7.00 19.00	102,000 195,195 0 60,290 77,968 609,460 134,691 468,341 1,114,935	
TOTAL n00a01 ** n00b00 Social Services Administ n00b0004 General Administration-S exec vi prgm mgr senior i exec aide iii prgm mgr iv prgm mgr iii prgm mgr iii social service admin iii social service admin ii hum ser admin iv	1.00 1.00 1.00 2.00 2.00 5.00 3.00 7.00 19.50	99,096 76,203 57,957 62,697 128,237 465,267 169,694 451,319 986,812 77,443	1.00 2.00 .00 1.00 1.00 8.00 2.00 7.00 19.00	102,000 195,195 0 60,290 77,968 609,460 134,691 468,341 1,114,935 80,333	1.00 2.00 .00 1.00 1.00 8.00 2.00 7.00 19.00	102,000 195,195 0 60,290 77,968 609,460 134,691 468,341 1,114,935 80,333	
TOTAL n00a01 ** n00b00 Social Services Administ n00b0004 General Administration-S exec vi prgm mgr senior i exec aide iii prgm mgr iv prgm mgr iii prgm mgr iii social service admin iii social service admin ii hum ser admin iv	1.00 1.00 1.00 2.00 2.00 5.00 3.00 7.00 19.50 1.00	99,096 76,203 57,957 62,697 128,237 465,267 169,694 451,319 986,812 77,443 13,086	1.00 2.00 .00 1.00 1.00 8.00 2.00 7.00 19.00 1.00	102,000 195,195 0 60,290 77,968 609,460 134,691 468,341 1,114,935 80,333 52,950	1.00 2.00 .00 1.00 1.00 8.00 2.00 7.00 19.00 1.00	102,000 195,195 0 60,290 77,968 609,460 134,691 468,341 1,114,935 80,333 52,950	
TOTAL n00a01 ** n00b00 Social Services Administ n00b0004 General Administration-S exec vi prgm mgr senior i exec aide iii prgm mgr iv prgm mgr iii prgm mgr iii administrator iii social service admin iii social service admin ii hum ser admin iv hum ser admin iv management specialist director	1.00 1.00 1.00 2.00 2.00 5.00 3.00 7.00 19.50 1.00	99,096 76,203 57,957 62,697 128,237 465,267 169,694 451,319 986,812 77,443 13,086	1.00 2.00 .00 1.00 8.00 2.00 7.00 19.00 1.00 1.00	102,000 195,195 0 60,290 77,968 609,460 134,691 468,341 1,114,935 80,333 52,950 52,950	1.00 2.00 .00 1.00 1.00 8.00 2.00 7.00 19.00 1.00	102,000 195,195 0 60,290 77,968 609,460 134,691 468,341 1,114,935 80,333 52,950 52,950	
TOTAL n00a01 ** n00b00 Social Services Administ n00b0004 General Administration-S exec vi prgm mgr senior i exec aide iii prgm mgr iv prgm mgr iii prgm mgr iii administrator iii social service admin iii social service admin ii hum ser admin iv hum ser admin iv management specialist director hum ser admin ii	1.00 1.00 1.00 2.00 2.00 5.00 3.00 7.00 19.50 1.00 .00	99,096 76,203 57,957 62,697 128,237 465,267 169,694 451,319 986,812 77,443 13,086 0	1.00 2.00 .00 1.00 8.00 2.00 7.00 19.00 1.00 1.00 3.00	102,000 195,195 0 60,290 77,968 609,460 134,691 468,341 1,114,935 80,333 52,950 52,950	1.00 2.00 .00 1.00 8.00 2.00 7.00 19.00 1.00 1.00 3.00	102,000 195,195 0 60,290 77,968 609,460 134,691 468,341 1,114,935 80,333 52,950 52,950 167,852	
TOTAL n00a01 ** n00b00 Social Services Administ n00b0004 General Administration-S exec vi prgm mgr senior i exec aide iii prgm mgr iv prgm mgr iii prgm mgr iii administrator iii social service admin iii social service admin ii hum ser admin iv hum ser admin iv management specialist director hum ser admin ii administrator ii	1.00 1.00 1.00 2.00 2.00 5.00 3.00 7.00 19.50 1.00 .00	99,096 76,203 57,957 62,697 128,237 465,267 169,694 451,319 986,812 77,443 13,086 0 178,242 54,936	1.00 2.00 .00 1.00 8.00 2.00 7.00 19.00 1.00 1.00 3.00 1.00	102,000 195,195 0 60,290 77,968 609,460 134,691 468,341 1,114,935 80,333 52,950 52,950 167,852 56,750	1.00 2.00 .00 1.00 8.00 2.00 7.00 19.00 1.00 1.00 3.00 1.00	102,000 195,195 0 60,290 77,968 609,460 134,691 468,341 1,114,935 80,333 52,950 52,950 167,852 56,750	
TOTAL n00a01 ** n00b00 Social Services Administ n00b0004 General Administration-Sexec vi prgm mgr senior i exec aide iii prgm mgr iv prgm mgr iii prgm mgr iii administrator iii social service admin iii social service admin ii hum ser admin iv hum ser admin iv management specialist director hum ser admin ii administrator ii hum ser admin ii hum ser admin ii hum ser admin ii administrator ii hum ser admin i child dev	1.00 1.00 1.00 2.00 2.00 5.00 3.00 7.00 19.50 1.00 .00 3.00 .00	99,096 76,203 57,957 62,697 128,237 465,267 169,694 451,319 986,812 77,443 13,086 0 178,242 54,936	1.00 2.00 .00 1.00 8.00 2.00 7.00 19.00 1.00 1.00 3.00 1.00 3.00	102,000 195,195 0 60,290 77,968 609,460 134,691 468,341 1,114,935 80,333 52,950 52,950 167,852 56,750 178,991	1.00 2.00 .00 1.00 8.00 2.00 7.00 19.00 1.00 1.00 3.00 1.00 3.00	102,000 195,195 0 60,290 77,968 609,460 134,691 468,341 1,114,935 80,333 52,950 52,950 167,852 56,750 178,991	
TOTAL n00a01 ** n00b00 Social Services Administ n00b0004 General Administration-Sexec vi prgm mgr senior i exec aide iii prgm mgr iv prgm mgr iii prgm mgr iii administrator iii social service admin iii social service admin ii hum ser admin iv hum ser admin iv management specialist director hum ser admin ii administrator ii hum ser admin ii hum ser admin ii administrator ii hum ser admin i child dev hum ser admin i pgm plan eval	1.00 1.00 1.00 2.00 2.00 5.00 3.00 7.00 19.50 1.00 1.00 .00 3.00 .00	99,096 76,203 57,957 62,697 128,237 465,267 169,694 451,319 986,812 77,443 13,086 0 178,242 54,936 172,976	1.00 2.00 .00 1.00 8.00 2.00 7.00 19.00 1.00 1.00 3.00 1.00 3.00 21.00	102,000 195,195 0 60,290 77,968 609,460 134,691 468,341 1,114,935 80,333 52,950 52,950 167,852 56,750	1.00 2.00 .00 1.00 8.00 2.00 7.00 19.00 1.00 1.00 3.00 1.00 3.00 21.00	102,000 195,195 0 60,290 77,968 609,460 134,691 468,341 1,114,935 80,333 52,950 52,950 167,852 56,750	
TOTAL n00a01 ** n00b00 Social Services Administ n00b0004 General Administration-Sexec vi prgm mgr senior i exec aide iii prgm mgr iv prgm mgr iii prgm mgr iii administrator iii social service admin iii social service admin ii hum ser admin iv hum ser admin iv management specialist director hum ser admin ii administrator ii hum ser admin i child dev hum ser admin i pgm plan eval administrator i	1.00 1.00 1.00 2.00 2.00 5.00 3.00 7.00 19.50 1.00 .00 3.00 .00 3.00 22.00	99,096 76,203 57,957 62,697 128,237 465,267 169,694 451,319 986,812 77,443 13,086 0 178,242 54,936 172,976 1,175,323 40,595	1.00 2.00 .00 1.00 8.00 2.00 7.00 19.00 1.00 1.00 3.00 1.00 3.00 21.00	102,000 195,195 0 60,290 77,968 609,460 134,691 468,341 1,114,935 80,333 52,950 52,950 167,852 56,750 178,991 1,292,616	1.00 2.00 .00 1.00 8.00 2.00 7.00 19.00 1.00 1.00 3.00 1.00 3.00 21.00	102,000 195,195 0 60,290 77,968 609,460 134,691 468,341 1,114,935 80,333 52,950 52,950 167,852 56,750 178,991 1,292,616	
TOTAL n00a01 ** n00b00 Social Services Administ n00b0004 General Administration-Sexec vi prgm mgr senior i exec aide iii prgm mgr iv prgm mgr iii prgm mgr iii administrator iii social service admin iii social service admin ii hum ser admin iv hum ser admin iv management specialist director hum ser admin ii administrator ii hum ser admin i child dev hum ser admin i pgm plan eval administrator i hum ser spec v prog plng eval	1.00 1.00 1.00 2.00 2.00 5.00 3.00 7.00 19.50 1.00 .00 3.00 .00 3.00 22.00 1.00	99,096 76,203 57,957 62,697 128,237 465,267 169,694 451,319 986,812 77,443 13,086 0 178,242 54,936 172,976 1,175,323 40,595 29,899	1.00 2.00 .00 1.00 8.00 2.00 7.00 19.00 1.00 1.00 3.00 21.00 .00	102,000 195,195 0 60,290 77,968 609,460 134,691 468,341 1,114,935 80,333 52,950 52,950 167,852 56,750 178,991 1,292,616	1.00 2.00 .00 1.00 8.00 2.00 7.00 19.00 1.00 1.00 3.00 1.00 3.00 21.00 .00	102,000 195,195 0 60,290 77,968 609,460 134,691 468,341 1,114,935 80,333 52,950 52,950 167,852 56,750 178,991 1,292,616 0	
TOTAL n00a01 ** n00b00 Social Services Administ n00b0004 General Administration-S exec vi prgm mgr senior i exec aide iii prgm mgr iv prgm mgr iii prgm mgr iii administrator iii social service admin iii social service admin ii hum ser admin iv hum ser admin iv management specialist director hum ser admin ii administrator ii hum ser admin i child dev hum ser admin i pgm plan eval administrator i	1.00 1.00 1.00 2.00 2.00 5.00 3.00 7.00 19.50 1.00 .00 3.00 .00 3.00 22.00 1.00	99,096 76,203 57,957 62,697 128,237 465,267 169,694 451,319 986,812 77,443 13,086 0 178,242 54,936 172,976 1,175,323 40,595 29,899 39,997	1.00 2.00 .00 1.00 8.00 2.00 7.00 19.00 1.00 3.00 1.00 3.00 21.00 .00	102,000 195,195 0 60,290 77,968 609,460 134,691 468,341 1,114,935 80,333 52,950 52,950 167,852 56,750 178,991 1,292,616	1.00 2.00 .00 1.00 8.00 2.00 7.00 19.00 1.00 1.00 3.00 1.00 3.00 21.00 .00	102,000 195,195 0 60,290 77,968 609,460 134,691 468,341 1,114,935 80,333 52,950 52,950 167,852 56,750 178,991 1,292,616	
TOTAL n00a01 ** n00b00 Social Services Administ n00b0004 General Administration-Sexec vi prgm mgr senior i exec aide iii prgm mgr ii prgm mgr iii prgm mgr iii administrator iii social service admin iii social service admin ii hum ser admin iv management specialist director hum ser admin ii administrator ii hum ser admin i child dev hum ser admin i pgm plan eval administrator i hum ser spec v prog plng eval research statistician iii	1.00 1.00 1.00 2.00 2.00 5.00 3.00 7.00 19.50 1.00 .00 3.00 .00 3.00 22.00 1.00	99,096 76,203 57,957 62,697 128,237 465,267 169,694 451,319 986,812 77,443 13,086 0 178,242 54,936 172,976 1,175,323 40,595 29,899	1.00 2.00 .00 1.00 8.00 2.00 7.00 19.00 1.00 1.00 3.00 21.00 .00	102,000 195,195 0 60,290 77,968 609,460 134,691 468,341 1,114,935 80,333 52,950 52,950 167,852 56,750 178,991 1,292,616 0	1.00 2.00 .00 1.00 8.00 2.00 7.00 19.00 1.00 1.00 3.00 1.00 3.00 21.00 .00	102,000 195,195 0 60,290 77,968 609,460 134,691 468,341 1,114,935 80,333 52,950 52,950 167,852 56,750 178,991 1,292,616 0 0 65,568	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
						•••••	
nOObOO Social Services Administ	tration						
n00b0004 General Administration-S							
family services caseworker ii	.00	0	1.00	36,280	1.00	36,280	
staff assistant, crbc	1.00	51,740	1.00	53,359	1.00	53,359	
admin spec iii	1.00	81,144		89,636	2.00	89,636	
obs-admin spec i	1.00	39,550	1.00	40,630	1.00	40,630	
obs-executive associate i	1.00	51,124	1.00	53,359	1.00	53,359	
management associate	1.00	48,015	1.00	50,015	1.00	50,015	
admin aide	6.00	237,612		247,343		247,343	
office secy iii	2.00	52,230		39,895	1.00	39,895	
office secy ii	1.00	36,399	1.00	36,820	1.00	36,820	
TOTAL n00b0004*	91.50	4,988,565	89.00	5,405,356	89.00	5,405,356	
TOTAL 1000000 **	91.50	4,988,565		5,405,356		5,405,356	
TOTAL HOODOO	31.50	4,300,303	09.00	3,403,000	09.00	0,400,000	
n00e01 Operations Office							
n00e0101 Division of Budget, Fina	ance and Pers	sonnel					
fiscal services admin vi	2.00	173,367	2.00	184,363	2.00	184,363	
admin prog mgr iv	2.00	152,119		156,518		156,518	
prgm mgr iv	1.00	85,079		88,030		88,030	
fiscal services admin iv	1.00	81,221		84,089	1.00	84,089	
admin prog mgr ii	.00	60,943		74,499		74,499	
administrator v	1.00	79,072	1.00	81,864	1.00	81,864	
fiscal services admin iii	2.00	214,023		305,250		305,250	
personnel administrator iv	1.00	71,958	1.00	74,499	1.00	74,499	
prgm mgr ii	1.00	77,548		80,333	1.00	80,333	
admin prog mgr i	1.00	71,493		123,548		123,548	
administrator iv	2.00	93,762	2.00	123,548	2.00	123,548	
fiscal services admin ii	3.00	171,699		132,173	2.00	132,173	
personnel administrator iii	.00	28,050		75,320		75,320	
administrator iii	1.00	47,501		69,224		69,224	
accountant manager iii	1.00	69,811	1.00	72,276	1.00	72,276	
computer network spec mgr	1.00	45,728	.00	0	.00	0	
accountant manager i	1.00	61,594	1.00	65,887	1.00	65,887	
computer network spec supr	1.00	67,270	1.00	69,780	1.00	69,780	
accountant supervisor ii	2.00	114,955	2.00	123,665	2.00	123,665	
computer network spec lead	2.00	128,224	2.00	133,278	2.00	133,278	
database specialist ii	1.00	61,942	1.00	64,129		64,129	
hum ser admin ii	2.00	106,622	1.00	69,224	1.00	69,224	
it functional analyst supervise	0 1.00	38,657		46,563		46,563	
it programmer analyst lead/adva		40,715		, o		, o	
personnel administrator ii	1.00	0	.00	0	.00	0	
accountant supervisor i	3.00	182,829	3.00	187,414	3.00	187,414	
administrator ii	8.00	519,607		491,154		491,154	
agency budget spec supv	5.00	287,576	5.00	301,684	5.00	301,684	
agency grants spec supv	1.00	60,902		54,635		54,635	

	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
n00e01 Operations Office		_					
n00e0101 Division of Budget, Fina							
agency procurement spec supv	3.00	132,760		126,179		126,179	
personnel administrator i	.00	38,981		62,417		62,417	
accountant advanced	3.00	164,921		171,202		171,202	
administrator i	5.00	172,749		105,421	2.00	105,421	
administrator i	1.00	62,100	1.00	60,757	1.00	60,757	
agency budget spec lead	4.00	176,285	3.00	135,337	3.00	135,337	
agency procurement spec lead	.00	39,229	2.00	97,998	2.00	97,998	
computer network spec i	1.00	16,108	.00	0	.00	0	
it functional analyst ii	2.00	114,310	2.00	118,538	2.00	118,538	
management specialist supv i	1.00	51,003	1.00	54,207	1.00	54,207	
personnel officer iii	4.00	185,268	3.00	160,770	3.00	160,770	
accountant ii	1.00	38,154	1.00	38,594	1.00	38,594	
admin officer iii	3.00	99,999	2.00	103,562	2.00	103,562	
agency budget spec ii	1.00	54,178	1.00	55,859	1.00	55,859	
agency grants spec ii	5.00	150,688	4.00	176,052	4.00	176,052	
agency procurement spec ii	9.00	302,955	3.00	149,161	3.00	149,161	
financial compliance auditor ii	3.00	114,083	3.00	152,451	3.00	152,451	
hum ser spec iv prog plng eval	1.00	54,768	1.00	56,930	1.00	56,930	
personnel officer ii	4.00	207,058	4.00	215,987	4.00	215,987	
accountant i	.00	17,567	2.00	87,702	2.00	87,702	
admin officer ii	1.00	64,958	.00	0	.00	0	
financial compliance auditor i	1.00	52,324	1.00	54,380	1.00	54,380	
personnel officer i	3.00	87,642	4.00	175,040	4.00	175,040	
admin officer i	5.00	194,398	5.00	235,905	5.00	235,905	
agency grants spec i	1.00	22,874	1.00	43,917	1.00	43,917	
computer info services spec i	.00	0	1.00	34,113	1.00	34,113	
personnel specialist	2.00	106,332	3.00	148,293	3.00	148,293	
admin spec iii	4.00	154,930	3.00	130,807	3.00	130,807	
agency procurement spec trainee	.00	11,625	2.00	74,004	2.00	74,004	
management specialist i	1.00	31,137		33,247		33,247	
personnel specialist trainee	2.00	84,931		50,563		50,563	
fiscal accounts technician supv	4.00	185,456		191,157		191,157	
personnel associate iii	1.00	41,239		42,789		42,789	
fiscal accounts technician ii	10.00	421,469		465,690		465,690	
personnel associate ii	4.00	150,079		117,910		117,910	
management associate	4.00	162,467		148,584		148,584	
fiscal accounts clerk superviso		43,842		45,213		45,213	
admin aide	4.00	167,723		173,004		173,004	
office services clerk	2.00	35,142		35,890		35,890	
office clerk ii	1.00	29,982		30,328		30,328	
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TOTAL n00e0101*	151.00	7,435,981	142.00	7,692,905	142.00	7,692,905	
		.,,		.,,		.,,000	

	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
n00e0102 Division of Administrati	ve Services						
admin prog mgr iv	1.00	88,663	1.00	91,438	1.00	91,438	
admin prog mgr ii	1.00	79,072		81,864		81,864	
police chief ii	1.00	55,191	1.00	56,825		56,825	
administrator iv	1.00	40,726	.00	, 0	.00	0	
prgm mgr i	1.00	67,420		69,780	1.00	69,780	
administrator iii	2.00	115,010		119,043	2.00	119,043	
administrator ii	1.00	58,042	1.00	60,083	1.00	60,083	
administrator ii	.00	50,661	1.00	50,668	1.00	50,668	
computer network spec ii	1.00	51,782	1.00	53,610	1.00	53,610	
it staff specialist	1.00	0		0	.00	0	ĺ
administrator i	4.00	203,795	3.00	156,833		156,833	
admin officer iii	4.00	187,233		193,726	4.00	193,726	
graphic arts specialist	1.00	53,745	1.00	55,859	1.00	55,859	
admin officer ii	4.00	161,863	3.00	135,437	3.00	135,437	
hum ser spec iii pgm plnng	1.00	45,337	1.00	46,769	1.00	46,769	
admin officer i	2.00	167,536	5.00	202,610	5.00	202,610	
admin officer i	1.00	1,535	.00	. 0	.00	, o	
admin spec iii	1.00	58,313	2.00	74,756	2.00	74,756	
admin spec ii	1.00	39,023		39,473	1.00	39,473	
admin spec i	1.00	34,656	1.00	35,144	1.00	35,144	
family investment spec i	.00	6,529	1.00	42,919	1.00	42,919	
obs-admin spec trainee	.00	-1,352		, 0	.00	, o	
it production control spec supr	3.00	133,209	3.00	138,453	3.00	138,453	
computer user support spec ii	1.00	39,278	1.00	40,506	1.00	40,506	
it production control spec ii	4.00	154,018	4.00	160,315	4.00	160,315	
it production control spec i	.00	47,585	2.00	69,944		69,944	
building security officer ii	1.00	3,590	.00	. 0	.00	, 0	
management associate	2.00	33,723	1.00	34,113	1.00	34,113	
admin aide	1.00	41,906	1.00	43,251	1.00	43,251	
office supervisor	2.00	73,980	2.00	75,525	2.00	75,525	
warehouse supervisor	1.00	40,854	1.00	42,464		42,464	
fiscal accounts clerk ii	1.00	36,399	1.00	36,820	1.00	36,820	
office services clerk lead	2.00	54,243	1.00	35,516	1.00	35,516	
services specialist	3.00	92,372	3.00	95,810	3.00	95,810	
warehouse asst supv	1.00	33,783	1.00	34,260	1.00	34,260	
office secy i	1.00	11,308	.00	. 0	.00	Ó	
office services clerk	1.00	3,003	.00	0	.00	0	
obs-offset machine operator ii	2.00	12,736	.00	0	.00	0	
office clerk ii	.00	66,843	2.00	69,351	2.00	69,351	
obs print shop supv ii	1.00	41,084		42,464		42,464	
obs print shop supv i	1.00	22,192		. 0		0	
stock clerk	1.00	3,378		0	.00	0	
T0TAL n00e0102*	59.00	2 510 264	55.00	2 405 600	EE 00	2 405 600	
TOTAL 1100e0102**	210.00	2,510,264 9,946,245		2,485,629	55.00 197.00	2,485,629	
TOTAL HOUSE	210.00	3,340,243	197.00	10,178,534	197.00	10,178,534	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
n00f00 Office of Technology for	Human Serv	ices					
n00f0004 General Administration							
it asst director iv	.00	45,724	1.00	90,431	1.00	90,431	
it director iii	1.00	31,085	1.00	64,349	1.00	64,349	
it asst director iii	2.00	52,736	1.00	60,290	1.00	60,290	
it asst director ii	4.00	177,686	5.00	362,231	5.00	362,231	
it director i	1.00	40,538	1.00	68,238	1.00	68,238	
administrator v	1.00	62,513	.00	0	.00	0	
it asst director i	2.00	122,482	3.00	204,808	3.00	204,808	
prgm mgr ii	1.00	0	1.00	52,950	.00	0	Abolish
admin prog mgr i	2.00	94,829	2.00	123,548	2.00	123,548	
administrator iii	1.00	37,714	.00	0	.00	0	
computer info services spec man	1.00	84,909	1.00	54,056	1.00	54,056	
computer network spec mgr	4.00	232,336	3.00	197,050	3.00	197,050	
computer network spec supr	5.00	339,815	5.00	351,820	5.00	351,820	
database specialist supervisor	1.00	71,389	1.00	73,910	1.00	73,910	
it programmer analyst superviso	2.00	148,235	2.00	153,500	2.00	153,500	
webmaster supr	1.00	55,767	1.00	57,677	1.00	57,677	
computer network spec lead	5.00	286,134	6.00	351,441	5.00	304,878	Abolish
database specialist ii	1.50	74,745	1.00	67,912	1.00	67,912	
it functional analyst superviso	7.00	338,136	6.00	372,906	6.00	372,906	
it programmer analyst lead/adva	3.00	196,081	3.00	202,502	3.00	202,502	
administrator ii	1.00	62,879	1.00	64,847	1.00	64,847	
administrator ii	1.00	58,131	1.00	60,083	1.00	60,083	
agency procurement spec supv	1.00	56,821	1.00	58,949	1.00	58,949	
computer info services spec sup	1.00	21,560	1.00	45,347	1.00	45,347	
computer network spec ii	17.00	870,609	16.00	913,433	16.00	913,433	
it functional analyst lead	5.00	256,140	4.00	233,406	4.00	233,406	
it programmer analyst ii	4.00	225,046	4.00	242,013	4.00	242,013	
it staff specialist	1.00	62,638	1.00	64,847	1.00	64,847	
administrator i	1.00	54,149	1.00	56,306	1.00	56,306	
computer network spec i	2.00	111,175	2.00	114,854	2.00	114,854	
it functional analyst ii	16.00	823,673	17.00	935,666	17.00	935,666	
it programmer analyst i	1.00	0	.00	0	.00	0	
agency procurement spec ii	2.00	124,690	3.00	144,317	3.00	144,317	
computer info services spec ii	10.00	403,750	8.00	388,527	8.00	388,527	
it functional analyst i	1.00	18,858	.00	0	.00	0	
admin officer ii	3.00	151,427	3.00	157,068	3.00	157,068	
admin officer i	1.00	38,254	1.00	34,113	.00	0	Abolish
computer info services spec i	.00	0	1.00	50,015	1.00	50,015	
family investment spec i	.00	20,759	.00	0	.00	0	
it production control spec supr	.00	14,620	.00	0	.00	0	
it production control spec ii	1.00	29,137	1.00	29,444	1.00	29,444	
admin aide	1.00	37,631	1.00	38,065	1.00	38,065	
office secy iii	1.00	34,296	1.00	35,783	1.00	35,783	
TOTAL n00f0004*	116.50	5,969,097	112.00	6,576,702	109.00	6,443,076	
TOTAL n00f00 **	116.50	5,969,097	112.00	6,576,702		6,443,076	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
n00g00 Local Department Operati	ions						
n00g0002 Local Family Investment							
prgm mgr senior i	1.00	92,473	1.00	95,738	1.00	95,738	
prgm mgr iv	1.00	0	1.00	60,290	1.00	60,290	
prgm mgr iii	4.00	368,880	5.00	397,051	5.00	397,051	
prgm mgr ii	1.00	75,352	1.00	78,832	1.00	78,832	
prgm mgr i	8.00	493,218	7.00	457,624	7.00	457,624	
hum ser admin iv	2.00	222,829	3.00	225,171	3.00	225,171	
hum ser admin iii	17.00	932,756	16.00	1,044,333	16.00	1,044,333	
hum ser admin ii	17.00	918,567	16.00	1,039,489	16.00	1,039,489	
computer network spec ii	1.00	0	1.00	43,725	1.00	43,725	
hum ser admin i income maint	25.00	1,397,340	23.00	1,368,778	23.00	1,368,778	
hum ser admin i pgm plan eval	2.00	100,679	2.00	106,142	2.00	106,142	
it programmer analyst ii	2.00	109,553	2.00	112,688	2.00	112,688	
family investment spec supv ii	3.00	118,630	3.00	163,892	3.00	163,892	
hum ser spec v income maint	6.00	349,276	7.00	391,998	7.00	391,998	
hum ser spec v prog plng eval	1.00	58,701	1.00	60,757	1.00	60,757	
admin officer iii	3.00	58,113	1.00	44,610	1.00	44,610	
agency procurement spec ii	2.00	94,887	2.00	97,856	2.00	97,856	
computer info services spec ii	2.00	102,296	2.00	105,718	2.00	105,718	
family investment spec supv i	147.00	7,072,407	148.00	7,722,041	148.00	7,722,041	
hum ser spec iv income maint	4.00	310,205	7.00	361,865	7.00	361,865	
hum ser spec iv prog plng eval	1.00	85,989	2.00	90,375	2.00	90,375	
personnel officer ii	1.00	48,161	1.00	49,859	1.00	49,859	1
admin officer ii	4.00	94,308	3.00	130,002	3.00	130,002	!
family services caseworker ii	1.00	47,595	1.00	49,468	1.00	49,468	ŀ
hum ser spec iii income maint	10.00	443,231	10.00	489,150	10.00	489,150	1
hum ser spec iii pgm plnng	2.00	3,432	.00	0	.00	0	1
family investment spec iv	101.00	4,360,996	98.00	4,574,863	98.00	4,574,863	i
hum ser spec ii income maint	1.00	66,850	2.00	87,893	2.00	87,893	i
hum ser spec ii pgm plan eval	2.00	91,768	2.00	94,640	2.00	94,640	1
admin spec iii	11.00	471,076	12.00	494,049	12.00	494,049)
family investment spec iii	55.00	2,094,818	54.00	2,283,864	54.00	2,283,864	•
family services caseworker tra:	i .00	2,707	.00	0	.00	0)
hum ser spec i income maint	2.00	1,580	.00	0	.00	0)
obs-quality control reviewer i	i 2.00	72,381	1.00	46,911	1.00	46,911	
admin spec ii	5.00	149,213	4.00	144,661	4.00	144,661	
family investment spec ii	831.92	28,580,091	824.42	30,440,429	824.42	30,440,429)
obs-hum ser worker iii	1.00	12,578	.00	0	.00	O)
admin spec i	1.00	39,439	1.00	39,895	1.00	39,895	i
family investment spec i	189.50	5,020,722	193.00	5,804,792	193.00	5,804,792	!
obs-admin spec trainee	1.00	29,674	1.00	30,016	1.00	30,016	5
computer user support spec ii	1.00	23,117	.00	0	.00	O)
fiscal accounts technician sup	v 1.00	25,082	.00	0	.00	C)
paralegal ii	1.00	41,331	1.00	42,789	1.00	42,789)
fiscal accounts technician ii	9.00	276,272	6.00	236,044	6.00	236,044	1

	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
					•••••		
n00g00 Local Department Operati							
n00g0002 Local Family Investment	-						
management associate	1.00	44,165	1.00	45,560	1.00	45,560	
fiscal accounts clerk superviso		43,036	1.00	44,389	1.00	44,389	
admin aide	5.00	199,949	5.00	205,337	5.00	205,337	
office supervisor	28.00	983,389	29.00	1,120,584	29.00	1,120,584	
fiscal accounts clerk, lead	1.00	53,484	2.00	66,213	2.00	66,213	
office secy iii	3.00	133,647	4.00	155,806	4.00	155,806	
fiscal accounts clerk ii	21.50	638,329	20.50	688,350	20.50	688,350	
office secy ii	13.50	460,718	12.50	474,054	12.50	474,054	
office services clerk lead	20.00	562,563	15.00	527,080	15.00	527,080	
office secy i	1.00	31,294	1.00	31,656	1.00	31,656	
office services clerk	193.00	5,420,944	190.00	5,785,944		5,785,944	
data entry operator ii	1.00	5,876	1.00	23,796	1.00	23,796	
obs-office clerk ii	1.00	33,970	1.00	34,363	1.00	34,363	
office clerk ii	58.00	1,492,700	55.00	1,606,939		1,606,939	
office processing clerk ii	1.00	34,589	1.00	34,988	1.00	34,988	
obs-shop clerk non typing	1.00	10,891	.00	0	.00	0	
office clerk i	2.00	47,324	2.00	49,736		49,736	
office clerk assistant	4.00	83,916	6.00	139,360	6.00	139,360	
T0TAL n00g0002*	1,839.42	65,239,357	1,812.42	70,142,453	1,812.42	70,142,453	
n00g0003 Child Welfare Services							
div dir ofc atty general	1.00	113,474	1.00	118,704	1.00	118,704	
prgm mgr senior ii	1.00	102,139	1.00	106,159	1.00	106,159	
prgm mgr senior i	1.00	27,524	1.00	85,428	1.00	85,428	
prgm mgr iv	2.00	178,635	2.00	177,747	2.00	177,747	
prgm mgr iii	4.00	305,432	4.00	331,753	4.00	331,753	
prgm mgr ii	20.00	1,345,348	20.00	1,409,493	20.00	1,409,493	
social service admin v	1.00	76,428	1.00	78,832	1.00	78,832	
administrator iv	1.00	71,825	1.00	73,910	1.00	73,910	
prgm mgr i	9.00	594,380	8.00	566,029	8.00	566,029	
administrator iii	3.00	112,130	3.00	162,350	3.00	162,350	
social service admin iii	40.00	2,585,364	43.00	2,759,495	43.00	2,759,495	
social service admin ii	3.00	117,217	2.00	118,457	2.00	118,457	
social services attysupv	3.00	279,109	3.00	289,345	3.00	289,345	
social services atty iii	29.66	2,206,123	30.66	2,434,358	30.66	2,434,358	
obs-social services attorney su	1.00	83,865	1.00	87,334	1.00	87,334	
social services atty ii	2.50	155,539	2.50	161,569	2.50	161,569	
hum ser admin iv	.00	46,193	1.00	65,157	1.00	65,157	
obs-social services attorney ii	1.00	80,304	1.00	81,864		81,864	
hum ser admin ii	4.00	227,241	3.00	199,207	3.00	199,207	
administrator ii	2.00	94,178	2.00	109,617		109,617	
computer network spec ii	2.00	108,821	2.00	114,631	2.00	114,631	
hum ser admin i income maint	1.00	57,176	1.00	58,949	1.00	58,949	

NOOg0003 Child Welfare Services Num ser admin i pgm plan eval 3.00 167,663 3.00 179,228 3.00 179,228 3.00 179,228 3.00 179,228 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3.0
hum ser admin i pgm plan eval 3.00 167,663 3.00 179,228 3.00 179,228 it staff specialist 1.00 58,026 1.00 60,083 1.00 60,083 social work supv fam svcs 218.00 11,975,889 220.00 13,265,004 220.00 13,265,004 social work therapist fam svcs 8.00 445,466 8.00 469,551 8.00 469,551 administrator i 3.00 175,775 3.00 182,271 3.00 182,271 comm hlth nurse ii 1.00 56,274 1.00 58,487 1.00 58,487 hum ser spec v aging 1.00 58,686 1.00 60,757 1.00 60,757 hum ser spec v pgms cordnatr 1.00 51,291 1.00 53,189 1.00 53,189 hum ser spec v prog plng eval 7.00 283,423 4.00 222,546 4.00 222,546 it functional analyst ii 2.00 116,849 2.00 1,528,040 28.00 1,528,040 <t< td=""></t<>
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hum ser admin i pgm plan eval 3.00 167,663 3.00 179,228 3.00 179,228 it staff specialist 1.00 58,026 1.00 60,083 1.00 60,083 social work supv fam svcs 218.00 11,975,889 220.00 13,265,004 220.00 13,265,004 social work therapist fam svcs 8.00 445,466 8.00 469,551 8.00 469,551 administrator i 3.00 175,775 3.00 182,271 3.00 182,271 comm hlth nurse ii 1.00 56,274 1.00 58,487 1.00 58,487 hum ser spec v aging 1.00 58,686 1.00 60,757 1.00 60,757 hum ser spec v pgms cordnatr 1.00 51,291 1.00 53,189 1.00 53,189 hum ser spec v prog plng eval 7.00 283,423 4.00 222,546 4.00 222,546 it functional analyst ii 2.00 116,849 2.00 1,528,040 28.00 1,528,040 <t< td=""></t<>
it staff specialist 1.00 58,026 1.00 60,083 1.00 60,083 social work supv fam svcs 218.00 11,975,889 220.00 13,265,004 220.00 13,265,004 social work therapist fam svcs 8.00 445,466 8.00 469,551 8.00 469,551 administrator i 3.00 175,775 3.00 182,271 3.00 182,271 comm hlth nurse ii 1.00 56,274 1.00 58,487 1.00 58,487 hum ser spec v aging 1.00 58,686 1.00 60,757 1.00 60,757 hum ser spec v pgms cordnatr 1.00 51,291 1.00 53,189 1.00 53,189 hum ser spec v prog plng eval 7.00 283,423 4.00 222,546 4.00 222,546 it functional analyst ii 2.00 116,849 2.00 120,366 2.00 120,366 obs-family services caseworker 32.00 1,456,219 28.00 1,528,040 28.00 1,528,040 social service admin i 2.00 95,878 1.00 60,757 1.00 60,757 social worker ii fam svcs 418.80 19,742,489 409.30 20,664,000 409.30 20,664,000 admin officer iii 9.00 308,436 6.00 283,422 6.00 283,422 computer info services spec ii 1.00 0 .00 0 .00 0 .00 0 family services caseworker iii 196.50 9,511,073 180.50 9,547,815 180.50 9,547,815
social work supv fam svcs 218.00 11,975,889 220.00 13,265,004 220.00 13,265,004 social work therapist fam svcs 8.00 445,466 8.00 469,551 8.00 469,551 administrator i 3.00 175,775 3.00 182,271 3.00 182,271 comm hlth nurse ii 1.00 56,274 1.00 58,487 1.00 58,487 hum ser spec v aging 1.00 58,686 1.00 60,757 1.00 60,757 hum ser spec v pgms cordnatr 1.00 51,291 1.00 53,189 1.00 53,189 hum ser spec v prog plng eval 7.00 283,423 4.00 222,546 4.00 222,546 it functional analyst ii 2.00 116,849 2.00 120,366 2.00 120,366 obs-family services caseworker 32.00 1,456,219 28.00 1,528,040 28.00 1,528,040 social service admin i 2.00 95,878 1.00 60,757 1.00 60,757 social worker ii fam svcs 418.80 19,742,489 409.30 20,664,000<
social work therapist fam svcs 8.00 445,466 8.00 469,551 8.00 469,551 administrator i 3.00 175,775 3.00 182,271 3.00 182,271 comm hlth nurse ii 1.00 56,274 1.00 58,487 1.00 58,487 hum ser spec v aging 1.00 58,686 1.00 60,757 1.00 60,757 hum ser spec v pgms cordnatr 1.00 51,291 1.00 53,189 1.00 53,189 hum ser spec v prog plng eval 7.00 283,423 4.00 222,546 4.00 222,546 it functional analyst ii 2.00 116,849 2.00 120,366 2.00 120,366 obs-family services caseworker 32.00 1,456,219 28.00 1,528,040 28.00 1,528,040 social service admin i 2.00 95,878 1.00 60,757 1.00 60,757 social worker ii fam svcs 418.80 19,742,489 409.30 20,664,000 409.30 20,664,000 admin officer iii 9.00 308,436 6.00 283,422 6.0
administrator i 3.00 175,775 3.00 182,271 3.00 182,271 comm hlth nurse ii 1.00 56,274 1.00 58,487 1.00 58,487 hum ser spec v aging 1.00 58,686 1.00 60,757 1.00 60,757 hum ser spec v pgms cordnatr 1.00 51,291 1.00 53,189 1.00 53,189 hum ser spec v prog plng eval 7.00 283,423 4.00 222,546 4.00 222,546 it functional analyst ii 2.00 116,849 2.00 120,366 2.00 120,366 obs-family services caseworker 32.00 1,456,219 28.00 1,528,040 28.00 1,528,040 social service admin i 2.00 95,878 1.00 60,757 1.00 60,757 social worker ii fam svcs 418.80 19,742,489 409.30 20,664,000 409.30 20,664,000 admin officer iii 9.00 308,436 6.00 283,422 6.00 283,422 computer info services spec ii 1.00 0 .00 0 0 0 0 0 10 family services caseworker iii 196.50 9,511,073 180.50 9,547,815 180.50 9,547,815
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hum ser spec v aging 1.00 58,686 1.00 60,757 1.00 60,757 hum ser spec v pgms cordnatr 1.00 51,291 1.00 53,189 1.00 53,189 hum ser spec v prog plng eval 7.00 283,423 4.00 222,546 4.00 222,546 it functional analyst ii 2.00 116,849 2.00 120,366 2.00 120,366 obs-family services caseworker 32.00 1,456,219 28.00 1,528,040 28.00 1,528,040 social service admin i 2.00 95,878 1.00 60,757 1.00 60,757 social worker ii fam svcs 418.80 19,742,489 409.30 20,664,000 409.30 20,664,000 admin officer iii 9.00 308,436 6.00 283,422 6.00 283,422 computer info services spec ii 1.00 0 .00 0 .00 0 0 family services caseworker iii 196.50 9,511,073 180.50 9,547,815 180.50 9,547,815
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hum ser spec v prog plng eval 7.00 283,423 4.00 222,546 4.00 222,546 it functional analyst ii 2.00 116,849 2.00 120,366 2.00 120,366 obs-family services caseworker 32.00 1,456,219 28.00 1,528,040 28.00 1,528,040 social service admin i 2.00 95,878 1.00 60,757 1.00 60,757 social worker ii fam svcs 418.80 19,742,489 409.30 20,664,000 409.30 20,664,000 admin officer iii 9.00 308,436 6.00 283,422 6.00 283,422 computer info services spec ii 1.00 0 .00 0 .00 0 family services caseworker iii 196.50 9,511,073 180.50 9,547,815 180.50 9,547,815
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obs-family services caseworker 32.00 1,456,219 28.00 1,528,040 28.00 1,528,040 social service admin i 2.00 95,878 1.00 60,757 1.00 60,757 social worker ii fam svcs 418.80 19,742,489 409.30 20,664,000 409.30 20,664,000 admin officer iii 9.00 308,436 6.00 283,422 6.00 283,422 computer info services spec ii 1.00 0 .00 0 .00 0 family services caseworker iii 196.50 9,511,073 180.50 9,547,815 180.50 9,547,815
social service admin i 2.00 95,878 1.00 60,757 1.00 60,757 social worker ii fam svcs 418.80 19,742,489 409.30 20,664,000 409.30 20,664,000 admin officer iii 9.00 308,436 6.00 283,422 6.00 283,422 computer info services spec ii 1.00 0 .00 0 .00 0 family services caseworker iii 196.50 9,511,073 180.50 9,547,815 180.50 9,547,815
social worker ii fam svcs 418.80 19,742,489 409.30 20,664,000 409.30 20,664,000 admin officer iii 9.00 308,436 6.00 283,422 6.00 283,422 computer info services spec ii 1.00 0 .00 0 .00 0 family services caseworker iii 196.50 9,511,073 180.50 9,547,815 180.50 9,547,815
admin officer iii 9.00 308,436 6.00 283,422 6.00 283,422 computer info services spec ii 1.00 0 .00 0 .00 0 family services caseworker iii 196.50 9,511,073 180.50 9,547,815 180.50 9,547,815
computer info services spec ii 1.00 0 .00 0 .00 0 family services caseworker iii 196.50 9,511,073 180.50 9,547,815 180.50 9,547,815
family services caseworker iii 196.50 9,511,073 180.50 9,547,815 180.50 9,547,815
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hum ser spec iv prog plng eval 6.00 290,060 5.00 271,295 5.00 271,295
social worker i fam svcs 15.00 620,131 15.00 670,673 15.00 670,673
social worker i fam svcs .20 0 .20 7,864 .20 7,864
admin officer ii 7.00 361,192 7.00 351,113 7.00 351,113
casework specialist family serv 174.00 7,944,682 206.00 8,988,754 206.00 8,988,754
family services caseworker ii 667.10 27,686,176 662.60 29,120,097 661.60 29,083,817 Abolish
hum ser spec iii child dev .50 25,670 .50 26,680 .50 26,680
hum ser spec iii income maint 1.00 47,923 1.00 49,468 1.00 49,468
hum ser spec iii pgm plnng .00 3,969 1.00 36,280 1.00 36,280
hum ser spec iii vol pgm adm 2.00 90,486 2.00 105,027 2.00 105,027
admin officer i 24.00 994,019 24.00 1,021,051 24.00 1,021,051
family services caseworker i 61.50 1,582,782 36.00 1,276,369 36.00 1,276,369
hum ser spec ii income maint 6.00 217,226 5.00 210,393 4.00 176,280 Abolish
hum ser spec ii pgm plan eval .50 22,588 1.50 57,317 1.50 57,317
obs-hum ser worker v 1.00 48,397 1.00 50,015 1.00 50,015
obs-social work associate v 1.00 48,510 1.00 50,015 1.00 50,015
pub affairs officer i 1.00 42,941 1.00 44,731 1.00 44,731
admin spec iii 3.00 92,302 2.00 87,226 2.00 87,226
family investment spec iii 1.00 48,650 1.00 50,563 1.00 50,563
family services caseworker trai 30.55 1,261,984 46.55 1,550,293 46.55 1,550,293
hum ser spec i child develpmt 1.00 35,292 1.00 35,700 1.00 35,700
hum ser spec i income maint 1.00 1,351 1.00 32,091 1.00 32,091
obs-hum ser worker iv 1.00 39,278 1.00 40,506 1.00 40,506
admin spec ii 2.00 72,213 2.00 73,047 2.00 73,047
family investment spec ii .00 2,372 .00 0 .00 0
obs-hum ser worker iii 1.00 39,544 1.00 40,939 1.00 40,939
obs-social work associate iii 1.00 47 1.00 30,200 1.00 30,200
obs-admin spec i .00 0 1.00 35,783 1.00 35,783

Classification Title	FY 2011 Positions		FY 2012 Positions	FY 2012 Appropriation			Symbol
n00g0003 Child Welfare Services							
paralegal ii	2.00	56,720	2.00	69,093	2.00	69,093	
fiscal accounts technician ii	4.00	131,844	4.00	143,367	4.00	143,367	
investigator iii human resourcs	2.00	65,183	2.00	65,979	2.00	65,979	
family support worker lead	3.00	105,821	3.00	107,044	3.00	107,044	
family support worker ii	127.00	3,944,653	131.00	4,246,796	130.00	4,220,013	Abolish
family support worker i	5.00	129,239	4.00	113,263	4.00	113,263	
family support worker trainee	2.00	40,645	2.00	51,094	2.00	51,094	
hum ser aide	1.00	1,900	.00	0	.00	0	
management associate	4.00	224,412	5.00	240,003	5.00	240,003	
office manager	2.00	44,008	1.00	45,560	1.00	45,560	
fiscal accounts clerk superviso	2.00	81,393	2.00	84,026	2.00	84,026	
admin aide	12.00	392,577	10.00	412,746	10.00	412,746	
office supervisor	11.00	340,784	9.00	347,733	9.00	347,733	
fiscal accounts clerk, lead	1.00	38,729	1.00	39,177	1.00	39,177	
legal secretary	3.00	106,111	3.00	114,343	3.00	114,343	
office secy iii	26.00	906,539	26.50	968,861	26.50	968,861	
fiscal accounts clerk ii	4.00	115,099	3.00	96,545	3.00	96,545	
office secy ii	36.30	1,095,165	32.30	1,117,663	32.30	1,117,663	
office services clerk lead	5.00	149,900	3.00	109,349	3.00	109,349	
services specialist	1.00	0	.00	0	.00	0	
data entry operator lead	2.00	69,206	2.00	73,088	2.00	73,088	
office secy i	18.00	443,546	14.00	461,779	14.00	461,779	
office services clerk	33.00	925,127	30.00	980,894	30.00	980,894	
data entry operator ii	2.00	66,838	3.00	85,944	3.00	85,944	
office clerk ii	22.50	646,516	21.50	655,705	21.50	655,705	
office processing clerk ii	11.00	365,788	11.00	370,532	11.00	370,532	
data entry operator i	1.00	17,732	.00	0	.00	0	
patient/client driver	1.00	919	.00	0	.00	0	
T0TAL n00g0003*	2,390.61	105,653,328	2,356.61	111,716,908	2,353.61	111,619,732	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012	FY 2012 Appropriation	FY 2013	FY 2013 Allowance	Symbol
C1855111C8(1011 ;11(1e	L021(10)12	Expenditure	FUST (10115	Appropriation		ATTOWALICE	
n00g00 Local Department Operati	ons						
n00g0004 Adult Services							
prgm mgr ii	2.00	130,713		199,124		199,124	
prgm mgr i	.00	61,607		69,780		69,780	
social service admin iv	.00	17,366		73,910		73,910	
social service admin iii	9.00	429,258		486,109		486,109	
social service admin ii	2.00	112,286		60,083		60,083	
hum ser admin iii	1.00	57,860		59,894		•	
hlth fac surveyor nurse ii	1.00	63,138		65,366		•	
computer network spec ii	1.00	36,828		0		0	
social work supv fam svcs	39.00	2,209,786		2,321,122		2,321,122	
social work therapist fam svcs	.00	0		43,725		43,725	
comm hlth nurse ii	6.00	292,210		316,270		316,270	
hum ser spec v aging	5.00	257,826		271,188		271,188	
hum ser spec v prog plng eval	6.00	387,499		454,286		454,286	
obs-family services caseworker	3.00	161,203		167,961		167,961	
social worker ii fam svcs	82.50	4,118,934		4,342,960			
family investment spec supv i	1.00	54,988		•		•	
family services caseworker iii	51.00	2,367,248					
social worker i fam svcs	1.00	31,178		0			
casework specialist family serv		575,136		640,776		•	
family services caseworker ii	56.00	2,455,616		2,782,911		• •	
hum ser spec iii pgm plnng	1.00	43,784	1.00	45,074	1.00	45,074	
hum ser spec iii vol pgm adm	1.00	46,017		47,639	1.00	47,639	
admin officer i	1.00	41,730	1.00	43,118	1.00	43,118	
family services caseworker i	4.00	178,528	4.00	137,690	4.00	137,690	
hum ser spec ii pgm plan eval	1.00	41,213	1.00	42,333	1.00	42,333	
obs-social work associate v	1.00	47,828	1.00	50,015	1.00	50,015	
pub affairs officer i	1.00	38,916	1.00	39,365	1.00	39,365	
family services caseworker trai	3.00	77,897	1.00	32,091		•	
hum ser spec i aging	1.00	3,523	.00	0	.00	0	
obs-admin spec i	1.00	21,958	.00	0	.00	0	
family support worker lead	6.00	215,616		225,327	6.00	-	
family support worker ii	135.00	3,878,296	134.00	4,287,371	131.00	4,207,022	Abolish
family support worker i	.00	2,979	.00	0	.00	0	
office manager	.00	35,077	1.00	46,408	1.00	46,408	
fiscal accounts clerk superviso		40,540	1.00	42,013	1.00	42,013	
admin aide	2.00	56,391		· · · · · · · · · · · · · · · · · · ·	1.00	44,052	
office supervisor	3.00	110,748	3.00	123,588	3.00	123,588	
office secy iii	5.00	191,403	5.00	198,210		•	
fiscal accounts clerk ii	1.00	38,435	1.00	38,879	1.00	38,879	
office secy ii	7.00	275,203		296,259	8.00	296,259	
office services clerk lead	2.00	51,607	1.00	39,593	1.00	39,593	
office services clerk	2.00	36,429		31,099	1.00	31,099	
office clerk ii	4.00	117,493		126,670	4.00	126,670	
office processing clerk ii	2.00	67,364	2.00	68,142	2.00	68,142	
TOTAL n00g0004*	463.50	19,479,655	460.00	20,812,889	457.00	20,732,540	

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013	FY 2013 Allowance	Symbol
-00-0005 O Administration							
n00g0005 General Administration prgm mgr senior iii	1.00	110 500	1 00	117 764	1 00	447 754	
prgm mgr senior ii	24.00	112,598		117,751		117,751	
fiscal services admin v	1.00	2,005,438		2,244,818		2,244,818	
		48,259	1.00	96,808		96,808	
prgm mgr iv	1.00	80,329		83,165		83,165	
administrator vi fiscal services admin iv		50,178		75,085		75,085	
	.00	20,242		56,496		56,496	
prgm mgr iii	1.00	11,754		56,496		56,496	
admin prog mgr ii	1.00	158,748		199,341		199,341	
administrator v	5.00	298,744		309,611		309,611	
prgm mgr ii	2.00	74,431	1.00	77,359		77,359	
admin prog mgr i	1.00	69,761	1.00	72,505		72,505	
administrator iv	11.00	496,616		467,550		467,550	
administrator iv	1.00	12,481	1.00	49,638		49,638	
fiscal services admin ii	2.00	77,995		71,129		71,129	
personnel administrator iii	.00	23,554		59,894		59,894	
prgm mgr i	.00	2,254		0		0	
administrator iii	7.00	417,248		431,516		431,516	
social services atty iii	1.00	0	.00	0		0	
accountant manager iii	1.00	80,341	1.00	82,514		82,514	
computer network spec supr	8.00	517,874		596,015		596,015	
fiscal services chief ii	1.00	71,547		73,910		73,910	
hum ser admin iii	1.00	74,277		76,750		76,750	
computer network spec lead	5.00	251,916		138,448		138,448	
fiscal services chief i	.10.00	551,349		584,648		584,648	
hum ser admin ii	3.00	121,260		172,492	3.00	172,492	
it programmer analyst lead/adva	1.00	68,155	1.00	70,562	1.00	70,562	
accountant supervisor i	2.00	123,216		127,456	2.00	127,456	
administrator ii	5.00	278,086		287,079		287,079	
agency procurement spec supv	2.00	72,718		103,442	2.00	103,442	
computer info services spec sup	1.00	34,065	.00	0		0	
computer network spec ii	15.00	796,036		956,524	16.50	912,799	Abolish
fiscal services officer ii	2.00	126,102		161,766	3.00	161,766	
hum ser admin i pgm plan eval	1.00	63,594	1.00	66,096	1.00	66,096	
personnel administrator i	3.00	181,046	3.00	187,693	3.00	187,693	
accountant advanced	1.00	50,550	1.00	53,189	1.00	53,189	
administrator i	3.00	174,855	4.00	206,515	4.00	206,515	
computer network spec i	3.00	112,730	2.00	103,444	2.00	103,444	
fiscal services officer i	1.00	53,361	2.00	96,319	2.00	96,319	
hum ser spec v prog plng eval	1.00	0	.00	0	.00	0	
internal auditor ii	.00	16,100	1.00	60,757	1.00	60,757	
personnel officer iii	4.00	175,864	3.00	181,570	3.00	181,570	
social worker ii fam svcs	1.00	54,401	1.00	56,306	1.00	56,306	
accountant ii	9.00	293,507	8.00	363,868	8.00	363,868	
admin officer iii	14.00	688,002	14.00	684,862	14.00	684,862	
agency budget spec ii	1.00	54,990	1.00	56,930	1.00	56,930	

	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
noncons Cononal Administration							
n00g0005 General Administration agency grants spec ii	1.00	45 500	1 00	47 100	1 00	47 100	
agency procurement spec ii	6.00	45,598		47,129		47,129	
• • • • • • • • • • • • • • • • • • • •	.00	309,346		359,030	7.00	359,030	
child support specialist superv computer info services spec ii		14,710		48,012	1.00	48,012	
•	6.50	319,465	6.00	327,781	6.00	327,781	
hum ser spec iv prog plng eval	4.00	205,926		213,302	4.00	213,302	
personnel officer ii	15.00	779,352		853,163		853,163	
accountant i	1.00	46,284	1.00	47,639		47,639	
admin officer ii	7.00	257,450		224,851	5.00	224,851	
emp training spec ii	2.00	66,131		52,356		52,356	
family services caseworker ii	3.00	144,556		149,645	3.00	149,645	
personnel officer i	1.00	28,864		0		0	
admin officer i	5.00	256,028		264,222		264,222	
computer info services spec i	2.00	83,383		85,249		85,249	
hum ser spec ii pgm plan eval	1.00	46,701		48,162		48,162	
obs-personnel specialist iii	1.00	45,006		46,408		46,408	
personnel specialist	9.00	332,056		392,796	9.00	392,796	
admin spec iii	6.00	278,321		290,294	7.00	290,294	
family investment spec iii	1.00	44,560	1.00	46,055	1.00	46,055	
obs personnel specialist ii	1.00	26,389	.00	0	.00	0	
obs-pub affairs specialist iii	1.00	37,917	1.00	38,354	1.00	38,354	
admin spec ii	1.00	42,639	1.00	44,052	1.00	44,052	
admin spec i	1.00	33,582	1.00	36,436	1.00	36,436	
obs-hum ser worker i	1.00	37,067	1.00	37,495	1.00	37,495	
data communications tech supr	1.00	48,983	1.00	50,811	1.00	50,811	
agency buyer ii	.00	8,718	1.00	41,694	1.00	41,694	
services supervisor ii	1.00	24,945	.00	0	.00	0	
agency buyer i	2.00	72,549	1.00	41,378	1.00	41,378	
building security officer ii	1.00	32,530	1.00	32,906	1.00	32,906	
fiscal accounts technician supv	11.00	469,354	12.00	529,869	12.00	529,869	
personnel associate iii	1.00	44,664	1.00	46,055	1.00	46,055	
fiscal accounts technician ii	36.50	1,322,644	36.50	1,404,411	36.50	1,404,411	
obs-contract services asst ii	1.00	39,691	1.00	40,939	1.00	40,939	
personnel associate ii	6.00	227,570	6.00	245,460	6.00	245,460	
agency procurement assoc ii	3.00	115,582	3.00	117,709	3.00	117,709	
fiscal accounts technician i	4.00	149,738	5.00	181,491	5.00	181,491	
personnel associate i	5.00	176,350	5.00	179,657	5.00	179,657	
personnel clerk	2.00	72,680	2.00	73,657	2.00	73,657	
fiscal accounts clerk manager	5.00	219,803	4.00	205,597	4.00	205,597	
management assoc	1.00	50,169	1.00	51,941	1.00	51,941	
management associate	10.00	505,684	11.00	519,073		519,073	
office manager	2.00	90,570	2.00	93,811		93,811	
fiscal accounts clerk superviso	8.00	314,238		326,063		326,063	
admin aide	9.00	328,109		362,980		362,980	
office supervisor	6.00	203,912		207,379		207,379	
warehouse supervisor	1.00	4,522		0		. 0	
		•					

	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
n00g0005 General Administration							
office secy iii	5.00	138,044	4.00	151,387	4.00	151,387	
fiscal accounts clerk ii	22.50	663,886	19.50	654,508	18.50	627,725	Abolish
office secy ii	5.00	137,218	4.00	126,662	4.00	126,662	
office services clerk lead	4.00	151,640	4.00	151,522	4.00	151,522	
services specialist	7.00	252,091	7.00	255,220	7.00	255,220	
office services clerk	19.50	582,427	18.50	578,763	18.50	578,763	
data entry operator ii	3.00	77,879	2.00	58,632	2.00	58,632	
office clerk ii	19.00	485,754	18.00	521,497	18.00	521,497	
supply officer ii	2.00	54,155	2.00	56,350	2.00	56,350	
telephone operator ii	1.00	19,755	.00	0	.00	0	
maint chief iii non lic	1.00	39,126	1.00	40,506	1.00	40,506	
maint mechanic	1.00	33,970	1.00	34,363	1.00	34,363	
building services supervisor	1.00	38,611	1.00	39,056	1.00	39,056	
building services worker	5.00	94,970	4.00	108,449	4.00	108,449	
motor vehicle oper	1.00	23,969	1.00	24,246	1.00	24,246	
stock clerk	1.00	21,750	1.00	22,657	1.00	22,657	
TOTAL n00g0005*	449.00	19,866,153	434.00	21,247,447	432.00	21,176,939	
n00g0006 Local Child Support Enfo			_				
program manager senior iv	.00	0		0		109,946	
social services attny i	.00	0		0		54,977	
prgm mgr iii	4.00	251,331		335,058		335,058	
prgm mgr i	1.00	69,876		72,505		72,505	
administrator iii	1.00	39,804		0		0	
social services attysupv	5.00	433,913		•		449,821	
social services atty iii	16.00	1,328,176		1,397,421		2,056,589	New
social services atty ii	3.00	196,673		203,778		203,778	
hum ser admin iv	1.00	50,155		0		0	
hum ser admin iii	.00	32,755		79,693		79,693	
hum ser admin ii	11.00	661,992		718,929		718,929	
hum ser admin ii	3.00	191,238		198,008		198,008	
administrator ii	4.00	223,562		226,470		226,470	
computer network spec ii	1.00	52,772		54,635		54,635	
hum ser admin i support enfrcmt		273,919	4.00	239,405	4.00	239,405	
administrator i	2.00	63,412	1.00	65,568	1.00	65,568	
hum ser spec v	2.00	108,952	2.00	94,263	2.00	94,263	
hum ser spec v support enfrcmt	6.00	335,857	7.00	388,058	7.00	388,058	
accountant ii	2.00	94,045		•	3.00	135,582	
admin officer iii	4.00	208,027	4.00	218,911	5.00	261,927	New
admin officer iii	1.00	46,555		•		48,012	
agency grants spec ii	1.00	47,444		48,928	1.00	48,928	
child support specialist superv	51.00	2,454,455	44.00	2,362,488	44.00	2,362,488	
child support specialist superv	5.00	228,445	4.00	201,775	4.00	201,775	
hum ser spec iv support enfrcmt	7.00	376,932	8.00	429,533	8.00	429,533	

	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
-00-0000 Local Obild Compart Fofo							
n00g0006 Local Child Support Enfo	rcement Adm: 3.00		4 00	400 405	4 00	100 105	
admin officer ii		147,807		•		•	
emp training spec ii	.00	10,062		44,254		•	
hum ser spec iii	1.00	37,174		37,603		•	
hum ser spec iii support enfrcm		175,479		164,285		•	
admin officer i admin officer i	.00	2,872		35,351		•	
	3.00	79,246		•		•	
child support specialist, lead	34.00	1,560,566				1,703,684	
child support specialist, lead	4.00	147,534		200,031		200,031	
hum ser spec ii	1.00	60,410		73,328		73,328	
hum ser spec ii support enfrcmt		378,360		360,834		•	
personnel specialist	1.00	42,585		•		•	
admin spec iii	3.50	142,242		•		•	
admin spec iii	2.00	81,422		•		•	
child support specialist ii	179.50	6,871,886					
child support specialist ii	77.50	2,880,289		3,034,823		, ,	
admin spec ii	4.50	187,677		193,574		•	
admin spec ii	3.00	85,812		32,405		•	
child support specialist i	18.00	726,214		• •			
child support specialist i	21.00	301,520		•		•	
admin spec i	1.00	55,189		•		-	
child support specialist traine		744,735		•		•	
child support specialist traine		32,325					
obs-admin spec i	1.00	39,234		•		•	
absent parent locator unit supv		22,750		•		•	
absent parent locator iii	1.00	39,463		•		•	
obs-support enforcement agent i		37,310		•		•	
fiscal accounts technician supv		141,701		•		*	
fiscal accounts technician supv		42,503		· · · · · · · · · · · · · · · · · · ·		•	
paralegal ii	1.00	19,117		•		•	
fiscal accounts technician ii	19.50	735,279		•		•	
fiscal accounts technician ii	3.50	79,101		•		•	
investigator iii human resourcs		2,923		•		•	
fiscal accounts technician i	4.00	150,827		•		•	
support enforcement aide ii	1.00	16,582		•		•	
fiscal accounts clerk manager	1.00	50,571		•		•	
fiscal accounts clerk superviso		123,304		•		•	
admin aide	4.00	152,172		•			
office supervisor	1.00	41,164		•		•	
fiscal accounts clerk, lead	2.00	76,761		•		•	
legal secretary	2.00	77,294		•			
office secy iii	3.00	111,487		·			
office secy iii	1.00	78,384		•		•	
fiscal accounts clerk ii	14.00	457,038		•		•	
fiscal accounts clerk ii	7.50	180,306		•		•	
office secy ii	1.00	18,778	1.00	30,790	1.00	30,790	

Classification Title
office secy ii
office secy ii
office processing clerk lead 1.00 34,846 1.00 35,249 1.00 35,249 office services clerk 9.00 270,771 8.00 265,960 8.00 265,960 office services clerk 3.00 41,804 1.00 25,239 1.00 25,239 office clerk ii 4.00 95,018 3.00 96,147 3.00 96,147 office processing clerk ii .50 17,294 .50 17,494 .50 17,494 office clerk i 1.00 32,530 1.00 32,906 1.00 32,906 TOTAL n00g0006* 628.00 25,715,307 608.00 26,673,364 620.20 27,540,471 n00g0010 Work Opportunities prgm mgr ii .00 36,821 1.00 61,554 1.00 61,554 prgm mgr ii .00 .55,316 1.00 .56,306 1.00 .56,306 hum ser spec v income maint .20 .765,399 22.00 1,044,738 2
office services clerk 9.00 270,771 8.00 265,960 8.00 265,960 office services clerk 3.00 41,804 1.00 25,239 1.00 265,239 office clerk ii 4.00 95,018 3.00 96,147 3.00 96,147 office processing clerk ii .50 17,294 .50 17,494 .50 17,494 office clerk i 1.00 32,530 1.00 32,906 1.00 32,906 TOTAL n00g0006* 628.00 25,715,307 608.00 26,673,364 620.20 27,540,471 n00g0010 Work Opportunities prgm mgr ii .00 36,821 1.00 61,554 1.00 61,554 prgm mgr ii .00 55,316 1.00 56,306 1.00 56,306 hum ser spec v income maint 22.00 765,399 22.00 1,044,738 22.00 1,044,738 office secy iii 1.00 80,928 24.00 1,162,598 24.00 1,162,598 <
office services clerk 9.00 270,771 8.00 265,960 8.00 265,960 office services clerk 3.00 41,804 1.00 25,239 1.00 25,239 office clerk ii 4.00 95,018 3.00 96,147 3.00 96,147 office processing clerk ii 5.5 17,294 .50 17,494 .50 17,494 office clerk i 1.00 32,530 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906
office services clerk 3.00 41,804 1.00 25,239 1.00 25,239 office clerk ii 4.00 95,018 3.00 96,147 3.00 96,147 office processing clerk ii .50 17,294 .50 17,494 .50 17,494 office clerk i 1.00 32,530 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1
office clerk ii 4.00 95,018 3.00 96,147 3.00 96,147 office processing clerk ii .50 17,294 .50 17,494 .50 17,494 office clerk i 1.00 32,530 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 32,906 1.00 61,554 prgm mgr ii .00 36,821 1.00 61,554 1.00 61,554 prgm mgr ii 1.00 23,392 .00 0 0.00 0 0 0 0 0 0 0 0 0 0 0 0 0 0
office processing clerk ii .50 17,294 .50 17,494 .50 17,494 office clerk i 1.00 32,530 1.00 32,906 1.00 32,906 TOTAL n00g0006* 628.00 25,715,307 608.00 26,673,364 620.20 27,540,471 n00g0010 Work Opportunities prgm mgr ii .00 36,821 1.00 61,554 1.00 61,554 prgm mgr ii .00 23,392 .00 0 .00 0 hum ser spec v income maint .00 55,316 1.00 56,306 1.00 56,306 hum ser spec iv income maint .22.00 .765,399 .22.00 1,044,738 .22.00 1,044,738 office secy iii 1.00 0 .00 0 .00 0 TOTAL n00g0010* 24.00 880,928 24.00 1,162,598 24.00 1,162,598 noble of third support Enforcement Administration noble noble of the colspan support Enforcement State exec dir child supp enforc admn
office clerk i 1.00 32,530 1.00 32,906 1.00 32,906 TOTAL n00g0006* 628.00 25,715,307 608.00 26,673,364 620.20 27,540,471 n00g0010 Work Opportunities prgm mgr ii .00 36,821 1.00 61,554 1.00 61,554 prgm mgr i 1.00 23,392 .00 0 .00 0 0 hum ser spec v income maint .00 55,316 1.00 56,306 1.00 56,306 hum ser spec iv income maint 22.00 765,399 22.00 1,044,738 22.00 1,044,738 office secy iii 1.00 0 .00 0 .00 0 TOTAL n00g0010* 24.00 880,928 24.00 1,162,598 24.00 1,162,598 n00h00 Child Support Enforcement Administration n00h0008 Support Enforcement-State exec dir child supp enforc admn 1.00 556 1.00 86,161 1.00 86,161 prgm mgr iv 2.00 162,737 2.00 158,725
TOTAL n00g0010 Work Opportunities prgm mgr ii
prgm mgr ii .00 36,821 1.00 61,554 1.00 61,554 prgm mgr i 1.00 23,392 .00 0 .00 0 hum ser spec v income maint .00 55,316 1.00 56,306 1.00 56,306 hum ser spec iv income maint 22.00 765,399 22.00 1,044,738 22.00 1,044,738 office secy iii 1.00 0 .00 0 .00 0 TOTAL n00g0010* 24.00 880,928 24.00 1,162,598 24.00 1,162,598 n00h000 Child Support Enforcement Administration n00h0008 Support Enforcement-State exec dir child supp enforc admn 1.00 556 1.00 86,161 1.00 86,161 prgm mgr iv 2.00 162,737 2.00 158,725 2.00 158,725
prgm mgr ii .00 36,821 1.00 61,554 1.00 61,554 prgm mgr i 1.00 23,392 .00 0 .00 0 hum ser spec v income maint .00 55,316 1.00 56,306 1.00 56,306 hum ser spec iv income maint 22.00 765,399 22.00 1,044,738 22.00 1,044,738 office secy iii 1.00 0 .00 0 .00 0 TOTAL n00g0010* 24.00 880,928 24.00 1,162,598 24.00 1,162,598 n00h000 Child Support Enforcement Administration n00h0008 Support Enforcement-State exec dir child supp enforc admn 1.00 556 1.00 86,161 1.00 86,161 prgm mgr iv 2.00 162,737 2.00 158,725 2.00 158,725
prgm mgr i 1.00 23,392 .00 0 .00 0 hum ser spec v income maint .00 55,316 1.00 56,306 1.00 56,306 hum ser spec iv income maint 22.00 765,399 22.00 1,044,738 22.00 1,044,738 office secy iii 1.00 0 .00 0 .00 0 TOTAL n00g0010* 24.00 880,928 24.00 1,162,598 24.00 1,162,598 n00h000 Child Support Enforcement Administration n00h0008 Support Enforcement-State exec dir child supp enforc admn 1.00 556 1.00 86,161 1.00 86,161 prgm mgr iv 2.00 162,737 2.00 158,725 2.00 158,725
hum ser spec v income maint .00 55,316 1.00 56,306 1.00 56,306 hum ser spec iv income maint 22.00 765,399 22.00 1,044,738 22.00 1,044,738 office secy iii 1.00 0 0.00 0 .00 0 TOTAL n00g0010* 24.00 880,928 24.00 1,162,598 24.00 1,162,598 n00h00 Child Support Enforcement Administration n00h0008 Support Enforcement-State exec dir child supp enforc admn 1.00 556 1.00 86,161 1.00 86,161 prgm mgr iv 2.00 162,737 2.00 158,725 2.00 158,725
hum ser spec iv income maint 22.00 765,399 22.00 1,044,738 22.00 1,044,738 office secy iii 1.00 0 .00 0 .00 0 TOTAL n00g0010* 24.00 880,928 24.00 1,162,598 24.00 1,162,598 n00h00 Child Support Enforcement Administration n00h0008 Support Enforcement-State exec dir child supp enforc admn 1.00 556 1.00 86,161 1.00 86,161 prgm mgr iv 2.00 162,737 2.00 158,725 2.00 158,725
Office secy iii 1.00 0.00 0.00 0 .00 0 TOTAL n00g0010* 24.00 880,928 24.00 1,162,598 24.00 1,162,598 n00h00 Child Support Enforcement Administration n00h0008 Support Enforcement-State exec dir child supp enforc admn 1.00 556 1.00 86,161 1.00 86,161 prgm mgr iv 2.00 162,737 2.00 158,725 2.00 158,725
TOTAL n00g0010* 24.00 880,928 24.00 1,162,598 24.00 1,162,598 n00h00 Child Support Enforcement Administration n00h0008 Support Enforcement-State exec dir child supp enforc admn 1.00 556 1.00 86,161 1.00 86,161 prgm mgr iv 2.00 162,737 2.00 158,725 2.00 158,725
n00h00 Child Support Enforcement Administration n00h0008 Support Enforcement-State exec dir child supp enforc admn 1.00 556 1.00 86,161 1.00 86,161 prgm mgr iv 2.00 162,737 2.00 158,725 2.00 158,725
n00h00 Child Support Enforcement Administration n00h0008 Support Enforcement-State exec dir child supp enforc admn 1.00 556 1.00 86,161 1.00 86,161 prgm mgr iv 2.00 162,737 2.00 158,725 2.00 158,725
exec dir child supp enforc admn 1.00 556 1.00 86,161 1.00 86,161 prgm mgr iv 2.00 162,737 2.00 158,725 2.00 158,725
prgm mgr iv 2.00 162,737 2.00 158,725 2.00 158,725
prg 1.00 01,770 1.00 05,017 1.00 05,017
fiscal services admin ii 1.00 63,315 1.00 65,887 1.00 65,887
prgm mgr 1 1.00 68,703 1.00 71,129 1.00 71,129 social services atty iii .80 74,473 .80 77,446 .80 77,446
accountant manager iii 1.00 0 .00 0 .00 0
accountant manager ii .00 4,657 1.00 52,950 1.00 52,950
accountant manager i 1.00 60,232 1.00 62,220 1.00 62,220
hum ser admin iii 1.00 65,978 1.00 68,457 1.00 68,457
hum ser admin ii 7.00 430,512 8.00 517,209 7.00 470,646 Abolish
hum ser admin ii 1.00 68,297 1.00 70,562 1.00 70,562
it functional analyst superviso 1.00 92,083 2.00 128,356 2.00 128,356
accountant supervisor i 1.00 48,913 1.00 50,668 1.00 50,668
administrator ii 1.00 54,815 1.00 56,750 1.00 56,750
agency procurement spec supv 1.00 62,757 1.00 64,847 1.00 64,847
computer info services spec sup 1.00 36,668 .00 0 .00 0
hum ser admin i support enfrcmt 1.00 25,182 .00 0 .00 0
it functional analyst lead 2.00 120,250 2.00 123,796 2.00 123,796
obs-fiscal administrator i 1.00 72 .00 0 .00 0
administrator i 5.70 298,206 5.70 309,400 4.70 268,326 Abolish
hum ser spec v support enfrcmt 15.00 696,381 14.00 763,851 14.00 763,851
internal auditor ii 2.00 89,437 2.00 97,380 2.00 97,380

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
n00h00 Child Support Enforcemen	t Administr	ation					
n00h0008 Support Enforcement-Stat	е						
it functional analyst ii	5.00	243,363	4.00	217,411	4.00	217,411	
accountant ii	1.50	77,725	1.50	80,495	1.50	80,495	
agency procurement spec ii	1.00	49,078	1.00	50,811	1.00	50,811	
hum ser spec iv prog plng eval	1.00	51,182	1.00	52,770	1.00	52,770	
hum ser spec iv support enfrcmt	7.00	269,734	5.00	249,673	5.00	249,673	
admin officer ii	6.00	314,053	7.00	344,328	7.00	344,328	
emp training spec ii	2.00	80,636	1.00	49,468	1.00	49,468	
hum ser spec iii support enfrcm	7.00	314,016	8.00	349,409	6.00	276,849	Abolish
admin officer i	1.00	21,200	.00	0	.00	0	
hum ser spec ii support enfrcmt	1.00	47,591	1.00	49,080	1.00	49,080	
obs-personnel specialist iii	1.00	44,801	1.00	46,408		46,408	
admin spec iii	2.00	87,742	2.00	90,492	2.00	90,492	
admin spec ii	1.00	39,544	1.00	40,939	1.00	40,939	
admin spec i	1.00	0	.00	0	.00	0	
office clerk ii	1.00	25,091	1.00	34,363	1.00	34,363	
TOTAL n00h0008*	88.00	4,271,758	82.00	4,566,458	78.00	4,406,261	
TOTAL n00h00 **	88.00	4,271,758		4,566,458		4,406,261	
n00i0004 Director's Office exec vi	1.00	55,941	1.00	86,161	1.00	86,161	
prgm mgr iv	2.00	136,000		177,950		177,950	
prgm mgr iii	1.00	85,954		85,697		85,697	
admin prog mgr ii	.00	00,004		75,914		75,914	
administrator v	1.00	77,583		80,333		80,333	
prgm mgr ii	4.00	166,474		156,512		156,512	
prgm mgr i	2.00	113,748		73,910		73,910	
administrator iii	1.00	58,490		60,563		60,563	
hum ser admin iii	2.00	191,732		147,820		147,820	
database specialist ii	2.00	117,519		122,428		122,428	
hum ser admin ii	8.00	429,083		427,988		427,988	
it functional analyst superviso		126,154		130,756		130,756	
administrator ii	3.00	60,300		60,083		60,083	
administrator ii	.00	17,956		60,083		60,083	
hum ser admin i income maint	2.00	82,000		130,943		130,943	
it functional analyst lead	2.00	106,625		122,500		122,500	
administrator i	2.00	24,222		82,148		82,148	
hum ser spec v income maint	12.00	520,369		607,078		607,078	
hum ser spec v prog plng eval	4.00	204,880		212,843		212,843	
it functional analyst ii	6.00	317,388		357,753		357,753	
admin officer iii	3.00	149,642		154,646		154,646	
admin officer iii	1.00	43,424		44,610		44,610	
computer info services spec ii	1.00	55,203		56,930		56,930	

	FY 2011	FY 2011	FY 2012	FY 2012	FY 2013	FY 2013	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
nOOiOO Family Investment Admini	etration						
n00i0004 Director's Office	.Stratton						
family investment spec supv i	5.00	221,308	6.00	295,599	6.00	295,599	
hum ser spec iv income maint	30.00	1,424,012		1,446,198		1,446,198	
hum ser spec iv prog plng eval	7.00	347,730		327,408		327,408	
admin officer ii	2.00	87,107		90,148		90,148	
hum ser spec iii income maint	5.00	239,608		248,933		248,933	
family investment spec iv	3.00	91,612		143,784		143,784	
hum ser spec ii income maint	1.00	41,532		46,408		46,408	
admin spec iii	4.00	158,896		162,369		162,369	
family investment spec iii	.00	0		32,091	1.00	32,091	
admin spec ii	10.00	399,254		423,992		423,992	
family investment spec ii	24.00	852,145		950,766		950,766	
family investment spec i	2.00	53,670		31,587		31,587	
agency procurement assoc ii	1.00	0		28,434		•	Abolish
exec assoc i	1.00	45,625		46,769		46,769	
admin aide	4.00	156,612		161,243		161,243	
office secy iii	1.00	34,742		35,144		35,144	
office secy ii	4.00	108,827		100,543		100,543	
office services clerk	28.00	791,575		915,477		915,477	
office clerk ii	2.00	38,082		52,558		52,558	
office clerk assistant	.00	25,544		0		02,000	
TOTAL n00i0004*	196.00	8,258,568	196.00	9,055,100	195.00	9,026,666	
n00i0005 Maryland Office for Refu	igees and As	vlees					
prgm mgr iii	1.00	77,062	1.00	79,453	1.00	79,453	
hum ser admin ii	1.00	67,124		69,224		69,224	
hum ser spec v prog plng eval	1.00	37,253		41,074		41,074	
research statistician iii	1.00	58,685		60,757		60,757	
admin officer ii	1.00	51,539		53,359		53,359	
admin spec iii	1.00	43,055		44,389		44,389	
family investment spec ii	1.00	37,631	1.00	38,065		38,065	
TOTAL n00i0005*	7.00	372,349	7.00	386,321	7.00	386,321	
n00i0006 Office of Home Energy Pr	ograms						
prgm mgr iii	1.00	75,309	1.00	77,968	1.00	77,968	}
hum ser admin i pgm plan eval	2.00	121,671	2.00	126,086		126,086	
administrator i	1.00	42,988		44,168		44,168	
hum ser spec v prog plng eval	1.00	55,429		57,386		57,386	
admin officer ii	1.00	39,266		40,411		40,411	
hum ser spec iii low incm engry		42,911		44,254		44,254	
admin spec iii	.00	19,546		39,773		39,773	
family investment spec ii	1.00	19,743		0		0	
family investment spec i	1.50	48,853		50,653		50,653	l,

Classification Title	FY 2011 Positions	FY 2011 Expenditure	FY 2012 Positions	FY 2012 Appropriation	FY 2013 Positions	FY 2013 Allowance	Symbol
n00i0006 Office of Home Energy	Programs						
office services clerk	2.87	82,305	2.87	83,254	2.87	83,254	
office clerk ii	.50	14,217	. 50	14,381	.50	14,381	
office clerk i	1.00	22,192	1.00	22,448	1.00	22,448	
TOTAL n00i0006*	13.87	584,430	13.87	600,782	13.87	600,782	
TOTAL n00i00 **	216.87	9,215,347	216.87	10,042,203	215.87	10,013,769	