STATE OF MARYLAND

Selected State Officials

LAWRENCE J. HOGAN JR. Governor of Maryland

BOYD K. RUTHERFORD Lieutenant Governor of Maryland

PETER FRANCHOT Comptroller of Maryland

NANCY K. KOPP State Treasurer

DEPARTMENT OF BUDGET AND MANAGEMENT

David R. Brinkley Secretary

OFFICE OF BUDGET ANALYSIS

Marc Nicole Director

Cheri Gerard Jonathan Martin Kurt Stolzenbach Assistant Director Assistant Director Assistant Director

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Carolyn Ellison Taylor Murray Andrea Thomson
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Kimberly Grandy Ashley Chunli Shen

Support Staff

Angela Miller Donna M. Lee

Local Area Network Support Division of Finance and Administration

Jerome Archibald Ken Smith
Antoine Wilson Mary O'Neill
Rob Hayden

Office of the Secretary Robin Sabatini

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PERSONNEL DETAIL

General Information About Personnel Detail

Personnel detail can be found at the end of most "tabbed" sections of Volumes One, Two and Three.

In accordance with Section 7-121 of the State Finance and Procurement Article, the numbers and classifications of all permanent positions of State employment are arrayed with the amounts paid in 2014, appropriated for 2015, and recommended for 2016. The Personnel Detail also includes similar information for non-budgeted programs and State agencies where funds are not appropriated, such as the Maryland Stadium Authority, Maryland Food Center Authority, Maryland Transportation Authority, Local Health-Nonbudgeted, State Department of Education Headquarters, College Savings Plan of Maryland and Maryland Environmental Service. Consultant and contractual employee positions are not included in the Personnel Detail.

The Personnel Detail provides a listing of authorized positions for every department and agency listed in the Budget Books Parts One, Two and Three. The personnel are summarized by agency, program and position classification. The sequence of the position classifications in each agency program is:

- personnel position category (officials and administrators, professionals, etc.),
- salary (from high to low based on the base salary for the position classification), and,
- · alphabetically by position classification.

Agencies that are not part of the Department of Budget and Management-Office of Personnel Services and Benefits computerized database may have their position classifications listed alphabetically and information in the symbol column may be omitted.

The Personnel Detail includes the following information in the "Symbol" column:

New Indicates additional position(s).
Abolish Indicates abolished position(s).

BPW Indicates a position(s) authorized by the Board of Public Works since the

submission of the 2015 budget.

Transfer Indicates differences resulting from transfers between agencies/programs

New and Abolish apply to the full difference between the 2015 appropriation and 2016 allowance years unless otherwise indicated.

Appendix E in the Budget Highlights volume contains two charts:

Table 1 This table tracks position changes from the July 1, 2014 authorized position

count to the FY 2016 allowance. It indicates various adjustments; positions approved by the Board of Public Works; agency abolitions and transfers; the current FY 2015 appropriated position count; budgetary transfers, abolitions

and new positions.

Table 2 This table shows increases/decreases in contractual positions by financial

agency.

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Budget, Personnel and Information Technology
Retirement and Pensions Systems Administration
General Services
Transportation

Natural Resources and Recreation

PAYMENTS TO CIVIL DIVISIONS OF THE STATE

SUMMARY OF PAYMENTS TO CIVIL DIVISIONS OF THE STATE

	2014 Actual	2015 Appropriation	2016 Allowance
Operating Expenses	155,466,737	163,455,826	157,478,534
Original General Fund Appropriation	155,466,737	163,455,826	
Total General Fund Appropriation	155,466,737	163,455,826	
Net General Fund Expenditure	155,466,737	163,455,826	157,478,534

A15O00.01 DISPARITY GRANTS

Program Description:

Subtitle 5 of the Local Government Article authorizes disparity grants to address the differences in the capacities of Baltimore City and certain counties to raise revenue from the local income tax. Disparity grants are provided to Baltimore City and counties whose per capita piggyback income tax revenues are less than 75 percent of the State average. Beginning in fiscal year 2011, funding to any county is not required to exceed the fiscal year 2010 grant. The formula was modified during the 2013 legislative session to add a minimum grant amount based on the local tax effort of eligible counties and raises from 2.4 to 2.6% the local income tax rate required to be eligible to receive a

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
Allegany	7,298,505	7,298,505	7,298,505	7,298,505
Baltimore City	77,542,494	79,051,790	79,051,790	79,051,790
Caroline	2,131,782	2,131,782	2,131,782	2,131,782
Cecil		299,498	530,320	306,962
Dorchester	2,022,690	2,022,690	2,022,690	2,022,690
Garrett	2,131,271	2,131,271	2,131,271	2,131,271
Kent		69,789		
Prince George's	21,694,767	21,694,767	27,503,452	23,088,290
Somerset	4,908,167	4,908,167	4,908,167	4,908,167
Washington		1,545,973	1,978,224	1,516,224
Wicomico	2,197,041	6,653,843	8,240,963	7,364,191
Total	119,926,717	127,808,075	135,797,164	129,819,872

2014 Actual	2015 Appropriation	2016 Allowance
127,808,075	135,797,164	129,819,872
127,808,075	135,797,164	129,819,872
127,808,075	135,797,164	129,819,872
127,808,075	135,797,164	
127,808,075	135,797,164	
127,808,075	135,797,164	129,819,872
	127,808,075 127,808,075 127,808,075 127,808,075 127,808,075	Actual Appropriation 127,808,075 135,797,164 127,808,075 135,797,164 127,808,075 135,797,164 127,808,075 135,797,164 127,808,075 135,797,164

A15000.02 TEACHER RETIREMENT SUPPLEMENTAL GRANTS

Program Description:

Sub-Title 5 of the Local Government Article authorizes annual grants to specified local jurisdictions to help offset the impact of sharing teachers' retirement costs with the counties and Baltimore City. The grants were established in Chapter 1 of the first special legislative session of 2012.

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
Allegany	1,632,106	1,632,106	1,632,106	1,632,106
Baltimore City	10,047,596	10,047,597	10,047,597	10,047,597
Baltimore County	3,000,000	3,000,000	3,000,000	3,000,000
Caroline	685,108	685,108	685,108	685,108
Dorchester	308,913	308,913	308,913	308,913
Garrett	406,400	406,400	406,400	406,400
Prince George's	9,628,702	9,628,702	9,628,702	9,628,702
Somerset	381,999	381,999	381,999	381,999
Wicomico	1,567,837	1,567,837	1,567,837	1,567,837
Total	27,658,661	27,658,662	27,658,662	27,658,662

2014 Actual	2015 Appropriation	2016 Allowance
27,658,662	27,658,662	27,658,662
27,658,662	27,658,662	27,658,662
27,658,662	27,658,662	27,658,662
27,658,662	27,658,662	
27,658,662	27,658,662	
27,658,662	27,658,662	27,658,662
	27,658,662 27,658,662 27,658,662 27,658,662 27,658,662	Actual Appropriation 27,658,662 27,658,662 27,658,662 27,658,662 27,658,662 27,658,662 27,658,662 27,658,662 27,658,662 27,658,662

LEGISLATIVE

General Assembly of Maryland

Department of Legislative Services

OBJECTIVES

The General Assembly of Maryland is created by Article III of the State Constitution and is composed of two branches: the Senate and the House of Delegates. Its purpose is to: formulate and enact the public policy of the State by the passage of legislation; enact annual appropriation bills for the operating and capital budget; provide revenue for the State by passage of legislation; oversee the operation of the State and the needs for legislation by conducting inquiries and investigations; and meet annually on the second Wednesday of January for 90 days and in special session as required.

SUMMARY OF LEGISLATIVE BRANCH

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	748.00	749.00	749.00
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	59,968,543 1,220,800 17,164,055	66,824,141 1,331,790 14,172,474	69,664,205 1,193,790 14,393,217
Original General Fund Appropriation Transfer/Reduction	80,463,550 -1,321,400	81,859,476 468,929	
Total General Fund Appropriation	79,142,150 788,752	82,328,405	
Net General Fund Expenditure	78,353,398	82,328,405	85,251,212

SUMMARY OF GENERAL ASSEMBLY OF MARYLAND

Allowance
365.00
28,735,738
8,812,024
37,547,762

B75A01.01 SENATE

Program Description:

The Senate is composed of 47 Senators. The Senate initiates legislation, holds legislative hearings, confirms designated appointments of the Governor and tries impeachment cases. Funds are provided for the compensation of the President of the Senate, Senators and for staff, for reimbursement of expenses relating to the session and meetings in the interim and for each Senator's district office accounts.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	125.00	125.00	125.00
01 Salaries, Wages and Fringe Benefits	8,980,631	10,039,927	10,487,872
02 Technical and Special Fees	37,861		
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement	245 470,422 1,200,856 671 1,038,566 325 5,279	633,500 1,449,693 15,000 75,000 2,000	645,250 1,449,994 15,000 75,000 2,000
Total Operating Expenses	2,716,364	2,175,193	2,187,244
Total Expenditure	11,734,856	12,215,120	12,675,116
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	11,971,626 -236,770 11,734,856	12,082,120 133,000 12,215,120	
Net General Fund Expenditure	11,734,856	12,215,120	12,675,116

B75A01.02 HOUSE OF DELEGATES

Program Description:

The House of Delegates is composed of 141 Delegates. The House initiates legislation, holds legislative hearings, conducts inquiries into complaints, grievances and offenses as the Grand Inquest of the State and has sole power of impeachment. Funds are provided for the compensation of the Speaker of the House of Delegates, Delegates and for staff, for reimbursement of expenses relating to the session and meetings in the interim and for each Delegate's district office accounts.

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	239.00	239.00	239.00
01 Salaries, Wages and Fringe Benefits	16,722,255	16,992,675	18,197,020
02 Technical and Special Fees	106,109		
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 13 Fixed Charges 14 Land and Structures	651 1,613,906 2,760,502 67 1,196,966	2,100,500 3,281,203 30,000 200,000 2,000	2,135,750 3,281,779 30,000 200,000 2,000
Total Operating Expenses	5,575,069	5,613,703	5,649,529
Total Expenditure	22,403,433	22,606,378	23,846,549
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Net General Fund Expenditure	22,910,317 -506,884 22,403,433 22,403,433	22,409,642 196,736 22,606,378 22,606,378	23,846,549

B75A01.03 GENERAL LEGISLATIVE EXPENSES

Program Description:Certain services for the General Assembly are administered on a joint basis including supplies, equipment and furniture, maintenance and out-of-state travel.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	1.00	1.00	1.00
01 Salaries, Wages and Fringe Benefits	29,435	48,329	50,846
03 Communication 04 Travel	-33 86,683 64,584 7,766 620,950 205,661 2,017	336,000 344,149 2,000 20,000 203,500 65,000	336,000 344,151 2,000 20,000 208,100 65,000
Total Operating Expenses	987,628	970,649	975,251
Total Expenditure	1,017,063	1,018,978	1,026,097
Original General Fund Appropriation	1,020,088 -3,025 1,017,063	1,017,985 993 1,018,978	
Net General Fund Expenditure	1,017,063	1,018,978	1,026,097

OBJECTIVES

The Department of Legislative Services is the Maryland General Assembly's non-partisan staff. The operations of the department are subject to the policy and directions of the President of the Senate and the Speaker of the House of Delegates, and the Legislative Policy Committee. The department has four offices: Office of the Executive Director, Office of Legislative Audits, Office of Legislative Information Systems, and Office of Policy Analysis. Primary duties of the Department are to provide: (1) budget and fiscal analysis; (2) legislative drafting, statutory revision, and legal research; (3) fiscal-compliance/opinion audits of state agencies; (4) legislative research and library and public information services; (5) legislative information systems maintenance, development, and support; and (6) administrative support services for the operation of the legislature.

SUMMARY OF DEPARTMENT OF LEGISLATIVE SERVICES

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	383.00	384.00	384.00
Salarics, Wages and Fringe Benefits	34,236,222 1,076,830 7,884,994	39,743,210 1,331,790 5,412,929	40,928,467 1,193,790 5,581,193
Original General Fund Appropriation	44,561,519 -574,721	46,349,729 138,200	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	43,986,798 788,752	46,487,929	
Net General Fund Expenditure	43,198,046	46,487,929	47,703,450

DEPARTMENT OF LEGISLATIVE SERVICES

B75A01.04 OFFICE OF THE EXECUTIVE DIRECTOR

Program Description:

The primary duties of the Office of the Executive Director are to:

- 1. Oversee the activities of the Department to ensure that its functions are performed correctly, efficiently, and timely, in a non-partisan manner.
- 2. Manage all financial activities of the Department and the General Assembly, consistent with the State budget and the policies of the President and the Speaker, the Management Subcommittee, and the Legislative Policy Committee.
- Manage all personnel functions for the Department, and those personnel functions of the General Assembly as assigned by the President and the Speaker.
- 4. Manage all document preparation, printing, and publication for the Department.
- 5. Supervise all other support services, where appropriate, to the General Assembly relating to telecommunications, distribution, copying, supplies, housekeeping, and maintenance.

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	93.00	93.00	93.00
01 Salaries, Wages and Fringe Benefits	7,438,950	8,063,684	8,368,627
02 Technical and Special Fees	824,084	980,590	937,490
03 Communication 04 Travel	425,343 346,070 4,954 72 787,874 405,047 363,261 124,892 15,433	395,000 86,007 5,000 250 961,762 610,300 119,179 1,500	388,350 75,520 5,600 100 1,039,517 598,100 16,595 124,504 5,000
Total Operating Expenses	2,472,946	2,178,998	2,253,286
Total Expenditure	10,735,980	11,223,272	11,559,403
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	10,921,142 -185,162 10,735,980	11,526,918 -303,646 11,223,272	
Net General Fund Expenditure	10,735,980	11,223,272	11,559,403

DEPARTMENT OF LEGISLATIVE SERVICES

B75A01.05 OFFICE OF LEGISLATIVE AUDITS

Program Description:

The primary duties of the Office of Legislative Audits are to:

- Conduct fiscal/compliance audits of all agencies of the Executive and Judicial Branches of state government at least once every three years.
- 2. Conduct financial statement audits, performance audits, and special reviews of selected agencies as requested or as required by law.
- 3. Conduct financial management audits of local school systems.
- 4. Review the audit reports of local government units in the State.

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	115.00	115.00	115.00
01 Salaries, Wages and Fringe Benefits	10,999,031	12,617,975	13,012,809
02 Technical and Special Fees	16,879	16,700	16,700
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 13 Fixed Charges	5,597 175,782 24,572 187,085 38,103 508,818 18,701	7,400 199,000 33,206 221,661 81,535 25,000 17,990	6,500 228,000 23,159 207,473 88,800 25,000 18,590
Total Operating Expenses	958,658	585,792	597,522
Total Expenditure	11,974,568	13,220,467	13,627,031
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	12,626,728 -152,160 12,474,568	13,044,031 176,436 13,220,467	
Less: General Fund Reversion/Reduction Net General Fund Expenditure	500,000	13,220,467	13,627,031
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DEPARTMENT OF LEGISLATIVE SERVICES

B75A01.06 OFFICE OF LEGISLATIVE INFORMATION SYSTEMS

Program Description:

The primary duties of the Office of Legislative Information Systems are to:

- 1. Develop, coordinate, support, and maintain the computers services, data processing, and information systems for the Department and the General Assembly.
- 2. Provide training related to information systems for employees of the Department and the General Assembly.
- 3. Plan for the future information systems needs of the Department and the General Assembly.

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	31.00	32.00	32.00
01 Salarics, Wages and Fringe Benefits	3,145,782	3,380,400	3,510,964
02 Technical and Special Fees	31,152	86,300	2,200
03 Communication. 04 Travel	125,094 12,162 572,832 70,611 876,504 8,365 2,331 44,627	152,000 23,000 798,813 116,000 590,000 1,500 5,000 25,000	152,000 23,000 811,887 90,000 590,000 500 5,000 25,000
Total Operating Expenses	1,712,526	1,711,313	1,697,387
Total Expenditure	4,889,460	5,178,013	5,210,551
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	4,931,365 -41,905 4,889,460	5,130,541 47,472 5,178,013	
Net General Fund Expenditure	4,889,460	5,178,013	5,210,551

B75A01.07 OFFICE OF POLICY ANALYSIS

Program Description:

The primary duties of the Office of Policy Analysis are to:

- 1. Analyze and make recommendations on fiscal matters that relate to the State budget and on policy issues.
- 2. Analyze and prepare legislation for members of the General Assembly.
- 3. Analyze proposed and emergency regulations of Executive Branch agencies.
- 4. Prepare recommendations for the revision of the statutory law for the General Assembly.
- 5. Provide professional staffing services for any committee or subcommittee of General Assembly.
- 6. Provide library and information services to the General Assembly and the public.
- 7. Index and preserve information relating to the preparation of legislation, regulatory review, and statutory revision.

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	144.00	144.00	144.00
01 Salaries, Wages and Fringe Benefits	12,652,459	15,681,151	16,036,067
02 Technical and Special Fees	204,715	248,200	237,400
03 Communication. 04 Travel	112 66,673 184,966 474,590 1,851,874 671 115,018 46,960	77,500 311,826 447,500	200 75,000 335,073 502,500
Total Operating Expenses	2,740,864	936,826	1,032,998
Total Expenditure	15,598,038	16,866,177	17,306,465
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	16,082,284 -195,494 15,886,790 288,752	16,648,239 217,938 16,866,177	
Net General Fund Expenditure	15,598,038	16,866,177	17,306,465

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
•••••							
b75a01 General Assembly of Marv	land						
b75a01 General Assembly of Mary b75a0101 Senate	Tanu						
budget and taxation committee	.00	118,905	.00	119,865	.00	126,334	
desk officers	.00	237,106	.00	237,346	.00	253,933	
education, health environmen		94,475	.00	95,195	.00	99,924	
finance committee	.00	119,958	.00	120,678	.00	121,002	
judicial proceedings committee		98,350	.00	99,070	.00	106,043	
office of the majority leader	.00	68,033	.00	68,273	.00	73,584	
office of the minority leader	.00	119,985	.00	120,465	.00	126,026	
office of the president	.00	605,527	.00	605,527	.00	707,864	
office of the secretary of the		88,380	.00	88,860	,00	95,370	
president of the senate	.00	56,500	.00	56,500	.00	59,827	
regular senate staff	.00	2,257,617	.00	2,257,617	.00	2,448,915	
senators	.00	2,001,000	.00	2,001,000	.00	2,118,806	
session support personnel	125.00	561,190	125.00	572,470	125.00	577,546	
T0TAL b75a0101*	125.00	6,427,026	125.00	6,442,866	125.00	6,915,174	
b75a0102 House of Delegates							
appropriations committee	.00	120,407	.00	121,367	.00	129,686	
delegates	.00	6,090,000	.00	6,090,000	.00	6,448,500	
delegation staff	.00	346,266	.00	354,826	.00	361,923	
desk officers	.00	299,244	.00	299,244	.00	325,099	
economic matters committee	.00	112,637	.00	113,357	.00	121,568	
environmental matters committe		112,637	.00	113,357	.00	121,568	
health and government operatio		112,637	.00	113,357	.00	121,568	
judiciary committee	.00	112,637	.00	113,357	.00	121,568	
office of the chief clerk	.00	23,310	.00	24,030	.00	24,354	
office of the majority leader	.00	68,033	.00	68,273	.00	73,584	
office of the minority leader office of the speaker	.00	119,985	.00	120,465	.00	126,026	
•	.00	779,531	.00	779,531	.00	806,621	
office of the speaker pro tem	.00	68,033	.00	68,273	.00	73,584	
regular house staff session support personnel	.00 239.00	2,235,140	.00	2,288,720	.00	2,451,575	
speaker	.00	430,190	239.00	441,470	239.00	461,546	
ways and means committee		56,500	.00	56,500	.00	59,827	
ways and means committee	.00	112,637	.00	113,357	.00	121,568	
TOTAL b75a0102*	239.00	11,199,824	239.00	11,279,484	239.00	11,950,165	
b75a0103 General Legislative Expe	nses						
legislative security	1.00	19,987	1.00	19,987	1.00	19,987	
TOTAL b75a0103*	1.00	19,987	1.00	19,987	1.00	19,987	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
b75a0104 Office of the Executive							
executive director	1.00	165,968		172,900		172,900	
is senior analyst/engineer i	.00	0		0		0	
is senior analyst/engineer i		84,660		90,200		90,200	
is senior analyst/engineer II	.00	0	.00	0	.00	0	
legislative administrator	1.00	46,920	1.00	56,328		56,328	
legislative administrator	1.00	60,740	1.00	65,942	1.00	65,942	
legislative aide	3.00	86,583	2.00	61,300	2.00	61,300	
legislative aide	1.00	68,340	.00	0	.00	0	
legislative assistant i	1.00	35,000	1.00	38,500	1.00	38,500	
legislative assistant i	.00	0	.00	0	.00	0	
legislative assistant i	2.00	63,608	3.00	102,750	3.00	102,750	
legislative assistant i	12.00	385,282	11.00	384,491	11.00	384,491	
legislative assistant i	1.00	31,518	1.00	34,662	1.00	34,662	
legislative assistant i	1.00	37,297	.00	0	.00	0	
legislative assistant ii	2.00	88,638	1.00	47,375	1.00	47,375	
legislative assistant ii	4.00	164,980	3.00	124,800	3.00	124,800	
legislative assistant ii	4.00	161,104	4.00	176,400	4.00	176,400	
legislative assistant ii	3.00	116,280	3.00	125,957	3.00	125,957	
legislative assistant ii	5.00	199,913	5.00	216,594	5.00	216,594	
legislative assistant ii	1.00	39,750		80,757	2.00	80,757	
legislative associate i	1.00	50,470		48,616	1.00	48,616	
legislative associate i	3.00	137,859		150,350		150,350	
legislative associate i	3.00	127,500		138,972		138,972	
legislative associate i	5.00	241,171	3.00	154,553		154,553	
legislative associate i	1.00	46,622		51,585		51,585	
legislative associate ii	.00	0		48,000		48,000	
legislative associate ii	.00	0		54,635		54,635	
legislative associate ii	1.00	53,238		53,238		53,238	
legislative associate ii	.00	0		0		0	
legislative associate ii	3.00	161,990		162,527		162,527	
legislative manager i	6.00	447,110		484,940		484,940	
legislative manager i	1.00	80,376		87,260		87,260	
legislative manager ii	1.00	91,545		99,385		99,385	
legislative manager ii	.00	0.,0.0		0		0	
legislative specialist i	1.00	72,097		0		0	
legislative specialist i	.00	0		57,430		57,430	
legislative specialist i	1.00	73,818		0,,400		0,,100	
legislative specialist i	.00	70,010		119,424		119,424	
legislative specialist ii	1.00	60,450		128,970		128,970	
legislative specialist ii	1.00	58,202		0		120,370	
legislative specialist ii	1.00	64,260		63,100		63,100	
legislative specialist in	1.00	61,833		70,000		70,000	
legislative supervisor	2.00	•		135,650		135,650	
legislative supervisor		130,591		•		181,417	
	3.00	187,170		181,417			
legislative supervisor	3.00	210,214	3.00	211,726	3.00	211,726	

Legislative

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
h75-0404 Office of the Forestine	Diat						
b75a0104 Office of the Executive		70 700	1 00	70.054	1 00	70.054	
legislative supervisor	1.00	72,726	1.00	78,954	1.00	78,954	
principal policy analyst i	1.00	99,530	1.00	104,491	1.00	104,491	
senior administrator i	.00	0	1.00	72,000	1.00	72,000	
senior administrator ii	1.00	77,528	1.00	84,692	1.00	84,692	
senior administrator ii	.00	0	1.00	80,374	1.00	80,374	
senior administrator ii	.00	0	1.00	80,000	1.00	80,000	
senior manager	2.00	240,158	2.00	262,520	2.00	262,520	
senior manager	1.00	121,053	1.00	131,418	1.00	131,418	
senior manager	1.00	115,506	1.00	125,396	1.00	125,396	
senior manager	1.00	114,035	1.00	123,800	1.00	123,800	
senior manager	2.00	230,671	2.00	250,423	2.00	250,423	
TOTAL b75a0104*	93.00	5,264,304	93.00	5,674,802	93.00	5,674,802	
b75a0105 Office of Legislative Au	ıdits						
deputy office director	1.00	136,140	1.00	146,725	1.00	146,725	
is principal analyst/engineer	1.00	102,000	1.00	112,560	1.00	112,560	
is principal analyst/engineer	.00	0	.00	0	.00	0	
is senior analyst/engineer ii	1.00	80,580	1.00	85,748	1.00	85,748	
is technical analyst/engineer	.00	0	1.00	60,650	1.00	60,650	
is technical analyst/engineer	1.00	51,000	.00	0	.00	0	
legislative administrator	1.00	40,000	.00	0	.00	ő	
legislative assistant i	1.00	36,006	2.00	75,500	2.00	75,500	
legislative assistant i	1.00	39,780	.00	75,500	.00	75,500	
legislative associate i	.00	05,700	1.00	49,579	1.00	49,579	
legislative manager ii	14.00	1,497,258	17.00	1,958,327	17.00	1,958,327	
legislative specialist i	1.00	58,650	.00	1,930,027	.00	0	
legislative specialist ii	1.00	64,464	1.00	71,148	1.00	71,148	
legislative supervisor	.00	04,404	1.00	70,560	1.00	70,560	
office director	1.00	150,144	1.00	159,288	1.00	159,288	
senior auditor i	12.00	790,508	10.00	709,691	10.00	709,691	
senior auditor ii	13.00	951,498	15.00	1,182,533	15.00	1,182,533	
senior auditor iii	16.00	1,459,866	13.00	1,264,837	13.00	1,264,837	
senior manager	6.00	760,224	5.00	678,570	5.00	678,570	
staff auditor i	26.00	1,283,520	22.00	1,140,019	22.00	1,140,019	
staff auditor ii	18.00	1,037,916	23.00	1,416,595	23.00	1,416,595	
Starr additor II			20.00		20.00		
TOTAL b75a0105*	115.00	8,539,554	115.00	9,182,330	115.00	9,182,330	
b75a0106 Office of Legislative Ir	nformation S	ystems					
deputy office director	1.00	143,691	1.00	159,000	1.00	159,000	
is analyst/engineer i	2.00	104,856	3.00	180,500	3.00	180,500	
is analyst/engineer ii	1.00	61,200	2.00	138,000	2.00	138,000	
is analyst/engineer iii	.00	, 0	1.00	76,000	1.00	76,000	
is principal analyst/engineer	.00	0	3.00	344,500	3.00	344,500	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
b7500106 Office of Logiclative In	formation C	un t omo					
b75a0106 Office of Legislative In is principal analyst/engineer	3.00		0.00	200 000	0.00	000 000	
	1.00	312,529	2.00	200,000	2.00	200,000	
is senior analyst/engineer i		72,216	1.00	80,000	1.00	80,000	
is senior analyst/engineer ii	2.00	161,976	2.00	176,000	2.00	176,000	
is senior analyst/engineer iii		91,986	.00	0	.00	0	
is technical analyst/engineer	2.00	136,873	3.00	201,000	3.00	201,000	
is technical analyst/engineer	3.00	187,362	1.00	58,000	1.00	58,000	
is technical analyst/engineer	9.00	414,260	8.00	389,150	8.00	389,150	
legislative assistant ii	1.00	39,304	1.00	43,500	1.00	43,500	
legislative manager i	1.00	84,117	.00	0	.00	0	
legislative manager ii	.00	0	1.00	96,000	1.00	96,000	
office director	1.00	156,035	1.00	165,539	1.00	165,539	
senior manager	3.00	385,903	2.00	259,487	2.00	259,487	
TOTAL b75a0106*	31.00	2,352,308	32.00	2,566,676	32.00	2,566,676	
7577,2 27545155	511.00	2,002,000	02.00	2,000,070	02.00	2,000,070	
b75a0107 Office of Policy Analysi	s						
deputy office director	2.00	286,034	2.00	303,016	2.00	303,016	
lead principal analyst	3.00	353,182	4.00	500,615	4.00	500,615	
legislative aide	1.00	29,921	1.00	28,195	1.00	28,195	
legislative assistant i	3.00	108,120	3.00	110,371	3.00	110,371	
legislative assistant i	2.00	64,643	2.00	69,151	2.00	69,151	
legislative assistant ii	4.00	151,926	3.00	118,176	3.00	118,176	
legislative assistant ii	2.00	80,656	1.00	42,314	1.00	42,314	
legislative associate i	2.00	91,188	2.00	86,807	2.00	86,807	
legislative associate i	2.00	94,473	1.00	51,377	1.00	51,377	
legislative associate ii	3.00	154,895	2.00	101,524	2.00	101,524	
legislative associate ii	1.00	53,925	1.00	50,881	1.00	50,881	
legislative librarian i	5.00	259,176	3.00	153,609	3.00	153,609	
legislative librarian ii	.00	, 0	3.00	174,595	3.00	174,595	
legislative manager i	1.00	85,680	1.00	82,142	1.00	82,142	
legislative manager i	2.00	131,899	2.00	140,807	2,00	140,807	
legislative manager ii	6.00	644,151	4.00	452,576	4.00	452,576	
legislative manager ii	1.00	109,693	1.00	114,584	1.00	114,584	
legislative specialist i	2.00	113,931	4.00	234,416	4.00	234,416	
legislative specialist i	2.00	121,183	3.00	173,865	3.00	173,865	
legislative specialist ii	.00	0	.00	0	.00	0	
legislative specialist ii	3.00	184,519	3.00	194,342	3.00	194,342	
legislative specialist ii	.00	0	1.00	64,967	1.00	64,967	
legislative supervisor	3.00	198,900	3.00	198,304	3.00	198,304	
legislative supervisor	1.00	44,924	1.00	49,872	1.00	49,872	
office director	1.00	164,142	1.00	171,000	1.00	171,000	
policy analyst i	17.00	881,280	10.00	551,131	10.00	551,131	
policy analyst ii	14.00	829,356	15.00	914,213	15.00	914,213	
principal policy analyst i	9.00	845,893	11.00	1,056,661	11.00	1,056,661	
principal policy analyst i	13.00	1,428,644	13.00	1,501,543	13.00	1,501,543	
principal policy analyse II	10.00	1,420,044	15.00	1,301,343	13.00	1,501,545	

PERSONNEL DETAIL

Legislative

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
b75a0107 Office of Policy Analys	is						
senior librarian i	1.00	69,679	.00	0	.00	0	
senior librarian ii	1.00	95,352	1.00	100,913	1.00	100,913	
senior manager	5.00	630,709	7.00	910,404	7.00	910,404	
senior manager	1.00	106,486	1.00	113,281	1.00	113,281	
senior policy analyst i	15.00	1,006,855	12.00	802,184	12.00	802,184	
senior policy analyst ii	16.00	1,245,519	22.00	1,740,418	22.00	1,740,418	
TOTAL b75a0107*	144.00	10,666,934	144.00	11,358,254	144.00	11,358,254	
T0TAL b75a01 **	748.00	44,469,937	749.00	46,524,399	749.00	47,667,388	

JUDICIAL AND LEGAL REVIEW

Judiciary

Office of the Public Defender

Office of the Attorney General

Office of the State Prosecutor

Maryland Tax Court

Public Service Commission

Office of the People's Counsel

Subsequent Injury Fund

Uninsured Employers' Fund

Workers' Compensation Commission

OBJECTIVES

The Judicial Department of Maryland was established as one of the three co-equal branches of State government by Article IV of the State Constitution. The function of this branch of government is the administration of justice through operation of a system of courts. In effect, this involves the determination of guilt or innocence in criminal matters, the imposition of an appropriate punishment where guilt is found, the resolution of disputes between citizens in civil matters, and the award of appropriate compensation or other remedy where liability is found. Statutory provisions dealing with the judicial department are principally found in the Courts and Judicial Proceedings Article and the State Personnel and Pensions Article, Title 27 of the Annotated Code.

SUMMARY OF JUDICIARY

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	3,638.50	3,732.50	3,965.50
Total Number of Contractual Positions	446.00	431.00	334.00
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	295,011,673 15,074,420 140,493,541	321,035,395 15,221,254 163,986,467	363,732,785 13,280,567 172,102,841
Original General Fund Appropriation Transfer/Reduction	405,234,607 -2,347,058	428,142,606 1,803,004	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	402,887,549 2,582,555	429,945,610	
Net General Fund Expenditure	400,304,994 44,870,549 5,052,662 351,429	429,945,610 64,100,861 1,746,816 4,449,829	478,609,056 65,768,084 161,145 4,577,908
Total Expenditure	450,579,634	500,243,116	549,116,193

C00A00.01 COURT OF APPEALS

Program Description:

The Court of Appeals is the State's highest court and generally exercises only appellate jurisdiction. The Chief Judge of the Court of Appeals is the administrative head of the judicial system of the State. The Court's appellate jurisdiction is almost fully discretionary with virtually all initial appeals heard by the Court of Special Appeals. In addition to its appellate adjudicatory functions, the Court of Appeals admits to the bar all persons eligible to practice law in the State; disciplines, suspends and disbars lawyers subject to such action; and makes rules and regulations to govern practice, procedure, and judicial administation in all courts of the State.

Арргориации матенент:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	86.00	41.00	46.00
Number of Contractual Positions		2.00	
01 Salaries, Wages and Fringe Benefits	14,870,841	10,050,811	10,136,166
02 Technical and Special Fees	6,000	97,145	
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	38,182 238,474 21,736 49,399 848,302 196,736 109,323 134,972 102,911 274,873	18,203 34,301 150 635,670 61,440 28,725 27,500 908,929 230,162	19,645 35,615 22,387 2,500 653,000 62,925 30,000 28,000 161,145 234,080
Total Operating Expenses	2,014,908	1,945,080	1,249,297
Total Expenditure Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction Net General Fund Expenditure	16,891,749 15,541,167 944,074 16,485,241 16,485,240	12,093,036 16,678,118 -5,494,011 11,184,107	11,385,463
Federal Fund Expenditure	406,509 16,891,749	908,929	161,145
Federal Fund Income: 93.586 State Court Improvement Program	406,509	908,929	161,145

C00A00.02 COURT OF SPECIAL APPEALS

Program Description

The Court of Special Appeals began operations pursuant to constitutional authorization and statutory implementation. It exercises initial appellate jurisdiction in virtually all proceedings, but has no original jurisdiction.

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	87.50	88.50	106.50
Number of Contractual Positions	5.00	2.00	
01 Salaries, Wages and Fringe Benefits	9,448,727	9,912,590	11,601,000
02 Technical and Special Fees	168,713	102,179	
03 Communication 04 Travel	71,417 26,246 2,612 39,707 114,842 3,503 61,463	67,295 66,750 1,720 101,195 102,640 56,000 49,000 75,675	90,785 50,750 2,690 112,000 97,800 56,000 64,000 72,675
Total Operating Expenses	319,790	520,275	546,700
Total Expenditure	9,937,230	10,535,044	12,147,700
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	9,948,689 -11,458 9,937,231	10,440,234 94,810 10,535,044	
Net General Fund Expenditure	9,937,230	10,535,044	12,147,700

C00A00.03 CIRCUIT COURT JUDGES

Program Description:

The Circuit Courts for the 23 counties and Baltimore City are provided for in Article IV of the Constitution and various provisions of the Courts Article of the Code. These courts are Maryland's trial courts of general jurisdiction. They have original jurisdiction in the more serious criminal matters and the more substantial civil cases. In all counties but Montgomery, they exercise juvenile jurisdiction. These courts handle appeals from the District Court and from certain administrative agencies.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	393.00	393.00	415.00
Number of Contractual Positions	1.00	1.00	1.00
01 Salaries, Wages and Fringe Benefits	53,028,221	54,184,190	58,275,995
02 Technical and Special Fees	47,954	46,731	73,384
03 Communication	8,539 88,608 430	8,150 109,865 2,000	9,275 106,265 2,000 75,000
12 Grants, Subsidies and Contributions	6,596,221 1,258	7,358,182 44,600	7,207,389 44,600
Total Operating Expenses	6,695,056	7,522,797	7,444,529
Total Expenditure	59,771,231	61,753,718	65,793,908
Original General Fund Appropriation Transfer of General Fund Appropriation	60,860,888 -2,053,298	63,503,643 -2,638,952	
Total General Fund Appropriation	58,807,590	60,864,691	
Net General Fund ExpenditureFederal Fund Expenditure	58,807,590 963,641	60,864,691 889,027	64,889,535 904,373
Total Expenditure	59,771,231	61,753,718	65,793,908
Federal Fund Income: 93.563 Child Support Enforcement	963,641		
Reimbursable Fund Income: 93.563 Child Support Enforcement		889,027	904,373

C00A00.04 DISTRICT COURT

Program Description:

Article IV, Section 1, of the Maryland Constitution, created the District Court of Maryland as a Court of Record, with a Scal to be used in the authentication of process being issued by the Court. Section 1-601, of the Courts and Judicial Proceedings Article of the Annotated Code of Maryland, established the District Court of Maryland as a court of limited jurisdiction. Sections 41B-41I, of Article IV, of the Maryland Constitution provide for the appointment of a Chief Judge, as well as judicial and non-judicial personnel, necessary to the functioning of the District Court of Maryland. CJ 1-602, divides the State into twelve districts and lists the composition of each district. The District Court of Maryland is centrally administered by a Chief Judge. Assisting the Chief Judge with the daily operation of the Court is a Chief Clerk, four Assistant Chief Clerks, a Chief Internal Auditor and a Coordinator of Commissioner Activity. The Chief Judge also receives assistance from the Administrative Judge, the Administrative Clerk, and the Administrative Commissioner in each district.

Appropriation Statement	Ap	prop	riation	Statement	:
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Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	1,411.50	1,442.50	1,534.50
Number of Contractual Positions	397.00	398.00	325.00
01 Salaries, Wages and Fringe Benefits	109,908,067	118,756,293	131,368,712
02 Technical and Special Fees	13,564,760	13,598,337	12,743,745
03 Communication	4,931,581 447,011 534,224 162,469 6,412,942 1,854,700 3,347,690 1,331,302 -834,269 8,764,269 26,951,919 150,424,746	4,522,406 422,000 631,451 96,350 16,572,041 2,011,405 1,214,400 139,300 65,000 10,650,988 100,000 36,425,341 168,779,971	5,071,100 435,236 550,573 47,699 17,223,012 1,850,549 2,189,300 130,800 86,700 11,235,984 260,000 39,080,953 183,193,410
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	154,201,210 -1,355,913 152,845,297	159,591,664 9,047,307 168,638,971	- The state of the
Less: General Fund Reversion/Reduction Net General Fund Expenditure Reimbursable Fund Expenditure Total Expenditure	2,560,290 150,285,007 139,739 150,424,746	168,638,971 141,000 168,779,971	183,052,360 141,050 183,193,410
Reimbursable Fund Income: J00B01 DOT-State Highway Administration	139,739	141,000	141,050

JUDICIARY

C00A00.05 MARYLAND JUDICIAL CONFERENCE

Program Description:

Established by Maryland Rule 16-802, the Conference consists of the judges of the Court of Appeals, the Court of Special Appeals, the Circuit Courts of the Counties and of Baltimore City, and the District Court. It meets annually to engage in programs of continuing judicial education and to discuss generally "the improvement of the administration of justice and the judicial system in Maryland".

	2014 Actual	2015 Appropriation	2016 Allowance
03 Communication	382	1,300 195,000 11,500	1,300 215,000 11,500
09 Supplies and Materials	320	2,950	2,950
Total Operating Expenses	702	210,750	230,750
Total Expenditure	702	210,750	230,750
Original General Fund AppropriationTransfer of General Fund Appropriation	107,650 -106,947	210,750	
Total General Fund Appropriation	703 1	210,750	
Net General Fund Expenditure	702	210,750	230,750

C00A00.06 ADMINISTRATIVE OFFICE OF THE COURTS

Program Description:

Section 13-101 of the Courts and Judicial Proceedings Article of the Annotated Code provides for the establishment of an Administrative Office of the Courts its personnel, duties and functions. The office is headed by a State Court Administrator appointed by and serving at the pleasure of the Chief Judge of the Court of Appeals. The Administrative Office provides staff support to the Chief Judge of the Court of Appeals and assists the Chief Judge in carrying out the duties of administrative head of the judicial system. The Office attempts to aid in improving the business methods of the courts of the State and enhance their efficiency in performing their judicial functions. The Administrative Office is establishing improved methods of gathering and reporting information through automated data processing; expanding programs of education and training for judicial and non-judicial personnel; and formalizing a planning process for the judicial system by identifying potential problem areas, developing feasible solutions for the problems, devising strategies for implementation of those solutions, and then implementing them.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	127.75	218.25	245.25
Number of Contractual Positions	8.00	3.00	<u> </u>
01 Salaries, Wages and Fringe Benefits	11,739,227	20,024,794	34,483,405
02 Technical and Special Fees	446,361	262,593	90,000
03 Communication. 04 Travel	297,421 262,929 182,570 98,254 8,537,706 403,299 1,292,331 89,720 20,693,249 2,245,803 34,103,282 46,288,870 25,911,774 3,688,310	465,049 522,836 168,994 64,396 9,010,415 438,995 225,325 188,735 38,107,877 2,565,395 51,758,017 72,045,404 31,273,041 22,587,633	489,145 651,384 188,047 157,018 8,687,428 556,965 203,000 241,010 39,255,575 2,533,637 52,963,209 87,536,614
Total General Fund Appropriation	29,600,084	53,860,674	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	29,600,083 16,100,000 588,787	53,860,674 17,500,000 684,730	70,036,614 17,500,000
Total Expenditure	46,288,870	72,045,404	87,536,614
Special Fund Income: C00305 Maryland Legal Services Corporations Federal Fund Income: 16.580 Edward Byrne Memorial State and Local Law	16,100,000	17,500,000	17,500,000
Enforcement Assistance Discretionary Grants Programs	63,437 525,350	110,898 573,832	
Total	588,787	684,730	

C00A00.07 COURT RELATED AGENCIES

Program Description:

The Standing Committee on Rules of Practice and Procedure and staff are appointed by the Court of Appeals pursuant to Maryland Annotated Code, Courts and Judicial Proceedings Article, Sections 13-301 through 13-303 and Maryland Rule 16-801 in order to aid in the exercise of the rulemaking power of the Court under Article IV, Section 18(a) of the Maryland Constitution in regard to the promulgation of rules of practice, procedure and administration of the courts of the State. The State Reporter is appointed by the judges of the Court of Appeals under Maryland Annotated Code, Courts and Judicial Proceedings Article, Section 13-201. In accordance with the provisions of Section 13-203 of that Article, it is a duty of the State Reporter to prepare for publication the official reports known as Maryland Reports and Maryland Appellate Reports, of cases decided in the Court of Appeals of Maryland or in the Court of Special Appeals and designated by the respective court to be reported. The program provides for the purchase of copies of each volume of the Maryland Reports and copies of each volume of the Maryland Appellate Reports as specified in the contract. These reports are distributed in accordance with Maryland Annotated Code, Courts and Judicial Proceedings Article, Section 13-204(c). The Commission on Judicial Disabilities was created by Article IV, Sections 4A and 4B of the Maryland Constitution, with the assistance of staff appointed under Maryland Rule 16-804, to receive complaints, investigate, hold formal hearings if necessary, and file a report and recommendation with the Court of Appeals of Maryland with respect to the censure, retirement or removal of judges. The State Board of Law Examiners operates pursuant to Maryland Annotated Code, Business Occupations and Professions Article, Sections 10-201 through 10-203, and the Rules Governing Admission to the Bar of Maryland. The Board registers law students, checks their prelegal and legal education, has character investigations made, and administers examinations twice a year to those qualified to take them. It has authority to recommend the admission to the bar of qualified attorneys from other jurisdictions upon proof of good moral character.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	21.75	13.75	15.75
Number of Contractual Positions	3.00	2.00	
01 Salaries, Wages and Fringe Benefits	2,019,524	1,491,222	1,789,242
02 Technical and Special Fccs	187,212	286,735	102,940
03 Communication. 04 Travel. 06 Fuel and Utilities 08 Contractual Services. 09 Supplies and Materials. 10 Equipment—Replacement. 11 Equipment—Additional. 12 Grants, Subsidies and Contributions. 13 Fixed Charges.	20,940 51,120 6,299 876,844 36,477 1,146 1,880,722 171,319	16,545 36,022 1,040,055 26,700 15,000 5,000	20,160 36,590 6,487 1,080,090 31,665 15,000 5,000
Total Operating Expenses	3,044,867	1,152,922	1,257,492
Total Expenditure	5,251,603	2,930,879	3,149,674
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	5,737,556 -485,953 5,251,603	6,216,913 -3,286,034 2,930,879	
Net General Fund Expenditure	5,251,603	2,930,879	3,149,674

C00A00.08 STATE LAW LIBRARY

Program Description:

The Maryland State Law Library operates under the provisions of Section 13-501 through 13-504 of the Courts and Judicial Proceedings Article. The library consists of three major areas of resource materials; law, State and Federal government documents and a comprehensive collection of Maryland history and genealogy. The State Law Library's primary objective is to serve the legal information needs of the Judiciary and various segments of State government.

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	13.00	13.00	17.00
Number of Contractual Positions	4.00	4.00	
01 Salaries, Wages and Fringe Benefits	1,139,350	1,177,793	1,512,942
02 Technical and Special Fees	115,503	171,213	
03 Communication 04 Travel	1,362 7,984 363,228 738,349 10,294 306,256 1,427,473 2,682,326	2,217 12,490 427,285 748,500 4,125 338,500 1,533,117 2,882,123	3,285 13,800 431,985 787,620 16,840 9,235 382,200 1,644,965 3,157,907
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Net General Fund Expenditure Special Fund Expenditure	2,729,542 -52,454 2,677,088 2,677,088 5,238	2,886,557 -13,834 2.872,723 2,872,723 9,400	3,148,507 9,400
Total Expenditure	2,682,326	2,882,123	3,157,907
Special Fund Income: C00302 Xcrox Copy Fee	5,238	9,400	9,400

C00A00.09 JUDICIAL INFORMATION SYSTEMS

Program Description:

This program is a consolidation of the State supported judicial data processing activities. Service is provided to the District Court case processing system in the areas of traffic adjudication, criminal and civil judgments, juvenile, warrants and office automation projects. Support is given to the Eighth Circuit Court in the court case processing systems of criminal, civil, juvenile and jury selection. Other Circuit Court support includes both statistical reporting and office automation. The Appellate Courts are provided with case management support in addition to statistical reporting and office automation.

Appropriation Statement:

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	125.50	122.00	130.00
Number of Contractual Positions	2.00	2.00	
01 Salaries, Wages and Fringe Benefits	10,944,856	12,421,085	13,530,189
02 Technical and Special Fees	19,611	93,869	
03 Communication. 04 Travel	4,667,897 39,977 227,051 24,796,620 183,375 1,090,262 3,002,685 749,656 264,484	4,562,820 13,710 227,834 22,533,125 201,750 2,050,550 378,505 1,073,165	5,247,409 40,110 233,775 25,892,833 226,155 1,664,400 351,700 822,225
Total Operating Expenses	35,022,007	31,041,459	34,478,607
Total Expenditure	45,986,474	43,556,413	48,008,796
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	36,658,835 2,388,702 39,047,537	38,762,002 -2,353,561 36,408,441	
Less: General Fund Reversion/Reduction	22,260	50,400,441	
Net General Fund ExpenditureSpecial Fund Expenditure	39,025,277 6,961,197	36,408,441 7,147,972	40,364,047 7,644,749
Total Expenditure	45,986,474	43,556,413	48,008,796
Special Fund Income: C00301 Land Improvement Surcharge	6,961,197	7,147,972	7,644,749

C00A00.10 CLERKS OF THE CIRCUIT COURT

Program Description:

Article IV, Section 25 of the Maryland Constitution creates a Clerk of the Circuit Court for each County and Baltimore City. The clerk is elected by a plurality of the qualified voters in the respective County or City, and has charge and custody of records and other papers as required by law. The twenty-four offices' duties include issuing writs, recording of land instruments and other documents, issuing various licenses and administering oaths of office, and handling matters related to operation of courts as directed by law. Some Officials also handle jury selection.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	1,363.50	1,400.50	1,455.50
Number of Contractual Positions	26.00	17.00	8.00
01 Salaries, Wages and Fringe Benefits	80,868,796	93,016,617	101,035,134
02 Technical and Special Fees	518,306	562,452	270,498
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges Total Operating Expenses Total Expenditure Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	1,977,940 31,953 2,114 237 1,348,777 1,696,555 745,612 948,590 699,928 7,451,706 88,838,808 78,503,729 -5,331,266 73,172,463	2,659,679 148,887 2,030 3,660,254 1,926,680 795,072 674,469 252,061 778,090 10,897,222 104,476,291 83,217,448 -778,118 82,439,330	2,623,703 156,201 9,000 4,435,869 2,059,441 1,014,898 995,980 231,571 877,437 12,404,100 113,709,732
Less: General Fund Reversion/Reduction	73,172,462 12,800,754 2,865,592 88,838,808	82,439,330 18,714,724 28,557 3,293,680 104,476,291	90,365,551 19,811,696 3,532,485 113,709,732
Special Fund Income: C00301 Land Improvement Surchargeswf322 Housing Counseling and Foreclosure Mediation Fund	12,605,461 195,293 12,800,754	18,509,217 205,507 18,714,724	19,605,307 206,389 19,811,696
Federal Fund Income: 93.563 Child Support Enforcement	2,865,592	28,557	
Reimbursable Fund Income: 93.563 Child Support Enforcement		3,293,680	3,532,485

C00A00.10

CLERK OF THE CIRCUIT COURT-ALLEGANY COUNTY

Appropriation Statement:

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	17.00	17.00	17.00
01 Salaries, Wages and Fringe Benefits	1,139,300	1,183,260	1,252,727
03 Communication	20,432 2,655 94,952 22,427	37,501 6,675 70,257 32,568	46,971 8,805 102,763 38,715
10 Equipment—Replacement	10,788 8,768	12,516 16,579 9,394	38,700 15,000 3,780
Total Operating Expenses	160,022	185,490	254,734
Total Expenditure	1,299,322	1,368,750	1,507,461
Original General Fund Appropriation Transfer of General Fund Appropriation	958,037 -5,331,266	953,293 -37,181	
Total General Fund AppropriationLess: General Fund Reversion/Reduction	-4,373,229 1	916,112	
Net General Fund Expenditure	897,920 262,813 138,589	916,112 329,071 123,567	1,050,011 363,071 94,379
Total Expenditure	1,299,322	1,368,750	1,507,461

CLERK OF THE CIRCUIT COURT-ANNE ARUNDEL COUNTY

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	21.00	21.00	22.00
Number of Contractual Positions	1.00	1.00	
01 Salaries, Wages and Fringe Benefits	1,215,585	1,373,421	1,421,110
02 Technical and Special Fees	12,020	31,246	
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials	102,164 27,361 28,522	105,703 400 46,374 55,943 5,520	112,563 1,480 41,530 40,286 27,593 800
Total Operating Expenses	158,047	213,940	224,252
Total Expenditure	1,385,652	1,618,607	1,645,362
Original General Fund Appropriation Transfer of General Fund Appropriation	85,426	86,068 -293	
Total General Fund Appropriation	85,426	85,775	
Net General Fund Expenditure	82,168 1,143,980 159,504	85,775 1,365,758 167,074	89,806 1,381,227 174,329
Total Expenditure	1,385,652	1,618,607	1,645,362

C00A00.10 CLERK OF THE CIRCUIT COURT-BALTIMORE COUNTY

Appropriation Statem	nent:
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Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	132.00	132.00	137.00
01 Salaries, Wages and Fringe Benefits	6,903,029	8,253,817	8,979,308
03 Communication 04 Travel	161,393 1,697 28,833 126,478 32,762 30,838 382,001	165,375 13,200 282,245 116,499 141,461 41,356 32,588	179,640 13,200 377,900 156,000 227,000 88,000 2,000
Total Expenditure Original General Fund Appropriation	7,285,030 6,504,561	9,046,541 	10,023,048
Transfer of General Fund Appropriation	0,304,301	-184,243	
Total General Fund Appropriation	6,504,561	7,000,005	
Net General Fund Expenditure	6,084,203 1,133,799 67,028	7,000,005 1,965,212 81,324	7,875,129 2,062,074 85,845
Total Expenditure	7,285,030	9,046,541	10,023,048

CLERK OF THE CIRCUIT COURT-CALVERT COUNTY

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	26.00	26.00	28.00
01 Salaries, Wages and Fringe Benefits	1,421,022	1,614,014	1,919,123
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges Total Operating Expenses	19,162 1,682 16,366 30,237 17,225 5,490 90,162	24,786 2,000 51,497 35,799 1,127 18,290 6,551	22,996 2,800 80,126 35,980 20,000 17,500 2,700
Total Expenditure	1,511,184	1,754,064	2,101,225
Original General Fund Appropriation Transfer of General Fund Appropriation	1,206,786	1,339,762 -23,341	
Total General Fund Appropriation	1,206,786	1,316,421	
Net General Fund Expenditure	1,142,472 290,282 78,430	1,316,421 362,376 75,267	1,672,014 348,078 81,133
Total Expenditure	1,511,184	1,754,064	2,101,225

C00A00.10 CLERK OF THE CIRCUIT COURT-CAROLINE COUNTY

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	11.00	11.00	11.00
Number of Contractual Positions	1.00		
01 Salaries, Wages and Fringe Benefits	726,545	839,130	893,510
02 Technical and Special Fees	808		
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges Total Operating Expenses Total Expenditure	18,380 534 4,077 19,229 1,561 4,749 14,232 62,762 790,115	19,699 1,875 9,576 22,240 3,311 3,009 14,678 74,388 913,518	20,130 2,001 15,175 24,610 12,500 3,500 10,775 88,691
Original General Fund Appropriation Transfer of General Fund Appropriation	733,461	803,669 -18,288	-
Total General Fund Appropriation	733,461	785,381	
Net General Fund Expenditure	652,404 100,745 36,966	785,381 89,965 38,172	841,089 98,969 42,143
Total Expenditure	790,115	913,518	982,201

CLERK OF THE CIRCUIT COURT-CARROLL COUNTY

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	31.00	31.00	33.00
01 Salaries, Wages and Fringe Benefits	2,068,046	2,331,242	2,392,549
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges	50,612 1,429 36,967 48,829 32,679 11,381 14,611	50,716 3,725 43,138 41,668 26,220 30,980 16,144	53,195 3,725 46,694 51,102 36,000 6,525
Total Operating Expenses	196,508	212,591	197,241
Total Expenditure	2,264,554	2,543,833	2,589,790
Original General Fund Appropriation Transfer of General Fund Appropriation	1,737,251	1,877,883 -54,148	
Total General Fund Appropriation	1,737,251	1,823,735	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	1,624,749 557,922 81,883	1,823,735 643,022 77,076	1,818,973 648,841 121,976
Total Expenditure	2,264,554	2,543,833	2,589,790

C00A00.10 CLERK OF THE CIRCUIT COURT-CECIL COUNTY

2014 Actual	2015 Appropriation	2016 Allowance
31.00	31.00	32.00
1,869,112	1,991,293	2,194,286
37,291 852 79,078 50,539 22,815 68,026 11,132	41,337 9,006 182,205 26,717 7,339 5,873 10,178	35,573 11,051 243,679 21,366 30,945 10,075 805
		2,547,780
1,750,431	1,830,450 -11,651	2,341,700
1,735,781 298,245 104,819	1,818,799 1,818,799 348,565 106,584	2,038,233 384,604 124,943
2,138,845	2,273,948	2,547,780
	31.00 1,869,112 37,291 852 79,078 50,539 22,815 68,026 11,132 269,733 2,138,845 1,750,431 1,750,431 1,735,781 298,245 104,819	Actual Appropriation 31.00 31.00 1,869,112 1,991,293 37,291 41,337 852 9,006 79,078 182,205 50,539 26,717 22,815 7,339 68,026 5,873 11,132 10,178 269,733 282,655 2,138,845 2,273,948 1,750,431 1,830,450 -11,651 1,750,431 1,735,781 1,818,799 298,245 348,565 104,819 106,584

CLERK OF THE CIRCUIT COURT-CHARLES COUNTY

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	44.00	44.00	48.00
Number of Contractual Positions	1.50		
01 Salaries, Wages and Fringe Benefits	2,530,554	2,904,666	3,280,124
02 Technical and Special Fees	33,058	***************************************	
03 Communication 04 Travel	39,065 2,844 29,940 60,247 1,742 10,759 17,341 161,938 2,725,550	43,772 6,750 49,942 53,094 8,284 84,511 18,834 265,187 3,169,853	48,925 4,425 64,476 61,950 5,000 45,500 4,500 234,776 3,514,900
Original General Fund Appropriation Transfer of General Fund Appropriation	2,524,944	2,849,072 -65,450	
Total General Fund Appropriation	2,524,944	2,783,622	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	2,300,696 325,476 99,378	2,783,622 372,866 13,365	3,123,458 382,449 8,993
Total Expenditure	2,725,550	3,169,853	3,514,900

C00A00.10 CLERK OF THE CIRCUIT COURT-DORCHESTER COUNTY

2014 Actual	2015 Appropriation	2016 Allowance
17.00	17.00	18.00
1,183,546	1,287,815	1,389,418
26,840 712 28,783 22,374 91,171 14,365 15,433	32,217 3,750 49,768 18,016 15,568 2,637 19,564	30,865 3,705 58,630 32,200 16,075 15,480 5,440
199,678	141,520	162,395
1,383,224	1,429,335	1,551,813
968,188	1,020,568 -12,784	
968,188	1,007,784	
1,054,170 297,343 31,711	1,007,784 370,596 50,955	1,091,431 405,566 54,816
1,383,224	1,429,335	1,551,813
	17.00 1,183,546 26,840 712 28,783 22,374 91,171 14,365 15,433 199,678 1,383,224 968,188 1,054,170 297,343 31,711	Actual Appropriation 17.00 17.00 1,183,546 1,287,815 26,840 32,217 712 3,750 28,783 49,768 22,374 18,016 91,171 15,568 14,365 2,637 15,433 19,564 199,678 141,520 1,383,224 1,429,335 968,188 1,020,568 -12,784 968,188 1,007,784 1,054,170 1,007,784 297,343 370,596 31,711 50,955

CLERK OF THE CIRCUIT COURT-FREDERICK COUNTY

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	133.50	133.50	148.00
Number of Contractual Positions	6.50	8.50	6.00
01 Salaries, Wages and Fringe Benefits	9,558,646	10,099,380	11,863,237
02 Technical and Special Fees	165,831	277,014	202,879
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges Total Operating Expenses	84,523 1,683 333,904 165,016 100,585 77,554 43,925 807,190	217,483 22,525 449,216 154,042 80,959 42,509 252,061 52,723	231,910 22,560 587,084 162,600 81,100 102,500 231,571 559,642 1,978,967
Total Expenditure	10,531,667 10,054,120 10,054,120	9,649,685 823,854 10,473,539	14,045,083
Net General Fund Expenditure	9,677,713 813,984 39,970	10,473,539 1,044,091 28,557 101,725	12,117,391 1,712,426 215,266
Total Expenditure	10,531,667	11,647,912	14,045,083

C00A00.10

CLERK OF THE CIRCUIT COURT-GARRETT COUNTY

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	10.00	10.00	10.00
01 Salaries, Wages and Fringe Benefits	639,329	769,826	793,927
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials	10,762 2,877 2,291 12,440 13,556	10,038 4,210 20,604 12,564 7,726 8,985 7,021	11,545 5,530 30,630 15,581 10,000 9,500 2,926
Total Operating Expenses	48,866	71,148	85,712
Total Expenditure	688,195	840,974	879,639
Original General Fund Appropriation Transfer of General Fund Appropriation	683,675	727,156 -22,341	
Total General Fund Appropriation	683,675	704,815	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	595,273 84,920 8,002	704,815 134,945 1,214	738,230 140,365 1,044
Total Expenditure	688,195	840,974	879,639

CLERK OF THE CIRCUIT COURT-HARFORD COUNTY

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	47.00	47.00	52.00
Number of Contractual Positions	2.00	1.00	
01 Salaries, Wages and Fringe Benefits	2,757,334	3,096,027	3,477,366
02 Technical and Special Fees	30,254	34,977	
03 Communication	40,460 824	141,268 5,500	120,800 5,600 3,000
08 Contractual Services	63,919 106,789 55,827 152,761	323,535 127,006 77,228 56,417	351,055 136,100 94,000 74,000
13 Fixed Charges	70,739	84,958	92,045
Total Operating Expenses	491,319	815,912	876,600
Total Expenditure	3,278,907	3,946,916	4,353,966
Original General Fund Appropriation Transfer of General Fund Appropriation	2,757,017	2,986,424 -161,637	
Total General Fund Appropriation	2,757,017	2,824,787	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	2,421,851 756,947 100,109	2,824,787 1,010,638	3,187,583 1,014,652
Reimbursable Fund Expenditure Total Expenditure	3,278,907	3,946,916	4,353,966

C00A00.10

CLERK OF THE CIRCUIT COURT-HOWARD COUNTY

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	44.00	44.00	46.00
Number of Contractual Positions	1.00	2.00	
01 Salaries, Wages and Fringe Benefits	2,399,299	2,985,818	3,107,602
02 Technical and Special Fees	706	60,677	
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges Total Operating Expenses Total Expenditure	76,043 433 23,438 58,387 26,819 8,545 12,015 205,680 2,605,685	85,872 2,360 57,564 60,551 37,883 36,363 17,272 297,865 3,344,360	96,215 2,750 38,680 53,990 55,000 3,500 3,300 253,435 3,361,037
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	2,221,957	2,417,982 -13,341 2,404,641	
Net General Fund Expenditure	2,044,590 533,315 27,780	2,404,641 905,365 34,354	2,557,085 764,711 39,241
Total Expenditure	2,605,685	3,344,360	3,361,037

CLERK OF THE CIRCUIT COURT-KENT COUNTY

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	11.00	11.00	11.00
01 Salaries, Wages and Fringe Benefits	660,148	788,295	811,866
03 Communication. 04 Travel	11,531 808 14,262 10,628 9,452 5,266 51,947	17,531 1,401 17,886 11,120 8,067 3,790 2,859 62,654	16,424 1,350 21,200 15,640 12,500 4,500 3,000 74,614
Total Expenditure	712,095 598,746	850,949 676,560 -25,271	886,480
Total General Fund Appropriation	598,746	651,289	
Net General Fund Expenditure	503,051 177,239 31,805	651,289 150,024 49,636	677,892 156,894 51,694
Total Expenditure	712,095	850,949	886,480

C00A00.10

CLERK OF THE CIRCUIT COURT-MONTGOMERY COUNTY

Appropriation Statement	ppropriation St	atement:
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	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	189.00	189.00	193.00
Number of Contractual Positions	1.50		
01 Salaries, Wages and Fringe Benefits	9,973,071	11,712,726	12,554,033
02 Technical and Special Fees	34,061		
03 Communication	228,882 1,483 237	279,188 3,500	247,500 3,750
08 Contractual Services	74,825 216,730 27,331 482,311 133,623	190,435 194,873 45,308 97,275 154,235	312,950 207,750 60,200 8,000 103,265
Total Operating Expenses	1,165,422	964,814	943,415
Total Expenditure	11,172,554	12,677,540	13,497,448
Original General Fund Appropriation Transfer of General Fund Appropriation	9,636,714	10,635,109 -289,746	
Total General Fund Appropriation	9,636,714	10,345,363	
Net General Fund Expenditure	9,517,376 1,288,205 366,973	10,345,363 1,945,330 386,847	11,083,844 2,002,300 411,304
Total Expenditure	11,172,554	12,677,540	13,497,448

CLERK OF THE CIRCUIT COURT-PRINCE GEORGE'S COUNTY

Pro-Pro-Pro-Pro-Pro-Pro-Pro-Pro-Pro-Pro-	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	198.00	198.00	201.00
01 Salaries, Wages and Fringe Benefits	10,086,118	12,202,115	13,224,438
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges Total Operating Expenses	162,561 1,276 112,793 289,797 46,258 43,746	354,623 26,325 911,562 482,030 120,202 114,608 52,131	322,315 27,714 1,038,452 490,590 37,500 192,450 8,439 2,117,460
Total Expenditure	10,742,549	14,263,596	15,341,898
Original General Fund Appropriation Transfer of General Fund Appropriation	11,051,109	11,790,446 -586,263	
Total General Fund Appropriation	11,051,109	11,204,183	
Net General Fund Expenditure	9,434,344 832,427 475,778	11,204,183 2,419,674 639,739	12,149,219 2,533,081 659,598
Total Expenditure	10,742,549	14,263,596	15,341,898

C00A00.10 CLERK OF THE CIRCUIT COURT-QUEEN ANNE'S COUNTY

Appropriation Statement:

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	15.00	15.00	15.00
01 Salaries, Wages and Fringe Benefits	857,975	1,094,230	1,158,037
03 Communication	21,543 1,038 10,542 22,035 86,717 7,048	26,089 4,300 60,425 13,418 10,548 36,065 7,732	26,257 4,600 87,100 26,660 15,000 287,000 2,900 449,517
Total Operating Expenses Total Expenditure	1,006,898	1,252,807	1,607,554
Original General Fund Appropriation Transfer of General Fund Appropriation	959,249	1,023,179 -74,541	900-100-100-1
Total General Fund Appropriation	959,249	948,638	
Net General Fund Expenditure	828,673 167,662 10,563	948,638 303,244 925	1,265,599 340,532 1,423
Total Expenditure	1,006,898	1,252,807	1,607,554

CLERK OF THE CIRCUIT COURT-ST. MARY'S COUNTY

2014 Actual	2015 Appropriation	2016 Allowance
24.00	24.00	27.00
1,463,948	1,701,893	1,896,140
19,695 746 9,303 27,529 19,985 7,972	28,666 4,000 29,820 32,241 9,555 3,691 9,413	29,708 4,000 41,200 43,250 5,625 15,600 4,300
		2,039,823
1,270,356	1,355,457 -16,326	
1,218,989 280,811 49,378	1,339,131 398,504 81,644	1,533,275 434,245 72,303
1,549,178	1,819,279	2,039,823
	24.00 1,463,948 19,695 746 9,303 27,529 19,985 7,972 85,230 1,549,178 1,270,356 1,218,989 280,811 49,378	Actual Appropriation 24.00 24.00 1,463,948 1,701,893 19,695 28,666 746 4,000 9,303 29,820 27,529 32,241 9,555 3,691 7,972 9,413 85,230 117,386 1,549,178 1,819,279 1,270,356 1,355,457 -16,326 1,339,131 1,218,989 1,339,131 280,811 398,504 49,378 81,644

C00A00.10

CLERK OF THE CIRCUIT COURT-SOMERSET COUNTY

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	15.00	15.00	15.00
01 Salaries, Wages and Fringe Benefits	1,028,671	1,102,050	1,171,909
03 Communication. 04 Travel	20,183 1,340 2,114 13,927 17,567 1,101 12,812	25,711 3,800 2,030 23,033 13,742 10,046 1,452 14,877	22,095 3,800 6,000 29,540 19,145 18,400 3,525 11,300
Total Operating Expenses Total Expenditure	1,097,715	1,196,741	1,285,714
Original General Fund Appropriation Transfer of General Fund Appropriation	1,009,079	1,081,121 -13,302	
Total General Fund Appropriation	1,009,079	1,067,819	
Net General Fund Expenditure	996,684 69,116 31,915	1,067,819 86,781 42,141	1,151,507 89,609 44,598
Total Expenditure	1,097,715	1,196,741	1,285,714

CLERK OF THE CIRCUIT COURT-TALBOT COUNTY

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	11.00	11.00	11.50
Number of Contractual Positions		.50	
01 Salaries, Wages and Fringe Benefits	806,043	876,961	963,682
02 Technical and Special Fees		13,866	
03 Communication. 04 Travel	15,709 909 14,049 9,735 31,926 4,439 76,767 882,810	20,588 2,965 64,214 15,173 34,774 14,424 3,729 155,867	27,455 4,950 77,885 20,736 41,500 51,800 5,500 229,826
Original General Fund Appropriation Transfer of General Fund Appropriation	707,292	772,999 -49,997	
Total General Fund Appropriation	707,292	723,002	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	624,102 215,437 43,271	723,002 266,598 57,094	823,666 310,332 59,510
Total Expenditure	882,810	1,046,694	1,193,508

C00A00.10

CLERK OF THE CIRCUIT COURT-WASHINGTON COUNTY

Appropriation Statement	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	31.00	31.00	31.00
01 Salaries, Wages and Fringe Benefits	1,736,677	2,026,045	2,180,580
03 Communication	45,060 3,463	45,012 9,965	47,390 7,610
08 Contractual Services	40,522 38,079	58,182 29,658	121,530 39,525
10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges	34,970 1,375 12,702	50,320 25,396 13,550	23,000 9,525 5,130
Total Operating Expenses	176,171	232,083	253,710
Total Expenditure	1,912,848	2,258,128	2,434,290
Original General Fund Appropriation Transfer of General Fund Appropriation	1,631,796	1,767,210 -35,365	
Total General Fund Appropriation	1,631,796	1,731,845	
Net General Fund Expenditure	1,508,636 362,065 42,147	1,731,845 468,451	1,954,345 474,566
Reimbursable Fund Expenditure		57,832	5,379
Total Expenditure	1,912,848	2,258,128	2,434,290

CLERK OF THE CIRCUIT COURT-WICOMICO COUNTY

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	26.00	26.00	27.00
Number of Contractual Positions		1.00	
01 Salaries, Wages and Fringe Benefits	1,523,738	1,698,609	1,855,891
02 Technical and Special Fees		31,246	
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges Total Operating Expenses Total Expenditure	30,854 1,041 64,947 19,187 6,971 11,405 134,405	53,172 3,800 93,760 25,228 23,807 1,451 12,769 213,987	34,175 3,750 110,544 20,185 40,000 9,225 39,590 257,469 2,113,360
Original General Fund Appropriation Transfer of General Fund Appropriation	1,376,906	1,433,819 -36,370	
Total General Fund Appropriation	1,376,906	1,397,449	
Net General Fund Expenditure	1,218,832 407,999 31,312	1,397,449 506,729 39,664	1,521,278 549,560 42,522
Total Expenditure	1,658,143	1,943,842	2,113,360

C00A00.10 CLERK OF THE CIRCUIT COURT-WORCESTER COUNTY

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	28.00	28.00	30.00
Number of Contractual Positions	2.50	1.00	
01 Salaries, Wages and Fringe Benefits	1,565,207	1,838,521	2,060,119
02 Technical and Special Fees	849	33,191	
03 Communication	14,719 1,196	82,457 4,250	57,650 4,800
08 Contractual Services	19,787 36,356 3,548	137,880 44,911 8,503 15,018	109,786 47,840 12,895 3,525
13 Fixed Charges	8,978	12,917	2,800
Total Operating Expenses	84,584	305,936	239,296
Total Expenditure	1,650,640	2,177,648	2,299,415
Original General Fund Appropriation Transfer of General Fund Appropriation	1,342,472	1,430,552 -65,953	
Total General Fund Appropriation	1,342,472	1,364,599	
Net General Fund Expenditure	1,080,048 527,442 43,150	1,364,599 772,949	1,490,289 766,075
Reimbursable Fund Expenditure		40,100	43,051
Total Expenditure	1,650,640	2,177,648	2,299,415

CLERK OF THE CIRCUIT COURT-BALTIMORE CITY

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	288.00	288.00	292.00
Number of Contractual Positions	9.00	2.00	2.00
01 Salaries, Wages and Fringe Benefits	16,755,853	19,245,463	20,194,152
02 Technical and Special Fees	240,719	80,235	67,619
03 Communication	720,076 431 203,911 257,398 186,587 200,473 1,568,876 18,565,448	750,875 2,605 437,136 307,579 48,800 13,790 203,973 1,764,758 21,090,456	781,406 2,245 447,260 297,640 94,365 19,750 2,500 1,645,166 21,906,937
Original General Fund Appropriation Transfer of General Fund Appropriation	16,734,156	17,524,736 195,860	
Total General Fund Appropriation	16,734,156	17,720,596	
Net General Fund Expenditure	15,927,737 1,872,580 765,131	17,720,596 2,453,970 915,890	18,514,204 2,447,469 945,264
Total Expenditure	18,565,448	21,090,456	21,906,937

JUDICIARY

CLERK OF THE CIRCUIT COURT-COMMON COSTS

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions			1.50
Number of Contractual Positions	6.00	7.50	6.00
01 Salarics, Wages and Fringe Benefits	1,232,932	572,915	1,468,865
02 Technical and Special Fees	161,605	245,768	202,879
03 Communication	-105,331 197,040 3,593 	25,010 18,000 261,595 3,600 28,000 32,000 252,061	25,310 18,000 263,037 9,100 39,000 30,000 231,571 500,000 1,116,018
Total Expenditure	1,776,845 1,776,845 1,282,276 215,287	226,033 909,126 1,135,159 1,135,159 275,240	2,787,762 1,699,619 940,311
Federal Fund Expenditure	-7,724 -1,489,839	28,557 -7 1,438,949	147,832

C00A00.11 FAMILY LAW DIVISION

Program Description:

Consistent with the expressed interest of the General Assembly, in 1998, the Maryland Judiciary established family divisions, as supported by Maryland Rule 16-204, within the State's five largest jurisdictions. These were established in Anne Arundel County, Baltimore City, Baltimore County, Montgomery County, and Prince George's County. The family divisions have jurisdiction over all civil matters related to the family: divorce, custody, child support, visitation, domestic violence, paternity, adoption, guardianship, involuntary commitments, CINA/CINS, and juvenile delinquency. Those counties without separate family divisions are provided with a family support coordinator and a budget for services to establish a spectrum of services and to reorient its case management processes to ensure the comprehensive and holistic treatment of families. Funds provided by the General Assembly are used to operate Maryland's family law system, which represents 48% of the circuit court cascload. Funds are provided to local jurisdictions in the form of grants. Additional funds are used to provide special project grants to provide access to the family justice system in both the District and Circuit courts. Family law hotlines, domestic violence legal services, high conflict custody representation projects, and other projects that improve the ability of families and children to participate in the family justice system are also provided.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	9.00		
01 Salaries, Wages and Fringe Benefits	1,044,064		
03 Communication	4,041 58,380 225,405 14,814 14,154,151 1,680	250,722	
Total Operating Expenses	14,458,471	250,722	
Total Expenditure	15,502,535	250,722	
Original General Fund Appropriation Transfer of General Fund Appropriation	15,033,567 29,145	15,362,236 -15,362,236	
Total General Fund Appropriation	15,062,712		
Net General Fund ExpenditureFederal Fund ExpenditureReimbursable Fund Expenditure	15,062,712 228,133 211,690	124,600 126,122	
Total Expenditure	15,502,535	<u>250,722</u>	
Federal Fund Income: 16.013 Violence Against Women Act Court Training and			
Improvement Grants	47,456 22,104		
Program	19,336 132,843 6,394	32,589 48,400 43,611	
Total	228,133	124,600	
Reimbursable Fund Income: 16.588 Violence Against Women Formula Grants 16.738 Edward Byrne Memorial Justice Assistance Grant	139,631	56,207	
Program	72,059	69,915	
Total	211,690	126,122	

JUDICIARY

C00A00.12 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS

Program Description:

This program provides funding for the Judiciary's major information technology projects in concert with the Judiciary Information Technology Master Plan (ITMP) and the Information Technology Project Request (ITPR).

Appropriation S	tatement:
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	2014 Actual	2015 Appropriation	2016 Allowance
04 Travel	9,003,360	8,000 17,470,765 2,100,000 1,150,000	8,000 17,175,239 1,270,000 1,599,000 750,000
Total Operating Expenses	9,003,360	20,728,765	20,802,239
Total Expenditure	9,003,360	20,728,765	20,802,239
Special Fund Expenditure	9,003,360	20,728,765	20,802,239
Total Expenditure	9,003,360	20,728,765	20,802,239
Special Fund Income: C00312 DHMH Health Supplement	9,003,360	20,728,765	20,802,239

MISSION

The mission of the Office of the Public Defender (OPD) is to provide superior legal representation to indigent defendents in the State of Maryland by safeguarding fundamental individual rights and ensuring access to the guaranteed protections afforded by the United States Constitution, the Bill of Rights, the Maryland Constitution and Declaration of Rights, and the laws of Maryland.

VISION

The vision of the OPD is to have an attorney available and present at each critical stage of all criminal proceedings in order to provide superior legal representation for all indigent persons charged with incareerable crimes.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. The OPD will provide superior representation to indigent defendents at all critical stages of representation throughout the State
of Maryland.

The objectives, strategies and measures for this key agency goals are included in General Administration-Goal 1 and District Operations-Goal 1.

• Goal 2. The OPD will provide sufficient and balanced resource distribution throughout the Agency.

The objectives, strategies and measures for this key agency goal are included in General Administration-Goal 2 and District Operations-Goal 1.

Goal 3. The OPD will recruit and maintain a diverse, qualified and competent workforce.

The objectives, strategies and measures for this key agency goal are included in General Administration-Goal 2.

Goal 4. The OPD will provide a sufficient information technology infrastructure to efficiently support all Agency operations.

The objectives, strategies and measures for this key agency goal are included as General Administration-Goal 3.

Goal 5. The OPD will consult and cooperate with the Courts, the State legislature and other public organizations regarding the protection of procedural rights, the due process of law, constitutional safeguards and the administration of criminal justice.

The objectives, strategies and measures for this key agency goal are included as General Administration-Goal 5.

SUMMARY OF OFFICE OF THE PUBLIC DEFENDER

	2014	2015	2016
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	925.00	923.00	923.00
Total Number of Contractual Positions	5.00	9.00	10.00
Salaries, Wages and Fringe Benefits	78,883,124	82,306,201	86,849,490
	10,487,470	9,043,227	9,903,216
	9,290,868	6,113,749	6,325,631
Original General Fund Appropriation	92,808,907	97,106,987	
Transfer/Reduction	4,714,162	-750,530	
Total General Fund Appropriation	97,523,069	96,356,457	
Net General Fund Expenditure	97,523,069	96,356,457	101,994,433
	255,793	213,643	194,245
	882,600	893,077	889,659
Total Expenditure	98,661,462	97,463,177	103,078,337

C80B00.01 GENERAL ADMINISTRATION

PROGRAM DESCRIPTION

The General Administration of the OPD provides coordination of all public defender services including all personnel and fiscal matters. The coordination of budgeting, planning, accounting, data collection, procurement, information technology and continuing legal training is the responsibility of General Administration. The administrative staff also reviews and recommends all legislative proposals for the Public Defender.

MISSION

The mission of General Administration is to obtain and maximize fiscal resources to facilitate the operation of the Agency while providing competent managerial and executive leadership. OPD Administration also seeks to provide competent coordination of support services enabling all Agency personnel to fulfill the Agency's mission. Further, the Administration maintains collaborative relationships with other criminal justice agencies to ensure that the State's criminal justice system safeguards the constitutional rights of those charged with crimes.

VISION

The vision of the OPD General Administration is to provide administrative support and professional resources required to ensure superior legal representation to all indigent clients charged with incarcerable crimes.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. The OPD will provide sufficient and balanced resource distribution throughout the Agency.

Objective 1.1 By calendar year 2015, full time attorneys in the Appellate Division will handle no more than 30 cases annually, which is the Case Weighting Study standard for appellate attorneys.

	CY 2012	CY 2013	CY 2014	CY 2015
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of cases	771	842	900	950
Number of attorneys	26.5	27.5	29.5	30.5
Output: Annual caseload per attorney	29	31	31	31

Objective 1.2 Each year the annual caseload per attorney will decline due to the effort to attain the Case Weighting standard for collateral review attorneys, which is 111 cases annually.

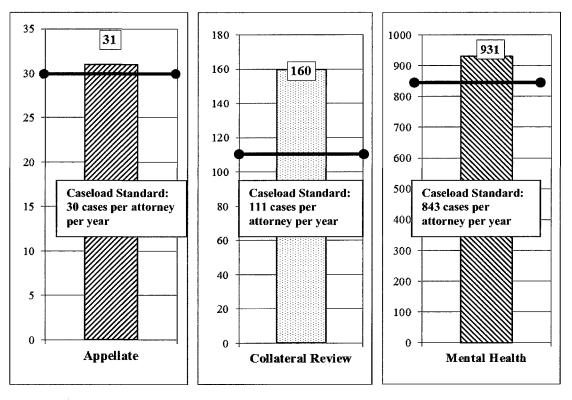
	CY 2012	CY 2013	CY 2014	CY 2015
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of cases	1,990	2,236	2,300	2,400
Number of attorneys	13.5	14.0	15.0	16.0
Output: Annual caseload per attorney	147	160	153	150

Objective 1.3 Each year the annual caseload per attorney will decline due to the effort to attain the Case Weighting standard for mental health attorneys, which is 843 cases annually.

	CY 2012	CY 2013	CY 2014	CY 2015
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of cases	7,007	6,981	7,100	7,200
Number of attorneys	8.5	7.5	8.5	8.5
Output: Annual caseload per attorney	824	931	835	847

C80B00.01 GENERAL ADMINISTRATION (Continued)

Division Caseloads - Calendar Year 2013 Compared to Division Caseload Standards



Goal 2. The OPD will recruit and maintain a diverse, qualified and competent workforce.

Objective 2.1 By calendar year 2015, all panel attorneys accepting OPD cases will be paid rates commensurate with the federal standards established per COMAR.¹

	CY 2012	CY 2013	CY 2014	CY 2015
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of panel attorneys used	401	416	425	450
Number of cases paneled (entire agency)	18,748	18,632	18,800	19,000
Output: Hourly rate paid	\$50	\$50	\$50	\$50

Objective 2.2 By calendar year 2015, 80 percent of OPD attorneys will complete the required 12 hours of Continuing Legal Education (CLE).

	CY 2012	CY 2013	CY 2014	CY 2015
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of attorneys who complete requirement	48%	59%	70%	80%

¹ The commensurate rate for panel attorneys appointed by the Federal Public Defender's Office is \$126 per hour.

C80B00.01 GENERAL ADMINISTRATION (Continued)

Goal 3. Pursuant to Maryland Code of Criminal Procedure Section 8-201, 8-301, 7-102 and Maryland Rule 4-331 (c) (3), the OPD will utilize all relevant scientific and investigative techniques to identify and exonerate wrongfully convicted inmates.

Objective 3.1 By calendar year 2013, the OPD will review and refine on an ongoing basis the protocol and procedures used to identify cases in which an inmate may have been wrongfully convicted and in which further factual and scientific investigation may lead to exoneration.

	CY 2012	CY 2013	CY 2014	CY 2015
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of requests for assistance with an innocence claim	250	225	200	200
Output: Number of cases accepted for investigation after review	37	113^{2}	20	15
Number of cases litigated	18	16	14	10
Outcome: Number of clients exonerated or granted significant relief ³	2	2	1	1

² The number of cases accepted for investigations in calendar year 2013 is significantly higher due to one-time federal grant funding for post-conviction DNR testing review.

³ Significant relief is defined as having a conviction vacated, whether or not it is accompanied by an explicit acknowledgment by the prosecution that the client was innocent.

C80B00.01 GENERAL ADMINISTRATION

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	58.50	63.00	63.00
Number of Contractual Positions	.50		1.00
01 Salaries, Wages and Fringe Benefits	5,688,605	5,471,097	6,141,437
02 Technical and Special Fees	51,671		20,559
03 Communication 04 Travel	61,134 6,784 68,670 560,763 44,596 102,274 56,364 86,748	5,850 18,500 33,690 714,607 43,000 54,051 10,000 96,327 976,025	57,000 18,500 39,360 724,498 42,648 78,921 10,000 93,560
Total Expenditure	6,727,609 6,543,254 184,355	6,447,122 6,400,128 46,994	7,226,483
Total General Fund Appropriation	6,727,609	6,447,122	
Net General Fund Expenditure	6,727,609	6,447,122	7,226,483
Total Expenditure	6,727,609	6,447,122	7,226,483

C80B00.02 DISTRICT OPERATIONS

PROGRAM DESCRIPTION

The Office of the Public Defender provides legal services to indigent persons through twelve district offices, five divisions and two specialized units. The twelve districts conform to the statutory geographic boundaries of the District Court of Maryland. Legal representation by the Office of the Public Defender extends to all stages in criminal proceedings including custody, interrogation, preliminary hearing, arraignment, trial and appeal. Representation is provided to qualified indigent persons in District Courts, Juvenile Courts, Circuit Courts, police custody and related collateral hearings, and children in need of assistance (CINA) and termination of parental rights (TPR) cases.

MISSION

The mission of District Operations is to provide superior counseling, negotiation, and trial advocacy services for the clients; to safeguard fundamental individual rights; and to ensure access to the guaranteed protections afforded by the United States Constitution, the Bill of Rights, the Maryland Constitution and Declaration of Rights, and the laws of Maryland.

VISION

The vision of District Operations is that all public defender clients will be interviewed promptly after arrest and will have a competent attorney promptly assigned to his or her case to provide superior legal representation from the initial bond hearing through every critical stage and hearing thereafter until the case is completed.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. The OPD will provide sufficient and balanced resource distribution throughout the Agency.

Objective 1.1 By calendar year 2013, 50 percent of OPD District Offices will handle no more Circuit Court cases than the Case Weighting Study standard for their region: urban = 156 cases per attorney; suburban = 140 cases per attorney; and rural = 191 cases per attorney.

Performance Measures	CY 2005 Actual	CY 2012 Actual	CY 2013 Actual	CY 2014 Estimated	CY 2015 Estimated
Input: Number of cases (district operations)		224,948	218,144	224,688	230,530
Total cases paneled (district operations)		15,827	15,867	16,110	17,451
Output: Average Cases per Attorney in Circuit Court					
District 1 – urban	267	175	174	170	169
District 2 – rural	276	210	173	191	185
District 3 – rural	239	386	393	390	367
District 4 – rural	252	244	290	325	364
District 5 – suburban	169	190	194	200	206
District 6 – suburban	102	115	123	136	141
District 7 – suburban	271	236	211	195	179
District 8 – suburban	250	249	214	197	179
District 9 – rural	268	227	283	237	230
District 10 – rural	191	182	222	245	270
District 11 – rural	291	230	269	270	271
District 12 – rural	147	143	199	235	256
Outcome: Percent of District offices where Circuit Cour	t				
caseloads meet Case Weighting Study standards.		25%	17%	17%	8%
Percent of District offices where Circuit Court caseload	ls				
decreased since calendar year 2005		75%	42%	50%	50%

C80B00.02 DISTRICT OPERATIONS (Continued)

Objective 1.2 By calendar year 2013, 40 percent of the OPD District offices will handle no more District Court cases than the Case Weighting Study standard for their region: urban = 728 cases per attorney; suburban = 705 cases per attorney; and rural = 630 cases per attorney.

	CY 2005	CY 2012	CY 2013	CY 2014	CY 2015
Performance Measures	Actual	Actual	Actual	Estimated	Estimated
Output: Average Cases per Attorney in District Court					
District 1 – urban	837	949	707	718	713
District 2 – rural	861	1,024	1,051	879	848
District 3 – rural	607	810	681	593	581
District 4 – rural	867	1,336	1,140	1,244	1,222
District 5 – suburban	865	1,483	1,333	1,192	1,083
District 6 – suburban	863	1,102	1,289	1,165	1,010
District 7 – suburban	1,163	1,112	1,216	1,126	1,130
District 8 – suburban	727	965	845	877	859
District 9 – rural	429	818	729	608	690
District 10 – rural	454	680	712	877	983
District 11 – rural	793	728	659	676	694
District 12 – rural	559	854	864	835	898
Outcome: Percent of District offices where District Cou	rt				
caseloads meet Case Weighting Study standards		0%	8%	25%	17%
Percent of Districts where District Court caseloads hav	e				
decreased from calendar year 2005		17%	17%	33%	42%

Objective 1.3 By calendar year 2013, 75 percent OPD District offices will handle no more Juvenile Court cases than the Case Weighting Study standard for their region: urban = 182 cases per attorney; suburban = 238 cases per attorney; and rural = 271 cases per attorney.

Description	CY 2005	CY 2012	CY 2013	CY 2014	CY 2015
Performance Measures	Actual	Actual	Actual	Estimated	Estimated
Output: Average Cases per Attorney in Juvenile Court					
District 1 – urban	200	99	85	119	134
District 2 – rural	164	453	311	192	180
District 3 – rural	196	85	92	145	186
District 4 – rural	146	370	375	253	257
District 5 – suburban	178	522	418	542	791
District 6 – suburban	165	107	109	104	105
District 7 – suburban	271	170	105	139	163
District 8 – suburban	250	202	195	197	224
District 9 – rural	261	167	128	194	147
District 10 – rural	372	266	295	220	246
District 11 – rural	225	265	484	375	327
District 12 – rural	106	178	171	190	212
Outcome: Percent of District offices where Juvenile					
caseloads meet Case Weighting Study standards		75%	58%	83%	83%
Percent of Districts where Juvenile caseloads have					
decreased from calendar year 2005		58%	58%	58%	58%

C80B00.02 DISTRICT OPERATIONS (Continued)

Goal 2. The Public Defender Districts and Divisions will provide competent representation to the clients' at all critical stages of criminal, CINA, TPR, and juvenile proceedings.

Objective 2.1 By calendar year 2013, the OPD will implement workload standards for the number of applications taken and cases opened per intake worker.

	CY 2012	CY 2013	CY 2014	CY 2015
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of applications taken	241,979	244,856	250,544	256,544
Output: Number of cases opened	241,411	234,552	241,017	246,769
Efficiency: Average number of applications taken per intake				
worker (number of 2013 intake workers = 118)	1,826	2,075	2,123	2,174

Goal 3. The OPD will implement and comply with statewide policies affecting all District operations.

Objective 3.1 By calendar year 2013, 90 percent of open Public Defender files will comply with the Uniform Intake Policies as assessed by the internal audit team.

	CY 2012	CY 2013	CY 2014	CY 2015
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of cases opened in district operations	224,948	218,144	240,696	238,647
Output: Number of files audited	390	0^1	400	450
Outcome: Percent of compliance	81%	N/A	85%	90%

¹ No files were audited in calendar year 2013 due to a staff absence.

C80B00.02 DISTRICT OPERATIONS

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	798.50	792.00	792.00
Number of Contractual Positions	4.50	9.00	9.00
01 Salaries, Wages and Fringe Benefits	67,219,390	70,328,473	73,994,330
02 Technical and Special Fees	10,274,123	9,043,227	9,857,657
03 Communication 04 Travel	1,023,677 138,889 60,197 4,478 2,948,224 264,781 1,657 143,663 2,194,158	905,904 105,000 61,184 5,360 1,107,929 205,000 25,000 1,645,347	800,520 125,000 63,020 4,000 1,119,612 207,000 25,000 1,769,992
Total Operating Expenses	6,779,724	4,060,724	4,114,144
Total Expenditure	84,273,237	83,432,424	87,966,131
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	79,149,098 3,985,746 83,134,844	83,029,254 -703,550 82,325,704	
Net General Fund Expenditure	83,134,844 255,793 882,600 84,273,237	82,325,704 213,643 893,077 83,432,424	86,882,227 194,245 889,659 87,966,131
Special Fund Income: C80301 St. Mary's Circuit Court Adult Drug Court	4,825 82,900 59,241 24,948 960 20,691	6,394 82,548 59,529 24,948	6,394 83,874 59,529 24,948
C80321 Association for the Public Defender of Maryland C80322 Simplified and Secure E-Discovery	12,524 25,020 24,684	19,500	19,500
Total	255,793	213,643	194,245
Reimbursable Fund Income: Q00A02 Deputy Secretary for Operations	281,600 601,000	292,077 601,000	281,600 608,059

882,600

893,077

889,659

C80B00.03 APPELLATE AND INMATE SERVICES

APPELLATE SERVICES

PROGRAM DESCRIPTION

The Appellate Division litigates appeals involving public defender clients. It also provides educational and research support for staff and panel attorneys. The Appellate Division provides representation through use of staff and panel attorneys in appellate cases, files appropriate petitions for writs of certiorari, conducts continuing education seminars, publishes legal updates and provides quick reference and specialist expertise to staff attorneys statewide.

MISSION

The mission of the Appellate Division is to assume statewide responsibility for all appellate litigation involving public defender clients and to provide educational and research services for Agency staff and panel attorneys throughout the State.

VISION

The vision of the Appellate Division is to be recognized in the legal community and by our clients as one of the best appellate legal systems in the nation, which provides superior appellate legal representation to persons in Maryland who are eligible for public defender services.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. The Appellate Division will provide excellent representation to its clients.

Objective 1.1 By calendar year 2013, the Appellate Division will increase the number of attorneys qualified in the areas of termination of parental rights (TPR) and child in need of assistance (CINA) law.

	CY 2012	CY 2013	CY 2014	CY 2015
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of attorneys qualified to supervise CINA/TPR	3	3	3	3
Number of attorneys handling 6 or more CINA/TPR cases per year	2	2	2	2
Quality: Number of attorneys qualified in CINA/TPR	22	24	24	25

This program also supports achievement of Objective 1.1 in C80B00.01.

C80B00.03 APPELLATE AND INMATE SERVICES (Continued)

INMATE SERVICES

PROGRAM DESCRIPTION

Inmate Services, also known as the Collateral Review Division, provides assistance to indigent inmates for post conviction, parole violation, habeas corpus, extradition, and other miscellaneous hearings. This Division operates statewide and provides counsel in collateral criminal proceedings throughout the twelve Districts of the OPD system.

MISSION

The mission of the Inmate Services is to provide superior legal representation, pursuant to Section 7-108 of the Criminal Procedure Article of the Annotated Code of Maryland, as amended, to clients challenging their criminal convictions based on the denial of constitutional and fundamental rights, and to provide representation to clients at parole revocation hearings.

VISION

The vision of Inmate Services is to be recognized in the legal community, and by our clients, as consistently providing the finest legal representation in post conviction proceedings in the nation.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Inmate Services will provide superior, effective representation for public defender clients.

Objective 1.1 The Inmate Services Division will provide representation upon request, to those individuals eligible to receive post conviction relief who do not file *pro se* Petitions for Post Conviction Relief.

	CY 2012	CY 2013	CY 2014	CY 2015
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of non-pro se post conviction cases opened	120	127	135	140
Number of motions to reopen post conviction cases	19	46	50	55
Output: Number of cases in which post conviction relief was				
granted to our clients ¹	232	254	260	265

This program also supports achievement of Objective 1.2 in C80B00.01.

¹ The number of cases in which post-conviction relief was granted includes both *pro se* and non *pro se*.

C80B00.03 APPELLATE AND INMATE SERVICES

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	53.50	53.50	53.50
01 Salaries, Wages and Fringe Benefits	4,718,692	5,205,595	5,351,375
02 Technical and Special Fees	56,433		
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional	8,914 33,103 3,137 1,393,973 20,819 274	4,000 30,000 3,000 990,000 15,000	4,000 25,000 1,075,000 15,000
Total Operating Expenses	1,460,220	1,042,000	1,119,000
Total Expenditure	6,235,345	6,247,595	6,470,375
Original General Fund Appropriation Transfer of General Fund Appropriation	5,773,209 462,136	6,352,636 -105,041	
Total General Fund Appropriation	6,235,345	6,247,595	
Net General Fund Expenditure	6,235,345	6,247,595	6,470,375
Total Expenditure	6,235,345	6,247,595	6,470,375
	V		

C80B00.04 INVOLUNTARY INSTITUTIONALIZATION SERVICES

PROGRAM DESCRIPTION

The Involuntary Institutionalization Services Program provides assistance of counsel to every indigent person involuntarily confined pursuant to Title 10, Health General Article or found not criminally responsible pursuant to Title 3, Criminal Procedure Article, to a facility under the jurisdiction of, or licensed by, the Department of Health and Mental Hygiene. The services include representation of indigent persons upon their admission to psychiatric institutions, at their six-month and annual reviews, and when seeking judicial release from psychiatric institutions.

MISSION

The mission of the Involuntary Institutionalization Services Division (Mental Health Division) is to provide superior representation to all indigent persons facing civil commitment to Maryland psychiatric hospitals and individuals seeking release from civil commitment or commitments resulting from a finding of not criminally responsible or not competent to stand trial. Also, the mission is to foster and support a comprehensive system of competent representation for accused criminal clients when mental health issues are central to their defense.

VISION

The vision of the Mental Health Division is to provide superior legal representation to ensure that involuntarily committed individuals and those committed pursuant to court order relating to criminal changes are not improperly detained and receive proper mental health assistance.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. The Mental Health Division will improve consultation and support services to the Districts in criminal cases involving mental health issues.

Objective 1.1 By calendar year 2013, the Mental Health Division will increase by 50 percent over 2004 actual (300), the number of cases in which Mental Health attorneys provide consultation on regular criminal cases to assistant public defenders in the Districts for an increase of 150 consultations.

	CY 2012	CY 2013	CY 2014	CY 2015
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of expert consultations	380	457	530	625

This program also supports achievement of Objective 1.3 in C80B00.01.

C80B00.04 INVOLUNTARY INSTITUTIONALIZATION SERVICES

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	14.50	14.50	14.50
01 Salaries, Wages and Fringe Benefits	1,256,437	1,301,036	1,362,348
02 Teehnical and Special Fees	105,243		25,000
03 Communication 04 Travel	2,729 18,050 38,889 3,468 455	2,000 20,000 10,000 3,000	15,000 10,000 3,000
Total Operating Expenses	63,591	35,000	28,000
Total Expenditure	1,425,271	1,336,036	1,415,348
Original General Fund Appropriation	1,343,346 81,925	1,324,969 11,067	
Total General Fund Appropriation	1,425,271	1,336,036	
Net General Fund Expenditure	1,425,271	1,336,036	1,415,348
Total Expenditure	1,425,271	1,336,036	1,415,348

SUMMARY OF OFFICE OF THE ATTORNEY GENERAL

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	248.50	248.50	257.50
Total Number of Contractual Positions	16.90	26.75	28.05
Salaries, Wages and Fringe Benefits	23,263,626 860,615 6,436,749	25,748,467 2,027,118 10,240,325	27,324,267 1,695,872 16,934,757
Original General Fund Appropriation	17,060,826 -348,020	17,333,861 73,354	_
Total General Fund Appropriation Less: General Fund Reversion/Reduction	16,712,806 237,004	17,407,215	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	16,475,802 7,458,394 2,850,155 3,776,639	17,407,215 12,442,439 3,322,649 4,843,607	18,537,411 19,193,779 3,544,189 4,679,517
Total Expenditure	30,560,990	38,015,910	45,954,896

C81C00.01 LEGAL COUNSEL AND ADVICE

MISSION

The Office of the Attorney General (OAG) represents the State in all legal matters. The Attorney General acts as legal counsel to the Governor, General Assembly, Judiciary and State agencies, boards and commissions.

VISION

The Office of the Attorney General provides superior legal representation and promotes public safety by providing the highest quality of legal services from a staff that is dedicated to excellence and professionalism. The Office of the Attorney General demonstrates integrity by being ethical and accountable and making principled decisions. The Office of the Attorney General embraces diversity as well as teamwork.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. The Office of the Attorney General will effectively represent the State in all legal matters, and maintain the quality of excellence and successful outcome of matters.

Objective 1.1 Handle all legal matters effectively.

Performance Measure: See individual program measures.

- Goal 2. Continue the Attorney General's commitment to support the citizens of Maryland.
 - **Objective 2.1** Protect the public by investigating and prosecuting cases that implicate important securities, franchise and business opportunities concerns.
 - **Objective 2.2** Provide citizens with a marketplace free of deceptive and unfair practices to further the economic well-being of consumers and honest businesses.
 - **Objective 2.3** Protect the citizens of Maryland by fairly and consistently enforcing the antitrust laws of the State of Maryland and the United States.

Performance Measure: See individual program measures.

- Goal 3. To promote public safety.
 - Objective 3.1 Help prevent abuse and neglect of vulnerable adults.
 - Objective 3.2 Uphold criminal convictions.
 - Objective 3.3 Prosecute conduct which violates Maryland's criminal statutes with emphasis on fraud within or affecting State government, white collar crime, health care fraud, firearms offenses and financial exploitation of vulnerable adults.

Performance Measure: See individual program measures.

- Goal 4. To complete bill review in a timely manner.
 - **Objective 4.1** Complete the Attorney General's review of bills waiting on the Governor's signature no later than seven days prior to the last bill signing.

Performance Measure: For the 2014 regular session there were 811 bills for review, resulting in 21.34 bills reviewed per day for a period of 38 calendar days.

C81C00.01 LEGAL COUNSEL AND ADVICE

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	44.50	45.50	45.50
Number of Contractual Positions	.90	1.70	.50
01 Salaries, Wages and Fringe Benefits	4,850,546	4,912,546	5,198,349
02 Technical and Special Fees	83,367	145,231	23,022
03 Communication 04 Travel	131,403 29,697 135,473 561,116 318,874 34,900 305,954 1,517,417 6,451,330 5,107,988 100,222 5,208,210	266,245 10,500 106,482 602,246 321,000 37,000 462,874 1,806,347 6,864,124 5,136,284 -19,477 5,116,807	200,655 10,500 104,311 660,723 292,084 37,000 467,305 1,772,578 6,993,949
Less: General Fund Reversion/Reduction Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure Total Expenditure	132,512 5,075,698 158,632 1,217,000 6,451,330	5,116,807 531,358 1,215,959 6,864,124	5,251,529 478,068 1,264,352 6,993,949
Special Fund Income: C81303 Consumer Protection Recoveries	21,526 137,106 158,632	87,511 25,000 418,847 531,358	50,000 428,068 478,068
Reimbursable Fund Income: C81311 OAG Admin Cost Allocation	1,217,000	1,215,959	1,264,352

C81C00.04 SECURITIES DIVISION

MISSION

The primary mission of the Securities Division is to protect Maryland investors from investment fraud and misrepresentation. The Division seeks to accomplish this mission by reviewing and registering offerings for securities, franchises and other investment opportunities prior to their offer and sale to the citizens of Maryland. The Division also licenses and regulates individuals engaged in the sale of securities in Maryland.

VISION

To protect the public by investigating and prosecuting cases that implicate important securities, franchise and business opportunities concerns.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Handle all Securities Division matters.

Objective 1.1 To handle all Securities Division matters effectively.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Broker/dealer (firm) registration and renewals	2,065	2,032	2,030	2030
Registered agents (stockbrokers)	179,254	186,272	180,000	180,000
Investment adviser/financial planner (firm) registrations and				
renewals	633	671	650	670
Federal Covered Adviser notice filings	1,717	1,851	1,800	1,820
Investment adviser/financial planner representative (individual)				
registration, renewals and notice filings	10,759	11,491	11,400	11,500
Securities registrations, renewals, and exemption and notice				
filings	27,303	29,995	30,000	30,000
Franchise registration and renewals	1,489	1,498	1,490	1,500
Active cases, investigations and inquiries	1,047	1,104	1,000	1,000
Registration fees (\$)	25,107,209	26,475,585	26,000,000	26,000,000
Fines imposed, restitution and rescission (\$)	2,263,872	2,376,078	2,000,000	2,000,000

C81C00.04 SECURITIES DIVISION

Appropriation St	atement:
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Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	20.00	20.00	23.00
Number of Contractual Positions	.25	1.30	.25
01 Salaries, Wages and Fringe Benefits	2,013,819	1,990,643	2,354,364
02 Technical and Special Fees	11,844	108,083	15,231
03 Communication 04 Travel	5 4,182 108,554 22,679 2,865	4,000 43,448 4,000	4,000 42,349 4,000
13 Fixed Charges	287,474	291,500	291,451
Total Operating Expenses	425,759	342,948	341,800
Total Expenditure	2,451,422	2,441,674	2,711,395
Original General Fund Appropriation Transfer of General Fund Appropriation	2,314,308 142,556	2,324,938 16,979	
Total General Fund Appropriation	2,456,864 5,442	2,341,917	
Net General Fund ExpenditureSpecial Fund Expenditure	2,451,422	2,341,917 99,757	2,711,395
Total Expenditure	2,451,422	2,441,674	2,711,395
Special Fund Income: C81309 Securities Recoveries	***************************************	99,757	

C81C00.05 CONSUMER PROTECTION DIVISION

MISSION

The Mission of the Consumer Protection Division is to protect the citizens of Maryland by:

- 1) Conciliating consumer complaints through both mediation and arbitration;
- 2) Registering health clubs and home builders;
- 3) Educating the public by developing and disseminating consumer education materials; and
- 4) Enforcing consumer laws against businesses engaging in unfair or deceptive trade practices.

VISION

A State that provides citizens with a marketplace free of deceptive and unfair practices to further the economic well-being of consumers and honest businesses.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Handle all Consumer Protection Division (CPD) matters, including inquiries, complaints, arbitration, and hearings.

Objective 1.1 Handle Consumer Protection matters in a timely manner to achieve beneficial outcome to consumers.

Objective 1.2 Maintain an average time of no more than 110 days between the receipt of a consumer complaint and its disposition.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Inquiries	48,273	45,691	45,000	45,000
Web-page views	1,631,218	4,461,155	2,000,000	2,000,000
Complaints	11,335	10,415	11,500	12,000
Output: Arbitrations	75	57	70	80
Cease and Desist Orders and Settlements	104	110	50	50
Outcome: Recoveries for consumers (\$)	1,037,539,784	8,685,965	5,500,000	5,500,000
Quality: Average days to complaint disposition	52	55	80	80

Goal 2. Increase the public's access to mediation and arbitration services.

Objective 2.1 Allow consumers to file complaints over the Internet through the Office of the Attorney General web site.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percent of complaints filed online	57%	55%	60%	60%

Objective 2.2 Expand citizen outreach efforts. Program and evaluate methods to increase recruitment so as to meet resource demands of complaint and call volume.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of new volunteers and interns	74	58	50	50

Goal 3. Provide consumer education materials to Maryland citizens.

Objective 3.1 Help Maryland citizens make informed decisions in the marketplace.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of CPD enforcement actions and consumer				
advisories that were the subject of press releases	40	38	36	36

Goal 4. Streamline the registration processes.

Objective 4.1 Allow online registration for home builders and health clubs.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percentage of registrations online	86%	83%	87%	87%

C81C00.05 CONSUMER PROTECTION DIVISION

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	49.00	48.00	48.00
Number of Contractual Positions	4.75	10.25	14.80
01 Salaries, Wages and Fringe Benefits	4,220,321	4,800,725	4,673,802
02 Technical and Special Fees	249,341	857,990	752,798
03 Communication	11,383 23,329 686 299,768 27,774 12,805 465,872 841,617 5,311,279 4,382,405 357,402 571,472 5,311,279	28,416 17,800 33,312 327,567 18,500 20,800 468,600 914,995 6,573,710 5,109,069 413,235 1,051,406 6,573,710	19,010 26,950 17,852 332,003 31,800 15,000 511,956 954,571 6,381,171 5,377,192 96,640 907,339 6,381,171
Special Fund Income: C81301 Health Spa Fees	196,712 620,926 3,542,586 6,413 15,768 4,382,405	307,543 911,017 3,890,509	276,457 809,352 4,291,383
Federal Fund Income: 93.519 Affordable Care Act (ACA)-Consumer Assistance Program Grants	357,402 22,496 548,976 571,472	391,835 659,571 1.051,406	96,640 273,058 634,281 907,339
1 (44)	3/1,7/2	1,031,700	701,339

C81C00.06 ANTITRUST DIVISION

MISSION

To protect the citizens of Maryland by enforcing the antitrust laws of the State of Maryland and the United States fairly and consistently; to advise and educate Maryland's agencies, political subdivisions and business enterprises regarding laws protecting competition for the purpose of promoting effective operations and compliance with the antitrust laws; to be responsive to the concerns of the citizens of Maryland regarding threats to the competitive process in the State; to provide high quality legal defense for state agencies and political subdivisions accused of violating State and Federal antitrust laws; and to protect the State from individuals and companies that threaten the integrity of State procurement procedures.

VISION

To promote vigorous economic competition within the State of Maryland by fostering a climate in which participants in the market place succeed or fail on the strength of their ingenuity, talent, skills and effort, and not by means of their agreements with competitors to circumvent the competitive process or their success in choking off competition for the purpose of securing a monopoly position; to assure that, whenever possible, the market forces of supply and demand are the primary determinants of price, quality, selection and innovation; and to safeguard the integrity of the State's procurement process.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Handle all antitrust matters.

Objective 1.1 Handle all antitrust matters for beneficial outcome for the State of Maryland and its citizens.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Investigations, inquiries and advice	578	630	575	575
Enforcement actions	19	19	20	20
Parens patriae	5	5	5	5
Other civil	14	14	15	15
Criminal	0	0	0	0
Antitrust defense	0	0	0	0
Amicus briefs	2	2	2	2
Debarments	79	79	82	85
Outcome: Funds recovered for State (\$)	600,400	38,250	100,000	650,000
Funds recovered for Maryland subdivisions (\$)	0	0	0	750,000
Funds recovered for consumers (\$)	4,000,000	3,800,000	1,000,000	4,900,000

Goal 2. Enhance enforcement capabilities.

Objective 2.1 Enhance our enforcement capabilities and investigations to better protect the public.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of multistate cases participated in which were				
in investigation, litigation, or enforcement phases	15	17	17	17
Number of multistate cases with Antitrust Division leadership	11	12	12	11

C81C00.06 ANTITRUST DIVISION

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	7.00	7.00	7.00
01 Salaries, Wages and Fringe Benefits	754,431	819,758	859,965
03 Communication 04 Travel	5 -1,792 -4,649 23,136 54,368 71,068	3,400 10,000 56,107 69,507	3,400 5,181 56,088 64,669
Total Expenditure	825,499	889,265	924,634
Original General Fund Appropriation Transfer of General Fund Appropriation	884,963 -59,464	882,192 7, 0 73	
Total General Fund Appropriation	825,499	889,265	
Net General Fund Expenditure	825,499	889,265	924,634
Total Expenditure	825,499	889,265	924,634

C81C00.09 MEDICAID FRAUD CONTROL UNIT

MISSION

The Maryland Medicaid Fraud Control Unit (MFCU) of the Office of the Attorney General investigates and prosecutes instances of Medicaid provider fraud and the abuse and neglect of vulnerable adults. The MFCU has statewide authority to prosecute such cases and utilizes the grand juries of the various counties to this end. The MFCU serves the people of Maryland through the enforcement actions it undertakes. The MFCU seeks to deter the criminal behavior that comes under its purview by bringing enforcement actions, seeking restitution where appropriate, and by seeking appropriate sentences for those individuals or entities that violate the laws pertaining to fraud and abuse and neglect. The MFCU also advises the Attorney General and his constituents, as well as the Medicaid program, on Medicaid fraud matters and policy issues surrounding the abuse and neglect of vulnerable adults.

VISION

The vision of the MFCU is to effectively protect the integrity of the Medicaid program in Maryland and to reduce or eliminate instances of fraud. It is further our vision that all vulnerable adults in Maryland be treated with the dignity and respect they deserve, free from physical abuse. It is further our vision that vulnerable adults in Maryland receive proper and sufficient care and assistance in fulfilling their physical needs.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Handle all Medicaid Fraud Control Unit matters.

Objective 1.1 Handle all MFCU matters to protect the integrity of the Medicaid program and to help protect vulnerable adults.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Cases pending beginning of year	255	328 ¹	295	270
New cases	262	261	225	225
Total	517	589	520	495
Fraud complaints	145	103	110	110
Patient abuse complaints	212	221	250	250
Output: Investigations completed	189	294	250	250
Cases pending end of fiscal year	329	. 295	270	245
Criminal charges	9	17	15	15
Civil settlements	20	30	20	20
Outcome: Fines, settlements, restitution, and/or overpayments				
identified (\$) ²	20,583,916	42,160,499	6,500,000	10,000,000

Goal 2. Protect vulnerable adults residing in Medicaid-funded facilities and assisted living facilities from abuse and neglect.

Objective 2.1 Educate care providers on how to prevent abuse and neglect, how to recognize abuse and neglect, and what to do when abuse or neglect occurs in a Medicaid-funded facility or assisted living facility

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Training sessions provided to long-term care facilities,				
provider organizations, law enforcement, and State agencies.	83	108	110	110

¹ Cases pending at the beginning of fiscal year 2014 differ from end of fiscal year 2013 because one was incorrectly counted at end of fiscal year 2013.

² This amount includes State and federal settlements.

C81C00.09 MEDICAID FRAUD CONTROL UNIT

pp. op	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	33.00	33.00	39.00
01 Salaries, Wages and Fringe Benefits	2,776,422	3,143,357	3,772,139
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges Total Operating Expenses	9,328 27,666 10,133 21,308 6,780 12,297 348,188 151,161	6,848 18,500 26,332 93,908 7,000 4,800 424,456 152,168	11,581 18,500 26,330 136,820 7,000 4,800 459,235 152,088
Total Expenditure	3,363,283	3,877,369	4,588,493
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	932,027 -60,807 871,220	961,334 6,621 967,955	
Less: General Fund Reversion/Reduction Net General Fund Expenditure Federal Fund Expenditure Total Expenditure	870,530 2,492,753 3,363,283	967,955 2,909,414 3,877,369	1,140,944 3,447,549 4,588,493
Federal Fund Income: 93.775 State Medicaid Fraud Control Units	2,492,753	2,909,414	3,447,549

C81C00.10 PEOPLE'S INSURANCE COUNSEL DIVISION

MISSION

The mission of the People's Insurance Counsel Division (PICD) is to protect and defend the interests of Maryland insurance consumers in medical professional liability insurance and homeowners' insurance matters pending before the Insurance Commissioner, investigate matters affecting insurance consumers and recommend legislation that would promote the interests of insurance consumers.

VISION

To vigorously uphold and defend the interests of Maryland consumers of medical professional liability insurance and homeowners insurance through investigations of price increases and other actions that affect the interests of these consumers, and to forcefully represent those interests before the Maryland Insurance Administration and any other appropriate administrative, legislative or judicial forum.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

- **Goal 1.** To review actions of medical professional liability insurers and homeowners insurers before the Maryland Insurance Commissioner including all proposed insurance rate, rule or form changes, including rate increases of 10 percent or more.
 - **Objective 1.1** Review insurer actions effectively and in a timely manner before insurer-proposed effective dates to achieve beneficial outcome for consumers.
- **Goal 2.** To conduct investigations and request the Commissioner to initiate actions or proceedings to protect the interests of insurance consumers.
 - **Objective 2.1** Research matters thoroughly and advocate for an appropriate judicial or legislative resolution that will serve the interests of insurance consumers.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Review of Maryland Insurance Commissioner actions	1,321	1,314	1,320	1,325
Investigations conducted	109	151	120	125
Requests for Commissioner action	9	27	15	15
Legislative activity	9	11	10	10

Goal 3. Provide consumer education materials to Maryland citizens on a wide range of insurance topics, including information on hearing procedures and other avenues of relief, and confer with industry groups for the benefit of insurance consumers.

Objective 3.1 Help insurance consumers make informed decisions regarding their insurance needs.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of consumers who consulted with PICD about				
insurance complaints	124	112	120	120

C81C00.10 PEOPLE'S INSURANCE COUNSEL DIVISION

Appropriation S	tatement:
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Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	4.00	4.00	4.00
01 Salaries, Wages and Fringe Benefits	391,700	416,527	422,060
03 Communication	694 334 52,938 1,205	708 500 150,000	655 500 150,000
13 Fixed Charges	14,184	13,928	13,918
Total Operating Expenses	69,355	169,136	169,073
Total Expenditure	461,055	585,663	591,133
Special Fund Expenditure	461,055	585,663	591,133
Total Expenditure	461,055	585,663	591,133
Special Fund Income: C81306 People's Insurance Counsel Fund	461,055	585,663	591,133

C81C00.12 JUVENILE JUSTICE MONITORING PROGRAM

MISSION

The mission of the Juvenile Justice Monitoring Program (JJMU) is to monitor all residential juvenile facilities operated or licensed by the Department of Juvenile Services (DJS), and to provide objective reporting on the following issues:

- Treatment of and services to youth;
- Adequacy of staffing;
- Physical conditions of facilities;
- The Department of Juvenile Services' internal monitoring process.

VISION

The vision of the Juvenile Justice Monitoring Program is to have a juvenile justice system that provides proper care and treatment of youth under State care.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Visit facilities to determine whether youth are receiving proper care and treatment while in State facilities.

Objective 1.1 Monitor DJS juvenile facilities for compliance with laws, regulations, standards and policies pertaining to youth in State custody.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Facility visits	380	390	380	380

Goal 2. Issue reports discussing whether youth are receiving proper care and treatment while in State facilities.

Objective 2.1 Report as required by law on a quarterly and annual basis to Governor, members of the General Assembly, and Secretary of Juvenile Services. Issue special reports and special notification letters as warranted.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Annual report	1	1	1	1
Quarterly reports	67	66	66	66
Special reports	0	0	0	0
Special notifications	0	0	0	0
Total reports	68	67	67	67

C81C00.12 JUVENILE JUSTICE MONITORING PROGRAM

1. pp. op. m. o	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	6.00	6.00	6.00
01 Salaries, Wages and Fringe Benefits	405,038	524,951	557,296
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional 13 Fixed Charges Total Operating Expenses Total Expenditure	3,034 10,760 2,963 351 217 17,325 422,363	4,332 8,700 1,172 3,101 500 500 307 18,612	4,121 8,700 1,172 3,101 500 500 292 18,386
Original General Fund Appropriation	529,328 -101,272 428,056 5,693 422,363	539,196 4,367 543,563 543,563 543,563	575,682 575,682
. Com Enforcement	,		373,002

C81C00.14 CIVIL LITIGATION DIVISION

MISSION

The Civil Litigation Division handles or supervises much of the major civil litigation in which the State, its agencies, or officers, is a party. This includes defending the State and State employees in State and Federal trial and appellate courts, as well as filing suits on behalf of the State.

VISION

That the Office of the Attorney General will provide civil litigation services of the highest quality to every State agency, officer and employee that qualifies for representation. The Civil Litigation Division will handle some of the major litigation itself, or with agency counsel, and will supervise other major cases.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To ensure that its attorneys, and all attorneys in the Office of the Attorney General who litigate, provide uniformly high quality litigation services to our clients, Maryland's state agencies, officers and employees.

Objective 1.1 Litigating those cases most important to the core functions and governmental policies of the State of Maryland, and to the rights and interests of its citizens, or that are of a complexity and size that require special expertise, resources, or attention, and supervising the litigation of other significant cases.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of matters litigated by court jurisdiction:				
State Courts	87	89	85	85
Federal Courts	28	37	31	31
Miscellaneous	21	19	20	20
Total	136	145	136	136

C81C00.14 CIVIL LITIGATION DIVISION

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	23.00	23.00	23.00
Number of Contractual Positions	1.00	1.00	1.00
01 Salaries, Wages and Fringe Benefits	2,153,999	2,583,188	2,730,787
02 Technical and Special Fees	48,577	79,697	65,521
03 Communication 04 Travel	5,550 9,843 1,920 17,059 15,087	4,748 8,300 1,140 126,124 2,400	7,053 8,300 133,771 2,400
11 Equipment—Additional	3,055	600	600
13 Fixed Charges	219,469	220,683	220,622
Total Operating Expenses	271,983	363,995	372,746
Total Expenditure	2,474,559	3,026,880	3,169,054
Original General Fund Appropriation Transfer of General Fund Appropriation	2,218,930 -151,101	2,295,508 17,500	
Total General Fund AppropriationLess: General Fund Reversion/Reduction	2,067,829 15,220	2,313,008	
Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure Total Expenditure	2,052,609 283,723 138,227 2,474,559	2,313,008 474,439 239,433 3,026,880	2,451,975 478,505 238,574 3,169,054
Special Fund Income: swf305 Cigarette Restitution Fund	283,723	474,439	478,505
Reimbursable Fund Income: J00A01 Department of Transportation	138,227	239,433	238,574

C81C00.15 CRIMINAL APPEALS DIVISION

MISSION

The mission of the Criminal Appeals Division is to faithfully and competently represent the State of Maryland in all criminal matters in the appellate courts of the State and in the Federal courts at all levels, including the United States District Court, the Court of Appeals for the Fourth Circuit, and the United States Supreme Court. The Division also offers advice, counsel, and training to the 24 local State's Attorney's Offices as well as to other State agencies. It is also the mission of the Division to offer its criminal law expertise in the areas of policy and legislation on behalf of the Office.

VISION

The vision of the Division is one where the citizens of Maryland may live as safe and crime-free as possible, where criminal convictions are upheld and dangerous individuals are isolated from the general public. The Division also would like to see fair and just criminal prosecutions, ensuring that the guilty are convicted and the innocent are set free.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Handle all Criminal Appeals Division matters.

Objective 1.1 To competently and efficiently handle all matters assigned to the Division.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Federal cases filed and assigned	91	76	80	80
State cases filed and assigned	1,018	1,183	1,200	1,200

Goal 2. To represent the State in criminal appeals.

Objective 2.1 To achieve the highest level of affirmances in criminal convictions.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Dispositions from State court: cases handled by the Division	657	928	928	928
Outcome: Successful cases ¹	601	844	844	844
Percent successful	91%	90.9%	90.9%	90.9%

¹ Successful dispositions include those where the defendant's assertions were rejected entirely, or only a part of the case was reversed.

C81C00.15 CRIMINAL APPEALS DIVISION

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Ailowance
Number of Authorized Positions	23.00	23.00	23.00
Number of Contractual Positions	1.00	1.00	1.00
01 Salaries, Wages and Fringe Benefits	2,415,838	2,479,387	2,610,787
02 Technical and Special Fees	43,548	59,697	65,521
03 Communication	3 5,856 2,321 18,750 3,400 190,423	2,000 500 400 191,222	2,000 500 400 191,207
Total Operating Expenses	220,753	194,122	194,107
Total Expenditure	2,680,139	2,733,206	2,870,415
Original General Fund Appropriation	2,608,391 83,260	2,711,940 21,266	
Total General Fund Appropriation	2,691,651 11,512	2,733,206	
Net General Fund Expenditure	2,680,139	2,733,206	2,870,415
Total Expenditure	2,680,139	2,733,206	2,870,415

C81C00.16 CRIMINAL INVESTIGATION DIVISION

PROGRAM DESCRIPTION

The Criminal Investigation Division (CID) is divided into five units, three of which are discussed below: the Firearms Trafficking Unit (FTU) which handles handgun related criminal violations including but not necessarily limited to the illegal possession, purchase, or transfer of handguns by, from, or to legally prohibited persons; the Economic Crime Unit (ECU) which handles criminal conduct including but not necessarily limited to fraud within or affecting State government, health care fraud, identity fraud, securities fraud, non-State employee misconduct, tax fraud, embezzlement and other business crimes, computer crimes, certain referrals from local State's Attorneys, consumer fraud and certain instances of multi-jurisdictional criminal conduct, enforce criminal laws relating to fraud against the State; and the Gang Unit (GU) which handles criminal conduct including but not necessarily limited to murder, assault in the first degree, assault in the second degree, burglary, robbery, carjacking, rape, distribution and possession with intent to distribute controlled dangerous substances, violations of Maryland's gang statute, certain referrals from local State's Attorneys, and certain instances of multi-jurisdictional criminal conduct. Our jurisdiction is statewide, and our authority to act is derived either from gubernatorial directive in accordance with Article 5, Section 3 of the Maryland Constitution, or from provisions of Maryland's Annotated Code which specifically provide the Attorney General with authority to charge and to prosecute. The Criminal Investigation Division also advises the Attorney General, his Deputies and his constituents on both specific criminal enforcement matters and on general criminal justice related public policy issues.

MISSION

The mission of the Criminal Investigation Division is to evaluate, investigate and, where appropriate, prosecute instances of criminal conduct as defined in Maryland's criminal code, with particular emphasis on fraud within or affecting State government, health care fraud, identity fraud, securities fraud, non-State employee misconduct, tax fraud, embezzlement and other business crime, computer crime, firearms offenses, gang related offenses, referrals from local State's Attorneys, consumer fraud, and multi-jurisdictional criminal conduct.

VISION

To correctly identify, investigate and prosecute those persons and entities whose criminal behavior jeopardizes the quality of life, government and commerce in Maryland, in an effort to punish wrongdoers, deter criminal conduct by the specific individuals who we have targeted for criminal prosecution, deter future criminal conduct by members of the general public who might otherwise contemplate criminal activity, and to generally educate and inform the public.

To serve as a meaningful partner with local, State and Federal prosecutors and law enforcement agencies, in an ongoing effort to coordinate and maximize delivery of appropriate criminal justice services to the population of the State.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Thoroughly and conscientiously evaluate, investigate and, where appropriate, prosecute significant criminal conduct referred to or otherwise identified by the CID, including but not necessarily limited to fraud within or affecting State government, health care fraud, identity fraud, securities fraud, non-State employee misconduct, tax fraud, embezzlement and other business crimes, computer crimes, firearms offenses, gang violence, referrals from local State's Attorneys, consumer fraud and multi-jurisdictional criminal conduct.

Objective 1.1 Properly identify, evaluate, investigate and, where appropriate prosecute CID matters so as to maximize effective and ethical delivery of Division investigative, criminal justice and prosecutorial resources.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Matters litigated:				
Maryland Court of Special Appeals	0	0	0	0
Maryland Trial Courts	210	235	235	235
Total Division referrals and general unit activity	4,439	2,433	2,500	2,500
Investigations conducted - litigation pending (all units)	599	506	500	500
Investigations conducted - no litigation (all units)	2,128	1,075	1,000	1,000

C81C00.16 CRIMINAL INVESTIGATION DIVISION (Continued)

Performance Measures	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Output: Referrals and unit activity:	Actual	Actual	Estimated	Estimated
Firearms Trafficking Unit	11,715	6,824	6,500	6,500
Economic Crimes Unit	1,540	716	700	700
Gang Unit	905	866	800	800
Opened for investigation:	703	000	000	000
Firearms Trafficking Unit	1,504	851	850	850
Economic Crimes Unit	232	157	150	150
Gang Unit	31	3131	300	300
Litigation pending:	31	313	300	300
0 , 0	50	36	40	40
Firearms Trafficking Unit	= -	2.0		- -
Economic Crimes Unit	12	15	15	15
Gang Unit	18	22	20	20
Case assessment time (weeks):				
Firearms Trafficking Unit	2	2	2	2
Economic Crimes Unit	8	8	8	8
Gang Unit	8	8	8	8
Illegal firearms confiscated (Firearms Trafficking Unit)	962	1,012	900	900

¹ This number now includes preliminary investigations. Previously, gang unit preliminary investigations were <u>only</u> included in the "investigations conducted...(all units)" category.

C81C00.16 CRIMINAL INVESTIGATION DIVISION

Appropriation Statement:	2011	2015	4017
	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	15.00	15.00	15.00
Number of Contractual Positions	3.00	3.50	2.50
01 Salaries, Wages and Fringe Benefits	1,460,881	1,612,359	1,654,509
02 Technical and Special Fees	162,205	156,469	139,168
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional 13 Fixed Charges	4,323 8,415 2,839 -16,008 5,540	4,248 4,765 172 6,846 500 123,318	3,277 4,765 172 413 500 123,278
Total Operating Expenses	128,700	139,849	132,405
Total Expenditure	1,751,786	1,908,677	1,926,082
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	1,730,246 -122,998 1,607,248	1,738,371 13,837 1,752,208	
Less: General Fund Reversion/Reduction	9,194		
Net General Fund Expenditure	1,598,054 153,732	1,752,208 156,469	1,821,709 104,373

Reimbursable Fund Income:

Total Expenditure

D15A05 Executive Department-Boards, Commissions and			
Offices	153,732	156,469	104,373

1,751,786

1,908,677

1,926,082

C81C00.17 EDUCATIONAL AFFAIRS DIVISION

MISSION

The Educational Affairs Division is the legal advisor to all State higher education institutions¹, as well as the Maryland Institute for Emergency Medical Services System, the Historic St. Mary's City Commission, and the College Savings Plans of Maryland.

VISION

The Division seeks to be a constructive contributor to the successful implementation of our clients' respective missions, and to ensure that such implementation is carried out in a manner that best serves the public interest.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Handle Educational Affairs Division matters.

Objective 1.1 Handle all Educational Affairs Division matters effectively.

Goal 2. To help ensure consistent advice to clients.

Objective 2.1 To enhance communications between Division attorneys and agency-based attorneys.

Goal 3. Increase knowledge and expertise in new areas such as bankruptcy, tech transfers and labor law.

Objective 3.1 Assist clients to resolve bankruptcy and labor issues and to bring scientific discoveries to market.

	2013	2014	2015 ²	2016 ²
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Federal Cases	27	30	24	24
State Cases	69	72	110^{3}	69
Administration	118	107	103	103
Advice	3,538	2,354	1,818	1,818
Contracts drafted/reviewed	2,282	1,480	1,120	1,120

¹ Includes University System of Maryland, Morgan State University, St. Mary's College of Maryland, and Baltimore City Community College.

² Estimated fiscal years 2015 and 2016 anticipate Thomas Faulk/Morgan State University reporting numbers separately from EAD numbers.

³ For fiscal year 2015, it is estimated that this number will increase by this amount because pursuant to a court order, the class action litigation case of *Karyn Bergmann*, et al. v. *University System of Maryland*, et al. matter is in the phase of reviewing 43 student proposals for reimbursement and they have the potential to result in a petition to the court, if there is a dispute after the review and disbursement phase.

C81C00.17 EDUCATIONAL AFFAIRS DIVISION

•• •	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	4.00	4.00	4.00
01 Salaries, Wages and Fringe Benefits	153,842	386,319	409,661
03 Communication	1 1,813 2,210 6,793	4,000	4,000
09 Supplies and Materials	17,653 968	3,000	3,000
13 Fixed Charges	47,294	47,300	47,290
Total Operating Expenses	76,732	54,300	54,290
Total Expenditure	230,574	440,619	463,951
Original General Fund Appropriation Transfer of General Fund Appropriation	427,695 -163,622	437,382 3,237	
Total General Fund Appropriation	264,073 33,499	440,619	
Net General Fund Expenditure	230,574	440,619	463,951
Total Expenditure	230,574	440,619	463,951

C81C00.18 CORRECTIONAL LITIGATION DIVISION

MISSION

The Mission of the Correctional Litigation Division is to:

- Provide legal representation to eligible State correctional institutions, officials and personnel, as mandated by the State Government Article, in defense of civil actions brought by inmates for alleged violations of civil constitutional rights or claims arising out of their incarcerations;
- Provide advice, information and training to State corrections officials and personnel relating to the avoidance and defense of inmate litigation;
- Minimize the liability of State corrections officials and personnel in inmate litigation;
- Reduce the amount of inmate litigation; and
- Carry out these tasks in compliance with the Canons of Professional Responsibility.

VISION

The vision of the Correctional Litigation Division is to promote a correctional and legal environment in Maryland in which correctional officials and personnel conduct their mission without fear of inmate suits, and where those inmate lawsuits that are brought are resolved expeditiously and without improper interference with the work of the State's correctional system.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Handle Correctional Litigation matters.

Objective 1.1 Handle Correctional Litigation matters for the most beneficial outcome to the State.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Federal Courts:				
U.S. Supreme Court	0	0	0	0
U.S. Court of Appeals	72	61	61	61
U.S. District Court	359	379	380	360
Class Actions	0	0	1	1
State Courts:				
Maryland Court of Appeals	1	1	0	1
Maryland Court of Special Appeals	3	3	1	1
Circuit Courts of Maryland	6	9	6	6
District Courts of Maryland	0	0	0	0
Health Claims Arbitration Office	1	0	0	0
Administrative Hearings	0	0	1	1

433,478

C81C00.18 CORRECTIONAL LITIGATION DIVISION

Total Expenditure

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	4.00	4.00	4.00
01 Salaries, Wages and Fringe Benefits	299,572	371,721	365,954
04 Travel	2,533 850	1,000	1,000
08 Contractual Services 09 Supplies and Materials	574 2,102	200	200
13 Fixed Charges	66,390	66,370	66,324
Total Operating Expenses	72,449	67,570	67,524

Total	General Fund Appropriation	292,156	308,667	
Less:	General Fund Reversion/Reduction	23,242		
	Net General Fund Expenditure	268,914	308,667	325,177
	Reimbursable Fund Expenditure	103,107	130,624	108,301
	Total Expenditure	372,021	439,291	433,478

372,021

306,950

-14,794

439,291

306,716

1,951

Reimbursable Fund Income:

inipui subic i unu income.			
Q00A01 Department of Public Safety and Correctional Ser-			
vices	103,107	130,624	108,301

C81C00.20 CONTRACT LITIGATION DIVISION

MISSION

The Contract Litigation Unit represents the Departments of General Services and Transportation and the University System of Maryland before the Maryland State Board of Contract Appeals and in the courts of the State in litigation arising out of contract formation disputes and contract disputes. The Unit also provides advice to other State agencies, upon request, regarding a variety of procurement and contract issues such as structuring procurement solicitations, drafting contract provisions and procurement regulations, administering contracts, and properly formulating State claims and responses to contractor claims.

VISION

Through litigation or settlement, assist our client agencies to resolve contract disputes, at values that are fair to the contractors and the State, in a manner that promotes the letter and spirit of the Procurement Law.

Assessment of the fair value of a monetary contract claim is one of the most difficult aspects of contract litigation. Despite its extreme difficulty, our vision is to be able to reasonably forecast fair value as early as is reasonably possible in the litigation, to the ideal end that the litigation will be resolved for approximately the value that we forecast.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To handle contract disputes.

Objective 1.1 To resolve each case for an amount that is within 25 percent of our most recent assessment of case value.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Average variance of actual settlement amounts from most				
recent case value assessment	-6.38%	-4.57	20.00%	20.00%
Average variance of actual fully litigated case amounts from the				
most recent case value assessment	0.00%	0.00%	20.00%	20.00%

C81C00.20 CONTRACT LITIGATION DIVISION

Appropriation	Statement:
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	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	16.00	16.00	16.00
01 Salaries, Wages and Fringe Benefits	1,367,217	1,706,986	1,714,594
03 Communication 04 Travel	15 1,632 18,590 16,559 31,680 3,803	1,700 5,900 19,000 137,689 20,400	1,700 5,900 19,000 136,985 20,400
13 Fixed Charges	153,605	158,041	157,999
Total Operating Expenses	225,884	342,730	341,984
Total Expenditure	1,593,101	2,049,716	2,056,578
Reimbursable Fund Expenditure	1,593,101	2,049,716	2,056,578
Total Expenditure	1,593,101	2,049,716	2,056,578
Reimbursable Fund Income:			
H00A01 Department of General Services	313,984	536,396	527,256
J00A01 Department of Transportation	1,116,980	1,232,722	1,232,744
R13M00 Morgan State UniversityR30B22 USM-College Park	20,757 141,380	22,927 257,671	22,461 274,117
Total	1,593,101	2,049,716	2,056,578

C81C00.21 MORTGAGE FORECLOSURE SETTLEMENT PROGRAM

MISSION

To stabilize and revitalize neighborhoods harmed by predatory lending, economic blight, and foreclosures.

To protect Maryland residents from mortgage lending and foreclosure-related violations of consumer protection and securities laws and to obtain redress for past violations.

VISION

A State that provides its residents with stable, safe and productive environments, free from the blight brought about through large numbers of foreclosures. A State that provides its residents with a housing marketplace free of deceptive and unfair practices furthers the economic well-being of consumers, investors and honest businesses.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

- **Goal 1.** To help communities damaged by predatory lending and high numbers of foreclosures by acquiring and renovating homes, demolishing homes that are abandoned and cannot be renovated, and by providing assistance to homeowners moving into vacant or foreclosed housing.
 - Objective 1.1 Acquire, rehabilitate and maintain occupancy of affordable housing by owners and tenants;
 - Objective 1.2 Create open space and opportunities for new development where housing is abandoned and in serious disrepair;
 - Objective 1.3 Assist homebuyers to obtain affordable housing; and
 - **Objective 1.4** Provide affordable housing for tenants.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Houses acquired, rehabilitated and preserved	0	18¹	120	62
Houses demolished	0	57^{2}	250	69
New homeowners assisted with purchase	0	247	250	250
Tenants provided affordable housing	0	0	660	40
Estimated grant budget breakdown: Baltimore City (\$)	0	1,377,811	5,000,000	2,133,389
Prince George's County (\$)	0	510,022	$5,000,000^3$	4,489,978
Total (\$)	0	1,887,833	10,000,000	6,623,367

- **Goal 2.** To investigate potential housing and mortgage-related unfair and deceptive practices and bring enforcement actions where violations of the law are found.
 - **Objective 2.1** Address inquiries from consumers and investors who complain about fraud in mortgage lending, foreclosure and mortgage securitization practices;
 - Objective 2.2 Investigate possible abuses in the housing and securitization markets, including inappropriate actions in connection with properties in default, court filings, unfair and illegal treatment of tenants, and misleading disclosures to investors about mortgage-backed securities;
 - Objective 2.3 Take enforcement action to protect consumers and investors.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Complaints/inquiries addressed	390	273	200	100
Investigations: Consumer Protection investigations	26	34	22	20
Securities investigations	2	2	2	1
Transactions involved in investigations/actions	84,000	32,240	15,000	13,000
Actions/settlements	1	6	14	10

¹Additional properties are in the pipeline and have been acquired or rehabilitated, but not yet sold or rented.

²An additional 33 property acquisitions have been completed; 16 property condemnations are in progress and six property acquisitions are in negotiation.

³A budget amendment appropriated \$4.5 million of the Maryland Mortgage Program, Prince George's County funding, to the Department of Housing and Community Development (DHCD). A Memorandum of Understanding between OAG, DHCD and Prince George's County directed that funding be used to administer an initiative to promote homeownership in Prince George's County.

OFFICE OF THE ATTORNEY GENERAL

C81C00.21 MORTGAGE FORECLOSURE SETTLEMENT PROGRAM

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Contractual Positions	6.00	8.00	8.00
02 Technical and Special Fees	261,733	619,951	634,611
03 Communication	4 259 409 40 1,887,932 22,202 1,910,846 2,172,579	5,000,000 22,202 5,022,202 5,642,153	11,612,068 22,202 11,634,270 12,268,881
Special Fund Expenditure Total Expenditure	2,172,579	5,642,153 5,642,153	12,268,881 12,268,881
Special Fund Income: swf324 Mortgage Loan Servicing Practices Settlement Fund	2,172,579	5,642,153	12,268,881

OFFICE OF THE STATE PROSECUTOR

C82D00.01 GENERAL ADMINISTRATION

PROGRAM DESCRIPTION

The Office of the State Prosecutor (OSP) is an independent agency within the executive branch. The State Prosecutor investigates and, where warranted, prosecutes criminal offenses affecting the honesty and integrity of our governmental officials and institutions and the electoral process. Specifically, he is authorized to investigate and prosecute criminal offenses under the State election laws and Public Ethics law, as well as the bribery laws and offenses constituting criminal malfeasance, misfeasance or nonfeasance in office. These investigations are conducted either upon the initiative of the OSP or upon the request of the Governor, the Attorney General Assembly, the State Ethics Commission, or a State's Attorney. In addition, upon the request of the Governor, the Attorney General, the General Assembly, the State Ethics Commission, or a State's Attorney, the State Prosecutor may investigate and prosecute any offense which takes place in more than one county within the State or in more than one State including Maryland.

MISSION

The mission of the OSP is to increase public confidence in, and ensure the honesty and integrity of State government and elections by conducting thorough, independent investigations and when appropriate, prosecutions of allegations of criminal conduct affecting the integrity of our State and local government institutions, officials, employees and elections.

VISION

The vision of the State Prosecutor is a State in which citizens can have confidence in the honesty and integrity of their government and electoral processes, and are confident that any allegations of corruption will be thoroughly and independently investigated and prosecuted, if appropriate.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. For each of the three types of complaints, a timely completion rate has been established to determine whether or not such complaints were processed in a timely manner.

Objective 1.1 Ninety-seven percent of <u>corruption complaints</u> shall be closed within the established two-year timely completion rate.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total number of corruption complaints ¹	75	79	95	95
Output: Total number of corruption complaints closed ²	78	80	95	95
Efficiency: Percentage of corruption complaints				
that were closed in a timely fashion	99%	100%	97%	97%

Objective 1.2 Seventy-five percent of <u>election law complaints</u> shall be closed within the established six-month timely completion rate.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total number of election law complaints ¹	34	684	400	400
Output: Total number of election law complaints closed ²	81	602	350	350
Efficiency: Percentage of election law complaints				
that were closed in a timely fashion	75%	60%	75%	75%

¹Inputs are cases opened in the fiscal year shown. For example, inputs in 2014 were opened in 2014. The inputs do not include cases carried forward from a prior year.

²Outputs for current fiscal year include cases from prior fiscal years.

OFFICE OF THE STATE PROSECUTOR

C82D00.01 GENERAL ADMINISTRATION (Continued)

Objective 1.3 Ninety-seven percent of <u>other complaints</u> shall be closed within the established one-year timely completion rate.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total number of other complaints ³	15	4	20	20
Output: Total number of other complaints closed ⁴	17	3	18	18
Efficiency: Percentage of other complaints closed in a timely fashion	88%	100%	97%	97%

Goal 2. For judicial dispositions, a satisfactory conclusion rate of 95 percent has been established.

Objective 2.1 Annually, 95 percent of all judicial dispositions shall have a satisfactory conclusion.

	2013	2014°	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of persons charged (not cases)	7	84	50	50
Output: Number of defendants whose cases reached a judicial disposition	on 9	55	30	30
Outcome: Number of judicial dispositions that attained an appropriate				
conclusion	9	54	29	29
Efficiency: Percent of judicial dispositions that attained an appropriate				
conclusion	100%	98%	97%	97%
• • • • • • • • • • • • • • • • • • • •	100%	98%	97%	97%

³Inputs are cases opened in the fiscal year shown. For example, inputs in 2014 were opened in 2014. The inputs do not include cases carried forward from a prior year.

⁴Outputs for current fiscal year include cases from prior fiscal years.

⁵Fiscal year 2014's numbers are elevated due to the addition of two new elections law positions that were able to eliminate a case backlog and charge cases in 2014 rather than 2015. The earlier gubernatorial primary elections (June 2014 instead of September) also resulted in more cases in fiscal year 2014 that would have otherwise been generated in fiscal year 2015.

C82D00.01 GENERAL ADMINISTRATION

Appropriation Stat	tement:
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	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	13.00	13.00	13.00
Number of Contractual Positions	.30	1.00	1.00
01 Salaries, Wages and Fringe Benefits	1,131,283	1,266,046	1,287,185
02 Technical and Special Fees	11,432	31,910	32,260
03 Communication	9,279 4,019 17,984	20,570 700 16,910	12,438 4,200 33,910
08 Contractual Services	29,116 59,020 12,349 76,007	11,500 5,469 82,333	13,329 6,440 76,325
Total Operating Expenses	207,774	137,482	146,642
Total Expenditure	1,350,489	1,435,438	1,466,087
Original General Fund Appropriation Transfer of General Fund Appropriation	1,285,063 58,739	1,424,296 11,142	
Total General Fund Appropriation	1,343,802 4,089	1,435,438	
Net General Fund ExpenditureReimbursable Fund Expenditure	1,339,713 10,776	1,435,438	1,466,087
Total Expenditure	1,350,489	1,435,438	1,466,087
Reimbursable Fund Income: D15A05 Executive Department-Boards, Commissions and Offices	10,776		

C85E00.01 ADMINISTRATION AND APPEALS

PROGRAM DESCRIPTION

The Maryland Tax Court has jurisdiction to hear appeals from the decision, determination or order of any final assessing or taxing authority of the State, or of any agency, department or political subdivision thereof, and to assess anew, abate, modify, change or alter any valuation, assessment, classification, tax or appealed final order. Appeals concerning State and local taxes are heard by a single judge or a panel of judges. Real property tax appeals may be heard in Baltimore City or within the counties where the appeals arise. All decisions of the Court are subject to appeal.

MISSION

The Tax Court, an independent unit of State government, provides both the taxpayer and the taxing authority with the ability to appeal and obtain a fair and efficient hearing of a final decision, determination or order from any other unit of State or Local government regarding any tax issue.

VISION

A State in which all taxpayers are provided with highest quality tax dispute resolutions system.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. The efficient processing of appeals.

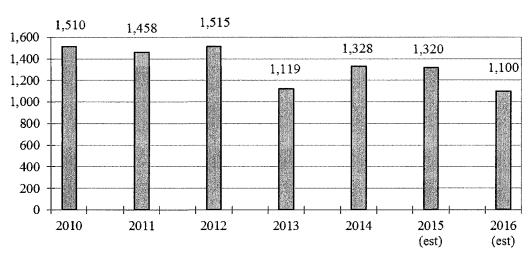
Objective 1.1 For the year 2016 and beyond, the percentage of appeals (cases) to be opened, heard and closed within 8 months shall be 90 percent.

•	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of appeals filed from taxing authorities to the				
Tax Court in a fiscal year	1,119	1,328	1,320	1,100
Output: Number of appeals disposed of by the Tax Court	1,073	1,083	1,450	1,250
Quality: Number of efficiency complaints	15	12	10	8
Citizen Survey Rating	Excellent	Excellent	Excellent	Excellent
Outcome: Percent of appeals opened and closed within 8 months	88%	88%	90%	92%
Percent of appeals opened and closed within 12 months				
(Benchmark: 90 percent within 12 months for non-jury civil trial) ¹	96%	96%	99%	99%
Median time (days) between opening and closing of real property				
valuation appeals	137	137	120	110
Efficiency: Number of appeals pending at fiscal year end	703	948	818	668
Median time (days) between opening and closing of appeals	147	151	130	120
Clearance rate (number of cases disposed/total filed)				
(Benchmark: 90 percent) ¹	96%	82%	110%	114%

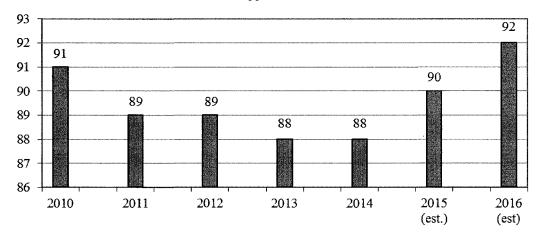
¹ Benchmarks provided by National Center of State Courts Report, <u>Examining the Work of State Courts</u>, <u>2001</u>, and by the Joint Report of the American Bar Association, the Conference of State Court Administrators and the Conference of Chief Justices, <u>Trial Court Performance Standards & Measurement System</u>, <u>2001</u>.

C85E00.01 ADMINISTRATION AND APPEALS (Continued)

Number of Appeals Filed by Fiscal Year



Percent of Appeals Processed in 8 Months



Goal 2. To provide fair and consistent decisions.

Objective 2.1 For the year 2016 and beyond, the Tax Court will further ensure and attempt to measure its consistent application of the law, policy and procedure.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of fairness complaints	6	11	5	5
Citizen Survey Rating	Excellent	Excellent	Excellent	Excellent
Outcome: Number of Maryland Tax Court decisions appealed				
to the Circuit Court	22	30	30	25
Percent of affirmations by the Appellate Courts	83%	2	90%	90%

² Due to lag time at appellate level, complete data is not available for the fiscal year.

MARYLAND TAX COURT

C85E00.01 ADMINISTRATION AND APPEALS

Appropriation Statement:

2014 Actual	2015 Appropriation	2016 Allowance
8.00	8.00	8.00
.40	.40	.40
521,163	539,824	564,814
2,006	7,844	7,440
5,828 1,720 20,025 9,089 6,648 1,536	6,826 2,000 34,096 9,300 7,800 1,640	6,881 2,000 30,324 9,250 8,644 1,620
44,846	61,662	58,719
568,015	609,330	630,973
605,486 -13,863	604,835 4,495	
23,608	009,550	
568,015	609,330	630,973
568,015	609,330	630,973
	8.00 .40 .521,163 .2,006 .5,828 .1,720 .20,025 .9,089 .6,648 .1,536 .44,846 .568,015 .605,48613,863 .591,623 .23,608 .568,015	Actual Appropriation 8.00 8.00 .40 .40 521,163 539,824 2,006 7,844 5,828 6,826 1,720 2,000 20,025 34,096 9,089 9,300 6,648 7,800 1,536 1,640 44,846 61,662 568,015 609,330 605,486 604,835 -13,863 4,495 591,623 609,330 23,608 609,330 568,015 609,330

PROGRAM DESCRIPTION

The Public Service Commission of Maryland was established as an independent unit of the Executive Branch of State government. As such, the Commission must be responsive to the budgetary oversight responsibilities of the Governor and the General Assembly. The Commission also is charged with quasi-judicial and quasi-legislative responsibilities. These require the Commission to conduct fair hearings and to make decisions based upon the record. The goals, objectives and performance measures listed below are provided in response to those budgetary oversight responsibilities and will be incorporated into the Commission's performance measurement system. However, decisions in rulemaking and adjudicatory proceedings will continue to be based upon the record in each proceeding, pursuant to the requirements of the Public Utilities Article. The Commission is a Special Fund agency with revenues equivalent to its operating expenses raised through assessments of the public service companies that it regulates.

MISSION

The mission of the Public Service Commission is to promote adequate, safe, reliable, and efficient delivery of services to Maryland consumers by public service companies subject to the Commission's statutory mandates. We accomplish this by ensuring just and reasonable rates; supervising, monitoring, and regulating all public service companies; educating the public about utility issues; and promoting competition where appropriate. We conduct proceedings in an open, fair, and nondiscriminatory manner, taking into account the interests of consumers, utilities, businesses, and other affected parties. In our decisions, we weigh the importance of public safety, economy of the State, natural resource availability, and environmental quality. We are committed to building an organization marked by its sense of teamwork, accountability, innovation, and diversity. We recruit, train, and retain quality personnel by providing good working conditions, effective leadership, and opportunities for personal and professional development.

VISION

We will be recognized as a national leader in regulatory excellence and innovation. We will demonstrate our commitment to the public, the companies we regulate, and our colleagues by building an environment of mutual respect, professionalism, and diversity.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Ensure that gas and electric utility companies operate utility systems safely.

Objective 1.1 Annually maintain a zero rate of reportable accidents from regulated utilities that are attributable to violations of Commission regulations.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of accidents reported	9	11	1	1
Output: Number of accident reports investigated	9	11	1	1
Outcome: Number of accidents attributed to violations of Commission				
regulations	0	0	0	0

Goal 2. Ensure that public service companies deliver reliable services.

Objective 2.1 Annually have no reportable service interruptions due to insufficient jurisdictional plant maintenance or improper plant operations.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of reportable service interruptions	2	4	i	ı
Outcome: Number of reportable service interruptions due to insufficient				
plant maintenance or improper plant operations	0	0	0	0

¹ Measure is difficult to estimate due to chance and variation.

Goal 3. Conduct open and fair proceedings and render timely decisions in accordance with statutory mandates and applicable law.

Objective 3.1 Annually 100 percent of Commission orders will be upheld on judicial review.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of cases	324	272	300	300
Output: Number of decisions rendered	816	699	750	750
Number of final judicial decisions resulting in closure	7	10	7	7
Number of judicial reversals or remands	2	1	0	0
Quality: Percent of orders upheld on judicial review	71%	90%	100%	100%

Objective 3.2 Annually complete 80 percent of ministerial matters (e.g. letter orders, uncontested filings) and staff comments on utility filings within 30 days.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of items with 30 day deadline	2,998	3,241	4,000	4,500
Output: Number of items completed within 30 days	1,995	1,132	3,200	3,600
Outcome: Percent of ministerial matters and staff comments on				
utility filings completed within 30 days	67%	35%	80%	80%

Goal 4. Ensure that all Maryland consumers have adequate consumer protection.

Objective 4.1 Annually resolve 80 percent of consumer disputes within 60 days.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of disputes	11,280	13,327	14,000	16,000
Output: Number of disputes resolved within 60 days	8,620	11,606	12,500	14,500
Outcome: Percent of consumer disputes resolved within 60 days	76%	87%	89%	91%

Goal 5. Ensure that EmPower Maryland programs submitted by electric utilities are thoroughly reviewed, evaluated and approved consistent with Public Utilities Article, §7-211, Annotated Code of Maryland.

Objective 5.1 Review electric company plans to achieve the electricity savings and demand reductions required by law.

	2012	2015	2018	2021
Performance Measures	Actual ²	Estimated ²	Estimated	Estimated
Input: Number of plans	6	7	7	7
Output: Number of plans reviewed	6	7	7	7
Outcome: Plans reviewed and approved	6	7	7	7

¹ Electric utility plans were submitted initially on September 1, 2008, and are required to be submitted every three years thereafter. The Department of Housing and Community Development's (DHCD) plan has been added to the 2012 actual total.

² The second round of electric utility and DHCD's plans was submitted on September 1, 2011. The third round of electric utility and DHCD's reports were filed by September 1, 2014. In addition, Washington Gas Light Company filed a plan for Commission approval in September 2014.

SUMMARY OF PUBLIC SERVICE COMMISSION

	2014	2015	2016
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	139.00	139.00	140.00
Total Number of Contractual Positions	8.61	14.60	11.60
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	13,248,705	13,925,957	14,894,999
	271,415	564,020	306,851
	29,007,582	31,833,547	23,833,766
Special Fund ExpenditureFederal Fund Expenditure	41,990,833	45,929,938	38,494,796
	536,869	393,586	540,820
Total Expenditure	42,527,702	46,323,524	39,035,616

C90G00.01 GENERAL ADMINISTRATION AND HEARINGS

PROGRAM DESCRIPTION

The Public Service Commission regulates electric, natural gas, water and sewage, and telecommunications companies, as well as electric and natural gas suppliers, and passenger-for-hire services. In addition, the Commission establishes water vessel pilotage and docking services rates. The Commission hears matters about rate adjustments, applications to exercise franchises, approval of issuance of securities, promulgation of rules and regulations, and quality of utility and common carrier service. It also has the authority to issue a Certificate of Public Convenience and Necessity to construct new generating stations or transmission lines of a certain capacity. It establishes policies, sets priorities, provides support for operating units to achieve success, and communicates on behalf of the Commission. Support services include legal, fiscal, budget, personnel, information technology, communications, consumer assistance, and a variety of special projects. The Commission is a Special Fund agency with revenues equivalent to its operating expenses raised through assessments of the public service companies that it regulates.

MISSION

The mission of the Commission is to ensure access to adequate, safe, reliable, and economic delivery of services to Maryland consumers by companies subject to the Commission's statutory mandates. The Commissioners accomplish this by determining and enforcing just and reasonable rates, monitoring and regulating public service companies, educating the public about utility issues, and promoting competition where appropriate. The Commissioners also provide policy direction, coordinate and oversee the functions of various technical divisions. The Commissioners (either *en banc* or with a quorum panel) conduct proceedings in an open, fair, and nondiscriminatory manner, balancing the interests of consumers, utilities, businesses, and other affected parties. The Commissioner's decisions take into account public safety, the economy of the State, natural resources and environmental quality.

VISION

We will be recognized as a national leader in regulatory excellence and innovation. We will demonstrate our commitment to the public, the companies we regulate, and our colleagues by building an environment of mutual respect, professionalism, and diversity.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Ensure that rates for public utility services are just and reasonable.

Objective 1.1 Assure adequate and fair rates to utilities and customers by having 100 percent of Commission rate orders upheld on judicial review.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of rate cases	5	4	4	5
Output: Number of appealed rate cases closed	1	2	3	2
Number of rate cases upheld on judicial review	1	2	3	2
Quality: Percent of cases upheld on judicial review	100%	100%	100%	100%

C90G00.01 GENERAL ADMINISTRATION AND HEARINGS

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	63.50	65.50	65.50
Number of Contractual Positions	6.53	11.60	8.60
01 Salaries, Wages and Fringe Benefits	6,813,975	6,819,596	7,448,732
02 Technical and Special Fees	172,177	429,324	183,038
03 Communication 04 Travel	113,636 31,598 72,456 2,329,511 68,794 97,235 12,580 24,843,091 989,342 28,558,243 35,544,395 35,462,608 81,787 35,544,395	119,853 76,752 74,666 3,579,368 75,824 30,675 4,000 26,353,963 1,011,822 31,326,923 38,575,843 38,498,609 77,234 38,575,843	143,869 77,102 74,843 2,308,980 75,988 30,675 290,535 19,227,269 1,028,864 23,258,125 30,889,895 30,889,895
Special Fund Income: C90303 Public Utility Regulation Fund	9,485,180 970,765 25,006,663 35,462,608	10,226,074 2,000,000 26,272,535 38,498,609	11,549,230 19,340,665 30,889,895
Federal Fund Income: 20.700 Pipeline Safety Program State Base Grant Federal Fund Recovery Income: 81.122 Energy Delivery and Energy Reliability, Research, Development and Analysis	36,192 45,595	77,234	

C90G00.02 TELECOMMUNICATIONS, GAS AND WATER DIVISION

PROGRAM DESCRIPTION

The Telecommunications, Gas and Water Division provides expert advice, analysis, recommendations and witness testimony in telecommunications, gas and water matters before the Public Service Commission.

MISSION

The mission of the Telecommunications, Gas and Water Division is to provide high quality and timely support and advice to the Commission and its various divisions on issues related to regulation of the telecommunications, gas and water industries in Maryland and on issues related to economics, ratemaking, mergers, franchises and utility finance related to gas and water utilities. The Division accomplishes this by conducting issue analysis, facilitating settlement and work group processes, educating consumers, producing filed comments and evidentiary testimony, and serving as an expert witness before the Commission.

VISION

Our vision is a State in which consumers are provided quality reliable service at reasonable and just rates.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Ensure that telecommunications companies provide reliable services.

Objective 1.1 Annually, the major carriers will meet their service objectives for resolving trouble spots, providing timeliness of repair, meeting appointments for installation, answering inquiries to business offices, and maintaining the operability of pay telephones 95 percent of the time.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Service quality measures submitted by major carriers	44	44	44	44
Outcome: Percent of time that major carriers report meeting service				
objectives for resolving trouble spots, providing timeliness of repair,				
meeting appointments for installation, answering inquiries to				
business offices, and maintaining operability of pay telephones	100%	100%	100%	100%

Goal 2. Ensure that the telecommunications industry in Maryland is open to competition.

Objective 2.1 Maintain a 10 percent competitor market share.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of market share attained by new competitors	34%	36%	37%	38%

Goal 3. Provide high quality and timely advice to the Commission on telecommunication issues.

Objective 3.1 Annually reduce the average time required to process applications.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of new applications	10	10	10	10
Outcome: Average time to process telecommunications company				
applications (calendar days) ¹	75	90	85	80

¹ The average time to process telecommunications company applications increased in 2014 because of the loss of an employee involved in this duty and the receipt of fewer complete applications, as incomplete applications take longer to process.

C90G00.02 TELECOMMUNICATIONS, GAS AND WATER DIVISION

Appropriation Statement:

pp. op	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	5.00	4.00	4.00
01 Salaries, Wages and Fringe Benefits	455,527	452,913	437,156
04 Travel	219		
Total Operating Expenses	219		
Total Expenditure	455,746	452,913	437,156
Special Fund Expenditure	455,746	452,913	437,156
Special Fund Income: C90303 Public Utility Regulation Fund	455,746	452,913	437,156

C90G00.03 ENGINEERING INVESTIGATIONS

PROGRAM DESCRIPTION

The Engineering Investigations Division is responsible for: inspecting the physical facilities and operating records of companies to determine the adequacy, efficiency and safety of the services provided; providing expert recommendations on engineering issues before the Public Service Commission; investigating utility service problems; monitoring the heating value of gas and the voltages on electric systems; monitoring the performance of the State's one-call systems; evaluating the annual unaccounted-for gas and electric reports by gas and electric companies to assure compliance with Commission parameters; testing the accuracy of gas, electric and water meters; reviewing utility service tariffs; review and evaluate reliability-related reports filed by electric companies; evaluating construction requests for power plants and high voltage transmission lines, and assuring compliance with Federal natural gas and hazardous liquid pipeline safety requirements.

MISSION

The mission of the Engineering Investigations Division is to ensure that companies under the Public Service Commission's jurisdiction provide consumers with safe, adequate, and reliable service.

VISION

Our vision is a State in which consumers are provided adequate, safe, and reliable service.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Ensure that gas and electric companies operate their systems safely.

Objective 1.1 Annually maintain a zero rate of reportable accidents from regulated companies that are attributable to violations of Commission regulations.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of accidents reported	9	11	1	1
Output: Number of accident reports investigated	9	11	1	1
Outcome: Number of accidents attributed to violations of Commission				
regulations	0	0	0	0

Goal 2. Ensure that public service companies deliver reliable services.

Objective 2.1 Annually have no reportable service interruptions due to insufficient jurisdictional plant maintenance or improper plant operations.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of reportable service interruptions	2	4	1	1
Output: Interruption reports evaluated	2	4	1	1
Outcome: Number of reportable service interruptions due to insufficient				
plant maintenance or improper plant operations	0	0	0	0

Goal 3. Ensure that utility systems are adequate to meet customer demand.

Objective 3.1 Annually have no reportable service interruptions due to insufficient jurisdictional plant capacity.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of reportable service interruptions	2	4	1	1
Output: Interruption reports analyzed	2	4	1	1
Outcome: Number of reportable service interruptions due to				
insufficient plant capacity	0	0	0	0

¹ Measure is difficult to estimate due to chance and variation.

C90G00.03 ENGINEERING INVESTIGATIONS

Federal Fund Income:

20.700 Pipeline Safety Program State Base Grant.....

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	16.00	17.00	18.00
01 Salaries, Wages and Fringe Benefits	1,473,064	1,694,798	1,904,877
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges Total Operating Expenses	5,149 26,874 41,942 4,654 17,317 2,750 4,171	4,458 19,078 34,532 3,017 4,210 655 6,659 72,609	5,009 31,172 38,807 3,017 3,314 655 4,000 48,696
Total Expenditure	1,575,921	1,767,407	2,039,547
Special Fund ExpenditureFederal Fund Expenditure	1,120,839 455,082 1,575,921	1,451,055 316,352 1,767,407	1,498,727 540,820 2,039,547
Special Fund Income: C90303 Public Utility Regulation Fund	1,120,839	1,451,055	1,498,727

455,082

316,352

540,820

C90G00.04 ACCOUNTING INVESTIGATIONS

PROGRAM DESCRIPTION

The Accounting Investigations Division is responsible for auditing and assessing the financial performance of public utilities in the State of Maryland. The Division provides appropriate guidance on a variety of financial issues including the development of utility revenue requirements, financial performance/earning levels, recovery of fuel costs, cost allocation standards, and customer billing. The Division also maintains annual financial reports for most utilities under the jurisdiction of the Public Service Commission.

MISSION

The mission of the Accounting Investigations Division is to provide expert accounting and ratemaking guidance to the Commission on financial and operational issues that affect public service companies and consumers. This is accomplished by assessing, monitoring, and reporting on public service companies' financial conditions, cost allocations, affiliate transactions, revenue requirements, financial reports, and books of accounts.

VISION

Public service companies under the jurisdiction of the Commission will be financially viable and provide utility services at just and reasonable rates.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Provide timely expert analysis, advice and guidance to the Commission on accounting-related matters.

Objective 1.1 Annually, 95 percent or more of accounting related bucksheets and other studies will be analyzed and processed on time.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of bucksheets and studies analyzed by Accounting				
Investigations Division	206	196	206	211
Quality: Percent of bucksheets and studies completed on time	98%	98%	98%	98%

Goal 2. Provide timely audit findings and testimony to the Commission on accounting related matters.

Objective 2.1 Annually, 95 percent or more of audits and testimony will be analyzed and processed on time.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of cases assigned to Accounting Investigations Division	33	35	40	40
Quality: Percent of cases processed on time	100%	100%	100%	100%

Goal 3. Provide timely completion of fuel rate information to the Commission on accounting related matters.

Objective 3.1 Annually, 95 percent or more of fuel adjustment filings will be processed on time.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of fuel adjustment filings assigned to Accounting				
Investigations Division	99	99	99	99
Quality: Percent of fuel adjustment filings processed on time	100%	100%	100%	100%

C90G00.04 ACCOUNTING INVESTIGATIONS

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	7.00	7.00	7.00
01 Salaries, Wages and Fringe Benefits	632,613	644,140	677,876
04 Travel	1,025		
Total Operating Expenses	1,025		
Total Expenditure	633,638	644,140	677,876
Special Fund Expenditure	633,638	644,140	677,876
Special Fund Income: C90303 Public Utility Regulation Fund	633,638	644,140	677,876

C90G00.05 COMMON CARRIER INVESTIGATIONS

PROGRAM DESCRIPTION

The Common Carrier Investigations program enforces Commission laws concerning the safety, insurance, and services provisions required to be maintained by for-hire passenger carriers; taxicab companies and drivers in Baltimore City, Baltimore County, Cumberland, and Hagerstown; and drivers of intrastate for-hire passenger vehicles with a passenger capacity of less than 16.

MISSION

The mission of the Common Carrier Investigations program is to promote safe and reliable taxicab service in Baltimore City, Baltimore County, Cumberland, and Hagerstown, and promote safe and reliable for-hire passenger carrier service throughout Maryland.

VISION

The vision of the Common Carrier Investigations Program is a taxicab and for-hire passenger carrier industry in Maryland that provides passengers with safe and authorized vehicles and drivers, with a full range of services provided at affordable rates whenever customers require service.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Ensure that taxicabs and passenger-for-hire carriers engage in safe practices.

Objective 1.1 Annually maintain a zero fatality rate from accidents attributable to vehicle safety violations by taxicabs and passenger-for-hire vehicles.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of taxicabs regulated	1,405	1,398 ¹	1,482	1,482
Number of passenger-for-hire vehicles regulated with a passenger				
capacity of less than 16	3,058	3,389	3,000	3,000
Number of passenger-for-hire vehicles regulated with a passenger				
capacity of 16 or more	2,096	2,033	2,000	2,000
Output: Safety inspections of taxicabs by Commission inspectors	1,832	- 1,777	1,482	1,482
Number of safety inspections of taxicabs at authorized Maryland				
inspection stations	1,612	1,632	1,482	1,482
Number of safety inspections of passenger-for-hire vehicles by				
Commission inspectors	6,211	5,803	7,000	7,000
Number of safety inspections of passenger-for-hire vehicles at				
authorized Maryland inspection stations	3,280	4,030	3,000	3,000
Quality: Ratio of total number of safety inspections to total number of				
reported vehicles in service at the end of the fiscal year	1.97:1	1.94:1	2.00:1	2.00:1
Outcome: Reported fatalities from accidents attributable to vehicle				
safety violations by taxicabs and passenger-for hire vehicles	0	0	0	0

¹ The number of regulated taxicabs decreased by seven in fiscal year 2014 when seven permits in Hagerstown were revoked by the Commission.

C90G00.05 COMMON CARRIER INVESTIGATIONS (Continued)

Goal 2. Ensure that taxicabs and passenger-for-hire carriers provide reliable service.

Objective 2.1 Annually maintain an out-of-service rate no higher than three percent for taxicabs and passenger-for-hire vehicles that are inspected by the Commission.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of taxicabs inspected by Commission inspectors				
placed out of service	20	86	44	44
Number of passenger-for-hire vehicles inspected by Commission				
inspectors placed out of service	80	94	75	75
Outcome: Percent of taxicabs inspected by Commission inspectors				
placed out of service	1.1%	4.8%	3.0%	3.0%
Percent of passenger-for-hire vehicles inspected by Commission				
inspectors placed out of service	1.3%	1.6%	1.1%	1.1%

Objective 2.2 Annually ensure that all licensed for-hire drivers meet Commission standards for licensing.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of taxicab drivers licensed	1,911	1,895	1,900	1,900
Number of passenger-for-hire drivers licensed	6,740	7,320	6,600	6,600
Output: Number of taxicab drivers licenses suspended or revoked	102	69	95	95
Passenger-for-hire drivers licenses suspended or revoked	177	146	165	165
Quality: Percent of taxi drivers licenses suspended or revoked	5.3%	3.6%	5.0%	5.0%
Percent of passenger-for-hire drivers licenses suspended or revoked	2.6%	2.0%	2.5%	2.5%

Goal 3. Ensure that all the Division's actions are completed by established deadlines.

Objective 3.1 Annually resolve or refer to the Hearing Examiner Division 80 percent of all complaints from customers, other competing companies, other government agencies, and Transportation Division staff within 60 days.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of taxicab complaints received	255	251	250	250
Number of passenger-for-hire complaints received	105	108	110	110
Quality: Percent of passenger-for-hire carrier complaints resolved or				
referred to the Hearing Examiner Division within 60 days	75%	62%¹	80%	80%
Percent of taxicab complaints resolved or referred to the Hearing				
Examiner Division within 60 days	83%	80%	80%	80%

¹ The percentage of passenger for-hire complaints resolved or referred to the Hearing Examiner within 60 days decreased due to a field investigator being out on sick leave and subsequently retiring. During the time the field investigator was on sick leave, the Hearing Examiner Division postponed his hearings. In addition, approximately 15 percent of the complaints are for illegal carriers. These complaints are kept open until the carrier is authorized to operate or provides proof that they are not operating for-hire.

C90G00.05 COMMON CARRIER INVESTIGATIONS

Appropriation	Statement:
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	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	18.00	18.00	18.00
Number of Contractual Positions	2.08	3.00	3.00
01 Salaries, Wages and Fringe Benefits	1,296,760	1,289,758	1,358,807
02 Technical and Special Fees	99,238	134,696	123,813
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials	9,045 1,023 69,681 4,520 1,676	3,986 659 38,989 5,339 1,398	5,617 659 35,709 4,623 1,375
13 Fixed Charges Total Operating Expenses	1,050	50,371	47,983
Total Expenditure	1,482,993	1,474,825	1,530,603
Special Fund Expenditure	1,482,993	1,474,825	1,530,603
Special Fund Income: C90301 For-Hire Driving Services Enforcement Fund	145,097	151,558	140,039
C90303 Public Utility Regulation Fund	1,337,896	1,323,267	1,390,564
Total	1,482,993	1,474,825	1,530,603

C90G00.06 WASHINGTON METROPOLITAN AREA TRANSIT COMMISSION

Program Description:

Pursuant to Sections 10-201 through 10-206 of the Transportation Article, Maryland entered into a compact with Virginia and the District of Columbia to create the Washington Metropolitan Area Transit Commission to regulate and improve mass transportation within the Washington metropolitan area. The metropolitan district includes Montogomery and Prince Georges' counties in Maryland, the District of Columbia and the counties of Arlington and Fairfax in Virginia. The expenses of the Transit Commission are borne by the three signatories in proportion to their population within the metropolitan district.

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	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	240,476	375,227	382,141
Total Operating Expenses	240,476	375,227	382,141
Total Expenditure	240,476	375,227	382,141
Special Fund Expenditure	240,476	375,227	382,141
Special Fund Income: C90303 Public Utility Regulation Fund	240,476	375,227	382,141

C90G00.07 ELECTRICITY DIVISION

PROGRAM DESCRIPTION

The Electricity Division participates in rate and merger cases before the Public Service Commission. The Division conducts economic analyses of market structure and competition, energy choice implementation and ratemaking, in addition to statistical, economic, and financial studies. The Division makes evidentiary presentations regarding electric and gas customer choice and utility merger policy, rate design, class and jurisdictional cost of service allocations, cost of capital, and other issues related to regulatory economics.

MISSION

The mission of the Electricity Division is to provide quality and timely support to the Commission and its various divisions on issues related to competitive energy choice, economics, ratemaking and utility finance. The Division accomplishes this by conducting issue analysis, facilitating settlement and work group processes, educating consumers, producing filed comments and evidentiary testimony, and serving as an expert witness before the Commission.

VISION

To provide quality support on customer choice, economic, rate making, and utility finance issues to the Commission.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Provide quality and timely economic research and restructuring support to the Commission.

Objective 1.1 No less than 95 percent of bucksheets will be forwarded to the Commission without substantive revisions required by the Office of the Executive Director.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Bucksheet comments sent to the Commission	62	79	80	80
Quality: Percent of bucksheet comments requiring no revisions	95%	95%	95%	95%

Goal 2. Educate consumers and energy professionals about energy regulation and competitive energy choice services in Maryland.

Objective 2.1 Annually respond to 85 percent of consumer information requests or complaints directed or referred to the Division within three working days.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Information requests and complaints	179	176	200	200
Quality: Percent of information requests and complaints answered				
within three days	99%	99%	99%	99%

C90G00.07 ELECTRICITY DIVISION

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	5.00	5.00	5.00
01 Salaries, Wages and Fringe Benefits	374,632 2,166	454,264	513,062
09 Supplies and Materials	104	4.005	163
13 Fixed Charges	6,628	4,235	4,965
Total Operating Expenses	8,898	4,235	5,128
Total Expenditure	383,530	458,499	518,190
Special Fund Expenditure	383,530	458,499	518,190
Special Fund Income: C90303 Public Utility Regulation Fund	383,530	458,499	518,190

C90G00.08 HEARING EXAMINER DIVISION

PROGRAM DESCRIPTION

The Hearing Examiner Division (HED) conducts formal administrative and Alternate Dispute Resolution (ADR) proceedings on all matters delegated by the Commission. The proceedings include rate cases and other proceedings regarding natural gas, electric, telephone, water and sewer companies; applications to construct electric generating stations and transmission lines; hearings for public comment on wind generator construction; and Commission investigations, permit applications, complaints, and requests for assessments of civil penalties regarding common carrier vehicles. Hearing Examiners and the License Hearing Officer issue Proposed Orders in delegated proceedings, which become final Orders of the Commission unless appealed to the Commission within 30 days after filing, or unless the Commission takes action on its own motion.

MISSION

The Hearing Examiner Division's mission is to provide prompt, equitable and cost-effective quasi-judicial and quasi-legislative information-gathering and decision-making services on all matters delegated to it by the Public Service Commission. The Division accomplishes this through a broad array of procedures, including both hearings and Alternative Dispute Resolution processes, in order to maximize the services provided to the public and minimize the expenditures of time and money by all participants.

VISION

The Hearing Examiner Division's vision is that all decisions issued by the Division will be comprehensive, supported by the record, and consistent with the Public Utilities Article, *Annotated Code of Maryland*.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Conduct open and fair proceedings and render decisions that are in accordance with law and supported by record.

Objective 1.1 No more than five percent of Hearing Examiner decisions will be reversed or remanded annually upon review by the Commission.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of cases delegated to HED	257	257	275	280
Number of decisions rendered	257	256	275	280
Quality: Decisions remanded for further proceedings	0.01%	3.10%	1.50%	1.00%
Percent of decisions reversed by the Commission	0.01%	1.90%	0.80%	0.40%

Goal 2. Render timely decisions for utility cases.

Objective 2.1 Annually 80 percent of contested case decisions (not including transportation matters) will be issued within sixty days of close of record.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of cases (non-transportation) delegated to HED	33	29	32	36
Number of decisions rendered	33	35	38	40
Quality: Percent of decisions (non-transportation) issued within 60				
days of close of record	85%	91%	91%	92%

Goal 3. Render expeditious decisions in transportation cases

Objective 3.1 Annually 90 percent of transportation case decisions will be issued within 30 days of close of record.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of non-taxicab transportation decisions	143	166	170	180
Number of taxicab decisions	81	55	60	65
Quality: Percent of non-taxicab transportation decisions issued within				
30 days of the close of record	96%	96%	96%	96%
Percent of taxicab decisions filed within 30 days of the close of record	98%	100%	98%	98%

C90G00.08 HEARING EXAMINER DIVISION

Appropriation Statement:	2014	2015	2016
	Actual	Appropriation	Allowance
Number of Authorized Positions	7.00	7.00	7.00
01 Salaries, Wages and Fringe Benefits	650,687	759,679	827,124
03 Communication	1 709 269	2,059 223	1,278 243
Total Operating Expenses	979	2,282	1,521
Total Expenditure	651,666	761,961	828,645
Special Fund Expenditure	651,666	761,961	828,645

Special Fund Income:			
C90303 Public Utility Regulation Fund	651,666	761,961	828,645

C90G00.09 STAFF COUNSEL

PROGRAM DESCRIPTION

The Staff Counsel Division provides legal representation for staff witnesses in all proceedings before the Public Service Commission; coordinates the presentation and preparation of testimony; advises staff on legal issues; and prepares briefs, memoranda of law, and pleadings. Staff attorneys are the final reviewer and adviser on legal issues for every staff analysis regarding petitions reviewed by the Commission during its weekly Administrative Meeting. They manage the preparation and promulgation of regulations, after seeking advice from interested parties.

MISSION

The mission of the Staff Counsel program is to provide quality and timely legal representation to the technical staff of the Commission. The program accomplishes this by directing and coordinating staff positions on all matters that are pending before the Commission.

VISION

The Staff Counsel program vision is to provide legal representation that is complete, comprehensive, and supported by current law.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Provide quality legal representation to the Commission's technical staff.

Objective 1.1 Annually, 100 percent of the program's bucksheet submissions are adopted by the Executive Director without any need of substantive correction.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of reviews, cases, rules, workgroups and reports	1,047	1,164	1,250	1,300
Output: Number of items adopted by Executive Director without				
substantive correction	1,047	1,164	1,250	1,300
Quality: Percent of items adopted by Executive Director without				
substantive correction	100%	100%	100%	100%

C90G00.09 STAFF COUNSEL

Appropriation Statement:			
TF-SF	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	8.50	8.50	8.50
01 Salaries, Wages and Fringe Benefits	874,072	949,050	997,929
03 Communication	125 5,853 548	1,137 363	3,049 418
Total Operating Expenses	6,526	1,500	3,467
Total Expenditure	880,598	950,550	1,001,396

 04 Travel
 5,853
 1,137
 3,049

 13 Fixed Charges
 548
 363
 418

 Total Operating Expenses
 6,526
 1,500
 3,467

 Total Expenditure
 880,598
 950,550
 1,001,396

 Special Fund Expenditure
 880,598
 950,550
 1,001,396

 Special Fund Income:

 C90303 Public Utility Regulation Fund
 880,598
 950,550
 1,001,396

C90G00.10 ENERGY ANALYSIS AND PLANNING DIVISION

PROGRAM DESCRIPTION

The Energy Analysis and Planning Division provides analysis of the short-term and long-term energy resources available to the State of Maryland. The Division reviews applications for the construction of small and emergency generator facilities (CPCN exemptions). The Division manages and monitors the State's renewable portfolio standards program, the licensing of electric and natural gas suppliers and brokers, various purchased power contracts (such as those resulting from the Standard Offer Service electricity procurements), and emissions disclosure activities. The Division also works with electric companies to develop cost effective energy efficiency, conservation, demand reduction, and other related programs. The Division provides testimony in formal proceedings before the Commission and assists the Staff Counsel Division in conducting cross-examination of witnesses and preparing legal briefs. The Division monitors electricity issues in national and regional forums such as the Federal Energy Regulatory Commission (FERC) and PJM Interconnection (the regional electric grid operator) and environmental matters affecting generating plants promulgated by U.S. Environmental Protection Agency, and provides the Commission with summary reports from these forums.

MISSION

The mission of the Energy Analysis and Planning Division is to provide comprehensive and timely recommendations to the Commission and its various divisions on the electric industry, energy markets, electric service reliability, and the State's EmPower Maryland targeted 15 percent reduction in energy consumption and peak demand per capita by 2015. This is accomplished by reviewing electric and natural gas license applications and utility filings; monitoring electric, gas and renewable resource suppliers; participating in PJM and FERC stakeholder activities; developing an annual Ten-Year Plan; preparing the annual Renewable Energy Portfolio Standard Report and the annual EmPower Maryland Energy Efficiency Act Standard Report; and monitoring utility energy efficiency, conservation, demand reduction and related programs.

VISION

Our vision is a State in which the consumers have access to affordable, safe, clean, and reliable forms of energy.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Provide the Commission with comprehensive and timely statutory reports including: the annual *Ten-Year Plan of Electric Companies in Maryland, the annual Renewable Energy Portfolio Standard Report,* and the annual *EmPower Maryland Energy Efficiency Act Standard Report (EmPower Report)* (in coordination with the Maryland Energy Administration).

Objective 1.1 Annually there will be no more than two revisions required in the draft versions of these reports.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Ten-Year Plan of Electric Companies in Maryland				
submitted by November 1 to the Commission	Yes	Yes	Yes	N/A
EmPower Maryland Energy Efficiency Act Standard Report				
submitted by February 1 to the Commission	Yes	Yes	N/A	N/A
Renewable Energy Portfolio Standard Report				
submitted by January 1 to the Commission	Yes	Yes	Yes	N/A
Quality: Number of substantive revisions made by the Executive Dire	ector:			
Ten-Year Plan of Electric Companies in Maryland	1	1	1	1
EmPower Maryland Energy Efficiency Act Standard Report	1	1	1	1
Renewable Energy Portfolio Standard Report	1	1	1	1

C90G00.10 ENERGY ANALYSIS AND PLANNING DIVISION

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	9.00	7.00	7.00
01 Salaries, Wages and Fringe Benefits	677,375	861,759	729,436
03 Communication	68 1,296	250 150	581 150
Total Operating Expenses	1,364	400	731
Total Expenditure	678,739	862,159	730,167
Special Fund Expenditure	678,739	862,159	730,167
Special Fund Income: C90303 Public Utility Regulation Fund	678,739	862,159	730,167

OFFICE OF THE PEOPLE'S COUNSEL

C91H00.01 GENERAL ADMINISTRATION

PROGRAM DESCRIPTION

The Office of the People's Counsel (OPC) is an independent State agency that represents Maryland's residential consumers of electricity, natural gas, telephone and private water services. The OPC litigates on behalf of consumers and their interests in regulatory and court proceedings, helps resolve problems with utility services and locates financial assistance for ratepayers who have difficulty paying their bills. OPC advocates on both State and Federal levels for legislation that provides protection for residential ratepayers. In addition to monitoring the changes in competitive energy markets in the areas of gas, electricity and telephone services, the OPC also serves as a resource to the community by providing education, referrals and training.

MISSION

The OPC strives to provide effective and zealous representation for Maryland's residential utility ratepayers. In addition, it is our mission to identify systemic issues that impact ratepayers and pursue solutions that will preserve the safety and reliability of consumer utility service, while advocating for the lowest possible costs to utility consumers. Finally, OPC is committed to educating residential consumers on issues pertinent to their utility service and changes in the energy markets.

VISION

A State in which all residential utility customers have equal access to advocacy, education and resources concerning their utility service, regardless of income.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To advocate for safe, reliable and fairly priced utility service for residential consumers of energy, telecommunications and other regulated utility services.

Objective 1.1 To advocate yearly through litigation on behalf of residential ratepayers before the Federal Communications Commission (FCC), Federal Energy Regulatory Commission (FERC), the Maryland Public Service Commission (PSC) and Maryland State circuit and appellate courts.

	2013	2014	2015 ¹	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Federal cases in which OPC has participated ²	11	18	20	20
PSC cases in which OPC has participated	131	135	135	135
Appellate cases in which OPC participated ³	13	17	17	17
Outcome: Favorable ⁴ Federal decisions	3	4 ⁵	4	4
Favorable decisions by PSC	94	107^{5}	100	100
Favorable decisions by appellate courts	3	3^6	3	3
Amount saved for customers in <u>major</u> cases (millions) ⁷	\$167	\$171 ⁷	\$170	\$170

¹It is difficult to estimate the number of cases overall or the number with favorable decisions, given potential market changes that may affect the types of cases that will be brought. Shifts in the makeup of regulatory bodies influence the overall success rate.

²OPC appears in cases before FERC and participates in cases before the FCC through leadership in the National Association of State Consumer Advocates.

³Includes cases in Federal and State circuit or appellate courts.

⁴The cases are complex procedurally and substantively and include docketed proceedings or "official filings" by utilities or others filed with the PSC. Most cases contain multiple issues. OPC classifies cases as "<u>favorable</u>" where the disposition provides a benefit or protection for OPC clients. Not all cases have been decided by the administrative agencies or courts as cases span multi-year periods. Over 9,000 items were filed at the PSC in 2014 and reviewed first by OPC to determine whether residential interests were affected; this measure reflects only those matters in which OPC made a filing or an appearance. A filing includes briefs, motions, comments, affidavits, written testimony or letter. The "favorable decision" rate reflects the impact of pending decisions before the regulatory bodies. OPC cannot count an item as favorable or unfavorable unless it first receives a decision.

⁵Reflects a number of pending cases and decisions.

⁶Reflects most decisions pending. Appeals may be in briefing stage or awaiting order.

⁷Not all cases involve dollars at risk. Many cases involve pure policy decisions. The 2013 amount is an estimate. In 2014, savings are calculated for all litigated cases involving rates.

OFFICE OF THE PEOPLE'S COUNSEL

C91H00.01 GENERAL ADMINISTRATION (Continued)

Objective 1.2 To advocate yearly for safe, reliable and fairly priced utility service for residential consumers of energy, telecommunications and other regulated utility services in other non-litigated forums.⁸

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Regulatory matters in which OPC has participated ⁹	20	16	16	16
Outcome: Favorable resolution in regulatory matters	14	13	13	13

Objective 1.3 By fiscal year 2015, increase the number of successful resolutions or referrals.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Calls to OPC for assistance or information 10	1,079	909	900	900
Outcome: Calls for assistance or information successfully resolved ¹¹	420	368	400	400
Referrals to alternative resources ¹² after OPC review	304	289	300	300
Calls referred to PSC, other regulatory agencies for complaint	277	197	200	200

Goal 2. To educate residential ratepayers about issues impacting their utility service.

Objective 2.1 Annually increase community outreach with residential ratepayers to provide consumer education on current utility events and energy assistance benefits. Increase community outreach through mailings and internet web site contacts, consistent with budgetary efficiency.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Community appearances for outreach and education	84	52	60	60
Outreach through publications	4,313	7,017	7,000	7,000
Outreach through website visitors	118,518	206,998	207,000	210,000

⁸These regulatory matters include hearings and workgroups geared toward developing a regulatory solution to utility issues in dispute through the enactment or amendment of regulations or through collaborative workgroups and meetings, which may result in an administrative order or a change in policy.

⁹Combines all previous categories (State and federal).

¹⁰OPC receives consumer calls requesting speakers and referrals, help with high bills or threatened termination of service and for other utility-related inquiries.

¹¹Success can mean one or a combination of these factors: complaint resolved, termination avoided, consumer returned to service, credit given, resources obtained, service problem fixed. The list is not all inclusive as consumers' problems can be quite varied. Personnel challenges, days lost to mandatory closings and availability of bill assistance resources affected the number of complaints and terminations resolved successfully in fiscal year 2014. However, the data for 2014 reflects a success rate of 91 percent for complaints handled by OPC.

¹²Staff reviews the situation and directs the individual to specific agencies with funds to assist low income ratepayers who are having difficulty paying utility bills. This category does not include referrals to the PSC or other regulatory agencies.

OFFICE OF THE PEOPLE'S COUNSEL

C91H00.01 GENERAL ADMINISTRATION

Appropriation Statem	ent:
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	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	19.00	19.00	19.00
01 Salaries, Wages and Fringe Benefits	1,951,214	2,143,531	2,228,903
02 Technical and Special Fees	1,417,408	1,435,951	1,466,737
03 Communication 04 Travel	31,340 13,296 10,515 43,149 53,279	29,787 12,000 11,000 51,101 55,000 5,000 145,208	32,210 12,000 11,000 58,324 55,000 5,000 150,851
Total Operating Expenses	288,317	309,096	324,385
Total Expenditure	3,656,939	3,888,578	4,020,025
Special Fund Expenditure	3,656,939	3,888,578	4,020,025
Special Fund Income: C91301 Public Utility Regulation Fund	3,656,939	3,888,578	4,020,025

SUBSEQUENT INJURY FUND

C94I00.01 GENERAL ADMINISTRATION

PROGRAM DESCRIPTION

The Subsequent Injury Fund reviews and investigates workers' compensation claims that involve pre-existing health conditions that substantially increase the disability of injured workers. The liability of employers' insurers is limited to compensation for the damages caused by the current injury, and the Subsequent Injury Fund incurs all additional liability from the combined effects of all injuries and/or conditions. The Fund derives its income from assessments of insurance companies on awards of compensation for permanent disability.

MISSION

To provide workers' compensation benefits to disabled workers who have combined effects from a pre-existing disability and an accidental work-related injury.

VISION

A State which has removed the disincentive to hire disabled workers due to employers' concerns of potentially larger workers' compensation claims.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

- **Goal 1.** To efficiently defend the Fund's resources against inappropriate use, and to provide monetary benefits to qualified disabled workers injured on the job in accordance with awards passed by the Workers' Compensation Commission.
 - **Objective 1.1** All new cases will be promptly reviewed and prepared for legal defense.
 - **Objective 1.2** All ordered claimant payments will begin on time, and periodic payments will follow a standard bi-weekly schedule.
- Goal 2. To maintain the adequacy and integrity of the Fund balance.

Objective 2.1 To ensure that adequate funds are available from which to pay claims, the ratio of total Fund expenditures to total collections will remain less than 1:1.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of benefit payments made	26,435	27,127	25,000	25,000
Number of cases resolved	1,135	1,042	1,000	1,000
Dollar amount of assessments collected (\$)	28,146,936	26,592,847	27,000,000	27,000,000
Interest on fund balance (\$)	694,928	<u>831,900</u>	875,000	900,000
Total collections (\$)	28,841,864	27,424,747	27,875,000	27,900,000
Benefits paid (\$)	23,905,002	25,077,393	25,000,000	25,000,000
Agency operating expenditures (\$)	2,052,404	$2,117,979^{1}$	2,195,126	2,293,795
Total expenditures (\$)	25,957,406	27,195,372	27,195,126	27,293,795
Quality: Ratio of total Fund expenditures to total collections				
for the year	0.900:1	0.992:1	0.976:1	0.978:1

¹ Includes fiscal year 2014 encumbrances.

SUBSEQUENT INJURY FUND

C94I00.01 GENERAL ADMINISTRATION

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	17.00	17.00	17.00
01 Salaries, Wages and Fringe Benefits	1,674,300	1,781,093	1,883,012
02 Technical and Special Fees	162,155	167,000	167,000
03 Communication. 04 Travel	34,394 29,407 62,749 17,916 9,336 1,279 12,000 113,763 680	35,630 23,945 45,605 12,550 2,500 12,000 114,293 510	34,802 23,945 48,776 9,500 12,000 114,250 510
Total Operating Expenses	281,524	247,033	243,783
Total Expenditure	2,117,979	2,195,126	2,293,795
Special Fund Expenditure	2,117,979	2,195,126	2,293,795
Special Fund Income: C94301 Subsequent Injury Fund	2,117,979	2,195,126	2,293,795

UNINSURED EMPLOYERS' FUND

C96J00.01 GENERAL ADMINISTRATION

PROGRAM DESCRIPTION

The Uninsured Employers' Fund (UEF) reviews and investigates claims filed by employees or, in the case of death, by their dependents. If the employer does not pay what is due the claimant, the Fund will directly pay the compensation benefits and medical expenses, and attempt to recover all benefits paid plus certain assessments from the uninsured employer. The cost of administering the Uninsured Employers' Fund and providing benefits to the claimants is wholly specially funded, principally derived from assessments placed upon awards of compensation per Labor and Employment Article, Sections 9-1005 through 9-1007.

MISSION

To promptly pay awards ordered by the Workers' Compensation Commission in favor of injured workers against non-insured employers who default on payments, and to maintain an adequate fund balance from which to pay claims through the collection of applicable fines, assessments, and benefit recoveries.

VISION

A State that ensures that all injured workers awarded benefits by the Workers' Compensation Commission are promptly and correctly paid.

KEY GOALS AND OBJECTIVES

- Goal 1. To efficiently investigate and defend all designated non-insured cases.

 Objective 1.1 All new cases will be promptly reviewed, investigated, and prepared for legal defense.
- Goal 2. To monitor awards and follow established procedures to ensure prompt payment to claimants and health care providers.

 Objective 2.1 By the use of active case monitoring, the agency will promptly initiate the appropriate benefit payments for each case following the determination of the Fund's legal obligation.
- **Goal 3.** To track and collect fines, assessments, and awards benefits paid by the Fund, and to maintain the adequacy and integrity of the Fund balance.
 - Objective 3.1 The agency seeks to maximize its collections from non-insured employers utilizing all legal processes including, as a last resort, Central Collections.
 - Objective 3.2 To ensure that adequate funds are available from which to pay claims, the ratio of total Fund expenditures to total collections will remain less than 1:1. (Maryland law permits increasing the one percent permanency award assessment rate if required. Funds from this source are reliable as the payers are primarily insurance companies.)

UNINSURED EMPLOYERS' FUND

C96J00.01 GENERAL ADMINISTRATION (Continued)

PERFORMANCE MEASURES

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: New cases	505	530	560	610
Output: Investigations	780	700	750	750
Number of cases resolved ¹	366	480	400	450
Number of benefit payments made	3,630	3,414	3,701	3,800
Value of compensation and medical payments made ²	\$7,714,337	\$7,209,657	\$7,900,000	\$7,560,600
Agency operating expenditures	1,159,121	1,268,351	1,524,460	1,546,090
Total expenditures	\$8,873,458	\$8,478,008	\$9,424,460	\$9,106,690
Assessments on permanency awards (two percent)	\$8,223,078	\$8,218,081	\$8,700,000	\$8,290,500
Non-certification penalty	600	1,149	3,000	1,500
Fines and penalty assessments for being uninsured	68,401	161,618	70,000	140,000
Interest on fund balance	93,866	115,016	94,000	104,000
Recovery of benefits	272,898	587,497	250,000	250,000
Central Collections Unit collections	<u>180,647</u>	91,304	160,000	<u>95,000</u>
Total collections	\$8,839,490	\$9,174,665	\$9,277,000	\$8,881,000
Quality: Ratio of total expenditures to collections for the year	1.00:1	0.92:1	1.02:1	1.03:1

¹ Case count does not include Bethlehem Steel cases. As of June 30, 2013, Bethlehem Steel had 29 open cases with a reserve of approximately five million dollars.

² Includes compensation to Bethlehem Steel claimants following exhaustion of payments under their self-insurance bond. After reviewing the Injured Workers Insurance Fund (IWIF) reserves on remaining Bethlehem Steel claims and the UEF fund balance, the UEF board determined that the fund balance was not adequate to meet anticipated losses. Thus the assessment rate on awards was increased back up to two percent from one percent in July 2009.

C96J00.01 GENERAL ADMINISTRATION

- pp. op. mon Sandanon	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	14.00	14.00	14.00
01 Salaries, Wages and Fringe Benefits	915,001	1,226,626	1,239,118
02 Technical and Special Fees	5,629	10,000	6,500
03 Communication 04 Travel	36,608 5,200 191,421 12,276 44,762 753	20,400 14,000 127,242 11,156 14,700 2,100 1,600 96,636	46,273 11,500 111,666 15,700 31,500
Total Operating Expenses	347,721	287,834	300,472
Total Expenditure	1,268,351	1,524,460	1,546,090
Special Fund Expenditure	1,268,351	1,524,460	1,546,090
Special Fund Income: C96301 Uninsured Employers' Fund	1,268,351	1,524,460	1,546,090

WORKERS' COMPENSATION COMMISSION

C98F00.01 GENERAL ADMINISTRATION

PROGRAM DESCRIPTION

The Workers' Compensation Commission receives, processes, and adjudicates claims for injured employees, and refers those claimants who need rehabilitation to the appropriate vocational rehabilitation service providers. Pursuant to a shared agreement, the Commission provides data processing support to the Subsequent Injury Fund and the Uninsured Employers' Fund. All expenditures of the Workers' Compensation Commission and the Department of Labor, Licensing, and Regulation's Occupational Health and Safety Program are recovered from insurance companies and self-insurers through an annual maintenance assessment.

MISSION

The Maryland Workers' Compensation Commission seeks to secure the equitable and timely administration of the provisions of the Maryland Workers' Compensation Law on behalf of its customers, the injured workers and their employers, by providing an efficient and effective forum for the resolution of individual claims.

VISION

The Maryland Workers' Compensation Commission envisions a State wherein injured workers and employers are empowered to create an equitable partnership to facilitate prompt and fair resolution of workers' compensation matters.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Improve the effectiveness and timely delivery of services provided to customers of the Workers' Compensation Commission.

Objective 1.1 Maintain setting 90 percent or more of all non-permanency hearings within 60 days of the date when issues are filed.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of non-permanency hearings set	22,880	23,198	23,200	23,200
Quality: Percent of non-permanency hearings set within 60 days	83% ¹	93%	93%	93%

Objective 1.2 Maintain a conformance rate of at least 95 percent for the issuance of Commission Orders within 30 days after the conclusion of a hearing.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of Commission Orders issued	17,875	16,899	16,900	16,900
Quality: Percent of Orders issued within 30 days of hearing	99%	99%	99%	99%

Objective 1.3 In fiscal year 2015, maintain an average of no more than 10 days between the hearing date and the first award issued by the Commission.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of awards ordered post-hearing	17,752	16,797	16,900	16,900
Output: Avg. number of days between hearing date and award issued	8	8	8	8
	2013	2014	2015	2016
Other Performance Measures	Actual	Actual	Estimated	Estimated
Input: Employee claims filed	23,241	24,113	24,200	24,200
Employer's first report of injury filed	106,715	110,783	110,800	110,800
Output: Hearings set during period	42,847	43,382	43,400	43,400
Outcome: Compromise agreements processed	5,888	6,343	6,350	6,350
Cases appealed to courts	2,016	2,018	2,020	2,020

¹ During fiscal year 2013, the scheduling for a number of non-permanency hearings was delayed due to closures as a result of Hurricane Sandy. The fiscal year 2014 figures represent typical scheduling.

C98F00.01 GENERAL ADMINISTRATION

TOTAL PAYROLLS AND ASSESSMENT RATES

Fiscal Year	Total Payroll	Estimated Total Expenses	Estimated Cost of Safety Inspection	Assessment Per One Thousand Dollars Of Payroll
2010 2011 2012 2013	\$108,195,546,586 \$112,656,771,036 \$110,175,781,742 \$113,830,536,789	\$22,440,617 \$24,428,360 \$25,059,646 \$24,923,537	\$10,177,248 \$9,985,427 \$11,319,662 \$11,660,527	0.207 0.217 0.227 0.219
2013	\$113,830,336,789	\$24,923,337 \$25,684,112	\$11,000,327 \$12,157,148	0.219

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	121.00	121.00	121.00
Number of Contractual Positions	6.56	11.25	11.25
01 Salaries, Wages and Fringe Benefits	9,279,582	10,455,895	10,885,748
02 Technical and Special Fees	534,254	473,714	511,908
03 Communication 04 Travel	430,482 187,831 11,822 80,961 499,521 160,367 94,378 57,001 52,387 1,653,540 12,404 3,240,694	513,708 95,231 9,214 77,462 992,759 126,468 52,387 1,717,889	469,446 94,918 10,467 80,312 580,855 142,434 52,387 1,704,980
Total Expenditure	13,054,530	14,514,727	14,533,455
Special Fund Expenditure	13,054,530	14,514,727	14,533,455
Special Fund Income: C98330 Self-Insurer Assessment	-49,733 32,094 31,075 13,041,094	154,000 40,000 43,000 14,277,727	154,000 40,000 30,600 14,308,855
Total	13,054,530	14,514,727	14,533,455

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
c00a00 Judiciary							
c00a0001 Court of Appeals							
chf judge court of appeals	1.00	188,049	1.00	190,600	1.00	195,433	
judge court of appeals	6.00	987,573	6.00	1,029,600	6.00	1,058,598	
judiciary employee exempt	66.00	4,091,254	26.00	1,534,613	26.00	1,579,746	
law clerk	.00	0	.00	0	5.00	239,080	New
state reporter judiciary	1.00	42,422	.00	0	.00	0	
judiciary employee non-exempt	12.00	595,009	8.00	380,023	8.00	389,256	
judiciary employee hourly	.00	0	.00	0	.00	0	
TOTAL c00a0001*	86.00	5,904,307	41.00	3,134,836	46.00	3,462,113	
c00a0002 Court of Special Appeals	ì						
chf judge ct of spec appeals	1.00	157,108	1.00	161,800	1.00	166,633	
judge court of special appeals	14.00	1,821,949	14.00	2,223,200	14.00	2,290,862	
judiciary employee exempt	61.50	3,304,848	62.50	3,920,318	71.50	4,624,081	
law clerk	.00	0	.00	0	4.00	191,264	
judiciary employee non-exempt	11.00	499,506	11.00	527,256	16.00	728,691	New
judiciary employee hourly	.00	0	.00	0	.00	0	
TOTAL c00a0002*	87.50	5,783,411	88.50	6,832,574	106.50	8,001,531	
c00a0003 Circuit Court Judges							
judge circuit ct	162.00	22,118,405	162.00	24,235,200	172.00	26,243,591	New
judiciary employee exempt	231.00	11,700,838	231.00	15,016,298	231.00	15,638,925	
law clerk	.00	0	.00	0	12.00	552,048	New
judiciary employee hourly	.00	0	.00	0	.00	0	
TOTAL c00a0003*	393.00	33,819,243	393.00	39,251,498	415.00	42,434,564	
c00a0004 District Court							
chf judge dist court of md	1.00	154,108	1.00	158,800	1.00	163,633	
judge district court	115.00	13,790,482	115.00	15,697,500	117.00	16,535,961	New
judiciary employee exempt	319.00	19,653,427	332.00	20,223,051	401.00	24,428,343	New
judiciary employee exempt	.00	0	18.00	814,329	18.00	1,219,279	
judiciary employee non-exempt	976.50	35,945,269	976.50	40,876,403	997.50	42,593,268	New
judiciary employee hourly	.00	0	.00	0	.00	0	
judiciary summer worker hourly	.00	0	.00	0	.00	0	
TOTAL c00a0004*	1,411.50	69,543,286	1,442.50	77,770,083	1,534.50	84,940,484	
c00a0006 Administrative Office of	the Courts						
judiciary employee exempt	65.00	4,633,485	122.50	9,498,216	139.50	10,687,290	New
judiciary employee exempt	.00	0	2.00	317,628	2.00	278,689	
judiciary employee non-exempt	62.75	2,548,764	93.75	4,313,653	103.75	4,811,146	New
judiciary employee hourly	.00	0	.00	0	.00	0	
TOTAL c00a0006*	127.75	7,182,249	218.25	14,129,497	245.25	15,777,125	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbo
c00a0007 Court Related Agencie	s						
judiciary employee exempt	13.75	1,055,147	7.75	722,506	8.75	848,805	New
judiciary employee non-exemp	t 8.00	313,323	6.00	290,976	7.00	332,174	New
judiciary employee hourly	.00	0	.00	0	.00	0	
TOTAL c00a0007*	21.75	1,368,470	13.75	1,013,482	15.75	1,180,979	
000a0008 State Law Library							
judiciary employee exempt	9.00	641,123	9.00	683,172	11.40	824,330	New
judiciary employee non-exemp	t 4.00	181,019	4.00	192,436	5.60	242,614	New
TOTAL c00a0008*	13.00	822,142	13.00	875,608	17.00	1,066,944	
00a0009 Judicial Information	Systems						
judiciary employee exempt	91.50	6,068,742	84.00	7,026,049	88.00	7,541,545	New
judiciary employee non-exemp	t 34.00	1,534,858	38.00	1,918,478	42.00	2,139,829	New
judiciary employee hourly	.00	0	.00	0	.00	0	
TOTAL c00a0009*	125.50	7,603,600	122.00	8,944,527	130.00	9,681,374	
00a0010 Clerks of the Circuit	Court						
judiciary clerk of court iv	5.00	491,152	5.00	502,350	5.00	572,500	
judiciary clerk of court iii	6.00	578,910	6.00	592,110	6.00	676,500	
judiciary clerk of court ii	6.00	572,029	6.00	585,072	6.00	669,600	
judiciary clerk of court i	7.00	644,573	7.00	661,164	7.00	760,200	
judiciary employee exempt	72.00	4,837,383	82.00	5,603,802	83.00	5,809,568	New
judiciary employee exempt	.00	0	10.00	246,170	10.00	696,730	
judiciary employee non-exemp	-	45,010,908	1,284.50	51,993,986	1,338.50	55,055,637	New
obs-cir ct emp intermittent	.00	0	.00	0	.00	0	
judiciary summer worker hour	-	0	.00	0	.00	0	
judiciary employee hourly	.00	0	.00	0	.00	0	
OTAL c00a0010*	1,363.50	52,134,955	1,400.50	60,184,654	1,455.50	64,240,735	
00a0011 Family Law Division							
judiciary employee exempt	6.00	487,336	.00	0	.00	0	
judiciary employee non-exemp	t 3.00	93,864	.00	0	.00	0	
judiciary employee hourly	.00	0	.00	0	.00	0	
OTAL c00a0011*	9.00	581,200	.00	0	.00	0	
:00a0012 Major Information Tec	hnology Develo	pment Projects					
judiciary employee exempt	.00	0	.00	0	.00	0	
OTAL c00a0012*	.00	0	.00	0	.00	0	
TOTAL c00a00 **	3,638.50	184,742,863		212,136,759		230,785,849	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
c80b00 Office of the Public Def	ender						
c80b0001 General Administration							
pub defender	1.00	144,912	1.00	149,600	1.00	149,600	
dep pub defender	1.00	131,202	1.00	142,342	1.00	142,342	
exec vi	1.00	112,506	1.00	120,251	1.00	120,251	
prgm mgr senior iii	1.00	151,142	3.00	306,023	3.00	311,223	
prgm mgr iv	1.00	91,569	1.00	97,988	1.00	98,929	
hr administrator iv	1.00	80,360	1.00	86,769	1.00	88,424	
hr administrator iii	1.00	77,186	1.00	84,479	1.00	85,283	
prgm mgr ii	1.00	71,781	1.00	76,834	1.00	78,322	
personnel administrator iii	.00	1,789	.00	0	.00	. 0	
administrator iii	1.00	63,963	1.00	70,049	1.00	71,399	
asst pub defender hq supv	4.00	381,708	4.00	425,965	4.00	429,932	
asst pub defender hq ld	1.00	103,458	1.00	110,729	1.00	110,729	
asst pub defender supv	4.00	359,782	4.00	384,984	4.00	391,539	
asst pub defender iii	3.50	326,885	4.00	376,943	4.00	382,266	
asst pub defender ii	1.00	76,636	1.00	67,796	1.00	70,409	
accountant manager ii	1.00	81,999	1.00	87,729	1.00	89,400	
asst pub defender i	.00	49,489	.00	. 0	.00	. 0	
computer network spec mgr	1.00	34,910	1.00	76,834	1.00	77,578	
it systems technical spec	1.00	75,424	1.00	80,715	1.00	82,247	
administrator ii	.00	1,483	.00	0	.00	, 0	
computer network spec ii	1.00	63,702	1.00	68,175	1.00	69,492	
hr officer iii	2.00	129,376	2.00	141,660	2.00	143,714	
computer network spec i	6.00	450,615	6.00	363,783	6.00	368,483	
personnel officer iii	.00	2,998	.00	0	.00	. 0	
admin officer iii	1.00	46,110	1.00	41,358	1.00	42,880	
social worker i, criminal justi	.00	15,895	1.00	49,583	1.00	50,045	
accountant i	2.00	44,992	2.00	91,461	2.00	92,724	
hr specialist	2.00	101,658	2.00	111,288	2.00	112,860	
admin officer i	1.00	44,845	1.00	47,935	1.00	48,825	
obs-personnel specialist iii	.00	1,125	.00	0	.00	0	
personnel specialist	.00	1,234	.00	0	.00	0	
fiscal accounts technician supv	1.00	51,052	1.00	54,619	1.00	55,141	
paralegal ii	1.00	86,786	2.00	92,764	2.00	94,019	
agency procurement assoc lead	1.00	40,313	1.00	43,080	1.00	43,872	
personnel associate ii	1.00	49,089	1.00	50,818	1.00	50,818	
paralegal i	1.00	11,094	1.00	30,472	1.00	31,553	
personnel associate i	2.00	102,875	2.00	72,730	2.00	74,047	
exec assoc iii	1.00	70,084	1.00	75,012	1.00	75,012	
exec assoc ii	1.00	9,769	1.00	41,358	1.00	42,880	
fiscal accounts clerk superviso	1.00	43,695	1.00	46,703	1.00	47,569	
office secy iii	2.00	26,998	2.00	70,958	2.00	72,781	
fiscal accounts clerk ii	3.00	129,870	3.00	103,368	3.00	104,916	
office secy ii	2.00	41,101	2.00	64,763	2.00	66,101	
office services clerk	1.00	36,003	1.00	38,462	1.00	39,162	
TOTAL c80b0001*	58.50	4,019,463	63.00	4,446,380	63.00	4,506,767	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	O b - 1
Classification Title	Positions	Expenditure	Positions	Appropriation	POSITIONS	Allowance	Symbol
c80b0002 District Operations							
chf capital defense division	1.00	121,136	1.00	129,672	1.00	132,186	
prgm mgr senior iv	2.00	237,854	2.00	254,603	2.00	259,538	
prgm mgr senior iii	2.00	0	.00	0	.00	0	
dist pub def baltimore city	1.00	129,155	1.00	137,046	1.00	137,046	
dist pub def metropolitan	6.00	730,839	6.00	800,952	6.00	803,417	
dist pub defender	5.00	524,076	5.00	540,253	5.00	549,833	
asst district pub defender	12.00	1,199,564	12.00	1,270,707	12.00	1,301,959	
asst pub defender hq supv	9.00	808,990	8.00	858,081	8.00	872,465	
asst pub defender hq ld	1.00	99,588	1.00	74,387	1.00	77,262	
asst pub defender supv	47.00	4,413,980	48.00	4,794,140	48.00	4,882,920	
asst pub defender iii	171.00	14,131,569	169.00	15,276,803	169.00	15,486,882	
asst pub defender ii	122.00	8,436,449	124.50	9,460,779	124.50	9,666,134	
asst pub defender i	118.00	6,191,280	117.00	7,179,614	117.00	7,373,755	
social work manager, criminal j	1.00	62,152	1.00	67,963	1.00	68,618	
social work supv, criminal just	1.00	112,836	2.00	135,370	2.00	137,372	
social worker adv, criminal jus	2.00	72,694	1.00	64,387	1.00	65,006	
computer network spec i	2.00	0	2.00	118,404	2.00	120,111	
social worker ii, criminal just	12.00	494,910	10.00	625,179	10.00	634,241	
admin officer iii	1.00	58,105	1.00	62,179	1.00	62,775	
social worker i, criminal justi	8.00	164,411	9.00	437,759	9.00	447,738	
admin officer i	17.00	789,608	18.00	916,130	18.00	930,567	
admin spec iii	1.00	47,025	1.00	50,272	1.00	50,741	
pub defender intake supervisor	10.00	365,892	10.00	462,802	10.00	469,128	
pub defender invest ii	3.00	119,149	3.00	128,446	3.00	130,645	
pub defender invest iii	7.50	267,418	7.50	353,861	7.50	357,681	
paralegal ii	16.50	610,008	15.50	720,837	15.50	733,338	
paralegal i	8.00	126,025	8.00	277,850	8.00	285,141	
personnel associate i	1.00	. 0		38,346	1.00	39,046	
pub defender intake spec ii	48.00	1,504,972	42.00	1,617,439	42.00	1,638,358	
pub defender intake spec i	68.50	1,837,401	72.50	2,357,524	72.50	2,421,428	
admin aide	14.00	493,595	14.00	576,290	14.00	587,376	
office supervisor	1.00	45,817	1.00	48,980	1.00	49,435	
office secy iii	54.50	1,930,574	54.50	2,180,978	54.50	2,225,618	
fiscal accounts clerk ii	1.00	, , 0	1.00	36,715	1.00	37,048	
office secy ii	8.00	191,892	7.00	242,833	7.00	246,708	
office services clerk lead	1.00	33,765	1.00	36,061	1.00	36,715	
office secy i	1.50	21,416		43,419	1.50	47,047	
office services clerk	6.00	168,619	6.00	207,139	6.00	210,643	
office clerk ii	5.00	117,303	5.00	139,809	5.00	143,312	
office clerk i	2.00	54,194	2.00	58,572	2.00	59,090	
TOTAL c80b0002*	798.50	46,714,261	792.00	52,782,581	792.00	53,778,323	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
c80b0003 Appellate and Inmate Ser		22.1-2		405.000	4 00		
chf appellate service pub def	1.00	98,176		105,066	1.00	107,087	
chf inmate services pub def	1.00	79,693	1.00	101,142	1.00	103,084	
asst pub defender hq supv	2.00	160,321	2.00	178,282	2.00	183,257	
asst pub defender supv	4.00	411,590	4.00	436,754	4.00	437,761	
asst pub defender iii	10.50	995,897	12.50	1,186,980	12.50	1,196,000	
asst pub defender ii	12.00	840,920		922,591	13.00	950,687	
asst pub defender i	11.00	465,179	8.00	500,404	8.00	516,808	
admin officer i	2.00	73,411	2.00	81,450	2.00	83,660	
paralegal ii	1.00	14,233	1.00	34,390	1.00	35,629	
admin aide	1.00	44,165	1.00	47,209	1.00	48,086	
office secy iii	3.00	54,207	3.00	112,799	3.00	114,965	
office secy ii	2.00	39,707	2.00	71,131	2.00	72,922	
office secy i	1.00	16,646	1.00	27,048	1.00	27,994	
office clerk ii	2.00	58,673	2.00	56,874	2.00	58,038	
TOTAL c80b0003*	53.50	3,352,818	53.50	3,862,120	53.50	3,935,978	
c80b0004 Involuntary Institutiona	lization Se	rvices					
chf involntary inst ser pub def	1.00	125,699	1.00	134,749	1.00	134,749	
asst pub defender hq supv	1.00	110,431	1.00	118,197	1.00	118,197	
asst pub defender iii	1.00	100,214	1.00	103,743	1.00	103,743	
asst pub defender ii	2.50	174,740	2.50	196,084	2.50	199,133	
asst pub defender i	2.00	117,303	2.00	129,676	2.00	132,687	
admin officer i	1.00	-782		36,557	1.00	37,884	
pub defender intake supervisor	1.00	47,900	1.00	51,209	1.00	52,183	
pub defender invest iii	1.00	47,900	1.00	51,209	1.00	51,696	
paralegal ii	1.00	44,024	1.00	44,205	1.00	44,614	
office secy iii	3.00	95,524	3.00	111,076	3.00	112,743	
011100 000y 111				,		,,,,,	
TOTAL c80b0004*	14.50	862,953	14.50	976,705	14.50	987,629	
TOTAL c80b00 **	925.00	54,949,495	923.00	62,067,786	923.00	63,208,697	
		0.,0.0,.00	0_000	0_,000,,000		,,	
c81c00 Office of the Attorney G	eneral						
c81c0001 Legal Counsel and Advice							
attorney general	1.00	125,000	1.00	137,500	1.00	137,500	
dep attorney general	2.00	296,621	2.00	268,406	2.00	307,064	
senior exec assoc attorney gene		263,183	2.00	274,993	2.00	274,993	
div dir ofc atty general	2.00	247,013	2.00	263,189	2.00	265,678	
administrative mgr senior ii	2.00	193,850	2.00	207,452	2.00	210,522	
-	4.00			*		· · · · · · · · · · · · · · · · · · ·	
asst attorney general viii designated admin mgr senior ii	1.00	327,275	3.00	348,006	3.00 1.00	349,082	
		-2,661	1.00	73,612		76,460	
asst attorney general vii	3.00	256,599	3.00	273,888	3.00	279,165	
administrative mgr iv	1.00	91,569	1.00	97,988	1.00	99,869	
asst attorney general vi	2.00	234,310	3.00	279,778	3.00	283,398	
administrator vi	.50	42,112	.50	45,056	.50	45,918	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
c81c00 Office of the Attorney	Gononol						
c81c0001 Legal Counsel and Advic							
administrative mgr ii	2.00	168,475	2.00	177,194	2.00	178,836	
administrative mgr i	1.00	76,880	1.00	82,247		83,029	
administrator iv	.00	61,794	1.00	71,972		72,667	
administrator iii	1.00	64,212		68,723		70,049	
asst attorney general iv	.00	-3,594		00,720		0	
computer network spec supr	1.00	67,243		71,972		72,667	
webmaster ii	1.00	63,702		68,175		69,492	
administrator i	3.00	78,242		130,243		132,134	
computer network spec i	1.00	57,467		61,497		62,087	
administrator i	.00	48,848	.00	01,437		02,007	
admin officer ii	2.00	102,229		110,134		111,701	
fiscal accounts technician i	1.00	42,256	1.00	45,160	1.00	45,577	
exec assoc iii	4.00	256,268	4.00	270,994		274,885	
exec assoc ii	2.00	58,853		56,550		57,633	
exec assoc i	.00	0 0 0 0 0 0 0		38,880	1.00	40,298	
admin aide	1.00	44,984		48,086		48,980	
legal secretary	1.00	64,797	2.00	89,503		91,154	
office services clerk lead	1.00	40,434		43,209	1.00	44,004	
office services clerk lead		•		•		•	
Office Services Clerk	2.00	64,726	2.00	69,120	2.00	70,067	
TOTAL c81c0001*	44.50	3,432,687	45.50	3,773,527	45.50	3,854,909	
?rf4c0? ?rf4c1?							
paralegal ii	.00	0	.00	0	.00	0	
TOTAL c81c0002*	.00	0	.00	0	.00	0	
c81c0004 Securities Division							
div dir ofc atty general	1.00	116,580	1.00	124,789	1.00	127,207	
asst attorney general viii	1.00	110,431	1.00	118,197	1.00	118,197	
asst attorney general vii	2.00	201,168	2.00	215,296	2.00	217,310	
asst attorney general vi	3.00	277,181	3.00	296,608	5.00	486,983	New
administrative mgr i	1.00	73,992	1.00	79,205	1.00	79,960	
administrator iii	1.00	72,011	1.00	77,078	1.00	78,568	
computer network spec ii	1.00	67,456	1.00	72,199	1.00	73,593	
administrator i	3.00	175,240	3.00	188,842	4.00	249,475	New
admin officer ii	1.00	53,777	1.00	53,012	1.00	53,519	
admin officer i	1.00	52,025	1.00	55,662		56,725	
admin spec iii	1.00	47,025	1.00	50,272	1.00	51,209	
paralegal ii	1.00	47,900	1.00	51,209	1.00	51,696	
admin aide	1.00	32,960	1.00	32,364		33,524	
legal secretary	1.00	35,052		42,753		43,541	
office secy ii	1.00	40,434		43,209		43,607	
TOTAL c81c0004*	20.00	1,403,232	20.00	1,500,695	23.00	1,765,114	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
c81c0005 Consumer Protection Div	icion						
div dir ofc atty general	1.00	125,877	1.00	134,749	1.00	134,749	
asst attorney general viii	3.00	•	3.00	354,591	3.00	354,591	
asst attorney general vii	5.00	331,179 422,930	5.00	497,843		505,491	
asst attorney general vi	3.00	269,786	3.00	288,685	3.00	293,337	
administrator vi	1.00	90,844	1.00	97,203	1.00	97,203	
administrator vi	1.00	72,011	1.00	77,078		78,568	
asst attorney general v	1.00	72,011	1.00	83,553		85,145	
asst attorney general v	1.00	49,667	1.00	56,743		58,916	
administrator ii	2.00	129,955	2.00	139,087		141,768	
computer network spec ii	.00	52,133	1.00	70,830		72,199	
computer network spec ii	1.00	14,045	.00	70,830		72,199	
administrator i	1.00	•	1.00	66,363		67,639	
admin officer iii	.00	62,008	3.00	· · · · · · · · · · · · · · · · · · ·		•	
admin officer iii	14.00	87,014 644,679	13.00	158,299 723,938		161,313 748,862	
admin officer iii oag	.00	3,304	.00	723,936		748,802	
fraud investigator law dept ii:		39,588	1.00	38,880		40,298	
admin officer ii	1.00	41,417	.00	0 0	.00	40,298	
admin officer i	2.00	98,438	2.00	105,278		106,753	
	1.00	•		•	1.00	55,662	
consmr affairs supervisor		51,052	1.00	54,619			
computer operator ii	1.00 2.00	47,025	1.00	50,272		51,209	
management assoc admin aide	2.00	102,122	2.00 3.00	109,260 146,990		110,303 148,331	
		110,716		140,990		146,331	
admin aide oag	.00	4,417		-		_	
legal secretary	4.00	103,787	2.00	65,774	2.00	66,986	
TOTAL c81c0005*	49.00	3,027,269	48.00	3,320,035	48.00	3,379,323	
c81c0006 Antitrust Division							
div dir ofc atty general	1.00	130,166	1.00	134,749	1.00	134,749	
asst attorney general viii	1.00	110,431	1.00	118,197		118,197	
asst attorney general vii	1.00	0	1.00	68,959	1.00	71,620	
asst attorney general vi	2.00	190,063	2.00	199,887		201,731	
admin officer iii	1.00	53,862	1.00	57,633		58,736	
management assoc	1.00	51,052	1.00	54,619	1.00	55,662	
management asses							
TOTAL c81c0006*	7.00	535,574	7.00	634,044	7.00	640,695	
c81c0009 Medicaid Fraud Control	Unit						
div dir ofc atty general	1.00	121,136	1.00	128,440	1.00	130,929	
asst attorney general viii	1.00	104,281	1.00	111,612	1.00	113,763	
asst attorney general vii	2.00	204,915	2.00	193,150		195,164	
asst attorney general vi	5.00	346,596	5.00	497,780		595,808	New
administrator iv	.00	72,489	1.00	83,811	1.00	85,401	
administrator iii	2.00	83,459	1.00	78,568	1.00	79,323	
administrator ii	3.00	201,219	3.00	216,622		524,879	New
		•		•		•	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
c81c0009 Medicaid Fraud Control U		_		_		_	
mil youth counselor pgm supr	1.00	0	.00	0		0	
administrator i	2.00	121,701	2.00	130,243		131,496	
administrator i oag	.00	54,452	2.00	124,220		125,992	
admin officer iii	6.00	266,359	7.00	382,676		391,021	
admin officer iii	5.00	203,934	3.00	166,912		169,519	
computer info services spec ii	1.00	59,219	1.00	63,371	1.00	63,980	
admin officer i	2.00	91,617	2.00	97,962		99,385	
paralegal ii	1.00	16,465	1.00	47,569		48,011	
management assoc	1.00	47,134	1.00	47,935	1.00	48,380	
TOTAL c81c0009*	33.00	1,994,976	33.00	2,370,871	39.00	2,803,051	
c81c0010 People's Insurance Couns	el Division						
asst attorney general viii	1.00	104,281	1.00	111,612	1.00	112,688	
asst attorney general v	1.00	78,101	1.00	83,553	1.00	85,145	
admin officer ii	1.00	53,440	1.00	57,182	1.00	57,729	
management assoc	1.00	46,522	1.00	49,734	1.00	50,659	
· ·		- ,					
TOTAL c81c0010*	4.00	282,344	4.00	302,081	4.00	306,221	
c81c0012 Juvenile Justice Monitor	ing Program						
designated admin mgr senior ii	1.00	74,583	1.00	82,442	1.00	84,011	
administrator iv	3.00	132,113	3.00	196,582	3.00	199,983	
administrator iii	2.00	54,419	2.00	99,798	2.00	113,659	
TOTAL c81c0012*	6.00	261,115	6.00	378,822	6.00	397,653	
c81c0014 Civil Litigation Divisio	n						
senior exec assoc attorney gene	1.00	133,738	1.00	138,446	1.00	139,849	
div dir ofc atty general	.00	82,049	1.00	129,672	1.00	132,186	
principal counsel	3.00	271,787	2.00	245,328	2.00	246,479	
asst attorney general viii	3.00	173,333	2.00	219,041	2.00	222,187	
asst attorney general vii	5.00	248,344	3.00	266,825	3.00	272,393	
asst attorney general vi	4.00	312,649	8.00	681,712	8.00	692,977	
asst attorney general v	1.00	63,679	1.00	70,409	1.00	73,126	
staff atty ii attorney genral	1.00	63,000	.00	0	.00	0	
paralegal ii	.00	36,367	1.00	49,355	1.00	50,272	
paralegal ii	2.00	50,498	1.00	50,272	1.00	50,741	
exec assoc ii	1.00	58,105	1.00	62,179	1.00	62,775	
management assoc	1.00	51,052	1.00	54,619	1.00	55,141	
admin aide	1.00	0	1.00	32,364	1.00	33,524	
TOTAL c81c0014*	23.00	1,544,601	23.00	2,000,222	23.00	2,031,650	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
c81c0015 Criminal Appeals Divis	vion.						
div dir ofc atty general	1.00	98,176	1.00	105,066	1.00	107,087	
asst attorney general viii	1.00	•		•	1.00	•	
asst attorney general vii	3.00	108,342 263,447	3.00	115,959	3.00	118,197	
asst attorney general vi	12.00	•		281,894		286,345	
		943,724	12.00	1,120,764	12.00	1,098,494	
asst attorney general iv	1.00	61,959		68,504	1.00	69,825	
management assoc	2.00	103,077	2.00	110,281	2.00	112,387	
admin aide	.00	33,539	1.00	45,507	1.00	46,350	
admin aide	1.00	9,038		0	.00	0	
legal secretary	2.00	77,875	2.00	83,212	2.00	84,737	
TOTAL c81c0015*	23.00	1,699,177	23.00	1,931,187	23.00	1,923,422	
c81c0016 Criminal Investigation	Division						
div dir ofc atty general	1.00	130,166	1.00	134,749	1.00	124,789	
principal counsel	1.00	117,888	1.00	126,186	1.00	123,792	
asst attorney general viii	1.00	. 0	1.00	73,612	1.00	76,460	
asst attorney general vii	3.00	284,736	3.00	304,710	3.00	319,826	
asst attorney general vi	1.00	93,325	1.00	99,869	1.00	100,828	
administrator iv	1.00	76,880	1.00	82,247	1.00	83,029	
administrator iii	1.00	. 0	1.00	49,899	1.00	51,771	
administrator ii	2.00	109,202	2.00	121,869	2.00	123,607	
administrator i	2.00	109,909	2.00	114,282	2.00	115,906	
paralegal ii	1.00	47,025	1.00	50,272	1.00	51,209	
admin aide	1.00	42,577	1.00	45,507	1.00	45,929	
TOTAL c81c0016*	15.00	1,011,708	15.00	1,203,202	15.00	1,217,146	
c81c0017 Educational Affairs Di	vicion						
div dir ofc atty general	1.00	0	1.00	83,836	1.00	87,034	
asst attorney general vii	1.00	103,458	1.00	110,729	1.00	110,729	
asst attorney general vi	.00	20,745	.00	110,729	.00	110,729	
management assoc	1.00	51,052		54,619	1.00	55,662	
admin aide	1.00	36,344	1.00	32,364	1.00	42,301	
TOTAL c81c0017*	4.00	011 500	4.00	001 540	4.00	005 706	
TOTAL COTCOOT?	4.00	211,599	4.00	281,548	4.00	295,726	
c81c0018 Correctional Litigatio	n Division						
asst attorney general vi	1.00	29,766	.00	0	.00	0	
administrator iii	1.00	65,449	1.00	70,049	1.00	70,724	
asst attorney general v	.00	49,782	1.00	78,952	1.00	79,708	
paralegal ii	1.00	47,900	1.00	51,209	1.00	52,183	
management assoc	1.00	51,052	1.00	54,619	1.00	55,662	
TOTAL c81c0018*	4.00	243,949	4.00	254,829	4.00	258,277	

Classification Title Positions Expenditure Positions Appropriation Positions Allowance Symbol Collection Title Queen State Prosecutor Catalogue State Prosecutor Catalogue State Prosecutor Catalogue Catalogue State State Prosecutor Catalogue Catal	FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
div dir ofc atty general 1.00 125,877 1.00 134,749 1.00 134,749 asst attorney general vii 1.00 96,682 1.00 105,401 1.00 107,429 asst attorney general vii 2.00 131,344 2.00 213,202 2.00 216,283 asst attorney general vi 6.00 405,115 6.00 485,526 6.00 503,785 admin officer i 1.00 52,025 1.00 55,662 1.00 56,725 paralegal ii 1.00 64,221 2.00 93,476 2.00 94,794 paralegal ii 1.00 64,221 2.00 93,476 2.00 94,794 paralegal ii 1.00 51,052 1.00 54,619 1.00 55,662 1.00 100,00 0.00 0.00 0.00 0.00 0.00 0.	Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
div dir ofc atty general 1.00 125,877 1.00 134,749 1.00 134,749 asst attorney general vii 1.00 96,682 1.00 105,401 1.00 107,429 asst attorney general vii 2.00 131,344 2.00 213,202 2.00 216,283 asst attorney general vi 6.00 405,115 6.00 485,526 6.00 503,785 admin officer i 1.00 52,025 1.00 55,662 1.00 56,725 paralegal ii 1.00 64,221 2.00 93,476 2.00 94,794 paralegal ii 1.00 64,221 2.00 93,476 2.00 94,794 paralegal ii 1.00 51,052 1.00 54,619 1.00 55,662 1.00 100,00 0.00 0.00 0.00 0.00 0.00 0.								
div dir ofc atty general 1.00 125,877 1.00 134,749 1.00 134,749 asst attorney general vii 1.00 96,682 1.00 105,401 1.00 107,429 asst attorney general vii 2.00 131,344 2.00 213,202 2.00 216,283 asst attorney general vi 6.00 405,115 6.00 485,526 6.00 503,785 admin officer i 1.00 52,025 1.00 55,662 1.00 56,725 paralegal ii 1.00 64,221 2.00 93,476 2.00 94,794 paralegal ii 1.00 64,221 2.00 93,476 2.00 94,794 paralegal ii 1.00 51,052 1.00 54,619 1.00 55,662 1.00 100,00 0.00 0.00 0.00 0.00 0.00 0.	c81c0020 Contract Litigation Div	icion						
asst attorney general viii 1.00 96,82 1.00 105,401 1.00 107,429 asst attorney general vii 2.00 131,344 2.00 213,202 2.00 216,263 asst attorney general vi 6.00 405,115 6.00 495,526 6.00 503,785 admin officer 1 1.00 52,025 1.00 55,662 1.00 65,725 paralegal ii 1.00 64,221 2.00 93,476 2.00 94,794 paralegal ii 1.00 64,221 2.00 93,476 1.00 5,662 1.00 65,662 1.00 65,725 paralegal ii 1.00 5.05,505 1.00 5,662 1.00 6,725 paralegal ii 1.00 5.05,505 1.00 5,662 1.00 6,725 paralegal ii 1.00 5.05,505 1.00 54,619 1.00 55,662 1.00 40,485 1.00 40,857 legal secretary .00 15,487 1.00 40,486 1.00 40,857 legal secretary 2.00 41,491 1.00 44,343 1.00 44,752 legal secretary 2.00 41,491 1.00 44,343 1.00 44,752 legal secretary 2.48.50 16,631,525 248.50 19,188,527 257.50 20,128,203 c82d00 Office of the State Prosecutor c82d0001 General Administration state prosecutor 244,500 1.00 144,912 1.00 149,600 1.00 126,186 senior asst state prosecutor 1.00 117,888 1.00 126,186 1.00 126,186 senior asst state prosecutor 1.00 22,061 1.00 98,766 1.00 19,700 administrator vi .00 77,704 1.00 95,380 1.00 97,203 administrator vi .00 77,704 1.00 95,380 1.00 97,203 administrator vi .00 11,449 .00 0 0 0 0 0 0 0 asst state prosecutor ii 1.00 11,499 .00 0 0 0 0 0 0 0 0 asst state prosecutor ii 1.00 11,499 .00 0 0 0 0 0 0 0 0 asst state prosecutor ii 1.00 27,091 1.00 61,172 1.00 62,347 administrator vi .00 77,704 1.00 95,380 1.00 99,252 admin officer ii 1.00 18,517 1.00 41,774 1.00 43,307 admin officer ii 1.00 37,488 .00 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	•		125 977	1 00	124 740	1 00	194 740	
asst attorney general vii 2.00 131,344 2.00 213,202 2.00 216,283 asst attorney general vi 6.00 405,115 6.00 495,526 6.00 503,785 admin officer i 1.00 52,025 1.00 55,662 1.00 56,725 paralegal ii 1.00 64,221 2.00 93,476 2.00 94,794 paralegal ii 1.00 64,221 2.00 93,476 2.00 94,794 paralegal ii 1.00 5,052 1.00 54,619 1.00 55,662 legal secretary 0.00 15,487 1.00 44,486 1.00 40,867 legal secretary 2.00 41,491 1.00 44,343 1.00 44,752 TOTAL c81c0020* 16.00 983,294 16.00 1,237,464 16.00 1,255,016 TOTAL c81c0020* 245.50 16,631,525 248.50 19,188,527 257.50 20,128,203 c82d00 Office of the State Prosecutor c82d0001 General Administration state prosecutor 1.00 144,912 1.00 149,600 1.00 149,600 administrative mgr senior iii 1.00 117,888 1.00 126,186 1.00 126,186 senior asst state prosecutor 1.00 92,296 1.00 98,766 1.00 100,660 administrative vi 1.00 17,7704 1.00 95,380 1.00 97,203 administrator vi 1.00 11,499 0.0 0 0.00 0 asst state prosecutor ii 1.00 27,051 1.00 61,172 1.00 62,347 administrator ii 5.00 270,002 5.00 307,303 5.00 309,252 admin officer ii 1.00 37,488 0.00 0 0.00 0 admin administrator ii 1.00 37,488 0.00 0 0.00 0 admin administrator ii 1.00 37,488 0.00 0 0.00 0 admin administrator ii 1.00 44,984 1.00 44,845 13.00 992,579 TOTAL c82d0001* 13.00 854,147 13.00 982,445 13.00 992,579 TOTAL c82d0001* 13.00 38,4147 13.00 982,445 13.00 992,579 TOTAL c82d0001* 13.00 38,513 1.00 38,793 1.00 37,433 indige tax court 1.00 143,623 4.00 148,680 4.00 148,680 clerk tax court 1.00 38,513 1.00 35,793 1.00 36,117 TOTAL c85e0001* 8.00 357,665 8.00 373,815 8.00 375,691			•		•		•	
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management assoc 1.00 51,052 1.00 54,619 1.00 55,662 legal secretary .00 15,487 1.00 40,486 1.00 40,887 legal secretary 2.00 41,491 1.00 44,343 1.00 44,752 legal secretary 2.00 141,491 1.00 44,343 1.00 44,752 legal secretary 2.00 16,631,525 248.50 19,188,527 257.50 20,128,203 legal secretary 2.00 16,631,525 248.50 19,188,527 257.50 20,128,203 legal secretary 2.00 16,631,525 248.50 19,188,527 257.50 20,128,203 legal secretary 2.00 170AL c81c00 ** 248.50 16,631,525 248.50 19,188,527 257.50 20,128,203 legal secretary 2.00 170AL c81c00	, ,		· ·		•			
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TOTAL c81c0020* 16.00 983,294 16.00 1,237,464 16.00 1,255,016 TOTAL c81c00 ** 248.50 16,631,525 248.50 19,188,527 257.50 20,128,203 c82d00 Office of the State Prosecutor c82d0001 General Administration state prosecutor 1.00 144,912 1.00 149,600 1.00 126,186 senior asst state prosecutor 1.00 92,296 1.00 98,766 1.00 100,660 administrative mgr senior iii 1.00 17,704 1.00 95,380 1.00 97,203 administrator vi 0.00 77,704 1.00 95,380 1.00 97,203 administrator vi 1.00 11,449 0.0 0 0.00 0 asst state prosecutor ii 1.00 27,051 1.00 61,172 1.00 62,347 administrator ii 5.00 270,002 5.00 307,030 5.00 309,252 admin officer iii 1.00 11,866 1.00 54,451 1.00 43,307 admin officer ii 1.00 37,488 0.0 0 0 0.0 0 admin aide 1.00 44,984 1.00 48,086 1.00 48,533 TOTAL c82d0001* 13.00 854,147 13.00 982,445 13.00 992,579 TOTAL c82d000 ** 13.00 854,147 13.00 982,445 13.00 992,579 TOTAL c82d00 ** 13.00 854,147 13.00 982,445 13.00 992,579 C85e00 Maryland Tax Court c85e001 Administration and Appeals chf judge tax court 1.00 143,623 4.00 148,680 4.00 148,680 clerk tax court 1.00 100,214 1.00 103,743 1.00 103,743 management assoc 1.00 33,513 1.00 35,793 1.00 36,117 TOTAL c85e0001* 8.00 357,565 8.00 373,815 8.00 375,691 TOTAL c85e0001* 8.00 357,565 8.00 373,815 8.00 375,691			· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·	
TOTAL c81c00 **	regal secretary	2.00	41,491	1.00	44,343	1.00	44,752	
C82d00 Office of the State Prosecutor c82d000 (General Administration state prosecutor 1 .00 144,912 1.00 149,600 1.00 149,600 administrative mgr senior iii 1.00 117,888 1.00 126,186 1.00 126,186 senior asst state prosecutor 1.00 92,296 1.00 98,766 1.00 100,660 administrator vi .00 77,704 1.00 95,380 1.00 97,203 administrator vi 1.00 11,449 .00 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	TOTAL c81c0020*	16.00	983,294	16.00	1,237,464	16.00	1,255,016	
C82d00 Office of the State Prosecutor c82d0001 General Administration state prosecutor	T0TAL c81c00 **	248.50	•					
c82d0001 General Administration state prosecutor 1.00 144,912 1.00 149,600 1.00 149,600 administrative mgr senior iii 1.00 117,888 1.00 126,186 1.00 126,186 senior asst state prosecutor 1.00 92,296 1.00 98,766 1.00 100,660 administrator vi .00 77,704 1.00 95,380 1.00 97,203 administrator vi 1.00 11,449 .00 61,172 1.00 62,347 administrator vi 1.00 27,051 1.00 61,172 1.00 62,347 administrator vi 5.00 270,002 5.00 307,030 5.00 309,252 administrator vi 1.00 11,856 1.00 54,451 1.00 55,491 admin officer ii 1.00 18,517 1.00 41,774 1.00 43,307 admin officer ii 1.00 37,488 .00 0 0 0 admin officer ii					·			
state prosecutor 1.00 144,912 1.00 149,600 1.00 149,600 administrative mgr senior iii 1.00 117,888 1.00 126,186 1.00 126,186 senior asst state prosecutor 1.00 92,296 1.00 98,766 1.00 100,660 administrator vi .00 77,704 1.00 95,380 1.00 97,203 administrator v 1.00 11,449 .00 0 0.00 0 0.00 0 asst state prosecutor ii 1.00 27,051 1.00 61,172 1.00 62,347 administrator ii 5.00 270,002 5.00 307,030 5.00 309,252 admin officer iii .00 11,856 1.00 54,451 1.00 55,491 admin officer ii 1.00 18,517 1.00 41,774 1.00 43,307 admin adde 1.00 37,488 .00 0 0 .00 0 0 0 admin aide 1.00 44,984 1.00 48,086 1.00 48,533 TOTAL c82d0001* 13.00 854,147 13.00 982,445 13.00 992,579 TOTAL c82d000 ** 13.00 854,147 13.00 982,445 13.00 992,579 TOTAL c82d001 Administration and Appeals chf judge tax court 1.00 143,623 4.00 148,680 4.00 148,680 clerk tax court 1.00 38,279 1.00 42,186 1.00 43,738 office secy i 1.00 357,565 8.00 373,815 8.00 375,691 TOTAL c85e000 ** 8.00 357,565 8.00 373,815 8.00 375,691 TOTAL c85e000 ** 8.00 357,565 8.00 373,815 8.00 375,691 C90900 Public Service Commission c9090001 General Administration and Hearings		secutor						
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senior asst state prosecutor 1.00 92,296 1.00 98,766 1.00 100,660 administrator vi 0.00 77,704 1.00 95,380 1.00 97,203 administrator v 1.00 11,449 .00 0 0.00 0 asst state prosecutor ii 1.00 27,051 1.00 61,172 1.00 62,347 administrator ii 5.00 270,002 5.00 307,030 5.00 309,252 admin officer ii 1.00 11,856 1.00 54,451 1.00 55,491 admin officer ii 1.00 37,488 .00 0 0.00 0 admin aide 1.00 37,488 .00 0 0.00 0 admin aide 1.00 44,984 1.00 48,086 1.00 48,533 TOTAL c82d0001* 13.00 854,147 13.00 982,445 13.00 992,579 TOTAL c82d000 ** 13.00 854,147 13.00 982,445 13.00 992,579 TOTAL c82d00 ** 13.00 854,147 13.00 982,445 13.00 992,579 C85e00 Maryland Tax Court c85e0001 Administration and Appeals chf judge tax court 1.00 143,623 4.00 148,680 4.00 148,680 clerk tax court 1.00 100,214 1.00 103,743 1.00 103,743 management assoc 1.00 38,279 1.00 42,186 1.00 43,738 office secy i 1.00 33,513 1.00 35,793 1.00 36,117 TOTAL c85e0001* 8.00 357,565 8.00 373,815 8.00 375,691 TOTAL c85e00 ** 8.00 357,565 8.00 373,815 8.00 375,691 C90g0001 General Administration and Hearings	•		•		•	1.00	149,600	
administrator vi 1.00 77,704 1.00 95,380 1.00 97,203 administrator v 1.00 11,449 .00 0 0.00 0 0 asst state prosecutor ii 1.00 27,051 1.00 61,172 1.00 62,347 administrator ii 5.00 270,002 5.00 307,030 5.00 309,252 admin officer iii .00 11,856 1.00 54,451 1.00 55,491 admin officer iii 1.00 18,517 1.00 41,774 1.00 43,307 admin officer ii 1.00 37,488 .00 0 0.00 0 0 admin aide 1.00 44,984 1.00 48,086 1.00 48,533 TOTAL c82d0001* 13.00 854,147 13.00 982,445 13.00 992,579 TOTAL c82d000 ** 13.00 854,147 13.00 982,445 13.00 992,579 C85e00 Maryland Tax Court c85e0001 Administration and Appeals chf judge tax court 1.00 41,3623 4.00 148,680 4.00 148,680 clerk tax court 1.00 100,214 1.00 103,743 1.00 103,743 management assoc 1.00 38,279 1.00 42,186 1.00 43,738 office secy i 1.00 33,513 1.00 35,793 1.00 375,691 TOTAL c85e000 ** 8.00 357,565 8.00 373,815 8.00 375,691 TOTAL c85e00 ** 8.00 357,565 8.00 373,815 8.00 375,691 TOTAL c85e000 Public Service Commission c90g0001 General Administration and Hearings			•	1.00	126,186	1.00	126,186	
administrator v 1.00 11,449 .00 0 0 0 0 0 0 0 asst state prosecutor ii 1.00 27,051 1.00 61,172 1.00 62,347 administrator ii 5.00 270,002 5.00 307,030 5.00 309,252 admin officer iii 0.00 11,856 1.00 54,451 1.00 55,491 admin officer ii 1.00 18,517 1.00 41,774 1.00 43,307 admin officer ii 1.00 37,488 .00 0 0 .00 0 0 admin aide 1.00 44,984 1.00 48,086 1.00 48,533 TOTAL c82d0001* 13.00 854,147 13.00 982,445 13.00 992,579 TOTAL c82d00 ** 13.00 854,147 13.00 982,445 13.00 992,579 C85e00 Maryland Tax Court c85e0001 Administration and Appeals chf judge tax court 1.00 41,936 1.00 43,413 1.00 43,413 judge tax court 4.00 143,623 4.00 148,680 4.00 148,680 clerk tax court 1.00 100,214 1.00 103,743 1.00 103,743 management assoc 1.00 38,279 1.00 42,186 1.00 43,738 office secy i 1.00 33,513 1.00 35,793 1.00 36,117 TOTAL c85e0001* 8.00 357,565 8.00 373,815 8.00 375,691 TOTAL c85e000 ** 8.00 357,565 8.00 373,815 8.00 375,691 C90g0001 General Administration and Hearings	-		-		98,766	1.00	100,660	
asst state prosecutor ii 1.00 27,051 1.00 61,172 1.00 62,347 administrator ii 5.00 270,002 5.00 307,030 5.00 309,252 admin officer iii .00 11,856 1.00 54,451 1.00 55,491 admin officer ii 1.00 18,517 1.00 41,774 1.00 43,307 admin officer ii 1.00 37,488 .00 0 0.00 0 admin aide 1.00 44,984 1.00 48,086 1.00 48,533 TOTAL c82d0001* 13.00 854,147 13.00 982,445 13.00 992,579 TOTAL c82d00 ** 13.00 854,147 13.00 982,445 13.00 992,579 c85e00 Maryland Tax Court c85e0001 Administration and Appeals chf judge tax court 1.00 41,936 1.00 43,413 1.00 43,413 judge tax court 4.00 143,623 4.00 148,680 4.00 148,680 clerk tax court 1.00 100,214 1.00 103,743 1.00 103,743 management assoc 1.00 38,279 1.00 42,186 1.00 43,738 office secy i 1.00 33,513 1.00 35,793 1.00 36,117 TOTAL c85e0001* 8.00 357,565 8.00 373,815 8.00 375,691 TOTAL c85e00 ** 8.00 357,565 8.00 373,815 8.00 375,691 C90g0001 General Administration and Hearings		.00	77,704	1.00	95,380	1.00	97,203	
administrator ii 5.00 270,002 5.00 307,030 5.00 399,252 admin officer iii .00 11,856 1.00 54,451 1.00 55,491 admin officer ii 1.00 18,517 1.00 41,774 1.00 43,307 admin officer ii 1.00 37,488 .00 0 0 .00 0 admin aide 1.00 44,984 1.00 48,086 1.00 48,533 TOTAL c82d0001* 13.00 854,147 13.00 982,445 13.00 992,579 TOTAL c82d00 ** 13.00 854,147 13.00 982,445 13.00 992,579 c85e00 Maryland Tax Court c85e0001 Administration and Appeals chf judge tax court 4.00 143,623 4.00 148,680 4.00 148,680 clerk tax court 1.00 30,214 1.00 103,743 1.00 103,743 management assoc 1.00 38,279 1.00 42,186 1.00 43,738 office secy i 1.00 33,513 1.00 35,793 1.00 36,117 TOTAL c85e0001* 8.00 357,565 8.00 373,815 8.00 375,691 c90g000 Public Service Commission c90g0001 General Administration and Hearings	administrator v		11,449	.00	0	.00	0	
admin officer iii	asst state prosecutor ii	1.00	27,051	1.00	61,172	1.00	62,347	
admin officer ii 1.00 18,517 1.00 41,774 1.00 43,307 admin officer ii 1.00 37,488 .00 0 0 .00 0 admin aide 1.00 44,984 1.00 48,086 1.00 48,533 TOTAL c82d0001* 13.00 854,147 13.00 982,445 13.00 992,579 TOTAL c82d00 ** 13.00 854,147 13.00 982,445 13.00 992,579 as a second Administration and Appeals chf judge tax court 1.00 41,936 1.00 43,413 1.00 43,413 judge tax court 4.00 143,623 4.00 148,680 4.00 148,680 clerk tax court 1.00 100,214 1.00 103,743 1.00 103,743 management assoc 1.00 38,279 1.00 42,186 1.00 43,738 office secy i 1.00 33,513 1.00 35,793 1.00 36,117 TOTAL c85e0001* 8.00 357,565 8.00 373,815 8.00 375,691 TOTAL c85e000 ** 8.00 357,565 8.00 373,815 8.00 375,691 c90g000 Public Service Commission c90g0001 General Administration and Hearings		5.00	270,002	5.00	307,030	5.00	309,252	
admin officer ii 1.00 37,488 .00 0 0 .00 0 admin aide 1.00 44,984 1.00 48,086 1.00 48,533 TOTAL c82d0001* 13.00 854,147 13.00 982,445 13.00 992,579 TOTAL c82d00 ** 13.00 854,147 13.00 982,445 13.00 992,579 C85e00 Maryland Tax Court c85e0001 Administration and Appeals chf judge tax court 1.00 41,936 1.00 43,413 1.00 43,413 judge tax court 4.00 143,623 4.00 148,680 4.00 148,680 clerk tax court 1.00 100,214 1.00 103,743 1.00 103,743 management assoc 1.00 38,279 1.00 42,186 1.00 43,738 office secy i 1.00 33,513 1.00 35,793 1.00 36,117 TOTAL c85e0001* 8.00 357,565 8.00 373,815 8.00 375,691 C90g00 Public Service Commission c90g0001 General Administration and Hearings		.00	11,856	1.00	54,451	1.00	55,491	
admin aide 1.00 44,984 1.00 48,086 1.00 48,533 TOTAL c82d0001* 13.00 854,147 13.00 982,445 13.00 992,579 TOTAL c82d00 ** 13.00 854,147 13.00 982,445 13.00 992,579 c85e00 Maryland Tax Court c85e0001 Administration and Appeals chf judge tax court 1.00 41,936 1.00 43,413 1.00 43,413 judge tax court 4.00 143,623 4.00 148,680 4.00 148,680 clerk tax court 1.00 100,214 1.00 103,743 1.00 103,743 management assoc 1.00 38,279 1.00 42,186 1.00 43,738 office secy i 1.00 33,513 1.00 35,793 1.00 36,117 TOTAL c85e0001* 8.00 357,565 8.00 373,815 8.00 375,691 TOTAL c85e00 ** 8.00 357,565 8.00 373,815 8.00 375,691 c90g00 Public Service Commission c90g0001 General Administration and Hearings		1.00	18,517	1.00	41,774	1.00	43,307	
TOTAL c82d0001* 13.00 854,147 13.00 982,445 13.00 992,579 TOTAL c82d00 ** 13.00 854,147 13.00 982,445 13.00 992,579 c85e00 Maryland Tax Court c85e0001 Administration and Appeals chf judge tax court 1.00 41,936 1.00 43,413 1.00 43,413 judge tax court 4.00 143,623 4.00 148,680 4.00 148,680 clerk tax court 1.00 100,214 1.00 103,743 1.00 103,743 management assoc 1.00 38,279 1.00 42,186 1.00 43,738 office secy i 1.00 33,513 1.00 35,793 1.00 36,117 TOTAL c85e0001* 8.00 357,565 8.00 373,815 8.00 375,691 TOTAL c85e00 ** 8.00 357,565 8.00 373,815 8.00 375,691 c90g000 Public Service Commission c90g0001 General Administration and Hearings		1.00	37,488	.00	0	.00	0	
TOTAL c82d00 ** 13.00 854,147 13.00 982,445 13.00 992,579 c85e00 Maryland Tax Court c85e0001 Administration and Appeals chf judge tax court 1.00 41,936 1.00 43,413 1.00 43,413 judge tax court 4.00 143,623 4.00 148,680 4.00 148,680 clerk tax court 1.00 100,214 1.00 103,743 1.00 103,743 management assoc 1.00 38,279 1.00 42,186 1.00 43,738 office secy i 1.00 33,513 1.00 35,793 1.00 36,117 TOTAL c85e0001* 8.00 357,565 8.00 373,815 8.00 375,691 TOTAL c85e00 ** 8.00 357,565 8.00 373,815 8.00 375,691 c90g00 Public Service Commission c90g0001 General Administration and Hearings	admin aide	1.00	44,984	1.00	48,086	1.00	48,533	
TOTAL c82d00 ** 13.00 854,147 13.00 982,445 13.00 992,579 c85e00 Maryland Tax Court c85e0001 Administration and Appeals chf judge tax court 1.00 41,936 1.00 43,413 1.00 43,413 judge tax court 4.00 143,623 4.00 148,680 4.00 148,680 clerk tax court 1.00 100,214 1.00 103,743 1.00 103,743 management assoc 1.00 38,279 1.00 42,186 1.00 43,738 office secy i 1.00 33,513 1.00 35,793 1.00 36,117 TOTAL c85e0001* 8.00 357,565 8.00 373,815 8.00 375,691 TOTAL c85e00 ** 8.00 357,565 8.00 373,815 8.00 375,691 c90g00 Public Service Commission c90g0001 General Administration and Hearings	TOTAL 682d0001*	13 00	054 147	12.00	000 445	12.00	000 570	
c85e00 Maryland Tax Court c85e0001 Administration and Appeals chf judge tax court 1.00 41,936 1.00 43,413 1.00 43,413 judge tax court 4.00 143,623 4.00 148,680 4.00 148,680 clerk tax court 1.00 100,214 1.00 103,743 1.00 103,743 management assoc 1.00 38,279 1.00 42,186 1.00 43,738 office secy i 1.00 33,513 1.00 35,793 1.00 36,117 TOTAL c85e0001* 8.00 357,565 8.00 373,815 8.00 375,691 TOTAL c85e00 ** 8.00 357,565 8.00 373,815 8.00 375,691 c90g00 Public Service Commission c90g0001 General Administration and Hearings			•		•		•	
c85e0001 Administration and Appeals chf judge tax court	TOTAL COZGOO	13.00	054,147	13.00	902,440	13.00	992,579	
c85e0001 Administration and Appeals chf judge tax court 1.00 41,936 1.00 43,413 1.00 43,413 judge tax court 4.00 143,623 4.00 148,680 4.00 148,680 clerk tax court 1.00 100,214 1.00 103,743 1.00 103,743 management assoc 1.00 38,279 1.00 42,186 1.00 43,738 office secy i 1.00 33,513 1.00 35,793 1.00 36,117 TOTAL c85e0001* 8.00 357,565 8.00 373,815 8.00 375,691 TOTAL c85e00 ** 8.00 357,565 8.00 373,815 8.00 375,691 c90g00 Public Service Commission c90g0001 General Administration and Hearings	c85e00 Maryland Tax Court							
chf judge tax court 1.00 41,936 1.00 43,413 1.00 43,413 judge tax court 4.00 143,623 4.00 148,680 4.00 148,680 clerk tax court 1.00 100,214 1.00 103,743 1.00 103,743 management assoc 1.00 38,279 1.00 42,186 1.00 43,738 office secy i 1.00 33,513 1.00 35,793 1.00 36,117 TOTAL c85e0001* 8.00 357,565 8.00 373,815 8.00 375,691 TOTAL c85e00 ** 8.00 357,565 8.00 373,815 8.00 375,691 c90g00 Public Service Commission c90g0001 General Administration and Hearings	-	als						
judge tax court 4.00 143,623 4.00 148,680 4.00 148,680 clerk tax court 1.00 100,214 1.00 103,743 1.00 103,743 management assoc 1.00 38,279 1.00 42,186 1.00 43,738 office secy i 1.00 33,513 1.00 35,793 1.00 36,117 TOTAL c85e0001* 8.00 357,565 8.00 373,815 8.00 375,691 C90g00 Public Service Commission c90g0001 General Administration and Hearings	• •		41.936	1.00	43,413	1.00	43.413	
clerk tax court 1.00 100,214 1.00 103,743 1.00 103,743 management assoc 1.00 38,279 1.00 42,186 1.00 43,738 office secy i 1.00 33,513 1.00 35,793 1.00 36,117 TOTAL c85e0001* 8.00 357,565 8.00 373,815 8.00 375,691 TOTAL c85e00 ** 8.00 357,565 8.00 373,815 8.00 375,691 c90g00 Public Service Commission c90g0001 General Administration and Hearings			•		•		•	
management assoc 1.00 38,279 1.00 42,186 1.00 43,738 office secy i 1.00 33,513 1.00 35,793 1.00 36,117 TOTAL c85e0001* 8.00 357,565 8.00 373,815 8.00 375,691 TOTAL c85e00 ** 8.00 357,565 8.00 373,815 8.00 375,691 c90g00 Public Service Commission c90g0001 General Administration and Hearings			•		•		•	
office secy i 1.00 33,513 1.00 35,793 1.00 36,117 TOTAL c85e0001* 8.00 357,565 8.00 373,815 8.00 375,691 TOTAL c85e00 ** 8.00 357,565 8.00 373,815 8.00 375,691 c90g00 Public Service Commission c90g0001 General Administration and Hearings			•		•		•	
TOTAL c85e0001* 8.00 357,565 8.00 373,815 8.00 375,691 TOTAL c85e00 ** 8.00 357,565 8.00 373,815 8.00 375,691 c90g00 Public Service Commission c90g0001 General Administration and Hearings	3							
TOTAL c85e00 ** 8.00 357,565 8.00 373,815 8.00 375,691 c90g00 Public Service Commission c90g0001 General Administration and Hearings	•							
TOTAL c85e00 ** 8.00 357,565 8.00 373,815 8.00 375,691 c90g00 Public Service Commission c90g0001 General Administration and Hearings	TOTAL c85e0001*	8.00	357,565	8.00	373,815	8.00	375,691	
c90g0001 General Administration and Hearings	T0TAL c85e00 **	8.00			· ·		•	
c90g0001 General Administration and Hearings					•		•	
	9							
executive senior 1.00 155,276 1.00 168,811 1.00 168,811	_	•						
	executive senior	1.00	155,276	1.00	168,811	1.00	168,811	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
c90g00 Public Service Commissio							
c90g0001 General Administration a							
commissioner pub service	4.00	514,877		557,456		557,456	
exec dir public service comm	1.00	130,166	1.00	134,749		134,749	
exec secy public service comm	1.00	130,166	1.00	134,749	1.00	134,749	
gen counsel public service	1.00	130,166	1.00	134,749		134,749	
prgm mgr senior ii	5.00	547,705	5.00	576,672		583,238	
designated admin mgr iv	1.00	91,569	1.00	97,988	1.00	99,869	
it director ii	1.00	100,214	1.00	103,743	1.00	103,743	
it asst director i	1.00	83,561	1.00	88,565		96,292	
administrator iv	1.00	64,724	1.00	69,273		70,607	
asst gen counsel iii pub ser co		397,584	4.00	414,972	4.00	414,972	
fiscal services chief ii	1.00	75,424	1.00	79,960		81,481	
hr administrator ii	1.00	69,214	1.00	75,502	1.00	76,962	
computer network spec lead	1.00	66,710	1.00	70,724	1.00	76,962	
database specialist ii	1.00	70,646	1.00	74,900	1.00	76,348	
hr administrator i	1.00	70,389	1.00	77,078	1.00	78,568	
psc commission advisor	6.00	618,187	6.00	658,370	6.00	658,370	
personnel administrator ii	.00	1,613	.00	0	.00	0	
computer network spec ii	1.00	66,178	1.00	70,830	1.00	72,199	
fiscal services officer ii	1.00	67,456	1.00	72,199	1.00	73,593	
psc regulatory economist ii	.00	63,702	1.00	67,532	1.00	68,834	
personnel administrator i	.00	1,631	.00	0	.00	0	
it programmer analyst i	2.00	108,579	2.00	115,636	2.00	117,849	
psc regulatory economist	.00	5,616	1.00	62,087	1.00	63,278	
admin officer iii	7.00	384,166	7.00	407,540	7.00	415,327	
admin officer ii	1.00	55,505	1.00	59,392	1.00	65,827	
admin spec iii	1.00	43,695	1.00	46,279	1.00	47,136	
admin spec ii	8.00	315,342	8.00	336,990	8.00	343,183	
admin spec i	.50	15,400	.50	18,496	.50	18,831	
fiscal accounts technician ii	1.00	45,817	1.00	48,980	1.00	49,890	
exec assoc iii	1.00	62,500	1.00	66,257	1.00	67,532	
management associate	6.00	266,237	6.00	313,150	6.00	334,894	
admin aide	1.00	44,165	1.00	46,780	1.00	47,648	
office secy iii	1.00	35,258	1.00	37,327	1.00	38,004	
TOTAL c90g0001*	63.50	4,899,438	65.50	5,287,736	65.50	5,371,951	
c90g0002 Telecommunications, Gas	and Water Di	vision					
prgm mgr iv	1.00	84,416	1.00	91,696	1.00	93,450	
prgm mgr i	1.00	80,168	1.00	83,811	1.00	95,450 85,401	
psc regulatory economist iii	1.00	66,013	1.00	70,724		•	
psc regulatory economist ii	1.00	59,032	1.00	62,577	1.00	72,088	
admin aide	1.00	37,122	.00	02,577	.00	63,779 0	
admin arac	1.00	01,122			.00		
TOTAL c90g0002*	5.00	326,751	4.00	308,808	4.00	314,718	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
c90g0003 Engineering Investigatio	ons						
pub serv engr III	.00	0	.00	0	1.00	53,193	New
chf engineer pub service comm	1.00	75,055	1.00	103,743	1.00	103,743	
prgm mgr ii	1.00	77,490	1.00	82,901	1.00	84,479	
asst chf engineer pub ser comm	1.00	77,490	1.00	82,127	1.00	83,690	
pub serv engr iii	12.00	754,259	13.00	952,885	13.00	992,372	
office secy iii	1.00	34,773	1.00	47,710	1.00	47,710	
TOTAL c90g0003*	16.00	1,019,067	17.00	1,269,366	18.00	1,365,187	
c90g0004 Accounting Investigation	ıs						
prgm mgr iv	1.00	98,803	1.00	103,743	1.00	103,743	
asst chf auditor pub ser comm	1.00	81,100	1.00	85,957	1.00	87,597	
pub utility auditor senior	1.00	72,461	1.00	75,012	1.00	75,012	
pub utility auditor	3.00	160,148	3.00	173,016	3.00	176,808	
admin aide	1.00	31,546	1.00	34,126	1.00	35,354	
TOTAL c90g0004*	7.00	444,058	7.00	471,854	7.00	478,514	
c90g0005 Common Carrier Investiga	tions						
prgm mgr iii	1.00	92,582	1.00	97,203	1.00	97,203	
administrator iv	1.00	67,243	1.00	71,972	1.00	73,361	
administrator ii	1.00	59,722	1.00	63,779	1.00	65,006	
admin officer ii	.00	54,817	1.00	59,392	1.00	60,530	
admin officer i	1.00	1,258	.00	0	.00	0	
admin spec iii	2.00	89,266	2.00	95,414	2.00	97,206	
admin spec ii	6.00	232,166	6.00	248,989	6.00	253,558	
psc common carrier insp iii	5.00	183,055	4.00	180,375	4.00	182,822	
psc common carrier insp ii	.00	7,977	1.00	33,588	1.00	34,488	
office secy iii	1.00	46,087	1.00	47,710	1.00	47,710	
TOTAL c90g0005*	18.00	834,173	18.00	898,422	18.00	911,884	
c90g0007 Electricity Division							
prgm mgr iv	1.00	98,803	1.00	103,743	1.00	103,743	
psc regulatory economist ii	1.00	57,921	1.00	61,983	1.00	63,171	
psc regulatory economist	3.00	104,635	3.00	195,061	3.00	198,810	
TOTAL c90g0007*	5.00	261,359	5.00	360,787	5.00	365,724	
c90g0008 Hearing Examiner Divisio	n						
prgm mgr senior iv	1.00	130,166	1.00	134,749	1.00	134,749	
hearing exam sr pub ser comm	3.00	201,398	2.00	228,753	2.00	230,885	
hearing exam ii pub ser comm	.00	8,949		99,869	1.00	101,786	
admin officer ii	1.00	55,505	1.00	59,392	1.00	60,530	
taxicab license hearing officer		29,741	1.00	30,788	1.00	30,788	

PERSONNEL DETAIL

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbo
c90g0008 Hearing Examiner Divisi							
admin aide	.00	18,589		43,080		43,872	
office secy iii	1.00	20,938	.00	0	.00	0	
TOTAL c90g0008*	7.00	465,286	7.00	596,631	7.00	602,610	
c90g0009 Staff Counsel							
chf staff atty pub ser com	1.00	106,963	1.00	110,729	1.00	110,729	
prgm mgr iv	1.00	78,213	1.00	64,608	1.00	97,066	
staff atty iii pub ser comm	1.50	123,524	1.50	132,155	1.50	133,747	
staff atty ii pub ser comm	4.00	317,816	4.00	336,759	4.00	341,432	
office secy iii	1.00	40,010	1.00	42,369	1.00	43,147	
TOTAL c90g0009*	8.50	666,526	8.50	686,620	8.50	726,121	
c90g0010 Energy Analysis and Pla	nning Divisi	on					
prgm mgr iv	1.00	96,941	1.00	103,743	1.00	103,743	
prgm mgr i	2.00	114,696	2.00	154,739	2.00	157,705	
psc regulatory economist iii	1.00	69,308	1.00	74,183	1.00	75,617	
psc regulatory economist ii	3.00	99,478	2.00	126,356	2.00	128,785	
psc regulatory economist	2.00	102,735	1.00	54,370	1.00	55,408	
TOTAL c90g0010*	9.00	483,158	7.00	513,391	7.00	521,258	
TOTAL c90g00 **	139.00	9,399,816	139.00	10,393,615	140.00	10,657,967	
c91h00 Office of the People's	Counsel						
c91h0001 General Administration							
admin prog mgr i	.00	67,206	1.00	82,247	1.00	83,811	
administrator iii	1.00	9,866	.00	0	.00	0	
peoples counsel	1.00	106,172	1.00	115,427	1.00	115,427	
dep peoples counsel	1.00	112,719	1.00	120,790	1.00	123,206	
asst peoples counsel iv	5.00	395,805	4.00	418,259	4.00	426,624	
asst peoples counsel iii	1.00	107,258		152,859	2.00	155,917	
asst peoples counsel ii	2.00	126,552		137,317	2.00	140,064	
consumer liaison peoples couns		91,409		97,439	1.00	99,388	
administrator ii	1.00	61,320		65,625	1.00	66,888	
administrator i	1.00	36,131	1.00	44,017		45,641	
admin officer iii	1.00	58,105		62,179		63,371	
obs-admin spec i	1.00	41,491	1.00	44,343		45,160	
management associate	3.00	136,405	3.00	147,182	3.00	149,487	
TOTAL c91h0001*	19.00	1,350,439	19.00	1,487,684	19.00	1,514,984	
TOTAL c91h00 **	19.00	1,350,439	19.00	1,487,684	19.00	1,514,984	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
c94i00 Subsequent Injury Fund							
c94i0001 General Administration							
exec dir subsequest injury fund	1.00	119,045	1.00	123,236	1.00	123,236	
principal counsel	1.00	117,888		126,186		126,186	
asst attorney general vi	5.00	479,263		512,884		515,780	
it director i	1.00	90,844		97,203		97,203	
prgm mgr i	1.00	78,345		83,811		85,401	
fiscal services admin ii	.00	34,180		61,808		64,184	
mbr subsequent injury fnd bd	.00	20,848		20,250		26,250	
fiscal services admin i	1.00	22,845		0		0	
accountant ii	.00	32,532		53,431	1.00	53,941	
accountant trainee	.00	5,062		40,698	1.00	41,442	
admin spec iii	2.00	82,633		85,599	2.00	87,325	
admin spec i	1.00	30,697		45,160	1.00	45,994	
fiscal accounts technician supv		19,283		0		0	
fiscal accounts technician ii	1.00	0		0	.00	0	
legal secretary	1.00	36,127	1.00	30,472	1.00	31,553	
office secy i	1.00	38,005	1.00	40,605	1.00	40,976	
TOTAL c94i0001*	17.00	1,207,597	17.00	1,321,343	17.00	1,339,471	
TOTAL c94i00 **	17.00	1,207,597	17.00	1,321,343	17.00	1,339,471	
c96j00 Uninsured Employers' Fun	ıd						
c96j0001 General Administration							
exec dir uninsured employer fun	1.00	106,720	1.00	116,022	1.00	116,022	
principal counsel	1.00	44,423	1.00	78,595	1.00	81,600	
asst attorney general vii	.50	37,023	.50	34,480	.50	35,810	
asst attorney general vi	1.50	143,563	1.50	135,388		136,684	
it director i	.00	, 0	1.00	60,543	1.00	62,867	
admin prog mgr i	1.00	79,832	1.00	85,401	1.00	85,401	
mbr uninsured employers fund	.00	4,571	.00	0	.00	, 0	
accountant ii	.00	. 0	1.00	41,358	1.00	42,880	
admin officer iii	1.00	0	1.00	41,358	1.00	42,880	
admin officer ii	1.00	55,505	1.00	59,392		59,961	
admin spec iii	.00	21,540	1.00	44,205	1.00	44,614	
claims investigator iv	3.00	29,391	2.00	68,780	2.00	71,258	
paralegal ii	1.00	0	.00	0		0	
fiscal accounts technician i	1.00	31,854	1.00	35,068		36,333	
admin aide	.00	10,731	.00	0		0	
office secy iii	2.00	54,140	1.00	45,160	1.00	45,577	
TOTAL c96j0001*	14.00	619,293	14.00	845,750	14.00	861,887	
TOTAL c96j00 **	14.00	619,293	14.00	845,750	14.00	861,887	

Classification Title Positions Expenditure Positions Appropriation Positions Allowance	Symbol
c98f00 Workers' Compensation Commission	
c98f0001 General Administration	20
chair workers comp commission 1.00 133,508 1.00 138,200 1.00 143,	
commissioner workers comp 9.00 1,186,272 9.00 1,228,500 9.00 1,271,	
principal counsel 1.00 112,181 1.00 126,186 1.00 126,	
prgm mgr senior ii 1.00 96,632 1.00 105,401 1.00 107,	
it director iii 1.00 105,452 1.00 110,729 1.00 110,	
admin prog mgr iii 1.00 93,898 1.00 97,203 1.00 97,	
it asst director i 3.00 172,042 3.00 220,089 3.00 224,0	
administrator iv 1.00 81,349 1.00 85,401 1.00 85,	
prgm mgr i 1.00 72,589 1.00 77,699 1.00 78,	
database specialist supervisor 1.00 -168 1.00 53,193 1.00 55,	
it programmer analyst superviso 1.00 72,589 1.00 77,699 1.00 78,	
it systems technical spec 1.00 0 1.00 53,193 1.00 55,	
computer network spec lead 2.00 80,084 2.00 131,197 2.00 133,	
database specialist ii 1.00 63,000 1.00 68,723 1.00 70,	
fiscal services admin i 1.00 58,383 1.00 63,678 1.00 64,5	
it programmer analyst lead/adva 2.00 63,248 2.00 119,948 2.00 123,	
administrator ii 4.00 252,974 4.00 275,809 4.00 279,	
computer network spec ii 1.00 55,765 1.00 60,815 1.00 61,	
hearing reporter supervisor 2.00 67,456 1.00 72,199 1.00 72,	
it programmer analyst ii 2.00 111,530 2.00 120,485 2.00 122,	
administrator i 4.00 145,353 3.00 169,227 3.00 171,	
agency procurement spec lead 1.00 54,290 1.00 59,202 1.00 60,3	
hearing reporter lead 1.00 63,202 1.00 68,939 1.00 70,	
it programmer analyst i 2.00 71,989 2.00 121,247 2.00 122,	
accountant ii 2.00 95,842 2.00 104,034 2.00 106,	
admin officer iii 1.00 0 .00 0 .00	0
hearing reporter ii 14.00 611,757 14.00 766,995 14.00 779,	
admin officer ii 1.00 40,727 1.00 44,901 1.00 45,	
asst to the comm ii workers com 6.00 243,479 6.00 295,227 6.00 299,	
admin officer i 2.00 22,933 2.00 73,114 2.00 75,	
emp training spec i 1.00 15,010 1.00 43,738 1.00 44,	
admin spec iii 4.00 184,095 4.00 198,674 4.00 201,	
asst to the comm i workers comp .00 0 1.00 38,636 1.00 39,	
admin spec ii 2.00 89,967 2.00 97,066 2.00 98,	23
computer operator supr 1.00 45,188 1.00 48,304 1.00 48,	54
computer operator lead 1.00 50,913 1.00 55,662 1.00 56,	25
computer operator ii 4.00 125,740 3.00 135,979 3.00 138,	57
computer user support spec ii 2.00 85,803 2.00 91,710 2.00 92,	58
agency buyer ii 1.00 45,817 1.00 48,980 1.00 49,	35
services supervisor i 1.00 41,747 1.00 46,845 1.00 47,	10
asst to the comm lead workers c 3.00 181,133 3.00 192,569 3.00 193,	37
hearings interpreter 1.00 27,067 1.00 42,952 1.00 43,952	18
fiscal accounts technician ii 1.00 43,363 1.00 47,209 1.00 48,	36
office supervisor 1.00 5,214 2.00 64,728 2.00 67,	48

PERSONNEL DETAIL

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance Symbol
c98f00 Workers' Compensation C	ommission					
c98f0001 General Administration						
office secy iii	3.00	75,828	3.00	126,527	3.00	128,090
claims reviewer ii	8.00	264,872	8.00	304,208	8.00	310,364
office services clerk lead	.00	20,717	1.00	39,458	1.00	40,181
services specialist	1.00	33,168	1.00	35,423	1.00	35,742
claims reviewer i	.00	5,961	2.00	76,262	2.00	77,652
office services clerk	14.00	456,734	13.00	467,834	13.00	475,877
office clerk ii	1.00	27,541	1.00	30,824	1.00	31,372
TOTAL c98f0001*	121.00	6,054,234	121.00	7,222,821	121.00	7,363,100
TOTAL c98f00 **	121.00	6,054,234	121.00	7,222,821	121.00	7,363,100
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EXECUTIVE AND ADMINISTRATIVE CONTROL

Board of Public Works

Board of Public Works - Capital Appropriation

Executive Department—Governor

Office of Deaf and Hard of Hearing

Department of Disabilities

Maryland Energy Administration

Executive Department—Boards, Commissions and Offices

Secretary of State

Historic St. Mary's City Commission

Governor's Office for Children

Interagency Committee on School Construction

Department of Aging

Maryland Commission on Civil Rights

Maryland Stadium Authority

Maryland Food Center Authority

State Board of Elections

Maryland State Board of Contract Appeals

Department of Planning

Military Department Operations and Maintenance

Maryland Institute for Emergency Medical Services Systems

Department of Veterans' Affairs

State Archives

Maryland Automobile Insurance Fund

Maryland Health Benefit Exchange

Maryland Health Insurance Plan

Maryland Insurance Administration

Canal Place Preservation and Development Authority

Office of Administrative Hearings

MISSION

In order to protect and enhance the State's fiscal integrity, the Board of Public Works ensures that significant State expenditures are: necessary and appropriate, fiscally responsible, fair, and lawful. In reviewing and approving capital projects, procurement contracts, and the acquisition, use and transfer of State assets (including tidal wetlands), the Board assures Maryland citizens, legislators, government contractors, bond-rating houses, and Federal funding partners that executive decisions are made responsibly and responsively.

VISION

A State in which Maryland citizens are confident that government actions concerning the stewardship of State assets and the expenditure of General, Special, Federal, and General Obligation Bond funds are taken in a prudent, open and fiscally responsible manner.

KEY GOALS

- Goal 1. Ensure that the State's procurements are fairly conducted and are appropriate.
- Goal 2. Protect the State's credit, and borrow and expand money prudently.
- Goal 3. Ensure the judicious use of the State Public School Construction Program capital budget.
- Goal 4. Ensure the judicious use of General Obligation Bond Funds.
- · Goal 5. Preserve and manage the State's wetlands.
- Goal 6. Ensure that property transactions to which the State is a party are fair and appropriate.

SUMMARY OF BOARD OF PUBLIC WORKS

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	9.00	9.00	9.00
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	858,532 13,819 6,856,671	975,421 21,000 7,273,828	1,008,964 21,750 6,324,591
Original General Fund Appropriation	8,073,199 -156,485	8,261,673 8,576	_
Total General Fund Appropriation	7,916,714 187,692	8,270,249	
Net General Fund Expenditure	7,729,022	8,270,249	7,355,305
Total Expenditure	7,729,022	8,270,249	7,355,305

D05E01.01 ADMINISTRATION OFFICE

PROGRAM DESCRIPTION

This program provides administrative support to the Board of Public Works by scheduling Board meetings, preparing agendas and related materials, and maintaining Board minutes and records. Staff also researches and advises Board members on a variety of subjects; reviews all procurements; investigates fraud, waste and abuse complaints; instructs agencies on best procurement practices; and facilitates interagency communication on procurement matters.

MISSION

Provide administrative support to the Board of Public Works to ensure that Board actions are efficiently and wisely taken, are accessible to the citizens of Maryland, and that Board policies are effectively communicated to and implemented by State agencies.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Ensure that procurement expenditures are necessary and appropriate, fiscally responsible, fair, and lawful.

Objective 1.1 Ensure all contract actions brought to the Board comply with procurement laws and policies.

Objective 1.2 Strive to ensure that control agencies provide members with timely and accurate information on contracts before the Board.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Procurement contracts submitted for approval	578	784	618	618
Contract modifications submitted for approval	357	427	262	262
Output: Procurement contracts approved	559	756	600	600
Contract modifications approved	355	425	260	260
Procurement contracts disapproved or deferred	19	28	18	18
Contract modifications disapproved or deferred	2	2	2	2
Total dollar value of approved contracts (billions)	\$2.30	\$2.68	\$2.50	\$2.50
Total dollar value of approved contract modifications (billions)	\$2.39	\$1.76	\$1.00	\$1.00

Objective 1.3 Ensure that control agencies are using appropriate procurement methods to achieve broad-based competition and fair and equitable treatment of all persons who deal with the State procurement system.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Contracts approved by procurement method:				
Competitive sealed bid	216	225	260	260
Competitive sealed proposals	128	111	110	110
Single bid/proposal received	67	93	75	75
Sole source	59	84	50	50
Emergency or expedited	57	66	60	60
Other	73	164	120	120

Goal 2. Ensure that procurement agencies comply with Minority Business Enterprise laws and procedures.

	2013	2014	2015	2016
Performance Measures ¹	Actual	Actual	Estimated	Estimated
Outcome: Approved contracts with zero percent MBE participation	246	371	150	150
Approved contracts with MBE participation between 1 and 10 percent	36	80	50	50
Approved contracts with MBE participation from 10 to 29 percent	122	148	200	200
Approved contracts with MBE participation greater than 29 percent	127	157	100	100

¹Starting in fiscal year 2014, the ranges reflect the new overall MBE goal of 29 percent.

D05E01.01 ADMINISTRATION OFFICE

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	7.00	7.00	7.00
01 Salaries, Wages and Fringe Benefits	728,652	784,814	815,197
02 Technical and Special Fees	13,132	21,000	21,000
03 Communication	5,091	5,881 700	6,476 700
08 Contractual Services	17,681 15,039	109,741 13,100 5,000	40,022 19,300 3,000
11 Equipment—Additional	889 2,054	4,000 3,798 1,000	2,000 3,775 1,000
Total Operating Expenses	40,754	143,220	76,273
Total Expenditure	782,538	949,034	912,470
Original General Fund Appropriation Transfer of General Fund Appropriation	839,653 -11,532	942,109 6,925	
Total General Fund Appropriation	828,121 45,583	949,034	
Net General Fund Expenditure	782,538	949,034	912,470
Total Expenditure	782,538	949,034	912,470

D05E01.02 CONTINGENT FUND

Program Description:

Article III, Section 32 of the State Constitution establishes a contingent fund that the Board of Public Works may allocate to supplement agencies' annual appropriations.

Appropriation Statemen

	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions		500,000	500,000
Total Operating Expenses		500,000	500,000
Total Expenditure	-	500,000	500,000
Original General Fund AppropriationTransfer of General Fund Appropriation	500,000 -423,000	500,000	<u> </u>
Total General Fund Appropriation	77,000 77,000	500,000	
Net General Fund Expenditure		500,000	500,000
Total Expenditure		500,000	500,000

D05E01.05 WETLANDS ADMINISTRATION

PROGRAM DESCRIPTION

Any person seeking to dredge in or to place fill on State tidal wetlands must first secure a license from the Board of Public Works. The Wetlands Administration conducts public hearings, prepares written recommendations and issues licenses after approval by the Board. This program also coordinates the State Wetlands licensing program with other government agencies, landowners and the general public.

MISSION

Preserve and manage the State's tidal wetlands for the benefit of citizens, now and in the future, by balancing the various ecological, economic, developmental, recreational, and aesthetic values of tidal wetlands activities.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Provide efficient recommendations to the Board of Public Works on applications for wetlands licenses and promptly issue licenses as approved by the Board.

Objective 1.1 In fiscal year 2016, meet the Board's processing time of 30 days for wetlands licenses for at least 90 percent of the cases heard.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: License applications submitted to BPW	112	76	200	200
Output: Wetlands licenses approved	94	84 ¹	175	175
Percent licenses processed (BPW) within 30 days	75%	80%	85%	85%
Percent licenses processed (BPW) after 30 days	25%	20%	15%	15%

Goal 2. Provide administratively and environmentally sound recommendations to the Board of Public Works on applications for wetlands licenses.

Objective 2.1 Strive to achieve the Board's concurrence on 95 percent of wetlands license recommendations presented in fiscal year 2016.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of recommendations upheld	100%	100%	95%	95%

Objective 2.2 In cooperation with the Maryland Department of Environment create at least 15 additional acres of vegetated tidal wetlands (living shorelines) in fiscal year 2016 through the regulatory permitting process.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Acreage of living shorelines created	11.01	6.84	15.00	15.00

Goal 3. Provide monetary compensation for the utilization of the State's submerged lands.

Objective 3.1 In fiscal year 2016, collect and forward an increase of license fees to the Maryland Tidal Wetlands Compensation Fund which is managed by the Maryland Department of the Environment.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Fees collected	\$63,350	\$46,000	\$75,000	\$75,000

¹ Includes applications submitted in fiscal year 2013, but approved in fiscal year 2014.

D05E01.05 WETLANDS ADMINISTRATION

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	2.00	2.00	2.00
01 Salaries, Wages and Fringe Benefits	129,880	190,607	193,767
02 Technical and Special Fees	687		750
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges	941 749 9,512 372	2,050 2,900 7,050 4,550 1,200 500 575	1,450 3,500 6,750 3,100 1,200 500 750
14 Land and Structures		1,000	1,000
Total Operating Expenses	11,800	19,825	18,250
Total Expenditure	142,367	210,432	212,767
Original General Fund Appropriation Transfer of General Fund Appropriation	204,653 -1,953	208,781 1,651	
Total General Fund AppropriationLess: General Fund Reversion/Reduction	202,700 60,333	210,432	
Net General Fund Expenditure	142,367	210,432	212,767
Total Expenditure	142,367	210,432	212,767

D05E01.10 MISCELLANEOUS GRANTS TO PRIVATE NON-PROFIT GROUPS

Program Description:

This program provides annual grants to private non-profit groups and sponsors that have statewide implication and merit State support.

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
Council of State Governments Historic Annapolis Foundation Maryland Zoo in Baltimore Lease Payment Maryland Science Center	157,746 482,000 5,175,218	158,491 602,000 5,175,218 465,283	309,257 602,000 5,175,218	159,859 602,000 4,968,209
Total	5,814,964	6,400,992	6,086,475	5,730,068
Appropriation Statement: 12 Grants, Subsidies and Contributions	2014 Actual 6,400,992	201 A ppropri 6,086	ation	2016 Allowance 5,730,068
Total Operating Expenses	6,400,992	6,086	5,475	5,730,068
Total Expenditure	6,400,992	6,086	5,475	5,730,068
Original General Fund Appropriation	6,405,768	6,086	5,475	
Total General Fund Appropriation	6,405,768 4,776	6,086	5,475	
Net General Fund Expenditure	6,400,992	6,086	5,475	5,730,068
Total Expenditure	6,400,992	6,086	5,475	5,730,068

D05E01.15 PAYMENTS OF JUDGEMENTS AGAINST THE STATE

Program Description:

This program contains funds appropriated to pay settlements or judgments against the State or any State personnel pursuant to Title 12, Subtitle 4 of the State Government Article.

	2014 Actual	2015 Арргоргіаtіоп	2016 Allowance
12 Grants, Subsidies and Contributions	403,125	524,308	
Total Operating Expenses	403,125	524,308	
Total Expenditure	403,125	524,308	
Original General Fund Appropriation Transfer of General Fund Appropriation	123,125 280,000	524,308	
Total General Fund Appropriation	403,125	524,308	
Net General Fund Expenditure	403,125	524,308	
Total Expenditure	403,125	524,308	

BOARD OF PUBLIC WORKS—CAPITAL APPROPRIATION

SUMMARY OF BOARD OF PUBLIC WORKS—CAPITAL APPROPRIATION

	2014 Actual	2015 Appropriation	2016 Allowance
Operating Expenses	28,950,000	1,100,000	30,000,000
Original General Fund Appropriation	28,950,000	1,100,000	_
Total General Fund Appropriation	28,950,000	1,100,000	
Net General Fund Expenditure	28,950,000	1,100,000	30,000,000

BOARD OF PUBLIC WORKS—CAPITAL APPROPRIATION

D06E02.01 PUBLIC WORKS CAPITAL APPROPRIATION

Program Description:

The Capital Appropriation provides operating funds for capital projects. Expenditures of these funds will be made in accordance with State Finance and Procurement Article Section 7-305.

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
Allocation: Eastern Family Resource Center Parkville Middle School—Facility Improvements East Baltimore Revitalization Projects Chesapeake Shakespeare Company's Downtown Theatre		2,500,000 100,000 1,350,000	1,000,000	
Total		3,950,000	1,100,000	
Appropriation Statement:	2014 Actual	201 Appropri	_	2016 Allowance
12 Grants, Subsidies and Contributions	3,950,000	1,100	0,000	
Total Operating Expenses	3,950,000	1,100	0,000	
Total Expenditure	3,950,000	1,100	0,000	
Original General Fund Appropriation	3,950,000	1,100	0,000	
Total General Fund Appropriation	3,950,000	1,100),000	
Net General Fund Expenditure	3,950,000	1,100	0,000	

BOARD OF PUBLIC WORKS—CAPITAL APPROPRIATION

D06E02.02 PUBLIC SCHOOL CAPITAL APPROPRIATION

Program Description:

The Capital Appropriation provides operating funds for capital projects for Public School Construction. Expenditures of these funds will be made in accordance with State Finance and Procurement Article Section 7-305.

	2014 Actual	2015 Appropriation	2016 Allowance
14 Land and Structures	25,000,000		30,000,000
Total Operating Expenses	25,000,000		30,000,000
Total Expenditure	25,000,000		30,000,000
Original General Fund Appropriation	25,000,000		
Total General Fund Appropriation	25,000,000		
Net General Fund Expenditure	25,000,000		30,000,000

D10A01.01 GENERAL EXECUTIVE DIRECTION AND CONTROL

PROGRAM DESCRIPTION

The Executive power of the State is vested in the Governor who, as Chief Executive, excreises supervision over the agencies of the Executive Branch. Annually, he presents his work program and financial requirements for the ensuing year to the Legislature in the annual budget and reports to the Legislature upon the condition of the State. There is also a Lieutenant Governor, whose duties are delegated by the Governor.

MISSION

To provide executive oversight, guidance and coordination to the various State agencies and to provide the public with information about the Governor's policies, his goals and core functions of the State government generally. Core values and guiding principles include uncompromising attention to a broad range of citizen services and a commitment to moving the State forward through the use of technology.

VISION

A State with efficient and effective government that provides excellent services to its citizens.

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	89.10	88.10	88.10
Number of Contractual Positions	.10	_	
01 Salaries, Wages and Fringe Benefits	9,369,635	10,784,620	10,531,946
02 Technical and Special Fees	3,598	10,000	10,000
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges Total Operating Expenses	270,259 76,053 65,166 382,787 150,998 23,871 29,501 319,737	315,178 86,000 40,190 374,398 193,034 110,000 5,000 325,317 1,449,117	309,250 86,000 69,190 439,079 198,206 110,000 5,000 333,757
Total Expenditure	10,691,605	12,243,737	12,092,428
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	11,382,491 -147,167 11,235,324 543,719	12,210,098 33,639 12,243,737	
Net General Fund Expenditure	10,691,605	12,243,737	12,092,428

OFFICE OF THE DEAF AND HARD OF HEARING

D11A04.01 EXECUTIVE DIRECTION

PROGRAM DESCRIPTION

The Office of the Deaf and Hard of Hearing (ODHH) advocates for and promotes the general welfare of individuals in Maryland who are deaf, hard of hearing, or deafblind. Under Title 9, Subtitle 24 of the State Government Article, the specific responsibilities of the office include the following services for deaf, hard of hearing, and deafblind individuals: (1) providing, advocating, and coordinating the adoption of public policies, regulations, and programs; (2) improving access to communication and to existing services and programs; (3) providing direct services as appropriate; (4) increasing public awareness of the needs and issues affecting deaf, hard of hearing, and deafblind individuals; (5) working with State and local agencies to ensure access to safety and emergency services; (6) developing a referral service; (7) serving as an information clearinghouse on the needs and issues affecting deaf, hard of hearing, and deafblind individuals; (8) working to increase access to educational, health, and social opportunities; (9) working with private organizations, the Federal government, and other units of State government to promote economic development; (10) working to eliminate underemployment and unemployment; (11) providing a network through which services provided by State and Federal programs can be channeled; and (12) promoting compliance with State, local, and Federal laws and assisting in the development of policies to improve the lives of individuals who are deaf, hard of hearing, and deafblind.

MISSION

ODHH represents the Governor and his goal of promoting equal access for all Marylanders by providing expertise that enhances the general welfare of Maryland's deaf, hard of hearing, and deafblind residents.

VISION

All Maryland citizens who are deaf, hard of hearing, or deafblind will have equal and full access to resources, services, and opportunities for participation in all aspects of community life.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. All deaf and hard of hearing citizens will have equal and full access to educational, health, and employment resources and opportunities to fully participate in community life.

Objective 1.1 Maintain levels of technical assistance, awareness, and sensitivity training sessions, and other informational trainings to State and local government agencies each fiscal year.

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Output: Instances of information and referral	107	102	100	100
Number of trainings and information sessions provided	28	25	25	25
Number of instances of technical assistance provided	15	8	10	10

Objective 1.2 Continue coordination with Federal, State, and local governments regarding policy issues and program development.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of governmental entities involved in coordination of				
services to the deaf, hard of hearing, and deafblind through contact				
and/or involvement with ODHH	22	39	35	35
Number of council and taskforce meetings attended	45	43	40	40

OFFICE OF THE DEAF AND HARD OF HEARING

D11A04.01 EXECUTIVE DIRECTION (Continued)

Objective 1.3 Collect and maintain accurate data about the delivery of services from State agencies to Maryland's deaf, hard of hearing, and deafblind population. (Department of Information Technology - DoIT, Department of Health and Mental Hygiene - DHMH, Maryland State Department of Education - MSDE).

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Maryland Early Hearing Detection and Intervention Program				
DHMH: Number identified with hearing loss	51	94	1	1
Telecommunication Access of Maryland, DoIT:				
Telephone assessments provided	405	397	1	1
Springfield Hospital Center, DHMH: Annual admissions to the deaf uni	t 6	9	1	1
Division of Rehabilitation Services, MSDE:				
Number of deaf and hard of hearing individuals receiving				
Individualized Plans for Employment (IPE)	409	303	1	1

Goal 2. Maryland citizens will be aware of the needs and issues affecting deaf and hard of hearing individuals.

Objective 2.1 Increase awareness of information and referral services provided by ODHH to community stakeholders and constituents.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Requests received from community stakeholders and constituents	949	1,315	1,250	1,250
Output: Instances of assistance provided	409	455	450	450
Number of public announcements disseminated	517	829	850	850
Number of conference/expo exhibits ²	23	31	30	30

Objective 2.2 Maintain or increase levels of technical assistance, awareness, and sensitivity training sessions and other informational trainings each fiscal year to stakeholder communities.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of requests for training/presentations and technical				
assistance from community stakeholders	20	32	30	30
Output: Instances of training/presentations provided	15	19	20	20
Number of instances of technical assistance provided	5	13	15	15

Objective 2.3 Meet or exceed timeliness standards provided for email/phone (2 business days) and written communication (10 business days) each fiscal year.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percentage of email/phone responded to within 2 business days	81%	95%	95%	95%
Written inquiries directly responded to within 10 business days	100%	100%	100%	100%
Other Performance Measures				
Percent of Governor's and Lt. Governor's videos captioned	33%	98%	95%	95%
Number of website updates	36	24	24	24
Number of hits to the ODHH website	3,134	6,780	5,000	5,000

¹ Measures for which ODHH does not have access to data estimates.

² Outreach definition clarified in Data Definitions

D11A04.01 EXECUTIVE DIRECTION

Appropriation Statement:

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	3.00	3.00	3.00
Number of Contractual Positions	.50	.50	1.00
01 Salaries, Wages and Fringe Benefits	247,373	273,470	292,622
02 Technical and Special Fees	3,937	11,225	28,623
03 Communication. 04 Travel	2,783 4,255 856 3,250 42,908 6,140 7,761 14,140 14,408	2,975 6,000 1,500 4,200 30,183 7,000 1,650 500 24,363	2,990 4,000 1,500 4,200 45,570 5,837
Total Operating Expenses	96,501	78,371	88,452
Total Expenditure	347,811	363,066	409,697
Original General Fund Appropriation Transfer of General Fund Appropriation	329,101 22,628	360,573 2,493	
Total General Fund Appropriation	351,729 3,918	363,066	
Net General Fund Expenditure	347,811	363,066	409,697

DEPARTMENT OF DISABILITIES

D12A02.01 GENERAL ADMINISTRATION

PROGRAM DESCRIPTION

The Department of Disabilities was established by Chapter 425 of the Acts of 2004 (SB188), effective July 1, 2004. The Department is the principal State agency responsible for developing, maintaining, revising and enforcing statewide disability policies and standards throughout the units of State government. The Department works to increase the capacity of Maryland communities to provide services in inclusive settings; create a citizen-centered delivery system in which consumers can exercise meaningful choice and maintain control of their lives; infuse the service delivery system with elevated expectations about the capacities of people with disabilities; incorporate accessible and universal design into Maryland's communities and technologies; and construct a seamless, responsive and coordinated service delivery system. To this end, the Department directs the development and implementation of the Statewide Disability Plan designed to improve, consolidate, coordinate, modify and unify services for people with disabilities. In addition, the Department provides information on programs and services available to Marylanders with disabilities, provides expertise regarding law and State compliance issues, and helps citizens with disabilities to access resources, information and technology. The Department also administers the Constituent Services Program, the Access Maryland Program, the Technology Assistance Program, and the Attendant Care Program.

MISSION

The Maryland Department of Disabilities advances the rights and interests of people with disabilities so they may fully participate in their communities.

VISION

All Marylanders are valued and respected and have the knowledge, opportunity, and power to make a difference in their lives and the lives of others.

GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Persons with disabilities improve their quality of life by acquiring assistive technology to work, operate businesses, excel in school, live in safe and accessible homes, enjoy independent transportation and gain greater access to their communities.

Objective 1.1 Approve, issue, and maintain an increased number of loans to qualified individuals to purchase assistive technology through the Assistive Technology Loan Program.

	2013	2014	2015	2016
Performance Measures	Actual ¹	Actual	Estimated	Estimated
Output: Number of applications processed	117	117	121	125
Number of loans approved	56	77	79	81
Outcome: Number of loans issued to purchase technology	35	58	60	62
Number of open loans managed	176	180	185	190

Goal 2. Persons with disabilities have access to community based, self-directed long-term services that enable them to live in the community.

Objective 2.1 Increase the proportion of individuals with disabilities receiving state services in community alternatives instead of nursing facilities and other state facilities

Medical Care Programs Administration, Department of Health and Mental Hygiene

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of older adults and persons with disabilities receiving				
state-funded services in community alternatives (Waiver for Older				
Adults, Living at Home Waiver, medical day care, or personal care)				
as measured in first month of fiscal year	12,536	13,157	13,738	14,363
Number of older adults and persons with disabilities receiving state-				
funded services in nursing facilities as measured in first month of				
fiscal year	15,489	15,470	15,199	15,019

¹ Final fiscal year 2013 figures were inadvertently omitted from previous report.

DEPARTMENT OF DISABILITIES

D12A02.01 GENERAL ADMINISTRATION (Continued)				
Performance Measures Total unduplicated number of older adults and persons with	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
disabilities receiving state-funded services in nursing facilities or community alternatives Outcome: Percentage of elderly and individuals with disabilities	28,025	28,627	28,937	29,382
receiving state-funded services in community alternatives versus nursing facilities	45%	46%	47%	49%
Behavioral Health Administration, Department of Health and Mental H	ygiene			
Performance Measures Output: Number of adults (18 and over) with a mental health diagnosis	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
receiving state-funded services in community alternatives (either Psych Rehabilitation (PRP), Case Management, or Mobile Treatment Services) Number of adults (18 and over) with a mental health diagnosis,	19,271	20,340	20,543	20,748
treated in a State mental health inpatient facility	1,005	997	1,014	1,014
Number of adults (18 and over) with a mental health diagnosis, receiving state-funded services in State mental health facilities or community alternatives Outcome: Percentage of adults with a mental health diagnosis	20,276	21,337	21,557	21,762
receiving state-funded services in community alternatives versus State mental health inpatient facilities	95.04%	95.33%	95.30%	95.34%
Developmental Disabilities Administration, Department of Health and N	Mental Hyg	giene		
Performance Measures	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Output: Number of persons with developmental disabilities receiving state-funded services in community alternatives Average daily population of persons with developmental disabilities	24,445	25,183	26,888	27,573
receiving State services in State Residential Centers (SRCs) Total number of persons with developmental disabilities receiving	129	116	122	118
state-funded services in SRCs or in community alternatives Outcome: Percent of adults with developmental disabilities receiving	24,574	25,299	27,010	27,691
state-funded services in community alternatives versus SRCs	99.48%	99.54%	99.55%	99.57%
Goal 3. Persons with disabilities have access to reliable transportation options. Objective 3.1 Increase the level of service and performance provided to	paratransit	customers.		
Maryland Transit Administration, Maryland Department of Transporta				
Performance Measures Output: Number of people with disabilities certified for paratransit Number of paratransit rides provided (includes taxi access) Quality: Paratransit service provided on time (taxi access not included)	2013 Actual 24,880 1,879,328 89%	2014 Actual 25,372 1,781,084 91%	2015 Estimated 29,062 1,900,000 91%	2016 Estimated 29,847 2,050,000 91%

D12A02.01 GENERAL ADMINISTRATION (Continued)

Washington Metropolitan Area Transit Authority (WMATA), Maryland Department of Transportation

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated ³	Estimated ³
Output: Maryland residents with disabilities certified for paratransit	14,361	17,529	18,405	18,773
Number of paratransit rides provided to Maryland residents	1,207,675	1,269,603	1,333,083	1,359,745
Percent of paratransit service provided on time (systemwide)	92%	92%	92%	92%
Outcome: Satisfaction rating from customer survey measured as total				
number of complaints received per 1,000 trips completed (system	wide) <5.0	< 5.0	< 5.0	< 5.0

Objective 3.2 Increase use of fixed route transportation by people with disabilities.

Maryland Transit Administration, Maryland Department of Transportation

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of people with disabilities certified for fixed route ²	47,365	TBD	TBD	TBD
Percent of accessible buses in fixed route	100%	100%	100%	100%
Outcome: Total number of monthly disabled passes purchased	192,814 ³	202,950	205,000	208,000

Washington Metropolitan Area Transit Authority (WMATA), Maryland Department of Transportation

	2013	2014	2015	2016
Performance Measures (Systemwide) ⁴	Actual	Actual	Estimated	Estimated ⁴
Output: Number of people with disabilities certified for fixed route	27,529	34,729	36,465	38,215
Percent of accessible buses in fixed route	100%	100%	100%	100%
Number of people with disabilities receiving travel training	2,329	1,661	1,770	1,855
In individual travel training/ Metro system orientations	1,250	1,092	1,170	1,226
In travel training/Metro systems orientations for entire groups	1,079	569	600	629
Outcome: Fixed route trips taken by people with disabilities ⁵	19,406,371	20,358,292	21,376,206	22,402,264

Goal 4. Persons with disabilities have access to integrated training and employment options in the community.

Objective 4.1 Increase the number of people with disabilities receiving employment training or services.

Division of Rehabilitation Services, Maryland State Department of Education

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: People with disabilities with an Individual Plan for Employment	15,188	15,682	16,300	17,000
Output: Number of people with disabilities receiving training	7,257	7,441	7,950	8,000

Division of Workforce Development and Adult Learning, Department of Labor, Licensing, and Regulation

	2013	2014	2015	2016
Performance Measures A	ctual	Actual	Estimated	Estimated
Input: People with disabilities in Maryland Workforce Exchange (MWE) ⁶	9,877	10,553	10,750	11,000
Output: Number of people with disabilities receiving training in MWE ⁷	807	891	900	925

²Approximations based on total number of people in database. MTA is changing how information about disability passes is being collected in order to ensure greater accuracy. Previously, senior passes were not distinguished from disability passes. Data is not available during this transition period.

³This number was readjusted from the previous reporting year, which included both senior passes and disability passes.

⁴Data collection does not capture the jurisdiction of residence of people with disabilities certified for or using fixed route. Due to the lag time in data validation for fiscal year 2013, numbers have been adjusted from those reported in the previous report. Fiscal years 2015 and 2016 ridership forecasts are based on a 2009 actuarial study and continuation of prior year trends.

⁵Reduced fare program for those with disabilities and senior citizens and MetroAccess Free Ride Program bus and rail ridership data.

⁶Includes Workforce Investment Act (WIA) customers and Labor Exchange (LE) customers.

⁷Includes only WIA customers; LE does not collect data on number of participants in training.

DEPARTMENT OF DISABILITIES

D12A02.01 GENERAL ADMINISTRATION (Continued)

Behavioral Health Administration, Department of Health and Mental Hygiene

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Adults (18 and over) with a mental health diagnosis receiving state-funded services in community alternatives (either Psych				
Rehabilitation, Case Management, or Mobile Treatment Services)	19,271	20,340	20,543	20,748
Output: Number of people with disabilities receiving supportive				
employment services	3,105	3,384	3,435	3,490
Developmental Disabilities Administration, Department of Health and M	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Persons with developmental disabilities receiving state-funded				
services in State Residential Facilities or in community alternatives	24,574	26,645	27,715	28,810
Output: Number of people with disabilities receiving:				
Day services	7,213	7,635	7,657	8,393
Supportive employment services				

Objective 4.2 Increase the number of people with disabilities achieving integrated employment outcomes.

Division of Rehabilitation Services, Maryland State Department of Education

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of people with disabilities obtaining employment				
Non-competitive employment	173	125	178	183
Competitive employment	2,360	2,420	2,422	2,467

Division of Workforce Development and Adult Learning, Department of Labor, Licensing, and Regulation

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Total number of people with disabilities in Maryland				
Workforce Exchange (MWE) obtaining integrated employment	6,414	7,012	7,100	7,200

Goal 5. Persons with disabilities will have access to affordable, accessible housing in communities of their choosing.

Objective 5.1 Increase affordable and accessible rental housing opportunities for people with disabilities in Maryland

Public Housing Authorities Performance Measures	2013 Actual ⁸	2014 Actual	2015 Estimated	2016 Estimated
Rental Assistance				
Outcome: Number of persons receiving Supplemental Security Income				
(SSI) or Social Security Disability Insurance (SSDI) who were				
awarded a Section 8 Housing Choice Voucher or who occupied				
public housing as reported in a survey of six of the largest Public				
Housing Authorities (PHAs)	6,259	8,951	9,146	9,344

Three of the reporting PHAs underwent data collection changes between fiscal years 2013 and 2014; the fiscal year 2013 figure reported last year has been changed. Only the verified numbers from the three other PHAs is reported here. Because of changes to its IT system, the Baltimore City PHA could not report data for the requested outcome.

DEPARTMENT OF DISABILITIES

D12A02.01 GENERAL ADMINISTRATION (Continued)

Division of Development Finance, Department of Housing and Community Development

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Housing Unit Production				
Output: Rental units financed by DHCD that meet Section 504 accessib	oility			
requirements for individuals with mobility or sensory disabilities	152	159	160	160
Number of units (beds) -Group Homes for individuals with				
disabilities (homes licensed with a capacity of 1 to 4 individuals)	10	14	9	9

Objective 5.2 Increase opportunities for affordable home ownership and accessible home modification for people with disabilities in Maryland.

Division of Development Finance, Department of Housing and Community Development

2013	2014	2015	2016
Actual	Actual	Estimated	Estimated
26	32	30	30
18	25	22	22
229	30	36	36
\$420,707	\$236,047	\$835,000	\$916,500
13	8	30	32
	26 18	Actual Actual 26 32 18 25 229 30 \$420,707 \$236,047	Actual Actual Estimated 26 32 30 18 25 22 229 30 36 \$420,707 \$236,047 \$835,000

Goal 6. Maryland's State facilities and technology are accessible and universally designed, promoting independence and participation of people with disabilities.

Objective 6.1 Continually increase the number of State facilities (buildings or parks) that have increased physical access for persons with disabilities as a result of projects funded though the Access Maryland Program.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of projects in design stage (initiation stage)				
at end of year	9	12	11	11
Number of projects in construction stage at end of year	14	8	8	8
Number of projects completed during year	5	14	11	11
Outcome: Number of State facilities (buildings or parks) with				
increased access as a result of projects completed during year				
(some projects are multi-facility and/or multi-year)	39	40	34	34

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⁹ Corrected since last year's publication.

D12A02.01 GENERAL ADMINISTRATION

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	23.80	25.80	25.80
Number of Contractual Positions	7.00	8.40	4.90
01 Salaries, Wages and Fringe Benefits	2,194,154	2,529,286	2,678,215
02 Technical and Special Fees	299,478	291,678	229,771
03 Communication	30,815	37,872	42,735
04 Travel	54,014	67,897	87,255
06 Fuel and Utilities	8,463	7,306	9,812
07 Motor Vehicle Operation and Maintenance	30,438 2,038,339	28,472 7,285,420	27,580 7,688,064
09 Supplies and Materials	2,036,339 37,475	43,850	49,895
10 Equipment—Replacement	9,708	8,550	15,958
11 Equipment—Additional	39,896	15,624	48,999
12 Grants, Subsidies and Contributions	2,010,451	2,330,980	2,018,104
13 Fixed Charges	148,210	144,933	133,866
Total Operating Expenses	4,407,809	9,970,904	10,122,268
Total Expenditure	6,901,441	12,791,868	13,030,254
Original General Fund Appropriation	2,765,286	3,141,495	
Transfer of General Fund Appropriation	-29,742	-51,422	
Total General Fund Appropriation	2,735,544	3,090,073	
Less: General Fund Reversion/Reduction	7,520		
Net General Fund Expenditure	2,728,024	3,090,073	3,222,166
Special Fund Expenditure	117,851	182,884	176,273
Federal Fund Expenditure	2,701,054	7,901,554	8,625,346
Reimbursable Fund Expenditure	1,354,512	1,617,357	1,006,469
Total Expenditure	6,901,441	12,791,868	13,030,254
Special Fund Income: D12304 Assistive Technology Loan Fund Program D12309 The Harry and Jeanette Weinberg Foundation	87,851 30,000	182,884	176,273
Total	117,851	182,884	176,273
Federal Fund Income: 84.224 Assistive Technology	488,261 1,002,897	451,447 6,353,491	482,729 7,044,446
and Advocacy Grants	1,053,679 156,217	1,096,616	1,098,171
Total	2,701,054	7,901,554	8,625,346
Reimbursable Fund Income: D12902 Transition Conference Registration Fees D26A07 Department of Aging M00M01 DHMH-Developmental Disabilities Administration	3,423 40,528 341,510	76,385 377,291	44,630
M00Q01 DHMH-Medical Care Programs Administration	907,841	1,100,484	896,839
R00A01 State Department of Education-Headquarters	45,285	59,772	55,000
R62I00 Maryland Higher Education Commission	15,925	3,425	10,000
Total	1,354,512	1,617,357	1,006,469

PROGRAM DESCRIPTION

The Maryland Energy Administration (MEA) serves the State on all energy-related matters. MEA is "powering Maryland's future" with the goal of promoting affordable, reliable, and clean energy. To accelerate Maryland's transition to the clean energy economy, MEA has bold new initiatives in four areas: (1) promoting energy efficiency, (2) expanding renewable power generation, (3) financing clean energy innovation, and (4) providing consumers energy information. As part of the state's "Smart, Green and Growing" initiative, MEA will offer incentives and resources directly to Maryland consumers, businesses and communities to reduce household bills, create green collar jobs, preserve the climate and our environment, and promote energy independence. In furtherance of its mission, MEA advises the Governor on issues, policies and changes in the various segments of the energy market. In doing so, MEA prepares State government to respond to the changing dynamics of the energy industry. MEA also advises the Governor on utility mergers, Federal Energy Regulatory Commission, PJM and Department of Energy issues, and plays a key role with State, Federal agency, and utility companies as a board or committee member. In addition to the MEA's strategic goals, the Governor and General Assembly enacted the most ambitious set of state-wide, energy goals in the nation, including: (1) the EmPOWER Maryland Act seeking a 15 percent reduction in peak demand and overall electricity consumption by 2015; (2) a 20 percent renewable portfolio standard by 2022, and (3) a 25 percent reduction in greenhouse gas emissions by 2025. In addition, the state also established a goal of 100,000 new green jobs by 2015. To achieve these goals, MEA has launched over a dozen new programs and incentives to transform every sector in Maryland through greater use of clean energy technologies.

MISSION

The mission of the Maryland Energy Administration is to promote affordable, reliable and clean energy. MEA provides assistance to Maryland citizens and businesses to save money through smart investments in energy efficiency, renewable energy, and conservation. We fuel the creation of green jobs by providing funds and resources to expand the use and availability of clean, safe energy in Maryland. We accomplish this by improving energy efficiency, reducing peak electricity demand and increasing the use of renewable energy and fuels. We implement programs, develop policies, and partner with public and private entities to increase energy efficiency, expand renewable energy, promote clean energy economic development, support a diversified resource portfolio and provide actionable policy recommendations.

VISION

Our vision is a State in which all sectors, State and local government, business, industry, and citizens, maximize energy efficiency and the use of renewable resources, thereby reducing costs, increasing profitability and minimizing environmental impacts. Affordable, reliable clean energy is important for optimum productivity, efficient operation of government and enhanced quality of life in the home, school or workplace. This will be achieved while maintaining or improving the quality of our air and water especially of the Chesapeake Bay.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES¹

Goal 1. Increase Maryland's energy efficiency and energy conservation.

Objective 1.1 Reduce per capita peak electricity demand and electricity consumption 15 percent by 2015, as established by EmPOWER Maryland.

	2013	2014	2015	2016
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Change in per capita peak demand from the 2007				
baseline (2.5587 Kilowatts) in kW	-0.3761	-0.3799	-0.3838	-0.3838
Change in per capita peak demand compared to the 2007 baseline	-14.698%	-14.849%	-15.000%	-15.000%
Change in per capita electricity consumption from the 2007				
baseline (12.3246 Megawatt hours) in MWH	-1.1946	-1.5216	-1.8487	-1.8487
Percent change in per capita electricity consumption compared to				
the 2007 baseline (12.3246 MWH)	-9.69%	-12.35%	-15.00%	-15.00%
Change in tons of pollutants (SOx, NOx) emitted	-39,849	-51,155	-62,708	-62,708
Change in tons of greenhouse gases (CO2) emitted	-4,040,281	-5,186,547	-6,357,867	-6,357,867
Avoided electricity costs (in millions)	\$780	\$1,002	\$1,228	\$1,228

¹ Estimates for 2014 and 2015 are based on MEA's current appropriation.

Goal 2. State agencies will reduce energy consumption.

Objective 2.1 Fund projects that will provide at least \$120,000 of annual savings in energy-related expenditures.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: State Agency Loan Program (SALP) funding	\$1,500,000	\$1,200,000	\$1,200,000	\$2,400,000
Output: Annual savings from SALP projects	\$178,500	\$167,913	\$180,000	\$288,000
Annual energy savings (million British Thermal Units or MMBT	'U's) 6,094	4,401	6,000	9,600

Goal 3. Local governments, non-profits and businesses will improve their energy efficiency.

Objective 3.1 Provide loans that will result in \$250,000 in energy cost savings annually.

	2013	2014	2015	2016
Performance Measures	Actual ²	Actual	Estimated	Estimated
Input: MEA funding for Jane Lawton Loan Program	\$1,309,818	\$1,750,000	\$1,750,000	\$1,750,000
Output: Annual energy savings from Jane Lawton projects	\$252,517	\$49,738	\$297,558	\$297,558
Annual energy savings (million British Thermal Units or MMBT	U's) 15,024	1,793	14,682	14,682

Goal 4. Increase electricity generation fuel diversity, improve air quality, and reduce greenhouse gas emissions through the increased use of renewable energy.

Objective 4.1 Increase the generation of clean, renewable energy by 442,447 Kilowatts (kW) by 2014 through grants, tax credits, and education outreach.

	2013	2014	2015	2016
Performance Measures ³	Actual	Actual	Estimated	Estimated
Output: Kilowatts (kW) of commercial scale renewable energy				
in service ⁴	466,029	483,794	576,750	749,550
Kilowatts (kW) of residential and small commercial renewable				
energy in service ⁵	37,704	57,623	79,623	104,623

Goal 5. Reduce Maryland's consumption of petroleum fuels through increased use of alternative fuels (including ethanol, biofuels, and compressed natural gas) and advanced transportation technologies.

Objective 5.1 Reduce state petroleum consumption by 5 million gallons by 2015 through increased availability of alternative fuels and vehicles.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of State owned Alternative Fuel Vehicles (AFV)	2,539	2,945	3,348	3,751
Number of State owned hybrid vehicles	125	130	135	140
Percent of newly purchased light duty vehicles in the State vehicle				
fleet that are hybrid or alternative fueled vehicles	56%	68%	68%	68%
Total number of AFVs registered in state ⁶	430,091	538,857	565,800	594,090
Total number of hybrids registered in state	99,953	$80,632^7$	84,664	88,897
Percentage change in number of AFVs and hybrids registered				
over previous year	15%	25%	5%	5%
Public stations where alternative fuel available	460	693	730	770
State stations where alternative fuel available	139	139	180	200
Outcome: Gallons of petroleum displacement (millions) ⁸	11	14	16	19

² The actual figures for 2013 have been updated since last year's publication to reflect the Buccini/Pollin Group (BPG)/BWI Hilton loan closing and the expiration of a commitment that followed the cancellation of a project.

⁷ This data from the Maryland Department of Transportation was obtained from a newly implemented Business Intelligence reporting system. This system resulted in the downward correction of registered hybrids from 2013 to 2014.

³ Renewable capacity is from Pennsylvania-New Jersey-Maryland (PJM) Generator Attribute Tracking System (GATS). Data is added retroactively to GATS on a multiple month delay and is subject to change, thus the change from last year's publication.

⁴ Includes projects greater than 100 kW; the numbers reflected are cumulative.

⁵ Includes projects less than or equal to 100 kW; the numbers reflected are cumulative.

⁶ Total AFVs includes hybrid registrations.

⁸ Petroleum displacement reported by calendar year. Actual data for 2013 is updated from last year's publication and data for 2014 is an estimate.

SUMMARY OF MARYLAND ENERGY ADMINISTRATION

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	30.00	34.00	34.00
Total Number of Contractual Positions	12.60	10.50	10.50
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	3,013,090 935,738 45,919,422	3,600,973 863,554 62,072,816	3,676,147 737,963 46,358,023
Original General Fund Appropriation	7,200,000		
Total General Fund Appropriation	7,200,000 7,200,000		
Special Fund ExpenditureFederal Fund ExpenditureReimbursable Fund Expenditure	48,515,992 1,227,153 125,105	65,026,039 1,366,150 145,154	48,370,470 2,267,210 134,453
Total Expenditure	49,868,250	66,537,343	50,772,133

D13A13.01 GENERAL ADMINISTRATION

Program Description:

This program provides general administrative support for all MEA programs. It also supports MEA energy planning activities, including the review of utility electricity efficiency and demand reduction programs required by the EmPOWER Maryland Initiative and MEA representation before the Public Service Commission and Federal Energy Regulatory Commission.

Appropriation Statement:

Appropriation statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	30.00	34.00	34.00
Number of Contractual Positions	12.60	10.50	10.50
01 Salaries, Wages and Fringe Benefits	3,013,090	3,600,973	3,676,147
02 Technical and Special Fees	935,738	863,554	737,963
03 Communication 04 Travel	53,536 159,522 33,494 758,239 22,607 5,902 23,801 22,584 367,668 140,000	76,079 107,188 4,570 1,789,782 24,000 17,710 59,308 403,026 760,000	88,686 176,269 890 1,506,423 24,101 6,140 8,846 52,781 509,194
Total Operating Expenses	1,587,353	3,241,663	2,373,330
Total Expenditure	5,536,181	7,706,190	6,787,440
Special Fund Expenditure	4,505,134 905,942 125,105 5,536,181	6,717,299 843,737 145,154 7,706,190	5,874,701 778,286 134,453 6,787,440

D13A13.01 GENERAL ADMINISTRATION

Special Fund Income:			
D13301 The Jane E. Lawton Conservation Loan Program	80,413	105,000	105,471
D13302 Energy Overcharge Restitution Trust Fund	274,775	175,000	175,784
(EORTF) D13303 Environmental Trust Funds	3,522	250.000	251,120
	34,075	. ,.	231,120
D13304 State Agency Loan Program (SALP)	•	30,000	5 242 226
swf316 Strategie Energy Investment Fund	4,112,349	6,157,299	5,342,326
Total	4,505,134	6,717,299	5,874,701
Federal Fund Income: 81.041 State Energy Program. 81.086 Conservation Research and Development. 81.087 Renewable Energy Research and Development. 81.090 State Heating Oil and Propane Program. 81.119 State Energy Program Special Projects.	679,908 3,154 83,100 10,000 129,780	760,925 10,000 72,812	717,095 50,156 10,031 1,004
Total	905,942	843,737	778,286
Reimbursable Fund Income:			
K00A01 Department of Natural Resources	125,105	145,154	134,453

D13A13.02 THE JANE E. LAWTON CONSERVATION LOAN PROGRAM-CAPITAL APPROPRIATION

Program Description:

The Jane E. Lawton Conservation Loan Program is a self-sustaining program which provides financial assistance in the form of loans to schools, businesses, local governments, and non-profit organizations. Loans made through these programs are for the purpose of making energy conservation improvements. The General Assembly of Maryland authorized the Jane E. Lawton Conservation Loan Program to replace the Community Energy Loan Program and Energy Efficiency and Economic Development Loan Program in the 2008 Session.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
14 Land and Structures	1,750,000	1,750,000	1,750,000
Total Operating Expenses	1,750,000	1,750,000	1,750,000
Total Expenditure	1,750,000	1,750,000	1,750,000
Special Fund Expenditure	1,750,000	1,750,000	1,750,000
Special Fund Income: D13301 The Jane E. Lawton Conservation Loan Program	1,750,000	1,750,000	1,750,000

D13A13.03 STATE AGENCY LOAN PROGRAM-CAPITAL APPROPRIATION

Program Description:

The State Agency Loan Program (SALP) is a self-sustaining program which provides financial assistance in the form of loans to state agencies. Loans made through these programs are for the purpose of making energy conservation improvements.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
14 Land and Structures	1,200,000	1,200,000	2,400,000
Total Operating Expenses	1,200,000	1,200,000	2,400,000
Total Expenditure	1,200,000	1,200,000	2,400,000
Special Fund ExpenditureFederal Fund Expenditure	1,200,000	1,200,000	1,200,000 1,200,000
Total Expenditure	1,200,000	1,200,000	2,400,000
Special Fund Income: D13304 State Agency Loan Program (SALP)	1,200,000	1,200,000	1,200,000
Federal Fund Recovery Income: 81.041 State Energy Program			1,200,000

D13A13.04 ENERGY EFFICIENCY AND ECONOMIC DEVELOPMENT LOAN PROGRAM

Program Description:

The Maryland Energy Efficiency Grant Program represents one-time grants for electric vehicle charging stations, commercial and industrial retrofits, and energy efficient/renewable energy emergency generators.

Appropriation Statement:

-Fr-of-man - m-v	2014 Actual	2015 Appropriation	2016 Allowance
Original General Fund Appropriation	7,200,000		
Total General Fund Appropriation	7,200,000 7,200,000		

D13A13.06 ENERGY EFFICIENCY AND CONSERVATION PROGRAMS, LOW AND MODERATE INCOME RESIDENTIAL SECTOR

Program Description:

Funding in this program is used for energy efficiency and conservation programs, projects, or activities and demand response programs targeted to the low income residential sector at no cost to the participants and the moderate income residential sector with minimal cost to the participants.

Appropriation Statement:

Appropriation Statements	2014 Actual	2015 Appropriation	2016 Allowance
08 Contractual Services	524,296 9,923,395	1,119,000 9,690,000	472,148 10,220,800
Total Operating Expenses	10,447,691	10,809,000	10,692,948
Total Expenditure	10,447,691	10,809,000	10,692,948
Special Fund ExpenditureFederal Fund Expenditure	10,367,691 80,000	10,605,000 204,000	10,605,000 87,948
Total Expenditure	10,447,691	10,809,000	10,692,948
Special Fund Income: swf316 Strategie Energy Investment Fund	10,367,691	10,605,000	10,605,000
Federal Fund Income: 81.119 State Energy Program Special Projects	80,000	204,000	87,948

D13A13.07 ENERGY EFFICIENCY AND CONSERVATION PROGRAMS, ALL OTHER SECTORS

Program Description:

Funding in this program is used for energy efficiency and conservation programs, projects, or activities and demand response programs.

Appropriation Statement:			
•	2014 Actual	2015 Appropriation	2016 Allowance
08 Contractual Services	2,098,076 11,707,382	2,007,157 10,916,496	2,322,856 6,908,326
Total Operating Expenses	13,805,458	12,923,653	9,231,182
Total Expenditure	13,805,458	12,923,653	9,231,182
Special Fund ExpenditureFederal Fund Expenditure	13,564,247 241,211	12,605,240 318,413	9,030,206 200,976
Total Expenditure	13,805,458	12,923,653	9,231,182
Special Fund Income: swf316 Strategic Energy Investment Fund	13,564,247	12,605,240	9,030,206
Federal Fund Income: 81.041 State Energy Program	67,834 52,000	264,000 54,413	200,976
Total	119,834	318,413	200,976
Federal Fund Recovery Income: 81.041 State Energy Program	121,377		

D13A13.08 RENEWABLE AND CLEAN ENERGY PROGRAMS AND INITIATIVES

Program Description:

Funding in the program is used for renewable and clean energy initiatives, energy-related public education and outreach, and climate change programs.

Appropriation S	Statement:
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	2014 Actual	2015 Appropriation	2016 Allowance
08 Contractual Services	5,615,323 488	18,882,500	5,198,310
12 Grants, Subsidies and Contributions	11,413,043 100,066	13,266,000	14,712,253
Total Operating Expenses	17,128,920	32,148,500	19,910,563
Total Expenditure	17,128,920	32,148,500	19,910,563
Special Fund Expenditure	17,128,920	32,148,500	19,910,563
Special Fund Income:			
D13349 Offshore Wind Business Development Fund	17 129 020	1,500,000 30,648,500	1,350,000
C 6,	17,128,920		18,560,563
Total	17,128,920	32,148,500	19,910,563

SUMMARY OF EXECUTIVE DEPARTMENT — BOARDS, COMMISSIONS AND OFFICES

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	97.10	97.10	97.10
Total Number of Contractual Positions	20.40	20.40	23.73
Salaries, Wages and Fringe Benefits	8,452,368 1,739,505 117,666,365	9,131,044 1,869,264 118,012,448	9,458,250 2,253,781 125,094,946
Original General Fund Appropriation	101,820,302 -120,716	103,654,800 -127,811	_
Total General Fund Appropriation	101,699,586 267,385	103,526,989	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	101,432,201 2,862,997 22,710,922 852,118	103,526,989 3,107,564 21,529,385 848,818	107,051,412 2,989,020 25,804,625 961,920
Total Expenditure	127,858,238	129,012,756	136,806,977

EXECUTIVE DEPARTMENT – BOARDS, COMMISSIONS AND OFFICES

D15A05.01 SURVEY COMMISSIONS

PROGRAM DESCRIPTION

The Survey Commissions program provides funds for special commissions appointed to investigate and make recommendations concerning problems affecting the administration and welfare of the State, as well as other on-going non-departmental programs.

Authorized by Title 9, Subtitle 2 of the State Government Article, the State Commission on Uniform State Laws (SCUSL) was created in 1896 to recommend measures to the General Assembly to promote uniform laws within the states for the benefit of Maryland citizens. Maryland's Commissioners represent the State at the National Conference of Commissioners on Uniform State Laws, participate in drafting recommended uniform state legislation and promote the adoption of uniform laws within the states. They have recommended and the General Assembly has approved uniform or model legislation dealing with such diverse matters benefiting Maryland residents as gifts to minors, estate tax apportionment, facsimile signatures of public officials and interstate family support. A relatively small state such as Maryland also gains a substantial overall economic benefit when companies in the process of selecting a site for a new distribution center, factory or other money generating activity recognize Maryland's laws as being uniform with those of the company's home state.

The Judicial Nominating Commission System was established to recommend to the Governor the names of persons for appointment to the appellate and trial courts of Maryland. The Commissions are charged with evaluating the extent to which candidates have the following qualifications for judicial office: integrity, maturity, temperament, diligence, legal knowledge, intellectual ability, professional experience and community service, as well as the importance of having a diverse judiciary. The Commissions submit to the Governor the names of those persons found to be legally and most fully professionally qualified to fill a vacancy. Their reports are released to the public concurrently with submission to the Governor.

Under the State Publications Depository and Distribution Program, the State has designated sixteen libraries across Maryland and the Library of Congress in Washington D.C. to serve as Depository Libraries for State documents. The expenses of this program included in the Survey Commissions appropriation are primarily for updates to the Annotated Code of Maryland provided to the Depository Libraries.

The following commissions were active during the most recently completed fiscal year.

Survey Commission Authorization		Fiscal Year 2014 Expenditures
State Commission on Uniform State Laws	Title 9, Subtitle 2, State Government Article	\$58,083
Judicial Nominating Commissions	Executive Order 01.01.2008.04	35,780
State Publications Depository	Title 23, Subtitle 3, Education Article	25,811
TOTAL		\$119,674

EXECUTIVE DEPARTMENT — BOARDS, COMMISSIONS AND OFFICES

D15A05.01 SURVEY COMMISSIONS

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
04 Travel	3,083 35,780 80,811	28,000 82,000	32,000 86,000
Total Operating Expenses	119,674	110,000	118,000
Total Expenditure	119,674	110,000	118,000
Original General Fund Appropriation Transfer of General Fund Appropriation	110,000 19,000	110,000	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	129,000 9,326	110,000	
Net General Fund Expenditure	119,674	110,000	118,000
		•	

D15A05.03 OFFICE OF MINORITY AFFAIRS

PROGRAM DESCRIPTION

The Governor's Office of Minority Affairs (GOMA) is responsible for managing and overseeing the State's Minority Business Enterprise (MBE) and Small Business Reserve (SBR) programs and providing support to the more than 60 participating State agencies charged with meeting program goals. GOMA is the principal advocate for Maryland's minority- and women-owned businesses. In support of this role, GOMA promotes and coordinates the plans, programs and operations of State government that affect the growth and inclusion of small, minority and women-owned businesses on State contracts. To assist in ensuring that agencies are in compliance with MBE and SBR program requirements, GOMA staff members participate in StateStat review and Board of Public Works meetings.

MISSION

To ensure that small, minority and women-owned businesses participate fully and fairly in State contracting while advising the Governor on key MBE and SBR program and policy matters.

VISION

A "One Maryland" environment for businesses that promotes the inclusion of all businesses, regardless of race, gender, or size.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Increase the number of MBEs that compete for State contracts.

Objective 1.1 Provide small, women-owned and minority businesses with the information they need to get access to capital, procurement data and technical assistance.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: MBE participants at GOMA and other MBE events	8,925	5,616 ¹	6,000	6,000
Visitors to the web portal to retrieve referral information	210,250	$110,770^2$	120,000	125,000
Responses to MBE requests for assistance	900	1,020	900	850
Outcome: Percentage increase of MBEs in GOMA contacts database	7%	7%	7%	7%

Goal 2. Improve the State's MBE and Small Business Reserve (SBR) programs by ensuring that data collection and reporting accurately reflect procurement in State Agencies.

Objective 2.1 Implement data collection tools to increase accuracy in reporting MBE statistics and keeping State agencies and departments aware of their contract numbers and current year participation standing.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: State agencies using GOMA-developed data collection tools	70	70	70	70
Outcome: State agencies reporting accurate payment data	70	70	70	70
State agencies providing SBR reports	23	23	23	23

Objective 2.2 Monitor State agencies to ensure program compliance and to provide assistance as needed.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: State agencies requesting GOMA's support and advice	23	23	23	23
Individual requests for GOMA Assistance	700	950	950	800
Output: Agency visits to conduct random reviews for the MBE				
and SBR programs (including StateStat meetings)	190	190	190	190

¹ Although GOMA tripled the number of events hosted by the agency, there was a decrease in the number of large events hosted by other stakeholders, decreasing the total participants in fiscal year 2014.

² Fiscal year 2014 marks the first year that Google Analytics was utilized to measure website activity.

D15A05.03 OFFICE OF MINORITY AFFAIRS

Appropriation Stat	ement:
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	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	9.00	9.00	9.00
Number of Contractual Positions	.50	1.00	1.00
01 Salaries, Wages and Fringe Benefits	1,069,747	1,122,887	1,210,509
02 Technical and Special Fees	16,230	85,551	85,551
03 Communication	23,017	24,696	24,590
04 Travel	11,052	10,000	8,500
07 Motor Vehicle Operation and Maintenance	15,367	16,810	16,810
08 Contractual Services	28,528	102,317	92,432
09 Supplies and Materials	3,514	6,316	3,750
10 Equipment—Replacement	763	3,600	3,600
11 Equipment—Additional	5,990		
13 Fixed Charges	14,107	18,865	18,967
Total Operating Expenses	102,338	182,604	168,649
Total Expenditure	1,188,315	1,391,042	1,464,709
Original General Fund Appropriation	1,360,658	1,361,257	
Transfer of General Fund Appropriation	-78,150	9,785	
Total General Fund Appropriation	1,282,508	1,371,042	
Less: General Fund Reversion/Reduction	94,193		
Net General Fund Expenditure	1,188,315	1,371,042	1,444,709
Special Fund Expenditure	-,,-	10,000	10,000
Reimbursable Fund Expenditure		10,000	10,000
Total Expenditure	1,188,315	1,391,042	1,464,709
Special Fund Income: D15308 Anne E. Casey Foundation		10,000	10,000
Reimbursable Fund Income: D15908 MBE University Sponsorship		10,000	10,000

D15A05.05 GOVERNOR'S OFFICE OF COMMUNITY INITIATIVES

PROGRAM DESCRIPTION

The Governor's Office of Community Initiatives (GOCI) coordinates community and volunteer activities statewide and advises the Governor on policies to enhance and improve community programs. The Office oversees the work of the Governor's Office on Service and Volunteerism (GOSV) and Volunteer Maryland. The GOSV coordinates volunteer recognition programs of the State and administers the federal grant portfolio from the Corporation for National and Community Service. Volunteer Maryland places trained volunteer coordinators in nonprofit agencies, schools and other governmental agencies for one-year national service assignments. GOCI also is responsible for carrying out Emergency Support Function 15 - Donations and Volunteer Management for the State of Maryland. GOCI serves as the State government's principal liaison to the faith-based community as well as local government through the Office of Intergovernmental Affairs. Pursuant to Title 9.5 of the State Government Article, the Office of Community Initiatives includes responsibility for outreach to cultural and ethnic communities across Maryland. GOCI oversees the activities of the State's Banneker-Douglass Museum, a museum dedicated to showcasing and preserving Maryland's African American history and culture. GOCI coordinates the activities of nine appointed Commissions: the Governor's Commissions on Hispanic, Asian Pacific American, South Asian, Native American, Middle Eastern American, African, and Caribbean Affairs in addition to the Maryland Commission on African American History and Culture (MCAAHC) and the Governor's Commission on Service and Volunteerism. The State's ethnic commissions work to implement initiatives to ensure equal access for all Marylanders to the State's civic, social, economic, health and political affairs and the Governor's Commission on Service and Volunteerism makes funding recommendations for the State's AmeriCorps programs. The MCAAHC makes funding recommendations for the Maryland Historic Trust's African American Heritage grants.

MISSION

Seek to mobilize public support for volunteer service and community, cultural and ethnic organizations and to encourage civic participation by individuals, businesses, municipalities, and community and faith-based organizations. Through statewide coordination of events that recognize outstanding volunteer service and innovative grassroots organizations, the Governor's Office of Community Initiatives will help highlight and strengthen programs that directly serve localities.

VISION

A Maryland with an elevated level of civic engagement where all residents have equal access and opportunity to participate and benefit from government programs and in the State's political and civic affairs.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

- Goal 1. Coordinate volunteer and community service opportunities to address unmet needs and enhance the quality of life in Maryland.
 - **Objective 1.1** Continue to develop a network of sustainable volunteer and community organizations to serve communities across Maryland.
 - **Objective 1.2** Deploy available funding to engage community organizations, volunteers and national service participants to address State and local priorities.
 - **Objective 1.3** Support community and volunteer organizations to meet needs of government and non-profit organizations.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Dollars granted to community based organizations:				
AmeriCorps	\$3,274,864	\$3,046,605	\$3,426,063	\$3,796,766
Volunteer Centers	\$149,832	\$117,787	\$150,000	\$225,000
Disability Access AmeriCorps in Maryland	\$0	\$0	\$0	\$0
Training and technical assistance	\$36,680	\$0	\$0	\$0
Total	\$3,461,376	\$3,164,392	\$3,576,063	\$4,021,766
Outcome: State Funding	\$2,139,357	\$2,326,940	\$2,370,956	\$2,468,323
Federal Funding	\$3,813,503	\$3,475,759	\$3,936,897	\$4,419,830
Ratio of State Dollars to Federal Dollars	1:2	1:2	1:2	1:2
Number of AmeriCorps members recruited and				
volunteers generated by AmeriCorps programs:				
Members	588	612	1,054	1,054
Volunteers	16,863	14,421	15,000	15,000

D15A05.05 GOVERNOR'S OFFICE OF COMMUNITY INITIATIVES (Continued)

Objective 1.4 Build stronger, healthier communities through Volunteer Maryland (VM) by developing volunteer programs that meet critical needs in the areas of economic opportunity, education, healthy futures, environmental stewardship, disaster services, and veterans and military families.

2013	2014	2015	2016
Actual	Actual	Estimated	Estimated
5,982	8,239	5,000	5,000
77,656	65,518	60,000	60,000
85%	88%	85%	85%
\$1,741,403	\$1,470,000	\$1,328,400	\$1,328,400
87%	87%	85%	85%
	Actual 5,982 77,656 85% \$1,741,403	Actual Actual 5,982 8,239 77,656 65,518 85% 88% \$1,741,403 \$1,470,000	Actual 5,982Actual 8,239Estimated 5,00077,65665,51860,00085%88%85%\$1,741,403\$1,470,000\$1,328,400

Goal 2. Promote community-based service and volunteer service as a strategy to address unmet needs in Maryland.

Objective 2.1 Annually increase the number of Marylanders recognized for their service efforts.

Objective 2.2 Invite 100,000 Marylanders per year to volunteer in their communities through targeted marketing efforts.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Efficiency: Private match dollars generated	\$3,369,102	\$4,330,045	\$5,396,324	\$5,396,324
Ratio of private match dollars to grant dollars	1.15:1	1.37:1	1.59:1	1.34:1
Outcome: Marylanders recognized for service efforts (awards,				
certificates, State Fair passes)	200,000	200,000	200,000	200,000

Goal 3. Support municipalities and organizations in their efforts to develop and operate high quality community-based and volunteer service programs.

Objective 3.1 Increase citizen awareness while promoting the connection between Federal, State and local resources through aggressive geographically based outreach.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of municipalities	157	157	157	157
Number of contacts	9,000	9,000	9,000	9,000
Output: Number of municipalities visited	157	157	157	157

Goal 4. Increase outreach to ethnic and cultural communities in Maryland.

Objective 4.1 Increase involvement/participation in ethnic and cultural community events and distribution of information.

D. C Marrie	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of festivals, meetings and similar events attended:				
African	39	97	62	64
Asian Pacific American	87	88	87	89
Caribbean	43	25	12	14
Hispanic	140	110	162	164
American Indian (includes pow-wows)	81	116	97	99
Middle Eastern American	93	87	72	74
South Asian American	1	55	10	12
African American	60	66	75	85
Brochures, pamphlets, reports, information requests and other				
informational materials distributed:				
African community	4,723	3,723	825	925
Asian Pacific American community	10,711	12,309	5,000	5,100
Caribbean	4,483	2,973	700	800
Hispanic community (English/Spanish)	15,188	5,764	4,800	4,900
American Indian community	13,495	6,409	3,100	3,200
Middle Eastern American community	725	825	925	1,025
South Asian American community	1	11,538	600	700

New performance measures for which data is not available.

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EXECUTIVE DEPARTMENT – BOARDS, COMMISSIONS AND OFFICES

D15A05.05 GOVERNOR'S OFFICE OF COMMUNITY INITIATIVES (Continued)

Goal 5. Promote the interests of Maryland's ethnic and cultural communities in the areas of community, workforce, business and economic development.

Objective 5.1 Annually increase the number of topic specific workshops and initiatives sponsored for ethnic and cultural communities.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Initiatives sponsored for:				
African community	7	14	7	8
Asian Pacific American community	9	16	13	14
Caribbean community	7	5	5	6
Hispanic community	13	14	9	10
American Indian community	12	23	16	17
Middle Eastern American community	11	17	13	14
South Asian Community	1	16	3	4

Goal 6. Increase awareness of the Banneker Douglas Museum's ability to document, preserve and promote African American Heritage throughout Maryland.

Objective 6.1 Increase annual visitation at the Banneker-Douglass Museum.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Visitors to the Banneker-Douglass Museum	20,250	21,623	21,850	22,200

¹ New performance measures for which data is not available.

D15A05.05 GOVERNOR'S OFFICE OF COMMUNITY INITIATIVES

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	26.80	26.80	26.80
Number of Contractual Positions	1.50	2.00	2.50
01 Salaries, Wages and Fringe Benefits	1,986,875	2,285,281	2,416,959
02 Technical and Special Fees	460,210	578,008	599,823
03 Communication	42,049	44,906	46,867
04 Travel	48,991	43,441	45,491
06 Fuel and Utilities	82,894	75,301	85,400
07 Motor Vehiele Operation and Maintenance	5,295	3,240	2,464
08 Contractual Services	278,066	267,436	309,145
09 Supplies and Materials	33,311	32,110	35,790
10 Equipment—Replacement	1,732	1,500	1,200
11 Equipment—Additional	4,791	700	1,700
12 Grants, Subsidies and Contributions	3,361,729	3,557,241	4,027,419
13 Fixed Charges	40,109	42,857	45,310
Total Operating Expenses	3,898,967	4,068,732	4,600,786
Total Expenditure	6,346,052	6,932,021	7,617,568
Original General Fund Appropriation	2,312,617	2,354,881	
Transfer of General Fund Appropriation	23,271	16,075	
•••			
Total General Fund Appropriation	2,335,888 8,948	2,370,956	
Net General Fund Expenditure	2,326,940	2,370,956	2,468,323
Special Fund Expenditure	235,595	282,400	303,006
Federal Fund Expenditure	3,475,759	3,936,897	4,419,830
Reimbursable Fund Expenditure	307,758	341,768	426,409
·			
Total Expenditure	6,346,052	6,932,021	7,617,568
Special Fund Income:	161 500	212 500	216 250
D15303 Site Matching Funds	161,522 34,733	212,500 19,900	216,250
D15306 Banneker-Douglas Museum D15307 Cultural Commission Events	,	50,000	36,756 50,000
	39,340		
Total	235,595	282,400	303,006
Federal Fund Income:			
94.003 State Commissions	297,401	337,169	349,037
, 11000 C-1111 C-11111 C-111111 C-11111 C-11111 C-11111 C-11111 C-111111 C-11111 C-11111 C-111	3,046,605	3,426,063	
94.006 Americorps'94.021 Volunteer Generation Fund	131,753	173,665	3,796,766 274,027
			
Total	3,475,759	3,936,897	4,419,830
Reimbursable Fund Income:			
D15A05 Executive Department-Boards, Commissions and			
Offices	307,758	341,768	426,409
	,	,	,

D15A05.06 STATE ETHICS COMMISSION

PROGRAM DESCRIPTION

Title 15 of the State Government Article establishes the State Ethics Commission as an independent agency of State government. The Commission administers the Maryland Public Ethics Law, which primarily includes disclosure and standards of conduct programs covering officials, employees and regulated lobbyists. The Commission renders advisory opinions and informal advice concerning the Law's application, investigates complaints, and receives and reviews financial disclosure statements and lobbyist registration and activity reports. The Commission provides training and education to those covered by the Law's requirements and non-confidential information to the public. The Commission also assists and monitors the activity of local governments and boards of education in implementing local public ethics laws/regulations by reviewing the contents of local laws/regulations for compliance with State law and approving the content of those local laws/regulations.

MISSION

To carry out legislative mandates and policy in support of the public interest in having Maryland's government and its lobbyists conform to established standards of ethical conduct and disclosure.

VISION

A State in which government decisions, operations and services are carried out consistent with high ethical standards.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Support public trust in its officials and employees.

Objective 1.1 Ensure that statutory disclosure filing requirements for officials and lobbyists are met.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Individuals required to file financial disclosure forms	13,889	13,368	13,525	13,800
Percentage of financial disclosure forms received by due date	83%1	86% ²	86%	86%
Percentage of forms filed by due date submitted electronically	97%	. 98%	99%	99%
Output: Financial disclosure forms reviewed	14,155	14,122	14,145	14,230
Lobbyist registrations received and reviewed	3,160	3,336	3,400	3,445
Lobbyist activity reports received and reviewed	5,709	6,125	6,190	6,225

Objective 1.2 Develop and distribute information through the Internet or other means to explain Ethics Law requirements to officials, employees, regulated lobbyists and others impacted by the Public Ethics Law.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: State officials receiving training	1,022	1,279	1,320	1,370
Lobbyists receiving training	250	343	350	375

¹ Eighty-nine percent of State employees and officials and 58 percent of board and commission members filed on time.

² Ninety-one percent of State employees and officials and 66 percent of board and commission members filed on time.

D15A05.06 STATE ETHICS COMMISSION (Continued)

Goal 2. To prevent the conduct of State business from being subject to improper influence and avoid, to the extent reasonably possible, the appearance of improper influence through fair but rigorous application of the Public Ethics Law.

Objective 2.1 Provide accurate and timely advice within 60 days to those subject to the requirements of the Ethics Law.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Commission informal ethics advice issued	404	466	400	400
Formal advisory opinions issued	0	0	1	1
Quality: Percentage of advice provided within 60 days	94%	94%	94%	94%

Objective 2.2 Maintain a system to issue and process complaints and other investigative or enforcement activities consistent with the requirements of the Public Ethics Law. Complete all complaint matters within twelve months of initiation.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Formal legal complaints issued	55	30^{3}	50	50
Output: Number of current year complaint actions completed	12	25	40	40
Number of prior year complaint actions completed	11	31	10	10
Amount of late fees, fines or settlements paid	\$15,610	\$4,580	\$6,000	\$7,000
Quality: Percentage of completed complaint actions closed within				
twelve months of initiation	42%	83%	80%	80%

Objective 2.3 Maintain standards for local government ethics laws and rules and ensure requirements are met through technical assistance and review procedures. Review all changes in local programs and respond within 60 days.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of local governments requesting assistance	86	35	40	40
Output: Local government ordinances approved	32	18	10	10
Quality: Percentage of responses provided within 60 days	100%	100%	95%	95%

³ The apparent drop in complaints between fiscal year 2013 and fiscal year 2014 is a matter of timing. In previous years complaints authorized by the Commission at its June meeting were issued in the same fiscal year and therefore credited to that year. Complaints authorized by the Commission at its June 26, 2014 meeting, however, were issued in July and therefore will be credited to fiscal year 2015.

D15A05.06 STATE ETHICS COMMISSION

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	11.50	11.50	11.50
Number of Contractual Positions	1.00		
01 Salaries, Wages and Fringe Benefits	957,583	1,022,305	1,116,904
02 Technical and Special Fees	23,323	4,200	3,675
03 Communication 04 Travel	6,234 2,786 62,319 1,720 7,738 642 28,884 110,323 1,091,229 821,936 -46,077	7,686 3,161 55,266 2,689 5,740 29,754 104,296 1,130,801 816,875 6,208	5,398 3,479 27,152 2,223 3,470 32,021 73,743 1,194,322
Total General Fund Appropriation	775,859 2,015	823,083	
Net General Fund ExpenditureSpecial Fund Expenditure	773,844 317,385	823,083 307,718	875,914 318,408
Total Expenditure	1,091,229	1,130,801	1,194,322
Special Fund Income: D15301 Lobbyist Registration Fces	317,385	307,718	318,408

D15A05.07 HEALTH CARE ALTERNATIVE DISPUTE RESOLUTION OFFICE

PROGRAM DESCRIPTION

The Health Care Alternative Dispute Resolution Office (HCADRO) provides a system of mandatory arbitration filings for all medical malpractice claims in excess of \$30,000, pursuant to Title 3, Subtitle 2A and Section 5-109 of the Courts and Judicial Proceedings Article and Section 482A of Article 48A. The powers and duties of the Health Care Alternative Dispute Resolution Office are: (1) the selection of arbitration panels from a list of qualified persons prepared by the Director, or the appointment of a mediator; (2) the elimination of a specific dollar amount in pleadings; (3) the determination of liability and the awarding of damages and costs for each claim filed; (4) the opportunity for an appeal of a panel decision to the Courts; (5) the review of attorney fees when requested; (6) the provision that insurers may settle claims without restriction and repay certain costs of claimants; (7) the opportunity to waive the arbitration process and proceed at the Circuit Court level; and (8) the reporting of all claims against physicians to the Board of Physicians, the Maryland State Medical Society and, upon request, to health care facilities and the general public.

MISSION

To offer an expedient alternative resolution process for medical malpractice claims. To serve as the State's only accurate and accessible information source for health care facilities and the general public regarding medical malpractice complaints against physicians and other health care providers.

VISION

To further decrease the number of medical malpractice cases requiring trial at the Circuit and U.S. District Court Systems.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To alleviate the Circuit and U.S. District Courts' caseload by lowering the number of cases waiving the arbitration process.

Objective 1.1 Follow cases closely, closing as many as possible by promptly ruling on Motions to Dismiss or Dismissals for Lack of Prosecution or arbitration.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of cases pending at HCADRO	199	158	169	169
Output: Cases closed at HCADRO by panel	0	1	3	3
Cases closed at HCADRO by Director or parties	131	125	142	142

Goal 2. To make accurate information regarding medical malpractice claims more readily available to health care institutions and the general public.

Objective 2.1 Decrease the time required to fulfill requests for copies of medical malpractice claims.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of copies of claims requested by health care facilities	386	452	498	498
Output: Number of copies of claims forwarded to requesting health				
care facilities	384	438	494	494
Efficiency: Average time required to fulfill requests (in days)	1.7	1.5	2.0	2.0

Objective 2.2 Maintain or decrease the time required to fulfill written requests for information regarding medical malpractice claims against a physician.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Responses forwarded to requesting health care facilities	4,411	4,385	4,535	4,535
Average number of telephone calls responded to per day	8	9	11	11
Efficiency: Average time required to fulfill written requests (in hours)	3 3	3.6	3.2	3.2

D15A05.07 HEALTH CARE ALTERNATIVE DISPUTE RESOLUTION OFFICE

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	4.80	4.80	4.80
01 Salaries, Wages and Fringe Benefits	364,577	383,500	404,292
03 Communication. 04 Travel	9,537 2,042 2,099 -412 3,442 5,421 102 4,021	9,611 1,450 2,500 -3,940 3,000 3,000 300 4,358	9,585 1,450 2,500 -684 3,500 3,000
Total Operating Expenses	26,252	20,279	23,758
Total Expenditure	390,829	403,779	428,050
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	351,785 -6,368 345,417 254	354,755 2,892 357,647	
Net General Fund ExpenditureSpecial Fund Expenditure	345,163 45,666	357,647 46,132	381,899 46,151
Total Expenditure	390,829	403,779	428,050
Special Fund Income: D15302 Filing Fees	45,666	46,132	46,151

D15A05.16 GOVERNOR'S OFFICE OF CRIME CONTROL AND PREVENTION

PROGRAM DESCRIPTION

Established in 1995, the Governor's Office of Crime Control and Prevention (GOCCP) administers numerous Federal and State grant programs and serves as a clearinghouse for information, research, analysis and other materials necessary for formulating crime control and prevention policy. GOCCP assists in the development of legislation, policies, plans, programs and budgets relating to the reduction and prevention of crime, violence, delinquency and substance abuse; the coordination of activities among relevant State and local agencies; the improvement of the administration of justice; and other public safety issues. GOCCP is charged with the tasks of more effectively managing Maryland's criminal justice resources, developing more collaborative approaches to juvenile delinquency and crime issues, and providing for a deliberative planning process for the use of those resources. GOCCP works collaboratively to address juvenile delinquency and crime prevention efforts with the Governor's Office for Children, the Department of Public Safety and Correctional Services, the Department of Juvenile Services, the Department of State Police, the Alcohol and Drug Abuse Administration in the Department of Health and Mental Hygiene, the Governor's Office of Homeland Security and the Department of Human Resources' Office of Victims Services. The Office also operates the Maryland Statistical Analysis Center (MSAC), part of a national network of state Statistical Analysis Centers. MSAC is the research, development and evaluation component of GOCCP, and serves as a repository for knowledge and tools pertaining to crime and the criminal justice systems of Maryland. Objective, independent and data driven, MSAC seeks, evaluates and publicizes Maryland's promising practices in public safety. Through its annual Research Program, MSAC solicits seasoned researchers to examine local policies and practices that will inform the policies and practices of the Governor and the State of Maryland. GOCCP also administers the School Bus Safety Enforcement Program and the State Aid for Police Protection Fund.

Beginning with the fiscal year 2012 budget, the State's contribution to the Baltimore City Criminal Justice Coordinating Council ("the Council") is budgeted within the GOCCP Local Law Enforcement Grants; it formerly appeared as a separate appropriation (D15A05.21). The Council is active within the City's Criminal Justice System in identifying problems and coordinating solutions for the system. While the Council has no statutory authority to mandate member participation or specific activities, it is a vital entity for ensuring the participation of all stakeholders operating in and affected by the system. The Council: assists the Judiciary and member agencies in the planning and delivery of quality services; facilitates the initiation, coordination, implementation and evaluation of effective practices and procedures; and promotes inter-agency decision-making, communication and the sharing of timely and accurate criminal justice information. The city, State, Federal and judicial officials who comprise the Council and their respective agencies work cooperatively to enhance public safety and reduce crime, to advance the fair and timely disposition of cases, and to ensure justice for those accused of crimes and the victims of crimes. Council meetings are open to the public.

MISSION

GOCCP is Maryland's one-stop shop for resources to improve public safety. GOCCP exists to educate, connect and empower citizens and public safety entities through innovative funding, strategic planning, statistical analysis, best practices research and results-oriented customer service.

VISION

GOCCP is synchronized to meet regional challenges with the highest levels of performance and customer service through public safety funding, technical assistance, resources, best practices and crime data analysis. GOCCP aligns identified priorities and best practices to achieve strategic results for the safety of Maryland's citizens. GOCCP success is measured by sub-recipient success.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Increase productivity, customer service and interagency workings as the State Administering Agency.

Objective 1.1 Identify and implement the highest attainable standards in the administration of grant funds in order to increase efficiency, accountability, monitoring, and auditing.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percent of grant applications submitted electronically	100%	100%	100%	100%
Quarterly performance measure reports submitted electronically	100%	100%	100%	100%
Quarterly progress reports submitted electronically	100%	100%	100%	100%
Quarterly requests for funds submitted electronically	100%	100%	100%	100%
Quarterly financial reports submitted electronically	100%	100%	100%	100%

D15A05.16 GOVERNOR'S OFFICE OF CRIME CONTROL AND PREVENTION (Continued)

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Ratio of grants to monitors	69:1	63:1	50:1	50:1
Percent of grants in a regular status	95%	86%	90%	90%
Percent of grants in risk status audited ¹	42%	61%	2	2
Percent of closed grants with above average compliance				
with conditions and regulations of grants	69%	65%	75%	75%
Percent of total grants receiving program consultations	17%	8%	2	2

Objective 1.2 Provide training and equipment to aid law enforcement and criminal justice agencies in the reduction of crime and to improve officer safety.

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Output: Funds provided to law enforcement				
and criminal justice agencies to provide training	\$666,458	\$599,487	2	2
Funds provided for equipment	\$1,656,630	\$1,210,454	2	2
Number of grants to provide equipment	130	122	2	2
Number of trainings conducted by the Training Unit	45	44	40	40
Number of criminal justice officials who attended the trainings	2,124	2,926	2,700	2,700

Objective 1.3 Increase the number of victims who receive assistance through direct service, law enforcement, prosecution and the court system.

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Output: Number of victims receiving outreach services through				
Violence Against Women Act (VAWA) funding	25,207	24,786	25,000	25,000

Objective 1.4 Direct funding to accountability-based programs designed to reduce recidivism among juveniles.

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Output: Number of youth accountability programs funded	14	8	6	0^3

Objective 1.5 Provide technical assistance to potential applicants and sub-recipients regarding the application and reporting processes.

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Output: Number of technical assistance trainings completed	4	0^4	0^4	0^4

Objective 1.6 Provide personnel grant funds to aid law enforcement and criminal justice agencies in reducing crime.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of grants allocating personnel funds	128	134	2	2
Funds provided for law enforcement overtime and salaries	\$12,193,956	\$12,248,522	2	2

¹ "At risk" grants in an elevated risk status are reviewed for a field or desk audit.

² Estimates of future performance on these measures cannot be provided.

³ Fiscal year 2015 will be the last year the State of Maryland receives Juvenile Accountability Incentive Block Grant funding for these programs.

⁴ There were zero technical assistance trainings conducted in fiscal year 2014 as grant programmatic tutorials and Grants Management System trainings are now available on the GOCCP website. This projection of zero also carries over to future years.

EXECUTIVE DEPARTMENT – BOARDS, COMMISSIONS AND OFFICES

D15A05.16 GOVERNOR'S OFFICE OF CRIME CONTROL AND PREVENTION (Continued)

Goal 2. Allocate available criminal justice funds to jurisdictions within each region based upon Maryland crime rates.

Objective 2.1 Provide public safety funding to support each major funding initiative within each region.

Objective 2.2 Distribute grant funds based upon current environmental factors (i.e., crime rates).

Output: Fiscal Year 2013/2014 Funding Allocations by Region and Consideration of Part I Crime by Region

FUNDING STREAMS⁵:	BJAG/ BYRN/ BJRA Allocations	GVRG Alloc.	VAWA/ VARA Alloc.	MVOC Alloc.	JJAB/ JJAC Alloc.	Other Alloc.	Totals	Percent of Discretion- ary Allocations	Percent of Violent Crime ⁶
FY2013									
Western Region	\$1,515,146	\$276,792	\$907,935	\$321,764	\$150,702	\$6,438,287	\$9,610,626	44.54%	43.08%
Eastern Region	\$1,329,923	\$467,824	\$1,099,011	\$476,108	\$597,999	\$7,995,505	\$11,966,370	55.46%	56.92%
Totals, Discretionary Allocations	\$2,845,069	\$744,616	\$2,006,946	\$797,872	\$748,701	\$14,433,792	\$21,576,996	ajing	
Other - Statewide & Mandated	\$677,584	\$227,843	\$189,345	\$0	\$311,838	\$59,398,224	\$60,804,834	1972-7000 1972-700 1972-700 1973-700 19	
FY2014									
Western Region	\$1,215,514	\$285,560	\$847,541	\$565,796	\$316,615	\$2,954,903	\$6,185,929	39.84%	42.69%
Eastern Region	\$2,283,399	\$431,972	\$950,646	\$392,732	\$837,419	\$4,446,752	\$9,342,920	60.16%	57.31%
Totals, Discretionary Allocations	\$3,498,913	\$717,532	\$1,798,187	\$958,528	\$1,154,034	\$7,041,655	\$15,528,849		
Other - Statewide & Mandated						\$92,579,326	\$92,579,326		

⁵ BJAG/BYRN/BJRA - Byrne Memorial Formula and Justice Assistance Grants (including Recovery Act funding), GVRG - Gun Violence Reduction Grants, VAWA/VARA - Violence Against Women Grants (including Recovery Act funding), JJAB/JJAC - Juvenile Justice Accountability Grants, Other - principally Collaborative Supervision and Focused Enforcement, Project Safe Neighborhoods, School Bus Safety Enforcement, Sex Offender and Compliance Enforcement, Body Armor for Local law Enforcement and State Aid for Police Protection.

⁶ Based upon FBI Uniform Crime Reports - calendar year 2011 for fiscal year 2013, calendar year 2012 for fiscal year 2014.

EXECUTIVE DEPARTMENT – BOARDS, COMMISSIONS AND OFFICES

D15A05.16 GOVERNOR'S OFFICE OF CRIME CONTROL AND PREVENTION (Continued)

Goal 3. Impact public safety across Maryland by encouraging and participating in collaborations, focusing resources to assist local and State agencies in their fight against crime, and assisting criminal justice professionals and citizens across the State in creating a safer Maryland.

Objective 3.1 Increase the number of citizens (victim, witnesses, family members, etc.) who have registered on the Victim Information and Notification Everyday (VINE) system.⁷

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Output: Number of registrants for VINE	56,511	57,449	58,000	60,000

Objective 3.2 Measure GOCCP's contribution to a reduction in crime across Maryland, particularly through the use of data driven practices, to promote information-sharing and coordination among criminal justice and allied agencies.

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Output: Number of agencies currently registered for online,				
publicly accessible crime mapping services	64	61	60	60
Number of agencies receiving CompStat-On-Demand	82	93	95	100
Number of crime analysts employed by agencies funded by GOCCP	22	18	18	18
Number of maps generated for various agencies via				
GOCCP mapping grant	5,515	4,529	4,500	4,500
Number of cross-jurisdictional Memoranda of Understanding				
facilitated by GOCCP	10	5	10	10
Number of major cross-jurisdictional criminal justice initiatives				
involving State and local collaborations facilitated by GOCCP	109	99	100	100
Sub-mainiant Outure 8. Number of sure sained	2 920	2 224	9	9
Sub-recipient Output ⁸ : Number of guns seized	3,830 848	3,234	9	9
Number of gun arrests		762	9	9
Number of gun cases referred for federal prosecution	939	920	9	9
Number of gun cases prosecuted	1,365	1,413	9	9
Number of gang members arrested	537	479	9	9
Number of victims served	126,416	130,450	9	9
Number of sex offender compliance verifications conducted	20,280	20,863	ĺ	,
Number of protective orders entered by Domestic		46004	9	9
Violence Unit Pilot Program (DVUP) sub-recipients	22,492	16,984	,	,
	CY2012	CY2013	CY2014	CY2015
	Actual	Actual	Estimated	Estimated
Statewide Output: Number of DNA "hit" cases researched	214	278	9	9
Number of DNA-related arrests	89	79	9	9
Number of Violence Prevention Initiative (VPI) offenders identified	1,478	1,652	9	9
Number of homicide victims in Maryland	372	387	9	9
Number of juvenile victims of homicides	23	26	9	9

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⁷ In fiscal year 2014 all State funding for the VINE system was budgeted in the Department of Public Safety and Correctional Services (Q00A0102), while VINE operations and administration (including data measures) continue to reside with GOCCP.

⁸ Data based upon sub-recipient reports.

⁹ Estimates of future grant-related activity for these programs cannot be provided.

EXECUTIVE DEPARTMENT – BOARDS, COMMISSIONS AND OFFICES

D15A05.16 GOVERNOR'S OFFICE OF CRIME CONTROL AND PREVENTION (Continued)

Objective 3.3 Through the Baltimore City Criminal Justice Coordinating Council, enhance public safety through the implementation of effective and efficient practices and procedures by the judiciary and member agencies that: increase the number of civil citations issued, reduce the number of individuals released on "no charges," decrease the rate of cases dismissed due to Failure to Appear by police officers, decrease the number of jurors who fail to respond or appear, and facilitate technology projects to improve the criminal justice system in Baltimore City through various Committee and Council meetings.

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Output: Number of civil citations issued	2,628	4,674	4,814	4,958
Number of individuals released on "no charges"	1,168	734	450	260
Cases dismissed due to Failure to Appear by police officers	8%	12%	8%	7%
Percent of jurors who fail to respond or appear	22%	18%	17%	17%
Number of council meetings held	8	8	8	8
Number of committee meetings held	48	41	54	54
Number of meetings held with law enforcement and community				
organizations involved with prevention of domestic violence and				
protection of victims	21	21	21	21
Number of technology projects facilitated by the CJCC	3	1	2	2

State Aid for Police Protection Fund

	2013	2014	2015	2016
	Actual	Actual	Estimated	Estimated
Performance Measures/Performance Indicators				
AlleganyAnne ArundelBaltimore City	544,013 4,323,397 53,839	873,807 6,850,098	868,313 6,894,774	867,032 6,939,532
Baltimore County	6,317,434	9,929,476	9,978,210	12,673,704
	513,835	774,658	774,874	780,975
Caroline	223,356	337,440	346,044	345,668
	1,044,214	1,598,745	1,587,645	1,588,782
	635,123	996,632	1,012,996	1,016,345
Charles Dorchester Frederick	800,823	1,300,956	1,308,652	1,324,798
	248,740	382,269	383,484	384,982
	1,491,173	2,358,258	2,375,527	2,384,678
Garrett	154,606	229,353	228,160	227,262
	1,785,739	2,811,874	2,826,344	2,826,502
	2,256,458	3,567,125	3,624,404	3,677,608
KentMontgomeryPrince George's	130,799	202,772	207,470	204,586
	9,846,736	15,555,308	15,719,189	15,868,930
	11,694,871	14,307,112	14,438,303	14,580,919
Queen Anne's	266,490	424,786	429,199	427,370
	558,918	918,620	924,999	929,790
	161,907	244,025	247,236	246,872
Talbot	264,152	427,965	425,709	424,900
	959,605	1,487,143	1,466,987	1,467,778
	665,452	1,086,555	1,124,762	1,125,355
Total	457,571 45,399,251	653,349	683,096 67,876,377	683,409 70,997,777

^{*} Totals may not add due to rounding

Local Law Enforcement Grants

Local Law Enforcement Grants	2014	2015	2016
	Actual	Appropriation	Allowance
Body Armor for Local Law Enforcement	49,088	49,088	49,088
Baltimore City Community Policing	1,974,000	1,974,000	1,974,000
Baltimore City State's Attorney's Office—Prosecution of Gun Crimes			
and Violent Offenders	2,459,195	2,459,195	2,459,195
Baltimore City Foot Patrol	2,763,600	2,763,600	2,763,600
Baltimore City Violent Crime Control Grant	2,454,422	2,454,422	2,454,422
Child Advoeacy Centers	250,000	250,000	250,000
Capital City Safe Streets	2,830,158	2,830,352	2,830,352
Criminal Justice Coordinating Council	235,500	235,500	235,500
Community Service Grant	613,723	613,723	613,723
Domestic Violence Prevention	2,089,779	2,089,779	2,089,779
Domestic Violence Unit Pilot	196,354	196,354	196,354
STOP Gun Violence Grant	928,478	928,478	928,478
Juvenile State Match	305,334	305,334	305,334
Prince George's County Drug Grant	1,464,610	1,464,610	1,464,610
Prince George's County State's Attorney's Office	850,000	1,500,000	1,500,000
Prince Georges's County Violent Crime Grant	2,296,292	2,296,292	2,296,292
ROPER Academy	156,933	156,933	156,933
State's Attorney's Coordinating Council	225,000	225,000	225,000
Sexual Assault Rape Crisis	1,673,027	1,673,027	1,673,027
SOCEM	728,916	728,916	728,916
Survivors of Homicide Grant		500,000	500,000
War Room—Baltimore City	716,397	716,397	716,397
Total	25,260,806	26,411,000	26,411,000

^{*} Totals may not add due to rounding

Appropriation Statement:

Number of Authorized Positions	39.00	39.00	39.00
	16.40		39.00
Number of Contractual Positions		16.40	19.23
01 Salaries, Wages and Fringe Benefits	3,413,669	3,611,393	3,637,268
02 Technical and Special Fees	796,480	745,298	1,072,742
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges Total Operating Expenses	40,935 64,659 845 11,734 405,133 12,725 9,630 3,910 112,486,031 261,217 113,296,819	48,379 66,389 27,724 445,403 32,800 15,100 14,786 112,404,229 286,038 113,340,848	44,739 64,659 845 11,626 415,808 17,577 55,800 6,673 119,019,500 291,160 119,928,387
Total Expenditure	95,679,547 -90,084 95,589,463 8,795 95,580,668	97,432,574 -108,837 97,323,737	124,638,397
Special Fund Expenditure	2,238,513 19,235,163 452,624 117,506,968	2,406,314 17,592,488 375,000 117,697,539	2,281,455 21,384,795 396,258 124,638,397

Special Fur	nd Income:			
D15304	Victims of Crime	1,320,771	1,431,314	1,306,455
	Victim and Witness Protection and Relocation	,		
	Fund	300,000	300,000	300,000
D15313	Legal Services for Victims	24,435	75,000	75,000
J00385	School Bus Safety	593,307	600,000	600,000
	Total	2,238,513	2,406,314	2,281,455
Endamal En	nd Income:			
16.017		283,659	291,049	296,336
16.017	Community Board Violence Provention Dresses	283,639	291,049	1,500,000
	Community-Based Violence Prevention Program	622.712	205 499	
16.523	Juvenile Accountability Incentive Block Grants	632,712	395,488	100,000
16.527	Supervised Visitation, Safe Havens for Children	94,578		
16.540	Juvenile Justice and Delinquency Prevention-	500.407	470.000	((1.150
16.540	Allocation to States	589,486	470,909	661,159
16.548	Title V - Delinquency Prevention Program	20,846		
16.550		0.7.6.4.	00.00=	50.040
	Statistical Analysis Centers	95,643	83,097	59,940
16.575	Crime Victim Assistance	6,946,132	6,917,386	8,387,461
16.588	Violence Against Women Formula Grants	2,515,109	2,455,970	2,606,903
16.593	Residential Substance Abuse Treatment for State	4.40.000		.=0.4=0
	Prisoners	168,009	181,310	178,679
16.607	Bulletproof Vest Partnership Program	33,960	32,226	
16.609	Project Safe Neighborhoods	46,265		490,746
16.727	Enforcing Underage Drinking Laws Program	12,460	300,000	
16.738	Edward Byrne Memorial Justice Assistance Grant			
	Program	5,272,933	3,933,024	4,767,070
16.741	DNA Backlog Reduction Program	152,332	510,324	
16.742	Paul Coverdell Forensie Sciences Improvement			
	Grant Program	223,610	133,385	293,159
16.751	Edward Byrne Memorial Competitive Grant			
	Program	148,947		
16.754	Harold Rogers Prescription Drug Monitoring			
	Program	216,315		
93.643	Children's Justice Grants to State's	327,336	305,422	300,857
93.671	Family Violence Prevention and Services/Battered			
	Women's Shelters Grants to States and Indian			
	Tribes	1,454,831	1,582,898	1,742,485
	Total	19,235,163	17,592,488	21,384,795
	1000	17,255,105	17,572,100	21,301,773
	ble Fund Income:			
M00F0	2 DHMH-Health Systems and Infrastructure Adminis-			
	tration	258,043	375,000	331,500
M00K0	1 DHMH-Deputy Secretary for Behavioral Health	46,626	,	64,758
	1 DHMH-Health Regulatory Commissions	60,763		,
N00A0	1 Department of Human Resources	87,192		
	Total	452,624	375,000	396,258
	I Otal	432,024	3/3,000	370,238

EXECUTIVE DEPARTMENT – BOARDS, COMMISSIONS AND OFFICES

D15A05.20 STATE COMMISSION ON CRIMINAL SENTENCING POLICY

PROGRAM DESCRIPTION

Established in 1999, the State Commission on Criminal Sentencing Policy ("the Commission") is the successor to the Maryland Commission on Criminal Sentencing Policy and is a permanent body under the Criminal Procedure Article, §6-201 through §6-214. The Commission was created to oversee criminal sentencing policy in Maryland. The Commission consists of 19 members, including members of the judiciary, representatives of the criminal justice system, members of the State Senate and House of Delegates, and members of the general public.

The Commission assumes primary responsibility for the Maryland voluntary sentencing guidelines for Circuit Courts by distributing, collecting and compiling sentencing guidelines worksheets, and maintaining the sentencing guidelines database. The Commission conducts training and orientation for trial court judges, attorneys, probation officers and other interested parties as may be required. In addition, the Commission monitors judicial compliance with the guidelines, studies the factors driving judicial departures from the guidelines and adopts changes to the sentencing guidelines, if necessary.

In addition to overseeing the application of the sentencing guidelines, the Commission is expected to integrate corrections options programs into the sentencing guidelines system and to establish guidelines to identify appropriate candidates for participation in corrections options programs. The Commission uses a correctional population simulation model to provide estimates of the impact of proposed legislation or policy changes on State and local correctional resources. The work of the Commission is documented in an annual report to the General Assembly delivered before or on December 1 of each year.

MISSION

The State Commission on Criminal Sentencing Policy serves the citizens of Maryland by promoting fair and proportional criminal sentences without unwarranted disparity for all offenders with similar criminal histories committing similar offenses within a voluntary guidelines system providing judges probation, prison or corrections options. It also serves Maryland citizens by assisting understanding of actual time to be served by offenders and by protecting public safety through prioritizing the incarceration of violent and career offenders.

In establishing the Commission, the General Assembly stated its intent that unwarranted sentencing disparities should be reduced; truth-in-sentencing policies should be promoted; prison capacity and usage should give priority to the incarceration of violent and career offenders; meaningful judicial sentencing discretion should be preserved; and sentencing judges should be able to impose the most appropriate criminal penalties for offenders.

VISION

A State where sentences are considered just by offenders and victims, well understood by the public and consistent with the State's voluntary guidelines; and individuals and communities possess knowledge and are empowered concerning crime and its effects on them.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Minimal disparity in sentences of similar offenders sentenced for similar offenses.

Objective 1.1 The Commission will review all guidelines for offenses to ensure proportionality and fairness in the ranking and classification of offenses.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Ouput: Guidelines subcommittee meetings held	4	3	4	4
Commission review and vote on reclassification of offenses and				
timely submission to COMAR	3	1	2	2
Reports on compliance rates	1	1	1	I
Outcome: Statewide aggregated guideline compliance rate	76%	74%	78%	78%

D15A05.20 STATE COMMISSION ON CRIMINAL SENTENCING POLICY (Continued)

Goal 2. Improved rates of judicial compliance with the State's voluntary sentencing guidelines.

Objective 2.1 Aggressive outreach and careful re-evaluation of criteria to improve compliance rates.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Guidelines subcommittee meetings held	4	3	4	4
Judicial review and training sessions held	4	13	8	8
Reports on compliance issued	1	1	1	1
Outcome: Percentage of (8) judicial circuits that met benchmark				
guideline compliance rate of 65 percent	100%	100%	100%	100%

Goal 3. Announced statements of time to be served by violent offenders when sentenced in circuit courts.

Objective 3.1 Cooperation with the State Parole Commission in its ongoing efforts to obtain adherence by the courts to announce at sentencing that violent offenders are required to serve at least 50 percent of their sentence.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Judicial review and training sessions held	4	13	8	8
Outcome: Percentage of violent offense cases with 50 percent of				
sentence announced	64%	64%	70%	80%

Goal 4. Availability of corrections options as needed in participating local jurisdictions.

Objective 4.1 Utilize inventory of available options, public support and support of action groups to improve knowledge of and incorporation of corrections options programs throughout the State.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Commission meetings/trainings held	4	2^{1}	4	4
Inventory of corrections options created/updated	0	0	1	0
Percentage of judicial circuits utilizing correctional options programs	100%	100%	100%	100%

Goal 5. Address the increased proportion of inmates considered violent or career in State prisons.

Objective 5.1 Support for adoption and implementation of corrections options programs to supplement its current structured sentencing system.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Commission meetings/trainings held	4	21	4	4
Public hearing meetings held	1	1	1	1
Inventory of alternatives to incarceration available Statewide	0	0	1	0
Reports with statistics on proportion of inmates by general offense type	e			
(person, property, drug)	1	1	1	1

¹ Two scheduled Commission meetings were postponed in fiscal year 2014 due to inclement weather.

EXECUTIVE DEPARTMENT — BOARDS, COMMISSIONS AND OFFICES

D15A05.20 STATE COMMISSION ON CRIMINAL SENTENCING POLICY

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
01 Salaries, Wages and Fringe Benefits		10,520	11,161
02 Technical and Special Fees	396,412	400,655	431,388
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges	5,750 4,380 14,868 1,049 2,252 221 23,338	5,420 4,200 11,437 2,300 1,500 350 23,618	5,600 4,600 9,709 1,120
Total Operating Expenses	51,858	48,825	45,451
Total Expenditure	448,270	460,000	488,000
Original General Fund Appropriation Transfer of General Fund Appropriation	447,197 18,000	460,000	
Total General Fund Appropriation	465,197 16,927	460,000	
Net General Fund Expenditure	448,270	460,000	488,000

D15A05.22 GOVERNOR'S GRANTS OFFICE

PROGRAM DESCRIPTION

The Governor's Grants Office provides resources and technical assistance to State agencies, local governments, non-profit organizations, businesses and universities on all aspects of Federal grants and Federal funds. The Grants Office measures funds, identifies new funding opportunities and trains State agency staff in all aspects of grant writing and grants management.

MISSION

The mission of the Governor's Grants Office is to help State government meet its policy priorities by measuring and increasing the flow of Federal funds coming into Maryland, while improving the level of coordination on grants issues between State agencies, local governments, non-profits and foundations.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Maintain or increase Federal funding to State agencies and other organizations.

Objective 1.1 Increase Federal grant dollars received by State agencies and throughout Maryland.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Federal grant dollars received by State agencies (billions) ¹	\$9.1	\$9.4	\$9.6	\$9.5

Goal 2. Improve working relationships between Maryland's funding recipients, foundations and Federal grants contacts.

Objective 2.1 Conduct regular meetings with State agency points-of-contact assigned to the Governor's Grants Office and local government counterparts who work on grants and grant management.

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Actual	Estimated
Output: Number of State Grants Team meetings conducted	4	4	4	4

Goal 3. Expand the level of expertise of government and non-profit personnel in the various facets of grants and grants management.

Objective 3.1 Develop and deliver specific training courses and presentations to State agency employees, with additional training courses offered to non-State entities (local governments and non-profits).

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Output: Number of courses, trainings and conferences held	34	25	16	35
Number of individuals trained	6,640	6,091	4,000	6,000

Goal 4. Improve the quality of grants management in State agencies.

Objective 4.1 Provide timely and appropriate training and advice on grants management issues.

	2013	2014 ²	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Output: Number of new Federal audit findings ³	8	10	10	10
Ratio of new audit findings to Federal grant \$ (billions) managed ⁴	.88	1.06	1.04	1.05

¹ Data reported is based on figures compiled and reported in the Annual Budget Highlights book. Figures do not include federal funds received by State universities and colleges.

² Figure is estimated, not actual, because the number of findings for fiscal year 2014 will not be revealed until the Single Audit Report covering fiscal year 2014 is published in March of 2015.

³ New audit findings are based on findings identified in the Single Audit Report. Totals do not include findings related to State universities and colleges. Actuals for fiscal year 2013 were adjusted to correct the previously reported figure.

⁴ Ratios are corrected for miscalculations made in previous years.

D15A05.22 GOVERNOR'S GRANTS OFFICE

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	3.00	3.00	3.00
01 Salaries, Wages and Fringe Benefits	363,150	337,919	304,178
03 Communication	2,214 12,221 1,189	2,414 1,500	2,279 2,400
08 Contractual Services	4,930 249 139	79,143 500 140	55,920 400 129
Total Operating Expenses	20,942	83,697	61,128
Total Expenditure	384,092	421,616	365,306
Original General Fund Appropriation Transfer of General Fund Appropriation	387,689 17,037	402,949 -56,333	
Total General Fund Appropriation	404,726 46,472	346,616	
Net General Fund Expenditure	358,254 25,838	346,616 55,000 20,000	315,306 30,000 20,000
Total Expenditure	384,092	421,616	365,306
Special Fund Income: D15305 Grants Conference Registration Fees	25,838	55,000	30,000
Reimbursable Fund Income: D15A05 Executive Department-Boards, Commissions and Offices		20,000	20,000

D15A05.23 STATE LABOR RELATIONS BOARDS

PROGRAM DESCRIPTION

The State Labor Relations Board (SLRB) and the Higher Education Labor Relations Board (HELRB) administer §3-101 through 3-602, Title 3, of the State Personnel and Pensions Article, which permits certain State employees and employees of State higher education institutions to determine whether they wish to elect an exclusive representative and enter into collective bargaining with their employers. Both Boards conduct representation elections, certify results and elected exclusive representatives adopt regulations for same and for unfair labor practices, receive petitions and hear complaints under the statute and regulations. On a voluntary basis the Boards may assist parties in pursuing memoranda of understanding through negotiations. In addition, the SLRB also certifies employee units. There are approximately 30,000 State employees who fall under SLRB jurisdiction, while there are approximately 10,000 higher education employees who fall under SLRB jurisdiction. Under the provisions of SB 348 of 2006, the Boards retain separate jurisdictions and authorities but share a common administrative support staff and budget.

The passage of SB 590 and HB 243 (Chapters 324 and 325) of 2010 established the Public School Labor Relations Board (PSLRB) as an independent agency of the State Government to administer and enforce the labor relations laws for local boards of education and their employees. The PSLRB's authority over these matters was transferred from the State Board of Education, State Superintendent of Schools and local boards of education effective July 1, 2010, and will terminate on June 30, 2015.

The Boards support State employers, State institutions of higher education, public school systems throughout the state, and employees and labor organizations in achieving high quality relationships through the processes of considering and possibly engaging in collective bargaining. In so doing, the Boards recognize widely accepted and historically practiced principles of labor law, such as those embodied in the Wagner Act (National Labor Relations Act) and the policies and decisions of the National Labor Relations Board and other private and public sector statutes and regulations. At the same time, the Boards observe and respect special circumstances that pertain to State employers and public higher education institutions and environments in Maryland, and craft regulations and decide cases with that sensitivity.

The Boards seek to minimize disputes and maximize appropriate but timely responses to inquiries, needs and petitions under the law while being fully respectful of due process for all parties. The Boards' staff obtains information, educational materials, consulting services and training in order to provide effective professional service to institutions and unions under the law.

MISSION

Maryland's three independent Labor Relations Boards ensure that employees eligible for collective bargaining have a full and fair opportunity to determine whether they will elect an exclusive representative through fair election processes. The Boards assist the parties through staff, regulations, voluntary support and impartial decisions on disputes that may arise under the regulations governing fair and effective implementation of the statute.

VISION

The Boards will ensure that State employers, County Public School Boards, Higher Education management, employees, and any elected representative unions have a fair and positive environment in which to carry out their rights under the laws the Boards are charged with enforcing.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Higher Education Labor Relations Board

Goal 1. Provide efficient, fair and accurate employee elections regarding exclusive representation.

Objective 1.1 Certify election candidates, meet with all candidates and employer representatives to establish election rules and procedures, issue Election Orders, conduct secret ballot elections within 90 days of first petition submission, encourage high percentage of employee participation in elections and certify results.

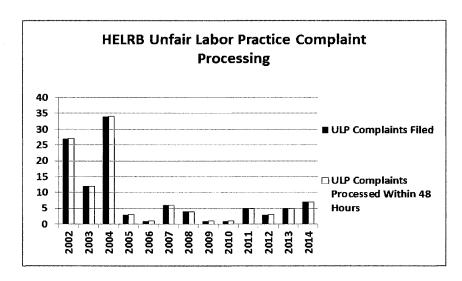
Performance Measures	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Input: Election petitions filed	0	2	1	1
Output: Elections held within 90 days	0	1	1	1
Elections certified	0	1	1	1
Outcome: Percent of eligible voters participating in elections	N/A	100%	80%	80%

D15A05.23 STATE LABOR RELATIONS BOARDS (Continued)

Goal 2. Receive and process petitions and complaints promptly, and address controversies efficiently and impartially.

Objective 2.1 Issue notice to respondent party within 48 hours of receipt of any properly filed petition providing clear timeline for response.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Unfair Labor Practice petitions received	5	7	5	5
Unit Clarification petitions received	0	0	0	0
Petitions for Declaratory Ruling received	0	0	0	0
Quality: Notices issued within 48 hours	5	7	5	5



Objective 2.2 Conduct impartial investigation into probable cause basis for any unfair labor practice or other petition properly filed.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of investigations	3	7	4	4
Output: Findings of Probable Cause	0	1	1	1
Motions to Reconsider	1	1	1	1
Outcome: Motions to Reconsider granted by Board	0	0	1	1

Goal 3. Conduct all Board/Agency business under an ethic of neutrality with fairness and impartiality in application of statute and regulations.

Objective 3.1 Seek to ensure that all decisions and orders are issued impartially in accordance with applicable statutes and regulations.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of decisions and orders issued ²	4	3	3	3
Output: Decisions and orders appealed to Circuit Court	0	0	1	1
Appeals withdrawn	0	0	1	1
Appeals pending	0	0	i	1
Outcome: Board decisions upheld by Court	0	0	ì	1
Board overturned/remanded by Court	0	0	1	1

As these measures reflect activity of a judicial or quasi-judicial nature, the HELRB does not project future estimated activity levels.

² HELRB dispositions may not equal 100 percent since parties may settle or withdraw at any time prior to Board action or the issuance of a Probable Cause Investigative Report. Also, depending on the complexity of the case, it may continue beyond a particular fiscal year. Note that the HELRB always encourages settlement. A discrepancy noted for 2013 Actual; last year's submission was in error.

D15A05.23 STATE LABOR RELATIONS BOARDS (Continued)

State Labor Relations Board

Goal 1. Provide efficient, fair and accurate employee elections regarding exclusive representation.

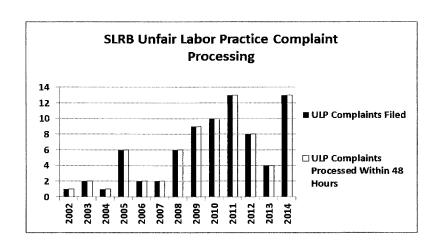
Objective 1.1 Certify election candidates, meet with all candidates and employer representatives to establish election rules and procedures, issue Election Orders, conduct secret ballot elections within 90 days of first petition submission, encourage high percentage of employee participation in elections and certify results.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Election petitions filed	1	0	1	1
Output: Elections certified	1	0	1	1
Quality: Elections held within 90 days	1	0	1	1
Outcome: Percent of eligible voters participating in elections	52%	N/A	40%	40%

Goal 2. Receive and process petitions and complaints promptly, and address controversies efficiently and impartially.

Objective 2.1 Issue notice to respondent party within 48 hours of receipt of any properly filed petition, providing clear timeline for response.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Unfair Labor Practice petitions received	4	13	8	8
Unit Clarification petitions received	1	0	0	0
Petitions for Declaratory Ruling received	0	0	0	0
Output: Notices issued within 48 hours	5	13	8	8



Goal 3. Conduct all Board/Agency business under an ethic of neutrality with fairness and impartiality in application of statute and regulations.

Objective 3.1 Seek to ensure that all decisions and orders are issued impartially in accordance with applicable statutes and regulations.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of decisions and orders issued ³	8	6	6	6
Output: Decisions and orders appealed to Circuit Court	0	0	4	4
Appeals withdrawn	0	0	4	4
Appeals pending	0	0	4	4
Outcome: Board decisions upheld by Court	0	0	4	4
Board overturned/reprimanded by Court	0	0	4	4

³ SLRB dispositions may not equal 100 percent since parties may settle or withdraw at any time prior to Board action or the issuance of a Probable Cause Investigative Report. Also, depending on the complexity of the case, it may continue beyond a particular fiscal year. Note that the SLRB always encourages settlement.

As these measures reflect activity of a judicial or quasi-judicial nature, the PSLRB does not project future estimated activity levels.

D15A05.23 STATE LABOR RELATIONS BOARDS (Continued)

Public School Labor Relations Board

Goal 1. Provide efficient, fair and accurate employee elections regarding exclusive representation.

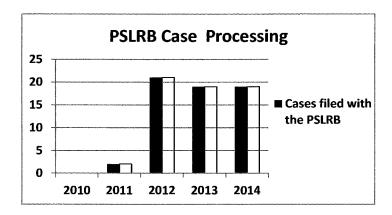
Objective 1.1 Certify election candidates, meet with all candidates and employer representatives to establish election rules and procedures, issue Election Orders, conduct secret ballot elections within 90 days of first petition submission, encourage high percentage of employee participation in elections and certify results.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Election petitions filed	0	0	1	1
Output: Elections held within 90 days	0	0	1	1
Elections certified	0	0	1	1
Outcome: Percent of eligible voters participating in elections	N/A	N/A	72%	72%

Goal 2. Receive and process Impasse Requests, Statutory Violation Petitions, and Requests to resolve negotiability disputes promptly, and address controversies efficiently and impartially.

Objective 2.1 Issue notice to respondent party within 48 hours of receipt of any properly filed Board filing, providing clear timeline for response.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Impasse Requests filed	4	3	5	5
Negotiability disputes filed	1	0	3	3
Statutory Violations filed	14	16	16	16
Quality: Notices issued within 48 hours	19	19	24	24



Goal 3. Conduct all Board/Agency business under an ethic of neutrality with fairness and impartiality in application of statute and regulations.

Objective 3.1 Seek to ensure that all decisions and orders are issued impartially in accordance with applicable statutes and regulations.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of decisions and orders issued ⁵	16	17	10	10
Output: Decisions and orders appealed to Circuit Court	0	0	6	6
Appeals withdrawn	1	0	6	6
Appeals pending	1	0	6	6
Outcome: Board decisions upheld by Court	0	0	6	6
Board overturned/remanded by Court	0	0	6	6

⁵ PSLRB dispositions may not equal 100 percent since parties may settle or withdraw at any time prior to Board action. Depending on the complexity of the case, it may continue beyond a particular fiscal year. Note that the PSLRB always encourages settlement.

⁶ As these measures reflect activity of a judicial or quasi-judicial nature, the PSLRB does not project future estimated activity levels.

D15A05.23 STATE LABOR RELATIONS BOARD

Appropriation Statement:

Appropriation Statement	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	3.00	3.00	3.00
Number of Contractual Positions	1.00	1.00	1.00
01 Salaries, Wages and Fringe Benefits	296,767	357,239	356,979
02 Technical and Special Fees	46,850	55,552	60,602
03 Communication 04 Travel	7,816 2,011 13,509 2,136 4,726 8,994 39,192 382,809	7,626 8,256 14,399 7,300 2,400 3,000 10,186 53,167 465,958	7,578 21,770 25,806 3,717 2,400 3,000 10,773 75,044 492,625
Original General Fund Appropriation Transfer of General Fund Appropriation	348,873 22,655	361,509 2,399	
Total General Fund Appropriation	371,528 80,455	363,908	
Net General Fund ExpenditureReimbursable Fund Expenditure	291,073 91,736	363,908 102,050	383,372 109,253
Total Expenditure	382,809	465,958	492,625
Reimbursable Fund Income: R65901 Public Higher Education Institutions	91,736	102,050	109,253

D16A06.01 OFFICE OF THE SECRETARY OF STATE

PROGRAM DESCRIPTION

Under the Maryland Constitution and State statutes, the Office of the Secretary of State is charged with a variety of responsibilities. The Secretary attests to the Governor's signature on all public papers and documents; certifies documents for international transactions; registers trademarks, service marks and insignia; administers the Notary Public laws; processes the extradition of prisoners; commissions Special Police and Railroad Police; registers charitable organizations, professional fundraisers and solicitors; educates the public concerning charitable organizations and solicitations; administers the Address Confidentiality Program; represents the State of Maryland and the Executive Department in intergovernmental and international affairs; and administers the Maryland Sister States Program. The Secretary also chairs the Governor's Subcabinet for International Affairs. In addition, the Office of the Secretary of State includes the Division of State Documents (DSD), which publishes all State administrative regulations in the Code of Maryland Regulations (COMAR) and the Maryland Register (MDR).

MISSION

To provide the citizens of Maryland with information, services and assistance relating to the constitutional, statutory and regulatory functions assigned to the Office of the Secretary of State. To promote Maryland's expanding role in international affairs by representing the Executive Department and the State of Maryland in diplomatic and related duties. To foster communication and cooperation across State, county and municipal borders through the coordination of intergovernmental activities.

VISION

We will exemplify the characteristics of dedicated public servants in our efforts to assist Maryland citizens by placing an increased emphasis on quality customer service and improving State relations, both nationally and internationally.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Implement a document management plan for the operation of the Division of State Documents.

Objective 1.1 Develop an electronic management system by 2015 to capture, manage, store, preserve, and deliver documents related to organizational processes.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Develop a safe storage and backup system for DSD documents	40%	100%	100%	1

Goal 2. Strengthen and enhance Maryland's role and influence in international affairs.

Objective 2.1 Facilitate the development of short and long term international relationships through a full range of exchange programs via the Governor's Subcabinet on International Affairs and the Maryland Sister State Program.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: International meetings and contacts by the Office of the				
Secretary of State	2,150	2,200	2,250	2,300
Documents certified for international use	46,437	38,820	48,000	42,000
Citizens and business leaders volunteering as members of Maryland				
Sister States committees	200	250	265	285
International events and delegations hosted	75	80	85	95

¹ During concept development phase it was discovered that many of the paper records were duplicates. As a result, a new subscription system was developed that captures and manages COMAR and MDR subscription data making the data easily accessible, thereby fully achieving Objective 1.1.

D16A06.01 OFFICE OF THE SECRETARY OF STATE (Continued)

Goal 3. Obtain updated information from delinquent charitable organizations required to register with the Office of the Secretary of State.

Objective 3.1 Ensure compliance with the requirements of the Maryland Solicitations Act by reviewing the financial information submitted by charitable organizations identified as having inconsistencies or potential problems.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Charitable organizations registered	10,034	10,523	11,500	12,500
Number of delinquent charities	1,939	1,681	1,475	1,000
Delinquent charities contacted ²	1,407	1,519	1,600	1,400
Output: Delinquencies resolved	541	600	630	700

Goal 4. Help Maryland residents make informed decisions when contributing to a charitable organization.

Objective 4.1 In conjunction with the Federal Trade Commission and other charity regulators provide information to Maryland residents about wise charitable giving.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Responses to requests for information about charity				
registration status with the Office of the Secretary of State	10,312	9,500	9,800	10,000

Goal 5. Maintain and expand the Address Confidentiality Program (ACP) for victims of domestic violence who have relocated to avoid further abuse. The program helps participants keep their home, work and/or school address secret by providing a substitute mailing address they can use instead. The program also permits State and local agencies to respond to requests for public information without disclosing the victim's actual address.

Objective 5.1 Expand public outreach to ensure that the ACP is known to individuals in need and the service agencies that support them.

11	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Applicant assistants registered	240	250	250	250
Output: Number of statewide program participants	803	993	1,050	1,150
Number of participants re-enrolling	26	16	60	30
Pieces of mail forwarded	20,906	25,241	30,000	37,000
	2013	2014	2015	2016
Other Performance Measures	Actual	Actual	Estimated	Estimated
Input: COMAR partial subscriptions by title	1,255	1,488	1,400	1,500
Output: Notary Public commissions processed	21,808	18,532	23,600	21,500
MD Register subscriptions	219	195	200	200
Number of COMAR Supplement pages changed	8,160	10,336	8,500	9,000

² Each month the numbers of delinquent charities vary when renewal information is not submitted on time. Charity staff routinely contacts delinquent charities to bring them into compliance, thus, the number of contacted charities does not always parallel the number of delinquent charities.

D16A06.01 OFFICE OF THE SECRETARY OF STATE

Appropriation Statement:	Appropriation	Statement:
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Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	24.00	24.00	25.00
Number of Contractual Positions	1.00	1.00	1.00
01 Salaries, Wages and Fringe Benefits	1,934,103	1,976,960	2,139,381
02 Technical and Special Fees	22,331	39,927	46,274
03 Communication	108,381	94,498	107,593
04 Travel	26,146	21,000	19,500
07 Motor Vehicle Operation and Maintenance	5,930	5,110	24,110
08 Contractual Services	147,957	179,708	163,476
09 Supplies and Materials	37,197	60,650	37,300
10 Equipment—Replacement	6,551	10,000	10,000
11 Equipment—Additional	2,131	3,000	7,370
13 Fixed Charges	13,887	12,080	15,150
Total Operating Expenses	348,180	386,046	384,499
Total Expenditure	2,304,614	2,402,933	2,570,154
Original General Fund Appropriation	1,925,430	1,930,672	
Transfer of General Fund Appropriation	-26,500	14,379	
Total General Fund Appropriation	1,898,930	1,945,051	
Less: General Fund Reversion/Reduction	2,321		
Net General Fund Expenditure	1,896,609	1,945,051	2,050,000
Special Fund Expenditure	408,005	457,882	520,154
Total Expenditure	2,304,614	2,402,933	2,570,154
Special Fund Income: D16301 Sales of Publications, Binders and Data	408,005	457,882	520,154

HISTORIC ST. MARY'S CITY COMMISSION

D17B01.51 ADMINISTRATION

PROGRAM DESCRIPTION

Historic St. Mary's City is an outdoor history and archaeology museum that preserves, researches, and interprets the site of Maryland's first capital. Chapter 583, Acts of 1997, established the Historic St. Mary's City Commission as an independent unit of State government reporting to the Office of the Governor.

MISSION

The mission of the Historic St. Mary's City Commission is to preserve and protect the archaeological and historical record of Maryland's first colonial capital, and to appropriately develop and use this historic and scenic site for the education, enjoyment, and general benefit of the public.

VISION

Through the work of the Historic St. Mary's City Commission, all citizens of Maryland will understand how Historic St. Mary's City played a vital role in developing core principles of American democracy such as liberty of conscience, separation of church and state, representative government, and economic opportunity; and they will support the preservation and development of Historic St. Mary's City as a National Historic Landmark.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Preservation and Research. Assure that the archaeological sites and collections, scenic views, and rural character of Maryland's most important historic site are safeguarded by preservation and research practices consistent with its status as a National Historic Landmark District (NHLD). Fully apply all appropriate historical, archaeological, and scientific resources to document the land features, structures, political and economic activities, and lives of individuals associated with the National Historic Landmark District where Maryland's first capital was situated.

Objective 1.1 Perform intensive archaeological investigations of new sites, including systematic excavation, screening, mapping and recording of at least 500 cubic feet annually of underlying cultural deposits, using professional archaeological and scientific processes, to increase knowledge about Maryland's first capital.

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Outcome: Volume (cubic feet) of soil investigated for new artifacts	1,300	1.600	1,100	1,100

Objective 1.2 Process, catalogue, curate, computerize at least 20,000 artifacts annually for the permanent museum archaeological collection.

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Outcome: Number of artifacts added to artifact computer data base	25,903	26,308	25,300	25,300

Objective 1.3 Produce at least 600 pages annually of scholarly written products based on the Historic Saint Mary's City Commission research and scientific analysis program, including special studies, reports, books, and articles regarding the archaeology, history, and architecture of St. Mary's City.

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Outcome: Number of pages of new research and analysis	900	1,200	800	800

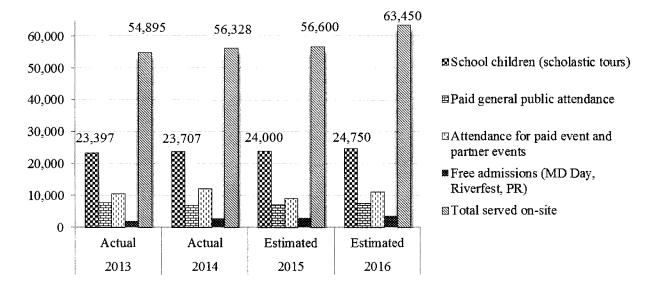
HISTORIC ST. MARY'S CITY COMMISSION

D17B01.51 ADMINISTRATION

Goal 2. Education and Interpretation. Engage large and diverse audiences of every age level, giving special attention to the school children of Maryland, through interpretive and educational programs that bring to life the history of St. Mary's City and its relevance to our current society.

Objective 2.1 Achieve or exceed an annual visitation level of 10,000 paid general admissions, 29,000 paid school tours, and 50,000 total site usage.

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Outcome: Paid general public attendance	7,675	6,896	7,000	7,500
School children (scholastic tours)	23,397	23,707	24,000	24,750
Adult tours	650	331	800	850
Recreational Trails use ¹	10,000	10,000	12,000	15,000
Attendance for paid event and partner events (weddings, receptions)	10,485	12,030	9,000	11,000
Paid member attendance	675	587	800	850
Free admissions (MD Day, Riverfest, public relations)	2,013	2,777	3,000	3,500
Total served on-site	$54,895^2$	56,328	56,600	63,450



Goal 3. Governance and Management. Assure that Historic St. Mary's City is recognized for sound planning and fiduciary oversight and strong base of public and private support.

Objective 3.1 Acquire at least \$100,000 in grants/gifts and \$500,000 in earned revenue each year.

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Outcome: Earned Special Funds	\$873,770	\$953,409	\$920,000	\$950,000
Grants and gifts received by HSMC Commission and				
HSMC Foundation (in-kind material donations included)	\$124,483	\$105,850	\$125,000	\$425,000
Volunteer (in-kind at \$22.32 per hour)	\$643,878	\$582,820	\$650,000	\$650,000
Total gift, grant and in-kind revenue	\$1,642,131	\$1,642,079	\$1,695,000	\$2,025,000

¹ New measure added in fiscal year 2016.

² Corrected from last year's publication.

D17B01.51 ADMINISTRATION

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	32.00	32.00	29.00
Number of Contractual Positions	12.64	15.50	16.50
01 Salaries, Wages and Fringe Benefits	2,039,388	2,223,143	2,291,081
02 Technical and Special Fees	288,300	308,580	386,932
03 Communication. 04 Travel	10,482 8,933 140,662 28,543 199,222 98,919 8,575 27,245 522,581 2,850,269	12,100 8,000 120,827 31,820 200,236 114,900 2,000 3,900 29,457 523,240 3,054,963	13,000 11,000 131,000 27,182 211,309 163,100 2,000 7,000 29,966 595,557 3,273,570
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction Net General Fund Expenditure Special Fund Expenditure	2,044,686 -9,115 2,035,571 -60,147 2,095,718 754,551	2,140,315 16,531 2,156,846 2,156,846 898,117	2,338,997 934,573
Total Expenditure Special Fund Income: D17301 Historic St. Mary's City Revenue	2,850,269 754,551	3,054,963 898,117	<u>3,273,570</u> <u>934,573</u>

SUMMARY OF GOVERNOR'S OFFICE FOR CHILDREN

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	16.50	16.50	16.50
Salaries, Wages and Fringe Benefits	1,225,494 4,482	1,470,927	1,454,617 2,629
Operating Expenses	248,893	627,249	330,062
Original General Fund Appropriation	1,631,617 -55,983	1,886,708 11,468	
Total General Fund Appropriation	1,575,634 96,765	1,898,176	
Net General Fund ExpenditureReimbursable Fund Expenditure	1,478,869	1,898,176 200,000	1,787,308
Total Expenditure	1,478,869	2,098,176	1,787,308

D18A18.01 GOVERNOR'S OFFICE FOR CHILDREN

PROGRAM DESCRIPTION

The Governor's Office for Children (GOC) provides a coordinated, comprehensive, interagency approach to the development of integrated systems of care that are child and family focused and driven; emphasizes prevention, early intervention and community based services for all children and families; and pays special attention to at-risk populations. Building upon a background of the systems reform initiative, the work of the Local Management Boards (LMBs) and utilizing the Results Accountability framework, GOC informs and supports the collective and specific work of the Children's Cabinet; collaborates with LMBs to plan, coordinate and monitor the delivery of integrated services along the full continuum of care; oversees the use of monies from the Children's Cabinet Interagency Fund in accordance with policies and procedures established by the Children's Cabinet; and assists the Children's Cabinet in the allocation of any funds assigned for distribution as grants. Additional goals, objectives and performance measures pertinent to the work of GOC can be found in Program R00A04, Children's Cabinet Interagency Fund, under the Maryland State Department of Education.

MISSION

GOC promotes the State's vision for a stable, safe and healthy environment for children and families. GOC conducts work needed to meet the goals identified in the Implementation Plan established for the Maryland Child and Family Services Interagency Strategic Plan, including development and implementation of interagency policies. GOC also facilitates the work of the Maryland Children's Cabinet and promotes child well-being by:

- Using results and indicators in planning, decision-making and evaluation;
- Collaborating with the Local Management Boards;
- Convening State agencies, local partners, and community stakeholders to develop policies and initiatives reflecting the priorities of the Governor and the Children's Cabinet, and that improve the service-delivery system for Maryland's children and families;
- Advancing integrated systems of care;
- Using data and technology (State Children, Youth and Family Information System SCYFIS) to continuously measure and evaluate outcomes; and
- Managing the Children's Cabinet Interagency Fund.

VISION

Maryland will achieve child well-being through interagency collaboration and State and local partnerships.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Provide support and assistance to the Children's Cabinet, the Children's Cabinet Results Team, Interagency Licensing Committee, the State Coordinating Council, and other interagency committees.

Objective 1.1 Provide technical assistance to Local Care Teams (LCTs) to assist them in meeting the needs of the children and families whom they serve.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of participants reporting that the training was useful (4 or 5 on the survey)	1	1	75%	75%
was useful (4 of 5 of the survey)			1370	1370

Objective 1.2 Provide Single Point of Entry training and technical assistance to potential residential child care providers to meet the requirements of COMAR 14.31.02.

Performance Measures	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Quality: Percent of participants reporting that the training				
was useful (4 or 5 on the survey)	95%	96%	95%	95%

¹ The State Coordinating Council did not conduct trainings but will resume trainings in fiscal year 2015.

D18A18.01 GOVERNOR'S OFFICE FOR CHILDREN (Continued)

Goal 2. Support policy and program development by providing user-friendly, data-based reports generated by SCYFIS that focus on the results for child well-being and associated indicators, and continuously monitor and evaluate outcomes.

Objective 2.1 Resolve 85 percent of SCYFIS service requests within 48 hours.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of service requests that are resolved within 48 hours ²	32%	86%	90%	95%

Objective 2.2 Eighty percent of users who respond to a survey are satisfied with the SCYFIS modules and reports.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of responders reporting satisfaction with SCYFIS				
modules and reports	77%	77%	80%	80%

Objective 2.3 Provide Children's Services Outcome Measurement System (CSOMS) training and technical assistance to residential child care providers to meet the requirements of Human Services Article § 8-1004.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of participants trained reporting that training was				
useful (4 or 5 on the survey)	90%	90%	94%	95%

Goal 3. Provide support and assistance to members of the Partnership to End Childhood Hunger Initiative to ensure increased participation in food/nutrition programs.

Objective 3.1 Increase participation in the School Breakfast Program by individuals enrolled in Free and Reduced Price Meals (FARM) by 5 percent over the prior school year.

Maryland State Department of Education	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percentage of FARM students participating in the National				
School Lunch Program and the School Breakfast Program	$56.6\%^3$	60.2%	65.0%	70.0%
Percent annual change in average daily participation	$9.1\%^{3}$	6.4%	8.0%	5.0%

Objective 3.2 Increase the participation in the Summer Food Service Program (SFSP) by Free and Reduced Price Meals (FARM) individuals participating in the National School Lunch Program during the school year.

Maryland State Department of Education	CY2013	CY2014	CY2015	CY2016
Performance Measures	Estimated	Estimated ⁴	Estimated	Estimated
Output: Average daily participation	$71,049^3$	61,884	92,600	105,829
Percent annual change in average daily participation	$43.4\%^{3}$	-12.9%	49.6%	14.3%

Objective 3.3 Increase the number of children participating in At-Risk Afterschool Meal Programs at eligible sites.

Maryland State Department of Education	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Average daily participation	$24,008^3$	24,373	27,080	29,788
Percent annual change in average daily participation	$109.7\%^3$	1.5%	11.1%	10%

²Dedicated information technology staff providing technical support and improved data gathering resulted in better customer service to SCYFIS users.

³Data finalized from previous year's publication.

⁴Data based on preliminary data.

D18A18.01 GOVERNOR'S OFFICE FOR CHILDREN (Continued)

Objective 3.4 Increase participation of eligible children (18 and under) in the Food Supplement Program.

Department of Human Resources	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of eligible children participating in the program ⁵	91.9%	89.6%	93%	95%
Percent annual change in eligible children participating in program	7.7%	-2.5%	3.8%	2.2%

Objective 3.5 Increase the total number of infants and children participating in the Women, Infants, and Children (WIC) program.

Department of Health and Mental Hygiene	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of infants and children participating in the				
WIC program	110,242	107,030	110,000	110,000
Annual change of infants and children participating in the				
WIC program	-0.6%	-2.9%	2.8%	0.0%

Goal 4. Collaborate with Local Management Boards (LMBs), and other State Agencies and local stakeholders to increase the capacity of communities to meet the specific needs of their jurisdictions' children and families.

Objective 4.1 Provide technical assistance to LMBs to support community plans and efforts to serve children and families locally with the most effective, responsive and culturally competent strategy available.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of individuals trained reporting training was useful	100%	93%	100%	100%
Percent of LMB staff and training participants who report				
satisfaction with technical assistance and trainings	100%	99%	100%	100%

Goal 5. Expand implementation of evidence-based practices (EBPs) and promising practices.

Objective 5.1 Support jurisdictional and provider readiness efforts through required training and coaching.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of Functional Family Therapy (FFT) slots funded				
by CCIF	44	44	44	44

Objective 5.2 Support the provision of outcome and fidelity monitoring for an array of EBPs in Maryland.

Performance Measures	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Outcome: Percent of Multi-Systemic Therapy (MST) providers with				
an average overall therapist adherence score of 0.61 or greater	100%	100%	100%	100%
Percent of FFT providers with an average fidelity score of 3 or greater	95%	100%	100%	100%

⁵ Output has changed from number of eligible children participating to percentage of eligible children participating in program.

D18A18.01 GOVERNOR'S OFFICE FOR CHILDREN (Continued)

Goal 6. Improve accountability for the Children's Cabinet Interagency Fund through grant administration, monitoring and technical assistance.

Objective 6.1 Provide grant administration and contract monitoring for Care Management Entity (CME) contracts.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of youth who reported a positive perception of				
outcomes of CME services	74%	71%	75%	75%
Percent of families who reported a positive perception of				
outcomes of CME services	73%	70%	75%	75%

Objective 6.2 Improve accountability for strategies supported by the Children's Cabinet Interagency Fund through monitoring and technical assistance of LMBs.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of LMBs that were monitored by site visit in				
previous fiscal year that demonstrate a reduction in the number of				
repeat monitoring findings	6	0%	30%	30%
Percent of LMBs who report that monitoring was useful or very				
useful (4 or 5 on survey)	47%	40%	50%	50%
37				

⁶ Data unavailable.

D18A18.01 GOVERNOR'S OFFICE FOR CHILDREN

Appropriation Statement:

Appropriation Statement	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	16.50	16.50	16.50
01 Salaries, Wages and Fringe Benefits	1,225,494	1,470,927	1,454,617
02 Technical and Special Fees	4,482		2,629
03 Communication. 04 Travel	18,874 8,290 3,192 113,468 6,694 7,126 8,999 25,001 5,522	28,383 13,627 6,231 279,239 10,000 10,200 75,000 4,569	23,129 10,000 5,340 266,698 6,170 12,000
Total Operating Expenses	197,166	427,249	330,062
Total Expenditure	1,427,142	1,898,176	1,787,308
Original General Fund Appropriation Transfer of General Fund Appropriation	1,631,617 -130,983	1,886,708 11,468	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	1,500,634 73,492	1,898,176	
Net General Fund Expenditure	1,427,142	1,898,176	1,787,308

D18A18.02 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS

Program Description:

The Major Information Technology Development Projects funded in this appropriation support the Mission, Vision and Key Goals, Objectives and Performance Measures of the Governor's Office for Children and the Children's Cabinet. The Governor's Office for Children, on behalf of the Children's Cabinet, utilizes the State Children, Youth and Family Information System (SCYFIS) to receive, track and analyze information on children placed in out-of-home Residential Child Care Programs. SCYFIS was identified as a Major Information Technology Development Project in fiscal year 2014.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
08 Contractual Services	51,727	200,000	
Total Operating Expenses	51,727	200,000	
Total Expenditure	51,727	200,000	
Transfer of General Fund Appropriation	75,000		
Total General Fund Appropriation	75,000 23,273		
Net General Fund ExpenditureReimbursable Fund Expenditure	51,727	200,000	
Total Expenditure	51,727	200,000	
Reimbursable Fund Income: F50A01 Major Information Technology Development Projects		200,000	

SUMMARY OF INTERAGENCY COMMITTEE ON SCHOOL CONSTRUCTION

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	18.00	19.00	21.00
Salaries, Wages and Fringe Benefits	1,566,974 155	1,738,461	1,985,285
Operating Expenses	179,939	126,189	92,383
Original General Fund Appropriation	1,767,370 -11,908	1,850,468 14,182	
Total General Fund Appropriation	1,755,462 8,394	1,864,650	
Net General Fund Expenditure	1,747,068	1,864,650	2,077,668
Total Expenditure	1,747,068	1,864,650	2,077,668

D25E03.01 GENERAL ADMINISTRATION

PROGRAM DESCRIPTION

The Public School Construction Program reviews and analyzes requests for State funds for capital improvement projects for public school buildings from each local education agency with the approval of the local government. The funded projects enable students and teachers to learn and teach in safe and educationally supportive learning environments. Local matching funds are required for projects which are funded through the Public School Construction Capital Improvement Program, such as renovations, additions, new and replacement schools, limited renovations, systemic renovations, and high school science and pre-kindergarten renovations and additions. Other funding programs include the Aging School Program (ASP) and the Qualified Zone Academy Bond (QZAB) program. The Public School Construction Program coordinates with the Department of General Services, the Maryland Department of Planning, and the Maryland State Department of Education to perform various work and services.

MISSION

The Public School Construction Program provides leadership and resources to local education agencies in the development of school facilities so that all Maryland public school students, teachers, administrators and staff have safe and educationally supportive environments in which to teach and learn. The overriding goal of the Public School Construction Program is to promote equity in the quality of school facilities throughout the State of Maryland.

VISION

A State in which all public school facilities enable students and educators to learn and teach in safe environments that are designed, constructed, and maintained to support the requirements of educational programs and services.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. The Public School Construction Program will promote physical learning environments that support the educational goals of the Maryland State Department of Education (MSDE) and local education agencies (LEAs).

Objective 1.1 Each fiscal year funding will be provided for at least 70 percent of the high school science lab projects that are requested that have no outstanding technical questions or issues.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Actual	Estimated
Input: Number of science projects requested without outstanding				
questions or issues	2	1 1	0	1^2
Output: Number of science projects without outstanding questions				
or issues that were approved	2	$0_{\mathfrak{t}}$	0	3
Outcome: Percent of science projects without outstanding questions				
or issues that were approved	100%	0%1	100%	3

The one science project not funded in fiscal year 2014 was the LEA's 64th local priority request out of 68 total requests, and consequently was not recommended for approval due to fiscal constraints.

² Based on LEA future year estimated capital improvement program (CIP) requests.

³ Data not yet available.

D25E03.01 GENERAL ADMINISTRATION (Continued)

Objective 1.2 Each fiscal year 90 percent of the Pre-Kindergarten and Kindergarten projects in support of State mandates that are requested, and that have no outstanding questions or issues, will be funded.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Actual	Estimated
Input: Number of Pre-Kindergarten and Kindergarten projects				
requested that did not have outstanding questions or issues	4	4	3	5 ⁴
Output: Number of Pre-Kindergarten and Kindergarten Projects				
without outstanding questions or issues that were approved	4	4	3	5
Outcome: Percent of Pre-Kindergarten and Kindergarten projects				
without outstanding questions or issues that were approved	100%	100%	100%	5

- Goal 2. The Public School Construction Program (PSCP) promotes well maintained, safe physical environments in which to teach and learn.
 - **Objective 2.1** Each fiscal year the PSCP conducts maintenance surveys in a minimum of 220⁶ schools.
 - Objective 2.2 PSCP reports findings to the Board of Public Works, IAC, and LEAs and requires LEAs to provide corrective information on specific items rated below adequate.
 - Objective 2.3 PSCP receives remediation plans for 100 percent of schools rated not adequate or poor overall, and reinspects all schools rated not adequate or poor overall in the previous year (unless the remediation plan requires more time to correct the deficiency). 2012 2014 2015 2016

	2013	2014	2015	2010
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total number of schools surveyed (not including re-inspections)	232	221	220	220
Output: Report on number of schools rated not adequate or poor to				
BPW, IAC, and LEAs	17	5 ⁷	8	5
Outcome: Percent of remediation plans received by PSCP for	9	9	5	5
schools rated not adequate or poor				
Percent of schools rated not adequate or poor that are re-inspected in the subsequent year and deficiencies are found to be corrected	19	9	5	5

Goal 3. The Public School Construction Program will promote equity in the quality of school facilities throughout the State of Maryland.

Objective 3.1 In any one year the deviation for each LEA from the statewide average age of the square footage will remain constant or improve from the baseline LEA deviation recorded for fiscal year 2005.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Statewide average age of square footage (years)	28	28	28	28
Output: Deviation from statewide average age of square footage				
for each LEA	10	See chart	5	5

⁴ Based on LEA future year estimated CIP requests.

⁵ Data not available.

⁶ Objective revised from last year's publication.

⁷ Reports to BPW, IAC and LEAs still being completed. Numbers shown refer to findings. Fiscal year 2013 reports are scheduled to be finalized by March 2015 and 2014 reports are scheduled for completion by August 2015.

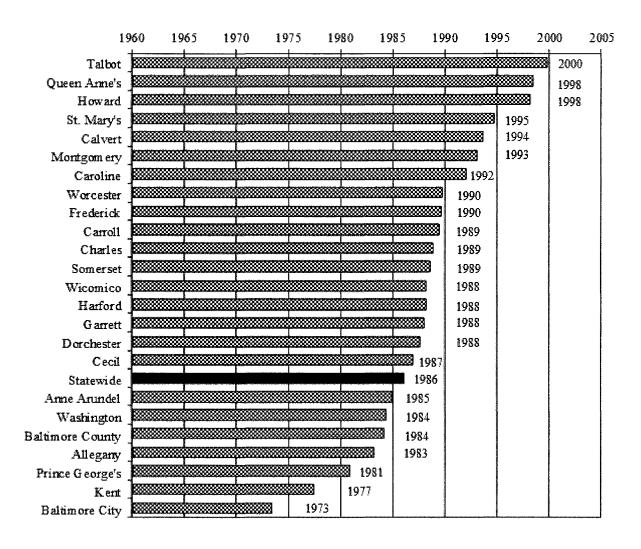
⁸ Data not available. Fiscal year 2015 surveys are in progress.

⁹ The one re-inspection for fiscal year 2013 was conducted in fiscal year 2014 prior to receipt of a remediation report, and the school received a good rating. Data will not be available for fiscal year 2014 until all final reports are issued and remediation plans are received. The re-inspections of five fiscal year 2014 surveyed schools, two of which were re-inspections, are to be conducted in fiscal year 2015.

¹⁰ See chart in last year's budget book.

D25E03.01 GENERAL ADMINISTRATION (Continued)

Average Age of Square Feet LEA Deviation from Statewide Average (FY 2014)



D25E03.01 GENERAL ADMINISTRATION

Appropriation Statement:

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	18.00	19.00	21.00
01 Salaries, Wages and Fringe Benefits	1,566,974	1,738,461	1,985,285
02 Technical and Special Fees	155		
03 Communication	5,454 9,791 11,375 22,382 30,572 3,600 5,566	5,456 13,000 10,000 22,217 14,500 8,000 8,300	6,005 10,000 10,000 25,576 15,100 3,500
13 Fixed Charges	6,926	2,614	6,302
Total Operating Expenses	95,666	84,087	92,383
Total Expenditure	1,662,795	1,822,548	2,077,668
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	1,683,097 -11,908 1,671,189	1,808,366 14,182 1,822,548	
Less: General Fund Reversion/Reduction	8,394	W-M-M	
Net General Fund Expenditure	1,662,795	1,822,548	2,077,668
Total Expenditure	1,662,795	1,822,548	2,077,668

D25E03.02 AGING SCHOOLS PROGRAM

Program Description:

The Aging Schools Program was established in 1997 to provide funds (without local matching funds) for capital improvements, repairs, and maintenance projects at existing public school buildings. The Aging Schools Program provides state funds that are distributed to all school systems in the State of Maryland to address the needs of their aging school buildings.

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
Aging Schools Program:				
Allegany	497,984	97,791	97,791	97,791
Anne Arundel	2,576,913	506,038	506,038	506,038
Baltimore City	7,067,768	1,387,924	1,387,924	1,387,924
Baltimore	4,451,853	2,874,227	874,227	874,227
Calvert	194,996	38,292	38,292	38,292
Caroline	254,993	50,074	50,073	50,074
Carroll	698,978	137,261	137,261	137,261
Cecil	488,986	96,024	96,024	96,024
Charles	254,993	50,074	50,073	50,074
Dorchester	194,996	38,292	38,292	38,292
Frederick	929,972	182,622	182,622	182,622
Garrett	194,996	38,292	38,292	38,292
Harford	1,106,966	217,379	217,379	217,379
Howard	446,984	87,776	87,776	87,776
Kent	194,996	38,292	38,292	38,292
Montgomery	3,068,898	602,651	602,651	602,651
Prince George's	6,158,798	1,209,426	1,209,426	1,209,426
Queen Anne's	254,993	50,074	50,073	50,074
St. Mary's	254,993	50,074	50,073	50,074
Somerset	194,996	38,292	38,292	38,292
Talbot	194,996	38,292	38,292	38,292
Washington	686,976	134,904	134,904	134,904
Wicomico	542,980	106,627	106,627	106,627
Worcester	194,996	38,292	38,292	38,292
Total	31,109,000	8,108,990	6,108,986	6,108,990
TIMS Accelerated Wiring Program:				
Master Equipment Lease Purchase Debt Service	84,363	84,273	42,102	
Grand Total	31,193,363	8,193,263	6,151,088	6,108,990
Source of Funding:				
General Funds-TIMS	84,363	84,273	42,102	
GO Bonds-Aging Schools	31,109,000	8,108,990	6,108,986	6,108,990
Total	31,193,363	8,193,263	6,151,088	6,108,990

D25E03.02 AGING SCHOOLS PROGRAM

Appropriation Statement:

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
11 Equipment—Additional	84,273	42,102	
Total Operating Expenses	84,273	42,102	
Total Expenditure	84,273	42,102	
Original General Fund Appropriation	84,273	42,102	
Total General Fund Appropriation	84,273	42,102	
Net General Fund Expenditure	84,273	42,102	
Total Expenditure	84,273	42,102	

DEPARTMENT OF AGING

SUMMARY OF DEPARTMENT OF AGING

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	51.70	51.70	51.70
Total Number of Contractual Positions	23.00	25.50	25.50
Salaries, Wages and Fringe Benefits	5,000,303 941,064 46,679,720	5,303,061 812,978 45,758,384	5,620,840 966,282 45,562,868
Original General Fund Appropriation	20,537,690 -30,376	21,125,371 -85,359	
Total General Fund Appropriation	20,507,314	21,040,012	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	20,507,314 1,821,126 26,358,650 3,933,997	21,040,012 481,329 26,362,438 3,990,644	21,867,994 527,507 26,468,834 3,285,655
Total Expenditure	52,621,087	51,874,423	52,149,990

D26A07.01 GENERAL ADMINISTRATION

PROGRAM DESCRIPTION

The Maryland Department of Aging (MDoA) advocates for older Marylanders, individuals with disabilities, and their caregivers by ensuring access to information, programs, and services. The Department's key foci include information and empowerment, community wellness, long term services and supports, and elder rights protections. As the federally designated State Unit on Aging, the Department administers the federal Older Americans Act programs which help fund home and community based services such as information and assistance, senior centers, nutrition services, community living assistance, caregiving support and elder rights protection. Through Maryland Access Point (MAP), the Department of Aging works with multiple state and local partners to provide trusted visible places to access information and assistance for long term supports and services and serve as the enrollment hub into Medicaid Long Term Services and Supports. The Department further strives to empower individuals to remain healthy as they age through health education programs, health insurance assistance, senior employment opportunities, and community based care programs.

MISSION

The Maryland Department of Aging, partnering with the Area Agencies on Aging and other organizations, provides leadership, advocacy and access to information and services for Maryland older adults, families, and caregivers and provides information and assistance to adults with disabilities through the MAP program. The Department also provides advocacy and protection services for people residing in nursing homes or requiring legal guardianship.

VISION

The Maryland Department of Aging envisions Maryland as a State where all people are able to live and age with dignity, opportunity, choice and independence.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

To ensure that older citizens are served with dignity and respect, the Maryland Department of Aging, through leadership, advocacy and community partnerships, has developed the following goals for fiscal year 2016:

Goal 1. To enable older Marylanders and adults with disabilities to remain in their homes with a high quality of life for as long as possible.

Objective 1.1 Provide assisted living and in-home community services in year 2016 to at least 10 percent of those 60 years of age and over in need of such services to remain in the community.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of individuals receiving MDoA coordinated home and				
community-based services 1	$14,690^2$	16,504	18,069	19,000
Output: Individuals transitioned from nursing homes to the				
community through the Money Follows the Person Program	196^{2}	154	350	350
Outcome: Percent of Marylanders 60 or older in need of community-				
based support services receiving services by MDoA programs ³	30.44% ⁴	32.21%	33.65%	35.03%

¹ Programs include the following Medicaid programs: Community Options Waiver, Money Follows the Person, Community First Choice, and Medical Assistance Personal Care programs. Programs also include Maryland Department of Aging programs: Congregate Housing Services, Senior Care, Senior Assisted Living Group Home Subsidy, and Home-Delivered Meal programs.

 ² Corrected figure.
 ³ Programs are non-Medicaid funded and include: Congregate Housing Services, Senior Care, Senior Assisted Living Group Home Subsidy, and Home-Delivered Meal programs.

⁴ Revised figure due to updated census information.

D26A07.01 GENERAL ADMINISTRATION (Continued)

Objective 1.2 Use the interRAI Level 1 Screen to connect older adults and individuals with disabilities to appropriate community-based services while maintaining 9,000 Medicaid eligible individuals at high risk of nursing home placement in the community through non-Medicaid Department programs by 2018.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of MDoA diversion programs using the interRAI				
Level 1 Screen	N/A	N/A	3	4
Number of people who are screened using the interRAI Level 1 Screen	N/A	N/A	81,758	85,846
Output: Number of individuals at high risk for entering nursing homes				
who are instead receiving non-Medicaid community services	4,874	5,753	6,565	7,377
Number of individuals on waiting lists for Departmental non-Medicaid				
programs that transitioned to Medicaid nursing homes or Medicaid				
community services	N/A	N/A	147	120

Objective 1.3 Provide integrated access to long term care information and services through the statewide Maryland Access Point (MAP) network.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of individual assistance contacts (in person and via				
telephone including the statewide 1-844-MAP-LINK number)	743,199	778,651	817,583	858,462
Unique www.MarylandAccessPoint.info website hits	48,632	53,495	58,845	64,729
Outcome: Number of individuals connected to private and public				
programs that are responsive to an individual's needs	102,421	103,830	105,906	108,024

Goal 2. Ensure the rights of older Marylanders and prevent their abuse, neglect, and exploitation.

Objective 2.1 To maintain effective advocacy activities for residents of long-term care facilities in fiscal year 2016 at least at the level as in the prior year.

	2013	2014	2015	2016
Performance Measures	Actual	Estimated	Estimated	Estimated
Input: Ombudsman FTEs working on behalf of long term care residents	36	37	35 ⁵	37
Ombudsman volunteers working on behalf of long term care residents	146	116 ⁶	120	125
Output: Complaints investigated and closed by ombudsmen	2,873	2,875	2,700	2,875
Abuse complaints investigated and closed by ombudsmen	160	160	150	160
Consultations provided by ombudsman	10,580	10,620	10,400	10,620

Objective 2.2 To protect the rights of individuals facing guardianship through identifying less restrictive measures to meet their needs when possible. To protect and advocate for legally-declared incompetent adults over the age of 65 for whom the public guardianship program serves.

	2013	2014	2015	2016
Performance Measures	Actual	Estimated	Estimated	Estimated
Output: Number of clients for whom MDoA and AAAs serve as				
public guardians	821	868	918	971
Outcome: Number of public guardianship cases diverted	337	396	396	396

⁶ Decrease is due to a medical school no longer participating as volunteer ombudsmen.

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⁵ Anticipated decrease is due to federal funding decreases due to sequestration.

D26A07.01 GENERAL ADMINISTRATION (Continued)

Goal 3. To empower older Marylanders to stay active and healthy.

Objective 3.1 Through fiscal year 2016, increase unsubsidized job placement rate for individuals participating in the Senior Employment Program to at least 24 percent.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of senior employment participants placed in jobs	16%	23%	38%	38%
Total number of senior employment program participants trained	213 ⁷	214	136 ⁸	136
Total number of hours senior employment participants				
served local communities	118,456	120,240	76,414 ⁹	76,414

Objective 3.2 Through Federal fiscal year (FFY) 2015, increase opportunities for older Marylanders to participate in evidence-based programs that improve their health. 10

	FFY2012	FFY2013	FFY2014	FFY2015
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of unduplicated Marylanders completing				
evidence-based health promotion programs	50,657	43,171	46,954	46,954
Number of minority participants who are provided				
evidence-based health promotion programs ¹¹	14,690	9,860	11,738	14,086

Objective 3.3 Increase opportunities for older Marylanders to receive nutritional support in community-based settings.

	FFY2012	FFY2013	FFY2014	FFY2015
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of meals served in congregate				
meal sites (in thousands)	1,208	1,089	1,067	1,043
Number of home delivered meals served (in thousands)	1,151	1,112	1,135	1,157

⁷Corrected figure.

⁸Decrease is due to the reduction of federal funding.

⁹Anticipated reduction is due to the implementation of the minimum wage increase.

¹⁰Federal fiscal year 2012 data was collected for all health promotion programs (not only evidence-based). The result is a higher number of individuals served in Federal fiscal year 2012 under the broader definition. This definition was changed in Federal fiscal year 2013 due to Federal requirements.

¹¹ Subset of the prior output.

D26A07.01 GENERAL ADMINISTRATION

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	51.70	51.70	51.70
Number of Contractual Positions	23.00	25.50	25.50
01 Salaries, Wages and Fringe Benefits	5,000,303	5,303,061	5,620,840
02 Technical and Special Fees	941,064	812,978	966,282
03 Communication 04 Travel	62,471 112,584 7,477 1,037,001 52,997 48,959 352,329 1,673,818 7,615,185	147,681 106,056 5,818 771,502 318,552 16,305 254,458 1,620,372 7,736,411	47,063 77,253 8,735 661,168 17,942 7,500 276,118 1,095,779 7,682,901
Original General Fund Appropriation Transfer of General Fund Appropriation	20,037,690 -30,376	20,625,371 -18,375,021	
Total General Fund Appropriation	20,007,314 17,436,790	2,250,350	
Net General Fund Expenditure	2,570,524 406,069 4,118,384 520,208	2,250,350 481,329 3,717,596 1,287,136	2,749,255 527,507 3,823,992 582,147
Total Expenditure	7,615,185	7,736,411	7,682,901

DEPARTMENT OF AGING

D26A07.01 GENERAL ADMINISTRATION

Special Fur	d Income:			
D26301	Registration Fees—Continuing Care Program	406,069	481,329	527,507
Federal Fu	nd Income:			
17.235	Senior Community Service Employment Program	1,170,206	1,190,811	1,258,108
64.022	Veterans Home Based Primary Care	187,587	187,587	187,587
93.042	Special Programs for the Aging—Title VII,			
	Chapter 2—Long Term Care Ombudsman Ser-			
	vices for Older Individuals	18,169	15,000	15,000
93.044	Special Programs for the Aging—Title III, Part B			
	Grants for Supportive Services and Senior			
	Centers	333,829	294,990	300,242
93.045	Special Programs for the Aging—Title III, Part C			
	Nutrition Services	629,387	559,920	568,844
93.048	Special Programs for the Aging—Title IV and			
	Title II—Discretionary Projects	981,369	721,279	735,193
93.052	National Family Caregiver Support, Title III, Part	100110		
00.050	E	138,119	122,443	124,401
93.053	Nutritional Services Incentive Program	192,238	178,691	181,417
93.071	Medicare Enrollment Assistance Program	161,110	161,110	161,110
93.324	State Health Insurance Assistance Program			67,500
93.734	Empowering Older Adults and Adults with Disa-			
	bilities Through Chronic Disease Self-	100.000	100.660	100.000
02.770	Management Education Programs	100,669	100,669	100,669
93.778	Medical Assistance Program	205,701	185,096	123,921
-	Total	4,118,384	3,717,596	3,823,992
Reimbursal	ole Fund Income:			
	DHMH-Medical Care Programs Administration	520,208	1,287,136	582,147
•	· • · · · · · · · · · · · · · · · · · ·			

DEPARTMENT OF AGING

D26A07.02 SENIOR CITIZENS ACTIVITIES CENTERS OPERATING FUND

PROGRAM DESCRIPTION

The Senior Citizens Activities Centers Operating Fund (SCOF) provides additional funds for senior center programming.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To empower older Marylanders to stay active and healthy.

Objective 1.1 Through fiscal year 2016, increase opportunities for older Marylanders to participate in Senior Center programs that improve their health.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of Maryland jurisdictions participating in SCOF				
health promotion programs	18	18	16 ¹	16
Number of senior centers participating in health promotion programs	48	51	50	48
Outcome: Number of older Marylanders completing SCOF health				
promotion programs	3,518	3,073	3,550	3,400

¹ Due to reduction of other grants, local jurisdictions may choose to use SCOF for critical needs or other programs besides health promotion, thus reducing the number of centers and individuals participating.

D26A07.02 SENIOR CITIZENS ACTIVITIES CENTERS OPERATING FUND

Appropriation statements	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	500,000	500,000	500,000
Total Operating Expenses	500,000	500,000	500,000
Total Expenditure	500,000	500,000	500,000
Original General Fund Appropriation	500,000	500,000	
Total General Fund Appropriation	500,000	500,000	
Net General Fund Expenditure	500,000	500,000	500,000

D26A07.03 COMMUNITY SERVICES

Program Description:

This program reflects the grants distributed by the Maryland Department of Aging to accomplish the goals and objectives described in General Administration.

Appropriation Statement: 2014 Actual 2015 Appropriation 12 Grants, Subsidies and Contributions. 44,505,902 43,638,012 Total Operating Expenses. 44,505,902 43,638,012	2016 Allowance 43,967,089 43,967,089
Total Operating Evaposes 44 505 002 42 629 012	43,967,089
Total Operating Expenses	
Total Expenditure	43,967,089
Transfer of General Fund Appropriation	
Total General Fund Appropriation 18,289,662 Less: General Fund Reversion/Reduction -17,436,790	
Net General Fund Expenditure	18,618,739
Special Fund Expenditure	22 (44 042
Federal Fund Expenditure 22,240,266 22,644,842 Reimbursable Fund Expenditure 3,413,789 2,703,508	22,644,842 2,703,508
	43,967,089
Total Expenditure	43,967,089
Special Fund Income: D26301 Registration Fees—Continuing Care Program 15,057 swf307 Dedicated Purpose Fund 1,400,000 Total 1,415,057	
131103007	
Federal Fund Income: 64.022 Veterans Home Based Primary Care	50,000
Chapter 3 —Programs for Prevention of Elder Abuse, Neglect, and Exploitation	102,675
Chapter 2—Long Term Care Ombudsman Scrvices for Older Individuals	359,030
vices	338,929
Grants for Supportive Services and Senior Centers	5,377,516
Nutrition Services	10,444,313
Title II—Discretionary Projects	1,011,741
E	2,283,963
93.053 Nutritional Services Incentive Program	1,562,235
93.071 Medicare Enrollment Assistance Program	259,856
Management Education Programs	95,000
93.778 Medical Assistance Program	250,000
ations	509,584
Total	22,644,842
Reimbursable Fund Income: M00Q01 DHMH-Medical Care Programs Administration	2,703,508

MARYLAND COMMISSION ON CIVIL RIGHTS

D27L00.01 GENERAL ADMINISTRATION

PROGRAM DESCRIPTION

The Commission resolves allegations of discrimination based on race, color, creed, ancestry, religion, sex, age, sexual orientation, national origin, marital status, familial status, genetic information and physical or mental disability. Resolution occurs via conciliation, mediation, investigation and litigation in the areas of employment, housing and public accommodations. In addition, the Commission enforces the State of Maryland's Commercial Non-Discrimination Policy, which prohibits the State from contracting with business entities, both public and private, that discriminate in the solicitation, selection, hiring, or treatment of vendors, suppliers, subcontractors, or commercial customers. The Commission also, through its educational and outreach efforts, improves community relations and fosters a better understanding of the law, thus reducing the potential number of complaints generated. Efforts in fair employment practices and fair housing are supplemented by work sharing arrangements and contracts with the U.S. Equal Employment Opportunity Commission and the U.S. Department of Housing and Urban Development. The Commission engages in cooperative efforts with Federal, State, local and private agencies having comparable interests and/or legal authority.

MISSION

The mission of the Maryland Commission on Civil Rights is to ensure equal opportunity and promote better Civil Rights for all who work in, live in, or visit Maryland.

VISION

The Commission's vision is a State free of any traces of unlawful discrimination.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Improve equal opportunity in Maryland through the use of effective, creative and efficient case processing activities and reduce, eliminate or resolve instances of unlawful discrimination.

Objective 1.1 Each year increase the percentage of complaints electing the use of the Maryland Commission on Civil Rights (MCCR) Expedited Process Program (Fact Finding Conferences and Mediation), in order to promote prompt resolution of complaints.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Inquiries received 1	8,968	9,671	10,000	10,300
Complaints received for processing	726	740	775	800
Output: Percent of eligible cases where parties elect Expedited Process	88%	91%	93%	95%
Average days in processing Expedited Process Resolution ²	181	189	170	150
Average days in processing full investigation resolution ³	249	229	210	200
Outcome: Percentage of Expedited Process complaints resolved ⁴	71%	65%	70%	75%

¹Increase in inquiries seen as a direct result of aggressive Education and Outreach plan implemented in January 2014.

²Average days increased due to a higher volume of parties electing to participate in the Expedited Process, significant staffing turnover in the Expedited Process Unit during fiscal year 2014, and training new employees.

³Employment figures used (80 percent of caseload).

⁴Resolutions from the Expedited Process Program are one segment of the total number of cases settled through predetermination settlements, conciliation agreements, and withdrawals with benefits and settlements from the Office of General Counsel. Decrease in complaints resolved is attributed to significant staffing turnover in the Expedited Process during fiscal year 2014.

MARYLAND COMMISSION ON CIVIL RIGHTS

D27L00.01 GENERAL ADMINISTRATION (Continued)

Objective 1.2 Each year maintain the average time to process complaints below the Federal processing time standard, in order to process complaints in as prompt a manner as is feasible and to provide thorough investigations and resolutions of allegations of discrimination.⁵

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Employment complaints closed	644	563	600	625
Housing complaints closed	51	76	90	100
Public accommodations cases closed	69	72	80	90
Quality: Average number of days to process a case ⁶				
Employment	213	179	170	160
Housing	163	118	100	90
Public Accommodations ⁷	507	516	350	200

Objective 1.3 During fiscal year 2015, the Commercial Non-Discrimination Unit (CNDU) will maintain current intake, investigation, and litigation of complaints of alleged violations of the State's Commercial Non-Discrimination Policy.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Inquiries received	14	5	10	10
Complaints investigated for processing	1	0	1	1
Output: Cases closed	1	0	1	1

⁵The average age of a pending employment case (80 percent of caseload for MCCR) is 168 days, while the national average for similar agencies (Fair Employment Practices Agencies) is 915 days.

⁶Average number of days to process a case indicates number of days to close an investigation or resolve the case through settlement. This figure excludes open cases with a finding of Probable Cause, systemic cases, and cases in litigation.

⁷Average number of days to process a case in Public Accommodations has increased due to MCCR's inability to close out several aged cases that are in the agency's caseload. MCCR fully expects to close our significantly aged cases in fiscal year 2015, hence the dramatic reduction estimated for fiscal year 2015 and fiscal year 2016 respectively.

D27L00.01 GENERAL ADMINISTRATION

Api	Droi	oriation	Statement:
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2014 Actual	2015 Appropriation	2016 Allowance
34.50	34.50	34.00
2,638,837	2,948,364	3,092,617
9,412	6,000	9,300
40,698 16,617 1,782 70,949 13,161 4,202 6,206 500 84,763 238,878	43,136 21,800 2,500 86,011 10,000 79,925 76,165 319,537	45,606 19,500 2,000 44,065 10,000 500 87,779 209,450
2,887,127 2,449,197 -49,964 2,399,233	3,273,901 2,490,703 20,460 2,511,163	3,311,367
30,934 2,368,299 518,828 2,887,127	2,511,163 762,738 3,273,901	2,625,359 686,008 3,311,367
167,742 351,086 518,828	404,425 358,313 762,738	283,321 402,687 686,008
	34.50 2,638,837 9,412 40,698 16,617 1,782 70,949 13,161 4,202 6,206 500 84,763 238,878 2,887,127 2,449,197 -49,964 2,399,233 30,934 2,368,299 518,828 2,887,127	Actual Appropriation 34.50 34.50 2,638,837 2,948,364 9,412 6,000 40,698 43,136 16,617 21,800 1,782 2,500 70,949 86,011 13,161 10,000 4,202 6,206 500 79,925 84,763 76,165 238,878 319,537 2,887,127 3,273,901 2,449,197 2,490,703 -49,964 20,460 2,399,233 2,511,163 30,934 2,368,299 2,511,163 518,828 762,738 2,887,127 3,273,901 167,742 404,425 351,086 358,313

SUMMARY OF MARYLAND STADIUM AUTHORITY

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	106.90	109.90	109.90
Total Number of Contractual Positions	14.50	14.50	14.50
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	7,832,015 492,722 76,821,109	10,151,827 561,351 87,652,658	10,154,902 561,351 150,627,777
Original General Fund Appropriation	14,745,855 553,235	14,746,000	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	15,299,090 408,329	14,746,000	
Net General Fund Expenditure	14,890,761 20,000,000 50,255,085	14,746,000 20,000,000 63,619,836	12,427,000 40,000,000 108,917,030
Total Expenditure	85,145,846	98,365,836	161,344,030

D28A03.02 MARYLAND STADIUM FACILITIES FUND

Program Description:

Section 7-312 of the State Finance and Procurement Article establishes the Maryland Stadium Facilities Fund as a special, non-lapsing fund that consists of monies that may be appropriated, transferred, credited or paid to it from any source relating to Camden Yards. Monies credited to the Maryland Stadium Facilities Fund may be used, in accordance with approved comprehensive financing plans, to pay rent to the Maryland Stadium Authority; to make grants or loans, not exceeding \$1 million in any fiscal year, to the Authority for its corporate purposes; to finance capital construction in lieu of issuing bonds; or to financially support, through equity investment, loan guarantee or otherwise, full or partial private financing of any element of the Camden Yards facilities.

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	2014 Actual	2015 Appropriation	2016 Allowance
13 Fixed Charges	20,000,000	20,000,000	20,000,000
Total Operating Expenses	20,000,000	20,000,000	20,000,000
Total Expenditure	20,000,000	20,000,000	20,000,000
Special Fund Expenditure	20,000,000	20,000,000	20,000,000
Total Expenditure	20,000,000	20,000,000	20,000,000
Special Fund Income: D28301 Transfer from Lottery Revenue	20,000,000	20,000,000	20,000,000

D28A03.41 GENERAL ADMINISTRATION

PROGRAM DESCRIPTION

Administer funds earmarked for project construction and/or to support private investment for various construction projects and studies throughout the State of Maryland.

MISSION

To facilitate and coordinate cooperative efforts between the State of Maryland, local jurisdictions, and the private sector to produce top quality sports facilities, convention and conference centers and arts/entertainment venues on time and on budget that enhance quality of life for citizens of Maryland while stimulating economic development and community revitalization.

VISION

To utilize our unique abilities and expertise to design, finance, build and manage a variety of projects throughout the State, encompassing many interests and industries, which are of high quality, operationally efficient and produce economic benefits and civic pride for the citizens.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

- Goal 1. To identify potential projects that would benefit from the Maryland Stadium Authority's (Authority's) expertise
 - Objective 1.1 Develop relationships with State and local jurisdictions.
 - Objective 1.2 Explore potential projects in which other State agency and local jurisdictions would benefit from the Authority's expertise.
- Goal 2. Design and build facilities that are completed with available funds.
 - Objective 2.1 Develop responsible project budgets.
 - **Objective 2.2** Monitor the process using construction management techniques.
- **Goal 3.** Complete projects within the established time frame.
 - Objective 3.1 Design an aggressive but achievable project schedule.
 - **Objective 3.2** Attain user satisfaction on all projects undertaken by the Maryland Stadium Authority.
- Goal 4. To create a formula to be used to determine an amount the Authority should be reimbursed for construction projects.

 Objective 4.1 To recover all expenses that the Authority incurs on each construction project.
- Goal 5. To become a diversified agency in all underutilized job classifications.

Objective 5.1 To recruit better in the vacancies that are underutilized.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Total projects completed	1	0	1	0
Outcome: Projects completed on schedule	1	0	1	0
Projects completed on budget	1	0	1	0
Management fees collected (thousands)	\$101	\$262	\$196	\$50

D28A03.41 GENERAL ADMINISTRATION

Appropriation Statement:

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	20.40	18.50	17.80
Number of Contractual Positions	.50	.50	.50
01 Salaries, Wages and Fringe Benefits	2,350,148	2,539,039	2,472,161
02 Technical and Special Fees	19,565	20,644	20,644
03 Communication	35,124 22,177 -1,428	31,144 28,900	31,144 28,900
08 Contractual Services	335,375 37,956 275,000	362,000 44,550 75,000 305,000	426,268 44,550 15,000 265,000
13 Fixed Charges	8,997	17,700	17,700
Total Operating Expenses Total Expenditure	713,201 3,082,914	3,423,977	828,562 3,321,367
Non-budgeted Fund Income: D28701 Maryland Stadium Facilities Fund	3,082,914	3,423,977	3,321,367

D28A03.42 CAMDEN YARDS FINANCING FUNDS

Program Description:

The Camden Yards Financing Funds provide funds for construction at Camden Yards and other construction projects to support private investment, including renovations of Camden Station and the Northern and Southern Warchouse.

	2014 Actual	2015 Appropriation	2016 Allowance
06 Fuel and Utilities	1,088,525 675,678	1,087,845 5,000,000	1,087,140
13 Fixed Charges	13,238,401	13,974,108	4,734,517
Total Operating Expenses	15,002,604	20,061,953	5,821,657
Total Expenditure	15,002,604	20,061,953	5,821,657
Non-budgeted Fund Income: D28701 Maryland Stadium Facilities Fund	15,002,604	20,061,953	5,821,657

D28A03.44 FACILITIES MANAGEMENT

PROGRAM DESCRIPTION

The Facilities Management program oversees operations (including security, cleaning and maintenance) at the Camden Yards Sports Complex, which includes Oriole Park at Camden Yards (OPACY), Ravens Stadium, Camden Station and the Warehouse at Camden Yards (Warehouse) and surrounding grounds and parking lots.

MISSION

The mission of the Maryland Stadium Authority is to manage the facilities at Camden Yards in a safe and cost effective manner to ensure customer satisfaction while maximizing the economic return, and to achieve greater revenue producing use of all Camden Yards facilities, through efforts of an active Camden Yards Sports and Entertainment Commission and closer association with State and city tourism officials.

VISION

To operate the Camden Yards Sport Complex in a manner that will place it in the top 25 percent of sports facilities in the nation, make the Warehouse at Camden Yards one of the most desirable Class B rental facilities in the metropolitan area and attain recognition as a top location for catered events.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

- Goal 1. Maximize the satisfaction of visitors to the facilities managed by the Maryland Stadium Authority.
 - **Objective 1.1** Achieve a 100 percent satisfaction rating from the eight tenants of the Warehouse at Camden Yards and Camden Station.
 - Objective 1.2 Achieve a 100 percent occupancy rate at the Warehouse at Camden Yards and Camden Station.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent Warehouse occupancy	100%	100%	100%	80%
Average rental rate per square foot	\$19	\$21	\$20	\$21
Outcome: Warehouse rental income (in millions)	\$4.0	\$4.4	\$4.2	\$4.0
Quality: Percent of tenants satisfied with Warehouse environment	95%	95%	95%	95%

- **Goal 2.** Maximize revenues derived from the facilities managed by the Maryland Stadium Authority to reduce dependence on State lottery funds.
 - **Objective 2.1** Increase the number of non-professional games held in the seating bowls of the Camden Yards complex.
 - Objective 2.2 Increase the number of catered events held in the facilities at Camden Yards.
 - Objective 2.3 Evaluate lease renewals to maximize full rental rates.
 - **Objective 2.4** Evaluate event-related costs to minimize expenses wherever possible.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of seating bowl events	5	6	6	4
Catered events at OPACY, the Warehouse, and Ravens Stadium	200	236	250	250
Outcome: Amount generated from seating bowl events (thousands)	\$178	\$517	\$500	\$200
Amount generated from catered events (thousands)	\$550	\$543	\$500	\$500

- Goal 3. Ensure cost efficient maintenance and operational systems.
 - Objective 3.1 Monitor maintenance schedules for all equipment and systems to maximize efficiency.
 - Objective 3.2 Competitively bid all service related contracts to obtain the most cost efficient pricing.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Total number of completed work orders	13,766	14,709	14,800	15,000
Number of open work orders	379	141	125	100

D28A03.44 FACILITIES MANAGEMENT

- Francisco Control	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	72.00	72.00	72.00
Number of Contractual Positions	14.00	14.00	14.00
01 Salaries, Wages and Fringe Benefits	4,703,197	5,576,938	5,576,938
02 Technical and Special Fees	473,157	540,707	540,707
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges	-2,270 8,327 6,120,876 75,493 14,612,020 745,713 556,742 202,201	15,470 18,265 5,524,767 37,900 15,697,701 912,675 500,000 12,500 26,865	16,166 18,265 5,635,262 40,000 15,097,847 949,182 500,000 100,000 30,000
Total Operating Expenses	22,319,102	22,746,143	22,386,722
Total Expenditure	27,495,456	28,863,788	28,504,367
Non-budgeted Fund Income: D28701 Maryland Stadium Facilities Fund	27,495,456	28,863,788	28,504,367

D28A03.48 BALTIMORE ORIOLES IMPROVEMENT FUND

Program Description:
This program manages the Capital Improvements Account established under the Orioles Lease.

Appropriation statements	2014 Actual	2015 Appropriation	2016 Allowance
08 Contractual Services	143,645	200,000	200,000
Total Operating Expenses	143,645	200,000	200,000
Total Expenditure	143,645	200,000	200,000
Non-budgeted Fund Income: D28701 Maryland Stadium Facilities Fund	143,645	200,000	200,000

D28A03.55 BALTIMORE CONVENTION CENTER

Program Description:

The State contributes funding towards debt service, operating costs, and a maintenance reserve for the Baltimore City Convention Center.

2014 Actual	2015 Appropriation	2016 Allowance
200,000 6,784,596 4,971,449	200,000 3,797,684 5,018,903	200,000 6,262,731
11,956,045	9,016,587	6,462,731
11,956,045	9,016,587	6,462,731
9,016,587 553,235	9,016,587	
9,569,822 2,386,223	9,016,587	6,462,731
11,956,045	9,016,587	6,462,731
	200,000 6,784,596 4,971,449 11,956,045 11,956,045 9,016,587 553,235 9,569,822 2,386,223	Actual Appropriation 200,000 200,000 6,784,596 3,797,684 4,971,449 5,018,903 11,956,045 9,016,587 9,016,587 9,016,587 553,235 9,569,822 2,386,223 9,016,587

Non-budgeted Fund Income:

D28A03.58 OCEAN CITY CONVENTION CENTER

Program Description:

The State contributes funding towards debt service, operating costs, and a maintenance reserve for the Ocean City Convention Center.

Appropriation statement.	2014 Actual	2015 Appropriation	2016 Allowance
08 Contractual Services	50,000 1,270,800 1,407,175	50,000 1,318,497 1,411,856	50,000 1,532,099 1,431,500
Total Operating Expenses	2,727,975	2,780,353	3,013,599
Total Expenditure	2,727,975	2,780,353	3,013,599
Original General Fund Appropriation	2,695,715	2,780,353	
Total General Fund Appropriation	2,695,715 14,559	2,780,353	
Net General Fund Expenditure Non-Budgeted Funds	2,681,156 46,819	2,780,353	3,013,599
Total Expenditure	2,727,975	2,780,353	3,013,599
Non-budgeted Fund Income: D28701 Maryland Stadium Facilities Fund	46,819		

D28A03.59 MONTGOMERY COUNTY CONFERENCE CENTER

Program Description:

Non-budgeted funds reflect the expenditure of bond proceeds towards construction of the Mongomery County Conference Center. General funds reflect State contributions toward debt service and operating costs.

Appropriation Statement:

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
13 Fixed Charges	1,557,800	1,556,000	1,558,250
Total Operating Expenses	1,557,800	1,556,000	1,558,250
Total Expenditure	1,557,800	1,556,000	1,558,250
Original General Fund Appropriation	1,644,060	1,556,000	
Total General Fund Appropriation	1,644,060 393,770	1,556,000	
Net General Fund Expenditure	1,250,290 307,510	1,556,000	1,558,250
Total Expenditure	1,557,800	1,556,000	1,558,250
Non-budgeted Fund Income: D28759 Montgomery Conference Center Non-Budgeted Funds	307,510		

D28A03.60 HIPPODROME PERFORMING ARTS CENTER

Program Description:
Senate Bill 125 provided funds to the Maryland Stadium Authority to implement the renovation and construction of the Hippodrome Performing Arts Center which includes the Hippodrome Theater and adjacent properties. The Authority is permitted to enter into contracts, engage consultants, make recommendations, and take other actions related to this purpose. The Stadium Authority shall work in conjunction with the Baltimore Center for Performing Arts in developing this project.

	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	250,000 1,579,016	250,000 1,583,060	250,000 1,582,420
Total Operating Expenses	1,829,016	1,833,060	1,832,420
Total Expenditure	1,829,016	1,833,060	1,832,420
Net General Fund ExpenditureNon-Budgeted Funds	1,389,493 439,523	1,393,060 440,000	1,392,420 440,000
Total Expenditure	1,829,016	1,833,060	1,832,420
Non-budgeted Fund Income: D28760 Hippodrome Performing Arts Center	439,523	440,000	440,000

D28A03.63 OFFICE OF SPORTS MARKETING

Program Description:

The Maryland Office of Sports Marketing was created to promote national and international sports competitions in Maryland - both amateur and professional - in order to enhance the quality of life for Maryland residents and strengthen the State's presence in the overall sports marketplace.

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	2.00	2.00	2.00
01 Salaries, Wages and Fringe Benefits	214,732	239,742	239,742
03 Communication 04 Travel	1,403 16,386 94,822 5,077 235	2,000 20,500 77,500 4,200 600	2,000 20,500 55,000 4,200 600
Total Operating Expenses	117,923	104,800	82,300
Total Expenditure	332,655	344,542	322,042
Non-budgeted Fund Income: D28701 Maryland Stadium Facilities Fund	332,655	344,542	322,042

D28A03.66 BALTIMORE CITY PUBLIC SCHOOL CONSTRUCTION FINANCING FUND

Program Description:

This program administers funds earmarked for debt service on debt issued with the proceeds being used for the replacement or renovations of certain Baltimore City Public Schools identified in a certain 10-year plan. It is expected that there will be 11 projects under design in fiscal year 2015. It is estimated that there will be 15 projects under design in fiscal year 2016, and 10 under construction.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
13 Fixed Charges			20,000,000
Total Operating Expenses			20,000,000
Total Expenditure			20,000,000
Special Fund Expenditure			20,000,000
Special Fund Income: D28301 Transfer from Lottery Revenue			20,000,000

D28A03.67 BALTIMORE CITY PUBLIC SCHOOL CONSTRUCTION FACILITIES FUND

Program Description:

Appropriation Statement

The Maryland Stadium Authority has the authority to issue bonds to finance the construction of or improvements to certain Baltimore City public school facilities in accordance with a certain 10-year plan for Baltimore City Public Schools and subject to certain limitations. The Authority and the Baltimore City Board of School Commissioners shall be responsible for certain public school facilities construction and improvement projects.

, rbb:	obianion	Statement.	

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	12.50	17.40	18.10
01 Salaries, Wages and Fringe Benefits 03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional 13 Fixed Charges	563,938 3,601 3,563 319,177 32,173 31,967 63,317	1,796,108 23,600 32,448 8,235,500 12,000 17,000 168,920	1,866,061 23,600 32,448 59,882,500 12,000 17,000 8,473,988
Total Operating Expenses	453,798	8,489,468	68,441,536
Total Expenditure	1,017,736	10,285,576	70,307,597
Non-budgeted Fund Income: D28367 Baltimore City Public School Construction Facilities Fund	1,017,736	10,285,576	70,307,597

MARYLAND FOOD CENTER AUTHORITY

SUMMARY OF MARYLAND FOOD CENTER AUTHORITY

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	33.00	33.00	33.00
Total Number of Contractual Positions	2.34	2.34	2.34
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	1,538,754 88,834 1,815,036	1,890,236 96,641 2,084,465	1,893,207 96,648 2,110,333
Non-Budgeted Funds	3,442,624	4,071,342	4,100,188

MARYLAND FOOD CENTER AUTHORITY

D30N00.41 ADMINISTRATION

PROGRAM DESCRIPTION

The Maryland Food Center Authority (MFCA) is a non-budgeted enterprise agency that is involved in numerous aspects of the agricultural and food related industries. Primary experience and expertise is in the development of high-quality, lower cost facilities and support services for the agricultural and food related businesses seeking the most up-to-date and technologically advanced working environment.

MISSION

The MFCA enhances and provides economic growth opportunities for Maryland's agricultural, seafood, and food related industries.

VISION

An organization that will empower its employees, allowing effective contribution of their knowledge and skills, resulting in high quality services and facilities in furtherance of the mission, in exchange for continued personal growth and fulfillment through continuing education, broad industry involvement, and work diversification.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

MFCA Board of Directors and management support attainment of the goals and objectives for all programs of the MFCA.

Goal 1. To maintain safe, sanitary and efficient facilities.

Objective 1.1 To maximize the amount of waste that is recycled while minimizing the amount of landfill disposals.

		2013	2014	2015	2016
	Performance Measures	Actual	Actual	Estimated	Estimated
	Output: Total amount of waste generated (tons)	5,641	5,229	5,800	5,800
	Amount of waste sorted for recycling (tons)	12	453	0	0
	Quality: Percent of waste that did not go into public landfill	$0.2\%^{1}$	$8.7\%^{2}$	$0\%^{2}$	$0\%^{2}$
	Objective 1.2 To maintain facilities in quality condition.				
		2013	2014	2015	2016
	Performance Measures	Actual	Actual	Estimated	Estimated
	Output: Number of significant capital improvement projects	1	3	3	0
	Number of projects completed in one year or less	1	3	2	0
	Quality: Percent of projects completed in one year or less	100%	100%	67%	0%
Goal 2.	To maintain open communication with customers.				
	Objective 2.1 To respond to customer's issues in a timely manner.				
	•	2013	2014	2015	2016
	Performance Measures	Actual	Actual	Estimated	Estimated
	Output: Total number of Priority 1 maintenance requests received	1	19	20	20
	Total number of Priority 1 requests resolved in 14 days	1	19	20	20
	Quality: Percent of requests resolved within 14 days	100%	100%	100%	100%

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Total number of surveys received from tenants	18	25	20	20
Total number of unsatisfactory responses	0	0	1	1
Quality: Percent of unsatisfactory responses	0%	0%	5%	5%

All food waste composting facilities closed by the State until food waste composting regulations were developed.

² Food waste composting regulations are released but all food waste composting facilities within a reasonable distance from MFCA facilities are voluntarily closed.

MARYLAND FOOD CENTER AUTHORITY

D30N00.41 —ADMINISTRATION

Appropriation	Statement:
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	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	12.00	12.00	12.00
01 Salaries, Wages and Fringe Benefits	555,404	758,858	768,916
02 Technical and Special Fees	27,726	36,000	36,000
03 Communication 04 Travel	13,702 93,113 14,147 13,117 157,122 7,315 2,303 276 300,857	23,000 94,000 24,750 13,006 197,604 20,720 12,240 3,950 324,809	21,700 96,500 24,750 13,006 197,604 12,100 3,789 2,450 332,872
13 Fixed Charges	601,952	714,079	704,771
Total Expenditure	1,185,082	1,508,937	1,509,687
Non-budgeted Fund Income: D30701 Interest Income	41,046 1,144,036	45,000 1,463,937	45,000 1,464,687
Total	1,185,082	1,508,937	1,509,687

D30N00.42 —MARYLAND WHOLESALE PRODUCE MARKET

PROGRAM DESCRIPTION

The Maryland Wholesale Produce Market opened in 1976 and operates as an integral component of the Maryland Food Center Complex. The Produce Market consists of two buildings with approximately 330,000 square feet of space. The 101 individual units in the buildings continue to be leased by privately owned firms engaged in the wholesale distribution of fresh produce. Many of the companies are second and third generations of the same family-owned business. The produce dealers own and operate highly specialized companies and lease their offices, storage and dock facilities from the Maryland Food Center Authority (MFCA). Receiving/shipping terminals, handling, storage, refrigeration and processing functions for produce are centralized in a single location. These units have had to broaden their business; several companies include value added services that necessitate changes in their facility design.

MISSION

MFCA develops, owns, operates, improves, and maintains a full service wholesale produce market in the State of Maryland that provides economical and sanitary facilities for product distribution.

VISION

A market environment that will provide the State of Maryland with the most modern, safe, sanitary and efficient wholesale produce market on the East Coast.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	12.25	12.25	12.25
Number of Contractual Positions	1.17	1.17	1.17
01 Salaries, Wages and Fringe Benefits	626,119	738,780	749,769
02 Technical and Special Fees	31,024	30,307	30,324
03 Communication	10,940 1,732 92,968 142,394 343,913 25,696 1,209 6,873 11,288	12,200 12,000 89,500 132,033 404,400 46,650 8,000 7,501 13,477	12,050 11,500 89,500 155,527 423,200 44,500 17,000 9,001 12,250
Total Operating Expenses	637,013	725,761	774,528
Total Expenditure	1,294,156	1,494,848	1,554,621
Non-budgeted Fund Income: D30702 Rental Income. D30704 Entrance Fces	975,254 318,902 1,294,156	1,178,690 316,158 1,494,848	1,235,301 319,320 1,554,621

D30N00.47 —MARYLAND WHOLESALE SEAFOOD MARKET

PROGRAM DESCRIPTION

The Maryland Wholesale Seafood Market operates in a similar method to the Maryland Wholesale Produce Market, consolidating all of the specialized storage, refrigeration, shipping/receiving and processing functions into one main facility expressly designed for the industry. The 36 individual units in the buildings continue to be leased by privately owned firms engaged in the wholesale distribution of fresh seafood. These businesses are often owned by the second and third generation of families. Due to the changes in health, sanitation and safety regulations, particularly in the seafood industry, seafood businesses have been affected by increasing regulations regarding food safety and handling; such examples include Hazard Analysis Critical Control Point and the United States Department of Commerce Certification Program. The predicted future trends regarding food safety and handling in the seafood industry indicate stronger concerns for food sanitation including the elimination of potentially harmful microbiological bacteria associated with cold product being distributed across a warm environment.

MISSION

To develop, own, operate, improve, and maintain a full service wholesale scafood market in the State of Maryland that provides economical and sanitary facilities for product distribution.

VISION

For the State of Maryland to be the state with the most modern, safe, sanitary and efficient wholesale seafood market on the East Coast.

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	8.75	8.75	8.75
Number of Contractual Positions	1.17	1.17	1.17
01 Salaries, Wages and Fringe Benefits	357,231	392,598	374,522
02 Technical and Special Fees	30,084	30,334	30,324
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges	6,900 752 191,652 75,369 284,621 7,886 949 3,952 3,990	8,350 3,600 170,500 82,405 324,400 31,950 13,500 5,500 4,420	8,325 1,500 170,500 83,027 320,850 21,800 15,500 5,500 4,032
Total Operating Expenses	576,071	644,625	631,034
Total Expenditure	963,386	1,067,557	1,035,880
Non-budgeted Fund Income: D30702 Rental Income. D30704 Entrance Fees	859,325 104,061 963,386	958,715 108,842 1,067,557	722,725 313,155 1,035,880
Total	905,500	1,007,337	1,055,880

SUMMARY OF STATE BOARD OF ELECTIONS

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	41.60	41.60	41.80
Total Number of Contractual Positions	1.60	•	1.00
Salaries, Wages and Fringe Benefits	3,378,695 322,097 15,051,166	3,728,048 116,639 12,293,271	4,018,984 158,164 15,415,670
Original General Fund Appropriation	8,588,316 752,345	6,507,347 -71,091	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	9,340,661 275,276	6,436,256	
Net General Fund Expenditure	9,065,385 8,081,375 1,056,132 549,066	6,436,256 7,638,383 100,000 1,963,319	6,012,404 13,044,595 535,819
Total Expenditure	18,751,958	16,137,958	19,592,818

STATE BOARD OF ELECTIONS

D38I01.01 GENERAL ADMINISTRATION

PROGRAM DESCRIPTION

The State Board of Elections (SBE) supervises elections conducted by the 24 local election boards (LBEs) in Maryland. SBE monitors compliance with Maryland and Federal election laws; assists citizens in exercising their voting rights; and provides access to candidacy for all those seeking elective office.

MISSION

The State Board of Elections' mission is to administer the process of holding democratic elections in a manner that inspires public confidence and trust.

VISION

The State Board of Elections envisions an election management system in which:

- All persons served by the election system are treated fairly and equitably;
- All qualified persons may register and vote and those who are not qualified do not vote;
- Those who administer elections are well-trained, they serve both those who vote and those who seek votes, and they put the public interest ahead of partisan interests;
- Full information on elections is provided to the public, including disclosure of campaign finance information;
- Citizen convenience is emphasized in all aspects of the election process; and
- Security and integrity are maintained in the voter registration process, casting of ballots, canvass of votes, and reporting of election results.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Note: Most SBE data are based on election year cycles, which run from December of the previous year through November of each general election (2014 and 2018 Gubernatorial (G), 2016 and 2020 Presidential (P). When comparing election-related statistics, it is important to compare gubernatorial elections to gubernatorial elections and presidential elections to presidential elections. SBE's performance measures reflect increased voter participation in presidential elections. Other data is fiscal year data.

Goal 1. To ensure all eligible Maryland citizens have the opportunity to register to vote.

Objective 1.1 By the 2020 Presidential election, increase the response rate from a mailing to individuals identified through Electronic Registration Information System (ERIC) who are eligible but not registered to vote.

Performance Measure	` '	(P) 2016 Estimated	` '	. ,
Output: Percentage of individuals who initiated a new voter				
registration application as a result of the ERIC mailing	1%	7%	5%	7%

Goal 2. To ensure that the State's voter registration list is accurate and current.

Objective 2.1 By 2018, 100 percent of the State agencies required to offer voter registration will electronically submit to SBE voter registration transactions.

2014	2015	2016	2017
Actual	Estimated	Estimated	Estimated
80%	85%	90%	95%
	Actual	Actual Estimated	Actual Estimated Estimated

Objective 2.2 By 2016, five of the leading non-governmental voter registration organizations will utilize SBE's online application during their voter registration drives.

	(G) 2014	(P) 2016	(G) 2018	(P) 2020
Performance Measure	Actual	Estimated	Estimated	Estimated
Output: Percentage of voter registration applications submitted				
electronically from non-governmental agencies	0%	30%	25%	30%

D38I01.01 GENERAL ADMINISTRATION (Continued)

Objective 2.3 By 2017, the LBEs will meet 98 percent of SBE's data quality standards for voter registration.

	2014	2015	2016	2017
Performance Measure	Actual	Estimated	Estimated	Estimated
Output: Data quality standards for voter registration met by the LBEs	90%	92%	95%	98%

Goal 3. To ensure that the LBEs are conducting elections pursuant to the requirements of Federal and State election laws and regulations, State information technology security requirements and SBE policies.

Objective 3.1 By 2017, 65 percent of LBE employees will be certified under SBE's certification program.

	2014	2015	2016	2017
Performance Measure	Actual	Estimated	Estimated	Estimated
Output: Number of certification related courses offered by SBE	2	4	4	4
Number of LBE employees participating in the program	175	175	175	175
Number of LBE employees that have obtained certification	0%	50%	60%	65%

Objective 3.2 By 2018, 100 percent of LBEs will have no more than 3 finding in SBE's post-election comprehensive audit.

	(G) 2014	(P) 2016	(G) 2018	(P) 2020
Performance Measure	Actual	Estimated	Estimated	Estimated
Outcome: LBEs with no more than 3 post-election audit findings	1	95%	100%	100%

Objective 3.3 By 2020, 100 percent of the LBEs are properly implementing security procedures.

	(G) 2014	(P) 2016	(G) 2018	(P) 2020
Performance Measure	Actual	Estimated	Estimated	Estimated
Outcome: LBEs in compliance with critical security requirements	1	100%	100%	100%
LBEs with no more than 3 findings on all security requirements	1	90%	95%	100%

Goal 4. To provide a voting process that is convenient and accessible.

Objective 4.1 Retain and increase SBE's social media presence

	2014	2015	2010	201 /
Performance Measure	Actual	Estimated	Estimated	Estimated
Outcome: Annual Twitter.com percent change	1	+0%-7%	+0%-10%	+0%-5%

Objective 4.2 By 2018, 100 percent of Maryland's voting locations will be accessible to voters with disabilities.

	(G) 2014	(P) 2016	(G) 2018	(P) 2020
Performance Measure	Actual	Estimated	Estimated	Estimated
Outcome: Percentage of voting locations that are accessible	99%	99%	100%	100%

Goal 5. To ensure that campaign finance entities comply with the disclosure of the required campaign finance information in an accurate and timely fashion.

Objective 5.1 By 2020, 95 percent of campaign finance reports will be received timely and accurately.

	(G) 2014	(P) 2016	(G) 2018	(P) 2020
Performance Measure	Actual	Estimated	Estimated	Estimated
Output: Number of campaign finance classes held	12	15	20	15
Campaign finance entities that file campaign finance reports on time		85%	90%	95%
Campaign finance entities that have reporting deficiencies	$37\%^{2}$	35%	30%	30%
Campaign finance entities filing required amendments on time	$85\%^{2}$	85%	90%	95%

¹ Data will be available by April 2015.

² This is a projection since the auditing will begin in calendar year 2015.

STATE BOARD OF ELECTIONS

D38I01.01 GENERAL ADMINISTRATION (Continued)

OTHER ELECTION-RELATED MEASURES

Performance Measures	(G) 2014 Actual	(P) 2016 Estimated	(G) 2018 Estimated	(P) 2020 Estimated
Voter Registration				
Voting Age Population based on U.S. Census data and estimates	4,423,805	4,508,140	4,608,190	4,708,240
Registered Voters (close of registration for general election)	3,728,788	3,958,498	4,058,240	4,278,520
Percent registered that voted in Primary Election	22%	38%	30%	38%
Percent registered that voted in General Election	45%	75%	55%	75%
Campaign Finance				
Total number of campaign finance committees	2,173	1,950	2,200	1,950
Total number of new entities established	1,344	450	1,400	450
Number of candidates that filed a certificate of candidacy	2,390	1,500	2,400	1,500
Total number of campaign finance reports received	8,291	6,000	8,500	6,000
Percent of campaign finance entities electronically filing reports	100%	100%	100%	100%
Total number of Contribution Disclosure Forms received	543	3,000	3,500	3,750
Voting				
Number of AccuVote DRE voting units deployed	17,180	N/A	N/A	N/A
Number of Electronic Pollbooks deployed	6,922	7,100	7,200	7,400
Number of ballot styles	986	310	1,000	310

Note: (G) Gubernatorial, (P) Presidential

D38I01.01 GENERAL ADMINISTRATION

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	32.60	32.60	32.80
Number of Contractual Positions	.60		
01 Salaries, Wages and Fringe Benefits	2,582,598	2,853,220	3,092,988
02 Technical and Special Fees	49,006	36,639	10,000
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges Total Operating Expenses Total Expenditure	417,745 12,670 247 225,302 17,402 8,800 26,176 6,995 366,636 1,081,973 3,713,577	581,086 4,000 170 432,931 36,000 5,000 379,101 1,438,288 4,328,147	410,471 13,924 170 473,355 36,458 8,000 3,000 286,845 1,232,223 4,335,211
Original General Fund Appropriation Transfer of General Fund Appropriation	3,850,424 32,908	4,135,140 24,156	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	3,883,332 275,276	4,159,296	
Net General Fund ExpenditureSpecial Fund Expenditure	3,608,056 105,521	4,159,296 168,851	4,144,666 190,545
Total Expenditure	3,713,577	4,328,147	4,335,211
Special Fund Income: D38301 Local Election Reform Payments D38304 Campaign Finance Fund Fees Total	105,521	125,476 43,375 168.851	80,545 110,000 190,545
I Own	100,021	100,051	170,343

D38I01.02 HELP AMERICA VOTE ACT

Program Description:

The Federal Help America Vote Act (HAVA), passed in October 2002, imposed new election requirements on states and provided incentives to upgrade voting systems. In compliance with HAVA, SBE uses this program to appropriately account for expenditures related to improving election administration in the State. In partnership with the 24 local election boards in Maryland, SBE develops and reviews the HAVA State Plan, manages a statewide voting system, and improves election administration in the State.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	9.00	9.00	9.00
Number of Contractual Positions	1.00		1.00
01 Salaries, Wages and Fringe Benefits	796,097	874,828	925,996
02 Technical and Special Fees	211,608	80,000	148,164
03 Communication	206,781 78,089 3,822 7,840,942 392,002 17,118 4,153,705	60,000 94,934 6,400 6,324,964 202,774	80,682 87,040 2,950 6,742,037 202,332 34,000
12 Grants, Subsidies and Contributions	104,342 83,875	141,107	141,107
Total Operating Expenses	12,880,676	6,830,179	7,290,148
Total Expenditure	13,888,381	7,785,007	8,364,308
Original General Fund Appropriation Transfer of General Fund Appropriation	4,737,892 170,371	2,372,207 -95,247	
Total General Fund Appropriation	4,908,263	2,276,960	
Net General Fund Expenditure	4,908,263 7,923,986 1,056,132	2,276,960 5,408,047 100,000	1,867,738 5,960,751 535,819
Total Expenditure	13,888,381	7,785,007	8,364,308
Special Fund Income: D38301 Local Election Reform Payments	7,923,986	5,408,047	5,960,751
Federal Fund Income: 12.217 Electronic Absentee Systems for Elections	77,481		156 (01
Elections	21,584 169,585		156,681 115,638
Disabilities Grants to States	787,482	100,000	263,500
Total	1,056,132	100,000	535,819

D38101.03 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS

Program Description:

This program reflects a Major Information Technology Development Project in the State Board of Elections. Funding is provided to implement a new voting system.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
02 Technical and Special Fees	61,483		
08 Contractual Services	1,084,250 103 195 3,900 69	4,024,804	6,893,299
Total Operating Expenses	1,088,517	4,024,804	6,893,299
Total Expenditure	1,150,000	4,024,804	6,893,299
Transfer of General Fund Appropriation	549,066		
Total General Fund Appropriation	549,066		
Nct General Fund Expenditure	549,066 51,868 549,066	2,061,485 1,963,319	6,893,299
Total Expenditure	1,150,000	4,024,804	6,893,299
Special Fund Income: D38301 Local Election Reform Payments	51,868	2,061,485	6,893,299
Total	51,868	2,061,485	6,893,299
Reimbursable Fund Income: F50A01 Major Information Technology Development Projects	549,066	1,963,319	

D39S00.01 CONTRACT APPEALS RESOLUTION

PROGRAM DESCRIPTION

Title 15, Subtitle 2, of the State Finance and Procurement Article established the Maryland State Board of Contract Appeals and vested it with jurisdiction to hear and resolve all disputes relating to the formation of procurement contracts and the determination of successful bidders or offerors. The Board also has jurisdiction over all disputes arising under or relating to contracts that have been entered into by the State, including, but not limited to, those concerning the performance, breach, modification and termination of contracts.

MISSION

It is the mission of the Maryland State Board of Contract Appeals to adjudicate disputes concerning the formation of State contracts, except for the procurement of architectural and engineering services, and adjudicate disputes relating to contracts that have been entered into by the State.

VISION

Stakeholders will view the services provided by this Board as the most efficient, timely and creditable method to resolve contract formation and contract execution disputes.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To resolve bid protests and contract claims in the least time possible, consistent with established legal requirements.

Objective 1.1 Issue bid protest opinions within three months or less 1) after the receipt of the Agency Report if no hearing is held or 2) after the date of the closing of the record.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number new appeals filed	23	24	30	30
Number of prior year appeals	10	6	3	4
Output: Number of appeals resolved without a written decision	17	11	13	13
Number of appeals requiring a written decision	10	16	16	16
Number of appeals carried forward	6	3	4	5
Efficiency: Percent decisions issued in 3 months or less	100%	100%	100%	100%
Quality: Number of opinions appealed this period	2	3	2	2
Number of opinions affirmed by Courts this period	0	3	1	1
Number of opinions reversed by Courts this period	0	0	1	1

Objective 1.2 Issue contract claim opinions within six months or less of the close of the record.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Disputes filed this period	18	14	17	17
Disputes carried over from prior period	18	10	10	10
Output: Number of cases resolved prior to hearing	22	10	15	15
Number of opinions issued	4	4	2	2
Number of opinions issued in 6 months or less	4	4	2	2
Number of cases carried forward	10	10	10	10
Efficiency: Percent decisions issued in 6 months or less	100%	100%	100%	100%
Quality: Number of opinions appealed this period	2	4	1	1
Number of opinions affirmed by Courts this period	1	2	1	1
Number of opinions reversed by Courts this period	1	0	1	i

Estimates of future judicial decisions are not provided.

D39S00.01 CONTRACT APPEALS RESOLUTION

Appropriation Statement:

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	5.00	5.00	5.00
01 Salaries, Wages and Fringe Benefits	617,124	638,789	666,501
03 Communication 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 13 Fixed Charges Total Operating Expenses Total Expenditure	7,303 4,680 10,643 1,572 223 1,453 25,874 642,998	7,784 4,320 11,832 2,800 3,250 29,986 668,775	7,949 4,680 12,011 1,556 2,175 28,371 694,872
Original General Fund Appropriation	654,515 -9,772 644,743 1,745	663,248 5,527 668,775	
Net General Fund Expenditure	642,998	668,775	694,872
Total Expenditure	642,998	668,775	694,872

MISSION

Provide information and services that improve the ability of State and local governments, community development organizations and environmental organizations to support desirable growth in Maryland. Promote growth in Maryland that fosters vibrant, livable communities, preserves and protects the environment, and makes efficient use of State resources.

VISION

Present and future policy makers have the creative and informational tools necessary to make decisions relative to Maryland's people and land.

KEY GOALS

- Goal 1. Preserve our valuable State natural resources, including forest and farmland.
- · Goal 2. Support and enhance the vitality of communities and neighborhoods that have existing or planned infrastructure.
- Goal 3. Increase return on infrastructure investments by encouraging new residential and employment growth in Priority Funding Areas (PFA's).
- Provide web-enabled information and services to the public over the Internet.

SUMMARY OF DEPARTMENT OF PLANNING

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	152.00	151.00	151.00
Total Number of Contractual Positions	11.77	19.33	19.30
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	12,682,921 423,542 15,463,240	13,607,851 695,808 16,019,540	14,771,794 744,618 14,274,776
Original General Fund Appropriation	22,504,283 -208,585	22,878,989 56,372	
Total General Fund Appropriation	22,295,698	22,935,361	
Net General Fund Expenditure	22,295,698 4,294,470 880,274 1,099,261	22,935,361 4,643,861 1,762,130 981,847	22,443,271 4,817,190 1,525,013 1,005,714
Total Expenditure	28,569,703	30,323,199	29,791,188

D40W01.01 ADMINISTRATION

PROGRAM DESCRIPTION

The Administration program provides administrative services to fulfill financial, personnel, procurement, and information technology needs for the Department of Planning. The program also provides planning and technical assistance for the Interagency Committee for Public School Construction. In this capacity, the Department looks to ensure adherence to the principles of comprehensive planning, development management, land use, capital budgeting, policy analysis and Smart Growth for annual and five-year programs of elementary and secondary school capital improvements funded or to be funded by the State for each county and Baltimore City.

MISSION

To provide resources and services to agency staff to ensure availability of the tools and support necessary to accomplish the mission of the agency.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Support and enhance the vitality of communities and neighborhoods that have existing or planned public school infrastructure.

Objective 1.1 In fiscal year 2016, have at least 75 percent of approved new school sites located within Priority Funding Areas (PFAs).

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of approved new school sites	3	3	4	4
Output: Percentage of new school sites located within designated PFAs	100%	100%	75%	75%

D40W01.01 ADMINISTRATION

Appropriation	Statement:

	Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	25.00	25.00	25.00
01 Salaries, Wages and Fringe Benefits	2,553,581	2,443,262	2,655,533
03 Communication 04 Travel	76,332 9,403 19,880 159,674 7,622 29,873 16,794	47,218 5,000 14,188 222,517 27,630 17,347 333,900	65,401 5,000 14,188 153,998 18,252 15,515 272,354
Total Expenditure	2,873,159	2,777,162	2,927,887
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	2,871,199 -25,802 2,845,397	2,722,795 23,617 2,746,412	
Total General Fund Appropriation	2,845,397 27,762	2,746,412 2,746,412 30,750	2,894,210 33,677
Total Expenditure	2,873,159	2,777,162	2,927,887
Reimbursable Fund Income: C85E00 Maryland Tax Court	10,446 17,316	12,832 17,918	13,885 19,792
Total	27,762	30,750	33,677

D40W01.02 COMMUNICATIONS AND INTERGOVERNMENTAL AFFAIRS

INTERGOVERNMENTAL AFFAIRS

PROGRAM DESCRIPTION

Communications and Intergovernmental Affairs directs the Department's legislative agenda, provides information to the public, produces all Department publications, and develops and executes the Department's outreach programs. Under Communications and Intergovernmental Affairs are Internet Information Services, the Legislative Office, Outreach and Community Affairs, Planning Research Services, and the Public Information Office.

MISSION

Coordinate all outreach and communications activities to promote the Department's policy initiatives, products and services. To strengthen and develop relationships with the Department's key constituent groups to ensure they are more aware of Department of Planning services, products and key policy initiatives. Coordinate intergovernmental communications and coordination within State government. Advocate the Department's legislative issues before the Maryland General Assembly.

VISION

Develop opportunities where citizens, key constituent groups and policy makers are informed of and included in the development and implementation of State land use policy initiatives and products. Broaden the appeal and overall public awareness of Department of Planning products, services and policy initiatives. Ensure that present and future policy makers have the creative and informational tools necessary to make decisions relative to Maryland's people and land.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Create a professional image for the Department and develop information that promotes the Department's products, services and policy initiatives. Keep all publications current and relevant to the Department's initiatives.

Objective 1.1 Develop professional quality informative publications, webpages, press releases/outreach channels, brochures and graphic design to be used for outreach and educational programs.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of Department of Planning publications produced	20	10	5	5
Number of graphics products designed	300	50	25	25
Number of social media messages	400	400	400	400
Number of new webpages	29	35	37	40
Number of press releases	22	29	30	30

D40W01.02 COMMUNICATIONS AND INTERGOVERNMENTAL AFFAIRS

STATE CLEARINGHOUSE

PROGRAM DESCRIPTION

The State Clearinghouse for Intergovernmental Assistance fulfills the State's need for intergovernmental coordination pursuant to the Federal Intergovernmental Cooperation Act. The State Clearinghouse serves as the single point of contact for Federal and State agencies seeking the views of State, regional and local elected officials on: (1) applications for Federal and State assistance, (2) Federal and State development projects, (3) certain planning activities such as power plant transmission lines applications, municipal annexations, easements or rights-of-way across State real property, transfer or disposal of State excess real property, substantial changes in the use of State real property, environmental assessment forms and environmental effects reports, applications by State agencies for Federal instructional contracts, instructional grants, research contracts, or research grants, and (4) other actions requiring intergovernmental coordination. The Clearinghouse program maintains the Catalog of State Assistance, prepares a weekly report detailing or listing Federal and State actions and maintains an inventory of State-owned real property.

MISSION

To serve as intergovernmental coordinator and a resource for: (1) master and sector plans proposed and developed in the State and (2) direct development and financial assistance activities proposed throughout the State.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To manage efficiently the Maryland Intergovernmental Review and Coordination (MIRC) process to ensure increased consistency of plans and proposed development projects with Federal, State and local plans, programs, objectives, Smart Growth policies, Priority Places Strategies and permitting requirements.

Objective 1.1 To maintain at 100 percent, funding opportunities and development projects reviewed throughout the State that are consistent with Smart Growth policies and practices.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of MIRC projects received and reviewed	889	960	1,056	1,160
Percentage of projects consistent with Smart Growth	100%	100%	100%	100%

D40W01.02 COMMUNICATIONS AND INTERGOVERNMENTAL AFFAIRS

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	12.00	11.00	11.00
01 Salaries, Wages and Fringe Benefits	939,849	1,033,457	1,168,711
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials	1,551 1,181 6,631 9,603 1,128	1,623 1,700 4,842 10,051 1,265	1,524 600 4,620 9,347 1,128
Total Operating Expenses	20,094	19,481	17,219
Total Expenditure	959,943	1,052,938	1,185,930
Original General Fund Appropriation Transfer of General Fund Appropriation	976,042 -16,099	1,103,610 -50,672	
Total General Fund Appropriation	959,943	1,052,938	
Net General Fund Expenditure	959,943	1,052,938	1,185,930
Total Expenditure	959,943	1,052,938	1,185,930
			

D40W01.03 PLANNING DATA SERVICES

PROGRAM DESCRIPTION

The Planning Data Services Division collects, analyzes and publishes current, past and projected socioeconomic, cultural, geographic, parcel and land use data; identifies and evaluates development issues in support of Smart Growth; prepares reports and studies on specific topics in support of the Executive Branch and as requested by the General Assembly; and maintains computerized property maps reflecting accurate and up-to-date information with linkages to parcels and a variety of other data sets.

MISSION

Develop, compile and maintain socioeconomic, demographic, cultural, geographic, land use and property data on Maryland in support of the Smart Growth, neighborhood revitalization and land preservation initiatives as well as other government, private sector and general public interests; prepare and maintain intelligent map and data products that integrate with other digital base maps and data to provide intelligent decision support tools in support of the Administration's interest in growth management, economic development, environmental and natural resource protection.

VISION

A State which provides its leaders, people and businesses with intelligent information technology decision support tools and complete, comprehensive and accurate data and analyses to facilitate sound and effective decision making in support of Smart Growth and economic development for Maryland.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Provide timely data and intelligent tools to implement the Department's key goals, preserving our valuable natural resources, enhancing the vitality of existing communities and concentrating new growth in Priority Funding Areas (PFAs).

Objective 1.1 Update two applications that use spatial data decision support tools to facilitate effective Smart Growth programs for State and local government.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of parcel records processed and included on each				
MdProperty View Edition update (thousands)*	2,286	2,300	2,309	2,316
Number of base maps updated (excluding property maps)	24	18	21	21
Quality: Percent of property records for which x,y locations were				
maintained in the MdProperty View edition update*	99.1%	98.9%	98.9%	98.9%
Number of MdProperty View parcel records populated with a city				
style address/zip code in support of statewide geocoding of address				
databases* (thousands)	2,039	2,049	2,049	2,049
* Year of MdProperty View Edition update	2012	2013	2014	2015

Objective 1.2 Annually update the Smart Growth Benchmarking tool for providing measurements to evaluate Smart Growth's effectiveness.

	CY2011	CY2012	CY2013	CY2014
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of statewide residential single family parcels				
(20 acres or less in size) developed inside PFAs	74.8%	75.7%	75.7%	75.7%
Percent of statewide acreage associated with residential single family				
parcels (20 acres or less in size) occurring inside PFAs	28.8%	29.2%	29.2%	29.2%

D40W01.03 PLANNING DATA SERVICES (Continued)

Objective 1.3 Prepare Annual School Enrollment Projections Report 2015-2024 in support of State capital spending decisions, so that one-year projections are within two percent of statewide enrollment, consistent with Smart Growth.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: One year projections within two percent of statewide				
actual enrollment	Met	Met	Meet	Meet
Five year projections within five percent of statewide				
actual enrollment	Met	Met	Meet	Meet

Goal 2. Continue to provide access to Census data in support of State and local planning and redistricting efforts.

Objective 2.1 Provide continued access to small area Census socio-economic profiles in support of State and local planning and redistricting via the address lookup web map and report application.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Existing Census profiles (redistricting and statistical) available				
for public access via the Web address lookup application	26,238	28,110	28,110	28,110

Objective 2.2 During fiscal year 2015, continue to provide technical assistance for legislative and congressional redistricting, including access to maps and data for the current districts.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of Congressional and legislative district				
boundary maps accessed	30,048	38,285	30,000	40,000

D40W01.03 PLANNING DATA SERVICES

Appropriation Statement:	2014	2015	2016
	Actual	Appropriation	Allowance
Number of Authorized Positions	29.00	29.00	29.00
Number of Contractual Positions	1.00	1.00	
01 Salaries, Wages and Fringe Benefits	1,675,648	2,688,523	2,830,127
02 Technical and Special Fees	31,523	12,471	
03 Communication	18,442 3,847	17,920	25,686
08 Contractual Services	162,710 5,412 20,621 161	144,429 13,169	144,945 13,104
Total Operating Expenses	211,193	175,518	183,735
Total Expenditure	1,918,364	2,876,512	3,013,862
Original General Fund Appropriation Transfer of General Fund Appropriation	1,516,813 -60,175	2,451,160 36,195	
Total General Fund Appropriation	1,456,638	2,487,355	
Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure	1,456,638 218,456 243,270	2,487,355 146,862 242,295	2,530,644 207,464 275,754
Total Expenditure	1,918,364	2,876,512	3,013,862
Special Fund Income: D40300 Fees Collected from Goods and Services	218,456	146,862	207,464
Reimbursable Fund Income: D40901 Goods and Services to Various State Agencies J00A01 Department of Transportation L00A11 Department of Agriculture	243,270	77,295 165,000	103,984 171,770
Total	243,270	242,295	275,754

D40W01.04 PLANNING SERVICES

PROGRAM DESCRIPTION

Ensure adherence to the principles of comprehensive planning, development management, land use, capital budgeting, policy analysis and Smart Growth for transportation planning, water and sewer planning, and the annual and five-year programs of elementary and secondary school capital improvements funded or to be funded by the State for each county and Baltimore City. The program seeks adherence to effective multi-modal planning principles, coordinated land use and transportation planning, transit-oriented development, tangible innovation in transportation planning, cooperation in regional transportation and regional land use, and effective use of transportation investments to support planned growth in Maryland's certified Priority Funding Areas (PFAs).

MISSION

Coordinate infrastructure planning programs to implement the State's Development Policy by supporting Smart Growth and neighborhood conservation initiatives in planning for transportation, and water and sewer systems to ensure that funding for public school construction projects complies with Smart Growth principles and practices. To ensure that integrated transportation/land use planning is conducted by localities and the State to support and enhance Maryland's growth management policies and Sustainable Communities, to promote multi-modal planning and development review, and to achieve wise and effective use of transportation investments to support planned growth in Maryland's certified PFAs.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Increase return on infrastructure investments by concentrating new residential and employment growth in PFAs.

Objective 1.1 Annually at least 65 percent of local governments will adopt Capital Improvement Programs (CIPs).

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of local governments that have CIPs or other				
infrastructure planning tools ¹	74%	74%	74%	74%

Goal 2. Encourage growth and development inside of PFAs and protect resource lands outside of locally defined growth areas by improving the planning of public water and sewer infrastructure through the Department's mandate to provide advisory comments to local governments and the Department of the Environment on county water and sewer plans and amendments.

Objective 2.1 Submit comments to local governments and the Maryland Department of the Environment (MDE) concerning water and sewer plan consistency with Smart Growth, and local comprehensive plans. Consult with local

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of review letters submitted to local				
governments and MDE ²	58	39	39	39
Number of consultations	226	217	217	217
Outcome: Number of local water and sewer plans/amendments that are				
consistent with local and State development plans and policies ³	210	112	112	112

governments, and other interested parties to improve and update the county water and sewer plans.

Goal 3. To preserve our valuable State natural resources, including forests and farmland.

Objective 3.1 In each succeeding year, there will be three new infill and mixed use projects within PFAs that utilize Maryland Department of Planning (MDP) design assistance, streetscape assistance, or professional planning expertise.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of new assistance projects and publications	8	8	7	7

¹This measure represents jurisdictions with multi-year CIPs or adopted comprehensive plan.

²Each review letter may include multiple water and sewer plan amendments.

³This measure is based on county plans. The 2013, 2014 and 2015 figures are an assessment of county and municipal plans submitted.

D40W01.04 PLANNING SERVICES (Continued)

Objective 3.2 By 2015, 40 local governments will incorporate one or more Smart Growth or resource conservation principles into their comprehensive plans and ordinances.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Comprehensive plans/ordinances written for local governments ¹	7	5	6	6
Number of local plans/amendments analyzed and commented on ²	68	29	50	50
Outcome: Updated local comprehensive plans/ordinances to include one				
or more improved Smart Growth or resource conservation principles	28	23	30	30

Objective 3.3 By 2015 permanently preserve from development 20 percent of the land area in Maryland.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: New dwellings built outside of PFAs ³	2,056	2,095	2,134	2,173
Improved parcels outside of PFAs in proportion to total population	0.065	0.065	0.065	0.065
Percent of Maryland that is protected ⁴	24.8%	25.3%	25.7%	26.1%
Number of improved parcels outside PFAs ⁵	383,141	385,236	387,331	389,426
Acres of improved parcels outside PFAs	791,588	794,803	798,018	801,234
Number of improved parcels inside PFAs	1,295,233	1,300,843	1,312,453	1,321,063
Acres of improved parcels inside PFAs ⁶	433,928	438,472	443,016	447,560
Objective 3.4 Increase assistance to local governments				

Objective 3.4 Increase assistance to local governments.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Analyses with completed technical assistance related to Smart				
Growth, including rural preservation and new household capacity	242	216	150	150

Goal 4. Support and enhance vitality of existing communities and neighborhoods where infrastructure is already in place or planned.

Objective 4.1 Make available to State and local government and the legislature an inventory of the available capacity for new households in (1) existing communities and neighborhoods with sewer service and (2) in PFAs.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Capacity for new households in existing communities				
and neighborhoods with sewer service	209,000	209,000	209,000	209,000
Capacity for new households in existing neighborhoods (analysis				
was not updated in 2013. Update scheduled for 2014 is underway) 511,042	512,500	512,500	512,500
Outcome: Population inside PFAs	4,771,268	4,780,996	4,838,183	4,874,026
Percent of housing units occupied in PFAs	93.5%	93.5%	93.8%	93.8%

¹MDP manages grants to amend plans and ordinances.

²Includes comprehensive plans, water and sewer plans, educational facilities master plans, annexations, County Watershed Implementation Plans, and PlanMaryland Planning Area applications.

³2013 Actual = Calendar year 2011. 2014 Actual = Calendar year 2012.

⁴Protected lands defined as non-military Federal land, State and county owned parks, State easements, local easements, private easements. Source: DNR's protected lands online database: http://dnrweb.dnr.state.md.us/gis/plreports/index.asp.

⁵Improved parcels are defined as any parcel with an improvement value greater than \$10,000.

⁶Priority Funding Areas (PFAs) include development that occurred in PFAs (state eligible or meeting state criteria) plus those submitted by local jurisdictions that did not meet state criteria.

D40W01.04 PLANNING SERVICES

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	25.00	25.00	25.00
01 Salaries, Wages and Fringe Benefits	3,039,635	2,499,070	2,735,850
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 13 Fixed Charges	8,332 42,973 10,796 23,529 7,249 18,459	6,560 28,702 2,727 9,284 2,439 16,000	7,720 27,902 2,727 9,284 2,439 18,968
Total Operating Expenses	111,338	65,712	69,040
Total Expenditure	3,150,973	2,564,782	2,804,890
Original General Fund Appropriation Transfer of General Fund Appropriation	2,311,042 -35,956	1,923,424 44,203	
Total General Fund Appropriation	2,275,086	1,967,627	
Net General Fund ExpenditureFederal Fund Expenditure	2,275,086 47,658 828,229	1,967,627 50,092 547,063	2,140,030 50,129 614,731
Total Expenditure	3,150,973	2,564,782	2,804,890
Federal Fund Income: 23.011 Appalachian Research, Technical Assistance, and Demonstration Projects	47,658	50,092	50,129
Reimbursable Fund Income: J00A01 Department of Transportation	350,000 188,442 124,787 165,000	272,705 188,442 85,916	257,934 188,442 168,355
Total	828,229	547,063	614,731

D40W01.07 MANAGEMENT PLANNING AND EDUCATIONAL OUTREACH

PROGRAM DESCRIPTION

The Management Planning and Educational Outreach Program provides direction, coordination, central administration, outreach, and planning for the Division of Historical and Cultural Programs, and administers non-capital grants and the Maryland Heritage Areas Program. The Office also provides administrative support and management.

MISSION

To stimulate economic development through heritage tourism, and to assist local communities in heritage planning activities.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Encourage economic development by enhancing historical resources. Increase economic development by leveraging non-State investment in heritage tourism and preservation activities within Certified Heritage Areas (CHA).

Objective 1.1 Leverage a non-state match of more than 50 percent for each Maryland Heritage Areas Authority (MHAA) grant awarded within a CHA.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of CHAs in Maryland	12	12	13	13
Amount of MHAA grants awarded to CHAs (\$000)	\$2,773	\$2,852	\$2,800	\$2,800
Total amount of non-State match leveraged by MHAA grants (\$000)	\$4,985	\$12,274	\$10,000	\$10,000
Quality: Percent of non-State investment leveraged by MHAA grants				
in CHAs to total project cost	64.3%	81%	78%	78%

Goal 2. Restore and Preserve Historic Properties. Provide historic preservation training and technical assistance to local communities to increase the protection of historic resources at the local jurisdiction level.

Objective 2.1 Maintain the percentage of certified local governments whose annual performance evaluations meet or exceed standards at 80 percent.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of local communities served by on-site training				
and technical assistance annually	20	29	25	25
Number of certified local governments evaluated annually	19	19	21	21
Outcome: Percent of certified local governments whose annual				
evaluations meet or exceed standards	83%	96%	90%	90%

D40W01.07 MANAGEMENT PLANNING AND EDUCATIONAL OUTREACH

Appropriation Statement:			
- Appropriation outcoments	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	14.00	14.00	14.00
Number of Contractual Positions	.50	2.00	2.00
01 Salaries, Wages and Fringe Benefits	1,204,995	1,243,465	1,339,535
02 Technical and Special Fees	22,613	89,424	92,897
03 Communication	31,312	27,266	23,185
04 Travel	20,371	27,354	25,472
07 Motor Vehicle Operation and Maintenance	15,432	2,520	1,441
08 Contractual Services	42,421	238,395	182,446
09 Supplies and Materials	17,302	15,727	14,918
10 Equipment—Replacement	32,444	8,200	14,710
12 Grants, Subsidies and Contributions	3,311,966	3,805,954	3,347,000
13 Fixed Charges	44,447	47,747	49,108
Total Operating Expenses	3,515,695	4,173,163	3,643,570
Total Expenditure	4,743,303	5,506,052	5,076,002
			
Original General Fund Appropriation	1,297,366	1,253,118	
Transfer of General Fund Appropriation	-17,716	-19,235	
Total General Fund Appropriation	1,279,650	1,233,883	
Net General Fund Expenditure	1,279,650	1,233,883	1,148,589
Special Fund Expenditure	3,249,033	3,192,972	3,210,206
Federal Fund Expenditure	214,620	1,079,197	717,207
·			
Total Expenditure	4,743,303	5,506,052	5,076,002
Special Fund Income: S00314 Maryland Heritage Areas Authority Financing Fund	3,204,831 38,236 3,670 2,296	3,092,003 29,100 66,869 5,000	3,096,915 30,000 78,291 5,000
Total	3,249,033	3,192,972	3,210,206
Federal Fund Income: 15.904 Historic Preservation Fund Grants-In-Aid	211,752 2,868	195,985 1,860 30,000	220,495 27,216
Hurricane Sandy		851,352	469,496
Total	214,620	1,079,197	717,207
10w1	217,020	1,07,171	111,401

D40W01.08 MUSEUM SERVICES

PROGRAM DESCRIPTION

Museum Services provides financial and technical assistance to more than 220 historical and cultural museums statewide and operates the Jefferson Park and Museum (JPPM) in Calvert County.

MISSION

To measurably strengthen Maryland's heritage museums as tourism destinations and increase their professionalism in order to positively impact the State's economy and to improve the visitor experience.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Encourage economic development by enhancing historic resources. Improve the visitor experience at Maryland's history museums.

Objective 1.1 Annually provide technical and financial assistance to 20 percent of the State's history museums to strengthen them as tourism destinations and increase their professionalism.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: History museums receiving technical assistance	35	35	28	35
Percent of history museums served by the museum				
assistance program on an annual basis	25%	25%	25%	25%

Objective 1.2 Increase annual visitation at Jefferson Patterson Park and Museum (JPPM).

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Visitors to the Jefferson Patterson Park and Museum	58,951	67,3781	59,500	60,000

Goal 2. Restore and Preserve Historic Properties. Conserve and protect the State's collection of archeological artifacts and historical objects.

Objective 2.1 Maintain a 36CFR79 qualified curation facility capable of processing archeological artifacts and upgrading documents to professional standards.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of artifacts and documents upgraded at the				
Maryland Archeological Conservation Laboratory	1,420,508	1,490,833	1,655,550	1,145,750

The increase in actual vs. estimated for fiscal year 2014 is due to the three days of War of 1812 activities including a two-day Bicentennial celebration that took place in this year. There are no War of 1812 activities planned for fiscal year 2015; the next event will take place in September 2015.

D40W01.08 MUSEUM SERVICES

Appropriation Statement:			
Appropriation Statements	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	21.00	21.00	21.00
Number of Contractual Positions	8.46	12.33	13.30
01 Salaries, Wages and Fringe Benefits	1,371,461	1,556,901	1,679,206
02 Technical and Special Fees	287,683	419,565	467,098
03 Communication	13,941	10,775	9,583
04 Travel	9,516	12,006	10,680
06 Fuel and Utilities	430,001	340,486	356,733
07 Motor Vehicle Operation and Maintenance	39,174	29,942	53,936
08 Contractual Services	198,860	268,877	99,246
09 Supplies and Materials	65,339	54,580	45,304
		•	73,307
10 Equipment—Replacement	6,298	56,824	5.530
11 Equipment—Additional	11,655		5,539
12 Grants, Subsidies and Contributions	300,000		
13 Fixed Charges	1,030	1,850	839
Total Operating Expenses	1,075,814	775,340	581,860
Total Expenditure	2,734,958	2,751,806	2,728,164
Original General Fund Appropriation	2,212,596	1,905,831	
Transfer of General Fund Appropriation	-29,160	11,119	
• • •			
Total General Fund Appropriation	2,183,436	1,916,950	
Net General Fund Expenditure	2,183,436	1,916,950	1,979,642
Special Fund Expenditure	476,016	652,565	564,379
Federal Fund Expenditure	75,506	80,665	150,610
Reimbursable Fund Expenditure	,	101,626	33,533
Total Expenditure	2,734,958	2,751,806	2,728,164
Special Fund Income:			
S00308 Jefferson Patterson Park and Museum Revenues	472,145	652,565	564,379
S00330 Preservation Fund	3,871		
Total	476,016	652,565	564,379
Federal Fund Income: AA.S00 Defense Legacy Resource Management Program 15.904 Historic Preservation Fund Grants-In-Aid	48,934 26,572	80,665	80,418 70,192
Total	75,506	80,665	150,610
Reimbursable Fund Income: J00B01 DOT-State Highway Administration		101,626	33,533

D40W01.09 RESEARCH SURVEY AND REGISTRATION

PROGRAM DESCRIPTION

Research Survey and Registration provides assistance to advance research, documentation, evaluation, and retrieval of information about Maryland's historical and cultural resources. Major activities include the Maryland Inventory of Historic Properties, the National Register of Historic Places, the Cultural Conservation Program, the library, and the Geographic Information System.

MISSION

To identify, document, and evaluate historical, archeological, and cultural resources in order to preserve and interpret the legacy of Maryland's past.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Restore and Preserve Historic Properties. Exercise due diligence in the identification of properties that are eligible for listing on the National Register of Historic Properties.

Objective 1.1 Maintain the number of National Register nominations denied by the Keeper of the National Register at zero.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of National Register nominations recommended				
to the Keeper of the National Register	11	9 ¹	10	10
Outcome: Number of National Register nominations denied by the				
Keeper of the National Register	0	0	0	0

Due to the lack of funding of the Non-Capital Historic Preservation Grant Program since fiscal year 2010, local governments and non-profit organizations that were the primary sponsors of historic district National Register nominations do not have the resources necessary to sponsor these activities.

D40W01.09 RESEARCH SURVEY AND REGISTRATION

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	14.00	14.00	14.00
Number of Contractual Positions	.01	2.00	2.00
01 Salarics, Wages and Fringe Benefits	919,661	1,125,691	1,250,749
02 Technical and Special Fees	258	88,703	90,479
03 Communication	1,250	1,598	1,596
04 Travel	812		
08 Contractual Services	90,751	193,294	115,877
09 Supplies and Materials	4,297	3,729	3,729
10 Equipment—Replacement	61,848	1,000	1,000
13 Fixed Charges	1,532		624
Total Operating Expenses	160,490	199,621	122,826
Total Expenditure	1,080,409	1,414,015	1,464,054
Original General Fund Appropriation	828,944	938.072	
Transfer of General Fund Appropriation	-15,171	6,627	
Total General Fund Appropriation	813,773	944,699	
Net General Fund Expenditure	813,773	944,699	946,950
Special Fund Expenditure	458	83,590	105,460
Federal Fund Expenditure	266,178	325,613	363,625
Reimbursable Fund Expenditure		60,113	48,019
Total Expenditure	1,080,409	1,414,015	1,464,054
Special Fund Income: S00319 GIS Data Sales	200 258	1,000 52,590 30,000	1,001 74,459 30,000
Total	458	83,590	105,460
Federal Fund Income: 15.904 Historic Preservation Fund Grants-In-Aid Reimbursable Fund Income:	266,178	325,613	363,625
J00B01 DOT-State Highway Administration		60,113	48,019

D40W01.10 PRESERVATION SERVICES

PROGRAM DESCRIPTION

Preservation Services provides assistance to protect and enhance historical and cultural properties via State and Federal regulatory reviews, historic preservation easements, and historic rehabilitation tax credits. It also administers capital loans and grants.

MISSION

To preserve historical and archeological resources by providing financial incentives to property owners and enforcing regulations.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Encourage investment in revitalization of historic communities using the Sustainable Communities Tax Credit (SCTC).

Objective 1.1 Leverage other investment of at least 80 percent per project in the restoration and preservation of commercial

historic properties using the State SCTC incentive.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Approved commercial projects using SCTCs	6	9	9	9
Value of approved commercial rehabilitation expenditures				
incentivized by the SCTC (\$ millions)	\$45.3	\$113.6	\$50	\$50
Outcome: Investment leveraged by the SCTC in the				
rehabilitation of historic commercial properties (\$ millions)	\$38.5	\$103.6	\$40	\$40
Percent of other investment leveraged by the SCTC	85%	91%	80%	80%

Objective 1.2 Leverage private investment of at least 80 percent per project in the restoration and preservation of single family, owner-occupied historic properties benefiting from the SCTC.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of approved proposed owner occupied residential				
applications for the SCTC	154	178	180	-180
Residential rehabilitation expenditures approved for SCTC (\$ millions)	\$6.8	\$9.3	\$9.3	\$9.3
Outcome: Private investment leveraged by SCTC in rehabilitation		•		
of historic owner occupied residential properties (\$ millions)	\$5.4	\$7.4	\$7.4	\$7.4
Percent of private investment leveraged	79%	80%	80%	80%

Goal 2. Manage environmental change. Exercise due diligence in evaluation and generation of alternatives to proposed development that might have adverse effects on heritage resources. ¹

Objective 2.1 Maintain the number of successful adverse effect determinations where effects cannot be reduced to below one percent annually.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Federal and/or State environmental reviews completed	$6,049^2$	6,006	5,000	5,000
Outcome: Percent of project reviews resulting in adverse effects on				
heritage resources where effects cannot be satisfactorily reduced	$6\%^{3}$	1%	0%	0%

¹Includes resolution of adverse effects via negotiation and implementation of Programmatic Agreements or Memoranda of Agreement.

²The number of reviews completed in 2013 was significantly higher than estimated for the following reasons: 1)The improving economy contributed to an increased number of new project starts and resumed planning on stalled endeavors. 2)Maryland Historical Trust's successful efforts to improve compliance from Baltimore Housing resulted in an increase of 141 percent in the number of project reviews for Baltimore City (from 688 reviews in 2012 to 1,661 reviews in 2013).

³The Office of the Attorney General awarded National Mortgage Settlement funds to Baltimore City specifically for the demolition of vacant buildings, including over 360 historic buildings, thus contributing to the dramatic increase in the number of adverse effects for 2013. The negotiation to resolve and satisfactorily reduce the adverse effects of demolishing over 360 historic buildings and the development of an appropriate Memorandum of Agreement for the demolition program continued from 2013 into 2014.

D40W01.10 PRESERVATION SERVICES

Federal Fund Income:
15.904 Historic Preservation Fund Grants-In-Aid.....

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	12.00	12.00	12.00
Number of Contractual Positions	1.80	2.00	2.00
01 Salaries, Wages and Fringe Benefits	978,091	1,017,482	1,112,083
02 Technical and Special Fees	81,465	85,645	94,144
03 Communication	2,760 2,335 18 15,234 12,408 9,461 573	2,450 1,943 15,000 2,982 4,600 49,830	2,450 4,441 21,512 10,100 11,500 34,169
Total Operating Expenses	42,789	76,805	84,172
Total Expenditure	1,102,345	1,179,932	1,290,399
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	490,281 -8,506 481,775	580,979 4,518 585,497	
Net General Fund Expenditure	481,775 344,258 276,312 1,102,345	585,497 367,872 226,563 1,179,932	617,276 429,681 243,442 1,290,399
Special Fund Income: D40301 Heritage Structure Rehabilitation Tax Credit Fees S00302 Historic Preservation-Capital Projects	262,655 43,405 38,198 344,258	284,051 42,887 40,934 367,872	341,954 44,444 43,283 429,681

276,312

226,563

243,442

D40W01.11 HISTORIC PRESERVATION—CAPITAL APPROPRIATION

Program Description:

The Maryland Historical Trust Revolving Loan Fund provides loans to nonprofit organizations, local jurisdictions, business entities, and individuals to assist in the protection of historic property. Loan funds can be used to acquire, rehabilitate, or restore historic property listed on, or cligible for, the National Register of Historic Places. As of July 1, 2004, loan funds may be used to refinance historic properties if it can be demonstrated that this is in the best interest of the property for proper preservation. Loan funds may be used for short-term financing of studies, surveys, plans and specifications, and architectural, engineering, or other special services directly related to preconstruction work required or recommended by the Trust or the State Historic Preservation officer on projects being funded with Federal or State monies. Successful applicants must convey a perpetual historic preservation easement to the Trust.

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
14 Land and Structures	6,249	200,000	300,000
Total Operating Expenses	6,249	200,000	300,000
Total Expenditure	6,249	200,000	300,000
Special Fund Expenditure	6,249	200,000	300,000
Total Expenditure	6,249	200,000	300,000
Special Fund Income: S00302 Historic Preservation-Capital Projects	6,249	200,000	300,000

D40W01.12 SUSTAINABLE COMMUNITIES TAX CREDIT

Progam Description:

The Sustainable Communities Tax Credit Program provides Maryland income tax credits equal to 20 percent of the qualified capital costs expended in the rehabilitation of certified heritage structures, both residential and commercial. The Reserve Fund is used to reimburse the State General Fund in the year the income tax credits are claimed.

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	10,000,000	10,000,000	9,000,000
Total Operating Expenses	10,000,000	10,000,000	9,000,000
Total Expenditure	10,000,000	10,000,000	9,000,000
Original General Fund Appropriation	10,000,000	10,000,000	
Total General Fund Appropriation	10,000,000	10,000,000	
Net General Fund Expenditure	10,000,000	10,000,000	9,000,000
Total Expenditure	10,000,000	10,000,000	9,000,000

PROGRAM DESCRIPTION

This program provides the overall statewide direction, development, and maintenance of the Maryland National Guard as well as authority for operating the Maryland Emergency Management Agency.

MISSION

The Military Department has three missions:

- Our **State** mission is to provide highly trained personnel, equipment, and facilities capable of protecting life and property and preserving peace, order, and public safety.
- Our Federal mission is to be prepared to defend the nation and its vital national security interest.
- Our **Community** mission is to add value to communities by providing highly trained and skilled citizen-soldiers and citizen-airmen whose military skills and discipline accrue to the benefit of employers and civic organizations.

VISION

The Military Department comprises quality people, equipment, facilities and systems to enhance our partnerships with communities and local, State, and federal governments.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To ensure that the readiness of the Military Department, through preparedness, is capable of responding to State, federal, and community requirements.

Objective 1.1 To demonstrate the Military Department's capability to respond to these requirements through successful completion of exercises and actual occurrences.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Successful completion of readiness program requirements	100%	100%	100%	100%

SUMMARY OF MILITARY DEPARTMENT OPERATIONS AND MAINTENANCE

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	319.50	316.50	315.50
Total Number of Contractual Positions	59.00	15.00	26.60
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	18,946,654 2,241,628 63,083,051	21,129,564 750,746 54,626,004	22,622,676 1,510,815 91,404,211
Original General Fund Appropriation	12,171,420 -295,266	12,211,408 -36,875	
Total General Fund Appropriation	11,876,154	12,174,533	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	11,876,154 12,177,147 60,055,962 162,070	12,174,533 14,986,967 49,344,814	12,686,000 16,686,967 86,164,735
Total Expenditure	84,271,333	76,506,314	115,537,702

D50H01.01 ADMINISTRATIVE HEADQUARTERS

PROGRAM DESCRIPTION

The Administrative Headquarters program provides overall direction for the Military Department, including agency headquarters, financial management, personnel, procurement, recruitment and retention, public outreach and education, records management, and administration of all facilities used by the State's military forces.

MISSION

To manage fiscal and administrative requirements in order to enhance readiness for the Military Department to support State, federal, and community needs.

VISION

Administrative Headquarters seeks to support the Military Department as the most effective military and emergency management organization.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To provide resources and services to the Military Department.

Objective 1.1 The Military Department will maintain 90 percent authorized military end strength through 2016.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of Guardsmen authorized	6,563	6,541	6,500	6,500
Output: Percent of authorized strength	93%	92%	90%	90%

D50H01.01 ADMINISTRATIVE HEADQUARTERS

Appropriation	Statement:
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Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	26.00	26.00	26.00
Number of Contractual Positions	2.00	2.00	1.00
01 Salaries, Wages and Fringe Benefits	2,462,749	2,401,254	2,628,265
02 Technical and Special Fees	54,966	84,512	45,715
03 Communication	25,378 4,316	21,086	371,653
07 Motor Vehicle Operation and Maintenance	37,697 167,532 25,709	34,576 122,446	34,858 125,861
10 Equipment—Replacement	2,657 135,448	39,976 150,630	39,976 133,937
Total Operating Expenses	398,737	368,714	706,285
Total Expenditure	2,916,452	2,854,480	3,380,265
Original General Fund Appropriation Transfer of General Fund Appropriation	2,749,622 163,753	2,679,454 19,794	
Total General Fund Appropriation	2,913,375	2,699,248	
Net General Fund ExpenditureSpecial Fund Expenditure	2,913,375	2,699,248 39,976	3,144,536 39,976
Federal Fund Expenditure	3,077	115,256	195,753
Total Expenditure	2,916,452	2,854,480	3,380,265
Special Fund Income: D50301 Armory Rentals		39,976	39,976
Federal Fund Income: 12.401 National Guard Military Operations and Maintenance Projects	3,077	115,256	195,753

D50H01.02 AIR OPERATIONS AND MAINTENANCE

PROGRAM DESCRIPTION

This program operates and maintains the Warfield Air National Guard Base at Martin State Airport. This reservation is used by the Maryland Air National Guard, which is represented by the 175th Wing. Federal shops for repair of Maryland Air National Guard aircraft are also located here. These facilities support the operations, training and readiness for over 1,500 Maryland Air National Guard members who perform humanitarian and national security missions (federally underwritten) and response for State and local support requests, including responses to man-made and natural disasters.

MISSION

To provide the base support for the Maryland Air National Guard (MDANG). This includes operations, custodial support, repair and maintenance of the MDANG's airbase facility at Warfield Air National Guard Base, Martin State Airport.

VISION

This vision of the Maryland Air National Guard, supported by state-of-the-art facilities, is to be the premier unit equipped with leading edge technology and poised in readiness to meet tomorrow's challenges.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. All facilities and real property support the operational and training needs of the Maryland Air National Guard to support ongoing Maryland Air National Guard operations and respond to State and local emergencies.

Objective 1.1 To maintain 95 percent or more of the facilities in a fully functional status in compliance with National Guard Bureau requirements.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of facilities	58	59	60	60
Quality: Percent of facilities in fully functional status	100%	100%	100%	100%

Goal 2. All operations and maintenance of facilities performed in a safe manner that promotes the health and welfare of the workforce.

Objective 2.1 To provide a safe workplace for the workforce and members of the Maryland Air National Guard by reducing lost work hours as a result of accidents.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of accidents	1	3	4	4
Outcome: Number of lost work hours as a result of accidents	114	0	200	200

D50H01.02 AIR OPERATIONS AND MAINTENANCE

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	58.00	57.00	57.00
01 Salaries, Wages and Fringe Benefits	3,768,274	4,075,262	4,261,218
02 Technical and Special Fees	42,742	<u> </u>	
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 13 Fixed Charges Total Operating Expenses Total Expenditure	13 15,530 839,621 7,046 59,368 228,992 26,607 1,177,177 4,988,193	124 656 683,497 2,800 66,000 85,742 14,800 853,619 4,928,881	124 656 850,977 2,800 66,000 85,742 14,800 1,021,099 5,282,317
Original General Fund Appropriation	634,012 66,963 700,975 700,975 4,287,218 4,988,193	679,207 3,684 682,891 682,891 4,245,990 4,928,881	752,437 4,529,880 5,282,317
Federal Fund Income: 12.401 National Guard Military Operations and Maintenance Projects	4,287,218	4,245,990	4,529,880

D50H01.03 ARMY OPERATIONS AND MAINTENANCE

PROGRAM DESCRIPTION

This program operates and maintains 37 readiness centers in 19 counties and Baltimore City. These readiness centers are used by the Maryland Army National Guard, represented by units of the 58th Battlefield Sustainment Brigade, the 58th Troop Command and the Joint Force Headquarters. Support facilities include the United States Property and Fiscal office located in Havre de Grace; 1 Airbase, 3 Army Aviation Facilities; various vehicle, equipment and aircraft maintenance facilities; and four training sites to include its major facility, Camp Fretterd, in Reisterstown. These facilities are comprised of more than 324 buildings and 5,099 acres of land, with a Real Property Replacement Value of \$1.15 billion and staffed with over 251 Military Department employees. These employees support the operations, training and readiness for over 4,800 Maryland Army National Guard members who perform humanitarian and national security missions (federally underwritten) and response for State and local support request, including responses to man-made and natural disasters.

MISSION

To provide facility and functional support for the Maryland Army National Guard (MDARNG). This includes operations, preventive and critical maintenance, and custodial support for the MDARNG's facilities located throughout the State of Maryland.

VISION

The vision of the Maryland Army National Guard, supported by state-of-the-art facilities, is to be the premier unit equipped with leading edge technology and poised in readiness to meet tomorrow's challenges.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. All facilities and real property support the operational and training needs of the Maryland Army National Guard to support ongoing Maryland Army National Guard operations and respond to State and local emergencies.

Objective 1.1 To maintain 95 percent or more of the facilities in a fully functional status in compliance with National Guard Bureau requirements.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of facilities	42	35	35	33
Output: Percent of facilities in fully functional status	75%	21% ¹	21%	35%

Objective 1.2 To provide a safe workplace for the workforce and members of the Maryland Army National Guard by reducing lost work hours as a result of accidents.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of accidents	3	12	4	4
Output: Number of lost work hours	0	51	250	250

Goal 2. The reduction in overall consumption of energy at all facilities without degrading quality of life and operational readiness for the Maryland Army National Guard.

Objective 2.1 To reduce energy consumption.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percent reduction in BTUs consumed	7%	0%	5%	3%

Objective 2.2 To reduce water consumption.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percent reduction in water consumed	2%	2%	2%	3%

¹ The Institutional Status Report (ISR), which identifies the functional status of facilities, was completed with a different methodology than in prior years. This resulted in the significant downward trend from 2013 to 2014.

D50H01.03 ARMY OPERATIONS AND MAINTENANCE

Ä	Appropriation	Statement:	
F	Appropriation	Statement:	

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	106.50	104.50	103.50
Number of Contractual Positions	15.00	5.00	5.00
01 Salaries, Wages and Fringe Benefits	5,006,020	5,946,052	6,401,286
02 Technical and Special Fees	704,770	229,812	241,418
03 Communication	163,547 10,965	37,532	37,532
06 Fuel and Utilities	3,600,445 107,098 1,575,185 314,768 15,255 1,855 236,887	3,009,095 101,000 929,314 326,741 43,750 2,000 2,247,910	3,174,408 101,000 896,710 326,741 43,750 2,000 2,210,822
Total Operating Expenses	6,026,005	6,697,342	6,792,963
Total Expenditure	11,736,795	12,873,206	13,435,667
Original General Fund Appropriation	3,974,564 -415,271	3,946,276 -79,353	
Total General Fund Appropriation	3,559,293 3,559,293 92,344 8,085,158	3,866,923 3,866,923 121,991 8,884,292	4,024,421 121,991 9,289,255
Total Expenditure	11,736,795	12,873,206	13,435,667
Special Fund Income: D50301 Armory Rentals	92,344	121,991	121,991
Federal Fund Income: 12.401 National Guard Military Operations and Maintenance Projects	8,085,158	8,884,292	9,289,255

D50H01.04 CAPITAL APPROPRIATION

Program Description:
This program carries out capital projects for the Military Department's facility projects.

Annro	nriation	Statement:
ADDIO	yı ıatıvı	Statement.

	2014 Actual	2015 Appropriation	2016 Allowance
14 Land and Structures	1,998,000	1,950,000	34,200,000
Total Operating Expenses	1,998,000	1,950,000	34,200,000
Total Expenditure	1,998,000	1,950,000	34,200,000
Federal Fund Expenditure	1,998,000	1,950,000	34,200,000
Total Expenditure	1,998,000	1,950,000	34,200,000
Federal Fund Income: 12.401 National Guard Military Operations and Maintenance Projects	1,998,000	1,950,000	34,200,000

D50H01.05 STATE OPERATIONS

PROGRAM DESCRIPTION

The State Operations program provides overall direction for the Military Department related to our community missions to include: youth programs, veterans' burial honor detail, and distributive training technology (DTT) and telework centers. This program seeks partnerships with employers and educational institutions to recruit and retain quality personnel. The Military Department views this organization as one that values teamwork, provides a role model for youths and shows proper burial recognition to veterans who served their country.

MISSION

To enhance Maryland's communities by providing highly trained and skilled citizen-soldiers and citizen-airmen whose military skills and discipline accrue to the benefit of our youth, employers, civic organizations, and citizens.

VISION

State Operations is intent on establishing and maintaining community partnerships that strengthen the organization and provide benefits to our citizens now and in the future.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. At risk youth (Freestate ChalleNGe Academy (FCA) graduates) will become productive citizens.

Objective 1.1 Increase the percentage of FCA graduates who continue their schooling, get a job, or enter the military to 80 percent.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of students	177	211	200	200
Output: Percent of FCA graduates who continue working	31%1	47%	60%	60%

Objective 1.2 Increase grade levels in reading and mathematics for at least 90 percent of students taking the Test of Adult Basic Education (TABE).²

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of students	177	211	200	200
Output: Percent of students showing increased scores on TABE test	100%	100%	90%	90%

Objective 1.3 To maintain the percentage of FCA graduates in their Post Residential Phase who have active mentor relationships beyond six months at 60 percent.³

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of students	177	211	200	200
Output: Percent of FCA graduates with active mentor relationships	$21\%^{1}$	65%	75%	75%

Objective 1.4 To graduate at least 100 FCA students per class.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of students per class	100	100	100	100
Output: Average number of FCA graduates	89	106	100	100

¹ 2013 actuals have been revised.

² All students demonstrate grade increases in reading and math during the 22 week residence phase of the program.

³ 100 percent of cadets who graduate are matched with at least one mentor.

D50H01.05 STATE OPERATIONS (Continued)

Goal 2. Operate the Veterans Burial Detail Program to provide honor with dignity for deceased veterans and their families in Maryland.

Objective 2.1 Maintain the percentage of services performed without complaint at 99 percent or higher.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of services performed	3,465	3,419	3,600	3,600
Output: Percent of services performed without complaint	100%	100%	100%	100%

Goal 3. Operate the Doctrine and Tactics Training Plan (DTTP)/Telework Program at eight sites located in key strategic geographic areas.⁴

Objective 3.1 To provide alternative work sites for teleworking, emergency management response and training.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of users	13,210	12,619	10,000	10,000
Output: Number of usage hours	14,083	17,393	12,000	12,000

⁴ The DTTP sites are set up to cover several programs: video conferencing, video class, video training, computer classes, telework, etc.

D50H01.05 STATE OPERATIONS

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	69.00	69.00	68.00
Number of Contractual Positions	32.00	8.00	6.00
01 Salaries, Wages and Fringe Benefits	2,938,820	3,941,605	4,104,808
02 Technical and Special Fees	927,170	436,422	265,339
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 12 Grants, Subsidies and Contributions 13 Fixed Charges	58,405 28,884 7,383 71,179 597,607 120,814 10,232 42,561	88,077 6,500 38,118 51,517 544,283 310,532 40,868 58,000 77,104	20,077 6,500 38,118 51,517 459,283 305,532 40,868 58,000 77,104
Total Operating Expenses	937,065	1,214,999	1,056,999
Total Expenditure	4,803,055	5,593,026	5,427,146
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	2,565,266 -66,825 2,498,441	2,617,622 16,412 2,634,034	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	2,498,441 135,566 2,169,048	2,634,034 2,958,992	2,613,145 2,814,001
Total Expenditure	4,803,055	5,593,026	5,427,146
Special Fund Income: Y01A04 Catastrophic Event Account	135,566		
Federal Fund Income: 12.401 National Guard Military Operations and Maintenance Projects	2,169,048	2,958,992	2,814,001

D50H01.06 MARYLAND EMERGENCY MANAGEMENT AGENCY

PROGRAM DESCRIPTION

The Maryland Emergency Management Agency (MEMA) is charged with ensuring that the State will be adequately prepared to deal with emergencies that are beyond the capabilities of local authorities, providing for the common defense, protecting the public peace, health, and safety, and preserving the lives and property of the people of the State. During statewide emergencies, the Maryland Emergency Management Agency coordinates emergency response of the State and local partners through activation of the State Emergency Operations Center (SEOC)

MISSION

To ensure that families, communities, and key stakeholders are provided guidance by the State to prepare for, mitigate against, respond to, and recover from the consequences of emergency and disaster events.

VISION

A prepared Marylander creates a resilient Maryland.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. <u>Preparedness.</u> Be a "Center of Preparedness Excellence," guiding families, communities, non-profit organizations, private sector and government partners.

Objective 1.1 Development of State emergency response and disaster recovery plans that address all-hazards.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Completion of a Preparedness system to guide emergency				
management and homeland security planning, training, and				
exercise activities at the Maryland Emergency Management				
Agency and within the State by December 31, 2013	100%	100%	100%	100%

Objective 1.2 Develop, implement and execute a proactive training program focused on delivering relevant educational opportunities for State and local emergency management partners.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percentage of trainings provided against training requests	100%	100%	100%	100%
Input: Percentage of MEMA staff trainings against objective	100%	100%	100%	100%
Input: Percentage of APS ¹ trainings against objective	100%	100%	100%	100%
Input: Percentage of State partner trainings against objective	100%	100%	100%	100%
Input: Percentage of NCR ² trainings against objective	100%	100%	100%	100%

Objective 1.3 Develop, implement and execute a proactive exercise program focused on delivering all-hazards, Homeland Security Exercise Evaluation Program (HSEEP)-guided exercises for State and local emergency management partners.

		2013	2014	2015	2016
Performa	nce Measures	Actual	Actual	Estimated	Estimated
Input:	Percentage of MEMA staff exercises against objective	100%	100%	100%	100%
Input:	Percentage of regional exercises against objective	100%	100%	100%	100%
Input:	Percentage of State-level exercises against objective	100%	100%	100%	100%
Input:	Percentage of Cabinet-level exercises against objective	100%	100%	100%	100%
Input:	Percentage of NCR exercises against objective	100%	100%	100%	100%

¹ Advanced Professional Series.

² National Capital Region.

D50H01.06 MARYLAND EMERGENCY MANAGEMENT AGENCY (Continued)

- **Goal 2.** Resiliency/Outreach. Enhance individual, family, business and community preparedness through an all-hazards educational approach.
 - **Objective 2.1** Integrate the private sector into statewide emergency management through the creation of a Business Operations Center.
 - Objective 2.2 Provide timely, pertinent information to the public and strive to achieve effective collaboration among state and local government, non-profits, volunteer organizations and the private sector.
 - Objective 2.3 Increase emergency preparedness outreach and education.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Business model completed by December 31, 2013	100%	100%	100%	100%
Percentage of increased social media activity	50%	50%	100%	100%
Percentage of increased Public Information Officer network	50%	50%	100%	100%
Percentage of increased emergency preparedness				
outreach and education activities	50%	50%	100%	100%

Goal 3. <u>Mitigation</u>. Create a resilient Maryland through hands-on management of statewide mitigation projects, and providing personalized support of local mitigation project applicants from applications to project completion.

Objective 3.1 Achieve Enhanced Status for Maryland's Hazard Mitigation Program from the Federal Emergency Management Agency (FEMA).

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Achievement of Enhanced Status achieved by August 1, 2013	50%	100%	100%	100%

Objective 3.2 Bring all local Hazard Mitigation Plans into compliance according to the Federal Emergency Management Agency (FEMA) guidance.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percentage of local jurisdiction plan in compliance by				
June 1, 2013	80%	100%	100%	100%

Goal 4. Operational Support. Enhance the delivery of timely and accurate situational awareness of emergency events.

Objective 4.1 Upgrade the State Emergency Operations Center (SEOC) to incorporate a new organizational concept and cutting-edge technology.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Renovation project completion (estimated July 1, 2014)	25%	100%	100%	100%

Objective 4.2 Improve communications capabilities and reliability of the Maryland Joint Operations Center (MJOC).

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: MJOC communications infrastructure replacement	40%	100%	100%	100%

Goal 5. Administration: Administer Federal grant programs.

Objective 5.1 Administer federal grant programs and provide grant allotments and technical assistance in support of grant activities to the State's emergency management jurisdictions.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Percent of local emergency management jurisdictions				
provided with federal grant support	100%	100%	100%	100%

D50H01.06 MARYLAND EMERGENCY MANAGEMENT AGENCY

WILLIAM H. AMOSS FIRE, RESCUE, AND AMBULANCE FUND

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
Allegany	237,989	225,566	263,912	302,625
Anne Arundel County	812,218	812,434	950,548	1,100,253
Baltimore City	924,493	914,715	1.070,217	1,233,659
Baltimore County	1,161,358	1,152,196	1,348,069	1,554,344
Calvert	200,000	200,000	234,000	268,000
Caroline	208,526	207,224	242,452	275,847
Carroll	259,836	257,864	301,701	348,069
Cecil	206,005	206,103	241,141	281,025
Charles	245,821	246,708	288,648	337,639
Dorchester	203,200	208,002	243,362	294,673
Frederick	365,414	364,650	426,640	492,674
Garrett	200,000	200,000	234,000	268,000
Harford	382,386	379,429	443,932	512,023
Howard	399,616	400,600	468,702	541,957
Kent	205,098	205,063	239,924	274,378
Montgomery	1,303,272	1,299,253	1,520,126	1,753,596
Prince George's	1,137,447	1,129,872	1,321,950	1,521,276
Oueen Annc's	200,000	200,000	234.000	268.000
St. Mary's	200,000	200,000	234,000	200,000
Somerset	208,751	208,289	243,698	277,716
Talbot	216,023	257,411	301,171	332,347
Washington	230,631	228,322	267,137	306,705
Wicomico	232,056	238,943	279,563	309,552
Worcester	259,860	257,356	301,107	345,642
Total	10,000,000	10,000,000	11,700,000	13,400,000
Maryland State Firemens' Association Expenditures Volunteer Company Assistance Fund Special Funds: VCAF Loan Payments	1,225,000 1,99 4 ,571	167,434 1,011,462	1,225,000 1,400,000	1,225,000 1,400,000
Maryland State Firemens' Association Administration				
Special Funds: Moving Violations	200,000	200,000	200,000	200,000
Maryland State Firemens' Association Widows and Orphans				
General Funds	275,000	275,000		
Special Funds: Moving Violations			300,000	300,000
Amoss Fund				
Special Funds: MEMSOF	10,000,000	10,000,000	11,700,000	13,400,000
Grand Total	13,694,571	11,653,896	14,825,000	16,525,000

D50H01.06 MARYLAND EMERGENCY MANAGEMENT AGENCY

Appropriation Statement:

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	60.00	60.00	61.00
Number of Contractual Positions	10.00		14.60
01 Salaries, Wages and Fringe Benefits	4,770,791	4,765,391	5,227,099
02 Technical and Special Fees	511,980		958,343
03 Communication	230,778 116,595 106,936	601,979 112,781	605,815 99,129 154,239
07 Motor Vehicle Operation and Maintenance	194,474 4,142,917 195,731 186,633	54,272 2,071,711 9,078 47,976	86,356 1,139,751 74,272 95,340
11 Equipment—Additional	157,521 46,073,385 129,639 1,011,458	24,682 37,895,916 97,935 2,625,000	12,990 42,604,334 129,639 2,625,000
Total Operating Expenses	52,546,067	43,541,330	47,626,865
Total Expenditure	57,828,838	48,306,721	53,812,307
Original General Fund Appropriation Transfer of General Fund Appropriation	2,247,956 -43,886	2,288,849 2,588	
Total General Fund Appropriation	2,204,070	2,291,437	
Net General Fund Expenditure	2,204,070 11,949,237 43,513,461 162,070	2,291,437 14,825,000 31,190,284	2,151,461 16,525,000 35,135,846
Total Expenditure	57,828,838	48,306,721	53,812,307
Special Fund Income: D50304 Amoss Fire, Rescue and Ambulance Fund D50305 Emergency Management Assistance Compact	10,000,000 311,167	11,700,000	13,400,000
D50330 Volunteer Company Assistance Fund	167,434	1,225,000	1,225,000
Assistance Fund	1,211,462 259,174	1,900,000	1,900,000
Total	11,949,237	14,825,000	16,525,000

D50H01.06 MARYLAND EMERGENCY MANAGEMENT AGENCY

11.467	Meteorologic and Hydrologic Modernization	5.350		
	Development	7,379		
20.703	Interagency Hazardous Materials Public			
	Sector Training and Planning Grants	229,970	200,000	200,000
97.008	Non-Profit Security Program	10,669,668	9,000,000	9,000,000
97.023	Community Assistance Programs-State Support			
	Services Element	121,499	100,000	100,000
97.029	Flood Mitigation Assistance		100,000	100,000
97.036	Disaster Grants - Public Assistance	7,890,823	5,000,000	8,945,562
97.039	Hazard Mitigation Grant	6,456,323	2,000,000	2,000,000
97.042	Emergency Management Performance Grants	7,501,573	6,305,000	6,305,000
97.047	Pre-Disaster Mitigation	141,793	300,000	300,000
97.050	Presidential Declared Disaster Assistance to Indi-			
	viduals and Households-Other Needs	86,110		
97.053	Citizens-Community Resilience Innovation Chal-			
	lenge	82,930		
97.056	Port Security Grant Program	8,665,817	8,185,284	8,185,284
97.067	Homeland Security Grant Program	235,830	• •	
97.078	Buffer Zone Protection Program	1,423,746		
-	Total	43,513,461	31,190,284	35,135,846
		43,513,461	31,190,284	, -
	ble Fund Income: 5 DHMH-Office of Preparedness and Response	162,070		

SUMMARY OF MARYLAND INSTITUTE FOR EMERGENCY MEDICAL SERVICES SYSTEMS

	2014	2015	2016
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	94.10	95.00	96.00
Total Number of Contractual Positions	9.88	14.55	19.55
Salaries, Wages and Fringe Benefits	8,358,687	8,868,155	9,568,231
	761,193	1,148,673	1,866,348
	7,687,951	15,110,931	7,866,212
Special Fund ExpenditureFederal Fund Expenditure	14,767,570	23,540,098	16,072,477
	1,179,879	1,285,500	2,949,776
	860,382	302,161	278,538
Total Expenditure	16,807,831	25,127,759	19,300,791

D53T00.01 GENERAL ADMINISTRATION

PROGRAM DESCRIPTION

The Maryland Institute for Emergency Medical Services Systems (MIEMSS) oversees and coordinates all components of the statewide Emergency Medical Services (EMS) system (including planning, operations, evaluation, and research), provides leadership and medical direction, conducts, approves and/or supports EMS educational programs, operates and maintains a statewide communications system, designates trauma and specialty centers, licenses and regulates commercial ambulance services, and participates in EMS-related public education and prevention programs. MIEMSS provides the executive support for the EMS Board and provides the administrative and staff support for the Statewide EMS Advisory Council and five EMS regional councils.

MISSION

Consistent with Maryland law and guided by the EMS Plan, to provide the resources (communications, infrastructure, grants, and training), leadership (vision, expertise, and coordination), and oversight (medical, regulatory, and administrative) necessary for Maryland's statewide emergency medical services system to function optimally and to provide effective care to patients by reducing preventable deaths, disability, and discomfort.

VISION

To be a state EMS system acknowledged as a leader for providing the highest quality patient care and sought out to help other EMS systems attain the same level of quality care.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Provide high quality, systematic medical care to individuals receiving emergency medical services.

Objective 1.1 Maryland will maintain its trauma patient care performance above the national norm at a 95 percent or higher statistical level of confidence.

	CY 2012	CY 2013	CY 2014	CY 2015
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: At least 95 percent statistical level of confidence	Yes	Yes	Yes	Yes
Survivability rate for Trauma Center admissions	96.7%	96.3%	96.5%	96.5%

Objective 1.2 Through 2014, increase by 5 percent annually the number of prehospital acute ischemic stroke patients receiving Tissue Plasminogen Activator (tPA) medication upon hospital arrival within 3 hours of symptom onset.

	CY 2012	CY 2013	CY 2014	CY 2015
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Statewide stroke candidates receiving tPA < 3 hours	411	485	509	534

Goal 2. Maintain a well-functioning emergency medical services system.

Objective 2.1 Transport at least 89 percent of seriously injured patients directly to a designated trauma center through 2014.

Performance Measures	CY 2012 Actual	CY 2013 Actual	CY 2014 Estimated	CY 2015 Estimated
Quality: Percent of seriously injured patients transported directly to				
designated trauma center	86.3%	85.5%	89.0%	89.0%

MARYLAND INSTITUTE FOR EMERGENCY MEDICAL SERVICES SYSTEMS

D53T00.01 GENERAL ADMINISTRATION

Appropriation Statement:			
Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	94.10	95.00	96.00
Number of Contractual Positions	9.88	14.55	19.55
01 Salaries, Wages and Fringe Benefits	8,358,687	8,868,155	9,568,231
02 Technical and Special Fees	761,193	1,148,673	1,866,348
03 Communication 04 Travel	1,149,620 311,243 125,146 258,163 3,682,227 177,446 131,444 52,268 1,263,136 109,745 7,260,438 16,380,318 14,340,057 1,179,879 860,382	1,002,361 137,325 111,417 242,392 12,264,939 138,358 99,843 62,300 944,000 107,996 15,110,931 25,127,759 23,540,098 1,285,500 302,161	1,191,795 632,913 128,903 235,004 4,378,159 120,837 122,278 39,050 905,000 112,273 7,866,212 19,300,791 16,072,477 2,949,776 278,538
Total Expenditure	16,380,318	25,127,759	19,300,791
Special Fund Income: D53302 Commercial Ambulance Licensing/Inspection Fees. D53303 Miscellaneous Service Charges D53305 Emergency Medical Services Providers swf317 Maryland Emergency Medical System Operations Fund Total	335,196 22,505 41,071 13,941,285 14,340,057	348,000 38,000 33,000 23,121,098 23,540,098	382,000 38,000 40,000 15,612,477 16,072,477
Federal Fund Income: 93.127 Emergency Medical Services for Children 97.071 Metropolitan Medical Response System Total	117,826 1,062,053 1,179,879	130,000 1,155,500 1,285,500	130,000 2,819,776 2,949,776
Reimbursable Fund Income: D50H01 Military Department Operations and Maintenance J00B01 DOT-State Highway Administration M00F03 DHMH-Prevention and Health Promotion Administration	280,011 60,200 112,077 408,094	35,000 117,161 150,000	35,000 123,538 120,000
Total	860,382	302,161	278,538

MARYLAND INSTITUTE FOR EMERGENCY MEDICAL SERVICES SYSTEMS

D53T00.02 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS

Program Description:

This program reflects Major Information Technology Development Projects in support of the statewide emergency medical services (EMS) system.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
03 Communication	427,513		
Total Operating Expenses	427,513		
Total Expenditure	427,513		
Special Fund Expenditure	427,513		
Special Fund Income: swf317 Maryland Emergency Medical System Operations			
Fund	427,513		

PROGRAM DESCRIPTION

The Department of Veterans Affairs provides administrative services to veterans and their dependents through eight veterans service centers, operates and maintains five veterans' cemeteries, maintains four veterans' war memorials, manages the Veterans Home and conducts statewide outreach efforts.

MISSION

The Maryland Department of Veterans Affairs (MDVA) delivers services and programs to assist veterans, their families and survivors in obtaining Federal, State and local benefits provided by law in recognition of their service to state and country.

VISION

The Department is as an advocate of veterans' issues and will dedicate itself to the preservation and enhancement of benefits, rights, and entitlements to ensure those veterans and their families live productive and successful lives.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Promote awareness of services and benefits available to veterans, their dependents, and survivors.

Objective 1.1 Increase the number of client contacts above fiscal 2014 levels in fiscal years 2015 and 2016.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Maryland veteran population	444,479 ¹	437,762	430,446	423,470
Output: Number of client contacts	101,617	91,590	94,000	95,000
Number of new power-of-attorney assignments	1,806	2,282	2,400	2,600

Goal 2. Assure maintenance of burial areas, surrounding lawn areas, buildings, and roads that fulfills the expectations of family members and members of the veteran's community.

Objective 2.1 Reduce grounds maintenance complaints by 10 percent annually while increasing the number of complaints resolved within 30 days to 98 percent.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of burial sites	86,377	89,637	92,837	96,037
Outcome: Number of complaints received	69	63	57	52
Quality: Percent change in number of complaints	-8%	-9%	-10%	-9%
Percent of complaints resolved within 30 days	97%	97%	98%	98%

Objective 2.2 Provide an environment in which indicators of resident quality of life are maintained or improved.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Resident population at Charlotte Hall	406	405	420	420
Outcome: Prevalence of daily physical restraints	0%	0%	0%	0%
High risk residents with pressure ulcers	5.9%	5.2%	5.7%	5.7%
Residents with behavioral symptoms affecting others ²	48.9%	47.5%	48.0%	49.0%
Percent of residents who receive antipsychotic medication ²	27.5%	24.2%	25.0%	25.0%
Percent of residents given influenza vaccination during flu season	90.0%	100.0%	100.0%	100.0%
Quality: Maryland State average:				
Prevalence of daily physical restraints	1.6%	0.9%	1.2%	1.3%
High risk residents with pressure ulcers	7.7%	7.7%	7.6%	7.6%
Residents with behavioral symptoms affecting others	17.4%	19.5%	17.0%	17.0%
Percent of residents who receive antipsychotic medications	16.9%	15.5%	15.5%	16.0%
Percent of residents given influenza vaccination during flu season	73.0%	93.0%	95.0%	96.0%

¹ Revised from last year's publication.

² This predominantly male veteran population is a unique subset of the elderly who have had military service and probable related trauma. In some respects the population at Charlotte Hall Veterans Home is not comparable to that of traditional nursing homes.

SUMMARY OF DEPARTMENT OF VETERANS AFFAIRS

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	76.00	79.00	79.00
Total Number of Contractual Positions	3.88	4.88	3.84
Salaries, Wages and Fringe Benefits	4,236,880 27,985 24,220,137	4,724,285 127,913 22,485,398	5,167,308 134,136 23,193,150
Original General Fund Appropriation	7,394,669 -83,717	8,463,862 -99,664	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	7,310,952 11,195	8,364,198	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	7,299,757 528,951 20,656,294	8,364,198 985,481 17,987,917	8,168,000 836,735 19,489,859
Total Expenditure	28,485,002	27,337,596	28,494,594

D55P00.01 SERVICE PROGRAM

PROGRAM DESCRIPTION

The Veterans Service Program provides outreach and advocacy, information, guidance, and assistance to veterans, their dependents, and survivors in applying for and obtaining federal, state and local benefits and entitlements granted by law.

MISSION

The Veterans Service Program aids veterans, their dependents, and survivors in the preparation, development, and resolution of claims for: service-connected disability compensation, pension, death benefits, educational assistance, home loans, medical care, and other benefits available from federal, state and local organizations.

VISION

We envision a State that improves the economic well-being of its veterans and their families by providing quality benefits information and counseling.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Promote awareness of services and benefits available to veterans, their dependents, and survivors.

Objective 1.1 Maintain the number of client contacts at fiscal 2014 levels in fiscal year 2015 and 2016.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Maryland veteran population	444,479 ¹	437,762	430,446	423,470
Output: Number of client contacts	101,617	91,590	94,000	95,000
Number of new power-of-attorney assignments	1,806	2,282	2,400	2,600

Goal 2. Provide effective benefits counseling and claim development services to veterans and their dependents.²

Objective 2.1 Prepare and submit 100 percent of claims within the month of receipt in fiscal year 2015 and 2016.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of claims filed	4,737	5,138	5,200	5,400
Quality: Percentage of claims filed within month of receipt	100%	100%	100%	100%

Objective 2.2 Maintain the proportion of benefit awards during fiscal year 2015 and 2016.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of decisions on initial claims	1,798	2,181	2,200	2,300
Number of decisions on appeal issues heard	86	65	65	65
Quality: Percent of benefit awards on initial claims	83%	80%	80%	80%
Percent of benefits denials on initial claims	17%	20%	20%	20%
Percent of benefit awards on appeal issues heard	50%	46%	50%	50%
Percent of benefit denials on appeal issues heard	50%	54%	50%	50%
Outcome: Value of new claims benefits awarded during year (\$)	22,006,674	23,472,215	24,000,000	25,000,000

¹ Revised from last year's publication.

² Objective 2.3 was eliminated as the survey is no longer being conducted.

D55P00.01 SERVICE PROGRAM

Appropriation Statement:

Appropriation Statement	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	15.00	17.00	17.00
Number of Contractual Positions		1.00	.96
01 Salaries, Wages and Fringe Benefits	949,190	1,057,722	1,177,795
02 Technical and Special Fees		18,046	38,212
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 13 Fixed Charges Total Operating Expenses	14,757 43,270 2,295 5,162 155,469 2,255 14,998 6,437 244,643	24,806 11,200 2,026 48,594 15,500 17,500 7,200 126,826	27,520 11,200 2,386 8,245 52,284 26,916 30,000 8,660
Total Expenditure	1,193,833	1,202,594	1,383,218
Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	129,079 1,194,958 1,125	<u>-5,636</u> 1,202,594	
Net General Fund Expenditure	1,193,833	1,202,594	1,383,218
Total Expenditure	1,193,833	1,202,594	1,383,218

D55P00.02 CEMETERY PROGRAM

PROGRAM DESCRIPTION

The Veterans Cemetery Program operates and maintains five veterans' cemeteries to provide interment for eligible Maryland veterans and their dependents.

MISSION

The Veterans Cemetery Program offers a final resting place for Maryland veterans and their eligible dependents. We will assist veterans and their families in establishing burial eligibility both prior to and at the time of need, provide professional and dignified burial services, and perform perpetual care of burial areas, the surrounding grounds, buildings and roads.

VISION

Veterans Cemetery Program personnel will ensure that service and perpetual care is customer focused. Our cemeteries will be operated and maintained in such a manner that veterans and their families will be proud to bury their loved ones in a State Veterans Cemetery.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Provide interment services that are responsive to the needs of eligible veterans and their family members.

Objective 1.1 During fiscal year 2016, provide burial services for 100 percent of those eligible and their dependents who desire to be buried in a Maryland Veterans Cemetery.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Interment services provided (veterans and dependents)	3,495	3,269	3,210	3,210
Outcome: Percent of those eligible and desiring that are interred	100%	100%	100%	100%

Objective 1.2 Increase by one percentage point per year those eligible to be buried in a veterans' cemetery who are interred in a veterans' cemetery.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Estimated death population eligible for interment (veterans)	11,528	11,461	11,379	11,284
Output: Interment services provided (veterans)	2,2811	2,110	2,185	2,185
Outcome: Percentage of those eligible that are interred	$20\%^{1}$	18%	19%	19%

Goal 2. Assure maintenance of burial areas, surrounding lawn areas, buildings, and roads that fulfills the expectations of family members and members of the veterans' community.

Objective 2.1 Reduce grounds maintenance complaints by 10 percent annually, while increasing the number of complaints resolved within 30 days to 98 percent.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of burial sites	86,377	89,637	92,837	96,037
Output: Number of complaints received	69	63	57	52
Quality: Percent change in number of complaints	-8%	-9%	-10%	-9%
Percent of complaints resolved within 30 days	97%	97%	98%	98%

¹ Revised from last year's publication.

D55P00.02 CEMETERY PROGRAM

D55301 Interment Fees—Dependents.....

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	44.00	44.00	44.00
Number of Contractual Positions	2.88	2.88	2.88
01 Salaries, Wages and Fringe Benefits	1,926,435	2,173,379	2,362,965
02 Technical and Special Fees	19,665	79,261	94,191
03 Communication 04 Travel	40,096 5,216 100,242 96,118 870,787 48,886 9,143	15,500 3,000 141,800 179,000 1,106,552 99,900 11,000	18,399 6,190 163,769 228,045 914,535 111,179 27,126 103
Total Operating Expenses	1,170,523	1,556,752	1,469,346
Total Expenditure	3,116,623	3,809,392	3,926,502
Original General Fund Appropriation	1,472,466 -41,290	1,496,888 -10,934	

444,951

785,481

746,474

D55P00.03 MEMORIALS AND MONUMENTS PROGRAM

PROGRAM DESCRIPTION

This program operates, secures, and maintains three veterans' memorials and monuments.

MISSION

The Memorials and Monuments Program will assure quality maintenance of the memorials honoring Maryland veterans who served in the U.S. Armed Forces during World War II, Korean Conflict, and Vietnam Era.

VISION

The superior appearance of our veterans' memorials will place Maryland at the forefront of honoring the military history and contributions of its men and women who served and sacrificed for their state and nation.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Assure that the maintenance of grounds and structures preserves the reverent symbolism of the Maryland Veterans' Memorials.

Objective 1.1 During fiscal year 2016, all organizations using the Memorials for ceremonial functions will rate the appearance and use of the Memorials as acceptable or better than acceptable.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of ceremonies conducted	13	13	13	13
Number of satisfaction surveys returned	13	13	13	13
Outcome: Percent rated as acceptable as or better than acceptable	100%	100%	100%	100%

D55P00.03 MEMORIALS AND MONUMENTS PROGRAM

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	3.00	3.00	3.00
01 Salaries, Wages and Fringe Benefits	183,125	170,278	185,680
03 Communication	1,625	2,100	2,190
04 Travel	5,654	6,800	7,048
06 Fuel and Utilities	14,322	8,000	14,895
07 Motor Vehicle Operation and Maintenance	61	3,300	3,928
08 Contractual Services	29,566	22,600	32,847
09 Supplies and Materials	2,594	6,100	9,537
10 Equipment—Replacement	759		150
12 Grants, Subsidies and Contributions	219,528	190,982	217,000
Total Operating Expenses	274,109	239,882	287,595
Total Expenditure	457,234	410,160	473,275
Original General Fund Appropriation	408,546	408,756	
Transfer of General Fund Appropriation	51,534	1,404	
Total General Fund Appropriation	460,080	410,160	
Less: General Fund Reversion/Reduction	2,846		
Net General Fund Expenditure	457,234	410,160	473,275
Total Expenditure	457,234	410,160	473,275

D55P00.04 CEMETERY PROGRAM—CAPITAL APPROPRIATION

Program Description:The Capital Appropriation provides funds to expand the capacity of the existing Veterans Cemeteries in Maryland.

Annro	nristion	Statement:
ADDIO	viiauvii	Statement.

	2014 Actual	2015 Appropriation	2016 Allowance
14 Land and Structures	6,397,000	3,380,000	3,891,000
Total Operating Expenses	6,397,000	3,380,000	3,891,000
Total Expenditure	6,397,000	3,380,000	3,891,000
Original General Fund Appropriation	414,000	400,000	
Total General Fund Appropriation	414,000	400,000	
Net General Fund ExpenditureFederal Fund Expenditure	414,000 5,983,000	400,000 2,980,000	80,000 3,811,000
Total Expenditure	6,397,000	3,380,000	3,891,000
Federal Fund Income: 64.203 State Cemetery Grants	5,983,000	2,980,000	3,811,000

D55P00.05 VETERANS HOME PROGRAM

PROGRAM DESCRIPTION

The Veterans Home Program is charged with exercising general supervision over and prescribing rules for the government and management of the Charlotte Hall Veterans Home (CHVH), making all necessary bylaws and regulations governing the admission, maintenance and discharge of the residents, monitoring of the contractor providing health care management in the Home, and all things necessary to successfully carry into effect these purposes.

MISSION

"Serving Those Who Served" - Charlotte Hall Veterans Home provides an Assisted Living and Skilled Nursing care facility for eligible Maryland veterans and their non-veteran spouses, who are unable to take care of themselves due to disability, advancing age, or who have requirements for nursing home care. The Home provides the support and services required for shelter, sustenance, social support, and medical care with the intent to improve resident quality of life, and when practical to return the resident to the community.

VISION

Charlotte Hall Veterans Home is dedicated to serving Maryland's veterans who have earned special recognition through their sacrifices in protecting our country's freedoms and individual rights. Mindful that respect of the individual encompasses the unique needs of each veteran we serve on a daily basis, we honor them by providing the very best care and advocacy. We achieve this by our innovative delivery of services, and our skilled and compassionate staff and volunteers. We aim to be recognized as a national leader for excellence in the care of Maryland veterans.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Promote awareness of the services available at Charlotte Hall Veterans Home for Maryland veterans and eligible spouses.

Objective 1.1 Maintain occupancy rate at 85 percent or above.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Resident population – Bed Capacity 454	406	405	420	420
Outcome: Occupancy rate (average daily census)	89%	89%	93%	93%

Goal 2. Compliance with the U.S. Department of Veterans Affairs (USDVA) Annual Survey Standards.

Objective 2.1 Retain full certification survey from the USDVA annually.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Full certification (231 standards)	Yes	No ¹	Yes	Yes

Objective 2.2 Provide an environment in which indicators of resident quality of life are maintained or improved.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Prevalence of daily physical restraints	0%	0%	0%	0%
High risk residents with pressure ulcers	5.9%	5.2%	5.7%	5.7%
Residents with behavioral symptoms affecting others ²	48.9%	47.5%	48.0%	49.0%
Percent of residents who receive antipsychotic medication ²	27.5%	24.2%	25.0%	25.0%
Percent of Residents given influenza vaccination during flu season	90.0%	100.0%	100.0%	100.0%
Quality: Maryland State average				
Prevalence of daily physical restraints	1.6%	0.9%	1.2%	1.3%
High risk residents with pressure ulcers	7.7%	7.7%	7.6%	7.6%
Residents with behavioral symptoms affecting others	17.4%	19.5%	17.0%	17.0%
Percent of residents who receive antipsychotic medications	16.9%	15.5%	15.5%	16.0%
Percent of residents given influenza vaccination during flu season	73.0%	93.0%	95.0%	96.0%

¹ USDVA Survey was from August 25-28, 2014. Four "Not Met" findings were reported in the final survey notice from USDVA. CHVH submitted a Plan of Correction (POC) on October 6, 2014. Once the POC is accepted by USDVA, CHVH will be in full compliance.

² CHVH's predominantly male veteran population is a unique subset of the elderly who have had military service and probable related trauma. In some respects the population at CHVH is not an equal comparable to traditional nursing homes.

D55P00.05 VETERANS HOME PROGRAM

77.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	4.00	5.00	5.00
Number of Contractual Positions	1.00	1.00	
01 Salarics, Wages and Fringe Benefits	308,402	299,756	393,840
02 Technical and Special Fees	7,766	30,606	1,157
03 Communication	731 3,761 442,163 3,442 15,306,429 49,828 10,994 4,914	6,247 484,904 1,240 16,271,059 75,300 13,500 4,500 5,200	1,449 7,487 456,515 3,936 16,563,237 93,444 14,061 12,915 5,348
14 Land and Structures	15,822,262	16,861,950	4,680
Total Operating Expenses Total Expenditure	16,138,430	17,192,312	17,163,072
Original General Fund Appropriation Transfer of General Fund Appropriation	2,738,528 -76,000	3,699,768 -77,416	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	2,662,528 1	3,622,352	
Net General Fund Expenditure	2,662,527 50,000 13,425,903 16,138,430	3,622,352 100,000 13,469,960 17,192,312	3,264,478 90,261 14,203,330 17,558,069
Special Fund Income: D55304 Gifts and Bequests	50,000	100,000	90,261
Federal Fund Income: 64.014 Veterans State Domiciliary Care	1,082,494 12,343,409 13,425,903	24,468 13,445,492 13,469,960	1,366,184 12,837,146 14,203,330
	,,,	,,	,200,000

D55P00.08 EXECUTIVE DIRECTION

PROGRAM DESCRIPTION

The Office of the Secretary provides overall executive direction and coordination for all programs and activities of Maryland Department of Veterans Affairs. It establishes policy, sets priorities and provides central support services, oversight and accountability for the programs that constitute the Department.

MISSION

The Maryland Department of Veterans Affairs is to be an advocate and facilitator for veterans' issues and to ensure that the level of services and delivery are of the highest quality.

VISION

The Department is as an advocate of veterans' issues and will dedicate itself to the preservation and enhancement of benefits, rights, and entitlements to ensure those veterans and their families live productive and successful lives.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. The Maryland Department of Veterans Affairs will manage resources to produce the highest level of service to the State's veterans and their families. ¹

Goal 2. Improve Department business process and customer service.

Objective 2.1 During fiscal year 2016, 99 percent of invoices will be paid within 30 days of receipt of invoice or goods.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of invoices	4,500	2,335	2,300	2,000
Outcome: Percent paid within 30 days	97%	$98\%^{2}$	93%	99%

¹ Objective 1.1 was eliminated as surveys are no longer being conducted.

² Estimated.

D55P00.08 EXECUTIVE DIRECTION

Appropriation	Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	8.00	8.00	8.00
01 Salarics, Wages and Fringe Benefits	761,249	872,804	883,452
02 Technical and Special Fees	554		576
03 Communication 04 Travel	14,752 10,284 12,605 79,796 -3,207 134,000 36,181 284,411	21,017 10,000 11,453 60,776 4,500 100,000 65,142 272,888	19,241 13,041 13,658 69,689 517 7,419 51,692
Total Expenditure	1,046,214	1,145,692	1,059,285
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	1,111,603 -99,389 1,012,214	1,054,069 -8,377 1,045,692	
Net General Fund ExpenditureSpecial Fund Expenditure	1,012,214 34,000	1,045,692 100,000	1,059,285
Total Expenditure	1,046,214	1,145,692	1,059,285
Special Fund Income: D55307 Veterans Trust Fund	34,000	100,000	

D55P00.11 OUTREACH AND ADVOCACY

PROGRAM DESCRIPTION

The Outreach and Advocacy Program actively seeks to inform veterans, their dependents and survivors of their benefits and entitlements granted by law. The program seeks to identify veteran community needs and apprise the executive and legislative branches of government so those needs can be appropriately addressed.

MISSION

Enhance public awareness and communication with veterans, their families and other stakeholders to encourage and increase statewide participation in addressing problems faced by Maryland veterans. Provide information relating to benefits authorized by federal and state law to Maryland veterans and their families. Advise the Secretary of Veterans Affairs regarding issues of importance to veterans.

VISION

To establish Maryland as a premier state for Maryland veterans and their families.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Provide outreach and direct marketing to inform veterans, their family members, and survivors of benefits and incentives authorized by federal and state law.

Objective 1.1 Strengthen and increase outreach and marketing efforts.

	2013	2014	2015	2016
Performance Measures	Actual ¹	Actual	Estimated	Estimated
Input: Maryland veteran population	444,479	437,762	430,446	423,470
Output: Number of face-to-face client contacts	11,678	4,436	5,000	5,000
Number of informational emails sent to clients	1,264,510	1,943,372	2,100,000	2,300,000
Number of client requests via vetinfomail	530	612	650	700
Total number of client contacts	1,276,718	1,948,420	2,105,650	2,305,700
Number of events statewide	48	32	45	55

Goal 2. Provide comprehensive benefits information to veterans, their dependents and survivors.

Objective 2.1 Collaborate with state and federal agencies, veterans' service organizations, and nonprofit organizations to identify a wider audience.

	2013	2014	2015	2016
Performance Measures	Actual ¹	Actual	Estimated	Estimated
Input: Maryland veteran population	444,479	437,762	430,446	423,470
Output: Number of agencies/organizations involved	98	127	130	135

Objective 2.2 Publish a newsletter, consistently update MDVA website and social media accounts, publish a MDVA blog, print and distribute MDVA posters, and publish/update a benefits brochure.

	2013	2014	2015	2016
Performance Measures	Actual ¹	Actual	Estimated	Estimated
Input: Maryland veteran population	444,479	437,762	430,446	423,470
Output: Total number of client contacts	1,276,718	1,948,420	2,105,650	2,305,700
Number of newsletters distributed	35,000	30,500	60,000	60,000
Number of requests processed by website server ²	5,223,545	1,360,306	180,000	200,000
Number of pamphlets distributed	0	26,000	20,000	20,000
Number of social media views	77,369	61,978	65,000	70,000

¹ 2013 actuals have been revised.

² 2014 analytics are unavailable for October 1-November 21, 2013. Declining trend is result of change in how metric is measured.

D55P00.11 OUTREACH AND ADVOCACY

Appropriation Statement:

Appropriation statement	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	2.00	2.00	2.00
01 Salaries, Wages and Fringe Benefits	108,479	150,346	163,576
03 Communication	730 262 26,197	17,400 4,200 22,000 500 3,000	12,449 3,544 19,376 2,000 2,300
Total Operating Expenses	27,189	47,100	39,669
Total Expenditure	135,668	197,446	203,245
Original General Fund Appropriation Transfer of General Fund Appropriation	183,647 -47,651	196,151 1,295	
Total General Fund AppropriationLess: General Fund Reversion/Reduction	135,996 328	197,446	
Net General Fund Expenditure	135,668	197,446	203,245
Total Expenditure	135,668	197,446	203,245

MISSION

The State Archives is the central depository for Maryland government records, and certain designated private records of permanent value. Holdings date from 1634 to the present. They include colonial and State executive, legislative and judicial records; county probate, land and court records; municipal records; and publications and reports of State, county and municipal government. Special collections preserve records of businesses and associations, fine and decorative arts, as well as maps, newspapers, photographs, and private papers, including oral histories, and religious bodies (particularly as they relate to the recording of births, deaths, and marriages). Our central mission is to identify, appraise, acquire, describe, preserve, and make electronically available the permanent records of the past, while providing reliable current information about Maryland State, county and municipal government. Materials are made accessible through a secure and (where appropriate) web-enabled environment, continually compiled and updated for the benefit and use of Maryland eitizens and public officials.

VISION

A State that preserves government records (as well as certain designated private records) and provides access to them in a convenient, cost-effective manner, and in a web-enabled environment.

KEY GOALS

- Goal 1. Identify, appraise, acquire, describe, preserve, and make accessible records deemed to have permanent administrative, fiscal, legal, historical or educational value. Where appropriate, make these materials available online.
- Goal 2. Describe the agencies, budgets, functions, historical evolution, organizational structure, origin, personnel, reports (mandated) and other aspects of State, county and municipal government in the Maryland Manual On-Line (mdmanual.net).
- Goal 3. Facilitate a broad and better understanding of the archival record through educational programs and published historical works searchable in the Archives of Maryland Online (aomol.net).
- Goal 4. Manage, conserve, exhibit, and interpret State fine arts collections.

SUMMARY OF STATE ARCHIVES

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	55.50	57.50	57.50
Total Number of Contractual Positions	40.20	22.60	21.60
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	4,352,615 1,226,998 3,042,566	5,086,921 947,097 6,750,359	5,200,542 1,014,821 3,800,856
Original General Fund Appropriation	2,033,118 -27,362	2,114,518 16,949	
Total General Fund Appropriation	2,005,756	2,131,467	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	2,005,756 6,206,196 150,673 259,554	2,131,467 10,568,741 84,169	2,617,109 7,303,273 95,837
Total Expenditure	8,622,179	12,784,377	10,016,219

D60A10.01 ARCHIVES - STATE ARCHIVES

PROGRAM DESCRIPTION

The State Archives identifies, appraises, acquires, describes, preserves, and makes permanent Maryland government records accessible within a secure environment. The Archives also records descriptions of Maryland State, county and municipal government agencies, and their origin, functions, structure, personnel, historical evolution, and reports. The Archives describes and preserves other aspects of Maryland and its history, and encourages the study of Maryland government and history.

MISSION

To acquire, describe, preserve, and make electronically available (in a secure and dynamic environment) the permanent records of Maryland's past, while providing reliable current information to citizens and public officials for the better administration of Maryland government and understanding of Maryland history.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Identify, appraise, acquire, describe, and preserve records deemed to have permanent administrative, fiscal, legal, historical or educational value.

Objective 1.1 Manage resources to secure all permanent records transferred to the Archives.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Record storage capacity (cubic feet)	168,680	168,680	531,680 ¹	531,680
Output: Records in custody (cubic feet)	366,916	367,367	383,367	398,367
Outcome: Storage capacity filled	218%	218%	72%	75%

Objective 1.2 Annually monitor and assess requirements for the permanent storage of electronic records that legally are mandated to be transferred to, backed up by, or preserved by the Archives; and provide the information technology infrastructure to meet these objectives.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Electronic record storage capacity (gigabytes)	320,400	320,400	320,400	320,400
Output: Electronic data managed (gigabytes)	121,856	125,982	128,206	130,430
Website files on-line [images, htmls, etc.] (millions)	247	254	276	299
Database records managed (millions)	14,589	$13,278^2$	14,278	14,655

Goal 2. Make accessible records of permanent value and, where appropriate and possible, post them on-line.

Objective 2.1 By fiscal year 2016, increase data transferred via web by 103 percent (over fiscal year 2011 baseline of 71,769 gigabytes).

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Data transferred via web (gigabytes)	111,493	112,163	131,080	145,501
Outcome: Increase in data transferred electronically	55%	56%	83%	103%

¹ The State Archives is relocating its records to a larger storage facility during fiscal year 2015.

² This is a database records count for all database servers including backup servers and remote servers at University of Maryland, Baltimore County. The number is smaller than fiscal year 2013 due to the implementation of centralized databases and backups.

D60A10.01 ARCHIVES - STATE ARCHIVES (continued)

Objective 2.2 Maintain customer friendly reference services at the Archives, and an efficient interagency file-retrieval service for paper-based records.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Inquiries received via mail, phone, fax and e-mail	31,083	35,649	37,000	37,000
In-person visits to Archives	6,364	4,465	6,000	6,000
Total inquiries and requests for paper-based records	37,447	40,114	43,000	43,000
Output: Records copied for patrons or returned to agencies for use	34,921	35,106	35,000	35,000
Items provided to researchers in Search room	9,869	6,900	6,900	6,900
Total materials provided to Archives patrons	44,790	42,006	41,900	41,900

Goal 3. Facilitate a broad and better understanding of Maryland and its government, and the archival record through the *Maryland Manual On-Line*, educational programs, published historical works, and preservation of Maryland government publications and reports.

Objective 3.1 Describe and update daily Maryland State, county and municipal government information in the *Maryland ManualOn-Line*; and identify, preserve, and make accessible current and retrospective on-line government publications and reports.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Government agencies described	820	831	831	831
Output: Files maintained, compiled, edited, and posted	11,824	12,038	13,241	14,565
Graphics created, accessioned and scanned (Maryland Manual On	-Line) 237	458	500	500
Government publications accessioned	4,698	2,862	3,148	3,462

Objective 3.2 Add value to the understanding of the archival record by on-line publication of interpretations, compilations, analyses, inventories, catalogs, and original research on the constitutional, legal and administrative basis of Maryland government.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Catalog entries for archival collections (millions)	2.37	2.43	2.49	2.55
Individuals identified for biographical study	$68,646^3$	68,843	69,000	69,200
Output: Biographical files maintained on-line	50,032	53,873	54,000	54,200
Outcome: Digital files delivered on-line from catalog				
entries (millions)	241	246	251	268

³ A review of the Archives database found that the figure reported in last year's publication was slightly overstated. It has been corrected here.

D60A10.01 ARCHIVES

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	51.50	53.50	53.50
Number of Contractual Positions	39.20	22.60	21.60
01 Salaries, Wages and Fringe Benefits	4,128,371	4,787,192	4,881,307
02 Technical and Special Fees	1,223,906	947,097	1,014,821
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges Total Operating Expenses Total Expenditure Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Expenditure Net General Fund Expenditure Special Fund Expenditure	153,442 12,704 4,499 4,787 1,961,658 117,728 189,752 12,974 562,270 3,019,814 8,372,091 1,804,195 -22,683 1,781,512 1,781,512 6,180,352	210,159 11,708 336,900 7,163 4,159,550 181,372 563,000 36,000 1,135,202 6,641,054 12,375,343 1,767,268 14,470 1,781,738 1,781,738 10,509,436	371,955 12,000 210,411 7,000 1,135,904 113,200 899,500 956,373 3,706,343 9,602,471
Federal Fund Expenditure	150,673 259,554	84,169	95,837
Total Expenditure	8,372,091	12,375,343	9,602,471
Special Fund Income: D60344 Consolidated Publications Account	6,180,352	10,509,436	7,258,760
Federal Fund Income: 15.946 Cultural Resources Management		4,317	
Programs	144,947	15,289	
Grants	5,726	64,563	95,837
Total	150,673	84,169	95,837
Reimbursable Fund Income: T00A00 Department of Business and Economic Development	259,554		

D60A10.02 ARTISTIC PROPERTY - STATE ARCHIVES

PROGRAM DESCRIPTION

The Commission on Artistic Property is the official custodian of State art collections. Through the Commission, Artistic Property, Preservation, and Public Outreach cares for and manages all State-owned art objects comprising the Annapolis Collection and the Peabody Art Collection, and creates exhibits of these works and other archival materials.

MISSION

To manage State art collections by proper appraisal, storage, and conservation; and interpret and exhibit State-owned artwork in public buildings and other places accessible to the public. To promote an understanding of State fine art and historic buildings, and an appreciation of Maryland's visual and decorative arts through the exhibition and interpretation of its artistic property. To support the State House Trust, and Government House Trust, and research and document their histories.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASUREMENTS

Goal 1. Inventory, catalog and preserve State art collections.

Objective 1.1 Inventory and catalog State art collections annually.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Objects in State-owned art collections	4,131	4,130	4,166	4,171
Output: Collection inventoried	100%	100%	100%	100%
Outcome: Compliance with government regulations to				
inventory State art collections	100%	100%	100%	100%

Objective 1.2 Decrease the number of stored items from State art collections by finding alternative sources of funding to increase the number of works available for exhibition and conserve objects.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Items in storage	2,264	2,304	2,286	2,278
Output: Objects conserved	2	5	58	8

Goal 2. Increase public access to State art collections through exhibits, interpretation, and on-line access.

Objective 2.1 By June 2016, increase the number of objects from State art collections that are placed on display for the public.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Objects in State-owned art collections	4,131	4,130	4,166	4,171
Output: Items on display	1,867	1,826	1,880	1,893
Outcome: State-owned art collections on display	45%	44%	45%	45%

Objective 2.2 By June 2016, increase the number of on-line catalog pages for State art collections by 23 percent (over fiscal year 2011 baseline of 1,579 pages).

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Catalog pages of State art collections on Archives' website	1,901	1,892	1,912	1,942
Outcome: Increase of on-line catalog pages	20.4%	19.8%	21.1%	23.0%

D60A10.02 ARTISTIC PROPERTY

Appropriation Statement:

Tappa Optimization Community	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	4.00	4.00	4.00
Number of Contractual Positions	1.00	. ;	
01 Salaries, Wages and Fringe Benefits	224,244	299,729	319,235
02 Technical and Special Fees	3,092		
03 Communication	336 2,863 1,329	400 1,350 2,800	300 1,350 2,800
08 Contractual Services	6,996 8,270 2,958	69,000 22,800 12,955	62,000 13,200 14,863
Total Operating Expenses	22,752	109,305	94,513
Total Expenditure	250,088	409,034	413,748
Original General Fund Appropriation	228,923 -4,679	347,250 2,479	
Total General Fund Appropriation	224,244	349,729	
Net General Fund ExpenditureSpecial Fund Expenditure	224,244 25,844	349,729 59,305	369,235 44,513
Total Expenditure	250,088	409,034	413,748
Special Fund Income: D60344 Consolidated Publications Account	25,844	59,305	44,513

MARYLAND AUTOMOBILE INSURANCE FUND

MISSION

To help protect Maryland citizens from economic loss resulting from automobile accidents.

VISION

The Maryland Automobile Insurance Fund (MAIF) values all its customers, both internal and external, and will demonstrate this commitment with its excellent service.

KEY GOALS

- Goal 1.To offer insurance to all eligible Maryland citizens who are unable to obtain insurance in the private market.
- Goal 2.To handle claims for MAIF policyholders and claimants in a fair, expeditious and professional manner.
- Goal 3.To provide efficient services to minimize the subsidy from the insured motorists of Maryland.

SUMMARY OF MARYLAND AUTOMOBILE INSURANCE FUND

	2014 Estimated	2015 Estimated	2016 Estimated
Total Number of Authorized Positions	242.35	239.60	
Total Number of Contractual Positions	5.00		
Salaries, Wages and Fringe Benefits	24,718,994	25,860,867	
Technical and Special Fees	8,106,462	8,039,927	
Operating Expenses	5,185,610	6,289,396	
Non-Budgeted Funds	38,011,066	40,190,190	

D70J00.42 INSURED DIVISION

PROGRAM DESCRIPTION

The statutory purpose of the Insured Program is to provide automobile insurance policies to those eligible Maryland residents unable to obtain insurance in the private market. Net premium income and investment income from policies are available for the payment of claims and Maryland Automobile Insurance Fund (MAIF) administrative expenses. MAIF receives no State General Fund appropriations, and the debts or obligations of MAIF are not deemed in any manner to be a debt of the State or a pledge of its credit.

MISSION

To help protect Maryland citizens from economic loss resulting from automobile accidents and control, in part, the cost of compulsory insurance for Marylanders by providing insurance coverage to qualified Maryland licensed drivers who are unable to obtain automobile insurance in the private market.

Appropriation Statement:	2014	2015	2016
	Estimated	Estimated	Estimated
Number of Authorized Positions	230.65	227.90	
Number of Contractual Positions	5.00		
01 Salaries, Wages and Fringe Benefits	22,807,812	23,830,071	
02 Technical and Special Fees	7,700,322	7,334,631	
03 Communication	1,022,576 139,451 286,293 236,935 2,719,255 137,563 141,367 229,829 154,179	1,280,743 226,455 203,395 250,722 2,200,101 147,378 465,254 240,075 1,047,907	
Total Operating Expenses	5,067,448	6,062,030	
Non-budgeted Fund Income: D70742 Net Premium and Income Accruing Therefrom	35,575,582 35,575,582	<u>37,226,732</u> <u>37,226,732</u>	

D70J00.47 UNINSURED DIVISION

PROGRAM DESCRIPTION

The purpose of the Uninsured Program is to administer and pay claims when no other insurance recovery is available. Only Maryland residents involved in Maryland accidents with uninsured or unidentifiable motorists, or hit and run incidents are cligible to collect from the Uninsured Program. Payments issued by the Uninsured Program may be recovered from the uninsured at-fault party in any manner provided by the law. Sources of income to operate the Uninsured Program are investment income, uninsured motorist fines and collections on notes and judgements.

MISSION

To help protect Maryland citizens from economic loss resulting from automobile accidents where the responsible party is either uninsured or cannot be found.

Appropriation Statement:	2014 Estimated	2015 Estimated	2016 Estimated
Number of Authorized Positions	11.70	11.70	
01 Salaries, Wages and Fringe Benefits	1,911,182	2,030,796	
02 Technical and Special Fees	406,140	705,296	
03 Communication. 04 Travel	34,302 108 12,121 49,417 1,544 7,028 5,954 7,688 118,162	53,188 2,070 10,705 77,904 5,340 17,416 5,590 55,153	
Total Expenditure	2,435,484	2,963,458	
Non-budgeted Fund Income: D70747 Uninsured Motorist Fines, Investment Income and Collections on Notes and Judgements	2,435,484	2,963,458	

MARYLAND HEALTH BENEFIT EXCHANGE

SUMMARY OF MARYLAND HEALTH BENEFIT EXCHANGE

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	72.00	69.00	69.00
Salaries, Wages and Fringe Benefits Technical and Special Fees	5,630,311	6,902,375 50,000	7,510,170
Operating Expenses	146,821,777	150,243,156	70,251,246
Original General Fund Appropriation Transfer/Reduction	14,140,600 5,199,875	15,513,882	
Total General Fund Appropriation	19,340,475 132	15,513,882	
Net General Fund Expenditure	19,340,343	15,513,882 12,967,846 128,713,803	35,000,000 42,761,416
Total Expenditure	152,452,088	157,195,531	77,761,416

D78Y01.01 MARYLAND HEALTH BENEFIT EXCHANGE

PROGRAM DESCRIPTION

The Maryland Health Benefit Exchange (MHBE) was established as a public corporation and independent unit of state government in 2011. The MHBE has a nine member Board of Trustees that includes the Secretary of Health and Mental Hygiene, the Maryland Insurance Commissioner, the Executive Director of the Maryland Health Care Commission, three members appointed by the Governor representing employers and individual consumer interests, and three other board members appointed by the Governor.

Working with the Department of Health and Mental Hygiene (DHMH), Department of Human Resources (DHR), and the Maryland Insurance Administration (MIA), the MHBE has created a marketplace called Maryland Health Connection. Through Maryland Health Connection, Maryland residents can shop for health insurance plans, compare rates, and determine their eligibility for tax credits, cost sharing reductions and public assistance programs such as Medicaid and the Maryland Children's Health Insurance Program. Once an individual, family or small business selects one of the many Qualified Health Plans or available programs, they enroll in that program directly through Maryland Health Connection. This "no wrong door" approach ensures access to affordable health insurance, continuity of care, and seamless transitions for individuals and small businesses.

MISSION

The mission of the MHBE is to provide access to affordable health insurance for Marylanders seeking health insurance.

VISION

The Maryland Health Benefit Exchange envisions a state in which every Marylander has access to health insurance.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Provide access to affordable health insurance to Marylanders seeking health insurance.

Objective 1.1 By December 31, 2016, over 1.3 million Marylanders will have received health insurance or been enrolled in Medicaid via Maryland Health Connection.

Performance Measures	CY 2013 Actual	CY 2014 Actual	CY 2015 Estimated	CY 2016 Estimated
Outcome: Number of Marylanders enrolled in Qualified Health Plan through Maryland Health Connection	I	2	161,283	174,216
Number of Marylanders enrolled in Medicaid through Maryland Health Connection	1	2	1,128,677	1,156,494

Goal 2. Provide satisfaction to all Marylanders contacting the MHBE or Maryland Health Connection.

Objective 2.1 By December 31, 2016, satisfaction with service received from the MHBE and the Maryland Health Connection increases by 5 percent annually.

	CY 2013	CY 2014	CY 2015	CY 2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Satisfaction with eligibility and enrollment services as				
measured in annual survey	1	2	80%	85%
Satisfaction with QHP plan services as measured in annual survey	1	2	80%	85%

¹ Not applicable since the first Maryland Health Connection open enrollment was completed in April of 2014.

² Calendar year 2014 enrollment numbers will not be available until January 2015.

MARYLAND HEALTH BENEFIT EXCHANGE

D78Y01.01 MARYLAND HEALTH BENEFIT EXCHANGE (Continued)

Goal 3. Improve access to, and affordability of, health insurance.

Objective 3.1 Improve access to health insurance in the individual and small group markets.³

	CY 2013	CY 2014	CY 2015	CY 2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Average total single person premium for all small group plans				
divided by the Maryland average wage	4	10.5%	10.6%	10.7%
Average total single person premium for all QHPs divided by the				
Maryland average wage	l	2	10.6%	10.7%
Quality: Average cost of small group plan as percent of affordability c	ap 101%	101%	101%	101%
Outcome: Proportion of individuals under age 65 years of age with				
health insurance	5	88%	88%	88%
Proportion of individuals under 100 percent of the Federal Poverty				
Level, age 19-64, without health insurance	6	6	40.0%	40.0%

³ MHBE does not have direct oversight of the pricing of small group plans and Qualified Health Plans. However, they are monitored to provide an understanding of how these markets are trending.

⁴ First year measure for which data is unavailable.

⁵ Single year estimates.

⁶ Not available until October 2015 as the questionnaire changed and data must be calculated as a 2 year average. Averages would not be accurate.

D78Y01.01 MARYLAND HEALTH BENEFIT EXCHANGE—MARYLAND HEALTH BENEFIT EXCHANGE

Appropriation Statement:	2014	2015	2016
	Actual	Appropriation	Allowance
Number of Authorized Positions	72.00	69.00	69.00
Number of Contractual Positions		1.00	
01 Salaries, Wages and Fringe Benefits	5,630,311	6,902,375	7,510,170
02 Technical and Special Fees		50,000	
03 Communication 04 Travel	916,795 16,411 30,541,848 56,223 19	1,486,700 6,000 34,839,163 19,300	1,535,326 6,000 19,368,839 19,300
11 Equipment—Additional	89,957 23,537,428 667,298	18,417,425 646,510	12,000,000 695,311
Total Operating Expenses	55,825,979	55,415,098	33,624,776
Total Expenditure	61,456,290	62,367,473	41,134,946
Original General Fund Appropriation Transfer of General Fund Appropriation	7,649,811 6,021,115	7,395,387	
Total General Fund Appropriation	13,670,926 132	7,395,387	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Total Expenditure	13,670,794 47,785,496 61,456,290	7,395,387 6,109,497 48,862,589 62,367,473	23,690,073 17,444,873 41,134,946
Special Fund Income: D78302 Maryland Health Benefit Exchange Fund		6,109,497	23,690,073
Federal Fund Income: 93.525 State Planning and Establishment Grants for the ACA's Exchanges	38,897,300 8,888,196 47,785,496	28,818,489 20,044,100 48,862,589	
		10,002,000	17,11,073

D78Y01.02 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS—MARYLAND HEALTH BENEFIT EXCHANGE

Program Description:

This program reflects Major Information Technology Projects for the Maryland Health Benefit Exchange.

Appropriation Statement:	2014	2015	2016
	Actual	Appropriation	Allowance
04 Travel	10,572 90,960,966 24,260	94,828,058	36,626,470
Total Operating Expenses	90,995,798	94,828,058	36,626,470
Total Expenditure	90,995,798	94,828,058	36,626,470
Original General Fund Appropriation Transfer of General Fund Appropriation	6,490,789 -821,240	8,118,495	
Total General Fund Appropriation	5,669,549	8,118,495	
Net General Fund Expenditure	5,669,549 85,326,249	8,118,495 6,858,349 79,851,214	11,309,927 25,316,543
Total Expenditure	90,995,798	94,828,058	36,626,470
Special Fund Income: D78302 Maryland Health Benefit Exchange Fund		6,858,349	11,309,927
Federal Fund Income: 93.525 State Planning and Establishment Grants for the ACA's Exchanges	52,327,803 32,998,446	23,969,014 55,882,200	552,277 24,764,266
Total	85,326,249	79,851,214	25,316,543

MARYLAND HEALTH INSURANCE PLAN

SUMMARY OF HEALTH INSURANCE SAFETY NET PROGRAMS

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	9.00	9.00	8.00
Salaries, Wages and Fringe Benefits Operating Expenses	957,812 257,304,919	1,121,217 145,823,238	1,104,248 18,864,256
Special Fund ExpenditureFederal Fund Expenditure	155,092,245 16,519,829 86,650,657	97,236,662 129,893 49,577,900	19,889,850 78,654
Total Expenditure	258,262,731	146,944,455	19,968,504

MARYLAND HEALTH INSURANCE PLAN

D79Z02.01 MHIP HIGH RISK POOLS — HEALTH INSURANCE SAFETY NET PROGRAMS

PROGRAM DESCRIPTION

The Maryland Health Insurance Plan (MHIP) is an independent unit of State government formerly part of the Maryland Insurance Administration. The purpose of this program is to provide access to affordable, comprehensive health benefits for medically uninsurable residents of the State. This program is funded in part by an assessment on the gross revenue of each acute care hospital in the State.

MISSION

Decrease uncompensated care costs by providing access to affordable, comprehensive health benefits for medically uninsurable residents.

VISION

To ensure affordable health insurance coverage for Maryland residents who have no other coverage options.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Provide access to affordable health insurance coverage.

Objective 1.1 Make MHIP coverage available to eligible individuals by reviewing and acting on complete applications within 3 calendar days after receipt.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Applications received	6,750	1,894	1	1
Quality: Percentage processed within 3 business days	99.97%	99.89%	I	1
Outcome: New MHIP applications as a percentage of applications				
denied or offered substandard coverage by other carriers	34.00%	37.25%	1	1

Objective 1.2 Resolve 98 percent of MHIP claims during 2015 within 30 calendar days.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Claims received	318,851	246,551	104,058	0^2
Quality: Percentage of claims adjudicated within 30 days	99.94%	99.70%	99.70%	100%
Outcome: Percentage of covered claims cost paid by MHIP,				
which reduces uncompensated care	$42.24\%^3$	44.1%	44.1%	N/A^2

Objective 1.3 Third Party Administrators will answer 95 percent of calls received from customers during 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Ouality: Percentage of calls answered	98.62%	98.67%	2	2

¹ The MHIP ceased accepting applications as of 04/30/14.

² The MHIP will cease providing healthcare insurance coverage as of 12/31/14.

³ This figure has been updated since the publication last year.

D79Z02.01 MHIP HIGH-RISK POOLS—HEALTH INSURANCE SAFETY NET PROGRAMS

Appropriation	Statement:
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	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	9.00	7.00	6.00
01 Salaries, Wages and Fringe Benefits	718,436	738,813	739,075
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement	129,986 14,306 4,839 239,531,534 39,987	47,133 12,540 3,960 126,821,989 36,960 660 1,980	32,855 8,701 4,016 1,021,513 33,466 2,008
13 Fixed Charges	52,620	47,357	53,387
Total Operating Expenses	239,773,272	126,972,579	1,155,946
Total Expenditure	240,491,708	127,711,392	1,895,021
Special Fund ExpenditureFederal Fund Expenditure Non-Budgeted Funds	137,321,222 16,519,829 86,650,657	78,003,599 129,893 49,577,900	1,816,367 78,654
Total Expenditure	240,491,708	127,711,392	1,895,021
Special Fund Income: D79306 Maryland Health Insurance Plan	137,321,222	78,003,599	1,816,367
Federal Fund Income: 93.780 Grants to States for Operation of Qualifed High-Risk Pools	16,519,829	129,893	78,654
Non-budgeted Fund Income: D79701 Premium Collections	85,650,657	49,577,900	

MARYLAND HEALTH INSURANCE PLAN

D79Z02.02 SENIOR PRESCRIPTION DRUG ASSISTANCE PROGRAM—HEALTH INSURANCE SAFETY NET PROGRAMS

PROGRAM DESCRIPTION

The Maryland Senior Prescription Drug Assistance Program (SPDAP) provides subsidies that reduce out of pocket costs for low and moderate income Medicare recipients enrolled in the federal Medicare Part D prescription drug coverage (MedicareRx). Funding is provided from a portion of the value of CareFirst's premium tax exemption.

MISSION

Provide subsidies that reduce out of pocket costs for low and middle-income Medicare recipients enrolled in the federal Medicare Part D prescription drug coverage.

VISION

To ensure affordable prescription drug coverage for Maryland residents who have no other coverage options.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Provide access to affordable prescription drug benefits.

Objective 1.1 Make SPDAP subsidies available to eligible individuals by reviewing and acting on complete applications within 3 calendar days after receipt.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Applications received	5,705	5,508	5,320	5,320
Hits on website	7,084	8,607	10,458	12,706
Enrollment	27,375	27,726	28,191	28,531
Output: Number of applications reviewed within 3 business days	5,693	5,506	5,319	5,319
Quality: Percentage processed within 3 days	99.79%	99.96%	99.98%	99.98%
Outcome: SPDAP members as a percentage of total program				
enrollment capacity ¹	91.25%	92.42%	93.97%	95.10%

Objective 1.2 Subsidize enrollment of at least 90 percent of SPDAP participants in MedicareRx during 2015.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Participants enrolled in SPDAP	27,375	27,726	28,191	28,531
Quality: Percentage of plan payments processed by 20 th of month				
or within 10 business days of MedicareRx plan data	92.0%	92.0%	100%	100%
Outcome: Percentage of SPDAP participants for whom MedicareRx				
plan costs are being subsidized	99.99%	99.99%	99.99%	99.99%

Objective 1.3 Third Party Administrators will answer 95 percent of calls received from customers during 2015.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Calls received	15,780	15,626	15,470	15,315
Quality: Percentage of calls answered	99.51%	99.14%	99.50%	99.50%

¹Enrollment capacity is 30,000 for all fiscal years.

D79Z02.02 SENIOR PRESCRIPTION DRUG ASSISTANCE PROGRAM—HEALTH INSURANCE SAFETY NET PROGRAMS

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions		2.00	2.00
01 Salaries, Wages and Fringe Benefits	239,376	382,404	365,173
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges	65,529 2,857 1,541 17,432,575 12,359	35,644 6,460 2,040 18,761,719 19,040 340 1,020 24,396	74,739 4,299 1,984 17,583,381 16,535 992 26,380
Total Operating Expenses	17,531,647	18,850,659	17,708,310
Total Expenditure	17,771,023	19,233,063	18,073,483
Special Fund Expenditure Total Expenditure	17,771,023	19,233,063 19,233,063	18,073,483 18,073,483
Special Fund Income: D79307 Senior Prescription Drug Assistance Program	17,771,023	19,233,063	18,073,483

SUMMARY OF INSURANCE ADMINISTRATION AND REGULATION

	2014	2015	2016
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	266.00	266.00	266.00
Total Number of Contractual Positions	18.05	17.80	17.80
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	21,948,588	23,146,914	24,521,482
	982,415	939,994	938,852
	6,000,610	8,610,096	7,217,787
Special Fund ExpenditureFederal Fund Expenditure	27,922,193	31,413,842	31,428,325
	1,009,420	1,283,162	1,249,796
Total Expenditure	28,931,613	32,697,004	32,678,121

REVENUE COLLECTIONS

SUMMARY OF REVENUE(\$):

	2014 Actual	2015 Estimated	2016 Estimated
Premium Taxes	330,239,766	321,863,000	332,478,000
Retaliatory Taxes	4,567,069	4,000,000	4,000,000
Fines and Costs	2,730,107	2,800,000	2,800,000
Company Licensing Fees	1,677,881	1,670,000	1,670,000
Agent/Broker Licensing Fees	4,312,299	4,500,000	4,500,000
Rate and Form Filing Fees	2,737,589	2,800,000	2,800,000
Financial/Market Conduct Examination Fees	2,560,127	2,300,000	2,300,000
Miscellaneous Fees	601,882	950,000	950,000
Insurance Fraud Prevention Fce	980,870	1,200,000	1,200,000
Health Regulatory Fund	1,369,426	1,396,349	1,453,915
Insurance Regulatory Fund	14,017,403	13,571,138	15,693,985
Beginning Cash/Carryover	3,896,498	872,638	872,638
	369,690,917	357,923,125	370,718,538
Premium and Retaliatory Taxes	334,806,835	325,863,000	336,478,000
Fines and Costs	2,730,107	2,800,000	2,800,000
All Other Revenues	28,257,477	28,387,487	30,567,900
Balance MIA Z0101	3,896,498	872,638	872,638
Total General Fund Revenue	337,536,942	315,663,000	304,278,000
MIA Special Fund Revenue.	32,153,975	29,260,125	31,440,538
Maryland Health Benefit Exchange Special Fund Revenue	, -,-	13,000,000	35,000,000

D80Z01.01 ADMINISTRATION AND OPERATIONS - INSURANCE ADMINISTRATION AND REGULATION

PROGRAM DESCRIPTION

The Maryland Insurance Administration (MIA) develops policies, procedures and regulations as well as implements laws that affect Maryland's insurance industry. The Agency performs rate and form reviews, financial audits, licensing examinations, market conduct examinations, and fraud investigations. It also resolves consumer complaints, as well as issues producer (agent/broker) and company licenses.

MISSION

To regulate Maryland's insurance industry and protect its citizens by actively and fairly enforcing the insurance laws of the State of Maryland.

VISION

A State with competitive, stable, and viable insurance markets in which insurance consumers are treated fairly.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Ensure that the terms and conditions of insurance contracts are reasonable and meet the requirements of Maryland law.

Objective 1.1 During fiscal year 2016, review 100 percent of Life and Health form filings for compliance with insurance statutes and regulations within 60 days after receipt of initial filing¹.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total – all filings	14,667	11,821	10,985	10,985
Form filings	13,192	10,412	9,730	9,730
Other filings	1,475	1,409	1,255	1,255
Output: Total form filings processed within 60 days	13,090	9,628	8,980	8,980
Efficiency: Percent of form filings processed within 60 days:				
Life insurance	100%	100%	100%	100%
Health insurance	100%	99%	95%	95%
Annuities	100%	100%	100%	100%
HMO's	95%	75%	80%	80%
Credit insurance	100%	100%	100%	100%
All lines	99.2%	92.5%	92.3%	92.3%

Objective 1.2 During fiscal year 2016, review, 75 percent of Property and Casualty forms filings for compliance with insurance statutes and regulations within 30¹ working days after receipt of initial filing.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Property and Casualty insurance total forms reviewed	19,469	23,181	23,558	25,914
Efficiency: Percent of forms reviewed within 30 working days	6.7%	16.5%	75.0%	75.0%

Goal 2. Adjudicate consumer complaints in accordance with insurance law and in a prompt and fair manner.

Objective 2.1 During fiscal year 2016, resolve all Health medical necessity complaints within time frames required by law.²

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Health medical necessity complaints received	653	733	700	700
Efficiency: Medical necessity complaints resolved in 60 days	91.4%	95.3%	100.0%	100.0%

¹The objective is more restrictive than the statutory requirement which allows the initial review period to be extended another 30 days. ²Adjudication of complaints includes those received and adjudicated within a fiscal year. The objective is to adjudicate medical necessity complaints in 60 days. Data cannot reflect complaints received after April 30 because such complaints may not be adjudicated before the end of the fiscal year.

MARYLAND INSURANCE ADMINISTRATION

D80Z01.01 ADMINISTRATION AND OPERATIONS - INSURANCE ADMINISTRATION AND REGULATION (Continued)

Objective 2.2 During fiscal year 2016, resolve 85 percent of Life and Health (non-medical necessity) complaint investigations within 90 days from receipt of complaint.³

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Life and Health non-medical necessity complaints received	2,554	2,862	3,000	3,000
Efficiency: Non-medical necessity complaints resolved in 90 days	89.1%	92.0%	85.0%	85.0%

Objective 2.3 During fiscal year 2016, 90 percent of complaint investigations for Property and Casualty complaints are issued determinations within 90 days from receipt of complaint.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Property and Casualty complaints received	5,704	5,412	5,800	5,800
Efficiency: Property and Casualty complaints adjudicated in 90 days	93.0%	76.7%	90.0%	90.0%

Goal 3. Protect the public from unfair trade practices and other violations of the Insurance Code.

Objective 3.1 During fiscal year 2016, the Compliance and Enforcement Unit will complete 80 percent of Life and Health insurance company market conduct examinations in relation to the number of examinations initiated.

	2013	2014	2015	2016
Performance Measures: Life and Health Market Conduct Unit	Actual	Actual	Estimated	Estimated
Input: Number of market conduct examinations of Life and Health				
insurance companies initiated	12	15	20	20
Output: Number of market conduct examinations of Life and				
Health insurance companies completed	40	21	16	16
Number of market conduct investigations of Life and				
Health insurance companies completed	24	47	25	25
Efficiency: Percentage of completed Market Conduct examinations				
in relation to initiated examinations ⁴	333%	140%	80%	80%
Outcome: Percent of remediation orders/penalties issued against				
Life and Health insurance companies examined	88%	90%	80%	80%
Total restitution (money returned to Maryland citizens)	\$1,157,447	\$0	N/A^5	N/A^5
Total penalties paid (money to General Fund) ⁶	\$3,804,208 ⁷	\$2,565,612 ⁸	N/A^5	N/A^5

Objective 3.2 During fiscal year 2016, the Compliance and Enforcement Unit will complete 80 percent of Property and Casualty insurance company market conduct examinations in relation to the number of examinations initiated.

	2013	2014	2015	2016
Performance Measures: Property and Casualty Market Conduct	Actual	Actual	Estimated	Estimated
Input: Number of market conduct examinations of Property and				
Casualty insurance companies initiated	4	3	15	15
Output: Number of market conduct examinations of Property and				
Casualty insurance companies completed	5	7	12	12
Number of market conduct investigations of Property and				
Casualty insurance companies completed	45	156	50	50

³ Data cannot reflect complaints received after March 31 because those may not be adjudicated prior to end of the fiscal year.

⁴ Completion percentage is higher than estimated in 2014 because fewer exams were opened in fiscal year 2013 and many of the examinations opened in fiscal year 2013 were completed in fiscal year 2014.

⁵ Estimates unavailable.

⁶ Penalties "paid" are reported instead of penalties "assessed" because a penalty or a portion of a penalty assessed may be stayed and/or not collected.

⁷ Amount includes \$2,550,938 resulting from Maryland's allocation of penalties from participation in multi-state examinations and \$566,900 paid by insurers due to failure to provide required reports timely and in required format.

⁸ Amount includes \$1,548,240 resulting from Maryland's allocation of penalties from participation in multi-state examinations.

D80Z01.01 ADMINISTRATION AND OPERATIONS - INSURANCE ADMINISTRATION AND REGULATION (Continued)

	2013	2014	2015	2016
Performance Measures: Property and Casualty Market Conduct	Actual	Actual	Estimated	Estimated
Efficiency: Percent of initiated examinations completed	125%	233%	80%	80%
Outcome: Percent of remediation orders/penalties issued against				
Property and Casualty insurance companies examined ⁹	100%	86%	80%	80%
Total restitution (money returned to Maryland citizens)	\$3,465,619	\$1,833,258	N/A^5	N/A^5
Total penalties paid (money to General Fund) ¹⁰	\$369,500	\$259,000	N/A^5	N/A^5

Objective 3.3 During fiscal year 2016, the Compliance and Enforcement Unit will complete 80 percent of Producer Enforcement case investigations in relation to the number of investigations initiated.

	2013	2014	2015	2016
Performance Measures: Producer Enforcement Unit Investigations	Actual	Actual	Estimated	Estimated
Input: Producer Compliance and Enforcement case investigations				
initiated excluding Maryland Affordable Housing Trust (MAHT)	429 ¹¹	1,119	1,250	1,250
Case investigation referrals received from MAHT: failure to				
remit interest and file annual report	325	437	325	325
Output: Producer Compliance and Enforcement case investigations				
completed excluding MAHT	390	890	1,000	1,000
MAHT case investigations completed	418	399	293	293
Efficiency: Percent of investigations completed excluding MAHT	90.9%	79.5%	80.0%	80.0%
Percent of initiated MAHT investigations completed	128.6%	91.3%	90.2%	90.2%
Outcome: Total penalties paid (money to General Fund) by				
producers found in violation of Maryland Insurance Law	\$146,300	\$597,850	N/A^5	N/A^5
Total restitution (money returned to Maryland Citizens)	\$679,831	\$2,979,069	N/A^5	N/A^5
Total restitution to Maryland Affordable Housing Trust	\$316,197	\$158,455	N/A ⁵	N/A ⁵

Objective 3.4 During fiscal year 2016, the Compliance and Enforcement Unit will complete 100 percent of Level 1 Market Analysis reviews of the Life and Health and Property and Casualty insurance companies initiated.

	2013	2014	2015	2016
Performance Measures: Market Analysis Reviews	Actual	Actual	Estimated	Estimated
Input: Number of Level 1 market analyses of Life and Health				
and Property and Casualty companies initiated 12	22	43	25	25
Output: Percent of Level 1 market analyses of Life and Health and				
Property and Casualty Level 1 analyses completed	100%	100%	100%	100%
Outcome: Number of Level 1 and/or Level 2 market analyses				
referred to Life and Health Market Conduct Unit for market action	6	2	10	10
Number of Level 1 and/or Level 2 market analyses referred to				
Property and Casualty Market Conduct Unit for market action	1	7	10	10

⁹ This percentage does not include orders issued as a result of investigations.

¹⁰ Penalties "paid" are reported instead of penalties "assessed" because a penalty or a portion of a penalty assessed may be stayed or not collected

Substantial staff resources allocated to completion of open MAHT cases resulting in fewer investigations of non-MAHT cases.

¹² The number of Level 1 analyses was less than planned in 2013 but higher in 2014 due to the allocation of staff resources to time-sensitive formal and informal market driven surveys, as well as studies authorized by the General Assembly. The number of analyses completed is estimated to remain at least as required by the NAIC's minimum of 25.

MARYLAND INSURANCE ADMINISTRATION

D80Z01.01 ADMINISTRATION AND OPERATIONS - INSURANCE ADMINISTRATION AND REGULATION (Continued)

Goal 4. Enforcing solvency standards to ensure that insurers have the financial ability to pay claims when due.

Objective 4.1 During fiscal year 2016, complete 90 percent of financial examinations on domestic companies scheduled consistent with statutory time frames, with no more than a 15 percent variance from the time budgeted for that examination.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of examinations completed	18	14	15	14
Efficiency: Percentage of examinations completed with no				
more than a 15 percent variance of budgeted time	100%	100%	100%	100%

Goal 5. Protect Maryland citizens through enforcement of the Annotated Code of Maryland provisions relating to Insurance Fraud.

Objective 5.1 Close 80 percent 14 of referrals opened for investigation within 180 days. 15

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of referrals opened for investigation ¹⁶	641	711	711	711
Output: Opened referrals closed within 180 days	580	637	637	637
Efficiency: Percentage of referrals opened for investigation and				
closed within 180 days	90%	90%	90%	90%
Outcome: Percentage of opened referrals investigated				
and referred for prosecution ¹⁷	80%	45% ¹⁸	55%	65%
Percentage of opened referrals investigated and charged 19	65%	71%	71%	75%
Amount of restitution ordered ²⁰	\$153,534	\$284,794	\$150,000	\$150,000

¹³ Effective October 1, 2012, the authority of the Insurance Fraud Division to investigate allegations of insurance fraud was expanded to include civil as well as criminal violations. Insurance Article §2-405(7) and §27-408(c). No additional funding or staffing was authorized. Investigators originally conducting criminal investigations were reassigned to handle civil cases. By the close of fiscal year 2013, no civil cases had been charged, although several civil investigations had been initiated.

⁴ During the past two years, the MIA has exceeded its goal of a 75 percent closure rate and has increased that goal to 80 percent.

¹⁵ An investigation is considered closed when: (1) the matter is presented to a prosecutor for prosecution; (2) an application for a statement of charges has been prepared by the investigator and approved; or (3) a supervisor, in consultation with the investigator, determines after a full investigation that it would not yield a successful prosecution.

¹⁶Most referrals can be assessed for enforcement merit upon the referral itself, and result in immediate closure. However, many require additional review and research by a supervisor in order to assess their merit. This latter category of cases is considered "opened referrals." When a matter is determined to merit assignment to a field investigator, it is considered "opened for investigation."

¹⁷The Division relies primarily on the State's Attorneys in the 23 counties and Baltimore City to prosecute the majority of its cases. Each county and Baltimore City has a distinct protocol for the handling of prosecutorial referrals. Depending upon the level of the court system, a prosecution may be initiated either by statement of charges, indictment, or criminal information. The Attorney General's Investigative Team, housed in the Insurance Fraud Division, carries out certain investigations and prosecutions in complex or sensitive cases, which frequently involve the use of search warrants and grand jury testimony and may either proceed by way of indictment or criminal information. This unit consists of three Assistant Attorneys General, two of the Division's line investigators, a Maryland State Police investigator, and a forensic auditor.

¹⁸ Every case investigated was presented to management for review as to prosecutorial merit, resulting in 92 being closed for legal or evidentiary reasons, leaving a total of 74 cases being referred to a prosecutor, which represents 45 percent of cases investigated. Although this percentage is lower than last year, as a direct result of this stricter management review, the percentage of cases accepted and charged by prosecutors is increasing.

¹⁹A disparity may exist between the number of "open investigations referred for prosecution" and the number of "open investigations charged" because an investigation may be referred for prosecution to a local State's Attorney's Office where it remains under consideration or where it failed to meet that jurisdiction's discretionary charging criteria. Moreover, since we no longer have a full time investigator assigned exclusively to the Regional Auto Theft Team (RATT), we are no longer including RATT charging statistics in our compilation. We still have an investigator acting as liaison with RATT and other auto theft task forces throughout the State.

²⁰ A sentencing judge can order restitution to a crime victim and this amount does not go into the General Fund.

D80Z01.01 ADMINISTRATION AND OPERATIONS

Appropriation	Statement:
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repropriation statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	266.00	266.00	266.00
Number of Contractual Positions	18.05	17.80	17.80
01 Salaries, Wages and Fringe Benefits	21,948,588	23,146,914	24,521,482
02 Technical and Special Fees	982,415	939,994	938,852
03 Communication	237,486 352,318	284,442 348,114	264,479 394,177
07 Motor Vehicle Operation and Maintenance	243,115 2,457,724 262,724	219,240 3,105,243 273,965	217,963 3,006,585 276,570
10 Equipment—Replacement	4,724 122,936 548,976 1,770,607	388,698 551,850 1,648,544	181,000 87,300 562,887 1,822,326
Total Operating Expenses	6,000,610	6,820,096	6,813,287
Total Expenditure	28,931,613	30,907,004	32,273,621
Special Fund ExpenditureFederal Fund Expenditure	27,922,193 1,009,420	29,623,842 1,283,162	31,023,825 1,249,796
Total Expenditure	28,931,613	30,907,004	32,273,621
Special Fund Income: D80304 Health Care Regulatory Fund D80305 Insurance Regulation Fund	1,458,815 26,463,378	1,401,879 28,221,963	1,469,480 29,554,345
Total	27,922,193	29,623,842	31,023,825
Federal Fund Income: 93.511 Affordable Care Act Grants to States for Health Insurance Premium Review	1,009,420	1,283,162	1,249,796

MARYLAND INSURANCE ADMINISTRATION

D80Z01.02 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS

Program Description:

This program provides funding for major information technology development projects in the Maryland Insurance Administration (MIA). Funding will be used to replace the current Enterprise Complaint Tracking System, which was designed for MIA in 2002.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
08 Contractual Services		1,700,000 90,000	404,500
Total Operating Expenses		1,790,000	404,500
Total Expenditure		1,790,000	404,500
Special Fund Expenditure		1,790,000	404,500
Total Expenditure		1,790,000	404,500
Special Fund Income: D80305 Insurance Regulation Fund		1,790,000	404,500

D90U00.01 GENERAL ADMINISTRATION

PROGRAM DESCRIPTION

The Canal Place Heritage Area is a major heritage tourism destination focusing on the historical significance of the Chesapeake and Ohio (C&O) Canal and the economic redevelopment of the immediate area. Major ongoing activities include: preserving key historic resources and cultural traditions of the preservation district; developing special events and recreational programming; encouraging private commercial investment; participating in a local and regional tourism marketing and promotion program; and providing adequate and convenient parking for visitors as well as improved pedestrian access within Canal Place.

MISSION

The Canal Place Preservation and Development Authority's mission is to be the catalyst for the preservation, development, and management of the lands adjacent to the C&O Canal in Cumberland, to be the coordinator of activities and programs and partner with various agencies and organizations to present a variety of events at the Canal Place festival area, and to be the advocate for preservation and development within the Canal Place Preservation District and the greater Cumberland area, for the purpose of enhancing heritage tourism in Western Maryland.

VISION

The City of Cumberland, Allegany County, and the tri-state area will continue to benefit from the development of the Canal Place Heritage Area and the C&O Canal's western terminus as a source of tourism-based economic revitalization and community pride for the City, region, and the State of Maryland.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Develop and implement educational and interpretive programs that will enhance visitorship to the Canal Place Heritage Area.

Objective 1.1 In cooperation with the National Park Service (NPS), conduct regular interpretive tours of the Canal Boat replica, *The Cumberland*, and the NPS C&O Canal Museum, and develop historical, educational, interpretive, and environmental program opportunities with the Allegany County school district and private partners.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of visitors to NPS Canal Museum and canal boat	26,292	22,649	34,000	35,000

Goal 2. Secure public and private support for the Canal Place Heritage Area through corporate sponsorship, partnerships, and private donations.

Objective 2.1 During fiscal year 2016, continue to partner with organizations in order to solicit corporate and private sponsorships/contributions and grants for Canal Place Heritage Area programs and activities.

	2013	2014	2015	2016
Performance Measures	Actual ¹	Actual	Estimated	Estimated
Outcome: Funds raised for Canal Fest/Rail Fest (Heritage Festival)	\$250	\$0	\$200	\$300
Sponsorship for Saturdays Live music/events series	\$0	\$0	\$500	\$600
Sponsorship for Canal Place Live music events	\$0	\$0	\$500	\$600
Other donations	\$0	\$0	\$28,800	\$0
Grant awards	\$364,500	\$190,644	\$262,500	\$200,000
Allegany County funding support ²	\$55,000	\$26,500	\$0	\$0
City of Cumberland funding support	\$85,864	\$57,000	\$14,900	\$15,000

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¹ Updated from last year's submission.

² Revenue from the hotel/motel tax on the Fairfield Inn ceased on July 1, 2014.

CANAL PLACE PRESERVATION AND DEVELOPMENT AUTHORITY

D90U00.01 GENERAL ADMINISTRATION

Goal 3. Partner with local tourism and Downtown Development Commission (DDC) to promote events and activities at Canal Place and within the heritage area.

Objective 3.1 Coordinate with Allegany County Department of Tourism, the DDC, and other stakeholders to continue implementing a marketing strategy for Canal Place.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Canal Fest/Rail Fest (attendees)	200	1,000	5,000	7,000
Scenic Railroad ridership (attendees)	38,000	41,000	44,000	47,000
The Great Allegheny Passage Trail biker/hiker traffic	70,000	80,000	84,000	80,000
Visitor parking revenues	\$21,670	\$20,761	\$20,000	\$40,000

Goal 4. Identify programming designed to encourage visitation to Canal Place.

Objective 4.1 Develop and implement events, activities and programming at Canal Place as the venue of choice for citizens, groups and organizations.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Non-profit contracted events (number of events)	17	11	20	22
Other contracted events	11	6	20	22
Canal Place sponsored events	8	4	30	30
Total contract event revenue	\$4,740	\$7,452	\$6,000	\$8,000

D90U00.01 GENERAL ADMINISTRATION

Appropriation Statement:

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	3.00	3.00	3.00
01 Salaries, Wages and Fringe Benefits	177,794	202,487	197,969
03 Communication	11,669 3,557 68,205 1,675 260,296 19,289 149 6,259	13,863 4,000 71,767 3,670 222,746 23,450 2,000 6,474	12,432 4,000 70,251 1,770 231,288 20,400 1,000 5,188
14 Land and Structures	7,751		4,349
Total Operating Expenses	378,850	347,970	350,678
Total Expenditure	556,644	550,457	548,647
Original General Fund Appropriation Transfer of General Fund Appropriation	62,723	116,211	
Total General Fund Appropriation	62,723	116,211	
Net General Fund ExpenditureSpecial Fund Expenditure	62,723 493,921	116,211 434,246	103,983 444,664
Total Expenditure	556,644	550,457	548,647
Special Fund Income: D90301 Maryland Heritage Area Grant	100,000 310,421 26,500 57,000	100,000 319,346 14,900	100,000 344,664
Total	493,921	434,246	444,664

D99A11.01 GENERAL ADMINISTRATION

PROGRAM DESCRIPTION

The Office of Administrative Hearings conducts administrative hearings on behalf of State and other government agencies. As provided by law, persons adversely affected by agency actions or proposed actions are entitled to an administrative hearing. The hearings are conducted by Administrative Law Judges who adjudicate questions of fact and law.

MISSION

To provide flexible due process for any person affected by the action or proposed action of State agencies.

VISION

A State which guarantees every person the right to a fair, timely, and easily accessible administrative adjudicatory process.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To complete the administrative hearing process, from appeal to disposition, in an efficient and timely manner. Objective 1.1 By July 1, 2016, reduce the average number of days from date appeal received to disposition date from 27.7 days to 26.7 days for cases from the Department of Health and Mental Hygiene (DHMH).

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Efficiency: Average number of days between date				
appeal received to date of disposition	31.2	27.7	27.2	26.7

Objective 1.2 By July 1, 2016, reduce the average number of days from date appeal received to disposition date from 83.8 days to 75.0 days for cases from the Department of Human Resources (DHR).³

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Efficiency: Average number of days between date				
appeal received to date of disposition	77.1	83.8	79.4	75.0

Objective 1.3 By July 1, 2016, reduce the average number of days from date appeal received to disposition date from 219.9 to 210.0 days for cases from the Department of Labor, Licensing and Regulation (DLLR).

Performance Measure	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Efficiency: Average number of days between date				
appeal received to date of disposition	208.5	219.9	215.0	210.0

¹ There are certain case types where the Office of Administrative Hearings does not control the scheduling of the hearing; rather, the agency schedules the hearing and forwards the case to the Office of Administrative Hearings along with the hearing date. These include cases from the Inmate Grievance Office, the Retirement and Pension Systems, Occupational Safety and Health cases from the Department of Labor, Licensing and Regulation, and Involuntary Admission cases. The objectives measure the period of time beginning when the Office of Administrative Hearings receives the case and ending when the decision is issued and the case is closed.

² E.g. Medical Assistance, Involuntary Admission, medical boards such as the State Board of Physicians.

³ E.g. Food Stamps, Temporary Cash Assistance, Child Abuse and Neglect, foster care licensing.

⁴ E.g. Home Improvement Commission, Real Estate Commission, Occupational Safety and Health.

D99A11.01 GENERAL ADMINISTRATION (Continued)

Objective 1.4 By July 1, 2016 reduce the average number of days from date appeal received to disposition date from 86.9 days to 78.8 days for cases from the Inmate Grievance Office of the Department of Public Safety and Correctional Services (DPSCS).

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Efficiency: Average number of days between date				
appeal received to date of disposition	82.9	86.9	82.1	78.8

Objective 1.5 By July 1, 2016, reduce the average number of days from date appeal received to disposition date from 51.2 days to 48.0 days for cases from the Motor Vehicle Administration of the Department of Transportation (MVA).

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Efficiency: Average number of days between date				
appeal received to date of disposition	48.9	51.2	49.6	48.0

Objective 1.6 By July 1, 2016, reduce the average number of days from date appeal received to disposition date from 91.5 days to 89.0 days for cases from the Maryland Insurance Administration (MIA).

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Efficiency: Average number of days between date				
appeal received to date of disposition	97.1	91.5	90.3	89.0

Objective 1.7 By July 1, 2016, reduce the average number of days from date appeal received to disposition date from 45.8 days to 43.5 days for all cases from the Maryland State Department of Education (MSDE).

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Efficiency: Average number of days between date				
appeal received to date of disposition	45.8	45.8	44.7	43.5

Objective 1.8 By July 1, 2016, reduce the average number of days from date appeal received to disposition date from 84.7 days to 82.3 days for personnel cases (PERS).⁵

Performance Measure	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Efficiency: Average number of days between date				
appeal received to date of disposition	84.9	84.7	83.5	82.3

Objective 1.9 By July 1, 2016, reduce the average number of days from date appeal received to disposition date from 88.1 days to 87 days for all cases from agencies not covered by objectives 1.1 through 1.8.6

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Efficiency: Average number of days between date				
appeal received to date of disposition	97.0	88.1	87.6	87.0

⁵ E.g. State Personnel Management System, Transportation Human Resources System, University of Maryland System.

⁶ E.g. Retirement and Pension Systems; Department of the Environment; Department of Natural Resources; Central Collection Unit of the Department of Budget and Management; State Police handgun licensing; Department of Transportation dealer, vehicle salesperson and inspection station licensing; Maryland Commission on Civil Rights; Public Information Act.

D99A11.01 GENERAL ADMINISTRATION (Continued)

Objective 1.10 By July 1, 2016, reduce the average number of days from date mediation request received to disposition date for mortgage foreclosure mediation cases from 60.9 days to 60.0 days.

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Efficiency: Average number of days between date of request for				
mediation received to date of disposition	56.4	60.9	60.5	60.0

Objective 1.11 By July 1, 2016 maintain the percentage of non-bench decisions issued at 99.4 percent or better.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of decisions issued timely	99.0%	99.4%	99.4%	99.4%

Goal 2. To use Alternative Dispute Resolution techniques to resolve cases prior to the contested case hearing.

Objective 2.1 By July 1, 2016, increase percentage of cases resolved using Alternative Dispute Resolution techniques (mediation and settlement conferences) from 61.8 percent to 77.8 percent.⁸

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Quality: Percent of cases resolved using				
Alternative Dispute Resolution techniques	74.9%	61.8%	69.8%	77.8%

Goal 3. To conduct administrative proceedings in a professional and competent manner.

Objective 3.1 By July 1, 2016, 93 percent of participants in administrative proceedings will rate the preparation for and organization of the proceedings as satisfactory or excellent.

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Quality: Percent of participants who rate the preparation and				
organization as satisfactory or excellent	91.2%	92.6%	92.8%	93.0%

Objective 3.2 By July 1, 2016, 96 percent of participants in administrative proceedings will rate the fairness of the proceedings as satisfactory or excellent.

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Quality: Percent of participants who rate the fairness as satisfactory				
or excellent	93.4%	95.2%	95.6%	96.0%

⁷ Federal and State laws set forth specific timeframes for the issuance of decisions. These due dates vary according to case type and are too numerous to identify in this document.

⁸ Note that not all case types are eligible to be scheduled for mediation or settlement, e.g., the State Personnel Management System has instituted its own settlement procedures and specifically requested that the Office of Administrative Hearings discontinue the practice of holding settlement conferences in these matters. Foreclosure Mediations are not included in these statistics.

D99A11.01 GENERAL ADMINISTRATION (Continued)

Goal 4. To issue decisions that address and resolve the issues raised by participants in administrative proceedings.

Objective 4.1 By July 1, 2016, 92 percent of participants in administrative proceedings will rate the decision as satisfactory

or excellent in addressing and resolving the issues raised during the proceedings.

	2013	2014	2015	2016
Performance Measure	Actual	Actual	Estimated	Estimated
Outcome: Percent of participants who rate the decision				
as satisfactory or excellent	89.0%	91.4%	91.7%	92.0%

CASES DISPOSED BY AGENCY

	FY2013	FY2014
Source Agency:	Actual	Actual
Department of Health and Mental Hygiene	13,928	15,570
Department of Human Resources	5,516	4,810
Department of Labor, Licensing and Regulation	368	337
Department of Public Safety and Correctional Services	380	426
Department of Transportation – Motor Vehicle Administration	20,958	19,907
Maryland Insurance Administration	275	264
Maryland State Department of Education	982	862
Department of Budget and Management - Personnel	378	312
Miscellaneous	711	597
Mortgage foreclosure mediations	3,627	5,514
Total	47,123	48,599

OTHER PERFORMANCE MEASURES

	FY2013 Actual	FY2014 Actual	FY2015 Estimated	FY2016 Estimated
Caseload Data:				
Cases brought forward from prior year	8,519	$9,427^{9}$	6,739	5,339
Cases received	48,003	45,911	47,200	48,500
Cases disposed	47,123	48,599	48,600	48,600
Cases carried forward to next year	9,399	6,739	5,339	5,239
Hearings Scheduled:	57,877	57,724	58,200	58,700
Decision Data:				
Hearings with Bench decisions	20,440	19,331	20,100	21,500
Hearings with Non-Bench decisions	3,504	2,973	3,280	3,450
Alternative Dispute Resolution:				
Mediations and settlement conferences held (non-foreclosure)	373	497	540	600
Mortgage foreclosure mediations held	2,433	3,744	4,150	4,300

⁹ The fiscal year 2014 "cases brought forward from prior year" is 28 cases higher than the fiscal year 2013 "cases carried forward to next year" as a result of an internal audit, performed in the fall of fiscal year 2014, that revealed an additional 28 Child Support Enforcement Administration cases had been carried forward.

D99A11.01 GENERAL ADMINISTRATION

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	118.00	120.00	120.00
Number of Contractual Positions	5.70	11.50	8.50
01 Salaries, Wages and Fringe Benefits	11,749,320	12,563,307	13,039,471
02 Technical and Special Fees	432,599	645,877	552,234
03 Communication	193,357	204,475	196,659
04 Travel	184,459	137,351	138,444
06 Fuel and Utilities	130,791	133,934	134,715
07 Motor Vehicle Operation and Maintenance	7,460	27,102	16,144
08 Contractual Services	612,068	684,572	627,532
09 Supplies and Materials	157,228	126,439	126,122
10 Equipment—Replacement	25,139	41,980	6,980
11 Equipment—Additional	57,313		35,000
13 Fixed Charges	929,533	936,605	939,434
Total Operating Expenses	2,297,348	2,292,458	2,221,030
Total Expenditure	14,479,267	15,501,642	15,812,735
Special Fund Expenditure	1,065,968	1,200,724	43,500
Reimbursable Fund Expenditure	13,413,299	14,300,918	15,769,235
Total Expenditure	14,479,267	15,501,642	15,812,735

ecial Fund Income: D99303 Commissions	565	6,000	1,500
D99304 Photocopier and Tape Fees	16,648	42,213	42,000
swf322 Housing Counseling and Forcelosure Mediation Fund	1,048,755	1,152,511	
Total	1,065,968	1,200,724	43,500
		-	
imbursable Fund Income: C80B00 Office of the Public Defender		2,901	
C81C00 Office of the Attorney General	87,910	105,390	102,498
D12A02 Department of Disabilities	67,210	2,901	1,286
D13A13 Maryland Energy Administration	2,641	2,901	1,200
D15A05 Executive Department-Boards, Commissions and	2,011		
Offices		2,901	
D27L00 Maryland Commission on Civil Rights	1,101	2,501	1,296
D38101 State Board of Elections	.,	2,901	6,219
D50H01 Military Department Operations and Maintenance	2,641	2,,,,,,	3,110
D53T00 Maryland Institute for Emergency Medical Services	2,011		5,110
Systems	47,541	31,915	15,549
D55P00 Department of Veterans Affairs	17,511	2,901	13,54.
D79Z02 Maryland Health Insurance Plan		2,501	6,56
D80Z01 Maryland Insurance Administration	588,052	574,171	593,110
D99901 OAH Fund Adjustment	9,131	3/4,1/1	393,110
E00A05 Comptroller Compliance Division	5,282	11,605	6,219
E50C00 State Department of Assessments and Taxation	3,282	5,803	6,219
E75D00 State and Gaming Control Agency		3,803	,
F10A01 Department of Budget and Management	113,015	375 750	9,329
	113,013	375,750	139,52
F50B04 DoIT-Department of Information Technology	07.279	2,901	124.20
G20J01 Maryland State Retirement and Pension Systems	97,378	106,902	124,209
H00A01 Department of General Services	((000	40.610	3,110
J00B01 DOT-State Highway Administration	66,029	40,619	46,640
J00D00 DOT-Maryland Port Administration	13,206	2,901	3,110
J00E00 DOT-Motor Vehicle Administration	2,883,430	2,789,451	2,875,96
J00H01 DOT-Maryland Transit Administration	13,206	40,619	21,76
J00100 DOT-Maryland Aviation Administration	31,694	29,014	6,21
J00J00 DOT-Maryland Transportation Authority	21,129	43,520	46,64
K00A01 Department of Natural Resources	93,966	123,521	72,72
L00A11 Department of Agriculture		2,901	
M00A01 Department of Health and Mental Hygiene	3,639,368	3,641,509	3,450,30
N00I00 DHR-Family Investment Administration	2,048,553	2,410,818	2,230,36
P00D01 DLLR-Division of Labor and Industry	806,846	834,941	804,84
Q00A01 Department of Public Safety and Correctional Ser-			
vices	371,145	429,402	303,35
Q00E00 DPSCS-Inmate Grievance Office	335,346	371,785	438,02
R00A01 State Department of Education-Headquarters	1,494,246	1,589,547	1,530,78
R14D00 St. Mary's College of Maryland			3,11
R30B21 USM-Baltimore	5,282		6,21
R30B22 USM-College Park	10,565	20,310	65,54
R30B23 USM-Bowie State University	21,129	2,901	
R30B24 USM-Towson University		2,901	15,54
R30B25 USM-Eastern Shore	7,923	2,901	- /-
R30B27 USM-Coppin State University	,	,	6,21
R30B29 USM-Salisbury University		17,408	6,21
R30B30 USM-University College	7,923	,	3,11
R30B31 USM-Baltimore County	.,,,===	2,901	5,11
R95C00 Baltimore City Community College	2,641	2,901	
R99E01 Maryland School for the Deaf—Frederick Campus	2,071	2,901	3,11
S00A20 Department of Housing and Community Development.		84,140	2,182,50
T00A00 Department of Business and Economic Development		17,408	2,102,30
U00A01 Department of the Environment	503,345	408,116	384,43
V00D02 DJS-Departmental Support	73,952	95,745	
W00A01 Maryland State Police	7,683	60,895	155,48
			88,725
Total	13,413,299	14,300,918	15,769,235

	FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
DOSE-0101 Administration Office prgm mgr Senior	Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
DOSEO1O1 Administration Office prgmmgr senior iii								
prpm mgr senior iii								
administrative mgr senior ii 1.00 110,431 1.00 118,197 1.00 18,197 administrative mgr senior i 1.00 95,870 1.00 102,558 1.00 103,581 administrator ii 1.00 59,831 1.00 65,563 1.00 64,902 administrator ii 1.00 59,683 1.00 65,363 1.00 67,001 administrator ii 1.00 40,855 1.00 43,080 1.00 46,560 1.00 46,993 admin spec ii 1.00 40,855 1.00 43,080 1.00 43,476 admin spec ii 0.00 -509 .00 0 0.00 0 0 0 0 0 0 0 0 0 0 0 0 0	d05e0101 Administration Office							
administrative agr senior i 1.00 95,870 1.00 102,595 1.00 103,581 administrator iii 1.00 59,881 1.00 63,673 1.00 64,902 administrator i 1.00 59,693 1.00 46,560 1.00 46,903 admin officer ii 1.00 19,880 1.00 46,565 1.00 46,993 admin spec ii 1.00 49,855 1.00 46,565 1.00 43,080 1.00 43,476 admin spec ii .00 -509 .00 0 .00 .00 0 .00 .00 .00 .00 .00 .			•		•		•	
administrator iii 1.00 59,851 1.00 63,678 1.00 64,902 administrator i 1.00 59,693 1.00 66,363 1.00 67,001 administrator i 1.00 19,880 1.00 45,660 1.00 46,993 admin spec ii 1.00 40,855 1.00 43,080 1.00 43,476 admin spec ii 1.00 40,855 1.00 43,080 1.00 43,476 admin spec ii .00 .509 .00 0 0.00 0 0 0 0 0 0 0 0 0 0 0 0 0	-				•		•	
administrator i	administrative mgr senior i	1.00	•		•		•	
admin officer ii 1.00 19,880 1.00 46,560 1.00 46,993 admin spec ii 1.00 49,855 1.00 43,080 1.00 43,476 admin spec ii 1.00 40,855 1.00 0.00 0.00 0.00 0.00 1.00 1.00 1.	administrator iii	1.00	•		•		•	
admin spec ii 7.00 501,723 7.00 564,265 7.00 570,336 doSe0105 Wetlands Administration administrator vi admin spec ii 1.00 44,984 1.00 46,986 1.00 90,112 admin spec ii 1.00 44,984 1.00 46,986 1.00 48,533 dose ii administrator vi admin spec ii 1.00 44,984 1.00 46,986 1.00 48,533 dose ii administrator vi 9.00 584,987 9.00 699,041 9.00 708,981 dose ii administrator vi 9.00 584,987 9.00 699,041 9.00 708,981 dose ii administrator vi 9.00 150,000 1.00 150,000 1.00 167,500 exec aide xi 2.00 311,291 2.00 339,293 2.00 339,293 lieutenant governor 1.00 165,000 1.00 125,000 1.00 139,500 exec aide x 4.00 610,467 4.00 636,775 4.00 636,775 exec aide xi 5.00 484,134 4.00 533,868 exec aide vii 1.00 131,224 1.00 142,646 1.00 142,646 exec vi 9.00 987,847 9.00 1.00 125,000 1.00 126,646 1.00 142,646 exec aide vii 9.00 987,874 9.00 1.00 158,276 2.00 190,920 exec aide v 2.00 260,470 5.00 413,495 5.00 100,858 exec aide v 2.00 260,470 5.00 413,495 5.00 100,858 exec aide v 4.60 336,406 4.60 411,254 4.60 330,054 administrator vii 2.00 181,363 2.00 194,204 2.00 197,930 exec aide v 4.60 336,406 4.60 411,254 4.60 330,054 administrator vii 1.00 65,062 1.00 73,126 1.00 75,261 administrator vii 1.00 62,911 1.00 74,540 1.00 75,261 administrator vii 1.00 62,911 1.00 74,540 1.00 75,261 administrator vii 1.00 62,911 1.00 67,425 1.00 68,723 exec aide ii 1.00 62,911 1.00 74,540 1.00 75,261 administrator vii 1.00 62,911 1.00 67,425 1.00 68,723 exec aide ii 1.00 66,067 1.00 66,977 1.00 67,320 administrator vii 2.00 114,154 1.00 67,425 1.00 68,723 exec aide ii 1.00 68,724 2.00 124,948 2.00 126,152 administrator vii 1.00 65,062 1.00 73,126 1.00 73,833 exec aide ii 1.00 66,067 1.00 66,977 1.00 66,7320 administrator vii 2.00 114,154 1.00 67,425 1.00 68,723 exec aide ii 1.	administrator i	1.00	59,693	1.00	•		67,001	
admin spec i .00 -509 .00 0 .00 0 .00 0 .00 .00 .00 .00 .00	admin officer ii	1.00	19,880	1.00	46,560	1.00	46,993	
TOTAL doSe0101* 7.00 501,723 7.00 564,265 7.00 570,336 doSe0105 Wetlands Administration administrator vi	admin spec ii	1.00	40,855	1.00	43,080	1.00	43,476	
Administrator vi 1.00 37,390 1.00 86,690 1.00 90,112 admin spec ii 1.00 44,994 1.00 48,086 1.00 48,533 1.00 48,533 1.00 48,086 1.00 48,533 1.00 48,086 1.00 48,533 1.00 48,533 1.00	admin spec i	.00	-509	.00	0	.00	0	
administrator vi admin spec ii 1.00 37,390 1.00 86,690 1.00 90,112 admin spec ii 1.00 44,984 1.00 48,086 1.00 48,533 1.00 48,533 1.00 48,086 1.00 48,533 1.00 48,086 1.00 48,533 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.	TOTAL d05e0101*	7.00	501,723	7.00	564,265	7.00	570,336	
administrator vi admin spec ii 1.00 37,390 1.00 86,690 1.00 90,112 admin spec ii 1.00 44,984 1.00 48,086 1.00 48,533 TOTAL d05e0105* 2.00 82,374 2.00 134,776 2.00 138,645 TOTAL d05e01 ** 9.00 584,097 9.00 699,041 9.00 708,981 d10a01 Executive Department - Governor d10a0101 General Executive Direction and Control executive senior 1.00 165,052 1.00 182,051 1.00 182,051 governor state of maryland 1.00 150,000 1.00 150,000 1.00 167,500 exec aide xi 2.00 311,291 2.00 399,293 2.00 339,293 1ieutenant governor 1.00 125,000 1.00 125,000 1.00 125,000 1.00 139,500 exec aide x 4.00 610,467 4.00 636,775 4.00 636,775 exec aide ix 5.00 484,134 4.00 533,868 4.00 533,868 exec aide viii 1.00 131,224 1.00 142,646 1.00 142,646 exec vi .00 987,874 9.00 1,0858 1.00 100,858 exec aide vi 9.00 987,874 9.00 1,084,147 9.00 10,96,915 exec aide v 2.00 260,470 5.00 413,495 5.00 425,793 exec aide iv 4.60 336,406 4.60 411,254 4.60 380,054 exec aide iv 4.60 336,406 4.60 411,254 4.60 380,054 exec aide ii 1.00 80,214 1.00 80,214 1.00 85,817 1.00 87,455 administrator vii 2.00 181,363 2.00 194,204 2.00 197,930 exec aide ii 1.00 65,062 1.00 73,126 1.00 73,833 exec aide ii 1.00 62,911 1.00 65,812 1.00 73,833 exec aide ii 1.00 62,911 1.00 73,261 1.00 73,833 exec aide ii 1.00 62,911 1.00 73,261 administrator vi 4.00 282,672 5.00 400,457 5.00 403,434 exec aide ii 1.00 66,911 1.00 67,320 administrator iii 1.00 66,818 1.00 67,425 1.00 67,320 administrator iii 1.00 68,723 exec asst i exec dept 3.00 211,183 3.00 226,962 3.00 229,906 administrator ii 2.00 95,279 2.00 113,591 2.00 116,726	d05e0105 Wetlands Administration							
admin spec ii 1.00 44,984 1.00 48,086 1.00 48,533 TOTAL d05e0105* 2.00 82,374 2.00 134,776 2.00 138,645 TOTAL d05e01 ** 9.00 584,097 9.00 699,041 9.00 708,981 d10a01 Executive Department - Governor d10a0101 General Executive Direction and Control executive senior 1.00 165,052 1.00 150,000 1.00 167,500 exec aide xi 2.00 311,291 2.00 339,293 2.00 339,293 lieutenant governor 1.00 125,000 1.00 125,000 1.00 139,500 exec aide x 4.00 610,467 4.00 636,775 4.00 636,775 exec aide ix 5.00 484,134 4.00 533,868 4.00 533,868 exec aide viii 1.00 131,224 1.00 142,646 1.00 142,646 exec vi .00 0 1.00 100,858 1.00 100,858 exec aide vii 9.00 987,874 9.00 1,084,147 9.00 1,096,915 exec aide v 2.00 260,470 5.00 413,495 5.00 425,793 exec aide iv 4.60 336,406 4.60 411,254 4.60 380,054 administrator vii 2.00 181,363 2.00 194,204 2.00 197,930 exec aide ii 1.00 62,911 1.00 85,817 1.00 87,455 administrator v 4.00 62,911 1.00 74,540 1.00 73,833 exec aide ii 1.00 62,911 1.00 74,540 1.00 73,833 exec aide ii 1.00 62,911 1.00 74,540 1.00 73,833 exec aide ii 1.00 62,911 1.00 74,540 1.00 73,833 exec aide ii 1.00 62,911 1.00 74,540 1.00 75,261 administrator v 4.00 282,672 5.00 400,457 5.00 403,434 exec aide ii 1.00 66,977 1.00 66,977 1.00 67,320 administrator iii 1.00 102,490 2.00 124,948 2.00 126,152 administrator iii 1.00 67,425 1.00 68,723 exec ast i exec dept 3.00 211,183 3.00 226,962 3.00 229,906 administrator ii 2.00 116,759 2.00 113,591 2.00 116,726		1.00	37.390	1.00	86.690	1.00	90.112	
TOTAL d05e0105* 2.00 82,374 2.00 134,776 2.00 138,645 TOTAL d05e01 ** 9.00 584,097 9.00 699,041 9.00 708,981 d10a01 Executive Department - Governor d10a0101 General Executive Direction and Control executive senior 1.00 165,052 1.00 182,051 1.00 182,051 governor state of maryland 1.00 150,000 1.00 150,000 1.00 167,500 exec aide xi 2.00 311,291 2.00 339,293 2.00 339,293 1ieutenant governor 1.00 125,000 1.00 125,000 1.00 139,500 exec aide x 4.00 610,467 4.00 636,775 4.00 636,775 exec aide ix 5.00 484,134 4.00 533,868 4.00 533,868 exec aide viii 1.00 131,224 1.00 142,646 1.00 142,646 exec vi .00 0 0 1.00 100,858 1.00 100,858 exec aide vii 9.00 987,874 9.00 1,084,147 9.00 10,96,915 exec aide v .300 181,927 2.00 188,276 2.00 190,920 exec aide v .460 336,406 4.60 411,254 4.60 380,054 administrator vii 2.00 181,363 2.00 194,204 2.00 197,930 exec aide ii 1.00 80,214 1.00 85,817 1.00 87,455 administrator vi 1.00 62,911 1.00 74,540 1.00 74,540 1.00 75,261 administrator v 4.00 282,672 5.00 400,457 5.00 123,659 designated admin mgr i 1.00 56,818 1.00 66,77 1.00 67,320 exec aide ii 1.00 65,062 1.00 73,125 1.00 73,333 exec aide ii 1.00 65,921 1.00 74,540 1.00 75,261 administrator vii 1.00 56,818 1.00 66,677 1.00 67,320 daministrator vii 1.00 56,818 1.00 66,677 1.00 67,320 daministrator vii 1.00 56,818 1.00 66,677 1.00 67,320 exec aide ii 2.00 114,164 1.00 67,425 1.00 67,230 exec ast i exec dept 3.00 214,1154 1.00 67,425 1.00 68,723 exec ast i exec dept 3.00 214,1154 1.00 67,425 1.00 68,723 exec ast i exec dept 3.00 214,1154 1.00 67,425 1.00 68,723 exec ast i exec dept 3.00 214,1154 1.00 67,425 1.00 68,723 exec ast i exec dept 3.00 214,1154 1.00 67,425 1.00 68,723 exec ast i exec dept 3.00 214,1154 1.00 67,425 1.00 68,723 exec ast i exec dept 3.00 214,1154 1.00 67,425 1.00 68,723 exec ast i exec dept 3.00 214,1154 1.00 67,425 1.00 68,723 exec ast i exec dept 3.00 214,1154 1.00 67,425 1.00 68,723 exec ast i exec dept 3.00 214,1154 1.00 67,425 1.00 68,723 exec ast i exec dept 3.00 214,1154 1.00 67,425 1.00 68,723 exec ast i exe			•		-			
TOTAL d05e01 ** 9.00 584,097 9.00 699,041 9.00 708,981			,				•	
TOTAL d05e01 ** 9.00 584,097 9.00 699,041 9.00 708,981	TOTAL d05e0105*	2.00	82.374	2.00	134.776	2.00	138.645	
d10a01 Executive Department - Governor d10a0101 General Executive Direction and Control executive senior 1.00 165,052 1.00 182,051 1.00 182,051 governor state of maryland 1.00 150,000 1.00 150,000 1.00 167,500 exec aide xi 2.00 311,291 2.00 339,293 2.00 339,293 lieutenant governor 1.00 125,000 1.00 125,000 1.00 125,000 1.00 exec aide x 4.00 610,467 4.00 636,775 4.00 636,775 exec aide ix 5.00 484,134 4.00 533,868 4.00 533,868 exec aide viii 1.00 131,224 1.00 142,646 1.00 142,646 exec vi 0.0 0 0.100 100,858 exec aide viii 9.00 987,874 9.00 1.00,858 1.00 100,858 exec aide vii 9.00 987,874 9.00 1,084,147 9.00 1,096,915 exec aide vi 3.00 181,927 2.00 188,276 2.00 190,920 exec aide vi 4.60 336,406 4.60 411,254 4.60 380,054 administrator vii 2.00 181,363 2.00 194,204 2.00 197,930 exec aide ii 1.00 80,214 1.00 85,817 1.00 87,455 administrator vi 1.00 62,911 1.00 74,540 1.00 75,261 administrator v 4.00 282,672 5.00 400,457 5.00 403,334 exec aide ii 1.00 62,911 1.00 74,540 1.00 75,261 administrator vii 1.00 56,818 1.00 66,677 1.00 67,320 administrator iii 3.00 114,164 1.00 67,425 1.00 68,723 administrator iii 3.00 114,164 1.00 67,425 1.00 68,720 administrator iii 3.00 114,154 1.00 67,425 1.00 68,723			•		•		•	
d10a0101 General Executive Direction and Control executive senior 1.00 165,052 1.00 182,051 1.00 182,051 governor state of maryland 1.00 150,000 1.00 150,000 1.00 150,000 1.00 167,500 exec aide xi 2.00 311,291 2.00 339,293 2.00 339,293 lieutenant governor 1.00 125,000 1.00 125,000 1.00 139,500 exec aide x 4.00 610,467 4.00 636,775 4.00 636,775 exec aide ix 5.00 484,134 4.00 533,868 4.00 533,868 exec aide viii 1.00 131,224 1.00 142,646 1.00 142,646 exec vi exec aide vii 9.00 987,874 9.00 1,008,58 1.00 100,858 exec aide vii 3.00 181,927 2.00 188,276 2.00 190,920 exec aide vi 2.00 260,470 5.00 413,495 5.00 425,793 exec aide iv 4.60 336,406 4.60 411,254 4.60 380,054 administrator vii 2.00 181,363 2.00 194,204 2.00 197,930 exec aide ii 1.00 65,062 1.00 73,126 1.00 73,833 exec aide ii 1.00 62,911 1.00 74,540 1.00 75,261 administrator v 4.00 282,672 5.00 400,457 5.00 403,434 exec aide i 1.00 66,677 1.00 67,320 administrator iii 3.00 114,069 2.00 124,948 2.00 123,659 designated admin mgr i 1.00 56,818 1.00 67,425 1.00 66,723 exec asst i exec dept 3.00 211,183 3.00 226,962 3.00 229,906 administrator i 2.00 95,279 2.00 113,591 2.00 116,726								
executive senior governor state of maryland 1.00 150,000 1.00 150,000 1.00 150,000 1.00 167,500 exec aide xi 2.00 311,291 2.00 339,293 2.00 339,293 1ieutenant governor 1.00 125,000 1.00 125,000 1.00 125,000 1.00 139,500 exec aide x 4.00 610,467 4.00 636,775 4.00 636,775 exec aide ix 5.00 484,134 4.00 533,868 4.00 533,868 exec aide viii 1.00 131,224 1.00 142,646 1.00 142,646 exec vi 2.00 987,874 9.00 1.00 100,858 1.00 100,858 exec aide vii 9.00 987,874 9.00 1,084,147 9.00 1,096,915 exec aide vi 3.00 181,927 2.00 188,276 2.00 190,920 exec aide v 2.00 260,470 5.00 413,495 5.00 425,793 exec aide iv 4.60 336,406 4.60 411,254 4.60 380,054 administrator vii 2.00 181,363 2.00 194,204 2.00 197,930 exec aide iii 1.00 80,214 1.00 85,817 1.00 87,455 administrator v 4.00 282,672 5.00 400,457 5.00 403,434 exec aide i 2.00 114,069 2.00 122,655 2.00 123,659 designated admin mgr i 1.00 56,818 1.00 67,425 1.00 67,320 administrator iii 3.00 211,183 3.00 226,962 3.00 229,906 administrator ii 2.00 95,279 2.00 113,591 2.00 116,726	d10a01 Executive Department - 0	Governor						
governor state of maryland 1.00 150,000 1.00 150,000 1.00 167,500 exec aide xi 2.00 311,291 2.00 339,293 2.00 339,293 lieutenant governor 1.00 125,000 1.00 125,000 1.00 139,500 exec aide x 4.00 610,467 4.00 636,775 4.00 636,775 exec aide ix 5.00 484,134 4.00 533,868 4.00 533,868 exec aide viii 1.00 131,224 1.00 142,646 1.00 142,646 exec vi .00 0 0 1.00 100,858 1.00 100,858 exec aide vii 9.00 987,874 9.00 1,084,147 9.00 1,096,915 exec aide vi 3.00 181,927 2.00 188,276 2.00 190,920 exec aide vi 4.60 336,406 4.60 411,254 4.60 380,054 administrator vii 2.00 181,363 2.00 194,204 2.00 197,930 exec aide ii 1.00 80,214 1.00 85,817 1.00 87,455 administrator vi 1.00 62,911 1.00 74,540 1.00 75,261 administrator v 4.00 282,672 5.00 400,457 5.00 403,434 exec aide i 2.00 114,069 2.00 120,265 2.00 123,659 designated admin mgr i 1.00 85,279 2.00 124,948 2.00 126,952 administrator ii 3.00 114,154 1.00 67,425 1.00 68,723 exec ast i exec dept 3.00 211,183 3.00 226,962 3.00 229,906 administrator ii 2.00 95,279 2.00 113,591 2.00 116,726	d10a0101 General Executive Direct	tion and Con	trol					
exec aide xi	executive senior	1.00	165,052	1.00	182,051	1.00	182,051	
lieutenant governor 1.00 125,000 1.00 125,000 1.00 125,000 1.00 139,500 exec aide x 4.00 610,467 4.00 636,775 4.00 636,775 exec aide ix 5.00 484,134 4.00 533,868 4.00 533,868 exec aide viii 1.00 131,224 1.00 142,646 1.00 142,646 exec vi .00 0 1.00 100,858 1.00 100,858 exec aide vii 9,00 987,874 9,00 1,084,147 9,00 1,096,915 exec aide vi 2.00 260,470 5.00 413,495 5.00 425,793 exec aide iv 4.60 336,406 4.60 411,254 4.60 380,054 administrator vii 2.00 181,363 2.00 194,204 2.00 197,930 exec aide ii 1.00 80,214 1.00 73,126 1.00 73,833 exec aide ii 1.00 62,911 1.00 74,540 1.00 75,261 administrator v 4.00 282,672 5.00 400,457 5.00 123,659 designated admin mgr i 1.00 56,818 1.00 67,425 1.00 68,723 exec asst i exec dept 3.00 211,183 3.00 226,962 3.00 229,906 administrator iii 2.00 95,279 2.00 113,591 2.00 116,726	governor state of maryland	1.00	150,000	1.00	150,000	1.00	167,500	
exec aide x	exec aide xi	2.00	311,291	2.00	339,293	2.00	339,293	
exec aide ix 5.00 484,134 4.00 533,868 4.00 533,868 exec aide viii 1.00 131,224 1.00 142,646 1.00 142,646 exec vi .00 0 1.00 100,858 1.00 100,858 exec aide vii 9.00 987,874 9.00 1,084,147 9.00 1,096,915 exec aide vi 3.00 181,927 2.00 188,276 2.00 190,920 exec aide v 2.00 260,470 5.00 413,495 5.00 425,793 exec aide iv 4.60 336,406 4.60 411,254 4.60 380,054 administrator vii 2.00 181,363 2.00 194,204 2.00 197,930 exec aide iii 1.00 80,214 1.00 85,817 1.00 87,455 administrator vi 1.00 65,062 1.00 73,126 1.00 73,833 exec aide ii 1.00 62,911 1.00 74,540 1.00 75,261 administrator v 4.00 282,672 5.00 400,457 5.00 403,434 exec aide i 2.00 114,069 2.00 120,265 2.00 123,659 designated admin mgr i 1.00 56,818 1.00 67,425 1.00 67,320 administrator iii 3.00 114,154 1.00 67,425 1.00 68,723 exec asst i exec dept 3.00 211,183 3.00 226,962 3.00 229,906 administrator i	lieutenant governor	1.00	125,000	1.00	125,000	1.00	139,500	
exec aide viii 1.00 131,224 1.00 142,646 1.00 142,646 exec vi .00 0 1.00 100,858 1.00 100,858 exec aide vii 9.00 987,874 9.00 1,084,147 9.00 1,096,915 exec aide vi 3.00 181,927 2.00 188,276 2.00 190,920 exec aide v 2.00 260,470 5.00 413,495 5.00 425,793 exec aide iv 4.60 336,406 4.60 411,254 4.60 380,054 administrator vii 2.00 181,363 2.00 194,204 2.00 197,930 exec aide iii 1.00 80,214 1.00 85,817 1.00 87,455 administrator vi 1.00 65,062 1.00 73,126 1.00 73,833 exec aide ii 1.00 62,911 1.00 74,540 1.00 75,261 administrator v 4.00 282,672 5.00 400,457 5.00 403,434 exec aide i 2.00 114,069 2.00	exec aide x	4.00	610,467	4.00	636,775	4.00	636,775	
exec vi .00 0 1.00 100,858 1.00 100,858 exec aide vii 9.00 987,874 9.00 1,084,147 9.00 1,096,915 exec aide vi 3.00 181,927 2.00 188,276 2.00 190,920 exec aide v 2.00 260,470 5.00 413,495 5.00 425,793 exec aide iv 4.60 336,406 4.60 411,254 4.60 380,054 administrator vii 2.00 181,363 2.00 194,204 2.00 197,930 exec aide iii 1.00 80,214 1.00 85,817 1.00 87,455 administrator vi 1.00 65,062 1.00 73,126 1.00 73,833 exec aide ii 1.00 62,911 1.00 74,540 1.00 75,261 administrator v 4.00 282,672 5.00 400,457 5.00 403,434 exec aide i 2.00 114,069 2.00 120,265 2.00	exec aide ix	5.00	484,134	4.00	533,868	4.00	533,868	
exec aide vii 9.00 987,874 9.00 1,084,147 9.00 1,096,915 exec aide vi 3.00 181,927 2.00 188,276 2.00 190,920 exec aide v 2.00 260,470 5.00 413,495 5.00 425,793 exec aide iv 4.60 336,406 4.60 411,254 4.60 380,054 administrator vii 2.00 181,363 2.00 194,204 2.00 197,930 exec aide iii 1.00 80,214 1.00 85,817 1.00 87,455 administrator vi 1.00 65,062 1.00 73,126 1.00 73,833 exec aide ii 1.00 62,911 1.00 74,540 1.00 75,261 administrator v 4.00 282,672 5.00 400,457 5.00 403,434 exec aide i 2.00 114,069 2.00 120,265 2.00 123,659 designated admin mgr i 1.00 56,818 1.00 66,677 1.00 67,320 administrator iii 1.00 102,490 2.00 124,948 2.00 126,152 administrator iii 3.00 114,154 1.00 67,425 1.00 68,723 exec asst i exec dept 3.00 211,183 3.00 226,962 3.00 229,906 administrator i 2.00 95,279 2.00 113,591 2.00 116,726	exec aide viii	1.00	131,224	1.00	142,646	1.00	142,646	
exec aide vi 3.00 181,927 2.00 188,276 2.00 190,920 exec aide v 2.00 260,470 5.00 413,495 5.00 425,793 exec aide iv 4.60 336,406 4.60 411,254 4.60 380,054 administrator vii 2.00 181,363 2.00 194,204 2.00 197,930 exec aide iii 1.00 80,214 1.00 85,817 1.00 87,455 administrator vi 1.00 65,062 1.00 73,126 1.00 73,833 exec aide ii 1.00 62,911 1.00 74,540 1.00 75,261 administrator v 4.00 282,672 5.00 400,457 5.00 403,434 exec aide i 2.00 114,069 2.00 120,265 2.00 123,659 designated admin mgr i 1.00 56,818 1.00 66,677 1.00 67,320 administrator iii 1.00 102,490 2.00 124,948 2.00 126,152 administrator iii 3.00 114,154 1.00 67,425 1.00 68,723 exec asst i exec dept 3.00 211,183 3.00 226,962 3.00 229,906 administrator ii 2.00 95,279 2.00 113,591 2.00 116,726	exec vi	.00	0	1.00	100,858	1.00	100,858	
exec aide v 2.00 260,470 5.00 413,495 5.00 425,793 exec aide iv 4.60 336,406 4.60 411,254 4.60 380,054 administrator vii 2.00 181,363 2.00 194,204 2.00 197,930 exec aide iii 1.00 80,214 1.00 85,817 1.00 87,455 administrator vi 1.00 65,062 1.00 73,126 1.00 73,833 exec aide ii 1.00 62,911 1.00 74,540 1.00 75,261 administrator v 4.00 282,672 5.00 400,457 5.00 403,434 exec aide i 2.00 114,069 2.00 120,265 2.00 123,659 designated admin mgr i 1.00 56,818 1.00 66,677 1.00 67,320 administrator iii 1.00 102,490 2.00 124,948 2.00 126,152 administrator iii 3.00 211,183 3.00 226,962 3.00 229,906 administrator i 2.00 95,279 <td>exec aide vii</td> <td>9.00</td> <td>987,874</td> <td>9.00</td> <td>1,084,147</td> <td>9.00</td> <td>1,096,915</td> <td></td>	exec aide vii	9.00	987,874	9.00	1,084,147	9.00	1,096,915	
exec aide iv 4.60 336,406 4.60 411,254 4.60 380,054 administrator vii 2.00 181,363 2.00 194,204 2.00 197,930 exec aide iii 1.00 80,214 1.00 85,817 1.00 87,455 administrator vi 1.00 65,062 1.00 73,126 1.00 73,833 exec aide ii 1.00 62,911 1.00 74,540 1.00 75,261 administrator v 4.00 282,672 5.00 400,457 5.00 403,434 exec aide i 2.00 114,069 2.00 120,265 2.00 123,659 designated admin mgr i 1.00 56,818 1.00 66,677 1.00 67,320 administrator iii 1.00 102,490 2.00 124,948 2.00 126,152 administrator iii 3.00 211,183 3.00 226,962 3.00 229,906 administrator i 2.00 95,279 2.00 113,591 2.00 116,726	exec aide vi	3.00	181,927	2.00	188,276	2.00	190,920	
administrator vii 2.00 181,363 2.00 194,204 2.00 197,930 exec aide iii 1.00 80,214 1.00 85,817 1.00 87,455 administrator vi 1.00 65,062 1.00 73,126 1.00 73,833 exec aide ii 1.00 62,911 1.00 74,540 1.00 75,261 administrator v 4.00 282,672 5.00 400,457 5.00 403,434 exec aide i 2.00 114,069 2.00 120,265 2.00 123,659 designated admin mgr i 1.00 56,818 1.00 66,677 1.00 67,320 administrator iii 1.00 102,490 2.00 124,948 2.00 126,152 administrator iii 3.00 114,154 1.00 67,425 1.00 68,723 exec asst i exec dept 3.00 211,183 3.00 226,962 3.00 229,906 administrator ii 2.00 95,279 2.00 113,591 2.00 116,726	exec aide v	2.00	260,470	5.00	413,495	5.00	425,793	
exec aide iii 1.00 80,214 1.00 85,817 1.00 87,455 administrator vi 1.00 65,062 1.00 73,126 1.00 73,833 exec aide ii 1.00 62,911 1.00 74,540 1.00 75,261 administrator v 4.00 282,672 5.00 400,457 5.00 403,434 exec aide i 2.00 114,069 2.00 120,265 2.00 123,659 designated admin mgr i 1.00 56,818 1.00 66,677 1.00 67,320 administrator iii 1.00 102,490 2.00 124,948 2.00 126,152 administrator iii 3.00 114,154 1.00 67,425 1.00 68,723 exec asst i exec dept 3.00 211,183 3.00 226,962 3.00 229,906 administrator i 2.00 95,279 2.00 113,591 2.00 116,726	exec aide iv	4.60	336,406	4.60	411,254	4.60	380,054	
administrator vi 1.00 65,062 1.00 73,126 1.00 73,833 exec aide ii 1.00 62,911 1.00 74,540 1.00 75,261 administrator v 4.00 282,672 5.00 400,457 5.00 403,434 exec aide i 2.00 114,069 2.00 120,265 2.00 123,659 designated admin mgr i 1.00 56,818 1.00 66,677 1.00 67,320 administrator iii 1.00 102,490 2.00 124,948 2.00 126,152 administrator iii 3.00 114,154 1.00 67,425 1.00 68,723 exec asst i exec dept 3.00 211,183 3.00 226,962 3.00 229,906 administrator i 2.00 95,279 2.00 113,591 2.00 116,726	administrator vii	2.00	181,363	2.00	194,204	2.00	197,930	
administrator vi 1.00 65,062 1.00 73,126 1.00 73,833 exec aide ii 1.00 62,911 1.00 74,540 1.00 75,261 administrator v 4.00 282,672 5.00 400,457 5.00 403,434 exec aide i 2.00 114,069 2.00 120,265 2.00 123,659 designated admin mgr i 1.00 56,818 1.00 66,677 1.00 67,320 administrator iii 1.00 102,490 2.00 124,948 2.00 126,152 administrator iii 3.00 114,154 1.00 67,425 1.00 68,723 exec asst i exec dept 3.00 211,183 3.00 226,962 3.00 229,906 administrator i 2.00 95,279 2.00 113,591 2.00 116,726	exec aide iii	1.00	80,214	1.00	85,817	1.00	87,455	
exec aide ii 1.00 62,911 1.00 74,540 1.00 75,261 administrator v 4.00 282,672 5.00 400,457 5.00 403,434 exec aide i 2.00 114,069 2.00 120,265 2.00 123,659 designated admin mgr i 1.00 56,818 1.00 66,677 1.00 67,320 administrator iii 1.00 102,490 2.00 124,948 2.00 126,152 administrator iii 3.00 114,154 1.00 67,425 1.00 68,723 exec asst i exec dept 3.00 211,183 3.00 226,962 3.00 229,906 administrator i 2.00 95,279 2.00 113,591 2.00 116,726	administrator vi	1.00	•		•		73,833	
administrator v 4.00 282,672 5.00 400,457 5.00 403,434 exec aide i 2.00 114,069 2.00 120,265 2.00 123,659 designated admin mgr i 1.00 56,818 1.00 66,677 1.00 67,320 administrator iii 1.00 102,490 2.00 124,948 2.00 126,152 administrator iii 3.00 114,154 1.00 67,425 1.00 68,723 exec asst i exec dept 3.00 211,183 3.00 226,962 3.00 229,906 administrator i 2.00 95,279 2.00 113,591 2.00 116,726	exec aide ii	1.00	•		•		75,261	
exec aide i 2.00 114,069 2.00 120,265 2.00 123,659 designated admin mgr i 1.00 56,818 1.00 66,677 1.00 67,320 administrator iii 1.00 102,490 2.00 124,948 2.00 126,152 administrator iii 3.00 114,154 1.00 67,425 1.00 68,723 exec asst i exec dept 3.00 211,183 3.00 226,962 3.00 229,906 administrator i 2.00 95,279 2.00 113,591 2.00 116,726	administrator v	4.00	•		•		-	
designated admin mgr i 1.00 56,818 1.00 66,677 1.00 67,320 administrator iii 1.00 102,490 2.00 124,948 2.00 126,152 administrator iii 3.00 114,154 1.00 67,425 1.00 68,723 exec asst i exec dept 3.00 211,183 3.00 226,962 3.00 229,906 administrator i 2.00 95,279 2.00 113,591 2.00 116,726			•		•		•	
administrator iii 1.00 102,490 2.00 124,948 2.00 126,152 administrator iii 3.00 114,154 1.00 67,425 1.00 68,723 exec asst i exec dept 3.00 211,183 3.00 226,962 3.00 229,906 administrator i 2.00 95,279 2.00 113,591 2.00 116,726			•		•			
administrator iii 3.00 114,154 1.00 67,425 1.00 68,723 exec asst i exec dept 3.00 211,183 3.00 226,962 3.00 229,906 administrator i 2.00 95,279 2.00 113,591 2.00 116,726	-		•					
exec asst i exec dept 3.00 211,183 3.00 226,962 3.00 229,906 administrator i 2.00 95,279 2.00 113,591 2.00 116,726			•		•		•	
administrator i 2.00 95,279 2.00 113,591 2.00 116,726			*		•		•	
· · · · · · · · · · · · · · · · · · ·	•				•		•	
administrator iv 3.00 196.64/ 3.00 231.653 3.00 235.376	administrator iv	3.00	196,647		231,653		235,376	

		Expenditure	Positions	Appropriation	Positions	Allowance	Symbo]
d10a01 Executive Department -							
d10a0101 General Executive Dire		trol					
administrator ii	6.00	291,650	4.00	250,139	4.00	253,081	
spec asst iii exec dept	5.50	297,883	5.50	324,222	5.50	329,182	
admin officer iii	1.00	29,252	.00	0	.00	0	
admin officer iii	8.00	368,160	7.00	382,066	7.00	388,537	
spec asst ii exec dept	8.00	338,076	7.00	329,956	7.00	334,770	
admin aide iii exec dept	2.00	106,462	3.00	118,585	3.00	120,749	
exec assoc i	.00	0	1.00	44,901	1.00	46,560	
admin aide i exec dept	1.00	40,744	1.00	43,541	1.00	44,343	
TOTAL d10a0101*	89.10	6,778,934	88.10	7,580,738	88.10	7,659,170	
TOTAL d10a01 **	89.10	6,778,934	88.10	7,580,738	88.10	7,659,170	
d11a04 Office of the Deaf and	d Hard of Heari	ing					
d11a0401 Executive Direction	4 0-						
exec aide iv	1.00	101,503	1.00	108,635	1.00	109,682	
exec asst i exec dept	1.00	49,692		53,744	1.00	54,770	
spec asst ii exec dept	1.00	25,526	1.00	43,307	1.00	44,104	
TOTAL d11a0401*	3.00	176,721	3.00	205,686	3.00	208,556	
TOTAL d11a04 **	3.00	176,721	3.00	205,686	3.00	208,556	
d12a02 Department of Disabili	ities						
d12a0201 General Administration	ו						
secy dept disabilities	1.00	105,044	1.00	114,874	1.00	114,874	
dep secy dept disabilities	1.00	99,934	1.00	107,326	1.00	107,326	
administrator vi	1.00	89,141	1.00	95,380	1.00	97,203	
designated admin mgr iii	1.00	86,051	1.00	90,112	1.00	91,835	
prgm mgr iii	2.00	134,197	2.00	148,967	2.00	148,184	
designated admin mgr ii	1.00	83,561	1.00	89,400	1.00	90,254	
administrator iv	1.00	58,060	1.00	64,184	1.00	72,667	
prgm mgr i	1.00	76,450	1.00	83,811	1.00	84,606	
administrator iii	2.80	123,859	2.80	191,561	2.80	177,707	
administrator iv	3.00	136,703	2.00	151,177	2.00	154,076	
administrator ii	1.00	59,032	1.00	63,171	1.00	63,779	
administrator i	3.00	166,039	3.00	179,095	3.00	180,563	
administrator i	2.00	118,529	2.00	126,841	2.00	128,060	
admin officer i	1.00	45,676	1.00	48,825	1.00	49,734	
admin spec i	.00	0	2.00	60,944	2.00	97,190	
exec assoc iii	1.00	60,314	1.00	57,451	1.00	58,548	
office secy ii	1.00	47,658	1.00	42,429	1.00	43,209	
office secy i	.00	0	1.00	29,998	1.00	30,530	
TOTAL d12a0201*	23.80	1,490,248	25.80	1,745,546	25.80	1,790,345	
T0TAL d12a02 **	23.80	1,490,248	25.80	1,745,546	25.80	1,790,345	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
d13a13 Marvland Energy Admini	ataatian						
d13a13 Maryland Energy Admini d13a1301 General Administration							
exec aide viii	1.00	141,530	1.00	142,646	1.00	142,646	
asst attorney general viii	1.00	100,382	1.00	107,429	1.00	108,464	
exec aide v	7.00	536,796	6.00	642,427	6.00	655,157	
exec aide iii	.00	0	1.00	97,988	1.00	99,869	
asst attorney general vi	2.00	191,049	2.00	195,976	2.00	198,798	
administrator v	3.00	219,743		167,439	2.00	169,035	
exec aide i	2.00	152,694		79,835	1.00	80,594	
administrator iii	2.00	106,303		126,298	2.00	128,726	
asst attorney general iv	.00	0		56,743		58,916	
administrator iv	4.00	328,590		558,642		562,236	
administrator ii	3.00	204,043		385,207		393,361	
admin officer iii	2.00	73,248		57,633		58,736	
admin officer ii	1.00	54,462		58,276		59,392	
spec asst ii exec dept	2.00	72,110		58,276		59,392	
spec asst II exec dept	2.00						
TOTAL d13a1301*	30.00	2,180,950	34.00	2,734,815	34.00	2,775,322	
TOTAL d13a13 **	30.00	2,180,950	34.00	2,734,815	34.00	2,775,322	
d15a05 Executive Dept-Boards,		and Offices					
d15a0503 Office of Minority Aff		400.004	4 00	400 000	1 00	100.000	
exec aide ix	1.00	128,621		139,833	1.00	139,833	
exec aide v	1.00	106,291		112,688	1.00	114,861	
exec aide iv	1.00	99,588		105,574		107,608	
administrative mgr iv	1.00	83,299		89,122		90,827	
administrator vii	1.00	81,741		87,455		89,122	
administrator v	1.00	71,781		76,106		77,578	
administrator iii	1.00	63,000		66,788		68,074	
exec asst i exec dept	1.00	70,646		75,617	1.00	77,078	
administrator ii	1.00	64,928	1.00	69,492	1.00	70,830	
TOTAL d15a0503*	9.00	769,895	9.00	822,675	9.00	835,811	
d15a0505 Governor's Office of C	ommunity Init:	iatives					
exec aide viii	1.00	125,279	1.00	136,199	1.00	136,199	
exec aide v	1.00	66,166		103,413	1.00	105,401	
exec aide iv	1.00	72,953		86,495		81,769	
exec aide iii	2.00	127,580		142,154		147,644	
exec asst ii exec dept	1.00	70,421		75,377		76,834	
administrator iv	1,00	73,992		78,452		79,960	
administrator iii	1.00	80,337		111,673		115,943	
administrator i	1.00	87,624		141,352		146,610	
administrator iv	1.00	64,783		71,290		72,667	
administrator ii	3.00	101,971		98,129		101,803	
spec asst iii exec dept	3.80	138,108		181,972		187,707	
shee asst III exec neht	3.60	130,108	5.60	101,972	3.60	107,707	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
d15a0505 Governor's Office of Co	ommunity Init	intivon					
admin officer iii	5.00	212,627	4.00	207 000	4.00	010 606	
spec asst ii exec dept	2.00	19,000	1.00	207,099 47,865	1.00	212,606	
spec asst i exec dept	1.00	42,127	1.00	45,023	1.00	48,754	
admin aide	1.00	44,984		•		45,855	
maint chief iv non-licensed	1.00	43,231	1.00	47,648 46,208	1.00 1.00	48,533 47,063	
T0TAL d15a0505*	26.80	1,371,183	26.80	1,620,349	26.80	1,655,348	
d15a0506 State Ethics Commission	_			, ,		, ,	
exec aide vi	1.00	117 000	1 00	106 100	1 00	106 100	
exec aide vi	1.00	117,888 106,291	1.00	126,186	1.00	126,186	
exec aide v exec aide iii	.00	•	1.00	112,688	1.00	114,861	
administrator vii	1.00	55,091 18,229	1.00	79,585 0	1.00	81,098	
exec aide ii	.00	44,369				0	
administrator vi	1.00	14,683	1.00	65,286 0	1.00 .00	67,796	
administrator vi	.00	26,397	1.00			0	
administrator ii	1.00	44,249	.00	75,617 0	1.00	77,078	
admin officer i	1.00	37,358	1.00	42,186	.00 1.00	0	
admin spec iii	1.00	73,450	3.00	134,956	3.00	43,738	
spec asst i exec dept	4.50	89,365	1.00	34,390	1.00	138,136	
paralegal ii	.00	21,275	1.50	61,868	1.50	35,629 63,334	
T0TAL d15a0506*	11.50	648,645	11.50	732,762	11.50	747,856	
445-0507 41-144 0 114	5 '			•		•	
d15a0507 Health Care Alternative	•						
exec aide iii	1.00	100,214	1.00	103,743	1.00	103,743	
spec asst iii exec dept	1.00	56,387	1.00	60,340	1.00	61,497	
spec asst i exec dept	2.80	105,668	2.80	114,463	2.80	117,768	
TOTAL d15a0507*	4.80	262,269	4.80	278,546	4.80	283,008	
d15a0516 Governor's Office of Cr	rime Control a	and Prevention					
exec aide viii	1.00	124,221	1.00	132,452	1.00	132,452	
exec aide vii	1.00	100,063	1.00	106,077	1.00	108,119	
exec aide iv	1.00	78,259	1.00	84,879	1.00	86,495	
administrator vii	3.00	203,721	1.00	78,830	1.00	80,342	
exec aide iii	1.00	86,508	1.00	92,564	1.00	94,335	
administrator vi	2.00	165,291	3.00	228,785	3.00	235,819	
exec aide ii	.00	82,534	1.00	79,708	1.00	79,708	
exec aide i	1.00	8,791	.00	0	.00	0	
administrator iii	1.00	84,973	2.00	118,076	2.00	121,448	
exec asst i exec dept	1.00	66,710	1.00	71,399	1.00	72,777	
administrator i	4.00	205,431	4.00	212,367	4.00	217,293	
administrator iv	8.00	416,378	7.00	459,588	7.00	480,973	
administrator ii	6.00	403,147	7.00	410,376	7.00	421,145	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
d45-0540 Onversela Office of O		and Branchita					
d15a0516 Governor's Office of Ca							
spec asst iii exec dept	1.00	42,327	1.00	55,408		56,465	
admin officer iii	6.00	254,999	7.00	342,471		350,475	
spec asst ii exec dept	1.00	50,493	1.00	54,026		55,056	
admin officer ii	1.00	24,967	.00	0	.00	0	
T0TAL d15a0516*	39.00	2,398,813	39.00	2,527,006	39.00	2,592,902	
d15a0522 Governor's Grants Offic	ce						
exec aide vi	1.00	90,538	1.00	89,613	1.00	93,039	
exec aide v	1.00	83,614	1.00	73,612	1.00	76,460	
administrator iii	.00	32,134	1.00	77,078	1.00	78,568	
administrator ii	1.00	39,877	.00	0	.00	0	
T0TAL d15a0522*	3.00	246,163	3.00	240,303	3.00	248,067	
d15a0523 State Labor Relations 1	Board						
exec aide vi	1.00	89,041	1.00	96,600	1.00	98,455	
asst attorney general vii	1.00	66,967	1.00	78,753		81,769	
spec asst iii exec dept	1.00	46,152	1.00	50,002		51,881	
Speed asset III exect dept	1.00		1.00	30,002	1.00		
TOTAL d15a0523*	3.00	202,160	3.00	225,355	3.00	232,105	
T0TAL d15a05 **	97.10	5,899,128	97.10	6,446,996		6,595,097	
d16a06 Secretary of State							
d16a0601 Office of the Secretary	y of State						
secy of state	1.00	87,500	1.00	96,500	1.00	96,500	
exec aide v	3.00	248,695	3.00	267,581	3.00	274,326	
exec aide iv	1.00	95,870	1.00	102,595	1.00	104,567	
administrator vii	1.00	70,591	1.00	76,620	1.00	78,830	
administrator iv	2.00	120,574	2.00	123,416	2.00	132,724	
administrator ii	2.00	115,381	2.00	117,674	2.00	120,846	
spec asst iii exec dept	2.00	117,226	2.00	119,542	2.00	126,656	
admin officer iii	2.00	94,737	2.00	101,958	2.00	103,886	
spec asst ii exec dept	2.00	95,579	2.00	101,270	2.00	103,181	
admin officer i	3.00	121,829	3.00	130,303	3.00	133,437	
admin officer i	.00	0	.00	0	1.00	34,390	New
admin spec iii	1.00	33,523	1.00	36,274	1.00	37,588	
admin aide iii exec dept	4.00	143,407	4.00	162,862	4.00	167,253	
TOTAL d16a0601*	24.00	1,344,912	24.00	1,436,595	25.00	1,514,184	
TOTAL d16a06 **	24.00	1,344,912	24.00	1,436,595		1,514,184	
	2-1.00	.,041,312	2-1.00	.,,,,,,,,,	_0.00	.,017,104	
d17b01 Historic St. Mary's Cid17b0151 Administration	ty Commissior	1					
staff positions	32.00	1,379,830	32.00	1,561,840	29.00	1,457,435	Abol
TOTAL d17b0151*	32.00	1,379,830	32.00	1,561,840	29.00	1,457,435	
T0TAL d17b01 **	32.00	1,379,830	32.00	1,561,840	29.00	1,457,435	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
d18a18 Governor's Office for Ch							
d18a1801 Governor's Office for Ch							
exec aide viii	1.00	116,711		126,885		126,885	
asst attorney general viii	. 50	41,734		45,271	.50	46,138	
exec aide iv	1.00	-4,711	1.00	68,959	1.00	71,620	
administrator vii	3.00	232,616	3.00	246,927	3.00	260,055	
administrator iii	5.00	212,223		291,410		296,856	
administrator iv	2.00	69,465	2.00	131,512	2.00	133,771	
administrator ii	.00	10,506	.00	0	.00	0	
admin officer iii	2.00	88,667	2.00	100,241	2.00	102,516	
admin officer i	1.00	0	1.00	36,557	1.00	37,884	
admin aide iii exec dept	1.00	41,365	1.00	44,205	1.00	45,023	
TOTAL d18a1801*	16.50	808,576	16.50	1,091,967	16.50	1,120,748	
TOTAL d18a18 **	16.50	808,576		1,091,967		1,120,748	
dOEcO2 Intercency Committee or	Cobool Con	atauatian					
d25e03 Interagency Committee or d25e0301 General Administration	i School Cons	Struction					
exec vii	1.00	123,801	1.00	132,569	1.00	132,569	
designated admin mgr senior ii	1.00	102,312		109,499		111,612	
admin prog mgr iii	1.00	89,141	1.00	95,380	1.00	97,203	
prgm mgr ii	1.00	71,781		133,577		137,238	
,	4.00	•		•		276,190	
prgm mgr i		242,822		271,453 68,723		70,049	
financial compliance auditor pr administrator II	` 1.00 .00	64,212 0		08,723		46,857	Mow
						•	IVEW
internal auditor ii	1.00	53,273		56,999	1.00	58,091 55,491	
admin officer iii	1.00	50,894		54,451		•	
agency budget spec ii	1.00	46,615		50,506		51,452	
admin officer ii	1.00	53,440		57,182 0		58,276	Now
computer info services spec i	.00	0 500				36,557	New
admin spec iii	1.00	33,523		36,918		38,258	
services supervisor i	1.00	32,996		36,333		36,992	
exec assoc iii	1.00	49,153		54,298		56,374	
admin aide	1.00	35,074		38,636		39,341	
office secy iii	1.00	29,699	1.00	32,679	1.00	33,265	
T0TAL d25e0301*	18.00	1,078,736	19.00	1,229,203	21.00	1,335,815	
T0TAL d25e03 **	18.00	1,078,736	19.00	1,229,203	21.00	1,335,815	
d26a07 Department of Aging							
d26a0701 General Administration							
secy dept aging	1.00	129,240	1.00	140,506	1.00	140,506	
dep secy dept aging	1.00	25,691		101,142		101,142	
asst attorney general viii	1.00	114,177		118,197		118,197	
asst attorney general vi	1.00	100,214		103,743		103,743	
prgm mgr iv	1,00	65,446		90,827		91,696	
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FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
d26a07 Department of Aging							
d26a0701 General Administration							
fiscal services admin iii	.00	27,140		56,743		58,916	
hr administrator iii	1.00	72,906		79,835		81,352	
prgm mgr ii	4.00	301,132		313,978		317,744	
fiscal services admin ii	1.00	46,713		0		0	
prgm mgr i	1.00	73,992		79,205		79,960	
personnel administrator iii	.00	1,689	.00	0	.00	0	
administrator iii	2.00	55,519	1.00	49,899	1.00	51,771	
administrator iii	1.00	63,000	1.00	67,425	1.00	68,074	
computer network spec mgr	1.00	82,635	1.00	75,377	1.00	76,106	
database specialist ii	1.00	58,383	1.00	62,474	1.00	63,076	
hum ser admin ii	.00	18,000	1.00	77,078	1.00	77,823	
nutritionist v	.00	59,219	1.00	67,425	1.00	68,723	
administrator ii	3.00	198,479	3.00	212,573	3.00	215,323	
computer network spec ii	1.00	56,832	1.00	60,815	1.00	61,983	
internal auditor lead	1.00	59,032	1.00	63,171	1.00	64,387	
internal auditor officer	1.00	0	.00	0	.00	0	
accountant advanced	2.00	95,807	2.00	104,770	2.00	106,251	
administrator i	1.00	55,327		59,202	1.00	60,340	
hum ser spec v	.00	211,450		211,958		215,704	
nutritionist iii	1.00	5,500		, 0		, o	
hum ser spec v aging	5.00	5,399		0	.00	0	
admin officer iii	.00	48,658		55,491	1.00	56,021	
hr officer i	1.00	56,797		62,179		63,371	
hum ser spec iv	.00	154,623		206,907	3.70	209,304	
hum ser spec iv aging	2.70	3,046		0		0	
admin officer ii	3.00	39,674		54,026		55,056	
hum ser spec iii	.00	8,347		51,051	1.00	51,536	
internal auditor i	.00	32,741	1.00	52,020		53,012	
personnel officer i	.00	1,317		02,020		0	
admin officer i	1.00	55,842		57,808		57,808	
admin spec iii	.00	-177		0,000		0 0	
admin spec ii	4.00	94,431		151,027		154,518	
fiscal accounts technician ii	1.00	44,984		48,086	1.00	48,533	
exec assoc iii	1.00	•		•		•	
exec assoc iii	1.00	85,884 51,863		56,374 55,491	1.00	56,913	
	1.00	51,863		55,491	1.00	56,550	
management assoc oag	1.00	47,386		50,659		51,612	
management associate		20,172		39,264		39,981	
office secy iii	2.00	74,194		79,745		80,868	
office clerk ii	1.00	33,674		36,171		36,499	
senior citizen aide	.00	876,457	.00	0	.00	0	
T0TAL d26a0701*	51.70	3,712,835	51.70	3,252,642	51.70	3,294,399	
T0TAL d26a07 **	51.70	3,712,835		3,252,642		3,294,399	
		, , , , , , , , , , , , , , , , , , , ,		, ,		, , ,	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
d27100 Maryland Commission on d2710001 General Administration	Civil Rights	;					
exec dir comm on human relatns	1.00	47,266	1.00	92,333	1.00	114,864	
dep dir human relatns	1.00	83,299		79,953	1.00	82,352	
admin prog mgr iv	1.00	75,788		81,098	1.00	82,640	
it director i	1.00	, 0	1.00	60,543	1.00	60,543	
administrator iv	1.00	72,589	1.00	77,699	1.00	78,452	
general counsel human relation	s 1.00	120,167		126,186	1.00	126,186	
asst gen counsel iii human rel	1.00	5,030		139,773	2.00	142,682	
asst gen counsel ii human rel	1.00	57,487		0	.00	. 0	
civil rights officer supv	3.00	215,583		281,331	4.00	284,040	
it technical support spec ii	1.00	65,449		70,049	1.00	70,724	
civil rights officer adv/lead	5.00	295,293		380,470	6.00	387,171	
hr officer iii	.50	28,852		31,586	.50	32,194	
civil rights officer iii	8.00	369,304		296,727	5.00	300,663	
obs-fiscal specialist iii	.50	. 0	.50	22,009	.00	, 0	Abol
personnel officer iii	.00	669	.00	0	.00	0	
civil rights officer ii	1.00	120,291	3.00	147,003	3.00	148,803	
admin officer i	.50	. 0	.50	18,279	.50	18,279	
civil rights officer i	1.00	23,231	3.00	158,681	3.00	149,703	
admin spec iii	2.00	33,545	.00	. 0	.00	. 0	
admin spec ii	1.00	41,808		44,681	1.00	45,507	
exec assoc ii	1.00	46,615		50,506	1.00	50,979	
admin aide	1.00	26,597		. 0	.00	, o	
office secy iii	1.00	31,209		32,679	1.00	33,265	
·							
TOTAL d2710001*	34.50	1,760,072	34.50	2,191,586	34.00	2,209,047	
TOTAL d27100 **	34.50	1,760,072	34.50	2,191,586	34.00	2,209,047	
d28a03 Maryland Stadium Author	ity						
d28a0341 General Administration							
accountant	1.00	6,177	.80	44,662	.80	44,662	
asst attorney general vi	.80	75,916	.80	74,197	.80	75,712	
compliance coordinator	.70	31,703	. 20	13,528	. 20	13,528	
exec dir stadium authority	1.00	259,209	1.00	275,941	1.00	275,941	
executive associate i	1.00	37,276		50,950	1.20	50,950	
financial compliance officer	1.00	5,063	.70	51,480	.70	51,480	
msa admin clk	1.00	32,609	1.00	34,714	1.00	34,714	
msa administrator	2.00	169,270	2.00	183,730	2.00	183,730	
msa chief financial officer	.90	120,282		114,154	.80	114,154	New
msa exec associate iii	1.00	79,487		83,041	1.00	83,041	
msa executive associate ii	1.00	46,690		61,343	1.30	61,343	
msa fiscal administrator	1.00	91,372		97,271	1.00	97,271	
msa human resources director	1.00	82,501		91,361	1.00	91,361	
msa human resources officer	.90	54,415		61,139	.90	61,139	
msa procurement spec	1.00	62,210	1.00	67,525	1.00	67,525	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
d28a03 Maryland Stadium Authori	.ty						
d28a0341 General Administration							
msa project executive	.70	97,730	.20	53,890	.20	53,890	
msa project manager	1.00	78,979	.80	67,262	.00	0	Abo1
msa sr procurement ofcr	1.00	137,873	1.00	149,651	1.00	149,651	
principal counsel	.80	92,557	.60	74,993	.60	75,621	
project administrator	.60	35,783	.30	16,550	.30	16,550	
project executive	.00	30,434	.00	0	.00	0	
project manager	.00	890	.00	0	.00	0	
project manager senior	1.00	80,878	1.00	114,516	1.00	114,516	
T0TAL d28a0341*	20.40	1,709,304	18.50	1,781,898	17.80	1,716,779	
d28a0344 Facilities Management							
admin mgr	1.00	66,197	1.00	71,852	1.00	71,852	
admin spec	1.00	30,992	1.00	34,707	1.00	34,707	
administrative officer	2.00	101,909	2.00	110,615	2.00	110,615	
audio-video comm spec	3.00	72,087	3.00	211,311	3.00	211,311	
building automation sys spec	3.00	142,899	3.00	228,879	3.00	228,879	
coordinator, events & tenant s	1.00	37,080	1.00	66,188	1.00	66,188	
dep dir sec pub safety	1.00	67,524	1.00	73,266	1.00	73,266	
dir cap proj & planning	1.00	117,698	1.00	126,885	1.00	126,885	
dir pub safety & sec	1.00	107,718	1.00	114,672	1.00	114,672	
dir sports complex facilities	1.00	137,228	1.00	148,951	1.00	148,951	
exec associate i	1.00	0	1.00	41,600	1.00	41,600	
exec associate ii	2.00	97,364	2.00	107,430	2.00	107,430	
maintenance general	3.00	109,677	3.00	117,423	3.00	117,423	
maintenance manager	2.00	158,803	2.00	185,445	2.00	185,445	
maintenance sr tech	8.00	377,101	8.00	426,781	8.00	426,781	
maintenance supv	1.00	79,453	1.00	82,822	1.00	82,822	
mgr sports complex facility	2.00	193,366	2.00	207,620	2.00	207,620	
n/a	15.00	0	15.00	173,078	15.00	173,078	
security manager	2.00	128,164	2.00	137,764	2.00	137,764	
security officer	12.00	409,278	12.00	494,948	12.00	494,948	
security supv (event ops)	3.00	148,692	3.00	156,903	3.00	156,903	
technical systems mgr	1.00	102,388	1.00	106,452	1.00	106,452	
technician	4.00	177,871	4.00	189,851	4.00	189,851	
vacant	1.00	60,243	1.00	62,874	1.00	62,874	
T0TAL d28a0344*	72.00	2,923,732	72.00	3,678,317	72.00	3,678,317	
d28a0363 Office of Sports Marketi	na						
administrative officer	1.00	27 617	1.00	40 000	1.00	40 000	
project director	1.00	37,617 130,375	1.00	40,832 138,791		40,832	
biolege attental	1.00	130,3/5	1.00	136,791	1.00	138,791	
TOTAL d28a0363*	2.00	167,992	2.00	179,623	2.00	179,623	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
d28a0367 Baltimore City Public	School Constru	uction Faciliti					
accountant	.00	0	.20	11,166	.20	11,166	
assistant project manager	1.00	23,014	1.00	62,400	1.00	62,400	
asst attorney general vi	.20	14,817	.20	24,732	.20	24,732	
compliance coordinator	.30	16,911	.80	40,583	.80	40,583	
executive associate i	.00	. 0	.80	30,000	.80	30,000	
financial compliance officer	.00	0	.30	17,160	.30	17,160	
msa chief financial officer	.10	11,179	.30	28,538	.20	28,538	Abol
msa executive associate ii	1.00	. 0	.70	34,500	.70	34,500	
msa project executive	.30	100,616	.80	161,669	.80	161,669	
msa project manager	.00	, 0	.20	16,816	1.00	84,078	New
n/a	2.00	0	4.00	0	4.00	´ 0	
principal counsel	.20	22,475	.40	49,996	.40	49,996	
project administrator	.40	19,976	.70	49,651	.70	49,651	
project director	1.00	. 0	1.00	107,567	1.00	107,567	
project executive	1.00	120,656	1.00	165,501	1.00	165,501	
project manager	2.00	23,274	2.00	168,989	2.00	168,989	
project manager senior	3.00	64,157	3.00	310,105	3.00	310,105	
T0TAL d28a0367*	10.50	417.075	17.40	1 070 079	10.10	1 046 695	
TOTAL d28a0367**	12.50 106.90	417,075	17.40	1,279,373	18.10	1,346,635	
TOTAL 028800	100.90	5,218,103	109.90	6,919,211	109.90	6,921,354	
d38i01 State Board of Electio	ne						
d38i0101 General Administration	115						
state admin of election laws	1.00	101 076	1.00	120 050	1 00	120 050	
prgm mgr senior ii		121,976		130,059	1.00	130,059	
prgm mgr senior i	2.00	179,830	2.00	209,048	2.00	213,075	
election director iii	1.00	88,862	1.00	95,084 0	1.00	96,909	
election director ii	.00	250,536	.00	0	.00	0	
fiscal services admin iv	.00	334,108	.00				
prgm mgr iii	1.00	75,185	1.00	80,463	1.00	81,994	
it asst director i	2.00 3.00	153,286 214,093	2.00 3.00	164,016 229,158	2.00	166,343	
election deputy director iii	.00	•	.00	229,150	3.00	232,805 0	
election deputy director ii	.00	175,738	.00	0	.00	0	
election director i		660,240		0		0	
election deputy director i	.00	258,636	.00	0	.00	0	
internal auditor prog super	.00 1.00	222,841	.00		.00		
database specialist ii	2.00	11,273	1.00	57,335	1.00	58,431	
hr administrator i		119,904	2.00	128,625	2.00	131,103	
	1.00	71,750	1.00	78,568	1.00	80,078	
it technical support spec ii	1.00	58,383	1.00	62,474	1.00	63,076	
webmaster ii	1.00	52,959	1.00	57,451	1.00	58,000	
personnel administrator i	.00	1,662	.00	0	.00	0	
administrator i	1.00	74,627	2.00	130,436	2.00	131,689	
it programmer analyst i	1.00	54,944	1.00	55,931	1.00	56,465	
it technical support spec i	1.00	47,865	1.00	52,846	1.00	53,351	
admin officer iii	1.00	53,862	1.00	57,633	1.00	58,736	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
d38i01 State Board of Elections							
d38i0101 General Administration	4 00	47.440		•	20	•	
agency procurement spec ii	1.00	47,419		0		0	
financial compliance auditor ii		53,862		57,633		46,140	
hr officer i	1.00	53,648		58,736		59,861	
admin officer ii	.00	40,394		0		0	
financial compliance auditor i	1.00	0		38,880		40,298	
admin officer i	.00	191,890		47,063		47,499	
personnel specialist	.00	1,167		0		0	
admin spec iii	.00	25,449		0		0	
computer user support spec ii	1.00	52,343		54,186	1.00	54,186	
fiscal accounts technician i	1.00	20,938		0	.00	0	
election info sys spec	.00	564,836		0		0	
management associate	.00	72,751	1.00	42,186		43,738	
admin aide	3.00	126,201	2.00	81,152		82,235	
election supervisor ii	.00	969,229		0		0	
election administrative assista	.00	492,903		0		0	
election data application spec	.00	893,242		0	.00	0	
election supervisor i	.00	328,330		0	.00	0	
office secy iii	1.00	18,608		36,333		36,663	
election administrative assista	.00	392,142		0	.00	0	
election clerk lead advanced	.00	239,097		0	.00	0	
election data application spec	.00	17,126		0	.00	0	
office secy ii	.60	0		34,180	.80	27,344	New
services specialist	1.00	35,629	1.00	38,061	1.00	38,753	
election clerk iii	.00	139,543	.00	0	.00	0	
office services clerk	1.00	27,997		37,774	1.00	38,118	
election clerk ii	.00	65,501	.00	0		0	
election clerk i	.00	-960	.00	0	.00	0	
TOTAL d38i0101*	32.60	8,151,845	32.60	2,115,311	32.80	2,126,949	
d20;0102 Holo Amonico Voto Act							
d38i0102 Help America Vote Act prqm mqr iii	1.00	E2 006	1.00	81,994	1.00	00 774	
	1.00	52,096		•	1.00	82,774	
computer network spec supr	6.00	82,497		85,401		85,401	
computer network spec lead administrator ii	.00	377,998		404,550	6.00	408,444	
administrator i	1.00	21,854		75,012 0		75,012 0	
auministrator 1	1.00	49,933	.00		.00		
TOTAL d38i0102*	9.00	584,378	9.00	646,957	9.00	651,631	
TOTAL d38i01 **	41.60	8,736,223		2,762,268	41.80	2,778,580	
donate Haratana Alaka Barata		7					
d39s00 Maryland State Board of	-	peals					
d39s0001 Contract Appeals Resolut		100 507	4 00	104 044	4 00	404 044	
chair bd of contract appeals	1.00	120,567		124,811	1.00	124,811	
mbr bd contract appeals	2.00	217,487	2.00	225,144	2.00	225,144	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
d39s00 Maryland State Board of	•	peals					
d39s0001 Contract Appeals Resolut							
obs-executive associate iii	1.00	63,702		67,532		68,834	
exec assoc ii	1.00	55,942	1.00	59,861	1.00	61,009	
TOTAL d39s0001*	5.00	457,698	5.00	477,348	5.00	479,798	
TOTAL d39s00 **	5.00	457,698	5.00	477,348	5.00	479,798	
d40w01 Department of Planning							
d40w0101 Administration							
secy dept planning	1.00	129,240	1.00	140,506	1.00	140,506	
dep dir office planning	1.00	0	1.00	123,236	1.00	123,236	
principal counsel	1.00	88,619	1.00	116,883	1.00	119,142	
asst attorney general viii	1.00	101,290	1.00	107,429	1.00	108,464	
it director iii	1.00	99,588	1.00	106,581	1.00	107,608	
prgm mgr senior i	1.00	87,194	1.00	93,299	1.00	94,192	
designated admin mgr ii	.00	39,623	.00	0	.00	0	
hr administrator iii	1.00	64,990	1.00	71,172	1.00	72,546	
it programmer analyst manager	1.00	83,561	1.00	89,400	1.00	91,107	
prgm mgr ii	.00	23,787	.00	0	.00	0	
personnel administrator iii	.00	1,506	.00	0	.00	0	
accountant manager iii	1.00	78,101	1.00	83,553	1.00	85,145	
computer network spec mgr	1.00	77,490	1.00	82,901	1.00	83,690	
computer network spec supr	1.00	58,060	1.00	64,184	1.00	64,800	
fiscal services chief ii	1.00	72,589	1.00	77,699	1.00	79,205	
it programmer analyst superviso	1.00	69,863	1.00	74,779	1.00	75,502	
computer network spec lead	1.00	61,811	1.00	66,151	1.00	67,425	
database specialist ii	1.00	64,212	1.00	68,723	1.00	70,049	
hr officer iii	1.00	61,084	1.00	66,888	1.00	68,175	
it programmer analyst ii	.00	30,242	.00	0	.00	0	
it functional analyst ii	1.00	54,290	1.00	58,091	1.00	59,202	
personnel officer iii	.00	1,416	.00	0	.00	0	
admin officer iii	1.00	55,942	1.00	59,861	1.00	61,009	
planner iii	.00	30,602	.00	0	.00	0	
planner ii	.00	16,614	.00	0	.00	0	
admin officer i	1.00	38,279	1.00	42,186	1.00	42,962	
admin spec iii	1.00	47,900	1.00	51,209	1.00	52,183	
paralegal ii oag	1.00	47,900	1.00	51,209	1.00	51,696	
exec assoc iii	1.00	0	1.00	50,403	1.00	52,304	
management associate	1.00	52,025	1.00	55,662	1.00	56,725	
admin aide	2.00	91,387	2.00	78,714	2.00	80,304	
TOTAL d40w0101*	25.00	1,729,205	25.00	1,880,719	25.00	1,907,177	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
d40w0102 Communications and Inter	governmenta]	Affairs					
prgm mgr senior i	1.00	103,458	1.00	110,729	1.00	110,729	
designated admin mgr iv	1.00	96,941	1.00	103,743	1.00	103,743	
designated admin mgr ii	.00	0	1.00	84,479	1.00	85,283	
principal planner	2.00	0	2.00	172,301	2.00	185,560	
administrator iv	1.00	73,992	1.00	79,205	1.00	79,960	
administrator iii	1.00	- 155	.00	0	.00	0	
planner v	1.00	144,021	1.00	77,078	1.00	83,029	
webmaster ii	1.00	47,313	1.00	46,857	1.00	53,233	
administrator i	1.00	7,194	1.00	45,641	1.00	46,487	
admin spec iii	1.00	45,326	1.00	48,453	1.00	49,355	
admin spec ii	1.00	0	.00	. 0	.00	. 0	
admin aide	1.00	43,363	1.00	41,541	1.00	42,301	
TOTAL d40w0102*	12.00	561,453	11.00	810,027	11.00	839,680	
danuadan Diamina Data Carviasa							
d40w0103 Planning Data Services	4 00	400 040	4 00	100 100	4 00	440 550	
prgm mgr senior ii	1.00	102,312	1.00	109,499	1.00	110,556	
prgm mgr iv	2.00	0	2.00	194,570	2.00	195,439	
prgm mgr iii	2.00	181,688	2.00	194,406	2.00	194,406	
prgm mgr ii	1.00	70,925	1.00	56,743	1.00	58,916	
principal planner	1.00	162,525	1.00	84,479	1.00	90,974	
database specialist supervisor	1.00	79,832	1.00	85,401	1.00	85,401	
it programmer analyst superviso		0	1.00	53,193	1.00	55,223	
it quality assurance spec super		72,589	1.00	77,699	1.00	78,452	
it programmer analyst lead/adva		145,413	2.00	155,646	2.00	157,146	
planner v	2.00	66,710	2.00	146,178	2.00	153,186	
it programmer analyst ii	1.00	0	1.00	46,857	1.00	47,726	
planner iv	4.00	123,960	3.00	188,459	3.00	200,903	
it functional analyst ii	2.00	118,529	2.00	126,841	2.00	129,279	
planner iii	2.00	0	3.00	139,157	3.00	145,798	
planner iii	1.00	0	1.00	58,736	1.00	63,278	
admin officer i	1.00	52,025	1.00	55,662	1.00	56,194	
cartographer ii	3.00	135,707	3.00	142,504	3.00	144,276	
admin aide	1.00	0	1.00	33,524	1.00	34,126	
TOTAL d40w0103*	29.00	1,312,215	29.00	1,949,554	29.00	2,001,279	
d40w0104 Planning Services							
dep dir office planning	.00	113,625	.00	0	.00	0	
prgm mgr senior ii	1.00	106,291	1.00	113,763	1.00	114,861	
prgm mgr iv	2.00	331,344	2.00	192,433	2.00	196,121	
designated admin mgr iii	1.00	73,758	1.00	78,952	1.00	79,708	
prgm mgr iii	2.00	168,727	2.00	180,525	2.00	183,972	
prgm mgr ii	.00	0	1.00	76,834	1.00	77,578	
principal planner	4.00	383,811	4.00	338,635	4.00	354,691	
		,		,		,	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
d40w0104 Planning Services							
it programmer analyst superviso	.00	55,920	.00	0	.00	0	
planner v	7.00	475,224	7.00	530,417	7.00	557,907	
administrator ii	.00	22,227	1.00	69,492		70,161	
planner iv	4.00	232,803	3.00	202,606		214,497	
administrator i	1.00	40,680	.00	202,000		214,437	
planner iii	1.00	75,941	1.00	44,017		45,641	
planner iii	.00	54,892		0		45,041	
exec assoc iii	.00	38,581	.00	0		0	
admin aide	2.00	38,876		76,268		77,275	
ddiilli dide			2.00	70,200	2.00		
TOTAL d40w0104*	25.00	2,212,700	25.00	1,903,942	25.00	1,972,412	
d40w0107 Management Planning and	Educational	Outreach					
exec v	1.00	106,707	1.00	113,437	1.00	113,437	
administrative mgr senior i	.00	24,611	1.00	93,299	1.00	95,084	
administrative mgr iv	1.00	64,223	.00	0	.00	0	
administrative mgr ii	1.00	67,779	1.00	72,546	1.00	73,246	
administrative mgr i	1.00	79,832	1.00	85,401	1.00	85,401	
administrator iii	2.00	72,011	1.00	77,078	1.00	77,823	
archaeologist iv	1.00	73,402	1.00	78,568	1.00	80,078	
administrator ii	1.00	62,500	1.00	66,888	1.00	68,175	
agency grants spec supv	.00	10,128	1.00	61,983	1.00	63,171	
administrator i	1.00	52,275	1.00	55,931	1.00	56,999	
administrator i	1.00	105,436	1.00	65,110	1.00	66,363	
agency grants spec ii	1.00	41,996	1.00	41,358	1.00	42,880	
admin aide	1.00	0	1.00	32,364	1.00	33,524	
office secy iii	2.00	83,340	2.00	86,480	2.00	87,648	
TOTAL d40w0107*	14.00	844,240	14.00	930,443	14.00	943,829	
d40w0108 Museum Services							
prgm mgr iii	1.00	85,830	1.00	91,835	1.00	92,713	
administrative mgr i	1.00	68,539	1.00	73,361	1.00	74,070	
administrator ii	2.00	136,212	2.00	145,792	2.00	147,896	
administrator i	1.00	60,839	1.00	65,110	1.00	66,363	
education exhibition supv	1.00	49,655	1.00	44,017	1.00	45,641	
maint supv ii	1.00	53,862	1.00	57,633	1.00	58,736	
research preservation spec le	2.00	102,757	2.00	109,942	2.00	111,512	
education exhibition spec ii	1.00	-107	1.00	38,880	1.00	40,298	
research preservation spec ii	2.00	94,740	2.00	101,316	2.00	102,273	
education exhibition spec i	1.00	41,130	1.00	44,545	1.00	44,956	
education exhibition spec i	1.00	39,677	1.00	43,738	1.00	44,142	
research preservation spec i	1.00	38,082	1.00	44,545	1.00	44,956	
research preservation trainee	1.00	41,808	1.00	44,681	1.00	45,094	
maint chief i	1.00	34,184	1.00	36,992	1.00	37,662	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symb
d40w0108 Museum Services					4 00		
office secy iii	1.00	37,213		39,760		40,486	
maint chief iii	1.00	48,791		52,183		52,679	
maint chief ii non lic	1.00	45,817		48,980		49,890	
park technician iv	1.00	35,897	1.00	40,792	1.00	41,541	
TOTAL d40w0108*	21.00	1,014,926	21.00	1,124,102	21.00	1,140,908	
d40w0109 Research Survey and Reg	gistration						
administrative mgr iii	1.00	71,186	1.00	86,769	1.00	88,424	
administrator iv	1.00	-153	1.00	61,808	1.00	62,996	
administrator iii	.00	0	1.00	49,899	1.00	62,429	
administrator iii	1.00	9,866	.00	0	.00	0	
archaeologist iv	1.00	75,417	1.00	77,078	1.00	77,823	
administrator i	4.00	118,529	4.00	219,946	4.00	225,266	
research preservation supv	1.00	63,202	1.00	67,639	1.00	68,939	
admin officer iii	3.00	123,379	3.00	171,690	3.00	173,932	
archaeologist iii	1.00	59,219	1.00	63,371	1.00	64,588	
office secy iii	1.00	41,491	1.00	44,343	1.00	45,160	
TOTAL d40w0109*	14.00	562,136	14.00	842,543	14.00	869,557	
440w0110 Preservation Services							
prgm mgr iii	.00	54,644	1.00	93,590	1.00	95,380	
administrative mgr ii	1.00	32,825	.00	0	.00	0	
administrator iii	1.00	121,224	2.00	148,617	2.00	151,477	
archaeologist iv	1.00	73,402	1.00	78,568	1.00	80,078	
administrator ii	2.00	76,659	1.00	63,171	1.00	63,779	
administrator i	4.00	254,409	5.00	290,806	5.00	295,218	
research preservation supv	1.00	52,275	1.00	55,931	1.00	56,465	
admin officer iii	1.00	15,193	.00	0	.00	0	
office secy iii	1.00	31,854	1.00	35,068	1.00	36,333	
ΓΟΤΑL d40w0110*	12.00	712,485	12.00	765,751	12.00	778,730	
TOTAL d40w01 **	152.00	8,949,360		10,207,081	151.00	10,453,572	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
d50h01 Military Department On	onotions and	No intenance					
d50h01 Military Department Op d50h0101 Administrative Headqua		Waintenance					
adjutant general	1.00	135,154	1.00	146,935	1.00	146,935	
designated admin mgr senior i		111,312	1.00	119,142		121,444	
designated admin mgr senior i		92,296	1.00	98,766		100,660	
prgm mgr senior i	,00	-23	.00	0		0	
admin prog mgr iv	1.00	84,888	1.00	90,827	1.00	92,564	
designated admin mgr iv	1.00	83,299	1.00	89,122	1.00	90,827	
hr administrator iii	1.00	86,016	1.00	91,107	1.00	91,107	
personnel administrator iii	.00	2,004	.00	. 0	.00	, 0	
administrator iii	3.00	144,519	3.00	199,752	3.00	201,675	
fiscal services chief ii	2.00	149,739	2.00	157,373	2.00	158,762	
administrator ii	.00	-924	.00	, 0	.00	, o	
administrator ii	1.00	67,456	1.00	72,199	1.00	73,593	
computer info services spec s	sup 1.00	56,832	1.00	60,815	1.00	61,983	
hr officer iii	1.00	58,474	1.00	69,492	1.00	70,161	
administrator i	1.00	56,387	1.00	60,340	1.00	61,497	
agency procurement spec ii	1.00	53,862	1.00	57,633	1.00	58,736	
computer info services spec i	i 1.00	50,894	1.00	54,451	1.00	55,491	
admin officer ii	1.00	55,505	1.00	59,392	1.00	59,961	
inventory control specialist	1.00	47,900	1.00	51,209	1.00	51,696	
fiscal accounts technician su	ipv 2.00	98,438	2.00	105,278	2.00	106,277	
personnel associate iii	1.00	47,900	1.00	51,209	1.00	52,183	
fiscal accounts technician ii	1.00	43,723	1.00	47,209	1.00	47,648	
personnel associate ii	1.00	15,014	1.00	32,364	1.00	33,524	
obs-executive associate iii	1.00	59,032	1.00	63,171	1.00	63,779	
admin aide	1.00	45,817	1.00	48,980	1.00	49,435	
TOTAL d50h0101*	26.00	1,645,514	26.00	1,826,766	26.00	1,849,938	
d50h0102 Air Operations and Mai							
exec vii	1.00	111,353	1.00	131,176	1.00	131,176	
agency project engr-arch iii	1.00	52,418	1.00	57,929	1.00	59,038	
mil airport div fire chief	1.00	72,011	1.00	77,078	1.00	77,823	
mil airport fire capt tech se		20,562	1.00	49,499	1.00	51,354	
mil airport firefight capt th	-	67,456	1.00	72,199	1.00	73,593	
mil airport firefighter capta		121,982	3.00	185,944	3.00	190,363	
administrator i	1.00	53,629	1.00	58,091	1.00	58,647	
mil airport firefighter lt	4.00	182,558	3.00	151,373	3.00	156,023	
admin officer iii	1.00	54,006	1.00	58,736	1.00	59,299	
envrmntl spec ii general	1.00	59,593	1.00	61,691	1.00	61,691	
mil airport firefighter ii	12.00	401,906	9.00	432,603	9.00	444,624	
mil airport firefighter i	8.00	284,049	11.00	449,623	11.00	465,673	
mil airport firefighter train		0	1.00	36,557	1.00	37,884	
police officer military	10.00	86,845	9.00	332,357	9.00	342,469	
exec assoc i	1.00	55,505	1.00	59,392	1.00	60,530	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
d50h0102 Air Operations and Main							
admin aide	1.00	46,669		49,890		50,818	
carpenter supervisor	1.00	38,570		41,228		41,984	
maint chief i non lic	1.00	0		0		0	
stationary engineer 1st grade	.00	35,882		39,760		40,486	
carpenter trim	1.00	37,607		40,181	1.00	40,549	
electrician	2.00	72,309	2.00	77,506	2.00	78,564	
maint mechanic senior	2.00	43,479	2.00	65,094	2.00	65,922	
building services worker	4.00	83,814	4.00	112,815	4.00	114,932	
TOTAL d50h0102*	58.00	1,982,203	57.00	2,640,722	57.00	2,703,442	
d50h0103 Army Operations and Main	ntenance						
exec vii	1.00	26,245	1.00	99,275	1.00	99,275	
admin prog mgr iv	1.00	65,759	1,00	82,640		83,427	
prgm mgr i	2.00	90,821	2.00	145,333	2.00	147,446	
administrator iii	2.00	116,767		124,948	2.00	126,754	
administrator iii	2.00	118,531	2.00	119,948	2.00	122,495	
maint engineering asst mgr	1.00	0		49,899	1.00	51,771	
agency project engr-arch supv	1.00	32,129		76,834		77,578	
computer network spec supr	1.00	71,213		76,224		76,962	
administrator ii	1.00	47,384		46,857		48,595	
administrator i	1.00	55,327	1.00	59,202		60,340	
administrator i	1.00	67,876	1.00	70,265	1.00	70,265	
admin officer iii	5.00	255,637	5.00	276,346	5.00	281,965	
computer info services spec ii	2.00	75,321	2.00	97,908	2.00	100,513	
envrmntl spec ii general	1.00	52,081	1.00	53,012		54,026	
maint supv i non lic	1.00	55,505	1.00	59,392		59,961	
envrmntl compliance spec iii	1.00	· · · · · · · · · · · · · · · · · · ·		50,506		51,452	
·	1.00	46,615	1.00	•	1.00	•	
haz-mat emerg response off ii		42,121		44,901		45,731	
bldg construction insp iii	2.00	91,367		97,669	2.00	99,039	
services supervisor ii	1.00	41,053		43,872		44,681	A h = 1
police officer military	8.00	111,359	7.00	273,662		244,894	
building security officer ii	11.00	272,270		289,901	9.00	295,075	
exec assoc i	1.00	48,643		52,020	1.00	52,516	
admin aide	1.00	44,984		48,086	1.00	48,533	
office secy iii	1.00	0		30,472		31,553	
services specialist	1.00	0	1.00	28,702		29,713	
office services clerk	1.00	38,005	1.00	40,605		41,346	
supply officer ii	1.00	29,909	1.00	31,931	1.00	32,502	
maint chief iv non lic	2.00	96,053		102,725		103,693	
electrician senior	1.00	0		32,364	1.00	33,524	
maint chief ii licensed	1.00	44,165		47,209	1.00	47,648	
maint chief ii non lic	1.00	44,984	1.00	48,086	1.00	48,533	
maint chief i non lic	3.00	42,256		106,104		108,683	
refrigeration mechanic	1.00	42,256	1.00	45,160	1.00	45,577	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015	FY 2015 Appropriation	FY 2016	FY 2016 Allowance	Symbo
orassiridation little						ATTOWATION	
d50h0103 Army Operations and Main	tenance						
carpenter trim	3.00	33,765	3.00	93,465	3.00	96,141	
electrician	2.00	72,057	2.00	76,977	2.00	78,379	
mason plasterer	1.00	39,707	1.00	42,429	1.00	43,209	
painter	1.00	39,707	1.00	42,429	1.00	43,209	
plumber	2.00	38,293	2.00	69,618	2.00	71,377	
steam fitter	1.00	38,994	1.00	41,664	1.00	42,429	
maint mechanic	20.50	512,329	21.50	698,843	21.50	712,440	
building services worker	14.00	303,203	14.00	402,218	14.00	410,555	
TOTAL d50h0103*	106.50	3,244,691	104.50	4,319,701	103.50	4,363,805	
d50h0105 State Operations							
prgm mgr ii	1.00	76,028	1.00	81,352		82,127	
prgm mgr i	2.00	106,443	1.00	74,779	1.00	75,502	
administrator iii	2.00	37,239	2.00	112,373	2.00	115,449	
administrator ii	1.00	55,765	1.00	46,857	1.00	48,595	
computer info services spec sup	1.00	0	1.00	60,815	1.00	61,399	
mil youth counselor supr	1.00	46,152	1.00	50,915	1.00	52,846	
admin officer iii	.00	21,988	2.00	107,882	2.00	109,422	
agency budget spec ii	1.00	47,929	1.00	41,358	1.00	42,880	
computer info services spec ii	4.00	110,995	3.00	153,710	3.00	155,609	
military youth counselor ii	2.00	252,048	6.00	297,213	6.00	303,195	
admin officer ii	3.00	73,586	1.00	53,012	1.00	53,519	
military youth counselor i	3.00	5,314	2.00	79,178	2.00	82,072	
agency procurement spec i	.00	0	1.00	36,557	1.00	37,884	
admin officer i	1.00	7,942	1.00	42,186	1.00	42,962	
admin spec iii	3.00	89,071	1.00	44,205	1.00	44,614	
inventory control specialist	1.00	40,619	1.00	43,409	1.00	44,205	
mil youth worker supv	1.00	50,097	1.00	53,598	1.00	54,619	
computer user support spec ii	1.00	-89	1.00	34,390	1.00	35,629	
computer user support spec i	1.00	0	1.00	30,472	.00	0	Abol
mil youth worker lead	1.00	91,140	5.00	203,005	5.00	206,727	
mil youth worker ii	10.00	218,202	5.00	167,960	5.00	172,993	
mil youth worker i	.00	15,787	1.00	28,702	1.00	29,713	
exec assoc i	1.00	49,298	1.00	38,880	1.00	40,298	
admin aide	2.00	92,452		97,168	2.00	98,027	
office secy iii	1.00	37,213	1.00	39,760	1.00	40,123	
office clerk ii	1.00	38,228	1.00	39,574	1.00	39,574	
mil honor guard spec mgr	4.00	93,633	4.00	174,960	4.00	178,019	
mil honor guard spec supv	4.00	63,856	4.00	152,065	4.00	155,695	
mil honor guard spec ld	4.00	53,738	4.00	131,196	4.00	134,383	
mil honor guard spec ii	12.00	118,038	12.00	361,823	12.00	370,494	
FOTAL d50h0105*	69.00	1,892,712	69.00	2,879,354	68.00	2,908,574	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
d50h0106 Maryland Emergency Manag	nement Agency	,					
exec ix	.00	129,342	1.00	150,237	1.00	150,237	
exec viii	1.00	12,925	.00	0		0	
prgm mgr senior ii	1.00	104,281	1.00	111,612	1.00	113,763	
prgm mgr senior i	1.00	95,870	1.00	102,595	1.00	103,581	
prgm mgr iv	3.00	179,212	3.00	225,291	3.00	230,832	
prgm mgr iii	1.00	61,118	1.00	60,543	1.00	62,867	
prgm mgr ii	2.00	136,199	2.00	153,699	2.00	155,913	
principal planner	1.00	76,028	1.00	60,543		62,867	
administrator iv	1.00	105,984	2.00	129,307	2.00	132,194	
fiscal services admin ii	1.00	75,424	1.00	80,715	1.00	81,481	
administrator iii	5.00	255,770	5.00	356,428	5.00	360,458	
planner v	1.00	63,000	1.00	71,972	1.00	73,361	
administrator ii	13.00	706,003	12.00	781,793	12.00	792,302	
planner iv	4.00	281,937	5.00	318,117		331,452	
agency grants spec ii	1.00	59,219	1.00	63,371	1.00	64,588	
planner iii	1.00	20,663	.00	0		0	
admin officer ii	3,00	107,606	3.00	152,591	4.00	201,065	
admin officer i	3.00	138,999	3.00	141,044	3.00	143,889	
admin spec iii	2.00	47,900	1.00	51,209	1.00	51,696	
emergency mgmt operations off s		111,039	4.00	166,832	4.00	172,054	
emergency mgmt operations off	8.00	244,676	8.00	315,454	8.00	322,013	
personnel associate ii	.00	16,722	.00	010,404	.00	022,010	
management associate	1.00	0,722	2.00	73,114	2.00	75,768	
admin aide	1.00	36,528	1.00	41,541	1.00	42,301	
services specialist	1.00	38,491	1.00	41,664	1.00	42,047	
do. 11000 opeo1d1100							
TOTAL d50h0106*	60.00	3,104,936	60.00	3,649,672	61.00	3,766,729	
TOTAL d50h01 **	319.50	11,870,056	316.50	15,316,215	315.50	15,592,488	
d53t00 Md Institute for Emerger	ncy Medical S	ServicesSystems					
d53t0001 General Administration		242 -22					
physician administration direct		212,235	1.00	218,335	1.00	226,788	
physician program manager ii	1.00	169,317	1.00	187,533	1.00	194,781	
prgm mgr senior ii	2.00	204,545	2.00	211,161	2.00	215,226	
prgm mgr senior i	1.00	97,710	1.00	104,567	1.00	106,581	
asst attorney general vi	1.60	155,106	2.00	207,486	2.00	207,486	
it director ii	1.00	80,214	1.00	85,817	1.00	87,455	
prgm mgr iv	7.00	625,246	7.00	666,687	7.00	670,990	
ems nursing pgm consult/admin s		89,141	1.00	95,380	1.00	96,292	
prgm mgr iii	3.00	261,151	3.00	277,562	3.00	280,180	
administrator v	1.00	6,172	1.00	73,946	1.00	75,377	
nursing prgm conslt/admin ii	1.00	83,561	1.00	89,400	1.00	90,254	
prgm mgr ii	3.00	205,957	3.00	222,359	3.00	227,775	
admin prog mgr i	1.00	82,497	1.00	85,401	1.00	85,401	
prgm mgr i	3.00	218,071	4.00	286,562	4.00	292,277	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
150100 41 72 171 12 52 5							
d53t00 Md Institute for Emergen d53t0001 General Administration	cy Medical	ServicesSystems					
ems assoc regional admin	3.00	148,107	3.00	158,395	3.00	160,398	
ems exec dir	1.00	122,464		255,225	1.00	255,225	
ems systems eng	1.00	71,781		76,834	1.00	77,578	
it systems technical spec	1.00	76,880		82,247	2.00	153,084	New
computer network spec lead	2.00	88,872		140,202	2.00	142,257	WCW
database specialist ii	1.00	63,000		67,425	1.00	68,723	
ems training spec iii	2.00	100,196		115,449	2.00	117,048	
fiscal services admin i	1.00	72,011		77,078	1.00	78,568	
it programmer analyst lead/adva		65,449		70,049	1.00	70,724	
research statistician iv	.00	0		46,857	1.00	48,595	
administrator ii	5.00	321,491	5.00	344,080	5.00	350,001	
computer network spec ii	1.00	59,032		63,171	1.00	64,387	
administrator i	2.00	56,717		103,219	2.00	105,412	
hr officer ii	1.00	42,909		55,931	1.00	56,465	
it functional analyst ii	.50	29,847	1.00	63,880	1.00	65,110	
webmaster i	1.00	63,202		67,639	1.00	68,939	
admin officer iii	3.00	159,059		171,690	3.00	174,347	
ems training spec i	1.00	57,013		61,009	1.00	61,594	
personnel officer ii	.00	1,185		01,000	.00	01,004	
admin officer ii	1.00	54,294		59,392	1.00	59,961	
commercial ambulance svc specia		99,596		101,171	2.00	102,606	
admin officer i	.00	1,258		0	.00	0	
ems systems tech ii	4.00	210,210		208,266	4.00	213,123	
ems comm oper lead	3.00	149,725		160,149	3.00	153,053	
ems comm oper ii	12.00	471,454		517,014	12.00	527,992	
ems comm oper i	4.00	107,285		141,651	4.00	146,150	
ems photographer	1.00	0 107,203		141,031	.00	140,130	
it production control spec ii	1.00	-88	_	0	.00	0	
fiscal accounts technician ii	1.00	42,577		45,507	1.00	46,350	
exec assoc iii	1.00	49,153		54,298	1.00	56,374	
admin aide	4.00	167,242		183,154	4.00	185,298	
office secy iii	4.00	151,002		162,854	4.00	165,998	
office services clerk lead	1.00	33,168		35,423	1.00	35,742	
Office Services Clerk Tead		33,100	1.00			33,742	
TOTAL d53t0001*	94.10	5,627,014	95.00	6,501,455	96.00	6,667,965	
TOTAL d53t00 **	94.10	5,627,014	95.00	6,501,455	96.00	6,667,965	
d55p00 Department of Veterans A	ffaire						
d55p0001 Service Program							
administrator v	1.00	71,781	1.00	76,834	1.00	78,322	
administrator i	1.00	49,655		53,855	1.00	76,322 54,884	
admin officer iii	1.00	59,219		63,371	1.00	63,980	
veteran benefits specialist sup		109,867		117,559	2.00	119,271	
veteran benefits specialist sup	7.00	293,774		424,454	10.00	432,546	
veteran benefits specialist if	7.00	293,774	10.00	424,454	10.00	432,546	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
d55p00 Department of Veterans A	ffairs						
veteran benefits specilist i	3.00	98,871	2.00	77,807	2.00	79,852	
TOTAL d55p0001*	15.00	683,167	17.00	813,880	17.00	828,855	
d55p0002 Cemetery Program							
prgm mgr ii	1.00	57,463	1.00	63,522	1.00	65,964	
veterans cemetery supt	5.00	222,394	5.00	239,643	5.00	244,111	
admin officer i	3.00	86,200	3.00	134,170	3.00	136,987	
admin aide	1.00	44,984	1.00	48,086	1.00	48,980	
office secy ii	3.00	94,654		103,006	3.00	105,060	
motor equipment operator iii	7.00	198,364	7.00	245,883	7.00	249,275	
veterans cemetary supv	4.00	131,954		158,238	4.00	160,419	
veterans cemetary equip operato	1.00	27,142		27,304	1.00	27,782	
motor equipment operator ii	1.00	25,082	1.00	27,561	1.00	28,044	
veterans cemetary caretaker	13.00	293,383	13.00	387,966	13.00	394,870	
building services worker	5.00	82,859		126,782		129,393	
T0TAL d55p0002*	44.00	1,264,479	44.00	1,562,161	44.00	1,590,885	
d55p0003 Memorials and Monuments	Program						
administrator i	1.00	56,387	1.00	60,340	1.00	61,497	
grounds supervisor	1.00	32,920		35,158	1.00	35,793	
building services worker	1.00	27,964		29,848	1.00	30,374	
TOTAL d55p0003*	3.00	117,271	3.00	125,346	3.00	127,664	
d55p0005 Veterans Home Program							
prgm mgr ii	1.00	69,087	1.00	73,946	1.00	75,377	
administrator i	1.00	62,008	1.00	66,363	1.00	67,001	
admin officer ii	1.00	50,493	1.00	54,026	1.00	54,541	
admin spec iii	.00	0	1.00	45,023	1.00	45,439	
admin spec ii	1.00	33,852	1.00	37,280	1.00	38,636	
T0TAL d55p0005*	4.00	215,440	5.00	276,638	5.00	280,994	
d55p0008 Executive Direction							
secy dept veterans affairs	1.00	107,754	1.00	114,600	1.00	114,600	
exec aide vi	1.00	121,894	1.00	126,186	1.00	126,186	
designated admin mgr senior i	.00	22,554		95,084	1.00	96,909	
admin prog mgr iv	1.00	55,686	.00	0	.00	0	
designated admin mgr iv	1.00	62,540		0	.00	0	
admin prog mgr ii	.00	12,630		82,901	1.00	83,690	
fiscal services chief i	1.00	16,352		0	.00	0	
accountant ii	.00	0	1.00	58,736	1.00	59,861	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
d55p0008 Executive Direction							
agency grants spec ii	1.00	46,615	1.00	50,506	1.00	50,979	
fiscal accounts technician ii	.00	32,082		42,301	1.00	42,691	
fiscal accounts technician i	1.00	3,700		0	.00	0	
exec assoc iii	1.00	55,765		59,670	1.00	60,243	
TOTAL d55p0008*	8.00	537,572	8.00	629,984	8.00	635,159	
d55p0011 Outreach and Advocacy							
administrator v	1.00	44,830	1.00	65,964	1.00	68,504	
administrator i	1.00	32,006	1.00	49,088	1.00	50,002	
TOTAL d55p0011*	2.00	76,836	2.00	115,052	2.00	118,506	
TOTAL d55p00 **	76.00	2,894,765		3,523,061	79.00	3,582,063	
d60a10 State Archives							
d60a1001 Archives							
state archivist	1.00	42,571	1.00	99,275	1.00	99,275	
prgm mgr senior ii	2.00	225,689	2.00	231,960	2.00	233,058	
it asst director iii	1.00	96,941	1.00	103,743	1.00	103,743	
it asst director ii	1.00	89,141	1.00	95,380	1.00	97,203	
prgm mgr iii	1.00	73,758	1.00	78,952	1.00	80,463	
administrator v	2.00	156,731	2.00	167,722	2.00	170,942	
administrator iv	1.00	71,213	1.00	76,224	1.00	76,962	
computer network spec mgr	.50	41,000	.50	43,865	.50	44,700	
computer network spec supr	1.00	65,972	1.00	70,607	1.00	71,290	
database specialist supervisor	1.00	63,500	1.00	67,963	1.00	69,273	
archivist supervisor	5.00	341,858	5.00	365,897	5.00	372,248	
database specialist ii	1.00	60,644	1.00	64,902	1.00	66,151	
it programmer analyst lead/adva	1.00	59,503	1.00	63,678	1.00	64,290	
administrator ii	1.00	60,165	1.00	64,387	1.00	65,006	
computer network spec ii	1.00	61,320	1.00	65,625	1.00	66,257	
archivist ii	7.00	376,304	7.00	408,969	7.00	417,672	
it programmer analyst i	1.00	0	.00	0	.00	0	
webmaster i	1.00	49,655	1.00	53,855	1.00	54,370	
hr officer i	1.00	56,797	1.00	62,179	1.00	63,371	
archivist i	13.00	616,315	17.00	842,264	17.00	856,391	
personnel officer i	.00	1,317	.00	0	.00	0	
agency procurement spec trainee	1.00	38,659	1.00	41,855	1.00	42,623	
archivist trainee	5.00	87,788	3.00	126,701	3.00	128,804	
photographer iii	1.00	80,141	2.00	85,638	2.00	87,213	
exec assoc iii	1.00	55,765	1.00	59,670	1.00	60,815	
T0TAL d60a1001*	51.50	2,872,747	53.50	3,341,311	53.50	3,392,120	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
d60a1002 Artistic Property							
archivist ii	1.00	54,290	1.00	58,091	1.00	59,202	
archivist ii	1.00	56,387		60,340	1.00	60,919	
archivist i	2.00	45,188	2.00	95,729	2.00	97,507	
41 311111111	2.00	40,100	2.00	30,725	2.00		
TOTAL d60a1002*	4.00	155,865	4.00	214,160	4.00	217,628	
TOTAL d60a10 **	55.50	3,028,612	57.50	3,555,471	57.50	3,609,748	
d70j00 Maryland Automobile Ins	urance Fund						
maif employees	230.65	16,686,966	227.90	17,148,287	.00	0	
TOTAL d70j0042*	230.65	16,686,966	227.90	17,148,287	.00	0	
d70j0047 Uninsured Division							
maif employees	11.70	623,177	11.70	684,565	.00	0	
TOTAL d70;0047*	11.70	623,177	11.70	684,565	.00	0	
TOTAL d70j00 **	242.35	17,310,143	239.60	17,832,852	.00	0	
d78y01 Maryland Health Benefit	•						
d78y0101 Maryland Health Benefit	_						
executive senior	1.00	115,247	1.00	153,027	1.00	153,027	
hlth benefit exchange exec xi	1.00	170,694	1.00	160,742	1.00	160,742	
hlth benefit exchange exec x	3.00	311,436	1.00	163,894	1.00	163,894	
exec aide x	1.00	73,818	.00	0	.00	0	
exec ix	.00	0	1.00	114,874	1.00	114,874	
exec viii	.00	0	2.00	213,546	2.00	213,546	
administrative mgr senior iii	1.00	99,272	1.00	106,240	1.00	109,330	
principal counsel	1.00	117,888	1.00	126,186	1.00	126,186	
administrative mgr senior ii	.00	0	1.00	73,612	1.00	76,460	
prgm mgr senior ii	.00	0	1.00	73,612	1.00	76,460	
fiscal services admin vi	.00	87,593	1.00	108,635	1.00	110,729	
it asst director iv	3.00	206,409	4.00	393,012	4.00	397,645	
prgm mgr senior i	1.00	48,051	1.00	110,729	1.00	110,729	
administrative mgr senior i	1.00	0	.00	0	.00	0	
asst attorney general vi	2.00	165,674	2.00	185,162	2.00	190,516	
administrative mgr iv	1.00	81,741	.00	0	.00	0	
administrator vii	1.00	0	.00	0	.00	0	
admin prog mgr ii	3.00	189,611	1.00	56,743	1.00	58,916	
administrative mgr ii	1.00	52,607	.00	0	.00	0	
admin prog mgr i	5.00	206,438	5.00	354,887	5.00	360,453	
administrative mgr i	3.00	221,180	1.00	71,972	1.00	74,070	
fiscal services admin ii	1.00	18,077	1.00	76,224	1.00	77,699	
mia administrator iii	.00	37,219	.00	0	.00	0	
administrator iii	1.00	70,646	1.00	75,617	1.00	77,823	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
d70v01 Manuland Haalth Panafit	Evahanas						
d78y01 Maryland Health Benefit	_						
d78y0101 Maryland Health Benefit accountant manager i	1.00	70,675	2.00	125,165	2.00	129,293	
hr administrator ii	1.00	57,161	1.00	85,401	1.00	85,401	
database specialist ii	.00	0		49,899		51,771	
database specialist ii	1.00	44,172		74,183		75,617	
fiscal services admin i	2.00	51,956		124,948		127,968	
it quality assurance spec	1.00	10,324		80,078		80,078	
staff atty ii attorney genral	1.00	0,524		49,899		51,771	
personnel administrator ii	.00	1,708		49,099		0	
administrator ii	2.00	122,840		135,370		138,690	
computer network spec ii	1.00	51,586		66,888		68,175	
hlth policy analyst ii	.00	01,550		93,714	2.00	97,190	
webmaster ii	.00	7,841	1.00	61,983		63,779	
administrator ii	1.00	7,041		01,300		00,779	
webmaster ii	1.00	0		0		0	
it functional analyst ii	1.00	0		44,017		45,641	
administrator i	1.00	35,695		0	.00	0	
admin officer iii	7.00	357,749		533,752		547,147	
admin officer iii	3.00	150,960		168,176		173,015	
pub affairs officer ii	2.00	52,330		103,537	2.00	106,251	
pub affairs officer ii	4.00	119,113		137,167	3.00	141,781	
agency budget spec ii	1.00	27,887		0		0	
admin officer ii	2.00	96,763		142,920		146,829	
admin spec ii	1.00	0		0		0	
exec assoc i	3.00	145,842		157,848		160,843	
admin aide	4.00	71,392		93,898	2.00	94,690	
damin dido			2.00				
TOTAL d78y0101*	72.00	3,749,595	69.00	4,947,557	69.00	5,039,029	
TOTAL d78y01 **	72.00	3,749,595		4,947,557	69.00	5,039,029	
d79z02 Health Insurance Safety	Net Programs	3					
d79z0201 MHIP High-Risk Pools							
mhip executive director	1.00	153,002	1.00	163,894	1.00	163,894	
asst attorney general viii	1.00	71,269		118,197	1.00	118,197	
mia executive iii	2.00	197,053		103,531	1.00	103,531	
mia executive i	1.00	19,706		64,608	.00		Abol
mia administrator iii	3.00	222,219	2.00	147,617	2.00	147,617	
mia officer ii	1.00	43,593	1.00	46,696	1.00	46,696	
TOTAL d79z0201*	9.00	706,842	7.00	644,543	6.00	579,935	
d79z0202 Senior Prescription Dru	g Assistance	Program					
mia executive iii	.00	0	1.00	107,550	1.00	107,550	
mia administrator iii	.00	0	1.00	73,431	1.00	73,431	
TOTAL d79z0202*	.00	0	2.00	180,981	2.00	180,981	
TOTAL d79z02 **	9.00	706,842	9.00	825,524	8.00	760,916	
						•	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
d80z01 Insurance Administration d80z0101 Administration and Opera	-	tion					
mia insurance commissioner	1.00	150,618	1.00	160,598	1.00	160,598	
mia chief actuary	1.00	98,690	1.00	145,499	1.00	145,499	
mia deputy ins comm	1.00	136,261	1.00	142,646	1.00	142,646	
div dir ofc atty general	1.00	125,877	1.00	134,749	1.00	134,748	
mia executive v	4.00	447,448	4.00	531,356	4.00	535,149	
principal counsel	.00	0	1.00	116,883	1.00	118,012	
mia executive iv	12.00	1,121,490	11.00	1,309,101	11.00	1,318,671	
asst attorney general viii	1.00	102,312	.00	0	.00	0	
mia executive iii	1.00	100,382	1.00	107,428	1.00	108,463	
asst attorney general vii	1.00	106,963	3.50	356,716	3.50	361,431	
mia executive ii	8.00	782,263	9.00	872,945	9.00	886,843	
asst attorney general vi	9.00	739,517	6.50	625,782	6.50	632,115	
mia executive i	3.00	288,539	4.00	348,210	4.00	353,172	
mia administrator v	8.00	775,205	11.00	924,210	11.00	934,325	
mia administrator ív	16.00	1,201,469	17.00	1,279,782	17.00	1,300,141	
mia administrator iii	16.00	798,405	12.00	871,947	12.00	885,325	
mía administrator ii	14.00	903,239	16.00	1,048,639	16.00	1,067,111	
mia administrator i	21.00	1,123,746	20.00	1,235,127	20.00	1,254,952	
mia analyst ii	26.00	1,594,107	35.00	1,953,388	35.00	1,984,776	
obs-actuary iii life and health	1.00	63,202	1.00	67,639	1.00	46,487	
mia analyst i	54.00	2,230,906	47.00	2,475,040	47.00	2,512,799	
mia officer ii	16.00	548,624	11.00	536,371	11.00	547,619	
mia officer i	14.00	640,623	16.00	759,737	16.00	771,157	
mia associate vi	3.00	121,979	2.00	93,680	2.00	94,547	
mia associate v	16.00	626,080	16.00	670,966	16.00	681,859	
mia associate iv	4.00	142,474	4.00	153,569	4.00	156,366	
mia associate iii	3.00	99,692	3.00	106,915	3.00	108,212	
personnel clerk	1.00	40,434	1.00	43,209	1.00	43,606	
mia associate ii	3.00	77,107	3.00	83,390	3.00	84,138	
mia associate i	1.00	33,206	1.00	35,530	1.00	35,850	
management associate	2.00	98,438	2.00	105,278	2.00	106,275	
admin aide	2.00	89,967	2.00	95,295	2.00	96,619	
office secy iii	2.00	80,149	2.00	85,646	2.00	86,434	
TOTAL d80z0101*	266.00	15,489,412	266.00	17,477,271	266.00	17,695,945	
T0TAL d80z01 **	266.00	15,489,412	266.00	17,477,271	266.00	17,695,945	
d90u00 Canal Place Preservation d90u0001 General Administration	and Develop	oment Authority					
administrator ii	1.00	61,386	1.00	65,625	1.00	66,257	
admin officer ii	1.00	42,223	1.00	46,560	1.00	46,993	
fiscal accounts clerk i	1.00	28,563	1.00	28,260	1.00	29,254	
TOTAL d90u0001*	3.00	132,172	3.00	140,445	3.00	142,504	
TOTAL d90u00 **	3.00	132,172	3.00	140,445	3.00	142,504	
	2.30	,	2.00	,	2.20	,001	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure		Appropriation		Allowance	Symbol
donatt office of Administration							
d99a11 Office of Administrative d99a1101 General Administration	неагings						
chf admin law judge	1.00	122,151	1.00	132,569	1.00	132,569	
prgm mgr senior iv	2.00	227,089		243,071		247,773	
prgm mgr senior iii	2.00	206,606		157,190		163,200	
prgm mgr senior i	1.00	86,717		102,595		104,567	
it director ii	1.00	98,803		103,743		103,743	
administrator iv	1.00	78,345		83,811		85,401	
administrator iii	.00	21,518	.50	31,839	.50	32,451	
administrator iii	3.00	170,970	2.50	182,653	2.50	185,508	
admin law judge	54.00	5,041,645	56.00	5,726,260	56.00	5,795,771	
fiscal services chief ii	1.00	78,345	1.00	83,811	1,00	85,401	
computer network spec lead	1.00	60,644	1.00	64,902	1.00	66,151	
hr administrator i	.00	28,134	1.00	62,474	1.00	63,076	
administrator ii	1.00	61,320	1.00	65,625	1.00	66,888	
computer network spec ii	1.00	62,500	1.00	66,888	1.00	68,175	
hr officer iii	1.00	28,996	.00	0	.00	0	
personnel officer iii	.00	1,240	.00	0	.00	0	
admin officer iii	3.00	122,147	3.00	169,236	3.00	171,862	
admin officer ii	.00	41,465	1.00	38,880	1.00	40,298	
admin officer ii	.00	25,140	1.00	53,012	1.00	54,026	
admin officer i	3.00	53,041	1.00	36,557	1.00	37,884	
admin spec iii	2.00	90,156	2.00	96,388	2.00	97,789	
admin spec ii	1.00	44,984	1.00	48,086	1.00	48,980	
paralegal ii	1.00	42,127	1.00	45,023	1.00	45,855	
management associate	4.00	162,067	3.00	147,105	3.00	149,384	
docket clerk senior	11.00	364,302	11.00	409,309	11.00	416,655	
office secy iii	8.00	234,328	9.00	337,656	9.00	344,590	
docket clerk	3.00	127,330	5.00	164,433	5.00	168,137	
fiscal accounts clerk ii	1.00	33,168	1.00	35,423	1.00	36,061	
office services clerk	7.00	154,694	4.00	144,842	4.00	147,175	•
office clerk ii	4.00	116,871	5.00	159,655	5.00	161,940	
TOTAL d99a1101*	118.00	7,986,843	120.00	8,993,036	120.00	9,121,310	
TOTAL d99a11 **	118.00	7,986,843	120.00	8,993,036	120.00	9,121,310	

FINANCIAL AND REVENUE ADMINISTRATION

Comptroller of Maryland

State Treasurer

State Department of Assessments and Taxation

State Lottery and Gaming Control Agency

Property Tax Assessment Appeals Boards

MISSION

The Comptroller of Maryland provides executive leadership for Maryland's financial management services. The Comptroller is accountable for the fair and efficient collection of taxes, regulation of businesses, accurate forecasting and accounting of revenues and expenses, and the provision of technological services to State agencies.

VISION

The Comptroller of Maryland will achieve a favorable national reputation for fiscal management of the State by providing superior tax, regulatory, and technological services that promote the prosperity of the people and businesses of Maryland.

KEY GOALS AND OBJECTIVES

- Goal 1. Provide public services in ways that achieve the highest level of individual and business customer satisfaction.
 - **Objective 1.1** Implement alternative methods for customers to file tax returns and make tax payments.
 - Objective 1.2 Provide customers with enhanced and convenient access to services.
- **Goal 2.** Take advantage of existing and emerging information technology applications to enhance business processes that currently use little or no technology, and improve the infrastructure for efficient implementation of these new technologies.
 - Objective 2.1 Expand and/or implement e-government services through enhanced Internet, Intranet, and Extranet applications.
 - **Objective 2.2** Increase use of electronic file transfers, document imaging, and alternative tax payment and return processing methods.
 - **Objective 2.3** Enhance infrastructure including mainframe and related disaster recovery capabilities. Continue to use the latest security protection technology and local area network services.
- Goal 3. Vigorously enforce tax laws essential to the fair treatment of all taxpayers.
 - Objective 3.1 Implement data warehousing to increase effectiveness of matching and audit selection programs.
 - Objective 3.2 Continue aggressive compliance efforts for tax enforcement, cigarette smuggling interdiction, and fuel tax evasion interdiction.

SUMMARY OF COMPTROLLER OF MARYLAND

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	1,121.00	1,118.00	1,127.90
Total Number of Contractual Positions	38.60	39.10	28.50
Salaries, Wages and Fringe Benefits	77,115,339 1,527,205 37,663,150	82,707,170 1,104,767 39,912,991	86,916,769 1,187,868 44,383,490
Original General Fund Appropriation Transfer/Reduction	78,686,932 -2,081,959	83,739,157 135,579	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	76,604,973 1,487,890	83,874,736	
Net General Fund Expenditure	75,117,083 21,355,501 19,833,110	83,874,736 19,923,946 19,926,246	88,736,263 23,610,537 20,141,327
Total Expenditure	116,305,694	123,724,928	132,488,127

SUMMARY OF OFFICE OF THE COMPTROLLER

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	69.00	74.00	74.00
Total Number of Contractual Positions	1.60	1.60	2.00
Salaries, Wages and Fringe Benefits	5,945,010 109,148 3,730,758	6,282,631 133,921 4,074,363	6,866,890 157,956 4,039,030
Original General Fund Appropriation Transfer/Reduction	5,643,257 -249,230	5,628,321 40,457	-
Total General Fund Appropriation Less: General Fund Reversion/Reduction	5,394,027 5,627	5,668,778	
Net General Fund Expenditure	5,388,400 969,265 3,427,251	5,668,778 984,093 3,838,044	6,130,791 1,080,380 3,852,705
Total Expenditure	9,784,916	10,490,915	11,063,876

OFFICE OF THE COMPTROLLER

E00A01.01 EXECUTIVE DIRECTION

Program Description:

The Comptroller has general supervision over the fiscal affairs of the State. The program coordinates the functions of the various divisions and formulates policies to promote prompt collection of various revenues.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	33.50	35.50	35.50
Number of Contractual Positions	1.60	1.60	2.00
01 Salaries, Wages and Fringe Benefits	3,424,784	3,597,047	3,913,040
02 Technical and Special Fees	79,203	98,921	122,956
03 Communication 04 Travel	28,261 44,502 30,894 39,808 69,569 4,460 49,051	26,000 35,000 49,500 40,000 51,000 2,500 40,000	26,000 35,000 21,450 40,000 51,000 2,500 40,000
14 Land and Structures	7,005	244,000	215,950
Total Operating Expenses Total Expenditure	273,550 3,777,537	3,939,968	4,251,946
Original General Fund Appropriation Transfer of General Fund Appropriation	3,251,156 -38,461	3,321,653 26,255	
Total General Fund Appropriation	3,212,695 2,801	3,347,908	
Net General Fund ExpenditureSpecial Fund Expenditure	3,209,894 567,643	3,347,908 592,060	3,609,379 642,567
Total Expenditure	3,777,537	3,939,968	4,251,946
Special Fund Income: E00352 Used Tire Fee E00353 Admissions and Amusement Tax E00354 Unclaimed Property E00355 Revenue Collections of Outside Agencies. E00362 Corporate Income Tax E00381 Motor Fuel Tax swf309 Chesapeake Bay Restoration Fund	7,669 107,371 92,032 26,843 46,016 283,043 4,669	8,044 108,589 96,522 28,153 52,283 290,425 8,044	8,570 115,697 102,840 29,996 55,706 321,188 8,570
Total	567,643	592,060	642,567

E00A01.02 FINANCIAL AND SUPPORT SERVICES — OFFICE OF THE COMPTROLLER

PROGRAM DESCRIPTION

The Financial and Support Services program administers the finance, procurement, personnel, and other administrative functions for the Comptroller of Maryland. It is also responsible for the accounting records of the Capital Grants and Loans program and records concerning debt service for the State's General Obligation Bonds.

MISSION

The mission of the Financial and Support Services Program is to provide high quality, efficient and timely financial, personnel, and administrative services to support the achievement of the goals and objectives of the Comptroller of Maryland.

VISION

The Financial and Support Services program supports the attainment of the goals and objectives for the Comptroller of Maryland. Performance measures for this program are therefore not presented.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	35.50	38.50	38.50
01 Salaries, Wages and Fringe Benefits	2,520,226	2,685,584	2,953,850
02 Technical and Special Fees	29,945	35,000	35,000
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 12 Grants, Subsidies and Contributions	2,457,475 7,361 597,765 279,728 709	2,706,251 5,500 747,264 285,200 2,500 35,000	2,706,251 5,500 741,500 285,200 2,500 35,000
13 Fixed Charges	80,568 33,602	48,648	47,129
Total Operating Expenses	3,457,208	3,830,363	3,823,080
Total Expenditure	6,007,379	6,550,947	6,811,930
Original General Fund Appropriation Transfer of General Fund Appropriation	2,392,101 -210,769	2,306,668 14,202	
Total General Fund Appropriation	2,181,332 2,826	2,320,870	
Net General Fund ExpenditureSpecial Fund ExpenditureReimbursable Fund Expenditure	2,178,506 401,622 3,427,251	2,320,870 392,033 3,838,044	2,521,412 437,813 3,852,705
Total Expenditure	6,007,379	6,550,947	6,811,930
Special Fund Income: E00352 Used Tire Fee E00353 Admissions and Amusement Tax E00354 Unclaimed Property E00355 Revenue Collections of Outside Agencies E00362 Corporate Income Tax E00381 Motor Fuel Tax swf309 Chesapeake Bay Restoration Fund Total	5,517 77,243 66,209 19,311 33,104 196,720 3,518 401,622	5,686 76,757 68,234 19,901 36,959 178,804 5,692	6,103 82,382 73,234 21,360 39,668 208,957 6,109
Reimbursable Fund Income:			
E00901 Receipts from Users of Mailroom, Printshops and Other Supplemental Services	3,427,251	3,838,044	3,852,705

E00A02.01 ACCOUNTING CONTROL AND REPORTING – GENERAL ACCOUNTING DIVISION

PROGRAM DESCRIPTION

The objectives of this program are to exercise financial control, to account for all State funds received and disbursed, and to prepare monthly and annual financial reports and such other statistical information as required by law or fiscal policy.

MISSION

The General Accounting Division is the State's central accounting office, providing an extensive menu of financial services to assist the State Comptroller in fulfilling his Constitutional responsibilities to provide "general superintendence of the fiscal affairs of the state." Legal and stakeholder requirements and technological innovations dictate the services provided. Services are provided to State agencies, vendors, and those individuals and investors interested in the financial position and results of operations of the State.

VISION

The Comptroller's General Accounting Division is dedicated to providing cost effective services promptly, efficiently, and courteously. The division will continually strive to provide accounting expertise and a wide range of financial services to customers using leading edge technologies and best business practices.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To maintain and improve the State's reputation for excellence and integrity in accounting and financial reporting.

Objective 1.1. To produce the State of Maryland Comprehensive Annual Financial Report in compliance with gene

Objective 1.1 To produce the State of Maryland Comprehensive Annual Financial Report in compliance with generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Unqualified opinion by an independent accounting firm	Received	Expect to	Expect to	Expect to
		Receive	Receive	Receive

Objective 1.2 To receive the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association of the United States and Canada.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Certificate of Excellence in Financial Reporting	Received	Expect to	Expect to	Expect to
		Receive	Receive	Receive

Goal 2. To review agency expenditure requests for compliance with State laws and regulations and authorize disbursements from the State Treasury on a timely basis. To respond promptly and courteously to requests from vendors and State agencies.

Objective 2.1 Approve or reject 90 percent of agency payment requests and submit approved requests to the State Treasurer for disbursement within 5 working days.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of payment requests processed within 5 days	82.0%	86.0%	90.0%	90.0%
Output: Total dollars of disbursements	\$42.2	\$45.5	\$47.8	\$50.2

Objective 2.2 Expand use of Corporate Charge Card to at least 50 percent of total eligible payments.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Corporate charge card transactions	730,291	760,669	761,430	762,191
Corporate charge card purchases (millions)	\$258.5	\$277.5	\$277.7	\$278.0
Total vendor payment transactions eligible for card use	1,285,305	1,248,855	1,250,104	1,251,354
Quality: Corporate charge card transactions as a percent of eligible				
vendor payment transactions	56.8%	60.9%	60.9%	60.9%
Rebates received (millions)	\$4.054	\$5.617	\$5.622	\$5.628

GENERAL ACCOUNTING DIVISION

E00A02.01 ACCOUNTING CONTROL AND REPORTING

Appropriation S	Statement:
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2014 Actual	2015 Appropriation	2016 Allowance
44.00	45.00	45.00
3,154,650	3,457,491	3,791,238
506,025 3,708 1,087,765 68,610 2,637 24,953 257 1,693,955 4,848,605	542,797 6,405 1,270,373 73,099 2,526 25,000 1,920,200 5,377,691	516,338 5,611 1,288,020 73,336 2,500 2,262 25,000 1,913,067 5,704,305
5,274,010 -51,916 5,222,094 373,489 4,848,605 4,848,605	5,373,691 4,000 5,377,691 5,377,691	5,704,305 5,704,305
	Actual 44.00 3,154,650 506,025 3,708 1,087,765 68,610 2,637 24,953 257 1,693,955 4,848,605 5,274,010 -51,916 5,222,094 373,489 4,848,605	Actual Appropriation 44.00 45.00 3,154,650 3,457,491 506,025 542,797 3,708 6,405 1,087,765 1,270,373 68,610 73,099 2,637 24,953 257 25,000 1,693,955 1,920,200 4,848,605 5,377,691 5,274,010 5,373,691 -51,916 4,000 5,222,094 3,373,489 4,848,605 5,377,691

BUREAU OF REVENUE ESTIMATES

E00A03.01 ESTIMATING OF REVENUES

PROGRAM DESCRIPTION

The Bureau of Revenue Estimates operates in accordance with Section 6-101 of the State Finance and Procurement Article. The Bureau is staff to the Board of Revenue Estimates which is composed of the Treasurer, Comptroller, and Secretary of Budget and Management. The Board of Revenue Estimates reviews the information and recommendations supplied by the Bureau, and submits to the Governor for submission to the General Assembly, an itemized statement of estimated revenues for the current and succeeding fiscal years.

MISSION

The Bureau of Revenue Estimates forecasts Maryland's revenues and determines the fiscal impact of proposals to change Maryland's tax laws. The Bureau is accountable to the Board of Revenue Estimates for accurate forecasting of state revenues and the economy.

VISION

The Bureau of Revenue Estimates will be recognized inside and outside Maryland as the primary source of information and analysis regarding all aspects of Maryland taxes and revenues upon which sound public policy decisions can be based.

Appropriation Statement:

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	6.00	5.00	5.00
Number of Contractual Positions	.50	.50	1.50
01 Salaries, Wages and Fringe Benefits	454,509	476,090	540,008
02 Technical and Special Fees	57,963	41,445	74,391
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement	787 20,031 289,982 4,574 1,049	2,022 6,500 295,905 6,250	2,022 6,500 295,905 6,250
13 Fixed Charges	3,428 1,846	1,900	1,900
Total Operating Expenses	321,697	312,577	312,577
Total Expenditure	834,169	830,112	926,976
Original General Fund Appropriation Transfer of General Fund Appropriation	842,995 -8,616	825,978 4,134	
Total General Fund Appropriation	834,379 210	830,112	
Net General Fund Expenditure	834,169	830,112	926,976
Total Expenditure	834,169	830,112	926,976

REVENUE ADMINISTRATION DIVISION

SUMMARY OF REVENUE ADMINISTRATION DIVISION

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	377.60	374.60	373.00
Total Number of Contractual Positions	3.50	3.50	3.50
Salaries, Wages and Fringe Benefits	24,045,340 272,346 9,720,365	25,386,930 118,231 6,446,016	26,045,672 124,701 7,793,201
Original General Fund Appropriation Transfer/Reduction	27,435,167 -815,562	27,278,211 174,365	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	26,619,605 411,021	27,452,576	
Net General Fund Expenditure	26,208,584 5,990,685 1,838,782	27,452,576 4,498,601	28,077,244 5,886,330
Total Expenditure	34,038,051	31,951,177	33,963,574

E00A04.01 REVENUE ADMINISTRATION - REVENUE ADMINISTRATION DIVISION

PROGRAM DESCRIPTION

The Revenue Administration Division processes personal, corporation, fiduciary, employer withholding, Maryland estate tax, tire fee, admissions and amusement tax, sales and use tax, alcohol and tobacco tax, and motor fuel tax returns. All remittances received with these returns are deposited through a Centralized Remittance Processing center and a lockbox facility. The division is responsible for taxpayer service, taxpayer accounting for return adjustments, tax processing systems application control, revenue accounting, and reporting tax distributions to the subdivisions of Maryland.

MISSION

The Revenue Administration Division is committed to administering the provisions of the Maryland income tax laws effectively and efficiently while maintaining the integrity of the tax system and treating all taxpayers with respect and understanding.

VISION

The Revenue Administration Division will be a national leader in providing taxpayer service by quickly and efficiently processing tax returns and issuing refunds, processing payments promptly and efficiently, and using technological innovations to meet the needs of the people and businesses of Maryland.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Ensure that current year personal resident tax returns received between mid-January and the first week in April, requesting a refund, both paper and electronic, are processed promptly.

Objective 1.1 Ninety-eight percent of current year, paper-filed personal resident returns received during the income tax filing season are processed and refunds are issued within 22 business days of the date the returns were received.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of paper returns received	575,669	549,245	518,144	494,361
Output: Number of refunds issued on paper returns	453,805	270,627	385,758	230,066
Outcome: Percentage of paper returns processed within 22				
business days	100.0%	100.0%	98.0%	98.0%

Objective 1.2 Ninety-five percent of current year electronically filed returns are processed and refunds are issued within 4 business days of the date the returns were received.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of electronically filed returns	2,261,250	2,267,122	2,486,277	2,492,741
Output: Number of refunds from electronic returns	1,703,081	1,751,356	1,788,282	1,839,069
Outcome: Percentage of electronically filed returns processed				
within 4 business days	99.7%	100.0%	95.0%	95.0%

Goal 2. Ensure that all correspondence received during the fiscal year, both paper and e-mail, is answered promptly.

Objective 2.1 Ninety percent of paper correspondence is logged and responded to within an average of 8 business days or less from the time the correspondence is received.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of letters received	4,020	2,896	3,500	3,500
Outcome: Percentage of paper correspondence responded to				
within 8 business days	93.5%	93.0%	90.0%	90.0%

E00A04.01 REVENUE ADMINISTRATION - REVENUE ADMINISTRATION DIVISION (Continued)

Objective 2.2 Ninety-eight percent of e-mail transmissions are responded to within an average of two business days or less from the time the e-mail transmissions were received.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of e-mails received	40,778	42,796	45,000	45,000
Outcome: Percentage of e-mail transmissions responded to				
within 2 business days	100%	100%	98%	98%

Goal 3. Ensure telephone inquiries received during the fiscal year are answered timely.

Objective 3.1 Telephone inquiries are answered within an average of one hundred and twenty (120) seconds or less of the individual being placed in the hold queue.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of telephone calls received	335,579	322,928	350,000	350,000
Outcome: Average number of seconds taxpayers are in hold				
queue before calls are taken	120	183	120	120

REVENUE ADMINISTRATION DIVISION

E00A04.01 REVENUE ADMINISTRATION

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	377.60	374.60	373.00
Number of Contractual Positions	3.50	3.50	3.50
01 Salaries, Wages and Fringe Benefits	24,045,340	25,386,930	26,045,672
02 Technical and Special Fees	272,346	118,231	124,701
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges 14 Land and Structures	1,822,139 30,073 10,000 1,980 2,916,206 949,970 130,263 5,651 650,671 83,640	2,271,380 33,798 7,385 2,000 2,328,001 1,081,449 348 721,655	2,171,795 33,798 12,715 2,450 2,598,176 1,060,000
Total Operating Expenses	6,600,593	6,446,016	6,702,893
Total Expenditure	30,918,279	31,951,177	32,873,266
Original General Fund Appropriation Transfer of General Fund Appropriation	27,435,167 -815,562	27,278,211 174,365	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	26,619,605 411,021	27,452,576	
Net General Fund Expenditure Special Fund Expenditure Total Expenditure	26,208,584 4,709,695 30,918,279	27,452,576 4,498,601 31,951,177	28,077,244 4,796,022 32,873,266
Special Fund Income: E00341 Tax Preparer Training Fees	60,316 70,327 546,059 148,486 295,605 59,634 3,484,823 44,445	56,547 92,544 736,842 186,484 448,113 123,316 2,797,238 57,517	58,546 95,815 762,886 193,076 463,951 127,675 3,034,523 59,550
Total	4,709,695	4,498,601	4,796,022

REVENUE ADMINISTRATION DIVISION

E00A04.02 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS

Program Description:

This program identifies defined, current Major Information Technology Development Projects in the Comptroller of Maryland.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
08 Contractual Services	2,408,343 307,014 404,415		1,090,308
Total Operating Expenses	3,119,772		1,090,308
Total Expenditure	3,119,772		1,090,308
Special Fund ExpenditureReimbursable Fund Expenditure	1,280,990 1,838,782		1,090,308
Total Expenditure	3,119,772		1,090,308
Special Fund Income: E00390 Local Share of Integrated Tax System	1,280,990		1,090,308
Reimbursable Fund Income: F50A01 Major Information Technology Development Projects	1,838,782		

E00A05.01 COMPLIANCE ADMINISTRATION - COMPLIANCE DIVISION

PROGRAM DESCRIPTION

The Compliance Division is responsible for the enforcement of all tax laws administered by the Comptroller and for administering the Uniform Disposition of Unclaimed Property. Primary functions include auditing, collections, and various discovery activities. In conjunction with these activities, the division handles the levying of assessments, tax appeals, and legal enforcement.

MISSION

To encourage compliance with tax laws through aggressive, equitable and compassionate enforcement activities. All taxpayers will be treated fairly and will receive prompt courteous service.

VISION

All individuals and businesses will pay their fair share of taxes, allowing Maryland to provide excellent services to its citizens and promoting economic development through uniformly applied tax laws.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Maximize collection of past due taxes.

Objective 1.1 Notify all taxpayers of past due amounts within 60 days of case first entering collection system for active collection.

Objective 1.2 Establish appropriate payment plans, file liens, garnish salaries, and attach assets when necessary.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of active delinquent individual income tax cases				
as of 6/30	237,960	276,778	322,000	374,500
Number of active delinquent business tax cases as of 6/30	36,511	40,457	37,500	41,000
Output: Number of payment agreements entered	88,164	86,597	90,000	90,000
Number of cases certified to IRS for offset	105,926	140,444	130,000	130,000
Number of tax liens filed	66,587	66,760	68,500	68,200
Number of salary garnishments filed	2,316	2,481	3,000	3,125
Number of bank attachments filed	10,461	7,577	11,050	9,805
Outcome: Dollars collected on delinquent income tax cases	300,729,047	320,139,024	341,000,000	363,000,000
Dollars collected on delinquent business tax cases	251,952,131	268,955,103	258,000,000	258,000,000
Dollars collected from the MD Integrated Tax System				
(MITS) activities	48,238,842	53,299,789	62,000,000	65,000,000

E00A05.01 COMPLIANCE ADMINISTRATION - COMPLIANCE DIVISION (Continued)

Goal 2. Encourage voluntary compliance and identify non-compliant taxpayers through various discovery activities and an efficient and effective business tax audit program.

Objective 2.1 Use federal tax data as well as data from various other sources to identify individuals and businesses not in compliance with Maryland tax laws, beginning each program within 120 days of the last extension period or 120 days of notification by IRS.

Objective 2.2 Maintain a balanced audit program to provide coverage of all tax types and business activities throughout the various regions of the state.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Estimated number of business tax accounts as of 6/30	449,152	455,000	460,000	465,000
Number of first notices sent for individual income tax	126,614	197,755	200,000	210,000
Number of business tax discovery notices sent	13,488	26,135	28,000	30,000
Output: Number of business tax audits and investigations	1,283	1,153	1,200	1,300
Dollars assessed for business tax audits (millions)	105.0	71.8	77.0	83.0
Percent of auditors (employed for at least 18 months) cross trained	64%	66%	70%	70%
Dollars assessed on business tax discovery activities	1,609,151	517,596	780,000	900,000
Dollars assessed for individual income tax (millions)	211.8	291.1	300.0	310.0
Quality: Percent of business tax accounts audited or investigated	0.29%	0.26%	0.35%	0.30%

Goal 3. Identify unclaimed property and present it to the rightful owners.

Objective 3.1 Identify the holders of unclaimed property and obtain reports listing the properties and their owners.

Objective 3.2 Participate in programs to locate owners.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of unclaimed property holder reports received	15,030	10,939	14,163	13,000
Output: Number of notices sent to owners	$80,000^{1}$	118,587	85,068	85,000
Number of unclaimed property claims paid	47,021	51,059	50,000	50,000
Dollars of unclaimed property reported (millions)	159.9	150.4	145.0	145.0
Outcome: Dollars of unclaimed property paid to owners (millions)	56.5	62.0	60.0	60.0
Quality: Percent of names added to system within 90 days	100%	100%	100%	100%

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¹ The previously published figure was reported in error.

COMPLIANCE DIVISION

E00A05.01 COMPLIANCE ADMINISTRATION

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	389.30	387.30	398.80
Number of Contractual Positions	32.00	32.00	20.00
01 Salaries, Wages and Fringe Benefits	24,634,186	26,422,646	28,602,711
02 Technical and Special Fees	984,177	667,294	682,110
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges	1,791,040 298,446 28,490 3,711,333 180,650 85,256 12,788 117,496	1,454,776 403,900 40,962 2,541,155 178,200 14,300 93,655	1,897,276 445,900 50,342 4,990,815 178,200 32,465 143,498
14 Land and Structures Total Operating Expenses	6,414,190	4,726,948 31,816,888	7,738,496
Total Expenditure	32,032,553 23,077,943 -416,572 22,661,371 244,741	22,846,818 169,211 23,016,029	57,023,317
Net General Fund Expenditure Special Fund Expenditure Total Expenditure	22,416,630 9,615,923 32,032,553	23,016,029 8,800,859 31,816,888	26,188,195 10,835,122 37,023,317
Special Fund Income: E00352 Used Tire Fee	96,537 1,244,805 4,425,325 1,935,128 481,647 87,346 1,286,614 58,521	106,955 1,581,023 3,504,610 1,465,507 550,607 84,218 1,459,291 48,648	129,866 1,919,697 4,255,337 1,779,436 668,554 102,258 1,920,905 59,069
Total	9,615,923	8,800,859	10,835,122

E00A06.01 FIELD ENFORCEMENT ADMINISTRATION – FIELD ENFORCEMENT DIVISION

PROGRAM DESCRIPTION

The Field Enforcement Division is the enforcement arm of the Comptroller of Maryland. It is comprised of five sections – the Enforcement Agents; the Inspectors; Motor fuel, Alcohol, and Tobacco Tax regulators; the State License Bureau; and the Motor Fuel Testing Lab. The Enforcement Agents and Inspectors are responsible for the detection and enforcement of the revenue laws relating to alcoholic beverages, tobacco taxes, motor fuel (including International Fuel Tax Agreement (IFTA) and motor carriers) and sales and use taxes. The tasks performed to complete this function include conducting investigations, arresting violators, and performing compliance inspections for proper licenses. The regulatory function of the Division assists the businesses engaged in the motor fuel and lubricant industry, motor carrier industry (IFTA), the alcohol industry, and the tobacco industry. The State License Bureau is responsible for monitoring over 96,000 business licenses, updating the records of those businesses, enforcing the use of business licenses, and coordinating license issues with all of the Clerks of the Court, statewide. The Motor Fuel Lab is responsible for testing motor fuel to ensure the quality and safety of the fuel sold to consumers across the state. They are also responsible for testing alcohol when needed.

MISSION

Pursue all legal and reasonable means to identify and collect all revenue due to the Comptroller of Maryland as provided by the Maryland Constitution and statutes as enacted by the General Assembly.

VISION

To secure voluntary compliance with the revenue laws of the State through a program of enforcement and education, maximizing state revenue while fostering fair tax treatment for Maryland businesses and individuals.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Strict enforcement of laws pertaining to untaxed and contraband cigarettes to deter illegal cigarettes from coming into the State and to decrease lost revenues.

Objective 1.1 Deter the importation of illegal cigarettes through interdiction initiatives and by inspecting the equivalent of at least 50 percent of the total number of licensed cigarette retailers.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of arrests	170	98	84	84
Number of untaxed or contraband cigarette packs confiscated	374,226	118,331	100,000	100,000
Number of inspections	3,724	4,352	4,000	4,000
Percentage of inspections to licensed cigarette retailers	55%	65%	50%	50%

Goal 2. Strict enforcement of Alcoholic Beverage Laws of the State of Maryland.

Objective 2.1 Inspect the equivalent of 25 percent of the total number of retail alcohol licensees to deter violations of Maryland's Alcoholic Beverage Laws.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of inspections	1,798	2,207	1,825	1,825
Percentage of inspections to licensed alcohol retailers	23%	28%	25%	25%
Number of alcohol arrests	42	27	40	40

E00A06.01 FIELD ENFORCEMENT ADMINISTRATION – FIELD ENFORCEMENT DIVISION (Continued)

Goal 3. Ensure that Maryland's motor fuels meet the highest quality standards.

Objective 3.1 Conduct inspections and lab analyses of motor fuels from at least 75 percent of retail service stations and 90 percent of motor fuel terminals supplying Maryland.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of motor fuel samples collected	12,812	11,405	14,000	12,000
Number of sample violations	204	158	220	220
Number of retail service stations sampled	3,952	1,773	1,575	1,575
Percentage of retail service stations sampled	83%	75%	75%	75%
Number of terminals sampled	29	29	29	29
Percentage of terminals sampled	100%	100%	96%	96%

Goal 4. To encourage businesses to obtain and renew the proper licenses required by the State of Maryland.

Objective 4.1 Conduct inspections to maintain the number of delinquent business licenses to no more than 10 percent of the total number of licenses administered.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of licenses administered	85,004	79,283	80,000	80,000
Number of delinquent licenses	5,219	8,693	6,000	6,000
Percentage of delinquent licenses compared to licenses administered	6%	10%	10%	10%
Number of citations issued for license violations	1,243	1,427	1,000	1,000
Number of business license inspections	13,328	14,951	14,000	14,000

FIELD ENFORCEMENT DIVISION

E00A06.01 FIELD ENFORCEMENT ADMINISTRATION

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	55.00	55.00	55.00
01 Salaries, Wages and Fringe Benefits	4,587,182	4,665,223	4,753,354
02 Technical and Special Fees	5,129	8,600	6,975
03 Communication	45,345 10,416 42,354 268,552	58,050 10,675 53,583 330,519	58,050 15,050 51,500 293,935
08 Contractual Services	32,694 104,006 76,452 47,003 67,089 12,187	52,950 182,050 33,350 1,000 16,087	52,329 188,650 49,711 5,000 19,630
Total Operating Expenses	706,098	738,414	734,355
Total Expenditure	5,298,409	5,412,237	5,494,684
Original General Fund Appropriation Transfer of General Fund Appropriation	2,486,336 -34,624	2,602,282 19,996	
Total General Fund Appropriation	2,451,712 5,964	2,622,278	
Net General Fund ExpenditureSpecial Fund Expenditure	2,445,748 2,852,661	2,622,278 2,789,959	2,605,736 2,888,948
Total Expenditure	5,298,409	5,412,237	5,494,684
Special Fund Income: E00372 Cigarette Licensing Fees E00381 Motor Fuel Tax	277,758 2,574,903	104,178 2,685,781	111,473 2,777,475
Total	2,852,661	2,789,959	2,888,948

E00A09.01 PAYROLL MANAGEMENT – CENTRAL PAYROLL BUREAU

PROGRAM DESCRIPTION

Section 6-401 of the State Personnel and Pensions Article provides for a Central Payroll Bureau. The Bureau issues approximately 106,600 payroll checks and direct deposits, on a bi-weekly basis, for three separate payroll cycles (Regular, University, and Contractual), and has annual responsibility for processing more than 2.7 million requests for employee wage payments and production of more than 145,000 W-2 statements.

MISSION

To provide quality payroll services in the issuance of paychecks/deposit advices and W-2 wage statements for all permanent and contractual employees of all branches of State government. Provide competent and friendly support services related to the administration of voluntary and mandatory payroll deductions, subsidies and taxes.

VISION

Paperless payroll systems whereby employees, state agencies, and deduction sponsors submit and receive pay records and/or deduction data electronically; historical records are desktop accessible to the Bureau staff, and where appropriate, to state agencies and individual state employees. Direct deposit payments are maximized.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASUREMENT

Goal 1. Process payroll, issue paychecks/deposit advices and wage statements on time for all employees.

Objective 1.1 Process according to pre-established schedules, 100 percent of authorized and valid pay transactions received.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of checks and deposit advices issued	2,764,254	2,772,296	2,780,336	2,788,399
Outcome: Percent of pay transactions processed according				
to schedule	100%	100%	100%	100%

Objective 1.2 Make available, at the earliest possible date, all annual wage statements (form W-2) for state employees.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Annual income tax statements issued (W-2's)	143,520	144,198	144,876	145,557
Outcome: Percent of W-2's available to employees before				
the legal deadline	100%	100%	100%	100%

Goal 2. Maximize use of electronic and automated transactions for the submission of personnel actions, employee deduction authorizations, and agency payroll certifications.

Objective 2.1 Introduce and strive for 100 percent participation of on-line entry of exception pay data and for the replacement of hard copy transactions with electronic and file generated transactions wherever an appropriate infrastructure for exchange exists and document maintenance requirements permit.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Annual payroll deductions meeting objective 2.1 criteria	15,486,094	15,517,918	15,550,506	15,583,162
Total number of active employees at the end of the year	109,792	110,257	110,720	111,185
Number of active (paid) regular employees at end of the year	61,105	61,526	61,951	62,378
Output: Percent of regular and contractual system employees paid v	⁄ia			
online entry	100%	100%	100%	100%
Outcome: Percent of deductions established via electronic interface	94.2%	97.0%	97.2%	97.5%
Percent of personnel actions received via electronic interface	86.0%	81.0%	97.6%	97.6%
Number of active (paid) contractual employees end of year	9,531	9,828	10,135	10,451

CENTRAL PAYROLL BUREAU

E00A09.01 PAYROLL MANAGEMENT

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	32.10	32.10	32.10
01 Salaries, Wages and Fringe Benefits	2,329,475	2,549,307	2,709,321
03 Communication 04 Travel	147,550 1,727 70,092 42,078 7,288	140,300 1,200 20,500 68,000 2,000	140,300 10,500 20,500 63,000 2,000
13 Fixed Charges	1,673 7,154	2,200	3,200
Total Operating Expenses	277,562	234,200	239,500
Total Expenditure	2,607,037	2,783,507	2,948,821
Original General Fund Appropriation Transfer of General Fund Appropriation	2,453,926 -57,197	2,437,840 18,311	
Total General Fund Appropriation	2,396,729 95,011	2,456,151	
Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure	2,301,718 160,455 144,864	2,456,151 177,356 150,000	2,611,001 187,820 150,000
Total Expenditure	2,607,037	2,783,507	2,948,821
Special Fund Income: E00391 Payroll Garnishment Fees	160,455	177,356	187,820
Reimbursable Fund Income: E00903 Paycheck Distribution Fees	144,864	150,000	150,000

SUMMARY OF INFORMATION TECHNOLOGY DIVISION

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	148.00	145.00	145.00
Total Number of Contractual Positions	1.00	1.50	1.50
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	11,964,987 98,442 14,798,525	13,466,852 135,276 21,460,273	13,607,575 141,735 21,613,264
Original General Fund Appropriation Transfer/Reduction	11,473,298 -448,242	16,746,016 -294,895	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	11,025,056 351,827	16,451,121	
Net General Fund Expenditure	10,673,229 1,766,512 14,422,213	16,451,121 2,673,078 15,938,202	16,492,015 2,731,937 16,138,622
Total Expenditure	26,861,954	35,062,401	35,362,574

E00A10.01 ANNAPOLIS DATA CENTER OPERATIONS - INFORMATION TECHNOLOGY DIVISION

PROGRAM DESCRIPTION

The Annapolis Data Center Operations (ADC) - Information Technology Division (ITD) provides mainframe computer services for its parent agency, the Comptroller of Maryland, as well as many other State agencies. The ADC's operational costs are fully reimbursed from its customers via charges for computer usage and services rendered. ADC is the largest of the five mainframe data centers in the Maryland State government. Some of the applications supported by the ADC include the Maryland State Integrated Tax (SMART) System, the State Payroll System, the Maryland State Financial Management and Information System (FMIS), and Medicaid.

MISSION

The mission of the ADC is to provide mainframe computer processing services and online connectivity for the ADC's customer agencies.

VISION

The ADC mainframe will be available virtually 100 percent of the time. Information stored on the ADC mainframe will be seamlessly available for Web and LAN applications.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Continue to provide efficient reliable service to Annapolis Data Center customer agencies while meeting established goals.

Objective 1.1 ADC mainframe computer available for customer processing at least 98 percent of the time (24 hrs. a day, 7 days a week).

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of hours the mainframe system was available	99.38%	99.72%	98.00%	98.00%

Objective 1.2 Maintain a three second or less internal response time for 98 percent of all Customer Information Control System online transactions.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of transactions three seconds or less	99.86%	100%	98.00%	98.00%

INFORMATION TECHNOLOGY DIVISION

E00A10.01 ANNAPOLIS DATA CENTER OPERATIONS

Appropriation Statement:			
The second secon	2014 Actual	2015 Estimated	2016 Estimated
Number of Authorized Positions	72.50	71.50	71.50
Number of Contractual Positions	.50	.50	.50
01 Salaries, Wages and Fringe Benefits	5,414,327	6,215,918	6,320,079
02 Technical and Special Fees	93,684	72,669	75,475
03 Communication	12,868 10,828 3,967 7,426,267 247,183 2,033 96,266 572,408 16,372 8,388,192 13,896,203 13,896,203	145,128 5,186 10,620 7,844,292 234,200 47,800 228,300 559,880 9,075,406 15,363,993 15,363,993	165,410 16,686 6,101 7,961,335 185,907 49,200 203,300 582,452 9,170,391 15,565,945 15,565,945
Reimbursable Fund Income:	12 127	17.500	17 000
B75A01 Department of Legislative Services	13,127	17,500	17,800
C00A00 Judiciary	2,904	4,500	4,500
C80B00 Office of the Public Defender	7,900	6,250	6,300
C81C00 Office of the Attorney General	2,188	3,250	3,300
C82D00 Office of the State Prosecutor	26	425	450
C90G00 Public Service Commission	766 227	750	800
C91H00 Office of People's Counsel	327 1,459	300 · 500	300 500
C94l00 Subsequent Injury Fund	957	1,000	1,100
D05E01 Board of Public Works	937	1,000	1,100
D10A01 Executive Department—Governor	4,546	4,750	4,800
D25E03 Interagency Committee on School Construction	341	250	250
D26A07 Department of Aging	2,235	2,500	2,500
D27L00 Maryland Commission on Civil Rights	593	250	250
D28A03 Maryland Stadium Authority	4,612	3,250	3,300
D30N00 Maryland Food Center Authority	355	300	300
D38101 State Board of Elections	1,196	1,200	1,200
D40W01 Department of Planning	1,385	1,200	1,200
D50H01 Military Department Operations and Maintenance D53T00 Maryland Institute for Emergency Medical Services	3,696	4,000	4,100
Systems	1,233	1,500	1,500
D55P00 Department of Veterans Affairs	804	850	850
D60A10 State Archives	1,641	2,100	2,100
D80Z01 Maryland Insurance Administration	3,848	3,500	3,600
D90U00 Canal Place Preservation and Development Authority	236	200	200
D99A11 Office of Administrative Hearings	1,431	1,700	1,700

COMPTROLLER OF MARYLAND

E00A10.01 ANNAPOLIS DATA CENTER OPERATIONS—INFORMATION TECHNOLOGY DIVISION

Reimbursable Fund Income:			
E00A01 Office of the Comptroller	5,231,241	5,992,275	6,038,919
E20B01 Office of the State Treasurer	3,664	3,900	4,000
E50C00 State Department of Assessments and Taxation	1,749,037	1,500,000	1,525,000
E75D00 State and Gaming Control Agency	2,932	2,500	2,500
F10A02 DBM-Office of Personnel Services and Benefits	36.467	43,500	44,200
F50B04 DolT-Department of Information Technology	1,970,909	2.061.443	2,096,876
G20J01 Maryland State Retirement and Pension Systems	27,849	30,000	30,500
G50L00 Teachers and State Employees Supplemental Retire-		•	,
ment Plans	83	100	100
H00A01 Department of General Services	24,515	22,500	23,000
J00A01 Department of Transportation	16,364	12,500	12,700
K00A01 Department of Natural Resources	28,650	52,500	53,500
L00A11 Department of Agriculture	11,578	8,250	8,200
M00A01 Department of Health and Mental Hygiene	364,336	520,000	528,000
M00Q01 DHMH-Medical Care Programs Administration	2,581,013	2,975,000	3,025,000
N00A01 Department of Human Resources	157,243	205,000	208,000
P00A01 Department of Labor, Licensing, and Regulation	1,319,670	1,525,000	1,550,000
Q00A01 Department of Public Safety and Correctional Ser-	.,,	-,,	-,,
vices	71,052	84,000	85,000
R00A01 State Department of Education-Headquarters	61,303	72,000	73,000
R13M00 Morgan State University	1,695	1,500	1,600
R14D00 St. Mary's College of Maryland	698	700	700
R15P00 Maryland Public Broadcasting Commission	5,523	5,000	5,100
R30B22 USM-College Park	6,477	6,800	6,900
R30B23 USM-Bowie State University	763	700	720
R30B24 USM-Towson University	697	700	720
R30B26 USM-Frostburg State University	421	400	410
R30B27 USM-Coppin State University	281	300	300
R30B28 USM-University of Baltimore	683	1,000	1,000
R30B29 USM-Salisbury University	441	500	500
R60H00 College Savings Plans of Maryland	300	300	300
R62100 Maryland Higher Education Commission	2,328	3,500	3,600
R95C00 Baltimore City Community College	12,392	12,000	12,200
R99E01 Maryland School for the Deaf—Frederick Campus	9,530	10,000	10,200
S00A20 Department of Housing and Community Development.	47,638	43,000	43,700
T00A00 Department of Business and Economic Development	12,281	15,000	15,000
U00A01 Department of the Environment	23,591	25,000	25,500
U10B00 Maryland Environmental Service	23,371		20,000
V00D01 Department of Juvenile Services	24,327	21,000	21,300
W00A01 Maryland State Police	30,311	44,000	44,700
Total	13,896,203	15,363,993	15,565,945

E00A10.02 COMPTROLLER IT SERVICES - INFORMATION TECHNOLOGY DIVISION

PROGRAM DESCRIPTION

The Comptroller IT Services - Information Technology Division (ITD) is responsible for the overall management and direction of the Information Technology efforts of the Comptroller of Maryland. This program supports the automated mainframe computer applications and Web development initiatives of the Comptroller's Office. This program also provides Information Technology Services to the Registers of Wills offices throughout the State. This program provides the technical expertise to analyze, design, develop, implement and maintain the information technology solutions that support the business needs of the Comptroller of Maryland and provides enhanced services to Maryland taxpayers. The skills used to provide these services cover a broad range including systems analysis, project planning, programming, project management and ongoing production support.

MISSION

This program's mission is to provide technology management and support to all divisions and units of the Comptroller's Office and Registers of Wills offices throughout the State.

VISION

Our customers will have instantaneous, around-the-clock access to all tax information and services online. All financial transactions with our customers will be performed online. Our business processes will incorporate technology seamlessly, so that all processes are performed swiftly, efficiently, and with substantial cost savings. Instead of performing manual, repetitive tasks, our employees will spend their time and effort providing services to our customers and looking for new ways to improve the services we provide to our customers.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Utilize new technologies, techniques, and products to improve efficiency, productivity, and customer service.

Objective 1.1 Develop and maintain a Comptroller Web site for Maryland's citizens, businesses, and tax professionals that provides useful information and services related to the Comptroller's tax and regulatory duties.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Tax forms and publications downloaded (millions)	13.29	13.82	5.50	5.00
Unclaimed property searches (millions)	0.80	1.68	2.75	3.00
Internet tax filings (millions)	1.32	1.46	1.40	1.50

Objective 1.2 Achieve and maintain 90 percent customer satisfaction with the Comptroller's web-based services.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of surveyed customers who were "satisfied" or				
"very satisfied" with the Comptroller's web-based services	56.6%	79.6%	85.0%	90.0%

¹ These filings include iFile, which is directly downloaded from the Comptroller's website. These filings do not include electronic filings via commercial software that are reported in E00A04.

INFORMATION TECHNOLOGY DIVISION

E00A10.02 COMPTROLLER IT SERVICES

Appropriation Statement:	2014 Actual	2015 Estimated	2016 Estimated
Number of Authorized Positions	75.50	73.50	73.50
Number of Contractual Positions	.50	1.00	1.00
01 Salaries, Wages and Fringe Benefits	6,550,660	7,250,934	7,287,496
02 Technical and Special Fees	4,758	62,607	66,260
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges Total Operating Expenses	449,479 11,659 5,581,765 170,183 189,229 6,335 1,683 6,410,333	571,413 7,000 11,403,303 154,751 197,800 49,000 1,600	644,510 27,500 10,670,261 351,951 623,651 123,400 1,600
Total Expenditure	12,965,751	19,698,408	19,796,629
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	11,473,298 -448,242 11,025,056 351,827	16,746,016 -294,895 16,451,121	
Net General Fund Expenditure	10,673,229 1,766,512 526,010 12,965,751	16,451,121 2,673,078 574,209 19,698,408	16,492,015 2,731,937 572,677 19,796,629
Special Fund Income: E00352 Used Tire Fee	17,125 296,779 301,210 143,682 6,779 123,338 868,449 9,150 1,766,512	24,166 459,601 408,535 187,949 8,397 231,588 1,328,673 24,169 2,673,078	24,197 460,194 409,062 188,192 8,408 231,887 1,385,797 24,200 2,731,937
Reimbursable Fund Income: E90G00 Register of Wills F10A01 Department of Budget and Management N00A01 Department of Human Resources	500,000 26,010	22,836 500,000 51,373	22,836 500,000 49,841

526,010

574,209

572,677

MISSION

The State Treasurer is responsible for the management and protection of State funds and property. In this capacity, the Treasurer selects and manages the depository facilities for State funds, issues or authorizes agents to issue payments of State funds, invests excess funds, safekeeps all State securities and investments, and provides insurance protection against sudden and unanticipated damage to State property or liability of State employees. The State Treasurer plans, prepares, and advertises State of Maryland General Obligation bond issues, and through the Capital Debt Affordability Committee reviews the size and condition of State tax-supported debt and other debt of State units on a continuing basis. The State Treasurer annually reviews the total amount of State debt that prudently may be authorized for the next fiscal year.

VISION

To make Maryland a state that maximizes its personnel and technology as complementary resources to efficiently and effectively manage cash and investments, minimize potential risks and unexpected losses and manage debt in order to confidently plan for the future and maintain the State's AAA bond rating.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Accurately reconcile all Treasury State bank accounts.

Objective 1.1 Reconcile the State's Main Depository, Main Disbursement, Payroll and Income Tax Refund bank accounts within five days of receipt of the bank statement.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Receipts and disbursements (000,000's)	\$315,975	\$213,485	\$250,000	\$300,000
Total receipt and disbursement transactions	18,350,000	18,500,000	18,750,000	18,750,000
Number of accounts to reconcile	25	25	26	27
Output: Average days to reconcile accounts	<4	<4	<4	<4

Goal 2. Maximize investment earnings for the State's surplus funds in accordance with State law that stipulates investments are limited to secured bank accounts, full faith and credit obligations of the Federal government, obligations of certain Federal agencies or instrumentalities, and repurchase agreements collateralized by those securities mentioned.

Objective 2.1 Earn a rate of return on the investment portfolio that exceeds the average 90-Day US Treasury Bill (T-Bill) rate by 50 basis points on an annual basis.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Average 90-day Treasury Bill rate	0.08%	0.04%	0.25%	0.25%
Average days to maturity of portfolio	1,520	1,258	500	500
Output: Average return on investment portfolio	1.12%	1.03%	1.00%	1.00%
Outcome: Portfolio basis point (bp) spread over 90-day T-Bill rate	104	99	75	75

Objective 2.2 Increase the Local Government Investment Pool (LGIP) portfolio balance and target a rate of return for the portfolio that is at least 5 basis points better than the benchmark, Standard and Poor's (S & P) LGIP Index.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Fund investment balance (in millions as of 6/30)	\$2,847	\$3,127	\$3,190	\$3,250
Output: Percent increase in LGIP balance	14.89%	9.83%	2.01%	1.88%
Return on investment portfolio	0.12%	0.05%	0.15%	0.15%
Outcome: S & P LGIP Index	0.08%	0.05%	0.10%	0.10%
Basis point spread over S & P Index	4	0	5	5

Goal 3. Maintain and enhance the information technology capability infrastructure and provide ongoing support services to meet the diverse needs of the State Treasurer's Office and the agencies it serves.

Objective 3.1 Ensure that Network and Windows infrastructure and the IBM midrange system are available to support critical business processes at least 97 percent of the time (24 hours a day, 7 days a week).

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Downtime hours during the year (out of 8,760 hours in a year)	181	113	262	262
Outcome: Percent of hours infrastructure and systems were available	97.93%	98.71%	97.01%	97.01%

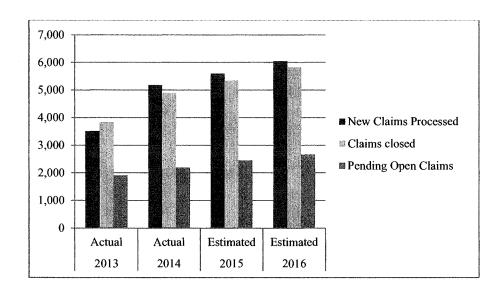
Objective 3.2 Provide ongoing support to State agencies regarding check printing services, vendor file Automated Clearing House (ACH) uploads to RStars, and file transmissions of statewide disbursement and receipt transactions; ensuring 99 percent success rate in daily transmissions of these files to the bank and to RStars.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Number of checks and remittance advices printed on				
behalf of other state agencies	$2,379,317^{1}$	1,797,993	1,712,201	1,636,014
Number of vendor records uploaded to RStars for ACH				
or Electronic Data Interchange electronic payments	$2,887^{1}$	2,480	2,330	2,180
Input: Number of disbursement and receipt files sent successfully	10,815 ¹	11,279	11,279	11,279
Number of file send failures	18 ¹	37	35	35
Outcome: Percent of files sent successfully	99.83%	99.67%	99.69%	99.69%

Goal 4. Process all agency and third party claims submitted to the Insurance Division.

Objective 4.1 Promptly and accurately investigate, analyze, and adjust all claims presented under the State Insurance Trust Fund and the Maryland Tort Claims Act. Claims should be adjudicated on a 1:1 ratio.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: New claims processed	3,515	5,183	5,600	6,050
Output: Claims closed	3,839	4,895	5,345	5,835
Pending open claims	1,910	2,198	2,453	2,668



¹ Prior reported figures have been restated due to implementation of improved processes to track and measure data more efficiently and accurately which identified errors in prior reported figures.

SUMMARY OF STATE TREASURER'S OFFICE

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	57.00	59.00	59.00
Total Number of Contractual Positions	.24		
Salaries, Wages and Fringe Benefits	4,967,864 4,424 34,500,119	5,437,543 2,650 38,576,048	5,969,139 2,650 38,666,431
Original General Fund Appropriation	5,118,942 -103,769	5,128,609 -133,191	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	5,015,173 25,959	4,995,418	
Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure	4,989,214 1,090,868 33,392,325	4,995,418 1,926,262 37,094,561	5,283,142 2,028,386 37,326,692
Total Expenditure	39,472,407	44,016,241	44,638,220

E20B01.01 TREASURY MANAGEMENT

PROGRAM DESCRIPTION

The Treasury Management Program includes the administrative and operating functions for two principle operating divisions: Treasury Management and Information Technology. The Treasury Management Division oversees all areas related to banking services and investment functions. With respect to banking services, the Division reconciles the State's principle depository and disbursement accounts as well as the income tax and payroll disbursement accounts. The Division resolves errors and claims associated with these accounts. Proper reconciliation assures that all receipt and disbursement transactions are authorized and processed appropriately. The Division also ensures adequate collateralization of State funds on deposit and monitors agencies' working fund accounts to ensure that interest remitted to the State is credited to the General Fund. The Division serves as the banking and financial transaction resource for all banking requirements of State agencies. With respect to investment functions, the Division focuses on the short-term investment of State funds, and oversees securities lending operations. The Division determines the disbursement requirements to be funded on a daily basis, and monitors balance levels at the State's main depository and disbursement banks. The Division ensures that portfolio tracking software and cash flow management techniques are utilized to maintain adequate control of all funds. The Information Technology Division provides the data processing and technology infrastructure needed to operate the State Treasurer's Office. This includes the operation of all internal network and mainframe applications, as well as links to external systems. The Division also provides check printing and electronic payment services for all vendor payments, State Retirement Agency payments to retirees, printing of child support checks, and the processing of all payroll direct deposits.

MISSION

To provide and maintain the most effective and cost-efficient cash management, investment and banking services for the State.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

The Treasury Management Program supports the attainment of the goals and objectives for the State Treasurer's Office.

TREASURY MANAGEMENT

E20B01.01 TREASURY MANAGEMENT

Number of Contractual Positions. 24	Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance	
Salaries, Wages and Fringe Benefits	Number of Authorized Positions	38.00	40.00	40.00	
02 Technical and Special Fees. 4,078 650 650 03 Communication. 32,420 41,575 43,072 04 Travel. 26,534 4,000 4,000 07 Motor Vehicle Operation and Maintenance 3,190 4,570 4,570 08 Contractual Services. 2,610,787 2,757,632 2,743,771 09 Supplies and Materials. 86,008 124,318 107,593 10 Equipment—Replacement. 15,703 15,703 13 13 Fixed Charges 35,063 25,844 25,113 Total Operating Expenses 2,809,705 2,957,939 2,928,119 Total Expenditure 6,249,363 6,611,832 6,991,799 Original General Fund Appropriation -103,769 -108,191 Total General Fund Appropriation 2,058,942 5,078,609 Transfer of General Fund Reversion/Reduction 25,959 Net General Fund Expenditure 4,965,173 4,970,418 5,248,142 Less: General Fund Expenditure 4,93,214 4,970,418 5,248,142 Special Fund Income: 836,179 1,030,627 1,063,071 Total Expenditure <td>Number of Contractual Positions</td> <td>.24</td> <td></td> <td></td>	Number of Contractual Positions	.24			
32,420	01 Salaries, Wages and Fringe Benefits	3,435,580	3,653,243	4,063,030	
04 Travel. 26,534 4,000 4,000 07 Motor Vchicle Operation and Maintenance 3,190 4,570 4,570 08 Contractual Services 2,610,787 2,757,632 2,743,771 10 Supplies and Materials 86,008 124,318 107,593 10 Equipment—Replacement 15,703 1 15,703 25,844 25,113 3 Fixed Charges 2,809,705 2,957,939 2,928,119 Total Operating Expenses 2,809,705 2,957,939 2,928,119 Total Expenditure 6,249,363 6,611,832 6,991,799 Original General Fund Appropriation 5,068,942 5,078,609 -108,191 Total General Fund Appropriation 4,965,173 4,970,418 -108,191 Less: General Fund Expenditure 4,965,173 4,970,418 5,248,142 Special Fund Expenditure 4,939,214 4,970,418 5,248,142 Special Fund Expenditure 473,970 610,787 680,586 Reimbursable Fund Income: 473,970 610,787 680,586 E20303 Investment Fees 473,970 610,787 680,586 <td c<="" td=""><td>02 Technical and Special Fees</td><td>4,078</td><td>650</td><td>650</td></td>	<td>02 Technical and Special Fees</td> <td>4,078</td> <td>650</td> <td>650</td>	02 Technical and Special Fees	4,078	650	650
13 Fixed Charges	04 Travel	26,534 3,190 2,610,787 86,008	4,000 4,570 2,757,632	4,000 4,570 2,743,771	
Total Expenditure	• • •	•	25,844	25,113	
Original General Fund Appropriation 5,068,942 5,078,609 Transfer of General Fund Appropriation -103,769 -108,191 Total General Fund Appropriation 4,965,173 4,970,418 Less: General Fund Reversion/Reduction 25,959 Net General Fund Expenditure 4,939,214 4,970,418 5,248,142 Special Fund Expenditure 473,970 610,787 680,586 Reimbursable Fund Expenditure 836,179 1,030,627 1,063,071 Total Expenditure 6,249,363 6,611,832 6,991,799 Special Fund Income: E20303 Investment Fees 473,970 610,787 680,586 Reimbursable Fund Income: E20B01 Office of the State Treasurer 62,271<	Total Operating Expenses	2,809,705	2,957,939	2,928,119	
Transfer of General Fund Appropriation -103,769 -108,191 Total General Fund Appropriation 4,965,173 4,970,418 Less: General Fund Reversion/Reduction 25,959 Net General Fund Expenditure 4,939,214 4,970,418 5,248,142 Special Fund Expenditure 473,970 610,787 680,586 Reimbursable Fund Expenditure 836,179 1,030,627 1,063,071 Total Expenditure 6,249,363 6,611,832 6,991,799 Special Fund Income: E20303 Investment Fees 473,970 610,787 680,586 Reimbursable Fund Income: E20B01 Office of the State Treasurer 62,271	Total Expenditure	6,249,363	6,611,832	6,991,799	
Less: General Fund Reversion/Reduction 25,959 Net General Fund Expenditure 4,939,214 4,970,418 5,248,142 Special Fund Expenditure 473,970 610,787 680,586 Reimbursable Fund Expenditure 836,179 1,030,627 1,063,071 Total Expenditure 6,249,363 6,611,832 6,991,799 Special Fund Income:					
Special Fund Expenditure 473,970 610,787 680,586 Reimbursable Fund Expenditure 836,179 1,030,627 1,063,071 Total Expenditure 6,249,363 6,611,832 6,991,799 Special Fund Income: E20303 Investment Fees 473,970 610,787 680,586 Reimbursable Fund Income: E20B01 Office of the State Treasurer 62,271 823,793 868,570 E20902 Insurance Protection 616,913 823,793 868,570 E20902 Capital Lease 93,786 78,292 91,424 G20J01 Maryland State Retirement and Pension Systems 33,393 50,556 69,028 N00H00 DHR-Child Support Enforcement Administration 29,816 77,986 34,049	• • •	, ,	4,970,418		
Special Fund Income: E20303 Investment Fees 473,970 610,787 680,586 Reimbursable Fund Income: E20B01 Office of the State Treasurer 62,271 823,793 868,570 E20B02 Insurance Protection 616,913 823,793 868,570 E20902 Capital Lease 93,786 78,292 91,424 G20J01 Maryland State Retirement and Pension Systems 33,393 50,556 69,028 N00H00 DHR-Child Support Enforcement Administration 29,816 77,986 34,049	Special Fund Expenditure	473,970 836,179	610,787 1,030,627	680,586 1,063,071	
E20B01 Office of the State Treasurer 62,271 E20B02 Insurance Protection 616,913 823,793 868,570 E20902 Capital Lease 93,786 78,292 91,424 G20J01 Maryland State Retirement and Pension Systems 33,393 50,556 69,028 N00H00 DHR-Child Support Enforcement Administration 29,816 77,986 34,049	Special Fund Income:			680,586	
Total	E20B01 Office of the State Treasurer E20B02 Insurance Protection	616,913 93,786 33,393	78,292 50,556	69,028	
	Total	836,179	1,030,627	1,063,071	

SUMMARY OF INSURANCE PROTECTION

	2014	2015	2016
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	19.00	19.00	19.00
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	1,532,284	1,784,300	1,906,109
	346	2,000	2,000
	31,023,516	34,277,634	34,355,512
Reimbursable Fund Expenditure	32,556,146	36,063,934	36,263,621

E20B02.01 INSURANCE MANAGEMENT — INSURANCE PROTECTION

PROGRAM DESCRIPTION

The Insurance Division determines the insurance requirements to protect State property and personnel, procures commercial insurance and sets State agency premiums for self-insurance. It adjusts claims involving damage to State property and the Maryland Tort Claims Act. The Division also supervises the State's insurance programs.

MISSION

To administer the State Insurance program in a manner that provides the State and its agencies with efficient and cost effective risk management services, making it possible to plan and manage for the future.

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	19.00	19.00	19.00
01 Salaries, Wages and Fringe Benefits	1,532,284	1,784,300	1,906,109
02 Technical and Special Fees	346	2,000	2,000
03 Communication	35,310 1,489 1,049	32,912 6,700	39,420 7,200
08 Contractual Services	693,249 24,871 1,707	984,843 42,000	1,022,332 42,000
13 Fixed Charges	2,617	4,223	4,175
Total Operating Expenses	760,292	1,070,678	1,115,127
Total Expenditure	2,292,922	2,856,978	3,023,236
Reimbursable Fund Expenditure	2,292,922	2,856,978	3,023,236
Reimbursable Fund Income: E20901 Insurance Protection-Various State Agencies	2,292,922	2,856,978	3,023,236

E20B02.02 INSURANCE COVERAGE — INSURANCE PROTECTION

Program Description:

The Insurance Coverage program provides insurance protection against damage to State property or liability of State employees. The Insurance Coverage program shares the goals and objectives of the State Treasurer's Office.

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
State Insurance Trust Fund:				
Combined Beginning Balance	23,657,904	23,563,642	24,039,832	24,575,535
Blanket Real and Personal Property:				
Beginning Balance	4,548,330	3,831,001	7,778,497	8,064,667
Transfers and Recoveries	373,861	178,643	100,000	200,000
Agency Premiums	9,939,585	9,942,946	11,949,170	11,481,363
Excess Policy Coverage	-5,165,590	-5,424,773	-5,763,000	-6,183,173
Real Property Losses	-4,659,185	-5,249,320	-6,000,000	-6,000,000
Transfer to GF	-1,206,000			
Intrafund Transfer		4,500,000		
Ending Balance	3,831,001	7,778,497	8,064,667	7,562,857
Officers and Employees Liability:				
Beginning Balance	6,371,563	6,872,563	5,376,540	5,876,579
Agency Premiums	500,000	1,003,977	500,039	
Liability Losses	1,000			
Intrafund Transfer		-2,500,000		
Ending Balance	6,872,563	5,376,540	5,876,579	5,876,579
Tort Claims Act:				
Beginning Balance	3,790,128	2,968,029	4,941,799	4,941,812
Agency Premiums	3,000,000	3,574,524	3,850,013	3,800,000
Tort Losses	-3,822,099	-3,600,754	-3,850,000	-3,850,000
Intrafund Transfer		2,000,000		
Ending Balance	2,968,029	4,941,799	4,941,812	4,891,812
Motor Vehicle Comprehensive				
Beginning Balance	8,947,883	9,892,049	5,942,996	5,692,477
Transfers and Recoveries	751,106	1,079,402	1,000,000	1,000,000
Agency Premiums	3,506,800	3,506,801	3,506,459	3,506,800
Motor Vehicle Losses	-1,760,641	-2,242,553	-1,900,000	-1,900,000
Insurance Administration	-1,553,099	-2,292,703	-2,856,978	-2,987,257
Intrafund Transfer		_4,000,000		
Ending Balance	9,892,049	5,942,996	5,692,477	5,312,020
Combined Ending Balance	23,563,642	24,039,832	24,575,535	23,643,268

E20B02.02 INSURANCE COVERAGE — INSURANCE PROTECTION

Appropriation Statement:

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
13 Fixed Charges	30,263,224	33,206,956	33,240,385
Total Operating Expenses	30,263,224	33,206,956	33,240,385
Total Expenditure	30,263,224	33,206,956	33,240,385
Reimbursable Fund Expenditure	30,263,224	33,206,956	33,240,385
Reimbursable Fund Income: E20901 Insurance Protection-Various State Agencies	30,263,224	33,206,956	33,240,385

BOND SALE EXPENSES

E20B03.01 BOND SALE EXPENSES

PROGRAM DESCRIPTION

The Debt Management Division arranges the sale of general obligation debt and coordinates debt issuance statewide.

MISSION

To provide the State and its agencies with efficient and cost-effective debt issuance services.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
08 Contractual Services	666,898	1,340,475	1,382,800
Total Operating Expenses	666,898	1,340,475	1,382,800
Total Expenditure	666,898	1,340,475	1,382,800
Original General Fund Appropriation Transfer of General Fund Appropriation	50,000	50,000 -25,000	
Total General Fund Appropriation	50,000	25,000	
Net General Fund ExpenditureSpecial Fund Expenditure	50,000 616,898	25,000 1,315,475	35,000 1,347,800
Total Expenditure	666,898	1,340,475	1,382,800
Special Fund Income: E20304 Bond Sale Expenses	616,898	1,315,475	1,347,800

MISSION

To promote fairness in taxation for Maryland property owners by uniformly appraising all taxable property at market value, certifying property values to local governments, and offering programs of property tax relief and business services in a manner that is courteous and convenient.

VISION

A State in which the public has confidence that assessments uniformly reflect current market values, and that provides convenient access to services through modern technology.

KEY GOALS

- Goal 1.To design and administer property valuation systems which are consistently accurate in describing property ownership, attributes, and values.
- Goal 2.To ensure that the Department's programs of property tax relief and business services are run in an efficient and effective
 manner and that the services are courteous and convenient.
- Goal 3.To operate facilities which are convenient for the public, comfortable for employees, and efficient for production.

SUMMARY OF STATE DEPARTMENT OF ASSESSMENTS AND TAXATION

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	616.00	614.30	622.30
Total Number of Contractual Positions	17.90	17.85	14.50
Salarics, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	41,278,399 393,607 87,818,740	45,555,106 396,625 90,592,305	48,307,693 292,589 90,449,256
Original General Fund Appropriation Transfer/Reduction	105,326,814 4,024	108,203,852 89,132	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	105,330,838 2,510,866	108,292,984	
Net General Fund Expenditure	102,819,972 26,670,774	108,292,984 28,251,052	109,304,197 29,745,341
Total Expenditure	129,490,746	136,544,036	139,049,538

E50C00.01 OFFICE OF THE DIRECTOR

PROGRAM DESCRIPTION

This program is responsible for providing administrative and related support services to all other programs. It includes Personnel, Assistant Attorney General, Accounting, Procurement, and the Director's staff.

MISSION

To promote fairness in taxation for Maryland property owners by uniformly appraising all taxable property at market value, certifying property values to local governments, and offering programs of property tax relief and business services in a manner that is courteous and convenient.

VISION

A State in which the public has confidence that assessments uniformly reflect current market values and that provides convenient access to services through modern technology.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

- **Goal 1.** To provide oversight and management of the Department so as to achieve its goal of promoting fairness in taxation for Maryland property owners.
- **Goal 2.** To ensure that the Department's program of property tax relief and business services are run in an efficient and effective manner and that the services are courteous and convenient.
- Goal 3. To ensure public convenient access to services.
- Goal 4. To provide timely financial information and procurement services.

 Objective 4.1 Maintain or exceed Minority Business Enterprise (MBE) goal of 5 percent.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total number of procurement transactions	1,938	2,566	1,400	2,100
Output: Total procurement dollars	\$2,725,767	\$4,369,202	\$2,500,000	\$4,800,000
Outcome: Percent of MBE transactions	14.30%	3.10%	4.29%	5.00%
Percent of MBE dollars	9.40%	22.00%	15.00%	13.00%

E50C00.01 OFFICE OF THE DIRECTOR

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	28.00	29.00	29.00
Number of Contractual Positions	1.40	1.35	2.00
01 Salaries, Wages and Fringe Benefits	2,352,939	2,581,537	2,876,722
02 Technical and Special Fees	56,083	90,938	90,938
03 Communication	36,503 11,688 2,115	21,166 3,200 -3,260	20,087 3,200 540
08 Contractual Services	65,572 29,376 3,061	37,495 6,850	35,171 6,850
13 Fixed Charges	8,027	6,811	5,911
Total Operating Expenses	156,342	72,262	71,759
Total Expenditure	2,565,364	2,744,737	3,039,419
Original General Fund Appropriation Transfer of General Fund Appropriation	2,702,267 -174,272	2,579,847 21,166	
Total General Fund Appropriation	2,527,995 266,184	2,601,013	
Net General Fund ExpenditureSpecial Fund Expenditure	2,261,811 303,553	2,601,013 143,724	2,906,458 132,961
Total Expenditure	2,565,364	2,744,737	3,039,419
Special Fund Income: C00304 Expedited Service	303,553	143,724	132,961

E50C00.02 REAL PROPERTY VALUATION

PROGRAM DESCRIPTION

The Real Property Valuation program administers the tax laws covering the assessment of real property. The Department performs assessments on one-third of all Real Property in the State every year and certifies to local taxing authorities the assessment of each property.

MISSION

To promote fairness in taxation for Maryland property owners by uniformly appraising all taxable property at market value, and to provide local governments with a timely and accurate assessable base.

VISION

A State in which the public and local subdivisions have confidence that assessments uniformly and accurately reflect current market values.

KEY GOALS, OBJECTIVES, AND PERFORMANCES MEASURES

Goal 1. Administer a property valuation system that annually attains recognized standards of uniformity and assessment levels statewide.

Objective 1.1 Annually maintain average level of assessments for taxable properties between 95 to 105 percent of market value.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Taxable parcels	2,190,675	2,214,221	2,230,000	2,245,000
Output: Assessable base (billions) ¹	\$650,057	\$660,612	\$650,000	\$660,000
Outcome: Residential assessment/sales ratio (median) ²	91.3 ³	90.0^{4}	90.0	93.0

Objective 1.2 Maintain an average coefficient of dispersion for residential properties of 15.0 or less.

	2013	2014	2015	2016
Performance Measures	Actual	Estimate	Estimated	Estimated
Outcome: Coefficient of Dispersion ⁵	10.22^3	10.00	10.00	10.00

Objective 1.3 Maintain assessment level of higher and lower valued properties within a range of 0.98 to 1.03.

	2013	2014	2015	2016
Performance Measures	Actual	Estimate	Estimated	Estimated
Outcome: Price Related Differential ⁶	1.01^{3}	1.00	1.00	1.00

Goal 2. To maintain public and local government confidence in the administration and accuracy of the assessment process.

Objective 2.1 Display updated property ownership records within seven days of receipt of deed recordation.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of real property transfers	$158,231^3$	149,164 ⁴	160,000	155,000
Outcome: Average number of days	25	25	25	25

¹ As of July 1 annually.

² Assessment/Sales Ratio (ASR) – ratio of assessed valuation to sale prices. The closer the ratio is to 100, the more accurate the assessment. ASR is calculated at the end of the calendar year.

⁵ Coefficient of Dispersion (COD) measures how closely individual assessment/sales ratios are arrayed around the median ratio. This measure is used to evaluate the level of uniformity in the assessment of real property within and among jurisdictions throughout the State. The more uniform the assessments, the lower the COD. COD is calculated at the end of the calendar year.

⁶ Price Related Differential (PRD) – Measures any bias in the assessment/sales ratio of high-dollar compared to low-dollar properties. The closer the PRD is to 1.00, the less bias exists in the assessments. COD is calculated at the end of the calendar year.

³ These figures are updated to reflect actual data. Last year's published figures were estimates.

⁴ Estimate.

E50C00.02 REAL PROPERTY VALUATION

Ap	prop	riation	Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	421.00	419.30	419.30
Number of Contractual Positions	2.50	2.50	2.50
01 Salaries, Wages and Fringe Benefits	28,535,562	31,589,252	33,125,599
02 Technical and Special Fees	27,474	68,249	68,249
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement	673,920 284,618 20,286 63,998 632,947 109,551 21,896 10,825 122 1,707,727	617,564 179,300 18,500 59,212 427,387 60,655	593,643 179,300 18,500 59,212 464,225 60,655
Total Operating Expenses Total Expenditure	3,525,890 32,088,926	3,092,761 34,750,262	3,075,292
Original General Fund Appropriation	16,435,321 -118,980 16,316,341 25,679 16,290,662 15,798,264 32,088,926	17,244,601 132,509 17,377,110 17,377,110 17,373,152 34,750,262	18,130,089 18,139,051 36,269,140
Special Fund Income: E50303 Local County Cost Reimbursement	15,798,264	17,373,152	18,139,051

E50C00.04 OFFICE OF INFORMATION TECHNOLOGY

PROGRAM DESCRIPTION

The Office of Information Technology is responsible for the overall management and direction of the Department's information technology efforts. The program provides technology support for the Department's programs at 25 locations throughout the State. The program also works with and advises local tax collectors in providing assessment certifications and related data.

MISSION

To provide information services that support the Department's programs and meet the needs of local governments, businesses, and the public for assessment data and other public information.

VISION

A State that uses modern technology accurately and efficiently to provide data to program managers, local governments, businesses and the public.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To provide timely and accurate assessment and business information to Department managers, customers and stakeholders.

Objective 1.1 To maintain an inquiry response time of less than 0.35 seconds.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total Customer Information Control System transactions				
(millions)	478	491	390	390
Outcome: Percent of transactions less than 0.35 seconds	100%	100%	100%	100%
Percent improvement in average response time over previous year	0%	0%	0%	0%

Goal 2. To move services from "standing in-line" to "being on-line."

Objective 2.1 To web enable remaining qualified web capable services.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of services qualified for Internet access	32	32	32	32
Outcome: Percent of qualified services on the web	100%	100%	100%	100%

Goal 3. The replacement of outdated Network Cisco equipment.

E50C00.04 OFFICE OF INFORMATION TECHNOLOGY

, pp. op. and seasoness	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	17.00	17.00	17.00
01 Salaries, Wages and Fringe Benefits	1,290,272	1,607,419	1,695,107
02 Technical and Special Fees	7,046		7,000
03 Communication	14,663 6,692 3,694 3,050,978 9,018 314,696 250	25,938 700 2,338 3,367,817 10,600 161,767	23,868 5,700 2,338 3,429,028 18,700 255,767
13 Fixed Charges	944	945	945
Total Operating Expenses	3,400,935	3,570,105	3,736,346
Total Expenditure	4,698,253	5,177,524	5,438,453
Original General Fund Appropriation	2,401,569 163,095 2,564,664 215,533	2,631,925 -43,054 2,588,871	
Net General Fund Expenditure	2,349,131 2,349,122	2,588,871 2,588,653	2,717,913 2,720,540
Total Expenditure	4,698,253	5,177,524	5,438,453
Special Fund Income: E50303 Local County Cost Reimbursement	2,349,122	2,588,653	2,720,540

E50C00.05 BUSINESS PROPERTY VALUATION

PROGRAM DESCRIPTION

The Business Property Valuation Program administers the tax laws covering the assessment of personal property, utility companies subject to property tax, utility companies subject to the franchise tax, and property tax incentives for qualifying businesses.

MISSION

To promote fairness in taxation for Maryland's business property owners by uniformly appraising all taxable property at market value and offering property tax incentives for economic development.

VISION

A State in which the public has confidence that assessments uniformly and accurately reflect current market values, that local governments have received accurate assessable base information, and the business community has ready access to information about the available government funded property tax incentives.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Uniformly and accurately appraise all taxable property on annual basis and promptly certify information to local taxing authorities.

Objective 1.1 Process personal property tax returns accurately and promptly.

	2013	2014	2015	2016
Performance Measures	Actual	Estimated	Estimated	Estimated
Input: Total number of personal property returns received	$307,102^{1}$	309,000	311,000	313,000
Output: Total number of returns assessed	115,841 ¹	119,000	121,000	123,000
Local assessable base (millions)	\$12,292 ¹	\$12,000	\$12,000	\$12,000
Outcome: Estimated local revenue (millions)	\$327 ¹	\$320	\$322	\$323
Quality: Percent of returns assessed by December 1	84.4% ¹	85.0%	85.0%	85.0%

Objective 1.2 To assess all railroad and utility property in an accurate and timely manner.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total number of entities	330	338	340	340
Output: Assessable base (millions)	\$10,289	\$10,619	\$10,428	\$10,242
Outcome: Estimated local revenue (thousands)	\$252,093	\$262,297	\$257,588	\$252,979

Objective 1.3 To accurately administer the Franchise Tax laws.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total number of returns received	299	287	290	290
Outcome: Revenue from gross tax receipts (millions)	\$123	\$139	\$130	\$130
Total interest/penalties levied	\$43,718	\$27,425	\$25,000	\$25,000

Goal 2. Increase capital investment and new businesses locating in designated areas of the State through use of property tax incentives.

Objective 2.1 To accurately reimburse local governments for one-half of the Enterprise Zone Tax Credits granted in previous year.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Enterprise zone participants	808	788	782	791
Output: Amount of reimbursement to local governments (\$)	17,046,551	13,691,411	14,433,260	17,000,000
Outcome: Total capital investment (\$ millions)	\$2,446.5	\$2,173.2	\$1,704.5	\$2,844.2

¹ This figure has been corrected since the Budget Book presentation last year.

E50C00.05 BUSINESS PROPERTY VALUATION

Appropriation Statement:

Appropriation Statements	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	40.00	40.00	40.00
01 Salaries, Wages and Fringe Benefits	3,048,197	3,227,096	3,383,787
03 Communication	217,621 736	160,032	146,798
08 Contractual Services	193,235 12,600 218	43,057 5,875	151,474 5,875
13 Fixed Charges	2,884	1,314	1,314
Total Operating Expenses	427,294	210,278	305,461
Total Expenditure	3,475,491	3,437,374	3,689,248
Original General Fund Appropriation Transfer of General Fund Appropriation	1,704,365 64,929	1,754,983 -36,080	
Total General Fund Appropriation	1,769,294 31,541	1,718,903	
Net General Fund ExpenditureSpecial Fund Expenditure	1,737,753 1,737,738	1,718,903 1,718,471	1,844,454 1,844,794
Total Expenditure	3,475,491	3,437,374	3,689,248
Special Fund Income: E50303 Local County Cost Reimbursement	1,737,738	1,718,471	1,844,794

E50C00.06 TAX CREDIT PAYMENTS

Program Description:

This program contains payments of property tax credits for four programs: the reimbursement of Homeowners' Tax Credits to local governments, the renters' property tax relief, the reimbursement of property tax credits for urban enterprise zones, and BRAC Zone Tax Credits for local governments. Performance measures related to these programs are contained in the programs that administer the credits: the Property Tax Credit (E50C00.08) for the homeowners' and renters' credits and Business Property Valuation (E50C00.05) for the Enterprise Zone credit.

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
(\$ thousands)				
Homeowners Tax Credits	62,580,806	61,591,730	64,500,000	61,918,000
Renters' Tax Credit	2,042,522	2,359,321	2,380,000	2,675,000
Urban Enterprise Zone Credits	17,046,551	13,691,411	14,433,260	16,300,000
BRAC Zone Tax Credits	227,631	778,524	650,000	838,000

E50C00.06 TAX CREDIT PAYMENTS

URBAN ENTERPRISE ZONE CREDITS

Subdivision	FY 2015 Businesses Participating In FY 15	State Tax Credit In FY 15	FY 2016 Businesse Participatii In FY 16	s State Tax ng Credit
Allegany	26	287,587	24	207,584
Baltimore City	288	8,524,538	325	10,656,027
Baltimore	43	607,218	42	787,065
Calvert	10	28,980	11	11,216
Cecil	23	761,103	23	540,976
Dorehester	13	13,392	10	17,657
Garrett	19	137,650	15	6,343
Harford	112	1,791,858	108	2,442,948
Montgomery	82	556,190	86	385,057
Prince George's	50	1,033,008	47	759,850
St. Mary's	25	49,856	11	42,549
Somerset	3	8,141	3	9,582
Washington	47	381,715	47	308,413
Wicomico	44	151,661	39	124,733
Worcester	3	363		
Reimbursement to Late Claimants		100,000		
Total	788	14,433,260	791	16,300,000

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	78,420,986	81,963,260	81,731,000
Total Operating Expenses	78,420,986	81,963,260	81,731,000
Total Expenditure	78,420,986	81,963,260	81,731,000
Original General Fund Appropriation	80,232,330	81,963,260	
Total General Fund AppropriationLess: General Fund Reversion/Reduction	80,232,330 1,811,344	81,963,260	
Net General Fund Expenditure	78,420,986	81,963,260	81,731,000
Total Expenditure	78,420,986	81,963,260	81,731,000

E50C00.08 PROPERTY TAX CREDIT PROGRAMS

PROGRAM DESCRIPTION

Under Sections 9-102 and 9-104 Tax-Property Article, the Department reimburses local governments for tax credits against State and local property taxes due on the homeowner's principal residence and reimburses renters directly for tax credits against property taxes included in rent. The amounts of the two credits are based upon formulas comparing gross household income to the property taxes paid.

MISSION

To promote fairness in taxation for Maryland property owners by uniformly appraising all taxable property at market value while having programs of property tax relief for those homeowners and renters who qualify on the basis of income.

VISION

A State in which homeowners and renters who need assistance in paying their property tax liabilities will readily receive it.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To provide property tax relief for low and fixed income renters and homeowners.

Objective 1.1 Maintain level participation in both the Homeowners' and Renters' Tax Credit programs.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Homeowners' applications eligible	53,196	50,872	52,000	53,800
Total Homeowners' credits (millions)	\$62.6	\$61.6	\$64.5	\$62.0
Outcome: Average Homeowners' Credit	\$1,177	\$1,218	\$786	\$1,171
Output: Renters' applications eligible	8,249	8,112	8,517	8,942
Total Renters' credits (millions)	\$2.0 ¹	\$2.4	\$2.4	\$2.7
Outcome: Average Renters' Credit	\$242 ¹	\$296	\$281	\$302

¹ Updated from last year's publication.

E50C00.08 PROPERTY TAX CREDIT PROGRAMS

Appropriation S	tatement:
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repropriation statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	45.00	45.00	45.00
Number of Contractual Positions	6.00	6.00	6.00
01 Salaries, Wages and Fringe Benefits	2,212,714	2,524,455	2,666,553
02 Technical and Special Fees	120,951	70,885	70,885
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges Total Operating Expenses	189,160 2,147 185,458 12,651 1,924 570 986 392,896	310,411 280 167,240 17,300 400 986 496,617	201,824 280 155,958 17,300 400 90 375,852
Total Expenditure Original General Fund Appropriation Transfer of General Fund Appropriation	2,726,561 1,780,081 55,868	3,091,957 1,949,268 13,916	3,113,290
Total General Fund Appropriation	1,835,949 155,263 1,680,686 1,045,875	1,963,184 1,963,184 1,128,773	1,887,734 1,225,556
Special Fund Income: C00303 Administration of Local Tax Credits	2,726,561 196,257 849,618	84,341 1,044,432	3,113,290 80,853 1,144,703
Total	1,045,875	1,128,773	1,225,556

E50C00.10 CHARTER UNIT

PROGRAM DESCRIPTION

This program is the central repository of all records for business entity formation and filings (charters, limited liability companies, limited partnerships and business trusts). The program provides resident agent information for service of process on these entities and accepts service in certain instances on their behalf. It also records trade names. It is the place of filing for most financing statements under the Uniform Commercial Code.

MISSION

To provide courteous and convenient services for business formation and operation in the State.

VISION

A State in which the business community and the general public have access to services performed by the Department in the most efficient and convenient manner possible through the use of modern technology.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To facilitate and foster business expansion in the State by providing corporate entity formation, commercial transaction, and document filing systems.

Objective 1.1 To provide "regular" service document return within seven weeks.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total number of documents	93,831	95,181	96,500	97,500
Quality: Percent of documents processed within seven weeks	79.8%	80.0%	80.0%	80.0%
Average number of days to process a document	46.4	46.9	47.0	47.0

Objective 1.2 To provide "expedited" counter service within 24 hours.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total number of "expedited" requests	81,791	89,498	93,000	95,000
Quality: Percent of documents processed within 24 hours	98.2%	98.7%	98.5%	98.5%
Average response time (hours)	23.8	23.3	23.3	23.3

E50C00.10 CHARTER UNIT

Appropriation Statement:	App	ropriation	Statement:
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repropriation statements	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	65.00	64.00	72.00
Number of Contractual Positions	8.00	8.00	4.00
01 Salaries, Wages and Fringe Benefits	3,838,715	4,025,347	4,559,925
02 Technical and Special Fees	182,053	166,553	55,517
03 Communication	387,137 104 1,032,068 59,534	280,419 270 840,015 55,900	275,077 270 829,602 38,179
10 Equipment—Replacement	11,044 2,449 2,061	9,500 918	9,500 918
Total Operating Expenses	1,494,397	1,187,022	1,153,546
Total Expenditure	5,515,165	5,378,922	5,768,988
Original General Fund Appropriation Transfer of General Fund Appropriation	70,881 13,384	79,968 675	
Total General Fund Appropriation	84,265 5,322	80,643	
Net General Fund ExpenditureSpecial Fund Expenditure	78,943 5,436,222	80,643 5,298,279	86,549 5,682,439
Total Expenditure	5,515,165	5,378,922	5,768,988
Special Fund Income: C00304 Expedited Service	5 420 227	5 201 020	5 675 500
E50302 Ground Rent Registration Fees	5,429,337 6,885	5,291,929 6,350	5,675,580 6,859
Total	5,436,222	5,298,279	5,682,439

STATE LOTTERY AND GAMING CONTROL AGENCY

SUMMARY OF STATE LOTTERY AND GAMING CONTROL AGENCY

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	309.50	308.60	317.60
Total Number of Contractual Positions	7.75	6.75	6.75
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	19,783,590 244,175 131,720,624	22,619,543 339,677 118,900,223	24,810,217 351,674 79,376,567
Original General Fund Appropriation Transfer/Reduction	86,463,822 -55,181	71,133,678 70,965	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	86,408,641 4,760,223	71,204,643	
Net General Fund ExpenditureSpecial Fund Expenditure	81,648,418 70,099,971	71,204,643 70,654,800	25,820,899 78,717,559
Total Expenditure	151,748,389	141,859,443	104,538,458

STATE LOTTERY AND GAMING CONTROL AGENCY

E75D00.01 ADMINISTRATION AND OPERATIONS

PROGRAM DESCRIPTION

The Administration and Operations program of the Maryland State Lottery and Gaming Control Agency encompasses all of the expenses incurred in the operation of Lottery gaming in Maryland. This program's expenses do not include the cost of prizes, commissions, cashing fees, or agent incentives.

MISSION

The mission of the State Lottery and Gaming Control Agency is to provide revenue through the sale of entertaining Lottery products to support programs and services benefiting the citizens of Maryland. We administer and promote the sale of Lottery products in a secure and responsible manner. This is achieved in partnership with a network of licensed lottery retailers.

VISION

We envision ourselves as an innovative, adaptive and responsible business that will continue to provide a reliable source of revenue for State government operations well into the future. We will utilize the latest technological tools and resources to provide a range of entertaining products and access opportunities that appeal to a broad player base.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Sales and Revenue: To increase sales revenue for the operation of State government.

Objective 1.1 The Lottery will achieve revenues of \$517.2 million (projected) in fiscal year 2016 to support the State's programs and services.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Total revenue generated by the Lottery to support State				
programs and services (millions)	\$545.2	\$521.1	\$521.2	\$517.2

Objective 1.2 The Agency will achieve lottery sales of \$1.78 billion (projected) in fiscal year 2016.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Ticket sales generated by the Lottery (millions)	\$1,756	\$1,724	\$1,764	\$1,780

Goal 2. <u>Customer Satisfaction:</u> To maintain the level of customer satisfaction among Lottery players and retailers. **Objective 2.1** The Lottery will increase its player satisfaction to at or near 70 percent in fiscal year 2016.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Player Satisfaction Index (weighted composite of player				
satisfaction ratings on games provided, on the Lottery retail				
experience, and on the accessibility of Lottery products)	72.0%	64.6%	70.0%	70.0%

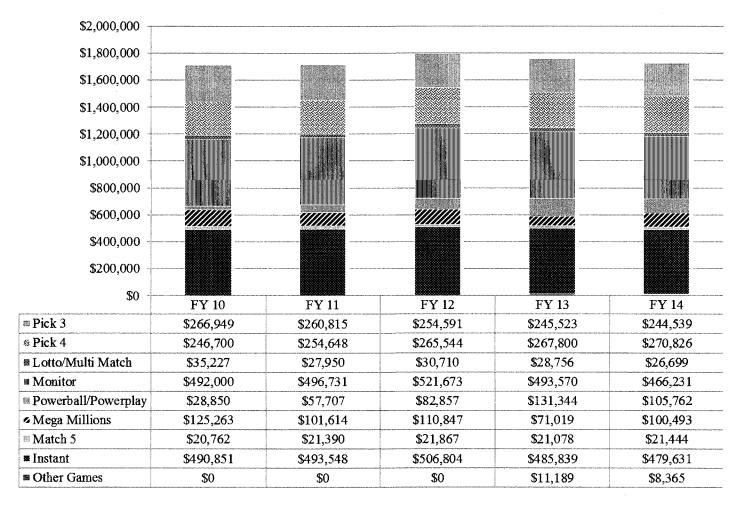
Objective 2.2 The Agency will maintain retailer satisfaction at or near 80 percent in fiscal year 2016.

Performance Measures	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Quality: Retailer Satisfaction Index (weighted composite of retailer satisfaction rating on the quality of customer service, on the service				
relationship with the Lottery, and on service provided by the Lottery District Manager)	81.0%	1	80.0%	1

¹ Retailer satisfaction was not measured in 2014. It will be measured on a biannual basis with the next measurement taken in 2015.

E75D00.01 ADMINISTRATION AND OPERATIONS (Continued)

MARYLAND LOTTERY FIVE YEAR SALES HISTORY



Goal 3. Player Base: To broaden the Lottery's player base.

Objective 3.1 The Lottery will maintain its player base at or near 50 percent in fiscal year 2016.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of adult Marylanders (at least 18 years) who indicate				
that they have purchased any Lottery game in the past 12 months	50.0%	63.0%	50.0%	50.0%

Goal 4. Efficiency: To improve the efficiency of the Lottery operations.

Objective 4.1 The Lottery will achieve a ratio of administrative costs to sales of four percent or less in fiscal year 2016

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Efficiency: Ratio of administrative costs to sales	3.1%	3.3%	3.2%	3.2%

E75D00.01 ADMINISTRATION AND OPERATIONS

SUMMARY OF REVENUES (PER BOARD OF REVENUE ESTIMATES-\$ MILLIONS)

	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Performance Measures/Performance Indicators				
Lottery Sales: Pick 3 Pick 4 Lotto/Multimatch Instant Game Keno/Race Trax Match 5 Jackpot Games Instant Ticket Lottery Machines	245.5 267.8 28.8 497.0 493.6 21.1 202.4	244.5 270.8 26.7 488.0 466.2 21.4 206.2	238.0 275.6 27.0 530.1 442.9 21.5 194.2 34.7	232.8 280.8 24.7 535.8 437.0 22.0 203.2 43.7
Total Lottery Sales	1,756.1	1,724.0	1,764.1	1,780.0
Less: Agent Earnings Operating Budget Prizes Net Lottery Revenue	119.8 54.7 1,036.4 545.2	122.1 56.6 1,024.2 521.1	125.7 56.2 1,060.9 521.2	126.9 57.6 1,078.3 517.2
Less: Stadium Authority Revenue	526.0	20.0	20.0 0.1 501.2	20.0 0.1 20.0 477.2

Note: Figures may not sum to totals due to rounding

Appropriation Statement:

·-ppop	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	166.50	166.60	166.60
Number of Contractual Positions	3.75	2.75	2.75
01 Salaries, Wages and Fringe Benefits	12,841,430	13,710,695	14,481,624
02 Technical and Special Fees	164,740	145,038	141,164
03 Communication 04 Travel	411,248 64,001 151,136 299,562 40,321,215 126,413 113,060 1,317,920 826,981 43,631,536	426,412 39,000 150,592 379,255 38,867,075 139,000 125,647 1,413,132 855,779 42,395,892	424,858 39,000 150,592 152,958 52,536,965 141,000 91,500 69,000 930,898
Total Expenditure	56,637,706	56,251,625	69,159,559
Special Fund Expenditure	56,637,706	56,251,625	69,159,559
Special Fund Income: E75301 Lottery Ticket Sales E75305 Instant Ticket Lottery Machine Sales Total	56,637,706	56,251,625	57,621,559 11,538,000 69,159,559
10tai	50,057,700	30,231,023	07,137,337

E75D00.02 VIDEO LOTTERY TERMINAL AND GAMING OPERATIONS

PROGRAM DESCRIPTION

On November 4, 2008, voters approved a constitutional amendment which set up broad parameters for the operation of Video Lottery Terminals (VLTs) and the establishment of casinos within the State. On November 6, 2012, voters upheld Chapter 1 of the Second 2012 Special Legislative Session. The measure authorized casinos to operate table games, increased the number of authorized VLTs from 15,000 to 16,500, allowed for the future operation of a casino in Prince George's County, and increased the State Lottery and Gaming Control Commission's oversight. The State Lottery and Gaming Control Commission is responsible for regulating the operations of the VLTs and table games, including the licensing of operators and the operation of a Central System. The Commission also regulates electronic bingo, pull tab machines at certain veteran's organizations, and illegal gaming devices.

MISSION

The State Lottery and Gaming Control Commission is committed to implementing and overseeing Maryland's video lottery terminal program with the dual goals of generating revenue for the State of Maryland while maintaining integrity, transparency and fair play. Working collaboratively with the casino operators, we will ensure that all applicable laws and regulations are followed. Directing all out practices with integrity and professionalism; we will work to deliver funds to enhance Maryland's educational system and other important state programs to improve the lives of all Maryland citizens.

VISION

The State Lottery and Gaming Control Commission comprehensively regulates gambling, ensuring public confidence and trust in our efforts through the completeness of our practices, credibility in our implementation and transparency in our performance.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Ensure that casinos and instant bingo operations have effective controls to safeguard assets and ensure the integrity of gaming is maintained through audits and reviews to ensure compliance with statutes and regulations.

Objective 1.1. Conduct all saledyled audits and reviews for assigned and instant bings halls.

Objective 1.1. Conduct all scheduled audits and reviews for casinos and instant bingo halls.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of casino audits and reviews	2	. 33	120	120
Number of instant bingo hall audits and reviews	2	6	60	60

Objective 1.2. Decrease the number of statutory and regulatory violations at casinos and instant bingo halls by 10 percent.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of casino regulatory and statutory findings	2	59	53	48
Number of instant bingo hall regulatory and statutory findings	2	47	42	38

Goal 2. To conduct an efficient licensing program that is responsive to the needs of the casinos and the individual licensees.

Objective 2.1. Complete non-gaming license investigations in an average of eight business days.

		2013	2014	2015	2016
Performan	ce Measures	Actual	Actual	Estimated	Estimated
Output:	Number of non-gaming licenses received	1,322	1,410	2,300	2,500
Quality:	Average processing time for non-gaming licenses (days)	9	6	6	6

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² Fiscal year 2014 was the first year in which this data was collected.

STATE LOTTERY AND GAMING CONTROL AGENCY

E75D00.02 VIDEO LOTTERY TERMINAL AND GAMING OPERATIONS (Continued)

Objective 2.2. Complete sponsored gaming license investigations in an average of 10 business days.

		2013	2014	2015	2016
Performan	ce Measures	Actual	Actual	Estimated	Estimated
Output:	Number of sponsored gaming licenses received	2,860	2,253	3,400	3,500
Quality:	Average processing time for sponsored gaming license (days)	14	8	8	8

Objective 2.3. Complete registered vendor license investigations in an average of 10 business days.

		2013	2014	2015	2016
Performan	ce Measures	Actual	Actual	Estimated	Estimated
Output:	Number of registered vendor licenses received	341	458	450	450
Ouality:	Average processing time for registered vendor licenses (days)	16	6	10	10

Objective 2.4. Complete certified vendor license investigations in an average of 60 business days.

		2013	2014	2015	2016
Performan	ce Measures	Actual	Actual	Estimated	Estimated
Output:	Number of certified vendor licenses received	54	107	100	100
Quality:	Average processing time for certified vendor licenses (days)	50	26	60	60

OTHER PERFORMANCE MEASURES

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Video Lottery Summary				
Total revenue generated by the Video Lottery (in millions)	560.3	578.4	689.4	726.8
Revenue distribution (in millions)				
Education Trust Fund	274.7	277.1	320.5	315.9
Facility Licenses	185.4	202.1	256.2	297.8
Racing Purses/Bred	39.1	38.9	46.5	49.1
Local Impact Grants	30.7	30.8	36.8	38.9
Racetrack Renewal	10.8	9.5	7.2	6.9
Lottery Operations	11.2	11.6	12.1	7.7
Small/Minority/Women Owned Business Account	8.4	8.4	10.0	10.6
Table Game Summary				
Total revenue generated by Table Games (in millions)	48.0	254.9	366.1	390.4
Revenue distribution (in millions)				
Education Trust Fund	9.6	51.0	73.2	78.1
Facility Licenses	38.4	203.9	292.9	312.3

E75D00.02 VIDEO LOTTERY TERMINAL AND GAMING OPERATIONS

App	ropri	iation	Statement:	
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	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	143.00	142.00	151.00
Number of Contractual Positions	4.00	4.00	4.00
01 Salaries, Wages and Fringe Benefits	6,942,160	8,908,848	10,328,593
02 Technical and Special Fees	79,435	194,639	210,510
03 Communication 04 Travel	40,480 112,041 36 9,730,282 1,246,483 43,143 67,857,370 8,812,079	58,030 20,000 72,000 29,040 11,307,308 370,000 41,000 55,646,955 8,949,998	58,030 20,000 72,000 29,040 6,741,780 70,000 41,000 17,527,522 270,424
14 Land and Structures	247,174	10,000	10,000
Total Operating Expenses	88,089,088	76,504,331	24,839,796
Total Expenditure	95,110,683	85,607,818	35,378,899
Original General Fund Appropriation Transfer of General Fund Appropriation	86,463,822 -55,181	71,133,678 70,965	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	86,408,641 4,760,223	71,204,643	
Net General Fund Expenditure	81,648,418 13,462,265	71,204,643 14,403,175	25,820,899 9,558,000
Total Expenditure	95,110,683	85,607,818	35,378,899
Special Fund Income: E75302 Vendor Reimbursement Account	788,187 12,674,078	1,129,000	1,129,000 8,429,000
Total	13,462,265	14,403,175	9,558,000

PROPERTY TAX ASSESSMENT APPEALS BOARDS

E80E00.01 PROPERTY TAX ASSESSMENT APPEALS BOARDS

PROGRAM DESCRIPTION

The Property Tax Assessment Appeals Boards, located in each county and Baltimore City, hear appeals on actions of the State Department of Assessments and Taxation on matters relating to the assessment of property or on any other tax matters which may be assigned by the General Assembly. Property assessments made by the State Assessors may be appealed to the local Property Tax Assessment Appeals Boards in the counties and Baltimore City, prior to the Maryland Tax Court and subsequent State court reviews.

MISSION

To provide a process for every property owner in the State to appeal the valuation established for tax purposes by the State Department of Assessments and Taxation.

VISION

Every appeal filed would be heard in a timely manner and every decision rendered would be accurate and fair based on the evidence presented at the hearings. Within 30 days, a written decision that states the Boards findings as well as the basis for the findings shall be sent to the petitioner in writing. All of these actions would be accomplished on-line through e-government.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To conduct appeals in a timely and efficient fashion.

Objective 1.1 To hear every appeal and render a decision for every appeal filed during the appeal cycle year.

	CY2013	CY2014	CY2015	CY2016
Performance Measures	Actual	Estimated	Estimated	Estimated
Input: Appeals received	12,723	12,500	11,500	11,000
Output: Appeals cleared	11,975	12,500	12,500	12,500
Outcome: Appeals clearance rate	94%	100%	109%	114%
Efficiency: Average length of time from appeal filing and				
appeal scheduling (months):				
Metro counties/Baltimore City	5	4.5	4.5	4.5
All others	3	3	2.5	2.5
Average length of time from hearing to decision (days)	10	10	10	10
Number of appeals pending at end of appeal cycle year	7,651	7,650	7,150	5,650

Goal 2. To render accurate and fair decisions.

Objective 2.1 In each year, less than 10 percent of decisions shall be appealed to the Maryland Tax Court.

	CY2013	CY2014	CY2015	CY2016
Performance Measures	Actual	Estimated	Estimated	Estimated
Input: Number of appeals filed with Maryland Tax Court	1,101	1,080	1,125	1,125
Input: Percent of decisions appealed to the Maryland Tax Court	9%	9%	9%	8%
Ouality: Number of reversals by Maryland Tax Court	15%	15%	13%	13%

PROPERTY TAX ASSESSMENT APPEALS BOARDS

E80E00.01 PROPERTY TAX ASSESSMENT APPEALS BOARDS

**************************************	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	9.00	9.00	9.00
01 Salaries, Wages and Fringe Benefits	809,973	874,979	923,597
02 Technical and Special Fees	179	190	190
03 Communication 04 Travel 05 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 13 Fixed Charges	21,847 11,341 2,374 9,996 32,730 7,213 3,385 70,123	18,901 15,501 1,600 29,197 38,005 6,000 12,800 70,277	24,803 15,501 3,000 10,770 40,167 7,600 300 70,254
Total Operating Expenses Total Expenditure	159,009 969,161	192,281 1,067,450	1,096,182
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	1,042,549 -13,444 1,029,105	1,059,858 7,592 1,067,450	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	59,944	1,007,430	
Net General Fund Expenditure	969,161	1,067,450	1,096,182
Total Expenditure	969,161	1,067,450	1,096,182

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
e00a01 Office of the Comptrolle	r						
e00a0101 Executive Direction							
comptroller state of md	1.00	125,000		137,500	1.00	137,500	
chf deputy comptroller	1.00	137,360		142,196	1.00	142,196	
exec aide x	1.00	159,661	1.00	165,281	1.00	165,281	
div dir ofc atty general	1.00	105,953	1.00	112,326		114,493	
designated admin mgr senior ii	1.00	110,431	1.00	118,197	1.00	118,197	
asst attorney general vii	2.00	197,298		211,148		214,189	
designated admin mgr senior i	1.00	85,560	1.00	91,548	1.00	92,424	
admin prog mgr iv	1.00	88,163	1.00	94,335	1.00	95,240	
administrator vii	2.00	197,156	2.00	207,486	2.00	207,486	
administrator vi	1.00	68,679	1.00	74,540	1.00	75,982	
designated admin mgr iii	1.00	44,653	1.00	67,796	1.00	69,103	
admin prog mgr ii	1.00	78,654	1.00	86,087	1.00	86,908	
administrator v	1.00	81,999	1.00	87,729	1.00	89,400	
admin prog mgr i	.00	1,824	.00	0	.00	0	
administrator iii	1.00	0	1.00	49,899	1.00	51,771	
internal auditor prog super	1.00	73,992	1.00	79,205	1.00	80,715	
administrator i	1.00	66,279	2.00	134,002	2.00	135,290	
administrator i	1.00	56,387	1.00	60,340	1.00	61,497	
internal auditor ii	.50	26,637	.50	28,500	.50	29,046	
revenue administrator iv	.00	39,963	1.00	56,999	1.00	57,545	
admin officer iii	3.00	130,757	2.00	105,074	2.00	106,595	
admin officer iii	2.00	111,968	2.00	119,812	2.00	122,107	
agency procurement spec ii	.00	2,907		0	.00	0	
pub affairs officer ii	2.00	103,775		113,124	2.00	115,286	
admin officer ii	1.00	47,754		51,051	1.00	52,020	
admin officer ii oag	1.00	51,457		55,056	1.00	55,582	
admin officer i	1.00	44,305		36,557	1.00	37,884	
exec assoc ii	2.00	113,579	2.00	124,358	2.00	126,742	
exec assoc i	1.00	43,779		47,425		47,865	
management associate	.00	16,787		48,825		49,280	
office secy iii	1.00	40,744		43,541	1.00	43,942	
TOTAL e00a0101*	33.50	2,453,461	35.50	2,749,937	35.50	2,781,566	
		, ,		, ,		, ,	
e00a0102 Financial and Support Se	rvices						
asst state compt v	1.00	99,113	1.00	112,642	1.00	112,642	
hr director iii	1.00	94,455	1.00	103,413	1.00	104,407	
fiscal services admin vi	.00	40,796		102,595		104,567	
prgm mgr senior i	.00	2,190		, 0		, 0	
fiscal services admin v	1.00	53,302		0	.00	0	
hr administrator iii	1.00	58,427		87,729		89,400	
fiscal services admin ii	1.00	69,609		76,224		77,699	
accountant supervisor ii	,00	1,613		0		0	
fiscal services admin i	.00	15,900		53,744		54,770	
	0	,		,		, , ,	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
e00a0102 Financial and Support Se	rvices						
hr administrator i	3.00	179,366	3.00	188,496	3.00	191,425	
administrator ii	2.00	134,934		144,423	2.00	146,502	
personnel administrator i	.00	3,142		´ 0	.00	0	
accountant advanced	.00	41,634		59,202	1.00	59,771	
hr officer ii	.00	4,360		, 0	.00	. 0	
accountant ii	1.00	12,958		0	.00	0	
admin officer iii	2.00	85,046		55,491	1.00	56,550	
agency procurement spec ii	1.00	54,028		47,807	1.00	49,583	
nr officer i	1.00	90,491	3.00	135,150	3.00	139,191	
personnel officer ii	.00	1,319	.00	, 0	.00	, 0	
admin officer ii	1.00	71,031	2.00	106,580	2.00	108,037	
hr specialist	2.50	57,945	1.50	72,570	1.50	73,251	
personnel officer i	.00	1,113	.00	0	.00	0	
agency procurement spec i	.00	. 0	1.00	36,557	1.00	37,884	
admin officer i	1.00	52,025	1.00	55,662	1.00	56,194	
hr specialist trn	2.00	77,938	1.00	47,063	1.00	47,499	
personnel specialist	.00	1,499	.00	0	.00	0	
personnel specialist trainee	.00	1,796	.00	0	.00	0	
computer operator ii	1.00	47,900		51,209	1.00	52,183	
services supervisor i	1.00	38,585	1.00	41,228	1.00	41,984	
fiscal accounts technician ii	.00	28,135	1.00	47,209	1.00	47,648	
personnel associate i	.00	12,623	2.00	60,944	2.00	63,106	
personnel clerk	1.00	11,152	.00	0	.00	0	
management associate	1.00	28,388	.00	0	.00	0	
fiscal accounts clerk superviso	1.00	16,143	.00	0	.00	0	
admin aide	.00	12,019	1.00	34,727	1.00	35,354	
office secy iii	1.00	29,699	1.00	32,679	1.00	33,265	
office secy ii	1.00	33,765	1.00	36,061	1.00	36,388	
services specialist	2.00	66,266	2.00	71,681	2.00	72,602	
fiscal accounts clerk i	1.00	7,923	1.00	25,502	1.00	26,386	
office appliance clerk ii	1.00	25,082	1.00	27,561	1.00	28,044	
supply officer i	1.00	30,757	1.00	32,837	1.00	33,426	
office appliance clerk i	2.00	34,175	2.00	48,564	2.00	49,815	
TOTAL e00a0102*	35.50	1,728,642	38.50	1,995,550	38.50	2,029,573	
TOTAL e00a0102	69.00	4,182,103		4,745,487		4,811,139	
TOTAL GOODOT ""	69.00	4, 162, 103	74.00	4,745,467	74.00	4,011,109	
e00a02 General Accounting Divis	ion						
e00a0201 Accounting Control and R	leporting						
asst state compt vii	1.00	91,804	1.00	99,275	1.00	99,275	
prgm mgr senior i	2.00	181,022	2.00	190,972	2.00	194,023	
administrator v	1.00	80,467		86,087	1.00	87,729	
systems control acct manager co	1.00	79,586	1.00	85,145	1.00	86,769	
systems control acct supervisor	3.00	213,057	3.00	227,998	3.00	230,923	
it functional analyst superviso	1.00	56,501	1.00	61,301	1.00	62,474	
		·		-			

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
e00a02 General Accounting Divis	ion						
e00a0201 Accounting Control and R	eporting						
computer network spec ii	.00	25,448	1.00	73,593	1.00	74,303	
systems control acct ii comptro	6.00	397,672	7.00	424,479	7.00	432,375	
administrator i	1.00	63,202	1.00	67,639	1.00	68,289	
it functional analyst ii	1.00	21,505	1.00	58,091	1.00	58,647	
systems control acct i comptrol	2.00	54,057	1.00	60,340	1.00	61,497	
computer info services spec ii	1.00	48,122	1.00	51,452	1.00	52,434	
management specialist iii	1.00	50,493	1.00	54,026	1.00	55,056	
fiscal accounts technician supv	.00	7,763	2.00	98,357	2.00	99,686	
fiscal accounts technician ii	6.00	197,052	5.00	203,775	5.00	207,320	
fiscal accounts technician i	.00	8,024	1.00	32,679	1.00	33,265	
fiscal accounts clerk manager	3.00	126,393	3.00	152,298	3.00	155,315	
obs-executive associate i	1.00	55,505		59,392	1.00	60,530	
management associate	2.00	68,682		94,926	2.00	96,892	
fiscal accounts clerk superviso	4.00	162,385		123,629	3.00	126,569	
fiscal accounts clerk ii	7.00	216,440	6.00	211,854	6.00	215,680	
TOTAL e00a0201*	44.00	2,205,180	45.00	2,517,308	45.00	2,559,051	
TOTAL e00a02 **	44.00	2,205,180	45.00	2,517,308	45.00	2,559,051	
e00a0301 Estimating of Revenues asst state compt vii revenue policy analyst iii revenue policy analyst ii	1.00 1.00 2.00	115,516 108,502 94,222	1.00	112,676 156,904 63,171	1.00 2.00 1.00	112,676 159,920 63,779	
revenue policy analyst i	1.00	0	1.00	54,451	1.00	54,971	
admin spec ii	1.00	0	.00	0	.00	0	
TOTAL e00a0301*	6.00	318,240	5.00	387,202	5.00	391,346	
TOTAL e00a03 **	6.00	318,240	5.00	387,202	5.00	391,346	
e00a04 Revenue Administration D	ivision						
e00a0401 Revenue Administration							
asst state compt vii	1.00	128,061	1.00	132,569	1.00	132,569	
prgm mgr senior ii	1.00	104,281	1.00	111,612	1.00	113,763	
prgm mgr senior i	1.00	101,796	1.00	110,729	1.00	110,729	
prgm mgr iv	2.00	197,159	2.00	203,612	2.00	205,529	
asst state compt iii	.00	62,608	1.00	81,994	1.00	83,553	
designated admin mgr iii	.00	56,680	1.00	60,543	1.00	62,867	
asst state compt ii	9.00	577,480	8.00	683,353	8.00	691,538	
administrator iv	1.00	33,183	.00	0	.00	0	
administrator iv	1.00	9,039	.00	0	.00	0	
asst state compt i	1.00	51,971	1.00	64,184	1.00	64,800	
administrator iii	1.00	102,195	2.00	148,801	2.00	150,127	
ddiii i i i i i i i i i i i i i i i i i							

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
e00a04 Revenue Administration D	ivision						
e00a0401 Revenue Administration							
accountant manager iii	1.00	93,898	1.00	97,203	1.00	97,203	
accountant manager i	1.00	55,525	2.00	106,386	2.00	110,446	
it functional analyst superviso	4.00	208,339	4.00	269,194	4.00	273,779	
revenue administrator vi	7.00	429,966	7.00	475,181	6.00	416,506	Abol
accountant supervisor i	1.00	54,720	1.00	58,548	1.00	59,670	
administrator ii	1.00	67,211	1.00	63,171	1.00	64,387	
financial compliance auditor su	1.00	37,155	1.00	64,387	1.00	65,006	
it functional analyst lead	2.00	87,428	2.00	104,308	2.00	107,143	
revenue administrator v	1.00	67,456	1.00	72,199	1.00	72,896	
internal auditor ii	.00	0	1.00	44,017	.40	18,256	Abol
accountant lead	2.00	106,622	2.00	114,086	2.00	115,702	
administrator i	1,60	96,398	1.60	103,160	1.60	104,493	
it functional analyst ii	10.00	533,447	10.00	599,954	10.00	611,136	
revenue administrator iv	19.00	873,162	17.00	945,141	17.00	963,807	
accountant ii	7.00	343,951	7.00	370,606	7.00	376,988	
admin officer iii	1.00	63,588	1.00	65,827	1.00	65,827	
computer info services spec ii	1.00	40,324	1.00	44,457	1.00	46,098	
financial compliance auditor ii	2.00	94,186	3.00	143,448	3.00	147,163	
pub affairs officer ii	.00	1,951	.00	0	.00	. 0	
revenue administrator iii	1.00	58,105	1.00	62,179	1.00	63,371	
revenue field auditor ii	2.00	94,986	1.00	56,550	1.00	57,092	
admin officer ii	2.00	129,813	3.00	155,192	3.00	157,558	
it functional analyst trainee	.00	35,164	2.00	112,742	2.00	113,711	
revenue administrator ii	5.00	204,182	6.00	281,213	6.00	287,842	
revenue specialist iii	13.00	619,159	12.00	661,258	12.00	671,632	
admin officer i	3.00	141,241	3.00	155,647	3.00	157,122	
revenue administrator i	1.00	19,573	2.00	94,998	2.00	95,879	
revenue specialist ii	31.00	1,211,246	28.00	1,306,931	28.00	1,330,423	
revenue specialist i	89.00	3,758,613	103.00	4,491,398	103.00	4,572,549	
revenue examiner iii	19.00	533,712	12.50	471,958	12.50	480,716	
revenue examiner ii	16.50	453,172	11.00	384,986	11.00	392,549	
revenue examiner i	23.00	471,389	21.00	636,094	21.00	653,145	
it production control spec supr	1.00	3,527	.00	0	.00	. 0	
it production control spec ii	1.00	38,206	.00	0	.00	0	
building security officer ii	1.00	34,623	1.00	37,204	1.00	37,204	
fiscal accounts technician supv	1.00	49,169	1.00	52,596	1.00	53,097	
fiscal accounts technician ii	4.00	141,997	4.00	176,511	4.00	178,932	
fiscal accounts technician i	1.00	29,776	1.00	30,472	1.00	31,553	
exec assoc ii	1.00	59,532	1.00	63,371	1.00	64,588	
exec assoc i	1.00	54,462	1.00	58,276	1.00	58,834	
fiscal accounts clerk manager	2.00	66,512		90,078	2.00	92,510	
management associate	2.00	55,240	1.00	55,662	1.00	56,194	
fiscal accounts clerk superviso	6.00	248,607	6.00	267,353	6.00	272,961	
admin aide	4.00	150,809	3.00	141,950	3.00	143,661	
		*		•		•	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
e00a04 Revenue Administration Di	vision						
e00a0401 Revenue Administration	5 00	100 E00	5.00	196,091	5.00	198,886	
office supervisor	5.00	180,509		121,373	3.00	122,843	
fiscal accounts clerk, lead	2.00	88,135		•	2.00	73,660	
office secy iii	2.00	66,038		72,060		•	
fiscal accounts clerk ii	13.50	466,360		512,839	14.50	522,476	
office services clerk lead	1.00	40,434		43,209	1.00	43,607	
office services clerk	12.00	348,125	12.00	411,036	12.00	417,749	
fiscal accounts clerk i	2.00	48,365	2.00	59,180	2.00	60,366	
office clerk ii	17.00	482,946		519,750	16.00	528,929	
office processing clerk ii	5.00	106,940		87,930	3.00	89,962	
office clerk i	1.00	12,897		24,056		24,883	
office clerk assistant	1.00	17,891	2.00	46,989	2.00	48,178	
TOTAL -00-0404+	277 60	15 462 006	374.60	17,597,424	373.00	17,810,500	
TOTAL e00a0401*	377.60	15,463,986				17,810,500	
TOTAL e00a04 **	377.60	15,463,986	374.60	17,597,424	373.00	17,810,300	
e00a05 Compliance Division							
e00a0501 Compliance Administration							
asst state compt vii	1.00	126,361	1.00	130,809	1.00	130,809	
asst attorney general viii	1.00	108,342		115,959	1.00	118,197	
prgm mgr senior ii	1.00	106,291	1.00	113,763	1.00	115,959	
asst attorney general vi	3.00	276,463		295,845	3.00	300,566	
prgm mgr iv	3.00	267,501	3.00	288,685	3.00	293,318	
fiscal services admin iv	1.00	87,469		93,590		94,485	
prgm mgr iii	1.00	87,469		93,590		95,380	
asst state compt ii	6.00	422,275		494,831	6.00	503,502	
administrator iv	2.00	112,374		140,038	2.00	141,390	
	1.00	68,539		73,361	1.00	74,070	
asst state compt i		146,785		170,802		170,802	
fiscal services admin ii	2.00	•		=		397,704	
tax consultant ii	3.00	239,886		393,309	2.00	149,372	
financial compliance auditor pr	2.00	137,615		147,291			
it functional analyst superviso	.00	20,088		77,078		78,568	
revenue administrator vi	10.00	532,911		640,150		652,041 0	
computer info services spec sup	1.00	52,474		70.000			
fiscal services officer ii	1.00	66,178		70,830		71,515	
revenue administrator v	1.00	67,067		70,830		71,515	
revenue field auditor supr	11.00	615,572		741,058		755,217	
administrator i	1.00	79,596		106,701		108,235	
financial compliance auditor le	2.00	88,944		118,431		119,566	
it functional analyst ii	.00	23,413		102,217		105,019	
revenue administrator iv	9.00	484,002		545,721		553,906	
revenue field auditor lead adv	29.80	1,678,598		1,778,131		1,803,484	
tax consultant i	5.00	240,192	3.00	167,793		219,551	New
computer info services spec ii	3.00	115,997	1.00	50,506		50,979	
financial compliance auditor ii	9.00	373,627	7.00	385,336	7.00	391,107	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
e00a05 Compliance Division							
e00a0501 Compliance Administration revenue administrator iii	1.00	43,314	1.00	47 907	2.00	04 700	Now
revenue field auditor ii	18.00	730,825	14.00	47,807 773,196	2.00 14.00	94,793 784,743	MeM
financial compliance auditor i	.00	750,625		775,190	1.00	43,307	Now
admin officer ii oag	1.00	74,191	1.00	54,026	1.00	54,541	New
obs-fiscal specialist i	1.00	55,505	1.00	59,392	1.00	•	
revenue administrator ii	3.00	198,664	4.00	-	4.00	59,961	
revenue field auditor i	3.00	189,888	4.00	213,634 204,204	4.00	217,099	
revenue specialist iii	1.00	•	1.00	•		208,080	Mou
financial compliance auditor tr	.00	55,505 0	1.00	59,392	8.00	363,110	New
·				37,884	1.00	38,574	
revenue administrator i	7.00	287,146	7.00	324,061	7.00	329,441	
revenue specialist ii	26.00	1,215,590	28.00	1,386,321	28.00	1,403,794	
obs-accountant-auditor iii	1.00	48,791	1.00	52,183	1.00	53,175	
revenue field auditor trainee	9.00	281,725	12.00	474,842	12.00	486,006	453
revenue specialist i	106.50	4,167,772	102.50	4,425,259	102.00	4,490,774	ADOT
revenue examiner iii	23.00	661,052	25.00	865,812	25.00	891,410	
revenue examiner ii	12.00	450,344	13.00	430,870	13.00	442,374	
revenue examiner i	29.00	290,684	26.00	770,028	28.00	852,423	New
fiscal accounts technician supv	1.00	30,192	1.00	36,557	1.00	37,884	
fiscal accounts technician ii	2.00	90,801	2.00	97,066	2.00	98,870	
exec assoc i	.00	43,634	1.00	58,276	1.00	58,834	
obs-executive associate i	1.00	37	.00	0	.00	0	
management associate	3.00	118,959	3.00	133,147	3.00	135,820	
fiscal accounts clerk superviso	1.00	41,365	1.00	44,205	1.00	45,023	
admin aide	4.00	123,404	4.00	167,430	4.00	170,042	
office supervisor	1.00	49,089	1.00	50,818	1.00	50,818	
fiscal accounts clerk, lead	1.00	24,111	.00	0	.00	0	
office secy iii	5.00	193,363	5.00	206,088	5.00	209,174	
fiscal accounts clerk ii	10.00	311,952	9.00	331,340	9.00	337,136	
office secy ii	3.00	81,074	3.00	99,313	3.00	101,598	
office services clerk lead	1.00	33,307	1.00	44,812	1.00	44,812	
office clerk ii	2.00	51,682	2.00	65,479	2.00	67,129	
office processing clerk ii	3.00	58,948	3.00	84,897	3.00	86,598	
TOTAL e00a0501*	389.30	16,628,943	387.30	19,004,994	398.80	19,823,600	
TOTAL e00a05 **	389.30	16,628,943	387.30	19,004,994	398.80	19,823,600	
e00a06 Field Enforcement Division e00a0601 Field Enforcement Adminis							
asst state compt vi	1.00	105,708	1.00	109,429	1.00	109,429	
prgm mgr senior i	1.00	90,562	1.00	96,909	1.00	98,766	
asst state compt iii	1.00	81,100	1.00	86,769	1.00	88,424	
asst state compt ii	1.00	81,999	1.00	87,729	1.00	88,565	
administrator iv	1.00	72,589	1.00	77,699	1.00	78,452	
tax consultant ii	.00	52,847	1.00	67,425	1.00	68,723	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
e00a06 Field Enforcement Divisi							
e00a0601 Field Enforcement Admini							
chemist supervisor	1.00	72,011	1.00	77,078		78,568	
revenue administrator vi	1.00	69,308	1.00	74,183	1.00	74,900	
chemist advanced	1.00	59,032	1.00	63,171	1.00	63,779	
administrator i	1.00	60,839	1.00	65,110	1.00	66,363	
chemist iii	1.00	54,290		58,091	1.00	59,202	
revenue administrator iv	1.00	43,477		44,017	1.00	45,641	
tax consultant i	1.00	9,662		0	.00	0	
chemist ii	.00	4,210		47,807		48,695	
revenue administrator iii	1.00	59,219	1.00	63,371	1.00	63,980	
chemist i	1.00	36,772		0	.00	0	
revenue specialist i	5.00	220,228	5.00	236,020	5.00	239,025	
compliance inspector spvr compt		54,892		58,736	1.00	59,299	
compliance inspector ii comptro		244,649	5.00	247,494	5.00	250,429	
compliance inspector i comptrol		66,270	3.00	113,698	3.00	117,109	
comp field enforcement supr	4.00	227,145	4.00	258,979	4.00	265,070	
comp field enforcement agent	19.00	1,016,880	19.00	1,107,878	19.00	1,128,839	
obs-executive associate i	2.00	98,247		105,077	2.00	106,077	
management associate	1.00	43,231	1.00	46,208	1.00	46,636	
admin aide	1.00	36,344	1.00	39,341	1.00	39,700	
TOTAL -00-0001+	55.00	0.004.544	55.00	0.000.010		0.005.074	
TOTAL e00a0601*	55.00	2,961,511	55.00	3,232,219	55.00	3,285,671	
TOTAL e00a06 **	55.00	2,961,511	55.00	3,232,219	55.00	3,285,671	
e00a09 Central Payroll Bureau							
e00a0901 Payroll Management							
asst state compt v	1.00	110,702	1.00	114,600	1.00	114,600	
asst state compt v	1.00	89,141	1.00	95,380	1.00	96,292	
it systems technical spec super		75,587	1.00	79,835	1.00	•	
accountant manager i	1.00	68,539	1.00	73,361	1.00	80,594 74,779	
accountant supervisor i	1.00	45,398	1.00	59,670	1.00	60,815	
administrator ii	1.00	62,500	1.00	66,888	1.00	· · · · · · · · · · · · · · · · · · ·	
it functional analyst lead	.00	33,600	1.00	63,171	1.00	67,532	
it functional analyst ii	3.00	128,624	2.00	112,048	2.00	64,387	
admin officer iii	.60	29,412	.60	31,460	.60	114,195	
accountant i	2.00	-	.00	0	.00	32,059 0	
admin officer ii	2.00	54,299		97,545			
accountant trainee	.00	89,606 -581	2.00	•	2.00 2.00	98,890	
central payroll supervisor	4.00	204,393	4.00	74,441 219,759	4.00	77,148	
' '		53,440		•	1.00	222,834	
obs-executive associate i central payroll clerk lead/adv	1.00	•	1.00	57,182		58,276	
central payroll clerk lead/adv	2.00	80,640	2.00	86,173	2.00	87,761	
central payroll clerk ii	9.50	349,254	8.50	352,798	8.50	357,806	
• •	1.00	4,627	.00	0	.00	01 310	
central payroll clerk i	1.00	42,637	3.00	88,765	3.00	91,319	
TOTAL e00a0901*	32.10	1,521,818	32.10	1,673,076	32.10	1,699,287	
TOTAL e00a090 **	32.10	1,521,818	32.10	1,673,076	32.10	1,699,287	
	32.13	.,521,510	32.10	.,0,0,0,0	32.10	.,000,201	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
e00a10 Information Technology Di	ivision						
e00a1001 Annapolis Data Center Ope							
prgm mgr senior ii	1.00	20,035	1.00	73,612	1.00	76,460	
it asst director ili	2.00	192,056	2.00	205,529	2.00	207,486	
it asst director ii	2.00	178,313	2.00	190,793	2.00	191,688	
database specialist manager	1.00	72,290	1.00	56,743	1.00	58,916	
it technical support spec manag	1.00	67,346	1.00	76,834	1.00	78,322	
it systems technical spec super	1.00	83,561	1.00	89,400	1.00	90,254	
database specialist supervisor	2.00	97,984	2.00	126,554	2.00	129,293	
it systems technical spec	5.00	327,102	5.00	381,598	5.00	387,484	
it technical support spec super	2.00	129,454	2.00	139,582	2.00	141,460	
database specialist ii	2.00	90,194	2.00	140,122	2.00	141,474	
it functional analyst superviso	1.00	56,501	1.00	61,301	1.00	62,474	
it programmer analyst lead/adva	1.00	63,000	1.00	67,425	1.00	68,723	
it quality assurance spec	1.00	49,629	1.00	67,425	1.00	68,723	
it technical support spec ii	9.00	400,809	7.00	475,885	7.00	481,867	
computer info services spec sup	1.00	55,765	1.00	59,670	1.00	60,815	
computer network spec ii	1.00	51,012	1.00	56,374	1.00	57,451	
it functional analyst lead	1.00	45,691	1.00	46,857	1.00	48,595	
accountant advanced	1.00	51,614	1.00	44,017	1.00	45,641	
it technical support spec i	.00	5,834	1.00	65,110	1.00	65,737	
accountant ii	1.00	48,122	1.00	51,452	1.00	51,943	
agency procurement spec ii	1.00	13,050	.00	0	.00	0	
computer info services spec ii	4.00	208,883	4.00	223,492	4.00	226,224	
it functional analyst i	1.00	42,202	.00	0	.00	0	
it technical support spec train	.00	7,154	1.00	56,550	1.00	57,633	
it functional analyst trainee	.00	0	1.00	38,880	1.00	40,298	
computer operator mgr ii	1.00	71,781	1.00	76,834	1.00	77,578	
computer operator mgr i	2.00	120,195	2.00	128,625	2.00	131,103	
computer operator supr	3.00	163,406	3.00	174,850	3.00	178,198	
computer operator lead	9.00	461,490	9.00	493,739	9.00	499,456	
computer operator ii	9.00	406,152	11.00	470,040	11.00	480,239	
computer operator i	2.00	17,516	.00	0	.00	0	
it production control spec ii	.50	21,914	. 50	23,423	.50	23,639	
services supervisor i	1.00	38,585	1.00	41,228	1.00	41,984	
building security officer ii	1.00	29,690	1.00	31,420	1.00	31,980	
exec assoc i	1.00	54,462	1.00	58,276	1.00	59,392	
management associate	1.00	35,638	1.00	39,264	1.00	40,698	
TOTAL e00a1001*	72.50	3,778,430	71.50	4,332,904	71.50	4,403,228	
e00a1002 Comptroller IT Services							
asst state compt vii	1.00	39,624	1.00	99,275	1.00	99,275	
it asst director iii	4.00	300,617	4.00	352,433	4.00	358,440	
asst state compt iii	1.00	93,898	1.00	97,203	1.00	97,203	
it asst director ii	.00	69,098	1.00	97,203	1.00	97,203	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016	FY 2016 Allowance	Symbol
Classification fitte	POSTLIONS			Appropriation		ATTOWANCE	Symbol
e00a1002 Comptroller IT Services							
database specialist manager	1.00	85,153		91,107		91,107	
it programmer analyst manager	1.00	77,490	1.00	82,901	1.00	83,690	
fiscal services admin ii	1.00	71,213	1.00	76,224	1.00	76,962	
computer network spec mgr	1.00	63,212		56,743		58,916	
it systems technical spec super	4.00	261,260	3.00	247,776	3.00	250,037	
computer network spec supr	2.00	179,044	4.00	270,873	4.00	277,109	
it programmer analyst superviso	6.00	414,192	6.00	428,076	6.00	435,882	
it quality assurance spec super	1.00	72,589	1.00	77,699	1.00	79,205	
it systems technical spec	4.00	178,296	3.00	234,934	3.00	238,725	
it technical support spec super	1.00	70,820	1.00	74,779	1.00	75,502	
webmaster supr	1.00	71,213	1.00	76,224	1.00	76,962	
computer network spec lead	1.00	59,308	1.00	63,678	1.00	64,290	
database specialist ii	1.00	9,050	.00	0	.00	0	
it programmer analyst lead/adva	19.50	1,197,443		1,309,393	18.50	1,328,415	
it technical support spec ii	4.00	179,625		188,125		191,161	
revenue administrator vi	1.00	0		0		0	
computer network spec ii	11.00	596,977		568,371	9.00	576,260	
it programmer analyst ii	3.00	142,331	3.00	151,165		155,190	
it technical support spec i	.00	0		44,017		45,641	
computer network spec i	.00	30,337		53,855		54,370	
database specialist i	.00	10,788		53,855		54,370	
•	1.00	37,606		•		45,641	
it functional analyst ii	.00	0		44,017		•	
it programmer analyst trainee		-		41,358	1.00	42,880	
computer info services spec ii	2.00	77,795		63,371		64,588	
admin spec iii	1.00	40,619		43,409		43,807	
admin spec ii	1.00	40,313		43,080		43,476	
computer operator i	1.00	23,422	1.00	32,679	1.00	33,850	
TOTAL e00a1002*	75.50	4,493,333	73.50	5,063,823	73.50	5,140,157	
TOTAL e00a10 **	148.00	8,271,763	145.00	9,396,727	145.00	9,543,385	
e20b01 Treasury Management							
e20b0101 Treasury Management							
prgm mgr senior i	1.00	71,917	2.00	171,554	2.00	173,526	
treasury spec v	6.00	•		385,290		390,764	
		284,252		•		· · · · · · · · · · · · · · · · · · ·	
treasurer state of maryland	1.00	125,000		137,500		137,500	
chf deputy treasurer	1.00	146,786		153,532		153,532	
exec viii	2.00	135,625		249,419		249,419	
exec vi	1.00	105,829		116,695		116,695	
exec v	2.00	215,258		171,804		171,804	
div dir ofc atty general	1.00	78,701		132,186		134,749	
exec iv	1.00	0		79,953		79,953	
treasury spec vii	3.00	193,651		265,404		270,471	
treasury spec vi	2.00	117,675		143,944		145,334	
computer network spec mgr	1.00	83,561	1.00	89,400	1.00	90,254	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
e20b01 Treasury Management							
e20b0101 Treasury Management							
it programmer analyst superviso		69,863		74,779		76,224	
it systems technical spec	1.00	75,424		80,715		82,247	
it programmer analyst lead/adva		25,566		49,899		51,771	
administrator ii	1.00	58,380		63,171	1.00	63,779	
administrator i	1.00	61,042		63,880		65,110	
it functional analyst ii	1.00	56,174		59,202		59,771	
obs-fiscal specialist iii	.00	0		0		0	
treasury spec iv	5.00	252,664		272,296		277,461	
agency procurement spec ii	.00	0		0		0	
treasury spec iii	1.00	52,440		56,108		57,182	
treasury spec ii	1.00	35,371	1.00	39,264		39,981	
treasury spec i	1.00	14,426		39,654		40,378	
computer operator ii	1.00	39,888		42,623		43,409	
admin aide	1.00	44,984	1.00	48,086	1.00	48,980	
TOTAL e20b0101*	38.00	2,344,477	40.00	2,986,358	40.00	3,020,294	
TOTAL e20b01 **	38.00	2,344,477	40.00	2,986,358	40.00	3,020,294	
e20b02 Insurance Protection							
e20b0201 Insurance Management							
exec v	2.00	212,194		223,373		223,373	
principal counsel	1.00	58,768		123,792		126,186	
asst attorney general viii	1.00	96,632		103,413		105,401	
prgm mgr senior i	1.00	9,473		95,084		95,997	
treasury spec vii	2.00	146,520		158,876		161,026	
administrator iv	1.00	87,133		83,811		85,401	
administrator iii	1.00	63,000		67,425		68,723	
it systems technical spec	1.00	0		53,193		55,223	
administrator ii	.00	0		70.005		70.005	
casualty claims adj supv	1.00	52,515		70,265		70,265	
casualty claims adj supv	1.00	62,008		66,363		67,001	
administrator i	.00	0		0		0	
treasury spec v	.00	0		-		-	
casualty claims adj ii	2.00	109,426		93,936		96,406	
treasury spec iii	1.00	32,210		40,298		41,036	
casualty claims adj i	2.00	81,314		88,089		89,715	
treasury spec ii	1.00	49,169		52,596		53,598	
office services clerk	1.00	32,920	1.00	35,158	1.00	35,476	
TOTAL e20b0201*	19.00	1,093,282	19.00	1,355,672	19.00	1,374,827	
TOTAL e20b02 **	19.00	1,093,282		1,355,672		1,374,827	
•		, ,		, ,		• •	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance Sy	ymbol
e50c00 State Department of Asse	essments and	Taxation					
e50c0001 Office of the Director							
dir dept assessmnts taxation	1.00	125,721	1.00	136,680	1.00	136,680	
dep dir assmts and tax	1.00	117,477		121,613	1.00	121,613	
principal counsel	1.00	121,894		126,186		126,186	
asst attorney general vii	2.00	206,917	2.00	221,458	2.00	221,458	
fiscal services admin vi	1.00	94,067	1.00	100,660	1.00	102,595	
prgm mgr senior i	1.00	0	.00	0		0	
admin prog mgr iv	.00	0	1.00	64,608	1.00	67,094	
hr administrator iv	1.00	17,277	1.00	60,543	1.00	62,867	
prgm mgr iii	1.00	87,469	1.00	93,590	1.00	95,380	
designated admin mgr ii	.00	0	1.00	56,743	1.00	58,916	
personnel administrator iv	.00	1,838	.00	0	.00	0	
fiscal services admin ii	1.00	. 67,243	1.00	71,972	1.00	72,667	
administrator iii	.00	0	1.00	49,899	1.00	51,771	
administrator iii	2.00	142,390	2.00	154,156	2.00	156,391	
administrator ii	.00	1,631	.00	0	.00	0	
hr officer iii	1.00	71,759	1.00	70,830	1.00	72,199	
accountant lead	1.00	32,356	1.00	44,017	1.00	59,156	
personnel officer iii	.00	1,499	.00	0	.00	0	
admin officer iii	1.00	49,942	1.00	53,431	1.00	54,451	
agency procurement spec ii	1.00	58,105	1.00	62,179	1.00	62,775	
hr officer i	1.00	56,788		62,179	1.00	62,775	
admin officer ii oag	1.00	54,462		58,276	1.00	58,834	
personnel officer i	.00	1,317		. 0		0	
agency budget spec i	.00	21,750		39,264	1.00	40,698	
agency budget spec trainee	1.00	13,362		, o	.00	0	
personnel associate ii	2.00	86,036		76,236	2.00	77,801	
exec assoc iii	1.00	47,384		52,304	1.00	54,298	
exec assoc i	2.00	96,520		103,229	2.00	104,203	
management associate	1.00	0		0		0	
fiscal accounts clerk, lead	1.00	43,034		45,994		46,845	
fiscal accounts clerk ii	2.00	68,068		75,067		76,603	
TOTAL e50c0001*	28.00	1,686,306	29.00	2,001,114	29.00	2,044,256	
e50c0002 Real Property Valuation							
prgm mgr senior iii	1.00	99,272	1.00	106,240	1.00	108,286	
prgm mgr senior ii	3.00	291,481		311,935	3.00	313,792	
supv of assessments class a	4.00	363,797		389,289		394,619	
assmnts area supv ii	1.00	93,325		99,869		101,786	
supv of assessments class b	7.00	558,450		569,627		580,188	
assmnts area supv i	2.00	95,758		151,251	2.00	154,143	
supv of assessments class c	12.00	939,416		975,171	12.00	992,650	
supv of assessments cnty scale	1.00	83,033		147,226		147,226	
administrator iii	1.00	61,811		66,151	1.00	67,425	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
e50c0002 Real Property Valuation							
assmnts asst supv class a	5.00	331,469	6.00	483,265	6.00	494,441	
assmnts asst supv class b	7.00	417,799	6.00	472,896	6.00	481,212	
assessor adv comm indust	8.00	525,118	8.00	595,402	8.00	602,422	
assessor mgr real property	12.00	890,944	14.00	993,039	14.00	1,006,394	
assessor supv comm indust	1.00	- 155	.00	. 0	.00	, ,	
assmnts asst supv class c	12.00	794,204	12.00	851,947	12.00	864,972	
assessor ii comm indust	29.00	1,848,124	34.00	2,153,625	34.00	2,188,645	
assessor supv real property	32.00	1,694,772		1,671,969	26.00	1,699,153	
assmnts office manager a	5.00	265,190	6.00	350,117	6.00	357,378	
assessor adv real property	13.00	639,827	13.00	730,773	13.00	745,548	
assessor i comm indust	10.00	217,919	3.00	138,683	3.00	142,940	
assessor iii real property	39.00	2,101,215	47.00	2,452,780	47.00	2,497,934	
assmnts office manager asst a	5.00	236,618	5.00	255,228	5.00	259,867	
computer info services spec ii	1.00	51,863	1.00	55,491	1.00	56,021	
assmnts asst supv cnty scale	1.00	55,451	.00	0	.00	0	
assessor ii real property	20.00	634,425	14.00	608,364	14.00	625,484	
assmnts office manager b	7.00	359,122	7.00	384,799	7.00	390,140	
assessor i real property	63.00	1,104,221	68.00	2,644,296	68.00	2,716,291	
assmnts office manager c	12.00	572,080	12.00	612,994	12.00	622,639	
assmnts office manager asst b	7.00	280,680	6.00	283,296	6.00	287,730	
assessor supv ii cnty scale	1.00	115,952	1.00	121,675	1.00	121,675	
admin aide	1.00	45,817	1.00	48,980	1.00	49,890	
obs-assmnts records supv iii	4.00	175,137	4.00	187,203	4.00	189,396	
office supervisor	5.00	193,279	5.00	217,661	5.00	221,041	
office secy iii	4.00	115,088	2.00	91,988	2.00	93,265	
obs-assmnts records supv i	6.00	239,737	6.00	256,181	6.00	259,698	
office secy ii	7.00	253,223	7.00	275,498	7.00	279,431	
office services clerk	71.00	2,142,054	72.30	2,472,673	72.30	2,515,438	
assmnts clerk cnty scale	1.00	67,797	1.00	71,143	1.00	71,143	
assumes size in one, cours				71,140		71,140	
TOTAL e50c0002*	421.00	18,955,313	419.30	22,298,725	419.30	22,700,303	
		, ,		, ,		, ,	
e50c0004 Office of Information Tec	chnology						
prgm mgr senior iii	1.00	111,312	1.00	119,142	1.00	121,444	
prgm mgr senior i	.00	0	1.00	68,959	1.00	71,620	
it asst director iii	1.00	0	1.00	64,608	1.00	67,094	
it director ii	1.00	91,569	1.00	97,988	1.00	99,869	
it programmer analyst manager	1.00	81,999	1.00	87,729	1.00	89,400	
computer network spec mgr	1.00	0	1.00	56,743	1.00	58,916	
database specialist supervisor	1.00	82,497	1.00	85,401	1.00	85,401	
it programmer analyst superviso	1.00	82,497	1.00	85,401	1.00	85,401	
computer network spec lead	1.00	116,744	2.00	130,822	2.00	133,619	
database specialist ii	1.00	48,659	1.00	53,744	1.00	55,796	
it programmer analyst lead/adva	1.00	48,659	1.00	53,744	1.00	54,770	
it quality assurance spec	1.00	67,996	1.00	72,777	1.00	73,480	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbo
e50c0004 Office of Information Te	chnology						
computer network spec ii	4.00	103,848	2.00	119,425	2.00	121,014	
webmaster ii	1.00	54,720	1.00	58,548	1.00	59,670	
admin officer ii	.00	9,399	1.00	40,298	1.00	41,036	
management associate	1.00	0	.00	0	.00	0	
TOTAL e50c0004*	17.00	899,899	17.00	1,195,329	17.00	1,218,530	
e50c0005 Business Property Valuat	tion						
exec v	1.00	103,172	1.00	108,898	1.00	108,898	
prgm mgr iv	1.00	100,214		103,743		103,743	
prgm mgr iii	2.00	178,281	2.00	190,760	2.00	194,406	
prgm mgr ii	1.00	58,155		61,172		63,522	
prgm mgr i	1.00	62,302		66,677		67,963	
administrator iii	.00	148,324		202,594		205,942	
administrator ii	2.00	73,330		144,398	2.00	147,186	
administrator i	2.00	69,828		0		0	
assessor advanced pers propert		237,887		200,388		203,591	
admin officer iii	1.00	43,346		47,807	1.00	48,695	
assessor iii pers property	16.00	681,468		658,961	12.00	670,831	
admin officer ii	1.00	54,462		58,276	1.00	58,834	
assessor i pers property	.00	0 1, 102		175,711	4.00	178,681	
admin aide	1.00	43,363		46,350	1.00	46,780	
office secy ii	4.00	116,189		129,321	4.00	132,773	
office services clerk lead	1.00	40,434		43,209	1.00	43,607	
office services clerk	1.00	37,324		39,878	1.00	40,605	
office clerk ii	1.00	35,736		38,175	1.00	38,869	
011100 0101K 11							
TOTAL e50c0005*	40.00	2,083,815	40.00	2,316,318	40.00	2,354,926	
e50c0008 Property Tax Credit Prog	grams .						
prgm mgr ii	1.00	77,490	1.00	82,901	1.00	83,690	
administrator iii	1.00	63,000	1.00	67,425	1.00	68,723	
admin officer iii	1.00	32,205	1.00	41,358	1.00	42,880	
admin spec iii	7.00	230,237	7.00	315,128	7.00	322,223	
admin spec ii	1.00	14,938	.00	0	.00	0	
admin spec i	.00	0	1.00	30,472	1.00	31,553	
obs-assmnts records supv iii	2.00	89,967	2.00	96,172	2.00	97,513	
obs-assmnts records supv i	2.00	79,008	2.00	86,418	2.00	87,214	
office secy ii	1.00	12,152	1.00	30,765	1.00	31,312	
office secy i	2.00	60,801	2.00	67,438	2.00	68,649	
office services clerk	22.00	485,127	22.00	710,368	22.00	727,063	
office clerk ii	2.00	63,076	2.00	67,356	2.00	68,261	
office processing clerk ii	2.00	24,072	2.00	51,888	2.00	53,231	
assmnts clerk cnty scale	1.00	62,526	1.00	10,000	1.00	10,000	
TOTAL e50c0008*	45.00	1,294,599	45.00	1,657,689	45.00	1,692,312	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
e50c0010 Charter Unit							
prgm mgr iv	1.00	96,941	1.00	103,743		103,743	
prgm mgr ii	2.00	137,383		164,253		165,817	
administrator iii	.00	43,956		53,744		54,770	
administrator ii	1.00	16,250		46,857		48,595	
charter specialist iii	4.00	241,965		249,332		254,292	
charter specialist ii	1.00	18,113		0		0	
admin officer ii	2.00	93,749		101,583		104,293	
charter specialist i	1.00	55,363	1.00	57,182	1.00	57,729	
admin spec ii	5.00	207,363	5.00	208,378	5.00	212,338	
services supervisor i	1.00	39,290	1.00	41,984	1.00	42,369	
fiscal accounts technician supv	.00	40,261	1.00	50,659	1.00	51,612	
paralegal ii	2.00	66,364	2.00	73,836	2.00	76,516	
fiscal accounts technician i	.00	24,701	1.00	32,679	1.00	33,850	
fiscal accounts clerk superviso	1.00	9,446	.00	0	.00	0	
admin aide	1.00	41,053	1.00	43,872	1.00	44,681	
office supervisor	6.00	240,772	6.00	265,701	6.00	269,972	
office secy iii	4.00	139,386	4.00	149,857	4.00	151,885	
fiscal accounts clerk ii	1.00	5,913	.00	0	.00	0	
office secy ii	1.00	40,434	1.00	43,209	1.00	43,607	
office services clerk lead	4.00	149,796	4.00	160,043	4.00	162,241	
services specialist	1.00	40,434	1.00	43,209	1.00	43,607	
Office Services Clerk	.00	0	.00	0	8.00	216,384	New
office services clerk	19.00	545,407	19.00	647,169	19.00	657,186	
office clerk ii	3.00	80,168	3.00	90,059	3.00	91,656	
office processing clerk ii	3.00	88,393	3.00	86,846	3.00	88,894	
office processing clerk i	1.00	4,956	.00	0	.00	0	
T0TAL e50c0010*	65.00	2,467,857	64.00	2,714,195	72.00	2,976,037	
T0TAL e50c00 **	616.00	27,387,789	614.30	32,183,370	622.30	32,986,364	
-75400 Otata Lattania and Ossilia	011						
e75d00 State Lottery and Gaming	-	ency					
e75d0001 Administration and Operat		170 004	1 00	477.077	4 00	177 077	
dir state lottery	1.00	170,804		177,977		177,977	
exec viii	1.00	133,279	1.00	142,646	1.00	142,646	
exec vii	1.00	119,045		126,696	1.00	126,696	
div dir ofc atty general	1.00	125,877		134,749	1.00	134,749	
prgm mgr senior iii	2.00	246,008		448,461	4.00	456,218	
prgm mgr senior ii	1.00	93,029		99,549	1.00	100,506	
asst attorney general vii	1.00	99,588		106,581	1.00	107,608	
prgm mgr senior i	2.00	103,458		110,729	1.00	110,729	
asst attorney general vi	1.50	153,280		205,529	1.60	165,011	
designated admin mgr iv	2.00	184,894		197,857	2.00	201,655	
it asst director ili	1.00	88,163		94,335		96,144	
prgm mgr iii	1.00	90,844		97,203		97,203	
administrator v	1.00	85,153	1.00	91,107	1.00	91,107	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
e75d00 State Lottery and Gaming	_	ency					
e75d0001 Administration and Opera							
administrator v	1.00	85,153		91,107	1.00	91,107	
hr administrator iii	1.00	54,602		58,916		60,044	
prgm mgr ii	3.00	294,370		333,041	4.00	338,587	
obs-lottery sales manager	1.00	-1,280	.00	0		0	
administrator iv	1.00	52,415		53,193		55,223	
designated admin mgr i	1.00	76,880		82,247		83,811	
prgm mgr i	6.00	342,632	6.00	408,279	6.00	414,088	
personnel administrator iii	.00	1,967	.00	0	.00	0	
administrator iii	2.00	70,646	3.00	175,415	3.00	179,890	
accountant manager iii	1.00	85,830	1.00	91,835	1.00	93,590	
accountant manager ii	1.00	66,496	1.00	71,172	1.00	72,546	
internal auditor prog super	1.00	0	1.00	61,808	1.00	64,184	
it programmer analyst superviso	1.00	78,345	1.00	83,811	1.00	84,606	
database specialist ii	1.00	63,000	1.00	67,425	1.00	68,723	
it technical support spec ii	.00	0	1.00	53,744	1.00	55,796	
fiscal services admin i	1.00	51,372	.00	0	.00	0	
administrator ii	1.00	67,387	2.00	113,968	2.00	115,579	
administrator ii	2.00	113,467	2.00	120,485	2.00	122,214	
agency procurement spec supv	.00	12,856	1.00	61,983	1.00	63,171	
computer network spec ii	3.00	174,326	3.00	203,808	3.00	205,656	
it programmer analyst ii	4.00	164,995	3.00	178,264	3.00	181,084	
it staff specialist	1.00	66,178	1.00	70,830	1.00	71,515	
it staff specialist	1.00	49,153	1.00	54,298	1.00	56,374	
accountant advanced	2.00	92,165	2.00	108,830	2.00	111,175	
accountant lead	1.00	62,008		66,363	1.00	67,001	
administrator i	3.00	251,436		373,316	6.00	376,782	
hr officer ii	1.00	39,423	1.00	59,202	1.00	59,771	
admin officer iii	2.00	149,605		168,837	3.00	171,460	
agency budget spec ii	1.00	53,936		56,550	1.00	57,633	
pub affairs officer ii	7.00	327,688		368,217		375,727	
agency procurement spec ii	1.00	39,987		, o		, o	
equal opportunity officer ii	1.00	7,812		0		0	
personnel officer ii	.00	-130		0		0	
admin officer ii	3.00	120,017		261,612		267,780	
hr specialist	1.00	54,254		59,392	1.00	60,530	
admin officer i	1.00	26,189		47,499		48,380	
personnel specialist	.00	1,258		0		0	
admin spec iii	3.00	127,765		143,161	3.00	145,337	
obs-admin spec i	3.00	114,189		122,002		123,895	
admin spec i	1.00	0		0		0	
publications spec i	1.00	21,401	1.00	32,996		33,588	
lottery regional manager	5.00	246,914		252,006		258,403	
lottery representative iii	3.00	170,340		411,880		417,346	
lottery security supervisor	1.00	36,131	.00	411,000		0	
20110. j 00001 11 00po. 71001	1.50	55,101	.00	ŭ	.50	Ū	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance Sy	/mbol
e75d00 State Lottery and Gaming	_	ency					
e75d0001 Administration and Opera							
computer operator supr	1.00	0	1.00	38,880	1.00	40,298	
lottery representative ii	38.00	1,726,829	33.00	1,638,557	33.00	1,667,495	
computer operator lead	1.00	50,097	1.00	53,598	1.00	54,109	
lottery representative i	2.00	47,173	3.00	113,705	3.00	116,439	
computer operator ii	3.00	108,172	3.00	118,427	3.00	121,599	
agency buyer ii	1.00	43,363	1.00	46,350	1.00	47,209	
computer user support spec i	1.00	0	.00	0	.00	0	
lottery security specialist	3.00	86,141	.00	0	.00	0	
fiscal accounts technician supv		186,314	4.00	199,886	4.00	201,649	
fiscal accounts technician ii	3.00	120,303	3.00	129,641	3.00	132,222	
obs-executive associate iii	1.00	59,032	1.00	63,171	1.00	64,387	
fiscal accounts clerk manager	2.00	58,470	1.00	49,662	1.00	50,586	
management assoc oag	1.00	44,845	1.00	47,935	1.00	48,380	
admin aide	2.00	72,516	2.00	76,772	2.00	78,447	
admin aide	1.00	-2,021	1.00	32,364	1.00	33,524	
warehouse supervisor	1.00	44,165	1.00	47,209	1.00	48,086	
fiscal accounts clerk ii	3.00	124,055	4.00	142,858	4.00	144,839	
office secy ii	1.00	26,729	1.00	34,180	1.00	34,795	
services specialist	2.00	42,572	1.00	41,664	1.00	42,047	
office secy i	1.00	9,501	1.00	33,327	1.00	33,626	
supply officer iii	3.00	86,023	3.00	96,658	3.00	98,386	
T0TAL e75d0001*	166.50	8,540,879	166.60	10,005,755	166.60	10,118,968	
e75d0002 Video Lottery Terminal a	nd Gamina O	perations					
exec vii	2.00	119,045	2.00	255,876	2.00	255,876	
prgm mgr senior iii	2.00	196,466	2.00	210,716	2.00	213,707	
asst attorney general viii	1.00	104,281	1.00	111,612	1.00	113,763	
asst attorney general vi	1.00	69,411	1.00	84,213	1.00	85,015	
administrator vi	1.00	76,636	1.00	81,994	1.00	83,553	
administrator v	1.00	55,344	1.00	61,172	1.00	62,347	
prgm mgr ii	1.00	73,170	1.00	78,322	1.00	79,835	
administrator iv	4.00	221,460	4.00	240,573	4.00	246,323	
administrator iii	3.00	153,563	4.00	217,188	4.00	224,374	
lottery gaming commissioner	7.00	125,558	7.00	126,000	7.00	126,000	
computer network spec supr	1.00	86,918	1.00	85,401	1.00	85,401	
it staff specialist supervisor	1.00	48,690	1.00	57,335	1.00	58,431	
accountant supervisor ii	1.00	66,710	1.00	71,399	1.00	72,088	
internal auditor super	3.00	162,671	3.00	194,077	3.00	198,919	
it technical support spec ii	1.00	22,240	1.00	53,744	1.00	55,796	
accountant lead specialized	.00	6,837	2.00	105,405	2.00	108,265	
administrator ii	32.00	940,817	30.00	1,503,027	35.00	1,778,532 Ne	w
hr officer iii	1.00	39,735	1.00	59,670	1.00	60,243	•••
it staff specialist	2.00	77,090	2.00	113,968	2.00	115,579	
						-	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbo
75d0002 Video Lottery Terminal an	nd Gaming O	perations					
accountant advanced	1.00	53,273	1.00	56,999	1.00	57,545	
internal auditor ii	9.00	285,571	9.00	432,877	9.00	443,190	
admin officer iii	5.00	7,404	5.00	211,530	6.00	259,831	New
admin officer ii	.00	0	3.00	132,816	3.00	136,704	
accountant i	2.00	0	.00	0	.00	0	
admin officer i	6.00	219,814	6.00	260,876	8.00	338,369	New
admin spec iii	50.00	1,247,479	47.00	1,899,041	48.00	1,969,225	New
admin spec i	1.00	0	1.00	30,472	1.00	31,553	
lottery representative iii	1.00	10,788	1.00	53,855	1.00	54,884	
admin aide	.00	0	1.00	32,364	1.00	33,524	
office secy ii	1.00	7,402	1.00	30,765	1.00	31,312	
office secy i	2.00	34,734	1.00	37,100	1.00	37,774	
0TAL e75d0002*	143.00	4,513,107	142.00	6,890,387	151.00	7,417,958	
OTAL e75d00 **	309.50	13,053,986		16,896,142		17,536,926	
80e00 Property Tax Assessment A	Appeals Boa	rds					
80e0001 Property Tax Assessment A							
admin prop tax assess appeal bd	1.00	83,299	1.00	89,122	1.00	89,975	
mbr assess appeal board	.00	236,368		,		260,000	
exec assoc i	1.00	47,754		•		51,536	
office secy iii	6.00	201,972		242,448		246,219	
office services clerk	1.00	27,896		31,061		31,614	
0TAL e80e0001*	9.00	597,289	9.00	665,101	9.00	679,344	
OTAL e80e00 **	9.00	597,289		665,101	9.00	679,344	

BUDGET, PERSONNEL AND INFORMATION TECHNOLOGY

Department of Budget and Management

Office of the Secretary

Office of Personnel Services and Benefits

Office of Budget Analysis

Office of Capital Budgeting

Department of Information Technology

Major Information Technology Development Project Fund

Office of Information Technology

MISSION

The Department of Budget and Management (DBM) helps the Governor and State agencies and their employees provide effective, efficient and fiscally sound government to the citizens of Maryland through the use of effective budgeting and resource management, and application of effective public policy. We support agency efforts to achieve results by helping them obtain the fiscal, capital, and personnel resources needed to provide services to Maryland citizens. We are dedicated to providing advice and assistance with professionalism, modern management techniques, and teamwork.

VISION

We will advance the interests of the citizens of Maryland in a State government that is well regarded, responsive, and contributes to environmentally sound communities whose residents are well-educated, healthy, safe, and gainfully employed. Our success depends on our employees. The recognition we give to individual effort and teamwork will make our agency a very desired place to work. Our advice and assistance will be actively sought. We will emphasize getting the job done with utmost professionalism.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Allocated resources contribute to achievement of outcome goals by State agencies.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Index of 30 outcome-related performance measures				
reported by State agencies and other sources	125.36^2	128.57	129.00	129.00

Goal 2. Executive branch agencies have a high quality workforce that reflects the diversity of the State.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Retention rate	90.7%	90.3%	91%	91%

¹The Index, an aggregate of 30 performance measures, indicates overall performance of the State in key performance areas. The base value of the Index is 100. Each year the Index is calculated using the most recent data available. Various time periods are used depending on the availability of data for individual measures, and whether a measure is an average of multiple years of data. Depending on the measure, the data may be reported by fiscal year, calendar year, or academic year.

²The value of the index for 2013 has been revised since the publication last year. It was necessary to replace two education measures that are no longer in use.

SUMMARY OF DEPARTMENT OF BUDGET AND MANAGEMENT

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	308.30	316.30	320.30
Total Number of Contractual Positions	14.55	11.60	10.20
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	24,367,704 413,137 7,999,960	40,911,615 385,835 8,338,058	59,714,617 5,360,345 8,737,970
Original General Fund Appropriation Transfer/Reduction	89,025,326 -69,215,620	77,794,585 -60,394,995	
Total General Fund Appropriation	19,809,706 5,334,331	17,399,590	
Net General Fund Expenditure	14,475,375 11,065,374 7,240,052	17,399,590 20,040,602 4,428,808 7,766,508	42,507,645 19,748,196 3,260,852 8,296,239
Total Expenditure	32,780,801	49,635,508	73,812,932

SUMMARY OF OFFICE OF THE SECRETARY

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	157.80	162.80	164.80
Total Number of Contractual Positions	11.85	9.90	9.50
Salaries, Wages and Fringe Benefits	11,661,299 311,591 4,229,050	13,802,492 322,406 4,329,756	14,569,934 337,988 4,444,342
Original General Fund Appropriation	4,964,672 240,227	4,962,330 181,125	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	5,204,899 266,044	5,143,455	
Net General Fund Expenditure	4,938,855 11,065,374 197,711	5,143,455 13,107,412 203,787	5,164,728 13,972,429 215,107
Total Expenditure	16,201,940	18,454,654	19,352,264

F10A01.01 EXECUTIVE DIRECTION - OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Secretary of the Department of Budget and Management, under the direction of the Governor, is responsible for the overall review, analysis and final preparation of the State Budget for Chief Executive approval and submission to the General Assembly. The Office of the Secretary coordinates the functions of the various Departmental divisions and formulates policies and guidelines to promote efficient budgetary, fiscal, and personnel management within State government. The Office provides legal counsel and representation and coordinates legislative activities for the Department.

This program directs the Department in the attainment of the mission, vision, goals, objectives, and performance measures for the Department as a whole.

EQUAL EMPLOYMENT OPPORTUNITY

PROGRAM DESCRIPTION

The Office of the Statewide Equal Employment Opportunity Coordinator administers and enforces the State Equal Employment Opportunity Program under the authority of the Secretary of the Department of Budget and Management established by Annotated Code of Maryland State Personnel and Pensions Article § 5-202. The Office reviews appealed discrimination complaints, investigates whistleblower complaints, monitors agencies' fair practices and equal employment opportunity (EEO) programs and policies, provides training and technical assistance to managers and supervisors, ensures compliance with Federal, State and local laws prohibiting discrimination, evaluates State agencies' EEO efforts, and reports annually to the Governor.

MISSION

The mission of the Office of the Statewide Equal Employment Opportunity Coordinator is to ensure a fair and equitable personnel system in which:

- State employees are able to pursue their careers without discrimination or harassment;
- Job applicants have an equal opportunity to compete for State employment; and
- Individuals requesting services from the State are provided those services without discrimination.

VISION

A State personnel system based on fairness and equity, free of discrimination and harassment.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Executive Branch and independent agencies have a workforce that reflects the diversity of the State.

Objective 1.1 Annually, 50 percent of the protected groups in the State's workforce will reflect their proportional composition in Maryland's Civilian Labor Force.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of protected groups in the State's workforce reflecting				
their proportional composition in Maryland's civilian labor force	38%	38%	50%	50%

Goal 2. EEO complaints are resolved with the agency and/or with the Office of the Statewide Equal Employment Opportunity Coordinator.

Objective 2.1 Annually, at least 88 percent of EEO complaints will be resolved with the agency and/or with the Office of the Statewide Equal Employment Opportunity Coordinator.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of EEO complaints resolved with the agency				
and/or with the Office of the Statewide Equal Employment				
Opportunity Coordinator	89%	81%	85%	85%

F10A01.01 EXECUTIVE DIRECTION—OFFICE OF THE SECRETARY

Appropriation	Statement:

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	12.80	12.80	12.80
01 Salaries, Wages and Fringe Benefits	1,680,339	1,941,518	1,925,230
03 Communication	1	***************************************	
04 Travel	9,320	5,000	8,500
07 Motor Vehicle Operation and Maintenance	-2,657	4,570	4,170
08 Contractual Services	13,830	13,423	-15,710
13 Fixed Charges	46,926	50,000	50,000
Total Operating Expenses	67,420	72,993	78,380
Total Expenditure	1,747,759	2,014,511	2,003,610
Original General Fund Appropriation Transfer of General Fund Appropriation	1,592,684 -5,912	1,796,524 14,200	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	1,586,772 26,724	1,810,724	
Net General Fund Expenditure	1,560,048	1,810,724	1,788,503
Reimbursable Fund Expenditure	187,711	203,787	215,107
Total Expenditure	1,747,759	2,014,511	2,003,610
Reimbursable Fund Income: F10901 Transfer from Employees and Retirees' Health Insurance Non-Budgeted Accounts	187,711	203,787	215,107

F10A01.02 DIVISION OF FINANCE AND ADMINISTRATION—OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Division of Finance and Administration is responsible for the accounting, budgeting, payroll. purchasing and related functions for the Department.

MISSION

The mission of the Division of Finance and Administration is to provide high quality, efficient and timely financial, purchasing, payroll and administrative support for the goals and objectives for the programs in the Department of Budget and Management.

The Division of Finance and Administration supports achievement of goals and objectives of the Department.

Арргориацов Зтатеневт.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	5.00	5.00	5.00
Number of Contractual Positions	.25		
01 Salaries, Wages and Fringe Benefits	568,282	580,721	611,079
02 Technical and Special Fees	13,160		
03 Communication	97,634 782 1,254	150,320 300 2,370	124,598 500 2,170
08 Contractual Services	689,348 45,414 95,403 7,081	346,084 55,000 30,500 6,203	200,500 55,000 54,750 4,522
Total Operating Expenses	936,916	590,777	442,040
Total Expenditure	1,518,358	1,171,498	1,053,119
Original General Fund Appropriation Transfer of General Fund Appropriation	1,238,232 377,390	1,002,253 169,245	
Total General Fund Appropriation	1,615,622 107,264	1,171,498	
Net General Fund ExpenditureReimbursable Fund Expenditure	1,508,358 10,000	1,171,498	1,053,119
Total Expenditure	1,518,358	1,171,498	1,053,119
Reimbursable Fund Income: Q00A03 Maryland Correctional Enterprises	10,000	Andreas and the second	

F10A01.03 CENTRAL COLLECTION UNIT - OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Central Collection Unit is the unit of State Government responsible for the collection of all delinquent debts, claims and accounts of the State other than taxes, child support, unemployment insurance contributions and overpayments. Typical debts are Motor Vehicle Administration fines, student tuition and fees, restitution for damage to State property, reimbursement for institutional care, local health department fees, workers' compensation premiums, Home Improvement Commission awards, and State grant overpayments.

MISSION

The mission of the Central Collection Unit is to collect all delinquent debts, claims and accounts of the State other than taxes, child support, unemployment insurance contributions and overpayments in the quickest and most cost effective manner while employing the highest professional standards.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Maximize returns on debt collection.

Objective 1.1 The unit will increase or maintain its net profit (gross collections – operating expenses) annually.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Net profit increased or maintained (Y/N)	Yes	No	No	No
Net profit ²	\$5,798,710	\$5,519,901	\$2,893,000	\$2,268,000
Change in net profit from prior fiscal year	\$1,100,933	(\$278,809)	(2,636,901)	(625,000)

Objective 1.2 The unit will collect some or all of the debt from at least 40 percent of the debt accounts received by the unit.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of debt accounts collected upon	46.9%	46.0%	$31.0\%^{3}$	$31.0\%^{3}$

Objective 1.3 The unit will collect at least 40 percent of the total debt from debt referrals received by the unit.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of total dollar value of debt collected	50.5%	48.2%	$43.0\%^{3}$	$43.0\%^{3}$

¹ Revised beginning with the fiscal year 2013 MFR to include modernization project costs in operating expenses.

² Declines in net profit are due to temporary spending on the modernization IT project.

³ The values for objectives 1.2 and 1.3 are an estimate based on new debt placement of toll-violation referrals. Anticipated volumes include an initial placement of approximately 950,000 debts and 50-60,000 debts placed monthly thereafter. The dollar value, volume of debt, and the timing of the placement of the debt significantly impacts these specific performance measure calculations. The above projections assume a collection rate of 10 percent for anticipated toll-violations placed.

F10A01.03 CENTRAL COLLECTION UNIT—OFFICE OF THE SECRETARY

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	119.00	124.00	126.00
Number of Contractual Positions	11.40	9.40	9.00
01 Salaries, Wages and Fringe Benefits	7,567,865	9,189,588	9,785,610
02 Technical and Special Fees	277,315	277,838	289,397
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 13 Fixed Charges	292,747 9,386 4,791 2,359,224 65,096 81,763 407,187	519,899 6,000 4,740 2,618,139 60,000 10,000 421,208	931,420 7,500 5,240 2,421,280 67,500 20,700 443,782
Total Operating Expenses	3,220,194	3,639,986	3,897,422
Total Expenditure	11,065,374	13,107,412	13,972,429
Special Fund Expenditure Total Expenditure	11,065,374 11,065,374	13,107,412 13,107,412	13,972,429
Special Fund Income: F10301 Collection Fees	11,065,374	13,107,412	13,972,429

F10A01.04 DIVISION OF PROCUREMENT POLICY AND ADMINISTRATION – OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Division of Procurement Policy and Administration provides centralized review and approval or rejection of procurements for services submitted by Executive State agencies; procurement of services for statewide use; internal support for all DBM procurements; policy and procedural direction and contract management services that ensure effective and efficient statewide fleet operations; and statewide compliance oversight and assistance on certain audits.

MISSION

We enable State agencies to achieve their missions in an effective, efficient and fiscally responsible manner through fleet, procurement and audit compliance endeavors.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Maximize the competition for services procurements.

Objective 1.1 Annually at least 80 percent of competitive services procurements valued in excess of \$200,000 will have two or more bids/offers.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of competitive services procurements				
valued in excess of \$200,000 with two or more bids	82%	78%	80%	80%

Goal 2. The State fleet is efficient and economical.

Objective 2.1 State agencies use fleet vehicles efficiently with at least 96 percent of the State vehicles that must be driven a minimum number of official miles per year meeting or exceeding the official mileage standard set by the Fleet Administration for that year.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Efficiency: Percent of State vehicles that must be driven a minimum				
number of official miles per year that meet or exceed the official				
mileage standard	94%	95%	96%	96%

Objective 2.2 Maintain operating and maintenance costs for State compact cars at or below nationally reported commercial fleet operating costs.

Performance Measures	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Efficiency: State compact cars are at or below nationally reported				
commercial fleet operating costs	Yes	Yes	Yes	Yes

F10A01.04 DIVISION OF PROCUREMENT POLICY AND ADMINISTRATION—OFFICE OF THE SECRETARY

FLL	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	21.00	21.00	21.00
Number of Contractual Positions	.20	.50	.50
01 Salaries, Wages and Fringe Benefits	1,844,813	2,090,665	2,248,015
02 Technical and Special Fees	21,116	44,568	48,591
03 Communication	3 2,799	3,000 20,000	3,500 20,000
13 Fixed Charges	1,718	3,000	3,000
Total Operating Expenses	4,520	26,000	26,500
Total Expenditure	1,870,449	2,161,233	2,323,106
Original General Fund Appropriation Transfer of General Fund Appropriation	2,133,756 -131,251	2,163,553 -2,320	
Total General Fund Appropriation	2,002,505 132,056	2,161,233	
Net General Fund Expenditure	1,870,449	2,161,233	2,323,106
Total Expenditure	1,870,449	2,161,233	2,323,106

SUMMARY OF OFFICE OF PERSONNEL SERVICES AND BENEFITS

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	115.50	118.50	120.50
Total Number of Contractual Positions	2.70	1.70	.70
Salaries, Wages and Fringe Benefits	9,606,533 101,546 3,727,550	23,457,425 63,429 3,852,902	11,775,686 22,357 4,130,678
Original General Fund Appropriation	80,642,002 -69,412,454	69,120,798 -60,661,761	
Total General Fund Appropriation	11,229,548 4,836,260	8,459,037	
Net General Fund Expenditure	6,393,288	8,459,037 6,933,190 4,428,808 7,552,721	7,857,589
Reimbursable Fund Expenditure	7,042,341		8,071,132
Total Expenditure	13,435,629	27,373,756	15,928,721

F10A02.01 EXECUTIVE DIRECTION - OFFICE OF PERSONNEL SERVICES AND BENEFITS

PROGRAM DESCRIPTION

The Office of Personnel Services and Benefits (OPSB) provides policy direction for the human resources system established by the State Personnel and Pensions Article. The Executive Director manages the Office of Personnel Services and Benefits within the Department of Budget and Management and administers State personnel policies and health benefit programs.

The Employee Relations Division holds settlement conferences in grievance and disciplinary appeals, and provides advice and assistance on the interpretation of State personnel law and policies and the collective bargaining Memoranda of Understanding (MOUs). The Division is also responsible for training agencies in various aspects of employee relations, including employee supervision, leave issues, the PEP process, the disciplinary process, and changes to the MOU's. Mediation services are provided to employees in conflict through the Shared Neutrals Mediation Program. The Employee Relations Division also coordinates the State's Employee Assistance Program (EAP).

MISSION

The Office of Personnel Services and Benefits promotes the recruitment, development, and retention of a competent, motivated workforce for Maryland State Government that strives for excellence through efficient, effective services that are responsive to the needs of the State's citizens. We provide a variety of services including: classification and salary, recruitment and examination, employee relations, employee benefits, and medical services. OPSB shares responsibility with State agencies to manage effectively the key statewide resource of State employees. We assist in resolving disputes between employers and employees within the State Personnel Management System in order to facilitate better working relationships, improve morale and increase productivity.

We are a team that serves our customers with the same regard that we treat our fellow team members. We are committed to acting with responsibility, integrity, fairness, and sensitivity.

VISION

We will manage a high performance governmental personnel system that delivers timely, accurate, and reliable services in response to our customers. We will emphasize acquiring new skills that enhance our capability to effectively manage our operations and solve problems. To do so, we will use modern personnel techniques and state-of-the-art information systems.

We will strive to make Maryland government a first-class employer that attracts and retains the best and the brightest. Our expertise and our reputation for excellence will make us highly influential in shaping public policy affecting the personnel system.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Retain employees in the State Personnel Management System.

Objective 1.1 Annually, maintain or improve the retention rate of permanent employees in the State Personnel Management System employees in grades 5-26.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Retention rate	90.7%	90.3%	91.0%	91.0%

Goal 2. Provide effective settlement conferences for third-step grievances and disciplinary action appeals.

Objective 2.1 Annually, the Division will achieve a resolution rate of at least 50 percent for third-step grievance settlement conferences.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of resolved third-step grievance appeals	55%	54%	55%	55%

F10A02.01 EXECUTIVE DIRECTION - OFFICE OF PERSONNEL SERVICES AND BENEFITS (Continued)

Objective 2.2 Annually, the Division will achieve a resolution rate of at least 57 percent for disciplinary action appeals.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of disciplinary action appeal cases in which				
resolution is reached	61%	64%	60%	60%

Goal 3. The Employee Assistance Program (EAP) helps employees referred by management resolve personal matters adversely affecting their job performance.

Objective 3.1 Annually, at least 60 percent of EAP participants will judge the EAP services as having significantly helped with the problem for which the referral was made.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of EAP participants who judge the EAP services				
as having significantly helped with the problem for which the				
referral was made	64%	84%	67%	67%

Objective 3.2 Annually, at least 60 percent of employees referred to EAP by their supervisors will improve their post-referral work performance as assessed by their supervisors.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of employees referred to EAP who improved				
post-referral work performance as assessed by their supervisors	69%	64%	65%	65%

F10A02.01 EXECUTIVE DIRECTION

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	18.00	19.00	19.00
Number of Contractual Positions	1.50	.50	.50
01 Salaries, Wages and Fringe Benefits	1,801,121	2,003,800	2,185,692
02 Technical and Special Fees	40,925	12,661	14,667
03 Communication	4 6,281 74,428 9,308	6,000 115,803 10,000	6,000 119,329 11,000
Total Operating Expenses	90,021	131,803	136,329
Total Expenditure	1,932,067	2,148,264	2,336,688
Original General Fund Appropriation Transfer of General Fund Appropriation	1,751,468 116,878	1,982,762 16,786	
Total General Fund AppropriationLess: General Fund Reversion/Reduction	1,868,346 3,426	1,999,548	
Net General Fund ExpenditureReimbursable Fund Expenditure	1,864,920 67,147	1,999,548 148,716	2,179,131 157,557
Total Expenditure	1,932,067	2,148,264	2,336,688
Reimbursable Fund Income: F10901 Transfer from Employees and Retirces' Health Insurance Non-Budgeted Accounts	31,408 35,739	45,000 103,716	70,000 87,557
Total	67,147	148,716	157,557

F10A02.02 DIVISION OF EMPLOYEE BENEFITS – OFFICE OF PERSONNEL SERVICES AND BENEFITS

PROGRAM DESCRIPTION

The Employee Benefits Division administers the State Employee and Retiree Health and Welfare Benefits Program (the Program) for State employees, retirees and their eligible dependents. Benefits administration extends to satellite agencies, certain continuation of coverage participants, contractual employees and those on various forms of leave. The Program offers eight medical plans, two dental plans and one prescription plan. In addition, the Program offers employee paid coverage for flexible spending accounts, life, accidental death and dismemberment, and long term care insurance. The State's share of the estimated fiscal year cost of the health benefits programs is appropriated in the various agency budgets.

MISSION

The Employee Benefits Division (EBD) mission is to manage the State Employee and Retiree Health and Welfare Benefits Program (the Program) to ensure the maintenance of a comprehensive benefit program that is valued by the employees and retirees it serves while remaining cost-effective and sustainable. We will achieve this through thorough and competent analysis of current and future trends; compliance with all applicable federal and state regulations, implementation of innovative cost-containment solutions, administered by staff that are sensitive, responsive, professionals who are subject matter experts.

VISION

The Employee Benefits Division is dedicated to Excellence in Benefits Delivery at every point of contact including inperson, via phone, email, or written correspondence. All interaction with Program members is conducted with compassion and respect while ensuring timely and accurate responses. We emphasize continuous training and education of our staff, agency staff, and our customers, and strive always to be experts in our field.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Services provided by our health plan vendors meet quality standards of performance.

Objective 1.1 Annually, 100 percent of health plan vendors will receive a "satisfactory" rating by at least 85 percent of all plan survey respondents in their overall plan satisfaction.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of health plan vendors who received a "satisfactory"				
rating by at least 85 percent of all plan survey respondents	100%	100%	100%	100%

Objective 1.2 Each calendar year at least 85 percent or more of health plan vendors will meet 80 percent of contractual Performance Standards criteria as defined in the State's contract.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of health plan vendors who meet 80 percent of the				
contractual performance standards on an annual basis, as reported				
in the Quarterly Performance Standard Report submitted by each				
vendor	100%	100%	100%	100%

Goal 2. Enroll State participants in their benefit programs accurately and on time.

Objective 2.1 Each calendar year accurately process at least 90 percent of all enrollment applications.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of enrollment applications processed accurately	93.9%	98.5%	100%	100%

F10A02.02 DIVISION OF EMPLOYEE BENEFITS—OFFICE OF PERSONNEL SERVICES AND BENEFITS

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	42.00	42.00	44.00
Number of Contractual Positions	1.00	1.00	
01 Salaries, Wages and Fringe Benefits	3,103,137	3,399,252	3,669,856
02 Technical and Special Fees	57,585	41,145	
03 Communication	282,590 9,224 3,130,568 34,133 5,548 162,829	271,123 9,000 3,221,640 25,000 13,300 168,336	282,667 9,000 3,466,682 35,000 8,800 177,300
Total Operating Expenses	3,624,892	3,708,399	3,979,449

6,785,614

6,785,614

6,785,614

Raim	hureahle	Fund	Income

F10901 Transfer from Employees and Retirces' Health Insurance Non-Budgeted Accounts.....

Total Expenditure

Total Expenditure.....

Reimbursable Fund Expenditure

7,148,796

7,148,796

7,148,796

7,649,305

7,649,305

7,649,305

F10A02.04 DIVISION OF PERSONNEL SERVICES—OFFICE OF PERSONNEL SERVICES AND BENEFITS

Program Description:

The Division of Personnel Services acts as the human resources office for both the Department of Budget and Management and the Department of Information Technology. In addition, the Division reviews and processes all personnel transactions by other State agencies.

Appropriation	Statement:
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	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	16.00	18.00	18.00
01 Salaries, Wages and Fringe Benefits	1,375,580	1,539,521	1,791,765
04 Travel	459	500	500
Total Operating Expenses	459	500	500
Total Expenditure	1,376,039	1,540,021	1,792,265
Original General Fund Appropriation Transfer of General Fund Appropriation	853,028 333,431	1,274,629 10,183	
Total General Fund Appropriation	1,186,459	1,284,812	
Net General Fund ExpenditureReimbursable Fund Expenditure	1,186,459 189,580	1,284,812 255,209	1,527,995 264,270
Total Expenditure	1,376,039	1,540,021	1,792,265
Reimbursable Fund Income: F10901 Transfer from Employees and Retirces' Health Insurance Non-Budgeted Accounts	131,231 58,349	199,178 56,031	176,421 87,849
Total	189,580	255,209	264,270

F10A02.06 DIVISION OF CLASSIFICATION AND SALARY – OFFICE OF PERSONNEL SERVICES AND BENEFITS

PROGRAM DESCRIPTION

The Division of Classification and Salary develops and maintains the State's position classification plan and provides for the development and operation of the State's salary and wage program.

MISSION

In order to support the recruitment and retention of a competent, motivated workforce that meets the needs of Maryland's citizens for quality public services, the Division of Classification and Salary develops and maintains uniform and competitive classification and compensation systems and assists agencies with system administration. We provide a variety of services which include: maintenance of the classification plan, publication of new and revised class specifications, development of classification standards and guidelines, recommendations for changes to the salary plan, development of salary guidelines and procedures, and technical training of agency staff with responsibilities for classification and compensation activities. We continue to provide leadership, and expert advice and guidance to State personnel officers and managers in developing solutions to classification and compensation issues and problems. We are a team that believes in accurate, open, honest and continuing communication with our customers and among ourselves. In our actions, we emphasize responsibility, integrity, fairness and sensitivity.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Agency requests for reclassification actions meet the needs of the agency and are completed in a timely fashion.

Objective 1.1 Annually, at least 90 percent of reclassification actions will be completed within 60 days from the date requests are logged-in.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of actions completed within 60 days	87%	96%	90%	90%

Goal 2. The salary system promotes recruitment and retention of a qualified State workforce.

Objective 2.1 During each fiscal year, no more than 10 percent of the appointments to new and/or salary-adjusted classifications implemented as a result of the Annual Salary Review (ASR) will be above the mid-point of the salary scale.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of appointments to new and/or salary adjusted				
classifications implemented as a result of the ASR that are above				
the mid-point of the salary scale	0%	6%	10%	10%

Goal 3. The classification system meets the needs of the agency by providing recruitment and retention of a qualified State workforce through the publication of new and revised class specifications.

Objective 3.1 Each fiscal year, at least 15 percent of class specifications will be updated to ensure that specifications reflect current knowledge, skills and abilities and changes in licensure or certification requirements.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of class specifications updated	14.6%	16.3%	15%	15%

${\bf F10A02.06~DIVISION~OF~CLASSIFICATION~AND~SALARY} \\ {\bf -OFFICE~OF~PERSONNEL~SERVICES~AND~BENEFITS}$

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	24.50	24.50	24.50
01 Salaries, Wages and Fringe Benefits	2,082,554	2,230,204	2,406,003
03 Communication	7 275	500	500
Total Operating Expenses	282	500	500
Total Expenditure	2,082,836	2,230,704	2,406,503
Original General Fund Appropriation Transfer of General Fund Appropriation	2,092,973 38,277	2,211,993 18,711	
Total General Fund Appropriation	2,131,250 48,414	2,230,704	
Net General Fund Expenditure	2,082,836	2,230,704	2,406,503
Total Expenditure	2,082,836	2,230,704	2,406,503

F10A02.07 DIVISION OF RECRUITMENT AND EXAMINATION - OFFICE OF PERSONNEL SERVICES AND BENEFITS

PROGRAM DESCRIPTION

The Division of Recruitment and Examination (RED) evaluates applications, analyzes jobs, and creates appropriate testing instruments to provide a ranking system to assist hiring managers; assures the provision of a fair and equitable review process for applications; conducts tests at various sites throughout the State; and provides consultation, training and technical assistance to agencies conducting selection processes for unique classifications.

MISSION

RED assists Maryland's State agencies by developing, or empowering them to establish interested pools of the best qualified applicants for filling skilled and professional services vacancies. This is accomplished by providing a variety of services for recruitment, examination, and selection. We share our expert knowledge of legal and technical requirements as prescribed in statute, best practices and EEO compliance with State agencies. We add value by providing expert historical and institutional knowledge, free assistance, unbiased third-party review of hiring issues, and audit review of hiring actions to meet the needs and concerns of Maryland citizens.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Recruit candidates for the Skilled and Professional service with the capabilities to satisfactorily perform the essential work functions of the positions.

Objective 1.1 Annually, at least 95 percent of individuals appointed to vacant positions in the Skilled and Professional classifications will successfully complete their six-month probationary period.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percentage who successfully completed probationary				
period	98%	98%	98%	98%

Goal 2. State agencies administer recruitment and examination activities under the State Personnel Management System (SPMS) consistent with OPSB guidelines.

Objective 2.1 Every appointing authority in the SPMS will fully verify the minimum qualifications of at least 85 percent of its Skilled and Professional Service appointments made each fiscal year with the optimum goal being 100 percent full verification.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of appointments sampled for which agencies				
performed a complete verification of minimum qualifications.	86%	1	88%	88%

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¹ Data is not yet available. Fiscal year 2014 audit will be completed January 2015.

${\bf F10A02.07~DIVISION~OF~RECRUITMENT~AND~EXAMINATION} \\ {\bf -OFFICE~OF~PERSONNEL~SERVICES~AND~BENEFITS}$

Appropriation Statement:

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	15.00	15.00	15.00
Number of Contractual Positions	.20	.20	.20
01 Salarics, Wages and Fringe Benefits	1,244,141	1,376,269	1,522,370
02 Technical and Special Fees	3,036	9,623	7,690
03 Communication	8 3,793 7,577 518 11,896	2,500 9,200 ———————————————————————————————————	4,000 9,900
Total Expenditure	1,259,073	1,397,592	1,543,960
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	1,732,499 -258,256 1,474,243	1,385,971 11,621 1,397,592	
Net General Fund Expenditure	1,259,073	1,397,592	1,543,960
Total Expenditure	1,259,073	1,397,592	1,543,960

F10A02.08 STATEWIDE EXPENSES—OFFICE OF PERSONNEL SERVICES AND BENEFITS

Program Description:

This program contains statewide expenses that are later distributed to state agencies. The expenses may include cost of living adjustments, annual salary reviews, state law enforcement officers' death benefits and other statewide expense items.

Appropriation Statement:	2014	2015	2016
	Actual	Appropriation	Allowance
01 Salaries, Wages and Fringe Benefits		12,908,379	200,000
Total Expenditure		12,908,379	200,000
Original General Fund Appropriation Transfer of General Fund Appropriation	74,212,034 -69,642,784	62,265,443 -60,719,062	
Total General Fund Appropriation	4,569,250 4,569,250	1,546,381	
Net Gencral Fund Expenditure		1,546,381 6,933,190 4,428,808	200,000
Total Expenditure		12,908,379	200,000
Special Fund Income: F10310 Various State Agencies		6,933,190	
Federal Fund Income: F10501 Various State Agencies		4,428,808	

F10A05.01 BUDGET ANALYSIS AND FORMULATION - OFFICE OF BUDGET ANALYSIS

PROGRAM DESCRIPTION

The Office of Budget Analysis (OBA) analyzes State agency and department programs, expenditures, revenues, and performance, and recommends funding allocations to the Secretary of Budget and Management and the Governor. OBA develops the annual operating budget in accordance with both legal requirements and the Governor's priorities. The annual operating budget is presented to the General Assembly for consideration and enactment. OBA manages the automated budget system, provides support to Departmental staff and State agencies that use the system, and is responsible for printing the State Budget and Fiscal Digest. In addition, the Office maintains a master position control file for all authorized State positions to enable position, classification, and salary level for the annual State Budget.

MISSION

To ensure effective budgeting by allocating State resources in ways that provide the most benefits at the least cost to the citizens of the State.

The Office of Budget Analysis achieves this purpose by analyzing State programs, their expenditures, revenues, and performance; by recommending funding allocations to the Secretary of Budget and Management, State agencies, and the Governor; and by preparing a complete, balanced, and economical budget for the operations of State government in accord with both legal requirements and the Governor's priorities. The Governor presents this budget for the consideration of the General Assembly.

VISION

The Office of Budget Analysis envisions a Maryland State budget process which people trust, knowing that it is fair, open, and professional, and recognize OBA as the best source for answers, advice, assistance, and leadership regarding fiscal issues.

OBA envisions a State government that contributes to environmentally sound communities whose people are well educated, healthy, safe, and gainfully employed.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Effective budgeting.

Objective 1.1 State agencies improve their performance annually as measured by an index of performance measures reported by State agencies and other sources.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Index of 30 outcome-related performance measures				
reported by State agencies and other sources ¹	125.36^2	128.57	129.00	129.00

¹The Index, an aggregate of 30 performance measures, indicates overall performance of the State in key performance areas. The base value of the Index is 100. Each year the Index is calculated using the most recent data available. Various time periods are used depending on the availability of data for individual measures, and whether a measure is an average of multiple years of data. Depending on the measure, the data may be reported on a fiscal year, calendar year, or academic year.

²The value of the index for 2013 has been revised since the publication last year. It was necessary to replace two education measures that are no longer in use.

OFFICE OF BUDGET ANALYSIS

F10A05.01 BUDGET ANALYSIS AND FORMULATION

A		C4 4 4 -
Approp	oriauon	Statement:

APPLOPATION DIMENSION	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	25.00	25.00	25.00
01 Salaries, Wages and Fringe Benefits	2,240,819	2,656,682	2,915,802
03 Communication	10 16,281	15,000 134,000	18,000 138,000
13 Fixed Charges	3,333	3,000	3,500
Total Operating Expenses	19,624	152,000	159,500
Total Expenditure	2,260,443	2,808,682	3,075,302
Original General Fund Appropriation Transfer of General Fund Appropriation	2,445,919 -30,742	2,736,861 61,821	
Total General Fund Appropriation	2,415,177 154,734	2,798,682	
Net General Fund ExpenditureReimbursable Fund Expenditure	2,260,443	2,798,682 10,000	3,065,302 10,000
Total Expenditure	2,260,443	2,808,682	3,075,302
Reimbursable Fund Income: Q00A03 Maryland Correctional Enterprises		10,000	10,000

F10A06.01 CAPITAL BUDGET ANALYSIS AND FORMULATION – OFFICE OF CAPITAL BUDGETING

PROGRAM DESCRIPTION

The Office of Capital Budgeting (OCB) develops the annual Capital Budget, prepares the five-year Capital Improvement Program, and strengthens master planning in other State agencies.

MISSION

The Office of Capital Budgeting assists in the planning of facilities that meet the needs of Maryland's citizens. We accomplish this mission by providing analytical, advisory, and technical services to the Governor, Department Secretary, State agencies, local governments and private organizations in the development of the annual capital budget and five-year capital improvement program.

VISION

The State's capital investments enhance the ability of public and private organizations to provide their services.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. State-owned capital projects included in the capital budget are consistent with the principles of sound capital budget planning.

Objective 1.1 Annually, 90 percent of State-owned capital projects included in the capital budget will be consistent with agency facilities master plans.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of State-owned capital projects consistent with				
agency facilities master plans	90%	77%	79%	90%

Objective 1.2 Annually, 90 percent of State-owned capital projects included in the capital budget will have an approved facility program.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of State-owned capital projects with approved				
facility programs	84%	82%	94%	90%

OFFICE OF CAPITAL BUDGETING

F10A06.01 CAPITAL BUDGET ANALYSIS AND FORMULATION

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	10.00	10.00	10.00
01 Salaries, Wages and Fringe Benefits	859,053	995,016	1,126,863
03 Communication	5 4,227 19,075	3,000	3,000
13 Fixed Charges	429	400	450
Total Operating Expenses	23,736	3,400	3,450
Total Expenditure	882,789	998,416	1,130,313
Original General Fund Appropriation Transfer of General Fund Appropriation	972,733 -12,651	974,596 23,820	
Total General Fund Appropriation	960,082 77,293	998,416	
Net General Fund Expenditure	882,789	998,416	1,130,313
Total Expenditure	882,789	998,416	1,130,313

MISSION

The mission of the Department of Information Technology (DoIT) is to provide information technology leadership to the Executive Branch agencies and commissions of State government so that key State information technology resources may be effectively managed. This leadership encompasses the establishment and management of: technology standards, long range target technology architecture, best practices for program management, business case process for determining the viability of programs, efficacious procurement of information technology services and products, cross agency collaboration for the mutual benefit of all agencies, and industry liaison. It is also the mission of DoIT to identify and promulgate opportunities for State agencies to become more efficient, reduce costs and better serve the citizens of Maryland. DoIT has identified two key outcomes: effective resource management, and having State agency information technology systems meet the State Information Technology Master Plan objectives of consolidation, interoperability and standardization.

VISION

DoIT applies best business practice principles to evolve IT systems, projects and contracts that assist all State agencies to improve constituent services and operational efficiencies.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Effective Resource Management.

Objective 1.1 All major IT development projects (MITDPs) executed by units of the Executive Branch are successful.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of MITDPs achieving the business goals defined by				
the Executive Post-Implementation Review Board	100%	$100\%^{1}$	100%	100%

Goal 2. State agency IT systems meet the State Information Technology Master Plan objectives of consolidation, interoperability and standardization.

Objective 2.1 Beginning fiscal year 2010, DoIT increases inter- or intra-agency alignment of IT to State business functions.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of agencies participating with another agency in a memorandum of understanding for IT disaster recovery or				
business continuity	22	23 ¹	25	25

¹ Number based on available information at time of submission.

SUMMARY OF DEPARTMENT OF INFORMATION TECHNOLOGY

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	134.00	140.00	138.00
Total Number of Contractual Positions	1.65	4.00	1.00
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	11,281,970 97,194 82,060,154	14,404,808 234,922 89,367,053	15,212,438 48,123 110,472,997
Original General Fund Appropriation	32,001,639 4,169,708	40,621,975 -318,128	
Total General Fund Appropriation	36,171,347 286,348	40,303,847	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	35,884,999 5,469,244 10,841,759 41,243,316	40,303,847 8,263,901 968,642 54,470,393	56,626,713 11,004,835 632,267 57,469,743
Total Expenditure	93,439,318	104,006,783	125,733,558

F50A01.01 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECT FUND

Program Description:

This program identifies a nonlapsing fund administered by the Secretary of the Department of Information Technology. The Fund was established on June 1, 2002, replacing the Information Technology Investment Fund. The Fund is used for two main purposes: (1) to fund State Major Information Technology Development Projects, and (2) to fund educationally related State Information Technology projects, application service provider initiatives, or other Information Technology projects such as pilots and prototypes.

The program is linked to the Managing for Results Goal 1, Objective 1, its measures and strategies of the Department of Information Technology, State Chief of Information Technology and Managing for Results Goal 1, Objective 1 of the Department of Information Technology, Division of Strategic Planning.

F50A01.01 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECT FUND

FISCAL YEAR 2015

FISCAL YEAR 201	5		
Sources:			
Cash Balance in R*STARS as of June 30, 2014:			
Project Obligations		31,269,245	
Total Cash Balance in R*STARS as of June 30, 2014	• • • • • • • • • • • • • • • • • • • •		31,269,245
FY 2015 General Fund Appropriation			21,668,423
FY 2015 Special Fund Transfers In			175,560
FY 2015 Estimated Special Fund Revenues (see details)		,	300,000
Subtotal Sources		,	53,413,228
Uses:			
FY 2015 Estimated Revenue Transfers for Approved Project Obligations:		255 121	
2011 Carryover Obligations (see details)		377,104	
2012 Carryover Obligations (see details)		235,606	
2013 Approved/Pending (see details)		9,541,186	
2014 Approved/Pending (see details)		18,770,807	
2015 Approved/Pending (see details)		22,643,983	51 560 535
Subtotal Transfers	•••••		51,568,686
0111 - 1 - 0 - 1 - 1 - 0 - 0 - 0 - 0 - 0			
Obligation for Estimated Carryovers as of June 30, 2014:		04.307	
2011 Carryover Obligations (see details)		84,387	
2012 Carryover Obligations (see details)		871,775	
2013 Approved/Pending (see details)		638,380	
2014 Approved/Pending (see details)	***************************************	250,000	1 944 542
· · · · · · · · · · · · · · · · · · ·			1,844,542
Subtotal Uses	***************************************		
FY 2015 - Requested Projects (MITDPF Prior Year Special Funds):			
Subtotal Uses		•	53,413,228
		•	
EV 2015 Estimated Ending Polones			
FY 2015 Estimated Ending Balance		:	
FISCAL YEAR 201	6		
Sources:			
2015 Estimated Beginning Balance in R*STARS			
Obligation for Estimated Carryovers as of June 30, 2015 (see details)		1,844,542	
2016 Estimated Revenues (see detail)		300,000	
2016 General Fund Allowance		35,606,996	
Subtotal Revenues	***************************************		37,751,538
		•	
Subtotal Available for Projects			37,751,538
•			, ,-,
Uses:			
2016 Estimated Transfers for Approved Projects (see detail)		37,451,538	
Subtotal Transfers			37,451,538
		•	
2015 Estimated Ending Balance			300,000

DEALAS AS A		
F50A01.01 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECT FUND	2015	2016
	Estimated	Estimated
TWENT A TO SECURE A SECURE AS		
FY Estimated Revenues - Special Funds: DoIT Interest Earned	300,000	300,000
Doll inclusi Eather	300,000	300,000
		
FY 2015 - Revenue Transfers for Approved Projects:		
FY 2011 Commitments:	66.062	
SDAT-Assessment Administration and Valuation System (AAVS) Oversight DHMH-Electronic Vital Records (EVRS)	55,053 11,383	
DHMH-Electronic Vital Records (EVRS) Oversight	100,000	
MSP- (CAD/RMS) Oversight	44,349	
DoIT - Oversight Project Management	166,319	
Subtotal	377,104	
FY 2012 Commitments:	10 104	
MHEC-College Aid/ Student Financial Aid System (SFAS)	19,104 7,918	
DoIT - Oversight Project Management	208,584	
Subtotal	235,606	
FY 2013 Commitments:		
DHMH-Medicaid Management Information System (MMIS)	2,170,635	
MSDE-Race to the Top (RTTT) Oversight	283,764	
DHMH-ICD10 Remediation (MERP)	244,239 58,106	
DHR-CARES Changes (HCR)	1,155,458	
DHR-CARES Changes (HCR) Oversight	175,000	
DPSCS-Offender Case (Based) Management System (OCMS) Oversight	250,000	
MSDE- Maryland State Long Data System Oversight	133,116	
MSP-700 MHz Radios	3,345,793	
MSP-Computer Aided Dispatch/ Records Management (CAD/ RMS)	1,010,135	
DoIT - Oversight Project Management	345,070 319,870	
MSP-Automated Licensing & Registration Tracking System (ALRTS) Oversight	50,000	
Subtotal	9,541,186	
FY 2014 Commitments:		
DolT-Budget Replacement System (EBS)	191,180	
DHMH-Medicaid Management Information System (MMIS)	5,836,377 239,171	
DHMH-ICD10 Remediation (MERP)	168,388	
DHMH-ICD10 Remediation (MERP) Oversight	161,316	
DHMH-Long Term Support and Services Tracking System (LTSS)	815,049	
DHMH-Long Term Support and Services Tracking System (LTSS) Oversight	50,000	
DHR-Enterprise Content Management (ECM)	391,263	
DHR-Enterprise Content Management (ECM) Oversight	111,270	
DHR-Automated Financial Systems (AFS)	132,000 23,000	
MSDE- Maryland State Long Data System (MLDS) Oversight	50,000	
MDE-Environmental Permit Tracking System Modernization (EPTSM)	500,000	
MDE-Environmental Permit Tracking System Modernization (EPTSM) Oversight	30,484	
MSP-e-911 Upgrade	130,666	
MSP-e-911 Upgrade Oversight	50,000	
MSP-Computer Aided Dispatch/ Records Management (CAD/ RMS)	5,490,650	
MSP-Computer Aided Dispatch/ Records Management (CAD/ RMS) Oversight	195,591 3,224,151	
SBE-Optical Scan Voting System Implementation (NVSR)	499,066	
SBE-Optical Scan Voting System Implementation (NVSR)-Oversight	50,000	
DoIT - Oversight Project Management	431,185	
Subtotal	18,770,807	

F50A01.01 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECT FUND 2015 2016 **Estimated** Estimated FY 2015 Approved: General Funded: 250.000 GOC-State Children, Youth, and Families Information System (SCYFIS) GOC-State Children, Youth, and Families Information System (SCYFIS) Oversight 50,000 1,963,319 SBE-New Voting System Replacement (NVSR) SBE-New Voting System Replacement (NVSR) Oversight 98,166 1,450,000 DoIT-Budget Replacement System (EBS) DoIT-Budget Replacement System (EBS) Oversight 50,000 DHMH-Medicaid Management Information System (MMIS) 7,192,729 DHMH-Medicaid Management Information System (MMIS) Oversight 500,000 DHMH-ICD10 Remediation (MERP) 127,343 DHMH-ICD10 Remediation (MERP) Oversight 57,304 DHMH-Financial Restructuring of Developmental Disabilities Administration (DDA) 361,950 DHMH-Financial Restructuring of Developmental Disabilities Administration (DDA) Oversight 25,000 5,000,000 DHMH-Long-Term Services (LTSS) DHMH-Long-Term Services (LTSS) Oversight 500,000 937,188 DHR-Enterprise Content Management (ECM) DHR-Enterprise Content Management Oversight (ECM) 49,273 228,000 DHR-Automated Financial Systems (AFS) DHR-Automated Financial Systems (AFS) Oversight 12,000 50,000 MSDE-Race to the Top (RTTT) Oversight MDE-Environmental Permit Tracking System Modernization (EPTSM) 450,000 50,000 MDE-Environmental Permit Tracking System Modernization(EPTSM) Oversight 50,000 MSP-e911 Upgrade Oversight MSP-Automated License and Regulation (ALRTS) 200,000 50,000 MSP-Automated License and Regulation (ALRTS) Oversight MSP-700 MHz Radios 1,420,991 MSP-Computer Aided Dispatch/ Records Management (CAD/ RMS) 495,160 MSP-Computer Aided Dispatch/ Records Management (CAD/ RMS) Oversight ... 50,000 Subtotal 21,668,423 Special Funds: 800,000 MSP-700 MHz Radios MSP-Computer Aided Dispatch/ Records Management (CAD/ RMS) 175,560 975,560 Subtotal 22,643,983 FY 2015 Approved Projects (Total Funds) Obligation for Estimated Carryovers as of June 30, 2014: FY 2011 Commitments: SDAT-Assessment Administration and Valuation System (AAVS) 84.387 Subtotal 84,387 FY 2012 Commitments: SDAT-Assessment Administration and Valuation System (AAVS) 104,772 167,003 MHEC-College Aid/ Student Financial Aid System (SFAS) 250,000 DHMH-Medicaid Management Information System (MMIS) Oversight 100,000 DHMH-Health Care Reform (HCR) DPSCS-Offender Case (Based) Management System (OCMS) Oversight 250,000 871,775 Subtotal FY 2013 Commitments: COMP-Modernized Integrated Tax System (MITS) 89,558 COMP-Modernized Integrated Tax System (MITS) Oversight 54,280 494,542 DHR-CARES Changes (HCR) 638,380 Subtotal

250,000

250,000

FY 2014 Commitments:

	2015 Estimated	2016 Estimated
Prior Year Project Funding Applied to 2016 Requested Projects		
COMP-Modernized Integrated Tax System (MITS)		89,5
COMP-Modernized Integrated Tax System (MITS) Oversight		54,2
SDAT-Assessment Administration and Valuation System (AAVS)		189,1
DHMH-Medicaid Management Information System (MMIS) Oversight		500,0
DPSCS-Offender Case (Based) Management System (OCMS) Oversight		250,0
DHR-CARES Changes (HCR)		594,5
MHEC-College Aid/ Student Financial Aid System (SFAS)		167,0
Subtotal		1,844,5
FY 2016 - Requested Projects (General Fund):		
GOC-State Children, Youth, and Families Information System (SCYFIS)		250,0
GOC-State Children, Youth, and Families Information System (SCYFIS) Oversight		50,0
SBE-New Voting System Replacement (NVSR)		6,643,2
SBE-New Voting System Replacement (NVSR) Oversight		250,0
DHMH-Medicaid Management Information System (MMIS)		7,275,
DHMH-Medicaid Management Information System (MMIS) Oversight		500,
DHMH-Long-Term Services (LTSS).		6,850,0
DHMH-Long-Term Services (LTSS) Oversight		500,0
DHR-Automated Financial Systems (AFS)		642,
DHR-Automated Financial Systems (AFS) Oversight		33,
MDE-Environmental Permit Tracking System Modernization (EPTSM)		750,
MDE-Environmental Permit Tracking System Modernization (EPTSM) Oversight		50,
MSP-Automated License and Regulation (ALRTS)		2,850,
MSP-Automated License and Regulation (ALRTS) Oversight		150,
MSP-700 MHz Radios		6,730,
COMP-Integrated Tax System (ITS)		1,440,
COMP-Integrated Tax System (ITS) Oversight		60,
DJS-Automated Statewide Support and Information Systems Tools (ASSIST) System Upgrade		375,
DJS-Automated Statewide Support and Information Systems Tools (ASSIST) System Upgrade Oversigh	t	50,
MDA-MDA Telecomm/DataComm Upgrade		106,
MDA-MDA Telecomm/DataComm Upgrade Oversight		50,
Subtotal		35,606,9
FY 2016 - Requested Projects (Special Fund):		
MSP-700 MHz Radios		1,844,
Subtotal		1,844,
FY 2016 Requested Projects (Total Funds)		37,451,5

F50A01.01 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECT FUND

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
08 Contractual Services	19,145,428 955,138	20,422,992 2,220,991	28,876,809 8,574,729
Total Operating Expenses	20,100,566	22,643,983	37,451,538
Total Expenditure	20,100,566	22,643,983	37,451,538
Original General Fund Appropriation Transfer of General Fund Appropriation	15,351,500 4,749,066	21,668,423	
Total General Fund Appropriation	20,100,566	21,668,423	
Net General Fund ExpenditureSpecial Fund Expenditure	20,100,566	21,668,423 975,560	35,606,996 1,844,542
Total Expenditure	20,100,566	22,643,983	37,451,538
Special Fund Income: F50311 Maryland Transportation Authorityswf302 Major Information Technology Development		175,560	
Project Fund		800,000	1,844,542
Total		975,560	1,844,542

SUMMARY OF OFFICE OF INFORMATION TECHNOLOGY

		2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorize	ed Positions	134.00	140.00	138.00
Total Number of Contractu	al Positions	1.65	4.00	1.00
Technical and Special Fees	Benefits	11,281,970 97,194 61,959,588	14,404,808 234,922 66,723,070	15,212,438 48,123 73,021,459
	propriation	16,650,139 -579,358	18,953,552 -318,128	
	ropriationersion/Reduction	16,070,781 286,348	18,635,424	
Special Fund Expe Federal Fund Expe	Expenditure	15,784,433 5,469,244 10,841,759 41,243,316	18,635,424 7,288,341 968,642 54,470,393	21,019,717 9,160,293 632,267 57,469,743
Total Ex	penditure	73,338,752	81,362,800	88,282,020

F50B04.01 STATE CHIEF OF INFORMATION TECHNOLOGY - OFFICE OF INFORMATION TECHNOLOGY

PROGRAM DESCRIPTION

The Office of Information Technology plans the effective, comprehensive, and coordinated use of information technology. The Department of Information Technology (DoIT) provides policy direction for information technology throughout the Executive Branch, manages the Geographic Information Systems (GIS), Enterprise Information Systems, Application Systems Management, Networks, Strategic Planning, Web Systems, Telecommunications Access of Maryland, and the Major Information Technology Development Projects. DoIT administers the Major Information Technology Development Project Fund, enabling State agencies to be more effective in the use of information technology. DoIT develops, maintains, and operates the State's GIS, making maps, and data available to state and public users. DoIT manages the State's Enterprise Software License Agreement(s) (ELA) that provides software and cloud services to State agencies.

Goal 1. Effective Resource Management.

Objective 1.1 All major IT development projects (MITDPs) executed by units of the Executive Branch are successful.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of MITDPs ended in the reporting period	8	7	5	6
Number of MITDPs ending in the reporting period subject				
to the Executive Post-Implementation Review measurement	2	4	4	5
Outcome: Percent of MITDPs achieving the business goals defined				
by the Executive Post-Implementation Review Board	100%	100%	100%	100%

F50B04.01 STATE CHIEF OF INFORMATION TECHNOLOGY

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	21.00	24.00	24.00
01 Salaries, Wages and Fringe Benefits	2,078,439	2,289,638	2,913,831
02 Technical and Special Fees	88		
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	406,501 41,019 2,567 5,882,194 57,882 5,297 125,917	440,119 45,640 3,320 9,395,668 52,100 4,000 22,275 157,034	448,699 53,193 3,252 8,185,456 36,100 34,000 29,948 168,766
Total Operating Expenses	6,692,503	10,120,156	8,959,414
Total Expenditure	8,771,030	12,409,794	11,873,245
Original General Fund Appropriation	2,531,731 -91,079	2,464,591 -42,189	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	2,440,652 27,634	2,422,402	
Net General Fund Expenditure	2,413,018 569,617 5,788,395	2,422,402 82,453 968,642 8,936,297	3,237,149 92,741 632,267 7,911,088
Total Expenditure	8,771,030	12,409,794	11,873,245
Special Fund Income: swf319 Universal Service Trust Fund Federal Fund Income:		82,453	92,741
11.549 State and Local Implementation Grant Program15.810 National Cooperative Geologic Mapping Program	569,617	668,642 300,000	632,267
Total	569,617	968,642	632,267
Reimbursable Fund Income: D50H01 Military Department Operations and Maintenance F50905 Assessments for Telecommunications Expenses F50911 DolT IT Services Allocation K00A05 DNR-Land Acquisition and Planning K00A12 DNR-Resource Assessment Service K00A14 DNR-Watershed Services M00F03 DHMH-Prevention and Health Promotion Administration	68,350 958,992 4,175,027 26,000 26,000 430,965	400,000 1,253,227 6,205,999 29,116 29,116 519,070	275,000 1,460,917 5,915,589 29,791 29,791 200,000
S00A20 Department of Housing and Community Development.	103,061	109,769	
Total	5,788,395	8,936,297	7,911,088

F50B04.02 ENTERPRISE INFORMATION SYSTEMS - OFFICE OF INFORMATION TECHNOLOGY

PROGRAM DESCRIPTION

The Enterprise Information Services Division (EIS) provides enterprise architecture, application security, service desk, and database and operations management for both the State Financial Management Information Systems (FMIS) and desktop applications of multiple agencies statewide. The EIS Division also manages enterprise architecture and the network and security operations for local area networks in Baltimore and Annapolis.

MISSION

The mission of Enterprise Information Services (EIS) is to provide leadership in information technology services by supporting the State's technology goals with a proactive, customer service focus. EIS provides a full range of IT services for the Office of the Governor, the Department of Budget and Management (DBM), the Department of General Services, the Department of Information Technology (DoIT), and various other entities. EIS is tasked with ensuring that IT solutions fully support business processes, that the solutions result in the greatest benefit for the State, and that the chosen solutions are cost-effectively developed, implemented and maintained.

VISION

EIS collaborates with the Office of the Governor, DBM, MEMA, and DoIT to provide secure information technology services essential to effectively and efficiently supporting the business needs of the State. EIS also seeks interoperable solutions to meet statewide data requirements.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Effective Resource Management.

Objective 1.1 Infrastructure that supports critical business processes, and that is directly operated and maintained by the EIS Division and used by DoIT staff, will experience no substantial disruptions during regular business hours.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of substantial disruptions during regular business				
hours due to unavailability of infrastructure maintained by DoIT	0	0	0	0
Percent of time FMIS systems are available during scheduled				
availability hours	100%	100%	100%	100%

Objective 1.2 All major IT development projects (MITDPs) executed by units of the Executive Branch are successful.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of MITDPs executed by units of the Executive				
Branch and surveyed by EIS that are compliant with the State's				
IT Security Policy and Standards	100%	100%	100%	100%

Goal 2. State agency IT systems meet the State Information Technology Master Plan objectives of consolidation, interoperability and standardization.

Objective 2.1 All eligible new systems implemented and managed by DoIT comply with applicable State IT security standards, and at least 90 percent of surveyed respondents are satisfied with the performance of the Department of Information Technology's Statewide Service Desk.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of respondents to Service Desk survey	223	200	200	300
Outcome: Percent of respondents to survey who are very satisfied or				
satisfied with the service received from the Service Desk Staff	91%	90%	90%	95%
Percent of existing systems implemented and managed by DoIT				
that are compliant with applicable State IT security standards	100%	100%	100%	100%

F50B04.02 ENTERPRISE INFORMATION SYSTEMS—OFFICE OF INFORMATION TECHNOLOGY

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	36.00	40.00	39.00
01 Salaries, Wages and Fringe Benefits	3,118,877	4,068,435	4,081,353
03 Communication 04 Travel	1,703 5,938 940,457 20,321 159,181 59,609 18,624	725 7,500 1,096,805 2,500 395,600 2,700 1,505,830	7,500 960,013 5,000 567,467
Total Expenditure	4,324,710	5,574,265	5,782,923
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	3,522,776 37,610 3,560,386 58	3,581,062 26,336 3,607,398	
Net General Fund ExpenditureReimbursable Fund Expenditure	3,560,328 764,382 4,324,710	3,607,398 1,966,867 5,574,265	4,708,058 1,074,865 5,782,923
Reimbursable Fund Income: D50H01 Military Department Operations and Maintenance F50905 Assessments for Telecommunications Expenses F50907 LAN Support for DBM H00A01 Department of General Services	387,298 377,084	471,070 83,980 436,140 975,677	522,574 68,622 483,669
Total	764,382	1,966,867	1,074,865

F50B04.03 APPLICATION SYSTEMS MANAGEMENT - OFFICE OF INFORMATION TECHNOLOGY

PROGRAM DESCRIPTION

The Application Systems Management (ASM) Division designs, develops, implements, maintains, and operates a fully integrated statewide Financial Management Information Systems (FMIS) consisting of accounting, budgeting, financial management, personnel, timekeeping, position control, purchasing, and fixed asset functions. FMIS provides secure, current, complete, and consistent information to assist policy makers, program executives, and financial managers in decision-making and accurate assessment of the financial position of agencies.

MISSION

The mission of the ASM Division is to develop, implement, maintain, and operate the secure automated statewide administrative processes to support FMIS. The FMIS and adjunct applications and operations facilitate entry and access to management, financial, and human resource data at statewide and agency levels. Also, the Division's paired mission is to work with government and private sector partners to enhance the security, resilience, and reliability of the statewide infrastructure establishing Maryland as the hub of the cybersecurity industry.

VISION

The ASM Division envisions statewide administrative systems meeting the needs of system users who are partners in determining system design and business requirements. Decision-makers will have ready access to current, complete, and consistent information. Systems will process administrative transactions in a timely and efficient manner to meet business needs, statutory and other requirements. Through professionalism and technical competence, the ASM Division will promote open communication and "user friendly" operations.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Effective Resource Management.

Objective 1.1 Customer satisfaction with information technologies managed by ASM increases, and at least 85 percent of respondents to the annual ASM MFR survey of systems users rate the availability and accuracy of ASM systems as "strongly agree" or "agree" or "acceptable."

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of respondents to ASM MFR Survey	43	55	55	40
Output: Number of respondents to ASM MFR Survey who are very				
satisfied or satisfied with the service received from the ASM Staff	42	. 50	50	35
Quality: Respondents to survey who rate availability and accuracy				
of ASM systems as "strongly agree" or "agree" or "acceptable"	98%	91%	91%	88%

Goal 2. Provide leadership and support to state agencies in areas of cybersecurity policy, risk and vulnerability assessment, technology implementation, awareness training and incident response as to raise the security posture of state government.

Objective 2.1 Reduce the risk of, and improve the potential response to, cyber attacks and/or data breaches.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of executive branch state employees compliant				
with statewide cybersecurity awareness training program	1	1	90%	94%
Number of agencies experiencing a vulnerability assessment,				
penetration test or security audit during fiscal year	1	1	10	40
Agencies with a Data Loss Prevention (DLP) tool in operation	1	1	5	10
Number of multi-agency cybersecurity drills or exercises				
conducted during the fiscal year	1	I	1	3
Number of information security professionals with certifications				
employed by state government	1	1	5	10

¹ These are new measures for which data is not available.

F50B04.03 APPLICATION SYSTEMS MANAGEMENT—OFFICE OF INFORMATION TECHNOLOGY

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	25.00	26.00	23.00
Number of Contractual Positions	.68	1.00	
01 Salaries, Wages and Fringe Benefits	2,007,140	2,543,081	2,584,413
02 Technical and Special Fees	49,768	74,862	
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 13 Fixed Charges	2 233 -2,029 4,130,879 1,218 5,200	3,250 5,747,174	3,250 5,388,607
Total Operating Expenses	4,135,503	5,750,424	5,391,857
Total Expenditure	6,192,411	8,368,367	7,976,270
Original General Fund Appropriation Transfer of General Fund Appropriation	5,527,433 301,123	7,946,070 -287,963	
Total General Fund Appropriation	5,828,556 249,172	7,658,107	
Net General Fund Expenditure	5,579,384 613,027 6,192,411	7,658,107 710,260 8,368,367	7,800,063 176,207 7,976,270
Reimbursable Fund Income: F10A02 DBM-Office of Personnel Services and Benefits F50904 Various State Agencies F50911 DolT IT Services Allocation	265,240 347,787	335,260 375,000	99,683 49,000 27,524
Total	613,027	710,260	176,207

F50B04.04 NETWORKS DIVISION - OFFICE OF INFORMATION TECHNOLOGY

PROGRAM DESCRIPTION

The Networks Division is responsible for the State telecommunications high-speed network, a shared resource providing affordable and cost effective high-speed bandwidth to public sector entities in all geographical areas of the State. In addition, the Division is responsible for the administration of State capital investments in wireless telecommunications and voice systems. Program resources coordinate joint network build-outs and consolidation of services, and provide oversight for proper network growth in the State public sector.

MISSION

The mission of the Networks Division is to develop and administer affordable and cost-effective high-speed land and wireless networks for public sector entities in all geographical areas of the State. To accomplish this, the Networks Division provides engineering and strategic planning expertise to State agencies and local jurisdictions requesting access to State-operated fiber and wireless telecommunications systems.

VISION

The Networks Division envisions a stable infrastructure for equitable and appropriate access to information, unconstrained by geography, supporting Maryland government agencies and educational institutions.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Effective Resource Management.

Objective 1.1 Annually, all State agency requests for transport or Internet services through DoIT are fulfilled using networkMarylandTM.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of all State agency requests for transport or Internet				
services through DoIT that are fulfilled using networkMaryland™	100%	100%	100%	100%

Objective 1.2 Infrastructure that supports critical State business processes, and that is directly operated and maintained by the Networks Division, will experience no substantial disruptions during regular business hours.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: The number of substantial disruptions to critical State				
business processes during regular business hours due to the				
unavailability of infrastructure maintained by the Networks Division	1	0	1	1
Quality: Annual percent of routine requests for voice systems service				
completed within three business days	97%	97%	95%	95%

F50B04.04 NETWORKS DIVISION—OFFICE OF INFORMATION TECHNOLOGY

Appropriation	Statement:
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	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	18.00	18.00	20.00
Number of Contractual Positions	.85	3.00	1.00
01 Salaries, Wages and Fringe Benefits	1,266,973	2,104,419	2,231,299
02 Technical and Special Fees	41,429	160,060	48,123
03 Communication	7,937,000	7,884,309	7,815,881
04 Travel	5,427	7,950	6,300
06 Fuel and Utilities	13,404	1,000	16,000
07 Motor Vehicle Operation and Maintenance	1,172	1,470	1,806
08 Contractual Services	8,275,261	10,008,833	11,972,902
09 Supplies and Materials	11,393	32,500	2,500
10 Equipment—Replacement	175,161	65,240	32,500
11 Equipment—Additional	866,840	373,068	400,000
13 Fixed Charges	14,550	18,856	26,223
Total Operating Expenses	17,300,208	18,393,226	20,274,112
Total Expenditure	18,608,610	20,657,705	22,553,534
Special Fund Expenditure	929,092	429,442	897,000
Reimbursable Fund Expenditure	17,679,518	20,228,263	21,656,534
Total Expenditure	18,608,610	20,657,705	22,553,534
Special Fund Income:			
F50308 PBX User Fees	60,906	57,122	62,000
F50309 Network Maryland User Fees	868,186	372,320	835,000
Total	929,092	429,442	897,000
Reimbursable Fund Income: F50905 Assessments for Telecommunications Expenses	17,679,518	20,228,263	21,656,534

F50B04.05 STRATEGIC PLANNING - OFFICE OF INFORMATION TECHNOLOGY

PROGRAM DESCRIPTION

Strategic Planning is responsible for developing, implementing and maintaining a statewide oversight program for information technology (IT) procurement, project management and policies and planning. The program supports DoIT customers by establishing and managing statewide IT and telecommunication contracts, overseeing the State's inventory of major IT projects, and establishing and monitoring compliance with statewide policies and strategic plans.

MISSION

The mission of Strategic Planning is to oversee the planning, funding and execution of technology services in State agencies, ensuring effective management of State IT resources through collaboration, consolidation and strategic planning.

VISION

Strategic Planning will provide the integrated framework through which State agencies can meet citizen service delivery needs by the efficient and effective application of IT resources. The division envisions a thoughtfully considered, pragmatically applied and well-executed State information technology program.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Effective Resource Management.

Objective 1.1 All major IT development projects (MITDPs) executed by units of the Executive Branch are successful.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of Executive Branch MITDPs in the reporting period	45	42	45	45
Number of Executive Branch MITDPs with reporting metrics ¹	32	41	41	42
Output: Percent of MITDPs requiring re-baselining of scope	19%	10%	15%	15%
Percent of MITDPs with a documented change process to manage	91%	93%	90%	90%
Percent of MITDPs requiring re-baselining of schedule	47%	20%	40%	40%
Percent of MITDPs requiring re-baselining of budget	16%	7%	12%	12%
Percent of MITDPs that are re-baselined and adhere to change				
management procedures	93%	92%	90%	90%
Percent of MITDPs on schedule as of the end of the reporting period	75%	73%	75%	75%
Percent of MITDPs with a deviation of more than five percent or				
\$250,000 from baseline project scope or cost	16%	10%	15%	15%
Outcome: Percent of State agencies that comply with the State's project				
management oversight methodology when managing MITDPs	87%	100%	95%	95%

Goal 2. State agency IT systems meet the State Information Technology Master Plan objectives of consolidation, interoperability and standardization.

Objective 2.1 Beginning fiscal year 2010, DolT increases inter- or intra-agency alignment of IT to State business functions.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of agencies participating with another agency in a				
memorandum of understanding for IT disaster recovery or				
business continuity	22	23^{2}	25	25

¹ Increase in number of MITDPs that adhered to change management processes attributed to several factors. Both quality and quantity of Oversight Project Managers improved in fiscal year 2013, resulting in better guidance and oversight for MITDPs with respect to change management.

² Information provided based on available information.

F50B04.05 STRATEGIC PLANNING—OFFICE OF INFORMATION TECHNOLOGY

Appropriation	Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	13.00	12.00	12.00
01 Salaries, Wages and Fringe Benefits	1,198,781	1,422,766	1,419,649
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials	5,720 3,516,056 34	5,000 4,036,983	5,000 5,341,947
13 Fixed Charges	757	26,100	26,100
Total Operating Expenses	3,522,571	4,068,083	5,373,047
Total Expenditure	4,721,352	5,490,849	6,792,696
Original General Fund Appropriation Transfer of General Fund Appropriation	3,018,966 -807,403	2,756,590 -22,474	
Total General Fund Appropriation	2,211,563 9,431	2,734,116	
Net General Fund Expenditure	2,202,132 2,519,220	2,734,116 2,756,733	2,587,749 4,204,947
Total Expenditure	4,721,352	5,490,849	6,792,696
Reimbursable Fund Income:			
D18A18 Governor's Office for Children	54.056		
D38I01 State Board of Elections	44,515	98,166	250,000
D80Z01 Maryland Insurance Administration	35,433	50,000	50,000 40,000
F10A01 Department of Budget and Management		196,000	665,000
F50A01 Major Information Technology Development Projects	1,197,414	1,591,743	2,293,098
F50B04 DoIT-Department of Information Technology	863,378	500,000	
F50905 Assessments for Telecommunications Expenses	63,328		
F50908 Central Collection Unit Fund	38,361		
J00A01 Department of Transportation	41,623		
M00A01 Department of Health and Mental Hygiene		75,000	100,000
N00F00 DHR-Office of Technology for Human Services		61,273	83,098
P00H01 DLLR-Division of Unemployment Insurance	62,680	50.000	415,000
Q00A03 Maryland Correctional Enterprises	74.004	50,000	50,000
R00A01 State Department of Education-Headquarters	74,294	84,551	50,000
R95C00 Baltimore City Community College	44,138	50,000	208,751
Total	2,519,220	2,756,733	4,204,947

F50B04.06 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS - OFFICE OF INFORMATION TECHNOLOGY

PROGRAM DESCRIPTION

This program identifies defined, current Major IT Development Projects (MITDPs) in the Department of Information Technology (DoIT).

MISSION

The mission of the MITDP program is to manage defined, current major information technology development projects executed by the DoIT separately from departmental information technology operations and maintenance activities.

VISION

As the State leader in information technology management, the Department will execute current major information technology development projects efficiently and effectively.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Effective Resource Management.

Objective 1.1 All major IT development projects (MITDPs) executed by DoIT are successful.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of DoIT MITDPs in the reporting period	2	3	3	3
Output: Percent of active DoIT MITDPs in the reporting period:				
With a documented change process to manage scope	100%	100%	100%	100%
Requiring re-baselining of scope	0%	33%	0%	0%
Requiring re-baselining of schedule	50%	0%	33%	33%
Requiring re-baselining of budget	0%	0%	0%	%
That are re-baselined and adhere to change management procedures	100%	100%	100%	100%
On schedule as of the end of the reporting period	50%	100%	100%	100%
With a deviation of more than five percent or \$250,000 from				
baseline project scope or cost	0%	0%	33%	33%

${\bf F50B04.06\quad MAJOR\ INFORMATION\ TECHNOLOGY\ DEVELOPMENT\ PROJECTS-OFFICE\ OF\ INFORMATION\ TECHNOLOGY}$

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
	Actuar	Арргоргіаціон	Allowance
03 Communication	13,474		
04 Travel	1,749		
08 Contractual Services	14,543,229	20,647,901	25,171,736
09 Supplies and Materials	1,273		
10 Equipment—Replacement	9,545		
13 Fixed Charges	7,787		
Total Operating Expenses	14,577,057	20,647,901	25,171,736
Total Expenditure	14,577,057	20,647,901	25,171,736
0 115 15 15		1 (51 41 (2 172 055
Special Fund Expenditure	1,118,752	1,654,416	3,173,055
Reimbursable Fund Expenditure	13,458,305	18,993,485	21,998,681
Total Expenditure	14,577,057	20,647,901	25,171,736
Special Fund Income:			
F10301 Collection Fees	1,118,752	1,654,416	3,173,055
Reimbursable Fund Income:			
F50A01 Major Information Technology Development Projects		1,450,000	
F50910 State Personnel System Allocation	13,458,305	17,543,485	10,912,281
F50912 Enterprise Budget System Allocation			11,086,400
Total	13,458,305	18,993,485	21,998,681

F50B04.07 WEB SYSTEMS - OFFICE OF INFORMATION TECHNOLOGY

PROGRAM DESCRIPTION

The Web Systems Division manages the State Web portal (Maryland.gov) and designs, develops, integrates and maintains DBM and DoIT Websites and selected statewide Web applications and systems. In collaboration with State leaders, the Division develops and administers Web standards and procedures, providing a consistent and reliable Web presence for citizens and visitors to access Maryland State government data and online services as well as local and Federal government information. The Division is the central point of contact for State agency Website developers and managers. In addition, the Division operates and enhances the DBM and DoIT Websites and develops secure and effective Internet and Intranet applications.

MISSION

The mission of the Web Systems Division is to develop and manage an effective and efficient Web technologies framework so that Maryland government information is readily accessible to citizens and agencies. Within the framework, the Division develops and operates departmental Web communities and secure applications.

VISION

The Web Systems Division envisions a superior State Web environment providing citizens with easy access to Maryland government data and State agencies with secure and reliable statewide Web applications.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Effective Resource Management.

Objective 1.1 Customer satisfaction and availability of information technologies managed by the Division increase by at least five percent over the previous year for each of the next two years.

	2013	2014	2015	2016	
Performance Measures	Actual	Actual	Estimated	Estimated	
Efficiency: Maryland.gov will maintain an availability statistic					
of 99.9 percent	99.8%	99.9%	99.9%	99.9%	
Outcome: The percent of change from the previous year's utilization					
of Maryland.gov based on monthly average of unique visitors	-9%¹	5%	10%	5%	
The percent of respondents to a public survey located on					
Maryland.gov and agency websites affiliated with DoIT shared					
services that respond yes to a question gauging the ability to					
locate the information or service for which they were looking ²	2	75%	75%	75%	

Goal 2. State agency IT systems meet the State Information Technology Master Plan objectives of consolidation, interoperability and standardization.

Objective 2.1 Beginning fiscal year 2012, fifty percent of unique visitors to the Maryland.gov portal, access Maryland.gov online services.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percentage increase of new online services on Maryland.gov	N/A	10%	10%	10%
Percent of public websites administered by units of the Executive				
Branch that comply with published State online search standards	95%	100%	100%	100%

Deviation in utilization statistic is due to transition of Maryland.gov to NIC hosting platform and the disparity between the previous and current analytics tools used to capture usage statistics.

² Measure modified during fiscal year 2013 to broaden pool of survey respondents. Not possible to collect data in fiscal year 2013.

F50B04.07 WEB SYSTEMS—OFFICE OF INFORMATION TECHNOLOGY

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	15.00	15.00	15.00
01 Salaries, Wages and Fringe Benefits	1,221,131	1,479,103	1,531,133
03 Communication	2,054 862	4,000	4,200
08 Contractual Services	1,225,828 90	1,598,786	1,588,786
10 Equipment—Replacement	75	10,000	10,000
Total Operating Expenses	1,228,909	1,612,786	1,602,986
Total Expenditure	2,450,040	3,091,889	3,134,119
Original General Fund Appropriation Transfer of General Fund Appropriation	2,049,233 -19,609	2,205,239 8,162	
Total General Fund Appropriation	2,029,624 53	2,213,401	
Net General Fund ExpenditureReimbursable Fund Expenditure	2,029,571 420,469	2,213,401 878,488	2,686,698 447,421
Total Expenditure	2,450,040	3,091,889	3,134,119
Reimbursable Fund Income: D50H01 Military Department Operations and Maintenance J00A01 Department of Transportation K00A01 Department of Natural Resources M00Q01 DHMH-Medical Care Programs Administration S00A20 Department of Housing and Community Development. T00A00 Department of Business and Economic Development	77,993 84,094 78,661 107,592 72,129	92,916 358,286 90,621 77,863 170,966 87,836	89,135 358,286
Total	420,469	878,488	447,421

F50B04.09 TELECOMMUNICATIONS ACCESS OF MARYLAND - OFFICE OF INFORMATION TECHNOLOGY

PROGRAM DESCRIPTION

The Division, in consultation with the Governor's Advisory Board for Telecommunication Relay (GABTR), administers the Telecommunications Access of Maryland (TAM) program that provides cost-effective, unrestricted 24 hours a day, 365 days a year telecommunication relay service for Maryland's hearing and speech disabled citizens.

MISSION

The mission of the TAM Division is to administer a dual party relay service that facilitates communication through the use of a telephone between Maryland citizens with speech or hearing loss and anyone in the world. We are committed to providing services that are responsive, dependable, and professional as we work cooperatively with customers, stakeholders and contractors to meet the needs of Maryland Government and its citizens.

VISION

The TAM Division envisions unrestricted telephonic access to all Maryland citizens with or without hearing or speech disabilities through the public switched telephone network.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Effective Resource Management.

Objective 1.1 Annually, ninety-five percent of calls coming into the dual party telephone relay service will adhere to the "Call Quality Standard" as established by the Federal Communications Commission (FCC).

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: The annual percent of calls coming into the dual party				
telephone relay service that adhere to the "Call Quality Standard"				
established by the FCC	97%	95%	96%	96%

F50B04.09 TELECOMMUNICATIONS ACCESS OF MARYLAND—OFFICE OF INFORMATION TECHNOLOGY

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	6.00	5.00	5.00
Number of Contractual Positions	.12		
01 Salaries, Wages and Fringe Benefits	390,629	497,366	450,760
02 Technical and Special Fees	5,909		
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 13 Fixed Charges	19,861 12,607 1,655 2,937,228 5,801 1,294 46,416	26,652 8,000 1,620 4,524,590 5,000 9,500 49,302	30,343 8,000 1,782 4,440,474 5,000 9,500 51,638
Total Operating Expenses	3,024,862	4,624,664	4,546,737
Total Expenditure	3,421,400	5,122,030	4,997,497
Special Fund Expenditure	3,421,400	5,122,030	4,997,497
Total Expenditure	3,421,400	5,122,030	4,997,497

3,421,400

5,122,030

4,997,497

swf319 Universal Service Trust Fund.....

DEPARTMENT OF INFORMATION TECHNOLOGY

F50B04.10 CAPITAL APPROPRIATION—OFFICE OF INFORMATION TECHNOLOGY

Program Description:

The Capital Appropriation program provides operating budget funds for capital projects in the Department of Information Technology.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
03 Communication	8 10,252,210 807 19,117		
Total Operating Expenses	10,272,142		
Total Expenditure	10,272,142		
Federal Fund Expenditure	10,272,142		
Total Expenditure	10,272,142		
Federal Fund Recovery Income: 11.557 Broadband Technology Opportunities Program (BTOP)-Recovery	10,272,142		

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
f10a01 Office of the Secretary							
f10a0101 Executive Direction							
secy dept budget mgmt	1.00	171,925	1.00	177,977	1.00	177,977	
dep secy dept budget mgmt	1.00	128,362	1.00	114,874	1.00	114,874	
div dir ofc atty general	1.00	125,877	1.00	134,749	1.00	134,749	
designated admin mgr senior ii	1.00	110,431	1.00	118,197		118,197	
asst attorney general vii	4.00	387,664	4.00	420,523	4.00	428,660	
administrator víi	1.00	100,214	1.00	103,743	1.00	103,743	
administrator iii	.80	37,769	.80	40,455	.80	54,978	
prgm analyst iii bdgt mgt	1.00	69,308	1.00	74,183	1.00	75,617	
exec assoc iii	1.00	67,456		72,199	1.00	72,896	
management assoc	1.00	53,017	1.00	56,725	1.00	57,267	
•							
TOTAL f10a0101*	12.80	1,252,023	12,80	1,313,625	12.80	1,338,958	
f10a0102 Division of Finance and	Administrat:	ion					
prgm mgr senior iii	1.00	125,835	1.00	126,186	1.00	126,186	
administrator vii	1.00	96,941	1.00	103,743	1.00	103,743	
accountant supervisor i	1.00	65,972	1.00	70,830	1.00	72,199	
accountant ii	1.00	28,522	1.00	52,434	1.00	52,933	
admin spec iii	1.00	46,167	1.00	49,355	1.00	49,814	
TOTAL f10a0102*	5.00	363,437	5.00	402,548	5.00	404,875	
		•		ŕ			
f10a0103 Central Collection Unit							
prgm mgr senior iii	.00	12,545		126,186		126,186	
asst attorney general viii	1.00	110,431		118,197		118,197	
prgm mgr senior ii	1.00	101,768		0		0	
asst attorney general vii	1.00	92,296		98,766		99,713	
prgm mgr senior i	1.00	88,862		95,084		95,997	
asst attorney general vi	1.00	86,508		92,564		94,335	
fiscal services admin iv	1.00	75,185		80,463		81,229	
prgm mgr iii	3.00	223,821		262,157		265,455	
fiscal services admin ii	1.00	67,243		71,972		73,361	
prgm mgr i	.00	18,844		0		0	
administrator iii	1.00	77,354		80,078		80,078	
accountant supervisor i	1.00	49,918		48,595		49,499	
administrator ii	1.00	70,084		75,012		75,012	
internal auditor lead	1.00	56,669		63,171		64,387	
it functional analyst lead	1.00	49,153		54,298		56,374	
staff atty i attorney general	4.00	170,495		46,857		59,670	
staff atty ii attorney general	1.00	63,000		249,870		266,552	
administrator i	1.00	57,467		61,497		62,676	
accountant ii	1.00	57,013		61,009		62,179	
admin officer iii	3.00	108,239		115,805		117,411	
admin officer iii	1.00	65,855	2.00	105,997	2.00	108,002	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
f10a0103 Central Collection Unit							
collection manager ii	.00	26,072	1.00	47,807	1.00	49,583	
it functional analyst i	1.00	44,948	1.00	49,583	1.00	50,506	
accountant i	1.00	8,829	1.00	38,880	1.00	40,298	
admin officer ii	2.00	108,707	2.00	116,574	2.00	118,237	
admin officer ii	2.00	101,194	2.00	108,233	2.00	110,296	
admin officer i	6.00	230,655	4.00	188,896	4.00	191,167	
collection agent supervisor	5.00	217,456	6.00	277,949	6.00	288,782	
admin spec iii	1.00	47,900	1.00	51,209	1.00	51,696	
admin spec iii	3.00	116,671	3.00	128,628	3.00	131,664	
collection agent lead	9.00	333,911	10.00	425,001	10.00	437,996	
admin spec ii	1.00	45,817	1.00	48,980	1.00	49,435	
admin spec ii	6.00	218,367	7.00	275,540	7.00	282,138	
collection agent ii	9.00	405,126		426,604	11.00	435,179	
admin spec i	2.00	78,509		95,785		98,082	
collection agent i	4.00	45,322		70,842		72,730	
paralegal ii oag	4.00	135,995		179,767		182,358	
fiscal accounts technician ii	4.00	155,089		166,232		168,156	
management assoc oag	1.00	51,052		54,619		55,662	
admin aide oag	4.00	130,926		174,111	4.00	177,901	
office secy iii	1.00	42,256		45,160	1.00	45,994	
fiscal accounts clerk ii	13.00	388,450		487,748		502,996	
office secy ii	1.00	29,985		32,996		33,588	
office services clerk lead	1.00	36,935		39,458		40,181	
office secy i	.00	5,216		27,994		28,485	
office services clerk	1.00	31,771	1.00	33,925		34,231	
office services clerk	2.00	65,826		71,329		72,619	
office clerk ii	9.00	205,015		243,498		305,002	
Office Clerk II	9.00	205,015		243,496	10.00	305,002	New
TOTAL f10a0103*	119.00	5,010,750	124.00	5,814,926	126.00	6,011,275	
f10a0104 Division of Procurement	Policy and	Administration					
prgm mgr senior iii	1.00	105,113	1.00	112,500	1.00	114,671	
prgm mgr senior ii	1.00	51,636	1.00	107,429	1.00	109,499	
admin prog mgr iv	1.00	93,325	1.00	99,869	1.00	101,786	
prgm mgr iii	1.00	70,985	1.00	75,982	1.00	77,453	
administrator v	1.00	81,999	1.00	87,729	1.00	89,400	
prgm mgr ii	1.00	83,561	1.00	89,400	1.00	90,254	
program mgr iv	3.00	150,675	2.00	169,149	2.00	182,523	
procurement analyst iii bdgt	1.00	73,170	.00	0	.00	0	
prgm analyst iii bdgt mgt	2.00	137,012	2.00	149,800	2.00	152,695	
procurement analyst ii bdgt r	m 3.00	130,755	3.00	197,324	3.00	199,873	
administrator i	1.00	62,008	1.00	66,363	1.00	67,001	
procurement analyst i bdgt mg	g 2.00	125,028		212,684	4.00	215,677	
admin officer ii	1.00	37,469		38,880	1.00	40,298	
admin officer i	1.00	51,052	1.00	54,619	1.00	55,662	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
f10a0104 Division of Procurement	Policy and	Administration					
admin spec ii	1.00	42,577		45,507	1.00	46,350	
TOTAL f10a0104*	21.00	1,296,365	21.00	1,507,235	21.00	1,543,142	
TOTAL f10a01 **	157.80	7,922,575	162.80	9,038,334	164.80	9,298,250	
f10a02 Office of Personnel Serv. f10a0201 Executive Direction	ices and Be	enefits					
exec viii	1.00	130,055	1.00	141,365	1.00	141,365	
prgm mgr senior iv	1.00	105,548	1.00	114,493	1.00	116,704	
prgm mgr senior iii	.00	2,446	.00	. 0		0	
prgm mgr senior ii	3.00	302,295	3.00	331,027	3.00	333,076	
prgm mgr senior i	.00	7,007	.00	. 0	.00	. 0	
hr administrator iv	1.00	91,759	1.00	97,203	1.00	97,203	
administrator v	.00	2,138	.00	. 0		0	
administrator iv	.00	1,626	.00	0	.00	0	
administrator iii	1.00	65,199	1.00	71,399	1.00	72,088	
management advocate sr	1.00	70,155	1.00	76,834	1.00	78,322	
hr analyst supv dbm	1.00	76,570	1.00	83,811	1.00	84,606	
hr analyst sr dbm	4.00	223,008	4.00	259,728	4.00	262,865	
hr analyst supv budget mgmt	.00	1,775	.00	0	.00	. 0	
administrator ii	1.00	66,190	2.00	117,687	2.00	120,110	
hr analyst iv dbm	.00	18,139	1.00	68,175		68,834	
hr analyst adv/lead budget mg	.00	4,151	.00	. 0		, 0	
equal opportunity officer lead/	.00	1,499	.00	0	.00	0	
admin officer iii	1.00	38,342	1.00	47,807	1.00	48,695	
admin officer iii	.00	0	1.00	62,179	1.00	62,775	
admin spec iii	1.00	23,682	.00	-,		0	
admin spec ii	1.00	34,486	1.00	32,364	1.00	33,524	
exec assoc i	1.00	47,205	.00	0		0	
TOTAL f10a0201*	18.00	1,313,275	19.00	1,504,072	19.00	1,520,167	
f10a0202 Division of Employee Bene	efits						
prgm mgr senior iv	1.00	116,142	1.00	127,207	1.00	129,672	
prgm mgr senior iii	.00	2,691	.00	0	.00	0	
prgm mgr senior ii	1.00	82,710	1.00	73,612	1.00	94,039	
prgm mgr senior i	1.00	109,417	1.00	110,729	1.00	110,729	
hr administrator iii	3.00	209,984	3.00	232,157	3.00	255,307	
administrator iv	.00	2,932	.00	0	.00	0	
prgm mgr i	.00	1,967	.00	0	.00	0	
administrator iii	1.00	31,632	1.00	49,899	1.00	51,771	
hr analyst supv dbm	1.00	65,719	1.00	71,972	1.00	73,361	
financial compliance auditor pr	1.00	72,011	1.00	77,078	1.00	78,568	
personnel administrator ii	.00	1,523	.00	0	.00	0	
accountant supervisor i	1.00	59,032	1.00	63,171	1.00	64,387	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
f10a0202 Division of Employee Ben	nafite						
financial compliance auditor le		44,109	1.00	59,202	1.00	60,340	
admin officer iii	5.00	240,733	5.00	258,593		262,872	
financial compliance auditor ii		110,266	2.00	112,685		114,227	
admin officer ii	.00	0		54,619		59,392	
admin officer i	2.00	103,077	1.00	55,662		•	
admin spec iii	1.00	41,806	1.00	45,023		100,463	
admin spec ii	17.00	624,025	17.00	704,095		45,855	
fiscal accounts technician ii	3.00	126,171	3.00	•		715,476	
personnel associate ii	1.00	40,313	1.00	133,900 43,080		135,040	
admin spec ii	.00	40,313	.00	43,000		43,872	
office clerk ii	.00	2,974	.00	=		38,636	
Office Clerk II	.00	2,974	.00	0	.00	0	
TOTAL f10a0202*	42.00	2,089,234	42.00	2,272,684	44.00	2,434,007	
f10a0204 Division of Personnel Se	ervices						
prgm mgr senior ii	2.00	194,365	2.00	212,830	2.00	216,928	
prgm mgr senior i	.00	4,506	.00	0	.00	0	
admin prog mgr ii	.00	0	1.00	56,743	1.00	58,916	
hr administrator iii	1.00	81,666	1.00	89,400	1.00	90,254	
administrator iv	1.00	66,106	1.00	69,273	1.00	69,940	
administrator iii	.00	2,509	.00	0	.00	0	
hr analyst supv dbm	1.00	69,600	1.00	76,224	1.00	76,962	
hr analyst sr dbm	2.00	140,792	2.00	151,477	2.00	152,855	
administrator ii	.00	0	1.00	46,857	1.00	48,595	
hr analyst adv/lead budget mg	.00	3,272	.00	0	.00	0	
administrator i	1.00	12,980	.00	0	.00	0	
hr analyst iii dbm	2.00	109,430	3.00	161,170	3.00	163,840	
admin officer iii	1.00	23,755	.00	0	.00	0	
admin officer ii	1.00	53,291	1.00	58,276	1.00	59,392	
personnel officer i	.00	2,538	.00	0	.00	0	
personnel associate iii	2.00	103,256	2.00	103,392	2.00	104,862	
personnel associate ii	1.00	42,577	1.00	45,507	1.00	46,350	
exec assoc i	.00	0	1.00	41,774	1.00	42,541	
admin aide	1.00	39,588	1.00	42,301	1.00	43,080	
TOTAL f10a0204*	16.00	950,231	18.00	1,155,224	18.00	1,174,515	
f10a0206 Division of Classificati	on and Salar	ry					
prgm mgr senior ii	1.00	98,108	1.00	95,840	1.00	96,759	
prgm mgr senior i	.00	2,274	.00	0	.00	0	
hr administrator iv	1.00	70,719	1.00	77,453	1.00	96,292	
hr administrator iii	4.00	323,985	4.00	324,943	4.00	363,575	
personnel administrator iv	.00	1,639	.00	0	.00	0	
administrator iv	.00	7,650	.00	0	.00	0	
hr analyst sr dbm	6.00	368,334	5.90	392,487	5.90	396,580	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
f10a0206 Division of Classificati	on and Salar	v					
hr analyst iv dbm	.60	47,024	.60	40,133	.60	40,905	
hr analyst adv/lead budget mg		7,589	.00	0	.00	0	
hr officer ii	3.00	123,479	2.00	109,768	2.00	110,816	
hr analyst budget mgmt	.00	2,148	.00	0	.00	0	
hr analyst iii dbm	2.00	128,642	2.00	113,631	2.00	115,314	
personnel officer ii	.00	3,680	.00	, o	.00	0	
hr analyst ii dbm	2.00	69,709	2.00	96,608	2.00	97,957	
personnel officer i	.00	3,733	.00	0	.00	0	
hr analyst i dbm	3.90	131,986	5.00	222,725	5.00	226,420	
admin spec iii	1.00	48,791	1.00	52,183	1.00	52,679	
personnel specialist trainee	.00	965	.00	0	.00	0	
•							
TOTAL f10a0206*	24.50	1,440,455	24.50	1,525,771	24.50	1,597,297	
f10a0207 Division of Recruitment	and Examinat	ion					
prgm mgr senior ii	1.00	96,257	1.00	105,401	1.00	106,415	
prgm mgr senior i	.00	2,232	.00	. 0	.00	, 0	
hr administrator iii	1.00	70,155	1.00	76,834	1.00	78,322	
administrator iv	.00	573	.00	. 0	.00	, 0	
hr analyst sr dbm	7.00	459,032	7.00	502,693	7.00	508,887	
hr analyst iv dbm	1.00	62,259	1.00	68,175	1.00	68,834	
hr analyst adv/lead budget mg	.00	10,639	.00	, 0	.00	, 0	
hr officer ii	1.00	25,962	.00	0	.00	0	
hr analyst budget mgmt	.00	1,443	.00	0	.00	0	
hr analyst iii dbm	2.00	52,647	2.00	105,997	2.00	107,473	
personnel officer ii	.00	2,656	.00	. 0	.00	, o	
hr analyst ii dbm	.00	11,818	1.00	49,203	1.00	50,120	
hr analyst i dbm	1.00	40,236	1.00	42,186	1.00	42,962	
personnel associate iii	1.00	47,900	1.00	51,209	1.00	51,696	
T0TAL f10a0207*	15.00	883,809	15.00	1,001,698	15.00	1,014,709	
TOTAL f10a02 **	115.50	6,677,004	118.50	7,459,449	120.50	7,740,695	
f10a05 Office of Budget Analysi	S						
f10a0501 Budget Analysis and Form	ulation						
exec viii	1.00	135,117	1.00	142,646	1.00	142,646	
prgm mgr senior iii	1.00	115,652	1.00	123,792	1.00	126,186	
prgm mgr senior ii	2.00	156,658	2.00	183,111	2.00	211,161	
prgm mgr iii	1.00	93,898	1.00	97,203	1.00	97,203	
administrator iii	1.00	72,011	1.00	77,078	1.00	78,568	
supv budget examiner	3.00	206,429	5.00	417,998	5.00	437,610	
it systems technical spec	.00	0	1.00	60,543	1.00	85,401	
prgm analyst supv bdgt mgmt	1.00	75,319	.00	0	.00	0	
budget analyst iii operating	6.00	294,144	5.00	337,971	5.00	353,559	
budget analyst iv operating	.00	9,402	1.00	65,416	1.00	75,982	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
f10a05 Office of Budget Analysi							
f10a0501 Budget Analysis and Form budget analyst ii operating	8.00	376,245	6.00	349,933	6.00	355,927	
exec assoc i	1.00	42,223		46,560		47,425	
TOTAL f10a0501*	25.00	1,577,098	25.00	1,902,251	25.00	2,011,668	
TOTAL f10a05 **	25.00	1,577,098	25.00	1,902,251	25.00	2,011,668	
f10a06 Office of Capital Budget	ing						
f10a0601 Capital Budget Analysis	and Formulat	tion					
exec vii	1.00	127,320	1.00	132,569	1.00	132,569	
prgm mgr senior ii	1.00	90,793	1.00	118,197	1.00	118,197	
obs-budget analyst lead,capital	1.00	80,467	1.00	91,835	1.00	93,590	
budget analyst lead, capital pr	.00	4,435	.00	0	.00	0	
budget analyst iii, capital pro	1.00	49,067	1.00	65,416	1.00	66,677	
budget analyst ii capital progr	5.00	237,201	5.00	287,255	5.00	292,192	
exec assoc i	1.00	6,597	1.00	52,020	1.00	53,012	
TOTAL f10a0601*	10.00	595,880	10.00	747,292	10.00	756,237	
T0TAL f10a06 **	10.00	595,880	10.00	747,292	10.00	756,237	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbo
50b04 Office of Information Te	chnology						
50b0401 State Chief of Informati	on Technolog	ЭУ					
secy dept information technolog	1.00	151,224	1.00	155,166	1.00	155,166	
dep secy dept information techn	.00	0	1.00	153,532	1.00	153,532	
exec viii	1.00	134,573	1.00	139,310	1.00	139,310	
principal counsel	1.00	115,652	1.00	123,792	1.00	126,186	
asst attorney general viii	1.00	104,281	1.00	111,612	1.00	114,861	
prgm mgr senior i	2.00	204,962	2.00	219,364	2.00	221,458	
asst attorney general vi	1.00	0	1.00	64,608	1.00	67,094	
it asst director iii	1.00	91,569	1.00	97,988	1.00	100,828	
fiscal services admin iii	1.00	51,827	1.00	73,946	1.00	76,106	
administrator iv	1.00	69,863	1.00	74,779	1.00	76,962	
prqm mgr i	1.00	75,424	1.00	80,715	1.00	83,029	
administrator iii	1.00	66,710		71,399	1.00	73,480	
it systems technical spec	.00	25,289	2.00	125,165	2.00	129,293	
accountant supervisor ii	.00	0		49,899	1.00	51,771	
fiscal services admin i	1.00	64,212	1.00	68,723	1.00	70,724	
it programmer analyst lead/adva	2.00	95,844	1.00	68,723	1.00	70,049	
procurement analyst ii bdgt m	.00	0	1.00	49,899	1.00	51,771	
administrator ii	.00	0	1.00	46,857	1.00	48,595	
it programmer analyst ii	1.00	60,165	.00	10,001	.00	40,000	
accountant ii	1.00	46,615	1.00	50,506	1.00	51,943	
admin officer i	2.00	82,857	2.00	96,760	2.00	99,477	
admin spec i	1,00	02,037		0	.00	0	
exec assoc iii	.00	24,698		56,374	1.00	58,000	
fiscal accounts clerk trainee	1.00	24,098	.00	0,574	.00	0 38,000	
Tiscal accounts clerk trainee	1.00	·			.00		
TAL f50b0401*	21.00	1,465,765	24.00	1,979,117	24.00	2,019,635	
50b0402 Enterprise Information S	ystems						
it asst director iv	1.00	105,452	1.00	110,729	1.00	110,729	
prgm mgr iv	.00	0	1.00	64,608	1.00	67,094	
it asst director iii	1.00	81,493	.00	0	.00	0	
exec asst iii exec dept	1.00	96,473	1.00	99,869	1.00	99,869	
it asst director ii	1.00	90,844	2.00	179,197	2.00	180,756	
administrator v	2.00	182,760	2.00	161,223	2.00	164,314	
database specialist manager	1.00	80,467	1.00	86,087	1.00	88,565	
it asst director i	2.00	68,997	2.00	129,289	2.00	133,578	
it technical support spec manag	1.00	85,153	1.00	91,107	1.00	91,107	
computer network spec mgr	.00	, 0		56,743	1.00	58,916	
it systems technical spec super	1.00	0	.00	0	.00	0	
computer network spec supr	2.00	90,859	1.00	76,224	1.00	77,699	
database specialist supervisor	1.00	79,832	1.00	85,401	1.00	85,401	
it systems technical spec	3.00	187,519	3.00	193,388	3.00	198,124	
computer network spec lead	1.00	66,813	3.00	178,627	3.00	184,804	
		55,510	0.00	,	0.00	,	

Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbo
50b0402 Enterprise Information S	systems						
it functional analyst superviso	.00	31,347	1.00	75,617	1.00	77,823	
it quality assurance spec	1.00	72,011	1.00	77,078	1.00	79,323	
it technical support spec ii	3.00	129,661	2.00	138,772	2.00	142,812	
administrator ii	1.00	15,320	1.00	58,548	1.00	60,243	
computer network spec ii	6.00	286,954	7.00	404,974	6.00	367,646	Abol
it functional analyst lead	.00	5,880	1.00	65,625		67,532	
it staff specialist	1.00	-908	1.00	46,857	1.00	48,595	
computer network spec i	1.00	44,502	1.00	49,088	1.00	51,881	
it functional analyst ii	4.00	191,042	2.00	134,002	2.00	137,228	
webmaster i	.00	. 0		44,017	1.00	45,641	
admin officer i	.00	0	1.00	48,825		49,734	
OTAL f50b0402*	36.00	2,056,683	40.00	2,724,618	39.00	2,739,463	
50b0403 Application Systems Mana	gement						
state cyber security director	.00	148,255	1.00	177,977	1.00	177,977	
exec viii	1.00	. 0		. 0	.00	0	
it asst director iii	.00	0		103,743	1.00	103,743	
it asst director ii	2.00	87,469		154,133		158,247	
it programmer analyst manager	3.00	179,806		235,425		240,730	
computer network spec mgr	.00	20,892		87,729		89,400	
it programmer analyst superviso		90,769		242,340		246,882	
database specialist ii	1.00	72,011		77,078		•	Abol
it functional analyst superviso		70,646		49,899		51,771	
it programmer analyst lead/adva		315,764		276,218		282,910	
it programmer analyst ii	7.00	379,642		450,019		338,813	
it functional analyst ii	2.00	122,246		129,467		130,605	
OTAL f50b0403*	25.00	1,487,500	26.00	1,984,028	23.00	1,821,078	
50b0404 Networks Division							
prgm mgr senior iv	1.00	77,044	1.00	83,836	1.00	87,034	
prgm mgr senior ii	.00	47,327	1.00	99,549	1.00	101,463	
prgm mgr senior i	1.00	57,875	1.00	110,729	1.00	110,729	
it asst director iii	1.00	41,991	.00	0	.00	0	
it asst director ii	1.00	84,223	1.00	90,112	1.00	91,835	
prgm mgr iii	1.00	85,830	1.00	91,835	1.00	93,590	
administrator iv	2.00	0	2.00	106,386	2.00	110,446	
computer network spec mgr	1.00	79,200	1.00	86,087	1.00	87,729	
prgm analyst sr bdgt mgmt	1.00	85,153	1.00	91,107	1.00	91,107	
it systems technical spec	.00	, 0		53,193		55,223	
it systems technical spec supv	.00	0		, 0		53,193	
it programmer analyst superviso		0		0		. 0	
computer network spec lead	1.00	76,265		80,078		80,078	
administrator ii	2.00	62,500		178,132		229,252	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
f50b0404 Networks Division							
computer network spec ii	1.00	72,461	1.00	75,012	1.00	75,012	
it programmer analyst ii	.00	11,508		57,451	1.00	59,109	
admin officer iii	1.00	59,219		63,371	1.00	65,208	
agency procurement spec ii	1.00	54,892		58,736		60,435	
admin spec i	2.00	0		0		0	
TOTAL f50b0404*	18.00	895,488	18.00	1,325,614	20.00	1,451,443	
f50b0405 Strategic Planning							
dep secy dept information techn	.00	59,095	.00	0	.00	0	
prgm mgr senior iv	1.00	119,768		134,749		134,749	
it asst director iv	.00	, 0		68,959		71,620	
it asst director iii	3.00	93,325	1.00	99,869	1.00	101,786	
it asst director ii	1.00	89,141	1.00	95,380	1.00	97,203	
administrator v	2.00	120,442	2.00	142,830	2.00	146,645	
administrator v	1.00	80,467	1.00	86,087	1.00	87,729	
administrator iii	1.00	64,212	1.00	68,723	1.00	70,724	
asst attorney general v	1.00	78,101	1.00	83,553	1.00	85,957	
procurement analyst ii bdgt m	2.00	81,723	2.00	129,804	2.00	132,939	
procurement analyst i bdgt mg	1.00	51,269	1.00	56,999	1.00	58,091	
TOTAL f50b0405*	13.00	837,543	12.00	966,953	12.00	987,443	
f50b0407 Web Systems							
it asst director iv	1.00	94,067	1.00	100,660	1.00	102,595	
prgm mgr iii	1.00	78,101	1.00	83,553	1.00	85,957	
it asst director i	1.00	81,999	1.00	87,729	1.00	90,254	
it programmer analyst superviso	1.00	38,188	1.00	83,811	1.00	85,401	
it technical support spec super	1.00	65,972	1.00	70,607	1.00	71,972	
webmaster supr	1.00	63,306	1.00	67,963	1.00	69,273	
it programmer analyst lead/adva	1.00	66,710	1.00	71,399	1.00	72,777	
it functional analyst lead	1.00	63,702	1.00	68,175	1.00	69,492	
it programmer analyst ii	2.00	112,332	2.00	121,999	2.00	124,339	
webmaster ii	3.00	141,548	3.00	167,388	3.00	172,044	
webmaster i	2.00	98,145	2.00	115,224	2.00	117,428	
TOTAL f50b0407*	15.00	904,070	15.00	1,038,508	15.00	1,061,532	
f50b0409 Telecommunications Acces	s of Maryla	nd					
prgm mgr iii	1.00	76,636	1.00	81,994	1.00	84,349	
administrator i	1.00	58,570		62,676	1.00	64,495	
administrator i	1.00	63,202		67,639	1.00	69,602	
agency procurement spec ii	1.00	0	.00	0	.00	0	
admin officer i	1.00	40,304	1.00	45,366	1.00	46,636	
admin spec iii	.00	19,588	1.00	38,258	1.00	39,654	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
f50b0409 Telecommunications Acc obs-admin spec i	ess of Marylar 1.00	nd 0	.00	0	.00	0	
TOTAL f50b0409* TOTAL f50b04 **	6.00 134.00	258,300 7,905,349		295,933 10,314,771	5.00 138.00	304,736 10,385,330	

RETIREMENT AND PENSION SYSTEMS ADMINISTRATION

Maryland State Retirement and Pension Systems

Teachers and State Employees Supplemental Retirement Plans

MARYLAND STATE RETIREMENT AND PENSION SYSTEMS

G20J01.01 STATE RETIREMENT AGENCY

PROGRAM DESCRIPTION

This program implements the objectives of the State Retirement and Pension System (MSRPS). The Executive Director's Office is responsible for the executive direction of the System including administrative and investment policy, legislation and legal liaison, and financial affairs. The Administrative Division is responsible for the payment of benefits, administration of employee contributions, and individual and group membership counseling. The Finance Division is responsible for accounting and financial reporting, budget administration, and procurement. The Investment Division is responsible for the management, control and investment of the System's Retirement Accumulation and Annuity Savings Funds. The Internal Audit Division ensures Agency compliance with State laws, rules and regulations, as well as ensuring employer compliance with Agency reporting policies. The Information Services Division is responsible for the design and implementation of new automated management information systems and for maintenance and enhancements of existing systems.

MISSION

To administer the survivor, disability, and retirement benefits of the System's participants, and to ensure that sufficient assets are available to fund the benefits when due.

VISION

A state that provides a fully-funded retirement system that is affordable to all participating employees and provides guaranteed adequate disability, survivor, and retirement benefits.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To invest prudently System assets in a well-diversified manner to optimize long-term returns, while controlling risk through excellence in execution of the investment objectives and strategies of the System.

Objective 1.1 By the end of each fiscal year meet the Board of Trustees' total return objective of achieving a real rate of return of at least 3.0 percent.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Difference between the actual rate of return for the				
composite portfolio and the national inflation rate as measured				
by the Consumer Price Index over a 10-year rolling average	4.19%	4.15%	1	1

Objective 1.2 By the end of each fiscal year meet the Board of Trustees' total return objective of achieving a nominal rate of return that equals or exceeds the actuarial return assumption set by the Board of Trustees².

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Difference between the actual rate of return for the				
composite portfolio and the actuarial return assumption set by the				
Board of Trustees over one year	2.82%	6.72%	1	1
3-year annualized excess return over the actuarial rate	2.28%	0.57%	1	1
10-year annualized excess return over the actuarial rate	(1.13)%	(1.28)%	1	1
25-year annualized excess return over actuarial rate	0.07%	0.00%	1	1

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¹ Estimates are not available.

² Through fiscal year 2014, this assumption was 7.75 percent, but as of fiscal year 2015 it has changed to 7.70 percent. It will continue to drop 5 percentage points annually until reaching 7.55 percent.

MARYLAND STATE RETIREMENT AND PENSION SYSTEMS

G20J01.01 STATE RETIREMENT AGENCY (Continued)

Objective 1.3 Over the long term (5-year rolling periods) meet or exceed both median peer performance, where peers are defined as other public pension funds with assets in excess of \$25 billion, and policy benchmark performance, where benchmarks are defined by the Board of Trustees.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Difference between the actual rate of return for the				
composite portfolio and the median peer return over				
a 5-year rolling period	(0.54)%	(1.02)%	1	1
MSRPS 5-year return in excess of policy benchmark	0.58%	0.90%	1	1
Fair value of investment portfolio at fiscal year-end (\$000s)	40,363,217	45,415,550	1	1
Net investment income earned during the fiscal year (\$000s)	4,119,588	5,706,000	1	1

Goal 2. To effectively communicate with all retirement plan participants to inform them about the benefits provided by the System and to educate them about planning and preparing for all aspects of their defined benefit system.

Objective 2.1 On an ongoing basis, 95 percent of new retirees and active plan participants feel that they received adequate information to make informed decisions regarding their defined benefit retirement options.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: The percentage of new retirees and active plan participants				
who respond favorably to a customer survey regarding the				
retirement process and adequacy of information disseminated				
through individual counseling and through telephone inquiry.	95.38%	93.76%	95.0%	95.0%

Objective 2.2 By the end of fiscal year 2015, no more than 6 percent of incoming telephone calls will be abandoned by the phone system, and waiting time for calls to be answered will be less than 1:45 minutes.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percentage of incoming telephone calls abandoned by the				
automated telephone system	5.88%	$7.02\%^{3}$	6.00%	6.00%
Average telephone waiting time in minutes and seconds	1:43	$2:03^{3}$	1:45	1:45

Goal 3. To accurately and timely pay all retirement allowances provided by State pension law to the System's retirees and their beneficiaries.

Objective 3.1 On an ongoing basis, 98 percent of retirement allowances will be processed timely.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percentage of retirement applications processed within the				
stated time frame	100%	100%	100%	100%

Objective 3.2 On an ongoing basis, 100 percent of retirement allowances paid will be accurately computed in accordance with the State Pension Law.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percentage of retirement benefit payments accurately				
computed	99.99%	99.99%	100%	100%

³ Staffing shortages during peak business months resulted in longer waiting times and more abandoned calls in fiscal year 2014.

G20J01.01 STATE RETIREMENT AGENCY

Appropriation Statement:

Number of Authorized Positions 192.00 192.00 204.00 Number of Contractual Positions 15.50 16.50 9.50 01 Salaries, Wages and Fringe Benefits 16,495,437 17,980,452 19,751,755 02 Technical and Special Fees 780,959 1,053,890 766,009 03 Communication 338,276 589,848 540,628 04 Travel 111,640 160,000 134,215 07 Motor Vehicle Operation and Maintenance 193,945 183,939 137,248 08 Contractual Services 5,401,775 5,230,394 4,500,329 09 Supplies and Materials 153,555 164,077 175,338 10 Equipment—Replacement 766,955 330,151 154,163 11 Equipment—Additional 66,581 70,000 66,148 12 Grants, Subsidies and Contributions 382,926 382,426 382,426 13 Fixed Charges 9,455,700 9,043,059 7,853,711 Total Operating Expenses 9,455,700 9,043,059 7,853,711 Total Expenditure 17,346,777 18,161,5		2014 Actual	2015 Appropriation	2016 Allowance
1 Salaries, Wages and Fringe Benefits 16,495,437 17,980,452 19,751,755	Number of Authorized Positions	192.00	192.00	204.00
02 Technical and Special Fees. 780,959 1,053,890 766,009 03 Communication. 538,276 589,848 540,628 04 Travel. 111,640 160,000 134,215 07 Motor Vehicle Operation and Maintenance 193,945 183,939 137,248 08 Contractual Services. 5,401,775 5,230,394 4,500,329 09 Supplies and Materials. 153,555 164,077 175,338 10 Equipment—Replacement 766,955 330,151 154,163 11 Equipment—Additional 66,581 70,000 66,148 12 Grants, Subsidies and Contributions 382,926 382,426 382,426 13 Fixed Charges 1,840,047 1,932,224 1,763,216 Total Operating Expenses 9,455,700 9,043,059 7,853,711 Total Expenditure 26,732,096 28,077,401 28,371,475 Special Fund Expenditure 9,385,319 9,915,884 9,839,224 Total Expenditure 26,732,096 28,077,401 28,371,475 Special Fund Income: G20302 Admin Cost Allocation-Participating Governments 17,346,777 18,161,517<	Number of Contractual Positions	15.50	16.50	9.50
03 Communication 538,276 589,848 540,628 04 Travel 111,640 160,000 134,215 07 Motor Vehicle Operation and Maintenance 193,945 183,939 137,248 08 Contractual Services 5,401,775 5,230,394 4,500,329 09 Supplies and Materials 153,555 164,077 175,338 10 Equipment—Replacement 766,955 330,151 154,163 11 Equipment—Additional 66,581 70,000 66,148 12 Grants, Subsidies and Contributions 382,926 382,426 382,426 13 Fixed Charges 1,840,047 1,932,224 1,763,216 Total Operating Expenses 9,455,700 9,043,059 7,853,711 Total Expenditure 26,732,096 28,077,401 28,371,475 Special Fund Expenditure 9,385,319 9,915,884 9,839,224 Total Expenditure 26,732,096 28,077,401 28,371,475 Special Fund Income: G20302 Admin Cost Allocation-Participating Governments 17,346,777 18,161,517 18,532,251 Reimbursable Fund Income:	01 Salaries, Wages and Fringe Benefits	16,495,437	17,980,452	19,751,755
04 Travel	02 Technical and Special Fees	780,959	1,053,890	766,009
07 Motor Vchicle Operation and Maintenance 193,945 183,939 137,248 08 Contractual Services 5,401,775 5,230,394 4,500,329 09 Supplies and Materials 153,555 164,077 175,338 10 Equipment—Replacement 766,955 330,151 154,163 11 Equipment—Additional 66,581 70,000 66,148 12 Grants, Subsidies and Contributions 382,926 382,426 382,426 13 Fixed Charges 1,840,047 1,932,224 1,763,216 Total Operating Expenses 9,455,700 9,043,059 7,853,711 Total Expenditure 26,732,096 28,077,401 28,371,475 Special Fund Expenditure 17,346,777 18,161,517 18,532,251 Reimbursable Fund Income: 26,732,096 28,077,401 28,371,475 Special Fund Income: G20302 Admin Cost Allocation-Participating Governments 17,346,777 18,161,517 18,532,251 Reimbursable Fund Income:			,	,
08 Contractual Services 5,401,775 5,230,394 4,500,329 09 Supplies and Materials 153,555 164,077 175,338 10 Equipment—Replacement 766,955 330,151 154,163 11 Equipment—Additional 66,581 70,000 66,148 12 Grants, Subsidies and Contributions 382,926 382,426 382,426 13 Fixed Charges 1,840,047 1,932,224 1,763,216 Total Operating Expenses 9,455,700 9,043,059 7,853,711 Total Expenditure 26,732,096 28,077,401 28,371,475 Special Fund Expenditure 9,385,319 9,915,884 9,839,224 Total Expenditure 26,732,096 28,077,401 28,371,475 Special Fund Income: G20302 Admin Cost Allocation-Participating Governments 17,346,777 18,161,517 18,532,251 Reimbursable Fund Income:			. , .	
09 Supplies and Materials 153,555 164,077 175,338 10 Equipment—Replacement 766,955 330,151 154,163 11 Equipment—Additional 66,581 70,000 66,148 12 Grants, Subsidies and Contributions 382,926 382,426 382,426 13 Fixed Charges 1,840,047 1,932,224 1,763,216 Total Operating Expenses 9,455,700 9,043,059 7,853,711 Total Expenditure 26,732,096 28,077,401 28,371,475 Special Fund Expenditure 17,346,777 18,161,517 18,532,251 Reimbursable Fund Income: 26,732,096 28,077,401 28,371,475 Special Fund Income: G20302 Admin Cost Allocation-Participating Governments 17,346,777 18,161,517 18,532,251 Reimbursable Fund Income:				
10 Equipment—Replacement 766,955 330,151 154,163 11 Equipment—Additional 66,581 70,000 66,148 12 Grants, Subsidies and Contributions 382,926 382,426 382,426 13 Fixed Charges 1,840,047 1,932,224 1,763,216 Total Operating Expenses 9,455,700 9,043,059 7,853,711 Total Expenditure 26,732,096 28,077,401 28,371,475 Special Fund Expenditure 17,346,777 18,161,517 18,532,251 Reimbursable Fund Expenditure 9,385,319 9,915,884 9,839,224 Total Expenditure 26,732,096 28,077,401 28,371,475 Special Fund Income: 26,732,096 28,077,401 28,371,475 Special Fund Income: 17,346,777 18,161,517 18,532,251 Reimbursable Fund Income: 17,346,777 18,161,517 18,161,517 18,161,517 18,161,517 18,161,517 18,161,517 18,161,517 18,161,517 18,161,517 18,161,517 18,161,517 18,161,517 18,161,517 18,161,517 18,161,517		, ,	, , ,	
11 Equipment—Additional	1.1		,	
12 Grants, Subsidies and Contributions 382,926 382,426 382,426 13 Fixed Charges 1,840,047 1,932,224 1,763,216 Total Operating Expenses 9,455,700 9,043,059 7,853,711 Total Expenditure 26,732,096 28,077,401 28,371,475 Special Fund Expenditure 17,346,777 18,161,517 18,532,251 Reimbursable Fund Expenditure 9,385,319 9,915,884 9,839,224 Total Expenditure 26,732,096 28,077,401 28,371,475 Special Fund Income: G20302 Admin Cost Allocation-Participating Governments 17,346,777 18,161,517 18,532,251 Reimbursable Fund Income:		66,581	70,000	66,148
Total Operating Expenses		382,926	382,426	382,426
Total Expenditure	13 Fixed Charges	1,840,047	1,932,224	1,763,216
Special Fund Expenditure	Total Operating Expenses	9,455,700	9,043,059	7,853,711
Reimbursable Fund Expenditure 9,385,319 9,915,884 9,839,224 Total Expenditure 26,732,096 28,077,401 28,371,475 Special Fund Income: G20302 Admin Cost Allocation-Participating Governments 17,346,777 18,161,517 18,532,251 Reimbursable Fund Income:	Total Expenditure	26,732,096	28,077,401	28,371,475
Total Expenditure		, ,	, ,	
Special Fund Income: G20302 Admin Cost Allocation-Participating Governments. 17,346,777 18,161,517 18,532,251 Reimbursable Fund Income:	Reimbursable Fund Expenditure	9,385,319	9,915,884	9,839,224
G20302 Admin Cost Allocation-Participating Governments. 17,346,777 18,161,517 18,532,251 Reimbursable Fund Income:	Total Expenditure	26,732,096	28,077,401	28,371,475
Reimbursable Fund Income:	<u> </u>	17.246.777	10 1/1 517	10 522 251
	G20302 Admin Cost Allocation-Participating Governments.	1/,346,///	18,161,517	18,532,251
	Reimbursable Fund Income:			
	G20901 Admin Cost Allocation-State Agencies	9,385,319	9,915,884	9,839,224

G50L00.01 MARYLAND SUPPLEMENTAL RETIREMENT PLAN BOARD AND STAFF

PROGRAM DESCRIPTION

Title 35 of the State Personnel and Pension Article establishes the Teachers and State Employees Supplemental Retirement Plans and a Board of Trustees to administer them. Operating expenses are provided from an assessment against the managed assets of participants. As a reform component for the State Employees' Pension System, an optional defined contribution system was established effective July 1, 1999. That system, under Title 32 of the State Personnel and Pension Article, authorizes employer matching contributions for State Employees' Pension System members who elect to contribute to the supplemental retirement plans. The optional defined contribution plan receives dollar-for-dollar matching contributions in eligible participant accounts up to a statutory maximum amount per participant of \$600 per fiscal year if provided in the State Budget.

MISSION

To enable State employees and teachers to participate in voluntary tax sheltered income deferral, tax deferred annuity, and profit sharing and salary reduction savings plans that offer members tax advantages as provided in the Internal Revenue Code.

VISION

A State that sponsors productive voluntary retirement savings programs for all its employees to secure economic stability for themselves and their families in later years.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To provide clear and complete information about the plans to employees and cultivate informed decisions about participation.

Objective 1.1 To encourage 85 percent of eligible employees to participate in the plans.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Deferred Compensation (457b) Plan members	29,425	29,772	29,800	29,800
Tax Deferred Annuity (403b) Plan members	891	869	850	850
Savings and Investment (401k) Plan members	34,186	33,810	33,300	33,300
Members with multiple Plan accounts 1	(7,025)	(6,965)	(6,900)	(6,900)
Outcome: All Plans members	57,477	57,486	57,050	57,050
Plan members as percent of eligible employees	74%	74%	73%	73%
All Plans contributing members	34,373	33,932	32,700	32,700
Contributors as percent of eligible employees	44%	44%	42%	42%

Goal 2. To provide effective, long-term investment opportunities for participants.

Objective 2.1 To maintain plan asset growth illustrative of market performance and prudent participant selections.

Annual Rates of Return as of June 30, 2014 Outcome: Average Returns for all Investment Options Average of all Investment Indices	1 Year 20.6% 19.8%	3 Years 11.8% 11.9%	5 Years 15.3% 15.2%	10 Years 8.2% 7.6%
Performance Measures	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Output: All plans	1 Ictual	7 XCCUU1	Estimated	Estimated
Net total assets ² (millions)	\$2,929.6	\$3,331.5	\$3,445.9	\$3,567.8
Invested assets (millions)	\$2,908.4	\$3,311.8	\$3,427.7	\$3,550.7
Outcome: Change over previous fiscal year	11%	14%	3%	4%

Plan member data are unduplicated counts of participant individuals, some with retirement savings in more than one plan.

² Net Total Assets includes assets such as the cash value of life insurance and annuity reserves recorded in the 457(b) Plan in addition to Invested Assets.

G50L00.01 MARYLAND SUPPLEMENTAL RETIREMENT PLAN BOARD AND STAFF

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	13.00	13.00	13.00
01 Salaries, Wages and Fringe Benefits	1,082,491	1,145,354	1,195,821
02 Technical and Special Fees	6,245	3,850	3,850
03 Communication	21,786 16,465 9,685 242,067 12,216 6,322 124,587	20,422 20,074 11,760 312,536 12,000 3,300 3,500 133,901	21,514 20,074 11,760 283,042 12,000 3,300 3,500 138,262
Total Operating Expenses	433,128	517,493	493,452
Total Expenditure	1,521,864	1,666,697	1,693,123
Special Fund Expenditure	1,521,864	1,666,697	1,693,123
Special Fund Income: G50301 Participant Charges	1,521,864	1,666,697	1,693,123

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
g20j01 State Retirement Agency							
g20j0101 State Retirement Agency							
state retirement administrator	1.00	137,264	1.00	142,097	1.00	142,097	
exec dir state retirement agenc	1.00	148,311	1.00	153,532	1.00	153,532	
div dir ofc atty general	1.00	117,427	1.00	122,417	1.00	124,789	
prgm mgr senior iv	1.00	112,202	1.00	120,097	1.00	122,417	
prgm mgr senior iii	2.00	233,206	2.00	245,328	2.00	247,630	
asst attorney general viii	2.00	203,706	2.00	183,111	2.00	187,016	
prgm mgr senior ii	5.00	354,834	3.00	305,572	3.00	310,616	
it asst director iv	1.00	103,458	1.00	110,729	1.00	110,729	
administrator vii	9.00	835,201	11.00	1,043,819	11.00	1,053,505	
asst attorney general vi	4.00	325,627	4.00	379,837	4.00	383,403	
designated admin mgr iv	1.00	89,849	1.00	96,144	1.00	97,066	
prgm mgr iv	4.00	404,008	5.00	473,525	5.00	478,704	
administrator vii	2.00	5,123	.00	0	.00	0	
admin prog mgr iii	1.00	92,582	1.00	97,203	1.00	97,203	
administrator vi	2.00	168,460	2.00	173,569	2.00	175,225	
it asst director ii	2.00	183,038	2.00	192,583	2.00	194,406	
prgm mgr iii	4.00	320,601	4.00	344,393	4.00	350,108	
administrator v	1.00	78,964	1.00	84,479	1.00	86,087	
hr administrator iii	1.00	83,235	1.00	91,107	1.00	91,107	
prgm mgr ii	1.00	59,666	1.00	65,964	1.00	68,504	
administrator iv	1.00	56,505	1.00	61,808	1.00	62,996	
prgm mgr i	2.00	145,227	2.00	157,172	2.00	160,180	
administrator iv	1.00	42,583	.00	0	.00	0	
administrator iii	1.00	59,503	1.00	63,678	1.00	64,290	
chief investment officer msrp	1.00	248,442	1.00	257,187	1.00	257,187	
dep chief investment officer ms	1.00	134,824	1.00	145,988	1.00	145,988	
managing director ii msrp	3.00	433,245	4.00	506,326	4.00	506,326	
managing director i msrp	.00	29,553	1.00	92,333	1.00	92,333	
it technical support spec ii	1.00	73,402	1.00	78,568	5.00	339,686	New
accountant manager ii	3.00	218,122	3.00	221,306	3.00	226,638	
computer network spec mgr	1.00	85,153	1.00	91,107	1.00	91,107	
it systems technical spec super	1.00	80,467	1.00	86,087	1.00	87,729	
administrator ii	3.00	154,384	3.00	188,797	4.00	248,143	New
computer network spec supr	1.00	65,972	1.00	70,607	1.00	71,972	
it programmer analyst superviso	1.00	79,832	1.00	85,401	1.00	85,401	
it programmer analyst superviso	1.00	78,345	1.00	83,811	1.00	85,401	
accountant supervisor ii	5.00	278,006	5.00	344,465	5.00	349,763	
internal auditor super	1.00	70,646	1.00	75,617	1.00	77,078	
it functional analyst superviso	1.00	47,188	1.00	49,899	1.00	51,771	
it functional analyst superviso	1.00	49,112	1.00	63,678	1.00	64,902	
it programmer analyst lead/adva	1.00	70,646	1.00	75,617	1.00	76,348	
ret benefits specialist supv	3.00	172,303	3.00	186,071	3.00	190,046	
admin officer i	.00	0	.00	0	1.00	51,612	New
accountant advanced	6.00	236,760	7.00	380,314	10.00	534,182	
		•		•		,	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
cooioi Ctoto Botinement Agency							
g20j01 State Retirement Agency g20j0101 State Retirement Agency							
accountant lead specialized	1.00	45,433	1.00	68,175	1.00	69,492	
accountant supervisor i	2.00	108,562		119,340		121,630	
administrator ii	5.00	245,109		296,967		302,927	
agency procurement spec supv	1.00	52,959		57,451		58,548	
computer network spec ii	1.00	60,165		64,387		65,625	
computer network spec ii	1.00	61,320		65,625		66,257	
it staff specialist	1.00	60,165		64,387		65,006	
ret benefits specialist ld	3.00	94,832		60,815		61,399	
accountant lead	3.00	171,259		161,356		164,105	
administrator i	3.00	125,910		168,198	3.00	170,397	
computer network spec i	1.00	57,111	1.00	59,202		59,771	
hr officer ii	1.00	59,469		65,110		66,363	
internal auditor ii	2.00	19,548		88,034	2.00	91,282	
it functional analyst ii	3.00	151,121	3.00	165,289	3.00	169,306	
ret benefits specialist iii	13.00	611,985		648,390	12.00	661,186	
accountant ii	15.00	597,211	16.00	794,926	16.00	808,698	
admin officer iii	1.00	59,219		63,371	1.00	64,588	
agency procurement spec ii	1.00	25,313		47,807	1.00	49,583	
hr officer i	1.00	48,730		55,491	1.00	56,021	
personnel officer ii	.00	1,379	.00	0		0	
admin officer ii	3.00	116,715		147,659		149,977	
management specialist iii	1.00	46,996		52,020	1.00	53,012	
ret benefits specialist ii	1.00	48,919		51,051	1.00	51,536	
admin spec iii	15.00	554,996		621,771	15.00	667,950	
admin spec iii	.00	, 0		0	2.00	76,516	
accountant i	1.00	8,010	.00	0	.00	, 0	
personnel officer i	.00	1,176		0	.00	0	
admin officer i	5.00	222,914	5.00	252,734	5.00	256,568	
admin officer i	1.00	53,017	1.00	56,725	1.00	57,808	
ret benefits specialist i	1.00	0	4.00	165,768	4.00	168,808	
admin spec ii	9.00	336,648	9.00	378,555	9.00	387,133	
it production control spec lead	1.00	45,326	1.00	48,453	1.00	49,355	
it production control spec ii	1.00	42,083	1.00	45,994	1.00	46,420	
fiscal accounts technician supv	2.00	92,296	2.00	98,675	2.00	100,095	
fiscal accounts technician ii	2.00	84,356	2.00	90,188	2.00	91,444	
exec assoc iii	1.00	67,456	1.00	72,199	1.00	72,896	
exec assoc ii	2.00	109,969	2.00	117,670	2.00	119,325	
management assoc oag	1.00	43,231	1.00	46,208	1.00	46,636	
TOTAL g20j0101*	192.00	11,497,890	192.00	13,151,334	204.00	13,962,886	
TOTAL g20j01 **	192.00	11,497,890	192.00	13,151,334	204.00	13,962,886	

$\label{thm:constraint} \textbf{Retirement} \ \ \textbf{and} \ \ \textbf{Pension} \ \ \textbf{Systems} \ \ \textbf{Administration}$

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
g50100 Teachers and State Emp							
g5010001 Maryland Supplemental							
exec vii	1.00	109,015	1.00	116,239	1.00	116,239	
fiscal services admin v	1.00	75,689	1.00	81,098	1.00	82,640	
administrator vi	1.00	89,141	1.00	95,380	1.00	96,292	
administrator iii	1.00	66,710	1.00	71,399	1.00	72,777	
admin officer iii	1.00	175,621	4.00	225,677	4.00	228,842	
admin officer ii	3.50	56,652	.50	22,451	.50	22,866	
obs-accountant-auditor iv	1.00	52,025	1.00	55,662	1.00	56,725	
obs-accountant-auditor iii	1.00	44,502	1.00	47,569	1.00	48,011	
office secy iii	1.50	63,384	1.50	67,740	1.50	68,366	
office secy i	1.00	32,339	1.00	34,536	1.00	34,847	
TOTAL #5010001*	13.00	765 070	13 00	017 751	13.00	827 605	
TOTAL g5010001*	13.00	765,078		817,751		827,605	
TOTAL g50100 **	13.00	765,078	13.00	817,751	13.00	827,605	

GENERAL SERVICES

Department of General Services

Office of the Secretary

Office of Facilities Security

Office of Facilities Operations and Maintenance

Office of Procurement and Logistics

Office of Real Estate

Office of Facilities Planning, Design and Construction

MISSION

The mission of the Maryland Department of General Services is to provide leading-edge professional and technical services to keep State and local government working today and in the future. DGS does this by creating safe and secure work environments; designing, building, leasing, managing and maintaining facilities; leading energy conservation efforts; procuring goods and services; and providing essential functions such as fuel management, disposition of surplus property and records storage. We are committed to Doing Great Service!

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Operate efficiently and effectively.

Objective 1.1 Annually maintain the percentage of DGS' MFR objectives that meet or make notable progress toward targets at 80 percent or better.

	2013	2014	2015	2016
Performance Measures	Actual	Estimated	Estimated	Estimated
Input: Total number of objectives	16	16	16	16
Outcome: Percentage of MFR objectives meeting or making	68%	68%	80%	80%
notable progress toward targets				

Objective 1.2 Annually complete 80 percent of small contract procurements within 10 days.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of small procurements (\$24,999 and below)				
obtained through e-commerce	80%	80%	80%	80%
Outcome: Percent of small procurements completed within 10 days	93%	67% ¹	80%	80%

Goal 2. Provide a safe and secure environment for State employees and visitors.

Objective 2.1 One-hundred percent of managed entry points at facilities secured by DGS Maryland Capitol Police will have prox, camera surveillance or personnel controlled entry systems.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of facilities with prox, camera, or personnel entry				
systems	100%	100%	100%	100%

Goal 3. Provide best value for customer agencies and taxpayers.

Objective 3.1 By fiscal year 2016 reduce by 10 percent the rate of change orders resulting from design errors and omissions on capital improvement projects completed during the evaluated fiscal year. (Baseline: fiscal year 2008 = 1.47 percent change orders due to errors and omissions.)

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Original contract amount for projects completed during				
the fiscal year (millions)	\$13	\$6	\$7	\$8
Output: Value of approved change orders due to design errors	\$.008	\$.054	\$.049	\$.046
Percent change from original contract amount	.1%	.9%	.7%	.6%
Outcome: Percent change in rate of change orders due to design				
errors and omissions	-96%	-39%	-52%	-61%

¹ COMAR requires advertising three days for small procurements. The volatility in the time to process small procurements correlates with the volatility in receiving requests from user agencies. To address this and to seek further gains, DGS is providing greater guidance and direction to user agencies for their purchases so that procurements may move more quickly once they are submitted to DGS.

Objective 3.2 Annually at least 80 percent of new procurements in DGS-supported agencies will be on time and on target to meet identified requirements.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of new procurements	447	374	392	411
Output: Number of new procurements completed on time, on budget,				
on target	343	307	314	350
Outcome: Percent on time, on budget, and on target ²	77%	82%	80%	85%

Goal 4. Carry out social, economic, and other responsibilities as a State agency.

Objective 4.1 Annually increase by one the number of Equal Employment Opportunity (EEO) categories that meet or exceed statewide diversity goals.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of EEO job categories	48	48	48	48
Output: Number of EEO Job Categories that meet or exceed				
statewide goals	21	20	21	22

Objective 4.2 Annually meet or exceed 29 percent Minority Business Enterprise (MBE) participation in the Department's total procurement dollars.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent MBE participation	19%	27%	29%	29%

Objective 4.3 Successfully certify and recertify the Small Business Reserve (SBR) program participants from Maryland's small business community, and ensure that contract award amounts increase by at least 10 percent annually.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of companies that self certify	5,685	6,183	6,800	7,500
Output: Dollars realized through State SBR contracts (millions)	$$14.0^{3}$	\$16.6	\$15.9	\$17.1
Outcome: Percentage increase in award amounts annually	27%	10%	10%	10%

² Budget estimates from user agencies may vary due to market conditions.

³ Previous publication erroneously listed total procurement dollars of \$81 million instead of just SBR dollars of \$14 million.

SUMMARY OF DEPARTMENT OF GENERAL SERVICES

	2014	2015	2016
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	593.50	584.50	584.50
Total Number of Contractual Positions	15.09	23.53	23.53
Salaries, Wages and Fringe Benefits	38,387,416	43,656,850	45,606,573
	1,394,695	1,034,067	1,098,707
	53,644,614	51,459,308	49,392,844
Original General Fund Appropriation	61,406,073	62,322,843	
Transfer/Reduction	230,785	179,151	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	61,636,858 -2	62,501,994	
Net General Fund Expenditure	61,636,860	62,501,994	63,317,227
	3,406,359	3,101,772	3,318,560
	1,149,940	1,189,493	1,276,153
	27,233,566	29,356,966	28,186,184
Total Expenditure	93,426,725	96,150,225	96,098,124

SUMMARY OF OFFICE OF THE SECRETARY

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	38.50	31.50	31.50
Total Number of Contractual Positions	.77	.60	.60
Salaries, Wages and Fringe Benefits	3,125,851 232,126 1,349,787	3,422,452 31,117 1,590,977	3,142,500 31,117 867,676
Original General Fund Appropriation	4,625,858 81,906	5,076,564 -32,018	
Total General Fund Appropriation	4,707,764	5,044,546	
Net General Fund Expenditure	4,707,764	5,044,546	4,041,293

H00A01.01 EXECUTIVE DIRECTION - OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Office of the Secretary provides direction and coordination of the functions carried out by the operating units of the Department. It establishes policies, sets priorities, provides support for operating units to achieve success, and communicates on behalf of the Department.

In accordance with State Procurement Regulations, the Board of Public Works delegates authority to the Secretary for the approval and award of the following procurement contracts within the Department's jurisdiction: capital construction; capital construction; related service; architecture and engineering; maintenance; capital equipment; contract modifications; sole source procurements; single bids; invoices necessary for the administration of capital improvement contracts; all commodities and supplies; and statewide printing contracts. The Secretary advises the Governor on all matters assigned to the Department.

MISSION

Through centralized administrative and technical expertise, the Office of the Secretary provides executive direction to achieve the Department's goals and objectives. All DGS operations receive the highest quality support services employing best practices to enable them to achieve optimal performance. The Office meets customer needs by providing accurate and timely services. The Secretary assists and advises the Board of Public Works and other State agencies on all matters of engineering, surveys, plans, specifications, and contracts for public improvements, including the review and approval of any changes.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Operate efficiently and effectively.

Objective 1.1 Annually maintain the percentage of DGS's MFR objectives that meet or make notable progress toward targets at 80 percent or better.

	2013	2014	2015	2016
Performance Measures	Actual	Estimated	Estimated	Estimated
Input: Total number of objectives	16	16	16	16
Outcome: Percentage of MFR objectives meeting or making	68%	68%	80%	80%
notable progress toward targets				

Goal 2. Carry out social, economic, and other responsibilities as a State agency.

Objective 2.1 Annually increase by one the number of Equal Employment Opportunity (EEO) categories that meet or exceed statewide diversity goals.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of EEO job categories	48	48	48	48
Output: Number of EEO Job Categories that meet or exceed				
statewide goals	21	20	21	22

OFFICE OF THE SECRETARY

H00A01.01 EXECUTIVE DIRECTION

Appropriation Statement:

Appropriation Statement	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	9.00	9.00	9.00
Number of Contractual Positions	.34	.60	.60
01 Salaries, Wages and Fringe Benefits	916,801	1,039,582	1,195,432
02 Technical and Special Fees	109,762	31,117	31,117
03 Communication	16,762 17,170 17,799 346,379 17,002 12,345	16,645 7,907 1,190 468,272 10,305 10,665	14,849 7,568 21,586 265,996 11,480 12,155
Total Operating Expenses Total Expenditure	1,454,020	1,585,683	1,560,183
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	1,467,275 -13,255 1,454,020	1,575,775 9,908 1,585,683	
Net General Fund Expenditure	1,454,020	1,585,683	1,560,183

H00A01.02 ADMINISTRATION – OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Office of Administration provides support services for the Department: personnel services, fiscal services and Information Technology support. The Personnel Division provides management and coordination of all human resources activities including recruitment, hiring, salary and classification determinations, promotion, employment counseling, benefits management, grievance resolution, affirmative action compliance and various training initiatives. Fiscal Services provides budget management and accounting services for DGS and the statewide capital construction and DGS maintenance projects. The Information Technology group is responsible for automation of DGS processes including vendor and product selection, systems development, systems installation and integration, data center operations, system maintenance and end-user support. The head of the Division advises the Secretary on all administrative matters within the Department.

MISSION

The Office of Administration provides centralized administrative and technical expertise to the Office of the Secretary. The Office meets customer needs by providing accurate and timely fiscal, personnel or information technology services.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Improve efficiencies throughout the Department.

Objective 1.1 Reduce DGS fixed asset inventory loss to one percent or less per year.

	2013	2014	2015	2016
Performance Measures	Actual	Actual ¹	Estimated	Estimated
Input: Number of items in inventory at beginning of fiscal year	12,360	6,482	4,530	4,660
Quality: Number of items lost or missing	355	111	45	40 ¹
Percent of inventory lost or missing	$2.87\%^{1}$	1.71%	$0.99\%^{2}$	0.86%

Reduction reflects decrease in items required to be reported in the inventory due to threshold increase. DGS now conducts physical inventory for all items yearly to continually raise the level of accountability. All missing items were properly reported causing an Agency increase in fiscal year 2013. Hands-on training and manuals are updated continually to meet anticipated results.

² Fiscal year 2015 reflects Information Technology inventory reduction (1,671 items) transferred to the Department of Information Technology.

OFFICE OF THE SECRETARY

H00A01.02 ADMINISTRATION

Appropriation Statement:

2014 Actual	2015 Appropriation	2016 Allowance
29.50	22.50	22.50
.43		
2,209,050	2,382,870	1,947,068
122,364		
284,587 246 4,731 428,978 19,664 179,239 4,885	272,463 766 2,465 754,164 27,723 1,441 16,971	318,658 246 150 172,864 26,033
922,330	1,075,993	534,042
3,253,744	3,458,863	2,481,110
3,158,583 95,161 3,253,744	3,500,789 -41,926 3,458,863	-
3,253,744	3,458,863	2,481,110
	29.50 .43 2,209,050 122,364 284,587 246 4,731 428,978 19,664 179,239 4,885 922,330 3,253,744 3,158,583 95,161 3,253,744	Actual Appropriation 29.50 22.50 .43 2,209,050 2,382,870 122,364 272,463 246 766 4,731 2,465 428,978 754,164 19,664 27,723 179,239 1,441 4,885 16,971 922,330 1,075,993 3,253,744 3,458,863 3,500,789 95,161 -41,926 3,253,744 3,458,863 3,458,863

H00B01.01 FACILITIES SECURITY - OFFICE OF FACILITIES SECURITY

PROGRAM DESCRIPTION

The Department of General Service Maryland Capitol Police (MCP) provides 24 hour law enforcement and security services to the Annapolis and Baltimore State Office Complexes. MCP oversees both scheduled and unscheduled demonstrations held on state property and coordinates closely with allied law enforcement on situations of mutual concern. MCP works closely with other federal, state, and local agencies on homeland defense and security missions. MCP security card processing center (SCPC) is responsible for issuing state ID cards to all state employees, contractors, lobbyists and local government officials. MCP will continue to manage this program for effectiveness and accuracy. MCP support services/training division provides yearly in-service training to 173 police officers and security personnel, mandated by the Maryland Police Training Commission. The training department also provides inservice training to other state law enforcement agencies.

The Baltimore detachment provides law enforcement and security for a total of 11 buildings, six state parking lots and four parking garages. The Annapolis detachment of MCP controls entry/provides security at 19 buildings, including the Maryland State Capitol, the Revenue Administration and the Goldstein Treasury Buildings, as well as the Lowe House Office Building, the James Senate Office Building and the Miller Senate Office Building. In addition, the detachment covers five parking garages and 11 surface parking lots.

MISSION

The Department of General Services Maryland Capitol Police will provide a safe environment for all visitors, employees and government leaders at our facilities and State office centers, and will protect lives and property as a premier security and law enforcement organization.

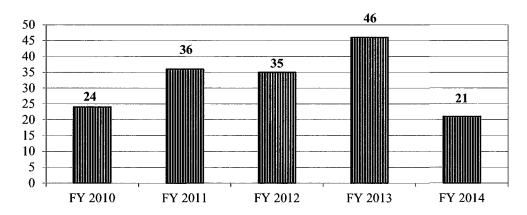
KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Provide a safe and secure environment for State employees and visitors by educating State employees through proactive policing and crime prevention initiatives.

Objective 1.1 Reduce criminal activity at DGS-MCP secured facilities by 15 percent below the 2009 baseline of 46 thefts.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total number of DGS-MCP secured facilities	30	30	30	30
Outcome: Number of thefts at DGS managed facilities	46	21	21	21
Percent change from the 2009 baseline in thefts at DGS				
managed facilities	0%	-54%	-54%	-54%

Number of Thefts at DGS Managed Facilities



¹ Baseline changed from fiscal 2002 to fiscal 2009.

H00B01.01 FACILITIES SECURITY - OFFICE OF FACILITIES SECURITY (Continued)

Objective 1.2 One-hundred percent of managed entry points at facilities secured by DGS-MCP will have prox, camera surveillance or personnel controlled entry systems.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of facilities with prox, camera, or personnel entry				
systems	100%	100%	100%	100%

Objective 1.3 DGS-MCP will continue to develop and rehearse emergency evacuation and shelter-in-place plans semi-annually for every DGS-secured facility.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of plans reviewed and rehearsed at least				
semi-annually	100%	100%	100%	100%

OFFICE OF FACILITIES SECURITY

H00B01.01 FACILITIES SECURITY

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	173.00	173.00	173.00
01 Salaries, Wages and Fringe Benefits	11,003,852	11,263,426	11,999,162
02 Technical and Special Fees	8,418		
03 Communication 04 Travel	38,593 9,609 98,900 378,633 221,300 6,529 14,961 7,648	41,573 4,793 62,632 292,910 129,749	40,266 5,235 47,363 350,266 92,001
-			
Total Operating Expenses	776,173	539,018	541,948
Total Expenditure	11,788,443	<u>11,802,444</u>	12,541,110
Original General Fund Appropriation Transfer of General Fund Appropriation	7,365,108 -785	7,101,279 60,485	
Total General Fund Appropriation	7,364,323	7,161,764	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	7,364,323 71,897 274,398 4,077,825	7,161,764 81,564 260,865 4,298,251	8,167,294 86,929 295,074 3,991,813
Total Expenditure	11,788,443	11,802,444	12,541,110
Special Fund Income: H00314 State ID Badge Revenue	71,897	81,564	86,929
Federal Fund Income: 93.778 Medical Assistance Program	274,398	260,865	295,074
Reimbursable Fund Income: H00905 Security Services	4,077,825	4,298,251	3,991,813

SUMMARY OF FACILITIES OPERATION AND MAINTENANCE

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	207.00	207.00	207.00
Total Number of Contractual Positions	.87	.70	.70
Salaries, Wages and Fringe Benefits	10,385,310 201,440 42,385,576	13,944,769 31,620 40,016,930	14,670,892 31,620 39,171,625
Original General Fund Appropriation Transfer/Reduction	32,519,092 330,931	32,767,233 78,082	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	32,850,023 -1	32,845,315	
Net General Fund Expenditure	32,850,024 775,359 875,542 18,471,401	32,845,315 575,077 928,628 19,644,299	33,477,599 709,160 981,079 18,706,299
Total Expenditure	52,972,326	53,993,319	53,874,137

DEPARTMENT OF GENERAL SERVICES

H00C01.01 FACILITIES OPERATION AND MAINTENANCE - OFFICE OF FACILITIES OPERATION AND MAINTENANCE

PROGRAM DESCRIPTION

Facilities Operation and Maintenance (FOM) provides for the operation, maintenance, and physical safety of buildings and grounds under the jurisdiction of the Department. This also includes management of contract services relating to the operations of the facilities.

MISSION

To provide comprehensive facility management and operations services that meet tenant needs for safe, clean, and functional working environments for employees and the public who use DGS managed facilities. In all our undertakings, responsiveness to customer needs, timeliness, and cost-effectiveness are essential. By consistently providing quality facilities operations and management services, DGS will become the preferred provider of these services for all Maryland State agencies, thereby allowing agencies to focus on their goals.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Provide best value for customer agencies and taxpayers.

Objective 1.1 Survey 100 customers annually regarding cleanliness of restrooms and overall level of service and achieve 90 percent approval rate in each area.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of surveys issued ¹	220	120^{2}	120	120
Output: Response rate	83%	60%	80%	80%
Quality: Percent of customers satisfied with cleanliness of restrooms	80%	75%	90%	90%
Percent of customers satisfied with cleanliness of buildings	87%	79%	90%	90%
Percent of customers satisfied with overall level of service	98%	82%	90%	90%

Facilities Operations and Maintenance conducts an annual customer satisfaction survey to determine the quality of the work environment in DGS controlled building complexes including Annapolis, Baltimore, and the Multi-Service Centers statewide. In fiscal year 2014 Baltimore State Center was chosen for this survey.

² Each fiscal year a different facility's survey is selected for the MFR report. In fiscal year 2014 Baltimore Public Building and Grounds (BPB&G) was selected which results in a lower number of surveys issued based on tenant occupancy. Due to the aging complex, customer satisfaction is lower than other buildings that DGS maintains.

OFFICE OF FACILITIES OPERATION AND MAINTENANCE

H00C01.01 FACILITIES OPERATION AND MAINTENANCE

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	207.00	207.00	207.00
Number of Contractual Positions	.87	.70	.70
01 Salaries, Wages and Fringe Benefits	10,385,310	13,944,769	14,670,892
02 Technical and Special Fees	201,440	31,620	31,620
03 Communication	211,211 1,029 20,052,613	290,193 264 17,180,126	286,915 1,056 17,431,249
07 Motor Vehicle Operation and Maintenance	744,256 13,991,997 1,057,918 52,092	781,221 14,377,004 1,059,561	774,408 13,572,118 844,476 72,000
11 Equipment—Additional	73,360 367,000 735,211 243,613	300,000 870,478 240,924	1,118 300,000 806,606 191,211
Total Operating Expenses	37,530,300	35,099,771	34,281,157
Total Expenditure	48,117,050	49,076,160	48,983,669
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	30,791,319 330,931 31,122,250	31,056,921 78,082 31,135,003	
Less: General Fund Reversion/Reduction	31,122,251 775,359	31,135,003 31,135,003 575,077	31,793,978 709,160
Federal Fund Expenditure	875,542	928,628	981,079
Reimbursable Fund Expenditure	15,343,898	16,437,452	15,499,452
Total Expenditure	48,117,050	49,076,160	48,983,669
Special Fund Income: H00302 Rental of Space to Commercial Tenants H00312 Visitor Parking Revenue H00317 Day Care Centers Total	289,294 105,930 380,135 775,359	197,667 101,857 275,553 575,077	197,667 109,471 402,022 709,160
Federal Fund Income: 93.778 Medical Assistance Program	875,542	928,628	981,079
Reimbursable Fund Income: H00904 Rental of Space to State Tenants	15,343,898	16,437,452	15,499,452

H00C01.04 SARATOGA STATE CENTER — OFFICE OF FACILITIES OPERATION AND MAINTENANCE

Program Description:

This program provides operating funds for capital projects at the Saratoga State Center in Baltimore.

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
14 Land and Structures	100,000	100,000	100,000
Total Operating Expenses	100,000	100,000	100,000
Total Expenditure	100,000	100,000	100,000
Reimbursable Fund Expenditure	100,000	100,000	100,000
Total Expenditure	100,000	100,000	100,000
Reimbursable Fund Income: H00926 Saratoga State Center-Capital Appropriation	100,000	100,000	100,000

${\tt H00C01.05}$ REIMBURSABLE LEASE MANAGEMENT — OFFICE OF FACILITIES OPERATION AND MAINTENANCE

Program Description:

This program provides operating funds for management of the reimbursable lease program.

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
08 Contractual Services	61,170 2,966,333	122,340 2,984,507	140,514 2,966,333
Total Operating Expenses	3,027,503	3,106,847	3,106,847
Total Expenditure	3,027,503	3,106,847	3,106,847
Reimbursable Fund Expenditure	3,027,503	3,106,847	3,106,847
Reimbursable Fund Income: H00913 Pass Through of Lease Costs	3,027,503	3,106,847	3,106,847

DEPARTMENT OF GENERAL SERVICES

H00C01.07 PARKING FACILITIES — OFFICE OF FACILITIES OPERATION AND MAINTENANCE

Program Description:

This program is responsible for the management and maintenance of the 725-space State-owned parking garage in Annapolis. The appropriation under this code supports the utilities, snow removal, maintenance, cleaning and debt service of this garage, which was opened in fiscal year 2007.

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
03 Communication	2,500	1,667	
06 Fuel and Utilities	19,198	541	541
07 Motor Vehicle Operation and Maintenance	166,560	166,560	166,560
08 Contractual Services	245		
09 Supplies and Materials	1,765	9,839	1,765
14 Land and Structures	1,537,505	1,531,705	1,514,755
Total Operating Expenses	1,727,773	1,710,312	1,683,621
Total Expenditure	1,727,773	1,710,312	1,683,621
Original General Fund Appropriation	1,727,773	1,710,312	
Total General Fund Appropriation	1,727,773	1,710,312	
Net General Fund Expenditure	1,727,773	1,710,312	1,683,621

DEPARTMENT OF GENERAL SERVICES

H00D01.01 PROCUREMENT AND LOGISTICS - OFFICE OF PROCUREMENT AND LOGISTICS

PROGRAM DESCRIPTION

The Department of General Services Procurement and Logistics Division provides professional and technical support services to using agencies through generally funded and reimbursable funded programs. Included in the Division are the following programs: Board of Public Works (BPW) and Management Support, Facilities and Construction, Commodity Procurement, Procurement Technology and Support, Visual Communications and Digital Imaging (VCDI), Inventory Standards and Support Services Division (ISSSD), Records Management, and the Office of Business Enterprise. The ISSSD program currently administers surplus property operations.

MISSION

The Office of Procurement and Logistics assists customers in meeting their missions through fair, equitable, and cost effective processes for the timely delivery of quality products and support services. We meet customer needs and achieve important socioeconomic goals through effective use of resources. Our customers include State agencies, county governments, municipalities, non-profit organizations, and the business community. Our overall goal is to be the preferred provider by supplying high quality products and services in a timely, and cost efficient manner.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Operate efficiently and effectively.

Objective 1.1 Annually complete 80 percent of small contract procurements within 10 days.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of small procurements (\$24,999 and below)				
obtained through e-commerce	80%	80%	80%	80%
Outcome: Percent of small procurements completed within 10 days	93%	67% ¹	80%	80%

Objective 1.2 Annually complete 80 percent of large contract procurements within 90 days.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of large procurements (\$25,000 and above)				
obtained through e-commerce	97%	95%	90%	95%
Outcome: Percent of large procurements completed within 90 days	78%	81%	80%	80%

Goal 2. Provide best value for customer agencies and taxpayers.

Objective 2.1 Annually achieve three percent savings through cooperative contracting and/or through the successful implementation of supply chain initiatives.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total value of annual procurements (\$ millions)	\$357	\$319	\$335	\$352
Outcome: Estimated annual savings	4%	4%	3%	3%

¹ COMAR requires advertising three days for small procurements. The volatility in the time to process small procurements correlates with the volatility in receiving requests from user agencies. To address this and to seek further gains, DGS is providing greater guidance and direction to user agencies for their purchases so that procurements may move more quickly once they are submitted to DGS.

H00D01.01 PROCUREMENT AND LOGISTICS - OFFICE OF PROCUREMENT AND LOGISTICS (Continued)

Objective 2.2 Annually at least 80 percent of new procurements in DGS-supported agencies will be on time and on target to meet identified requirements.

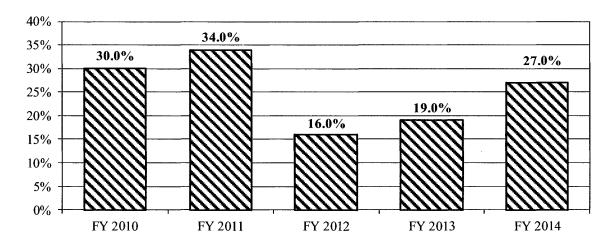
	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of new procurements	447	374	392	411
Output: Number of new procurements completed on time, on budget,				
on target	343	307	314	350
Outcome: Percent on time, on budget, and on target ²	77%	82%	80%	85%

Goal 3. Carry out social, economic, and other responsibilities as a State agency.

Objective 3.1 Annually meet or exceed 29 percent MBE participation in the Department's total procurement dollars.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent MBE participation	19%	27%	29%	29%

Percent MBE Participation



Objective 3.2 Successfully certify and recertify the Small Business Reserve (SBR) program participants from Maryland's small business community, and ensure that contract award amounts increase by at least 10 percent annually.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of companies that self certify	5,685	6,183	6,800	7,500
Output: Dollars realized through State SBR contracts (millions)	$$14.0^{3}$	\$16.6	\$15.9	\$17.1
Outcome: Percentage increase in award amounts annually	27%	10%	10%	10%

² Budget estimates from using agencies may vary due to market conditions.

³ Previous publication erroneously listed total procurement dollars of \$81 million instead of just SBR dollars of \$14 million.

OFFICE OF PROCUREMENT AND LOGISTICS

H00D01.01 PROCUREMENT AND LOGISTICS

Appropriation Statement:	2014	2015	2016
	Actual	Appropriation	Allowance
Number of Authorized Positions	68.00	67.00	67.00
Number of Contractual Positions	8.20	8.00	8.00
01 Salaries, Wages and Fringe Benefits	4,507,604	4,938,229	5,331,134
02 Technical and Special Fees	601,795	266,728	325,226
03 Communication	327,349 6,587 4,172	370,992 8,572	378,301 4,970
07 Motor Vehicle Operation and Maintenance 08 Contractual Services	78,080 1,212,661 49,663 6,360	71,468 1,550,867 23,265	159,053 1,266,385 27,775 243
11 Equipment—Additional	9,436 331,903	293,022 333,354	292,700 248,174
Total Operating Expenses	2,026,211	2,651,540	2,377,601
Total Expenditure	7,135,610	7,856,497	8,033,961
Original General Fund Appropriation Transfer of General Fund Appropriation	3,089,678 -53,370	3,417,301 30,280	
Total General Fund Appropriation	3,036,308 -1	3,447,581	
Net General Fund Expenditure	3,036,309 2,024,265 2,075,036	3,447,581 1,886,062 2,522,854	3,669,598 1,733,742 2,630,621
Total Expenditure	7,135,610	7,856,497	8,033,961
Special Fund Income: H00319 GovDeals H00321 cMM/cProcurement System Fees	450,349 1,573,916	648,399 1,237,663	728,688 1,005,054
Total	2,024,265	1,886,062	1,733,742
Reimbursable Fund Income:			
H00910 Records Management H00916 Fuel Management Program H00917 Courier Service H00920 Mail Services H00921 Auction Service Fee T00A00 Department of Business and Economic Development.	551,814 869,497 97,021 478,034 78,670	753,072 634,846 107,000 877,066 78,670 72,200	743,988 855,726 107,154 720,693 77,380 125,680
Total	2,075,036	2,522,854	2,630,621

DEPARTMENT OF GENERAL SERVICES

H00E01.01 REAL ESTATE MANAGEMENT-OFFICE OF REAL ESTATE

PROGRAM DESCRIPTION

On behalf of State agencies, the Real Estate division acquires and disposes of real property interests serving the specific agency's mission, protecting the legal interests of the State, and ensuring a reasonable value for the State and its citizens. The division consists of three main units which include Lease Management and Procurement, Land Acquisition and Disposal, and Valuation and Appraisal. Lease Management and Procurement acquires lease space on behalf of State agencies, oversees the construction and modification of leased space, and enforces lease terms. Land Acquisition and Disposal evaluates property to be purchased or sold, coordinates program requirements for capital projects, and negotiates contract terms and conditions. Valuation and Appraisal appraises property for State agencies, provides valuation services for State agencies and organizations that receive state grants and loans, provides value recommendations, and maintains a list of approved appraisers.

MISSION

To use real property expertise in the fields of lease management and procurement, land acquisition and disposal, valuation, and real estate law to acquire or dispose of real property interests in an efficient and cost-effective manner to satisfy the needs of client agencies to help them pursue their missions. Our overall goal is to achieve the respect of client agencies by performing the mission in a professional and efficient manner and by maintaining an effective technical real estate process in a fully trained and staffed environment, thereby enabling client agencies to meet their respective goals and objectives.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Operate efficiently and effectively.

Objective 1.1 Annually obtain Board of Public Works (BPW) approval of 80 percent of procurement-mandated, newly leased office space within 6 months of receipt of properly completed agency request

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of new agency office procurements				
submitted to the BPW for approval	7	7	10	10
Outcome: Percentage of new leases approved by BPW within				
6 months of properly completed agency request	85%	86%	85%	85%

Goal 2. Provide best value for customer agencies and taxpayers.

Objective 2.1 Annually, 88 percent of acquisition and disposal contracts negotiated by the Land Acquisition and Disposal (LAD) unit are at or below the accepted appraisal value for acquisitions; or at or above the accepted appraised value for disposals.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of negotiations conducted annually by LAD	11	10	12	15
Outcome: Percent of approved contracts negotiated by LAD				
with contract price at most favorable contract terms to State	91%	88%	88%	88%

OFFICE OF REAL ESTATE

H00E01.01 REAL ESTATE MANAGEMENT

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Al lo wance
Number of Authorized Positions	26.00	26.00	26.00
Number of Contractual Positions	1.55	1.23	1.23
01 Salaries, Wages and Fringe Benefits	2,224,810	2,337,333	2,417,156
02 Technical and Special Fees	93,100	45,509	45,509
03 Communication	20,350 5,127 15,005 92,754 8,830 4,488 5,919 4,025	29,874 2,585 6,375 184,799 10,844 4,360	31,629 5,127 17,393 57,674 11,054
Total Operating Expenses	156,498	238,837	126,544
Total Expenditure	2,474,408	2,621,679	2,589,209
Original General Fund Appropriation Transfer of General Fund Appropriation	1,833,049 -26,583	1,906,946 16,196	**************************************
Total General Fund Appropriation	1,806,466	1,923,142	
Net General Fund Expenditure	1,806,466 107,910 560,032 2,474,408	1,923,142 134,244 564,293 2,621,679	1,653,512 361,801 573,896 2,589,209
Special Fund Income: H00320 Broker's Rebate	107,910	134,244	361,801
Reimbursable Fund Income: H00924 Lease Compliance	208,833 351,199 560,032	211,543 352,750 564,293	213,094 360,802 573,896

DEPARTMENT OF GENERAL SERVICES

H00G01.01 FACILITIES PLANNING, DESIGN, AND CONSTRUCTION - OFFICE OF FACILITIES PLANNING, DESIGN, AND CONSTRUCTION

PROGRAM DESCRIPTION

The Office of Facilities Planning, Design and Construction provides professional management and technical services for State agencies in the planning, budgeting, design, construction, and maintenance of State facilities. The Office assists other State agencies in administering the Community College and Public School Construction Programs. The Office also assists other governmental agencies and non-profit entities by administering the Capital Grants and Loans Program. The Office provides quality assessment and maintenance of State facilities so that buildings and their components maximize their expected life.

MISSION

The Office of Facilities Planning, Design and Construction ensures the design, construction, and maintenance of safe, secure, functional, cost-effective, aesthetically pleasing facilities that meet governmental and non-profit customer needs. We provide professional project management, technical reviews, and construction management followed by preventive and scheduled critical maintenance services for State agencies. Our overall goal is to provide the best facilities possible to enable customers to meet their mission. We want State agencies to seek out the assistance of the Office of Facilities Planning, Design and Construction to design and construct facilities that exceed agency expectations and are completed on time and within budget.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Provide best value for customer agencies and taxpayers.

Objective 1.1 By fiscal year 2016, reduce by 10 percent the rate of change orders resulting from design errors and omissions on capital improvement projects completed during the evaluated fiscal year. (Baseline: fiscal year 2008 = 1.47 percent change orders due to errors and omissions.)

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Original contract amount for projects completed during				
the fiscal year (millions)	\$13	\$6	\$7	\$8
Output: Value of approved change orders due to design errors	\$.008	\$.054	\$.049	\$.046
Percent change from original contract amount	.1%	.9%	.7%	.6%
Outcome: Percent change in rate of change orders due to design				
errors and omissions	-96%	-39%	-52%	-61%

DEPARTMENT OF GENERAL SERVICES

H00G01.01 FACILITIES PLANNING, DESIGN, AND CONSTRUCTION - OFFICE OF FACILITIES PLANNING, DESIGN, AND CONSTRUCTION (Continued)

OFFICE OF ENERGY PERFORMANCE AND CONSERVATION

PROGRAM DESCRIPTION

The Maryland Office of Energy Performance and Conservation is assigned the task of implementing the EmPOWER Maryland initiative, which is designed to reduce State government energy consumption by 15 percent by 2015.

MISSION

The mission of the Maryland Office of Energy Performance and Conservation is to assist State agencies in reducing energy consumption and unit costs in State facilities by providing building system commissioning, energy monitoring and evaluation and renewable energy assistance.

Goal 1. Reduce State government energy consumption.

Objective 1.1 Decrease State government energy consumption from the base year (2008 consumption of 13.03 million MMBTU's) by 15 percent by 2015, as expressed in MMBTU's¹, expenditures, and savings.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of Energy Performance Contracts (EPC)	25	26	27	28
Output: Total expenditures on EPCs (millions)	\$210	\$204	\$210	\$214
Total energy consumption by all State government facilities				
(millions of MMBTU's)	11.59	2	11.04	10.96
Outcome: Monetary savings realized from EPC usage (millions)	\$15.79	\$21.50	\$22.00	\$22.50
Percent change from the 2008 base year (13.03 millions of MMBT	ːU's)			
in energy consumption by all State government facilities	-11.05%	2	-15.27%	-15.89%

MMBTU = one million British Thermal Units.

² Changes in utility supplier vendors and issues with resulting data incompletion have delayed the ability to report accurately at the time of publication.

OFFICE OF FACILITIES PLANNING, DESIGN AND CONSTRUCTION

H00G01.01 FACILITIES PLANNING, DESIGN AND CONSTRUCTION

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	81.00	80.00	80.00
Number of Contractual Positions	3.70	13.00	13.00
01 Salaries, Wages and Fringe Benefits	7,139,989	7,750,641	8,045,729
02 Technical and Special Fees	257,816	659,093	665,235
03 Communication	42,453 6,491 51,306 1,667,246 15,462 245,373 38,839 4,883,199 6,950,369	53,566 2,797 58,960 1,259,735 5,568 41,380 5,000,000 6,422,006	55,587 2,860 44,140 1,172,660 6,320 25,883 5,000,000 6,307,450
Total Expenditure	14,348,174	14,831,740	15,018,414
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	11,973,288 -101,314 11,871,974	12,053,520 26,126 12,079,646	
Net General Fund Expenditure	11,871,974 426,928 2,049,272 14,348,174	12,079,646 12,079,646 424,825 2,327,269 14,831,740	12,307,931 426,928 2,283,555 15,018,414
Special Fund Income: swf316 Strategic Energy Investment Fund	426,928	424,825	426,928
Reimbursable Fund Income: H00914 Construction Inspection Services	239,531 1,573,096 236,645 2,049,272	475,325 1,641,101 210,843 2,327,269	482,487 1,588,278 212,790 2,283,555

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
h00a01 Office of the Secretary							
h00a0101 Executive Direction							
secy dept gen services	1.00	141,142	1.00	153,532		153,532	
exec vii	1.00	84,542	1.00	120,804	1.00	120,804	
div dir ofc atty general	1.00	98,929	1.00	134,749	1.00	134,749	
asst attorney general viii	1.00	88,571	1.00	109,499	1.00	110,556	
prgm mgr senior ii	.00	42,340	1.00	118,197	1.00	118,197	
asst attorney general vi	1.00	78,824	1.00	99,869	1.00	101,786	
administrator iv	1.00	0	1.00	80,715		82,247	
admin spec ii	1.00	0	.00	0		0	
exec assoc iii	1.00	38,784	1.00	56,374		57,451	
management assoc oag	1.00	41,064	1.00	36,557	1.00	37,884	
TOTAL h00a0101*	9.00	614,196	9.00	910,296	9.00	917,206	
h00a0102 Administration							
prgm mgr senior i	1.00	92,296	1.00	98,766	1.00	100,660	
hr director i	1.00	95,221	1.00	99,869	1.00	101,786	
prgm mgr iv	1.00	2,491	.00	´ 0	.00	0	
it asst director ii	1.00	80,438	.00	0	.00	0	
prgm mgr iii	.00	2,115	.00	0	.00	0	
administrator iv	1.00	76,827	1.00	83,811	1.00	85,401	
fiscal services admin ii	1.00	79,132	1.00	82,247	1.00	83,029	
prgm mgr i	1.00	77,651	1.00	80,715	1.00	82,247	
administrator iii	.50	. 0	.00	. 0	.00	0	
computer network spec lead	1.00	52,418	.00	0	.00	0	
hr administrator i	1.00	60,238	1.00	72,777	1.00	74,183	
it programmer analyst lead/adva	1.00	0	.00	0	.00	0	
administrator ii	1.00	58,835	1.00	64,387	1.00	65,625	
computer network spec ii	1.00	57,594	.00	0	.00	0	
hr officer iii	.00	56,679	1.00	60,815	1.00	61,983	
accountant advanced	.00	0	.50	22,009	.50	22,821	
hr officer ii	1.00	0	.00	0	.00	0	
webmaster i	1.00	57,041	.00	0	.00	0	
accountant ii	1.00	60,828	2.00	93,792	2.00	95,813	
admin officer iii	2.00	57,358	1.00	62,179	1.00	63,371	
hr officer i	1.00	43,006	1.00	64,588	1.00	65,208	
personnel officer ii	.00	1,208	.00	0	.00	0	
agency budget spec ii	.00	0	1.00	42,186	1.00	49,583	
admin officer i	2.00	97,276	1.00	53,598	1.00	54,619	
agency budget spec i	1.00	39,900	.00	0	.00	. 0	
fiscal accounts technician ii	3.00	122,955	3.00	138,375	3.00	140,104	
personnel clerk	1.00	0	1.00	34,795	1.00	35,423	
admin aide	1.00	44,984	1.00	48,086	1.00	48,980	
fiscal accounts clerk, lead	1.00	0	1.00	39,046	1.00	40,123	
fiscal accounts clerk ii	2.00	58,920	2.00	70,376	2.00	71,995	

General Services

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
h00a0102 Administration							
fiscal accounts clerk i	.00	22,059	.00	0	.00	0	
T0TAL h00a0102*	29.50	1,397,470	22.50	1,312,417	22.50	1,342,954	
TOTAL h00a01 **	38.50	2,011,666		2,222,713		2,260,160	
h00b01 Office of Facilities Sec h00b0101 Facilities Security	urity						
prgm mgr senior ii	1.00	100,382	1.00	107,429	1.00	109,499	
police chief ii	1.00	74,212	1.00	79,430	1.00	80,936	
administrator iii	1.00	76,265	1.00	80,078	1.00	80,078	
police officer manager	3.00	180,924	3.00	215,192	3.00	219,280	
computer network spec ii	.00	6,108	1.00	68,175	1.00	68,834	
admin officer i	1.00	46,522	1.00	49,734	1.00	50,659	
admin spec ii	4.00	121,220	4.00	161,094	4.00	163,597	
police communications oper ii	12.00	406,152	12.00	482,821	12.00	491,709	
police officer sergeant dgs	20.00	1,064,110	20.00	1,294,133	20.00	1,306,347	
police officer ii	40.00	1,682,781	39.00	2,053,217	39.00	2,091,458	
building security officer ii	66.00	1,919,000	71.00	2,217,768	71.00	2,249,079	
building security officer i	13.00	190,973	5.00	134,430	5.00	136,780	
building security officer train	6.00	49,196	9.00	208,410	9.00	240,752	
management associate	1.00	52,025	1.00	55,662	1.00	56,725	
admin aide	1.00	44,165	1.00	47,209	1.00	48,086	
office secy iii	1.00	11,459	1.00	30,472	1.00	38,346	
office secy ii	1.00	34,428	1.00	35,423	1.00	36,061	
supply officer ii	1.00	27,541	1.00	30,288	1.00	30,824	
TOTAL h00b0101*	173.00	6,087,463	173.00	7,350,965	173.00	7,499,050	
TOTAL h00b01 **	173.00	6,087,463	173.00	7,350,965	173.00	7,499,050	
h00c01 Office of Facilities Ope							
h00c0101 Facilities Operation and	Maintenance)					
exec v	1.00	62,152	1.00	107,120	1.00	107,120	
prgm mgr senior i	1.00	50,616	1.00	91,548	1.00	92,424	
prgm mgr iv	3.00	135,910	3.00	244,760	3.00	249,789	
exec asst iii exec dept	1.00	44,101	1.00	86,996	1.00	86,996	
administrator v	1.00	43,776	1.00	82,901	1.00	84,479	
admin prog mgr i	1.00	50,044	1.00	74,779	1.00	76,224	
administrator iv	1.00	36,379	1.00	63,612	1.00	63,612	
prgm mgr i	2.00	90,168	2.00	130,832	2.00	133,354	
administrator iii	1.00	36,918	1.00	68,723	1.00	70,049	
government house asst v	1.00	53,732	1.00	84,753	1.00	84,753	
administrator ii	8.00	347,128	8.00	502,824	8.00	510,613	
bldg construction engineer	.00	7,339	1.00	54,298	1.00	56,374	
maint supv iv	2.00	31,859	2.00	105,405	2.00	108,265	
government house asst iv	3.00	83,686	3.00	169,885	3.00	169,885	

Noncolor Company Com		FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
administrator i 1.00 33,004 1.00 67,639 1.00 68,939 maint supv ii 1.00 35,212 1.00 59,861 1.00 328,461 admin officer iii 1.00 35,212 1.00 59,861 1.00 59,861 1.00 59,861 maint supv ii non lic 1.00 34,551 1.00 52,434 1.00 52,933 admin officer ii 1.00 31,781 1.00 54,026 1.00 54,541 maint supv in non lic 1.00 29,364 1.00 52,434 1.00 52,933 admin officer ii 1.00 27,283 1.00 49,734 1.00 56,659 admin officer i 1.00 27,283 1.00 49,734 1.00 50,659 admin officer i 1.00 27,283 1.00 49,734 1.00 50,659 admin officer i 1.00 27,283 1.00 49,734 1.00 50,659 admin officer i 1.00 25,566 1.00 43,409 1.00 43,807 government house asst iii 3.00 73,020 2.00 96,190 2.00 96,190 admin spec ii 1.00 29,067 1.00 55,662 1.00 56,725 agency buyer ii 1.00 29,067 1.00 55,662 1.00 56,725 agency buyer ii 1.00 27,799 1.00 47,279 1.00 48,806 agency buyer ii 1.00 27,799 1.00 47,279 1.00 48,845 agency buyer ii 1.00 25,535 1.00 48,994 1.00 48,845 agency buyer ii 1.00 25,535 1.00 48,994 1.00 46,845 agency buyer ii 1.00 25,535 1.00 48,994 1.00 46,845 agency buyer ii 1.00 25,535 1.00 48,994 1.00 46,845 agency buyer ii 1.00 25,535 1.00 48,994 1.00 48,845 agency buyer ii 1.00 25,535 1.00 48,994 1.00 48,845 agency buyer ii 1.00 25,535 1.00 48,994 1.00 48,845 agency buyer ii 1.00 25,535 1.00 48,994 1.00 48,845 agency buyer ii 1.00 25,535 1.00 48,994 1.00 48,845 agency buyer ii 1.00 25,535 1.00 48,994 1.00 48,845 agency buyer ii 1.00 25,535 1.00 48,994 1.00 48,845 agency buyer ii 1.00 18,745 4.00 171,833 4.00 174,202 admin aide 8.00 193,369 10.00 441,966 10.00 38,753 supply officer iv 1.00 23,993 1.00 42,429 1.00 42,819 office secy i 1.00 19,355 1.00 34,847 119 admin aide 8.00 193,369 10.00 441,966 10.00 42,819 office secy i 1.00 25,560 10.00 455,939 10.00 47,086 maint chief iv inc nic 9.00 285,960 10.00 45,899 10.00 47,086 maint chief iv non lic 9.00 285,960 10.00 45,899 10.00 47,086 maint chief iv non lic 9.00 55,028 2.00 113,450 2.00 115,616 maint chief iv non lic 9.00 55,028 2.00 55,029 10.00 43,000 1.00 43,476 stationary engineer st off comp 11.00 31,771	h00c0	01 Office of Facilities Ope	ration and M	Maintenance					
maint supv iii 4.00 202,270 5.00 323,596 5.00 328,461 admin officer iii 1.00 35,212 1.00 59,736 1.00 61,009 maint supv ii 1.00 34,551 1.00 52,434 1.00 52,933 admin ficer ii 1.00 29,354 1.00 52,434 1.00 52,933 admin supv i non lic 21.00 633,730 20.00 995,375 20.00 1,020,150 admin spec iii 1.00 27,283 1.00 49,734 1.00 56,659 admin spec iii 1.00 25,566 1.00 43,409 1.00 43,807 government house asst iii 3.00 73,920 2.00 96,190 36,725 1.00 43,249 1.00 43,807 government house asst iii 3.00 18,355 1.00 47,207 1.00 55,662 1.00 56,728 agency buyer ii 1.00 27,799 1.00 47,207 1.00 47,207 </td <td>h00c0</td> <td>0101 Facilities Operation and</td> <td>Maintenance</td> <td>)</td> <td></td> <td></td> <td></td> <td></td> <td></td>	h00c0	0101 Facilities Operation and	Maintenance)					
admin officer iii 1.00 35,212 1.00 59,861 1.00 61,009 maint supv ii non lic 1.00 34,551 1.00 58,736 1.00 59,861 maint supv ii non lic 1.00 29,354 1.00 52,434 1.00 52,933 admin officer ii 1.00 31,781 1.00 54,641 1.00 54,541 maint supv i non lic 21.00 633,730 20.00 995,375 20.00 1,020,150 admin spec iii 1.00 27,283 1.00 49,734 1.00 50,659 admin spec ii 1.00 18,355 1.00 34,727 1.00 35,364 electronic tech iv 1.00 29,067 1.00 37,209 1.00 47,209 1.00 46,845 agency buyer i 1.00 27,799 1.00 47,209 1.00 46,845 agency buyer i 1.00 25,587 1.00 45,994 1.00 47,278 electronic tech ii 1.00	adr	ninistrator i	1.00	33,004	1.00	67,639	1.00	68,939	
maint supv ii 1.00 34,551 1.00 59,861 maint supv ii non lic 1.00 29,354 1.00 52,434 1.00 52,433 admin officer ii 1.00 31,781 1.00 54,026 1.00 54,541 maint supv i non lic 21.00 633,730 20.00 995,375 20.00 1,020,150 admin officer ii 1.00 27,283 1.00 49,734 1.00 50,659 admin spec iii 1.00 25,566 1.00 43,409 1.00 43,807 government house asst iii 3.00 73,020 2.00 96,190 2.00 96,190 admin spec ii 1.00 18,355 1.00 34,727 1.00 35,354 electronic tech ii 1.00 27,799 1.00 47,209 1.00 48,068 agency buyer ii 1.00 25,587 1.00 46,845 1.00 47,278 electronic tech ii 1.00 25,587 1.00 46,845 1.00	mai	int supv iii	4.00	202,270	5.00	323,596	5.00	328,461	
maint supv ii non lic 1.00 29,354 1.00 52,434 1.00 52,434 admin officer ii 1.00 31,781 1.00 54,026 1.00 54,541 maint supv i non lic 21.00 633,730 20.00 995,375 20.00 1,020,150 admin officer i 1.00 27,863 1.00 49,734 1.00 50,659 admin spec iii 1.00 25,566 1.00 43,409 1.00 43,807 government house asst iii 3.00 73,020 2.00 96,190 2.00 96,190 admin spec ii 1.00 29,067 1.00 35,562 1.00 55,662 1.00 56,725 agency buyer ii 1.00 27,799 1.00 47,209 1.00 47,209 1.00 47,278 electronic tech ii 1.00 25,535 1.00 45,994 1.00 47,278 electronic tech ii 1.00 108,745 1.00 171,833 4.00 174,202	adı	nin officer iii	1.00	35,212	1.00	59,861	1.00	61,009	
admin officer ii 1.00 31,781 1.00 54,026 1.00 54,541 maint supv i non lic 21.00 633,730 20.00 995,375 20.00 1,020,150 admin officer i 1.00 27,283 1.00 49,734 1.00 50,659 admin spec iii 1.00 25,566 1.00 43,409 1.00 43,807 government house asst iii 3.00 73,020 2.00 96,190 2.00 96,190 admin spec ii 1.00 18,355 1.00 34,727 1.00 35,354 electronic tech iv 1.00 29,067 1.00 47,209 1.00 48,086 agency buyer ii 1.00 25,587 1.00 46,845 1.00 47,278 electronic tech ii 1.00 25,587 1.00 48,994 1.00 46,845 agency buyer ii 1.00 25,587 1.00 48,946 1.00 46,845 agency hith and safety spec iv 2.00 57,608 2.	mai	int supv ii	1.00	34,551	1.00	58,736	1.00	59,861	
maint supy i non lic 21.00 633,730 20.00 995,375 20.00 1,020,150 admin officer i 1.00 27,283 1.00 49,735 20.00 50,669 admin spec iii 1.00 25,566 1.00 43,409 1.00 43,807 government house asst iii 3.00 73,020 2.00 96,190 2.00 96,190 admin spec ii 1.00 18,355 1.00 34,727 1.00 35,354 electronic tech iv 1.00 29,067 1.00 55,662 1.00 46,045 agency buyer i 1.00 25,587 1.00 46,845 1.00 47,278 electronic tech ii 1.00 25,587 1.00 46,845 1.00 46,845 agency hith and safety spec iv 2.00 57,608 2.00 88,169 2.00 90,480 fiscal accounts technician ii 4.00 108,745 4.00 171,833 4.00 171,833 4.00 174,202 anagement associal	mai	int supv ii non lic	1.00	29,354	1.00	52,434	1.00	52,933	
admin officer i 1.00 27,283 1.00 49,734 1.00 50,659 admin spec iii 1.00 25,566 1.00 43,409 1.00 43,807 government house asst iii 3.00 73,020 2.00 96,190 2.00 96,190 admin spec ii 1.00 18,355 1.00 34,727 1.00 35,354 electronic tech iv 1.00 29,067 1.00 55,662 1.00 56,725 agency buyer ii 1.00 27,799 1.00 47,209 1.00 48,086 agency buyer i 1.00 25,537 1.00 46,845 1.00 47,278 electronic tech ii 1.00 25,535 1.00 45,994 1.00 46,845 agency hith and safety spec iv 2.00 57,608 2.00 88,169 2.00 90,480 fiscal accounts technician ii 4.00 108,745 4.00 171,833 4.00 174,202 management associate 2.00 77,011 2.00 108,217 2.00 110,281 admin aide 8.00 193,369 10.00 441,966 10.00 34,875 supply officer iv 0.10 29,993 1.00 42,429 1.00 38,753 supply officer evolution in 1.00 23,993 1.00 42,429 1.00 34,847 maint chief iv lic 2.00 55,028 2.00 113,450 2.00 115,616 maint chief iv non lic 9.00 285,960 11.00 455,939 10.00 467,086 maint chief iv non lic 9.00 225,986 11.00 43,080 1.00 43,872 electrician senior 1.00 22,389 1.00 43,080 1.00 43,872 electrician senior 1.00 39,771 11.00 510,789 11.00 538,474 maint chief in on lic 3.00 60,828 2.00 86,372 2.00 81,616 electrician 4.00 79,473 4.00 147,179 4.00 86,056 carpenter trim 1.00 33,289 2.00 80,090 2.00 81,616 electrician 4.00 79,473 4.00 147,179 4.00 48,688 steam fitter 1.00 17,540 1.00 36,061 1.00 36,715 maint mechanic senior 3.00 34,735 3.00 115,661 1.00 36,051 1.00 36,051 1.00 36,051 1.00 36,051 1.00 36,715 maint mechanic senior 3.00 34,735 3.00 116,395 3.00 1.00 43,080 1.00 4	adı	nin officer ii	1.00	31,781	1.00	54,026	1.00	54,541	
admin spec iii	mai	int supv i non lic	21.00	633,730	20.00	995,375	20.00	1,020,150	
government house asst iii 3.00 73,020 2.00 96,190 2.00 96,190 admin spec ii 1.00 18,355 1.00 34,727 1.00 35,354 electronic tech iv 1.00 29,067 1.00 55,662 1.00 55,725 agency buyer ii 1.00 27,799 1.00 47,209 1.00 48,086 agency buyer ii 1.00 25,587 1.00 47,209 1.00 47,278 electronic tech ii 1.00 25,587 1.00 45,994 1.00 46,845 agency hith and safety spec iv 2.00 57,608 2.00 88,169 2.00 90,480 fiscal accounts technician ii 4.00 108,745 4.00 171,833 4.00 174,202 management associate 2.00 77,011 2.00 108,217 2.00 110,281 admin aide 8.00 193,369 10.00 441,966 10.00 448,119 services specialist 1.00 19,426 1.00 38,061 1.00 38,753 supply officer iv 1.00 23,993 1.00 42,429 1.00 42,819 office secy i 1.00 19,355 1.00 38,061 1.00 38,753 supply officer iv 2.00 55,028 2.00 113,450 2.00 115,616 maint chief iv lic maint chief iv non lic 2.00 52,970 2.00 94,272 2.00 95,147 automotive services specialist 1.00 18,488 1.00 43,080 1.00 43,476 stationary engineer st off comp 11.00 319,771 11.00 510,789 11.00 538,744 maint chief i non lic 3.00 55,797 3.00 117,799 3.00 133,096 stationary engineer ist grade 2.00 51,859 2.00 85,329 2.00 86,056 carpenter trim 1.00 33,289 2.00 85,372 2.00 86,056 carpenter trim 1.00 31,281 2.00 77,519 2.00 86,056 carpenter trim 1.00 31,251 2.00 78,578 2.00 88,651 3.00 130,966 stationary engineer ist grade 2.00 51,859 2.00 88,537 2.00 88,656 accarpenter trim 1.00 31,251 2.00 77,579 2.00 89,656 carpenter trim 1.00 31,251 2.00 77,579 2.00 89,656 3.00 110,621 painter 6.00 90,28 5.00 195,800 5.00 197,978 plumber 3.00 31,251 2.00 77,579 2.00 78,588 steam fitter 1.00 17,540 1.00 45,855 1.00 45,855 1.00 46,703 housekeeping supv v 2.00 45,464 2.00 75,711 2.00 76,713 service work supv 1.00 19,851 1.00 45,865 1.00 34,281	adn	nin officer i	1.00	27,283	1.00	49,734	1.00	50,659	
admin spec ii 1.00 18,355 1.00 34,727 1.00 35,354 electronic tech iv agency buyer ii 1.00 27,799 1.00 47,209 1.00 48,086 agency buyer ii 1.00 27,799 1.00 47,209 1.00 48,086 agency buyer ii 1.00 25,587 1.00 46,845 1.00 47,278 electronic tech ii 1.00 25,585 1.00 45,994 1.00 46,845 agency hlth and safety spec iv 2.00 57,608 2.00 88,169 2.00 90,480 fiscal accounts technician ii 4.00 108,745 4.00 171,833 4.00 174,202 management associate 2.00 77,011 2.00 108,217 2.00 110,281 admin aide 8.00 193,369 10.00 441,966 10.00 448,119 services specialist 1.00 19,426 1.00 38,061 1.00 38,753 supply officer iv 1.00 23,993 1.00 42,429 1.00 38,611 0.00 38,753 supply office secy i 1.00 19,355 1.00 34,536 1.00 34,847 maint chief iv lic 2.00 55,028 2.00 113,450 2.00 115,616 maint chief ii non lic 9.00 285,960 10.00 455,939 10.00 467,086 maint chief ii non lic 9.00 28,993 1.00 43,080 1.00 43,476 stationary engineer st off comp 11.00 319,771 11.00 510,789 11.00 43,476 stationary engineer st off comp 11.00 319,771 11.00 510,789 11.00 538,474 maint chief i non lic 3.00 60,828 2.00 85,372 2.00 86,031 refrigeration mechanic 3.00 55,797 3.00 111,799 3.00 113,096 stationary engineer lst grade 2.00 55,797 3.00 111,799 3.00 113,096 stationary engineer lst grade 2.00 55,797 3.00 117,791 4.00 149,155 10cksmith 2.00 63,195 3.00 189,585 3.00 197,978 plumber 3.00 31,251 2.00 77,519 2.00 78,589 500 197,978 plumber 3.00 31,251 2.00 77,519 2.00 78,589 500 197,978 plumber 3.00 31,251 2.00 77,519 2.00 78,589 500 197,978 plumber 3.00 31,251 2.00 77,519 2.00 78,589 500 197,978 plumber 3.00 34,444 3.00 89,129 3.00 19,085,459 government house asst ii 2.00 34,444 3.00 89,129 3.00 19,085,459 government house asst ii 2.00 34,444 3.00 89,129 3.00 19,085,459 government house asst ii 2.00 45,644 2.00 75,711 2.00 76,713 service work supv 1.00 19,851 1.00 33,4281	adn	nin spec iii	1.00	25,566	1.00	43,409	1.00	43,807	
electronic tech iv agency buyer ii 1.00 29,067 1.00 55,662 1.00 56,725 agency buyer ii 1.00 27,799 1.00 47,209 1.00 48,086 agency buyer i 1.00 25,587 1.00 46,845 1.00 47,278 electronic tech ii 1.00 25,535 1.00 45,994 1.00 46,845 agency hlth and safety spec iv 2.00 57,608 2.00 88,169 2.00 90,480 fiscal accounts technician ii 4.00 108,745 4.00 171,833 4.00 174,202 management associate 2.00 77,011 2.00 108,217 2.00 110,281 admin aide 8.00 193,369 10.00 441,966 10.00 448,119 services specialist 1.00 19,426 1.00 38,061 1.00 38,753 supply officer iv 1.00 23,993 1.00 42,429 1.00 42,819 office secy i 1.00 19,355 1.00 34,536 1.00 34,847 maint chief iv non lic 2.00 55,028 2.00 113,450 2.00 115,616 maint chief iiv non lic 9.00 285,960 10.00 455,939 10.00 467,086 maint chief iin non lic 2.00 52,970 2.00 94,272 2.00 95,147 automotive services specialist 1.00 19,488 1.00 43,080 1.00 43,872 electrician senior 1.00 319,771 11.00 43,080 1.00 43,476 stationary engineer st off comp 11.00 319,771 11.00 43,080 1.00 43,476 maint chief i non lic 3.00 60,828 2.00 78,976 2.00 80,031 refrigeration mechanic 3.00 55,797 3.00 111,799 3.00 13,096 stationary engineer st grade 2.00 51,859 2.00 80,490 2.00 80,031 refrigeration mechanic 3.00 63,289 2.00 80,490 2.00 80,031 refrigeration mechanic 4.00 79,473 4.00 147,179 4.00 149,155 locksmith 2.00 63,195 3.00 18,595 2.00 80,566 carpenter trim 6.00 90,928 5.00 195,800 5.00 197,978 plumber 3.00 31,251 2.00 77,519 2.00 78,588 steam fitter 1.00 17,540 1.00 45,855 1.00 46,703 building services supervisor 1.00 24,004 1.00 45,855 1.00 46,703 building services supervisor 1.00 24,004 1.00 45,855 1.00 46,703 building services supervisor 1.00 45,464 2.00 75,711 2.00 76,713 service work supv 1.00 19,851 1.00 33,678 1.00 34,281	go۱	vernment house asst iii	3.00	73,020	2.00	96,190	2.00	96,190	
agency buyer ii 1.00 27,799 1.00 47,209 1.00 48,086 agency buyer i 1.00 25,587 1.00 46,845 1.00 47,278 electronic tech ii 1.00 25,535 1.00 46,845 1.00 47,278 electronic tech ii 1.00 25,535 1.00 48,994 1.00 46,845 agency hlth and safety spec iv 2.00 57,608 2.00 88,169 2.00 90,480 fiscal accounts technician ii 4.00 108,745 4.00 171,833 4.00 174,202 management associate 2.00 77,011 2.00 108,217 2.00 110,281 admin aide 8.00 193,369 10.00 441,966 10.00 448,119 services specialist 1.00 19,426 1.00 38,061 1.00 38,753 supply officer iv 1.00 23,993 1.00 42,429 1.00 42,819 office secy i 1.00 19,355 1.00 34,536 1.00 34,847 maint chief iv lic 2.00 55,028 2.00 113,450 2.00 115,616 maint chief iv non lic 9.00 285,960 10.00 455,939 10.00 4467,086 maint chief iin non lic 2.00 52,970 2.00 94,272 2.00 95,147 automotive services specialist 1.00 18,488 1.00 43,080 1.00 43,872 electrician senior 1.00 22,389 1.00 43,080 1.00 43,376 stationary engineer st off comp 11.00 319,771 11.00 510,789 11.00 538,474 maint chief i non lic 3.00 60,828 2.00 78,976 2.00 80,031 refrigeration mechanic 3.00 55,797 3.00 111,799 3.00 113,996 stationary engineer Ist grade 2.00 55,859 2.00 80,490 2.00 81,616 electrician 4.00 79,473 4.00 147,179 4.00 149,155 locksmith 2.00 63,195 3.00 108,956 3.00 110,621 painter 6.00 90,928 5.00 195,800 5.00 197,978 plumber 3.00 31,251 2.00 77,519 2.00 78,588 steam fitter 1.00 17,540 1.00 36,061 1.00 36,061 1.00 36,715 maint mechanic senior 31.00 364,735 30.00 1,063,902 30.00 1,085,899 gaint mechanic senior 31.00 364,735 30.00 1,063,902 30.00 1,085,899 gaint mechanic senior 31.00 364,735 30.00 1,063,902 30.00 1,085,899 gaint mechanic senior 31.00 364,735 30.00 1,063,902 30.00 1,085,899 gaint mechanic senior 31.00 364,735 30.00 1,063,902 30.00 1,085,899 gaint mechanic senior 31.00 364,735 30.00 1,063,902 30.00 1,085,899 gaint mechanic senior 31.00 34,494 3.00 89,129 3.00 38,889 maint mechanic senior 31.00 34,494 3.00 38,685 1.00 46,703 housekeeping supv iv 2.00 45,464 2.00 75,711 2.00 76,713 service work supv 1.00 19,851 1	adr	nin spec ii	1.00	18,355	1.00	34,727	1.00	35,354	
agency buyer i	ele	ectronic tech iv	1.00	29,067	1.00	55,662	1.00	56,725	
electronic tech ii	age	ency buyer ii	1.00	27,799	1.00	47,209	1.00	48,086	
agency hlth and safety spec iv 2.00 57,608 2.00 88,169 2.00 90,480 fiscal accounts technician ii 4.00 108,745 4.00 171,833 4.00 174,202 management associate 2.00 77,011 2.00 108,217 2.00 110,281 admin aide 8.00 193,369 10.00 441,966 10.00 448,119 services specialist 1.00 19,426 1.00 38,061 1.00 38,753 supply officer iv 1.00 22,993 1.00 42,429 1.00 42,819 office secy i 1.00 19,355 1.00 34,536 1.00 34,847 maint chief iv lic 2.00 55,028 2.00 113,450 2.00 115,616 maint chief iv non lic 9.00 285,960 10.00 455,999 10.00 467,086 maint chief iin non lic 2.00 52,970 2.00 94,272 2.00 95,147 automotive services specialist 1.00 18,488 1.00 43,080 1.00 43,872 electrician senior 1.00 22,389 1.00 43,080 1.00 43,476 stationary engineer st off comp 11.00 319,771 11.00 510,789 11.00 538,474 maint chief i non lic 3.00 60,828 2.00 78,976 2.00 80,031 refrigeration mechanic 3.00 55,797 3.00 111,799 3.00 113,096 stationary engineer st grade 2.00 51,859 2.00 85,372 2.00 86,056 carpenter trim 1.00 33,289 2.00 80,490 2.00 81,616 electrician 4.00 79,473 4.00 147,179 4.00 149,155 locksmith 2.00 63,195 3.00 108,956 3.00 110,621 painter 6.00 90,928 5.00 90,928 5.00 195,800 5.00 197,978 plumber 3.00 31,251 2.00 77,519 2.00 78,588 steam fitter 1.00 17,540 1.00 36,715 maint mechanic senior 6.00 90,540 4.00 137,642 4.00 139,853 building services supervisor 1.00 24,004 1.00 45,855 1.00 46,703 housekeeping supv iv 2.00 45,464 2.00 75,711 2.00 76,713 service work supv 1.00 19,851 1.00 33,678 1.00 34,281	age	ency buyer i	1.00	25,587	1.00	46,845	1.00	47,278	
fiscal accounts technician ii 4.00 108,745 4.00 171,833 4.00 174,202 management associate 2.00 77,011 2.00 108,217 2.00 110,281 admin aide 8.00 193,369 10.00 441,966 10.00 448,119 services specialist 1.00 19,426 1.00 38,061 1.00 32,753 supply officer iv 1.00 23,993 1.00 42,429 1.00 42,819 office secy i 1.00 19,355 1.00 34,536 1.00 34,647 maint chief iv lic 2.00 55,028 2.00 113,450 2.00 115,616 maint chief iv non lic 9.00 285,960 10.00 455,939 10.00 467,086 maint chief iv non lic 2.00 52,970 2.00 94,272 2.00 95,147 automotive services specialist 1.00 22,389 1.00 43,080 1.00 43,476 stationary engineer st off comp 11.00 </td <td>ele</td> <td>ectronic tech ii</td> <td>1.00</td> <td>25,535</td> <td>1.00</td> <td>45,994</td> <td>1.00</td> <td>46,845</td> <td></td>	ele	ectronic tech ii	1.00	25,535	1.00	45,994	1.00	46,845	
management associate 2.00 77,011 2.00 106,217 2.00 110,281 admin aide 8.00 193,369 10.00 441,966 10.00 448,119 services specialist 1.00 19,426 1.00 38,061 1.00 38,753 supply officer iv 1.00 23,993 1.00 42,429 1.00 42,819 office secy i 1.00 19,355 1.00 34,536 1.00 34,847 maint chief iv lic 2.00 55,028 2.00 113,450 2.00 115,616 maint chief iv non lic 9.00 285,960 10.00 455,939 10.00 467,086 maint chief iii non lic 2.00 52,970 2.00 94,272 2.00 95,147 automotive services specialist 1.00 18,488 1.00 43,080 1.00 43,872 electrician senior 1.00 22,389 1.00 43,080 1.00 43,476 stationary engineer st off comp 11.00 <	age	ency hlth and safety spec iv	2.00	57,608	2.00	88,169	2.00	90,480	
admin aide 8.00 193,369 10.00 441,966 10.00 448,119 services specialist 1.00 19,426 1.00 38,061 1.00 38,753 supply officer iv 1.00 23,993 1.00 42,429 1.00 42,819 office secy i 1.00 19,355 1.00 34,536 1.00 34,847 maint chief iv lic 2.00 55,028 2.00 113,450 2.00 115,616 maint chief iv non lic 9.00 285,960 10.00 455,939 10.00 467,086 maint chief iin non lic 2.00 52,970 2.00 94,272 2.00 95,147 automotive services specialist 1.00 18,488 1.00 43,080 1.00 43,872 electrician senior 1.00 22,389 1.00 43,080 1.00 43,476 stationary engineer st off comp 11.00 319,771 11.00 510,789 11.00 538,474 maint chief i non lic 3.00	fis	scal accounts technician ii	4.00	108,745	4.00	171,833	4.00	174,202	
services specialist 1.00 19,426 1.00 38,061 1.00 38,753 supply officer iv 1.00 23,993 1.00 42,429 1.00 42,819 office secy i 1.00 19,355 1.00 34,536 1.00 34,847 maint chief iv lic 2.00 55,028 2.00 113,450 2.00 115,616 maint chief iv non lic 9.00 285,960 10.00 455,939 10.00 467,086 maint chief iin on lic 2.00 52,970 2.00 94,272 2.00 95,147 automotive services specialist 1.00 18,488 1.00 43,080 1.00 43,476 electrician senior 1.00 22,389 1.00 43,080 1.00 43,476 stationary engineer st off comp 11.00 319,771 11.00 510,789 11.00 538,474 maint chief i non lic 3.00 60,828 2.00 78,976 2.00 80,031 refrigeration mechanic 3.00	mar	nagement associate	2.00	77,011	2.00	108,217	2.00	110,281	
supply officer iv 1.00 23,993 1.00 42,429 1.00 42,819 office secy i 1.00 19,355 1.00 34,536 1.00 34,847 maint chief iv lic 2.00 55,028 2.00 113,450 2.00 115,616 maint chief iv non lic 9.00 285,960 10.00 455,939 10.00 467,086 maint chief iii non lic 2.00 52,970 2.00 94,272 2.00 95,147 automotive services specialist 1.00 18,488 1.00 43,080 1.00 43,872 electrician senior 1.00 22,389 1.00 43,080 1.00 43,872 stationary engineer st off comp 11.00 319,771 11.00 510,789 11.00 538,474 maint chief i non lic 3.00 60,828 2.00 78,976 2.00 80,031 refrigeration mechanic 3.00 55,797 3.00 111,799 3.00 113,096 stationary engineer 1st grade	adn	nin aide	8.00	193,369	10.00	441,966	10.00	448,119	
office secy i 1.00 19,355 1.00 34,536 1.00 34,847 maint chief iv lic 2.00 55,028 2.00 113,450 2.00 115,616 maint chief iv non lic 9.00 285,960 10.00 455,939 10.00 467,086 maint chief iii non lic 2.00 52,970 2.00 94,272 2.00 95,147 automotive services specialist 1.00 18,488 1.00 43,080 1.00 43,872 electrician senior 1.00 22,389 1.00 43,080 1.00 43,476 stationary engineer st off comp 11.00 319,771 11.00 510,789 11.00 538,474 maint chief i non lic 3.00 60,828 2.00 78,976 2.00 80,031 refrigeration mechanic 3.00 55,797 3.00 111,799 3.00 113,096 stationary engineer 1st grade 2.00 51,859 2.00 85,372 2.00 86,056 carpenter trim <td< td=""><td>ser</td><td>vices specialist</td><td>1.00</td><td>19,426</td><td>1.00</td><td>38,061</td><td>1.00</td><td>38,753</td><td></td></td<>	ser	vices specialist	1.00	19,426	1.00	38,061	1.00	38,753	
maint chief iv lic 2.00 55,028 2.00 113,450 2.00 115,616 maint chief iv non lic 9.00 285,960 10.00 455,939 10.00 467,086 maint chief ii non lic 2.00 52,970 2.00 94,272 2.00 95,147 automotive services specialist 1.00 22,389 1.00 43,080 1.00 43,476 electrician senior 1.00 22,389 1.00 43,080 1.00 43,476 stationary engineer st off comp 11.00 319,771 11.00 510,789 11.00 538,474 maint chief i non lic 3.00 60,828 2.00 78,976 2.00 80,031 refrigeration mechanic 3.00 55,797 3.00 111,799 3.00 113,096 stationary engineer 1st grade 2.00 51,859 2.00 85,372 2.00 86,056 carpenter trim 1.00 33,289 2.00 80,490 2.00 81,616 electrician 4.	sup	pply officer iv	1.00	23,993	1.00	42,429	1.00	42,819	
maint chief iv non lic 9.00 285,960 10.00 455,939 10.00 467,086 maint chief iii non lic 2.00 52,970 2.00 94,272 2.00 95,147 automotive services specialist 1.00 18,488 1.00 43,080 1.00 43,872 electrician senior 1.00 22,389 1.00 43,080 1.00 43,476 stationary engineer st off comp 11.00 319,771 11.00 510,789 11.00 538,474 maint chief i non lic 3.00 60,828 2.00 78,976 2.00 80,031 refrigeration mechanic 3.00 55,797 3.00 111,799 3.00 113,096 stationary engineer 1st grade 2.00 51,859 2.00 85,372 2.00 86,056 carpenter trim 1.00 33,289 2.00 80,490 2.00 81,616 electrician 4.00 79,473 4.00 147,179 4.00 149,155 locksmith 2.00	of 1	ice secy i	1.00	19,355	1.00	34,536	1.00	34,847	
maint chief iii non lic 2.00 52,970 2.00 94,272 2.00 95,147 automotive services specialist 1.00 18,488 1.00 43,080 1.00 43,872 electrician senior 1.00 22,389 1.00 43,080 1.00 43,476 stationary engineer st off comp 11.00 319,771 11.00 510,789 11.00 538,474 maint chief i non lic 3.00 60,828 2.00 78,976 2.00 80,031 refrigeration mechanic 3.00 55,797 3.00 111,799 3.00 113,096 stationary engineer 1st grade 2.00 51,859 2.00 85,372 2.00 86,056 carpenter trim 1.00 33,289 2.00 80,490 2.00 81,616 electrician 4.00 79,473 4.00 147,179 4.00 149,155 locksmith 2.00 63,195 3.00 108,956 3.00 110,621 painter 6.00 90,928	mai	int chief iv lic	2.00	55,028	2.00	113,450	2.00	115,616	
automotive services specialist 1.00 18,488 1.00 43,080 1.00 43,872 electrician senior 1.00 22,389 1.00 43,080 1.00 43,476 stationary engineer st off comp 11.00 319,771 11.00 510,789 11.00 538,474 maint chief i non lic 3.00 60,828 2.00 78,976 2.00 80,031 refrigeration mechanic 3.00 55,797 3.00 111,799 3.00 113,096 stationary engineer 1st grade 2.00 51,859 2.00 85,372 2.00 86,056 carpenter trim 1.00 33,289 2.00 80,490 2.00 81,616 electrician 4.00 79,473 4.00 147,179 4.00 149,155 locksmith 2.00 63,195 3.00 108,956 3.00 110,621 painter 6.00 90,928 5.00 195,800 5.00 197,978 plumber 3.00 31,251 2.00 77,519 2.00 78,588 steam fitter 1.0	mai	int chief iv non lic	9.00	285,960	10.00	455,939	10.00	467,086	
electrician senior 1.00 22,389 1.00 43,080 1.00 43,476 stationary engineer st off comp 11.00 319,771 11.00 510,789 11.00 538,474 maint chief i non lic 3.00 60,828 2.00 78,976 2.00 80,031 refrigeration mechanic 3.00 55,797 3.00 111,799 3.00 113,096 stationary engineer 1st grade 2.00 51,859 2.00 85,372 2.00 86,056 carpenter trim 1.00 33,289 2.00 80,490 2.00 81,616 electrician 4.00 79,473 4.00 147,179 4.00 149,155 locksmith 2.00 63,195 3.00 108,956 3.00 110,621 painter 6.00 90,928 5.00 195,800 5.00 197,978 plumber 3.00 31,251 2.00 77,519 2.00 78,588 steam fitter 1.00 17,540 1.00 36,061 1.00 36,715 maint mechanic 6.00 <td< td=""><td>mai</td><td>int chief iii non lic</td><td>2.00</td><td>52,970</td><td>2.00</td><td>94,272</td><td>2.00</td><td>95,147</td><td></td></td<>	mai	int chief iii non lic	2.00	52,970	2.00	94,272	2.00	95,147	
stationary engineer st off comp 11.00 319,771 11.00 510,789 11.00 538,474 maint chief i non lic 3.00 60,828 2.00 78,976 2.00 80,031 refrigeration mechanic 3.00 55,797 3.00 111,799 3.00 113,096 stationary engineer 1st grade 2.00 51,859 2.00 85,372 2.00 86,056 carpenter trim 1.00 33,289 2.00 80,490 2.00 81,616 electrician 4.00 79,473 4.00 147,179 4.00 149,155 locksmith 2.00 63,195 3.00 108,956 3.00 110,621 painter 6.00 90,928 5.00 195,800 5.00 197,978 plumber 3.00 31,251 2.00 77,519 2.00 78,588 steam fitter 1.00 17,540 1.00 36,061 1.00 36,715 maint mechanic senior 31.00 364,735 30.00 1,063,902 30.00 1,085,459 government house asst ii	aut	comotive services specialist	1.00	18,488	1.00	43,080	1.00	43,872	
maint chief i non lic 3.00 60,828 2.00 78,976 2.00 80,031 refrigeration mechanic 3.00 55,797 3.00 111,799 3.00 113,096 stationary engineer 1st grade 2.00 51,859 2.00 85,372 2.00 86,056 carpenter trim 1.00 33,289 2.00 80,490 2.00 81,616 electrician 4.00 79,473 4.00 147,179 4.00 149,155 locksmith 2.00 63,195 3.00 108,956 3.00 110,621 painter 6.00 90,928 5.00 195,800 5.00 197,978 plumber 3.00 31,251 2.00 77,519 2.00 78,588 steam fitter 1.00 17,540 1.00 36,061 1.00 36,715 maint mechanic senior 31.00 364,735 30.00 1,063,902 30.00 1,085,459 government house asst ii 2.00 34,494 3.00	ele	ectrician senior	1.00	22,389	1.00	43,080	1.00	43,476	
refrigeration mechanic 3.00 55,797 3.00 111,799 3.00 113,096 stationary engineer 1st grade 2.00 51,859 2.00 85,372 2.00 86,056 carpenter trim 1.00 33,289 2.00 80,490 2.00 81,616 electrician 4.00 79,473 4.00 147,179 4.00 149,155 locksmith 2.00 63,195 3.00 108,956 3.00 110,621 painter 6.00 90,928 5.00 195,800 5.00 197,978 plumber 3.00 31,251 2.00 77,519 2.00 78,588 steam fitter 1.00 17,540 1.00 36,061 1.00 36,715 maint mechanic senior 31.00 364,735 30.00 1,063,902 30.00 1,085,459 government house asst ii 2.00 34,494 3.00 89,129 3.00 89,689 maint mechanic 6.00 90,540 4.00 137,642 4.00 139,853 building services supervisor 1.00 24,004 1.00 45,855 1.00 46,703 housekeeping supv iv 2.00 45,464 2.00 75,711 2.00 76,713 service work supv 1.00 19,851 1.00 33,678 1.00 34,281	sta	ationary engineer st off comp	11.00	319,771	11.00	510,789	11.00	538,474	
stationary engineer 1st grade 2.00 51,859 2.00 85,372 2.00 86,056 carpenter trim 1.00 33,289 2.00 80,490 2.00 81,616 electrician 4.00 79,473 4.00 147,179 4.00 149,155 locksmith 2.00 63,195 3.00 108,956 3.00 110,621 painter 6.00 90,928 5.00 195,800 5.00 197,978 plumber 3.00 31,251 2.00 77,519 2.00 78,588 steam fitter 1.00 17,540 1.00 36,061 1.00 36,715 maint mechanic senior 31.00 364,735 30.00 1,063,902 30.00 1,085,459 government house asst ii 2.00 34,494 3.00 89,129 3.00 89,689 maint mechanic 6.00 90,540 4.00 137,642 4.00 139,853 building services supervisor 1.00 24,004 1.00 45,855 1.00 46,703 housekeeping supv iv 2.00	mai	int chief i non lic	3.00	60,828	2.00	78,976	2.00	80,031	
carpenter trim 1.00 33,289 2.00 80,490 2.00 81,616 electrician 4.00 79,473 4.00 147,179 4.00 149,155 locksmith 2.00 63,195 3.00 108,956 3.00 110,621 painter 6.00 90,928 5.00 195,800 5.00 197,978 plumber 3.00 31,251 2.00 77,519 2.00 78,588 steam fitter 1.00 17,540 1.00 36,061 1.00 36,715 maint mechanic senior 31.00 364,735 30.00 1,063,902 30.00 1,085,459 government house asst ii 2.00 34,494 3.00 89,129 3.00 89,689 maint mechanic 6.00 90,540 4.00 137,642 4.00 139,853 building services supervisor 1.00 24,004 1.00 45,855 1.00 46,703 housekeeping supv iv 2.00 45,464 2.00 75,711 2.00 76,713 service work supv 1.00 19,851	ret	frigeration mechanic	3.00	55,797	3.00	111,799	3.00	113,096	
electrician 4.00 79,473 4.00 147,179 4.00 149,155 locksmith 2.00 63,195 3.00 108,956 3.00 110,621 painter 6.00 90,928 5.00 195,800 5.00 197,978 plumber 3.00 31,251 2.00 77,519 2.00 78,588 steam fitter 1.00 17,540 1.00 36,061 1.00 36,715 maint mechanic senior 31.00 364,735 30.00 1,063,902 30.00 1,085,459 government house asst ii 2.00 34,494 3.00 89,129 3.00 89,689 maint mechanic 6.00 90,540 4.00 137,642 4.00 139,853 building services supervisor 1.00 24,004 1.00 45,855 1.00 46,703 housekeeping supv iv 2.00 45,464 2.00 75,711 2.00 76,713 service work supv 1.00 19,851 1.00 33,678 1.00 34,281	sta	ationary engineer 1st grade	2.00	51,859	2.00	85,372	2.00	86,056	
locksmith 2.00 63,195 3.00 108,956 3.00 110,621 painter 6.00 90,928 5.00 195,800 5.00 197,978 plumber 3.00 31,251 2.00 77,519 2.00 78,588 steam fitter 1.00 17,540 1.00 36,061 1.00 36,715 maint mechanic senior 31.00 364,735 30.00 1,063,902 30.00 1,085,459 government house asst ii 2.00 34,494 3.00 89,129 3.00 89,689 maint mechanic 6.00 90,540 4.00 137,642 4.00 139,853 building services supervisor 1.00 24,004 1.00 45,855 1.00 46,703 housekeeping supv iv 2.00 45,464 2.00 75,711 2.00 76,713 service work supv 1.00 19,851 1.00 33,678 1.00 34,281	car	rpenter trim	1.00	33,289	2.00	80,490	2.00	81,616	
painter 6.00 90,928 5.00 195,800 5.00 197,978 plumber 3.00 31,251 2.00 77,519 2.00 78,588 steam fitter 1.00 17,540 1.00 36,061 1.00 36,715 maint mechanic senior 31.00 364,735 30.00 1,063,902 30.00 1,085,459 government house asst ii 2.00 34,494 3.00 89,129 3.00 89,689 maint mechanic 6.00 90,540 4.00 137,642 4.00 139,853 building services supervisor 1.00 24,004 1.00 45,855 1.00 46,703 housekeeping supv iv 2.00 45,464 2.00 75,711 2.00 76,713 service work supv 1.00 19,851 1.00 33,678 1.00 34,281	ele	ectrician	4.00	79,473	4.00	147,179	4.00	149,155	
plumber 3.00 31,251 2.00 77,519 2.00 78,588 steam fitter 1.00 17,540 1.00 36,061 1.00 36,715 maint mechanic senior 31.00 364,735 30.00 1,063,902 30.00 1,085,459 government house asst ii 2.00 34,494 3.00 89,129 3.00 89,689 maint mechanic 6.00 90,540 4.00 137,642 4.00 139,853 building services supervisor 1.00 24,004 1.00 45,855 1.00 46,703 housekeeping supv iv 2.00 45,464 2.00 75,711 2.00 76,713 service work supv 1.00 19,851 1.00 33,678 1.00 34,281	100	cksmith	2.00	63,195	3.00	108,956	3.00	110,621	
steam fitter 1.00 17,540 1.00 36,061 1.00 36,715 maint mechanic senior 31.00 364,735 30.00 1,063,902 30.00 1,085,459 government house asst ii 2.00 34,494 3.00 89,129 3.00 89,689 maint mechanic 6.00 90,540 4.00 137,642 4.00 139,853 building services supervisor 1.00 24,004 1.00 45,855 1.00 46,703 housekeeping supv iv 2.00 45,464 2.00 75,711 2.00 76,713 service work supv 1.00 19,851 1.00 33,678 1.00 34,281	pai	inter	6.00	90,928	5.00	195,800	5.00	197,978	
maint mechanic senior 31.00 364,735 30.00 1,063,902 30.00 1,085,459 government house asst ii 2.00 34,494 3.00 89,129 3.00 89,689 maint mechanic 6.00 90,540 4.00 137,642 4.00 139,853 building services supervisor 1.00 24,004 1.00 45,855 1.00 46,703 housekeeping supv iv 2.00 45,464 2.00 75,711 2.00 76,713 service work supv 1.00 19,851 1.00 33,678 1.00 34,281	ρlι	umber	3.00	31,251	2.00	77,519	2.00	78,588	
government house asst ii 2.00 34,494 3.00 89,129 3.00 89,689 maint mechanic 6.00 90,540 4.00 137,642 4.00 139,853 building services supervisor 1.00 24,004 1.00 45,855 1.00 46,703 housekeeping supv iv 2.00 45,464 2.00 75,711 2.00 76,713 service work supv 1.00 19,851 1.00 33,678 1.00 34,281	ste	eam fitter	1.00	17,540	1.00	36,061	1.00	36,715	
maint mechanic 6.00 90,540 4.00 137,642 4.00 139,853 building services supervisor 1.00 24,004 1.00 45,855 1.00 46,703 housekeeping supv iv 2.00 45,464 2.00 75,711 2.00 76,713 service work supv 1.00 19,851 1.00 33,678 1.00 34,281	mai	int mechanic senior	31.00	364,735	30.00	1,063,902	30.00	1,085,459	
building services supervisor 1.00 24,004 1.00 45,855 1.00 46,703 housekeeping supv iv 2.00 45,464 2.00 75,711 2.00 76,713 service work supv 1.00 19,851 1.00 33,678 1.00 34,281	gov	vernment house asst ii	2.00	34,494	3.00	89,129	3.00	89,689	
housekeeping supv iv 2.00 45,464 2.00 75,711 2.00 76,713 service work supv 1.00 19,851 1.00 33,678 1.00 34,281	mai	int mechanic	6.00	90,540	4.00	137,642	4.00	139,853	
service work supv 1.00 19,851 1.00 33,678 1.00 34,281	bui	ilding services supervisor	1.00	24,004	1.00	45,855	1.00	46,703	
·	hou	usekeeping supv iv	2.00	45,464	2.00	75,711	2.00	76,713	
groundskeeper lead 1.00 23,748 2.00 65,575 2.00 66,490	ser	rvice work supv	1.00	19,851	1.00	33,678	1.00	34,281	
	gro	oundskeeper lead	1.00	23,748	2.00	65,575	2.00	66,490	

PERSONNEL DETAIL

General Services

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
h00c01 Office of Facilities Ope	ration and M	Maintenance					
h00c0101 Facilities Operation and	Maintenance						
maint asst	3.00	59,533	3.00	97,994	3.00	98,784	
building services worker	24.00	373,928	23.00	656,522	23.00	666,044	
T0TAL h00c0101*	207.00	5,100,492	207.00	9,273,854	207.00	9,445,819	
TOTAL h00c01 **	207.00	5,100,492	207.00	9,273,854	207.00	9,445,819	
h00d01 Office of Procurement an							
h00d0101 Procurement and Logistic		445.004	4 00	00.700	1 00	00 700	
exec v	1.00	145,304		96,720		96,720	
prgm mgr senior i	1.00	74,836		68,959		71,620	
prgm mgr iii	2.00	179,614		172,298 366,000		174,707 372,694	
prgm mgr ii	3.00 5.00	263,844	5.00 3.00	224,683		228,316	
prgm mgr i administrator iii	1,00	349,981 65,383		66,151	1.00	66,788	
administrator iii	1.00	•		71,399		72,777	
capital const engr-arch supv	.00	55,862 501		71,399		72,777	
database specialist ii	1.00	52,514		78,568		79,323	
dgs procurement officer supervi		149,862		143,042		145,734	
administrator ii	3.00	154,044		139,399		140,018	
dgs procurement officer lead	.00	54,179		130,012		131,894	
administrator i	.00	5,407		59,202		59,771	
dgs procurement officer ii	16.00	959,456		845,565		858,341	
accountant ii	.00	10,503		52,434		53,431	
agency procurement spec ii	1.00	51,009		51,452		52,434	
financial compliance auditor ii		7,454		41,358		42,880	
accountant i	1.00	0		0		0	
admin officer ii	4.00	195,964		218,529		222,142	
admin officer i	2.00	99,852		102,725		104,224	
agency budget spec i	1.00	0		37,220		38,574	
computer info services spec i	1.00	48,416		48,825		49,280	
admin spec iii	1.00	50,295		51,209		51,696	
inventory control specialist	1.00	48,045		48,453		49,355	
admin spec ii	1.00	48,107		48,980		49,890	
admin spec ii	1.00	41,963		78,281	2.00	79,321	
computer user support spec ii	2.00	97,126		90,060		90,893	
admin aide	1.00	48,566		48,980		49,435	
services specialist	.00	, 0		28,702		36,061	
warehouse asst supv	1.00	0	.00	0		, o	
office secy i	1.00	0		27,048		29,998	
office services clerk	4.00	0		92,396		95,894	
office clerk ii	1.00	31,152		31,372		31,931	
office appliance clerk i	6.00	0		154,231	6.00	160,451	
TOTAL h00d0101*	68.00	3,289,239	67.00	3,714,253	67.00	3,786,593	
TOTAL h00d01 **	68.00	3,289,239		3,714,253		3,786,593	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
h00e01 Office of Real Estate							
h00e0101 Real Estate Management							
exec v	1.00	99,377	1.00	105,060	1.00	105,060	
asst attorney general vii	2.00	197,084	2.00	215,216	2.00	219,364	
prgm mgr iv	1.00	96,941	1.00	64,608	1.00	67,094	
prgm mgr ii	2.00	153,040	2.00	165,053	2.00	165,769	
prgm mgr i	1.00	78,345	1.00	53,193	1.00	73,361	
administrator iii	2.00	130,826	2.00	144,340	2.00	146,397	
hum ser admin iii	1.00	77,065	1.00	82,247	1.00	83,029	
real est review appraiser supv	1.00	73,402	1.00	78,568	1.00	79,323	
acquisition specialist senior	3.00	119,103	3.00	180,858	3.00	184,573	
real est review appraiser ii dg	1.00	67,456	1.00	72,199	1.00	73,593	
staff atty i attorney general	.00	4,621	1.00	46,857	1.00	48,595	
acquisition specialist	3.00	168,852	3.00	183,375	3.00	185,725	
administrator i	1.00	56,387	1.00	60,340	1.00	61,497	
reviewing appraiser ii	1.00	44,865	1.00	52,846	1.00	53,351	
admin officer ii	2.00	43,779	1.00	47,425	1.00	47,865	
admin officer ii	1.00	47,754	1.00	38,880	1.00	40,298	
admin spec ii	1.00	37,568	1.00	40,059	1.00	40,426	
office secy ii	2.00	82,276	2.00	85,728	2.00	86,476	
TOTAL h00e0101*	26.00	1,578,741	26.00	1,716,852	26.00	1,761,796	
TOTAL h00e01 **	26.00	1,578,741	26.00	1,716,852	26.00	1,761,796	
boords Office of Facilities Di-	D	0					
h00g01 Office of Facilities Pla	٠, ,						
h00g0101 Facilities Planning, Des	•		4 00	440.000	4 00	440.000	
exec v	1.00	100,577	1.00	110,280	1.00	110,280	
prgm mgr senior ii	1.00	57,097	.00	0	.00	0	
prgm mgr senior i	3.00	219,063	3.00	276,200	3.00	281,883	
administrator vii	1.00	96,941	1.00	103,743	1.00	103,743	
prgm mgr iv	1.00	84,888	1.00	90,827	1.00	92,564	
prgm mgr iii	6.00	462,660	6.00	513,446	6.00	518,327	
administrator iv	.00	100,805	2.00	135,926	2.00	137,891	
administrator iii	1.00	8,281	.00	0	.00	0	
capital const engr-arch supv	5.00	375,175	4.00	413,015	4.00	413,994	
capital const engr-arch supv	1.00	93,525	1.00	99,869	1.00	100,828	
capital const engr-arch sr	7.00	534,576	7.00	616,174	7.00	621,026	
capital const engr-arch ii	8.00	465,536	8.00	578,480	8.00	605,217	
capital const engr-arch ii	1.00	85,153	1.00	91,107	1.00	91,107	
capital maint proj engr-arch su	5.00	378,524	5.00	407,832	5.00	412,591	
capital maint proj engr-arch ii	9.00	576,089	9.00	652,927	9.00	660,476	
it functional analyst superviso	1.00	65,449	1.00	70,049	1.00	70,724	
administrator ii	6.00	244,734	6.00	379,283	6.00	386,157	
bldg construction engineer	6.00	310,422	6.00	371,234	6.00	376,583	
administrator i	1.00	59,694	1.00	63,880	1.00	65,110	
admin officer iii	1.00	47,461	.00	0	.00	0	

PERSONNEL DETAIL

General Services

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
h00g01 Office of Facilities	Planning, Desig	gn and Construc					
h00g0101 Facilities Planning,	Design and Cons	struction					
admin officer iii	1.00	59,219	1.00	63,371	1.00	64,588	
computer info services spec	ii 1.00	53,862	1.00	57,633	1.00	58,185	
admin officer ii	.00	13,955	1.00	54,026	1.00	54,541	
admin officer i	.00	11,053	.00	0	.00	0	
admin spec iii	1.00	18,255	1.00	45,023	1.00	45,855	
bldg construction insp iii	8.00	290,936	9.00	429,472	9.00	464,866	
management associate	1.00	26,181	.00	0	.00	0	
admin aide	1.00	44,702	1.00	48,086	1.00	48,980	
office secy iii	2.00	73,164	2.00	83,810	2.00	85,619	
office secy i	1.00	31,213	1.00	33,327	1.00	33,626	
TOTAL (00 : 0404)	04.00			5 700 000	00.00	5 004 704	
TOTAL h00g0101*	81.00	4,989,190		5,789,020		5,904,761	
TOTAL h00g01 **	81.00	4,989,190	80.00	5,789,020	80.00	5,904,761	

TRANSPORTATION

Department of Transportation

Secretary's Office

Debt Service Requirements

State Highway Administration

Maryland Port Administration

Motor Vehicle Administration

Maryland Transit Administration

Maryland Aviation Administration

Maryland Transportation Authority

MISSION AND VISION

Provide a well-maintained, sustainable and multimodal transportation system that facilitates the safe, convenient, affordable, and efficient movement of people, goods, and services within and between population and business centers.

KEY GOALS

Goal 1. Safety and Security

Reduce the number of lives lost and injuries sustained on Maryland's transportation system Provide secure transportation infrastructure, assets and operations for the safe movement of people and goods

Goal 2. System Preservation

Preserve and maintain State-owned or supported roadways, bridges, public transit, rail, bicycle and pedestrian facilities, ports, airports and other facilities in a state-of-good-repair

Goal 3. Quality of Service

Increase the efficiency of transportation service delivery through the use of systems, processes, partnerships, technologies and improved service delivery methods.

Maintain and enhance customer satisfaction with transportation services across modes.

Seek to maintain or improve travel time reliability for key transportation corridors and services.

Apply enhanced technologies to improve the transportation system and to communicate with the traveling public.

Goal 4. Environmental Stewardship

Limit the impacts of transportation on Maryland's natural environment through avoidance, minimization and mitigation.

Employ resource protection and conservation practices in project development, construction, operations, and maintenance of transportation assets.

Implement transportation initiatives to mitigate the impacts of climate change and improve air quality.

Support broader efforts to improve the health of the Chesapeake Bay, protect wildlife, conserve energy, and address the impacts of climate change.

Goal 5. Community Vitality

Coordinate transportation investments and land use planning to support the environmental, social and economic sustainability of Maryland's existing communities and planned growth areas.

Enhance transportation networks and choices to improve mobility and accessibility, and to better integrate with land use. Increase and enhance transportation connections to move people and goods within and between activity centers.

Goal 6. Economic Prosperity

Improve the movement of freight and support growth in the flow of goods within and through Maryland.

Facilitate opportunities for growth in jobs and business across the State.

SUMMARY OF DEPARTMENT OF TRANSPORTATION

	2014	2015	2016
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	8,818.50	9,178.50	9,178.50
Total Number of Contractual Positions	131.41	40.70	40.70
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	773,240,135	796,101,951	837,148,394
	33,895,461	33,877,568	32,333,962
	3,199,498,675	3,651,765,865	4,107,660,123
Special Fund ExpenditureFederal Fund Expenditure	3,115,335,409	3,570,227,393	3,953,186,488
	890,586,314	910,617,991	1,023,055,991
	712,548	900,000	900,000
Total Expenditure	4,006,634,271	4,481,745,384	4,977,142,479

TRANSPORTATION TRUST FUND

	2014	2015	2016
	Actual	Appropriation	Allowance
Sources of Funds:			
Taxes and Fees	2,177,280,306	2,290,934,632	2,510,332,744
Operating Revenues	409,951,434	406,475,000	428,790,000
Investment Income	2,153,605	1,000,000	2,000,000
Other	29,142,191	27,300,000	37,400,000
Federal Funds - Operations	90,567,469	93,710,991	95,053,991
Federal Funds - Capital	741,077,082	763,807,000	862,102,000
Capital Reimbursements	27,328,374	11,000,000	11,000,000
Bond Proceeds & Premium	344,958,801	490,000,000	875,000,000
Transfers In/(Out) GO WIP*		45,000,000	
Total Department	3,822,459,261	4,129,227,623	4,821,678,735
County and Municipality Funds	221,470,951	219,766,368	235,204,256
Total Sources of Funds	4,043,930,212	4,348,993,991	5,056,882,991
Less:			
Projected Expenditures	4,006,634,271	4,481,745,384	4,977,142,479
Increase/(Decrease)	37,295,941	(132,751,393)	79,740,512
Fund Balance at July 1	218,026,622	255,322,563	122,571,170
Fund Balance at June 30	255,322,563	122,571,170	202,311,682

^{*} General Obligation Bonds - Watershed Implementation Plan

TRANSPORTATION TRUST FUND REVENUES

	2014 Actual	2015 Appropriation	2016 Allowance
Taxes and Fees:			
Highway User Revenue	1,530,483,187	1,569,441,632	1,594,281,744
GMVRA Deductions 100% DOT	368,346,070	433,577,000	626,001,000
Miscellaneous MVA Revenue	278,451,049	287,916,000	290,050,000
Total Taxes and Fees:	2,177,280,306	2,290,934,632	2,510,332,744
Operating Revenues:			
Maryland Port Administration	52,840,629	46,621,000	47,283,000
Maryland Transit Administration	139,820,628	142,690,000	168,508,000
Maryland Aviation Administration	217,290,177	217,164,000	212,999,000
Total Operating Revenue	409,951,434	406,475,000	428,790,000
Other Revenues:			
The Secretary's Office	10,138,297	12,000,000	22,000,000
State Highway Administration	8,485,246	5,000,000	5,000,000
Hauling Fees - SHA	9,806,100	9,400,000	9,500,000
Interest Income	2,153,605	1,000,000	2,000,000
Reimbursements	712,548	900,000	900,000
Total Other Revenue	31,295,796	28,300,000	39,400,000
Federal Funds - Operations:			
The Secretary's Office	9,088,792	8,906,409	8,906,409
SHA - Maintenance	7,993,417	10,500,874	10,855,048
SHA - Highway Safety	2,850,523	3,833,120	3,838,826
Motor Vehicle Administration	9,348,303	12,959,942	12,965,577
Maryland Transit Administration	60,631,434	56,734,646	57,842,631
Maryland Aviation Administration	655,000	776,000	645,500
Total Federal Funds - Operating	90,567,469	93,710,991	95,053,991

TRANSPORTATION TRUST FUND REVENUES - (CONTINUED)

	2014	2015	2016
Federal Funds - Capital:	Actual	Appropriation	Allowance
The Secretary's Office	3,860,716	14,251,000	38,807,000
•	• •	531,657,000	460,680,000
State Highway Administration	551,493,609	, ,	
Maryland Port Administration	287,697	3,354,000	4,049,000
Motor Vehicle Administration	71,485	2,209,000	574,000
Maryland Transit Administration	165,996,820	178,203,000	332,744,000
Maryland Aviation Administration	19,366,755	34,133,000	25,248,000
Total Federal Funds - Capital	741,077,082	763,807,000	862,102,000
Capital Reimbursements:			
State Highway Administration	27,328,374	11,000,000	11,000,000
Bond Proceeds & Premium	344,958,801	490,000,000	875,000,000
Transfers In/(Out) GO Bonds (WIP)		45,000,000	
Total Department of Transportation	3,822,459,261	4,129,227,623	4,821,678,735
County and Municipality Funds:			
Highway User Revenues:			
Baltimore City	130,361,953	133,680,316	135,796,122
Counties	25,395,186	26,041,620	26,453,790
Municipalities	6,772,049	6,944,432	7,054,344
Federal Funds	58,941,763	53,100,000	65,900,000
Total County and Municipality	221,470,951	219,766,368	235,204,256
Total Sources of Funds	4,043,930,212	4,348,993,991	5,056,882,991

REVENUES AND DISTRIBUTION

GASOLINE AND MOTOR VEHICLE REVENUE ACCOUNT

Revenue:		2014	2015	2016
Motor Vehicle Fuel Tax and Fees. 812,915,201 877,394,000 1,022,820,000 Motor Vehicle Titling Tax. 740,834,589 786,000,000 805,700,000 Sales Tax on Rental Vehicles. 30,311,051 31,500,000 322,800,000 Sales Tax on Online Sales. 42,700,000 Motor Vehicle Registration Fees. 367,304,902 371,400,000 371,000,000 Corporation Income Tax. 162,609,050 163,970,000 175,626,000 Total Gross Revenues. 2,113,974,792 2,230,264,000 2,450,646,000 Less Deductions: Fuel Tax: Gas Tax Division. 8,809,281 9,127,225 9,373,584 Chesspeake Bay 2010 Trust. 7,332,708 7,591,000 8,011,313 General Fund. 5,000,000 5,000,000 4,624,687 Waterway Improvement Fund. 2,681,024 2,737,000 2,747,000 Distribution to the Trust Fund: 1,512,098 1,564,000 1,023,000 SHA - Highway Safety 1,520,998 1,564,000 1,758,000 Motor Vehicle Titling Tax 246,944,863 262,000,000 <th></th> <th>Actual</th> <th>Appropriation</th> <th>Allowance</th>		Actual	Appropriation	Allowance
Motor Vehicle Titling Tax 740,834,589 786,000,000 805,700,000 Sales Tax on Rental Vehicles 30,311,051 31,500,000 32,800,000 Motor Vehicle Registration Fees 367,304,902 371,400,000 371,000,000 Corporation Income Tax 162,609,050 163,970,000 175,626,000 Total Gross Revenues 2,113,974,792 2,230,264,000 2,450,646,000 Less Deductions: Total Gross Revenues 8,809,281 9,127,225 9,373,584 Chesapeake Bay 2010 Trust 7,332,708 7,591,000 8,011,313 3,000,000 4,624,687 Waterway Improvement Fund 2,681,024 2,737,000 2,747,000 Distribution to the Trust Fund: 1,016,824 1,019,000 1,023,000 SHA - Highway Safety 1,520,998 1,564,000 1,758,000 Motor Vehicle Titling Tax 246,944,863 262,000,000 268,600,000 Sales Tax - Rental Vehicles 6,062,210 6,300,000 6,600,000 MVFT - Sales Tax Equivalent 99,719,986 138,366,000 265,628,000 MVFT - Indexing <t< th=""><th>Revenue:</th><th></th><th></th><th></th></t<>	Revenue:			
Sales Tax on Rental Vehicles 30,311,051 31,500,000 32,800,000 Sales Tax on Online Sales 42,700,000 A71,000,000 371,000,000 371,000,000 Motor Vehicle Registration Fees 367,304,902 371,400,000 371,000,000 Corporation Income Tax 162,609,050 163,970,000 2,450,646,000 Less Deductions: Fuel Tax: Gas Tax Division 8,809,281 9,127,225 9,373,584 Chesapeake Bay 2010 Trust 7,332,708 7,591,000 8,011,313 General Fund 5,000,000 5,000,000 4,624,687 Waterway Improvement Fund 2,681,024 2,737,000 2,747,000 Distribution to the Trust Fund: Aviation Fuel Tax 1,016,824 1,019,000 1,023,000 SHA - Highway Safety 1,520,998 1,564,000 1,758,000 Motor Vehicle Titling Tax 246,944,863 262,000,000 268,600,000 Sales Tax - Rental Vehicles 6,062,210 6,300,000 6,600,000 Sales Tax - Rental Vehicles	Motor Vehicle Fuel Tax and Fees	812,915,201	877,394,000	1,022,820,000
Sales Tax on Online Sales	Motor Vehicle Titling Tax	740,834,589	786,000,000	805,700,000
Motor Vehicle Registration Fees 367,304,902 371,400,000 371,000,000 Corporation Income Tax 162,609,050 163,970,000 175,626,000 Total Gross Revenues 2,113,974,792 2,230,264,000 2,450,646,000 Less Deductions: Fuel Tax: Gas Tax Division 8,809,281 9,127,225 9,373,584 Chesapeake Bay 2010 Trust 7,332,708 7,591,000 8,011,313 General Fund 5,000,000 5,000,000 4,624,687 Waterway Improvement Fund 2,681,024 2,737,000 2,747,000 Distribution to the Trust Fund: 1 1,101,6824 1,019,000 1,023,000 SHA - Highway Safety 1,520,998 1,564,000 1,758,000 Motor Vehicle Titling Tax 246,944,863 262,000,000 268,600,000 Sales Tax - Ceneral (Online) 42,700,000 MVFT - Sales Tax Equivalent 99,719,986 138,366,000 265,628,000 Distribution to Other Special Funds: 451,047 532,000 39,662,000 Distribution: 451,047 532,000 <td< td=""><td>Sales Tax on Rental Vehicles</td><td>30,311,051</td><td>31,500,000</td><td>32,800,000</td></td<>	Sales Tax on Rental Vehicles	30,311,051	31,500,000	32,800,000
Corporation Income Tax	Sales Tax on Online Sales			42,700,000
Less Deductions:	Motor Vehicle Registration Fees	367,304,902	371,400,000	371,000,000
Less Deductions: Fuel Tax: Gas Tax Division	Corporation Income Tax	162,609,050	163,970,000	175,626,000
Fuel Tax:	Total Gross Revenues	2,113,974,792	2,230,264,000	2,450,646,000
Gas Tax Division 8,809,281 9,127,225 9,373,584 Chesapeake Bay 2010 Trust. 7,332,708 7,591,000 8,011,313 General Fund 5,000,000 5,000,000 4,624,687 Waterway Improvement Fund 2,681,024 2,737,000 2,747,000 Distribution to the Trust Fund: 1,016,824 1,019,000 1,023,000 SHA - Highway Safety 1,520,998 1,564,000 1,758,000 Motor Vehicle Titling Tax 246,944,863 262,000,000 268,600,000 Sales Tax - Rental Vehicles 6,062,210 6,300,000 6,600,000 Sales Tax - General (Online). 42,700,000 42,700,000 MVFT - Sales Tax Equivalent 99,719,986 138,366,000 265,628,000 MVFT - Indexing 13,081,188 24,328,000 39,692,000 Distribution to Other Special Funds: 451,047 532,000 547,000 MD Department of Environment 451,047 532,000 547,000 MD State Police - Auto Safety 6,244,530 7,876,796 8,338,934 MD State Police - Commercial Vehicle <td>Less Deductions:</td> <td></td> <td></td> <td></td>	Less Deductions:			
Chesapeake Bay 2010 Trust 7,332,708 7,591,000 8,011,313 General Fund 5,000,000 5,000,000 4,624,687 Waterway Improvement Fund 2,681,024 2,737,000 2,747,000 Distribution to the Trust Fund: 1,016,824 1,019,000 1,023,000 SHA - Highway Safety 1,520,998 1,564,000 1,758,000 Motor Vehicle Titling Tax 246,944,863 262,000,000 268,600,000 Sales Tax - Rental Vehicles 6,062,210 6,300,000 6,600,000 Sales Tax - General (Online). 42,700,000 42,700,000 MVFT - Sales Tax Equivalent 99,719,986 138,366,000 265,628,000 MVFT - Indexing 13,081,188 24,328,000 39,692,000 Distribution to Other Special Funds: 30,000 547,000 547,000 RAD - Administrative Expenses 979,710 1,336,964 1,459,776 MD State Police - Auto Safety 6,244,530 7,876,796 8,338,934 MD State Police - Commercial Vehicle 21,118,049 26,377,601 26,983,117 <t< td=""><td>Fuel Tax:</td><td></td><td></td><td></td></t<>	Fuel Tax:			
General Fund. 5,000,000 5,000,000 4,624,687 Waterway Improvement Fund. 2,681,024 2,737,000 2,747,000 Distribution to the Trust Fund: 3,000 1,016,824 1,019,000 1,023,000 SHA - Highway Safety 1,520,998 1,564,000 1,758,000 Motor Vehicle Titling Tax 246,944,863 262,000,000 268,600,000 Sales Tax - Rental Vehicles 6,062,210 6,300,000 6,600,000 Sales Tax - General (Online) 42,700,000 MVFT - Indexing 13,081,188 24,328,000 265,628,000 MVFT - Indexing 13,081,188 24,328,000 39,692,000 Distribution to Other Special Funds: 30,000,000 547,000 MD Department of Environment 451,047 532,000 547,000 RAD - Administrative Expenses 979,710 1,336,964 1,459,776 MD State Police - Auto Safety 6,244,530 7,876,796 8,338,934 MS tate Police - Commercial Vehicle 21,118,049 26,377,601 26,983,117 Adjustment for Revenue Estimates Gen Fd 414 (1,02	Gas Tax Division	8,809,281	9,127,225	9,373,584
Waterway Improvement Fund. 2,681,024 2,737,000 2,747,000 Distribution to the Trust Fund: 3,016,824 1,019,000 1,023,000 SHA - Highway Safety 1,520,998 1,564,000 1,758,000 Motor Vehicle Titling Tax 246,944,863 262,000,000 268,600,000 Sales Tax - Rental Vehicles 6,062,210 6,300,000 6,600,000 Sales Tax - General (Online). 42,700,000 MVFT - Sales Tax Equivalent 99,719,986 138,366,000 265,628,000 MVFT - Indexing 13,081,188 24,328,000 39,692,000 Distribution to Other Special Funds: 313,081,188 24,328,000 39,692,000 Distribution to Other Special Funds: 451,047 532,000 547,000 RAD - Administrative Expenses 979,710 1,336,964 1,459,776 MD State Police - Auto Safety 6,244,530 7,876,796 8,338,934 MD State Police - Commercial Vehicle 21,118,049 26,377,601 26,983,117 Adjustment for Revenue Estimates Gen Fd 414 (1,026,411) Total Deductions 420	Chesapeake Bay 2010 Trust	7,332,708	7,591,000	8,011,313
Distribution to the Trust Fund: Aviation Fuel Tax	General Fund	5,000,000	5,000,000	4,624,687
Aviation Fuel Tax 1,016,824 1,019,000 1,023,000 SHA - Highway Safety 1,520,998 1,564,000 1,758,000 Motor Vehicle Titling Tax 246,944,863 262,000,000 268,600,000 Sales Tax - Rental Vehicles 6,062,210 6,300,000 6,600,000 Sales Tax - General (Online) 42,700,000 MVFT - Sales Tax Equivalent 99,719,986 138,366,000 265,628,000 MVFT - Indexing 13,081,188 24,328,000 39,692,000 Distribution to Other Special Funds: Total Department of Environment 451,047 532,000 547,000 RAD - Administrative Expenses 979,710 1,336,964 1,459,776 MD State Police - Auto Safety 6,244,530 7,876,796 8,338,934 MD State Police - Commercial Vehicle 21,118,049 26,377,601 26,983,117 Adjustment for Revenue Estimates Gen Fd 420,962,418 494,156,000 687,060,000 Net Highway User Revenues 1,530,483,187 1,569,441,632 1,594,281,744 Baltimore City 130,361,953 133,680,316 135,796,122 </td <td>Waterway Improvement Fund</td> <td>2,681,024</td> <td>2,737,000</td> <td>2,747,000</td>	Waterway Improvement Fund	2,681,024	2,737,000	2,747,000
SHA - Highway Safety 1,520,998 1,564,000 1,758,000 Motor Vehicle Titling Tax 246,944,863 262,000,000 268,600,000 Sales Tax - Rental Vehicles 6,062,210 6,300,000 6,600,000 Sales Tax - General (Online) 42,700,000 MVFT - Sales Tax Equivalent 99,719,986 138,366,000 265,628,000 MVFT - Indexing 13,081,188 24,328,000 39,692,000 Distribution to Other Special Funds: 451,047 532,000 547,000 RAD - Administrative Expenses 979,710 1,336,964 1,459,776 MD State Police - Auto Safety 6,244,530 7,876,796 8,338,934 MD State Police - Commercial Vehicle 21,118,049 26,377,601 26,983,117 Adjustment for Revenue Estimates Gen Fd 420,962,418 494,156,000 687,060,000 Net Highway User Revenues 1,693,012,374 1,736,108,000 1,763,586,000 Distribution: Department of Transportation 1,530,483,187 1,569,441,632 1,594,281,744 Baltimore City 130,361,953 133,680,316 135,796,122 Counties 25,395,186 26,	Distribution to the Trust Fund:			
Motor Vehicle Titling Tax 246,944,863 262,000,000 268,600,000 Sales Tax - Rental Vehicles 6,062,210 6,300,000 6,600,000 Sales Tax - General (Online) 42,700,000 MVFT - Sales Tax Equivalent 99,719,986 138,366,000 265,628,000 MVFT - Indexing 13,081,188 24,328,000 39,692,000 Distribution to Other Special Funds: 451,047 532,000 547,000 RAD - Administrative Expenses 979,710 1,336,964 1,459,776 MD State Police - Auto Safety. 6,244,530 7,876,796 8,338,934 MD State Police - Commercial Vehicle 21,118,049 26,377,601 26,983,117 Adjustment for Revenue Estimates Gen Fd 420,962,418 494,156,000 687,060,000 Net Highway User Revenues 1,693,012,374 1,736,108,000 1,763,586,000 Distribution: 2 130,361,953 133,680,316 135,796,122 Counties 25,395,186 26,041,620 26,453,790 Municipalities 6,772,049 6,944,432 7,054,344 Total Local Gover	Aviation Fuel Tax	1,016,824	1,019,000	1,023,000
Sales Tax - Rental Vehicles 6,062,210 6,300,000 6,600,000 Sales Tax - General (Online). 42,700,000 MVFT - Sales Tax Equivalent. 99,719,986 138,366,000 265,628,000 MVFT - Indexing. 13,081,188 24,328,000 39,692,000 Distribution to Other Special Funds: MD Department of Environment. 451,047 532,000 547,000 RAD - Administrative Expenses 979,710 1,336,964 1,459,776 MD State Police - Auto Safety. 6,244,530 7,876,796 8,338,934 MD State Police - Commercial Vehicle. 21,118,049 26,377,601 26,983,117 Adjustment for Revenue Estimates Gen Fd. 414 (1,026,411) Total Deductions. 420,962,418 494,156,000 687,060,000 Net Highway User Revenues. 1,693,012,374 1,736,108,000 1,763,586,000 Distribution: Department of Transportation 1,530,483,187 1,569,441,632 1,594,281,744 Baltimore City. 133,361,953 133,680,316 135,796,122 Counties 25,395,186 26,041,620 26,453,790 Municipalities 6,772,049<	SHA - Highway Safety	1,520,998	1,564,000	1,758,000
Sales Tax - General (Online). 42,700,000 MVFT - Sales Tax Equivalent. 99,719,986 138,366,000 265,628,000 MVFT - Indexing. 13,081,188 24,328,000 39,692,000 Distribution to Other Special Funds: MD Department of Environment. 451,047 532,000 547,000 RAD - Administrative Expenses 979,710 1,336,964 1,459,776 MD State Police - Auto Safety. 6,244,530 7,876,796 8,338,934 MD State Police - Commercial Vehicle. 21,118,049 26,377,601 26,983,117 Adjustment for Revenue Estimates Gen Fd. 414 (1,026,411) Total Deductions. 420,962,418 494,156,000 687,060,000 Net Highway User Revenues. 1,693,012,374 1,736,108,000 1,763,586,000 Distribution: Department of Transportation 1,530,483,187 1,569,441,632 1,594,281,744 Baltimore City 130,361,953 133,680,316 135,796,122 Counties 25,395,186 26,041,620 26,453,790 Municipalities 6,772,049 6,944,432 7,054,344 Total Local Governments 162,529,188 <td>Motor Vehicle Titling Tax</td> <td>246,944,863</td> <td>262,000,000</td> <td>268,600,000</td>	Motor Vehicle Titling Tax	246,944,863	262,000,000	268,600,000
MVFT - Sales Tax Equivalent. 99,719,986 138,366,000 265,628,000 MVFT - Indexing. 13,081,188 24,328,000 39,692,000 Distribution to Other Special Funds: MD Department of Environment. 451,047 532,000 547,000 RAD - Administrative Expenses 979,710 1,336,964 1,459,776 MD State Police - Auto Safety. 6,244,530 7,876,796 8,338,934 MD State Police - Commercial Vehicle. 21,118,049 26,377,601 26,983,117 Adjustment for Revenue Estimates Gen Fd. 420,962,418 494,156,000 687,060,000 Net Highway User Revenues. 1,693,012,374 1,736,108,000 1,763,586,000 Distribution: 1530,483,187 1,569,441,632 1,594,281,744 Baltimore City. 130,361,953 133,680,316 135,796,122 Counties 25,395,186 26,041,620 26,453,790 Municipalities 6,772,049 6,944,432 7,054,344 Total Local Governments 162,529,188 166,666,368 169,304,256	Sales Tax - Rental Vehicles	6,062,210	6,300,000	6,600,000
MVFT - Sales Tax Equivalent. 99,719,986 138,366,000 265,628,000 MVFT - Indexing. 13,081,188 24,328,000 39,692,000 Distribution to Other Special Funds: MD Department of Environment. 451,047 532,000 547,000 RAD - Administrative Expenses 979,710 1,336,964 1,459,776 MD State Police - Auto Safety. 6,244,530 7,876,796 8,338,934 MD State Police - Commercial Vehicle. 21,118,049 26,377,601 26,983,117 Adjustment for Revenue Estimates Gen Fd. 414 (1,026,411) Total Deductions. 420,962,418 494,156,000 687,060,000 Net Highway User Revenues. 1,693,012,374 1,736,108,000 1,763,586,000 Distribution: Department of Transportation 1,530,483,187 1,569,441,632 1,594,281,744 Baltimore City. 130,361,953 133,680,316 135,796,122 Counties 25,395,186 26,041,620 26,453,790 Municipalities 6,772,049 6,944,432 7,054,344 Total Local Governments <td>Sales Tax - General (Online)</td> <td></td> <td></td> <td>42,700,000</td>	Sales Tax - General (Online)			42,700,000
Distribution to Other Special Funds: MD Department of Environment. 451,047 532,000 547,000 RAD - Administrative Expenses 979,710 1,336,964 1,459,776 MD State Police - Auto Safety. 6,244,530 7,876,796 8,338,934 MD State Police - Commercial Vehicle 21,118,049 26,377,601 26,983,117 Adjustment for Revenue Estimates Gen Fd. 414 (1,026,411) Total Deductions. 420,962,418 494,156,000 687,060,000 Net Highway User Revenues. 1,693,012,374 1,736,108,000 1,763,586,000 Distribution: Department of Transportation 1,530,483,187 1,569,441,632 1,594,281,744 Baltimore City 130,361,953 133,680,316 135,796,122 Counties 25,395,186 26,041,620 26,453,790 Municipalities 6,772,049 6,944,432 7,054,344 Total Local Governments 162,529,188 166,666,368 169,304,256		99,719,986	138,366,000	265,628,000
MD Department of Environment. 451,047 532,000 547,000 RAD - Administrative Expenses 979,710 1,336,964 1,459,776 MD State Police - Auto Safety. 6,244,530 7,876,796 8,338,934 MD State Police - Commercial Vehicle. 21,118,049 26,377,601 26,983,117 Adjustment for Revenue Estimates Gen Fd. 414 (1,026,411) Total Deductions. 420,962,418 494,156,000 687,060,000 Net Highway User Revenues. 1,693,012,374 1,736,108,000 1,763,586,000 Distribution: Department of Transportation 1,530,483,187 1,569,441,632 1,594,281,744 Baltimore City 130,361,953 133,680,316 135,796,122 Counties 25,395,186 26,041,620 26,453,790 Municipalities 6,772,049 6,944,432 7,054,344 Total Local Governments 162,529,188 166,666,368 169,304,256	MVFT - Indexing	13,081,188	24,328,000	39,692,000
RAD - Administrative Expenses 979,710 1,336,964 1,459,776 MD State Police - Auto Safety 6,244,530 7,876,796 8,338,934 MD State Police - Commercial Vehicle 21,118,049 26,377,601 26,983,117 Adjustment for Revenue Estimates Gen Fd 414 (1,026,411) Total Deductions 420,962,418 494,156,000 687,060,000 Net Highway User Revenues 1,693,012,374 1,736,108,000 1,763,586,000 Distribution: 1,530,483,187 1,569,441,632 1,594,281,744 Baltimore City 130,361,953 133,680,316 135,796,122 Counties 25,395,186 26,041,620 26,453,790 Municipalities 6,772,049 6,944,432 7,054,344 Total Local Governments 162,529,188 166,666,368 169,304,256	Distribution to Other Special Funds:			
RAD - Administrative Expenses 979,710 1,336,964 1,459,776 MD State Police - Auto Safety 6,244,530 7,876,796 8,338,934 MD State Police - Commercial Vehicle 21,118,049 26,377,601 26,983,117 Adjustment for Revenue Estimates Gen Fd 414 (1,026,411) Total Deductions 420,962,418 494,156,000 687,060,000 Net Highway User Revenues 1,693,012,374 1,736,108,000 1,763,586,000 Distribution: 1,530,483,187 1,569,441,632 1,594,281,744 Baltimore City 130,361,953 133,680,316 135,796,122 Counties 25,395,186 26,041,620 26,453,790 Municipalities 6,772,049 6,944,432 7,054,344 Total Local Governments. 162,529,188 166,666,368 169,304,256		451,047	532,000	547,000
MD State Police - Auto Safety 6,244,530 7,876,796 8,338,934 MD State Police - Commercial Vehicle 21,118,049 26,377,601 26,983,117 Adjustment for Revenue Estimates Gen Fd 414 (1,026,411) Total Deductions 420,962,418 494,156,000 687,060,000 Net Highway User Revenues 1,693,012,374 1,736,108,000 1,763,586,000 Distribution: 1,530,483,187 1,569,441,632 1,594,281,744 Baltimore City 130,361,953 133,680,316 135,796,122 Counties 25,395,186 26,041,620 26,453,790 Municipalities 6,772,049 6,944,432 7,054,344 Total Local Governments. 162,529,188 166,666,368 169,304,256	-	979,710	1,336,964	1,459,776
Adjustment for Revenue Estimates Gen Fd. 414 (1,026,411) Total Deductions. 420,962,418 494,156,000 687,060,000 Net Highway User Revenues. 1,693,012,374 1,736,108,000 1,763,586,000 Distribution: Department of Transportation 1,530,483,187 1,569,441,632 1,594,281,744 Baltimore City 130,361,953 133,680,316 135,796,122 Counties 25,395,186 26,041,620 26,453,790 Municipalities 6,772,049 6,944,432 7,054,344 Total Local Governments 162,529,188 166,666,368 169,304,256	-	6,244,530	7,876,796	8,338,934
Total Deductions. 420,962,418 494,156,000 687,060,000 Net Highway User Revenues. 1,693,012,374 1,736,108,000 1,763,586,000 Distribution:	MD State Police - Commercial Vehicle	21,118,049	26,377,601	26,983,117
Total Deductions. 420,962,418 494,156,000 687,060,000 Net Highway User Revenues. 1,693,012,374 1,736,108,000 1,763,586,000 Distribution: 	Adjustment for Revenue Estimates Gen Fd		414	(1,026,411)
Net Highway User Revenues. 1,693,012,374 1,736,108,000 1,763,586,000 Distribution: 1,530,483,187 1,569,441,632 1,594,281,744 Baltimore City 130,361,953 133,680,316 135,796,122 Counties 25,395,186 26,041,620 26,453,790 Municipalities 6,772,049 6,944,432 7,054,344 Total Local Governments 162,529,188 166,666,368 169,304,256		420,962,418	494,156,000	687,060,000
Department of Transportation 1,530,483,187 1,569,441,632 1,594,281,744 Baltimore City 130,361,953 133,680,316 135,796,122 Counties 25,395,186 26,041,620 26,453,790 Municipalities 6,772,049 6,944,432 7,054,344 Total Local Governments 162,529,188 166,666,368 169,304,256		1,693,012,374	1,736,108,000	1,763,586,000
Baltimore City 130,361,953 133,680,316 135,796,122 Counties 25,395,186 26,041,620 26,453,790 Municipalities 6,772,049 6,944,432 7,054,344 Total Local Governments 162,529,188 166,666,368 169,304,256	Distribution:			
Counties 25,395,186 26,041,620 26,453,790 Municipalities 6,772,049 6,944,432 7,054,344 Total Local Governments 162,529,188 166,666,368 169,304,256	Department of Transportation	1,530,483,187	1,569,441,632	1,594,281,744
Counties 25,395,186 26,041,620 26,453,790 Municipalities 6,772,049 6,944,432 7,054,344 Total Local Governments 162,529,188 166,666,368 169,304,256	•			135,796,122
Municipalities 6,772,049 6,944,432 7,054,344 Total Local Governments 162,529,188 166,666,368 169,304,256	•	25,395,186	26,041,620	26,453,790
Total Local Governments		6,772,049	6,944,432	7,054,344
	-		166,666,368	169,304,256
	Total Distribution		1,736,108,000	1,763,586,000

MISCELLANEOUS MOTOR VEHICLE REVENUE

REVENUE AND DISTRIBUTION

	2014	2015	2016
	Actual	Appropriation	Allowance
Motor Vehicle Revenue:			
Licenses	50,795,122	52,600,000	52,500,000
Other MVA Revenue	178,534,812	185,449,000	187,213,000
MEDEVAC Surcharge	69,682,869	71,077,000	71,000,000
Physicians Trauma Surcharge	11,957,131	12,090,000	12,077,000
Vehicle Emissions Inspection	32,822,464	32,867,000	33,037,000
Security Interest Filing Fees	11,175,571	11,900,000	12,100,000
Special License Tags	5,123,080	5,100,000	5,200,000
Total Motor Vehicle Fees	360,091,050	371,083,000	373,127,000
Less Deductions:			
Distribution to Other Special Funds:			
EMS Operations Fund (MEDEVAC)	69,682,869	71,077,000	71,000,000
Physicians Trauma Surcharge	11,957,131	12,090,000	12,077,000
Total Deductions	81,640,001	83,167,000	83,077,000
Net Miscellaneous Motor Vehicle Revenue	278,451,049	287,916,000	290,050,000

SUMMARY OF THE SECRETARY'S OFFICE

	2014	2015	2016
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	308.00	308.50	308.50
Total Number of Contractual Positions	7.50	6.00	6.00
Salarics, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	28,089,120	31,185,846	32,520,998
	2,741,167	4,414,225	3,818,762
	511,138,246	586,051,812	587,178,259
Special Fund ExpenditureFederal Fund Expenditure	529,019,025	598,494,474	575,804,610
	12,949,508	23,157,409	47,713,409
Total Expenditure	541,968,533	621,651,883	623,518,019

J00A01.01 EXECUTIVE DIRECTION – THE SECRETARY'S OFFICE

PROGRAM DESCRIPTION

The Secretary's Office (TSO) establishes overall policy direction, management, and support services for the Department.

MISSION and VISION

Provide a well-maintained, sustainable and multimodal transportation system that facilitates the safe, convenient, affordable, and efficient movement of people, good, and services within and between population and business centers. \(^{1}\)

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Quality of Service - Maximize the operational performance and capacity of the existing systems.

Objective 1.1 Maintain enterprise network availability of 99 percent.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percentage of time enterprise network is available	99.9%	99.9%	99.9%	99.9%
Objective 1.2 Maintain mainframe availability of 99 percent.				
	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percentage of time mainframe computers are available	99.8%	99.9%	99.8%	99.8%

Goal 2. Mobility - Preserve and enhance the transportation system.

Objective 2.1 Adequately fund system preservation needs in the Consolidated Transportation Program (CTP) at \$850 million in fiscal year 2015.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: System preservation funding levels in CTP (millions)	\$780	\$951	\$1,151	\$1,058

Goal 3. Mobility - Ensure stable funding for transportation.

Objective 3.1 Provide resources for transportation services through a fiscally prudent program that maintains a bond coverage ratio where net revenues are at least 2.5 times the maximum annual debt service in every year of a six-year program.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Bond coverage ratio of net revenues to maximum annual				
debt service	3.5	3.2	3.0	3.0

Goal 4. Productivity and Quality - Recruit and retain quality employees

Objective 4.1 Achieve an average vacancy rate of five percent, or less, for the Department by the end of fiscal year 2015.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Average vacancy rate for the fiscal year	5.0%	6.0%	5.0%	5.0%

¹ Mission and vision has been updated to reflect current TSO mission and vision statement.

J00A01.01 EXECUTIVE DIRECTION – THE SECRETARY'S OFFICE (Continued)

Objective 4.2 For vacant authorized positions targeted for recruitment, fill 65 percent within six months of vacancy or recruitment date.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Efficiency: Percent of vacant authorized positions targeted for				
recruitment filled within six months ²	63.58%	70.92%	65.00%	65.00%

Goal 5. Productivity and Quality - Strengthen the Minority Business Enterprise (MBE) certification processes, thereby increasing qualified firms' access to business opportunities.

Objective 5.1 Complete at least 30 investigative reports per quarter for each MBE Officer employed by the Office of MBE.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Efficiency: Average number of investigated reports completed quarterly	27	29	30	30

Goal 6. Productivity and Quality - Improve program and project delivery

Objective 6.1 Achieve a lower percentage of repeat audit findings than the statewide average of repeat audit findings.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Statewide percentage of repeat audit findings	21%	23%	22%	22%
Benchmark: Percentage of MDOT repeat audit findings	10%	10%	10%	10%

Objective 6.2 Annually maintain the percentage of MDOT's MFR objectives that meet or make notable progress toward targets at 80 percent or better.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of objectives	58	58	59	59
Outcome: Percentage of MFR objectives that meet or make notable				
progress toward targets	86%	87%	80%	80%

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² This measure is revised to include "or recruitment date" to more accurately reflect hiring activities and timelines. Fiscal year 2013 data revised to reflect this change.

J00A01.01 EXECUTIVE DIRECTION — THE SECRETARY'S OFFICE

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	188.50	188.00	188.00
Number of Contractual Positions	5.00	5.00	5.00
01 Salaries, Wages and Fringe Benefits	17,420,250	19,751,125	20,408,572
02 Technical and Special Fees	179,458	213,034	262,136
03 Communication	95,805 140,457 358,791 131,936 3,780,939 97,579 5,242 9,210 57,418 2,949,568	102,475 114,114 361,945 146,066 3,890,204 130,620 2,100 3,500 83,000 2,964,026	102,475 140,456 372,643 72,902 4,057,535 130,620 2,100 3,500 83,000 2,968,750
Total Operating Expenses	7,626,945	7,798,050	7,933,981
Total Expenditure	25,226,653	27,762,209	28,604,689
Special Fund Expenditure	25,226,653	27,762,209	28,604,689
Special Fund Income: J00301 Transportation Trust Fund	25,226,653	27,762,209	28,604,689

J00A01.02 OPERATING GRANTS-IN-AID — THE SECRETARY'S OFFICE

Program Description:

The Operating Grants-In-Aid program provides funds for the Department to make grants to various entities for transportation related

Appropriation 5	Statement:
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Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	13,387,152	15,406,579	13,001,356
Total Operating Expenses	13,387,152	15,406,579	13,001,356
Total Expenditure	13,387,152	15,406,579	13,001,356
Special Fund ExpenditureFederal Fund Expenditure	4,298,360 9,088,792	6,500,170 8,906,409	4,094,947 8,906,409
Total Expenditure	13,387,152	15,406,579	13,001,356
Special Fund Income: J00301 Transportation Trust Fund	4,298,360	6,500,170	4,094,947
Federal Fund Income: 20.505 Metropolitan Transportation Planning	9,088,792	8,906,409	8,906,409

J00A01.03 FACILITIES AND CAPITAL EQUIPMENT — THE SECRETARY'S OFFICE

Total

Program Description:

The Facilities and Capital Equipment program provides funds for the capital program in the Secretary's Office.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	16.00	17.00	17.00
Number of Contractual Positions	2.00	1.00	1.00
01 Salaries, Wages and Fringe Benefits	1,672,388	1,940,937	2,089,784
02 Technical and Special Fees	2,534,603	4,201,191	3,556,626
04 Travel	18,497	26,500	26,500 81,202
08 Contractual Services	6,325,936 99	20,211,385 631	46,153,006 631
10 Equipment—Replacement	3,991,650 740,132 45,223,771 24,528	7,882,000 1,076,000 44,029,000 25,500	4,130,000 745,798 30,261,000 25,500
Total Operating Expenses	56,324,613	73,251,016	81,423,637
Total Expenditure	60,531,604	79,393,144	87,070,047
Special Fund ExpenditureFederal Fund Expenditure	56,670,888 3,860,716	65,142,144 14,251,000	48,263,047 38,807,000
Total Expenditure	60,531,604	79,393,144	87,070,047
Special Fund Income: J00301 Transportation Trust Fund J00307 Local Income Tax Reserve Total	41,290,909 15,379,979 56,670,888	65,142,144	48,263,047
Federal Fund Recovery Income: 20.319 High-Speed Rail Corridors and Intercity Passenger Rail Service-Capital Assistance Grants	3,860,716	14,062,000 189,000	38,807,000

14,251,000

38,807,000

3,860,716

J00A01.02 OPERATING GRANTS-IN-AID — THE SECRETARY'S OFFICE

J00A01.03 FACILITIES AND CAPITAL EQUIPMENT — THE SECRETARY'S OFFICE

Summary of Operating and Capital Grants:

Summary of operating and capital states.	2014 Actual	2015 Appropriation	2016 Allowance
Special Funds	Actual	Appropriation	Anomanee
Maryland Department of Planning - operating	350,000	350,000	350,000
Payments in Lieu of Taxes (PILOT)-Baltimore City	812,671	1,048,928	1,043,705
Payments in Lieu of Taxes (PILOT)-Anne Arundel	75,000	75,000	75,000
Baltimore City Marine Fire Suppression	1,399,940	1,399,940	1,399,940
Appalachian Regional Commission	111,252	155,000	155,000
Coordinated Access to Paratransit Services (CAPS) Pilot	261,090	2,400,000	155,000
Tri-County Council for Southern Maryland	28,976	50,000	50,000
Lexington Park (MPO)	28,770	11,373	11,373
Allegany County Department of Community Services	5,295	9,584	9,584
	. ,	•	23,608
Hagerstown/Eastern Panhandle Metropolitan Planning Org	15,154	23,608	,
Salisbury Area Planning Council	16,508	14,196	14,196
Baltimore Metropolitan Council	791,291	565,887	565,887
Wilmington Area Planning Council	9,816	11,336	11,336
Metropolitan Washington Council of Governments	513,367	477,318	477,318
Business and Capital Support @ BWI Thurgood Marshall	2,677,669	5,500,000	5,500,000
CSX Intermodal Container Transfer Facility Location Study	766,205		
Airport Citizen's Committee	330,150	260,000	250,000
Towson Circle Grant	1,500,000		
Employer Outreach/Guaranteed Ride Home	444,524	638,000	520,000
Commuter Connections Operations Center	179,128	204,000	213,000
Clcan Air Partners	250,000	250,000	250,000
Mass Marketing	1,084,292	1,261,000	1,284,000
Telework Partnership with Employers (TPE)	79,694	120,000	50,000
Transportation Related Air Pollution Projects	1,038,429	1,064,000	1,064,000
Commuter Connections Evaluation 1-11 Monitoring	212,072	222,000	390,000
Baltimore Region Guaranteed Ride	112,831	157,000	170,000
Washington Region Guaranteed Ride	240,792	328,000	328,000
Charles Street Streetear Grant	12,000	2-3,000	0-0,000
UMBC Traffic Circle	12,000	400,000	
Canton Railroad Grant		249,000	751,000
MD 695 @ Brocning Highway	1,684,744	2,326,000	751,000
Grant to the City of Cambridge	1,004,744	500,000	500,000
Virginia Manor Road Grant	7,353,666	4,800,000	6,026,000
Forestville Road Grant	7,333,000	1,500,000	500,000
	420 920	, ,	,
Bikeways Program MEA/MDOT Electric Truck Voucher	439,830	2,640,000	3,949,000
	60,000	440,000	
Maryland Bike Share	1,020,000	1,480,000	
University of Maryland	191,718	239,000	
Municipal Government Grants	15,379,979		
Grants to Local Governments for Pothole Repairs	10,000,000		
Grants to Local Governments		16,000,000	
Washington County Grant		400,000	720,000
TOD—State Center		1,875,000	625,000
Piscataway Drive Grant			2,200,000
POB Incentive Pilot Program			3,000,000
Total Special Funds	49,448,083	49,445,170	32,476,947

J00A01.02 OPERATING GRANTS-IN-AID — THE SECRETARY'S OFFICE

J00A01.03 FACILITIES AND CAPITAL EQUIPMENT — THE SECRETARY'S OFFICE

Summary of Operating and Capital Grants:

Summary of Spotuming and Copius Station	2014 Actual	2015 Appropriation	2016 Allowance
Federal Funds			
Lexington Park (MPO)		90,978	90,978
Allegany County Department of Community Services	42,362	76,675	76,675
Hagerstown/Eastern Panhandle Metropolitan Planning Org	169,506	188,866	188,866
Salisbury Area Planning Council	132,080	113,567	113,567
Baltimore Metropolitan Council	4,730,830	4,527,095	4,527,095
Wilmington Area Planning Council	78,522	90,684	90,684
Canton Railroad Grant	•	436,000	1,306,000
Maryland Bike Share	74,048	648,000	573,000
Metropolitan Washington Council of Governments	3,935,492	3,818,544	3,818,544
Total Federal Funds	9,162,840	9,990,409	10,785,409
Total Grants	58,610,923	59,435,579	43,262,356

^{*}Totals may not add duc to rounding

J00A01.04 WASHINGTON METROPOLITAN AREA TRANSIT - OPERATING – THE SECRETARY'S OFFICE

PROGRAM DESCRIPTION

The Washington Metropolitan Area Transit Operating program provides grants to operate the Washington Metropolitan Area Transit Authority's Metrobus and Metrorail systems. The Department's payments represent Maryland's share of the operating subsidies for Metrobus and Metrorail.

•••••••••••••••••••••••••••••••	FY2013	FY2014	FY2015 ¹	FY2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: WMATA revenue vehicle miles (millions)	_			
Metrorail	75.885^2	74.079	87.772	87.772
Metrobus	39.177	38.555	40.451	40.970
Total	115.062^2	112.634	128.223	128.742
Output: WMATA passengers per revenue vehicle mile				
Metrorail	2.75^{2}	2.75	2.54	2.56
Metrobus	3.37	3.49	3.44	3.46
Outcome: WMATA annual ridership (millions)				
Metrorail (linked trips)	208.969	204.067	222.868	225.097
Metrobus (unlinked trips)	132.065	134.408	139.124	141.906
MetroAccess (completed trips)	2.033	2.126	2.123	2.165
Total	343.067	340.601	364.115	369.168
Efficiency: WMATA annual ridership Maryland only (millions) ³				
Metrorail (linked trips)	77.444	75.619	82.586	84.238
Metrobus (unlinked trips)	44.625	44.354	45.911	46.829
MetroAccess (completed trips) ³	1.208^{2}	1.270	1.333	1.360
Total	123.277	121.243	129.830	132.427
Efficiency: WMATA operating cost per revenue vehicle mile				
Metrorail	$$11.68^2$	\$13.01	\$11.69	\$12.32
Metrobus	\$13.68	\$14.76	\$15.30	\$15.84
Efficiency: WMATA farebox recovery ratio				
Metrorail	68.8%	61.6%	65.5%	62.1%
Metrobus	26.5%	24.9%	25.2%	24.5%
MetroAccess	8.0%	. 7.1%	7.1%	7.0%
WMATA systemwide	49.8%	45.3%	47.5%	45.4%
Efficiency: WMATA operating cost per passenger trip				
Metrorail	\$4.24	\$4.72	\$4.60	\$4.80
Metrobus	\$4.06	\$4.23	\$4.45	\$4.57
MetroAccess	\$51.04	\$49.95	\$53.55	\$54.04

¹ Fiscal year 2015 estimated data is the 2015 WMATA budget data.

² Fiscal year 2013 data revised to reflect actual data.

³ Basis for counting Maryland only ridership: Maryland Metrorail ridership is calculated based on the 2007 and 2012 rail passenger surveys. Maryland Metrobus ridership is calculated based upon the 2008 bus passenger survey to determine the jurisdiction of residence, for the purpose of allocating the Maryland portion of system wide Metrobus ridership. Maryland MetroAccess ridership is from fiscal year actuals ridership counts.

J00A01.04 WASHINGTON METROPOLITAN AREA TRANSIT— OPERATING—THE SECRETARY'S OFFICE

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	268,339,937	285,621,000	320,422,000
Total Operating Expenses	268,339,937	285,621,000	320,422,000
Total Expenditure	268,339,937	285,621,000	320,422,000
Special Fund Expenditure	268,339,937	285,621,000	320,422,000
Total Expenditure	268,339,937	285,621,000	320,422,000
Special Fund Income:			
J00301 Transportation Trust Fund	268,339,937	285,621,000	320,422,000

J00A01.05 WASHINGTON METROPOLITAN AREA TRANSIT— CAPITAL—THE SECRETARY'S OFFICE

Program Description:

J00301 Transportation Trust Fund.....

The Washington Metropolitan Area Transit Capital program provides grants for the design, construction and rehabilitation of transit systems and related structures in the Washington metropolitan area. Although this program is primarily capital grants for the Washington Metropolitan Area Transit Authority's Metrobus and Metrorail systems, funding is also provided for other transit related projects in Montgomery and Prince George's counties.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
12 Grants, Subsidies and Contributions	136,654,906	169,345,000	132,091,000
Total Operating Expenses	136,654,906	169,345,000	132,091,000
Total Expenditure	136,654,906	169,345,000	132,091,000
Special Fund Expenditure	136,654,906	169,345,000	132,091,000
Total Expenditure	136,654,906	169,345,000	132,091,000
Special Fund Income:			

136,654,906

169,345,000

132,091,000

J00A01.07 OFFICE OF TRANSPORTATION TECHNOLOGY SERVICES—THE SECRETARY'S OFFICE

Program Description:

The Office of Transportation Technology Services program provides the centralized computing and network infrastructure services for the Maryland Department of Transportation. This Office is responsible for developing, coordinating, and implementing information technology services to address the operating needs of its customers.

Appropriation Stateme	ent:
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Appropriation statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	103.50	103.50	103.50
Number of Contractual Positions	.50		
01 Salaries, Wages and Fringe Benefits	8,996,482	9,493,784	10,022,642
02 Technical and Special Fees	27,106		
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	2,748,744 36,995 25,562,123 90,501 362 28,843 36,604	3,365,693 53,450 27,826,518 95,150 5,400 20,000 42,100	3,901,765 53,450 27,929,467 95,150 5,400 20,000 42,100
Total Operating Expenses	28,504,172	31,408,311	32,047,332
Total Expenditure	37,527,760	40,902,095	42,069,974
Special Fund Expenditure Total Expenditure	37,527,760 37,527,760	40,902,095 40,902,095	42,069,974 42,069,974
Special Fund Income: J00301 Transportation Trust Fund	37,527,760	40,902,095	42,069,974

J00A01.08 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS — THE SECRETARY'S OFFICE

Program Description:

This program provides funds for development of major information technology projects to support the Secretary's Office business requirements. It provides an independent method for identifying appropriations and expenditures related to development costs for major information technology projects.

Appropriation Statement:			
	2014 Actual	2015	2016 Allowance
	Actual	Appropriation	Allowance
08 Contractual Services	300,521	405,856	258,953
11 Equipment—Additional		2,816,000	
Total Operating Expenses	300,521	3,221,856	258,953
Total Expenditure	300,521	3,221,856	258,953
Special Fund Expenditure	300,521	3,221,856	258,953
•			
Total Expenditure	300,521	3,221,856	258,953
Special Fund Income:			
J00301 Transportation Trust Fund	300,521	3,221,856	258,953

DEBT SERVICE REQUIREMENTS

J00A04.01 DEBT SERVICE REQUIREMENTS

Program Description:This program provides for all the debt service fund requirements of the Department of Transportation as required by law.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
13 Fixed Charges	200,455,245	255,369,913	282,666,738
Total Operating Expenses	200,455,245	255,369,913	282,666,738
Total Expenditure	200,455,245	255,369,913	282,666,738
Special Fund Expenditure	200,455,245	255,369,913	282,666,738
Total Expenditure	200,455,245	255,369,913	282,666,738
Consolidated Transportation Bonds			Total
Series 2002 Series 2003 Series 2003(2nd) Series 2006 Series 2007 Series 2008 Series 2008(2nd) Series 2009 Series 2010B Refending Series 2011 Series 2012 Series 2013 Series 2013 Series 2014 Series 2015 Series 2015 Series 2015 Series 2015			20,062,500 18,901,875 24,960,000 10,635,000 10,936,500 26,862,750 26,572,000 10,296,000 13,697,600 36,734,500 11,823,913 17,965,550 9,438,400 4,492,650 19,600,000 19,687,500
Total Consolidated Transportation Bonds			\$282,666,738
Total Debt Service Fund Requirement			\$282,666,738
Special Fund Income: J00301 Transportation Trust Fund	200,455,245	255,369,913	282,666,738

SUMMARY OF STATE HIGHWAY ADMINISTRATION

	2014	2015	2016
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	3,069.50	3,084.50	3,084.50
Total Number of Contractual Positions	22.00	17.00	17.00
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	249,218,997	264,232,649	277,603,630
	24,356,057	24,278,935	23,093,739
	1,237,956,695	1,359,541,369	1,528,853,410
Special Fund ExpenditureFederal Fund Expenditure	890,252,437	1,048,961,959	1,288,276,905
	621,279,312	599,090,994	541,273,874
Total Expenditure	1,511,531,749	1,648,052,953	1,829,550,779

STATE HIGHWAY ADMINISTRATION

J00B01.01 STATE SYSTEM CONSTRUCTION AND EQUIPMENT

Program Description:

The State System Construction and Equipment program provides funds for the capital program of the State Highway Administration. Financing is available from current revenues, Federal Aid and bond proceeds for construction and reconstruction projects on the State Highway System, program-related planning and research, acquisitions of major capital equipment and all other capital expenditures.

	2014 Actual	2015 Estimated	2016 Estimated
Source of Funds:			
Special Funds and Bond Proceeds	406,501,354	634,881,000	860,073,000
Federal Funds:			
Interstate Maintenance	41,014,225		
National Highway System	53,939,746		
Surface Transportation Program	172,957,928	126,780,566	109,889,520
High Priority Projects	12,735,488	3,000,000	6,000,000
Bridge Rehabilitation and Replacement	49,286,589		
Congestion Mitigation/Air Quality	9,453,659	8,000,000	9,000,000
Statewide Planning and Research	6,795,453	8,400,000	8,500,000
Woodrow Wilson Bridge	3,036,002		
Appalachia	-228,029	1,400,000	1,000,000
Equity Bonus	18,305,758		
American Recovery and Reinvestment Act (ARRA)	-1,991,258		
National Highway Performance Program	120,238,702	350,276,434	268,970,480
Highway Safety Improvment Program	32,650,272	8,000,000	30,000,000
Transportation Alternatives		1,000,000	3,000,000
Other	28,159,581	20,000,000	20,000,000
Sub-Total	546,354,116	526,857,000	456,360,000
Total	952,855,470	1,161,738,000	1,316,433,000
Application of Funds: Major Projects:			
Primary	77,613,396	140,956,000	242,101,000
Secondary	17,674,700	53,626,000	72,639,000
Interstate	43,293,435	33,456,000	86,193,000
Woodrow Wilson Bridge	81,487	<u> </u>	
Sub-Total	138,663,018	228,038,000	400,933,000

J00B01.01 STATE SYSTEM CONSTRUCTION AND EQUIPMENT

stem Preservation Projects:			
Bridge Replacement and Rehabilitation	172,122,281	160,800,000	149,900,000
Safety and Spot Improvements	38,458,272	49,100,000	44,900,000
Resurfacing and Rehabilitation	253,422,933	287,400,000	236,100,000
Traffic Management	55,321,508	60,700,000	58,400,000
Truck Weight	5,232,627	4,000,000	6,600,000
Environmental Preservation	9,421,901	9,100,000	8,800,000
Transportation Enhancements	5,349,877	10,100,000	13,700,000
Noise Barriers	5,160,694	10,000,000	16,300,000
Crash Prevention	8,830,945	21,200,000	15,100,000
Guard Rail	4,904,094	7,600,000	8,600,000
ADA Retrofit	20,078,628	15,700,000	12,600,000
Statewide Planning and Research	25,047,737	27,500,000	27,900,000
Railroad Safety and Spot	2,788,941	3,300,000	3,100,000
Drainage Improvements	17,371,160	20,600,000	21,800,000
Emergency	120,454	800,000	900,000
Pedestrian Access Improvements - Transit			
Sidewalk Projects	3,043,979	5,300,000	4,900,000
Park and Ride	9,399,602	9,500,000	5,000,000
TMDL Compliance	25,729,646	52,500,000	92,500,000
Urban Street Reconstruction	106,186	1,600,000	600,000
Community Safety and Enhancement	13,941,348	37,900,000	58,600,000
CHART	24,671,236	21,600,000	19,800,000
Intersection Capacity	10,561,431	13,300,000	17,000,000
Bicycle Retrofit	1,959,296	4,300,000	4,200,000
Sub-Total	713,044,776	833,900,000	827,300,000
Capital Facilities and Equipment	64,271,871	88,800,000	77,200,000
Reimbursable Expenditures	36,807,788	10,000,000	10,000,000
Work Performed for Other Modal Administration	68,017	1,000,000	1,000,000
Total	952,855,470	1,161,738,000	1,316,433,000

^{*} Totals may not add due to rounding

J00B01.01 STATE SYSTEM CONSTRUCTION AND EQUIPMENT—STATE HIGHWAY ADMINISTRATION

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	1,525.50	1,542.50	1,542.50
Number of Contractual Positions	13.90	11.50	11.50
01 Salaries, Wages and Fringe Benefits	135,277,139	152,301,088	159,501,947
02 Technical and Special Fees	17,611,741	17,039,866	18,385,019
03 Communication	1,630,517 937,080 1,590,798 29,038,106 220,958,305 5,343,649 3,318,255 1,737,710 306,615 658,943 534,446,612	1,460,200 1,131,900 1,310,537 26,907,277 257,877,604 10,282,700 3,648,956 677,369 380,488 702,583 688,017,432	1,881,200 1,046,800 1,587,406 27,018,894 270,434,370 9,873,900 2,211,001 928,745 311,678 707,374 822,544,666
Total Operating Expenses	799,966,590	992,397,046	1,138,546,034
Total Expenditure	952,855,470	1,161,738,000	1,316,433,000
Special Fund ExpenditureFederal Fund Expenditure	406,501,354 546,354,116 952,855,470	634,881,000 526,857,000 1,161,738,000	860,073,000 456,360,000 1,316,433,000
Special Fund Income: J00301 Transportation Trust Fund	406,501,354	634,881,000	860,073,000
Federal Fund Income: 20.205 Highway Planning and Construction	548,573,403 -143,483 -84,546 548,345,374	525,457,000 1,100,000 300,000 526,857,000	455,360,000 700,000 300,000 456,360,000
Federal Fund Recovery Income: 20.205 Highway Planning and Construction	-1,991,258		

J00B01.02 STATE SYSTEM MAINTENANCE - STATE HIGHWAY ADMINISTRATION

PROGRAM DESCRIPTION

The State System Maintenance program provides funds for the maintenance of roads and bridges, traffic services, sign permit administration, and landscaping.

MISSION

Provide a safe, well-maintained, reliable highway system that enables mobility choices for all customers and supports Maryland's communities, economy and environment.

VISION

Provide a world class highway system.

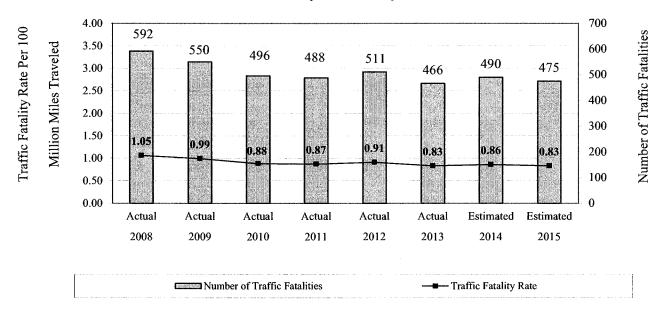
KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Safety: Improve highway safety in Maryland.

Objective 1.1 Reduce the annual number of traffic-related fatalities from 592 in 2008 to 475 or fewer (19.8 percent reduction) by December 31, 2015, and reduce the annual number of traffic-related injuries on all roads in Maryland from 48,148 in 2008 to fewer than 40,040 (16.8 percent reduction) by December 31, 2015.

	CY2012	CY2013	CY2014	CY2015
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of vehicle miles driven (billions)	56.4	56.5	56.6	56.7
Outcome: Annual number of personal injuries on all roads				
in Maryland ^{1,2}	44,397	42,746	41,109	40,040
Annual number of traffic fatalities on all roads in Maryland ²	511	466	490	475
Traffic fatality rate per 100 million miles traveled on all roads in				
Maryland ²	0.91	0.83	0.86	0.83

Traffic Fatality Rate in Maryland



J00B01.02 STATE SYSTEM MAINTENANCE - STATE HIGHWAY ADMINISTRATION (Continued)

Objective 1.2 Reduce the annual number of pedestrian fatalities from 115 in 2008 to 92 or fewer (19.8 percent reduction) by December 31, 2015, and reduce the annual number of pedestrian injuries from 2,469 in 2008 to 2,050 or fewer (16.8 percent reduction) by December 31, 2015.

	CY2012	CY2013	CY2014	CY2015
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of pedestrian fatalities on all roads in Maryland ²	96	110	95	92
Number of pedestrian injuries on all roads in Maryland ^{1,2}	2,442	2,343	2,108	2,050

Goal 2. Mobility/Congestion Relief: Improve mobility for our customers.

Objective 2.1 Reduce incident congestion delay to achieve a user cost savings of at least \$1 billion annually.

	CY2012	CY2013	CY2014	CY2015
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of patrol hours logged ³	65,654	71,472	65,000	65,000
Outcome: Total user cost savings for the traveling public including				
commercial traffic due to incident management (billions) ³	\$0.96	\$1.16	\$1.00	\$1.00
Total reduction in incident congestion delay (million vehicle-hours) ³	28.5	32.7	30.0	30.0
Percent of vehicle miles travelled (VMT) in congested conditions on				
freeways/expressways in Maryland during the evening peak hour	33%	22%	27%	27%
Percent of VMT in congested conditions on arterials in Maryland				
during the evening peak hour	16%	16%	16%	16%
	16%	16%	16%	16%

Goal 3. System Preservation and Maintenance: Maintain a quality highway system.

Objective 3.1 Maintain annually at least 84 percent (calendar year 2002 pavement conditions) of the Maryland State Highway Administration (SHA) pavements with acceptable ride quality per the International Roughness Index.

	CY2012	CY2013	CY2014	CY2015
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of roadway mileage with acceptable ride quality	86%	86%	86%	86%

Objective 3.2 Maintain all bridges along the State Highway Network, including those identified as weight restricted and structurally deficient, so that there is no adverse effect on their safe use by emergency vehicles, school buses, and vehicles serving the economy of an area.

	CY2012	CY2013	CY2014	CY2015
Performance Measures	Actual	Actual	Actual	Estimated
Input: Number of SHA bridges that are structurally deficient ⁴	97	87	81	100
Outcome: Percentage of bridges along SHA Highway Network				
with no adverse effect on their safe use by emergency vehicles,				
school buses, and vehicles servicing the economy of an area ⁴	100%	100%	100%	100%
Percentage of bridges along SHA Highway Network that will				
allow all legally loaded vehicles to safely traverse ⁴	99%	99%	99%	99%

Objective 3.3 Annually, improve/maintain 84 percent of the State Highway Network in overall preferred maintenance condition.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of lane-miles maintained	17,050	17,063	17,077	17,089
Output: Maintenance activity expenditures (millions)	\$54.029	\$54.590	\$60.990	\$61.500
Efficiency: Maintenance activity expenditures per lane mile	\$3,169	\$3,199	\$3,571	\$3,599
	CY2012 Actual	CY2013 Actual	CY2014 Actual	CY2015 Estimated
Efficiency: Percentage of the SHA Highway Network in overall				
preferred maintenance condition	85.1%	83.4%	83.4%	84.0%

J00B01.02 STATE SYSTEM MAINTENANCE - STATE HIGHWAY ADMINISTRATION (Continued)

Goal 4. Environmental Stewardship: Develop and maintain Maryland state highways in an environmentally responsible manner.

Objective 4.1 Provide a positive contribution to Chesapeake Bay water quality by reducing 90,485 pounds of nitrogen pollution, 10,555 pounds of phosphorus pollution and 5,268,036 pounds of sediment by June 30, 2017.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Year-to-date number of pounds of nitrogen pollution				
reduced to meet Total Maximum Daily Load (TMDL) requirements	s ⁵ 66,805	70,201	73,484	81,985
Year-to-date number of pounds of phosphorous pollution reduced				
to meet Total Maximum Daily Load (TMDL) requirements ⁵	11,457	11,785	7,507	9,031
Year-to-date number of pounds of sediment pollution reduced to				
meet Total Maximum Daily Load (TMDL) requirements ⁵	5,623,100	5,854,790	3,512,024	4,390,030

Objective 4.2 Annually achieve an in-compliance rating from the Maryland Department of the Environment (MDE) for Maryland erosion/sediment control requirements on all SHA construction projects and maintenance activities.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of compliance on erosion/sediment control ratings	99.5%	99.6%	100.0%	100.0%

¹2012 Actual data changed from figure reported in last year's submission.

² Accident data is preliminary and subject to change as additional information is submitted from police reports. Please note that for the injuries measures, the SHA MFR fiscal year 2016 reports all injuries, whereas the MVA MFR fiscal year 2015 reports serious injuries only, therefore SHA reports a higher number of personal and pedestrian injuries. Data current as of 11/30/2014.

³ In 2014, SHA implemented an expansion of its patrol program. Because SHA does not yet know the effect the expansion will have on its incident management operations and the benefits resulting from them, conservative estimates for 2014 through 2016 are used.

⁴ Data is reported by calendar year to reflect federal report data. Calendar year 2014 Actual data was reported in the April 2014 federal submission.

⁵ Changes to historical base data and efficiencies attributed to individual best management practices and revisions to the Maryland Assessment Scenario Tool (MAST) model have required recalculation of SHA's pollutant reductions and restoration achievements to accurately reflect 2014 progress toward goals measured for this objective. Additionally, SHA has already exceeded its annual Watershed Implementation Plan target for sediment reduction to meet 2025 goals. Fiscal year 2013 Actual data changed from figures reported in last year's submission for all three measures. Similarly, future estimates are lower than previous years.

J00B01.02 STATE SYSTEM MAINTENANCE — STATE HIGHWAY ADMINISTRATION

Maintenance of Highways and Bridges: Districts (Including Winter Maintenance): District No. 1 Dorchester, Somerset, Wicomico, Worcester	296,937
	,
District No. 1 Dorchester, Somerset, Wicomico, Worcester	,
District No. 2 Caroline, Cecil, Kent, Queen Anne's, Talbot	422,149
District No. 3 Montgomery, Prince George's	588,548
District No. 4 Baltimore, Harford	179,688
District No. 5 Anne Arundel, Calvert, Charles, St. Mary's	689,063
District No. 6 Allegany, Garrett, Washington	139,553
District No. 7 Carroll, Frederick, Howard	100,825
Total District Maintenance	416,763
State-Wide Miscellaneous Projects:	
Bridges	963,144
Environmental Design 3,906,525 5,637,475 7,	580,574
Maintenance of Traffic Signal Systems	498,373
CHART	853,414
Office of Maintenance	733,717
Total State-Wide Miscellaneous Projects	629,222
Headquarters Support 15,288,903 17,506,952 18,	442,322
Total	488,307

^{*}Totals may not add duc to rounding

J00B01.02 STATE SYSTEM MAINTENANCE — STATE HIGHWAY ADMINISTRATION

A	ppro	priation	Statement:
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	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	1,496.00	1,495.00	1,495.00
Number of Contractual Positions	8.00	5.40	5.50
01 Salaries, Wages and Fringe Benefits	109,183,608	107,513,984	113,468,174
02 Technical and Special Fees	6,157,699	4,125,323	4,036,920
03 Communication 04 Travel	2,117,068 834,226 12,954,455 20,549,816 124,737,086 40,220,560 509,344 105,037 153,007 332,793 2,469	3,157,600 514,390 12,481,527 15,463,397 70,622,199 23,358,871 707,377 58,220 190,800 349,542 11,400	2,043,000 599,260 13,089,235 15,838,114 78,158,500 24,976,771 160,226 607,034 156,986 350,687 3,400
Total Operating Expenses Total Expenditure	202,515,861 317,857,168	126,915,323 238,554,630	135,983,213 253,488,307
Special Fund ExpenditureFederal Fund Expenditure	309,863,751 7,993,417 317,857,168	228,053,756 10,500,874 238,554,630	242,633,259 10,855,048 253,488,307
Special Fund Income: J00301 Transportation Trust Fund	309,863,751	228,053,756	242,633,259
Federal Fund Income: 20.205 Highway Planning and Construction	7,993,417	10,500,874	10,855,048

J00B01.03 COUNTY AND MUNICIPALITY CAPITAL FUNDS — STATE HIGHWAY ADMINISTRATION

Program Description:

Under Title 8, Section 507, the State Highway Administration may allocate funds to a "County Highway Construction Fund" from the Transportation Trust Fund. The allocation is determined by the amount of Federal Secondary Highway Funds and Urban Funds may be allocated to the counties and that may be subsequently released by them to the State Highway Administration for use on the State Highway System. The County Highway Construction Fund is apportioned to the counties and matching construction funds are required of each participating county.

STATE SYSTEM CONSTRUCTION AND EQUIPMENT

STATE AID IN LIEU OF FEDERAL AID

The allocation of Transportation Trust Funds to the County Highway Construction Program for Fiscal Year 2015, which represents 50 percent of Maryland's estimated apportionment of Federal Aid Secondary and Urban Systems Funds, is \$4,500,000 (net of reduction for ridesharing). Estimated amounts earnable on a road mileage basis are as follows:

APPORTIONMENTS OF FEDERAL AID SECONDARY AND URBAN SYSTEMS FUNDS

FISCAL YEAR 2016

Estimated Allocation

Hrban

		Urban	
County/Subdivision	Secondary	Systems	Total
Allegany	\$112,932	\$129,724	\$242,656
Anne Arundel	89,967	159,250	249,217
Baltimore	164,812	258,652	423,464
Calvert	95,306		95,306
Caroline	137,454		137,454
Carroll	196,079	18,379	214,458
Cecil	141,546	7,969	149,515
Charles	126,137	53,367	179,504
Dorchester	147,831	30,214	178,045
Frederick	303,849	69,017	372,866
Garrett	194,700		194,700
Harford	163,653	35,778	199,431
Howard	71,716	3,097	74,813
Kent	72,029		72,029
Montgomery	117,009	135,221	252,230
Prince George's	57,870	153,953	211,823
Queen Anne's	133,994		133,994
St. Mary's	120,780	18,785	139,565
Somerset	95,620		95,620
Talbot	97,512	22,311	119,823
Washington	165,119	142,193	307,312
Wicomico	151,303	102,945	254,248
Worcester	139,350	62,577	201,927
Total	\$3,096,568	\$1,403,432	\$4,500,000

J00B01.03 COUNTY AND MUNICIPALITY CAPITAL FUNDS — STATE HIGHWAY ADMINISTRATION

	Counties and Municipalities	Baltimore City	Total
Special Funds in Lieu of Federal Secondary and Urban			
Apportionments(1)	\$4,500,000		\$4,500,000
CHART/Rec Trails/Reimbursements from Counties	400,000		400,000
Federal Aid:			
Bridge Replacement and Rehabilitation	5,050,000		5,050,000
National Highway Performance Program		15,050,000	15,050,000
Interstate Maintenance		5,000,000	5,000,000
Appalachian Development Local Access	200,000		200,000
STP State Flexibility	7,000,000	10 000 000	7,000,000
STP Urban population over 200,000		18,000,000	18,000,000
Hi-Priority Projects		3,500,000	3,500,000
Congestion Mitigation/Air Quality		2,000,000	2,000,000
National Highway Systems		6,000,000	6,000,000
Equity Bonus Spee	350,000	3,000,000	3,000,000 350,000
National Scenic Byways	,		500,000
	500,000		,
Truck Weight Facilities	250,000		250,000
Total	\$18,250,000	\$52,550,000	\$70,800,000
Expenditures:			
State Aid in Lieu of Federal Funds	4,500,000		4,500,000
County Maintained Projects	8,294,000		8,294,000
Payments of Federal Highway Funds Earned	5,456,000	52,550,000	58,006,000
a grantes of a court anguing a since Danies annual			20,000,000
Total	\$18,250,000	\$52,550,000	\$70,800,000

Notes:

Title 8, Section 507 of the Transportation Article permits the transfer of these Federal funds to the SHA and a like amount of special funds to the counties in lieu of Federal funds released by the counties. The fiscal year 2016 request is based on the assumption that this action will be taken in every applicable instance.

J00B01.03 COUNTY AND MUNICIPALITY CAPITAL FUNDS — STATE HIGHWAY ADMINISTRATION

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	1.00		
01 Salaries, Wages and Fringe Benefits	182,103		
02 Technical and Special Fees	564,116	3,090,000	657,000
04 Travel	251		
07 Motor Vehicle Operation and Maintenance	6,828 2,123,050 167 59,980,938	21,000 2,900,000 51,989,000	12,000 3,050,000 67,081,000
Total Operating Expenses	62,111,234	54,910,000	70,143,000
Total Expenditure	62,857,453	58,000,000	70,800,000
Special Fund ExpenditureFederal Fund Expenditure	3,915,690 58,941,763	4,900,000 53,100,000	4,900,000 65,900,000
Total Expenditure	62,857,453	58,000,000	70,800,000
Special Fund Income: J00301 Transportation Trust Fund	3,915,690	4,900,000	4,900,000
Federal Fund Income: 20.205 Highway Planning and Construction	57,964,299	53,100,000	65,900,000
Federal Fund Recovery Income: 20.205 Highway Planning and Construction	977,464		

J00B01.04 HIGHWAY SAFETY OPERATING PROGRAM — STATE HIGHWAY ADMINISTRATION

Program Description:

This program provides for the maintenance of truck weighing stations and the approach roads and equipment used to enforce motor vehicle weight and size limits. This program also provides for the administration of the Motor Carrier Safety Programs and for the issuance of hauling permits under Title 24, Section 111.2 and 113 of the Transportation Article.

Appropriation Sta	tement:
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Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	47.00	47.00	47.00
Number of Contractual Positions	.10	.10	
01 Salaries, Wages and Fringe Benefits	4,576,147	4,417,577	4,633,509
02 Technical and Special Fees	22,501	23,746	14,800
03 Communication	26,753 12,183 9,493 68,463 1,038,046 20,080 8,102 324 2,892,598 28,151 4,104,193 8,702,841	28,700 12,080 7,617 51,700 1,032,788 21,230 8,400 3,385 4,498,155 41,801 5,705,856	29,000 12,090 9,659 55,000 1,090,260 19,960 8,500 8,815 4,596,634 36,989 5,866,907
Special Fund Expenditure Federal Fund Expenditure	5,852,318 2,850,523	6,314,059 3,833,120	10,515,216 6,676,390 3,838,826
Total Expenditure	8,702,841	10,147,179	10,515,216
Special Fund Income: J00301 Transportation Trust Fund	5,852,318	6,314,059	6,676,390
Federal Fund Income: 20.205 Highway Planning and Construction	1,713,337 1,137,186 2,850,523	2,883,120 950,000 3,833,120	2,888,826 950,000 3,838,826

J00B01.05 COUNTY AND MUNICIPALITY FUNDS — STATE HIGHWAY ADMINISTRATION

APPORTIONMENTS OF ESTIMATED HIGHWAY USER REVENUES — FISCAL YEAR 2016

County	Total	Counties	Munici- palities and Baltimore City
Allegany	\$812,559	\$459,599	\$352,960
Anne Arundel	3,131,634	2,825,194	306,440
Baltimore	3,987,244	3,987,244	
Calvert	700,139	610,197	89,942
Caroline	513,057	384,738	128,319
Carroll	1,493,979	1,083,617	410,362
Cecil	827,923	624,669	203,254
Charles	1,031,492	915,705	115,787
Dorchester	571,424	427,603	143,821
Frederick	2,082,611	1,305,945	776,666
Garrett	626,343	511,545	114,798
Harford	1,684,276	1,342,801	341,475
Howard	1,532,001	1,532,001	
Kent	294,477	219,251	75,226
Montgomery	4,718,842	3,583,245	1,135,597
Prince George's	4,258,588	2,817,022	1,441,566
Queen Anne's	559,873	511,109	48,764
St. Mary's	783,038	751,651	31,387
Somerset	325,927	272,496	53,431
Talbot	514,899	315,298	199,601
Washington	1,308,145	847,092	461,053
Wicomico	1,023,055	628,316	394,739
Worcester	726,608	497,452	229,156
Total Counties	\$33,508,134	\$26,453,790	\$7,054,344
Baltimore City	\$135,796,122		\$135,796,122
Total	\$169,304,256	\$26,453,790	\$142,850,466

J00B01.05 COUNTY AND MUNICIPALITY FUNDS — STATE HIGHWAY ADMINISTRATION

Program Description:

Section 8-403 of the Transportation Article allocates Highway User Revenues to the 23 counties, Baltimore City and municipalities; to construct and maintain roads and streets.

Appropriation Statement:

	Actual	Appropriation	Allowance
12 Grants, Subsidies and Contributions	162,529,188	169,686,144	169,304,256
Total Operating Expenses	162,529,188	169,686,144	169,304,256
Total Expenditure	162,529,188	169,686,144	169,304,256
Special Fund Expenditure	162,529,188	169,686,144	169,304,256
Special Fund Income: J00301 Transportation Trust Fund	162,529,188	169,686,144	169,304,256

2014

2015

2016

J00B01.08 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS — STATE HIGHWAY ADMINISTRATION

Program Description:

This program provides funds for development of major information technology projects to support the State Highway Administration's business requirements. It provides an independent method for identifying appropriations and expenditures related to development costs for major information technology projects.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
08 Contractual Services	5,139,493 1,590,136	6,889,000 3,038,000	6,855,000 2,155,000
Total Operating Expenses	6,729,629	9,927,000	9,010,000
Total Expenditure	6,729,629	9,927,000	9,010,000
Special Fund ExpenditureFederal Fund Expenditure	1,590,136 5,139,493	5,127,000 4,800,000	4,690,000 4,320,000
Total Expenditure	6,729,629	9,927,000	9,010,000
Special Fund Income:	1.500.126	5 107 000	4 (00 000

SUMMARY OF MARYLAND PORT ADMINISTRATION

	2014	2015	2016
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	225.00	224.00	224.00
Total Number of Contractual Positions	1.20	1.20	1.20
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	20,815,923	23,000,855	24,078,090
	-1,215,337	313,288	489,212
	102,742,832	122,715,983	186,249,885
Special Fund ExpenditureFederal Fund Expenditure	122,055,721	142,676,126	206,768,187
	287,697	3,354,000	4,049,000
Total Expenditure	122,343,418	146,030,126	210,817,187

J00D00.01 PORT OPERATIONS - MARYLAND PORT ADMINISTRATION

PROGRAM DESCRIPTION

The Maryland Port Administration (MPA) functions under Title 6 of the Transportation Article of the Annotated Code of Maryland. Through its efforts to increase waterborne commerce, the Maryland Port Administration promotes the economic well being of the State of Maryland and manages the State-owned facilities. Activities include developing, marketing, advertising, maintaining and stewardship of the State's port facilities; improving access channels and dredging berths; developing and promoting international and domestic waterborne trade by promoting cargoes and economic expansion in the State; and providing services to the maritime community, such as developing dredged material placement sites.

MISSION

The mission of the Maryland Port Administration is to increase the flow of waterborne commerce through the ports of the State of Maryland in a manner that provides benefits to the citizens of the State.¹

VISION

The Maryland Port Administration will: capitalize on Port business opportunities; provide, manage, and promote competitive, secure, state-of-the-art terminals capable of efficiently handling diverse cargoes; ensure that the Port's navigational channel system is competitive and efficient; leverage mutually supporting public and private sectors; and act as a good steward of Maryland's natural environment.¹

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To maximize cargo throughput, terminal efficiency and the economic benefit generated by the Port of Baltimore (POB) to the State.

Objective 1.1 Increase Port Roll-on, Roll-off (RoRo) tonnage 5 percent annually from fiscal year 2002 levels (365,000 tons). Maintain POB's position as the largest RoRo port on the U.S. East Coast.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: RoRo tonnage (thousands) ²	934	808	800	810
RoRo ranking (East Coast Ports)	1st	1st	1st	1st
RoRo market share	48%	52%	52%	52%

Objective 1.2 Increase Port automobile tonnage 3 percent annually from fiscal year 2002 levels (683,000 tons).

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Port Auto tonnage (thousands)	1,368	1,556	1,600	1,650
Auto market share	23%	25%	25%	25%

Objective 1.3 Maintain Port forest products tonnage volumes above one million tons/year.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Port forest products tonnage (thousands) ³	990	907	560	560
Forest products market share	24%	33%	20%	20%

¹ Mission and vision have been updated.

² Heavy equipment (farm, construction, mining) volumes are down and are tied to the global business climate, especially Europe.

³ Considerable pulp tonnage has been diverted to other Ports on the East Coast. Data provided by Port Import/Export Reporting Service (PIERS).

J00D00.01 PORT OPERATIONS - MARYLAND PORT ADMINISTRATION (Continued)

Objective 1.4 Increase Port container cargo volumes from fiscal year 2009 levels.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Containers (Loaded TEUs) (thousands)	553	568	585	600
Efficiency: Average truck turn-around time at Seagirt:				
Single moves (either a drop off or pickup)	29.5	28.9	<30.0	<30.0
Double moves (drop and pickup)	54.9	54.3	<60.0	<60.0
Number of crane moves per hour at Seagirt Marine Terminal	35.5	36.2	≥37.0	≥37.0

Goal 2. Operate the MPA to ensure revenue enhancements and to optimize operating expenses.

Objective 2.1 Manage discretionary spending to maximize revenues and effectively manage expenditures.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: MPA net income (millions)	\$6.3	\$2.5	-\$0.1	-\$3.3

Objective 2.2 Manage the World Trade Center's (WTC) occupancy rate at 80 percent or above and maximize revenue from such occupancy.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: World Trade Center revenue (millions)	\$3.7	\$3.7	\$4.0	\$4.1
Efficiency: World Trade Center occupancy (percent) ⁴	78	76	80	80

Objective 2.3 Increase the number of cruise ships and passengers using the Port of Baltimore (POB).

	CY2013	CY2014	CY2015	CY2016
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: International cruises using MPA's terminal	91	89	85	93
Cruise passengers, embarking and debarking MPA's terminal ⁵	422,000	402,000	379,000	418,000
Revenues related to cruise operations (millions)	\$6.5	\$6.4	\$6.2	\$6.8
Expenditures related to cruise operations	\$1.9	\$1.9	\$1.7	\$1.9

Goal 3. Preserve and enhance the port's infrastructure to maintain cargo capacities, while ensuring adequate security and environmental stewardship.

Objective 3.1 Maintain and improve terminal infrastructure (cranes, berths, cargo storage areas) to preserve and enhance cargo capacity.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Capital funding dedicated to security projects (millions)	\$8.9	\$1.2	\$1.4	\$0.6
Output: Preventative vs. Corrective maintenance work orders				
Preventative maintenance work order	47%	49%	60%	60%
Corrective maintenance work order	53%	51%	40%	40%
Outcome: MPA total general cargo tonnage (millions)	9.6	9.6	9.7	9.8
New/previously unusable acres developed for port operations				
since fiscal year 2000	220	224	225	230
Quality: Percent of covered storage area that meets industry standards	61.5%	61.5%	61.5%	61.5%

⁴ Tenant relocated to consolidate with its organization in another building.

⁵ Decrease in forecast cruise passengers is due to: fewer vessel sailings, longer itineraries leading to fewer overall passengers as a result of fewer calls. A fire canceled six cruises in 2013; Carnival will relocate a ship from POB in late 2014 to install exhaust scrubbers; however the ship will return in 2015.

J00D00.01 PORT OPERATIONS - MARYLAND PORT ADMINISTRATION (Continued)

Goal 4. Safety and mobility: maintain and improve the shipping channels for safe, unimpeded access to the Port.

Objective 4.1 Manage an effective dredging program to maintain and improve the shipping channels for safe, unimpeded access to the Port by ensuring adequate placement capacity is available to meet dredging demand, removing access channel restrictions and improving the navigation system.

Performance Measures	2013 Actual	2014 Actual	2015 Estimated	2016 Estimated
Input: State funding of channel/berth improvements (millions)	\$0.0	\$3.7	\$10.6	\$1.5
Annual maintenance dredging to keep channels				
clear (cubic yards) (millions)	3.5	0.6	4.0	2.5
Outcome: Poplar Island dredged material capacity remaining				
(cubic yards) (millions)	15.0	15.3	12.4	10.4
Harbor dredged material capacity remaining (cubic yards) (millions) ⁶	18.1	17.5	16.1	15.6

⁶ Fiscal year 2013 data revised from last report, as capacity for Harbor material data changed due to new survey data taken on site.

J00D00.01 PORT OPERATIONS

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	186.00	185.00	185.00
Number of Contractual Positions	.70	.70	.70
01 Salarics, Wages and Fringe Benefits	16,888,962	18,357,926	19,268,965
02 Technical and Special Fees	-1,215,687	253,507	429,431
03 Communication 04 Travel	307,277 335,433 6,951,135 1,270,970 13,101,558 1,156,388 129,542 213,164 25,000 5,110,507	296,205 282,040 4,784,636 1,250,490 15,929,056 1,071,646 346,390 98,110 25,000 5,238,820	314,305 348,169 6,432,649 1,058,446 15,537,319 1,169,445 341,725 101,025 25,000 5,466,663
14 Land and Structures Total Operating Expenses	1,230,343	807,300 30,129,693	807,300 31,602,046
Total Expenditure	45,504,592	48,741,126	51,300,442
Special Fund Expenditure	45,504,592	48,741,126	51,300,442
Special Fund Income: J00301 Transportation Trust Fund	45,504,592	48,741,126	51,300,442

					REVEN	REVENUE ESTIMATE FISCAL YEAR 2016	TE FISCAL	YEAR 2016				-		
Estimated Income (Thousands)	housands)													
	2014	2015						FY 2016 Estimate	Estimate					
	Actual	Estimate	Seagirt	Dundalk	Cruise	Locust Point South	Locust Locust Point South Point North	Fairfield Auto Facility	ICTF Rail Facility	Masonville	Total Terminal	World Trade Center	Other	Tota]
Dockage	4,330	4,400		2,534	300	137	275	905			4,148			4,148
Wharfage*	7,244	7,260		3,280	2,570	456	256	1,146			7,708			7,708
Vessel Services**	2,751	2,500		1,287	27	72					1,341			1,341
Rentals	29,600	28,698	3,297	10,150	3,221	1,012	654	1,036	1,980	3,017	24,367	4,098	1,132	29,597
Security	4,030	3,800	2,434	1,194	979	128	55	9			4,446			4,446
Other***	4,886	1,963		26			17				43			43
Total	52,841	48,621	5,731	18,471	6,744	1,760	1,257	3,093	1,980	3,017	42,053	4,098	1,132	47,283
* All wharfage categories previously reported separately have been consolidated ** Vessel Services previously reported as Cranes and Misc. Services *** One time insurance reimbursements, COPR reimbursements, and FY 2013 re "Other" as an extraordinary item in FY 2015.	gories previou reviously repo ice reimburse redinary item	usly reported orted as Crar ments , COP in FY 2015.	separately ha ies and Misc. R reimburser	ave been cons Services nents, and FY	olidated. 7 2013 reven	ue timing adji	ustments tota	ling \$4,852 aı	e included in	FY 2014. Sa	ve been consolidated. Services nents, and FY 2013 revenue timing adjustments totaling \$4,852 are included in FY 2014. Sale of Clinton Street Terminal is also included in	Street Termi	nal is also inci	uded in

J00D00.02 PORT FACILITIES AND CAPITAL EQUIPMENT — MARYLAND PORT ADMINISTRATION

Program Description:

The Port Facilities and Capital Equipment program provides funds for the capital programs of the Maryland Port Administration to develop and modernize port facilities, improve access channels in cooperation with the U.S. Army Corps of Engineers through dredging activities and provides project financing to promote new eargo and economic expansion in the State.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	39.00	39.00	39.00
Number of Contractual Positions	.50	.50	.50
01 Salaries, Wages and Fringe Benefits	3,926,961	4,642,929	4,809,125
02 Technical and Special Fees	350	59,781	59,781
03 Communication 04 Travel 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges 14 Land and Structures. Total Operating Expenses. Total Expenditure Special Fund Expenditure Federal Fund Expenditure.	34,148 37,332 188,092 34,925,961 39,548 199,063 345,725 7,215 37,134,431 72,911,515 76,838,826 76,551,129 287,697	60,814 37,925 459,462 29,538,188 53,716 317,300 781,700 7,236 61,329,949 92,586,290 97,289,000 93,935,000 3,354,000	60,814 37,925 228,567 44,498,338 52,716 291,300 177,050 8,236 109,292,893 154,647,839 159,516,745 155,467,745 4,049,000
Total Expenditure	76,838,826	97,289,000	159,516,745
Special Fund Income: J00301 Transportation Trust Fund	76,551,129	93,935,000	155,467,745
Federal Fund Income: 20.205 Highway Planning and Construction		350,000 2,500,000	350,000 3,368,000
Program97.056 Port Security Grant Program	287,697	150,000 354,000	50,000 281,000
Total	287,697	3,354,000	4,049,000

SUMMARY OF MOTOR VEHICLE ADMINISTRATION

	2014	2015	2016
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	1,584.00	1,735.50	1,735.50
Total Number of Contractual Positions	84.21		
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	104,752,593	120,930,029	127,413,478
	5,008,069	1,703,407	1,782,116
	95,841,277	107,809,896	105,286,889
Special Fund ExpenditureFederal Fund ExpenditureReimbursable Fund Expenditure	195,469,603	214,374,390	220,042,906
	9,419,788	15,168,942	13,539,577
	712,548	900,000	900,000
Total Expenditure	205,601,939	230,443,332	234,482,483

J00E00.01 MOTOR VEHICLE OPERATIONS - MOTOR VEHICLE ADMINISTRATION

PROGRAM DESCRIPTION

The Maryland Motor Vehicle Administration (MVA) is responsible for supplying motor vehicle services to the citizens of Maryland. These services include licensing all non-commercial and commercial drivers, registering and titling vehicles, issuing tags and permits for persons with a disability, issuing photo identification cards for non-driver residents, regulating motor vehicle dealers and sales, administering the compulsory insurance compliance program, managing the vehicle emissions inspection program, running driver safety programs, and coordinating the State's highway safety efforts. The Administration serves its customers through a network of customer service offices, electronic services (kiosks, internet, telephone), a telephone customer service center, and Vehicle Emissions Inspection Program (VEIP) stations.

MISSION

The MVA shall provide exemplary and secure driver and vehicle services that support Maryland's safe mobility.

VISION

The MVA is a respected and trusted leader in providing public services and promoting safety.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Enhanced Safety and Security – Promote driver and vehicle safety while ensuring product and process security.

Objective 1.1 Continue to achieve at least a 3-5 percent annual reduction from the 1998 (pre-GLS System) youthful novice driver (16 year old) crash rate through fiscal year 2015.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number enrolled in Motorcycle Safety courses	8,241	7,138	6,975	6,812
Number of 16 year old drivers	6,717	5,758	5,328	5,098
Outcome: Percent reduction in 16 year old driver disabling and				
fatal crash rates under the Graduating Licensing System	95.69%	95.64%	89.50%	89.50%
	CY2013	CY2014	CY2015	CY2016
	Actual	Estimated	Estimated	Estimated
Outcome: Percent of motorcycle fatalities compared to total fatalities	13.1%	11.6%	11.2%	10.9%
Percent of alcohol fatalities (BAC level greater than or equal				
to 0.08) compared to total fatalities	21.0%	20.3%	19.7%	19.0%

Objective 1.2 Comply with Federal Motor Carrier Safety Improvement Act of 1999 concerning the posting of all conviction data within 30 days and Commercial Drivers License (CDL) data within 10 days.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of CDL conviction data received and posted				
within 10 days	98%	98%	98%	98%

Objective 1.3 Reduce the annual number of traffic-related fatalities from 592 in 2008 to 475 or fewer (19.8 percent reduction) by December 31, 2015, and reduce the annual number of traffic-related serious injuries on all roads in Maryland from 4,544 in 2008 to fewer than 3,945 (13.2 percent reduction) by December 31, 2015.

	CY2012	CY2013	CY2014	CY2015
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of vehicle miles driven (billions) ²	56.4	56.5	56.6	56.7
Outcome: Annual number of serious personal injuries on all roads				
in Maryland ⁴	2,957	4,025	3,945	3,866
Annual number of traffic fatalities on all roads in Maryland ³	511	466	490	475
Traffic fatality rate per 100 million miles on all roads in Maryland ³	0.91	0.83	0.86	0.83

J00E00.01 MOTOR VEHICLE OPERATIONS - MOTOR VEHICLE ADMINISTRATION (Continued)

Objective 1.4 Reduce the annual number of pedestrian fatalities from 115 in 2008 to 92 or fewer (19.8 percent reduction) by December 31, 2015, and reduce the annual number of serious pedestrian injuries from 445 in 2008 to 386 or fewer (13.3 percent reduction) by December 31, 2015.

	CY2012	CY2013	CY2014	CY2015
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of pedestrian fatalities on all roads in Maryland ³	96	110	95	92
Number of serious pedestrian injuries on all roads in Maryland ³	330	344	394	386

Goal 2. Exemplary Customer Service - Deliver progressive, quality services and products to Maryland residents and other MVA customers.

Objective 2.1 Decrease customer wait time of 25 minutes by fiscal year 2015.⁴

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of transactions	12,216,731	12,739,780	12,989,960	13,294,152
Number of walk-in transactions ⁵	7,446,569	7,623,629	7,534,177	7,444,725
Number of calls received at the Customer Service Center (CSC) ⁶	1,540,738	1,638,877	1,662,233	1,685,589
Number of vehicles tested at VEIP stations	1,698,526	1,735,634	1,740,746	1,782,966
Outcome: Average branch office customer visit time (minutes) ⁴	33	35	27	24
Percent of incoming calls answered at the CSC ⁴	85.0%	87.4%	90.0%	91.0%
Percent of dealer complaint cases issued and closed within 90 days	74.0%	95.0%	95.0%	95.0%
Average wait time at VEIP station (minutes)	5.4	6.3	6.5	6.5

Objective 2.2 Achieve 94 percent of customer satisfaction rating for all customer delivery methods.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Percent of branch office customers rating service as Good				
or Very Good	90%	89%	90%	91%
Percent of branch office customers rating employee helpfulness as				
Good or Very Good	95%	95%	95%	95%

Goal 3. Efficient and Effective Business Practices – Maximize operational performance and efficiency of systems to enable mobility.

Objective 3.1 Continue to develop and promote use of alternative service delivery (ASD) options in order to achieve 44 percent ASD usage of total transactions by fiscal year 2016.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of alternative service delivery transactions ⁷	4,770,162	5,116,151	5,455,783	5,849,427
Outcome: Percent of registration renewals by alternative				
service delivery	87.1%	88.0%	92.0%	95.0%
Percent of new titles issued electronically	62.0%	63.0%	64.0%	65.0%
Percent of driver license renewals by mail ⁷	9.5%	6.9%	6.0%	5.0%
Alternative service delivery transactions as percent of total transa	ections 39.0%	40.2%	42.0%	44.0%

Objective 3.2 Continue to provide over 90 percent of information and services available to the public over the Internet.

Performance Measures	CY2013 Actual	CY2014 Actual	CY2015 Estimated	CY2016 Estimated
Outcome: Percent of information and services available to the				
public over the Internet	90%	90%	90%	90%

J00E00.01 MOTOR VEHICLE OPERATIONS - MOTOR VEHICLE ADMINISTRATION (Continued)

¹ The Mission and Vision were updated to reflect MVA's new Long Range Plan.

² Vehicle miles traveled (VMT) as reported by the State Highway Administration.

³ The Maryland Strategic Highway Safety Plan (SHSP) was updated earlier this year with an addendum that now includes serious injury objectives. Because the Maryland Highway Safety Office (MHSO) Highway Safety Plan is aligned with the SHSP, 2013-2016 data is reported by MVA to include serious injuries instead of total injuries; note that the SHA fiscal year 2016 MFR reports all injuries, therefore SHA reports a higher number.

⁴ In fiscal year 2014, the MVA implemented the Wait Time Reduction Program designed to significantly reduce wait times. This effort will reduce branch wait times, decrease abandon rates at the CSC, and increase ASD transactions.

⁵ The increase in fiscal year 2014 is attributable to both new customers due to the Maryland Highway Safety Act of 2013 (SB715), which allows for application for identification cards, moped operators' permits, and drivers' licenses that are not acceptable by federal agencies for specified official purposes, and the amount of return visits for repeat tests in spite of an increased use of Alternative Service Delivery (ASD) methods.

⁶ The implementation of SB715 resulted in a significant increase in the number of the calls going to the CSC.

⁷ With driver's license renewals now available online, it is expected that some of the renewals that previously would have been done by mail will now be completed over the Internet.

J00E00.01 MOTOR VEHICLE OPERATIONS

Appropriation	Statement:
FF	

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	1,570.00	1,718.50	1,718.50
Number of Contractual Positions	80.15		
01 Salaries, Wages and Fringe Benefits	103,372,465	119,174,283	125,519,967
02 Technical and Special Fees	4,587,099	1,703,407	1,782,116
03 Communication	6,298,864 175,835 2,918,367 889,009 46,012,299 1,140,925 95,256 28,820 18,046 8,005,367	6,585,566 126,956 2,223,773 731,546 43,168,588 1,144,802 32,607 24,852 55,513 7,271,220	6,243,970 168,314 3,000,915 576,502 45,699,902 1,128,884 32,607 24,852 55,513 8,136,164
Total Operating Expenses	65,582,788	61,365,423	65,067,623
Total Expenditure	173,542,352	182,243,113	192,369,706
Special Fund ExpenditureFederal Fund Expenditure	173,517,767 24,585 173,542,352	182,064,202 178,911 182,243,113	192,190,795 178,911 192,369,706
Special Fund Income: J00301 Transportation Trust Fund	173,517,767	182,064,202	192,190,795
Federal Fund Income: 20.232 National Motor Carrier Safety	24,585	178,911 178,911	178,911
		170,211	170,511

J00E00.03 FACILITIES AND CAPITAL EQUIPMENT — MOTOR VEHICLE ADMINISTRATION

Program Description:

The Facilities and Capital Equipment program provides funds for new capital facilities, major renovations to existing facilities, and capital equipment needs for the Motor Vehicle Administration.

Appropriation S	tatement:
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Appropriation statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	8.00	10.00	10.00
01 Salaries, Wages and Fringe Benefits	783,642	1,070,090	1,163,534
02 Technical and Special Fees	403,360		
03 Communication 04 Travel	4,990 393,583 3,246 941,632 2,042,969 269 14,727,194 18,113,883 19,300,885 19,229,400 71,485 19,300,885	3,000 4,000 547,882 3,000 6,131,000 490,500 1,000 23,004,000 30,184,382 31,254,472 29,045,472 2,209,000 31,254,472	3,000 4,000 1,247,882 3,000 3,087,000 490,500 1,000 18,950,312 23,986,175 25,149,709 24,575,709 574,000 25,149,709
Special Fund Income: J00301 Transportation Trust Fund Federal Fund Income: 20.231 Performance and Registration Information Systems Management	19,229,400	29,045,472	24,575,709 250,000
97.089 Driver's Licenses Security Grant Program	71,485	1,969,058	324,000
Total	71,485	2,209,000	574,000

J00E00.04 MARYLAND HIGHWAY SAFETY OFFICE — MOTOR VEHICLE ADMINISTRATION

Program Description:

The Maryland Highway Safety Office works with local and state government agencies, law enforcement, safety organizations and non-profit entities to save lives and prevent injuries by reducing the number and severity of motor vehicle crashes through the administration of a comprehensive and effective network of traffic safety programs.

Арргоргіа	tion Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of	of Authorized Positions	6.00	7.00	7.00
Number of	of Contractual Positions	.30		
01 Salaries,	Wages and Fringe Benefits	596,486	685,656	729,977
02 Technical	and Special Fees	17,610		
	ication	9,524 7,273	7,000 14,500	7,000 18,024
09 Supplies	al Servicesand Materials	2,518,759 11,071	3,167,549 29,240	3,162,452 30,813
12 Grants, S	nt—Additionalubsidies and Contributionsarges	2,578 7,991,774 258	10,906,802 8,000	10,906,802 8,000
	Operating Expenses	10,541,237	14,133,091	14,133,091
	Total Expenditure	11,155,333	14,818,747	14,863,068
F	Special Fund Expenditure Sederal Fund Expenditure Steimbursable Fund Expenditure	1,119,067 9,323,718 712,548	1,137,716 12,781,031 900,000	1,176,402 12,786,666 900,000
•	Total Expenditure	11,155,333	14,818,747	14,863,068
300301	Transportation Trust Fund	1,119,067	1,137,716	1,176,402
Federal Fu	nd Income:			
20.205	Highway Planning and Construction	-20,324	4 1 40 2 6 5	4 (4(0(5
20.600 20.601	State and Community Highway Safety	4,182,162	4,149,265	4,646,865
	tive Grants	1,588,073	1,200,000	
20.602 20.608	Occupant Protection Incentive Grants Minimum Penalties for Repeat Offenders	232,914		
20.609	for Driving While Intoxicated	2,376,942 62,567	3,000,000	4,645,044
20.610	State Traffice Safety Information System Improve- ment Grants	378,672	300,000	24,000
20.612		161,949	9,500	- 1,111
20.613	Child Safety and Child Booster Seats Incentive Grants	123,116	- ,	
20.614	National Highway Traffic Safety Administration (NHTSA) Discretionary Safety Grants	118,149		
20.616	National Priority Safety Programs	119,498	4,122,266	3,470,757
	Total	9,323,718	12,781,031	12,786,666
Reimbursa	ble Fund Income:			
	DOT-State Highway Administration	712,548	900,000	900,000

${\tt J00E00.08}$ Major information technology development projects — motor vehicle administration

Program Description:

This program provides funds for development of major information technology projects to support the Motor Vehicle Administration's business requirements. It provides an independent method for identifying appropriations and expenditures related to development costs for major information technology development projects.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
08 Contractual Services	1,596,391 1,037 5,941	2,127,000	2,100,000
Total Operating Expenses	1,603,369	2,127,000	2,100,000
Total Expenditure	1,603,369	2,127,000	2,100,000
Special Fund Expenditure	1,603,369	2,127,000	2,100,000
Total Expenditure	1,603,369	2,127,000	2,100,000
Special Fund Income: J00301 Transportation Trust Fund	1,603,369	2,127,000	2,100,000

SUMMARY OF MARYLAND TRANSIT ADMINISTRATION

	2014	2015	2016
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	3,132.50	3,327.50	3,327.50
Total Number of Contractual Positions	16.00	16.00	16.00
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	326,105,261	312,122,915	328,106,108
	1,395,836	1,197,784	1,199,514
	806,288,745	956,372,248	1,165,911,818
Special Fund ExpenditureFederal Fund Expenditure	907,161,588	1,034,755,301	1,104,630,809
	226,628,254	234,937,646	390,586,631
Total Expenditure	1,133,789,842	1,269,692,947	1,495,217,440

J00H01.01 TRANSIT ADMINISTRATION - MARYLAND TRANSIT ADMINISTRATION

PROGRAM DESCRIPTION

The Transit Administration program provides executive direction for the agency including finance, human resources, legal affairs, customer services, media and public relations, and administration to support operations.

MISSION

To provide safe, reliable, interconnected, customer-focused, affordable, accessible and efficient public transportation throughout Maryland, enhancing quality of life, supporting the environment and economic development.¹

VISION

To meet the highest standards of customer satisfaction by providing safe, dependable and efficient public transportation throughout Maryland. I

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Provide outstanding service to our customers.

Objective 1.1 Provide high on-time performance, with on-time goals in fiscal year 2014 of: 1) 85 percent for Core Bus, 2) 95 percent for Metro, 3) 95 percent for Light Rail, 4) 92 percent for MARC, 5) 90 percent for Mobility paratransit.

•	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of service provided on-time:				
Core Bus	82%	81%	88%	89%
Baltimore Metro	97%	96%	97%	97%
Light Rail	98%	96%	96%	95%
MARC	93%	92%	94%	94%
Mobility paratransit and Taxi Access	89%	91%	90%	90%

Objective 1.2 Provide clean facilities and vehicles, resulting in a customer satisfaction score of 3.2 for cleanliness of vehicles in fiscal year 2015.

	CY2013	CY2014	CY2015	CY2016
Performance Measures	Actual	Estimated	Estimated	Estimated
Quality: Customer service rating from customer satisfaction survey:				
cleanliness of vehicles	2	3.1	3.2	3.2

Objective 1.3 Achieve an average telephone hold time of 2.0 minutes for persons scheduling a Mobility paratransit reservation during fiscal year 2015.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Average Mobility paratransit phone hold time in minutes ³	3.13	4.04	3.50	3.00

2013

2014

2015

2016

Goal 2. Encourage transit ridership in Maryland

Objective 2.1 Double transit ridership by the end of 2020.⁴

2013	2014	2015	2010
Actual	Actual	Estimated	Estimated
80,071	75,780	80,000	82,500
15,208	14,632	16,000	16,200
8,647	8,106	9,600	9,999
1,651	1,781	1,930	2,000
433	508	560	580
9,062	9,168	9,350	9,500
4,187	4,017	4,500	4,610
119,259	113,992	121,940	125,389
40,281	42,500	42,700	43,100
	Actual 80,071 15,208 8,647 1,651 433 9,062 4,187 119,259	Actual 80,071Actual 75,78015,20814,6328,6478,1061,6511,7814335089,0629,1684,1874,017119,259113,992	Actual Actual Estimated 80,071 75,780 80,000 15,208 14,632 16,000 8,647 8,106 9,600 1,651 1,781 1,930 433 508 560 9,062 9,168 9,350 4,187 4,017 4,500 119,259 113,992 121,940

J00H01.01 TRANSIT ADMINISTRATION - MARYLAND TRANSIT ADMINISTRATION (Continued)

Objective 2.2 25,000 certified users for Mobility paratransit by the end of fiscal year 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of certified users (as of June 30) ⁸	24,860	25,732	29,000	31,000

Goal 3. Use MTA resources efficiently and effectively and be accountable to the public, our customers and our employees, with performance measured against prior years.

Objective 3.1 Minimize increases in operating cost per passenger.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Efficiency: Operating cost per revenue vehicle mile:				
Core Bus ⁹	\$12.12	\$13.09	\$12.41	\$12.66
Metro ⁹	\$10.12	\$12.08	\$10.94	\$10.94
Light Rail ⁹	\$11.60	\$14.45	\$12.27	\$12.27
Mobility Paratransit ^{8,9}	\$6.06	\$5.03	\$4.83	\$4.92
$MARC^{\check{8}}$	\$17.56	\$23.01	\$21.35	\$21.35
Contracted Commuter Bus to Baltimore and Washington ⁹	\$9.95	\$10.81	\$10.14	\$10.14
Taxi Access ⁹	\$5.37	\$4.98	\$5.01	\$4.87
All Modes	\$10.29	\$11.89	\$10.99	\$11.02
Operating cost per passenger trip: 10				
Core Bus ¹¹	\$3.48	\$3.46	\$3.77	\$3.87
Metro ¹¹	\$3.40	\$4.17	\$3.81	\$3.92
Light Rail ¹¹	\$4.37	\$5.92	\$4.95	\$5.08
Mobility Paratransit ^{8,9}	\$51.10	\$48.31	\$39.93	\$40.63
MARC ¹¹	\$13.42	\$15.03	\$13.78	\$13.71
Contracted Commuter Bus to Baltimore and Washington ¹¹	\$12.76	\$14.56	\$13.59	\$13.52
Taxi Access ¹¹	\$22.88	\$20.08	\$20.21	\$19.63

Objective 3.2 Maximize passenger trips per revenue mile.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Efficiency: Passenger trips per revenue vehicle mile:				
Core Bus ¹¹	3.4	3.8	3.3	3.3
Metro	3.0	2.9	2.9	2.8
Light Rail	2.7	2.4	2.5	2.4
MARC	1.3	1.5	1.6	1.6
Contracted Commuter Bus to Baltimore and Washington	0.8	0.7	0.8	0.8
All Modes	2.6	2.7	2.6	2.5

Objective 3.3 Achieve farebox recovery ratios during fiscal year 2015 of: 1) 31 percent for Baltimore area services excluding Mobility paratransit and Taxi Access, 2) 34 percent for Washington Contracted Commuter Bus service, and 3) 45 percent for MARC commuter train service.

• •	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Efficiency: Farebox recovery ratio:				
Core Bus and Baltimore Contracted Commuter Bus	30%	26%	26%	26%
Metro	26%	24%	28%	30%
Light Rail	16%	16%	17%	18%
Baltimore area services (without Mobility paratransit)	27%	28%	33%	36%
Washington Contracted Commuter Bus	25%	33%	39%	48%
MARC	55%	50%	57%	61%

J00H01.01 TRANSIT ADMINISTRATION - MARYLAND TRANSIT ADMINISTRATION (Continued)

Goal 4. Provide a safe environment for our customers and employees.

Objective 4.1 Improve safety and security measures in transit vehicles and facilities, resulting in customer satisfaction survey scores averaging 3.6 in fiscal year 2014.

	CY2013	CY2014	CY2015	CY2016
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Customer service rating from customer satisfaction survey:				
Feeling safe while riding, while waiting at stops and stations, and	for			
my vehicle left in an MTA parking lot	2	3.3	3.6	3.7
Local Bus	2	3.2	3.3	3.3
Baltimore Metro	2	3.5	3.5	3.6
Light Rail	2	3.2	3.3	3.6
MARC	2	4.0	4.0	4.0
Contracted Commuter Bus	2	4.1	4.1	4.1
Mobility	2	3.8	3.8	3.8

Objective 4.2 Improve employee safety and reduce the number of workers' compensation claims to 700 in fiscal year 2015.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Workers' compensation claims ¹²	777	737	772	795

¹ The MTA vision and mission were reissued in November 2013.

² A survey was not completed in 2013. A survey was conducted in fall 2014, results will be available January 2015, and will therefore be published in the next MFR.

³ Hold time represents the total estimated seconds of wait time divided by the total number of calls answered.

⁴ Goal based on a baseline year of fiscal year 2006.

⁵ Beginning in fiscal year 2014, MTA upgraded its bus ridership counting system to enhance service planning and scheduling functions. To maintain the integrity of historical comparisons of bus ridership, MTA used ridership differences between the new APC system and previous systems to adjust fiscal year 2013 bus ridership actuals.

⁶ Mobility paratransit data counts the number of people taking trips on paratransit, which includes personal care assistants (PCAs) and anyone else accompanying the person with a disability. Therefore, this data will vary from the data reported by the Maryland Department of Disabilities, which counts the number of completed vehicle trips rather than passenger boardings.

⁷ Fiscal 2013 figure updated to reflect actual ridership.

⁸ Fiscal year 2014 and 2015 data shows a significant increase due to the number of incoming applications for certified users. MTA does not have control over the number of users, qualifications are set at the federal level and the MTA must provide service to those qualified. It is likely this increase may be associated with demographics - specifically the aging ("baby boomer") population.

⁹ Fiscal year 2013 data was updated with finalized National Transit Database numbers.

¹⁰ Weighted average no longer included because data needed for calculation is no longer available.

¹¹ Fiscal year 2013 data was revised due to MTA annual reconciliation (QAQC) process which follows the fiscal year end in July. It is a three month process to reconcile previous year data, and for verification of data programs.

¹² Target was lowered in previous MFR with the understanding that MTA's return to work program would be full functioning, but the program is currently paused due to negotiations with unions. Fiscal year 2013 data revised due to reconciliation, as all claims are counted as accepted until paid or investigated and proved otherwise.

J00H01.01 TRANSIT ADMINISTRATION—MARYLAND TRANSIT ADMINISTRATION

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	309.00	329.00	329.00
Number of Contractual Positions	11.00	10.00	10.00
01 Salaries, Wages and Fringe Benefits	25,157,053	27,071,517	29,992,151
02 Technical and Special Fees	1,014,871	915,569	914,222
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	758,214 91,760 41 10,841,670 11,158,463 1,427,440 121,960 5,634 152,242 2,729,216	737,336 177,935 5,973 10,191,989 9,598,178 1,281,418 20,090 918 200,000 2,928,951	737,336 177,935 4,365 10,193,801 9,599,264 1,281,418 20,090 918 200,000 2,947,546
Total Operating Expenses	27,286,640	25,142,788	25,162,673
Total Expenditure	53,458,564	53,129,874	56,069,046
Special Fund Expenditure	53,458,564	53,129,874	56,069,046
Total Expenditure	53,458,564	53,129,874	56,069,046
Special Fund Income: J00301 Transportation Trust Fund	53,458,564	53,129,874	56,069,046

J00H01.02 BUS OPERATIONS — MARYLAND TRANSIT ADMINISTRATION

Program Description:

The Bus Operations program provides fixed route bus services in the Baltimore metropolitan area and surrounding counties and includes contracted bus service for certain suburban routes. The Maryland Transit Administration also operates or contracts for specially equipped small vans and sedans (known as Mobility paratransit) for disabled individuals who cannot use regular bus services.

Appropriation Statement:

Appropriation determined	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	1,916.50	2,087.50	2,087.50
Number of Contractual Positions	1.00	3.00	3.00
01 Salaries, Wages and Fringe Benefits	210,980,561	202,666,206	211,695,807
02 Technical and Special Fees	28,833	159,642	103,472
03 Communication	267,804 119,573 2,054,895 44,372,694 79,646,730 2,958,717 118,237 37,590 506,858 130,083,098 341,092,492	158,785 116,347 1,382,823 46,239,098 80,010,801 1,979,252 78,500 86,252 344,082 130,395,940 333,221,788	158,785 116,347 2,053,936 45,911,635 80,610,801 1,979,252 78,500 86,252 345,351 131,340,859 343,140,138
Special Fund ExpenditureFederal Fund Expenditure	323,913,590 17,178,902 341,092,492	301,421,788 31,800,000 333,221,788	323,010,236 20,129,902 343,140,138
Special Fund Income: J00301 Transportation Trust Fund	323,913,590	301,421,788	323,010,236
Federal Fund Income: 20.507 Federal Transit-Formula Grants	17,178,902	31,800,000	20,129,902

J00H01.04 RAIL OPERATIONS — MARYLAND TRANSIT ADMINISTRATION

Program Description:

The Rail Operations program includes the Baltimore Metro heavy rail transit system, the Central Light Rail line as well as MARC commuter rail service operated under contract by CSX Transportation and Amtrak in the Baltimore and Washington metropolitan areas.

Appropriation	Statement:
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Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	815.00	817.00	817.00
Number of Contractual Positions	3.00	3.00	3.00
01 Salaries, Wages and Fringe Benefits	76,651,272	72,106,680	75,427,146
02 Technical and Special Fees	233,216	118,453	118,892
03 Communication	573,753 232,452 14,000,787 18,456,103 117,877,031 3,029,293 80,957 45,772 4,597,234 158,893,382 235,777,870 213,772,940 22,004,930 235,777,870	314,597 207,734 9,808,878 17,925,577 116,814,460 3,139,359 12,900 43,465 4,279,284 152,546,254 224,771,387 210,947,937 13,823,450 224,771,387	314,597 207,734 14,216,320 17,925,577 117,415,460 3,139,359 12,900 43,465 4,279,284 157,554,696 233,100,734 214,387,284 18,713,450 233,100,734
Special Fund Income: J00301 Transportation Trust Fund Federal Fund Income: 20.525 State of Good Repair Grants Program	213,772,940 21,508,067 226,424 270,439	210,947,937 13,584,000 239,450	214,387,284 18,474,000 239,450
Total	22.004.930	13,823,450	18,713,450
I Otal	<u></u>	13,023,430	10,715,450

J00H01.05 FACILITIES AND CAPITAL EQUIPMENT — MARYLAND TRANSIT ADMINISTRATION

Program Description:

The Facilities and Capital Equipment program includes the following organizational units and functions: 1) Planning and Programming-Regional and State planning, capital programming and monitoring, statewide grants management (grants in program 06), WMATA and legislative liaison; 2) Engineering-Facilities and Systems Engineering, construction management, and contracting; 3) Real Estate-Right-of-way acquisition, commercial development, and property management; and 4) Freight Services-Management of freight rail road service. These organizational units are responsible for construction and rehabilitation of facilities, procurement of transit vehicles, and implementation of various transit capital projects across the State.

Appropriation Statement:

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	92.00	94.00	94.00
Number of Contractual Positions	1.00		
01 Salaries, Wages and Fringe Benefits	13,303,443	10,278,512	10,991,004
02 Technical and Special Fees	118,916	4,120	62,928
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges 14 Land and Structures	24,805 41,290 67,432 86,405 4,571,052 75,712 96,860 84,925 25,378,992 750,623 331,612,900	11,286 27,085 30,833 68,001,092 270,312,136 337,371 1,301,500 32,087,000 743,981 154,178,084	24,805 41,290 67,432 54,923,106 472,349,608 75,712 1,175,500 33,234,000 766,066 146,836,549
Total Operating Expenses	362,790,996	527,030,368	709,494,068
Total Expenditure	376,213,355	537,313,000	720,548,000
Special Fund ExpenditureFederal Fund Expenditure	210,216,535 165,996,820 376,213,355	359,110,000 178,203,000 537,313,000	387,804,000 332,744,000 720,548,000
			

J00H01.05 FACILITIES AND CAPITAL EQUIPMENT — MARYLAND TRANSIT ADMINISTRATION

Special Fund Income:			
J00301 Transportation Trust Fund	210,216,535	359,110,000	387,804,000
Federal Fund Income:			
20.500 Federal Transit Capital Improvement Grants	34,783,203	47,972,000	252,059,000
20.507 Federal Transit-Formula Grants	86,795,738	67,202,000	39,313,000
20.509 Formula Grants for Rural Areas	505,027	2,769,000	3,162,000
20.513 Enhanced Mobility of Senors and Individuals with			
Disabilities	1,474,772	3,564,000	3,642,000
20.516 Job Access and Reverse Commute Program	1,165,119	1,069,000	
20.519 Clean Fuels	3,382,085		
20.521 New Freedom Program	833,481	1,706,000	264,000
20.522 Alternatives Analysis	38,914		
20.523 Capital Assistance Program for Reducing Energy			
Consumption and Greenhouse Gas Emissions	995,827		
20.525 State of Good Repair Grants Program	22,616,853	32,521,000	26,635,000
20.526 Bus and Bus Facilities Formula Program		2,519,000	5,729,000
66.039 National Clean Diesel Emmissions Reduction			
Program	-83,348		
97.075 Rail and Transit Security Grant Program	13,200,581	18,881,000	1,940,000
Total	165,708,252	178,203,000	332,744,000
Federal Fund December Incomes			
Federal Fund Recovery Income: 20.319 High-Speed Rail Corridors and Intercity Passenger			
Rail Service-Capital Assistance Grants	17,298		
20.507 Federal Transit-Formula Grants	270,549		
20.509 Formula Grants for Rural Areas	270,349 721		
20.309 Folinula Grants for Rural Areas	/21		
Total	288,568		

J00H01.06 STATEWIDE PROGRAMS OPERATIONS — MARYLAND TRANSIT ADMINISTRATION

Program Description:

Statewide Programs - Operations provides technical assistance, operating grants and federal grants-in-aid for local jurisdictions with primary emphasis on small urban and rural areas and elderly and disabled individuals. The program also includes the Statewide Commuter Bus program in which private bus companies under contract to the Maryland Transit Administration provide service along corridors into the Washington, D.C. area. Finally, a freight operating agreement supports maintenance of State-owned rail lines operated by the Maryland and Delaware Railroad in Caroline, Dorehester, Kent and Queen Anne's Counties.

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
03 Communication	1,072	1 421	2.060
06 Fuel and Utilities	2,000 346	1,421 73	2,060 73
08 Contractual Services	42,328,096	42,276,669	42,276,669
09 Supplies and Materials	14	12,210,002	12,270,000
12 Grants, Subsidies and Contributions	78,678,381	75,364,542	78,472,527
13 Fixed Charges	462,359	619,193	619,193
Total Operating Expenses	121,472,268	118,261,898	121,370,522
Total Expenditure	121,472,268	118,261,898	121,370,522
Special Fund Expenditure	100,024,666	107,150,702	102,371,243
Federal Fund Expenditure	21,447,602	11,111,196	18,999,279
Total Expenditure	121,472,268	118,261,898	121,370,522
Special Fund Income:			
J00301 Transportation Trust Fund	100,024,666	107,150,702	102,371,243
Federal Fund Income:			
20.505 Metropolitan Transportation Planning	24,674	250,281	250,281
20.507 Federal Transit-Formula Grants	14,004,412	6,320,538	14,669,133
20.509 Formula Grants for Rural Areas	5,004,371	4,079,865	4,079,865
20.513 Enhanced Mobility of Senors and Individuals with Disabilities	73,867		
20.516 Job Access and Reverse Commute Program	1,645,414	460,512	
20.521 New Freedom Program	694,864	•	
Total	21,447,602	11,111,196	18,999,279

${\bf J00H01.08~MAJOR~Information~Technology~Development~projects---maryland~transit~administration}$

Program Description:

This program provides funds for development of major information technology projects to support the Maryland Transit Administration's business requirements. It provides an independent method for identifying appropriations and expenditures related to development costs for major information technology projects.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
01 Salaries, Wages and Fringe Benefits	12,932		
08 Contractual Services	79,320		
11 Equipment—Additional	5,683,041	181,000 2,814,000	20,989,000
Total Operating Expenses	5,762,361	2,995,000	20,989,000
Total Expenditure	5,775,293	2,995,000	20,989,000
Special Fund Expenditure	5,775,293	2,995,000	20,989,000
Total Expenditure	5,775,293	2,995,000	20,989,000
Special Fund Income: J00301 Transportation Trust Fund	5,775,293	2,995,000	20,989,000

SUMMARY OF MARYLAND AVIATION ADMINISTRATION

	2014	2015	2016
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	499.50	498.50	498.50
Total Number of Contractual Positions	.50	.50	.50
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	44,258,241	44,629,657	47,426,090
	1,609,669	1,969,929	1,950,619
	245,075,635	263,904,644	251,513,124
Special Fund ExpenditureFederal Fund Expenditure	270,921,790	275,595,230	274,996,333
	20,021,755	34,909,000	25,893,500
Total Expenditure	290,943,545	310,504,230	300,889,833

J00100.02 AIRPORT OPERATIONS - MARYLAND AVIATION ADMINISTRATION

PROGRAM DESCRIPTION

This program provides for the operation, maintenance, protection, and development of Baltimore/Washington International Thurgood Marshall Airport (BWI Marshall) as a major center of commercial air carrier service in the State, and Martin State Airport (MTN) as a general aviation reliever facility and as a support facility for the Maryland Air National Guard and Maryland State Police. Further purposes of the program are to foster, develop, and regulate aviation within the State.

MISSION

The Maryland Aviation Administration (MAA) fosters the vitality of aviation statewide and promotes safe and efficient operations, economic viability, and environmental stewardship. Responsible for the operation of BWI Marshall and MTN, the MAA provides friendly, convenient facilities and customer services, while developing enhanced domestic and international passenger and cargo opportunities through inter-modalism and state-of-the-art technology.

VISION

The Maryland aviation system will be the "Easy Come, Easy Go" gateway to the world.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Keep BWI Marshall passengers, tenants, and facilities safe.

Objective 1.1 Annually maintain the reported BWI Marshall crime rate at or below 1.5 crimes against persons and/or property per 100,000 passengers.

	CY2013	CY2014	CY2015	CY2016
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Crime rate	0.84	1.50	1.50	1.50

Objective 1.2 Ensure that the number of injury claims by BWI Marshall employees and passengers does not exceed 80 each year.

	CY2013	CY2014	CY2015	CY2016
Performance Measures	Actual	Estimated	Estimated	Estimated
Outcome: Total injury claims	58	80	80	80

Objective 1.3 Annually pass FAA Part 139 regulatory assessment for certification with no repeat discrepancies.

	CY2013	CY2014	CY2015	CY2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Pass annual FAA Part 139 safety certification with no				
repeat discrepancies (Pass/Fail)	Pass	Pass	Pass	Pass
Efficiency: Number of repeat discrepancies	0	0	0	0

Goal 2. Operate BWI Marshall efficiently and effectively.

Objective 2.1 Non-airline revenue per enplaned passenger (RPE) at BWI Marshall will meet or exceed non-airline RPE at comparable airports.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Comparable airports non-airline RPE mean amount ¹	\$12.04	2	2	2
Outcome: BWI Marshall non-airline RPE	\$11.09	\$10.16	\$9.87	\$9.85

Comparable airports are defined as Washington Reagan National (DCA), Washington Dulles International (IAD) and Philadelphia International (PHL).

² RPE is defined as "non-airline" revenue per enplaned passenger, and is calculated as a mean amount. Fiscal year 2014 non-airline RPE and estimated 2015-2016 RPE for comparable airports are unavailable. Fiscal year 2014 non-airline RPE data will be available early in calendar year 2015.

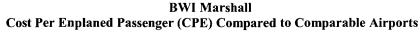
J00100.02 AIRPORT OPERATIONS - MARYLAND AVIATION ADMINISTRATION (Continued)

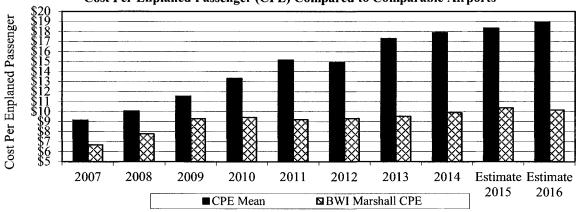
Objective 2.2 Total revenue will exceed total expenses.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent revenue over operating expenses ³	44.50%	20.68%	28.34%	27.44%

Objective 2.3 BWI Marshall's annual airline cost per enplaned passenger (CPE) will be below the CPE for comparable airports.⁴

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Comparable airports CPE mean amount ⁵	\$17.28	\$17.88	\$18.33	\$18.94
Outcome: BWI Marshall CPE	\$9.50	\$9.88	\$10.35	\$10.15





Goal 3. Attract, maintain, and expand air service.

Objective 3.1 Maintain average number of domestic and international nonstop markets served at or above 70 per year.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of nonstop markets served	73	74	70	70
	CV2012	CV2011	CT 10015	CTIO
	CY2013	CY2014	CY2015	CY2016
	Actual	Estimated	CY2015 Estimated	CY2016 Estimated
Output: Total passengers at BWI Marshall	Actual	Estimated		Estimated

Goal 4. Provide exceptional service

Objective 4.1 Maintain an annual customer satisfaction rating of 80 percent for BWI Marshall airport services and facilities.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Percent of excellent/good passenger rating	93%	92%	80%	80%
Percent of passengers likely to fly from BWI Marshall on their next tri	ip ⁶ 85%	87%	80%	80%

³ Fiscal year 2013 actual data was revised because operating expenses were adjusted to include edits not in the previously published numbers. Fiscal year 2013 data is greater than fiscal years 2014, 2015, and 2016 due to inclusion of one time reimbursements in 2013; the timing of Passenger Facility Charge payment; the reduction of passengers as a result of federal sequestration in fiscal year 2014; increased costs associated with snow removal in fiscal year 2014; and the addition of square footage at BWI in fiscal year 2014.

⁴ The upward trend in CPE has been affected by the reduction of federal government passengers as a result of federal sequestration in fiscal year 2014 and slot transfers between BWI and DCA, which re-allocated costs and led to increased terminal rents at BWI.

⁵ Fiscal year 2013 updated to reflect comparable airports CPE mean amount.

⁶ Fiscal year 2013 updated to correct reporting error.

J00I00.02 AIRPORT OPERATIONS — MARYLAND AVIATION ADMINISTRATION

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	451.50	450.50	450.50
Number of Contractual Positions	.50	.50	.50
01 Salaries, Wages and Fringe Benefits	39,798,265	39,778,854	42,281,471
02 Technical and Special Fees	1,609,276	1,928,019	1,908,709
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges 14 Land and Structures Total Operating Expenses Total Expenditure	1,368,266 241,554 16,670,636 4,159,844 79,485,755 9,424,502 74,481 211,980 952,120 19,349,192 16,393,759 148,332,089 189,739,630	1,667,775 242,969 14,153,521 3,712,735 81,884,788 6,364,925 900,987 19,394,915 10,727,742 139,050,357 180,757,230	1,667,775 242,969 17,104,302 3,377,085 83,448,138 6,564,925 23,990 977,482 19,355,333 10,697,742 143,459,741
Special Fund ExpenditureFederal Fund Expenditure Total Expenditure	189,084,630 655,000 189,739,630	179,981,230 776,000 180,757,230	187,004,421 645,500 187,649,921
Special Fund Income: J00301 Transportation Trust Fund	189,084,630	179,981,230	187,004,421
97.072 National Explosives Detection Canine Team Program	363,000 292,000 655,000	484,000 292,000 776,000	353,500 292,000 645,500

J00100.03 AIRPORT FACILITIES AND CAPITAL EQUIPMENT — MARYLAND AVIATION ADMINISTRATION

Program Description:

The Airport Facilities and Capital Equipment program provides funds to develop and maintain the facilities at Baltimore/Washington Thurgood Marshall (BWI Marshall) Airport and Martin State Airport. The capital program for BWI Marshall will improve airport facilities to meet the commercial and general aviation needs for both passengers and cargo activities. Development of Martin State Airport requires facilities improvements to support the Maryland Air National Guard, Aviation Division of the Maryland State Police, and general aviation. The program also includes development grants for public use airports located throughout the State. Eligible projects may be financed with State grants which are matched with Federal and local funds. Certain projects incligible for Federal funds are financed entirely by State and local funding or a combination of State grants and loans.

The Maryland Aviation Administration is authorized by the Federal Aviation Administration to collect Passenger Facility Charges (PFC) for capital projects in accordance with Federal Aviation Safety and Capacity Expansion Act of 1990. Projects funded partially or entirely with PFC revenue must preserve or enhance safety, security or capacity of the national air transportation system, reduce noise or mitigate noise impact resulting from an airport, or furnish opportunities for enhanced competition among carriers.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	48.00	48.00	48.00
01 Salaries, Wages and Fringe Benefits	4,459,976	4,850,803	5,144,619
02 Technical and Special Fees	393	41,910	41,910
03 Communication 04 Travel 05 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges 14 Land and Structures Total Operating Expenses	39,677 27,590 87,069 6,329,697 233,058 11,195 1,122,285 12,203 4,166,537 538,246 82,178,641	42,661 40,590 101,365 2,085,320 362,000 24,252 1,170,000 46,980 3,600,000 635,793 113,239,326 121,348,287	42,661 40,590 89,681 3,312,773 362,000 24,252 1,170,000 46,980 3,850,000 375,323 93,831,123 103,145,383
Total Expenditure	99,206,567	126,241,000	108,331,912
Special Fund ExpenditureFederal Fund Expenditure Total Expenditure	79,839,812 19,366,755 99,206,567	92,108,000 34,133,000 126,241,000	83,083,912 25,248,000 108,331,912
Special Fund Income: J00301 Transportation Trust Fund	79,839,812	92,108,000	83,083,912
Federal Fund Income: 20.106 Airport Improvement Program	19,366,755	34,133,000	25,248,000

${\bf J00100.08~MAJOR~INFORMATION~TECHNOLOGY~DEVELOPMENT~PROJECTS-MARYLAND~AVIATION~ADMINISTRATION}$

Program Description:

This program provides funds for development of major information technology projects to support the Maryland Aviation Administration's business requirements. It provides an independent method for identifying appropriations and expenditures related to development costs for major information technology development projects.

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
	7 Eccuar	rippi opitation	Thonance
14 Land and Structures	1,997,348	3,506,000	4,908,000
Total Operating Expenses	1,997,348	3,506,000	4,908,000
Total Expenditure	1,997,348	3,506,000	4,908,000
Special Fund Expenditure	1,997,348	3,506,000	4,908,000
Total Expenditure	1,997,348	3,506,000	4,908,000
Special Fund Income: J00301 Transportation Trust Fund	1,997,348	3,506,000	4,908,000

SUMMARY OF MARYLAND TRANSPORTATION AUTHORITY

	2014	2015	2016
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	1,789.50	1,789.50	1,789.50
Salaries, Wages and Fringe Benefits	145,577,814	163,050,673	169,219,554
	275,097	1,537,532	1,247,345
	625,249,313	623,575,619	729,850,786
Non-Budgeted Funds	771,102,224	788,163,824	900,317,685

J00J00.41 OPERATING PROGRAM - MARYLAND TRANSPORTATION AUTHORITY

PROGRAM DESCRIPTION

All powers, authority, obligations, functions, duties, and discretion relating to the financing, construction, operation, maintenance, and repair of Maryland's toll facilities and any other revenue project authorized and provided for under Title 4 of the Transportation Article, have been vested exclusively in the Maryland Transportation Authority (MDTA). The MDTA Board, consisting of eight members and the Secretary of Transportation serving as Chairman, meets regularly to discuss business related to, and establish policy for, projects and facilities under its jurisdiction. Facilities under jurisdiction of the MDTA include: the Susquehanna River Bridge (Thomas J. Hatem Memorial Bridge); the Potomac River Bridge (Harry W. Nice Memorial Bridge); the Bay Bridge (William Preston Lane, Jr. Memorial Bridge); the Baltimore Harbor Tunnel, including the Harbor Tunnel Thruway connecting I-95; the Baltimore Harbor Outer Crossing (Francis Scott Key Bridge); the John F. Kennedy Memorial Highway; the Fort McHenry Tunnel; and the Intercounty Connector. The MDTA also issues transportation facility revenue bonds to finance projects on behalf of the Maryland Department of Transportation, various improvements at BWI Thurgood Marshall Airport, Calvert Street parking garage (Annapolis) and Washington Metropolitan Area Transit Authority (WMATA) parking garages.

MISSION

The MDTA will be financial stewards of our dedicated revenue sources to provide vital transportation links that move people and promote commerce in Maryland by:

- Creating and maintaining a transportation network of highways, bridges, and tunnels where safety and efficiency are priorities.
- Operating and securing our facilities with innovative technologies
- Financing transportation facilities that offer convenient choices to travelers

VISION

Creating EZ passage throughout Maryland.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Efficient and Effective Performance: Moving people and goods.

Objective 1.1 Increase the percentage of tolls collected electronically to 75 percent by 2014.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: The total number of toll transactions (in thousands)	134,715	133,987	155,054	157,361
Output: Total Active E-ZPass® Accounts	678,039	738,967	790,597	845,834
Outcome: The percentage of E-ZPass® toll transactions	68%	74%	76%	78%
Percentage of all electronic toll transactions	74%	77%	79%	81%

Goal 2. Safety and Security.

Objective 2.1 Annually maintain the fatal collision rate and the injury collision rate reported by MDTA Police at rates lower than the national fatality rate average of 1.14. Rates reported per 100 million vehicle miles traveled (VMT).

	CY2013	CY2014	CY2015	CY2016
Performance Measures	Actual	Estimated	Estimated	Estimated
Input: Vehicle miles traveled on MDTA facilities (in millions)	1,324	1,370	1,418	1,468
Output: Fatal vehicle collisions reported by MDTA Police	4	3	2	1
Vehicle collisions involving injuries reported by MDTA Police	222	200	180	162
Actual fatalities reported by MDTA Police	4	3	2	1
Outcome: Fatal collision rate per 100 million VMT (reported by MDT)	A) 0.3	0.2	0.1	0.1
Injury collision rate per 100 million VMT (reported by MDTA Police) 16.8	14.6	12.7	11.0

J00J00.41 OPERATING PROGRAM - MARYLAND TRANSPORTATION AUTHORITY (Continued)

Objective 2.2 Maintain and evaluate annually all bridges along Maryland Transportation Authority (MDTA) Network, including any identified as weight restricted or structurally deficient, so that there is no adverse effect on their safe use by emergency vehicles, school buses, and vehicles servicing the economy of an area.

	CY2013	CY2014	CY2015	CY2016
Performance Measures	Actual	Estimated	Estimated	Estimated
Input: Total number of MDTA bridges ¹	318	323	323	323
Efficiency: Percent of MDTA bridges identified as structurally deficient	0.30%	0.30%	0.30%	0.30%

Objective 2.3 Implement measures to reduce employee lost-time work injuries.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: The number of work-related injuries involving lost-time	45	39	31	28

Goal 3. Strategic Financing and Financial Stewardship.

Objective 3.1 Annually maintain a minimum debt service coverage of 2.0, have an unrestricted cash balance at the end of each fiscal year of \$350 million, and maintain the minimum legal coverage ratio of 1.0.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Efficiency: Debt service coverage ratio	2.48	3.42	3.98	3.48
Outcome: Unrestricted cash balance at fiscal year-end (millions)	\$598	\$527	\$505	\$477
Legal coverage ratio (Rate Covenant)	2.07	2.85	3.22	2.82

Goal 4. Customer Service. Improving external and internal customer service and performance.

Objective 4.1 Achieve overall customer satisfaction of 80 percent or higher on customer satisfaction surveys annually, and retain 95 percent of employees annually.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Quality: Overall customer satisfaction	86%	2	88%	88%
Outcome: Retention rate	99%	99%	95%	95%

¹ Data is reported by calendar year to reflect federal report data. Calendar year 2014 actual data was reported in the April 2014 federal submission.

² Surveys were not conducted in fiscal year 2014 due to staffing constraints.

MARYLAND TRANSPORTATION AUTHORITY

J00J00.41 OPERATING PROGRAM (INCLUDING DEBT SERVICE)—NON-BUDGETED

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	1,789.50	1,789.50	1,789.50
01 Salaries, Wages and Fringe Benefits	141,734,345	156,462,965	162,645,223
02 Technical and Special Fees	275,097	1,537,532	1,247,345
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges	817,129 342,004 5,443,261 11,298,158 76,868,207 10,694,629 2,194,572 1,190,601 160,859,287	1,060,483 389,646 4,894,523 11,852,776 90,240,876 7,678,767 3,117,199 1,418,254 114,186,803	1,063,458 480,466 5,132,959 10,310,723 88,565,708 7,433,207 1,949,954 1,046,378 326,929,264
Total Operating Expenses	269,707,848	234,839,327	442,912,117
Total Expenditure	411,717,290	392,839,824	606,804,685
Non-budgeted Fund Income: J00J00 Toll Revenues and Bond Proceeds	411,717,290	392,839,824	606,804,685

MARYLAND TRANSPORTATION AUTHORITY

J00J00.42 CAPITAL PROGRAM—NON-BUDGETED FUNDS

Appropriation Statement:	2014	2015	2016
	Actual	Appropriation	Allowance
01 Salaries, Wages and Fringe Benefits	3,843,469	6,587,708	6,574,331
08 Contractual Services	66,879,179	33,320,000	26,375,000
	738,651	6,440,000	7,750,000
	287,923,635	348,976,292	252,813,669

or Salaries, wages and rinige Denems	3,043,407	0,507,700	0,574,551
08 Contractual Services	66,879,179 738,651 287,923,635	33,320,000 6,440,000 348,976,292	26,375,000 7,750,000 252,813,669
Total Operating Expenses	355,541,465	388,736,292	286,938,669
Total Expenditure	359,384,934	395,324,000	293,513,000
Non-budgeted Fund Income: J00J00 Toll Revenues and Bond Proceeds	359,384,934	395,324,000	293,513,000

MARYLAND TRANSPORTATION AUTHORITY

J00J00.42 CAPITAL PROGRAMS - NON-BUDGETED FUNDS

REVENUES AND EXPENDITURES

	Fiscal Year Ended June 30, 2014 Actual	Fiscal Year Ending June 30, 2015 Estimated	Fiscal Year Ending June 30, 2016 Estimated
Revenues			
Tolls:			
Susquehanna River Toll Bridge	10,050,448	10,440,000	10,620,000
Potomac River Toll Bridge	20,240,641	21,190,000	21,740,000
Chesapeake Bay Bridge	78,978,992	80,930,000	81,930,000
Francis Scott Key Bridge	39,760,955	42,480,000	43,380,000
Baltimore Harbor Tunnel	76,825,269	81,230,000	78,090,000
Fort McHenry Tunnel	160,750,609	177,460,000	179,700,000
John F. Kennedy Memorial Highway	180,943,327	161,370,000	162,860,000
I-95 Section 100 ETL		3,100,000	6,100,000
Intercounty Connector	48,028,779	65,147,600	70,232,639
Other Toll Fees and Discounts	34,534,090	29,890,000	30,140,000
Other Income:			
Concessions-Kennedy Memorial Highway	3,314,060	5,480,000	5,910,000
Investment Income	4,776,338	6,910,000	6,400,000
Intergovernmental Revenue			
Point Breeze/Seagirt - Masonville	523,102	1,670,000	1,670,000
General Fund Transfer	21,475,000		
BWI Police Reimbursement	18,183,769	18,600,198	18,600,269
Port Police Reimbursement	5,426,556	6,146,226	5,955,272
MTA Police Reimbursement	401,952	420,451	437,467
Other	1,119,663		
TIFIA Draw		132,022,268	
Other Revenues	2,611,855	3,840,000	3,960,000
Total	707,945,405	848,326,743	727,725,647

^{*}Totals may not add due to rounding.

MARYLAND TRANSPORTATION AUTHORITY

J00J00.42 CAPITAL PROGRAMS - NON-BUDGETED FUNDS

REVENUES AND EXPENDITURES

	Fiscal Year Ended June 30, 2014	Fiscal Year Ending June 30, 2015	Fiscal Year Ending June 30, 2016
Expenditures	Actual	Estimated	Estimated
Operating Program:			
Division of Operations	106,546,356	115,583,279	120,710,068
Authority Police	74,194,415	78,161,999	78,699,169
Administrative and General Costs	68,376,399	81,534,290	78,009,883
Maryland State Police (JFK Highway)	8,007,500	9,774,920	8,828,820
Sub-Total	257,124,670	285,054,488	286,247,940
Debt Service:			
Interest on Bonds-2004 Series	3,484,688		
Interest on Bonds-2007 Series	13,726,294	13,681,294	13,634,294
Interest on Bonds-2008 Series	27,682,669	27,201,919	26,702,169
Interest on Bonds-2009A Series	4,683,950	4,683,950	4,683,950
Interest on Bonds-2009B Series	17,842,280	17,842,280	17,842,280
Interest on Bonds-2010A Series	1,257,550	1,257,550	1,121,500
Interest on Bonds-2010B Series	11,293,891	11,293,891	11,293,891
Interest on Bonds-2012 Series	2,795,375	2,795,375	2,795,375
TIFIA Loan Interest	10,175,923	10,324,077	13,555,693
Principal Payment-1992 Series	3,000,000	3,000,000	
Principal Payment-2004 Series	14,475,000		
Principal Payment-2007 Series	1,125,000	1,175,000	6,325,000
Principal Payment-2008 Series	9,615,000	9,995,000	10,395,000
Principal Payment-2009A Series			10,355,000
Principal Payment-2010A Series		4,535,000	4,670,000
Principal Payment-2012 Series			3,615,000
Bond Defeasance	54,495,000		193,567,593
Other	(21,060,000)		
Sub-Total Debt Service	154,592,620	107,785,336	320,556,745
Total Operating Program and Debt Service	411,717,290	392,839,824	606,804,685
Capital Program:			
Susquehanna River Toll Bridge	20,156,739	7,671,000	244,000
Potomac River Toll Bridge	9,046,780	9,134,000	14,243,000
Chesapeake Bay Toll Bridge	59,661,735	55,344,000	25,037,000
Francis Scott Key Bridge	11,518,767	1,973,000	7,320,000
Baltimore Harbor Tunnel	19,398,924	19,485,000	19,097,000
Fort McHenry Tunnel	31,733,450	67,356,000	44,498,000
John F. Kennedy Memorial Highway	123,097,603	111,635,000	60,858,000
Multi-Facility Projects		58,537,000	113,332,000
Inter County Connector	77,754,775	61,899,000	2,500,000
Point Breeze	4,139,021	2,290,000	6,384,000
Financing and Unallocated Expenses	2,877,140		
Total Capital Program	359,384,934	395,324,000	293,513,000
Total Expenditures	771,102,224	788,163,824	900,317,685
Excess of Revenues over Expenditures	(63,156,819)	60,162,919	(172,592,038)
Reserves at Beginning of Fiscal Year	731,527,009	668,370,190	728,533,109
Total Reserves at End of Year	668,370,190	728,533,109	555,941,072

^{*}Totals may not add due to rounding.

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
j00a01 The Secretary's Office							
j00a0101 Executive Direction							
accountant lead specialized	1.00	60,293	1.00	66,257	1.00	67,532	
admin assistant, exec	9.00	376,352	9.00	420,067	9.00	430,189	
admin officer i	4.00	135,314	4.00	181,594	4.00	186,128	
admin officer ii	1.00	42,474	1.00	49,662	1.00	50,586	
admin officer iii	4.00	184,659	4.00	210,703	4.00	216,372	
admin spec ii	1.00	44,720	1.00	50,818	1.00	50,818	
administrator i	2.00	103,341	2.00	119,209	2.00	121,494	
administrator ii	7.00	398,057	7.00	466,575	7.00	475,564	
administrator iii	4.00	184,419	3.00	215,625	3.00	219,779	
administrator iii	1.00	55,509	1.00	64,902	1.00	66,151	
administrator iv	14.00	942,421	14.00	1,002,073	14.00	1,022,033	
administrator v	2.00	147,424	2.00	162,279	2.00	163,653	
administrator vi	10.00	844,409	10.00	898,424	10.00	911,887	
administrator vii	3.00	161,333	3.00	258,785	3.00	263,722	
asst atty gen v	1.00	70,795	1.00	82,774	1.00	84,349	
asst atty gen vi	1.00	82,230	1.00	96,144	1.00	97,988	
asst atty gen vii	1.00	91,323	1.00	95,084	1.00	96,909	
automotive services mechanic	1.00	39,741	1.00	45,160	1.00	45,994	
deputy secy dept of trans	2.00	277,476	2.00	301,042	2.00	307,062	
designated administrative mgr s	2.00	181,521	2.00	212,237	2.00	216,324	
designated administrative mgr s	1.00	107,924	1.00	126,186	1.00	126,186	
designated administrative mgr s	3.00	330,855	3.00	386,838	3.00	391,724	
div dir ofc atty general	1.00	115,248	1.00	134,749	1.00	134,749	
dot executive asst i	1.00	40,076	1.00	46,857	1.00	48,595	
dot executive iii	1.00	92,896	1.00	103,743	1.00	103,743	
dot executive iv	7.00	576,699	7.00	668,239	7.00	682,571	
dot executive v	4.00	318,810	4.00	435,417	4.00	442,661	
dot executive vi	6.00	619,102	6.00	718,708	6.00	730,156	
dot it functional analyst ii	1.00	55,962	1.00	61,497	1.00	62,676	
dot it functional analyst lead	1.00	65,079	1.00	71,515	1.00	72,896	
dot non-exempt ii	3.00	138,115	3.00	151,776	3.00	154,618	
dot non-exempt iv	2.00	98,062	2.00	114,655	2.00	116,850	
executive associate i	1.00	37,721	1.00	44,104	1.00	45,731	
executive associate ii	1.00	45,698	1.00	53,431	1.00	54,451	
executive associate iii	1.00	49,137	1.00	57,451	1.00	58,548	
fiscal services administrator i	2.00	129,345	2.00	142,137	2.00	144,879	
fiscal services administrator i	6.00	395,425	6.00	434,533	6.00	443,874	
fiscal services administrator i	6.00	451,359	6.00	505,203	6.00	514,849	
fiscal services administrator i	1.00	70,482	1.00	77,453	1.00	78,952	
fiscal services administrator v	1.00	76,953	1.00	89,975	1.00	91,696	
fiscal services administrator v	4.00	370,280	4.00	406,902	4.00	414,722	
internal auditor i	1.00	39,822	1.00	46,560	1.00	47,425	
internal auditor ii	1.50	100,895	2.00	93,155	2.00	96,627	
internal auditor lead	3.00	138,965	3.00	162,479	3.00	166,986	

PERSONNEL DETAIL

Transportation

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
j00a01 The Secretary's Office							
j00a0101 Executive Direction							
it programmer analyst ii	1.00	50,075	1.00	58,548	1.00	59,670	
it systems technical specialist		66,759		73,361	1.00	74,779	
maint chief iv non lic	1.00	40,027		43,738	1.00	44,545	
management advocate program chi	1.00	85,167		93,590	1.00	95,380	
management advocate supervisor	1.00	80,594	1.00	88,565	1.00	90,254	
minority business enterprise ad	2.00	148,662	2.00	173,816	2.00	177,130	
minority business enterprise of	2.00	62,532		73,114	2.00	75,768	
minority business enterprise of	2.00	98,206		114,823	2.00	117,022	
minority business enterprise of	6.00	212,914		342,478	6.00	349,029	
minority business enterprise of	2.00	72,901	2.00	132,005	2.00	134,546	
minority business enterprise of	2.00	90,734	2.00	152,855	2.00	154,261	
office clerk ii	2.00	46,066	2.00	52,347	2.00	54,168	
paralegal ii	1.00	38,507	1.00	45,023	1.00	45,855	
personnel administrator i	7.00	440,617	7.00	484,197	7.00	493,535	
personnel administrator iii	6.00	412,991	6.00	453,836	6.00	461,743	
personnel officer iii	1.00	47,211	1.00	51,881	1.00	53,351	
principal counsel	2.00	193,385	2.00	226,108	2.00	230,469	
procurement administrator i	4.00	209,196	4.00	240,227	4.00	245,684	
procurement administrator v	1.00	83,136	1.00	97,203	1.00	97,203	
program manager i	4.00	189,351	4.00	312,809	4.00	318,797	
program manager ii	2.00	118,772	2.00	138,870	2.00	142,606	
program manager iii	1.00	91,477	1.00	96,292	1.00	97,203	
program manager iv	1.00	95,786	1.00	100,828	1.00	102,765	
program manager sr i	2.00	195,141	2.00	216,243	2.00	220,411	
program manager sr ii	1.00	64,538	1.00	107,429	1.00	109,499	
secy of transportation	1.00	164,235	1.00	174,487	1.00	177,977	
supply officer ii	1.00	27,366	1.00	31,098	1.00	31,652	
TOTAL j00a0101*	188.50	12,315,067	188.00	14,308,748	188.00	14,576,001	
j00a0103 Facilities and Capital E	quipment						
admin assistant, exec	1.00	41,745	1.00	48,825	1.00	49,734	
administrator iv	4.00	298,992	4.00	311,651	4.00	317,594	fy16ab
administrator vi	.00	. 0	1.00	86,769	1.00	88,424	-
administrator vii	5.00	334,414	5.00	431,262	5.00	439,174	
administrator vii	1.00	88,700	1.00	103,743	1.00	103,743	
dot executive iv	2.00	162,795	2.00	190,404	2.00	194,816	
dot executive v	1.00	96,348	1.00	112,688	1.00	114,861	
program manager iii	1.00	80,019	1.00	93,590	1.00	95,380	
program manager sr i	1.00	92,005	1.00	107,608	1.00	109,682	
TOTAL j00a0103*	16.00	1,195,018	17.00	1,486,540	17.00	1,513,408	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
j00a0107 Office of Transportation	0,						
admin assistant ii - sg	1.00	29,715		32,679		•	
admin assistant, exec	2.00	77,481	2.00	85,210		87,480	
admin officer i	1.00	47,826		52,596	1.00	53,598	
admin spec iii	1.00	48,352		53,175	1.00	54,186	
administrator i	1.00	60,344	1.00	66,363	1.00	67,639	
administrator iv	2.00	140,018	2.00	153,984	2.00	156,939	
administrator v	2.00	133,748	2.00	147,069	2.00	150,517	
administrator vi	1.00	88,387	1.00	97,203	1.00	97,203	
computer info services spec ii	2.00	108,020	2.00	118,796	2.00	121,072	
computer network spec i	2.00	86,080	2.00	94,666	2.00	98,176	
computer network spec ii	5.00	281,430	5.00	309,501	5.00	317,403	
computer network spec lead	6.00	373,804	6.00	411,090	6.00	420,834	
computer network spec supv	3.00	228,627	3.00	251,433	3.00	256,203	
computer operator i	2.00	57,423	2.00	63,151	2.00	65,403	
computer operator ii	12.00	427,307	12.00	469,933	12.00	484,547	
computer operator lead	4.00	185,418	4.00	203,914	4.00	207,754	
computer operator manager ii	1.00	77,548	1.00	85,283	1.00	86,908	
computer operator supervisor	3.00	140,340	3.00	154,338	3.00	157,966	
data base specialist manager	1.00	74,678	1.00	82,127	1.00	83,690	
dot executive vi	1.00	102,296	1.00	112,500	1.00	114,671	
dp production control specialis		222,475	5.50	244,668	5.50	248,899	
dp production control specialis	2.00	97,164	2.00	106,856	2.00	108,372	
dp production control specialis		42,017	1.00	46,208	1.00	47,063	
dp tech support specialist i	1.00	41,501	1.00	45,641	1.00	47,333	
dp tech support specialist ii	3.00	192,116	3.00	211,278	3.00	215,355	
dp tech support specialist mana	2.00	158,226	2.00	174,008	2.00	175,586	
dp tech support specialist supv	2.00	139,701	2.00	153,636	2.00	156,578	
fiscal services administrator i	1.00	57,902	1.00	63,678	1.00	64,902	
fiscal services administrator i	1.00	79,025	1.00	86,908	1.00	88,565	
fiscal services administrator i		75,266	1.00	82,774	1.00	•	
inventory control specialist	1.00	41,696	1.00	45,855	1.00	84,349 46,703	
it assistant director i	2.00		2.00	•		•	
it assistant director i	2.00	164,135	2.00	180,507	2.00 2.00	182,214	
it assistant director iii	5.00	168,607	5.00	185,425	5.00	188,970	
	7.00	462,788		508,951		517,737	
it programmer analyst lead/adva		431,978	7.00	475,065	7.00	484,219	
it programmer analyst superviso	3.00	218,348	3.00	240,128	3.00	244,714	
it systems technical specialist	5.00	322,525	5.00	354,696	5.00	362,555	
it systems technical specialist	2.00	162,600	2.00	178,819	2.00	181,361	
program manager iii	1.00	88,387	1.00	97,203	1.00	97,203	
program manager iv	2.00	184,290	2.00	202,672	2.00	204,571	
program manager sr iv	1.00	111,314	1.00	122,417	1.00	124,789	
TOTAL j00a0107*	103.50	6,230,903	103.50	6,852,404	103.50	6,988,077	
TOTAL j00a0107	308.00	19,740,988	308.50	22,647,692	308.50	23,077,486	
TOTAL JOURN	300.00	13,140,900	300.30	22,041,092	306.30	23,011,480	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
j00b01 State Highway Administra	ation						
j00b0101 State System Construction		nent					
accountant advanced	8.00	400,131	8.00	457,795		467,349	
accountant i	1.00	45,044	1.00	51,536		52,516	
accountant ii	1.00	45,829	1.00	52,434	1.00	53,431	
accountant lead specialized	4.00	215,881	4.00	246,992		251,735	
accountant manager i	1.00	60,547	1.00	69,273	1.00	70,607	
accountant manager ii	7.00	457,762	7.00	523,732		534,886	
accountant manager iii	1.00	67,055	1.00	76,718	1.00	78,203	
accountant supervisor ii	7.00	407,181	7.00	465,860	7.00	474,837	
admin assistant i - sg	2.00	60,387	2.00	69,090	2.00	70,833	
admin assistant ii - sg	17.00	592,227	17.00	677,572		692,628	
admin assistant, exec	11.00	462,716		529,400	11.00	540,831	
admin officer i	45.00	1,795,226	46.00	2,096,129	46.00	2,146,522	
admin officer ii	19.00	836,220	19.00	956,729	19.00	976,984	
admin officer iii	26.50	1,293,506	26.50	1,479,920	26.50	1,509,907	
admin officer iii	1.00	40,291	1.00	46,098	1.00	47,807	
admin spec ii	5.50	204,164	5.50	233,586	5.50	238,496	
admin spec iii	2.00	84,474		137,750	3.00	140,317	
administrative assistant iii	78.00	2,929,929	78.00	3,352,165	78.00	3,425,535	-
administrative specialist i	1.00	31,204	1.00	35,701	1.00	•	fy16ab
administrator i	49.00	2,418,347		2,868,972	51.00	2,930,659	
administrator ii	21.00	1,159,039	21.00	1,326,071	21.00	1,353,265	
administrator iii	35.00	2,025,315	35.00	2,367,091	35.00	2,415,210	
administrator iii	3.00	172,176	3.00	196,990	3.00	200,778	
administrator iv	33.00	2,049,890	33.00	2,345,308	33.00	2,393,822	
administrator iv	1.00	74,644		85,401	1.00	85,401	
administrator v	20.00	1,429,420	20.00	1,635,418	20.00	1,664,274	
administrator vi	19.00	1,463,527	19.00	1,674,441	19.00	1,705,521	
administrator vii	54.00	4,368,554		4,998,128	53.00	5,090,901	
administrator vii	3.00	229,575	3.00	262,659	3.00	267,670	
agency procurement specialist		38,934	1.00	44,545	1.00	45,366	
agency procurement specialist		487,338	10.00	557,572	10.00	566,418	
agency procurement specialist		109,264	2.00	125,010	2.00	126,730	
asst atty gen v	1.00	73,029	1.00	83,553	1.00	85,145	
asst atty gen vi	10.00	842,828	10.00	964,293	10.00	981,791	
asst atty gen vii	3.00	288,513	3.00	330,093	3.00	332,187	
asst atty gen viii	3.00	308,949	3.00	353,472	3.00	354,591	
chf facility maint officer	28.00	1,521,834		1,741,151	28.00	1,782,349	
commission mbr src	3.50	49,175	3.50	56,259	3.50	57,386	
computer info services spec ii	14.00	684,253	14.00	782,863	14.00	798,588	
computer info services spec sup		349,445	6.00	399,804	6.00	408,519	
computer network spec ii	1.00	58,463	1.00	66,888	1.00	68,175	
computer network spec lead	1.00	48,768	1.00	55,796		57,929	
computer network spec supv	1.00	69,888	1.00	79,960		81,481	
computer operator ii	2.00	91,269	2.00	104,422	2.00	105,882	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
j00b01 State Highway Administra							
j00b0101 State System Constructio	• •						
computer operator supervisor	1.00	50,935	1.00	58,276	1.00	59,392	
data base specialist ii	4.00	272,124		311,342	4.00	315,802	
data base specialist supv	3.00	200,615	3.00	229,527	3.00	233,910	
dot executive assoc ii	2.00	84,058	2.00	96,172	2.00	97,960	
dot executive asst i	13.00	723,821	13.00	828,132	13.00	843,623	
dot executive asst ii	1.00	59,499	1.00	68,074	1.00	69,386	
dot executive iii	1.00	86,468	1.00	98,929	1.00	100,828	
dot executive iv	17.00	1,511,576	17.00	1,729,416	17.00	1,758,735	
dot executive officer iii	1.00	46,631	1.00	53,351	1.00	54,370	
dot executive v	16.00	1,558,712	16.00	1,783,342	16.00	1,809,739	
dot executive vi	4.00	395,286	4.00	452,252	4.00	458,535	
dot it functional analyst ii	4.00	200,274	4.00	229,137	4.00	234,400	
dot it functional analyst lead	5.00	285,071	5.00	326,152	5.00	332,425	
dot it functional analyst supv	5.00	311,333	5.00	356,200	5.00	363,074	
dot non-exempt ii	1.00	47,671	1.00	54,541	1.00	55,582	
dp staff specialist	1.00	64,323	1.00	73,593	1.00	75,012	
emergency response tech	18.00	592,860	18.00	678,303	18.00	697,410	
emergency response tech sr	16.00	671,303	16.00	768,050	16.00	782,352	
environmental analyst ii	2.00	87,885	2.00	100,551	2.00	102,431	
environmental analyst iii	2.00	107,548	2.00	123,047	2.00	125,404	
environmental analyst iv	9.00	560,152	9.00	640,878	9.00	653,243	
environmental manager i	6.00	411,374	6.00	470,658	6.00	479,649	
environmental manager ii	1.00	81,035	1.00	92,713	1.00	94,485	
executive associate i	1.00	47,221	1.00	54,026	1.00	55,056	
executive associate ii	1.00	46,701	1.00	53,431	1.00	54,451	
facility maint supv i	28.00	1,299,246	28.00	1,486,484	28.00	1,515,367	
facility maint supv ii	4.00	207,721	4.00	237,656	4.00	242,209	
facility maint tech i	112.00	2,907,007	112.00	3,327,533	112.00	3,386,497	
facility maint tech ii	130.00	3,955,981	130.00	4,552,628	130.00	4,634,428	
facility maint tech iii	419.00	14,816,943	419.00	16,952,252	419.00	17,262,432	
facility maint tech iv	155.00	6,503,213	155.00	7,440,408	155.00	7,580,262	
fiscal accounts technician ii	17.00	639,381	17.00	731,522	17.00	745,337	
fiscal accounts technician supe		174,240	4.00	199,351	4.00	203,081	
fiscal services administrator i	3.00	176,917	3.00	202,413	3.00	206,312	
fiscal services administrator i	2.00	130,782	2.00	149,629	2.00	152,522	
fiscal services administrator i	4.00	267,798	4.00	306,391	4.00	312,289	
fiscal services administrator i	3.00	234,302	3.00	268,068	3.00	273,203	
fiscal services administrator v	5.00	407,180	5.00	465,860	5.00	474,781	
fiscal services administrator v	1.00	88,827	1.00	101,628	1.00	103,581	
groundskeeper	1.00	30,048	1.00	34,378	1.00	34,996	
heavy equip body repair/painter	1.00	39,115	1.00	44,752	1.00	45,577	
heavy equip body repair/painter	2.00	90,368	2.00	103,392	2.00	105,358	
heavy equip maint supv i	29.00	1,366,922	29.00	1,563,915	29.00	1,595,119	
heavy equip maint supv ii	4.00	205,466	4.00	235,076	4.00	239,575	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
j00b01 State Highway Administra	tion						
j00b0101 State System Constructio	n and Equipr	nent					
heavy equip maint tech i	3.00	67,256	3.00	76,948	3.00	79,617	
heavy equip maint tech ii	22.00	755,680	22.00	864,582	22.00	886,280	
heavy equip maint tech iii	75.00	2,941,365	75.00	3,365,258	75.00	3,436,798	
highway maintenance worker ii	2.00	56,991	2.00	65,204	2.00	66,369	
highway operations tech i	1.00	25,087	1.00	28,702	1.00	29,713	
highway operations tech iii	12.00	479,940	12.00	549,106	12.00	559,300	
highway operations tech iv	15.00	688,493	15.00	787,712	15.00	802,606	
internal auditor i	1.00	53,920	1.00	61,691	1.00	61,691	
internal auditor ii	6.00	311,724	6.00	356,647	6.00	364,339	
internal auditor lead	4.00	192,156	4.00	219,849	4.00	225,905	
internal auditor prog supv	2.00	144,458	2.00	165,276	2.00	168,417	
it assistant director i	1.00	72,459	1.00	82,901	1.00	84,479	
it assistant director ii	1.00	80,267	1.00	91,835	1.00	93,590	
it assistant director iii	2.00	172,273	2.00	197,100	2.00	199,887	
it director iii	1.00	96,781	1.00	110,729	1.00	110,729	
it programmer analyst i	1.00	50,297	1.00	57,545	1.00	58,647	
it programmer analyst ii	7.00	373,029	7.00	426,787	7.00	435,920	
it programmer analyst lead/adva	3.00	185,447	3.00	212,172	3.00	216,264	
it programmer analyst superviso	8.00	543,030	8.00	621,288	8.00	633,180	
it systems technical specialist	3.00	204,086	3.00	233,497	3.00	237,170	
it systems technical specialist	2.00	151,345	2.00	173,155	2.00	175,586	
its technician i general opt	1.00	34,386	1.00	39,341	1.00	40,059	
its technician i traffic operat	9.00	287,370	9.00	328,786	9.00	339,487	
its technician ii traffic opera	5.00	172,844	5.00	197,754	5.00	204,978	
its technician iii	14.00	633,386	14.00	724,667	14.00	742,499	
its technician supervisor	13.00	745,844	13.00	853,329	13.00	869,749	
landscape architect ii	1.00	59,119	1.00	67,639	1.00	68,939	
landscape architect iii	1.00	54,695	1.00	62,577	1.00	63,779	
landscape architect iv	1.00	63,008	1.00	72,088	1.00	73,480	
landscape architect v	3.00	200,959	3.00	229,920	3.00	234,335	
maint chief iv non lic	1.00	44,278	1.00	50,659	1.00	51,612	
management advocate i	1.00	40,955	1.00	46,857	1.00	48,595	
management advocate supervisor	1.00	49,596	1.00	56,743	1.00	58,916	
mdot printer	1.00	36,416	1.00	41,664	1.00	42,429	
office clerk i	2.00	51,213	2.00	58,593	2.00	59,627	
office clerk ii	2.00	61,477	2.00	70,337	2.00	71,606	
office services clerk	3.00	99,955	3.00	114,360	3.00	115,669	
office services clerk lead	1.00	38,814	1.00	44,408	1.00	44,812	
osh compliance officer iii	9.00	427,610	9.00	489,233	9.00	500,806	
osh compliance officer supervis	1.00	64,120	1.00	73,361	1.00	74,779	
personnel administrator i	6.00	336,512	6.00	385,008	6.00	392,419	
personnel administrator ii	2.00	134,100	2.00	153,426	2.00	156,391	
personnel administrator iii	3.00	205,122	3.00	234,682	3.00	239,196	
personnel assistant	3.00	129,670	3.00	148,358	3.00	151,526	fy16ab

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
j00b01 State Highway Administra	ition						
j00b0101 State System Construction	n and Equip	ment					
personnel associate i	3.50	112,426	3.50	128,628	3.50	131,582	
personnel associate iii	6.00	227,032	6.00	259,750	6.00	264,897	
personnel officer iii	12.00	641,976	12.00	734,494	12.00	748,588	
photographer iii	1.00	36,751	1.00	42,047	1.00	42,819	
physician program staff	1.00	112,230	1.00	128,404	1.00	133,335	
planner ii	3.00	134,302	3.00	153,658	3.00	156,568	
planner iii	1.00	48,965	1.00	56,021	1.00	57,092	
planner v	1.00	68,020	1.00	77,823	1.00	79,323	
principal counsel	1.00	110,291	1.00	126,186	1.00	126,186	
procurement administrator i	3.00	147,869	3.00	169,179	3.00	174,451	
procurement administrator ii	4.00	236,098	4.00	270,122	4.00	275,321	
procurement administrator iii	1.00	61,713	1.00	70,607	1.00	71,972	
procurement administrator v	1.00	69,007	1.00	78,952	1.00	80,463	
program manager i	4.00	204,852	4.00	234,374	4.00	242,060	
program manager ii	6.00	444,314	6.00	508,344	6.00	518,049	
program manager iii	32.00	2,206,857		2,524,899	32.00	2,579,459	
program manager iv	3.00	251,872		288,170		293,693	
program manager sr i	3.00	276,986	3.00	316,903	3.00	323,006	
pub affairs officer ii	1.00	57,535	1.00	65,827	1.00	65,827	
real property manager	11.00	800,101	11.00	915,407	11.00	932,918	
real property review appraiser	3.00	169,777	3.00	194,244	3.00	197,985	
real property review appraiser	2.00	121,749	2.00	139,295	2.00	141,980	
real property review appraiser	1.00	75,961	1.00	86,908	1.00	88,565	
real property specialist i	8.00	326,758	8.00	373,849	8.00	380,940	
real property specialist ii	1.00	46,265	1.00	52,933	1.00	53,941	
real property specialist iii	9.00	475,334	9.00	543,838	9.00	554,268	
real property specialist iv	26.00	1,471,008	26.00	1,682,996	26.00	1,715,364	
real property supervisor	11.00	702,143		803,332	11.00	818,840	
safety management rep ii	1.00	•	1.00	-	1.00	•	
services supervisor iii	1.00	42,675	1.00	48,825 36,274	1.00	49,734 37,588	
sha chief engineer maintenance	1.00	31,705 95,706	1.00	109,499	1.00	111,612	
sha deputy administrator	3.00	•	3.00		3.00		
		338,938		387,784		395,301	
sha deputy chief engr construct		91,256	1.00	104,407	1.00	106,415	
sha deputy chief engr matls r		98,494	1.00	112,688	1.00	114,861	
sha deputy chief engr traffic	1.00	95,706	1.00	109,499	1.00	111,612	
sha director environmental desi		101,353	1.00	115,959	1.00	118,197	
sha director of administration	1.00	98,494	1.00	112,688	1.00	114,861	
sha director of finance	1.00	103,309	1.00	118,197	1.00	118,197	
sha director of real estate	1.00	99,433		113,763	1.00	115,959	
shop administrative technician	3.00	77,421	3.00	88,579	3.00	90,595	
shop administrative technician	7.00	202,674	7.00	231,883	7.00	236,241	
shop administrative technician	23.00	777,981	23.00	890,096	23.00	909,902	
sign operations manager	1.00	58,561	1.00	67,001	1.00	68,289	
sign operations supervisor	1.00	38,168	1.00	43,669	1.00	45,278	

PERSONNEL DETAIL

Transportation

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
j00b01 State Highway Administra	tion						
j00b0101 State System Construction	n and Equipr	ment					
sign technician iii	5.00	176,943	5.00	202,442	5.00	206,473	
skilled trade specialist ii	3.00	118,099	3.00	135,119	3.00	137,611	
state highway administrator	1.00	140,495	1.00	160,742	1.00	160,742	
supply officer ii	2.00	60,214	2.00	68,892	2.00	70,132	
trans design engineer i	2.00	109,562	2.00	125,352	2.00	127,760	
trans design engineer ii	5.00	291,211	5.00	333,178	5.00	339,589	
trans design engineer iii	34.00	2,040,845	33.00	2,334,959	33.00	2,380,011	
trans design engineer iv	42.00	2,929,531	43.00	3,408,459	43.00	3,476,753	
trans design engineer v	30.00	2,274,763	35.00	2,905,300	35.00	2,968,268	
trans design engineer vi	7.00	590,634	7.00	675,752	7.00	686,715	
trans design engineer vii	10.00	930,395	11.00	1,133,437	11.00	1,153,398	
trans engineer i	32.00	1,436,228	32.00	1,643,202	32.00	1,678,636	
trans engineer ii	12.00	637,138	12.00	728,964	12.00	743,749	
trans engineer iii	112.00	6,410,082	116.00	7,521,273	116.00	7,675,146	
trans engineer iv	97.50	5,946,910	96.50	6,803,948	96.50	6,941,330	
trans engineer v	89.00	5,773,012	91.00	6,711,365		6,849,902	
trans engineering manager i	87.00	6,234,187	87.00	7,132,622		7,269,996	
trans engineering manager ii	58.00	4,372,081	58.00	5,002,161		5,098,975	
trans engineering technician i	11.00	260,956	11.00	298,563	11.00	307,639	
trans engineering technician ii	16.00	428,847	16.00	490,648	16.00	506,833	
trans engineering technician ii	91.00	3,125,890	91.00	3,576,372		3,662,034	
trans engineering technician iv	104.00	4,451,963	104.00	5,093,544	104.00	5,198,266	
trans engineering technician v	129.00	6,314,699	130.00	7,266,079		7,411,182	
trans facilities maint worker i	4.00	129,983	4.00	148,717		150,693	
webmaster supervisor	1.00	52,029	1.00	59,527		61,808	
TOTAL j00b0101*	3,069.50	151,332,440	3 084 50	174,168,461	3 084 50	177,620,255	
TOTAL 100b01 **	3,069.50	151,332,440	•	174,168,461	•	177,620,255	
,00001	0,000.00	101,002,440	5,004.00	177,100,401	0,004.00	177,020,233	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
j00d00 Maryland Port Administra	tion						
j00d0001 Port Operations	4 00		4 00	10 500			
accountant ii	1.00	44,173	1.00	49,583	1.00	50,506	
admin assistant ii - sg	1.00	41,355	1.00	46,420	1.00	47,278	
admin assistant iii	5.00	213,435	5.00	239,576	5.00	244,231	
admin assistant, exec	3.00	135,647	3.00	152,261	3.00	155,122	
admin officer i	2.00	91,960	2.00	103,224	2.00	105,192	
admin officer iii	4.00	186,471	4.00	209,311	4.00	214,901	
admin spec ii	2.00	73,477	2.00	82,476	2.00	84,609	
administrator i	1.00	55,837	1.00	62,676	1.00	63,880	
administrator i	1.00	53,756	1.00	60,340	1.00	61,497	
administrator ii	4.00	229,975	4.00	258,143	4.00	263,956	
administrator iii	5.00	314,693	5.00	353,237	5.00	360,053	
administrator iv	2.00	135,814	2.00	152,448	2.00	155,398	
administrator v	2.00	149,616	2.00	167,941	2.00	169,429	
administrator vi	3.00	241,109	3.00	270,640	3.00	273,958	
administrator vii	1.00	77,912	1.00	87,455	1.00	89,122	
agency procurement specialist i	2.00	88,543	2.00	99,387	2.00	102,126	
asst atty gen vi	1.00	80,157	1.00	89,975	1.00	91,696	
asst atty gen vii	2.00	191,768	2.00	215,256	2.00	218,337	
commercial management officer i	4.00	223,207	4.00	250,546	4.00	255,683	
computer info services spec ii	1.00	49,436	1.00	55,491	1.00	56,550	
computer network spec supv	1.00	71,235	1.00	79,960	1.00	81,481	
crane electrical spec	2.00	128,642	2.00	144,398	2.00	147,186	
crane electrician	6.00	348,353	6.00	391,017	6.00	398,534	
crane mechanic	2.00	107,690	2.00	120,879	2.00	123,201	
data base specialist ii	1.00	63,608	1.00	71,399	1.00	72,777	
dot executive assoc ii	1.00	35,688	1.00	40,059	1.00	40,792	
dot executive asst i	3.00	180,488	3.00	202,595	3.00	206,501	
dot executive asst v	5.00	396,757	5.00	445,351	5.00	450,151	
dot executive iv	1.00	98,647	1.00	110,729	1.00	110,729	
dot executive v	3.00	285,401	3.00	320,357	3.00	324,239	
dot non-exempt i	1.00	45,131	1.00	50,659	1.00	51,612	
dot non-exempt ii	1.00	54,960	1.00	61,691	1.00	61,691	
dot non-exempt iii	2.00	110,788	2.00	124,358	2.00	126,742	
dp staff specialist	1.00	55,749	1.00	62,577	1.00	63,779	
executive associate ii	1.00	58,093	1.00	65,208	1.00	65,827	
facility maint supv i	5.00	251,581	5.00	282,395	5.00	287,795	
facility maint supv ii	1.00	54,787	1.00	61,497	1.00	62,676	
facility maint tech i	3.00	86,437	3.00	97,025	3.00	98,759	
facility maint tech iii	4.00	143,815	4.00	161,429	4.00	164,386	
fiscal accounts technician i	1.00	35,745	1.00	40,123	1.00	40,857	
fiscal accounts technician ii	5.00	201,908	5.00	226,637	5.00	230,831	
fiscal accounts technician supe		44,307	1.00	49,734	1.00	50,659	
fiscal services administrator i	3.00	217,743	3.00	244,412	3.00	246,788	
fiscal services administrator v	4.00	299,576	4.00	336,269	4.00	343,952	
TOOGT SCI VIOCS AGMINISTIATOR V	4.00	233,370	4.00	550,209	4.00	545,952	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
j00d00 Maryland Port Administra	tion						
j00d0001 Port Operations							
gen mgr crane maintenance	1.00	93,900	1.00	105,401	1.00	107,429	
gen mgr sales	1.00	98,647	1.00	110,729	1.00	110,729	
graphic arts specialist	1.00	52,829	1.00	59,299	1.00	60,435	
heavy equip maint supv i	1.00	48,590	1.00	54,541	1.00	55,582	
heavy equip maint tech ii	3.00	115,497	3.00	129,643	3.00	132,029	
heavy equip maint tech iii	1.00	41,607	1.00	46,703	1.00	47,569	
heavy equipment management offi	1.00	0	.00	0	.00	. 0	
it assistant director ii	3.00	244,877	3.00	274,869	3.00	276,400	
maint chief ii non lic	2.00	82,599	2.00	92,716	2.00	94,436	
maint high voltage crane electr	3.00	164,322	3.00	184,448	3.00	188,506	
marketing and sales administrat	2.00	137,799	2.00	154,676	2.00	157,659	
marketing and sales representat	2.00	83,488	2.00	93,714	2.00	97,190	
master mary lynn	1.00	56,456	1.00	63,371	1.00	64,588	
mpa electro-mech crane manager	1.00	84,973	1.00	95,380	1.00	97,203	
mpa electro-mech crane tech iii	1.00	57,361	1.00	64,387	1.00	65,625	
mpa electro-mech crane tech ii-	2.00	100,132	2.00	112,396	2.00	114,544	
mpa electro-mech crane tech sup	3.00	219,819	3.00	246,741	3.00	251,433	
mpc-chf financial officer tre	1.00	114,188	1.00	128,174	1.00	128,174	
mpc-director intermodal trade d	1.00	121,405	1.00	136,275	1.00	136,275	
mpc-director maritime commercia	1.00	118,117	1.00	132,584	1.00	132,584	
mpc-director marketing	1.00	124,082	1.00	139,279	1.00	139,279	
mpc-director operations	1.00	132,306	1.00	148,511	1.00	148,511	
mpc-director security	1.00	85,922	1.00	96,446	1.00	96,446	
mpc-executive director	1.00	245,392	1.00	275,448	1.00	275,448	
mpc-gen mgr cruise md marketing	1.00	76,799	1.00	86,205	1.00	86,205	
mpc-mgr south amer latin amer	1.00	86,077	1.00	96,620	1.00	96,620	
obs-chf boat maintenance	1.00	50,535	1.00	56,725	1.00	57,808	
obs-foreman maintenance	1.00	69,995	1.00	78,568	1.00	80,078	
obs-foreman supply	1.00	64,836	1.00	72,777	1.00	74,183	
obs-master port endeavor	1.00	49,588	1.00	55,662	1.00	56,725	
obs-mgr quality customer serv	1.00	84,973	1.00	95,380	1.00	97,203	
office clerk ii	1.00	30,003	1.00	33,678	1.00	34,281	
office processing clerk i	1.00	21,431	1.00	24,056	1.00	24,883	
osh compliance officer ii	1.00	46,713	1.00	52,434	1.00	53,431	
personnel administrator iii	4.00	277,614	4.00	311,616	4.00	315,963	
personnel officer i	1.00	50,464	1.00	56,645	1.00	57,729	
principal counsel, port admin	1.00	111,351	1.00	124,989	1.00	126,186	
procurement administrator i	3.00	169,108	3.00	189,821	3.00	194,383	
procurement administrator ii	1.00	61,224	1.00	68,723	1.00	70,049	
procurement administrator v	1.00	86,597	1.00	97,203	1.00	97,203	
program manager i	1.00	55,064	1.00	61,808	1.00	64,184	
program manager iv	1.00	76,453	1.00	85,817	1.00	87,455	
program manager sr i	2.00	183,943	2.00	206,473	2.00	210,442	
pub affairs officer i	1.00	41,928	1.00	47,063	1.00	47,935	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
j00d00 Maryland Port Administra	tion						
j00d0001 Port Operations safety management consultant	1.00	60,068	1.00	67,425	1.00	68,723	
shop administrative technician	4.00	143,874		161,496		163,565	
skilled trade specialist ii	9.00	381,757		428,513		436,484	
skilled trade specialist iii	2.00	93,306		104,734		106,723	
trans engineering manager i	1.00	50,551	1.00	56,743		58,916	
webmaster ii	1.00	53,670	1.00	60,243		61,399	
webmaster supervisor	1.00	67,907		76,224		77,699	
nosmacter dapor (100)						,	
TOTAL j00d0001*	186.00	11,225,607	185.00	12,600,516	185.00	12,799,998	
j00d0002 Port Facilities and Capi	tal Equipme	nt					
admin assistant iii	1.00	40,855	1.00	47,831	1.00	48,904	
admin assistant, exec	1.00	45,780	1.00	53,598	1.00	55,056	
administrator i	1.00	51,539	1.00	60,340	1.00	61,497	
administrator ii	1.00	58,231	1.00	68,175	1.00	69,492	
administrator iv	1.00	55,349	1.00	64,800	1.00	66,047	
administrator v	1.00	77,819	1.00	91,107	1.00	91,107	
administrator vi	1.00	73,420	1.00	85,957	1.00	87,597	
dot executive asst i	1.00	64,071	1.00	75,012	1.00	75,012	
dot executive v	1.00	99,046	1.00	115,959	1.00	118,197	
environmental analyst iii	1.00	56,149	1.00	65,737	1.00	67,001	
executive associate ii	1.00	50,169	1.00	58,736	1.00	59,861	
fiscal services administrator i	1.00	77,090	1.00	90,254	1.00	91,107	
mpc-deputy dir harbor developme	1.00	98,013	1.00	114,750	1.00	114,750	
mpc-deputy exec dir-development	1.00	141,482	1.00	165,641	1.00	165,641	
mpc-director engineering	1.00	107,684	1.00	126,072	1.00	126,072	
obs-project construct insp eng	2.00	130,424	2.00	152,695	2.00	155,646	
planner v	1.00	57,591	1.00	67,425	1.00	68,723	
procurement administrator v	1.00	83,026	1.00	97,203	1.00	97,203	
program manager iii	1.00	83,026	1.00	97,203	1.00	97,203	
program manager iv	3.00	245,175	3.00	287,042	3.00	291,547	
program manager sr i	1.00	91,036	1.00	106,581	1.00	108,635	
program manager sr ii	1.00	86,661	1.00	101,463	1.00	103,413	
trans design engineer iii	1.00	42,621	1.00	49,899	1.00	51,771	
trans engineer iv	5.00	296,220	5.00	346,802	5.00	353,488	
trans engineer v	5.00	334,156	5.00	391,216	5.00	398,724	
trans engineering manager i	2.00	152,722	2.00	178,800	2.00	182,214	
trans engineering technician iv	1.00	40,943	1.00	47,935	1.00	48,825	
TOTAL j00d0002*	39.00	2,740,298	39.00	3,208,233	39.00	3,254,733	
TOTAL j00d00 **	225.00	13,965,905	224.00	15,808,749	224.00	16,054,731	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
j00e00 Motor Vehicle Administra	ition						
j00e0001 Motor Vehicle Operations	;						
accountant advanced	3.00	148,248	3.00	167,958	3.00	172,099	
accountant supervisor i	1.00	53,616	1.00	60,243	1.00	61,399	
accountant trainee	1.00	32,536	1.00	36,557	1.00	37,884	
admin assistant ii - sg	5.00	170,339	8.00	289,313	8.00	296,215	
admin assistant iii	20.00	759,470	21.00	891,384	21.00	913,449	
admin assistant, exec	9.00	397,483	9.00	444,893	9.00	454,078	
admin officer i	4.00	187,536	4.00	207,960	4.00	211,900	
admin officer ii	1.50	66,648	1.50	74,885	1.50	76,508	
admin officer iii	7.00	345,260	12.00	606,623	12.00	621,989	
admin spec ii	1.00	41,252	1.00	46,350	1.00	47,209	
admin spec iii	5.00	206,843	6.00	266,473	6.00	272,384	
admin specialist i	.00	0	2.00	60,944	2.00	63,106	
administrator i	11.00	558,390	11.00	626,407	11.00	639,142	
administrator ii	10.00	530,154	11.00	655,521	11.00	668,938	
administrator iii	11.00	659,804	11.00	739,368	11.00	754,632	
administrator iii	1.00	25,821	1.00	80,078	1.00	80,078	
administrator iv	6.00	372,410	6.00	419,927	6.00	427,999	
administrator iv	2.00	137,350	2.00	154,019	2.00	155,341	
administrator v	9.00	615,065	10.00	751,541	10.00	767,093	
administrator v	1.00	81,377	1.00	91,107	1.00	91,107	
administrator vi	5.00	350,159	5.00	395,473	5.00	403,077	
administrator vi	4.00	299,446	4.00	334,162	4.00	338,713	
administrator vii	4.00	307,161	4.00	347,734	4.00	354,401	
administrator vii	2.00	163,062	2.00	182,201	2.00	185,686	
agency budget spec ii	1.00	44,288	1.00	49,583	1.00	50,506	
agency procurement specialist i	. 1.00	41,788	1.00	46,953	1.00	48,695	
agency procurement specialist l	1.00	54,732	1.00	61,497	1.00	62,676	
agency project engr-arch iii	1.00	56,673	1.00	63,678	1.00	64,902	
asst atty gen vi	2.00	177,850	2.00	199,831	2.00	202,672	
asst atty gen viii	2.00	204,530	2.00	229,809	2.00	231,960	
automotive services specialist	2.00	83,170	2.00	88,815	2.00	90,454	
building security officer ii	1.00	32,525	1.00	36,545	1.00	37,204	
computer info services spec i	.00	0	3.00	109,671	3.00	113,652	
computer info services spec ii	2.00	101,491	2.00	109,130	2.00	111,639	
computer info services spec sup	2.00	113,185	2.00	126,370	2.00	128,796	
computer network spec ii	3.00	140,038	6.00	303,406	6.00	313,161	
computer network spec manager	1.00	69,311	1.00	80,594	1.00	82,127	
computer network spec supv	3.00	199,464	3.00	219,682	3.00	223,917	
customer agent i	65.00	1,676,702	106.00	2,977,855	106.00	3,080,662	
customer agent ii	490.50	15,989,346		19,788,316	555.00	20,321,582	
customer agent iii	204.50	8,219,980		9,212,624	205.50	9,401,745	
customer agent iv	43.00	1,943,405		2,397,590	49.00	2,453,737	
customer agent supervisor	122.00	5,502,312		6,130,899		6,263,773	
data base specialist ii	2.00	102,036	3.00	183,548	3.00	188,098	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
j00e00 Motor Vehicle Administra	tion						
j00e0001 Motor Vehicle Operations							
data base specialist manager	1.00	77,618	1.00	90,254	1.00	91,107	
data base specialist supv	1.00	68,766	1.00	79,960	1.00	81,481	
dot executive assoc i	1.00	39,921	1.00	46,420	1.00	47,278	
dot executive assoc ii	6.00	241,531	6.00	270,019	6.00	275,010	
dot executive asst i	2.00	100,714	2.00	112,980	2.00	116,083	
dot executive asst ii	2.00	121,818	2.00	136,875	2.00	139,513	
dot executive asst iii	1.00	66,821	1.00	77,699	1.00	79,205	
dot executive iv	1.00	84,929	1.00	95,084	1.00	96,909	
dot executive officer ii	1.00	40,380	1.00	46,953	1.00	48,695	
dot executive v	5.00	484,814	5.00	543,158	5.00	551,337	
dot executive vi	3.00	313,703	3.00	355,278	3.00	362,144	
dot it functional analyst ii	6.00	289,696	6.00	322,708	6.00	330,552	
dot it functional analyst supv	2.00	114,152	2.00	128,039	2.00	130,501	
dot it functional analyst train	1.00	35,994	1.00	40,298	1.00	41,774	
dp quality assurance specialist		108,491	4.00	231,847	4.00	238,280	
dp quality assurance supv	2,00	129,853	2.00	150,992	2.00	153,879	
driver license agent i	26.50	679,692	26.50	757,745	26.50	783,834	
driver license agent ii	75.50	2,371,354	75.50	2,643,648	75.50	2,719,921	
driver license agent iii	18.00	727,484	18.00	811,019	18.00	827,012	
environmental analyst iv	1.00	67,299	1.00	75,617	1.00	77,078	
equal opportunity officer ii	.00	, 0	1.00	53,431	1.00	54,451	
executive associate i	1.00	54,905	1.00	61,691	1.00	61,691	
executive associate ii	1.00	55,870	1.00	62,775	1.00	63,980	
facility maint supv ii	4.00	225,391	4.00	253,247	4.00	258,107	
fiscal accounts technician ii	10.00	381,365	10.00	428,337	10.00	436,848	
fiscal accounts technician supe		264,740	6.00	297,462	6.00	303,039	
fiscal services administrator i		65,397	2.00	123,379	2.00	126,671	
fiscal services administrator i		586,956	9.00	688,029	9.00	699,558	
fiscal services administrator i		146,997	2.00	165,166	2.00	168,323	
fiscal services administrator i		78,697	1.00	88,424	1.00	90,112	
fiscal services administrator v		256,077	3.00	287,727	3.00	293,244	
heavy equip maint supv i	1.00	51,379	1.00	57,729	1.00	58,834	
internal auditor ii	4.00	240,260	4.00	269,954	4.00	275,144	
internal auditor supv	4.00	272,449	4.00	306,122	4.00	312,037	
it assistant director ii	2.00	154,354	2.00	179,482	2.00	182,909	
it assistant director iii	3.00	257,694	3.00	299,644	3.00	305,399	
it assistant director iv	1.00	92,543	1.00	107,608	1.00	109,682	
it programmer analyst lead/adva		900,624	16.00	1,097,133	16.00	1,120,264	
it programmer analyst manager	4.00	265,783	4.00	309,050	4.00	316,057	
it programmer analyst superviso		339,643	5.00	394,935	5.00	400,854	
it systems technical specialist		176,690	3.00	205,454	3.00	209,419	
it systems technical specialist		74,035	1.00	86,087	1.00	87,729	
maint chief i non lic	9.00	305,495	9.00	340,573	9.00	348,568	
management advocate supervisor	1.00	65,189	1.00	73,246	1.00	74,662	
		,100		,		,	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
j00e00 Motor Vehicle Administra							
j00e0001 Motor Vehicle Operations		4.7 000	4 00	101 010	4 00	107.070	
management specialist i	4.00	147,388		164,312	4.00	167,973	
management specialist superviso		44,032		49,088	1.00	50,915	
management specialist superviso		51,962		57,929	1.00	60,147	
motor vehicle administrator	1.00	133,964		150,521	1.00	153,351	
mva asst branch manager i	3.00	143,287		159,740	3.00	163,644	
mva asst branch manager ii	26.00	1,488,175		1,659,059	26.00	1,693,922	
mva branch manager i	3.00	178,308	3.00	198,782	3.00	202,610	
mva branch manager ii	20.00	1,299,998		1,449,274		1,474,947	
mva deputy administrator	1.00	115,408		129,672	1.00	132,186	
mva investigator	32.00	1,323,338		1,570,518		1,607,654	
mva police investigator	3.00	163,167		183,334	3.00	186,848	
mva section manager central pro		453,561	9.00	503,151	9.00	515,542	
mva section manager investigati		219,086		246,165	4.00	250,885	
mva section manager vehicle ins		179,706	3.00	193,233	3.00	196,947	
mva vehicle compliance agent i	2.00	60,398		64,945	2.00	66,653	
mva vehicle compliance agent ii		789,143		848,544	22.00	870,323	
mva vehicle compliance agent ii		220,060		236,624	5.00	241,030	
mva vehicle compliance agent su		307,052		330,161	6.00	336,455	
nurse case reviewer	10.00	622,449		696,874	10.00	705,969	
office services clerk	9.00	259,967		345,147	11.00	353,515	
office supervisor	2.00	83,959		93,998		95,742	
osh compliance officer iii	1.00	47,482		53,351	1.00	54,370	
personnel administrator i	2.00	105,960		119,056	2.00	122,188	
personnel administrator ii	2.00	120,581	2.00	135,484	2.00	138,091	
personnel administrator iii	2.00	140,514		157,881	2.00	160,903	
personnel associate iii	2.00	67,503	2.00	75,846	2.00	78,610	
personnel officer i	2.00	76,041	2.00	85,440	2.00	87,723	
personnel officer ii	1.00	48,461	1.00	54,451	1.00	55,491	
personnel officer iii	4.50	230,115		258,556	4.50	264,400	
physician program manager ii	1.00	191,423		214,312	1.00	218,598	
police communications oper ii police officer i	1.00 .00	38,341 0	1.00 5.00	43,080	1.00 5.00	43,872	
•				206,609		211,016	
police officer iii	2.00	94,529	2.00	106,212	2.00	108,213	
police officer supervisor	1.00	57,690	1.00	64,820	1.00	64,820	
principal counsel	1.00	110,175		123,792	1.00	126,186	
procurement administrator ii	2.00	127,741	2.00	143,529		146,299	
procurement administrator v	1.00	66,341	1.00	74,540	1.00	75,982	
program manager i	9.00	545,969		605,199	9.00	619,190	
program manager ii	8.00	567,778		631,833	8.00	645,163	
program manager iii	4.00	311,268		345,140	4.00	351,720	
program manager sr i	1.00	98,549		110,729		110,729	
safety management consultant	1.00	69,926		78,568	1.00	80,078	
skilled trade specialist ii	7.00	277,772		312,105		318,226	
skilled trade specialist iii	6.00	283,513	6.00	318,554	6.00	324,606	

Transportation

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
j00e00 Motor Vehicle Administra	tion						
j00e0001 Motor Vehicle Operations							
skilled trade specialist supv	2.00	87,736	2.00	98,580	2.00	100,437	
supply officer i	1.00	24,617	1.00	27,561	1.00	28,527	
supply officer ii	1.00	32,893	1.00	36,826	1.00	37,495	
trans engineering manager ii	1.00	86,511	1.00	97,203	1.00	97,203	
trans facilities maint worker i	8.00	246,038	9.00	303,299	9.00	311,399	
trans facilities maint worker i	3.00	84,231	3.00	93,903	3.00	96,024	
warehouse assistant supervisor	1.00	34,614	1.00	38,753	1.00	39,458	
webmaster ii	2.00	115,396	2.00	134,182	2.00	136,764	
webmaster supervisor	1.00	57,895	1.00	67,320	1.00	68,618	
TOTAL j00e0001*	1,570.00	65,471,830	1,718.50	78,148,580	1,718.50	79,965,217	
j00e0003 Facilities and Capital E	quipment						
admin assistant ii - sg	.00	0	1.00	31,553	1.00	32,679	
admin officer iii	.00	0	1.00	41,358	1.00	42,880	
admin program manager ii	1.00	79,424	1.00	90,254	1.00	91,107	
administrator iv	1.00	67,077	1.00	76,224	1.00	77,699	
administrator v	3.00	163,679	3.00	250,037	3.00	253,087	
administrator vii	1.00	82,236	1.00	93,450	1.00	95,240	
program manager ii	1.00	75,757	1.00	86,087	1.00	87,729	
trans engineering manager ii	1.00	84,737	1.00	96,292	1.00	97,203	
TOTAL j00e0003*	8.00	552,910	10.00	765,255	10.00	777,624	
j00e0004 Maryland Highway Safety	Office						
administrator i	2.00	118,585	2.00	128,141	2.00	130,605	
administrator iv	1.00	67,727	1.00	76,962	1.00	78,452	
administrator vi	1.00	77,085	1.00	87,597	1.00	89,268	
administrator vii	1.00	85,418	1.00	97,066	1.00	98,929	
dp quality assurance specialist	1.00	67,829	1.00	77,078	1.00	78,568	
internal auditor ii	.00	0	1.00	44,017	1.00	45,641	
TOTAL j00e0004*	6.00	416,644	7.00	510,861	7.00	521,463	
TOTAL j00e00 **	1,584.00	66,441,384	1,735.50	79,424,696	1,735.50	81,264,304	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
j00h01 Maryland Transit Adminis	stration						
j00h0101 Transit Administration							
accountant i	1.00	43,385	1.00	53,012	1.00	54,026	
accountant ii	2.00	91,459	2.00	112,604	2.00	114,757	
accountant lead specialized	5.00	263,826	5.00	326,509	5.00	332,795	
accountant supervisor i	1.00	50,420	1.00	62,577	1.00	63,779	
accountant supervisor ii	1.00	65,663	1.00	80,078	1.00	80,078	
accounting clerk	9.00	349,316		354,537	9.00	354,537	
admin assistant i - sg	1.00	29,314	1.00	36,441	1.00	37,100	
admin assistant ii - sg	1.00	38,694	1.00	47,278	1.00	47,710	
admin assistant iii	2.00	73,871	2.00	91,139	2.00	92,368	
admin assistant, exec	2.00	77,388	2.00	95,734	2.00	97,516	
admin officer i	1.00	31,659	1.00	39,264	1.00	40,698	
admin officer i	2.00	71,526	2.00	87,104	2.00	89,098	
admin officer ii	1.00	42,212	1.00	52,020	1.00	53,012	
admin officer iii	2.00	100,840	2.00	123,188	2.00	125,550	
admin spec iii	1.00	38,694	1.00	47,136	1.00	48,011	
administrator i	8.00	403,362	8.00	498,238	8.00	508,672	
administrator i	1.00	44,557	1.00	54,370	1.00	55,408	
administrator ii	3.00	160,641	3.00	197,947	3.00	201,759	
administrator ii	1.00	52,765	1.00	65,625	1.00	66,888	
administrator iii	6.00	341,214	5.00	366,172	5.00	373,233	
administrator iv	5.00	281,415	5.00	346,863	5.00	353,553	
administrator iv	3.00	175,884	3.00	215,614	3.00	219,749	
administrator v	4.00	256,792	6.00	428,961	6.00	435,058	
administrator v	2.00	133,672	2.00	165,399	2.00	168,576	
administrator vi	6.00	397,497	6.00	489,910	6.00	501,248	
administrator vi	2.00	139,535	2.00	170,787	2.00	174,053	
administrator vii	4.00	300,176	4.00	370,270	4.00	377,359	
administrator vii	1.00	75,044	1.00	91,696	1.00	93,450	
administrator, mta	1.00	155,950	1.00	192,355	1.00	192,355	
asst atty gen vi	3.00	220,442	3.00	271,891	3.00	277,093	
asst atty gen vii	1.00	89,115	1.00	109,682	1.00	110,729	
asst atty gen viii	1.00	93,805	1.00	114,861	1.00	117,078	
asst supt transportation	1.00	51,593	1.00	63,171	1.00	64,387	
claims chief	1.00	56,283	1.00	69,273	1.00	70,607	
clerk-fiscal management	5.00	199,609	5.00	180,233	5.00	180,233	
computer info services spec ii	1.00	44,557	1.00	55,491	1.00	56,550	
computer info services spec man	1.00	63,318	1.00	77,823	1.00	79,323	
computer info services spec su	1.00	51,593	1.00	63,779	1.00	65,006	
computer network spec i	1.00	50,420	1.00	61,497	1.00	62,676	
computer network spec ii	3.00	150,089	3.00	184,229	3.00	187,769	
computer network spec lead	2.00	110,220	2.00	135,576	2.00	138,187	
computer network spec supv	2.00	125,464	2.00	155,551	2.00	158,531	
cost price clerk	9.00	349,316	9.00	334,527	9.00	334,527	
data base specialist supv	1.00	56,283	1.00	69,273	1.00	70,607	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
j00h01 Maryland Transit Adminis	tration						
j00h0101 Transit Administration							
director office of finance	1.00	77,389	1.00	95,840	1.00	97,677	
dot executive asst i	2.00	107,875	2.00	133,407	2.00	135,978	
dot executive iv	3.00	269,689	3.00	331,140	3.00	332,187	
dot executive v	6.00	515,927	6.00	633,987	6.00	647,005	
dot executive vi	4.00	408,051	4.00	502,157	4.00	507,958	
dot it functional analyst lead	2.00	98,496	2.00	121,058	2.00	123,382	
executive associate i	3.00	123,120	3.00	151,291	3.00	154,122	
executive associate ii	1.00	44,557	1.00	54,971	1.00	56,021	
fiscal services administrator i	6.00	336,525	6.00	414,659	6.00	423,693	
fiscal services administrator i	1.00	69,181	1.00	85,283	1.00	86,908	
fiscal services administrator i	2.00	145,397	2.00	179,630	2.00	183,061	
fiscal services administrator v	2.00	140,707	2.00	172,906	2.00	176,204	
fiscal services administrator v	1.00	72,699	1.00	89,829	1.00	91,548	
guard-money truck	7.00	399,218	7.00	393,267	7.00	393,267	
information service clerk	25.00	898,241	32.00	1,120,872	32.00	1,120,872	
internal auditor ii	1.00	46,902	1.00	56,999	1.00	58,091	
internal auditor lead	2.00	113,738	2.00	140,018	2.00	141,269	
internal auditor prog supv	2.00	114,910	2.00	141,214	2.00	143,944	
it assistant director ii	2.00	151,261	2.00	186,404	2.00	189,038	
it assistant director iv	1.00	89,115	1.00	109,682	1.00	110,729	
it programmer analyst ii	1.00	52,765	1.00	64,387	1.00	65,625	
it programmer analyst lead/adva	1.00	57,455	1.00	70,724	1.00	72,088	
it programmer analyst superviso	2.00	125,464	2.00	153,879	2.00	156,008	
it programmer analyst superviso	2.00	121,946	2.00	150,281	2.00	153,186	
keypunch operator	1.00	49,902	1.00	42,578	1.00	42,578	
mgr cust comm rel	1.00	62,146	1.00	76,348	1.00	77,823	
mgr media/public rel	1.00	52,765	1.00	65,625	1.00	66,888	
money counter	7.00	249,511	7.00	265,346	7.00	265,346	
obs-pub affairs specialist i	1.00	29,314	1.00	36,663	1.00	37,327	
office clerk	3.00	99,805	3.00	112,465	3.00	112,465	
osh compliance officer supervis	1.00	58,628	1.00	71,972	1.00	73,361	
pass sales clerk	.00	0	10.00	313,040	10.00	313,040	
personnel administrator iii	3.00	168,849	3.00	207,819	3.00	211,821	
personnel administrator iii	2.00	113,738	2.00	139,225	2.00	141,912	
personnel associate iii	1.00	35,177	1.00	43,807	1.00	44,614	
personnel officer i	2.00	82,080	2.00	100,240	2.00	102,102	
personnel officer ii	1.00	44,557	1.00	54,971	1.00	56,021	
personnel officer iii	11.00	537,032	11.00	660,381	11.00	673,048	
planner v	1.00	60,973	1.00	74,900	1.00	76,348	
principal counsel	1.00	109,048	1.00	134,749	1.00	134,749	
printer	4.00	199,610	6.00	247,209	6.00	247,209	
procurement administrator i	5.00	253,274	5.00	311,999	5.00	317,994	
procurement administrator v	1.00	75,044	1.00	92,713	1.00	94,485	
program manager sr iv	2.00	195,818	2.00	240,080	2.00	244,721	
		,		2.5,000		,	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
ioobod . Man dand Transit Adminis	***						
j00h01 Maryland Transit Adminis j00h0101 Transit Administration	tration						
pub affairs officer i	1.00	44,557	1.00	54,109	1.00	55,141	
safety officer	7.00	291,968		418,303	7.00	427,267	
senior dep administrator transi	1.00	130,154		160,000	1.00	160,000	
senior drafter	1.00	42,212		52,596	1.00	53,598	
services specialist	1.00	24,624		30,239	1.00	31,312	
shipping clerk	6.00	349,316		343,572	6.00	343,572	
storeroom attendant	33.00	1,846,385		1,816,395	33.00	1,816,395	
supt - rail elec maint	1.00	52,765		64,902		66,151	
supt - transportation	2.00	111,393		136,811	2.00	139,447	
supv bus mat/stores	1.00	50,420		61,497	1.00	62,676	
supv facilities maint bus	1.00	46,902		56,999	1.00	58,091	
supv rail mat/stores	5.00	249,756		307,925	5.00	313,832	
supv rev control	1.00	49,248		60,919	1.00	62,087	
supv rev control	5.00	257,963		318,346		324,462	
supv transportation	1.00	50,420		61,497	1.00	62,676	
webmaster ii	1.00	60,968		70,830	1.00	72,199	
TOTAL j00h0101*	309.00	16,715,828	329.00	20,070,640	329.00	20,328,318	
j00h0102 Bus Operations							
admin assistant, exec	1.00	41,857	1.00	46,568	1.00	47,431	
admin officer i	2.00	81,177	2.00	89,525	2.00	91,181	
admin officer ii	1.00	45,662	1.00	50,120	1.00	51,051	
admin officer iii	1.00	45,662	1.00	50,979	1.00	51,943	
administrator i	1.00	60,883	1.00	67,001	1.00	68,289	
administrator ii	22.00	1,329,280	22.00	1,472,958	22.00	1,499,880	
administrator iii	1.00	58,346	1.00	64,902	1.00	66,151	
administrator iii	1.00	72,299	1.00	80,078	1.00	80,078	
administrator iv	4.00	261,291	4.00	290,624	4.00	294,578	
administrator iv	3.00	223,239		247,539	3.00	252,241	
administrator v	6.00	431,256	6.00	477,804	6.00	486,969	
administrator v	5.00	366,568	5.00	405,934	5.00	413,713	
administrator vii	2.00	152,208	2.00	168,426	2.00	171,634	
administrator vii	6.00	489,602	6.00	544,290	6.00	553,697	
asst supt transportation	10.00	601,221	10.00	665,094	10.00	677,900	
chf supv transportation	2.00	121,766		135,370	2.00	137,980	
cleaner a	10.00	378,701	10.00	383,968	10.00	383,968	
cleaner b	21.00	774,616		779,211	21.00	779,211	
dispatcher	15.00	903,719		913,845	15.00	913,845	
div secretary	4.00	223,778		229,716	4.00	229,716	
dot executive iv	2.00	172,503		191,137	2.00	194,797	
dot executive v	6.00	550,486		610,516	6.00	619,964	
dot executive vi	2.00	197,870		218,302	2.00	222,506	
dot it functional analyst ii	1.00	49,468		54,370	1.00	55,408	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
j00h0102 Bus Operations							
executive associate ii	1.00	52,004	1.00	58,185	1.00	59,299	
it assistant director ii	1.00	77,372	1.00	85,145	1.00	86,769	
it programmer analyst lead/adva	1.00	64,688	1.00	71,399	1.00	72,777	
janitor-bus	6.00	249,599	6.00	249,725	6.00	249,725	
maint control clerk	9.00	370,095	9.00	368,991	9.00	368,991	
management specialist superviso		35,515	.50	40,039	.50	40,039	
operator	1,226.00	60,798,787		64,855,048		64,855,048	
personnel officer iii	2.00	105,277	2.00	116,271	2.00		
porter	6.00	•	6.00	•	6.00	118,496	
•		266,812		269,444		269,444	
program manager i	1.00 1.00	62,152	1.00 1.00	69,273	1.00 1.00	70,607	
program manager ii		68,494		76,106		77,578	
quality assur spec	1.00	53,273	1.00	58,647	1.00	59,771	
repairman a	291.00	16,172,271	296.00	16,587,460	296.00	16,587,460	
repairman b	14.00	593,873	14.00	601,677	14.00	601,677	
repairman c	49.00	2,168,926	48.00	2,145,684	48.00	2,145,684	
resv clerk	12.00	395,915	64.00	2,129,533	64.00	2,129,533	
schedule clerk	6.00	318,455	6.00	304,576	6.00	304,576	
senior transit analyst	3.00	173,770	3.00	193,030	3.00	196,739	
starter	9.00	516,411	9.00	520,355	9.00	520,355	
supt - bus maint division	8.00	520,043	8.00	576,677	8.00	586,252	
supt - fac maint	2.00	135,719	2.00	151,248	2.00	154,171	
supt - ops scheduling	1.00	72,299	7.00	373,598	7.00	373,598	
supt - rail elec maint	1.00	58,346	1.00	64,902	1.00	66,151	
supt - transportation	14.00	884,076	14.00	980,734	14.00	999,646	
supv facilities maint bus	2.00	120,498	2.00	133,364	2.00	135,928	
supv maint bus	30.00	1,740,234	30.00	1,930,418	30.00	1,967,565	
supv systems maint	2.00	120,498	2.00	133,364	2.00	135,928	
supv transportation	1.00	57,078	1.00	62,676	1.00	63,880	
supv transportation	52.00	2,875,495	70.00	3,961,173	70.00	4,022,235	
supv transportation	1.00	54,541	1.00	60,919	1.00	62,087	
technician	25.00	1,471,771	25.00	1,487,096	25.00	1,487,096	
traffic checker	.00	0	20.00	583,640	20.00	583,640	
vault puller	9.00	464,770	9.00	470,250	9.00	470,250	
TOTAL j00h0102*	1,916.50	98,752,515	2,087.50	108,008,924	2,087.50	108,267,126	
j00h0104 Rail Operations							
admin assistant ii - sg	1.00	42,288	1.00	47,278	1.00	47,710	
admin assistant iii	1.00	40,225	1.00	45,028	1.00	45,862	
admin assistant, exec	1.00	48,477	1.00	55,007	1.00	56,060	
admin officer iii	4.00	194,937	4.00	218,937	4.00	223,110	
admin spec iii	5.00	182,562	5.00	204,993	5.00	210,562	
admin spec iii	1.00	42,288	1.00	47,136	1.00	48,011	
administrator i	1.00	40,225	1.00	45,641	1.00	47,333	
administrator ii	3.00	170,184	3.00	189,513	3.00	193,161	
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FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
j00h0104 Rail Operations							
administrator iii	5.00	258,887		341,035		345,107	
administrator iii	1.00	59,822		66,788	1.00	68,074	
administrator iv	3.00	190,812	3.00	214,048	3.00	218,176	
administrator iv	2.00	135,116	2.00	151,520	2.00	154,418	
administrator v	3.00	219,692	3.00	245,915	3.00	250,622	
administrator v	2.00	154,713	2.00	173,012	2.00	176,308	
administrator vi	1.00	86,639	1.00	97,203	1.00	97,203	
administrator vi	1.00	78,388	1.00	87,597	1.00	89,268	
administrator vii	1.00	82,514	1.00	92,564	1.00	94,335	
administrator vii	2.00	165,027	2.00	185,041	2.00	188,582	
asst supt transportation	8.00	473,423	8.00	532,581	8.00	542,838	
chf rail maintenance	1.00	70,136	1.00	78,952	1.00	80,463	
cleaner	10.00	391,811	10.00	395,992	10.00	395,992	
corporal mta police	7.00	533,548	7.00	539,241	7.00	539,241	
dispatcher	10.00	602,798	10.00	609,230	10.00	609,230	
div secretary	2.00	113,645	2.00	114,858	2.00	114,858	
dot executive v	3.00	267,138	3.00	299,796		305,555	
facility maint supv i	1.00	47,445	1.00	53,012		54,026	
facility maint tech iv	1.00	38,162	1.00	42,623	1.00	43,409	
fare inspector	17.00	470,672	17.00	475,694	17.00	475,694	
fiscal services administrator v		80,451	1.00	89,975	1.00	91,696	
janitor	15.00	534,904	15.00	540,612	15.00	540,612	
mta police captain	6.00	549,746	6.00	617,933	6.00	633,380	
mta police chief	1.00	109,330	1.00	123,331	1.00	123,331	
mta police lieutenant	6.00	510,553	6.00	573,392	6.00	587,726	
mta police lieutenant colonel	1.00	99,016	1.00	111,538	1.00	114,327	
mta police major	1.00	90,765	1.00	101,699	1.00	104,241	
mta police officer	136.00	7,511,970	136.00	7,592,130	136.00	7,592,130	
mta police sergeant	17.00	1,337,750	17.00	1,506,781	17.00	1,543,366	
obs-police communications super		44,351	1.00	49,280	1.00	50,197	
operator	131.00	7,128,282	131.00	7,204,345	131.00	7,204,345	
police radio comm i	7.00	261,536	7.00	264,327	7.00	264,327	
police radio comm ii	1.00	44,454	1.00	44,928	1.00	44,928	
program manager i	1.00	72,199	1.00	81,481	1.00	83,029	
program manager ii	1.00	68,074	1.00	76,106	1.00	77,578	
repairman a	172.00	9,977,404	174.00	10,083,869	174.00	10,083,869	
repairman b	20.00	1,017,840	20.00	1,028,701	20.00	1,028,701	
repairman c	66.00	3,845,447	66.00	3,886,480	66.00	3,886,480	
station attendant	57.00	2,957,670	57.00	2,989,230	57.00	2,989,230	
supt - fac maint	2.00	134,084	2.00		2.00		
supt - rac maint supt - maint of way	1.00	57,759	1.00	150,517 64,902	1.00	153,426	
supt - maint or way supt - rail elec maint	5.00	327,992	5.00	368,129	5.00	66,151 375,237	
supt - rail elec maint supt - transportation	2.00	130,990	2.00	146,464	2.00	•	
supv catenary	2.00	•	2.00	•		149,292	
supv catenary supv facilities maint rail	2.00	117,582		132,100	2.00	134,640	
aupy racitities matric rall	2.00	118,613	2.00	132,738	2.00	135,290	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
j00h0104 Rail Operations							
supv maint of way	2.00	117,581	2.00	132,134	2.00	134,676	
supv service insp	9.00	520,864	9.00	584,260	9.00	595,497	
supv service insp	1.00	58,791	1.00	65,737	1.00	67,001	
supv systems maint	9.00	523,958	9.00	588,531	9.00	599,855	
supv transportation	32.00	1,732,782	32.00	1,940,967	32.00	1,978,176	
telecommunicator supervisor ii	2.00	108,299	2.00	121,004	2.00	123,324	
trainmaster .	6.00	251,666	6.00	382,343	6.00	387,792	
trans engineering manager ii	1.00	61,893		78,952	1.00	80,463	
TOTAL j00h0104*	815.00	45,706,170	817.00	47,505,151	817.00	47,739,521	
j00h0105 Facilities and Capital I	Equipment						
admin assistant iii	2.00	72,132	2.00	88,097	2.00	89,904	
admin officer iii	1.00	50,554	1.00	61,594	1.00	62,775	
administrator i	2.00	104,191	2.00	126,772	2.00	129,208	
administrator ii	1.00	49,938	1.00	60,815	1.00	61,983	
administrator iv	4.00	247,838		353,796		357,970	
administrator iv	5.00	326,752		396,633	5.00	402,594	
administrator v	1.00	61,651		74,662		76,106	
administrator vi	2.00	144,264		175,584	2.00	178,933	
administrator vii	1.00	85,079		103,743	1.00	103,743	
director office of plan/prog	1.00	78,914		95,840		97,677	
dot executive iv	2.00	177,556		216,263		219,364	
dot executive v	2.00	190,503		231,939		235,275	
dot executive vi	3.00	305,175		370,678		375,240	
dot it functional analyst ii	1.00	48,088		58,647		59,771	
environmental analyst iv	3.00	167,691		203,981	3.00	207,913	
environmental manager ii	1.00	62,884		76,718		78,203	
executive associate i	1.00	43,773		53,519		54,541	
executive associate ii	1.00	48,088		58,185		59,299	
mta capital program analyst	4.00	209,616		255,461		260,371	
mta exec proj dir new starts	3.00	294,078		357,360		357,360	
planner iv	1.00	51,171		62,577		63,779	
planner v	3.00	183,721		272,134		274,895	
procurement administrator i	5.00	262,636		319,374		325,517	
procurement administrator ii	1.00	60,418		73,480		74,900	
procurement administrator iii	4.00	243,522		296,205		301,900	
•	1.00	65,351		79,708		81,229	
procurement administrator v	1.00	64,343		73,946		75,377	
program manager ii program manager iii	6.00	440,192		536,301		543,745	
	6.00			597,036		606,372	
program manager sr i		491,979		•		118,197	
program manager sr ii	1.00	95,560		115,959			
real property manager	1.00	72,132		87,729		89,400 56,550	
real property specialist ii real property specialist iii	1.00 1.00	45,622 48,088		55,491 58,647		59,771	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
j00h0105 Facilities and Capital E							
real property supervisor	1.00	49,321	1.00	60,147	1.00	61,301	
senior drafter	1.00	38,840	1.00	47,063	1.00	47,935	
trans design engineer v	4.00	292,845	4.00	356,414	4.00	361,368	
trans design engineer vi	1.00	81,996	1.00	99,869	1.00	101,786	
trans engineer v	1.00	57,952	1.00	70,607	1.00	71,972	
trans engineering manager i	9.00	609,732	9.00	741,420	9.00	755,643	
trans engineering manager ii	2.00	144,265	2.00	173,554	2.00	176,865	
TOTAL j00h0105*	92.00	6,168,451	94.00	7,597,948	94.00	7,716,732	
TOTAL j00h01 **	3,132.50	167,342,964		183,182,663		184,051,697	
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j00i00 Maryland Aviation Admini	stration						
j00i0002 Airport Operations							
accountant advanced	2.00	89,227	2.00	101,188	2.00	103,972	
accountant i	3.00	115,487	3.00	130,967	3.00	134,859	
accountant ii	3.00	118,417	3.00	134,291	3.00	139,251	
admin assistant ii - sg	4.00	157,267	4.00	178,347	4.00	180,754	
admin assistant iii	9.00	358,177	9.00	406,188	9.00	414,358	
admin assistant, exec	6.00	263,940	6.00	299,320	6.00	305,776	
admin officer i	3.00	137,072	3.00	155,446	3.00	158,387	
admin officer ii	3.00	127,071	3.00	144,104	3.00	147,566	
admin officer iii	4.00	195,193	4.00	221,356	4.00	226,416	
admin spec iii	1.00	44,743	1.00	50,741	1.00	51,696	
administrator i	11.00	571,725	11.00	648,362	11.00	660,401	
administrator ii	3.00	185,926	3.00	210,848	3.00	213,468	
administrator iii	2.00	51,082	1.00	57,929	1.00	60,147	
administrator iv	3.00	172,634	3.00	195,773	3.00	200,557	
administrator v	3.00	225,761	3.00	256,023	3.00	258,320	
administrator vi	2.00	126,377	2.00	143,317	2.00	147,216	
administrator vi	3.00	253,182	3.00	287,119	3.00	288,891	
administrator vii	2.00	158,800	2.00	180,086	2.00	183,529	
administrator vii	1.00	88,910	1.00	100,828	1.00	102,765	
agency budget spec ii	1.00	47,116	1.00	53,431	1.00	54,451	
agency buyer ii	1.00	28,539	1.00	32,364	1.00	33,524	
agency procurement specialist i	1.00	35,888	1.00	40,698	1.00	42,186	
agency procurement specialist i		146,652	3.00	166,310	3.00	169,912	
aircraft service worker	1.00	24,920	1.00	28,260	1.00	29,254	
airport deputy fire chief	1.00	83,353	1.00	94,526	1.00	94,526	
airport div fire chief, fire op		303,427	4.00	344,098	4.00	346,455	
airport div fire chief, fire pr		78,134	1.00	88,607	1.00	88,607	
airport fire captain	4.00	265,957	4.00	301,607	4.00	304,214	
airport fire captain fire train		62,885	1.00	71,314	1.00	72,692	
airport fire lieutenant	5.00	297,370	5.00	337,229	5.00	342,229	
airport firefighter i	25.00	1,193,592	25.00	1,353,584	25.00	1,389,973	
airport firefighter ii	20.00	1,166,273	20.00	1,322,607	20.00	1,343,130	
	_0.00	.,,	_0.00	.,522,507	_0.00	.,5.5,100	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
j00i00 Maryland Aviation Admini	stration						
j00i0002 Airport Operations							
airport maint tech iii speciali	1.00	36,631	1.00	41,541	1.00	42,301	
airport management assistant	11.00	386,085	11.00	437,838	11.00	447,759	
airport management officer i	1.00	41,738	1.00	47,333	1.00	49,088	
airport management officer ii	19.00	1,095,330	19.00	1,255,736	19.00	1,284,035	
airport management specialist i	1.00	42,662	1.00	48,380	1.00	49,280	
airport management specialist i	4.00	173,432	4.00	196,679	4.00	202,922	
airport paramedic	3.00	153,559	3.00	174,143	3.00	177,476	
airport paramedic firefighter	17.00	816,958	17.00	926,467	17.00	956,131	
airport paramedic lieutenant	4.00	235,644	4.00	267,230	4.00	270,867	
asst atty gen vi	3.00	230,856	3.00	261,801	3.00	266,077	
commercial management officer i	1.00	64,280	1.00	72,896	1.00	74,303	
commercial management officer i	1.00	71,850	1.00	81,481	1.00	83,029	
commercial management officer v	4.00	316,882	4.00	359,357	4.00	366,226	
computer network spec ii	4.00	226,575	4.00	256,946	4.00	261,882	
computer network spec supv	1.00	74,606	1.00	84,606	1.00	85,401	
computer user support specialis	1.00	44,743	1.00	50,741	1.00	51,696	
data base specialist ii	1.00	67,967	1.00	77,078	1.00	78,568	
dot executive iv	3.00	284,773	3.00	322,945	3.00	327,032	
dot executive v	9.00	880,182	9.00	998,166	9.00	1,009,415	
dot maa executive	8.00	1,074,913		1,218,998	8.00	1,243,379	
dp tech support specialist ii	2.00	125,186	2.00	141,966	2.00	143,154	
environmental analyst iv	2.00	133,514	2.00	151,411	2.00	153,558	
environmental manager ii	1.00	75,797	1.00	85,957	1.00	87,597	
executive associate i	3.00	136,791	3.00	155,127	3.00	158,063	
executive associate ii	1.00	56,418	1.00	63,980	1.00	65,208	
facility maint supv i	15.00	736,834	15.00	835,602	15.00	851,530	
facility maint supv ii	5.00	277,512	5.00	314,710	5.00	320,755	
facility maint tech ii	9.00	265,175	9.00	300,719	9.00	306,114	
facility maint tech iii	39.00	1,422,742	39.00	1,519,817	39.00	1,546,630	
facility maint tech iv	9.00	375,424	9.00	425,749	9.00	433,691	
fiscal accounts technician i	1.00	28,816	1.00	32,679	1.00	33,850	
fiscal accounts technician ii	8.00	306,150	8.00	347,189	8.00	354,250	
fiscal accounts technician supe	2.00	88,526	2.00	100,393	2.00	102,271	
fiscal services administrator i	5.00	320,617	5.00	363,594	5.00	370,590	
fiscal services administrator i	1.00	71,068	1.00	80,594	1.00	82,127	
fiscal services administrator v	3.00	252,953	3.00	286,859	3.00	292,359	
heavy equip maint supv i	1.00	41,819	1.00	47,425	1.00	48,304	
heavy equip maint tech ii	1.00	39,044	1.00	44,277	1.00	45,094	
heavy equip maint tech iii	7.00	289,245	7.00	328,016	7.00	334,106	
housekeeping supv iv	1.00	37,414	1.00	42,429	1.00	43,209	
internal auditor ii	2.00	101,005	2.00	114,544	2.00	116,738	
internal auditor supv	2.00	116,805	2.00	132,462	2.00	135,014	
it assistant director ii	2.00	167,423	2.00	189,865	2.00	193,495	
obs-mpa stationary engineer	1.00	46,015	1.00	52,183	1.00	53,175	
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PERSONNEL DETAIL

Transportation

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
iOOiOO Manuland Aviation Admini	ataatian						
j00i00 Maryland Aviation Admini j00i0002 Airport Operations	stration						
office services clerk	1.00	24,685	1.00	27,994	1.00	28,976	
personnel administrator i	1.00	57,868		65,625		66,888	
personnel administrator iii	3.00	195,124		221,279		225,087	
personnel officer iii	2.00	104,473		118,476		120,267	
principal counsel	1.00	111,271	1.00	126,186		126,186	
procurement administrator i	2.00	109,899		124,630		127,024	
procurement administrator ii	1.00	70,613		80,078		80,078	
procurement administrator iii	1.00	62,864		71,290		72,667	
procurement associate ii - sg	1.00	33,210		37,662		38,346	
program manager i	6.00	368,677		418,096		427,319	
program manager ii	1.00	62,166		70,499		71,859	
program manager iii	2.00	125,689		142,537	2.00	146,420	
program manager iv	2.00	175,464		198,983		200,809	
program manager sr iv	1,00	117,692		133,468		134,749	
public information assistant i	2.00	50,380		57,133		58,606	
public information assistant ii		211,247		239,563		245,083	
public information assistant ii		75,014		85,069		86,635	
safety management rep iii	1.00	53,292		60,435	1.00	61,594	
sign operations supervisor	1.00	47,116		53,431	1.00	54,451	
sign technician iv	1.00	34,691	1.00	39,341	1.00	40,059	
skilled trade specialist ii	16.00	644,771	16.00	731,198		745,508	
skilled trade specialist iii	29.00	1,274,289	29.00	1,525,136		1,554,179	
skilled trade specialist supv	4.00	199,380		226,106		230,433	
trans engineer iii	1.00	60,117		68,175	1.00	69,492	
trans engineer iv	1.00	50,142	1.00	56,863	1.00	59,038	
trans engineer v	1.00	69,843	1.00	79,205	1.00	80,715	
warehouse assistant supervisor	3.00	96,067		108,945	3.00	111,486	
warehouse supervisor	2.00	76,345	2.00	86,578	2.00	88,174	
TOTAL j00i0002*	451.50	23,569,445	450.50	26,728,758	450.50	27,239,359	
j00i0003 Airport Facilities and C	anital Equir	mont					
accountant ii	1.00	47,384	1.00	54,451	1.00	55,491	
admin assistant ii - sg	2.00	61,138		70,257		72,121	
admin assistant iii	2.00	84,863		97,521	2.00	99,527	
admin assistant iii	4.00	179,487		206,258		209,626	
admin assistant, exec	1.00	48,437		55,662		56,725	
admin officer ii	1.00	40,517		46,560		47,425	
admin program manager iv	1.00	90,278		103,743		103,743	
admin spec iii	1.00	39,541	1.00	45,439		46,279	
administrator i	2.00	99,251	2.00	114,055		116,236	
administrator i	1.00	69,684		80,078		80,078	
administrator iv	1.00	71,572		82,247		83,811	
administrator vi	2.00	167,587		192,583		194,406	
auministratur vi	2.00	107,307	2.00	132,363	2.00	134,400	

PERSONNEL DETAIL

Transportation

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbo
00i0003 Airport Facilities and Ca	apital Equi _l	oment					
administrator vii	1.00	81,321	1.00	93,450	1.00	95,240	
agency procurement specialist t	1.00	42,164	1.00	48,453	1.00	49,355	
agency project engr-arch supv	1.00	79,282	1.00	91,107	1.00	91,107	
air traffic manager	1.00	63,435	1.00	72,896	1.00	74,303	
asst atty gen vi	1.00	86,089	1.00	98,929	1.00	100,828	
asst atty gen vii	1.00	95,446	1.00	109,682	1.00	110,729	
capital projects manager	1.00	74,800	1.00	85,957	1.00	87,597	
dot executive asst i	1.00	53,938	1.00	61,983	1.00	63,171	
dot executive v	2.00	195,459	2.00	224,612	2.00	226,661	
dot maa executive	4.00	438,284	4.00	503,656	4.00	513,729	
environmental analyst iv	1.00	66,438	1.00	76,348	1.00	77,823	
environmental manager ii	1.00	71,352	1.00	81,994	1.00	83,553	
fiscal services administrator i	1.00	61,544	1.00	70,724	1.00	72,088	
fiscal services administrator i	1.00	75,628	1.00	86,908	1.00	88,565	
housing rehabilitation speciali	1.00	44,986	1.00	51,696	1.00	52,679	
procurement administrator iii	2.00	123,373	2.00	141,774	2.00	145,619	
procurement administrator vi	1.00	70,572	1.00	81,098	1.00	82,640	
procurement associate iii	1.00	28,163	1.00	32,364	1.00	33,524	
program manager iii	2.00	142,038	2.00	163,223	2.00	166,327	
safety management rep iii	2.00	114,027	2.00	131,035	2.00	131,654	
trans engineer v	2.00	141,154	2.00	162,207	2.00	165,292	
OTAL j00i0003*	48.00	3,149,232	48.00	3,618,950	48.00	3,677,952	
OTAL j00i00 **	499.50	26,718,677		30,347,708		30,917,311	

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
						• • • • • • • • • • • • • • • • • • • •	
j00j00 Maryland Transportation	Authority						
accountant advanced	12.00	591,293	12.00	629,036	12.00	646,889	
accountant i	1.00	36,547	1.00	38,880	1.00	40,297	
accountant lead specialized	1.00	58,264	1.00	61,983	1.00	63,171	
accountant manager ii	2.00	154,105	2.00	163,942	2.00	167,087	
accountant manager iii	1.00	71,423	1.00	75,982	1.00	78,202	
accountant supervisor ii	5.00	305,508	5.00	325,009	5.00	331,695	
admin assistant ii - sg	11.00	374,465	11.00	398,368	11.00	407,634	
admin assistant iii	12.00	482,813	12.00	513,632	12.00	525,020	
admin assistant, exec	18.00	853,596		908,081	18.00	924,027	
admin officer i	3.00	135,674		144,334	3.00	147,761	
admin officer ii	4.00	175,453		186,652		194,500	
admin officer iii	19.00	977,288		1,039,667	19.00	1,061,778	
admin spec ii	1.00	36,318		38,636		39,340	
admin spec iii	4.00	148,208		157,667		162,613	
administrator i	16.00	833,337		886,531	16.00	920,501	
administrator ii	5.00	274,377		291,890	5.00	298,395	
administrator iii	11.00	679,063		722,409	11.00	743,115	
administrator iv	11.00	781,215		831,080		844,669	
administrator v	4.00	295,467		314,328	4.00	321,404	
administrator vi	1.00	73,510		78,203		79,707	
administrator vi	2.00	163,610		174,053		177,373	
administrator vii	4.00	315,175		335,292		342,952	
agency procurement specialist	2.00	105,319		112,041	2.00	114,182	
agency project engr-arch iii	1.00	71,767		76,348		77,822	
airport management specialist	1.00	44,424		47,260	1,00	48,824	
asst atty gen vi	6.00	512,246		544,943		547,772	
asst atty gen vi	1.00	96,439		102,595		104,566	
chf facility maint officer	10.00	651,869		693,475		706,094	
computer info services spec su		· ·		73,593		75,012	
computer network spec ii	1.00	69,177 48,826		51,943		60,242	
computer network spec lead	1.00	58,726		62,474		63,678	
data base specialist i	1.00	42,139		44,829		46,486	
data base specialist ii	3.00	205,214		218,314		220,975	
data base specialist supv	1.00	75,162		79,960		81,481	
data communications technician		37,955		40,378		41,478	
dot executive asst i	4.00	•		262,886		232,575	
		247,113				80,341	
dot executive iii dot executive iv	1.00 8.00	74,100 751,322		78,830 799,279		780,457	
dot executive iv	10.00	•		1,067,147		1,085,717	
		1,003,116		• •			
dot executive vi	4.00	446,270		474,756		481,484	
dot it functional analyst ii	1.00	55,128		58,647		59,770	
dot non-exempt iv	1.00	43,698		46,487		48,210	
dp tech support specialist ii	1.00	58,726		62,474		63,678	
emergency response tech	30.00	1,060,648	30.00	1,128,356	30.00	1,159,850	

j00j00 Maryland Transportation Authority	
employee selection spec i 2.00 75,121 2.00 79,916 2.00	82,837
environmental analyst ii 1.00 39,592 1.00 42,119 1.00	43,668
environmental analyst iv 2.00 131,058 2.00 139,424 2.00	142,112
•	,290,793
	,432,462
facility maint tech ii 8.00 263,378 8.00 280,192 8.00	285,248
	,081,274
	,879,526
fiscal accounts technician i 1.00 28,644 1.00 30,472 1.00	31,553
fiscal accounts technician ii 7.00 246,521 7.00 262,257 7.00	270,265
fiscal accounts technician sup 2.00 98,961 2.00 105,278 2.00	107,273
fiscal services administrator 1.00 61,491 1.00 65,416 1.00	66,676
fiscal services administrator 4.00 340,295 4.00 362,016 4.00	368,936
heavy equip maint supv i 8.00 413,573 8.00 439,972 8.00	445,954
heavy equip maint supv ii 1.00 57,898 1.00 61,594 1.00	62,774
heavy equip maint tech ii 6.00 208,324 6.00 221,623 6.00	219,824
	,169,241
highway operations tech i 6.00 189,948 6.00 202,071 6.00	189,966
highway operations tech ii 3.00 111,925 3.00 119,070 3.00	121,523
highway operations tech iii 17.00 685,259 17.00 728,998 17.00	759,298
highway operations tech iv 7.00 373,474 7.00 397,314 7.00	404,895
internal auditor ii 1.00 54,092 1.00 57,545 1.00	62,576
internal auditor prog supv 1.00 63,885 1.00 67,963 1.00	69,272
it assistant director i 1.00 75,872 1.00 80,715 1.00	84,479
it assistant director iii 3.00 234,010 3.00 248,946 3.00	255,113
it programmer analyst lead/adv	77,822
it systems technical specialis 10.00 585,115 10.00 622,464 10.00	637,415
it systems technical specialis 1.00 73,623 1.00 78,322 1.00	79,834
its technician i traffic opera 1.00 36,649 1.00 38,989 1.00	39,699
its technician ii traffic oper 3.00 123,649 3.00 131,541 3.00	138,094
its technician iii 8.00 361,373 8.00 384,439 8.00	394,893
its technician supervisor 4.00 203,279 4.00 216,254 4.00	224,747
management advocate supervisor 1.00 70,854 1.00 75,377 1.00	76,834
mdta administrative officer ii 2.00 84,993 2.00 90,418 2.00	92,086
mdta administrative officer ii 1.00 57,898 1.00 61,594 1.00	62,774
mdta administrative spec ii - 1.00 43,569 1.00 46,350 1.00	47,209
mdta administrator i 5.00 280,336 5.00 298,231 5.00	303,944
mdta administrator ii 2.00 113,321 2.00 120,555 2.00	123,904
mdta administrator iii 4.00 243,927 4.00 259,498 4.00	265,512
mdta administrator iv 7.00 480,526 7.00 511,197 7.00	520,385
mdta administrator v 4.00 304,842 4.00 324,300 4.00	335,428
mdta administrator vi 9.00 709,116 9.00 754,378 9.00	770,592
•	,072,215
mdta chief of police 1.00 133,624 1.00 142,153 1.00	142,152

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
j00j00 Maryland Transportation	Authority						
						000 474	
mdta customer and revenue agen	6.00	276,079		293,701	6.00	298,171	
mdta customer and revenue agen	7.50	242,475		257,952		252,863	
mdta customer and revenue agen	2.00	70,261	2.00	74,747	2.00	76,422	
mdta customer and revenue agen	31.50	1,211,480		1,288,813	31.50	1,318,297	
mdta dep executive secretary	1.00	118,438		125,998	1.00	128,439	
mdta director of finance	1.00	97,208		103,413	1.00	105,401	
mdta director strategic devel	1.00	100,030		106,415	1.00	108,463	
mdta executive secretary	1.00	107,982		114,874	1.00	142,259	
mdta housekeeper ii	7.00	216,055		229,847		233,277	
mdta motor carrier inspector	7.00	203,598		216,592	7.00	224,293	
mdta motor carrier inspector	16.00	673,577		716,571	16.00	732,465	
mdta police cadet	12.00	298,178		317,210	12.00	326,870	
mdta police captain	13.00	1,294,060	13.00	1,376,660	13.00	1,407,028	
mdta police corporal	72.00	5,054,421	72.00	5,377,042		5,521,246	
mdta police first sergeant	16.00	1,335,993	16.00	1,421,273	16.00	1,453,811	
mdta police lieutenant	14.00	1,262,638	14.00	1,343,236	14.00	1,377,642	
mdta police lieutenant onel	1.00	113,085	1.00	120,303	1.00	122,709	
mdta police major	5.00	519,857	5.00	553,039	5.00	564,099	
mdta police officer i	31.00	1,435,003	31.00	1,526,599	31.00	1,587,634	
mdta police officer ii	205.00	11,104,644	205.00	11,813,470	205.00	12,283,894	
mdta police officer recruit	16.00	613,632	16.00	652,800	16.00	640,000	
mdta police senior officer	94.00	6,601,106	94.00	7,022,459	94.00	7,178,915	
mdta police sergeant	30.00	2,263,929	30.00	2,408,438	30.00	2,470,195	
mdta shop clerk	5.00	174,882	5.00	186,045	5.00	190,501	
mdta telecommunicator i	18.00	655,007	18.00	696,809	18.00	714,331	
mdta telecommunicator ii	32.00	1,268,001	32.00	1,348,939	32.00	1,379,863	
mdta toll lection shift supv	55.00	2,399,012	55.00	2,552,145	55.00	2,605,081	
mdta toll lector i	33.50	890,159	33.50	946,980	33.50	994,761	
mdta toll lector ii	24.00	685,257	24.00	728,996	24.00	758,049	
mdta toll lector iii	127.00	4,363,584	127.00	4,642,136	127.00	4,791,759	
mdta toll operations asst mana	5.00	267,476	5.00	284,550	5.00	289,975	
mdta toll operations manager	6.00	364,426	6.00	387,689	6.00	395,133	
mdta vehicle recovery tech ii	21.00	779,676	21.00	829,444	21.00	850,751	
mdta vehicle recovery tech iii	11.00	448,725	11.00	477,365	11.00	480,022	
office clerk ii	1.00	24,387	1.00	25,944	1.00	26,844	
osh compliance officer i	1.00	32,327	1,00	34,390	1.00	45,023	
osh compliance officer iii	2.00	121,273		129,015	2.00	131,495	
osh compliance officer lead	1.00	44,862	1.00	47,726	1.00	49,499	
osh compliance officer supervi	2.00	144,831	2.00	154,076	2.00	157,025	
paralegal ii	1.00	37,955	1.00	40,378	1.00	41,478	
personnel administrator i	1.00	46,529		49,499		51,353	
personnel administrator ii	1.00	61,008		64,902		66,150	
personnel administrator iii	3.00	198,608		211,285		216,448	
personnel associate iii	4.00	168,059		178,785		182,815	
•		•		•			

personnel officer iii 3.00 176,856 3.00 188,146 3.00 191,753 personnel specialist 1.00 51,832 1.00 55,141 1.00 56,193 principal counsel 1.00 110,932 1.00 118,013 1.00 120,292 procurement administrator i 7.00 384,949 7.00 49,519 7.00 433,831 procurement administrator i 2.00 113,744 2.00 121,005 2.00 124,436 procurement administrator v 2.00 148,026 2.00 157,475 2.00 160,496 procurement administrator v 2.00 148,026 2.00 157,475 2.00 160,496 procurement administrator v 1.00 28,644 1.00 30,472 1.00 49,496 procurement associate ii sg 1.00 28,644 1.00 30,472 1.00 49,496 procurement associate ii - sg 1.00 99,953 1.00 96,759 1.00 98,613 propram manager sr ii 1.00 99,953 1.00 96,759 1.00 98,613 propram manager sr ii 1.00 41,114 1.00 43,738 1.00 44,544 pub affairs officer i 1.00 41,114 1.00 43,738 1.00 44,544 pub licitariar specialist 1.00 36,619 1.00 139,908 4.00 143,176 public information assistant i 4.00 130,667 4.00 139,008 4.00 143,176 real property specialist ii 1.00 41,114 1.00 43,738 1.00 49,582 real property specialist ii 1.00 41,114 1.00 43,738 1.00 49,582 real property specialist ii 1.00 41,114 1.00 43,738 1.00 49,582 real property specialist ii 1.00 41,114 1.00 43,738 1.00 49,582 real property specialist ii 1.00 41,114 1.00 43,738 1.00 49,582 real property specialist ii 1.00 41,114 1.00 43,738 1.00 49,582 real property specialist ii 1.00 41,114 1.00 65,233 1.00 69,386 1.00 70,724 1.00 1.00 65,233 1.00 69,386 1.00 70,724 1.00 1.00 65,233 1.00 69,386 1.00 70,724 1.00 1.00 65,233 1.00 69,386 1.00 70,724 1.00 1.00 65,233 1.00 69,386 1.00 70,724 1.00 65,233 1.00 69,386 1.00 70,724 1.00 65,233 1.00 69,386 1.00 70,724 1.00 65,233 1.00 62,75 1.00 63,79 1.00 63,7	FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015	FY 2015	FY 2016	FY 2016 Allowance	Symbo
personnel officer iii 3.00 176,856 3.00 188,146 3.00 191,753 personnel specialist 1.00 51,832 1.00 55,141 1.00 56,193 planner iv 1.00 62,281 1.00 65,287 1.00 67,531 principal counsel 1.00 110,932 1.00 118,013 1.00 120,292 procurement administrator i 7.00 384,949 7.00 409,519 7.00 433,831 procurement administrator ii 2.00 113,744 2.00 121,005 2.00 124,436 procurement administrator v 2.00 148,026 2.00 157,475 2.00 160,496 program manager sr ii 1.00 90,983 1.00 96,759 1.00 98,613 procurement associate ii - sg 1.00 28,644 1.00 30,472 1.00 40,486 program manager sr ii 1.00 90,983 1.00 96,759 1.00 98,613 program manager sr iv 1.00 125,459 1.00 133,468 1.00 144,748 public affairs specialist 1.00 36,619 1.00 39,956 1.00 40,486 public information assistant i 4.00 130,667 4.00 139,068 4.00 143,176 real property specialist ii 1.00 41,114 1.00 43,738 1.00 443,748 public affairs specialist ii 1.00 41,114 1.00 43,738 1.00 49,562 real property specialist ii 1.00 41,114 1.00 43,738 1.00 49,562 services specialist ii 1.00 31,016 1.00 32,996 1.00 34,179 shop administrative technician 27.00 940,349 27.00 1,300,379 27.00 1,024,701 skilled trade specialist iii 7.00 735,163 17.00 782,088 17.00 781,880 skilled trade specialist iii 22.00 1,070,913 22.00 1,139,277 22.00 1,161,586 skilled trade specialist sup 8.00 424,356 8.00 451,443 8.00 460,076 telecommunicator supervisor i 1.00 59,088 1.00 62,676 1.00 63,890 trans design engineer i 1.00 59,08 1.00 62,676 1.00 63,880 trans design engineer i 1.00 59,088 1.00 62,676 1.00 63,880 trans design engineer i 1.00 59,088 1.00 62,676 1.00 63,880 trans design engineer v 1.00 69,266 1.00 74,070 1.00 75,501 trans engineer ii 3.00 69,266 1.00 74,070 1.00 75,501 trans engineer ii 3.00 69,266 1.00 74,070 1.00 75,501 trans engineer ii 3.00 69,266 1.00 74,070 1.00 75,501 trans engineer ii 3.00 69,266 1.00 74,070 1.00 75,501 trans engineer ing technician i 6.00 287,406 6.00 350,744 6.00 311,803 trans engineering technician i 6.00 247,788 6.00 63,574 6.00 63,573 trans engineering technician i 6.00 247,78							ATTOWANCE	
presonnel specialist 1.00 51,832 1.00 55,141 1.00 56,193 planner iv 1.00 62,281 1.00 66,257 1.00 67,531 principal counsel 1.00 110,932 1.00 118,013 1.00 120,292 procurement administrator i 7.00 384,949 7.00 409,519 7.00 433,831 procurement administrator ii 2.00 113,744 2.00 121,005 2.00 124,436 procurement administrator v 2.00 148,026 2.00 157,475 2.00 160,496 procurement associate ii sg 1.00 28,644 1.00 30,472 1.00 40,486 program manager sr ii 1.00 99,953 1.00 96,759 1.00 98,613 program manager sr iv 1.00 125,459 1.00 133,468 1.00 134,748 public affairs officer i 1.00 41,114 1.00 43,738 1.00 44,544 public affairs specialist 1.00 36,619 1.00 38,956 1.00 40,378 public information assistant i 4.00 130,667 4.00 139,068 4.00 143,176 real property specialist 1.00 41,114 1.00 43,738 1.00 49,582 real property specialist 1.00 31,016 1.00 32,966 1.00 70,724 services specialist 1.00 31,016 1.00 52,966 1.00 781,880 skilled trade specialist 11 2.00 1,700,913 22.00 1,39,270 22.00 1,615,566 skilled trade specialist ii 2.00 1,700,913 22.00 1,39,270 22.00 1,615,566 skilled trade specialist ii 5.00 329,975 5.00 351,036 5.00 357,806 trans design engineer i 1.00 58,987 1.00 62,676 1.00 63,880 trans design engineer i 1.00 58,987 1.00 62,676 1.00 63,880 trans design engineer v 1.00 58,987 1.00 64,949 4.00 28,979 trans design engineer v 1.00 58,987 1.00 63,678 1.00 73,946 trans design engineer v 1.00 58,987 1.00 63,678 1.00 73,946 trans design engineer v 1.00 69,626 1.00 74,070 1.00 75,501 trans engineer ii 3.00 124,847 3.00 126,865 3.00 28,878 3.00 288,873 trans engineer ii 3.00 249,983 4.00 28,987 3.00 28,979 trans engineer iii 3.00 184,867 3.00 36,678 3.00 36,791 trans engineer iii 6.00 24,798 6.00 26,656 1.00 74,070 75,501 trans engineering technician i	j00j00 Maryland Transportation	Authority						
planner iv	personnel officer iii	3.00	176,856	3.00	188,146	3.00	191,753	
principal counsel 1.00 110,932 1.00 118,013 1.00 120,292 procurement administrator i 7.00 384,949 7.00 409,519 7.00 433,831 procurement administrator ii 2.00 113,744 2.00 121,005 2.00 124,436 procurement administrator v 2.00 148,026 2.00 157,475 2.00 100,496 procurement associate ii - sg 1.00 28,644 1.00 30,472 1.00 40,466 program manager sr ii 1.00 90,953 1.00 96,759 1.00 98,613 program manager sr iv 1.00 125,459 1.00 93,788 1.00 134,748 pub affairs officer i 1.00 41,114 1.00 43,738 1.00 44,544 public affairs specialist 1.00 36,619 1.00 38,956 1.00 40,378 public affairs specialist 1.00 36,619 1.00 38,956 1.00 40,378 public affairs specialist i 1.00 41,114 1.00 43,738 1.00 44,544 public affairs specialist i 1.00 41,114 1.00 43,738 1.00 49,582 real property supervisor 1.00 65,223 1.00 69,386 1.00 70,724 services specialist ii 1.00 41,114 1.00 43,738 1.00 49,582 real property supervisor 1.00 65,223 1.00 69,386 1.00 70,724 services specialist ii 7.00 31,016 1.00 32,996 1.00 34,179 shop administrative technician 27,00 940,349 27.00 1,000,377 27.00 1,024,701 skilled trade specialist iii 22.00 1,070,913 22.00 1,139,270 22.00 1,161,586 skilled trade specialist supervisor i 1.00 550,423 11.00 591,940 11.00 583,394 telecommunicator supervisor i 1.00 550,423 11.00 591,940 11.00 583,394 telecommunicator supervisor i 1.00 58,908 1.00 62,775 1.00 63,980 trans design engineer i 1.00 59,587 1.00 62,676 1.00 63,980 trans design engineer i 1.00 59,086 1.00 62,775 1.00 63,980 trans design engineer vi 1.00 59,087 1.00 62,676 1.00 63,980 trans design engineer vi 1.00 59,086 1.00 62,775 1.00 63,980 trans design engineer vi 1.00 59,857 1.00 63,678 1.00 73,946 trans design engineer vi 1.00 69,266 1.00 74,070 1.00 75,501 trans engineer vi 1.00 69,626 1.00 74,070 1.00 75,501 trans engineer vi 1.00 69,626 1.00 74,070 1.00 75,501 trans engineer vi 1.00 69,626 1.00 74,070 1.00 75,501 trans engineering manager i 1.00 60,626 1.00 74,070 1.00 75,501 trans engineering manager i 1.00 60,626 1.00 74,070 1.00 75,501 trans engineering technician	personnel specialist	1.00	51,832	1.00	55,141	1.00	56,193	
procurement administrator i 7.00 384,949 7.00 499,519 7.00 433,831 procurement administrator i 2.00 113,744 2.00 121,005 2.00 124,436 procurement administrator v 2.00 148,026 2.00 157,475 2.00 160,496 procurement associate ii · sg 1.00 28,644 1.00 30,472 1.00 40,486 program manager sr iv 1.00 90,953 1.00 96,759 1.00 98,613 program manager sr iv 1.00 125,459 1.00 133,468 1.00 134,748 pub affairs officer i 1.00 41,114 1.00 43,738 1.00 44,554 public affairs specialist 1.00 36,619 1.00 38,955 1.00 40,378 public information assistant i 1.00 41,114 1.00 43,738 1.00 44,554 real property specialist ii 1.00 41,114 1.00 43,738 1.00 49,582 real property specialist ii 1.00 41,114 1.00 43,738 1.00 49,582 real property specialist ii 1.00 31,016 1.00 32,936 1.00 70,724 services specialist ii 7.00 31,016 1.00 32,936 1.00 70,724 services specialist ii 7.00 34,049 27.00 1,000,377 27.00 1,024,701 skilled trade specialist ii 7.00 735,163 17.00 782,088 17.00 781,880 skilled trade specialist ii 22.00 1,070,913 22.00 1,139,270 22.00 1,161,680 skilled trade specialist ii 1.00 559,6423 11.00 62,775 1.00 583,394 trans design engineer ii 1.00 58,915 1.00 62,775 1.00 63,979 trans design engineer ii 1.00 59,088 1.00 62,775 1.00 63,980 trans design engineer ii 1.00 59,088 1.00 62,775 1.00 63,980 trans design engineer ii 1.00 59,687 1.00 62,676 1.00 63,880 trans design engineer ii 1.00 59,897 1.00 62,676 1.00 63,880 trans design engineer ii 1.00 59,897 1.00 62,676 1.00 63,880 trans design engineer ii 1.00 59,897 1.00 62,676 1.00 63,880 trans design engineer ii 1.00 59,897 1.00 62,676 1.00 63,890 trans design engineer ii 1.00 59,897 1.00 63,678 1.00 73,946 trans engineer iii 3.00 49,246 5.00 531,112 5.00 541,339 trans engineer iii 3.00 124,847 3.00 186,669 3.00 288,873 trans engineer iii 3.00 245,853 3.00 265,278 3.00 288,873 trans engineer iii 3.00 245,853 3.00 261,545 3.00 260,555 trans engineering manager i 6.00 247,788 6.00 253,615 6.00 269,515 trans engineering manager i 6.00 247,788 6.00 263,615 6.00 269,515 trans engineering technician	planner iv	1.00	62,281	1.00	66,257	1.00	67,531	
procurement administrator ii 2.00 113,744 2.00 121,005 2.00 124,435 procurement administrator v 2.00 149,026 2.00 157,475 2.00 160,496 procurement associate ii - sg 1.00 28,644 1.00 30,472 1.00 40,486 program manager sr ii 1.00 90,953 1.00 96,759 1.00 98,613 program manager sr iv 1.00 125,459 1.00 133,468 1.00 134,748 pub affairs officer i 1.00 41,114 1.00 43,738 1.00 44,544 public affairs specialist 1.00 36,619 1.00 38,956 1.00 44,544 public affairs specialist 1.00 36,619 1.00 38,956 1.00 44,514 public affairs specialist i 1.00 41,114 1.00 43,738 1.00 44,578 public information assistant i 4.00 130,667 4.00 139,008 4.00 143,176 real property specialist ii 1.00 41,114 1.00 43,738 1.00 70,724 services specialist ii 1.00 41,114 1.00 43,738 1.00 70,724 services specialist 1.00 31,016 1.00 32,996 1.00 70,724 services specialist ii 17.00 735,163 17.00 782,088 17.00 781,083 1.00 70,724 services specialist ii 17.00 735,163 17.00 782,088 17.00 781,083 1.00 84,179 ship administrative technician 27.00 940,349 27.00 1,003,77 27.00 1,024,701 skilled trade specialist iii 22.00 1,070,913 22.00 1,139,270 22.00 1,161,586 skilled trade specialist suppervisor i 11.00 556,423 11.00 591,940 11.00 583,934 telecommunicator supervisor i 11.00 586,423 11.00 591,940 11.00 583,939 trans design engineer i 1.00 58,915 1.00 62,775 1.00 63,880 trans design engineer v 1.00 59,857 1.00 63,678 1.00 73,946 trans design engineer v 1.00 59,857 1.00 63,678 1.00 73,946 trans design engineer v 1.00 59,857 1.00 63,678 1.00 73,946 trans design engineer v 1.00 59,857 1.00 69,659 3.00 208,857 1.00 59,551 1.	principal counsel	1.00	110,932	1.00	118,013	1.00	120,292	
procurement administrator v	procurement administrator i	7.00	384,949	7.00	409,519	7.00		
procurement associate ii - sg	procurement administrator ii	2.00	113,744	2.00	121,005	2.00	124,436	
procurement associate ii - sg	procurement administrator v	2.00	148,026	2.00	157,475	2.00	160,496	
program manager sr iv 1.00 125,459 1.00 133,468 1.00 134,748 pub affairs officer i 1.00 41,114 1.00 43,738 1.00 44,544 public affairs specialist 1.00 36,619 1.00 38,956 1.00 43,378 public information assistant i 4.00 130,667 4.00 139,008 4.00 143,176 real property specialist ii 1.00 41,114 1.00 43,738 1.00 49,582 real property supervisor 1.00 65,223 1.00 69,366 1.00 70,724 services specialist 1.00 31,016 1.00 32,996 1.00 34,179 shop administrative technician 27.00 940,349 27.00 1,000,377 27.00 1,024,701 skilled trade specialist ii 17.00 735,163 17.00 782,088 17.00 781,880 skilled trade specialist iii 22.00 1,070,913 22.00 1,139,270 22.00 1,161,586 skilled trade specialist iii 22.00 1,070,913 22.00 1,139,270 22.00 1,161,586 skilled trade specialist iii 0.00 556,423 11.00 591,940 11.00 583,394 telecommunicator supervisor ii 1.00 556,423 11.00 591,940 11.00 583,394 telecommunicator supervisor ii 1.00 58,908 1.00 62,775 1.00 63,880 trans design engineer ii 1.00 58,915 1.00 62,676 1.00 63,880 trans design engineer ii 1.00 58,915 1.00 62,676 1.00 63,880 trans design engineer v 1.00 88,915 1.00 62,676 1.00 73,946 trans design engineer v 3.00 268,162 3.00 285,278 3.00 288,873 trans design engineer v 1.00 87,010 1.00 92,564 1.00 94,335 trans design engineer v 1.00 87,010 1.00 92,564 1.00 94,335 trans engineer ii 3.00 124,847 3.00 196,669 3.00 200,453 trans engineer ii 3.00 249,953 4.00 261,545 3.00 266,528 trans engineer v 1.00 69,626 1.00 74,070 1.00 75,501 trans engineer ii 8.00 607,165 8.00 626,528 trans engineering manager i 3.00 245,853 3.00 261,545 3.00 263,615 4.00 263,815 trans engineering manager i 8.00 607,165 8.00 626,528 trans engineering manager i 8.00 607,165 8.00 626,528 trans engineering technician i 6.00 247,798 6.00 263,615 6.00 269,132 trans engineering technician i 6.00 247,798 6.00 263,615 6.00 69,913 trans engineering technician i 6.00 27,400 6.00 30,765 1.00 153,494 trans facilities maint worker 4.00 141,173 4.00 150,185 4.00 153,494 trans facilities maint worker 4.00 22,448 1.00 23,881 1.00 23,86	procurement associate ii - sg	1.00			30,472	1.00	40,486	
program manager sr iv 1.00 125,459 1.00 133,468 1.00 134,748 pub affairs officer i 1.00 41,114 1.00 43,738 1.00 44,544 public affairs specialist 1.00 36,619 1.00 38,956 1.00 43,378 public information assistant i 4.00 130,667 4.00 139,008 4.00 143,176 real property specialist ii 1.00 41,114 1.00 43,738 1.00 49,582 real property supervisor 1.00 65,223 1.00 69,366 1.00 70,724 services specialist ii 1.00 31,016 1.00 32,996 1.00 34,179 shop administrative technician 27.00 940,349 27.00 1,000,377 27.00 1,024,701 skilled trade specialist ii 17.00 735,163 17.00 782,088 17.00 781,880 skilled trade specialist iii 22.00 1,070,913 22.00 1,139,270 22.00 1,161,586 skilled trade specialist value 8.00 424,356 8.00 451,443 8.00 460,076 telecommunicator supervisor i 11.00 556,423 11.00 591,940 11.00 583,394 telecommunicator supervisor ii 1.00 59,008 1.00 62,775 1.00 63,979 trans design engineer i 1.00 58,915 1.00 62,676 1.00 63,880 trans design engineer i 1.00 58,915 1.00 62,676 1.00 63,880 trans design engineer i 1.00 59,957 1.00 63,678 1.00 73,946 trans design engineer v 3.00 268,162 3.00 285,278 3.00 288,873 trans design engineer v 1.00 87,010 1.00 92,564 1.00 94,335 trans design engineer v 1.00 87,010 1.00 92,564 1.00 94,335 trans design engineer v 1.00 69,626 1.00 74,070 1.00 75,501 trans engineer ii 3.00 124,847 3.00 132,816 3.00 200,453 trans engineer ii 3.00 249,053 4.00 264,949 4.00 270,045 trans engineer ii 3.00 249,053 4.00 264,949 4.00 270,045 trans engineer ii 8.00 607,165 8.00 263,615 6.00 263,615 6.00 269,132 trans engineering manager ii 8.00 607,165 8.00 263,615 6.00 263,615 6.00 269,132 trans engineering manager ii 8.00 607,165 8.00 263,615 6.00 263,815 trans engineering technician i 6.00 247,798 6.00 263,615 6.00 263,615 6.00 269,313 trans engineering technician i 6.00 247,798 6.00 263,615 6.00 263,615 6.00 269,313 trans engineering technician i 6.00 27,400 6.00 30,765 1.00 153,494 trans facilities maint worker 4.00 44,778 6.00 23,811 1.00 66,257 1.00 67,531	program manager sr ii	1.00	90,953	1.00	96,759	1.00	98,613	
public affairs specialist 1.00 36,619 1.00 38,956 1.00 40,378 public information assistant i 4.00 130,667 4.00 139,008 4.00 143,176 real property specialist ii 1.00 41,114 1.00 69,386 1.00 70,724 services specialist 1.00 31,016 1.00 32,996 1.00 34,179 shop administrative technician 27.00 940,349 27.00 1,000,377 27.00 1,024,701 skilled trade specialist ii 17.00 735,163 17.00 782,088 17.00 781,880 skilled trade specialist supv 8.00 424,356 8.00 451,443 8.00 460,076 telecommunicator supervisor i 11.00 556,423 11.00 591,940 11.00 583,394 trans design engineer ii 1.00 58,915 1.00 62,676 1.00 63,880 trans design engineer ii 1.00 59,857 1.00 63,678 1.00 63,880	program manager sr iv	1.00	125,459	1.00	133,468	1.00	134,748	
public affairs specialist 1.00 36,619 1.00 38,956 1.00 40,378 public information assistant i 4.00 130,667 4.00 139,008 4.00 143,176 real property specialist ii 1.00 41,114 1.00 69,386 1.00 70,724 services specialist 1.00 31,016 1.00 32,996 1.00 34,179 shop administrative technician 27.00 940,349 27.00 1,000,377 27.00 1,024,701 skilled trade specialist ii 17.00 735,163 17.00 782,088 17.00 781,880 skilled trade specialist supv 8.00 424,356 8.00 451,443 8.00 460,076 telecommunicator supervisor i 11.00 556,423 11.00 591,940 11.00 583,394 trans design engineer ii 1.00 58,915 1.00 62,676 1.00 63,880 trans design engineer ii 1.00 59,857 1.00 63,678 1.00 63,880		1.00			43,738	1.00	44,544	
real property specialist ii 1.00 41,114 1.00 43,738 1.00 49,582 real property supervisor 1.00 65,223 1.00 69,386 1.00 70,724 services specialist 1.00 31,016 1.00 32,996 1.00 34,179 shop administrative technician 27.00 940,349 27.00 1,000,377 27.00 1,024,701 skilled trade specialist ii 17.00 735,163 17.00 782,088 17.00 781,880 skilled trade specialist iii 22.00 1,070,913 22.00 1,139,270 22.00 1,161,586 skilled trade specialist supv 8.00 424,356 8.00 451,443 8.00 460,076 telecommunicator supervisor i 11.00 556,423 11.00 591,940 11.00 533,394 telecommunicator supervisor i 1.00 59,008 1.00 62,775 1.00 63,979 trans design engineer i 1.00 58,915 1.00 62,676 1.00 63,880 trans design engineer ii 5.00 329,975 5.00 351,036 5.00 357,806 trans design engineer iv 1.00 59,857 1.00 63,678 1.00 73,946 trans design engineer v 3.00 268,162 3.00 285,278 3.00 288,873 trans design engineer vi 1.00 87,010 1.00 92,564 1.00 94,335 trans design engineer vi 1.00 87,010 1.00 92,564 1.00 94,335 trans design engineer vi 3.00 124,847 3.00 132,816 3.00 136,701 trans engineer ii 3.00 124,847 3.00 132,816 3.00 136,701 trans engineer ii 3.00 249,053 4.00 264,949 4.00 270,045 trans engineer ii 3.00 245,853 3.00 261,545 3.00 260,528 trans engineering manager i 3.00 245,853 3.00 261,545 3.00 266,528 trans engineering manager ii 8.00 607,165 8.00 645,921 8.00 659,514 trans engineering manager ii 8.00 607,165 8.00 645,921 8.00 659,514 trans engineering technician i 6.00 247,798 6.00 263,615 6.00 269,132 trans engineering technician i 6.00 247,798 6.00 25,502 1.00 26,385 trans engineering technician i 6.00 247,798 6.00 23,881 1.00 24,698 warehouse assistant supervisor 1.00 62,281 1.00 66,257 1.00 67,531	public affairs specialist	1.00			38,956	1.00	40,378	
real property specialist ii 1.00 41,114 1.00 43,738 1.00 49,582 real property supervisor 1.00 65,223 1.00 69,366 1.00 70,724 services specialist 1.00 31,016 1.00 32,996 1.00 34,179 shop administrative technician 27.00 940,349 27.00 1,000,377 27.00 1,024,701 skilled trade specialist ii 17.00 735,163 17.00 782,088 17.00 781,880 skilled trade specialist iii 22.00 1,070,913 22.00 1,139,270 22.00 1,161,586 skilled trade specialist supv 8.00 424,356 8.00 451,443 8.00 460,076 telecommunicator supervisor i 11.00 556,423 11.00 591,940 11.00 583,394 telecommunicator supervisor i 11.00 556,423 11.00 591,940 11.00 533,394 telecommunicator supervisor i 1.00 59,008 1.00 62,775 1.00 63,979 trans design engineer i 1.00 59,978 1.00 62,676 1.00 63,880 trans design engineer i 1.00 59,895 1.00 62,676 1.00 63,880 trans design engineer i 1.00 59,857 1.00 63,678 1.00 73,946 trans design engineer i 1.00 87,806 trans design engineer i 1.00 87,010 1.00 92,564 1.00 94,335 trans design engineer v 3.00 268,162 3.00 285,278 3.00 288,873 trans design engineer vi 1.00 87,010 1.00 92,564 1.00 94,335 trans design engineer vi 3.00 499,246 5.00 531,112 5.00 541,339 trans engineer i 3.00 124,847 3.00 132,816 3.00 136,701 trans engineer i 3.00 249,053 4.00 264,949 4.00 270,045 trans engineer i 8.00 607,165 8.00 645,921 8.00 260,528 trans engineering manager i 8.00 607,165 8.00 645,921 8.00 659,514 trans engineering manager i 8.00 607,165 8.00 645,921 8.00 659,514 trans engineering technician i 6.00 247,798 6.00 263,615 6.00 269,375 trans engineering technician i 6.00 247,798 6.00 263,615 6.00 269,375 trans engineering technician i 6.00 247,798 6.00 23,881 1.00 24,698 warehouse assistant supervisor 1.00 62,281 1.00 66,257 1.00 67,531	public information assistant i	4.00	130,667	4.00	139,008	4.00	143,176	
real property supervisor 1.00 65,223 1.00 69,386 1.00 70,724 services specialist 1.00 31,016 1.00 32,996 1.00 34,179 shop administrative technician 27.00 940,349 27.00 1,000,377 27.00 1,024,701 skilled trade specialist ii 17.00 735,163 17.00 782,088 17.00 781,880 skilled trade specialist iii 22.00 1,070,913 22.00 1,139,270 22.00 1,161,586 skilled trade specialist supv 8.00 424,356 8.00 451,443 8.00 460,076 telecommunicator supervisor i 11.00 556,423 11.00 591,940 11.00 583,394 telecommunicator supervisor ii 1.00 59,008 1.00 62,775 1.00 63,879 trans design engineer ii 1.00 58,915 1.00 62,676 1.00 63,880 trans design engineer ii 5.00 329,975 5.00 351,036 5.00 357,806 trans design engineer iv 1.00 59,887 1.00 63,678 1.00 73,946 trans design engineer v 3.00 268,162 3.00 285,278 3.00 288,873 trans design engineer v 1.00 87,010 1.00 92,564 1.00 94,335 trans design engineer v 1.00 87,010 1.00 92,564 1.00 94,335 trans design engineer v 1.00 87,010 1.00 92,564 1.00 94,335 trans engineer ii 3.00 124,847 3.00 132,816 3.00 136,701 trans engineer ii 3.00 124,847 3.00 132,816 3.00 200,453 trans engineer ii 3.00 249,053 4.00 264,949 4.00 270,045 trans engineer ii 8.00 607,165 8.00 645,921 8.00 659,514 trans engineering manager i 3.00 245,853 3.00 261,545 3.00 266,528 trans engineering technician i 1.00 23,972 1.00 25,052 1.00 26,385 trans engineering technician i 1.00 247,788 6.00 263,615 6.00 269,132 trans engineering technician i 6.00 247,788 6.00 263,615 6.00 269,131 trans engineering technician i 1.00 224,484 1.00 23,881 1.00 246,985 trans engineering technician i 1.00 224,484 1.00 23,881 1.00 246,985 trans engineering technician i 1.00 247,788 6.00 263,615 6.00 269,532 trans engineering technician i 1.00 247,788 6.00 263,615 6.00 269,532 trans engineering technician i 1.00 224,484 1.00 23,881 1.00 246,988 warehouse assistant supervisor 1.00 22,448 1.00 23,881 1.00 246,698 warehouse assistant supervisor 1.00 22,448 1.00 23,881 1.00 66,257 1.00 67,531	real property specialist ii	1.00			43,738	1.00	49,582	
services specialist 1.00 31,016 1.00 32,996 1.00 34,179 shop administrative technician 27.00 940,349 27.00 1,000,377 27.00 1,024,701 skilled trade specialist ii 17.00 735,163 17.00 782,088 17.00 782,088 17.00 782,088 17.00 781,880 skilled trade specialist supv 8.00 424,356 8.00 451,443 8.00 460,076 telecommunicator supervisor i 11.00 556,423 11.00 591,940 11.00 583,394 telecommunicator supervisor ii 1.00 58,915 1.00 62,676 1.00 63,879 trans design engineer ii 1.00 58,915 1.00 62,676 1.00 63,880 trans design engineer iii 5.00 329,975 5.00 351,036 5.00 357,806 trans design engineer v 3.00 268,162 3.00 265,278 3.00 288,673 trans design engineer vi 1.00 87,010 <		1.00	•		69,386	1.00	70,724	
shop administrative technician 27.00 940,349 27.00 1,000,377 27.00 1,024,701 skilled trade specialist ii 17.00 735,163 17.00 782,088 17.00 781,880 skilled trade specialist siii 22.00 1,070,913 22.00 1,139,270 22.00 1,161,586 skilled trade specialist supv 8.00 424,356 8.00 451,443 8.00 460,076 telecommunicator supervisor i 11.00 556,423 11.00 591,940 11.00 583,394 telecommunicator supervisor ii 1.00 58,908 1.00 62,775 1.00 63,890 trans design engineer ii 1.00 58,908 1.00 62,676 1.00 63,890 trans design engineer iii 5.00 329,975 5.00 351,036 5.00 357,806 trans design engineer vi 1.00 59,887 1.00 63,678 1.00 73,946 trans design engineer vi 1.00 87,010 1.00 92,564 1.00 94,33	services specialist	1.00	•	1,00	32,996	1.00	34,179	
skilled trade specialist ii 17.00 735,163 17.00 782,088 17.00 781,880 skilled trade specialist iii 22.00 1,070,913 22.00 1,139,270 22.00 1,161,586 skilled trade specialist supv 8.00 424,356 8.00 451,443 8.00 460,076 telecommunicator supervisor i 11.00 555,423 11.00 591,940 11.00 583,394 telecommunicator supervisor ii 1.00 59,008 1.00 62,676 1.00 63,879 trans design engineer ii 1.00 59,915 1.00 62,676 1.00 63,879 trans design engineer ii 5.00 329,975 5.00 381,036 5.00 357,806 trans design engineer v 3.00 268,162 3.00 285,278 3.00 288,873 trans design engineer vi 1.00 87,010 1.00 92,564 1.00 94,355 trans design engineer vi 3.00 124,847 3.00 132,816 3.00 284,873 </td <td>shop administrative technician</td> <td>27,00</td> <td></td> <td></td> <td>1,000,377</td> <td>27.00</td> <td>1,024,701</td> <td></td>	shop administrative technician	27,00			1,000,377	27.00	1,024,701	
skilled trade specialist iii 22.00 1,070,913 22.00 1,139,270 22.00 1,161,586 skilled trade specialist supv 8.00 424,356 8.00 451,443 8.00 460,076 telecommunicator supervisor i 11.00 556,423 11.00 591,940 11.00 583,394 telecommunicator supervisor ii 1.00 59,008 1.00 62,775 1.00 63,879 trans design engineer i 1.00 58,915 1.00 62,676 1.00 63,880 trans design engineer iii 5.00 329,975 5.00 351,036 5.00 357,806 trans design engineer ii 1.00 59,857 1.00 63,678 1.00 73,946 trans design engineer vi 1.00 87,010 1.00 92,564 1.00 94,335 trans design engineer vii 5.00 499,246 5.00 531,112 5.00 541,339 trans engineer i 3.00 124,847 3.00 132,816 3.00 136,701	•	17.00	-					
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telecommunicator supervisor i 11.00 556,423 11.00 591,940 11.00 583,394 telecommunicator supervisor ii 1.00 59,008 1.00 62,775 1.00 63,979 trans design engineer i 1.00 58,915 1.00 62,676 1.00 63,880 trans design engineer iii 5.00 329,975 5.00 351,036 5.00 357,806 trans design engineer iv 1.00 59,857 1.00 63,678 1.00 73,946 trans design engineer v 3.00 268,162 3.00 285,278 3.00 288,873 trans design engineer vi 1.00 87,010 1.00 92,564 1.00 94,335 trans design engineer vi 3.00 499,246 5.00 531,112 5.00 541,339 trans engineer ii 3.00 124,847 3.00 132,816 3.00 136,701 trans engineer ii 3.00 184,869 3.00 196,669 3.00 200,453 trans engineer iv 4.00 249,053 4.00 264,949 4.00 270,045 trans engineer vi 1.00 69,626 1.00 74,070 1.00 75,501 trans engineering manager i 3.00 245,853 3.00 261,545 3.00 266,528 trans engineering manager i 1.00 23,972 1.00 25,502 1.00 26,385 trans engineering technician i 1.00 23,972 1.00 25,502 1.00 26,385 trans engineering technician i 6.00 247,798 6.00 263,615 6.00 269,132 trans engineering technician i 6.00 287,400 6.00 305,744 6.00 311,503 trans engineering technician i 6.00 287,400 6.00 305,744 6.00 311,503 trans engineering technician vi 11.00 580,131 11.00 617,162 11.00 629,376 trans facilities maint worker 4.00 141,173 4.00 150,185 4.00 153,494 trans facilities maint worker 1.00 28,919 1.00 30,765 1.00 31,858 warehouse assistant supervisor 1.00 28,919 1.00 30,765 1.00 31,858 webmaster ii 1.00 62,281 1.00 66,257 1.00 67,531	·	8.00		8.00				
telecommunicator supervisor ii 1.00 59,008 1.00 62,775 1.00 63,979 trans design engineer i 1.00 58,915 1.00 62,676 1.00 63,880 trans design engineer iii 5.00 329,975 5.00 351,036 5.00 357,806 trans design engineer iv 1.00 59,857 1.00 63,678 1.00 73,946 trans design engineer v 3.00 268,162 3.00 285,278 3.00 288,873 trans design engineer v 1.00 87,010 1.00 92,564 1.00 94,335 trans design engineer vi 5.00 499,246 5.00 531,112 5.00 541,339 trans engineer i 3.00 124,847 3.00 132,816 3.00 136,701 trans engineer ii 3.00 184,869 3.00 196,669 3.00 200,453 trans engineer iv 4.00 249,053 4.00 264,949 4.00 270,045 trans engineer v 1.00 69,626 1.00 74,070 1.00 75,501 trans engineering manager i 3.00 245,853 3.00 261,545 3.00 266,528 trans engineering technician i 1.00 23,972 1.00 25,502 1.00 263,815 trans engineering technician i 6.00 247,798 6.00 263,615 6.00 269,132 trans engineering technician i 6.00 247,798 6.00 263,615 6.00 305,744 6.00 311,503 trans engineering technician v 11.00 580,131 11.00 617,162 11.00 629,376 trans facilities maint worker 4.00 141,173 4.00 150,185 4.00 153,494 trans facilities maint worker 4.00 28,919 1.00 23,881 1.00 24,653 warehouse assistant supervisor 1.00 28,919 1.00 30,765 1.00 31,858 webmaster ii 1.00 62,281 1.00 62,281 1.00 66,257 1.00 31,858 webmaster ii 1.00 62,281 1.00 62,281 1.00 66,257 1.00 67,531	·	11.00	•	11.00	•			
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NATURAL RESOURCES AND RECREATION

Department of Natural Resources

Office of the Secretary

Forest Service

Wildlife and Heritage Service

Maryland Park Service

Land Acquisition and Planning

Licensing and Registration Service

Natural Resources Police

Engineering and Construction

Critical Area Commission

Boating Services

Resource Assessment Service

Maryland Environmental Trust

Chesapeake and Coastal Services

Fisheries Service

MISSION

The Department of Natural Resources (DNR) preserves, protects, enhances and restores Maryland's natural resources for the wise use and enjoyment of all citizens.

VISION

To inspire people to enjoy and live in harmony with their environment.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Accelerate the recovery of coastal resources through improved water quality.

Objective 1.1 Annually reduce coastal non-point source pollution from entering Chesapeake, coastal and ocean waters.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Funding available for technical assistance and implementati	on			
of coastal non-point pollution reduction projects (millions)	\$62.9	\$68.0	\$64.3	\$50.9
Output: Pounds of coastal non-point sources of Nitrogen (N)				
reduced through annual Best Management Plans (BMPs)	1,244,012	1,391,136	1,315,441	1,041,306
Pounds of coastal non-point sources of N reduced through				
land use change BMPs	93,466	92,104	87,092	68,943
Pounds of coastal non-point sources of Phosphorus (P) reduced				
through annual BMPs	8,086	7,968	7,534	5,964
Pounds of coastal non-point sources of P reduced through				
land use change BMPs	45,876	50,780	48,017	38,010
Pounds of coastal non-point sources of sediment (S) reduced				
through annual BMPs	168,636	189,478	179,168	141,830
Pounds of coastal non-point sources of S reduced through				
land use change BMPs ¹	184,836,000	182,143,321	172,232,581	136,339,633
Outcome: Cumulative pounds of coastal non-point sources of N				
reduced through annual and structural land use change BMPs	1,337,478	1,576,706	1,588,103	1,382,911
Cumulative pounds of coastal non-point sources of P reduced				
through annual and structural land use change BMPs	53,962	104,624	152,207	188,647
Cumulative pounds of coastal non-point sources of S reduced				
through annual and structural land use change BMPs	185,004,636	367,168,799	539,391,070	675,693,365

Goal 2. Healthy and productive Maryland watershed lands, ocean, estuaries, wetlands, streams and rivers. **Objective 2.1** Report on aquatic resource status of Chesapeake Bay watershed.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Acres of Submerged Aquatic Vegetation (goal=114,034) ²	28,905	30,000	32,000	35,000
Oyster biomass index (1994 base=1; goal = 10)	1.6	2.1	2,2	2.2
Crab winter dredge survey index of stock size (density-crabs/1000m ²)	32	32	45	45
Striped bass juvenile index (abundance of young of the year fish)	5.8	11.0	12.0	12.0

Objective 2.2 Implement management and control measures prescribed in invasive species plans to address critical invasive species threats.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of management plans completed	0	1	0	0
Number of management plans under implementation	12	13	13	13

Land use change BMPs provide higher reduction compared to annual BMPs because they employ the most effective method for reducing sediment and establishing and maintaining ground cover year round.

² Submerged Aquatic Vegetation (SAV) acreage is affected by weather and other natural factors and progress is difficult to predict. Results are by calendar year. 2014 data are "Estimated" for SAV (Actual 2014 data will be available in Spring 2015 once survey data results are computed).

Objective 2.3 Implement a comprehensive ecosystem-based program to protect fish and their essential habitats.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Fishery Management Plans (FMPs) revised to include				
ecosystems effects	1	3	4	4
FMPs with implementation table updates	10	12	12	12
Outcome: Stock hatchery-cultured finfish to support population resto	oration,			
population enhancement, corrective stocking, put-and-take fishing	g,			
outreach, education and research (millions).	10.1	7.1	7.0	7.0

- Goal 3. Improve environmental literacy and motivate individuals and groups to take actions that benefit Chesapeake, coastal and ocean resources.
 - Objective 3.1 Contribute to achieving State education mandates and goals for environmental literacy by providing a combination of workshops, training and educational opportunities that support schools (through professional development for educators, and classroom and outdoor experiences for students), parks, and partner environmental education providers.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of educators and volunteers requesting assistance	654	800	850	900
Output: Number of professional development workshops conducted	29	45	50	65
Number of classroom presentations delivered by trained volunteers	181	222	250	275
Number of field experiences provided	1,340	1,205	1,320	1,445
Outcomes: Number of educators and volunteers trained	629	1,985	1,675	1,795
Number of students participating in classroom, field and other				
activities	55,363	54,556	59,000	66,400

Goal 4. A conserved and managed statewide network of ecologically valuable private and public lands.

Objective 4.1 Implement a coordinated DNR-wide approach to prioritizing and acting on key land protection opportunities through annual funding and stewardship programs.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Acres acquired annually that address the goals of the				
2014 Land Preservation and Recreation Plan ³	5,225	6,696	8,550	12,000

Objective 4.2 Implement a comprehensive program to track and monitor compliance of all natural resource related easements associated with DNR.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of Rural Legacy easements scheduled to be monitored	88	168	149	147
Number of Program Open Space (POS) Stateside easements				
scheduled to be monitored	5	10	6	7
Number of Conservation Reserve Enhancement Program (CREP)				
easements scheduled to be monitored ⁴	59	46	34	32
Outcome: Percent of Rural Legacy monitoring backlog completed	92%	100%	100%	100%
Percent of POS Stateside monitoring backlog completed	100%	100%	100%	100%
Percent of CREP backlog completed	91%	100%	100%	100%
Percent of easements monitored and under compliance with				
easement conditions	100%	90%	100%	100%

³ In fiscal years 2013 and 2014 the measure addresses the goals of the 2009 Land Preservation, Parks and Recreation Plan. Starting in fiscal year 2015, the measure will address the goals of the 2014 Land Preservation, Parks and Recreation Plan.

⁴ The CREP permanent easement program was completed in calendar year 2012 with the expenditure of the funds allotted in the 2009 agreement between the State of Maryland, and the U. S. Department of Agriculture and the Commodity Credit Corporation. DNR restarted the program in fiscal year 2014 and plans to take additional CREP permanent easements to the BPW in fiscal year 2015.

Objective 4.3 Provide multiple ecosystem benefits by annually achieving integrated resource management covering 25,000 acres of non-industrial private forest lands and guiding 700 forest landowners in natural resources management that meets their needs.

Performance Measures	Actual	Actual	Estimated	Estimated
Output: Integrated Forest/Wildlife Stewardship Plans completed	373	402	400	400
Number of seedlings planted (millions)	2.6	2.3	3.0	3.0
Total acres of management practices implemented	22,706	22,510	22,000	22,000
Outcome: Acres of restored forest land (afforestation and reforestation)	1,313	1,134	1,500	1,500

Objective 4.4 By 2015, establish and maintain at least 60,000 acres of wetlands and riparian buffers through the Conservation Reserve Enhancement Program (CREP).⁵

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Acres of eligible riparian agricultural land	35,483	40,106	35,232	35,200
Output: Acres of riparian buffers established	774	(174)	550	590
Acres of wetlands restored	233	10	10	10
Acres of highly erodible land stabilized ⁶	1,016	6	6	6
Miles of forest riparian buffers established	16	(27)	(23)	(23)
Acres of restored agricultural land (including riparian buffers)	2,023	(4,636)	(2,000)	(2,000)
Acres of grass buffers established	560	(3,246)	(1,500)	(1,500)
Cumulative number of acres established through CREP	67,621	62,998	60,998	58,998

Goal 5. Diverse outdoor recreation opportunities for Maryland citizens and visitors.

Objective 5.1 Annually manage the natural, cultural, historical and recreational resources to provide the best use for the benefit of people.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of hunter education classes ⁷	1,865	2,688	2,500	2,500
Number of hunting safety certificates issued ⁷	7,874	10,034	9,000	9,000
Number of hunters checked	13,767	13,425	14,000	14,000
Number of boating education classes ⁷	8,618	8,514	8,500	8,500
Number of boating safety certificates issued ⁷	10,032	9,637	10,000	10,000
Number of boating inspections	31,337	23,271	25,000	25,000
Number of signs, buoys, markers placed/maintained	1,632	1,776	1,715	1,811
Outcome: Number of reportable boating accidents	123	120	125	125
Number of people injured in reportable boating accidents	79	70	100	100
Number of people killed in reportable boating accidents	13	11	12	12
Number of hunting accidents	24	8	15	15
Number of people injured in hunting accidents ⁸	18	5	13	13
Number of people killed in hunting accidents	2	1	1	1
Number of people injured in State parks ⁹	109	153	100	100

⁵ The decline in CREP enrollment in 2014 and estimated enrollment for 2015 and 2016 is primarily due to the loss of expiring contracts. Landowners and producers are faced with a variety of macroeconomic factors that serve to limit CREP enrollment nationally and in Maryland.

⁶ The new USDA tracking system no longer tracks highly-erodible land acres as a stand-alone metric.

⁷ Reporting of hunting and boating classes and number of certificates issued are no longer being reported together as one unified number to more clearly show trends affecting either one or the other. In addition, in the past the Department did not include "online classes" in its numbers, but should have. The addition of the online classes required a modification to fiscal year 2013 actual data reported last year and increased the estimated numbers for the out years. Lastly, the fiscal year 2013 actual number of certificates issued has changed due to a miscalculation last year.

⁸ The number of hunting accident injuries in fiscal year 2013 has been updated, the numbers were incorrectly calculated in last year's report.

⁹ The measure for number of people killed in State parks was removed because it is rarely related to public safety efforts by Natural Resources Police (NRP), as almost all State park deaths are suicides.

Objective 5.2 Annually provide outdoor recreational experiences for at least 10.9 million visitors to State Parks.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of land units available to the public	91	91	91	91
Number of acres available to the public	140,500	140,500	142,500	144,500
Outcome: Number of visitors using parks (millions)	10.10	10.30	10.50	10.70

Goal 6. Diverse workforce and efficient operations.

Objective 6.1 By fiscal year 2013 and thereafter, 15 percent of all new hires will be minorities. ¹⁰

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of applicants hired	77	94	100	100
Number of minority applicants hired	11	15	18	18
Outcome: Percent of minority hires	14% ¹¹	16%	18%	18%

¹⁰ For 2013, the data do not include contractual conversions. For 2014, contractual conversions are included for those applicants who choose to voluntarily disclose.

The outcome reported for 2013 was originally reported incorrectly as 7 percent. It has been corrected.

SUMMARY OF DEPARTMENT OF NATURAL RESOURCES

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	1,294.50	1,301.50	1,328.50
Total Number of Contractual Positions	369.83	444.69	437.68
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	107,086,723 9,618,914 121,063,346	115,139,007 12,365,529 139,343,196	122,315,885 11,732,722 163,787,966
Original General Fund Appropriation Transfer/Reduction	50,620,578 -1,035,599	52,317,696 -1,303,651	
Total General Fund Appropriation	49,584,979 169,485	51,014,045	
Net General Fund Expenditure	49,415,494 145,685,888 32,758,079 9,909,522	51,014,045 170,068,880 34,556,158 11,208,649	60,452,856 196,507,116 29,986,396 10,890,205
Total Expenditure	237,768,983	266,847,732	297,836,573

SUMMARY OF OFFICE OF THE SECRETARY

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	127.50	127.50	126.50
Total Number of Contractual Positions	5.77	2.30	9.46
Salaries, Wages and Fringe Benefits	11,097,754 261,045 5,330,512	11,818,061 128,786 5,289,328	12,541,577 311,560 5,071,178
Original General Fund Appropriation Transfer/Reduction	5,303,581 1,073,778	7,558,694 -330,718	
Total General Fund Appropriation	6,377,359	7,227,976	
Net General Fund Expenditure	6,377,359 9,453,075 412,806 446,071	7,227,976 9,601,571 406,628	8,383,437 9,158,397 382,481
Total Expenditure	16,689,311	17,236,175	17,924,315

K00A01.01 SECRETARIAT - OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Integrated Policy and Review (IPR) unit within the Secretariat protects the best of Maryland's natural resources on public and private lands by developing polices and implementation strategies (Resource Policy Division) to prevent the loss of natural resources and ensuring that harm from proposed development and other projects is avoided and minimized through the review of permits issued by regulatory agencies (Project Review Division).

MISSION

To lead in the development and implementation of systemic, sustainable, and consistent environmental policies and project reviews resulting in better protection of the State's natural resources.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Protect Maryland's ecologically valuable lands and waters through effective project review, including permit applications, and policy strategies.

Objective 1.1 On an annual basis, provide consistent, effective and strategic environmental review for projects occurring on public lands and for external projects that pose the greatest threats to Maryland's sensitive resources.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of reviews for projects on public lands ¹	293	247	275	275
Number of external projects reviewed for impacts	2,290	2,340	2,500	2,600
Outcome: Number of external projects receiving brief comments	340	355	1,250	1,360
Number of external projects receiving substantive comments	1,810	1,835	1,100	1,100
Number of external projects receiving major review	140	150	150	140

Objective 1.2 On an annual basis, identify, develop and implement Departmental or statewide policies and other proactive measures (regulations, statutes, best management practices, plans and guidelines) that afford additional protection to Maryland's natural resources and address the long term environmental, social and economic needs of the State.

	2013	2014	2015	2010	
Performance Measures	Actual	Actual	Estimated	Estimated	
Output: Number of proactive measures for state resource protection ²	2	12	12	12	
Number of proactive measures for state assisted local development					
and planning ²	2	17	20	20	
Annual update of the Genuine Progress Indicator (GPI)	1	1	1	1	
Annual update of economic GPI indicators	7	7	7	7	
Annual update of environmental GPI indicators	9	9	9	9	
Annual update of social GPI indicators	10	10	10	10	
Outcome: Cumulative number of natural resource planning, policy and					
valuation measures developed and proposed	27	56	59	59	

¹ Upon the formation of IPR in June 2013, the unit assumed responsibility for the review of proposals for the use of public lands. This data was formerly reported by the Land Acquisition and Planning unit.

² New functions resulting from formation of IPR in June 2013.

K00A01.01 SECRETARIAT — OFFICE OF THE SECRETARY

Appropriation Statement:			
Appropriation Statements	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	29.00	27.00	27.00
Number of Contractual Positions	1.50	.80	4.30
01 Salaries, Wages and Fringe Benefits	2,808,018	2,991,339	3,064,452
02 Technical and Special Fees	46,176	20,723	87,923
03 Communication	15,534 24,903 -714 28,214 33,713 9,604 1,663 2,500 709 116,126 2,970,320	12,260 23,600 12,300 27,260 29,300 3,975 108,695 3,120,757	12,251 29,100 100 30,860 34,400 6,000 1,000 2,500 1,750 117,961 3,270,336
Original General Fund Appropriation Transfer of General Fund Appropriation	224,548 1,252,829	1,509,668 -42,151	
Total General Fund Appropriation	1,477,377	1,467,517	
Net General Fund ExpenditureSpecial Fund ExpenditureFederal Fund Expenditure	1,477,377 1,390,376 102,567	1,467,517 1,554,640 98,600	1,656,392 1,520,144 93,800
Total Expenditure	2,970,320	3,120,757	3,270,336
Special Fund Income: K00306 Deep Creek Lake Management and Protection Fund K00309 Deer Stamp Account K00310 Environmental Trust Fund. K00311 Fair Hill Improvement Fund K00312 Fisheries Research and Development Fund K00313 Forest and Park Reserve Fund K00319 Maryland Geological Survey Account K00320 Migratory Wild Waterfowl Stamp K00321 Natural Resources Property Maintenance Fund K00325 Offroad Vehicle Account K00327 POS Administrative Fee K00333 Shore Erosion Control Revolving Loan Fund K00336 State Boat Act K00337 Chesapeake Bay Endangered Species Fund K00338 Fisheries Management and Protection Fund K00339 Wildlife Management and Protection Fund K00340 Woodlands Incentive Fund K00346 Forest and Park Concession Fund K00356 Forest and Park Concession Fund K00357 Upland Wildlife Habitat Fund	18,200 1,900 173,900 11,600 171,300 359,500 9,200 11,100 200 200,368 16,700 45,700 10,400 72,900 128,200 127,500 3,000 28,708	12,388 1,900 199,600 210,000 437,500 700 9,000 12,100 200 230,000 16,600 31,352 11,500 72,900 130,400 127,500 3,300 47,500 200	19,400 2,000 187,800 12,100 226,500 479,816 9,800 12,400 95,484 18,600 68,844 11,500 76,200 123,800 127,500 3,100 45,100
Total	1,390,376	1,554,640	1,520,144

K00A01.01 SECRETARIAT — OFFICE OF THE SECRETARY

Federal Fu	nd Income:			
10.664	Cooperative Forestry Assistance	4,180	4,600	5,300
10.675	Urban and Community Forestry Program	380		600
10.676	Forest Legacy Program	20	100	100
10.678	Forest Stewardship Program	520	700	800
10.680	Forest Health Protection	370		
11.407	Interjurisdictional Fisheries Act of 1986		300	400
11.419	Coastal Zone Management Administration Awards	17,980	17,000	7,000
11.420	Coastal Zone Management Estuarine Research	•	,	•
	Reserves	5,100	2,700	2,200
11.439	Marine Mammal Data Program	40	200	300
11.457	Chesapeake Bay Studies			300
11.463	Habitat Conservation		8,600	
11.472	Unallied Science Program	110	ŕ	900
11.474				
	ment Act	1,210	500	800
15.423	Bureau of Ocean Energy Management	•		
	(BOEM) Environmental Studies Program (ESP).			1,100
15.424	Marine Minerals Activities—Hurricane Sandy			400
15.605	Sport Fish Restoration Program	25,457	21,300	20,300
15.611	Wildlife Restoration and Basic Hunter Education	23,900	15,400	27,300
15.615	Cooperative Endangered Species Conservation			
	Fund	160	200	200
15.616	Clean Vessel Act	490	2,000	2,400
15.630	Coastal Program	50		
15.633	Landowner Incentive Program	80	200	
15.634	State Wildlife Grants	4,610	2,800	2,800
15.657	Endangered Species Conservation-Recovery Imple-			
	mentation Funds		200	
15.677	Hurricanc Sandy Disaster Relief Activities—FWS			100
15.810	National Cooperative Geologic Mapping Program	110	400	200
15.814	National Geological and Geophysical Data Preser-			
	vation Program	290	200	200
15.931	Conservation Activities by Youth Service Organ-			
	izations -Recovery			300
66.466	Chesapeake Bay Program	17,510	19,800	19,800
94.006	Americorps'		1,400	
-	Fotal	102,567	98,600	93,800
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K00A01.02 OFFICE OF THE ATTORNEY GENERAL — OFFICE OF THE SECRETARY

Program Description:

The Office of the Attorney General provides all legal representation, advice and counsel required by the Secretary and the Department.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	13.00	13.00	13.00
01 Salaries, Wages and Fringe Benefits	1,480,045	1,534,130	1,669,114
02 Technical and Special Fees	1,300		
03 Communication 04 Travel	2,738 1,693 44,327 2,603 169 51,530	5,250 3,200 45,579 23,400 2,000 79,429	5,250 3,200 43,271 23,006 2,000 76,727
Total Expenditure	1,532,875	1,613,559	1,745,841
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	603,114 -26,202 576,912	575,540 -10,255 565,285	***
Net General Fund Expenditure	576,912 955,963 1,532,875	565,285 1,048,274 1,613,559	671,756 1,074,085 1,745,841
Special Fund Income: K00306 Deep Creek Lake Management and Protection			
Fund	11,500	13,400	13,700
K00309 Deer Stamp Account	1,200 109,300	1,300 140,900	1,400 132,600
K00311 Fair Hill Improvement Fund	7,300	8,900	8,500
K00312 Fisheries Research and Development Fund	107,700	208,200	219,900
K00313 Forest and Park Reserve Fund	226,000	257,770	289,275
K00319 Maryland Geological Survey Account	220,000	500	203,275
K00320 Migratory Wild Waterfowl Stamp	5,800	6,300	6,900
K00321 Natural Resources Property Maintenance Fund	7,000	8,500	8,800
K00325 Offroad Vehicle Account	100	100	
K00327 POS Administrative Fee	144,100	87,600	67,425
K00333 Shore Erosion Control Revolving Loan Fund	10,500	11,700	13,100
K00336 State Boat Act	28,800	40,604	54,085
K00337 Chesapeake Bay Endangered Species Fund	6,600	8,100	8,100
K00338 Fisheries Management and Protection Fund	114,800	51,500	53,800
K00339 Wildlife Management and Protection Fund	80,600	92,000	87,400
K00342 Waterway Improvement Fund	75,000	75,000	75,000
K00346 Woodlands Incentive Fund	1,900	2,300	2,200
K00356 Forest and Park Concession Fund	17,763	33,500	31,800
K00357 Upland Wildlife Habitat Fund		100	100
Total	955,963	1,048,274	1,074,085

K00A01.03 FINANCE AND ADMINISTRATIVE SERVICES — OFFICE OF THE SECRETARY

Program Description:

The Finance and Administrative Service program handles all financial transactions and provides centralized support services for the Department including procurement, fleet management, mail services and facilities support.

Number of Authorized Positions	Appropriation Statement:	2014	2015	2016
Number of Contractual Positions				
Salaries, Wages and Fringe Benefits	Number of Authorized Positions	34.00	35.00	34.00
02 Technical and Special Fees. 38,059 11,916 36,700 03 Communication. 850,785 715,995 1,156,068 04 Travel. 18,520 4,400 6,263 06 Feel and Utilities. 86,989 718,570 8,847 07 Motor Vehicle Operation and Maintenance 864,995 748,572 969,874 08 Contractual Services. 1,240,457 1,341,933 1,325,121 09 Supplies and Materials 273,77 1,41900 29,200 10 Equipment—Replacement 31,074 3,200 3,200 11 Equipment—Additional 3,200 3,200 12 Equipment—Additional 3,200 3,200 13 Fixed Charges. 427,606 487,180 504,292 Total Operating Expenses. 3,469,403 3,353,680 3,730,602 Total Expenditure. 2,988,507 3,101,876 171,877 Transfer of General Fund Appropriation. 1,12,970 -143,470 Total General Fund Appropriation. 1,985,537 2,958,406 3,463,573 Special Fund Expenditure. 3,3	Number of Contractual Positions	1.27	.50	1.33
3 3 3 3 3 3 3 3 3 3	01 Salaries, Wages and Fringe Benefits	2,375,945	2,663,796	2,775,785
March 18,520 4,400 6,363	02 Technical and Special Fees	38,059	11,916	36,706
R00306 Deep Creek Lake Management and Protection Fund	04 Travel	18,520 8,589 864,995 1,240,457 27,377 31,074 427,606 3,469,403 5,883,407 2,098,507 -112,970 1,985,537 1,985,537 3,744,543 153,327	4,400 10,500 748,572 1,341,933 41,900 3,200 487,180 3,353,680 6,029,392 3,101,876 -143,470 2,958,406 2,958,406 2,915,558 155,428	6,363 8,847 696,874 1,325,121 29,200 3,200 504,929 3,730,602 6,543,093 3,463,573 2,936,239 143,281
	K00306 Deep Creek Lake Management and Protection Fund	3,500 321,900 21,600 317,100 665,600 17,100 20,600 400 1,405,900 30,900 84,665 19,300 135,100 237,300 236,250 5,500 53,028	3,400 358,000 22,600 280,970 491,165 1,300 16,100 21,700 300 741,999 29,800 66,174 20,600 130,800 233,900 236,250 5,800 85,200 400	3,600 336,900 21,600 406,400 735,281 17,600 22,200 171,319 33,300 315,589 20,600 136,800 222,000 236,250 5,600 80,900 400

K00A01.03 FINANCE AND ADMINISTRATIVE SERVICES — OFFICE OF THE SECRETARY

Federal Fu	nd Income:			
10.664	Cooperative Forestry Assistance	6,250	6,900	7,900
10.675	Urban and Community Forestry Program	570	·	800
10.676	Forest Legacy Program	40	100	100
10.678	Forest Stewardship Program	780	1,100	1,200
10.680	Forest Health Protection	550		•
11.407	Interjurisdictional Fisheries Act of 1986		500	600
11.419	Coastal Zone Management Administration Awards	26,880	24,206	10,600
11.420	Coastal Zone Management Estuarine Research			
	Reserves	7,630	4,100	3,300
11.439	Marine Mammal Data Program	60	400	400
11.457	Chesapeake Bay Studies			500
11.463	Habitat Conscrvation		12,900	
11.472	Unallied Science Program	170		1,300
11.474	Atlantic Coastal Fisheries Cooperative Manage-			
	ment Act	1,810	800	1,300
15.423	Burcau of Ocean Energy Management			
	(BOEM) Environmental Studies Program (ESP).			1,700
15.424				700
15.605	Sport Fish Restoration Program	38,007	32,000	30,500
15.611	Wildlife Restoration and Basic Hunter Education	35,720	23,100	43,081
15.615	Cooperative Endangered Species Conservation			
	Fund	240	300	300
15.616	Clean Vessel Act	740	3,000	3,600
15.630	Coastal Program	80		
15.633	Landowner Incentive Program	120	300	
15.634	State Wildlife Grants	6,900	4,200	4,300
15.657	Endangered Species Conservation-Recovery Imple-			
	mentation Funds		300	
15.677	Hurricanc Sandy Disaster Relief Activities—FWS			200
15.810	National Cooperative Geologic Mapping Program	170	500	300
15.814	National Geological and Geophysical Data Preser-			
	vation Program	430	200	300
15.931	Conservation Activities by Youth Service Organ-			
	izations -Recovery			500
66.466	Chesapeake Bay Program	26,180	38,422	29,800
94.006	Americorps'		2,100	
-	Total	153,327	155,428	143,281

K00A01.04 HUMAN RESOURCE SERVICE — OFFICE OF THE SECRETARY

Program Description:

The Human Resource Service provides personnel services, staff development and training and administers the equal opportunity program for the Department.

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	10.00	10.00	10.00
Number of Contractual Positions	2.00		3.83
01 Salaries, Wages and Fringe Benefits	748,463	866,968	867,485
02 Technical and Special Fees	83,412		186,931
03 Communication 04 Travel 08 Contractual Services 09 Supplies and Materials	6,866 1,004 53,509 10,959 3,653 235	5,000 1,600 7,010 18,097	6,907 2,800 7,900 19,780
Total Operating Expenses	76,226	32,462	38,142
Total Expenditure	908,101	899,430	1,092,558
Original General Fund Appropriation	265,099 87,759	375,502 -4,306	
Total General Fund Appropriation	352,858	371,196	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Total Expenditure	352,858 513,631 41,612 908,101	371,196 487,934 40,300 899,430	522,530 531,428 38,600 1,092,558
Special Fund Income: K00306 Deep Creek Lake Management and Protection Fund K00309 Deer Stamp Account K00310 Environmental Trust Fund K00311 Fair Hill Improvement Fund K00312 Fisheries Research and Development Fund K00313 Forest and Park Reserve Fund K00319 Maryland Geological Survey Account K00320 Migratory Wild Waterfowl Stamp K00321 Natural Resources Property Maintenance Fund K00325 Offroad Vehicle Account K00327 POS Administrative Fee K00333 Shore Erosion Control Revolving Loan Fund K00336 State Boat Act K00337 Chesapeake Bay Endangered Species Fund K00338 Fisheries Management and Protection Fund	7,300 800 69,400 4,600 68,400 143,500 3,700 4,400 100 40,700 6,700 18,300 4,200 29,100 51,200	6,900 700 72,800 4,600 76,600 134,000 3,300 4,400 100 45,200 6,100 5,314 4,200 8,470 47,600	7,100 700 68,500 4,400 82,600 149,457 3,600 4,500 34,843 6,800 25,478 4,200 27,800 45,100
K00342 Waterway Improvement Fund	48,750 1,200 11,281	48,750 1,200 17,300 100	48,750 1,100 16,400 100

513,631

487,934

531,428

K00A01.04 HUMAN RESOURCE SERVICE — OFFICE OF THE SECRETARY

Federal Fu	nd Income:			
10.664	Cooperative Forestry Assistance	1,700	1,900	2,200
10.675	Urban and Community Forestry Program	160		200
10.676	Forest Legacy Program	10		
10.678	Forest Stewardship Program	210	300	300
10.680	Forest Health Protection	150		
11.407	Interjurisdictional Fisheries Act of 1986		100	200
11.419	Coastal Zone Management Administration Awards	7,300	7,000	2,900
11.420	Coastal Zone Management Estuarine Research	•	•	,
	Reserves	2,070	1,100	900
11.439	Marine Mammal Data Program	20	100	100
11.457	Chesapeake Bay Studies			100
11.463	Habitat Conservation		3,500	
11.472	Unallied Science Program	50	,	400
11.474	Atlantic Coastal Fisheries Cooperative Manage-			
	ment Act	490	200	300
15.423	Burcau of Ocean Energy Management			
	(BOEM) Environmental Studies Program (ESP).			500
15.424				200
15.605	Sport Fish Restoration Program	10,292	8,700	8,300
15.611	Wildlife Restoration and Basic Hunter Education	9,700	6,300	11,200
15.615	Cooperative Endangered Species Conservation			
	Fund	70	100	100
15.616	Clean Vessel Act	200	800	1,000
15.630	Coastal Program	20		
15.633	Landowner Incentive Program	30	100	
15.634	State Wildlife Grants	1,870	1,100	1,200
15.657	Endangered Species Conservation-Recovery Imple-			
	mentation Funds		100	
15.677	Hurricane Sandy Disaster Relief Activities—FWS			100
15.810	National Cooperative Geologic Mapping Program.	50	100	100
15.814	National Geological and Geophysical Data Preser-			
	vation Program	120	100	100
15.931	Conservation Activities by Youth Service Organ-			
	izations -Recovery			100
66.466	Chesapeake Bay Program	7,100	8,100	8,100
94,006	Americorps'		600	
,	Total	41,612	40,300	38,600

K00A01.05 INFORMATION TECHNOLOGY SERVICE - OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Information Technology Service (ITS) provides system and network engineering services and equipment, technical support services, and operation of the Department's network of computing resources.

MISSION

To provide the Department with a reliable statewide network of information technology resources which afford employees cost-effective access to local and headquarters communications and computing resources.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Diverse workforce and efficient operations.

Objective 1.1 Annually maintain that 100 percent of remote DNR locations needing direct access will have access to the Wide Area Network (WAN) from their work locations, implemented consistent with the Network Maryland Strategy.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of remote DNR locations needing access to the network	348	370	370	380
Output: Percent of locations with WAN access	100%	100%	100%	100%

Objective 1.2 Annually maintain a level of network reliability of at least 99 percent.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total number of hours the network is available per month	720	720	720	720
Number of hours network is not available per month	7	7	7	7
Quality: Percent of time network is available to users	99%	99%	99%	99%

¹ The percent of network availability is determined by using a formula that measures the total time available divided into the total acceptable availability time. Therefore it is possible to obtain and maintain 100 percent.

K00A01.05 INFORMATION TECHNOLOGY SERVICE — OFFICE OF THE SECRETARY

Appropriation Statement:			
Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	34.00	34.00	34.00
01 Salaries, Wages and Fringe Benefits	2,984,616	3,109,313	3,319,250
03 Communication	37,152 753	38,696 600 7,500	36,075 1,000 7,500
07 Motor Vehicle Operation and Maintenance	1,073 78,402 547,918	30,376 1,274,235	70,376 615,886
09 Supplies and Materials	30,819 243,566 4,119	34,900 140,163	35,400 152,096
Total Operating Expenses	943,802	1,526,470	918,333
Total Expenditure	3,928,418	4,635,783	4,237,583
Original General Fund Appropriation Transfer of General Fund Appropriation	1,840,473 -330,387	1,527,752 -129,070	
Total General Fund Appropriation	1,510,086	1,398,682	
Net General Fund Expenditure	1,510,086 2,303,032 115,300	1,398,682 3,124,801 112,300	1,537,485 2,593,298 106,800
Total Expenditure	3,928,418	4,635,783	4,237,583
Special Fund Income: K00306 Deep Creek Lake Management and Protection			
Fund	29,500	31,900	32,600
K00309 Deer Stamp Account	3,000 281,500	3,100 334,600	3,300 314,800
K00311 Fair Hill Improvement Fund	18,800	21,100	20,200
K00312 Fisheries Research and Development Fund	277,300	411,164	379,800
K00313 Forest and Park Reserve Fund	782,000	879,000 1,200	887,118
K00320 Migratory Wild Waterfowl Stamp K00321 Natural Resources Property Maintenance Fund	14,900 18,000	15,100 20,200	16,500 20,800
K00325 Offroad Vehicle Account	400 165,200 27,000	300 208,000 27,800	160,082 31,100
K00336 State Boat Act	74,100	96,137	73,798
K00337 Chesapeake Bay Endangered Species Fund	16,900	19,300	19,300
K00338 Fisheries Management and Protection Fund	118,100	182,300	127,800
K00339 Wildlife Management and Protection Fund	207,500	280,600	207,500
K00342 Waterway Improvement Fund	217,500	507,500	217,500
K00346 Woodlands Incentive Fund	4,800	5,500	5,200
K00356 Forest and Park Concession Fund	46,532	79,700 300	75,600 300
Total	2,303,032	3,124,801	2,593,298

K00A01.05 INFORMATION TECHNOLOGY SERVICE — OFFICE OF THE SECRETARY

Federal Fu	nd Income:			
10.664	Cooperative Forestry Assistance	4,700	5,300	6,000
10.675	Urban and Community Forestry Program	430	ŕ	600
10.676	Forest Legacy Program	30	100	100
10.678	Forest Stewardship Program	590	800	900
10.680	Forest Health Protection	410		
11.407	Interjurisdictional Fisheries Act of 1986		400	400
11.419	Coastal Zone Management Administration Awards	20,210	19,300	8,000
11.420	Coastal Zone Management Estuarine Research	•	•	
	Reserves	5,740	3,100	2,500
11.439	Marine Mammal Data Program	50	300	300
11.457	Chesapeake Bay Studies			400
11.463	Habitat Conservation		9,800	
11.472	Unallied Science Program	130		1,000
11.474	Atlantic Coastal Fisheries Cooperative Manage-			
	ment Act	1,360	600	1,000
15.423	Bureau of Ocean Energy Management			
	(BOEM) Environmental Studies Program (ESP).			1,300
15.424	Marine Minerals Activities—Hurricane Sandy			500
15.605	Sport Fish Restoration Program	28,580	24,200	23,100
15.611	Wildlife Restoration and Basic Hunter Education	26,870	17,500	31,000
15.615	Cooperative Endangered Species Conservation			
	Fund	180	200	200
15.616	Clean Vessel Act	560	2,300	2,800
15.630	Coastal Program	60		
15.633	Landowner Incentive Program	90	300	
15.634	State Wildlife Grants	5,190	3,200	3,200
15.657	Endangered Species Conservation-Recovery Imple-			
	mentation Funds		200	
15.677	Hurricane Sandy Disaster Relief Activities—FWS			200
15.810	National Cooperative Geologic Mapping Program	120	400	200
15.814	National Geological and Geophysical Data Preser-			
	vation Program	320	200	200
15.931	Conservation Activities by Youth Service Organ-			
	izations -Recovery			400
66.466	Chesapeake Bay Program	19,680	22,500	22,500
94.006	Americorps'		1,600	
-	Total	115,300	112,300	106,800

K00A01.06 OFFICE OF COMMUNICATIONS - OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Office of Communications works to provide information to the public regarding administrative and Agency policies and DNR services and activities through public appearances, sponsorship of public events, exhibits and publications, coordination of volunteer activities, and through the electronic and print media via news conferences, press releases, news briefs, social media outlets and radio and television programming.

MISSION

To promote agency programs, policies, services, and events; to educate the public on natural resource issues; to inspire natural resources stewardship; and to inform the public on natural resource emergency health and safety issues.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Diverse workforce and efficient operations.

Objective 1.1 Annually support internal and external communication of DNR programs and services in a timely manner by producing and distributing 100 percent of scheduled DNR-wide publications on time, participating in six major events, completing 95 percent of customer service jobs within the requested deadline, and providing customers with online products and information services.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of major events with OCM participation	6	6	6	6
Number of customers served in online store	8,900	9,000	9,200	9,300
Number of e-newsletter issues distributed	24	24	24	24
Percent of customers making park reservations online	47%	48%	49%	50%
Number of unique website visitors (millions)	3.00	5.30	5.35	5.40
Quality: Percent of jobs completed by deadline	95%	95%	95%	95%
Percent of online orders without problems	99%	99%	99%	99%
Outcome: Number of publication copies distributed	210,000	224,000	230,000	230,000
Number of people attending events	190,000	190,000	190,000	190,000
New online revenue stream total	\$336,000	\$340,000	\$350,000	\$365,000
Number of e-newsletter subscribers	21,865	23,000	24,000	25,000
Number of documents viewed online (millions)	38	39	35 ¹	35
Number of mobile apps downloaded	2	2	14,000	20,000

Objective 1.2 On an annual basis maintain 100 percent internal and external media customer satisfaction by maintaining 24 hour on-call emergency availability to media and staff; responding to all media inquiries within 24 hours; and responding to 95 percent of unit/program requests for staff assistance, press releases, events etc. within the requested deadline.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Percent of calls responded to within 24 hours	100%	100%	100%	100%
Number of press releases issued	400	416	410	300
Number of social media followers	43,950	86,500	100,000	125,000
Number of print articles covering DNR	4,900	5,000	5,000	5,000

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¹ The DNR website is being revamped with a reduction in the number of pages on the new site. As a result older, obsolete content will not being available for viewing.

² New measure.

K00A01.06 OFFICE OF COMMUNICATIONS — OFFICE OF THE SECRETARY

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	7.50	8.50	8.50
Number of Contractual Positions	1.00	1.00	
01 Salaries, Wages and Fringe Benefits	700,667	652,515	845,491
02 Technical and Special Fees	92,098	96,147	
03 Communication	36,219	40,494	31,805
04 Travel	110 164,722	133,508	4,100 129,008
09 Supplies and Materials	17,670	8,090	18,000
10 Equipment—Replacement	8,133	6,000	6,000
12 Grants, Subsidies and Contributions	500	500	500
Total Operating Expenses	227,354	188,592	189,413
Total Expenditure	1,020,119	937,254	1,034,904
Original General Fund Appropriation	271,840	468,356	100 100 100 100 100 100 100 100 100 100
Transfer of General Fund Appropriation	202,749	−1 , 466	
Total General Fund Appropriation	474,589	466,890	
Net General Fund Expenditure	474,589	466,890	531,701
Special Fund Expenditure	545,530	470,364	503,203
Total Expenditure	1,020,119	937,254	1,034,904
Special Fund Income: K00306 Deep Creek Lake Management and Protection	(000	(500	((00
Fund	6,900	6,500	6,600
K00309 Deer Stamp Account	700	600	700
K00310 Environmental Trust Fund	65,500 4,399	68,100 4,300	64,100
K00311 Fall Hill Improvement Fund	64,600	71,600	4,100 77,300
K00313 Forest and Park Reserve Fund	135,500	114,819	139,818
K00319 Maryland Geological Survey Account	155,500	200	137,010
K00320 Migratory Wild Waterfowl Stamp	3,500	3,100	3,400
K00321 Natural Resources Property Maintenance Fund	4,200	4,100	4,200
K00325 Offroad Vehicle Account	100	100	,
K00326 Private Donation	63,075		
K00327 POS Administrative Fee	38,500	42,300	32,582
K00333 Shore Erosion Control Revolving Loan Fund	6,300	5,700	6,300
K00336 State Boat Act	15,716	13,245	30,403
K00337 Chesapeake Bay Endangered Species Fund	3,900	3,900	3,900
K00338 Fisheries Management and Protection Fund	27,500	24,900	26,000
K00339 Wildlife Management and Protection Fund	48,300	44,500	42,200
K00342 Waterway Improvement Fund	45,000	45,000	45,000
K00346 Woodlands Incentive Fund	1,100	1,100	1,100
K00356 Forest and Park Concession Fund	10,740	16,200 100	15,400 100
Total	545,530	470,364	503,203

K00A01.07 MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECTS — OFFICE OF THE **SECRETARY**

Program Description:This program provides funding to the major information technology projects of the Department of Natural Resources.

Appropriation Statement:	2014	2015	2016
	Actual	Appropriation	Allowance
11 Equipment—Additional	446,071		
Total Operating Expenses	446,071		
Total Expenditure	446,071		
Reimbursable Fund Expenditure	446,071		
Total Expenditure	446,071		
Reimbursable Fund Income: F50A01 Major Information Technology Development Projects	446,071	_	

K00A02.09 FOREST SERVICE

PROGRAM DESCRIPTION

Forest Service personnel offer incentive programs and technical assistance to help plant trees in urban communities and support the efforts of private landowners and local governments to manage forest resources in a sustainable manner. The Forest Service also manages 200,000 acres of State forest land for ecological, economic and recreational benefits. The Unit also protects all of the State's forest resources from fire, insects and disease.

MISSION

To restore, manage and protect Maryland's trees, forests, and forested ecosystems to sustain our natural resources and connect people to the land.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Improve water quality with riparian forest buffer (RFB) restoration and management for healthy forests, achieving goals for 70 percent forest buffer coverage by 2025 and maintaining 40 percent forest cover.

Objective 1.1 Restore 2,000 miles of riparian forest buffers in Maryland by 2025.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Acres of RFBs established	281	263	300	300
Miles of RFBs restored in Maryland	16	15	25	25
Outcome: Cumulative miles restored in Bay Watershed since 1996	1,356	1,371	1,396	1,421

Objective 1.2 Annually achieve integrated resource management on an additional 15,000 acres of non-industrial private forest land.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of acres covered by Forest Stewardship Plans	17,822	16,998	18,000	18,000
Outcome: Number of wildfires suppressed	134	135	300	300
Acres of wildfires suppressed	569	1,733	3,000	3,000

Goal 2. To conserve and manage a statewide network of ecologically valuable private and public lands.

Objective 2.1 Annually protect an additional 5,000 acres of forest land via Forest Conservation Act (FCA) long-term protection agreements.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Acres of FCA long-term protection secured ¹	2,050	2,280	2,500	2,500

Objective 2.2 Increase the number of local governments and communities participating in conserving urban forest and tree resources.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of roadside tree permits issued	706	732	700	700
Acres of FCA mitigated reforestation ¹	265	312	500	500
Municipal Watershed Plan practices implemented (in acres)	116	130	120	120
Number of local governments and communities participating				
in conserving urban forest and tree resources	240	240	240	240

¹ Eight counties did not report in 2014. Estimates include all counties.

FOREST SERVICE

K00A02.09 FOREST SERVICE

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	85.00	83.00	85.00
Number of Contractual Positions	37.78	40.39	39.72
01 Salaries, Wages and Fringe Benefits	6,828,265	7,093,236	7,436,396
02 Technical and Special Fees	1,069,763	1,122,622	1,136,018
03 Communication	125,467	127,388	125,396
04 Travel	65,121	62,005	64,814
06 Fuel and Utilities	139,233	123,716	131,875
07 Motor Vehicle Operation and Maintenance	660,870	552,665	555,756
08 Contractual Services	973,350	1,495,073	1,150,761
09 Supplies and Materials	720,258	563,949	571,736
10 Equipment—Replacement	174,174	249,471	245,023
11 Equipment—Additional	166,597	195,749	252,349
12 Grants, Subsidies and Contributions	453,306	532,750	498,722
13 Fixed Charges	145,165	104,271	106,623
Total Operating Expenses	3,623,541	4,007,037	3,703,055
Total Expenditure	11,521,569	12,222,895	12,275,469
Original General Fund Appropriation	880,492	972,822	
Transfer of General Fund Appropriation		-132,331	
Total General Fund Appropriation	789,638	840,491	
Net General Fund Expenditure	789,638	840,491	1,091,211
Special Fund Expenditure	8,365,712	8,960,275	8,707,858
Federal Fund Expenditure	1,687,323	1,709,971	1,679,539
Reimbursable Fund Expenditure	678,896	712,158	796,861
Total Expenditure	11,521,569	12,222,895	12,275,469

Special Fund Income: K00313 Forest and Park Reserve Fund K00325 Offroad Vehicle Account K00326 Private Donation K00329 Reforestation Fund K00346 Woodlands Incentive Fund	7,680,775 8,604 191,074 300,259 185,000 8,365,712	7,831,925 6,550 226,000 595,800 300,000	7,812,646 10,000 295,000 290,212 300,000 8,707,858
	-,,	-77,7	
Federal Fund Income:			
VC.K00 Various Federal Contracts	393,758	265,000	175,000
10.069 Conservation Reserve Program	0,0,,00	9,000	14,703
10.664 Cooperative Forestry Assistance	1,051,713	1,147,571	1,186,236
10.675 Urban and Community Forestry Program	77,756	115,000	122,500
10.676 Forest Legacy Program	15,644	11,700	9,700
10.678 Forest Stewardship Program	117,713	161,700	171,400
10.680 Forest Health Protection	30,739		
Total	1,687,323	1,709,971	1,679,539
Reimbursable Fund Income:			
J00B01 DOT-State Highway Administration	317,981	320,200	398,630
K00A14 DNR-Watershed Services	360,915	389,458	395,731
U10B00 Maryland Environmental Service		2,500	2,500
Total	678,896	712,158	796,861

K00A03.01 WILDLIFE AND HERITAGE SERVICE

PROGRAM DESCRIPTION

The Wildlife and Heritage Service is responsible for ensuring the long-term conservation of the full array of native ecosystems, natural communities and species that comprise the biological integrity of Maryland and for striking the necessary balance between the ecological needs of wildlife resources and societal needs and desires.

MISSION

To conserve Maryland's diverse native wildlife, plants, and the natural communities that support them, using scientific expertise and informed public input.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Sustainable populations of living resources and aquatic habitat in the mainstem of the Chesapeake Bay, tidal tributaries and coastal bays.

Objective 1.1 Scientifically supported sustainable harvest strategies for game species populations by a variety of survey methods.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of implemented population monitoring surveys	17	17	17	17
Outcome: Number of deer hunting participants	70,700	66,000	68,000	68,000
Number of bear hunting participants	690	750	775	850
Number of waterfowl hunting participants	40,400	38,800	38,500	38,500
Number of other game bird hunting participants	18,000	17,200	17,000	16,500
Number of small game hunting participants	14,500	10,100	12,000	12,000
Number of furbearer hunting participants	10,900	11,000	10,500	10,500
Number of deer harvested	87,500	95,800	95,000	99,000
Number of bear harvested	92	94	100	120
Number of waterfowl harvested	295,500	274,500	250,000	250,000
Number of other game birds harvested	90,000	74,000	73,000	70,000
Number of small game mammals harvested	85,500	47,000	65,000	64,500

Objective 1.2 Annually protect the habitat of rare, threatened and endangered species at 100 public and private sites throughout Maryland.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of project proposals reviewed for impacts to				
threatened and endangered species and other species of concern	1,881	2,181	2,000	2,000
Outcome: Number of acres of habitat of rare, threatened or				
endangered species protected each year	10,000	10,000	10,000	10,000

Objective 1.3 Recover at least one population of rare, threatened or endangered species per year.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of rare, threatened and endangered species	1,246	1,246	1,246	1,246
Outcome: Cumulative number of populations recovered since 2004	16	16	16	17

Objective 1.4 Restore 2,000 acres of critical plant and wildlife habitat by June 30, 2018.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of critical habitat sites in need of restoration	125	125	125	125
Outcome: Cumulative number of acres restored since 2004	1,600	1,800	2,000	2,125

K00A03.01 WILDLIFE AND HERITAGE SERVICE (Continued)

Goal 2. Healthy Maryland watershed lands, streams and non-tidal rivers.

Objective 2.1 Implement management and control measures prescribed in plans to address critical invasive species threats.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of management plans completed	0	1	0	0
Number of management plans under implementation	12	13	13	13

Goal 3. Natural resources stewardship opportunities for Maryland's urban and rural citizens.

Objective 3.1 Provide wildlife-related information and education programs to a diverse audience to achieve the resource management objectives of DNR.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of workshops and events conducted	150	150	150	150
Number of people participating in wildlife-based education programs	50,000	50,000	50,000	50,000
Number of volunteers utilized	1,600	1,600	1,600	1,600

Goal 4. A conserved and managed statewide network of ecologically valuable private and public lands.

Objective 4.1 By 2015, establish 100,000 acres of wetlands and riparian buffers through the Conservation Reserve Enhancement Program (CREP).¹

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Acres of eligible riparian agricultural land	35,483	40,106	35,232	35,200
Output: Acres of riparian buffers established	774	(174)	550	590
Acres of wetlands restored	233	10	10	10
Acres of highly erodible land stabilized	1,016	2	2	2
Miles of forest riparian buffers established	16	(27)	(23)	(23)
Acres of restored agricultural land (including riparian buffers)	2,023	(4,636)	(2,000)	(2,000)
Acres of grass buffers established	560	(3,246)	(1,500)	(1,500)
Cumulative number of acres established through CREP	67,621	62,998	60,998	58,998

Objective 4.2 Manage the Wildlife Management Area (WMA) system for wildlife conservation consistent with Federal Aid in Wildlife Restoration guidelines and goals.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Acres of WMAs	112,575	112,575	113,354	113,354
Outcome: Number of WMAs with sustained wildlife populations	49	49	49	49

Goal 5. Diverse outdoor recreation opportunities for Maryland citizens and visitors.

Objective 5.1 Annually provide diverse recreational opportunities on the network of agency-managed lands.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of WMAs with recreational use	49	49	49	49
Number of user days of WMA system	520,000	520,000	530,000	530,000

¹ The decline in CREP enrollment in 2014 and estimated for 2015 and 2016 is primarily due to the loss of expiring contracts. Landowners and producers are faced with a variety of macroeconomic factors that serve to limit CREP enrollment nationally and in Maryland.

² Under the new USDA tracking system, highly-erodible land acres can no longer be tracked as a stand-alone metric.

K00A03.01 WILDLIFE AND HERITAGE SERVICE — WILDLIFE AND HERITAGE SERVICE

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	84.00	84.00	85.00
Number of Contractual Positions	8.42	18.42	21.24
01 Salaries, Wages and Fringe Benefits	6,960,803	7,178,199	7,653,076
02 Technical and Special Fees	294,264	567,555	662,209
03 Communication	209,750	164,241	218,008
04 Travel	76,445	80,279	83,679
06 Fuel and Utilities	66,558	59,150	73,250
07 Motor Vehicle Operation and Maintenance	792,217	1,234,971	1,154,325
08 Contractual Services	1,044,864	1,604,645	1,558,501
09 Supplies and Materials	299,497	328,158	353,591
10 Equipment—Replacement	52,268	50,753	61,513
11 Equipment—Additional	71,179	165,450	110,600
12 Grants, Subsidics and Contributions	382,668	337,000	337,000
13 Fixed Charges	212,819	169,627	174,846
14 Land and Structures	77		
Total Operating Expenses	3,208,342	4,194,274	4,125,313
Total Expenditure	10,463,409	11,940,028	12,440,598
Original General Fund Appropriation	409,943	375,215	
Transfer of General Fund Appropriation		-114,000	
Total General Fund Appropriation	409,943	261,215	
Net General Fund Expenditure	409,943	261,215	351,461
Special Fund Expenditure	5,683,696	5,705,155	5,937,606
Federal Fund Expenditure	4,277,300	5,773,658	5,949,031
Reimbursable Fund Expenditure	92,470	200,000	202,500
Total Expenditure	10,463,409	11,940,028	12,440,598

K00A03.01 WILDLIFE AND HERITAGE SERVICE — WILDLIFE AND HERITAGE SERVICE

Special Fund Income: K00309 Deer Stamp Account	90,636 329,127 449,522 4,814,411 5,683,696	60,000 345,000 479,000 4,806,155 15,000 5,705,155	60,000 345,000 450,000 5,068,509 14,097 5,937,606
Federal Fund Income:			
VC.K00 Various Federal Contracts	3,500	10,000	10,000
10.069 Conservation Reserve Program	9,008	10,000	9,802
15.611 Wildlife Restoration and Basic Hunter Education	3,379,175	5,014,158	5,217,329
15.615 Cooperative Endangered Species Conscrvation	2,2.2,1.1	2,,	+,,
Fund	39,140	44,100	44,100
15.623 North American Wetlands Conservation Fund	43,300	,	,
15.633 Landowner Incentive Program	159,282	49,000	
15.634 State Wildlife Grants	623,783	617,300	617,300
15.657 Endangered Species Conservation-Recovery Imple-			
mentation Funds	20,112	39,100	50,500
Total	4,277,300	5,773,658	5,949,031
Reimbursable Fund Income:			
J00B0I DOT-State Highway Administration	92,470	200,000	200,000
M00F02 DHMH-Health Systems and Infrastructure Adminis-			
tration			2,500
Total	92,470	200,000	202,500

SUMMARY OF MARYLAND PARK SERVICE

	2014	2015	2016
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	245.50	246.50	246.50
Total Number of Contractual Positions	260.94	301.20	289.80
Salaries, Wages and Fringe Benefits	16,203,819	18,238,148	19,649,549
	6,122,979	7,245,366	6,686,620
	15,724,536	16,598,593	14,834,567
Original General Fund Appropriation	2,661,503	989,784	
Transfer/Reduction	-169,159	-149,000	
Total General Fund Appropriation	2,492,344	840,784	
Net General Fund Expenditure	2,492,344	840,784	5,076,898
	34,784,837	40,041,052	35,210,559
	54,007	426,451	134,484
	720,146	773,820	748,795
Total Expenditure	38,051,334	42,082,107	41,170,736

K00A04.01 STATE-WIDE OPERATIONS - MARYLAND PARK SERVICE

PROGRAM DESCRIPTION

The Maryland Park Service (MPS) manages and operates Maryland's State parks, scenic preserves, historic monuments, natural environment areas and recreation areas.

MISSION

To manage the natural, cultural, historical, and recreational resources to provide the best use for the benefit of people.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Natural resources stewardship opportunities for Maryland's urban and rural citizens.

Objective 1.1 Provide youth with increased opportunities to experience nature and develop a stewardship ethic.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of youth corps program sites	13	15	17	17
Output: Additional number of youth participants in corps programs	339	359	375	385
Outcome: Number of stewardship projects completed	2,012	2,473	2,575	2,675

Goal 2. Diverse outdoor recreation opportunities for Maryland's citizens and visitors.

Objective 2.1 Provide outdoor recreational experiences for over 10.9 million visitors to State Parks.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of State Park land units available to the public	91	91	91	91
Output: Number of State Park acres available to the public	140,500	140,500	142,500	144,500
Outcome: Number of visitors using parks (millions)	10.09	10.30	10.50	10.70

Goal 3. Natural resources management strategies to enhance a sustainable future for Maryland citizens.

Objective 3.1 Employ management practices that conserve and restore natural resources.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of facilities maintained	1,800	1,800	1,801	1,801
Output: Number of green technology facility improvements	2,250	2,500	2,800	3,000
Outcome: Percentage change in energy usage (KwH) ¹	$-14.0\%^2$	1.6%	-1.5%	$-5.0\%^3$

2014

401

¹ Data Source: EnergyCap database for fiscal year 2011 to fiscal year 2014.

² Actual data updated from fiscal year 2015 budget book.

³ Due to anticipated impacts of Sandy Point Alternative Energy project and Maryland Energy Administration building audits and repairs.

K00A04.01 STATE-WIDE OPERATIONS — MARYLAND PARK SERVICE

Appropriation Statement:

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	245.50	246.50	246.50
Number of Contractual Positions	238.94	276.80	266.30
01 Salarics, Wages and Fringe Benefits	16,203,819	18,238,148	19,649,549
02 Technical and Special Fees	5,601,442	6,754,213	6,212,030
03 Communication	315,068	278,148	315,041
04 Travel	25,016 4,208,255	27,519 4,158,424	32,040 4,062,957
07 Motor Vehicle Operation and Maintenance	1,905,810	2,400,808	1,532,647
08 Contractual Services	2,793,582	2,881,447	2,826,990
09 Supplies and Materials	2,129,492	2,319,115	1,861,606
10 Equipment—Replacement	258,277	682,390	163,567
11 Equipment—Additional	83,957	374,426	124,074
12 Grants, Subsidies and Contributions	2,421,536	1,835,000	2,448,953
13 Fixed Charges	239,889	258,697	234,216
14 Land and Structures	94	3,772	3,772
Total Operating Expenses	14,380,976	15,219,746	13,605,863
Total Expenditure	36,186,237	40,212,107	39,467,442
Original General Fund Appropriation	2,661,503	989,784	
Transfer of General Fund Appropriation	-169,159	-149,000	
Total General Fund Appropriation	2,492,344	840,784	
Net General Fund Expenditure	2,492,344	840,784	5,026,898
Special Fund Expenditure	32,919,740	38,171,052	33,557,265
Federal Fund Expenditure	54,007	426,451	134,484
Reimbursable Fund Expenditure	720,146	773,820	748,795
Total Expenditure	36,186,237	40,212,107	39,467,442

K00A04.01 STATE-WIDE OPERATIONS — MARYLAND PARK SERVICE

Special Fund Income:			
K00306 Deep Creek Lake Management and Protection			
Fund	750,457	760,000	760,000
K00311 Fair Hill Improvement Fund	449,995	500,000	500,000
K00313 Forest and Park Reserve Fund	5,833,720	5,415,092	6,702,113
K00321 Natural Resources Property Maintenance Fund	258,488	620,000	800,000
K00326 Private Donation			5,000
K00342 Waterway Improvement Fund	700,000	700,000	700,000
K00351 POS Transfer Tax	24,927,080	30,175,960	24,090,152
Total	32,919,740	38,171,052	33,557,265
Federal Fund Income:			
10.069 Conscrvation Reserve Program		34,000	30,995
10.675 Urban and Community Forestry Program	32,500	2 1,000	50,552
15.154 21st Century Conservation Service Corps	- -,-		30,000
15.931 Conservation Activities by Youth Service Organ-			,
izations -Recovery	21,507	85,000	73,489
94.006 Americorps'		307,451	
Total	54,007	426,451	134,484
Reimbursable Fund Income:			
D13A13 Maryland Energy Administration	122,985		
D15A05 Executive Department-Boards, Commissions and			
Offices	250,600	305,442	301,672
J00B01 DOT-State Highway Administration	264,589	458,378	427,123
K00A14 DNR-Watershed Services	3,078	10,000	20,000
L00A15 DAGR-Office of Resource Conservation	12,905		
T00G00 DBED-Division of Tourism, Film and the Arts	65,989		
Total	720,146	773,820	748,795

K00A04.06 REVENUE OPERATIONS - MARYLAND PARK SERVICE

PROGRAM DESCRIPTION

The Revenue Operations program includes camp stores, snack bars, beach concessions, boat rental areas, gift shops, windsurfing areas and marinas.

MISSION

To manage the natural, cultural, historical, and recreational resources to provide the best use for the benefit of people.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. To provide visitor services that enhance outdoor recreation experiences in State Parks, while generating beneficial revenue to support park operations.

Objective 1.1 Increase revenue operations.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of revenue operations	24	24	24	24
Output: Revenue generated (in millions)	\$2.12	\$2.03	\$2.13	\$2.15
Outcome: Percentage increase in revenue (previous year)	-7% ¹	$-4\%^{2}$	5%	1%

¹ Significant storms and lack of snow in fiscal year 2012 and fiscal year 2013 impacted concession revenues compared to the previous year

² Heavy weather in July and a cool June, as well as several units under construction or repair reduced concession sales.

K00A04.06 REVENUE OPERATIONS — MARYLAND PARK SERVICE

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Contractual Positions	22.00	24.40	23.50
02 Technical and Special Fees	521,537	491,153	474,590
03 Communication 04 Travel	5,335 240 78,601 -11,082 76,316 1,089,544 38,450 13,469 52,565	8,540 85,651 9,925 26,944 1,101,688 4,343 1,450 140,000	6,104 240 65,574 11,861 52,615 1,022,207 18,347 1,450 50,000
13 Fixed Charges	122	306	306
Total Operating Expenses Total Expenditure	1,343,560	1,378,847	1,228,704
Net General Fund ExpenditureSpecial Fund Expenditure	1,865,097 1,865,097	1,870,000	50,000 1,653,294 1,703,294
Special Fund Income: K00356 Forest and Park Concession Fund	1,865,097	1,870,000	1,653,294

SUMMARY OF LAND ACQUISITION AND PLANNING

	2014	2015	2016
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	30.50	29.50	29.50
Total Number of Contractual Positions	2.00	2.50	2.50
Salaries, Wages and Fringe Benefits. Technical and Special Fees. Operating Expenses.	2,625,419	2,791,591	2,935,784
	65,700	132,243	132,243
	34,605,309	17,242,207	40,213,410
Special Fund Expenditure	32,762,501	17,173,391	40,251,437
	4,502,249	2,962,650	3,000,000
	31,678	30,000	30,000
Total Expenditure	37,296,428	20,166,041	43,281,437

K00A05.05 LAND ACQUISITION AND PLANNING

PROGRAM DESCRIPTION

The unit administers State and Federal grants to facilitate land conservation and recreational facility development through Program Open Space (POS); and to acquire easements and fee interest in designated Rural Legacy Areas throughout the State to protect the best of Maryland's natural, agricultural, historic, and cultural resource lands and to protect eroding shorelines and stream banks. The unit also maintains official DNR property records; maintains the Department's leasing and property conveyance programs, performs appraisal reviews, administers the Department's curatorship program, conducts deed and easement research, property line survey and boundary recovery; and is the primary Unit responsible for preparing the State's Land Preservation and Recreation Plan.

MISSION

To protect the best of Maryland's open space lands, shorelines and natural resources while providing outdoor recreation opportunities in cooperation with Federal and local governments.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. A conserved and managed statewide network of ecologically valuable private and public lands.

Objective 1.1 Annually conserve land by acquiring interest in properties necessary to protect strategic natural resources while providing recreational and economic opportunities.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: POS acquisition acres approved by the Board of				
Public Works (BPW) ¹	5,695	4,124	4,850	5,350
Rural Legacy easement and fee simple acres approved by the BPW	1,340	3,114	4,500	7,500
Acres in the Conservation Reserve Enhancement Program (CREP)				
approved by the BPW ²	184	0^2	500	500
Acres preserved from development	7,219	7,238	9,850	13,350

Objective 1.2 Each year fully conform with State and local plans for land and water conservation and recreation.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of local POS projects	112	110	110	110
Number of community parks and playgrounds projects	23	31	31	30

Goal 2. Operate efficiently and effectively in providing a conserved and managed statewide network of ecologically valuable private and public lands.

Objective 2.1 On an annual basis provide for the conservation and management of public lands and property in a manner that is consistently applied and is fiscally and environmentally responsible by researching, surveying and plotting ownership records to physically geo-reference and identify the boundaries and acreage of DNR land units.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of miles conventionally surveyed and recovered	118	86	100	100
Number of miles of property boundaries geo-referenced	458	520	600	620

¹ Acres approved by the BPW in fiscal year 2013 include 2,352 acres that were donated to Program Open Space by the Conservation Fund.

² The CREP permanent easement program was completed in calendar year 2012 with the expenditure of the funds allotted in the 2009 agreement between the State of Maryland, and the U. S. Department of Agriculture and the Commodity Credit Corporation. DNR restarted the program in fiscal year 2014 and plans to take additional CREP permanent easements to the BPW in fiscal year 2015.

K00A05.05 LAND ACQUISITION AND PLANNING (Continued)

Objective 2.2 On an annual basis, provide for the conservation and management of public lands and property in a manner that is consistently applied and is environmentally responsible by reviewing, analyzing and addressing 250-350 project proposals for the use of public lands.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of proposals reviewed annually	293	3	3	3

Objective 2.3 Ensure that 85 percent of title reports are received within 30 days of receipt of complete request from unit.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of title reports received	23	64	60	60
Outcome: Percentage of title reports received within 30 days	92%	85%	85%	85%

Objective 2.4 Ensure that 85 percent of requested appraisals are reviewed within 45 days of receipt of an appraisal.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of appraisals received	130	122	125	125
Outcome: Percentage of appraisals reviewed within 45 days	71%	90%	85%	85%

Goal 3. Provide best value for customers and taxpayers.

Objective 3.1 Annually, 80 percent of acquisition contracts negotiated by LAP are below the highest appraised value for acquisitions.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of negotiations conducted annually by LAP	30	48	40	45
Outcome: Percent of approved contracts negotiated by LAP with				
contract price below the highest appraised value	90%	88%	80%	80%

³ At the end of fiscal year 2013, this task was moved from the Land Acquisition and Planning unit to the Integrated Policy and Review (IPR) unit in the Office of the Secretary. IPR now leads the project review process and will report this measure starting in fiscal year 2014.

${\bf K00A05.05\ LAND\ ACQUISITION\ AND\ PLANNING-LAND\ ACQUISITION\ AND\ PLANNING}$

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
	Actual	Арргориации	Allowance
Number of Authorized Positions	30.50	29.50	29.50
Number of Contractual Positions	2.00	2.50	2.50
01 Salarics, Wages and Fringe Benefits	2,625,419	2,791,591	2,935,784
02 Technical and Special Fees	65,700	132,243	132,243
03 Communication	22,395 6,450	35,758 12,353 3,629	35,190 11,409 3,629
07 Motor Vehicle Operation and Maintenance 08 Contractual Services	15,061 716,626 34,904 11,136	77,880 992,439 85,670 47,496	27,900 837,607 49,593 69,068
11 Equipment—Additional	776,791 169,947	13,300 903,360 179,876	13,300 695,963 178,328
Total Operating Expenses	1,753,310	2,351,761	1,921,987
Total Expenditure	4,444,429	5,275,595	4,990,014
Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	4,410,502 2,249 31,678	5,245,595 30,000	4,960,014 30,000
Total Expenditure	4,444,429	5,275,595	4,990,014
Special Fund Income: K00313 Forest and Park Reserve Fund K00327 POS Administrative Fee K00362 Calvert County Youth Recreation Opportunities	201,415 3,432,296	200,000 4,142,235	200,000 4,064,051
Fund	776,791	903,360	695,963
Total	4,410,502	5,245,595	4,960,014
Federal Fund Income: 15.935 National Trails System Projects-Recovery	2,249		
Reimbursable Fund Income: J00A01 Department of Transportation	31,678	30,000	30,000
Total	31,678	30,000	30,000

K00A05.10 OUTDOOR RECREATION LAND LOAN — LAND ACQUISITION AND PLANNING

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
08 Contractual Services	141,279	462,650	
09 Supplies and Materials	11,721	002.075	10 001 651
12 Grants, Subsidies and Contributions	14,657,437 18,041,562	803,975 13,623,821	19,801,651 18,489,772
			
Total Operating Expenses	32,851,999	14,890,446	38,291,423
Total Expenditure	32,851,999	14,890,446	38,291,423
Special Fund Expenditure	28,351,999	11,927,796	35,291,423
Federal Fund Expenditure	4,500,000	2,962,650	3,000,000
Total Expenditure	32,851,999	14,890,446	38,291,423
Special Fund Income: K00351 POS Transfer Tax	28,351,999	11,927,796	35,291,423
Federal Fund Income:			
14.251 Economic Development Initiative— Special Project, Neighborhood Initiatives and Miscella-			
neous Grants		462,650	
15.614 Coastal Wetlands Planning, Protection and Resto-	000.011	1 (20 000	455.000
ration Act	823,311	1,630,000	475,000
Fund	2,125,397		300,000
15.916 Outdoor Recreation-Acquisition, Development and	2,123,377		500,000
Planning	1,268,200	870,000	2,225,000
15.928 Civil War Battlefield Land Acquisition Grants	283,092		
Total	4,500,000	2,962,650	3,000,000

Provided that of the Special Fund allowance, \$22,440,194 represents that share of Program Open Space revenues available for State projects and \$12,851,229 represents that share of Program Open Space revenues available for local programs. These amounts may be used for any State projects or local share authorized in Chapter 403, Laws of Maryland, 1969 as amended, or in Chapter 81, Laws of Maryland 1984; Chapter 106, Laws of Maryland 1985; Chapter 109, Laws of Maryland, 1986; Chapter 121, Laws of Maryland, 1987; Chapter 10, Laws of Maryland, 1988; Chapter 14, Laws of Maryland, 1989; Chapter 409, Laws of Maryland, 1990; Chapter 3, Laws of Maryland, 1991; Chapter 4, 1st Special Session, Laws of Maryland, 1992; Chapter 204, Laws of Maryland, 1993; Chapter 8, Laws of Maryland, 1994; Chapter 7, Laws of Maryland, 1995; Chapter 13, Laws of Maryland, 1996; Chapter 3, Laws of Maryland, 1997; Chapter 109, Laws of Maryland, 1998; Chapter 118, Laws of Maryland, 1999; Chapter 204, Laws of Maryland, 2000; Chapter 102, Laws of Maryland, 2001; Chapter 290, Laws of Maryland, 2002; Chapter 204, Laws of Maryland, 2003; or Chapter 432, Laws of Maryland, 2004, Chapter 445, Laws of Maryland, 2005 Chapter 46, Laws of Maryland, 2006; Chapter 488, Laws of Maryland, 2007; Chapter 336, Laws of Maryland, 2008; Chapter 485, Laws of Maryland, 2012; Chapter 424, Laws of Maryland, 2013; Chapter 463, Laws of Maryland, 2014 and for any State land acquisition projects as provided in the Capital Budget volume of the state budget books.

K00A06.01 LICENSING AND REGISTRATION SERVICE

PROGRAM DESCRIPTION

The Licensing and Registration Service is responsible for the collection of special funds from the sale of recreational hunting and fishing licenses, the issuance of commercial fishing licenses, the titling and registration of boats, the issuance of documented vessel decals, the sale of off-road vehicle permits, and the collection of the vessel excise tax.

MISSION

The Licensing and Registration Service will maximize customer service as it provides for the implementation of the State Boat Act and the issuance of commercial and recreational licenses.

VISION

The Licensing and Registration Service will offer increased customer convenience by implementing on-line services and otherwise streamlining its operations so that maximum customer service can be provided in a fiscally prudent manner.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Diverse workforce and efficient operations.

Objective 1.1 Reduce average paperwork completion cycle to 9 days by 2018.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of commercial fishing authorizations processed	23,794	$35,023^2$	35,200	35,200
Number of recreational fishing items processed	460,292	480,908	481,000	481,000
Number of vessel items processed	167,804	167,826	165,000	165,000
Number of hunting items processed	373,792	393,270	390,000	390,000
Quality: Average paperwork completion cycle (days)	11	11	11	10

¹The objective has been extended to 2018 to allow more time for filling vacant positions and realizing efficiencies with the next phase of implementation of the COMPASS database system.

²The 50 percent increase in commercial license authorizations processed resulted from the implementation of additional fees and moving responsibility for certain permits from Fisheries to Licensing.

LICENSING AND REGISTRATION SERVICE

K00A06.01 LICENSING AND REGISTRATION SERVICE

Appropriation State	ement:
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Number of Authorized Positions 34.00 34.00 34.00 Number of Contractual Positions 1.20 1.20 2.20 01 Salaries, Wages and Fringe Benefits 1,984,025 2,262,027 2,404,195 02 Technical and Special Fees 63,988 95,457 81,800 03 Communication 132,603 178,236 154,490 04 Travel 4,085 6,924 7,706 06 Fuel and Utilities 22,758 26,132 27,076 07 Motor Vehicle Operation and Maintenance 1,716 3,259 2,249 08 Contractual Services 759,923 903,114 952,489 09 Supplies and Materials 19,704 27,350 24,975 10 Equipment—Replacement 13,292 7,620 7,356 13 Fixed Charges 289,873 288,441 296,165 Total Operating Expenses 1,243,954 1,441,096 1,472,506 Total Expenditure 3,291,967 3,798,580 3,958,501 Special Fund Income: K00309 Deer Stamp Account 50,000 <		2014 Actual	2015 Appropriation	2016 Allowance
1,984,025 2,262,027 2,404,195 2,262,027 2,404,195 2,262,027 2,404,195 2,262,027 2,404,195 2,262,027 2,404,195 2,262,027 2,404,195 2,262,027 2,404,195 2,262,027 2,404,195 2,262,027 2,404,195 2,262,027 2,404,025 2,249	Number of Authorized Positions	34.00	34.00	34.00
O2 Technical and Special Fees.	Number of Contractual Positions	1.20	1.20	2.20
132,603 178,236 154,490 04 Travel	01 Salaries, Wages and Fringe Benefits	1,984,025	2,262,027	2,404,195
04 Travel 4,085 6,924 7,706 06 Fuel and Utilities 22,758 26,132 27,076 07 Motor Vchicle Operation and Maintenance 1,716 3,259 2,249 08 Contractual Services 759,923 903,134 952,489 09 Supplies and Materials 19,704 27,350 24,975 10 Equipment—Replacement 13,292 7,620 7,356 13 Fixed Charges 289,873 288,441 296,165 Total Operating Expenses 1,243,954 1,441,096 1,472,506 Total Expenditure 3,291,967 3,798,580 3,958,501 Special Fund Income: K00309 Deer Stamp Account 10,000 K00312 Fisheries Research and Development Fund 560,600 500,000 500,000 K00320 Migratory Wild Waterfowl Stamp 14,800 16,000 16,000 K00336 State Boat Act 350,600 764,580 810,501 K00338 Fisheries Management and Protection Fund 346,100 373,000 373,000 K00339 Wildlife Management and Protection Fund 195,867 170,000 170,000 K00342 Waterway Improvemen	02 Technical and Special Fees	63,988	95,457	81,800
06 Fuel and Utilities 22,758 26,132 27,076 07 Motor Vehicle Operation and Maintenance 1,716 3,259 2,249 08 Contractual Services 759,923 903,134 952,489 09 Supplies and Materials 19,704 27,350 24,975 10 Equipment—Replacement 13,292 7,620 7,356 13 Fixed Charges 289,873 288,441 296,165 Total Operating Expenses 1,243,954 1,441,096 1,472,506 Total Expenditure 3,291,967 3,798,580 3,958,501 Special Fund Income: K00309 Deer Stamp Account 10,000 K00312 Fisheries Research and Development Fund 560,600 500,000 K00320 Migratory Wild Waterfowl Stamp 14,800 16,000 16,000 K00336 State Boat Act 350,600 764,580 810,501 K00338 Fisheries Management and Protection Fund 346,100 373,000 373,000 K00339 Wildlife Management and Protection Fund 195,867 170,000 170,000 K00342 Waterway Improvement Fund 1,824,	03 Communication	132,603	178,236	154,490
07 Motor Vehicle Operation and Maintenance 1,716 3,259 2,249 08 Contractual Services 759,923 903,134 952,489 09 Supplies and Materials 19,704 27,350 24,975 10 Equipment—Replacement 13,292 7,620 7,356 13 Fixed Charges 289,873 288,441 296,165 Total Operating Expenses 1,243,954 1,441,096 1,472,506 Total Expenditure 3,291,967 3,798,580 3,958,501 Special Fund Income: K00309 Deer Stamp Account 10,000 10,000 K00312 Fisheries Research and Development Fund 560,600 500,000 500,000 K00320 Migratory Wild Waterfowl Stamp 14,800 16,000 16,000 K00336 State Boat Act 350,600 764,580 810,501 K00338 Fisheries Management and Protection Fund 346,100 373,000 373,000 K00339 Wildlife Management and Protection Fund 195,867 170,000 170,000 K00342 Waterway Improvement Fund 1,824,000 1,965,000 2,089,000		4,085	6,924	7,706
08 Contractual Services 755,923 903,134 952,489 09 Supplies and Materials 19,704 27,350 24,975 10 Equipment—Replacement 13,292 7,620 7,356 13 Fixed Charges 289,873 288,441 296,165 Total Operating Expenses 1,243,954 1,441,096 1,472,506 Total Expenditure 3,291,967 3,798,580 3,958,501 Special Fund Expenditure 3,291,967 3,798,580 3,958,501 Special Fund Income: K00309 Deer Stamp Account 10,000 500,000 500,000 K00312 Fisheries Research and Development Fund 560,600 500,000 500,000 K00320 Migratory Wild Waterfowl Stamp 14,800 16,000 16,000 K00336 State Boat Act 350,600 764,580 810,501 K00338 Fisheries Management and Protection Fund 346,100 373,000 373,000 K00339 Wildlife Management and Protection Fund 195,867 170,000 170,000 K00342 Waterway Improvement Fund 1,824,000 1,96	06 Fuel and Utilities	22,758	26,132	27,076
09 Supplies and Materials 19,704 27,350 24,975 10 Equipment—Replacement 13,292 7,620 7,356 13 Fixed Charges 289,873 288,441 296,165 Total Operating Expenses 1,243,954 1,441,096 1,472,506 Total Expenditure 3,291,967 3,798,580 3,958,501 Special Fund Income: K00309 Deer Stamp Account 10,000 K00312 Fisheries Research and Development Fund 560,600 500,000 500,000 K00320 Migratory Wild Waterfowl Stamp 14,800 16,000 16,000 K00336 State Boat Act 350,600 764,580 810,501 K00338 Fisheries Management and Protection Fund 346,100 373,000 373,000 K00339 Wildlife Management and Protection Fund 195,867 170,000 170,000 K00342 Waterway Improvement Fund 1,824,000 1,965,000 2,089,000	07 Motor Vehicle Operation and Maintenance	1,716	3,259	2,249
10 Equipment—Replacement 13,292 7,620 7,356 289,873 288,441 296,165 70 70 70 70 70 70 70 7		,	903,134	952,489
13 Fixed Charges	09 Supplies and Materials	19,704	27,350	24,975
Total Operating Expenses		,	7,620	
Total Expenditure	13 Fixed Charges	289,873	288,441	296,165
Special Fund Expenditure 3,291,967 3,798,580 3,958,501 Special Fund Income: K00309 Deer Stamp Account 10,000 K00312 Fisheries Research and Development Fund 560,600 500,000 K00320 Migratory Wild Waterfowl Stamp 14,800 16,000 16,000 K00336 State Boat Act 350,600 764,580 810,501 K00338 Fisheries Management and Protection Fund 346,100 373,000 373,000 K00339 Wildlife Management and Protection Fund 195,867 170,000 170,000 K00342 Waterway Improvement Fund 1,824,000 1,965,000 2,089,000	Total Operating Expenses	1,243,954	1,441,096	1,472,506
Special Fund Income: K00309 Deer Stamp Account 10,000 K00312 Fisheries Research and Development Fund 560,600 500,000 K00320 Migratory Wild Waterfowl Stamp 14,800 16,000 16,000 K00336 State Boat Act 350,600 764,580 810,501 K00338 Fisheries Management and Protection Fund 346,100 373,000 373,000 K00339 Wildlife Management and Protection Fund 195,867 170,000 170,000 K00342 Waterway Improvement Fund 1,824,000 1,965,000 2,089,000	Total Expenditure	3,291,967	3,798,580	3,958,501
K00309 Deer Stamp Account 10,000 K00312 Fisheries Research and Development Fund 560,600 500,000 K00320 Migratory Wild Waterfowl Stamp 14,800 16,000 K00336 State Boat Act 350,600 764,580 810,501 K00338 Fisheries Management and Protection Fund 346,100 373,000 373,000 K00339 Wildlife Management and Protection Fund 195,867 170,000 170,000 K00342 Waterway Improvement Fund 1,824,000 1,965,000 2,089,000	Special Fund Expenditure	3,291,967	3,798,580	3,958,501
K00320 Migratory Wild Waterfowl Stamp 14,800 16,000 16,000 K00336 State Boat Act 350,600 764,580 810,501 K00338 Fisheries Management and Protection Fund 346,100 373,000 373,000 K00339 Wildlife Management and Protection Fund 195,867 170,000 170,000 K00342 Waterway Improvement Fund 1,824,000 1,965,000 2,089,000	K00309 Deer Stamp Account		., .	
K00336 State Boat Act			,	,
K00338 Fisheries Management and Protection Fund		,	.,	.,
K00339 Wildlife Management and Protection Fund 195,867 170,000 170,000 K00342 Waterway Improvement Fund 1,824,000 1,965,000 2,089,000		,		,
K00342 Waterway Improvement Fund		,		,
		,		
Total	K00342 Waterway Improvement Fund	1,824,000	1,965,000	2,089,000
	Total	3,291,967	3,798,580	3,958,501

SUMMARY OF NATURAL RESOURCES POLICE

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	306.00	312.00	329.00
Total Number of Contractual Positions	10.37	10.85	12.85
Salaries, Wages and Fringe Benefits	31,194,179 388,625 6,072,547	33,335,399 521,790 8,018,879	34,287,907 617,093 8,747,488
Original General Fund Appropriation Transfer/Reduction	26,713,022 -966,105	27,990,130 -78,575	
Total General Fund Appropriation	25,746,917	27,911,555	
Net General Fund Expenditure	25,746,917 7,245,628 4,335,128 327,678	27,911,555 7,458,347 6,506,166	30,637,878 7,794,722 5,219,888
Total Expenditure	37,655,351	41,876,068	43,652,488

K00A07.01 GENERAL DIRECTION – NATURAL RESOURCES POLICE

PROGRAM DESCRIPTION

The Natural Resources Police serves as a public safety agency with statewide authority to enforce all conservation, boating and criminal laws, as well as to provide primary law enforcement services for Maryland's state parks, state forests, and public lands owned by the Department of Natural Resources. The General Direction Program consists of the Office of the Superintendent, Office of Administrative Services and the Bureau of Support Services. The Office of the Superintendent is responsible for the overall administration, direction, and coordination of the Natural Resources Police. The Office of Administrative Services provides agency support in the areas of personnel management, fiscal services including grants management and procurement. The Bureau of Support Services provides records maintenance, planning, research, communications services, mandated education programs, training to agency personnel, and fleet management. This program also includes the Internal Affairs Unit and the Homeland Security sections of the Special Services Bureau.

MISSION

Protecting Maryland's natural resources, public lands, waterways and people through proactive and responsive law enforcement services with courtesy, integrity, dedication and professionalism.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Sustainable populations of living resources and aquatic habitat in the main stem of the Chesapeake Bay, tidal tributaries and coastal bays.

Objective 1.1 To preserve and protect Maryland's aquatic and wildlife habitats and populations by increasing the number of conservation inspections conducted to 150,000 by 2017.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of conservation inspections conducted ¹	147,638	131,268	137,660	137,660
Efficiency: Number of conservation inspections per officer	923	763	787	787
Outcome: Eastern Region Conservation Inspections:	60,179	52,253	54,500	54,500
Number of Commercial Fishing	5,977	4,474	5,000	5,000
Number of Recreational Fishing	38,778	35,708	36,000	36,000
Number of Crab Inspections	10,173	8,031	9,000	9,000
Number of Game/Wildlife Inspections	5,251	4,040	4,500	4,500
Southern Region Conservation Inspections:	48,105	36,867	41,000	41,000
Number of Commercial Fishing	3,422	2,983	3,000	3,000
Number of Recreational Fishing	35,420	26,269	30,000	30,000
Number of Crab Inspections	7,747	5,276	6,000	6,000
Number of Game/Wildlife Inspections	1,516	2,339	2,000	2,000
Central Region Conservation Inspections:	21,090	20,665	21,000	21,000
Number of Commercial Fishing	538	306	500	500
Number of Recreational Fishing	14,233	15,158	15,000	15,000
Number of Crab Inspections	2,116	1,475	1,500	1,500
Number of Game/Wildlife Inspections	4,203	3,726	4,000	4,000
Western Region Conservation Inspections:	18,264	21,483	21,160	21,160
Number of Commercial Fishing	202	130	150	150
Number of Recreational Fishing	15,014	18,323	18,000	18,000
Number of Crab Inspections	32	2	10	10
Number of Game/Wildlife Inspections	3,016	3,028	3,000	3,000

Goal 2. Diverse outdoor recreation opportunities for Maryland citizens and visitors.

Objective 2.1 Provide public safety and natural resources protection that enhances the outdoor experience and quality of life of our customers. Ensure safe and enjoyable recreational opportunities for boaters, hunters, park visitors and others participating in outdoor recreation activities by providing comprehensive and easily accessible education programs and by actively policing the State's lands and waterways.

¹Number reported incorrectly last year. The decrease in 2014 may be partially attributed to switching over to a new Record Management System and the transition and training period. Additionally, 12 officers were temporarily moved from field patrol to assist in background investigations.

K00A07.01 GENERAL DIRECTION - NATURAL RESOURCES POLICE (Continued)

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of hunter education classes ²	1,865	2,688	2,500	2,500
Number of hunting safety certificates issued ²	7,874	10,034	9,000	9,000
Number of hunters checked	13,767	13,425	14,000	14,000
Number of boating education classes ²	8,618	8,514	8,500	8,500
Number of boating safety certificates issued ²	10,032	9,637	10,000	10,000
Number of boating inspections	31,337	23,271	25,000	25,000
Outcome: Number of reportable boating accidents	123	120	125	125
Number of people injured in reportable boating accidents	79	70	100	100
Number of people killed in reportable boating accidents	13	11	12	12
Number of hunting accidents	24	8	15	15
Number of people injured in hunting accidents ³	18	5	13	13
Number of people killed in hunting accidents	2	1	1	1
Number of people injured in State parks ⁴	109	153	160	100

Objective 2.2 Ensure safe and enjoyable recreational opportunities for boaters, hunters, park visitors and others participating in outdoor recreation activities by providing effective law enforcement services as a public safety agency.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of law enforcement officers	160	172	175	175
Output: Number of law enforcement contacts ⁵	261,250	237,955	240,000	240,000
Number of law enforcement citations/warnings	35,712	35,603	35,000	35,000
Hours spent on Waterway Patrols	30,177	29,517	30,000	30,000
Hours spent on Public Land Patrols	60,894	58,741	60,000	60,000
Uniform Crime Report data – Part 1 crimes	245	253	120	120
Recruitment and Hire of New Officers				
Number of Background Investigations Completed	141	200	200	200
Number of New Hire Officers Hired	19	21	20	20
Number of Cadet Background Investigations Completed ⁶	0	65	35	35
Number of Cadets Hired	0	15	7	7
Number of Seasonal Officer Background Investigations Completed	0	9	15	21
Number of Seasonal Officers Hired	0	3	5	7

Objective 2.3 Conduct and perform daily patrols and activities that support Maritime Homeland Security designed to provide a safe and secure environment for Maryland citizens and visitors alike.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of Homeland Security sites ⁷	27	27	27	27
Output: Number of Homeland Security patrol checks	7,061	4,589	7,000	7,000
Efficiency: Number of Homeland Security checks per site	235	170	259	259

²Reporting of hunting and boating classes and number of certificates issued are no longer reported as one unified number to clarify trends affecting either one or the other. In addition, in the past the Department did not include "online classes" in its numbers, but should have. The addition of the on-line classes required a modification to fiscal year 2013 Actual data reported last year and increased the estimated numbers for the out years. Lastly, the fiscal year 2013 actual number of certificates issued has changed due to a miscalculation last year.

³The number of hunting accident injuries in fiscal year 2013 has been updated since last year's publication.

⁴The measure for number of people killed in State parks was removed because it is rarely related to public safety efforts by NRP, as almost all State park deaths are suicides.

⁵Number of law enforcement contacts includes contacts on private and state-owned lands.

⁶The Cadet Background Investigation process was actively taking place in fiscal year 2013. No investigations were completed until fiscal year 2014.

⁷The number of Maritime Homeland Security Critical Infrastructure sites includes 27 identified locations throughout Maryland's waterways; this was incorrectly reported as 30 locations last year.

K00A07.01 GENERAL DIRECTION — NATURAL RESOURCES POLICE

Appropriation Statement:	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	71.00	69.00	69.00
Number of Contractual Positions	5.26	5.00	7.00
01 Salaries, Wages and Fringe Benefits	7,098,412	7,350,970	7,428,970
02 Technical and Special Fees	249,427	239,220	344,401
03 Communication	59,226 31,340 100,209 355,253 340,085 587,938 35,079 492,163 91,340	157,468 12,775 100,905 448,764 1,614,674 931,962 48,548 796,418 100,057	125,211 12,775 103,024 1,280,844 1,390,062 946,712 48,348 172,139 104,043
14 Land and Structures.	7,673		
Total Operating Expenses	2,100,306	4,211,571	4,183,158
Total Expenditure	9,448,145	11,801,761	11,956,529
Original General Fund Appropriation Transfer of General Fund Appropriation	6,302,474 -396,246	7,135,110 -6,773	
Total General Fund Appropriation	5,906,228	7,128,337	
Net General Fund Expenditure	5,906,228 1,190,996 2,023,243 327,678	7,128,337 1,002,967 3,670,457	7,708,195 1,002,077 3,246,257
Total Expenditure	9,448,145	11,801,761	11,956,529
Special Fund Income: K00326 Private Donation K00336 State Boat Act Total	96,270 1,094,726 1,190,996	113,700 889,267 1,002,967	113,700 888,377 1,002,077
Federal Fund Income: 15.611 Wildlife Restoration and Basic Hunter Education 97.012 Boating Safety Financial Assistance	586,678 1,206,172 230,393	625,000 1,221,473 1,823,984	686,000 1,503,273 1,056,984
Total	2,023,243	3,670,457	3,246,257
Reimbursable Fund Income: D50H01 Military Department Operations and Maintenance	327,678		

K00A07.04 FIELD OPERATIONS – NATURAL RESOURCES POLICE

PROGRAM DESCRIPTION

The Field Operations Program consists of the Office of Field Operations, which is the agency's largest program. It is comprised of the Field Operations Bureau.

MISSION

The Field Operations Program is responsible for the field enforcement and some investigative activities of the Natural Resources Police. These activities include but are not limited to enforcing all laws and regulations of the State, including conservation and boating laws and regulations as they apply to fish, wildlife and the environment; enforcement provisions of the State Boat Act; and the performance of all enforcement and investigative activities occurring in State parks and on other managed lands owned or controlled by the Department of Natural Resources.

The Field Operations program shares the same goals, objectives and performance measures found in K00A07.01 Natural Resources Police – General Direction.

K00A07.04 FIELD OPERATIONS — NATURAL RESOURCES POLICE

Appropriation Statement:			
Appropriation statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	235.00	243.00	260.00
Number of Contractual Positions	5.11	5.85	5.85
01 Salaries, Wages and Fringe Benefits	24,095,767	25,984,429	26,858,937
02 Technical and Special Fees	139,198	282,570	272,692
03 Communication	305,879	239,825	326,141
04 Travel	44,883	34,537	44,306
06 Fuel and Utilities	152,023	123,392	154,232
07 Motor Vehicle Operation and Maintenance	2,368,821	2,289,003	2,897,453
08 Contractual Services	643,293	386,827	331,711
	281,098	236,673	420,320
09 Supplies and Materials		•	
10 Equipment—Replacement	69,096	104,000	102,400
11 Equipment—Additional	72,420	369,239	254,515
13 Fixed Charges	31,043	23,812	33,252
14 Land and Structures	3,685		
Total Operating Expenses	3,972,241	3,807,308	4,564,330
Total Expenditure	28,207,206	30,074,307	31,695,959
Original General Fund Appropriation	20,410,548	20,855,020	
Transfer of General Fund Appropriation	-569,859	-71,802	
Total General Fund Appropriation	19,840,689	20,783,218	
Net General Fund Expenditure	19,840,689	20,783,218	22,929,683
Special Fund Expenditure	6,054,632	6,455,380	6,792,645
Federal Fund Expenditure		2,835,709	1,973,631
·	2,311,885	•	
Total Expenditure	28,207,206	30,074,307	31,695,959
Special Fund Income:			
K00312 Fisheries Research and Development Fund	2,248,900	2,800,000	2,800,000
K00326 Private Donation		90,000	90,000
K00336 State Boat Act	190,166	665,380	800,551
K00338 Fisheries Management and Protection Fund	770,600	800,000	800,000
K00339 Wildlife Management and Protection Fund	744,966	,	202,094
K00342 Waterway Improvement Fund	2,100,000	2,100,000	2,100,000
Total	6,054,632	6,455,380	6,792,645
Federal Fund Income: 11.426 Financial Assistance for National Centers for Coastal Ocean Science	765,662 46,062 1,500,161	531,999 492,657 1,811,053	400,000 73,663 1,499,968
Total	2,311,885	2,835,709	1,973,631

SUMMARY OF ENGINEERING AND CONSTRUCTION

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	40.00	41.00	41.00
Total Number of Contractual Positions	3.00	3.00	4.00
Salaries, Wages and Fringe Benefits	3,155,891 68,721 2,150,730	3,424,571 99,079 1,432,064	3,743,344 142,437 1,375,500
Original General Fund Appropriation Transfer/Reduction	762,615 -26,452	89,323 -89,323	
Total General Fund Appropriation	736,163		
Net General Fund Expenditure	736,163 4,571,416 67,763	4,748,995 206,719	101,000 4,870,281 290,000
Total Expenditure	5,375,342	4,955,714	5,261,281

K00A09.01 GENERAL DIRECTION – ENGINEERING AND CONSTRUCTION

PROGRAM DESCRIPTION

The personnel in the General Direction program are responsible for operational, administrative, project management, and engineering/technical support for all capital development and critical maintenance projects located on lands owned by the Department of Natural Resources. In addition, the program provides technical support to local jurisdictions as deemed necessary by the Department.

MISSION

To provide professional quality engineering, project management, and in-house construction services for DNR in a costeffective and timely manner in support of Departmental goals and objectives for the benefit of Maryland's natural resources and the general public.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Diverse outdoor recreation opportunities for Maryland citizens and visitors.

Objective 1.1 Annually provide administrative, engineering, project management, and in-house construction support for DNR with primary emphasis on the maintenance, limited development, and safe use of the Department's State owned facilities and infrastructures.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of new critical maintenance capital projects on				
DNR lands	65	71	75	80
Number of new major capital development projects on DNR land				
(not including critical maintenance projects)	70	45	50	55
Output: Number of surveys, engineering, and technical designs or				
assessments initiated and/or completed	220	271	240	240
Number of projects on DNR lands initiated or completed	393	260	250	250
Outcome: Percent of critical maintenance projects on DNR lands				
initiated or completed	93%	93%	85%	90%
Percent of in-house construction projects on DNR lands initiated				
or completed	88%	94%	95%	95%
Percent of major capital development projects on DNR lands				
initiated or completed	95%	94%	94%	95%
initiated or completed	95%	94%	94%	95%

K00A09.01 GENERAL DIRECTION — ENGINEERING AND CONSTRUCTION

Appropriation	Statement:
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	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	40.00	41.00	41.00
Number of Contractual Positions	3.00	3.00	4.00
01 Salaries, Wages and Fringe Benefits	3,155,891	3,424,571	3,743,344
02 Technical and Special Fees	68,721	99,079	142,437
03 Communication	31,678 62,450	25,019 67,311	31,531 67,379
06 Fuel and Utilities	17,959 641,447 81,681	19,070 271,876 223,521	17,825 258,491 147,900
09 Supplies and Materials	83,647 3,735	63,127 2,625	84,641 2,775
11 Equipment—Additional	3,059 144,753 89,738	149,555 109,960	155,958 109,000
Total Operating Expenses	1,160,147	932,064	875,500
Total Expenditure	4,384,759	4,455,714	4,761,281
Original General Fund Appropriation Transfer of General Fund Appropriation	762,615 -26,452	89,323 -89,323	
Total General Fund Appropriation	736,163		
Net General Fund Expenditure	736,163 3,580,833 67,763	4,248,995 206,719	101,000 4,370,281 290,000
Total Expenditure	4,384,759	4,455,714	4,761,281
Special Fund Income: K00313 Forest and Park Reserve Fund	220,400 864,700 2,495,733 3,580,833	464,995 1,584,000 2,200,000 4,248,995	586,281 1,584,000 2,200,000 4,370,281
Reimbursable Fund Income: K00A14 DNR-Watershed Services	67,763	206,719	290,000

K00A09.06 OCEAN CITY MAINTENANCE – ENGINEERING AND CONSTRUCTION

PROGRAM DESCRIPTION

The Ocean Beach Maintenance Fund was established to provide funding to maintain the Atlantic Coast beaches of the State of Maryland and the Beach Erosion Control District.

MISSION

Provide overall project management and funding to complete required on-going maintenance as well as periodic beach nourishment projects.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Diverse outdoor recreation opportunities for Maryland citizens and visitors.

Objective 1.1 Partner with the Town of Ocean City, Worcester County, and the U.S. Army Corps of Engineers to maintain the Atlantic Coast beaches of the State of Maryland and the Beach Erosion Control District.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Local government funding (Ocean City and Worcester				
County each provide \$500,000 per year) ¹	\$0	\$0	\$500,000	\$1,000,000
Anticipated 4th year nourishment project with 53 percent of funds				
contributed by U.S. Army Corps of Engineers (cubic yards of sand	i) ²	850,000	2	2
Output: Completed maintenance projects (including monitoring				
and dune maintenance)	1	3	1	1
Cost of projects completed ³	\$226,800	\$842,000	\$400,000	\$400,000
State funding provided once every four years (\$ millions)	2	$$14.950^{2}$	2	2
Outcome: Percent of Beach Fund projects completed	100%	100%	100%	100%

¹ No contributions in fiscal years 2013 or 2014 because the reserve fund balance was at the minimum funding level.

² The State's contribution to the project is provided once every four years. Fiscal year 2014 beach nourishment was completed with 100 percent federal dollars via Hurricane Sandy restoration funding.

³ Cost of annual maintenance 100 percent State and local funding.

K00A09.06 OCEAN CITY MAINTENANCE — ENGINEERING AND CONSTRUCTION

Appropriation	Statement:
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Appropriation Santonion	2014 Actual	2015 Appropriation	2016 Allowance
08 Contractual Services	990,583	500,000	500,000
Total Operating Expenses	990,583	500,000	500,000
Total Expenditure	990,583	500,000	500,000
Special Fund Expenditure	990,583	500,000	500,000
Special Fund Income: K00323 Ocean City Replenishment Account	990,583	500,000	500,000

K00A10.01 CRITICAL AREA COMMISSION

PROGRAM DESCRIPTION

The purpose of the Commission is to foster more environmentally protective development activity in sensitive shoreline areas on the Chesapeake and Atlantic Coastal Bays and to minimize damage to water quality and the natural habitat. The law establishing the Commission provides for the implementation of a resource protection program on a cooperative basis between the State and affected local governments, with local governments establishing and administering their programs in a consistent and uniform manner, subject to State criteria and oversight. The primary activities of the Commission are: reviewing local development proposals; providing technical planning assistance to local governments; promoting water quality and habitat protection; approving amendments to local programs; and providing grants to local governments for implementation of their local Critical Area Programs.

MISSION

To foster environmentally protective development activity in sensitive shoreline areas on the Chesapeake and Atlantic Coastal Bays and to minimize damage to water quality and the natural habitat.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Sustain populations of living resources and aquatic habitat in the mainstem of the Chesapeake Bay, tidal tributaries and coastal bays.

Objective 1.1 Review development proposals along the Critical Area shorelines of the Chesapeake and Atlantic Coastal Bays to assess impacts to water quality and fish, plant and wildlife habitats.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of site visits on development proposals and appearances				
at local planning commission and board of appeals hearings	52	55	60	60
Output: The number of projects reviewed and technical information				
given to local governments to improve quality	681	857	800	800

Objective 1.2 Complete comprehensive reviews of local Critical Area Programs to assure consistency with law and regulations.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of local Critical Area Programs	64	64	64	64
Output: Comprehensive reviews completed	5	4	5	5
Outcome: Critical Area Programs that have been comprehensively				
reviewed during six-year cycle and are fully consistent with				
Critical Area regulations and amendments to the law ¹	5	9	14	19

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¹ New six-year cycle began in fiscal year 2013.

CRITICAL AREA COMMISSION

K00A10.01 CRITICAL AREA COMMISSION

Appropriation	Statement:
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	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	15.00	15.00	15.00
Number of Contractual Positions	1.80	2.40	1.80
01 Salaries, Wages and Fringe Benefits	1,134,721	1,336,132	1,413,818
02 Technical and Special Fees	45,658	79,333	53,857
03 Communication	27,986 6,136	16,155 7,027	26,545 7,027
06 Fuel and Utilities	9,573	10,316	9,860
07 Motor Vehicle Operation and Maintenance	3,213 123,082	3,298 244,889	3,517 201,430
09 Supplies and Materials	4,365	12,138	12,276
10 Equipment—Replacement	3,419	4,188	4,650
12 Grants, Subsidies and Contributions	242,525 129,357	243,900 140,734	244,900 138,574
Total Operating Expenses	549,656	682,645	648,779
Total Expenditure	1,730,035	2,098,110	2,116,454
Original General Fund Appropriation Transfer of General Fund Appropriation	2,045,756 -146,236	2,054,763 -653	
Total General Fund Appropriation	1,899,520 169,485	2,054,110	
Net General Fund ExpenditureReimbursable Fund Expenditure	1,730,035	2,054,110 44,000	2,116,454
Total Expenditure	1,730,035	2,098,110	2,116,454
Reimbursable Fund Income: K00A14 DNR-Watershed Services		44,000	

SUMMARY OF BOATING SERVICES

	2014	2015	2016
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	40.00	40.00	41.00
Total Number of Contractual Positions	3.24	9.40	9.40
Salaries, Wages and Fringe Benefits	3,022,292	3,323,025	3,551,267
	159,745	425,929	341,948
	6,163,261	8,184,196	9,822,545
Special Fund ExpenditureFederal Fund Expenditure	6,725,126	10,443,250	12,637,760
	2,620,172	1,489,900	1,078,000
Total Expenditure	9,345,298	11,933,150	13,715,760

K00A11.01 BOATING SERVICES

PROGRAM DESCRIPTION

Boating Services is comprised of the Boating Facilities and Access Planning Division, Boating Implementation Division, and Hydrographic Operations. Boating Facilities and Access Planning is responsible for completing boating access studies, site plans, water trail plans and developing associated publications, coordinating the Clean Marina Initiative and Pumpout program, overseeing management of two marinas, and providing staff support to the State Boat Act Advisory Committee. Boating Implementation is responsible for providing grants and technical assistance to develop new and/or improve existing public boating access facilities using sustainable construction practices, dredging navigation channels, acquiring fire, rescue and patrol vessels, and purchasing, installing, and operating of marine sewage pumpout facilities. Hydrographic Operations is responsible for placing regulatory markers and navigation aids in support of natural resource areas and the boating public as well as providing charting and ice-breaking services for the Department.

MISSION

To foster the sustainable development, use and enjoyment of all Maryland waterways in cooperation with Federal, State, and local government agencies for the benefit of the general boating public.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Sustainable populations of living resources and aquatic habitat in the mainstem of the Chesapeake Bay, tidal tributaries and Coastal Bays.

Objective 1.1 Ensure the preservation and protection of living resources and aquatic habitat by providing comprehensive surveys, charts, and markings of State waterways.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of living resource and aquatic habitat regulatory				
signs, buoys, markers placed/maintained	1,632	1,776	1,715	1,811
Number of oyster habitat and oyster location surveys completed	167	735¹	381	385
Outcome: Number of rivers and creeks protected	248	248	248	250
Number of violation cases supported	171	132	114	140

Goal 2. Healthy Maryland watershed lands, streams and non-tidal rivers.

Objective 2.1 Certify five additional Clean Marinas annually.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Clean marinas certified	5	5	5	5
Outcome: Cumulative number of clean marinas in State				
adopting best management practices to prevent pollution				
(accounting for those that are decertified over time)	150	154	158	163

Objective 2.2 To provide grants for the purchase and installation of marine sewage pumpout stations.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Total number of marinas estimated in the State	600	600	600	600
Output: Number of grants awarded for marine sewage pumpout stations	13	16	16	17
Total number of pumpout stations operating in the State	360	350	355	357
New pumpout stations installed	1	2	1	2
Pumpout stations replaced or upgraded	12	14	15	15

¹ Increase due to additional Aquaculture Bottom Lease Program activity.

K00A11.01 BOATING SERVICES (Continued)

Objective 2.3 Review and provide comment on comprehensive plans, facility plans and individual projects to ensure consistency with statewide boating and public access plans and initiatives, and to encourage implementation and utilization of compliance and best management practices.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Plans or projects sent to Boating Services for review or comment	45	51	51	55
Output: Number of plans or projects reviewed	45	51	51	55

Goal 3. Natural Resources stewardship opportunities for Maryland's urban and rural citizens.

Objective 3.1 Provide educational materials and tools to recreational boaters to prevent pollution.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of boater education items distributed	10,000	10,000	10,000	10,000
Cumulative number of Maryland boaters provided with				
pollution prevention materials or tools	137,000	147,000	157,000	167,000

Goal 4. Diverse outdoor recreation opportunities for Maryland citizens and visitors.

Objective 4.1 Ensure safe and enjoyable recreational opportunities for boaters and others participating in outdoor recreation activities by providing comprehensive navigational and informational markings of State waterways.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of navigational and informational signs, buoys,				
markers placed/maintained	2,610	2,820	2,400	2,842
Number of river system navigational channels marked	312	322	312	324
Number of public safety zones marked	126	154	77	170

Objective 4.2 Coordinate with Departmental units and other Federal, State and local agencies to develop assessments of existing and potential boating access sites and maps for the general boating public.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Potential public access boating sites identified	5	4	6	6
Miles of new water trails designated	0	14	20	20
Number of projects provided technical assistance	22	24	25	25
Cumulative miles of water trails established in State	695	709	729	749
Water trail publications and/or plans produced	2	6	6	6
Number of water trail maps and guides distributed	4,830	11,745	12,000	12,500
Number of promotional and best practice publications distributed	1,724	2,585	3,500	4,000

Objective 4.3 To annually provide new or enhanced public boating access sites throughout the State.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of waterway projects funded annually	42	25	35	45
Number of projects incorporating sustainable components	25	6	3	5
Number of public boating sites enhanced or created	39	23	25	32

K00A11.01 BOATING SERVICES (Continued)

Objective 4.4 Support the Maryland State Boat Act Advisory Committee in reviewing and implementing regulations affecting the equipment and operation of vessels in Maryland waters.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of proposed boating regulations received	3	2	4	4
Number of regular Committee meetings held	3	3	4	4
Number of public hearings held	2	2	2	2
Number of field surveys completed	12	13	12	12

Objective 4.5 Ensure that State-owned and state-leased marina facilities remain intact and viable. Oversee the completion of capital projects at these facilities and represent the Department's interests.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of long-term slip leases realized	340	331	334	345
Number of transient slip leases realized	775	823	933	900
Cumulative number of long-term slip leases:				
Somers Cove Marina	230	235	230	245
Fort Washington Marina	110	96	104	100
Total	340	331	334	345
Cumulative number of transient vessels visiting the facility:				
Somers Cove Marina	725	775	875	850
Fort Washington Marina	50	48	58	50
Total	775	823	933	900

BOATING SERVICES

K00A11.01 BOATING SERVICES

Appropriation Statement:			
	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	40.00	40.00	41.00
Number of Contractual Positions	3.24	9.40	9.40
01 Salaries, Wages and Fringe Benefits	3,022,292	3,323,025	3,551,267
02 Technical and Special Fees	159,745	425,929	341,948
03 Communication 04 Travel	20,486 24,680 15,863 412,895 1,140,711 292,249 8,402 1,669 325,000 81,306 2,323,261	39,825 43,785 26,467 1,070,912 1,092,227 438,246 51,575 9,108 325,000 87,051 3,184,196	48,685 46,405 18,961 1,089,270 1,083,708 448,901 79,071 4,494 325,000 91,050 3,235,545
Total Expenditure	5,505,298	6,933,150	7,128,760
Special Fund Expenditure Federal Fund Expenditure Total Expenditure	4,985,126 520,172 5,505,298	6,443,250 489,900 6,933,150	6,637,760 491,000 7,128,760
Special Fund Income: K00326 Private Donation K00342 Waterway Improvement Fund Total	154,772 4,830,354 4,985,126	185,000 6,258,250 6,443,250	185,000 6,452,760 6,637,760
Federal Fund Income: 15.605 Sport Fish Restoration Program	23,917 496,255 520,172	49,000 440,900 489,900	50,000 441,000 491,000

BOATING SERVICES

K00A11.02 WATERWAY IMPROVEMENT CAPITAL PROJECTS

Program Description:

Appropriation Statement:

This program shares the program description, mission, goals, objectives, and performance measures of Program K00A11.01 Boating Services. It is administered by Boating Services and carries out mandated waterway improvement capital projects.

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
08 Contractual Services	3,840,000	5,000,000	6,587,000
Total Operating Expenses	3,840,000	5,000,000	6,587,000
Total Expenditure	3,840,000	5,000,000	6,587,000
Special Fund ExpenditureFederal Fund Expenditure	1,740,000 2,100,000	4,000,000 1,000,000	6,000,000 587,000
Total Expenditure	3,840,000	5,000,000	6,587,000

Special Fund Income:			
K00342 Waterway Improvement Fund	1,740,000	4,000,000	6,000,000
Federal Fund Income:			
15.605 Sport Fish Restoration Program	600,000	784,167	489,000

SUMMARY OF RESOURCE ASSESSMENT SERVICE

	2014 Actual	2015 Appropriation	2016 Allowance
Total Number of Authorized Positions	83.00	82.00	84.00
Total Number of Contractual Positions	9.40	9.60	11.60
Salaries, Wages and Fringe Benefits	6,894,737 243,145 9,090,941	7,237,027 256,926 9,852,922	7,874,690 303,338 10,051,382
Original General Fund Appropriation	3,285,375 128,635	3,478,101 104,842	
Total General Fund Appropriation	3,414,010	3,582,943	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	3,414,010 8,384,044 1,664,362 2,766,407	3,582,943 9,009,367 1,647,872 3,106,693	3,945,311 9,083,891 1,899,702 3,300,506
Total Expenditure	16,228,823	17,346,875	18,229,410

K00A12.05 POWER PLANT ASSESSMENT PROGRAM - RESOURCE ASSESSMENT SERVICE

PROGRAM DESCRIPTION

The Power Plant Assessment Program functions to ensure that Maryland meets its electricity demands at reasonable costs while protecting the State's valuable natural resources. It provides a continuing program for evaluating electric generation issues and recommending responsible long-term solutions.

MISSION

To assist in assuring that the State is provided with adequate electricity at reasonable costs and minimal impact to Maryland's environment by preparing conclusions and recommendations for management and regulatory actions based on scientific data collection and analysis.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Healthy Maryland watershed lands, streams and non-tidal rivers.

Objective 1.1 Every year complete assessments, and prepare and issue consolidated recommendations to minimize social, economic and physical impacts of new energy facilities.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated 1	Estimated
Input: Number of applications and pre-applications for new power				
plant and transmission line projects under review	34	44	35	35
Output: Number of hearings to which recommendations were submitted	34	44	35	35

Objective 1.2 On an annual basis identify major environmental and public health issues resulting from electricity generation and implement projects and investigations to improve the quality of air, land, and water resources.²

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Major power plant issues	18	18	18	17
Output: Research publications and active research and development				
projects addressing aspects of these issues	90	90	80	78

Objective 1.3 Perform biennially a cumulative environmental impact assessment of Maryland's existing power plants on Maryland's natural resources.³

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of existing power plant assets	57	57	57	57
Output: Biennial environmental impact assessments completed	1	0^3	1	0

¹ Decrease in estimated number of new facilities reflects a significantly reduced energy load, changes in economic conditions and reduced financing for new energy facilities.

² The Division is required by statute to identify major issues and carry out assessment, research and development. Research projects address a wide array of issues, including using biomass fuel, climate change and carbon sequestration, air quality compliance, new technologies and the use of coal combustion projects.

³ The Division is required by statute to biennially report to the General Assembly a cumulative environmental assessment of the impact of energy on the environment.

K00A12.05 POWER PLANT ASSESSMENT PROGRAM — RESOURCE ASSESSMENT SERVICE

Appropriation Statement:

	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	10.00	10.00	10.00
Number of Contractual Positions	.20	1.20	1.20
01 Salaries, Wages and Fringe Benefits	993,347	1,056,461	1,061,855
02 Technical and Special Fees	2,790	16,895	16,743
03 Communication 04 Travel	11,648 5,149 3,144 4,868,412 16,161 400 10,000 42,318	11,675 2,100 3,000 4,968,374 23,261 5,475 3,835 35,000 47,000	12,675 2,600 3,000 5,059,221 43,261 5,475 3,835 35,000 47,000
Total Operating Expenses	4,957,232	5,099,720	5,212,067
Total Expenditure	5,953,369	6,173,076	6,290,665
Special Fund Expenditure	5,953,369	6,173,076	6,290,665
Special Fund Income: K00310 Environmental Trust Fund	5,953,369	6,173,076	6,290,665

K00A12.06 MONITORING AND ECOSYSTEM ASSESSMENT - RESOURCE ASSESSMENT SERVICE

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Healthy aquatic habitat in Maryland's tidal waters.

Objective 1.1 Collect water quality, habitat and biological resource samples, process and manage these data to 1) increase understanding of Maryland's complex tidal systems to better target restoration and protection areas, 2) track progress towards meeting State and federal watershed restoration goals and 3) produce and distribute technical assessments.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Months of continuous water quality monitoring	280	280	280	280
Chesapeake Bay sampling events completed	1,100	1,100	1,100	1,100
Coastal Bays sampling events completed	504	504	504	504
Output: Technical assessment reports completed	6	14	12	13
SAV species assessments conducted and invasive species				
control efforts implemented	5	5	5	5
Number of SAV propagation projects ¹	2	0	0	0

Objective 1.2 Annually produce technical assessments on Harmful Algal Bloom (HAB) distribution and prevalence for Maryland's waters extending our understanding of HAB interactions with living resources, development of new management strategies and providing timely information to the public and agencies charged with protecting public health.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of tributaries with Harmful Algal Blooms ²	6	12	12	12
Percent of Harmful Algal Bloom report responses	100%	$100\%^{3}$	100%	100%
Number of samples tested for algal toxins or toxic activity	20	41	50	50
Outcome: Number of HAB species with bloom forecasts	3	4	4	4
Number of fish or human health events reported/responses ⁵	20	0	20	20

Goal 2. Healthy aquatic habitat in Maryland's non-tidal waters.

Objective 2.1 Annually collect samples and assess the water quality, physical habitat, biotic integrity and riparian zone conditions of Maryland's streams and non-tidal rivers.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Water chemistry samples collected ⁶	1,090	1,048	1,048	1,048
Long-term benthic invertebrate samples collected and identified	700	700	700	700
Output: Number of statewide assessments completed	1	1	1	1
Non-tidal SAV assessments and invasive plant control efforts	7	9	9	9

¹ Funding for SAV restoration activities ended; future funding is not likely.

² Number of tributaries with harmful algae detected (out of 16 Chesapeake Bay and 5 Coastal Bays tributaries) by monitoring program.

³ While toll-free hotline to report algal blooms was not operating in fiscal year 2014, all other reports received were investigated.

⁴ Harmful Algal Bloom forecasts are no longer produced by the U.S. Environmental Protection Agency. Measure will no longer be reported.

⁵ Results from fish kill and algal bloom tracking system results.

⁶ Number of actual samples can vary due to weather conditions (ice/snow cover; high winds, very low tides) and program changes.

K00A12.06 MONITORING AND ECOSYSTEM ASSESSMENT - RESOURCE ASSESSMENT SERVICE (Continued)

Objective 2.2 Establish a comprehensive ecosystem-based program to increase critical fisheries reproduction and habitat elements.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of sentinel sites sampled	29	29	29	29
Number of sites where Maryland Biological Stream Survey (MBSS)				
benthic, fish, herpetofauna, and habitat samples are collected ⁷	95	165	190	190
Output: Number of statewide assessments completed ⁸	0	0	0	0
Number of volunteer benthic samples collected and processed ⁹	362	306	300	300
Number of freshwater watersheds with data available	37	43	45	45
Number of sites evaluated for regulatory listing 10	95	165	190	190

Objective 2.3 Assess the ecological and potential human health impacts of mercury deposition associated with power plant emissions on Maryland's watershed.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of water bodies assessed	14	14	14	14

⁷ The reduced number of sites in 2013 was due to planning efforts testing sampling protocols to be added starting in 2014 (Round 4). Lower than projected numbers in 2014 were due to other priority field efforts (relocating mussels from SHA impacted streams, building and monitoring a fish ladder for use by eels over Daniels Dam, managing Trust Fund stream restoration).

⁸ A report on Statewide water quality conditions from data collected in Round Four will be published in 2018.

⁹ The decrease in volunteer benthic samples in 2014 and projected to 2016 is due to limited staff and fewer training sessions.

Water and habitat quality and biological assessment data from each MBSS site is provided to MDE which may find improved/degraded conditions that may result in changes in regulatory listings (documented biennially for US EPA/public).

${\bf K00A12.06\ MONITORING\ AND\ ECOSYSTEM\ ASSESSMENT-RESOURCE\ ASSESSMENT\ SERVICE}$

Appropriation Statement:

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	54.00	54.00	56.00
Number of Contractual Positions	8.00	7.00	9.00
01 Salaries, Wages and Fringe Benefits	4,365,136	4,425,906	5,002,116
02 Technical and Special Fees	193,091	178,360	228,956
03 Communication	16,099	19,351	16,760
04 Travel	26,592	33,607	28,869
06 Fuel and Utilities	15,708	13,117	14,253
07 Motor Vehicle Operation and Maintenance	170,789	141,042	139,567
08 Contractual Services	1,736,873	2,282,928	1,980,791
09 Supplies and Materials	209,893	204,566	141,225
10 Equipment—Replacement	21,838	27,118	13,367
11 Equipment—Additional	88,728	51,080	52,104
12 Grants, Subsidies and Contributions	475,000	475,000	475,000
13 Fixed Charges	364,500	404,236	413,924
Total Operating Expenses	3,126,020	3,652,045	3,275,860
Total Expenditure	7,684,247	8,256,311	8,506,932
Original General Fund Appropriation	2,305,820	2,317,670	
Transfer of General Fund Appropriation	-122,932	-87,676	
Total General Fund Appropriation	2,182,888	2,229,994	
Net General Fund Expenditure	2,182,888	2,229,994	2,559,345
Special Fund Expenditure	2,010,082	2,327,640	2,188,341
Federal Fund Expenditure	1,593,967	1,536,698	1,722,189
Reimbursable Fund Expenditure	1,897,310	2,161,979	2,037,057
Total Expenditure	7,684,247	8,256,311	8,506,932

K00A12.06 MONITORING AND ECOSYSTEM ASSESSMENT — RESOURCE ASSESSMENT SERVICE

Special Fund Income:			
K00310 Environmental Trust Fund	1,887,991	2,216,640	2,127,341
K00326 Private Donation	122,091	111,000	61,000
Total	2,010,082	2,327,640	2,188,341
Federal Fund Income:			
11.478 Center for Sponsored Coastal Ocean Research-			
Coastal Program	18,281		
15.630 Coastal Program	5,299	15,000	
15.677 Hurricane Sandy Disaster Relief Activities—FWS			29,300
15.944 Natural Resource Stewardship	17,000	7,000	10,000
66.466 Chesapeake Bay Program	1,553,387	1,514,698	1,682,889
Total	1,593,967	1,536,698	1,722,189
Reimbursable Fund Income:			
J00D00 DOT-Maryland Port Administration		100,000	
K00A03 DNR-Wildlife and Heritage Service	71,213	50,000	60,000
K00A04 DNR-Maryland Park Service	77,845	77,300	77,300
K00A14 DNR-Watershed Services	755,979	850,468	881,216
K00A17 DNR-Fisheries Service	168,701	293,266	172,896
K00902 Reimbursement for Boat Rental	144,912	280,000	250,000
M00J02 DHMH-Laboratories Administration	10,269		
R30B22 USM-College Park	26,860		
U00A04 MDE-Water Management Administration	517,722	333,600	313,300
U00A05 MDE-Science Services Administration		116,345	121,345
U10B00 Maryland Environmental Service	123,809	61,000	161,000
Total	1,897,310	2,161,979	2,037,057

K00A12.07 MARYLAND GEOLOGICAL SURVEY - RESOURCE ASSESSMENT SERVICE

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Sustainable populations of living resources and aquatic habitat in the mainstem of the Chesapeake Bay, tidal tributaries and coastal bays.

Objective 1.1 Investigate shoreline conditions, sediment physical and chemical characteristics, and sediment transport processes which impact aquatic habitation in the State's tidal waters, in support of the Department's commitments to the Chesapeake Bay and Coastal Bays programs, to maintain shipping channel access to the Port of Baltimore, and to support oyster restoration.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Reports on sediments, their chemical effects and capacity				
of dredged sediment placement sites	4	5	4	4
Report on substrate characteristics of Atlantic Coastal areas -				
offshore and Coastal Bays	2	1	1	1
Report on input and transport of sediments and nutrients from				
shore erosion	1	1	2	1
Identify acres of bottom suitable for oyster restoration or with				
recoverable shell source	40,000	0 1	45,000	45,000

Goal 2. Healthy Maryland watershed lands, streams and non-tidal rivers.

Objective 2.1 Study the water resources of Maryland in order to determine the quality and availability of its aquifers and surface waters and report results to the public, government agencies, and private organizations.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Stream gage, groundwater level and groundwater quality				
networks operated across the State	13	15	14	14
Wells monitored for groundwater levels and groundwater quality	473	475	475	475
Output: Study reports and project quarterly reports issued	22	23	19	24
Update databases on volume and quality of ground water suitable				
to supply Maryland counties	22	22	22	22
Assess and report on ground water subject to salt-water				
intrusion and recharge	1	1	1	1
Report on sediment transport and accumulation including				
associated chemicals	3	3	3	3

Objective 2.2 Determine the geologic factors affecting the distribution of Maryland's mineral, energy and land resources, and potential geologic hazards; and report the results to the public, government agencies and private organizations.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Produce quadrangle maps identifying geologic hazards	2	2	1	2
Report on characteristics and gas potential of the Marcellus Shale ²	1	0	0	0

¹ Expected funding to survey bottom habitat acreage in 2014 was unavailable. Funding for continuing bottom habitat surveys has been secured to allow bottom mapping efforts to continue.

² Developing a gas potential map of the Marcellus formation remains a goal for Maryland Geological Survey. At present, there is no secured funding for this project, but efforts continue to define and work with state and federal partners to secure funding to support this objective.

K00A12.07 MARYLAND GEOLOGICAL SURVEY — RESOURCE ASSESSMENT SERVICE

Appropriation Statement:

Appropriation Statements	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	19.00	18.00	18.00
Number of Contractual Positions	1.20	1.40	1.40
01 Salaries, Wages and Fringe Benefits	1,536,254	1,754,660	1,810,719
02 Technical and Special Fees	47,264	61,671	57,639
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges Total Operating Expenses	19,174 13,513 88,379 14,551 847,255 15,451 4,316 4,646 404 1,007,689	24,126 10,050 39,650 10,690 980,530 14,198 2,500 19,413	20,914 15,120 90,845 21,700 1,354,099 38,277 22,500
Total Expenditure	2,591,207	2,917,488	3,431,813
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	979,555 251,567 1,231,122	1,160,431 192,518 1,352,949	
Net General Fund Expenditure	1,231,122 420,593 70,395 869,097 2,591,207	1,352,949 508,651 111,174 944,714 2,917,488	1,385,966 604,885 177,513 1,263,449 3,431,813

K00A12.07 MARYLAND GEOLOGICAL SURVEY — RESOURCE ASSESSMENT SERVICE

Special Fund Income:			
K00310 Environmental Trust Fund	80,773	81,286	100,000
K00319 Maryland Geological Survey Account	306,891	27,800	409,885
K00326 Private Donation	32,929	399,565	95,000
Total	420,593	508,651	604,885
Federal Fund Income:			
15.424 Marine Minerals Activities—Hurricane Sandy			99,313
15.810 National Cooperative Geologic Mapping Program15.814 National Geological and Geophysical Data Preser-	28,902	77,409	37,100
vation Program	23,924	33,765	41,100
15.930 Chesapeake Bay Gateways Network	17,569		
Total	70,395	111,174	177,513
Reimbursable Fund Income:			
J00B01 DOT-State Highway Administration	60,280	46,000	55,000
J00D00 DOT-Maryland Port Administration	,	106,000	- ,
K00A04 DNR-Maryland Park Service	14,740	20,000	
K00A11 DNR-Boating Services	45,000	45,000	45,000
K00A12 DNR-Resource Assessment Service	17,512	ŕ	,
K00A14 DNR-Watershed Services	141,382	128,000	125,000
K00A17 DNR-Fisheries Service	91,341	282,714	522,449
R30B22 USM-College Park	14,250		75,000
U00A01 Department of the Environment	335,821		
U00A04 MDE-Water Management Administration		317,000	335,000
U10B00 Maryland Environmental Service	148,771		106,000
Total	869,097	944,714	1,263,449

K00A13.01 MARYLAND ENVIRONMENTAL TRUST

PROGRAM DESCRIPTION

The Maryland Environmental Trust (MET) promotes conservation of open space, primarily by accepting conservation easements on properties of environmental, scenic, historic, or cultural significance. MET's principal activities are conservation easement solicitation and stewardship, local land trust assistance, and small grants.

MISSION

To work with citizens and land trusts throughout Maryland to promote the conservation of open space for the benefit of this and all future generations, primarily by accepting conservation easements over properties of environmental, scenic, historic, or cultural significance.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To conserve and steward a statewide network of ecologically and culturally valuable private and public lands.

Objective 1.1 Protect an additional 1,000 acres annually with conservation easements, and seek to visually inspect (monitor) each property subject to an MET easement once annually using a variety of means.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcomes: Number of easements monitored annually	642	456¹	810	880
Number of acres protected annually by easements	1,370	$2,438^{2}$	1,000	1,000
Total number of easements recorded	9	25	20	20
Efficiency: Percent of easements monitored annually	61%	42%	75%	80%

Objective 1.2 Annually maintain and enlist volunteers and local land trust personnel to monitor MET conservation easements.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of MET volunteer stewards	26	39	35	40
Outcome: Number of easements monitored by MET volunteers ³	70	191	240	250
Number of easements monitored by local land trusts	249	189^{4}	290	300

Goal 2. Promote land conservation through training and education efforts targeted to both the general public and local land trust staff and volunteers.

Objective 2.1 Increase attendance of MET sponsored workshops and training, and the number of educational publications.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcomes: Workshop and conference attendance	205	287	290	300
Number of educational publications annually	9	14	14	14
Number of training/education events	5	13	7	10

Predicted increases in monitoring accomplishments were based on full MET staffing, availability of new (2013) high resolution aerial imagery statewide, adoption of methodology reliant on that imagery, and increased partner efforts. In fiscal year 2014, the Easement Program Manager position became vacant due to sickness and retirement, the imagery was delayed by a year for half the state, and local partners have faced serious funding challenges that impacted their monitoring efforts.

² Congress allowed the enhanced federal tax incentives for donated easements to expire at the end of calendar year 2013, which provides partial explanation for the large protected acreage total in fiscal year 2014. Federal funds to acquire scenic conservation easements along the Chesapeake Country National Scenic Byway contributed to the conservation of significant acreage in fiscal year 2014. Lower protected acreage estimates for fiscal years 2015 and 2016 reflect loss of expanded federal incentives going forward.

³ The Volunteer Coordinator position was vacant for six months prior to the start of fiscal year 2013, resulting in a lapse of work assignments (monitoring materials) to program volunteers. After a training and program rebuilding period, the program is now approaching a limit on the number of volunteers and assignments that the Coordinator can manage.

⁴ Due to shifting priorities at grant-making organizations, from land preservation and stewardship to restoration activities (e.g. tree planting), many local land trusts have lost funding for staff and volunteer support activities. Thus, fewer easements are being monitored and/or there are longer delays in reviewing visit forms and reporting results to MET.

⁵ This is a new outcome measure for which data is not available for fiscal year 2013.

MARYLAND ENVIRONMENTAL TRUST

K00A13.01 MARYLAND ENVIRONMENTAL TRUST

2014 Actual	2015	2016 Allowance
	** '	
9.00	9.00	8.00
1.60	1.70	2.20
628,204	759,019	730,325
57,470	51,289	62,725
9,661 1,283 3,615	7,724 415 3,530	8,723 1,415 3,693
14,788 14,364	6,000	32,264 9,000
		535,000 3,605
		593,700
1,032,414	1,636,504	1,386,750
579,355 -7,328	638,448 -6,173	
572,027	632,275	
572,027 8,410 451,977	632,275 10,985 993,244	599,900 5,846 781,004
1,032,414	1,636,504	1,386,750
8,410	10,985	5,846
35,000 236,747 133,000 47,230 451,977	35,000 742,703 137,397 78,144	35,000 500,000 144,000 102,004 781,004
	9.00 1.60 628,204 57,470 9,661 1,283 3,615 21,712 14,788 14,364 271,747 9,570 346,740 1,032,414 579,355 -7,328 572,027 572,027 8,410 451,977 1,032,414 8,410 451,977 1,032,414	Actual Appropriation 9.00 9.00 1.60 1.70 628,204 759,019 57,470 51,289 9,661 7,724 1,283 415 3,615 3,530 21,712 17,196 14,788 6,000 14,364 271,747 787,703 9,570 3,628 346,740 826,196 1,032,414 1,636,504 579,355 638,448 -7,328 -6,173 572,027 632,275 8,410 10,985 451,977 993,244 1,032,414 1,636,504 8,410 10,985 451,977 993,244 1,032,414 1,636,504

K00A14.02 CHESAPEAKE AND COASTAL SERVICE

PROGRAM DESCRIPTION

The Chesapeake and Coastal Service (CCS) provides technical assistance, training, information, tools and science, and administers State and Federal funds to help the State and local communities restore local waterways; prepare for future storm events, shoreline change, and sea level rise; protect habitats; foster clean coastal industries; and encourage citizens to become caring stewards.

MISSION

To provide leadership in the development, protection and restoration of Chesapeake, coastal and ocean resources.

KEY GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Accelerate the recovery of coastal resources through improved water quality.

Objective 1.1 Annually reduce coastal non-point source pollution from entering Chesapeake, coastal and ocean waters.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Funding available for technical assistance and implementati	on			
of coastal non-point pollution reduction projects (millions)	\$62.9	\$68.0	\$64.3	\$50.9
Output: Pounds of coastal non-point sources of Nitrogen (N)				
reduced through annual Best Management Plans (BMPs)	1,244,012	1,391,136	1,315,441	1,041,306
Pounds of coastal non-point sources of N reduced through land				
use change BMPs	93,466	92,104	87,092	68,943
Pounds of coastal non-point sources of Phosphorus (P) reduced				
through annual BMPs	8,086	7,968	7,534	5,964
Pounds of coastal non-point sources of P reduced through land				
use change BMPs	45,876	50,780	48,017	38,010
Pounds of coastal non-point sources of sediment (S) reduced				
through annual BMPs	168,636	189,478	179,168	141,830
Pounds of coastal non-point sources of S reduced through				
land use change BMPs	184,836,000	182,143,321	172,232,581	136,339,633
Outcome: Cumulative pounds of coastal non-point sources of N				
reduced through annual and structural land use change BMPs	1,337,478	1,576,706	1,588,103	1,382,911
Cumulative pounds of coastal non-point sources of P reduced				
through annual and structural land use change BMPs	53,962	104,624	152,207	188,647
Cumulative pounds of coastal non-point sources of S reduced				
through annual and structural land use change BMPs	185,004,636	367,168,799	539,391,070	675,693,365

K00A14.02 CHESAPEAKE AND COASTAL SERVICE (Continued)

Goal 2. Reduce Maryland's vulnerability to future storm-events, shoreline changes and sea level rise.

Objective 2.1 Increase the number of State and local governments prepared for the impacts of future storm-events, shoreline changes and sea level rise.

2013	2014	2015	2016
Actual	Actual	Estimated	Estimated
\$424,295	\$505,077	\$505,077	\$505,077
3	2	2	2
30	88	127	100
3	4	6	6
2	4	6	6
	Actual \$424,295 3 30 30	Actual Actual \$424,295 \$505,077 3 2 30 88 3 4	Actual \$424,295 Actual \$505,077 Estimated \$505,077 3 2 2 30 88 127 3 4 6

Objective 2.2 Preserve and restore the protective functions of near shore tidal habitats such as marshes, beaches, dunes, and wetlands.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Annual funding available for technical assistance and				
implementation of shoreline conservation projects.	\$944,335	\$942,594	\$752,998	\$2,068,097
Output: Number of sites assessed for project suitability	10	10	15	15
Number of grants/loans/contracts executed	5	5	4	8
Outcome: Square feet of near shore habitat created or protected	150,000	150,000	150,000	170,000

Goal 3. Improve environmental literacy and motivate individuals and groups to take actions that benefit Chesapeake, coastal and ocean resources.

Objective 3.1 Contribute to achieving State education mandates and goals for environmental literacy by providing a combination of workshops, training and educational opportunities that support schools (through professional development for educations and classroom and outdoor experiences for students), parks, and partner environmental education providers.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Input: Number of educators and volunteers requesting assistance	654	800	850	900
Output: Number of professional development workshops conducted	29	45	50	65
Number of classroom presentations delivered by trained volunteers	181	222	250	275
Number of field experiences provided	1,340	1,205	1,320	1,445
Outcome: Number of educators and volunteers trained	629	1,985	1,675	1,795
Number of students participating in classroom, field and other				
activities	55,363	54,556	59,000	66,400

K00A14.02 CHESAPEAKE AND COASTAL SERVICE — CHESAPEAKE AND COASTAL SERVICE

Appropriation Statement:

Appropriation Statement.	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	50.90	51.90	53.90
Number of Contractual Positions	5.59	21.10	12.25
01 Salaries, Wages and Fringe Benefits	4,066,497	4,414,203	5,078,044
02 Technical and Special Fees	222,964	900,315	550,426
03 Communication	39,217 63,295	34,640	45,143
06 Fuel and Utilities	1,166 11,682	12,928	1,130 10,996
08 Contractual Services	15,471,588 134,117 72,089	8,241,860 140,631 22,000	4,658,777 68,198 5,600
11 Equipment—Additional	6,009	22,000	2,398
12 Grants, Subsidies and Contributions	5,020,504 321,876	40,121,362 344,449	47,408,358 350,370
Total Operating Expenses	21,141,543	48,917,870	52,550,970
Total Expenditure	25,431,004	54,232,388	58,179,440
Original General Fund Appropriation Transfer of General Fund Appropriation	2,515,911 -836,516	1,550,431 -29,342	•
Total General Fund Appropriation	1,679,395	1,521,089	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	1,679,395 16,278,636 5,668,208 1,804,765	1,521,089 41,981,412 7,720,498 3,009,389	1,681,444 48,780,948 5,644,875 2,072,173
Total Expenditure	25,431,004	54,232,388	58,179,440

K00A14.02 CHESAPEAKE AND COASTAL SERVICE — CHESAPEAKE AND COASTAL SERVICE

Special Fund Income:			
K00326 Private Donation	17,444	25,682	41,667
K00333 Shore Erosion Control Revolving Loan Fund	890,286	2,646,487	790,657
K00360 Chesapeake Bay 2010 Trust Fund	15,370,906	39,309,243	47,948,624
Total	16,278,636	41,981,412	48,780,948
Federal Fund Income:			
VC.K00 Various Federal Contracts		140,000	129,000
11.419 Coastal Zone Management Administration Awards 11.420 Coastal Zone Management Estuarine Research	1,815,107	3,733,494	1,602,274
Reserves	418,744	607,100	490,000
11.457 Chesapeake Bay Studies	·	·	73,500
11.483 NOAA Programs for Disaster Relief Appropriations Act—Non-construction and Construction	21,198		
15.423 Bureau of Ocean Energy Management			247.006
(BOEM) Environmental Studies Program (ESP). 15.605 Sport Fish Restoration Program	315,101	389,103	358,995
15.614 Coastal Wetlands Planning, Protection and Resto-	313,101	369,103	336,333
ration Act	115,298		
66.466 Chesapeake Bay Program	2,982,760	2,850,801	2,744,100
Total	5,668,208	7,720,498	5,644,875
Reimbursable Fund Income:			
D13A13 Maryland Energy Administration	1,198,689	2,121,409	1,123,241
J00D00 DOT-Maryland Port Administration	54,335	180,000	420,000
K00A04 DNR-Maryland Park Service	29,571	207.170	29,571
K00A05 DNR-Land Acquisition and Planning	194,752	296,168	100 (74
K00A11 DNR-Boating Services	217,356	289,012	180,674
K00A12 DNR-Resource Assessment Service	105,613	119,500	119,500
K00A17 DNR-Fisheries Service	2.514		194,752
R13M00 Morgan State University	2,514	2 200	2,500
R30B22 USM-College Park	1,935	3,300	1,935
Total	1,804,765	3,009,389	2,072,173

K00A17.01 FISHERIES SERVICE

PROGRAM DESCRIPTION

The Fisheries Service is responsible for the conservation, management and allocation of Maryland's fisheries resources to ensure the long-term sustainability and optimum ecological, recreational and economic use of these resources, including the regulation of recreational and commercial fishing activities.

MISSION

To manage fisheries resources in balance with the ecosystem and to improve the health and survival of Maryland's fish and shellfish resources, and associated habitat by providing high quality information and services to managers of natural resources, the research community and the public.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Sustainable populations of living resources and aquatic habitat in tidal and nontidal waters of the State.

Objective 1.1 Build and manage sustainable fisheries in Maryland's aquatic ecosystems through regulation of fishing activity; provide for the sustainable participation of fishing communities and anglers in high quality, diverse and accessible recreational and commercial fishing.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of sustainable fisheries managed (fisheries				
operating at target fishing level, with biomass above thresholds)	20	20	21	21
Harvest rate (exploitation fraction) of female blue crabs				
relative to target harvest rate (25.5 percent) ¹	23%	25%	25%	25%
Crab winter dredge survey index of stock size (density-crabs/1000m)	32	32	45	45
Striped bass juvenile index (abundance of young of the year fish)	5.8	11.0	12.0	12.0
Number of bushels of oysters harvested	343,575	422,382	400,000	350,000
Oyster biomass index (1994 base =1; goal = 10)	1.6	2.1	2.2	2.2

Objective 1.2 Facilitate the development of the Maryland aquaculture industry through collaboration with Maryland Aquaculture Coordinating Council and provide increased opportunity for new aquaculture ventures

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Outcome: Number of new or expanded aquaculture businesses	36	57	55	50

Goal 2. Natural resources stewardship opportunities for Maryland's urban and rural citizens.

Objective 2.1 Develop fishery management plans to achieve conservation goals and utilization of fish and shellfish populations and their habitats, and integrate the goals and objectives into a Bay-wide approach to management.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Fishery management plans revised to include ecosystem effects	1	3	4	4
Fishery management plans with implementation table updates	10	12	12	12

¹ Annual exploitation fractions are not available until April after the fishing year. Therefore, the 2013 actual is updated and the 2014 exploitation fraction is estimated and will not be known until April 2015.

K00A17.01 FISHERIES SERVICE (Continued)

Objective 2.2 Enhance Maryland's aquatic ecosystems through targeted restoration of oyster habitat.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Number of hatchery oysters planted (millions)	655	635	600	1,500
Outcome: Acres of oyster habitat rehabilitated through planting				
of shell or non-shell habitat	0	61	156	150

Objective 2.3 Produce and stock fish to meet statewide ecological and recreational management needs for restoration and enhancement of fish populations.

	2013	2014	2015	2016
Performance Measures	Actual	Actual	Estimated	Estimated
Output: Produce fish to meet statewide management needs (millions) ²	13.1	8.3	9.0	9.0
Outcome: Stock hatchery-cultured finfish to support population				
restoration, population enhancement, corrective stocking, put-				
and-take fishing, outreach, education and research (millions) ³	10.1	7.1	7.0	7.0

³ The fiscal year 2013 actual was reported incorrectly as \$9 million in last year's publication.

² Up to 24 different species dependent on management needs as requested by unit programs. Annually produce American shad, hickory shad, striped bass, largemouth bass, hybrid sunfish, bluegill, walleye, rainbow trout and brown trout.

K00A17.01 FISHERIES SERVICE — **FISHERIES SERVICE**

Appropriation Statement:			
·PPPP	2014 Actual	2015 Appropriation	2016 Allowance
Number of Authorized Positions	144.10	146.10	150.10
Number of Contractual Positions	18.72	20.63	18.66
01 Salaries, Wages and Fringe Benefits	11,290,117	11,928,369	13,015,913
02 Technical and Special Fees	554,847	738,839	650,448
03 Communication	126,164	131,051	161,596
04 Travel	65,064	83,647	110,226
06 Fuel and Utilities	195,253 388,537	242,768 547,902	218,280 565,468
08 Contractual Services	8,043,321	8,442,204	6,235,403
09 Supplies and Materials	710,948	823,045	870,931
10 Equipment—Replacement	88,808	222,058	187,777
11 Equipment—Additional	178,078 1,794,060	94,976 1,794,000	160,386 1,794,000
13 Fixed Charges	221,501	270,038	269,106
14 Land and Structures		4,200	4,400
Total Operating Expenses	11,811,734	12,655,889	10,577,573
Total Expenditure	23,656,698	25,323,097	24,243,934
Original General Fund Appropriation	5,463,025	6,619,985	
Transfer of General Fund Appropriation	4,638		
Total General Fund Appropriation	5,467,663	6,141,607	
Net General Fund Expenditure	5,467,663	6,141,607	6,467,862
Special Fund Expenditure	8,130,840	11,136,500	10,109,310
Federal Fund Expenditure Reimbursable Fund Expenditure	7,536,524 2,521,671	5,912,364 2,132,626	4,998,396 2,668,366
Total Expenditure	23,656,698	25,323,097	24,243,934
Special Fund Income:			
K00312 Fisheries Research and Development Fund	5,842,989	6,490,270	6,897,855
K00326 Private Donation	57,217	60,000	60,000
K00338 Fisheries Management and Protection Fund	2,223,826	2,192,998	2,317,873
K00363 Oyster Tax Fund	6,808	2,393,232	833,582
Total	8,130,840	11,136,500	10,109,310
Federal Fund Income:			
VC.K00 Various Federal Contracts		38,000	40,000
11.407 Interjurisdictional Fisheries Act of 1986	44,959	75,000 53,000	83,200
11.439 Marine Mammal Data Program	13,912 1,584,790	53,900	58,800
11.457 Chesapeake Bay Studies	187,028		
11.463 Habitat Conservation	1,833,251	1,920,900	1,400,000
11.472 Unallied Science Program	41,714	120,000	196,000
11.474 Atlantic Coastal Fisheries Cooperative Management Act	215,899	117,600	186,200
15.605 Sport Fish Restoration Program	3,583,304	3,536,964	3,019,396
15.630 Coastal Program		50,000	
15.634 State Wildlife Grants	31,667		14,800
Total	7,536,524	5,912,364	4,998,396
Reimbursable Fund Income:			
J00B01 DOT-State Highway Administration		1,982,626	
J00D00 DOT-Maryland Port Administration	2,147,615		2,418,366
U10B00 Maryland Environmental Service	374,056	150,000	250,000
Total	2,521,671	2,132,626	2,668,366

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
k00a01 Office of the Secretary							
k00a01 Office of the Secretary							
secy dept natural resources	1.00	151,844	1.00	162,563	1.00	162,563	
dep secy dept natural resources	1.00	135,162	1.00	140,489	1.00	142,646	
exec vi	2.00	226,551	2.00	236,954	2.00	239,421	
prgm mgr senior iii	1.00	127,386	1.00	126,186	1.00	126,186	
administrator vi	1.00	90,844	1.00	97,203	1.00	97,203	
prgm mgr iii	6.00	300,025	4.00	356,481	4.00	360,800	
administrator v	1.00	81,999	1.00	87,729	1.00	88,565	
administrator v	1.00	53,738	1.00	79,835	1.00	80,594	
designated admin mgr ii	1.00	32,129	1.00	76,834	1.00	78,322	
envrmntl prgm mgr i water mgt	1.00	62,220	1.00	73,946	1.00	75,377	
administrator iii	1.00	60,093	1.00	70,049	1.00	71,399	
nat res planner v	1.00	67,928	1.00	80,715	1.00	82,247	
nat res planner iv	2.00	75,699	2.00	129,361	2.00	132,144	
administrator ii	1.00	61,320	1.00	65,625	1.00	66,257	
internal auditor lead	1.00	66,178	1.00	70,830	1.00	71,515	
nat res planner iii	1.00	14,348	1.00	47,333	1.00	48,211	
admin officer i	1.00	50,264	1.00	36,557	1.00	37,884	
exec assoc iii	4.00	236,388	4.00	254,496	4.00	259,758	
management associate	1.00	37,931	1.00	45,366	1.00	45,787	
TOTAL k00a0101*	29.00	1,932,047	27.00	2,238,552	27.00	2,266,879	
k00a0102 Office of the Attorney G	eneral						
principal counsel	1.00	117,888	1.00	126,186	1.00	126,186	
asst attorney general viii	3.00	238,493	3.00	329,358	3.00	333,423	
asst attorney general vii	2.00	168,723	2.00	215,216	2.00	217,290	
asst attorney general vi	5.00	361,401	4.00	373,919	4.00	389,623	
asst attorney general v	.00	54,606	1.00	81,994	1.00	83,553	
admin officer ii oag	1.00	54,462	1.00	58,276	1.00	58,834	
legal secretary oag	1.00	42,256	1.00	45,160	1.00	45,577	
TOTAL k00a0102*	13.00	1,037,829	13.00	1,230,109	13.00	1,254,486	
k00a0103 Finance and Administrativ	ve Services						
fiscal services admin vi	1.00	40,027	1.00	108,635	1.00	110,729	
fiscal services admin iii	1.00	81,999	1.00	87,729	1.00	89,400	
administrator iv	.00	0	1.00	53,193	.00	•	Abol
administrator iii	1.00	65,449	1.00	70,049	1.00	71,399	
accountant manager iii	1.00	87,469	1.00	93,590	1.00	94,485	
it programmer analyst lead/adva	1.00	36,701	1.00	78,568	1.00	79,324	
accountant supervisor i	2.00	120,421	2.00	128,871	2.00	130,109	
accountant ii	2.00	105,785	2.00	113,187	2.00	114,270	
admin officer iii	1.00	53,862	1.00	57,633	1.00	58,736	
agency budget spec ii	1.00	54,892	1.00	58,736	1.00	59,299	

Natural Resources and Recreation

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
k00a0103 Finance and Administrati							
agency grants spec ii	1.00	59,219		63,371	1.00	63,980	
agency procurement spec ii	2.00	55,942	2.00	101,219	2.00	103,889	
admin officer ii	2.00	104,014	2.00	111,288	2.00	113,418	
admin officer i	4.00	151,933		163,857	3.00	166,465	
admin officer i	1.00	51,052	1.00	54,619	1.00	55,141	
admin spec iii	1.00	47,900	1.00	51,209	1.00	51,696	
admin spec ii	1.00	36,344	1.00	39,341	1.00	39,700	
fiscal accounts technician ii	6.00	254,422	6.00	272,432	6.00	275,622	
admin aide	.00	0	1.00	32,364	1.00	33,524	
fiscal accounts clerk ii	1.00	29,985	1.00	32,996	1.00	33,588	
services specialist	2.00	57,376	2.00	63,716	2.00	64,854	
automotive services supv	1.00	44,502	1.00	47,569	1.00	48,453	
automotive services specialist	1.00	37,494	1.00	40,059	1.00	40,792	
T0TAL k00a0103*	34.00	1,576,788	35.00	1,924,231	34.00	1,898,873	
k00a0104 Human Resource Service							
hr director i	1.00	41,164	1.00	89,122	1.00	89,975	
admin prog mgr ii	1.00	70,143	1.00	75,377	1.00	76,834	
hr administrator i	2.00	110,382	2.00	112,373	2.00	115,449	
administrator i	1.00	62,008	1.00	66,363	1.00	67,639	
hr officer ii	1.00	62,008	1.00	66,363	1.00	67,639	
computer info services spec ii	1.00	58,693	1.00	41,358	1.00	42,880	
hr officer i	1.00	42,806	1.00	55,491	1.00	56,550	
management associate	1.00	50,097	1.00	53,598	1.00	54,109	
admin aide	1.00	37,494	1.00	40,059	1.00	40,792	
ddiilli dlao		0.,40,			1.00		
T0TAL k00a0104*	10.00	534,795	10.00	600,104	10.00	611,867	
TOTAL MODERNOON	10100	001,100	10100	000,101	10.00	011,007	
k00a0105 Information Technology S	ervice						
prgm mgr senior iii	1.00	95,568	1.00	78,595	1.00	81,600	
prgm mgr iv	1.00	100,214	1.00	103,743	1.00	103,743	
it asst director ii	2.00	167,480	2.00	179,197	2.00	179,977	
administrator iv	1.00	75,424	1.00	80,715	1.00	82,247	
it systems technical spec super	2.00	158,323	2.00	169,429	2.00	170,186	
it systems technical spec	6.00	502,034	7.00	546,346	7.00	551,379	
computer network spec lead	1.00	72,011	1.00	49,899	1.00	51,771	
it programmer analyst lead/adva	1.00	•	1.00	72,777	1.00	•	
		67,996		•		73,480	
administrator ii	1.00	60,165	1.00	64,387	1.00	65,006	
computer info services spec sup		81,455	1.00	68,175	1.00	69,492	
computer network spec ii	3.00	155,695	3.00	192,514	3.00	195,572	
it programmer analyst ii	2.00	57,918	2.00	113,745	2.00	143,187	
admin officer iii	1.00	58,105	1.00	62,179	1.00	63,371	
computer info services spec ii	5.00	177,780	4.00	213,294	4.00	216,950	
computer info services spec i	.00	0	1.00	44,545	1.00	44,956	

Classification Title	FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015	FY 2016	FY 2016 Allowance	Symbol
radio tech supy general 3.00 184,321 3.00 195,025 3.00 196,242 radio tech iv 1.00 52,440 1.00 56,108 1.00 57,182 radio tech ii 1.00 43,695 1.00 46,703 1.00 47,569 TOTAL K00a0105* 34.00 2,110,624 34.00 2,337,378 34.00 2,393,910 K00a0106 Office of Communications designated admin mgr senior iii 1.00 103,768 1.00 100,343 1.00 102,270 designated admin mgr iii 1.00 0 0 1.00 93,590 1.00 95,380 administrator iii 1.00 80,247 1.00 80,078 1.00 80,078 webmaster supr 1.00 83,880 1.00 82,247 1.00 83,069 1.00 83,069 administrator iii 1.00 48,346 1.00 47,807 1.00 83,029 webmaster ii 2.50 147,480 2.50 157,819 2.50 160,505 admin spec iii 1.00 30,915 1.00 34,390 1.00 35,629 TOTAL K00a0106* 7.50 494,636 8.50 596,274 8.50 605,586 TOTAL K00a0106* 7.50 494,636 8.50 596,274 8.50 605,586 TOTAL K00a0106* 7.50 494,636 8.50 596,274 8.50 605,586 TOTAL K00a0106* 1.00 127,50 7,686,719 127.50 8,925,646 126.50 9,031,601 pgm mgr ii 3.00 259,190 3.00 274,051 3.00 277,427 prgm mgr senior i 1.00 103,468 1.00 68,959 1.00 71,620 prgm mgr ii 3.00 259,190 3.00 274,051 3.00 277,427 prgm mgr ii 3.00 259,190 3.00 274,051 3.00 277,427 prgm mgr ii 3.00 259,190 3.00 274,051 3.00 277,427 prgm mgr ii 3.00 259,190 3.00 274,051 3.00 277,427 prgm mgr ii 3.00 259,190 3.00 274,051 3.00 277,427 prgm mgr ii 3.00 259,190 3.00 274,051 3.00 277,427 prgm mgr ii 3.00 259,190 3.00 274,051 3.00 277,427 prgm mgr ii 3.00 259,190 3.00 274,051 3.00 277,427 prgm mgr ii 3.00 259,190 3.00 274,051 3.00 274,051 3.00 277,427 prgm mgr ii 3.00 259,190 3.00 259,190 3.00 274,051 3.00	orassification fitte				Appropriacion			
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radio tech iv radio tech ii 1.00 \$2,440 1.00 \$6,108 1.00 \$7,182 radio tech ii 1.00 \$43,695 1.00 \$45,703 1.00 \$47,569								
Tradio tech ii 1.00 43,695 1.00 46,703 1.00 47,669 TOTAL k00a0105* 34.00 2,110,624 34.00 2,337,376 34.00 2,339,910 k00a0106 Office of Communications designated admin mgr senior iii 1.00 103,768 1.00 100,343 1.00 102,270 designated admin mgr senior iii 1.00 80,247 1.00 80,078 1.00 99,380 administrator iii 1.00 80,247 1.00 80,078 1.00 80,078 webmaster supr 1.00 83,880 1.00 82,247 1.00 83,229 webmaster ii 2.50 147,480 2.50 157,819 2.50 160,565 pub affairs officer ii 1.00 48,346 1.00 47,807 1.00 48,995 admin spec iii 1.00 48,346 1.00 47,807 1.00 35,629 TOTAL k00a0106* 7.50 494,636 8.50 596,274 8.50 605,586 TOTAL k00a01 ** 127,50 7,686,719 127.50 8,926,646 126.50 9,031,601 k00a02 Forest Service K00a0209 Forest Service Prgm mgr senior i 1.00 103,458 1.00 68,959 1.00 71,620 prgm mgr iii 3.00 259,190 3.00 274,051 3.00 277,427 prgm mgr iii 3.00 259,190 3.00 274,051 3.00 277,427 prgm mgr iii 3.00 206,567 3.00 220,548 3.00 224,173 administrator ii 1.00 50,032 1.00 63,171 1.00 63,779 forestry manager ii 1.00 50,032 1.00 63,171 1.00 63,779 forestry manager ii 1.00 701,821 11.00 761,566 11.00 722,176 administrator i 2.00 120,668 2.00 141,980 3.00 224,173 administrator i 2.00 120,668 2.00 129,136 2.00 131,026 forestry manager ii 3.00 49,035 7.00 463,903 7.00 469,637 nat res manager i 3.00 180,044 4.00 20,127 4.00 204,545 administrator i 2.00 120,668 2.00 129,136 2.00 131,026 forestry manager ii 1.00 54,290 1.00 58,091 1.00 58,091 1.00 58,691 1.00 58,691 1.00 72,176 administrator i 2.00 120,668 2.00 129,136 2.00 131,026 forestry manager ii 1.00 44,248 4.00 200,127 4.00 204,545 admin officer ii 3.00 180,643 4.00 200,127 4.00 204,545 admin structor i 3.00 180,643 4.00 200,127 4.00 204,545 and min structor i 3.00 180,643 4.00 200,127 4.00 204,545 and min structor i 3.00 180,643 4.00 200,127 4.00 204,545 and min structor i 3.00 180,643 4.00 200,127 4.00 204,545 and min structor i 3.00 180,628 3.00 154,687 and res planner iii 4.00 42,448 4.00 420,1366 1.00 45,787 admin officer i 3.00 67,568 14.00 735,617 14.00 747,159 and res t			•		•		•	
Note			•		•		-	
Note	radio tech ii	1.00	43,695	1.00	46,703	1.00	•	
designated admin mgr senior iii 1.00 103,768 1.00 100,343 1.00 102,270 designated admin mgr iii .00 0 0 1.00 93,590 1.00 95,390 administrator iii 1.00 83,880 1.00 80,078 1.00 83,029 webmaster supr 1.00 83,880 1.00 82,247 1.00 83,029 webmaster ii 2.50 147,480 2.50 157,819 2.50 160,505 pub affairs officer ii 1.00 48,346 1.00 47,807 1.00 48,695 admin spec iii 1.00 30,915 1.00 34,390 1.00 35,629 TOTAL k00a0106* 7.50 494,636 8.50 596,274 8.50 605,566 TOTAL k00a0106* 7.50 494,636 8.50 596,274 8.50 605,566 TOTAL k00a0106* 7.50 494,636 8.50 596,274 8.50 605,566 TOTAL k00a0106* 7.50 103,458 <td>T0TAL k00a0105*</td> <td>34.00</td> <td>2,110,624</td> <td>34.00</td> <td>2,337,376</td> <td>34.00</td> <td></td> <td></td>	T0TAL k00a0105*	34.00	2,110,624	34.00	2,337,376	34.00		
designated admin mgriii .00 0 1.00 93,590 1.00 95,380 administratoriii 1.00 80,477 1.00 80,078 mebmaster supr 1.00 83,880 1.00 82,247 1.00 83,029 webmaster ii 2.50 147,480 2.50 157,819 2.50 160,505 pub affairs officer ii 1.00 48,346 1.00 47,807 1.00 48,695 admin spec iii 1.00 30,915 1.00 34,390 1.00 35,629 TOTAL k00a0106* 7.50 494,636 8.50 596,274 8.50 605,586 TOTAL k00a01 ** 127.50 7,686,719 127.50 8,926,646 126.50 9,031,601 k00a02 Forest Service k00a029 Forest Service **	k00a0106 Office of Communication	s						
administrator iii 1.00 80,247 1.00 80,078 1.00 80,078 webmaster supr 1.00 83,880 1.00 82,247 1.00 83,029 webmaster ii 2.50 147,480 2.50 157,819 2.50 160,505 pub affairs officer ii 1.00 48,346 1.00 47,807 1.00 48,695 admin spec iii 1.00 30,915 1.00 34,390 1.00 35,629 TOTAL k00a0106* 7.50 494,636 8.50 996,274 8.50 605,586 TOTAL k00a0106* 127,50 7,686,719 127,50 8,926,646 126.50 9,031,601 Webmaster ii 1.00 103,458 1.00 68,959 1.00 71,620 prgm mgr senior i 1.00 103,458 1.00 68,959 1.00 71,620 prgm mgr iii 3.00 259,190 3.00 274,051 3.00 277,427 prgm mgr iii 3.00 259,190 3.00 274,051 3.00 277,427 prgm mgr iii 3.00 259,190 3.00 274,051 3.00 277,427 prgm mgr iii 3.00 259,190 3.00 274,051 3.00 224,173 administrator ii 1.00 59,032 1.00 63,171 1.00 63,779 forestry manager ii 2.00 132,654 2.00 141,980 2.00 144,719 forestry manager ii 1.00 59,032 1.00 63,171 1.00 63,779 forestry manager ii 2.00 120,668 2.00 129,136 2.00 131,026 forestry manager ii 3.00 449,035 7.00 463,903 7.00 469,637 nat res manager ii 1.00 54,290 1.00 58,091 7.00 469,637 nat res manager ii 1.00 42,448 1.00 200,127 4.00 204,545 admin officer ii 3.00 198,043 4.00 200,127 4.00 204,545 admin officer ii 3.00 198,043 4.00 200,127 4.00 204,545 admin officer ii 3.00 188,626 3.00 188,091 1.00 54,499 1.00 58,091 1.00 58,091 1.00 58,091 1.00 58,647 nat res planner iii 3.00 198,043 4.00 200,127 4.00 204,545 admin officer ii 3.00 148,626 3.00 158,972 3.00 160,941 forester licensed 7.00 203,301 3.00 128,079 3.00 131,143 admin officer i 3.00 148,626 3.00 158,972 3.00 160,941 forester licensed 7.00 203,301 3.00 128,079 3.00 131,143 admin officer i 3.00 42,448 1.00 45,787 admin spec iii 1.00 42,448 1.00 45,787 admin spec iii 1.00 42,448 1.00 48,868 1.00 48,533 nat res tech vi 1.60 44,4984 1.00 48,868 1.00 44,535 anat res tech vi 1.00 44,4984 1.00 48,868 1.00 48,533 nat res tech vi 1.00 39,290 1.00 41,984 1.00 42,753 nat res tech vi 1.00 39,290 1.00 0 41,984 1.00 42,753 nat res tech vi 1.00 39,290 1.00 0 0 30,00 10,00 41,984 1.00 42,753 nat res tech vi 1.00 39,290 1.00 0	designated admin mgr senior ii	i 1.00	103,768	1.00	100,343	1.00	102,270	
webmaster supr 1.00 83,880 1.00 82,247 1.00 83,029 webmaster ii 2.50 147,480 2.50 157,819 2.50 160,505 pub affairs officer ii 1.00 48,486 1.00 47,807 1.00 48,695 admin spec iii 1.00 30,915 1.00 34,390 1.00 35,629 TOTAL k00a0106* 7.50 494,636 8.50 596,274 8.50 605,586 TOTAL k00a01 ** 127.50 7,686,719 127.50 8,926,646 126.50 9,031,601 k00a02 Forest Service Francisco 88,926,74 8.50 605,586 605,586 prgm graprisi 1.00 103,458 1.00 688,959 1.00 71,620 prgm grapriii 3.00 259,190 3.00 274,051 3.00 277,427 prgm grapriii 9.00 571,949 8.00 623,731 8.00 633,435 park services manager ii 2.00 132,654 2.00	designated admin mgr iii	.00	0	1.00	93,590	1.00	95,380	
webmaster ii 2.50 147,480 2.50 157,819 2.50 160,505 pub affairs officer ii 1.00 48,346 1.00 47,807 1.00 48,695 admin spec iii 1.00 30,915 1.00 34,390 1.00 35,629 TOTAL k00a0106* 7.50 494,636 8.50 596,274 8.50 605,586 K00a02 Forest Service prgm gr senior i 1.00 103,458 1.00 68,959 1.00 71,620 prgm gr senior i 1.00 103,458 1.00 68,959 1.00 71,620 prgm gr senior i 3.00 259,190 3.00 274,051 3.00 277,427 prgm gr ii 3.00 259,190 3.00 274,051 3.00 277,427 prgm gr ii 3.00 251,1949 8.00 623,731 8.00 633,435 park services manager ii 3.00 206,657 3.00 220,548 3.00 224,173	administrator iii	1.00	80,247	1.00	80,078	1.00	80,078	
pub affairs officer ii 1.00 48,346 1.00 47,807 1.00 48,695 admin spec iii 1.00 30,915 1.00 34,390 1.00 35,629 TOTAL k00a0106* 7.50 494,636 8.50 596,274 8.50 605,586 K00a0209 Forest Service k00a0209 Forest Service prgm mgr senior i 1.00 103,458 1.00 68,959 1.00 71,620 prgm mgr iii 3.00 259,190 3.00 274,051 3.00 277,427 prgm mgr iii 3.00 259,190 3.00 274,051 3.00 277,427 prgm mgr ii 9.00 571,949 8.00 623,731 8.00 633,435 park services manager ii 3.00 266,657 3.00 220,548 3.00 224,173 administrator ii 1.00 59,032 1.00 63,171 1.00 63,779 forestry manager ii 10.00	webmaster supr	1.00	83,880	1.00	82,247	1.00	83,029	
admin spec iii 1.00 30,915 1.00 34,390 1.00 35,629 TOTAL k00a0106* 7.50 494,636 8.50 596,274 8.50 605,586 TOTAL k00a01 ** 127.50 7,686,719 127.50 8,926,646 126.50 9,031,601 K00a02 Forest Service k00a0209 Forest Service prgm mgr senior i 1.00 103,458 1.00 68,959 1.00 71,620 prgm mgr ii 3.00 259,190 3.00 274,051 3.00 277,427 prgm mgr ii 9.00 571,949 8.00 623,731 8.00 633,435 park services manager i 2.00 132,654 2.00 141,980 2.00 144,719 forestry manager iii 3.00 266,057 3.00 220,548 3.00 224,103 administrator ii 1.00 59,032 1.00 63,171 1.00 63,779 forestry manager ii 10.00 701,821 11.00 761,566 11.00 772,176 administrator i 2.00 120,668 2.00 129,136 2.00 131,026 forestry manager ii 10.00 449,035 7.00 463,903 7.00 469,637 nat res manager ii 1.00 54,290 1.00 58,091 1.00 58,647 nat res planner iii 3.00 198,043 4.00 200,127 4.00 204,545 admin officer iii 2.00 114,111 2.00 122,107 2.00 124,449 maint supv ii non lic 3.00 139,015 3.00 151,538 3.00 154,687 nat res planner iii .00 0 0 3.00 140,138 3.00 134,591 forester licensed 7.00 203,301 3.00 128,079 3.00 131,143 admin officer i 1.00 42,130 2.00 78,743 2.00 80,183 park services associate ii 1.00 42,448 1.00 45,366 1.00 45,787 admin spec iii 1.00 42,448 1.00 45,366 1.00 77,7164 admin spec iii 1.00 42,448 1.00 45,366 1.00 77,7164 admin spec iii 1.00 42,448 1.00 735,617 14.00 77,7169 admin spec iii 1.00 42,448 1.00 45,366 1.00 77,7164 admin spec iii 1.00 42,488 1.00 735,617 14.00 77,7169 admin spec iii 1.00 42,448 1.00 48,086 1.00 77,7164 admin spec iii 1.00 44,984 1.00 48,086 1.00 48,533 ant res tech iv 1.00 44,984 1.00 48,086 1.00 48,533 ant res tech ii 1.00 44,984 1.00 48,086 1.00 42,753 ant res tech ii 1.00 44,984 1.00 48,086 1.00 48,533 ant res tech ii 1.00 44,984 1.00 48,086 1.00 42,753 ant res tech ii 1.00 42,753 ant res tech ii 1.00 42,753	webmaster ii	2.50	147,480	2.50	157,819	2.50	160,505	
TOTAL k00a0106* 7.50 494,636 8.50 596,274 8.50 605,586 TOTAL k00a01 *** 127.50 7,686,719 127.50 8,926,646 126.50 9,031,601 k00a02 Forest Service	pub affairs officer ii	1.00	48,346	1.00	47,807	1.00	48,695	
TOTAL k00a01 ** 127.50 7,686,719 127.50 8,926,646 126.50 9,031,601 k00a02 Forest Service prgm mgr senior i 1.00 103,458 1.00 68,959 1.00 71,620 prgm mgr iii 3.00 259,190 3.00 274,051 3.00 277,427 prgm mgr ii 9.00 571,949 8.00 623,731 8.00 633,435 park services manager ii 2.00 132,654 2.00 141,980 2.00 144,719 forestry manager iii 3.00 206,057 3.00 220,548 3.00 224,173 administrator ii 1.00 59,032 1.00 63,171 1.00 63,779 forestry manager ii 10.00 701,821 11.00 761,566 11.00 772,176 administrator ii 2.00 120,668 2.00 129,136 2.00 131,026 forestry manager i 8.00 449,035 7.00 463,903 7.00 469,637 nat res manager ii	admin spec iii	1.00	30,915	1.00	34,390	1.00	35,629	
TOTAL k00a01 ** 127.50 7,686,719 127.50 8,926,646 126.50 9,031,601 k00a02 Forest Service prgm mgr senior i 1.00 103,458 1.00 68,959 1.00 71,620 prgm mgr iii 3.00 259,190 3.00 274,051 3.00 277,427 prgm mgr ii 9.00 571,949 8.00 623,731 8.00 633,435 park services manager ii 2.00 132,654 2.00 141,980 2.00 144,719 forestry manager iii 3.00 206,057 3.00 220,548 3.00 224,173 administrator ii 1.00 59,032 1.00 63,171 1.00 63,779 forestry manager ii 10.00 701,821 11.00 761,566 11.00 772,176 administrator ii 2.00 120,668 2.00 129,136 2.00 131,026 forestry manager i 8.00 449,035 7.00 463,903 7.00 469,637 nat res manager ii	T0T11 100 01001	7.50		0.50	500.074	0.50		
k00a02 Forest Service prgm mgr senior i 1.00 103,458 1.00 68,959 1.00 71,620 prgm mgr senior i 3.00 259,190 3.00 274,051 3.00 277,427 prgm mgr ii 9.00 571,949 8.00 663,731 8.00 633,435 park services manager i 2.00 132,664 2.00 141,980 2.00 144,719 forestry manager iii 3.00 226,057 3.00 220,548 3.00 224,173 administrator ii 10.00 59,032 1.00 63,171 1.00 63,779 forestry manager ii 10.00 701,821 11.00 761,566 11.00 72,176 administrator i 2.00 120,668 2.00 129,136 2.00 131,026 forestry manager ii 8.00 449,035 7.00 463,903 7.00 469,637 nat res manager ii 1.00 54,290 1.00 58,991 1.00 58,647 <t< td=""><td></td><td></td><td>•</td><td></td><td>•</td><td></td><td>•</td><td></td></t<>			•		•		•	
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KO0a0209 Forest Service prgm mgr senior i 1.00 103,458 1.00 68,959 1.00 71,620 prgm mgr senior i 3.00 259,190 3.00 274,051 3.00 277,427 prgm mgr ii 9.00 571,949 8.00 623,731 8.00 633,435 park services manager ii 3.00 206,057 3.00 220,548 3.00 224,173 administrator ii 1.00 59,032 1.00 63,171 1.00 63,779 forestry manager ii 10.00 701,821 11.00 761,566 11.00 772,176 administrator i 2.00 120,668 2.00 129,136 2.00 131,026 forestry manager ii 8.00 449,035 7.00 463,903 7.00 469,637 nat res planner iii 3.00 198,043 4.00 200,127 4.00 204,545 admin officer iii 3.00 139,015 3.00 151,538 3.00 154,687 nat res planner ii	k00a02 Forest Service							
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forestry manager i 8.00 449,035 7.00 463,903 7.00 469,637 nat res manager ii 1.00 54,290 1.00 58,091 1.00 58,647 nat res planner iii 3.00 198,043 4.00 200,127 4.00 204,545 admin officer iii 2.00 114,111 2.00 122,107 2.00 124,449 maint supv ii non lic 3.00 139,015 3.00 151,538 3.00 154,687 nat res planner ii .00 0 0 3.00 140,138 3.00 143,591 forester licensed 7.00 203,301 3.00 128,079 3.00 131,143 admin officer i 3.00 148,626 3.00 158,972 3.00 160,941 forester i 1.00 42,130 2.00 78,743 2.00 80,183 park services associate ii 1.00 42,448 1.00 45,366 1.00 45,787 admin spec iii 4.00 179,691 4.00 193,281 4.00 197,164 nat res tech vi 16.00 675,058 14.00 735,617 14.00 747,159 nat res tech v 2.00 73,032 1.00 51,209 1.00 52,183 nat res tech ii 1.00 39,290 1.00 41,984 1.00 42,753 nat res tech ii 1.00 39,290 1.00 41,984 1.00 42,753 nat res tech ii .00 0 0 .00 0 1.00 32,996 New		2.00	-	2.00	•	2.00	-	
nat res manager ii 1.00 54,290 1.00 58,091 1.00 58,647 nat res planner iii 3.00 198,043 4.00 200,127 4.00 204,545 admin officer iii 2.00 114,111 2.00 122,107 2.00 124,449 maint supv ii non lic 3.00 139,015 3.00 151,538 3.00 154,687 nat res planner ii .00 0 3.00 140,138 3.00 143,591 forester licensed 7.00 203,301 3.00 128,079 3.00 131,143 admin officer i 3.00 148,626 3.00 158,972 3.00 160,941 forester i 1.00 42,130 2.00 78,743 2.00 80,183 park services associate ii 1.00 42,448 1.00 45,366 1.00 45,787 admin spec iii 4.00 179,691 4.00 193,281 4.00 197,164 nat res tech vi 16.00 675,058 14.		8.00	•	7.00	•	7.00		
nat res planner iii 3.00 198,043 4.00 200,127 4.00 204,545 admin officer iii 2.00 114,111 2.00 122,107 2.00 124,449 maint supv ii non lic 3.00 139,015 3.00 151,538 3.00 154,687 nat res planner ii .00 0 3.00 140,138 3.00 143,591 forester licensed 7.00 203,301 3.00 128,079 3.00 131,143 admin officer i 3.00 148,626 3.00 158,972 3.00 160,941 forester i 1.00 42,130 2.00 78,743 2.00 80,183 park services associate ii 1.00 42,448 1.00 45,366 1.00 45,787 admin spec iii 4.00 179,691 4.00 193,281 4.00 197,164 nat res tech vi 16.00 675,058 14.00 735,617 14.00 747,159 nat res tech iv 1.00 44,984 1.00 48,086 1.00 48,533 nat res tech ii 1.00 </td <td>, ,</td> <td>1.00</td> <td>•</td> <td>1.00</td> <td>•</td> <td>1.00</td> <td>•</td> <td></td>	, ,	1.00	•	1.00	•	1.00	•	
maint supv ii non lic 3.00 139,015 3.00 151,538 3.00 154,687 nat res planner ii .00 0 3.00 140,138 3.00 143,591 forester licensed 7.00 203,301 3.00 128,079 3.00 131,143 admin officer i 3.00 148,626 3.00 158,972 3.00 160,941 forester i 1.00 42,130 2.00 78,743 2.00 80,183 park services associate ii 1.00 42,448 1.00 45,366 1.00 45,787 admin spec iii 4.00 179,691 4.00 193,281 4.00 197,164 nat res tech vi 16.00 675,058 14.00 735,617 14.00 747,159 nat res tech iv 1.00 44,984 1.00 48,086 1.00 48,533 nat res tech iii 1.00 39,290 1.00 41,984 1.00 42,753 nat res tech ii 0 0 0 0<	•	3.00	•	4.00		4.00	•	
nat res planner ii .00 0 3.00 140,138 3.00 143,591 forester licensed 7.00 203,301 3.00 128,079 3.00 131,143 admin officer i 3.00 148,626 3.00 158,972 3.00 160,941 forester i 1.00 42,130 2.00 78,743 2.00 80,183 park services associate ii 1.00 42,448 1.00 45,366 1.00 45,787 admin spec iii 4.00 179,691 4.00 193,281 4.00 197,164 nat res tech vi 16.00 675,058 14.00 735,617 14.00 747,159 nat res tech iv 1.00 44,984 1.00 51,209 1.00 52,183 nat res tech iii 1.00 39,290 1.00 48,086 1.00 42,753 nat res tech iii 1.00 0 0 0 0 1.00 32,996 New	admin officer iii	2.00	114,111	2.00	122,107	2.00	124,449	
forester licensed 7.00 203,301 3.00 128,079 3.00 131,143 admin officer i 3.00 148,626 3.00 158,972 3.00 160,941 forester i 1.00 42,130 2.00 78,743 2.00 80,183 park services associate ii 1.00 42,448 1.00 45,366 1.00 45,787 admin spec iii 4.00 179,691 4.00 193,281 4.00 197,164 nat res tech vi 16.00 675,058 14.00 735,617 14.00 747,159 nat res tech v 2.00 73,032 1.00 51,209 1.00 52,183 nat res tech ii 1.00 44,984 1.00 48,086 1.00 48,533 nat res tech ii 1.00 39,290 1.00 41,984 1.00 42,753 nat res tech ii .00 0 0 0 0 0 0 1.00 32,996 New	maint supv ii non lic	3.00	139,015	3.00	151,538	3.00	154,687	
forester licensed 7.00 203,301 3.00 128,079 3.00 131,143 admin officer i 3.00 148,626 3.00 158,972 3.00 160,941 forester i 1.00 42,130 2.00 78,743 2.00 80,183 park services associate ii 1.00 42,448 1.00 45,366 1.00 45,787 admin spec iii 4.00 179,691 4.00 193,281 4.00 197,164 nat res tech vi 16.00 675,058 14.00 735,617 14.00 747,159 nat res tech iv 2.00 73,032 1.00 51,209 1.00 52,183 nat res tech iv 1.00 44,984 1.00 48,086 1.00 48,533 nat res tech iii 1.00 39,290 1.00 41,984 1.00 42,753 nat res tech ii .00 0 0 0 1.00 32,996 New	nat res planner ii	.00	0	3.00	140,138	3.00	143,591	
forester i 1.00 42,130 2.00 78,743 2.00 80,183 park services associate ii 1.00 42,448 1.00 45,366 1.00 45,787 admin spec iii 4.00 179,691 4.00 193,281 4.00 197,164 nat res tech vi 16.00 675,058 14.00 735,617 14.00 747,159 nat res tech v 2.00 73,032 1.00 51,209 1.00 52,183 nat res tech iv 1.00 44,984 1.00 48,086 1.00 48,533 nat res tech iii 1.00 39,290 1.00 41,984 1.00 42,753 nat res tech ii .00 0 0 0 0 1.00 32,996 New	forester licensed	7.00	203,301	3.00		3.00		
park services associate ii 1.00 42,448 1.00 45,366 1.00 45,787 admin spec iii 4.00 179,691 4.00 193,281 4.00 197,164 nat res tech vi 16.00 675,058 14.00 735,617 14.00 747,159 nat res tech v 2.00 73,032 1.00 51,209 1.00 52,183 nat res tech iv 1.00 44,984 1.00 48,086 1.00 48,533 nat res tech iii 1.00 39,290 1.00 41,984 1.00 42,753 nat res tech ii .00 0 .00 0 1.00 32,996 New	admin officer i	3.00	148,626	3.00	158,972	3.00	160,941	
admin spec iii 4.00 179,691 4.00 193,281 4.00 197,164 nat res tech vi 16.00 675,058 14.00 735,617 14.00 747,159 nat res tech v 2.00 73,032 1.00 51,209 1.00 52,183 nat res tech iv 1.00 44,984 1.00 48,086 1.00 48,533 nat res tech iii 1.00 39,290 1.00 41,984 1.00 42,753 nat res tech ii .00 0 .00 0 1.00 32,996 New	forester i	1.00	42,130	2.00	78,743	2.00	80,183	
nat res tech vi 16.00 675,058 14.00 735,617 14.00 747,159 nat res tech v 2.00 73,032 1.00 51,209 1.00 52,183 nat res tech iv 1.00 44,984 1.00 48,086 1.00 48,533 nat res tech ii 1.00 39,290 1.00 41,984 1.00 42,753 nat res tech ii .00 0 .00 0 1.00 32,996 New	park services associate ii	1.00	42,448	1.00	45,366	1.00	45,787	
nat res tech v 2.00 73,032 1.00 51,209 1.00 52,183 nat res tech iv 1.00 44,984 1.00 48,086 1.00 48,533 nat res tech ii 1.00 39,290 1.00 41,984 1.00 42,753 nat res tech ii .00 0 .00 0 1.00 32,996 New	admin spec iii	4.00	179,691	4.00	193,281	4.00	197,164	
nat res tech v 2.00 73,032 1.00 51,209 1.00 52,183 nat res tech iv 1.00 44,984 1.00 48,086 1.00 48,533 nat res tech ii 1.00 39,290 1.00 41,984 1.00 42,753 nat res tech ii .00 0 .00 0 1.00 32,996 New	•	16.00	-		•		-	
nat res tech iv 1.00 44,984 1.00 48,086 1.00 48,533 nat res tech ii 1.00 39,290 1.00 41,984 1.00 42,753 nat res tech ii .00 0 .00 0 1.00 32,996 New	nat res tech v	2.00	•				•	
nat res tech iii 1.00 39,290 1.00 41,984 1.00 42,753 nat res tech ii .00 0 .00 0 1.00 32,996 New	nat res tech iv	1.00	•		•		•	
nat res tech ii .00 0 .00 0 1.00 32,996 New	nat res tech iii	1.00	•	1.00	•	1.00	-	
,	nat res tech ii	.00	•	.00	•	1.00	•	New
	nat res tech i	.00	0	1.00	27,048	2.00	•	

Natural Resources and Recreation

FY 2014 Classification Title	FY 2014 Positions	FY 2014 Expenditure	FY 2015 Positions	FY 2015 Appropriation	FY 2016 Positions	FY 2016 Allowance	Symbol
k00a02 Forest Service							
k00a0209 Forest Service							
management associate	1.00	31,322	1.00	36,557	1.00	44,545	
TOTAL k00a0209*	85.00	4,589,205	83.00	4,963,988	85.00	5,118,441	
TOTAL k00a02 **	85.00	4,589,205	83.00	4,963,988	85.00	5,118,441	
k00a03 Wildlife and Heritage S							
k00a0301 Wildlife and Heritage S							
prgm mgr senior ii	1.00	98,489	1.00	105,401	1.00	107,429	
prgm mgr iv	4.00	362,274	4.00	382,919	4.00	386,270	
prgm mgr ii	1.00	110,114	2.00	164,777	2.00	167,088	
prgm mgr i	8.00	564,551	7.00	556,879	7.00	562,876	
nat res planner v	3.00	213,235	3.00	228,187	3.00	231,173	
envrmntl spec iv	1.00	73,402	1.00	78,568	1.00	80,078	
nat res biol v	12.00	733,903	11.00	787,334	11.00	798,806	
nat res planner iv	3.00	190,847	3.00	235,704	3.00	238,724	
nat res biol iv	6.00	391,210	6.00	418,702	6.00	429,862	
nat res biol iii	9.00	502,168	9.00	546,577	9.00	554,857	
nat res manager ii	2.00	104,378	2.00	105,514	2.00	107,728	
nat res biol ii	2.00	91,218	2.00	98,908	2.00	100,769	
admin officer ii	1.00	55,505	1.00	59,392	1.00	60,530	
maint supv i non lic	1.00	55,505	1.00	59,392	1.00	59,961	
admin officer i	1.00	51,052	1.00	54,619	1.00	55,662	
nat res biol i	4.00	150,807	4.00	164,334	4.00	168,867	
admin spec iii	1.00	47,900	1.00	51,209	1.00	52,183	
admin spec i	.00	0	1.00	30,472	1.00	39,706	
nat res tech vi	6.00	287,808	6.00	317,210	6.00	321,122	
nat res tech v	5.00	180,075	4.00	174,187	4.00	177,600	
nat res tech iv	1.00	43,377	1.00	47,209	1.00	48,086	
nat res tech iii	7.00	199,254	8.00	290,076	8.00	295,871	
nat res tech ii	1.00	32,163	1.00	34,795	2.00	63,248	New
nat res tech i	1.00	16,486	1.00	32,167	1.00	32,741	
management associate	1.00	44,658	1.00	47,935	1.00	48,825	
office secy iii	1.00	35,443	1.00	36,333	1.00	36,663	
office secy ii	1.00	35,629	1.00	38,061	1.00	38,407	
TOTAL k00a0301*	84.00	4,671,451	84.00	5,146,861	85.00	5,265,132	
TOTAL k00a03 **	84.00	4,671,451	84.00	5,146,861	85.00	5,265,132	
k00a04 Maryland Park Service k00a0401 State-wide Operations							
prgm mgr senior ii	1.00	107,922	1.00	109,499	1.00	110,556	
park ranger lieutenant colonel	1.00	113,930	1.00	124,502	1.00	127,563	
park ranger major	4.00	406,297	4.00	465,691	4.00	468,484	
prgm mgr ii	1.00	46,968	1.00	89,400	1.00	91,107	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
k00a04 Maryland Park Service							
k00a0401 State-wide Operations							
park services manager ii	3.00	103,230	3.00	202,117	3.00	212,157	
exec asst i exec dept	1.00	73,402	1.00	78,568	1.00	79,323	
park services manager i	11.00	477,120	12.00	724,614	12.00	736,691	
park services asst manager	5.00	208,235	4.00	242,793	4.00	247,225	
park services supervisor	23.00	1,048,464	24.00	1,263,840	24.00	1,306,256	
park ranger captain	5.00	473,357	4.00	436,162	4.00	441,244	
park ranger first lieutenant	4.00	376,785	4.00	409,617	4.00	409,617	
fiscal services chief ii	1.00	73,992	1.00	79,205	1.00	80,715	
nat res planner v	1.00	68,103	1.00	77,699	1.00	78,452	
administrator ii	2.00	97,367	2.00	125,415	2.00	126,366	
administrator ii	1.00	64,928	1.00	69,492	1.00	70,161	
nat res planner iii	2.00	82,057	2.00	103,264	2.00	111,769	
admin officer iii	2.00	113,082	2.00	98,991	2.00	101,616	
admin officer iii	1.00	53,862	1.00	57,633	1.00	58,736	
admin officer iii	1.00	50,894	1.00	54,451	1.00	55,491	
maint supv ii non lic	21.00	976,118	23.00	1,172,197	23.00	1,194,022	
park services associate lead	15.00	624,031	15.00	781,606	15.00	796,202	
pub affairs officer ii	1.00	62,694	1.00	65,827	1.00	65,827	
admin officer ii	2.00	146,168	4.00	226,870	4.00	231,784	
maint supv i non lic	1.00	28,162	1.00	38,880	1.00	40,298	
admin officer i	.00	0	1.00	54,619	1.00	55,662	
admin officer i	1.00	51,052	1.00	54,619	1.00	55,141	
park services associate ii	57.00	2,061,775	55.00	2,265,417	55.00	2,321,880	
admin spec iii	6.00	456,701	15.00	691,628	15.00	702,865	
park services associate i	13.00	488,519	14.00	525,859	14.00	550,763	
admin spec ii	9.50	280,829	3.50	140,184	3.50	142,242	
admin spec i	1.00	42,256	1.00	45,160	1.00	45,994	
park ranger sergeant	1.00	23,519	.00	0	.00	0	
admin aide	3.00	60,398	.00	0	.00	0	
office supervisor	1.00	17,354	.00	0	.00	0	
office secy iii	2.00	50,005	1.00	35,068	1.00	35,701	
office secy ii	1.00	44,226	2.00	64,945	2.00	66,346	
office clerk ii	1.00	16,216	.00	0.,0.0	.00	0	
maint chief iii non lic	1.00	47,900	1.00	51,209	1.00	51,696	
park technician iv	28.00	910,799	30.00	1,085,154	30.00	1,147,688	
park technician iii	10.00	234,189	8.00	248,603	8.00	266,518	
,							
TOTAL k00a0401*	245.50	10,662,906	246.50	12,360,798	246.50	12,684,158	
TOTAL k00a04 **	245.50	10,662,906	246.50	12,360,798	246.50	12,684,158	
		, , - 00	_ / 5 / 5 6	,000,.00	0.00	,00,,100	
k00a05 Land Acquisition and Pla	ınning						
k00a0505 Land Acquisition and Pla	J						
prgm mgr senior i	1.00	106,963	1.00	110,729	1.00	110,729	
prgm mgr iv	1.00	76,690	1.00	87,455	1.00	89,122	
		,		, 100		, 122	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
k00a05 Land Acquisition and Plan k00a0505 Land Acquisition and Plan	-						
prgm mgr iii	3.00	170,739	1.00	95,380	1.00	97,203	
administrator iv	2.00	146,884	2.00	157,172	2.00	159,385	
prgm mgr i	2.00	143,834	2.00	154,219	2.00	157,172	
administrator iii	4.00	195,915	3.00	210,654	3.00	213,322	
administrator iii	2.00	138,642	2.00	148,394	2.00	151,261	
envrmntl spec iv	1.00	72,011	1.00	77,078	1.00	77,823	
nat res planner iv	2.00	114,531	2.00	144,503	2.00	146,546	
administrator ii	3.00	168,249	3.00	181,039	3.00	184,068	
real est review appraiser ii dg	1.00	57,921	1.00	61,983	1.00	62,577	
acquisition specialist	1.00	54,290	1.00	58,091	1.00	59,202	
nat res planner iii	2.00	140,061	3.00	175,312	3.00	178,296	
admin officer iii	3.00	158,422	4.00	201,665	4.00	205,693	
nat res planner ii	1.00	22,178	1.00	41,358	1.00	42,880	
admin officer i	.50	25,526	. 50	27,310	.50	27,831	
cartographer ii	1.00	44,984	1.00	48,086	1.00	48,980	
T0TAL k00a0505*	30.50	1,837,840	29.50	1,980,428	29.50	2,012,090	
T0TAL k00a05 **	30.50	1,837,840	29.50	1,980,428	29.50	2,012,090	
k00a06 Licensing and Registration k00a0601 Licensing and Registration prgm mgr senior i	on Service 1.00	103,458	1.00	110,729	1.00	110,729	
it programmer analyst manager	1.00	85,153	1.00	91,107	1.00	91,107	
administrator i	4.00	238,160	4.00	254,866	4.00	257,901	
admin officer iii	1.00	36,353	1.00	57,633	1.00	58,736	
admin spec iii	1.00	17,509	1.00	34,390	1.00	35,629	
admin spec ii	1.00	12,346	.00	0	.00	0	
lic reg center mgr	3.00	131,653	3.00	143,357	3.00	145,479	
lic reg tech supv	6.00	231,167	5.00	247,702	5.00	252,365	
lic reg tech lead	3.00	122,644	3.00	132,152	3.00	134,143	
lic reg tech iii	6.00	184,040	6.00	226,308	6.00	230,097	
lic reg tech ii	1.00	74,760	3.00	102,540	3.00	104,385	
services specialist	.00	0	1.00	28,702	1.00	29,713	
lic reg tech i	6.00	92,231	5.00	150,597	5.00	156,991	
TOTAL k00a0601*	34.00	1,329,474	34.00	1,580,083	34.00	1,607,275	
T0TAL k00a06 **	34.00	1,329,474	34.00	1,580,083	34.00	1,607,275	
k00a07 Natural Resources Police k00a0701 General Direction							
nat res police superintendent	1.00	135,486	1.00	143,966	1.00	147,819	
nat res police lieut colonel	1.00	116,722	1.00	127,753	1.00	130,947	
nat res police major	2.00	180,104	1.00	115,063	1.00	117,939	
prgm mgr iv	1.00	95,115	1.00	101,786	1.00	102,765	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
k00a07 Natural Resources Police							
k00a0701 General Direction	4 00	70.000	4 00	05.404			
administrator iv	1.00	79,832		85,401	1.00	85,401	
nat res police captain	3.00	294,891		323,812		334,787	
nat res police lieut	4.00	417,159		386,937	4.00	396,809	
administrator ii	1.00	64,928		69,492		70,161	
nat res manager iii	1.00	55,765		59,670		60,243	
nat res biol iii	1.00	50,132		44,017		45,641	
pub affairs officer ii	1.00	60,848		65,827		65,827	
admin officer ii	5.00	188,900		241,522		267,165	
admin officer i	1.00	67,355		108,217		109,760	
admin spec ii	1.00	34,703		0		0	
nat res police sergeant	7.00	545,902		629,399		645,132	
police communications superviso		198,157		211,015	4.00	215,017	
hydrographic engr assoc iii	3.00	138,702		148,273	3.00	150,095	
police communications oper ii	17.00	632,478		677,480	17.00	689,837	
nat res police corporal	4.00	168,701	3.00	201,034	3.00	205,533	
nat res police senior off	1.00	79,965		150,649		156,093	
nat res police candidate	1.00	64,680		0		0	
management associate	2.00	78,170		103,444	2.00	104,875	
admin aide	1.00	44,984		48,086	1.00	48,980	
office secy iii	4.00	107,925		146,778	4.00	149,833	
supply officer iv	1.00	32,163		34,795	1.00	35,423	
supply officer ii	1.00	30,984	1.00	33,084	1.00	33,381	
marine engine technician ii	1.00	31,546	1.00	34,727	1.00	35,980	
TOTAL k00a0701*	71.00	3,996,297	69.00	4,292,227	69.00	4,405,443	
k00a0704 Field Operations							
nat res police major	2.00	224,617	3.00	369,394	3.00	377,237	
nat res police captain	5.00	508,844	5.00	553,908	5.00	571,185	
nat res police lieut	9.00	798,699	9.00	919,293	9.00	942,277	
admin officer iii	1.00	49,942	1.00	53,431	1.00	53,941	
nat res police sergeant	30.00	2,011,970	28.00	2,471,906	28.00	2,533,521	
police communications oper ii	6.00	249,317	6.00	269,739	6.00	274,726	
nat res police corporal	63.00	4,202,622	55.00	4,107,032	55.00	4,216,694	
nat res police senior off	22.00	1,448,264	20.00	1,487,008	20.00	1,536,346	
nat res police off i/c	43.00	2,491,574	56.00	2,984,155	56.00	3,141,300	
nat res police off	17.00	580,856	20.00	963,403	20.00	1,017,157	
nat res police candidate	24.00	626,388		945,000	44.00	1,540,000	New
nat res cadet	13.00	249,367		353,592	13.00	365,965	
T0TAL k00a0704*	235.00	13,442,460	243.00	15,477,861	260.00	16,570,349	
TOTAL k00a07 **	306.00	17,438,757		19,770,088	329.00	20,975,792	
	000.00	,,	0.2.00	10,110,000	020.00	20,010,132	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
k00a09 Engineering and Construc	rtion						
k00a0901 General Direction	, (1011						
prgm mgr senior i	1.00	95,870	1.00	102,595	1.00	104,567	
admin prog mgr iii	1.00	81,100		86,769		87,597	
administrator iii	1.00	23,757		71,399		72,088	
agency project engr-arch supv	5.00	419,427	5.00	448,743	5.00	452,122	
agency project engr-arch 1d	2.00	143,068	2.00	153,084	2.00	155,213	
agency project engr-arch iii	14.00	833,461	14.00	926,502	14.00	941,684	
administrator ii	1.00	98,621	1.00	60,815	1.00	61,983	
agency project engr-arch ii	2.00	115,900	2.00	125,377		127,786	
nat res manager ii	1.00	57,467		61,497		62,087	
agency procurement spec ii	1.00	50,894		54,451		54,971	
agency project engr-arch i	2.00	61,208		83,548		86,614	
envrmntl compliance spec iii	1.00	41,807		46,098		46,953	
bldg construction insp iii	1.00	24,699		46,208		46,636	
waterways improvement tech iii	2.00	40,438		75,821		77,255	
bldg construction insp ii	1.00	17,791	.00	0		0	
waterways improvement tech i	3.00	94,269		117,745		120,476	
admin aide	1.00	12,644		40,792		41,541	
carpenter trim	.00	0		28,702		34,795	
carpenter	.00	0		27,048		27,994	
TOTAL k00a0901*	40.00	2,212,421	41.00	2,557,194	41.00	2,602,362	
TOTAL k00a09 **	40.00	2,212,421	41.00	2,557,194	41.00	2,602,362	
k00a10 Critical Area Commission	1						
k00a1001 Critical Area Commission							
chair ches crit area comm	1.00	104,120	1.00	109,898	1.00	109,937	
administrator v	1.00	85,153		91,107		91,107	
nat res planner v	6.00	282,614		297,698		302,007	
nat res planner iv	3.00	148,960		256,148		274,387	
administrator i	1.00	62,008	1.00	66,363		67,001	
admin spec ii	1.00	54,728		73,260		74,588	
admin aide	1.00	44,984		48,086		48,980	
office secy iii	1,00	41,491	1.00	44,343		45,160	
5255 555 , 222							
TOTAL k00a1001*	15.00	824,058	15.00	986,903	15.00	1,013,167	
T0TAL k00a10 **	15.00	824,058	15.00	986,903	15.00	1,013,167	
k00a11 Boating Services							
k00a1101 Boating Services							
prgm mgr senior i	1.00	101,503	1.00	108,635	1.00	110,729	
prgm mgr iv	1.00	104,170		78,074		79,585	
prgm mgr ii	.00	104,170		76,834		77,578	
administrator iv	1.00	81,349		76,834 85,401	1.00	85,401	
prgm mgr i	.00	01,549		53,193		79,205	
prym myr I	.00	U	1.00	55,135	1.00	13,200	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
k00a11 Boating Services							
k00a1101 Boating Services							
administrator iii	5.00	231,265	3.00	229,829	3.00	234,263	
internal auditor super	1.00	72,011	1.00	77,078	1.00	78,568	
nat res manager iv	1.00	50,492	1.00	55,796	1.00	56,863	
administrator ii	6.00	253,874	5.00	308,998	5.00	337,494	
agency grants spec supv	1.00	67,456	1.00	34,390	1.00	35,629	
administrator i	1.00	57,231	2.00	94,729	2.00	97,402	
nat res manager ii	4.00	243,425	4.00	260,512	4.00	264,883	
nat res planner iii	1.00	6,295	.00	0	.00	0	
admin officer iii	1.00	51,863	1.00	55,491	1.00	56,550	
maint supv i non lic	1.00	46,880	1.00	38,880	1.00	40,298	
planner ii	1.00	37,904	1.00	41,774	1.00	45,278	
admin officer i	1.00	51,052	1.00	54,619	1.00	55,141	
admin spec iii	.00	0	.00	0	1.00	41,855	New
hydrographic engr assoc iv	2.00	108,923	2.00	116,552	2.00	118,226	
hydrographic engr assoc iii	3.00	139,444	3.00	149,089	3.00	150,938	
hydrographic engr assoc ii	2.00	83,300	2.00	87,470	2.00	87,833	
lic reg center mgr	1.00	40,456	1.00	50,120	1.00	51,051	
lic reg tech supv	.00	0	1.00	34,390	1.00	35,629	
maint chief iv non lic	3.00	134,758	3.00	145,420	3.00	147,185	
painter	2.00	73,273	2.00	77,808	2.00	78,400	
TOTAL 100 4404+	40.00			0.045.000	44.00		
TOTAL k00a1101*	40.00	2,036,924	40.00	2,315,082	41.00	2,445,984	
TOTAL k00a11 **	40.00	2,036,924	40.00	2,315,082	41.00	2,445,984	
k00a12 Resource Assessment Serv	/ice						
k00a1205 Power Plant Assessment F							
dir power plant siting prgm	1.00	114,177	1.00	118,197	1.00	118,197	
prgm mgr senior i	1.00	87,194	1.00	93,299	1.00	94,192	
power plant siting assessor ii	5.00	397,384	5.00	414,634	5.00	419,212	
admin officer ili	1.00	59,219	1.00	63,371	1.00	63,980	
admin aide	1.00	44,984	1.00	48,086	1.00	48,980	
office secy iii	1.00	9,229	1.00	31,553	1.00	32,116	
TOTAL k00a1205*	10.00	712,187	10.00	769,140	10.00	776,677	
k00a1206 Monitoring and Ecosystem	n Assessment						
dir resource assessment serv	1.00	109,205	1.00	116,883	1.00	119,142	
dir power plant siting prgm	1.00	114,177	1.00	118,197	1.00	118,197	
prgm mgr senior i	1.00	83,957	1.00	89,829	1.00	91,548	
envrmntl prgm mgr ii water mgt	2.00	171,787	2.00	183,804	2.00	186,471	
envrmntl prgm mgr i water mgt	2.00	161,108	2.00	165,053	2.00	166,484	
prgm mgr ii	2.00	184,455	3.00	248,823	3.00	251,950	
prgm mgr i	1.00	69,863	1.00	74,779	1.00	76,224	
administrator iii	1.00	86,378	2.00	124,080	2.00	126,935	
administrator III	1.00	00,076	2.00	124,000	2.00	120,900	

Natural Resources and Recreation

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
k00a1206 Monitoring and Ecosystem	Accocmont						
nat res biol v	4.00	267,691	5.00	320,077	5.00	324,363	
nat res planner iv	1.00	29,018	.00	020,077	.00	024,303	
administrator ii	3.00	112,559	2.00	116,028	2.00	117,611	
it programmer analyst ii	2.00	24,082	1.00	46,857	1.00	48,595	
nat res biol iv	11.00	635,388	11.00	708,822	11.00	720,922	
nat res biol iii	6.00	318,207	6.00	342,115	6.00	346,036	
admin officer iii	1.00	48,122	1.00	51,452	1.00	51,943	
nat res biol ii	11.00	471,608	11.00	535,952	11.00	547,277	
nat res biol i	.00	471,000	.00	0 0	1.00	40,698	Now
admin spec iii	2.00	95,801	2.00	102,418	2.00	103,392	MEM
it programmer	1.00	46,522	1.00	49,734	1.00	•	
nat res tech i	.00	40,522	.00	49,734	1.00	50,659	May
sailor ii	1.00	29,690	1.00	31,697		27,994	MeM
Salion II	1.00	29,690	1.00	31,097	1.00	32,263	
TOTAL k00a1206*	54.00	3,059,618	54.00	3,426,600	56.00	3,548,704	
		, ,		, ,		-,,	
k00a1207 Maryland Geological Surv	rey						
prgm mgr senior i	1.00	73,669	1.00	91,548	1.00	92,424	
geol prgm chief mgs	2.00	178,281	2.00	190,760	2.00	193,495	
geol lead/adv mgs	8.00	578,532	9.00	695,146	9.00	704,037	
agency project engr-arch ld	1.00	10,334	.00	0	.00	0	
geol iii mgs	2.00	60,283	1.00	46,857	1.00	48,595	
geol ii	2.00	28,630	2.00	88,034	2.00	98,487	
admin officer iii	1.00	59,219	1.00	63,371	1.00	63,980	
pub affairs officer ii	1.00	51,863	1.00	55,491	1.00	56,021	
management associate	1.00	51,052	1.00	54,619	1.00	55,662	
TOTAL k00a1207*	19.00	1,091,863	18.00	1,285,826	18.00	1,312,701	
TOTAL k00a12 **	83.00	4,863,668	82.00	5,481,566	84.00	5,638,082	
k00a13 Maryland Environmental T	rust						
k00a1301 Maryland Environmental Tr							
prgm mgr iii	1.00	76,636	1.00	81,994	1.00	83,553	
nat res planner v	1.00	50,812	1.00	53,193	1.00	73,361	
nat res planner iv	1.00	72,011	1.00	77,078	1.00	78,568	
administrator i	2.00	53,871	2.00	91,350	1.00	49,088	Abo1
nat res planner iii	2.00	102,590	2.00	109,768	2.00	111,862	ADOT
admin officer iii	1.00	57,013	1.00	61,009	1.00	•	
admin officer ii	1.00	•	1.00	•		62,179	
admin dilicel II	1.00	26,977	1.00	46,560	1.00	61,691	
TOTAL k00a1301*	9.00	439,910	9.00	520,952	8.00	520,302	
TOTAL k00a13 **	9.00	439,910	9.00	520,952	8.00	520,302	
TOTAL NOOUTO	3.00	409,910	3.00	520,352	0.00	520,502	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
k00a14 Chesapeake and Coastal S							
k00a1402 Chesapeake and Coastal S		_					
prgm mgr senior ii	.00	0	1.00	95,840	1.00	97,677	
prgm mgr senior i	1.00	117,352	1.00	98,766	1.00	100,660	
prgm mgr iv	1.00	115,171	3.00	283,895	3.00	286,438	
prgm mgr iii	3.00	357,160	6.00	454,330	6.00	490,756	
admin prog mgr ii	.00	0		86,087		87,729	
prgm mgr ii	1.00	60,060		69,825		71,172	
administrator iv	1.00	82,740	1.00	69,273		70,607	
administrator iv	1.00	87,729	1.00	85,401	1.00	85,401	
prgm mgr i	3.00	196,576	3.00	194,723	3.00	196,743	
administrator iii	2.00	147,641	2.00	130,822	2.00	133,338	
agency project engr-arch supv	1.00	84,097	.00	0	.00	0	
nat res planner v	2.00	166,064	3.00	214,606	3.00	217,344	
agency project engr-arch iii	2.00	140,007	2.00	149,855	2.00	151,303	
envrmntl spec iv	.00	0	1.00	53,744	1.00	54,770	
it programmer analyst lead/adva	5.90	247,675	3.90	272,570	3.90	275,404	
nat res biol v	1.00	21,657	1.00	57,929	1.00	60,147	
nat res planner iv	7.00	345,305	4.00	228,524	4.00	234,153	
administrator ii	5.00	242,814	3.00	188,607	3.00	195,632	
agency grants spec supv	1.00	53,831	1.00	46,857	1.00	48,595	
it programmer analyst ii	1.00	29,553	1.00	60,815	1.00	61,983	
nat res biol iii	1.00	34,285	1.00	44,017	1.00	49,583	
envrmntl spec iii general	1.00	50,469	.00	0	.00	0	
admin officer iii	6.00	250,341	6.00	329,523	8.00	428,055	New
nat res biol ii	1.00	35,075	2.00	85,815	2.00	88,978	
nat res planner ii	.00	. 0	1.00	41,358	1.00	42,880	
park services associate ii	1.00	22,753	.00	0	.00	, 0	
office secy ii	2.00	59,822	1.00	32,996	1.00	34,180	
office services clerk	.00	0	1.00	40,605		41,346	
T0TAL k00a1402*	50.90	2,948,177	51.90	3,416,783	53.90	3,604,874	
TOTAL k00a14 **	50.90	2,948,177	51.90	3,416,783	53.90	3,604,874	
k00a17 Fisheries Service							
k00a17 Fisheries Services							
prom mar senior ii	1.00	117,734	1.00	113,763	1.00	115 050	
. 0 0		· · · · · · · · · · · · · · · · · · ·		•		115,959	
prgm mgr senior i	2.00	180,362	2.00	177,975	2.00	181,377	
prgm mgr iv	1.00	81,022	1.00	81,098	1.00	81,869	
administrator vi	1.00	90,844	1.00	97,203	1.00	97,203	
prgm mgr iii	4.00	321,587	4.00	346,191	4.00	349,203	
admin prog mgr ii	1.00	69,087	1.00	73,946		75,377	
prgm mgr ii	5.00	396,268	5.00	412,051	5.00	417,521	
administrator iv	2.00	152,933	2.00	164,494		167,622	
prgm mgr i	10.00	815,497	11.00	839,815		852,432	
administrator iii	1.00	72,011	1.00	77,078	1.00	78,568	

FY 2014	FY 2014	FY 2014	FY 2015	FY 2015	FY 2016	FY 2016	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
k00a17 Fisheries Service							
k00a1701 Fisheries Services							
veterinarian iv agric	1.00	85,153	1.00	91,107	1.00	91,107	
database specialist supervisor	1.00	72,879	1.00	79,205	1.00	79,960	
nat res planner v	1.00	56,109	1.00	66,677	1.00	67,963	
database specialist ii	1.00	50,492	2.00	113,725	2.00	118,076	
nat res biol v	17.00	1,061,262	17.00	1,159,879	17.00	1,178,225	
administrator ii	3.00	105,445	3.00	170,298	4.00	220,677	New
nat res biol iv	10.00	572,255	10.00	650,417	10.00	661,648	
nat res manager iii	1.00	59,032	1.00	63,171	1.00	63,779	
research statistician iv	1.00	67,456	1.00	72,199	1.00	72,896	
administrator i	1.60	30,007	1.60	80,915	1.60	90,452	
it programmer analyst i	.00	0	1.00	67,639	1.00	68,289	
nat res biologist iii	8.00	291,858	9.00	460,702	10.00	519,352	New
nat res manager ii	1.00	42,917	1.00	46,487	1.00	49,088	
nat res planner iii	1.00	63,202	1.00	67,639	1.00	68,939	
database specialist i	1.00	46,152	.00	0	.00	. 0	
obs-data proc prog analyst spec	1.00	66,272	.00	0	.00	0	
admin officer iii	3.00	145,550	3.00	190,138	3.00	192,582	
nat res biol ii	30.00	1,468,910	34.00	1,809,388	34.00	1,845,068	
research statistician ii	1.00	45,070	1.00	44,457	1.00	46,098	
webmaster trainee	1.00	40,324	1.00	44,457	1.00	46,098	
admin officer ii	1.00	46,027	1.00	49,203	1.00	49,662	
admin officer i	1.00	42,448	1.00	45,366	1.00	46,208	
nat res biol i	4.50	123,931	3.50	166,070	4.50	206,824	New
pub affairs officer i	1.00	55,842	1.00	57,808	1.00	57,808	
admin spec iii	1.00	64,130	2.00	87,190	2.00	89,467	
admin spec ii	3.00	105,551	3.00	113,708	3.00	116,483	
master i nat res vessel	1.00	38,876	1.00	41,541	1.00	41,921	
nat res tech vi	3.00	109,776	1.00	47,935	1.00	48,380	
nat res tech v	5.00	250,567	5.00	247,140	5.00	249,459	
nat res tech iv	1.00	40,313	1.00	43,080	1.00	43,872	
nat res tech iii	1.00	22,107	.00	0	.00	. 0	
nat res tech ii	2.00	82,353	2.00	88,008	2.00	89,624	
nat res tech i	.00	0	1.00	27,048	2.00	61,059	New
office supervisor	1.00	42,577	1.00	45,507	1.00	45,929	
office secy ii	1.00	32,163	1.00	34,795	1.00	35,423	
office services clerk	4.00	119,962	2.00	68,534	2.00	69,768	
mate nat res vessel	1.00	30,275	1.00	32,741	1.00	33,327	
TOTAL k00a1701*	144.10	7,874,588	146.10	8,857,788	150.10	9,182,642	
TOTAL k00a17 **	144.10	7,874,588	146.10	8,857,788	150.10	9,182,642	
		. , , ,		2,007,700		5,102,042	

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NATURAL RESOURCES, DEPARTMENT OF: OFFICE OF THE SECRETARY	708,781
FOREST SERVICE	700,781
WILDLIFE AND HERITAGE SERVICE	726,784
MARYLAND PARK SERVICE	730,784
LAND ACQUISITION AND PLANNING	736,785
LICENSING AND REGISTRATION SERVICE	741,786
NATURAL RESOURCES POLICE	743,786
ENGINEERING AND CONSTRUCTION	749,780
CRITICAL AREA COMMISSION	754,788
BOATING SERVICES	756,788
RESOURCE ASSESSMENT SERVICE	762,789
MARYLAND ENVIRONMENTAL TRUST	772,790
CHESAPEAKE AND COASTAL SERVICE FISHERIES SERVICE	774,791 778,792
FIGHERIES SERVICE	110,192
PAYMENTS TO CIVIL DIVISIONS OF THE STATE	11
RETIREMENT AND PENSION SYSTEMS ADMINISTRATION:	FFF FC0
MARYLAND STATE RETIREMENT AND PENSION SYSTEMS	555,560 558,560
TEACHERS AND STATE EMPLOYEES SUPPLEMENTAL RETIREMENT PLANS	558,562
TRANSPORTATION, DEPARTMENT OF:	
SECRETARY'S OFFICE	604,672
DEBT SERVICE REQUIREMENTS	617
STATE HIGHWAY ADMINISTRATION	618,675
MARYLAND PORT ADMINISTRATION STATE MOTOR VEHICLE ADMINISTRATION	633,680
STATE MOTOR VEHICLE ADMINISTRATION MARYLAND TRANSIT ADMINISTRATION	640,683 648,687
MARYLAND AVIATION ADMINISTRATION	659,693
MARYLAND TRANSPORTATION AUTHORITY	665,697
