### MISSION

The Department of Budget and Management (DBM) helps the Governor and State agencies provide effective, efficient, and fiscally sound government to the citizens of Maryland through the use of effective budgeting and resource management. DBM supports agency efforts to achieve results by helping them obtain the fiscal, capital, procurement, and personnel resources needed to provide services to Maryland citizens. The Department is dedicated to providing advice and assistance with professionalism, modern management techniques, and teamwork. DBM ensures effective budgeting by allocating State resources in ways that provide the most benefit at the least cost to the citizens of the State. The Department ensures a fair and equitable personnel system in which State employees are able to pursue their careers without discrimination or harassment, job applicants have an equal opportunity to compete for State employment, and individuals requesting services from the State are provided those services without discrimination.

#### VISION

DBM will advance the interests of the citizens of Maryland in a State government that is well regarded, responsive, and contributes to environmentally sound communities whose residents are well-educated, healthy, safe, and gainfully employed. The Department's success depends on its employees. The recognition DBM gives to individual effort and teamwork will make the agency a desirable place to work. DBM's advice and assistance will be actively sought. DBM will emphasize getting the job done with utmost professionalism.

### **KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES**

#### Goal 1. Executive branch and independent agencies retain a high quality workforce that reflects the diversity of the State.

- Obj. 1.1 Annually, 50 percent of the protected groups in the State's workforce will reflect their proportional composition in Maryland's Civilian Labor Force.
- Obj. 1.2 Annually, at least 88 percent of Equal Employment Opportunity (EEO) complaints will be resolved with the agency and/or with the Office of the Statewide Equal Employment Opportunity (EEO) Coordinator.

Performance Measures	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Percent of protected groups in the State's workforce reflecting proportional composition in the Maryland civilian labor force	38%	45%	35%	55%	45%	50%	50%
Percent of EEO complaints resolved with the agency and/or with the Office of the Statewide Equal Employment Opportunity							
Coordinator	81%	90%	87%	92%	89%	88%	88%

Obj. 1.3 Annually, maintain or improve the retention rate of permanent employees in the State Personnel Management System in grades 5-26.

Obj. 1.4 Annually, 100 percent of health plan vendors will receive a "satisfactory" rating by at least 85 percent of all plan survey respondents in their overall plan satisfaction.

Performance Measures	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Retention rate of permanent employees in the State Personnel							
Management System grades 5 through 26	90%	90%	88%	88%	87%	90%	90%
Percentage of skilled and professional individuals who							
successfully completed probationary period	98%	94%	98%	98%	98%	98%	98%
Percent of Skilled and Professional Service appointments sampled							
for which agencies performed a complete verification of minimum							
qualifications	85%	N/A	N/A	85%	85%	85%	85%
Percent of class specifications updated	16%	15%	13%	15%	25%	20%	20%
Percent of reclassification actions completed within 60 days	96%	94%	90%	93%	94%	93%	93%
Percent of resolved third-step grievance appeals	54%	61%	42%	74%	57%	56%	56%
Percent of disciplinary action appeal cases in which resolution is							
reached	64%	69%	65%	58%	57%	60%	60%
Percent of Employee Assistance Program (EAP) participants who judge the EAP services as having significantly helped with the problem for which the referral was made	84%	82%	67%	82%	71%	72%	72%
Percent of employees referred to EAP who improved post-	0470	02/0	0770	02/0	/1/0	/ 2/0	/ 2 / 0
referral work performance as assessed by their supervisors	64%	67%	61%	61%	55%	65%	65%
Percent of health plan vendors who received a "satisfactory"							
rating by at least 85 percent of all plan survey respondents	100%	100%	78%	88%	95%	95%	95%

#### Goal 2. Maximize returns on debt collection.

Obj. 2.1 The unit will increase or maintain its net profit (gross collections - operating expenses) annually.

Obj. 2.2 Increase total dollars and the percentage of debts collected within the first twelve months of assignment to Central Collection Unit (CCU).

Performance Measures	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Agency net profit (collection fee recovered on gross collections – operating expenses)	\$5,519,901	\$4,851,628	\$3,019,000	\$3,256,539	\$82,000	<b>\$2,244,</b> 000	\$2,908,000
Percent of debts with payment recovered compared to total debt assigned to CCU during the fiscal year	N/A	27%	3%	16%	9%	18%	20%
Dollar value of payment recovered compared to total dollar value of debts assigned to CCU during the fiscal year	N/A	30%	12%	13%	14%	18%	20%

#### Goal 3. Maximize the competition for services procurements, keeping the State fleet effective and economical.

Obj. 3.1 Annually at least 80 percent of competitive services procurements valued in excess of \$50,000 will have two or more bids/offers.

Performance Measures	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Percent of competitive services procurements valued in excess of							
\$50,000 with two or more bids	80%	75%	90%	74%	79%	80%	80%

#### Goal 4. Allocate resources in order to contribute to achievement of outcome goals by State agencies.

Obj. 4.1 State agencies improve their performance annually as measured by an index of performance measures reported by State agencies and other sources.

Obj. 4.2 Annually, 85 percent of State-owned capital projects included in the capital budget will be consistent with agency facilities master plans.

Obj. 4.3 Annually, 85 percent of State-owned capital projects included in the capital budget will have an approved facility program.

Performance Measures	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Index of 30 outcome-related performance measures reported by State agencies and other sources	125.31	135.07	138.14	133.34	131.15	132.46	133.79
Percent of State-owned capital projects in the capital budget that are consistent with agency facilities master plans	77%	82%	75%	88%	87%	85%	85%
Percent of State-owned capital projects with approved facility programs	82%	94%	85%	83%	87%	85%	85%

# Summary of Department of Budget and Management

	2018 Actual	2019 Appropriation	2020 Allowance
Number of Authorized Positions	332.00	334.00	322.00
Number of Contractual Positions	34.31	32.00	33.00
Salaries, Wages and Fringe Benefits	29,294,843	35,196,401	261,288,940
Technical and Special Fees	1,236,157	1,162,688	1,264,281
Operating Expenses	10,948,880	15,864,290	28,601,787
Net General Fund Expenditure	17,170,631	21,298,392	205,837,829
Special Fund Expenditure	15,229,409	16,104,252	51,925,993
Federal Fund Expenditure	0	223,745	16,318,584
Reimbursable Fund Expenditure	9,079,840	14,596,990	17,072,602
Total Expenditure	41,479,880	52,223,379	291,155,008

# Summary of Office of the Secretary

	2018 Actual	2019 Appropriation	2020 Allowance
Number of Authorized Positions	160.00	159.00	148.00
Number of Contractual Positions	26.50	32.00	31.00
Salaries, Wages and Fringe Benefits	13,362,806	14,712,429	14,026,893
Technical and Special Fees	1,048,200	1,162,688	1,162,690
Operating Expenses	6,080,617	5,965,184	6,676,630
Net General Fund Expenditure	5,034,808	5,697,975	5,097,064
Special Fund Expenditure	15,229,409	15,916,726	16,533,309
Reimbursable Fund Expenditure	227,406	225,600	235,840
Total Expenditure	20,491,623	21,840,301	21,866,213

#### F10A01.01 Executive Direction - Office of the Secretary

#### **Program Description**

The Secretary of the Department of Budget and Management, under the direction of the Governor, is responsible for the overall review, analysis and final preparation of the State Budget for Chief Executive approval and submission to the General Assembly. The Office of the Secretary coordinates the functions of the various Departmental divisions and formulates policies and guidelines to promote efficient budgetary, fiscal, and personnel management within State government. The Office provides legal counsel and representation and coordinates legislative activities for the Department.

Appro	priation Statement	2018 Actual	2019 Appropriation	2020 Allowance
N	lumber of Authorized Positions	15.00	15.00	16.00
N	lumber of Contractual Positions	2.00	1.00	1.00
01 S	alaries, Wages and Fringe Benefits	2,147,442	2,323,452	2,492,593
02 T	echnical and Special Fees	67,603	26,983	26,983
03 C	ommunications	1	0	0
04 T	ravel	8,182	9,700	9,700
07 N	lotor Vehicle Operation and Maintenance	1,598	4,450	4,450
08 C	ontractual Services	30,538	187,293	427,002
13 F	ixed Charges	88,103	56,500	61,500
	Total Operating Expenses	128,422	257,943	502,652
	Total Expenditure	2,343,467	2,608,378	3,022,228
N	let General Fund Expenditure	2,116,061	2,382,778	2,786,388
R	eimbursable Fund Expenditure	227,406	225,600	235,840
	Total Expenditure	2,343,467	2,608,378	3,022,228
Reimb	ursable Fund Expenditure			
F109	201 Transfer from Employees and Retirees' Health Insurance Non- Budgeted Accounts	227,406	225,600	235,840
	Total	227,406	225,600	235,840

### F10A01.02 Division of Finance and Administration - Office of the Secretary

#### **Program Description**

The Division of Finance and Administration is responsible for the accounting, budgeting, payroll, purchasing, and related functions for the Department.

Арј	propriation Statement	2018 Actual	2019 Appropriation	2020 Allowance
	Number of Authorized Positions	5.00	4.00	4.00
	Number of Contractual Positions	0.50	0.00	0.00
01	Salaries, Wages and Fringe Benefits	610,875	570,044	566,503
02	Technical and Special Fees	18,764	0	0
03	Communications	124,092	186,927	56,700
04	Travel	866	1,000	1,000
06	Fuel and Utilities	502	0	0
07	Motor Vehicle Operation and Maintenance	4,147	2,000	2,000
08	Contractual Services	276,328	300,811	525,105
09	Supplies and Materials	37,424	65,000	65,000
10	Equipment - Replacement	31,493	65,000	65,000
13	Fixed Charges	8,235	6,099	6,099
	Total Operating Expenses	483,087	626,837	720,904
	Total Expenditure	1,112,726	1,196,881	1,287,407
	Net General Fund Expenditure	1,112,726	1,196,881	1,287,407
	Total Expenditure	1,112,726	1,196,881	1,287,407

#### F10A01.03 Central Collection Unit - Office of the Secretary

#### **Program Description**

The Central Collection Unit is the unit of State Government responsible for the collection of all delinquent debts, claims, and accounts of the State other than taxes, child support, unemployment insurance contributions, and overpayments. Typical debts are Motor Vehicle Administration fines, student tuition and fees, restitution for damage to State property, reimbursement for institutional care, local health department fees, workers' compensation premiums, Home Improvement Commission awards, and State grant overpayments.

Арј	propriation Statement	2018 Actual	2019 Appropriation	2020 Allowance
	Number of Authorized Positions	120.00	120.00	120.00
	Number of Contractual Positions	24.00	31.00	30.00
01	Salaries, Wages and Fringe Benefits	8,805,714	9,713,617	9,952,528
02	Technical and Special Fees	961,833	1,135,705	1,135,707
03	Communications	1,206,163	964,172	942,500
04	Travel	14,274	8,500	20,500
07	Motor Vehicle Operation and Maintenance	2,438	5,250	5,405
08	Contractual Services	3,576,188	3,422,706	3,747,914
09	Supplies and Materials	79,265	65,000	65,000
10	Equipment - Replacement	128,923	58,000	98,000
13	Fixed Charges	454,611	543,776	565,755
	Total Operating Expenses	5,461,862	5,067,404	5,445,074
	Total Expenditure	15,229,409	15,916,726	16,533,309
	Special Fund Expenditure	15,229,409	15,916,726	16,533,309
	Total Expenditure	15,229,409	15,916,726	16,533,309
Spe	cial Fund Expenditure			
F	10301 Collection Fees	15,229,409	15,916,726	16,533,309
	Total	15,229,409	15,916,726	16,533,309

### F10A01.04 Division of Procurement Policy and Administration - Office of the Secretary

#### **Program Description**

The Division of Procurement Policy and Administration provides policy and procedural direction and contract management services that ensure effective and efficient statewide fleet operations; and statewide compliance oversight and assistance on certain audits. The DBM Procurement Unit has been transferred to the Department of General Services in FY 2020.

Арр	propriation Statement	2018 Actual	2019 Appropriation	2020 Allowance
	Number of Authorized Positions	20.00	20.00	8.00
01	Salaries, Wages and Fringe Benefits	1,798,775	2,105,316	1,015,269
04	Travel	2,067	5,000	5,000
08	Contractual Services	3,669	5,000	0
13	Fixed Charges	1,510	3,000	3,000
	Total Operating Expenses	7,246	13,000	8,000
	Total Expenditure	1,806,021	2,118,316	1,023,269
	Net General Fund Expenditure	1,806,021	2,118,316	1,023,269
	Total Expenditure	1,806,021	2,118,316	1,023,269

# Summary of Office of Personnel Services and Benefits

2018 Actual	2019 Appropriation	2020 Allowance
137.20	138.20	137.20
7.73	0.00	2.00
12,053,535	16,402,658	242,989,668
186,231	0	101,591
4,761,489	9,712,086	19,556,504
8,156,821	11,342,083	194,711,201
0	187,526	34,807,906
0	223,745	16,318,584
8,844,434	14,361,390	16,810,072
17,001,255	26,114,744	262,647,763
	Actual 137.20 7.73 12,053,535 186,231 4,761,489 8,156,821 0 0 0 8,844,434	ActualAppropriation137.20138.207.730.0012,053,53516,402,658186,23104,761,4899,712,0868,156,82111,342,0830187,5260223,7458,844,43414,361,390

#### F10A02.01 Executive Direction - Office of Personnel Services and Benefits

#### **Program Description**

The Office of Personnel Services and Benefits (OPSB) provides policy direction for the human resources system established by the State Personnel and Pensions Article. The Executive Director manages OPSB and administers State personnel policies and health benefit programs. The Executive Director functions as the State's Chief Negotiator in collective bargaining, overseeing the administration of seven Memoranda of Understanding (MOUs) between the State and various exclusive representatives. The Employee and Labor Relations Division (ELRD) holds settlement conferences in grievance and disciplinary appeals, and provides advice and assistance on the interpretation of State personnel law and policies and the collective bargaining MOUs. The ELRD represents the Department in contested case hearings at the Office of Administrative Hearings and handles complaints filed under the various MOUs. The ELRD is responsible for training agencies in various aspects of employee and labor relations including employee supervision, leave issues, the PEP process, the disciplinary process, and changes to MOUs. Mediation services are provided to employees in conflict through the Shared Neutrals Mediation Program. OPSB coordinates the State's Employee Assistance Program. OPSB houses the Statewide Social Security Administrator function responsible for administering the agreement between the State and federal government by which State and local government employees receive social security benefits. The Shared Services Division oversees management of the Statewide Personnel System and performs a variety of tasks relating the administration of the system, including integrations management, reporting, security, change management, and responding to the needs of users via a help desk ticket system. The Division manages the day-to-day operations of the State's Learning Management System (the Hub) and handles the technical aspects of the State's online recruitment tool, JobAps.

Appropr	riation Statement	2018 Actual	2019 Appropriation	2020 Allowance
Nur	nber of Authorized Positions	15.00	16.00	14.00
Nur	nber of Contractual Positions	0.40	0.00	0.00
01 Sala	aries, Wages and Fringe Benefits	2,126,777	1,706,131	1,755,708
02 Tec	hnical and Special Fees	12,768	0	0
03 Con	nmunications	15	0	0
04 Trav	vel	1,221	6,000	6,000
08 Con	ntractual Services	78,820	111,000	6,335,898
09 Sup	plies and Materials	41	0	0
13 Fixe	ed Charges	4,756	3,000	3,000
	Total Operating Expenses	84,853	120,000	6,344,898
	Total Expenditure	2,224,398	1,826,131	8,100,606
Net	General Fund Expenditure	2,224,398	1,826,131	1,939,708
Reir	mbursable Fund Expenditure	0	0	6,160,898
	Total Expenditure	2,224,398	1,826,131	8,100,606
Reimbur	rsable Fund Expenditure			
F5091	0 State Personnel System Allocation	0	0	6,160,898
	Total	0	0	6,160,898

#### F10A02.02 Division of Employee Benefits - Office of Personnel Services and Benefits

#### **Program Description**

The Employee Benefits Division administers the State Employee and Retiree Health and Welfare Benefits Program (the Program) for State employees, retirees and their eligible dependents. Benefits administration extends to satellite agencies, certain continuation of coverage participants, contractual employees and those on various forms of leave. The Program offers eight medical plans, two dental plans and one prescription plan. In addition, the Program offers employee paid coverage for flexible spending accounts, life, accidental death and dismemberment, and long term care insurance. The State's share of the estimated fiscal year cost of the health benefits programs is appropriated in the various agency budgets.

Appropriation Statement		2018 Actual	2019 Appropriation	2020 Allowance
Numb	per of Authorized Positions	39.00	39.00	39.00
Numb	per of Contractual Positions	4.00	0.00	2.00
01 Salario	es, Wages and Fringe Benefits	2,988,801	3,333,322	3,498,240
02 Techn	ical and Special Fees	92,658	0	101,591
03 Comn	nunications	792,258	327,760	784,000
04 Travel		739	14,300	14,300
08 Contr	actual Services	3,239,785	3,694,500	4,075,001
09 Suppl	ies and Materials	50,572	35,000	50,000
10 Equip	ment - Replacement	54,338	12,000	7,000
13 Fixed	Charges	188,310	197,317	205,155
Ţ	otal Operating Expenses	4,326,002	4,280,877	5,135,456
	Total Expenditure	7,407,461	7,614,199	8,735,287
Reimt	oursable Fund Expenditure	7,407,461	7,614,199	8,735,287
	Total Expenditure	7,407,461	7,614,199	8,735,287
Reimbursa	ble Fund Expenditure			
F10901	Transfer from Employees and Retirees' Health Insurance Non-Budgeted Accounts	7,407,461	7,614,199	8,735,287
	Total	7,407,461	7,614,199	8,735,287

### F10A02.04 Division of Personnel Services - Office of Personnel Services and Benefits

#### **Program Description**

The Division of Personnel Services acts as the human resources office for the Department of Budget and Management and 19 other State agencies. The Division provides guidance Statewide on personnel matters and coordinates related legislative duties such as drafting and reviewing proposed legislation and researching and writing fiscal notes and testimony. The Division processes gross payroll for all SPMS employees (approximately 52,000 employees). The Division also manages Statewide programs such as telework, Military Administrative Leave, PEP, tuition reimbursement, and the Leave Bank, as well as managing contracts for medical services, specimen collection and testing, the Employee Assistance Program, and the contract for the Hub and Workday. The DBM Consolidated Payroll services all SPMS agencies and ensures gross payroll amounts are processed correctly for the Central Payroll Bureau and that these payments comply with the law. The office processes overpayment recoveries, settlement payments due to employees, and retroactive adjustments for all SPMS agencies.

Appropriat	ion Statement	2018 Actual	2019 Appropriation	2020 Allowance
Numb	er of Authorized Positions	49.60	49.60	51.60
Numb	er of Contractual Positions	3.00	0.00	0.00
01 Salarie	s, Wages and Fringe Benefits	4,135,974	4,570,988	4,993,954
02 Techni	cal and Special Fees	72,174	0	0
03 Comm	unications	12	0	0
04 Travel		753	1,750	1,750
08 Contra	ictual Services	3,434	5,235,059	0
09 Suppli	es and Materials	15,000	15,000	15,000
10 Equipr	nent - Replacement	25,000	25,000	25,000
13 Fixed (	Charges	300	0	0
Т	otal Operating Expenses	44,499	5,276,809	41,750
	Total Expenditure	4,252,647	9,847,797	5,035,704
Net Ge	eneral Fund Expenditure	2,879,879	3,181,011	3,204,460
Reimb	ursable Fund Expenditure	1,372,768	6,666,786	1,831,244
	Total Expenditure	4,252,647	9,847,797	5,035,704
Reimbursa	ble Fund Expenditure			
F10901	Transfer from Employees and Retirees' Health Insurance Non-Budgeted Accounts	194,503	184,012	196,400
F10909	Central Collection Unit Fund	194,503	184,103	190,298
F10910	Human Resources Shared Services Allocation	983,762	1,063,612	1,444,546
F50910	State Personnel System Allocation	0	5,235,059	0
	Total	1,372,768	6,666,786	1,831,244

### F10A02.06 Division of Classification and Salary - Office of Personnel Services and Benefits

#### **Program Description**

The Division of Classification and Salary develops and maintains the State's position classification plan and provides for the development and operation of the State's salary and wage program.

Appropriation Statement		2018 Actual	2019 Appropriation	2020 Allowance
Numb	per of Authorized Positions	20.60	20.60	19.60
Numb	per of Contractual Positions	0.03	0.00	0.00
01 Salari	es, Wages and Fringe Benefits	1,664,924	2,094,913	1,993,901
02 Techn	ical and Special Fees	730	0	0
03 Comn	nunications	3	0	0
04 Travel	I	0	500	500
Ţ	Fotal Operating Expenses	3	500	500
	Total Expenditure	1,665,657	2,095,413	1,994,401
Net G	eneral Fund Expenditure	1,601,452	2,095,413	1,994,401
Reimt	pursable Fund Expenditure	64,205	0	0
	Total Expenditure	1,665,657	2,095,413	1,994,401
Reimbursa	able Fund Expenditure			
F10901	Transfer from Employees and Retirees' Health Insurance Non-Budgeted Accounts	64,205	0	0
	Total	64,205	0	0

### F10A02.07 Division of Recruitment and Examination - Office of Personnel Services and Benefits

#### **Program Description**

The Division of Recruitment and Examination evaluates applications, analyzes jobs, and creates appropriate testing instruments to provide a ranking system to assist hiring managers; assures the provision of a fair and equitable review process for applications; conducts tests at various sites throughout the State; and provides consultation, training and technical assistance to agencies conducting selection processes for unique classifications. The Division also manages the functional aspects of the State's online recruitment tool, JobAps.

Appropriation Statement	2018 Actual	2019 Appropriation	2020 Allowance
Number of Authorized Positions	13.00	13.00	13.00
Number of Contractual Positions	0.30	0.00	0.00
01 Salaries, Wages and Fringe Benefits	1,137,059	1,317,810	1,361,092
02 Technical and Special Fees	7,901	0	0
03 Communications	14	0	0
04 Travel	34	4,000	4,000
08 Contractual Services	608	29,900	29,900
13 Fixed Charges	252	0	0
Total Operating Expenses	908	33,900	33,900
Total Expenditure	1,145,868	1,351,710	1,394,992
Net General Fund Expenditure	1,145,868	1,271,305	1,312,349
Reimbursable Fund Expenditure	0	80,405	82,643
Total Expenditure	1,145,868	1,351,710	1,394,992
Reimbursable Fund Expenditure			
F10910 Human Resources Shared Services Allocation	0	80,405	82,643
Total	0	80,405	82,643

### F10A02.08 Statewide Expenses - Office of Personnel Services and Benefits

#### **Program Description**

This program contains statewide expenses that are later distributed to state agencies. The expenses may include salary adjustments, state law enforcement officers' death benefits, and other statewide expense items.

Appropriation Statement	2018 Actual	2019 Appropriation	2020 Allowance
01 Salaries, Wages and Fringe Benefits	0	3,379,494	229,386,773
08 Contractual Services	305,224	0	0
Total Operating Expenses	305,224	0	0
Total Expenditure	305,224	3,379,494	229,386,773
Net General Fund Expenditure	305,224	2,968,223	178,260,283
Special Fund Expenditure	0	187,526	34,807,906
Federal Fund Expenditure	0	223,745	16,318,584
Total Expenditure	305,224	3,379,494	229,386,773
Special Fund Expenditure			
F10310 Various State Agencies	0	187,526	34,807,906
Total	0	187,526	34,807,906
Federal Fund Expenditure			
F10501 Various State Agencies	0	223,745	16,318,584
Total	0	223,745	16,318,584

#### F10A02.09 SmartWork - Office of Personnel Services and Benefits

#### **Program Description**

Maryland SmartWork will offer Maryland state employees working in specified shortage areas – such as correctional officers, nurses, and IT workers – the opportunity to receive state assistance to repay their student loans. Current state employees working in those areas that are paying down their children's student loans also qualify for this benefit. To enact this program, the governor signed Executive Order 01.01.2018.17, Student Loan Repayment Benefits to Relieve State Workforce Shortages.

Appropriation Statement	2018 Actual	2019 Appropriation	2020 Allowance	
12 Grants, Subsidies, and Contributions	0	0	8,000,000	
Total Operating Expenses	0	0	8,000,000	
Total Expenditure	0	0	8,000,000	
Net General Fund Expenditure	0	0	8,000,000	
Total Expenditure	0	0	8,000,000	

#### F10A05.01 Budget Analysis and Formulation - Office of Budget Analysis

#### **Program Description**

The Office of Budget Analysis (OBA) analyzes State agency and department programs, expenditures, revenues, and performance, and recommends funding allocations to the Secretary of Budget and Management and the Governor. OBA develops the annual operating budget in accordance with both legal requirements and the Governor's priorities. The annual operating budget is presented to the General Assembly for consideration and enactment. OBA manages the automated budget system, provides support to Departmental staff and State agencies that use the system, and is responsible for printing the State Budget and Fiscal Digest. In addition, the Office maintains master position control documentation for all authorized State positions with position, classification, and salary information for the annual State Budget.

Appropria	tion Statement	2018 Actual	2019 Appropriation	2020 Allowance
Numb	per of Authorized Positions	24.80	26.80	26.80
Numb	per of Contractual Positions	0.08	0.00	0.00
01 Salari	es, Wages and Fringe Benefits	2,715,061	2,849,355	3,003,101
02 Techr	ical and Special Fees	1,726	0	0
03 Comr	nunications	7	0	0
04 Trave	l	5,737	19,500	19,500
08 Contr	actual Services	99,203	129,500	2,311,133
13 Fixed	Charges	926	5,000	5,000
1	Total Operating Expenses	105,873	154,000	2,335,633
	Total Expenditure	2,822,660	3,003,355	5,338,734
Net G	eneral Fund Expenditure	2,814,660	2,993,355	4,727,266
Specia	al Fund Expenditure	0	0	584,778
Reim	pursable Fund Expenditure	8,000	10,000	26,690
	Total Expenditure	2,822,660	3,003,355	5,338,734
Special Fu	nd Expenditure			
F10301	Collection Fees	0	0	584,778
	Total	0	0	584,778
Reimbursa	able Fund Expenditure			
F10901	Transfer from Employees and Retirees' Health Insurance Non- Budgeted Accounts	0	0	16,690
Q00A03	Maryland Correctional Enterprises	8,000	10,000	10,000
	Total	8,000	10,000	26,690

### F10A06.01 Capital Budget Analysis and Formulation - Office of Capital Budgeting

#### **Program Description**

The Office of Capital Budgeting (OCB) develops the annual Capital Budget, prepares the five-year Capital Improvement Program, and strengthens master planning in other State agencies.

Ар	propriation Statement	2018 Actual	2019 Appropriation	2020 Allowance
	Number of Authorized Positions	10.00	10.00	10.00
01	Salaries, Wages and Fringe Benefits	1,163,441	1,231,959	1,269,278
04	Travel	675	5,000	5,000
08	Contractual Services	0	27,520	27,520
13	Fixed Charges	226	500	500
	Total Operating Expenses	901	33,020	33,020
	Total Expenditure	1,164,342	1,264,979	1,302,298
	Net General Fund Expenditure	1,164,342	1,264,979	1,302,298
	Total Expenditure	1,164,342	1,264,979	1,302,298

3 Year Position Summary									
assification Title	FY 2018 Positions	FY 2018 Expenditures	FY 2019 Positions	FY 2019 Appropriation	FY 2020 Positions	FY 2020 Allowance			
0 - Department of Budget and Management									
10A01 - Office of the Secretary									
F10A0101 - Executive Direction									
Administrator IV	0.00	82,894	0.00	0	1.00	85,4			
Administrator VII	1.00	69,001	1.00	103,743	0.00				
Asst Attorney General VII	4.00	421,777	4.00	430,634	4.00	439,2			
Dep Secy Dept Budget & Mgmt	1.00	153,532	1.00	153,532	1.00	156,6			
Designated Admin Mgr IV	1.00	93,297	1.00	92,564	1.00	96,2			
Designated Admin Mgr Senior I	0.00	35,916	0.00	0	1.00	108,			
Designated Admin Mgr Senior III	1.00	124,783	1.00	123,792	1.00	128,			
Director Governmental Efficiency	1.00	86,287	1.00	156,574	1.00	153,			
Div Dir Ofc Atty General	1.00	124,789	1.00	· · · · · · · · · · · · · · · · · · ·	1.00	127,			
Exec Assoc I	0.00	20,014	0.00		1.00	60,			
Exec Assoc II	1.00	61,009	1.00	1 1	1.00	62,			
Exec Assoc III	1.00	74,180	1.00		1.00	76			
Management Assoc	1.00	38,449	1.00	· · · · · · · · · · · · · · · · · · ·	0.00	10,			
Prgm Analyst Sr Bdgt & Mgmt	1.00	86,087	1.00		1.00	87			
Secy Dept Budget & Mgmt	1.00	177,906	1.00	· · · · · · · · · · · · · · · · · · ·	1.00	181,			
Total F10A0101	1.00	1,649,921	15.00		16.00	1,763,			
F10A0102 - Division of Finance and Administrati		1,049,921	13.00	1,042,031	10.00	1,703,			
	1.00	45,067	1.00	82,247	0.00				
Accountant Manager I	0.00	45,067	1.00		1.00	89			
Accountant Manager II		· · ·							
Admin Spec III	1.00	50,718	1.00	· · · · · · · · · · · · · · · · · · ·	1.00	52			
Administrator III	1.00	69,353	1.00		1.00	71			
Administrator VII	1.00	42,153	0.00		0.00				
Prgm Mgr Senior III	1.00	103,204	1.00		1.00	106			
Total F10A0102	5.00	350,280	4.00	303,512	4.00	319,			
F10A0103 - Central Collection Unit	<b></b>	· · · · · · · · ·		i					
Accountant I	2.00	73,184	2.00		2.00	85			
Accountant II	1.00	62,179	1.00		1.00	63			
Accountant Supervisor 1	0.00	(1,381)	0.00		0.00				
Admin Aide	0.00	2,684	0.00	0	1.00	33			
Admin Aide OAG	4.00	104,287	4.00	160,925	3.00	137			
Admin Officer I	3.00	140,685	3.00	140,683	3.00	143			
Admin Officer II	2.00	116,552	2.00	116,552	2.00	118			
Admin Officer III	4.00	226,484	4.00	228,000	4.00	232			
Admin Spec II	4.00	222,068	4.00	163,391	6.00	250			
Admin Spec III	10.00	410,946	10.00	442,362	10.00	451			
Administrator I	2.00	62,856	2.00	106,693	2.00	108			
Administrator II	2.00	182,128	2.00	136,995	3.00	189			
Administrator III	1.00	125,736	1.00	61,301	1.00	62			
Asst Attorney General VI	1.00	71,591	1.00	64,608	1.00	96			
Asst Attorney General VII	1.00	100,660	1.00	100,660	1.00	102			
Asst Attorney General VIII	1.00	118,197	1.00	118,197	1.00	120			
Collection Agent I	2.00	61,141	2.00	68,251	4.00	135			
Collection Agent II	13.00	505,664	13.00	1 1	11.00	461			
Collection Agent Lead	9.00	421,353	9.00	435,923	10.00	493			
Collection Agent Supervisor	8.00	333,599	8.00		7.00	340			
Collection Manager II	1.00	2,606	1.00		1.00	53			
Fiscal Accounts Clerk II	13.00	388,769	13.00	1	12.00	395			

assification Title	FY 2018 Positions	FY 2018 Expenditures	FY 2019 Positions	FY 2019 Appropriation	FY 2020 Positions	FY 2020 Allowance
Fiscal Accounts Technician II	3.00	87,431	3.00	127,744	3.00	121,7
Fiscal Services Admin IV	1.00	81,994	1.00	81,994	1.00	83,6
Internal Auditor Lead	1.00	706	1.00	64,387	0.00	
IT Asst Director I	1.00	56,743	1.00	56,743	1.00	57,8
IT Asst Director III	1.00	89,122	1.00	89,122	1.00	90,9
IT Functional Analyst I	2.00	91,865	2.00	91,864	2.00	93,7
IT Functional Analyst II	1.00	52,846	1.00	52,846	1.00	53,9
Management Associate	1.00	47,936	1.00	47,935	1.00	48,8
Office Clerk II	4.00	64,489	4.00	116,090	4.00	118,4
Office Secy II	1.00	0	1.00	28,702	1.00	29,
Office Secy III	2.00	82,172	2.00	82,327	2.00	83,
Office Services Clerk	3.00	83,304	3.00	102,617	2.00	74,
Office Services Clerk Lead	1.00	29,619	1.00	40,181	1.00	40,
Paralegal II	1.00	43,410	1.00	43,409	1.00	44,
Paralegal II OAG	3.00	136,584	3.00	137,837	3.00	145,
Prgm Mgr III	3.00	264,009	3.00	264,008	3.00	269,
Prgm Mgr Senior II	1.00	103,413	1.00	103,413	1.00	105,
Prgm Mgr Senior III	1.00	126,187	1.00	126,186	1.00	128,
Staff Atty I Attorney General	2.00	112,881	2.00	115,999	2.00	118,
Staff Atty II Attorney Genral	3.00	196,285	3.00	190,171	3.00	193,
Total F10A0103	120.00	5,482,984	120.00	5,862,797	120.00	5,981,
F10A0104 - Division of Procurement Policy and						
Admin Officer I	1.00	55,662	1.00	55,662	1.00	56,
Admin Prog Mgr IV	1.00	24,205	1.00	101,786	1.00	90,
Admin Spec II	1.00	35,981	1.00	35,980	1.00	36,
Administrator I	2.00	52,455	2.00	113,280	0.00	
Administrator II	0.00	58,856	0.00	0	1.00	73,
Administrator V	1.00	89,400	1.00	89,400	0.00	
Prgm Analyst Sr Bdgt & Mgmt	2.00	87,729	2.00	144,472	1.00	89
Prgm Mgr IV	3.00	242,192	3.00	283,762	1.00	105
Prgm Mgr Senior II	1.00	92,275	1.00	92,275	0.00	
Prgm Mgr Senior III	1.00		1.00	114,671	0.00	
Procurement Analyst I Bdgt & Mgmt	4.00	129,963	4.00	196,352	2.00	89
Procurement Analyst II Bdgt & Mgmt	2.00		2.00	134,874	0.00	
Procurement Analyst III Bdgt & Mgmt	1.00	75,377	1.00	75,377	0.00	
Total F10A0104	20.00		20.00	1,437,891	8.00	543,
otal F10A01-Office of the Secretary	160.00	8,668,471	159.00	9,246,231	148.00	8,607,
10A02 - Office of Personnel Services and Benefits						
F10A0201 - Executive Direction						
Admin Aide	1.00	40,060	1.00	40,059	1.00	40,
Admin Officer III	1.00	49,583	1.00	49,583	1.00	50,
Administrator I	1.00	54,884	1.00	67,639	0.00	
Administrator II	1.00	58,276	1.00	68,175	0.00	
Administrator III	2.00	74,014	2.00	139,085	1.00	74,
Administrator IV	0.00	11,540	0.00	0	1.00	80,
Exec VIII	1.00		1.00	142,646	1.00	145,
HR Administrator II	0.00	20,060	0.00	0	1.00	60,
HR Administrator IV	1.00		1.00	97,203	1.00	99,
· · · · · · · · · · · · · · · · · · ·				,200		55,
HR Analyst IV DBM	1.00	0	1.00	46,857	0.00	

ssification Title	FY 2018 Positions	FY 2018 Expenditures	FY 2019 Positions	FY 2019 Appropriation	FY 2020 Positions	FY 2020 Allowanc
HR Analyst Supv DBM	1.00	85,401	1.00	85,401	1.00	87,
Management Advocate Sr	1.00	78,322	1.00	78,322	1.00	79,
Prgm Mgr Senior II	2.00	216,929	3.00	316,477	3.00	322,
Prgm Mgr Senior IV	1.00	119,723	1.00	117,821	1.00	124,
Total F10A0201	15.00	1,117,790	16.00	1,305,064	14.00	1,230,
F10A0202 - Division of Employee Benefits						
Accountant II	0.00	6,266	0.00	0	0.00	
Accountant Supervisor	1.00	64,387	1.00	64,387	1.00	65
Admin Officer I	1.00	56,726	1.00	56,725	1.00	57
Admin Officer II	1.00	53,012	1.00	53,012	1.00	62
Admin Officer III	5.00	253,293	5.00	259,766	5.00	264
Admin Spec II	13.00	250,949	13.00	480,172	13.00	508
Admin Spec III	3.00	357,067	3.00	123,339	3.00	125
Financial Compliance Auditor II	1.00	49,716	1.00	51,452	1.00	52
Financial Compliance Auditor Lead	1.00	69,820	1.00	67,639	1.00	68
Fiscal Accounts Technician II	3.00	121,161	3.00	125,483	3.00	127
Fiscal Services Admin II	1.00	73,361	1.00	73,361	1.00	74
HR Administrator II	1.00	94,824	1.00	82,247	1.00	83
HR Administrator III	4.00	132,863	4.00	298,664	4.00	304
HR Analyst Supv DBM	0.00	7,518	0.00	0	0.00	
Office Clerk II	1.00	25,502	1.00	25,502	1.00	26
Prgm Mgr IV	0.00	30,608	0.00	0	0.00	
Prgm Mgr Senior I	1.00	55,577	1.00	110,729	1.00	112
Prgm Mgr Senior II	1.00	95,737	1.00	95,840	1.00	97
Prgm Mgr Senior IV	1.00	129,672	1.00	129,672	1.00	132
Total F10A0202	39.00	1,928,059	39.00	2,097,990	39.00	2,167
F10A0204 - Division of Personnel Services	I		L	II	LI	
Admin Officer II	1.00	59,392	1.00	59,392	1.00	60
Admin Officer III	2.00	26,710	2.00	117,822	0.00	
Admin Prog Mgr II	1.00	75,253	1.00	73,946	1.00	8
Admin Spec II	1.00	7,728	1.00	40,059	0.80	32
Admin Spec III	12.00	205,032	12.00	512,723	4.00	170
Administrator I	1.00	57,818	1.00	54,884	1.00	55
Administrator II	0.00	56,755	0.00	0	2.00	136
Administrator III	2.80	153,429	2.80	173,149	3.00	169
Exec Assoc I	0.00	0	0.00	0	1.00	49
HR Administrator I	1.00	52,293	1.00	78,568	1.00	80
HR Administrator II	2.00	171,829	2.00	160,180	1.00	87
HR Administrator III	2.00	360,288	2.00	175,586	2.00	175
HR Administrator IV	1.00	138,185	1.00	93,590	2.00	187
HR Analyst III DBM	5.80	234,760	5.80	287,145	6.80	333
HR Analyst IV DBM	4.00	330,483	4.00	283,485	6.00	389
HR Analyst Sr DBM	6.00	413,153	6.00	408,721	6.00	454
HR Analyst Supv DBM	1.00	77,699	1.00	77,699	1.00	79
HR Officer II	1.00	l (	1.00	66,363	0.00	
HR Specialist	0.00	213,278	0.00	0	5.00	265
IT Programmer Analyst I	0.00	56,781	0.00	0	2.00	116
			1.00	64,902	1.00	66
IT Programmer Analyst Lead/Advanced	1.00	64,902	1.00	04,5021		
IT Programmer Analyst Lead/Advanced Office Clerk II	0.00	1,626	0.00	04,502	0.00	

ssification Title	FY 2018 Positions	FY 2018 Expenditures	FY 2019 Positions	FY 2019 Appropriation	FY 2020 Positions	FY 2020 Allowance
Personnel Associate III	1.00	0	1.00	34,390	0.00	
Personnel Associate IV	0.00	7,219	0.00	0	1.00	51,6
Prgm Mgr Senior III	2.00	233,766	2.00	233,766	2.00	238,4
Total F10A0204	49.60	3,076,037	49.60	3,042,720	51.60	3,329,4
F10A0206 - Division of Classification and Salary						
Admin Spec III	1.00	53,176	1.00	53,175	1.00	54,2
Administrator IV	1.00	0	1.00	82,247	0.00	
HR Administrator III	4.00	274,438	4.00	327,306	4.00	333,8
HR Administrator IV	1.00	97,203	1.00	97,203	1.00	99,
HR Analyst I DBM	2.00	64,192	2.00	73,114	5.00	215,
HR Analyst II DBM	1.00	20,236	1.00	46,560	0.00	
HR Analyst III DBM	0.00	28,120	0.00	0	1.00	50,
HR Analyst IV DBM	5.00	116,297	5.00	281,049	0.00	
HR Analyst Sr DBM	4.60	336,692	4.60	298,378	6.60	401,
Management Specialist II	0.00	2,102	0.00	0	0.00	
Prgm Mgr Senior II	1.00	107,429	1.00	107,429	1.00	109,
Total F10A0206	20.60	1,099,885	20.60	1,366,461	19.60	1,263,
F10A0207 - Division of Recruitment and Examination						
HR Administrator IV	1.00	83,553	1.00	83,553	1.00	85,
HR Analyst I DBM	0.00	21,944	0.00	0	1.00	38
HR Analyst II DBM	1.00	0	1.00	38,880	1.00	39
HR Analyst III DBM	1.00	46,098	1.00	46,098	1.00	47
HR Analyst IV DBM	1.00	65,185	1.00	64,387	1.00	65
HR Analyst Sr DBM	7.00	507,731	7.00	506,980	7.00	522
Personnel Associate III	1.00	15,510	1.00	35,629	0.00	
Prgm Mgr Senior II	1.00	107,429	1.00	107,429	1.00	109,
Student Technical Asst	0.00	1,979	0.00	0	0.00	
Total F10A0207	13.00	849,429	13.00	882,956	13.00	907,
tal F10A02-Office of Personnel Services and Benefits	137.20	8,071,200	138.20	8,695,191	137.20	8,898,
F10A0501 - Budget Analysis and Formulation						
Administrator III	1.00	55,796	2.00	105,695	1.00	56
Administrator VI	0.80	73,468	0.80	73,468	0.80	74
Budget Analyst I Operating	3.00	159,360	3.00	161,313	3.00	151
Budget Analyst II Operating	5.00	326,665	5.00	298,396	6.00	337
Budget Analyst III Operating	2.00	80,995	2.00	138,777	2.00	129
Budget Analyst IV Operating	4.00	330,084	4.00	326,735	4.00	333
Exec VIII	1.00	133,804	1.00	133,804	1.00	136
IT Systems Technical Spec	1.00	83,811	1.00	83,811	1.00	85
Prgm Mgr Senior I	0.00	10,876	0.00	0	1.00	70
Prgm Mgr Senior II	2.00	234,157	2.00	234,156	2.00	238,
Prgm Mgr Senior III	1.00	126,186	1.00	126,186	1.00	128
	4.00	318,709	4.00	359,316	4.00	345,
Supv Budget Examiner		0	1.00	56,725	0.00	
Supv Budget Examiner UI Claim Center Assoc Supv I	0.00		<b></b>		26.80	2,088,
	0.00 <b>24.80</b>	1,933,911	26.80	2,098,382		
U Claim Center Assoc Supv I		1,933,911	26.80	2,098,382		
UI Claim Center Assoc Supv I Total F10A0501		<b>1,933,911</b> 8,069	26.80	<b>2,098,382</b> 49,088	0.00	
UI Claim Center Assoc Supv I Total F10A0501 F10A0601 - Capital Budget Analysis and Formulation	24.80	· · · · · · · · · · · · · · · · · · ·	г			106
UI Claim Center Assoc Supv I Total F10A0501 F10A0601 - Capital Budget Analysis and Formulation Administrator I	<b>24.80</b> 1.00	8,069	1.00	49,088	0.00	
UI Claim Center Assoc Supv I Total F10A0501 F10A0601 - Capital Budget Analysis and Formulation Administrator I Budget Analyst II Capital Programs	<b>24.80</b> 1.00 0.00	8,069 47,548	1.00	49,088 0	0.00	106, 133, 167,

3 Year Position Summary									
Classification Title	FY 2018 Positions	FY 2018 Expenditures	FY 2019 Positions	FY 2019 Appropriatior	FY 2020 Positions	FY 2020 Allowance			
OBS-Budget Analyst Lead, Capital Programs	2.00	172,543	2.00	) 172,542	2.00	175,994			
Prgm Mgr Senior II	1.00	118,197	1.00	118,197	1.00	120,561			
Total F10A0601	10.00	814,873	10.00	818,717	10.00	839,622			
Total F10 Department of Budget and Management	332.00	19,488,455	334.00	20,858,521	322.00	20,434,859			