#### **MISSION**

The State Treasurer is responsible for the management and protection of State funds and property. In this capacity, the Treasurer selects and manages the depository facilities for State funds, issues or authorizes agents to issue payments of State funds, invests excess funds, safekeeps all State securities and investments, and provides insurance protection against sudden and unanticipated damage to State property or liability of State employees. The State Treasurer plans, prepares, and advertises State of Maryland General Obligation bond issues, and through the Capital Debt Affordability Committee reviews the size and condition of State tax-supported debt and other debt of State units on a continuing basis. The State Treasurer annually reviews the total amount of State debt that prudently may be authorized for the next fiscal year.

#### VISION

To make Maryland a state that maximizes its personnel and technology as complementary resources to efficiently and effectively manage cash and investments, minimize potential risks and unexpected losses, and manage debt in order to confidently plan for the future and maintain the State's AAA bond rating.

### **KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES**

#### Goal 1. Accurately reconcile all Treasury State bank accounts.

Obj. 1.1 Reconcile the State's Main Depository, Main Disbursement, Payroll, and Income Tax Refund bank accounts within five days of receipt of the bank statement.

Performance Measures	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Total number of receipts and disbursements (millions)	18.5	19.5	18.5	18.5	18.5	18.5	18.5
Average days to reconcile accounts	< 4	< 3	< 3	< 3	< 3	< 3	< 3

### Goal 2. Maximize investment earnings for the State's surplus funds in accordance with all State laws and regulations.

Obj. 2.1 Earn a higher-than-average rate of return on the State's investment portfolio and the Local Government Investment Pool (LGIP).

Performance Measures	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Average return on State's investment portfolio	1.03%	1.03%	1.04%	1.47%	1.56%	1.50%	1.5%
Basis point spread of State's investment portfolio over 90-day T-Bill							
rate	99	101	86	91	12	5	0
LGIP fund balance (in millions as of 6/30)	\$3,127	\$3,424	\$3,779	\$3,727	\$5,251	\$4,500	\$4,800
Percent increase in LGIP balance	9.76%	9.52%	10.36%	-1.38%	29.02%	2.00%	2.00%
Return on LGIP portfolio	0.05%	0.05%	0.22%	0.56%	1.34%	1.51%	1.76%
Basis point spread over LGIP S&P Index	0	0	0	-5	1	0	0

Goal 3. Maintain and enhance the IT infrastructure needed to provide ongoing support services to the State Treasurer's Office and the agencies it serves.

Obj. 3.1 Ensure IT infrastructure and the IBM midrange system are available to support critical State business processes, including receipts and vendor payments.

Performance Measures	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
Percent of total hours of the year where infrastructure and systems							
were available	98.71%	99.63%	100.00%	99.91%	99.96%	99.82%	99.91%

Goal 4. Provide statewide risk management through loss control, loss protection, loss restoration, and loss resolution.

Obj. 4.1 Ensure efficient, timely processing of all agency and third party insurance claims.

Performance Measures	2014 Act.	2015 Act.	2016 Act.	2017 Act.	2018 Act.	2019 Est.	2020 Est.
New claims processed	5,183	4,911	5,004	4,063	4,306	4,269	4,374
Claims closed	4,895	5,272	5,204	4,419	4,353	4,430	4,436
Pending open claims	2,198	2,061	2,153	1,934	2,111	2,343	2,601

## **Summary of State Treasurer's Office**

2018 Actual	2019 Appropriation	2020 Allowance
60.00	60.00	60.00
0.03	0.00	0.00
5,973,425	6,098,027	6,419,503
3,362	4,150	4,150
35,997,429	41,053,037	42,784,860
5,254,328	5,236,188	6,158,564
1,223,510	2,598,957	2,360,226
35,496,378	39,320,069	40,689,723
41,974,216	47,155,214	49,208,513
	Actual 60.00 0.03 5,973,425 3,362 35,997,429 5,254,328 1,223,510 35,496,378	Actual         Appropriation           60.00         60.00           0.03         0.00           5,973,425         6,098,027           3,362         4,150           35,997,429         41,053,037           5,254,328         5,236,188           1,223,510         2,598,957           35,496,378         39,320,069

# **Summary of Treasury Management**

	2018 Actual	2019 Appropriation	2020 Allowance
Number of Authorized Positions	40.00	40.00	40.00
Number of Contractual Positions	0.03	0.00	0.00
Salaries, Wages and Fringe Benefits	3,974,512	3,978,019	4,193,939
Technical and Special Fees	3,008	1,150	1,150
Operating Expenses	4,619,349	3,648,089	4,325,392
Net General Fund Expenditure	5,204,328	5,186,188	6,093,564
Special Fund Expenditure	417,991	762,957	869,226
Reimbursable Fund Expenditure	2,974,550	1,678,113	1,557,691
Total Expenditure	8,596,869	7,627,258	8,520,481

### **E20B01.01 Treasury Management - Treasury Management**

#### **Program Description**

The Treasury Management Program includes the administrative and operating functions for two principal operating divisions: Treasury Management and Information Technology. The Treasury Management Division oversees all areas related to banking services and investment functions. With respect to banking services, the Division reconciles the State's principal depository and disbursement accounts as well as the income tax and payroll disbursement accounts. The Division resolves errors and claims associated with these accounts. Proper reconciliation assures that all receipt and disbursement transactions are authorized and processed appropriately. The Division also ensures adequate collateralization of State funds on deposit and monitors agencies' working fund accounts to ensure that interest remitted to the State is credited to the General Fund. The Division serves as the banking and financial transaction resource for all banking requirements of State agencies. With respect to investment functions, the Division focuses on the short-term investment of State funds, and oversees securities lending operations. The Division determines the disbursement requirements to be funded on a daily basis, and monitors balance levels at the State's main depository and disbursement banks. The Division ensures that portfolio tracking software and cash flow management techniques are utilized to maintain adequate control of all funds. The Information Technology Division provides the data processing and technology infrastructure needed to operate the State Treasurer's Office. This includes the operation of all internal network and mainframe applications, as well as links to external systems. The Division also provides check printing and electronic payment services for all vendor payments, State Retirement Agency payments to retirees, printing of child support checks, and the processing of all payroll direct deposits.

Арј	propriat	tion Statement	2018 Actual	2019 Appropriation	2020 Allowance
	Numb	er of Authorized Positions	40.00	40.00	40.00
	Numb	er of Contractual Positions	0.03	0.00	0.00
01	Salarie	es, Wages and Fringe Benefits	3,974,512	3,978,019	4,193,939
02	Techni	ical and Special Fees	3,008	1,150	1,150
03	Comm	nunications	39,186	36,097	15,750
04	Travel		15,224	4,000	4,000
07	Motor	Vehicle Operation and Maintenance	1,750	2,482	26,631
08	Contra	actual Services	2,194,191	2,554,921	3,333,734
09	Suppli	es and Materials	169,181	165,020	160,880
10	Equipr	ment - Replacement	96,275	100,692	103,852
11	Equipr	ment - Additional	2,406	0	0
13	Fixed (	Charges	91,886	22,312	15,293
	Т	otal Operating Expenses	2,610,099	2,885,524	3,660,140
		Total Expenditure	6,587,619	6,864,693	7,855,229
	Net G	eneral Fund Expenditure	5,204,328	5,186,188	6,093,564
	Specia	l Fund Expenditure	309,616	593,032	677,326
	Reimb	ursable Fund Expenditure	1,073,675	1,085,473	1,084,339
		Total Expenditure	6,587,619	6,864,693	7,855,229
Spe	cial Fur	nd Expenditure			
Е	20303	Investment Fees	309,616	593,032	677,326
		Total	309,616	593,032	677,326
Rei	mbursa	ble Fund Expenditure			
Е	20902	Capital Lease	91,602	95,230	119,743
Е	20B02	Insurance Protection	815,858	844,616	802,756
C	520J01	Maryland State Retirement and Pension Systems	111,091	98,101	115,910
N	100H00	Child Support Enforcement Administration	55,124	47,526	45,930
		Total	1,073,675	1,085,473	1,084,339

### E20B01.02 Major Information Technology Development Projects - Treasury Management

### **Program Description**

This program provides funding for the Treasurer's Office major information technology projects in conjunction with the Information Technology Master Plan (ITMP).

Appropriation Statement	2018 Actual	2019 Appropriation	2020 Allowance
08 Contractual Services	1,991,955	762,565	665,252
11 Equipment - Additional	17,295	0	0
Total Operating Expenses	2,009,250	762,565	665,252
Total Expenditure	2,009,250	762,565	665,252
Special Fund Expenditure	108,375	169,925	191,900
Reimbursable Fund Expenditure	1,900,875	592,640	473,352
Total Expenditure	2,009,250	762,565	665,252
Special Fund Expenditure			
E20303 Investment Fees	108,375	169,925	191,900
Total	108,375	169,925	191,900
Reimbursable Fund Expenditure			
E20901 Insurance Protection - Various State Agencies	381,000	592,640	473,352
F50A01 Major Information Technology Development Project Fund	1,519,875	0	0
Total	1,900,875	592,640	473,352

## **Summary of Insurance Protection**

	2018 Actual	2019 Appropriation	2020 Allowance
Number of Authorized Positions	20.00	20.00	20.00
Salaries, Wages and Fringe Benefits	1,998,913	2,120,008	2,225,564
Technical and Special Fees	354	3,000	3,000
Operating Expenses	30,522,561	35,518,948	36,903,468
Reimbursable Fund Expenditure	32,521,828	37,641,956	39,132,032
Total Expenditure	32,521,828	37,641,956	39,132,032

### **E20B02.01 Insurance Management - Insurance Protection**

### **Program Description**

The Insurance Division determines the insurance requirements to protect State property and personnel, procures commercial insurance, and sets agency premiums for self-insurance. It adjusts claims involving damage to State property and the Maryland Tort Claims Act. The Division also supervises the State's insurance programs.

Арр	ropriation Statement	2018 Actual	2019 Appropriation	2020 Allowance
	Number of Authorized Positions	20.00	20.00	20.00
01	Salaries, Wages and Fringe Benefits	1,998,913	2,120,008	2,225,564
02	Technical and Special Fees	354	3,000	3,000
03	Communications	44,223	47,331	20,700
04	Travel	4,449	6,090	6,090
80	Contractual Services	942,910	839,066	966,873
09	Supplies and Materials	18,113	29,500	29,500
10	Equipment - Replacement	283	3,000	12,468
11	Equipment - Additional	1,031	0	0
13	Fixed Charges	3,498	14,313	4,305
	Total Operating Expenses	1,014,507	939,300	1,039,936
	Total Expenditure	3,013,774	3,062,308	3,268,500
	Reimbursable Fund Expenditure	3,013,774	3,062,308	3,268,500
	Total Expenditure	3,013,774	3,062,308	3,268,500
Rein	nbursable Fund Expenditure			
E2	10901 Insurance Protection - Various State Agencies	3,013,774	3,062,308	3,268,500
	Total	3,013,774	3,062,308	3,268,500

### **E20B02.02 Insurance Coverage - Insurance Protection**

### **Program Description**

The Insurance Coverage program provides insurance protection against damage to State property or liability of State employees.

Appropriation Statement	2018 Actual	2019 Appropriation	2020 Allowance
13 Fixed Charges	29,508,054	34,579,648	35,863,532
Total Operating Expenses	29,508,054	34,579,648	35,863,532
Total Expenditure	29,508,054	34,579,648	35,863,532
Reimbursable Fund Expenditure  Total Expenditure	29,508,054 29,508,054	34,579,648 34,579,648	35,863,532 35,863,532
Reimbursable Fund Expenditure			
E20901 Insurance Protection - Various State Agencies	29,508,054	34,579,648	35,863,532
Total	29,508,054	34,579,648	35,863,532

### **E20B02.02 Insurance Coverage - Insurance Protection**

	FY 2017 Actual	FY 2018 Actual	FY 2019 Estimated	FY 2020 Estimated
State Insurance Trust Fund				
Combined Beginning Balance	29,462,787	32,930,402	33,720,968	30,977,008
Blanket Real and Personal Property:				
Beginning Balance	14,877,364	15,997,560	16,300,372	14,585,522
Transfers and Recoveries	625,835	143,327	200,000	200,000
Agency Premiums	11,106,610	9,210,283	9,257,420	9,509,366
Excess Policy Coverage	(5,926,796)	(6,077,201)	(6,572,270)	(6,605,000)
Real Property Losses	(3,685,453)	(2,973,597)	(4,600,000)	(5,000,000)
Intrafund Transfer	(1,000,000)	-	-	
Ending Balance	15,997,560	16,300,372	14,585,522	12,689,888
Officers and Employees Liability:				
Beginning Balance	3,519,688	3,722,213	3,436,127	3,326,865
Agency Premiums	749,977	366,134	365,738	368,474
Liability Losses	(547,452)	(652,220)	(475,000)	(650,000)
Ending Balance	3,722,213	3,436,127	3,326,865	3,045,339
Tort Claims Act:				
Beginning Balance	6,178,250	7,088,485	8,349,247	8,349,247
Agency Premiums	6,486,185	6,500,003	7,500,000	7,500,000
Tort Losses	(5,575,950)	(5,239,241)	(7,500,000)	(7,500,000)
Ending Balance	7,088,485	8,349,247	8,349,247	8,349,247
Motor Vehicle Comprehensive:				
Beginning Balance	4,887,485	6,122,144	5,635,222	4,715,374
Transfers and Recoveries	1,191,669	1,053,194	1,000,000	1,000,000
Agency Premiums	4,037,800	4,035,097	4,035,100	4,040,500
Motor Vehicle Losses	(2,093,900)	(2,180,911)	(2,300,000)	(2,300,000)
Insurance Administration	(2,900,910)	(3,013,302)	(3,062,308)	(3,134,905)
Insurance Administration - Major IT Projects		(381,000)	(592,640)	(473,352)
Intrafund Transfer	1,000,000	-	-	-
Ending Balance	6,122,144	5,635,222	4,715,374	3,847,617
Combined Ending Balance	32,930,402	33,720,968	30,977,008	27,932,091

### E20B03.01 Bond Sale Expenses - Bond Sale Expenses

### **Program Description**

The Debt Management Division arranges the sale of general obligation debt and coordinates debt issuance statewide.

Appropriation Statement	2018 Actual	2019 Appropriation	2020 Allowance
08 Contractual Services	855,519	1,886,000	1,556,000
Total Operating Expenses	855,519	1,886,000	1,556,000
Total Expenditure	855,519	1,886,000	1,556,000
Net General Fund Expenditure	50,000	50,000	65,000
Special Fund Expenditure	805,519	1,836,000	1,491,000
Total Expenditure	855,519	1,886,000	1,556,000
Special Fund Expenditure			
E20304 Bond Sale Expenses	805,519	1,836,000	1,491,000
Total	805,519	1,836,000	1,491,000

# 3 Year Position Summary

ssification Title	FY 2018 Positions	FY 2018 Expenditures	FY 2019 Positions	FY 2019 Appropriation	FY 2020 Positions	FY 2020 Allowance
- State Treasurer's Office						
E20B0101 - Treasury Management						
Admin Aide	1.00	38,637	1.00	38,636	1.00	39,40
Administrator I	1.00	<del> </del>	1.00	65,110	1.00	66,4
Administrator II	2.00	109,399	2.00	116,349	2.00	134,1
Chf Deputy Treasurer	1.00	153,532	1.00	153,532	1.00	156,6
Computer Network Spec Mgr	1.00		1.00	91,107	1.00	92,9
Div Dir Ofc Atty General	1.00	<del> </del>	1.00	134,749	1.00	137,4
Exec IV	1.00	<del> </del>	1.00	80,000	1.00	81,5
Exec V	2.00	212,121	2.00	212,120	2.00	216,3
Exec VI	1.00		1.00	92,333	1.00	94,1
Exec VIII	1.00		1.00	142,646	1.00	145,4
IT Functional Analyst Trainee	1.00	49,203	1.00	49,203	1.00	50,1
IT Programmer Analyst Lead/Advanced	1.00	53,744	1.00	53,744	1.00	54,8
IT Programmer Analyst Supervisor	1.00		1.00	76,224	1.00	77,7
IT Quality Assurance Spec	1.00	<del> </del>	1.00	68,723	1.00	70,0
IT Systems Technical Spec	1.00	<del> </del>	1.00	82,247	1.00	83,8
Prgm Mgr Senior I	1.00	89,829	2.00	187,032	1.00	91,6
Prgm Mgr Senior III	1.00	<del> </del>	1.00	84,704	1.00	86,3
Treasurer State Of Maryland	1.00	<del> </del>	1.00	149,500	1.00	149,
Treasury Spec I	1.00	39,654	1.00	39,654	1.00	40,4
Treasury Spec II	1.00	40,699	1.00	40,698	1.00	41,5
Treasury Spec III	2.00	<del> </del>	3.00	126,963	2.00	101,3
Treasury Spec IV	7.00	<del> </del>	6.00	324,993	7.00	385,0
Treasury Spec V	4.00	<del> </del>	4.00	231,387	4.00	245,9
Treasury Spec VI	2.00	130,697	2.00	130,696	2.00	133,
Treasury Spec VII	3.00		2.00	150,655	3.00	281,2
Total E20B0101	40.00	<del> </del>	40.00	<del></del>	40.00	3,057,6
E20B0201 - Insurance Management	10.00	2,7 12,133	40.00	2,525,005	40.00	3,037,0
Administrator IV	1.00	0	1.00	53,193	0.00	
Asst Attorney General VIII	2.00	<del>                                     </del>	2.00	<del> </del>	2.00	219,3
Casualty Claims Adj I	1.00	<del>                                     </del>	1.00	40,698	1.00	41,
Casualty Claims Adj II	3.00		3.00	149,620	3.00	152,0
Casualty Claims Adj Supv	2.00	<del>                                     </del>	2.00	131,519	2.00	134,
Exec V	2.00	_	2.00	225,124	2.00	229,0
IT Systems Technical Spec	1.00	<del>                                     </del>	1.00	<del></del>	1.00	70,
Office Services Clerk	1.00		1.00	35,793	1.00	36,
Prgm Mgr Senior I	1.00	<del>                                     </del>	1.00	89,829	1.00	91,
Principal Counsel	1.00		1.00	126,186	1.00	128,
Treasury Spec II	0.00	<del>                                     </del>	1.00	<del></del>	0.00	120,
Treasury Spec III	2.00		1.00	38,880	2.00	109,
Treasury Spec III Treasury Spec VI	1.00	<del>                                     </del>	1.00	73,361	2.00	129,0
Treasury Spec VII	2.00	_	2.00	<del>                                     </del>	2.00	151,9
Total E20B0201	20.00	<del>                                     </del>	20.00		20.00	1,495,2
al E20 State Treasurer's Office	60.00		60.00		60.00	4,552,8