MISSION

The State Treasurer is responsible for the management and protection of State funds and property. In this capacity, the Treasurer selects and manages the depository facilities for State funds, issues or authorizes agents to issue payments of State funds, invests excess funds, safekeeps all State securities and investments, and provides insurance protection against sudden and unanticipated damage to State property or liability of State employees. The State Treasurer plans, prepares, and advertises State of Maryland General Obligation bond issues, and through the Capital Debt Affordability Committee reviews the size and condition of State tax-supported debt and other debt of State units on a continuing basis. The State Treasurer annually reviews the total amount of State debt that prudently may be authorized for the next fiscal year.

VISION

To make Maryland a state that maximizes its personnel and technology as complementary resources to efficiently and effectively manage cash and investments, minimize potential risks and unexpected losses, and manage debt in order to confidently plan for the future and maintain the State's AAA bond rating.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Accurately reconcile all Treasury State bank accounts.

Obj. 1.1 Reconcile the State's Main Depository, Main Disbursement, Payroll, and Income Tax Refund bank accounts within five days of receipt of the bank statement.

Performance Measures	2016 Act.	2017 Act.	2018 Act.	2019 Act.	2020 Act.	2021 Est.	2022 Est.
Total number of receipts and disbursements (millions)	0.0	0.0	7.0	7.0	6.8	6.9	6.9
Average days to reconcile accounts	< 3	< 3	< 3	< 3	5	5	< 3

Goal 2. Maximize investment earnings for the State's surplus funds in accordance with all State laws and regulations.

Obj. 2.1 Earn a higher-than-average rate of return on the State's investment portfolio and the Local Government Investment Pool (LGIP).

Performance Measures	2016 Act.	2017 Act.	2018 Act.	2019 Act.	2020 Act.	2021 Est.	2022 Est.
Average return on State's investment portfolio	1.04%	1.47%	1.56%	1.82%	1.43%	0.18%	0.18%
Basis point spread of State's investment portfolio over 90-day T-							
Bill rate	86	91	12	-46	21	8	8
LGIP fund balance (in millions as of $6/30$)	\$3,779	\$3,727	\$5,251	\$6,050	\$8,924	\$7,500	\$7,500
Percent increase in LGIP balance	10.37%	-1.38%	40.89%	15.22%	47.50%	-15.96%	0.00%
Return on LGIP portfolio	0.22%	0.56%	1.34%	2.27%	1.49%	0.15%	0.15%
Basis point spread over LGIP S&P Index	0	-5	1	2	1	1	1

Goal 3. Maintain and enhance the IT infrastructure needed to provide ongoing support services to the State Treasurer's Office and the agencies it serves.

Obj. 3.1 Ensure IT infrastructure and the IBM midrange system are available to support critical State business processes, including receipts and vendor payments.

Performance Measures	2016 Act.	2017 Act.	2018 Act.	2019 Act.	2020 Act.	2021 Est.	2022 Est.
Percent of total hours of the year where infrastructure and systems							
were available	100.00%	99.91%	99.96%	99.95%	99.98%	99.95%	100.00%

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Goal 4. Provide statewide risk management through loss control, loss protection, loss restoration, and loss resolution.

Obj. 4.1 Ensure efficient, timely processing of all agency and third party insurance claims.

Performance Measures	2016 Act.	2017 Act.	2018 Act.	2019 Act.	2020 Act.	2021 Est.	2022 Est.
New claims processed	5,004	4,063	4,306	4,646	3,646	3,875	4,115
Claims closed	5,204	4,419	4,353	4,928	4,258	4,408	4,558
Pending open claims	2,153	1,934	2,111	2,166	1,817	1,994	2,171

Summary of State Treasurer's Office

	2020 Actual	2021 Appropriation	2022 Allowance
Number of Authorized Positions	60.00	60.00	60.00
Number of Contractual Positions	0.50	0.00	0.50
Salaries, Wages and Fringe Benefits	6,401,095	6,683,543	6,679,414
Technical and Special Fees	15,124	6,500	32,118
Operating Expenses	40,455,430	45,784,787	49,132,785
Net General Fund Expenditure	6,105,452	5,802,363	6,683,010
Special Fund Expenditure	1,616,775	2,647,909	2,661,952
Reimbursable Fund Expenditure	39,149,422	44,024,558	46,499,355
Total Expenditure	46,871,649	52,474,830	55,844,317

Summary of Treasury Management

2020 Actual	2021 Appropriation	2022 Allowance
40.00	40.00	40.00
0.50	0.00	0.50
4,195,060	4,291,272	4,377,669
14,978	3,500	29,118
6,474,434	4,270,935	4,378,058
6,085,878	5,762,363	6,643,010
950,461	991,909	1,019,952
3,648,133	1,811,435	1,121,883
10,684,472	8,565,707	8,784,845
	Actual 40.00 0.50 4,195,060 14,978 6,474,434 6,085,878 950,461 3,648,133	ActualAppropriation40.0040.000.500.004,195,0604,291,27214,9783,5006,474,4344,270,9356,085,8785,762,363950,461991,9093,648,1331,811,435

E20B01.01 Treasury Management - Treasury Management

Program Description

The Treasury Management Program includes the administrative and operating functions for two principal operating divisions: Treasury Management and Information Technology. The Treasury Management Division oversees all areas related to banking services and investment functions. With respect to banking services, the Division reconciles the State's principal depository and disbursement accounts as well as the income tax and payroll disbursement accounts. The Division resolves errors and claims associated with these accounts. Proper reconciliation assures that all receipt and disbursement transactions are authorized and processed appropriately. The Division also ensures adequate collateralization of State funds on deposit and monitors agencies' working fund accounts to ensure that interest remitted to the State is credited to the General Fund. The Division serves as the banking and financial transaction resource for all banking requirements of State agencies. With respect to investment functions, the Division focuses on the short-term investment of State funds, and oversees securities lending operations. The Division determines the disbursement requirements to be funded on a daily basis, and monitors balance levels at the State's main depository and disbursement banks. The Division ensures that portfolio tracking software and cash flow management techniques are utilized to maintain adequate control of all funds. The Information Technology Division provides the data processing and technology infrastructure needed to operate the State Treasurer's Office. This includes the operation of all internal network and mainframe applications, as well as links to external systems. The Division also provides check printing and electronic payment services for all vendor payments, State Retirement Agency payments to retirees, printing of child support checks, and the processing of all payroll direct deposits.

Арј	propria	tion Statement	2020 Actual	2021 Appropriation	2022 Allowance
	Numb	er of Authorized Positions	40.00	40.00	40.00
	Numb	er of Contractual Positions	0.50	0.00	0.50
01	Salarie	es, Wages and Fringe Benefits	4,195,060	4,291,272	4,377,669
02	Techn	ical and Special Fees	14,978	3,500	29,118
03	Comm	nunications	13,517	15,750	15,025
04	Travel		10,973	3,912	3,912
07	Motor	Vehicle Operation and Maintenance	3,687	2,630	2,630
08	Contra	actual Services	2,990,885	2,927,729	4,082,271
09	Suppli	es and Materials	162,799	173,871	181,802
10	Equip	ment - Replacement	115,109	112,073	63,712
13	Fixed	Charges	175,796	28,956	28,706
	Т	otal Operating Expenses	3,472,766	3,264,921	4,378,058
		Total Expenditure	7,682,804	7,559,693	8,784,845
	Net G	eneral Fund Expenditure	6,085,878	5,762,363	6,643,010
	Specia	l Fund Expenditure	537,926	701,713	1,019,952
	Reimb	ursable Fund Expenditure	1,059,000	1,095,617	1,121,883
		Total Expenditure	7,682,804	7,559,693	8,784,845
Spe	ecial Fu	nd Expenditure			
E	20303	Investment Fees	537,926	701,713	1,019,952
		Total	537,926	701,713	1,019,952
Rei	mbursa	ble Fund Expenditure			
E	20902	Capital Lease	103,046	123,151	127,871
E	20802	Insurance Protection	795,594	804,519	832,522
G	520J01	Maryland State Retirement and Pension Systems	111,826	115,491	110,896
Ν	/00F06	MDH - Office of Preparedness and Response	4,360	0	0
Ν	100H00	Child Support Enforcement Administration	44,174	52,456	50,594
		Total	1,059,000	1,095,617	1,121,883

E20B01.02 Major Information Technology Development Projects - Treasury Management

Program Description

This program provides funding for the Treasurer's Office major information technology projects in conjunction with the Information Technology Master Plan (ITMP).

Appropriation Statement	2020 Actual	2021 Appropriation	2022 Allowance
08 Contractual Services	2,999,611	1,006,014	0
09 Supplies and Materials	2,057	0	0
Total Operating Expenses	3,001,668	1,006,014	0
Total Expenditure	3,001,668	1,006,014	0
Special Fund Expenditure	412,535	290,196	0
Reimbursable Fund Expenditure	2,589,133	715,818	0
Total Expenditure	3,001,668	1,006,014	0
Special Fund Expenditure			
E20303 Investment Fees	412,535	290,196	0
Total	412,535	290,196	0
Reimbursable Fund Expenditure			
E20901 Insurance Protection - Various State Agencies	1,401,055	715,818	0
F50A01 Major Information Technology Development Project Fund	1,188,078	0	0
Total	2,589,133	715,818	0

Summary of Insurance Protection

	2020 Actual	2021 Appropriation	2022 Allowance
Number of Authorized Positions	20.00	20.00	20.00
Salaries, Wages and Fringe Benefits	2,206,035	2,392,271	2,301,745
Technical and Special Fees	146	3,000	3,000
Operating Expenses	33,295,108	39,817,852	43,072,727
Reimbursable Fund Expenditure	35,501,289	42,213,123	45,377,472
Total Expenditure	35,501,289	42,213,123	45,377,472

E20B02.01 Insurance Management - Insurance Protection

Program Description

The Insurance Division determines the insurance requirements to protect State property and personnel, procures commercial insurance, and sets agency premiums for self-insurance. It adjusts claims involving damage to State property and the Maryland Tort Claims Act. The Division also supervises the State's insurance programs.

Appropria	tion Statement	2020 Actual	2021 Appropriation	2022 Allowance
Numb	per of Authorized Positions	20.00	20.00	20.00
01 Salari	es, Wages and Fringe Benefits	2,206,035	2,392,271	2,301,745
02 Techn	ical and Special Fees	146	3,000	3,000
03 Comn	nunications	14,187	20,735	20,772
04 Travel	I	3,726	6,090	6,090
08 Contra	actual Services	972,828	993,541	2,214,233
09 Suppl	ies and Materials	20,078	29,500	22,500
10 Equip	ment - Replacement	11,171	14,742	14,402
13 Fixed	Charges	6,076	5,394	7,489
٦	Total Operating Expenses	1,028,066	1,070,002	2,285,486
	Total Expenditure	3,234,247	3,465,273	4,590,231
Reimt	pursable Fund Expenditure	3,234,247	3,465,273	4,590,231
	Total Expenditure	3,234,247	3,465,273	4,590,231
Reimbursa	able Fund Expenditure			
E20901	Insurance Protection - Various State Agencies	3,234,247	3,465,273	4,590,231
	Total	3,234,247	3,465,273	4,590,231

E20B02.02 Insurance Coverage - Insurance Protection

Program Description

The Insurance Coverage program provides insurance protection against damage to State property or liability of State employees.

Appropriation Statement	2020 Actual	2021 Appropriation	2022 Allowance
13 Fixed Charges	32,267,042	38,747,850	40,787,241
Total Operating Expenses	32,267,042	38,747,850	40,787,241
Total Expenditure	32,267,042	38,747,850	40,787,241
Reimbursable Fund Expenditure Total Expenditure	32,267,042 32,267,042	38,747,850 38,747,850	40,787,241 40,787,241
Reimbursable Fund Expenditure			
E20901 Insurance Protection - Various State Agencies	32,267,042	38,747,850	40,787,241
Total	32,267,042	38,747,850	40,787,241

E20B02.02 Insurance Coverage - Insurance Protection

	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimated	FY 2022 Estimated
State Insurance Trust Fund				
Combined Beginning Balance	33,720,968	33,218,001	31,916,782	34,104,924
Blanket Real and Personal Property:				
Beginning Balance	16,300,372	14,088,265	13,963,609	13,434,099
Transfers and Recoveries	297,308	191,982	300,000	300,000
Agency Premiums	9,318,285	9,570,527	12,848,916	12,848,916
Excess Policy Coverage	(7,336,505)	(9,407,460)	(9,216,000)	(12,472,524)
Real Property Losses	(4,491,195)	(2,979,705)	(3,600,000)	(3,600,000)
Insurance Administration	-	-	(862,426)	(1,151,206)
Intrafund Transfer	-	2,500,000	-	-
Ending Balance	14,088,265	13,963,609	13,434,099	9,359,285
Officers and Employees Liability:				
Beginning Balance	3,436,127	3,750,190	4,083,092	3,751,534
Agency Premiums	365,796	368,474	880,868	880,868
Liability Losses	(51,733)	(35,572)	(350,000)	(350,000)
Insurance Administration	-	-	(862,426)	(1,151,206)
Ending Balance	3,750,190	4,083,092	3,751,534	3,131,196
Tort Claims Act:				
Beginning Balance	8,349,247	10,396,997	10,427,023	12,062,677
Transfers and Recoveries	900,000	-	-	-
Agency Premiums	7,076,957	7,331,761	8,498,080	8,498,080
Tort Losses	(5,929,207)	(4,801,735)	(6,000,000)	(6,000,000)
Insurance Administration	-	-	(862,426)	(1,151,206)
Intrafund Transfer	-	(2,500,000)	-	-
Ending Balance	10,396,997	10,427,023	12,062,677	13,409,551
Motor Vehicle Comprehensive:				
Beginning Balance	5,635,222	4,982,549	3,443,058	4,856,614
Transfers and Recoveries	1,205,721	1,253,068	1,200,000	1,250,000
Agency Premiums	4,035,100	4,040,500	4,091,800	4,091,800
Motor Vehicle Losses	(2,267,482)	(2,197,799)	(2,300,000)	(2,300,000)
Insurance Administration	(3,033,372)	(3,234,205)	(862,426)	(1,151,206)
Insurance Administration - Major IT Projects	(592,640)	(1,401,055)	(715,818)	-
Ending Balance	4,982,549	3,443,058	4,856,614	6,747,208
Combined Ending Balance	33,218,001	31,916,782	34,104,924	32,647,240

E20B03.01 Bond Sale Expenses - Bond Sale Expenses

Program Description

The Debt Management Division arranges the sale of general obligation debt and coordinates debt issuance statewide.

Appropriation Statement	2020 Actual	2021 Appropriation	2022 Allowance
08 Contractual Services	685,888	1,696,000	1,682,000
Total Operating Expenses	685,888	1,696,000	1,682,000
Total Expenditure	685,888	1,696,000	1,682,000
Net General Fund Expenditure	19,574	40,000	40,000
Special Fund Expenditure	666,314	1,656,000	1,642,000
Total Expenditure	685,888	1,696,000	1,682,000
Special Fund Expenditure			
E20304 Bond Sale Expenses	666,314	1,656,000	1,642,000
Total	666,314	1,656,000	1,642,000

3 Year Position Summary

assification Title	FY 2020 Positions	FY 2020 Expenditures	FY 2021 Positions	FY 2021 Appropriation	FY 2022 Positions	FY 2022 Allowance
) - State Treasurer's Office		-				
E20B0101 - Treasury Management						
Admin Aide	1.00	39,070	1.00	40,796	1.00	40,7
Administrator I	0.00	65,842	0.00	0	0.00	
Administrator II	2.00	132,952	2.00	140,211	2.00	140,2
Chf Deputy Treasurer	1.00	155,256	1.00	163,736	1.00	186,6
Computer Network Spec Mgr	1.00	40,237	0.00	0	0.00	
Div Dir Ofc Atty General	1.00	136,262	1.00	143,699	1.00	143,6
Exec IV	1.00	65,297	1.00	85,838	1.00	85,8
Exec V	2.00	170,707	2.00	217,824	2.00	217,8
Exec VI	1.00	93,827	1.00	131,421	1.00	131,4
Exec VIII	1.00	71,753	1.00	152,127	1.00	113,8
IT Asst Director I	0.00	0	1.00	60,514	1.00	97,
IT Functional Analyst Trainee	1.00	49,756	1.00	52,473	1.00	52,4
IT Programmer Analyst Lead/Advanced	1.00	54,348	1.00	57,315	1.00	57,
IT Programmer Analyst Supervisor	1.00	77,080	1.00	81,288	1.00	56,
IT Quality Assurance Spec	1.00	69,495	1.00	73,289	1.00	73,
IT Systems Technical Spec	1.00	83,171	1.00	87,711	1.00	87,
Prgm Mgr Senior I	1.00	90,838	1.00	95,797	1.00	73,
Prgm Mgr Senior III	1.00	85,656	1.00	90,331	1.00	90,
Procurement Officer I	1.00	0	0.00	0	0.00	
Procurement Officer II	0.00	0	1.00	74,703	1.00	74,
Treasurer State Of Maryland	1.00	149,500	1.00	149,500	1.00	149,
Treasury Spec I	1.00	15,536	0.00	0	0.00	
Treasury Spec II	1.00	50,682	2.00	88,392	2.00	88,
Treasury Spec III	2.00	96,848	2.00	103,049	2.00	92,
Treasury Spec IV	7.00	328,084	6.00	350,638	6.00	340,
Treasury Spec V	4.00	243,871	4.00	257,183	4.00	253,
Treasury Spec VI	2.00	132,164	2.00	139,381	1.00	61,
Treasury Spec VII	3.00	244,382	4.00	366,185	5.00	471,
Total E20B0101	40.00	2,742,614	40.00	3,203,401	40.00	3,180,8
E20B0201 - Insurance Management						
Asst Attorney General VI	0.00	0	0.00	0	1.00	93,
Asst Attorney General VIII	2.00	124,915	2.00	242,690	1.00	123,
Casualty Claims Adj Assoc II	0.00	16,216	1.00	43,177	1.00	43,
Casualty Claims Adj I	1.00	41,155	1.00	43,402	1.00	43,
Casualty Claims Adj II	3.00	151,302	3.00	159,565	3.00	159,
Casualty Claims Adj Supv	2.00	132,996	2.00	140,257	2.00	140,
Exec V	2.00	229,656	2.00	240,086	2.00	240,
IT Systems Technical Spec	1.00	70,051	1.00	73,876	1.00	73,
Office Services Clerk	1.00	22,346	0.00	0	0.00	
Prgm Mgr Senior I	1.00	67,678	2.00	169,338	2.00	180,
Principal Counsel	1.00	127,603	1.00	134,568	1.00	134,
Treasury Spec III	2.00	108,508	2.00	114,432	2.00	102,
Treasury Spec VI	2.00	74,185	1.00	78,236	0.00	
T O N ^{<i>H</i>}	2.00	154,691	2.00	180,107	3.00	247,
Treasury Spec VII	E:00					