## Department of Budget and Management

## MISSION

The Department of Budget and Management (DBM) helps the Governor and State agencies provide effective, efficient, and fiscally sound government to the citizens of Maryland through the use of effective budgeting and resource management. DBM supports agency efforts to achieve results by helping them obtain the fiscal, capital, procurement, and personnel resources needed to provide services to Maryland citizens. The Department is dedicated to providing advice and assistance with professionalism, modern management techniques, and teamwork. DBM ensures effective budgeting by allocating State resources in ways that provide the most benefit at the least cost to the citizens of the State. The Department ensures a fair and equitable personnel system in which State employees are able to pursue their careers without discrimination or harassment, job applicants have an equal opportunity to compete for State employment, and individuals requesting services from the State are provided those services without discrimination.

## VISION

DBM will advance the interests of the citizens of Maryland in a State government that is well regarded, responsive, and contributes to environmentally sound communities whose residents are well-educated, healthy, safe, and gainfully employed. The Department's success depends on its employees. The recognition DBM gives to individual effort and teamwork will make the agency a desirable place to work. DBM's advice and assistance will be actively sought. DBM will emphasize getting the job done with utmost professionalism.

## KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Executive branch and independent agencies retain a high quality workforce that reflects the diversity of the State.
Obj. 1.1 Annually, 50 percent of the protected groups in the State's workforce will reflect their proportional composition in Maryland's Civilian Labor Force.
Obj. 1.2 Annually, at least 88 percent of Equal Employment Opportunity (EEO) complaints will be resolved with the agency and/or with the Office of the Statewide Equal Employment Opportunity (EEO) Coordinator.

| Performance Measures | 2017 Act. | 2018 Act. | 2019 Act. | 2020 Act. | 2021 Act. | 2022 Est. | 2023 Est. |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Percent of protected groups in the State's workforce reflecting <br> proportional composition in the Maryland civilian labor force <br> Percent of EEO complaints resolved with the agency and/or with <br> the Office of the Statewide Equal Employment Opportunity <br> Coordinator | $55 \%$ | $45 \%$ | $40 \%$ | $33 \%$ | $43 \%$ | $50 \%$ | $50 \%$ |

## Department of Budget and Management

Obj. 1.3 Annually, maintain or improve the retention rate of permanent employees in the State Personnel Management System in grades 5-26.
Obj. 1.4 Annually, 100 percent of health plan vendors will receive a "satisfactory" rating by at least 85 percent of all plan survey respondents in their overall plan satisfaction.

| Performance Measures | 2017 Act. | 2018 Act. | 2019 Act. | 2020 Act. | 2021 Act. | 2022 Est. | 2023 Est. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Retention rate of permanent employees in the State Personnel Management System grades 5 through 26 | 88\% | 87\% | 91\% | 89\% | 90\% | 90\% | 90\% |
| Percentage of skilled and professional individuals who successfully completed probationary period | 98\% | 98\% | 97\% | 98\% | 97\% | 98\% | 98\% |
| Percent of Skilled and Professional Service appointments sampled for which agencies performed a complete verification of minimum qualifications | 85\% | 85\% | 89\% | 80\% | 88\% | 85\% | 85\% |
| Percent of class specifications updated | 15\% | 25\% | 23\% | 25\% | 25\% | 25\% | 25\% |
| Percent of reclassification actions completed within 60 days | 93\% | 94\% | 90\% | 96\% | 97\% | 95\% | 95\% |
| Percent of resolved third-step grievance appeals | 74\% | 57\% | 47\% | 49\% | 29\% | 32\% | 35\% |
| Percent of disciplinary action appeal cases in which resolution is reached | 58\% | 57\% | 62\% | 62\% | 58\% | 60\% | 60\% |
| Percent of Employee Assistance Program (EAP) participants who judge the EAP services as having significantly helped with the problem for which the referral was made | 82\% | 71\% | 89\% | 75\% | 64\% | 65\% | 65\% |
| Percent of employees referred to EAP who improved postreferral work performance as assessed by their supervisors | 61\% | 55\% | 56\% | 87\% | 63\% | 65\% | 65\% |
| Percent of health plan vendors who received a "satisfactory" rating by at least 85 percent of all plan survey respondents | 88\% | 95\% | 90\% | 78\% | 82\% | 83\% | 84\% |

Goal 2. Maximize returns on debt collection.
Obj. 2.1 The unit will increase or maintain its net profit (gross collections - operating expenses) annually.
Obj. 2.2 Increase total dollars and the percentage of debts collected within the first twelve months of assignment to Central Collection Unit (CCU).

| Performance Measures | 2017 Act. | 2018 Act. | 2019 Act. | 2020 Act. | 2021 Act. | 2022 Est. | 2023 Est. |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Agency net profit (collection fee recovered on gross collections - <br> operating expenses) | $\$ 3,256,539$ | $\$ 82,000$ | $\$ 1,832,000$ | $\$ 4,209,000$ | $-\$ 2,455,000$ | $\$ 1,366,000$ | $\$ 2,425,000$ |
| Percent of debts with payment recovered compared to total debt <br> assigned to CCU during the fiscal year | $16 \%$ | $9 \%$ | $11 \%$ | $15 \%$ | $17 \%$ | $17 \%$ |  |
| Dollar value of payment recovered compared to total dollar value <br> of debts assigned to CCU during the fiscal year | $13 \%$ | $14 \%$ | $12 \%$ | $22 \%$ | $18 \%$ |  |  |

## Department of Budget and Management

Goal 3. Allocate resources in order to contribute to achievement of outcome goals by State agencies.
Obj. 3.1 State agencies improve their performance annually as measured by an index of performance measures reported by State agencies and other sources.
Obj. 3.2 Annually, 85 percent of State-owned capital projects included in the capital budget will be consistent with agency facilities master plans.
Obj. 3.3 Annually, 85 percent of State-owned capital projects included in the capital budget will have an approved facility program.

2 \begin{tabular}{lrrrrrrr}
\hline Performance Measures \& 2017 Act. \& 2018 Act. \& 2019 Act. \& 2020 Act. \& 2021 Act. \& 2022 Est. \& 2023 Est. <br>

| Index of 30 outcome-related performance measures reported by |
| :--- |
| State agencies and other sources | \& 125.19 \& 122.11 \& 123.58 \& 124.00 \& 124.76 \& 126.01 \& 127.27 <br>


| Percent of State-owned capital projects in the capital budget that |
| :--- |
| are consistent with agency facilities master plans | \& $88 \%$ \& $87 \%$ \& $89 \%$ \& $88 \%$ \& $91 \%$ \& $89 \%$

\end{tabular}

Goal 4. Reduce greenhouse gas emissions from State operations by electrifying the State vehicle fleet.
Obj. 4.1 Annually, at least 25 percent of vehicle purchases will be Zero-Emission Vehicles (ZEVs).

| Performance Measures | 2017 Act. | 2018 Act. | 2019 Act. | 2020 Act. | 2021 Act. | 2022 Est. | 2023 Est. |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Total number of non-ZEV vehicles purchased for which there is |  |  |  |  |  |  |  |
| a ZEV equivalent on State contract | 157 | 162 | 156 | 61 | 97 | 107 | $\mathrm{~N} / \mathrm{A}$ |
| Total number of ZEVs purchased | 0 | 0 | 0 | 5 | 40 | 90 | $\mathrm{~N} / \mathrm{A}$ |
| Percent of vehicle purchases that are ZEV | $0 \%$ | $0 \%$ | $0 \%$ | $8 \%$ | $29 \%$ | $46 \%$ | $25 \%$ |

## NOTES

[^0]
## Department of Budget and Management

## Summary of Office of the Secretary

|  | $\begin{array}{r} 2021 \\ \text { Actual } \end{array}$ | $2022$ <br> Appropriation | $2023$ <br> Allowance |
| :---: | :---: | :---: | :---: |
| Number of Authorized Positions | 144.00 | 145.00 | 147.00 |
| Number of Contractual Positions | 11.00 | 31.50 | 33.00 |
| Salaries, Wages and Fringe Benefits | 13,168,856 | 14,076,796 | 14,554,455 |
| Technical and Special Fees | 898,906 | 1,239,070 | 1,459,287 |
| Operating Expenses | 4,871,542 | 10,326,330 | 10,788,725 |
| Net General Fund Expenditure | 4,729,600 | 5,363,908 | 6,480,704 |
| Special Fund Expenditure | 13,980,371 | 20,042,821 | 20,084,084 |
| Reimbursable Fund Expenditure | 229,333 | 235,467 | 237,679 |
| Total Expenditure | 18,939,304 | 25,642,196 | 26,802,467 |

## Department of Budget and Management

F10A01.01 Executive Direction - Office of the Secretary

## Program Description

The Secretary of the Department of Budget and Management, under the direction of the Governor, is responsible for the overall review, analysis and final preparation of the State Budget for Chief Executive approval and submission to the General Assembly. The Office of the Secretary coordinates the functions of the various Departmental divisions and formulates policies and guidelines to promote efficient budgetary, fiscal, and personnel management within State government. The Office provides legal counsel and representation and coordinates legislative activities for the Department.
$\left.\begin{array}{llrl}\text { Appropriation Statement } & \begin{array}{r}\mathbf{2 0 2 1} \\ \text { Actual }\end{array} & \begin{array}{r}\mathbf{2 0 2 2} \\ \text { Appropriation }\end{array} \\ \text { Number of Authorized Positions } \\ \text { Number of Contractual Positions } \\ \text { Allowance }\end{array}\right)$

## Department of Budget and Management

F10A01.02 Division of Finance and Administration - Office of the Secretary

## Program Description

The Division of Finance and Administration is responsible for the accounting, budgeting, payroll, purchasing, and related functions for the Department.

| Appropriation Statement | $\mathbf{2 0 2 1}$ <br> Actual | $\mathbf{2 0 2 2}$ <br> Appropriation | $\mathbf{2 0 2 3}$ <br> Allowance |
| :--- | :--- | ---: | ---: | ---: |
| Number of Authorized Positions | 7.00 | 7.00 | 7.00 |

## Department of Budget and Management

F10A01.03 Central Collection Unit - Office of the Secretary

## Program Description

The Central Collection Unit is the unit of State Government responsible for the collection of all delinquent debts, claims, and accounts of the State other than taxes, child support, unemployment insurance contributions, and overpayments. Typical debts are Motor Vehicle Administration fines, student tuition and fees, restitution for damage to State property, reimbursement for institutional care, local health department fees, workers' compensation premiums, Home Improvement Commission awards, and State grant overpayments.

| Appropriation Statement | $2021$ Actual | $2022$ <br> Appropriation | $2023$ <br> Allowance |
| :---: | :---: | :---: | :---: |
| Number of Authorized Positions | 118.00 | 117.00 | 117.00 |
| Number of Contractual Positions | 10.00 | 30.00 | 30.00 |
| 01 Salaries, Wages and Fringe Benefits | 9,228,966 | 10,225,082 | 10,251,471 |
| 02 Technical and Special Fees | 849,372 | 1,177,587 | 1,189,230 |
| 03 Communications | 254,379 | 1,357,500 | 1,357,500 |
| 04 Travel | 708 | 25,000 | 37,500 |
| 07 Motor Vehicle Operation and Maintenance | 773 | 5,400 | 5,741 |
| 08 Contractual Services | 3,020,613 | 6,507,305 | 6,495,809 |
| 09 Supplies and Materials | 12,970 | 65,000 | 65,000 |
| 10 Equipment-Replacement | 23,473 | 98,000 | 98,000 |
| 13 Fixed Charges | 589,117 | 581,947 | 583,833 |
| Total Operating Expenses | 3,902,033 | 8,640,152 | 8,643,383 |
| Total Expenditure | 13,980,371 | 20,042,821 | 20,084,084 |
| Special Fund Expenditure | 13,980,371 | 20,042,821 | 20,084,084 |
| Total Expenditure | 13,980,371 | 20,042,821 | 20,084,084 |
| Special Fund Expenditure |  |  |  |
| F10301 Collection Fees | 13,980,371 | 20,042,821 | 20,084,084 |
| Total | 13,980,371 | 20,042,821 | 20,084,084 |

## Department of Budget and Management

## Summary of Office of Personnel Services and Benefits

|  | $\begin{array}{r} 2021 \\ \text { Actual } \end{array}$ | Appropriation 2022 | $2023$ <br> Allowance |
| :---: | :---: | :---: | :---: |
| Number of Authorized Positions | 133.60 | 133.60 | 133.60 |
| Number of Contractual Positions | 7.18 | 4.00 | 4.00 |
| Salaries, Wages and Fringe Benefits | 13,921,537 | 65,080,738 | 691,451,354 |
| Technical and Special Fees | 442,857 | 241,900 | 241,900 |
| Operating Expenses | 13,581,187 | 15,170,282 | 12,258,476 |
| Net General Fund Expenditure | 8,210,026 | 20,121,001 | 549,873,657 |
| Special Fund Expenditure | 0 | 2,721,770 | 87,824,686 |
| Federal Fund Expenditure | 0 | 551,662 | 48,858,732 |
| American Rescue Plan Act of 21 Expenditure | 0 | 40,000,000 | 0 |
| Reimbursable Fund Expenditure | 19,735,555 | 17,098,487 | 17,394,655 |
| Total Expenditure | 27,945,581 | 80,492,920 | 703,951,730 |

# Department of Budget and Management 

F10A02.01 Executive Direction - Office of Personnel Services and Benefits

## Program Description

The Office of Personnel Services and Benefits (OPSB) provides policy direction for the human resources system established by the State Personnel and Pensions Article. The Executive Director manages OPSB and administers State personnel policies and health benefit programs. The Executive Director functions as the State's Chief Negotiator in collective bargaining, overseeing the administration of seven Memoranda of Understanding (MOUs) between the State and various exclusive representatives. The Employee and Labor Relations Division (ELRD) holds settlement conferences in grievance and disciplinary appeals, and provides advice and assistance on the interpretation of State personnel law and policies and the collective bargaining MOUs. The ELRD represents the Department in contested case hearings at the Office of Administrative Hearings and handles complaints filed under the various MOUs. The ELRD is responsible for training agencies in various aspects of employee and labor relations including employee supervision, leave issues, the PEP process, the disciplinary process, and changes to MOUs. Mediation services are provided to employees in conflict through the Shared Neutrals Mediation Program. OPSB coordinates the State's Employee Assistance Program. OPSB houses the Statewide Social Security Administrator function responsible for administering the agreement between the State and federal government by which State and local government employees receive social security benefits. The Shared Services Division oversees management of the Statewide Personnel System and performs a variety of tasks relating the administration of the system, including integrations management, reporting, security, change management, and responding to the needs of users via a help desk ticket system. The Division manages the day-to-day operations of the State's Learning Management System (the Hub) and handles the technical aspects of the State's online recruitment tool, JobAps.

| Appropriation Statement | 2021 <br> Actual | $2022$ <br> Appropriation | $2023$ <br> Allowance |
| :---: | :---: | :---: | :---: |
| Number of Authorized Positions | 23.00 | 25.00 | 25.00 |
| Number of Contractual Positions | 2.40 | 0.00 | 0.00 |
| 01 Salaries, Wages and Fringe Benefits | 2,821,115 | 3,045,566 | 3,094,884 |
| 02 Technical and Special Fees | 136,524 | 0 | 0 |
| 03 Communications | 2,293 | 0 | 0 |
| 04 Travel | 177 | 1,000 | 2,000 |
| 08 Contractual Services | 8,451,734 | 6,407,000 | 6,427,000 |
| 13 Fixed Charges | 8,252 | 3,000 | 8,600 |
| Total Operating Expenses | 8,462,456 | 6,411,000 | 6,437,600 |
| Total Expenditure | 11,420,095 | 9,456,566 | 9,532,484 |
| Net General Fund Expenditure | 2,667,454 | 2,675,000 | 2,727,629 |
| Reimbursable Fund Expenditure | 8,752,641 | 6,781,566 | 6,804,855 |
| Total Expenditure | 11,420,095 | 9,456,566 | 9,532,484 |
| Reimbursable Fund Expenditure |  |  |  |
| F10901 Transfer from Employees and Retirees' Health Insurance Non-Budgeted Accounts | 0 | 472,143 | 476,217 |
| F50910 State Personnel System Allocation | 8,752,641 | 6,309,423 | 6,328,638 |
| Total | 8,752,641 | 6,781,566 | 6,804,855 |

## Department of Budget and Management

F10A02.02 Division of Employee Benefits - Office of Personnel Services and Benefits

## Program Description

The Employee Benefits Division administers the State Employee and Retiree Health and Welfare Benefits Program (the Program) for State employees, retirees and their eligible dependents. Benefits administration extends to satellite agencies, certain continuation of coverage participants, contractual employees and those on various forms of leave. The Program offers eight medical plans, two dental plans and one prescription plan. In addition, the Program offers employee paid coverage for flexible spending accounts, life, accidental death and dismemberment, and long term care insurance. The State's share of the estimated fiscal year cost of the health benefits programs is appropriated in the various agency budgets.
$\left.\begin{array}{llrl}\text { Appropriation Statement } & \begin{array}{r}\mathbf{2 0 2 1} \\ \text { Actual }\end{array} & \begin{array}{r}\mathbf{2 0 2 2} \\ \text { Appropriation }\end{array} \\ \text { Number of Authorized Positions } \\ \text { Number of Contractual Positions } \\ \text { Allowance }\end{array}\right)$

## Department of Budget and Management

F10A02.04 Division of Personnel Services - Office of Personnel Services and Benefits

## Program Description

The Division of Personnel Services acts as the human resources office for the Department of Budget and Management and 19 other State agencies. The Division provides guidance Statewide on personnel matters and coordinates related legislative duties such as drafting and reviewing proposed legislation and researching and writing fiscal notes and testimony. The Division processes gross payroll for all SPMS employees (approximately 52,000 employees). The Division also manages Statewide programs such as telework, Military Administrative Leave, PEP, tuition reimbursement, and the Leave Bank, as well as managing contracts for medical services, specimen collection and testing, the Employee Assistance Program, and the contract for the Hub and Workday. The DBM Consolidated Payroll services all SPMS agencies and ensures gross payroll amounts are processed correctly for the Central Payroll Bureau and that these payments comply with the law. The office processes overpayment recoveries, settlement payments due to employees, and retroactive adjustments for all SPMS agencies.


## Department of Budget and Management

F10A02.06 Division of Classification and Salary - Office of Personnel Services and Benefits

## Program Description

The Division of Classification and Salary develops and maintains the State's position classification plan and provides for the development and operation of the State's salary and wage program.

Appropriation Statement

Number of Authorized Positions
Number of Contractual Positions

01 Salaries, Wages and Fringe Benefits
02 Technical and Special Fees
03 Communications
Total Operating Expenses
Total Expenditure
Net General Fund Expenditure
Reimbursable Fund Expenditure
Total Expenditure

| $2021$ <br> Actual | $2022$ <br> Appropriation | $2023$ <br> Allowance |
| :---: | :---: | :---: |
| 19.60 | 18.60 | 18.60 |
| 0.08 | 0.00 | 0.00 |
| 2,060,389 | 2,008,887 | 2,125,833 |
| 1,845 | 0 | 0 |
| 1 | 0 | 0 |
| 1 | 0 | 0 |
| 2,062,235 | 2,008,887 | 2,125,833 |
| 2,062,235 | 2,008,887 | 2,003,850 |
| 0 | 0 | 121,983 |
| 2,062,235 | 2,008,887 | 2,125,833 |

## Reimbursable Fund Expenditure

F10910 Human Resources Shared Services Allocation Total

| 0 |  |
| :--- | :--- | :--- |
|  | 0 |
|  | 121,983 |

## Department of Budget and Management

F10A02.07 Division of Recruitment and Examination - Office of Personnel Services and Benefits

## Program Description

The Division of Recruitment and Examination evaluates applications, analyzes jobs, and creates appropriate testing instruments to provide a ranking system to assist hiring managers; assures the provision of a fair and equitable review process for applications; conducts tests at various sites throughout the State; and provides consultation, training and technical assistance to agencies conducting selection processes for unique classifications. The Division also manages the functional aspects of the State's online recruitment tool, JobAps.
$\left.\begin{array}{lrrr}\text { Appropriation Statement } & \begin{array}{r}\mathbf{2 0 2 1} \\ \text { Actual }\end{array} & \begin{array}{r}\mathbf{2 0 2 2} \\ \text { Appropriation }\end{array} \\ \text { Number of Authorized Positions } \\ \text { Allowance }\end{array}\right)$

## Department of Budget and Management

F10A02.08 Statewide Expenses - Office of Personnel Services and Benefits

## Program Description

This program contains statewide expenses that are later distributed to state agencies. The expenses may include salary adjustments, state law enforcement officers' death benefits, and other statewide expense items.
Appropriation Statement
01 Salaries, Wages and Fringe Benefits
07 Motor Vehicle Operation and Maintenance
Total Operating Expenses
Total Expenditure
Net General Fund Expenditure
Special Fund Expenditure
Federal Fund Expenditure
American Rescue Plan Act of 21 Expenditure
Reimbursable Fund Expenditure
Total Expenditure

| $2021$ | $2022$ | $2023$ |
| :---: | :---: | :---: |
| 0 | 50,930,175 | 676,317,665 |
| 1,184,432 | 2,250,000 | 1,250,000 |
| 1,184,432 | 2,250,000 | 1,250,000 |
| 1,184,432 | 53,180,175 | 677,567,665 |
| 0 | 9,906,743 | 540,884,247 |
| 0 | 2,721,770 | 87,824,686 |
| 0 | 551,662 | 48,858,732 |
| 0 | 40,000,000 | 0 |
| 1,184,432 | 0 | 0 |
| 1,184,432 | 53,180,175 | 677,567,665 |


\section*{Special Fund Expenditure <br> | F10310 | Various State Agencies |
| :--- | :--- |
| SWF316 | Strategic Energy Investment Fund - RGGI |
|  | Total |}

## Federal Fund Expenditure <br> F10501 Various State Agencies <br> Total

## American Rescue Plan Act of 21 Expenditure

21.027 American Rescue Plan Act of 2021
Total

## Reimbursable Fund Expenditure

F10A01 Department of Budget and Management Total

| $1,184,432$ |  |
| ---: | :--- | :--- |
|  | 0 |
|  | 0 |

## Department of Budget and Management

## F10A02.09 SmartWork - Office of Personnel Services and Benefits

## Program Description

Maryland SmartWork will offer Maryland state employees working in specified shortage areas - such as correctional officers, nurses, and IT workers - the opportunity to receive state assistance to repay their student loans. Current state employees working in those areas that are paying down their children's student loans also qualify for this benefit. To enact this program, the governor signed Executive Order 01.01.2018.17, Student Loan Repayment Benefits to Relieve State Workforce Shortages.

| Appropriation Statement | 2021 | 2022 | 2023 |
| :---: | :---: | :---: | :---: |
|  | Actual | Appropriation | Allowance |
| 08 Contractual Services | 2,000 | 0 | 0 |
| 12 Grants, Subsidies, and Contributions | 0 | 2,000,000 | 0 |
| Total Operating Expenses | 2,000 | 2,000,000 | 0 |
| Total Expenditure | 2,000 | 2,000,000 | 0 |
| Net General Fund Expenditure | 2,000 | 2,000,000 | 0 |
| Total Expenditure | 2,000 | 2,000,000 | 0 |

## Department of Budget and Management

## F10A05.01 Budget Analysis and Formulation - Office of Budget Analysis

## Program Description

The Office of Budget Analysis (OBA) analyzes State agency and department programs, expenditures, revenues, and performance, and recommends funding allocations to the Secretary of Budget and Management and the Governor. OBA develops the annual operating budget in accordance with both legal requirements and the Governor's priorities. The annual operating budget is presented to the General Assembly for consideration and enactment. OBA manages the automated budget system, provides support to Departmental staff and State agencies that use the system, and is responsible for printing the State Budget and Fiscal Digest. In addition, the Office maintains master position control documentation for all authorized State positions with position, classification, and salary information for the annual State Budget.

| Appropriation Statement | $\begin{array}{r} 2021 \\ \text { Actual } \end{array}$ | 2022 Appropriation | $2023$ <br> Allowance |
| :---: | :---: | :---: | :---: |
| Number of Authorized Positions | 29.80 | 30.80 | 30.80 |
| Number of Contractual Positions | 0.50 | 0.00 | 0.00 |
| 01 Salaries, Wages and Fringe Benefits | 3,530,124 | 3,525,522 | 3,930,094 |
| 02 Technical and Special Fees | 25,510 | 0 | 0 |
| 03 Communications | 5 | 0 | 0 |
| 04 Travel | 101 | 1,000 | 12,500 |
| 08 Contractual Services | 5,033,297 | 5,621,235 | 6,078,523 |
| 13 Fixed Charges | 5,437 | 5,000 | 10,000 |
| Total Operating Expenses | 5,038,840 | 5,627,235 | 6,101,023 |
| Total Expenditure | 8,594,474 | 9,152,757 | 10,031,117 |
| Net General Fund Expenditure | 5,132,844 | 5,540,863 | 6,218,773 |
| Special Fund Expenditure | 511,221 | 574,683 | 769,288 |
| Reimbursable Fund Expenditure | 2,950,409 | 3,037,211 | 3,043,056 |
| Total Expenditure | 8,594,474 | 9,152,757 | 10,031,117 |
| Special Fund Expenditure |  |  |  |
| F10301 Collection Fees | 511,221 | 574,683 | 769,288 |
| Total | 511,221 | 574,683 | 769,288 |
| Reimbursable Fund Expenditure |  |  |  |
| F10901 Transfer from Employees and Retirees' Health Insurance Non-Budgeted Accounts | 0 | 27,211 | 33,056 |
| F10911 Enterprise Budget System Operations and Maintenance Allocation | 2,950,409 | 3,000,000 | 3,000,000 |
| Q00A03 Maryland Correctional Enterprises | 0 | 10,000 | 10,000 |
| Total | 2,950,409 | 3,037,211 | 3,043,056 |

## Department of Budget and Management

## F10A06.01 Capital Budget Analysis and Formulation - Office of Capital Budgeting

## Program Description

The Office of Capital Budgeting (OCB) develops the annual Capital Budget, prepares the five-year Capital Improvement Program, and strengthens master planning in other State agencies.
$\left.\begin{array}{llrl}\text { Appropriation Statement } & \begin{array}{r}\mathbf{2 0 2 1} \\ \text { Actual }\end{array} & \begin{array}{r}\mathbf{2 0 2 2} \\ \text { Appropriation }\end{array} \\ \text { Number of Authorized Positions } \\ \text { Allowance }\end{array}\right)$

3 Year Position Summary

| Classification Title | FY 2021 <br> Positions | FY 2021 <br> Expenditures | FY 2022 <br> Positions | FY 2022 <br> Appropriation | FY 2023 <br> Positions | FY 2023 <br> Allowance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| F10-Department of Budget and Management |  |  |  |  |  |  |
| F10A01-Office of the Secretary |  |  |  |  |  |  |
| F10A0101-Executive Direction |  |  |  |  |  |  |
| Admin Officer I | 1.00 | 59,947 | 1.00 | 60,548 | 1.00 | 60,548 |
| Administrator IV | 1.00 | 47,264 | 0.00 | 0 | 1.00 | 72,531 |
| Administrator V | 1.00 | 96,280 | 1.00 | 97,245 | 1.00 | 97,245 |
| Asst Attorney General VII | 3.00 | 344,527 | 3.00 | 347,982 | 3.00 | 347,982 |
| Dep Secy Dept Budget \& Mgmt | 1.00 | 178,000 | 1.00 | 167,011 | 1.00 | 167,011 |
| Designated Admin Mgr II | 0.00 | 96,280 | 0.00 | 0 | 0.00 | 0 |
| Designated Admin Mgr IV | 1.00 | 0 | 0.00 | 0 | 0.00 | 0 |
| Designated Admin Mgr Senior I | 1.00 | 116,997 | 1.00 | 118,170 | 1.00 | 118,170 |
| Designated Admin Mgr Senior III | 2.00 | 135,897 | 2.00 | 250,643 | 1.00 | 137,260 |
| Div Dir Ofc Atty General | 1.00 | 134,393 | 1.00 | 135,740 | 1.00 | 135,740 |
| Exec Assoc I | 1.00 | 63,964 | 1.00 | 64,605 | 1.00 | 64,605 |
| Exec Assoc III | 1.00 | 80,786 | 1.00 | 81,596 | 1.00 | 81,596 |
| Exec IX | 0.00 | 155,521 | 0.00 | 0 | 0.00 | 0 |
| Internal Auditor Officer | 0.00 | 0 | 2.00 | 141,200 | 2.00 | 141,200 |
| Prgm Analyst III Bdgt \& Mgt | 0.00 | 0 | 0.00 | 0 | 2.00 | 108,558 |
| Prgm Analyst Sr Bdgt \& Mgmt | 3.00 | 180,462 | 3.00 | 243,996 | 2.00 | 182,271 |
| Prgm Mgr IV | 1.00 | 0 | 0.00 | 0 | 0.00 | 0 |
| Prgm Mgr Senior II | 0.00 | 127,292 | 1.00 | 128,568 | 1.00 | 128,568 |
| Prgm Mgr Senior III | 0.00 | 0 | 1.00 | 137,260 | 1.00 | 137,260 |
| Prgm Mgr Senior IV | 0.00 | 0 | 1.00 | 146,573 | 1.00 | 146,573 |
| Procurement Manager I | 0.00 | 0 | 0.00 | 0 | 1.00 | 70,280 |
| Secy Dept Budget \& Mgmt | 1.00 | 191,598 | 1.00 | 193,526 | 1.00 | 193,526 |
| Total F10A0101 | 19.00 | 2,009,208 | 21.00 | 2,314,663 | 23.00 | 2,390,924 |
| F10A0102 - Division of Finance and Administration |  |  |  |  |  |  |
| Accountant Manager II | 1.00 | 0 | 0.00 | 0 | 0.00 | 0 |
| Admin Officer I | 0.00 | 43,831 | 1.00 | 44,271 | 1.00 | 44,271 |
| Admin Prog Mgr IV | 1.00 | 203,538 | 2.00 | 205,579 | 2.00 | 205,579 |
| Admin Spec II | 1.00 | 0 | 0.00 | 0 | 0.00 | 0 |
| Admin Spec III | 1.00 | 55,152 | 1.00 | 55,705 | 1.00 | 55,705 |
| Administrator II | 1.00 | 77,757 | 1.00 | 78,536 | 1.00 | 78,536 |
| Administrator III | 1.00 | 75,441 | 1.00 | 76,198 | 1.00 | 76,198 |
| Prgm Mgr Senior III | 1.00 | 116,621 | 1.00 | 117,790 | 1.00 | 117,790 |
| Total F10A0102 | 7.00 | 572,340 | 7.00 | 578,079 | 7.00 | 578,079 |
| F10A0103 - Central Collection Unit |  |  |  |  |  |  |
| Accountant I | 1.00 | 44,713 | 2.00 | 111,355 | 0.00 | 0 |
| Accountant II | 1.00 | 5,091 | 0.00 | 0 | 1.00 | 62,001 |
| Admin Aide | 1.00 | 38,706 | 1.00 | 43,934 | 1.00 | 39,139 |
| Admin Aide OAG | 3.00 | 100,002 | 3.00 | 147,019 | 3.00 | 141,558 |
| Admin Officer I | 5.00 | 312,270 | 6.00 | 316,703 | 6.00 | 316,703 |
| Admin Officer II | 3.00 | 177,550 | 3.00 | 179,330 | 3.00 | 158,232 |
| Admin Officer III | 3.00 | 184,650 | 3.00 | 186,501 | 3.00 | 186,501 |
| Admin Spec II | 6.00 | 211,258 | 6.00 | 250,267 | 6.00 | 250,267 |
| Admin Spec III | 6.00 | 235,777 | 5.00 | 238,140 | 5.00 | 216,607 |
| Administrator I | 3.00 | 132,486 | 3.00 | 181,694 | 3.00 | 181,694 |
| Administrator II | 2.00 | 69,293 | 1.00 | 70,039 | 1.00 | 70,039 |
| Administrator III | 2.00 | 123,903 | 2.00 | 125,145 | 2.00 | 125,145 |
| Asst Attorney General VI | 1.00 | 0 | 1.00 | 70,280 | 1.00 | 70,280 |

3 Year Position Summary

| Classification Title | FY 2021 <br> Positions | FY 2021 <br> Expenditures | FY 2022 <br> Positions | FY 2022 <br> Appropriation | FY 2023 <br> Positions | FY 2023 <br> Allowance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Asst Attorney General VII | 1.00 | 110,492 | 1.00 | 111,600 | 1.00 | 111,600 |
| Asst Attorney General VIII | 1.00 | 124,885 | 1.00 | 126,137 | 1.00 | 126,137 |
| Collection Agent I | 0.00 | 36,137 | 2.00 | 82,931 | 2.00 | 70,414 |
| Collection Agent II | 16.00 | 532,926 | 13.00 | 526,455 | 14.00 | 563,865 |
| Collection Agent Lead | 9.00 | 553,384 | 12.00 | 599,064 | 11.00 | 545,476 |
| Collection Agent Supervisor | 7.00 | 296,778 | 7.00 | 342,046 | 7.00 | 342,046 |
| Fiscal Accounts Clerk II | 15.00 | 478,774 | 14.00 | 519,505 | 14.00 | 517,104 |
| Fiscal Services Admin II | 1.00 | 55,034 | 1.00 | 86,842 | 1.00 | 80,437 |
| Fiscal Services Admin IV | 1.00 | 88,305 | 1.00 | 95,132 | 1.00 | 95,132 |
| Internal Auditor Officer | 1.00 | 0 | 0.00 | 0 | 0.00 | 0 |
| IT Asst Director I | 1.00 | 79,638 | 1.00 | 80,437 | 1.00 | 80,437 |
| IT Asst Director III | 1.00 | 95,982 | 1.00 | 96,944 | 1.00 | 96,944 |
| IT Functional Analyst II | 4.00 | 214,199 | 4.00 | 216,346 | 4.00 | 216,346 |
| IT Functional Analyst Lead | 0.00 | 65,498 | 1.00 | 66,155 | 1.00 | 66,155 |
| IT Functional Analyst Supervisor | 2.00 | 64,777 | 1.00 | 65,426 | 1.00 | 65,426 |
| IT Functional Analyst Trainee | 0.00 | 44,992 | 1.00 | 45,443 | 1.00 | 45,443 |
| Management Associate | 1.00 | 58,816 | 1.00 | 51,627 | 1.00 | 51,627 |
| Office Clerk II | 1.00 | 0 | 0.00 | 0 | 1.00 | 31,286 |
| Office Secy III | 2.00 | 88,666 | 2.00 | 89,554 | 2.00 | 72,671 |
| Office Services Clerk | 2.00 | 78,211 | 2.00 | 78,995 | 2.00 | 78,995 |
| Office Services Clerk Lead | 1.00 | 34,312 | 1.00 | 34,656 | 1.00 | 34,656 |
| Paralegal II | 2.00 | 95,241 | 2.00 | 95,242 | 2.00 | 95,242 |
| Paralegal II OAG | 2.00 | 97,942 | 2.00 | 112,530 | 2.00 | 92,096 |
| Prgm Mgr III | 3.00 | 276,302 | 3.00 | 279,072 | 3.00 | 279,072 |
| Prgm Mgr Senior II | 1.00 | 111,372 | 1.00 | 112,489 | 1.00 | 112,489 |
| Prgm Mgr Senior III | 1.00 | 135,897 | 1.00 | 137,260 | 1.00 | 137,260 |
| Staff Atty I Attorney General | 2.00 | 112,431 | 2.00 | 121,805 | 2.00 | 127,404 |
| Staff Atty II Attorney Genral | 3.00 | 194,336 | 3.00 | 210,657 | 3.00 | 210,657 |
| Total F10A0103 | 118.00 | 5,761,026 | 117.00 | 6,304,757 | 117.00 | 6,164,583 |
| Total F10A01-Office of the Secretary | 144.00 | 8,342,574 | 145.00 | 9,197,499 | 147.00 | 9,133,586 |
| F10A02 - Office of Personnel Services and Benefits |  |  |  |  |  |  |
| F10A0201-Executive Direction |  |  |  |  |  |  |
| Admin Officer I | 0.00 | 0 | 0.00 | 0 | 1.00 | 41,212 |
| Admin Officer III | 2.00 | 53,400 | 2.00 | 98,924 | 1.00 | 53,935 |
| Admin Spec III | 1.00 | 45,906 | 1.00 | 46,366 | 1.00 | 46,366 |
| Administrator I | 0.00 | 0 | 1.00 | 47,881 | 1.00 | 47,881 |
| Administrator II | 0.00 | 0 | 1.00 | 71,385 | 2.00 | 138,810 |
| Administrator III | 3.00 | 64,777 | 3.00 | 190,305 | 4.00 | 272,559 |
| Administrator IV | 1.00 | 85,302 | 2.00 | 172,314 | 1.00 | 86,157 |
| Administrator V | 0.00 | 0 | 0.00 | 0 | 2.00 | 169,310 |
| Administrator VI | 1.00 | 20,897 | 1.00 | 92,619 | 0.00 | 0 |
| Administrator VII | 0.00 | 76,736 | 0.00 | 0 | 0.00 | 0 |
| Employee and Labor Relations Representative | 0.00 | 65,330 | 0.00 | 0 | 1.00 | 99,895 |
| Exec IX | 1.00 | 159,768 | 1.00 | 155,170 | 1.00 | 155,170 |
| HR Administrator II | 1.00 | 0 | 1.00 | 72,531 | 1.00 | 57,862 |
| HR Administrator IV | 1.00 | 119,998 | 1.00 | 105,735 | 1.00 | 105,735 |
| HR Analyst Sr DBM | 3.00 | 44,337 | 2.00 | 138,558 | 0.00 | 0 |
| HR Analyst Supv DBM | 1.00 | 91,975 | 1.00 | 92,897 | 1.00 | 92,897 |
| HR Officer I | 1.00 | 0 | 1.00 | 59,231 | 0.00 | 0 |
| HR Officer II | 0.00 | 12,108 | 1.00 | 64,399 | 0.00 | 0 |

3 Year Position Summary

| Classification Title | FY 2021 <br> Positions | FY 2021 <br> Expenditures | FY 2022 <br> Positions | FY 2022 <br> Appropriation | FY 2023 <br> Positions | FY 2023 <br> Allowance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| HR Officer III | 0.00 | 56,040 | 0.00 | 0 | 1.00 | 68,717 |
| HRIS Analyst I DBM | 0.00 | 0 | 0.00 | 0 | 1.00 | 50,971 |
| HRIS Analyst II DBM | 1.00 | 0 | 0.00 | 0 | 0.00 | 0 |
| HRIS Analyst Prgm Expert DBM | 0.00 | 98,337 | 0.00 | 0 | 0.00 | 0 |
| Management Advocate Sr | 1.00 | 84,478 | 1.00 | 93,643 | 1.00 | 80,437 |
| Prgm Mgr Senior II | 4.00 | 287,374 | 4.00 | 461,109 | 1.00 | 119,109 |
| Prgm Mgr Senior III | 0.00 | 0 | 0.00 | 0 | 2.00 | 249,468 |
| Prgm Mgr Senior IV | 1.00 | 139,652 | 1.00 | 141,052 | 1.00 | 141,052 |
| Total F10A0201 | 23.00 | 1,506,415 | 25.00 | 2,104,119 | 25.00 | 2,077,543 |
| F10A0202-Division of Employee Benefits |  |  |  |  |  |  |
| Accountant Advanced | 0.00 | 47,593 | 2.00 | 101,942 | 2.00 | 133,580 |
| Accountant II | 1.00 | 0 | 0.00 | 0 | 0.00 | 0 |
| Admin Officer I | 4.00 | 31,611 | 1.00 | 55,106 | 0.00 | 0 |
| Admin Officer II | 1.00 | 0 | 0.00 | 0 | 0.00 | 0 |
| Admin Officer III | 5.00 | 93,285 | 2.00 | 119,593 | 1.00 | 59,231 |
| Admin Spec II | 6.00 | 26,547 | 2.00 | 81,222 | 1.00 | 35,207 |
| Admin Spec III | 8.00 | 69,325 | 2.00 | 88,666 | 1.00 | 43,136 |
| Administrator I | 1.00 | 0 | 0.00 | 0 | 0.00 | 0 |
| Administrator II | 1.00 | 2,684 | 0.00 | 0 | 0.00 | 0 |
| Administrator III | 0.00 | 0 | 0.00 | 0 | 1.00 | 54,279 |
| Employee Benefits Specialist I | 0.00 | 277,218 | 9.00 | 443,317 | 2.00 | 105,881 |
| Employee Benefits Specialist II | 0.00 | 259,528 | 2.00 | 120,365 | 8.00 | 424,140 |
| Employee Benefits Specialist III | 0.00 | 139,665 | 2.00 | 109,041 | 5.00 | 263,905 |
| Employee Benefits Specialist IV | 0.00 | 232,378 | 3.00 | 199,781 | 4.00 | 268,498 |
| Financial Compliance Auditor Lead | 2.00 | 59,108 | 1.00 | 63,687 | 1.00 | 63,687 |
| Fiscal Services Admin I | 1.00 | 58,874 | 1.00 | 75,354 | 0.00 | 0 |
| Fiscal Services Admin II | 1.00 | 43,701 | 1.00 | 88,492 | 0.00 | 0 |
| HR Administrator III | 2.00 | 89,283 | 1.00 | 90,178 | 1.00 | 90,178 |
| HRIS Analyst Supv DBM | 1.00 | 0 | 1.00 | 115,935 | 1.00 | 115,935 |
| IT Functional Analyst II | 0.00 | 58,328 | 1.00 | 53,397 | 2.00 | 111,072 |
| Prgm Mgr I | 0.00 | 13,372 | 0.00 | 0 | 1.00 | 75,354 |
| Prgm Mgr II | 0.00 | 157,851 | 2.00 | 157,855 | 3.00 | 219,580 |
| Prgm Mgr IV | 2.00 | 48,298 | 1.00 | 98,800 | 0.00 | 0 |
| Prgm Mgr Senior I | 0.00 | 104,369 | 1.00 | 105,415 | 1.00 | 105,415 |
| Prgm Mgr Senior III | 1.00 | 133,319 | 1.00 | 134,656 | 1.00 | 134,656 |
| Total F10A0202 | 37.00 | 1,946,337 | 36.00 | 2,302,802 | 36.00 | 2,303,734 |
| F10A0204 - Division of Personnel Services |  |  |  |  |  |  |
| Admin Officer II | 2.00 | 4,542 | 1.00 | 42,294 | 1.00 | 42,294 |
| Admin Officer III | 0.00 | 4,372 | 0.00 | 0 | 0.00 | 0 |
| Admin Spec III | 2.00 | 151,032 | 3.00 | 152,546 | 3.00 | 152,546 |
| Administrator I | 0.00 | 61,200 | 1.00 | 66,895 | 1.00 | 66,895 |
| Administrator II | 0.00 | 94,258 | 0.00 | 0 | 0.00 | 0 |
| Administrator III | 0.00 | 117,950 | 0.00 | 0 | 0.00 | 0 |
| Administrator IV | 0.00 | 74,598 | 0.00 | 0 | 0.00 | 0 |
| Administrator V | 0.00 | 50,632 | 0.00 | 0 | 0.00 | 0 |
| HR Administrator I | 0.00 | 67,117 | 0.00 | 0 | 1.00 | 80,695 |
| HR Administrator II | 2.00 | 114,809 | 2.00 | 149,029 | 1.00 | 91,167 |
| HR Administrator III | 1.00 | 98,120 | 1.00 | 99,103 | 1.00 | 99,103 |
| HR Administrator IV | 2.00 | 199,698 | 1.00 | 101,805 | 0.00 | 0 |
| HR Analyst III DBM | 3.00 | 0 | 0.00 | 0 | 1.00 | 44,989 |

3 Year Position Summary

| Classification Title | FY 2021 <br> Positions | FY 2021 <br> Expenditures | FY 2022 <br> Positions | FY 2022 <br> Appropriation | FY 2023 <br> Positions | FY 2023 <br> Allowance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| HR Analyst IV DBM | 3.00 | 243,110 | 5.00 | 356,788 | 3.00 | 209,009 |
| HR Analyst Sr DBM | 5.00 | 612,508 | 5.00 | 389,032 | 10.00 | 741,886 |
| HR Officer I | 5.00 | 145,332 | 3.00 | 183,578 | 0.00 | 0 |
| HR Officer III | 1.00 | 14,385 | 1.00 | 75,592 | 0.00 | 0 |
| HRIS Analyst I DBM | 7.00 | 64,135 | 5.00 | 296,115 | 2.00 | 101,942 |
| HRIS Analyst II DBM | 1.00 | 180,117 | 6.00 | 421,443 | 1.00 | 82,254 |
| HRIS Analyst III DBM | 2.00 | 394,826 | 3.00 | 259,107 | 7.00 | 594,197 |
| HRIS Analyst Ld/Adv DBM | 1.00 | 175,011 | 1.00 | 92,619 | 2.00 | 180,267 |
| HRIS Analyst Prgm Expert DBM | 0.00 | 78,429 | 1.00 | 108,635 | 2.00 | 207,435 |
| HRIS Analyst Supv DBM | 1.00 | 229,568 | 1.00 | 115,935 | 1.00 | 115,935 |
| IT Systems Technical Spec | 1.00 | 0 | 0.00 | 0 | 0.00 | 0 |
| Personnel Associate III | 1.00 | 0 | 0.00 | 0 | 0.00 | 0 |
| Prgm Mgr Senior I | 0.00 | 0 | 0.00 | 0 | 3.00 | 335,095 |
| Prgm Mgr Senior II | 0.00 | 115,696 | 0.00 | 0 | 0.00 | 0 |
| Prgm Mgr Senior III | 1.00 | 133,319 | 1.00 | 134,656 | 1.00 | 134,656 |
| Prgm Mgr Senior IV | 1.00 | 134,393 | 1.00 | 135,740 | 1.00 | 135,740 |
| Total F10A0204 | 42.00 | 3,559,157 | 42.00 | 3,180,912 | 42.00 | 3,416,105 |
| F10A0206 - Division of Classification and Salary |  |  |  |  |  |  |
| Admin Spec III | 1.00 | 57,270 | 1.00 | 57,844 | 1.00 | 57,844 |
| HR Administrator II | 0.00 | 48,714 | 1.00 | 86,157 | 0.00 | 0 |
| HR Administrator III | 4.00 | 391,674 | 4.00 | 356,032 | 5.00 | 447,924 |
| HR Administrator IV | 2.00 | 104,685 | 2.00 | 205,630 | 0.00 | 0 |
| HR Analyst II DBM | 5.00 | 23,502 | 0.00 | 0 | 0.00 | 0 |
| HR Analyst III DBM | 0.00 | 156,739 | 5.00 | 260,020 | 0.00 | 0 |
| HR Analyst IV DBM | 1.00 | 88,082 | 0.00 | 0 | 5.60 | 325,903 |
| HR Analyst Sr DBM | 4.60 | 290,204 | 4.60 | 316,800 | 5.00 | 351,554 |
| HRIS Analyst I DBM | 1.00 | 0 | 0.00 | 0 | 0.00 | 0 |
| Prgm Mgr Senior I | 0.00 | 0 | 0.00 | 0 | 1.00 | 120,447 |
| Prgm Mgr Senior II | 1.00 | 115,697 | 1.00 | 116,857 | 0.00 | 0 |
| Prgm Mgr Senior III | 0.00 | 0 | 0.00 | 0 | 1.00 | 124,734 |
| Total F10A0206 | 19.60 | 1,276,567 | 18.60 | 1,399,340 | 18.60 | 1,428,406 |
| F10A0207 - Division of Recruitment and Examination |  |  |  |  |  |  |
| HR Administrator IV | 1.00 | 0 | 1.00 | 65,857 | 1.00 | 65,857 |
| HR Analyst I DBM | 1.00 | 74,385 | 2.00 | 90,562 | 1.00 | 41,212 |
| HR Analyst II DBM | 0.00 | 16,329 | 0.00 | 0 | 1.00 | 52,546 |
| HR Analyst III DBM | 0.00 | 41,860 | 1.00 | 61,515 | 0.00 | 0 |
| HR Analyst IV DBM | 1.00 | 78,178 | 1.00 | 56,896 | 2.00 | 126,935 |
| HR Analyst Sr DBM | 8.00 | 439,258 | 6.00 | 477,410 | 5.00 | 367,151 |
| HRIS Analyst III DBM | 0.00 | 16,283 | 0.00 | 0 | 1.00 | 91,892 |
| Prgm Mgr Senior II | 1.00 | 115,697 | 1.00 | 116,857 | 0.00 | 0 |
| Prgm Mgr Senior III | 0.00 | 0 | 0.00 | 0 | 1.00 | 124,734 |
| Total F10A0207 | 12.00 | 781,990 | 12.00 | 869,097 | 12.00 | 870,327 |
| Total F10A02-Office of Personnel Services and Benefits | 133.60 | 9,070,466 | 133.60 | 9,856,270 | 133.60 | 10,096,115 |
| F10A0501-Budget Analysis and Formulation |  |  |  |  |  |  |
| Administrator III | 1.00 | 60,091 | 1.00 | 60,694 | 1.00 | 60,694 |
| Administrator IV | 2.00 | 40,641 | 2.00 | 134,899 | 1.00 | 62,368 |
| Administrator V | 2.00 | 141,698 | 2.00 | 170,615 | 2.00 | 170,615 |
| Administrator VI | 0.80 | 59,342 | 0.80 | 79,916 | 0.80 | 79,916 |
| Budget Analyst I Operating | 3.00 | 138,607 | 4.00 | 232,664 | 4.00 | 224,947 |
| Budget Analyst II Operating | 5.00 | 325,139 | 4.00 | 265,984 | 4.00 | 268,546 |

3 Year Position Summary

| Classification Title | FY 2021 <br> Positions | FY 2021 Expenditures | FY 2022 <br> Positions | FY 2022 <br> Appropriation | FY 2023 <br> Positions | FY 2023 <br> Allowance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Budget Analyst III Operating | 6.00 | 495,208 | 7.00 | 510,125 | 7.00 | 531,978 |
| Budget Analyst IV Operating | 4.00 | 350,259 | 4.00 | 353,771 | 4.00 | 353,771 |
| Designated Admin Mgr Senior III | 0.00 | 73,884 | 0.00 | 0 | 1.00 | 113,383 |
| Exec IX | 1.00 | 155,629 | 1.00 | 157,189 | 1.00 | 157,189 |
| Office Secy II | 0.00 | 0 | 1.00 | 39,544 | 1.00 | 31,286 |
| Prgm Mgr Senior II | 1.00 | 219,337 | 2.00 | 238,626 | 2.00 | 238,626 |
| Prgm Mgr Senior III | 2.00 | 11,024 | 0.00 | 0 | 0.00 | 0 |
| Prgm Mgr Senior IV | 0.00 | 279,213 | 2.00 | 293,146 | 2.00 | 293,146 |
| Supv Budget Examiner | 2.00 | 15,856 | 0.00 | 0 | 0.00 | 0 |
| Total F10A0501 | 29.80 | 2,365,928 | 30.80 | 2,537,173 | 30.80 | 2,586,465 |
| F10A0601 - Capital Budget Analysis and Formulation |  |  |  |  |  |  |
| Budget Analyst I, Capital Programs | 2.00 | 108,067 | 3.00 | 165,713 | 0.00 | 0 |
| Budget Analyst II Capital Programs | 1.00 | 77,112 | 1.00 | 66,155 | 4.00 | 273,628 |
| Budget Analyst III, Capital Programs | 1.00 | 140,904 | 2.00 | 142,316 | 2.00 | 142,316 |
| Budget Analyst Lead, Capital Programs | 2.00 | 84,318 | 1.00 | 81,083 | 1.00 | 81,083 |
| Budget Analyst Supv Capital Prgm | 1.00 | 108,407 | 1.00 | 109,494 | 1.00 | 103,428 |
| Exec VII | 1.00 | 142,772 | 1.00 | 144,203 | 1.00 | 144,203 |
| OBS-Budget Analyst Lead,Capital Programs | 1.00 | 100,794 | 1.00 | 101,805 | 1.00 | 101,805 |
| Prgm Mgr Senior II | 1.00 | 127,292 | 1.00 | 128,568 | 1.00 | 116,857 |
| Total F10A0601 | 10.00 | 889,666 | 11.00 | 939,337 | 11.00 | 963,320 |
| Total F10 Department of Budget and Management | 317.40 | 20,668,634 | 320.40 | 22,530,279 | 322.40 | 22,779,486 |


[^0]:    The Spring Survey was not sent out in 2020 due to COVID. The 2020 percentages are therefore based only on the Fall Survey.
    ${ }^{2}$ The index retired a metric that was no longer available and replaced it with a metric on heroin overdose-related deaths. This adjusted all calculated index totals going back to 2016. Years prior to 2016 are no longer comparable.

