#### **MISSION**

The Maryland Food Center Authority (MFCA) enhances and provides economic growth opportunities for Maryland's agricultural, seafood, and food related industries.

### **VISION**

An organization that will empower its employees, allowing effective contribution of their knowledge and skills, resulting in high quality services and facilities in furtherance of the mission, in exchange for continued personal growth and fulfillment through continuing education, broad industry involvement, and work diversification.

### **KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES**

#### Goal 1. To maintain safe, sanitary, and efficient facilities.

- Obj. 1.1 To maximize the amount of waste that is recycled while minimizing the amount of landfill disposals.
- Obj. 1.2 To maintain facilities in quality condition.

Performance Measures	2017 Act.	2018 Act.	2019 Act.	2020 Act.	2021 Act.	2022 Est.	2023 Est.
Total amount of waste generated (tons)	6,474	5,989	4,981	6,875	4,989	5,000	5,000
Percent of waste that did not go into public landfill	0.0%	0.0%	0.0%	0.0%	0.0%	20.0%	20.0%
Number of significant capital improvement projects	1	2	3	1	0	1	0
Percent of projects completed in one year or less	0.0%	100.0%	100.0%	100.0%	0.0%	100.0%	0.0%

#### Goal 2. To maintain open communication with customers.

- Obj. 2.1 To respond to customers' issues in a timely manner.
- Obj. 2.2 Conduct a survey to determine satisfaction with facilities and support services.

Performance Measures	2017 Act.	2018 Act.	2019 Act.	2020 Act.	2021 Act.	2022 Est.	2023 Est.
Total number of Priority 1 maintenance requests received	15	19	13	9	7	10	10
Percent of requests resolved within 14 days	100.0%	78.9%	84.6%	100.0%	100.0%	100.0%	100.0%
Total number of surveys received from tenants	30	23	20	15	18	18	18
Percent of unsatisfactory responses	3.3%	4.3%	5.0%	0.0%	0.0%	0.0%	0.0%

## **Summary of Maryland Food Center Authority**

	2021 Actual	2022 Appropriation	2023 Allowance
Number of Authorized Positions	25.00	25.00	23.00
Number of Contractual Positions	1.60	1.60	1.60
Salaries, Wages and Fringe Benefits  Technical and Special Fees	2,329,911 63,477	2,318,791 86,714	2,567,580 91,097
Operating Expenses	1,212,152	1,545,207	1,559,008
Non-Budgeted Fund Expenditure	3,605,540	3,950,712	4,217,685
Total Expenditure	3,605,540	3,950,712	4,217,685

#### D30N00.41 Administration

### **Program Description**

The Maryland Food Center Authority (MFCA) is a non-budgeted enterprise agency that is involved in numerous aspects of the agricultural and food related industries. Primary experience and expertise is in the development of high-quality, lower cost facilities and support services for the agricultural and food related businesses seeking the most up-to-date and technologically advanced working environment.

Appropriat	tion Statement	2021 Actual	2022 Appropriation	2023 Allowance
Numb	er of Authorized Positions	7.00	7.15	7.15
01 Salarie	es, Wages and Fringe Benefits	1,117,454	951,813	1,142,966
02 Techni	ical and Special Fees	22,689	40,000	40,000
03 Comm	nunications	16,344	21,000	23,000
04 Travel		2,155	56,500	59,500
06 Fuel ar	nd Utilities	31,740	36,000	37,000
07 Motor	Vehicle Operation and Maintenance	12,404	17,972	19,300
08 Contra	actual Services	219,284	169,150	140,150
09 Suppli	es and Materials	9,711	14,900	17,300
10 Equipr	ment - Replacement	1,830	5,500	5,500
11 Equipr	ment - Additional	1,442	2,450	3,700
13 Fixed (	Charges	357,416	419,256	404,012
Т	otal Operating Expenses	652,326	742,728	709,462
	Total Expenditure	1,792,469	1,734,541	1,892,428
Non-B	sudgeted Fund Expenditure	1,792,469	1,734,541	1,892,428
	Total Expenditure	1,792,469	1,734,541	1,892,428
Non-Budge	eted Fund Expenditure			
D30701	Interest Income	27,218	20,000	50,000
D30702	Rental Income	1,644,543	1,539,041	1,789,928
D30706	Miscellaneous Income/Loss	120,708	175,500	52,500
	Total	1,792,469	1,734,541	1,892,428

#### **D30N00.42 Maryland Wholesale Produce Market**

#### **Program Description**

The Maryland Wholesale Produce Market opened in 1976 and operates as an integral component of the Maryland Food Center Complex. The Produce Market consists of two buildings with approximately 330,000 square feet of space. The 101 individual units in the buildings continue to be leased by privately owned firms engaged in the wholesale distribution of fresh produce. Many of the companies are second and third generations of the same family-owned business. The produce dealers own and operate highly specialized companies and lease their offices, storage and dock facilities from the Maryland Food Center Authority (MFCA). Receiving/shipping terminals, handling, storage, refrigeration, and processing functions for produce are centralized in a single location. These units have had to broaden their business; several companies include value added services that necessitated changes in their facility design.

Appropriat	tion Statement	2021 Actual	2022 Appropriation	2023 Allowance
Numb	er of Authorized Positions	10.00	10.05	10.15
Numb	er of Contractual Positions	0.80	0.80	0.80
01 Salarie	es, Wages and Fringe Benefits	815,579	922,320	949,362
02 Techn	ical and Special Fees	20,863	23,450	27,833
03 Comm	nunications	12,004	17,025	18,125
04 Travel		390	7,800	7,800
06 Fuel a	nd Utilities	57,533	53,500	77,000
07 Motor	Vehicle Operation and Maintenance	114,337	133,065	141,284
08 Contra	actual Services	139,921	230,050	251,050
09 Suppli	es and Materials	18,174	31,250	35,300
10 Equip	ment - Replacement	2,677	8,100	9,100
11 Equipr	ment - Additional	856	14,000	14,000
13 Fixed	Charges	15,008	14,904	13,844
Т	otal Operating Expenses	360,900	509,694	567,503
	Total Expenditure	1,197,342	1,455,464	1,544,698
Non-E	Budgeted Fund Expenditure	1,197,342	1,455,464	1,544,698
	Total Expenditure	1,197,342	1,455,464	1,544,698
Non-Budg	eted Fund Expenditure			
D30702	Rental Income	817,620	1,014,508	1,136,677
D30704	Entrance Fees	379,722	440,956	408,021
	Total	1,197,342	1,455,464	1,544,698

#### **D30N00.47 Maryland Market Center**

#### **Program Description**

The Maryland Food Center Authority commenced a comprehensive redevelopment project to divide the Maryland Wholesale Seafood Market into two distinct sections – the seafood section and the non-seafood section. The consolidation of existing seafood companies to one section of the market allowed food companies other than seafood to occupy the non-seafood section of the market. The building was rebranded the Maryland Market Center to better describe the tenant mix following the consolidation of the existing seafood companies. The Maryland Market Center operates in a similar method to the Maryland Wholesale Produce Market, consolidating all of the specialized storage, refrigeration, shipping/receiving, and processing functions into one main facility expressly designed for the food industry. The 36 individual units in the building are intended to be leased by privately owned firms engaged in the wholesale distribution of fresh, frozen, and dry food products.

Appro	opriation Statement	2021 Actual	2022 Appropriation	2023 Allowance
1	Number of Authorized Positions	8.00	7.80	5.70
1	Number of Contractual Positions	0.80	0.80	0.80
01 5	Salaries, Wages and Fringe Benefits	396,878	444,658	475,252
02 1	Fechnical and Special Fees	19,925	23,264	23,264
03 (	Communications	9,111	11,010	12,010
04 1	Fravel	130	2,250	2,250
06 F	Fuel and Utilities	15,928	29,000	22,000
07 N	Motor Vehicle Operation and Maintenance	75,733	89,685	80,103
08 (	Contractual Services	80,638	121,850	126,350
09 9	Supplies and Materials	10,593	21,350	22,250
10 E	Equipment - Replacement	1,283	7,650	7,650
11 E	Equipment - Additional	420	4,650	4,650
13 F	Fixed Charges	5,090	5,340	4,780
	Total Operating Expenses	198,926	292,785	282,043
	Total Expenditure	615,729	760,707	780,559
1	Non-Budgeted Fund Expenditure	615,729	760,707	780,559
	Total Expenditure	615,729	760,707	780,559
Non-	Budgeted Fund Expenditure			
D30	0702 Rental Income	483,597	651,663	638,580
D30	0704 Entrance Fees	132,132	109,044	141,979
	Total	615,729	760,707	780,559

# 3 Year Position Summary

Classification Title	FY 2021 Positions	FY 2021 Expenditures	FY 2022 Positions	FY 2022 Appropriation	FY 2023 Positions	FY 2023 Allowance
30 - Maryland Food Center Authority						
D30N0041 - Administration						
Administration	7.00	769,653	7.15	794,368	7.15	812,131
Total D30N0041	7.00	769,653	7.15	794,368	7.15	812,131
D30N0042 - Maryland Wholesale Produce Market						
Produce	10.00	386,540	10.05	450,940	10.15	468,452
Total D30N0042	10.00	386,540	10.05	450,940	10.15	468,452
D30N0047 - Maryland Market Center						
Market Center	8.00	233,745	7.80	329,142	5.70	229,998
Total D30N0047	8.00	233,745	7.80	329,142	5.70	229,998
otal D30 Maryland Food Center Authority	25.00	1,389,938	25.00	1,574,450	23.00	1,510,581